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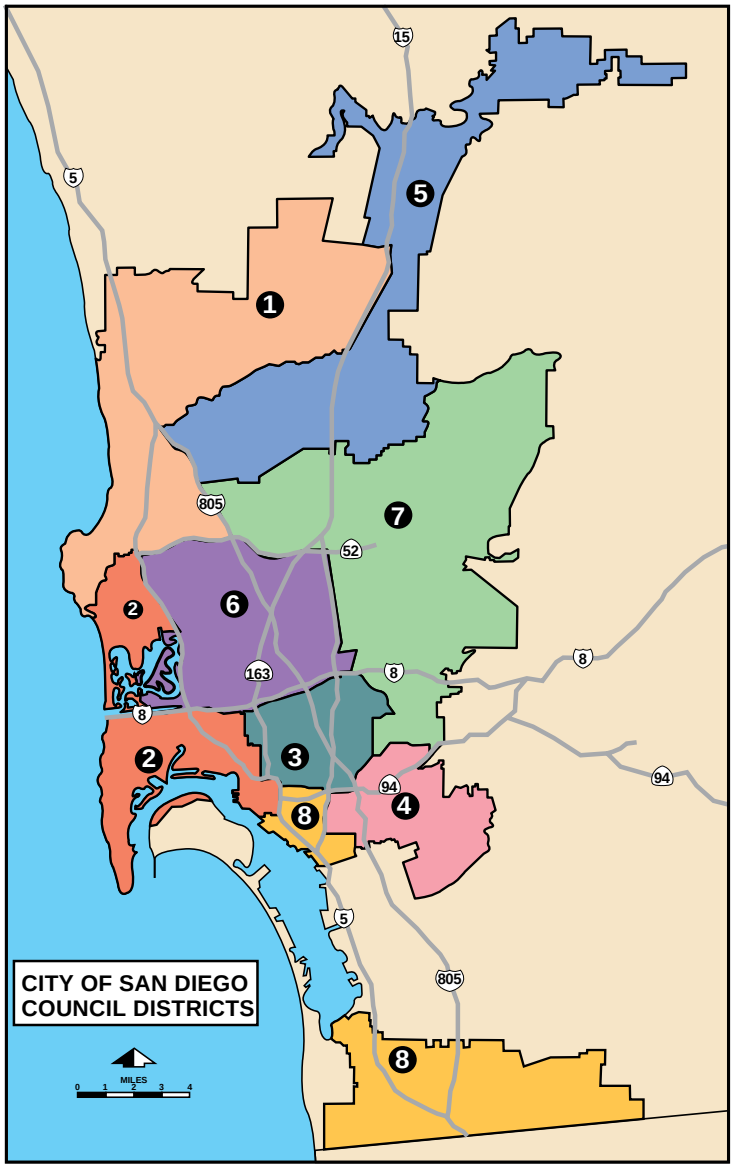



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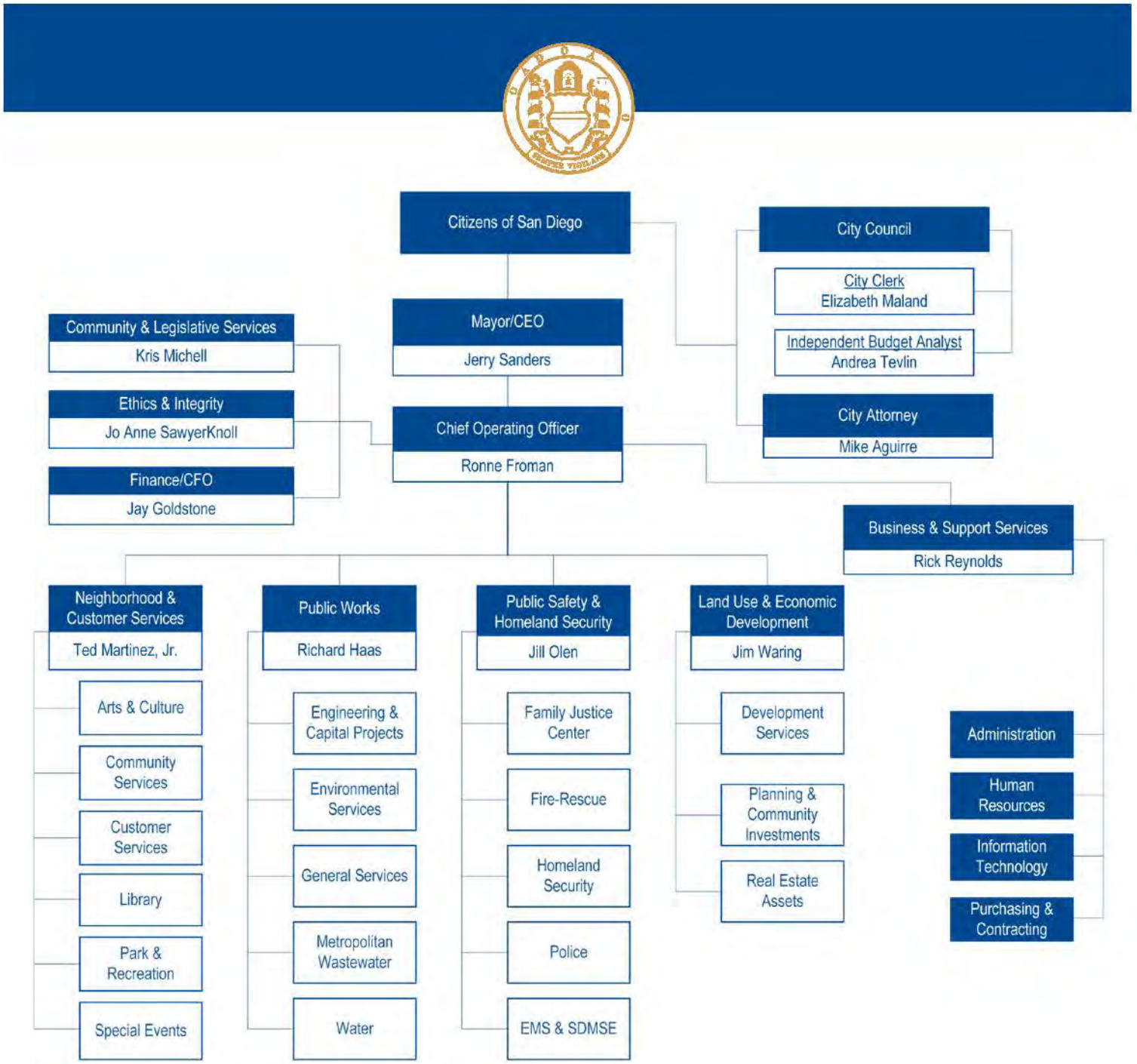

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CITY OF SAN DIEGO

FISCAL YEAR 2007 ANNUAL BUDGET

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JERRY SANDERS
MAYOR

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Ladies and Gentlemen:

It is my pleasure to present the final version of the City's 2007 Fiscal Year budget. This is the first budget prepared under San Diego's new "strong mayor" form of government and reflects a number of fundamental changes from budgets prepared over previous years.

This is the first budget in recent memory that accurately and completely accounts for expenditures and revenues. It is the first in many years that addresses critical accounting procedures for both personnel and non-personnel expenses. In addition, the Fiscal Year 2007 Annual Budget includes the legally required contribution to fund the employee pension plan.

This budget, a refinement of the one I submitted to the City Council earlier this year, benefits from a number of events that have helped push the City forward after many years of financial mismanagement. As I requested in January, outside auditors have provided us with details regarding the use of our water and wastewater fund accounts. These audit results included recommendations for tighter accounting and a series of reimbursements to these funds. Both are included in this version of the budget.

This version of the budget also benefits from our new understanding of what the broader financial management and credit reporting agencies require from the City. Unlike the budgets created over the previous three years, this budget includes honest, transparent and supportable documentation of its financial assumptions and accounting procedures.

This is also the first budget in many years that provides increased funding for the City's deferred maintenance needs, a multi-million dollar infusion for Police and Fire departments and increases to the City's rainy-day reserves.

This budget is the cornerstone for my financial recovery plan. It gives us an accurate picture of our current condition and starts the process of even greater reforms at City Hall.

Over the next three years we will examine and redesign virtually every process and system of City government. We will be making the City more efficient by streamlining our operations and reducing unnecessary staff positions. We will also be working to implement the Managed Competition reform I have proposed for the November ballot this year. Taken together, each of these changes will give us the tools needed to create a new model of effective government for San Diego.

As these reforms come into place we will be able to restore both the credibility and credit-worthiness of our City. We will be able to return to the public credit markets early next year allowing us to gain funding for critical and long-delayed infrastructure improvements like upgrades to our water, wastewater and street systems. We will also be able to create a budget forecast for the next five years, the first time in history that the City will have a realistic financial forecast of that length.

I look forward to working with each of you as we continue to the process of rebuilding our City. I am asking everyone to stay engaged in this process and to provide me with input as we move forward. This is a critical moment in our City's history and we can only succeed by working together.

Thank you for your continued interest and attention.

Sincerely,



Jerry Sanders
Mayor

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CITY OF SAN DIEGO

FISCAL YEAR 2007 ANNUAL BUDGET

MAYOR'S BUDGET INITIATIVES



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Mayor's Budget Initiatives



The City of San Diego has faced an unprecedented number of challenges over the past few years. Many have often become embarrassing obstacles to progress at the City. Moving beyond these challenges requires changing the way business is conducted at City Hall.

As part of the Mayor's effort to reform City government, he has committed to streamlining government operations, creating fiscal stability and making the City more accountable and transparent to the citizens it serves. He is also making ethics and customer service the cornerstones of the new model City government for San Diego.

San Diego is America's Finest City – A well managed city in a thriving community!

There are a number of goals in the Mayor's effort to change City government.

In the Short-term (Fiscal Year 2007) the City will:

- Complete the audit process for the City's financial statements dating back to Fiscal Year 2003 as quickly as possible. The Mayor is committed to completing all of the outstanding audits within the 2007 fiscal year.
- Regain access to the public credit markets so that the City can launch critical public infrastructure improvements. The Mayor is committed to finishing the work on the City's outstanding audits which is a prerequisite to returning to the public credit markets. He has pledged to take every step necessary to return the City to a sound financial footing including regaining access to the credit marketplace.
- Expedite resolution of the court cases related to the 1996 and 2002 pension benefit increases. The Mayor has taken the lead in creating a new spirit of cooperation and responsiveness for everyone working at the City. He is working closely with the City Attorney to provide the courts with accurate and complete information related to all cases regarding pension funding at the City. He has also directed all City staff to fully cooperate with any court officials involved with these cases. Each of these actions is part of the Mayor's effort to bring a speedy resolution of all of the legal issues facing the City.
- Make significant improvements to the funding of the City's Pension System. The Mayor directed staff to infuse the City's pension system with a $100 million contribution in the 2006 fiscal year. He has already completed a contribution of $162 million in this fiscal year and will continue to create opportunities to provide the pension system with additional funds. He will be working throughout the year with the City's Chief Financial Officer to identify ways to provide the pension system with funding above mandated contribution levels.

The Mayor promises change . . .

- **Implement managerial reforms to trim expenses and make government more efficient and effective.** Through the next three years, all City departments, processes and functions will be examined with the objective of reducing costs and creating managerial efficiency through Business Process Re-engineering (BPR). This effort has already identified millions of dollars in savings and avoided costs to the City's treasury.



- **Improve the funding level for the City's General Fund reserve.** The Mayor's budget for this fiscal year adds $7.2 million to the City's reserves. The last fiscal year ended with reserves of approximately $42 million or 4.2% of the General Fund. The Mayor's goal is to increase funding in the reserves to 8% or $80 million.
- **Conduct a comprehensive review of salary and benefit levels for all City workers, including public safety employees.** This survey will provide the basis for future discussions on wages and benefits. The survey is a critical part of the Mayor's effort to create fair compensation plans for City workers at every level of government.

. . . transparent decision-making. . . . .

- **Complete an inventory of all the deferred maintenance needs facing the City and provide funding for as many of these needs as possible.** The Mayor's budget for this year increases funding for critical street repairs by 493% providing almost $13 million for these programs. The Mayor's budget also dedicates an additional $10.6 million to fund other deferred maintenance needs. Within this year City staff will create a comprehensive and prioritized list of all deferred maintenance needs in the City with the goal of identifying and dedicating appropriate funds to meet those needs over time.
- **Begin to fund the health care costs for retired City employees and work toward the establishment of a trust for managing future costs.** The Mayor's budget for this year includes a "pay-as-you-go" contribution of approximately $21 million. He is also working with the City's financial management team to identify and dedicate additional funding for this critical effort.
- **Implement the recommendations included in the audit reports for our water and wastewater systems.** These audits were completed in August 2006 and the Mayor has directed City staff to address each of the recommendations they contain. As a result, more than $1 million will be returned to the water and wastewater enterprise funds from other City accounts. He has also directed the return of these funds as part of his ongoing effort to maintain the integrity and focused use of water and wastewater department funds.

- Secure voter approval for two Charter initiatives allowing managed competition for appropriate City services and a public vote for pension benefit increases. The Mayor has put forward two ballot propositions that will address important financial issues at the City. The first will allow the use of a managed competition process for the delivery of select City services. The other would require voter approval for the addition of pension benefits for City workers. Both propositions are critical components of the Mayor's effort to restore the City to a sound financial footing.
- Seek an option for the San Diego Chargers that is good for taxpayers. On May 1, 2006 the City Council adopted a resolution to amend the Charger's contract allowing the team to discuss relocation to any site within the County of San Diego. This will help to ensure that the Chargers are given every opportunity to remain in our region and will let the City more fairly address its more immediate financial needs.
- Ensure San Diego receives its fair share of Homeland Security funding as well a fair share of other State and federal money. The Mayor is working closely with our representatives in Washington, D.C. and Sacramento to make sure San Diego is given appropriate consideration in all budget deliberations. He will continue to press for additional funding to improve security in our City and for other projects critical to our operations.
- Develop a Five Year Financial Plan for City government. The Mayor has directed the City's financial management team to create a rolling five year financial plan for the City. This plan will provide an honest and critical evaluation of all expenses and revenues expected in that time and will serve as the basis for creating honest budgets in each fiscal year.



It is important to be aware that the City of San Diego faces numerous revenue and expense challenges in fiscal year 2008. Many of these come as a result of commitments made by previous administrations and years of neglect. They include employee raises offered in previous years, increased costs for services and supplies used by the City, the slowing growth rate for some of the major revenue sources for the City, increased deterioration of the City's infrastructure, and large pension and post employment medical benefit liabilities.

The Mayor also has a number of long-term goals for the periods following the 2007 fiscal year. These include:

- Rebuilding trust in San Diego City government by returning the government to fiscal and managerial stability.
- Completing a renewed valuation and establishing a ten-year completion plan for deferred maintenance.
- Promoting economic development throughout the entire City.
- Promoting regional cooperation.
- Improving the quality of life for San Diegans today and tomorrow by promoting programs that bring clean air and water and efficient transportation throughout the region.
- Prioritizing affordable housing and workforce housing by correcting regulatory loopholes and inefficiencies, fostering accountability and bringing together new ideas and focus to the City's housing needs.
- Monitoring the actions of the San Diego Regional Airport Authority as it makes recommendations to voters about the future of commercial air transport in our region.

CITY OF SAN DIEGO

FISCAL YEAR 2007 ANNUAL BUDGET

BUDGET TRANSITION PLAN



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Budget Transition Plan



On January 1, 2006, the City of San Diego changed from a City Manager to Strong Mayor form of government. The change, approved by City voters in November 2004, will exist on a five-year trial basis, after which voters will decide whether or not to make the change permanent.

Mayor is the City's Chief Executive Officer

Under the new system, the Mayor is the City's Chief Executive Officer, similar to the Governor or the President. The City Council is the legislative branch, providing checks and balances to the Mayor's new authority.

The City Council Transition Committee, established by the City Council on April 18, 2005, was comprised of all City Councilmembers, excluding the Mayor. This committee met frequently to develop recommendations regarding how the new role of the City Council would be implemented within the parameters of the measure approved by the voters. The Citizens' Advisory Committee (CAC), created by the City Council on March 1, 2005, included 11 members. The purpose of this committee was to provide input and assistance to the City Council throughout the transition process.

Both committees accomplished their respective mission and have since been disbanded.

On January 1, 2006, the Office of the Independent Budget Analyst (IBA) was established. Among other duties, this Department assists the City Council in conducting budgetary inquiries and analysis and advises the City Council regarding all legislative items bearing a financial impact on the City of San Diego.

Independent Budget Analyst..... assists the City Council...in making budgetary decisions.

Under the Strong Mayor form of government, the Mayor is responsible for the preparation of the proposed budget, a function previously overseen by the City Manager. As required by the City Charter, the Mayor delivered the proposed budget to the City Council and made it available for public review by April 15, 2006. The IBA issued their review and analysis of the Mayor's Proposed Fiscal Year 2007 Budget (IBA Report Number: 06-18) to the City Council, the Mayor's Office and the public on April 28, 2006.



During the months of April and May the City Council and Budget and Finance Committee held six public hearings, including an evening Community Forum in North Park. During these hearings the Mayor's Chief Financial Officer and City department directors presented budget overviews of 34 City departments and functions. The City Council was able to ask questions of City staff and the IBA raised specific budget issues of concern. Most importantly, citizens throughout the San Diego community were able to share their views on the City's budget.

After completion of the public budget hearings, City Council members were asked to submit individual memoranda on changes that they would recommend to the Mayor's Proposed Budget. After consideration of public input from the hearings; further discussion with City departments; additional IBA analysis; and review of the Councilmembers' memos, on May 19, 2006, the IBA issued report number 06-26, "Recommended Modifications to the Mayor's Proposed Fiscal Year 2007 Budget."

On May 30, 2006 the City Council approved 26 programmatic modifications to the Mayor's Budget together with final technical changes as recommended by the Chief Financial Officer and the IBA; and adopted the Fiscal Year 2007 budget of $2.6 billion. The Mayor approved the Fiscal Year 2007 Annual Budget on June 7, 2006.

The changes approved by the City Council are captured in IBA Memorandum No. 06-9, can be found under the "Legislative Actions" appendix of this document along with the 2007 Budget Adoption Resolution and the 2007 Appropriations Ordinance. This Ordinance, which was adopted by the City Council on July 31, 2006, establishes the legal budget spending authority for the City.

During the fiscal year, City staff will monitor expenditures and revenue on a Citywide basis, oversee budget transfers and adjustments, and will prepare/review requests for Mayor and City Council actions. Financial reports are prepared for General Fund and Non-General Fund departments throughout the year to ensure budgeted expenditures do not exceed appropriations and these findings are reported to the City Council throughout the year.

NEW STRUCTURE

Under the City's new structure, the position of **Chief Operating Officer** reports directly to the Mayor, oversees the City's daily operations, and implements the Mayor's initiatives and objectives.

As part of the Mayor's initiatives, The Office of Ethics and Integrity (OEI) has been established to promote a strong ethical work environment for City employees. Additionally several of the governmental relations and communications functions have been consolidated under the Office of Community and Legislative Services.

The City's new structure establishes a Chief Financial Officer to oversee all financial activities. This includes Financial Management, which provides research and analytical support for the preparation of the Mayor's budget; Financing Services (Debt Management), which coordinates structuring, issuance, and post-issuance administrative functions pertaining to the City's short and long-term financings, and conducts various credit and financial analyses; City Treasurer, which provides responsible management of the public's money; and City Auditor & Comptroller, which provides accounting and auditing services.

Chief Financial Officer over all financial activities

The City's financial controls previously consisted of the following three departments: City Auditor and Comptroller, City Treasurer, and Financial Management. The many functions that existed within these three departments are now being realigned as one department under the Chief Financial Officer.

The new structure also establishes the Office of Business and Support Services to oversee the broader support and administrative functions of the City, such as: Human Resources/Personnel, the Office of Administration, which includes management of City grants, information technology, and Purchasing and Contracting, which includes service agreements and managed competition proposals.

Public Works, Public Safety, Customer and Neighborhood Services, and Land Use and Economic Development are the four main operational areas of the City's new structure. The Mayor consolidated a number of City departments and operational activities under these four areas.

Lastly, as part of the effort for greater transparency in budgeting, several non-general fund departments and programs were assessed and moved into the General Fund due to their primary source of revenue being General Fund monies. It was determined that it was more appropriate to house Street Division, Centre City Maintenance Coordination and the Diversity Program in the General Fund.

Although many changes are reflected in the Fiscal Year 2007 Budget, the Mayor will continue to explore better ways to conduct City business and identify efficiencies to provide the optimum level of service as the general populace has come to expect.

The following operational changes made after adoption of the Fiscal Year 2006 budget are reflected in the Fiscal Year 2007 Annual Budget:

- City Manager was changed to Chief Operating Officer
- Human Resources was moved out of Risk Management to the Human Resources/Personnel Department
- Risk Management Department functions have been divided between the Human Resources/Personnel Department and the Department of Finance

- **Construction and Architectural and Engineering Contracts** were moved out of Engineering and Capital Projects Department to be under the Purchasing and Contracting Department
- **Public and Media Affairs Department** was eliminated and its functions assumed under Community and Legislative Services
- **Special Projects** was eliminated
- **Information technology budgets** for the Mayor and City Council were moved from Citywide Program Expenditures and applied directly to the Mayor and City Council budgets
- **Certain non-general fund departments have been moved to the General Fund** if deemed appropriate due to the requirement of significant General Fund support (for example, Street Division, Centre City Maintenance, and the Diversity Program)
- **Office of the Independent Budget Analyst** was added to City Council Administration

CITY OF SAN DIEGO

FISCAL YEAR 2007 ANNUAL BUDGET

EXECUTIVE SUMMARY



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Executive Summary

The City of San Diego's balanced budget for Fiscal Year 2007 reflects revenues and expenditures totaling $2.556 billion, representing an increase of $3.5 million over Fiscal Year 2006. The 2007 Budget includes 11,416.35 budgeted positions, an increase of 558.58 positions over the Fiscal Year 2006 Annual Budget. The increase in positions includes 430.31 positions not previously budgeted although these positions were filled in fiscal year 2006 with active employees providing services to the City. These previously unbudgeted positions are referred to as "supplemental positions."

Adding supplemental positions to the Fiscal Year 2007 Budget illustrates a core budget initiative for Fiscal Year 2007: transparency in budgeting. In addition, as part of the budget transparency effort, several City departments and programs became part of the General Fund in fiscal year 2007. This section outlines the transparency adjustments and the actual growth to the General Fund in new expenditures.

The total City Fiscal Year 2007 Annual Budget of $2.556 billion is comprised of six main revenue funds: the General Fund, Special Revenue Funds, Debt Service and Tax Funds, Capital Improvements Program Funds, Enterprise Funds, and Internal Service Funds.

The General Fund reflects the largest increase from the Fiscal Year 2006 Annual Budget, due to the inclusion of supplemental positions and the reorganization of City departments. The decrease in the Fiscal Year 2007 Capital Improvement budget is primarily due to the City's inability to access the public bond market.

Table 1 shows the change in funding from Fiscal Year 2006 to Fiscal Year 2007 by fund.

TABLE 1
TOTAL CITY FUND CHANGES

FUND TYPE	FY 2006 BUDGET	FY 2007 BUDGET	CHANGE
General Fund	$ 864,919,912	$ 1,021,203,098	$ 156,283,186
Debt Service Funds	$ 11,101,202	$ 12,136,700	$ 1,035,498
Special Revenue Funds	$ 308,157,337	$ 242,930,505	$ (65,226,832)
Enterprise Funds	$ 832,616,481	$ 839,812,640	$ 7,196,159
Internal Service Funds	$ 112,437,357	$ 106,664,199	$ (5,773,158)
Capital Improvements Program	$ 389,648,808	$ 293,671,493	$ (95,977,315)
Other Funds	$ 33,931,709	$ 39,908,893	$ 5,977,184
TOTAL	$ 2,552,812,806	$ 2,556,327,528	$ 3,514,722



GENERAL FUND

Departments within the General Fund provide and maintain essential core community services such as public safety, park and recreation, library services, and refuse collection as well as vital support functions such as finance and human resources. These core services are primarily supported by major revenue sources that include Property Tax, Sales Tax, Transient Occupancy Tax, and Franchise Fees. The General Fund Fiscal Year 2007 Annual Budget is $1.02 billion which represents an increase of $156.3 million, or an 18.1% increase from the Fiscal Year 2006 Annual Budget. The increase represents a combination of revenue growth (8.9%), restructuring and budgeting for greater transparency. These component changes are identified in Table 2.

ENTERPRISE FUNDS

Enterprise Funds account for specific services that are funded directly through user fees. Examples of these funds include Water, Metropolitan Wastewater, Development Services, Refuse Disposal and Recycling. Typically these funds are intended to be fully self-supporting and are not subsidized by the General Fund. The Fiscal Year 2007 Annual Budget for Enterprise Funds is $839.8 million representing an increase of $7.2 million, or a 0.9% increase from the Fiscal Year 2006 Annual Budget.

SPECIAL REVENUE FUNDS

Special Revenue Funds account for revenues that are received for specifically identified purposes. The larger funds include TransNet, Gas Tax, and Special Promotional Programs. The Fiscal Year 2007 Annual Budget for Special Revenue Funds is $242.9 million, representing a decrease of $65.2 million, or a 21.2% decrease from the Fiscal Year 2006 Annual Budget. This decrease is primarily attributed to the restructure of Street Division into the General Fund.

DEBT SERVICE AND TAX FUNDS

Debt Service Funds are used to account for the payment of principal and interest on the General Obligation Public Safety Communication Bonds and for maintenance of zoological exhibits. Tax Funds account for the financing and issuance costs from the sale of Tax and Revenue Anticipation Notes (TRANS) and related interest earnings. TRANS are issued to meet the cash-flow requirements of the City prior to the receipt of property tax revenues. The total expense budgeted for these funds in Fiscal Year 2007 is $12.1 million, an increase of $1.0 million, or 9.3%, over Fiscal Year 2006.

CAPITAL IMPROVEMENT FUNDS

The Capital Improvements Program (CIP) Budget supports construction projects such as the development of parkland, the construction of a sewer pump plant, the installation of a traffic signal and street lighting system, or the construction or remodeling of a City facility. These monies are derived from sources such as

sewer and water fees, a half-cent local sales tax for transportation improvements (TransNet), development impact fees, State and federal grants, and/or the issuance of bonds. The Annual Fiscal Year 2007 Capital Improvements Program (CIP) Budget totals $293.7 million, which is a decrease of $95.9 million or a 25% reduction from the Fiscal Year 2006 Annual Budget. This decrease is primarily due to the City's inability to access in the public bond market.

INTERNAL SERVICE FUNDS

Internal Service Funds are created to finance and account for services provided by one City department to another City department or division. Services provided by Internal Service Fund departments are paid by fees or fund transfers. The Fiscal Year 2007 Internal Service Funds Budget totals $106.7 million, which is a decrease of $5.8 million or a 5.1% reduction from the Fiscal Year 2006 Annual Budget.

OVERVIEW OF THE GENERAL FUND BUDGETARY CHANGES

Revenues for Fiscal Year 2007 continue to display strong growth in the City's primary revenue categories. The growth in major revenues to the City is projected to be 7.0%. The total increase in Fiscal Year 2007 General Fund revenue over the Fiscal Year 2006 revenue is $156.3 million or 18.1%. The significant increase in revenue is due not only to economic growth in major revenue sources such as property tax, sales tax, transient occupancy tax and franchise fees, but also due to revenue restructuring related to the budget transparency initiated by the Mayor in Fiscal Year 2007. Table 2 illustrates the components of the $156.3 million increase in General Fund revenue.

TABLE 2
FISCAL YEAR 2007 GENERAL FUND REVENUE CHANGES

Economic Growth	$60.2 million	7.0%
Revenue Transparency	$81.5 million	9.4%
Revenue Adjustments [1, 2]	$14.6 million	1.7%
TOTAL GENERAL FUND REVENUE CHANGES	$156.3 million	18.1%

[1] Includes the reinstatement of $16.9 million in property tax revenue that had been shifted to the State in Fiscal Years 2005 and 2006. These monies are known as the Educational Revenue Augmention Funds III (ERAF III).

[2] Includes reduction of $4.4 million in miscellaneous revenue due to restructuring and other adjustments; $2.9 million reduction from the Service Level Agreements cancellation; and a $620,000 payment from Centre City Development Corporation in Fiscal Year 2007. In addition, revenue adjustments include a $4.4 million increase in departmental revenues.

Table 3 displays the overall net changes to both General Fund revenues and General Fund expenditures. The General Fund revenue is balanced with the General Fund expenditure requirements. The expenditure changes from fiscal year 2006 to fiscal year 2007 are included below.

TABLE 3
GENERAL FUND EXPENDITURE CHANGES COMPARED TO FISCAL YEAR 2006 BUDGET

Net expenditure adjustments	$156.3 million
Priority additions or reductions made to department budgets such as non-personnel expenses, reclassifications and one-time expenses	$57.5 million
Transparency budgeting of all expenses in the General Fund	$70.0 million
Supplemental expenses not included in the Fiscal Year 2006 Annual Budget	$33.4 million
Budget Adjustments including personnel expense adjustments, non-discretionary, and information technology budget adjustments	$20.9 million
Net impact of final budget adjustments	$8.8 million
Restructuring implemented to create greater efficiency within the General Fund	$5.3 million
Establishment of a trust to begin funding the future retiree healthcare liability	$3.3 million
Net impact of reduction to flexible benefits due to vacancy factor and an increase in retiree health	$0.4 million
Fringe benefit adjustments to the Supplemental Pension Savings Plan (SPSP), Long Term Disability, Employee Retirement Offset, and Worker's Compensation Insurance	($4.5 million)
Vacancy savings associated with positions projected to remain vacant (excludes reduction to flexible benefits)	($38.8 million)
TOTAL EXPENDITURE ADJUSTMENTS	$156.3 million

Table 4 represents the expenditure change in the General Fund over the last three fiscal years. Table 5 identifies the allocation of General Fund dollars to the Police and Fire-Rescue departments compared to the other General Fund departments. In Fiscal Year 2007, the General Fund increased by approximately 18.1% from Fiscal Year 2006 with the Police and Fire-Rescue departments receiving $529.6 million, or approximately 51.9% of the total General Fund budgeted expenditures.

TABLE 4
SUMMARY OF GENERAL FUND EXPENDITURE INCREASES FISCAL YEARS 2005 - 2007

	FY 2005	FY 2006	FY 2007
Total General Fund Budget	$ 817,432,989	$ 864,919,912	$ 1,021,203,098
Percent Change from previous year	10.02 %	5.81 %	18.07 %

TABLE 5
GENERAL FUND EXPENDITURE ALLOCATION FISCAL YEARS 2005 - 2007

	FY 2005	FY 2006	FY 2007
Police and Fire-Rescue Budgets	$ 458,325,803	$ 496,815,077	$ 529,644,385
Percent of Total General Fund Budget	56.07 %	57.44 %	51.86 %
Other General Fund Department Budgets	$ 359,107,186	$ 368,104,835	$ 491,558,713
Percent of Total General Fund Budget	43.93 %	42.56 %	48.14 %

TOTAL CITY PERSONNEL

The Fiscal Year 2007 Annual Budget includes a total of 11,416.35 positions; 7,517.62 of those positions are budgeted within the General Fund. Table 6 presents the change in positions from fiscal year 2006 to 2007. A total for Maintenance Assessment Districts has also been included.

Significant position changes are reflected within the General Fund, Special Revenue Funds and Enterprise Funds. The position increase within the General Fund is attributed to the transfer of 317.49 positions from the General Services Department - Street Division into the General Fund. Another component of the General Fund increase is the addition of 270.51 supplemental positions (previously existing, but unbudgeted positions.) The position decrease within the Special Revenue Funds is attributed to the restructuring of the General Services Department - Street Division as a General Fund department in fiscal year 2007. The position increase within the Enterprise Funds is the result of adding approximately 106 supplemental positions to the budget.

TABLE 6
TOTAL CITY POSITION CHANGE

FUND TYPE	FY 2006 BUDGET	FY 2007 BUDGET	CHANGE
General Fund	6,765.36	7,517.62	752.26
Special Revenue Funds	585.43	301.78	(283.65)
Enterprise Funds	2,902.82	3,009.63	106.81
Internal Service Funds	530.41	500.23	(30.18)
Maintenance Assessment Districts	23.75	25.09	1.34
Other Funds	50.00	62.00	12.00
TOTAL	10,857.77	11,416.35	558.58

Table 7 shows the position change in the General Fund over the last three fiscal years. Table 8 displays the percentage of positions in the Police and Fire-Rescue departments compared to the remaining General Fund departments. In fiscal year 2007, General Fund positions increased by 752.26, or approximately 11.1% from fiscal year 2006. The fiscal year 2007 budgets of the Police and Fire-Rescue Departments include 4,009 positions or approximately 53.3% of total General Fund positions.

TABLE 7
GENERAL FUND POSITION SUMMARY FISCAL YEARS 2005 - 2007

	FY 2005	FY 2006	FY 2007
Total General Fund Budget	6,955.31	6,765.36	7,517.62
Percent Change from previous year	-1.24 %	-2.73 %	11.12 %

TABLE 8
GENERAL FUND POSITION ALLOCATION FISCAL YEARS 2005 - 2007

	FY 2005	FY 2006	FY 2007
Police and Fire-Rescue Budgets	3,907.41	3,883.23	4,009.26
Percent of Total General Fund Budget	56.18 %	57.40 %	53.33 %
Other General Fund Department Budgets	3,047.90	2,882.13	3,508.36
Percent of Total General Fund Budget	43.82 %	42.60 %	46.67 %

NEW FACILITIES

The Fiscal Year 2007 Annual Budget includes $4.5 million in operating funds for new facilities. This funding will support start-up costs and operations of new Fire-Rescue, Library, and Park and Recreation facilities.

Typically, new facilities are paid from restricted funds which support the construction or acquisition costs, referred to as capital expenses. These types of funds include Facilities Benefit Assessment (FBA) Fees, Development Impact Fees (DIF), and Community Development Block Grants (CDBG). In most cases these fees are restricted for capital projects only and cannot be used for operating expenses, including maintenance. As a result, the General Fund must support the operations of the facility (such as a new library, playground or an expanded grass field) once the project is completed.



PARK AND RECREATION – NEW FACILITIES

The Park and Recreation Department plans to open the following facilities in fiscal year 2007. The Fiscal Year 2007 Annual Budget includes funding for additional staff and operating support for these facilities:

- Chollas Creek Enhancement
- Edison Elementary School Joint Use
- Hilltop Community Park Expansion
- Naval Training Center Phase I
- Nobel Athletic Area and Recreation Center
- Normal Heights Elementary School Joint Use
- Open Space – 800 Acres
- Otay Valley Regional Park Phase II
- Sunshine Barardini Fields

LIBRARY – NEW FACILITIES

The following library facilities have either opened in fiscal year 2006 or are scheduled to open in fiscal year 2007. The Annual Fiscal Year 2007 Budget includes funding to operate all of these facilities.

- College-Rolando Branch Library – New Facility

  Opened on September 9, 2005, this 15,000 square-foot library is located at 6600 Montezuma Street to serve the College and Rolando communities. The operating funding for this facility was not budgeted in Fiscal Year 2006.

- North University Community Branch Library – New Facility

  Scheduled to open in Fiscal Year 2007, this 15,000 square foot branch library is located on a City-owned park site at Nobel Drive and Judicial Drive. The operating funding for this library was budgeted in Fiscal Year 2006.

- Otay Mesa-Nestor Branch Library Expansion – Expanded Facility

  Opened on April 7, 2006, a 5,000 square-foot expansion was added to the existing 10,000 square-foot branch library, located at 3003 Coronado Avenue to provide more space to serve this growing community.

- Serra Mesa-Kearny Mesa Branch Library – New Facility

  A 15,000 square-foot library on City-owned property located on the 8900 block of Aero Drive in the Serra Mesa community planning area will open in fall 2006.

SAN DIEGO FIRE-RESCUE – NEW FACILITIES

The Fiscal Year 2007 Annual Budget includes the addition of 9.73 positions and operating funding totaling $1.3 million for the temporary Mission Valley Fire Station opened in fiscal year 2006.

SAN DIEGO POLICE – NEW FACILITIES

The Northwestern Area station is scheduled to open in Fiscal Year 2007. The Fiscal Year 2007 Annual Budget does not include funding for this facility. Resources from other areas within the Police Department will be allocated to cover the requirements of operating this new facility.

ADDRESSING UNFUNDED NEEDS

Unfunded operational needs remain throughout the City beyond what is presented in the Fiscal Year 2007 Annual Budget. It is anticipated that in conjunction with the components of the recovery program and following the plan set forth in the Five-Year Financial Forecast, action toward addressing these unfunded needs will begin in Fiscal Year 2008. The remaining challenges include:

- Public Safety Needs: equipment and staffing
- Basic Operating Needs: providing customer service at expected levels to the community
- Additional funding for Deferred Maintenance
- The Strategic Framework – the infrastructure needed to support the “City of Villages” concept
- National Pollution Discharge Elimination System (NPDES) Permit – funding efforts to meet storm water permit requirements
- Removal, replacement and maintenance of Underground Storage Tanks to comply with State and Local regulations
- Unfunded Actuarial Accrued Liability of Pension System
- Unfunded Actuarial Accrued Liability for other Post Employment Benefits (i.e., Retiree Health Care)

FISCAL YEAR 2006 GENERAL FUND BUDGET REVISIONS

During the course of a fiscal year, the City is faced with unexpected circumstances that require budget adjustments to accommodate unplanned expenditures. Those situations may include unforeseen legal settlements, audits and compliance requirements. The fiscal year 2006 General Fund adopted budget of $864,919,912 was revised through City Council actions and experienced several expenditure increases which led to a revised Fiscal Year 2006 budget totaling $920,581,772. The General Fund budget increased in fiscal year 2006 by approximately $55.7 million, or a 6.4% increase from the initial Fiscal Year 2006 adopted budget. The following items detail the significant revisions (over $1 million) made to the fiscal year 2006 adopted budget:



- The most significant increase occurred within the Citywide Department. This department received an expenditure increase of approximately $32.9 million for public liability needs due to costs associated with the City's financial investigations and for costs connected to the right-of-way acquisition for State Route 56.
- The San Diego Fire and Rescue Department's budgeted expenditures increased by $8.4 million. This increase was primarily attributed to costs for a temporary fire station in Mission Bay and expenses for terminal leave, overtime and special pay.
- The General Services Department Facilities Maintenance Division's budgeted expenditures increased by $2.5 million. This increase was primarily attributed to the renovation of Plaza Hall, roof repairs to the Development Review Center, City Concourse payments, and for facilities maintenance services.
- The Community and Economic Development Department's budgeted expenditures increased by approximately $2.2 million. This increase was attributed to balancing the "6 to 6" Program and prior year expenses deemed to be grant eligible, the return of sales tax proceeds due to a business cooperative agreement, and for services provided to other funds.
- The Metropolitan Wastewater Department Storm Water Pollution Prevention Program's budgeted expenditures increased by $1.5 million. This increase in funding was identified for professional consultant services and project related costs to perform investigations to ensure compliance with various State water quality requirements.
- The Neighborhood Code Compliance Department's budgeted expenditures increased by $1.1 million. This increase was primarily attributed to services provided by the department to other City agencies.

Table 9 lists all General Fund budget revisions that occurred during Fiscal Year 2006.

TABLE 9
FISCAL YEAR 2006 GENERAL FUND BUDGET REVISIONS

	FY 2006 ADOPTED BUDGET	FY 2006 REVISED BUDGET	DIFFERENCE
PUBLIC SERVICES			
Public Safety			
Paramedics (Citywide)	$ 2,152,184	$ 2,123,684	$ (28,500)
Police	336,477,474	338,250,123	1,772,649
San Diego Fire-Rescue	160,337,603	168,741,043	8,403,440
Total Public Safety	$ 498,967,261	$ 509,114,850	$ 10,147,589
Office of Homeland Security	589,284	1,178,017	588,733
Park and Recreation	79,030,543	78,808,075	(222,468)
Sanitation and Health			
Animal Regulation (Citywide)	$ 5,290,810	$ 5,290,810	$ -
Environmental Services	36,368,960	36,368,960	-
Mt. Hope Cemetery (Park and Recreation	1,467,813	1,612,813	145,000
Stormwater Pollution Prevention (MWWD)	2,748,385	4,248,385	1,500,000
Total Sanitation and Health	$ 45,875,968	$ 47,520,968	$ 1,645,000
Transportation (General Services)	8,167,602	9,092,802	925,200
Library	36,647,886	36,642,886	(5,000)
Neighborhood Services			
Community and Economic Development	$ 3,792,711	$ 5,952,980	$ 2,160,269
Family Justice Center	556,964	614,041	57,077
Neighborhood Code Compliance	5,319,473	6,450,360	1,130,887
Planning	6,846,564	6,846,564	-
Small Business Enhancement-Citywide (Citywide)	550,004	925,238	375,234
Small Business Enhancement-Districts (Citywide)	561,007	561,007	-
Total Neighborhood Services	$ 17,626,723	$ 21,350,190	$ 3,723,467
TOTAL PUBLIC SERVICES	$ 686,905,267	$ 703,707,788	$ 16,802,521
OPERATIONS SUPPORT			
City Attorney	$ 34,182,145	$ 34,182,145	$ -
Citywide Operations Support	39,790,435	72,675,457	32,885,022
Engineering and Capital Projects	31,771,442	32,964,474	1,193,032
General Services	14,717,974	17,195,047	2,477,073
Real Estate Assets	3,988,523	3,988,523	-
TOTAL OPERATIONS SUPPORT	$ 124,450,519	$ 161,005,646	$ 36,555,127
INTERNAL SUPPORT/MANAGEMENT			
Citizens' Assistance	$ 353,134	$ 353,134	$ -
City Auditor and Comptroller	10,273,502	10,269,744	(3,758)
City Clerk	3,762,362	3,739,359	(23,003)
City Council District 1	850,000	850,000	-
City Council District 2	850,000	850,000	-
City Council District 3	850,000	855,392	5,392
City Council District 4	850,000	885,652	35,652
City Council District 5	850,000	831,928	(18,072)
City Council District 6	850,000	848,140	(1,860)
City Council District 7	850,000	1,016,249	166,249
City Council District 8	850,000	850,000	-
City Manager	470,297	1,226,467	756,170
Deputy City Manager	-	-	-
City Treasurer	11,438,993	11,538,993	100,000
Council Administration	946,328	1,387,968	441,640
Equal Opportunity Contracting	2,453,858	2,453,858	-
Ethics Commission	670,426	670,426	-
Financial Management	4,369,276	4,567,455	198,179
Governmental Relations	749,479	797,879	48,400
Human Resources	1,331,687	1,540,176	208,489
Mayor	2,507,141	2,584,576	77,435
Personnel	5,908,910	6,222,209	313,299
Public and Media Affairs	215,265	215,265	-
Special Projects	1,313,468	1,313,468	-
TOTAL INTERNAL SUPPORT/MANAGEMENT	$ 53,564,126	$ 55,868,338	$ 2,304,212
TOTAL GENERAL FUND	$ 864,919,912	$ 920,581,772	$ 55,661,860

CITY OF SAN DIEGO

FISCAL YEAR 2007 ANNUAL BUDGET

FISCAL RECOVERY



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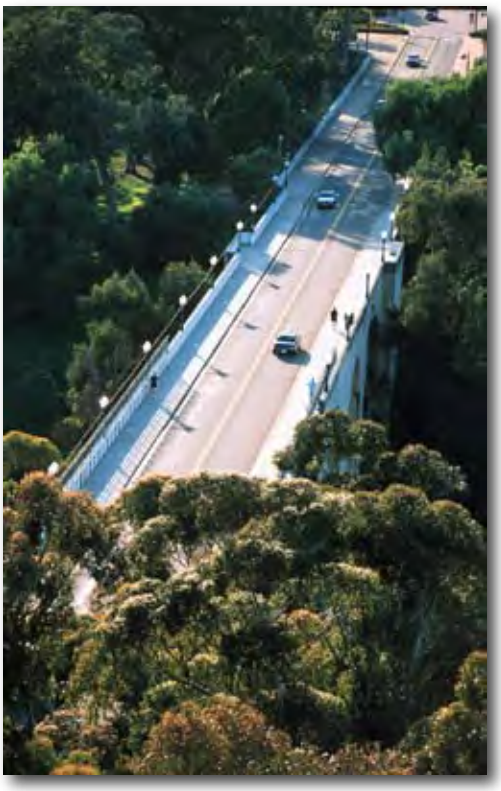
Fiscal Recovery

The road to fiscal recovery for the City of San Diego begins with the Fiscal Year 2007 Annual Budget. The Mayor firmly believes that with the help of the City Council, community and business groups and San Diego's citizens, San Diego can and will regain strong fiscal health. The key issues paramount to the City's success are numerous. Some standouts include:

- Structurally Sound Balanced Budget
- Provision of Core General Fund Services
- Establishment of Strong Reserves
- Address the Pension Unfunded Liability
- Managed Competition
- Citywide Reorganization
- Addressing Retiree Health Care Costs
- Business Process Re-engineering
- Funding Deferred Maintenance



STRUCTURALLY SOUND BALANCED BUDGET

To pursue the future fiscal health of the General Fund requires a clear, complete picture of current General Fund needs and allocations. For example, all positions and expenses within the General Fund need to be accounted for, evaluated, and addressed appropriately, either by budgeting the expense or position or by curtailing or eliminating the activity necessitating the expense.



Departments were asked to submit a comprehensive listing of supplemental positions as part of the Fiscal Year 2007 Annual Budget preparation process. They were then required to both justify the need for the position to their department management and identify a manner in which they could pay for the position within their current appropriation or forego inclusion of the position in their budget and eliminate it from their organizational structure.

The following General Fund and Non-General Fund supplemental positions have been included in the Fiscal Year 2007 Annual Budget:

FUND	FTE
General Fund	270.51
Special Revenue Fund	32.30
Enterprise Fund	108.00
Internal Service Fund	19.50
GRAND TOTAL	430.31

Some of these positions are revenue-producing and are therefore self-funded; others required funding from growth in General Fund revenues.

PROVISION OF CORE GENERAL FUND SERVICES

It is necessary to take a fresh look at the types of services currently being funded with General Fund dollars and to determine if all are core services should appropriately be paid for with General Fund revenues. Core services would fall within the following categories:

- Public Safety Services
- Park & Recreation Services
- Transportation Services
- Library Services
- Facility Maintenance Services

If a review of the service levels currently provided for in these categories reveals deficiencies in funding, and there exist other services supported by General Fund dollars that do not fall within these categories, these “non-core” services must be evaluated for possible reduction or elimination. In the majority of cases, these will be services that may be desirable for our community; however, the City must concentrate on fulfilling primary core responsibilities at optimum funding levels before committing funds to other, non-core services.



ESTABLISHMENT OF STRONG RESERVES



The Unappropriated Reserve is established to fund General Fund emergencies and assist in maintaining a favorable bond rating. The City must have the ability to carry long-term debt. Credit agencies analyze the City's reserve levels when issuing bond ratings. A healthy reserve level will allow the City to acquire debt at lower interest rates, saving the City and taxpayers millions of dollars. In addition, a strong reserve will help insulate City services against periodic swings in the economy. Specific expenditures are not budgeted within this reserve and no specific legal guidance or policy restrictions are placed on the use of these funds. However, the Mayor and City Council authorization is necessary to expend these funds. Council Policy 100-20, adopted October 15, 2002, sets a goal of bringing the General Fund Reserve to 5% of the annual General Fund revenues by Fiscal Year 2014. The policy also includes a requirement to make higher contributions in years when the General Fund growth rate exceeds 2%. In those years, contribution to the Unappropriated Reserve should be 10% of all revenues above the 2% growth. This policy and the future funding of the reserve will be re-examined during Fiscal Year 2007. Suggested changes will be brought before the City Council for consideration. It is the goal of the Mayor to go above and beyond this policy and increase reserves to eight percent by Fiscal Year 2010. The Fiscal Year 2007 Annual Budget adds $7.2 million to the Unappropriated Reserve.

PENSION

One of the largest challenges facing the City is the Unfunded Accrued Actuarial Liability (UAAL) of the San Diego City Employees Retirement System (SDCERS.) One of Mayor Sanders' commitments to voters is to develop strategies to control the growth in costs and begin paying down obligations. One of the key steps in lowering the obligations was achieved on March 27, 2006 when the City Council voted to put two of Mayor Sanders' measures on the ballot in November 2006. One of these measures will subject future increases in pension benefits to voter approval. In addition, the Fiscal Year 2007 Annual Budget includes $162 million to pay the City's Annual Required Contribution (ARC), which is composed of both the normal cost ($82 million) and the unfunded liability cost ($80 million.) The ARC for Fiscal Year 2007 was computed by the San Diego City Employees' Retirement System's actuary. In addition, City Council approved on April 24, 2006 to infuse the City's Retirement System with $108.3 million. The City has leveraged an estimated $10.1 million of the employees' contribution to the Retirement System, which has been secured by the revenue stream the City receives under the Master Settlement Agreement with the tobacco companies. The infusion of $100 million and the $8.3 million in employee pick-up savings from Fiscal Year 2006 contributes to paying down the UAAL. The funding ratio as of June 30, 2005 is 68.2% and it is the Mayor's goal to achieve 85% funding levels in the Retirement System. Thus, other options to increase the current funding level of the Retirement System will be proposed during Fiscal Year 2007.

MANAGED COMPETITION

Another measure added to the November 2006 ballot is Managed Competition, which would allow the City to competitively bid for certain jobs alongside external vendors. This will allow City departments the opportunity to demonstrate their efficiencies by competing with private companies on a level playing field. Managed Competition is expected to maximize City resources and serve as a catalyst for positive internal City reforms that will improve the fiscal health of the City.

CITYWIDE REORGANIZATION

The structure of the City of San Diego has undergone, and will continue to undergo, a realignment intended to convert the City into a more manageable and responsive organization. Many functions that previously operated independently have now been reorganized under newly created Deputy Chief positions. The Deputy Chiefs will report directly to the Chief Operating Officer and to the Mayor. These functional organizational shifts will do much to aid the fiscal recovery of the City, as they will allow better focus of resources and clearer accountability.

RETIREE HEALTH CARE COSTS

The next area generating financial pressure on the City is the rising cost of retiree health care. Under Governmental Accounting Standards Board 45, public agencies across the country, including the City, will have to begin reporting and recording this liability. If changes to the current plan are not made, it has been projected that the City's unfunded Other Post Employment Benefits (OPEB) costs are approximately $1.38 billion as of June 30, 2005. This is in addition to the City's unfunded pension liability. The Fiscal Year 2007 Annual Budget includes nearly $21 million to cover the estimated cost of this benefit. In addition, there is $5 million included in the budget to begin funding a reserve to cover the future cost of these benefits should the City not make changes to the current benefit.



BUSINESS PROCESS RE-ENGINEERING

Over the course of the next three years, every City process and department will be professionally and thoughtfully examined with the purpose of reducing costs and creating managerial efficiency. Instead of developing hasty solutions, the City is employing Business Process Re-engineering (BPR.) In order to budget most conservatively, there are no savings budgeted as a result of BPR; however, the City expects to eliminate several hundred positions in Fiscal Year 2007 as a result of BPR.

DEFERRED MAINTENANCE

As in most organizations with severe financial pressures, the City has long neglected the maintenance of most of its assets. The development of a complete inventory of needs is currently underway and will be presented to the City Council during Fiscal Year 2007. In the meantime, the following deferred maintenance projects have been identified for inclusion in the Fiscal Year 2007 Annual Budget:

PROJECT	BUDGET
San Ysidro Rec Center Roof Replacement	$110,000
Bud Kearns Memorial Pool Roof Replacement	$135,000
San Ysidro Community Center Roof Replacement	$90,000
Museum of Man Roof Replacement	$290,000
Main Library Roof Replacement	$550,000
Old Globe Roof Replacement	$500,000
Malcolm X Library Roof Replacement	$180,000
Museum of Art Roof Replacement	$640,000
Repair 46th Street Slope Failure	$270,000
Repair Talbot Street Slope Failure	$1,000,000
Resurfacing approximately 11 miles of streets	$4,308,222
Slurry Sealing approximately 40 miles of streets	$2,520,000
GRAND TOTAL	$10,593,222

CITY OF SAN DIEGO
FISCAL YEAR 2007
ANNUAL BUDGET

GENERAL FUND REVENUE



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General Fund Revenue

SAN DIEGO ECONOMIC INDICATORS

Economic conditions are the primary forces that dictate either growth or decline in local government revenues. The stronger the economy, the stronger the revenue growth and vice versa; a slowdown in the economy eventually leads to a decline in municipal revenue. San Diego's economy is expected to perform positively in calendar year 2006[1], similar to the performance in calendar year 2005, with the same trend continuing in the first half of calendar year 2007. The following are the key projected economic indicators that had been taken into account during preparation of the Fiscal Year 2007 budget:



- Gross Regional Product is projected to increase to $155 billion, almost 7.0% from the previous year.[1]
- The City's population is estimated to increase by 13,338 people, from 1,311,162 on January 1st of 2006 to 1,324,500 on January 1st of 2007.[2]
- The unemployment rate for San Diego County is projected to remain relatively low during 2006 – around 4.2%, which is slightly less than a year ago.[1] In April and May of 2006, the unemployment rate in San Diego County remained stable at 3.7%, lower than the estimated 4.1% a year ago.[3]
- Nearly 20,000 new jobs are predicted to be created in the region during the year, up from the estimated 17,000 created jobs in 2005. The sectors that are projected to grow include such employment sectors as visitor services, local defense and transportation, construction and high-tech industries.[1]
- Home prices are projected to stay either flat throughout calendar year 2006 and first half of calendar year 2007 or decline slightly in certain areas of the region. The median sales price in San Diego County including existing single-family homes, condos and new homes in May 2006 was $490,000, down by $15,000 or 3.0% from April 2006 and up $2,000 or 0.4% compared to May 2005. The volume of sales in May 2006 was up by 13.8% compared to April 2006, totaling 4,217 transactions, but down by 18.0% from the same period a year ago.[4]

[1] The San Diego Barometer (San Diego Workforce Partnership's Research and Labor Market Information.)
[2] The City population figure reflects the projection as of January 1, 2007 prepared by the City of San Diego, Planning Department, Urban Analysis section and is subject to revision.
[3] California Employment Development Department.
[4] Dataquick Information Systems.

The total Fiscal Year 2007 General Fund revenue is $1.02 billion, which represents an increase of 18.1% over the Fiscal Year 2006 Annual Budget. The 18.1% increase consists of a 7.0% increase in economic growth in major revenue sources, a 9.4% increase in revenue transparency, and a 1.7% increase in revenue adjustments. The Fiscal Year 2007 Annual Budget includes $9.3 million in employee offset savings, which replaces the tobacco revenue infused into the San Diego City Employees' Retirement System as part of the securitization of the Tobacco Settlement Revenues in Fiscal Year 2006. The majority of the General Fund revenue is comprised of four major revenue sources: Property Tax, Sales Tax, Transient Occupancy Tax (TOT), and Franchise Fees, which is equivalent to approximately $716.7 million, or 70.2%, of the City's General Fund. General Fund revenues fund core City services including police, fire, refuse collection, library services and parks and recreation programs.

GENERAL FUND REVENUES
Fiscal Year 2007 Final Budget - $1.0 Billion
(in millions)



This section provides a detailed description of the revenue categories for the City of San Diego, including background information describing the method of allocation and economic factors affecting the revenue source. Analysis of various economic trends at the local, State, and national level helps to shed light on current trends in a given economic sector and aids in the forecast of a particular revenue source for the next fiscal year. An analysis of individual economic sectors has been conducted to prepare major revenue projections for the Fiscal Year 2007 Annual Budget.

PROPERTY TAX

Overview and Background

Property tax is the City's largest revenue source representing 33.7% of the total General Fund revenue. The City of San Diego receives property tax revenue based upon a 1.0% levy on the assessed value of all real property. Property tax revenue is collected by the County of San Diego, which allocates the revenue to a number of agencies within the City's geographic area, including the County itself, the City of San Diego, school districts, and special districts. The City's share is approximately 17.1% of the 1.0% tax levy.

Prior to 1979, each local jurisdiction had the authority to levy its own property tax; therefore, a single residence might have been subject to a separate tax levy by the City, the County, the local school district, and any special districts that served the residence. In 1979, California voters passed Proposition 13, dramatically changing the face of State and local public finance. Proposition 13 limited the aggregate property tax rate to 1.0% of assessed value, and specifies that the assessed value of any real property may increase by a maximum of 2.0% per year. There are two exceptions where the property is reassessed at market value: a new construction on the property or if the property is sold. Under the current system established by Proposition 13, all local jurisdictions receive a share of the 1.0% tax levy.

Since the early 1990s, the City's property tax revenue has undergone many changes. First, in Fiscal Year 1993, the State of California faced a serious deficit. In order to meet its obligations to fund school districts at specified levels under Proposition 98, the state enacted legislation that shifted partial financial responsibility for funding education to local governments. These revenue shifts, otherwise known as the Educational Revenue Augmentation Fund (ERAF) shifts, have resulted in an estimated cumulative loss of over $468.3 million in property tax revenue for the City through Fiscal Year 2006. In addition, in order to collect and distribute property tax, the State authorized counties to charge cities for administrative fees, which further reduces the City's annual property tax receipts by approximately $2.1 million per fiscal year.



$0.447 - School District
$0.171 - City of San Diego
$0.157 - San Diego County
$0.143 - Educational Revenue Augmentation Fund (ERAF)
$0.065 - Community College
$0.016 - Department of Education
$0.001 - Water Authority
$1.00 - Total

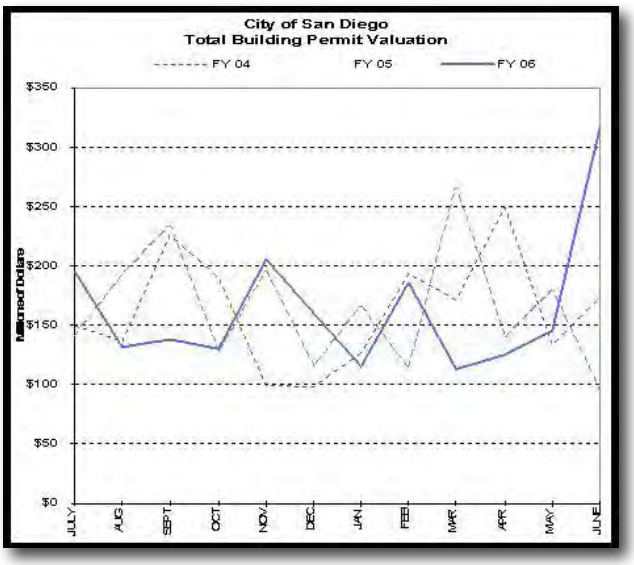
Another two-year ERAF shift (ERAF III) was enacted in Fiscal Year 2005, which mandated local agencies to contribute $1.3 billion per year to the State. This contribution was "offered" by the State in exchange for Proposition 1A (approved by voters in November 2004), which was designed primarily to protect local governments from future revenue losses resulting from the State actions. For the City of San Diego, this contribution has resulted in an approximately $16.9 million property tax loss in Fiscal Years 2005 and 2006. Any increases in assessed valuation in redevelopment areas do not increase the General Fund's share of property tax revenue, as any increase in property tax due to redevelopment must stay in the redevelopment zone.

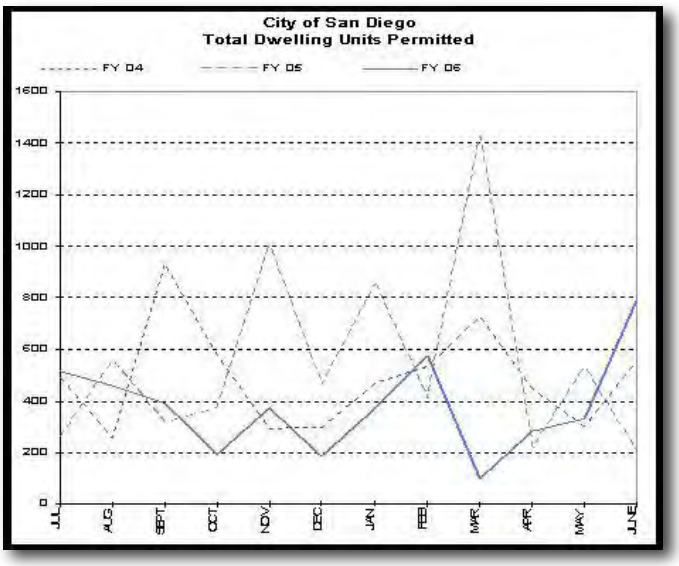
Beginning in Fiscal Year 2005, Vehicle License Fee (VLF) backfill was eliminated by the State and was replaced dollar-for-dollar with property tax, resulting in a property tax revenue increase by approximately $69.1 million in Fiscal Year 2005 and $74.3 million in Fiscal Year 2006. Beginning in Fiscal Year 2006, this "property tax in-lieu of VLF" revenue will grow annually at the rate of growth in assessed valuation.

Economic Trends and Fiscal Year 2007 Property Tax Budget

According to DataQuick Information Systems, the overall median sales price in San Diego County including existing single-family homes, condos and new homes in May 2006 was $490,000, down by $15,000 or 3.0% from April 2006 and up $2,000 or 0.4% compared to May 2005. The volume of sales in May 2006 was up by 13.8% compared to April 2006, totaling 4,217 transactions, but down by 18.0% from the same period a year ago. Homes for sale are staying on the market much longer than a year ago and the supply of unsold inventory has been significantly increasing. Therefore, it is projected that in Fiscal Year 2007, the property tax revenue will reflect the slowdown on the local real estate market.

Total building permit valuation (residential and nonresidential) is an indicator of overall construction activity. During Fiscal Year 2005, the value of permits issued totaled $1.963 billion or 1.0% more than the prior fiscal year. For Fiscal Year 2006, the value of permits issued totaled $1.960 billion, a 0.2% decrease from 2005. New residential construction is an indicator of trends in both the construction industry and the overall economy. For single family units, 1,290 permits were issued in Fiscal Year 2006, up 1.0% from Fiscal Year 2005. Multifamily units decreased by 39.0%, from 5,334 in Fiscal Year 2005 to 3,260 in Fiscal Year 2006.





The Fiscal Year 2007 projected growth rate for property tax has been reduced to 7.25% versus 7.50% in Fiscal Year 2006. The reduced rate is the result of the projected slowdown in the local real estate market. Earlier in 2006, the California Association of Realtors predicted a "soft landing" of housing prices for calendar year 2006. The UCLA Anderson Forecast also projected a statewide slowdown or "leveling off" of the home sales prices stating that the cooling off of local housing markets would result in a slowdown in spending and some job losses in construction and other real estate related industries. Economists expect an increase in delinquencies and foreclosures from today's historically low levels. According to the San Diego

Association of Governments (SANDAG) Chief Economist's projections, a slowdown in the rate of increase in residential real estate would continue in calendar year 2006 with prices increasing approximately 5.0%. No major collapse is expected in San Diego's residential market in 2006 if economic conditions and job growth remain strong, and the trend is expected to continue in the first half of calendar year 2007. SANDAG's Chief Economist predicts that the cooling off of the housing market will eventually affect consumer spending, but not earlier than the third quarter of 2006. Overall, the forecast for the next two years calls for a weak growth in the local housing market with home prices flattening, a moderate decrease in home sales and a slower pace of new building construction.

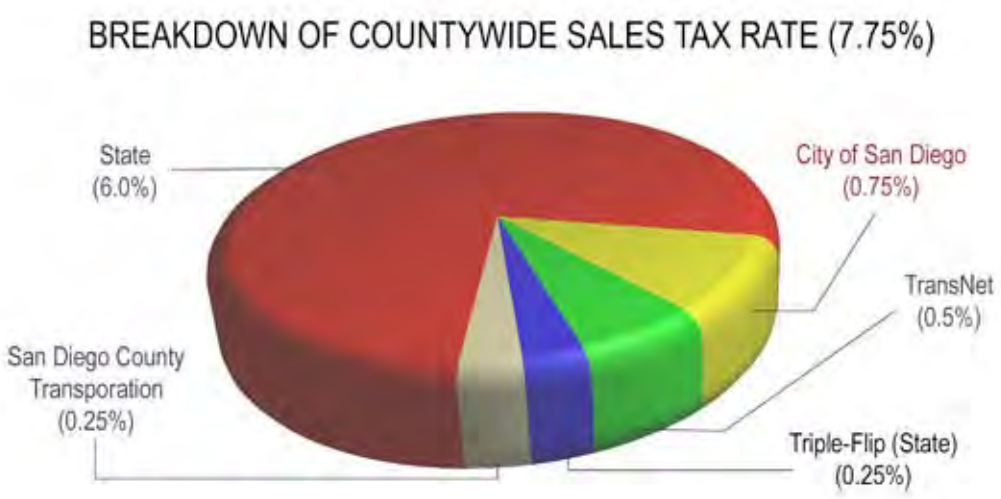
The Fiscal Year 2007 Property Tax budget is $344.2 million, which consists of $254.5 million in base property tax (Proposition 13), the estimated "property tax in-lieu-of VLF" payment of $72.8 million, and the reinstated $16.9 million of the City's ERAF III contribution to the State, explained earlier in the Overview and Background section. The table below demonstrates the breakdown of the Fiscal Year 2007 Property Tax budget:

FISCAL YEAR 2007 PROPERTY TAX BUDGET	
Base Property Tax	$254.5 million
Property Tax in-lieu of VLF	$72.8 million
ERAF III Shift	$16.9 million
TOTAL PROPERTY TAX	$344.2 million

SALES TAX

Overview and Background

Sales tax is the City's second largest revenue source representing 23.0% of the total General Fund revenue. Collected at the point of sale, sales tax receipts are remitted to the State Board of Equalization, which allocates tax revenue owed to the City in the form of monthly payments. According to the Bradley-Burns Sales and Use Tax law, cities are to receive one cent (or 13.0%) of the total 7.25 cent statewide sales tax levied on each dollar of taxable sales. In addition to the Bradley-Burns sales tax, San Diego County voters approved a half-cent supplemental



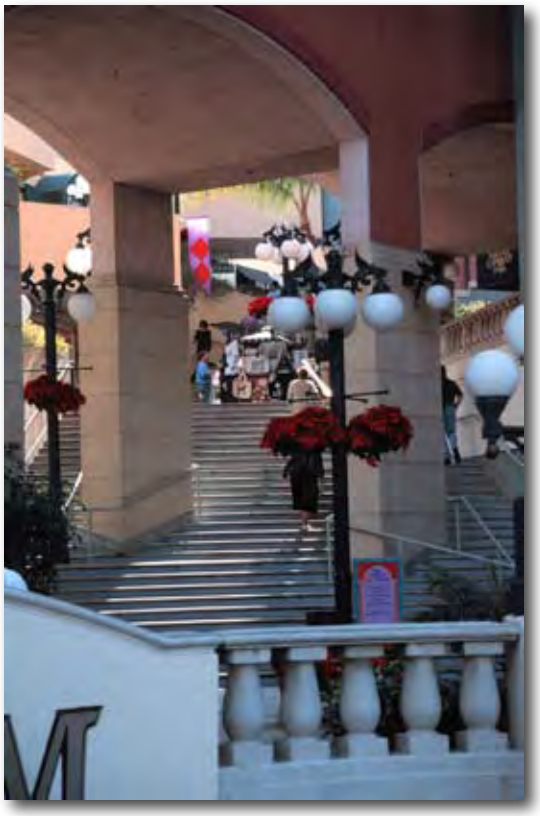
sales tax in 1987 to fund the San Diego Transportation Improvement Program (TransNet), resulting in a total countywide sales tax of 7.75%. This tax rate includes a ½-cent tax that was passed by California voters in 1993 for the purpose of funding local public safety expenditures. The revenue from this ½-cent sales tax, known as safety sales tax, is discussed in the next section.

Economic Trends and Fiscal Year 2007 Sales Tax Budget

The State Employment Development Department recently reported that the unemployment rate in San Diego County remained stable at 3.7% in April 2006 and May 2006, lower than the estimated 4.1% a year ago. For comparison, an unadjusted unemployment rate for California was 4.6% and 4.4% for the nation during the same period. Between April 2006 and May 2006, nonfarm wage and salary employment in San Diego County rose by 5,300 jobs to reach 1,302,500 jobs with construction recording the largest increase (up 1,800 jobs), followed by the leisure and hospitality sector (up 1,300 jobs), and the trade, transportation and utilities sector (up 1,000 jobs.) Between May 2005 and May 2006, total nonfarm employment was up by 17,500 jobs, an increase of 1.4% with leisure and hospitality recording the largest increase (up 5,100 jobs.) Construction grew by 4,300 jobs, with most of the increase occurring in the specialty trade contractors sector. Educational and health services added 2,800 jobs since May 2005.

The Fiscal Year 2007 sales tax estimate reflects the sustained growth in local taxable sales, though there are some concerns among economists related to the performance of taxable sales in San Diego County for 2006 and 2007, as a result of a possible increase in the unemployment rate related to the job losses in the real estate industry and the impact of rising gas prices on consumer spending. The UCLA Anderson Forecast stated that incomes in San Diego have been rising over the last two years but not at the same level as spending which is largely due to increases in new housing wealth. In addition, employment related to real estate remains a significant contributor to overall job growth. If there is less spending related to new housing wealth, and if there is a job loss in the real estate industry, the local economy may be somewhat negatively affected unless this loss is made up in other high wage industries. The forecast for San Diego predicts some weakness in the real estate sector which will be offset by continued growth in tourism and professional services. Despite a projected growth in personal income, taxable sales are projected to slowdown in late calendar year 2006 as the consumption driven by a home equity wealth factor declines.





The projected sales tax revenue for Fiscal Year 2007 is $234.9 million. The increase in sales tax revenue from Fiscal Year 2006 to Fiscal Year 2007 is nearly $91 million, which includes approximately $17 million of projected economic growth and an estimated $74 million due to the restructure of the Sales Tax. This figure reflects greater transparency in budgeting, for example, total City sales tax revenue previously budgeted in a variety of funds throughout the City is now budgeted totally in the General Fund. In past fiscal years, upon receiving sales tax revenue from the State, the City allocated portions of the sales tax revenue directly to selected programs and funds. The programs and funds that received allocations included but are not limited to Special Promotional Programs, Police Decentralization Fund, Centre City Maintenance Coordination Fund, the Unappropriated Reserve and Street Division. Any remaining portion was then budgeted in the General Fund. Beginning in Fiscal Year 2007, the General Fund sales tax figure reflects total revenue received by the City.

The Fiscal Year 2007 sales tax projection also includes the property tax reimbursement that the City will receive as a result of the triple-flip (triple-flip is the shift enacted by the State in Fiscal Year 2005 whereby local governments shift ¼-cent of their Bradley-Burns Sales and Use Tax to the State in exchange for an equivalent amount of property tax.) It should be noted that the property tax reimbursement amount that the City receives is equivalent to the growth in taxable sales, not the growth in assessed valuation. In addition, once the Economic Recovery Bonds are paid off by the State, local governments will no longer receive the property tax reimbursement, but will instead regain the ¼-cent sales tax that was diverted to the State by the triple-flip, which makes this shift different from the VLF property tax swap which is considered to be a permanent shift of revenues from VLF to property tax. As previously mentioned in the Property Tax section, beginning in Fiscal Year 2006, the in-lieu-of VLF payment is considered to be a permanent increase in property tax revenue, with year-over-year growth being based on the growth in assessed valuation.

The chart below demonstrates the breakdown of the total Fiscal Year 2007 sales tax projection:

FISCAL YEAR 2007 SALES TAX BUDGET	
Sales Tax Revenue	$177.5 million
Property Tax Reimbursement	$57.4 million
TOTAL SALES TAX	$234.9 million

SAFETY SALES TAX

Overview and Background

Safety sales tax revenue is derived from a half-cent sales tax that resulted from the passage of Proposition 172 on November 2, 1993, and must be utilized solely for local public safety purposes. The State Controller's Office disburses safety sales tax revenue to the County Local Public Safety Fund for distribution. Cities receive 5.0% of the amount in the fund, which is allocated among the cities based upon their proportionate loss of Property Tax revenue in the 1993-94 ERAF shift. Subsequent legislation (Senate Bill 8) changed the allocation system for Proposition 172 revenue and lifted the cap on the share that the City of San Diego and other cities within the County could receive. Total revenues reflect additional funds received by the City as a result of this legislation.

Economic Trends and Fiscal Year 2007 Safety Sales Tax Budget

As with the Bradley-Burns sales tax revenue, safety sales tax revenue is sensitive to economic conditions, particularly factors that influence taxable sales, such as employment levels, per-capita income, and business investment. However, safety sales tax is allocated first to counties in proportion to their share of taxable sales, and then to the cities within the county. As a result, the City of San Diego's share of total countywide safety sales tax revenue depends not on taxable sales within the City, but rather on San Diego County's share of total statewide taxable sales which results in a different growth rate than the one used to project Sales Tax revenue.

The Fiscal Year 2007 Annual Budget includes total safety sales tax revenue of $8.2 million, a 4.0% growth over Fiscal Year 2006 year-end estimates. Approximately $1.6 million will be allocated to the Fire and Lifeguard Facilities Fund for debt service payments on fire facility improvements, a reduction from past years due to the delay in anticipated debt issuances. The remainder, or approximately $6.6 million, is allocated for public safety expenditures within the General Fund. City Council Policy 500-07 directs the use of Proposition 172 funds for new public safety expenditures to ensure an augmentation of existing General Fund public safety expenditure levels. Increases to public safety expenditures in the Police and San Diego Fire-Rescue departments have far exceeded the revenue growth of safety sales tax, ensuring the City's compliance with Council Policy 500-07.

TRANSIENT OCCUPANCY TAX

Overview and Background

San Diego's Transient Occupancy Tax (TOT) is levied at 10.5 cents per dollar of the daily room price in hotels and motels used by visitors staying in San Diego for less than 30 consecutive days. The allocation of TOT is at the discretion of the Mayor and City Council with guidelines provided by Council Policy 100-3. This Council Policy stipulates that, of the 10.5% of TOT, 4.0% shall be applied toward promotion of the City of San Diego as a tourist destination, 5.5% shall be applied toward general government purposes, with the remaining 1.0% to be allocated for any purposes that the Mayor and City Council may direct. Currently,

5.0% of the 10.5%, or approximately 48.0%, is allocated to Special Promotional Programs for the promotion of tourism and other purposes designated by City Council policy. Of the remaining 5.5%, approximately 52.0%, is allocated directly to the General Fund for general government purposes.

Economic Trends and Fiscal Year 2007 Transient Occupancy Tax Budget

Overall, San Diego tourism performance is projected to have a moderate growth. This trend is reflected in the TOT revenue growth rate in Fiscal Year 2007 which has been increased to 6.0% versus 5.0% in Fiscal Year 2006. According to the San Diego Convention and Visitor Bureau (ConVis), hotel room night demand is projected to grow by 2.0% in 2006, down from the 3.0% growth in 2005. Hotel room nights sold in the market will reach 14.5 million room nights in 2006, putting occupancy at 72.9%, an increase of 0.9%. The average daily rate is expected to continue growing along with the national rates. The forecast is for 4.5% growth in the rate to an average of $127.09 per night. Recent data published by ConVis shows that the year-to-date (January 2006 through May 2006) average occupancy rate was 72.1%, a 2.3% increase over the same period in calendar year 2005, and that the average daily rate was $126.59 per night, a 6.7% increase over the same period in calendar year 2005. As an example, an increase of just 1.0% in tourism spending by visitors to San Diego would create $58 million in additional visitor spending, $13.9 million in additional hotel spending and over $1.4 million in Transient Occupancy Tax, according to statistics collected by ConVis.



San Diego continues to be one of the most desirable travel destinations in the U.S. Its market benefits from its diverse visitor mix, since it is not overly dependent on business travel, which is cyclical and depends on economic conditions. While the business segment spends more per person and stays primarily in hotels, the large visitor volume is in the leisure market, which continues to grow locally and nationwide and now contributes more room nights than the business segment. In addition, downtown San Diego continues to experience high demand at high average daily rates. Home to the San Diego Padres' new PETCO Park, the San Diego Convention Center, the Gaslamp Quarter, Horton Plaza and numerous restaurants, demand continues to be strong for the urban experience. In the forecast for calendar year 2006, demand of rooms will outpace supply due to increases in group and corporate travel, following San Diego's current lodging trends. In addition, leisure travelers who never previously stayed downtown are now finding it desirable, according to the ConVis's 2006 Visitor Industry Forecast.

Despite San Diego remaining as one of the most desirable travel destination in the U.S., the hotel room demand growth in calendar year 2005 was slower than other competitive markets in the Pacific region, according to Smith Travel Research. The executive director of the San Diego Lodging Industry Association



has stated that San Diego's tourism industry is suffering by not marketing itself more aggressively. Thus, the San Diego Lodging Industry Association has proposed a 2.0% assessment on nightly hotel room rentals to create a Tourism Improvement District (TID.) The TID, if approved, proposes to raise $20-$24 million annually which would be spent on marketing San Diego to potential visitors. With the creation of large hotel developments such as the Hard Rock Hotel downtown, the Hilton at the Marina, plus several smaller projects in North County and downtown San Diego, an estimated 8,000 to 9,000 new hotel rooms are expected to be available between 2008 and 2010, according to the executive director of the San Diego Hotel-Motel Association. With the increase in supply, there needs to be an increase in demand. The TID proposal carries an idea of promoting San Diego as a travel destination and keeping occupancy rates high by marketing San Diego more aggressively through the use of the revenue generated by the TID. Opponents to the formation of the TID believe that this assessment could result in a percent loss in rooms sold. The TID proposal is expected to be brought to Council in early fall with the enabling ordinance and in mid-fall for an industry vote.

For Fiscal Year 2007, the TOT allocated to Special Promotional Programs is $66.2 million and the TOT allocated to the General Fund is $72.9 million. The total Fiscal Year 2007 Annual TOT Budget is $139.1 million, a 6% growth over Fiscal Year 2006 year-end estimates.

PROPERTY TRANSFER TAX

Overview and Background

The property transfer tax is levied on the sale of real estate property. The County charges $1.10 per $1,000 of the sale price when any real property is transferred. The City of San Diego charges $0.55 per $1,000, which is credited against the County's charge, so that the City and the County both receive $0.55 per $1,000. The funds are collected by the County for property transfers that occur within City limits, and transferred to the City in 13 apportionments throughout the year.

Property transfer taxes are highly reflective of the housing market and are generally more volatile than overall property taxes. Appreciation or deprecation in property values and sales volume in the local real estate market specifically affect property transfer tax revenues. Property transfer tax revenue is being impacted by a slowdown in construction, and, in the long term, by a reduction in the supply of City land that may be developed. In Fiscal Year 2006 property transfer tax receipts were slightly below expectations and can be attributed to such factors as a slowdown in the local real estate market, higher interest rates, and

the modest growth in the economy overall. As previously mentioned in the Property Tax section, fewer homes are being sold in calendar year 2006. A comparison between May 2006 and May 2005 shows that the number of home sales, including existing detached houses, new detached houses, and condominiums, decreased by 18.0% and that the prices are either staying flat or decreasing in certain areas. According to local economists, this trend is expected to continue in calendar years 2006 and 2007.

The Fiscal Year 2007 Property Transfer Tax budget reflected the market conditions and trends at the time of the budget preparation. The budgeted growth rate was reduced to 7.0% compared to 10.0% in Fiscal Year 2006. The total Property Tax projection for Fiscal Year 2007 is $14.9 million. The trend of continued decline in the number of home sales indicate that it may be necessary to readjust the Property Transfer Tax budget in Fiscal Year 2007.

LICENSES AND PERMITS

Overview

The Licenses and Permits category reflects revenue generated to recover costs associated with performing regulatory functions. These functions are typically performed by government due to public safety considerations. Included in this category are general business license taxes, rental unit taxes, parking meter collections, and the refuse collection business license tax.

The general business license tax for companies with 12 or fewer employees is a flat fee of $34. Companies with 13 or more employees pay a fee of $125 plus $5 per employee. Rental unit taxes are calculated as a flat rate plus a fee per rental unit. Currently, the rental unit tax has three rate tiers for residential properties and two rate tiers for hotel/motel properties.

Fiscal Year 2007 Licenses and Permits Budget

The Fiscal Year 2007 Annual General Fund Budget for Licenses and Permits is $30.7 million, a 8.4% increase over the Fiscal Year 2006 year-end estimates.

FINES, FORFEITURES, AND PENALTIES

Overview

Fines, Forfeitures, and Penalties include revenue generated from monetary sanctions associated with the violation of a law or regulation such as California Vehicle Code violations, City parking and ordinance violations, and litigation awards.

Fiscal Year 2007 Fines, Forfeitures, and Penalties Budget

The Fiscal Year 2007 Annual General Fund Budget for Fines, Forfeitures, and Penalties is $34.9 million, a 5.0% increase from the Fiscal Year 2006 year-end estimates.

REVENUE FROM MONEY AND PROPERTY

Franchise Fees

SDG&E Revenue. Revenue from franchise rents result from agreements that allow utility and cable companies to use the City right-of-way. The largest of the City's five franchise accounts is the revenue resulting from an agreement with San Diego Gas & Electric Company (SDG&E.). The revenue derived from this franchise, 3.0% of the gross sales of gas and electricity within the City, is constrained by the City Council Policy in terms of how it may be used. The SDG&E franchise revenue is split as follows: 75% is deposited into the General Fund and the remaining 25% is deposited into the Environmental Growth Fund (EGF.) One-third of the EGF is used to finance various environmental programs such as litter control. The remaining two-thirds of the EGF is used for debt service on open space acquisition bonds. For Fiscal Year 2007, the franchise revenue from SDG&E is projected to be $50.9 million with 75% or $38.1 million allocated to the General Fund and 25% or $12.7 million allocated to EGF. The Fiscal Year 2007 SDG&E revenue budget assumes a 7.0% growth over Fiscal Year 2006 year-end estimates.

Cable Revenue. In addition, the City has Franchise Agreements with two cable companies: Cox Communications and Time Warner Cable. Effective January 8, 2004, the Franchise Agreement with Time Warner Cable was amended to increase the franchise rate from 3.0% to 5.0% of gross sales. The Franchise Agreement with Cox Communications was renegotiated in 2002, increasing the franchise fee from 3.0% to 5.0%. Due to the introduction of AB 2987, the revenues from cable companies, which are budgeted at $15.8 million in Fiscal Year 2007, may be in jeopardy. Currently, the law states that any city may authorize by franchise or license the construction and operation of a community antenna television system, prescribe rules and regulations to protect the subscribers and ensure that cable and video service providers comply with specified customer service standards and performance standards. The new bill would establish a procedure for state-issued authorizations for the provision of cable service or video service that would be administered by the Department of Corporations and all franchise fees generated would be received by such department. The Fiscal Year 2007 cable revenue budget assumes a 7.5% growth over Fiscal Year 2006 year-end estimates.

Revenue from Refuse Haulers. The City also collects a refuse hauler franchise fee from private refuse haulers. The refuse hauler franchise fee was increased by $1 in July 2003 to an effective rate of $11 per ton for Class I haulers (less than 75,000 tons per year) and $12 per ton for Class II haulers (more than 75,000 tons per year.) For Fiscal Year 2007, the refuse hauler franchise fee is projected to be $10.6 million or 0.9% decrease over Fiscal Year 2006 year-end estimates. Miscellaneous other revenue from franchise fees is expected to be approximately $ 250,000 in Fiscal Year 2007.

Undergrounding Utility Fee. In addition to the 3.0% franchise fee, the City Council approved a 3.53% surcharge on SDG&E's electricity sales for the undergrounding of electric utility lines which was approved by the California Public Utilities Commission in December 2002. The Utility Undergrounding surcharge is estimated to raise $42.0 million in Fiscal Year 2007 or 0.2% higher than in Fiscal Year 2006, which will be deposited into the Undergrounding Utility District Fund to be used solely for the purpose of placing utility lines underground.

Interest Earnings

The City Treasurer is responsible for investing the City's cash assets exclusive of City Pension Trust Funds. All City funds are pooled and invested together in a Pooled Investment Fund ("Fund") to facilitate increased flexibility in the management of the City's cash flow requirements and the overall management of the Fund for the purpose of maximizing interest earnings. Fund investments must be consistent with the City Investment Policy and the State of California Government Code guidelines and restrictions. The maximum maturity of any investments may not exceed five years. Selection of an investment is based on safety, liquidity, risk, interest rate environment and the cash flow requirements of the City, and the course of a full economic cycle. Major deviations in returns from one fiscal year to the next can generally be attributed to changes in market interest rates or the actual average amount invested during the fiscal year. Past interest earnings performance is no guarantee or indicator of future results.



Interest rates have been rising since June 2003. This change in the overall level of interest rates will be reflected in the estimated interest earnings for Fiscal Year 2007, which will take into account the realization of any capital gains or losses on portfolio securities that occur as securities are regularly turned over during the fiscal year. In a rising interest rate environment, the value of securities held in the portfolio declines, while the opposite is true in a declining interest rate environment. When this change in portfolio value occurs, the impact on overall interest earnings, whether positive or negative, is mitigated to some degree by the earnings derived from the reinvestment of cash from coupon payments, the turnover of portfolio securities and the investment of new revenues at higher current market rates of interest.

Interest rates are expected to continue to rise through at least the first half of Fiscal Year 2007. The adverse effect of rising interest rates on the market value of the securities held in the portfolio will be mitigated to some extent by the reinvestment of coupon payments, maturing investments and proceeds of sold securities at higher reinvestment rates. It should be noted that interest rates are market driven and therefore subject to a number of uncontrollable or unpredictable factors.

Rents and Concessions

The Fiscal Year 2007 Annual Budget includes $32.7 million in Rents and Concessions revenue with Mission Bay Park, Balboa Park and Torrey Pines Golf Course generating the majority of this source of General Fund revenue. In turn, Mission Bay Park's rents and concessions comprise the majority of the revenue in this category with revenue generated from leases with Sea World, the Marina Village Conference Center, and several hotels and marinas. This revenue source is projected to generate $24.4 million in Fiscal Year 2007,



an increase of 2.4% over Fiscal Year 2006 year-end estimates. The Mission Bay Ordinance requires that one-half of all revenue from Mission Bay rents and concessions in excess of $20 million is to be allocated to the Mission Bay Improvements Fund and the Regional Park Improvements Fund. This requirement was waived for Fiscal Year 2006; however, in Fiscal Year 2007, $1.1 million was allocated to the Mission Bay Improvements Fund, $1.1 million was allocated to the Regional Park Improvements Fund and the remaining $2.2 million was allocated to the General Fund. Another component of the Rents and Concessions category relates to revenue generated from lease agreements on City Pueblo lands, which in Fiscal Year 2007 is projected to be $3.3 million.

REVENUE FROM OTHER AGENCIES

Motor Vehicle License Fees

Motor Vehicle License Fees (VLF) are levied as a percentage of an automobile's purchase price, subject to depreciation, and are paid annually to the Department of Motor Vehicles at the time of registration. The fees are forwarded to the State Controller's Office which allocates the funds to local governments. Prior to Fiscal Year 2004, approximately 25.0% of total statewide VLF revenues were allocated to counties in order to fund realignment of various health and social service programs, while the remaining 75.0% was allocated to cities and counties on a per capita basis. Notably, because statewide revenues are distributed on a per capita basis, increases to local vehicle sales do not directly translate into local VLF revenue increases.

Beginning in 1999, the VLF underwent a series of offsets, first initiated by the State legislature as part of the 1998-1999 Budget agreement. These offsets ultimately resulted in a 67.0% reduction in the effective VLF rate, from 2.0% of a vehicle's value to 0.65%. To compensate cities and counties for the tax offset, the State began providing State General Fund revenue to cities and counties on a dollar-for-dollar basis, otherwise known as the VLF backfill. As part of the 2004-2005 Budget agreement, the VLF rate was statutorily reduced to 0.65%, thereby eliminating the VLF backfill. As described in the property tax section, cities were compensated for this loss with increased property tax revenues. In Fiscal Year 2005, approximately $69.1 million was shifted from VLF to property tax. As a result of this revenue shift, VLF is no longer considered a major General Fund revenue source for the City of San Diego. The Fiscal Year 2007 Annual Budget for VLF is $9.3 million, a 3.5% growth over Fiscal Year 2006 year-end estimates.

Miscellaneous Revenue from Other Agencies

A significant amount of revenue received by the City is initially collected by other agencies and then returned (or subvened) to the City. Within the General Fund, Revenues from Other Agencies include federal and State grants and reimbursement for general City services provided to the Unified Port District.

The Fiscal Year 2007 General Fund Budget includes revenue totaling approximately $12.3 million in this category, including $5.2 million in State reimbursements for booking fee expenses. The Fiscal Year 2007 Budget also includes $1.5 million from the State for the Community Policing Services (COPS) Program and $400,000 in Local Law Enforcement Block Grant funds. The State Police Officer Standards and Training (POST) grant reimbursement is budgeted at $100,000.

Charges for Current Services

Charges for Current Services include revenue generated by General Fund departments resulting from services provided to other City funds. General Fund departments regularly incur expenses in the process of performing services for other City funds and receive reimbursement for direct, indirect, and overhead costs. Such instances include general government services and facilities maintenance services provided to other City funds. The Fiscal Year 2007 Budget for Charges for Current Services within the General Fund is $88.3 million, a 13.9% increase over Fiscal Year 2006 year-end estimates. Refer to Schedule III of this budget document for a breakdown of the budgetary data by subcategory.



Transfers from Other Funds

The Fiscal Year 2007 General Fund Budget for Transfers from Other Funds is $62.2 million. Revenue in this category reflects transfers to the General Fund from various other funds, such as Capital Improvements Program Funds, Storm Drain Fund, Environmental Growth Fund, TransNet Fund and other funds. Prior to Fiscal Year 2007, the Transfers from Other Funds category included the transfer from the Special Promotional Programs. Beginning in Fiscal Year 2007, this transfer was not included due to the restructuring of the Special Promotional Programs budget.

Other Revenue

Other Revenue is mainly composed of refunds and revenue generated from the sale of publications and excess inventory. The Fiscal Year 2007 Budget includes revenue totaling $1.8 million in this category, representing approximately 0.3% of total General Fund revenue.

STATE OF CALIFORNIA STATE BUDGET IMPACTS

For Fiscal Year 2007 the State reinstated the booking fees reimbursement program and repaid the City's ERAF III contribution, explained earlier in the Overview and Background section of the Property Tax Revenue.

San Diego's Fiscal Year 2007 Annual Budget includes $5.2 million of booking fees reimbursement from the State. The State supplemental budget bill, AB 1811, contains in Fiscal Year 2007 $35 million to reimburse cities for booking fees paid to counties and sets out a new booking fee structure to begin on July 1, 2007. The new booking fee program would provide that in any year in which the state provides at least $35 million in subventions for local jail facility funds, existing booking fees would be eliminated. Instead, counties and cities with jails will be restricted to charging arresting agencies a new jail access fee for booking of municipal code and misdemeanor violations that exceed the most recent three-year average of each local arresting agency. Misdemeanors for driving under the influence or related to domestic violence would be excluded from the jail access fee calculation. Local governments could reinstate booking fees in any year in which the state appropriates less than $35 million, but only in proportion to the shortfall in the appropriation. Also, after Fiscal Year 2007, the maximum rate of any future booking fees would be limited to the fee in effect on June 30, 2006 plus an annual inflation adjustment equal to the increase in the consumer price index plus 1.0%. An analysis is currently underway to predict how the budget bill AB 1805 will affect the booking fees in Fiscal Year 2008.



The Fiscal Year 2007 Annual Budget includes a $16.9 million repayment of the ERAF III property tax revenue shift. As explained in the Property Tax Revenue section, the ERAF III property tax revenue was taken by the State only in Fiscal Years 2005 and 2006, with a full amount of $16.9 million reinstated in Fiscal Year 2007 and beyond.

CITY OF SAN DIEGO
FISCAL YEAR
2007
ANNUAL
BUDGET

DEBT OBLIGATIONS



Water Boards Vol. 1-3
01546

Debt Obligations

CITY OF SAN DIEGO'S LONG TERM DEBT OBLIGATIONS[1]:

Outstanding Principal as of June 30, 2006

- General Obligation Bonds: $12.7 million
- General Fund backed Lease-Revenue Obligations: $498.0 million
- Water and Wastewater System Obligations: $1,662.7 million

Fiscal Year 2007 Debt Service

- General Obligation Bonds: $2.8 million
- General Fund backed lease-revenue obligations: $46.8 million
- Water and Wastewater Enterprise Fund obligations: $137.7 million



CITY OF SAN DIEGO'S BOND RATINGS:

General Obligation Bond ratings as of June 30, 2006

- Moody's Investors Service: A3, Negative Outlook
- Fitch Ratings: BBB+, Rating Watch Negative
- Standard & Poor's: Suspended, Negative Credit Watch

Under the California Constitution, the City may issue **General Obligation Bonds** subject to the approval of two-thirds of those voting on the bond proposition. General Obligation Bonds represent an indebtedness of the City secured by its full faith and credit. An ad valorem (value-based) tax on real property is levied to pay principal and interest on General Obligation Bonds.

Lease Revenue Bonds and Certificates of Participation are lease obligations secured by an installment sale agreement or by a lease-back arrangement with a public entity, where the general operating revenues are pledged to pay the lease payments, which are, in turn, used to pay debt service on the bonds or Certificates of Participation. These obligations do not constitute indebtedness under the state constitutional debt limitation and, therefore, are not subject to voter approval. Payments to be made under valid leases are payable only in the year in which use and occupancy of the leased property is available, and lease payments

[1] Does not include debt obligations of City Agencies (Redevelopment Agency and Housing Authority) and Special Assessment Districts.



may not be accelerated. The governmental lessee is obligated to place in its annual budget the rentals that are due and payable during each fiscal year the lessee has use of the leased property.

Revenue Bonds are payable solely from net or gross non-ad valorem tax revenues derived from General Fund revenues, tax increment revenues, rates or tolls, or fees, charges or rents paid by users of the facility constructed with the proceeds of the bond issue.

Pursuant to Section 90 of the City Charter, the City may incur bonded indebtedness for the purpose of acquiring, constructing, or completing any municipal improvements, not including improvements to the City's water facilities, in an amount not to exceed 10% of the total assessed valuation of all real and personal property in the City subject to an annual property tax levy. The City may also incur bonded indebtedness for the purpose of acquiring, constructing, or completing water facilities in an amount not to exceed 15% of the total assessed valuation. The combined limit on outstanding indebtedness for both non-utility related improvements and water related improvements is an amount not to exceed 25% of the total assessed valuation.

Based on the assessed valuation as of July 1, 2006, the **legal debt limit**, as defined in Section 90 of the City Charter, was $9.0 billion (unaudited.) As of June 30, 2006, outstanding debt subject to this limit was $11.5 million (includes only the 1991 Public Safety Communications Project General Obligation Bonds. These are the only outstanding bonds for which the City levies an annual property tax.)

In accordance with Section 90.1 of the City Charter, the City issues Revenue Bonds, an obligation payable from the revenues received by the utility, for the purpose of constructing water facilities, which fall outside the legal debt limit as defined in Section 90 of the City Charter. Section 90.2 authorizes the issuance of Revenue Bonds for the purpose of constructing improvements to the City's wastewater system.

The table that follows summarizes the City's outstanding debt as of June 30, 2006, and the debt/lease payment for each outstanding issuance for Fiscal Year 2007.

SUMMARY OF DEBT OBLIGATIONS

		Principal Outstanding 6/30/2006	Fiscal Year 2007 Debt/Lease Payment	Final Maturity	Primary Funding Source
GENERAL OBLIGATION BONDS					
1991	San Diego General Obligation Bonds (Public Safety Communications Project)	$11,520,000	$2,329,935	FY 2012	Property Tax
1994	San Diego Open Space Facilities District No. 1 Refunding Series	$1,170,000	$438,300	FY 2009	Franchise Fees
	Subtotal General Obligation Bonds	$12,690,000	$2,768,235		
GENERAL FUND BACKED LEASE-REVENUE OBLIGATIONS					
Certificates of Participation					
1996A	Certificates of Participation Balboa Park/Mission Bay Park Improvements Program	$15,440,000	$3,527,088	FY 2011	Transient Occupancy Tax
1996B	Refunding Certificates of Participation Balboa Park/ Mission Bay Park Improvements Program	$9,180,000	$877,165	FY 2022	Transient Occupancy Tax
2003	1993 Balboa Park/Mission Bay Park Improvements Program Refunding Certificates of Participation	$14,000,000	$2,155,129	FY 2024[4]	Transient Occupancy Tax
Lease Revenue Bonds					
1994	City/MTDB Authority Refunding - Bayside Trolley Extension [2]	$10,240,000	$2,929,483	FY 2010	Transient Occupancy Tax
1996	Qualcomm (Jack Murphy) Stadium	$60,490,000	$5,769,248	FY 2027	Stadium Revenues & Midway/ Sports Arena Leases
1998	Convention Center Expansion Authority	$183,300,000	$13,698,665	FY 2028	Transient Occupancy Tax & Port Authority Contribution
2002A	Ballpark and Redevelopment Project	$167,560,000	$15,038,338	FY 2032	Transient Occupancy Tax
2002B	Fire and Life Safety Facilities Project	$23,780,000	$1,629,458	FY 2032	Safety Sales Tax
2003	1993 City/MTDB Authority Refunding - Old Town Trolley Extension	$14,050,000	$1,154,949	FY 2023	Transient Occupancy Tax
	Subtotal General Fund Backed Lease-Revenue Obligations	$498,040,000	$46,779,523		
TOTAL GENERAL FUND BACKED LEASE-REVENUE OBLIGATIONS		$510,730,000	$49,547,758		
WASTEWATER AND WATER SYSTEM OBLIGATIONS [3]					
Wastewater System Obligations					
1993	Sewer Revenue Bonds	$182,370,000	$16,321,451	FY 2023	Net Wastewater System Revenues
1995	Sewer Revenue Bonds	$284,505,000	$23,583,116	FY 2025	Net Wastewater System Revenues
1997	Sewer Revenue Bonds	$208,500,000	$16,636,013	FY 2027	Net Wastewater System Revenues
1999	Sewer Revenue Bonds	$277,330,000	$20,510,758	FY 2029	Net Wastewater System Revenues
2004	Sewer Revenue Bonds (Private Placement)	$152,000,000	$21,300,000[4]	FY 2012	Net Wastewater System Revenues
Water System Obligations					
1998	Water Certificates of Undivided Interest	$271,055,000	$21,351,114	FY 2028	Net Water System Revenues
2002	Subordinated Water Revenue Bonds	$286,945,000	$18,031,808	FY 2032	Net Water System Revenues
TOTAL WATER AND WASTEWATER SYSTEM OBLIGATIONS		$1,662,705,000	$137,734,260		

[1] The 2003 Balboa Park/Mission Bay Park Refunding Series consists of 2 underlying leases - (a) The North Course Torrey Pines lease (which terminates in FY 2009); and (b) The House of Charm lease (which terminates in FY 2024).
[2] Fiscal Year 2006 was the last payment towards the Police Improvements Lease component of the 1994 MTDB refunding Bonds .
[3] Does not include outstanding State Revolving Fund (SRF) loan obligations pertaining to Wastewater and Water Systems.
[4] Variable rate debt. Estimated debt payments subject to change based on market conditions and LIBOR periods selected.

In addition to long term debt obligations, the City annually issues Short Term Tax and Revenue Anticipation Notes (TRANs) in June to meet General Fund cash flow needs for the following fiscal year, in anticipation of the receipt of property tax revenues later in the fiscal year. In June 2006, the City Council approved, via Resolution R-301527, a privately placed Note Purchase Agreement with Bank of America in an amount not-to-exceed $160 million, to meet the cash flow needs for Fiscal Year 2007. The projected monthly cash flows for Fiscal Year 2007 indicate a cash flow deficit of $142 million; pursuant to this, the City borrowed $142 million on July 3, 2006 to be repaid at maturity (August 3, 2007). The City had borrowed $145 million to meet the cash flow needs of Fiscal Year 2006, which has been paid off, with the final payment in May 2006.



The City's Equipment and Vehicle Financing Program provides a mechanism for the short term lease purchases of essential equipment in addition to the pay as you go basis funding. The lease purchases are typically over a three to seven year term.

From time to time, the City of San Diego Redevelopment Agency, Special Assessment or Community Facilities Districts, and the San Diego Housing Commission issue long term debt.

The State Redevelopment Law gives the City of San Diego Redevelopment Agency, administered by the City's Redevelopment Division, the Centre City Development Corporation (CCDC), and the Southeastern Economic Development Corporation (SEDC), the authority to issue Tax Allocation Bonds as a means for financing redevelopment projects. The Tax Allocation Bonds are secured by allocation of tax increment revenues collected within a redevelopment project area. The bonds are special obligations of the Redevelopment Agency and are not a debt of the City, the State, or any of their political subdivisions other than the Redevelopment Agency.

In addition to the long term bond issuances, the City and the City of San Diego Redevelopment Agency have outstanding Housing and Urban Development loan obligations to be repaid from the future Community Development Block Grant entitlements and other sources of revenues.

Under various sections of State law, the City may establish Special Assessment or Community Facilities (Mello-Roos) Districts and issue limited obligation bonds to finance infrastructure facilities and other public improvements necessary to facilitate development of the properties within each district. The bonds are secured solely by the properties in the district, and are not personal obligations of the property owners. The bonds are repaid through revenues generated by the annual levy of special assessments or special taxes on the benefiting properties.



The San Diego Housing Commission's Multifamily Bond Program administers multifamily tax-exempt financing for various projects. Based on tax exemption of the interest income on municipal bonds, the Multifamily Bond Program offers below market financing to developers of multifamily rental projects that set aside a portion of the units in their projects as affordable housing. Activities eligible for financing include new construction, acquisition, and rehabilitation of projects located in the City of San Diego. The bonds do not constitute a debt or liability of the City, the Housing Authority, or the Housing Commission. The security for bond repayment is limited to specific private revenue sources, such as project revenues, guarantees by the credit provider, or the value of the projects themselves. The program is self-supporting and the developers are responsible for paying the costs associated with each financing.

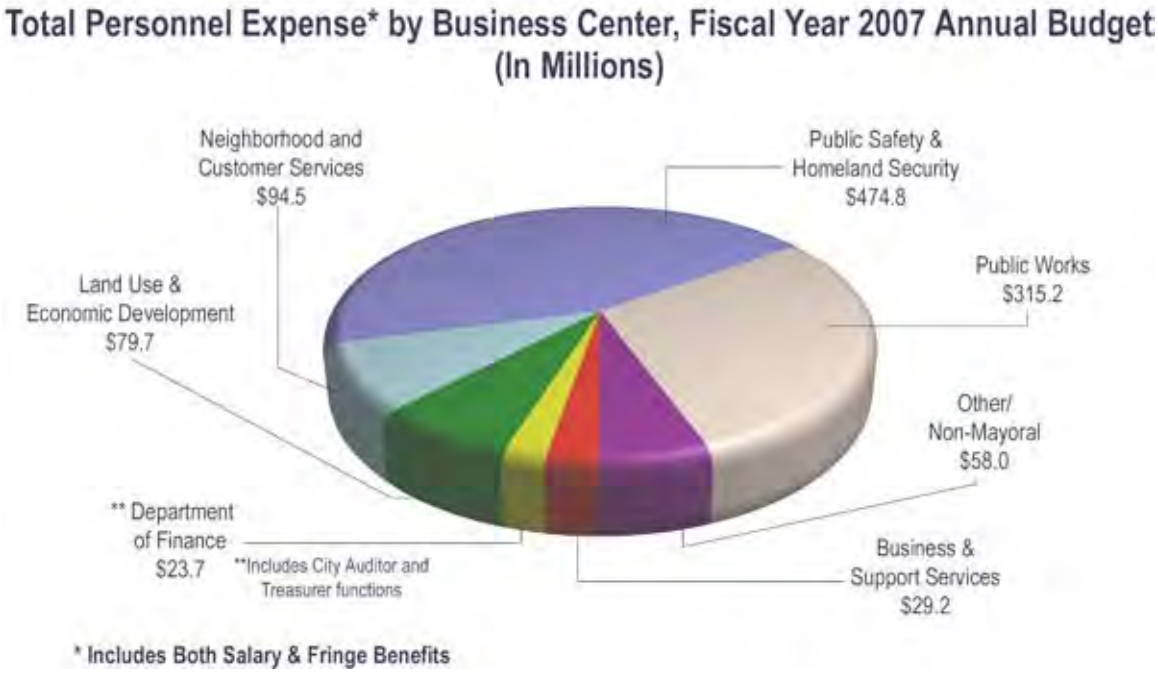
CITY OF SAN DIEGO
FISCAL YEAR 2007
ANNUAL BUDGET

COMPENSATION



Water Boards Vol. 1-3
01553

Compensation



COMPENSATION/POSITION SUMMARY

Various adjustments have been made to compensation and the positions in the Fiscal Year 2007 Annual Budget. An average salary analysis was conducted to assess changes to salaries resulting from factors that include employee pay-step increases, attrition, and changes in average salary for all job classifications. As a result of this analysis, changes were made to Fiscal Year 2007 budgeted salaries for multiple job classes, resulting in a $5.0 million increase citywide to total budgeted salaries. Increases in budgeted compensation in Fiscal Year 2007 also include the annualization of the Fiscal Year 2005 negotiated salary compensation schedule, Fiscal Year 2006 negotiated salaries and benefits, retirement contributions and other benefit compensations. An average non-managerial employee's salary is budgeted in Fiscal Year 2007 at $56,770, an increase of $520.00 over Fiscal Year 2006, while an average managerial employee's salary is budgeted at $97,441 in Fiscal Year 2007, an increase of $11.00 over Fiscal Year 2006.

The Fiscal Year 2007 Annual Budget includes 430.31 supplemental positions that represent city employees on the payroll and working but not budgeted in Fiscal Year 2006. The Fiscal Year 2007 Annual Budget adds transparency and accountability by including these supplemental positions, 270.51 of which are budgeted in the General Fund and 159.80 in the Non-General Fund departments. These positions represent the majority of the position increases in the Fiscal Year 2007 Annual Budget.

The Fiscal Year 2007 Annual Budget includes 11,416.35 Full-Time Equivalent (FTE) positions of which 7,517.62 are in the General Fund.

RETIREMENT

The Retirement contribution in Fiscal Year 2007 is budgeted at $162.7 million. The Retirement Offset contribution in Fiscal Year 2007 is $19.6 million, which remains constant from the last fiscal year. The Retirement Offset account represents the amount of City employees' retirement contributions that the City pays, or offsets, for employees.

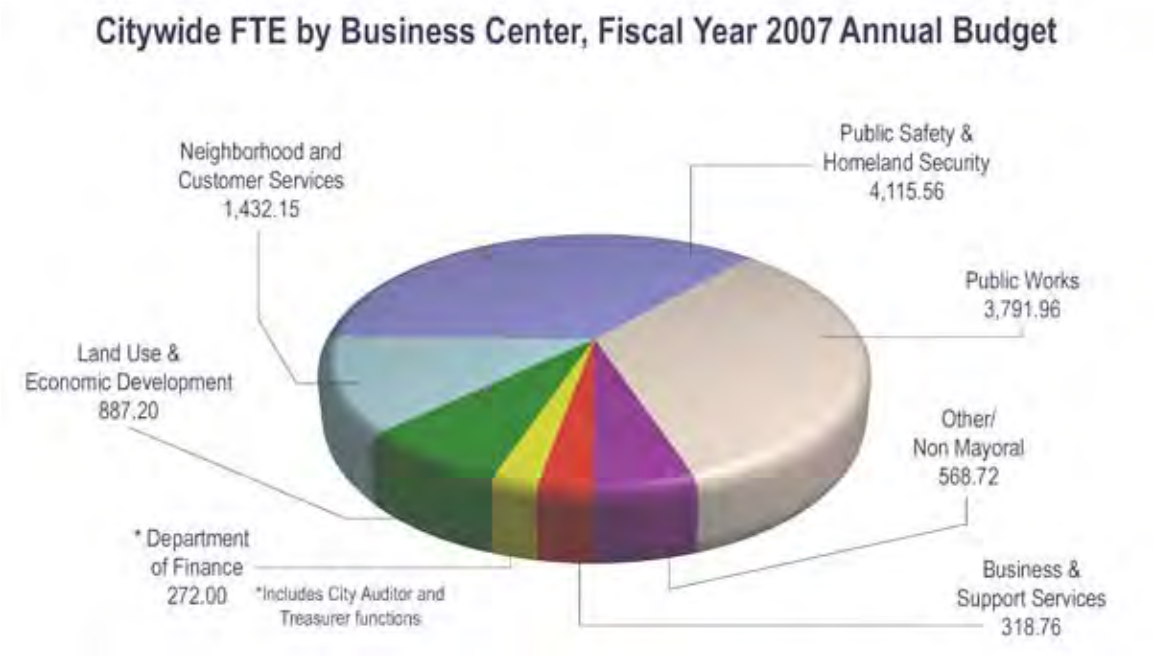
RETIREE HEALTH CONTRIBUTION

The Retiree Health Contribution is budgeted at $21.9 million in Fiscal Year 2007, an increase of $5.4 million over the Fiscal Year 2006 amount of $16.5 million. This account provides for the health coverage of City of San Diego retirees. General and Safety members, who retired on or after July 1, 2005 and are receiving a retirement allowance from San Diego City Employees Retirement System (SDCERS) pursuant to a reciprocity agreement, must have accrued 10 years of service with the City of San Diego to receive 100% of the retiree health benefit and five years of service with the City of San Diego to receive 50% of the retiree health benefit.

WORKERS' COMPENSATION

Workers' Compensation laws ensure that employees who are injured or disabled on the job are provided with fixed monetary awards. These laws are intended to reduce litigation and provide benefits for dependents of workers who suffer work-related accidents or illnesses.

State Workers' Compensation statutes establish this framework of laws for the City of San Diego. The Workers' compensation contribution in the Fiscal Year 2007 budget is $23.3 million, a reduction of $4.1 million from $27.4 million in Fiscal Year 2006. The average rate the City contributes per job classification is 5.34%, with the range of contribution between 0.5% and 35% depending on the job classification.



FLEXIBLE BENEFITS

An IRS qualified cafeteria-style benefits program is offered to all eligible employees: All employees in one-half, three-quarter, or full-time status are eligible, while employees in hourly status are not eligible.

The City's contribution for Fiscal Year 2007 is $5,575 per classified employee, which represents no change from the previous fiscal year. This contribution will increase by $500 in Fiscal Year 2008 for members of the Municipal Employees Association.

VACANCY FACTOR ANALYSIS

A new component of the budget for Fiscal Year 2007, the Vacancy Factor, estimates the savings in personnel expenses attributable to vacancies, attrition, leaves of absences, etc. throughout the fiscal year. All authorized positions are generally not filled throughout the fiscal year, resulting in savings from short term vacancies, under-filled positions and newly hired employees who may start at a lower salary than the average budgeted salary for a given position. These estimates of vacancy savings will be reviewed throughout the fiscal year and if warranted, adjusted quarterly in order to give departments as much flexibility as possible to fill approved, budgeted positions while maximizing savings potential. The budgeted vacancy factor at the onset of Fiscal Year 2007 is $61.8 million.

SALARY / WAGE INCREASES

There are no negotiated salary increases in the Fiscal Year 2007 budget.

SALARY SCHEDULE

The following Salary Schedule is organized by Business Center (where applicable), Budget Department, and Department. This Schedule shows the Fiscal Year 2006 Total Budgeted FTE for each position and the Fiscal Year 2007 Total Budgeted FTE, Budgeted Salary by position, and the Total Budgeted Salary by position. This Schedule does not include any fringe benefits associated with these positions.

Business and Support Services Business Center

Business & Grant Administration

Business & Grant Administration

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
1107	Administrative Aide II	-	1.00	$ 49,120	49,120
1535	Clerical Assistant II	-	1.00	$ 34,107	34,107
2132	Department Director	-	1.00	$ 134,252	134,252
2213	Council Representative II	-	6.00	$ 51,411	308,464
2257	Grants Coordinator	-	0.25	$ 88,480	22,120
Business & Grant Administration Total		-	*9.25*		*548,063*
Business & Grant Administration Total		-	9.25		548,063

Business & Support Services

Business & Support Services

1106	Sr Management Analyst	-	1.00	$ 68,944	68,944
1614	Org Effectiveness Specialist II	-	3.00	$ 62,245	186,734
1615	Org Effectiveness Supv	-	1.00	$ 77,311	77,311
1746	Word Processing Operator	-	1.00	$ 36,553	36,553
2248	Org Effectiveness Program Mgr	-	1.00	$ 117,275	117,275
2270	Program Manager	-	1.00	$ 91,300	91,300
Business & Support Services Total		-	*8.00*		*578,117*
Business & Support Services Total		-	8.00		578,117

Citywide Program Expenditures

Citywide Program Expenditures

1107	Administrative Aide II	1.00	-	$ -	-
1349	Info Systems Analyst III	1.00	-	$ -	-
1662	Personnel Assistant II	1.00	-	$ -	-
1726	Principal Clerk	1.00	-	$ -	-
1776	Public Information Clerk	1.00	-	$ -	-
1876	Executive Secretary	2.00	-	$ -	-
2212	Council Representative II	1.00	-	$ -	-
2268	Executive Director	2.00	-	$ -	-
2270	Program Manager	1.00	-	$ -	-
Citywide Program Expenditures Total		*11.00*			
Citywide Program Expenditures Total		11.00			

Equal Opportunity Contracting

Equal Opportunity Contracting

1104	Account Clerk	1.00	1.00	$ 36,421	36,421
1106	Sr Management Analyst	1.00	1.00	$ 68,944	68,944
1107	Administrative Aide II	2.00	3.00	$ 49,120	147,360
1218	Assoc Management Analyst	11.50	13.00	$ 62,327	810,257
1535	Clerical Assistant II	1.00	1.00	$ 34,107	34,107
1746	Word Processing Operator	1.00	1.00	$ 36,553	36,553
1879	Sr Clerk/Typist	1.00	1.00	$ 41,647	41,647
1917	Supv Management Analyst	3.00	3.00	$ 77,994	233,982
2214	Deputy Director	1.00	1.00	$ 119,758	119,758
Equal Opportunity Contracting Total		*22.50*	*25.00*		*1,529,029*
Equal Opportunity Contracting Total		22.50	25.00		1,529,029

Financial Management

*Purchasing *Currently resides in the Department of Finance, will be restructured during the first quarter of Fiscal Year 2007*

1218	Assoc Management Analyst	1.00	1.00	$ 62,328	62,328
1282	Procurement Specialist	7.00	7.00	$ 55,591	389,138
1348	Info Systems Analyst II	1.00	1.00	$ 62,601	62,601
1401	Info Systems Technician	1.00	1.00	$ 49,261	49,261
1536	Contracts Processing Clerk	-	3.00	$ 36,573	109,719
1746	Word Processing Operator	7.00	2.00	$ 36,553	73,106
1783	Principal Procurement Specialist	1.00	3.00	$ 68,800	206,400
1850	Sr Procurement Specialist	1.00	1.00	$ 62,666	62,666

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
1876	Executive Secretary	0.04	-	$ -	-
1879	Sr Clerk/Typist	1.00	1.00	$ 41,647	41,647
1917	Supv Management Analyst	-	1.00	$ 77,994	77,994
2153	Deputy City Manager	0.05	-	$ -	-
2176	Purchasing Agent	1.00	1.00	$ 110,460	110,460
Purchasing Total		*21.09*	*22.00*		*1,245,320*
Financial Management Total		21.09	22.00		1,245,320
Human Resources					
Diversity Program					
1105	Administrative Aide I	1.00	-	$ -	-
1218	Assoc Management Analyst	1.00	-	$ -	-
1614	Org Effectiveness Specialist II	2.00	-	$ -	-
Diversity Program Total		*4.00*			-
Human Resources					
1107	Administrative Aide II	-	1.00	$ 49,120	49,120
1256	Benefits Representative II	-	9.00	$ 37,569	338,121
1340	Claims Aide	-	1.50	$ 42,974	64,461
1341	Claims Clerk	-	1.00	$ 36,151	36,151
1406	Employee Assistance Counselor	-	2.00	$ 61,477	122,953
1407	Employee Benefits Specialist II	-	1.00	$ 62,535	62,535
1417	Employee Benefits Specialist I	-	2.00	$ 51,742	103,484
1429	Employee Assistance Program Manager	-	1.00	$ 77,428	77,428
1535	Clerical Assistant II	-	2.00	$ 34,107	68,214
1614	Org Effectiveness Specialist II	-	1.00	$ 62,244	62,244
1746	Word Processing Operator	-	1.00	$ 36,552	36,552
1816	Claims & Insurance Manager	-	1.00	$ 85,719	85,719
1823	Safety Officer	-	3.00	$ 67,477	202,431
1826	Safety Representative II	-	4.00	$ 58,614	234,456
1876	Executive Secretary	2.02	1.00	$ 50,564	50,564
1972	Safety & Training Manager	-	1.00	$ 78,038	78,038
2132	Department Director	1.00	-	$ -	-
2153	Deputy City Manager	0.02	-	$ -	-
2269	Labor Relations Manager	1.00	1.00	$ 120,324	120,324
2270	Program Manager	2.00	4.00	$ 94,889	379,557
Human Resources Total		*6.04*	*37.50*		*2,172,352*
Org Effectiveness Program					
1107	Administrative Aide II	0.15	-	$ -	-
1615	Org Effectiveness Supv	1.00	-	$ -	-
1746	Word Processing Operator	1.00	-	$ -	-
2248	Org Effectiveness Program Mgr	1.00	-	$ -	-
Org Effectiveness Program Total		*3.15*			-
					-
Special Training					-
1105	Administrative Aide I	1.00	-	$ -	-
1406	Employee Assistance Counselor	2.00	-	$ -	-
1429	Employee Assistance Program Manager	1.00	-	$ -	-
1535	Clerical Assistant II	1.00	-	$ -	-
1614	Org Effectiveness Specialist II	1.00	-	$ -	-
1746	Word Processing Operator	1.00	-	$ -	-
2270	Program Manager	2.00	-	$ -	-
Special Training Total		*9.00*	-		-
Human Resources Total		22.19	37.50		2,172,352
Office of the CIO					
Office of the CIO-Communications					
1104	Account Clerk	1.00	2.00	$ 36,421	72,842
1106	Sr Management Analyst	1.00	1.00	$ 68,944	68,944
1219	Assoc Communications Engineer	2.50	4.00	$ 77,621	310,483

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
1346	Sr Communications Engineer	1.00	1.00	$ 89,580	89,580
1425	Sr Communications Techician Supv	1.00	1.00	$ 88,927	88,927
1426	Communications Technician	22.09	26.09	$ 67,289	1,755,571
1427	Communications Technician Supv	3.00	4.00	$ 77,767	311,067
1436	Equipment Technician I	4.29	4.29	$ 40,969	175,755
1438	Equipment Technician II	1.00	1.00	$ 45,386	45,386
1443	Electronics Technician	2.00	2.00	$ 54,537	109,074
1648	Payroll Specialist II	1.00	1.00	$ 40,323	40,323
1859	Sr Communications Tech	7.00	8.00	$ 70,650	565,197
1879	Sr Clerk/Typist	1.00	1.00	$ 41,647	41,647
2132	Department Director	-	0.50	$ 140,912	70,456
2214	Deputy Director	1.00	1.00	$ 113,358	113,358
2270	Program Manager	0.50	-	$ -	-
Office of the CIO-Communications Total		*49.38*	*57.88*		*3,858,610*
Office of the CIO-Information Technology					
1106	Sr Management Analyst	2.00	2.00	$ 68,944	137,888
1230	Multimedia Production Specialist	1.00	-	$ -	-
1235	Multimedia Production Coordinator	-	1.00	$ 54,721	54,721
1348	Info Systems Analyst II	-	1.00	$ 62,600	62,600
1349	Info Systems Analyst III	4.00	5.00	$ 69,157	345,784
1489	Graphic Design Supv	1.00	-	$ -	-
1490	Graphic Designer	1.00	-	$ -	-
1535	Clerical Assistant II	1.00	1.00	$ 34,107	34,107
1876	Executive Secretary	-	1.00	$ 50,564	50,564
1917	Supv Management Analyst	1.00	1.00	$ 77,994	77,994
1926	Info Systems Analyst IV	1.00	1.00	$ 77,954	77,954
2132	Department Director	-	0.50	$ 140,912	70,456
2270	Program Manager	5.50	6.00	$ 102,884	617,305
Office of the CIO-Information Technology Total		*17.50*	*19.50*		*1,529,373*
Office of the CIO Total		66.88	77.38		5,387,983
Personnel					
Personnel Department					
1218	Assoc Management Analyst	1.00	2.00	$ 62,327	124,654
1226	Assoc Personnel Analyst	10.98	14.98	$ 62,597	937,704
1349	Info Systems Analyst III	1.00	1.00	$ 69,157	69,157
1419	Test Administration Specialist	3.90	3.90	$ 41,785	162,961
1535	Clerical Assistant II	0.20	0.20	$ 34,110	6,822
1632	Offset Press Operator	-	0.50	$ 37,442	18,721
1647	Payroll Audit Specialist I	7.75	7.75	$ 43,816	339,573
1650	Sr Personnel Analyst	7.60	8.60	$ 69,001	593,405
1659	Payroll Audit Supv-Personnel	2.00	2.00	$ 49,146	98,292
1662	Personnel Assistant II	3.00	5.00	$ 45,477	227,386
1723	Principal Test Administration	0.65	0.65	$ 52,823	34,335
1746	Word Processing Operator	4.50	4.50	$ 36,552	164,486
1776	Public Information Clerk	1.00	1.00	$ 36,300	36,300
1852	Sr Test Administration Spec	0.85	0.85	$ 45,715	38,858
1876	Executive Secretary	1.00	1.00	$ 50,564	50,564
1926	Info Systems Analyst IV	1.00	1.00	$ 77,955	77,955
1927	Supv Personnel Analyst	3.50	4.50	$ 77,746	349,855
2113	Asst Personnel Director	1.00	1.00	$ 139,366	139,366
2158	Equal Employment Investigation	1.00	1.00	$ 108,330	108,330
2171	Personnel Director	1.00	1.00	$ 170,747	170,747
2230	Deputy Personnel Director	1.95	1.95	$ 117,967	230,035
2281	Asst To The Director	1.00	1.00	$ 77,742	77,742
Personnel Department Total		*55.88*	*65.38*		*4,057,248*
Personnel Total		55.88	65.38		4,057,248
Purchasing & Contracting					
Purchasing & Contracting					

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
1105	Administrative Aide I	-	3.00	$ 42,135	126,404
1218	Assoc Management Analyst	-	3.00	$ 62,327	186,982
1535	Clerical Assistant II	-	3.00	$ 34,107	102,320
1536	Contracts Processing Clerk	-	4.00	$ 36,573	146,293
1879	Sr Clerk/Typist	-	1.00	$ 41,647	41,647
1917	Supv Management Analyst	-	1.00	$ 77,994	77,994
2132	Department Director	-	1.00	$ 135,000	135,000
Purchasing & Contracting Total			*16.00*		*816,640*
Purchasing & Contracting Total			16.00		816,640
Risk Management					
Risk Management					
1105	Administrative Aide I	0.50	0.50	$ 42,134	21,067
1218	Assoc Management Analyst	1.00	1.00	$ 62,327	62,327
1256	Benefits Representative II	5.00	-	$ -	-
1340	Claims Aide	10.00	8.50	$ 42,974	365,280
1341	Claims Clerk	12.75	11.75	$ 36,151	424,779
1343	Claims Representative II	15.50	18.50	$ 61,194	1,132,091
1348	Info Systems Analyst II	1.00	1.00	$ 62,601	62,601
1349	Info Systems Analyst III	1.00	1.00	$ 69,157	69,157
1391	Supv Claims Representative	4.00	4.00	$ 74,594	298,377
1407	Employee Benefits Specialist II	1.00	-	$ -	-
1417	Employee Benefits Specialist I	2.00	-	$ -	-
1535	Clerical Assistant II	2.00	1.00	$ 34,107	34,107
1811	Rehabilitation Coordinator	1.00	1.00	$ 67,433	67,433
1816	Claims & Insurance Manager	3.00	2.00	$ 85,719	171,438
1823	Safety Officer	3.00	-	$ -	-
1826	Safety Representative II	6.00	-	$ -	-
1876	Executive Secretary	1.21	1.00	$ 50,564	50,564
1879	Sr Clerk/Typist	1.00	1.00	$ 41,647	41,647
1917	Supv Management Analyst	1.00	1.00	$ 77,994	77,994
1937	Sr Claims Representative	3.00	3.00	$ 67,957	203,871
1972	Safety & Training Manager	1.00	-	$ -	-
2153	Deputy City Manager	0.21	-	$ -	-
2157	Risk Management Director	1.00	1.00	$ 134,252	134,252
2214	Deputy Director	1.00	1.00	$ 113,358	113,358
Risk Management Total		*78.17*	*58.25*		*3,330,343*
Risk Management Total		78.17	58.25		3,330,343
Business and Support Services Business Center Total		277.71	318.76		19,665,095
Department of Finance Business Center					
Financial Management					
Budget and Management Services					
1106	Sr Management Analyst	6.40	8.00	$ 68,944	551,550
1139	Budget Services Administrator	1.00	1.00	$ 85,409	85,409
1218	Assoc Management Analyst	7.00	13.00	$ 62,327	810,255
1235	Multimedia Production Coordinator	1.00	1.00	$ 54,721	54,721
1348	Info Systems Analyst II	-	1.00	$ 62,601	62,601
1648	Payroll Specialist II	1.00	1.00	$ 40,323	40,323
1746	Word Processing Operator	1.00	1.00	$ 36,553	36,553
1876	Executive Secretary	0.05	-	$ -	-
1917	Supv Management Analyst	3.00	4.00	$ 77,995	311,978
1926	Info Systems Analyst IV	-	2.00	$ 77,955	155,909
2130	Financial Management Director	1.00	-	$ -	-
2153	Deputy City Manager	0.05	-	$ -	-
2214	Deputy Director	1.00	1.00	$ 113,774	113,774
Budget and Management Services Total		*22.50*	*33.00*		*2,223,073*
Central Stores					
1104	Account Clerk	2.00	1.00	$ 36,422	36,422

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
1194	Auto Messenger II	6.00	6.00	$ 33,840	203,038
1236	Auto Messenger	1.00	1.00	$ 29,940	29,940
1237	Payroll Specialist I	1.00	1.00	$ 37,994	37,994
1282	Procurement Specialist	1.00	1.00	$ 55,591	55,591
1533	Stores Operations Supv	1.00	1.00	$ 52,738	52,738
1535	Clerical Assistant II	2.00	2.00	$ 34,107	68,214
1876	Executive Secretary	0.46	-	$ -	-
1879	Sr Clerk/Typist	1.00	1.00	$ 41,648	41,648
1899	Stock Clerk	8.50	5.00	$ 34,540	172,698
1901	Storekeeper III	1.00	1.00	$ 45,848	45,848
1902	Storekeeper I	2.00	1.00	$ 39,935	39,935
1903	Storekeeper II	2.00	1.00	$ 43,740	43,740
2153	Deputy City Manager	0.46	-	$ -	-
Central Stores Total		*29.42*	*22.00*		*827,806*
Financial Management Total		51.92	55.00		3,050,879
City Auditor and Comptroller					
City Auditor and Comptroller					
1100	Accountant III	17.25	15.00	$ 69,077	1,036,148
1103	Account Audit Clerk	12.00	14.00	$ 38,424	537,937
1107	Administrative Aide II	-	1.00	$ 49,120	49,120
1133	Sr Account Audit Clerk	5.00	5.00	$ 43,307	216,535
1183	Accountant IV	8.50	11.00	$ 86,237	948,608
1348	Info Systems Analyst II	-	1.00	$ 62,601	62,601
1401	Info Systems Technician	-	1.00	$ 49,261	49,261
1535	Clerical Assistant II	1.00	-	$ -	-
1617	Micrographics Clerk	1.00	1.00	$ 32,603	32,603
1647	Payroll Audit Specialist I	2.00	2.00	$ 43,816	87,631
1648	Payroll Specialist II	1.00	-	$ -	-
1649	Payroll Audit Specialist II	4.00	4.00	$ 46,376	185,505
1746	Word Processing Operator	1.00	-	$ -	-
1842	Accountant II	31.07	30.00	$ 60,087	1,802,597
1876	Executive Secretary	1.00	-	$ -	-
1879	Sr Clerk/Typist	-	1.00	$ 41,647	41,647
1886	Payroll Audit Supv-Auditor	1.00	1.00	$ 55,914	55,914
1926	Info Systems Analyst IV	-	1.00	$ 77,954	77,954
2107	Asst City Auditor & Compt	1.00	1.00	$ 150,010	150,010
2137	City Auditor & Comptroller	1.00	1.00	$ 185,399	185,399
2217	Financial Operations Manager	4.00	6.00	$ 127,669	766,016
2228	Principal Accountant	7.00	11.00	$ 104,308	1,147,393
City Auditor and Comptroller Total		*98.82*	*107.00*		*7,432,879*
City Auditor and Comptroller Total		98.82	107.00		7,432,879
City Treasurer					
City Treasurer					
1100	Accountant III	-	1.00	$ 69,076	69,076
1104	Account Clerk	5.00	5.00	$ 36,421	182,107
1106	Sr Management Analyst	-	2.00	$ 68,944	137,888
1107	Administrative Aide II	1.00	1.00	$ 49,120	49,120
1183	Accountant IV	-	1.00	$ 86,237	86,237
1218	Assoc Management Analyst	1.00	-	$ -	-
1330	Cashier	3.00	3.00	$ 35,559	106,677
1331	Collections Investigator I	28.00	28.00	$ 46,523	1,302,654
1332	Collections Investigator II	4.00	4.00	$ 52,108	208,433
1333	Collections Investigator III	5.00	5.00	$ 57,681	288,405
1344	Collections Manager	1.00	1.00	$ 77,428	77,428
1348	Info Systems Analyst II	1.00	1.00	$ 62,601	62,601
1349	Info Systems Analyst III	1.75	-	$ -	-
1401	Info Systems Technician	-	0.80	$ 49,261	39,409
1465	Field Representative	1.00	1.00	$ 37,548	37,548
1535	Clerical Assistant II	9.00	5.00	$ 34,107	170,534

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
1575	Data Entry Operator	2.00	1.00	$ 37,464	37,464
1576	Data Entry Supv	0.80	-	$ -	-
1726	Principal Clerk	-	1.00	$ 50,822	50,822
1776	Public Information Clerk	1.00	9.00	$ 36,300	326,701
1840	Sr Cashier	1.00	1.00	$ 40,678	40,678
1842	Accountant II	1.00	1.00	$ 60,086	60,086
1844	Sr Account Clerk	3.00	4.00	$ 41,348	165,392
1876	Executive Secretary	0.21	1.00	$ 50,564	50,564
1879	Sr Clerk/Typist	2.00	3.00	$ 41,647	124,941
1917	Supv Management Analyst	1.00	1.00	$ 77,994	77,994
1926	Info Systems Analyst IV	0.25	1.00	$ 77,955	77,955
2153	Deputy City Manager	0.21	-	$ -	-
2190	Treasurer	1.00	1.00	$ 134,243	134,243
2228	Principal Accountant	1.00	1.00	$ 99,863	99,863
2241	Investment Officer	1.00	1.00	$ 116,686	116,686
2256	Asst Investment Officer	2.00	2.00		211,002
City Treasurer Total		*78.22*	*86.80*		*4,392,508*
Fin Svcs - Special Districts					
1106	Sr Management Analyst	1.00	1.00	$ 68,943	68,943
1107	Administrative Aide II	2.00	2.00	$ 49,120	98,240
1222	Assoc Economist	-	1.00	$ 61,584	61,584
1746	Word Processing Operator	1.00	-	$ -	-
1844	Sr Account Clerk	1.00	-	$ -	-
1876	Executive Secretary	0.02	-	$ -	-
1917	Supv Management Analyst	1.00	1.00	$ 77,994	77,994
2153	Deputy City Manager	0.02	-	$ -	-
2214	Deputy Director	0.05	0.05	$ 113,360	5,668
2270	Program Manager	1.00	1.00	$ 113,357	113,357
Fin Svcs - Special Districts Total		*7.09*	*6.05*		*425,786*
City Treasurer Total		85.31	92.85		4,818,294
Department of Finance					
Department of Finance					
2164	Assistant Deputy Chief	-	1.00	$ 142,821	142,821
Department of Finance Total		-	*1.00*		*142,821*
Department of Finance Total			1.00		142,821
Financing Services					
Financing Services					
1106	Sr Management Analyst	3.00	2.00	$ 68,944	137,887
1218	Assoc Management Analyst	1.00	-	$ -	-
1222	Assoc Economist	2.00	2.00	$ 61,584	123,168
1243	Info Systems Administrator	1.00	1.00	$ 85,844	85,844
1401	Info Systems Technician	-	0.20	$ 49,260	9,852
1424	Economist	4.00	2.00	$ 67,440	134,880
1535	Clerical Assistant II	1.00	1.00	$ 34,107	34,107
1576	Data Entry Supv	0.20	-	$ -	-
1746	Word Processing Operator	-	1.00	$ 36,553	36,553
1879	Sr Clerk/Typist	1.00	1.00	$ 41,647	41,647
1917	Supv Management Analyst	1.00	1.00	$ 77,994	77,994
1923	Supv Economist	5.00	4.00	$ 78,038	312,152
2214	Deputy Director	0.95	0.95	$ 113,357	107,689
2233	Program Manager	2.00	-	$ -	-
Financing Services Total		*22.15*	*16.15*		*1,101,773*
Financing Services Total		22.15	16.15		1,101,773
Public and Media Affairs					
Public and Media Affairs					
2270	Program Manager	1.00	-	$ -	-
Public and Media Affairs Total		*1.00*	-	*$* -	-

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
Public and Media Affairs Total		1.00	-	$ -	-
Department of Finance Business Center		259.20	272.00		16,546,646
Land Use and Economic Development Business Center					
Community and Economic Development					
CDBG Admin/Youth Services					
1106	Sr Management Analyst	1.00	1.00	$ 68,944	68,944
1218	Assoc Management Analyst	2.00	2.00	$ 62,328	124,655
1352	Community Development Spec II	2.00	2.00	$ 60,026	120,052
1354	Community Development Spec IV	2.00	2.00	$ 76,771	153,541
1746	Word Processing Operator	1.00	1.00	$ 36,553	36,553
1879	Sr Clerk/Typist	1.00	1.00	$ 41,647	41,647
2214	Deputy Director	0.30	0.30	$ 115,480	34,644
CDBG Admin/Youth Services Total		*9.30*	*9.30*		*580,036*
CDBG Disability Services					
1218	Assoc Management Analyst	1.00	1.00	$ 62,327	62,327
1601	Construction Estimator	1.00	1.00	$ 62,677	62,677
1746	Word Processing Operator	1.00	1.00	$ 36,553	36,553
2214	Deputy Director	0.20	0.20	$ 115,480	23,096
2262	Disability Services Coord	1.00	1.00	$ 75,735	75,735
CDBG Disability Services Total		*4.20*	*4.20*		*260,388*
Community/Economic Development					
1105	Administrative Aide I	-	1.00	$ 42,135	42,135
1106	Sr Management Analyst	0.50	2.00	$ 68,944	137,888
1107	Administrative Aide II	-	4.00	$ 49,120	196,480
1218	Assoc Management Analyst	-	4.00	$ 62,327	249,309
1350	Community Development Coord	3.00	3.00	$ 89,621	268,863
1352	Community Development Spec II	5.00	9.00	$ 60,026	540,234
1354	Community Development Spec IV	6.00	9.00	$ 76,771	690,936
1401	Info Systems Technician	-	0.20	$ 49,260	9,852
1535	Clerical Assistant II	-	1.00	$ 34,107	34,107
1601	Construction Estimator	-	1.00	$ 62,677	62,677
1648	Payroll Specialist II	0.50	1.00	$ 40,324	40,324
1746	Word Processing Operator	1.00	3.00	$ 36,553	109,659
1752	Project Officer II	-	1.00	$ 88,754	88,754
1757	Literacy Program Administrator	-	1.00	$ 79,386	79,386
1774	Public Info Specialist	5.00	-	$ -	-
1876	Executive Secretary	0.31	0.20	$ 50,565	10,113
1879	Sr Clerk/Typist	0.50	2.00	$ 41,648	83,295
1926	Info Systems Analyst IV	0.50	1.00	$ 77,954	77,954
2132	Department Director	0.20	-	$ -	-
2153	Deputy City Manager	0.11	-	$ -	-
2214	Deputy Director	1.50	2.00	$ 115,482	230,964
2262	Disability Services Coord	-	1.00	$ 73,751	73,751
2268	Executive Director	-	1.00	$ 100,000	100,000
2272	Homeless Services Coordinator	1.00	1.00	$ 78,035	78,035
2275	Neighborhood Services Coord	1.00	-	$ -	-
Community/Economic Development Total		*26.12*	*48.40*		*3,204,716*
Redevelopment					
1218	Assoc Management Analyst	1.00	1.00	$ 62,327	62,327
1350	Community Development Coord	3.00	3.00	$ 89,621	268,864
1352	Community Development Spec II	6.00	5.00	$ 60,026	300,130
1354	Community Development Spec IV	7.00	11.00	$ 76,771	844,477
1382	Legislative Recorder I	1.00	1.00	$ 48,214	48,214
1401	Info Systems Technician	0.60	1.00	$ 49,261	49,261
1535	Clerical Assistant II	1.50	2.00	$ 34,107	68,213
1876	Executive Secretary	0.80	0.80	$ 50,564	40,451

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
1917	Supv Management Analyst	-	1.00	$ 77,994	77,994
1940	Supv Public Info Officer	-	1.00	$ 69,230	69,230
2132	Department Director	0.80	-	$ -	-
2214	Deputy Director	1.00	1.00	$ 112,506	112,506
Redevelopment Total		*22.70*	*27.80*		*1,941,667*
Community and Economic Development Total		62.32	89.70		5,986,807
Development Services					
Division of Building and Safety					
1153	Asst Engineer-Civil	-	2.00	$ 66,610	133,219
1162	Electrical Inspector II	8.75	9.00	$ 64,242	578,179
1163	Sr Electrical Inspector	1.00	1.00	$ 71,524	71,524
1172	Mechanical Inspector II	8.00	8.00	$ 64,242	513,937
1173	Sr Mechanical Inspector	1.00	1.00	$ 73,780	73,780
1178	Structural Inspector II	14.00	14.00	$ 63,974	895,633
1179	Sr Structural Inspector	2.00	2.00	$ 73,428	146,856
1221	Assoc Engineer-Civil	-	1.00	$ 77,500	77,500
1223	Assoc Engineer-Electrical	4.00	4.00	$ 77,202	308,807
1225	Assoc Engineer-Mechanical	4.00	4.00	$ 77,435	309,739
1231	Structural Engineering Assoc	25.00	25.00	$ 77,621	1,940,517
1277	Combination Inspector II	38.00	40.00	$ 64,242	2,569,684
1328	Apprentice - Electrician	1.00	1.00	$ 40,707	40,707
1457	Sr Engineer-Fire Protection	1.00	1.00	$ 89,169	89,169
1475	Fire Prevention Inspector II	15.00	18.00	$ 70,809	1,274,565
1476	Fire Prevention Supv	2.00	3.00	$ 81,237	243,711
1535	Clerical Assistant II	3.00	3.00	$ 34,107	102,321
1746	Word Processing Operator	1.00	1.00	$ 36,553	36,553
1776	Public Information Clerk	9.00	9.00	$ 36,300	326,701
1806	Sr Engineering Geologist	1.00	1.00	$ 89,580	89,580
1830	Sr Mechanical Engineer	1.00	1.00	$ 89,091	89,091
1849	Sr Combination Inspector	5.00	7.00	$ 71,872	503,101
1855	Sr Civil Engineer	-	1.00	$ 89,473	89,473
1875	Structural Engineering Sr	8.00	8.00	$ 89,363	714,903
1879	Sr Clerk/Typist	2.00	2.00	$ 41,647	83,294
2202	Building Inspection Supv	2.00	2.00	$ 94,934	189,868
2214	Deputy Director	1.00	1.00	$ 125,846	125,846
2250	Asst Deputy Director	1.00	1.00	$ 110,057	110,057
Division of Building and Safety Total		*158.75*	*171.00*		*11,728,315*
Information & Application Services					
1107	Administrative Aide II	2.00	2.00	$ 49,120	98,240
1194	Auto Messenger II	5.00	5.00	$ 33,840	169,198
1218	Assoc Management Analyst	1.00	1.00	$ 62,328	62,328
1535	Clerical Assistant II	9.50	9.50	$ 34,107	324,015
1657	Plan Review Specialist III	37.00	41.00	$ 58,218	2,386,944
1658	Plan Review Specialist IV	5.50	6.00	$ 63,645	381,868
1724	Principal Plan Review Spec	1.00	1.00	$ 79,347	79,347
1746	Word Processing Operator	2.00	3.00	$ 36,553	109,659
1752	Project Officer II	-	1.00	$ 88,754	88,754
1776	Public Information Clerk	14.75	15.00	$ 36,300	544,501
1777	Public Info Officer	1.00	1.00	$ 50,864	50,864
1871	Sr Public Information Officer	1.00	2.00	$ 62,584	125,168
1879	Sr Clerk/Typist	3.00	3.00	$ 41,647	124,942
1928	Supv Plan Review Specialist	6.00	7.00	$ 69,867	489,071
1940	Supv Public Info Officer	1.00	1.00	$ 69,230	69,230
2214	Deputy Director	1.00	-	$ -	-
2250	Asst Deputy Director	-	1.00	$ 111,261	111,261
2270	Program Manager	1.00	1.00	$ 102,752	102,752
Information & Application Services Total		*91.75*	*100.50*		*5,318,142*
Land Development Review					

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
1106	Sr Management Analyst	1.00	1.00	$ 68,944	68,944
1107	Administrative Aide II	-	1.00	$ 49,120	49,120
1153	Asst Engineer-Civil	16.10	17.00	$ 66,609	1,132,359
1207	Asst Engineer-Traffic	10.00	11.00	$ 66,502	731,525
1221	Assoc Engineer-Civil	5.00	10.00	$ 77,500	774,996
1227	Assoc Planner	46.20	52.00	$ 63,379	3,295,702
1233	Assoc Engineer-Traffic	6.00	9.00	$ 77,399	696,587
1423	Sr Drafting Aide	2.00	2.00	$ 51,823	103,646
1535	Clerical Assistant II	5.00	5.00	$ 34,107	170,534
1555	Junior Engineering Aide	1.00	1.00	$ 43,979	43,979
1622	Biologist III	-	1.00	$ 72,277	72,277
1624	Biologist II	1.00	-	$ -	-
1727	Principal Engineering Aide	-	1.00	$ 58,158	58,158
1746	Word Processing Operator	2.00	2.00	$ 36,553	73,106
1751	Project Officer I	1.00	1.00	$ 77,397	77,397
1806	Sr Engineering Geologist	1.00	1.00	$ 89,580	89,580
1855	Sr Civil Engineer	4.00	4.00	$ 89,474	357,896
1861	Sr Engineering Aide	1.00	1.00	$ 50,470	50,470
1872	Sr Planner	16.70	20.00	$ 75,175	1,503,507
1878	Sr Traffic Engineer	2.00	2.00	$ 89,580	179,160
1879	Sr Clerk/Typist	1.00	1.00	$ 41,647	41,647
1935	Sr Land Surveyor	1.00	1.00	$ 88,905	88,905
1938	Land Surveying Asst	6.00	7.00	$ 66,875	468,124
1939	Land Surveying Assoc	2.00	3.00	$ 77,248	231,744
2214	Deputy Director	1.00	1.00	$ 119,760	119,760
2250	Asst Deputy Director	-	1.00	$ 100,999	100,999
2270	Program Manager	2.00	-	$ -	-
Land Development Review Total		*134.00*	*156.00*		*10,580,122*
Management					
1535	Clerical Assistant II	1.00	1.00	$ 34,107	34,107
1876	Executive Secretary	1.68	1.00	$ 50,564	50,564
2105	Asst Development Services Director	1.00	1.00	$ 124,264	124,264
2131	Development Services Director	1.00	1.00	$ 143,223	143,223
2153	Deputy City Manager	0.71	-	$ -	-
Management Total		*5.39*	*4.00*		*352,158*
Project Management					
1107	Administrative Aide II	1.00	1.00	$ 49,120	49,120
1153	Asst Engineer-Civil	1.00	1.00	$ 66,609	66,609
1184	Development Project Manager I	12.00	20.00	$ 66,815	1,336,291
1185	Development Project Manager II	19.00	21.00	$ 76,016	1,596,345
1186	Development Project Manager III	8.00	10.00	$ 88,248	882,476
1221	Assoc Engineer-Civil	1.00	1.00	$ 77,500	77,500
1231	Structural Engineering Assoc	1.00	1.00	$ 77,621	77,621
1535	Clerical Assistant II	9.00	10.00	$ 34,107	341,069
1657	Plan Review Specialist III	7.00	9.00	$ 58,218	523,963
1658	Plan Review Specialist IV	3.00	3.00	$ 63,645	190,934
1727	Principal Engineering Aide	1.00	1.00	$ 58,158	58,158
1746	Word Processing Operator	7.00	9.00	$ 36,553	328,976
1875	Structural Engineering Sr	1.00	1.00	$ 89,363	89,363
1879	Sr Clerk/Typist	3.00	3.00	$ 41,647	124,941
1928	Supv Plan Review Specialist	2.00	2.00	$ 69,868	139,735
1938	Land Surveying Asst	1.00	1.00	$ 66,875	66,875
2214	Deputy Director	1.00	1.00	$ 113,654	113,654
2250	Asst Deputy Director	-	1.00	$ 113,654	113,654
2270	Program Manager	2.00	1.00	$ 102,767	102,767
Project Management Total		*80.00*	*97.00*		*6,280,051*
Solid Waste Local Enforcement Agency					
1526	Hazardous Materials Insp I	-	1.00	$ 51,276	51,276

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
1535	Clerical Assistant II	1.00	1.00	$ 34,107	34,107
1544	Hazardous Material Inspector III	3.00	3.00	$ 70,921	212,762
2270	Program Manager	1.00	1.00	$ 98,509	98,509
Solid Waste Local Enforcement Agency Total		*5.00*	*6.00*		*396,654*
Support Services					
1104	Account Clerk	3.00	3.00	$ 36,421	109,264
1105	Administrative Aide I	1.00	-	$ -	-
1106	Sr Management Analyst	2.00	2.00	$ 68,944	137,888
1107	Administrative Aide II	1.00	1.00	$ 49,120	49,120
1153	Asst Engineer-Civil	1.00	1.00	$ 66,610	66,610
1218	Assoc Management Analyst	4.00	4.00	$ 62,328	249,310
1221	Assoc Engineer-Civil	1.00	1.00	$ 77,500	77,500
1227	Assoc Planner	1.00	1.00	$ 63,379	63,379
1237	Payroll Specialist I	1.00	-	$ -	-
1243	Info Systems Administrator	1.00	1.00	$ 85,844	85,844
1330	Cashier	2.00	3.00	$ 35,559	106,677
1348	Info Systems Analyst II	3.00	5.00	$ 62,601	313,005
1349	Info Systems Analyst III	-	1.00	$ 69,157	69,157
1401	Info Systems Technician	1.00	1.00	$ 49,261	49,261
1423	Sr Drafting Aide	2.00	6.00	$ 51,824	310,941
1535	Clerical Assistant II	2.50	2.50	$ 34,107	85,267
1555	Junior Engineering Aide	2.00	2.00	$ 43,979	87,958
1614	Org Effectiveness Specialist II	-	1.00	$ 62,245	62,245
1648	Payroll Specialist II	3.00	4.00	$ 40,323	161,293
1727	Principal Engineering Aide	2.00	2.00	$ 58,158	116,316
1840	Sr Cashier	1.00	1.00	$ 40,678	40,678
1917	Supv Management Analyst	1.00	2.00	$ 77,994	155,988
1926	Info Systems Analyst IV	2.00	2.00	$ 77,954	155,908
2270	Program Manager	-	1.00	$ 108,241	108,241
Support Services Total		*37.50*	*47.50*		*2,661,850*
Development Services Total		512.39	582.00		37,317,292
Municipal Parking Garage					
Concourse and Parking Garages					
1104	Account Clerk	-	0.50	$ 36,422	18,211
1218	Assoc Management Analyst	-	0.50	$ 62,328	31,164
1348	Info Systems Analyst II	-	0.50	$ 62,600	31,300
1535	Clerical Assistant II	-	1.00	$ 34,107	34,107
1929	Supv Property Agent	-	1.00	$ 78,038	78,038
Concourse and Parking Garages Total		-	*3.50*		*192,820*
Municipal Parking Garage Total		-	3.50		192,820
Neighborhood Code Compliance					
Neighborhood Code Compliance					
1218	Assoc Management Analyst	1.00	1.00	$ 62,327	62,327
1277	Combination Inspector II	10.00	13.00	$ 64,242	835,147
1348	Info Systems Analyst II	1.00	1.00	$ 62,601	62,601
1352	Community Development Spec II	-	1.00	$ 60,026	60,026
1356	Code Compliance Officer	7.00	9.00	$ 43,026	387,237
1465	Field Representative	1.00	1.00	$ 37,548	37,548
1535	Clerical Assistant II	1.00	1.00	$ 34,107	34,107
1648	Payroll Specialist II	1.00	1.00	$ 40,323	40,323
1746	Word Processing Operator	4.00	5.00	$ 36,553	182,764
1776	Public Information Clerk	3.00	3.00	$ 36,300	108,900
1849	Sr Combination Inspector	2.00	2.00	$ 71,872	143,743
1855	Sr Civil Engineer	1.00	1.00	$ 89,474	89,474
1872	Sr Planner	1.00	1.00	$ 75,175	75,175
1876	Executive Secretary	1.06	1.00	$ 50,564	50,564
1879	Sr Clerk/Typist	1.00	1.00	$ 41,647	41,647
1880	Sr Zoning Investigator	3.00	5.00	$ 64,196	320,980

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
1974	Utility Supv	1.00	1.00	$ 49,765	49,765
1978	Utility Worker I	3.00	3.00	$ 34,953	104,860
1979	Utility Worker II	3.00	5.00	$ 38,264	191,318
1998	Zoning Investigator II	9.00	15.00	$ 58,540	878,097
2134	Neighborhood Code Compliance Dir	1.00	-	$ -	-
2153	Deputy City Manager	0.06	-	$ -	-
2214	Deputy Director	2.00	2.00	$ 104,727	209,454
Neighborhood Code Compliance Total		*57.12*	*73.00*		*3,966,057*
Neighborhood Code Compliance Total		57.12	73.00		3,966,057
PETCO Park					
PETCO PARK					
2245	Ball Park Administrator	1.00	1.00	$ 111,600	111,600
PETCO PARK Total		*1.00*	*1.00*		*111,600*
PETCO Park Total		1.00	1.00		111,600
Planning					
Facilities Financing					
1106	Sr Management Analyst	7.00	8.00	$ 68,944	551,550
1218	Assoc Management Analyst	1.00	2.00	$ 62,328	124,655
1727	Principal Engineering Aide	2.00	2.00	$ 58,159	116,317
1746	Word Processing Operator	1.00	1.00	$ 36,553	36,553
1876	Executive Secretary	0.03	-	$ -	-
1879	Sr Clerk/Typist	1.00	1.00	$ 41,647	41,647
1917	Supv Management Analyst	2.00	2.00	$ 77,995	155,989
2153	Deputy City Manager	0.03	-	$ -	-
2270	Program Manager	1.00	1.00	$ 96,117	96,117
Facilities Financing Total		*15.06*	*17.00*		*1,122,828*
Planning					
1106	Sr Management Analyst	1.50	1.00	$ 68,944	68,944
1107	Administrative Aide II	2.00	2.00	$ 49,120	98,240
1207	Asst Engineer-Traffic	2.00	2.00	$ 66,503	133,005
1227	Assoc Planner	8.00	10.00	$ 63,379	633,790
1233	Assoc Engineer-Traffic	4.00	4.00	$ 77,399	309,595
1348	Info Systems Analyst II	1.00	1.00	$ 62,601	62,601
1354	Community Development Spec IV	2.00	1.00	$ 76,770	76,770
1535	Clerical Assistant II	3.50	3.50	$ 34,107	119,374
1622	Biologist III	1.00	1.00	$ 72,277	72,277
1648	Payroll Specialist II	1.00	1.00	$ 40,323	40,323
1727	Principal Engineering Aide	2.00	2.00	$ 58,158	116,316
1746	Word Processing Operator	1.00	1.00	$ 36,553	36,553
1871	Sr Public Information Officer	1.00	-	$ -	-
1872	Sr Planner	14.50	18.75	$ 75,175	1,409,538
1876	Executive Secretary	1.09	1.00	$ 50,564	50,564
1878	Sr Traffic Engineer	3.00	3.00	$ 89,580	268,740
1917	Supv Management Analyst	1.00	1.00	$ 77,994	77,994
1926	Info Systems Analyst IV	1.00	1.00	$ 77,954	77,954
2153	Deputy City Manager	0.09	-	$ -	-
2172	Planning Director	1.00	1.00	$ 134,252	134,252
2214	Deputy Director	2.00	2.00	$ 113,724	227,448
2234	Principal Planner	1.00	1.00	$ 91,652	91,652
2270	Program Manager	1.00	2.00	$ 88,372	176,744
Planning Total		*55.68*	*60.25*		*4,282,674*
Planning Total		70.74	77.25		5,405,502
QUALCOMM Stadium					
QUALCOMM Stadium					
1107	Administrative Aide II	1.00	1.00	$ 49,120	49,120
1274	Building Supv	1.00	1.00	$ 45,854	45,854
1288	Carpenter	1.00	1.00	$ 50,175	50,175

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
1389	Custodian II	1.00	1.00	$ 29,951	29,951
1437	Equipment Mechanic	1.00	1.00	$ 50,936	50,936
1468	Grounds Maintenance Worker II	1.00	1.00	$ 35,745	35,745
1535	Clerical Assistant II	0.75	0.75	$ 34,107	25,580
1648	Payroll Specialist II	1.00	1.00	$ 40,323	40,323
1666	Plant Process Control Electrician	1.00	1.00	$ 60,071	60,071
1675	Plumber	1.00	1.00	$ 54,537	54,537
1810	Refrigeration Mechanic	1.00	1.00	$ 53,747	53,747
1874	Stadium/Field Manager	-	1.00	$ 81,807	81,807
1876	Executive Secretary	0.11	-	$ -	-
1892	Stadium Turf Manager	1.00	-	$ -	-
1893	Sr Stadium Groundskeeper	1.00	1.00	$ 47,879	47,879
1894	Stadium Groundskeeper	2.00	2.00	$ 43,538	87,075
1898	Stadium Maintenance Technician	2.00	3.00	$ 43,538	130,613
1919	Supv Custodian	1.00	1.00	$ 34,807	34,807
1985	Welder	1.00	1.00	$ 51,343	51,343
2153	Deputy City Manager	0.11	-	$ -	-
2216	Facility Manager	1.00	1.00	$ 119,999	119,999
2270	Program Manager	1.00	1.00	$ 85,060	85,060
QUALCOMM Stadium Total		*20.97*	*21.75*		*1,134,622*
QUALCOMM Stadium Total		20.97	21.75		1,134,622
Real Estate Assets					
Real Estate Assets					
1104	Account Clerk	0.50	1.00	$ 36,421	36,421
1106	Sr Management Analyst	-	1.00	$ 68,944	68,944
1107	Administrative Aide II	1.00	1.00	$ 49,120	49,120
1218	Assoc Management Analyst	1.00	-	$ -	-
1228	Assoc Property Agent	8.00	8.00	$ 61,766	494,130
1237	Payroll Specialist I	1.00	1.00	$ 37,996	37,996
1348	Info Systems Analyst II	0.50	1.00	$ 62,600	62,600
1532	Intermediate Stenographer	1.00	1.00	$ 37,443	37,443
1746	Word Processing Operator	2.00	2.00	$ 36,553	73,106
1756	Property Agent	12.00	12.00	$ 68,224	818,686
1776	Public Information Clerk	2.00	2.00	$ 36,300	72,600
1844	Sr Account Clerk	1.00	1.00	$ 41,346	41,346
1876	Executive Secretary	1.04	1.00	$ 50,564	50,564
1929	Supv Property Agent	5.00	5.00	$ 78,038	390,191
2153	Deputy City Manager	0.04	-	$ -	-
2177	Real Estate Assets Director	1.00	1.00	$ 134,252	134,252
2214	Deputy Director	1.00	1.00	$ 120,168	120,168
Real Estate Assets Total		*38.08*	*39.00*		*2,487,567*
Real Estate Assets Total		38.08	39.00		2,487,567
Land Use and Economic Development Business Center Total		762.62	887.20		56,602,267
Neighborhood and Customer Services Business Center					
Commission for Arts and Culture					
Commission for Arts and Culture					
1107	Administrative Aide II	1.00	1.00	$ 49,120	49,120
1218	Assoc Management Analyst	0.75	2.00	$ 62,328	124,655
1769	Public Art Program Administrator	2.00	2.00	$ 72,845	145,690
1876	Executive Secretary	1.01	1.00	$ 50,564	50,564
2153	Deputy City Manager	0.01	-	$ -	-
2268	Executive Director	1.00	1.00	$ 97,488	97,488
Commission for Arts and Culture Total		*5.77*	*7.00*		*467,517*
Commission for Arts and Culture Total		5.77	7.00		467,517
Customer Services					
Customer Services					
1105	Administrative Aide I	-	1.00	$ 42,135	42,135

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
1774	Public Info Specialist	-	9.00	$ 38,403	345,630
2132	Department Director	-	1.00	$ 134,251	134,251
2213	Council Representative II	-	4.00	$ 35,000	140,000
2270	Program Manager	-	2.00	$ 88,692	177,384
2275	Neighborhood Services Coord	-	2.00	$ 78,140	156,280
Customer Services Total			*19.00*		*995,680*
Customer Services Total		-	19.00		995,680
Library					
Library					
1104	Account Clerk	2.00	3.00	$ 36,421	109,264
1106	Sr Management Analyst	2.00	2.00	$ 68,944	137,887
1107	Administrative Aide II	4.00	4.00	$ 49,120	196,480
1132	Asst Management Analyst	2.00	3.50	$ 51,905	181,666
1218	Assoc Management Analyst	2.00	2.00	$ 62,327	124,654
1236	Auto Messenger	5.00	6.00	$ 29,940	179,638
1273	Building Maintenance Supv	1.00	1.00	$ 72,173	72,173
1280	Building Service Technician	3.00	3.00	$ 37,972	113,917
1348	Info Systems Analyst II	1.00	1.00	$ 62,601	62,601
1349	Info Systems Analyst III	1.00	1.00	$ 69,157	69,157
1389	Custodian II	2.00	2.00	$ 29,951	59,901
1401	Info Systems Technician	5.00	5.00	$ 49,261	246,304
1535	Clerical Assistant II	1.00	1.00	$ 34,107	34,107
1584	Librarian II	35.71	38.91	$ 57,219	2,226,390
15841	Librarian II	1.22	1.48	$ 57,219	84,684
1585	Librarian IV	25.00	25.00	$ 70,844	1,771,107
1586	Library Asst	45.64	48.64	$ 47,524	2,311,572
15861	Library Assistant	1.50	2.02	$ 47,524	95,999
1588	Library Aide	60.59	62.99	$ 23,253	1,464,681
15881	Library Aide	13.62	14.01	$ 23,253	325,769
1590	Library Clerk	103.74	106.54	$ 37,161	3,959,109
15901	Library Clerk	1.40	1.92	$ 37,161	71,349
1614	Org Effectiveness Specialist II	1.00	1.00	$ 62,245	62,245
1648	Payroll Specialist II	3.00	3.00	$ 40,323	120,970
1726	Principal Clerk	1.00	1.00	$ 50,822	50,822
1746	Word Processing Operator	1.00	1.00	$ 36,553	36,553
1757	Literacy Program Administrator	1.00	1.00	$ 79,386	79,386
1758	Library Technician	11.00	12.00	$ 38,403	460,839
1759	Sr Library Technician	3.00	3.00	$ 43,944	131,831
1867	Librarian III	37.60	37.60	$ 64,489	2,424,800
1871	Sr Public Information Officer	1.00	1.00	$ 62,584	62,584
1876	Executive Secretary	1.20	1.00	$ 50,564	50,564
1879	Sr Clerk/Typist	4.00	4.00	$ 41,647	166,589
1902	Storekeeper I	1.00	1.00	$ 39,935	39,935
1922	Supv Librarian	6.00	6.25	$ 81,620	510,126
2140	City Librarian	1.00	1.00	$ 127,013	127,013
2153	Deputy City Manager	0.20	-	$ -	-
2188	Student Intern	-	2.50	$ 19,164	47,910
2219	Deputy Library Director	2.00	2.00	$ 107,621	215,241
2243	Resource Development Officer	2.00	2.00	$ 73,060	146,120
2281	Asst To The Director	1.00	1.00	$ 88,094	88,094
Library Total		*397.42*	*417.36*		*18,720,031*
Library Grant Funds					
1280	Building Service Technician	1.00	1.00	$ 37,972	37,972
1585	Librarian IV	1.00	1.00	$ 70,844	70,844
1586	Library Asst	3.90	3.90	$ 47,524	185,344
1590	Library Clerk	2.70	2.70	$ 37,161	100,334
Library Grant Funds Total		*8.60*	*8.60*		*394,494*
Library Total		406.02	425.96		19,114,525

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
Maintenance Assess Districts					
Assessment District Management					
1107	Administrative Aide II	1.00	1.00	$ 49,120	49,120
1218	Assoc Management Analyst	2.00	2.00	$ 62,328	124,655
1418	District Manager	1.00	2.00	$ 72,113	144,226
1535	Clerical Assistant II	1.00	1.00	$ 34,107	34,107
1648	Payroll Specialist II	0.50	0.50	$ 40,324	20,162
1725	Principal Drafting Aide	0.25	0.25	$ 58,420	14,605
1917	Supv Management Analyst	1.00	1.00	$ 77,994	77,994
2214	Deputy Director	0.50	0.25	$ 113,776	28,444
2250	Asst Deputy Director	1.00	1.00	$ 96,668	96,668
Assessment District Management Total		*8.25*	*9.00*		*589,981*
Assesment Districts					
Bay Terraces - Honey Drive MAD					
1642	Grounds Maintenance Manager	0.02	0.02	$ 59,550	1,191
Bay Terraces - Parkside MAD					
1642	Grounds Maintenance Manager	0.05	0.05	$ 59,540	2,977
Black Mtn Ranch South MAD					
1642	Grounds Maintenance Manager	0.75	1.00	$ 59,541	59,541
Calle Cristobal MAD					
1642	Grounds Maintenance Manager	0.20	0.20	$ 59,540	11,908
Campus Point MAD					
1642	Grounds Maintenance Manager	0.05	0.05	$ 59,540	2,977
Carmel Mountain Ranch MAD					
1642	Grounds Maintenance Manager	0.30	0.30	$ 59,540	17,862
Carmel Valley MAD					
1642	Grounds Maintenance Manager	2.00	1.85	$ 59,541	110,151
Carmel Valley Nbhd #10 MAD					
1642	Grounds Maintenance Manager	0.30	0.30	$ 59,540	17,862
Coral Gate MAD					
1642	Grounds Maintenance Manager	0.25	0.25	$ 59,540	14,885
Coronado View MAD					
1642	Grounds Maintenance Manager	0.03	0.03	$ 59,533	1,786
Eastgate Technology Park MAD					
1642	Grounds Maintenance Manager	0.25	0.20	$ 59,540	11,908
El Cajon Boulevard MAD					
1642	Grounds Maintenance Manager	0.40	0.40	$ 59,540	23,816
First SD River Imp Project MAD					
1642	Grounds Maintenance Manager	0.40	0.40	$ 59,540	23,816
Gateway Center East MAD					
1642	Grounds Maintenance Manager	0.20	0.20	$ 59,540	11,908
Hillcrest MAD					
1642	Grounds Maintenance Manager	0.05	0.05	$ 59,540	2,977
Kings Row MAD					
1642	Grounds Maintenance Manager	0.02	0.03	$ 59,533	1,786
La Jolla Village Drive MAD					
1642	Grounds Maintenance Manager	0.10	0.15	$ 59,540	8,931
Linda Vista Community MAD					
1642	Grounds Maintenance Manager	0.25	0.25	$ 59,540	14,885
Mira Mesa MAD					
1642	Grounds Maintenance Manager	0.80	0.80	$ 59,541	47,633
Miramar Ranch North MAD					
1642	Grounds Maintenance Manager	1.00	1.00	$ 59,541	59,541
Mission Boulevard MAD					
1642	Grounds Maintenance Manager	0.05	0.05	$ 59,540	2,977
North Park MAD					
1642	Grounds Maintenance Manager	0.42	0.42	$ 59,540	25,007
Ocean View Hills MAD					
1642	Grounds Maintenance Manager	0.61	0.61	$ 59,541	36,320
Otay International Center MAD					

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
1642	Grounds Maintenance Manager	0.50	0.50	$ 59,542	29,771
Pacific Highlands Ranch MAD					
1642	Grounds Maintenance Manager	-	0.15	$ 59,540	8,931
Park Village MAD					
1642	Grounds Maintenance Manager	0.35	0.35	$ 59,540	20,839
Penasquitos East MAD					
1642	Grounds Maintenance Manager	0.50	0.50	$ 59,542	29,771
Rancho Bernardo MAD					
1642	Grounds Maintenance Manager	0.50	0.50	$ 59,542	29,771
Rancho Encantada MAD					
1642	Grounds Maintenance Manager	-	0.04	$ 59,550	2,382
Robinhood Ridge MAD					
1642	Grounds Maintenance Manager	0.15	0.14	$ 59,543	8,336
Sabre Springs MAD					
1642	Grounds Maintenance Manager	0.30	0.30	$ 59,540	17,862
Scripps/Miramar Ranch MAD					
1642	Grounds Maintenance Manager	1.00	1.00	$ 59,541	59,541
Stonecrest Village MAD					
1642	Grounds Maintenance Manager	0.70	0.75	$ 59,541	44,656
Talmadge MAD					
1642	Grounds Maintenance Manager	0.08	0.08	$ 59,538	4,763
Tierrasanta MAD					
1642	Grounds Maintenance Manager	1.00	1.00	$ 59,541	59,541
Torrey Highlands MAD					
1642	Grounds Maintenance Manager	0.75	1.00	$ 59,541	59,541
Torrey Hills MAD					
1642	Grounds Maintenance Manager	1.00	1.00	$ 59,541	59,541
University Heights MAD					
1642	Grounds Maintenance Manager	0.05	0.05	$ 59,540	2,977
Washington Street MAD					
1642	Grounds Maintenance Manager	0.05	0.05	$ 59,540	2,977
Webster-Federal Boulevard MAD					
1642	Grounds Maintenance Manager	0.07	0.07	$ 59,543	4,168
Assesment DistrictsTotal		*15.50*	*16.09*		*958,013*
Maintenance Assess Districts Total		23.75	25.09		1,547,994
Park & Recreation					
Centre City Maint/Coordination					
1418	District Manager	0.50		$ -	-
1470	Grounds Maintenance Supv	0.16		$ -	-
1535	Clerical Assistant II	0.50		$ -	-
1642	Grounds Maintenance Manager	0.23		$ -	-
1974	Utility Supv	1.00		$ -	-
1978	Utility Worker I	3.00		$ -	-
Centre City Maint/Coordination Total		*5.39*			
Community Parks I					
1105	Administrative Aide I	1.00	1.00	$ 42,135	42,135
1106	Sr Management Analyst	1.00	1.00	$ 68,944	68,944
1131	Area Manager II	9.00	9.00	$ 61,418	552,766
1192	Asst Recreation Center Director	3.00	4.00	$ 35,043	140,172
1418	District Manager	2.50	3.00	$ 72,112	216,337
1467	Grounds Maintenance Worker I	1.11	0.11	$ 31,236	3,436
1468	Grounds Maintenance Worker II	62.08	67.26	$ 35,745	2,404,178
1470	Grounds Maintenance Supv	0.84	1.00	$ 43,248	43,248
1535	Clerical Assistant II	0.50	1.00	$ 34,106	34,106
15651	Recreation Leader I	19.13	22.48	$ 27,309	613,909
1642	Grounds Maintenance Manager	1.77	2.00	$ 59,541	119,081
1648	Payroll Specialist II	2.00	2.00	$ 40,324	80,647
1735	Recreation Center Director III	14.00	16.50	$ 49,108	810,287
1746	Word Processing Operator	1.00	1.00	$ 36,553	36,553

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
17941	Recreation Aide	2.00	2.00	$ 21,363	42,725
1796	Recreation Center Director II	6.00	4.00	$ 45,304	181,215
1873	Recreation Center Director I	5.00	5.00	$ 40,955	204,776
1974	Utility Supv	-	1.00	$ 49,765	49,765
1978	Utility Worker I	-	3.00	$ 34,953	104,860
2214	Deputy Director	1.00	1.00	$ 119,548	119,548
Community Parks I Total		*132.93*	*147.35*		*5,868,688*
Community Parks II					
1107	Administrative Aide II	1.00	1.00	$ 49,120	49,120
1131	Area Manager II	10.00	10.00	$ 61,419	614,185
1192	Asst Recreation Center Director	4.25	4.25	$ 35,043	148,933
1218	Assoc Management Analyst	1.00	1.00	$ 62,327	62,327
1418	District Manager	5.00	5.00	$ 72,113	360,565
1467	Grounds Maintenance Worker I	3.00	3.00	$ 31,232	93,697
1468	Grounds Maintenance Worker II	61.46	62.09	$ 35,745	2,219,378
15311	Recreation Leader II	13.37	13.37	$ 31,899	426,487
1532	Intermediate Stenographer	1.00	-	$ -	-
1535	Clerical Assistant II	3.00	3.00	$ 34,107	102,321
1565	Recreation Leader I	0.12	0.12	$ 28,317	3,398
15651	Recreation Leader I	25.65	29.52	$ 27,309	806,165
1648	Payroll Specialist II	2.00	2.00	$ 40,324	80,647
1735	Recreation Center Director III	12.00	13.00	$ 49,108	638,408
1746	Word Processing Operator	1.00	1.00	$ 36,553	36,553
17941	Recreation Aide	4.42	4.42	$ 21,362	94,422
1796	Recreation Center Director II	9.00	8.00	$ 45,304	362,429
1797	Recreation Specialist	6.25	6.50	$ 48,437	314,842
1873	Recreation Center Director I	6.00	6.00	$ 40,955	245,732
1879	Sr Clerk/Typist	-	1.00	$ 41,647	41,647
19051	Swimming Pool Manager I	5.00	5.00	$ 35,973	179,863
1906	Swimming Pool Manager II	4.00	4.00	$ 42,678	170,710
1907	Swimming Pool Manager III	9.00	9.00	$ 47,057	423,512
1931	Supv Recreation Specialist	6.50	6.50	$ 57,192	371,748
19361	Pool Guard II	22.50	22.50	$ 30,921	695,723
2214	Deputy Director	1.00	1.00	$ 119,758	119,758
Community Parks II Total		*217.52*	*222.27*		*8,662,570*
Developed Regional Parks					
1104	Account Clerk	1.00	2.00	$ 36,421	72,842
1105	Administrative Aide I	-	1.00	$ 42,135	42,135
1107	Administrative Aide II	1.00	1.00	$ 49,120	49,120
1131	Area Manager II	2.00	2.00	$ 61,419	122,838
1192	Asst Recreation Center Director	1.48	2.48	$ 35,043	86,907
1218	Assoc Management Analyst	2.00	2.00	$ 62,328	124,655
1265	Seven-Gang Mower Operator	11.38	10.38	$ 42,660	442,806
1274	Building Supv	1.00	1.00	$ 45,854	45,854
1288	Carpenter	1.00	1.00	$ 50,175	50,175
1293	Cement Finisher	-	1.00	$ 50,258	50,258
1389	Custodian II	14.50	14.50	$ 29,951	434,285
13891	Custodian II	2.10	2.10	$ 40,350	84,736
1390	Custodian III	4.00	4.00	$ 32,768	131,071
1418	District Manager	5.00	5.00	$ 72,113	360,564
1436	Equipment Technician I	12.86	12.86	$ 40,968	526,854
1438	Equipment Technician II	4.00	4.00	$ 45,386	181,545
1439	Equipment Operator I	15.37	16.37	$ 43,042	704,600
1440	Equipment Operator II	11.00	11.00	$ 47,599	523,586
1441	Equipment Technician III	1.00	1.00	$ 49,987	49,987
1467	Grounds Maintenance Worker I	6.00	6.00	$ 31,233	187,395
14671	Grounds Maintenance Worker I	14.03	14.03	$ 31,232	438,191
1468	Grounds Maintenance Worker II	145.06	143.06	$ 35,745	5,113,613
14681	Grounds Maintenance Worker II	0.50	0.50	$ 33,992	16,996

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
1470	Grounds Maintenance Supv	8.20	10.10	$ 43,248	436,805
1513	Heavy Truck Driver I	7.00	7.00	$ 41,038	287,265
1514	Horticulturist	3.00	4.00	$ 60,269	241,076
15311	Recreation Leader II	3.63	3.63	$ 31,899	115,793
1532	Intermediate Stenographer	3.00	1.00	$ 37,443	37,443
1535	Clerical Assistant II	2.00	2.00	$ 34,107	68,214
15651	Recreation Leader I	4.59	3.59	$ 27,309	98,040
1579	Laborer	2.00	2.00	$ 32,036	64,071
15911	Lifeguard I	0.35	0.35	$ 37,509	13,128
1594	Light Equipment Operator	8.12	11.00	$ 39,906	438,966
1627	Nursery Gardener	5.13	5.13	$ 36,734	188,444
1628	Nursery Supervisor	1.00	1.00	$ 43,569	43,569
1634	Park Ranger	11.00	11.00	$ 46,512	511,637
1642	Grounds Maintenance Manager	5.00	5.00	$ 59,541	297,705
1644	Pesticide Applicator	3.50	3.50	$ 43,003	150,511
1645	Pesticide Supv	1.00	1.00	$ 47,420	47,420
1648	Payroll Specialist II	2.00	2.00	$ 40,324	80,647
1732	Aquatics Technician II	3.95	3.95	$ 47,733	188,545
1735	Recreation Center Director III	2.00	2.00	$ 49,109	98,217
1737	Aquatics Technician I	3.00	4.00	$ 45,437	181,747
1738	Aquatics Technician Supv	1.00	1.00	$ 52,262	52,262
1746	Word Processing Operator	1.00	1.00	$ 36,553	36,553
1776	Public Information Clerk	2.70	3.00	$ 36,300	108,900
17941	Recreation Aide	0.50	0.50	$ 21,362	10,681
1797	Recreation Specialist	1.00	1.00	$ 48,437	48,437
1821	Sr Park Ranger	1.00	2.00	$ 58,349	116,698
1879	Sr Clerk/Typist	1.00	2.00	$ 41,647	83,294
1917	Supv Management Analyst	-	1.00	$ 77,994	77,994
1919	Supv Custodian	1.00	1.00	$ 34,808	34,808
1968	Tree Maintenance Crewleader	2.50	3.00	$ 41,518	124,553
1969	Tree Trimmer	-	1.00	$ 40,156	40,156
1970	Tree Maintenance Supv	-	1.00	$ 46,987	46,987
1974	Utility Supv	4.00	6.00	$ 49,765	298,591
1975	Sr Utility Supv	1.00	1.00	$ 54,675	54,675
1978	Utility Worker I	9.60	9.60	$ 34,953	335,552
1979	Utility Worker II	2.00	2.00	$ 38,264	76,527
2214	Deputy Director	1.00	1.00	$ 113,300	113,300
Developed Regional Parks Total		*365.05*	*378.63*		*15,090,224*
Golf Course Enterprise Fund					
1104	Account Clerk	1.00	1.00	$ 36,421	36,421
1106	Sr Management Analyst	1.00	1.00	$ 68,944	68,944
1218	Assoc Management Analyst	1.00	1.00	$ 62,327	62,327
1237	Payroll Specialist I	1.00	1.00	$ 37,995	37,995
1265	Seven-Gang Mower Operator	5.00	4.00	$ 42,660	170,638
1348	Info Systems Analyst II	0.50	0.50	$ 62,600	31,300
1389	Custodian II	1.00	1.00	$ 29,951	29,951
1436	Equipment Technician I	2.00	2.00	$ 40,968	81,936
1438	Equipment Technician II	3.00	3.00	$ 45,386	136,158
1439	Equipment Operator I	1.00	-	$ -	-
1440	Equipment Operator II	1.00	-	$ -	-
1441	Equipment Technician III	-	1.00	$ 49,987	49,987
1467	Grounds Maintenance Worker I	23.25	27.25	$ 31,232	851,084
14671	Grounds Maintenance Worker I	0.25	0.25	$ 31,232	7,808
1480	Golf Starter	11.00	12.00	$ 33,815	405,780
14801	Golf Starter	5.50	5.50	$ 33,815	185,984
1481	Golf Starter Supv	1.00	1.00	$ 37,374	37,374
1482	Greenskeeper	11.00	11.00	$ 34,958	384,536
1483	Greenskeeper Supv	5.00	5.00	$ 43,892	219,459
1508	Irrigation Specialist	3.00	3.00	$ 41,757	125,270
1509	Golf Course Superintendent	2.00	3.00	$ 61,396	184,188

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
1535	Clerical Assistant II	1.00	1.00	$ 34,107	34,107
1594	Light Equipment Operator	4.00	4.00	$ 39,906	159,625
1644	Pesticide Applicator	2.00	2.00	$ 43,003	86,006
1797	Recreation Specialist	1.00	1.00	$ 48,437	48,437
1798	Golf Course Manager	2.00	2.00	$ 68,752	137,504
1917	Supv Management Analyst	0.50	0.50	$ 77,994	38,997
2270	Program Manager	1.00	-	$ -	-
2273	Golf Course Operations Manager	1.00	1.00	$ 113,302	113,302
2283	Asst Golf Course Operations Manager	-	1.00	$ 107,798	107,798
Golf Course Enterprise Fund Total		*92.00*	*96.00*		*3,832,916*
Los Penasquitos Canyon Preserve					
1634	Park Ranger	1.00	1.00	$ 46,512	46,512
1821	Sr Park Ranger	1.00	1.00	$ 58,349	58,349
Los Penasquitos Canyon Preserve Total		*2.00*	*2.00*		*104,861*
Mt. Hope Cemetery					
1107	Administrative Aide II	1.00	1.00	$ 49,120	49,120
1296	Cemetery Manager	1.00	1.00	$ 59,002	59,002
1440	Equipment Operator II	1.00	1.00	$ 47,599	47,599
1467	Grounds Maintenance Worker I	3.00	3.00	$ 31,232	93,697
1468	Grounds Maintenance Worker II	5.00	5.00	$ 35,745	178,723
1535	Clerical Assistant II	1.00	2.00	$ 34,107	68,214
1974	Utility Supv	1.00	1.00	$ 49,765	49,765
Mt. Hope Cemetery Total		*13.00*	*14.00*		*546,120*
Open Space Division					
1106	Sr Management Analyst	1.00	1.00	$ 68,944	68,944
1107	Administrative Aide II	0.50	0.50	$ 49,120	24,560
1418	District Manager	1.00	1.00	$ 72,112	72,112
1468	Grounds Maintenance Worker II	3.00	3.50	$ 35,745	125,106
1470	Grounds Maintenance Supv	-	1.00	$ 43,248	43,248
1579	Laborer	2.00	-	$ -	-
1634	Park Ranger	12.00	13.00	$ 46,512	604,661
1642	Grounds Maintenance Manager	3.10	3.10	$ 59,541	184,577
1648	Payroll Specialist II	0.50	0.50	$ 40,324	20,162
1746	Word Processing Operator	1.00	1.00	$ 36,552	36,552
1752	Project Officer II	-	1.00	$ 88,754	88,754
1796	Recreation Center Director II	1.00	1.00	$ 45,304	45,304
1797	Recreation Specialist	-	1.00	$ 48,437	48,437
1821	Sr Park Ranger	6.00	6.00	$ 58,349	350,094
1872	Sr Planner	1.90	2.00	$ 75,176	150,351
1873	Recreation Center Director I	2.00	1.00	$ 40,955	40,955
1974	Utility Supv	1.00	1.00	$ 49,765	49,765
1978	Utility Worker I	-	2.00	$ 34,954	69,907
2214	Deputy Director	0.50	0.75	$ 113,773	85,330
Open Space Division Total		*36.50*	*40.35*		*2,108,819*
Park & Rec - Administrative Svcs					
1106	Sr Management Analyst	-	1.00	$ 68,944	68,944
1348	Info Systems Analyst II	0.50	0.50	$ 62,600	31,300
1349	Info Systems Analyst III	-	1.00	$ 69,157	69,157
1535	Clerical Assistant II	1.00	-	$ -	-
1746	Word Processing Operator	1.25	2.00	$ 36,553	73,105
1871	Sr Public Information Officer	1.00	1.00	$ 62,584	62,584
1876	Executive Secretary	1.56	1.00	$ 50,564	50,564
1879	Sr Clerk/Typist	1.00	1.00	$ 41,647	41,647
1917	Supv Management Analyst	1.00	1.00	$ 77,994	77,994
1972	Safety & Training Manager	1.00	1.00	$ 78,038	78,038
2125	Asst To Park & Recreation	1.00	-	$ -	-
2153	Deputy City Manager	0.61	-	$ -	-

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
2179	Park And Recreation Director	1.00	1.00	$ 143,268	143,268
Park & Rec - Administrative Svcs Total		*10.92*	*10.50*		*696,601*
Park Planning and Development					
1104	Account Clerk	1.00	1.00	$ 36,421	36,421
1106	Sr Management Analyst	1.00	1.00	$ 68,944	68,944
1107	Administrative Aide II	1.00	1.00	$ 49,120	49,120
1218	Assoc Management Analyst	2.00	5.00	$ 62,327	311,636
1221	Assoc Engineer-Civil	7.00	7.00	$ 77,500	542,498
1225	Assoc Engineer-Mechanical	1.00	-	$ -	-
1348	Info Systems Analyst II	1.00	-	$ -	-
1638	Park Designer	7.00	8.00	$ 77,503	620,026
1725	Principal Drafting Aide	1.00	1.00	$ 58,419	58,419
1727	Principal Engineering Aide	1.00	1.00	$ 58,158	58,158
1746	Word Processing Operator	0.75	1.00	$ 36,553	36,553
1751	Project Officer I	3.00	4.00	$ 77,397	309,588
1752	Project Officer II	3.00	5.00	$ 88,754	443,770
1855	Sr Civil Engineer	1.00	-	$ -	-
1879	Sr Clerk/Typist	1.00	1.00	$ 41,647	41,647
1917	Supv Management Analyst	-	1.00	$ 77,994	77,994
2214	Deputy Director	1.00	1.00	$ 113,774	113,774
Park Planning and Development Total		*32.75*	*38.00*		*2,768,548*
Reservoir Concessions					
1104	Account Clerk	1.00	-	$ -	-
1218	Assoc Management Analyst	1.00	-	$ -	-
1418	District Manager	1.00	-	$ -	-
1438	Equipment Technician II	1.00	-	$ -	-
15651	Recreation Leader I	9.58	-	$ -	-
1796	Recreation Center Director II	6.00	-	$ -	-
Reservoir Concessions Total		*19.58*	-	*$* -	-
Park & Recreation Total		927.64	949.10	$ 41,807	39,679,347
Special Projects					
Special Projects					
1776	Public Information Clerk	1.00	1.00	$ 36,300	36,300
1876	Executive Secretary	0.01	-	$ -	-
2153	Deputy City Manager	0.01	-	$ -	-
2215	Director of Major Gifts/Planned Giving	1.00	1.00	$ 94,663	94,663
2270	Program Manager	5.00	4.00	$ 93,989	375,957
Special Projects Total		*7.02*	*6.00*		*506,920*
Special Projects Total		7.02	6.00		506,920
Neighborhood and Customer Services Business Center Total		1,370.20	1,432.15		61,805,063
Other/ Non Mayoral Business Center					
Office of the Chief Operating Officer					
Office of the Chief Operating Officer					
1876	Executive Secretary	-	6.50	$ 50,564	328,666
2111	Chief Operating Officer	-	1.00	$ 195,000	195,000
2141	City Manager	1.00	-	$ -	
2153	Deputy Chief	-	7.00	$ 160,196	1,121,371
2130	Chief Financial Officer		1.00	$ 195,168	195,168
2207	Conf Secretary To City Manager	1.00	-	$ -	
	Conf Secretary To COO	-	2.00	$ 70,013	140,026
Office of the Chief Operating Officer Total		*2.00*	*17.50*		*1,980,231*
Office of the Chief Operating Officer Total		2.00	17.50		1,980,231
Citizens' Assistance					
Citizens' Assistance					
1105	Administrative Aide I	1.00	-	$ -	-

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
1774	Public Info Specialist	2.00	-	$ -	-
2270	Program Manager	1.00	-	$ -	-
Citizens' Assistance Total		*4.00*	-		-
Citizens' Assistance Total		4.00	-		-
City Attorney					
City Attorney					
1104	Account Clerk	1.00	1.00	$ 36,421	36,421
1105	Administrative Aide I	2.00	2.00	$ 42,135	84,270
1106	Sr Management Analyst	1.00	1.00	$ 68,944	68,944
1132	Asst Management Analyst	1.00	1.00	$ 51,905	51,905
1147	Principal Legal Assistant	1.00	1.00	$ 73,271	73,271
1218	Assoc Management Analyst	2.00	2.00	$ 62,327	124,654
1236	Auto Messenger	1.00	2.00	$ 29,940	59,880
1237	Payroll Specialist I	-	1.00	$ 37,995	37,995
1348	Info Systems Analyst II	1.00	2.00	$ 62,601	125,202
1349	Info Systems Analyst III	1.00	1.00	$ 69,157	69,157
1386	Court Support Clerk I	11.00	11.00	$ 36,587	402,461
1388	Court Support Clerk II	10.00	10.00	$ 38,212	382,120
1401	Info Systems Technician	2.00	1.00	$ 49,261	49,261
1402	Document Input Clerk-Terminal	2.00	1.00	$ 36,137	36,137
1404	Principal Legal Secretary	-	1.00	$ 58,406	58,406
1415	Dispute Resolution Officer	1.00	1.00	$ 62,535	62,535
1535	Clerical Assistant II	23.50	28.50	$ 34,107	972,045
1577	Legal Secretary	35.20	36.20	$ 49,726	1,800,083
1596	City Attorney Investigator	20.92	20.92	$ 67,272	1,407,324
1598	Legal Assistant	20.37	20.37	$ 60,724	1,236,947
1614	Org Effectiveness Specialist II	1.00	-	$ -	-
1615	Org Effectiveness Supv	-	1.00	$ 77,311	77,311
1648	Payroll Specialist II	1.00	1.00	$ 40,323	40,323
1726	Principal Clerk	1.00	1.00	$ 50,822	50,822
1728	Principal Atty Investigator	1.00	1.00	$ 81,480	81,480
1746	Word Processing Operator	13.00	8.00	$ 36,553	292,423
1776	Public Information Clerk	1.00	1.00	$ 36,300	36,300
1820	Sr Legal Secretary	10.00	8.00	$ 55,648	445,182
1822	Sr Legal Assistant	5.00	5.00	$ 66,667	333,335
1867	Librarian III	1.00	1.00	$ 64,489	64,489
1879	Sr Clerk/Typist	7.00	8.00	$ 41,647	333,178
1885	Sr Attorney Investigator	6.00	6.00	$ 73,687	442,123
1983	Victim Services Coordinator	3.00	4.00	$ 42,259	169,035
2001	City Attorney	1.00	1.00	$ 193,648	193,648
2103	Management Intern	-	0.37	$ 26,400	9,768
2106	Asst City Attorney	4.00	6.00	$ 152,299	913,793
2151	Deputy City Attorney	131.12	131.86	$ 100,381	13,236,179
2166	Legal Intern	-	1.00	$ 39,513	39,513
2182	Principal Asst to City Atty	-	1.00	$ 109,994	109,994
2185	Sr Legal Intern	1.00	1.00	$ 56,398	56,398
2205	Conf Secretary To City Atty	1.00	1.00	$ 84,581	84,581
2214	Deputy Director	1.00	1.00	$ 149,968	149,968
2270	Program Manager	-	1.00	$ 92,282	92,282
City Attorney Total		*326.11*	*335.22*		*24,391,143*
City Attorney Total		326.11	335.22		24,391,143
City Clerk					
City Clerk					
1107	Administrative Aide II	2.00	2.00	$ 49,120	98,240
1218	Assoc Management Analyst	5.00	5.00	$ 62,327	311,636
1237	Payroll Specialist I	1.00	1.00	$ 37,995	37,995
1349	Info Systems Analyst III	1.00	1.00	$ 69,157	69,157
1383	Legislative Recorder II	5.00	5.00	$ 50,905	254,526
1395	Deputy City Clerk I	15.00	15.00	$ 37,852	567,785

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
1396	Deputy City Clerk II	3.00	3.00	$ 43,944	131,831
1535	Clerical Assistant II	3.00	3.00	$ 34,107	102,320
1617	Micrographics Clerk	1.00	1.00	$ 32,603	32,603
1746	Word Processing Operator	1.00	1.00	$ 36,552	36,552
1857	Sr Legislative Recorder	1.00	1.00	$ 55,558	55,558
1879	Sr Clerk/Typist	1.00	1.00	$ 41,647	41,647
1899	Stock Clerk	2.00	2.00	$ 34,540	69,079
2108	Asst City Clerk	1.00	1.00	$ 110,770	110,770
2138	City Clerk	1.00	1.00	$ 118,000	118,000
2252	Deputy Director, Legislative Services	1.00	1.00	$ 106,411	106,411
2253	Deputy Director, Records & Info Mgmt	1.00	1.00	$ 101,089	101,089
City Clerk Total		*45.00*	*45.00*		*2,245,199*
City Clerk Total		45.00	45.00		2,245,199
City Council					
City Council - District 1					
2003	Council Member	1.00	1.00	$ 75,386	75,386
2133	Council Assistant	1.00	1.00	$ 84,514	84,514
2211	Council Representative I	4.00	7.00	$ 45,219	316,530
2212	Council Representative II	3.00	1.00	$ 74,000	74,000
City Council - District 1 Total		*9.00*	*10.00*		*550,430*
City Council - District 2					
2003	Council Member	1.00	1.00	$ 75,386	75,386
2133	Council Assistant	1.00	1.00	$ 89,502	89,502
2211	Council Representative I	7.00	8.00	$ 33,215	265,719
2212	Council Representative II	2.00	1.00	$ 80,018	80,018
City Council - District 2 Total		*11.00*	*11.00*		*510,625*
City Council - District 3					
2003	Council Member	1.00	1.00	$ 75,386	75,386
2133	Council Assistant	1.00	1.00	$ 82,992	82,992
2211	Council Representative I	4.00	3.00	$ 55,640	166,920
2212	Council Representative II	4.00	5.00	$ 44,512	222,560
City Council - District 3 Total		*10.00*	*10.00*		*547,858*
City Council - District 4					
2003	Council Member	1.00	1.00	$ 75,386	75,386
2133	Council Assistant	1.00	1.00	$ 87,560	87,560
2211	Council Representative I	6.00	8.00	$ 49,734	397,872
2212	Council Representative II	2.00	-	$ -	-
City Council - District 4 Total		*10.00*	*10.00*		*560,818*
City Council - District 5					
2003	Council Member	1.00	1.00	$ 75,386	75,386
2133	Council Assistant	1.00	1.00	$ 89,205	89,205
2211	Council Representative I	5.00	7.00	$ 50,882	356,171
2212	Council Representative II	2.00	-	$ -	-
City Council - District 5 Total		*9.00*	*9.00*		*520,762*
City Council - District 6					
2003	Council Member	1.00	1.00	$ 75,386	75,386
2133	Council Assistant	1.00	1.00	$ 82,394	82,394
2211	Council Representative I	4.00	8.00	$ 43,071	344,569
2212	Council Representative II	4.00	-	$ -	-
City Council - District 6 Total		*10.00*	*10.00*		*502,349*
City Council - District 7					
2003	Council Member	1.00	1.00	$ 75,386	75,386
2133	Council Assistant	1.00	1.00	$ 104,876	104,876
2211	Council Representative I	7.00	4.00	$ 48,015	192,059

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
2212	Council Representative II	1.00	4.00	$ 77,181	308,724
City Council - District 7 Total		*10.00*	*10.00*		*681,045*
City Council - District 8					
2003	Council Member	1.00	1.00	$ 75,386	75,386
2133	Council Assistant	1.00	1.00	$ 101,982	101,982
2211	Council Representative I	3.00	8.00	$ 51,074	408,593
2212	Council Representative II	5.00	-	$ -	-
City Council - District 8 Total		*10.00*	*10.00*		*585,961*
Council Administration					
2132	Department Director	-	1.00	$ 179,999	179,999
2210	Council Committee Consultant	4.00	5.00	$ 75,221	376,105
2211	Council Representative I	1.00	1.00	$ 50,796	50,796
2212	Council Representative II	-	9.00	$ 80,772	726,946
2213	Council Representative II	1.00	2.00	$ 109,841	219,681
2251	Committee Consultant Secretary	1.00	1.00	$ 56,152	56,152
Council Administration Total		*7.00*	*19.00*		*1,609,679*
City Council Total		86.00	99.00		6,069,527
City Retirement System					
City Retirement System					
1100	Accountant III	-	2.00	$ 69,077	138,153
1104	Account Clerk	1.00	1.00	$ 36,421	36,421
1106	Sr Management Analyst	3.00	3.00	$ 68,944	206,831
1107	Administrative Aide II	1.00	1.00	$ 49,120	49,120
1183	Accountant IV	-	1.00	$ 86,237	86,237
1218	Assoc Management Analyst	10.00	12.00	$ 62,327	747,929
1255	Benefits Representative I	1.00	1.00	$ 36,060	36,060
1348	Info Systems Analyst II	1.00	1.00	$ 62,601	62,601
1535	Clerical Assistant II	8.00	7.00	$ 34,107	238,747
1577	Legal Secretary	1.00	1.00	$ 49,726	49,726
1598	Legal Assistant	2.00	2.00	$ 60,724	121,448
1649	Payroll Audit Specialist II	-	2.00	$ 46,376	92,752
1746	Word Processing Operator	1.00	1.00	$ 36,553	36,553
1777	Public Info Officer	-	1.00	$ 50,864	50,864
1801	Retirement Asst	7.00	8.00	$ 43,469	347,753
1822	Sr Legal Assistant	1.00	1.00	$ 66,667	66,667
1876	Executive Secretary	2.00	2.00	$ 50,564	101,128
1917	Supv Management Analyst	-	2.00	$ 77,995	155,989
2119	Asst Retirement Admin	1.00	1.00	$ 149,500	149,500
2180	Retirement Administrator	1.00	1.00	$ 196,652	196,652
2195	Retirement General Counsel	1.00	1.00	$ 175,398	175,398
2196	Asst Retiremt General Counsel	1.00	1.00	$ 144,030	144,030
2224	Assoc Counsel	1.00	1.00	$ 119,149	119,149
2228	Principal Accountant	-	2.00	$ 101,362	202,724
2241	Investment Officer	1.00	1.00	$ 163,045	163,045
2256	Asst Investment Officer	1.00	1.00	$ 110,136	110,136
2274	Medical Review Officer	1.00	1.00	$ 75,331	75,331
2282	Program Coordinator	3.00	3.00	$ 98,460	295,381
City Retirement System Total		*50.00*	*62.00*		*4,256,325*
City Retirement System Total		50.00	62.00		4,256,325
Governmental Relations					
Governmental Relations					
2167	Governmental Relations Director	1.00	-	$ -	-
2183	Asst. Governmental Relations Dir.	1.00	-	$ -	-
2281	Asst To The Director	1.00	-	$ -	-
Governmental Relations Total		*3.00*	-	*$* -	-
Governmental Relations Total		3.00			-

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
Ethics Commission					
Ethics Commission					
1596	City Attorney Investigator	0.75	2.00	$ 67,272	134,544
1876	Executive Secretary	1.00	1.00	$ 50,564	50,564
1885	Sr Attorney Investigator	1.00	1.00	$ 73,687	73,687
1971	Training Supv	-	1.00	$ 69,230	69,230
2224	Assoc Counsel	1.00	1.00	$ 150,000	150,000
2268	Executive Director	1.00	1.00	$ 99,341	99,341
2270	Program Manager	-	1.00	$ 75,005	75,005
Ethics Commission Total		*4.75*	*8.00*		*652,371*
Ethics Commission Total		4.75	8.00		652,371
Mayor					
Mayor					
2007	Mayor	1.00	1.00	$ 36,275	36,275
2128	Asst Executive Svcs Director	1.00	-	$ -	-
2156	Executive Services Director	1.00	-	$ -	-
2208	Conf Secretary To Mayor	1.00	1.00	$ 77,854	77,854
2213	Council Representative II	21.00	-	$ -	-
Mayor Total		*25.00*	*2.00*		*114,129*
Mayor Total		25.00	2.00		114,129
Special Promotional Programs					
Safety & Maint of Visitor-Related Fac.					
1821	Sr Park Ranger	1.00	-	$ -	-
Safety & Maint of Visitor-Related Fac. Total		*1.00*	-	*$ -*	-
Special Promotional Programs Total		1.00			-
Other/Non Mayoral Business Center Total		546.86	568.72		39,708,925
Office of Ethics & Integrity					
Office of Ethics & Integrity					
Office Of Ethics & Integrity					
1100	Accountant III	-	1.00	$ 69,077	69,077
1612	Org Effectiveness Specialist III	-	1.00	$ 68,892	68,892
1876	Executive Secretary	-	2.00	$ 50,564	101,128
2164	Assistant Deputy Chief	-	1.00	$ 70,000	70,000
2268	Executive Director	-	2.00	$ 97,488	194,976
Office Of Ethics & Integrity Total			*7.00*		*504,073*
Office of Ethics & Integrity Total		-	7.00		504,073
Office of Ethics & Integrity Total		-	7.00		504,073
Community & Legislative Services					
Community & Legislative Services					
Community & Legislative Services					
1235	Multimedia Production Coordinator	-	3.00	$ 54,721	164,164
1535	Clerical Assistant II	-	1.00	$ 34,107	34,107
1857	Sr Legislative Recorder	-	1.00	$ 55,558	55,558
1871	Sr Public Information Officer	-	1.00	$ 62,584	62,584
2167	Governmental Relations Director	-	1.00	$ 134,252	134,252
2183	Asst. Governmental Relations Dir.	-	1.00	$ 89,781	89,781
2212	Council Representative II	-	2.00	$ 95,014	190,028
2213	Council Representative II	-	11.00	$ 88,584	974,420
2270	Program Manager	-	1.00	$ 103,022	103,022
2281	Asst To The Director	-	1.00	$ 64,927	64,927
Community & Legislative Services Total			*23.00*		*1,872,843*
Community & Legislative Services Total			23.00		1,872,843
Community & Legislative Services Total					
Public Safety Business Center					

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
Family Justice Center					
Family Justice Center					
1132	Asst Management Analyst	1.00	1.00	$ 51,905	51,905
1218	Assoc Management Analyst	1.00	1.00	$ 62,327	62,327
1535	Clerical Assistant II	1.00	1.00	$ 34,107	34,107
1876	Executive Secretary	1.00	1.00	$ 50,564	50,564
2132	Department Director	1.00	1.00	$ 143,268	143,268
Family Justice Center Total		*5.00*	*5.00*		*342,171*
Family Justice Center Total		5.00	5.00		342,171
Office of Homeland Security					
Office of Homeland Security					
1106	Sr Management Analyst	-	5.00	$ 68,944	344,719
1107	Administrative Aide II	-	2.00	$ 49,120	98,240
1218	Assoc Management Analyst	-	2.00	$ 62,327	124,654
1462	Fire Fighter II	-	0.35	$ 60,083	21,029
1693	Police Officer II	-	0.35	$ 67,074	23,476
1696	Police Sergeant	-	0.35	$ 81,511	28,529
1917	Supv Management Analyst	0.60	-	$ -	-
2154	Asst Fire Chief	1.00	-	$ -	-
2270	Program Manager	-	1.35	$ 102,190	137,957
Office of Homeland Security Total		*1.60*	*11.40*		*778,604*
Office of Homeland Security Total		1.60	11.40		778,604
Police					
Police Department					
1104	Account Clerk	9.00	9.00	$ 36,421	327,792
1106	Sr Management Analyst	1.00	2.00	$ 68,944	137,888
1107	Administrative Aide II	8.00	14.00	$ 49,120	687,680
1146	Fleet Maintenance Supv	1.00	1.00	$ 72,193	72,193
1152	Criminalist I	-	1.00	$ 54,144	54,144
1191	Firearms Technician	1.00	1.00	$ 43,946	43,946
1195	Police Dispatch Administrator	-	2.00	$ 69,705	139,409
1218	Assoc Management Analyst	15.00	18.00	$ 62,327	1,121,893
1230	Multimedia Production Specialist	-	1.00	$ 49,777	49,777
1236	Auto Messenger	3.00	3.00	$ 29,940	89,819
1238	Payroll Supv	1.00	1.00	$ 44,197	44,197
1243	Info Systems Administrator	3.00	3.00	$ 85,844	257,531
1244	Info Systems Manager	1.00	1.00	$ 98,182	98,182
1253	ARJIS Administrator	1.00	1.00	$ 82,189	82,189
1264	Body And Fender Mechanic	4.00	4.00	$ 51,344	205,374
1273	Building Maintenance Supv	1.00	1.00	$ 72,173	72,173
1274	Building Supv	2.00	2.00	$ 45,854	91,708
1280	Building Service Technician	-	3.00	$ 37,972	113,917
1285	Cal-Id Technician	14.00	14.00	$ 42,099	589,392
1348	Info Systems Analyst II	8.00	9.00	$ 62,601	563,409
1349	Info Systems Analyst III	6.00	6.00	$ 69,157	414,940
1361	Police Code Compliance Officer	18.00	24.00	$ 49,718	1,193,236
1362	Police Code Compliance Supv	-	1.00	$ 50,492	50,492
1377	Community Service Officer II	30.00	75.00	$ 45,479	3,410,899
1384	Criminalist II	23.00	24.00	$ 87,202	2,092,852
1402	Document Input Clerk-Terminal	1.00	1.00	$ 36,137	36,137
1411	Dispatcher II	75.00	80.00	$ 42,831	3,426,487
1421	Document Examiner III	2.00	2.00	$ 78,852	157,704
1428	Electrician	1.00	1.00	$ 54,537	54,537
1429	Employee Assistance Program Manager	-	1.00	$ 77,428	77,428
1435	Equipment Repair Supv	9.00	9.00	$ 62,015	558,139
1437	Equipment Mechanic	26.00	27.00	$ 50,936	1,375,274
1446	Equipment Painter	1.00	1.00	$ 49,977	49,977
1447	Equipment Service Writer	1.00	1.00	$ 54,345	54,345
1448	Forensic Specialist	8.00	8.00	$ 57,427	459,418

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
1450	Sr Motive Service Technician	16.00	16.00	$ 42,077	673,225
1452	Motive Service Technician	16.00	16.00	$ 38,813	621,001
1489	Graphic Design Supv	1.00	1.00	$ 56,846	56,846
1532	Intermediate Stenographer	2.00	2.00	$ 37,443	74,886
1535	Clerical Assistant II	12.00	12.00	$ 34,107	409,284
1570	Latent Print Examiner II	12.00	12.00	$ 69,543	834,519
1575	Data Entry Operator	11.00	11.00	$ 37,464	412,103
1576	Data Entry Supv	2.00	2.00	$ 45,041	90,081
1580	Laboratory Technician	2.00	2.00	$ 47,043	94,086
1601	Construction Estimator	1.00	-	$ -	-
1612	Org Effectiveness Specialist III	1.00	1.00	$ 68,892	68,892
1614	Org Effectiveness Specialist II	1.00	1.00	$ 62,245	62,245
1615	Org Effectiveness Supv	1.00	1.00	$ 77,311	77,311
1616	Metal Fabrication Supv	1.00	1.00	$ 61,237	61,237
1648	Payroll Specialist II	7.00	7.00	$ 40,323	282,264
1661	Police Lead Dispatcher	11.00	11.00	$ 56,873	625,599
1678	Police Investigative Aide II	13.00	22.00	$ 47,336	1,041,392
1680	Police Captain	13.00	13.00	$ 121,700	1,582,100
1683	Police Lieutenant	51.00	51.25	$ 103,425	5,300,533
1692	Police Officer I	125.00	125.00	$ 46,755	5,844,375
1693	Police Officer II	1,584.00	1,588.50	$ 67,075	106,548,319
1694	Police Agent	16.00	16.00	$ 70,754	1,132,063
1696	Police Sergeant	307.00	308.00	$ 81,513	25,105,882
1698	Police Property & Records Administrator	1.00	1.00	$ 88,444	88,444
1714	Police Dispatcher	55.00	60.00	$ 51,604	3,096,256
1715	Interview & Interrogation Specialist III	3.00	3.00	$ 72,424	217,271
1719	Police Property & Evidence Clerk	15.00	15.00	$ 39,489	592,340
1720	Police Records Clerk	31.00	31.00	$ 38,169	1,183,224
1721	Principal Police Records Clerk	2.00	-	$ -	-
1746	Word Processing Operator	43.00	47.75	$ 36,553	1,745,406
1749	Programmer Analyst III	1.00	1.00	$ 62,535	62,535
1750	Project Assistant	-	1.00	$ 67,268	67,268
1762	Fleet Manager	1.00	-	$ -	-
1776	Public Information Clerk	3.00	3.00	$ 36,300	108,900
1810	Refrigeration Mechanic	1.00	1.00	$ 53,747	53,747
1844	Sr Account Clerk	1.00	1.00	$ 41,348	41,348
1853	Sr Police Records Clerk	5.00	5.00	$ 44,164	220,818
1856	Supv Criminalist	4.00	4.00	$ 98,761	395,042
1862	Latent Print and Forensic Supv	2.00	2.00	$ 71,634	143,268
1876	Executive Secretary	1.00	1.00	$ 50,564	50,564
1879	Sr Clerk/Typist	15.00	16.00	$ 41,647	666,352
1899	Stock Clerk	2.00	2.00	$ 34,540	69,080
1900	Property and Evidence Supv	3.00	3.00	$ 49,590	148,771
1902	Storekeeper I	2.00	2.00	$ 39,935	79,870
1904	Sr Property and Evidence Supv	1.00	1.00	$ 62,535	62,535
1909	Sr Stable Attendant	1.00	1.00	$ 42,971	42,971
1913	Sr Refrigeration Mechanic	1.00	1.00	$ 57,292	57,292
1916	Crime Laboratory Manager	1.00	1.00	$ 115,874	115,874
1917	Supv Management Analyst	4.00	4.00	$ 77,995	311,978
1918	Police Dispatch Supv	12.00	12.00	$ 63,352	760,225
1926	Info Systems Analyst IV	1.00	1.00	$ 77,954	77,954
1930	Supv Cal-Id Technician	4.00	4.00	$ 48,484	193,936
1933	Special Evts Traffic Control Supv	3.00	3.00	$ 44,464	133,392
1934	Special Event Traffic Control I	-	0.50	$ 36,928	18,464
1941	Supv Academy Instructor	1.00	1.00	$ 76,659	76,659
2155	Exec Assistant Police Chief	1.00	1.00	$ 148,703	148,703
2173	Police Chief	1.00	1.00	$ 176,457	176,457
2209	Conf Secretary To Police Chief	1.00	1.00	$ 64,553	64,553
2238	Asst Police Chief	4.00	5.00	$ 131,082	655,408
2246	Police Personnel Manager	1.00	1.00	$ 121,738	121,738
2264	Asst To The Police Chief	-	1.00	$ 127,284	127,284

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
2270	Program Manager	4.00	7.00	$ 102,110	714,769
Police Department Total		*2,712.00*	*2,818.00*		*182,143,417*
Police Total		2,712.00	2,818.00		182,143,417
Public Safety					
Public Safety					
1107	Administrative Aide II	-	1.00	$ 49,120	49,120
2244	Paramedic Coordinator	-	1.00	$ 94,836	94,836
Public Safety Total			*2.00*		*143,956*
Public Safety Total			2.00		143,956
San Diego Fire-Rescue					
Emergency Medical Services Fund					
1453	Fire Battalion Chief	1.00	1.00	$ 95,394	95,394
1456	Fire Captain	3.00	3.00	$ 81,951	245,854
1462	Fire Fighter II	17.50	17.50	$ 60,083	1,051,446
1507	Paramedic II	15.10	15.10	$ 51,845	782,852
1517	Emergency Medical Technician	48.30	48.30	$ 29,466	1,423,186
1535	Clerical Assistant II	1.00	1.00	$ 34,107	34,107
1879	Sr Clerk/Typist	1.00	1.00	$ 41,647	41,647
2237	Deputy Fire Chief	1.00	1.00	$ 133,592	133,592
Emergency Medical Services Fund Total		*87.90*	*87.90*		*3,808,078*
		-	-	$ -	-
San Diego Fire-Rescue		-	-	$ -	-
1104	Account Clerk	1.00	1.00	$ 36,421	36,421
1105	Administrative Aide I		1.00	$ 42,135	42,135
1106	Sr Management Analyst	1.00	1.00	$ 68,944	68,944
1107	Administrative Aide II	6.00	7.00	$ 49,120	343,840
1156	Asst Fire Marshal	1.00	1.00	$ 94,768	94,768
1218	Assoc Management Analyst	5.00	3.00	$ 62,327	186,982
1238	Payroll Supv	-	1.00	$ 44,197	44,197
1250	Fleet Parts Buyer	1.00	1.00	$ 50,877	50,877
1273	Building Maintenance Supv	1.00	1.00	$ 72,173	72,173
1348	Info Systems Analyst II	3.00	3.00	$ 62,601	187,803
1349	Info Systems Analyst III	2.00	2.00	$ 69,157	138,313
1356	Code Compliance Officer	1.00	1.00	$ 43,026	43,026
1393	Customer Services Supv	2.00	2.00	$ 65,447	130,893
1426	Communications Technician	1.00	1.00	$ 67,289	67,289
1435	Equipment Repair Supv	2.00	2.00	$ 62,016	124,031
1437	Equipment Mechanic	15.00	15.00	$ 50,936	764,041
1447	Equipment Service Writer	1.00	1.00	$ 54,345	54,345
1450	Sr Motive Service Technician	1.00	1.00	$ 42,077	42,077
1452	Motive Service Technician	2.00	2.00	$ 38,813	77,626
1453	Fire Battalion Chief	20.00	25.30	$ 95,394	2,413,474
1456	Fire Captain	226.15	228.63	$ 81,951	18,736,565
1458	Fire Engineer	218.91	219.36	$ 70,879	15,547,986
1461	Fire Fighter I	20.00	20.00	$ 39,360	787,207
1462	Fire Fighter II	405.84	410.64	$ 60,083	24,672,328
1464	Fire Dispatcher	29.00	29.00	$ 47,197	1,368,714
1475	Fire Prevention Inspector II	20.00	20.00	$ 70,809	1,416,184
1476	Fire Prevention Supv	4.00	5.00	$ 81,237	406,186
1518	Fire Dispatch Supv	5.00	5.00	$ 54,447	272,236
1532	Intermediate Stenographer	1.00	1.00	$ 37,443	37,443
1535	Clerical Assistant II	16.00	17.00	$ 34,107	579,817
1587	Marine Safety Captain	-	1.00	$ 93,745	93,745
1589	Marine Safety Lieutenant	5.00	4.00	$ 83,360	333,440
15911	Lifeguard I	28.54	28.54	$ 37,508	1,070,474
1592	Lifeguard Sergeant	13.95	13.95	$ 68,512	955,736
1593	Lifeguard II	60.85	60.85	$ 57,066	3,472,487
1601	Construction Estimator	3.00	2.00	$ 62,677	125,353
1603	Lifeguard III	15.00	15.00	$ 62,944	944,163

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
1614	Org Effectiveness Specialist II	-	2.00	$ 62,245	124,490
1648	Payroll Specialist II	4.00	3.00	$ 40,324	120,971
1746	Word Processing Operator	3.00	3.00	$ 36,553	109,659
1750	Project Assistant	-	1.00	$ 67,268	67,268
1751	Project Officer I	1.00	1.00	$ 77,397	77,397
1762	Fleet Manager	0.32	0.32	$ 89,325	28,584
1777	Public Info Officer	1.00	1.00	$ 50,864	50,864
1871	Sr Public Information Officer	-	1.00	$ 62,584	62,584
1876	Executive Secretary	1.00	1.00	$ 50,564	50,564
1879	Sr Clerk/Typist	2.00	2.00	$ 41,647	83,294
1899	Stock Clerk	2.00	2.00	$ 34,540	69,079
1902	Storekeeper I	1.00	2.00	$ 39,935	79,870
1903	Storekeeper II	1.00	1.00	$ 43,740	43,740
1926	Info Systems Analyst IV	1.00	1.00	$ 77,954	77,954
1940	Supv Public Info Officer	1.00		$ -	
2154	Asst Fire Chief	2.00	2.00	$ 144,487	288,974
2160	Fire Chief	1.00	1.00	$ 172,786	172,786
2236	Assistant to Fire Chief	2.00	2.00	$ 111,890	223,779
2237	Deputy Fire Chief	6.00	6.00	$ 133,593	801,558
2239	Fire Shift Commander	2.00	3.00	$ 97,082	291,245
2270	Program Manager	0.67	1.67	$ 102,726	171,553
2280	Lifeguard Chief	1.00	1.00	$ 120,461	120,461
San Diego Fire-Rescue Total		*1,171.23*	*1,191.26*		*78,919,993*
San Diego Fire-Rescue Total		1,259.13	1,279.16		82,728,071
Public Safety Business Center Total		3,977.73	4,115.56		266,136,219
Public Works Business Center					
Engineering and Capital Projects					
Administration					
1106	Sr Management Analyst	1.00	1.00	$ 68,944	68,944
1648	Payroll Specialist II	1.50	1.50	$ 40,323	60,485
1876	Executive Secretary	0.73	0.33	$ 50,567	16,687
2147	Eng & Cap Proj Director	0.84	0.84	$ 143,268	120,345
2153	Deputy City Manager	0.06	-	$ -	-
Administration Total		*4.13*	*3.67*		*266,461*
Architectural Engineering and Contracts					
1106	Sr Management Analyst	-	2.00	$ 68,944	137,888
1107	Administrative Aide II	-	1.00	$ 49,120	49,120
1153	Asst Engineer-Civil	5.00	10.00	$ 66,609	666,092
1218	Assoc Management Analyst	3.00	4.00	$ 62,327	249,309
1221	Assoc Engineer-Civil	8.00	10.00	$ 77,500	774,997
1535	Clerical Assistant II	2.00	1.00	$ 34,107	34,107
1536	Contracts Processing Clerk	-	1.00	$ 36,573	36,573
1746	Word Processing Operator	4.00	1.00	$ 36,553	36,553
1751	Project Officer I	2.00	2.00	$ 77,397	154,794
1752	Project Officer II	2.00	2.00	$ 88,754	177,508
1855	Sr Civil Engineer	3.00	4.00	$ 89,474	357,895
1872	Sr Planner	-	1.00	$ 75,175	75,175
1879	Sr Clerk/Typist	1.00	1.00	$ 41,647	41,647
1910	Student Engineer	-	3.00	$ 29,851	89,552
1926	Info Systems Analyst IV	1.00	1.00	$ 77,954	77,954
2214	Deputy Director	0.70	0.70	$ 119,759	83,831
Architectural Engineering and Contracts Total		*31.70*	*44.70*		*3,042,995*
E&CP Water/Wastewtr Field - Eng					
1104	Account Clerk	1.00	1.00	$ 36,422	36,422
1153	Asst Engineer-Civil	33.00	32.00	$ 66,609	2,131,500
1218	Assoc Management Analyst	0.50	0.50	$ 62,328	31,164
1221	Assoc Engineer-Civil	9.00	10.00	$ 77,500	774,996

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
1227	Assoc Planner	2.00	2.00	$ 63,379	126,758
1525	Principal Survey Aide	2.00	2.00	$ 58,061	116,122
1535	Clerical Assistant II	1.00	1.00	$ 34,107	34,107
1648	Payroll Specialist II	0.25	0.25	$ 40,324	10,081
1727	Principal Engineering Aide	2.00	2.00	$ 58,158	116,316
1746	Word Processing Operator	1.00	1.00	$ 36,553	36,553
1777	Public Info Officer	0.50	1.00	$ 50,864	50,864
1844	Sr Account Clerk	1.50	1.50	$ 41,348	62,022
1855	Sr Civil Engineer	3.00	3.00	$ 89,474	268,421
1876	Executive Secretary	0.03	0.03	$ 50,567	1,517
1881	Sr Survey Aide	3.00	3.00	$ 49,553	148,660
1910	Student Engineer	-	3.00	$ 29,851	89,552
1938	Land Surveying Asst	4.00	4.00	$ 66,875	267,500
2147	Eng & Cap Proj Director	0.01	0.01	$ 143,300	1,433
2214	Deputy Director	0.15	0.15	$ 118,973	17,846
E&CP Water/Wastewtr Field - Eng Total		*63.94*	*67.44*		*4,321,834*
Field Engineering					
1104	Account Clerk	2.00	2.00	$ 36,422	72,843
1153	Asst Engineer-Civil	36.00	41.00	$ 66,609	2,730,985
1157	Asst Engineer-Electrical	4.00	4.00	$ 66,138	264,551
1207	Asst Engineer-Traffic	2.00	2.00	$ 66,503	133,005
1218	Assoc Management Analyst	1.50	1.50	$ 62,327	93,491
1221	Assoc Engineer-Civil	9.00	10.00	$ 77,500	774,997
1223	Assoc Engineer-Electrical	1.00	1.00	$ 77,202	77,202
1225	Assoc Engineer-Mechanical	1.00	1.00	$ 77,435	77,435
1233	Assoc Engineer-Traffic	1.00	1.00	$ 77,399	77,399
1348	Info Systems Analyst II	1.00	1.00	$ 62,601	62,601
1525	Principal Survey Aide	8.00	8.00	$ 58,061	464,490
1535	Clerical Assistant II	3.00	3.00	$ 34,107	102,320
1648	Payroll Specialist II	1.00	1.00	$ 40,323	40,323
1727	Principal Engineering Aide	8.00	14.00	$ 58,158	814,213
1746	Word Processing Operator	1.00	1.00	$ 36,553	36,553
1751	Project Officer I	1.00	1.00	$ 77,398	77,398
1855	Sr Civil Engineer	5.00	6.00	$ 89,474	536,842
1878	Sr Traffic Engineer	1.00	1.00	$ 89,580	89,580
1879	Sr Clerk/Typist	1.00	1.00	$ 41,647	41,647
1881	Sr Survey Aide	4.00	4.00	$ 49,554	198,214
1910	Student Engineer	-	2.00	$ 29,851	59,701
1935	Sr Land Surveyor	1.00	1.00	$ 88,905	88,905
1938	Land Surveying Asst	12.00	12.00	$ 66,875	802,498
1939	Land Surveying Assoc	6.00	6.00	$ 77,248	463,489
2214	Deputy Director	0.85	0.85	$ 118,976	101,130
Field Engineering Total		*111.35*	*126.35*		*8,281,812*
Transportation Engineering - Design					
1106	Sr Management Analyst	1.00	2.00	$ 68,944	137,888
1153	Asst Engineer-Civil	17.00	17.00	$ 66,609	1,132,358
1207	Asst Engineer-Traffic	4.00	5.00	$ 66,502	332,511
1218	Assoc Management Analyst	2.00	2.00	$ 62,328	124,655
1221	Assoc Engineer-Civil	11.00	11.00	$ 77,500	852,496
1227	Assoc Planner	1.00	1.00	$ 63,379	63,379
1233	Assoc Engineer-Traffic	4.00	4.00	$ 77,399	309,594
1348	Info Systems Analyst II	1.00	1.00	$ 62,601	62,601
1401	Info Systems Technician	1.00	1.00	$ 49,261	49,261
1535	Clerical Assistant II	2.00	2.00	$ 34,107	68,214
15461	Junior Engineer-Civil	-	2.00	$ 55,482	110,964
1725	Principal Drafting Aide	2.00	2.00	$ 58,419	116,838
1727	Principal Engineering Aide	3.00	3.00	$ 58,158	174,474
1746	Word Processing Operator	1.00	1.00	$ 36,553	36,553
1855	Sr Civil Engineer	4.00	4.00	$ 89,474	357,896

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
1872	Sr Planner	2.00	2.00	$ 75,175	150,350
1878	Sr Traffic Engineer	1.00	1.00	$ 89,580	89,580
1879	Sr Clerk/Typist	1.00	1.00	$ 41,647	41,647
1910	Student Engineer	-	2.00	$ 29,851	59,701
1917	Supv Management Analyst	1.00	1.00	$ 77,994	77,994
2117	Asst To The Eng & Cap Proj Dir	1.00	-	$ -	-
2214	Deputy Director	1.00	1.00	$ 120,169	120,169
Transportation Engineering - Design Total		*61.00*	*66.00*		*4,469,123*
Transportation Engineering - Ops					
1104	Account Clerk	1.00	1.00	$ 36,421	36,421
1106	Sr Management Analyst	1.00	1.00	$ 68,944	68,944
1153	Asst Engineer-Civil	1.00	1.00	$ 66,609	66,609
1207	Asst Engineer-Traffic	15.00	15.00	$ 66,502	997,533
1221	Assoc Engineer-Civil	1.00	1.00	$ 77,500	77,500
1233	Assoc Engineer-Traffic	10.00	11.00	$ 77,399	851,387
1348	Info Systems Analyst II	1.00	1.00	$ 62,600	62,600
1535	Clerical Assistant II	1.00	1.00	$ 34,108	34,108
15461	Junior Engineer-Civil	-	1.50	$ 55,482	83,223
1730	Principal Traffic Engineering Aide	5.00	5.00	$ 58,419	292,095
1746	Word Processing Operator	2.00	2.00	$ 36,553	73,106
1752	Project Officer II	1.00	1.00	$ 88,754	88,754
1861	Sr Engineering Aide	3.00	3.00	$ 50,470	151,410
1878	Sr Traffic Engineer	4.00	4.00	$ 89,580	358,320
1879	Sr Clerk/Typist	1.00	1.00	$ 41,647	41,647
1910	Student Engineer		2.00	$ 29,851	59,701
2214	Deputy Director		1.00	$ 119,758	119,758
Transportation Engineering - Ops Total		*47.00*	*52.50*		*3,463,116*
Utilities Undergrounding Program					
1153	Asst Engineer-Civil	2.00	2.00	$ 66,610	133,219
1221	Assoc Engineer-Civil	1.00	1.00	$ 77,500	77,500
1535	Clerical Assistant II	-	1.00	$ 34,107	34,107
1555	Junior Engineering Aide	1.00	1.00	$ 43,979	43,979
1727	Principal Engineering Aide	2.00	2.00	$ 58,158	116,316
1730	Principal Traffic Engineering Aide	1.00	1.00	$ 58,419	58,419
1871	Sr Public Information Officer	1.00	1.00	$ 62,584	62,584
1910	Student Engineer	-	0.50	$ 29,850	14,925
1917	Supv Management Analyst	1.00	1.00	$ 77,994	77,994
2103	Management Intern	-	1.50	$ 26,399	39,599
2214	Deputy Director	0.15	0.30	$ 119,760	35,928
Utilities Undergrounding Program Total		*9.15*	*12.30*		*694,570*
Water and Sewer Design					
1104	Account Clerk	3.00	3.00	$ 36,421	109,264
1105	Administrative Aide I	2.00	-	$ -	-
1106	Sr Management Analyst	2.00	2.00	$ 68,944	137,887
1107	Administrative Aide II	2.00	2.00	$ 49,120	98,240
1153	Asst Engineer-Civil	46.00	46.00	$ 66,609	3,064,033
1218	Assoc Management Analyst	6.00	5.00	$ 62,327	311,637
1221	Assoc Engineer-Civil	20.00	20.00	$ 77,500	1,549,991
1227	Assoc Planner	3.00	3.00	$ 63,379	190,137
1349	Info Systems Analyst III	1.00	1.00	$ 69,156	69,156
1423	Sr Drafting Aide	1.00	1.00	$ 51,823	51,823
1535	Clerical Assistant II	1.00	1.00	$ 34,107	34,107
1536	Contracts Processing Clerk	-	1.00	$ 36,573	36,573
15461	Junior Engineer-Civil	-	0.50	$ 55,480	27,740
1648	Payroll Specialist II	1.00	1.00	$ 40,323	40,323
1727	Principal Engineering Aide	29.00	29.00	$ 58,158	1,686,585
1746	Word Processing Operator	4.00	2.00	$ 36,553	73,106
1750	Project Assistant	5.00	5.00	$ 67,268	336,341

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
1752	Project Officer II	1.00	1.00	$ 88,754	88,754
1855	Sr Civil Engineer	5.00	5.00	$ 89,474	447,369
1871	Sr Public Information Officer	1.00	1.00	$ 62,584	62,584
1872	Sr Planner	1.00	1.00	$ 75,175	75,175
1876	Executive Secretary	0.29	0.14	$ 50,564	7,079
1879	Sr Clerk/Typist	1.00	1.00	$ 41,647	41,647
1910	Student Engineer	0.25	3.25	$ 29,851	97,015
1917	Supv Management Analyst	3.00	2.00	$ 77,995	155,989
2147	Eng & Cap Proj Director	0.15	0.15	$ 143,267	21,490
2214	Deputy Director	1.15	1.00	$ 119,758	119,758
Water and Sewer Design Total		*139.84*	*138.04*		*8,933,803*
Engineering and Capital Projects Total		468.11	511.00		33,473,714
Environmental Services					
Collection Services					
1104	Account Clerk	1.00	1.00	$ 36,421	36,421
1107	Administrative Aide II	1.00	1.00	$ 49,120	49,120
1167	Asst Engineer-Mechanical	1.00	1.00	$ 67,268	67,268
1218	Assoc Management Analyst	2.00	4.00	$ 62,327	249,309
1535	Clerical Assistant II	1.95	1.95	$ 34,107	66,508
1766	Public Works Dispatcher	0.80	3.00	$ 40,752	122,255
1824	Sanitation Driver III	20.00	20.00	$ 53,994	1,079,883
1832	Sanitation Driver II	147.98	147.98	$ 50,850	7,524,786
1834	Sanitation Driver I	37.15	32.15	$ 40,738	1,309,739
18341	Sanitation Driver I	0.50	0.50	$ 40,738	20,369
1835	Area Refuse Collection Supv	12.00	12.00	$ 58,565	702,780
1839	District Refuse Collection Supv	2.00	2.00	$ 68,206	136,412
1879	Sr Clerk/Typist	1.00	1.00	$ 41,647	41,647
1917	Supv Management Analyst	1.00	1.00	$ 77,994	77,994
1974	Utility Supv	1.00	1.00	$ 49,765	49,765
1979	Utility Worker II	7.00	13.00	$ 38,264	497,428
2214	Deputy Director	1.00	1.00	$ 113,300	113,300
Collection Services Total		*238.38*	*243.58*		*12,144,984*
Energy Conservation and Management					
1104	Account Clerk	1.00	-	$ -	-
1105	Administrative Aide I	0.85	2.00	$ 42,135	84,269
1106	Sr Management Analyst	1.00	1.00	$ 68,944	68,944
1218	Assoc Management Analyst	1.00	2.00	$ 62,328	124,655
1746	Word Processing Operator	1.00	1.00	$ 36,552	36,552
1751	Project Officer I	-	1.00	$ 77,397	77,397
1752	Project Officer II	1.00	1.00	$ 88,754	88,754
1917	Supv Management Analyst	-	1.00	$ 77,994	77,994
2214	Deputy Director	1.00	1.00	$ 125,909	125,909
Energy Conservation and Management Total		*6.85*	*10.00*		*684,474*
Environmental Protection					
1105	Administrative Aide I	1.00	1.00	$ 42,135	42,135
1107	Administrative Aide II	1.00	1.00	$ 49,120	49,120
1119	Asbestos Program Manager	1.00	1.00	$ 85,010	85,010
1122	Asbestos and Lead Program Inspector	-	4.00	$ 62,271	249,085
1218	Assoc Management Analyst	1.00	1.00	$ 62,327	62,327
1221	Assoc Engineer-Civil	2.00	2.00	$ 77,500	155,000
1353	Community Development Spec III	1.00	1.00	$ 70,961	70,961
1500	HazMat Program Manager	1.00	1.00	$ 84,776	84,776
1527	HazMat Inspector II	11.00	11.00	$ 64,211	706,318
1544	Hazardous Material Inspector III	2.00	2.00	$ 70,921	141,842
1546	Junior Engineer-Civil	-	1.00	$ 55,482	55,482
1746	Word Processing Operator	2.00	2.00	$ 36,553	73,105
1752	Project Officer II	1.00	1.00	$ 88,755	88,755
1826	Safety Representative II	2.00	-	$ -	-

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
1855	Sr Civil Engineer	1.00	1.00	$ 89,474	89,474
1879	Sr Clerk/Typist	1.00	1.00	$ 41,647	41,647
1896	Supv HazMat Inspector	2.00	2.00	$ 78,017	156,034
Environmental Protection Total		*30.00*	*33.00*		*2,151,071*
Refuse Disposal					
1104	Account Clerk	1.00	1.00	$ 36,421	36,421
1153	Asst Engineer-Civil	2.00	2.00	$ 66,609	133,218
1218	Assoc Management Analyst	2.00	2.00	$ 62,328	124,655
1221	Assoc Engineer-Civil	4.00	4.00	$ 77,500	309,999
1356	Code Compliance Officer	2.00	3.00	$ 43,026	129,079
1412	Disposal Site Representative	14.00	14.00	$ 37,597	526,351
1413	Disposal Site Supv	4.00	4.00	$ 59,799	239,195
1437	Equipment Mechanic	1.00	2.00	$ 50,936	101,872
1440	Equipment Operator II	3.00	3.00	$ 47,599	142,796
1447	Equipment Service Writer	2.00	2.00	$ 54,346	108,691
1525	Principal Survey Aide	1.00	1.00	$ 58,061	58,061
1535	Clerical Assistant II	0.50	0.50	$ 34,108	17,054
1573	Landfill Equipment Operator	22.00	22.00	$ 54,277	1,194,090
1579	Laborer	12.00	12.00	$ 32,036	384,428
1580	Laboratory Technician	1.00	1.00	$ 47,042	47,042
1622	Biologist III	1.00	1.00	$ 72,277	72,277
1624	Biologist II	1.00	1.00	$ 62,374	62,374
1746	Word Processing Operator	2.00	2.00	$ 36,553	73,106
1751	Project Officer I	2.00	1.00	$ 77,398	77,398
1752	Project Officer II	1.00	1.00	$ 88,754	88,754
1830	Sr Mechanical Engineer	1.00	1.00	$ 89,091	89,091
1855	Sr Civil Engineer	1.00	1.00	$ 89,474	89,474
1864	Sr Disposal Site Rep	2.00	2.00	$ 41,775	83,550
1939	Land Surveying Assoc	1.00	1.00	$ 77,248	77,248
1974	Utility Supv	1.00	-	$ -	-
1977	Public Works Superintendent	1.00	1.00	$ 81,224	81,224
1978	Utility Worker I	1.00	1.00	$ 34,953	34,953
1979	Utility Worker II	1.00	1.00	$ 38,264	38,264
1980	Principal Utility Supv	-	1.00	$ 60,143	60,143
2214	Deputy Director	1.00	1.00	$ 119,758	119,758
Refuse Disposal Total		*88.50*	*89.50*		*4,600,566*
Resource Management					
1104	Account Clerk	2.00	2.00	$ 36,422	72,843
1106	Sr Management Analyst	2.00	2.00	$ 68,944	137,888
1107	Administrative Aide II	1.00	1.00	$ 49,120	49,120
1218	Assoc Management Analyst	1.00	1.00	$ 62,327	62,327
1280	Building Service Technician	1.00	1.00	$ 37,972	37,972
1348	Info Systems Analyst II	6.00	6.00	$ 62,601	375,606
1349	Info Systems Analyst III	-	1.00	$ 69,157	69,157
1356	Code Compliance Officer	1.00	1.00	$ 43,026	43,026
1389	Custodian II	-	1.00	$ 29,951	29,951
1558	Recycling Specialist II	-	0.50	$ 61,464	30,732
1579	Laborer	1.00	-	$ -	-
1614	Org Effectiveness Specialist II	1.00	1.00	$ 62,244	62,244
1622	Biologist III	1.00	1.00	$ 72,277	72,277
1624	Biologist II	1.00	1.00	$ 62,374	62,374
1648	Payroll Specialist II	4.00	4.00	$ 40,324	161,294
1746	Word Processing Operator	2.00	2.00	$ 36,553	73,105
1776	Public Information Clerk	8.00	8.00	$ 36,300	290,401
1777	Public Info Officer	2.00	2.00	$ 50,864	101,727
1823	Safety Officer	1.00	1.00	$ 67,478	67,478
1835	Area Refuse Collection Supv	2.00	2.00	$ 58,565	117,130
1844	Sr Account Clerk	1.00	2.00	$ 41,348	82,696
1876	Executive Secretary	1.00	1.00	$ 50,564	50,564

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
1917	Supv Management Analyst	1.00	1.00	$ 77,994	77,994
1926	Info Systems Analyst IV	2.00	2.00	$ 77,954	155,908
1940	Supv Public Info Officer	1.00	1.00	$ 69,230	69,230
1972	Safety & Training Manager	1.00	1.00	$ 78,038	78,038
1979	Utility Worker II	1.00	1.00	$ 38,264	38,264
2103	Management Intern	-	3.00	$ 26,400	79,199
2123	Asst Env Svcs Director	1.00	1.00	$ 132,766	132,766
2153	Deputy City Manager	0.05	-	$ -	-
2192	Environmental Svcs Director	1.00	1.00	$ 143,269	143,269
2214	Deputy Director	1.00	1.00	$ 113,245	113,245
2270	Program Manager	1.00	1.00	$ 98,473	98,473
2281	Asst To The Director	1.00	1.00	$ 102,654	102,654
Resource Management Total		*50.05*	*55.50*		*3,138,952*
Waste Reduction and Enforcement					
1104	Account Clerk	1.00	1.00	$ 36,422	36,422
1218	Assoc Management Analyst	1.00	1.00	$ 62,327	62,327
1356	Code Compliance Officer	11.00	11.00	$ 43,026	473,290
1357	Code Compliance Supv	2.00	2.00	$ 49,045	98,090
1389	Custodian II	1.00	1.00	$ 29,951	29,951
1438	Equipment Technician II	1.00	1.00	$ 45,386	45,386
1439	Equipment Operator I	2.00	2.00	$ 43,042	86,084
1440	Equipment Operator II	2.00	2.00	$ 47,599	95,198
1512	Heavy Truck Driver II	5.00	5.00	$ 43,650	218,248
1513	Heavy Truck Driver I	1.00	1.00	$ 41,038	41,038
1556	Recycling Program Manager	1.00	1.00	$ 89,621	89,621
1557	Supv Recycling Specialist	1.00	1.00	$ 76,288	76,288
1558	Recycling Specialist II	8.00	7.50	$ 61,463	460,974
1561	Recycling Specialist III	1.00	1.00	$ 69,231	69,231
1746	Word Processing Operator	1.00	1.00	$ 36,552	36,552
1776	Public Information Clerk	1.00	1.00	$ 36,300	36,300
1879	Sr Clerk/Typist	1.00	1.00	$ 41,646	41,646
1912	Sr Code Compliance Supv	1.00	1.00	$ 54,620	54,620
1961	Public Works Supv	3.00	3.00	$ 57,620	172,859
1974	Utility Supv	2.00	3.00	$ 49,766	149,298
1976	General Utility Supv	1.00	1.00	$ 67,517	67,517
1978	Utility Worker I	10.00	10.00	$ 34,953	349,534
1979	Utility Worker II	6.00	6.00	$ 38,264	229,582
1980	Principal Utility Supv	1.00	-	$ -	-
2214	Deputy Director	1.00	1.00	$ 113,245	113,245
Waste Reduction and Enforcement Total		*66.00*	*65.50*		*3,133,301*
Environmental Services Total		479.78	497.08		25,853,348
General Services					
Administration					
1876	Executive Secretary	1.00	1.00	$ 50,564	50,564
2132	Department Director	1.00	1.00	$ 142,771	142,771
2153	Deputy City Manager	0.01	-	$ -	-
Administration Total		*2.01*	*2.00*		*193,335*
Airports					
1105	Administrative Aide I	1.00	1.00	$ 42,135	42,135
1116	Noise Abatement Officer	1.00	1.00	$ 62,732	62,732
1117	Airport Operations Assistant	4.00	4.00	$ 39,664	158,654
1118	Airport Manager	2.00	2.00	$ 59,175	118,350
1218	Assoc Management Analyst	1.00	1.00	$ 62,327	62,327
1348	Info Systems Analyst II	0.50	0.50	$ 62,600	31,300
1439	Equipment Operator I	-	1.00	$ 43,042	43,042
1535	Clerical Assistant II	1.00	1.00	$ 34,107	34,107
1756	Property Agent	2.00	2.00	$ 68,224	136,448
1808	Sr Airport Operations Asst	2.00	2.00	$ 44,185	88,370

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
1879	Sr Clerk/Typist	1.00	1.00	$ 41,647	41,647
1979	Utility Worker II	2.00	2.00	$ 38,264	76,528
2214	Deputy Director	1.00	1.00	$ 120,169	120,169
Airports Total		*18.50*	*19.50*		*1,015,809*
Equipment - Operations					
1104	Account Clerk	2.00	2.00	$ 36,421	72,841
1106	Sr Management Analyst	1.00	1.00	$ 68,944	68,944
1146	Fleet Maintenance Supv	1.00	1.00	$ 72,193	72,193
1225	Assoc Engineer-Mechanical	1.00	1.00	$ 77,435	77,435
1237	Payroll Specialist I	-	0.50	$ 37,994	18,997
1249	Fleet Parts Buyer Supervisor	-	1.00	$ 60,256	60,256
1250	Fleet Parts Buyer	4.00	4.00	$ 50,878	203,510
1264	Body And Fender Mechanic	2.00	2.00	$ 51,344	102,687
1282	Procurement Specialist	1.00	-	$ -	
1348	Info Systems Analyst II	1.00	1.00	$ 62,601	62,601
1389	Custodian II	1.00	2.00	$ 29,951	59,902
1401	Info Systems Technician	2.00	2.00	$ 49,261	98,522
1435	Equipment Repair Supv	9.00	10.00	$ 62,016	620,155
1437	Equipment Mechanic	78.00	78.00	$ 50,936	3,973,014
1442	Equipment Trainer	1.00	1.00	$ 55,518	55,518
1445	Equipment Operator III	1.00	1.00	$ 49,841	49,841
1446	Equipment Painter	1.00	1.00	$ 49,977	49,977
1447	Equipment Service Writer	2.00	3.00	$ 54,345	163,035
1450	Sr Motive Service Technician	13.00	13.00	$ 42,077	546,995
1452	Motive Service Technician	11.00	14.00	$ 38,813	543,376
1512	Heavy Truck Driver II	2.00	2.00	$ 43,650	87,300
1602	Machinist	2.00	2.00	$ 52,302	104,603
1616	Metal Fabrication Supv	1.00	1.00	$ 61,238	61,238
1648	Payroll Specialist II	1.00	1.00	$ 40,322	40,322
1746	Word Processing Operator	1.00	1.00	$ 36,553	36,553
1762	Fleet Manager	1.00	1.00	$ 89,326	89,326
1823	Safety Officer	1.00	1.00	$ 67,477	67,477
1899	Stock Clerk	8.00	11.00	$ 34,540	379,937
1978	Utility Worker I	3.00	3.00	$ 34,953	104,859
1982	Vehicle And Fuel Clerk	4.00	4.00	$ 36,587	146,349
1985	Welder	14.00	13.00	$ 51,343	667,465
2153	Deputy City Manager	0.03	-	$ -	-
2214	Deputy Director	1.00	1.00	$ 113,300	113,300
Equipment - Operations Total		*171.03*	*179.50*		*8,798,528*
Facilities					
1104	Account Clerk	1.00	1.00	$ 36,421	36,421
1105	Administrative Aide I	1.00	1.00	$ 42,135	42,135
1106	Sr Management Analyst	1.00	1.00	$ 68,944	68,944
1153	Asst Engineer-Civil	1.00	1.00	$ 66,609	66,609
1225	Assoc Engineer-Mechanical	1.00	1.00	$ 77,435	77,435
1273	Building Maintenance Supv	4.00	7.00	$ 72,173	505,211
1274	Building Supv	1.00	1.00	$ 45,854	45,854
1275	Building Services Supv	1.00	1.00	$ 53,347	53,347
1279	Sr Building Maintenance Supv	-	1.00	$ 89,747	89,747
1280	Building Service Technician	18.00	18.00	$ 37,972	683,498
1288	Carpenter	17.00	17.00	$ 50,175	852,968
1290	Carpenter Supv		1.00	$ 57,480	57,480
1389	Custodian II	10.00	10.00	$ 29,951	299,507
1401	Info Systems Technician	1.00	1.00	$ 49,261	49,261
1428	Electrician	14.00	14.00	$ 54,537	763,515
1431	Electrician Supv	1.00	1.00	$ 62,677	62,677
1510	Heating Technician	4.50	4.50	$ 54,268	244,206
1511	Heat, Vent & A/C Supv	1.00	1.00	$ 62,677	62,677
1597	Locksmith	0.50	2.00	$ 49,790	99,580

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
1601	Construction Estimator	1.75	2.00	$ 62,677	125,353
1635	Painter	9.50	9.50	$ 48,213	458,023
1637	Painter Supv	1.00	1.00	$ 54,818	54,818
1648	Payroll Specialist II	1.00	1.00	$ 40,323	40,323
1672	Plasterer	1.00	1.00	$ 52,617	52,617
1675	Plumber	9.00	11.00	$ 54,537	599,906
1677	Plumber Supv	1.00	1.00	$ 62,193	62,193
1727	Principal Engineering Aide	1.00	1.00	$ 58,158	58,158
1746	Word Processing Operator	1.00	1.00	$ 36,553	36,553
1802	Sr Locksmith	1.00	1.00	$ 53,619	53,619
1810	Refrigeration Mechanic	7.50	7.50	$ 53,747	403,102
1819	Roofer	3.00	5.00	$ 45,854	229,272
1913	Sr Refrigeration Mechanic	3.00	3.00	$ 57,292	171,876
2153	Deputy City Manager	0.01	-	$ -	-
2214	Deputy Director	1.00	1.00	$ 119,758	119,758
Facilities Total		*119.76*	*130.50*		*6,626,643*
Parking Management					
1106	Sr Management Analyst	1.00	1.00	$ 68,944	68,944
1218	Assoc Management Analyst	1.00	1.00	$ 62,327	62,327
1401	Info Systems Technician	1.00	1.00	$ 49,260	49,260
1411	Dispatcher II	1.00	1.00	$ 42,831	42,831
1535	Clerical Assistant II	11.00	12.00	$ 34,107	409,281
1630	Parking Enforcement Officer II	18.00	18.00	$ 45,437	817,863
1639	Parking Enforcement Supv	7.00	8.00	$ 49,924	399,393
1640	Parking Enforcement Officer I	37.50	41.50	$ 41,311	1,714,390
1641	Parking Meter Technician	6.00	6.00	$ 47,248	283,485
1646	Parking Meter Supv	1.00	1.00	$ 54,192	54,192
1648	Payroll Specialist II	0.50	0.50	$ 40,324	20,162
1776	Public Information Clerk	3.00	6.00	$ 36,300	217,800
1803	Sr Parking Meter Technician	1.00	1.00	$ 49,966	49,966
1844	Sr Account Clerk	1.00	1.00	$ 41,348	41,348
1879	Sr Clerk/Typist	1.00	1.00	$ 41,647	41,647
2153	Deputy City Manager	0.01	-	$ -	-
2270	Program Manager	1.00	-	$ -	-
Parking Management Total		*92.01*	*100.00*		*4,272,889*
Publishing Services					
1104	Account Clerk	2.00	2.00	$ 36,421	72,842
1107	Administrative Aide II	1.00	1.00	$ 49,120	49,120
1235	Multimedia Production Coordinator	1.00	1.00	$ 54,721	54,721
1261	Bindery Worker II	9.00	9.00	$ 32,935	296,415
1262	Bindery Worker III	2.00	2.00	$ 36,295	72,590
1401	Info Systems Technician	1.00	1.00	$ 49,260	49,260
1489	Graphic Design Supv	1.00	1.00	$ 56,846	56,846
1490	Graphic Designer	4.00	4.00	$ 50,154	200,615
1535	Clerical Assistant II	1.00	1.00	$ 34,107	34,107
1583	Electronic Publishing Specialist	2.00	2.00	$ 47,813	95,625
1595	Lithographic Technician	2.00	2.00	$ 46,001	92,001
1632	Offset Press Operator	1.00	1.00	$ 37,442	37,442
1736	Print Shop Supv	1.00	1.00	$ 65,212	65,212
1765	Offset Press Supv	1.00	1.00	$ 52,452	52,452
1868	Sr Offset Press Operator	5.00	5.00	$ 43,746	218,732
1902	Storekeeper I	1.00	1.00	$ 39,935	39,935
2153	Deputy City Manager	0.01	-	$ -	-
Publishing Services Total		*35.01*	*35.00*		*1,487,915*
Station 38					
1766	Public Works Dispatcher	6.75	6.75	$ 40,752	275,075
1767	Public Works Dispatch Supv	1.00	1.00	$ 47,442	47,442
Station 38 Total		*7.75*	*7.75*		*322,517*

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
Street Division					
1104	Account Clerk	1.00	1.00	$ 36,421	36,421
1106	Sr Management Analyst	-	1.00	$ 68,944	68,944
1107	Administrative Aide II	1.00	1.00	$ 49,120	49,120
1153	Asst Engineer-Civil	4.00	5.00	$ 66,609	333,046
1157	Asst Engineer-Electrical	1.00	1.00	$ 66,138	66,138
1218	Assoc Management Analyst	1.00	-	$ -	-
1221	Assoc Engineer-Civil	2.00	2.00	$ 77,500	155,000
1227	Assoc Planner	1.00	1.00	$ 63,379	63,379
1233	Assoc Engineer-Traffic	1.00	1.00	$ 77,399	77,399
1288	Carpenter	1.00	1.00	$ 50,175	50,175
1293	Cement Finisher	12.00	12.00	$ 50,258	603,100
1348	Info Systems Analyst II	2.00	2.00	$ 62,601	125,202
1356	Code Compliance Officer	3.00	3.00	$ 43,026	129,079
1423	Sr Drafting Aide	1.00	1.00	$ 51,823	51,823
1428	Electrician	14.33	14.33	$ 54,537	781,513
1431	Electrician Supv	3.00	3.00	$ 62,677	188,030
1436	Equipment Technician I	2.00	2.00	$ 40,969	81,937
1438	Equipment Technician II	2.00	2.00	$ 45,386	90,772
1439	Equipment Operator I	12.00	12.00	$ 43,042	516,506
1440	Equipment Operator II	16.00	15.00	$ 47,599	713,980
1443	Electronics Technician	1.00	1.00	$ 54,537	54,537
1445	Equipment Operator III	2.00	3.00	$ 49,840	149,521
1465	Field Representative	1.00	1.00	$ 37,548	37,548
1498	Cement Gun Operator	1.00	1.00	$ 53,401	53,401
1512	Heavy Truck Driver II	20.00	20.00	$ 43,650	872,998
1513	Heavy Truck Driver I	13.00	13.00	$ 41,038	533,494
1514	Horticulturist	1.00	1.00	$ 60,269	60,269
1535	Clerical Assistant II	2.00	2.00	$ 34,107	68,214
1580	Laboratory Technician	1.66	1.66	$ 47,043	78,091
1618	Motor Sweeper Supv	-	1.00	$ 53,827	53,827
1622	Biologist III	0.50	0.50	$ 72,278	36,139
1625	Motor Sweeper Operator	16.00	16.00	$ 46,793	748,695
1630	Parking Enforcement Officer II	1.00	1.00	$ 45,437	45,437
1640	Parking Enforcement Officer I	4.00	9.00	$ 41,311	371,795
1648	Payroll Specialist II	2.00	2.00	$ 40,324	80,647
1666	Plant Process Control Electrician	1.00	1.00	$ 60,071	60,071
1727	Principal Engineering Aide	2.00	2.00	$ 58,158	116,316
1746	Word Processing Operator	-	1.00	$ 36,553	36,553
1751	Project Officer I	1.00	1.00	$ 77,397	77,397
1766	Public Works Dispatcher	2.00	2.00	$ 40,752	81,504
1776	Public Information Clerk	3.00	3.00	$ 36,300	108,900
1861	Sr Engineering Aide	2.00	2.00	$ 50,470	100,940
1871	Sr Public Information Officer	1.00	1.00	$ 62,584	62,584
1872	Sr Planner	1.00	1.00	$ 75,175	75,175
1876	Executive Secretary	0.04	-	$ -	-
1879	Sr Clerk/Typist	1.00	1.00	$ 41,647	41,647
1891	Sign Painter	2.00	2.00	$ 48,985	97,970
1895	Sign Shop Supv	1.00	1.00	$ 56,270	56,270
1917	Supv Management Analyst	1.00	1.00	$ 77,994	77,994
1926	Info Systems Analyst IV	1.00	1.00	$ 77,954	77,954
1955	Traffic Signal Supv	2.00	2.00	$ 72,173	144,346
1957	Traffic Signal Technician II	16.00	16.00	$ 62,739	1,003,829
1961	Public Works Supv	19.00	19.00	$ 57,619	1,094,767
1968	Tree Maintenance Crewleader	2.00	2.00	$ 41,518	83,035
1969	Tree Trimmer	3.00	3.00	$ 40,156	120,469
1977	Public Works Superintendent	5.00	5.00	$ 81,224	406,120
1978	Utility Worker I	53.00	53.00	$ 34,953	1,852,527
1979	Utility Worker II	39.00	39.00	$ 38,264	1,492,285
1985	Welder	1.00	1.00	$ 51,343	51,343

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
2103	Management Intern	-	3.00	$ 26,399	79,198
2153	Deputy City Manager	0.04	-	$ -	-
2214	Deputy Director	1.00	1.00	$ 120,169	120,169
Street Division Total		*306.57*	*317.49*		*14,945,540*
General Services Total		752.64	791.74		37,663,176
Metropolitan Wastewater					
Administration					
1100	Accountant III	-	0.30	$ 69,077	20,723
1104	Account Clerk	1.00	1.00	$ 36,421	36,421
1105	Administrative Aide I	0.30	0.30	$ 42,133	12,640
1106	Sr Management Analyst	4.70	4.70	$ 68,944	324,035
1107	Administrative Aide II	1.70	1.70	$ 49,120	83,504
1153	Asst Engineer-Civil	7.30	7.30	$ 66,609	486,248
1157	Asst Engineer-Electrical	1.10	1.20	$ 66,138	79,365
1167	Asst Engineer-Mechanical	0.30	0.30	$ 67,267	20,180
1218	Assoc Management Analyst	4.95	4.95	$ 62,327	308,520
1221	Assoc Engineer-Civil	6.90	6.60	$ 77,500	511,498
1223	Assoc Engineer-Electrical	0.95	0.90	$ 77,201	69,481
1225	Assoc Engineer-Mechanical	0.60	0.60	$ 77,433	46,460
1227	Assoc Planner	0.60	0.60	$ 63,378	38,027
1243	Info Systems Administrator	0.30	0.30	$ 85,843	25,753
1348	Info Systems Analyst II	2.20	1.50	$ 62,601	93,901
1349	Info Systems Analyst III	0.60	0.60	$ 69,157	41,494
1401	Info Systems Technician	2.40	2.40	$ 49,261	118,226
1422	Drafting Aide	0.30	0.30	$ 44,297	13,289
1423	Sr Drafting Aide	0.30	0.30	$ 51,823	15,547
1535	Clerical Assistant II	3.30	3.30	$ 34,107	112,552
1612	Org Effectiveness Specialist III	0.30	0.30	$ 68,893	20,668
1615	Org Effectiveness Supv	-	0.30	$ 77,310	23,193
1648	Payroll Specialist II	0.30	0.30	$ 40,323	12,097
1727	Principal Engineering Aide	0.60	0.60	$ 58,158	34,895
1746	Word Processing Operator	2.20	2.20	$ 36,553	80,417
1751	Project Officer I	0.30	0.30	$ 77,397	23,219
1752	Project Officer II	0.75	0.45	$ 88,753	39,939
1776	Public Information Clerk	2.00	2.00	$ 36,300	72,600
1823	Safety Officer	1.50	1.50	$ 67,477	101,216
1826	Safety Representative II	2.40	2.40	$ 58,614	140,673
1830	Sr Mechanical Engineer	0.60	0.60	$ 89,090	53,454
1844	Sr Account Clerk	0.30	0.30	$ 41,347	12,404
1855	Sr Civil Engineer	1.40	1.40	$ 89,474	125,263
1863	Sr Electrical Engineer	0.30	0.30	$ 89,580	26,874
1871	Sr Public Information Officer	0.60	0.60	$ 62,585	37,551
1872	Sr Planner	0.60	0.60	$ 75,175	45,105
1876	Executive Secretary	0.30	0.30	$ 50,563	15,169
1879	Sr Clerk/Typist	1.20	1.20	$ 41,647	49,976
1899	Stock Clerk	0.30	0.30	$ 34,540	10,362
1910	Student Engineer	0.30	0.30	$ 29,853	8,956
1915	Sr Power Plant Supv	0.30	0.30	$ 73,760	22,128
1917	Supv Management Analyst	0.58	0.58	$ 77,995	45,237
1926	Info Systems Analyst IV	1.50	1.50	$ 77,955	116,932
1940	Supv Public Info Officer	0.30	0.30	$ 69,230	20,769
1971	Training Supv	0.30	0.30	$ 69,230	20,769
1972	Safety & Training Manager	0.30	0.30	$ 78,037	23,411
2214	Deputy Director	0.90	0.90	$ 119,774	107,797
2267	MWWD Director	0.30	0.30	$ 143,267	42,980
2270	Program Manager	0.60	0.30	$ 59,867	17,960
2276	Asst MWWD Director	0.30	0.30	$ 126,277	37,883
Administration Total		*61.43*	*60.48*		*3,847,761*
Administration-Metro					

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
1100	Accountant III	-	0.70	$ 69,077	48,354
1104	Account Clerk	3.00	3.00	$ 36,421	109,264
1105	Administrative Aide I	0.70	0.70	$ 42,134	29,494
1106	Sr Management Analyst	6.30	6.30	$ 68,944	434,347
1107	Administrative Aide II	3.30	3.30	$ 49,120	162,096
1153	Asst Engineer-Civil	10.70	10.70	$ 66,609	712,721
1157	Asst Engineer-Electrical	2.90	2.80	$ 66,138	185,185
1167	Asst Engineer-Mechanical	0.70	0.70	$ 67,269	47,088
1218	Assoc Management Analyst	7.05	7.05	$ 62,327	439,407
1221	Assoc Engineer-Civil	17.10	16.40	$ 77,500	1,270,992
1223	Assoc Engineer-Electrical	2.05	2.10	$ 77,202	162,125
1225	Assoc Engineer-Mechanical	1.40	1.40	$ 77,434	108,408
1227	Assoc Planner	1.40	1.40	$ 63,379	88,730
1243	Info Systems Administrator	0.70	0.70	$ 85,844	60,091
1348	Info Systems Analyst II	2.80	3.50	$ 62,601	219,104
1349	Info Systems Analyst III	1.40	1.40	$ 69,156	96,819
1401	Info Systems Technician	5.60	5.60	$ 49,261	275,861
1422	Drafting Aide	0.70	0.70	$ 44,299	31,009
1423	Sr Drafting Aide	0.70	0.70	$ 51,823	36,276
1535	Clerical Assistant II	6.70	6.70	$ 34,107	228,517
1612	Org Effectiveness Specialist III	0.70	0.70	$ 68,891	48,224
1615	Org Effectiveness Supv	-	0.70	$ 77,311	54,118
1648	Payroll Specialist II	0.70	0.70	$ 40,323	28,226
1727	Principal Engineering Aide	2.40	2.40	$ 58,158	139,579
1746	Word Processing Operator	5.10	5.10	$ 36,553	186,420
1751	Project Officer I	0.70	0.70	$ 77,397	54,178
1752	Project Officer II	1.75	1.05	$ 88,754	93,192
1776	Public Information Clerk	3.00	3.00	$ 36,300	108,900
1823	Safety Officer	3.50	3.50	$ 67,477	236,170
1826	Safety Representative II	5.60	5.60	$ 58,614	328,238
1830	Sr Mechanical Engineer	1.40	1.40	$ 89,091	124,728
1844	Sr Account Clerk	0.70	0.70	$ 41,349	28,944
1855	Sr Civil Engineer	4.10	4.10	$ 89,474	366,843
1863	Sr Electrical Engineer	0.70	0.70	$ 89,580	62,706
1871	Sr Public Information Officer	1.40	1.40	$ 62,584	87,618
1872	Sr Planner	1.40	1.40	$ 75,176	105,246
1876	Executive Secretary	0.70	0.70	$ 50,564	35,395
1879	Sr Clerk/Typist	2.80	2.80	$ 41,647	116,612
1899	Stock Clerk	0.70	0.70	$ 34,540	24,178
1910	Student Engineer	0.70	0.70	$ 29,851	20,896
1915	Sr Power Plant Supv	0.70	0.70	$ 73,760	51,632
1917	Supv Management Analyst	1.42	1.42	$ 77,995	110,753
1926	Info Systems Analyst IV	3.50	3.50	$ 77,954	272,840
1940	Supv Public Info Officer	0.70	0.70	$ 69,230	48,461
1971	Training Supv	0.70	0.70	$ 69,230	48,461
1972	Safety & Training Manager	0.70	0.70	$ 78,039	54,627
2153	Deputy City Manager	0.44	-	$ -	-
2214	Deputy Director	2.10	2.10	$ 119,776	251,529
2267	MWWD Director	0.70	0.70	$ 143,269	100,288
2270	Program Manager	1.40	0.70	$ 59,867	41,907
2276	Asst MWWD Director	0.70	0.70	$ 126,277	88,394
Administration-Metro Total		*126.31*	*125.82*		*8,065,191*
Environ Mon & Tech Services					
1136	Asst Chemist	11.00	11.00	$ 63,004	693,047
1160	Asst Laboratory Technician	2.00	2.00	$ 39,176	78,351
1220	Assoc Chemist	4.00	4.00	$ 72,424	289,694
1375	Wastewater Pretreatment Inspector II	5.00	5.00	$ 63,298	316,488
1376	Wastewater Pretreatment Inspector III	4.00	4.00	$ 70,595	282,381
1378	Supv Wastewater Pretreatment Inspector	2.00	2.00	$ 35,828	71,656
1465	Field Representative	1.00	1.00	$ 37,548	37,548

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
1527	HazMat Inspector II	5.00	5.00	$ 64,211	321,053
1528	Wastewater Pretreatment Program Manager	1.00	1.00	$ 84,775	84,775
1535	Clerical Assistant II	1.00	1.00	$ 34,107	34,107
1580	Laboratory Technician	9.00	9.00	$ 47,043	423,386
1746	Word Processing Operator	2.00	2.00	$ 36,553	73,106
1854	Sr Chemist	1.00	1.00	$ 83,423	83,423
1879	Sr Clerk/Typist	1.00	1.00	$ 41,647	41,647
1896	Supv HazMat Inspector	1.00	1.00	$ 78,017	78,017
Environ Mon & Tech Services Total		*50.00*	*50.00*		*2,908,679*
Environ Mon & Tech Services-Metro					
1104	Account Clerk	1.00	1.00	$ 36,421	36,421
1107	Administrative Aide II	1.00	1.00	$ 49,120	49,120
1136	Asst Chemist	31.00	31.00	$ 63,004	1,953,131
1160	Asst Laboratory Technician	2.00	2.00	$ 39,176	78,351
1218	Assoc Management Analyst	1.00	1.00	$ 62,327	62,327
1220	Assoc Chemist	7.00	7.00	$ 72,424	506,965
1221	Assoc Engineer-Civil	1.00	1.00	$ 77,500	77,500
1266	Boat Operator	1.00	1.00	$ 50,070	50,070
1267	Sr Boat Operator	1.00	1.00	$ 55,100	55,100
1348	Info Systems Analyst II	2.00	2.00	$ 62,601	125,202
1535	Clerical Assistant II	2.00	2.00	$ 34,107	68,214
1580	Laboratory Technician	14.00	14.00	$ 47,043	658,599
1610	Marine Biologist II	20.00	20.00	$ 62,775	1,255,509
1611	Marine Biologist III	3.00	3.00	$ 72,424	217,271
1622	Biologist III	1.00	1.00	$ 72,277	72,277
1624	Biologist II	6.00	6.00	$ 62,374	374,242
1648	Payroll Specialist II	1.00	1.00	$ 40,323	40,323
1746	Word Processing Operator	1.00	1.00	$ 36,553	36,553
1750	Project Assistant	1.00	1.00	$ 67,268	67,268
1751	Project Officer I	1.00	1.00	$ 77,397	77,397
1851	Sr Marine Biologist	1.00	1.00	$ 83,033	83,033
1854	Sr Chemist	2.00	2.00	$ 83,423	166,846
1872	Sr Planner	1.00	1.00	$ 75,175	75,175
1879	Sr Clerk/Typist	2.00	2.00	$ 41,647	83,294
2214	Deputy Director	1.00	1.00	$ 119,758	119,758
2250	Asst Deputy Director	1.00	1.00	$ 108,123	108,123
Environ Mon & Tech Services-Metro Total		*106.00*	*106.00*		*6,498,069*
Metro New Construction-CIP					
1153	Asst Engineer-Civil	3.00	3.00	$ 66,609	199,828
1221	Assoc Engineer-Civil	4.00	4.00	$ 77,500	309,998
1227	Assoc Planner	1.00	1.00	$ 63,379	63,379
1727	Principal Engineering Aide	1.00	1.00	$ 58,158	58,158
1750	Project Assistant	1.00	1.00	$ 67,268	67,268
1751	Project Officer I	1.00	1.00	$ 77,397	77,397
1752	Project Officer II	0.50	0.50	$ 88,754	44,377
1875	Structural Engineering Sr	1.00	1.00	$ 89,363	89,363
Metro New Construction-CIP Total		*12.50*	*12.50*		*909,768*
Operations and Maintenance					
1104	Account Clerk	4.00	4.00	$ 36,421	145,685
1107	Administrative Aide II	3.00	3.00	$ 49,120	147,360
1134	Sr Wastewater Plant Operator	4.00	4.00	$ 65,244	260,976
1218	Assoc Management Analyst	2.00	2.00	$ 62,328	124,655
1221	Assoc Engineer-Civil	4.00	5.00	$ 77,500	387,499
1223	Assoc Engineer-Electrical	1.00	1.00	$ 77,202	77,202
1273	Building Maintenance Supv	1.00	1.00	$ 72,173	72,173
1274	Building Supv	1.00	1.00	$ 45,854	45,854
1275	Building Services Supv	2.00	2.00	$ 53,347	106,694
1280	Building Service Technician	3.00	3.00	$ 37,972	113,917

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
1372	Pump Station Operator	16.00	16.00	$ 49,288	788,615
1373	Pump Station Operations Supv	3.00	3.00	$ 54,464	163,392
1423	Sr Drafting Aide	1.00	1.00	$ 51,823	51,823
1440	Equipment Operator II	1.00	1.00	$ 47,599	47,599
1512	Heavy Truck Driver II	4.00	4.00	$ 43,650	174,599
1522	Instrumentation & Control Supv	3.00	3.00	$ 65,828	197,484
1523	Instrumentation & Control Tech	12.00	11.00	$ 60,109	661,203
1535	Clerical Assistant II	7.00	8.00	$ 34,107	272,855
1556	Recycling Program Manager	-	1.00	$ 89,621	89,621
1602	Machinist	5.00	5.00	$ 52,301	261,507
1635	Painter	3.00	3.00	$ 48,213	144,639
1648	Payroll Specialist II	3.00	3.00	$ 40,323	120,970
1652	Plant Technician I	23.00	23.00	$ 41,956	964,982
1653	Plant Technician II	25.00	25.00	$ 47,176	1,179,393
1654	Plant Technician III	13.00	13.00	$ 52,339	680,406
1666	Plant Process Control Electrician	17.00	18.00	$ 60,071	1,081,286
1668	Plant Process Control Supv	14.00	14.00	$ 65,551	917,713
1669	Plant Technician Supv	10.00	10.00	$ 59,979	599,789
1670	Principal Plant Technician Sup	3.00	2.00	$ 73,363	146,725
1671	Sr Plant Technician Supv	11.00	11.00	$ 69,431	763,743
1717	Power Plant Operator	6.00	6.00	$ 57,250	343,501
1718	Power Plant Supv	3.00	3.00	$ 64,242	192,726
1727	Principal Engineering Aide	1.00	1.00	$ 58,158	58,158
1746	Word Processing Operator	4.00	3.00	$ 36,463	109,390
1855	Sr Civil Engineer	4.00	4.00	$ 89,474	357,896
1879	Sr Clerk/Typist	2.00	2.00	$ 41,648	83,295
1883	Wastewater Treatment Superintendant	4.00	4.00	$ 92,558	370,232
1887	Wastewater Operations Supv	31.00	31.00	$ 73,424	2,276,153
1888	Sr Wastewater Operation Supv	12.00	12.00	$ 82,217	986,601
1890	Wastewater Plant Operator	46.00	46.00	$ 62,105	2,856,825
1899	Stock Clerk	5.00	5.00	$ 34,540	172,699
1901	Storekeeper III	1.00	1.00	$ 45,848	45,848
1902	Storekeeper I	6.00	6.00	$ 39,935	239,611
1915	Sr Power Plant Supv	1.00	1.00	$ 73,759	73,759
1917	Supv Management Analyst	1.00	1.00	$ 77,994	77,994
1985	Welder	2.00	2.00	$ 51,344	102,687
2214	Deputy Director	1.00	1.00	$ 119,758	119,758
2250	Asst Deputy Director	1.00	1.00	$ 108,123	108,123
Operations and Maintenance Total		*330.00*	*331.00*		*19,365,615*
Storm Water Pollution Prevention					
1106	Sr Management Analyst	1.00	1.00	$ 68,944	68,944
1153	Asst Engineer-Civil	-	1.00	$ 66,610	66,610
1221	Assoc Engineer-Civil	1.00	1.00	$ 77,500	77,500
1227	Assoc Planner	-	1.00	$ 63,379	63,379
1356	Code Compliance Officer	5.00	5.00	$ 43,026	215,131
1357	Code Compliance Supv	1.00	1.00	$ 49,045	49,045
1422	Drafting Aide	1.00	1.00	$ 44,298	44,298
1535	Clerical Assistant II	1.00	1.00	$ 34,107	34,107
1580	Laboratory Technician	1.34	1.34	$ 47,043	63,037
1622	Biologist III	2.00	3.00	$ 72,277	216,831
1624	Biologist II	1.00	3.00	$ 62,374	187,121
1746	Word Processing Operator	1.00	1.00	$ 36,553	36,553
1871	Sr Public Information Officer	-	2.00	$ 62,585	125,169
1879	Sr Clerk/Typist	1.00	1.00	$ 41,647	41,647
1940	Supv Public Info Officer	1.00	1.00	$ 69,230	69,230
2153	Deputy City Manager	0.01	-	$ -	-
2214	Deputy Director	1.00	1.00	$ 110,057	110,057
Storm Water Pollution Prevention Total		*18.35*	*25.34*		*1,468,659*
Wastewater Collection					

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
1104	Account Clerk	1.00	1.00	$ 36,421	36,421
1105	Administrative Aide I	1.00	1.00	$ 42,135	42,135
1106	Sr Management Analyst	1.00	1.00	$ 68,944	68,944
1107	Administrative Aide II	3.00	3.00	$ 49,120	147,360
1153	Asst Engineer-Civil	13.00	13.00	$ 66,609	865,922
1218	Assoc Management Analyst	2.00	2.00	$ 62,328	124,655
1221	Assoc Engineer-Civil	11.00	11.00	$ 77,500	852,495
1227	Assoc Planner	1.00	1.00	$ 63,379	63,379
1293	Cement Finisher	2.34	2.34	$ 50,258	117,604
1376	Wastewater Pretreatment Inspector III	1.00	1.00	$ 70,595	70,595
1423	Sr Drafting Aide	1.00	1.00	$ 51,823	51,823
1436	Equipment Technician I	23.00	23.00	$ 40,968	942,275
1438	Equipment Technician II	11.00	11.00	$ 45,386	499,250
1439	Equipment Operator I	41.00	40.00	$ 43,042	1,721,688
1440	Equipment Operator II	12.33	12.33	$ 47,599	586,893
1441	Equipment Technician III	1.00	1.00	$ 49,987	49,987
1445	Equipment Operator III	2.00	2.00	$ 49,841	99,681
1488	General Water Utility Supv	5.00	5.00	$ 67,946	339,730
1512	Heavy Truck Driver II	4.00	4.00	$ 43,650	174,600
1513	Heavy Truck Driver I	3.00	3.00	$ 41,038	123,114
1535	Clerical Assistant II	2.00	2.00	$ 34,107	68,214
1579	Laborer	2.00	2.00	$ 32,036	64,071
1648	Payroll Specialist II	2.00	2.00	$ 40,324	80,647
1666	Plant Process Control Electrician	8.00	8.00	$ 60,072	480,572
1668	Plant Process Control Supv	7.00	7.00	$ 65,551	458,857
1727	Principal Engineering Aide	8.00	8.00	$ 58,158	465,264
1734	Principal Water Utility Supv	2.00	2.00	$ 60,330	120,660
1746	Word Processing Operator	4.00	4.00	$ 36,553	146,212
1752	Project Officer II	-	1.00	$ 88,754	88,754
1855	Sr Civil Engineer	4.00	4.00	$ 89,474	357,895
1861	Sr Engineering Aide	24.00	24.00	$ 50,470	1,211,278
1870	Senior Water Utility Supv	14.00	14.00	$ 54,288	760,028
1879	Sr Clerk/Typist	1.00	1.00	$ 41,647	41,647
1910	Student Engineer	0.50	0.50	$ 29,850	14,925
1961	Public Works Supv	1.33	1.33	$ 57,619	76,633
1977	Public Works Superintendent	0.44	0.44	$ 81,225	35,739
1978	Utility Worker I	89.67	86.67	$ 34,953	3,029,409
1979	Utility Worker II	1.33	1.33	$ 38,264	50,891
1991	Water Utility Supv	18.00	18.00	$ 49,930	898,732
1992	Water Utility Worker	38.00	38.00	$ 38,278	1,454,564
2214	Deputy Director	1.00	1.00	$ 119,758	119,758
2250	Asst Deputy Director	1.00	1.00	$ 108,123	108,123
Wastewater Collection Total		*368.94*	*365.94*		*17,111,424*
Metropolitan Wastewater Total		1,073.53	1,077.08		60,175,166
Public Works					
Public Works					
2164	Assistant Deputy Chief	-	1.00	$ 135,000	135,000
Public Works Total			*1.00*		*135,000*
Public Works Total			1.00		135,000
Water					
Water Department					
1013	Water Systems Technician III	225.00	224.00	$ 44,484	9,964,338
1014	Water Systems Technician IV	59.00	61.00	$ 52,985	3,232,094
1015	Water Systems Technician Supervisor	23.00	23.00	$ 61,660	1,418,180
1016	Water Systems District Manager	6.00	6.00	$ 69,671	418,027
1104	Account Clerk	6.00	6.00	$ 36,422	218,529
1105	Administrative Aide I	-	1.00	$ 42,135	42,135
1106	Sr Management Analyst	9.00	8.00	$ 68,944	551,551
1107	Administrative Aide II	10.00	10.00	$ 49,120	491,200

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
1136	Asst Chemist	16.00	16.00	$ 63,004	1,008,068
1153	Asst Engineer-Civil	37.00	40.00	$ 66,609	2,664,374
1193	Asst Reservoir Keeper	8.00	8.00	$ 39,498	315,987
1218	Assoc Management Analyst	25.00	25.00	$ 62,327	1,558,181
1220	Assoc Chemist	4.00	4.00	$ 72,424	289,694
1221	Assoc Engineer-Civil	34.00	33.00	$ 77,500	2,557,489
1223	Assoc Engineer-Electrical	1.00	1.00	$ 77,202	77,202
1225	Assoc Engineer-Mechanical	1.00	1.00	$ 77,435	77,435
1227	Assoc Planner	2.00	2.00	$ 63,379	126,758
1230	Multimedia Production Specialist	1.00	1.00	$ 49,777	49,777
1235	Multimedia Production Coordinator	1.00	1.00	$ 54,721	54,721
1237	Payroll Specialist I	1.00	1.00	$ 37,995	37,995
1238	Payroll Supv	1.00	1.00	$ 44,197	44,197
1243	Info Systems Administrator	1.00	1.00	$ 85,844	85,844
1275	Building Services Supv	1.00	1.00	$ 53,347	53,347
1288	Carpenter	2.00	2.00	$ 50,175	100,349
1293	Cement Finisher	3.66	3.66	$ 50,258	183,945
1330	Cashier	5.00	5.00	$ 35,559	177,794
1348	Info Systems Analyst II	7.00	7.00	$ 62,601	438,207
1349	Info Systems Analyst III	3.00	3.00	$ 69,157	207,470
1356	Code Compliance Officer	4.00	4.00	$ 43,026	172,105
1357	Code Compliance Supv	1.00	1.00	$ 49,045	49,045
1369	Water Distribution Operator	6.00	6.00	$ 54,908	329,447
1370	Water Distribution Operations Supv	1.00	1.00	$ 59,314	59,314
1393	Customer Services Supv	4.00	5.00	$ 65,446	327,232
1394	Customer Services Representative	38.00	38.00	$ 37,608	1,429,103
1398	Ranger/Diver I	4.00	4.00	$ 46,253	185,012
1399	Ranger/Diver II	2.00	2.00	$ 54,370	108,740
1400	Ranger/Diver Supv	1.00	-	$ -	-
1401	Info Systems Technician	6.00	6.00	$ 49,261	295,565
1423	Sr Drafting Aide	9.00	9.00	$ 51,823	466,411
1436	Equipment Technician I	1.00	1.00	$ 40,968	40,968
1437	Equipment Mechanic	1.00	1.00	$ 50,936	50,936
1440	Equipment Operator II	17.67	17.67	$ 47,599	841,069
1443	Electronics Technician	1.00	1.00	$ 54,537	54,537
1445	Equipment Operator III	2.00	2.00	$ 49,841	99,682
1465	Field Representative	16.00	16.00	$ 37,548	600,763
1508	Irrigation Specialist	3.00	3.00	$ 41,757	125,271
1512	Heavy Truck Driver II	6.00	6.00	$ 43,650	261,900
1513	Heavy Truck Driver I	1.00	1.00	$ 41,038	41,038
1520	Hydrography Aide	1.00	1.00	$ 49,444	49,444
1522	Instrumentation & Control Supv	1.00	1.00	$ 65,828	65,828
1523	Instrumentation & Control Tech	7.00	7.00	$ 60,109	420,766
1535	Clerical Assistant II	9.00	14.00	$ 34,107	477,497
1556	Recycling Program Manager	1.00	1.00	$ 89,621	89,621
1560	Lake Aide II	14.00	14.00	$ 31,254	437,553
1575	Data Entry Operator	1.00	1.00	$ 37,464	37,464
1580	Laboratory Technician	10.00	10.00	$ 47,043	470,429
1599	Lakes Program Manager	1.00	1.00	$ 85,146	85,146
1612	Org Effectiveness Specialist III	2.00	2.00	$ 68,892	137,784
1614	Org Effectiveness Specialist II	4.00	4.00	$ 62,245	248,978
1615	Org Effectiveness Supv	2.00	2.00	$ 77,312	154,623
1620	Meter Reader	17.00	17.00	$ 32,782	557,287
1622	Biologist III	5.00	5.00	$ 72,277	361,387
1624	Biologist II	9.00	9.00	$ 62,374	561,364
1648	Payroll Specialist II	6.00	6.00	$ 40,323	241,940
1666	Plant Process Control Electrician	3.00	5.00	$ 60,071	300,357
1668	Plant Process Control Supv	1.00	1.00	$ 65,551	65,551
1725	Principal Drafting Aide	4.00	4.00	$ 58,419	233,676
1727	Principal Engineering Aide	12.00	13.00	$ 58,158	756,054
1746	Word Processing Operator	27.50	26.50	$ 36,553	968,652

Class	Position Title	FY2006 Positions	FY2007 Positions	FY 2007 Salary	FY 2007 Total
1751	Project Officer I	-	1.00	$ 77,397	77,397
1752	Project Officer II	1.00	1.00	$ 88,754	88,754
1776	Public Information Clerk	4.00	4.00	$ 36,300	145,200
1777	Public Info Officer	2.00	2.00	$ 50,864	101,728
1798	Golf Course Manager	1.00	2.00	$ 68,752	137,504
1804	Sr Biologist	1.00	1.00	$ 82,811	82,811
1816	Claims & Insurance Manager	2.00	2.00	$ 85,719	171,438
1817	Reservoir Keeper	9.00	9.00	$ 45,630	410,673
1823	Safety Officer	-	1.00	$ 67,477	67,477
1825	Safety Representative I	1.00	-	$ -	-
1826	Safety Representative II	2.00	3.00	$ 58,614	175,842
1844	Sr Account Clerk	1.00	1.00	$ 41,348	41,348
1854	Sr Chemist	1.00	1.00	$ 83,423	83,423
1855	Sr Civil Engineer	10.00	10.00	$ 89,474	894,740
1860	Sr Customer Services Rep	6.00	6.00	$ 43,991	263,948
1861	Sr Engineering Aide	9.00	13.00	$ 50,470	656,110
1863	Sr Electrical Engineer	1.00	1.00	$ 89,580	89,580
1870	Senior Water Utility Supv	1.00	1.00	$ 54,288	54,288
1872	Sr Planner	2.00	2.00	$ 75,175	150,350
1876	Executive Secretary	1.00	1.00	$ 50,564	50,564
1879	Sr Clerk/Typist	4.00	4.00	$ 41,647	166,588
1884	Water Production Superintendent	1.00	2.00	$ 94,766	189,532
1899	Stock Clerk	1.00	1.00	$ 34,540	34,540
1902	Storekeeper I	2.00	2.00	$ 39,935	79,870
1917	Supv Management Analyst	5.00	7.00	$ 77,994	545,958
1921	Supv Field Representative	3.00	3.00	$ 41,388	124,164
1925	Supv Meter Reader	2.00	2.00	$ 41,321	82,642
1926	Info Systems Analyst IV	2.00	2.00	$ 77,955	155,909
1940	Supv Public Info Officer	3.00	3.00	$ 69,230	207,690
1961	Public Works Supv	1.67	1.67	$ 57,619	96,224
1971	Training Supv	1.00	1.00	$ 69,230	69,230
1972	Safety & Training Manager	2.00	2.00	$ 78,038	156,076
1977	Public Works Superintendent	0.56	0.56	$ 81,223	45,485
1978	Utility Worker I	6.33	6.33	$ 34,953	221,255
1979	Utility Worker II	3.67	3.67	$ 38,264	140,428
1985	Welder	3.00	3.00	$ 51,343	154,030
1986	Water Operations Supv	3.00	3.00	$ 78,456	235,368
1987	Sr Water Operations Supv	4.00	4.00	$ 90,227	360,908
1988	Water Plant Operator	17.00	22.00	$ 67,667	1,488,665
2153	Deputy City Manager	0.33	-	$ -	-
2181	Asst Department Director	1.00	1.00	$ 126,710	126,710
2194	Water Department Director	1.00	1.00	$ 143,268	143,268
2214	Deputy Director	4.00	4.00	$ 119,861	479,443
2250	Asst Deputy Director	2.00	2.00	$ 108,123	216,246
2270	Program Manager	6.00	6.00	$ 105,036	630,213
Water Department Total		*889.39*	*914.06*		*48,598,044*
Water Total		889.39	914.06		48,598,044
Public Works Business Center Total		3,663.45	3,791.96		205,898,448
Grand Total		10,857.77	11,416.35		669,246,499

CITY OF SAN DIEGO
FISCAL YEAR 2007 ANNUAL BUDGET

BUDGET SUMMARY SCHEDULES



Water Boards Vol. 1-3
01600

Budget Summary Schedules



The following schedules summarize key information in the City's budget, specifically revenues, expenditures, and positions for all departments and funds, and reflects the funding sources and spending areas of the Capital Improvements Program. In addition, these schedules provide the City's Total Combined Budget, summarizing all of this information.

Note: At the time of publication, audited financial statements for Fiscal Year 2005 and Fiscal Year 2006 were not available. Therefore, the Fiscal Year 2005 and 2006 columns in the budget schedules reflect the Annual Fiscal Year 2005 and Fiscal Year 2006 Budget amounts.

SCHEDULE I

Summary of City Funds

This schedule summarizes all City funds by fund type for three fiscal years, first by operating funds, and then capital funds, specifically as follows:

1. General Fund
2. Debt Service and Tax Funds
3. Special Revenue Funds
4. Enterprise Funds
5. Internal Service Funds
6. Other Funds
7. Capital Improvements Program Funds

General Fund revenues and expenditures are listed by department. Total General Fund revenues must match General Fund expenditures. Internal Service Funds, Other Service Funds and Interfund Transactions are subtracted from the Gross Total Operating Expenditures to arrive at the Net Total Combined Budget.

SCHEDULE II

Summary of Positions by Department

This schedule summarizes all positions, by department, by fund type as follows:

- General Fund
- Special Revenue Fund
- Enterprise Funds
- Internal Service Funds
- Other Funds

SCHEDULE III

Analysis of Revenue and Debt Obligations by Fund

This schedule summarizes the City's revenue sources by fund type and by revenue source for three fiscal years, by fund type as follows:

- General Fund
- Debt Service and Tax Funds
- Special Revenue Funds
- Enterprise Funds

This schedule also shows the Total Combined and Net Total Combined Budgets.

SCHEDULE IV

Summary of Revenues by Category by Fund

This schedule provides an overview of the entire City budget and displays all budgeted revenues by revenue category. The information in this schedule summarizes the revenue detail for each department found in Schedules I-V.

SCHEDULE V

Summary of Revenues, Expenditures and Fund Balances



This schedule displays fund balances, reserves, and total revenues, reflecting total available resources by fund, grouped by fund type. In addition, this schedule shows operating and capital expenses and total budgeted expenditures, as well as the projected expenditures of prior year funds, and resulting reserves and fund balances projected for fiscal year-end. This schedule includes the budgeted expenditures of the Capital Improvements Program, total revenues and expenditures, and the gross total combined budget. In addition, reserves and fund balances are summarized for the entire City budget.

SCHEDULE VI

Summary of Expenditures by Category by Fund

This schedule provides an overview of the entire City budget and displays all budgeted funds by fund type, showing the allocation of each fund's budgeted expenditures by major expenditure category, specifically Salaries and Wages, Fringe Benefits, Supplies and Services, Data Processing, Energy and Utilities and Equipment Outlay.

SCHEDULE VII

Maintenance Assessment Districts

This schedule provides a summary of the expenditures for the Maintenance Assessment Districts.

NOTE: At the time of publication, audited financial statements for Fiscal Year 2005 and 2006 were not available. Therefore, the Fiscal Year 2005 and 2006 columns in the budget schedules reflect the annual Fiscal Year 2005 and Fiscal Year 2006 budgeted amounts.

SCHEDULE I
SUMMARY OF CITY FUNDS

GENERAL FUND REVENUE	FY 2005 ADOPTED BUDGET	FY 2006 ADOPTED BUDGET	FY 2007 ADOPTED BUDGET
Property Tax [1]	$ 269,553,640	$ 290,444,405	$ 344,196,284
Sales Tax [2]	135,780,787	144,142,130	234,876,334
Safety Sales Tax	3,932,596	6,087,926	8,193,840
Transient Occupancy Tax	62,781,514	67,337,368	72,862,596
Property Transfer Tax	10,573,253	14,906,437	14,872,876
Interest Earnings	1,200,223	1,200,223	1,000,000
Franchises	56,782,641	63,489,876	64,783,012
Motor Vehicle License Fees	9,865,939	9,516,832	9,255,341
Refuse Collector Business Tax	1,180,000	865,000	1,700,000
Transfers from Other Funds	89,296,457	89,656,714	31,855,112
Business and Grant Administration [3]	$ -	$ -	$ 41,516
City Attorney	7,114,550	8,014,550.00	8,014,550.00
City Auditor and Comptroller	2,268,051	2,333,769	3,022,039
City Clerk	30,368	32,100	42,625
City Manager [3]	80,000	80,000	-
City Treasurer	16,085,600	17,549,500	17,915,000
Citywide Program Expenditures	759,312	893,812	-
Community and Legislative Services [3]	-	-	1,030,488
Community and Economic Development	4,089,074	1,466,593	3,376,741
Customer Services [3]	-	-	212,037
Engineering and Capital Projects	25,822,393	24,823,563	27,570,973
Environmental Services	80,000	80,000	354,079
Equal Opportunity Contracting	2,782,677	2,215,711	1,693,235
Financial Management [4]	983,414	1,096,757	998,524
General Services [5]	29,399,189	29,051,077	67,506,615
Governmental Relations [3]	106,907	106,907	-
Human Resources	100,000	100,000	3,530,090
Library	1,931,460	1,625,000	1,834,801
Mayor	184,255	184,255	-
Neighborhood Code Compliance	1,218,207	932,050	1,621,088
Office of Chief Operating Officer [3]	-	-	80,000
Office of Ethics and Integrity [3]	-	-	484,101
Office of Homeland Security	487,317	332,391	886,666
Park and Recreation	13,829,485	20,796,820	18,762,167
Personnel	34,994	34,994	641,776
Planning	3,047,608	3,104,298	3,035,606
Police	22,042,500	21,802,718	24,645,141
Public Safety (Emergency Medical Services) [3]	-	-	131,109
Purchasing [4]	-	-	854,865
Purchasing and Contracting [3]	-	-	781,074
Real Estate Assets	31,044,000	31,057,000	32,469,606
San Diego Fire-Rescue	12,040,436	8,273,829	14,742,682
Special Projects	495,360	856,525	856,525
Stormwater Pollution Prevention	428,782	428,782	471,984
TOTAL GENERAL FUND REVENUE	$ 817,432,989	$ 864,919,912	$ 1,021,203,098

[1] The Fiscal Year 2007 Property Tax budget includes a $16.9 million repayment of the ERAF III shift.
[2] Beginning in Fiscal Year 2007, General Fund Sales Tax budget was restructured to include all Sales Tax revenue received by the City.
[3] Fiscal Year 2007 restructure due to change in governance, transparency, or business process reengineering.
[4] Beginning in Fiscal Year 2007, Purchasing was removed from Financial Management's budget due to change in governance, transparency, or business process reengineering.
[5] Beginning in Fiscal Year 2007, Street Division became part of the General Fund due to change in governance, transparency, or business process reengineering.

SCHEDULE I
SUMMARY OF CITY FUNDS

GENERAL FUND EXPENDITURES	FY 2005 ADOPTED BUDGET	FY 2006 ADOPTED BUDGET	FY 2007 ADOPTED BUDGET
Business and Grant Administration [1]	$ -	$ -	$ 946,237
Business and Support Services [1]	-	-	1,068,414
Citizens Assistance [1]	331,417	353,134	-
City Attorney	32,153,174	34,182,145	36,205,158
City Auditor and Comptroller	9,272,977	10,273,502	13,259,804
City Clerk	3,585,995	3,762,362	4,124,544
City Council District 1	803,039	850,000	990,000
City Council District 2	927,951	850,000	990,000
City Council District 3	892,703	850,000	990,000
City Council District 4	958,945	850,000	990,000
City Council District 5	862,595	850,000	990,000
City Council District 6	867,938	850,000	990,000
City Council District 7	935,323	850,000	990,000
City Council District 8	941,735	850,000	990,000
City Manager [1]	444,944	470,297	-
City Treasurer	10,492,898	11,438,993	11,864,766
Citywide Program Expenditures	46,192,540	48,344,440	46,383,612
Community and Economic Development	9,296,863	3,792,711	10,948,786
Community and Legislative Services [1]	-	-	3,804,389
Council Administration [1]	810,017	946,328	2,828,833
Customer Services [1]	-	-	2,060,780
Engineering and Capital Projects	30,941,416	31,771,442	35,241,744
Environmental Services	34,523,010	36,368,960	38,222,681
Equal Opportunity Contracting	2,294,013	2,453,858	2,429,846
Ethics Commission	428,373	670,426	1,008,385
Family Justice Center	-	556,964	670,728
Financial Management [2]	4,140,778	4,369,276	4,253,930
General Services [3]	22,316,028	22,885,576	76,266,775
Governmental Relations [1]	716,429	749,479	-
Human Resources [1]	1,256,571	1,331,687	4,519,030
Information Technology and Communication [1]	-	-	12,594,392
Library	35,448,368	36,647,886	38,743,686
Mayor [1]	2,690,199	2,507,141	228,658
Neighborhood Code Compliance	5,403,363	5,319,473	6,708,037
Office of Chief Operating Officer [1]	-	-	2,982,629
Office of Ethics and Integrity [1]	-	-	1,194,683
Office of Homeland Security	433,381	589,284	1,562,766
Park and Recreation	77,291,010	80,498,356	84,140,359
Personnel	5,977,150	5,908,910	6,991,385
Planning	7,384,625	6,846,564	6,846,724
Police [1]	308,776,673	336,477,474	360,134,725
Public and Media Affairs [1]	192,283	215,265	-
Public Safety (Emergency Medical Services) [1]	-	-	2,227,970
Public Works [1]	-	-	190,520
Purchasing [2]	-	-	1,981,509
Purchasing and Contracting [1]	-	-	1,645,662
Real Estate Assets	4,214,238	3,988,523	4,786,795
San Diego Fire-Rescue	149,549,130	160,337,603	169,509,660
Special Projects	1,341,704	1,313,468	1,142,888
Stormwater Pollution Prevention	2,343,193	2,748,385	13,561,608
TOTAL GENERAL FUND EXPENDITURES	$ 817,432,989	$ 864,919,912	$ 1,021,203,098

[1] Fiscal Year 2007 restructure due to change in governance, transparency, or business process reengineering.
[2] Beginning in Fiscal Year 2007, Purchasing was removed from Financial Management's budget due to change in governance, transparency, or business process reengineering.
[3] Beginning in Fiscal Year 2007, Street Division became part of the General fund due to change in governance, transparency, or business process reengineering.

SCHEDULE I
SUMMARY OF CITY FUNDS

DEBT SERVICE AND TAX FUNDS	FY 2005 ADOPTED BUDGET	FY 2006 ADOPTED BUDGET	FY 2007 ADOPTED BUDGET
Bond Interest and Redemption	$ 2,333,935	$ 2,329,135	$ 2,329,935
Tax Anticipation Notes	1,614,405	2,130,000	2,130,000
Zoological Exhibits	9,188,632	6,642,067	7,676,765
TOTAL DEBT SERVICE AND TAX FUND EXPENDITURES	$ 13,136,972	$ 11,101,202	$ 12,136,700
SPECIAL REVENUE FUNDS OPERATING EXPENDITURES			
AB 2928 - Transportation Relief	$ -	$ -	$ 5,000,000
Centre City Maintenance Program [1]	1,007,754	1,022,777	-
City Redevelopment Administration [2]	-	2,496,358	3,192,002
Community Development Block Grant	1,326,000	1,436,020	1,472,076
Convention Center Complex	14,102,650	14,089,576	14,148,903
Energy Conservation Program	1,062,434	1,192,740	2,010,985
Environmental Growth - 1/3	4,099,134	4,040,379	3,953,319
Environmental Growth - 2/3	7,311,468	7,317,191	7,815,000
Facilities Financing	2,244,162	2,377,012	2,574,898
Fire/Emergency Medical Services Transport Program	10,535,419	8,166,918	8,400,188
Fire and Lifeguard Facilities Fund	1,753,471	1,748,371	1,703,135
Gas Tax	23,791,501	23,877,748	24,117,687
Library Grant Funds	1,434,030	670,119	681,048
Los Peñasquitos Canyon Preserve	194,476	207,981	213,866
Municipal Parking Garages [1]	-	-	2,817,033
New Convention Facility	4,564,172	4,039,198	4,339,198
Office of the CIO	8,376,179	8,274,041	9,903,308
Optimization Program	686,898	-	-
PETCO Park	13,393,478	19,344,317	21,195,335
Police Decentralization	8,717,669	8,935,823	9,110,663
Public Art	60,129	52,882	30,000
QUALCOMM Stadium	19,343,760	14,127,604	15,243,008
Seized and Forfeited Assets	1,220,000	1,223,348	3,088,282
Solid Waste Local Enforcement Agency	771,606	824,131	900,574
Special Districts Administration	806,500	897,425	874,126
Special Promotional Programs	97,025,977	104,066,841	71,092,554
Storm Drain	6,046,746	6,046,746	6,046,746
Street Division Operating [3]	46,742,114	48,896,116	-
TransNet	16,164,384	15,967,771	15,967,771
Trolley Extension Reserve	3,836,619	4,106,264	4,113,932
Undergrounding Utility Program	1,292,229	1,358,461	1,536,964
Unlicensed Driver Vehicle Impound	1,320,000	1,353,179	1,387,904
TOTAL SPECIAL REVENUE FUND OPERATING EXPENDITURES	$ 299,230,959	$ 308,157,337	$ 242,930,505

[1] Fiscal Year 2007 restructure due to change in governance, transparency, or business process reengineering.
[2] Beginning in Fiscal Year 2006, the City Redevelopment Administration was added to the Special Revenue Funds.
[3] Beginning in Fiscal Year 2007, Street Division became part of the General fund due to change in governance, transparency, or business process reengineering.

SCHEDULE I
SUMMARY OF CITY FUNDS

ENTERPRISE FUND OPERATING EXPENDITURES	FY 2005 ADOPTED BUDGET	FY 2006 ADOPTED BUDGET	FY 2007 ADOPTED BUDGET
Airports	$ 2,851,710	$ 2,724,514	$ 3,140,032
Development Services	59,237,401	62,386,873	61,329,364
Golf Course	10,326,252	11,075,636	11,690,024
Recycling	23,288,685	23,907,460	24,452,777
Refuse Disposal	33,956,507	34,605,602	36,466,880
Sewer	340,195,377	386,812,863	374,430,740
Water	301,052,417	311,103,533	328,302,823
TOTAL ENTERPRISE FUND OPERATING EXPENDITURES	$ 770,908,349	$ 832,616,481	$ 839,812,640
INTERNAL SERVICE FUNDS OPERATING EXPENDITURES			
Central Stores	$ 19,153,264	$ 19,267,575	$ 18,697,055
Diversity [1]	588,270	524,244	-
Balboa Park/Mission Bay Improvements Fund	6,939,700	7,395,545	6,948,990
Engineering and Capital Projects - Water/Wastewater	29,782,027	29,887,611	25,429,887
Equipment Division	40,037,705	40,809,871	41,264,881
Publishing Services	4,696,705	4,749,298	4,355,101
Risk Management [1]	8,589,303	8,710,275	9,968,285
Special Training [1]	1,045,308	1,092,938	-
TOTAL INTERNAL SERVICE FUND OPERATING EXPENDITURES	$ 110,832,282	$ 112,437,357	$ 106,664,199
OTHER SERVICE FUNDS OPERATING EXPENDITURES			
City Employees' Retirement System	$ 27,810,408	$ 33,216,709	$ 39,470,593
Open Space Park Facilities	7,311,468	715,000	438,300
TOTAL OTHER SERVICE FUNDS OPERATING EXPENDITURES	$ 35,121,876	$ 33,931,709	$ 39,908,893
GROSS TOTAL OPERATING EXPENDITURES	$ 2,046,663,427	$ 2,163,163,998	$ 2,262,656,035
Less: Internal Service Funds	$ (110,832,282)	$ (112,437,357)	$ (106,664,199)
Less: Other Service Funds	(35,121,876)	(33,931,709)	(39,908,893)
NET TOTAL OPERATING EXPENDITURES	$ 1,900,709,269	$ 2,016,794,932	$ 2,116,082,943

[1] Fiscal Year 2007 restructure due to change in governance, transparency, or business process reengineering.

SCHEDULE I
SUMMARY OF CITY FUNDS

CAPITAL IMPROVEMENTS PROGRAM FUNDS	FY 2005 ADOPTED BUDGET	FY 2006 ADOPTED BUDGET	FY 2007 ADOPTED BUDGET
Airports Fund	$ 490,000	$ 400,000	$ 1,000,000
Capital Outlay - Sales Tax and Other	125,000	834,046	125,000
City General Fund	755,000	2,103,103	446,955
Community Development Block Grant Funds	2,025,326	1,771,326	1,491,326
Congestion Mitigation and Air Quality (CMAQ)	1,788,600	400,000	3,400,000
Developer [1]	9,894,047	18,025,875	11,743,000
Development Impact Fees	970,000	1,089,000	446,500
DIF - Planned Urbanizing Communities	1,682,924	-	-
Environmental Growth Funds	300,030	390,000	2,700,000
Environmental Services	5,150,000	5,067,000	6,457,000
Facilities Benefit Assessment	57,534,382	51,706,376	53,303,683
Federal Grants	8,055,719	350,000	-
Golf Course Enterprise Fund	3,200,000	3,700,000	-
Highway Bridge Replacement/Repair Fund	6,778,959	12,531,271	23,788,434
Lease Revenue Bonds	77,024,881	104,211,079	29,303,092
Other Funding	10,281,480	11,853,775	5,876,535
Park Development Fees	-	894,549	-
Park Service District Fees	44,000	99,564	-
Police Decentralization	2,411,351	-	-
Private Contributions	32,427,860	3,779,064	-
Public/Private Partnership	68,925	-	-
QUALCOMM Stadium	500,000	750,000	750,000
Redevelopment	20,000,000	10,000,000	-
San Diego Association of Governments (SANDAG)	-	103,000	-
Sewer Revenue - Expansion	16,402,606	6,221,155	4,680,254
Sewer Revenue - Replacement	136,547,874	30,424,711	34,840,630
Sludge Mitigation Fund	4,018,070	74,655	-
State Grants	22,423,127	18,038,105	480,000
Surface Transportation Program	6,154,315	-	-
Transient Occupancy Tax	80,984	58,000	-
TransNet	15,193,657	15,397,130	19,694,768
TransNet Commercial Paper	19,622,152	28,388,825	6,665,000
TransNet Other	-	-	973,554
Undergrounding Utility District	64,453,586	51,258,323	55,000,000
Water Revenue - Expansion	15,483,751	3,933,193	10,175,797
Water Revenue - Replacement	41,403,745	5,795,683	20,329,965
TOTAL CAPITAL IMPROVEMENTS PROGRAM [2]	$ 583,292,351	$ 389,648,808	$ 293,671,493
TOTAL COMBINED BUDGET EXPENDITURES	$ 2,484,001,620	$ 2,406,443,740	$ 2,409,754,436
Less: Interfund Transactions	$ (191,245,207)	$ (205,544,013)	$ (147,188,995)
NET TOTAL COMBINED BUDGET	$ 2,292,756,413	$ 2,200,899,727	$ 2,262,565,441

[1] Figure reflects net impact of developer contributions and developer reimbursement.
[2] Total Fiscal Year 2007 Capital Improvements Program expenditures include Mission Bay Improvement Fund, Regional Park Improvement Fund, and Environmental Growth Fund (2/3) capital improvements expenditures.

SCHEDULE II
SUMMARY OF POSITIONS BY DEPARTMENT

GENERAL FUND	FY 2005 ADOPTED BUDGET	FY 2006 ADOPTED BUDGET	FY 2007 ADOPTED BUDGET
Business and Grant Administration [1]	-	-	9.25
Business and Support Services [1]	-	-	8.00
Citizens Assistance [1]	4.00	4.00	-
City Attorney	323.11	326.11	335.22
City Auditor and Comptroller	98.82	98.82	107.00
City Clerk	46.00	45.00	45.00
City Council District 1	9.00	9.00	10.00
City Council District 2	11.00	11.00	11.00
City Council District 3	10.00	10.00	10.00
City Council District 4	10.00	10.00	10.00
City Council District 5	9.00	9.00	9.00
City Council District 6	9.00	10.00	10.00
City Council District 7	10.00	10.00	10.00
City Council District 8	10.00	10.00	10.00
City Manager [1]	2.00	2.00	-
City Treasurer	105.85	100.37	102.95
Citywide Program Expenditures [1]	12.00	11.00	-
Community and Economic Development	57.02	26.12	48.40
Community and Legislative Services [1]	-	-	23.00
Council Administration	7.00	7.00	19.00
Customer Services [1]	-	-	19.00
Engineering and Capital Projects	272.58	255.18	293.22
Environmental Services	144.08	132.57	134.75
Equal Opportunity Contracting	24.50	22.50	25.00
Ethics Commission	3.75	4.75	8.00
Family Justice Center	-	5.00	5.00
Financial Management [2]	45.38	43.59	34.00
General Services [3]	234.53	221.53	557.74
Governmental Relations [1]	3.00	3.00	-
Human Resources [1]	10.17	9.19	37.50
Library	408.53	397.42	417.36
Mayor [1]	29.00	25.00	2.00
Neighborhood Code Compliance	62.02	57.12	73.00
Office of Chief Operating Officer [1]	-	-	17.50
Office of Ethics and Integrity [1]	-	-	7.00
Office of Homeland Security	1.60	1.60	11.40
Park and Recreation	878.89	828.25	851.10
Personnel	57.88	55.88	65.38
Planning	66.60	55.68	60.25
Police	2,746.06	2,712.00	2,818.00
Public and Media Affairs [1]	1.02	1.00	-
Public Safety (Emergency Medical Services) [1]	-	-	2.00
Public Works [1]	-	-	1.00
Purchasing [2]	-	-	22.00
Purchasing and Contracting [1]	-	-	16.00
Real Estate Assets	43.14	38.08	39.00
San Diego Fire-Rescue	1,161.35	1,171.23	1,191.26
Special Projects	7.08	7.02	6.00
Stormwater Pollution Prevention	20.35	18.35	25.34
TOTAL GENERAL FUND	6,955.31	6,765.36	7,517.62

[1] Fiscal Year 2007 restructure due to change in governance, transparency, or business process reengineering.
[2] Beginning in Fiscal Year 2007, Purchasing was removed from Financial Management's budget due to change in governance, transparency, or business process reengineering.
[3] Beginning in Fiscal Year 2007, Street Division became part of the General Fund due to change in governance, transparency, or business process reengineering.

SCHEDULE II
SUMMARY OF POSITIONS BY DEPARTMENT

SPECIAL REVENUE FUNDS	FY 2005 ADOPTED BUDGET	FY 2006 ADOPTED BUDGET	FY 2007 ADOPTED BUDGET
Centre City Maintenance Coordination [1]	5.39	5.39	-
City Redevelopment Administration [2]	-	22.70	27.80
Community Development Block Grant	13.50	13.50	13.50
Energy Conservation Program	6.85	6.85	10.00
Facilities Financing	15.02	15.06	17.00
Fire/Emergency Medical Service Transport Program	110.60	87.90	87.90
Office of the CIO	72.91	66.88	77.38
Library Grant Funds	20.80	8.60	8.60
Los Peñasquitos Canyon Preserve	2.00	2.00	2.00
Municipal Parking Garage	-	-	3.50
Optimization Program	6.66	-	-
PETCO Park	1.00	1.00	1.00
QUALCOMM Stadium	21.33	20.97	21.75
Solid Waste Local Enforcement Agency	5.00	5.00	6.00
Special Districts Administration	7.15	7.09	6.05
Special Promotional Programs	7.50	6.77	7.00
Street Division Operating [3]	314.49	306.57	-
Undergrounding Utilities District	9.15	9.15	12.30
TOTAL SPECIAL REVENUE FUNDS	619.35	585.43	301.78
ENTERPRISE FUNDS			
Airports	22.00	18.50	19.50
Development Services [1]	532.03	507.39	576.00
Golf Course	92.00	92.00	96.00
Recycling	152.74	150.11	146.20
Refuse Disposal	200.63	190.25	206.13
Sewer	1,045.36	1,055.18	1,051.74
Water	857.87	889.39	914.06
TOTAL ENTERPRISE FUNDS	2,902.63	2,902.82	3,009.63
INTERNAL SERVICE FUNDS			
Central Stores	29.01	29.42	22.00
Diversity [1]	4.00	4.00	-
Engineering and Capital Projects - Water/Wastewater	217.78	203.78	205.48
Equipment Division	171.03	171.03	179.50
Publishing Services	35.51	35.01	35.00
Risk Management [1]	77.77	78.17	58.25
Special Training [1]	9.00	9.00	-
TOTAL INTERNAL SERVICE FUNDS	544.10	530.41	500.23
OTHER FUNDS			
City Employees' Retirement System	50.00	50.00	62.00
TOTAL OTHER FUNDS	50.00	50.00	62.00
TOTAL BUDGETED POSITIONS [4]	11,071.39	10,834.02	11,391.26

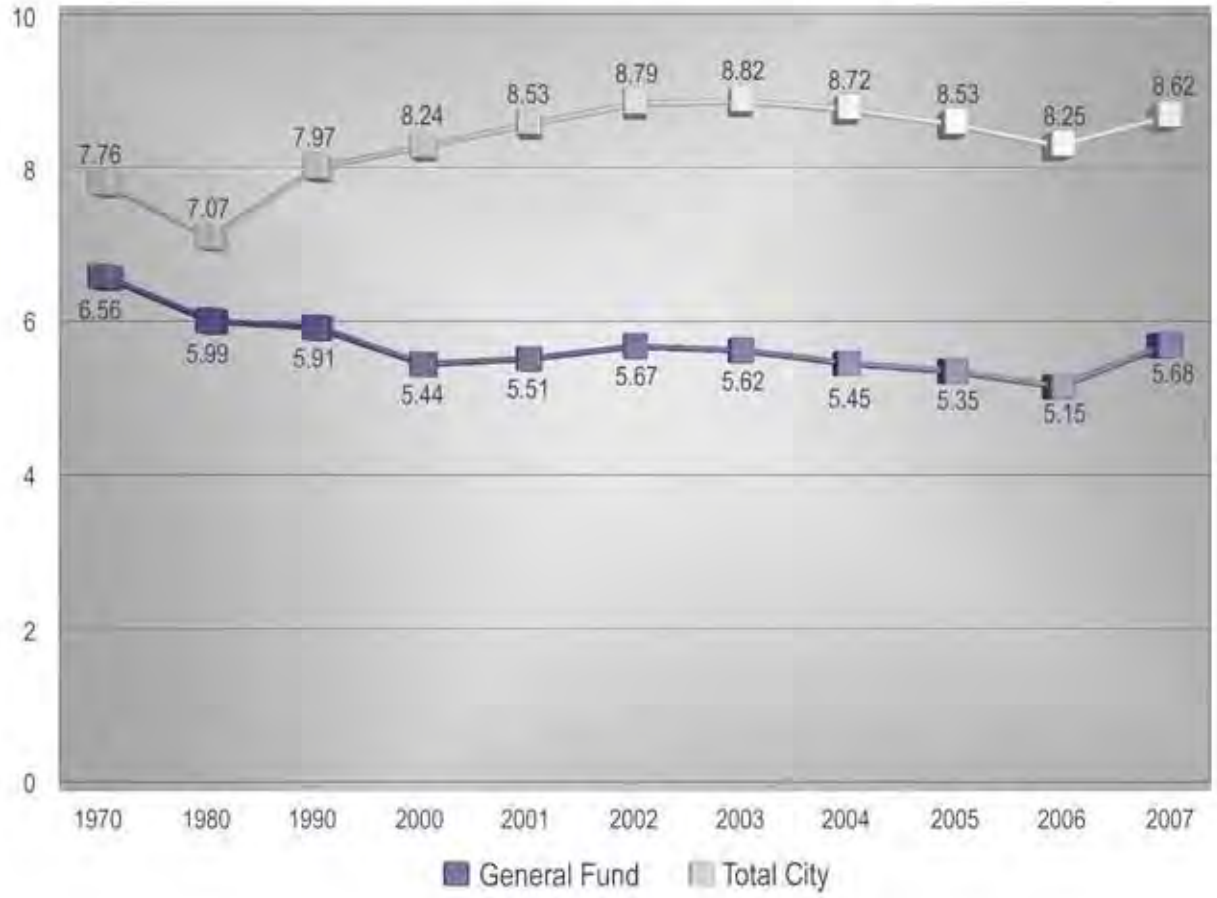
[1] Fiscal Year 2007 restructure due to change in governance, transparency, or business process reengineering.
[2] Beginning in Fiscal Year 2006, the City Redevelopment Administration was added to the Special Revenue Funds.
[3] Beginning in Fiscal Year 2007, Street Division became part of the General Fund due to change in governance, transparency, or business process reengineering.
[4] Total Budgeted Positions exclude Maintenance Assessment Districts positions.

CITY EMPLOYEES PER 1,000 POPULATION

FISCAL YEAR	NUMBER OF BUDGETED EMPLOYEES[1]		CITY POPULATION	EMPLOYEES PER 1,000 POPULATION [1]	
	General Fund	*Total City*		*General Fund*	*Total City*
1970	4,570	5,407	697,027[2]	6.56	7.76
1980	5,246	6,187	875,538[2]	5.99	7.07
1990	6,565	8,852	1,110,623[2]	5.91	7.97
2000	6,650	10,083	1,223,400[2]	5.44	8.24
2001	6,836[4]	10,576	1,238,500[3]	5.51	8.53
2002	7,100	11,000	1,251,700[3]	5.67	8.79
2003	7,172	11,236	1,281,400[3]	5.62	8.82
2004	7,043	11,269	1,294,000[3]	5.45	8.72
2005	6,955	11,096	1,300,343[5]	5.35	8.53
2006	6,748	10,816	1,311,162[5]	5.15	8.25
2007	7,518	11,416	1,324,500[5]	5.68	8.62

[1] Fiscal Years 1980 and 1990 include both regular and grant-funded employees. See Schedule II for a breakdown by funding category.
[2] Census counts for April 1 of that year, as reported by the U.S. Department of Commerce, Federal Bureau of the Census.
[3] The estimates reflect the most current figures available from the State Department of Finance, Demographic Research Unit, and are subject to revision.
[4] Number revised due to internal restructuring.
[5] The City population figure reflects the projection as of January 1, 2007 prepared by the City of San Diego, Planning Department, Urban Analysis section and is subject to revision. The Fiscal Year 2007 Annual Budget includes 430 supplemental positions that represent city employees actively working on the payroll but not budgeted in Fiscal Year 2006.

CITY EMPLOYEES PER 1,000 POPULATION



Figures are projected as of January 1st for each year.
Source: City of San Diego Planning Department Urban Analysis

SCHEDULE III
ANALYSIS OF FINANCING DOLLARS

GENERAL FUND	FY 2005 ADOPTED BUDGET	FY 2006 ADOPTED BUDGET	FY 2007 ADOPTED BUDGET
CARRYOVER FROM PRIOR YEAR [1]	$ 11,600,000	$ 9,930,966	$ -
PROPERTY TAX REVENUE [2]	$ 269,553,640	$ 290,444,405	$ 344,196,284
NON-PROPERTY TAX REVENUE			
OTHER LOCAL TAXES			
Sales Tax [3]	$ 135,780,787	$ 144,142,130	$ 234,876,334
Safety Sales Tax [3]	3,932,596	6,087,926	8,193,840
Property Transfer Tax	10,573,253	14,906,437	14,872,876
Transient Occupancy Tax	62,781,514	67,337,368	72,862,596
Subtotal Other Local Taxes	$ 213,068,150	$ 232,473,861	$ 330,805,646
LICENSES AND PERMITS			
General Business Taxes	$ 12,935,000	$ 13,734,000	$ 14,042,000
Other Regulatory Licenses	379,500	876,122	876,122
Bicycle Licenses	16,250	16,250	16,250
Street and Curb Permits	64,080	125,500	125,500
Other Licenses and Permits	6,650,545	7,033,444	8,775,292
Parking Meter Revenue	6,636,815	6,868,315	6,868,315
Subtotal Licenses and Permits	$ 26,682,190	$ 28,653,631	$ 30,703,479
FINES, FORFEITURES, AND PENALTIES			
California Vehicle Code Violations	$ 7,344,809	$ 7,344,809	$ 7,493,928
Other California and Municipal Violations	596,642	596,642	596,400
City Parking Violations	17,171,472	17,171,472	19,453,901
Litigation Awards and Cost Recovery	6,890,941	7,247,000	7,382,000
Subtotal Fines, Forfeitures, and Penalties	$ 32,003,864	$ 32,359,923	$ 34,926,229
REVENUE FROM MONEY AND PROPERTY			
Interest Earnings	$ 1,200,223	$ 1,200,223	$ 1,000,000
Franchises	56,782,641	63,489,876	64,783,012
Balboa Park Rents and Concessions	969,000	578,100	568,800
Mission Bay Park Rents and Concessions	23,181,000	22,950,355	24,463,379
Other Parks and Recreation Facilities Rents and Concessions	2,012,775	2,091,485	302,810
Centre City Rents	1,571,000	2,035,631	450,151
Other Rents and Concessions	6,611,419	6,508,457	6,877,375
Subtotal Revenue from Money and Property	$ 92,328,058	$ 98,854,127	$ 98,445,527
REVENUE FROM OTHER AGENCIES			
Motor Vehicle License Fees	$ 9,865,939	$ 9,516,832	$ 9,255,341
Other State Grants and Allocations	9,161,533	7,296,533	7,296,533
Federal Grants	487,317	508,587	3,154,174
Revenue from Other Sources [1]	1,193,094	1,227,170	10,318,883
Unified Port District Reimbursement	833,765	833,765	833,765
Subtotal Revenue from Other Agencies	$ 21,541,648	$ 19,382,887	$ 30,858,696

[1] Beginning in Fiscal Year 2007, no carryover was budgeted due to the securitization of the tobacco settlement revenues (TSRs). The TSRs have been backfilled with employees pick-up savings and budgeted in Revenue from Other Sources category.
[2] The Fiscal Year 2007 Property Tax budget includes a $16.9 million repayment of the ERAF III shift.
[3] Beginning in Fiscal Year 2007, General Fund Sales Tax and Safety Sales Tax budgets were restructured to include all Sales Tax and Safety Sales Tax revenue received by the City.

SCHEDULE III
ANALYSIS OF FINANCING DOLLARS

	FY 2005 ADOPTED BUDGET	FY 2006 ADOPTED BUDGET	FY 2007 ADOPTED BUDGET
CHARGES FOR CURRENT SERVICES			
Library Revenue	$ 1,836,460	$ 1,345,000	$ 1,644,779
Golf Course Revenue	265,000	255,902	253,270
Swimming Pool Revenue	1,806,715	1,864,758	1,633,621
Miscellaneous Recreation Revenue	3,233,305	3,087,904	2,772,547
Cemetery Revenue	804,600	904,600	910,745
Repair and Damage Recoveries	60,000	30,000	255,000
Election Fees	4,500	8,100	18,625
Planning and Miscellaneous Filing Fees	193,880	193,880	226,880
Police Services	3,042,000	3,232,597	3,754,307
Emergency Medical Services	152,500	170,333	131,109
Fire Services	7,770,736	3,947,292	8,826,886
Engineering Services	5,934,213	5,378,339	5,970,315
Redevelopment Services	1,800,694	-	-
Services to Unified Port District	3,000,000	3,250,000	3,578,000
Parking Citation Processing	145,000	145,000	145,000
Other Services	3,809,979	3,703,643	5,910,853
Services to Transient Occupancy Tax Fund	611,086	519,204	520,684
Engineering Services to Other City Funds	12,574,080	12,319,945	14,586,042
Street Division Services to Other Funds	-	-	1,169,000
Facilities Maintenance Services to Other City Funds	3,674,577	3,674,577	4,181,816
Community Services to Other City Funds	272,950	281,139	281,139
General Government and Financial Services to Other City Funds	25,183,071	22,496,573	22,794,273
Real Estate Assets Services to Other City Funds	1,137,380	730,000	765,000
Miscellaneous Services to Other City Funds	5,289,800	4,878,678	7,974,626
Subtotal Charges for Current Services	$ 82,602,526	$ 72,417,464	$ 88,304,517
TRANSFERS FROM OTHER FUNDS			
Transient Occupancy Tax Fund	$ 32,841,197	$ 39,110,036	$ -
Engineering Services to Other City Funds	7,093,379	7,070,365	7,094,681
Street Maintenance Services to Other City Funds	5,042,385	4,988,967	15,742,547
General Government and Financial Services to Other City Funds	247,850	2,435,457	2,991,568
Miscellaneous Services to Other City Funds	1,677,537	1,833,781	1,664,458
Environmental Growth Fund	2,191,932	8,791,932	8,791,932
Other Transfers and Contributions	18,079,765	15,355,443	25,871,106
Subtotal Transfers from Other Funds	$ 67,174,045	$ 79,585,981	$ 62,156,292
OTHER REVENUE			
Sale of Personal Property	$ 186,868	$ 135,000	$ 136,000
Miscellaneous Revenue	692,000	681,667	670,428
Subtotal Other Revenue	$ 878,868	$ 816,667	$ 806,428
TOTAL NON-PROPERTY TAX REVENUE	$ 536,279,349	$ 564,544,541	$ 677,006,814
TOTAL GENERAL FUND BALANCE AND REVENUE	$ 817,432,989	$ 864,919,912	$ 1,021,203,098

SCHEDULE III
ANALYSIS OF FINANCING DOLLARS

	FY 2005 ADOPTED BUDGET	FY 2006 ADOPTED BUDGET	FY 2007 ADOPTED BUDGET
DEBT SERVICE AND TAX FUNDS			
BALANCES FROM PRIOR YEAR	$ 5,644,635	$ 2,375,832	$ 2,388,014
PROPERTY TAX REVENUE			
Bond Interest and Redemption	$ 2,143,541	$ 2,095,449	$ 2,019,589
Zoological Exhibits	5,843,760	6,522,188	7,676,765
Total Property Tax Revenue	$ 7,987,301	$ 8,617,637	$ 9,696,354
NON-PROPERTY TAX REVENUE			
Tax Anticipation Notes	$ 1,614,405	$ 2,137,500	$ 2,137,500
Total Non-Property Tax Revenue	$ 1,614,405	$ 2,137,500	$ 2,137,500
REVENUE RESERVED FOR FUTURE OBLIGATIONS	$ (2,109,369)	$ (2,029,767)	$ (2,085,168)
TOTAL DEBT SERVICE AND TAX FUND BALANCES AND REVENUE	$ 13,136,972	$ 11,101,202	$ 12,136,700
SPECIAL REVENUE FUNDS			
BALANCES FROM PRIOR YEAR	$ 86,155,985	$ 50,966,112	$ 53,525,447
NON-PROPERTY TAX REVENUE			
OTHER LOCAL TAXES			
Sales Tax [1]	$ 64,098,658	$ 69,713,606	$ -
Safety Sales Tax [1]	2,796,600	1,646,408	-
Transient Occupancy Tax	57,074,104	61,215,789	66,238,724
Facilities Benefits Assessments	1,625,010	1,627,762	1,843,912
Subtotal Other Local Taxes	$ 125,594,372	$ 134,203,565	$ 68,082,636
REVENUE FROM MONEY AND PROPERTY			
QUALCOMM Stadium	$ 9,938,737	$ 6,279,000	$ 6,752,850
Midway and Sports Arena Leases	3,223,545	3,320,251	3,419,859
Franchises	50,015,590	54,614,671	53,454,724
Interest Earnings	1,187,818	1,396,861	1,455,488
Miscellaneous	397,781	506,000	2,339,030
Subtotal Revenue from Money and Property	$ 64,763,471	$ 66,116,783	$ 67,421,951
REVENUE FROM OTHER AGENCIES			
Gas Tax	$ 23,532,052	$ 23,538,467	$ 23,773,651
TransNet Funds	29,341,467	30,782,249	32,013,539
Storm Drain Fees	6,046,746	6,046,746	6,046,746
Miscellaneous	714,496	328,959	306,803
Federal Seized Assets	800,000	800,000	800,000
Library Grant	565,103	514,346	769,145
CDBG Federal Grant	1,326,000	1,326,000	1,326,000
AB 2928 - Transportation Relief	-	-	5,000,000
Other Agencies [2]	4,695,100	6,770,321	11,156,500
Subtotal Revenue from Other Agencies	$ 67,020,964	$ 70,107,088	$ 81,192,384

[1] Fiscal Year 2007 restructure due to transparency in Special Promotional Programs, Sales Tax and Safety Sales Tax. Beginning in Fiscal Year 2007, all Sales Tax and Safety Sales Tax revenue is budgeted in General Fund.
[2] Beginning in Fiscal Year 2006 the City Redevelopment Administration was added to the Special Revenue Funds.

SCHEDULE III
ANALYSIS OF FINANCING DOLLARS

	FY 2005 ADOPTED BUDGET	FY 2006 ADOPTED BUDGET	FY 2007 ADOPTED BUDGET
TRANSFERS FROM OTHER FUNDS			
Transfers from Transient Occupancy Tax Fund	$ 33,528,420	$ 36,521,455	$ 42,759,521
Transfers Miscellaneous	9,073,852	8,480,257	12,795,682
Transfers from Landscape Maintenance Districts	483,469	488,971	532,251
Transfers from General Fund [1]	1,400,913	1,626,073	19,316,610
Transfers from Gas Tax Fund [2]	18,994,953	18,338,562	-
Transfers from TransNet Fund [2]	10,877,297	12,728,673	126,263
Transfers from Water and Sewer Funds	3,300,795	816,996	1,127,891
Subtotal Transfers from Other Funds	$ 77,659,699	$ 79,000,987	$ 76,658,218
OTHER REVENUE			
Unlicensed Driver Vehicle Impound Fee	$ 1,165,000	$ 1,165,000	$ 1,165,000
Facility Fees	246,465	246,465	846,465
Tonnage Fees	317,200	317,200	317,200
Paramedic Limited Liability Company Fees	9,091,052	6,115,709	6,115,709
Bond Proceeds	19,622,151	28,388,825	7,115,000
Miscellaneous	4,171,690	3,054,256	2,192,101
Subtotal Other Revenue	$ 34,613,558	$ 39,287,455	$ 17,751,475
TOTAL NON-PROPERTY TAX REVENUE	$ 369,652,064	$ 388,715,878	$ 311,106,664
REVENUE RESERVED FOR FUTURE OBLIGATIONS	$ (156,577,090)	$ (131,524,653)	$ (121,701,606)
TOTAL SPECIAL REVENUE FUND BALANCES AND REVENUE	$ 299,230,959	$ 308,157,337	$ 242,930,505
ENTERPRISE FUNDS			
AIRPORTS FUND			
BALANCE FROM PRIOR YEAR	$ 8,413,300	$ 6,431,788	$ 7,402,127
REVENUE			
CIP Grants	$ -	$ 1,710,000	$ -
Interest	300,000	300,000	150,000
Leases - Aviation/Non-Aviation	2,975,845	3,050,249	3,055,129
Leases to Other City Departments	295,169	310,968	310,968
Airport Fees	469,262	483,741	555,140
Miscellaneous Revenue	20,000	19,900	29,958
Revenue For Future Obligations/CIP	(9,621,866)	(9,582,132)	(8,363,290)
TOTAL AIRPORTS FUND BALANCE AND REVENUE	$ 2,851,710	$ 2,724,514	$ 3,140,032

[1] Fiscal Year 2007 restructure due to transparency in Special Promotional Programs, Sales Tax and Safety Sales Tax. Beginning in Fiscal Year 2007, all Sales Tax and Safety Sales Tax revenue is budgeted in General Fund.

[2] Beginning in Fiscal Year 2007, Street Division became part of the General Fund due to change in governance, transparency, or business process reengineering.

SCHEDULE III
ANALYSIS OF FINANCING DOLLARS

	FY 2005 ADOPTED BUDGET	FY 2006 ADOPTED BUDGET	FY 2007 ADOPTED BUDGET
DEVELOPMENT SERVICES FUND			
BALANCE FROM PRIOR YEAR	$ 6,790,206	$ 10,439,224	$ 5,942,946
REVENUE			
Building Permits/Plan Check Fees	$ 12,456,070	$ 11,873,889	$ 12,148,542
Structural, Electrical, Mechanical and Combination Permits	14,504,723	13,471,142	14,742,066
Engineering and Development Fees	344,460	904,156	989,451
Interest	530,000	427,249	1,079,421
Other Fees and Revenue	1,581,515	7,949,490	7,583,040
Zoning and Sign Permit Revenue	598,324	571,662	609,766
Development and Environmental Planning	5,207,648	5,796,491	3,277,188
Fire Plan Check and Inspection	1,974,271	4,237,867	4,310,442
TransNet	548,550	493,695	463,695
Water/Sewer Reimbursement	2,653,390	332,117	378,539
Subdivision Permits	19,586,990	17,748,654	16,958,007
Revenue for Future Obligations	(7,538,746)	(11,858,763)	(7,153,739)
TOTAL DEVELOPMENT SERVICES FUND BALANCE AND REVENUE	$ 59,237,401	$ 62,386,873	$ 61,329,364
GOLF COURSE FUND			
BALANCE FROM PRIOR YEAR	$ 10,402,511	$ 12,750,215	$ 15,357,316
REVENUE			
Golf Fees	$ 10,059,929	$ 10,200,000	$ 10,200,000
Rents and Concessions	1,464,045	1,617,000	1,792,000
Interest	215,900	175,000	175,000
Revenue Reserved for Transfer - CIP	(3,200,000)	(3,700,000)	-
Revenue For Future Obligations	(8,616,133)	(9,966,579)	(15,834,292)
TOTAL GOLF COURSE FUND BALANCE AND REVENUE	$ 10,326,252	$ 11,075,636	$ 11,690,024
RECYCLING FUND			
BALANCE FROM PRIOR YEAR	$ 8,182,796	$ 6,469,941	$ 4,932,823
REVENUE			
Recycling Fees	$ 11,380,000	$ 11,480,000	$ 11,480,000
Interest Revenue	400,000	140,000	140,000
SB 332 Revenue	800,000	800,000	800,000
Transfer of Navy and Other Exempt Tonnage Subsidy	860,000	1,040,000	1,040,000
Facility Franchise Fee Apportionment	1,700,000	2,000,000	2,500,000
Curbside Recycling Revenue	2,100,000	2,400,000	2,850,000
State Grants	487,000	387,000	480,503
Other Revenue	153,400	165,400	221,000
Revenue for Future Obligations	(2,774,511)	(974,881)	8,451
TOTAL RECYCLING FUND BALANCE AND REVENUE	$ 23,288,685	$ 23,907,460	$ 24,452,777

SCHEDULE III
ANALYSIS OF FINANCING DOLLARS

	FY 2005 ADOPTED BUDGET	FY 2006 ADOPTED BUDGET	FY 2007 ADOPTED BUDGET
REFUSE DISPOSAL FUND			
BALANCE FROM PRIOR YEAR	$ 16,199,934	$ 15,195,243	$ 14,185,886
REVENUE			
Interest	$ 1,550,000	$ 1,025,000	$ 1,235,000
Green Fees	1,640,000	1,640,000	1,640,000
General Fund Loan Repayment for Operations Station	960,124	1,845,196	1,845,196
Miscellaneous Revenue	1,335,311	1,258,716	1,608,453
Disposal Fees	29,660,000	29,770,000	30,975,000
Revenue Reserved for Transfer - CIP	(5,150,000)	(5,067,000)	(6,457,000)
Revenue for Future Obligations	(12,238,862)	(11,061,553)	(8,565,655)
TOTAL REFUSE DISPOSAL FUND BALANCE AND REVENUE	$ 33,956,507	$ 34,605,602	$ 36,466,880
SEWER FUND			
BALANCE FROM PRIOR YEAR	$ 163,301,398	$ 173,451,638	$ 140,185,928
REVENUE			
Bond Proceeds	$ 313,627,118	$ -	$ -
Contributions in Aid	5,482,698	-	5,089,566
Grant Receipts	605,718	100,000	-
Capacity Charges	17,000,000	12,000,000	12,000,000
State Revolving Fund Proceeds	20,980,158	-	-
Sewer Service Charges	224,000,000	239,347,319	242,548,300
New Sewer Service Connections	200,000	200,000	200,000
Sewage Treatment Plant Services	63,104,427	64,464,863	65,111,027
Services Rendered to Others	6,872,066	7,188,634	7,345,168
Other Revenue	261,497	241,533	210,133
Interest	5,000,000	5,000,000	5,000,000
Cogeneration Electric Power Sales	1,101,870	1,075,896	1,060,322
Revenue Reserved for Transfer - CIP	(308,595,214)	(36,645,866)	(39,504,832)
Revenue Reserved for Future Obligations	(172,746,359)	(79,611,154)	(64,814,872)
TOTAL SEWER FUND BALANCE AND REVENUE	$ 340,195,377	$ 386,812,863	$ 374,430,740

SCHEDULE III
ANALYSIS OF FINANCING DOLLARS

	FY 2005 ADOPTED BUDGET	FY 2006 ADOPTED BUDGET	FY 2007 ADOPTED BUDGET
WATER FUND			
BALANCE FROM PRIOR YEAR	$ 176,185,695	$ 162,751,571	$ 62,710,708
REVENUE			
Bond Proceeds	$ 66,074,570	$ -	$ 37,307,762
Capacity Charges	16,916,000	16,574,000	12,457,000
Contributions in Aid	175,000	675,000	75,000
Grant Receipts	4,372,495	5,782,828	4,110,000
Change in Anticipated Contributions	-	-	(272,788)
Reimbursement from Capital Outlay Fund	114,700	3,157,700	100,000
Water Sales	243,698,739	261,391,273	277,875,129
Reclaimed Water	3,279,000	3,513,700	4,012,261
Land and Building Rentals	3,871,032	4,121,333	4,252,382
New Water Services	2,100,000	2,100,000	2,402,400
Sale of Discarded Materials and Facilities	14,000	14,000	14,000
Interest	4,532,000	2,532,000	3,032,000
Damages Recovered	290,200	290,200	290,200
Services Rendered to Others	7,723,195	10,170,391	10,302,589
Service Charges	509,000	600,000	1,375,000
Other Revenue	379,685	322,615	379,883
Lakes Recreation	1,402,600	1,454,300	1,839,800
Revenue Reserved for Transfer - CIP	(57,563,517)	(11,440,376)	(53,296,803)
Revenue Reserved for Future Obligations	(173,021,977)	(152,907,002)	(40,663,700)
TOTAL WATER FUND BALANCE AND REVENUE	$ 301,052,417	$ 311,103,533	$ 328,302,823
TOTAL ENTERPRISE FUND BALANCES AND REVENUE	$ 770,908,349	$ 832,616,481	$ 839,812,640
TOTAL OPERATING BUDGET	$ 1,900,709,269	$ 2,016,794,932	$ 2,116,082,943

SCHEDULE IV

SUMMARY OF REVENUES BY CATEGORY BY FUND

Fund Type / Title	Property Taxes	Sales and Other Local Taxes	Licenses and Permits	Fines, Forfeitures, and Penalties	Revenue from Money and Property
GENERAL FUND	**$ 344,196,284**	**$ 330,805,646**	**$ 30,703,479**	**$ 34,926,229**	**$ 98,445,527**
Debt Service and Tax Funds					
Bond Interest and Redemption	$ 1,995,994	$ -	$ -	$ -	$ 23,595
Tax Anticipation Notes	-	-	-	-	2,137,500
Zoological Exhibits	7,676,765	-	-	-	-
TOTAL	**$ 9,672,759**	**$ -**	**$ -**	**$ -**	**$ 2,161,095**
Special Revenue Funds					
AB 2928 - Transportation Relief	$ -	$ -	$ -	$ -	$ -
City Redevelopment Administration	-	-	-	-	-
Community Development Block Grant (CDBG)	-	-	-	-	-
Convention Center Complex	-	-	-	-	106,950
Energy Conservation Program	-	-	-	-	-
Environmental Growth - 1/3	-	-	-	-	3,868,801
Environmental Growth - 2/3	-	-	-	-	7,684,103
Facilities Financing	-	-	1,845,412	-	13,000
Fire/Emergency Medical Services Transport Program	-	-	-	-	-
Fire and Lifeguard Facilities Fund	-	-	-	-	-
Gas Tax	-	-	-	-	344,036
Library Grant Funds	-	-	-	-	-
Los Peñasquitos Canyon Preserve	-	-	-	-	6,000
Mission Bay Improvements Fund	-	-	-	-	-
Municipal Parking Garages	-	-	-	-	943,030
New Convention Facility	-	-	-	-	-
Office of the CIO	-	-	-	-	-
PETCO Park	-	-	-	-	1,211,734
Police Decentralization	-	-	-	-	-
Public Art	-	-	-	-	-
QUALCOMM Stadium	-	-	-	-	10,167,409
Regional Park Improvements Fund	-	-	-	-	-
Seized and Forfeited Assets	-	-	-	-	-
Solid Waste Local Enforcement Agency	-	-	563,665	-	8,500
Special Districts Administration	-	-	-	-	-
Special Promotional Programs	-	66,238,724	-	-	-
Storm Drain	-	-	-	-	-
TransNet	-	32,013,539	-	-	-
Trolley Extension Reserve	-	-	-	-	-
Undergrounding Utility District	-	-	-	-	42,258,323
Unlicensed Driver Vehicle Impound	-	-	-	1,165,000	35,000
TOTAL	**$ -**	**$ 98,252,263**	**$ 2,409,077**	**$ 1,165,000**	**$ 66,646,886**
Enterprise Funds					
Airports	$ -	$ -	$ -	$ -	$ 3,536,097
Development Services	-	-	38,605,472	2,867	1,079,421
Golf Course	-	-	-	-	1,352,000
Recycling	-	-	-	-	236,000
Refuse Disposal	-	-	-	35,000	1,235,000
Sewer	-	-	-	-	5,100,533
Water	-	-	1,000	-	7,284,382
TOTAL	**$ -**	**$ -**	**$ 38,606,472**	**$ 37,867**	**$ 19,823,433**
Capital Project Funds	**$ -**	**$ 32,960,722**	**$ -**	**$ -**	**$ -**
Internal Service Funds					
Central Stores	$ -	$ -	$ -	$ -	$ -
Balboa Park Improvements Fund	-	-	-	-	-
Engineering and Capital Projects - Water/Wastewater	-	-	-	-	-
Equipment Division	-	-	-	-	-
Publishing Services	-	-	-	-	-
Risk Management	-	-	-	-	-
TOTAL	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Other Funds					
Open Space Park Facilities	$ -	$ -	$ -	$ -	$ 53,500
TOTAL	**$ -**	**$ -**	**$ -**	**$ -**	**$ 53,500**
GROSS TOTAL COMBINED BUDGET REVENUES	**$ 353,869,043**	**$ 462,018,631**	**$ 71,719,028**	**$ 36,129,096**	**$ 187,130,441**
Percent of Total	**14.6%**	**19.0%**	**3.0%**	**1.5%**	**7.7%**

SCHEDULE IV
SUMMARY OF REVENUES BY CATEGORY BY FUND

Revenue from Other Agencies	Charges for Current Services	Other Revenue	Transfers from Other Funds	Total Revenues	Fund Type / Title
$ 30,858,696	**$ 88,304,517**	**$ 806,428**	**$ 62,156,292**	**$ 1,021,203,098**	**GENERAL FUND**
					Debt Service and Tax Funds
$ -	$ -	$ -	$ -	**$ 2,019,589**	Bond Interest and Redemption
-	-	-	-	**2,137,500**	Tax Anticipation Notes
-	-	-	-	**7,676,765**	Zoological Exhibits
$ -	**$ -**	**$ -**	**$ -**	**$ 11,833,854**	**TOTAL**
					Special Revenue Funds
$ 5,000,000	$ -	$ -	$ -	**$ 5,000,000**	AB 2928 - Transportation Relief
-	-	-	3,196,637	**3,196,637**	City Redevelopment Administration
-	1,326,000	-	-	**1,326,000**	Community Development Block Grant (CDBG)
4,500,000	-	-	9,541,886	**14,148,836**	Convention Center Complex
-	-	-	2,010,985	**2,010,985**	Energy Conservation Program
-	-	-	-	**3,868,801**	Environmental Growth - 1/3
-	-	-	-	**7,684,103**	Environmental Growth - 2/3
-	61,400	500	371,666	**2,291,978**	Facilities Financing
220,000	1,802,444	6,115,709	-	**8,138,153**	Fire/Emergency Medical Services Transport Program
-	-	-	1,629,458	**1,629,458**	Fire and Lifeguard Facilities Fund
23,773,651	-	-	-	**24,117,687**	Gas Tax
769,145	-	-	-	**769,145**	Library Grant Funds
-	-	-	170,000	**176,000**	Los Peñasquitos Canyon Preserve
-	-	-	1,097,595	**1,097,595**	Mission Bay Improvements Fund
-	-	-	2,244,218	**3,187,248**	Municipal Parking Garages
-	-	-	4,339,198	**4,339,198**	New Convention Facility
-	685,267	-	9,517,673	**10,202,940**	Office of the CIO
-	-	190,000	19,269,265	**20,670,999**	PETCO Park
-	-	-	9,060,507	**9,060,507**	Police Decentralization
-	-	-	30,000	**30,000**	Public Art
-	-	13,600	5,500,000	**15,681,009**	QUALCOMM Stadium
-	-	-	1,097,595	**1,097,595**	Regional Park Improvements Fund
800,000	-	1,740,000	-	**2,540,000**	Seized and Forfeited Assets
-	-	-	273,863	**846,028**	Solid Waste Local Enforcement Agency
-	532,251	-	380,028	**912,279**	Special Districts Administration
70,000	-	22,599	4,751,579	**71,082,902**	Special Promotional Programs
-	6,046,746	-	-	**6,046,746**	Storm Drain
-	13,000	10,301,000	-	**42,327,539**	TransNet
-	-	-	4,079,172	**4,079,172**	Trolley Extension Reserve
-	-	-	88,801	**42,347,124**	Undergrounding Utility District
-	-	-	-	**1,200,000**	Unlicensed Driver Vehicle Impound
$ 35,132,796	**$ 10,467,108**	**$ 18,383,408**	**$ 78,650,126**	**$ 311,106,664**	**TOTAL**
					Enterprise Funds
$ -	$ 565,098	$ -	$ -	**$ 4,101,195**	Airports
-	21,480,346	113,114	1,258,937	**62,540,157**	Development Services
-	10,640,000	-	175,000	**12,167,000**	Golf Course
1,380,503	15,030,000	2,865,000	-	**19,511,503**	Recycling
-	33,171,200	263,000	2,599,449	**37,303,649**	Refuse Disposal
-	322,954,844	5,269,539	5,239,600	**338,564,516**	Sewer
4,185,000	302,636,154	37,929,462	7,789,408	**359,825,406**	Water
$ 5,565,503	**$ 706,477,642**	**$ 46,440,115**	**$ 17,062,394**	**$ 834,013,426**	**TOTAL**
$ 31,672,860	**$ -**	$ 63,572,059	**$ 446,955**	**128,252,596**	**Capital Project Funds**
					Internal Service Funds
$ -	$ -	$ 30,000	$ 19,267,359	**$ 19,297,359**	Central Stores
-	-	-	6,948,990	**6,948,990**	Balboa Park Improvements Fund
-	-	-	25,429,887	**25,429,887**	Engineering and Capital Projects - Water/Wastewater
-	1,480,000	1,111,500	47,264,516	**49,856,016**	Equipment Division
-	-	-	4,749,298	**4,749,298**	Publishing Services
-	-	-	12,138,162	**12,138,162**	Risk Management
$ -	**$ 1,480,000**	**$ 1,141,500**	**$ 115,798,212**	**$ 118,419,712**	**TOTAL**
					Other Funds
$ -	$ -	$ -	$ 438,300	**$ 491,800**	Open Space Park Facilities
$ -	**$ -**	**$ -**	**$ 438,300**	**$ 491,800**	**TOTAL**
$ 103,229,855	**$ 806,729,267**	$ 130,343,510	**$ 274,552,279**	$ 2,425,721,150	**GROSS TOTAL COMBINED BUDGET REVENUES**
4.3%	**33.3%**	**5.4%**	**11.3%**	**100.0%**	Percent of Total

SCHEDULE V
SUMMARY OF REVENUES, EXPENDITURES AND FUND BALANCES

Fund Type / Title	Fund Balances and Reserves	CIP and Operating Revenue	Total Resources	CIP Project Expense
GENERAL FUND	**$ -**	**$ 1,021,203,098**	**$ 1,021,203,098**	**$ -**
Debt Service and Tax Funds				
Bond Interest and Redemption	$ 2,370,514	$ 2,019,589	**$ 4,390,103**	$ -
Tax Anticipation Notes	17,500	2,137,500	**2,155,000**	-
Zoological Exhibits	-	7,676,765	**7,676,765**	-
TOTAL	**$ 2,388,014**	**$ 11,833,854**	**$ 14,221,868**	**$ -**
Special Revenue Funds				
AB 2928 - Transportation Relief	$ -	$ 5,000,000	**$ 5,000,000**	$ -
City Redevelopment Administration	-	3,196,637	**3,196,637**	-
Community Development Block Grant	146,076	1,326,000	**1,472,076**	-
Convention Center Complex	7,567,456	14,148,836	**21,716,292**	-
Energy Conservation Program	678,451	2,010,985	**2,689,436**	-
Environmental Growth - 1/3	809,058	3,868,801	**4,677,859**	200,000
Environmental Growth - 2/3	3,178,456	7,684,103	**10,862,559**	2,500,000
Facilities Financing	282,920	2,291,978	**2,574,898**	-
Fire/Emergency Medical Services Transport Program	864,550	8,138,153	**9,002,703**	-
Fire and Lifeguard Facilities	154,531	1,629,458	**1,783,989**	-
Gas Tax	-	24,117,687	**24,117,687**	-
Library Grant Funds	130,727	769,145	**899,872**	-
Los Peñasquitos Canyon Preserve	56,147	176,000	**232,147**	-
Mission Bay Improvements Fund	-	1,097,595	**1,097,595**	1,097,595
Municipal Parking Garages	-	3,187,248	**3,187,248**	-
New Convention Facility	613,223	4,339,198	**4,952,421**	-
Office of the CIO	1,732,684	10,202,940	**11,935,624**	-
PETCO Park	9,909,683	20,670,999	**30,580,682**	-
Police Decentralization	1,249,225	9,060,507	**10,309,732**	-
Public Art	234,966	30,000	**264,966**	-
QUALCOMM Stadium	644,004	15,681,009	**16,325,013**	750,000
Regional Park Improvements Fund	-	1,097,595	**1,097,595**	1,097,595
Seized and Forfeited Assets	2,501,577	2,540,000	**5,041,577**	-
Solid Waste Local Enforcement Agency	638,368	846,028	**1,484,396**	-
Special Districts Administration	-	912,279	**912,279**	-
Special Promotional Programs	5,515,777	71,082,902	**76,598,679**	-
Storm Drain	-	6,046,746	**6,046,746**	-
TransNet	-	42,327,539	**42,327,539**	26,359,768
Trolley Extension Reserve	2,106,200	4,079,172	**6,185,372**	-
Undergrounding Utility District	14,189,840	42,347,124	**56,536,964**	55,000,000
Unlicensed Driver Vehicle Impound	321,528	1,200,000	**1,521,528**	-
TOTAL	**$ 53,525,447**	**$ 311,106,664**	**$ 364,632,111**	**$ 87,004,958**
Enterprise Funds				
Airports	$ 7,402,127	$ 4,101,195	**$ 11,503,322**	$ 1,000,000
Development Services	5,942,946	62,540,157	**68,483,103**	-
Golf Course	15,357,316	12,167,000	**27,524,316**	-
Recycling	4,932,823	19,511,503	**24,444,326**	-
Refuse Disposal	14,185,886	37,303,649	**51,489,535**	6,457,000
Sewer	140,185,928	338,564,516	**478,750,444**	39,504,832
Water	62,710,708	359,825,406	**422,536,114**	31,052,107
TOTAL	**$ 250,717,734**	**$ 834,013,426**	**$ 1,084,731,160**	**$ 78,013,939**
Capital Project Funds	**$ -**	**$ 128,252,596**	**$ 128,252,596**	**$ 128,252,596**
Internal Service Funds				
Central Stores	$ 1,117,105	$ 19,297,359	**$ 20,414,464**	$ -
Balboa Park Improvements Fund	3,828,316	6,948,990	**10,777,306**	-
Engineering and Capital Projects - Water/Wastewater	-	25,429,887	**25,429,887**	-
Equipment Division	48,572,683	49,856,016	**98,428,699**	-
Publishing Services	119,022	4,749,298	**4,868,320**	-
Risk Management	-	12,138,162	**12,138,162**	-
TOTAL	**$ 53,637,126**	**$ 118,419,712**	**$ 172,056,838**	**$ -**
Other Funds				
City Employees' Retirement System	$ -	$ -	**$ -**	$ -
Open Space Park Facilities	2,700,836	491,800	**3,192,636**	-
TOTAL	**$ 2,700,836**	**$ 491,800**	**$ 3,192,636**	**$ -**
GROSS TOTAL COMBINED BUDGET	**$ 362,969,157**	**$ 2,425,321,150**	**$ 2,788,290,307**	**$ 293,271,493**
Unappropriated Reserve [1]	**$ 45,162,009** [2]	**$ 7,200,097** [3]	**$ 52,362,106**	**$ -**

[1] The City maintains a General Fund Unappropriated Reserve to fund major General Fund emergencies.

[2] Projected beginning balance for Fiscal Year 2007.

[3] The Fiscal Year 2007 Annual Budget includes a $ 7.2 million increase to the Unappropriated Reserve.

[4] Operating Expense excludes transfers to the Capital Improvements Program.

SCHEDULE V
SUMMARY OF REVENUES, EXPENDITURES AND FUND BALANCES

Operating Expense	Total Expense	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/07	Fund Type / Title
$ 1,021,203,098	**$ 1,021,203,098**	**$ -**	**$ -**	**$ -**	**GENERAL FUND**
					Debt Service and Tax Funds
$ 2,329,935	**$ 2,329,935**	$ -	$ -	$ 2,060,168	Bond Interest and Redemption
2,130,000	**2,130,000**	-	-	25,000	Tax Anticipation Notes
7,676,765	**7,676,765**	-	-	-	Zoological Exhibits
$ 12,136,700	**$ 12,136,700**	**$ -**	**$ -**	**$ 2,085,168**	**TOTAL**
					Special Revenue Funds
$ 5,000,000	**$ 5,000,000**	$ -	$ -	$ -	AB 2928 - Transportation Relief
3,192,002	**3,192,002**	-	-	4,635	City Redevelopment Administration
1,472,076	**1,472,076**	-	-	-	Community Development Block Grant
14,148,903	**14,148,903**	-	6,850,531	716,858	Convention Center Complex
2,010,985	**2,010,985**	-	678,451	-	Energy Conservation Program
3,953,319	**4,153,319**		300,000	224,540	Environmental Growth - 1/3
7,815,000	**10,315,000**	-	-	547,559	Environmental Growth - 2/3
2,574,898	**2,574,898**	-	-	-	Facilities Financing
8,400,188	**8,400,188**	-	500,000	102,515	Fire/Emergency Medical Services Transport Program
1,703,135	**1,703,135**	-	-	80,854	Fire and Lifeguard Facilities
24,117,687	**24,117,687**	-	-	-	Gas Tax
681,048	**681,048**	-	-	218,824	Library Grant Funds
213,866	**213,866**	-	-	18,281	Los Peñasquitos Canyon Preserve
-	**1,097,595**	-	-	-	Mission Bay Improvements Fund
2,817,033	**2,817,033**	-	-	370,215	Municipal Parking Garages
4,339,198	**4,339,198**	-	505,490	107,733	New Convention Facility
9,903,308	**9,903,308**	-	1,750,000	282,316	Office of the CIO
21,195,335	**21,195,335**	-	7,520,345	1,865,002	PETCO Park
9,110,663	**9,110,663**	-	-	1,199,069	Police Decentralization
30,000	**30,000**	-	234,966	-	Public Art
15,243,008	**15,993,008**	-	-	332,005	QUALCOMM Stadium
-	**1,097,595**	-	-	-	Regional Park Improvements Fund
3,088,282	**3,088,282**	-	-	1,953,295	Seized and Forfeited Assets
900,574	**900,574**	-	250,000	333,822	Solid Waste Local Enforcement Agency
874,126	**874,126**	-	-	38,153	Special Districts Administration
71,092,554	**71,092,554**	-	5,506,125	-	Special Promotional Programs
6,046,746	**6,046,746**	-	-	-	Storm Drain
15,967,771	**42,327,539**	-	-	-	TransNet
4,113,932	**4,113,932**	-	-	2,071,440	Trolley Extension Reserve
1,536,964	**56,536,964**	-	-	-	Undergrounding Utility District
1,387,904	**1,387,904**	-	-	133,624	Unlicensed Driver Vehicle Impound
$ 242,930,505	**$ 329,935,463**	**$ -**	**$ 24,095,908**	**$ 10,600,740**	**TOTAL**
					Enterprise Funds
$ 3,140,032	**$ 4,140,032**	$ -	$ 3,591,859	$ 3,771,431	Airports
61,329,364	**61,329,364**	50,000	2,550,000	4,553,739	Development Services
11,690,024	**11,690,024**	1,146,941	8,880,814	5,806,537	Golf Course
24,452,777	**24,452,777**	-	-	(8,451)	Recycling
36,466,880	**42,923,880**	500,000	8,065,655	-	Refuse Disposal
374,430,740	**413,935,572**	-	36,399,847	28,415,025	Sewer
328,302,823	**359,354,930**	-	46,005,710	17,175,474	Water
$ 839,812,640	**$ 917,826,579**	**$ 1,696,941**	**$ 105,493,885**	**$ 59,713,755**	**TOTAL**
$ -	**$ 128,352,596**	**$ -**	**$ -**	**$ -**	**Capital Project Funds**
					Internal Service Funds
$ 18,697,055	**$ 18,697,055**	$ -	$ -	$ 1,717,409	Central Stores
6,948,990	**6,948,990**	-	3,632,093	196,223	Balboa Park Improvements Fund
25,429,887	**25,429,887**	-	-	-	Engineering and Capital Projects - Water/Wastewater
41,264,881	**41,264,881**	8,465,069		48,698,749	Equipment Division
4,355,101	**4,355,101**	-	-	513,219	Publishing Services
9,968,285	**9,968,285**	1,983,020	-	186,857	Risk Management
$ 106,664,199	**$ 106,664,199**	**$ 10,448,089**	**$ 3,632,093**	**$ 51,312,457**	**TOTAL**
					Other Funds
$ 39,470,593	**$ 39,470,593**	$ -	$ -	$ (39,470,593)	City Employees' Retirement System
438,300	**438,300**	-	-	2,754,336	Open Space Park Facilities
$ 39,908,893	**$ 39,908,893**	**$ -**	**$ -**	**$ (36,716,257)**	**TOTAL**
$ 2,262,656,035 [4]	**$ 2,555,927,528**	**$ 12,145,030**	**$ 133,221,886**	**$ 86,995,863**	**GROSS TOTAL COMBINED BUDGET**
$ -	**$ -**	**$ -**	**$ 52,362,106**	**$ -**	[1] Unappropriated Reserve

SCHEDULE VI
SUMMARY OF EXPENDITURES BY CATEGORY BY FUND

Fund Type / Title	Salaries and Wages	Fringe Benefits	Subtotal Personnel Expense	Supplies and Services
GENERAL FUND	**$ 495,843,494**	**$ 252,902,759**	**$ 748,746,253**	**$ 201,615,822**
Debt Service and Tax Funds				
Bond Interest and Redemption	$ -	$ -	**$ -**	$ 2,329,935
Tax Anticipation Notes	-	-	**-**	2,130,000
Zoological Exhibits	-	-	**-**	7,676,765
TOTAL	**$ -**	**$ -**	**$ -**	**$ 12,136,700**
Special Revenue Funds				
AB 2928 - Transportation Relief	$ -	$ -	**$ -**	$ 5,000,000
City Redevelopment Administration	1,950,364	922,809	**2,873,173**	248,852
Community Development Block Grant	840,424	428,734	**1,269,158**	202,756
Convention Center Complex	-	-	**-**	14,148,903
Energy Conservation Program	679,688	318,622	**998,310**	594,189
Environmental Growth - 1/3	-	-	**-**	2,886,872
Environmental Growth - 2/3	-	-	**-**	10,315,000
Facilities Financing	1,134,276	528,117	**1,662,393**	806,001
Fire/Emergency Medical Services Transport Program	5,018,036	2,546,333	**7,564,369**	556,298
Fire and Lifeguard Facilities Fund	-	-	**-**	1,703,135
Gas Tax	-	-	**-**	24,117,687
Library Grant Funds	394,494	208,776	**603,270**	77,675
Los Peñasquitos Canyon Preserve	104,861	55,504	**160,365**	52,598
Mission Bay Improvements Fund	-	-	**-**	1,097,595
Municipal Parking Garages	192,820	96,559	**289,379**	2,300,593
New Convention Facility	50,000	-	**50,000**	4,289,198
Office of the CIO	5,484,099	2,576,717	**8,060,816**	1,369,982
PETCO Park	111,600	49,255	**160,855**	21,029,639
Police Decentralization	-	-	**-**	9,110,448
Public Art	-	-	**-**	27,000
QUALCOMM Stadium	2,292,087	650,880	**2,942,967**	11,549,996
Regional Park Improvements Fund	-	-	**-**	1,097,595
Seized and Forfeited Assets	-	-	**-**	1,250,038
Solid Waste Local Enforcement Agency	396,654	183,470	**580,124**	293,811
Special Districts Administration	431,096	199,518	**630,614**	183,112
Special Promotional Programs	468,298	226,757	**695,055**	70,337,147
Storm Drain	-	-	**-**	6,046,746
TransNet	-	-	**-**	42,327,539
Trolley Extension Reserve	-	-	**-**	4,113,932
Undergrounding Utility District	689,772	313,156	**1,002,928**	55,442,229
Unlicensed Driver Vehicle Impound	797,904	-	**797,904**	430,000
TOTAL	**$ 21,036,473**	**$ 9,305,207**	**$ 30,341,680**	**$ 293,006,566**
Enterprise Funds				
Airports	$ 906,345	$ 474,870	**$ 1,381,215**	$ 2,456,458
Development Services	34,271,253	16,091,048	**50,362,301**	6,350,575
Golf Course	3,956,656	2,206,198	**6,162,854**	4,061,744
Recycling	7,815,360	4,165,987	**11,981,347**	10,200,449
Refuse Disposal	10,167,726	5,216,438	**15,384,164**	23,351,693
Sewer	63,231,152	29,997,715	**93,228,867**	285,116,655
Water	50,372,788	23,824,420	**74,197,208**	263,788,792
TOTAL	**$ 170,721,280**	**$ 81,976,676**	**$ 252,697,956**	**$ 595,326,366**
Capital Project Funds	**$ -**	**$ -**	**$ -**	**$ 128,252,596**
Internal Service Funds				
Central Stores	$ 837,732	$ 491,777	**$ 1,329,509**	$ 17,130,735
Balboa Park Improvements Fund	-	-	**-**	6,948,990
Engineering and Capital Projects - Water/Wastewater	11,408,524	5,072,519	**16,481,043**	4,396,176
Equipment Division	8,836,600	4,650,795	**13,487,395**	6,658,633
Publishing Services	1,217,715	729,684	**1,947,399**	2,232,068
Risk Management	3,316,041	1,656,657	**4,972,698**	4,192,845
TOTAL	**$ 25,616,612**	**$ 12,601,432**	**$ 38,218,044**	**$ 41,559,447**
Other Service Funds				
City Employees' Retirement Sytem	$ 4,410,146	$ 2,018,312	**$ 6,428,458**	$ 31,694,985
Open Space Park Facilities	$ -	$ -	**$ -**	$ 438,300
TOTAL	**$ 4,410,146**	**$ 2,018,312**	**$ 6,428,458**	**$ 32,133,285**
GROSS TOTAL COMBINED BUDGET EXPENDITURES	**$ 717,628,005**	**$ 358,804,386**	**$ 1,076,432,391**	**$ 1,304,080,782**
Percent of Total	**28.1%**	**14.0%**	**42.1%**	**51.0%**

SCHEDULE VI
SUMMARY OF EXPENDITURES BY CATEGORY BY FUND

Data Processing	Energy and Utilities	Equipment Outlay	Subtotal Non-Personnel Expense	Total Expenditures	Fund Type / Title
$ 30,573,541	**$ 25,695,465**	**$ 14,572,017**	**$ 272,456,845**	**$ 1,021,203,098**	**GENERAL FUND**
					Debt Service and Tax Funds
$ -	$ -	$ -	**$ 2,329,935**	**$ 2,329,935**	Bond Interest and Redemption
-	-	-	**2,130,000**	**2,130,000**	Tax Anticipation Notes
-	-	-	**7,676,765**	**7,676,765**	Zoological Exhibits
$ -	**$ -**	**$ -**	**$ 12,136,700**	**$ 12,136,700**	**TOTAL**
					Special Revenue Funds
$ -	$ -	$ -	**$ 5,000,000**	**$ 5,000,000**	AB 2928 - Transportation Relief
53,869	15,830	278	**318,829**	**3,192,002**	City Redevelopment Administration
162	-	-	**202,918**	**1,472,076**	Community Development Block Grant
-	-	-	**14,148,903**	**14,148,903**	Convention Center Complex
370,746	17,362	30,378	**1,012,675**	**2,010,985**	Energy Conservation Program
624	1,265,823	-	**4,153,319**	**4,153,319**	Environmental Growth - 1/3
-	-	-	**10,315,000**	**10,315,000**	Environmental Growth - 2/3
95,353	8,375	2,776	**912,505**	**2,574,898**	Facilities Financing
44,988	17,329	217,204	**835,819**	**8,400,188**	Fire/Emergency Medical Services Transport Program
-	-	-	**1,703,135**	**1,703,135**	Fire and Lifeguard Facilities Fund
-	-	-	**24,117,687**	**24,117,687**	Gas Tax
103	-	-	**77,778**	**681,048**	Library Grant Funds
112	791	-	**53,501**	**213,866**	Los Peñasquitos Canyon Preserve
-	-	-	**1,097,595**	**1,097,595**	Mission Bay Improvements Fund
8,278	183,783	35,000	**2,527,654**	**2,817,033**	Municipal Parking Garages
-	-	-	**4,289,198**	**4,339,198**	New Convention Facility
195,212	172,702	104,596	**1,842,492**	**9,903,308**	Information Technology and Communications
92	4,749	-	**21,034,480**	**21,195,335**	PETCO Park
-	215	-	**9,110,663**	**9,110,663**	Police Decentralization
3,000	-	-	**30,000**	**30,000**	Public Art
80,181	1,353,164	66,700	**13,050,041**	**15,993,008**	QUALCOMM Stadium
-	-	-	**1,097,595**	**1,097,595**	Regional Park Improvements Fund
-	14,944	1,823,300	**3,088,282**	**3,088,282**	Seized and Forfeited Assets
22,971	3,668	-	**320,450**	**900,574**	Solid Waste Local Enforcement Agency
54,549	3,846	2,005	**243,512**	**874,126**	Special Districts Administration
51,230	8,122	1,000	**70,397,499**	**71,092,554**	Special Promotional Programs
-	-	-	**6,046,746**	**6,046,746**	Storm Drain
-	-	-	**42,327,539**	**42,327,539**	TransNet
-	-	-	**4,113,932**	**4,113,932**	Trolley Extension Reserve
51,299	4,302	36,206	**55,534,036**	**56,536,964**	Undergrounding Utility District
-	-	160,000	**590,000**	**1,387,904**	Unlicensed Driver Vehicle Impound
$ 1,032,769	**$ 3,075,005**	**$ 2,479,443**	**$ 299,593,783**	**$ 329,935,463**	**TOTAL**
					Enterprise Funds
$ 83,673	$ 200,827	$ 17,859	**$ 2,758,817**	**$ 4,140,032**	Airports
3,358,177	861,168	397,143	**10,967,063**	**61,329,364**	Development Services
80,227	992,549	392,650	**5,527,170**	**11,690,024**	Golf Course
1,017,816	86,584	1,166,581	**12,471,430**	**24,452,777**	Recycling
1,733,707	1,550,001	904,315	**27,539,716**	**42,923,880**	Refuse Disposal
14,949,227	18,384,471	2,256,352	**320,706,705**	**413,935,572**	Sewer
11,877,849	8,321,888	1,169,193	**285,157,722**	**359,354,930**	Water
$ 33,100,676	**$ 30,397,488**	**$ 6,304,093**	**$ 665,128,623**	**$ 917,826,579**	**TOTAL**
$ -	**$ -**	**$ -**	**$ 128,252,596**	**$ 128,252,596**	**Capital Project Funds**
					Internal Service Funds
$ 120,293	$ 116,518	$ -	**$ 17,367,546**	**$ 18,697,055**	Central Stores
-	-	-	**6,948,990**	**6,948,990**	Balboa Park Improvements Fund
3,994,397	170,500	387,771	**8,948,844**	**25,429,887**	Engineering and Capital Projects - Water/Wastewater
440,879	7,470,444	13,207,530	**27,777,486**	**41,264,881**	Equipment Division
99,828	75,806	-	**2,407,702**	**4,355,101**	Publishing Services
774,860	23,882	4,000	**4,995,587**	**9,968,285**	Risk Management
$ 5,430,257	**$ 7,857,150**	**$ 13,599,301**	**$ 68,446,155**	**$ 106,664,199**	**TOTAL**
					Internal Service Funds
$ 1,262,860	$ 73,116	$ 11,174	**$ 33,042,135**	**$ 39,470,593**	City Employees' Retirement Sytem
$ -	$ -	$ -	**$ 438,300**	**$ 438,300**	Open Space Park Facilities
$ 1,262,860	**$ 73,116**	**$ 11,174**	**$ 33,480,435**	**$ 39,908,893**	**TOTAL**
$ 71,400,103	**$ 67,098,224**	**$ 36,966,028**	**$ 1,479,495,137**	**$ 2,556,927,528**	**GROSS TOTAL COMBINED BUDGET EXPENDITURES**
2.8%	**2.6%**	**1.5%**	**57.9%**	**100.0%**	Percent of Total

SCHEDULE VII
MAINTENANCE ASSESSMENT DISTRICT EXPENDITURE SUMMARY

	POSITIONS	PERSONNEL EXPENSE	NON-PERSONNEL EXPENSE	FY 2007 ADOPTED BUDGET
Assessment District Management	9.00	$ 794,868	$ 997,084	$ 1,791,952
Adams Avenue	0.00	-	53,198	53,198
Bay Terraces - Honey Drive	0.02	1,742	24,096	25,838
Bay Terraces - Parkside	0.05	4,351	51,386	55,737
Bird Rock	0.00	-	183,298	183,298
Black Mtn Ranch South	1.00	87,019	984,235	1,071,254
Calle Cristobal	0.20	17,403	336,353	353,756
Campus Point	0.05	4,351	36,642	40,993
Carmel Mountain Ranch	0.30	26,105	609,792	635,897
Carmel Valley	1.85	160,982	2,225,847	2,386,829
Carmel Valley Neighborhood #10	0.30	26,105	508,509	534,614
CED Management	0.00	-	193,255	193,255
Central Commercial	0.00	-	339,550	339,550
City Heights	0.00	-	482,118	482,118
College Heights	0.00	-	439,653	439,653
Coral Gate	0.25	21,754	188,120	209,874
Coronado View	0.03	2,611	33,176	35,787
Del Mar Terrace	0.00	-	294,162	294,162
Downtown PBID	0.00	-	5,803,550	5,803,550
Eastgate Technology Park	0.20	17,403	283,180	300,583
El Cajon Boulevard	0.40	34,807	437,723	472,530
First SD River Imp Project	0.40	34,806	261,292	296,098
Gateway Center East	0.20	17,403	259,847	277,250
Hillcrest	0.05	4,351	29,918	34,269
Kings Row	0.03	2,611	11,066	13,677
La Jolla Village Drive	0.15	13,052	101,172	114,224
Liberty Station/NTC	0.00	-	208,636	208,636
Linda Vista Community	0.25	21,754	222,422	244,176
Little Italy	0.00	-	614,960	614,960
Mira Mesa	0.80	69,616	1,338,213	1,407,829
Miramar Ranch North	1.00	87,017	2,270,900	2,357,917
Mission Boulevard	0.05	4,351	148,020	152,371
Newport Avenue	0.00	-	53,094	53,094
North Park	0.42	36,548	759,801	796,349
Ocean View Hills	0.61	53,081	1,041,374	1,094,455
Otay International Center	0.50	43,511	403,841	447,352
Pacific Highlands Ranch	0.15	13,053	227,531	240,584
Park Village	0.35	30,456	534,594	565,050
Penasquitos East	0.50	43,511	423,913	467,424
Rancho Bernardo	0.50	43,511	666,931	710,442
Rancho Encantada	0.04	3,481	183,577	187,058
Remington Hills	0.00	-	84,364	84,364
Robinhood Ridge	0.14	12,184	135,538	147,722
Sabre Springs	0.30	26,105	269,870	295,975
Scripps/Miramar Ranch	1.00	87,017	987,507	1,074,524
Stonecrest Village	0.75	65,264	964,707	1,029,971
Street Light District #1	0.00	-	622,544	622,544
Talmadge	0.08	6,962	214,663	221,625
Tierrasanta	1.00	87,017	1,758,829	1,845,846
Torrey Highlands	1.00	87,019	518,595	605,614
Torrey Hills	1.00	87,017	2,162,195	2,249,212
University Heights	0.05	4,351	72,373	76,724
Washington Street	0.05	4,351	120,331	124,682
Webster-Federal Boulevard	0.07	6,091	95,883	101,974
TOTAL EXPENDITURE	25.09	$ 2,194,992	$ 32,273,428	$ 34,468,420

CITY OF SAN DIEGO

FISCAL YEAR 2007 ANNUAL BUDGET

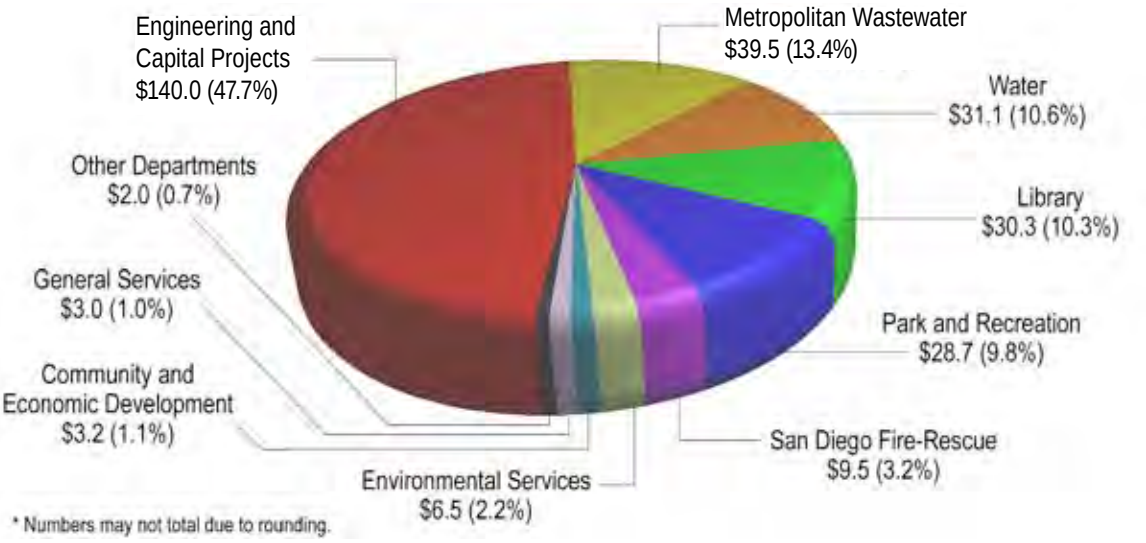
CAPITAL IMPROVEMENTS PROGRAM



Water Boards Vol. 1-3
01627

Capital Improvements Program

TOTAL CIP BUDGET
Fiscal Year 2007 Budget – $293.7 Million
(In Millions)



- *$95.9 million or 25% decrease from the Annual Fiscal Year 2006 Capital Improvements Program (CIP) budget*
- *$4 billion identified in total CIP project costs, through Fiscal Year 2017*
- *24% of CIP budget consists of Water and Sewer projects*
- *20% of CIP budget consists of Library and Park and Recreation projects*

The Capital Improvements Program (CIP) budget supports construction projects, such as the development of park land, the construction of sewer pump plants, the acquisition of land for City use, the installation of traffic signals or street lighting systems, or the construction and remodeling of City facilities. These monies are derived from various sources, including sewer and water fees, a one half-cent local sales tax for transportation improvements (TransNet), development impact fees, State and federal grants, and the issuance of bonds for very large projects.

The Fiscal Year 2007 Annual CIP Budget totals $293.7 million, which is a decrease of $95.9 million or 25 percent from the Fiscal Year 2006 Annual CIP Budget of $389.6 million. This decrease is primarily due to the City's non-participation in the bond market as a result of the 2003-2005 fiscal year audits not being issued. The Mayor foresees access to the bond market by February 2007.

Several of the larger projects within the City's Capital Improvements Program are phase funded, allowing larger projects to be budgeted, appropriated, and contracted for in an efficient manner that maximizes the City's use of available funds. This funding method allows the City to better match revenue flows with actual expenditure plans. Additionally, the majority of CIP projects include components to meet the requirements for the Americans with Disabilities Act (ADA). ADA compliance requirements are included in numerous project types such as street resurfacing, architectural barrier removal (i.e. curb cuts), sidewalk improvements, and tot lots.



HIGHLIGHTS OF THE FISCAL YEAR 2007 ANNUAL CIP BUDGET BY DEPARTMENT:

The Community and Economic Development Department is budgeted for $3.2 million: $1,500,000 is for downtown parking projects and $1,491,326 is funded by Community Development Block Grants (CDBG) for the removal of architectural barriers that bar access for the disabled such as sidewalk curbs and certain doorways.

The Engineering and Capital Projects Department has a Fiscal Year 2007 CIP budget of $140 million. Part of the department's CIP budget includes $55 million from the Undergrounding Surcharge Fund which is used in part for the utilities undergrounding of new projects, as well as providing for underground conversion projects to augment the California Public Utilities Commission Rule 20A; and for projects that effect City-owned street lighting and resurfacing of roadways associated with the undergrounding of utilities. Other significant allocations of the department CIP budget include:

- $10.8 million for the construction of the North Harbor Drive Bridge over Navy Estuary
- $8.3 million for the construction of El Camino Real from San Dieguito Road to Via de la Valle
- $4.9 million for improvements to the Palm Avenue/Interstate 805 Interchange
- $3.0 million for the construction of the Bayshore Bikeway
- $2.3 million for various Citywide Traffic Control projects

The Environmental Services Department is budgeted for $6.5 million. Included in the Fiscal Year 2007 CIP budget is a $1 million increase in the West Miramar Phase II CIP and the $1.5 million addition to the South Miramar Slopes CIP.

General Services Capital Improvements Program 2007 budget is $3 million: $1,000,000 for the resurfacing of city streets: $250,000 is for replacement and reconstruction of sidewalks.

The Library Department is budgeted for $30.3 million, which includes anticipated State, federal, local, and private funding. The majority of the projects in the Library Department's Capital Improvement Budget are



part of the 21st Century Library System/ Library Department Facility Improvements Program. The financing plan for this program, estimated at $312.3 million, was approved by the City Council on November 18, 2002, and includes funding from City bond proceeds, Redevelopment Agency contributions, Development Impact and Facilities Benefit Assessment Fees, State, County, and federal grants, City funds, and a variety of other grants and private donations. However, projects in the 21st Century Library Program scheduled to be funded by bond proceeds are currently unfunded (for construction) and completion is contingent upon the City's ability to enter the bond market. Preliminary planning and design activities for these projects will continue to be performed as funding is available.

Projects that are beginning design or closing out in Fiscal Year 2007 are budgeted as follows:

- Mission Hills-Hillcrest Library: $350,000 from Developer Impact Fees for design.
- Otay Mesa/Nestor Library: $75,000 from Developer Impact Fees for project completion.
- San Carlos Library: $200,000 from Developer Impact Fees for design.

Project construction activity for Fiscal Year 2007 includes:

- Serra Mesa/Kearny Mesa Library opening in fall of 2006.
- North University Community Library at Nobel Park opening winter of 2006.
- Beginning Phase 2 construction of the Logan Heights Library on a City Schools site between Logan Elementary and Memorial Junior High. Construction completion is expected in 2008.

The three libraries indicated above have an operating budget for Fiscal Year 2007.

The Fiscal Year 2007 Annual Budget for the Metropolitan Wastewater Department (MWWD) is approximately $39.5 million; the majority of the budget is $12 million for pipeline rehabilitation and $8.7 million for sewer main replacements. The Fiscal Year 2007 Annual CIP Budget for the Metropolitan Wastewater Department does not include any financing in Fiscal Year 2007. MWWD staff is in the process of conducting a rate analysis and is preparing the necessary documentation for a return to the bond market or the use of an alternative financing mechanism during Fiscal Year 2007. If the Department is successful, it will, as part of that process, return to the Mayor and City Council and request an amendment to the Fiscal Year 2007 Annual Appropriation Ordinance to include additional appropriations in the Fiscal Year 2007 Annual CIP Budget.

The Park and Recreation Department CIP budget is $28.7 million. The projects are funded from a variety of sources including Facilities Benefit Assessment Fees, Park Development Fees, Development Impact Fees, State and federal grants, City funds and other sources. Projects include: play area upgrades, joint use fields, roof reconstruction, accessibility improvements, comfort stations, picnic shelters, Balboa Park and Mission Bay Park improvements, sports field and security lighting, and new park development.

The Police Department has no new CIP project funding for Fiscal Year 2007. The construction of the Northwestern Area Station will be completed in Fiscal Year 2007. The facility will house a police command and a light vehicle maintenance facility and will serve the northwest area of the City in the Carmel Valley and adjacent community plan areas. This project will be accomplished with previously allocated funds reflected in the CIP Projects Listing as Continuing Appropriations.

The Fiscal Year 2007 Annual Budget for San Diego Fire-Rescue is $9.5 million. The funded projects include:

- $6.03 million funded by the Facilities Benefit Assessment for Fire Station 47, which serves the Pacific Highlands Ranch community.
- $1 million funded by the Mission Bay Improvement Fund for the Lifeguard Headquarters Boating Dock
- $1.50 million funded by the Facilities Benefit Assessment for Fire Station 48, which serves the Black Mountain Ranch North community.
- $896,445 funded by the Facilities Benefit Assessment for a new fire station that will serve the Otay Mesa and Otay Mesa/Nestor communities.
- $96,500 funded by the Uptown Developer Impact Fee fund for Fire Station 5 (Hillcrest) and Fire Station 8 (Mission Hills) for facility improvements.

The Fire and Lifeguard Facility Improvements Project, approved by Ordinance O-19054 and Resolution R-296359 in April 2002, is currently unfunded and is contingent upon the City's ability to enter the bond market. The remaining project cost is currently estimated at $92 million, of which $61 million is for Fire projects and $31 million is for Lifeguard projects. For many of these projects only the planning and other preliminary activities have been performed to date. The total project cost for each Fire and Lifeguard facility will be revised and the schedule for the design and construction will be established once the scope of work is approved and bonds are approved for issuance.



The Fiscal Year 2007 Annual CIP Budget for the Water Department is approximately $31.1 million and reflects the primary focus on the continued funding of the upgrade and expansion of the water system. The

department CIP Budget ensures a reliable water supply and includes projects contained in the Compliance Order from the California Department of Health Services. These projects will meet the requirements of the federal Safe Drinking Act and ensure the needed rehabilitation of aging infrastructure. The following are major projects for Fiscal Year 2007:

- $1.0 million for Seismic Upgrades
- $8.0 million for Water Main Replacements
- $1.7 million for Alvarado Water Treatment Plant Expansion
- $23.2 million for Miramar Water Treatment Plant, with *$22.2 million phase funded
- $2.2 million for Rancho Bernardo Reservoir Upgrade
- $2.0 million for Security Upgrades
- $0.27 million for Rancho Peñasquitos Pump Station

* Under the phase funding guidelines, projects are budgeted, appropriated, and contracted for by phase making pursuit of each phase contingent upon availability of funds. A single large project (facility or pipeline, for example) could be broken into phases in order to maximize the City's use of available funds.

FISCAL YEAR 2007 CAPITAL IMPROVEMENTS PROGRAM BUDGET LISTING

CIP No.	Project Description	Revenue Source	Expended/ Encumbered	Continuing Appropriation	FY2007 Budget	Future Fiscal Years	Total Project Cost
Community/Economic Development							
390100	Talmadge Streetscape and Lighting Improvements	Assessment District	$ -	$ -	$ 170,000	$ 200,000	
		Various	$ 25,000	$ 503,050	$ -	$ -	$ 898,050
390110	Switzer Canyon/30th Street Bridge Enhancement Program	Assessment District	$ -	$ -	$ 5,000	$ -	
		Unidentified Funding	$ -	$ -	$ -	$ 225,000	
		Various	$ 326	$ 58,260	$ -	$ -	$ 288,586
390130	Ocean Beach Commercial Revitalization - Newport Avenue	Unidentified Funding	$ -	$ -	$ -	$ 670,000	
		Various	$ -	$ 406,000	$ -	$ -	$ 1,076,000
390920	North Park Lighting Improvement Project	Various	$ 23,021	$ 301,579	$ -	$ -	$ 324,600
392070	North Park/University Avenue - Streetscape Improvements	Unidentified Funding	$ -	$ -	$ -	$ 300,000	
		Various	$ 1,571,500	$ 395,000	$ -	$ -	$ 2,266,500
392090	El Cajon Boulevard Commercial Revitalization Interstate 805 to 54th Street	Assessment District	$ -	$ -	$ 60,000	$ 60,000	
		Unidentified Funding	$ -	$ -	$ -	$ 477,192	
		Various	$ 1,709,791	$ 461,488	$ -	$ -	$ 2,768,471
392100	City Heights/University Avenue - Streetscape Improvements	Unidentified Funding	$ -	$ -	$ -	$ 600,000	
		Various	$ 1,052,495	$ 25,000	$ -	$ -	$ 1,677,495
392130	Hillcrest Streetscape Improvements - University Avenue and Normal Street	Unidentified Funding	$ -	$ -	$ -	$ 437,805	
		Various	$ 951,400	$ 432,729	$ -	$ -	$ 1,821,934
392170	Annual Allocation - Removal of Architectural Barriers - CDBG Funded	CDBG	$ -	$ -	$ 1,491,326	$ 8,947,956	$ 10,439,282
392200	North Ocean Beach - Streetscape Enhancement	Unidentified Funding	$ -	$ -	$ -	$ 343,000	
		Various	$ 815,000	$ 70,000	$ -	$ -	$ 1,228,000
392350	Border Infrastructure Study (SB 207)	Unidentified Funding	$ -	$ -	$ -	$ 100,000	
		Various	$ 100,000				$ 200,000
392360	25th Street Walkable Community Demonstration Project	Unidentified Funding	$ -	$ -	$ -	$ 488,850	
		Various	$ 224,506	$ 14,494	$ -	$ -	$ 727,850
398030	Annual Allocation - Downtown Parking Projects	Other Funding	$ -	$ -	$ 1,500,000	$ 12,000,000	$ 13,500,000
Community/Economic Development Total					***$ 3,226,326***	*$ 24,849,803*	***$ 37,216,768***
Development Services							
580010	Annual Allocation - New Development	Unidentified Funding	$ -	$ -	$ -	$ 1,425,000	$ 1,425,000
Development Services Total					*$ -*	*$ 1,425,000*	***$ 1,425,000***
Engineering & Capital Projects							
121270	Storm Station N Improvements	Unidentified Funding	$ -	$ -	$ -	$ 185,000	
		Various	$ 1,881,584	$ 4,082	$ -	$ -	$ 2,070,666
121510	Tijuana River Valley Channel Study	Various	$ -	$ 100,000	$ -	$ -	$ 100,000
121520	Famosa Slough Salt Marsh Restoration	TransNet Fund	$ -	$ -	$ 40,000	$ -	
		Unidentified Funding	$ -	$ -	$ -	$ 72,000	
		Various	$ 176,000	$ -	$ -	$ -	$ 288,000
370200	Annual Allocation - ADA Retrofitting of City Facilities	Unidentified Funding	$ -	$ -	$ -	$ 14,000,000	$ 14,000,000
370280	Undergrounding of City Utilities	Utility Surcharge	$ -	$ -	$ 55,000,000	$ 380,700,000	$ 435,700,000
372000	Consultant Services/Right-Of-Way Projects	Capital Outlay Fund/Sales Tax	$ -	$ -	$ 20,000	$ 200,000	$ 220,000
379000	City Administration Building Fire Protection and Life Safety Improvement	Unidentified Funding	$ -	$ -	$ -	$ 4,000,000	
		Various	$ 1,198,000	$ -	$ -	$ -	$ 5,198,000
392160	Washington Street Improvements - Phase II	Unidentified Funding	$ -	$ -	$ -	$ 435,000	
		Various	$ 527,500	$ 489,000	$ -	$ -	$ 1,451,500
392330	Reo Drive Streetscape	Unidentified Funding	$ -	$ -	$ -	$ 190,885	
		Various	$ 542,223	$ 459,115	$ -	$ -	$ 1,192,223
522090	Rosecrans Street Corridor Improvements	Various	$ 87,286	$ 2,219,714	$ -	$ -	$ 2,307,000
522930	Street Lights - Citywide	TransNet Commercial Paper	$ -	$ -	$ -	$ -	
		TransNet Fund	$ -	$ -	$ 200,000	$ 300,000	
		Unidentified Funding	$ -	$ -	$ -	$ 9,700,000	$ 10,200,000
523020	Regents Road - AT&SF Railroad Bridge to 100 Feet North of Lahitte Court	TransNet Commercial Paper	$ -	$ -	$ -	$ -	
		TransNet Fund	$ -	$ -	$ -	$ 522,426	
		Unidentified Funding	$ -	$ -	$ -	$ 3,212,922	

CIP No.	Project Description	Revenue Source	Expended/ Encumbered	Continuing Appropriation	FY2007 Budget	Future Fiscal Years	Total Project Cost
		Various	$ -	$ 53,652	$ -	$ -	$ 3,789,000
523100	Tierrasanta Median Improvements	Unidentified Funding	$ -	$ -	$ -	$ 84,000	
		Various	$ 1,200,000	$ -	$ -	$ -	$ 1,284,000
523110	Interstate 5/State Route 56 North Freeway Connectors	Facilities Benefit Assessment	$ -	$ -	$ -		
						$ 6,700,676	
		Various	$ 3,086,622	$ 150,000	$ -	$ -	$ 9,937,298
523380	Beach Access Reconstruction	Capital Outlay Fund/Sales Tax	$ -	$ -	$ 30,000		
						$ 300,000	
		Various	$ 300	$ -	$ -	$ -	$ 330,300
523470	Division Street - Interstate 5 to 43rd Street	TransNet Fund	$ -	$ -	$ -	$ 4,035,040	
		Unidentified Funding	$ -	$ -	$ -	$ 1,708,000	
		Various	$ 278,436	$ -	$ -	$ -	$ 6,021,476
523490	Interstate 8/Fairmount Avenue/Mission Gorge Road Interchange Improvements	Unidentified Funding	$ -	$ -	$ -		
						$ 750,000	$ 750,000
523680	Regents Road - 100 Feet North of Lahitte Court to Governor Drive	TransNet Commercial Paper	$ -	$ -	$ -		
						$ -	
		TransNet Fund	$ -	$ -	$ -	$ 127,500	
		Unidentified Funding	$ -	$ -	$ -	$ 991,460	
		Various	$ -	$ 53,652	$ -	$ -	$ 1,172,612
523720	Genesee Avenue - Widen Interstate 5 Crossing	Facilities Benefit Assessment	$ -	$ -	$ 1,000,000	$ 17,800,000	
		Unidentified Funding			$ -	$ 85,700,000	
		Various	$ 4,910,306	$ 589,694	$ -	$ -	$ 110,000,000
523890	Camino Ruiz - Gold Coast Drive to Jade Coast and Miralani Drive to Miramar Road	Facilities Benefit Assessment	$ -	$ -	$ 17,000		
						$ 2,322,000	
		Various	$ 23,151	$ -	$ -	$ -	$ 2,362,151
523920	Carroll Canyon Road - Sorrento Valley Road to Scranton Road	Unidentified Funding	$ -	$ -	$ -		
						$ 21,754,000	
		Various	$ 4,308,000	$ 6,438,000	$ -	$ -	$ 32,500,000
523960	State Route 905 - Right-of-Way Acquisition/Protection	Various	$ 6,185,537	$ 53,948,545	$ -		
						$ -	$ 60,134,082
524010	Camino Ruiz, Santaluz to Camino del Norte - Street Improvements	Facilities Benefit Assessment	$ -	$ -	$ 1,891,896		
						$ 2,649,493	
		Various	$ -	$ 11,355,570	$ -	$ -	$ 15,896,959
524020	Camino Ruiz, Santaluz to Resort Street - Wildlife Crossing	Facilities Benefit Assessment	$ -	$ -	$ 5,499,920		
						$ -	$ 5,499,920
524030	Camino Ruiz, San Dieguito Road to Carmel Valley Road - Street Improvements	Facilities Benefit Assessment	$ -	$ -	$ -		
						$ 5,556,500	
		Various	$ 9,423,132	$ 7,563,930	$ -	$ -	$ 22,543,562
524040	Camino Ruiz, San Dieguito Road to Carmel Valley Road - Wildlife Crossing	Facilities Benefit Assessment	$ -	$ -	$ 5,959,840		
						$ -	$ 5,959,840
524060	Thorn Street Median Improvements	Unidentified Funding			$ -	$ 71,000	
		Various	$ 79,430	$ 165,770	$ -	$ -	$ 316,200
524090	43rd Street and Logan/National Avenue Intersection	TransNet Commercial Paper	$ -	$ -	$ -	$ -	
		TransNet Fund	$ -	$ -	$ -	$ 2,448,000	
		Unidentified Funding	$ -	$ -	$ -	$ 2,422,375	
		Various	$ 3,455,511				$ 8,325,886
524110	Carmel Mountain Road - Neighborhood 10 Boundary to Del Mar Mesa Road	Facilities Benefit Assessment	$ -	$ -	$ -		
						$ 2,700,000	
		Various		$ 4,487,000	$ -		$ 7,187,000
524170	Eastgate Mall - Miramar Road to San Diego Gas and Electric (SDG&E) Easement	Facilities Benefit Assessment	$ -	$ -	$ -		
						$ 2,550,000	
		Unidentified Funding	$ -	$ -	$ -	$ 150,000	
		Various	$ 687,653	$ -	$ -	$ -	$ 3,387,653
524210	Carroll Canyon Road - Interstate 15 to Maya Linda Road	TransNet Fund	$ -	$ -	$ -		
						$ 389,997	
		Various	$ 78,373	$ -	$ -	$ -	$ 468,370
524300	Napa Street Traffic Improvements	Unidentified Funding	$ -	$ -	$ -	$ 3,904,260	
		Various	$ 655,740	$ 940,000			$ 5,500,000
524360	National Avenue - State Route 15 to 43rd Street	TransNet Fund	$ -	$ -	$ -	$ 4,490,000	
		Unidentified Funding	$ -	$ -	$ -	$ 508,000	
		Various	$ 1,443,626	$ 172,377	$ -	$ -	$ 6,614,003
524550	State Route 163 and Friars Road	TransNet Fund	$ -	$ -	$ -	$ 2,107,902	
		Unidentified Funding	$ -	$ -	$ -	$ 77,778,162	
		Various	$ 2,810,527	$ 103,409	$ -	$ -	$ 82,800,000
524580	Genesee Avenue - Nobel Drive to State Route 52	Facilities Benefit Assessment	$ -	$ -	$ -	$ 21,230,000	
		State Grant	$ -	$ -	$ -	$ 172,000	
		Unidentified Funding	$ -	$ -	$ -	$ 300,000	

CIP No.	Project Description	Revenue Source	Expended/ Encumbered	Continuing Appropriation	FY2007 Budget	Future Fiscal Years	Total Project Cost
		Various	$ 1,448,600	$ -	$ -	$ -	$ 23,150,600
524610	Architectural Barriers Removal - Development Impact Fees (DIF) Funded	Various	$ 794,048	$ 481,938	$ -	$ -	$ 1,275,986
524660	Carmel Valley Road - Via Albutura to Camino Ruiz	Facilities Benefit Assessment	$ -	$ -	$ -	$ 4,500,000	
		Various	$ 2,674,667	$ -	$ -	$ -	$ 7,174,667
524790	El Camino Real - San Dieguito Road to Via de la Valle	Highway Bridge Replacement/Repair Fund	$ -	$ -	$ 8,300,000	$ -	
		Unidentified Funding	$ -	$ -	$ -	$ 6,299,310	
		Various	$ 1,599,290	$ 3,801,400	$ -	$ -	$ 20,000,000
524850	La Jolla Village Drive/Interstate 805 Interchange Ramps	Unidentified Funding	$ -	$ -	$ -	$ 6,364,000	
		Various	$ 2,039,908	$ 10,746,092	$ -	$ -	$ 19,150,000
524920	Del Sol Boulevard - Central	Unidentified Funding	$ -	$ -	$ -	$ 3,950,000	
		Various	$ 1,081	$ 2,048,919			$ 6,000,000
525030	Sports Arena Boulevard - Rosecrans Street to Midway Drive	Unidentified Funding	$ -	$ -	$ -	$ 1,063,879	
		Various	$ 378,110	$ 531	$ -	$ -	$ 1,442,520
525170	Carmel Valley Road - 300 Feet East of Portofino Drive to Del Mar	TransNet Fund	$ -	$ -	$ 1,030,000	$ -	
		Various	$ 6,993,896	$ 325,745	$ -	$ -	$ 8,349,641
525190	Bridge Rails - Citywide	Highway Bridge Replacement/Repair Fund	$ -	$ -	$ 400,000	$ 400,000	
		TransNet Commercial Paper	$ -	$ -	$ -	$ -	
		TransNet Fund	$ -	$ -	$ -	$ 100,000	
		Unidentified Funding	$ -	$ -	$ -	$ 4,000,000	$ 4,900,000
525450	Coastal Erosion Affecting City Streets	Unidentified Funding	$ -	$ -	$ -	$ 4,700,000	$ 4,700,000
525530	Saturn Boulevard - Palm Avenue to Coronado Avenue	Unidentified Funding	$ -	$ -	$ -	$ 1,115,955	
		Various	$ 314,816	$ 407			$ 1,431,178
525540	First Avenue Bridge over Maple Canyon - Rehabilitation	Highway Bridge Replacement/Repair Fund	$ -	$ -	$ 3,997,570	$ -	
		TransNet Commercial Paper	$ -	$ -	$ 514,000	$ -	
		Various	$ 1,211,499	$ 705,882	$ -	$ -	$ 6,428,951
525550	Georgia Street Bridge/University Avenue Separation Replacement	Highway Bridge Replacement/Repair Fund	$ -	$ -	$ -	$ 6,788,000	
		TransNet Commercial Paper	$ -	$ -	$ 281,000	$ -	
		TransNet Fund	$ -	$ -	$ 150,000	$ 1,670,500	
		Various	$ 723,802	$ 976,000			$ 10,589,302
525880	Streamview Drive Improvement - 54th Street to College Avenue	TransNet Commercial Paper	$ -	$ -	$ 250,000	$ -	
		TransNet Fund	$ -		$ -	$ 90,000	
		Unidentified Funding	$ -	$ -	$ -	$ 833,000	
		Various	$ 137,000	$ -	$ -	$ -	$ 1,310,000
525920	Aldine Drive and Fairmount Avenue - Slope Restoration	TransNet Fund	$ -	$ -	$ 400,000	$ 1,375,000	
		Unidentified Funding	$ -	$ -	$ -	$ 1,140,767	
		Various	$ 9,789	$ 100,000	$ -	$ -	$ 3,025,556
525940	Genesee Avenue - Interstate 5 to Eastgate Mall	Unidentified Funding	$ -	$ -	$ -	$ 125,000	
		Various	$ 63,491	$ 96,509			$ 285,000
525950	La Jolla Village Drive and Regents Road	Various	$ 314,789	$ 785,211	$ -	$ -	$ 1,100,000
526160	North Torrey Pines Road - Genesee Avenue to Torrey Pines Science Park	Facilities Benefit Assessment	$ -	$ -	$ 75,250	$ -	
		Various	$ 578	$ 1,074,422	$ -	$ -	$ 1,150,250
526400	Palm Avenue/Interstate 805 Interchange	Facilities Benefit Assessment	$ -	$ -	$ 4,950,000	$ 9,275,000	
		Various	$ 102,727	$ -	$ -	$ -	$ 14,327,727
526410	Triple Pipe Crossing - Dennery Road	Facilities Benefit Assessment	$ -	$ -	$ -	$ 775,101	$ 775,101
526420	Old Otay Mesa Road - Westerly	Facilities Benefit Assessment	$ -	$ -	$ -	$ 2,800,000	$ 2,800,000
526430	West Mission Bay Drive Bridge over San Diego River	TransNet Fund	$ -	$ -	$ -	$ 1,214,997	
		Unidentified Funding	$ -	$ -	$ -	$ 55,643,003	
		Various	$ 724,000	$ 9,600,000	$ -	0	$ 67,182,000
526530	Camino del Sur - Carmel Mountain Road to 1,600 Feet North of Park Village Road	Developer	$ -	$ -	$ -	$ 2,599,000	
		Facilities Benefit Assessment	$ -	$ -	$ -	$ 2,178,000	
		Unidentified Funding	$ -	$ -	$ -	$ 2,395,000	
		Various	$ 829,954	$ 1,798,046	$ -	$ -	$ 9,800,000
526540	Lisbon Street - Imperial Avenue to 217 Feet East of 71st Street	TransNet Fund	$ -	$ -	$ 45,000	$ -	

CIP No.	Project Description	Revenue Source	Expended/ Encumbered	Continuing Appropriation	FY2007 Budget	Future Fiscal Years	Total Project Cost
		Various	$ 1,479,362	$ -	$ -	$ -	$ 1,524,362
526570	Dennery Road - East	Developer	$ -	$ -	$ -	$ 728,100	
		Facilities Benefit Assessment	$ -	$ -	$ -	$ 590,270	$ 1,318,370
526640	Debt Service for TransNet Bond Funded Projects	TransNet Fund	$ -	$ -	$ 2,818,423	$ 2,350,340	$ 5,168,763
526710	Ocean Front Walk Reconstruction-San Fernando Place to Ventura Place	Unidentified Funding	$ -	$ -	$ -	$ 1,750,000	
		Various	$ 390,000	$ 200,000	$ -	$ -	$ 2,340,000
526740	Torrey Pines Road - Slope Reconstruction	Unidentified Funding	$ -	$ -	$ -	$ 790,000	
		Various	$ 246,220	$ 80,000	$ -	$ -	$ 1,116,220
526760	Mira Sorrento Place - Scranton Road to Vista Sorrento Parkway	Various	$ 12,234,853	$ -	$ -		
		TransNet Commercial Paper	$ -	$ -	$ 400,000	$ -	$ 12,634,853
526800	Regents Road - Executive Drive to Genesee Avenue	Unidentified Funding	$ -	$ -	$ -	$ 1,100,000	
		Various	$ 413,264	$ 2,822,956	$ -	0	$ 4,336,220
526810	Ocean View Hills Parkway Improvements	Various	$ 10,798,353	$ 411,090	$ -	$ -	$ 11,209,443
526821	Otay Truck Route Widening Phase III	Various	$ 780,000	$ 1,050,000	$ -	$ -	$ 1,830,000
526830	Debt Service for TransNet Commercial Paper Funded Projects	TransNet Fund	$ -	$ -	$ 10,757,345	$ 764,692	$ 11,522,037
526860	Del Mar Heights Road Median - Mango Drive to City Limits	Unidentified Funding	$ -	$ -	$ -	$ 300,000	
		Various	$ 195,756	$ 259,244	$ -	$ -	$ 755,000
526960	Pershing Drive/Redwood Street Intersection	Unidentified Funding	$ -	$ -	$ -	$ 1,022,516	
		Various	$ 77,484	$ -	$ -	$ -	$ 1,100,000
526970	State Route 905	Facilities Benefit Assessment	$ -	$ -	$ 4,000,000	$ -	
		Various	$ -	$ 248,000	$ -	$ -	$ 4,248,000
526990	Euclid Avenue Improvements - Home Avenue to Thorn Street	Various	$ 897,240	$ 120,000	$ -	$ -	$ 1,017,240
527000	Rancho Bernardo Street and Sidewalk Improvements	Unidentified Funding	$ -	$ -	$ -	$ 65,800	
		Various	$ 211,753	$ 81,247			$ 358,800
527030	State Route 56 - Debt Service	Various	$ 1,948,038	$ 1,113,992	$ -	$ -	$ 3,062,030
527060	Sea World Drive Widening and Interstate 5 Interchange Improvements	Unidentified Funding	$ -	$ -	$ -	$ 11,733,200	$ 11,733,200
527120	Del Mar Mesa Road - Carmel Country Road to Carmel Mountain Road	Facilities Benefit Assessment	$ -	$ -	$ 1,059,986	$ 1,059,986	
		Various	$ 5,285,028	$ 2,000,000			$ 9,405,000
527130	Alvarado Canyon Road Realignment	TransNet Commercial Paper	$ -	$ -	$ 450,000	$ -	
		Unidentified Funding	$ -	$ -	$ -	$ 2,540,000	
		Various	$ 10,000	$ 1,200,000			$ 4,200,000
527150	Sidewalks - Citywide	TransNet Fund	$ -	$ -	$ 350,000	$ 350,000	
		Unidentified Funding	$ -	$ -	$ -	$ 5,150,000	$ 5,850,000
527170	Bird Rock Coastal Traffic Flow Improvements	TransNet Commercial Paper	$ -	$ -	$ 1,000,000	$ -	
		Unidentified Funding	$ -	$ -	$ -	$ 2,097,804	
		Various	$ 683,039	$ 500,000	$ -	$ -	$ 4,280,843
527210	Nobel Drive - Lebon Drive to Regents Road and Genesee Ave to Town Center Drive	Facilities Benefit Assessment	$ -	$ -	$ 400,000	$ 3,400,000	$ 3,800,000
527230	Camino Santa Fe - Del Mar Mesa Road to State Route 56	Facilities Benefit Assessment	$ -	$ -	$ 2,532,500	$ 2,532,500	
		Various	$ 20,000	$ 2,040,000	$ -	$ -	$ 7,125,000
527250	Camino Ruiz - Widen to Six Lanes Northerly of State Route 56	Facilities Benefit Assessment	$ -	$ -	$ -	$ 3,649,810	
		Various	$ 9,715,000	$ -	$ -		$ 13,364,810
527290	Juan Street Reconstruction	Unidentified Funding	$ -	$ -	$ -	$ 3,000,000	$ 3,000,000
527370	MTS Station Improvement Project	Various	$ 46,000	$ 174,000	$ -	$ -	$ 220,000
527390	Del Mar Heights Road - East of Old Carmel Valley	Facilities Benefit Assessment	$ -	$ -	$ 2,000,000	$ 3,300,000	
		Various	$ -	$ 4,700,000	$ -	$ -	$ 10,000,000
527400	Pedestrian/Equestrian Crossing - Del Mar Heights Road	Developer	$ -	$ -	$ (300,000)	$ (1,000,000)	
		Facilities Benefit Assessment	$ -	$ -	$ 300,000	$ 1,000,000	
527430	Euclid Avenue Corridor Improvements	TransNet Commercial Paper	$ -	$ -	$ 116,000	$ -	
		TransNet Fund	$ -	$ -	$ 84,000	$ -	
		Unidentified Funding	$ -	$ -	$ -	$ 1,716,631	
		Various	$ 83,369	$ -	$ -		$ 2,000,000
527450	Clairemont Mesa Boulevard/SR-163 Improvements	Unidentified Funding	$ -	$ -	$ -	$ 2,727,000	
		Various	$ 73,879	$ 10,826,121	$ -	$ -	$ 13,627,000
527470	Carmel Valley Road - Street A to Neighborhood Parkway	Facilities Benefit Assessment	$ -	$ -	$ 1,500,000	$ 1,090,000	

CIP No.	Project Description	Revenue Source	Expended/ Encumbered	Continuing Appropriation	FY2007 Budget	Future Fiscal Years	Total Project Cost
		Various	$ -	$ 3,000,000	$ -	$ -	$ 5,590,000
527540	Linda Vista Road at Genesee Avenue	Unidentified Funding	$ -	$ -	$ -	$ 142,000	
		Various	$ -	$ 53,000			$ 195,000
527610	University Avenue Sidewalk from 54th St to 68th St	Redevelopment Agency	$ -	$ -	$ -		
						$ 1,800,000	$ 1,800,000
527620	University Avenue Street Lights from 54th Street to 68th Street	Redevelopment Agency	$ -	$ -	$ -		
						$ 375,000	$ 375,000
530370	Earthquake Restrainers for Bridges	Highway Bridge Replacement/Repair Fund	$ -	$ -	$ 260,000		
						$ -	
		TransNet Commercial Paper	$ -	$ -	$ -	$ -	
		TransNet Fund	$ -	$ -	$ 30,000	$ 30,000	
		Unidentified Funding	$ -	$ -	$ -	$ 2,320,000	$ 2,640,000
530381	North Harbor Drive Bridge over Navy Estuary	Highway Bridge Replacement/Repair Fund	$ -	$ -	$ 10,830,864		
						$ -	
		TransNet Commercial Paper	$ -	$ -	$ 2,000,000	$ -	
		Unidentified Funding	$ -	$ -	$ -	$ 724,319	
		Various	$ 474,123	$ -	$ -	$ -	$ 14,029,306
530440	Regents Road Bridge	Facilities Benefit Assessment	$ -	$ -	$ 800,000	$ 23,245,000	
		TransNet Fund	$ -	$ -	$ -	$ 142,309	
		Various	$ 2,092,799	$ 3,120,000	$ -	$ -	$ 29,400,108
530500	North Torrey Pines Road Bridge over Los Penasquitos Creek	Various	$ 12,849,000		$ -		
						$ -	$ 12,849,000
530530	Mission City Parkway Bridge over San Diego River	Unidentified Funding	$ -	$ -	$ -	$ 7,106,553	
		Various	$ 1,912,122	$ 1,039,137	$ -	$ -	$ 10,057,812
540120	Shoal Creek Pedestrian Bridge	State Grant	$ -	$ -	$ 480,000	$ -	
		Unidentified Funding	$ -	$ -	$ -	$ 120,000	$ 600,000
580070	Overhead/Other City Costs for Streets Projects	Capital Outlay Fund/Sales Tax	$ -	$ -	$ 75,000		
						$ 600,000	$ 675,000
581270	State Route 15 Bikeway	Congestion Mitigation and Air Quality	$ -	$ -	$ 400,000		
						$ 2,408,600	
		Various	$ 637,626	$ 123,910	$ -	$ -	$ 3,570,136
581400	Bayshore Bikeway	Congestion Mitigation and Air Quality	$ -	$ -	$ 3,000,000		
						$ -	
		Various	$ 900,000	$ -	$ -	$ -	$ 3,900,000
581470	Rose Creek Bikeway	TransNet Commercial Paper	$ -	$ -	$ 250,000	$ -	
		TransNet Fund	$ -	$ -	$ -	$ -	
		Unidentified Funding	$ -	$ -	$ -	$ 3,050,000	
		Various	$ 1,234,000	$ 66,000	$ -	$ -	$ 4,600,000
581500	Friars Road to Pacific Highway Bike Path	Unidentified Funding	$ -	$ -	$ -	$ 500,000	
		Various	$ 89,518	$ -	$ -	$ -	$ 589,518
581560	Ocean Beach Bike Path/Hotel Circle North Bikeway Design	TransNet Fund	$ -	$ -	$ 50,000		
						$ -	
		Unidentified Funding	$ -	$ -	$ -	$ 1,000,000	
		Various	$ 500,000	$ -	$ -	$ -	$ 1,550,000
581570	Vista Sorrento Parkway Bike Lanes	Unidentified Funding	$ -	$ -	$ -	$ 349,500	
		Various	$ 10,310	$ 339,190			$ 699,000
581620	Coastal Rail Trail	Unidentified Funding	$ -	$ -	$ -	$ 20,000,000	
		Various	$ 712,900	$ -	$ -	$ -	$ 20,712,900
581640	Camino del Rio North Bike Lanes	Unidentified Funding	$ -	$ -	$ -	$ 330,000	
		Various	$ 850	$ 85,150	$ -	$ -	$ 416,000
581710	State Route 56 Bike Interchanges	Facilities Benefit Assessment	$ -	$ -	$ -	$ 3,254,060	
		Proposition A Bike Ways	$ -	$ -	$ 973,554	$ -	
		Unidentified Funding	$ -	$ -	$ -	$ 5,395,940	
		Various	$ 175,477	$ 50,969	$ -	$ -	$ 9,850,000
610010	Traffic Control/Calming Measures	TransNet Fund	$ -	$ -	$ 300,000	$ 400,000	
		Unidentified Funding	$ -	$ -	$ -	$ 4,550,000	$ 5,250,000
620020	Traffic Signals - Minor Improvements	Various	$ -	$ 28,196	$ -	$ -	$ 28,196
622100	Ash Street at 2nd Avenue, 3rd Avenue, 7th Avenue, and 9th Avenue	Unidentified Funding	$ -	$ -	$ -		
						$ 100,000	
		Various	$ 20,000	$ -	$ -	$ -	$ 120,000
630010	Traffic Count Stations	TransNet Fund	$ -	$ -	$ -	$ 60,000	
		Unidentified Funding	$ -	$ -	$ -	$ 480,000	$ 540,000
680060	Guard Rails	TransNet Fund	$ -	$ -	$ 250,000	$ 250,000	$ 500,000
680100	Traffic Signals - Citywide	TransNet Fund	$ -	$ -	$ 340,000	$ 170,000	
		Unidentified Funding	$ -	$ -	$ -	$ 13,830,000	$ 14,340,000
680110	Traffic Signals - Modifications/Modernization	TransNet Fund	$ -	$ -	$ 600,000	$ 750,000	
		Unidentified Funding	$ -	$ -	$ -	$ 10,750,000	$ 12,100,000

CIP No.	Project Description	Revenue Source	Expended/ Encumbered	Continuing Appropriation	FY2007 Budget	Future Fiscal Years	Total Project Cost
680130	Traffic Signals - Otay Mesa	Developer		$ -	$ -	$ 126,000	
		Various	$ 612,773	$ 210,000	$ -	$ -	$ 948,773
680170	School Traffic Safety Improvements	TransNet Fund	$ -	$ -	$ 200,000	$ 100,000	
680200	Pacific Highlands Ranch Traffic Signals	Facilities Benefit Assessment	$ -	$ -	$ 440,000	$ 1,480,000	
		Various	$ 140,000	$ 480,000	$ -	$ -	$ 2,540,000
530610	Structural retrofit of Laurel Street (Cabrillo) Bridge	TransNet Commercial Paper	$ -	$ -	$ 144,000	$ -	$ 144,000
527630	Skyline Drive Median & Parkway Improvements	TransNet Commercial Paper	$ -	$ -	$ 200,000	$ -	$ 200,000
527650	Sorrento Valley Road & Interstate 5 Interchange	TransNet Commercial Paper	$ -	$ -	$ 160,000	$ -	$ 160,000
527660	University Avenue Mobility Project	TransNet Commercial Paper	$ -	$ -	$ 400,000	$ -	$ 400,000
527640	Palm Avenue Roadway Improvements	TransNet Commercial Paper	$ -	$ -	$ 250,000	$ -	$ 250,000
Engineering & Capital Projects Total					*$1,139,953,148*	*$ 970,258,273*	*$ 1,395,823,629*
Environmental Services							
320100	Unclassified Disposal/Burn Site Closures	Environmental Services - Refuse Disposal Fund	$ -	$ -	$ 155,000	$ 1,578,000	
		Various	$ -	$ 700,000			$ 2,433,000
320110	Arizona Landfill - Closure	Environmental Services - Refuse Disposal Fund	$ -	$ -	$ 55,000	$ 570,000	
		Various	$ 985,841	$ 263,330	$ -	$ -	$ 1,874,171
320140	West Miramar Phase II - Landfill Gas System	Environmental Services - Refuse Disposal Fund	$ -	$ -	$ -	$ 2,660,000	
		Various	$ 108,177	$ 291,823	$ -	$ -	$ 3,060,000
320170	Annual Allocation - Groundwater Monitoring Network	Environmental Services - Refuse Disposal Fund	$ -	$ -	$ 230,000	$ 2,370,000	$ 2,600,000
320180	South Chollas Landfill - Gas Upgrades	Environmental Services - Refuse Disposal Fund	$ -	$ -	$ 37,000	$ 378,000	
		Various	$ 351,472	$ 144,528	$ -	$ -	$ 911,000
320210	Environmental Services Department Operations Yard Improvements	Various	$ 79,165	$ 594,535	$ -	$ -	$ 673,700
320220	Arizona Landfill Gas Utilization	Environmental Services - Refuse Disposal Fund	$ -	$ -	$ 250,000	$ -	
		Various	$ 65,004	$ 1,734,996	$ -	$ -	$ 2,050,000
320240	South Miramar Landfill Slopes	Environmental Services - Refuse Disposal Fund	$ -	$ -	$ 1,500,000	$ 1,500,000	$ 3,000,000
320280	Mission Bay Landfill Site Assessment	Various	$ 875,000	$ 25,000	$ -	$ -	$ 900,000
330840	Underground Hazardous Materials Storage Tanks	Unidentified Funding	$ -	$ -	$ -	$ 3,634,000	
		Various	$ 11,343,042	$ 303,442	$ -	$ -	$ 15,280,484
370040	Annual Allocation - Minor Landfill Requirements	Environmental Services - Refuse Disposal Fund	$ -	$ -	$ 230,000	$ 2,370,000	$ 2,600,000
370170	City Facility Energy Efficiency Improvements	Various	$ 67,700	$ 2,162,300	$ -	$ -	$ 2,230,000
370560	West Miramar Refuse Disposal Facility - Phase II	Environmental Services - Refuse Disposal Fund	$ -	$ -	$ 2,250,000	$ 2,250,000	
		Various	$ 36,698,275	$ 2,517,684	$ -	$ -	$ 43,715,959
372540	Future Landfill and Transfer Facility	Environmental Services - Refuse Disposal Fund	$ -	$ -	$ 1,750,000	$ 15,750,000	
		Unidentified Funding	$ -	$ -	$ -	$ 18,176,449	
		Various	$ 3,232,121	$ 4,256,728	$ -	$ -	$ 43,165,298
Environmental Services Total					*$ 6,457,000*	*$ 51,236,449*	*$ 124,493,612*
Library							
350650	Kensington-Normal Heights Library	Unidentified Funding	$ -	$ -	$ -	$ 2,471,530	
		Various	$ 25,000	$ 25,000	$ -	$ -	$ 2,521,530
350820	San Diego Main Library	Lease Revenue Bonds	$ -	$ -	$ 29,303,092	$ 8,229,000	
		Various	$ 9,348,161	$ 102,619,747	$ -	$ -	$ 149,500,000
350860	Otay East Branch Library	Facilities Benefit Assessment	$ -	$ -	$ 624,000	$ 6,266,000	$ 6,890,000
		Unidentified Funding	$ -	$ -	$ -	$ 3,140,000	
350880	San Carlos Branch Library Expansion	Unidentified Funding	$ -	$ -	$ -	$ 8,696,158	
		Various	$ 52,065	$ 431,777	$ -	$ -	$ 9,180,000
350930	San Ysidro Branch Library	Redevelopment Agency	$ -	$ -	$ -	$ 1,629,100	
		Unidentified Funding	$ -	$ -	$ -	$ 12,740,900	
		Various	$ 150,789	$ 165,211	$ -	$ -	$ 14,686,000
350960	Mission Hills Branch Library	Development Impact Fees	$ -	$ -	$ 350,000	$ -	
		Unidentified Funding	$ -	$ -	$ -	$ 7,305,500	
		Various	$ 2,507,500	$ 134,000	$ -	$ -	$ 10,297,000
351000	Ocean Beach Branch Library	Unidentified Funding	$ -	$ -	$ -	$ 6,436,500	
		Various	$ 2,171,500	$ 750,000	$ -	$ -	$ 9,358,000

CIP No.	Project Description	Revenue Source	Expended/ Encumbered	Continuing Appropriation	FY2007 Budget	Future Fiscal Years	Total Project Cost
351020	Balboa Branch Library (Clairemont Mesa)	Unidentified Funding	$ -	$ -	$ -	$ 13,276,672	
		Various	$ -	$ 613,664	$ -	$ -	$ 13,890,336
351040	North Park Branch Library	Unidentified Funding	$ -	$ -	$ -	$ 14,013,291	
		Various	$ 23,757	$ 41,550	$ -	$ -	$ 14,078,598
351050	Pacific Beach Branch Library Improvements	Private Contributions	$ -	$ -	$ -	$ 2,589,000	
351060	Paradise Hills Branch Library	Other Funding	$ -	$ -	$ -	$ 987,398	
		Unidentified Funding	$ -	$ -	$ -	$ 8,867,517	
		Various	$ -	$ 73,085	$ -	$ -	$ 9,928,000
351070	Skyline Hills Branch Library	Unidentified Funding	$ -	$ -	$ -	$ 5,884,873	
		Various	$ -	$ 6,154,252	$ -	$ -	$ 12,039,125
351110	Carmel Mountain Ranch Branch Library	Unidentified Funding	$ -	$ -	$ -	$ 2,220,955	$ 2,220,955
351120	Scripps Ranch Branch Library	Unidentified Funding	$ -	$ -	$ -	$ 1,090,400	
		Various	$ 20,756	$ 14,844	$ -	$ -	$ 1,126,000
351130	South University Community Branch Library	Unidentified Funding	$ -	$ -	$ -	$ 5,978,519	$ 5,978,519
351140	Rancho Bernardo Library	Unidentified Funding	$ -	$ -	$ -	$ 3,467,682	
		Various	$ 22,808	$ 14,210	$ -	$ -	$ 3,504,700
352360	Pacific Highlands Ranch Library	DIF- Planned Urbanizing Community	$ -	$ -	$ -	$ 1,600,000	
		Facilities Benefit Assessment	$ -	$ -	$ -	$ 6,400,000	
		Unidentified Funding	$ -	$ -	$ -	$ 2,120,000	$ 10,120,000
Library Total			$ -	$ -	***$ 30,277,092***	$ *125,410,995*	$ *275,318,763*
Metropolitan Wastewater							
409300	Otay Mesa Trunk Sewer	Sewer Expansion	$ -	$ -	$ -	$ 24,809,200	
		Various	$ 13,412,149	$ -	$ -	$ -	$ 38,221,349
409310	South Mission Valley Trunk Sewer	Sewer Expansion	$ -	$ -	$ -	$ 3,858,302	
		Sewer Replacement	$ -	$ -	$ -	$ 7,489,645	
		Various	$ 2,252,064	$ -	$ -	$ -	$ 7,489,645
409330	Annual Allocation - MWWD Trunk Sewers	Sewer Replacement	$ -	$ -	$ -	$ 181,278,136	$ 181,278,136
419260	Annual Allocation - Metropolitan System Pump Stations	Sewer Expansion	$ -	$ -	$ 200,000	$ 1,672,009	
		Sewer Replacement	$ -	$ -	$ 1,800,000	$ 15,048,109	$ 18,720,118
419270	Annual Allocation - Pump Stations 64, 65, Penasquitos and East Mission Gorge	Sewer Expansion	$ -	$ -	$ 20,000	$ 1,034,907	
		Sewer Replacement	$ -	$ -	$ 180,000	$ 9,314,171	$ 10,549,078
419280	Pump Stations 1 and 2 Large Pumps Improvement Project	Sewer Replacement	$ -	$ -	$ -	$ 1,166,422	
		Various	$ 97,063	$ -	$ -	$ -	$ 1,263,485
419290	Pump Station Upgrades	Sewer Replacement	$ -	$ -	$ -	$ 15,552,992	
		Various	$ 2,928,158	$ -	$ -	$ -	$ 18,481,150
419330	Pump Station 2 Screens	Sewer Replacement	$ -	$ -	$ -	$ 5,884,845	$ 5,884,845
419360	Pump Station 64 Electrical System Upgrades	Sewer Replacement	$ -	$ -	$ -	$ 1,297,920	$ 1,297,920
419390	Pump Station 84 Upgrade and Pump Station 62 Abandonment	Sewer Replacement	$ -	$ -	$ 54,080	$ 10,388,560	$ 10,442,640
419400	Pump Station 64 Fiber Optics Network	Sewer Expansion	$ -	$ -	$ -	$ 1,349,246	$ 1,349,246
419420	NCWRP Sludge Pump Station Upgrade	Sewer Replacement	$ -	$ -	$ -	$ 1,258,400	$ 1,258,400
419430	South Bay Pump Station and Conveyance System Phase 1	Sewer Expansion	$ -	$ -	$ -	$ 18,126,055	$ 18,126,055
419440	NCWRP Effluent Pump Station Upgrade	Sewer Expansion	$ -	$ -	$ -	$ 390,000	
		Sewer Replacement	$ -	$ -	$ -	$ 390,000	$ 780,000
429130	Annual Allocation - Metro Biosolids Center	Sewer Expansion	$ -	$ -	$ 624,000	$ 6,240,000	$ 6,864,000
429260	Annual Allocation - North City Water Reclamation Plant	Sewer Expansion	$ -	$ -	$ 214,240	$ 3,544,320	$ 3,758,560
429300	SBWRP Demineralization Facility Phases 1 & 2	Sewer Expansion	$ -	$ -	$ -	$ 24,200,800	$ 24,200,800
429310	South Bay Wastewater Treatment Plant Phase 1	Sewer Expansion	$ -	$ -	$ -	$ 55,800,366	$ 55,800,366
429320	Point Loma Site Improvements Phase II	Sewer Expansion	$ -	$ -	$ -	$ 4,478,427	$ 4,478,427
429330	NCWRP Ultrafiltration & EDR Upgrade	Sewer Expansion	$ -	$ -	$ -	$ 7,748,000	$ 7,748,000
440010	Annual Allocation - Sewer Main Replacements	Sewer Expansion	$ -	$ -	$ 432,968	$ 38,136,905	
		Sewer Replacement	$ -	$ -	$ 8,226,383	$ 724,601,203	$ 771,397,459
459150	Pump Station 2 Onsite Standby Power	Sewer Expansion	$ -	$ -	$ -	$ 8,584,186	
		Various	$ 50,000	$ -	$ -	$ -	$ 8,634,186
459320	Annual Allocation - South Bay Water Reclamation	Sewer Replacement	$ -	$ -	$ 145,600	$ 2,069,600	$ 2,215,200
459340	Vactor Cleanings Disposal Site	Sewer Replacement	$ -	$ -	$ -	$ 2,102,192	
		Various	$ 405,504	$ -	$ -	$ -	$ 2,507,696
459400	Wet Weather Storage Facility - Phase 1	Sewer Expansion	$ -	$ -	$ -	$ 68,428,251	
		Various	$ 1,648,347	$ 527,173	$ -	$ -	$ 70,603,771

CIP No.	Project Description	Revenue Source	Expended/ Encumbered	Continuing Appropriation	FY2007 Budget	Future Fiscal Years	Total Project Cost
459420	Metropolitan Operations Center Expansion - Phase II	Sewer Expansion	$ -	$ -	$ 100,000		
						$ 196,400	
		Various	$ 4,557,259	$ 100,907	$ -	$ -	$ 4,954,566
459430	Point Loma - Grit Processing Improvements	Sewer Replacement	$ -	$ -	$ 1,166,400	$ 35,287,200	
		Various	$ 3,625,022	$ -	$ -	$ -	$ 40,078,622
459560	Annual Allocation - Metro Operations Center	Sewer Replacement	$ -	$ -	$ 50,000	$ 1,261,147	$ 1,311,147
459600	Point Loma - South Access Road Protection Project	Sewer Replacement	$ -	$ -	$ 28,600	$ 5,443,881	
459610	South Metro Sewer Rehabilitation, Phase 3B	Sewer Replacement	$ -	$ -	$ -	$ 8,387,392	$ 8,387,392
459640	North City Raw Sludge / Point Loma Cathodic	Sewer Replacement	$ -	$ -	$ 526,199	$ -	
		Various	$ 10,000	$ -	$ -	$ -	$ 536,199
459650	Environmental Monitoring and Tech Services Lab Boat Dock	Sewer Expansion	$ -	$ -	$ 50,000		
						$ 2,209,558	
		Various	$ 60,000	$ -	$ -	$ -	$ 2,319,558
459660	Metro Facilities Control System Upgrade	Sewer Expansion	$ -	$ -	$ 78,576	$ 1,764,935	
		Sewer Replacement	$ -	$ -	$ 445,267	$ 10,001,307	$ 12,290,085
459750	Annual Allocation - Developer Projects	Sewer Replacement	$ -	$ -	$ 500,000	$ 11,397,600	$ 11,897,600
459790	Wet Weather Storage Facility Phase 2	Sewer Expansion	$ -	$ -	$ -	$ 156,412,522	$ 156,412,522
459810	MBC Standby Centrifuge Feed Facilities	Sewer Expansion	$ -	$ -	$ 104,000	$ 1,456,000	$ 1,560,000
459820	MBC Centrate Collection Upgrades	Sewer Expansion	$ -	$ -	$ -	$ 1,040,000	
		Sewer Replacement	$ -	$ -	$ -	$ 1,040,000	$ 2,080,000
459830	MBC Dewatering Centrifuges Replacement	Sewer Expansion	$ -	$ -	$ -	$ 1,664,000	
		Sewer Replacement	$ -	$ -	$ -	$ 2,496,000	$ 4,160,000
459840	MBC Biosolids Storage Silos	Sewer Expansion	$ -	$ -	$ 104,000	$ 8,216,000	$ 8,320,000
459850	MBC Biosolids Building Access Platforms	Sewer Expansion	$ -	$ -	$ -	$ 572,000	$ 572,000
459860	MBC Emergency Direct Pipeline Load Out Station	Sewer Expansion	$ -	$ -	$ 104,000		
						$ 624,000	$ 728,000
459880	MBC Wastewater Forcemain Extension	Sewer Expansion	$ -	$ -	$ 52,000	$ 572,000	
		Sewer Replacement	$ -	$ -	$ 52,000	$ 572,000	$ 1,248,000
459890	MBC Odor Control Facility Upgrades	Sewer Expansion	$ -	$ -	$ 499,200	$ 2,620,800	
		Sewer Replacement	$ -	$ -	$ 332,800	$ 1,747,200	$ 5,200,000
459900	MBC Storm Drainage Upgrades	Sewer Expansion	$ -	$ -	$ -	$ 2,184,000	
		Sewer Replacement	$ -	$ -	$ -	$ 936,000	$ 3,120,000
459910	MBC Switchgear Reconfiguration	Sewer Expansion	$ -	$ -	$ -	$ 1,040,000	
		Sewer Replacement	$ -	$ -	$ -	$ 1,040,000	$ 2,080,000
460500	Annual Allocation - Pipeline Rehabilitation	Sewer Replacement	$ -	$ -	$ 12,000,000	$ 142,534,764	$ 154,534,764
461060	Annual Allocation - Sewer Pump Station Restorations	Sewer Expansion	$ -	$ -	$ 400,000		
						$ 2,078,990	
		Sewer Replacement	$ -	$ -	$ 1,600,000	$ 8,315,958	$ 12,394,948
461190	Annual Allocation - Point Loma Treatment Plant/Related Facilities	Sewer Replacement	$ -	$ -	$ 500,000		
						$ 10,299,965	$ 10,799,965
461690	East Mission Gorge Force Main Rehabilitations	Sewer Replacement	$ -	$ -	$ -	$ 5,622,834	
		Various	$ 353,000	$ -	$ -	$ -	$ 5,975,834
461930	Annual Allocation - CIP Contingencies	Sewer Expansion	$ -	$ -	$ 195,712	$ 5,246,463	
		Sewer Replacement	$ -	$ -	$ 456,661	$ 12,241,751	$ 18,140,587
461940	Annual Allocation - Trunk Sewer Rehabilitations	Sewer Expansion	$ -	$ -	$ 124,800	$ 20,800,000	
		Sewer Replacement	$ -	$ -	$ 499,200	$ 83,200,000	$ 104,624,000
461956	East Point Loma Trunk Sewer	Sewer Expansion	$ -	$ -	$ -	$ 16,245,491	
		Sewer Replacement	$ -	$ -	$ -	$ 2,215,294	
		Various	$ 430,000	$ -	$ -	$ -	$ 18,890,785
461958	Miramar Road Trunk Sewer	Sewer Replacement	$ -	$ -	$ 3,677,440	$ 64,896	
		Various	$ 938,661	$ -			$ 4,680,997
461966	Balboa Avenue Trunk Sewer	Sewer Replacement	$ -	$ -	$ -	$ 9,849,528	
		Various	$ 1,062,489	$ -	$ -	$ -	$ 10,912,017
461969	Montezuma Trunk Sewer	Sewer Expansion	$ -	$ -	$ -	$ 11,585,206	
		Sewer Replacement	$ -	$ -	$ -	$ 1,287,245	
		Various	$ 57,340	$ -	$ -	$ -	$ 12,929,791
461976	USIU Trunk Sewer	Sewer Replacement	$ -	$ -	$ -	$ 10,536,128	
		Various	$ 2,702,040	$ -	$ -	$ -	$ 13,238,168
461979	Lake Murray Trunk Sewer - In Canyon	Sewer Replacement	$ -	$ -	$ -	$ 12,315,183	
		Various	$ 1,203,305	$ -	$ -	$ -	$ 13,518,488
462050	Harbor Drive Trunk Sewer Replacement	Sewer Replacement	$ -	$ -	$ -	$ 18,928,971	
		Various	$ 764,026	$ -	$ -	$ -	$ 19,692,997
462060	Annual Allocation - Accelerated Projects	Sewer Replacement	$ -	$ -	$ 1,000,000	$ 11,882,616	$ 12,882,616
465010	Annual Allocation - Metropolitan Sewer Pooled Contingencies	Sewer Expansion	$ -	$ -	$ 30,940		
						$ 1,092,000	$ 1,122,940
465020	Annual Allocation - Clean Water Program Pooled Contingencies	Sewer Expansion	$ -	$ -	$ 945,818		
						$ 9,986,175	$ 10,931,993

CIP No.	Project Description	Revenue Source	Expended/ Encumbered	Continuing Appropriation	FY2007 Budget	Future Fiscal Years	Total Project Cost
465050	Annual Allocation - Unscheduled Projects	Sewer Replacement	$ -	$ -	$ -	$ 24,747,008	$ 24,747,008
466026	Pump Station 79	Sewer Expansion	$ -	$ -	$ 400,000	$ 1,056,123	
		Sewer Replacement	$ -	$ -	$ 1,600,000	$ 4,224,493	
		Various	$ 2,830,063	$ -	$ -	$ -	$ 10,110,679
Metropolitan Wastewater Total					***$ 39,520,884***	*$ 1,858,855,772*	*$ 2,000,734,800*
Office of the CIO-Information Technology							
375080	Public Safety Communications Project	Other City Funds	$ -	$ -	$ 1,250,000	$ 2,550,000	
		Unidentified Funding	$ -	$ -	$ -	$ 142,222,410	
		Various	$ 653,000	$ 9,920,997	$ -	$ -	$ 156,596,407
Office of the CIO-Information Technology Total					***$ 1,250,000***	*$ 144,772,410*	*$ 156,596,407*
Park & Recreation							
200100	Annual Allocation - Resource-Based Open Space Parks	Environmental Growth Fund	$ -	$ -	$ 200,000	$ 2,000,000	
		Regional Park Improvement			$ 259,400		$ 2,459,400
200130	Park and Recreation Grant Match Funding	Contributions From 100 Fund	$ -	$ -	$ 446,955	$ -	
		Unidentified Funding	$ -	$ -	$ -	$ 1,600,000	$ 2,046,955
201003	Old Mission Dam Preserve	Regional Park Improvement Fund	$ -	$ -	$ 182,933	$ -	
		Various	$ 179,150	$ 690,444			$ 1,052,527
218430	Balboa Park Golf Course - Clubhouse and Parking Lot	Unidentified Funding			$ -	$ 7,300,000	
		Various	$ 193,668	$ 310,332	$ -	$ -	$ 7,804,000
218550	Balboa Park Historical/Cultural Projects	Various	$ 3,971,465	$ 4,679,855	$ -	$ -	$ 8,651,320
218610	Balboa Park - Bird Park	Unidentified Funding	$ -	$ -	$ -	$ 970,000	
		Various	$ 30,000	$ -	$ -	$ -	$ 1,000,000
218650	Sewer Lateral Replacement for Balboa Park	Regional Park Improvement Fund	$ -	$ -	$ 182,933	$ 1,097,598	
		Unidentified Funding	$ -	$ -	$ -	$ 800,000	
		Various	$ 177,502	$ 63,072	$ -	$ -	$ 2,321,105
218700	Balboa Park - Myrtle Street Pergola	Unidentified Funding	$ -	$ -	$ -	$ 350,000	
		Various	$ -	$ 50,000	$ -	$ -	$ 400,000
218710	Balboa Park - Marston House Improvements	Various	$ 4,011	$ 73,989	$ -	$ -	$ 78,000
229480	Santa Clara Recreation Center - Replacement	Unidentified Funding	$ -	$ -	$ -	$ 8,683,214	
		Various	$ 131,644	$ 105,142	$ -	$ -	$ 8,920,000
229600	Fiesta Island Infrastructure Improvements	Unidentified Funding	$ -	$ -	$ -	$ 250,000,000	
		Various	$ 752	$ 3,077,600	$ -	$ -	$ 253,078,352
229640	Fiesta Island Drive - Public Road Improvement	Mission Bay Improvement Fund	$ -	$ -	$ 97,595	$ -	
		Various	$ -	$ 75,000	$ -	$ -	$ 172,595
250090	Torrey Pines Golf Course Clubhouse and Parking Lot	Unidentified Funding	$ -	$ -	$ -	$ 11,500,000	
		Various	$ 241,254	$ 2,258,746	$ -	$ -	$ 14,000,000
290020	Central Avenue Mini Park-Acquisition and Development	Unidentified Funding	$ -	$ -	$ -	$ 606,200	$ 606,200
292821	Hilltop Community Park - Development, Phase I and II	Unidentified Funding	$ -	$ -	$ -	$ 450,000	
		Various	$ 4,571,428	$ 826,741	$ -	$ -	$ 5,848,169
294070	Carmel Valley Community Park South - Recreation Building	Various	$ 479,574	$ 5,320,426	$ -	$ -	$ 5,800,000
294080	Dennery Ranch Neighborhood Park - Acquisition and Construction	Facilities Benefit Assessment	$ -	$ -	$ -	$ 8,599,955	
		Various	$ 45	$ -	$ -	$ -	$ 8,600,000
294240	Beyer Boulevard Local Staging Area and Trail	Environmental Growth Fund	$ -	$ -	$ 250,000	$ -	
		Regional Park Improvement Fund	$ -	$ -	$ 259,396	$ -	
		Unidentified Funding	$ -	$ -	$ -	$ 900,000	
		Various	$ 91,378	$ 1,008,622	$ -	$ -	$ 2,509,396
294270	Black Mountain Ranch Community Park - Acquisition and Development	Developer			$ (1,250,000)	$ (2,767,310)	
		Facilities Benefit Assessment	$ -	$ -	$ 1,250,000	$ 10,885,216	
		Various	$ 8,882,094	$ -	$ -	$ -	$ 17,000,000
294290	Black Mountain Ranch Community Park Swimming Pool	Facilities Benefit Assessment	$ -	$ -	$ -	$ 4,161,000	
		Unidentified Funding	$ -	$ -	$ -	$ 339,000	$ 4,500,000

CIP No.	Project Description	Revenue Source	Expended/ Encumbered	Continuing Appropriation	FY2007 Budget	Future Fiscal Years	Total Project Cost
294770	Presidio Park Master Plan	Unidentified Funding	$ -	$ -	$ -	$ 475,000	
		Various	$ 19,445	$ 5,555	$ -	$ -	$ 500,000
294820	Carmel Valley Neighborhood Park - Neighborhood #8	Facilities Benefit Assessment	$ -	$ -	$ 1,500,000		
						$ 400,000	
		Unidentified Funding	$ -	$ -	$ -	$ 1,200,000	
294890	Encanto Community Park - Development	Unidentified Funding	$ -	$ -	$ -	$ 4,605,914	
		Various	$ 68,709	$ 65,166	$ -	$ -	$ 4,739,789
294990	Black Mountain Ranch Community Park Recreation Building	Facilities Benefit Assessment	$ -	$ -	$ -		
						$ 6,700,000	
		Unidentified Funding	$ -	$ -	$ -	$ 250,000	$ 6,950,000
295140	Carson Elementary School - Joint Use Improvements	Unidentified Funding	$ -	$ -	$ -		
						$ 30,000	
		Various	$ 13,770	$ 655,892	$ -	$ -	$ 699,662
295210	John F. Kennedy Neighborhood Park - Play Area Upgrade	Unidentified Funding	$ -	$ -	$ -		
						$ 464,618	
		Various	$ 1,728	$ 33,654	$ -	$ -	$ 500,000
295310	Pershing Middle School - Joint Use Turfing	Unidentified Funding	$ -	$ -	$ -	$ 5,600,000	
		Various	$ 1,086,185	$ 18,195	$ -	$ -	$ 6,704,380
295320	Capehart Open Space Park - Improvements	Unidentified Funding	$ -	$ -	$ -	$ 2,000,000	
		Various	$ 597,000	$ -	$ -	$ -	$ 2,597,000
295330	Del Mar Mesa Neighborhood Park	Facilities Benefit Assessment	$ -	$ -	$ 1,000,000	$ -	
		Various	$ 1,213,115	$ 1,186,885	$ -	$ -	$ 3,400,000
295340	Gonzales Canyon Neighborhood Park - Acquisition and Development	Developer	$ -	$ -	$ 4,256,000		
						$ -	
		Various	$ -	$ 1,844,000	$ -	$ -	$ 6,100,000
295350	Hidden Trails Neighborhood Park Acquisition and Development	Facilities Benefit Assessment	$ -	$ -	$ -		
						$ 2,060,000	
		Various	$ -	$ 200,000	$ -	$ -	$ 2,260,000
295360	La Jolla Valley Trail	Unidentified Funding	$ -	$ -	$ -	$ 115,000	
		Various	$ -	$ 385,000	$ -	$ -	$ 500,000
295380	La Jolla Valley Trail - North Loop	Developer	$ -	$ -	$ 638,000	$ -	
		Unidentified Funding	$ -	$ -	$ -	$ 278,000	$ 916,000
295400	McGonigle Canyon Neighborhood Park Acquisition and Development	Facilities Benefit Assessment	$ -	$ -	$ -		
						$ 6,100,000	$ 6,100,000
295410	Ocean View Hills Community Park - Acquisition, Design, and Construction	Facilities Benefit Assessment	$ -	$ -	$ 800,000		
						$ 7,600,000	
		Various	$ 106,999	$ 2,493,001	$ -	$ -	$ 11,000,000
295420	Ocean View Hills Community Park - Recreation Center	Facilities Benefit Assessment	$ -	$ -	$ -		
						$ 5,950,000	$ 5,950,000
295430	Pacific Highlands Community Park Acquisition and Development	Developer	$ -	$ -	$ -		
						$ (1,000,000)	
		Facilities Benefit Assessment	$ -	$ -	$ -	$ 19,175,000	
		Unidentified Funding	$ -	$ -	$ -	$ 125,000	
		Various	$ 1,000,000	$ -	$ -		$ 19,300,000
295440	Pacific Highlands Ranch Community Park Recreation	Facilities Benefit Assessment	$ -	$ -	$ -	$ 1,346,000	$ 1,346,000
295470	Torrey Highlands Neighborhood Park	Facilities Benefit Assessment	$ -	$ -	$ -	$ 2,443,605	
		Unidentified Funding	$ -	$ -	$ -	$ 737,695	
295480	Torrey Highlands Trail System	Facilities Benefit Assessment	$ -	$ -	$ -	$ 400,000	
		Various	$ 600,000	$ -	$ -	$ -	$ 1,000,000
295500	Otay Valley Athletic Complex	Unidentified Funding	$ -	$ -	$ -	$ 21,800,000	
		Various	$ 153,993	$ 46,007	$ -	$ -	$ 22,000,000
295810	Barnard Elementary School Joint Use Park Improvements	Unidentified Funding	$ -	$ -	$ -		
						$ 2,415,000	
295960	Fox Canyon Park - Acquisition and Development	TransNet Commercial Paper	$ -	$ -	$ 250,000		
						$ -	
		Unidentified Funding	$ -	$ -	$ -	$ 1,372,000	
		Various	$ 800,223	$ 2,642,777	o	o	$ 5,065,000
296100	Rancho Encantada Park - Neighborhood No. 1	Developer	$ -	$ -	$ -	$ 3,200,000	
		Various	$ -	$ 2,800,000	$ -	$ -	$ 6,000,000
296110	Rancho Encantada Bicycle, Pedestrian, and Equestrian Trail System	Developer	$ -	$ -	$ 165,000		
						$ 110,000	
		Various	$ 165,000	$ 663,000	$ -		$ 1,103,000
296120	Rancho Encantada Park - Neighborhood No. 2	Various	$ -	$ 3,900,000	$ -	$ -	$ 3,900,000
296200	Famosa Slough Culvert Extension	Unidentified Funding	$ -	$ -	$ -	$ 225,000	
		Various	$ 89,913	$ 87	$ -	$ -	$ 315,000
296510	Riviera Del Sol Neighborhood Park - Acquisition and Development	Facilities Benefit Assessment	$ -	$ -	$ 1,357,500		
						$ 1,960,000	
		Unidentified Funding	$ -	$ -	$ -	$ 1,592,500	$ 4,910,000

CIP No.	Project Description	Revenue Source	Expended/ Encumbered	Continuing Appropriation	FY2007 Budget	Future Fiscal Years	Total Project Cost
296570	La Mirada Elementary School - Joint Use Improvements	Unidentified Funding	$ -	$ -	$ -	$ 104,225	
		Various	$ 526,138	$ 605,457	$ -	$ -	$ 1,235,820
296650	Bay Terraces Community Center and Joint Use Improvements	Unidentified Funding	$ -	$ -	$ -	$ 1,500,000	
		Various	$ 1,218,409	$ 44,841			$ 2,763,250
296660	San Diego River Park Master Plan	Unidentified Funding	$ -	$ -	$ -	$ 225,000	
		Various	$ 529,345	$ 595,655	o		$ 1,350,000
296670	North Chollas Community Park - Master Plan and Development	Unidentified Funding	$ -	$ -	$ -	$ 16,424,000	
		Various	$ 2,749,549	$ 466,484	$ -	$ -	$ 19,640,033
296710	Kumeyaay Lakes Berm Restoration and Dredging	Unidentified Funding	$ -	$ -	$ -	$ 3,620,000	
		Various	$ 118,739	$ 41,261	$ -	$ -	$ 3,780,000
296750	Ocean Beach Fishing Pier Preservation	Unidentified Funding	$ -	$ -	$ -	$ 3,545,000	
		Various	$ 205,000	$ -	$ -	$ -	$ 3,750,000
296800	Windansea Improvements	Unidentified Funding	$ -	$ -	$ -	$ 275,000	
		Various	$ 247,429	$ 52,571	$ -	$ -	$ 575,000
296840	Park de la Cruz/38th Street Canyon and Future Phases	Unidentified Funding			$ -	$ 926,000	
		Various	$ 590,023	$ 1,282,143	$ -	$ -	$ 2,798,166
296850	Teralta Neighborhood Park - Development	Unidentified Funding	$ -	$ -	$ -	$ 666,000	
		Various	$ 641,020	$ 803,971	$ -	$ -	$ 2,110,991
296880	Black Mountain Neighborhood Park North	Developer	$ -	$ -	$ 3,000,000	$ (3,000,000)	
		Facilities Benefit Assessment	$ -	$ -	$ -	$ 3,000,000	$ 3,000,000
296890	Carmel Grove Mini-Park - Play Area Upgrade	Unidentified Funding	$ -	$ -	$ -	$ 40,077	
		Various	$ 5,145	$ 70,143	$ -	$ -	$ 115,365
297020	Normal Heights Community Park/39th Street Park Development	Unidentified Funding	$ -	$ -	$ -	$ 2,004,088	
		Various	$ 615,538	$ 1,816,670	$ -	$ -	$ 4,436,296
297270	McAuliffe Community Park - Development	Facilities Benefit Assessment	$ -	$ -	$ 5,673,000	$ -	
		Unidentified Funding	$ -	$ -	$ -	$ 1,230,471	
		Various	$ 203,154	$ 393,375	$ -	$ -	$ 7,500,000
297380	Hourglass Field Community Park - Field House	Unidentified Funding	$ -	$ -	$ -	$ 900,000	
		Various	$ 246,046	$ 3,423,455	$ -	o	$ 4,569,501
297560	Camino Ruiz Neighborhood Park - Development	Facilities Benefit Assessment			$ -	$ 520,000	
		Various	$ 7,960,308	$ 1,287,278	$ -	$ -	$ 9,767,586
297570	Mira Mesa Community Park - Expansion (Carroll Neighborhood Park - Development)	Unidentified Funding	$ -	$ -	$ -	$ 12,494,000	
		Various	$ 659,451	$ 5,346,549			$ 18,500,000
297610	Fairbrook Neighborhood Park - Development	Facilities Benefit Assessment	$ -	$ -	$ -	$ 179,000	
		Various	$ 76	$ 1,820,924	$ -	$ -	$ 2,000,000
297960	Tecolote Canyon Natural Park Resource Management Plan	Regional Park Improvement Fund	$ -	$ -	$ 30,000	$ -	
		Various	$ 101,000	$ -	$ -	$ -	$ 131,000
298200	Jerabek Neighborhood Park and Elementary School - Joint Use Upgrades	Various	$ 35,509	$ 9,491	$ -	$ -	$ 45,000
298260	North Park Community Park - Improvements	Unidentified Funding	$ -	$ -	$ -	$ 1,560,000	
		Various	$ 1,629,414	$ 622,321			$ 3,811,735
298520	Beyer Community Park	Unidentified Funding	$ -	$ -	$ -	$ 12,166,000	
		Various	$ 1,750,000	$ 212,000	$ -	$ -	$ 14,128,000
298590	University Village Play Area Upgrade and Improvements	Unidentified Funding	$ -	$ -	$ -	$ 310,200	
		Various	$ -	$ 20,450	$ -	$ -	$ 330,650
298620	Black Mountain Open Space Park	Developer	$ -	$ -	$ 40,000	$ -	
		Various	$ -	$ 100,000	$ -	$ -	$ 140,000
298640	Rancho Penasquitos Parks - Playground Upgrades	Facilities Benefit Assessment	$ -	$ -	$ 250,000	$ 750,000	
		Various	$ 288,499	$ 311,501	$ -	$ -	$ 1,600,000
298650	Home Avenue Neighborhood Park - Development	Unidentified Funding	$ -	$ -	$ -	$ 2,400,000	
		Various	$ 295,817	$ 304,183	$ -	$ -	$ 3,000,000
298710	Sunset Cliffs Natural Park - Drainage Study	Various	$ 172,617	$ 132,383	$ -	$ -	$ 305,000
298720	La Jolla Children's Pool - Joint Use	Unidentified Funding	$ -	$ -	$ -	$ 480,000	
		Various	$ -	$ 20,000			$ 500,000
298870	Carmel Valley Skate Park	Unidentified Funding	$ -	$ -	$ -	$ 2,950,000	
		Various	$ -	$ 50,000	$ -	$ -	$ 3,000,000
298890	Joint Use Improvements - Citywide	Antenna Lease Revenue - Park and Recreation	$ -	$ -	$ 150,000	$ -	
		Unidentified Funding	$ -	$ -	$ -	$ 1,672,295	

CIP No.	Project Description	Revenue Source	Expended/ Encumbered	Continuing Appropriation	FY2007 Budget	Future Fiscal Years	Total Project Cost
		Various	$ -	$ 587,705	$ -	o	$ 2,410,000
298900	Sunshine Berardini Fields - Development	Unidentified Funding	$ -	$ -	$ -	$ 7,344,000	
		Various	$ -	$ 180,000	$ -	$ -	$ 7,524,000
298910	West Maple Canyon Mini-park	Various	$ -	$ 375,000	$ -	$ -	$ 375,000
298960	Roosevelt Junior High School - Joint Use Improvements	Unidentified Funding	$ -	$ -	$ -	$ 4,200,000	
		Various	$ -	$ 400,000	$ -	$ -	$ 4,600,000
299010	Angier Elementary School - Joint Use Improvements	Developer	$ -	$ -	$ 2,230,000	$ -	$ 2,230,000
299020	Cabrillo Heights Neighborhood Park - Improvements	Developer	$ -	$ -	$ 678,000	$ -	$ 678,000
299030	Wegeforth Elementary School - Joint Use	Developer	$ -	$ -	$ 2,286,000	$ -	$ 2,286,000
299100	Open Space Improvements	Environmental Growth Fund	$ -	$ -	$ 1,300,000	$ -	
		Unidentified Funding	$ -	$ -		$ 700,000	$ 2,000,000
299110	San Diego River Improvements	Environmental Growth Fund	$ -	$ -	$ 500,000	$ -	$ 500,000
299130	Coastal Bluff Erosion and Access	Regional Park Improvement Fund	$ -	$ -	$ 182,933	$ 1,097,598	
		Environmental Growth Fund	$ -	$ -	$ 450,000	$ -	
		Unidentified Funding	$ -	$ -		$ 2,469,469	$ 4,200,000
525330	Mission Beach - Boardwalk Widening	Unidentified Funding	$ -	$ -	$ -	$ 1,853,725	
		Various	$ 1,796,111	$ 240,645	$ -	$ -	$ 3,890,481
527190	Mission Beach Bulkhead Preservation	TransNet Fund	$ -	$ -	$ 100,000	$ -	
		Unidentified Funding	$ -	$ -	$ -	$ 2,998,275	
		Various	$ 195,180	$ 546,545	$ -	$ -	$ 3,840,000
527360	Black Mountain Road from Canyonside Community Park North to Park Village Road	Developer	$ -	$ -	$ -	$ -	
Park & Recreation Total					***$ 28,715,645***	*$ 494,809,628*	*$ 620,120,724*
Planning							
374430	Multiple Species Conservation Program - Property Acquisition	Unidentified Funding	$ -	$ -	$ -	$ 500,000	
		Various	$ 1,598,076	$ 50,000	$ -	$ -	$ 2,148,076
Planning Total					$ -	*$ 500,000*	*$ 2,148,076*
Police Department							
360480	Police Decentralization Debt Service - Annual	Other Funding	$ -	$ -	$ -	$ -	
360640	Police and Fire Training Facility (Regional Public Safety Training Institute)	Unidentified Funding	$ -	$ -	$ -	$ 42,000,000	
		Various	$ 505,000	$ -	$ -	$ -	$ 42,505,000
Police Department Total					$ -	*$ 42,000,000*	*$ 42,505,000*
QUALCOMM Stadium							
342000	Annual Allocation - QUALCOMM Stadium Improvements	Qualcomm Stadium Fund	$ -	$ -	$ 750,000	$ 4,500,000	$ 5,250,000
QUALCOMM Stadium Total					***$ 750,000***	*$ 4,500,000*	*$ 5,250,000*
San Diego Fire-Rescue							
294940	Children's Pool - Lifeguard Station and Restroom Improvements	Unidentified Funding	$ -	$ -	$ -	$ 1,999,414	
			$ 174,217	$ 41,369	$ -	$ -	$ 2,215,000
330660	Annual Allocation - Opticom Emergency Vehicle Preemption System	Unidentified Funding	$ -	$ -	$ -	$ 225,000	$ 225,000
330690	Kearny Mesa Maintenance and Materiel Complex	Unidentified Funding	$ -	$ -	$ -	$ 612,532	$ 612,532
330800	Fire Station 17 - Mid-City	Unidentified Funding	$ -	$ -	$ -	$ 5,287,264	
		Various	$ 33,071	$ 533	$ -	$ -	$ 5,320,868
330860	Otay Mesa and Otay Mesa/Nestor Fire Station	Facilities Benefit Assessment	$ -	$ -	$ 896,445	$ 8,636,402	
		Various	$ 42,153	$ -	$ -	$ -	$ 9,575,000
330890	Skyline/Paradise Hills Fire Stations	Unidentified Funding	$ -	$ -	$ -	$ 4,353,324	
		Various	$ 847,622	$ (946)	$ -	$ -	$ 5,200,000
330900	Fire Station 45 - Central Mission Valley	Unidentified Funding	$ -	$ -	$ -	$ 6,386,423	
		Various	$ 916,256	$ 18,436	$ -	$ -	$ 7,321,115
330910	Paradise Hills/South Bay Terrace Fire Station	Unidentified Funding			$ -	$ 6,265,388	
		Various	$ 76,820	$ 6,115	$ -	$ -	$ 6,348,323
330930	Fire Station 1 - Downtown Asbestos Removal and Renovation	Unidentified Funding			$ -	$ 3,478,902	
		Various	$ 454,658	$ 2,458	$ -	$ -	$ 3,936,018
330980	Fire Station Major Component Replacement and Rehabilitation	Unidentified Funding			$ -	$ 1,718,722	

CIP No.	Project Description	Revenue Source	Expended/ Encumbered	Continuing Appropriation	FY2007 Budget	Future Fiscal Years	Total Project Cost
		Other City Funds	$ 2,648,483	$ (47,206)	$ -	$ -	$ 4,319,999
		Various	$ -	$ -	$ -	$ -	
331020	Fire Station 22 - Point Loma Reconstruction	Lease Revenue Bonds	$ -	$ -	$ -	$ -	
		Unidentified Funding	$ -	$ -	$ -	$ 4,058,535	
331040	Fire Station 5 - Hillcrest	Development Impact Fees	$ -	$ -	$ 50,500	$ -	
		Unidentified Funding	$ -	$ -	$ -	$ 5,766,101	
		Various	$ 91,088	$ 12,835	$ -	$ -	$ 5,920,524
331050	Fire Station 47 - Pacific Highlands Ranch	Facilities Benefit Assessment	$ -	$ -	$ 6,026,346	$ -	
		Various	$ 111,176	$ 1,952,478	$ -	$ -	$ 8,090,000
331060	Fire Station 48 - Black Mountain Ranch North	Facilities Benefit Assessment	$ -	$ -	$ 1,500,000	$ 5,287,000	$ 6,787,000
331080	Fire Station 8 - Mission Hills	Development Impact Fees	$ -	$ -	$ 46,000	$ -	
		Various	$ -	$ 17,500	$ -	$ -	$ 63,500
335020	North Pacific Beach Lifeguard Station	Unidentified Funding	$ -	$ -	$ -	$ 2,851,000	
		Various	$ 132,964	$ 16,036	$ -	$ -	$ 3,000,000
335030	La Jolla Shores Lifeguard Station	Unidentified Funding	$ -	$ -	$ -	$ 2,613,781	
		Various	$ 286,967	$ (748)	$ -	$ -	$ 2,900,000
335040	South Mission Beach Lifeguard Station	Unidentified Funding	$ -	$ -	$ -	$ 2,980,064	
		Various	$ 195,211	$ 24,725	$ -	$ -	$ 3,200,000
335050	La Jolla Cove Lifeguard Station	Unidentified Funding	$ -	$ -	$ -	$ 743,788	
		Various	$ 165,399	$ 40,813	$ -	$ -	$ 950,000
335070	Mission Beach Lifeguard Station	Unidentified Funding	$ -	$ -	$ -	$ 769,496	
		Various	$ 81,361	$ (857)			$ 850,000
335080	Lifeguard Headquarters and Boating Safety Unit Dock	Unidentified Funding	$ -	$ -	$ -	$ 7,400,000	
		Various	$ 36,582	$ 963,418	$ -	$ -	$ 8,400,000
		Regional Park Improvements Fund			$ 1,000,000		
San Diego Fire-Rescue Total					***$ 9,519,291***	*$ 71,433,136*	*$ 85,234,879*
Water							
709105	Miramar Pipeline Improvements - Phase III & IV	Water Replacement	$ -	$ -	$ 100,000	$ -	
		Various	$ -	$ 1,473,732	$ -	$ -	$ 1,573,732
709490	Annual Allocation - Reclaimed Water Extension	Water Expansion	$ -	$ -	$ 500,000	$ 5,000,000	$ 5,500,000
709530	Torrey Pines Road/La Jolla Boulevard Water Main Replacement	Water Replacement	$ -	$ -	$ 468,657	$ 1,719,186	
		Various	$ -	$ 14,645,848	$ -	$ -	$ 16,833,691
709540	North City Reclamation System	Water Expansion	$ -	$ -	$ 5,418,494	$ 8,539,686	
		Various	$ -	$ 39,473,383	$ -	$ -	$ 53,431,563
709710	Del Mar Heights Pipeline Relocation	Facilities Benefit Assessment	$ -	$ -	$ -	$ 3,495,000	$ 3,495,000
730240	Annual Allocation - Freeway Relocation	Water Replacement	$ -	$ -	$ 1,000,000	$ 425,000	$ 1,425,000
730830	Annual Allocation - Water Main Replacements	Water Expansion	$ -	$ -	$ 400,000	$ 8,000,000	
		Water Replacement	$ -	$ -	$ 7,600,000	$ 152,000,000	$ 168,000,000
732300	Annual Allocation - Various Lakes and Docks	Other Water	$ -	$ -	$ 546,345	$ 101,050	$ 647,395
732613	Alvarado Water Treatment Plant -Upgrade and Expansion	Water Expansion	$ -	$ -	$ 868,428	$ 41,392,198	
		Water Replacement	$ -	$ -	$ 868,429	$ 41,392,200	
		Various	$ -	$ 55,272,502	$ -	$ -	$ 139,793,757
732630	Annual Allocation - Water Pump Station Rehabilitations	Water Replacement	$ -	$ -	$ 50,000	$ 6,486,591	$ 6,536,591
732770	Annual Allocation - Standpipe and Reservoir Rehabilitations	Water Replacement	$ -	$ -	$ 50,000	$ 4,947,371	$ 4,997,371
732840	Miramar Water Treatment Plant - Upgrade and Expansion	Water Expansion	$ -	$ -	$ 337,264	$ 24,448,138	
		Water Replacement	$ -	$ -	$ 654,688	$ 47,458,147	
		Various	$ -	$ 80,168,127	$ -	$ -	$ 153,066,364
732850	Otay Water Treatment Plant - Upgrade and Expansion	Water Replacement	$ -	$ -	$ 1,035,603	$ 34,056,126	
		Various	$ -	$ 6,634,549	$ -	$ -	$ 41,726,278
732860	Otay Second Pipeline Improvements	Water Replacement	$ -	$ -	$ 500,000	$ 22,035,850	
		Various	$ -	$ 9,249,527	$ -	$ -	$ 31,785,377
732910	Reservoir Water Quality Systems	Water Replacement	$ -	$ -	$ -	$ 2,618,376	
733010	Serra Mesa Pump Station	Water Replacement	$ -	$ -	$ -	$ 5,300,141	
		Various	$ -	$ 644,864	$ -	$ -	$ 5,945,005
733140	San Diego 17 Flow Control Facility and Pump Station	Water Expansion	$ -	$ -	$ 51,611	$ 6,930,530	
		Water Replacement	$ -	$ -	$ 60,586	$ 8,135,840	
		Various	$ -	$ 692,825	$ -	$ -	$ 15,871,392
733170	Barrett Reservoir Outlet Tower Upgrade	Water Replacement	$ -	$ -	$ 1,318,733	$ 3,002,362	
		Various	$ -	$ 2,123,272	$ -	$ -	$ 6,444,367

CIP No.	Project Description	Revenue Source	Expended/ Encumbered	Continuing Appropriation	FY2007 Budget	Future Fiscal Years	Total Project Cost
733190	El Capitan Reservoir - Road Improvements	Water Replacement	$ -		$ -	$ 2,572,515	
		Various	$ -	$ 516,165	$ -	$ -	$ 3,088,680
733280	Rancho Bernardo Reservoir Rehabilitation	Water Replacement	$ -	$ -	$ 2,230,769	$ 3,180,521	
		Various	$ -	$ 1,102,834	$ -	$ -	$ 6,514,124
733310	Annual Allocation - CIP Contingencies	Water Expansion	$ -	$ -	$ 600,000	$ 6,000,000	
		Water Replacement	$ -	$ -	$ 1,400,000	$ 14,000,000	$ 22,000,000
733330	Annual Allocation - Air Valve Adjustments and Relocations	Water Replacement	$ -	$ -	$ 300,000	$ 1,200,000	$ 1,500,000
733420	Rancho Penasquitos Pump Station	Water Replacement	$ -	$ -	$ 270,000	$ 6,404,141	
		Various	$ -	$ 475,225	$ -	$ -	$ 7,149,366
733610	Annual Allocation - Meter Boxes	Water Replacement	$ -	$ -	$ 500,000	$ 5,000,000	$ 5,500,000
739100	Annual Allocation - Seismic Upgrades	Water Replacement	$ -	$ -	$ 1,000,000	$ 20,192,636	$ 21,192,636
759310	Water Department Security Upgrades	Water Expansion	$ -	$ -	$ 2,000,000	$ 6,740,000	
		Various	$ -	$ 10,473,079	$ -	$ -	$ 19,213,079
759320	Groundwater Asset Development Program	Water Replacement	$ -	$ -	$ 922,500	$ 68,962,500	
		Various	$ -	$ 5,755,084	$ -	$ -	$ 75,640,084
759390	South County Raw Water Reservoir Intertie Study	Water Replacement	$ -		$ -	$ 750,000	$ 750,000
Water Total					***$ 31,052,107***	*$ 562,486,105*	*$ 819,620,852*
General Services - Administration							
112640	Walnut Avenue Drain - Brant Street to Albatross Street	TransNet Fund	$ -	$ -	$ -	$ 30,600	
		Various	$ 86,913	$ -	$ -	$ -	$ 117,513
120900	Campanile Way Storm Drain	TransNet Fund	$ -	$ -	$ -	$ 228,480	
		Various	$ 47,524	$ -	$ -	$ -	$ 276,004
120910	Copeland Avenue Drainage Reconstruction	TransNet Fund	$ -	$ -	$ -	$ 195,840	
		Various	$ 7,505	$ -	$ -		$ 203,345
130050	Annual Allocation - Emergency Drainage Projects	TransNet Commercial Paper	$ -	$ -	$ 450,000	$ -	
		TransNet Fund	$ -	$ -	$ 500,000	$ 577,099	
		Unidentified Funding	$ -	$ -	$ -	$ 20,350,000	$ 21,877,099
180010	Cooperative Storm Drain Projects	TransNet Commercial Paper	$ -	$ -	$ -	$ -	
310010	Annual Allocation - Montgomery and Brown Field Airports	Airports Fund	$ -	$ -	$ 1,000,000	$ 8,000,000	$ 9,000,000
371530	Museum of Art	Unidentified Funding	$ -	$ -	$ -	$ 385,000	
		Various	$ 265,000	$ -	$ -	$ -	$ 650,000
590010	Resurfacing of City Streets	TransNet Fund	$ -	$ -	$ 1,000,000	$ 1,000,000	
		Unidentified Funding	$ -	$ -	$ -	$ 25,000,000	$ 27,000,000
590020	Sidewalks - Replacement and Reconstruction	TransNet Fund	$ -	$ -	$ -	$ 250,000	
		Unidentified Funding	$ -	$ -	$ -	$ 2,750,000	$ 3,000,000
		Various	$ -	$ -	$ -	$ -	
612010	Conversion of City Street Lights from Low to High	Unidentified Funding	$ -	$ -	$ -	$ 1,365,700	
		Various	$ 720,000	$ 90,679	$ -	$ -	$ 2,176,379
630020	Traffic Signals - Replace Obsolete Controllers	TransNet Fund	$ -	$ -	$ -	$ 50,000	
		Unidentified Funding	$ -	$ -	$ -	$ 2,950,000	$ 3,000,000
General Services - Administration Total					***$ 2,950,000***	*$ 63,132,719*	*$ 67,300,340*
Grand Total					***$ 293,271,493***	***$ 4,226,972,880***	***$ 5,430,913,858***

City of San Diego
Fiscal Year 2007
Annual Budget

City Agencies



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City Agencies

The Fiscal Year 2007 Annual Budget includes information for five City agencies. These agencies consist of the Centre City Development Corporation, Redevelopment Agency, San Diego Data Processing Corporation, San Diego Housing Commission and Southeastern Economic Development Corporation.

The City agencies were created to oversee redevelopment, data processing and housing related issues and are a vital resource to the citizens and employees of the City of San Diego. In the Fiscal Year 2007 Annual Budget, these five agencies have budgeted positions totaling 587.70 and a combined budget of $564.9 million. The personnel expense totals $52 million while the non-personnel expense is $512.9 million. The following is a summary of the fiscal year 2007 budget for each of these City agencies.

	FISCAL YEAR 2007 ANNUAL BUDGET	POSITIONS
CENTRE CITY DEVELOPMENT CORPORATION	$176.4 million	51.40
REDEVELOPMENT	$ 45.1 million	27.80
SAN DIEGO DATA PROCESSING CORPORATION	$ 41.8 million	257.00
SAN DIEGO HOUSING COMMISSION	$275.7 million	237.50
SOUTHEASTERN ECONOMIC DEVELOPMENT CORPORATION	$ 25.9 million	14.00

CENTRE CITY DEVELOPMENT CORPORATION

CENTRE CITY DEVELOPMENT CORPORATION			
	FY 2006 BUDGET	FY 2007 BUDGET	FY 2006-2007 CHANGE
Positions	49.20	51.40	2.20
Personnel Expense	$5,615,000	$6,281,000	$666,000
Non-Personnel Expense	$136,685,000	$170,080,000	$33,395,000
TOTAL	$142,300,000	$176,361,000	$34,061,000

CENTRE CITY DEVELOPMENT CORPORATION		
	FY 2006 BUDGET	FY 2007 BUDGET
PERSONNEL		
Salaries & Wages	$3,921,000	$4,390,000
Fringe Benefits	$1,694,000	$1,891,000
SUBTOTAL PERSONNEL	$5,615,000	$6,281,000
NON-PERSONNEL		
Supplies & Services	$56,000	$83,600
Information Technology	$109,300	$109,800
Energy/Utilities	$0	$0
Equipment Outlay	$15,100	$21,700
Other G & A Expenses	$1,386,600	$1,610,900
Project Budgets	$101,376,000	$135,066,000
Debt Service Appropriation	$33,742,000	$33,188,000
SUBTOTAL NON-PERSONNEL	$136,685,000	$170,080,000
TOTAL	$142,300,000	$176,361,000



Centre City Development Corporation (CCDC) was created by the City of San Diego in 1975 to plan, implement and direct redevelopment of San Diego's urban core. Approximately 1,450 acres which include the Centre City and Horton Plaza redevelopment projects are currently administered by the corporation.

The Fiscal Year 2007 Annual Budget was presented to the Centre City Advisory Committee on April 19, 2006, the CCDC on April 26, 2006 and to the Redevelopment Agency on May 23, 2006.

The Fiscal Year 2007 Annual Budget consists of three components: project activities, long-term debt, and CCDC's administrative budget totaling $176.4 million. The Annual Budget contains a total of $143.1 million of new appropriations for projects ($80.9 million), low and moderate income housing projects ($42.1 million), tax sharing entity payments ($10.4 million), and related soft costs including administration ($9.7 million). Debt service on long-term debt totals $33.2 million.

Significant components of the budget include a provision for the Downtown Central Library, land acquisitions for Parks/Open Space and Fire Stations, the construction of a pedestrian bridge, North Embarcadero improvements, the Downtown Quiet Zone project, the Balboa Theatre renovation, and provisions to implement the Community Plan. The Annual Budget also provides funding for various public improvements in the Cortez, East Village, Little Italy, Gaslamp and Core Districts including sidewalk improvements, street lights and park improvements.

REDEVELOPMENT

REDEVELOPMENT AGENCY			
	FY 2006 BUDGET	FY 2007 BUDGET	FY 2006-2007 CHANGE
Positions	22.70	27.80	5.10
Personnel Expense	$2,412,997	$2,873,173	$460,176
Non-Personnel Expense	$25,950,003	$42,254,827	$16,304,824
TOTAL	$28,363,000	$45,128,000	$16,765,000

REDEVELOPMENT AGENCY		
	FY 2006 BUDGET	FY 2007 BUDGET
PERSONNEL		
Salaries & Wages	$1,649,398	$1,950,364
Fringe Benefits	$763,599	$922,809
SUBTOTAL PERSONNEL	$2,412,997	$2,873,173
NON-PERSONNEL		
Supplies & Services	$58,397	$248,852
Information Technology	$3,280	$53,869
Energy/Utilities	$11,406	$15,830
Equipment Outlay	$10,278	$278
Capital Projects	-$3,565,000	$7,682,000
Low/Mod Housing	$4,692,000	$6,470,000
Admin/Legal/Plan	$7,126,000	$5,092,998
Taxing Agencies	$5,646,642	$9,950,000
ERAF	$1,520,000	$0
Debt Repay/Loans	$8,733,000	$12,916,000
Bond Reserve	$1,714,000	-$175,000
SUBTOTAL NON-PERSONNEL	$25,950,003	$42,254,827
TOTAL	$28,363,000	$45,128,000

City Redevelopment has a staff of 28.60 full-time equivalent ts to implement 11 redevelopment project areas totaling over 7,600 acres. The division also performs general administration for the Redevelopment Agency, coordinating budget and reporting requirements and maintaining the Agency's meeting docket and official records. The project areas managed by the division include:

- Barrio Logan
- City Heights
- College Community
- College Grove
- Crossroads
- Grantville
- Linda Vista
- Naval Training Center
- North Bay
- North Park
- San Ysidro



Formerly a division of the Community and Economic Development Department, City Redevelopment, together with the City Council's Committee on Land Use and Housing, is evaluating restructuring options to maximize efficiency and effectiveness. In addition, recommendations regarding best practices were received and are being evaluated for possible implementation.

Beginning with Fiscal Year 2006, City Redevelopment administrative costs are budgeted within City Redevelopment Fund 10275. Funding for these costs is provided by the Redevelopment Agency project area funds.

The Fiscal Year 2007 Annual Budget for City Redevelopment totals $96.3 million. Of this amount, $45.1 million is comprised of new funds, with $51.2 million carrying over from the previous year. Tax increment to be generated in Fiscal Year 2007 in the City Redevelopment areas is estimated to exceed $39.5 million, or $11.2 million more than Fiscal Year 2006 budgeted levels.

As required by law, 20 percent of all tax increment must be set aside to provide housing for low and moderate income households. For Fiscal Year 2007, new funds to be allocated for this purpose are expected to reach $7.9 million. Additionally, a portion of the revenues received by the Agency are subject to sharing with other taxing agencies impacted by the formation of the project areas. For Fiscal Year 2007, new tax- sharing allocations amount to $9.4 million. Other required expenditures include debt service payments for tax allocation bonds issued for the City Heights, North Bay and North Park project areas, and developer repayment obligations. These requirements total $10.2 million of the funds to be received in Fiscal Year 2007. The following is a summary of these items:

FY 2007 TAX INCREMENT	$39.5 MILLION
Less:	
20% Low/mod	7.9 million
Tax-sharing	9.4 million
Debt payments	10.2 million
Remaining Funds	$12.0 million

Tax increment revenue received during Fiscal Year 2006 exceeded budget projections by approximately $4.6 million. These funds are included in the Fiscal Year 2007 Annual budget and are subject to the set-aside and tax-sharing requirements. Additional funding sources are expected by the Agency in Fiscal Year 2007. Other sources include developer funds, lease income, interest earnings and in-lieu fees.

SAN DIEGO DATA PROCESSING CORPORATION

SAN DIEGO DATA PROCESSING CORPORATION			
	FY 2006 BUDGET	FY 2007 BUDGET	FY 2006-2007 CHANGE
Positions	250.00	257.00	7.00
Personnel Expense	$23,756,000	$24,474,000	$718,000
Non-Personnel Expense	$16,687,000	$17,311,000	$624,000
TOTAL	$40,443,000	$41,785,000	$1,342,000

SAN DIEGO DATA PROCESSING CORPORATION		
	FY 2006 BUDGET	FY 2007 BUDGET
PERSONNEL		
Salaries & Wages	$17,619,000	$18,348,000
Fringe Benefits	$6,137,000	$6,126,000
SUBTOTAL PERSONNEL	$23,756,000	$24,474,000
NON-PERSONNEL		
Supplies & Services	$3,496,000	$3,637,000
Information Technology	$4,640,000	$4,929,000
Energy/Utilities	$427,000	$419,000
Equipment Outlay	$8,124,000	$8,326,000
SUBTOTAL NON-PERSONNEL	$16,687,000	$17,311,000
TOTAL	$40,443,000	$41,785,000

The Fiscal Year 2007 Annual Budget for the San Diego Data Processing Corporation was approved by the Board of Directors on April 26, 2006. The Annual Budget was developed based on the Fiscal Year 2007 Proposed Information Technology Budget for City departments and other non-city customers and is estimated at $41.8 million.

SAN DIEGO HOUSING COMMISSION

SAN DIEGO HOUSING COMMISSION			
	FY 2006 BUDGET	FY 2007 BUDGET	FY 2006-2007 CHANGE
Positions	237.70	237.50	(0.20)
Personnel Expense	$16,678,619	$17,110,820	$432,201
Non-Personnel Expense	$225,532,294	$258,620,743	$33,088,449
TOTAL	$242,210,913	$275,731,563	$33,520,650

SAN DIEGO HOUSING COMMISSION		
	FY 2006 BUDGET	FY 2007 BUDGET
PERSONNEL		
Salaries & Wages	$12,336,383	$12,706,054
Fringe Benefits	$4,342,236	$4,404,766
SUBTOTAL PERSONNEL	$16,678,619	$17,110,820
NON-PERSONNEL		
Supplies & Services	$5,767,282	$7,100,102
Information Technology	$1,420,923	$1,862,865
Energy/Utilities	$1,585,574	$1,850,940
Equipment Outlay	$498,081	$2,996,632
Housing Programs	$194,400,314	$222,796,634
Reserves	$21,860,120	$22,013,570
SUBTOTAL NON-PERSONNEL	$225,532,294	$258,620,743
TOTAL	$242,210,913	$275,731,563

The Fiscal Year 2007 Annual Budget for the San Diego Housing Commission (SDHC) was presented to the SDHC on April 14, 2006 and to the Housing Authority on May 16, 2006. The annual activity based budget allocates resources so that the Housing Commission will continue to serve more than 75,000 San Diegans. The $275.7 million Fiscal Year 2007 Annual Budget will enable the SDHC to:

- Assist 12,469 households to rent private housing.
- Subsidize approximately 100 first-time homebuyers.
- Produce 600 additional affordable rental units.
- Oversee physical improvements to 1,726 homes and apartments.
- Manage 1,769 units of publicly owned housing.
- Provide special purpose housing opportunities for 410 persons.
- Aid 500 families toward self-sufficiency.

SOUTHEASTERN ECONOMIC DEVELOPMENT CORPORATION

SOUTHEASTERN ECONOMIC DEVELOPMENT CORPORATION			
	FY 2006 BUDGET	FY 2007 BUDGET	FY 2006-2007 CHANGE
Positions	14.00	14.00	0.00
Personnel Expense	$1,338,000	$1,292,000	$(46,000)
Non-Personnel Expense	$22,610,800	$24,574,900	$1,964,100
TOTAL	$23,948,800	$25,866,900	$1,918,100

SOUTHEASTERN ECONOMIC DEVELOPMENT CORPORATION		
	FY 2006 BUDGET	FY 2007 BUDGET
PERSONNEL		
Salaries & Wages	$1,063,000	$1,034,000
Fringe Benefits	$275,000	$258,000
SUBTOTAL PERSONNEL	$1,338,000	$1,292,000
NON-PERSONNEL		
Supplies & Services	$555,600	$550,900
Information Technology	$14,000	$35,000
Energy/Utilities	$27,000	$25,000
Equipment Outlay	$27,200	$21,000
Capital Projects	$14,623,000	$17,111,000
Low/Mod Housing	$2,297,000	$2,309,000
Debt Service	$5,067,000	$4,523,000
SUBTOTAL NON-PERSONNEL	$22,610,800	$24,574,900
TOTAL	$23,948,800	$25,866,900

The Southeastern Economic Development Corporation is a non-profit public benefit corporation in charge of all redevelopment activities occurring within a 7.2 square miles area adjacent to downtown San Diego. The Fiscal Year 2007 Annual Budget was presented to the Redevelopment Agency on May 23, 2006 and is estimated at $25.9 million. The budget is comprised of six components: Administration, Capital Improvement Projects, Low and Moderate Income Housing, Economic Development, Debt Service and Loan Repayment and Continuing Appropriations. The agency's objectives are to:

- Eliminate blighting influences including, but not limited to, incompatible land uses, obsolete and substandard structures and under-utilized land.
- Increase the supply and variety of housing that is available for all who are interested in living in Southeastern San Diego.
- Increase the amount of adequate retail facilities offering quality merchandise.

- Accommodate new and relocated industries that enhance the community and provide employment opportunities for southeastern San Diego residents.
- Contribute to the construction and/or replacement of public infrastructure through the actual construction of and/or funding of necessary improvements.
- Support local entrepreneurs by providing programs to enhance the knowledge and skills of existing and future business owners.

CITY OF SAN DIEGO

FISCAL YEAR 2007 ANNUAL BUDGET

DEPARTMENT BUDGETS

BUSINESS & SUPPORT SERVICES



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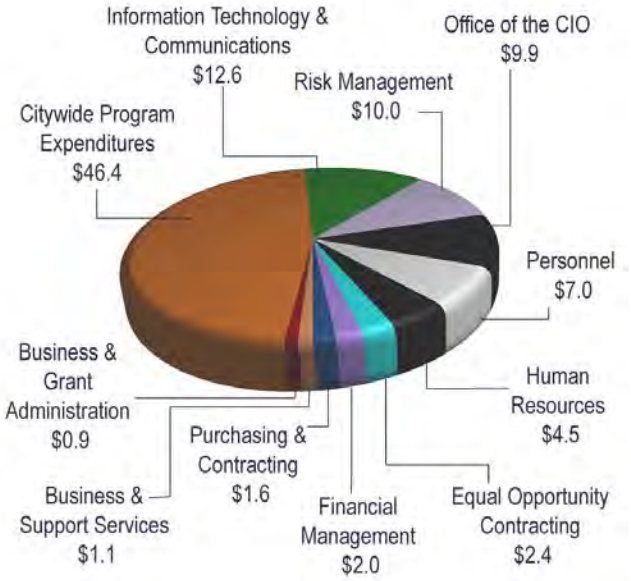
Business and Support Services

Business and Support Services Summary:

The Business and Support Services business center consists of the following departments: Business and Grant Administration, Business and Support Services, Citywide Program Expenditures, Equal Opportunity Contracting, Financial Management, Human Resources, Information Technology and Communications, Personnel, Purchasing and Contracting, Office of the Chief Information Officer, and Risk Management.

Business and Support Services
Business Center
FY 2007 Annual Budget – $98.4 million
(In Millions)



Business and Support Services
Business Center
FY 2007 Total FTE – 318.76



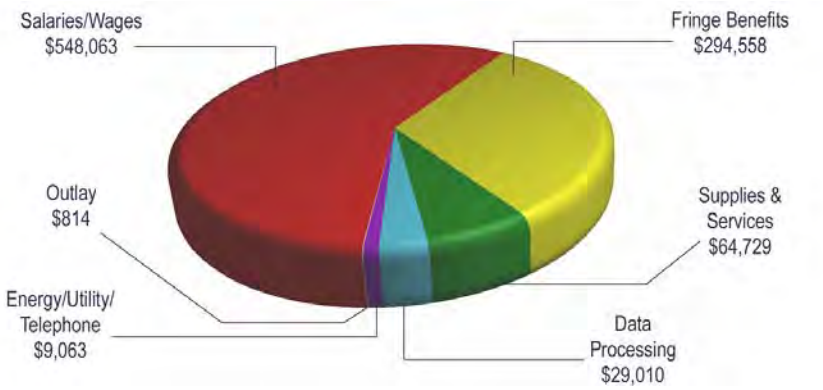
Business and Support Services Business Center Highlights

- A $7,200,097 adjustment in Citywide Program Expenditures reflects an infusion of funds to the budget for repayment to the Unallocated Reserve.
- A $4,759,132 adjustment reflects an addition of 6.00 positions and the transfer of 18.10 positions and related support from various departments, such as Engineering and Capital Projects, Organization Effectiveness Program, and the Mayor's Office, throughout the business center.
- A $3,178,372 increase includes support for information technology and non-discretionary expenses in within the business center.
- A $3,146,400 adjustment in Citywide Program Expenditures reflects an increase in support for public liability.
- A $1,657,065 Non-General Fund adjustment includes 14.50 positions and related support which were supplemental in Fiscal Year 2006.
- A $1,499,381 General Fund adjustment includes 15.00 positions and related support which were supplemental in Fiscal Year 2006.
- An $810,946 adjustment reflects an increase of 5.00 positions and related support for enhancements to the Office of the Chief Information Officer.
- A $484,101 adjustment reflects a transfer of funds for the Diversity program.

Business & Grant Administration – Business & Grant Administration - General Fund

The Office of Administration will oversee the administrative functions of the Mayor's Office, Citywide administrative support and Citywide grants.

Fiscal Year 2007 Final Budget - $ 946,237 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

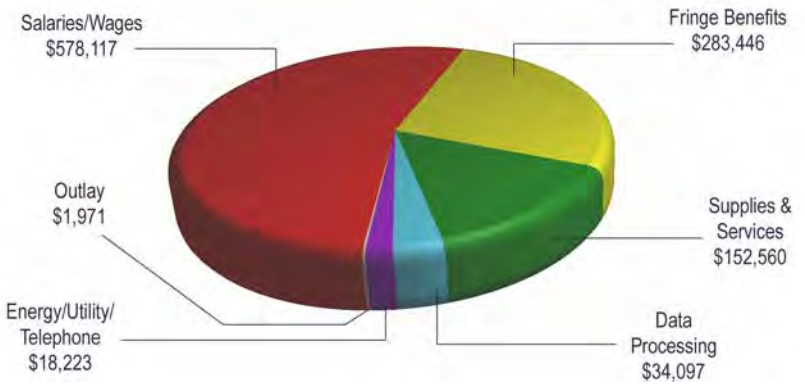
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 0	$ 0	$ 0	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	4,953	0	4,953	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	10.25	900,022	103,616	1,003,638	41,516
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 400	$ 0	$ 400	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(792)	0	(792)	0
Final Adjustment 1 Reversal of previous addition of 1.00 Payroll Specialist to the Administration staff.	(1.00)	(61,962)	0	(61,962)	0
Adopted Adjustments Subtotal	9.25	$ 842,621	$ 103,616	$ 946,237	$ 41,516
Final Fiscal Year 2007 Total	9.25	842,621	103,616	946,237	41,516
Final Fiscal Year 2006 Total	0.00	0	0	0	0
Fiscal Year 2006-2007 Difference	9.25	842,621	103,616	946,237	41,516

Business & Support Services – Business & Support Services - General Fund

The Office of Business & Support Services oversees the broader support and administrative functions of the City such as: Human Resources/Personnel, the Office of Administration (which includes management of City grants), Information Technology, and Purchasing & Contracting (which includes service agreements and managed competition proposals). This Office will oversee the City's Business Process Reengineering.

Fiscal Year 2007 Final Budget - $ 1,068,414 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

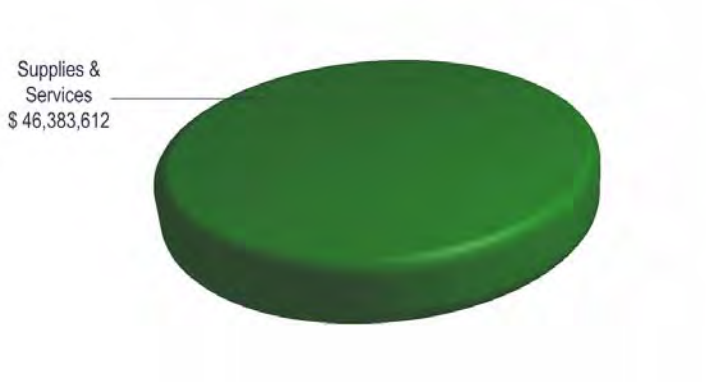
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 0	$ 0	$ 0	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	4,946	0	4,946	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	8.00	858,003	206,851	1,064,854	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 313	$ 0	$ 313	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(1,699)	0	(1,699)	0
Adopted Adjustments Subtotal	8.00	$ 861,563	$ 206,851	$ 1,068,414	$ 0
Final Fiscal Year 2007 Total	8.00	861,563	206,851	1,068,414	0
Final Fiscal Year 2006 Total	0.00	0	0	0	0
Fiscal Year 2006-2007 Difference	8.00	861,563	206,851	1,068,414	0

Citywide Program Expenditures – Citywide Program Expenditures - General Fund

The Citywide Program Expenditures Department (Citywide) is comprised of activities that provide benefits and services citywide and programs or activities generally not attributable to a specific City department.

Fiscal Year 2007 Final Budget - $ 46,383,612 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	11.00	$ 1,469,872	$ 46,874,568	$ 48,344,440	$ 893,812
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	(17,097)	2,896,874	2,879,777	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	(356,700)	388,117,358	387,760,658	373,844,109
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	4,444,508	4,444,508	0
Restructuring Implemented to create greater efficiency within the City and of City services	(11.00)	(1,096,075)	(29,161,262)	(30,257,337)	(737,921)
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

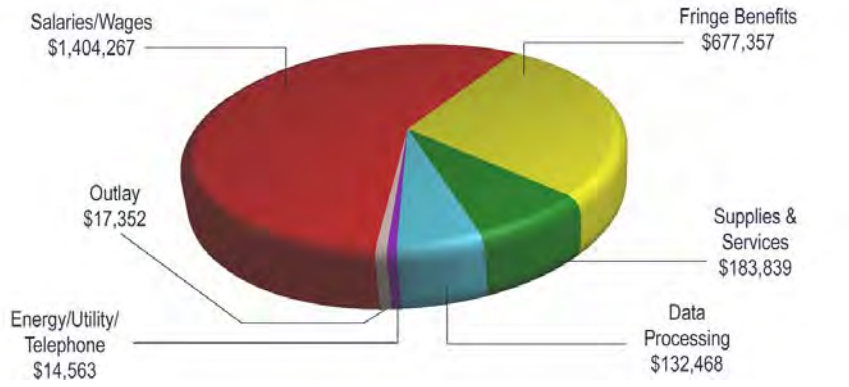
Citywide Program Expenditures – Citywide Program Expenditures - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 0	$ 0	$ 0	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	0	0	0	0
Final Adjustment 1 Removal of $374,000,000 in penison obligation bonds included in the Mayor's Fiscal Year 2007 Proposed Budget. If pension obligation bonds are pursued, this item will be broought to the City Council for final approval.	0.00	0	(374,000,000)	(374,000,000)	(374,000,000)
Final Adjustment 2 Reduction in allocation from General Fund to Special Promotional Programs.	0.00	0	(243)	(243)	0
Final Adjustment 3 Increase in allocation to the Special Promotional Programs budget for Accessible San Diego.	0.00	0	11,712	11,712	0
Final Adjustment 4 Balance of employee contributions used to replace tobacco settlement revenues applied to the unallocated reserve.	0.00	0	7,200,097	7,200,097	0
Adopted Adjustments Subtotal	(11.00)	$ (1,469,872)	$ (490,956)	$ (1,960,828)	$ (893,812)
Final Fiscal Year 2007 Total	0.00	0	46,383,612	46,383,612	0
Final Fiscal Year 2006 Total	11.00	1,469,872	46,874,568	48,344,440	893,812
Fiscal Year 2006-2007 Difference	(11.00)	(1,469,872)	(490,956)	(1,960,828)	(893,812)

Equal Opportunity Contracting – Equal Opportunity Contracting - General Fund

As a function of public works, Equal Opportunity Contracting (EOC) serves both businesses and the labor market by working to ensure equal access to contracting opportunities with the City of San Diego. Working in partnership with City departments and other local, State, and federal agencies, EOC monitors and enforces equal opportunity and public contracting laws related to the use of construction contractors, consultants, and vendors/suppliers.

Fiscal Year 2007 Final Budget - $ 2,429,846 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	22.50	$ 2,029,968	$ 423,890	$ 2,453,858	$ 2,215,711
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	30,951	(75,668)	(44,717)	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	2.50	208,808	0	208,808	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(182,448)	0	(182,448)	0

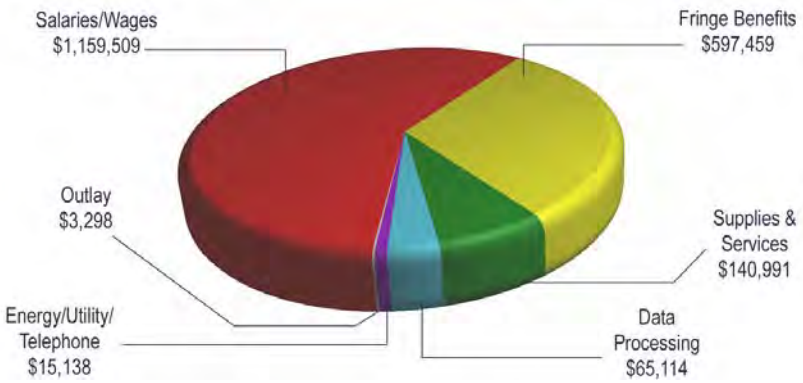
Equal Opportunity Contracting – Equal Opportunity Contracting - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 979	$ 0	$ 979	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(6,634)	0	(6,634)	0
Final Adjustment 1 Removal of revenue due to elimination of the Service Level Agreement for enterprise fund transfers to EOC to support the Minor Construction Program.	0.00	0	0	0	(522,476)
Adopted Adjustments Subtotal	2.50	$ 51,656	$ (75,668)	$ (24,012)	$ (522,476)
Final Fiscal Year 2007 Total	25.00	2,081,624	348,222	2,429,846	1,693,235
Final Fiscal Year 2006 Total	22.50	2,029,968	423,890	2,453,858	2,215,711
Fiscal Year 2006-2007 Difference	2.50	51,656	(75,668)	(24,012)	(522,476)

Financial Management – Purchasing - General Fund

The Purchasing Division is responsible for purchasing required services and items at the best value while meeting City departments' operational requirements. Detailed specifications, inspection and testing of materials and economic and life cost analysis, in conjunction with the competitive bidding process, determine the best qualified, responsive, and responsible bidder. The Division also oversees the Vendor Outreach, Living Wage Ordinance and Procurement Card programs.

Fiscal Year 2007 Final Budget - $ 1,981,509 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	21.09	$ 1,672,869	$ 212,817	$ 1,885,686	$ 796,841
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	119,370	11,724	131,094	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	1.00	114,776	0	114,776	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	58,024
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	(0.09)	(15,507)	0	(15,507)	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(131,102)	0	(131,102)	0

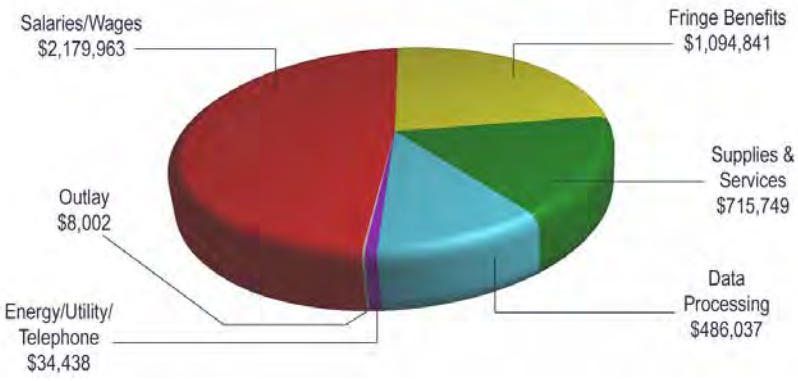
Financial Management – Purchasing - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 864	$ 0	$ 864	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(4,302)	0	(4,302)	0
Adopted Adjustments Subtotal	0.91	$ 84,099	$ 11,724	$ 95,823	$ 58,024
Final Fiscal Year 2007 Total	22.00	1,756,968	224,541	1,981,509	854,865
Final Fiscal Year 2006 Total	21.09	1,672,869	212,817	1,885,686	796,841
Fiscal Year 2006-2007 Difference	0.91	84,099	11,724	95,823	58,024

Human Resources – Human Resources - General Fund

The Human Resources Department (HRD) serves to consolidate and coordinate Citywide human resource functions and creates a central source of human resources expertise for consistency and efficiency. The HRD provides labor and employment relations, equal opportunity policy, training and enforcement efforts, a Citywide training program including supervisory and leadership development, employee benefit plan services, a Safety & Environmental Health Program, and an Employee Assistance Program (EAP).

Fiscal Year 2007 Final Budget - $ 4,519,030 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	6.04	$ 789,714	$ 42,939	$ 832,653	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	25,897	3,503	29,400	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	2.00	287,735	0	287,735	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	24.96	1,856,633	977,509	2,834,142	2,971,189
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(19,650)	0	(19,650)	0

Human Resources – Human Resources - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 1,295	$ 0	$ 1,295	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(3,654)	0	(3,654)	0
Final Adjustment 1 Redistribution to reflect Mayor's Citywide reorganization. Benefit Plan Services and Long Term Disability (LTD) Payment Processing have been transferred from Risk Management into HR/Personnel.	4.50	336,834	220,275	557,109	558,901
Adopted Adjustments Subtotal	31.46	$ 2,485,090	$ 1,201,287	$ 3,686,377	$ 3,530,090
Final Fiscal Year 2007 Total	37.50	3,274,804	1,244,226	4,519,030	3,530,090
Final Fiscal Year 2006 Total	6.04	789,714	42,939	832,653	0
Fiscal Year 2006-2007 Difference	31.46	2,485,090	1,201,287	3,686,377	3,530,090

Human Resources – Organizational Effectiveness Program - General Fund

The Organizational Effectiveness Program (OEP) function has been moved from the Human Resources Department to the Mayor's Business Office. The staffing and funding for this program have now been incorporated within the Business Office to work on Business Process Reengineering.

This department is no longer budgeted separately in Fiscal Year 2007.

Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	3.15	$ 351,322	$ 147,712	$ 499,034	$ 100,000
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	(64)	8,331	8,267	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	3.00	284,348	0	284,348	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	(100,000)
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	(6.15)	(635,606)	(156,043)	(791,649)	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

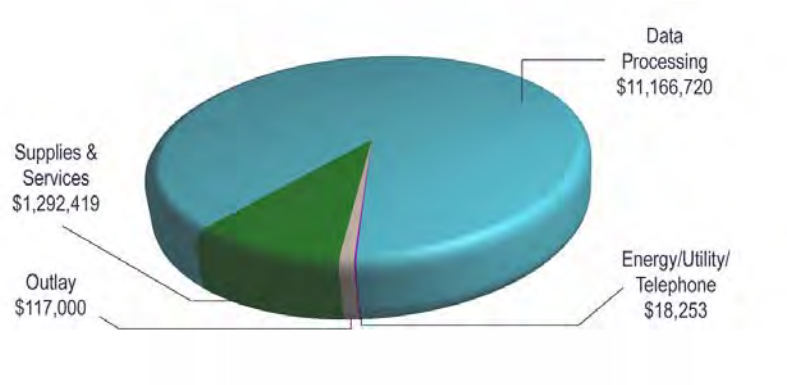
Human Resources – Organizational Effectiveness Program - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 0	$ 0	$ 0	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	0	0	0	0
Adopted Adjustments Subtotal	(3.15)	$ (351,322)	$ (147,712)	$ (499,034)	$ (100,000)
Final Fiscal Year 2007 Total	0.00	0	0	0	0
Final Fiscal Year 2006 Total	3.15	351,322	147,712	499,034	100,000
Fiscal Year 2006-2007 Difference	(3.15)	(351,322)	(147,712)	(499,034)	(100,000)

Office of the CIO – IT&C - Communications - General Fund

The Office of the CIO is comprised of the Communications and Information Technology (IT) Divisions. The Communications Division provides all wireless communication technologies; engineers, installs, maintains and repairs wireless voice and data communications systems and equipment; and contracts for commercially-provided wireless services. The IT Division is responsible for coordinating major Citywide initiatives including IT project management, Citywide technology standards, Enterprise IT architecture, Geographic Information Systems (GIS), the City's website and IT training.

Fiscal Year 2007 Final Budget - $ 12,594,392 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 0	$ 0	$ 0	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	0	0	0	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	12,594,392	12,594,392	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

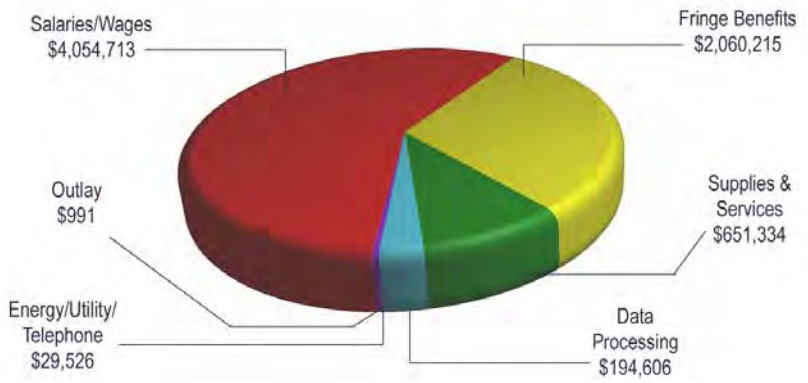
Office of the CIO – IT&C - Communications - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 0	$ 0	$ 0	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	0	0	0	0
Adopted Adjustments Subtotal	0.00	$ 0	$ 12,594,392	$ 12,594,392	$ 0
Final Fiscal Year 2007 Total	0.00	0	12,594,392	12,594,392	0
Final Fiscal Year 2006 Total	0.00	0	0	0	0
Fiscal Year 2006-2007 Difference	0.00	0	12,594,392	12,594,392	0

Personnel – Personnel Department - General Fund

The Personnel Department is governed by the Civil Service Commission, which is appointed by the Mayor and confirmed by the City Council. The main responsibility of the Personnel Department is to maintain a competitive merit system that provides equal opportunity for all applicants.

Fiscal Year 2007 Final Budget - $ 6,991,385 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	55.88	$ 5,297,354	$ 611,556	$ 5,908,910	$ 34,994
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	13,995	24,319	38,314	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	8.50	782,449	109,000	891,449	606,782
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	1.00	68,159	131,582	199,741	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(40,908)	0	(40,908)	0

Personnel – Personnel Department - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 2,576	$ 0	$ 2,576	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(8,697)	0	(8,697)	0
Adopted Adjustments Subtotal	9.50	$ 817,574	$ 264,901	$ 1,082,475	$ 606,782
Final Fiscal Year 2007 Total	65.38	6,114,928	876,457	6,991,385	641,776
Final Fiscal Year 2006 Total	55.88	5,297,354	611,556	5,908,910	34,994
Fiscal Year 2006-2007 Difference	9.50	817,574	264,901	1,082,475	606,782

Public and Media Affairs – Public and Media Affairs - General Fund

In Fiscal Year 2006, the Public and Media Affairs Department worked to improve media relations by responding to media questions quickly, honestly, and effectively. It also oversaw publications and new releases throughout the City and coordinated outreach activities between City departments. In coordination with the Office of the CIO, the Public and Media Affairs Department disseminated information via the City's website and CityTV 24. In the event of an emergency, the Department was prepared to coordinate public information from the Emergency Operations Center. (Public & Media Affairs Department functions have been restructured; therefore, this department has been removed from the Fiscal Year 2007 budget).

This department is no longer budgeted separately in Fiscal Year 2007.

Fiscal Year 2007 Final Budget Summary

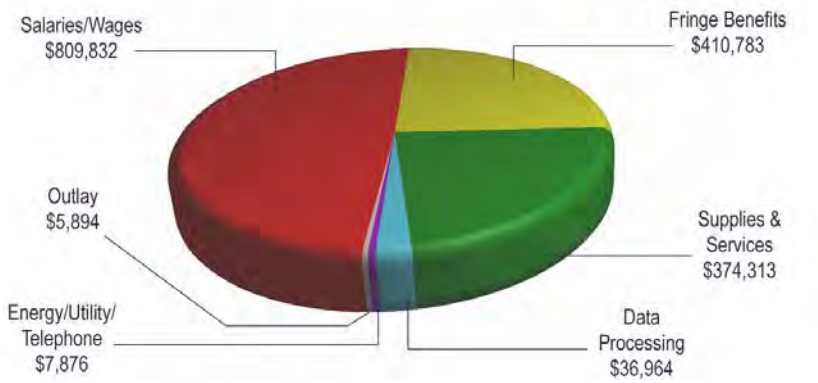
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	1.00	$ 156,971	$ 58,294	$ 215,265	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	(1,151)	(10,896)	(12,047)	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	(1.00)	(155,820)	(47,398)	(203,218)	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 0	$ 0	$ 0	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	0	0	0	0
Adopted Adjustments Subtotal	(1.00)	$ (156,971)	$ (58,294)	$ (215,265)	$ 0
Final Fiscal Year 2007 Total	0.00	0	0	0	0
Final Fiscal Year 2006 Total	1.00	156,971	58,294	215,265	0
Fiscal Year 2006-2007 Difference	(1.00)	(156,971)	(58,294)	(215,265)	0

Purchasing & Contracting – Purchasing & Contracting - General Fund

The Purchasing & Contracting Department is responsible for the administration of all city contracts, purchasing of commodities and services to meet the City's operational needs, and overseeing Central Storerooms and Mail Center operations.

Fiscal Year 2007 Final Budget - $ 1,645,662 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 0	$ 0	$ 0	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	5,813	0	5,813	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	12.00	900,031	375,783	1,275,814	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(9,507)	0	(9,507)	0

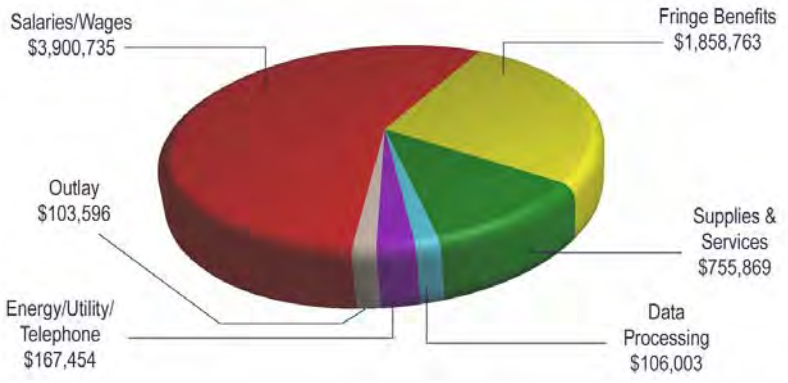
Purchasing & Contracting – Purchasing & Contracting - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 471	$ 0	$ 471	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(944)	0	(944)	0
Final Adjustment 1 Water and Sewer Design Contracts Section has been transferred to Purchasing and Contracting. This results in better customer service and efficiencies in regard to contract standardization and implementation.	5.00	382,883	49,264	432,147	781,074
Final Adjustment 2 Transfer of 1.00 Contracts Processing Clerk transferred in error from Architectural Engineering and Contracts Section as a part of restructuring.	(1.00)	(58,132)	0	(58,132)	0
Adopted Adjustments Subtotal	16.00	$ 1,220,615	$ 425,047	$ 1,645,662	$ 781,074
Final Fiscal Year 2007 Total	16.00	1,220,615	425,047	1,645,662	781,074
Final Fiscal Year 2006 Total	0.00	0	0	0	0
Fiscal Year 2006-2007 Difference	16.00	1,220,615	425,047	1,645,662	781,074

Office of the CIO – Office of the CIO - Communications - Special Revenue Funds

The Office of the CIO is comprised of the Communications and Information Technology (IT) Divisions. The Communications Division provides all wireless communication technologies; engineers, installs, maintains and repairs wireless voice and data communications systems and equipment; and contracts for commercially-provided wireless services. The IT Division is responsible for coordinating major Citywide initiatives including IT project management, Citywide technology standards, Enterprise IT architecture, Geographic Information Systems (GIS), the City's website and IT training.

Fiscal Year 2007 Final Budget - $ 6,892,420 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	49.38	$ 4,799,628	$ 994,838	$ 5,794,466	$ 5,272,669
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	169,635	(23,643)	145,992	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	5.50	523,834	23,665	547,499	596,259
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	3.00	312,848	138,062	450,910	950,669
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(38,545)	0	(38,545)	0

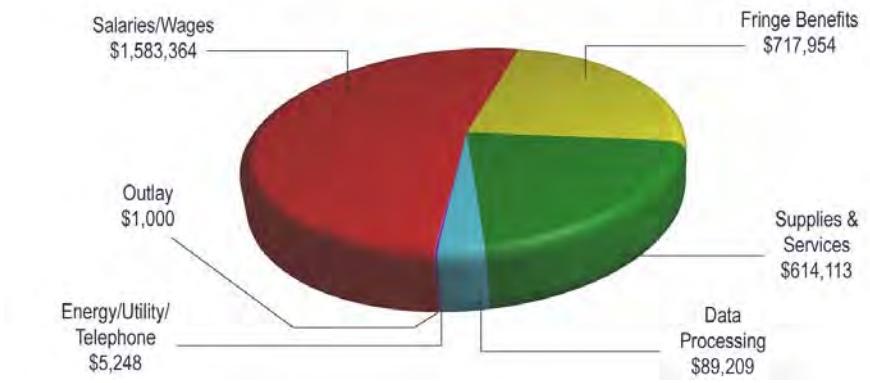
Office of the CIO – Office of the CIO - Communications - Special Revenue Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 2,273	$ 0	$ 2,273	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(10,175)	0	(10,175)	0
Adopted Adjustments Subtotal	8.50	$ 959,870	$ 138,084	$ 1,097,954	$ 1,546,928
Final Fiscal Year 2007 Total	57.88	5,759,498	1,132,922	6,892,420	6,819,597
Final Fiscal Year 2006 Total	49.38	4,799,628	994,838	5,794,466	5,272,669
Fiscal Year 2006-2007 Difference	8.50	959,870	138,084	1,097,954	1,546,928

Office of the CIO – Office of the CIO - Information Technology - Special Revenue Funds

The Office of the CIO is comprised of the Communications and Information Technology (IT) Divisions. The Communications Division provides all wireless communication technologies; engineers, installs, maintains and repairs wireless voice and data communications systems and equipment; and contracts for commercially-provided wireless services. The IT Division is responsible for coordinating major Citywide initiatives including IT project management, Citywide technology standards, Enterprise IT architecture, Geographic Information Systems (GIS), the City's website and IT training.

Fiscal Year 2007 Final Budget - $ 3,010,888 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	17.50	$ 1,996,742	$ 482,833	$ 2,479,575	$ 2,892,899
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	49,859	56,347	106,206	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	4.00	399,333	383,195	782,528	772,319
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	2.00	263,426	96,610	360,036	343,045
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	(4.00)	(385,061)	(309,415)	(694,476)	(624,920)
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(18,002)	0	(18,002)	0

Office of the CIO – Office of the CIO - Information Technology - Special Revenue Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 766	$ 0	$ 766	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(5,745)	0	(5,745)	0
Adopted Adjustments Subtotal	2.00	$ 304,576	$ 226,737	$ 531,313	$ 490,444
Final Fiscal Year 2007 Total	19.50	2,301,318	709,570	3,010,888	3,383,343
Final Fiscal Year 2006 Total	17.50	1,996,742	482,833	2,479,575	2,892,899
Fiscal Year 2006-2007 Difference	2.00	304,576	226,737	531,313	490,444

Human Resources – Diversity Program - Internal Service Funds

The Diversity Commitment Program has been moved from the Human Resources Department to the Mayor's Office of Ethics and Integrity (OEI). Diversity consulting services will continue to be provided under the umbrella of the Office of Ethics and Integrity (as part of the General Fund). This Internal Service Fund has been discontinued.

This department is no longer budgeted separately in Fiscal Year 2007.

Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	4.00	$ 345,093	$ 179,151	$ 524,244	$ 459,096
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	10,545	4,952	15,497	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	(4.00)	(355,638)	(184,103)	(539,741)	(459,096)
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

Human Resources – Diversity Program - Internal Service Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 0	$ 0	$ 0	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	0	0	0	0
Adopted Adjustments Subtotal	(4.00)	$ (345,093)	$ (179,151)	$ (524,244)	$ (459,096)
Final Fiscal Year 2007 Total	0.00	0	0	0	0
Final Fiscal Year 2006 Total	4.00	345,093	179,151	524,244	459,096
Fiscal Year 2006-2007 Difference	(4.00)	(345,093)	(179,151)	(524,244)	(459,096)

Human Resources – Special Training - Internal Service Funds

The Special Training Program and Employee Assistance Program (EAP) have been moved to the HR/Personnel Department (as part of the General Fund). This Internal Service Fund has been discontinued.

This department is no longer budgeted separately in Fiscal Year 2007.

Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	9.00	$ 821,302	$ 271,637	$ 1,092,939	$ 1,046,496
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	7,029	(8,148)	(1,119)	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	(2.00)	(251,012)	0	(251,012)	(1,046,496)
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	(7.00)	(577,319)	(263,489)	(840,808)	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

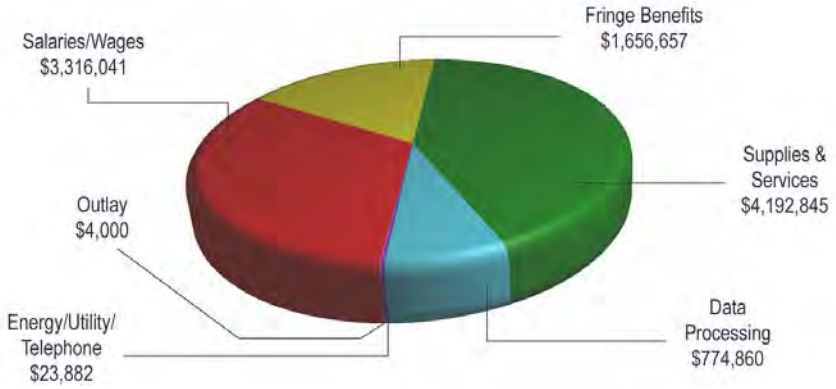
Human Resources – Special Training - Internal Service Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 0	$ 0	$ 0	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	0	0	0	0
Adopted Adjustments Subtotal	(9.00)	$ (821,302)	$ (271,637)	$ (1,092,939)	$ (1,046,496)
Final Fiscal Year 2007 Total	0.00	0	0	0	0
Final Fiscal Year 2006 Total	9.00	821,302	271,637	1,092,939	1,046,496
Fiscal Year 2006-2007 Difference	(9.00)	(821,302)	(271,637)	(1,092,939)	(1,046,496)

Risk Management – Risk Management - Internal Service Funds

The Risk Management Department manages city wide insurance programs such as Workers' Compensation, public liability and long term disability; promulgates loss control measures intended to forecast and reduce the City's exposure to risks; administers employee health and safety programs and the City's employee benefits and savings programs.

Fiscal Year 2007 Final Budget - $ 9,968,285 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	78.17	$ 6,651,949	$ 2,058,326	$ 8,710,275	$ 8,707,480
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	92,120	19,011	111,131	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	5.00	327,038	0	327,038	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	3,734,039
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	(20.42)	(1,614,720)	2,579,624	964,904	(303,357)
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(141,976)	0	(141,976)	0

Risk Management – Risk Management - Internal Service Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 2,463	$ 0	$ 2,463	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(7,342)	0	(7,342)	0
Final Adjustment 1 Redistribution to reflect Mayor's Citywide reorganization. The activities of Benefit Plan Services and Long Term Disability (LTD) Payment Processing have been transferred to the Human Resources/Personnel Department.	(4.50)	(336,834)	338,626	1,792	0
Adopted Adjustments Subtotal	(19.92)	$ (1,679,251)	$ 2,937,261	$ 1,258,010	$ 3,430,682
Final Fiscal Year 2007 Total	58.25	4,972,698	4,995,587	9,968,285	12,138,162
Final Fiscal Year 2006 Total	78.17	6,651,949	2,058,326	8,710,275	8,707,480
Fiscal Year 2006-2007 Difference	(19.92)	(1,679,251)	2,937,261	1,258,010	3,430,682

CITY OF SAN DIEGO

FISCAL YEAR 2007 ANNUAL BUDGET

DEPARTMENT BUDGETS

COMMUNITY & LEGISLATIVE SERVICES



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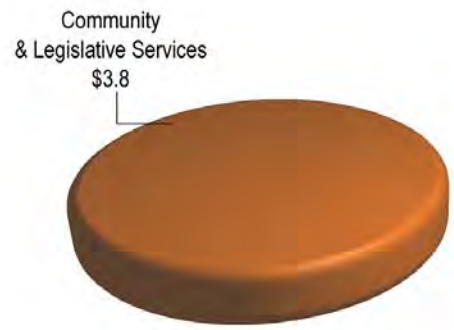
Community and Legislative Services

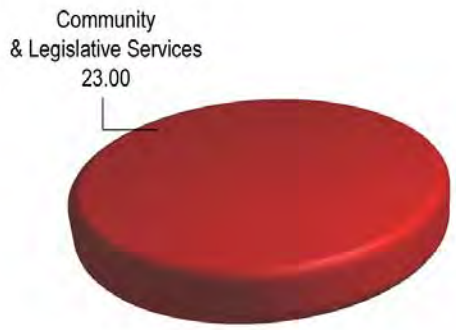
Community and Legislative Services Summary:

The Community and Legislative Services business center consists solely of the Community and Legislative Services Department.

Community and Legislative Services
Business Center
FY 2007 Annual Budget – $3.8 million
(In Millions)



Community and Legislative Services
Business Center
FY 2007 Total FTE – 23.00



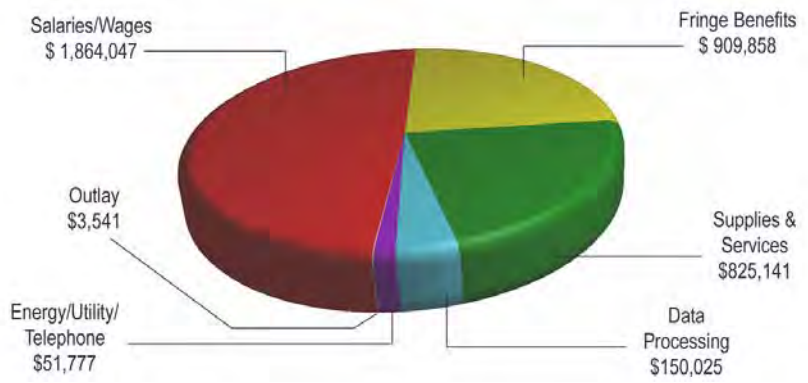
Community and Legislative Services Business Center Highlights

- A $2,507,882 adjustment reflects the transfer of 15.00 positions and related support from multiple departments, such as Mayor's Office, Governmental Relations, Office of the Chief Information Officer, Park and Recreation, and Public and Media Affairs, to create the City's new Community and Legislative Services Department.
- A $399,472 General Fund adjustment includes 3.00 positions and related support which were supplemental in Fiscal Year 2006.
- A $173,644 adjustment reflects a transfer of support from Citywide to the Community and Legislative Services Department, to create greater efficiency within the City and City services.
- A $14,669 increase includes personnel expense adjustments, support for information technology and non-discretionary expenses in the Community & Legislative Services Department.

Community & Legislative Services – Community & Legislative Services - General Fund

The Community & Legislative Services Department is responsible for the City's internal and external communications, CityTV (Channel 24), City Council liaison and docket services, intergovernmental relations, and Mayor's protocol activities.

Fiscal Year 2007 Final Budget - $ 3,804,389 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 0	$ 0	$ 0	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	18,219	0	18,219	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	2.00	233,310	0	233,310	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	20.00	2,397,593	1,015,815	3,413,408	909,391
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(17,560)	0	(17,560)	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 859	$ 0	$ 859	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(6,237)	0	(6,237)	0
Final Adjustment 1 Supplemental addition of 1.00 Program Manager for Bi-National Affairs. Please reference Governmental Relations budget detail page.	1.00	147,721	0	147,721	141,896
Final Adjustment 2 Redistribution to reflect Mayor's Citywide reorganization. The activities of the Governmental Relations Department have been consolidated under the Community & Legislative Services Department.	0.00	0	14,669	14,669	106,907
Final Adjustment 3 Removal of revenue due to elimination of the Binational Affairs Liaison to Mexico Service Level Agreement with the Water Department.	0.00	0	0	0	(127,706)
Adopted Adjustments Subtotal	23.00	$ 2,773,905	$ 1,030,484	$ 3,804,389	$ 1,030,488
Final Fiscal Year 2007 Total	23.00	2,773,905	1,030,484	3,804,389	1,030,488
Final Fiscal Year 2006 Total	0.00	0	0	0	0
Fiscal Year 2006-2007 Difference	23.00	2,773,905	1,030,484	3,804,389	1,030,488

Governmental Relations – Governmental Relations - General Fund

To advocate and secure the passage of federal and State measures that enhance the City's capacity to govern and provide essential community services; to support measures which broaden or protect the City's legal authority in land use planning, taxation and public employee policies; to oppose all measures which will decrease our legal authority to provide essential services, to assist City officials in negotiations with other governmental entities. Governmental Relations Department functions have been restructured and some responsibilities are now part of Community and Legislative Services Department.

This department is no longer budgeted separately in Fiscal Year 2007.

Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	3.00	$ 432,813	$ 316,666	$ 749,479	$ 106,907
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	(13,307)	14,669	1,362	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	1.00	166,162	0	166,162	141,896
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	(3.00)	(415,216)	(316,666)	(731,882)	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

Governmental Relations – Governmental Relations - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 39	$ 0	$ 39	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(4,329)	0	(4,329)	0
Final Adjustment 1 Redistribution to reflect Mayor's Citywide reorganization. The activities of the Governmental Relations Department have been consolidated under the Community & Legislative Services Department.	0.00	0	(14,669)	(14,669)	(106,907)
Final Adjustment 2 Addition of 1.00 Program Manager of Bi-National Affairs, associated fringe, and associated revenue. This position is reimbursed by Service Level Agreements.	(1.00)	(166,162)	0	(166,162)	(141,896)
Adopted Adjustments Subtotal	(3.00)	$ (432,813)	$ (316,666)	$ (749,479)	$ (106,907)
Final Fiscal Year 2007 Total	0.00	0	0	0	0
Final Fiscal Year 2006 Total	3.00	432,813	316,666	749,479	106,907
Fiscal Year 2006-2007 Difference	(3.00)	(432,813)	(316,666)	(749,479)	(106,907)

CITY OF SAN DIEGO
FISCAL YEAR 2007
ANNUAL BUDGET

DEPARTMENT BUDGETS

DEPARTMENT OF FINANCE



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Department of Finance

Department of Finance Summary:

Department of Finance business center consists of the following departments: City Auditor and Comptroller, City Treasurer, Department of Finance, Financial Management, and Financing Services.

Department of Finance
Business Center
FY 2007 Annual Budget – $48.9 million
(In Millions)



* Numbers may not total due to rounding

Department of Finance
Business Center
FY 2007 Total FTE – 272.00



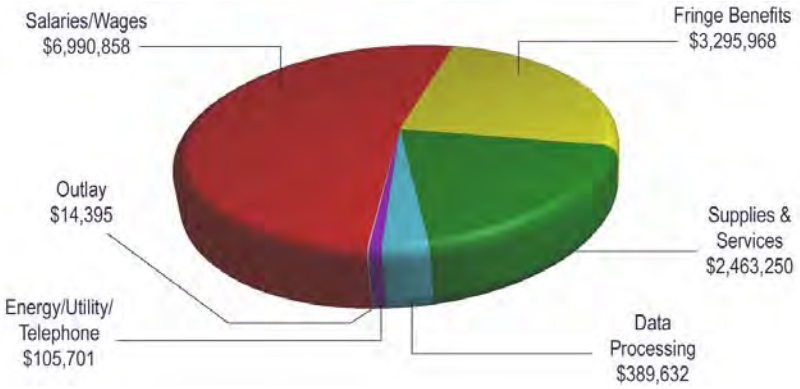
Department of Finance Business Center Highlights

- A $3,169,481 General Fund adjustment includes 27.78 positions and related support which were supplemental in Fiscal Year 2006 throughout the business center.
- A $2,429,664 adjustment reflects the transfer of 1.00 position and support for annual audit, property tax administration, new development of financial systems, and accounting and information processing from Citywide Program Expenditures to the City Auditor and Comptroller Department.
- A $800,000 adjustment reflects the transfer of support for Non-General Funds Financial Management Information Systems from Citywide Program Expenditures to Financial Management.
- A $375,365 adjustment funds information technology throughout the business center.
- An $115,756 Non-General Fund adjustment includes 1.00 position and related support which were supplemental in Fiscal Year 2006.
- A $42,169 adjustment reflects an increase in funding for non-discretionary expenditures.

City Auditor and Comptroller – City Auditor and Comptroller - General Fund

The City Auditor and Comptroller Office underwent an extensive re-organization effort. The Office reflects a five division approach to accounting for and reporting on the City's finances. They are: Financial Systems, Audit, Specialty Accounting, Accounting Operations and Disbursement, and Financial Reporting and Budget. The reorganization aligns job duties within the divisions so that similar tasks are more logically grouped together.

Fiscal Year 2007 Final Budget - $ 13,259,804 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	98.82	$ 9,699,045	$ 574,457	$ 10,273,502	$ 2,333,769
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	112,094	83,579	195,673	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	8.18	1,197,051	0	1,197,051	320,965
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	367,305
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	1.00	114,722	2,314,942	2,429,664	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(704,656)	0	(704,656)	0

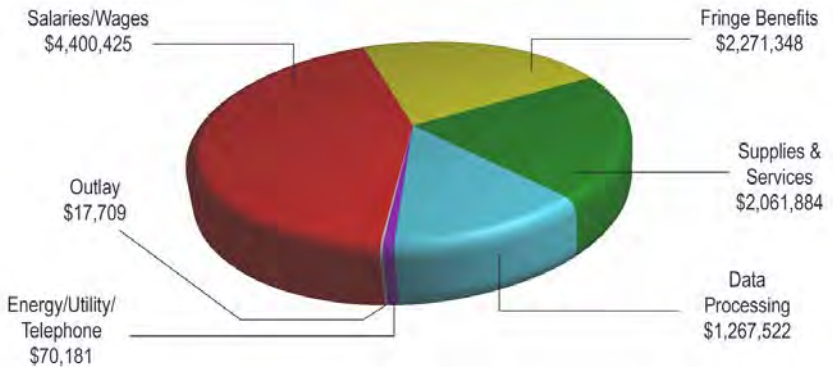
City Auditor and Comptroller – City Auditor and Comptroller - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 4,241	$ 0	$ 4,241	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(36,367)	0	(36,367)	0
Final Adjustment 1 Transfer 1.00 Accountant III from Auditor to Office of Ethics & Integrity for audit activities.	(1.00)	(99,304)	0	(99,304)	0
Adopted Adjustments Subtotal	8.18	$ 587,781	$ 2,398,521	$ 2,986,302	$ 688,270
Final Fiscal Year 2007 Total	107.00	10,286,826	2,972,978	13,259,804	3,022,039
Final Fiscal Year 2006 Total	98.82	9,699,045	574,457	10,273,502	2,333,769
Fiscal Year 2006-2007 Difference	8.18	587,781	2,398,521	2,986,302	688,270

City Treasurer – City Treasurer - General Fund

The Office of the City Treasurer is responsible for collecting and safeguarding all Citywide revenue, which includes administration of the Business Tax and Transient Occupancy Tax (TOT) Programs. The City Treasurer is also responsible for the collection of delinquent accounts and represents the City in Small Claims Court actions. Under the direction of the City Treasurer, the Investments Program is responsible for investment of cash balances and provides cash management services for the City, overseeing the City's $1.4 billion Pooled Investment fund. The City Treasurer serves as a member of the Funds Commission and as a Trustee for the SPSP/401(k) plans.

Fiscal Year 2007 Final Budget - $ 10,089,069 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	78.22	$ 5,991,091	$ 2,939,343	$ 8,930,434	$ 16,619,500
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	69,594	290,953	360,547	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	8.00	622,719	187,000	809,719	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	1.00	100,399	0	100,399	459,500
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	(0.42)	(68,377)	0	(68,377)	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(44,765)	0	(44,765)	0

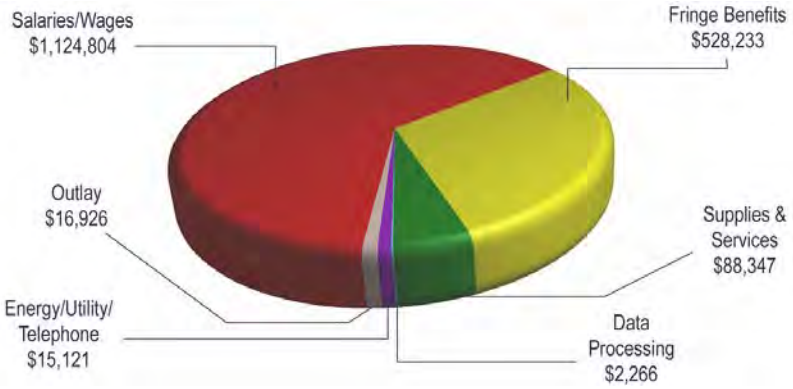
City Treasurer – City Treasurer - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 3,408	$ 0	$ 3,408	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(2,296)	0	(2,296)	0
Adopted Adjustments Subtotal	8.58	$ 680,682	$ 477,953	$ 1,158,635	$ 459,500
Final Fiscal Year 2007 Total	86.80	6,671,773	3,417,296	10,089,069	17,079,000
Final Fiscal Year 2006 Total	78.22	5,991,091	2,939,343	8,930,434	16,619,500
Fiscal Year 2006-2007 Difference	8.58	680,682	477,953	1,158,635	459,500

City Treasurer – Financing Services - General Fund

The Financing Services Program coordinates the process of structuring and issuing bond financings to provide funding for City capital projects, and assesses and implements the most cost-effective and fiscally responsible process for managing short-term and long-term debt and other financial instruments.

Fiscal Year 2007 Final Budget - $ 1,775,697 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	22.15	$ 2,337,168	$ 171,391	$ 2,508,559	$ 930,000
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	22,286	(48,731)	(26,445)	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	15,934	0	15,934	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	(6.00)	(708,861)	0	(708,861)	(94,000)
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(11,064)	0	(11,064)	0

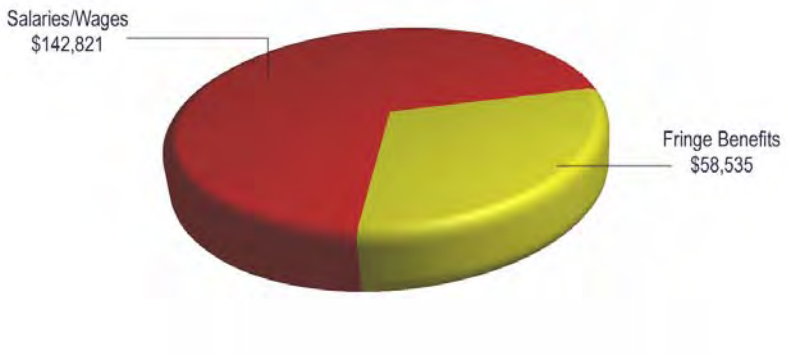
City Treasurer – Financing Services - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 639	$ 0	$ 639	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(3,065)	0	(3,065)	0
Adopted Adjustments Subtotal	(6.00)	$ (684,131)	$ (48,731)	$ (732,862)	$ (94,000)
Final Fiscal Year 2007 Total	16.15	1,653,037	122,660	1,775,697	836,000
Final Fiscal Year 2006 Total	22.15	2,337,168	171,391	2,508,559	930,000
Fiscal Year 2006-2007 Difference	(6.00)	(684,131)	(48,731)	(732,862)	(94,000)

Department of Finance – Department of Finance - General Fund

The Department of Finance is the umbrella department under which the financial and fiscal management functions of the City are organized.

Fiscal Year 2007 Final Budget - $ 201,356 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 0	$ 0	$ 0	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	1,261	0	1,261	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	1.00	200,911	0	200,911	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

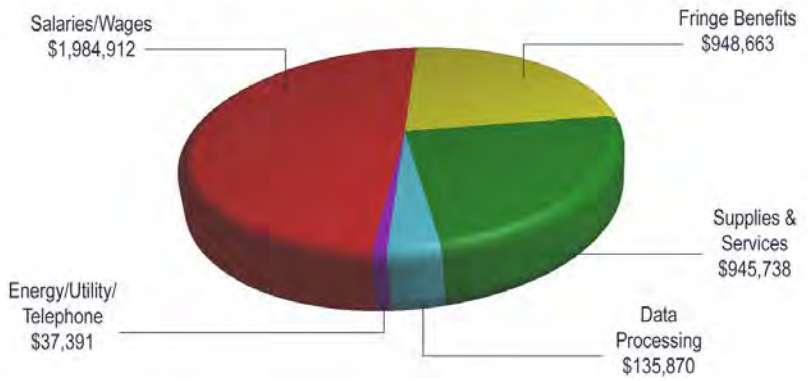
Department of Finance – Department of Finance - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 39	$ 0	$ 39	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(855)	0	(855)	0
Adopted Adjustments Subtotal	1.00	$ 201,356	$ 0	$ 201,356	$ 0
Final Fiscal Year 2007 Total	1.00	201,356	0	201,356	0
Final Fiscal Year 2006 Total	0.00	0	0	0	0
Fiscal Year 2006-2007 Difference	1.00	201,356	0	201,356	0

Financial Management – Financial Management - General Fund

Financial Management prepares the Proposed and Annual Budgets in accordance with the City Charter each year. During the fiscal year, Financial Management monitors expenditures and revenue receipts on a Citywide basis, oversees budget transfers and adjustments, and reviews requests for City Council and Mayoral Actions for both the operating budget and the Capital Improvements Program. In addition, the Department develops and updates the Multiyear Financial Plan for the City.

Fiscal Year 2007 Final Budget - $ 4,052,574 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	22.50	$ 2,333,595	$ 149,995	$ 2,483,590	$ 299,916
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	22,234	112,403	134,637	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	11.60	1,143,130	0	1,143,130	107,318
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	(15,522)
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	(1.10)	(221,620)	856,601	634,981	606,812
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(332,522)	0	(332,522)	0

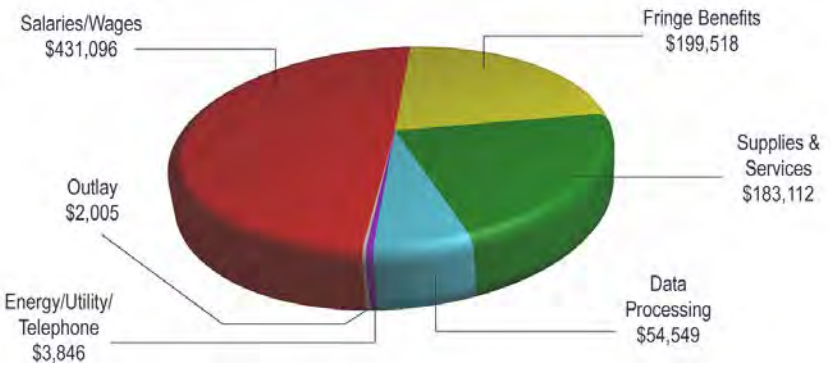
Financial Management – Financial Management - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 1,299	$ 0	$ 1,299	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(12,541)	0	(12,541)	0
Adopted Adjustments Subtotal	10.50	$ 599,980	$ 969,004	$ 1,568,984	$ 698,608
Final Fiscal Year 2007 Total	33.00	2,933,575	1,118,999	4,052,574	998,524
Final Fiscal Year 2006 Total	22.50	2,333,595	149,995	2,483,590	299,916
Fiscal Year 2006-2007 Difference	10.50	599,980	969,004	1,568,984	698,608

City Treasurer – Financing Services - Special Districts - Special Revenue Funds

The Special Districts Program provides the City with a cost-effective and fiscally responsible process for managing the public financing process using Community Facilities Districts and 1915 Act Assessment Districts. The Program comprehensively manages all special district formation procedures and related bond issuances, calculating and enrolling special taxes and assessments, collecting delinquent accounts, and assisting communities in the formation of new districts while adhering to all legal and City policy guidelines.

Fiscal Year 2007 Final Budget - $ 874,126 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

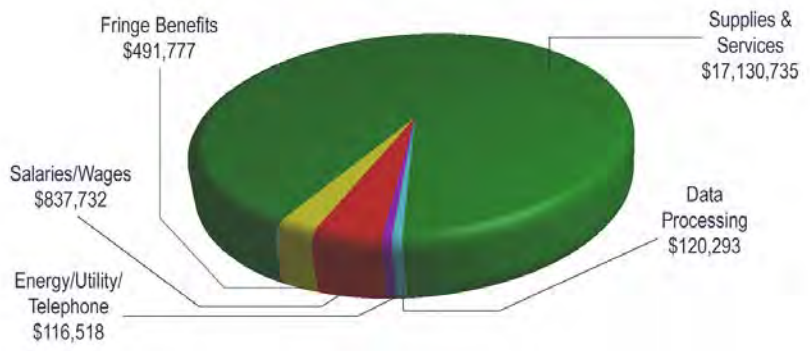
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	7.09	$ 667,474	$ 229,951	$ 897,425	$ 810,868
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	7,818	(7,938)	(120)	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	1.00	91,756	24,000	115,756	24,000
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	(2.00)	(128,980)	(2,501)	(131,481)	77,411
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	(0.04)	(6,513)	0	(6,513)	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 237	$ 0	$ 237	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(1,178)	0	(1,178)	0
Adopted Adjustments Subtotal	(1.04)	$ (36,860)	$ 13,561	$ (23,299)	$ 101,411
Final Fiscal Year 2007 Total	6.05	630,614	243,512	874,126	912,279
Final Fiscal Year 2006 Total	7.09	667,474	229,951	897,425	810,868
Fiscal Year 2006-2007 Difference	(1.04)	(36,860)	13,561	(23,299)	101,411

Financial Management – Central Stores - Internal Service Funds

Central Stores is responsible for four distinct internal services: Storeroom Operations, the Surplus Property Program, the Citywide Open Purchase Order Program, and the City's Mail Center. Storeroom Operations procures, stores, and delivers consumable materials and supplies used by City departments. The Surplus Property Program stores, distributes, and sells at auction approximately 3,200 lots of obsolete and surplus City property. The Open Purchase Order Program provides accounts payable and contract administration for 240 vendor accounts. The City Mail Center collects, sorts, meters, and delivers inter-office and United States Postal Service mail for 215 designated City mail stations.

Fiscal Year 2007 Final Budget - $ 18,697,055 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	29.42	$ 1,845,685	$ 17,421,890	$ 19,267,575	$ 19,297,359
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	23,346	(54,344)	(30,998)	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	(6.50)	(383,823)	0	(383,823)	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	(0.92)	(149,775)	0	(149,775)	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(8,866)	0	(8,866)	0

Financial Management – Central Stores - Internal Service Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 866	$ 0	$ 866	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	2,076	0	2,076	0
Adopted Adjustments Subtotal	(7.42)	$ (516,176)	$ (54,344)	$ (570,520)	$ 0
Final Fiscal Year 2007 Total	22.00	1,329,509	17,367,546	18,697,055	19,297,359
Final Fiscal Year 2006 Total	29.42	1,845,685	17,421,890	19,267,575	19,297,359
Fiscal Year 2006-2007 Difference	(7.42)	(516,176)	(54,344)	(570,520)	0

CITY OF SAN DIEGO

FISCAL YEAR 2007 ANNUAL BUDGET

DEPARTMENT BUDGETS

LAND USE & ECONOMIC DEVELOPMENT



Water Boards Vol. 1-3
01713

Land Use and Economic Development

Land Use and Economic Development Summary:

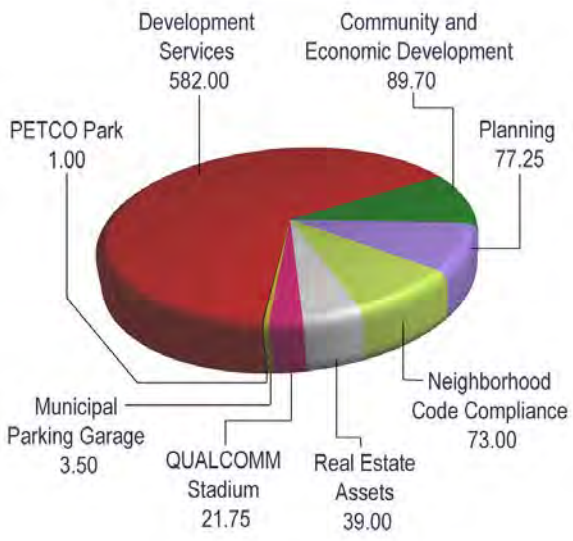
The Land Use and Economic Development business center consists of the following departments: Community and Economic Development, Development Services, Municipal Parking Garage, Neighborhood Code Compliance, PETCO Park, Planning, QUALCOMM Stadium, and Real Estate Assets.

Land Use and Economic Development
Business Center
FY 2007 Annual Budget – $138.8 million
(In Millions)



* Numbers may not total due to rounding

Land Use and Economic Development
Business Center
FY 2007 Total FTE – 887.20



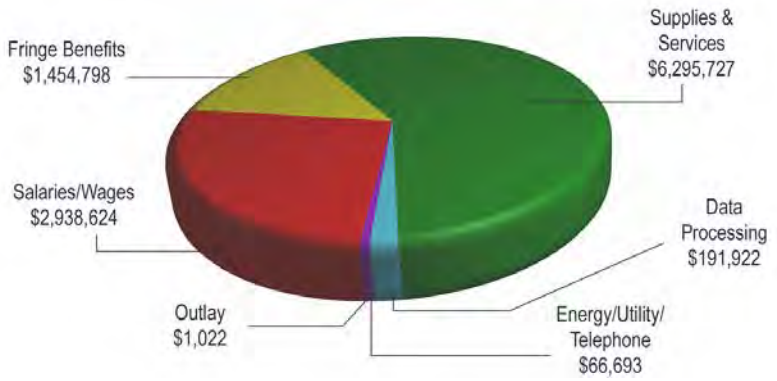
Land Use and Economic Development Operating Center Highlights

- A $6,836,217 Non-General Fund adjustment includes 79.40 positions and related support which were supplemental in Fiscal Year 2006.
- A $4,725,079 General Fund adjustment includes 53.20 positions and related support which were supplemental in Fiscal Year 2006.
- A $4,372,759 adjustment includes 8.50 positions and related support for enhancements to programs throughout the business center, such as graffiti control, gang control, disability services, historical planning and for the addition of the newly created Municipal Parking Garage Fund.
- A $3,551,850 adjustment reflects transfers to this business center to create greater efficiency within the City and City services.
- A $1,211,155 increase funds to PETCO Park's debt service payments.
- An $869,376 adjustment supports information technology throughout the business center.
- A $610,000 increase to PETCO PARK's budget for Police Service costs.
- A $311,731 increase provides additional funding for non-discretionary expenses throughout the business center.

Community and Economic Development – Community/Economic Development - General Fund

With an emphasis on the City's urban core neighborhoods and low and moderate income residents, the Community and Economic Development Department strives to improve the quality of life and ensure a healthy economy for all San Diegans through job development, business development, neighborhood revitalization, public improvements, redevelopment, social services, and revenue enhancement.

Fiscal Year 2007 Final Budget - $ 10,948,786 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

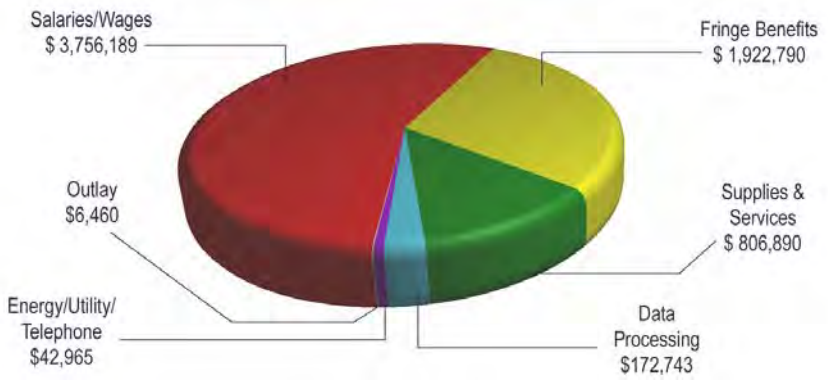
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	26.12	$ 2,646,855	$ 1,145,856	$ 3,792,711	$ 1,466,593
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	23,708	156,503	180,211	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	30.95	2,715,042	0	2,715,042	2,424,377
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	1.00	119,920	(356,083)	(236,163)	1,480
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	2,456,768	2,456,768	0
Restructuring Implemented to create greater efficiency within the City and of City services	(10.67)	(815,257)	3,117,320	2,302,063	(515,709)
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(383,596)	0	(383,596)	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 1,858	$ 0	$ 1,858	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(15,514)	0	(15,514)	0
Final Adjustment 1 Addition of personnel and non-personnel expenses to support the newly added Executive Director to the Commission on Gang Prevention.	0.00	27,194	35,000	62,194	0
Final Adjustment 2 Addition of 1.00 Administrative Aide II to support the Disability Services Director.	1.00	73,212	0	73,212	0
Adopted Adjustments Subtotal	22.28	$ 1,746,567	$ 5,409,508	$ 7,156,075	$ 1,910,148
Final Fiscal Year 2007 Total	48.40	4,393,422	6,555,364	10,948,786	3,376,741
Final Fiscal Year 2006 Total	26.12	2,646,855	1,145,856	3,792,711	1,466,593
Fiscal Year 2006-2007 Difference	22.28	1,746,567	5,409,508	7,156,075	1,910,148

Neighborhood Code Compliance – Neighborhood Code Compliance - General Fund

Neighborhood Code Compliance works in partnership with the residents of San Diego to maintain a safe and desirable living and working environment; to improve the quality of San Diego's neighborhoods through education, enforcement, and abatement; and to respond to community concerns and attain code compliance while maintaining high professional standards and continually seeking improvements and innovations.
NCC enforces State and local regulations related to construction and grading without permits, disabled access, environmentally sensitive lands historical and coastal regulations, graffiti, land use and zoning, mobile home parks, noise, substandard housing conditions and unsafe/vacant buildings.

Fiscal Year 2007 Final Budget - $ 6,708,037 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	57.12	$ 4,781,584	$ 537,889	$ 5,319,473	$ 932,050
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	52,744	30,417	83,161	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	15.00	1,269,815	0	1,269,815	1,171,488
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	213,110	213,110	(482,450)
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	(0.12)	(19,533)	0	(19,533)	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(334,960)	0	(334,960)	0

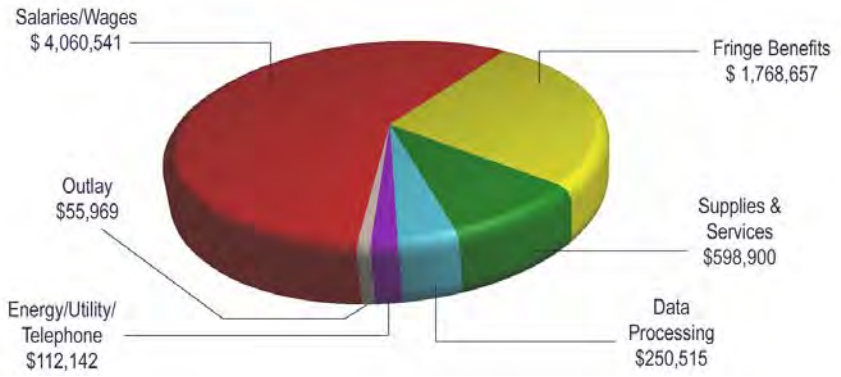
Neighborhood Code Compliance – Neighborhood Code Compliance - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 2,829	$ 0	$ 2,829	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(11,634)	0	(11,634)	0
Final Adjustment 1 Redistribution to reflect Mayor's Citywide reorganization. Transfer of 1.00 Director position and associated non-personnel expense from Neighborhood Code Compliance to Customer Services Department.	(1.00)	(189,524)	(3,000)	(192,524)	0
Final Adjustment 2 Graffiti Control Program FY07 Budget was increased by 59% to battle urban blight to make neighborhoods safer. 2.00 Utility Workers were added for the removal of graffiti from the public right-of-way and City property. In addition, $250,000 was allocated to the Urban Corps contract for a total of $480,000 to remove graffiti from private property.	2.00	127,658	250,642	378,300	0
Adopted Adjustments Subtotal	15.88	$ 897,395	$ 491,169	$ 1,388,564	$ 689,038
Final Fiscal Year 2007 Total	73.00	5,678,979	1,029,058	6,708,037	1,621,088
Final Fiscal Year 2006 Total	57.12	4,781,584	537,889	5,319,473	932,050
Fiscal Year 2006-2007 Difference	15.88	897,395	491,169	1,388,564	689,038

Planning – Planning - General Fund

The Planning Department serves as the planning agency for The City of San Diego. It coordinates and administers large-scale planning efforts and special planning projects, such as community plan updates; provides long range planning, supports historic resources, maintains a comprehensive Citywide General Plan, supports community planning groups, supports related boards and commissions, manages the Multiple Species Conservation Program (MSCP), and provides community-based travel forecasting, traffic studies, and transportation demand management.

Fiscal Year 2007 Final Budget - $ 6,846,724 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	55.68	$ 5,879,493	$ 967,071	$ 6,846,564	$ 3,104,298
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	20,812	50,455	71,267	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	6.25	653,657	0	653,657	561,771
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	(2.50)	(253,968)	0	(253,968)	(91,068)
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	(0.18)	(29,295)	0	(29,295)	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(634,532)	0	(634,532)	0

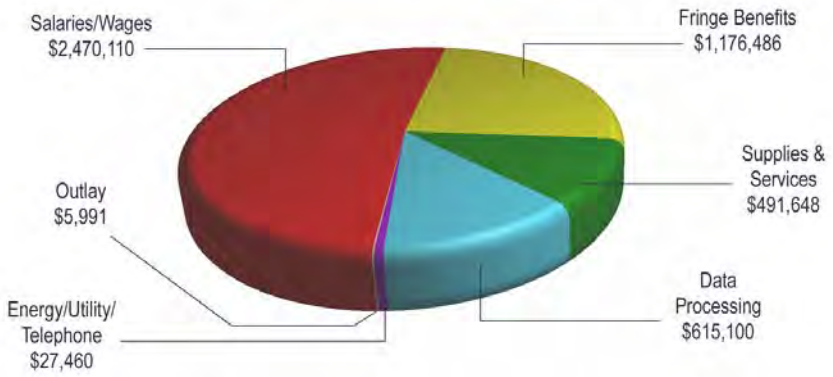
Planning – Planning - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 2,325	$ 0	$ 2,325	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(25,290)	0	(25,290)	0
Final Adjustment 1 Addition of 1.00 Sr. Planner for Historical Resources and the addition of overtime in an amount equivalent to 1.00 Sr. Planner.	1.00	215,996	0	215,996	0
Final Adjustment 2 Removal of revenue due to the elimination of existing Service Level Agreement.	0.00	0	0	0	(539,395)
Adopted Adjustments Subtotal	4.57	$ (50,295)	$ 50,455	$ 160	$ (68,692)
Final Fiscal Year 2007 Total	60.25	5,829,198	1,017,526	6,846,724	3,035,606
Final Fiscal Year 2006 Total	55.68	5,879,493	967,071	6,846,564	3,104,298
Fiscal Year 2006-2007 Difference	4.57	(50,295)	50,455	160	(68,692)

Real Estate Assets – Real Estate Assets - General Fund

The Acquisition and Valuation Division provides valuation, acquisition, appraisal and acquisition of sites for public facilities, parks, open space, and rights-of way for utility purposes, and relocation services for the City of San Diego. The Asset Management and Marketing Division is responsible for managing the City's diverse real estate portfolio. Activities include leasing or permitting use of City land, facilities, or other assets; management and marketing of commercial and industrial City owned property, granting easements and permits to public and private entities for needed utilities and other uses.

Fiscal Year 2007 Final Budget - $ 4,786,795 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	38.08	$ 3,574,351	$ 414,172	$ 3,988,523	$ 31,057,000
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	26,810	517,072	543,882	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	1.00	86,565	0	86,565	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	208,955	208,955	1,412,606
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	(0.08)	(12,509)	0	(12,509)	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(24,373)	0	(24,373)	0

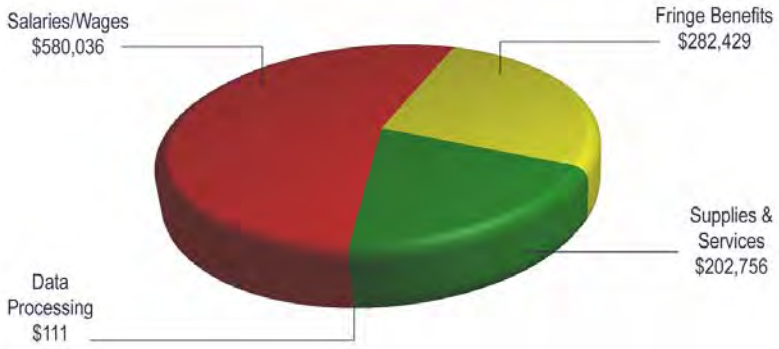
Real Estate Assets – Real Estate Assets - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 1,544	$ 0	$ 1,544	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(5,792)	0	(5,792)	0
Adopted Adjustments Subtotal	0.92	$ 72,245	$ 726,027	$ 798,272	$ 1,412,606
Final Fiscal Year 2007 Total	39.00	3,646,596	1,140,199	4,786,795	32,469,606
Final Fiscal Year 2006 Total	38.08	3,574,351	414,172	3,988,523	31,057,000
Fiscal Year 2006-2007 Difference	0.92	72,245	726,027	798,272	1,412,606

Community and Economic Development – CDBG Admin/Youth Services - Special Revenue Funds

The Community Development Block Grant (CDBG) Program in the Community and Economic Development's Administration section provides funding. The federal Department of Housing and Urban Development (HUD) annually provides grant funding to the City for the development of viable urban communities, principally for persons of low and moderate incomes. Administration staff ensures compliance with grant conditions, including reporting requirements and financial management and coordination of approximately 500 active projects. In addition the unit administers contracts with non-profit social service organizations. Staff performs contract related duties, which include contract execution, payment processing, on-site monitoring and performance reporting.

Fiscal Year 2007 Final Budget - $ 1,065,332 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	9.30	$ 855,660	$ 203,073	$ 1,058,733	$ 986,000
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	7,581	(206)	7,375	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

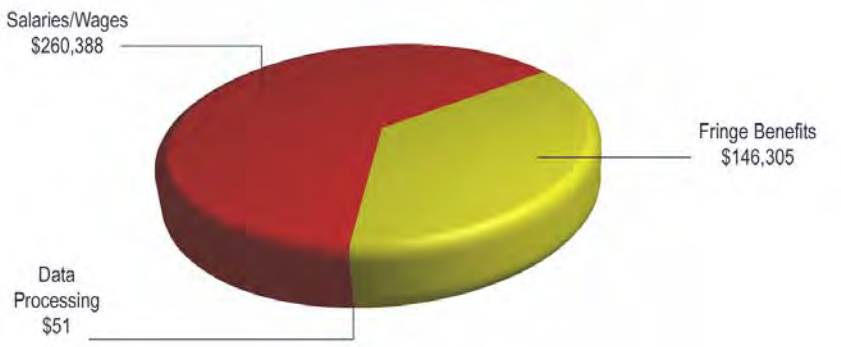
Community and Economic Development – CDBG Admin/Youth Services - Special Revenue Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 365	$ 0	$ 365	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(1,141)	0	(1,141)	0
Adopted Adjustments Subtotal	0.00	$ 6,805	$ (206)	$ 6,599	$ 0
Final Fiscal Year 2007 Total	9.30	862,465	202,867	1,065,332	986,000
Final Fiscal Year 2006 Total	9.30	855,660	203,073	1,058,733	986,000
Fiscal Year 2006-2007 Difference	0.00	6,805	(206)	6,599	0

Community and Economic Development – CDBG Disability Services - Special Revenue Funds

The Disability Services Program plans, organizes and coordinates initiatives and strategies to assist persons with disabilities. The Program works with City departments and other agencies to formulate and administer policies affecting the disabled community; assess the City's compliance with federal and State laws and regulations and review and update the City's transition plan for architectural access

Fiscal Year 2007 Final Budget - $ 406,744 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	4.20	$ 377,174	$ 113	$ 377,287	$ 340,000
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	29,856	(62)	29,794	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

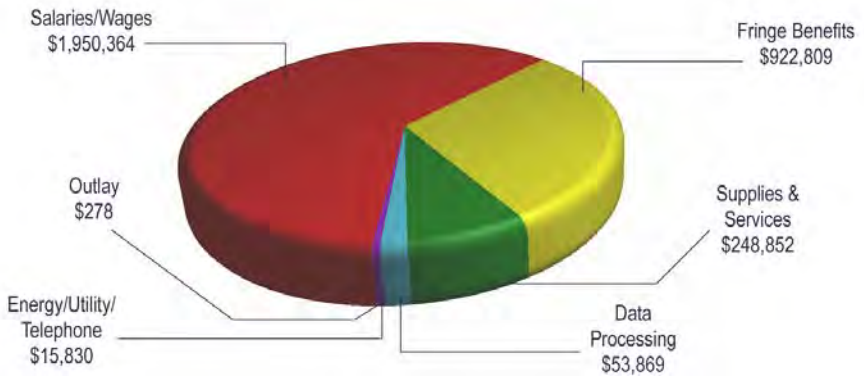
Community and Economic Development – CDBG Disability Services - Special Revenue Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 163	$ 0	$ 163	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(500)	0	(500)	0
Adopted Adjustments Subtotal	0.00	$ 29,519	$ (62)	$ 29,457	$ 0
Final Fiscal Year 2007 Total	4.20	406,693	51	406,744	340,000
Final Fiscal Year 2006 Total	4.20	377,174	113	377,287	340,000
Fiscal Year 2006-2007 Difference	0.00	29,519	(62)	29,457	0

Community and Economic Development – Redevelopment - Special Revenue Funds

The Redevelopment Division alleviates conditions of blight in older, urban areas of the City and focuses on 11 project areas that cover more than 7,600 acres, generating over $40 million in tax increment. The Redevelopment Agency is a separate legal entity and the City Council serves as its Board of Directors. The Mayor is the Executive Director; the City Attorney serves as General Counsel; and the Redevelopment Division serves as staff to the Agency.

Fiscal Year 2007 Final Budget - $ 3,192,002 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

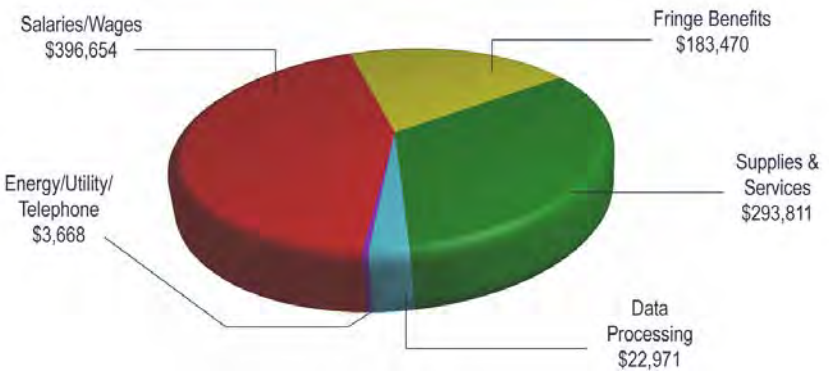
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	22.70	$ 2,412,997	$ 83,361	$ 2,496,358	$ 2,085,221
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	50,944	235,468	286,412	235,468
Supplementals Expenses and revenue not included in the FY 2006 Budget	5.90	585,740	0	585,740	587,270
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	(0.80)	(151,620)	0	(151,620)	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(20,253)	0	(20,253)	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 1,092	$ 0	$ 1,092	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(5,727)	0	(5,727)	0
Final Adjustment 1 Revenue was adjusted to balance with department expenditures.	0.00	0	0	0	288,678
Adopted Adjustments Subtotal	5.10	$ 460,176	$ 235,468	$ 695,644	$ 1,111,416
Final Fiscal Year 2007 Total	27.80	2,873,173	318,829	3,192,002	3,196,637
Final Fiscal Year 2006 Total	22.70	2,412,997	83,361	2,496,358	2,085,221
Fiscal Year 2006-2007 Difference	5.10	460,176	235,468	695,644	1,111,416

Development Services – Solid Waste Local Enforcement Agency - Special Revenue Funds

This State mandated Division is certified by the California Integrated Waste Management Board to enforce federal and State laws and regulations for the safe and proper handling of solid waste.

Fiscal Year 2007 Final Budget - $ 900,574 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	5.00	$ 496,010	$ 328,121	$ 824,131	$ 767,265
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	9,008	(7,671)	1,337	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	1.00	75,812	0	75,812	78,763
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

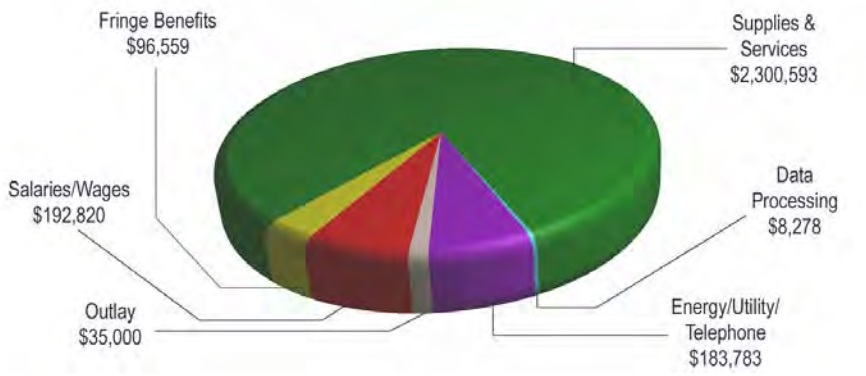
Development Services – Solid Waste Local Enforcement Agency - Special Revenue Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 235	$ 0	$ 235	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(941)	0	(941)	0
Adopted Adjustments Subtotal	1.00	$ 84,114	$ (7,671)	$ 76,443	$ 78,763
Final Fiscal Year 2007 Total	6.00	580,124	320,450	900,574	846,028
Final Fiscal Year 2006 Total	5.00	496,010	328,121	824,131	767,265
Fiscal Year 2006-2007 Difference	1.00	84,114	(7,671)	76,443	78,763

Municipal Parking Garage – Concourse and Parking Garages - Special Revenue Funds

The Real Estate Assets Department provides real estate services for the City of San Diego. Effective July 1, 2005 San Diego Convention Center Corporation (SDCCC) was no longer responsible for the operation and maintenance of the Concourse. On September 19, 2005, the City Council adopted Resolution R-300845 to authorize renaming the Municipal Parking Garage Operation Fund to the "Concourse and Parking Garages Operating Fund" and to reprogram the Fund for operation of the Concourse, the Evan P. Jones Parkade, and the parking garage for the World Trade Center building.

Fiscal Year 2007 Final Budget - $ 2,817,033 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 0	$ 0	$ 0	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	1,615	10,878	12,493	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	3.50	287,822	2,516,776	2,804,598	3,187,248
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

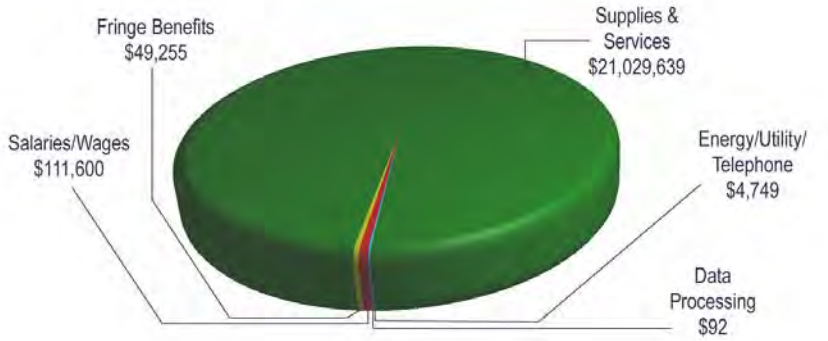
Municipal Parking Garage – Concourse and Parking Garages - Special Revenue Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 138	$ 0	$ 138	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(196)	0	(196)	0
Adopted Adjustments Subtotal	3.50	$ 289,379	$ 2,527,654	$ 2,817,033	$ 3,187,248
Final Fiscal Year 2007 Total	3.50	289,379	2,527,654	2,817,033	3,187,248
Final Fiscal Year 2006 Total	0.00	0	0	0	0
Fiscal Year 2006-2007 Difference	3.50	289,379	2,527,654	2,817,033	3,187,248

PETCO Park – PETCO Park - Special Revenue Funds

To provide funding for PETCO Park facility lease revenue bond financing payments related to the PETCO Park Project, and administration of the agreements between the City and the San Diego Padres.

Fiscal Year 2007 Final Budget - $ 21,195,335 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

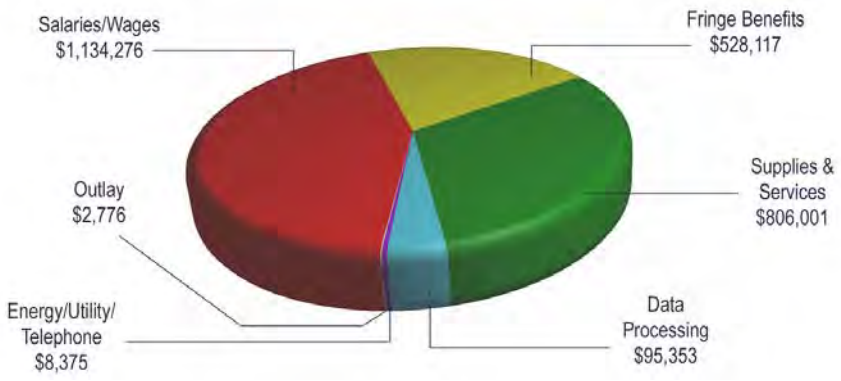
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	1.00	$ 161,208	$ 19,183,109	$ 19,344,317	$ 17,123,402
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	110	30,216	30,326	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	1,821,155	1,821,155	3,547,597
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 39	$ 0	$ 39	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(502)	0	(502)	0
Adopted Adjustments Subtotal	0.00	$ (353)	$ 1,851,371	$ 1,851,018	$ 3,547,597
Final Fiscal Year 2007 Total	1.00	160,855	21,034,480	21,195,335	20,670,999
Final Fiscal Year 2006 Total	1.00	161,208	19,183,109	19,344,317	17,123,402
Fiscal Year 2006-2007 Difference	0.00	(353)	1,851,371	1,851,018	3,547,597

Planning – Facilities Financing - Special Revenue Funds

Facilities Financing manages the formulation, collections, and administration of Facilities Benefit Assessments and Development Impact Fees. Tentative Map monetary exactions and monetary extraordinary benefits resulting from Development Agreements are collected and monitored. These funds are then used to finance public facilities in community plan areas throughout the City. All Development Agreements are monitored for compliance. Cost Reimbursement Districts and reimbursement agreements for community facilities are also coordinated and administered by Facilities Financing.

Fiscal Year 2007 Final Budget - $ 2,574,898 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

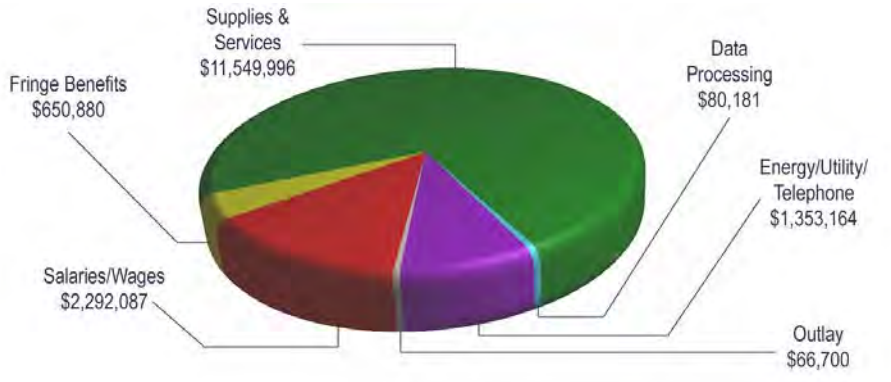
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	15.06	$ 1,476,564	$ 900,448	$ 2,377,012	$ 2,123,784
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	18,378	8,286	26,664	8,286
Supplementals Expenses and revenue not included in the FY 2006 Budget	1.50	140,477	0	140,477	141,107
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.50	50,082	3,771	53,853	53,801
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	(35,000)
Restructuring Implemented to create greater efficiency within the City and of City services	(0.06)	(9,766)	0	(9,766)	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(11,125)	0	(11,125)	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 669	$ 0	$ 669	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(2,886)	0	(2,886)	0
Adopted Adjustments Subtotal	1.94	$ 185,829	$ 12,057	$ 197,886	$ 168,194
Final Fiscal Year 2007 Total	17.00	1,662,393	912,505	2,574,898	2,291,978
Final Fiscal Year 2006 Total	15.06	1,476,564	900,448	2,377,012	2,123,784
Fiscal Year 2006-2007 Difference	1.94	185,829	12,057	197,886	168,194

QUALCOMM Stadium – QUALCOMM Stadium - Special Revenue Funds

QUALCOMM Stadium provides a first-class facility that is safe, attractive, and has a high quality playing field for conducting and viewing athletic and entertainment events, and accomplishes this in a cost-effective and efficient manner.

Fiscal Year 2007 Final Budget - $ 15,993,008 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

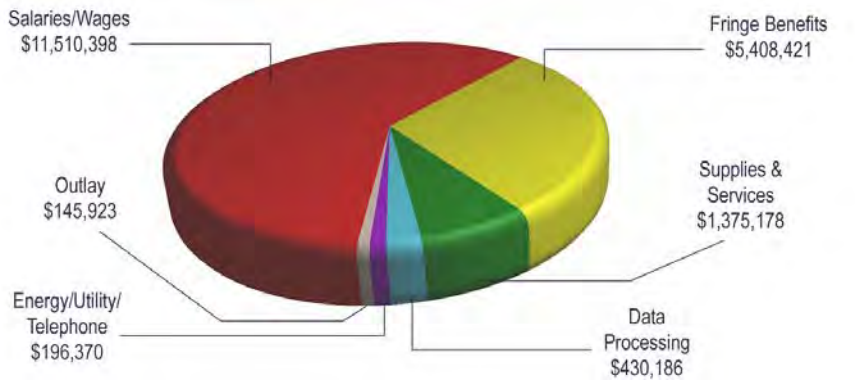
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	20.97	$ 2,443,607	$ 12,433,997	$ 14,877,604	$ 12,540,051
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	70,698	(292,446)	(221,748)	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	1.00	482,929	615,787	1,098,716	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	6	292,703	292,709	3,140,958
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	(0.22)	(34,398)	0	(34,398)	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(19,670)	0	(19,670)	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 854	$ 0	$ 854	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(1,059)	0	(1,059)	0
Adopted Adjustments Subtotal	0.78	$ 499,360	$ 616,044	$ 1,115,404	$ 3,140,958
Final Fiscal Year 2007 Total	21.75	2,942,967	13,050,041	15,993,008	15,681,009
Final Fiscal Year 2006 Total	20.97	2,443,607	12,433,997	14,877,604	12,540,051
Fiscal Year 2006-2007 Difference	0.78	499,360	616,044	1,115,404	3,140,958

Development Services – Division of Building and Safety - Enterprise Funds

The Development Services Department, Plan Review Section reviews proposed building designs for compliance with the current local and State building codes; reviews zoning, structural and life safety, and disabled access compliance; reviews the suitability of new construction methods and materials, reviews and prepares appeals from the public to the Board of Appeals and Advisors; The Field Inspection Section provides for the scheduling and on-site inspection of work completed pursuant to building permits. Structural, electrical, mechanical, plumbing, and combination inspectors are assigned to inspect construction at various stages of completion to determine that completed work complies with approved plans and with methods and materials specified.

Fiscal Year 2007 Final Budget - $ 19,066,476 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	158.75	$ 16,210,970	$ 2,532,824	$ 18,743,794	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	414,074	169,817	583,891	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	8.25	2,062,495	(554,984)	1,507,511	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	4.00	428,788	0	428,788	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(6,599,670)	0	(6,599,670)	0

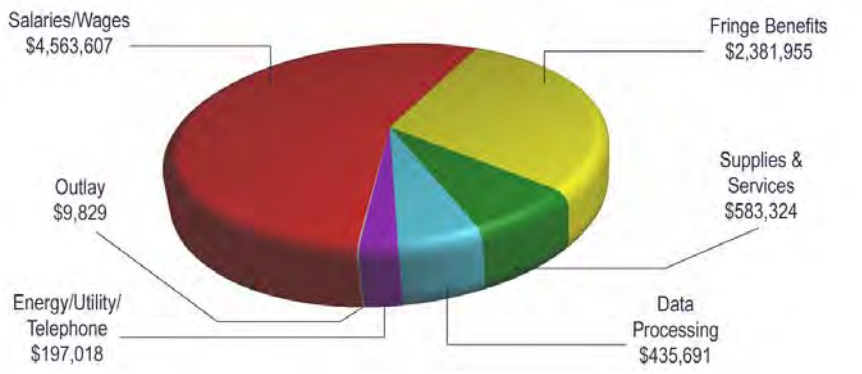
Development Services – Division of Building and Safety - Enterprise Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 6,715	$ 0	$ 6,715	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(170,365)	0	(170,365)	0
Final Adjustment 1 Adjustment made to redistribute the vacancy factor to various Development Services Department divisions.	0.00	4,565,812	0	4,565,812	0
Adopted Adjustments Subtotal	12.25	$ 707,849	$ (385,167)	$ 322,682	$ 0
Final Fiscal Year 2007 Total	171.00	16,918,819	2,147,657	19,066,476	0
Final Fiscal Year 2006 Total	158.75	16,210,970	2,532,824	18,743,794	0
Fiscal Year 2006-2007 Difference	12.25	707,849	(385,167)	322,682	0

Development Services – Information & Application Services - Enterprise Funds

The Development Services Department reviews construction permit applications for compliance with zoning codes and other regulations. The Information and Application Services Division issues building, electrical, mechanical, plumbing, water and sewer connections and services, minor public rights-of-way, building demolition or relocation permits and provides for plan checks and permit issuance of signs on private property. This Division also provides records management, archival and retrieval for all Department records. The Division is also responsible for the dissemination of publications detailing all aspects of the Department's mission to assist the public in utilizing services.

Fiscal Year 2007 Final Budget - $ 8,171,424 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	91.75	$ 7,107,839	$ 1,615,665	$ 8,723,504	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	144,127	7,205	151,332	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	8.75	897,962	(397,008)	500,954	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	(7,275)	0	(7,275)	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(1,195,335)	0	(1,195,335)	0

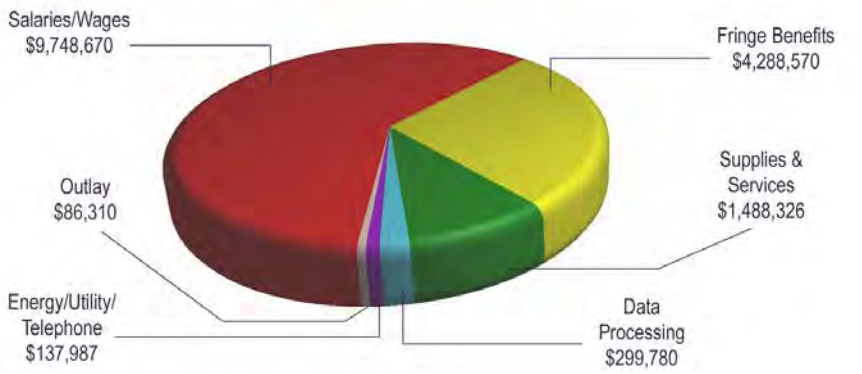
Development Services – Information & Application Services - Enterprise Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 3,943	$ 0	$ 3,943	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(5,699)	0	(5,699)	0
Adopted Adjustments Subtotal	8.75	$ (162,277)	$ (389,803)	$ (552,080)	$ 0
Final Fiscal Year 2007 Total	100.50	6,945,562	1,225,862	8,171,424	0
Final Fiscal Year 2006 Total	91.75	7,107,839	1,615,665	8,723,504	0
Fiscal Year 2006-2007 Difference	8.75	(162,277)	(389,803)	(552,080)	0

Development Services – Land Development Review - Enterprise Funds

The Development Services Department staff in this Division are responsible for determining if a proposed development project complies with State and local land development policies and regulations. They represent expertise in building and site engineering, planning, landscape architecture, and architecture disciplines. Each time a project is submitted to the City for review, the appropriate project review team from this group of disciplines is formed. Staff then makes recommendations on the proposed project's compliance with applicable development standards and requirements during each review. This Division is also responsible for implementation of the California Environmental Quality Act on behalf of the City of San Diego.

Fiscal Year 2007 Final Budget - $ 16,049,643 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	134.00	$ 13,476,522	$ 3,490,053	$ 16,966,575	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	59,217	147,238	206,455	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	29.70	3,216,463	(1,624,888)	1,591,575	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	(7.70)	(834,869)	0	(834,869)	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(105,673)	0	(105,673)	0

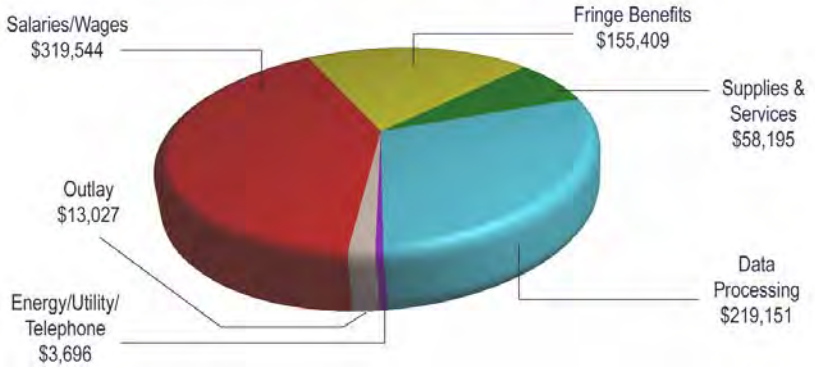
Development Services – Land Development Review - Enterprise Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 6,128	$ 0	$ 6,128	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(30,773)	0	(30,773)	0
Final Adjustment 1 Adjustment made to redistribute the vacancy factor to various Development Services Department divisions.	0.00	(1,749,775)	0	(1,749,775)	0
Adopted Adjustments Subtotal	22.00	$ 560,718	$ (1,477,650)	$ (916,932)	$ 0
Final Fiscal Year 2007 Total	156.00	14,037,240	2,012,403	16,049,643	0
Final Fiscal Year 2006 Total	134.00	13,476,522	3,490,053	16,966,575	0
Fiscal Year 2006-2007 Difference	22.00	560,718	(1,477,650)	(916,932)	0

Development Services – Management - Enterprise Funds

The Development Services Department provides direction, policy, planning, coordination, and organizational control for the operating programs. In addition, the Management Division enforces planning, engineering, environmental, fire, building, electrical, plumbing, and mechanical laws, zoning requirements

Fiscal Year 2007 Final Budget - $ 769,022 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	5.39	$ 741,049	$ 320,791	$ 1,061,840	$ 63,806,414
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	9,657	(26,722)	(17,065)	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	1,899	0	1,899	(1,266,257)
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	(1.39)	(228,798)	0	(228,798)	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

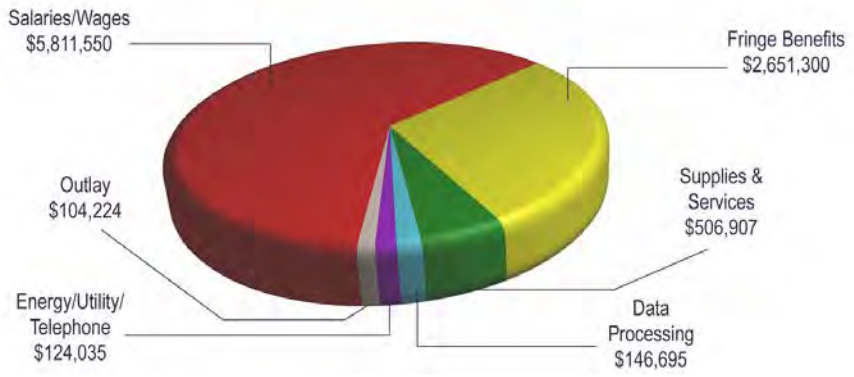
Development Services – Management - Enterprise Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 156	$ 0	$ 156	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(1,436)	0	(1,436)	0
Final Adjustment 1 Adjustment made to redistribute the vacancy factor to various Development Services Department divisions.	0.00	(47,574)	0	(47,574)	0
Adopted Adjustments Subtotal	(1.39)	$ (266,096)	$ (26,722)	$ (292,818)	$ (1,266,257)
Final Fiscal Year 2007 Total	4.00	474,953	294,069	769,022	62,540,157
Final Fiscal Year 2006 Total	5.39	741,049	320,791	1,061,840	63,806,414
Fiscal Year 2006-2007 Difference	(1.39)	(266,096)	(26,722)	(292,818)	(1,266,257)

Development Services – Project Management - Enterprise Funds

The Development Services Department is responsible for managing the majority of construction, development project review, permitting, and inspection services for the City of San Diego. The major functions of Information and Application Services, Project Management, Building and Safety, Land Development Review, Support Services, and Management are centrally organized to provide greater coordination and management of development.

Fiscal Year 2007 Final Budget - $ 9,344,711 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	80.00	$ 7,739,069	$ 1,130,667	$ 8,869,736	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	122,618	29,308	151,926	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	14.30	1,511,579	(278,114)	1,233,465	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	2.70	258,718	0	258,718	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(64,108)	0	(64,108)	0

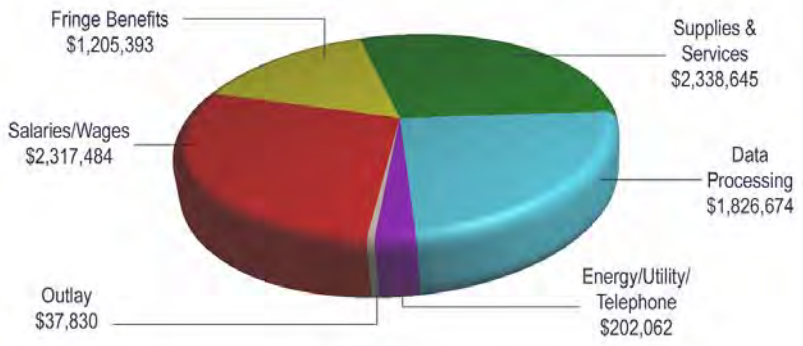
Development Services – Project Management - Enterprise Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 3,813	$ 0	$ 3,813	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(19,238)	0	(19,238)	0
Final Adjustment 1 Adjustment made to redistribute the vacancy factor to various Development Services Department divisions.	0.00	(1,089,601)	0	(1,089,601)	0
Adopted Adjustments Subtotal	17.00	$ 723,781	$ (248,806)	$ 474,975	$ 0
Final Fiscal Year 2007 Total	97.00	8,462,850	881,861	9,344,711	0
Final Fiscal Year 2006 Total	80.00	7,739,069	1,130,667	8,869,736	0
Fiscal Year 2006-2007 Difference	17.00	723,781	(248,806)	474,975	0

Development Services – Support Services - Enterprise Funds

The Development Services Department provides centralized support services to operating divisions. The services provided include annual budget development, financial analytical studies, Enterprise Fund revenue and expense, review and revision of user fees, monitoring, performance measures reporting, customer satisfaction surveys, customer accounts support, payroll, purchasing, training support, information technology systems development, information systems management and geographic information systems management.

Fiscal Year 2007 Final Budget - $ 7,928,088 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	37.50	$ 3,037,600	$ 4,983,824	$ 8,021,424	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	103,602	115,351	218,953	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	9.00	794,032	(693,964)	100,068	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	1.00	154,638	0	154,638	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(27,152)	0	(27,152)	0

Development Services – Support Services - Enterprise Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 1,865	$ 0	$ 1,865	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(3,900)	0	(3,900)	0
Final Adjustment 1 Adjustment made to redistribute the vacancy factor to various Development Services Department divisions.	0.00	(537,808)	0	(537,808)	0
Adopted Adjustments Subtotal	10.00	$ 485,277	$ (578,613)	$ (93,336)	$ 0
Final Fiscal Year 2007 Total	47.50	3,522,877	4,405,211	7,928,088	0
Final Fiscal Year 2006 Total	37.50	3,037,600	4,983,824	8,021,424	0
Fiscal Year 2006-2007 Difference	10.00	485,277	(578,613)	(93,336)	0

CITY OF SAN DIEGO

FISCAL YEAR 2007 ANNUAL BUDGET

DEPARTMENT BUDGETS

NEIGHBORHOOD & CUSTOMER SERVICES



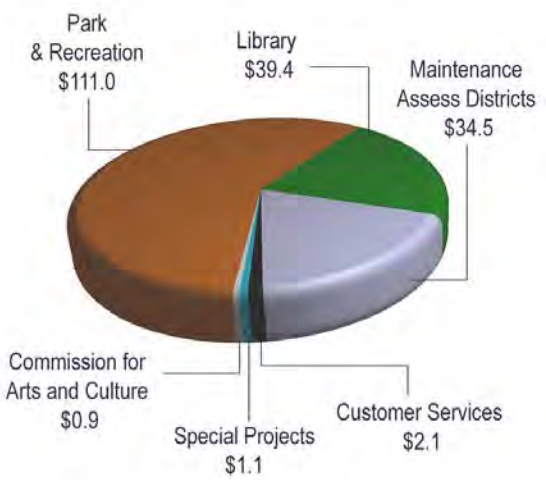
Water Boards Vol. 1-3
01751

Neighborhood and Customer Services

Neighborhood and Customer Services Summary:

The Neighborhood and Customer Services business center consists of the following departments: Commission for Arts and Culture, Customer Services, Library, Maintenance Assessment Districts, Park and Recreation, and Special Projects.

Neighborhood and Customer Services Business Center
FY 2007 Annual Budget – $189.0 million
(In Millions)



Neighborhood and Customer Services Business Center
FY 2007 Total FTE – 1,432.15



Neighborhood and Customer Services Business Center Highlights

- A $3,108,380 adjustment reflects an increase of 27.42 positions and support for new Library and Park and Recreation facilities.
- A $2,539,909 General Fund adjustment includes 21.62 positions and related support which were supplemental in Fiscal Year 2006.
- A $1,376,775 adjustment includes 4.00 positions and support throughout the business center.
- A $676,618 adjustment funds information technology throughout the business center.
- A $273,002 General Fund adjustment reflects an increase in funding for non-discretionary expenditures.
- A $271,925 increase adds 7.68 positions and related support to the Park and Recreation Department.
- A $250,705 Non-General Fund adjustment includes 0.25 positions and related support which were supplemental in Fiscal Year 2006.
- A $193,181 adjustment reflects the transfer of 1.00 position and support from Neighborhood Code Compliance to Customer Services.
- A $136,257 increase adds 1.00 Librarian II and associated support to the Library Department.

Citizens' Assistance – Citizens' Assistance - General Fund

Citizens' Assistance operates the City Information Center in the lobby of the City Administration Building. The Center maintains a Citywide employee database, schedules use of the City Administration Building lobby displays, and maintains brochure racks. Citizens' Assistance administers the Citywide Route Slip Tracking System and the Assignment Information Management System for responses to public inquiries, complaints, and service requests directed to the City's legislative officials and officers. Citizens' Assistance Department functions have been restructured and are now part of Customer Services Department.

This department is no longer budgeted separately in Fiscal Year 2007.

Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	4.00	$ 312,826	$ 40,308	$ 353,134	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	749	40	789	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	3,647	0	3,647	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	(4.00)	(317,222)	(40,348)	(357,570)	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

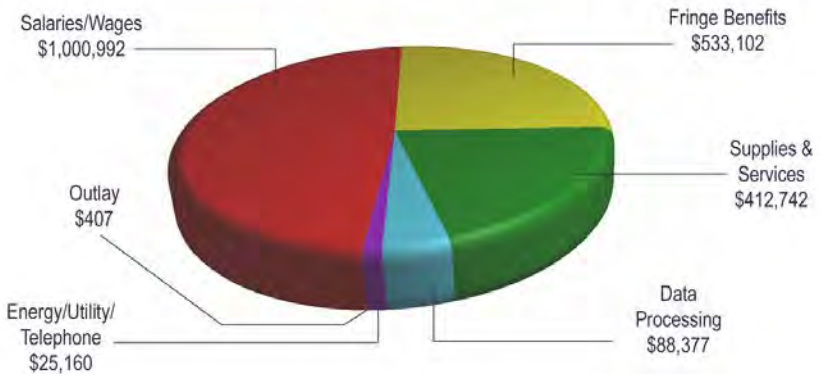
Citizens' Assistance – Citizens' Assistance - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 0	$ 0	$ 0	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	0	0	0	0
Adopted Adjustments Subtotal	(4.00)	$ (312,826)	$ (40,308)	$ (353,134)	$ 0
Final Fiscal Year 2007 Total	0.00	0	0	0	0
Final Fiscal Year 2006 Total	4.00	312,826	40,308	353,134	0
Fiscal Year 2006-2007 Difference	(4.00)	(312,826)	(40,308)	(353,134)	0

Customer Services – Customer Services - General Fund

The Customer Services Department oversees the City's six Community Service Centers that are located in Clairemont, Midway, Navajo, Rancho Bernardo, San Ysidro and Scripps Ranch. In addition, the department is responsible for the Mayor's new Customer Services Initiative, the City's Public Information Call Center, Ombudsman Services and Citizens' Assistance.

Fiscal Year 2007 Final Budget - $ 2,060,780 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 0	$ 0	$ 0	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	7,299	0	7,299	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	18.00	1,342,818	523,686	1,866,504	212,037
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(6,915)	0	(6,915)	0

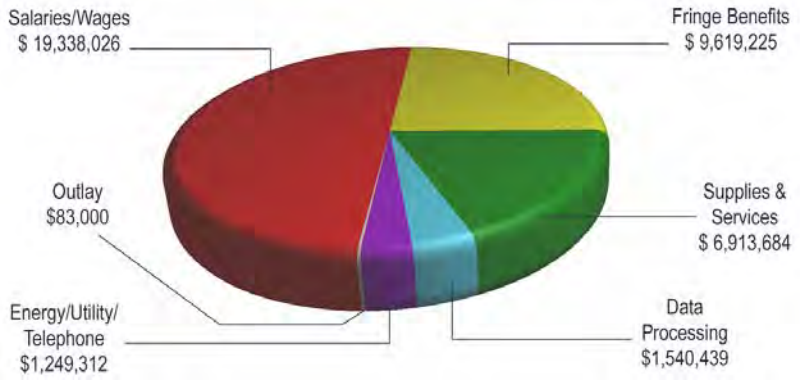
Customer Services – Customer Services - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 705	$ 0	$ 705	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	6	0	6	0
Final Adjustment 1 Redistribution to reflect Mayor's Citywide reorganization. Transfer Director and associated non-personnel expense from Neighborhood Code Compliance to Customer Services Department.	1.00	190,181	3,000	193,181	0
Adopted Adjustments Subtotal	19.00	$ 1,534,094	$ 526,686	$ 2,060,780	$ 212,037
Final Fiscal Year 2007 Total	19.00	1,534,094	526,686	2,060,780	212,037
Final Fiscal Year 2006 Total	0.00	0	0	0	0
Fiscal Year 2006-2007 Difference	19.00	1,534,094	526,686	2,060,780	212,037

Library – Library - General Fund

Serving an area of 342 square miles, the San Diego Public Library System consists of the Central Library, 34 branch libraries, one adult literacy program office (READ/San Diego), and one outlet (Environmental Services Library). The Department provides for the educational, cultural, business and recreational needs of City of San Diego's diverse community through its collection of over 3.4 million books and audio-visual materials, 4,124 periodical subscriptions, 1.6 million government documents and approximately 160,000 books in over 25 languages. Electronic access to the catalog and many index and full-text databases is available at all library facilities and through the Internet.

Fiscal Year 2007 Final Budget - $ 38,743,686 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	397.42	$ 27,628,687	$ 9,019,199	$ 36,647,886	$ 1,625,000
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	245,404	226,117	471,521	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	7.94	742,184	24,074	766,258	394,801
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	11.40	700,940	500,990	1,201,930	(185,000)
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	(0.40)	(62,541)	0	(62,541)	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(453,286)	0	(453,286)	0

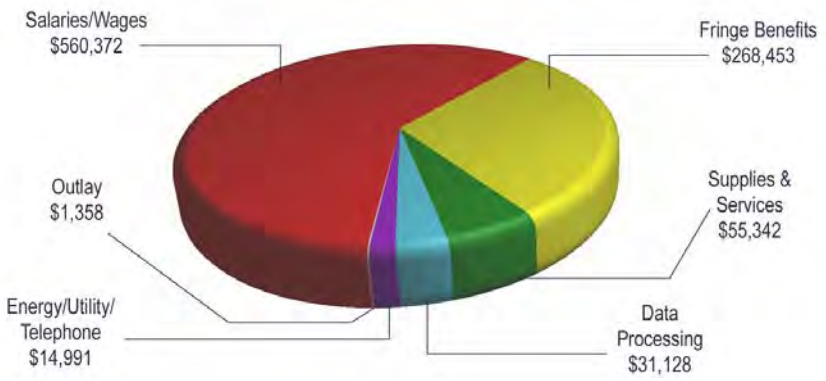
Library – Library - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 24,342	$ 0	$ 24,342	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	11,319	0	11,319	0
Final Adjustment 1 Adjustment to reflect expenses inadvertently omitted from new facility. This adjustment includes Motive Equipment Usage and Assignment and Telephone Service.	0.00	0	15,575	15,575	0
Final Adjustment 2 Adjustment to reflect expense of Temporary Help.	0.00	36,545	0	36,545	0
Final Adjustment 3 Restoration of Youth-Related Programs with the addition of 1.00 Librarian II as part of the final recommended modifications to the Fiscal Year 2007 Budget.	1.00	83,657	480	84,137	0
Adopted Adjustments Subtotal	19.94	$ 1,328,564	$ 767,236	$ 2,095,800	$ 209,801
Final Fiscal Year 2007 Total	417.36	28,957,251	9,786,435	38,743,686	1,834,801
Final Fiscal Year 2006 Total	397.42	27,628,687	9,019,199	36,647,886	1,625,000
Fiscal Year 2006-2007 Difference	19.94	1,328,564	767,236	2,095,800	209,801

Park & Recreation – Administrative Services - General Fund

This Division provides overall direction and planning for the Department. Responsibilities include budget and fee development, customer satisfaction surveys, long-range and strategic planning efforts, public information management, training, and information systems management.

Fiscal Year 2007 Final Budget - $ 931,644 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

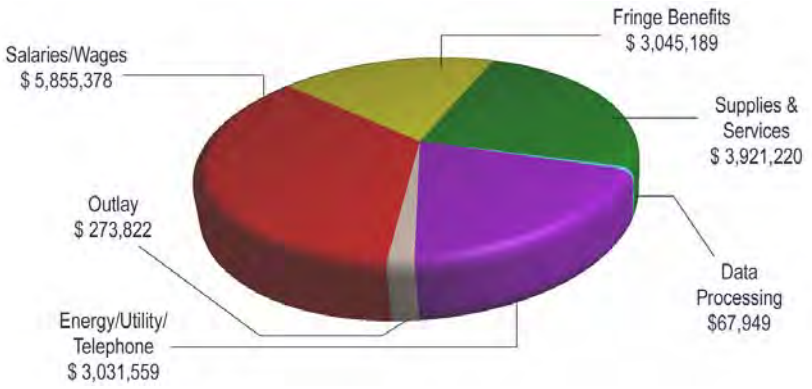
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	10.92	$ 1,165,918	$ 92,613	$ 1,258,531	$ 10,000
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	45,738	4,491	50,229	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	1.25	122,187	5,715	127,902	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	(2.17)	(334,468)	0	(334,468)	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(194,811)	0	(194,811)	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 391	$ 0	$ 391	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(5,856)	0	(5,856)	0
Final Adjustment 1 A reduction of non-personnel expense was made in order to budget 0.50 Word Processing Operator, for a net zero effect. The 0.50 Word Processing Operator was previously a supplemental position.	0.50	29,726	0	29,726	0
Adopted Adjustments Subtotal	(0.42)	$ (337,093)	$ 10,206	$ (326,887)	$ 0
Final Fiscal Year 2007 Total	10.50	828,825	102,819	931,644	10,000
Final Fiscal Year 2006 Total	10.92	1,165,918	92,613	1,258,531	10,000
Fiscal Year 2006-2007 Difference	(0.42)	(337,093)	10,206	(326,887)	0

Park & Recreation – Community Parks I - General Fund

This Division operates and maintains park and recreation facilities and programs primarily in City Council Districts 1, 2, 5, and 6. Responsibilities include overseeing recreation center operations, park maintenance, and joint-use areas. The Division also operates and maintains Mt. Hope Cemetery; and downtown maintenance.

Fiscal Year 2007 Final Budget - $ 16,195,117 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	132.93	$ 8,010,591	$ 6,586,707	$ 14,597,298	$ 737,604
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	75,843	(42,780)	33,063	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	31,074	0	31,074	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	284,525	284,525	100,345
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	5.39	368,379	290,554	658,933	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(56,587)	0	(56,587)	0

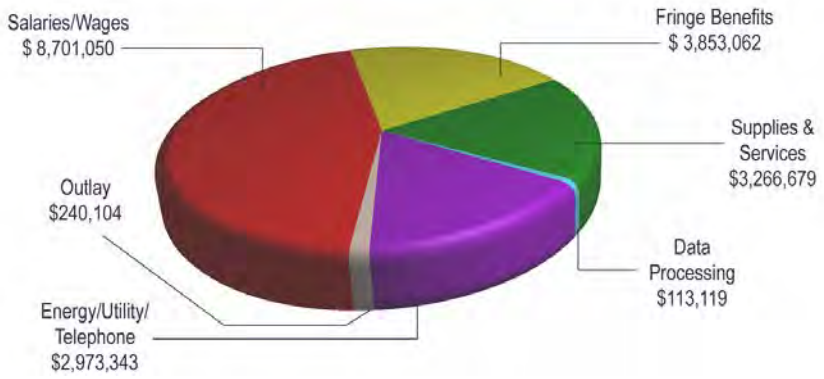
Park & Recreation – Community Parks I - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 13,132	$ 0	$ 13,132	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	14,163	0	14,163	0
Final Adjustment 1 A reduction of non-personnel expense was made in order to budget 0.50 Word Processing Operator, for a net zero effect. The 0.50 Word Processing Operator was previously a supplemental position.	0.00	0	(10,054)	(10,054)	0
Final Adjustment 2 New facility additions to provide staffing and support for new facilities in Fiscal Year 2007.	4.89	278,511	171,757	450,268	38,333
Final Adjustment 3 Asst Director - Robb field: Per City Council direction 1.00 Assistant Recreation Center Director and 2.81 Recreation Leaders I were added to the FY07 budget.	3.81	146,231	0	146,231	0
Final Adjustment 4 Tweet Street: Per City Council direction 0.33 Grounds Maintenance Worker II was added to support Tweet Street park.	0.33	19,230	13,841	33,071	0
Adopted Adjustments Subtotal	14.42	$ 889,976	$ 707,843	$ 1,597,819	$ 138,678
Final Fiscal Year 2007 Total	147.35	8,900,567	7,294,550	16,195,117	876,282
Final Fiscal Year 2006 Total	132.93	8,010,591	6,586,707	14,597,298	737,604
Fiscal Year 2006-2007 Difference	14.42	889,976	707,843	1,597,819	138,678

Park & Recreation – Community Parks II - General Fund

This Division operates and maintains park and recreation facilities and programs primarily in City Council Districts 3, 4, 7, and 8. Responsibilities include overseeing recreation center operations, park maintenance, after school and teen programs, and joint-use areas. In addition, the Division operates all 13 permanent municipal swimming pools and administers the Volunteer, Resource Center, Therapeutic Recreation Services and Senior Citizens' Programs.

Fiscal Year 2007 Final Budget - $ 19,147,357 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	217.52	$ 12,316,320	$ 6,090,744	$ 18,407,064	$ 3,422,621
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	48,716	386,468	435,184	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.25	40,362	0	40,362	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	60,893	60,893	(660,943)
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(82,811)	0	(82,811)	0

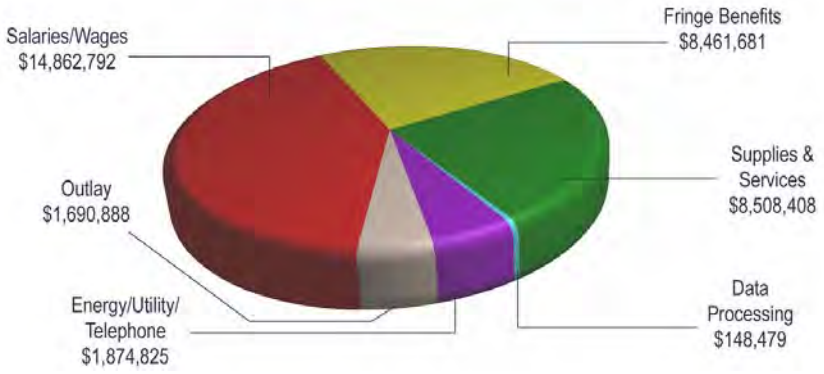
Park & Recreation – Community Parks II - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 34,375	$ 0	$ 34,375	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	34,748	0	34,748	0
Final Adjustment 1 New facility additions to provide staffing and support for new facilities in Fiscal Year 2007.	0.63	36,708	55,140	91,848	0
Final Adjustment 2 Per City Council direction 3.87 Recreation Leaders I were added to the FY07 budget.	3.87	125,694	0	125,694	0
Final Adjustment 3 SLA Revenue Adjustment: After Mayoral review of the SLA, services that were provided by Park and Recreation at Chollas Lake per the SLA were discontinued.	0.00	0	0	0	(70,000)
Adopted Adjustments Subtotal	4.75	$ 237,792	$ 502,501	$ 740,293	$ (730,943)
Final Fiscal Year 2007 Total	222.27	12,554,112	6,593,245	19,147,357	2,691,678
Final Fiscal Year 2006 Total	217.52	12,316,320	6,090,744	18,407,064	3,422,621
Fiscal Year 2006-2007 Difference	4.75	237,792	502,501	740,293	(730,943)

Park & Recreation – Developed Regional Parks - General Fund

This Division operates and maintains two developed regional parks, Balboa and Mission Bay Parks, and provides management and maintenance at San Diego City beaches and shoreline parks. In addition, the Division provides park ranger services at Balboa, Mission Bay, Chollas Lake, Presidio, and Mission Hills Parks. The Division provides Citywide heavy maintenance services including mowing, sweeping, aquatic features, park forestry, irrigation, and sports turf maintenance, and provides special events permitting and management. The Division also provides park maintenance and historic/cultural resource management at Presidio and Pioneer Park, and manages the Citywide civic dance program, Balboa Park Activity Center, and the Municipal Gymnasium.

Fiscal Year 2007 Final Budget - $ 35,547,073 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	365.05	$ 22,170,623	$ 10,956,160	$ 33,126,783	$ 10,151,032
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	481,476	300,258	781,734	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	4.58	764,712	0	764,712	17,269
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	400,989	400,989	13,200
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(757,015)	0	(757,015)	0

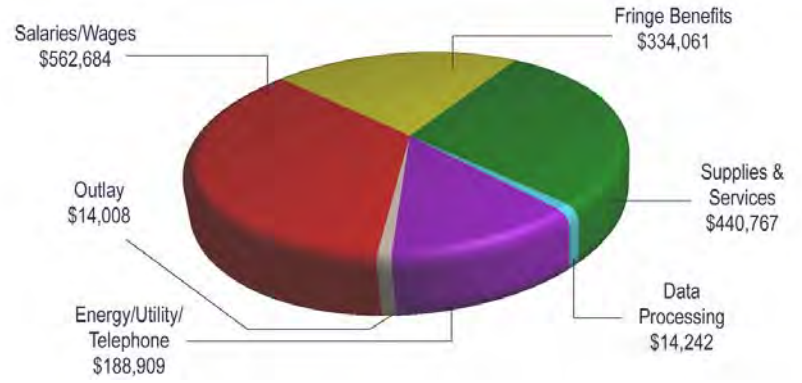
Park & Recreation – Developed Regional Parks - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 23,523	$ 0	$ 23,523	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	14,255	0	14,255	0
Final Adjustment 1 Transfer of 1.00 Park Ranger from Special Promotional Program. The ranger is more suitably budgeted in Developed Regional Parks Division of the Park and Recreation Department.	1.00	88,181	100	88,281	88,281
Final Adjustment 2 A reduction of non-personnel expense was made in order to budget 0.50 Word Processing Operator, for a net zero effect. The 0.50 Word Processing Operator was previously a supplemental position.	0.00	0	(9,907)	(9,907)	0
Final Adjustment 3 New facility additions to provide staffing and support for new facilities in Fiscal Year 2007.	8.00	538,718	575,000	1,113,718	0
Adopted Adjustments Subtotal	13.58	$ 1,153,850	$ 1,266,440	$ 2,420,290	$ 118,750
Final Fiscal Year 2007 Total	378.63	23,324,473	12,222,600	35,547,073	10,269,782
Final Fiscal Year 2006 Total	365.05	22,170,623	10,956,160	33,126,783	10,151,032
Fiscal Year 2006-2007 Difference	13.58	1,153,850	1,266,440	2,420,290	118,750

Park & Recreation – Mt. Hope Cemetery - General Fund

In 1869, Alonzo E. Horton proposed and supported establishing a new San Diego public cemetery. Mount Hope Cemetery has been owned and operated by the City of San Diego for 137 years. State and federal Regulations, as well as the City Charter, require the perpetual maintenance of Mount Hope Cemetery. Under the management of the Community Parks I Division and with the assistance from the Developed Regional Parks Division's citywide mow crews, cemetery staff maintains 80 acres of developed cemetery land which is filled to approximately 96% capacity.

Fiscal Year 2007 Final Budget - $ 1,554,671 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	13.00	$ 810,332	$ 657,481	$ 1,467,813	$ 1,279,600
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	25,365	445	25,810	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	1.00	66,623	0	66,623	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	6,145
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(7,232)	0	(7,232)	0

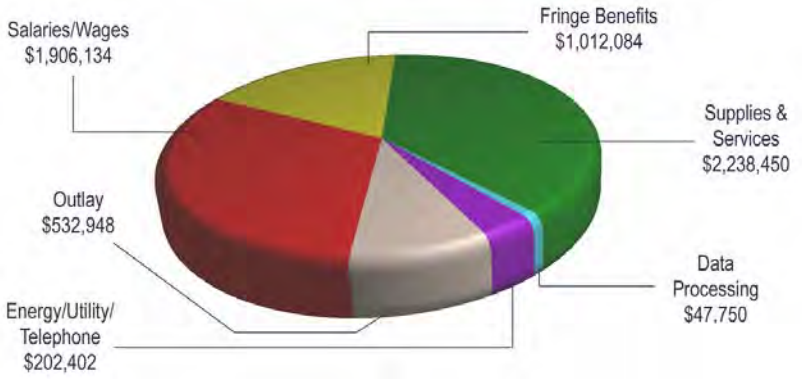
Park & Recreation – Mt. Hope Cemetery - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 548	$ 0	$ 548	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	1,109	0	1,109	0
Adopted Adjustments Subtotal	1.00	$ 86,413	$ 445	$ 86,858	$ 6,145
Final Fiscal Year 2007 Total	14.00	896,745	657,926	1,554,671	1,285,745
Final Fiscal Year 2006 Total	13.00	810,332	657,481	1,467,813	1,279,600
Fiscal Year 2006-2007 Difference	1.00	86,413	445	86,858	6,145

Park & Recreation – Open Space Division - General Fund

This Division is responsible for the management of approximately 24,350 acres of City-owned open space, including all open space parks (Mission Trails, Tecolote/Marian Bear/Rose Canyons, Los Peñasquitos, Black Mountain, and Otay Valley), as well as many open space canyons and other areas throughout San Diego. The Division encompasses the park ranger program, brush management, open space management and maintenance, natural resource planning, and open space trails planning and maintenance. Additionally, the Open Space Division manages the City's Park and Recreation administered Maintenance Assessment Districts and enhanced Gas Tax funded street medians.

Fiscal Year 2007 Final Budget - $ 5,939,768 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	36.50	$ 2,820,844	$ 2,797,852	$ 5,618,696	$ 1,905,768
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	64,041	26,843	90,884	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	1.35	205,114	0	205,114	62,104
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	111,383	111,383	112,383
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(331,454)	0	(331,454)	0

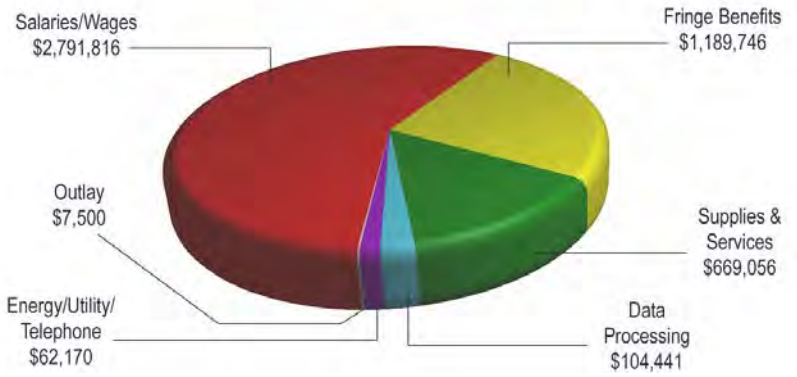
Park & Recreation – Open Space Division - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 1,490	$ 0	$ 1,490	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(8,543)	0	(8,543)	0
Final Adjustment 1 A reduction of non-personnel expense was made in order to budget 0.50 Word Processing Operator, for a net zero effect. The 0.50 Word Processing Operator was previously a supplemental position.	0.00	0	(9,908)	(9,908)	0
Final Adjustment 2 New facility additions will provide staffing and support for new facilities in fiscal year 2007.	2.50	166,726	95,380	262,106	0
Adopted Adjustments Subtotal	3.85	$ 97,374	$ 223,698	$ 321,072	$ 174,487
Final Fiscal Year 2007 Total	40.35	2,918,218	3,021,550	5,939,768	2,080,255
Final Fiscal Year 2006 Total	36.50	2,820,844	2,797,852	5,618,696	1,905,768
Fiscal Year 2006-2007 Difference	3.85	97,374	223,698	321,072	174,487

Park & Recreation – Park Planning and Development - General Fund

This Division manages the Park and Recreation Department's Capital Improvements Program and Development Office. This includes management of park inventory and land acquisition, park general plan standards, project management for regional park planning, development of population based parks, grants, and donations.

Fiscal Year 2007 Final Budget - $ 4,824,729 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	32.75	$ 3,545,879	$ 821,861	$ 4,367,740	$ 1,603,834
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	77,757	21,306	99,063	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	5.25	537,495	0	537,495	381,967
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	(437,376)
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(169,028)	0	(169,028)	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 1,487	$ 0	$ 1,487	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(12,028)	0	(12,028)	0
Adopted Adjustments Subtotal	5.25	$ 435,683	$ 21,306	$ 456,989	$ (55,409)
Final Fiscal Year 2007 Total	38.00	3,981,562	843,167	4,824,729	1,548,425
Final Fiscal Year 2006 Total	32.75	3,545,879	821,861	4,367,740	1,603,834
Fiscal Year 2006-2007 Difference	5.25	435,683	21,306	456,989	(55,409)

Park & Recreation – Reservoir Concessions - General Fund

In May 2003, the Park and Recreation Department and the Water Department entered into an agreement for the operation of Reservoir Concessions at 7 locations: El Capitan, Hodges, Miramar, Murray, Otay, San Vicente and Sutherland. (Service at El Capitan discontinued after the first year.)

These services included: operating a boat reservation hotline; maintaining and repairing boat motors; selling State fishing licenses, live bait, and tackle; selling boating safety and supply items; and selling Lake Use permits and processing revenue.

This program was discontinued on July 5, 2006.

This department is no longer budgeted separately in Fiscal Year 2007.

Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	19.58	$ 1,090,428	$ 564,003	$ 1,654,431	$ 1,686,361
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	(1,397)	14,555	13,158	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	369	0	369	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	23,969	23,969	23,969
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(7,232)	0	(7,232)	0

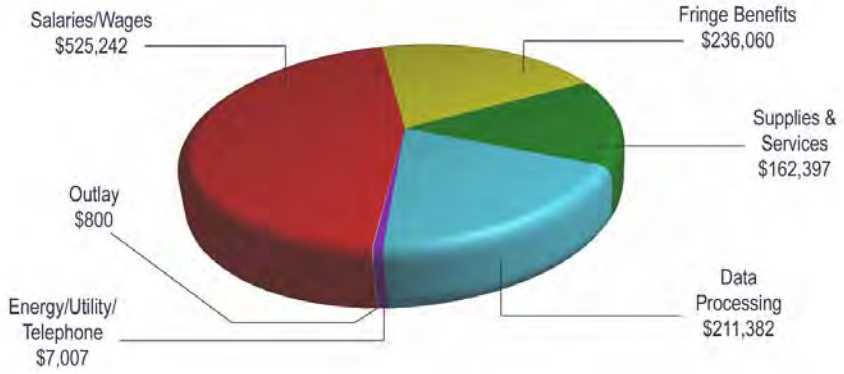
Park & Recreation – Reservoir Concessions - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 4,261	$ 0	$ 4,261	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	3,902	0	3,902	0
Final Adjustment 1 SLA Revenue Adjustment: After Mayoral review of SLA's, services that were provided by Park and Recreation per SLA's were found to be inelgible reimbursable expenses.	0.00	0	0	0	(1,710,330)
Final Adjustment 2 Reservoir Concessions Zero Out: After Mayoral review of the SLA, services that were provided by Park and Recreation per the SLA were found to be ineligible reimbursable expenses. The SLA was the only source of funding for the Reservoir Concessions Program.	(19.58)	(1,090,331)	(602,527)	(1,692,858)	0
Adopted Adjustments Subtotal	(19.58)	$ (1,090,428)	$ (564,003)	$ (1,654,431)	$ (1,686,361)
Final Fiscal Year 2007 Total	0.00	0	0	0	0
Final Fiscal Year 2006 Total	19.58	1,090,428	564,003	1,654,431	1,686,361
Fiscal Year 2006-2007 Difference	(19.58)	(1,090,428)	(564,003)	(1,654,431)	(1,686,361)

Special Projects – Special Projects - General Fund

This Department generates revenue and enhances the vitality, quality and economic prosperity of San Diego through the management of distinct programs with unique responsibilities. Functions include program management for major civic and citywide special events, corporate partnership and marketing, major gifts and philanthropy, and special project support.

Fiscal Year 2007 Final Budget - $ 1,142,888 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	7.02	$ 942,545	$ 370,923	$ 1,313,468	$ 856,525
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	(3,121)	10,663	7,542	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	(1.02)	(176,414)	0	(176,414)	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

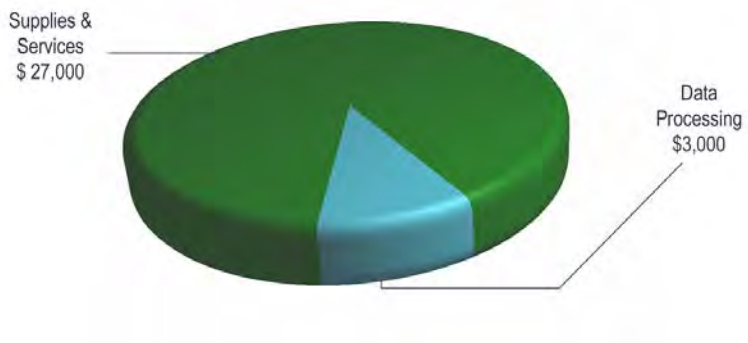
Special Projects – Special Projects - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 234	$ 0	$ 234	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(1,942)	0	(1,942)	0
Adopted Adjustments Subtotal	(1.02)	$ (181,243)	$ 10,663	$ (170,580)	$ 0
Final Fiscal Year 2007 Total	6.00	761,302	381,586	1,142,888	856,525
Final Fiscal Year 2006 Total	7.02	942,545	370,923	1,313,468	856,525
Fiscal Year 2006-2007 Difference	(1.02)	(181,243)	10,663	(170,580)	0

Commission for Arts and Culture – Public Art Fund - Special Revenue Funds

The Public Art Fund provides support for administration associated with public art project management, provides funding for special projects, and provides funding for the maintenance of selected artworks. The Public Art Fund also serves as a resource for compensating consultants hired to advise on issues related specifically to the Public Art Program.

Fiscal Year 2007 Final Budget - $ 30,000 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 0	$ 52,882	$ 52,882	$ 52,882
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	0	0	0	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

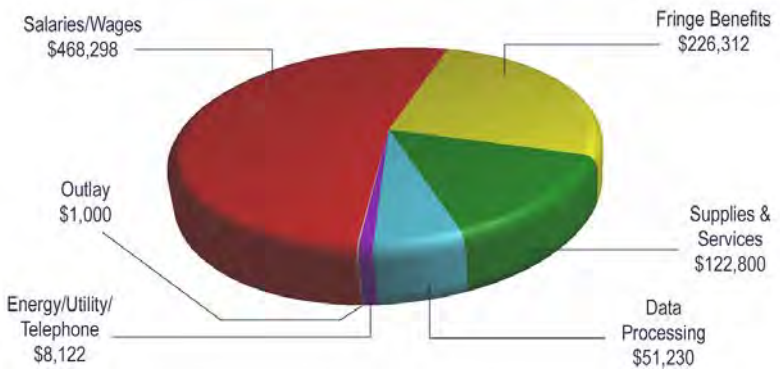
Commission for Arts and Culture – Public Art Fund - Special Revenue Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 0	$ 0	$ 0	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	0	0	0	0
Final Adjustment 1 Reduction in support for the Public Art Fund due to reallocation of Transient Occupancy Tax funds to the Creative Communities San Diego Program in Special Promotional Programs.	0.00	0	(22,882)	(22,882)	(22,882)
Adopted Adjustments Subtotal	0.00	$ 0	$ (22,882)	$ (22,882)	$ (22,882)
Final Fiscal Year 2007 Total	0.00	0	30,000	30,000	30,000
Final Fiscal Year 2006 Total	0.00	0	52,882	52,882	52,882
Fiscal Year 2006-2007 Difference	0.00	0	(22,882)	(22,882)	(22,882)

Commission for Arts and Culture – Commission for Arts and Culture - Special Revenue Funds

The City of San Diego Commission for Arts and Culture vitalizes the City by supporting the region's cultural assets, integrating arts and culture into community life and showcasing San Diego as an international tourist destination. The Commission administers Arts, Culture and Community Festivals Transient Occupancy Tax funds to over 130 arts, culture and community based non-profit organizations that provide programs and services accessible to residents and visitors. The Commission also manages the Public Art Program, provides technical assistance services, and oversees special initiatives, such as the San Diego Art + Sol cultural tourism promotion program. For a listing of the Arts, Culture and Community Festivals and other Transient Occupancy Tax allocations, please see the Special Promotional Programs budget.

Fiscal Year 2007 Final Budget - $ 877,762 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

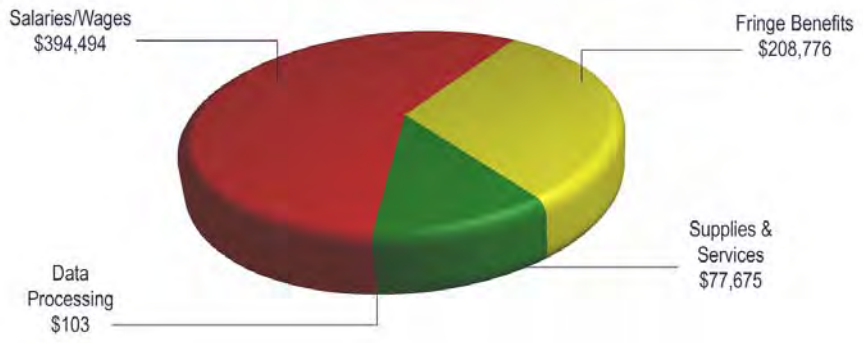
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	5.77	$ 593,824	$ 181,598	$ 775,422	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	(8,228)	1,554	(6,674)	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.25	22,599	0	22,599	22,732
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	1.00	90,398	0	90,398	90,926
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	(0.02)	(3,126)	0	(3,126)	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 276	$ 0	$ 276	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(1,133)	0	(1,133)	0
Final Adjustment 1 Balancing revenue reimbursements for supplemental and priority position adds.	0.00	0	0	0	(661)
Adopted Adjustments Subtotal	1.23	$ 100,786	$ 1,554	$ 102,340	$ 112,997
Final Fiscal Year 2007 Total	7.00	694,610	183,152	877,762	112,997
Final Fiscal Year 2006 Total	5.77	593,824	181,598	775,422	0
Fiscal Year 2006-2007 Difference	1.23	100,786	1,554	102,340	112,997

Library – Library Grant Funds - Special Revenue Funds

The Public Library Fund (PLF), administered by the California State Library, provides direct state aid to California public libraries for basic public library service. PLF enhances the delivery of library services at the local level. These monies are intended to supplement local funds allocated to public libraries by funding those elements of library service that are basic to its function as a provider of information, education and cultural enrichment to all segments of the community. Funding is provided for, but not limited to, collection development, maintenance, lending services, information services and administration.

Fiscal Year 2007 Final Budget - $ 681,048 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	8.60	$ 591,885	$ 78,234	$ 670,119	$ 514,346
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	10,811	(456)	10,355	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

Library – Library Grant Funds - Special Revenue Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 338	$ 0	$ 338	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	236	0	236	0
Adopted Adjustments Subtotal	0.00	$ 11,385	$ (456)	$ 10,929	$ 0
Final Fiscal Year 2007 Total	8.60	603,270	77,778	681,048	514,346
Final Fiscal Year 2006 Total	8.60	591,885	78,234	670,119	514,346
Fiscal Year 2006-2007 Difference	0.00	11,385	(456)	10,929	0

Park & Recreation – Centre City Maint/Coordination - Special Revenue Funds

The Centre City Maintenance Fund provides for daily general maintenance of common areas downtown such as the City Administration Building. In addition to general maintenance, hand sweeping and daily refuse removal (Mon-Fri), this fund is pays for downtown weekend refuse collection by the Environmental Services Department and contractual maintenance of two 24 hour restrooms.

This department is no longer budgeted separately in Fiscal Year 2007.

Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	5.39	$ 354,900	$ 667,877	$ 1,022,777	$ 897,549
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	13,475	7,677	21,152	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	(9,000)
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	(5.39)	(368,375)	(675,554)	(1,043,929)	(888,549)
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

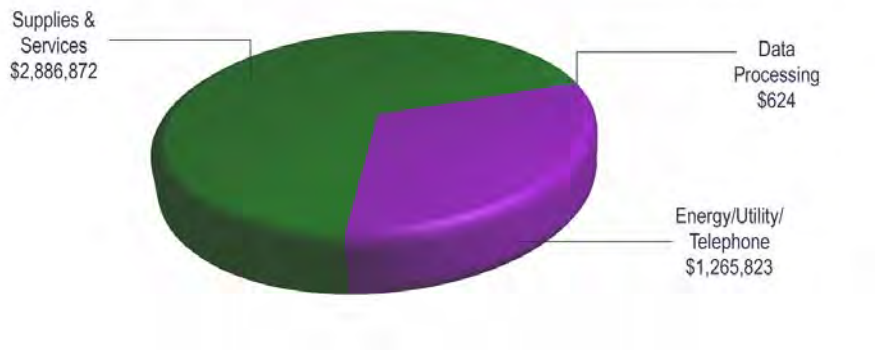
Park & Recreation – Centre City Maint/Coordination - Special Revenue Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 0	$ 0	$ 0	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	0	0	0	0
Adopted Adjustments Subtotal	(5.39)	$ (354,900)	$ (667,877)	$ (1,022,777)	$ (897,549)
Final Fiscal Year 2007 Total	0.00	0	0	0	0
Final Fiscal Year 2006 Total	5.39	354,900	667,877	1,022,777	897,549
Fiscal Year 2006-2007 Difference	(5.39)	(354,900)	(667,877)	(1,022,777)	(897,549)

Park & Recreation – Environmental Growth Fund - (1/3) - Special Revenue Funds

The Environmental Growth Fund (EGF) was established to provide funds for preserving and enhancing the environment of the City of San Diego. Funds are provided from 25% of the revenues accruing to the City from gas, electricity and steam franchises. As required by the City Charter, the budget provides funds to finance the One-Third and Two-Thirds portions of EGF. The One-Third portion generally funds maintenance for parks, City contributions for the Maintenance Assessment Districts, and capital improvements. The Two-Thirds portion is for the yearly interest and payments for the Open Space Bonds and in FY 2007 will also fund maintenance and capital improvements.

Fiscal Year 2007 Final Budget - $ 4,153,319 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 0	$ 4,430,379	$ 4,430,379	$ 4,283,801
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	0	203,451	203,451	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	(480,511)	(480,511)	(415,000)
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 0	$ 0	$ 0	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	0	0	0	0
Adopted Adjustments Subtotal	0.00	$ 0	$ (277,060)	$ (277,060)	$ (415,000)
Final Fiscal Year 2007 Total	0.00	0	4,153,319	4,153,319	3,868,801
Final Fiscal Year 2006 Total	0.00	0	4,430,379	4,430,379	4,283,801
Fiscal Year 2006-2007 Difference	0.00	0	(277,060)	(277,060)	(415,000)

Park & Recreation – Environmental Growth Fund - (2/3) - Special Revenue Funds

The Environmental Growth Fund (EGF) was established to provide funds for preserving and enhancing the environment of the City of San Diego. Funds are provided from 25% of the revenues accruing to the City from gas, electricity and steam franchises. As required by the City Charter, the budget provides funds to finance the One-Third and Two-Thirds portions of EGF. The One-Third portion generally funds maintenance for parks, City contributions for the Maintenance Assessment Districts, and capital improvements. The Two-Thirds portion is for the yearly interest and payments for the Open Space Bonds and in FY 2007 will also fund maintenance and capital improvements.

Fiscal Year 2007 Final Budget - $ 10,315,000 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 0	$ 7,317,191	$ 7,317,191	$ 8,514,103
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	0	(2,191)	(2,191)	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	500,000	500,000	(830,000)
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

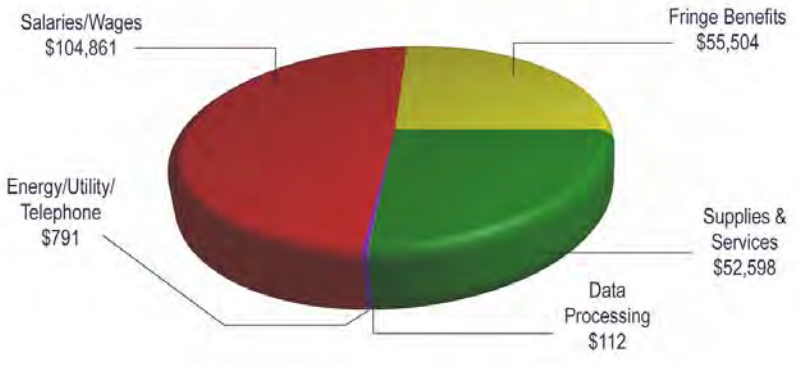
Park & Recreation – Environmental Growth Fund - (2/3) - Special Revenue Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 0	$ 0	$ 0	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	0	0	0	0
Final Adjustment 1 EGF 2/3 Appropriation From Fund Balance: Per City Council direction $2.5 million of EGF 2/3 fund balance was identified for various Captial Improvement Program projects in Council Districts 2 and 6.	0.00	0	2,500,000	2,500,000	0
Adopted Adjustments Subtotal	0.00	$ 0	$ 2,997,809	$ 2,997,809	$ (830,000)
Final Fiscal Year 2007 Total	0.00	0	10,315,000	10,315,000	7,684,103
Final Fiscal Year 2006 Total	0.00	0	7,317,191	7,317,191	8,514,103
Fiscal Year 2006-2007 Difference	0.00	0	2,997,809	2,997,809	(830,000)

Park & Recreation – Los Penasquitos Canyon Preserve - Special Revenue Funds

The Los Peñasquitos Canyon Preserve Park Fund provides for the protection and enhancement of the natural features of Peñasquitos Canyon Preserve while providing for passive recreation in accordance with the Peñasquitos Master Plan. Sources of revenue for this fund include interest income from the endowment fund established as a result of the American-General land trade agreement, concession leases, and a transfer from the Environmental Growth Fund.

Fiscal Year 2007 Final Budget - $ 213,866 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	2.00	$ 158,673	$ 49,308	$ 207,981	$ 176,000
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	1,679	4,193	5,872	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

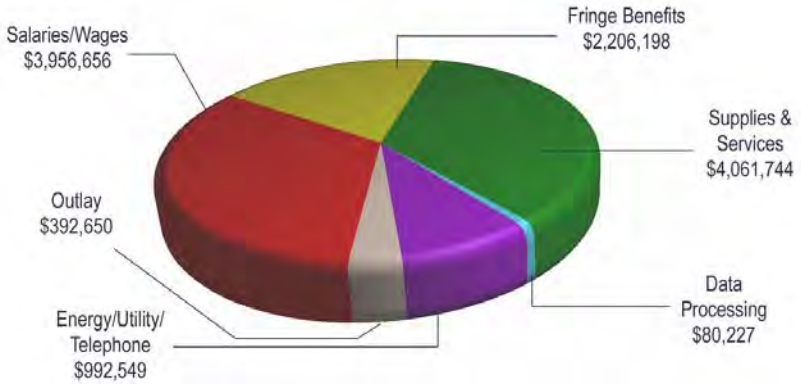
Park & Recreation – Los Penasquitos Canyon Preserve - Special Revenue Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 78	$ 0	$ 78	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(65)	0	(65)	0
Adopted Adjustments Subtotal	0.00	$ 1,692	$ 4,193	$ 5,885	$ 0
Final Fiscal Year 2007 Total	2.00	160,365	53,501	213,866	176,000
Final Fiscal Year 2006 Total	2.00	158,673	49,308	207,981	176,000
Fiscal Year 2006-2007 Difference	0.00	1,692	4,193	5,885	0

Park & Recreation – Golf Course Enterprise Fund - Enterprise Funds

This Division manages and maintains three City-owned, self-sustaining golf complexes: Torrey Pines, Balboa Park and Mission Bay Golf Course and Practice Center. The revenue generated from their operation is used to defray operational and maintenance costs.

Fiscal Year 2007 Final Budget - $ 11,690,024 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

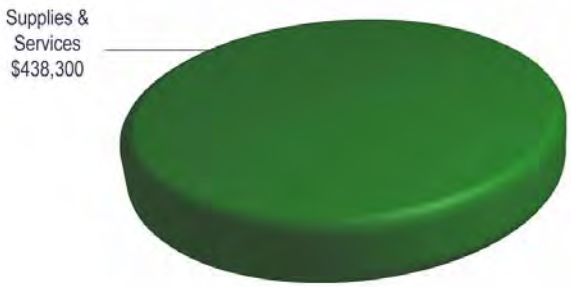
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	92.00	$ 5,757,851	$ 5,317,785	$ 11,075,636	$ 11,992,000
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	134,017	(98,949)	35,068	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	228,106	0	228,106	175,000
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	4.00	203,094	308,334	511,428	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(171,428)	0	(171,428)	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 5,861	$ 0	$ 5,861	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	5,353	0	5,353	0
Adopted Adjustments Subtotal	4.00	$ 405,003	$ 209,385	$ 614,388	$ 175,000
Final Fiscal Year 2007 Total	96.00	6,162,854	5,527,170	11,690,024	12,167,000
Final Fiscal Year 2006 Total	92.00	5,757,851	5,317,785	11,075,636	11,992,000
Fiscal Year 2006-2007 Difference	4.00	405,003	209,385	614,388	175,000

Park & Recreation – Open Space Park Facilities - Related City Entity Funds

Park and Recreation Department manages areas generally free from development or developed with low intensity uses that respect natural environmental characteristics. Open Space is used for purposes such as: preservation of natural and cultural resources, passive outdoor recreation, public health and safety, control urban form, scenic and visual enjoyment.

Fiscal Year 2007 Final Budget - $ 438,300 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 0	$ 715,000	$ 715,000	$ 768,500
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	0	(276,700)	(276,700)	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	(276,700)
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

Park & Recreation – Open Space Park Facilities - Related City Entity Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 0	$ 0	$ 0	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	0	0	0	0
Adopted Adjustments Subtotal	0.00	$ 0	$ (276,700)	$ (276,700)	$ (276,700)
Final Fiscal Year 2007 Total	0.00	0	438,300	438,300	491,800
Final Fiscal Year 2006 Total	0.00	0	715,000	715,000	768,500
Fiscal Year 2006-2007 Difference	0.00	0	(276,700)	(276,700)	(276,700)

CITY OF SAN DIEGO
FISCAL YEAR 2007
ANNUAL BUDGET

DEPARTMENT BUDGETS

OFFICE OF ETHICS & INTEGRITY



Office of Ethics and Integrity

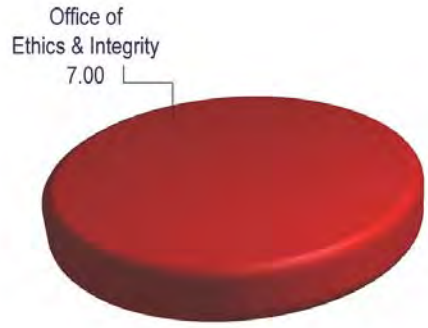
Office of Ethics and Integrity Summary:

The Office of Ethics and Integrity business center consists of the Office of Ethics and Integrity department.

Office of Ethics and Integrity
Business Center
FY 2007 Annual Budget – $1.2 million
(In Millions)



Office of Ethics and Integrity
Business Center
FY 2007 Total FTE – 7.00



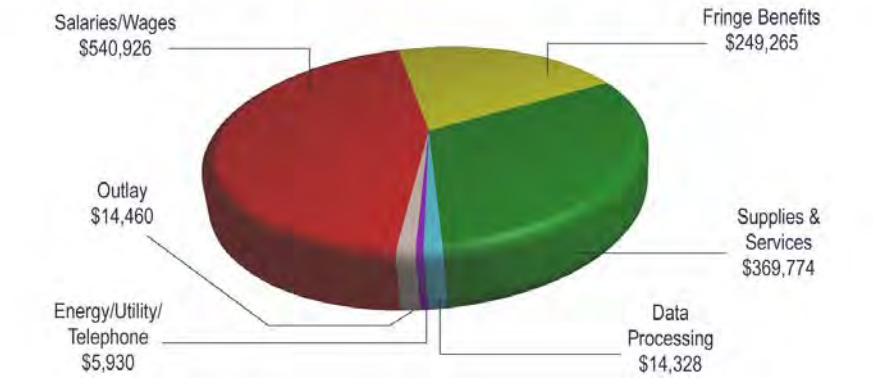
Office of Ethics and Integrity Business Center Highlights

- A $539,471 adjustment reflects the transfer of 4.00 positions and related support from the Diversity Program to the Office of Ethics and Integrity.
- A $516,966 adjustment reflects the transfer of 4.00 positions and related support from Citywide Program Expenditures to the Office of Ethics and Integrity to create greater efficiency within the City and City services.
- A $167,227 General Fund adjustment includes support transferred from the Diversity program to the Office of Ethics and Integrity.

Office of Ethics & Integrity – Office Of Ethics & Integrity - General Fund

The Mayor's Office of Ethics and Integrity (OEI) is tasked with providing an ethics program for all City of San Diego employees in departments under the Mayor. OEI provides training to employees concerning relevant ethics-related local and State law/regulations/policies and procedures, as well as values-based training to improve each employee's understanding of ethics with the purpose of strengthening his/her ethical decision-making skills. The office also maintains the Employee Hotline, where any employee may confidentially report unethical behavior, in addition to waste, fraud, and abuse. OEI houses the activities of the Human Relations Commission and the Police Citizens' Review Board.

Fiscal Year 2007 Final Budget - $ 1,194,683 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 0	$ 0	$ 0	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	4,304	0	4,304	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	15,000	127,227	142,227	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	4.00	355,638	184,103	539,741	0
Restructuring Implemented to create greater efficiency within the City and of City services	3.00	416,438	68,162	484,600	484,101
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

Office of Ethics & Integrity – Office Of Ethics & Integrity - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 276	$ 0	$ 276	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(1,465)	0	(1,465)	0
Final Adjustment 1 Budget $25,000 for Citizen's Review Board of Police Personnel for the cost of administrative hearings that are required by law.	0.00	0	25,000	25,000	0
Adopted Adjustments Subtotal	7.00	$ 790,191	$ 404,492	$ 1,194,683	$ 484,101
Final Fiscal Year 2007 Total	7.00	790,191	404,492	1,194,683	484,101
Final Fiscal Year 2006 Total	0.00	0	0	0	0
Fiscal Year 2006-2007 Difference	7.00	790,191	404,492	1,194,683	484,101

CITY OF SAN DIEGO

FISCAL YEAR 2007 ANNUAL BUDGET

DEPARTMENT BUDGETS

OTHER/ NON-MAYORAL



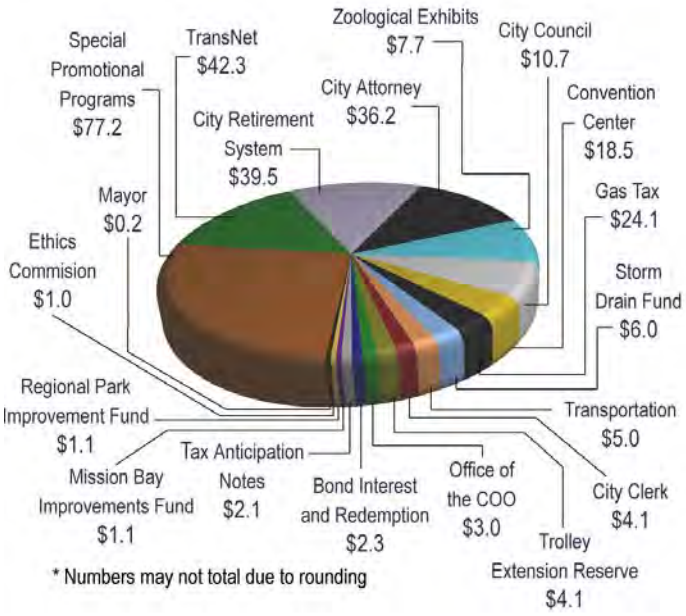
Water Boards Vol. 1-3
01799

Other/Non-Mayoral

Other Summary:

The "other" category consists of departments that do not fall under any of the business centers. Those departments are: Bond Interest and Redemption, City Attorney, City Clerk, City Council, City Retirement System, Citywide Revenues, Convention Center, Gas Tax, Mayor, Mission Bay Improvement, Office of the Chief Operating Officer, Regional Park Improvement Fund, Special Promotion Programs, Storm Drain Fund, Tax Anticipation Notes, TransNet, Transportation, Trolley Extension Reserve, and Zoological Exhibits.

Other
FY 2007 Annual Budget – $286.4 million
(In Millions)



Other
FY 2007 Total FTE - 568.72



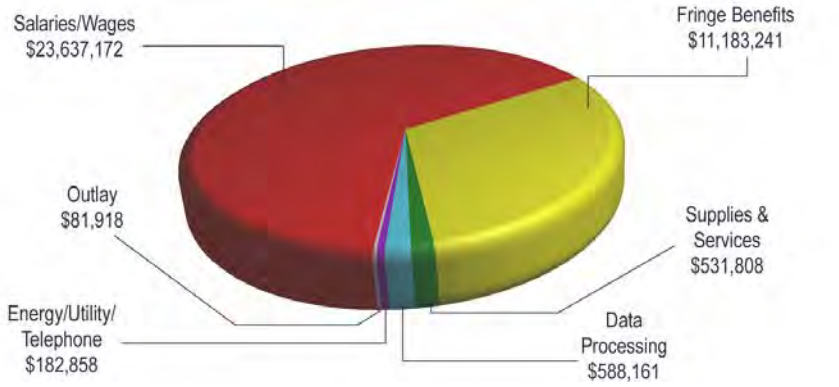
Other Highlights

- A $6,273,132 adjustment includes 12.00 positions and related support for the City Retirement System budget.
- A $5,000,000 increase in AB2928 funding resulting from transportation relief for Proposition 42 will support street resurfacing slurry seal.
- A $1,721,651 adjustment to the Chief Operating Officer's budget includes the transfer of 10.50 positions and related expenditures to reflect the Mayor's citywide reorganization.
- A $1,381,160 adjustment to the City Council's Administration budget includes the addition of 10.00 positions and related expenditures for the Strong Mayor transition.
- A $1,158,414 General Fund adjustment includes 11.11 positions and related support which were supplemental in Fiscal Year 2006.
- A $239,939 adjustment to the Gas Tax budget will support street maintenance and maintenance assessment districts.
- A $225,333 General Fund adjustment includes enhanced support for information technology and non-discretionary expenses throughout the business center.

City Attorney – City Attorney - General Fund

The Office is divided into three divisions: Civil, Criminal, and Administration. The primary operations of the Office are established in the City Charter (Section 40 and 40.1) and carried out in Criminal and Civil Divisions. The Criminal Division provides prosecution of misdemeanor criminal offenders and proactive community-based public safety initiatives. The Civil Division provides legal advice to every level of City government, files lawsuits on behalf of the City, and defends lawsuits brought against the City.

Fiscal Year 2007 Final Budget - $ 36,205,158 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

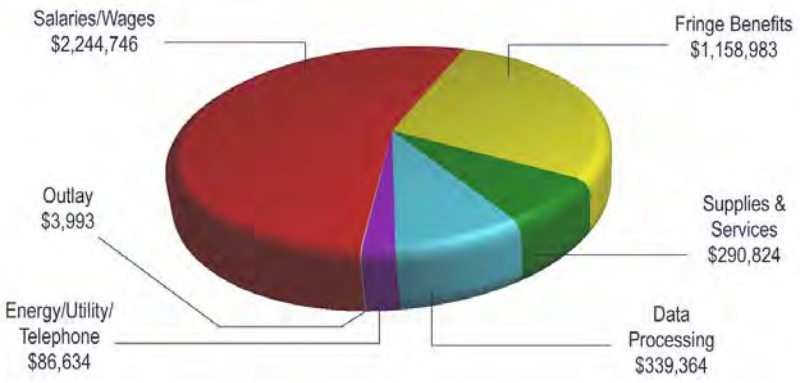
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	326.11	$ 32,786,325	$ 1,395,820	$ 34,182,145	$ 8,014,550
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	2,400,861	(11,075)	2,389,786	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	9.11	1,004,116	0	1,004,116	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(1,284,569)	0	(1,284,569)	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 13,658	$ 0	$ 13,658	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(99,978)	0	(99,978)	0
Adopted Adjustments Subtotal	9.11	$ 2,034,088	$ (11,075)	$ 2,023,013	$ 0
Final Fiscal Year 2007 Total	335.22	34,820,413	1,384,745	36,205,158	8,014,550
Final Fiscal Year 2006 Total	326.11	32,786,325	1,395,820	34,182,145	8,014,550
Fiscal Year 2006-2007 Difference	9.11	2,034,088	(11,075)	2,023,013	0

City Clerk – City Clerk - General Fund

The City Clerk maintains the integrity of the legislative process in the City of San Diego, and ensures an informed citizenry by providing administrative and technical support to the Mayor and City Council; conducting City Council legislative meetings; disseminating information concerning legislative decisions and policy issues; protecting and preserving official City records; and administering municipal elections and campaign disclosure, lobbyist and economic interest reports in accordance with State and local law.

Fiscal Year 2007 Final Budget - $ 4,124,544 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	45.00	$ 3,241,306	$ 521,056	$ 3,762,362	$ 32,100
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	184,287	199,759	384,046	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	10,525
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(22,742)	0	(22,742)	0

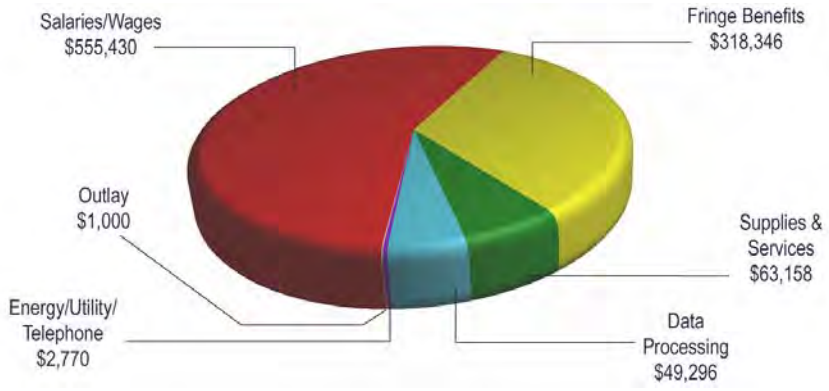
City Clerk – City Clerk - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 1,766	$ 0	$ 1,766	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(888)	0	(888)	0
Adopted Adjustments Subtotal	0.00	$ 162,423	$ 199,759	$ 362,182	$ 10,525
Final Fiscal Year 2007 Total	45.00	3,403,729	720,815	4,124,544	42,625
Final Fiscal Year 2006 Total	45.00	3,241,306	521,056	3,762,362	32,100
Fiscal Year 2006-2007 Difference	0.00	162,423	199,759	362,182	10,525

City Council – City Council - District 1 - General Fund

The First Council District includes the community areas of Carmel Valley, Del Mar Heights, La Jolla, Rancho Penasquitos, San Dieguito River Valley, Sorrento Valley, Torrey Pines, and University City.

Fiscal Year 2007 Final Budget - $ 990,000 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	9.00	$ 797,809	$ 52,191	$ 850,000	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	75,626	(8,632)	66,994	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	5,000	12,075	17,075	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	60,590	60,590	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

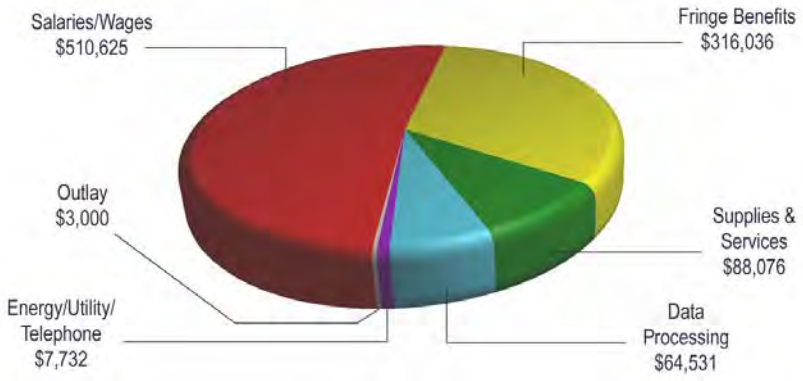
City Council – City Council - District 1 - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 351	$ 0	$ 351	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(5,010)	0	(5,010)	0
Adopted Adjustments Subtotal	0.00	$ 75,967	$ 64,033	$ 140,000	$ 0
Final Fiscal Year 2007 Total	10.00	873,776	116,224	990,000	0
Final Fiscal Year 2006 Total	9.00	797,809	52,191	850,000	0
Fiscal Year 2006-2007 Difference	1.00	75,967	64,033	140,000	0

City Council – City Council - District 2 - General Fund

The Second Council District includes the community areas of Centre City, Haborview/Little Italy, Midway, Mission Beach, Mission Hills, Ocean Beach, Old San Diego, Pacific Beach, Pacific Highway, Peninsula and portions of La Jolla and Mission Bay Park.

Fiscal Year 2007 Final Budget - $ 990,000 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

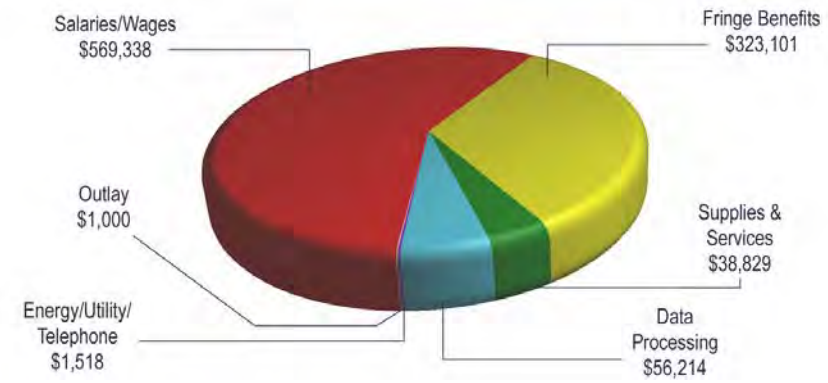
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	11.00	$ 797,809	$ 52,191	$ 850,000	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	33,110	8,879	41,989	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	41,017	41,017	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	61,252	61,252	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 390	$ 0	$ 390	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(4,648)	0	(4,648)	0
Adopted Adjustments Subtotal	0.00	$ 28,852	$ 111,148	$ 140,000	$ 0
Final Fiscal Year 2007 Total	11.00	826,661	163,339	990,000	0
Final Fiscal Year 2006 Total	11.00	797,809	52,191	850,000	0
Fiscal Year 2006-2007 Difference	0.00	28,852	111,148	140,000	0

City Council – City Council - District 3 - General Fund

The Third Council District includes the community areas of Balboa Park, Hillcrest, Kensington, Normal Heights, North Park, South Park, Talmadge, University Heights and portions of City Heights and Golden Hill.

Fiscal Year 2007 Final Budget - $ 990,000 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

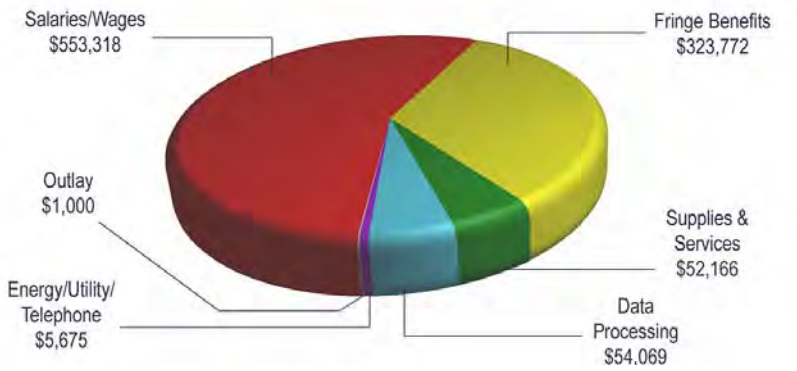
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	10.00	$ 819,289	$ 30,711	$ 850,000	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	77,783	(6,338)	71,445	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	9,238	9,238	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	63,950	63,950	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 351	$ 0	$ 351	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(4,984)	0	(4,984)	0
Adopted Adjustments Subtotal	0.00	$ 73,150	$ 66,850	$ 140,000	$ 0
Final Fiscal Year 2007 Total	10.00	892,439	97,561	990,000	0
Final Fiscal Year 2006 Total	10.00	819,289	30,711	850,000	0
Fiscal Year 2006-2007 Difference	0.00	73,150	66,850	140,000	0

City Council – City Council - District 4 - General Fund

The Fourth Council District includes Alta Vista, Chollas Creek, Chollas View, Emerald Hills, Encanto, Jamacha, Knox, Lincoln Park, Lomita, Mount Hope, Mountain View, North Bay Terraces, Oak Park, Paradise Hills, Skyline Hills, South Bay Terraces, South Encanto, Valencia Park and Webster.

Fiscal Year 2007 Final Budget - $ 990,000 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

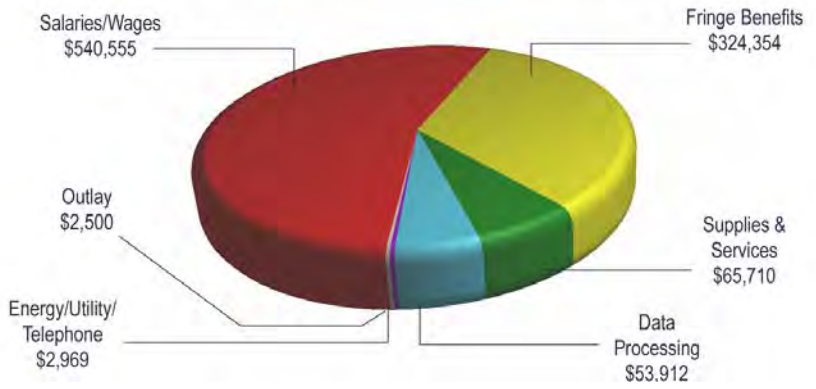
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	10.00	$ 828,078	$ 21,922	$ 850,000	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	77,487	(8,332)	69,155	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	(23,841)	30,666	6,825	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	68,654	68,654	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 390	$ 0	$ 390	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(5,024)	0	(5,024)	0
Adopted Adjustments Subtotal	0.00	$ 49,012	$ 90,988	$ 140,000	$ 0
Final Fiscal Year 2007 Total	10.00	877,090	112,910	990,000	0
Final Fiscal Year 2006 Total	10.00	828,078	21,922	850,000	0
Fiscal Year 2006-2007 Difference	0.00	49,012	90,988	140,000	0

City Council – City Council - District 5 - General Fund

The Fifth Council District includes the communities of Carmel Mountain Ranch, Mira Mesa, Miramar Ranch North, Rancho Bernardo, Sabre Springs, San Pasqual Valley, and Scripps Ranch.

Fiscal Year 2007 Final Budget - $ 990,000 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

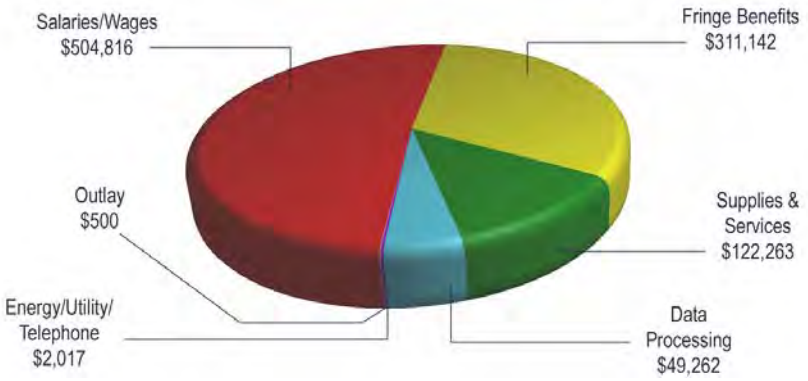
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	9.00	$ 797,809	$ 52,191	$ 850,000	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	71,628	(990)	70,638	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	16,327	16,327	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	57,563	57,563	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 390	$ 0	$ 390	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(4,918)	0	(4,918)	0
Adopted Adjustments Subtotal	0.00	$ 67,100	$ 72,900	$ 140,000	$ 0
Final Fiscal Year 2007 Total	9.00	864,909	125,091	990,000	0
Final Fiscal Year 2006 Total	9.00	797,809	52,191	850,000	0
Fiscal Year 2006-2007 Difference	0.00	67,100	72,900	140,000	0

City Council – City Council - District 6 - General Fund

The Sixth Council District includes the community areas of Bay Ho, Bay Park, Birdland, Clairemont, De Anza, Kearny Mesa, Linda Vista, Mission Bay Park, Mission Valley, Mission Village, Morena, and Serra Mesa.

Fiscal Year 2007 Final Budget - $ 990,000 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

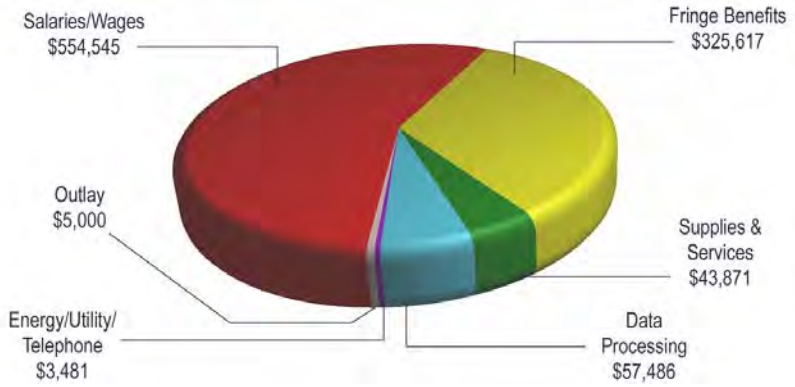
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	10.00	$ 797,809	$ 52,191	$ 850,000	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	22,354	(1,767)	20,587	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	71,180	71,180	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	52,438	52,438	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 390	$ 0	$ 390	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(4,595)	0	(4,595)	0
Adopted Adjustments Subtotal	0.00	$ 18,149	$ 121,851	$ 140,000	$ 0
Final Fiscal Year 2007 Total	10.00	815,958	174,042	990,000	0
Final Fiscal Year 2006 Total	10.00	797,809	52,191	850,000	0
Fiscal Year 2006-2007 Difference	0.00	18,149	121,851	140,000	0

City Council – City Council - District 7 - General Fund

The Seventh Council District includes the community areas of the College Area, East Elliott, Eastern Area, Eastern City Heights, MCAS Miramar, Navajo and Tierrasanta.

Fiscal Year 2007 Final Budget - $ 990,000 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

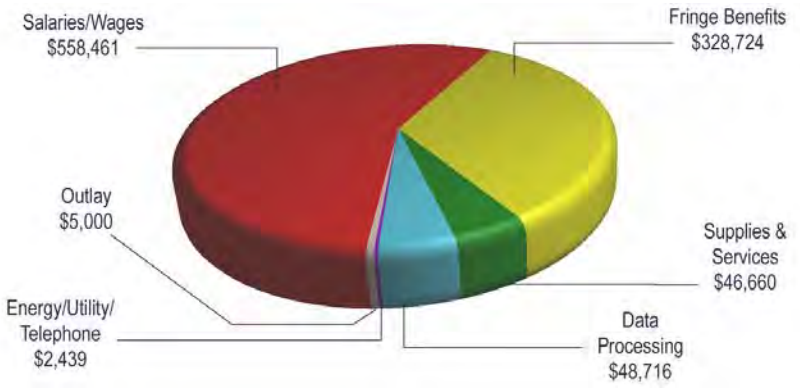
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	10.00	$ 797,809	$ 52,191	$ 850,000	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	259,959	(9,286)	250,673	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	(172,330)	(2,055)	(174,385)	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	68,988	68,988	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 351	$ 0	$ 351	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(5,627)	0	(5,627)	0
Adopted Adjustments Subtotal	0.00	$ 82,353	$ 57,647	$ 140,000	$ 0
Final Fiscal Year 2007 Total	10.00	880,162	109,838	990,000	0
Final Fiscal Year 2006 Total	10.00	797,809	52,191	850,000	0
Fiscal Year 2006-2007 Difference	0.00	82,353	57,647	140,000	0

City Council – City Council - District 8 - General Fund

The northern portion of the Eighth Council District includes the communities of Barrio Logan, a portion of Golden Hill, Grant Hill, Logan Heights, Shelltown, Sherman Heights, and Southcrest. The southern portion includes a portion of Nestor, Egger Highlands, Otay Mesa, Palm City, San Ysidro, and the Tijuana River Valley.

Fiscal Year 2007 Final Budget - $ 990,000 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

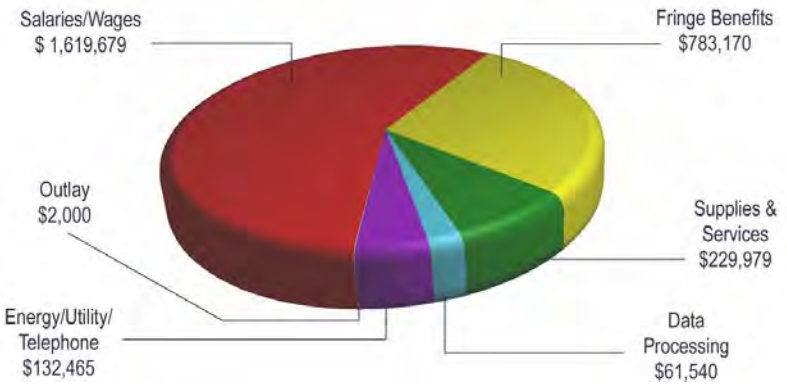
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	10.00	$ 797,809	$ 52,191	$ 850,000	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	131,657	(4,942)	126,715	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	(37,463)	(411)	(37,874)	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	55,977	55,977	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 390	$ 0	$ 390	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(5,208)	0	(5,208)	0
Adopted Adjustments Subtotal	0.00	$ 89,376	$ 50,624	$ 140,000	$ 0
Final Fiscal Year 2007 Total	10.00	887,185	102,815	990,000	0
Final Fiscal Year 2006 Total	10.00	797,809	52,191	850,000	0
Fiscal Year 2006-2007 Difference	0.00	89,376	50,624	140,000	0

City Council – Council Administration - General Fund

Council Administration functions under the administrative and policy direction of the Council President. It provides general office management for the eight Council District offices and manages the Council Committee Consultants, which provide consultation to five standing committees of the City Council. Under the Strong Mayor form of Government, the Office of Independent Budget Analyst (IBA) was established. The Office of IBA whose designated function is to assist the City Council in making budgetary decisions along with providing in depth fiscal and legislative analysis, make recommendations regarding proposals brought forth by the Mayor.

Fiscal Year 2007 Final Budget - $ 2,828,833 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

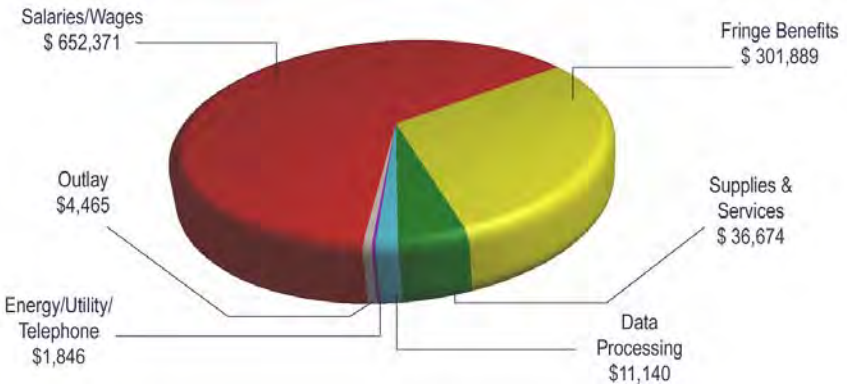
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	7.00	$ 730,721	$ 215,607	$ 946,328	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	59,605	93,195	152,800	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	11.00	1,512,111	46,900	1,559,011	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	1.00	114,319	70,282	184,601	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 741	$ 0	$ 741	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(14,648)	0	(14,648)	0
Adopted Adjustments Subtotal	12.00	$ 1,672,128	$ 210,377	$ 1,882,505	$ 0
Final Fiscal Year 2007 Total	19.00	2,402,849	425,984	2,828,833	0
Final Fiscal Year 2006 Total	7.00	730,721	215,607	946,328	0
Fiscal Year 2006-2007 Difference	12.00	1,672,128	210,377	1,882,505	0

Ethics Commission – Ethics Commission - General Fund

The Ethics Commission's mission statement is: to preserve public confidence in City government through education, advice, and the prompt and fair enforcement of local government ethics laws. Its purpose is to advise and educate City officials and the public about ethics laws; monitor, administer and promptly and fairly enforce the City's governmental ethics laws; propose new ethics law reforms; conduct investigations; refer violations to appropriate enforcement agencies; and audit disclosure statements.

Fiscal Year 2007 Final Budget - $ 1,008,385 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	4.75	$ 616,912	$ 53,514	$ 670,426	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	5,922	(552)	5,370	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(140,588)	0	(140,588)	0

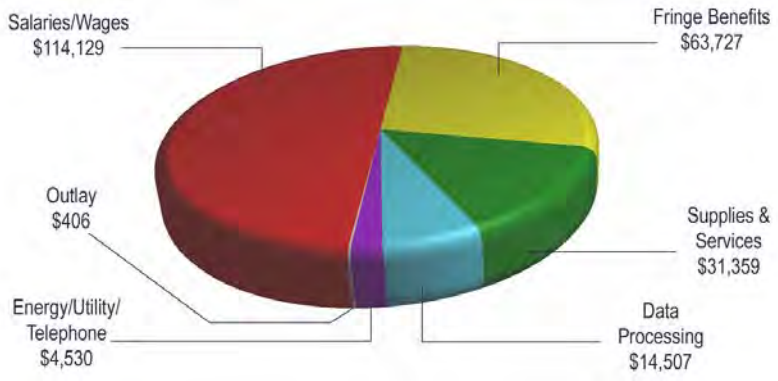
Ethics Commission – Ethics Commission - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 185	$ 0	$ 185	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(4,707)	0	(4,707)	0
Final Adjustment 1 Vacancy factor was applied in error. This has been reversed.	0.00	140,588	0	140,588	0
Final Adjustment 2 Addition of 1.00 Program Manager and 0.25 Financial Investigator.	1.25	135,752	0	135,752	0
Final Adjustment 3 The Commission has demonstrated a substantial increase in the workload of existing staff, therefore, it was agreed that adding an additional 1.00 Investigator will permit the Commission to investigate complaints within the required one-year period and adding 1.00 Training Officer will permit the Commission to expand the education and outreach programs.	2.00	200,196	1,163	201,359	0
Adopted Adjustments Subtotal	3.25	$ 337,348	$ 611	$ 337,959	$ 0
Final Fiscal Year 2007 Total	8.00	954,260	54,125	1,008,385	0
Final Fiscal Year 2006 Total	4.75	616,912	53,514	670,426	0
Fiscal Year 2006-2007 Difference	3.25	337,348	611	337,959	0

Mayor – Mayor - General Fund

The Mayor serves as Chief Executive Officer for one of the nation's largest cities and articulates a vision for the City of San Diego. In January of 2006, the City of San Diego's system of government changed from a City Manager form to a Strong Mayor form. Under the new system, the Mayor will act as the City's Chief Executive Officer, while the City Council will act as the legislative body, providing checks and balances to the Mayor's new authority.

Fiscal Year 2007 Final Budget - $ 228,658 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	25.00	$ 2,277,766	$ 229,375	$ 2,507,141	$ 184,255
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	121,308	(71,671)	49,637	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	(3.00)	(178,976)	0	(178,976)	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	(20.00)	(2,041,281)	(106,902)	(2,148,183)	(184,255)
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

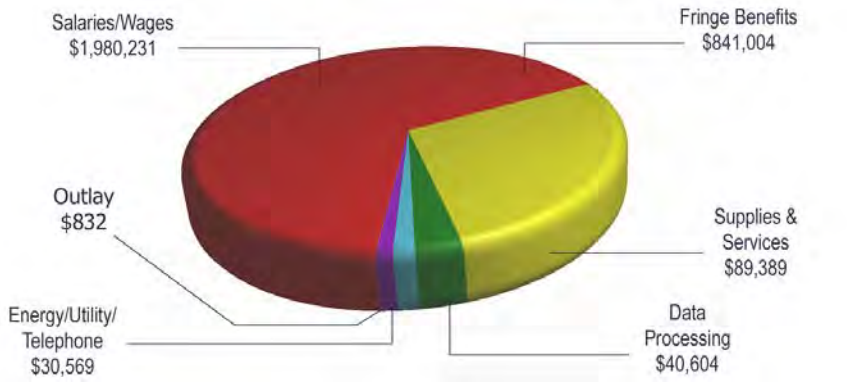
Mayor – Mayor - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 78	$ 0	$ 78	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(1,039)	0	(1,039)	0
Adopted Adjustments Subtotal	(23.00)	$ (2,099,910)	$ (178,573)	$ (2,278,483)	$ (184,255)
Final Fiscal Year 2007 Total	2.00	177,856	50,802	228,658	0
Final Fiscal Year 2006 Total	25.00	2,277,766	229,375	2,507,141	184,255
Fiscal Year 2006-2007 Difference	(23.00)	(2,099,910)	(178,573)	(2,278,483)	(184,255)

Office of the Chief Operating Officer – Office of the Chief Operating Officer - General Fund

Under the Strong Mayor form of Government, the Chief Operating Officer reports directly to the Mayor, oversees the City's daily operations, and implements the Mayor's initiatives and objectives. The Chief Operating Officer and executive team of Deputy Chiefs have management responsibilities over the City's Office of Business and Support Services, Community & Legislative Services, Office of Ethics and Integrity, and the departments and activities that fall under the Department of Finance, Public Works, Land Use & Economic Development, and Customer & Neighborhood Services.

Fiscal Year 2007 Final Budget - $ 2,982,629 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	2.00	$ 431,648	$ 38,649	$ 470,297	$ 80,000
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	9,659	46,533	56,192	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	2.00	154,298	0	154,298	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	13.50	2,235,179	76,212	2,311,391	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

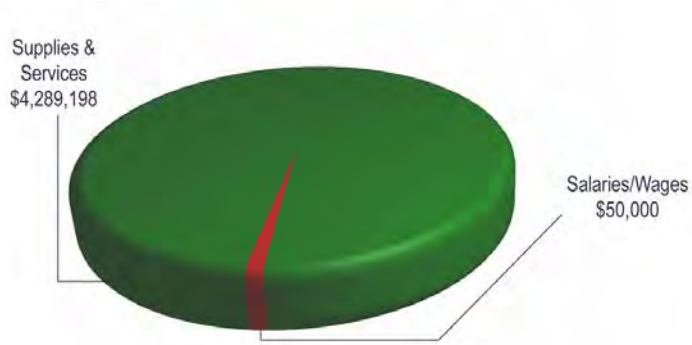
Office of the Chief Operating Officer – Office of the Chief Operating Officer - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 683	$ 0	$ 683	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(10,232)	0	(10,232)	0
Adopted Adjustments Subtotal	15.50	$ 2,389,587	$ 122,745	$ 2,512,332	$ 0
Final Fiscal Year 2007 Total	17.50	2,821,235	161,394	2,982,629	80,000
Final Fiscal Year 2006 Total	2.00	431,648	38,649	470,297	80,000
Fiscal Year 2006-2007 Difference	15.50	2,389,587	122,745	2,512,332	0

Convention Center – Convention Center - Special Revenue Funds

This fund provides partial funding for the operation and maintenance of the Convention Center, and provides lease revenue bond financing payments related to the Convention Center Expansion Project. The City also provides City services related to this facility.

Fiscal Year 2007 Final Budget - $ 4,339,198 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

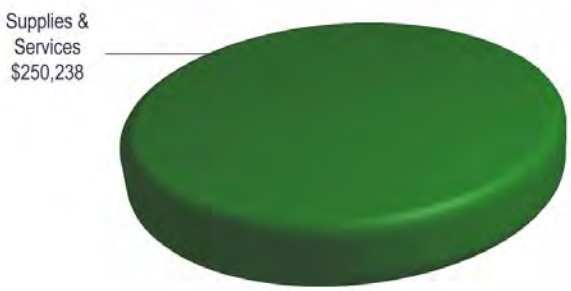
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 50,000	$ 3,989,198	$ 4,039,198	$ 4,039,198
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	0	0	0	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	300,000	300,000	300,000
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 0	$ 0	$ 0	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	0	0	0	0
Adopted Adjustments Subtotal	0.00	$ 0	$ 300,000	$ 300,000	$ 300,000
Final Fiscal Year 2007 Total	0.00	50,000	4,289,198	4,339,198	4,339,198
Final Fiscal Year 2006 Total	0.00	50,000	3,989,198	4,039,198	4,039,198
Fiscal Year 2006-2007 Difference	0.00	0	300,000	300,000	300,000

Convention Center – Expansion Admininstration - Special Revenue Funds

This fund provides funding for the operation and maintenance of the Convention Center, and provides lease revenue bond financing payments related to the Convention Center Expansion Project. The City also provides City services related to this facility.

Fiscal Year 2007 Final Budget - $ 250,238 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

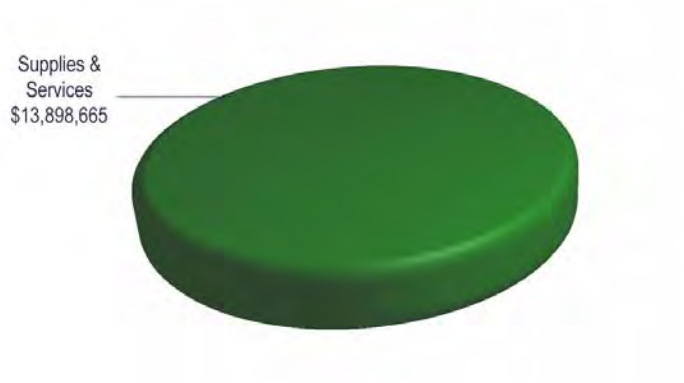
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 0	$ 189,570	$ 189,570	$ 189,570
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	0	0	0	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	60,668	60,668	60,601
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 0	$ 0	$ 0	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	0	0	0	0
Adopted Adjustments Subtotal	0.00	$ 0	$ 60,668	$ 60,668	$ 60,601
Final Fiscal Year 2007 Total	0.00	0	250,238	250,238	250,171
Final Fiscal Year 2006 Total	0.00	0	189,570	189,570	189,570
Fiscal Year 2006-2007 Difference	0.00	0	60,668	60,668	60,601

Convention Center – Expansion Project - Special Revenue Funds

This fund provides funding for the operation and maintenance of the Convention Center, and provides lease revenue bond financing payments related to the Convention Center Expansion Project. The City also provides City services related to this facility.

Fiscal Year 2007 Final Budget - $ 13,898,665 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 0	$ 13,900,006	$ 13,900,006	$ 14,231,436
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	0	0	0	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	(1,341)	(1,341)	(332,771)
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

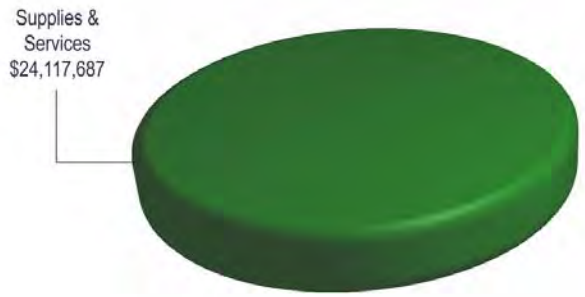
Convention Center – Expansion Project - Special Revenue Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 0	$ 0	$ 0	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	0	0	0	0
Adopted Adjustments Subtotal	0.00	$ 0	$ (1,341)	$ (1,341)	$ (332,771)
Final Fiscal Year 2007 Total	0.00	0	13,898,665	13,898,665	13,898,665
Final Fiscal Year 2006 Total	0.00	0	13,900,006	13,900,006	14,231,436
Fiscal Year 2006-2007 Difference	0.00	0	(1,341)	(1,341)	(332,771)

Gas Tax – Gas Tax - Special Revenue Funds

The Gas Tax Fund is the result of a combination of laws that tax the use of gasoline. The current total tax on fuel is $0.18 per gallon. The City of San Diego's share of Gas Tax revenue is based on a formula consisting of vehicle registration, assessed valuation and population. The funding generated is used to perform Citywide repairs and restoration to existing roadways, reduce congestion, improve safety and provide for the construction of needed facilities within the public rights-of-way.

Fiscal Year 2007 Final Budget - $ 24,117,687 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 0	$ 23,877,748	$ 23,877,748	$ 23,877,748
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	0	0	0	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	239,939	239,939	239,939
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

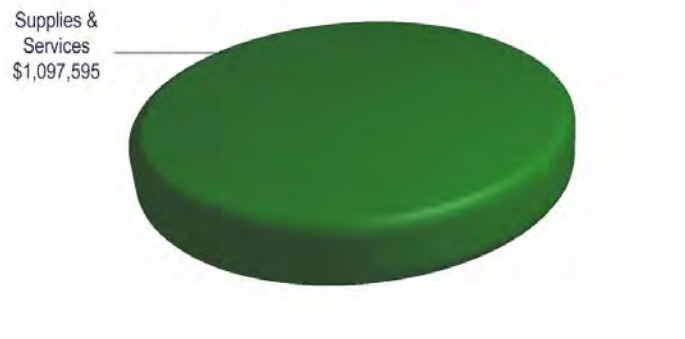
Gas Tax – Gas Tax - Special Revenue Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 0	$ 0	$ 0	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	0	0	0	0
Adopted Adjustments Subtotal	0.00	$ 0	$ 239,939	$ 239,939	$ 239,939
Final Fiscal Year 2007 Total	0.00	0	24,117,687	24,117,687	24,117,687
Final Fiscal Year 2006 Total	0.00	0	23,877,748	23,877,748	23,877,748
Fiscal Year 2006-2007 Difference	0.00	0	239,939	239,939	239,939

Mission Bay Improvements Fund – Mission Bay Improvements Fund - Special Revenue Funds

The Mission Bay Improvements Fund will be used only for permanent public capital improvements and deferred maintenance of existing facilities in Mission Bay Park pursuant to the Mission Bay Park Master Plan. Capital improvements on Fiesta Island and South Shores will be given priority.

Fiscal Year 2007 Final Budget - $ 1,097,595 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

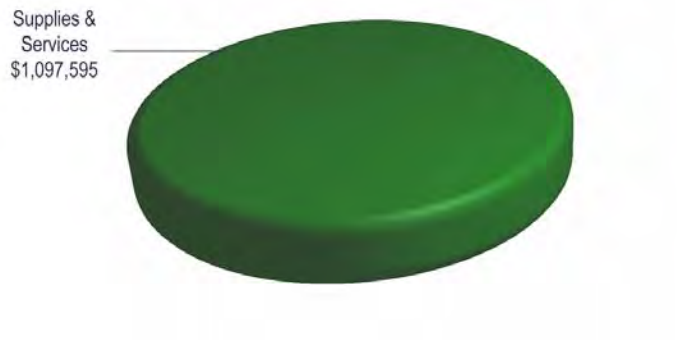
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 0	$ 0	$ 0	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	0	0	0	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	1,097,595	1,097,595	1,097,595
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 0	$ 0	$ 0	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	0	0	0	0
Adopted Adjustments Subtotal	0.00	$ 0	$ 1,097,595	$ 1,097,595	$ 1,097,595
Final Fiscal Year 2007 Total	0.00	0	1,097,595	1,097,595	1,097,595
Final Fiscal Year 2006 Total	0.00	0	0	0	0
Fiscal Year 2006-2007 Difference	0.00	0	1,097,595	1,097,595	1,097,595

Regional Park Improvement Fund – Regional Park Improvement Fund - Special Revenue Funds

San Diego regional parks include Balboa Park, Mission Trails Regional Park, Otay River Valley Park, San Diego River Park, the Multiple Species Conservation Program open space areas, and coastal beaches and coastal parks. The Regional Park Improvement Fund will be used only for permanent public capital improvements, planning, deferred maintenance and land acquisitions for the San Diego regional parks.

Fiscal Year 2007 Final Budget - $ 1,097,595 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

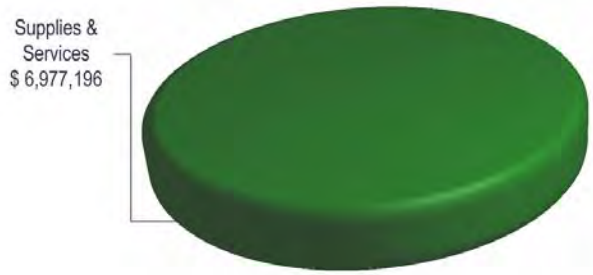
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 0	$ 0	$ 0	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	0	0	0	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	1,097,595	1,097,595	1,097,595
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 0	$ 0	$ 0	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	0	0	0	0
Adopted Adjustments Subtotal	0.00	$ 0	$ 1,097,595	$ 1,097,595	$ 1,097,595
Final Fiscal Year 2007 Total	0.00	0	1,097,595	1,097,595	1,097,595
Final Fiscal Year 2006 Total	0.00	0	0	0	0
Fiscal Year 2006-2007 Difference	0.00	0	1,097,595	1,097,595	1,097,595

Special Promotional Programs – Arts, Culture and Community Festivals - Special Revenue Funds

The Arts, Culture, and Community Festivals allocations of Transient Occupancy Tax funding enhance the economy and contribute to San Diego's reputation as a cultural destination by nurturing and maintaining art and culture institutions of national and international reputation; by supporting programs and projects that provide access to excellence in culture and the arts for residents and visitors; and by funding programs and events which enrich the lives of the people of San Diego and build healthy, vital neighborhoods. For administration of these programs and allocations, please see the Commission for Arts and Culture budget.

Fiscal Year 2007 Final Budget - $ 6,977,196 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 0	$ 6,967,544	$ 6,967,544	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	0	0	0	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

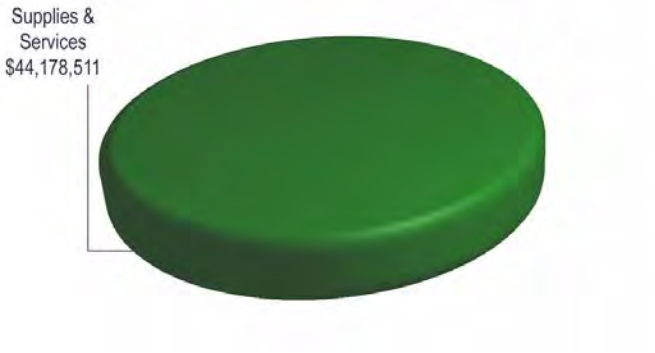
Special Promotional Programs – Arts, Culture and Community Festivals - Special Revenue Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 0	$ 0	$ 0	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	0	0	0	0
Final Adjustment 1 Increase in support for the Creative Communities San Diego Program based on availability of prior year funding.	0.00	0	9,652	9,652	0
Adopted Adjustments Subtotal	0.00	$ 0	$ 9,652	$ 9,652	$ 0
Final Fiscal Year 2007 Total	0.00	0	6,977,196	6,977,196	0
Final Fiscal Year 2006 Total	0.00	0	6,967,544	6,967,544	0
Fiscal Year 2006-2007 Difference	0.00	0	9,652	9,652	0

Special Promotional Programs – Capital Improvements - Special Revenue Funds

The Capital Improvements allocations of Transient Occupancy Tax funding support the renovation, construction and expansion of visitor-related facilities and projects.

Fiscal Year 2007 Final Budget - $ 44,178,511 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 0	$ 40,739,871	$ 40,739,871	$104,066,841
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	0	0	0	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	3,438,640	3,438,640	5,022,692
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	(38,131,340)
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

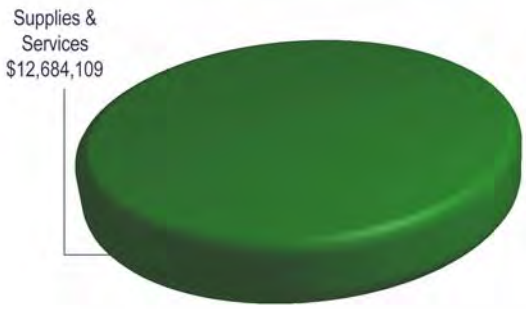
Special Promotional Programs – Capital Improvements - Special Revenue Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 0	$ 0	$ 0	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	0	0	0	0
Final Adjustment 1 Increase in General Fund support due to reinstatement of funding for Accessible San Diego in Citywide Economic Development Program of Special Promotional Programs.	0.00	0	0	0	11,712
Adopted Adjustments Subtotal	0.00	$ 0	$ 3,438,640	$ 3,438,640	$ (33,096,936)
Final Fiscal Year 2007 Total	0.00	0	44,178,511	44,178,511	70,969,905
Final Fiscal Year 2006 Total	0.00	0	40,739,871	40,739,871	104,066,841
Fiscal Year 2006-2007 Difference	0.00	0	3,438,640	3,438,640	(33,096,936)

Special Promotional Programs – Economic Development - Special Revenue Funds

The Economic Development allocations of Transient Occupancy Tax funding promote the City as a visitor destination and advance the City's economy by increasing tourism and attracting industry.

Fiscal Year 2007 Final Budget - $ 12,684,109 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 0	$ 12,686,637	$ 12,686,637	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	0	0	0	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	(14,240)	(14,240)	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

Special Promotional Programs – Economic Development - Special Revenue Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 0	$ 0	$ 0	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	0	0	0	0
Final Adjustment 1 Reinstatement of funding for Accessible San Diego.	0.00	0	11,712	11,712	0
Adopted Adjustments Subtotal	0.00	$ 0	$ (2,528)	$ (2,528)	$ 0
Final Fiscal Year 2007 Total	0.00	0	12,684,109	12,684,109	0
Final Fiscal Year 2006 Total	0.00	0	12,686,637	12,686,637	0
Fiscal Year 2006-2007 Difference	0.00	0	(2,528)	(2,528)	0

Special Promotional Programs – Major Events - Special Revenue Funds

The Major Events allocations of Transient Occupancy Tax funding provide funding for the attraction and production of major events and conventions that generate Transient Occupancy Tax and other revenues.

This department is no longer budgeted separately in Fiscal Year 2007.

Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 0	$ 300,000	$ 300,000	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	0	0	0	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	(300,000)	(300,000)	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

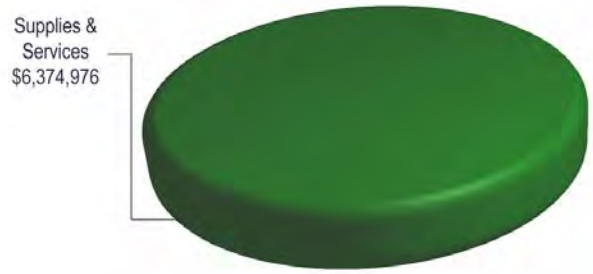
Special Promotional Programs – Major Events - Special Revenue Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 0	$ 0	$ 0	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	0	0	0	0
Adopted Adjustments Subtotal	0.00	$ 0	$ (300,000)	$ (300,000)	$ 0
Final Fiscal Year 2007 Total	0.00	0	0	0	0
Final Fiscal Year 2006 Total	0.00	0	300,000	300,000	0
Fiscal Year 2006-2007 Difference	0.00	0	(300,000)	(300,000)	0

Special Promotional Programs – Safety & Maintenance of Visitor-Related Facilities - Special Revenue Funds

The Safety and Maintenance of Visitor-Related Facilities allocations of Transient Occupancy Tax funding provide supplemental funding for public safety and the maintenance of visitor-related facilities.

Fiscal Year 2007 Final Budget - $ 6,374,976 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	1.00	$ 86,654	$ 42,510,713	$ 42,597,367	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	1,574	445	2,019	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses, and one-time expenses	0.00	0	(36,609,363)	(36,609,363)	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	385,000	385,000	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

Special Promotional Programs – Safety & Maintenance of Visitor-Related Facilities - Special Revenue Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 39	$ 0	$ 39	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(86)	0	(86)	0
Final Adjustment 1 Transfer of 1.00 Senior Park Ranger to the Park and Recreation Department. Special Promotional Programs will still fund this position resulting in no impact to either the General Fund or this budget.	(1.00)	(88,181)	88,181	0	0
Adopted Adjustments Subtotal	(1.00)	$ (86,654)	$ (36,135,787)	$ (36,222,391)	$ 0
Final Fiscal Year 2007 Total	0.00	0	6,374,976	6,374,976	0
Final Fiscal Year 2006 Total	1.00	86,654	42,510,713	42,597,367	0
Fiscal Year 2006-2007 Difference	(1.00)	(86,654)	(36,135,787)	(36,222,391)	0

SPECIAL PROMOTIONAL PROGRAMS - FUNDING DETAIL

NO.	ORGANIZATION/PROGRAM	FY 2005 BUDGET	FY 2006 BUDGET	FY 2007 BUDGET
ARTS, CULTURE, AND COMMUNITY FESTIVALS				
CREATIVE COMMUNITIES SAN DIEGO (FORMERLY FESTIVALS AND CELEBRATIONS)				
1	Adams Avenue Business Association/Adams Avenue Street Fair	$ 29,369	$ 24,408	$ 8,502
2	Alpha Phi Alpha Fraternity, Inc./Martin Luther King, Jr. Parade	$ 1,131	$ 1,500	$ -
3	America's Finest City Dixieland Jazz Society/San Diego Dixieland Jazz	$ 26,072	$ 21,509	$ 17,119
4	Asian Story Theatre/Shave Ice - A New Theatre Production	$ -	$ -	$ 3,987
5	Azalea Park Neighborhood Association/Ceramic Art Installation	$ -	$ -	$ 3,183
6	Bon Temps Social Club of San Diego/San Diego Cajun Zydeco Music and Food Festival	$ 11,325	$ 14,561	$ 24,690
7	Cabrillo Festival, Inc./Annual Cabrillo Festival	$ 5,261	$ 5,001	$ 3,609
8	Centre City Development Corporation/Downtown San Diego Multi-Cultural Festival	$ 6,425	$ 8,963	$ 8,557
9	Christian Community Theatre/After School Theatre Classes & Productions for Youth	$ -	$ -	$ 21,370
10	College Area Economic Development Corporation/Celebrate College Series	$ -	$ -	$ 4,977
11	Common Ground Theatre/The Josephine Baker Project	$ -	$ -	$ 16,153
12	Cygnet Theatre/The Cycle Plays with Black Assemble Theatre	$ -	$ -	$ 5,273
13	Diamond Community Development Corporation/Quarterly Book Review: The Black Book Review's Harlem Book Fair	$ 4,852	$ -	$ -
14	Discover Pacific Beach/Pacific BeachFest	$ 19,467	$ 19,434	$ 19,259
15	Downtown San Diego Partnership/City Arts Festival	$ 2,344	$ -	$ -
16	Encanto Community Fund/Encanto Street Fair and Cultural Arts Festival	$ 12,296	$ 12,208	$ -
17	Fire Fighters Advisory Council to the Burn Institute/Fire Expo	$ 30,000	$ 27,376	$ 21,370
18	Gaslamp Quarter Association/Mardi Gras Celebration and Parade	$ 30,418	$ 25,420	$ 8,502
19	Hillcrest Business Improvement Association/City Fest	$ 13,999	$ 14,176	$ 3,938
20	Historic Old Town Community Foundation/Fiesta Cinco de Mayo	$ 32,591	$ 27,595	$ 30,183
21	I-15 Diamond Gateway Chamber of Commerce/Carmel Mountain Ranch Fall Festival	$ 4,655	$ -	$ -
22	Joan Kroc Center/Free for Families Performing and Literacy Programs	$ -	$ -	$ 3,190
23	Kiwanis Club of Tierrasanta/Tierrasanta Oktoberfest	$ 1,739	$ 1,577	$ 946
24	Lao Hmong Family Association/Hmong New Year Celebration	$ -	$ 1,500	$ -
25	Linda Vista Multi-Cultural Fair, Inc./Linda Vista Multi-Cultural Fair and Parade	$ 6,536	$ 6,672	$ 7,848
26	Los Bilingual Writers/Bilingual Literary Project	$ -	$ -	$ 4,977
27	Mo' Olelo Performing Arts/Since Africa/My-Home Production of Play and Outreach Program	$ -	$ -	$ 14,312
28	North Park Lions Club/North Park Lions Club Holiday Parade	$ 2,989	$ 3,574	$ -
29	North Park Main Street Association/North Park Spring Festival	$ 8,647	$ 7,804	$ 11,005
30	Ocean Beach Main Street Association/Ocean Beach Street Fair and Chili Cook-Off Festival	$ 9,958	$ 9,121	$ 10,970
31	Pacific Southwest Wildlife Arts, Inc./California Open Wildlife Festival	$ 10,702	$ 13,575	$ 9,982
32	Peninsula Chamber of Commerce/Point Loma Cultural Faire	$ 5,768	$ 2,992	$ -
33	Pic Arts/Creative Arts Series at College Rolando Library	$ -	$ -	$ 2,410
34	Point Loma Association/Point Loma Concert Series	$ 5,650	$ 5,234	$ 6,183
35	Rancho Bernardo Chamber of Commerce/R.B. Alive! Expo	$ 9,355	$ 6,311	$ 6,222

36	Rancho Peñasquitos Town Council, Inc./Fiesta de los Peñasquitos	$ 4,313	$ 3,450	$ 4,645

NO.	ORGANIZATION/PROGRAM	FY 2005 BUDGET	FY 2006 BUDGET	FY 2007 BUDGET

ARTS, CULTURE, AND COMMUNITY FESTIVALS

CREATIVE COMMUNITIES SAN DIEGO (FORMERLY FESTIVALS AND CELEBRATIONS)

37	Rolando Community Council/Rolando Street Fair	$ 1,590	$ 1,500	$ 2,430
38	San Diego Afterschool Strings Program/Gompers After School Strings Program	$ -	$ -	$ 7,029
39	San Diego Alliance for Asian Pacific Islanders/Asian Pacific Islander American Heritage Festival	$ 2,010	$ -	$ -
40	San Diego Armed Services YMCA/North San Diego Bay July Fourth	$ 15,033	$ 14,565	$ 21,370
41	San Diego Asian Film Foundation/San Diego Asian Film Festival	$ 18,291	$ 21,105	$ 17,119
42	San Diego Chinese Center/Chinese New Year Food and Cultural Faire	$ 11,378	$ 10,662	$ 7,792
43	San Diego Dance Alliance/Nations of San Diego International Dance Festival	$ 13,792	$ 12,493	$ 7,503
44	San Diego Earthworks/EarthFair	$ 11,955	$ 12,117	$ 16,364
45	San Diego Film Foundation/San Diego Film Festival	$ 3,941	$ 6,928	$ 20,367
46	San Diego Fleet Week Foundation/San Diego Fleet Week Air and Sea Parade	$ 13,316	$ 9,199	$ 8,608
47	San Diego State University Foundation/Border Voices Poetry Project: Border Voices Poetry Fair	$ 13,374	$ 14,890	$ 5,350
48	San Diego Young Artists Music Academy/Multicultural Music and Arts Festival	$ 1,807	$ -	$ -
49	San Diego Youth and Community Services/Youth Connection, Teen Theatre Project	$ -	$ -	$ 6,451
50	Sherman Heights Community Center/Dia de los Muertos	$ 957	$ 1,500	$ -
51	Spirit of the Fourth, Inc./Independence Day Celebration	$ 6,206	$ 7,580	$ -
52	Torrey Pines Kiwanis Foundation/La Jolla Festival of the Arts and Food Faire	$ 6,000	$ 11,000	$ 21,370
53	Veteran's Memorial Center/Veteran's Week	$ 6,439	$ -	$ -
54	WorldBeat Center/African Market and Drum Festival	$ 12,588	$ 5,083	$ -
	SUBTOTAL CREATIVE COMMUNITIES SAN DIEGO	**$ 434,538**	**$ 392,583**	**$ 425,115**

ORGANIZATIONAL SUPPORT

55	Actors Alliance of San Diego	$ 13,427	$ 13,228	$ 13,604
56	Aja	$ -	$ -	$ 12,494
57	Asian Story Theatre	$ -	$ 4,257	$ -
58	Athenaeum Music and Arts Library	$ 125,222	$ 111,258	$ 106,228
59	California Ballet Association/Company	$ 93,060	$ 92,324	$ 97,651
60	Camarada, Inc.	$ 12,640	$ 9,977	$ 10,883
61	Center for World Music	$ 15,371	$ 11,684	$ 14,440
62	Centro Cultural de la Raza	$ 13,000	$ 16,848	$ 16,611
63	Children's Museum of San Diego/Museo de los Niños de San Diego	$ 68,000	$ -	$ 29,827
64	Christian Community Theater/Christian Youth Theater	$ 82,157	$ 68,806	$ -
65	City Ballet, Inc.	$ 42,810	$ 40,118	$ 45,855
66	Civic Youth Orchestra, Inc.	$ 17,816	$ 14,986	$ 13,456
67	Classics for Kids	$ 19,514	$ 19,808	$ 21,853
68	Common Ground Theatre	$ 5,413	$ 5,722	$ -
69	Community Actors Theatre	$ -	$ 3,129	$ -
70	Culture Shock Dance Troupe	$ -	$ 7,286	$ 12,917
71	Diversionary Theatre	$ 34,243	$ 28,717	$ 29,547

72	Eveoke Dance Theatre	$ 39,644	$ 44,442	$ 39,320
73	Fern Street Community Arts, Inc.	$ 44,687	$ 25,709	$ 29,673

NO.	ORGANIZATION/PROGRAM	FY 2005 BUDGET	FY 2006 BUDGET	FY 2007 BUDGET

ARTS, CULTURE, AND COMMUNITY FESTIVALS

ORGANIZATIONAL SUPPORT

74	Fritz Theatre	$ 7,000	$ 3,675	$ 4,104
75	Gaslamp Quarter Historical Foundation	$ 26,893	$ 32,345	$ 27,912
76	Gay Men's Chorus of San Diego	$ 17,883	$ 12,333	$ 9,266
77	Icarus Puppet Company	$ 14,063	$ 12,471	$ 9,973
78	Installation Gallery	$ 63,000	$ 89,324	$ 44,765
79	Japanese Friendship Garden Society, San Diego	$ 47,081	$ 43,629	$ 57,422
80	Jean Isaac's San Diego Dance Theater	$ 34,733	$ 25,650	$ 25,535
81	La Jolla Music Society	$ 213,802	$ 194,544	$ 191,378
82	La Jolla Playhouse	$ 365,650	$ 331,430	$ 382,303
83	La Jolla Stage Company, Inc.	$ 7,936	$ -	$ -
84	La Jolla Symphony and Chorus	$ 42,102	$ 35,649	$ 25,983
85	Lower Left	$ 4,916	$ 6,802	$ 7,158
86	Lyric Opera San Diego	$ 49,548	$ 53,783	$ 53,491
87	Mainly Mozart Festival, Inc.	$ 100,549	$ 92,687	$ 98,482
88	Malashock Dance and Company	$ 28,593	$ 34,672	$ 26,988
89	Maritime Museum Association of San Diego	$ 248,025	$ 176,201	$ 235,171
90	McCaleb Dance	$ 17,497	$ 16,659	$ -
91	Media Arts Center San Diego	$ 52,220	$ 46,876	$ 51,468
92	Mingei International Museum	$ 189,189	$ 235,822	$ 160,185
93	Museum of Contemporary Art, San Diego	$ 371,033	$ 319,444	$ 307,456
94	Museum of Photographic Arts	$ 178,020	$ 149,786	$ 134,807
95	New Works/Vantage Theatre	$ 6,310	$ 6,382	$ 5,272
96	PASACAT	$ 13,886	$ 12,093	$ 11,932
97	Patricia Rincon Dance Collective	$ 18,302	$ 21,422	$ 27,510
98	Persian Cultural Center	$ 21,073	$ 23,367	$ 31,922
99	Playwrights Project	$ 36,731	$ 29,137	$ 28,400
100	Reuben H. Fleet Space Theater and Science Center/San Diego Space and Science Foundation	$ 372,355	$ 300,003	$ 300,340
101	Samahan Filipino American Performing Arts and Education Center	$ 14,052	$ 12,792	$ 11,185
102	San Diego Aerospace Museum, Inc.	$ 181,981	$ 145,237	$ 126,317
103	San Diego Archaeological Center	$ 16,844	$ 23,773	$ 29,485
104	San Diego Art Institute	$ 43,410	$ 45,107	$ 46,956
105	San Diego Automotive Museum	$ 57,103	$ 64,180	$ 43,061
106	San Diego Ballet	$ 32,362	$ 29,981	$ 32,632
107	San Diego Book Art	$ 1,741	$ 2,521	$ 3,403
108	San Diego Center for Jewish Culture	$ 99,452	$ 86,397	$ 97,594
109	San Diego Chamber Orchestra	$ 93,678	$ 81,886	$ 84,608
110	San Diego Children's Choir	$ 29,433	$ 27,834	$ 24,314
111	San Diego Chinese Historical Society and Museum	$ 15,705	$ 14,737	$ 17,160
112	San Diego Civic Light Opera	$ 61,000	$ -	$ 48,935

113	San Diego Civic Youth Ballet	$ 15,215	$ -	$ 13,976
114	San Diego Early Music Society	$ 10,360	$ 9,796	$ 8,700
115	San Diego Guild of Puppetry	$ 3,852	$ 4,274	$ 5,186

NO.	ORGANIZATION/PROGRAM	FY 2005 BUDGET	FY 2006 BUDGET	FY 2007 BUDGET
	ARTS, CULTURE, AND COMMUNITY FESTIVALS			
	ORGANIZATIONAL SUPPORT			
116	San Diego Historical Society	$ 145,719	$ 122,553	$ 94,556
117	San Diego Junior Theatre	$ 111,732	$ 100,788	$ 107,674
118	San Diego Master Chorale	$ 17,165	$ 18,288	$ 18,741
119	San Diego Men's Chorus	$ 12,548	$ 9,362	$ 7,213
120	San Diego Model Railroad Museum, Inc.	$ 48,269	$ 44,800	$ 44,448
121	San Diego Museum Council	$ 11,417	$ 10,129	$ 9,948
122	San Diego Museum of Art	$ 414,949	$ 364,030	$ 386,863
123	San Diego Museum of Man	$ 154,000	$ 146,190	$ 140,164
124	San Diego Natural History Museum/San Diego Society of Natural History	$ 370,951	$ 440,016	$ 357,735
125	San Diego New Music	$ 1,628	$ 2,393	$ 1,709
126	San Diego Opera Association	$ 504,218	$ 465,957	$ 456,415
127	San Diego Performing Arts League	$ 95,246	$ 75,331	$ 49,477
128	San Diego Repertory Theatre	$ 195,308	$ 193,014	$ 188,857
129	San Diego Symphony Orchestra Association, Inc.	$ 415,572	$ 401,931	$ 455,285
130	San Diego Women's Chorus	$ 4,999	$ 4,875	$ 4,538
131	San Diego Young Artists Music Academy, Inc.	$ -	$ 5,282	$ 15,143
132	San Diego Young Artists Symphony Orchestra	$ 9,394	$ 8,550	$ 8,084
133	San Diego Youth Symphony	$ 53,280	$ 79,691	$ 50,600
134	Save Our Heritage Organization	$ 23,393	$ 30,560	$ 44,414
135	Sledgehammer Theatre	$ 27,414	$ 23,066	$ 18,447
136	Spreckels Organ Society	$ 29,963	$ 26,362	$ 29,383
137	Sushi Visual and Performing Arts, Inc.	$ 10,000	$ 14,037	$ 16,450
138	The Old Globe Theatre	$ 481,578	$ 432,001	$ 494,426
139	Veteran's Memorial Center/Veteran's Museum and Memorial Center	$ -	$ 21,435	$ 21,350
140	Voz Alta Project, Inc.	$ 2,048	$ -	$ -
141	Westwind Brass	$ 20,767	$ 15,120	$ 31,892
142	Women's History Museum and Educational Center	$ 3,820	$ 3,712	$ 6,640
143	WorldBeat Center/African Market and Drum Festival	$ -	$ -	$ 18,531
144	Young Audiences of San Diego	$ 36,920	$ 16,706	$ 23,104
	SUBTOTAL ORGANIZATIONAL SUPPORT	**$ 7,053,884**	**$ 6,449,179**	**$ 6,449,181**
	OTHER			
145	Arts and Culture Program Administration	$ 785,085	$ 775,422	$ 877,762
146	Mayor/City Council Allocations	$ 81,000	$ 72,900	$ 72,900
147	Neighborhood Arts Program	$ 75,000	$ -	$ -
148	Public Art Fund	$ 60,129	$ 52,882	$ 30,000
	SUBTOTAL OTHER	**$ 1,001,214**	**$ 901,204**	**$ 980,662**
	TOTAL ARTS, CULTURE, AND COMMUNITY FESTIVALS	**$ 8,489,636**	**$ 7,742,966**	**$ 7,854,958**

SPECIAL PROMOTIONAL PROGRAMS - FUNDING DETAIL

CAPITAL IMPROVEMENTS

149	Balboa Park/Mission Bay Park Improvements	$ 6,515,563	$ 6,971,298	$ 6,948,990
150	Convention Center Complex	$ 9,652,649	$ 9,721,006	$ 9,541,886

NO.	ORGANIZATION/PROGRAM	FY 2005 BUDGET	FY 2006 BUDGET	FY 2007 BUDGET

CAPITAL IMPROVEMENTS

151	Natural History Museum	$ 300,000	$ 300,000	$ -
152	New Convention Facility	$ 4,564,172	$ 4,039,198	$ 4,339,198
153	PETCO Park	$ 9,441,943	$ 15,629,197	$ 19,269,265
154	Trolley Extension Reserve	$ 3,809,527	$ 4,079,172	$ 4,079,172
	TOTAL CAPITAL IMPROVEMENTS	**$ 34,283,854**	**$ 40,739,871**	**$ 44,178,511**

ECONOMIC DEVELOPMENT

CITYWIDE ECONOMIC DEVELOPMENT

155	Accessible San Diego	$ 59,252	$ 53,327	$ 65,039
156	Accessible San Diego/Power Beach Chair Program	$ -	$ 11,712	$ -
157	California State Games	$ 17,141	$ 15,427	$ 15,427
158	City of San Diego/Economic Development	$ 417,588	$ 375,829	$ 375,829
159	Elite Racing/Rock N Roll Marathon	$ -	$ 19,519	$ 19,519
160	San Diego African American Sports Association/Gold Coast Classic	$ 227,105	$ -	$ -
161	San Diego Bowl Game Association/Pacific Life Holiday Bowl	$ 434,597	$ 391,137	$ 391,137
162	San Diego Convention and Visitors Bureau/Marketing Program	$ 3,600,000	$ 3,240,000	$ 3,240,000
163	San Diego Convention and Visitors Bureau/Promotional Program	$ 6,246,269	$ 5,590,411	$ 5,590,411
164	San Diego Crew Classic/Rowing Regatta	$ 5,164	$ 4,648	$ 4,648
165	San Diego Film Commission	$ 735,352	$ 661,817	$ 661,817
166	San Diego Hall of Champions	$ 87,787	$ 79,008	$ 75,000
167	San Diego International Sports Council	$ 162,000	$ 145,800	$ 145,800
168	San Diego North Convention and Visitors Bureau	$ 423,225	$ 380,903	$ 380,903
169	San Diego Regional Economic Development Corporation	$ 1,126,407	$ 1,013,766	$ 1,013,766
170	San Diego World Trade Center/Local Access to Global Markets	$ 126,968	$ 114,271	$ 114,271
	SUBTOTAL CITYWIDE ECONOMIC DEVELOPMENT	**$ 13,668,855**	**$ 12,097,575**	**$ 12,093,567**

ECONOMIC DEVELOPMENT AND TOURISM SUPPORT

171	ACCION San Diego	$ 48,026	$ 45,887	$ 37,944
172	Asian Business Association San Diego	$ 24,463	$ 27,370	$ -
173	Business Improvement District Council	$ -	$ 42,509	$ 53,000
174	Citizen Diplomacy Council of San Diego	$ 20,357	$ 28,011	$ 34,406
175	City Heights Community Development Corporation	$ 41,980	$ 26,717	$ 48,766
176	Disabled Businesspersons Association	$ -	$ 26,716	$ -
177	East County Economic Development Council	$ 24,300	$ -	$ -
178	Economic Development/Economic Development and Tourism Support Administration	$ 47,888	$ 49,325	$ 50,805
179	Food and Beverage Association of San Diego	$ 31,670	$ 36,387	$ 27,417
180	Hostelling International-American Youth Hostels	$ 48,026	$ 45,887	$ 45,175

SPECIAL PROMOTIONAL PROGRAMS - FUNDING DETAIL

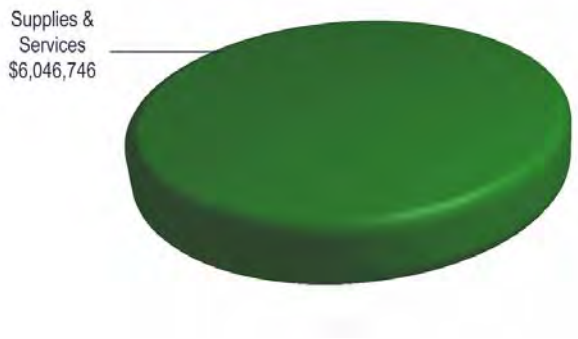
181	Japan Society of San Diego and Tijuana	$ 26,408	$ 26,562	$ 18,761
182	Old Town San Diego Chamber of Commerce	$ -	$ 8,330	$ 14,060
183	Otay Mesa Chamber of Commerce	$ 48,026	$ 45,273	$ 43,368
184	Promote La Jolla, Inc.	$ 32,033	$ 34,007	$ 36,140
185	Responsible Hospitality Institute	$ 30,000	$ -	$ -

NO.	ORGANIZATION/PROGRAM	FY 2005 BUDGET	FY 2006 BUDGET	FY 2007 BUDGET
	ECONOMIC DEVELOPMENT			
	ECONOMIC DEVELOPMENT AND TOURISM SUPPORT			
186	San Diego County Hispanic Chamber of Commerce	$ 41,980	$ 32,115	$ 43,368
187	San Diego East Visitors Bureau	$ 52,087	$ 42,034	$ 52,531
188	San Diego Regional Technology Alliance	$ 48,026	$ -	$ -
189	South County Economic Development Council	$ 34,300	$ 26,045	$ 36,035
190	Travelers Aid Society of San Diego	$ 48,026	$ 45,887	$ 48,766
	SUBTOTAL ECONOMIC DEVELOPMENT AND TOURISM SUPPORT	**$ 647,596**	**$ 589,062**	**$ 590,542**
	TOTAL ECONOMIC DEVELOPMENT	**$ 14,316,451**	**$ 12,686,637**	**$ 12,684,109**
	MAJOR EVENTS			
191	Major Events Revolving Fund	$ 280,134	$ 300,000	$ -
	TOTAL MAJOR EVENTS	**$ 280,134**	**$ 300,000**	**$ -**
	SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES			
192	Horton Plaza Theatre Foundation	$ -	$ -	$ 385,000
193	Maintenance and Security of Visitor-Related Facilities	$ 33,466,788	$ 39,405,054	$ 295,691
194	Mission Trails Regional Park Foundation, Inc.	$ 40,500	$ 36,450	$ 36,450
195	QUALCOMM Stadium	$ 6,000,000	$ 3,000,000	$ 5,500,000
196	Regional Park Safety Program	$ 79,505	$ 86,754	$ 88,726
197	Transient Occupancy Tax (TOT) Payment Audit	$ 69,109	$ 69,109	$ 69,109
	TOTAL SAFETY AND MAINTENANCE OF VISITOR-RELATED	**$ 39,655,902**	**$ 42,597,367**	**$ 6,374,976**
	TOTAL SPECIAL PROMOTIONAL PROGRAMS	**$ 97,025,977**	**$ 104,066,841**	**$ 71,092,554**

Storm Drain Fund – Storm Drain Fund - Special Revenue Funds

Storm Drain fees were implemented by the City of San Diego in 1990. These fees are processed with water and sewer utility bills. The revenue collected is expended on designing, operating, and maintaining the storm drains; construction of capital projects; and the general management of the Storm Drain system, including monitoring the system for silt, toxic material and related pollutants.

Fiscal Year 2007 Final Budget - $ 6,046,746 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 0	$ 6,046,746	$ 6,046,746	$ 6,046,746
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	0	0	0	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

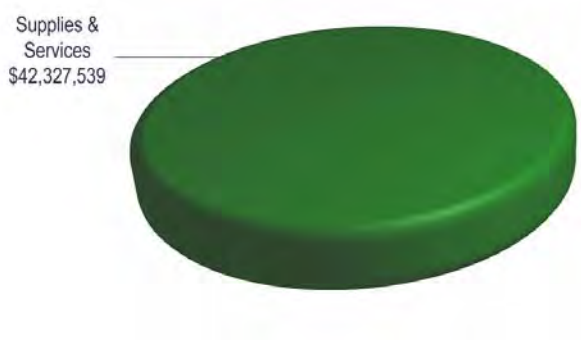
Storm Drain Fund – Storm Drain Fund - Special Revenue Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 0	$ 0	$ 0	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	0	0	0	0
Adopted Adjustments Subtotal	0.00	$ 0	$ 0	$ 0	$ 0
Final Fiscal Year 2007 Total	0.00	0	6,046,746	6,046,746	6,046,746
Final Fiscal Year 2006 Total	0.00	0	6,046,746	6,046,746	6,046,746
Fiscal Year 2006-2007 Difference	0.00	0	0	0	0

TransNet – TransNet - 1/2% Sales Tax - Special Revenue Funds

In November 1987, voters in the County of San Diego approved the Transportation Improvement Program (TransNet), which allowed for a one-half cent increase in the local sales tax. The current program will expire in 2008. The City of San Diego's share of TransNet revenue is based on population and the number of street and road miles maintained. In November 2004, San Diego County voters approved a 40-year extension of the existing one-half cent sales tax for transportation improvements for the entire region. The funds generated help relieve traffic congestion, safety, and improve air quality by providing transportation improvements, and repairs of roadways.

Fiscal Year 2007 Final Budget - $ 42,327,539 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 0	$ 59,753,726	$ 59,753,726	$ 59,753,726
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	0	0	0	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	(17,426,187)	(17,426,187)	(17,426,187)
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

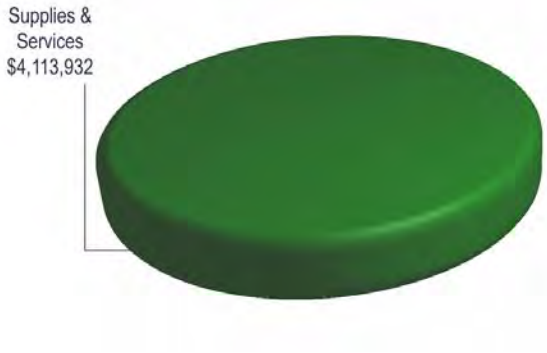
TransNet – TransNet - 1/2% Sales Tax - Special Revenue Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 0	$ 0	$ 0	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	0	0	0	0
Adopted Adjustments Subtotal	0.00	$ 0	$ (17,426,187)	$ (17,426,187)	$ (17,426,187)
Final Fiscal Year 2007 Total	0.00	0	42,327,539	42,327,539	42,327,539
Final Fiscal Year 2006 Total	0.00	0	59,753,726	59,753,726	59,753,726
Fiscal Year 2006-2007 Difference	0.00	0	(17,426,187)	(17,426,187)	(17,426,187)

Trolley Extension Reserve – Trolley Extension Reserve - Special Revenue Funds

This fund provides financial support for trolley-related expenditures by ensuring a local revenue source to qualify for State and federal funding as required by the Regional Transportation Plan.

Fiscal Year 2007 Final Budget - $ 4,113,932 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 0	$ 4,106,264	$ 4,106,264	$ 4,079,172
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	0	0	0	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	7,668	7,668	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

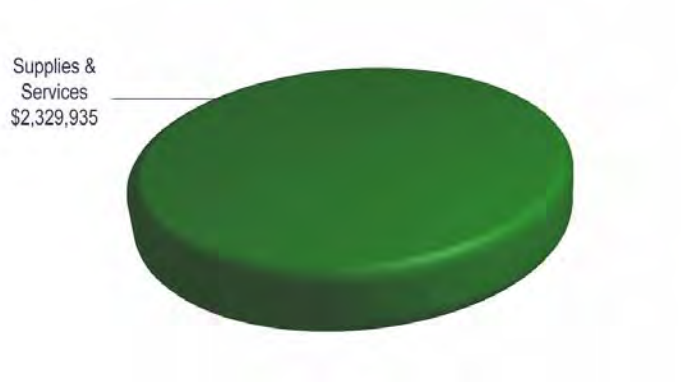
Trolley Extension Reserve – Trolley Extension Reserve - Special Revenue Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 0	$ 0	$ 0	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	0	0	0	0
Adopted Adjustments Subtotal	0.00	$ 0	$ 7,668	$ 7,668	$ 0
Final Fiscal Year 2007 Total	0.00	0	4,113,932	4,113,932	4,079,172
Final Fiscal Year 2006 Total	0.00	0	4,106,264	4,106,264	4,079,172
Fiscal Year 2006-2007 Difference	0.00	0	7,668	7,668	0

Bond Interest and Redemption – Bond Interest and Redemption - Debt Service Funds

This fund has been established to finance the cost of capital improvements through the issuance of general obligation bonds, which are paid down semi-annually over the life of the bonds.

Fiscal Year 2007 Final Budget - $ 2,329,935 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 0	$ 2,329,135	$ 2,329,135	$ 2,095,449
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	0	0	0	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	800	800	313,482
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

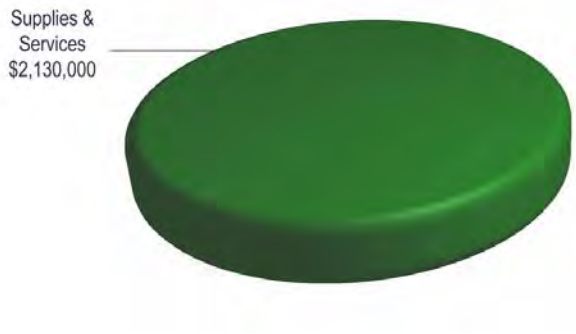
Bond Interest and Redemption – Bond Interest and Redemption - Debt Service Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 0	$ 0	$ 0	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	0	0	0	0
Adopted Adjustments Subtotal	0.00	$ 0	$ 800	$ 800	$ 313,482
Final Fiscal Year 2007 Total	0.00	0	2,329,935	2,329,935	2,408,931
Final Fiscal Year 2006 Total	0.00	0	2,329,135	2,329,135	2,095,449
Fiscal Year 2006-2007 Difference	0.00	0	800	800	313,482

Tax Anticipation Notes – Tax Anticipation Notes - Debt Service Funds

This fund finances costs related to the issuance of short-term tax and revenue anticipation notes. Tax and revenue anticipation notes are issued annually in May or June to finance the General Fund cash flow needs of the following fiscal year in anticipation of the receipt of property tax revenues. Related costs are budgeted and accounted for in this program.

Fiscal Year 2007 Final Budget - $ 2,130,000 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 0	$ 2,130,000	$ 2,130,000	$ 2,137,500
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	0	0	0	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

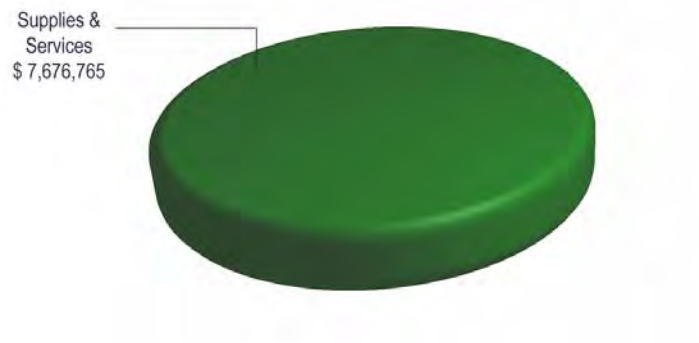
Tax Anticipation Notes – Tax Anticipation Notes - Debt Service Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 0	$ 0	$ 0	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	0	0	0	0
Adopted Adjustments Subtotal	0.00	$ 0	$ 0	$ 0	$ 0
Final Fiscal Year 2007 Total	0.00	0	2,130,000	2,130,000	2,137,500
Final Fiscal Year 2006 Total	0.00	0	2,130,000	2,130,000	2,137,500
Fiscal Year 2006-2007 Difference	0.00	0	0	0	0

Zoological Exhibits – Zoological Exhibits - Debt Service Funds

To provide timely and interesting zoological exhibits to encourage zoo attendance. This budget reflects funds utilized for maintenance of zoological exhibits in Balboa Park, which are funded from a fixed property tax levy ($.005 per $100 of assessed valuation) as authorized by Section 77A of the City Charter.

Fiscal Year 2007 Final Budget - $ 7,676,765 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 0	$ 6,642,067	$ 6,642,067	$ 6,522,188
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	0	0	0	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	1,034,698	1,034,698	1,154,577
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

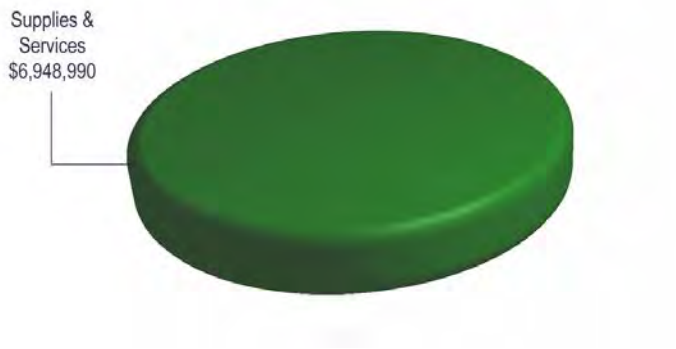
Zoological Exhibits – Zoological Exhibits - Debt Service Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 0	$ 0	$ 0	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	0	0	0	0
Adopted Adjustments Subtotal	0.00	$ 0	$ 1,034,698	$ 1,034,698	$ 1,901,275
Final Fiscal Year 2007 Total	0.00	0	7,676,765	7,676,765	7,676,765
Final Fiscal Year 2006 Total	0.00	0	6,642,067	6,642,067	6,522,188
Fiscal Year 2006-2007 Difference	0.00	0	1,034,698	1,034,698	1,901,275

Balboa Park/Mission Bay Park Improvements – Balboa Park/Mission Bay Park Improvements - Internal Service Funds

The Balboa Park/Mission Bay Park Improvements Fund provides the City with the ability to finance capital improvements in Balboa Park and Mission Bay Park.

Fiscal Year 2007 Final Budget - $ 6,948,990 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

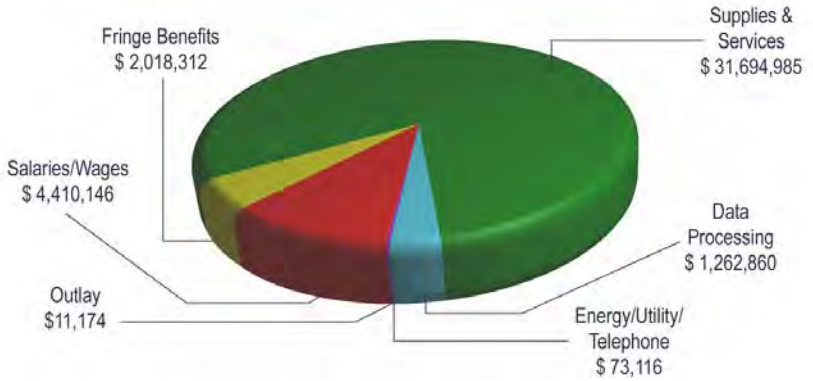
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 0	$ 7,395,545	$ 7,395,545	$ 7,271,298
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	0	0	0	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	(446,555)	(446,555)	(322,308)
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 0	$ 0	$ 0	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	0	0	0	0
Adopted Adjustments Subtotal	0.00	$ 0	$ (446,555)	$ (446,555)	$ (322,308)
Final Fiscal Year 2007 Total	0.00	0	6,948,990	6,948,990	6,948,990
Final Fiscal Year 2006 Total	0.00	0	7,395,545	7,395,545	7,271,298
Fiscal Year 2006-2007 Difference	0.00	0	(446,555)	(446,555)	(322,308)

City Retirement System – City Retirement System - Trust & Agency Funds

The San Diego City Employees' Retirement System (SDCERS) invests, manages and administers the $4.2 billion retirement pension plans for general members, safety members and legislative officers of the City of San Diego. In addition, the employees of the San Diego Unified Port District and the San Diego County Regional Airport Authority are members of the SDCERS by virtue of contractual agreements.

Fiscal Year 2007 Final Budget - $ 39,470,593 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	50.00	$ 5,480,858	$ 27,735,851	$ 33,216,709	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	24,764	0	24,764	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(36,551)	0	(36,551)	0

City Retirement System – City Retirement System - Trust & Agency Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 1,961	$ 0	$ 1,961	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(9,422)	0	(9,422)	0
Final Adjustment 1 Addition of support in City Retirement System based on changes approved by the San Diego City Employees' Retirement System Board.	12.00	966,848	5,306,284	6,273,132	0
Adopted Adjustments Subtotal	12.00	$ 947,600	$ 5,306,284	$ 6,253,884	$ 0
Final Fiscal Year 2007 Total	62.00	6,428,458	33,042,135	39,470,593	0
Final Fiscal Year 2006 Total	50.00	5,480,858	27,735,851	33,216,709	0
Fiscal Year 2006-2007 Difference	12.00	947,600	5,306,284	6,253,884	0

CITY OF SAN DIEGO
FISCAL YEAR 2007
ANNUAL BUDGET

DEPARTMENT BUDGETS

PUBLIC SAFETY & HOMELAND SECURITY



Water Boards Vol. 1-3
01873

Public Safety and Homeland Security

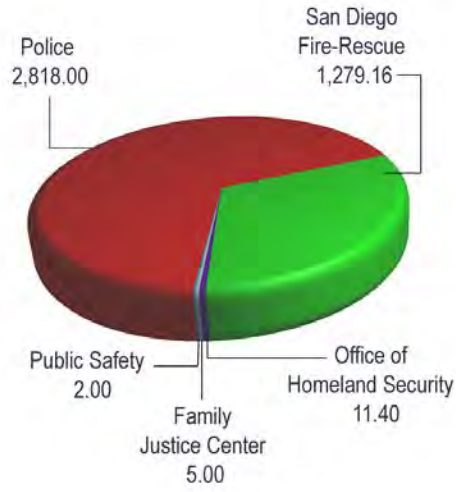
Public Safety and Homeland Security Summary:

The Public Safety and Homeland Security business center consists of the following departments: Family Justice Center, Office of Homeland Security, Police, Public Safety, and San Diego Fire- Rescue.

Public Safety and Homeland Security
Business Center
FY 2007 Annual Budget – $557.8 million
(In Millions)



Public Safety and Homeland Security
Business Center
FY 2007 Total FTE – 4,115.56



Public Safety and Homeland Security Business Center Highlights

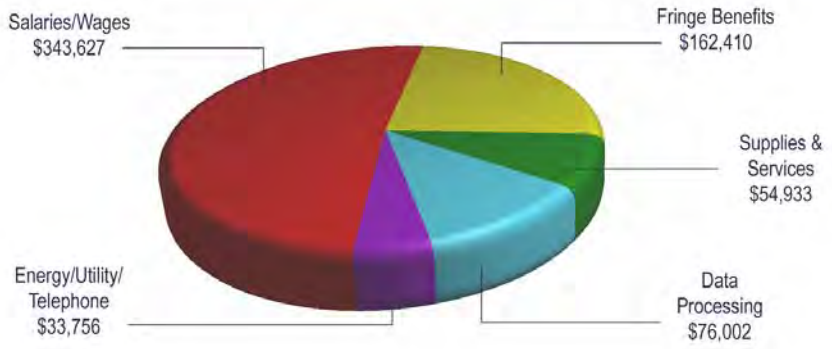
- A $12,815,044 General Fund adjustment includes 67.10 positions and related support which were supplemental in Fiscal Year 2006.
- A $10,763,014 adjustment includes 30.00 positions and related support for the restoration of Community Service Officers and overtime for the Police Department.
- An $7,998,660 adjustment includes San Diego Fire-Rescue's enhancements and overtime that were not previously funded.
- A $5,856,231 adjustment includes a transfer from Citywide Program Expenditures to the Police Department for Animal Services.
- A $3,226,823 adjustment funds information technology throughout the business center.
- A $2,477,080 adjustment includes a transfer of 2.00 positions and related support from Citywide Program Expenditures to the Public Safety Department for Emergency Medical Services.
- A $1,345,065 adjustment includes 9.73 positions and related support for new San Diego Fire-Rescue facilities.
- A $20,319 non-general fund adjustment reflects an increase in funding for non-discretionary expenditures.

Family Justice Center – Family Justice Center - General Fund

The San Diego Family Justice Center (SDFJC) was launched in October 2002 as a public safety initiative. The SDFJC provides victims of family violence with the following on-site services: victim advocacy; assistance with filing restraining orders; safety planning; investigative case follow-up with law enforcement officers and prosecutors; medical assistance; chaplain services; and transportation assistance. Working together in a synergistic fashion, the partners of the SDFJC are reducing domestic violence, elder abuse, child abuse, family violence related homicides, and recidivism in the City.

The SDFJC has been recognized by President George W. Bush as a model for the nation for comprehensive medical, legal, and on-site social services available, and has received numerous local and national awards.

Fiscal Year 2007 Final Budget - $ 670,728 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	5.00	$ 500,054	$ 56,910	$ 556,964	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	5,221	54,901	60,122	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	1,456	52,880	54,336	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

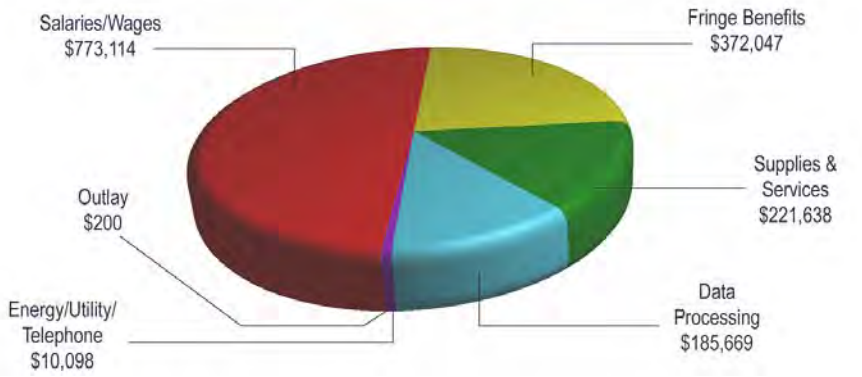
Family Justice Center – Family Justice Center - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 195	$ 0	$ 195	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(889)	0	(889)	0
Adopted Adjustments Subtotal	0.00	$ 5,983	$ 107,781	$ 113,764	$ 0
Final Fiscal Year 2007 Total	5.00	506,037	164,691	670,728	0
Final Fiscal Year 2006 Total	5.00	500,054	56,910	556,964	0
Fiscal Year 2006-2007 Difference	0.00	5,983	107,781	113,764	0

Office of Homeland Security – Office of Homeland Security - General Fund

The San Diego Office of Homeland Security oversees the City's preparation for major disasters by coordinating disaster planning efforts and the training of City employees; assisting with the integration of emergency plans in a collaborative environment; ensuring information flow to the public and business community to assist in their emergency preparation and response; interfacing with County, State and federal jurisdictions; and securing and managing federal and State grants related to homeland security and emergency management. SD-OHS maintains the City's Emergency Operations Center (EOC) in a ready-to-activate status and manages responses to multi-department and citywide emergencies.

Fiscal Year 2007 Final Budget - $ 1,562,766 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	1.60	$ 286,388	$ 302,896	$ 589,284	$ 332,391
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	12,369	34,217	46,586	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	10.80	1,079,109	80,492	1,159,601	886,666
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	(332,391)
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	(1.00)	(223,589)	0	(223,589)	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(7,665)	0	(7,665)	0

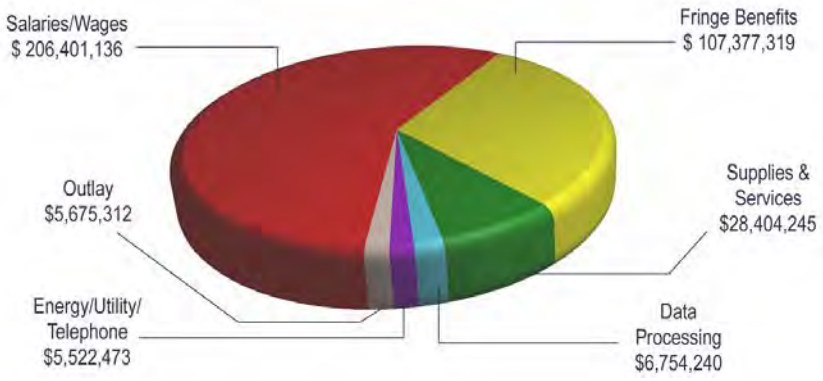
Office of Homeland Security – Office of Homeland Security - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 449	$ 0	$ 449	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(1,900)	0	(1,900)	0
Adopted Adjustments Subtotal	9.80	$ 858,773	$ 114,709	$ 973,482	$ 554,275
Final Fiscal Year 2007 Total	11.40	1,145,161	417,605	1,562,766	886,666
Final Fiscal Year 2006 Total	1.60	286,388	302,896	589,284	332,391
Fiscal Year 2006-2007 Difference	9.80	858,773	114,709	973,482	554,275

Police – Police Department - General Fund

The San Diego Police Department (SDPD) was established in May 1889. The Department provides patrol, traffic, investigative, record, laboratory and support services. In addition to the headquarters building downtown, the City is served by eight area commands (divided into 20 service areas policing 119 neighborhoods) and the Traffic Division.

Fiscal Year 2007 Final Budget - $ 360,134,725 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

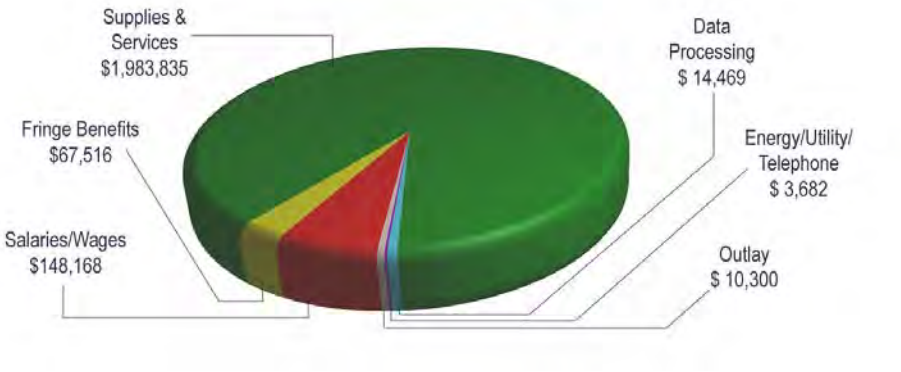
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	2,712.00	$ 310,979,178	$ 25,498,296	$ 336,477,474	$ 21,802,718
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	814,865	3,024,593	3,839,458	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	46.00	4,164,625	2,225,000	6,389,625	3,633,720
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	60.00	17,670,128	691,643	18,361,771	(791,297)
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	9,060,507	9,060,507	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	5,856,231	5,856,231	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(19,310,722)	0	(19,310,722)	0

Police – Police Department - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 109,925	$ 0	$ 109,925	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(649,544)	0	(649,544)	0
Adopted Adjustments Subtotal	106.00	$ 2,799,277	$ 20,857,974	$ 23,657,251	$ 2,842,423
Final Fiscal Year 2007 Total	2,818.00	313,778,455	46,356,270	360,134,725	24,645,141
Final Fiscal Year 2006 Total	2,712.00	310,979,178	25,498,296	336,477,474	21,802,718
Fiscal Year 2006-2007 Difference	106.00	2,799,277	20,857,974	23,657,251	2,842,423

The Emergency Medical Services Program under the Public Safety Department is responsible for ensuring high quality emergency medical services to the residents of San Diego through clinical oversight, quality assurance and improvement, monitoring of First Responder Medic Engines and the transport provider's response times, as well as financial and operational oversight of the entire EMS system.

Fiscal Year 2007 Final Budget - $ 2,227,970 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

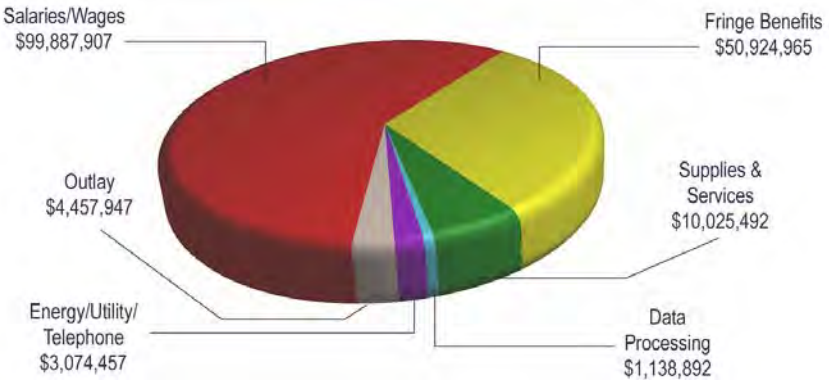
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 0	$ 0	$ 0	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	1,230	0	1,230	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	2.00	214,794	2,262,286	2,477,080	131,109
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 80	$ 0	$ 80	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(420)	0	(420)	0
Final Adjustment 1 Removal of contribution in aid expenditure. This amount was budgeted in error during the development of the Fiscal Year 2007 Proposed budget.	0.00	0	(250,000)	(250,000)	0
Adopted Adjustments Subtotal	2.00	$ 215,684	$ 2,012,286	$ 2,227,970	$ 131,109
Final Fiscal Year 2007 Total	2.00	215,684	2,012,286	2,227,970	131,109
Final Fiscal Year 2006 Total	0.00	0	0	0	0
Fiscal Year 2006-2007 Difference	2.00	215,684	2,012,286	2,227,970	131,109

San Diego Fire-Rescue – San Diego Fire-Rescue - General Fund

The San Diego Fire-Rescue Department protects the life and property of residents and visitors through a variety of safety services. It operates 45 fire stations; communications, equipment repair and training facilities; 10 permanent lifeguard stations and 47 seasonal lifeguard towers. Major activities performed by Fire-Rescue include: fire suppression; emergency rescue; arson investigation; explosives disarmament; hazardous materials incident response; emergency helicopter support; fire safety inspection and education programs; emergency medical transport; apparatus, equipment, and facilities maintenance; waterway and swimmer safety; and the operation of fire communications.

Fiscal Year 2007 Final Budget - $ 169,509,660 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

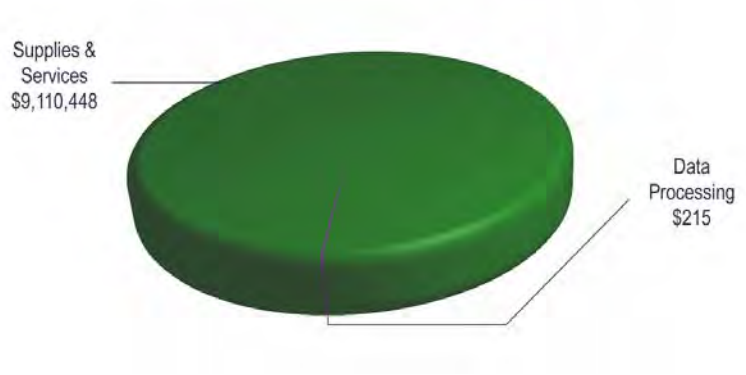
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	1,171.23	$ 144,730,162	$ 15,607,441	$ 160,337,603	$ 8,273,829
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	4,169,076	(729,807)	3,439,269	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	10.30	4,165,818	1,100,000	5,265,818	6,433,102
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	9.73	9,407,458	1,089,696	10,497,154	35,751
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	1,629,458	1,629,458	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(11,473,397)	0	(11,473,397)	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 56,840	$ 0	$ 56,840	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(243,085)	0	(243,085)	0
Adopted Adjustments Subtotal	20.03	$ 6,082,710	$ 3,089,347	$ 9,172,057	$ 6,468,853
Final Fiscal Year 2007 Total	1,191.26	150,812,872	18,696,788	169,509,660	14,742,682
Final Fiscal Year 2006 Total	1,171.23	144,730,162	15,607,441	160,337,603	8,273,829
Fiscal Year 2006-2007 Difference	20.03	6,082,710	3,089,347	9,172,057	6,468,853

Police – Police Decentralization Fund - Special Revenue Funds

The Police Decentralization Program provides support for site acquisition, planning and construction of new permanent police facilities and oversees annual debt payments for those facilties. Additionally, the Program supports payments for jail services per a negotiated contract with the County of San Diego.

Fiscal Year 2007 Final Budget - $ 9,110,663 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

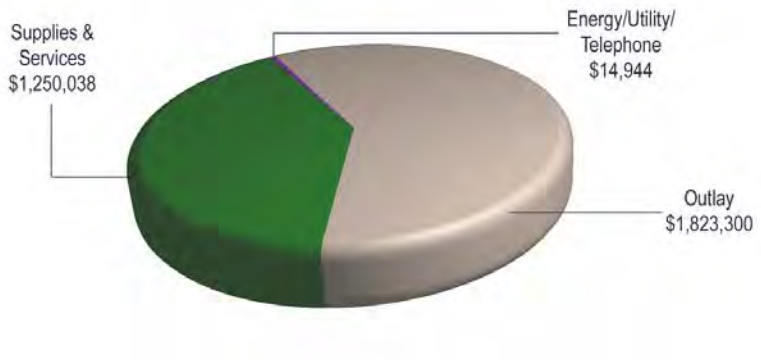
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 0	$ 8,935,823	$ 8,935,823	$ 8,918,861
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	0	(392)	(392)	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	175,232	175,232	141,646
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 0	$ 0	$ 0	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	0	0	0	0
Adopted Adjustments Subtotal	0.00	$ 0	$ 174,840	$ 174,840	$ 141,646
Final Fiscal Year 2007 Total	0.00	0	9,110,663	9,110,663	9,060,507
Final Fiscal Year 2006 Total	0.00	0	8,935,823	8,935,823	8,918,861
Fiscal Year 2006-2007 Difference	0.00	0	174,840	174,840	141,646

Police – Seized & Forfeited Assets Fund - Special Revenue Funds

The Seized and Forfeited Assets Program provides direction for the expenditure of seized and forfeited assets. Under the Federal Comprehensive Crime Control Act of 1984, when local law enforcement agencies participate in an operation with the federal government, the local law enforcement agency shares in the seized and forfeited assets. The large number of narcotics investigations conducted by the Police Department, in conjunction with federal authorities, makes the Department eligible for participation in this Program. Federal law requires that assets received go toward enhanced enforcement activity and not be used to supplant normal City revenues.

Fiscal Year 2007 Final Budget - $ 3,088,282 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 0	$ 1,223,348	$ 1,223,348	$ 800,000
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	0	41,634	41,634	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	1,823,300	1,823,300	1,740,000
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

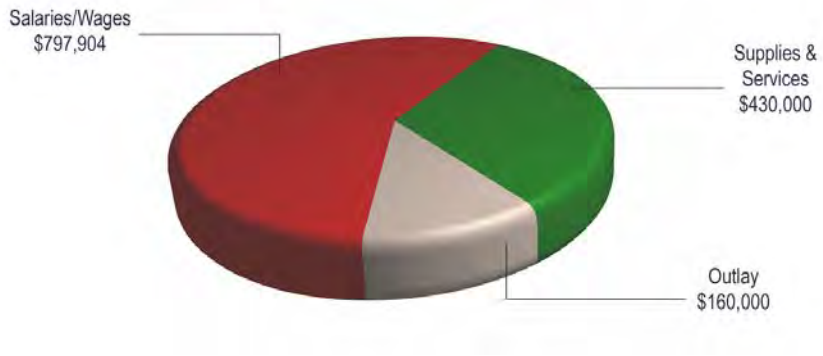
Police – Seized & Forfeited Assets Fund - Special Revenue Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 0	$ 0	$ 0	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	0	0	0	0
Adopted Adjustments Subtotal	0.00	$ 0	$ 1,864,934	$ 1,864,934	$ 1,740,000
Final Fiscal Year 2007 Total	0.00	0	3,088,282	3,088,282	2,540,000
Final Fiscal Year 2006 Total	0.00	0	1,223,348	1,223,348	800,000
Fiscal Year 2006-2007 Difference	0.00	0	1,864,934	1,864,934	1,740,000

Police – Unlicensed Driver Vehicle Impd Fees Fund - Special Revenue Funds

The Unlicensed Driver Vehicle Impound Fees Program provides for specialized enforcement of State of California laws regarding the operation of a motor vehicle without a driver's license. The Program was initiated with grant funding from the California Office of Traffic Safety, and operates as a self-supported program funded by the fees imposed on vehicles impounded for license offenses.

Fiscal Year 2007 Final Budget - $ 1,387,904 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 763,179	$ 590,000	$ 1,353,179	$ 1,200,000
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	0	0	0	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	34,725	0	34,725	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

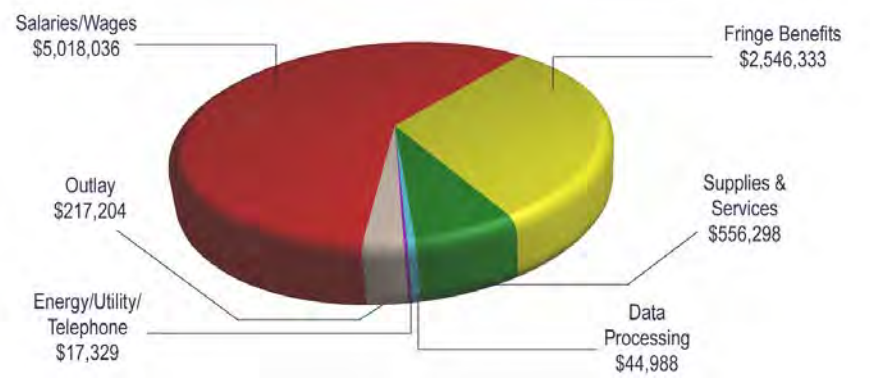
Police – Unlicensed Driver Vehicle Impd Fees Fund - Special Revenue Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 0	$ 0	$ 0	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	0	0	0	0
Adopted Adjustments Subtotal	0.00	$ 34,725	$ 0	$ 34,725	$ 0
Final Fiscal Year 2007 Total	0.00	797,904	590,000	1,387,904	1,200,000
Final Fiscal Year 2006 Total	0.00	763,179	590,000	1,353,179	1,200,000
Fiscal Year 2006-2007 Difference	0.00	34,725	0	34,725	0

San Diego Fire-Rescue – Emergency Medical Services Fund - Special Revenue Funds

The Emergency Medical Services Revenue Fund provides medical transportation services via San Diego Medical Services Enterprise. In conjunction with San Diego Fire-Rescue's First Responder Paramedic Program, 24-hour Advance Life Support ambulance coverage is provided with ambulances staffed by one paramedic and one emergency medical technician.

Fiscal Year 2007 Final Budget - $ 8,400,188 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	87.90	$ 7,327,126	$ 839,792	$ 8,166,918	$ 8,138,153
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	275,687	(3,973)	271,714	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(50,937)	0	(50,937)	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 3,456	$ 0	$ 3,456	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	9,037	0	9,037	0
Adopted Adjustments Subtotal	0.00	$ 237,243	$ (3,973)	$ 233,270	$ 0
Final Fiscal Year 2007 Total	87.90	7,564,369	835,819	8,400,188	8,138,153
Final Fiscal Year 2006 Total	87.90	7,327,126	839,792	8,166,918	8,138,153
Fiscal Year 2006-2007 Difference	0.00	237,243	(3,973)	233,270	0

San Diego Fire-Rescue – Fire and Lifeguard Facilities Fund - Special Revenue Funds

The Fire and Lifeguard Facilities Fund provides funding for the administrative support and annual debt service payments on bonds issued to finance the construction and improvement of fire and lifeguard facilities in order to provide effective service to the residents of San Diego.

Fiscal Year 2007 Final Budget - $ 1,703,135 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 0	$ 1,748,371	$ 1,748,371	$ 1,646,408
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	0	(16,950)	(16,950)	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	(28,286)	(28,286)	(16,950)
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 0	$ 0	$ 0	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	0	0	0	0
Adopted Adjustments Subtotal	0.00	$ 0	$ (45,236)	$ (45,236)	$ (16,950)
Final Fiscal Year 2007 Total	0.00	0	1,703,135	1,703,135	1,629,458
Final Fiscal Year 2006 Total	0.00	0	1,748,371	1,748,371	1,646,408
Fiscal Year 2006-2007 Difference	0.00	0	(45,236)	(45,236)	(16,950)

CITY OF SAN DIEGO

FISCAL YEAR 2007 ANNUAL BUDGET

DEPARTMENT BUDGETS

PUBLIC WORKS



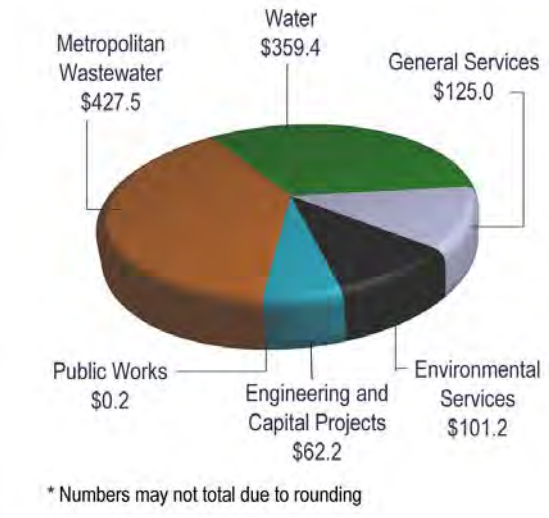
Water Boards Vol. 1-3
01895

Public Works

Public Works Summary:

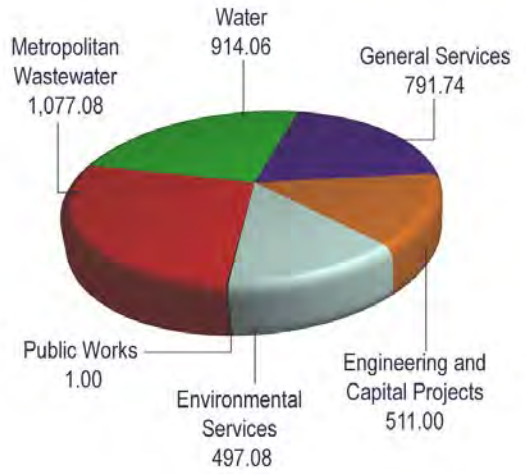
The Public Works business center consists of the following departments: Engineering and Capital Projects, Environmental Services, General Services, Metropolitan Wastewater, Public Works, and Water.

Public Works
Business Center
FY 2007 Annual Budget – $1,075.4 million
(In Millions)



* Numbers may not total due to rounding

Public Works
Business Center
FY 2007 Total FTE – 3,791.96



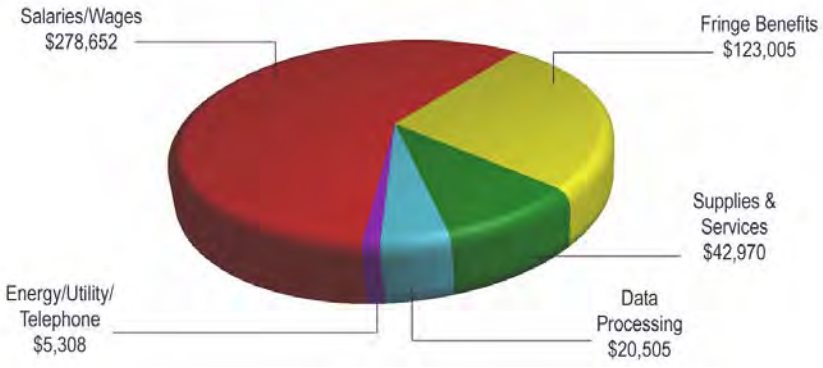
Public Works Business Center Highlights

- A $52,220,126 adjustment includes 12.00 positions and related support for departmental enhancements throughout the business center including an increase in the Water Department for water purchases and an adjustment to their Capital Improvements Program Budget for municipal and reclaimed water projects.
- A $51,248,918 adjustment including 317.49 positions reflects the restructuring of the Street Division from a Non-General Fund back into the General Fund to properly reflect it as a core General Fund function.
- A $10,547,204 Non-General Fund adjustment reflects 64.65 positions and related support which were supplemental in Fiscal Year 2006.
- A $6,910,003 General Fund adjustment includes 70.45 positions and related support which were supplemental in Fiscal Year 2006.
- A $4,846,981 increase funds the Water Departments bond debt payments.
- A $1,895,873 General Fund adjustment increases non-discretionary funding throughout the business center.
- An $870,837 addition enhances storm water programs in the Metropolitan Wastewater Department.
- A $300,000 restoration to the Environmental Services Department supports the median streets program which provides help to homeless people.

Engineering and Capital Projects – Administration - General Fund

The Administration Division provides the overall planning, direction and coordination of the operating divisions within the Department. The Fiscal Support Services section maintains fiscal control; coordinates preparation of the Department's operating budget; conducts special studies and analyses of administrative and fiscal practices; develops, coordinates and carries out Department-wide programs; and provides personnel coordination for the Department.

Fiscal Year 2007 Final Budget - $ 470,440 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	4.13	$ 445,047	$ 60,544	$ 505,591	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	3,022	8,239	11,261	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	(0.46)	(45,762)	0	(45,762)	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

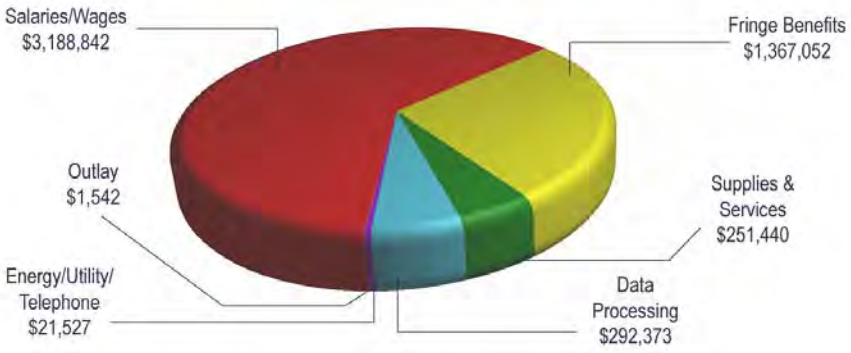
Engineering and Capital Projects – Administration - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 143	$ 0	$ 143	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(793)	0	(793)	0
Adopted Adjustments Subtotal	(0.46)	$ (43,390)	$ 8,239	$ (35,151)	$ 0
Final Fiscal Year 2007 Total	3.67	401,657	68,783	470,440	0
Final Fiscal Year 2006 Total	4.13	445,047	60,544	505,591	0
Fiscal Year 2006-2007 Difference	(0.46)	(43,390)	8,239	(35,151)	0

Engineering and Capital Projects – Architectural Engineering and Contracts - General Fund

The Architectural Engineering and Contracts Division provides project management through the following sections: Community Development Block Grant (CDBG) provides project assistance for non-profit agency CDBG projects; Project Management provides project management and design for public building projects; Contract Processing provides assistance for construction contracts to project managers in all City departments; Contractor Pre-Qualification Program pre-qualifies prime contractors for public works projects exceeding $250,000; Access Law/Design Review provides detailed reviews of the department Capital Improvement Projects for compliance with federal and State accessibility regulations.

Fiscal Year 2007 Final Budget - $ 5,122,776 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	31.70	$ 3,278,866	$ 571,269	$ 3,850,135	$ 2,214,725
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	50,929	62,463	113,392	9,764
Supplementals Expenses and revenue not included in the FY 2006 Budget	23.00	1,909,461	0	1,909,461	1,355,778
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	(11.00)	(708,850)	(66,850)	(775,700)	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(26,587)	0	(26,587)	0

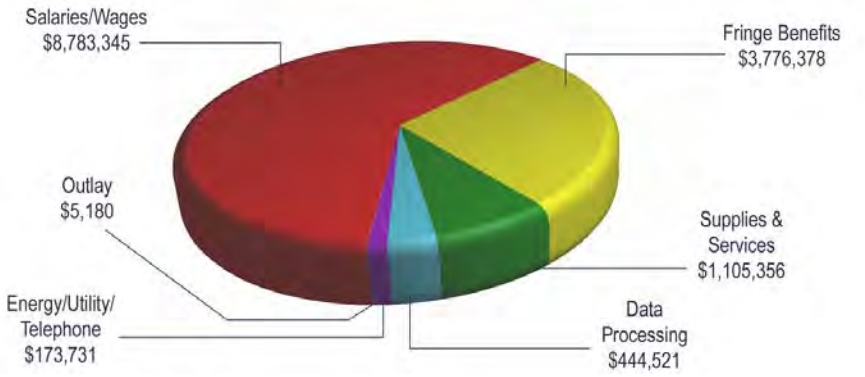
Engineering and Capital Projects – Architectural Engineering and Contracts - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 1,715	$ 0	$ 1,715	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(7,772)	0	(7,772)	0
Final Adjustment 1 Architectural Engineering and Contracts Section has been transferred to Purchasing and Contracting as a part of restructuring. Associated revenues with positions were not transferred.	0.00	0	0	0	(335,035)
Final Adjustment 2 Transfer of 1.00 Contracts Processing Clerk transferred in error to Purchasing and Contracting as a part of the restructuring process.	1.00	58,132	0	58,132	0
Adopted Adjustments Subtotal	13.00	$ 1,277,028	$ (4,387)	$ 1,272,641	$ 1,030,507
Final Fiscal Year 2007 Total	44.70	4,555,894	566,882	5,122,776	3,245,232
Final Fiscal Year 2006 Total	31.70	3,278,866	571,269	3,850,135	2,214,725
Fiscal Year 2006-2007 Difference	13.00	1,277,028	(4,387)	1,272,641	1,030,507

Engineering and Capital Projects – Field Engineering - General Fund

The Field Engineering Division provides construction management and inspection, survey support, materials testing, storm water quality assessment and traffic control review for City capital improvement projects and privately funded public improvement projects. This includes services to all public and private developments, such as bridges, fire stations, police stations, libraries, recreation facilities, parks, public streets, storm drains, sidewalks, curbs and gutters, traffic signals, street lights, bicycle and pedestrian paths.

Fiscal Year 2007 Final Budget - $ 14,288,511 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	111.35	$ 11,197,565	$ 1,722,865	$ 12,920,430	$ 9,697,864
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	141,356	5,923	147,279	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	15.00	1,320,781	0	1,320,781	1,262,156
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(84,047)	0	(84,047)	0

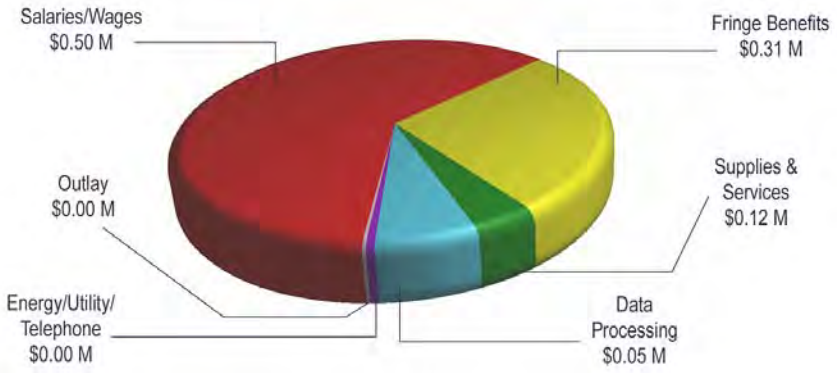
Engineering and Capital Projects – Field Engineering - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 4,970	$ 0	$ 4,970	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(20,902)	0	(20,902)	0
Adopted Adjustments Subtotal	15.00	$ 1,362,158	$ 5,923	$ 1,368,081	$ 1,262,156
Final Fiscal Year 2007 Total	126.35	12,559,723	1,728,788	14,288,511	10,960,020
Final Fiscal Year 2006 Total	111.35	11,197,565	1,722,865	12,920,430	9,697,864
Fiscal Year 2006-2007 Difference	15.00	1,362,158	5,923	1,368,081	1,262,156

Engineering and Capital Projects – Transportation Engineering - Design - General Fund

The Transportation Engineering - Design Division provides design and project management for various transportation improvement projects, storm drains, traffic signals, bridges, coastal low flow diversion, coastal erosion, street lights, pedestrian ramps, local streets and bikeways.

Fiscal Year 2007 Final Budget - $ 7,646,238 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	61.00	$ 6,530,744	$ 748,644	$ 7,279,388	$ 6,446,463
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	48,083	120,671	168,754	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	6.00	415,246	0	415,246	406,507
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	(1.00)	(163,282)	0	(163,282)	(18,886)
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(45,348)	0	(45,348)	0

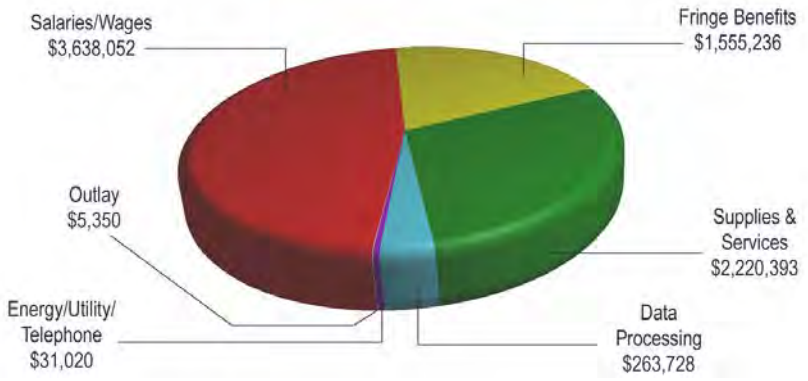
Engineering and Capital Projects – Transportation Engineering - Design - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 3,317	$ 0	$ 3,317	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(11,837)	0	(11,837)	0
Adopted Adjustments Subtotal	5.00	$ 246,179	$ 120,671	$ 366,850	$ 387,621
Final Fiscal Year 2007 Total	66.00	6,776,923	869,315	7,646,238	6,834,084
Final Fiscal Year 2006 Total	61.00	6,530,744	748,644	7,279,388	6,446,463
Fiscal Year 2006-2007 Difference	5.00	246,179	120,671	366,850	387,621

Engineering and Capital Projects – Transportation Engineering - Operations - General Fund

The Transportation Engineering - Operations Division conducts traffic investigations and studies for signs, markings, speeding and parking; re-times traffic signals; analyzes traffic accidents; conducts traffic counts and speed surveys to set speed limits; proposes and monitors annual traffic capital improvement projects; installs street lights; manages the Red Light Photo Enforcement Program and the Transportation Alternative Program (TAP), which provides discounted transit passes and van pool/car pool subsidies for City employees.

Fiscal Year 2007 Final Budget - $ 7,713,779 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	47.00	$ 4,733,082	$ 2,482,816	$ 7,215,898	$ 6,464,511
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	32,528	131,707	164,235	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	4.50	305,122	(94,032)	211,090	67,126
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	1.00	163,282	0	163,282	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(34,750)	0	(34,750)	0

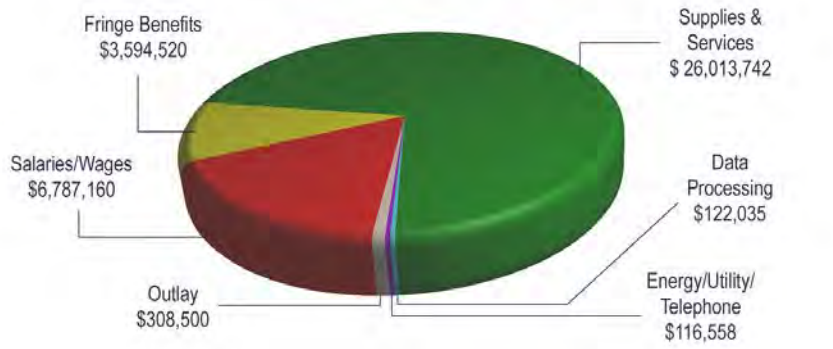
Engineering and Capital Projects – Transportation Engineering - Operations - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 2,603	$ 0	$ 2,603	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(8,579)	0	(8,579)	0
Adopted Adjustments Subtotal	5.50	$ 460,206	$ 37,675	$ 497,881	$ 67,126
Final Fiscal Year 2007 Total	52.50	5,193,288	2,520,491	7,713,779	6,531,637
Final Fiscal Year 2006 Total	47.00	4,733,082	2,482,816	7,215,898	6,464,511
Fiscal Year 2006-2007 Difference	5.50	460,206	37,675	497,881	67,126

Environmental Services – Collection Services - General Fund

The Collection Services Division is responsible for weekly residential refuse collection, bi-weekly curbside collection of recyclable commodities and greens materials, and the collection and maintenance of street litter containers in business districts.

Fiscal Year 2007 Final Budget - $ 36,942,515 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

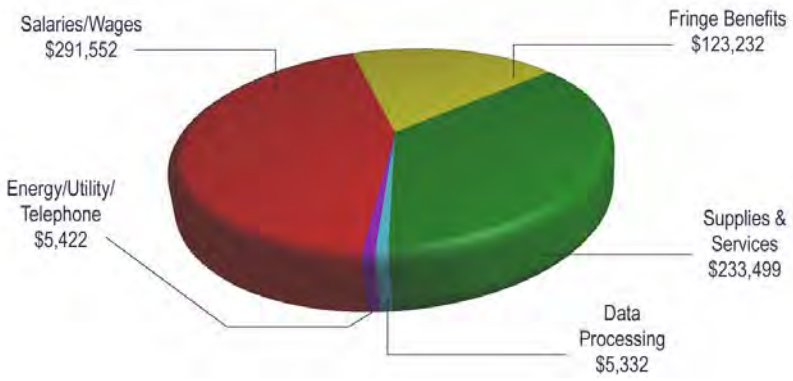
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	125.75	$ 10,309,575	$ 25,184,602	$ 35,494,177	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	315,299	1,974,105	2,289,404	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	1.20	80,908	365,000	445,908	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	200,000	200,000	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(319,962)	0	(319,962)	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 4,990	$ 0	$ 4,990	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(9,130)	0	(9,130)	0
Final Adjustment 1 The removal of additional expense associated with the recycling fee rate increase which has not been approved by City Council.	0.00	0	(1,162,872)	(1,162,872)	0
Adopted Adjustments Subtotal	1.20	$ 72,105	$ 1,376,233	$ 1,448,338	$ 0
Final Fiscal Year 2007 Total	126.95	10,381,680	26,560,835	36,942,515	0
Final Fiscal Year 2006 Total	125.75	10,309,575	25,184,602	35,494,177	0
Fiscal Year 2006-2007 Difference	1.20	72,105	1,376,233	1,448,338	0

Environmental Services – Environmental Protection - General Fund

The Environmental Protection Division implements programs directed toward protecting public health and the environment: provides technical assistance to facilities related to compliance with the federal and State laws for hazardous materials management, underground storage tanks, site assessment and mitigation of petroleum-contamination, asbestos and lead management; provides outreach and education to the public, enforces local, State and federal laws related to household hazardous waste and greenhouse gas emission reduction; administers the Citywide used oil recycling and household hazardous waste grants received from the State.

Fiscal Year 2007 Final Budget - $ 659,037 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

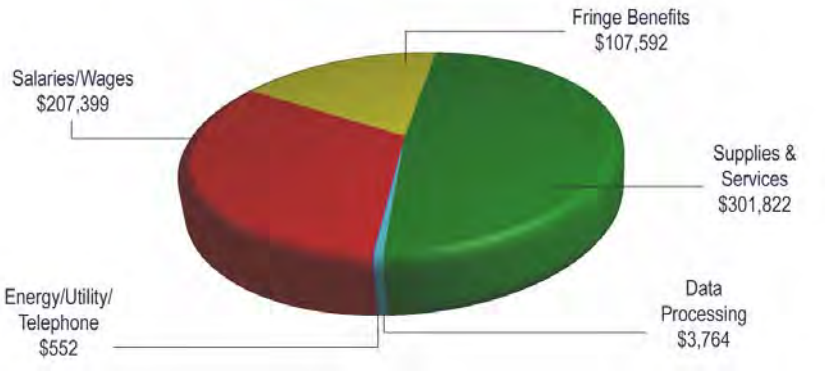
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	3.00	$ 311,089	$ 238,847	$ 549,936	$ 80,000
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	13,442	2,321	15,763	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	1.00	90,790	3,085	93,875	120,000
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 157	$ 0	$ 157	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(694)	0	(694)	0
Adopted Adjustments Subtotal	1.00	$ 103,695	$ 5,406	$ 109,101	$ 120,000
Final Fiscal Year 2007 Total	4.00	414,784	244,253	659,037	200,000
Final Fiscal Year 2006 Total	3.00	311,089	238,847	549,936	80,000
Fiscal Year 2006-2007 Difference	1.00	103,695	5,406	109,101	120,000

Environmental Services – Resource Management - General Fund

The Resource Management Division facilitates the Environmental Services Department's delivery of quality environmental programs through the provision of administrative and regulatory support, community outreach and education, franchise and fiscal management, facility maintenance, organization development and training, information system management, customer service, and safety programs focusing on accident and injury prevention. The Division also hosts the San Diego Sustainable Community Program, which works with other agencies, schools, and the general public to increase the use of renewable energy, alternative fuels, and resource conservation strategies.

Fiscal Year 2007 Final Budget - $ 621,129 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	3.82	$ 315,413	$ 9,434	$ 324,847	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	4,593	(3,296)	1,297	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	154,079
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	(0.02)	(4,968)	0	(4,968)	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

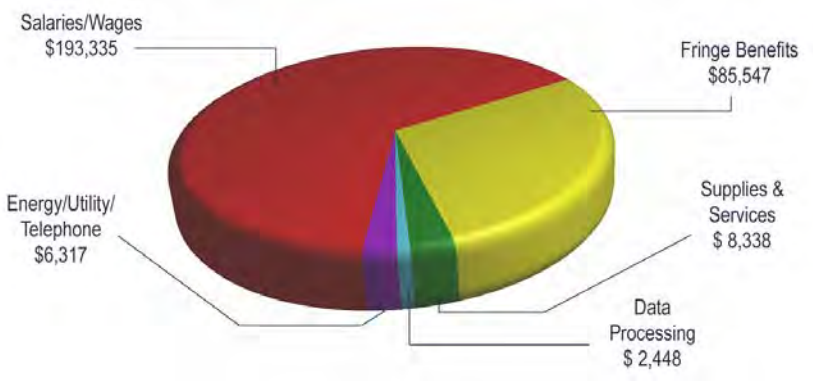
Environmental Services – Resource Management - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 149	$ 0	$ 149	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(196)	0	(196)	0
Final Adjustment 1 This program provides homeless persons with transitional employment opportunities such as litter control, graffiti removal, landscape maintenance, and repairing homes for San Diegans.	0.00	0	300,000	300,000	0
Adopted Adjustments Subtotal	(0.02)	$ (422)	$ 296,704	$ 296,282	$ 154,079
Final Fiscal Year 2007 Total	3.80	314,991	306,138	621,129	154,079
Final Fiscal Year 2006 Total	3.82	315,413	9,434	324,847	0
Fiscal Year 2006-2007 Difference	(0.02)	(422)	296,704	296,282	154,079

General Services – Administration - General Fund

The General Services Department is comprised of multiple divisions that support other City departments and the public. Department responsibilities include maintaining the City's building infrastructure, vehicles, equipment, and providing publishing services. The Department also maintains and operates the City's transportation infrastructure, enforces parking statutes and through the Airports Division, provides safety, security, and emergency response for aviation activities; coordinates special events; and maintains buildings, grounds, and other airport related facilities.

Fiscal Year 2007 Final Budget - $ 295,985 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	2.01	$ 272,246	$ 21,367	$ 293,613	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	9,911	(4,264)	5,647	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	(0.01)	(2,483)	0	(2,483)	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

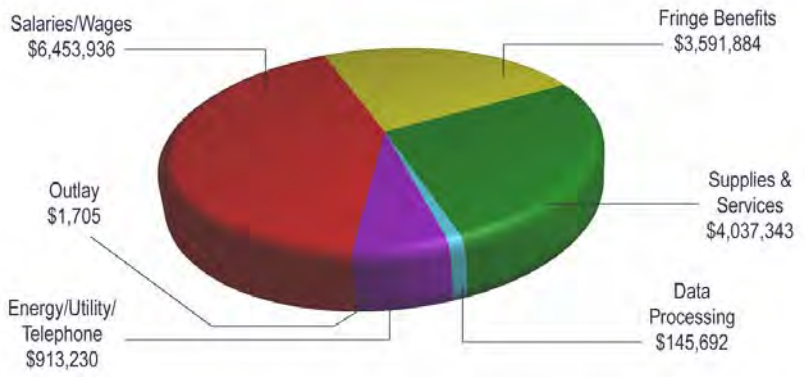
General Services – Administration - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 78	$ 0	$ 78	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(870)	0	(870)	0
Adopted Adjustments Subtotal	(0.01)	$ 6,636	$ (4,264)	$ 2,372	$ 0
Final Fiscal Year 2007 Total	2.00	278,882	17,103	295,985	0
Final Fiscal Year 2006 Total	2.01	272,246	21,367	293,613	0
Fiscal Year 2006-2007 Difference	(0.01)	6,636	(4,264)	2,372	0

General Services – Facilities - General Fund

The Facilities Division provides day-to-day maintenance and repair of approximately 1,600 City facilities, including preventive maintenance, emergency repair calls, and deferred maintenance repairs as funding allows. Deferred maintenance work includes re-roofing facilities, replacing air conditioning systems and boilers, making structural improvements, and other repairs such as replacing carpet, tile, and paint.

Fiscal Year 2007 Final Budget - $ 15,143,790 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	119.76	$ 9,259,212	$ 4,620,523	$ 13,879,735	$ 4,342,150
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	287,008	(72,553)	214,455	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	10.75	1,004,443	0	1,004,443	565,000
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	550,000	550,000	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	(0.01)	(2,483)	0	(2,483)	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(494,831)	0	(494,831)	0

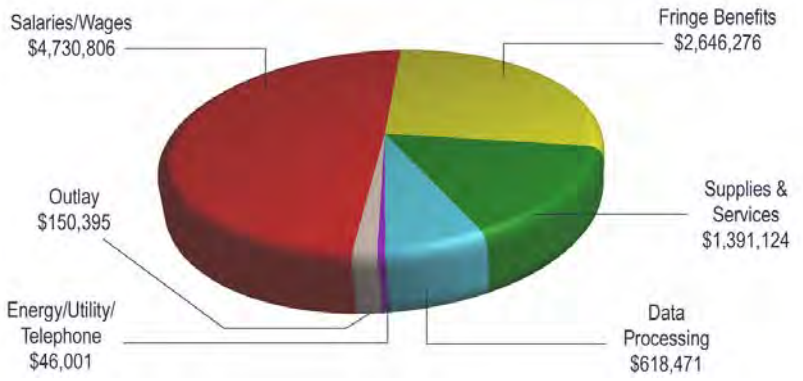
General Services – Facilities - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 5,121	$ 0	$ 5,121	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(12,650)	0	(12,650)	0
Adopted Adjustments Subtotal	10.74	$ 786,608	$ 477,447	$ 1,264,055	$ 565,000
Final Fiscal Year 2007 Total	130.50	10,045,820	5,097,970	15,143,790	4,907,150
Final Fiscal Year 2006 Total	119.76	9,259,212	4,620,523	13,879,735	4,342,150
Fiscal Year 2006-2007 Difference	10.74	786,608	477,447	1,264,055	565,000

General Services – Parking Management - General Fund

The General Services Department, Parking Management Program issues parking citations and impounds vehicles in response to violations of California and local vehicle codes, including disabled parking statutes. The Program also processes payments for parking citations, performs administrative reviews, administers judicial hearings for contested citations, and maintains and repairs parking meters.

Fiscal Year 2007 Final Budget - $ 9,583,073 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	92.01	$ 6,488,320	$ 1,679,282	$ 8,167,602	$ 24,300,787
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	43,170	76,709	119,879	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	9.00	1,099,199	410,000	1,509,199	1,382,429
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	77,000	40,000	117,000	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	(0.01)	(2,483)	0	(2,483)	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(187,205)	0	(187,205)	0

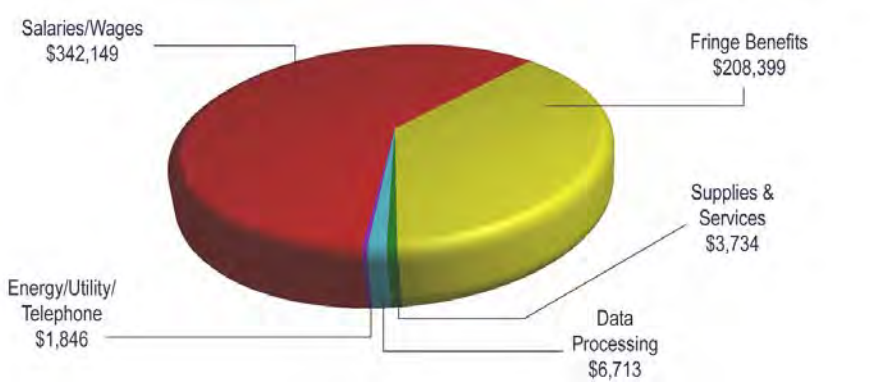
General Services – Parking Management - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 3,971	$ 0	$ 3,971	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(2,425)	0	(2,425)	0
Final Adjustment 1 Redistribution to reflect Mayor's Citywide reorganization. Convert 1.00 Program Manager from Streets Division to Assistant Deputy Chief in Public Works Department.	(1.00)	(142,465)	0	(142,465)	0
Adopted Adjustments Subtotal	7.99	$ 888,762	$ 526,709	$ 1,415,471	$ 1,382,429
Final Fiscal Year 2007 Total	100.00	7,377,082	2,205,991	9,583,073	25,683,216
Final Fiscal Year 2006 Total	92.01	6,488,320	1,679,282	8,167,602	24,300,787
Fiscal Year 2006-2007 Difference	7.99	888,762	526,709	1,415,471	1,382,429

General Services – Station 38 - General Fund

Station 38, the Emergency Dispatch Center, routes City crews 24 hours each day, seven days a week to respond to public service emergencies and service outages. Approximately 100,000 annual calls reporting public service emergencies and service outages are handled by Station 38.

Fiscal Year 2007 Final Budget - $ 562,841 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

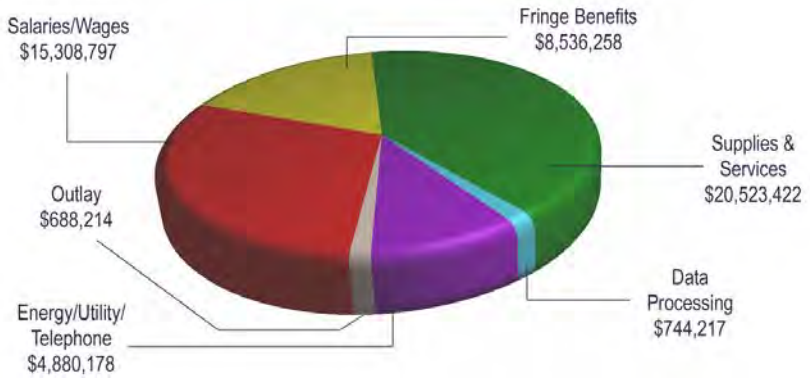
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	7.75	$ 533,021	$ 11,605	$ 544,626	$ 408,140
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	16,708	688	17,396	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 304	$ 0	$ 304	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	515	0	515	0
Adopted Adjustments Subtotal	0.00	$ 17,527	$ 688	$ 18,215	$ 0
Final Fiscal Year 2007 Total	7.75	550,548	12,293	562,841	408,140
Final Fiscal Year 2006 Total	7.75	533,021	11,605	544,626	408,140
Fiscal Year 2006-2007 Difference	0.00	17,527	688	18,215	0

General Services – Street Division - General Fund

The Street Division maintains and repairs all streets, alleys, sidewalks, bridges, guardrails, and fences in the City; administers annual resurfacing and slurry seal contracts; cleans and repairs storm drain inlets, pipes, and channels; sweeps commercial and residential streets; maintains and repairs all City street lights and traffic signals; performs traffic lane striping; paints and removes traffic markings and legends; maintains and manufactures traffic signs; and maintains the City's street trees. (This department was transferred to the General Fund in Fiscal Year 2007).

Fiscal Year 2007 Final Budget - $ 50,681,086 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 0	$ 0	$ 0	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	(111,828)	0	(111,828)	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	4,988,967
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	317.49	24,412,887	26,836,031	51,248,918	31,519,142
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(465,897)	0	(465,897)	0

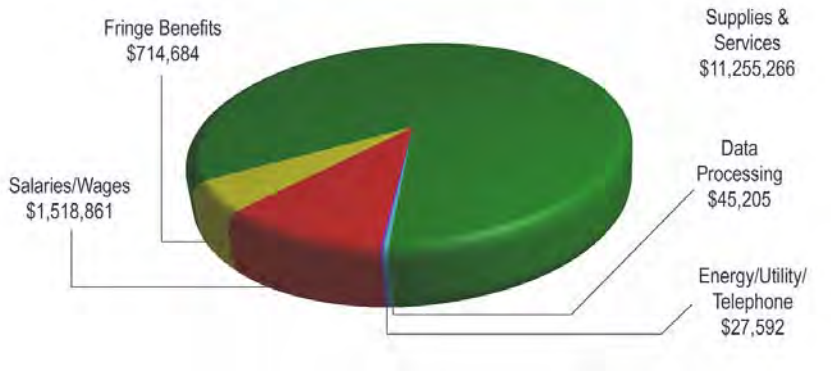
General Services – Street Division - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 13,533	$ 0	$ 13,533	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(3,640)	0	(3,640)	0
Adopted Adjustments Subtotal	317.49	$ 23,845,055	$ 26,836,031	$ 50,681,086	$ 36,508,109
Final Fiscal Year 2007 Total	317.49	23,845,055	26,836,031	50,681,086	36,508,109
Final Fiscal Year 2006 Total	0.00	0	0	0	0
Fiscal Year 2006-2007 Difference	317.49	23,845,055	26,836,031	50,681,086	36,508,109

Metropolitan Wastewater – Storm Water Pollution Prevention - General Fund

The Storm Water Pollution Prevention Division has been designated as the lead in achieving both the goal to clean up our beaches and bays and compliance with the updated Storm Water Discharge Permit issued by the State Regional Water Quality Control Board. The Division's main objective is to identify sources of pollution and abate them through enforcement, education, monitoring, and implementation of a Citywide Urban Runoff Management Plan and storm water Best Management Practices.

Fiscal Year 2007 Final Budget - $ 13,561,608 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	18.35	$ 1,586,033	$ 1,162,352	$ 2,748,385	$ 428,782
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	6,418	(43,073)	(36,655)	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	7.00	655,423	10,208,784	10,864,207	43,202
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	(0.01)	(2,483)	0	(2,483)	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(10,530)	0	(10,530)	0

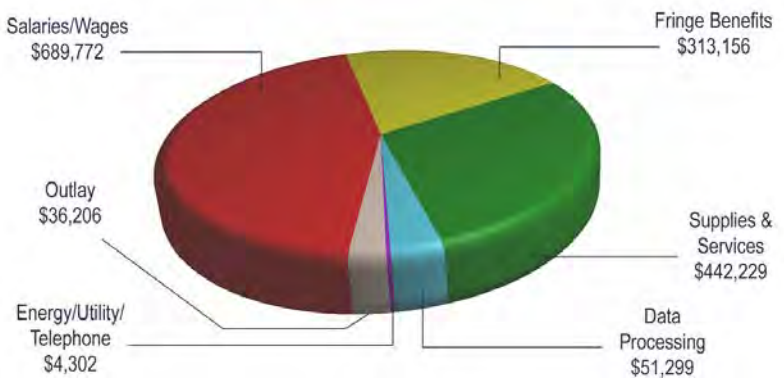
Metropolitan Wastewater – Storm Water Pollution Prevention - General Fund

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 993	$ 0	$ 993	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(2,309)	0	(2,309)	0
Adopted Adjustments Subtotal	6.99	$ 647,512	$ 10,165,711	$ 10,813,223	$ 43,202
Final Fiscal Year 2007 Total	25.34	2,233,545	11,328,063	13,561,608	471,984
Final Fiscal Year 2006 Total	18.35	1,586,033	1,162,352	2,748,385	428,782
Fiscal Year 2006-2007 Difference	6.99	647,512	10,165,711	10,813,223	43,202

Engineering and Capital Projects – Utilities Undergrounding Program - Special Revenue Funds

The Utilities Undergrounding Program manages the efforts to underground electric, telecommunications and cable utility lines within the City. Projects are selected once per year by the Mayor and City Council and include projects from each Council District. The program team makes sure all utility companies complete their work in a timely fashion and assists affected constituents through the process.

Fiscal Year 2007 Final Budget - $ 1,536,964 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

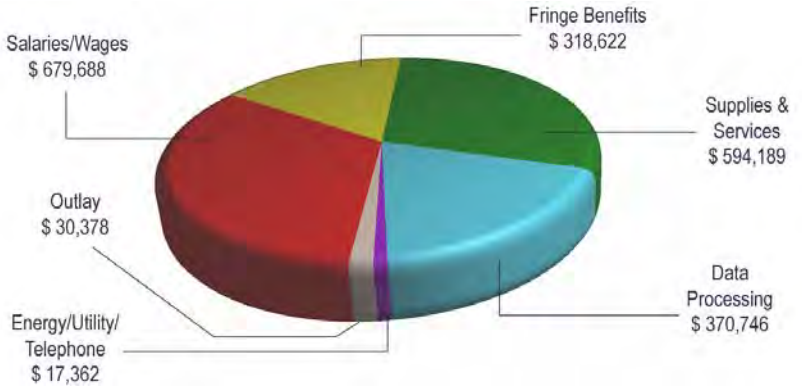
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	9.15	$ 853,754	$ 504,707	$ 1,358,461	$ 42,258,323
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	1.00	41,971	18,547	60,518	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	2.00	87,800	10,782	98,582	88,801
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.15	25,495	0	25,495	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(6,699)	0	(6,699)	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 1,213	$ 0	$ 1,213	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(606)	0	(606)	0
Adopted Adjustments Subtotal	3.15	$ 149,174	$ 29,329	$ 178,503	$ 88,801
Final Fiscal Year 2007 Total	12.30	1,002,928	534,036	1,536,964	42,347,124
Final Fiscal Year 2006 Total	9.15	853,754	504,707	1,358,461	42,258,323
Fiscal Year 2006-2007 Difference	3.15	149,174	29,329	178,503	88,801

Environmental Services – Energy Conservation and Management - Special Revenue Funds

The Energy Conservation and Management Division supports the City's goal to pursue energy independence by recommending policy initiatives, coordinating energy issues, providing representation at legislative and regulatory proceedings, and conducting information outreach. The Division concentrates in five strategic areas: energy conservation; management of City energy use; enhancement of energy efficiency in existing facilities; energy efficiency in new facilities and major remodels; and pursuit of energy independence through self generation using renewable resources.

Fiscal Year 2007 Final Budget - $ 2,010,985 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

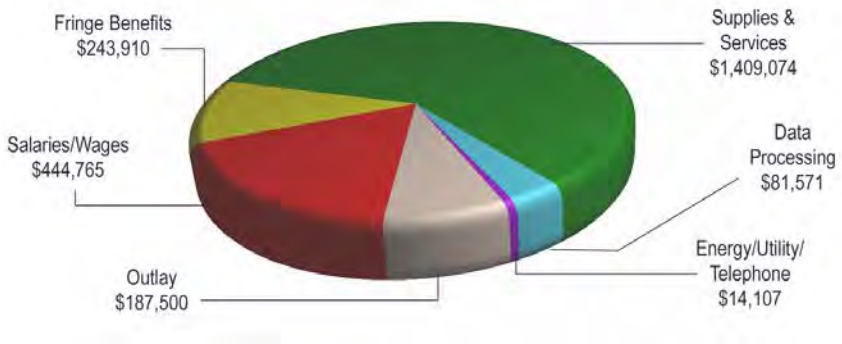
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	6.85	$ 663,619	$ 529,121	$ 1,192,740	$ 1,192,740
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	66,335	4,987	71,322	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	2.15	165,891	473,567	639,458	288,662
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	1.00	110,673	5,000	115,673	531,109
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(6,682)	0	(6,682)	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 393	$ 0	$ 393	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(1,919)	0	(1,919)	0
Final Adjustment 1 Revenue was adjusted to balance with department expenditures.	0.00	0	0	0	(1,526)
Adopted Adjustments Subtotal	3.15	$ 334,691	$ 483,554	$ 818,245	$ 818,245
Final Fiscal Year 2007 Total	10.00	998,310	1,012,675	2,010,985	2,010,985
Final Fiscal Year 2006 Total	6.85	663,619	529,121	1,192,740	1,192,740
Fiscal Year 2006-2007 Difference	3.15	334,691	483,554	818,245	818,245

Environmental Services – Collection Services – Refuse Disposal Fund - Enterprise Funds

The Collection Services Division is responsible for weekly residential refuse collection, bi-weekly curbside collection of recyclable commodities and greens materials, and the collection and maintenance of street litter containers in business districts.

Fiscal Year 2007 Final Budget - $ 2,380,927 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

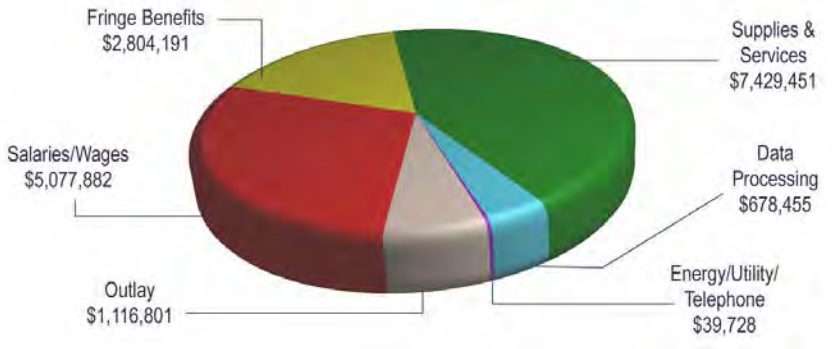
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	8.10	$ 624,836	$ 1,320,708	$ 1,945,544	$ 98,716
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	(3,153)	93,967	90,814	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses, and one-time expenses	1.00	66,159	277,577	343,736	5,237
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 356	$ 0	$ 356	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	477	0	477	0
Adopted Adjustments Subtotal	1.00	$ 63,839	$ 371,544	$ 435,383	$ 5,237
Final Fiscal Year 2007 Total	9.10	688,675	1,692,252	2,380,927	103,953
Final Fiscal Year 2006 Total	8.10	624,836	1,320,708	1,945,544	98,716
Fiscal Year 2006-2007 Difference	1.00	63,839	371,544	435,383	5,237

Environmental Services – Collection Services - Recycling Fund - Enterprise Funds

The Collection Services Division is responsible for weekly residential refuse collection, bi-weekly curbside collection of recyclable commodities and greens materials, and the collection and maintenance of street litter containers in business districts.

Fiscal Year 2007 Final Budget - $ 17,146,508 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

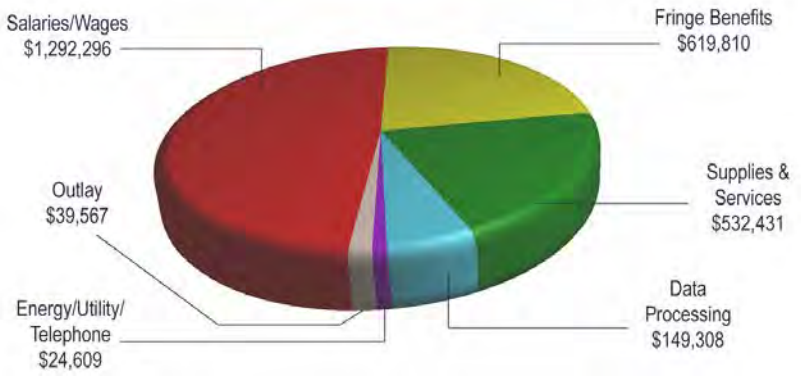
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	104.53	$ 8,070,408	$ 8,862,097	$ 16,932,505	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	191,306	302,338	493,644	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	3.00	248,220	100,000	348,220	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(620,069)	0	(620,069)	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 4,331	$ 0	$ 4,331	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(12,123)	0	(12,123)	0
Adopted Adjustments Subtotal	3.00	$ (188,335)	$ 402,338	$ 214,003	$ 0
Final Fiscal Year 2007 Total	107.53	7,882,073	9,264,435	17,146,508	0
Final Fiscal Year 2006 Total	104.53	8,070,408	8,862,097	16,932,505	0
Fiscal Year 2006-2007 Difference	3.00	(188,335)	402,338	214,003	0

Environmental Services – Environmental Protection – Refuse Disposal Fund - Enterprise Funds

The Environmental Protection Division implements programs directed toward protecting public health and the environment: provides technical assistance to facilities related to compliance with the federal and State laws for hazardous materials management, underground storage tanks, site assessment and mitigation of petroleum-contamination, asbestos and lead management; provides outreach and education to the public, enforces local, State and federal laws related to household hazardous waste and greenhouse gas emission reduction; administers the Citywide used oil recycling and household hazardous waste grants received from the State.

Fiscal Year 2007 Final Budget - $ 2,658,021 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

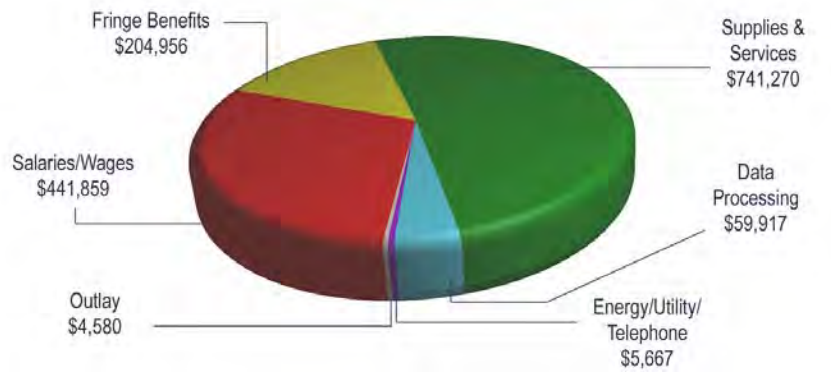
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	20.99	$ 1,996,281	$ 740,410	$ 2,736,691	$ 446,000
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	39,379	5,505	44,884	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	1.00	88,298	0	88,298	32,000
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(205,101)	0	(205,101)	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 862	$ 0	$ 862	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(7,613)	0	(7,613)	0
Adopted Adjustments Subtotal	1.00	$ (84,175)	$ 5,505	$ (78,670)	$ 32,000
Final Fiscal Year 2007 Total	21.99	1,912,106	745,915	2,658,021	478,000
Final Fiscal Year 2006 Total	20.99	1,996,281	740,410	2,736,691	446,000
Fiscal Year 2006-2007 Difference	1.00	(84,175)	5,505	(78,670)	32,000

Environmental Services – Environmental Protection – Recycling Fund - Enterprise Funds

The Environmental Protection Division implements programs directed toward protecting public health and the environment: provides technical assistance to facilities related to compliance with the federal and State laws for hazardous materials management, underground storage tanks, site assessment and mitigation of petroleum-contamination, asbestos and lead management; provides outreach and education to the public, enforces local, State and federal laws related to household hazardous waste and greenhouse gas emission reduction; administers the Citywide used oil recycling and household hazardous waste grants received from the State.

Fiscal Year 2007 Final Budget - $ 1,458,249 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

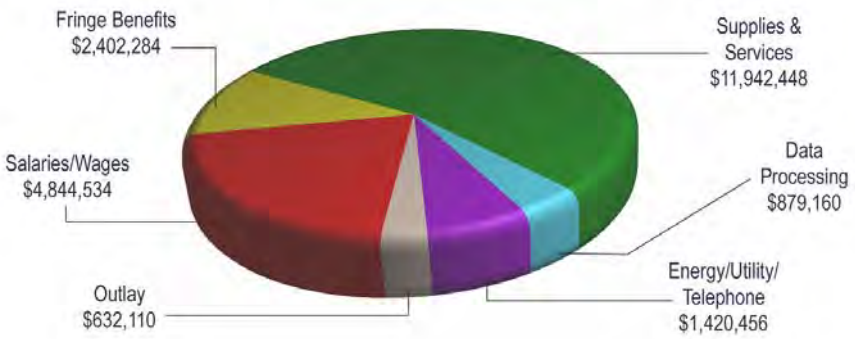
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	6.01	$ 540,838	$ 812,661	$ 1,353,499	$ 487,000
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	15,817	(1,227)	14,590	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	1.00	90,790	0	90,790	93,503
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	10,000
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 274	$ 0	$ 274	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(904)	0	(904)	0
Adopted Adjustments Subtotal	1.00	$ 105,977	$ (1,227)	$ 104,750	$ 103,503
Final Fiscal Year 2007 Total	7.01	646,815	811,434	1,458,249	590,503
Final Fiscal Year 2006 Total	6.01	540,838	812,661	1,353,499	487,000
Fiscal Year 2006-2007 Difference	1.00	105,977	(1,227)	104,750	103,503

Environmental Services – Refuse Disposal – Refuse Disposal Fund - Enterprise Funds

The Refuse Disposal Division operates and manages a full service International Organization for Standardization 14001 certified landfill for public use, which includes disposal of permitted solid waste in compliance with applicable regulatory requirements, diversion of greens and wood waste from the solid waste stream to conserve landfill space and also to produce recycled greenery products for sale to the citizens of San Diego, engineering analysis, coordination of in-house engineering and contract administration, native species revegetation, and landfill gas and groundwater monitoring systems. The Division is also responsible for the management of all inactive/closed City landfill sites.

Fiscal Year 2007 Final Budget - $ 22,120,992 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

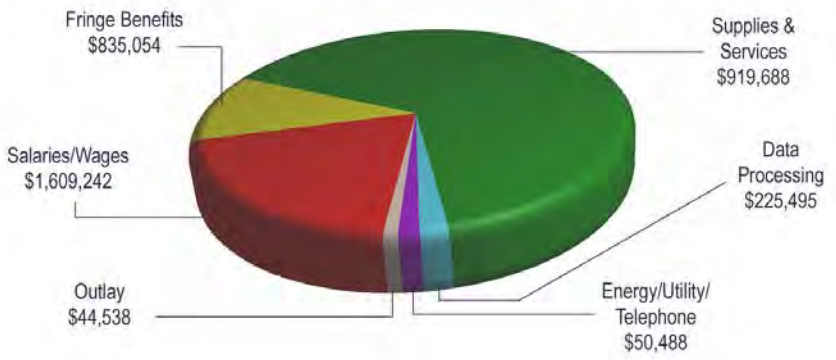
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	88.50	$ 7,450,126	$ 13,292,801	$ 20,742,927	$ 31,707,000
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	119,480	2,373	121,853	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	2.00	147,257	620,000	767,257	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	(1.00)	(87,489)	959,000	871,511	1,283,000
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(376,120)	0	(376,120)	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 3,516	$ 0	$ 3,516	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(9,952)	0	(9,952)	0
Adopted Adjustments Subtotal	1.00	$ (203,308)	$ 1,581,373	$ 1,378,065	$ 1,283,000
Final Fiscal Year 2007 Total	89.50	7,246,818	14,874,174	22,120,992	32,990,000
Final Fiscal Year 2006 Total	88.50	7,450,126	13,292,801	20,742,927	31,707,000
Fiscal Year 2006-2007 Difference	1.00	(203,308)	1,581,373	1,378,065	1,283,000

Environmental Services – Resource Management – Refuse Disposal Fund - Enterprise Funds

The Resource Management Division facilitates the Environmental Services Department's delivery of quality environmental programs through the provision of administrative and regulatory support, community outreach and education, franchise and fiscal management, facility maintenance, organization development and training, information system management, customer service, and safety programs focusing on accident and injury prevention. The Division also hosts the San Diego Sustainable Community Program, which works with other agencies, schools, and the general public to increase the use of renewable energy, alternative fuels, and resource conservation strategies.

Fiscal Year 2007 Final Budget - $ 3,684,505 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

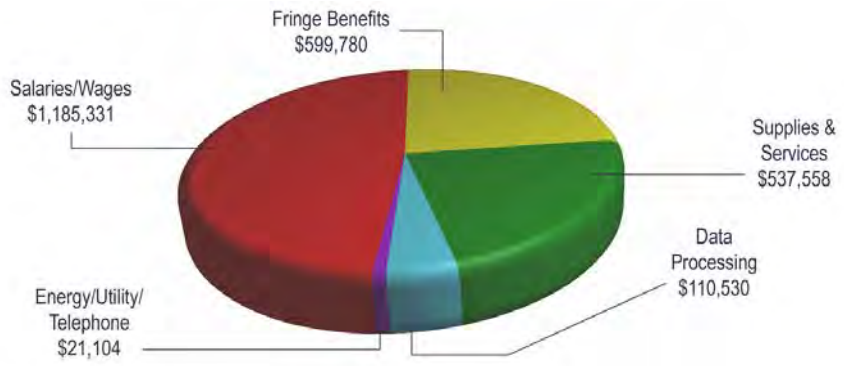
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	27.95	$ 2,400,332	$ 1,243,306	$ 3,643,638	$ 2,370,196
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	77,112	(3,097)	74,015	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	2.50	117,203	0	117,203	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	210,000
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	(0.03)	(7,452)	0	(7,452)	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(140,063)	0	(140,063)	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 1,747	$ 0	$ 1,747	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(4,583)	0	(4,583)	0
Adopted Adjustments Subtotal	2.47	$ 43,964	$ (3,097)	$ 40,867	$ 210,000
Final Fiscal Year 2007 Total	30.42	2,444,296	1,240,209	3,684,505	2,580,196
Final Fiscal Year 2006 Total	27.95	2,400,332	1,243,306	3,643,638	2,370,196
Fiscal Year 2006-2007 Difference	2.47	43,964	(3,097)	40,867	210,000

Environmental Services – Resource Management – Recycling Fund - Enterprise Funds

The Resource Management Division facilitates the Environmental Services Department's delivery of quality environmental programs through the provision of administrative and regulatory support, community outreach and education, franchise and fiscal management, facility maintenance, organization development and training, information system management, customer service, and safety programs focusing on accident and injury prevention. The Division also hosts the San Diego Sustainable Community Program, which works with other agencies, schools, and the general public to increase the use of renewable energy, alternative fuels, and resource conservation strategies.

Fiscal Year 2007 Final Budget - $ 2,454,303 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	18.28	$ 1,633,856	$ 657,599	$ 2,291,455	$ 14,660,000
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	24,316	11,593	35,909	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	2.50	143,933	0	143,933	3,100,000
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.50	44,630	0	44,630	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(60,352)	0	(60,352)	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 1,384	$ 0	$ 1,384	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(2,656)	0	(2,656)	0
Final Adjustment 1 The removal of revenue associated with a $3/ton increase in the recycling fee which has not been approved by City Council.	0.00	0	0	0	(2,600,000)
Adopted Adjustments Subtotal	3.00	$ 151,255	$ 11,593	$ 162,848	$ 500,000
Final Fiscal Year 2007 Total	21.28	1,785,111	669,192	2,454,303	15,160,000
Final Fiscal Year 2006 Total	18.28	1,633,856	657,599	2,291,455	14,660,000
Fiscal Year 2006-2007 Difference	3.00	151,255	11,593	162,848	500,000

Environmental Services – Waste Management - Miramar Closure - Enterprise Funds

The Refuse Disposal Landfill Closure Reserve Fund is required by State Law and accumulates interest earnings and annual contributions from the Refuse Disposal Fund to ensure adequate monies will be available to close Miramar Landfill at the end of its life and finance required post-closure maintenance and monitoring activities.

This fund does not have any budgeted expenditures in Fiscal Year 2007.

Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 0	$ 0	$ 0	$ 500,000
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	0	0	0	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

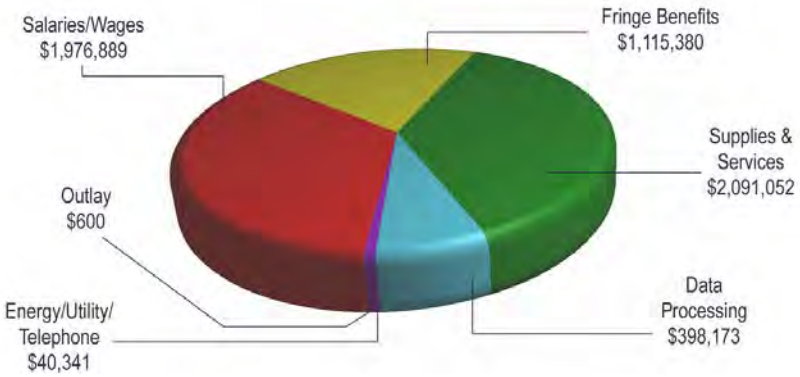
Environmental Services – Waste Management - Miramar Closure - Enterprise Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 0	$ 0	$ 0	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	0	0	0	0
Adopted Adjustments Subtotal	0.00	$ 0	$ 0	$ 0	$ 0
Final Fiscal Year 2007 Total	0.00	0	0	0	500,000
Final Fiscal Year 2006 Total	0.00	0	0	0	500,000
Fiscal Year 2006-2007 Difference	0.00	0	0	0	0

Environmental Services – Waste Reduction and Enforcement – Refuse Disposal Fund - Enterprise Funds

The Waste Reduction and Enforcement Division provides a variety of services to the community. The Solid Waste Code Enforcement and Field Operations Programs work in partnership to provide community cleanups, illegal dump and transient encampment abatements, removal of dead animals from City streets, and enforcement of the solid waste sections of the San Diego Municipal Code. The Waste Reduction and Diversion Program is responsible for developing and implementing initiatives and programs to reduce waste generated in the City of San Diego which allowed the City to surpass the State-mandated goal of 50 percent waste diversion.

Fiscal Year 2007 Final Budget - $ 5,622,435 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

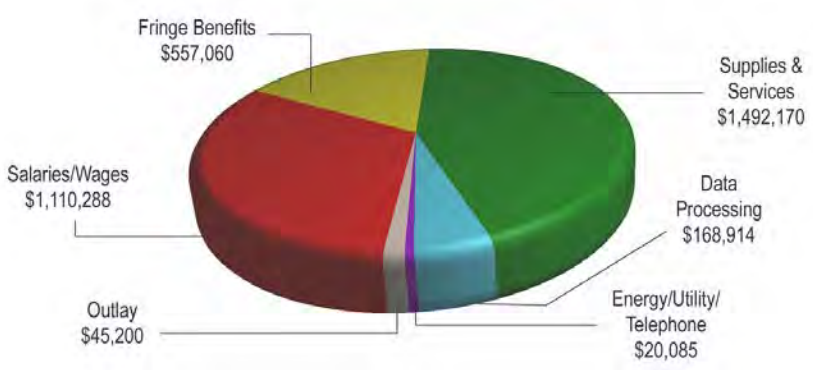
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	44.71	$ 3,168,383	$ 2,368,419	$ 5,536,802	$ 417,000
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	97,401	123,747	221,148	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	38,000	38,000	234,500
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	(23,185)	0	(23,185)	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(150,895)	0	(150,895)	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 1,772	$ 0	$ 1,772	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(1,207)	0	(1,207)	0
Adopted Adjustments Subtotal	0.00	$ (76,114)	$ 161,747	$ 85,633	$ 234,500
Final Fiscal Year 2007 Total	44.71	3,092,269	2,530,166	5,622,435	651,500
Final Fiscal Year 2006 Total	44.71	3,168,383	2,368,419	5,536,802	417,000
Fiscal Year 2006-2007 Difference	0.00	(76,114)	161,747	85,633	234,500

Environmental Services – Waste Reduction and Enforcement – Recycling Fund - Enterprise Funds

The Waste Reduction and Enforcement Division provides a variety of services to the community. The Solid Waste Code Enforcement and Field Operations Programs work in partnership to provide community cleanups, illegal dump and transient encampment abatements, removal of dead animals from City streets, and enforcement of the solid waste sections of the San Diego Municipal Code. The Waste Reduction and Diversion Program is responsible for developing and implementing initiatives and programs to reduce waste generated in the City of San Diego which allowed the City to surpass the State-mandated goal of 50 percent waste diversion.

Fiscal Year 2007 Final Budget - $ 3,393,717 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

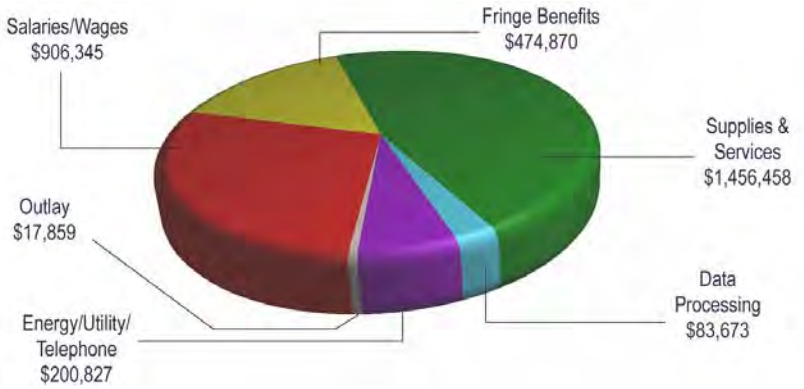
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	21.29	$ 1,825,581	$ 1,504,420	$ 3,330,001	$ 3,265,400
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	47,551	1,449	49,000	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	78,000	78,000	495,600
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	(0.50)	(44,632)	142,500	97,868	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(157,308)	0	(157,308)	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 826	$ 0	$ 826	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(4,670)	0	(4,670)	0
Adopted Adjustments Subtotal	(0.50)	$ (158,233)	$ 221,949	$ 63,716	$ 495,600
Final Fiscal Year 2007 Total	20.79	1,667,348	1,726,369	3,393,717	3,761,000
Final Fiscal Year 2006 Total	21.29	1,825,581	1,504,420	3,330,001	3,265,400
Fiscal Year 2006-2007 Difference	(0.50)	(158,233)	221,949	63,716	495,600

General Services – Airports - Enterprise Funds

The General Services Department operates the City Airports by managing Montgomery Field and Brown Field General Aviation Airports. The Airports Division provides safety, security, and emergency response for aviation activities; coordinates special events; and maintains buildings, grounds, and other airport related facilities.

Fiscal Year 2007 Final Budget - $ 3,140,032 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

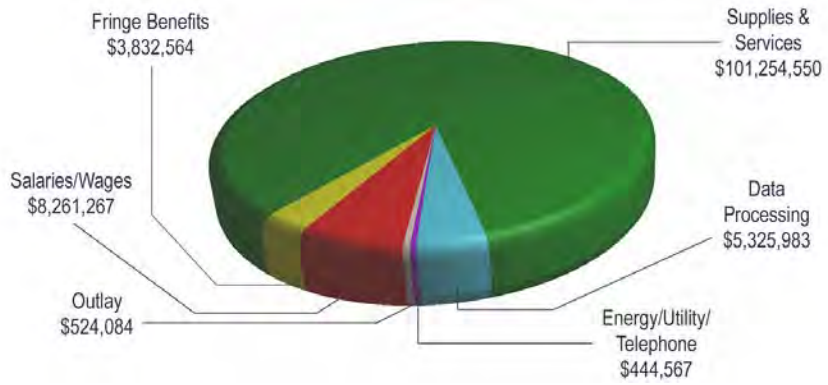
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	18.50	$ 1,482,942	$ 1,641,572	$ 3,124,514	$ 4,164,858
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	26,539	23,745	50,284	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	1.00	69,062	0	69,062	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	93,500	93,500	(63,663)
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(193,455)	0	(193,455)	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 769	$ 0	$ 769	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(4,642)	0	(4,642)	0
Adopted Adjustments Subtotal	1.00	$ (101,727)	$ 117,245	$ 15,518	$ (63,663)
Final Fiscal Year 2007 Total	19.50	1,381,215	1,758,817	3,140,032	4,101,195
Final Fiscal Year 2006 Total	18.50	1,482,942	1,641,572	3,124,514	4,164,858
Fiscal Year 2006-2007 Difference	1.00	(101,727)	117,245	15,518	(63,663)

Metropolitan Wastewater – Administration - Metro - Enterprise Funds

The City of San Diego's Metropolitan Wastewater Department (MWWD) provides regional wastewater treatment and disposal services for the City of San Diego and 15 cities and districts in a 450 square mile area stretching from Del Mar to the north, Alpine to the east, and the Mexican border to the south. MWWD manages all of the resources needed to operate the current Metropolitan Sewerage System, serving a population of 2.1 million, and provides new facilities for improved treatment or additional capacity to accommodate growth while protecting water quality and the environment. This summary includes the Administration division, which oversees Information and Organizational Support, Engineering and Program Management, and Services and Contracts.

Fiscal Year 2007 Final Budget - $ 119,643,015 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

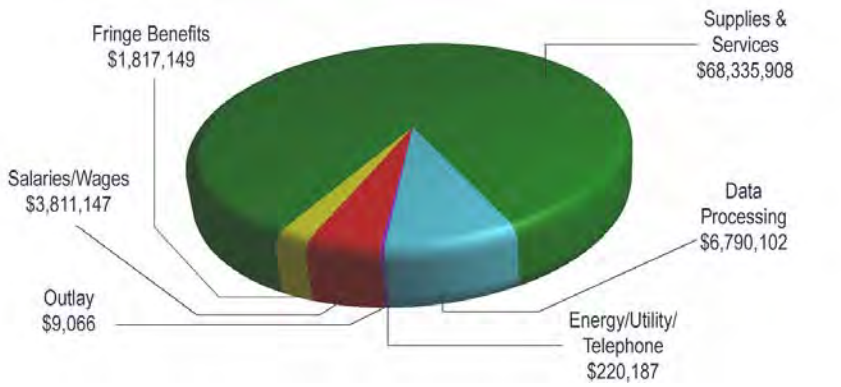
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	126.31	$ 12,211,239	$ 124,691,816	$ 136,903,055	$ 68,605,577
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	118,985	(1,177,388)	(1,058,403)	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	571,218	571,218	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	(0.05)	(32,067)	(17,536,462)	(17,568,529)	430,101
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	(0.44)	(109,278)	0	(109,278)	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(80,921)	0	(80,921)	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 4,978	$ 0	$ 4,978	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(19,105)	0	(19,105)	0
Final Adjustment 1 Change to increase 45 Day Operating Reserve to 12.5% of operating expenditures.	0.00	0	1,000,000	1,000,000	0
Adopted Adjustments Subtotal	(0.49)	$ (117,408)	$ (17,142,632)	$ (17,260,040)	$ 430,101
Final Fiscal Year 2007 Total	125.82	12,093,831	107,549,184	119,643,015	69,035,678
Final Fiscal Year 2006 Total	126.31	12,211,239	124,691,816	136,903,055	68,605,577
Fiscal Year 2006-2007 Difference	(0.49)	(117,408)	(17,142,632)	(17,260,040)	430,101

Metropolitan Wastewater – Administration - Muni - Enterprise Funds

The City of San Diego's Metropolitan Wastewater Department (MWWD) provides regional wastewater treatment and disposal services for the City of San Diego and 15 cities and districts in a 450 square mile area stretching from Del Mar to the north, Alpine to the east, and the Mexican border to the south. MWWD manages all of the resources needed to operate the current Metropolitan Sewerage System, serving a population of 2.1 million, and provides new facilities for improved treatment or additional capacity to accommodate growth while protecting water quality and the environment.

Fiscal Year 2007 Final Budget - $ 80,983,559 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

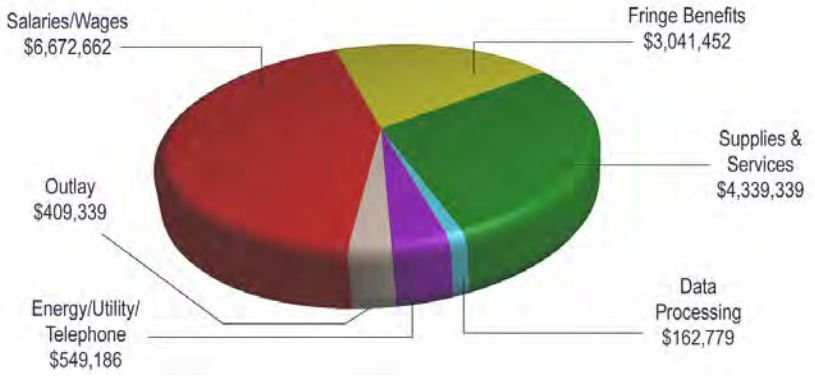
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	61.43	$ 5,736,044	$ 76,644,816	$ 82,380,860	$ 259,322,156
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	58,879	1,575,339	1,634,218	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	1,032,436	1,032,436	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	(0.95)	(104,319)	(3,897,328)	(4,001,647)	8,351,360
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(55,448)	0	(55,448)	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 2,401	$ 0	$ 2,401	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(9,261)	0	(9,261)	0
Adopted Adjustments Subtotal	(0.95)	$ (107,748)	$ (1,289,553)	$ (1,397,301)	$ 8,351,360
Final Fiscal Year 2007 Total	60.48	5,628,296	75,355,263	80,983,559	267,673,516
Final Fiscal Year 2006 Total	61.43	5,736,044	76,644,816	82,380,860	259,322,156
Fiscal Year 2006-2007 Difference	(0.95)	(107,748)	(1,289,553)	(1,397,301)	8,351,360

Metropolitan Wastewater – Environmental Monitoring and Technical Services - Metro - Enterprise Funds

The City of San Diego's Metropolitan Wastewater Department (MWWD) provides regional wastewater treatment and disposal services for the City of San Diego and 15 cities and districts in a 450 square mile area stretching from Del Mar to the north, Alpine to the east, and the Mexican border to the south. MWWD manages all of the resources needed to operate the current Metropolitan Sewerage System, serving a population of 2.1 million, and provides new facilities for improved treatment or additional capacity to accommodate growth while protecting water quality and the environment. This summary includes Environmental Monitoring and Techincal services.

Fiscal Year 2007 Final Budget - $ 15,174,757 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

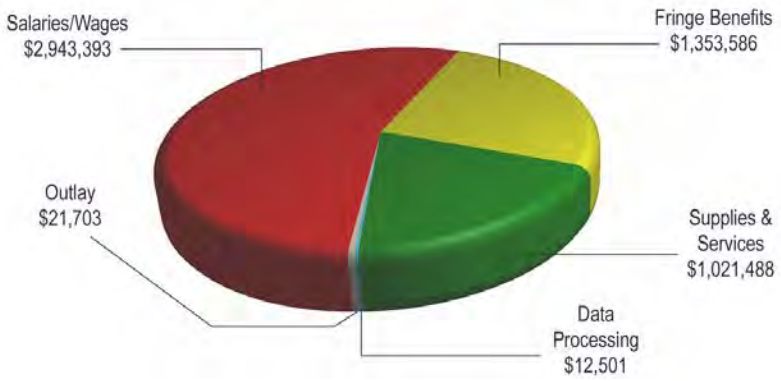
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	106.00	$ 9,680,853	$ 4,861,607	$ 14,542,460	$ 614,616
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	107,418	199,036	306,454	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	400,000	400,000	(14,616)
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(64,982)	0	(64,982)	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 4,160	$ 0	$ 4,160	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(13,335)	0	(13,335)	0
Adopted Adjustments Subtotal	0.00	$ 33,261	$ 599,036	$ 632,297	$ (14,616)
Final Fiscal Year 2007 Total	106.00	9,714,114	5,460,643	15,174,757	600,000
Final Fiscal Year 2006 Total	106.00	9,680,853	4,861,607	14,542,460	614,616
Fiscal Year 2006-2007 Difference	0.00	33,261	599,036	632,297	(14,616)

Metropolitan Wastewater – Environmental Monitoring and Technical Services - Muni - Enterprise Funds

The City of San Diego's Metropolitan Wastewater Department (MWWD) provides regional wastewater treatment and disposal services for the City of San Diego and 15 cities and districts in a 450 square mile area stretching from Del Mar to the north, Alpine to the east, and the Mexican border to the south. MWWD manages all of the resources needed to operate the current Metropolitan Sewerage System, serving a population of 2.1 million, and provides new facilities for improved treatment or additional capacity to accommodate growth while protecting water quality and the environment.

Fiscal Year 2007 Final Budget - $ 5,352,671 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

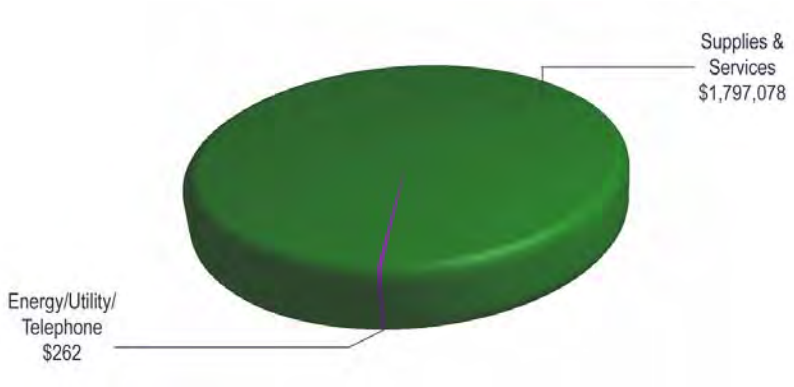
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	50.00	$ 4,465,657	$ 1,166,659	$ 5,632,316	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	(40,459)	(110,967)	(151,426)	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(123,363)	0	(123,363)	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 1,962	$ 0	$ 1,962	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(6,818)	0	(6,818)	0
Adopted Adjustments Subtotal	0.00	$ (168,678)	$ (110,967)	$ (279,645)	$ 0
Final Fiscal Year 2007 Total	50.00	4,296,979	1,055,692	5,352,671	0
Final Fiscal Year 2006 Total	50.00	4,465,657	1,166,659	5,632,316	0
Fiscal Year 2006-2007 Difference	0.00	(168,678)	(110,967)	(279,645)	0

Metropolitan Wastewater – Metro Construction - CIP - Enterprise Funds

The Metropolitan Wastewater Department's Capital Improvements Program provides design and construction for treatment plants, pump stations, system upgrades, plant expansions, pipelines and other facilities, and conducts special studies designed to maintain the efficiency of the Metropolitan and Municipal Sewerage Systems. Design work is accomplished in-house or is contracted to private engineering firms. This Program provides for the rehabilitation, replacement and expansion of all wastewater collection system components by City forces and contractors.

Fiscal Year 2007 Final Budget - $ 1,797,340 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

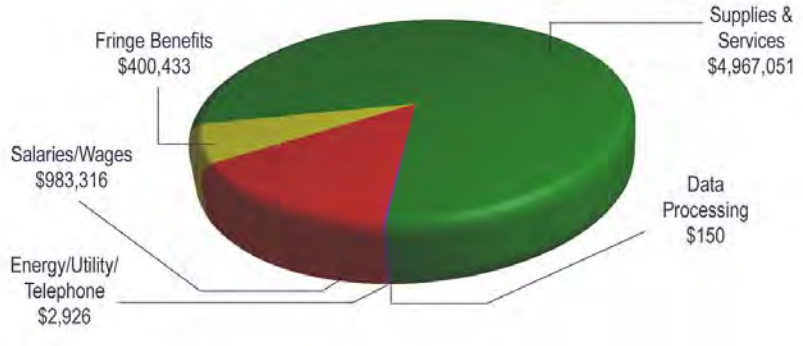
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 0	$ 721,980	$ 721,980	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	0	170	170	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 0	$ 0	$ 0	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	0	0	0	0
Final Adjustment 1 BCR to balance CIP expenditures to operating.	0.00	0	1,075,190	1,075,190	0
Adopted Adjustments Subtotal	0.00	$ 0	$ 1,075,360	$ 1,075,360	$ 0
Final Fiscal Year 2007 Total	0.00	0	1,797,340	1,797,340	0
Final Fiscal Year 2006 Total	0.00	0	721,980	721,980	0
Fiscal Year 2006-2007 Difference	0.00	0	1,075,360	1,075,360	0

Metropolitan Wastewater – Metro New Construction - CIP - Enterprise Funds

The City of San Diego's Metropolitan Wastewater Department (MWWD) provides regional wastewater treatment and disposal services for the City of San Diego and 15 cities and districts in a 450 square mile area stretching from Del Mar to the north, Alpine and to the east, and the Mexican border to the south. MWWD manages all of the resources needed to operate the current Metropolitan Sewerage System, serving a population of 2.1 million, and provides new facilities for improved treatment or additional capacity to accommodate growth while protecting water quality and the environment.

Fiscal Year 2007 Final Budget - $ 6,353,876 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

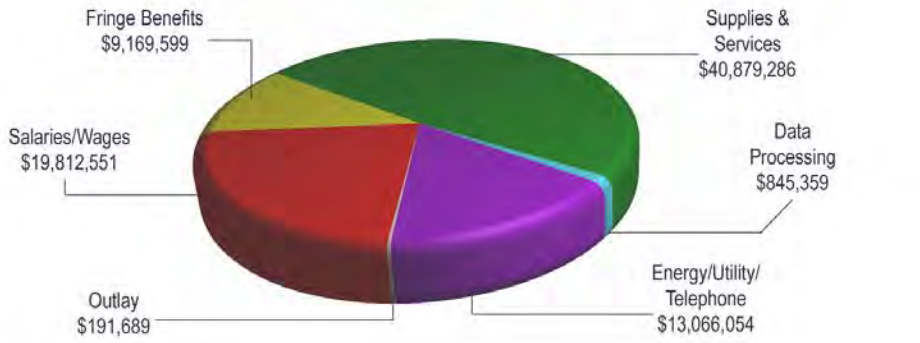
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	12.50	$ 1,386,380	$ 979,126	$ 2,365,506	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	9,056	3,516	12,572	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(9,263)	0	(9,263)	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 490	$ 0	$ 490	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(2,914)	0	(2,914)	0
Final Adjustment 1 BCR to balance CIP expenditures to operating.	0.00	0	3,987,485	3,987,485	0
Adopted Adjustments Subtotal	0.00	$ (2,631)	$ 3,991,001	$ 3,988,370	$ 0
Final Fiscal Year 2007 Total	12.50	1,383,749	4,970,127	6,353,876	0
Final Fiscal Year 2006 Total	12.50	1,386,380	979,126	2,365,506	0
Fiscal Year 2006-2007 Difference	0.00	(2,631)	3,991,001	3,988,370	0

Metropolitan Wastewater – Operations and Maintenance - Metro - Enterprise Funds

The City of San Diego's Metropolitan Wastewater Department (MWWD), Operations and Maintenance Division is responsible for the operation and maintenance of all wastewater treatment facilities including treatment and water reclamation facilities, major pump stations, and biosolids processing. The Division is the first publicly owned wastewater treatment operation in the nation to receive ISO 14001 Certification.

Fiscal Year 2007 Final Budget - $ 83,964,538 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

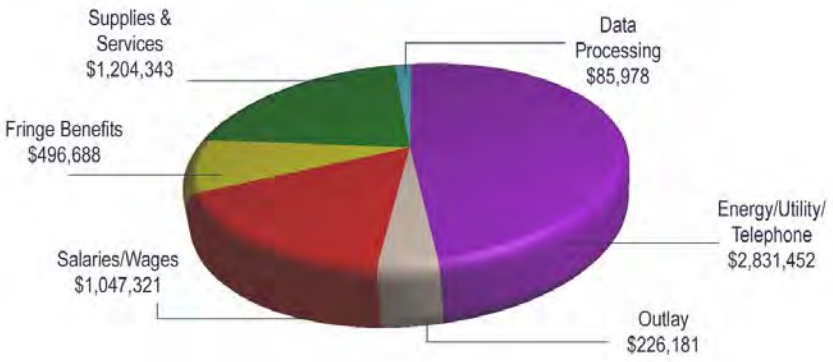
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	311.95	$ 28,541,279	$ 51,607,798	$ 80,149,077	$ 1,075,896
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	550,147	278,900	829,047	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	489,294	489,294	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	1.00	767,520	2,606,396	3,373,916	179,426
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(842,866)	0	(842,866)	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 12,288	$ 0	$ 12,288	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(46,218)	0	(46,218)	0
Adopted Adjustments Subtotal	1.00	$ 440,871	$ 3,374,590	$ 3,815,461	$ 179,426
Final Fiscal Year 2007 Total	312.95	28,982,150	54,982,388	83,964,538	1,255,322
Final Fiscal Year 2006 Total	311.95	28,541,279	51,607,798	80,149,077	1,075,896
Fiscal Year 2006-2007 Difference	1.00	440,871	3,374,590	3,815,461	179,426

Metropolitan Wastewater – Operations and Maintenance - Muni - Enterprise Funds

The City of San Diego's Metropolitan Wastewater Department (MWWD), Operations and Maintenance Division is responsible for the operation and maintenance of all wastewater treatment facilities including treatment and water reclamation facilities, major pump stations, and biosolids processing. The Division is the first publicly owned wastewater treatment operation in the nation to receive ISO 14001 Certification.

Fiscal Year 2007 Final Budget - $ 5,891,963 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

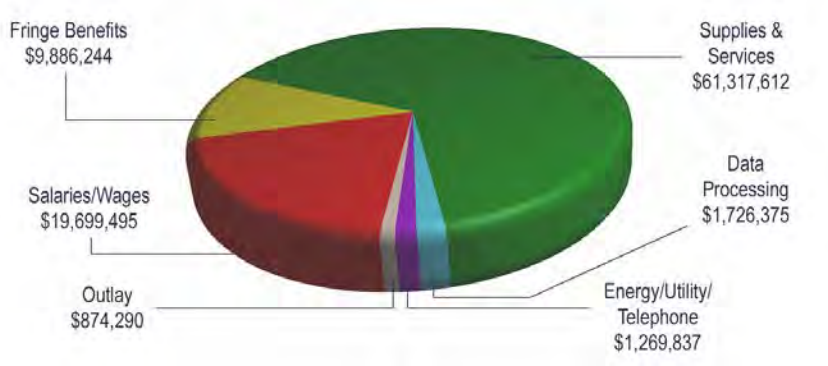
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	18.05	$ 1,462,438	$ 3,963,489	$ 5,425,927	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	43,123	393,871	436,994	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	127,598	(9,406)	118,192	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(87,538)	0	(87,538)	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 710	$ 0	$ 710	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(2,322)	0	(2,322)	0
Adopted Adjustments Subtotal	0.00	$ 81,571	$ 384,465	$ 466,036	$ 0
Final Fiscal Year 2007 Total	18.05	1,544,009	4,347,954	5,891,963	0
Final Fiscal Year 2006 Total	18.05	1,462,438	3,963,489	5,425,927	0
Fiscal Year 2006-2007 Difference	0.00	81,571	384,465	466,036	0

Metropolitan Wastewater – Wastewater Collection - Enterprise Funds

The City of San Diego's Metropolitan Wastewater Department (MWWD), Wastewater Collection Division provides ongoing preventive cleaning, maintenance, and repair of the Municipal Sewerage Collection System, including emergency removal of sewer line stoppages, equipment overhaul and repair, on-site facility inspections, and maintenance of the structural integrity of sewer mains and manholes in the collection system. (Figures below include portions of the Metropolitan Wastewater Capital Improvements Program budget).

Fiscal Year 2007 Final Budget - $ 94,773,853 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

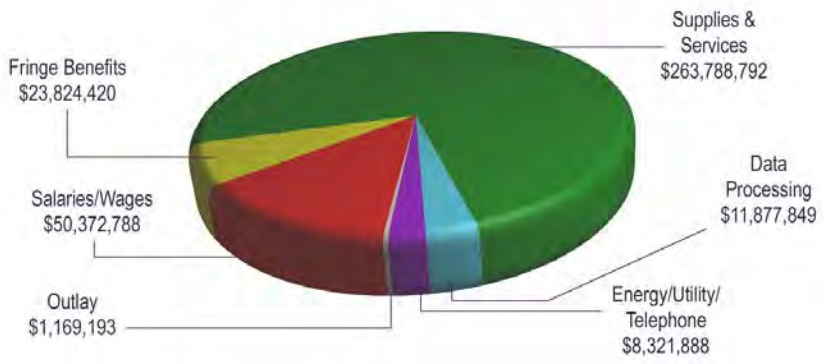
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	368.94	$ 27,685,620	$ 67,651,928	$ 95,337,548	$ 0
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	625,425	(844,707)	(219,282)	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	1,080,900	(1,080,900)	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	(3.00)	376,033	1,668,717	2,044,750	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(199,539)	0	(199,539)	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 14,376	$ 0	$ 14,376	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	2,924	0	2,924	0
Final Adjustment 1 BCR to balance CIP expenditures to operating.	0.00	0	(2,206,924)	(2,206,924)	0
Adopted Adjustments Subtotal	(3.00)	$ 1,900,119	$ (2,463,814)	$ (563,695)	$ 0
Final Fiscal Year 2007 Total	365.94	29,585,739	65,188,114	94,773,853	0
Final Fiscal Year 2006 Total	368.94	27,685,620	67,651,928	95,337,548	0
Fiscal Year 2006-2007 Difference	(3.00)	1,900,119	(2,463,814)	(563,695)	0

Water – Water Department - Enterprise Funds

The City of San Diego Water Department has one of the largest and most complex water storage, treatment and delivery systems in the world. It delivers in excess of 200 million gallons of water per day to 1.3 million residents spread over 400 square miles of dramatically varying terrain. With approximately 90% of the citys water demand fulfilled with imported supplies, The Water Department makes continuing research of alternative supplies a primary responsibility. The Water Department is committed to providing a safe and reliable water supply to the San Diego community.

Fiscal Year 2007 Final Budget - $ 359,354,930 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	889.39	$ 74,471,064	$ 248,072,845	$ 322,543,909	$ 312,699,340
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	1,798,911	491,745	2,290,656	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	25.00	2,506,014	0	2,506,014	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	(425,523)	36,593,132	36,167,609	47,126,066
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	(0.33)	(81,959)	0	(81,959)	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(3,984,566)	0	(3,984,566)	0

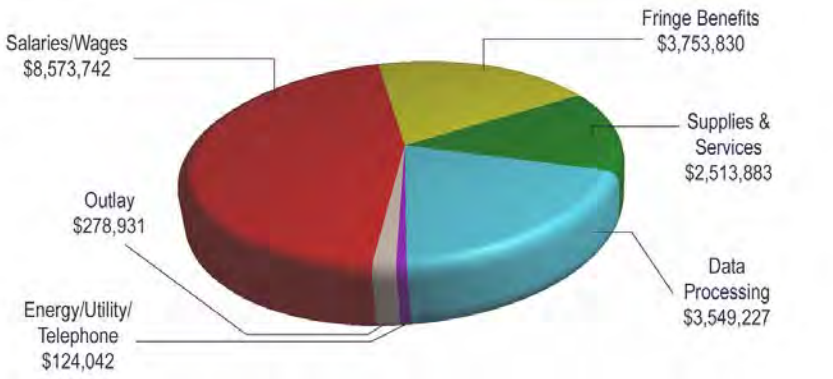
Water – Water Department - Enterprise Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 35,882	$ 0	$ 35,882	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(122,615)	0	(122,615)	0
Adopted Adjustments Subtotal	24.67	$ (273,856)	$ 37,084,877	$ 36,811,021	$ 47,126,066
Final Fiscal Year 2007 Total	914.06	74,197,208	285,157,722	359,354,930	359,825,406
Final Fiscal Year 2006 Total	889.39	74,471,064	248,072,845	322,543,909	312,699,340
Fiscal Year 2006-2007 Difference	24.67	(273,856)	37,084,877	36,811,021	47,126,066

Engineering and Capital Projects – Water and Sewer Design - Internal Service Funds

The Water and Sewer Design Division provides professional engineering services for the Water Department and the Metropolitan Wastewater Department. These services include planning, design, construction and project management.

Fiscal Year 2007 Final Budget - $ 18,793,655 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	139.84	$ 13,608,244	$ 7,649,559	$ 21,257,803	$ 21,257,803
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	132,174	(1,134,212)	(1,002,038)	(1,127,573)
Supplementals Expenses and revenue not included in the FY 2006 Budget	3.50	153,993	0	153,993	176,655
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	(0.15)	(25,495)	0	(25,495)	(1,032,951)
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	(0.15)	(11,573)	0	(11,573)	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(1,093,092)	0	(1,093,092)	0

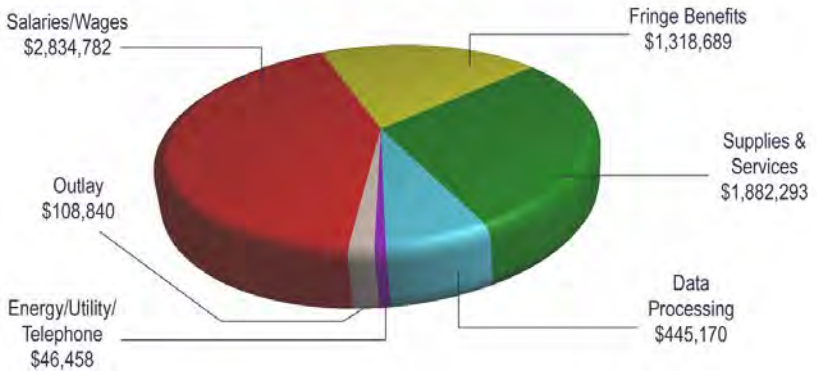
Engineering and Capital Projects – Water and Sewer Design - Internal Service Funds

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 6,351	$ 0	$ 6,351	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(48,435)	0	(48,435)	0
Final Adjustment 1 Water and Sewer Design Contracts Section has been transferred to Purchasing and Contracting. This will result in better customer service and efficiencies in regard to contract standardization and implementation.	(5.00)	(394,595)	(49,264)	(443,859)	(446,039)
Final Adjustment 2 Revenue was adjusted to balance with department expenditures.	0.00	0	0	0	(34,240)
Adopted Adjustments Subtotal	(1.80)	$ (1,280,672)	$ (1,183,476)	$ (2,464,148)	$ (2,464,148)
Final Fiscal Year 2007 Total	138.04	12,327,572	6,466,083	18,793,655	18,793,655
Final Fiscal Year 2006 Total	139.84	13,608,244	7,649,559	21,257,803	21,257,803
Fiscal Year 2006-2007 Difference	(1.80)	(1,280,672)	(1,183,476)	(2,464,148)	(2,464,148)

Engineering and Capital Projects – Water/Wastewater Field - Engineering - Internal Service Funds

Water/Wastewater Facility Construction Management Inspection section provides construction management, administration and inspection services during construction of City wastewater and water facilities. The goal of this section is to ensure that the specified standards and qualities for all wastewater and water facilities are met by conducting thorough and consistent inspection services.

Fiscal Year 2007 Final Budget - $ 6,636,232 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

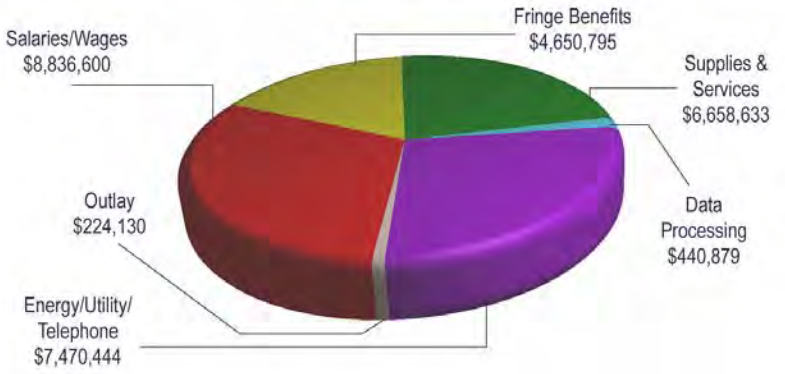
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	63.94	$ 6,171,671	$ 2,458,137	$ 8,629,808	$ 8,629,808
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	113,827	7,333	121,160	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	3.50	141,743	17,291	159,034	176,137
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	(2,117,691)
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(2,221,748)	0	(2,221,748)	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 3,745	$ 0	$ 3,745	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(55,767)	0	(55,767)	0
Final Adjustment 1 Revenue was adjusted to balance with department expenditures.	0.00	0	0	0	(52,022)
Adopted Adjustments Subtotal	3.50	$ (2,018,200)	$ 24,624	$ (1,993,576)	$ (1,993,576)
Final Fiscal Year 2007 Total	67.44	4,153,471	2,482,761	6,636,232	6,636,232
Final Fiscal Year 2006 Total	63.94	6,171,671	2,458,137	8,629,808	8,629,808
Fiscal Year 2006-2007 Difference	3.50	(2,018,200)	24,624	(1,993,576)	(1,993,576)

General Services – Equipment - Operations - Internal Service Funds

The Equipment Division provides acquisition, fitting, and disposal services for the City's non-public safety motive fleet to ensure City requirements are met; support services to other City departments, including equipment rental, fleet fueling, training, and hauling services; and maintenance and repair of the motive fleet, including the provision of parts, vehicle body repair, painting, machining, and special shop services, such as metal fabrication.

Fiscal Year 2007 Final Budget - $ 28,281,481 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	171.03	$ 13,236,617	$ 12,658,988	$ 25,895,605	$ 26,275,863
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	(1.00)	66,239	35,098	101,337	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	7.50	507,767	2,100,000	2,607,767	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	2.00	109,594	0	109,594	2,519,724
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	(0.03)	(7,452)	0	(7,452)	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(429,011)	0	(429,011)	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 7,011	$ 0	$ 7,011	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(3,370)	0	(3,370)	0
Adopted Adjustments Subtotal	8.47	$ 250,778	$ 2,135,098	$ 2,385,876	$ 2,519,724
Final Fiscal Year 2007 Total	179.50	13,487,395	14,794,086	28,281,481	28,795,587
Final Fiscal Year 2006 Total	171.03	13,236,617	12,658,988	25,895,605	26,275,863
Fiscal Year 2006-2007 Difference	8.47	250,778	2,135,098	2,385,876	2,519,724

General Services – Equipment - Replacement - Internal Service Funds

The General Services Department is primarily comprised of five divisions. Four of the divisions support other City departments and the public by maintaining the City's building infrastructure, vehicles, equipment, and providing publishing services. The Department also maintains and operates the City's transportation infrastructure and enforces parking statutes. The fifth, the Airports Division provides safety, security, and emergency response for aviation activities; coordinates special events; and maintains buildings, grounds, and other airport related facilities.

Fiscal Year 2007 Final Budget - $ 12,983,400 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

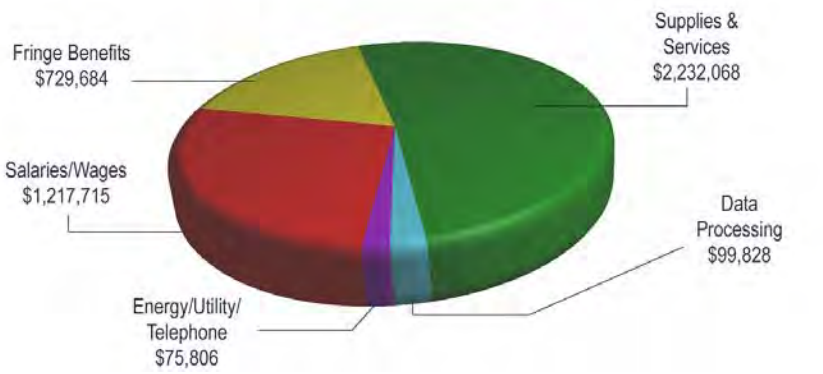
	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	0.00	$ 0	$ 14,914,266	$ 14,914,266	$ 21,456,747
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	0	(1,930,866)	(1,930,866)	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	(396,318)
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	0.00	0	0	0	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	0	0	0	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 0	$ 0	$ 0	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	0	0	0	0
Adopted Adjustments Subtotal	0.00	$ 0	$ (1,930,866)	$ (1,930,866)	$ (396,318)
Final Fiscal Year 2007 Total	0.00	0	12,983,400	12,983,400	21,060,429
Final Fiscal Year 2006 Total	0.00	0	14,914,266	14,914,266	21,456,747
Fiscal Year 2006-2007 Difference	0.00	0	(1,930,866)	(1,930,866)	(396,318)

General Services – Publishing Services - Internal Service Funds

Publishing Services provides full service reproduction capability, including graphic design, a full-service offset press, two quick copy centers, quality finishing services, delivery, direct mail services, and a downtown satellite office in the City Administration Building. Also, the Publishing Services Division operates the Citywide Photocopy Program, which provides more than 400 walk-up copiers for City departments.

Fiscal Year 2007 Final Budget - $ 4,355,101 - Expenditures by Category



Fiscal Year 2007 Final Budget Summary

	FTE	PE	NPE	TOTAL	REV
Fiscal Year 2006 Final Budget	35.01	$ 2,283,400	$ 2,465,898	$ 4,749,298	$ 4,749,298
Budget Adjustments Include Personnel Expense Adjustments, reclassifications, Non-Discretionary, and Information Technology budget adjustments	0.00	74,221	(58,196)	16,025	0
Supplementals Expenses and revenue not included in the FY 2006 Budget	0.00	0	0	0	0
Priorities Additions or reductions made to department budgets such as non-personnel expenses and one-time expenses	0.00	0	0	0	0
Transparencies Appropriate budgeting of all expenses and revenue in the General Fund	0.00	0	0	0	0
Restructuring Implemented to create greater efficiency within the City and of City services	(0.01)	(2,483)	0	(2,483)	0
Vacancy Savings Amount associated with positions projected to remain vacant in FY 2007, which is counted as savings	0.00	(402,664)	0	(402,664)	0

	FTE	PE	NPE	TOTAL	REV
Retiree Health/Flex Benefits Net impact of reduction to Flexible Benefits due to Vacancy Factor and an increase in Retiree Health contribution from $17 million to $21 million Citywide	0.00	$ 1,376	$ 0	$ 1,376	$ 0
Post Retirement Health Insurance Liability Net impact of fringe adjustments and an increase in funds to be applied towards the total liability for Retiree Health	0.00	(6,451)	0	(6,451)	0
Adopted Adjustments Subtotal	(0.01)	$ (336,001)	$ (58,196)	$ (394,197)	$ 0
Final Fiscal Year 2007 Total	35.00	1,947,399	2,407,702	4,355,101	4,749,298
Final Fiscal Year 2006 Total	35.01	2,283,400	2,465,898	4,749,298	4,749,298
Fiscal Year 2006-2007 Difference	(0.01)	(336,001)	(58,196)	(394,197)	0

CITY OF SAN DIEGO
FISCAL YEAR 2007
ANNUAL BUDGET

REVENUE AND EXPENSE STATEMENTS



Water Boards Vol. 1-3
01981

Revenue and Expense Statement

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Revenue and Expense Statement

BOND INTEREST & REDEMPTION FUND 21640

	FY 2005 BUDGET*	FY 2006 BUDGET*	**FY 2007 BUDGET**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 2,129,763	$ 2,238,453	**$ 2,004,767**
TOTAL BALANCE	$ 2,129,763	$ 2,238,453	**$ 2,004,767**
REVENUE			
Property Tax	2,143,541	2,095,449	**2,385,336**
Interest Earnings	-	-	**23,595**
TOTAL OPERATING REVENUE	$ 2,143,541	$ 2,095,449	**$ 2,408,931**
TOTAL BALANCE AND REVENUE	$ 4,273,304	$ 4,333,902	**$ 4,413,698**
EXPENSE			
Debt Service	2,333,935	2,329,135	**2,329,935**
TOTAL OPERATING EXPENSE	$ 2,333,935	$ 2,329,135	**$ 2,329,935**
BALANCE	$ 1,939,369	$ 2,004,767	**$ 2,083,764**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 4,273,304	$ 4,333,902	**$ 4,413,698**

*At the time of publication, audited financial statements for Fiscal Year 2005 were not available. Therefore, the Fiscal Years 2005 and 2006 columns reflect final budget amounts from the Fiscal Year 2005 and 2006 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Revenue and Expense Statement

TAX AND REVENUE ANTICIPATION NOTES FUND 65013

	FY 2005 BUDGET*	FY 2006 BUDGET*	**FY 2007 BUDGET [1]**
BEGINNING BALANCE AND RESERVE			
Reserve for Encumbrances	$ 170,000	$ 17,500	**$ 17,500**
TOTAL BALANCE AND RESERVE	$ 170,000	$ 17,500	**$ 17,500**
REVENUE			
Interest Earnings	$ 1,614,405	$ 2,137,500	**$ 2,137,500**
TOTAL REVENUE	$ 1,614,405	$ 2,137,500	**$ 2,137,500**
TOTAL BALANCE AND REVENUE	$ 1,784,405	$ 2,155,000	**$ 2,155,000**
OPERATING EXPENSE			
General Government Expense	$ 110,262	$ 130,000	**$ 130,000**
Debt Service Interest	1,504,143	2,000,000	**2,000,000**
TOTAL OPERATING EXPENSE	$ 1,614,405	$ 2,130,000	**$ 2,130,000**
TOTAL EXPENSE	$ 1,614,405	$ 2,130,000	**$ 2,130,000**
RESERVE	$ -	$ -	**$ -**
BALANCE	$ 170,000	$ 25,000	**$ 25,000**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 1,784,405	$ 2,155,000	**$ 2,155,000**

* At the time of publication, audited financial statements for Fiscal Year 2005 were not available. Therefore, the Fiscal Years 2005 and 2006 columns reflect final budget amounts from the Fiscal Year 2005 and 2006 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

[1] To meet the City's Fiscal Year 2007 cash flow needs, the City Council, on June 7, 2006 (Resolution R-301527), approved a privately placed note purchase agreement with Bank of America for an amount up to $160 million, in lieu of publicly offered annual Tax Anticipation Notes.

Revenue and Expense Statement

ZOOLOGICAL EXHIBITS FUND 10222

	FY 2005 BUDGET*	FY 2006 BUDGET*	**FY 2007 BUDGET**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 3,344,872	$ 119,879	**$ -**
TOTAL BALANCE	$ 3,344,872	$ 119,879	**$ -**
REVENUE			
Property Tax	5,843,760	6,522,188	**7,676,765**
TOTAL OPERATING REVENUE	$ 5,843,760	$ 6,522,188	**$ 7,676,765**
TOTAL BALANCE AND REVENUE	$ 9,188,632	$ 6,642,067	**$ 7,676,765**
EXPENSE			
Non-Personnel Expense	5,843,760	6,642,067	**7,676,765**
Prior Year Expenditures	3,344,872	-	**-**
TOTAL EXPENSE	$ 9,188,632	$ 6,642,067	**$ 7,676,765**
RESERVE	$ -	$ -	**$ -**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 9,188,632	$ 6,642,067	**$ 7,676,765**

*At the time of publication, audited financial statements for Fiscal Year 2005 were not available. Therefore, the Fiscal Years 2005 and 2006 columns reflect final budget amounts from the Fiscal Year 2005 and 2006 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Revenue and Expense Statement

SPECIAL DISTRICTS FUND 70207

	FY 2005 BUDGET*	FY 2006 BUDGET*	**FY 2007 BUDGET**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 86,557	$ 86,557	**$ -**
Reserve from Prior Year	-	-	**-**
TOTAL BALANCE	$ 86,557	$ 86,557	**$ -**
REVENUE			
Interest on Investments	$ -	$ -	**$ -**
1911 Act Reimbursement (Other Fund Transfers)	89,299	89,299	**22,572**
Special Districts Services to Other Funds	-	-	**72,413**
CFD and Assessment District Admin Charges	484,603	488,971	**532,251**
District Formation Activities	232,598	232,598	**285,043**
TOTAL OPERATING REVENUE	$ 806,500	$ 810,868	**$ 912,279**
TOTAL BALANCE AND REVENUE	$ 893,057	$ 897,425	**$ 912,279**
EXPENSE			
Personnel	$ 618,966	$ 667,474	**$ 630,614**
Non - Personnel	187,534	229,951	**243,512**
Prior Year Expenditures	-	-	**-**
TOTAL OPERATING EXPENSE	$ 806,500	$ 897,425	**$ 874,126**
RESERVE	$ -	$ -	**$ -**
BALANCE	$ 86,557	$ -	**$ 38,153**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 893,057	$ 897,425	**$ 912,279**

*At the time of publication, audited financial statements for Fiscal Year 2005 were not available. Therefore, the Fiscal Years 2005 and 2006 columns reflect final budget amounts from the Fiscal Year 2005 and 2006 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Revenue and Expense Statement

PUBLIC ART FUND 10271

	FY 2005 BUDGET*	FY 2006 BUDGET*	**FY 2007 BUDGET**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 63,653	$ 74,279	**$ -**
Prior Year Reserve for Encumbrances	173,803	46,884	**234,966**
TOTAL BALANCE	$ 237,456	$ 121,163	**$ 234,966**
REVENUE			
Transfer from Transient Occupancy Tax Fund	$ 60,129	$ 52,882	**$ 30,000**
TOTAL REVENUE	$ 60,129	$ 52,882	**$ 30,000**
TOTAL BALANCE AND REVENUE	$ 297,585	$ 174,045	**$ 264,966**
EXPENSE			
Expense	$ 60,129	$ 52,882	**$ 30,000**
TOTAL EXPENSE	$ 60,129	$ 52,882	**$ 30,000**
RESERVE	$ 93,971	$ 93,971	**$ 234,966**
BALANCE	$ 143,485	$ 27,192	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 297,585	$ 174,045	**$ 264,966**

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Revenue and Expense Statement

REDEVELOPMENT FUND 10275

	FY 2005 BUDGET*	FY 2006 BUDGET*	**FY 2007 BUDGET**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ -	$ -	**$ -**
Reserve from Prior Year	-	-	**-**
TOTAL BALANCE	$ -	$ -	**$ -**
REVENUE			
Reimbursement from Redevelopment Agency	$ -	$ 2,496,358	**$ 3,196,637**
Other Fund Transfers/Contributions	-	-	**-**
Interest on Investments	-	-	**-**
TOTAL OPERATING REVENUE	$ -	$ 2,496,358	**$ 3,196,637**
TOTAL BALANCE AND REVENUE	$ -	$ 2,496,358	**$ 3,196,637**
EXPENSE			
Personnel Expense		$ 2,412,997	**$ 2,873,173**
Non-Personnel Expense		83,361	**318,829**
Prior Year Expenditures		-	**-**
TOTAL OPERATING EXPENSE	$ -	$ 2,496,358	**$ 3,192,002**
RESERVE	$ -	$ -	**$ -**
BALANCE	$ -	$ -	**$ 4,635**
TOTAL EXPENSE, RESERVE AND BALANCE	$ -	$ 2,496,358	**$ 3,196,637**

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Revenue & Expense Statement

CONVENTION CENTER COMPLEX FUNDS 102211 & 102212

	FY 2005 BUDGET *	FY 2006 BUDGET *	**FY 2007 BUDGET**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 678,808	$ 831,941	**$ 716,925**
Reserve from Prior Year	6,850,531	6,850,531	**$ 6,850,531**
TOTAL BALANCE	$ 7,529,339	$ 7,682,472	**$ 7,567,456**
REVENUE			
Transfer from Transient Occupancy Tax Fund	$ 9,652,649	$ 9,721,006	**$ 9,541,886**
Transfer from Public Liability	-	-	**-**
Transfer from Convention Center Corporation	-	-	**-**
Reimbursement from Expansion Authority	-	-	**-**
Port District Contribution	4,500,000	4,500,000	**4,500,000**
Interest Earnings	200,000	200,000	**106,950**
TOTAL OPERATING REVENUE	$ 14,352,649	$ 14,421,006	**$ 14,148,836**
TOTAL BALANCE AND REVENUE	$ 21,881,988	$ 22,103,478	**$ 21,716,292**
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
CIP Dewatering			
TOTAL CIP EXPENSE	$ -	$ -	**$ -**
EXPENSE			
Insurance	$ 219,203	$ 199,461	**$ 200,000**
Debt Service Lease Payment	13,700,545	13,700,545	**13,698,665**
Administrative Expense	71,554	73,768	**75,238**
Dewatering	111,348	115,802	**175,000**
TOTAL OPERATING EXPENSE	$ 14,102,650	$ 14,089,576	**$ 14,148,903**
TOTAL EXPENSE	$ 14,102,650	$ 14,089,576	**$ 14,148,903**
RESERVE			
Rate Stabilization	$ 6,850,531	$ 6,850,531	**$ 6,850,531**
Reserve for Continuing Appropriations	-	-	**-**
Encumbrances	-	-	**-**
TOTAL RESERVE	$ 6,850,531	$ 6,850,531	**$ 6,850,531**
BALANCE	$ 928,807	$ 1,163,371	**$ 716,858**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 21,881,988	$ 22,103,478	**$ 21,716,292**

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Revenue & Expense Statement

TOT CONVENTION CENTER FUND 10225

	FY 2005 BUDGET*	FY 2006 BUDGET*	**FY 2007 BUDGET**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ -	$ -	**$ 107,733**
Continuing Appropriations	505,490	613,223	**505,490**
TOTAL BALANCE	$ 505,490	$ 613,223	**$ 613,223**
REVENUE			
Interest Earnings	$ -	$ -	**$ -**
Transfer from Transient Occupancy Tax Fund	4,564,172	4,039,198	**4,339,198**
TOTAL OPERATING REVENUE	$ 4,564,172	$ 4,039,198	**$ 4,339,198**
TOTAL BALANCE AND REVENUE	$ 5,069,662	$ 4,652,421	**$ 4,952,421**
EXPENSE			
Convention Center Corporation Allocation	$ 4,514,172	$ 3,989,198	**$ 4,289,198**
Prior Year Convention Center Corporation Continuing	-	-	**-**
Appropriations Expenditure	-	-	**-**
City Expense in Support of Facility	50,000	50,000	**50,000**
Transfer to General Fund	-	-	**-**
Transfer to QUALCOMM Stadium Operating Fund	-	-	**-**
TOTAL OPERATING EXPENSE	$ 4,564,172	$ 4,039,198	**$ 4,339,198**
RESERVE			
Reserve for Continuing Appropriations	$ 505,490	$ 505,490	**$ 505,490**
BALANCE	$ -	$ 107,733	**$ 107,733**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 5,069,662	$ 4,652,421	**$ 4,952,421**

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Revenue and Expense Statement

SOLID WASTE LEA FUND 10235

REVENUE AND EXPENSE STATEMENT	FY 2005 BUDGET*	FY 2006 BUDGET*	FY 2007 BUDGET
Balance From Prior Year	$ 729,510	$ 271,784	**$ 388,368**
Prior Year Encumbrance	-	5,000	**-**
Prior Year Reserves	250,000	250,000	**250,000**
TOTAL BALANCE	$ 979,510	$ 526,784	**$ 638,368**
Facility Fees	$ 246,465	$ 246,465	**$ 246,465**
Grants	$ 195,100	$ 195,100	**$ 273,863**
Interest	$ 8,500	$ 8,500	**$ 8,500**
Tonnage Fees	$ 317,200	$ 317,200	**$ 317,200**
TOTAL OPERATING REVENUE	$ 767,265	$ 767,265	**$ 846,028**
TOTAL BALANCE AND REVENUE	$ 1,746,775	$ 1,294,049	**$ 1,484,396**
EXPENSE			
Non-Personnel Expense	$ 321,999	$ 328,121	**$ 320,450**
Personnel Services	$ 449,607	$ 496,010	**$ 580,124**
Subtotal	$ 771,606	$ 824,131	**$ 900,574**
Prior Year Expenditures	$ -	$ -	**$ -**
TOTAL OPERATING & PRIOR YEAR EXPENSE	$ 771,606	$ 824,131	**$ 900,574**
RESERVES			
Contingency Reserve	$ 250,000	$ 250,000	**$ 250,000**
Reserve for Encumbrance	$ -	$ -	**$ -**
TOTAL RESERVE	$ 250,000	$ 250,000	**$ 250,000**
BALANCE	$ 725,169	$ 219,918	**$ 333,822**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 1,746,775	$ 1,294,049	**$ 1,484,396**

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Revenue and Expense Statement

UTILITIES UNDERGROUND PROGRAM FUND 30100

	FY 2005 BUDGET*	FY 2006 BUDGET*	**FY 2007 BUDGET**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 27,187,237	$ 10,358,461	**$ 14,189,840**
TOTAL BALANCE	$ 27,187,237	$ 10,358,461	**$ 14,189,840**
REVENUE			
Electric Surcharge	$ 38,800,000	$ 41,923,767	**$ 42,008,820**
Interest on Investments	-	334,556	**338,304**
TOTAL OPERATING REVENUE	$ 38,800,000	$ 42,258,323	**$ 42,347,124**
TOTAL BALANCE AND REVENUE	$ 65,987,237	$ 52,616,784	**$ 56,536,964**
EXPENSE			
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
CIP Expenditures	$ 64,453,586	$ 51,258,323	**$ 55,000,000**
TOTAL CIP EXPENSE	$ 64,453,586	$ 51,258,323	**$ 55,000,000**
OPERATING EXPENSE			
Personnel and Non-Personnel Expense	1,292,229	1,358,461	**1,536,964**
TOTAL OPERATING EXPENSE	$ 1,292,229	$ 1,358,461	**$ 1,536,964**
TOTAL CIP AND OPERATING EXPENSE	$ 65,745,815	$ 52,616,784	**$ 56,536,964**
BALANCE	$ 241,422	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 65,987,237	$ 52,616,784	**$ 56,536,964**

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Revenue and Expense Statement

ENERGY CONSERVATION PROGRAM FUND 10231

	FY 2005 BUDGET*	FY 2006 BUDGET*	**FY 2007 BUDGET**
BEGINNING BALANCE AND RESERVE			
Reserve from Prior Year	$ 349,821	$ 476,677	**$ 678,451**
TOTAL BALANCE	$ 349,821	$ 476,677	**$ 678,451**
REVENUE			
California Public Utility Commission	$ -	$ -	**$ 405,000**
Transfer from Development Services Fund	12,531	13,848	**21,720**
Transfer from General Fund	119,526	320,354	**394,555**
Transfer from Sewer Funds	625,278	609,285	**827,049**
Transfer from Stadium Operating Fund	61,401	41,542	**61,819**
Transfer from Water Department Fund	270,154	207,711	**300,842**
Transfer from Refuse Disposal Fund	5,354	-	**-**
TOTAL OPERATING REVENUE	$ 1,094,244	$ 1,192,740	**$ 2,010,985**
TOTAL BALANCE AND REVENUE	$ 1,444,065	$ 1,669,417	**$ 2,689,436**
EXPENSE			
Community Outreach and Environmental Education	$ 22,278	$ -	**$ -**
Energy Accounting	200,176	298,649	**544,534**
Energy Management	589,850	520,875	**511,836**
Technology Management	141,009	253,451	**376,645**
Legislative Grant Analysis	109,121	119,765	**577,970**
TOTAL OPERATING EXPENSE	$ 1,062,434	$ 1,192,740	**$ 2,010,985**
RESERVE			
Funds designated for future requirements	$ 381,631	$ 476,677	**$ 678,451**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 1,444,065	$ 1,669,417	**$ 2,689,436**

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REVENUE AND EXPENSE STATEMENT

GAS TAX FUND 302191

	FY 2005 BUDGET*	FY 2006 BUDGET*	FY 2007 BUDGET
REVENUE			
Gas Tax Revenue	$ 23,532,052	$ 23,538,467	**$ 23,773,651**
Interest Earnings	250,000	250,000	**250,000**
Miscellaneous Revenue	86,714	89,281	**94,036**
TOTAL REVENUE	$ 23,868,766	$ 23,877,748	**$ 24,117,687**
TOTAL BALANCE AND REVENUE	$ 23,868,766	$ 23,877,748	**$ 24,117,687**
OPERATING EXPENSE			
Auditor & Comptroller	$ 106,312	$ 110,564	**$ 110,564**
Administration Engineering & Capital Projects	18,798	18,798	**18,798**
Administration - Financial Management	105,510	109,729	**109,729**
Street Division	18,994,953	18,338,562	**19,542,381**
E&CP - Transportation Engineering/Operations	2,944,715	2,944,715	**2,944,715**
Community & Economic Development - Maintenance Assessment Districts	26,103	36,519	**32,903**
Park and Recreation	1,595,110	2,318,861	**1,358,597**
TOTAL OPERATING EXPENSE	$ 23,791,501	$ 23,877,748	**$ 24,117,687**
BALANCE	$ 77,265	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 23,868,766	$ 23,877,748	**$ 24,117,687**

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Revenue and Expense Statement
INFORMATION TECHOLOGY FUND 50064

	FY 2005 BUDGET*	FY 2006 BUDGET*	**FY 2007 BUDGET**
BEGINNING BALANCE AND RESERVE			
Information Technology Beginning Balance and Reserve	$ 1,153,575	$ 1,045,677	**$ 841,408**
Information Technology Reserve for CIP	-	875,000	**1,021,070**
Communications Beginning Balance and Reserve	8,692	166,587	**(129,794)**
Communications Reserve for CIP	-	8,692	**-**
TOTAL BALANCE	$ 1,162,267	$ 2,095,956	**$ 1,732,684**
REVENUE			
Information Technology Revenue	$ 2,979,708	$ 2,892,899	**$ 3,383,343**
Communications Revenue	5,699,532	5,272,669	**6,819,597**
TOTAL OPERATING REVENUE	$ 8,679,240	$ 8,165,568	**$ 10,202,940**
TOTAL BALANCE AND REVENUE	$ 9,841,507	$ 10,261,524	**$ 11,935,624**
EXPENSE			
OPERATING EXPENSE			
Information Technology Expenses			
Personnel Expense	$ 2,141,387	$ 1,996,742	**$ 2,301,318**
Non-Personnel Expense	483,870	482,833	**709,570**
Transfers Out - Public Safety CIP	-	500,000	**-**
Subtotal Information Technology	$ 2,625,257	$ 2,979,575	**$ 3,010,888**
Communications Expenses			
Personnel Expense	$ 4,733,663	$ 4,799,628	**$ 5,759,498**
Non-Personnel Expense	1,017,259	994,838	**1,132,922**
Transfers Out - Public Safety CIP	-	13,997	**-**
Subtotal Communications	$ 5,750,922	$ 5,808,463	**$ 6,892,420**
TOTAL OPERATING EXPENSE	$ 8,376,179	$ 8,788,038	**$ 9,903,308**
	$ -	$ -	**$ -**
		-	**-**
	$ -	$ -	**$ -**
TOTAL EXPENSE	$ 8,376,179	$ 8,788,038	**$ 9,903,308**
RESERVE			
Information Technology Reserve (for Public Safety CIP)	$ 875,000	$ 1,250,000	**$ 1,750,000**
Communications Reserve for CIP	8,692	8,692	**-**
TOTAL RESERVES	$ 883,692	$ 1,258,692	**$ 1,750,000**
BALANCE			
Information Technology & Communications Balance	$ 581,636	$ 214,794	**$ 282,316**
TOTAL BALANCE	$ 581,636	$ 214,794	**$ 282,316**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 9,841,507	$ 10,261,524	**$ 11,935,624**

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Revenue and Expense Statement

LIBRARY GRANTS FUND 19207

	FY 2005 BUDGET*	FY 2006 BUDGET*	FY 2007 BUDGET
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 905,459	$ 233,301	**$ 130,727**
Reserve from Prior Year	-	-	**-**
TOTAL BALANCE	$ 905,459	$ 233,301	**$ 130,727**
REVENUE			
Grant Receipts [1]	$ 520,573	$ 512,763	**$ 769,145**
Interest on Investments	9,474	2,047	**-**
Other Fund Transfers/Contributions	190	-	**-**
Transfer from Transient Occupancy Tax Fund	-	-	**-**
TOTAL OPERATING REVENUE	$ 530,237	$ 514,810	**$ 769,145**
TOTAL BALANCE AND REVENUE	$ 1,435,696	$ 748,111	**$ 899,872**
EXPENSE			
Trustee Fees			
Annual Audit			
Administration			
Personnel and NonPersonnel Expense	$ 1,202,395	$ 617,384	**$ 681,048**
Transfer to Other Funds	-	-	**-**
Prior Year Expenditures	-	-	**-**
TOTAL OPERATING EXPENSE	$ 1,202,395	$ 617,384	**$ 681,048**
RESERVE	$ -	$ -	**$ -**
BALANCE	$ 233,301	$ 130,727	**$ 218,824**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 1,435,696	$ 748,111	**$ 899,872**

[1] Grant receipt figure reflects anticipated total receipts for Fiscal Year 2007. State budget includes an increase of 49% to the Public Library Fund for Fiscal Year 2007. Fiscal Year 2007 budgeted amount is $514,346.

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Revenue and Expense Statement

MISSION BAY IMPROVEMENTS FUND 10502*

	FY 2005 BUDGET**	FY 2006 BUDGET**	**FY 2007 BUDGET**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ -	$ -	**$ -**
Reserve from Prior Year	-	-	**-**
TOTAL BALANCE	$ -	$ -	**$ -**
REVENUE			
Transfer from General Fund - Mission Bay Park's Rents	$ -	$ -	**$ 1,097,595**
TOTAL OPERATING REVENUE	$ -	$ -	**$ 1,097,595**
TOTAL BALANCE AND REVENUE	$ -	$ -	**$ 1,097,595**
EXPENSE			
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
CIP Expenditures	$ -	$ -	**$ 1,097,595**
TOTAL CIP EXPENSE	$ -	$ -	**$ 1,097,595**
RESERVE	$ -	$ -	**$ -**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ -	$ -	**$ 1,097,595**

*The Mission Bay Improvements Fund was set up due to the reinstatement of the Mission Bay Ordinance. The Ordinance was waived in Fiscal Years 2005 and 2006 and requires that one-half of all revenue from Mission Bay rents and concessions in excess of $20 million is to be allocated to the Mission Bay Improvements Fund and the Regional Park Improvement Fund.

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Revenue and Expense Statement

MUNICIPAL PARKING GARAGES 10322*

	FY 2005 BUDGET**	FY 2006 BUDGET**	**FY 2007 BUDGET**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ -	$ -	**$ -**
Reserve from Prior Year	-	-	**-**
TOTAL BALANCE	$ -	$ -	**$ -**
REVENUE			
Other Centre City Rental	$ -	$ -	**$ 343,030**
Concourse Event Revenue	-	-	**600,000**
Parking Garage Fees	-	-	**2,244,218**
TOTAL OPERATING REVENUE	$ -	$ -	**$ 3,187,248**
TOTAL BALANCE AND REVENUE	$ -	$ -	**$ 3,187,248**
EXPENSE			
Administration	$ -	$ -	**$ 480,257**
Operations	-	-	**1,786,776**
Prior Year Expenditures	-	-	**-**
TOTAL OPERATING EXPENSE	$ -	$ -	**$ 2,267,033**
Contingency Reserve	$ -	$ -	**$ 550,000**
TOTAL EXPENSES			**$ 2,817,033**
BALANCE	$ -	$ -	**$ 370,215**
TOTAL EXPENSE, RESERVE AND BALANCE	$ -	$ -	**$ 3,187,248**

* Beginning in Fiscal Year 2007, the Municipal Parking Garages Fund was reprogrammed for operation of the Concourse, the Evan P. Jones Parkade, and the parking garage for the World Trade Center building. Per City Council adopted resolution R-300845.

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Revenue and Expense Statement

ENVIRONMENTAL GROWTH 1/3 FUND 105051

	FY 2005 BUDGET*	FY 2006 BUDGET*	**FY 2007 BUDGET**
BEGINNING BALANCE AND RESERVE			
Designated for Unrealized Gains	$ -	$ -	**$ -**
Balance from Prior Year	2,025,658	1,025,542	**509,058**
Reserve Advance/Deposit	226,386	235,671	**-**
Reserve for Subsequent Year's Expenditures	159,349	157,571	**-**
Reserve for Encumbrances	292,986	175,000	**300,000**
Change in Prior Year Expenditures	(159,349)	-	**-**
TOTAL BALANCE	$ 2,545,030	$ 1,593,784	**$ 809,058**
REVENUE			
Franchises	$ 3,738,530	$ 4,230,301	**$ 3,815,301**
Interest Earnings	53,500	53,500	**53,500**
Other	-	-	**-**
TOTAL OPERATING REVENUE	$ 3,792,030	$ 4,283,801	**$ 3,868,801**
TOTAL BALANCE AND REVENUE	$ 6,337,060	$ 5,877,585	**$ 4,677,859**
CAPITAL IMPROVEMENT PROGRAM			
Open Space Capital Projects	$ 200,030	$ 290,000	**$ 200,000**
Park Systems Master Plan	$ -	$ -	**-**
SD River Master Plan	100,000	100,000	**-**
TOTAL CAPITAL IMPROVEMENTS PROGRAM	$ 300,030	$ 390,000	**$ 200,000**
OPERATING EXPENSE			
Regional Park/ Open Space Maintenance	$ 2,111,779	$ 2,006,964	**$ 2,400,415**
Transfer to Los Penasquitos	25,000	55,000	**55,000**
Reimbursement of Eligible Regional Park Maint.	1,500,000	1,500,000	**1,000,000**
Turf and Field Rehabilitation Reimbursement	330,000	330,000	**330,000**
Maintenance Assessment Districts Reimbursements	120,323	134,923	**152,640**
Assessment Reserve	12,032	13,492	**15,264**
TOTAL OPERATING EXPENSE	$ 4,099,134	$ 4,040,379	**$ 3,953,319**
TOTAL CIP & OPERATING EXPENSE	$ 4,399,164	$ 4,430,379	**$ 4,153,319**
RESERVE	$ 526,386	$ 535,671	**$ 300,000**
BALANCE	$ 1,411,510	$ 911,535	**$ 224,540**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 6,337,060	$ 5,877,585	**$ 4,677,859**

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Revenue and Expense Statement

ENVIRONMENTAL GROWTH 2/3 FUND 105052

	FY 2005 BUDGET*	FY 2006 BUDGET*	**FY 2007 BUDGET**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 4,210,559	$ 2,811,544	**$ 3,178,456**
Designated for Unrealized Gains	-	-	**-**
Reserve from Prior Year	1,339,398	1,339,398	**-**
TOTAL BALANCE	$ 5,549,957	$ 4,150,942	**$ 3,178,456**
REVENUE			
Franchise Revenue/Sales Taxes	$ 7,477,060	$ 8,460,603	**$ 7,630,603**
Interest Earnings	53,500	53,500	**53,500**
Other	-	-	**-**
TOTAL OPERATING REVENUE	$ 7,530,560	$ 8,514,103	**$ 7,684,103**
TOTAL BALANCE AND REVENUE	$ 13,080,517	$ 12,665,045	**$ 10,862,559**
EXPENSE			
Park and Recreation Capital Improvements Program	$ -	$ -	**$ 2,500,000**
Transfer to Office of Homeland Security	-	2,191	**-**
Park Maintenance Reimbursement	-	6,600,000	**7,100,000**
District No. 1 for Bond Interest and Redemption [(1)]	7,311,468	715,000	**715,000**
TOTAL OPERATING EXPENSE	$ 7,311,468	$ 7,317,191	**$ 10,315,000**
RESERVE	$ 1,339,398	$ 1,339,398	**$ -**
BALANCE	$ 4,429,651	$ 4,008,456	**$ 547,559**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 13,080,517	$ 12,665,045	**$ 10,862,559**

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Revenue and Expense Statement

LOS PENASQUITOS CANYON PRESERVE 10582

	FY 2005 BUDGET*	FY 2006 BUDGET*	**FY 2007 BUDGET**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 54,936	$ 56,147	**$ 56,147**
Prior Year Reserve for Encumbrances/Advance to Central Garage	60,993	69,250	**-**
TOTAL BALANCE	$ 115,929	$ 125,397	**$ 56,147**
REVENUE			
Concession Leases	$ 6,000	$ 6,000	**$ 6,000**
Fines, Forfeitures and Penalties	-	-	**-**
Transfer from Environmental Growth Fund (105051)	25,000	55,000	**55,000**
Transfer from Other Funds	115,000	115,000	**115,000**
TOTAL OPERATING REVENUE	$ 146,000	$ 176,000	**$ 176,000**
TOTAL BALANCE AND REVENUE	$ 261,929	$ 301,397	**$ 232,147**
EXPENSE			
Personnel Expense	$ 147,413	$ 158,673	**$ 160,365**
Non-Personnel Expense	47,063	49,308	**53,501**
Prior Year Expenditures	-	-	**-**
TOTAL OPERATING EXPENSE	$ 194,476	$ 207,981	**$ 213,866**
RESERVE	$ 60,993	$ 69,250	**$ -**
BALANCE	$ 6,460	$ 24,166	**$ 18,281**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 261,929	$ 301,397	**$ 232,147**

*At the time of publication, audited financial statements for Fiscal Year 2005 were not available. Therefore, the Fiscal Years 2005 and 2006 columns reflect final budget amounts from the Fiscal Year 2005 and 2006 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Revenue & Expense Statement

PETCO PARK FUND 102214

	FY 2005 BUDGET *	FY 2006 BUDGET *	**FY 2007 BUDGET**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 9,011,853	$ 4,610,253	**$ 2,389,338**
Reserve from Prior Year	7,520,345	7,520,345	**7,520,345**
TOTAL BALANCE	$ 16,532,198	$ 12,130,598	**$ 9,909,683**
REVENUE			
Transfer from Transient Occupancy Tax Fund	$ 9,441,943	$ 15,629,197	**$ 19,269,265**
Padres Rental Payment	391,781	500,000	**250,000**
Special Event Revenues	240,000	400,000	**400,000**
Reimbursement from Padres for Police Costs	140,000	190,000	**190,000**
Interest Earnings	511,918	404,205	**561,734**
TOTAL OPERATING REVENUE	$ 10,725,642	$ 17,123,402	**$ 20,670,999**
TOTAL BALANCE AND REVENUE	$ 27,257,840	$ 29,254,000	**$ 30,580,682**
EXPENSE			
Financing Payment	$ 8,737,184	$ 15,040,275	**$ 15,038,338**
Administrative and Project Costs	339,112	361,017	**534,997**
Operations and Maintenance	3,337,182	2,753,025	**3,764,000**
Police Services	900,000	1,190,000	**1,800,000**
Landscaping Contract	80,000	-	**58,000**
Prior Year Reserve Expenditures	-	-	**-**
TOTAL OPERATING EXPENSE	$ 13,393,478	$ 19,344,317	**$ 21,195,335**
RESERVE			
Reserve for Rate Stabilization	$ 7,520,345	$ 7,520,345	**$ 7,520,345**
Encumbrance	-	-	**-**
TOTAL RESERVE	$ 7,520,345	$ 7,520,345	**$ 7,520,345**
BALANCE	$ 6,344,017	$ 2,389,338	**$ 1,865,002**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 19,737,495	$ 21,733,655	**$ 23,060,337**

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Revenue and Expense Statement

FACILITIES FINANCING FUND 10250

	FY 2005 BUDGET*	FY 2006 BUDGET*	**FY 2007 BUDGET**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 123,130	$ 253,228	**$ 282,920**
Reserve from Prior Year	-	-	**-**
TOTAL BALANCE	$ 123,130	$ 253,228	**$ 282,920**
REVENUE			
Facilities Benefit Assessments and Development Impact Fees	$ 1,625,010	$ 1,627,762	**$ 1,843,912**
Interest on Investments	6,400	13,600	**13,000**
Miscellaneous Revenue	2,800	2,200	**2,000**
Sales Tax Allocation	35,000	35,000	**-**
Services Rendered to Others	325,559	318,959	**306,803**
TransNet Revenue	126,263	126,263	**126,263**
TOTAL OPERATING REVENUE	$ 2,121,032	$ 2,123,784	**$ 2,291,978**
TOTAL BALANCE AND REVENUE	$ 2,244,162	$ 2,377,012	**$ 2,574,898**
EXPENSE			
Non-Personnel Expense	$ 896,891	$ 900,448	**$ 912,505**
Personnel Expense	1,347,271	1,476,564	**1,662,393**
TOTAL OPERATING EXPENSE	$ 2,244,162	$ 2,377,012	**$ 2,574,898**
RESERVE	$ -	$ -	**$ -**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 2,244,162	$ 2,377,012	**$ 2,574,898**

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Revenue and Expense Statement

POLICE DECENTRALIZATION FUND 10355

	FY 2005 BUDGET**	FY 2006 BUDGET**	**FY 2007 BUDGET**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 1,750,548	$ 67,510	**$ 1,249,225**
Reserve from Prior Year	-	-	**-**
TOTAL BALANCE	$ 1,750,548	$ 67,510	**$ 1,249,225**
REVENUE			
Transfer from Transient Occupancy Tax Fund	$ -	$ -	**$ -**
Transfer from General Fund - Sales Tax*	9,445,982	8,918,861	**9,060,507**
Interest on Investments	-	-	**-**
TOTAL OPERATING REVENUE	$ 9,445,982	$ 8,918,861	**$ 9,060,507**
TOTAL BALANCE AND REVENUE	$ 11,196,530	$ 8,986,371	**$ 10,309,732**
EXPENSE			
Fund Administration	$ 157,514	$ 208,786	**$ 208,394**
Decentralization Bond Debt Service	2,411,351	-	**-**
New County Jail Operational Expense	5,222,553	5,222,553	**5,222,553**
New County Jail Per Diem for Female Misdemeanants	865,092	908,385	**953,823**
New County Jail Per Diem for Male Misdemeanants	2,472,510	2,596,099	**2,725,893**
TOTAL OPERATING EXPENSE	$ 11,129,020	$ 8,935,823	**$ 9,110,663**
RESERVE	$ -	$ -	**$ -**
BALANCE	$ 67,510	$ 50,548	**$ 1,199,069**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 11,196,530	$ 8,986,371	**$ 10,309,732**

* Beginning in Fiscal Year 2007, all Sales Tax revenue is budgeted in the General Fund due to transparancy.

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Revenue and Expense Statement

SEIZED & FORFEITED ASSETS FUNDS 10118, 10119, 10143, 10144

	FY 2005 BUDGET*	FY 2006 BUDGET*	**FY 2007 BUDGET**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 590,041	$ 429,905	**$ 2,501,577**
Reserve from Prior Year	259,864	-	**-**
TOTAL BALANCE	$ 849,905	$ 429,905	**$ 2,501,577**
REVENUE			
Transfer from Transient Occupancy Tax Fund	$ -	$ -	**$ -**
Seized and Forfeited Assets	800,000	800,000	**800,000**
Proceeds of Sale of Helicopters [1]	-	-	**1,740,000**
TOTAL OPERATING REVENUE	$ 800,000	$ 800,000	**$ 2,540,000**
TOTAL BALANCE AND REVENUE	$ 1,649,905	$ 1,229,905	**$ 5,041,577**
EXPENSE			
Elementary School Safety Program	$ 20,000	$ 20,000	**$ 20,000**
Helicopter Unit Operations [2]	1,095,000	1,098,348	**1,139,982**
Sales Tax and First Lease Payment New Helicopters [3]	-	-	**1,823,300**
Sports Training Academic Recreation Program	105,000	105,000	**105,000**
Prior Year Expenditures			
TOTAL OPERATING EXPENSE	$ 1,220,000	$ 1,223,348	**$ 3,088,282**
RESERVE	$ -	$ -	**$ -**
BALANCE	$ 429,905	$ 6,557	**$ 1,953,295**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 1,649,905	$ 1,229,905	**$ 5,041,577**

[1] Existing Helicopter fleet was appraised at $1.7 million. This amount will be used to pay for the sales tax and part of the first lease payment of the new Helicopter fleet.

[2] Change due to an increase/decrease in Non-Discretionary Accounts.

[3] Per the City Council's action authorizing to use Fiscal Year 2007 Seized Assets money to fund the sales tax payment and the first lease payment of the New Police Helicopters.

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Revenue and Expense Statement

UNLICENSED DRIVER VEHICLE IMPOUND FEES 18684

	FY 2005 BUDGET*	FY 2006 BUDGET*	**FY 2007 BUDGET**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 1,302,084	$ 1,185,182	**$ 321,528**
Reserve from Prior Year	3,098	-	**-**
TOTAL BALANCE	$ 1,305,182	$ 1,185,182	**$ 321,528**
REVENUE			
Unlicensed Driver Impound Fees	$ 1,165,000	$ 1,165,000	**$ 1,165,000**
Interest on Investments	35,000	35,000	**35,000**
TOTAL OPERATING REVENUE	$ 1,200,000	$ 1,200,000	**$ 1,200,000**
TOTAL BALANCE AND REVENUE	$ 2,505,182	$ 2,385,182	**$ 1,521,528**
EXPENSE			
Personnel	$ 730,000	$ 763,179	**$ 797,904**
Supplies and Services	430,000	430,000	**109,000**
Transfer to Other Funds-General Fund	-	-	**321,000**
Equipment	160,000	160,000	**160,000**
TOTAL OPERATING EXPENSE	$ 1,320,000	$ 1,353,179	**$ 1,387,904**
RESERVE	$ -	$ -	**$ -**
BALANCE	$ 1,185,182	$ 1,032,003	**$ 133,624**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 2,505,182	$ 2,385,182	**$ 1,521,528**

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Revenue and Expense Statement

QUALCOMM STADIUM FUND 10330

	FY 2005 BUDGET*	FY 2006 BUDGET*	FY 2007 BUDGET
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 541,990	$ 3,408,122	**$ 644,004**
Prior Year Reserves	716,042	-	**-**
TOTAL BALANCE	$ 1,258,032	$ 3,408,122	**$ 644,004**
REVENUE			
Aztecs	$ 201,000	$ 300,000	**$ 418,700**
Chargers	6,675,737	2,502,000	**2,485,800**
Interest	35,000	35,000	**35,000**
Midway/Sports Arena Leases	3,223,545	3,320,251	**3,419,859**
Other Operating Revenue	274,000	305,800	**373,300**
Special Events	2,822,000	3,077,000	**3,448,350**
Transfer from Other Funds	6,000,000	3,000,000	**5,500,000**
TOTAL REVENUE	$ 19,231,282	$ 12,540,051	**$ 15,681,009**
TOTAL BALANCE AND REVENUE	$ 20,489,314	$ 15,948,173	**$ 16,325,013**
EXPENSE			
TOTAL CAPITAL IMPROVEMENTS PROGRAM (CIP)			
CIP Expenditures	$ 500,000	$ 750,000	**$ 750,000**
CIP Expenditures of Prior Year Appropriations	-	-	**-**
TOTAL CIP EXPENSE	$ 500,000	$ 750,000	**$ 750,000**
OPERATING EXPENSE			
Bond Debt and Interest Payment	$ 5,771,703	$ 5,773,503	**$ 5,769,248**
Chargers Rent Rebate	6,000,000	-	**-**
General Government Expense	183,491	183,491	**183,491**
Operating Expense	7,388,566	8,170,610	**9,290,269**
TOTAL OPERATING EXPENSE	$ 19,343,760	$ 14,127,604	**$ 15,243,008**
TOTAL CIP AND OPERATING EXPENSE	$ 19,843,760	$ 14,877,604	**$ 15,993,008**
RESERVE			
Reserve for Encumbrances	$ -	$ -	**$ -**
TOTAL RESERVE	$ -	$ -	**$ -**
BALANCE	$ 645,554	$ 1,070,569	**$ 332,005**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 20,489,314	$ 15,948,173	**$ 16,325,013**

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Revenue and Expense Statement

REGIONAL PARK IMPROVEMENTS FUND 10518*

	FY 2005 BUDGET**	FY 2006 BUDGET**	**FY 2007 BUDGET**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ -	$ -	**$ -**
Reserve from Prior Year	-	-	**-**
TOTAL BALANCE	$ -	$ -	**$ -**
REVENUE			
Transfer from General Fund - Mission Bay Park's Rents	$ -	$ -	**$ 1,097,595**
TOTAL OPERATING REVENUE	-	-	**1,097,595**
TOTAL BALANCE AND REVENUE	$ -	$ -	**$ 1,097,595**
EXPENSE			
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
CIP Expenditures	$ -	$ -	**$ 1,097,595**
TOTAL CIP EXPENSE	$ -	$ -	**$ 1,097,595**
RESERVE	$ -	$ -	**$ -**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ -	$ -	**$ 1,097,595**

*The Regional Park Improvements Fund was set up due to the reinstatement of the Mission Bay Ordinance. The Ordinance was waived in Fiscal Years 2005 and 2006 and requires that one-half of all revenue from Mission Bay rents and concessions in excess of $20 million is to be allocated to the Mission Bay Improvements Fund and the Regional Park Improvement Fund.

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Revenue and Expense Statement

EMERGENCY MEDICAL SERVICES FUND 10246

	FY 2005 BUDGET*	FY 2006 BUDGET*	**FY 2007 BUDGET**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 1,142,899	$ 1,353,532	**$ 364,550**
Reserve from Prior Year	500,000	500,000	**500,000**
TOTAL BALANCE	$ 1,642,899	$ 1,853,532	**$ 864,550**
REVENUE			
FY 2003 SDMSE, LLC Profit	$ 500,000	$ 220,000	**$ 220,000**
Reimbursements from Fire-Rescue General Fund	-	496,725	**496,725**
Reimbursements from General Fund EMS/Public Safety	1,155,000	1,305,719	**1,305,719**
San Diego Medical Services Enterprise, LLC Fees	9,091,052	6,115,709	**6,115,709**
TOTAL OPERATING REVENUE	$ 10,746,052	$ 8,138,153	**$ 8,138,153**
TOTAL BALANCE AND REVENUE	$ 12,388,951	$ 9,991,685	**$ 9,002,703**
EXPENSE			
Emergency Medical Services Communications	$ 67,180	$ 54,944	**$ 8,345,244**
Emergency Medical Services Operations	10,468,239	8,111,974	**54,944**
TOTAL OPERATING EXPENSE	$ 10,535,419	$ 8,166,918	**$ 8,400,188**
RESERVE	$ 500,000	$ 500,000	**$ 500,000**
BALANCE	$ 1,353,532	$ 1,324,767	**$ 102,515**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 12,388,951	$ 9,991,685	**$ 9,002,703**

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Revenue and Expense Statement

FIRE AND LIFEGUARD FACILITIES FUND 10253

	FY 2005 BUDGET**	FY 2006 BUDGET**	**FY 2007 BUDGET**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 3,000,766	$ 1,668,603	**$ 154,531**
TOTAL BALANCE	$ 3,000,766	$ 1,668,603	**$ 154,531**
REVENUE			
Transfer from General Fund - Safety Sales Tax*	$ 2,046,600	$ 896,408	**$ 1,385,039**
Transfer from General Fund - Safety Sales Tax*	750,000	750,000	**244,419**
TOTAL OPERATING REVENUE	$ 2,796,600	$ 1,646,408	**$ 1,629,458**
TOTAL BALANCE AND REVENUE	$ 5,797,366	$ 3,315,011	**$ 1,783,989**
EXPENSE			
Administrative Services	$ 107,063	$ 101,963	**$ 73,677**
Lease Payments	1,646,408	1,646,408	**1,629,458**
TOTAL OPERATING EXPENSE	$ 1,753,471	$ 1,748,371	**$ 1,703,135**
RESERVE	$ -	$ -	**$ -**
BALANCE	$ 4,043,895	$ 1,566,640	**$ 80,854**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 5,797,366	$ 3,315,011	**$ 1,783,989**

* Beginning in Fiscal Year 2007, all Safety Sales Tax revenue is budgeted in the General Fund due to transparency.

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Revenue and Expense Statement

TRANSIENT OCCUPANCY TAX FUND 10220

	FY 2005 BUDGET*	FY 2006 BUDGET*	**FY 2007 BUDGET**
BEGINNING BALANCE AND RESERVE			
Prior Year Reserve for Encumbrances	$ -	$ -	**$ 5,515,777**
TOTAL BALANCE	$ -	$ -	**$ 5,515,777**
REVENUE			
Grants and Other Revenue	$ -	$ -	**$ 112,997**
Sales Tax Allocation [1]	39,951,873	42,851,052	**-**
Transfer from General Fund [1]	-	-	**4,731,181**
Transient Occupancy Tax	57,074,104	61,215,789	**66,238,724**
TOTAL REVENUE	$ 97,025,977	$ 104,066,841	**$ 71,082,902**
TOTAL BALANCE AND REVENUE	$ 97,025,977	$ 104,066,841	**$ 76,598,679**
EXPENSE			
Operating Expense	$ 31,281,091	$ 20,795,616	**$ 21,314,934**
Transfer to Balboa/Mission Bay Improvement Funds	6,815,563	7,271,298	**6,948,990**
Transfer to Convention Center Complex Fund	9,652,649	9,721,006	**9,541,886**
Transfer to General Fund [1]	25,120,769	39,178,472	**69,109**
Transfer to Major Events Revolving Fund	280,134	300,000	**-**
Transfer to New Convention Facility Fund	4,564,172	4,039,198	**4,339,198**
Transfer to PETCO Park Fund	9,441,943	15,629,197	**19,269,265**
Transfer to Public Art Fund	60,129	52,882	**30,000**
Transfer to QUALCOMM Stadium Fund	6,000,000	3,000,000	**5,500,000**
Transfer to Trolley Extension Reserve Fund	3,809,527	4,079,172	**4,079,172**
TOTAL OPERATING EXPENSE	$ 97,025,977	$ 104,066,841	**$ 71,092,554**
RESERVE	$ -	$ -	**$ 5,506,125**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 97,025,977	$ 104,066,841	**$ 76,598,679**

[1] All sales tax is now budgeted directly in the General Fund. Instead, additional support to Special Promotional Programs is budgeted as a transfer from the General Fund. In addition, the transfer back to the General Fund has been reduced.

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Revenue and Expense Statement

STROM DRAIN FUND 10508

	FY 2005 BUDGET*	FY 2006 BUDGET*	**FY 2007 BUDGET**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ -	$ -	**$ -**
Reserve from Prior Year	-	-	**-**
TOTAL BALANCE	$ -	$ -	**$ -**
REVENUE			
Storm Drain Fee	$ 6,046,746	$ 6,046,746	**$ 6,046,746**
TOTAL REVENUE	$ 6,046,746	$ 6,046,746	**$ 6,046,746**
TOTAL BALANCE AND REVENUE	$ 6,046,746	$ 6,046,746	**$ 6,046,746**
OPERATING EXPENSE			
Administration	$ 41,361	$ 42,264	**$ 23,466**
Street Division	5,042,385	4,988,967	**4,991,513**
National Polluiton Discharge System	403,186	453,186	**471,984**
Transfer to Public Liability Claims Fund	500,000	500,000	**500,000**
Water Department	59,814	62,329	**59,783**
TOTAL OPERATING EXPENSE	$ 6,046,746	$ 6,046,746	**$ 6,046,746**
TOTAL EXPENSE	$ 6,046,746	$ 6,046,746	**$ 6,046,746**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 6,046,746	$ 6,046,746	**$ 6,046,746**

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REVENUE AND EXPENSE STATEMENT

TRANSNET (1/2 % SALES TAX) FUND 30300

	FY 2005 BUDGET*	FY 2006 BUDGET*	**FY 2007 BUDGET**
REVENUE			
Commercial Paper Proceeds	$ 19,622,151	$ 28,388,825	**$ 7,115,000**
Interest Earnings	-	-	**-**
Miscellaneous Revenue	2,016,705	582,652	**13,000**
TransNet Sales Tax	29,341,467	30,782,249	**32,013,539**
Facilities Benefit Assessment Reimbursement to TransNet	-	-	**3,186,000**
TOTAL REVENUE	$ 50,980,323	$ 59,753,726	**$ 42,327,539**
TOTAL REVENUE AND BALANCE	$ 50,980,323	$ 59,753,726	**$ 42,327,539**
EXPENSE			
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
CIP Debt Service Expenditures	$ 9,826,237	$ 10,852,031	**$ 13,574,555**
CIP Expenditures	5,367,420	4,545,099	**5,670,213**
Commercial Paper Funded CIP	19,622,151	28,388,825	**7,115,000**
TOTAL CIP EXPENSE	$ 34,815,808	$ 43,785,955	**$ 26,359,768**
OPERATING EXPENSE			
Administration - Auditor and Comptroller	$ 153,090	$ 159,214	**$ 159,214**
Administration - Financial Management	37,949	39,467	**39,467**
Development Services	548,550	493,695	**493,695**
Engineering and Capital Projects	3,111,280	2,992,618	**2,992,618**
Equal Opportunity Contracting Program	84,884	88,275	**88,275**
Street Division	10,751,034	10,751,034	**10,751,034**
Information Technology and Communication	86,809	-	**-**
Neighborhood Code Compliance	300,000	300,000	**300,000**
Park and Recreation	-	-	**-**
Planning/Facilities Financing	126,263	126,263	**126,263**
Planning/Long Range Planning	964,525	1,004,205	**1,004,205**
Real Estate Assets	-	13,000	**13,000**
TOTAL OPERATING EXPENSE	$ 16,164,384	$ 15,967,771	**$ 15,967,771**
TOTAL CIP AND OPERATING EXPENSE	$ 50,980,192	$ 59,753,726	**$ 42,327,539**
BALANCE	$ 131	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 50,980,323	$ 59,753,726	**$ 42,327,539**

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Revenue and Expense Statement

TROLLEY EXTENSION RESERVE FUND 10226

	FY 2005 BUDGET *	FY 2006 BUDGET *	**FY 2007 BUDGET**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 2,094,294	$ 2,130,456	**$ 2,106,200**
Reserve from Prior Year	-	-	**-**
TOTAL BALANCE	$ 2,094,294	$ 2,130,456	**$ 2,106,200**
REVENUE			
Transfer from Transient Occupancy Tax Fund	$ 3,809,527	$ 4,079,172	**$ 4,079,172**
Other Fund Transfers/Contributions	-	-	**-**
Interest on Investments	-	-	**-**
TOTAL OPERATING REVENUE	$ 3,809,527	$ 4,079,172	**$ 4,079,172**
TOTAL BALANCE AND REVENUE	$ 5,903,821	$ 6,209,628	**$ 6,185,372**
EXPENSE			
Trustee Fees	$ 4,175	$ 4,175	**$ 4,200**
Annual Audit	4,631	4,631	**6,200**
Bayside Debt Service	2,920,378	2,926,923	**2,929,483**
Old Town Debt Service	889,149	1,152,249	**1,154,949**
Administration	15,191	15,191	**15,200**
Transfer to Other Funds	-	-	**-**
Prior Year Expenditures	3,095	3,095	**3,900**
TOTAL OPERATING EXPENSE	$ 3,836,619	$ 4,106,264	**$ 4,113,931**
RESERVE	$ -	$ -	**$ -**
BALANCE	$ 2,067,202	$ 2,103,364	**$ 2,071,441**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 5,903,821	$ 6,209,628	**$ 6,185,372**

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Revenue and Expense Statement

DEVELOPMENT SERVICES ENTERPRISE FUND 41300

	FY 2005 BUDGET*	FY 2006 BUDGET*	FY 2007 BUDGET
REVENUE AND EXPENSE STATEMENT			
Balance From Prior Year	$ 5,169,482	$ 7,889,224	**$ 3,392,946**
Prior Year Encumbrance	$ 420,724	$ 50,000	**$ 50,000**
Information Technology Reserve	$ 1,200,000	$ 1,200,000	**$ 1,200,000**
Development Services Office Space Reserve	$ -	$ 1,300,000	**$ 1,300,000**
TOTAL BALANCE	$ 6,790,206	$ 10,439,224	**$ 5,942,946**
Affordable Housing Expedite Program	$ -	$ 646,076	**$ 492,848**
Building Plan Check Fees	$ 12,456,070	$ 11,873,889	**$ 12,148,542**
Commercial, Multi-Family & Industrial Building Permits	$ 4,022,784	$ 3,191,753	**$ 3,983,692**
Deposit Accounts	$ 19,586,990	$ 17,748,654	**$ 16,958,007**
Engineering Permits	$ 344,460	$ 904,156	**$ 989,451**
Fire Plan Check and Inspection	$ 1,974,271	$ 4,237,867	**$ 4,310,442**
Interest - Revenue from Money & Property	$ 530,000	$ 427,249	**$ 1,079,421**
Land Development Review Fees	$ 5,207,648	$ 5,796,491	**$ 3,277,188**
Mechanical, Plumbing & Electrical Permits	$ 7,186,219	$ 6,626,341	**$ 6,945,420**
Miscellaneous Building Permits	$ 1,069,758	$ 6,607,151	**$ 6,528,667**
Other Revenues	$ 511,757	$ 696,263	**$ 561,525**
Reimbursement for Transnet	$ 548,550	$ 493,696	**$ 463,695**
Single Family/Duplex Permits	$ 3,295,720	$ 3,653,048	**$ 3,812,954**
Water & Sewer Projects Reimbursement	$ 2,653,390	$ 332,117	**$ 378,539**
Zoning & Sign Permits	$ 598,324	$ 571,663	**$ 609,766**
Decrease (increase) in Work in Progress Liability	$ -	$ -	**$ -**
Decrease (increase) in Subdivision Account Liability	$ -	$ -	**$ -**
TOTAL OPERATING REVENUE	$ 59,985,941	$ 63,806,414	**$ 62,540,157**
TOTAL BALANCE AND REVENUE	$ 66,776,147	$ 74,245,638	**$ 68,483,103**
EXPENSE			
Non-Personnel Expense	$ 10,828,975	$ 10,524,866	**$ 10,967,063**
Personnel Expense	$ 48,408,426	$ 48,313,049	**$ 50,362,301**
Workload Stabilization Contingency	$ -	$ 3,548,958	**$ -**
Prior Year Expenditures	$ 420,724	$ 50,000	**$ 50,000**
TOTAL OPERATING EXPENSE	$ 59,658,125	$ 62,436,873	**$ 61,379,364**
RESERVES			
Reserve for Encumbrance	$ 50,000	$ 50,000	**$ 50,000**
Information Technology Reserve	$ 1,200,000	$ 1,200,000	**$ 1,200,000**
Development Services Office Space Reserve	$ -	$ 1,300,000	**$ 1,300,000**
TOTAL RESERVE	$ 1,250,000	$ 2,550,000	**$ 2,550,000**
BALANCE	$ 5,868,022	$ 9,258,765	**$ 4,553,739**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 66,776,147	$ 74,245,638	**$ 68,483,103**

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Revenue and Expense Statement

RECYCLING FUND 41211

	FY 2005 BUDGET*	FY 2006 BUDGET*	**FY 2007 BUDGET**
BEGINNING BALANCE AND RESERVE			
Funds Designated for Future Requirements	$ 8,182,796	$ 6,469,941	**$ 4,932,823**
TOTAL BALANCE	$ 8,182,796	$ 6,469,941	**$ 4,932,823**
REVENUE			
Curbside Recycling Revenue	$ 2,100,000	$ 2,400,000	**$ 2,850,000**
Facility Franchise Fee Apportionment	1,700,000	2,000,000	**2,500,000**
Federal Grant	100,000	100,000	**100,000**
Interest Revenue	400,000	140,000	**140,000**
Other Revenue	53,400	65,400	**121,000**
Recycling Fees (AB 939)	11,380,000	11,480,000	**11,480,000**
SB 332 Revenues	800,000	800,000	**800,000**
State Grants	487,000	387,000	**480,503**
Transfer of Navy and Other Exempt Tonnage Subsidy from Refuse Disposal Fund	860,000	1,040,000	**1,040,000**
TOTAL REVENUE	$ 17,880,400	$ 18,412,400	**$ 19,511,503**
TOTAL BALANCE AND REVENUE	$ 26,063,196	$ 24,882,341	**$ 24,444,326**
EXPENSE			
OPERATING EXPENSE			
Collection Services Division	$ 16,495,712	$ 16,932,505	**$ 17,146,508**
Environmental Protection Division	1,353,384	1,353,499	**1,458,249**
Resource Management Division	2,199,256	2,291,455	**2,454,303**
Waste Reduction and Enforcement Division	3,240,333	3,330,001	**3,393,717**
TOTAL OPERATING EXPENSE	$ 23,288,685	$ 23,907,460	**$ 24,452,777**
RESERVE			
Funds Designated for Future Requirements	$ 2,774,511	$ 974,881	**$ -**
TOTAL RESERVE	$ 2,774,511	$ 974,881	**$ -**
BALANCE [1]	$ -	$ -	**$ (8,451)**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 26,063,196	$ 24,882,341	**$ 24,444,326**

[1] It is anticipated a proposed action requesting an increase in the Recycling Fee (AB 939) to generate sufficient revenue to balance the fund. In the event the action is not approved, Environmental Services Department will propose expenditure reductions to balance the fund.

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Revenue and Expense Statement

REFUSE DISPOSAL FUNDS 41200 & 41203

	FY 2005 BUDGET*	FY 2006 BUDGET*	**FY 2007 BUDGET**
BEGINNING BALANCE AND RESERVE			
Funds Designated for Future Requirements	$ 16,199,934	$ 15,195,243	**$ 14,185,886**
TOTAL BALANCE	$ 16,199,934	$ 15,195,243	**$ 14,185,886**
REVENUE			
Disposal Fees	$ 29,660,000	$ 29,770,000	**$ 30,975,000**
General Fund Repayment of Loan for Operations Station	960,124	1,845,196	**1,845,196**
Green Fees	1,640,000	1,640,000	**1,640,000**
Interest Revenue	1,550,000	1,025,000	**1,235,000**
Other Revenue	1,335,311	1,258,716	**1,608,453**
TOTAL REVENUE	$ 35,145,435	$ 35,538,912	**$ 37,303,649**
TOTAL BALANCE AND REVENUE	$ 51,345,369	$ 50,734,155	**$ 51,489,535**
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
Capital Improvements Program	$ 5,150,000	$ 5,067,000	**$ 6,457,000**
TOTAL CIP EXPENSE	$ 5,150,000	$ 5,067,000	**$ 6,457,000**
OPERATING EXPENSE			
Collection Services Division	$ 1,782,661	$ 1,945,544	**$ 2,380,927**
Environmental Protection Division	2,855,868	2,736,691	**2,658,021**
Landfill Closure Reserve Fund Interest Earnings	700,000	500,000	**500,000**
Refuse Disposal Division	18,187,897	17,770,927	**18,806,992**
Resource Management Division	3,759,406	3,643,638	**3,684,505**
Transfer of Navy and Other Exempt Tonnage Subsidy to Recycling Fund	860,000	1,040,000	**1,364,000**
Transfer to Landfill Closure Reserve Fund	932,000	1,932,000	**1,950,000**
Waste Reduction and Enforcement Division	5,578,675	5,536,802	**5,622,435**
TOTAL OPERATING EXPENSE	$ 34,656,507	$ 35,105,602	**$ 36,966,880**
TOTAL EXPENSE	$ 39,806,507	$ 40,172,602	**$ 43,423,880**
RESERVE			
Funds Designated for Future Requirements	$ 11,538,862	$ 10,561,553	**$ 8,065,655**
TOTAL RESERVE	$ 11,538,862	$ 10,561,553	**$ 8,065,655**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 51,345,369	$ 50,734,155	**$ 51,489,535**

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Revenue and Expense Statement

CITY AIRPORT FUND 41100

	FY 2005 BUDGET*	FY 2006 BUDGET*	**FY 2007 BUDGET**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 5,124,936	$ 2,769,924	**$ 3,810,268**
Reserve for Federal Aviation Administration	$ 850,000	$ 850,000	**$ 850,000**
Prior Year Encumbrances	$ 106,196	$ 100,000	**$ 100,000**
Prior Year Continuing Appropriations, Encumbered	$ 389,730	$ 1,100,000	**$ 1,100,000**
Prior Year Continuing Appropriations	$ 1,541,859	$ 1,541,859	**$ 1,541,859**
TOTAL BALANCE	$ 8,012,721	$ 6,361,783	**$ 7,402,127**
REVENUE			
CIP Grants	$ 714,145	$ 1,310,000	**$ -**
CIP - Annual Allocation	26,723	400,000	**-**
Fund Interest	166,327	300,000	**150,000**
Aviation Leases	536,465	959,290	**1,033,195**
Commercial Leases	2,490,979	2,079,959	**2,021,934**
Aircraft Fuel Fees	233,921	252,941	**246,920**
Parking Fees	221,319	178,800	**229,220**
Commercial Landing Fees	74,029	52,000	**79,000**
Leases - To Other City Departments	306,348	310,968	**310,968**
Miscellaneous Revenue	84,903	30,900	**29,958**
TOTAL REVENUE	$ 4,855,159	$ 5,874,858	**$ 4,101,195**
TOTAL BALANCE AND REVENUE	$ 12,867,880	$ 12,236,641	**$ 11,503,322**
EXPENSE			
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
Capital Improvements Program - Annual Allocation	$ -	$ 400,000	**$ 1,000,000**
Grant Funded Capital Improvements	391,475	1,310,000	**-**
TOTAL CIP EXPENSE	$ 391,475	$ 1,710,000	**$ 1,000,000**
OPERATING EXPENSE			
Personnel Expense	$ 1,294,638	$ 1,482,942	**$ 1,381,215**
Non-Personnel Expense	4,819,984	1,641,572	**1,758,817**
TOTAL OPERATING EXPENSE	$ 6,114,622	$ 3,124,514	**$ 3,140,032**
TOTAL CIP AND OPERATING EXPENSE	$ 6,506,097	$ 4,834,514	**$ 4,140,032**
RESERVE			
Reserve for Federal Aviation Administration [(1)]	$ 850,000	$ 850,000	**$ 850,000**
Reserve for Encumbrances	100,000	100,000	**100,000**
Continuing Appropriations Encumbered	1,100,000	1,100,000	**1,100,000**
Reserve for Continuing Appropriations - CIP	1,541,859	1,541,859	**1,541,859**
TOTAL RESERVE	$ 3,591,859	$ 3,591,859	**$ 3,591,859**
FUND BALANCE	$ 2,769,924	$ 3,810,268	**$ 3,771,431**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 12,867,880	$ 12,236,641	**$ 11,503,322**

[(1)] Funds received from the sale of Association of Retarded Citizens (ARC) property are reserved per direction from the Federal Aviation Administration.

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Revenue and Expense Statement

SEWER FUNDS 41506, 41508, & 41509

	FY 2005 BUDGET*	FY 2006 BUDGET*	FY 2007 BUDGET
BEGINNING BALANCES AND RESERVES			
Balance From 45-Day Operating Reserves	$ 26,292,687	$ 26,371,150	**$ 26,388,280**
Balance from Prior Year	-	64,764,104	**5,359,061**
Prior Year Continuing Appropriations	168,798,215	79,590,000	**108,438,587**
Prior Year Encumbrances Canceled	16,673,902	-	**-**
TOTAL BALANCES	$ 211,764,804	$ 170,725,254	**$ 140,185,928**
REVENUE			
Bond Proceeds	$ 38,257,415	$ -	**$ -**
Capacity Charges	14,665,174	16,000,198	**12,000,000**
Contributions in Aid	10,474,223	-	**5,089,566**
Electrical Cogeneration	1,067,097	1,075,860	**1,060,322**
Grants Receipts	548,030	100,000	**-**
Interest Earnings	5,851,730	5,300,000	**5,000,000**
New Sewer Connections	278,998	285,438	**200,000**
Other Revenue	7,815,593	7,497,712	**210,133**
Services Rendered to Others	4,843,006	6,899,834	**7,345,168**
Sewage Treatment Plant Services	61,059,931	56,200,286	**65,111,027**
Sewer Service Charges	222,671,826	236,835,412	**242,548,300**
SRF Proceeds	-	10,093,000	**-**
Prior Year Balance Adjustment	-	-	**-**
TOTAL REVENUE	$ 367,533,023	$ 340,287,739	**$ 338,564,516**
TOTAL BALANCES AND REVENUE	$ 579,297,827	$ 511,012,993	**$ 478,750,444**
EXPENSE			
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
CIP Expenditures	$ 107,968,525	$ 60,082,477	**$ 39,504,832**
TOTAL CIP EXPENSES	$ 107,968,525	$ 60,082,477	**$ 39,504,832**
OPERATING EXPENSES			
Debt Service	$ 84,251,793	$ 86,821,733	**$ 104,521,954**
Department Expenditures	216,352,255	223,922,855	**237,618,767**
Unallocated Reserve	-	-	**3,927,232**
TOTAL OPERATING EXPENSES	$ 300,604,048	$ 310,744,588	**$ 346,067,953**
TOTAL CIP AND OPERATING EXPENSES	$ 408,572,573	$ 370,827,065	**$ 385,572,785**
RESERVES			
45-Day Operating/Contingency Reserves	$ 26,371,150	$ 26,388,280	**$ 28,362,787**
Reserve for Cont. Appropriations & Encumbrances	74,590,000	103,438,587	**31,099,847**
Continuing Appropriations Pending Release	-	-	**-**
Phase Funded CIP Projects	-	-	**300,000**
Emergency Bond Reserve	5,000,000	5,000,000	**5,000,000**
TOTAL RESERVES	$ 105,961,150	$ 134,826,867	**$ 64,762,634**
BALANCE	$ 64,764,104	$ 5,359,061	**$ 28,415,025**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 579,297,827	$ 511,012,993	**$ 450,335,419**

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Revenue and Expense Statement

GOLF COURSE ENTERPRISE FUND 41400

	FY 2005 BUDGET*	FY 2006 BUDGET*	FY 2007 FINAL
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year [1]	$ 6,186,074	$ 6,630,163	**$ 5,481,511**
Contingency Reserve - Prior Year	938,066	1,032,046	**1,388,486**
Operating Encumbrance - Prior Year	698,534	869,730	**1,146,941**
Reserve for Continuing Appropriations	2,579,837	4,218,276	**7,340,378**
TOTAL BALANCE	$ 10,402,511	$ 12,750,215	**$ 15,357,316**
REVENUE			
Concessions	$ 1,045,845	$ 1,177,000	**$ 1,177,000**
Golf Cart Rental	81,600	130,000	**130,000**
Golf Driving Range	336,600	310,000	**310,000**
Golf Fees	10,059,929	10,200,000	**10,200,000**
Miscellaneous Revenue	-	-	**175,000**
Interest	215,900	175,000	**175,000**
Miscellaneous Revenue	-	-	**-**
TOTAL REVENUE	$ 11,739,874	$ 11,992,000	**$ 12,167,000**
TOTAL BALANCE AND REVENUE	$ 22,142,385	$ 24,742,215	**$ 27,524,316**
EXPENSE			
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
CIP Expenditures [2]	$ 3,200,000	$ 3,700,000	**$ -**
TOTAL CIP EXPENSE	$ 3,200,000	$ 3,700,000	**$ -**
OPERATING EXPENSE			
Operating Expenses	$ 8,614,633	$ 9,453,844	**$ 10,082,458**
Prior Year Expense	698,534	869,730	**1,146,941**
Land Use Payment	1,711,619	1,621,792	**1,607,566**
TOTAL OPERATING EXPENSE	$ 11,024,786	$ 11,945,366	**$ 12,836,965**
TOTAL CIP AND OPERATING EXPENSE	$ 14,224,786	$ 15,645,366	**$ 12,836,965**
RESERVE			
Contingency Reserve [3]	$ 1,102,479	$ 1,477,564	**$ 1,540,436**
Reserve for Continuing Appropriations	2,579,837	4,218,276	**7,340,378**
TOTAL RESERVE	$ 3,682,316	$ 5,695,840	**$ 8,880,814**
TOTAL RESERVE	$ 3,682,316	$ 5,695,840	**$ 8,880,814**
BALANCE	$ 4,235,283	$ 3,401,009	**$ 5,806,537**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 22,142,385	$ 24,742,215	**$ 27,524,316**

(1) Balance available to be used for Capital Improvements Program Projects, including implementing new Balboa Park Golf Course Master Plan and Torrey Pines Clubhouse Replacement.

(2) Fiscal Year 2007 Capital Improvement Program projects include: Balboa Park Golf Course - Clubhouse Roof Replacement ($100,000); Torrey Pines Golf Course - Existing Clubhouse Maintenance Improvements ($400,000); Mission Bay Golf Course - New Irrigation System ($100,000); Mission Bay Golf Course - Existing Building Improvements ($150,000); Mission Bay Golf Course and Practice Center - New Landscaping ($100,000); Mission Bay Golf Course - New Practice Area Upgrade ($200,000).

(3) Operating Contingency Reserve is 12% of operating expenses.

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Revenue and Expense Statement

WATER DEPARTMENT FUND 41500

	FY 2005 BUDGET*	FY 2006 BUDGET*	FY 2007 BUDGET
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 47,761,030	$ 56,901,160	**$ 18,989,387**
Prior Year Continuing Appropriations	94,131,324	64,111,000	**-**
Prior Year Encumbrances Cancelled	2,500,000	2,000,000	**2,000,000**
Reserve Balance	38,216,746	38,739,411	**41,721,321**
TOTAL BALANCE	$ 182,609,100	$ 161,751,571	**$ 62,710,708**
REVENUE			
Capacity Charges	$ 16,916,000	$ 16,574,000	**$ 12,457,000**
Contributions in Aid	175,000	675,000	**75,000**
Damages Recovered	290,200	290,200	**290,200**
Financing Proceeds	66,074,570	-	**37,307,762**
Grant Receipts	4,372,495	5,782,828	**4,110,000**
Interest Earnings	4,532,000	2,532,000	**3,032,000**
Lakes Recreation	1,402,600	1,454,300	**1,839,800**
Land and Building Rentals	3,871,032	4,121,333	**4,252,382**
New Water Services	2,100,000	2,100,000	**2,402,400**
Other Revenue	379,685	322,615	**379,883**
Reclaimed Water	3,279,000	3,513,700	**4,012,261**
Reimbursement from Capital Outlay Fund	114,700	3,157,700	**100,000**
Sale of Discarded Materials	14,000	14,000	**14,000**
Sale of Water [1]	243,698,739	261,391,273	**277,875,129**
Service Charges	509,000	600,000	**1,375,000**
Services Rendered to Others	7,723,195	10,170,391	**10,302,589**
TOTAL OPERATING REVENUE	$ 355,452,216	$ 312,699,340	**$ 359,825,406**
TOTAL BALANCE AND REVENUE	$ 538,061,316	$ 474,450,911	**$ 422,536,114**
EXPENSE			
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
CIP Expenditures/Budget	$ 57,563,517	$ 11,440,376	**$ 31,052,107**
TOTAL CIP EXPENSE	$ 57,563,517	$ 11,440,376	**$ 31,052,107**
OPERATING EXPENSE			
Assurance Fund	$ -	$ 3,050,000	**$ 3,900,000**
Debt Service	34,861,458	32,861,458	**37,708,439**
Department Expenditures/Encumbrances	132,794,692	140,984,393	**142,948,237**
SRF Loan Expense	112,500	1,375,922	**1,375,922**
Transfers to Other Funds	4,489,216	3,414,000	**3,414,000**
Unallocated Reserve	2,539,000	1,320,000	**1,320,000**
Water Purchases (Commodity)	83,257,000	84,216,573	**90,936,000**
Water Purchases (Fixed Charges)	25,824,000	25,831,388	**28,362,000**
TOTAL OPERATING EXPENSE	$ 283,877,866	$ 293,053,734	**$ 309,964,598**
TOTAL CIP AND OPERATING EXPENSE	$ 341,441,383	$ 304,494,110	**$ 341,016,705**
RESERVES			
Capital Reserve	$ 5,000,000	$ 5,000,000	**$ 5,000,000**
Change in Financing and Grant Related Proceeds	$ (21,039,599)	$ 12,089,899	**$ (272,788)**
Expenditures of Prior Year Enc. & Cont. Approp.	$ 94,131,324	$ 64,111,000	**$ -**
Operating Reserve	$ 17,174,551	$ 18,049,799	**$ 18,338,225**
Phase Funded	$ 55,752,351	$ 45,885,414	**$ 22,244,696**
Rate Stabilization Fund	$ 10,500,000	$ 10,500,000	**$ 10,500,000**
Secondary Purchase Reserve	$ 6,544,860	$ 6,602,878	**$ 7,157,880**
Reserve for SRF Loan	$ -	$ -	**$ 1,375,922**
TOTAL RESERVES	$ 168,063,487	$ 162,238,990	**$ 64,343,935**
BALANCE	$ 28,556,446	$ 7,717,811	**$ 17,175,474**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 538,061,316	$ 474,450,911	**$ 422,536,114**

[1] Sale of water reflects change from cash to accrual accounting.

*At the time of publication, audited financial statements for Fiscal Year 2005 were not available. Therefore, the Fiscal Years 2005 and 2006 columns reflect final budget amounts from the Fiscal Year 2005 and 2006 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Revenue and Expense Statement

ENGINEERING AND CAPITAL PROJECTS - WATER/WASTEWATER FUND 50050

	FY 2005 BUDGET*	FY 2006 BUDGET*	**FY 2007 BUDGET**
BEGINNING BALANCES AND RESERVES			
Balance from Prior Year	$0	$0	**$0**
Prior Year Encumbrances	-	-	**-**
TOTAL BALANCES AND RESERVES	$0	$0	**$0**
REVENUE			
Water Department Reimbursement	$ 6,568,987	$ 6,602,376	**$ 5,572,436**
Metropolitan Wastewater Department Reimbursement	23,213,040	23,285,235	**19,857,451**
TOTAL OPERATING REVENUE	$ 29,782,027	$ 29,887,611	**$ 25,429,887**
TOTAL BALANCE AND REVENUE	$ 29,782,027	$ 29,887,611	**$ 25,429,887**
OPERATING EXPENSE			
Administrative Support to Water/CIP Design	$ 2,167,408	$ 2,255,351	**$ 2,118,677**
Administrative Support to Water/CIP Field Eng.	3,467,565	3,436,980	**2,641,831**
Administrative Support to Wastewater/CIP Design	12,636,337	12,096,388	**11,262,124**
Administrative Support to Wastewater/CIP Field Eng.	5,283,960	5,192,828	**3,994,401**
Administration to Water/Wastewater Design	6,226,757	6,906,064	**5,412,854**
TOTAL OPERATING EXPENSE	$ 29,782,027	$ 29,887,611	**$ 25,429,887**
RESERVE	$ -	$ -	**$ -**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 29,782,027	$ 29,887,611	**$ 25,429,887**

*At the time of publication, audited financial statements for Fiscal Year 2005 were not available. Therefore, the Fiscal Years 2005 and 2006 columns reflect final budget amounts from the Fiscal Year 2006 and 2006 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Revenue and Expense Statement

CENTRAL STORES INTERNAL SERVICE FUND 50010

	FY 2005 BUDGET*	FY 2006 BUDGET*	**FY 2007 BUDGET**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 1,592,840	$ 1,643,911	**$ 1,117,105**
TOTAL BALANCE	$ 1,592,840	$ 1,643,911	**$ 1,117,105**
REVENUE			
Administrative Services to Publishing Services	$ 10,000	$ -	**$ -**
Interoffice Mail Delivery	288,301	329,011	**329,011**
Reimbursed Material	17,287,636	17,337,636	**17,337,636**
Reimbursed Material Surcharge	1,523,398	1,525,712	**1,525,712**
Surplus Property Sales	25,000	30,000	**30,000**
Surplus Property Surcharge	70,000	75,000	**75,000**
TOTAL OPERATING REVENUE	$ 19,204,335	$ 19,297,359	**$ 19,297,359**
TOTAL BALANCE AND REVENUE	$ 20,797,175	$ 20,941,270	**$ 20,414,464**
EXPENSE			
Inventory Purchases	$ 16,967,515	$ 16,967,515	**$ 16,967,515**
Personnel and Non-Personnel Expense	2,185,749	2,300,060	**1,729,540**
TOTAL OPERATING EXPENSE	$ 19,153,264	$ 19,267,575	**$ 18,697,055**
BALANCE	$ 1,643,911	$ 1,673,695	**$ 1,717,409**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 20,797,175	$ 20,941,270	**$ 20,414,464**

*At the time of publication, audited financial statements for Fiscal Year 2005 were not available. Therefore, the Fiscal Years 2005 and 2006 columns reflect final budget amounts from the Fiscal Year 2005 and 2006 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Revenue and Expense Statement

CENTRAL GARAGE FUND 50030 AND CENTRAL GARAGE REPLACEMENT FUND 50031

	FY 2005 BUDGET*	FY 2006 BUDGET*	FY 2007 BUDGET
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year [1]	$ 33,937,212	$ 36,672,875	**$ 40,107,615**
Prior Year Encumbrances [2]	2,285,142	1,833,569	**8,465,069**
Continuing Appropriations	423	-	**-**
TOTAL BALANCE AND RESERVE	$ 36,222,777	$ 38,506,444	**$ 48,572,683**
REVENUE			
Sale of Equipment/Material/Fuel	$ 2,165,000	$ 2,165,000	**$ 2,365,000**
Equipment Usage Charge	21,737,815	23,569,363	**25,889,087**
Vehicle Assignment Charge	20,250,240	20,556,747	**20,160,429**
Direct Charges for Services	1,330,000	1,245,000	**1,245,000**
Other Revenue	196,500	196,500	**196,500**
TOTAL OPERATING REVENUE	$ 45,679,555	$ 47,732,610	**$ 49,856,016**
TOTAL BALANCE AND REVENUE	$ 81,902,332	$ 86,239,054	**$ 98,428,699**
EXPENSE			
Administration	$ 1,424,543	$ 1,495,179	**$ 1,541,524**
Acquisition/Fitting	8,862,428	8,891,204	**8,895,342**
Repair/Maintenance	16,203,878	16,743,572	**16,905,729**
Support Services	5,914,456	6,865,650	**9,038,886**
Equipment & Vehicle Lease Program	7,632,400	6,809,800	**4,883,400**
Encumbrances Expended [2]	2,285,142	1,833,569	**8,465,069**
Transfer to Office of Homeland Security	-	4,466	**-**
TOTAL OPERATING EXPENSE	$ 42,322,847	$ 42,643,440	**$ 49,729,950**
RESERVE			
Reserve for Encumbrances	$ 1,833,569	$ 8,465,069	**$ -**
TOTAL RESERVES	$ 1,833,569	$ 8,465,069	**$ -**
BALANCE	$ 37,745,916	$ 35,130,545	**$ 48,698,750**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 81,902,332	$ 86,239,054	**$ 98,428,699**

[1] Estimated balance from prior year

[2] Encumbrances are not budgeted

*At the time of publication, audited financial statements for Fiscal Year 2005 were not available. Therefore, the Fiscal Years 2005 and 2006 columns reflect final budget amounts from the Fiscal Year 2006 and 2006 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Revenue and Expense Statement

PUBLISHING SERVICES INTERNAL FUND 50020

	FY 2005 BUDGET*	FY 2006 BUDGET*	**FY 2007 BUDGET**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year [(1)]	$ 95,677	$ 119,022	**$ 119,022**
Prior Year Adjustment	-	-	**-**
TOTAL BALANCE	$ 95,677	$ 119,022	**$ 119,022**
REVENUE			
Balboa Copy Center	$ 674,549	$ 742,323	**$ 742,323**
Bindery Operations	437,784	477,842	**477,842**
Blueprinting Operations	84,431	65,000	**65,000**
City Administration Building (CAB) Quick Print	402,741	454,335	**454,335**
Graphics and Photography	393,096	408,251	**408,251**
Electronic Publishing	101,000	103,195	**103,195**
Lithography Operations	164,489	110,489	**110,489**
Miscellaneous Revenue	25,000	6,500	**6,500**
Photocopy Program	1,304,395	1,367,290	**1,367,290**
Printing Operations	1,132,565	1,014,073	**1,014,073**
TOTAL REVENUE	$ 4,720,050	$ 4,749,298	**$ 4,749,298**
TOTAL BALANCE AND REVENUE	$ 4,815,727	$ 4,868,320	**$ 4,868,320**
OPERATING EXPENSE			
Non-Personnel Expense	$ 2,449,119	$ 2,465,898	**$ 2,407,702**
Personnel Expense	2,247,586	2,283,400	**1,947,399**
TOTAL OPERATING EXPENSE	$ 4,696,705	$ 4,749,298	**$ 4,355,101**
TOTAL EXPENSE	$ 4,696,705	$ 4,749,298	**$ 4,355,101**
RESERVES	$ -	$ -	**$ -**
BALANCE	$ 119,022	$ 119,022	**$ 513,219**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 4,815,727	$ 4,868,320	**$ 4,868,320**

[(1)] Prior year balances for Fiscal Year 2005 and Fiscal Year 2006 have been adjusted from previously published Revenue and Expense Statements.

*At the time of publication, audited financial statements for Fiscal Year 2005 were not available. Therefore, the Fiscal Years 2005 and 2006 columns reflect final budget amounts from the Fiscal Year 2006 and 2006 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Revenue and Expense Statement

RISK MANAGEMENT INTERNAL SERVICE FUND 50061

	FY 2005 BUDGET*	FY 2006 BUDGET*	FY 2007 BUDGET
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 12,861	$ 2,795	**$ -**
Prior Year Reserves	-	-	**-**
TOTAL BALANCE	$ 12,861	$ 2,795	**$ -**
REVENUE			
City Contributions - General Fund	$ 4,337,319	$ 5,202,164	**$ 7,666,630**
City Contributions - Other Funds	2,234,077	2,679,903	**3,949,476**
Services Rendered to Others	561,000	825,413	**522,056**
Transfer from Other Funds [1]	1,446,841		
TOTAL REVENUE	$ 8,579,237	$ 8,707,480	**$ 12,138,162**
TOTAL BALANCE AND REVENUE	$ 8,592,098	$ 8,710,275	**$ 12,138,162**
EXPENSE			
OPERATING EXPENSE			
Operating Expenses	$ 8,589,303	$ 8,710,275	**$ 9,968,285**
Transfer to Other Funds	-	-	**1,983,020**
TOTAL EXPENSE	$ 8,589,303	$ 8,710,275	**$ 11,951,305**
RESERVE			
Reserve for Advances	$ -	$ -	**$ -**
Reserve for Encumbrances	-	-	**-**
TOTAL RESERVE	$ -	$ -	**$ -**
BALANCE	$ 2,795	$ -	**$ 186,857**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 8,592,098	$ 8,710,275	**$ 12,138,162**

[1] Part of the 4th Quarter Adjustment for Fiscal Year 2005.

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Revenue and Expense Statement

BALBOA PARK BAY IMPROVEMENTS FUNDS 102240 & 102244

	FY 2005 BUDGET*	FY 2006 BUDGET*	**FY 2007 BUDGET**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 2,018,144	$ 2,763,677	**$ 196,223**
Debt Stabilization Reserve [1]	-	-	**3,286,878**
Prior Year Continuing Appropriations	199,397	199,397	**211,449**
Prior Year Reserves for Encumbrances	450,456	450,456	**133,766**
TOTAL BALANCE	$ 2,667,997	$ 3,413,530	**$ 3,828,316**
REVENUE			
Transfer from Transient Occupancy Tax Fund	$ 6,815,563	$ 7,271,298	**$ 6,948,990**
TOTAL REVENUE	$ 6,815,563	$ 7,271,298	**$ 6,948,990**
TOTAL BALANCE AND REVENUE	$ 9,483,560	$ 10,684,828	**$ 10,777,306**
EXPENSE			
Balboa Park Tram	$ 297,541	$ 297,541	**$ 305,442**
Operating Expense [2]	-	-	**84,166**
Project Management	224,137	224,247	**-**
Transfer to Debt Service Funds	6,118,022	6,573,757	**6,559,382**
Transfer to Natural History Museum	300,000	300,000	**-**
TOTAL EXPENSE	$ 6,939,700	$ 7,395,545	**$ 6,948,990**
RESERVE			
Debt Stabilization Reserve [3]	$ -	$ -	**$ 3,286,878**
Reserve for Continuing Appropriations	199,397	199,397	**211,449**
Reserve for Encumbrances	450,456	450,456	**133,766**
TOTAL RESERVE	$ 649,853	$ 649,853	**$ 3,632,093**
BALANCE	$ 1,894,007	$ 2,639,430	**$ 196,223**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 9,483,560	$ 10,684,828	**$ 10,777,306**

[1] The debt stabilization reserve has been accounted for in the other balance and reserve line items prior to Fiscal Year 2007.

[2] Operating expense was previously included in Project Management.

[3] Debt stabilization was previously included in the fund balance.

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Revenue and Expense Statement

OPEN SPACE PARK FACILITIES FUND 71631

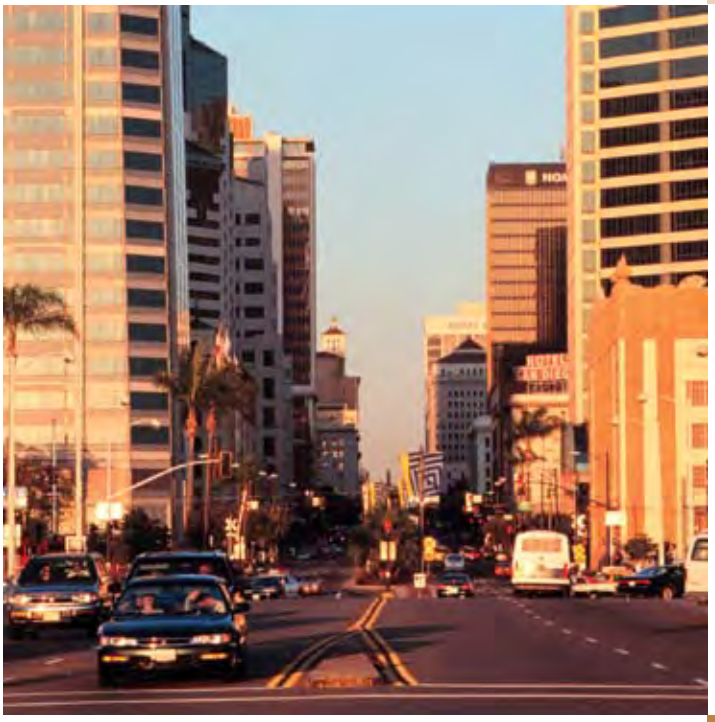
	FY 2005 BUDGET*	FY 2006 BUDGET*	**FY 2007 BUDGET**
BEGINNING BALANCE AND RESERVE			
Reserve Carried forward for July 1 Interest Payment	$ 1,857,660	$ 1,932,336	**$ 2,700,836**
Designated for Unrealized Gains	-	-	**-**
TOTAL BALANCE	$ 1,857,660	$ 1,932,336	**$ 2,700,836**
REVENUE			
Revenue from other agencies	$ -	$ -	$ -
Interest on Investments	53,500	53,500	**53,500**
Environmental Growth Fund Transfer	7,311,468	715,000	**438,300**
TOTAL OPERATING REVENUE	$ 7,364,968	$ 768,500	**$ 491,800**
TOTAL BALANCE AND REVENUE	$ 9,222,628	$ 2,700,836	**$ 3,192,636**
EXPENSE			
Bond debt proceed payment	$ -	$ -	**$ -**
Bond Interest and Redemption	7,311,468	715,000	**438,300**
TOTAL OPERATING EXPENSE	$ 7,311,468	$ 715,000	**$ 438,300**
RESERVE	$ 1,911,160	$ 1,985,836	**$ 2,754,336**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 9,222,628	$ 2,700,836	**$ 3,192,636**

*At the time of publication, audited financial statements for Fiscal Year 2005 were not available. Therefore, the Fiscal Years 2005 and 2006 columns reflect final budget amounts from the Fiscal Year 2005 and 2006 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

CITY OF SAN DIEGO

FISCAL YEAR 2007 ANNUAL BUDGET

GLOSSARY



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Glossary

ACCOUNTING PERIOD – The City of San Diego's fiscal year is divided into 13 accounting periods. Each accounting period includes two bi-weekly payrolls and is generally four weeks long.

ACCRUAL BASIS OF ACCOUNTING – The basis of accounting under which revenues are recorded when earned and expenditures (or expenses) are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

AD VALOREM – In proportion to value, a basis for levy of taxes on property.

ALLOCATED RESERVE – Represents funds carried forward from previous fiscal years for current year obligations, including projects that could not be completed prior to the end of the previous fiscal years.

AMERICANS WITH DISABILITIES ACT (ADA) – Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of TDD/telephone relay services.

ANNUAL REQUIRED CONTRIBUTION (ARC) – The annual contribution amount into San Diego City Employees' Retirement System (SDCERS), as defined by the SDCERS' actuary.

ANNUALIZATION – Prorating expenditures for a portion of a year over twelve months for the purpose of estimating annual costs.

APPROPRIATION – A legal authorization to incur obligations and to make expenditures for specific purposes.

APPROPRIATION ORDINANCE – The official enactment by the City Council to establish legal authority for City officials to obligate and expend resources.

ASSESSED VALUATION – An official government value placed upon real estate or other property as a basis for levying taxes.

BALANCE (FUND BALANCE) – Excess of a fund's balance and revenue over or under expense and reserve.

BALANCED BUDGET – The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus other available sources.

BEGINNING BALANCE – The beginning balance is comprised of residual funds brought forward from the previous fiscal year (ending balance.)

BOND – A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In local California government, bonds are only used to finance capital improvements.

BOND, GENERAL OBLIGATION – A limited tax bond which is secured by the City's property tax.

BOND PROCEEDS – Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

BOND RATING – A methodology used to measure the fiscal health of the City. Generally, analyst firms such as Standard and Poor's, Moody's Investor Service, and Fitch Ratings provide bond ratings to municipalities. Bonds rated AAA/Aaa are judged to be the best quality and carry the smallest degree of risk, and together with AA/Aa bonds comprise high grade bonds. Ratings including "+" or "1" designate the strongest bonds in the rating category. Generally, highly rated bonds result in lower interest rates.

BUDGET – Proposed plan of expenditure and revenue over a given period of time.

BUDGET CALENDAR – The schedule of major events in the development of the annual budget, including proposed budget, budget hearings, budget deliberations, and adoption of the annual Appropriation Ordinance.

BUDGET DELIBERATIONS – After the completion of public hearings, the City Council review and approve the Mayor's Proposed Annual Budget during deliberations.

BUDGET DOCUMENT – The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS – A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

BUSINESS PROCESS REENGINEERING (BPR) – Business process reengineering (BPR) is the redesign of work processes (activities, services or functions) for substantial improvement. In the City of San Diego, these work processes can be offered within or between divisions and departments.

The National Academy of Public Administration defines BPR as: *"Government business process reengineering is a radical improvement approach that critically examines, rethinks, and redesigns mission product and service processes within a political environment. It achieves dramatic mission performance gains from multiple customer and stakeholder perspectives. It is a key part of a process management approach for optimal performance that continually evaluates, adjusts or removes processes."*

CALENDAR YEAR (CY) – A 12-month term from January through December.

CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET – Authorized expenditures for tangible and long-term physical improvements or additions of a fixed or permanent nature (for example, sewer main replacement or a new fire station).

CAPITAL IMPROVEMENT PROJECT – A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

CASH BASIS OF ACCOUNTING – The basis of accounting under which revenues are recorded when received in cash and expenditures (or expenses) are recorded when cash is disbursed. Since payments for goods and services can be delayed to the next fiscal year, cash on hand can result in an inaccurate picture of the financial condition of a fund. To be in conformance with Generally Accepted Accounting Principles (GAAP), local governments must use the accrual basis rather than the cash basis of accounting.

CHARGES FOR CURRENT SERVICES – This revenue results from user fees for various City services. Library charges, golf course fees, filing fees for planning services, charges for engineering, and fire and police services are included.

COMMERCIAL PAPER – A short-term borrowing tool typically used to raise money needed to cover cash-flow deficits. Maturation on Commercial Paper does not exceed nine months (270 days) and averages about 30 days.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS – Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) – A report prepared by the City Auditor and Comptroller's Office that summarizes financial data for the previous fiscal year in a standardized format. The CAFR is organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance; and, an operating statement that compares revenues with expenditures.

CONTINUING APPROPRIATIONS – Funding approved in the current budget but not expended during that current budget year. These appropriations are carried forward into the next fiscal year for their intended purposes.

CONTRACTUAL SERVICE – A written agreement or legal instrument whereby the City of San Diego is committed to expend, or does expend, public funds in consideration for work, labor, services, equipment, or any combination of the foregoing.

DEBT SERVICE – Payment of interest and principal on an obligation resulting from the issuance of bonds.

DEPARTMENT – A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities.

DEFERRED MAINTENANCE – A backlog of needed repairs to City facilities including roof replacement, heating and cooling system upgrades, painting, floor covering repair, and structural repairs.

DISBURSEMENTS – Funds actually expended.

DIVISION – An organizational component of a department, possibly sub-divided into programs and activities.

DISCRETIONARY FUNDS – Funds for which there are no restrictions on the use of the fees or taxes collected.

EFFICIENCY – A relationship between the resource allocation (input) and the ultimate product or service delivered (output) for a particular activity. Usually expressed as "cost per service provided."

ENCUMBRANCE – An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released and expenditure is recorded for the actual costs.

ENERGY AND UTILITIES – This expenditure category includes gas, electrical, water, sewer, telephone, and other utility expenses.

ENTERPRISE FUNDS – Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

ENVIRONMENTAL GROWTH FUND – This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity and steam franchises.

EQUIPMENT AND VEHICLE FINANCING PROGRAM – A lease-purchase program for vehicle and equipment acquisitions. Lease payments are subject to annual appropriations and are not considered to be debt under the City Charter or the State Constitution.

EQUIPMENT OUTLAY – This expenditure category includes purchases of capital equipment such as furniture, vehicles, large machinery, and other capital items. The Equipment and Vehicle Financing Program is budgeted within this expenditure category.

ESTIMATED REVENUE AND EXPENSE – The revenue or expense projected to be received or expended during a specific time period, usually a fiscal year.

EXPENDITURE – The actual outlay of monies from the City Treasury.

EXPENDITURE CATEGORY – Also known as allotment classes, expenditure categories are groupings of similar types of expenditures. The City uses six major expenditure categories: salaries and wages; fringe benefits; supplies and services; information technology; energy and utilities; and equipment outlay.

EXPENSES – Charges incurred for operations, maintenance, interest, or other charges.

FEDERAL GRANT FUNDS – These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

FINAL BUDGET – The Mayor and City Council approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given Fiscal Year.

FINANCIAL MANAGEMENT INFORMATION SYSTEM (FMIS) – An automated application that records proposed expenditures and revenues for all City departments and programs. The information is used to prepare the City's annual budget and administer budgets throughout the fiscal year.

FINES, FORFEITURES AND PENALTIES – Revenue resulting from violations of various City and State laws and from damage to City property.

FISCAL YEAR (FY) – A 12-month term designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

FRINGE BENEFITS – This expenditure category consists of the costs to provide employee benefits. Typical employee benefits include the flexible benefit program, insurance, and retirement. According to the City of San Diego Charter, fringe benefit expense is not considered a salary or wage expense.

FULL TIME EQUIVALENT (FTE) – The decimal equivalent of a part-time position converted to a full time basis, i.e., one person working half time would count as 0.50 FTE.

FUND – A fiscal and accounting entity with a self-balancing set of accounts to record revenue and expenditures.

GANN LIMIT (PROPOSITION 4) – Under this article of the California Constitution, the City must compute an annual appropriations limit that places a ceiling on the total amount of tax revenues the City can actually appropriate annually.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) – The uniform minimum standards used by state and local governments for financial recording and reporting that have been established by the accounting profession through the Governmental Accounting Standards Board (GASB).

GENERAL FUND – The City's main operating fund that is used to pay for basic City services that utilize most tax dollars and is also supported by fees from licenses and permits, fines, and investment earnings.

GRANT – A contribution by a government or other organization to support a particular function.

GROWTH RATE – The level at which expenditures and revenue are expected to increase annually.

INFORMATION TECHNOLOGY (IT) – This expenditure category includes labor, data center, network, procurement and maintenance of hardware, software and telephones.

INTEREST AND RENTS – These revenues result from investment earnings on City funds, parking meters, various franchise agreements, and agreements for use of City land and facilities.

INTERFUND TRANSFERS – A transfer of monies between departments/funds for specific purposes as approved by the appropriate authority.

INTERNAL OUTCOME – A specific quantified statement that is primarily used internally by management to assess ongoing performance of an activity. It typically measures the effectiveness and efficiency of the organization in delivering services.

INTERNAL SERVICE FUND – A fund created to finance and account for a department's or division's work for other departments. The fund's expenses are repaid from fees or fund transfers from other City departments.

LEVY – To impose taxes, special assessments, or charges for the support of City activities.

LICENSES AND PERMITS – This category includes revenue raised for the purpose of recovering the costs associated with regulating business activity. Many of these fees are regulatory in nature in order to ensure compliance with the law.

MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS – Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights of-way, and in some cases, mini-parks and streetlights.

MANAGED COMPETITION – Managed competition is a formal mechanism whereby City departments compete with private sector vendors to perform City services. The goals of the managed competition program include, but are not necessarily limited to, maximizing the quality of service the City provides to its citizens in a cost effective manner.

Under managed competition, a public-sector agency competes with private-sector firms to provide public-sector functions or services under a controlled or managed process. This process clearly defines the steps to be taken by government employees in preparing their own approach to performing an activity. The agency's proposal for providing the service, which includes a bid proposal for cost-estimation purposes, is used in competing directly with private-sector bids.

MANDATED PROGRAM – A requirement by the State or federal government that the City perform a task in a particular way, or perform a task to meet a particular standard, often without compensation from the higher level of government.

MISSION STATEMENT – A statement describing the purpose of a department/division.

MODIFIED ACCRUAL BASIS OF ACCOUNTING – Under the modified accrual basis of accounting, required for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

MODIFIED CASH BASIS OF ACCOUNTING – A plan under which revenues are recognized on the cash basis while expenditures are recognized on the accrual basis. It is sometimes known as Modified Accrual Basis.

MOTIVE EQUIPMENT ASSIGNMENT AND USAGE – Costs associated with motor vehicles consists of two charges, assignment and usage. Assignment charges represent an amount to offset the annualized estimated expense for replacing the vehicle at the end of its economic life. Usage charges are fees that offset all operating expenses associated with the equipment class, including maintenance, fuel, tires, and repairs.

MWWD – Metropolitan Wastewater Department.

MULTI-YEAR FINANCIAL FORECAST – The Multi-Year Financial Forecast (MYFF) is a tool to produce a comprehensive, long-range analysis of the revenues and expenditures for the City of San Diego. The model can be used to analyze major decisions as they are being considered, and supports the City's annual budget process. The MYFF relies on assumptions regarding economic events and policy decisions.

NET TOTAL COMBINED BUDGET – The City's total budget including operating and capital revenues and expenditures, reflecting General Fund, Special Revenue Funds and Enterprise funds, less interfund transfer activity, for a fiscal year.

NON-GENERAL FUND – A fund that is not supported by General Fund dollars. Examples of Non-General Funds include Internal Service, Special Revenue, Trust, Agency, and Enterprise Funds.

NON-PERSONNEL EXPENSE – Expenditures related to supplies and services, information technology, energy, utilities, and outlay.

ONE-TIME EXPENDITURES AND/OR REVENUES – Expenditures and/or revenues for one-time projects or services. After the project or service is completed, expenditures and/or revenues are terminated and are not considered part of the budget for the following year.

OPERATING BUDGET – Authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks and libraries.)

OTHER LOCAL TAXES – Taxes other than property tax. This category includes sales tax, property transfer tax, and transient occupancy tax.

OTHER REVENUES – This category consists mainly of refunds and revenue generated from the sale of publications and excess inventory.

OUTPUTS – Quantifiable units that represent the products or services provided when performing an activity.

PERFORMANCE MEASURE – A performance measure is used to evaluate work performed and results achieved. Types of measures include: input, output, efficiency, and internal or external outcomes.

PERSONNEL EXPENSE – Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pay, such as shift differential.

POLICY ISSUES – The addition, expansion, reduction, or modification of programs that have significant implications/impacts to the City or public.

PRIOR YEAR (PY) – Transactions that are posted in the current year for previous years. Encumbrances from the previous year are carried into the next year's appropriation.

PROPERTY TAX – An ad valorem tax on real property, based upon the value of the property. In accordance with Proposition 13, secured property is taxed at the rate of one percent of assessed valuation, plus a rate sufficient to generate revenue necessary to pay for voter approved indebtedness.

PROPERTY TRANSFER TAX – A tax imposed whenever the ownership of real property changes.

PROPOSED BUDGET – The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council in April of each year.

PUBLIC LIABILITY CLAIMS FUND – A program from which the City pays claims arising from real or alleged acts on the part of the City, including claims for bodily injury, property damage, inverse condemnation, false arrest and errors and omissions.

REIMBURSEMENT – Fees received as payment for the provision of specific municipal services.

RESERVE – An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

RETIREE HEALTH CARE – An account that provides health coverage for City of San Diego retirees. General and Safety members who retired on or after July 1, 2005, and are receiving a retirement allowance from San Diego City Employees' Retirement System pursuant to a reciprocity agreement, must have accrued 10 years of service with the City of San Diego to receive 100 percent of the retiree health benefit and five years of service with the City of San Diego to receive 50 percent of the retiree health benefit.

REVENUE – Funds received from various sources and treated as income to finance expenditures.

REVENUE AND EXPENSE STATEMENT – The Revenue and Expense Statement reflects financial information of a fiscal and accounting entity including revenues, expenditures, reserves and balances.

REVENUE CATEGORIES – The major categories of revenue are property taxes, local taxes, licenses and permits, fines and forfeitures, revenue from money and property, revenue from other agencies, charges for current services, miscellaneous revenue, and transfers from other funds.

REVENUE FROM MONEY AND PROPERTY – This revenue category consists of revenue from money, which includes interest earnings and dividends, and revenue from property, which includes revenue from rents and concessions.

REVENUE FROM OTHER AGENCIES – This category includes revenues from federal grants, State grants and allocations, State Motor Vehicle License Fees, and reimbursement from the Unified Port District for services provided.

SALARY AND BENEFIT ADJUSTMENT – Adjustments to reflect the annualization of negotiated salary compensation schedule, negotiated salaries and benefits, changes to average salaries, and other salary and benefit compensation.

SALARIES AND WAGES – This expenditure category includes salaries, hourly wages, overtime, bilingual pay, and special pay expenses. According to the City of San Diego Charter, fringe benefit expense is not considered a salary or wage expense.

SAN DIEGO CITY EMPLOYEES' RETIREMENT SYSTEM (SDCERS) – The retirement system for the City of San Diego, Unified Port District and the San Diego County Regional Airport Authority employees.

SCHEDULES – Schedules provide a summary of revenues, expenditures, and positions for all departments and funds, and reflects the funding sources and spending areas of the Capital Improvements Program. Schedules also provide the City's Total Combined Budget, summarizing all of this information.

SPECIAL DISTRICT – A designated geographic area established to provide a specialized service usually petitioned for by the citizenry and approved by the Mayor and City Council (e.g., Open Space Maintenance.)

SPECIAL REVENUE FUNDS – These funds account for revenues received that have specific purposes for which they can be used.

STRONG MAYOR FORM OF GOVERNANCE – The City's system of government changed on January 1, 2006 from a City Manager form to a Strong Mayor form. The change, approved by city voters in November 2004, will exist on a five-year trial basis, after which voters will decide whether or not to make the shift permanent. Under the new system, the Mayor is the City's Chief Executive Officer, similar to the governor or the president. The Council is the legislative body, providing checks and balances to the Mayor's new authority.

SUPPLIES AND SERVICES – This expenditure category consists of materials, supplies, contractual services, fees, and other services.

SUPPLEMENTAL POSITIONS – Supplemental positions are any position not included in a department's budgeted staffing and FTE count.

TAX ANTICIPATION FUND – Contains monies that are borrowed from the sale of Tax Anticipation Notes (TANS) on a short-term basis to meet the cash requirements of the City prior to the receipt of property taxes.

TAX AND REVENUE ANTICIPATION NOTES (TRANS) – Short-term notes issued to finance the City's General Fund interim cash flow requirements in anticipation of the receipt of tax proceeds and other revenues later in the fiscal year.

TAX RATE ORDINANCE – This ordinance, annually adopted by the City Council, fixes a rate of taxation for real and personal taxable properties.

TRANSFERS – Transfers are the authorized exchanges of cash, positions, or other resources between organizational units.

TRANSIENT OCCUPANCY TAX (TOT) – A tax that is imposed on occupants of hotel and motel rooms in the City of San Diego.

TRANSIENT OCCUPANCY TAX FUND – A fund established to receive five cents of the ten and one-half cents of the Transient Occupancy Taxes collected.

UNALLOCATED RESERVE – A General Fund reserve used for unanticipated needs that arise during the year.

UNAPPROPRIATED RESERVE – This reserve was established to fund major General Fund emergencies and to assist in maintaining a favorable bond rating. Specific expenditures are not budgeted within this reserve; therefore, these funds are not reflected in the annual budget. No specific legal guidance or policy restrictions have been placed on the use of these funds. However, City Council authorization is necessary to expend these funds.

UNFUNDED ACCRUED ACTUARIAL LIABILITY (UAAL) – As defined by the Government Finance Officers Association, the unfunded actuarial accrued liability (UAAL) for pension benefits generally represents the difference between the present value of all benefits estimated to be payable to plan members as a result of their service through the valuation date and the actuarial value of plan assets available to pay those benefits. This amount changes over time as a result of changes in accrued benefits, pay levels, rates of return on investments, changes in actuarial assumptions, and changes in the demographics of the employee base.

VACANCY FACTOR – Adjustments that reduce the funding of personnel expenses due to vacant and/or under filled positions, salary step savings, and any other circumstances that might contribute to personnel expense savings. The vacancy savings adjustments do not reduce positions.

ZOOLOGICAL EXHIBITS FUND – This fund was established to expend monies for maintenance of zoological exhibits in Balboa Park and is financed from a fixed property tax levy authorized by Section 77A of the City Charter.

CITY OF SAN DIEGO
FISCAL YEAR 2007
ANNUAL BUDGET

APPENDIX: LEGISLATIVE ACTIONS



OFFICE OF INDEPENDENT BUDGET ANALYST
CITY OF SAN DIEGO
M E M O R A N D U M

No. 06-9

DATE: May 26, 2006

TO: City Council President Scott Peters and City Council Members

FROM: Andrea Tevlin, Independent Budget Analyst

SUBJECT: Final Recommended Modifications to the Fiscal Year 2007 Budget

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On Wednesday, May 24, 2006, the Budget & Finance Committee had its final meeting to consider the FY 2007 Proposed Budget. The action of the Committee was to tentatively approve the recommendations of the IBA as contained in IBA Report 06-26 and forward recent City Attorney and CFO information to the IBA for analysis. The motion was passed by a vote of 4-1 by the Committee with Council Members Faulconer and Hueso also supporting the action.

This memo summarizes the proposed action for the City Council's budget deliberation on May 30 and provides further analysis and information as requested by the committee.

IBA Report 06-26

The Committee supported the recommendations as provided in the IBA report dated May 19. Attachment I to this memorandum is provided to summarize these proposals. Since the publication of the May 19 report, the IBA has been informed that Tweet Street Park, which will be completed in FY 2007, will require funding of $33,071 and 0.33 Grounds Maintenance Worker. As recommended in the IBA report, this funding should be included in the FY 2007 Budget. Attachment I to this report reflects the IBA recommendations from May 19, modified to include this expense. A corresponding reduction has been identified in the contribution to the General Reserves.

CFO's Technical Corrections

The CFO presented a final list of technical corrections via his memo of May 23 (Attachment II). The corrections result in an additional $652,384 available in the General Fund. In addition, the CFO has captured the Council-approved payment by CCDC as a revenue of $620,000.

The IBA has reviewed the items recommended for inclusion in the FY 2007 budget as introduced by the CFO. The IBA recommends that the CCDC payment of $620,000 be approved, as well as the items as listed on Attachment 1 to that memo, with the following exceptions:

1. Line item 5 for Community & Legislative Services: Remove $127,706 in revenue from the Water Department due to elimination of the Binational Affairs Liaison to Mexico Service Level Agreement with the Water Department, as identified in the Chief Financial Officer's May 23, 2006 Memorandum to Councilmember Frye.

2. Line item 4 for Citywide Program Expenditures: this should be modified to reflect a reduction of ($243). The funding correction for Accessible San Diego is already accounted for in the IBA's report 06-26, so approving this item would "double count" that funding. However, this reduction of ($243) in the transfer to Special Promotional Programs is still required because the Proposed Budget inadvertently transferred excess funding to Special Promotional Programs.

The CFO has also provided a summary of departments and activities that have been restructured for FY 2007 (see Attachment II).

Service Level Agreement Modifications

It is clear that the City of San Diego must reform its practices with respect to the use of Service Level Agreements (SLAs). In response to the finding of a Grand Jury investigation of the Water and Sewer Enterprise Funds, the Mayor has recommended elimination of several SLAs that currently provide revenue to the General Fund. It is not appropriate to continue to budget this revenue in light of the reforms that must be enacted. However, a full report has not yet been made to the City Council on the grand jury findings, current proposed actions, or strategies for future actions. As previously recommended by the IBA, the City Council should be briefed on these plans, to include a comprehensive package of reforms that require City Council approval. Nevertheless, the IBA does support the recommendation made in the CFO's May 23rd memo (Attachment II) to take immediate steps to eliminate practices that are deemed to be inappropriate in the FY 2007 Budget. As a result, approximately $3.0 million in revenue from Enterprise Funds that is currently budgeted in General Fund Departments will be removed. In addition, the elimination of these SLAs should result in corresponding expenditure savings for all of the appropriate Non-General Fund Departments.

In accordance with the recommended modifications described above, the CFO's memo proposes to remove all of the Water Fund revenue to the Park and Recreation Department for the operations of concessions at reservoirs. While the memo does not recommend removal of the associated General Fund expenditures in the Park and Recreation budget, the Mayor's Press release of May 15 states that the Water Department will establish a contract with a vendor to operate these concessions by June 1 and through September 30, and that a long-term cost-neutral program through a private vendor should be in place after that. Since Park and Recreation will no longer operate these concessions in FY 2007, the expense of that operation should be removed as well. The IBA recommends removal of 19.58 FTE and $1,692,858 from the Park and Recreation budget. The savings realized through this action should be redirected to the General Fund Reserve. The Park and Recreation Department is in the process of placing staff that formerly operated reservoir concessions into vacancies elsewhere in the Department.

All other impacts to existing programs that result from the loss of revenues associated with the SLA corrections should be reported to the City Council.

Final General Fund Modifications

The table below summarizes the recommended actions taken above, and directs excess available funds to the General Reserves.

GENERAL FUND MODIFICATIONS		
	Expense	**Revenue**
IBA Recommended Modifications Report 06-26	**($364,665,820)**	**($364,665,820)**
Add'l IBA Recommended Modifications (Tweet Street)	$33,071	-
CFO Technical Modifications (as recommended by IBA)	$536,032	$1,072,422
CCDC Revenue	-	$620,000
SLA Revenue Adjustment (as recommended by IBA)	-	($2,842,201)
SLA Expenditure Adjustment (Reservoir Concessions)	($1,692,858)	-
Adjustment to General Fund Reserve	(26,024)	
Subtotal Revised Modifications	**($365,815,599)**	**($365,815,599)**

If approved as proposed, the final contribution to the General Reserves will be as follows:

IBA Recommended General Reserve Contribution (Report 06-26)	$7,226,121
Adjustment to General Fund Reserve (see above)	(26,024)
Final Proposed General Reserve Contribution	**$7,200,097**

Deferred Maintenance Projects

The IBA recommends that the City Council adopt the attached list of deferred maintenance projects (Attachment III) to be executed in FY 2007 with the $10.6 million available in the Proposed Budget. Of the Mayor's original plan for $20 million funding for deferred maintenance projects, the General Services Department has created a prioritized list of projects totaling $10.6 million.

Environmental Growth Fund Projects

In accordance with Report 06-26, the IBA recommends that the City Council appropriate funds from the balance of the Environmental Growth Fund 2/3. This onetime source of revenue could

be utilized for one or more projects that preserve and enhance the environment. The Park and Recreation Department has identified a prioritized list of needs for City Council consideration (Attachment IV). The IBA recommends that the City Council approve these projects to be included in the FY 2007 Budget.

Funding for Police Recruitment and Retention

The City Council recognizes that the recruitment and retention of Police Officers is critical to public safety in the City of San Diego. Currently, a comprehensive recruitment and retention plan has not been identified by the Police department. The Police Chief has indicated that a plan is forthcoming and will be presented to the Public Safety & Neighborhoods Services Committee in June. The IBA recommends that funding not be allocated for recruitment and retention until a specific action plan is brought forward by the Mayor and Police Chief, and is approved by Council. We recommend this be done as soon as possible. If the City Council deems the recruitment and retention plan acceptable, then funding should be identified for these efforts from additional General Fund revenues or reserves.

Arts & Culture Council Discretionary Funds

The IBA continues to recommend that funding not be increased or reallocated at this time to augment City Council discretionary funding. Consistent with the "time-out" approach suggested by our office, it is not recommended that major reductions or additions to programs be implemented in FY 2007. The policy objectives of the Special Promotional Programs, including Arts & Culture funding, should be discussed in anticipation of the FY 2008 budget process.

QUALCOMM Parking Fee Increase

Consistent with Report 06-26, the IBA recommends that the issue of parking fees at QUALCOMM be revisited by the City Council as soon as possible. This item has been docketed for Tuesday, May 30th. If parking fees are increased, the General Fund subsidy for that stadium would be reduced, freeing up approximately $312,000 for the General Fund Reserve.

Take Back the Streets

In IBA Report 06-26, we recommended including $300,000 for the Alpha Project's Take Back the Street Program. If this recommendation is approved, the Environmental Services Department will administer the contract with the Alpha Project, and will make recommendations to the City Council regarding the types of services and the service areas that will be covered by the Program.

Retirement System Proposed Additional Positions

At the Budget & Finance Committee Meeting on May 24th, the Retirement System Administrator, David Wescoe, informed the committee that he will be asking that the Retirement Board of Administration approve the addition of several new positions to the Retirement System Administration budget. Three of these positions currently exist in the City Auditor & Comptroller's budget. Since the Retirement Board is not scheduled to review or approve the Administrator's Proposed Budget prior to the passage of the City's budget, the IBA does not

recommend the removal of the positions and associated revenue from the Auditor's budget at this time. However, should the Retirement Board approve the addition of these positions, they should be removed from the Auditor's budget at the next opportunity.

Non-General Fund Modifications

This memorandum has largely been focused on General Fund modifications. However, there are several Non-General Fund modifications that were identified by the CFO in his May 23rd memo, and are recommended by the IBA. Refer to Attachment II for more information on these modifications.

Andrea Tevlin
Independent Budget Analyst

Attachments

IBA REPORT 06-26

Summary of General Fund Modifications

Item #	Description	FTE	Expense	Revenue
Citywide Recommendations				
1	Retiree Health Care and Trust Fund Establishment	0.00	($883,547)	$0
2	Employee Offset Savings	0.00	$0	$9,334,180
3	Remove Pension Obligation Bond Revenue and Expense	0.00	($374,000,000)	($374,000,000)
4	Unallocated Reserve (General Fund Reserve)	0.00	$7,193,050	$0
5	General Fund Revenue Adjustments	0.00	$0	TBD
Community and Economic Development				
6	Commission on Gang Prevention	0.00	$62,194	$0
7	Staffing for Disability Services	1.00	$73,212	$0
Environmental Services Department				
8	Recycling (AB 939) Fees	0.00	($1,162,872)	$0
9	Increase Funding for "Take Back the Streets Program"	0.00	$300,000	$0
Ethics Commission				
10	Vacancy Factor/Supplemental Positions	1.25	$273,379	$0
11	Additional Staffing	2.00	$201,359	$0
Library				
12	New Facilities Correction	0.00	$15,575	$0
13	Temporary Help Correction	0.00	$36,545	$0
14	Restoration of Youth-Related Programs (Youth Services Librarian)	1.00	$84,137	$0
Neighborhood Code Compliance				
15	Graffitti Control Program	2.00	$378,300	$0
Park & Recreation				
16	FY 2007 New Facilities	16.35	$1,951,011	$0
17	Restoration of Youth-Related Programs (Asst Director - Robb Field & Hourly Rec Leaders)	7.68	$271,925	$0
Planning				
18	Historical Resources/Overtime	1.00	$215,996	$0
QUALCOMM Stadium				
19	Increase General Fund subsidy to QUALCOMM in lieu of parking fee increases	0.00	$312,204	$0
San Diego Police Department				
20	Increase to Vacancy Factor	0.00	($2,000,000)	$0
21	Civilian Positions to Return Officers to Patrol	30.00	$2,000,000	$0
Special Promotional Programs				
22	Accessible San Diego Funding Correction	0.00	$11,712	$0
	Total:	**62.28**	**($364,665,820)**	**($364,665,820)**
	Surplus/Deficit:		**$0**	

Summary of Non-General Fund Modifications

Item #	Description	FTE	Expense	Revenue
Citywide Recommendations				
23	Proposition 42 - Street Resurfacing/Slurry Seal	0.00	$5,000,000	$5,000,000
24	Retiree Health Care and Trust Fund Establisment	0.00	($503,624)	$0
Environmental Growth Fund				
25	Surplus Balance	0.00	$2,500,000	$0
Environmental Services				
26	Recycling (AB 939) Fees	0.00	$0	($2,600,000)
	Total:	**0.00**	**$6,996,376**	**$2,400,000**

CITY OF SAN DIEGO
MEMORANDUM

DATE: May 23, 2006

TO: City Council President Peters and Members of the City Council

FROM: Jay M. Goldstone, Chief Financial Officer

RE: Request to Consider Technical Corrections for Inclusion in the Fiscal Year 2007 Budget

---

Attachment 1 is a chart summarizing technical changes not specifically included in the Independent Budget Analyst's recommendations; however, were referenced in the IBA's report of May 19, 2006 and the Mayor's Recommended Revisions to the Fiscal Year 2007 Proposed Budget distributed to City Council on May 15, 2006. These changes include corrections to the budget associated with restructuring and errors that were not discovered until after the publication of the Mayor's Fiscal Year 2007 Proposed Budget of April 14, 2006.

I respectfully request that these items be considered by Budget and Finance Committee and the full City Council for inclusion in the Fiscal Year 2007 Budget. This information has been previously submitted to the Office of the Independent Budget Analyst.

The net result of the technical corrections in Attachment 1 is an additional $652,384 available to be added to the unallocated General Fund reserve.

In addition to the above noted adjustments, staff is requesting that two additional adjustments to General Fund revenues be incorporated into the final budget. First, is a reduction of $2,969,907. This is the result the elimination of general fund revenue from the enterprise funds as a result of reforms enacted by the Mayor to correct prior Service Level Agreement (SLA) charging practices. **Attachment 2** describes the effect on the Fiscal Year 2007 Proposed Budget of the cancellation of these SLAs.

The second adjustment is to increase General Fund revenues by $620,000 in order to capture a payment to the City from CCDC.

The net result of all of these adjustments means that **$5,528,598** will be available to be allocated to the unappropriated General Fund reserve in fiscal year 2007. The adjustments are outlined below.

Unallocated General Fund Reserve IBA Report May 19, 2006	$7,226,121
Adjustment to Reserve from Additional Technical Corrections Attachment 1	$652,384
SLA Revenue Adjustment to Reserve Attachment 2	($2,969,907)
Inclusion of Revenue from CCDC	$620,000
Proposed revised unallocated General Fund Reserve	$5,528,598

Attachments:
Fiscal Year 207 Proposed Budget Technical Corrections
Memorandum to Council Member Donna Frye: Effect on the
Fiscal Year 2007 Proposed Budget of Discontinuing Service Level Agreements

cc: Mayor Sanders
Ronne Froman, Chief Operating Officer
Mary Lewis, Financial Management Director
Andrea Tevlin, Independent Budget Analyst

FY 2007 Proposed Budget Technical Corrections

'Does not include recommendated changes from the IBA Office)

Attachment 1

General Fund

Department	Action	FTE	PE	NPE	Total	Revenue
Business & Grant Administration	Restructuring: Reversal of previous addition of 1.00 Payroll Specialist to the Administration staff.	-1.00	$ (61,962)	$ -	$ (61,962)	$ -
City Auditor and Comptroller	Restructuring: Transfer 1.00 Accountant III from Auditor to Office of Ethics & Integrity.	-1.00	$ (97,992)	$ -	$ (97,992)	$ -
City Council - All Districts	Adjustments ranging from $4K to $5K to balance each Council Office to prescribed $990K budgets.	0.00	$ 4,659	$ -	$ 4,659	$ -
Citywide Program Expenditures	Transfer from General Fund for revenue source in Special Promotional Programs.	0.00	$ -	$ 11,469	$ 11,469	$ -
Community & Legislative Svcs	Restructuring: Convert 1.00 Program Manager from 1.00 Assistant Deputy Director, transfer of revenue and NPE for BI-National Affairs, from Governemental Relations and NPE	1.00	$ 147,721	$ 14,669	$ 162,390	$ 248,803
Customer Services	Restructuring: Transfer Director and associated non-personnel expense from Neighborhood Code Compliance.	1.00	$ 190,181	$ 3,000	$ 193,181	$ -
E&CP - Architectural Engineering & Contracts	Restructuring: Reinstate 1.00 Contracts Processing Clerk transferred in error to Purchasing and Contracting. Transfer out or revenue to Purchasing and Contracting	1.00	$ 57,437	$ -	$ 57,437	$ (335,035)
General Svcs - Parking Management	Restructuring: Convert 1.00 Program Manager from Streets Division to Assistant Deputy Chief in Public Works Department.	-1.00	$ (142,465)	$ -	$ (142,465)	$ -
Governmental Relations	Restructuring: Transfer out of 1.00 Assistant Deputy Director and associated revenue and NPE to Community & Legislative Services.	-1.00	$ (166,737)	$ (14,669)	$ (181,406)	$ (141,896)
Human Resources	Restructuring: Transfer in of Benefit Plan Services and Long Term Disability Payment Processing from Risk Management.	4.50	$ 336,834	$ 220,275	$ 557,109	$ 568,901
Neighborhood Code Compliance	Restructuring: Transfer out of 1.00 Director position and associated non-personnel expense to Customer Services Department.	-1.00	$ (189,524)	$ (3,000)	$ (192,524)	$ -
Office of Ethics & Integrity	Adjustment of $25,000 to cover cost of statutorily mandated administrative hearings by the Citizen's Review Board of Police Practices.	0.00	$ -	$ 25,000	$ 25,000	$ -
Park & Recreation	Adjustment to reduce NPE to cover a supplemental .50 Word Processing Operatof	0.50	$ 29,726	$ (29,869)	$ (143)	$ -
Park & Recreation - Developed Regional Parks	Transfer 1.00 Park Ranger from Special Promotional Program to more appropriately budget in Developed Regional Parks Division.	1.00	$ 88,181	$ 100	$ 88,281	$ 88,281
Public Safety	Adjustment to Remove contribution in aid expenditure budgeted in error during the development of the Fiscal Year 2007 Proposed Budget.	0.00	$ -	$ (250,000)	$ (250,000)	$ -
Purchasing & Contracting	Restructuring: Transfer Water and Sewer Design Contracts Section to Purchasing and Contracting.	5.00	$ 382,883	$ 49,264	$ 432,147	$ 781,074
Purchasing & Contracting	Restructuring: Removal of 1.00 Contracts Processing Clerk transferred in error from Architectural Engineering and Contracts.	-1.00	$ (57,437)	$ -	$ (57,437)	$ -

Enterprise Funds

Department	Action	FTE	PE	NPE	Total	Revenue
Development Services	Adjustment to redistribute the $4.5M Vacancy Factor across six divisions	0.00	$ -	$ -	$ -	$ -
Metropolitan Wastewater	Adjustment to increase 45 Day Operating Reserve to 12.5% of operating expenditures.	0.00	$ -	$ 1,000,000	$ 1,000,000	$ -
Metropolitan Wastewater	Adjustment of $2.9M to reconcile the CIP expenditures in the division operating budgets.	0.00	$ -	$ 2,855,751	$ 2,855,751	$ -
Water	Adjustment to reflect an increase of $3,118 to the CIP budget and offset the 45 Day Reserve by the same amount.	0.00	$ -	$ -	$ -	$ -

Internal Service Funds

Department	Action	FTE	PE	NPE	Total	Revenue
E&CP - Water & Sewer Design	Adjustment to revenue to balance with department expenditures.	0.00	$ -	$ -	$ -	$ (34,240)
E&CP - Water & Sewer Design	Restructuring: Transfer out of Water and Sewer Design Contracts Section to Purchasing and Contracting.	-5.00	$ (388,931)	$ (49,264)	$ (438,195)	$ (446,039)
E&CP - Water/Wastewater Field Engineering	Adjustment to revenue to balance with department expenditures.	0.00	$ -	$ -	$ -	$ (52,022)
Risk Management	Restructuring: Transfer of Benefit Plan Svcs and Long Term Disability (LTD) Payment Processing to Human Resources.	-4.50	$ (336,834)	$ 338,626	$ 1,792	$ -

Special Revenue Funds

Department	Action	FTE	PE	NPE	Total	Revenue
C&ED - Redevelopment	Adjustment to revenue to balance with department expenditures.	0.00	$ -	$ -	$ -	$ 288,678
Environmental Svcs	Adjustment to Revenue to balance with department expenditures.	0.00	$ -	$ -	$ -	$ (1,526)
Special Promo - Commision for Arts & Culture	Adjustment to revenue to match the new FY07 position cost of 1.25 FTE (Associate Management Analysts).	0.00	$ -	$ -	$ -	$ (661)
Special Promotional Programs	Reinstate Accessible San Diego budget and adjust revenue from General Fund to balance Special Promotional Programs.	0.00	$ -	$ 11,712	$ 11,712	$ 11,469
Special Promotional Programs	Restructuring: Transfer out of 1.00 Senior Park Ranger to the Park and Recreation Department. Special Promotional Programs will still fund this position. No net impact to the General Fund or the TOT Fund.	-1.00	$ (88,181)	$ 88,181	$ -	$ -

File: M-013
Attachment 2

CITY OF SAN DIEGO
MEMORANDUM

DATE: May 23, 2006

TO: Council Member Donna Frye

FROM: Jay M. Goldstone, Chief Financial Officer

SUBJECT: Effect on the Fiscal Year 2007 Proposed Budget of Discontinuing Service Level Agreements

In the Fact Sheet that addressed the San Diego County Grand Jury's recommendations regarding Service Level Agreements (SLAs) with enterprise funds, the Mayor committed to various actions to address irregularities in the execution and administration of these SLAs. Included in those commitments was the elimination of several SLAs where provision of services to enterprise funds did not appear to justify the charges to those funds.

The impact of the cancellation of the SLAs on the proposed fiscal year 2007 budget is a loss of approximately $2.9 million in revenue from the enterprise funds. These revenues were budgeted to be received primarily from the Water, Sewer, and Environmental Services enterprise funds. A detail breakout by department, by service provided, by fund is included in **Exhibit 1**.

The affected departments are as follows:

Department/Program	Service Provided	Budgeted Revenues
Planning Department	General Plan Update	$ 539,395
Binational Affairs	Liaison to Mexico	$ 127,706
Park & Recreation	Reservoir Concessions	$1,710,330
Park & Recreation	Chollas Lake/Park Maintenance	$ 70,000
Equal Opportunity Contracting	Minority Construc. Contracts	$ 522.476
Total Unrealized FY 2007 Revenues		$2,969,907

Mitigation activities will occur to offset in part the loss of these revenues in some affected departments. The Park and Recreation Department, for example, is in the process of placing staff that formerly operated reservoir concessions into vacancies elsewhere in the department. Equal Opportunity Contracting through restructuring may

File: M-013
Attachment 2

partially reduce the impact of the reduction in revenue. The loss of revenue, however, will need to be covered by reducing the contribution to the City's unappropriated General Fund reserves by a commensurate amount.

Attachment

cc: Mayor Sanders
Council Members
Ronne Froman, Chief Operating Officer
Mary Lewis, Financial Management Director
Andrea Tevlin, Independent Budget Analyst

ATTACHMENT II

Exhibit 1

Fiscal Year 2007 - General Fund SLAs with Enterprise Funds

Department	Water Revenues	Metro Revenues	ESD Revenues	Airports Revenues	Golf Course Revenues	DSD Revenues	Street Revenues*	TOTAL Revenues
Planning - General Plan Update	$215,758	$215,758	$107,879	$0	$0	$0	$0	**$539,395**
Binational Affairs Program (Dept 200)	$35,474	$70,948	$21,284	$0	$0	$0	$14,190	**$127,706**
Park & Rec Concessions (Dept 073)	$1,710,330	$0	$0	$0	$0	$0	$0	**$1,710,330**
Park & Rec Chollas Reservoir (Dept 444)	$70,000	$0	$0	$0	$0	$0	$0	**$70,000**
EOCP - Minor Construction	$238,477	$254,302	$18,538	$900	$10,259	$0	$0	**$522,476**
TOTALS BY DEPARTMENT	**$2,270,039**	**$541,008**	**$147,701**	**$900**	**$10,259**	**$0**	**$14,190**	**$2,969,907**

GENERAL SERVICES DEPARTMENT
FY07 Deferred Maintenance Projects

Funding available in FY 07 budget: $10,593,222

Priority	Project		Budget
1	San Ysidro Rec Center Roof Replacement	$	110,000
2	Bud Kearns Memorial Pool Roof Replacement	$	135,000
3	San Ysidro Community Center Roof Replacement	$	90,000
4	Museum of Man Roof Replacement	$	290,000
5	Main Library Roof Replacement	$	550,000
6	Old Globe Roof Replacement	$	500,000
7	Malcolm X Library Roof Replacement	$	180,000
8	Museum of Art Roof Replacement	$	640,000
9	Repair 46th Street Slope Failure	$	270,000
10	Repair Talbot Street Slope Failure	$	1,000,000
11	Resurfacing approx 11 miles of streets	$	4,308,222
12	Slurry Sealing approx 40 miles of streets	$	2,520,000
		$	**10,593,222**

Projects identified, but funding not yet available:

	Modernize Parkade Elevators	$	800,000
	Tijuana River Valley Dredging	$	4,600,000
	Storm Drains - Alta la Jolla	$	4,006,778
		$	**20,000,000**

Park and Recreation Department

As recommend by the Office of the Independent Budget Analyst in Report No. 06-26 (May 19, 2006): Recommended Modifications to the Mayor's Proposed Fiscal Year 2007 Budget: Non-General Fund Recommended Modifications; Department Specific Recommendations: Environmental Growth Fund (Surplus Balance), the Park and Recreation Department provides the following information on a prioritized list of projects that could be allocated in FY 2007.

Environmental Growth Fund List of Possible Projects - FY 2007

Priority	CD	CIP no.	Title	Budget	Project Estimate	Current Funding	Operating Budget Impact
1	8	29-424.0	Beyer Boulevard Local Staging Area and Trail	**$250,000**	$2,000,000	$1,609,396	TBD
2	1,5	New Sublet	Open Space Improvements - Los Penasquitos	**$200,000**	$200,000		TBD
3	7	New Sublet	Open Space Improvements - Cowles Mountain Trails	**$200,000**	$200,000		None
4	6	New Sublet	Open Space Improvements - Tecolote Drainage	**$350,000**	$350,000		TBD
5	1,2	new	Coastal Bluff Erosion and Access	**$450,000**	$4,000,000	$0	TBD
6	6	new	San Diego River Improvements	**$500,000**	$500,000	$0	TBD
7	3	New Sublet	Open Space Improvements - Balboa Park - Arizona Landfill Reclamation Test Plot	**$300,000**	$1,000,000		TBD
8	4	New Sublet	Open Space Improvements - North Chollas Open Space Enhancement	**$250,000**	$250,000		TBD
				$2,500,000	$8,500,000	$1,609,396	

Note 1: Current funding under CIP 29-424.0, Beyer Boulevard Local Staging Area and Trail includes $259,396 from the Regional Park Improvements fund that is proposed for the Fiscal Year 2007 budget.
Note 2: Items 2, 3, 4, 7 and 8 are new sublets of a proposed new capital project, Open Space Improvements.
Note 3: Funding for Canyon Mapping, San Dieguito River Park and Turfing Team is not included. The department considered these items but does not recommend the allocation of one-time EGF funding for these ongoing expenses.

5/23/2006

(R-2006-645)

RESOLUTION NUMBER R- 301212

DATE OF FINAL PASSAGE FEB 0 3 2006

RESOLUTION OF THE COUNCIL OF THE CITY OF SAN DIEGO ACCEPTING THE REPORT OF THE INDEPENDENT BUDGET ANALYST REGARDING CITY COUNCIL BUDGET PRIORITIES FOR THE FISCAL YEAR 2006-07 AND DIRECTING THAT SAID REPORT BE DELIVERED TO THE MAYOR TOGETHER WITH THE COUNCIL MEMBERS' BUDGET PRORITY MEMORANDA

BE IT RESOLVED by the Council of the City of San Diego that the report of the Independent Budget Analyst, dated January 25, 2006 [Report] concerning budget priorities for the Fiscal Year 2006-07 Budget is hereby endorsed and accepted, and the Independent Budget Analyst is hereby directed to deliver the Report, together with each Councilmembers' Fiscal Year 2007 Budget Priorities, by February 1, 2006 to the Mayor for his consideration.

BE IT FURTHER RESOLVED by the Council of the City of San Diego that the Mayor is hereby requested to provide to this Council by no later than mid-March 2006 the following information:

1. Fiscal Year 2006 mid-year budget status incorporating the following:

   - General Fund/Enterprise Funds/Internal Service funds expenditures and projections for the year end detailed by department.
   - All projected General Fund unbudgeted expenditures.
   - Current status of General Fund revenues and projections for the year-end.

- Current cost recovery levels for all fee supported programs and services and recommend actions for achieving higher cost recovery revenues, including known revenue changes.

- Projected General Fund deficit or surplus at the end of the fiscal year.

- Any other issues impacting the year end status of the General Fund/Enterprise Funds/Internal Service funds, including Kroll investigation costs, and known legal expenses.

- Current list of supplemental positions and associated costs by department.

- Current list of vacant positions by department.

2. Fiscal Year 2007 Budget overview for all General Fund and Non-General Fund departments, including:

- Pension obligations.

- Retiree health requirements.

- Labor contract requirements by bargaining unit.

- State & Federal compliance orders.

- Unfunded public safety requirements including personnel, equipment, and facilities costs.

- Deferred maintenance.

- Major General Fund revenue projections.

- Total cost of unbudgeted supplemental positions including corresponding revenue.

3. Updated list of City leases and real estate holdings to be presented to the City Council no later then April 15, 2006.

APPROVED: MICHAEL J. AGUIRRE, City Attorney

By _____
Mark D. Blake
Chief Deputy City Attorney

MDB:ai
01/25/06
Or.Dept:IBA
R-20006-645

I hereby certify that the foregoing Resolution was passed by the Council of the City of San Diego, at its meeting of JAN 3 0 2006.

ELIZABETH S. MALAND
City Clerk

By _____
Deputy City Clerk

Approved: 2-3-06
(date)

_____
JERRY SANDERS, Mayor

Vetoed: _____
(date)

_____
JERRY SANDERS, Mayor

Passed by the Council of The City of San Diego on JAN 30 2006, by the following vote:

Council Members	Yeas	Nays	Not Present	Ineligible
Scott Peters	☑	☐	☐	☐
Kevin Faulconer	☑	☐	☐	☐
Toni Atkins	☑	☐	☐	☐
Anthony Young	☑	☐	☐	☐
Brian Maienschein	☑	☐	☐	☐
Donna Frye	☑	☐	☐	☐
Jim Madaffer	☑	☐	☐	☐
Ben Hueso	☑	☐	☐	☐

Date of final passage FEB 03 2006.

AUTHENTICATED BY:

JERRY SANDERS
Mayor of The City of San Diego, California.

(Seal)

ELIZABETH S. MALAND
City Clerk of The City of San Diego, California.

By Mary Cepeda, Deputy

Office of the City Clerk, San Diego, California

Resolution Number R- 301212

RESOLUTION NUMBER R- 301515

DATE OF FINAL PASSAGE JUN 07 2006

RESOLUTION OF THE COUNCIL OF THE CITY OF SAN DIEGO MAKING MODIFICATIONS TO THE MAYOR'S FISCAL YEAR 2006-07 BUDGET AND DIRECTING THAT SAID MODIFICATIONS BE DELIVERED TO THE MAYOR AS SOON AS PRACTICABLE

WHEREAS, on April 14, 2006, the Mayor submitted the budget for the expense of conducting the affairs of the City of San Diego for the year commencing July 1, 2006 [Fiscal Year 2007 Proposed Budget] to the City Council in accordance with Charter section 69; and

WHEREAS, on April 28, 2006, the office of the Independent Budget Analyst [IBA] issued its preliminary report entitled "Mayor's Proposed Fiscal Year 2007 Budget" [IBA Report No. 06-18], which contained a review and analysis of the Fiscal Year 2007 Proposed Budget; and

WHEREAS, the City Council and the Budget and Finance Committee held public hearings on April 19, 26 and May 3, 4, 5, 15 and 24, 2006, at which public hearings the Mayor's Chief Financial Officer, together with department directors, presented budget overviews and responded to questions and comments from members of the Council and the public; and

WHEREAS, the Mayor has issued two additional budget documents for the Council's consideration entitled "Fiscal Year 2007 Budget Supplement" [April 26, 2006] and "Fiscal Year 2007 Proposed Budget Recommended Revisions" [May 15, 2006]; and

WHEREAS, on May 19, 2006, the IBA issued a final report entitled "Recommended Modifications to the Mayor's Proposed Fiscal Year 2007 Budget" and such report was heard at the Budget and Finance Committee meeting of May 24, 2006; NOW, THEREFORE,

BE IT RESOLVED by the Council of the City of San Diego that the modifications to the Mayor's Fiscal Year 2007 Proposed Budget recommended by the Independent Budget Analyst and summarized in IBA Memorandum No. 06-09 released on May 26, 2006 is hereby accepted and approved.

BE IT FURTHER RESOLVED by the Council of the City of San Diego that the Mayor's plan to transfer sixteen Community Relations Officers out of the communities they serve is returned and the Mayor is hereby requested to design an alternative plan that accomplishes the intent of hiring the thirty civilians in order to get thirty sworn officers onto street patrol prior to adoption of the City's 2006-2007 appropriation ordinance under Charter section 71.

BE IT FURTHER RESOLVED, that the City Clerk is hereby authorized and directed to return the Mayor's Proposed Fiscal Year 2007 Budget, together with recommendations and changes of the Independent Budget Analyst, to the Mayor in accordance with section 290(b)(2)(A) of the Charter.

APPROVED: MICHAEL J. AGUIRRE, City Attorney

By _____
Mark D. Blake
Chief Deputy City Attorney

MDB:ali
05/17/06
5/31/06REV.
5/31/06REV2.
Or.Dept:IBA
R-2006-997

I hereby certify that the foregoing Resolution was passed by the Council of the City of San Diego, at this meeting of MAY 30 2006.

ELIZABETH S. MALAND
City Clerk

By _____
Deputy City Clerk

Approved: June 7, 06
(date)

_____
JERRY SANDERS, Mayor

Vetoed: _____
(date)

_____
JERRY SANDERS, Mayor

ORDINANCE NUMBER O-19522 (NEW SERIES)

DATE OF FINAL PASSAGE JUL 31 2006

AN ORDINANCE ADOPTING THE ANNUAL BUDGET FOR THE FISCAL YEAR 2006-2007 AND APPROPRIATING THE NECESSARY MONEY TO OPERATE THE CITY OF SAN DIEGO FOR SAID FISCAL YEAR.

BE IT ORDAINED, by the Council of the City of San Diego, as follows:

SECTION 1. The budget for the expense of conducting the affairs of the City of San Diego for the year commencing July 1, 2006, and ending June 30, 2007, heretofore prepared and submitted to this Council by the Mayor and amended through both the release of technical corrections and by recommendations from the Office of the Independent Budget Analyst all of which was approved by Council on May 30, 2006, and on file in the office of the City Clerk as Document No. OO-19491 is hereby adopted as the Annual Budget for said fiscal year.

SECTION 2. There is hereby appropriated for expenditure out of the funds of said City for municipal purposes the amounts set forth in Attachment 1:

I. GENERAL FUND

(A) The Mayor and City Auditor and Comptroller are hereby authorized to transfer to an appropriate account from the departmental appropriations as set forth in Attachment 1 an amount sufficient to assure that, in the event there is a shortfall in projected revenues, there are sufficient revenues to cover the remaining appropriations; provided that in the case that projected revenue estimates are met, the funds set aside may be returned to their respective appropriation accounts.

(B) The City Auditor and Comptroller is authorized and directed to deposit the $7.2 million budgeted amount, as well as, any excess and unanticipated revenues to a special General Fund Unappropriated/Unallocated Reserve.

(C) The City Auditor and Comptroller is authorized and directed, upon approval of the Chief Financial Officer and/or the Financial Management Director, to appropriate and expend interest earnings generated from the issuance of Tax and Revenue Anticipation Notes for the purpose of financing expenditures related to their issuance.

II. SPECIAL REVENUE FUNDS

(A)(1) Community Development Block Grant Funds are appropriated for the purposes established by the grant provisions as approved and authorized by Council. All authorized but uncompleted program activities and unexpended monies related thereto remaining in the Community Development Block Grant Funds on June 30, 2007 shall be carried forward to future years for the purpose of completing said authorized activities.

(A)(2) The City Auditor and Comptroller is authorized, upon the direction of the Council, to allocate district reserves or reallocate appropriations from budgeted projects later determined ineligible to new or existing CDBG eligible projects.

(A)(3) The City Auditor and Comptroller is authorized and directed, upon the direction of the Chief Financial Officer and/or the Financial Management Director, to transfer a maximum of $100,000 per capital project from fund reserves or excess program income to projects for eligible costs, such as engineering, in excess of approved appropriations.

(B)(1) The provisions of Council Policy 100-03 (Transient Occupancy Tax), for specific activities funded by this ordinance, are deemed and declared to be complied with, by the adoption of this Ordinance. Notwithstanding the foregoing, the Council hereby waives certain provisions of Council Policy 100-03 for the entities set forth below:

San Diego Convention & Visitors Bureau/Marketing Program	B-1
San Diego Convention & Visitors Bureau/Promotional Program	B-1
San Diego International Sports Council	B-3
San Diego North Convention & Visitors Bureau	B-3
San Diego Regional Economic Development Corporation	B-3
Horton Plaza Theatres Foundation	B-1, B-2, and B-4

Nothing contained in this paragraph shall be deemed to constitute a waiver of the ban prohibiting the use of TOT funds for the purchase of alcoholic beverages.

(C)(1) It is the intent of the Council that the Environmental Growth Fund appropriations are to be expended for those purposes described in City Charter Section 103.1a. and San Diego Municipal Code Section 63.30, as amended by Ordinance 19159.

(C)(2) Any monies deposited in the Environmental Growth Fund in excess of estimated revenue as described in Section 103.1a of the City Charter and any carryover monies from the previous fiscal year are hereby appropriated for the purpose for which the Environmental Growth Fund was created and may be expended only by Council resolution. The Council may, from time-to-time, for purposes of augmenting specified programs, elect to allocate additional monies to the Environmental Growth Fund from sources other than those enumerated in Section 103.1a of the Charter. In that event, those additional monies shall not be subject to any fractional allocation but shall be used solely and exclusively for the program purpose designated by Council.

(D) The provisions in the Peoples Library Ordinance restricting funding are hereby waived.

III. DEBT SERVICE FUNDS

There is hereby appropriated the current year's proceeds from the tax levy as required to pay debt service on the issuance of $25.5 million aggregate principal amount of General Obligation bonds authorized in an election held on June 5, 1990 by a favorable vote of more than two-thirds of all the voters voting on the proposition.

IV. CAPITAL PROJECTS FUNDS

(A)(1) Any additions to or deletions from the Capital Improvements Program, as may be required, shall be made by Council resolution provided funding is available for such action. The City Auditor and Comptroller, at the direction of the Chief Financial Officer and/or the Financial Management Director, is authorized and directed to add maintenance projects funded elsewhere which are determined to be of a capital nature to the Capital Improvements Program.

(A)(2) The City Auditor and Comptroller is authorized and directed to transfer unexpended balances in completed current year Capital Improvements Program projects to the appropriate Capital Improvements Program Unallocated Reserve, Annual Allocation or Fund Balances.

(A)(3) The City Auditor and Comptroller is authorized and directed, upon the direction of the Chief Financial Officer and/or the Financial Management Director, to transfer and appropriate a maximum of $100,000 per project from appropriate Unallocated Reserves, Annual Allocations, or Unappropriated Fund Balances to Capital Improvements Program projects to reimburse eligible costs in excess of approved appropriations at project completion.

(A)(4) The City Auditor and Comptroller is authorized and directed to make cash advances from the appropriate revenue source funds for the purpose of funding incidental and engineering costs of projects included in the long-range Capital Improvements Program Budget. Such advances shall be reimbursed to the respective Fund upon appropriation. Advance

expenses shall be rebated should appropriation action be abandoned. In addition, the City Auditor and Comptroller is authorized and directed to advance funds as required for grant funded projects based on earned grant revenue receivable. Advances will be returned upon the payment of the grant receivable.

(A)(5) The City Auditor and Comptroller is authorized and directed, upon the direction of the Chief Financial Officer and/or the Financial Management Director, to reallocate revenue sources between Capital Improvements Program projects within a Department, in accordance with the restrictions placed on various revenues where the net reallocation does not result in a net increase to any of the funding sources.

(B)(1) The TransNet Funds (30300-30303, 30306) are hereby appropriated for the purposes authorized by Proposition A - San Diego Transportation Improvement Program Ordinance and Expenditure Plan; The Regional Transportation Improvement Program (RTIP) and the Annual Budget Document.

(B)(2) The City Auditor and Comptroller may reallocate funding among the projects contained in the RTIP and the Capital Improvements Program Budget, upon the direction of the Chief Financial Officer and/or the Financial Management Director, provided that such reallocation does not increase the total appropriations. The City Auditor and Comptroller, upon the direction of the Chief Financial Officer and/or the Financial Management Director, is authorized and directed to reallocate sources between TransNet and commercial paper funded projects as may be appropriate to reduce the use of commercial paper. The City Auditor and Comptroller may, upon the direction of the Chief Financial Officer and/or the Financial Management Director, appropriate and reallocate Gas Tax and AB 2928 Funds for Council approved TransNet Funded projects in order to reduce the use of debt and maximize the use of

cash in both funds. The Mayor is authorized as the Council designee to direct the San Diego Association of Governments (SANDAG) to amend the RTIP for such reallocations.

(B)(3) Any monies deposited in the TransNet funds in excess of estimated revenue and any carryover monies from the previous fiscal year are hereby appropriated for the purpose for which said Funds were created and may be appropriated and expended by the City Auditor and Comptroller, upon the direction of the Chief Financial Officer and/or the Financial Management Director, provided that such an increase is part of the RTIP.

(C)(1) Any carryover monies from the previous fiscal year in the Infrastructure Improvement Fund (10529) are hereby appropriated for the purpose for which said fund was created.

(C)(2) Funds from the Infrastructure Improvement Fund may be transferred and appropriated to the General Fund upon the direction of the Chief Financial Officer and/or the Financial Management Director for purposes identified by the Mayor for the Mayor's Infrastructure Improvement Fund or by the Council Districts for the individual Council District's Infrastructure Improvement Funds.

V. ENTERPRISE FUNDS

All Enterprise Funds are hereby appropriated for the purpose of providing for the operation, maintenance and development of their respective purposes.

Funds appropriated for capital improvements are for those projects contained in the Council-approved Capital Improvements Program.

Any monies deposited in the Enterprise Funds in excess of the estimated revenue and any carryover monies from the previous fiscal year are hereby appropriated for the purpose for which said Fund was created.

Reserve Funds are hereby appropriated to provide funds for the purpose for which the Fund was created. The City Auditor and Comptroller is hereby authorized to return to the source Fund monies deposited in Reserve Funds in excess of amounts required. Any monies deposited in Reserve Funds in excess of estimated revenue and any carryover monies from the previous fiscal year are hereby appropriated for the purpose for which said Fund was created.

The City Auditor and Comptroller may reallocate appropriations, (not changing total appropriations), within the Capital Improvement Program, changing the total appropriation for any given project contained in the Council-approved Capital Improvements Program if the reallocation is to cover costs related to a redistribution of program wide contracts, such as the Owner Controlled Insurance Program, extended environmental monitoring and re-vegetation, or Construction Management.

The appropriated Unallocated Reserve and the unappropriated Fund Balance of the Sewer and Water Utilities shall be expended only by Council resolution to meet contingencies which may arise during the fiscal year.

VI. INTERNAL SERVICE FUNDS

The City Auditor and Comptroller is hereby authorized, upon the direction of the Chief Financial Officer and/or the Financial Management Director, to distribute surplus retained earnings or excess contributions from various internal service funds back to appropriate contributing funds or between employee benefit-related internal service funds. The City Auditor and Comptroller is hereby authorized and directed, upon the direction of the Chief Financial Officer and/or the Financial Management Director, to redistribute contributions among the various internal service funds or to advance funds between the various internal service funds.

VII. TRUST AND AGENCY FUNDS

These funds are established to account for assets held by the City as an agent for individuals, private organizations, other governments and/or funds; for example, federal and state income taxes withheld from employees, 401(k) and deferred compensation plans, parking citation revenues, and employee benefit plans. The City Auditor and Comptroller is authorized and directed to establish the appropriate agency funds and to deposit and disburse funds in accordance with the respective agency relationships.

SECTION 3. The Mayor is hereby authorized to execute appropriate initial and continuing contracts and agreements for the conduct of activities associated with the allocations authorized by Council and in accordance with provisions of grant agreements.

SECTION 4. The City Auditor and Comptroller is authorized and directed, upon approval of the Chief Financial Officer and/or the Financial Management Director, to transfer appropriations for costs avoided in one budget unit within a department by an agreement to incur them in another budget unit within a department.

SECTION 5. The City Auditor and Comptroller is authorized and directed, upon the direction of the Mayor, to make inter-fund loans between funds to cover cash needs. These loans may, if appropriate, extend beyond the current fiscal year.

SECTION 6. Interest earnings generated by a Fund will be deposited in said respective Fund.

SECTION 7. All Funds, established by Council in previous fiscal years or during the current fiscal year, are appropriated for the purposes established by applicable laws and/or in accordance with provisions of agreements authorized by Council and for projects contained in the Council-approved Capital Improvements Program or authorized by Council resolution. The

City Auditor and Comptroller is authorized and directed to expend monies within the funds for services provided by those funds. The City Auditor and Comptroller is authorized and directed, upon approval of the Chief Financial Officer and/or the Financial Management Director, to return any surplus monies to the contributing funds.

SECTION 8. The City Auditor and Comptroller is authorized and directed, upon the direction of the Chief Financial Officer and/or the Financial Management Director, to transfer current and/or prior years' surplus monies within the Flexible Benefit/Management Benefit Programs reimbursement funds after fiscal year end. Any remaining surplus monies (excluding flexible spending accounts) in the reimbursement funds may be transferred by the City Auditor and Comptroller, upon the direction of the Chief Financial Officer and/or the Financial Management Director, to the Risk Management Administration Fund (50061) to be expended, up to the full forfeited amount, for programs which benefit City employees.

The City Auditor and Comptroller is authorized and directed, upon the direction of the Chief Financial Officer and/or the Financial Management Director, to transfer surplus/reserves within other employee benefit funds or to reallocate these monies to other fringe benefit funds.

SECTION 9. The City Auditor and Comptroller is authorized and directed to make appropriate inter-fund transfers in accordance with the Annual Budget Document and estimated sources of revenue.

The City Auditor and Comptroller may, upon the direction of the Mayor and appropriate clearing authorities, transfer funds to related City entities in accordance with the Annual Budget Document and appropriate funding source rules and regulations.

SECTION 10. The City Auditor and Comptroller is authorized and directed to appropriate and expend donations in accordance with Council Policy 100-02 (City Receipt of Donations).

SECTION 11. All revenues generated consistent with the Public Trust pursuant to Section 6306 of the Public Resources Code in relation to operation of Mission Bay Park and Ocean Beach Park in excess of expenditures for operations, maintenance and capital improvements during the fiscal year are hereby placed in a special fund to be used exclusively for past and future operations, maintenance and capital improvements and for past, current, and future expenditures uncompensated by past, current and future revenues derived from Mission Bay Park and Ocean Beach Park as required by agreements with the State of California. Excess revenues are hereby appropriated for said purposes and may be expended only by Council resolution or in accordance with projects contained in the Council-approved Capital Improvements Program.

All revenues generated by sovereign trust lands granted by the State of California to the City of San Diego pursuant to section 6306 of the Public Resources Code are hereby appropriated for purposes consistent with the public trust.

SECTION 12. All other revenues which are not appropriated by any other section of this ordinance, and which are in excess of budgeted revenue as determined by the Chief Financial Officer and/or the Financial Management Director, are hereby appropriated by the City Auditor and Comptroller to legally established reserve fund(s) or account(s). However, in no event shall the total appropriations of all tax revenues as defined by Article XIIIB of the California State Constitution made pursuant to this ordinance exceed the City's legal limit.

The total appropriation is $2,688,662,655 a portion of which will be derived from proceeds of taxes as defined within Article XIIIB of the State Constitution.

It is the intent of this ordinance to comply with Article XIIIB of the California State Constitution.

SECTION 13. It is the express intent of the City Council that, notwithstanding anything to the contrary herein, any economic benefit, savings, or effect of this ordinance shall not be used, directly or indirectly, to fund, support in any way, or ratify any employment or retirement benefit determined to be illegal by a court of law.

SECTION 14. The Council hereby acknowledges that the Mayor has initiated Business Process Reengineering [BPR], and that departmental budgets as presented in this Fiscal Year 2007 Appropriation Ordinance may from time to time require amendment in order to implement the BPR process, all in accordance with the terms of Ordinance No. O-19523 of the Council. Subject to City Council review per the terms of said Ordinance, the City Auditor and Comptroller is authorized, upon the direction of the Chief Financial Officer or Chief Financial Officer and/or the Financial Management Director, to reallocate appropriations and/or positions as required between and within restructured departments and programs to maintain the same departmental or office functions as necessary to accommodate the reengineering. All such reallocations and departmental reorganizations being subject to City Council approval as set forth in Ordinance No. O-19523 shall be reported to the City Council no less than twice per fiscal year, with a report stating the rationale for the transfer, the savings, if any, resulting from the reallocation, the dollar amount of the reallocation(s), position(s) and functions/services reallocated, and a statement that the services provided have remained the same or have been improved.

SECTION 15. The City Auditor and Comptroller is authorized and directed to close obsolete or inactive funds; residual balances of such funds shall be returned to their source or, if to the General Fund, to a special General Fund Unappropriated/Unallocated Reserve. The Chief Financial Officer shall periodically report fund closures to the City Council and recommend the appropriation of any residual balances.

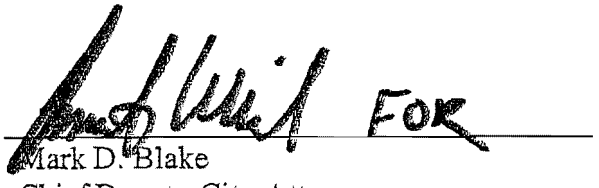
SECTION 16. The powers of the Council not delegated to the Mayor as specifically set forth herein are reserved to the Council in accordance with the terms of the Charter.

SECTION 17. That a full reading of this ordinance is dispensed with prior to its final passage, a written or printed copy having been available to the City Council and the public a day prior to its final passage.

SECTION 18. This ordinance is declared to take effect and be in force immediately upon its passage after two (2) public hearings pursuant to the authority contained in Sections 71, 275, and 295 of the Charter of the City of San Diego.

SECTION 19. The Mayor shall have no veto power over this ordinance pursuant to Section 280(a)(4) of the Charter of the City of San Diego.

APPROVED: MICHAEL J. AGUIRRE, City Attorney

By  FOR
Mark D. Blake
Chief Deputy City Attorney

MDB:ai
07/13/06
Or.Dept:Mayor
O-2007-13

ATTACHMENT A

City of San Diego
Attachment to Fiscal Year 2007 Appropriation Ordinance
Operating and Capital Improvement Program Appropriations

Department Title - Operating Budgets	Salaries and Wages	Fringe and Non-Personnel Expense	Total
Business & Grant Administration	$ 548,063	$ 398,174	$ 946,237
Business & Support Services	$ 578,117	$ 490,297	$ 1,068,414
Chief Operating Office	$ 1,980,231	$ 1,002,398	$ 2,982,629
City Attorney	$ 23,637,172	$ 12,567,986	$ 36,205,158
City Auditor and Comptroller	$ 6,990,858	$ 6,268,946	$ 13,259,804
City Clerk	$ 2,244,746	$ 1,879,798	$ 4,124,544
City Council - District 1	$ 555,430	$ 434,570	$ 990,000
City Council - District 2	$ 510,625	$ 479,375	$ 990,000
City Council - District 3	$ 569,338	$ 420,662	$ 990,000
City Council - District 4	$ 553,318	$ 436,682	$ 990,000
City Council - District 5	$ 540,555	$ 449,445	$ 990,000
City Council - District 6	$ 504,816	$ 485,184	$ 990,000
City Council - District 7	$ 554,545	$ 435,455	$ 990,000
City Council - District 8	$ 558,461	$ 431,539	$ 990,000
City Treasurer	$ 4,400,425	$ 5,688,644	$ 10,089,069
Citywide Program Expenditures	$ -	$ 46,383,612	$ 46,383,612
Community & Legislative Services	$ 1,864,047	$ 1,940,342	$ 3,804,389
Community and Economic Development	$ 2,938,624	$ 8,010,162	$ 10,948,786
Council Administration	$ 1,619,679	$ 1,209,154	$ 2,828,833

Department Title - Operating Budgets	Salaries and Wages	Fringe and Non-Personnel Expense	Total
Customer Services	$ 1,000,992	$ 1,059,788	$ 2,060,780
Department of Finance	$ 142,821	$ 58,535	$ 201,356
Engineering and Capital Projects	$ 20,617,104	$ 14,624,640	$ 35,241,744
Environmental Services	$ 7,286,111	$ 30,936,570	$ 38,222,681
Equal Opportunity Contracting	$ 1,404,267	$ 1,025,579	$ 2,429,846
Ethics Commission	$ 652,371	$ 356,014	$ 1,008,385
Family Justice Center	$ 343,627	$ 327,101	$ 670,728
Financial Management	$ 3,144,421	$ 2,889,662	$ 6,034,083
Financing Services	$ 1,124,804	$ 650,893	$ 1,775,697
General Services	$ 27,029,023	$ 49,237,752	$ 76,266,775
Human Resources	$ 2,179,963	$ 2,339,067	$ 4,519,030
Information Technology & Communications	$ -	$ 12,594,392	$ 12,594,392
Library	$ 19,338,026	$ 19,405,660	$ 38,743,686
Mayor	$ 114,129	$ 114,529	$ 228,658
Metropolitan Wastewater	$ 1,518,861	$ 12,042,747	$ 13,561,608
Neighborhood Code Compliance	$ 3,756,189	$ 2,951,848	$ 6,708,037
Office of Ethics & Integrity	$ 540,926	$ 653,757	$ 1,194,683
Office of Homeland Security	$ 773,114	$ 789,652	$ 1,562,766
Park & Recreation	$ 35,235,046	$ 48,905,313	$ 84,140,359
Personnel	$ 4,054,713	$ 2,936,672	$ 6,991,385
Planning	$ 4,060,541	$ 2,786,183	$ 6,846,724
Police	$ 206,401,136	$ 153,733,589	$ 360,134,725
Public Safety	$ 148,168	$ 2,079,802	$ 2,227,970
Public Works	$ 135,000	$ 55,520	$ 190,520

Department Title - Operating Budgets	Salaries and Wages	Fringe and Non-Personnel Expense	Total
Purchasing & Contracting	$ 809,832	$ 835,830	$ 1,645,662
Real Estate Assets	$ 2,470,110	$ 2,316,685	$ 4,786,795
San Diego Fire-Rescue	$ 99,887,907	$ 69,621,753	$ 169,509,660
Special Projects	$ 525,242	$ 617,646	$ 1,142,888
General Fund Total	**$ 495,843,494**	**$ 525,359,604**	**$ 1,021,203,098**

City Treasurer	$ 431,096	$ 443,030	$ 874,126
Commission for Arts and Culture	$ 468,298	$ 439,464	$ 907,762
Community and Economic Development	$ 2,790,788	$ 1,873,290	$ 4,664,078
Convention Center	$ 50,000	$ 18,438,101	$ 18,488,101
Development Services	$ 396,654	$ 503,920	$ 900,574
Engineering and Capital Projects	$ 689,772	$ 847,192	$ 1,536,964
Environmental Services	$ 679,688	$ 1,331,297	$ 2,010,985
Gas Tax	$ -	$ 24,117,687	$ 24,117,687
Library	$ 394,494	$ 286,554	$ 681,048
Maintenance Assess Districts	$ 1,498,806	$ 32,969,614	$ 34,468,420
Mission Bay Improvements Fund	$ -	$ 1,097,595	$ 1,097,595
Municipal Parking Garage	$ 192,820	$ 2,624,213	$ 2,817,033
Office of the CIO	$ 5,484,099	$ 4,419,209	$ 9,903,308
Park & Recreation	$ 104,861	$ 14,577,324	$ 14,682,185
PETCO Park	$ 111,600	$ 21,083,735	$ 21,195,335
Planning	$ 1,134,276	$ 1,440,622	$ 2,574,898
Police	$ 797,904	$ 12,788,945	$ 13,586,849
QUALCOMM Stadium	$ 2,292,087	$ 13,700,921	$ 15,993,008

Department Title - Operating Budgets	Salaries and Wages	Fringe and Non-Personnel Expense	Total
Regional Park Improvement Fund	$ -	$ 1,097,595	$ 1,097,595
San Diego Fire-Rescue	$ 5,018,036	$ 5,085,287	$ 10,103,323
Special Promotional Programs	$ -	$ 70,214,792	$ 70,214,792
Storm Drain Fund	$ -	$ 6,046,746	$ 6,046,746
TransNet	$ -	$ 42,327,539	$ 42,327,539
Transportation	$ -	$ 5,000,000	$ 5,000,000
Trolley Extension Reserve	$ -	$ 4,113,932	$ 4,113,932
Special Revenue Funds Total	**$ 22,535,279**	**$ 286,868,604**	**$ 309,403,883**
Bond Interest and Redemption	$ -	$ 2,329,935	$ 2,329,935
Tax Anticipation Notes	$ -	$ 2,130,000	$ 2,130,000
Zoological Exhibits	$ -	$ 7,676,765	$ 7,676,765
Debt Service Funds Total		**$ 12,136,700**	**$ 12,136,700**
Development Services	$ 34,271,253	$ 27,058,111	$ 61,329,364
Environmental Services	$ 17,983,086	$ 42,936,571	$ 60,919,657
General Services	$ 906,345	$ 2,233,687	$ 3,140,032
Metropolitan Wastewater	$ 63,231,152	$ 350,704,420	$ 413,935,572
Park & Recreation	$ 3,956,656	$ 7,733,368	$ 11,690,024
Water	$ 50,372,788	$ 308,982,142	$ 359,354,930
Enterprise Funds Total	**$ 170,721,280**	**$ 739,648,299**	**$ 910,369,579**
Engineering and Capital Projects	$ 11,408,524	$ 14,021,363	$ 25,429,887
Financial Management	$ 837,732	$ 17,859,323	$ 18,697,055

Department Title - Operating Budgets	Salaries and Wages	Fringe and Non-Personnel Expense	Total
General Services	$ 10,054,315	$ 35,565,667	$ 45,619,982
Risk Management	$ 3,316,041	$ 6,652,244	$ 9,968,285
Special Promotional Programs: Balboa/Mission Bay Improvements	$ -	$ 6,948,990	$ 6,948,990
Internal Service Funds Total	**$ 25,616,612**	**$ 81,047,587**	**$ 106,664,199**
City Retirement System	$ 4,410,146	$ 35,060,447	$ 39,470,593
Trust and Agency Funds Total	**$ 4,410,146**	**$ 35,060,447**	**$ 39,470,593**
Park & Recreation	$ -	$ 438,300	$ 438,300
Related City Entity Funds Total	**$ -**	**$ 438,300**	**$ 438,300**
Grand Total - Operating Budget	**$ 719,126,811**	**$ 1,680,559,541**	**$ 2,399,686,352**

Capital Improvement Program Budget	Total
Community/Economic Development Total	$ 3,226,326
Engineering & Capital Projects Total	$ 139,953,148
Environmental Services Total	$ 6,457,000
General Services - Administration Total	$ 2,950,000
Library Total	$ 30,277,092
Metropolitan Wastewater Total	$ 39,520,884
Office of the CIO-Information Technology Total	$ 1,250,000
Park & Recreation Total	$ 25,020,455
QUALCOMM Stadium Total	$ 750,000
San Diego Fire-Rescue Total	$ 8,519,291

Water Total	$ 31,052,107
Grand Total - Capital Improvement Program	$ 288,976,303

TOTAL APPROPRIATION	$ 2,688,662,655[1]

[1] The total appropriation amount includes the operating and capital budget. Some capital costs were also budgeted in the operating budget and counted twice in the total. The total appropriation amount will be adjusted in a future Council action.

Passed by the Council of The City of San Diego on JUL 3 1 2006, by the following vote:

Council Members	Yeas	Nays	Not Present	Ineligible
Scott Peters	☑	☐	☐	☐
Kevin Faulconer	☑	☐	☐	☐
Toni Atkins	☑	☐	☐	☐
Anthony Young	☑	☐	☐	☐
Brian Maienschein	☑	☐	☐	☐
Donna Frye	☐	☑	☐	☐
Jim Madaffer	☑	☐	☐	☐
Ben Hueso	☑	☐	☐	☐

Date of final passage JUL 3 1 2006.

AUTHENTICATED BY: JERRY SANDERS
Mayor of The City of San Diego, California.

(Seal)

ELIZABETH S. MALAND
City Clerk of The City of San Diego, California.

By Mary Cegeda, Deputy

I HEREBY CERTIFY that the foregoing ordinance was passed on the day of its final passage, to wit, on JUL 3 1 2006, said ordinance being of the kind and character authorized for passage on its introduction by Section 16 of the Charter.

~~I FURTHER CERTIFY that the final reading of said ordinance was in full.~~

I FURTHER CERIFY that the reading of said ordinance in full was dispensed with by a vote of not less than a majority of the members elected to the Council, and that there was available for the consideration of each member of the Council and the public prior to the day of its passage a written or printed copy of said ordinance.

ELIZABETH S. MALAND
City Clerk of The City of San Diego, California.

(Seal)

By Mary Cegeda, Deputy

Office of the City Clerk, San Diego, California

Ordinance Number O -19522



Jerry Sanders
Mayor



Scott Peters
Council President
District 1



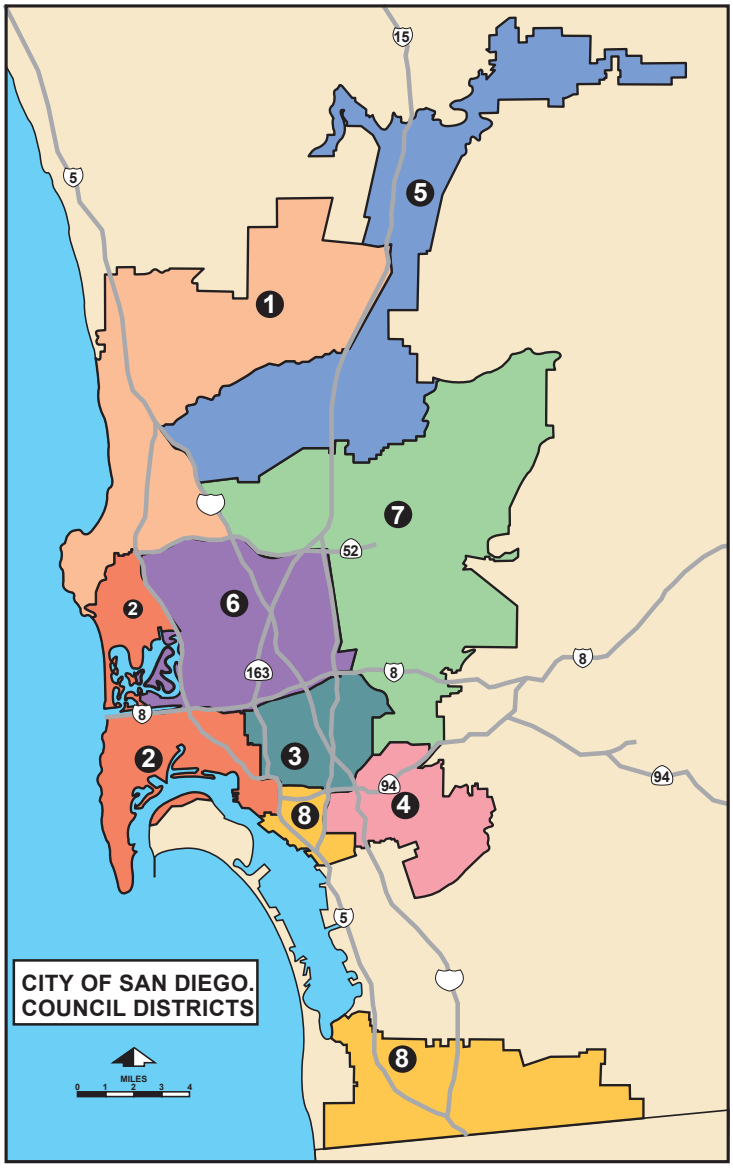
Kevin Faulconer
Councilmember
District 2



Toni Atkins
Councilmember
District 3



Anthony Young
Council President
Pro Tem
District 4





Brian Maienschein
Councilmember
District 5



Donna Frye
Councilmember
District 6



Jim Madaffer
Councilmember
District 7

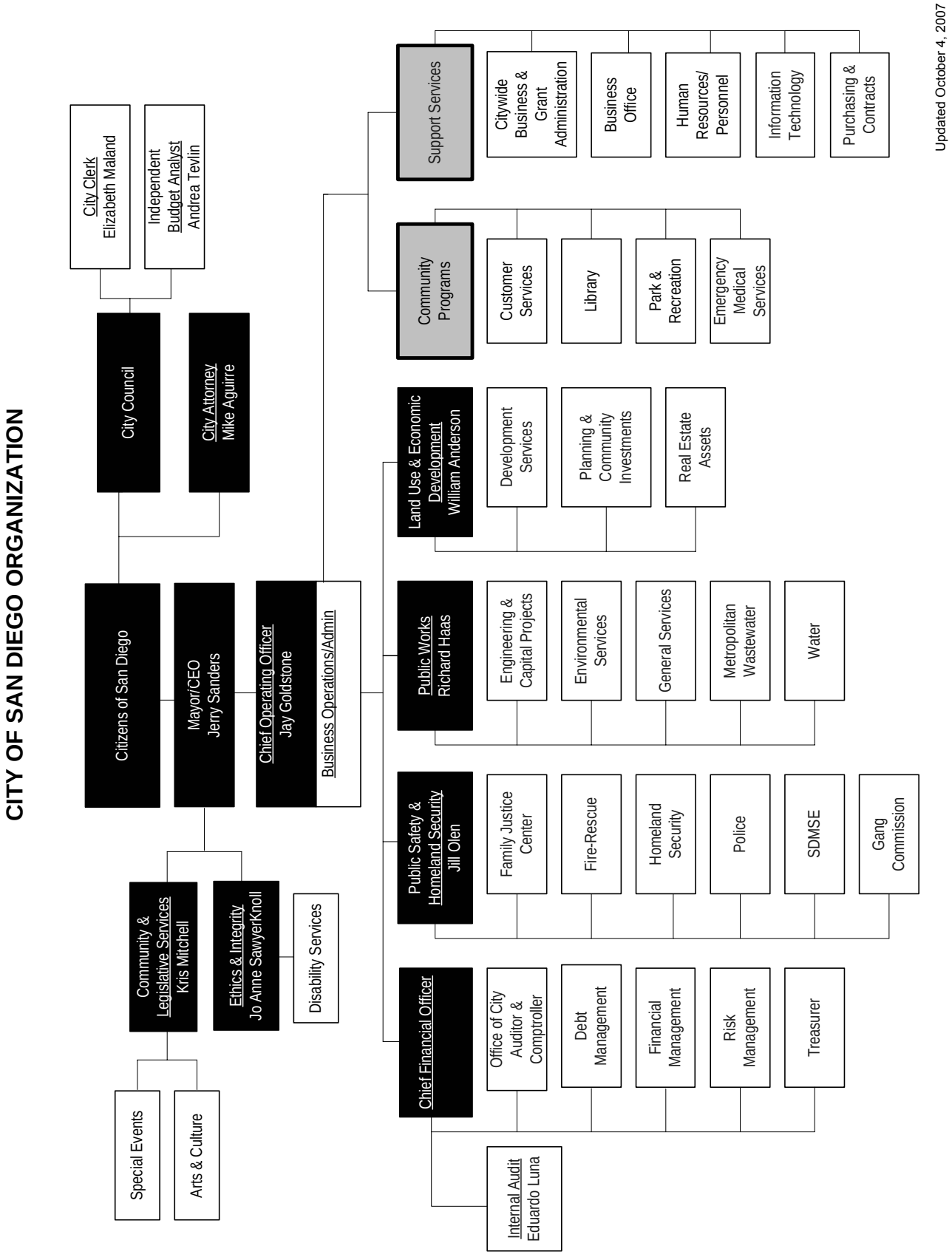


Benjamin Hueso
Councilmember
District 8



Michael J. Aguirre
City Attorney

Citywide Organizational Structure



Vision Statement

SAN DIEGO
"America's Finest City"

OUR VISION

A well managed City in a thriving community!

OUR MISSION

We provide a fiscall - ive government that is responsive
and dependable; a safe, well- intained and healthy environment;
and abundant opportunities so our residents
and visitors can enjoy the highest quality of life.

OUR VALUES

INTEGRITY
we demonstrate honor in all we do,
we do the right thing

ACCOUNTABILITY
we take responsibility for our
actions and for delivering results

DIVERSITY
we treat each person with
dignity, fairness, and
respect; we respect the
diversity of our workforce
and our community

SERVICE
we are responsive to the needs
of our community, we are
proud to deliver City services
with excellence

ONE CITY
we work as a team
across all boundaries
to achieve more

OPENNESS
we are honest and open as
we do our work

CITY OF SAN DIEGO
FISCAL YEAR 2008 ANNUAL BUDGET
VOLUME I
Executive Summary

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Jerry Sanders
Mayor

Scott Peters
Council President
District 1

Kevin Faulconer
Councilmember
District 2

Toni Atkins
Councilmember
District 3

Anthony Young
Council President Pro Tem
District 4

Brian Maienschein
Councilmember
District 5

Donna Frye
Councilmember
District 6

Jim Madaffer
Councilmember
District 7

Benjamin Hueso
Councilmember
District 8

Michael J. Aguirre
City Attorney

Prepared by Financial Management

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Water Boards Vol. 1-3
02086

CITY OF SAN DIEGO
FISCAL YEAR
2008 ANNUAL BUDGET

Mayor's Budget Message



Ladies and Gentlemen:

It is my pleasure to present the City's **Fiscal Year 2008 Annual Budget**. This budget continues the necessary . scal reforms that I began in Fiscal Year 2007 under San Diego's new Strong Mayor form of government and addresses the significant fiscal initiatives laid out in the City's first Five-Year Financial Outlook.

The total City budget for Fiscal Year 2008 is $2.92 billion including $1.11 billion for General Fund operations. The budget is posted on the City's website at www.sandiego.gov for convenient access.

In Fiscal Year 2007, I released the first Five-Year Financial Outlook for the City. In the Five-Year Financial Outlook, I identified eight significant areas that must be addressed in order to restore or preserve the fiscal integrity of the City and/or meet our legal and operational obligations. The **Fiscal Year 2008 Annual Budget** includes these significant areas: funding for deferred maintenance and capital needs; funding for the City's ADA (Americans with Disabilities Act) obligations; funding for the City's new obligations under the Storm Water Runoff Permits; an advanced contribution for the employee pension plan; funding for retiree health (OPEB); funding for the City's General Fund reserves; and a contribution for the Public Liability Fund. A contribution to fund the Workers' Compensation Fund reserve, the eighth significant area, is identified for funding in the Five-Year Financial Outlook beginning in Fiscal Year 2009.

This budget reflects the hard choices you elected me to make in order to bring the City back to fiscal health. Funding for critical public services remains a priority and this budget includes multi-million dollar increases to both the Fire-Rescue and Police Departments' budgets.

The City has become more efficient. The streamlining and Business Process Reengineering that began last year will continue into Fiscal Year 2008 to examine and redesign virtually every process and system of City government. In the Fiscal Year 2008 Annual Budget, 629.71 positions or Full-Time Equivalents (FTE) and associated costs have been eliminated citywide as a result of intensive streamlining efforts. Service levels are not expected to be impacted through streamlining efforts and position reductions due to efficiencies. We will also be working to implement the Managed Competition reform that the voters approved in November 2006.

The release of the City's 2003 and 2004 Audits and the corresponding unqualified audit opinions was a milestone in moving the City forward in accessing the public credit markets to finance long-delayed infrastructure improvements. We expect that the fiscal years 2005, 2006, and 2007 audits will be completed before the end of Fiscal Year 2008.

Mayor's Budget Message

Although the Fiscal Year 2008 Annual Budget funds the seven of the eight significant areas presented in the Five-Year Financial Outlook while maintaining current programs and services, the updated Financial Outlook suggest that the Fiscal Year 2009 budget will require that the City re-examine services and service levels in order to achieve a balanced budget.

Thank you for your continued interest and attention.

Sincerely,



Jerry Sanders
Mayor

CITY OF SAN DIEGO
FISCAL YEAR
2008 ANNUAL BUDGET

Executive Summary



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02091

Executive Summary

Introduction



The Fiscal Year 2008 Annual Budget continues the corrective . scal actions that began in Fiscal Year 2007. The road to fiscal recovery presents a significant challenge, but with the appropriate vision and financial plan, the City of San Diego will regain fiscal stability. In November 2006, the Mayor released the Five-Year Financial Outlook. This document not only presented the City of San Diego's first critical examination of its long-range fiscal condition and financial challenges, but also served as a road map in the development of the Fiscal Year 2008 Annual Budget.

The Financial Outlook identified eight significant areas that require immediate City attention and resources:

1. Funding deferred maintenance and capital needs
2. Funding the City's ADA obligations
3. Funding the City's obligations under Storm Water Runoff Permits
4. Funding the City's contributions to the Pension Plan
5. Funding Retiree Health-Other Post Employment Benefits (OPEB)
6. Funding the General Fund Reserves
7. Funding the City's Public Liability Fund
8. Funding the City's Workers' Compensation Fund

The funding for each of these significant areas in the Fiscal Year 2008 Annual Budget is described in the Fiscal Recovery Section of this Volume.

Executive Summary

City Budget Overview

The City of San Diego's Fiscal Year 2008 Annual Budget of $2.92 billion is comprised of six main funds: the General Fund, Special Revenue Funds, Debt Service and Tax Funds, Capital Improvements Program Funds, Enterprise Funds, and Internal Service Funds. **Table 1** shows the change in funding from Fiscal Year 2007 to Fiscal Year 2008 by fund.

TABLE 1
TOTAL CITY FUND CHANGES FY 2007-2008

FUND TYPE	FY 2007 BUDGET	FY 2008 BUDGET	CHANGE	
General Fund	$ 1,021,203,098	$ 1,106,330,952	$ 85,127,854	8.3%
Debt Service Funds	$ 12,136,700	$ 16,384,472	$ 4,247,772	35.0%
Special Revenue Funds	$ 242,930,505	$ 247,057,937	$ 4,127,432	1.7%
Enterprise Funds	$ 839,812,640	$ 856,744,292	$ 16,931,652	2.0%
Internal Service Funds	$ 106,664,199	$ 155,249,532	$ 48,585,333	45.5%
Capital Improvements Program	$ 293,671,493	$ 491,636,238	$ 197,964,745	67.4%
Other Funds	$ 39,908,893	$ 42,637,236	$ 2,728,343	6.8%
TOTAL	$ 2,556,327,528	$ 2,916,040,659	$ 359,713,131	14.1%

Citywide Personnel Reductions

The Fiscal Year 2008 Annual Budget reflects a total reduction of 629.71 Full-Time Equivalent (FTE) positions in the City, from 11,416.35 positions in Fiscal Year 2007 to 10,786.64 positions in Fiscal Year 2008. The Fiscal Year 2008 Proposed Budget included the elimination of 671.53 FTE positions, however, the Fiscal Year 2008 Budget deliberations resulted in 41.82 positions being added with a total net reduction of 629.71 FTE positions. The net position reduction is a combination of vacancy reductions, streamlining, Business Process Reengineering (BPR), and Council recommendations. The cost of these positions has been removed from the Fiscal Year 2008 Annual Budget.

General Fund

Departments within the General Fund provide core community services such as public safety (including police and fire protection), parks and recreation, library services, and refuse collection as well as vital support functions such as finance and human resources. These core services are primarily supported by major revenue sources that include property tax, sales tax, transient occupancy tax, and franchise fees.

The City's Fiscal Year 2008 Annual Budget reflects General Fund revenues and expenditures totaling $1.11 billion, representing an increase of $85.1 million, or an 8.3 percent increase over the Fiscal Year 2007 Annual Budget. The Fiscal Year 2008 Annual General Fund budget includes 7,257.93 budgeted positions, a decrease of 259.69 positions from the Fiscal Year 2007 Annual Budget.

Enterprise Funds

Enterprise Funds account for specific services that are funded directly through user fees. These funds include Water, Metropolitan Wastewater, Development Services, Refuse Disposal and Recycling, Golf, and Airports. Typically these funds are intended to be fully self-supporting and are not subsidized by the General Fund. The Fiscal Year 2008 Annual Budget for all Enterprise Funds is $857 million, representing an increase of $16.9 million, or a 2.0 percent increase from the Fiscal Year 2007 Annual Budget. Increases are primarily due to additional capital expenditures of approximately $175 million in Water and Metropolitan Wastewater Departments. The increased spending will support State and federal mandated projects and other needs.

Special Revenue Funds

Special Revenue Funds account for revenues that are received for specifically identified purposes. The larger funds include TransNet, Gas Tax, and Special Promotional Programs. The Fiscal Year 2008 Annual Budget for Special Revenue Funds is $247 million, representing an increase of $4.1 million, or a 1.7 percent increase from the Fiscal Year 2007 Annual Budget.

Debt Service And Tax Funds

Debt Service Funds are used for the payment of principal and interest on the General Obligation Public Safety Communication Bonds and for maintenance of zoological exhibits. Related financing and issuance costs are budgeted in the debt service funds. Tax Funds contain monies that are borrowed from the sale of Tax and Revenue Anticipation Notes (TRANs) on a short-term basis to meet the cash-flow requirements of the City prior to the receipt of property tax revenues. For the first time this fiscal year, TRANs will be budgeted to show the expense of the borrowing along with the earned interest for greater transparency. The Fiscal Year 2008 Annual Budget for Debt Service and Tax Funds totals $16.4 million representing an increase of $4.2 million, or 35 percent. The increase is primarily attributable to budgeting the full debt service expense for TRANs issuance in the TRANs Fund in Fiscal Year 2008 compared to budget practice in previous years.

Capital Improvement Funds

The Capital Improvements Program (CIP) Budget supports construction projects such as the development of parkland, the construction of a sewer pump plant, the installation of a traffic signal and street lighting system, or the construction or remodeling of a City facility. These monies are derived from sources such as sewer and water fees, a half-cent local sales tax for transportation improvements (TransNet), Development Impact Fees, State and federal grants, and/or the



issuance of bonds. The Fiscal Year 2008 Annual CIP Budget for the Capital Improvements Program totals $491.6 million, which is an increase of $198 million or 67.4 percent from the Fiscal Year 2007 Annual Budget.

In Fiscal Year 2007, both the Water Department and Metropolitan Wastewater Department (MWWD) successfully received rate increases that will support State and federal mandated and other necessary capital improvement projects. The Water Department Fiscal Year 2008 Annual CIP Budget increased by approximately $114.5 million and the Department anticipates using these funds for major projects that include:

- $44.6 million for the Miramar Water Treatment Plant
- $31.2 million for the Water Main Replacements
- $19.2 million for the Otay Water Treatment Plant
- $13.2 million for the Alvarado Water Treatment Plant Expansion
- $5.8 million for the Rancho Peñasquitos Pump Station
- $3.9 million for Security Upgrades

The MWWD Fiscal Year 2008 Annual CIP budget increased by approximately $61.2 million and MWWD anticipates using these funds for major projects that include:

- $42.4 million for pipeline repair, replacement, and rehabilitation
- $19.8 million for repair and upgrade of pump stations
- $18.6 million for replacement of trunk sewers
- $7.6 million for repair and upgrade of treatment plants

Internal Service Funds

Internal Service Funds are created to finance and account for services provided by one City department to another City department or division. Services provided by Internal Service Fund departments are paid by fees or fund transfers. The Fiscal Year 2008 Internal Service Funds Annual Budget totals $155.2 million, which is an increase of $48.6 million, or a 45.5 percent increase from the Fiscal Year 2007 Annual Budget. This increase is primarily attributed to the restructuring of the Fleet Maintenance Program in which the City's motive equipment and personnel resources were centralized within the General Services Department, Equipment Division.

Table 2 displays the overall net changes to both General Fund revenues and General Fund expenditures from Fiscal Year 2007 to Fiscal Year 2008.

TABLE 2 FY 2008 GENERAL FUND REVENUE GROWTH OVER FY 2007 BUDGET		
Growth in Major Revenue Categories		(In Millions)
Property Tax	$	41.5
Sales Tax	$	4.6
Franchise Fees	$	4.8
Transient Occupancy Tax	$	12.3
Property Transfer Tax	$	(7.3)
Vehicle License Fees	$	(1.3)
Other Revenue Increases & Budgetary Adjustments	$	32.0
Departmental Revenue	$	(1.5)
Net Revenue Growth*	$	85.1
*Refer to General Fund Revenue section of the budget for more detailed information about General Fund revenue growth.		
FY 2008 GENERAL FUND EXPENDITURE GROWTH OVER FY 2007 BUDGET		
Public Safety Expenditures		(In Millions)
Public Safety gross increase in contracted salaries and benefits (includes all departments within the Pubic Safety Business Center)	$	44.9
Public Safety annualization of facility operating costs	$	2.6
Public Safety additions	$	2.5
Subtotal Public Safety	$	50.0
Non-Public Safety Expenditures		
Non-Public Safety gross increase in contracted salaries and benefits	$	18.6
Non-Public Safety new facility and annualization operating costs	$	1.4
Non-Public Safety additions	$	36.5
Increase in Retiree Health Care (OPEB)	$	13.5
Non-discretionary accounts (insurance, energy, vehicle usage, information technology, etc.)	$	13.3
Public Liability	$	8.0
Addition for the Enterprise Resource Planning (ERP) System	$	0.5
Subtotal Non-Public Safety	$	91.8
Total Expenditure Requirements	$	141.8
Expenditure Reductions		
Personnel Vacancy Savings	$	(34.7)
Department Funding Reductions	$	(22.0)
Net Expenditure Requirements	$	85.1

Executive Summary

Table 3 represents the expenditure change in the General Fund over the last three fiscal years. **Table 4** identifies the allocation of General Fund dollars to the Police and Fire-Rescue Departments compared to the remaining General Fund departments. In Fiscal Year 2008, the General Fund increased by approximately $85.1 million, or approximately 8.3 percent from Fiscal Year 2007 with the Police and Fire-Rescue Departments receiving $42.6 million, or approximately 51.7 percent of the expenditure increase to the General Fund.

TABLE 3
GENERAL FUND EXPENDITURE GROWTH SUMMARY FY 2006-2008

	FY 2006	FY 2007	FY 2008
Total General Fund Budget	$ 864,919,912	$ 1,021,203,098	$ 1,103,966,742
Percent Change from previous year	5.8%	18.1%	8.3%

TABLE 4
GENERAL FUND EXPENDITURE ALLOCATION FY 2006-2008

	FY 2006	FY 2007	FY 2008
Police and Fire-Rescue Budgets	$ 496,815,077	$ 529,644,385	$ 572,279,793
Percent of Total General Fund Budget	57.4%	51.9%	51.7%
Other General Fund Department Budgets	$ 368,104,835	$ 491,558,713	$ 534,051,159
Percent of Total General Fund Budget	42.6%	48.1%	51.3%

Total City Personnel

The Fiscal Year 2008 Annual Budget includes a total of 10,786.64 positions; 7,257.93 of these positions are budgeted within the General Fund. **Table 5** presents the change in positions from Fiscal Year 2007 to Fiscal Year 2008 including positions for the Maintenance Assessment Districts.

Significant position changes are reflected within the General Fund, Special Revenue Funds, Enterprise Funds, and Internal Service Funds.

TABLE 5 TOTAL CITY POSITIONS CHANGE FY 2007-2008				
FUND TYPE	FY 2007 BUDGET	FY 2008 BUDGET	CHANGE	
General Fund	7,517.62	7,257.93	(259.69)	-3.5%
Special Revenue Funds	301.78	251.43	(50.35)	-16.7%
Enterprise Funds	3,009.63	2,644.46	(365.17)	-12.1%
Internal Service Funds	500.23	545.98	45.75	9.1%
Maintenance Assessment Districts	25.09	22.84	(2.25)	-9.0%
Other Funds	62.00	64.00	2.00	3.2%
TOTAL	11,416.35	10,786.64	(629.71)	-5.5%

The Five-Year Financial Outlook established a framework for the development of the Fiscal Year 2008 Annual Budget. The Fiscal Year 2008 Proposed Budget included the elimination of 671.53 Full-Time Equivalent (FTE) positions. However, the Fiscal Year 2008 Budget deliberations resulted in 629.71 positions being reduced from the Fiscal Year 2007 budget. The restored positions were in the Police, Fire-Rescue, and Park and Recreation Departments. Most of the eliminated positions had been vacant for a long period; others were eliminated as a result of Business Process Reengineering and organizational restructuring.



The Fiscal Year 2008 Annual Budget includes 10,786.64 FTE positions representing a 629.71 FTE position reduction from the Fiscal Year 2007 budgeted FTE positions totaling 11,416.35 FTE positions. The reduction, due to vacancy reductions, streamlining, and results of Business Process Reengineering includes the elimination of management and supervisory positions. These positions are no longer funded positions in the City and represent a real reduction in labor costs.

Table 6 shows the position change in the General Fund over the last three fiscal years. **Table 7** displays the percentage of positions in the Police and Fire-Rescue Departments compared to the remaining General Fund departments. In Fiscal Year 2008, General Fund positions decreased by 259.69, or approximately 3.5 percent from Fiscal Year 2007. The Fiscal Year 2008 budgets for the Police and Fire-Rescue Departments include 3,994 positions or approximately 55 percent of total General Fund positions. The positions in these departments changed from 2,818.00 FTE positions to 2,818.50 FTE positions for Police and from 1,191.26 FTE positions to 1,175.50 FTE positions for Fire-Rescue due to a variety of factors including Business Process Reengineering. The Police and Fire-Rescue Departments reduced 104 positions due to restructuring of the Fleet Maintenance Program. The Fiscal Year 2008 Annual Budget reflects 87.50 FTE positions that were transferred to the General Services Department, Equipment Division while 16.50 FTE positions were eliminated.

TABLE 6
GENERAL FUND POSITION SUMMARY FY 2006-2008

	FY 2006	FY 2007*	FY 2008
Total General Fund Budgeted FTE	6,765.36	7,517.62	7,257.93
Percent Change from previous year	-2.7%	11.1%	-3.5%

*The increase of positions in Fiscal Year 2007 was due to inclusion of supplemental positions.

TABLE 7
GENERAL FUND BUDGETED POSITIONS FY 2006-2008

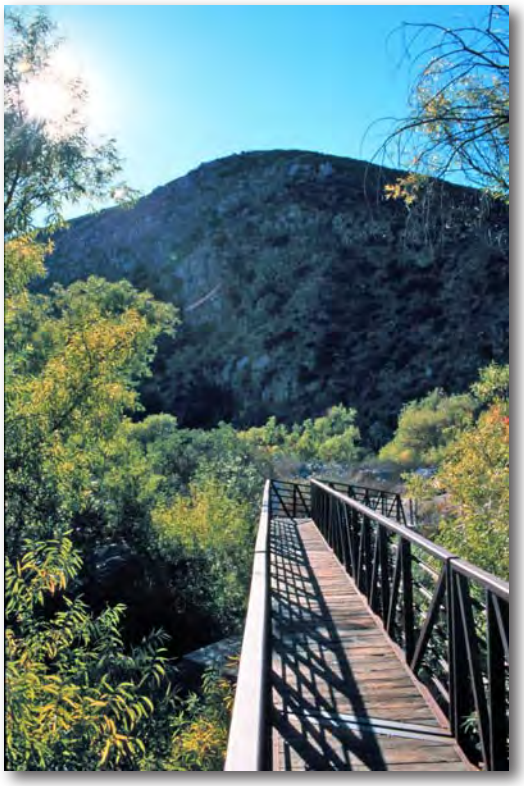
	FY 2006	FY 2007	FY 2008
Police and Fire-Rescue Budgeted Positions	3,883.23	4,009.26	3,994.00
Percent of Total General Fund Budget	57.4%	53.3%	55.0%
Other General Fund Department Budgeted Positions	2,882.13	3,508.36	3,263.93
Percent of Total General Fund Budget	42.6%	46.7%	45.0%

Retirement, Retiree Healthcare, and Other Bene. ts

The City's payment for retirement benefits in Fiscal Year 2008 is budgeted at $165 million, which includes $137.7 million for the Annual Required Contribution (ARC), $20 million for ARC Plus, and $7.3 million to begin to payback the pension plan for assets spent inappropriately in prior years on retiree health. The Retirement Offset contribution in Fiscal Year 2008 is $19.7 million, which represents the amount of City employees' retirement contributions that the City pays or offsets for employees. The Retiree Health Contribution is budgeted at $23.1 million in Fiscal Year 2008, an increase of $1.2 million over the Fiscal Year 2007 amount of $21.9 million. This account provides for the annual health coverage of City of San Diego retirees.

The Fiscal Year 2008 Annual Budget includes a one-time revenue adjustment for the employee pickup savings. In prior years the tobacco revenue was received at the end of the fiscal year and realized as

revenue in the following fiscal year. In the Fiscal Year 2008 Annual Budget, the employee contributions or (pick up savings) of $10.1 million that were collected in Fiscal Year 2007 are budgeted as revenue in addition to the employee pickup savings of $10.1 million collected in Fiscal Year 2008. Therefore, the total budgeted revenue in this category in Fiscal Year 2008 is $20.2 million. Of this amount, $10.1 million represents a one-time revenue adjustment. In future years, employee pickup savings will be budgeted solely in the year they are collected.



Workers' Compensation

State Workers' Compensation laws ensure that employees who are injured or disabled on the job are provided with fixed monetary awards. These laws are intended to reduce litigation and provide benefits for dependents of workers who suffer from work-related accidents or illnesses. The Workers' Compensation contribution in the Fiscal Year 2008 Annual Budget is $26.1 million, an increase of approximately $2.7 million from Fiscal Year 2007.

Salary & Wages and Vacancy Factor

The budgeted salaries and wages in the Fiscal Year 2008 Annual Budget total $713.8 million, of which $499.2 million is budgeted within the General Fund. This represents an overall net reduction of $5.3 million in salary and wages expense from the Fiscal Year 2007 Annual Budget. This budget reduction can largely be attributed to the elimination of 629.71 positions from all funds (which includes 259.69 position reductions in the General Fund) in the Fiscal Year 2008 Budget.

The Fiscal Year 2008 Annual Budget incorporates a 4.0 percent salary increase for employees represented by the Municipal Employees Association (MEA), AFSCME Local 127, and classified/unrepresented employees. The Fiscal Year 2008 Annual Budget incorporates a 6.0 percent salary increases for members of the Police Officers Association (POA) effective on July 1, 2007; a 2.0 percent increase effective December 29, 2007; and a 1.0 percent POST incentive to qualifying members.

The vacancy factor estimates the savings in personnel expenses attributable to vacancies, attrition, leaves of absences, etc. throughout the fiscal year. All authorized positions are generally not filled throughout the fiscal year resulting in savings from short-term vacancies, under-filled positions and newly hired employees who may start at a lower salary than the average budgeted salary for a given position. These estimates of vacancy savings will be reviewed throughout the fiscal year and adjusted if warranted to give departments as much flexibility as possible to fill approved, budgeted positions while maximizing savings.

For Fiscal Year 2008, General Fund departments projected savings from position vacancies. A 3.0 percent standard vacancy factor was established as a baseline reduction; however, if a department identified a projected vacancy savings greater than 3.0 percent, the savings amount was implemented. Departments with less than 10.00 budgeted FTE positions were not assessed a vacancy factor.

Executive Summary

Non-General Fund departments were assessed a 3.0 percent vacancy factor with the exception of Metropolitan Wastewater with no vacancy factor and Development Services Department with a 16.9 percent vacancy factor. These two Non-General funds have unique organizational changes and business processes in Fiscal Year 2008 that support these vacancy factors. The budgeted vacancy factor in General Fund for Fiscal Year 2008 is $34.6 million, while the Citywide vacancy factor is $46.8 million. This is an overall General Fund reduction from the Fiscal Year 2008 Proposed Budget. These adjustments were a result of budget deliberations which included modifications to General Services Street Division and the Police Department.



New Facilities

The Fiscal Year 2008 Annual Budget includes $4 million in operating funds for new facilities. This funding will support start-up costs and operations of new Police, Fire-Rescue, and Park and Recreation facilities or provide annual support to facilities that opened during Fiscal Year 2007 and received partial funding.

Typically, new facilities are paid from restricted funds which support the construction or acquisition costs, referred to as capital expenses, and operating costs are paid from the City's operating budget. These types of funds include Facilities Benefit Assessment (FBA) Fees, Development Impact Fees (DIF), and Community Development Block Grants (CDBG). In most cases, these fees are restricted for capital projects only and cannot be used for operating expenses, including maintenance. As a result, the General Fund must support the operations of the facility (such as a new library, playground or an expanded grass field) once the project is completed.

Park and Recreation – Annualizations and New Facilities

The Park and Recreation Department's Fiscal Year 2008 Annual Budget will include funding for the entire year for facilities that opened in Fiscal Year 2007:

- Camino Ruiz Neighborhood Park
- Edison Elementary School Joint Use
- Naval Training Center Phase I
- Nobel Athletic Area and Recreation Center
- Normal Heights Elementary School Joint Use
- Citywide Additional Open Space
- 400 Acres Paradise Hills Community Park Improvements
- Charles L. Lewis, III Memorial Skate Park

The Park and Recreation Department plans to open several facilities in Fiscal Year 2008. The Fiscal Year 2008 Annual Budget includes funding for 4.30 positions and operating support for the following facilities. The operational needs for an entire year will be a total of 6.70 positions.

- Florence Joyner Elementary School Joint Use
- Kennedy Porter Elementary School Joint Use
- Ocean View Hills Elementary Joint Use
- Citywide Additional Open Space - 200 Acres
- Park de la Cruz (Phase II)
- Rancho Encantada Neighborhood Park
- Rodriquez Elementary School Joint Use
- Teralta Park Comfort Station and Bike/Pedestrian Corridors
- Thurgood Marshall School Joint Use
- Torrey Del Mar Neighborhood Park

Fire-Rescue – New Facilities

Fire Station 47 is scheduled to open in Fiscal Year 2008. The Fiscal Year 2008 Annual Budget includes the addition of 7.56 positions and operating funding totaling $1.1 million to cover the requirements of operating this new facility. The positions reflect 7 months of staffing; the operational needs for an entire year will be a total of 12.97 positions.

Police – New Facilities

The Northwestern Area station opened in Fiscal Year 2007. The Fiscal Year 2008 Annual Budget includes the addition 4.50 civilian positions and operational funding totaling $1.5 million. During the Fiscal Year 2008 Budget deliberations, City Council added 19.00 sworn officer positions to the budget but not the associated funding. Due to the high vacancy rate among police officers, the Police Department did not project the need for additional funding for these new budgeted positions in Fiscal Year 2008.



Citywide Restructuring/Reorganization



The Fiscal Year 2008 Annual Budget reflects several departmental restructures as a result of Business Process Reengineering (BPR) and department initiated reorganizations. The following provides an overview of significant changes to the City's organizational structure that are included in the Fiscal Year 2008 Annual Budget.

- Commission for Arts and Culture – The Commission for Arts and Culture has transitioned from Neighborhood and Customer Services Department to Community and Legislative Services Department.
- Community and Economic Development Department – As a result of restructuring, staff and related expenses from the Community and Economic Development Department were reallocated among the following departments: City Planning and Community Investment, Office of Ethics and Integrity, Public Safety and Customer Services. The department also eliminated 10.20 additional FTE positions.
- Fleet Maintenance – During the BPR of the City's Fleet Maintenance Program, it was determined that all City fleet resources should be consolidated within the General Services Department, Equipment Division. The BPR results in personnel transfers that will occur between the Police Department and General Services and Fire-Rescue and General Services and the elimination of 16.5 FTE positions. The Fiscal Year 2008 Annual Budget includes all restructures from the Fleet BPR.
- Park and Recreation, Park Planning Division – Resources from the Park and Recreation Department's Park Planning Division have been moved into the Planning Department and the Engineering and Capital Projects Department.
- Park and Recreation and Library Departments – The Park and Recreation and Library Departments have moved from Neighborhood and Customer Services into Business and Support Services.
- Office of the Chief Operating Officer (COO) – In the Fiscal Year 2008 Annual Budget, the Office of the COO as a budget department was restructured. The staff budgeted in the Office of the COO were transferred to several departments. The Deputy Chiefs are budgeted within their respective business centers (including Public Works, Land Use and Economic Development, Business Operations and Administration, Community and Legislative Services) and the COO and support staff are budgeted in the Office of the Mayor.
- Office of the Independent Budget Analyst (IBA) – In the development of the Fiscal Year 2007 Annual Budget, the Office of the IBA was created as part of City Council Administration. In the Fiscal Year 2008 Annual Budget, the Office of the IBA has been restructured into its own department.
- Disability Services – In an effort to create greater efficiencies, the Community and Economic Development Department was restructured resulting in Disability Services moving from Community and Economic Development to the Office of Ethics and Integrity.
- Storm Water Pollution Prevention Program – In the Fiscal Year 2008 Annual Budget, the Storm Water Pollution Prevention Program was moved from the Metropolitan Wastewater Department into the General Services Department.

General Fund Revenues

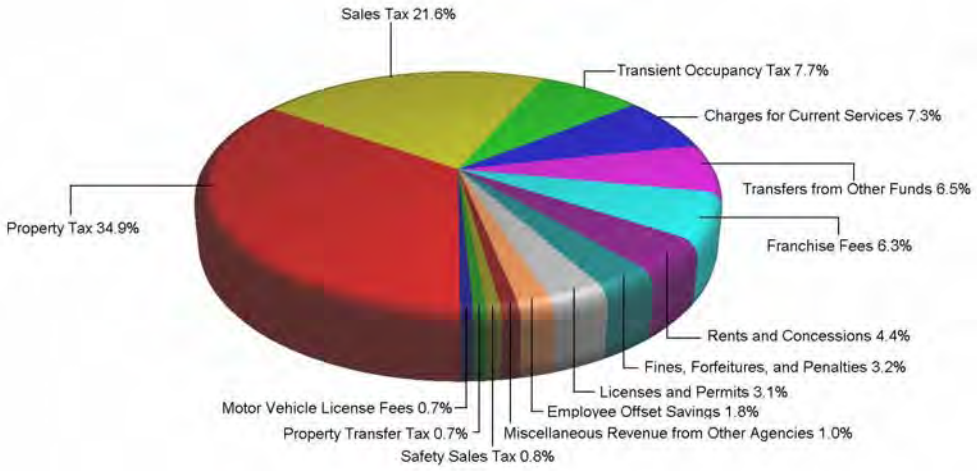
The growth in City revenue depends primarily on the economic activity in the City and the region. During an economic expansion, revenues increase and, conversely, during economic slowdown revenues decline. The key economic factors, such as population growth, unemployment and job growth rates contribute to determining revenue trends and revenue growth projections in the budget. While the majority of the City's revenue is primarily affected by local economic conditions, Statewide economic trends also affect the City's revenue sources along with the policy and resource allocation decisions at the State and federal levels.

Key economic and demographic factors that formed the basis for revenue estimates in the Fiscal Year 2008 Annual Budget include:[1]

- San Diego economy will continue to show a positive growth, though at a slower pace, and is expected to exceed the State and national economic trends during the remainder of 2007 and the first-half of 2008.
- San Diego's Gross Regional Product is projected to increase by 2.5 percent in 2007, compared to 2.4 percent in California and 2.1 percent for the nation.
- San Diego's real estate market will remain in a period of relative price correction; however, the region continues to be a highly desirable place to live and work.
- San Diego's population is projected to increase by 14,663 from 1,316,837 to 1,331,500 by January 1, 2008.
- San Diego's employment is expected to grow in 2007; 16,000 jobs are estimated to be added in 2007. San Diego's unemployment rate is expected to be approximately 4 percent in 2007.
- San Diego's leisure and hospitality market will continue to moderately grow in 2007 with new hotels coming on line and the region continuing to be a top visitor destination.
- San Diego's retail sales sector of the economy is forecasted to experience some slowdown in 2007.

The Fiscal Year 2008 General Fund Revenue Budget totals $1.11 billion with major sources, including property tax, sales tax, transient occupancy tax and franchise fee, comprising nearly 70.5 percent of the General Fund.

Fiscal Year 2008 General Fund Revenue Budget - $1.11 Billion



[1] The following sources were used for the budget publication: City of San Diego Planning Department, San Diego Regional Chamber of Commerce Economic Bulletin, California Employment Development Department, San Diego Convention and Visitors Bureau.

Executive Summary

Table 8 demonstrates the growth rates for Fiscal Years 2005-2008 for the major General Fund revenues. Forecasting of revenue growth rates is important in determining funding for most General Fund expenditures. Each revenue source is forecasted independently using information from actual receipts, historical trends and State and national economic forecasts, including the UCLA Anderson Forecast, San Diego Regional Chamber of Commerce and University of San Diego Index of Leading Economic Indicators. It should be noted that for the purpose of revenue forecasting, budgeted growth rates are applied to year-end projections (of actual receipts) and do not represent the percentage increase from one year's budget to the next.

TABLE 8

MAJOR REVENUE SOURCES	FY 2005 BUDGETED GROWTH RATE	FY 2006 BUDGETED GROWTH RATE	FY 2007 BUDGETED GROWTH RATE	FY 2008 BUDGETED GROWTH RATE
Property Tax	8.0%	7.5%	7.25%	6.0%
Sales Tax	5.0%	4.5%	4.75%	3.0%
Transient Occupancy Tax	6.0%	5.0%	6.0%	7.5%
Franchise Fees*				
SDG&E	5.0%	7.5%	7.5%	8.5%
Time Warner	5.0%	7.5%	7.5%	7.5%
Cox	5.0%	7.5%	7.5%	7.5%

*Does not re. ect growth of the Utility Underground Surcharge

State Budget Impacts

In Fiscal Year 2008, the budget for the State of California includes new funds for infrastructure that are likely to have a positive impact on the City of San Diego. In Fiscal Year 2008, the City is expected to receive new funds from the State that include bond proceeds from Propositions 1B, 1C, 1E, and 84 (passed by voters in November 2006). The majority of these funds will be restricted for specific purposes and deposited into accounts outside of the City's General Fund.

In Fiscal Year 2008, the City should receive State money that is restricted for specific purposes, such as $5.2 million for booking fee reimbursement. The remainder of the State assistance to the City consists of annual payments for the Citizen's Options for Public Safety/Juvenile Justice Crime Prevention which is expected to be $1.5 million in Fiscal Year 2008. State revenue sources are explained in more detail in the General Fund Revenue section of this volume.

The City is also expected to receive a total of $784,000 from the State for library related assistance. The majority of these funds are allocated through the State's Public Library Fund for Local Assistance and deposited directly into the City's Library Grant Fund. The balance is given to City libraries from the State's Teleconnect Fund with the amount allocated dependent directly on how much City libraries spend on telecommunications.

The City will not receive any State funds related to Proposition 42 in Fiscal Year 2008 (City received $9.5 million in Fiscal Year 2007 which were not included in the budget). The reduction in City funds resulting from the gap in Proposition 42 payments is expected to be largely offset by the allocation of Proposition 1B funding in Fiscal Year 2008. These funds are set aside for the improvements of local streets and roads as well as interstate highways. Proposition 42 payments to the City are expected to resume in Fiscal Year 2009.

Potential impacts to the City of San Diego from State funding are summarized in **Table 9**:

TABLE 9

STATE PROGRAM	FY 2008 BUDGET IMPACT
General Fund	
Booking Fees	$ 5.2 million
Citizen's Option for Public Safety/Juvenile Justice Crime Prevention	$ 1.5 million
Non-General Fund	
Public Library/CA Teleconnect Fund	$ 0.8 million
Proposition 42 "Gap Year"	$ (9.5 million)
Proposition 1B (estimated)	$ 12.0 million
TOTAL	$ 10.0 million

Fiscal Year 2007 General Fund Budget Revisions

The Fiscal Year 2007 General Fund adopted budget of $1,021,203,098 was revised through City Council actions and experienced several expenditure increases which led to a revised Fiscal Year 2007 budget totaling $1,046,820,268. The Fiscal Year 2007 General Fund budget increased by approximately $25.6 million, or 2.5 percent from the initial Fiscal Year 2007 adopted budget. The following items detail the significant revisions made to the Fiscal Year 2007 adopted budget (**Table 10** provides all General Fund budget adjustments):

- Citywide Program Department's expenditures related to the City's Public Liability Fund (which funds General Fund claims and designated non-claim expenditures) were increased by approximately $9.5 million. In addition, $3.7 million of the mid-year budget adjustment salary savings (from various departments) was transferred to fund the General Fund Reserve, and $3.0 million was transferred to fund the Property Tax Administration (this amount was partially transferred from the City Auditor and Comptroller's Department). Finally, an increase of $1.7 million was made to adjust the Mission Bay and Regional Parks Improvement Funds budgets per the Mission Bay Ordinance (O-19118). Other miscellaneous budget adjustments decreased the Department's expenditures by approximately $4.7 million.
- Due to the transfer of staffing and non-personnel expenditures related to the enforcement and administration of the Parking Management Division from the General Services Department, the Police Department's budgeted expenditures increased by $5.7 million, and the Office of the City Treasurer's budgeted expenditures increased by $3.8 million, respectively.

- The Fire-Rescue Department's budgeted expenditures increased by $5.5 million, primarily due to a balancing of prior adjustments that were made as part of the department's vacancy factor savings. Other attributing expenses included higher than anticipated utility costs and the funding of reimbursable purchases made using Urban Area Security Initiative grant funding.
- The General Services, Street Division's budgeted expenditures increased by $5.2 million primarily due to the mid-year budget adjustment that included the Proposition 42 funding for various street resurfacing projects.
- The Park and Recreation Department's Park Planning and Development Division's budgeted expenditures increased by $1.2 million for additional funding of the Taylor Street Slope Reconstruction project. The budgeted expenditures for the Park and Recreation Department's Reservoir Recreation section also increased by $1.5 million due to a reassignment of concession management duties.

TABLE 10
FISCAL YEAR 2007 GENERAL FUND BUDGET REVISIONS AS OF 09/26/07

BUSINESS CENTER/DEPARTMENT	ADOPTED BUDGET	REVISED BUDGET	DIFFERENCE
Business and Support Services			
Business & Grant Administration	$ 946,237	$ 761,634	$ (184,603)
Business Office	$ 1,068,414	$ 1,066,739	$ (1,675)
Customer Services	$ 2,060,780	$ 1,944,820	$ (115,960)
Human Resources	$ 4,519,030	$ 1,557,605	$ (2,961,425)
Library Department	$ 38,743,686	$ 38,665,727	$ (77,959)
Office of The CIO - Gen Fund	$ 12,594,392	$ 12,333,686	$ (260,706)
Park And Recreation			
Park & Rec-Administrative Svcs	$ 931,644	$ 1,278,841	$ 347,197
Community Parks I	$ 16,195,117	$ 16,055,785	$ (139,332)
Developed Regional Parks	$ 35,547,073	$ 34,707,134	$ (839,939)
Community Parks II	$ 19,147,357	$ 20,079,355	$ 931,998
Park Planning And Development	$ 4,824,729	$ 6,047,766	$ 1,223,037
Open Space Division	$ 5,939,768	$ 5,190,137	$ (749,631)
Mt. Hope Cemetery	$ 1,554,671	$ 1,928,019	$ 373,348
Reservoir Concessions	$ -	$ 1,523,940	$ 1,523,940
Personnel Department	$ 6,991,385	$ 6,991,385	$ -
Purchasing	$ 1,981,509	$ 2,073,978	$ 92,469
Purchasing and Contracting	$ 1,645,662	$ 994,303	$ (651,359)
Equal Opportunity Contracting	$ 2,429,846	$ 3,131,291	$ 701,445
Community and Legislative Services			
Community & Legislative Services	$ 3,804,389	$ 4,478,322	$ 673,933
Customer & Neighborhood Services	$ -	$ 379,276	$ 379,276
Special Events	$ 1,142,888	$ 735,401	$ (407,487)

BUSINESS CENTER/DEPARTMENT	ADOPTED BUDGET	REVISED BUDGET	DIFFERENCE
Office of the Chief Financial Officer			
Auditor and Comptroller	$ 13,259,804	$ 11,127,520	$ (2,132,284)
City Treasurer	$ 10,089,069	$ 13,929,417	$ 3,840,348
Citywide Program Expenditures	$ 46,383,612	$ 59,415,386	$ 13,031,774
Debt Management	$ 1,775,697	$ 1,775,656	$ (41)
Department of Finance	$ 201,356	$ 370,979	$ 169,623
Financial Management	$ 4,052,574	$ 3,809,569	$ (243,005)
Office of the Chief Operating Officer	$ 2,982,629	$ 2,980,116	$ (2,513)
Land Use and Economic Development			
City Planning Department	$ 6,846,724	$ 7,041,172	$ 194,448
Community and Economic Development	$ 10,948,786	$ 11,221,727	$ 272,941
Land Use & Economic Development	$ -	$ 238,058	$ 238,058
Neighborhood Code Compliance	$ 6,708,037	$ 6,702,177	$ (5,860)
Real Estate Assets	$ 4,786,795	$ 4,783,360	$ (3,435)
Non-Mayoral			
City Attorney	$ 36,205,158	$ 36,388,158	$ 183,000
City Clerk	$ 4,124,544	$ 4,124,544	$ -
City Council - District 1	$ 990,000	$ 990,000	$ -
City Council - District 2	$ 990,000	$ 990,000	$ -
City Council - District 3	$ 990,000	$ 990,000	$ -
City Council - District 4	$ 990,000	$ 990,000	$ -
City Council - District 5	$ 990,000	$ 990,000	$ -
City Council - District 6	$ 990,000	$ 990,000	$ -
City Council - District 7	$ 990,000	$ 990,000	$ -
City Council - District 8	$ 990,000	$ 990,000	$ -
Council Administration	$ 2,828,833	$ 2,828,833	$ -
Ethics Commission	$ 1,008,385	$ 1,008,385	$ -
Office Of Ethics			
Office of Ethics & Integrity	$ 1,194,683	$ 1,194,611	$ (72)
Other			
Mayor	$ 228,658	$ 242,522	$ 13,864

Executive Summary

BUSINESS CENTER/DEPARTMENT	ADOPTED BUDGET	REVISED BUDGET	DIFFERENCE
Public Safety and Homeland Security			
Family Justice Center	$ 670,728	$ 670,534	$ (194)
Office of Homeland Security	$ 1,562,766	$ 1,562,609	$ (157)
Police Department	$ 360,134,725	$ 365,851,392	$ 5,716,667
Public Safety	$ 2,227,970	$ 2,334,807	$ 106,837
San Diego Fire-Rescue	$ 169,509,660	$ 175,028,795	$ 5,519,135
Public Works			
Engineering and Capital Projects			
Administration	$ 470,440	$ 483,314	$ 12,874
Field Engineering	$ 14,288,511	$ 14,277,897	$ (10,614)
Architectural Eng & Contracts	$ 5,122,776	$ 5,202,492	$ 79,716
Transp Engineering-Design	$ 7,646,238	$ 7,641,880	$ (4,358)
Transp Engineering-Ops	$ 7,713,779	$ 7,473,735	$ (240,044)
Environmental Services			
Environmental Protection	$ 659,037	$ 931,989	$ 272,952
Refuse Collection	$ 36,942,515	$ 37,261,985	$ 319,470
Resource Management	$ 621,129	$ 1,676,420	$ 1,055,291
General Services			
Administration	$ 295,985	$ 475,423	$ 179,438
Fac. Maintenance	$ 15,143,790	$ 16,461,891	$ 1,318,101
Storm Water	$ 13,561,608	$ 13,569,673	$ 8,065
Street Division	$ 50,681,086	$ 55,877,791	$ 5,196,705
Parking Management	$ 9,583,073	$ 5,783	$ (9,577,290)
Station 38	$ 562,841	$ 557,248	$ (5,593)
Public Works	$ 190,520	$ 447,275	$ 256,755
Total General Fund	$ 1,021,203,098	$ 1,046,820,268	$ 25,617,170

Conclusion

The Fiscal Year 2008 Annual Budget for the City totals $2.92 billion, with $1.11 billion budgeted in the General Fund. A total of 629.71 positions have been removed from the City's Fiscal Year 2008 Annual Budget. The budget incorporates the fiscal policies and initiatives outlined in the Five-Year Financial Outlook which was released by the Mayor in November 2006. The annual budget funds the significant areas outlined in the Financial Outlook and maintains the City's core services.

CITY OF SAN DIEGO
FISCAL YEAR
2008 ANNUAL BUDGET

Fiscal Recovery



Water Boards Vol. 1-3
02111

Mayor's Commitment to Fiscal Recovery



In the Fiscal Year 2008 Annual Budget, the City of San Diego will remain focused on achieving . scal recovery by implementing the initiatives outlined by the Mayor in the Five-Year Financial Outlook. The Fiscal Year 2008 Annual Budget funds eight significant areas that are the legal obligations of the City. The following significant areas have been discussed for years but have never been fully addressed or adequately funded: pension and retiree health obligations; funding of reserves; deferred maintenance and capital improvements; Americans with Disabilities Act (ADA) improvements; storm water permit compliance; and the Public Liability and Workers' Compensation funds. By establishing a Five-Year Financial Outlook, the Mayor has set forth the framework in the budgeting process for a critical examination of City funding priorities.

The Fiscal Year 2008 Annual Budget reaffirms the Mayor's efforts to restore fiscal health to San Diego by continuing commitments to ensure the protection of core services, implementing a managed competition plan, continuing to carry out Business Process Reengineering, and reorganizing the City's operational structure.

In Fiscal Year 2008, necessary funding continues to be provided for essential services such as parks and libraries, police and fire protection, trash collection, and water and wastewater services. However, given the obligations identified in the Five-Year Financial Outlook, the City has focused on fulfilling primary core responsibilities at optimum funding levels before committing to other non-core services.

Business Process Reengineering

Through the Business Process Reengineering (BPR) initiative, the Mayor is streamlining the City's business practices and creating efficiencies throughout the City between Fiscal Years 2007 and 2009 with the intent to continue providing a high level of customer service while reducing the costs of providing these services. While positions have not been targeted for elimination through BPR, a large number of positions have been reduced across several departments. The Fiscal Year 2008 Annual Budget reflects additional position reductions Citywide that will be implemented through BPR efforts. Additional savings will be identified in non-personnel expense costs (supplies and services, IT costs, and fringe benefits) as BPR efforts are finalized.

Fiscal Recovery

Citywide Reorganization

The structure of the City continues to undergo a realignment intended to convert the City into a more manageable and responsive organization. These functional organizational shifts will continue to move the City toward complete fiscal recovery while allowing for better use of resources and promote accountability. The efforts made in Fiscal Year 2007 and continued as part of the Fiscal Year 2008 Annual Budget to streamline the City's organizational structure resulted in a net reduction of 629.71 Full-Time Equivalent (FTE) positions in the Fiscal Year 2008 Annual Budget, including the reductions related to BPR.

In November 2006, the Mayor presented to the Budget and Finance Committee a Five-Year Financial Outlook that outlined the position reductions needed to achieve fiscal recovery. The position reductions are outlined in the Five-Year Financial Outlook; many of these positions are vacant and core City services are not expected to be adversely affected.

Implementing Managed Competition

In November 2006, voters approved Proposition C, allowing City departments to competitively bid for certain jobs alongside external vendors and contractors. The goals of the managed competition program include, but are not limited to, maximizing the quality of service the City provides to its residents in a cost-effective manner. In addition, it is anticipated that managed competition will reduce the cost of services by having City departments compete with private companies on a level playing field. Managed competition is expected to maximize City resources and serve as a catalyst for positive internal City reforms and savings that will improve the fiscal health of the City. In Fiscal Year 2008, the City plans to complete pre-competition assessments and develop and issue Requests for Proposals (RFP).

Maintaining Sound Financial Structure

In order to achieve a balanced budget, the Mayor's Five-Year Financial Outlook identified eight significant areas that had been either ignored or severely underfunded. Adequate funding of these eight areas is essential for the City to achieve fiscal strength:

- Employee Pension Plan
- General Fund reserves
- Deferred maintenance and capital improvement needs
- Retiree Health (Other Post Employment Benefits)
- Requirements for Storm Water Runoff Permits
- Obligations under the Americans with Disabilities Act
- Workers' Compensation Fund
- Public Liability Fund



Funding the Pension Plan

Restoring the integrity of the City's Retirement System is critical for the long-term fiscal health and stability of the City. In November 2006, voters approved the passage of Proposition B, the Mayor's initiative calling for voter approval before allowing any future increases in pension benefits for City employees. On June 2006, the San Diego City Employees' Retirement System (SDCERS) released its 2006 actuarial valuation report for the City of San Diego and determined that the City's Annual Required Contribution (ARC) for Fiscal Year 2008 was $137.7 million.

The Fiscal Year 2008 Annual Budget provides that the City will contribute $20 million in addition to the ARC of $137.7 million. This amount will be used to pay down in part the Unfunded Actuarial Accrued Liability (UAAL) with no negative amortization. In addition, the City has budgeted an additional $7.3 million to begin paying back the pension plan for assets inappropriately used to pay retiree health benefits. For Fiscal Year 2008, the City's total pension payment is budgeted at $165 million. The full budgeted amount was advanced in July 2007 to the San Diego City Employees' Retirement System (SDCERS).

Building Reserves

Building healthy reserves will help insulate City services against periodic swings in the economy and the demands placed on the City to pay the costs from emergencies such as natural disasters. In addition, since the City's reserves are one of several factors considered by rating agencies, a strong reserve balance may help lower the City's cost to borrow money. The City currently maintains several reserves for its operations, including the Emergency Reserve for the General Fund which was established to fund unanticipated liabilities for natural disasters, catastrophic occurrences, and judgments.

The City's proposed reserve policy calls for establishment of adequate reserve levels for an Emergency Reserve, Appropriated Reserve, Capital Reserve, and other types of reserves. The City's current reserve policy (adopted by City Council in 2002) established a General Fund Reserve minimum of 3.0 percent of the General Fund revenues. The policy defined a goal of a 5.0 percent reserve to be achieved by 2014. It is the Mayor's goal to go above and beyond the current policy and increase reserves to 8.0 percent by Fiscal Year 2012. The Five-Year Financial Outlook established a 6.0 percent reserve goal for Fiscal Year 2008, and the Fiscal Year 2008 Annual Budget includes $3.3 million as a contribution to the General Fund Emergency Reserve to meet this goal. The Fiscal Year 2008 Proposed Budget included $5 million as a contribution to the Emergency Reserve, but as a result of the Fiscal Year 2008 Budget deliberations, the contribution was reduced from $5 million to $3.3 million.

Funding Deferred Maintenance

Over the years, the City has undertaken several studies to catalogue deferred maintenance needs for which no funding had been identified. Presently, staff is compiling an inventory of all needs and will have a completed list with the estimated projected costs during Fiscal Year 2008. It is estimated that the City's deferred maintenance and capital needs, excluding the Water and Wastewater enterprises, may be at least $800 to $900 million.

The forecast for addressing the City's deferred maintenance needs in Fiscal Year 2008 assumes that $5.3 million will be spent on facility repairs and improvements, all of which will be paid in cash. Additionally, $33 million will be spent in Fiscal Year 2008 to address the deferred maintenance of the City's storm drains and streets. The City's formula for financing storm drain and streets maintenance assumes that 25 percent of costs will be paid in cash while the remaining 75 percent will be financed.

Fiscal Recovery

In summary, the Fiscal Year 2008 Annual Budget includes $38.3 million in additional funding to accomplish these projects, of which $13.6 million will be paid in cash and the remaining $24.7 million financed.

Addressing Rising Retiree Health Care Costs

The City continues to experience financial pressure from the rising costs of retiree health care. Under the terms mandated by the Governmental Accounting Standards Board (GASB 45), public agencies across the country, including the City, will be required to report and record this liability on an actuarial basis in its financial statements. The Fiscal Year 2008 Annual Budget continues to include funding for these costs on a 'pay-as-you-go' basis, the base cost being $23.0 million for the fiscal year. The budget also includes an additional $25.0 million payment toward a trust fund to cover the future liability for retiree health driven in part by escalating health care costs. It is expected that the trust fund will be established in Fiscal Year 2008.

Meeting New Storm Water Runoff Requirements

Compliance with new Storm Water Runoff regulations associated with new permits has created a large impact on the City's budget. Preliminary estimates show that it will cost the City an additional $18.0 million in Fiscal Year 2008 to comply with the public education and monitoring requirements and this amount has been included in the Fiscal Year 2008 Annual Budget. The full impact of these regulations on the City's finances in future years is still being analyzed.

Compliance with the Americans with Disabilities Act

The Americans with Disabilities Act (ADA) went into effect in 1990, requiring public and private agencies to make facilities and infrastructure universally accessible. ADA improvements are permanent improvements to public sidewalks and facilities and include additional capital projects such as the installation of audible signals at intersections. Similar to the City's deferred maintenance situation, very little funding has been put toward meeting ADA requirements. To address this important obligation, the Fiscal Year 2008 Annual Budget includes an additional $10 million anticipated from the City's real estate sales for ADA-related improvements, in addition to existing Community Development Block Grant funding or other funding allocated for this purpose.

Building the Workers' Compensation Reserve Fund

Workers' compensation liabilities continue to grow and the City needs to establish sufficient reserves to cover increases in these liabilities. The City has approximately $150 million in outstanding workers' compensation claims and $18 million in reserves. This is far short of what should reasonably be expected for the size of the liability; if the City would be required to make a large payout on a claim, there would be a significant impact on General Fund services. By establishing an acceptable reserve level, the City will provide better protection against adverse impacts to General Fund services as a result of these liabilities. The City will begin to fund reserve levels as outlined in the Five-Year Financial Outlook. The Fiscal Year 2008 Annual Budget includes $26.1 million to cover only the projected annual costs.

Building the Public Liability Reserve Fund

Similar to workers' compensation liabilities, the City has public liabilities that fluctuate year over year. Any excessive payouts for public liability claims would create a negative impact on General Fund services. The City has approximately $100 million in potential public liability claims with no reserves. The establishment of a sufficient reserve would insulate General Fund services from a detrimental payout if the City were found liable in a claim. The Fiscal Year 2008 Annual Budget includes $5.0 million in new funding for a total of $18 million that includes $13 million for projected annual costs.

Cumulative Budget Impact

The Five-Year Financial Outlook projected that after the City meets the Fiscal Year 2008 funding needs presented in the eight significant areas and continues to support core City services such as public safety, parks, libraries, and other essential services, General Fund expenditures would exceed revenues by $87 million without any corrective actions. The Five-Year Outlook further outlined corrective actions that have been implemented in the Fiscal Year 2008 Annual Budget along with additional savings achieved through streamlining efforts, position reductions and a lower than expected Annual Required Contribution (ARC) to SDCERS.



The projected cumulative budget impact for all City funds in the Five-Year Financial Outlook from the eight significant areas described above totaled $108.3 million; the projected impact to the General Fund totaled $94.1 million. The actual impact in the Fiscal Year 2008 Annual Budget totals $94.9 million for all City funds and $66.2 million for the General Fund. One factor that contributes to the decrease in the projected budget impact is the reduction in the legally required pension contribution computed by the SDCERS' actuary. The amount budgeted in Fiscal Year 2008 is $165 million for the ARC, ARC Plus, and the retiree health payback, compared to the projected amount of $198.7 million in the Five-Year Financial Outlook. In addition, parts of the City's contributions toward deferred maintenance and the ADA compliance have not changed from the original projections but were budgeted in the Capital Improvements Programs Budget instead of the General Fund.

Fiscal Recovery

Table 1 compares the original projections in the Five-Year Financial Outlook and the Fiscal Year 2008 Annual Budget.

TABLE 1
TOTAL CITY CUMULATIVE BUDGET IMPACT
FUNDING FOR EIGHT SIGNIFICANT AREAS
(IN MILLIONS)

	FY 2008 Projected in Outlook		FY 2008 Annual Budget	
	All Funds	General Fund	All Funds	General Fund
ARC Plus [1]	$ 27.0	$ 20.8	$ 20.0	$ 15.0
Reserves [2]	7.4	7.4	3.3	3.3
Deferred Maintenance [3]	15.7	15.7	13.6	8.3
OPEB	25.0	17.0	25.0	16.6
Storm Water Runoff Compliance	18.2	18.2	18.0	18.0
ADA Compliance [4]	10.0	10.0	10.0	-
Workers' Compensation Fund	-	-	-	-
Public Liability Fund	5.0	5.0	5.0	5.0
Total	$ 108.3	$ 94.1	$ 94.9	$ 66.2

(1) The ARC Plus contribution is less than the original projection due to the updated (lowered) contribution to pay down the Unfunded Accrued Actuarial Liability as computed by the San Diego City Employees' Retirement System actuary.

(2) The Fiscal Year 2008 annual contribution to the Unappropriated Reserve is lower than the original projection in the Outlook based on the Fiscal Year 2008 estimated beginning balance for the General Fund Reserves and actions taken in adopting the Fiscal Year 2008 Annual Budget.

(3) The cash contribution to deferred maintenance has been budgeted as follows: $8.3 million in General Fund and the remaining $5.3 million in the Capital Improvements Program Budget. This amount does not include the $24.7 million in .nanced deferred maintenance budgeted in the Capital Improvements Program Budget.

(4) $10 million for ADA compliance has been budgeted in the Capital Improvements Program Budget.

The Fiscal Year 2008 Annual Budget provides funding for seven of the eight significant areas and demonstrates the Mayor's commitment to the implementation of the Five-Year Financial Outlook to restore and maintain the City's sound financial structure.

Corrective Actions Incorporated into the Fiscal year 2008 Annual Budget

In order to achieve a balanced budget, several solutions from the Five-Year Financial Outlook have been implemented in the Fiscal Year 2008 Annual Budget. **Table 2** shows the description of corrective actions between the original projections in the Five-Year Financial Outlook and the estimates included in the Fiscal Year 2008 Annual Budget.

TABLE 2 FISCAL yEAR 2008 ANNuAL BuDgET CoRRECTIvE ACTIoNS ToTAL CITy		
	FY 2008 Projected in Outlook	FY 2008 Annual Budget (In Millions)
TOTAL EXPENDITURE SAVINGS*		$ 48.3
*The savings is the result of the total City net reduction of 629.71 FTEs (Five-Year Financial Outlook Projection - 671.34 FTEs)		
FISCAL YEAR 2008 ANNUAL BUDGET CORRECTIVE ACTIONS		
	FY 2008 Projected (In Millions)	FY 2008 Annual (In Millions)
Net Reduction of 259.69 FTEs (312.8 FTEs in Five-Year Financial Outlook)	$ 25.1	$ 16.0
Employee Benefit Adjustments/Furlough	$ 4.3	$ 1.0
Debt Refinancing (PETCO Park)	$ 3.8	$ 3.7
Reallocation of Transient Occupancy Tax	$ 6.0	$ 6.9
Budget Clean-up		
Corrected GGSB (General Government Services Billing)	$ 3.2	$ 5.8
Inactive Fund Balances	$ 2.1	$ 2.1
Release of Encumbered Funds	$ 3.0	$ 3.0
Leveraging City Assets	$ 15.3	$ 15.3
Managed Competition	tbd	tbd
TOTAL CORRECTIVE ACTIONS	$ 62.8	$ 53.8

Position Reductions – $48.3 Million

A total of 629.71 FTE positions outlined in the Mayor's Five-Year Financial Outlook have been eliminated in the Fiscal Year 2008 Annual Budget for total salary and benefit savings of $48.3 million. The total net reduction of 629.71 FTE positions in the Fiscal Year 2008 Annual Budget includes the reductions related to Business Process Reengineering as well as reductions of middle management and supervisory positions.

The Financial Outlook targeted a total of 671.34 FTE position reductions: 312.80 FTE position reductions in the General Fund and 358.54 FTE positions in other funds. The Fiscal Year 2008 Annual Budget reflects a total reduction of 629.71 FTE positions: 259.69 FTE positions in the General Fund, for a savings of $16 million, and 370.02 FTE positions in other funds, for a savings of $32.3 million in Fiscal Year 2008 and future years. The change from the Financial Outlook target of 671.34 FTE position reductions and the actual FTE reductions is due to positions adjustments recommended by the Mayor and City Council in adopting the Fiscal Year 2008 Annual Budget.

Fiscal Recovery

Debt Re. nancing (PETCO Park) – $3.7 Million

On January 30, 2007, the City Council authorized the issuance of lease revenue bonds to refund the previously issued Ballpark Project bonds. The annual debt service on the refunding bonds is $11.3 million for Fiscal Years 2008–2032, which translates into savings of approximately $3.7 million annually for the General Fund.

Reallocation of Transient o ccupancy Tax (To T) – $10.6 million

The Fiscal Year 2008 Annual Budget allocates $10.6 million, which is slightly less than the one cent per dollar of the discretionary TOT revenue that is allowable to be redirected to the General Fund. This is in accordance with Council Policy 100-3, which stipulates that up to one cent of every 10.5 cents collected from TOT can be allocated for any purposes approved by the Mayor and City Council. The savings are primarily comprised of the expected savings from the PETCO Park bond refinancing ($3.7 million) described above, rate stabilization reserve adjustment ($1.8 million), and TOT revenue growth ($5.1 million). A total of $15 million in discretionary TOT revenue was allocated to the General Fund in the Fiscal Year 2008 Proposed Budget and was reduced to $10.6 million in the Fiscal Year 2008 Annual Budget due to budget adjustments recommended by the Mayor and City Council.



The San Diego Lodging Industry Association (LIA) and the San Diego County Hotel/Motel Association proposed a 2.0 percent assessment on nightly hotel room rentals to the Tourism Marketing District (TMD) with the purpose of creating funding for the marketing of San Diego to potential visitors. If approved, the TMD would raise approximately $24.0 million annually. The TMD proposal would offset $10 million annually in funding for organizations that are currently funded by the City for marketing and tourism promotion. This offset was budgeted in the Fiscal Year 2008 Proposed Budget, but was subsequently removed in adopting the Fiscal Year 2008 Annual Budget. The TMD proposal is expected to be brought before the City Council in the fall of 2007 and, if the ordinance is passed, it is subject to approval by members of the LIA. Any budgetary savings from the passage of the TMD ordinance would be realized in the Special Promotional Programs budget.

General Government Service Billing (GGSB) – $5.8 Million

The City's General Fund pays for basic City services such as public safety, parks, and libraries. In addition, the City allocates the costs associated with central service departments, such as Auditor and Comptroller, City Attorney, City Clerk, and Financial Management to all City departments by means of a rate based on the General Government Services Billing (GGSB) standard. The amounts allocated to Non-General Fund departments are billed and received into the General Fund as revenue to offset the cost of the services provided by these central service departments. In reviewing the allocation of Citywide costs, it was determined that the City's General Fund inappropriately supports the total cost of several departments, including the Offices of the Mayor, City Council, the Chief Operating Officer, and similar support services. Based on the GGSB standard, it was determined that the General Fund is currently paying more annually than its appropriate share. Implementing this corrective action has a net zero effect on the City's total budget; however, the increased revenue to the General Fund provides direct relief to the City's operations funded by taxes. The Fiscal Year 2008 Annual Budget includes $5.8 million in revenue from the GGSB.

Leveraging City Assets – $15.3 Million

The Real Estate Assets Department has identified properties for sale that will generate one-time revenue. To comply with the City Charter, revenues generated from the sale of public property will be used for funding of capital improvement projects. The Fiscal Year 2008 Annual Budget includes $15.3 million in revenue from the sale of public property which has been budgeted in the Capital Improvements Program Budget to fund ADA and capital improvements for City-owned facilities.

Other Adjustments

An estimated $1 million in savings from the health care reform was added to the Fiscal Year 2008 Budget (the savings were estimated prior to the completion of the employees' health care enrollment). A mid-year budget adjustment will be requested if enrollment proves that additional savings are realized. The health care reform was part of the labor negotiations in Fiscal Year 2007 for the Police Officers' Association (POA), Local 145, and Deputy City Attorneys' Association (DCAA). In addition, the reform also covers unclassified and unrepresented City employees.

The Office of the City Auditor and Comptroller will release inactive fund balances and aged encumbered funds (projected to be $2.1 million and $3.0 million, respectively, in the General Fund). As a result, the General Fund Reserve will have a one-time increase to the fund balance of approximately $5.1 million.

Service Level Impacts

A net total of 629.71 FTE positions citywide have been eliminated in the Fiscal Year 2008 Annual Budget, one of the key corrective actions outlined in the Mayor's Five-Year Financial Outlook. A reduction in service levels is not anticipated since the majority of these positions have been vacant for a significant period of time or they were eliminated as a result of Business Process Reengineering.

A portion of the 629.71 FTE positions being eliminated are a result of reduction in expenditures that General Fund departments were requested to make in order to balance the budget in Fiscal Year 2008. The General Fund departments identified solutions to close the projected General Fund budget gap of approximately $25 million between projected expenditures and revenues. Departments proposed

expenditure reduction plans of either 4 percent or 10 percent, depending on whether departments had undergone BPR (4 percent for departments having gone through the BPR process and 10 percent for departments that had yet to begin the BPR process). As a result of this process, 22.00 of the 629.71 FTE positions were eliminated. The full effect of all position reductions are difficult to gauge at this time, although no program or facility closures are expected as a result of these position reductions.

Funding of Positions for New Facilities

The Five-Year Financial Outlook included funding for several new facilities and the annualization of budgeted staff for existing facilities. These facilities were funded in the Fiscal Year 2008 Annual Budget and include 4.50 FTE civilian positions funded at $300,000, 19.00 FTE sworn positions (unfunded), and approximately $1.2 million in non-personnel support for the Northwestern Area Police Station for a total of $1.5 million of new operating funds. Funding for the 19.00 FTE sworn positions may be included in Fiscal Year 2009 Budget.

The Fiscal Year 2008 Annual Budget achieves the goal of the City's comprehensive Five-Year Financial Outlook. It provides funding for many areas that have been either ignored or under funded in the past. The City's adherence to its Five-Year Financial Outlook demonstrates continued commitment to build a solid fiscal foundation for the provision of core services to the residents of San Diego.

CITY OF SAN DIEGO
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Business Process Reengineering



Business Process Reengineering in the City of San Diego

The Business Process Reengineering (BPR) program was initiated by the Mayor to improve the ef. ciencies and effectiveness of City government and maximize the services offered to our residents. Through BPR efforts undertaken to date, the City has begun to realize significant cost savings and efficiencies and City staff have identified methods to improve the effectiveness of services provided to the public.

Background

In December 2005, City management and staff began a study of the City's contracting processes. The City has now adopted a standard methodology for BPR studies on the functions within the following departments:

- Development Services
- Engineering and Capital Projects
- Environmental Services
- Fire-Rescue
- General Services (Street Division, Publishing Services Division, Fleet Services Division, and Facilities Maintenance Division)
- Labor Relations/Personnel
- Information Technology
- Library
- Metropolitan Wastewater
- Park Maintenance
- Purchasing and Contracting
- Police
- Water

In addition, BPR studies have been initiated and/or completed for the following functions or processes:

- Grants and Gifts
- 1472 Processing
- Records Management
- Reservoir Recreation



Business Process Reengineering

Value of BPR

An organization creates value through its processes. BPR provides a method for work groups to identify and prioritize issues and concerns in work processes. It also provides a structure for employees for all levels in the organization to have open dialogue regarding those issues and concerns. BPR causes an organization to become introspective and assess how it does its business and utilizes its staff. BPR also helps City departments to begin preparing for managed competition by streamlining processes and optimizing the use of employees.

The purpose of the Contracts reengineering study was to review and reengineer the City of San Diego's procurement processes and procedures, develop recommendations to improve the efficiency and effectiveness contracting service delivery, and to improve the quality and accountability of the procurement process. The City of San Diego's contracts for goods, services, consultants, and construction have historically been handled using a decentralized approach, with authority spread across all levels of the organization. This resulted in a system that was duplicative in efforts, lacked a centralized tracking system, and had inconsistent levels of oversight.

To address the findings delineated above, the BPR team recommended creating a centralized contracts department to consolidate and streamline into one department procurement resources and processes associated with contract pre-award operations for commodities, services, consultant support, and construction. During the Fiscal Year 2007 budget process, the City Council approved the creation of a centralized contracting department. This new department, Purchasing & Contracting, provided the framework to consolidate contracting staff and to implement contracting reforms.

The realignment of pre-award contract administration into a centralized contracting department eliminated redundancies in both processes and staffing, resulting in the net reduction of 11.00 positions that will save the City over $907,000 annually in personnel expense.

BPR Implementation Process

The process used by the City for its BPR efforts has been standardized and documented through a Guidebook. The process begins by establishing a team lead and Steering Committee, which is responsible for drafting a project schedule and project charter, the former articulating an expected completion date and the latter delineating the objectives for the project. Through the BPR effort, the project team maps processes, determines improved methods for completing those processes, benchmarks their methods and performance against other jurisdictions and service providers, and crafts recommendations for improvement. The Steering Committee finalizes the BPR report and briefs the recommendations to the COO and Mayor before they are taken to the City Council for approval.

In April 2006, as part of a citywide effort, Environmental Services Department (ESD) began the BPR process to improve efficiencies, reduce costs, and maximize the services offered to our residents. This comprehensive assessment of the Department's six divisions included the participation of over 100 ESD employees as well as outside stakeholders. Taking approximately three months to complete, the BPR effort included process mapping, cost analysis, brainstorming of improvement ideas and benchmarking with other agencies.

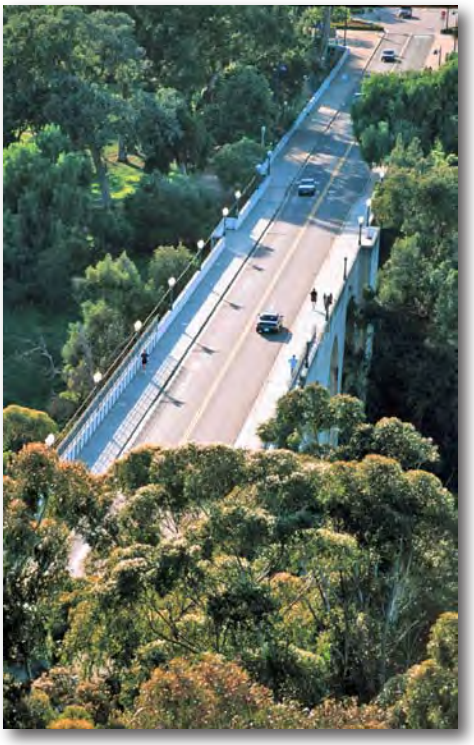
The BPR Study has resulted in a number of efficiencies and cost savings to the City, some of which have already taken effect and some of which were implemented in July 2007. The BPR is consolidating the Department's six divisions into three operating divisions with centralized administrative functions. A total of 31 positions are being eliminated and eliminating unnecessary management overhead and obsolete or inefficient processes has increased the span of control for managers and supervisors. Customer service and work order management processes are being standardized across the Department, enabling transition to new technologies to produce even greater efficiencies going forward. The BPR had resulted in reduced requirements for non-personnel expenses.

An example of an increased efficiency in the Department is the consolidation and reassignment of duties in the Solid Waste Code Enforcement section. Field crews, instead of Code Enforcement Officers, have become the first responders for most illegal dumping service requests, and Code Enforcement Officers in two separate sections have been reorganized into one work group to allow for more efficient supervision as well as accommodating for fluctuations in work load. Additionally, sector-based response teams as well as a portable field data management system will reduce response time and drive time. These efficiencies have allowed the Department to eliminate one Code Enforcement Officer position. Through other efficiencies and staff cuts such as these, the Department will save an expected $3 million annually while maintaining all core services.

BPR and Managed Competition

The City of San Diego is committed to delivering quality services to taxpayers, residents and visitors in the most economical and efficient way possible. This commitment can also be expressed as delivering services through "competitive government," defined as a government with processes in place to validate that service quality and costs are as good as, or superior to, any legitimate provider available.

Managed competition is a structured process that allows public sector employees to compete openly and fairly with independent contractors (normally private sector firms) for the right to deliver services. This strategy recognizes the high quality and potential of public sector employees, and seeks to tap their creativity, experience and resourcefulness by giving them the opportunity to structure organizations and processes in ways similar to best practices in competitive businesses, while still being compatible with public sector realities. (Inherently governmental[1] services are not considered for this strategy.)



[1] Inherently governmental services are those so intimately related to the public interest as to require performance by government employees. The threshold question is normally: "Does the service in question obligate the government in some way such as policy setting, contracting or resource allocation?" The City of San Diego has included police of. cers, firefighters and lifeguards in this definition.

Business Process Reengineering

BPR studies are one mechanism that will help to prepare the City's departments for their competition with the private sector. Through BPR, departments identify best organizational structures, policies, and procedures. Based on a comprehensive understanding of the efficiency and effectiveness of departmental processes, employees will be able to create proposals that reflect lean, effective, and cost-efficient organizations that engage only in core functions and that deliver exceptional services.

Accomplishments to Date and Success Stories

The City has completed or is the process of completing BPR studies for 23 functions and/or departments. These studies began with reengineering the contracts process, have included a reengineering study of the facilities maintenance function within the City, and are continuing with on-going studies of the Police Department, the Fire-Rescue Department, the Development Services Department, and the Library Department. In cases where BPR studies have identified efficiencies or methods to improve effectiveness that can be realized by reengineering a process without making changes to organizational structures or staffing models, these changes have been implemented immediately with quick results. In cases where significant organizational restructuring and/or budget adjustments are required to implement efficiencies and best business practices, an implementation plan is developed and associated tasks are carried out as quickly as possible.

During the BPR for Neighborhood Code Compliance, the Volunteer Program was evaluated. What became clear was how efficient the process was. The cost of the program in staff time could not be lower, while the value added to the community was immense. The recommendation was to continue, and if possible, expand the program. In this case, the benefit that BPR provided the City was to identify and detail an existing best practice. Without BPR, the true value of this program might have remained in obscurity.

Future Expectations

All major functions within the City will be evaluated through the BPR process. The BPR process is expected to realize additional cost savings and to improve the services that we provide to our citizens in fiscal years 2008 and beyond.

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General Fund Revenues



General Fund Revenues

The total Fiscal Year 2008 Annual General Fund revenue is $1.11 billion, which represents an 8.3 percent increase over the Fiscal Year 2007 Annual Budget. General Fund revenue pays for essential City services including police, . re, refuse collection, library services, and parks and recreation programs.

The General Fund Revenue section provides a detailed description of the revenue categories listed on this page, including background information describing methods of allocation, growth trends, and economic factors affecting the revenue source. This information provides insight into the formulation of the Fiscal Year 2008 Annual General Fund revenue projections.

The four major General Fund revenue sources – property tax, sales tax, Transient Occupancy Tax (TOT), and franchise fees – account for 70.5 percent of the City's General Fund. Changes in the local, state, and national economic environments can impact each of these revenue sources. Many of these high-level changes expected in Fiscal Year 2008 are outlined below along with the impact they may have on the City's finances. Other General Fund revenue sources are influenced by these same economic conditions as well as various other non-economic factors. These factors may include a change in an existing fee or the implementation of a new policy in an existing program.

The Fiscal Year 2008 Annual General Fund revenue projections were prepared using data current as of the end of May 2007, the most recent data available.

Each department's budget detail in Volume II shows revenue generated by General Fund departments as well as the revenue each department is responsible for overseeing. Each revenue source generated by individual General Fund departments also falls under one of the revenue categories listed at right and is discussed in this section of the budget document.

Revenue Categories

Property Tax

Other Local Taxes
- Sales Tax
- Safety Sales Tax
- Transient Occupancy Tax
- Property Transfer Tax

Licenses and Permits

Fines, Forfeitures, and Penalties

Revenue from Money and Property
- Franchise Fees
- Interest Earnings
- Rents and Concessions

Revenue from Other Agencies
- Motor Vehicle License Fees
- Miscellaneous Revenue from Other Agencies

Charges for Current Services

Transfers from Other Funds

Other Revenue

San Diego's Economic Environment

San Diego continues to demonstrate favorable growth, and the diversified economy shows strength in a variety of sectors, with the general economy growing at a moderate, sustainable pace. San Diego's economy experienced very strong growth from 2002 to 2004, due mainly to a large increase in defense-based spending by the United States government, an expanding technology sector, and tremendous growth in the real estate market. However, the region's economy began to show signs of a slowdown in 2005 and 2006; in 2007, it is expected that San Diego economy will grow by only 2.5 percent. Despite the slowdown, San Diego's economic growth still leads the forecasted growth for the State of California (2.4 percent) and the nation (2.2 percent). The following are some of the economic assumptions that have been used for the preparation of the Fiscal Year 2008 Annual General Fund Budget.[1]

- For 2007, the County of San Diego's Gross Regional Product (GRP), the estimated value of the County's total economic activity is expected to grow by 2.5 percent to reach $157.2 billion. In comparison, the County grossed $150.0 billion in 2006, a 2.9 percent increase over 2005, adjusted for inflation. In 2005, the GRP was $142.3 billion, a 4.0 percent growth rate over 2004.
- Single-family home prices are expected to decline by 5.0 percent over the course of 2007. By comparison, the median price of existing homes in San Diego is estimated to have declined 2.2 percent in 2006.[1] Recently reported data shows that the median home price in San Diego County in June 2007 decreased by 1.9 percent to $495,000 compared to $505,000 in June 2006. The number of homes sold continued to decline through the first half of 2007, with 3,510 homes being sold in June 2007 compared to 4,533 sold in June 2006, a decrease of 22.6 percent.[2] This trend is expected to reverse during the second half of calendar year 2007 and first half 2008 to show an increase in home prices and number of homes sold.
- For 2007, San Diego's Consumer Price Index is expected to decrease to 3.2 percent from 3.6 percent in 2006 and fall far below the 3.7 percent average between years 2003 and 2005.
- The retail and wholesale trade sector slowed in 2006, suggesting a slower economic expansion and a moderation in consumer spending in 2007. Taxable sales in the County are projected to increase by 4.2 percent in 2007 to reach $37.4 billion, compared to an estimated 5.0 percent growth rate reaching $35.9 billion in 2006.
- According to conservative estimates, the San Diego tourism industry will continue to show a modest growth across all sectors, though the industry has a strong chance of exceeding expectations. The total number of visitors is forecasted to increase by 1.5 percent and hotel supply (room availability) is projected to increase by 0.4 percent. Hotel occupancy and average daily room rates are expected to increase by 1.0 percent and 5.0 percent, respectively. Attendance at conventions held at the San Diego Convention Center is projected to increase by 11.7 percent.
- The City's population is estimated to increase by 14,663 from 1,316,837 on January 1, 2007 to 1,331,500 on January 1, 2008.

[1] The following sources were used for the budget publication: City of San Diego Planning Department, San Diego Regional Chamber of Commerce Economic Bulletin, California Employment Development Department, San Diego Convention and Visitors Bureau.

[2] DataQuick Information Systems, March 2007

- The unemployment rate for San Diego County is projected to remain relatively low during 2007–around 4.1 percent, 0.1 percent higher than estimated for 2006. In June 2007, the unemployment rate in San Diego County was 4.6 percent, up from 4.4 percent from May 2007, and higher by 0.4 percent compared to June 2006. Employment is expected to increase by 1.1 percent countywide in 2007.
- Nearly 16,000 new jobs are estimated to be created in the region during 2007, compared to 19,600 estimated for 2006 and 21,000 in 2005. The construction sector is expected to experience a net decline in its residential segment, though this may be offset by an increase in new infrastructure, commercial, and industrial construction. Other sectors projected to experience growth include visitor services, educational and health services, defense, transportation, and high-tech industries.

Overall, the outlook for the San Diego economy during Fiscal Year 2008 forecasts a slowing economy that will experience moderate growth. The primary reasons for moderate growth are slowing in the national economy, stabilization of the housing market, and the negative impact on consumer spending due to rising oil and gas prices. Despite these impacts, the City's economy is projected to show positive growth and should avoid a recession.

General Fund Revenues

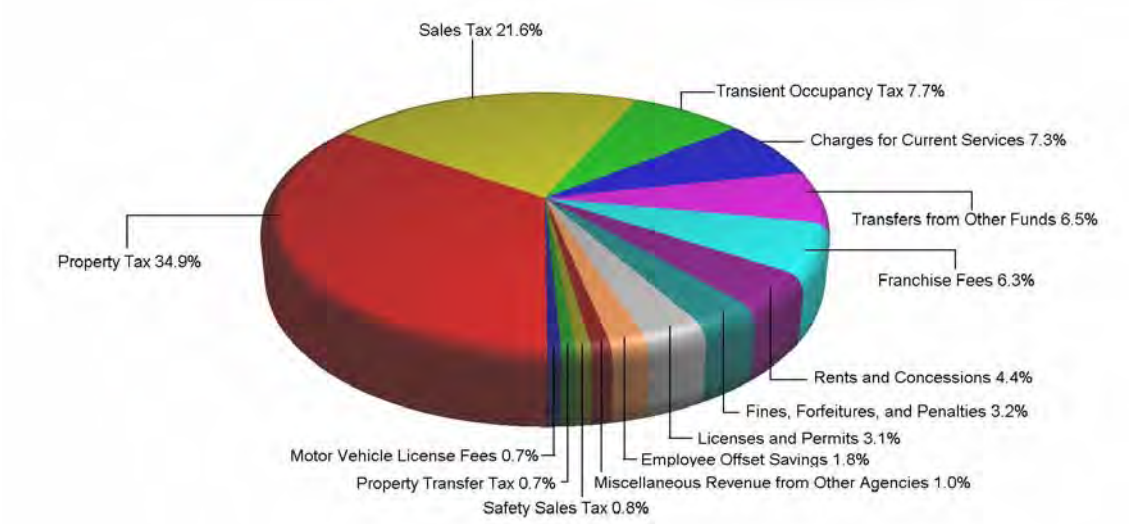
Fiscal Year 2008 Annual General Fund Revenues – $1.11 Billion (in Millions)

REVENUE CATEGORY	BUDGET FY 2007	BUDGET FY 2008	% CHANGE FROM PRIOR YEAR	PERCENTAGE OF TOTAL
Property Tax	$ 344.2	$ 385.7	12.1%	34.9%
Sales Tax	234.9	239.5	2.0%	21.6%
Safety Sales Tax	8.2	8.4	2.4%	0.8%
Transient Occupancy Tax*	72.9	85.2	16.9%	7.7%
Property Transfer Tax	14.9	7.6	-49.0%	0.7%
Licenses and Permits	30.7	34.4	12.1%	3.1%
Fines, Forfeitures, and Penalties	34.9	35.1	0.6%	3.2%
Franchise Fees	64.8	69.6	7.4%	6.3%
Rents and Concessions	32.7	48.5	48.3%	4.4%
Motor Vehicle License Fees	9.3	7.9	-15.1%	0.7%
Miscellaneous Revenue from Other Agencies	12.3	10.9	-11.4%	1.0%
Employee Offset Savings (EOS)	9.3	20.2	117.2%	1.8%
Charges for Current Services	88.3	81.3	-7.9%	7.3%
Transfers from Other Funds (excludes EOS)	62.2	71.4	14.8%	6.5%
Other Revenue	1.8	0.6	-66.7%	0.1%
TOTAL	$ 1,021	$ 1,106	8.3%	100.0%

*Total City Transient Occupancy Tax revenue is $162.6 million

General Fund Revenues

Fiscal Year 2008 Annual General Fund Revenues – $1.11 Billion



Property Tax

Total City Budget
$396.7 million

General Fund Budget
$385.7 million

Percent of General Fund
34.9 percent

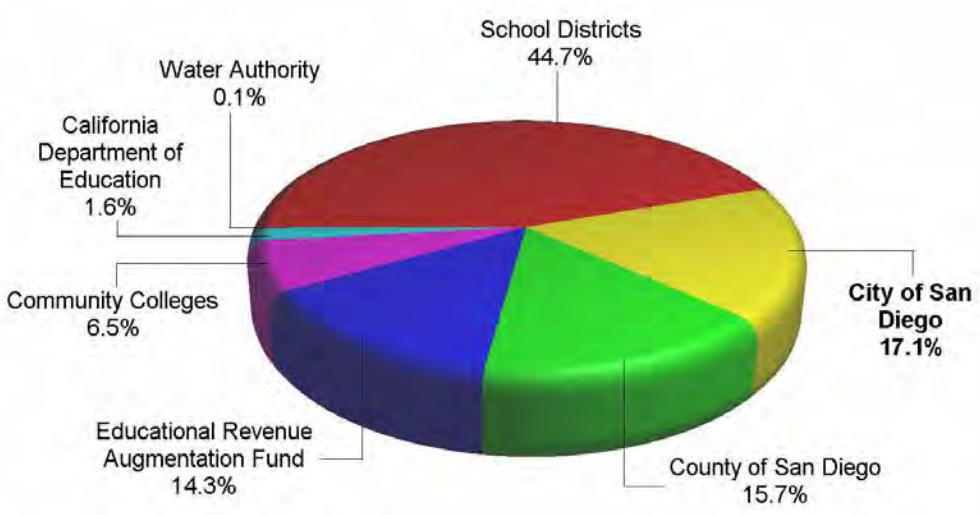
Property Tax Background

Property tax revenue collected by the County Tax Collector comes from a 1.0 percent levy on the fair market value of all real property. Proposition 13, passed by voters in 1979, specifies that an assessed value may increase at the rate of the Consumer Price Index, not to exceed 2.0 percent per year based on the 1979 value, unless the property is improved or sold to establish a new market value.

The 1.0 percent property tax levy is collected by the County Tax Collector and distributed to a number of agencies within the City's geographic area, including the County, school districts, and special districts. For every $100 collected, the allocation to the City totals $17.10.

Property tax revenue is also collected for purposes other than the General Fund. An additional levy over the 1.0 percent rate is collected to pay debt service on voter-approved debt. In June 1990, voters approved a $25.5 million debt issuance to finance a new public safety communication system for the City. This bond will reach maturity in Fiscal Year 2012. Additionally, a special tax levy of $5 per $100,000 of assessed valuation is used to fund zoological exhibits within the City.

Property Tax Distribution



Property Tax Trends

Since the early 1990s, many factors have contributed to reductions in the amount of revenue the City has received from property tax:

- In Fiscal Year 1993, the State of California faced a serious deficit and in order to meet its obligations to fund school districts at specified levels under Proposition 98, the State enacted legislation that shifted partial financial responsibility for funding education to local governments. These revenue shifts, otherwise known as the Educational Revenue Augmentation Fund (ERAF) shifts, resulted in an estimated cumulative loss of over $522.7 million in property tax revenue for the City up through Fiscal Year 2007.
- The State authorized counties to charge cities for administrative fees in order to collect and distribute property tax, further reducing the City's annual property tax receipts by approximately $3.0 million per fiscal year.
- Another two-year ERAF shift was enacted in Fiscal Year 2005, mandating local agencies to contribute $1.3 billion per year to the State. This contribution was "offered" by the State in exchange for Proposition 1A (approved by voters in November 2004). Proposition 1A was designed primarily to protect local governments from future revenue losses resulting from the State actions. For the City, this contribution has resulted in approximately $16.9 million annually in property tax losses during Fiscal Years 2005 and 2006.
- Beginning in Fiscal Year 2005, the Motor Vehicle License Fee (MVLF) backfill was eliminated by the State and was replaced dollar-for-dollar with property tax, resulting in a property tax revenue increase of approximately $69.1 million in Fiscal Year 2005 and $74.3 million in Fiscal Year 2006. Beginning in Fiscal Year 2006, the "property tax in-lieu of MVLF" revenue has risen annually and will continue to increase at the rate of growth in assessed valuation.

General Fund Revenues

Property Tax Outlook

In Fiscal Year 2008, property tax revenues are projected to increase 6.0 percent over the Fiscal Year 2007 year-end projections of $363.8 million; this is a decline from the 7.25 percent growth from Fiscal Year 2006 to Fiscal Year 2007. The lower growth rate is mainly attributable to a reduction in assessed values of local properties. Despite lower growth however, the local assessed valuation rate is expected to remain comparatively high, supporting a projection of 6.0 percent in Fiscal Year 2008. According to the San Diego Regional Chamber of Commerce Economic Forecast, the local real estate market is projected to have another year with housing prices declining further by nearly 5.0 percent. A recent report from DataQuick Information Systems indicated that the median home price in June 2007 fell by 1.9 percent to $495,000 from $505,000 in June 2006. The decline in median price was mainly attributable to reductions in prices in condo conversions and new homes. Home sales decreased by 22.6 percent in June 2007 compared to June 2006 sales.

Total building permit valuation (residential and non-residential) is used as an indicator of overall construction activity. During Fiscal Year 2006, the value of permits issued totaled $1.96 billion or a 0.2 percent decrease from the prior fiscal year; in Fiscal Year 2007, the value of permits issued totaled $1.49 billion, representing a 23.9 percent decrease from Fiscal Year 2006. New residential construction is a strong indicator of trends in the construction industry and the overall economy. For single-family units, 903 permits were issued over the course of Fiscal Year 2007, a 30.0 percent drop from Fiscal Year 2006. Multi-family unit permits also declined in Fiscal Year 2007 versus the previous fiscal year, showing a 7.9 percent decrease to 3,004 permits.

The slowing housing market will drag down the local economy but is not expected to create a recession in 2007, according to economic forecasts.[1] The San Diego Association of Governments (SANDAG) suggests two possible outcomes in 2007 – the housing market will continue to slow down local economic activity or the housing market will stabilize and will stimulate other sectors of the economy to grow. However, SANDAG does not predict a recession caused by a weakened housing market in 2007.[2] Supplemental assessment charges also partially account for the reduced growth rate in the property tax revenue. State law requires the County Assessor, upon change in ownership or completion of new construction, to immediately reappraise property and issue a supplemental assessment reflecting the difference between the prior assessed value and the new assessment. Both of these factors – change in ownership and new construction – are projected to slow down along with the rest of the housing market. These supplemental assessment charges are projected to grow by 6.0 percent to reach $19.5 million, approximately 5.1 percent of total property tax receipts.

The Fiscal Year 2008 property tax forecast is built on the assumption of a continued slowdown in the housing market and is projected to be $385.7 million based on the 6.0 percent growth rate mentioned above. The $385.7 million consists of $287.5 million in base property tax (Proposition 13) and the estimated "property tax in-lieu of MVLF" payment of $98.2 million.

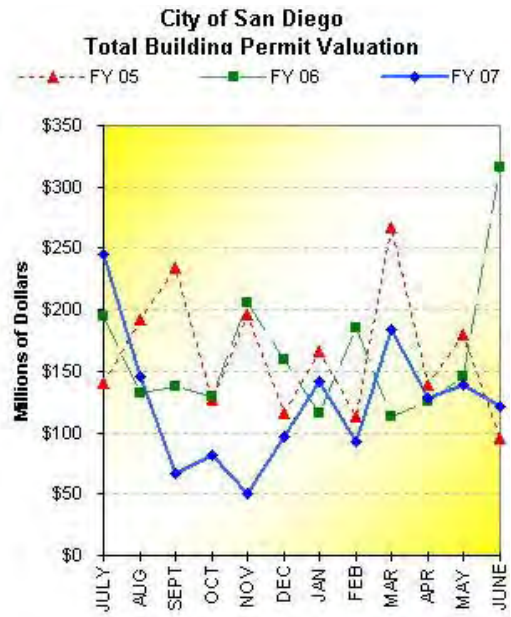
FISCAL YEAR 2008 GENERAL FUND PROPERTY TAX BUDGET	
Base Property Tax	$287.5 million
Property Tax in-lieu of MVLF	$98.2 million
Total Property Tax	$385.7 million

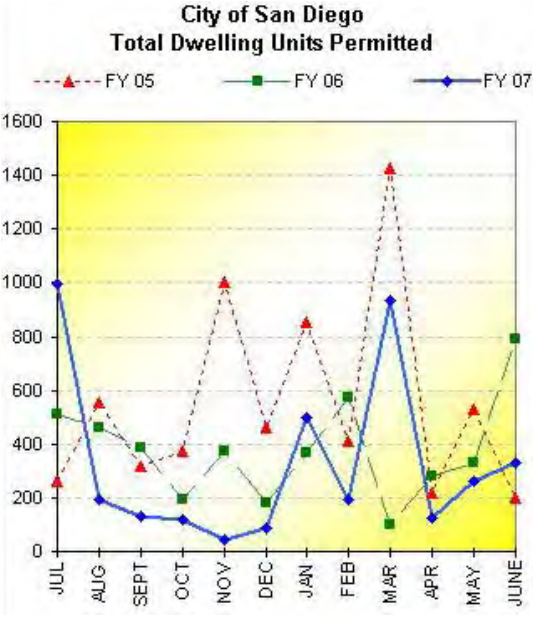
[1] UCLA Anderson Forecast, June 2007.
[2] 2007's Future Visions of Economic Development, San Diego Metropolitan, January 2007.

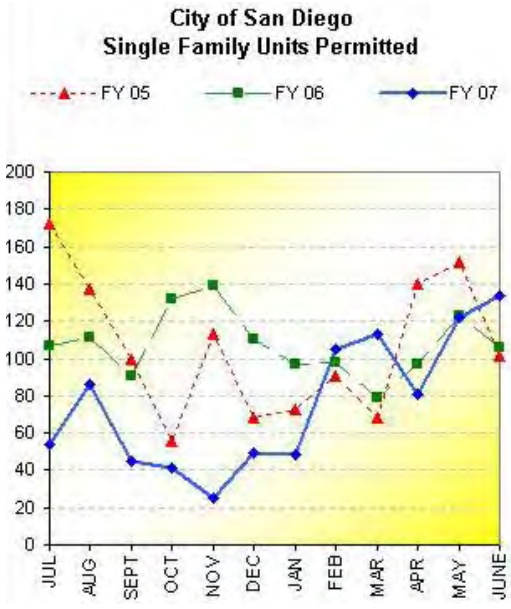
The growth assumptions for Fiscal Year 2008 property tax budget have changed from the projections in the Five-Year Financial Outlook. Based on the preliminary information the City received from the County of San Diego Assessor's Office, the growth of 3.0 percent assumed in the Five-Year Financial Outlook may be too pessimistic. At the time of budget preparation, it was determined that the growth of 6.0 percent may be close to the actual growth to be seen later during the year. In June 2007, the City received the final assessed valuation growth of 9.4 percent which was higher than expected.

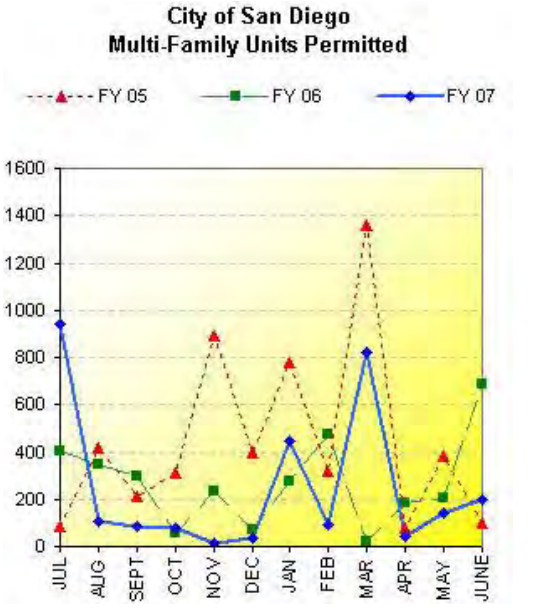
Property Tax Economic Indicators

The graphs below represent the trends in building permit valuation, permits in dwelling units, single-family units, and multi-family units, respectively, during Fiscal Years 2005-2007.









General Fund Revenues

The charts below represent permits and valuations for single-family homes, apartments, and condominiums in Fiscal Years 2003-2007.

Home Sales Trends – Permits Issued

DESCRIPTION	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007
Detached	2,294	1,820	1,204	1,238	836
One Family Attached	11	46	67	52	67
Mobile Home	74	11	-	-	-
Total Single Family	*2,379*	*1,877*	*1,271*	*1,290*	*903*
Two Family Apartment	33	86	31	13	12
Three or Four Family Apartment	31	109	107	47	13
Five or More Family Apartment	99	139	104	46	47
Total Apartment	163	334	242	106	72
Two Family Condominium	28	16	32	17	45
Three or Four Family Condominium	54	89	29	12	41
Five or More Family Condominium	119	88	103	43	106
Total Condominium	201	193	164	72	192
Total Multi-Family	*364*	*527*	*406*	*178*	*264*
GRAND TOTAL	2,743	2,404	1,677	1,468	1,167

Source: City of San Diego Planning Department

Home Sales Trends – Valuations (in Millions)

DESCRIPTION	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007
Detached	$ 581.12	$ 462.02	$ 335.92	$ 368.70	$ 240.09
One Family Attached	$ 3.61	$ 9.72	$ 13.62	$ 9.14	$ 17.36
Mobile Home	-	$ 0.02	-	-	-
Total Single Family	*$ 584.73*	*$ 471.76*	*$ 349.55*	*$ 377.85*	*$ 257.45*
Two Family Apartment	$ 6.06	$ 29.77	$ 8.96	$ 5.32	$ 3.33
Three or Four Family Apartment	$ 14.19	$ 48.04	$ 51.64	$ 38.12	$ 5.69
Five or More Family Apartment	$ 277.12	$ 200.96	$ 260.75	$ 145.55	$ 64.42
Total Apartment	$ 297.37	$ 278.76	$ 321.35	$ 189.99	$ 73.44
Two Family Condominium	$ 6.03	$ 4.25	$ 8.62	$ 5.72	$ 7.30
Three or Four Family Condominium	$ 24.14	$ 29.94	$ 21.74	$ 14.31	$ 18.28
Five or More Family Condominium	$ 301.03	$ 220.45	$ 364.29	$ 201.47	$ 282.34
Total Condominium	$ 331.20	$ 254.64	$ 394.64	$ 221.51	$ 307.92
Total Multi-Family	*$ 629*	*$ 533*	*$ 716*	*$ 410*	*$ 381*
GRAND TOTAL	$ 1,213	$ 1,005	$ 1,066	$ 788	$ 639

Source: City of San Diego Planning Department

Other Local Taxes

Sales Tax

Total City Budget
$239.5 million

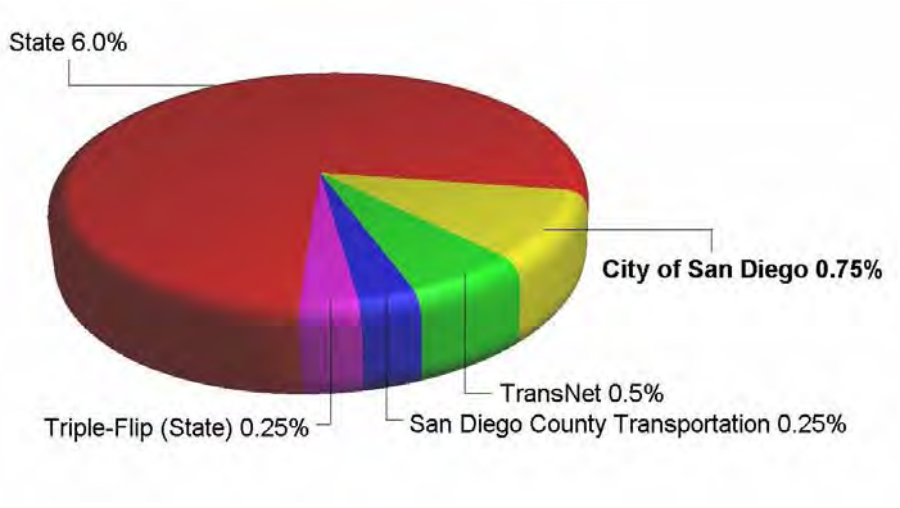
General Fund Budget
$239.5 million

Percent of General Fund
21.6 percent

Sales Tax Background

Sales tax is the City's second largest revenue source, representing 21.6 percent of the total General Fund revenue. Collected at the point of sale, sales tax receipts are remitted to the State Board of Equalization, which allocates tax revenue owed to the City in the form of monthly payments. According to the Bradley-Burns Sales and Use Tax law, cities are to receive one cent of the total 7.25 cent Statewide sales tax levied on each dollar of taxable sales. In addition to the Bradley-Burns sales tax, San Diego County voters approved a half-cent supplemental sales tax in 1987 to fund the San Diego Transportation Improvement Program (TransNet), resulting in a total countywide sales tax of 7.75 percent. This tax rate includes a half-cent tax approved by California voters in 1993 for the purpose of funding local public safety expenditures. The revenue from this half-cent sales tax, known as the safety sales tax, is discussed in the following section.

Countywide Sales Tax Rate (7.75%)



General Fund Revenues

Sales Tax Trends

Certain economic factors, especially unemployment rates, play a significant role in the performance of retail sales. A lower unemployment rate correlates with stronger consumer spending, which in turn has a positive effect on retail sales and local sales tax. San Diego boasts a low unemployment rate compared to national and statewide rates; the average unemployment rate in San Diego County for May and June 2007 was 4.4 percent.[1] For comparison, during the same period, the unemployment rate for California and the nation was 5.1 percent and 4.5 percent, respectively. Between May and June 2007, non-farm wage and salary employment in San Diego County rose by 4,600 jobs to reach 1,314,800 jobs, with the leisure and hospitality industry recording the largest increase (up 3,200 jobs), followed by construction (up 900 jobs), and professional and business services (up 800 jobs). Between June 2006 and June 2007, total employment was up by 1,400 jobs, an increase of 0.1 percent; between June 2006 and June 2007, the leisure and hospitality industry had the largest increase (up 6,500 jobs), followed by government with 3,100 jobs each. Professional and business services added 2,000 jobs since June 2006.

The Fiscal Year 2008 sales tax estimate reflects expectations of modest growth in local taxable sales. The performance of taxable sales in San Diego County for the second half of calendar 2007 is expected to continue to post a slowdown from 2006 on the realization of growing unemployment in the construction and real estate/finance industries, moderating household income growth, and the continuing rise of energy prices.[2] Any increase in the costs of energy, specifically in the cost of gasoline, reduces the consumer's ability to spend money in other sectors such as retail.

The San Diego Regional Chamber of Commerce estimates that as personal income growth slows and perceived wealth in the form of home equity dissipates in Fiscal Year 2008, consumer spending will slow down and keep closer pace with personal income growth. Continued declines in new housing building permits issued and the subsequent job losses are expected to be isolated in the construction and real estate sectors. Local economic slowdown due to losses in the housing industry is expected to be partially offset by the diverse nature of the San Diego economy, especially by sustained employment growth in the leisure and hospitality, educational services, and professional services industries. Local employment growth in these other sectors is not expected to completely offset losses nor spare the local economy from a slowdown; they will, however, provide a buffer against a full-blown economic recession. While personal income growth and taxable sales are expected to stumble in 2007, a steady recovery in the housing market and housing wealth is expected to bring about stable growth in the overall economy in 2008.[3]

Sales Tax Outlook

The projected sales tax revenue for Fiscal Year 2008 is $239.5 million. The increase in sales tax revenue from Fiscal Year 2007 to Fiscal Year 2008 of $11.0 million assumes a projected economic growth rate of 3.0 percent over Fiscal Year 2007 year-end projections.

[1] California Employment Development Department, July 2007.
[2] San Diego Regional Chamber of Commerce Economic Bulletin Forecast 2007.
[3] UCLA Anderson Forecast, May 2007.

The Fiscal Year 2008 sales tax projection also includes the property tax reimbursement that the City will receive as a result of the triple-flip (triple-flip is the shift enacted by the State in Fiscal Year 2005 whereby local governments shift one-quarter of a cent of their Bradley-Burns Sales and Use Tax to the State in exchange for an equivalent amount of property tax). It should be noted that the amount of property tax reimbursed to the City is equivalent to the growth in taxable sales, not the growth in assessed valuation. In addition, once the Economic Recovery Bonds are paid off by the State, local governments will no longer receive the property tax reimbursement, but will instead regain the one-quarter-cent sales tax that was diverted to the State by the triple-flip. This shift is different from the MVLF property tax swap which is considered to be a permanent shift of revenues from MVLF to property tax. The growth assumptions for Fiscal Year 2008 sales tax budget have not changed from the projections in the Five-Year Financial Outlook.

FISCAL YEAR 2008 SALES TAX BUDGET	
Sales Tax Revenue	$179.6 million
Property Tax Reimbursement	$59.9 million
Total Sales Tax	$239.5 million

Safety Sales Tax

Total City Budget
$8.4 million

General Fund Budget
$8.4 million

Percent of General Fund
0.8 percent

Safety Sales Tax Background

Safety sales tax revenue is derived from a half-cent sales tax resulting from the passage of Proposition 172 in November 1993, and must be utilized solely for local public safety purposes. The State Controller's office disburses safety sales tax revenue to the County Local Public Safety Fund for distribution. Cities receive 5.0 percent of the amount of the fund which is allocated based upon a city's proportionate loss of property tax revenue in the 1993-1994 ERAF shift. Subsequent legislation (Senate Bill 8) changed the allocation system for Proposition 172 revenue and lifted the cap on the share that the City of San Diego and other cities within the county could receive. Total revenues reflect additional funds received by the City as a result of this legislation.

Safety Sales Tax Trends

Safety sales tax receipts generally follow the same economic trends as sales tax receipts including taxable sales, per-capita income levels and employment rates. The primary difference is that safety sales tax is first allocated to counties in proportion to their share of taxable sales, and then distributed to the cities within the county. Safety sales tax revenue therefore depends on San Diego County's share of total statewide taxable sales, not on taxable sales within the City.

General Fund Revenues

Safety Sales Tax Outlook

The Fiscal Year 2008 Annual General Fund Budget projects $8.4 million in safety sales tax revenue, a 3.0 percent growth over Fiscal Year 2007 year-end projections. City Council Policy 500-07 requires that the use of Proposition 172 funds be used only for local public safety activities, including police and fire protection. In Fiscal Year 2008, approximately $1.6 million will be allocated to the Fire and Lifeguard Facilities Fund for debt service payments on fire facility improvements while the remaining $6.8 million is allocated for public safety expenditures within the General Fund. The growth assumptions for Fiscal Year 2008 safety sales tax budget have not changed from the projections in the Five-Year Financial Outlook.

Transient Occupancy Tax

Total City Budget
$162.6 million

General Fund Budget
$85.2 million

Percent of General Fund
7.7 percent

Transient Occupancy Tax Background

The Transient Occupancy Tax (TOT) is levied at 10.5 cents per dollar of the daily room price in hotels and motels used by visitors staying in San Diego for less than 30 consecutive days. The allocation of TOT is at the discretion of the Mayor and City Council with guidelines provided by the City Council Policy 100-3. The Policy stipulates that, of the 10.5 cents of TOT, 4.0 cents shall be applied toward promotion of the City as a tourist destination; 5.5 cents shall be applied toward general government purposes with the remaining 1.0 cent to be allocated for any purposes approved by the City Council. Currently, 5.0 cents of the 10.5 cents, or 47.7 percent, is allocated to Special Promotional Programs for the promotion of tourism and other purposes designated by the City Council policy. The remaining 5.5 cents, or 52.3 percent, is allocated directly to the General Fund for general government purposes.

Transient Occupancy Tax Trends

San Diego continues to be one of the most desirable travel destinations in the United States. According to the Smith Travel Research, the San Diego's hotel room demand growth, while relatively low at 1.3 percent, showed one of the highest gains among competitive markets within the Pacific region. San Diego visitor market is very diverse and does not depend entirely on business travel, which tends to be highly cyclical and heavily dependent on economic conditions.[1]

Recent data for San Diego County shows that the year-to-date (January through June 2007) average occupancy rate was 72.6 percent, a 1.1 percent decrease over the same period in 2006; the average daily room rate was $137.17, up by 6.8 percent over the same period in 2006.[2]

[1] San Diego Convention and Visitors Bureau: 2007 San Diego County Visitor Outlook, December 2006.
[2] San Diego Convention and Visitors Bureau, March 2007 San Diego County Visitor Industry Summary January - December 2006.
[2] San Diego Convention and Visitors Bureau, June 2007 San Diego Tourism Outlook, December 2006.

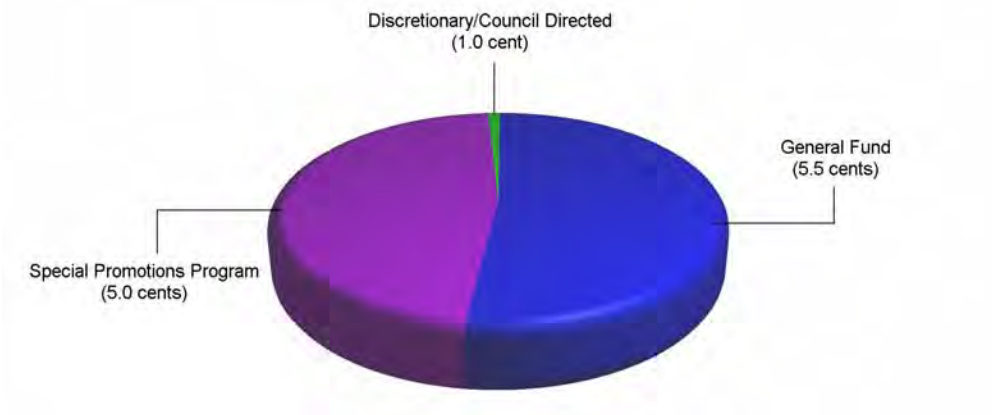
Transient Occupancy Tax Outlook

For Fiscal Year 2008, the TOT allocated to Special Promotional Programs is $77.4 million and the TOT allocated to the General Fund is $85.2 million. The total Fiscal Year 2008 Annual TOT Budget is $162.6 million, a 7.5 percent growth over Fiscal Year 2007 year-end projections. The growth assumptions for Fiscal Year 2008 TOT budget have changed slightly from the projections in the Five-Year Financial Outlook due to stronger than expected tourism growth. The overall forecast for San Diego visitor industry in 2007 assumes continued steady growth. The hotel occupancy is anticipated to be approximately at 73.0 percent compared to 73.4 percent in 2006 with 16.3 million visitors expected to stay overnight in San Diego County. The number of hotel visitors is expected to increase by 2.2 percent compared to prior year. An estimated 2,300 rooms is expected to be added to the County inventory in 2007. The average daily room rate for 2007 is anticipated to be $136.60, a 5.0 percent increase over 2006.[1]

Tourism Marketing District. The San Diego's Lodging Industry Association (LIA) and the San Diego County Hotel/Motel Association proposed a 2.0 percent assessment on nightly hotel room rentals to create a Tourism Marketing District (TMD) to be modeled after several similar successful programs elsewhere in California. The TMD is an assessment district that allows hotel/motel business owners to assess an additional fee on their patrons. Proceeds from this fee would be utilized by lodging industry representatives to promote tourism in hopes of increasing the hotel occupancy rate.

The primary goal of creating the TMD is "to ensure a dedicated, stable source of funding for comprehensive destination marketing."[2] The TMD, if approved, would raise $24.0 million annually to be spent on marketing San Diego to potential visitors. In addition, the TMD proposal would offset $10.0 million annually in funding for organizations that are currently underwritten by the City for marketing and tourism promotion. The TMD proposal is expected to be voted on by the City Council in fall 2007 and, if the ordinance is passed, it is subject to approval via a vote by members of the LIA. Any budgetary savings from the passage of the TMD ordinance would be realized in the Special Promotional Programs budget.

Transient Occupancy Tax Allocation



[1] San Diego Convention and Visitors Bureau: San Diego County Visitor Industry Summary Calendar Year - January-December 2006, June 2007.
[2] San Diego Lodging Industry Association.

Property Transfer Tax

Total City Budget
$7.6 million

General Fund Budget
$7.6 million

Percent of General Fund
0.7 percent

Property Transfer Tax Background

Property transfer tax is levied on the sale of real property. The County of San Diego collects $1.10 per $1,000 of the sale price when any real property is transferred. The City charges 55 cents per $1,000, which is credited against the County's charge, giving both the County and City each 55 cents per $1,000 received. The funds are collected by the County for property transfers occurring within City limits and then transferred to the City in 13 payments throughout the year.

Property Transfer Tax Trends

The Fiscal Year 2007 property tax budget reflected the market conditions and trends at the time of the budget preparation. The growth rate for Fiscal Year 2007 was projected at 7.0 percent; however, the final property transfer tax revenue came in at a disappointing 20.5 percent under projections. This drop is due in part to hesitancy of home buyers to purchase new homes in a rising interest rate environment. As a result, the median home price in the City declined for the first time since 2001. The public's reaction to general concerns about the health of the American economy also played a major role in the decline. It was reported that between 2005 and 2006, single-family home sales declined as much as 28.0 percent in a single month. Total home sales in San Diego County plummeted in between January and June 2007, posting a decline of over 17.7 percent, with existing home sales down over 14.7 percent for the fiscal year.[1]

Property Transfer Tax Outlook

The Fiscal Year 2007 revenue from property transfer tax was budgeted at $14.9 million, a 7.0 percent increase over the Fiscal Year 2006 year-end projections. In February 2007, this figure was revised downward to reflect the decline in overall real property sales. A moderate decline in sales is expected in Fiscal Year 2008, due largely to concerns regarding an escalating number of foreclosures that are occurring in all sectors of the real estate market and also the implosion of the subprime mortgage market. This relatively modest decline is projected to plateau towards the middle of the fiscal year and could potentially return to positive growth by year's end. The total Fiscal Year 2008 Annual Budget for property transfer tax revenue is $7.6 million, a 5.0 percent decline from the Fiscal Year 2007 year-end projections. The growth assumptions for Fiscal Year 2008 property transfer tax budget have not changed from the projections in the Five-Year Financial Outlook.

[1] DataQuick Information Systems, July 2007.

Licenses and Permits

Total City Budget
$64.2 million

General Fund Budget
$34.4 million

Percent of General Fund
3.1 percent

Licenses and Permits Background

Licenses and permits generate revenue for the purpose of recovering the costs associated with regulating an activity. These regulatory functions are typically performed by the City in the interests of promoting public safety. Included in this category are business licenses, rental unit taxes, parking meter collections, and referral fees received from the City's towing operators.

The business license tax is levied on businesses with 12 or fewer employees through an annual flat fee of $34. Companies with 13 or more employees pay an annual flat fee of $125 plus $5 per employee. Rental unit taxes are calculated as a flat rate plus a per-rental unit fee. Currently, the rental unit tax has three tiers for residential properties and two rate tier for hotel/motel properties.

Licenses and Permits Trends and Outlook

For Fiscal Year 2008, the licenses and permits revenue budget is $34.4 million. The Fiscal Year 2008 projection suggests a modest year-to-year increase by reflecting trends and receipts over the past two fiscal years, including the decline of the new home building market and the resulting impact on the construction and real estate sectors in Fiscal Years 2006 and 2007.

Fines, Forfeitures, and Penalties

Total City Budget
$36.0 million

General Fund Budget
$35.1 million

Percent of General Fund
3.2 percent

Fines, Forfeitures, and Penalties Background

Fines, Forfeitures, and Penalties include revenue generated from monetary sanctions associated with the violation of a law or regulation such as California Vehicle Code violations, City parking and ordinance violations, and litigation awards.

Fines, Forfeitures, and Penalties Trends and Outlook

For Fiscal Year 2008, the Annual revenue budget for Fines, Forfeitures, and Penalties is $35.1 million.

General Fund Revenues

Revenue from Money and Property

Franchise Fees

Total City Budget
$129.7 million

General Fund Budget
$69.6 million

Percent of General Fund
6.3 percent

Franchise Fees Background

Franchise fees revenue results from agreements with private utility companies in exchange for the City's rights-of-way. The City currently has franchise agreements with San Diego Gas and Electric (SDG&E), Cox Communications, and Time Warner Cable. In addition, the City collects franchise fees from private refuse haulers that conduct business within its borders. The revenue received from the above agreements is based on a percentage of gross sales.

SDG&E, the single largest generator of franchise fee revenue, is charged 3.0 percent of the gross sales from gas and electricity within the City of San Diego. In addition, the City receives a 3.53 percent surcharge on SDG&E's electricity sales for the undergrounding of electric utility lines that was approved by the California Public Utilities Commission in December 2002. The City also generates revenue by collecting 5.0 percent of gross revenues from Cox Communications and Time Warner Cable. Refuse hauler fees are imposed on private refuse haulers at $11 per ton for Class I haulers (less than 75,000 tons per year) or $12 per ton for Class II haulers (more than 75,000 tons per year).

Franchise Fees Trends and Outlook

SDG&E. The projected revenue for Fiscal Year 2008 for the franchise is $56.6 million, representing an 8.5 percent growth over Fiscal Year 2007 year-end projections. In accordance with City Council policy, 25.0 percent of the SDG&E-derived revenue (3.0 percent of SDG&E's gross earnings) or approximately $14.1 million is to be deposited into the Environmental Growth Fund (EGF). One-third of the EGF is used to finance the maintenance of parks; the remaining two-thirds are used for the annual interest payments for debt service on open space acquisition bonds and parkland maintenance. The remaining revenue balance of $42.4 million received from SDG&E franchise fees is allocated to the General Fund.

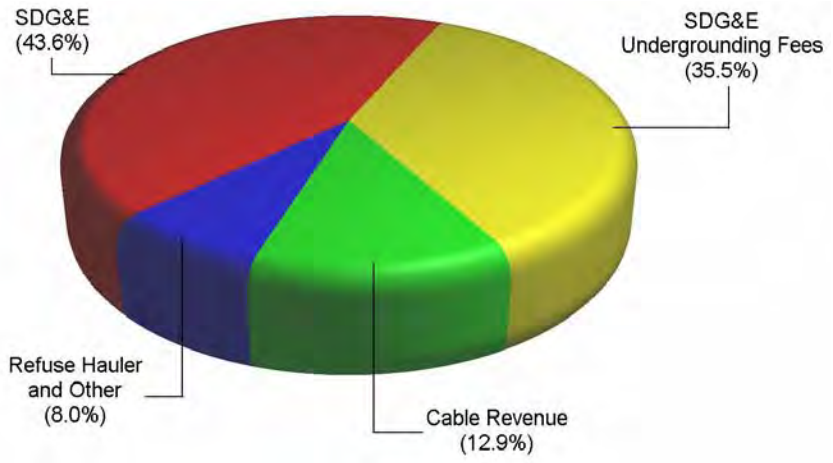
The growth assumptions for the Fiscal Year 2008 SDG&E budget reflect higher than expected actual receipts for Fiscal Year 2007. The initial projections in the Five-Year Financial Outlook have been revised upward to an 8.5 percent growth rate for SDG&E franchise fees in Fiscal Year 2008, 1.0 percent higher than the original estimate. The increase is expected to bring the City an additional $600,000 in revenue.

CABLE COMPANIES. The projected revenue for Fiscal Year 2008 from Cox Communications and Time Warner Cable is $16.8 million. This figure reflects a 7.5 percent growth rate over Fiscal Year 2007 year-end projections of $15.6 million. In spite of the passage of the Digital Infrastructure and Video Competition Act of 2006 (AB 2987), the City is not expected to experience a reduction in franchise fees from cable companies; the bill was amended to allow municipalities to keep 5.0 percent of gross revenue from cable television providers for using the City's public rights-of-way. Beginning in July 2007, franchise fees from Cox and Time Warner will be collected and distributed by the California Public Utilities Commission.

REFUSE HAULERS AND OTHER FRANCHISES. Revenue from private refuse haulers is based on the total amount of refuse hauled annually. The City projects Fiscal Year 2008 revenue at $10.1 million, a 1.0 percent growth over year-end projections for Fiscal Year 2007. Franchise fee revenue from other sources categorized as "miscellaneous revenue" is expected to be approximately $259,000 for Fiscal Year 2008, a decrease of 21.7 percent from Fiscal Year 2007 year-end projections.

UNDERGROUNDING UTILITY FEE. The Utility Undergrounding surcharge is estimated to be $46.0 million in Fiscal Year 2008. This revenue will be deposited into the Underground Utility District Fund to be used solely for the purpose of placing utility lines underground.

Total City Franchise Fee Revenue



Interest Earnings

Interest Earnings Background

The City Treasurer, in accordance with the Charter and authority granted by the City Council, is responsible for investing the City's cash assets, exclusive of City Pension Trust Funds. With the exception of certain bond funds, all City funds are pooled and invested together in a Pooled Investment Fund ("Fund") to facilitate increased flexibility in the management of the City's cash flow requirements and the overall management of the Fund for the purpose of maximizing interest earnings. Fund investments must be consistent with the City Investment Policy and the State of California Government Code guidelines and restrictions. The maximum maturity of any investment may not exceed five years. Selection of an investment is based on safety, liquidity, risk, interest rate environment, and the cash flow requirements of the City. Major deviations in returns from one fiscal year to the next can generally be attributed to changes in market interest rates or the actual average amount invested during the fiscal year. Past interest earnings performance is no guarantee or indicator of future results.

General Fund Revenues

Interest Earnings Trends

Interest rates have finally leveled off and even declined slightly in Fiscal Year 2007 after a number of years of steadily increasing. The Federal Reserve increased the Federal Funds Rate from 1.0 percent to 5.25 percent between June 2004 and June 2006 but has held the rate steady since then. In a decreasing interest rate environment the value of securities held in the portfolio appreciates, while the opposite is true in an increasing interest rate environment. When this change in portfolio value occurs, the impact on overall interest earnings, whether positive or negative, is mitigated to some degree by the earnings derived from the reinvestment of cash from coupon payments, the turnover of portfolio securities and the investment of new revenues at current market rates of interest.

Interest Earnings Outlook

Overall interest rates are expected to stay at current levels for much of Fiscal Year 2008, though it is possible that there may be periods of significant volatility due to domestic and international economic conditions. While the effect of stable interest rates on the market value of the securities held in the portfolio will be relatively insignificant, periodic volatility may cause more significant changes in the value of the portfolio. It should be noted that interest rates are market driven and subject to a number of uncontrollable or unpredictable factors. For Fiscal Year 2008, the revenue budget for interest earnings is $7.8 million.

Rents and Concessions

Total City Budget
$56.2 million

General Fund Budget
$40.8 million

Percent of General Fund
3.7 percent

Rents and Concessions Background

The Rents and Concessions category includes General Fund revenue generated from Mission Bay Park, Balboa Park, and Torrey Pines Golf Course. The largest component of this category is Mission Bay Park rents and concessions revenue, the majority of which is generated from leases with Sea World, Marina Village Conference Center, and the hotels and marinas within Mission Bay Park. The Mission Bay Ordinance requires that one-half of all revenue from Mission Bay rents and concessions in excess of $20 million be allocated to the Mission Bay Improvements Fund and the Regional Park Improvements Fund (with a $2.5 million maximum allocation for each fund), while the remaining funds are deposited in the General Fund. Other contributing components in the rents and concessions include lease agreements of City Pueblo lands.

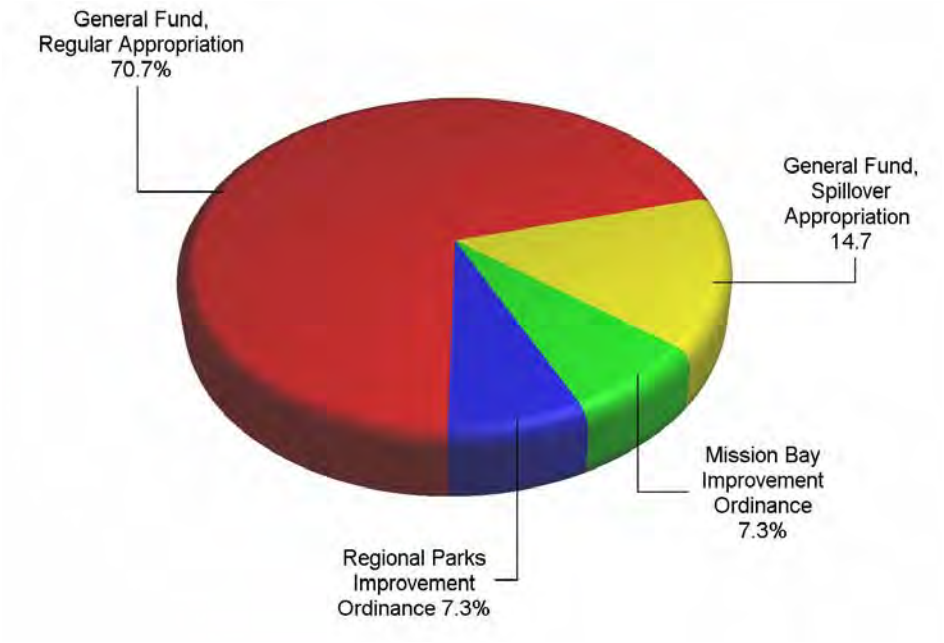
Rents and Concessions Trends

The Mission Bay Park rents and concessions are projected to generate $30.0 million in Fiscal Year 2008. Per the Mission Bay Ordinance, the Fiscal Year 2008 Annual General Fund Budget allocates a maximum allocation of $2.5 million each to the Mission Bay Improvements and Regional Parks Improvements Fund while the remaining $5.0 million is allocated to the General Fund.

Rents and Concessions Outlook

For Fiscal Year 2008, the revenue budget for Rents and Concessions is $40.8 million. The Fiscal Year 2008 projection includes $4.0 million from lease agreements of City Pueblo lands. The large growth is largely due to rental increases for Sea World and other Mission Bay Park tenants. This growth is expected to level off towards the end of Fiscal Year 2008.

Mission Bay Park Rents and Concessions Allocation



Revenue from Other Agencies

Motor Vehicle License Fees

Total City Budget
$7.9 million

General Fund Budget
$7.9 million

Percent of General Fund
0.7 percent

Motor Vehicle License Fees Background

Motor Vehicle License Fees (MVLF) are levied as a percentage of an automobile's purchase price, subject to depreciation, and are paid annually to the California Department of Motor Vehicles at the time of registration. The amount of fees received is determined by the size of a local government's constituency and are distributed on a monthly basis.

General Fund Revenues

Motor Vehicle License Fees Trends

Beginning in 1999, the MVLF underwent a series of offsets, first initiated by the State legislature as part of the 1998-1999 Budget agreement. These offsets ultimately resulted in a 67.0 percent reduction in the effective MVLF rate, from 2.0 percent of a vehicle's value to 0.65 percent. To compensate cities and counties for the tax offset, the State began providing State General Fund revenue to cities and counties on a dollar-for-dollar basis – known as the MVLF backfill. As part of Fiscal Year 2004-2005 Budget agreement, the MVLF rate was statutorily reduced to 0.65 percent, thereby eliminating the MVLF backfill. As described in the property tax section, cities were compensated for this loss with increased property tax revenues and as a result of this shift, MVLF is no longer considered a major General Fund revenue source for the City.

Motor Vehicle License Fees Outlook

The Fiscal Year 2008 Annual General Fund Budget for MVLF is $7.9 million, a growth rate of 3.95 percent over Fiscal Year 2007 year-end projections. The number of vehicles in the State, the ages of those vehicles, and their most recent sales price affect the amount of MVLF raised and the amount allocated to the City. The total number of vehicles in California – autos, trucks, trailers, and motorcycles as well as vehicles registered in multiple states – is estimated to be 32.6 million in Fiscal Year 2008, a 2.6 percent increase over Fiscal Year 2007.[1] It is expected that there will be 2.7 million new vehicles registered in Fiscal Year 2008. It should be noted that Statewide revenues are distributed on a per capita basis for local governments; growth in the amount of local vehicle sales do not directly translate into an increase in the City's MVLF revenue.

Miscellaneous Revenue from Other Agencies

Total City Budget
$53.3 million

General Fund Budget
$10.9 million

Percent of General Fund
1.0 percent

Miscellaneous Revenue Background

A significant amount of revenue paid to the City is initially collected by other agencies then returned (or subvened) to the City. Within the General Fund, revenues from other agencies include federal and State grants and reimbursements for general City services provided to the San Diego United Port District.

Miscellaneous Revenue Outlook

The Fiscal Year 2008 Annual Budget includes revenue totaling approximately $10.9 million in this category, including $5.2 million in State reimbursements for booking fee expenses. The Fiscal Year 2008 Annual Budget also includes $1.5 million from the State for the Citizen's Option for Public Safety (COPS) Program.

[1] Governor's Budget Summary 2007-2008, May 2007.

Charges for Current Services

Total City Budget
$789.4 million

General Fund Budget
$81.3 million

Percent of General Fund
7.3 percent

Charges for Current Services Background

Charges for Current Services include revenue generated by General Fund departments resulting from services provided to other City funds. The City's General Fund pays for basic City services such as public safety, parks, and libraries. In addition, the City allocates the costs associated with central service departments, such as Auditor and Comptroller, City Attorney, City Clerk and Financial Management to all City departments by means of a rate based on the General Government Services Billing (GGSB) standard. The amounts allocated to Non-General Fund departments are billed and received into the General Fund as revenue to offset the cost of the services provided by these central service departments. In reviewing the allocation of citywide costs, it was determined that the City's General Fund inappropriately supports the total cost of several departments, including the Offices of the Mayor, City Council, the Chief Operating Officer, and similar support services. Based on the GGSB standard, it was determined that the General Fund is currently paying more annually than its appropriate share. Implementing this corrective action, as described in the Fiscal Recovery section of the budget, results in a net-zero effect on the City's total budget; however, the savings to the General Fund provides direct relief to the City's operations funded by taxes. The Fiscal Year 2008 Annual Budget includes $5.8 million in revenue from the GGSB.

Charges for Current Services Trends and Outlook

The Fiscal Year 2008 Annual General Fund Budget for Charges for Current Services within the General Fund is $81.3 million. Refer to Schedule III of this budget document for a breakdown of the budgetary data by sub-category.

Transfers from Other Funds

Total City Budget
$394.9 million

General Fund Budget
$91.6 million

Percent of General Fund
8.3 percent

Transfers from Other Funds Background

Transfers from Other Funds for services rendered by General Fund departments include transfers from Capital Improvement Programs, Special Promotional Programs, the Environmental Growth Fund, the TransNet Fund, and other funds.

Also included in this category is Employee Offset Savings (EOS) revenue. In Fiscal Year 2006, the City securitized $10.1 million of the revenues it receives under the Master Settlement Agreement with tobacco companies (Tobacco Settlement Revenues). Due to the securitization, Tobacco Settlement Revenues (TSRs) will be backfilled by the EOS and in Fiscal Year 2008, the Annual EOS revenue is $20.2 million. Before the securitization of TSRs, the City collected revenues during the prior fiscal year and recorded them as a carryover in the budget for the following fiscal year. The same practice will not continue with

the EOS and as a result, the City will have a one-time gain in revenue of $10.1 million by budgeting the TSR revenue backfilled by EOS from Fiscal Year 2007 along with an additional $10.1 million in EOS as backfilled TSR revenue that will be collected in Fiscal Year 2008.

Transfers from Other Funds Trends and Outlook

The Fiscal Year 2008 projection for Transfers from Other Funds is $71.4 million. This is in addition to $20.2 million from EOS backfill for TSRs for Fiscal Years 2007 and 2008 and includes a $10.6 million transfer from Special Promotional Programs.

Other Revenue

Other Revenue is mainly composed of refunds and revenue generated from the sale of publications and excess inventory. The Fiscal Year 2008 Annual General Fund Budget includes other revenues totaling $0.6 million.

Total City Budget
$225.7 million

General Fund Budget
$0.6 million

Percent of General Fund
0.1 percent

State of California Budget Impacts

AB 1811 – BOOKING FEES. In Fiscal Year 2007, the State reinstated the booking fees reimbursement to local governments. The State's supplemental budget bill, AB 1811, allocated $35.0 million to be paid to cities in Fiscal Year 2006-2007 to reimburse booking fees that were assessed on cities by county-operated jails in previous years.

The budget bill also set out a new booking fee structure to begin on July 1, 2007, stating that in any year the State provides at least $35.0 million in subventions for local jail facility funds, existing booking fees would be eliminated. Under the bill, the City will also be liable to pay a new jail access fee for each booking of municipal code and misdemeanor violations in excess of the City's most recent three-year average. Misdemeanors for driving under the influence or related to domestic violence would be excluded from the jail access fee calculation. Local governments could reinstate booking fees in any year in which the state appropriates less than $35.0 million, but only in proportion to the shortfall in appropriation.

Beginning in Fiscal Year 2008, the maximum rate of any future booking fees would be limited to the fee in effect on June 30, 2006, plus an annual inflation adjustment equal to the increase in the Consumer Price Index plus 1.0 percent.

For Fiscal Year 2008, the City expects to receive $5.2 million in booking fee reimbursements from the State.

CITIZEN'S OPTION FOR PUBLIC SAFETY/JUVENILE JUSTICE CRIME PREVENTION. The Fiscal Year 2007-2008 State Budget allocates a total of $238.0 million to be distributed to local governments for the Citizens' Option for Public Safety/Juvenile Justice Crime Prevention. This money is intended for local law enforcement entities to provide enhanced public safety services. Funds are also provided to local agencies to fund juvenile crime prevention programs.

For Fiscal Year 2008, the City expects to receive $1.5 million from the State for Citizen's Option for Public Safety/Juvenile Justice Crime Prevention. There is no change from Fiscal Year 2007.

CITY OF SAN DIEGO
FISCAL YEAR
2008 ANNUAL BUDGET

Debt Obligations



Debt Obligations



Under the direction of the Chief Financial Of. cer, the City executes debt instruments, administers debt proceeds, manages ongoing disclosure and debt compliance, and makes debt service payments with attention to current economic conditions. Debt is an equitable means of financing projects and represents an important component of the Mayor's Five-Year Financial Outlook and the Water and Wastewater Departments' capital planning to meet the City's infrastructure needs.

In addition to its current outstanding debt obligations, the City will use debt financing to meet various capital needs outlined in the Financial Outlook. Of the $500 to $600 million in General Fund-supported deferred maintenance and capital needs expected to be funded over the next five years, approximately $380 million is expected to be debt financed. In Fiscal Year 2008, an estimated $33 million in storm drain and street maintenance expenditures, approximately 75 percent is expected to be debt financed.

An estimated $874 million in capital needs for the City's Wastewater System and Water System is expected to be debt financed between Fiscal Years 2008 and 2010.

City of San Diego's existing long term debt obligations[1]:

Projected Outstanding Principal as of June 30, 2007

- General Obligation Bonds: $10.7 million
- General Fund backed lease-revenue obligations: $472.5 million
- Water and Wastewater System obligations: $1.75 billion

Fiscal Year 2008 Projected Debt Service

- General Obligation Bonds: $2.8 million
- General Fund backed lease-revenue obligations: $43.1 million
- Water and Wastewater Enterprise Fund obligations: $130.2 million

[1] Does not include debt obligations of City Agencies (Redevelopment Agency and Housing Authority) and Special Districts (Community Facilities Districts and Special Assessment Districts).

Debt Obligations

City of San Diego's Bond Ratings:

General Obligation Bond ratings as of September 2007

- Moody's Investors Service: A3 Negative Outlook
- Fitch Ratings: BBB+ Rating Watch Negative
- Standard & Poor's: Suspended, Negative Credit Watch

Under the California Constitution, the City may issue General Obligation Bonds subject to the approval of two-thirds of those voting on the bond proposition. General Obligation Bonds represent an indebtedness of the City secured by its full faith and credit. An ad valorem (value-based) tax on real property is levied to pay principal and interest on General Obligation Bonds.

Lease Revenue Bonds and Certificates of Participation are lease obligations secured by an installment sale agreement or by a lease-back arrangement with a public entity, where the general operating revenues are pledged to pay the lease payments. The lease payments in turn are used to pay debt service on the bonds or Certificates of Participation. These obligations do not constitute indebtedness under the state constitutional debt limitation and, therefore, are not subject to voter approval. Payments to be made under valid leases are payable only in the year in which use and occupancy of the leased property is available, and lease payments may not be accelerated. The governmental lessee is obligated to place in its annual budget the lease payments that are due and payable during each fiscal year the lessee has use of the leased property.

Revenue Bonds are payable solely from net or gross non-ad valorem tax revenues derived from General Fund revenues, tax increment revenues, rates or tolls, fees, and charges or rents paid by users of the facility constructed with the proceeds of the bond issue.

Pursuant to Section 90 of the City Charter, the City may incur bonded indebtedness for the purpose of acquiring, constructing, or completing any municipal improvements, not including improvements to the City's water facilities, in an amount not to exceed 10 percent of the total assessed valuation of all real and personal property in the City subject to an annual property tax levy. The City may also incur bonded indebtedness for the purpose of acquiring, constructing, or completing water facilities in an amount not to exceed 15 percent of the total assessed valuation. The combined limit on outstanding indebtedness for both non-utility related improvements and water related improvements is an amount not to exceed 25 percent of the total assessed valuation.

Based on the assessed valuation as of July 1, 2006, the legal debt limit, as defined in Section 90 of the City Charter, was $36.1 billion (unaudited). As of June 30, 2006, outstanding debt subject to this limit was $12.7 million (includes both outstanding General Obligation Bonds).

In accordance with Section 90.1 of the City Charter, the City issues Revenue Bonds, an obligation payable from the revenues received by the utility, for the purpose of constructing water facilities, which fall outside the legal debt limit as defined in Section 90 of the City Charter. Section 90.2 authorizes the issuance of Revenue Bonds for the purpose of constructing improvements to the City's wastewater system.

The table that follows summarizes the City's outstanding debt as of June 30, 2007, and the projected debt/lease payment for each outstanding issuance for Fiscal Year 2008.

SUMMARY OF DEBT OBLIGATIONS

		Principal Outstanding 6/30/2007	Fiscal Year 2008 Debt/Lease Payment	Final Maturity	Primary Funding Source
GENERAL OBLIGATION BONDS					
1991	San Diego General Obligation Bonds (Public Safety Communications Project)	$9,905,000	$2,328,948	FY 2012	Property Tax
1994	San Diego Open Space Facilities District No. 1 Refunding Series	$800,000	$437,025	FY 2009	Franchise Fees
	Subtotal General Obligation Bonds	$10,705,000	$2,765,973		
GENERAL FUND BACKED LEASE-REVENUE OBLIGATIONS					
Certificates of Participation					
1996A	Certificates of Participation Balboa Park/ Mission Bay Park Improvements Program	$12,675,000	$3,528,679	FY 2011	Transient Occupancy Tax
1996B	Refunding Certificates of Participation Balboa Park/Mission Bay Park Improvements Program	$8,825,000	$882,865	FY 2022	Transient Occupancy Tax
2003	1993 Balboa Park/Mission Bay Park Improvements Program Refunding Certificates of Participation	$12,270,000	$2,155,689	FY 2024 [1]	Transient Occupancy Tax
Lease Revenue Bonds					
1994	City/MTDB Authority Refunding - Bayside Trolley Extension	$7,888,000	$2,922,533	FY 2010	Transient Occupancy Tax
1996	Qualcomm (Jack Murphy) Stadium	$59,180,000	$5,773,203	FY 2027	Stadium Revenues & Midway/Sports Arena Leases
1998	Convention Center Expansion Authority	$178,430,000	$13,699,125	FY 2028	Transient Occupancy Tax & Port Authority Contribution
2002B	Fire and Life Safety Facilities Project	$23,305,000	$1,621,208	FY 2032	Safety Sales Tax
2003	1993 City/MTDB Authority Refunding - Old Town Trolley Extension	$13,420,000	$1,157,349	FY 2023	Transient Occupancy Tax
2007A	Ballpark Refunding Bonds	$156,560,000	$11,314,556	FY 2032	Transient Occupancy Tax
	Subtotal General Fund Backed Lease-Revenue Obligations	$472,553,000	$43,055,207		
TOTAL GENERAL FUND BACKED LEASE-REVENUE OBLIGATIONS		$483,258,000	$45,821,180		
WASTEWATER AND WATER SYSTEM OBLIGATIONS [2]					
Wastewater System Obligations					
1993	Sewer Revenue Bonds	$175,330,000	$16,318,531	FY 2023	Net Wastewater System Revenues
1995	Sewer Revenue Bonds	$275,300,000	$23,585,816	FY 2025	Net Wastewater System Revenues
1997	Sewer Revenue Bonds	$202,790,000	$16,636,223	FY 2027	Net Wastewater System Revenues
1999	Sewer Revenue Bonds	$270,525,000	$20,514,658	FY 2029	Net Wastewater System Revenues
2007	Sewer Revenue Notes (Private Placement) [3], [5]	$223,830,000	$11,440,200	FY 2009	Net Wastewater System Revenues
Water System Obligations					
1998	Water Certificates of Undivided Interest	$262,750,000	$21,353,783	FY 2028	Net Water System Revenues
2002	Subordinated Water Revenue Bonds	$282,365,000	$18,031,255	FY 2032	Net Water System Revenues
2007	Subordinated Water Revenue Notes (Private Placement) [4], [5]	$57,000,000	$2,320,628	FY 2009	Net Water System Revenues
TOTAL WATER AND WASTEWATER SYSTEM OBLIGATIONS		$1,749,890,000	$130,201,094		

[1] The 2003 Balboa Park/Mission Bay Park Refunding Series consists of 2 underlying leases - (a) The North Course Torrey Pines lease (which terminates in FY 2009); and (b) The House of Charm lease (which terminates in FY 2024).
[2] Does not include outstanding State Revolving Fund (SRF) loan obligations pertaining to Wastewater and Water Systems.
[3] This Note refunded the outstanding Sewer 2004 Note in an amount of $144.4 million, and borrowed additional funds for the Wastewater System CIP.
[4] A proposed Water Revenue Bond issuance is anticipated to be issued in Fiscal Year 2008; proceeds from this issuance is expected to pay-down the outstanding 2007 Water Revenue Notes and raise funds for additional Water System CIP.
[5] Interest only payments

Debt Obligations



In addition to long-term debt obligations, the City annually issues short-term Tax and Revenue Anticipation Notes (TRANs) in June to meet General Fund cash flow needs of the following fiscal year, in anticipation of the receipt of property tax revenues later in the fiscal year. In June 2007, the City Council approved, via Resolution R-302672, a privately placed Note Purchase Agreement with Bank of America in an amount not to exceed $130 million, to meet the cash flow needs for Fiscal Year 2008. Pursuant to the actual cash flow needs, the City borrowed $116 million on July 2, 2007 on a 13-month term.

The City's Equipment and Vehicle Financing Program provides a mechanism for the short-term lease purchases of essential equipment in addition to the 'pay-as-you-go basis funding.' The lease purchases are typically over a three- to seven-year term.

Periodically, the City of San Diego Redevelopment Agency, Special Assessment, or Community Facilities Districts, and the San Diego Housing Commission issue long-term debt.

The State Redevelopment Law gives the City of San Diego Redevelopment Agency, administered by the City's Redevelopment Division, the Centre City Development Corporation (CCDC), and the Southeastern Economic Development Corporation (SEDC), the authority to issue Tax Allocation Bonds as a means for financing redevelopment projects. The Tax Allocation Bonds are secured by allocation of tax increment revenues collected within a redevelopment project area. The bonds are special obligations of the Redevelopment Agency and are not a debt of the City, the State, or any of their political subdivisions other than the Redevelopment Agency.

In addition to the long-term bond issuances, the City and the City of San Diego Redevelopment Agency have outstanding Housing and Urban Development loan obligations to be repaid from the future Community Development Block Grant entitlements and other sources of revenues.

Under various sections of State law, the City may establish Special Assessment or Community Facilities (Mello-Roos) Districts and issue limited obligation bonds to finance infrastructure facilities and other public improvements necessary to facilitate development of the properties within each district. The bonds are secured solely by the properties in the district, and are not personal obligations of the property owners. The bonds are repaid through revenues generated by the annual levy of special assessments or special taxes on the benefiting properties.

The San Diego Housing Commission's Multi-Family Bond Program administers multifamily tax-exempt financing for various projects. By utilizing the tax exempt interest income earned from municipal bonds, the Multifamily Bond Program offers below market financing to developers of multifamily rental projects that set aside a portion of the units in their projects as affordable housing. Activities eligible for financing include new construction, acquisition, and rehabilitation of projects located in the City. The bonds do not constitute a debt or liability of the City, the Housing Authority, or the Housing Commission. The security for bond repayment is limited to specific private revenue sources, such as project revenues, guaranteed by the credit provider, or the value of the projects themselves. The program is self-supporting and the developers are responsible for paying the costs associated with each financing agreement.

Annual Tax Appropriations Limit (Gann Limit)

In November 1979, California voters approved Proposition 4 (the Gann Initiative) and added Article XIIIB to the California State Constitution. In 1980, the State Legislature added Division 9 (commencing with Section 7900) to Title I of the Government Code to implement Article XIIIB. This legislation required the governing bodies of each local jurisdiction in California to establish a Tax Appropriations Limit on or before June 30 of each year for the following fiscal year. The Tax Appropriations Limit was based on actual appropriations during the Fiscal Year 1978-79, and was increased each year using the growth in population and inflation.

On June 5, 1990, California voters approved Proposition 111, amending Article XIIIB. Proposition 111 allowed local jurisdictions to choose the annual adjustment factors. The adjustment factors include the growth in the California per capita income, or the growth in the non-residential assessed valuation due to construction within the city and the population growth within the county or the city.

The Tax Appropriations Limit is applicable only to proceeds of taxes. Further, appropriations that are excludable and do not count against the limit are debt service on voter-approved debt and qualified capital outlays (a fixed asset, including land, with a useful life of more than 10 years and a value that equals or exceeds $100,000).

The adjustment factors used for the computation of the Tax Appropriations Limit are released by the California Department of Finance in May and the City is then required to establish the Tax Appropriations Limit on or before June 30 of each fiscal year. The City Council has the option to choose one of three adjustment factors allowed under Proposition 111 to establish the limit.

In June 2007, the City Council adopted a resolution, establishing the Tax Appropriations Limit for Fiscal Year 2008 at $1,264,717,843. In accordance with Proposition 111 guidelines, the Fiscal Year 2008 Appropriations Limit was calculated by adjusting the prior year's tax appropriations limit using an adjustment factor. The adjustment factor utilized was based on the percent change in assessed valuation of new non-residential construction within the City (8.20 percent) and the population factor based on the percent growth in the county's population (1.22 percent). Using the Fiscal Year 2008 Annual Budget, the appropriations subject to the limit (i.e., proceeds of taxes, excluding debt service on voter-approved debt and qualified capital outlays) were calculated to be $811,846,618, which was $452.9 million lower than the Gann Limit.

CITY OF SAN DIEGO
FISCAL YEAR
2008 ANNUAL BUDGET

Financial Summary - Schedules



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Financial Summary – Schedules

The following schedules summarize key information in the City's budget, speci. cally revenues, expenditures, and positions for all departments and funds, and reflects the funding sources and spending areas of the Capital Improvements Program. In addition, these schedules provide the City's Total Combined Budget, summarizing all of this information.



Note: At the time of publication, audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Year 2006 and Fiscal Year 2007 columns in the budget schedules reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets.

Schedule I

Summary of City Funds

This schedule summarizes all City funds by fund type for three fiscal years, first by operating funds and then capital funds, specifically as follows:

- General Fund
- Debt Service and Tax Funds
- Special Revenue Funds
- Enterprise Funds
- Internal Service Funds
- Capital Improvements Program Funds

General Fund revenues and expenditures are listed by department. Total General Fund revenues must match General Fund expenditures. Internal Service Funds, Other Service Funds, and Interfund Transactions are subtracted from the Gross Total Operating Expenditures to arrive at the Net Total Combined Budget.

Financial Summary – Schedules

Schedule II

Summary of Positions by Department

This schedule summarizes all positions, by department, by fund type as follows:

- General Fund
- Special Revenue Fund
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule III

Analysis of Revenue and Debt Obligations by Fund

This schedule summarizes the City's revenue sources by fund type and by revenue source for three fiscal years by operating funds as follows:

- General Fund
- Debt Service and Tax Funds
- Special Revenue Funds
- Enterprise Funds

This schedule also shows the Total Combined and Net Total Combined Budgets.

Schedule IV

Summary of Revenues by Category by Fund

This schedule provides an overview of the entire City budget and displays all budgeted revenues by revenue category. The information in this schedule summarizes the revenue detail for each department found in Schedules II-V.

Schedule V

Summary of Revenues, Expenditures, and Fund Balances



This schedule displays fund balances, reserves, and total revenues, reflecting total available resources by fund, grouped by fund type. In addition, this schedule shows operating and capital expenses and total budgeted expenditures, as well as the projected expenditures of prior year funds, and resulting reserves and fund balances projected for fiscal year-end. This schedule includes the budgeted expenditures of the Capital Improvements Program, total revenues and expenditures, and the gross total combined budget. In addition, reserves and fund balances are summarized for the entire City budget.

Schedule VI

Summary of Expenditures by Category by Fund

This schedule provides an overview of the entire City budget and displays all budgeted funds by fund type, showing the allocation of each fund's budgeted expenditures by major expenditure category, specifically Salaries and Wages, Fringe Benefits, Supplies and Services, Data Processing, Energy and Utilities, and Equipment Outlay.

Schedule VII

Maintenance Assessment Districts

This schedule provides a summary of the expenditures for the Maintenance Assessment Districts.

Financial Summary – Schedules

NOTE: AT THE TIME OF PUBLICATION, AUDITED FINANCIAL STATEMENTS FOR FISCAL YEAR 2006 WERE NOT AVAILABLE. THEREFORE, THE FISCAL YEAR 2006 AND FISCAL YEAR 2007 COLUMNS IN THE BUDGET SCHEDULES REFLECT FINAL BUDGET AMOUNTS FROM THE FISCAL YEAR 2006 AND 2007 ANNUAL BUDGETS.

Financial Summary – Schedules

SCHEDULE I
SUMMARY OF CITY FUNDS

	FY 2006 ADOPTED BUDGET	FY 2007 ADOPTED BUDGET	**FY 2008 ADOPTED BUDGET**
GENERAL FUND REVENUE			
Property Tax [1]	$ 290,444,405	$ 344,196,284	**$ 385,688,853**
Sales Tax [2]	144,142,130	234,876,334	**239,485,958**
Safety Sales Tax	6,087,926	8,193,840	**8,401,528**
Transient Occupancy Tax	67,337,368	72,862,596	**85,184,936**
Property Transfer Tax	14,906,437	14,872,876	**7,570,860**
Interest Earnings	1,200,223	1,000,000	**7,777,122**
Franchises	63,489,876	64,783,012	**69,431,697**
Motor Vehicle License Fees	9,516,832	9,255,341	**7,938,333**
Refuse Collector Business Tax	865,000	1,700,000	**2,000,000**
Transfers from Other Funds [7]	89,656,714	31,855,112	**58,929,619**
Business and Grant Administration [3], [6]	$ -	$ 41,516	**$ -**
Business and Support Services	-	-	**25,000**
City Attorney	8,014,550	8,014,550	**6,163,262**
City Auditor and Comptroller	2,333,769	3,022,039	**2,750,837**
City Clerk	32,100	42,625	**54,625**
City Manager [3]	80,000	-	**-**
City Planning and Community Investment [6]	3,104,298	3,035,606	**3,719,778**
City Treasurer [6]	17,549,500	17,915,000	**30,584,549**
Citywide Program Expenditures	893,812	-	**-**
Community and Legislative Services [3]	-	1,030,488	**258,900**
Community and Economic Development [6]	1,466,593	3,376,741	**-**
Customer Services [3]	-	212,037	**676,814**
Debt Management [6]	-	-	**1,526,389**
Development Services [6]	-	-	**1,321,088**
Engineering and Capital Projects	24,823,563	27,570,973	**26,999,153**
Environmental Services	80,000	354,079	**513,582**
Equal Opportunity Contracting [6]	2,215,711	1,693,235	**-**
Financial Management [4]	1,096,757	998,524	**116,658**
General Services [5], [6]	29,051,077	67,506,615	**42,532,708**
Governmental Relations [3]	106,907	-	**-**
Labor Relations [6]	100,000	3,530,090	**-**
Library	1,625,000	1,834,801	**1,694,422**
Mayor	184,255	-	**-**
Neighborhood Code Compliance [6]	932,050	1,621,088	**-**
Office of the Chief Financial Officer [6]	-	-	**350,000**
Office of the Chief Operating Officer [3]	-	80,000	**-**
Office of Ethics and Integrity [3]	-	484,101	**859,466**
Office of Homeland Security	332,391	886,666	**983,992**
Park and Recreation	20,796,820	18,762,167	**20,953,228**
Personnel [6]	34,994	641,776	**-**
Police [6]	21,802,718	24,645,141	**41,642,463**
Public Safety (Emergency Medical Services) [3]	-	131,109	**221,742**
Purchasing [4], [6]	-	854,865	**-**
Purchasing and Contracting [3]	-	781,074	**1,376,981**
Real Estate Assets	31,057,000	32,469,606	**39,194,996**
San Diego Fire-Rescue	8,273,829	14,742,682	**9,114,413**
Special Events	856,525	856,525	**287,000**
Stormwater Pollution Prevention [6]	428,782	471,984	**-**
TOTAL GENERAL FUND REVENUE	$ 864,919,912	$ 1,021,203,098	**$ 1,106,330,952**

[1] The Fiscal Year 2007 Property Tax budget includes a $16.9 million repayment of the ERAF III shift.
[2] Beginning in Fiscal Year 2007, General Fund Sales Tax budget was restructured to include all Sales Tax revenue received by the City.
[3] Fiscal Year 2007 restructure due to change in governance, transparency, or business process reengineering.
[4] Beginning in Fiscal Year 2007, Purchasing was removed from Financial Management's budget due to change in governance, transparency, or business process reengineering.
[5] Beginning in Fiscal Year 2007, Street Division became part of the General Fund due to change in governance, transparency, or business process reengineering.
[6] Reflects the citywide restructuring of departments in Fiscal Year 2008.
[7] The Fiscal Year 2008 includes $10.6 million transfer from Special Promotional Programs and Employee Offset Savings.

Financial Summary – Schedules

SCHEDULE I
SUMMARY OF CITY FUNDS

GENERAL FUND EXPENDITURES	FY 2006 ADOPTED BUDGET	FY 2007 ADOPTED BUDGET	**FY 2008 ADOPTED BUDGET**
Business and Grant Administration [1], [4]	$ -	$ 946,237	**$ -**
Business and Support Services [1]	-	1,068,414	**2,383,091**
Citizens Assistance [1]	353,134	-	**-**
City Attorney	34,182,145	36,205,158	**36,911,174**
City Auditor and Comptroller	10,273,502	13,259,804	**11,511,090**
City Clerk	3,762,362	4,124,544	**4,408,261**
City Council District 1	850,000	990,000	**990,000**
City Council District 2	850,000	990,000	**990,000**
City Council District 3	850,000	990,000	**990,000**
City Council District 4	850,000	990,000	**990,000**
City Council District 5	850,000	990,000	**990,000**
City Council District 6	850,000	990,000	**990,000**
City Council District 7	850,000	990,000	**990,000**
City Council District 8	850,000	990,000	**990,000**
City Manager [1]	470,297	-	**-**
City Planning and Community Investment [4]	6,846,564	6,846,724	**16,716,335**
City Treasurer [4]	11,438,993	11,864,766	**14,441,916**
Citywide Program Expenditures	48,344,440	46,383,612	**47,811,862**
Community and Economic Development [4]	3,792,711	10,948,786	**-**
Community and Legislative Services [1]	-	3,804,389	**4,380,533**
Council Administration [1]	946,328	2,828,833	**1,849,471**
Customer Services [1]	-	2,060,780	**2,523,132**
Debt Management [4]	-	-	**2,730,401**
Development Services [4]	-	-	**6,703,916**
Engineering and Capital Projects	31,771,442	35,241,744	**35,424,428**
Environmental Services	36,368,960	38,222,681	**40,793,354**
Equal Opportunity Contracting [4]	2,453,858	2,429,846	**-**
Ethics Commission	670,426	1,008,385	**1,021,106**
Family Justice Center	556,964	670,728	**537,358**
Financial Management [2]	4,369,276	4,253,930	**4,117,777**
General Services [3], [4]	22,885,576	76,266,775	**108,049,461**
Governmental Relations [1]	749,479	-	**-**
Labor Relations [1]	1,331,687	4,519,030	**809,621**
Land Use and Economic Development [4]	-	-	**698,999**
Library	36,647,886	38,743,686	**37,630,664**
Mayor [1]	2,507,141	228,658	**627,891**
Neighborhood Code Compliance [4]	5,319,473	6,708,037	**-**
Office of the Chief Financial Officer	-	-	**1,067,349**
Office of the CIO [1]	-	12,594,392	**29,063,056**
Office of the Chief Operating Officer [1], [4]	-	2,982,629	**-**
Office of Ethics and Integrity [1]	-	1,194,683	**2,400,537**
Office of Homeland Security	589,284	1,562,766	**1,781,242**
Office of the IBA [4]	-	-	**1,316,334**
Park and Recreation	80,498,356	84,140,359	**87,520,141**
Personnel	5,908,910	6,991,385	**6,620,002**
Police [4]	336,477,474	360,134,725	**392,336,695**
Public and Media Affairs [1]	215,265	-	**-**
Public Safety (Emergency Medical Services) [1]	-	2,227,970	**3,053,186**
Public Works [1]	-	190,520	**854,530**
Purchasing [2], [4]	-	1,981,509	**-**
Purchasing and Contracting [1], [4]	-	1,645,662	**5,613,499**
Real Estate Assets	3,988,523	4,786,795	**4,261,462**
San Diego Fire-Rescue	160,337,603	169,509,660	**179,943,098**
Special Events	1,313,468	1,142,888	**497,980**
Stormwater Pollution Prevention [4]	2,748,385	13,561,608	**-**
TOTAL GENERAL FUND EXPENDITURES	$ 864,919,912	$ 1,021,203,098	**$ 1,106,330,952**

[1] Fiscal Year 2007 restructure due to change in governance, transparency, or business process reengineering.

[2] Beginning in Fiscal Year 2007, Purchasing was removed from Financial Management's budget due to change in governance, transparency, or business process reengineering.

[3] Beginning in Fiscal Year 2007, Street Division became part of the General Fund due to change in governance, transparency, or business process reengineering.

[4] Reflects the citywide restructuring of departments in Fiscal Year 2008.

Financial Summary – Schedules

SCHEDULE I
SUMMARY OF CITY FUNDS

	FY 2006 ADOPTED BUDGET	FY 2007 ADOPTED BUDGET	**FY 2008 ADOPTED BUDGET**
DEBT SERVICE AND TAX FUNDS			
Bond Interest and Redemption	$ 2,329,135	$ 2,329,935	**$ 2,328,947**
Tax Anticipation Notes	2,130,000	2,130,000	**5,109,000**
Zoological Exhibits	6,642,067	7,676,765	**8,946,525**
TOTAL DEBT SERVICE AND TAX FUND EXPENDITURES	$ 11,101,202	$ 12,136,700	**$ 16,384,472**
SPECIAL REVENUE FUNDS OPERATING EXPENDITURES			
AB 2928 - Transportation Relief	$ -	$ 5,000,000	**$ -**
Centre City Maintenance Program [1]	1,022,777	-	**-**
City Redevelopment Administration [2]	2,496,358	3,192,002	**3,661,696**
Community Development Block Grant	1,436,020	1,472,076	**202,856**
Convention Center Complex	14,089,576	14,148,903	**14,295,070**
Energy Conservation Program	1,192,740	2,010,985	**2,244,984**
Environmental Growth - 1/3	4,040,379	3,953,319	**5,068,068**
Environmental Growth - 2/3	7,317,191	7,815,000	**9,333,907**
Facilities Financing	2,377,012	2,574,898	**2,687,127**
Fire/Emergency Medical Services Transport Program	8,166,918	8,400,188	**6,667,968**
Fire and Lifeguard Facilities	1,748,371	1,703,135	**1,667,420**
Gas Tax	23,877,748	24,117,687	**24,358,245**
Library Grant Funds	670,119	681,048	**731,373**
Los Peñasquitos Canyon Preserve	207,981	213,866	**226,695**
Municipal Parking Garages [1]	-	2,817,033	**2,826,170**
New Convention Facility	4,039,198	4,339,198	**4,339,198**
Office of the CIO	8,274,041	9,903,308	**15,137,320**
PETCO Park	19,344,317	21,195,335	**17,454,161**
Police Decentralization	8,935,823	9,110,663	**9,096,768**
Public Art	52,882	30,000	**30,000**
QUALCOMM Stadium	14,127,604	15,243,008	**17,741,579**
Seized and Forfeited Assets	1,223,348	3,088,282	**1,521,105**
Solid Waste Local Enforcement Agency	824,131	900,574	**931,929**
Special Districts Administration [3]	897,425	874,126	**-**
Special Promotional Programs	104,066,841	71,092,554	**77,553,848**
Storm Drain	6,046,746	6,046,746	**6,046,746**
Street Division [4]	48,896,116	-	**-**
TransNet	15,967,771	15,967,771	**16,255,048**
Trolley Extension Reserve	4,106,264	4,113,932	**4,110,150**
Undergrounding Utility Program	1,358,461	1,536,964	**1,540,602**
Unlicensed Driver Vehicle Impound	1,353,179	1,387,904	**1,327,904**
TOTAL SPECIAL REVENUE FUND OPERATING EXPENDITURES	$ 308,157,337	$ 242,930,505	**$ 247,057,937**

[1] Fiscal Year 2007 restructure due to change in governance, transparency, or business process reengineering.
[2] Beginning in Fiscal Year 2006, the City Redevelopment Administration was added to the Special Revenue Funds.
[3] Reflects the citywide restructuring of departments in Fiscal Year 2008.
[4] Beginning in Fiscal Year 2007, Street Division became part of the General Fund due to change in governance, transparency, or business process reengineering.

Financial Summary – Schedules

SCHEDULE I
SUMMARY OF CITY FUNDS

	FY 2006 ADOPTED BUDGET	FY 2007 ADOPTED BUDGET	**FY 2008 ADOPTED BUDGET**
ENTERPRISE FUNDS OPERATING EXPENDITURES			
Airports	$ 2,724,514	$ 3,140,032	**$ 2,864,304**
Development Services	62,386,873	61,329,364	**53,047,886**
Golf Course	11,075,636	11,690,024	**12,846,992**
Recycling	23,907,460	24,452,777	**24,005,762**
Refuse Disposal	34,605,602	36,466,880	**33,832,489**
Sewer	386,812,863	374,430,740	**369,767,582**
Water	311,103,533	328,302,823	**360,379,277**
TOTAL ENTERPRISE FUND OPERATING EXPENDITURES	$ 832,616,481	$ 839,812,640	**$ 856,744,292**
INTERNAL SERVICE FUNDS OPERATING EXPENDITURES			
Central Stores	$ 19,267,575	$ 18,697,055	**$ 23,829,301**
Diversity [1]	524,244	-	**-**
Balboa Park/Mission Bay Improvements	7,395,545	6,948,990	**6,949,448**
Engineering and Capital Projects - Water/Wastewater	29,887,611	25,429,887	**25,487,865**
Enterprise Resource Planning (ERP) [2]	-	-	**4,342,500**
Equipment Division	40,809,871	41,264,881	**81,372,661**
Publishing Services	4,749,298	4,355,101	**4,193,823**
Risk Management [1]	8,710,275	9,968,285	**9,073,934**
Special Training [1]	1,092,938	-	**-**
TOTAL INTERNAL SERVICE FUND OPERATING EXPENDITURES	$ 112,437,357	$ 106,664,199	**$ 155,249,532**
OTHER SERVICE FUNDS OPERATING EXPENDITURES			
City Employees' Retirement System	$ 33,216,709	$ 39,470,593	**$ 42,200,211**
Open Space Park Facilities	715,000	438,300	**437,025**
TOTAL OTHER SERVICE FUNDS OPERATING EXPENDITURES	$ 33,931,709	$ 39,908,893	**$ 42,637,236**
GROSS TOTAL OPERATING EXPENDITURES	$ 2,163,163,998	$ 2,262,656,035	**$ 2,424,404,421**
Less: Internal Service Funds	$ (112,437,357)	$ (106,664,199)	**$ (155,249,532)**
Less: Other Service Funds	(33,931,709)	(39,908,893)	**(42,637,236)**
NET TOTAL OPERATING EXPENDITURES	$ 2,016,794,932	$ 2,116,082,943	**$ 2,226,517,653**

[1] Fiscal Year 2007 restructure due to change in governance, transparency, or business process reengineering.

[2] Reflects the implementation of the Enterprise Resource Planning (ERP) Core System project which will replace the major software systems currently in use by the City.

SCHEDULE I
SUMMARY OF CITY FUNDS

	FY 2006 ADOPTED BUDGET	FY 2007 ADOPTED BUDGET	**FY 2008 ADOPTED BUDGET**
CAPITAL IMPROVEMENTS PROGRAM FUNDS			
Airports Fund	$ 400,000	$ 1,000,000	**$ 1,800,000**
Capital Outlay - Sales Tax and Other	834,046	125,000	**15,425,000**
City General Fund	2,103,103	446,955	**-**
Community Development Block Grant Funds	1,771,326	1,491,326	**3,997,624**
Congestion Mitigation and Air Quality (CMAQ)	400,000	3,400,000	**-**
Developer [1]	18,025,875	11,743,000	**1,056,888**
Development Impact Fees	1,089,000	446,500	**-**
Environmental Growth Funds	390,000	2,700,000	**-**
Environmental Services	5,067,000	6,457,000	**4,457,000**
Facilities Benefit Assessment	51,706,376	53,303,683	**69,870,711**
Federal Grants	350,000	-	**941,610**
General Services Bonds [2]	-	-	**24,700,000**
General Services/Equipment	-	-	**916,000**
Golf Course Enterprise Fund	3,700,000	-	**2,600,000**
Highway Bridge Replacement/Repair Fund	12,531,271	23,788,434	**400,000**
Lease Revenue Bonds	104,211,079	29,303,092	**-**
Other Funding	11,853,775	5,876,535	**26,130,316**
Park Development Fees	894,549	-	**-**
Park Service District Fees	99,564	-	**-**
Private Contributions	3,779,064	-	**-**
QUALCOMM Stadium	750,000	750,000	**750,000**
Redevelopment	10,000,000	-	**-**
San Diego Association of Governments (SANDAG)	103,000	-	**-**
Sewer Revenue - Expansion	6,221,155	4,680,254	**19,729,907**
Sewer Revenue - Replacement	30,424,711	34,840,630	**80,949,049**
Sludge Mitigation Fund	74,655	-	**-**
State Grants	18,038,105	480,000	**255,535**
Transient Occupancy Tax	58,000	-	**-**
TransNet	15,397,130	19,694,768	**20,237,952**
TransNet Commercial Paper	28,388,825	6,665,000	**13,238,147**
TransNet Other	-	973,554	**-**
Undergrounding Utility District	51,258,323	55,000,000	**58,605,247**
Water Revenue - Expansion	3,933,193	10,175,797	**32,798,639**
Water Revenue - Replacement	5,795,683	20,329,965	**112,776,613**
TOTAL CAPITAL IMPROVEMENTS PROGRAM [3]	$ 389,648,808	$ 293,671,493	**$ 491,636,238**
TOTAL COMBINED BUDGET EXPENDITURES	$ 2,406,443,740	$ 2,409,754,436	**$ 2,718,153,891**
Less: Interfund Transactions	$ (205,544,013)	$ (147,188,995)	**($212,485,553)**
NET TOTAL COMBINED BUDGET	$ 2,200,899,727	$ 2,262,565,441	**$ 2,505,668,338**

[1] Figure reflects net impact of developer contributions and developer reimbursement.

[2] Includes $16.3 million for the implementation of the ERP System.

[3] Beginning in Fiscal Year 2007, Capital Improvements Program includes Mission Bay Improvement Fund & Regional Park Improvement Fund.

Financial Summary – Schedules

SCHEDULE II
SUMMARY OF POSITIONS BY DEPARTMENT

	FY 2006 ADOPTED BUDGET	FY 2007 ADOPTED BUDGET	**FY 2008 ADOPTED BUDGET**
GENERAL FUND			
Business and Grant Administration [1], [10]	-	9.25	**19.25**
Business and Support Services [1]	-	8.00	**-**
Citizens Assistance [1]	4.00	-	**-**
City Attorney	326.11	335.22	**338.22**
City Auditor and Comptroller	98.82	107.00	**99.00**
City Clerk	45.00	45.00	**45.00**
City Council District 1	9.00	10.00	**10.00**
City Council District 2	11.00	11.00	**11.00**
City Council District 3	10.00	10.00	**10.00**
City Council District 4	10.00	10.00	**10.00**
City Council District 5	9.00	9.00	**9.00**
City Council District 6	10.00	10.00	**10.00**
City Council District 7	10.00	10.00	**10.00**
City Council District 8	10.00	10.00	**10.00**
City Manager [1]	2.00	-	**-**
City Planning and Community Investment [9]	55.68	60.25	**93.45**
City Treasurer [12]	100.37	102.95	**124.00**
Citywide Program Expenditures [1]	11.00	-	**-**
Community and Economic Development [9]	26.12	48.40	**-**
Community and Legislative Services [1]	-	23.00	**29.00**
Council Administration	7.00	19.00	**12.50**
Customer Services [1]	-	19.00	**20.00**
Debt Management [13]	-	-	**22.00**
Development Services [6]	-	-	**68.00**
Engineering and Capital Projects	255.18	293.22	**286.47**
Environmental Services	132.57	134.75	**156.21**
Equal Opportunity Contracting [8]	22.50	25.00	**-**
Ethics Commission	4.75	8.00	**8.00**
Family Justice Center	5.00	5.00	**5.00**
Financial Management [2]	43.59	34.00	**30.00**
General Services [3], [12]	221.53	557.74	**462.58**
Governmental Relations [1]	3.00	-	**-**
Labor Relations [1], [11]	9.19	37.50	**6.00**
Land Use and Economic Development [5]	-	-	**4.00**
Library	397.42	417.36	**379.76**
Mayor [1]	25.00	2.00	**4.00**
Neighborhood Code Compliance [6]	57.12	73.00	**-**
Office of the Chief Financial Officer	-	-	**4.00**
Office of the Chief Operating Officer [1], [5]	-	17.50	**-**
Office of Ethics and Integrity [1]	-	7.00	**14.00**
Office of Homeland Security	1.60	11.40	**11.35**
Office of the IBA [7]	-	-	**9.00**
Park and Recreation	828.25	851.10	**769.94**
Personnel	55.88	65.38	**60.20**
Police [14]	2,712.00	2,818.00	**2,818.50**
Public and Media Affairs [1]	1.00	-	**-**
Public Safety (Emergency Medical Services) [1]	-	2.00	**7.00**
Public Works [1]	-	1.00	**4.50**
Purchasing [2], [8]	-	22.00	**-**
Purchasing and Contracting [1], [8]	-	16.00	**52.00**
Real Estate Assets	38.08	39.00	**36.50**
San Diego Fire-Rescue	1,171.23	1,191.26	**1,175.50**
Special Projects	7.02	6.00	**3.00**
Stormwater Pollution Prevention [4]	18.35	25.34	**-**
TOTAL GENERAL FUND	6,765.36	7,517.62	**7,257.93**

[1] Fiscal Year 2007 restructure due to change in governance, transparency, or business process reengineering.
[2] Beginning in Fiscal Year 2007, Purchasing was removed from Financial Management's budget due to change in governance, transparency, or business process reengineering
[3] Beginning in Fiscal Year 2007, Street Division became part of the General Fund due to change in governance, transparency, or business process reengineering.
[4] Beginning in Fiscal Year 2008, Stormwater Pollution Prevention Program was transferred to General Services Department.
[5] Reflects the restructuring of the Office of Chief Operating Officer in Fiscal Year 2008
[6] Beginning in Fiscal Year 2008, Neighborhood Code Compliance Department was transferred to Development Services Department.
[7] Beginning in Fiscal Year 2008, the Office of the IBA is added as a new department.
[8] Beginning in Fiscal Year 2008, Equal Opportunity Contracting and Purchasing Department positions are reflected in the Purchasing and Contracting Department
[9] Reflects the restructuring of Community and Economic Development Department in Fiscal Year 2008.
[10] Beginning in Fiscal Year 2008, Business and Grant Administration Department was combined with Business and Support Services Department.
[11] Beginning in Fiscal Year 2008, Human Resources Department was restructured and renamed Labor Relations.
[12] Beginning in Fiscal Year 2008, a portion of Parking Management was restructured and Debt Management became a new department.
[13] Beginning in Fiscal Year 2008, Debt Management was transferred out of City Treasurer and Special Districts was transferred from Special Revenue Funds.
[14] Reflects Fiscal Year 2008 restructure of the Parking Management and the implementation of the fleet business process reengineering.

Financial Summary – Schedules

SCHEDULE II

SUMMARY OF POSITIONS BY DEPARTMENT

	FY 2006 ADOPTED BUDGET	FY 2007 ADOPTED BUDGET	**FY 2008 ADOPTED BUDGET**
SPECIAL REVENUE FUNDS			
Centre City Maintenance Program [1]	5.39	-	**-**
City Redevelopment Administration [2]	22.70	27.80	**28.00**
Community Development Block Grant	13.50	13.50	**-**
Energy Conservation Program	6.85	10.00	**10.00**
Facilities Financing	15.06	17.00	**16.00**
Fire/Emergency Medical Service Transport Program	87.90	87.90	**48.40**
Office of the CIO	66.88	77.38	**88.38**
Library Grant Funds	8.60	8.60	**8.60**
Los Peñasquitos Canyon Preserve	2.00	2.00	**2.00**
Municipal Parking Garage	-	3.50	**3.00**
PETCO Park	1.00	1.00	**0.50**
QUALCOMM Stadium	20.97	21.75	**22.75**
Solid Waste Local Enforcement Agency	5.00	6.00	**6.00**
Special Districts Administration [3]	7.09	6.05	**-**
Special Promotional Programs	6.77	7.00	**7.00**
Street Division Operating [4]	306.57	-	**-**
Undergrounding Utilities District	9.15	12.30	**10.80**
TOTAL SPECIAL REVENUE FUNDS	585.43	301.78	**251.43**
ENTERPRISE FUNDS			
Airports	18.50	19.50	**19.50**
Development Services [1]	507.39	576.00	**469.00**
Golf Course	92.00	96.00	**95.75**
Recycling	150.11	146.20	**137.37**
Refuse Disposal	190.25	206.13	**155.50**
Sewer	1,055.18	1,051.74	**916.44**
Water	889.39	914.06	**850.90**
TOTAL ENTERPRISE FUNDS	2,902.82	3,009.63	**2,644.46**
INTERNAL SERVICE FUNDS			
Central Stores	29.42	22.00	**22.00**
Diversity [1]	4.00	-	**-**
Engineering and Capital Projects - Water/Wastewater	203.78	205.48	**165.73**
Equipment Division	171.03	179.50	**249.00**
Publishing Services	35.01	35.00	**25.00**
Risk Management [1]	78.17	58.25	**84.25**
Special Training [1]	9.00	-	**-**
TOTAL INTERNAL SERVICE FUNDS	530.41	500.23	**545.98**
OTHER FUNDS			
City Employees' Retirement System	50.00	62.00	**64.00**
TOTAL OTHER FUNDS	50.00	62.00	**64.00**
TOTAL BUDGETED POSITIONS [5]	10,834.02	11,391.26	**10,763.80**

[1] Fiscal Year 2007 restructure due to change in governance, transparency, or business process reengineering.

[2] Beginning in Fiscal Year 2006, the City Redevelopment Administration was added to Special Revenue Funds.

[3] In Fiscal Year 2008, the Special Districts Administration Fund was moved to the Debt Management Department.

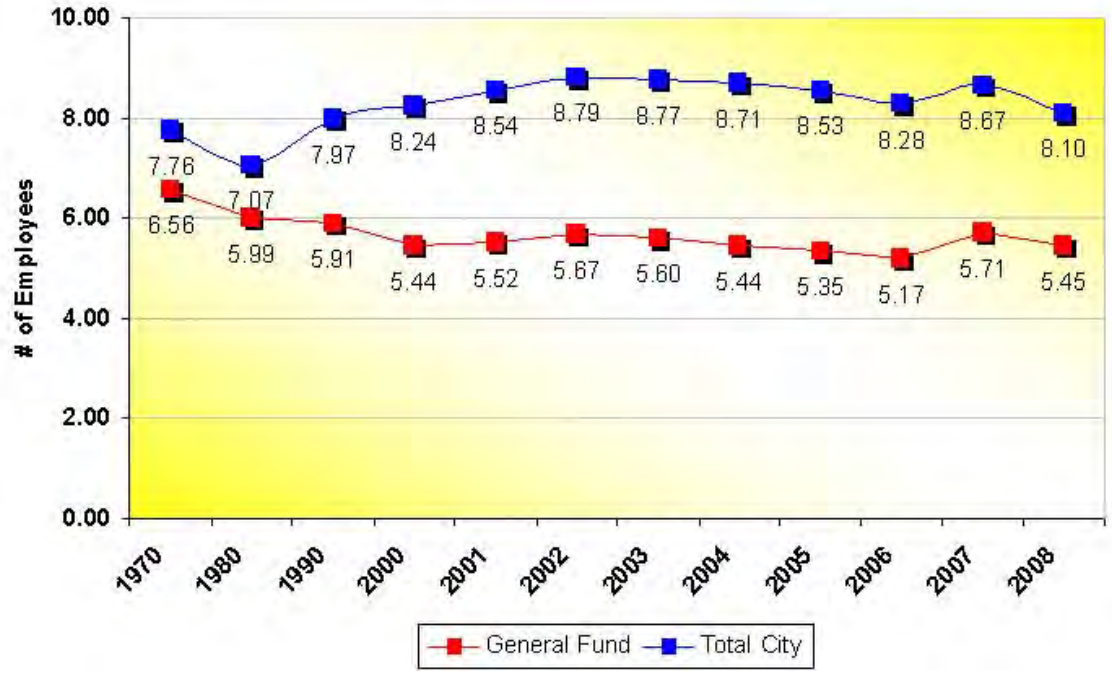
[4] Beginning in Fiscal Year 2007, Street Division became part of the General Fund due to change in governance, transparency, or business process reengineering.

[5] Total number of budgeted positions excludes positions from Maintenance Assessment Districts (MADs). The MADs include 22.84 positions in Fiscal Year 2008. Refer to Schedule VII for details on MADs budgets.

CITY EMPLOYEES PER 1,000 POPULATION

FISCAL YEAR	NUMBER OF BUDGETED EMPLOYEES[1]		CITY POPULATION	EMPLOYEES PER 1,000 POPULATION [1]	
	General Fund	*Total City*		*General Fund*	*Total City*
1970	4,570	5,407	697,027[2]	6.56	7.76
1980	5,246	6,187	875,538[2]	5.99	7.07
1990	6,565	8,852	1,110,623[2]	5.91	7.97
2000	6,650	10,083	1,223,400[2]	5.44	8.24
2001	6,836[4]	10,576	1,238,500[3]	5.52	8.54
2002	7,100	11,000	1,251,700[3]	5.67	8.79
2003	7,172	11,236	1,281,400[3]	5.60	8.77
2004	7,043	11,269	1,294,000[3]	5.44	8.71
2005	6,955	11,096	1,300,343[3]	5.35	8.53
2006	6,748	10,816	1,305,625[3]	5.17	8.28
2007	7,518	11,416	1,316,837[3]	5.71	8.67
2008	7,258	10,787	1,331,500[5]	5.45	8.10

[1] Fiscal Years 1980 and 1990 include both regular and grant-funded employees. See Schedule II for a breakdown by funding category.
[2] Census counts for April 1 of that year, as reported by the U.S. Department of Commerce, Federal Bureau of the Census.
[3] The estimates re. ect the most current figures available from the State Department of Finance, Demographic Research Unit, and are subject to revision. The Fiscal Year 2007 Annual Budget includes 430 supplemental positions that represent city employees actively working on the payroll but not budgeted in Fiscal Year 2006.
[4] Number revised due to internal restructuring.
[5] The City population figure reflects the projection as of July 2007 for January 1, 2008; prepared by the City of San Diego, Planning Department, Urban Analysis section and is subject to revision.



SCHEDULE III
ANALYSIS OF FINANCING DOLLARS

	FY 2006 ADOPTED BUDGET	FY 2007 ADOPTED BUDGET	**FY 2008 ADOPTED BUDGET**
GENERAL FUND			
CARRYOVER FROM PRIOR YEAR [1]	$ 9,930,966	$ -	**$ -**
PROPERTY TAX REVENUE [2]	$ 290,444,405	$ 344,196,284	**$ 385,688,853**
NON-PROPERTY TAX REVENUE			
OTHER LOCAL TAXES			
Sales Tax [3]	$ 144,142,130	$ 234,876,334	**$ 239,485,958**
Safety Sales Tax [3]	6,087,926	8,193,840	**8,401,528**
Property Transfer Tax	14,906,437	14,872,876	**7,570,860**
Transient Occupancy Tax	67,337,368	72,862,596	**85,184,936**
Subtotal Other Local Taxes	$ 232,473,861	$ 330,805,646	**$ 340,643,282**
LICENSES AND PERMITS			
General Business Taxes [4]	$ 13,734,000	$ 14,042,000	**$ 19,958,041**
Other Regulatory Licenses	876,122	876,122	**876,122**
Bicycle Licenses	16,250	16,250	**16,150**
Street and Curb Permits	125,500	125,500	**145,500**
Other Licenses and Permits	7,033,444	8,775,292	**6,472,672**
Parking Meter Revenue	6,868,315	6,868,315	**6,883,999**
Subtotal Licenses and Permits	$ 28,653,631	$ 30,703,479	**$ 34,352,484**
FINES, FORFEITURES, AND PENALTIES			
California Vehicle Code Violations	$ 7,344,809	$ 7,493,928	**$ 7,493,928**
Other California and Municipal Violations	596,642	596,400	**594,000**
City Parking Violations	17,171,472	19,453,901	**19,417,599**
Litigation Awards and Cost Recovery	7,247,000	7,382,000	**7,590,000**
Subtotal Fines, Forfeitures, and Penalties	$ 32,359,923	$ 34,926,229	**$ 35,095,527**
REVENUE FROM MONEY AND PROPERTY			
Interest Earnings	$ 1,200,223	$ 1,000,000	**$ 7,777,122**
Franchises [5]	63,489,876	64,783,012	**69,585,776**
Balboa Park Rents and Concessions	578,100	568,800	**606,200**
Mission Bay Park Rents and Concessions	22,950,355	24,463,379	**30,065,000**
Other Parks and Recreation Facilities Rents and Concessions	2,091,485	302,810	**1,804,268**
Centre City Rents	2,035,631	450,151	**626,047**
Other Rents and Concessions	6,508,457	6,877,375	**7,656,389**
Subtotal Revenue from Money and Property	$ 98,854,127	$ 98,445,527	**$ 118,120,802**
REVENUE FROM OTHER AGENCIES			
Motor Vehicle License Fees	$ 9,516,832	$ 9,255,341	**$ 7,938,333**
Other State Grants and Allocations	7,296,533	7,296,533	**7,619,759**
Federal Grants	508,587	3,154,174	**1,881,807**
Revenue from Other Sources [1]	1,227,170	10,318,883	**674,798**
Unified Port District Reimbursement	833,765	833,765	**753,760**
Subtotal Revenue from Other Agencies	$ 19,382,887	$ 30,858,696	**$ 18,868,457**

[1] Beginning in Fiscal Year 2007, no carryover was budgeted due to the securitization of the Tobacco Settlement Revenues (TSRs). The TSRs have been backfilled with Employee Offset Savings and budgeted in Revenue from Other Sources category in Fiscal Year 2007.

[2] The Fiscal Year 2007 Property Tax budget includes $16.9 million repayment of the ERAF III shift.

[3] Beginning in Fiscal Year 2007, General Fund Sales Tax and Safety Sales Tax budgets were restructured to include all Sales Tax and Safety Sales Tax revenue received by the City.

[4] Beginning in Fiscal Year 2008, the General Business Taxes category includes approximately $6 million from the California Franchise Tax Board for a new program established by the City which will enhance the Business License Tax compliance.

[5] Includes $154,000 of franchise revenue from EDCO facility. This revenue is included in Schedule I in the Environmental Services Department.

Financial Summary – Schedules

SCHEDULE III
ANALYSIS OF FINANCING DOLLARS

	FY 2006 ADOPTED BUDGET	FY 2007 ADOPTED BUDGET	**FY 2008 ADOPTED BUDGET**
CHARGES FOR CURRENT SERVICES			
Library Revenue	$ 1,345,000	$ 1,644,779	**$ 1,537,779**
Golf Course Revenue	255,902	253,270	**255,587**
Swimming Pool Revenue	1,864,758	1,633,621	**1,245,521**
Miscellaneous Recreation Revenue	3,087,904	2,772,547	**3,445,506**
Cemetery Revenue	904,600	910,745	**810,566**
Repair and Damage Recoveries	30,000	255,000	**235,000**
Election Fees	8,100	18,625	**18,625**
Planning and Miscellaneous Filing Fees	193,880	226,880	**227,003**
Police Services	3,232,597	3,754,307	**3,754,307**
Emergency Medical Services	170,333	131,109	**173,127**
Fire Services	3,947,292	8,826,886	**5,183,678**
Engineering Services	5,378,339	5,970,315	**5,925,508**
Services to Unified Port District	3,250,000	3,578,000	**3,263,000**
Parking Citation Processing	145,000	145,000	**110,000**
Other Services	3,703,643	5,910,853	**3,849,931**
Services to Transient Occupancy Tax Fund	519,204	520,684	**568,279**
Engineering Services to Other City Funds	12,319,945	14,586,042	**13,608,537**
Street Division Services to Other Funds	-	1,169,000	**1,169,000**
Facilities Maintenance Services to Other City Funds	3,674,577	4,181,816	**3,096,053**
Community Services to Other City Funds	281,139	281,139	**281,139**
General Government and Financial Services to Other City Funds	22,496,573	22,794,273	**25,996,951**
Real Estate Assets Services to Other City Funds	730,000	765,000	**748,100**
Miscellaneous Services to Other City Funds	4,878,678	7,974,626	**5,843,509**
Subtotal Charges for Current Services	$ 72,417,464	$ 88,304,517	**$ 81,346,706**
TRANSFERS FROM OTHER FUNDS			
Transient Occupancy Tax Fund [1]	$ 39,110,036	$ -	**$ 10,579,289**
Engineering Services to Other City Funds	7,070,365	7,094,681	**6,361,814**
Street Maintenance Services to Other City Funds	4,988,967	15,742,547	**17,063,654**
General Government and Financial Services to Other City Funds	2,435,457	2,991,568	**2,827,239**
Miscellaneous Services to Other City Funds	1,833,781	1,664,458	**1,247,700**
Environmental Growth Fund	8,791,932	8,791,932	**11,137,255**
Employee Offset Savings [2]	-	-	**20,200,000**
Other Transfers and Contributions	15,355,443	25,871,106	**22,170,890**
Subtotal Transfers from Other Funds	$ 79,585,981	$ 62,156,292	**$ 91,587,841**
OTHER REVENUE			
Sale of Personal Property	$ 135,000	$ 136,000	**$ 136,000**
Miscellaneous Revenue	681,667	670,428	**491,000**
Subtotal Other Revenue	$ 816,667	$ 806,428	**$ 627,000**
TOTAL NON-PROPERTY TAX REVENUE	$ 564,544,541	$ 677,006,814	**$ 720,642,099**
TOTAL GENERAL FUND BALANCE AND REVENUE	$ 864,919,912	$ 1,021,203,098	**$ 1,106,330,952**

[1] The transfer of $10.5 million from the Transient Occupancy Fund in Fiscal Year 2008 reflects a transfer of discretionary funds from Special Promotional Programs.

[2] Employee Offset Savings (EOS) used to backfill the Tobacco Settlement Revenues securitized by the City in Fiscal Year 2006. In Fiscal Year 2007, the EOS were budgeted in Revenue from Other Agencies category. Refer to the Transfer from Other Funds section in the General Fund Revenue Summary of the budget for more information.

SCHEDULE III
ANALYSIS OF FINANCING DOLLARS

	FY 2006 ADOPTED BUDGET	FY 2007 ADOPTED BUDGET	**FY 2008 ADOPTED BUDGET**
DEBT SERVICE AND TAX FUNDS			
BALANCES FROM PRIOR YEAR	$ 2,375,832	$ 2,388,014	**$ 3,881,341**
PROPERTY TAX REVENUE			
Bond Interest and Redemption	$ 2,095,449	$ 2,019,589	**$ 2,097,999**
Zoological Exhibits	6,522,188	7,676,765	**8,946,525**
Total Property Tax Revenue	$ 8,617,637	$ 9,696,354	**$ 11,044,524**
NON-PROPERTY TAX REVENUE			
Tax Anticipation Notes	$ 2,137,500	$ 2,137,500	**$ 5,109,000**
Total Non-Property Tax Revenue	$ 2,137,500	$ 2,137,500	**$ 5,109,000**
REVENUE RESERVED FOR FUTURE OBLIGATIONS	$ (2,029,767)	$ (2,085,168)	**$ (3,650,393)**
TOTAL DEBT SERVICE AND TAX FUND BALANCES AND REVENUE	$ 11,101,202	$ 12,136,700	**$ 16,384,472**
SPECIAL REVENUE FUNDS			
BALANCES FROM PRIOR YEAR	$ 50,966,112	$ 53,525,447	**$ 50,213,627**
NON-PROPERTY TAX REVENUE			
OTHER LOCAL TAXES			
Sales Tax [1]	$ 69,713,606	$ -	**$ -**
Safety Sales Tax [1]	1,646,408	-	**-**
Transient Occupancy Tax	61,215,789	66,238,724	**77,440,851**
Facilities Benefits Assessments	1,627,762	1,843,912	**1,879,604**
Subtotal Other Local Taxes	$ 134,203,565	$ 68,082,636	**$ 79,320,455**
REVENUE FROM MONEY AND PROPERTY			
QUALCOMM Stadium	$ 6,279,000	$ 6,752,850	**$ 6,481,553**
Midway and Sports Arena Leases	3,320,251	3,419,859	**3,522,454**
Franchises	54,614,671	53,454,724	**59,811,440**
Interest Earnings	1,396,861	1,455,488	**1,244,336**
Miscellaneous	506,000	2,339,030	**2,913,035**
Subtotal Revenue from Money and Property	$ 66,116,783	$ 67,421,951	**$ 73,972,818**
REVENUE FROM OTHER AGENCIES			
Gas Tax	$ 23,538,467	$ 23,773,651	**$ 24,011,388**
TransNet Funds	30,782,249	32,013,539	**35,483,500**
Storm Drain Fees	6,046,746	6,046,746	**6,046,746**
Miscellaneous	328,959	306,803	**369,400**
Federal Seized Assets	800,000	800,000	**800,000**
Library Grant	514,346	769,145	**753,000**
CDBG Federal Grant	1,326,000	1,326,000	**1,326,000**
AB 2928 - Transportation Relief	-	5,000,000	**-**
Other Agencies [2]	6,770,321	11,156,500	**9,482,059**
Subtotal Revenue from Other Agencies	$ 70,107,088	$ 81,192,384	**$ 78,272,093**

[1] Fiscal Year 2007 restructure due to transparency in Special Promotional Programs, Sales Tax, and Safety Sales Tax. Beginning in Fiscal Year 2007, all Sales Tax and Safety Sales Tax revenue is budgeted in the General Fund.
[2] Beginning in Fiscal Year 2006, the City Redevelopment Administration was added to Special Revenue Funds.

Financial Summary – Schedules

SCHEDULE III
ANALYSIS OF FINANCING DOLLARS

	FY 2006 ADOPTED BUDGET	FY 2007 ADOPTED BUDGET	**FY 2008 ADOPTED BUDGET**
TRANSFERS FROM OTHER FUNDS			
Transfers from Transient Occupancy Tax Fund	$ 36,521,455	$ 42,759,521	**$ 38,703,889**
Transfers Miscellaneous	8,480,257	12,795,682	**16,194,671**
Transfers from Landscape Maintenance Districts	488,971	532,251	**-**
Transfers from General Fund [1]	1,626,073	19,316,610	**16,555,690**
Transfers from Gas Tax Fund [2]	18,338,562	-	**-**
Transfers from TransNet Fund [2]	12,728,673	126,263	**134,765**
Transfers from Water and Sewer Funds	816,996	1,127,891	**1,119,156**
Subtotal Transfers from Other Funds	$ 79,000,987	$ 76,658,218	**$ 72,708,171**
OTHER REVENUE			
Unlicensed Driver Vehicle Impound Fees	$ 1,165,000	$ 1,165,000	**$ 1,165,000**
Facility Fees	246,465	846,465	**846,465**
Tonnage Fees	317,200	317,200	**317,200**
Paramedic Limited Liability Company Fees	6,115,709	6,115,709	**5,336,545**
Bond Proceeds	28,388,825	7,115,000	**13,238,147**
Miscellaneous	3,054,256	2,192,101	**1,323,795**
Subtotal Other Revenue	$ 39,287,455	$ 17,751,475	**$ 22,227,152**
TOTAL NON-PROPERTY TAX REVENUE	$ 388,715,878	$ 311,106,664	**$ 326,500,689**
REVENUE RESERVED FOR FUTURE OBLIGATIONS	$ (131,524,653)	$ (121,701,606)	**$ (129,656,379)**
TOTAL SPECIAL REVENUE FUND BALANCES AND REVENUE	$ 308,157,337	$ 242,930,505	**$ 247,057,937**
ENTERPRISE FUNDS			
AIRPORTS FUND			
BALANCE FROM PRIOR YEAR	$ 6,431,788	$ 7,402,127	**$ 7,363,290**
REVENUE			
CIP Grants	$ 1,710,000	$ -	**$ -**
Interest	300,000	150,000	**165,000**
Leases - Aviation/Non-Aviation	3,050,249	3,055,129	**3,768,930**
Leases to Other City Departments	310,968	310,968	**332,528**
Airport Fees	483,741	555,140	**569,460**
Miscellaneous Revenue	19,900	29,958	**32,040**
Revenue For Future Obligations/CIP	(9,582,132)	(8,363,290)	**(9,366,944)**
TOTAL AIRPORTS FUND BALANCE AND REVENUE	$ 2,724,514	$ 3,140,032	**$ 2,864,304**

[1] Fiscal Year 2007 restructure due to transparency in Special Promotional Programs, Sales Tax, and Safety Sales Tax. Beginning in Fiscal Year 2007, all Sales Tax and Safety Sales Tax revenue is budgeted in General Fund.

[2] Beginning in Fiscal Year 2007, Street Division became part of the General Fund due to change in governance, transparency, or business process reengineering.

SCHEDULE III
ANALYSIS OF FINANCING DOLLARS

	FY 2006 ADOPTED BUDGET	FY 2007 ADOPTED BUDGET	**FY 2008 ADOPTED BUDGET**
DEVELOPMENT SERVICES FUND			
BALANCE FROM PRIOR YEAR	$ 10,439,224	$ 5,942,946	**$ 7,597,378**
REVENUE			
Building Permits/Plan Check Fees	$ 11,873,889	$ 12,148,542	**$ 7,319,261**
Structural, Electrical, Mechanical and Combination Permits	13,471,142	14,742,066	**10,275,019**
Engineering and Development Fees	904,156	989,451	**517,999**
Interest	427,249	1,079,421	**1,325,671**
Other Fees and Revenue	7,949,490	7,583,040	**6,601,781**
Zoning and Sign Permit Revenue	571,662	609,766	**524,350**
Development and Environmental Planning	5,796,491	3,277,188	**2,640,061**
Fire Plan Check and Inspection	4,237,867	4,310,442	**2,652,514**
TransNet	493,695	463,695	**526,935**
Water/Sewer Reimbursement	332,117	378,539	**169,398**
Subdivision Permits	17,748,654	16,958,007	**13,004,464**
Revenue for Future Obligations	(11,858,763)	(7,153,739)	**(106,945)**
TOTAL DEVELOPMENT SERVICES FUND BALANCE AND REVENUE	$ 62,386,873	$ 61,329,364	**$ 53,047,886**
GOLF COURSE FUND			
BALANCE FROM PRIOR YEAR	$ 12,750,215	$ 15,357,316	**$ 15,471,457**
REVENUE			
Golf Fees	$ 10,200,000	$ 10,200,000	**$ 13,149,100**
Rents and Concessions	1,617,000	1,792,000	**1,917,900**
Interest	175,000	175,000	**363,800**
Revenue Reserved for Transfer - CIP	(3,700,000)	-	**(2,600,000)**
Revenue For Future Obligations	(9,966,579)	(15,834,292)	**(15,455,265)**
TOTAL GOLF COURSE FUND BALANCE AND REVENUE	$ 11,075,636	$ 11,690,024	**$ 12,846,992**
RECYCLING FUND			
BALANCE FROM PRIOR YEAR	$ 6,469,941	$ 4,932,823	**$ 4,290,000**
REVENUE			
Recycling Fees	$ 11,480,000	$ 11,480,000	**$ 11,500,000**
Interest Revenue	140,000	140,000	**140,000**
SB 332 Revenue	800,000	800,000	**890,000**
Transfer of Navy and Other Exempt Tonnage Subsidy	1,040,000	1,040,000	**1,040,000**
Facility Franchise Fee Apportionment	2,000,000	2,500,000	**2,500,000**
Curbside Recycling Revenue	2,400,000	2,850,000	**4,000,000**
State Grants	387,000	480,503	**387,000**
Other Revenue	165,400	221,000	**136,000**
Service to Other Departments	-	-	**407,700**
Revenue for Future Obligations	(974,881)	8,451	**(1,284,938)**
TOTAL RECYCLING FUND BALANCE AND REVENUE	$ 23,907,460	$ 24,452,777	**$ 24,005,762**

Financial Summary – Schedules

SCHEDULE III
ANALYSIS OF FINANCING DOLLARS

	FY 2006 ADOPTED BUDGET	FY 2007 ADOPTED BUDGET	**FY 2008 ADOPTED BUDGET**
REFUSE DISPOSAL FUND			
BALANCE FROM PRIOR YEAR	$ 15,195,243	$ 14,185,886	**$ 12,253,741**
REVENUE			
Interest	$ 1,025,000	$ 1,235,000	**$ 1,500,000**
Green Fees	1,640,000	1,640,000	**1,675,000**
General Fund Loan Repayment for Operations Station	1,845,196	1,845,196	**1,845,196**
Miscellaneous Revenue	1,258,716	1,608,453	**1,134,953**
Disposal Fees	29,770,000	30,975,000	**31,075,000**
Revenue Reserved for Transfer - CIP	(5,067,000)	(6,457,000)	**(4,457,000)**
Revenue for Future Obligations	(11,061,553)	(8,565,655)	**(11,194,401)**
TOTAL REFUSE DISPOSAL FUND BALANCE AND REVENUE	$ 34,605,602	$ 36,466,880	**$ 33,832,489**
SEWER FUND			
BALANCE FROM PRIOR YEAR	$ 173,451,638	$ 140,185,928	**$ 188,226,141**
REVENUE			
Bond Proceeds	$ -	$ -	**$ -**
Contributions in Aid	-	5,089,566	**-**
Grant Receipts	100,000	-	**375,498**
Capacity Charges	12,000,000	12,000,000	**15,796,074**
Sewer Service Charges	239,347,319	242,548,300	**260,859,540**
New Sewer Service Connections	200,000	200,000	**200,000**
Sewage Treatment Plant Services	64,464,863	65,111,027	**68,312,656**
Services Rendered to Others	7,188,634	7,345,168	**7,489,900**
Other Revenue	241,533	210,133	**199,073**
Interest	5,000,000	5,000,000	**4,400,172**
Cogeneration Electric Power Sales	1,075,896	1,060,322	**1,397,510**
Revenue Reserved for Transfer - CIP	(36,645,866)	(39,504,832)	**(100,678,956)**
Revenue Reserved for Future Obligations	(79,611,154)	(64,814,872)	**(76,810,026)**
TOTAL SEWER FUND BALANCE AND REVENUE	$ 386,812,863	$ 374,430,740	**$ 369,767,582**

SCHEDULE III
ANALYSIS OF FINANCING DOLLARS

	FY 2006 ADOPTED BUDGET	FY 2007 ADOPTED BUDGET	**FY 2008 ADOPTED BUDGET**
WATER FUND			
BALANCE FROM PRIOR YEAR	$ 162,751,571	$ 62,710,708	**$ 155,622,954**
REVENUE			
Bond Proceeds	$ -	$ 37,307,762	**$ 117,753,345**
Capacity Charges	16,574,000	12,457,000	**11,244,286**
Contributions in Aid	675,000	75,000	**75,000**
Grant Receipts	5,782,828	4,110,000	**3,385,000**
Change in Anticipated Contributions	-	(272,788)	**-**
Reimbursement from Capital Outlay Fund	3,157,700	100,000	**100,000**
Water Sales	261,391,273	277,875,129	**297,677,782**
Reclaimed Water	3,513,700	4,012,261	**5,628,593**
Land and Building Rentals	4,121,333	4,252,382	**5,144,436**
New Water Services	2,100,000	2,402,400	**2,402,400**
Sale of Discarded Materials and Facilities	14,000	14,000	**14,000**
Interest	2,532,000	3,032,000	**4,132,000**
Damages Recovered	290,200	290,200	**290,200**
Services Rendered to Others	10,170,391	10,302,589	**10,730,528**
Service Charges	600,000	1,375,000	**1,375,000**
Other Revenue	322,615	379,883	**380,047**
Lakes Recreation	1,454,300	1,839,800	**1,841,845**
Revenue Reserved for Transfer - CIP	(11,440,376)	(53,296,803)	**(145,575,252)**
Revenue Reserved for Future Obligations	(152,907,002)	(40,663,700)	**(111,842,887)**
TOTAL WATER FUND BALANCE AND REVENUE	$ 311,103,533	$ 328,302,823	**$ 360,379,277**
TOTAL ENTERPRISE FUND BALANCES AND REVENUE	$ 832,616,481	$ 839,812,640	**$ 856,744,292**
TOTAL OPERATING BUDGET	$ 2,016,794,932	$ 2,116,082,943	**$ 2,226,517,653**

Financial Summary – Schedules

SCHEDULE IV
SUMMARY OF REVENUES BY CATEGORY BY FUND

Fund Type / Title	Property Taxes	Sales and Other Local Taxes	Licenses and Permits	Fines, Forfeitures, and Penalties	Revenue from Money and Property
GENERAL FUND	**$ 385,688,853**	**$ 410,229,058**	**$ 34,456,484**	**$ 34,769,264**	**$ 46,182,435**
Debt Service and Tax Funds					
Bond Interest and Redemption	$ 2,073,103	$ -	$ -	$ -	$ 24,896
Tax Anticipation Notes	-	-	-	-	6,656,442
Zoological Exhibits	8,946,525	-	-	-	-
TOTAL	**$ 11,019,628**	**$ -**	**$ -**	**$ -**	**$ 6,681,338**
Special Revenue Funds					
City Redevelopment Administration	$ -	$ -	$ -	$ -	$ -
Community Development Block Grant	-	-	-	-	-
Convention Center Complex	-	-	-	-	106,950
Energy Conservation Program	-	-	-	-	-
Environmental Growth - 1/3	-	4,713,742	-	-	53,500
Environmental Growth - 2/3	-	9,427,485	-	-	53,500
Facilities Financing	-	-	1,881,004	-	18,300
Fire/Emergency Medical Services Transport Program	-	-	-	-	-
Fire and Lifeguard Facilities Fund	-	-	-	-	-
Gas Tax	-	-	-	-	344,985
Library Grant Funds	-	-	-	-	-
Los Peñasquitos Canyon Preserve	-	-	-	-	6,000
Mission Bay Improvements Fund	-	-	-	-	-
Municipal Parking Garages	-	-	-	-	3,257,035
New Convention Facility	-	-	-	-	-
Office of the CIO	-	-	-	-	-
PETCO Park	-	-	-	-	1,261,452
Police Decentralization	-	-	-	-	-
Public Art	-	-	-	-	-
QUALCOMM Stadium	-	-	-	-	9,711,848
Regional Park Improvements Fund	-	-	-	-	-
Seized and Forfeited Assets	-	-	-	-	-
Solid Waste Local Enforcement Agency	-	-	563,665	-	8,500
Special Promotional Programs	-	77,440,851	-	-	-
Storm Drain	-	-	-	-	-
TransNet	-	35,483,500	-	-	-
Trolley Extension Reserve	-	-	-	-	-
Undergrounding Utility District	-	-	-	-	45,953,546
Unlicensed Driver Vehicle Impound	-	-	-	1,165,000	35,000
TOTAL	**$ -**	**$ 127,065,578** **0**	**$ 2,444,669**	**$ 1,165,000**	**$ 60,810,616**
Enterprise Funds					
Airports	$ -	$ -	$ -	$ -	$ 4,288,540
Development Services	-	-	27,250,148	2,006	755,352
Golf Course	-	-	-	-	1,387,300
Recycling	-	-	-	-	236,000
Refuse Disposal	-	-	-	50,000	1,500,000
Sewer	-	-	-	-	4,500,705
Water	-	-	1,000	-	9,276,436
TOTAL	**$ -**	**$ -**	**$ 27,251,148**	**$ 52,006**	**$ 21,944,333**
Capital Project Funds	**$ -**	**$ 48,951,099**	**$ -**	**$ -**	**$ -**
Internal Service Funds					
Central Stores	$ -	$ -	$ -	$ -	$ -
Balboa Park/Mission Bay Improvements	-	-	-	-	-
Engineering and Capital Projects - Water/Wastewater	-	-	-	-	-
Equipment Division	-	-	-	-	-
Enterprise Resource Planning (ERP)	-	-	-	-	-
Publishing Services	-	-	-	-	-
Risk Management	-	-	-	-	-
TOTAL	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Other Funds					
Open Space Park Facilities	$ -	$ -	$ -	$ -	$ 53,500
TOTAL	**$ -**	**$ -**	**$ -**	**$ -**	**$ 53,500**
GROSS TOTAL COMBINED BUDGET REVENUES	**$ 396,708,481**	**$ 586,245,735**	**$ 64,152,301**	**$ 35,986,270**	**$ 135,672,222**
Percent of Total	**14.8%**	**21.8%**	**2.4%**	**1.3%**	**5.0%**

SCHEDULE IV
SUMMARY OF REVENUES BY CATEGORY BY FUND

Revenue from Other Agencies	Charges for Current Services	Other Revenue	Transfers from Other Funds	Total Revenues	Fund Type / Title
$ 15,156,389	**$ 28,850,177**	**$ 2,218,847**	**$ 148,779,445**	**$ 1,106,330,952**	**GENERAL FUND**
					Debt Service and Tax Funds
$ -	$ -	$ -	$ -	**$ 2,097,999**	Bond Interest and Redemption
-	-	-	-	**5,109,000**	Tax Anticipation Notes
-	-	-	-	**8,946,525**	Zoological Exhibits
$ -	**$ -**	**$ -**	**$ -**	**$ 16,153,524**	**TOTAL**
					Special Revenue Funds
$ -	$ -	$ -	$ 3,661,696	**$ 3,661,696**	City Redevelopment Administration
-	1,326,000	-	-	**1,326,000**	Community Development Block Grant
4,500,000	-	-	9,702,435	**14,309,385**	Convention Center Complex
-	-	-	2,244,984	**2,244,984**	Energy Conservation Program
-	-	-	-	**4,767,242**	Environmental Growth - 1/3
-	-	-	-	**9,480,985**	Environmental Growth - 2/3
-	83,700	100	420,465	**2,403,569**	Facilities Financing
500,000	1,538,927	5,336,545	-	**7,375,472**	Fire/Emergency Medical Services Transport Program
-	-	-	1,621,208	**1,621,208**	Fire and Lifeguard Facilities Fund
24,013,260	-	-	-	**24,358,245**	Gas Tax
753,000	-	-	-	**753,000**	Library Grant Funds
-	-	-	170,000	**176,000**	Los Peñasquitos Canyon Preserve
-	-	-	2,500,000	**2,500,000**	Mission Bay Improvements Fund
-	-	-	-	**3,257,035**	Municipal Parking Garages
-	-	-	4,339,198	**4,339,198**	New Convention Facility
-	269,700	-	15,506,899	**15,776,599**	Office of the CIO
-	-	300,000	14,107,374	**15,668,826**	PETCO Park
-	-	-	7,897,799	**7,897,799**	Police Decentralization
-	-	-	30,000	**30,000**	Public Art
-	-	46,600	6,445,000	**16,203,448**	QUALCOMM Stadium
-	-	-	2,500,000	**2,500,000**	Regional Park Improvements Fund
800,000	-	-	-	**800,000**	Seized and Forfeited Assets
-	-	-	273,863	**846,028**	Solid Waste Local Enforcement Agency
30,000	-	-	82,997	**77,553,848**	Special Promotional Programs
-	6,046,746	-	-	**6,046,746**	Storm Drain
-	13,000	14,284,647	-	**49,781,147**	TransNet
-	-	-	4,079,882	**4,079,882**	Trolley Extension Reserve
-	-	-	88,801	**46,042,347**	Undergrounding Utility District
-	-	-	-	**1,200,000**	Unlicensed Driver Vehicle Impound
$ 30,596,260	**$ 9,278,073**	**$ 19,967,892**	**$ 75,672,601**	**$ 327,000,689**	**TOTAL**
					Enterprise Funds
$ -	$ 579,418	$ -	$ -	**$ 4,867,958**	Airports
-	15,551,422	79,154	1,919,371	**45,557,453**	Development Services
-	13,598,500	-	445,000	**15,430,800**	Golf Course
1,277,000	15,050,000	4,037,700	400,000	**21,000,700**	Recycling
-	32,767,500	290,000	2,622,649	**37,230,149**	Refuse Disposal
375,498	348,839,144	116,176	5,198,900	**359,030,423**	Sewer
3,460,000	322,844,634	118,375,045	8,217,347	**462,174,462**	Water
$ 5,112,498	**$ 749,230,618**	**$ 122,898,075**	**$ 18,803,267**	**$ 945,291,945**	**TOTAL**
$ 10,354,769	**$ -**	**$ 62,585,015**	**$ -**	**121,890,883**	**Capital Project Funds**
					Internal Service Funds
$ -	$ -	$ 30,000	$ 23,897,238	**$ 23,927,238**	Central Stores
-	-	-	6,949,448	**6,949,448**	Balboa Park/Mission Bay Improvements
-	-	-	25,487,865	**25,487,865**	Engineering and Capital Projects - Water/Wastewater
-	2,030,000	1,727,000	80,444,934	**84,201,934**	Equipment Division
-	-	16,300,000	842,500	**17,142,500**	Enterprise Resource Planning (ERP)
-	-	-	4,500,000	**4,500,000**	Publishing Services
-	-	-	9,073,934	**9,073,934**	Risk Management
$ -	**$ 2,030,000**	**$ 18,057,000**	**$ 151,195,919**	**$ 171,282,919**	**TOTAL**
					Other Funds
$ -	$ -	$ -	$ 437,025	**$ 490,525**	Open Space Park Facilities
$ -	**$ -**	**$ -**	**$ 437,025**	**$ 490,525**	**TOTAL**
$ 61,219,916	**$ 789,388,868**	**$ 225,726,829**	**$ 394,888,257**	**$ 2,688,441,437**	**GROSS TOTAL COMBINED BUDGET REVENUES**
2.3%	**29.4%**	**8.4%**	**14.7%**	**100%**	Percent of Total

Financial Summary – Schedules

SCHEDULE V
SUMMARY OF REVENUES, EXPENDITURES AND FUND BALANCES

Fund Type / Title	Fund Balances and Reserves	CIP and Operating Revenue	**Total Resources**	CIP Project Expense
GENERAL FUND	**$ -**	**$ 1,106,330,952**	**$ 1,106,330,952**	**$ -**
Debt Service and Tax Funds				
Bond Interest and Redemption	$ 2,379,625	$ 2,097,999	**$ 4,477,624**	$ -
Tax Anticipation Notes	1,501,716	5,109,000	**6,610,716**	-
Zoological Exhibits	-	8,946,525	**8,946,525**	-
TOTAL	**$ 3,881,341**	**$ 16,153,524**	**$ 20,034,865**	**$ -**
Special Revenue Funds				
City Redevelopment Administration	$ -	$ 3,661,696	**$ 3,661,696**	$ -
Community Development Block Grant	-	1,326,000	**1,326,000**	-
Convention Center Complex	7,567,456	14,309,385	**21,876,841**	-
Energy Conservation Program	471,776	2,244,984	**2,716,760**	450,000
Environmental Growth - 1/3	1,584,400	4,767,242	**6,351,642**	-
Environmental Growth - 2/3	1,644,026	9,480,985	**11,125,011**	-
Facilities Financing	283,558	2,403,569	**2,687,127**	-
Fire/Emergency Medical Services Transport Program	602,515	7,375,472	**7,977,987**	-
Fire and Lifeguard Facilities	125,966	1,621,208	**1,747,174**	-
Gas Tax	-	24,358,245	**24,358,245**	-
Library Grant Funds	218,824	753,000	**971,824**	-
Los Peñasquitos Canyon Preserve	69,670	176,000	**245,670**	-
Mission Bay Improvements Fund	-	2,500,000	**2,500,000**	2,500,000
Municipal Parking Garages	-	3,257,035	**3,257,035**	-
New Convention Facility	623,777	4,339,198	**4,962,975**	-
Office of the CIO	1,532,316	15,776,599	**17,308,915**	-
PETCO Park	8,279,423	15,668,826	**23,948,249**	-
Police Decentralization	1,199,069	7,897,799	**9,096,868**	-
Public Art	121,163	30,000	**151,163**	-
QUALCOMM Stadium	2,400,000	16,203,448	**18,603,448**	750,000
Regional Park Improvements Fund	-	2,500,000	**2,500,000**	2,500,000
Seized and Forfeited Assets	1,953,295	800,000	**2,753,295**	-
Solid Waste Local Enforcement Agency	583,832	846,028	**1,429,860**	-
Special Promotional Programs	4,641,193	77,553,848	**82,195,041**	-
Storm Drain	-	6,046,746	**6,046,746**	-
TransNet	-	49,781,147	**49,781,147**	33,526,099
Trolley Extension Reserve	2,071,441	4,079,882	**6,151,323**	-
Undergrounding Utility District	14,106,303	46,042,347	**60,148,650**	58,608,048
Unlicensed Driver Vehicle Impound	133,624	1,200,000	**1,333,624**	-
TOTAL	**$ 50,213,627**	**$ 327,000,689**	**$ 377,214,316**	**$ 98,334,147**
Enterprise Funds				
Airports	$ 7,363,290	$ 4,867,958	**$ 12,231,248**	$ 1,800,000
Development Services	7,597,378	45,557,453	**53,154,831**	-
Golf Course	15,471,457	15,430,800	**30,902,257**	2,600,000
Recycling	4,290,000	21,000,700	**25,290,700**	-
Refuse Disposal	12,253,741	37,230,149	**49,483,890**	4,457,000
Sewer	188,226,141	359,030,423	**547,256,564**	100,678,956
Water	155,622,954	462,174,462	**617,797,416**	145,575,252
TOTAL	**$ 390,824,961**	**$ 945,291,945**	**$ 1,336,116,906**	**$ 255,111,208**
Capital Project Funds	**$ -**	**$ 121,890,883**	**$ 121,890,883**	**$ 121,890,883**
Internal Service Funds				
Central Stores	$ 1,717,409	$ 23,927,238	**$ 25,644,647**	$ -
Balboa Park/Mission Bay Improvements	3,952,562	6,949,448	**10,902,010**	-
Engineering and Capital Projects - Water/Wastewater	-	25,487,865	**25,487,865**	-
Enterprise Resource Planning (ERP)	8,500,000	17,142,500	**25,642,500**	16,300,000
Equipment Division	38,800,000	84,201,934	**123,001,934**	-
Publishing Services	(1,229,191)	4,500,000	**3,270,809**	-
Risk Management	-	9,073,934	**9,073,934**	-
TOTAL	**$ 51,740,780**	**$ 171,282,919**	**$ 223,023,699**	**$ 16,300,000**
Other Funds				
City Employees' Retirement System	$ -	$ -	**$ -**	$ -
Open Space Park Facilities	411,154	490,525	**901,679**	-
TOTAL	**$ 411,154**	**$ 490,525**	**$ 901,679**	**$ -**
GROSS TOTAL COMBINED BUDGET	**$ 497,071,863**	**$ 2,688,441,437**	**$ 3,185,513,300**	**$ 491,636,238**
Total Working Capital and Unappropriated Reserves of 07/01/07 [1]	**$ 90,200,807** [2]	**$ 3,328,641** [3]	**$ 93,529,448**	**$ -**

[1] The City maintains a General Fund Unappropriated Reserve to fund major General Fund emergencies.

[2] Projected beginning balance for Fiscal Year 2008.

[3] The Fiscal Year 2008 Annual Budget includes $3.3 million to the Unappropriated Reserve.

[4] Operating Expense excludes transfers to the Capital Improvements Program.

SCHEDULE V
SUMMARY OF REVENUES, EXPENDITURES AND FUND BALANCES

Operating Expense	Total Expense	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/08	Fund Type / Title
$ 1,106,330,952	**$ 1,106,330,952**	**$ -**	**$ -**	**$ -**	**GENERAL FUND**
					Debt Service and Tax Funds
$ 2,328,947	**$ 2,328,947**	$ -	$ -	$ 2,148,677	Bond Interest and Redemption
5,109,000	**5,109,000**	-	-	1,501,716	Tax Anticipation Notes
8,946,525	**8,946,525**	-	-	-	Zoological Exhibits
$ 16,384,472	**$ 16,384,472**	**$ -**	**$ -**	**$ 3,650,393**	**TOTAL**
					Special Revenue Funds
$ 3,661,696	**$ 3,661,696**	$ -	$ -	$ -	City Redevelopment Administration
202,856	**202,856**	-	-	1,123,144	Community Development Block Grant
14,295,070	**14,295,070**	-	6,850,531	731,240	Convention Center Complex
2,244,984	**2,694,984**	-	21,776	-	Energy Conservation Program
5,068,068	**5,068,068**		300,000	983,574	Environmental Growth - 1/3
9,333,907	**9,333,907**	-	-	1,791,104	Environmental Growth - 2/3
2,687,127	**2,687,127**	-	-	-	Facilities Financing
6,667,968	**6,667,968**	-	500,000	810,019	Fire/Emergency Medical Services Transport Program
1,667,420	**1,667,420**	-	-	79,754	Fire and Lifeguard Facilities
24,358,245	**24,358,245**	-	-	-	Gas Tax
731,373	**731,373**	-	-	240,451	Library Grant Funds
226,695	**226,695**	-	-	18,975	Los Peñasquitos Canyon Preserve
-	**2,500,000**	-	-	-	Mission Bay Improvements Fund
2,826,170	**2,826,170**	-	-	430,865	Municipal Parking Garages
4,339,198	**4,339,198**	-	505,490	118,287	New Convention Facility
15,137,320	**15,137,320**	-	1,250,000	921,595	Office of the CIO
17,454,161	**17,454,161**	-	5,700,000	794,088	PETCO Park
9,096,768	**9,096,768**	-	-	100	Police Decentralization
30,000	**30,000**	-	93,971	27,192	Public Art
17,741,579	**18,491,579**	-	-	111,869	QUALCOMM Stadium
-	**2,500,000**	-	-	-	Regional Park Improvements Fund
1,521,105	**1,521,105**	-	-	1,232,190	Seized and Forfeited Assets
931,929	**931,929**	-	250,000	247,931	Solid Waste Local Enforcement Agency
77,553,848	**77,553,848**	-	4,641,193	-	Special Promotional Programs
6,046,746	**6,046,746**	-	-	-	Storm Drain
16,255,048	**49,781,147**	-	-	-	TransNet
4,110,150	**4,110,150**	-	-	2,041,173	Trolley Extension Reserve
1,540,602	**60,148,650**	-	-	-	Undergrounding Utility District
1,327,904	**1,327,904**	-	-	5,720	Unlicensed Driver Vehicle Impound
$ 247,057,937	**$ 345,392,084**	**$ -**	**$ 20,112,961**	**$ 11,709,271**	**TOTAL**
					Enterprise Funds
$ 2,864,304	**$ 4,664,304**	$ -	$ 3,591,859	$ 3,975,085	Airports
53,047,886	**53,047,886**	50,000	50,000	6,945	Development Services
12,846,992	**15,446,992**	580,473	10,203,561	4,671,231	Golf Course
24,005,762	**24,005,762**	-	1,284,938	-	Recycling
33,832,489	**38,289,489**	500,000	10,694,401	-	Refuse Disposal
369,767,582	**470,446,538**	-	76,810,026	-	Sewer
360,379,277	**505,954,529**	-	71,152,901	40,689,986	Water
$ 856,744,292	**$ 1,111,855,500**	**$ 1,130,473**	**$ 173,787,686**	**$ 49,343,247**	**TOTAL**
$ -	**$ 121,890,883**	**$ -**	**$ -**	**$ -**	**Capital Project Funds**
					Internal Service Funds
$ 23,829,301	**$ 23,829,301**	$ -	$ -	$ 1,815,346	Central Stores
6,949,448	**6,949,448**	-	3,632,093	320,469	Balboa Park/Mission Bay Improvements
25,487,865	**25,487,865**	-	-	-	Engineering and Capital Projects - Water/Wastewater
4,342,500	**20,642,500**	-	-	-	Enterprise Resource Planning (ERP)
81,372,661	**81,372,661**	8,100,000	5,000,000	28,529,273	Equipment Division
4,193,823	**4,193,823**	-	-	(923,014)	Publishing Services
9,073,934	**9,073,934**	-	-	-	Risk Management
$ 155,249,532	**$ 171,549,532**	**$ 8,100,000**	**$ 8,632,093**	**$ 29,742,074**	**TOTAL**
					Other Funds
$ 42,200,211	**$ 42,200,211**	$ -	$ -	$ (42,200,211)	City Employees' Retirement System
437,025	**437,025**	-	464,654	-	Open Space Park Facilities
$ 42,637,236	**$ 42,637,236**	**$ -**	**$ 464,654**	**$ (42,200,211)**	**TOTAL**
$ 2,424,404,421 [4]	**$ 2,916,040,659**	**$ 9,230,473**	**$ 202,997,394**	**$ 52,244,774**	**GROSS TOTAL COMBINED BUDGET**
$ -	**$ -**	**$ -**	**$ 84,620,488 82,620,641**	**$ -**	Unappropriated Reserve [1]

Financial Summary – Schedules

SCHEDULE VI
SUMMARY OF EXPENDITURES BY CATEGORY BY FUND

Fund Type / Title	Salaries and Wages	Fringe Benefits	Subtotal Personnel Expense	Supplies and Services
GENERAL FUND	**$ 499,191,888**	**$ 271,645,420**	**$ 770,837,308**	**$ 259,804,185**
Debt Service and Tax Funds				
Bond Interest and Redemption	$ -	$ -	**$ -**	$ 2,328,947
Tax Anticipation Notes	-	-	-	5,109,000
Zoological Exhibits	-	-	-	8,946,525
TOTAL	**$ -**	**$ -**	**$ -**	**$ 16,384,472**
Special Revenue Funds				
City Redevelopment Administration	$ 2,009,699	$ 1,019,100	**$ 3,028,799**	$ 564,769
Community Development Block Grant		-	-	202,756
Convention Center Complex	-	-	-	14,295,070
Energy Conservation Program	724,350	362,582	**1,086,932**	965,118
Environmental Growth - 1/3	-	-	-	3,601,689
Environmental Growth - 2/3	-	-	-	9,333,907
Facilities Financing	1,071,044	549,883	**1,620,927**	944,265
Fire/Emergency Medical Services Transport Program	4,013,043	1,721,844	**5,734,887**	395,483
Fire and Lifeguard Facilities Fund	-	-	-	1,667,420
Gas Tax	-	-	-	24,358,245
Library Grant Funds	408,745	244,860	**653,605**	77,675
Los Peñasquitos Canyon Preserve	110,652	61,319	**171,971**	53,682
Mission Bay Improvements Fund	-	-	-	2,500,000
Municipal Parking Garages	167,067	91,279	**258,346**	2,315,593
New Convention Facility	50,000	-	**50,000**	4,289,198
Office of the CIO	6,245,681	3,174,774	**9,420,455**	1,973,172
PETCO Park	55,609	23,056	**78,665**	17,364,248
Police Decentralization	-	-	-	9,096,543
Public Art	-	-	-	27,000
QUALCOMM Stadium	2,380,206	731,365	**3,111,571**	13,543,039
Regional Park Improvements Fund	-	-	-	2,500,000
Seized and Forfeited Assets	-	-	-	1,509,762
Solid Waste Local Enforcement Agency	408,512	205,925	**614,437**	298,347
Special Promotional Programs	486,197	250,659	**736,856**	76,753,076
Storm Drain	-	-	-	6,046,746
TransNet	-	-	-	49,781,147
Trolley Extension Reserve	-	-	-	4,110,150
Undergrounding Utility District	659,722	343,170	**1,002,892**	59,053,466
Unlicensed Driver Vehicle Impound	797,904	-	**797,904**	430,000
TOTAL	**$ 19,588,431**	**$ 8,779,816**	**$ 28,368,247**	**$ 308,051,566**
Enterprise Funds				
Airports	$ 1,051,500	$ 589,548	**$ 1,641,048**	$ 2,686,451
Development Services	25,647,672	14,999,343	**40,647,015**	7,484,694
Golf Course	4,111,583	2,455,772	**6,567,355**	7,252,640
Recycling	7,368,036	4,143,981	**11,512,017**	10,825,244
Refuse Disposal	8,662,908	4,720,217	**13,383,125**	20,981,337
Sewer	59,837,143	29,859,113	**89,696,256**	343,631,082
Water	50,268,860	25,727,728	**75,996,588**	411,020,929
TOTAL	**$ 156,947,702**	**$ 82,495,702**	**$ 239,443,404**	**$ 803,882,377**
Capital Project Funds	**$ -**	**$ -**	**$ -**	**$ 121,890,883**
Internal Service Funds				
Central Stores	$ 853,838	$ 551,179	**$ 1,405,017**	$ 22,200,321
Balboa Park/Mission Bay Improvements	-	-	-	6,949,448
Engineering and Capital Projects - Water/Wastewater	11,516,458	5,610,150	**17,126,608**	4,701,179
Equipment Division	13,484,599	7,557,420	**21,042,019**	13,319,760
Enterprise Resource Planning (ERP)	-	-	-	20,642,500
Publishing Services	1,092,181	695,045	**1,787,226**	2,244,383
Risk Management	4,765,050	2,632,401	**7,397,451**	747,793
TOTAL	**$ 31,712,126**	**$ 17,046,195**	**$ 48,758,321**	**$ 70,805,384**
Other Service Funds				
City Employees' Retirement Sytem	$ 4,939,275	$ 2,392,888	**$ 7,332,163**	$ 32,851,630
Open Space Park Facilities	-	-	-	437,025
TOTAL	**$ 4,939,275**	**$ 2,392,888**	**$ 7,332,163**	**$ 33,288,655**
GROSS TOTAL COMBINED BUDGET EXPENDITURES	**$ 712,379,422**	**$ 382,360,021**	**$ 1,094,739,443**	**$ 1,614,107,522**
Percent of Total	**24.4%**	**13.1%**	**37.5%**	**55.4%**

Financial Summary – Schedules

SCHEDULE VI
SUMMARY OF EXPENDITURES BY CATEGORY BY FUND

Data Processing	Energy and Utilities	Equipment Outlay	Subtotal Non-Personnel Expense	Total Expenditures	Fund Type / Title
$ 39,272,572	**$ 25,655,302**	**$ 10,761,585**	**$ 335,493,644**	**$ 1,106,330,952**	**GENERAL FUND**
					Debt Service and Tax Funds
$ -	$ -	$ -	**$ 2,328,947**	**$ 2,328,947**	Bond Interest and Redemption
-	-	-	**5,109,000**	**5,109,000**	Tax Anticipation Notes
-	-	-	**8,946,525**	**8,946,525**	Zoological Exhibits
$ -	**$ -**	**$ -**	**$ 16,384,472**	**$ 16,384,472**	**TOTAL**
					Special Revenue Funds
$ 56,384	$ 11,186	$ 558	**$ 632,897**	**$ 3,661,696**	City Redevelopment Administration
100	-	-	**202,856**	**202,856**	Community Development Block Grant
-	-	-	**14,295,070**	**14,295,070**	Convention Center Complex
596,655	15,901	30,378	**1,608,052**	**2,694,984**	Energy Conservation Program
1,317	1,465,062	-	**5,068,068**	**5,068,068**	Environmental Growth - 1/3
-	-	-	**9,333,907**	**9,333,907**	Environmental Growth - 2/3
110,274	8,885	2,776	**1,066,200**	**2,687,127**	Facilities Financing
24,299	17,558	495,741	**933,081**	**6,667,968**	Fire/Emergency Medical Services Transport Program
-	-	-	**1,667,420**	**1,667,420**	Fire and Lifeguard Facilities Fund
-	-	-	**24,358,245**	**24,358,245**	Gas Tax
93	-	-	**77,768**	**731,373**	Library Grant Funds
185	857	-	**54,724**	**226,695**	Los Peñasquitos Canyon Preserve
-	-	-	**2,500,000**	**2,500,000**	Mission Bay Improvements Fund
23,593	193,638	35,000	**2,567,824**	**2,826,170**	Municipal Parking Garages
-	-	-	**4,289,198**	**4,339,198**	New Convention Facility
471,424	202,417	3,069,852	**5,716,865**	**15,137,320**	Office of the CIO
527	10,721	-	**17,375,496**	**17,454,161**	PETCO Park
-	225	-	**9,096,768**	**9,096,768**	Police Decentralization
3,000	-	-	**30,000**	**30,000**	Public Art
113,663	1,438,106	285,200	**15,380,008**	**18,491,579**	QUALCOMM Stadium
-	-	-	**2,500,000**	**2,500,000**	Regional Park Improvements Fund
-	11,343	-	**1,521,105**	**1,521,105**	Seized and Forfeited Assets
16,860	2,285	-	**317,492**	**931,929**	Solid Waste Local Enforcement Agency
58,193	4,723	1,000	**76,816,992**	**77,553,848**	Special Promotional Programs
-	-	-	**6,046,746**	**6,046,746**	Storm Drain
-	-	-	**49,781,147**	**49,781,147**	TransNet
-	-	-	**4,110,150**	**4,110,150**	Trolley Extension Reserve
51,890	4,196	36,206	**59,145,758**	**60,148,650**	Undergrounding Utility District
-	-	100,000	**530,000**	**1,327,904**	Unlicensed Driver Vehicle Impound
$ 1,528,457	**$ 3,387,103**	**$ 4,056,711**	**$ 317,023,837**	**$ 345,392,084**	**TOTAL**
					Enterprise Funds
$ 98,902	$ 218,044	$ 19,859	**$ 3,023,256**	**$ 4,664,304**	Airports
3,779,507	739,527	397,143	**12,400,871**	**53,047,886**	Development Services
129,386	1,104,961	392,650	**8,879,637**	**15,446,992**	Golf Course
685,444	92,424	890,633	**12,493,745**	**24,005,762**	Recycling
1,531,753	1,732,928	660,346	**24,906,364**	**38,289,489**	Refuse Disposal
14,577,814	20,839,453	1,701,933	**380,750,282**	**470,446,538**	Sewer
9,725,265	8,287,554	924,193	**429,957,941**	**505,954,529**	Water
$ 30,528,071	**$ 33,014,891**	**$ 4,986,757**	**$ 872,412,096**	**$ 1,111,855,500**	**TOTAL**
$ -	**$ -**	**$ -**	**$ 121,890,883**	**$ 121,890,883**	**Capital Project Funds**
					Internal Service Funds
$ 113,956	$ 110,007	$ -	**$ 22,424,284**	**$ 23,829,301**	Central Stores
-	-	-	**6,949,448**	**6,949,448**	Balboa Park/Mission Bay Improvements
3,180,338	91,969	387,771	**8,361,257**	**25,487,865**	Engineering and Capital Projects - Water/Wastewater
620,808	14,476,635	31,913,439	**60,330,642**	**81,372,661**	Equipment Division
-	-	-	**20,642,500**	**20,642,500**	Enterprise Resource Planning (ERP)
109,052	53,162	-	**2,406,597**	**4,193,823**	Publishing Services
879,766	41,022	7,902	**1,676,483**	**9,073,934**	Risk Management
$ 4,903,920	**$ 14,772,795**	**$ 32,309,112**	**$ 122,791,211**	**$ 171,549,532**	**TOTAL**
					Internal Service Funds
$ 1,845,097	$ 51,321	$ 120,000	**$ 34,868,048**	**$ 42,200,211**	City Employees' Retirement Sytem
-	-	-	**437,025**	**437,025**	Open Space Park Facilities
$ 1,845,097	**$ 51,321**	**$ 120,000**	**$ 35,305,073**	**$ 42,637,236**	**TOTAL**
$ 78,078,117	**$ 76,881,412**	**$ 52,234,165**	**$ 1,821,301,216**	**$ 2,916,040,659**	**GROSS TOTAL COMBINED BUDGET EXPENDITURES**
2.7%	**2.6%**	**1.9%**	**62.5%**	**100%**	Percent of Total

Financial Summary – Schedules

SCHEDULE VII
MAINTENANCE ASSESSMENT DISTRICT EXPENDITURE SUMMARY

	Positions	Personnel Expense	Non-Personnel Expense	**FY 2008 Adopted Budget**
Adams Avenue MAD	0.00	$ -	$ 51,136	**$ 51,136**
Assessment District Management MAD	8.75	897,770	1,005,735	**1,903,505**
Bay Terraces - Honey Drive MAD	0.02	1,819	28,370	**30,189**
Bay Terraces - Parkside MAD	0.03	2,730	57,026	**59,756**
Bird Rock MAD	0.00	-	258,676	**258,676**
Black Mountain Ranch South MAD	0.00	-	1,578,881	**1,578,881**
Black Mountain Ranch North MAD	0.00	-	256,711	**256,711**
Calle Cristobal MAD	0.20	18,193	346,167	**364,360**
Camino Santa Fe MAD	0.20	18,193	375,750	**393,943**
Campus Point MAD	0.02	1,821	33,686	**35,507**
Carmel Mountain Ranch MAD	0.30	27,289	620,409	**647,698**
Carmel Valley MAD	1.85	168,289	2,462,131	**2,630,420**
Carmel Valley Nbhd #10 MAD	0.25	22,740	517,034	**539,774**
CED Management MAD	0.00	-	193,255	**193,255**
Central Commercial MAD	0.00	-	333,972	**333,972**
City Heights MAD	0.00	-	485,517	**485,517**
College Heights MAD	0.00	-	436,734	**436,734**
Coral Gate MAD	0.12	10,915	191,983	**202,898**
Coronado View MAD	0.03	2,728	36,961	**39,689**
Del Mar Terrace MAD	0.00	-	341,031	**341,031**
Downtown PBID MAD	0.00	-	5,654,958	**5,654,958**
Eastgate Technology Park MAD	0.20	18,193	260,142	**278,335**
El Cajon Boulevard MAD	0.40	36,388	485,909	**522,297**
First SD River Imp Project MAD	0.40	36,388	279,131	**315,519**
Gateway Center East MAD	0.20	18,193	284,120	**302,313**
Hillcrest MAD	0.05	4,549	33,287	**37,836**
Kings Row MAD	0.03	2,728	11,728	**14,456**
La Jolla Village Drive MAD	0.18	16,374	92,823	**109,197**
Liberty Station/NTC MAD	0.00	-	229,803	**229,803**
Linda Vista Community MAD	0.25	22,742	237,557	**260,299**
Little Italy MAD	0.00	-	620,794	**620,794**
Mira Mesa MAD	0.80	72,775	1,280,961	**1,353,736**
Miramar Ranch North MAD	1.00	90,966	2,148,824	**2,239,790**
Mission Boulevard MAD	0.05	4,549	109,504	**114,053**
Newport Avenue MAD	0.00	-	51,885	**51,885**
North Park MAD	0.42	38,205	811,650	**849,855**
North Torrey Pines Road MAD	0.20	18,193	694,203	**712,396**
Ocean View Hills MAD	0.65	59,128	974,315	**1,033,443**
Otay International Center MAD	0.63	57,313	423,022	**480,335**
Pacific Highlands Ranch MAD	0.15	13,646	190,273	**203,919**
Park Village MAD	0.35	31,838	582,738	**614,576**
Penasquitos East MAD	0.50	45,486	453,742	**499,228**
Rancho Bernardo MAD	0.50	45,486	779,307	**824,793**
Rancho Encantada MAD	0.04	3,639	365,032	**368,671**
Remington Hills MAD	0.00	-	92,867	**92,867**
Robinhood Ridge MAD	0.14	12,735	171,941	**184,676**
Sabre Springs MAD	0.30	27,289	278,005	**305,294**
Scrip/Mir Ltg/Ldscpe MAD	1.00	90,966	1,190,843	**1,281,809**
Stonecrest MAD	0.60	54,578	1,046,304	**1,100,882**
Street Light District #1 MAD	0.00	-	651,209	**651,209**
Talmadge MAD	0.08	7,277	358,858	**366,135**
Tierrasanta MAD	1.00	90,966	1,824,784	**1,915,750**
Torrey Highlands MAD	0.80	72,773	790,357	**863,130**
Torrey Hills MAD	0.00	-	2,460,579	**2,460,579**
University Heights MAD	0.05	4,549	72,172	**76,721**
Washington Street MAD	0.05	4,549	125,901	**130,450**
Webster-Federal Boulevard MAD	0.05	$ 4,547	$ 91,184	**$ 95,731**
	22.84	**$ 2,179,495**	**$ 35,821,877**	**$ 38,001,372**

CITY OF SAN DIEGO
FISCAL YEAR
2008 ANNUAL BUDGET

Capital Improvements Program



Water Boards Vol. 1-3
02191

Capital Improvements Program

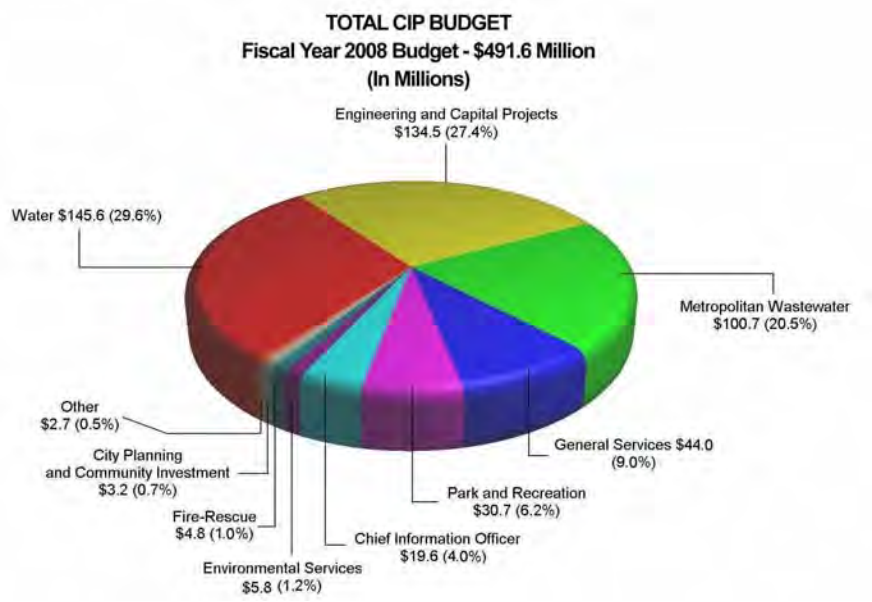
The Capital Improvements Program (CIP) budget supports construction projects, such as the development of park land, the construction of sewer pump plants, the acquisition of land for City use, the installation of traf. c signals or street lighting systems, and the construction and remodeling of City facilities. These funds are derived from various sources, including sewer and water fees, a one half-cent local sales tax for transportation improvements (TransNet), development impact fees, and State and federal grants. The issuance of bonds is typically made for large and costly projects such as sewer treatment plants and pump stations.

The Fiscal Year 2008 Annual CIP Budget totals $491.6 million. This is an increase of $197.9 million or 67.4 percent from the Fiscal Year 2007 Annual CIP Budget of $293.7 million. The increase in the Fiscal Year 2008 Annual CIP Budget is primarily due to an increase in water and sewer projects, which will fund State and federal mandates as well as other project needs. On February 26, 2007, the City Council approved water and sewer rate increases. The water rates will increase 6.5 percent in fiscal years 2008-2011. Sewer rates will increase 8.75 percent in May 2007, 8.75 percent in May 2008, 7 percent in May 2009, and 7 percent in May 2010. The revenues generated from these rate increases are projected to fund $585.0 million worth of water and sewer projects over this period of time.

A second large increase to the total capital budget is due to the addition of $10.0 million of new funding budgeted in CIP projects to meet the requirements for the Americans with Disabilities Act (ADA). ADA improvement projects may include architectural barrier removal (i.e., curb cuts), facility retrofitting, and sidewalk improvements.

Overview of the Fiscal Year 2008 Annual CIP Budget

The following chart and table show the total Fiscal Year 2008 Annual CIP Budget by department. The CIP Budget identifies $4.3 billion in total projected CIP project costs through Fiscal Year 2018. In the Fiscal Year 2008 Annual CIP Budget, water and sewer projects account for 50.1 percent of the budget while Park and Recreation projects account for 6.2 percent of the total.



Capital Improvements Program

The significant increases in the Fiscal Year 2008 Annual CIP Budget are in the Metropolitan Wastewater and Water Departments for water and sewer projects. The CIP budget is lower in Fiscal Year 2008 for the Engineering and Capital Projects Department since there is less grant funding of approximately $26.1 million from Highways and Bridge Replacement and Congestion Mitigation and Air Quality grants. A reduction in Library Department projects is due to the City's inability to enter the public bond market as of the end of Fiscal Year 2007.

FISCAL YEAR 2008 ANNUAL CIP BUDGET BY DEPARTMENT COMPARED TO FISCAL YEAR 2007			
DEPARTMENT	FY 2007 BUDGET	FY 2008 BUDGET	CHANGE BETWEEN FY 07 - FY 08
City Planning and Community Investment [1]	$ 3,226,326	$ 3,233,949	$ 7,623
Development Services	$ -	$ 150,000	$ 150,000
Engineering and Capital Projects	$ 139,953,148	$ 134,533,162	$ (5,419,986)
Environmental Services	$ 6,457,000	$ 5,823,000	$ (634,000)
Fire-Rescue	$ 9,519,291	$ 4,776,346	$ (4,742,945)
General Services	$ 1,950,000	$ 44,020,774	$ 42,070,774
Library	$ 30,277,092	$ -	$ (30,277,092)
Metropolitan Wastewater	$ 39,520,884	$ 100,678,956	$ 61,158,072
Office of the Chief Information Officer	$ 1,250,000	$ 19,624,548	$ 18,374,548
Park and Recreation	$ 28,715,645	$ 30,670,251	$ 1,954,606
Police	$ -	$ -	$ -
Real Estate Assets[2]	$ 1,750,000	$ 2,550,000	$ 800,000
Water	$ 31,052,107	$ 145,575,252	$ 114,523,145
TOTAL	**$ 293,671,493**	$ 491,636,238	$ 197,964,745

[1] As a result of restructuring, the Fiscal Year 2007 CIP Budget for Community and Economic Development is now under the City Planning and Community Investments Department.

[2] The budget for the Airports Division of the Real Estate Assets Department was included as part of the General Services Department's CIP budget in Fiscal Year 2007. In addition, QUALCOMM Stadium is now part of the Real Estate Assets Department.

Highlights of the Fiscal Year 2008 Annual CIP Budget by Department

For additional information on budgeted capital projects, please refer to the individual department sections in Volume III of the Fiscal Year 2008 Annual Budget.

City Planning and Community Investments

The Department's Fiscal Year 2008 Annual CIP Budget is $3.2 million. Downtown parking projects account for $1.5 million.

Engineering and Capital Projects



The Department's Fiscal Year 2008 Annual CIP Budget is $134.5 million. This includes $58.6 million from the Undergrounding Surcharge Fund. These funds are used in part for the utilities undergrounding of new projects, for underground conversion projects to augment the California Public Utilities Commission Rule 20A, and for projects that affect City-owned street lighting and resurfacing of roadways associated with the undergrounding of utilities. Other significant allocations of the Department's CIP budget include:

- $7.7 million for improvements to the Palm Avenue/Interstate 805 Interchange
- $6.0 million for Camino del Sur – Carmel Mountain Road
- $4.5 million for Carroll Canyon Road – Sorrento Valley Road to Scranton Road

Environmental Services

The Department's Fiscal Year 2008 Annual CIP Budget is $5.8 million. Overall, this budget has decreased $634,000 from Fiscal Year 2007. The net decrease is related to a decrease of $2.0 million in the West Miramar Phase II project due to the anticipated completion of the last module at the Miramar Landfill, an increase of $916,000 in the Underground Hazardous Materials Storage Tanks project, and an increase of $450,000 in the Citywide Energy Improvements project.

Capital Improvements Program

Fire-Rescue

The Department's Fiscal Year 2008 Annual CIP Budget is $4.8 million. Projects funded in Fiscal Year 2008 include:

- $4.0 million for Fire Station 47, which serves the Pacific Highlands Ranch community, funded by Facilities Benefit Assessments
- $750,000 for a new fire station that will serve the Otay Mesa and Otay Mesa/Nestor communities funded by the Facilities Benefit Assessment

The Fire and Life Safety Services Facility Improvement Program, approved by Ordinance

O-19054 and Resolution R-296359 in April 2002, is currently unfunded and is contingent upon the City's ability to enter the bond market. The remaining project costs are currently estimated at $92.0 million, of which $61.0 million is for fire projects and $31.0 million is for lifeguard projects. For many of these projects, only planning and other preliminary activities have been performed to date. The total project cost for each fire and lifeguard facility will be revised and the schedule for design and construction will be established once the scope of work is approved and bonds are approved for issuance.

General Services

The Department's Fiscal Year 2008 Annual CIP Budget is $44.0 million. The significant allocations are listed below and the remaining budget is programmed for streets and drainage improvements.



- $24.7 for deferred maintenance, including street resurfacing, storm drain repair and sidewalk repair
- $12.3 million for ADA improvements
- $5.3 million for City facilities improvements, including roof replacements and air conditioning and heating upgrades and replacements

Metropolitan Wastewater



The Department's Fiscal Year 2008 Annual CIP Budget is $100.7 million. The funding for sewer projects is provided by private financing and the sewer rate increase. The Department's CIP budget includes the execution of Federal Consent Decree projects. The major projects for Fiscal Year 2008 include:

- $42.4 million for pipeline repair, replacement, and rehabilitation
- $19.8 million for repair and upgrade of pump stations
- $18.6 million for replacement of trunk sewers
- $7.6 million for repair and upgrade of treatment plants

Of. ce of the CIO

The Department's Fiscal Year 2008 Annual CIP Budget is $19.6 million. This allocation includes $16.3 million for the Enterprise Resource Planning System (ERP) and $3.3 million for the public safety communications project.

Park and Recreation

The Department's Fiscal Year 2008 Annual CIP Budget is $30.7 million. Park and recreation projects are funded by a variety of sources, including Facilities Benefit Assessment Fees, Park Development Fees, Development Impact Fees, State and federal grants, and City funds. Projects for Fiscal Year 2008 include: play area upgrades, joint use fields, roof reconstruction, accessibility improvements, comfort stations, picnic shelters, Balboa Park and Mission Bay Park improvements, sports field and security lighting, and new park development.

Police

The Department has no new CIP project funding for Fiscal Year 2008. The construction of the Northwestern Area Station was completed in Fiscal Year 2007. The facility includes a police command and a light vehicle maintenance facility and will serve the northwest area of the City in Carmel Valley and adjacent community plan areas.

Capital Improvements Program

Water

The Department's Fiscal Year 2008 Annual CIP Budget is $145.6 million and reflects the primary focus on the continued funding of the upgrade and expansion of the water system. The Department's CIP budget ensures a reliable water supply and includes projects contained in the Compliance Order from the California Department of Health Services. These projects will meet the requirements of the federal Safe Drinking Act and ensure the needed rehabilitation of aging infrastructure. The following are major projects for Fiscal Year 2008:

- $44.6 million for the Miramar Water Treatment Plant
- $31.2 million for Water Main Replacements
- $19.2 million for the Otay Water Treatment Plant
- $13.2 million for the Alvarado Water Treatment Plant Expansion
- $5.8 million for the Rancho Peñasquitos Pump Station
- $3.9 million for Security Upgrades

Future Outlook for the City's CIP

The Fiscal Year 2008 Annual CIP Budget increased by $197.9 million or 67.4 percent over Fiscal Year 2007. In addition, the Mayor is committed to funding ADA improvements for City facilities and other infrastructure increasing the budget $10 million over Fiscal Year 2007. An effort is currently under way to prioritize all CIP projects in order to use available funding to address the capital needs of communities within the City.

CITY OF SAN DIEGO
FISCAL YEAR
2008 ANNUAL BUDGET

City Agencies



City Agencies

The Fiscal Year 2008 Annual Budget includes summary budget information as developed and reported by . ve City agencies: the Redevelopment Agency, Southeastern Economic Development Corporation (SEDC), Centre City Development Corporation (CCDC), San Diego Housing Commission (SDHC), and San Diego Data Processing Corporation (SDDPC).

The budgets for these agencies are approved by their respective governing boards.

The following table summarizes the Fiscal Year 2008 Annual Budgets for these City agencies.

FISCAL YEAR 2008 BUDGET (IN MILLIONS)			
	Fiscal Year 2008 Budget		Positions
Redevelopment Agency	$	86.9	28.00
Southeastern Economic Development Corporation	$	32.5	14.50
Centre City Development Corporation	$	217.5	55.40
San Diego Housing Commission	$	231.3	238.00
San Diego Data Processing Corporation	$	45.8	249.00

Redevelopment Agency

Mission Statement

To improve the quality of life and ensure a healthy economy for all San Diegans through job development, business development, neighborhood revitalization, public improvements, redevelopment, social services, and revenue enhancement.

The Redevelopment Agency was created by the City Council in 1958 to alleviate blight in older urban areas. The Redevelopment Agency is able to use special legal and financial mechanisms to eliminate blight and to improve economic and physical conditions in designated areas of the City. This authority is conferred to the Agency through the State of California Health and Safety Code (Section 33000-et.seq.), also known as the California Community Redevelopment Law.

Although the Redevelopment Agency is a separate legal entity, the City Council serves as its legislative body. The Council President chairs the agency, and the City Attorney serves as general counsel. The Redevelopment Division of the City Planning and Community Investment Department serves as staff to the Agency.

City staff working on behalf of the agency coordinates budget and reporting requirements, prepares the Redevelopment Agency docket, and maintains the agency's official records. Staff also coordinates the activities of the agency's two public nonprofit corporations – Centre City Development Corporation (CCDC) and Southeastern Economic Development Corporation (SEDC).

City Agencies

The Redevelopment Agency manages 17 redevelopment project areas and two survey areas encompassing more than 11,759 acres. Of the 17 redevelopment areas, 11 are managed by the Redevelopment Division of the City Planning & Community Investment Department, with the other areas managed by CCDC and SEDC. The project areas managed by the Redevelopment Division are Barrio Logan, City Heights, College Community, College Grove, Crossroads, Grantville, Linda Vista, Naval Training Center, North Bay, North Park, and San Ysidro.

The Redevelopment Agency administers six Project Area Committees that advise the agency regarding plan adoption and project implementation activities.

The Fiscal Year 2008 Annual Budget for the Redevelopment Agency (City redevelopment project areas only, as SEDC and CCDC budgets are reported separately), with carryover, is $135.3 million. Of this amount, $86.9 million is comprised of new funds and $48.4 million is carryover. The tax increment to be generated in Fiscal Year 2008 in the City redevelopment project areas is estimated at $40.5 million. The agency has recently secured a $70.0 million three-year line of credit through San Diego National Bank. This line of credit will be drawn upon to cover an estimated $42.1 million of redevelopment project expenditures during Fiscal Year 2008. The balance of Fiscal Year 2008 revenues is generated through developer fees and through lease and property revenue.

As required by law, 20.0 percent of all tax increment revenue must be set aside to provide housing for low and moderate income households. For Fiscal Year 2008, new tax increment funds to be allocated for this purpose are expected to reach $8.1 million. Additionally, a portion of the revenues received by the agency are subject to sharing with other taxing agencies impacted by the formation of the project areas. For Fiscal Year 2008, tax-sharing allocations amount to $9.9 million. Other required expenditures include debt service payments for tax allocation bonds issued for the City Heights, North Bay and North Park project areas, and developer repayment obligations. These requirements total $13.4 million of the funds to be received in Fiscal Year 2008.

REDEVELOPMENT AGENCY BUDGET SUMMARY – CITY REDEVELOPMENT PROJECT AREAS			
	FY 2007 Budget	FY 2008 Budget	FY 2007-2008 Change
Positions	27.80	28.00	0.20
Personnel Expense	$ 2,873,173	$ 3,058,221	$ 185,048
Non-Personnel Expense	$ 42,254,827	$ 83,891,779	$ 41,636,952
TOTAL	$ 45,128,000	$ 86,950,000	$ 41,822,000

REDEVELOPMENT AGENCY BUDGET SUMMARY – CITY REDEVELOPMENT PROJECT AREAS			
	FY 2007 Budget	FY 2008 Budget	FY 2007-2008 Change
PERSONNEL			
Salaries & Wages	$ 1,950,364	$ 2,009,699	$ 59,335
Fringe Benefits	922,809	1,048,522	125,713
SUBTOTAL PERSONNEL	$ 2,873,173	$ 3,058,221	$ 185,048
NON-PERSONNEL			
Supplies & Services	$ 248,852	$ 564,569	$ 315,717
Information Technologies	53,869	56,384	2,515
Energy/Utilities	15,830	11,186	(4,644)
Equipment Outlay	278	758	480
Capital Projects	7,682,000	25,210,000	17,528,000
Low/Mod Housing	6,470,000	30,796,000	24,326,000
Project Area Admin/Legal/Planning	5,092,998	3,930,882	(1,162,116)
Taxing Agencies	9,950,000	9,918,000	(32,000)
Debt Service	12,916,000	13,404,000	488,000
Bond Reserve	(175,000)	-	175,000
SUBTOTAL NON-PERSONNEL	$ 42,254,827	$ 83,891,779	$ 41,636,952
TOTAL	$ 45,128,000	$ 86,950,000	$ 41,822,000

Southeastern Economic Development Corporation

Mission Statement

To balance public investment and careful planning with a commitment to stimulate development designed to enhance services, housing and employment opportunities which will ultimately improve the quality of life for the residents of Southeastern San Diego.

Southeastern Economic Development Corporation (SEDC) is a public benefit, non-profit corporation responsible for all redevelopment activities east of Downtown San Diego. Established by the City, SEDC is responsible for an area bound by the Martin L. King, Jr. freeway (State Route 94) to the north, Interstate 5 to the south and west, and 69th Street to the east. SEDC's sphere of influence covers 15 neighborhoods, consisting of four redevelopment projects areas – Central Imperial, Gateway Center West, Mount Hope and Southcrest, and the Dells Imperial Study Area. SEDC balances public investment and careful planning with a commitment to stimulate development designed to enhance services, housing, and employment opportunities which will ultimately improve the quality of life for the residents of Southeastern San Diego.

The agency's corporate strategy integrates the best of redevelopment and economic development. The SEDC has a nine member board of directors appointed by the Mayor and the City Council, and includes a professional staff of 14.5 employees.

The Fiscal Year 2008 Annual Budget for the SEDC is $32.5 million and is comprised of six components: Administration, Capital Projects, Low and Moderate Income Housing, Economic Development, Long-Term Debt, and Continuing Appropriations. The Fiscal Year 2008 SEDC Annual Budget consists of a $24.2 million tax allocation bond issuance which will be used to fund major public improvements, land acquisitions, low and moderate income housing assistance, and economic development activities. A re-loan of $800,000 from the Southcrest Redevelopment Project Area to augment pre-adoption work for the Dells Imperial Study Area, and the planning activities for Gateway Center West is also included in the Fiscal Year 2008 Annual Budget.

The Fiscal Year 2008 SEDC Annual Budget was presented to the Personnel and Budget Committee of the SEDC Board of Directors in early April 2007 and approved in late April 2007.

Economic development activities undertaken by the SEDC complement redevelopment activities that have occurred already throughout the SEDC jurisdiction. The economic activities include technical assistance for small businesses, a Revolving Loan Fund Program, a Commercial Rehabilitation Program, and first-time homebuyer workshops.

SOUTHEASTERN ECONOMIC DEVELOPMENT CORPORATION BUDGET SUMMARY			
	FY 2007 Budget	FY 2008 Budget	FY 2007-2008 Change
Positions	14.00	14.50	0.50
Personnel Expense	$ 1,292,000	$ 1,675,000	$ 383,000
Non-Personnel Expense	$ 24,576,000	$ 30,785,000	$ 6,209,000
TOTAL	$ 25,868,000	$ 32,460,000	$ 6,592,000

SOUTHEASTERN ECONOMIC DEVELOPMENT CORPORATION EXPENDITURES			
	FY 2007 Budget	FY 2008 Budget	FY 2007-2008 Change
PERSONNEL			
Salaries & Wages	$ 1,034,000	$ 1,307,000	$ 273,000
Fringe Benefits	258,000	368,000	110,000
SUBTOTAL PERSONNEL	$ 1,292,000	$ 1,675,000	$ 383,000
NON-PERSONNEL			
Supplies & Services	$ 550,900	$ 783,200	$ 232,300
Information Technologies	29,000	57,000	28,000
Energy/Utilities	31,000	33,600	2,600

Other Government & Administrative Expenses	21,000	27,900	6,900
Project Budgets	19,421,100	23,253,300	3,832,200
Debt Service Appropriation	4,523,000	6,630,000	2,107,000
SUBTOTAL NON-PERSONNEL	$ 24,576,000	$ 30,785,000	$ 6,209,000
TOTAL	$ 25,868,000	$ 32,460,000	$ 6,592,000

SOUTHEASTERN ECONOMIC DEVELOPMENT CORPORATION SIGNIFICANT BUDGET ADJUSTMENTS		
Significant Budget Adjustments	Position	Expenses
Salaries and Benefits Adjustments	0.50	$ 383,000
The increase is due to the following: increase in number of positions; full funding for a Project Manager position in Fiscal Year 2008; provisions for salary, benefits, and employee pay plan in Fiscal Year 2008 per salary study and including contingency for accrued vacations.		
Non-Personnel Changes	0.00	$ 269,800
The increase in non-personnel expenses is due to anticipated increase in redevelopment activities in Fiscal Year 2008 that are associated with the $24.2 million (new money) Series 2007 Tax Allocation Bond Issuance.		

SOUTHEASTERN ECONOMIC DEVELOPMENT CORPORATION REIMBURSEMENTS			
	FY 2007 Budget Reimbursements	FY 2008 Budget Reimbursements	FY 2007-FY 2008 Change
Departments:			
City Attorney	$ 50,000	$ 52,000	$ 2,000
City Auditor	95,000	100,100	5,100
Community & Economic Development	83,000	83,200	200
Arbitrage	10,500	19,500	9,000
Redevelopment Agency Audit Fees	75,000	75,000	-
Single Audit Fees	25,000	25,000	-
Sales Tax Consultant	2,500	2,500	-
Financial Management	100	1,000	900
General Govt. Services	65,000	66,300	1,300
City Treasurer	-	30,000	30,000
General Liabilities Insurance	70,000	70,000	-
Maintenance (street light/storage)	1,180	1,200	20
Neighborhood Code Compliance	100,000	100,000	-
TOTAL	$ 577,280	$ 625,800	$ 48,520

Centre City Development Corporation

Mission Statement

To create a 24 hour livable community in Downtown San Diego, eliminating blight, providing housing, and stimulating the economy by creating jobs through public and private development.

Centre City Development Corporation (CCDC) was created by the City as an independent non-profit corporation in 1975 in order to plan, implement, and directly redevelop San Diego's urban core. CCDC oversees redevelopment of approximately 1,450 acres which include Centre City and Horton Plaza Redevelopment Project Areas.

The Fiscal Year 2008 Annual Budget for CCDC was presented to the Centre City Advisory Committee in early March 2007 and approved by the CCDC Board Directors in late March 2007.

The Fiscal Year 2008 Annual Budget consists of three components: project activities inclusive of the use of low and moderate income housing funds, long-term debt, and CCDC's administrative budget, totaling $217.5 million funded primarily from tax increments and the issuance of new Tax Allocation Housing bonds. CCDC's Fiscal Year 2008 Annual Budget contains a total of $82.3 million for projects, $75.1 million for affordable housing, $36.6 million for debt service, and $23.5 million for payment to tax sharing entities, CCDC administration, and City services.

Significant components of the budget include a provision for the funding of land acquisitions for parks and open space, design of fire stations, construction documentation for Phase I of the North Embarcadero improvements, design relating to the "C" Street Corridor Revitalization and Enhancement, the Downtown Quiet Zone Project, a pedestrian bridge and at Grade Track improvements at Park Boulevard and Harbor Drive, the Main Library, and a significant provision for affordable housing.

CCDC has a seven member board of directors appointed by the Mayor and City Council to manage the corporation and its professional staff.

CENTRE CITY DEVELOPMENT CORPORATION BUDGET SUMMARY			
	FY 2007 Budget	FY 2008 Budget	FY 2007-2008 Change
Positions	51.40	55.40	4.00
Personnel Expense	$ 6,281,000	$ 6,834,500	$ 553,500
Non-Personnel Expense	$ 170,080,000	$ 210,701,500	$ 40,621,500
TOTAL	$ 176,361,000	$ 217,536,000	$ 41,175,000

CENTRE CITY DEVELOPMENT CORPORATION EXPENDITURES			
	FY 2007 Budget	FY 2008 Budget	FY 2007-2008 Change
PERSONNEL			
Salaries & Wages	$ 4,390,000	$ 4,747,500	$ 357,500
Fringe Benefits	1,891,000	2,087,000	196,000
SUBTOTAL PERSONNEL	$ 6,281,000	$ 6,834,500	$ 553,500
NON-PERSONNEL			
Supplies & Services	$ -	$ -	$ -
Information Technologies	-	-	-
Energy/Utilities	-	-	-
Other G & A Expenses	1,826,000	2,521,500	695,500
Project Budgets	135,066,000	171,559,000	36,493,000
Debt Service Appropriation	33,188,000	36,621,000	3,433,000
SUBTOTAL NON-PERSONNEL	$ 170,080,000	$ 210,701,500	$ 40,621,500
TOTAL	$ 176,361,000	$ 217,536,000	$ 41,175,000

CENTRE CITY DEVELOPMENT CORPORATION SIGNIFICANT BUDGET ADJUSTMENTS		
Significant Budget Adjustments	Position	Expenses
Salary and Benefits Adjustment	4.00	$ 331,301
The addition of 4 FTEs, including 1.00 Senior Planner, 1.00 Junior Planner, 1.00 Executive Assistant, and 1.00 Information Technology Manager.		

CENTRE CITY DEVELOPMENT CORPORATION REIMBURSEMENTS			
	FY 2007 Budget Reimbursements	FY 2008 Budget Reimbursements	FY 2007-FY 2008 Change
Departments			
Development Services	$ 210,000	$ 220,000	$ $10,000
City Auditor and Comptroller Office	250,000	260,000	10,000
City Attorney	250,000	260,000	10,000
City Treasurer	220,000	220,000	-
City Planning and Community Investments	125,000	125,000	-
City Redevelopment Dept.	120,000	120,000	-
Homeless Coordinator	60,000	60,000	-
Purchasing - EEO	15,000	15,000	-
General Govt. Services	160,000	170,000	10,000
Downtown Econ. Dev. Spec.	-	150,000	150,000
Other/Misc./Contingency	40,000	100,000	60,000
TOTAL	$ 1,450,000	$ 1,700,000	$ 250,000

San Diego Housing Commission

Mission Statement

To provide quality housing opportunities in order to improve the lives of those in need.

The San Diego Housing Commission (SDHC) is an award-winning public agency that helps low-income families, seniors, and people with disabilities afford housing in the City. The agency helps more than 12,000 families with rental assistance in Section 8 and approximately 1,800 with publicly owned apartments (public housing). In addition, agency programs have enabled 4,100 families to buy their first homes and over 9,800 to rehabilitate their older homes. Working with non-profit and for-profit developers, the San Diego Housing Commission has also helped create more than 23,500 apartments in San Diego, including over 10,500 with affordable rents.

The Fiscal Year 2008 Annual Budget for the San Diego Housing Commission was approved by the Housing Commission on April 27, 2007 and by the Housing Authority on June 19, 2007.

The Fiscal Year 2008 Annual Budget for the San Diego Housing Commission is $231.3 million.

SAN DIEGO HOUSING COMMISSION BUDGET SUMMARY			
	FY 2007 Budget	FY 2008 Budget	FY 2007-2008 Change
Positions	237.50	238	0.50
Personnel Expense	$ 17,110,820	$ 17,838,859	$ 728,039
Non-Personnel Expense	$ 270,424,713	$ 213,449,479	$ (56,975,234)
TOTAL	$ 287,535,533	$ 231,288,338	$ (56,247,195)

SAN DIEGO HOUSING COMMISSION EXPENDITURES			
	FY 2007 Budget	FY 2008 Budget	FY 2007-2008 Change
PERSONNEL			
Salaries & Wages	$ 12,706,054	$ 13,199,014	$ 492,960
Fringe Benefits	4,404,766	4,639,845	235,079
SUBTOTAL PERSONNEL	$ 17,110,820	$ 17,838,859	$ 728,039
NON-PERSONNEL			
Supplies & Services	$ 7,546,900	$ 6,892,432	$ (654,468)
Information Technologies	1,983,855	1,561,425	(422,430)
Energy/Utilities	1,850,940	1,977,635	126,695
Housing Programs	230,661,719	182,584,605	(48,077,114)
Office & Dwelling Equipment	3,046,046	456,242	(2,589,804)
Reserves	25,335,253	19,977,140	(5,358,113)
SUBTOTAL NON-PERSONNEL	$ 270,424,713	$ 213,449,479	$ (56,975,234)
TOTAL	$ 287,535,533	$ 231,288,338	$ (56,247,195)

San Diego Data Processing Corporation

Mission Statement

To support, improve, build, and maintain clients' information technology needs through an open and honest partnership.

The San Diego Data Processing Corporation (SDDPC) was formed in 1979 by the City to realize the benefit of privatizing its Information Technology (IT) functions. SDDPC continues to provide these benefits and delivers professional, quality IT services to the City.

SDDPC is at the forefront of providing IT and telecommunications services to the departments of the City, as well as other municipal and non-profit organizations. SDDPC provides state-of-the-art hardware, software, and networks to give customers immediate access to the required information. These programs and services have been nationally recognized for innovation and efficiency.

The Fiscal Year 2008 Annual Budget for SDDPC was developed based on the Fiscal Year 2008 IT budgets of City departments and other (non-City) customers and approved by the SDDPC Board of Directors on April 26, 2007.

SDDPC was acknowledged by the Gartner Group, an independent analyst of IT customer service, as an industry leader and trendsetter in customer satisfaction. This level of achievement puts SDDPC in the top 10 percentile for satisfaction of IT providers in the United States. Areas that were reviewed included support responsiveness, availability and expertise, system performance, functionality and quality, cost, impact of IT services, and support.

As a partner of the City, SDDPC is committed to delivering quality, efficient, and cost-effective IT services so that the residents of San Diego receive quality public safety, library, parks and recreation, and related services that depend on the performance of IT services.

SAN DIEGO DATA PROCESSING CORPORATION BUDGET SUMMARY			
	FY 2007 Budget	FY 2008 Budget	FY 2007-2008 Change
Positions	257.00	249.00	(8.00)
Personnel Expense	$ 24,474,000	$ 25,429,000	$ 955,000
Non-Personnel Expense	$ 17,311,000	$ 20,335,000	$ 3,024,000
TOTAL	$ 41,785,000	$ 45,764,000	$ 3,979,000

SAN DIEGO DATA PROCESSING CORPORATION EXPENDITURES			
	FY 2007 Budget	FY 2008 Budget	FY 2007-2008 Change
PERSONNEL			
Salaries & Wages	$ 18,348,000	$ 19,143,000	$ 795,000
Fringe Benefits	6,126,000	6,286,000	160,000
SUBTOTAL PERSONNEL	$ 24,474,000	$ 25,429,000	$ 955,000
NON-PERSONNEL			
Supplies & Services	$ 3,637,000	$ 3,994,000	$ 357,000
Information Technology	4,929,000	5,249,000	320,000
Energy/Utilities	419,000	456,000	37,000
Equipment Outlay	8,326,000	10,636,000	2,310,000
SUBTOTAL NON-PERSONNEL	$ 17,311,000	$ 20,335,000	$ 3,024,000
TOTAL	$ 41,785,000	$ 45,764,000	$ 3,979,000

SAN DIEGO DATA PROCESSING CORPORATION SIGNIFICANT BUDGET ADJUSTMENTS		
Significant Budget Adjustments	Positions	Expenses
Salaries and Benefits Adjustments	(8.00)	$ 955,000
The increase of $955,000 is comprised of approximately $795,000 in higher salaries and $160,000 in benefits. Base salaries have increased for replacement staff as highly skilled resources are required to satisfy the strong technical skills requirements. Additionally, rising health care premiums have contributed to the increase in salaries and benefits between Fiscal Year 2007 and Fiscal Year 2008.		
Depreciation Expense	0.00	$ 952,000
The increase of $952,000 in depreciation expense is primarily due to the cost of equipment needed to support computing infrastructure upgrades. Additionally, upgrades are planned for Systems Application Products and Fabric Attached Storage.		
Data Network and Telecommunications Expense	0.00	$ 321,000
The increase of $321,000 is primarily the result of additional costs form enhancing the network infrastructure.		
Professional services	0.00	$ 329,000
The increase of $329,000 is primarily the result of hiring outside consultants.		
Software	0.00	$ 1,163,000
The increase of $1,163,000 is primarily the result of additional software licensing costs for computing infrastructure upgrades.		

CITY OF SAN DIEGO
FISCAL YEAR
2008 ANNUAL BUDGET

Glossary



Glossary

ACCOUNTING PERIOD – The City of San Diego's . scal year is divided into 13 accounting periods. Each accounting period includes two bi-weekly payrolls and is generally four weeks long.

ACCRUAL BASIS OF ACCOUNTING – The basis of accounting under which revenues are recorded when earned and expenditures (or expenses) are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

AD VALOREM – In proportion to value, a basis for levy of taxes on property.

ALLOCATED RESERVE – Represents funds carried forward from previous fiscal years for current year obligations, including projects that could not be completed prior to the end of the previous fiscal years.

AMERICANS WITH DISABILITIES ACT (ADA) – The Americans with Disabilities Act, Public Law 336 of the 101st Congress, was enacted on July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of TDD/ telephone relay services.

ANNUAL REQUIRED CONTRIBUTION (ARC) – The annual contribution amount into San Diego City Employees' Retirement System (SDCERS), as defined by the SDCERS actuary.

ANNUALIZATION – Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

APPROPRIATION – A legal authorization to incur obligations and to make expenditures for specific purposes.

APPROPRIATION ORDINANCE – The official enactment by the City Council to establish legal authority for City officials to obligate and expend resources.

ASSESSED VALUATION – An official government value placed upon real estate or other property as a basis for levying taxes.

BALANCE (FUND BALANCE) – Excess of a fund's balance and revenue over or under expense and reserve.

BALANCED BUDGET – The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus other available sources.

BEGINNING BALANCE – The beginning balance is comprised of residual funds brought forward from the previous fiscal year (ending balance).

Glossary

BOND – A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California municipal government, bonds are only used to finance capital improvements.

BOND, GENERAL OBLIGATION – A limited tax bond which is secured by the City's property tax.

BOND PROCEEDS – Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

BOND RATING – A methodology used to measure the fiscal health of the City. Generally, analyst firms such as Standard and Poor's, Moody's Investor Service, and Fitch Ratings provide bond ratings to municipalities. Bonds rated AAA/Aaa are judged to be the best quality and carry the smallest degree of risk, and together with AA/Aa bonds comprise high grade bonds. Ratings including "+" or "1" designate the strongest bonds in the rating category. Generally, highly rated bonds result in lower interest rates.

BUDGET – Proposed plan of expenditure and revenue over a given period of time.

BUDGET CALENDAR – The schedule of major events in the development of the annual budget, including the proposed budget, budget hearings, budget deliberations, and adoption of the annual Appropriation Ordinance.

BUDGET DELIBERATIONS – After the completion of public hearings, the City Council reviews and approves the Mayor's Proposed Annual Budget during deliberations.

BUDGET DOCUMENT – The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS – A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

BUSINESS PROCESS REENGINEERING (BPR) – Business process reengineering (BPR) is the redesign of work processes (activities, services, or functions) for substantial improvement. In the City of San Diego, these work processes can be accomplished within or between divisions and departments.

> The National Academy of Public Administration defines BPR as: *"Government business process reengineering is a radical improvement approach that critically examines, rethinks, and redesigns mission product and service processes within a political environment. It achieves dramatic mission performance gains from multiple customer and stakeholder perspectives. It is a key part of a process management approach for optimal performance that continually evaluates, adjusts or removes processes."*

CALENDAR YEAR (CY) – A 12-month term from January through December.

CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET – Authorized expenditures for tangible and long-term physical improvements or additions of a fixed or permanent nature (i.e., sewer main replacement or a new fire station).

CAPITAL IMPROVEMENT PROJECT – A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

CASH BASIS OF ACCOUNTING – The basis of accounting under which revenues are recorded when received in cash and expenditures (or expenses) are recorded when cash is disbursed. Since payments for goods and services can be delayed to the next fiscal year, cash on hand can result in an inaccurate picture of the financial condition of a fund. To be in conformance with Generally Accepted Accounting Principles (GAAP), local governments must use the accrual basis rather than the cash basis of accounting.

CHARGES FOR CURRENT SERVICES – This revenue results from user fees for various City services. Library charges, golf course fees, filing fees for planning services, charges for engineering, and fire and police services are included.

COMMERCIAL PAPER – A short-term borrowing tool typically used to raise money needed to cover cash-flow deficits. Maturation on Commercial Paper does not exceed nine months (270 days) and averages about 30 days.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS – Funds established to account for revenues from the federal government and expenditures as prescribed under the CDBG Program.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) – A report prepared by the City Auditor and Comptroller's Office that summarizes financial data for the previous fiscal year in a standardized format. The CAFR is organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance; and an operating statement that compares revenues with expenditures.

CONTINUING APPROPRIATIONS – Funding approved in the current budget but not expended during that current budget year. These appropriations are carried forward into the next fiscal year for their intended purposes.

CONTRACTUAL SERVICE – A written agreement or legal instrument whereby the City of San Diego is committed to expend, or does expend, public funds in consideration for work, labor, services, equipment, or any combination of the foregoing.

DEBT SERVICE – Payment of interest and principal on an obligation resulting from the issuance of bonds.

DEPARTMENT – A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities.

DEFERRED MAINTENANCE – A backlog of needed repairs to City facilities or other assets such as streets, roof repairs, heating and cooling system upgrades, painting, floor covering repair, structural repairs, streets, and slurry sealing.

Glossary

DISBURSEMENTS – Funds actually expended.

DIVISION – An organizational component of a department, possibly sub-divided into programs and activities.

DISCRETIONARY FUNDS – Funds for which there are no restrictions on the use of the fees or taxes collected.

EDUCATIONAL REVENUE AUGMENTATION FUND (ERAF) – Following the deficit crisis in 1992, the State of California enacted legislation that shifted partial financial responsibility for funding education to local governments in order to meet its obligations to fund school districts at specified levels under Proposition 98. These revenue shifts are known as ERAFs.

EFFICIENCY – A relationship between the resource allocation (input) and the ultimate product or service delivered (output) for a particular activity. Usually expressed as "cost per service provided."

ENCUMBRANCE – An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released and the expenditure is recorded for the actual costs.

ENERGY AND UTILITIES – This expenditure category includes gas, electrical, water, sewer, telephone, and other utility expenses.

ENTERPRISE FUNDS – Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

ENVIRONMENTAL GROWTH FUND – This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

EQUIPMENT AND VEHICLE FINANCING PROGRAM (EVFP) – A lease-purchase program for vehicle and equipment acquisitions. Lease payments are subject to annual appropriations and are not considered to be debt under the City Charter or the State Constitution.

EQUIPMENT OUTLAY – This expenditure category includes purchases of capital equipment such as furniture, vehicles, large machinery, and other capital items. The Equipment and Vehicle Financing Program is budgeted within this expenditure category.

ESTIMATED REVENUE AND EXPENSE – The revenue or expense projected to be received or expended during a specific time period, usually a fiscal year.

EXPENDITURE – The actual outlay of monies from the City Treasury.

EXPENDITURE CATEGORY – Also known as allotment classes, expenditure categories are groupings of similar types of expenditures. The City uses six major expenditure categories: salaries and wages; fringe benefits; supplies and services; information technology; energy and utilities; and equipment outlay.

EXPENSES – Charges incurred for operations, maintenance, interest, or other charges.

FEDERAL GRANT FUNDS – These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

FINAL BUDGET – The Mayor and City Council approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

FINANCIAL MANAGEMENT INFORMATION SYSTEM (FMIS) – An automated application that records proposed expenditures and revenues for all City departments and programs. The information is used to prepare the City's annual budget and administer budgets throughout the fiscal year.

FINES, FORFEITURES, AND PENALTIES – Revenue resulting from violations of various City and State laws and from damage to City property.

FISCAL YEAR (FY) – A 12-month term designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

FIVE-YEAR FINANCIAL OUTLOOK – The Five-Year Financial Outlook includes revenue and expenditure forecasts which are based on various assumptions such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks, and opportunities and guides the City in the development of future budgets.

FRANCHISE FEES – Fees resulting from agreements with private utility companies in exchange for use of the City's rights-of-way.

FRINGE BENEFITS – This expenditure category consists of the costs to provide employee benefits. Typical employee benefits include the flexible benefit program, insurance, and retirement. According to the City Charter, fringe benefit expense is not considered a salary or wage expense.

FULL TIME EQUIVALENT (FTE) – The decimal equivalent of a part-time position converted to a full time basis (i.e., one person working half-time would count as 0.50 FTE).

FUND – A fiscal and accounting entity with a self-balancing set of accounts to record revenue and expenditures.

GANN LIMIT (PROPOSITION 4) – Under this article of the California Constitution, the City must compute an annual appropriations limit that places a ceiling on the total amount of tax revenues the City can actually appropriate annually.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) – The uniform minimum standards used by State and local governments for financial recording and reporting that have been established by the accounting profession through the Governmental Accounting Standards Board (GASB).

GENERAL FUND – The City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

Glossary

GENERAL GOVERNMENT SERVICES BILLING (GGSB) – A standard methodology to allocate expenses for General Fund departments providing support services to Non-General Fund departments; for example, the allocation of a portion of the expenses for the City Auditor and Comptroller to the Water Department based on an auditable formula.

GRANT – A contribution by a government or other organization to support a particular function.

GROWTH RATE – The level at which expenditures and revenue are expected to increase annually.

INFORMATION TECHNOLOGY (IT) – This expenditure category includes labor, data center, network, procurement and maintenance of hardware, software, and telephones.

INTEREST AND RENTS – These revenues result from investment earnings on City funds, parking meters, various franchise agreements, and agreements for use of City land and facilities.

INTERFUND TRANSFERS – A transfer of monies between departments/funds for specific purposes as approved by the appropriate authority.

INTERNAL SERVICE FUND – A fund created to finance and account for a department's or division's work for other departments. The fund's expenses are repaid from fees or fund transfers from other City departments.

LEVY – To impose taxes, special assessments, or charges for the support of City activities.

LICENSES AND PERMITS – This category includes revenue raised for the purpose of recovering the costs associated with regulating business activity. Many of these fees are regulatory in nature in order to ensure compliance with the law.

MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS – Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights of-way, and in some cases, mini-parks, and streetlights.

MANAGED COMPETITION – Managed competition is a formal mechanism whereby City departments compete with private sector vendors to perform City services. The goals of the managed competition program include, but are not necessarily limited to, maximizing the quality of service the City provides to its residents in a cost-effective manner.

Under managed competition, a public-sector agency competes with private-sector firms to provide public-sector functions or services under a controlled or managed process. This process clearly defines the steps to be taken by government employees in preparing their own approach to performing an activity. The agency's proposal for providing the service, which includes a bid proposal for cost-estimation purposes, is used in competing directly with private-sector bids.

MANDATED PROGRAM – A requirement by the State or federal government that the City perform a task in a particular way, or perform a task to meet a particular standard, often without compensation from the higher level of government.

MISSION STATEMENT – A statement describing the purpose of a department/division.

MODIFIED ACCRUAL BASIS OF ACCOUNTING – Under the modified accrual basis of accounting, required for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

MODIFIED CASH BASIS OF ACCOUNTING – A plan under which revenues are recognized on the cash basis while expenditures are recognized on the accrual basis. This is sometimes known as Modified Accrual Basis.

MOTIVE EQUIPMENT ASSIGNMENT AND USAGE – Costs associated with motor vehicles consists of two charges: assignment and usage. Assignment charges represent an amount to offset the annualized estimated expense for replacing the vehicle at the end of its economic life. Usage charges are fees that offset all operating expenses associated with the equipment class, including maintenance, fuel, tires, and repairs.

MOTOR VEHICLE LICENSE FEES (MVLF) – Fees paid to the Department of Motor Vehicles (DMV) at the time of registration. The fees are levied as a percentage of an automobile's purchase price, subject to depreciation.

NET TOTAL COMBINED BUDGET – The City's total budget including operating and capital revenues and expenditures, reflecting General Fund, Special Revenue Funds, and Enterprise Funds, less interfund transfer activity for a fiscal year.

NON-DISCRETIONARY – Non-discretionary expenditures are those expenses budgeted in a department that are outside of the department's direct control. Examples of these expenses include utilities, insurance, and rent.

NON-GENERAL FUND – A fund that is not supported by General Fund dollars. Examples of Non-General Funds include Internal Service, Special Revenue, Trust, Agency, and Enterprise Funds.

NON-PERSONNEL EXPENSE – Expenditures related to supplies and services, information technology, energy, utilities, and outlay.

ONE-TIME EXPENDITURES AND/OR REVENUES – Expenditures and/or revenues for one-time projects or services. After the project or service is completed, expenditures and/or revenues are terminated and are not considered part of the budget for the following year.

OPERATING BUDGET – Authorized expenditures for ongoing municipal services (i.e., police and fire protection, street maintenance, parks, and libraries).

ORDINANCE – A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes. Most ordinances require two hearings: an introduction, followed 12 days later by the adoption. The Appropriations Ordinance may be passed on the day of introduction after two public hearings.

Glossary

OTHER LOCAL TAXES – Taxes other than property tax. This category includes sales tax, property transfer tax, and transient occupancy tax.

OTHER REVENUES – This category consists mainly of refunds and revenue generated from the sale of publications and excess inventory.

PERSONNEL EXPENSE – Expenditures related to employee compensation including salaries and wages, fringe benefits, retirement, and special pays, such as shift differentials.

POLICY ISSUES – The addition, expansion, reduction, or modification of programs that have significant implications/impacts to the City or public.

PROPERTY TAX – An ad valorem tax on real property, based upon the value of the property. In accordance with Proposition 13, secured property is taxed at the rate of one percent of assessed valuation, plus a rate sufficient to generate revenue necessary to pay for voter-approved indebtedness.

PROPERTY TRANSFER TAX – A tax imposed whenever the ownership of real property changes.

PROPOSED BUDGET – The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to the City Council in April of each year.

PUBLIC LIABILITY CLAIMS FUND – A program from which the City pays claims arising from real or alleged acts on the part of the City, including claims for bodily injury, property damage, inverse condemnation, false arrest, and errors and omissions.

REIMBURSEMENT – Fees received as payment for the provision of specific municipal services.

RESERVE – An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

RESOLUTION – Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

RETIREE HEALTH CARE – An account that provides health coverage for City of San Diego retirees. General and Safety members who retired on or after July 1, 2005, and are receiving a retirement allowance from San Diego City Employees' Retirement System pursuant to a reciprocity agreement, must have accrued ten years of service with the City of San Diego to receive 100 percent of the retiree health benefit and five years of service with the City of San Diego to receive 50 percent of the retiree health benefit.

REVENUE – Funds received from various sources and treated as income to finance expenditures.

REVENUE AND EXPENSE STATEMENT – The Revenue and Expense Statement reflects financial information of a fiscal and accounting entity including revenues, expenditures, reserves, and balances.

REVENUE CATEGORIES – The major categories of revenue are property taxes, other local taxes, licenses and permits, fines and forfeitures, revenue from money and property, revenue from other agencies, charges for current services, miscellaneous revenue, and transfers from other funds.

REVENUE FROM MONEY AND PROPERTY – This revenue category consists of revenue from money, which includes interest earnings and dividends, and revenue from property, which includes revenue from rents and concessions.

REVENUE FROM OTHER AGENCIES – This category includes revenues from federal grants, State grants and allocations, State Motor Vehicle License Fees, and reimbursement from the Unified Port District for services provided.

SALARY AND BENEFIT ADJUSTMENT – Adjustments to reflect the annualization of the negotiated salary compensation schedule, negotiated salaries and benefits, changes to average salaries, and other salary and benefit compensation.

SALARIES AND WAGES – This expenditure category includes salaries, hourly wages, overtime, bilingual pay, and special pay expenses. According to the City of San Diego Charter, fringe benefit expense is not considered a salary or wage expense.

SAN DIEGO CITY EMPLOYEES' RETIREMENT SYSTEM (SDCERS) – The retirement system for the City of San Diego, Unified Port District, and the San Diego County Regional Airport Authority employees.

SCHEDULES – Schedules provide a summary of revenues, expenditures, and positions for the operating budgets of all departments and funds and reflect the funding sources and spending areas of the Capital Improvements Program. Schedules also summarize the City's total combined budget.

SERVICE LEVEL AGREEMENT (SLA) – A SLA is a contract used between City departments that defines the relationship between two parties: the service provider and client departments.

SPECIAL DISTRICT – A designated geographic area established to provide a specialized service usually petitioned for by the residents and approved by the Mayor and City Council (i.e., open space maintenance).

SPECIAL REVENUE FUNDS – These funds account for revenues received that have specific purposes for which they can be used.

STRONG MAYOR FORM OF GOVERNANCE – The City's system of government changed on January 1, 2006 from a City Manager form to a Strong Mayor form. The change, approved by city voters in November 2004, will exist on a five-year trial basis, after which voters will decide whether or not to make the shift permanent. Under the new system, the Mayor is the City's Chief Executive Officer, similar to the governor or the president of the United States. The Council is the legislative body, providing checks and balances to the Mayor's new authority.

SUPPLIES AND SERVICES – This expenditure category consists of materials, supplies, contractual services, fees, and other services.

Glossary

SUPPLEMENTAL POSITIONS – Supplemental positions are any positions not included in a department's budgeted staffing and FTE count.

TAX ANTICIPATION NOTES FUND – Contains monies that are borrowed from the sale of Tax and Revenue Anticipation Notes (TRANS) on a short-term basis to meet the cash requirements of the City prior to the receipt of property taxes.

TAX AND REVENUE ANTICIPATION NOTES (TRANS) – Short-term notes issued to finance the City's General Fund interim cash flow requirements in anticipation of the receipt of tax proceeds and other revenues later in the fiscal year.

TAX RATE ORDINANCE – This ordinance, annually adopted by the City Council, fixes a rate of taxation for real and personal taxable properties.

TRANSFERS – Transfers are the authorized exchanges of cash, positions, or other resources between organizational units.

TRANSIENT OCCUPANCY TAX (TOT) – A tax of 10 and one-half cents per dollar assessed on each dollar spent on hotel and motel rooms in the City of San Diego.

TRANSIENT OCCUPANCY TAX FUND – A fund established to receive Transient Occupancy Taxes collected.

UNALLOCATED RESERVE – A General Fund reserve used for unanticipated needs that arise during the year.

UNAPPROPRIATED RESERVE – This reserve was established to fund major General Fund emergencies and to assist in maintaining a favorable bond rating. Specific expenditures are not budgeted within this reserve; these funds are not reflected in the annual budget. No specific legal guidance or policy restrictions have been placed on the use of these funds. However, City Council authorization is necessary to expend these funds.

UNFUNDED ACTUARIAL ACCRUED LIABILITY (UAAL) – As defined by the Government Finance Officers Association, the UAAL for pension benefits generally represents the difference between the present value of all benefits estimated to be payable to plan members as a result of their service through the valuation date and the actuarial value of plan assets available to pay those benefits. This amount changes over time as a result of changes in accrued benefits, pay levels, rates of return on investments, changes in actuarial assumptions, and changes in the demographics of the employee base.

VACANCY FACTOR – Adjustments that reduce the funding of personnel expenses due to vacant and/or under-filled positions, salary step savings, and any other circumstances that might contribute to personnel expense savings. The vacancy savings adjustments do not reduce positions.

ZOOLOGICAL EXHIBITS FUND – This fund was established to expend monies for maintenance of zoological exhibits in Balboa Park and is financed from a fixed property tax levy authorized by Section 77A of the City Charter.

CITY OF SAN DIEGO
FISCAL YEAR
2008 ANNUAL BUDGET

Appendix: Legislative Actions



Appendix: Legislative Actions

Resolution R-302315 **ATTACHMENT A**

A resolution of the Council of the City of San Diego requesting that during the Fiscal Year 2008 budget process the Mayor provide the Council information regarding recommended service level reductions or programs proposed for elimination and other matters respecting the Fiscal Year 2008 budget process.

Resolution R-302331 **ATTACHMENT B**

A resolution of the Council of the City of San Diego requiring that the Mayor make certain reports to the Council regarding budget updates and requiring that the Mayor identify any service or program proposed for reduction or elimination, when the . scal year budget is submitted.

Recommended Modi.c ations to the Mayor's Proposed FY 2008 Budget **ATTACHMENT C**

Office of the Independent Budget Analyst, report number 07-60 dated June 1, 2007.

Budget & Finance Committee Action on FY 2008 Proposed Budget **ATTACHMENT D**

Memorandum from the Office of the Independent Budget Analyst, number 07-09 dated June 7, 2007.

Resolution R-302734 **ATTACHMENT E**

A resolution of the Council of the City of San Diego adopting the Mayor's Fiscal Year 2007-2008 budget, making modifications thereto, and authorizing and directing the City Clerk to cause such Fiscal Year 2007-2008 Budget, as so modified, to be delivered to the Mayor as soon as practicable.

Appropriation Ordinance AO-19652 **ATTACHMENT F**

Adopting the Fiscal Year 2008 Annual Budget and appropriating the necessary money to operate the City of San Diego for said fiscal year.

Resolution R-302881 **ATTACHMENT G**

A resolution of the Council of the City of San Diego adopting the statement of budgetary principles with respect to administration by the Mayor of the Fiscal Year 2008 Annual Budget.

Legislative Budget Actions

The fiscal year budget process effectively began in November 2006, with the release of the Mayor's Five-Year Financial Outlook for Fiscal Years 2008-2012. This outlook was the most significant financial forecast of its kind in recent history and provided an early look at the Mayor's priorities for FY 2008, as well as a clear road map for future budget years.

On January 17, 2007, the City Council participated in a first-ever strategic visioning process to identify core services and City budget priorities and provide guidance to the Mayor in advance of the FY 2008 budget process. The two-hour facilitated Strategic Budget Prioritization Process utilized polling technology to quickly and anonymously evaluate Council members' perspectives, in the aggregate, on key City services, critical issues and possible budget solutions. The strategic assessment of City services allowed Council members to rate the long-term importance and current performance of key General Fund services.

The results showed that Police Services and Fire-Rescue Services on average were considered the most important and are seen as performing well. The performance of Trash Collection Services was also rated very well by all members. The performance of other services such as Park and Recreation, Streets, Planning and Neighborhood Code Compliance should be improved based on the results of the polling. It was noted that funding constraints impact the performance of some of these areas.

In assessing the critical issues facing the City, results of the Strategic Budget Prioritization Process indicated that "funding the pension obligation" received the most support for funding followed by "addressing deferred maintenance and capital improvements" and "police officer recruitment and retention." The Mayor has made each of these a high priority for funding in his proposed budget. Based on the results of the polling, on the average, the Council members expressed preferences to pursue alternative revenue enhancement strategies, including "new or renegotiated leases" and "program cost recovery" while indicating "across-the-board percentage reductions," "new or increased taxes" and "land sales" were least preferred options.

On January 29, 2007, the City Council unanimously approved and submitted to the Mayor a Budget Priorities Resolution (R-302315) setting forth their priorities. In addition, on February 5, 2007, the City Council approved a resolution (R-302331) to request the Mayor to identify service level impacts of budget reductions each year in the proposed and final budgets, and also requested the CFO to expand the existing Quarterly Budget Reporting to report on Business Process Reengineering budget changes and service level adjustments.

During the months of February and March, the Mayor worked with his leadership team and City departments to develop his recommended budget proposal for FY 2008. In accordance with the City Charter, the Mayor submitted his FY 2008 Proposed Budget to the Council on Friday, April 13, 2007. Beginning April 25, 2007, input was received from 11 public budget hearings representing nearly 50 hours of testimony.

Appendix: Legislative Actions

On May 16, 2007, the Mayor issued a May Revision to his earlier budget proposal. On May 21, 2007, the Council members' budget priorities memoranda were sent to the Council President, and Council members were provided an opportunity to discuss the budget further with the CFO and the IBA; to hear additional thoughts from the public; and/or share priorities and issues of concern with their colleagues, the Mayor and the public.

On June 6, 2007, the Budget and Finance Committee considered their recommendations for final modifications. On June 11, 2007, the full City Council approved their final budget modifications (R-302734), and as required by Charter, the Council returned the budget to the Mayor with their recommendations.

On June 13, 2007, within the five business days required by the Charter, the Mayor signed the budget. The Mayor, however, utilized his authority for a line item veto to strike the use of General Fund monies in the amount of $465,000 for the homeless emergency shelter. The City Council did not override the Mayor's veto.

The final steps of the FY 2008 budget process included the Budget and Finance Committee's review of the Appropriation Ordinance, on June 20 and July 11, 2007.

On July 23, 2007, the City Council adopted the Statement of Fiscal Year 2008 Budgetary Principles (R-302881), a consensus document that focuses on setting budgetary operating principles, establishing budget authority regarding service levels and enhancing communication on management issues between the executive and legislative branches for FY 2008. Since this resolution speaks specifically to FY 2008, the City Council and Mayor will have an opportunity to consider its value and effectiveness for future years. On July 30, 2007, the City Council adopted the FY 2008 Annual Appropriation Ordinance (O-19652), fully enacting the City's budget for the fiscal year.

RESOLUTION NUMBER R- 302315

DATE OF FINAL PASSAGE FEB 1 4 2007

RESOLUTION OF THE COUNCIL REQUESTING THAT DURING THE FISCAL YEAR 2008 BUDGET PROCESS THE MAYOR PROVIDE THE COUNCIL INFORMATION REGARDING RECOMMENDED SERVICE LEVEL REDUCTIONS OR PROGRAMS PROPOSED FOR ELIMINATION AND OTHER MATTERS RESPECTING THE FISCAL YEAR 2008 BUDGET PROCESS

BE IT RESOLVED by the Council of the City of San Diego that IBA Report 07-14 on Budget Strategy and Priorities [Report] is hereby endorsed and accepted.

BE IT FURTHER RESOLVED by the Council of the City of San Diego that the Mayor is hereby requested to provide the service level impact for programs and services that are recommended for funding reductions in the Fiscal Year 2008 Proposed and Final Budgets.

BE IT FURTHER RESOLVED by the Council of the City of San Diego that the Mayor is hereby requested to provide critical information related to the Five Year Financial Outlook and the FY 2008 budget process as described in the Report.

BE IT FURTHER RESOLVED by the Council of the City of San Diego that the Independent Budget Analyst is hereby directed to deliver the results of the City Council Strategic Budget Prioritization Process conducted on January 17, 2007, to the Mayor.

BE IT FURTHER RESOLVED by the Council that the IBA is hereby directed to deliver by February 1, 2007 a copy of the Report, together with individual City Council Budget Priorities Memoranda, to the Mayor for his consideration.

Attachment A

(R-2007-755)

BE IT FURTHER RESOLVED by the Council of the City of San Diego that the "time out" approach, as described in the Report is hereby adopted and shall be conveyed to the Mayor.

APPROVED: MICHAEL J. AGUIRRE, City Attorney

By _____
Mark D. Blake
Chief Deputy City Attorney

MDB:ai
01/26/07
Or.Dept:IBA

I hereby certify that the foregoing Resolution was passed by the Council of the City of San Diego, at this meeting of JAN 29 2007.

ELIZABETH S. MALAND
City Clerk

By _____
Deputy City Clerk

Approved: 2-14-07
(date)

_____
JERRY SANDERS, Mayor

Vetoed: _____
(date)

_____
JERRY SANDERS, Mayor

Passed by the Council of The City of San Diego on _____, by the following vote:

Council Members	Yeas	Nays	Not Present	Ineligible
Scott Peters	☑	☐	☐	☐
Kevin Faulconer	☑	☐	☐	☐
Toni Atkins	☑	☐	☐	☐
Anthony Young	☑	☐	☐	☐
Brian Maienschein	☐	☐	☑	☐
Donna Frye	☐	☐	☑	☐
Jim Madaffer	☑	☐	☐	☐
Ben Hueso	☑	☐	☐	☐

Date of final passage FEB 1 4 2007.

AUTHENTICATED BY:

JERRY SANDERS
Mayor of The City of San Diego, California.

(Seal)

ELIZABETH S. MALAND
City Clerk of The City of San Diego, California.

By _____, Deputy

Office of the City Clerk, San Diego, California

Resolution Number R-302315

Attachment B

(R-2007-721)
(REV.COPY)

RESOLUTION NUMBER R- 302331

DATE OF FINAL PASSAGE FEB 2 2 2007

A RESOLUTION OF THE COUNCIL OF THE CITY OF SAN DIEGO REQUIRING THAT THE MAYOR MAKE CERTAIN REPORTS TO THE COUNCIL REGARDING BUDGET UPDATES AND REQUIRING THAT THE MAYOR IDENTIFY ANY SERVICE OR PROGRAM PROPOSED FOR REDUCTION OR ELIMINATION WHEN THE FISCAL YEAR BUDGET IS SUBMITTED

BE IT RESOLVED by the Council of the City of San Diego that the Report of the Independent Budget Analyst, dated January 19, 2007, regarding the City's budgeting process [Report], a copy of the Report being on file with the City Clerk as document No.

D- 07-18 is hereby accepted.

BE IT FURTHER RESOLVED that in accordance with Charter section 28, the Mayor is hereby required each year as part of the Mayor's Proposed Budget, which is to be submitted to Council on or before April 15 of each year, in accordance with Charter section 265(b)(15) to identify: 1) current service levels to the community, and 2) proposed changes to service levels to the community, associated with any programs or services recommended for reduction or elimination in the Proposed Budget for the coming fiscal year; and to report to the public, in the final budget documents for the City of San Diego, any changes in service levels that are expected in the coming fiscal year as a result of budget actions.

BE IT FURTHER RESOLVED that the Mayor is hereby required to include, among other things, as part of the City Council and/or Budget Finance Committee, Quarterly Budget Review process specific reports on (i) programmatic/service level changes; (ii) any technical

budget adjustments and (iii) budget changes recommended in order to implement a pending organizational change.

APPROVED: MICHAEL J. AGUIRRE, City Attorney

By _____
Mark D. Blake
Chief Deputy City Attorney

MDB:ai
01/17/07
01/24/07COR.COPY
02/07/07/REV.COPY
Or.Dept:IBA

I hereby certify that the foregoing Resolution was passed by the Council of the City of San Diego, at this meeting of FEB 05 2007.

ELIZABETH S. MALAND
City Clerk

By _____
Deputy City Clerk

Approved: Feb 22, 07
(date)

_____
JERRY SANDERS, Mayor

Vetoed: _____
(date)

_____
JERRY SANDERS, Mayor

Attachment C

Recommended Modifications to the Mayor's Proposed Fiscal Year 2008 Budget

Report by the Office of the Independent Budget Analyst

Date Issued: June 1, 2007
IBA Report Number: 07-60

IBA

City of San Diego

Independent Budget Analyst
202 C St., 3rd Floor • San Diego, CA 92101

Tel. (619) 236-6555
http://www.sandiego.gov/iba/

Attachment C

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June 2007

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June 2007

Introduction -

One of the key responsibilities of the Office of Independent Budget Analyst (IBA) is to review and comment on the Mayor's Proposed Budget, conduct analyses of the budget and recommend modifications to the Mayor's proposal for City Council consideration. Our Preliminary Report reviewing the Mayor's Proposed Budget was issued on April 27, 2007, as IBA Report No. 07-46. Our final report builds upon this earlier review and analysis and presents final recommended changes to the Mayor's Proposed Budget.

The fiscal year budget process effectively began in November 2006, with the release of the Mayor's Five-Year Financial Outlook for Fiscal Years 2008-2012. This outlook was the most significant financial forecast of its kind in recent history and provided an early look at the Mayor's priorities for FY 2008, as well as a clear road map for future budget years. Our office issued a series of four reports which provided analysis and commentary on the Five-Year Outlook for Budget and Finance Committee review and discussion.

On January 17, 2007, the City Council participated in a first-ever strategic visioning process to identify core services and City budget priorities and provide guidance to the Mayor in advance of the FY 2008 budget process. On January 29, 2007, the City Council unanimously approved and submitted to the Mayor a Budget Priorities Resolution (R-302331) setting forth their priorities. During the months of February and March, the Mayor worked with his leadership team and City departments to develop his recommended budget proposal for FY 2008. In accordance with the City Charter, the Mayor submitted his FY 2008 Proposed Budget to the Council on Friday, April 13, 2007. On May 16, 2007, the Mayor issued a May Revision to his earlier budget proposal.

Our report, issued today in accordance with the FY 2008 budget development schedule previously adopted by the City Council, is comprised of the following sections:

- Recommendations on Mayor's "Significant Areas"
- Recommendations on Mayor's "Corrective Actions"
- General Fund Budget Modifications by Department
- Non-General Fund Budget Modifications by Department
- Discussion of Items Not Recommended for FY 2008
- Policy Recommendations

Our recommendations take into account the input from City Council members' individual budget priorities memoranda; input received from the public at 11 public budget hearings representing nearly 50 hours of testimony; additional analyses of our own; further review of information from City staff; and review of the Mayor's May Revise.

Attachment C

On June 6, 2007, the IBA will present its Final Report on recommended modifications to the Mayor's Proposed Budget to the Budget and Finance Committee for their consideration. At this meeting, the Committee will act on recommended final modifications for full City Council consideration and action on June 11, 2007. As required by Charter, the Council will return the budget to the Mayor with their recommendations "as soon as practicable." The Mayor has five business days to approve, veto or modify any line item approved by the Council and resubmit the budget to the Council. The Council then has five business days to take action to override any vetoes or modifications made by the Mayor.

The final steps of the FY 2008 budget process includes the Budget and Finance Committee's review of the Appropriation Ordinance, beginning on June 20, 2007, and Council adoption of the Appropriation Ordinance in July.

June 2007

IBA Recommendations on Mayor's "Significant Areas"

In addition to the narrative below, an "at a glance" chart of the Mayor's "Significant Areas" and "Corrective Actions" along with the IBA recommendations and remarks is provided in Attachment A.

Pension Funding - $184.7 Million

As indicated in our Preliminary Report, the IBA strongly supports the Mayor's proposed pension-related funding levels for FY 2008 which are made up of the Annual Required Contribution known as the ARC ($137.7 million) and ARC Plus ($20.0 million), which will end the current practice of negative amortization. While this is a discretionary action for next fiscal year, it is a prudent one that will result in significant interest savings, and one that will be mandatory for FY 2009 based on SDCERS recent decision to implement a 20-year amortization schedule.

We also support the proposals to begin paying back SDCERS for Retiree Health payments made in the past on behalf of the City ($7.3 million of a total $33.0 million liability) and for benefit payments made from the pension fund in excess of IRS limits ($0.5 million of a total $22.8 million liability). We would note that while the Mayor's Five-Year Outlook contemplates paying off the Retiree Health payback obligation to SDCERS over the five year period, there is no similar strategy in place to address the $22.8 million associated with the IRS limitations liability.

Also included in this category is $19.2 million for employee offset contributions per negotiated agreements. **The IBA supports all of the Mayor's funding recommendations for this category, and we recommend the liability associated with the IRS limitations be included in the next update of the Five-Year Outlook.**

Retiree Health - $48.1 Million

The Mayor's Proposed Budget includes $23.1 million for the "pay as you go" portion of this funding obligation, as well as an additional $25.0 million for a retiree health trust fund that will partially pre-fund these post-employment benefits in the near future. Together with $5.0 million that was set aside for this purpose in FY 2007, a total of $30.0 million will now be set aside for the trust fund.

The IBA supports the Mayor's aggressive goals to begin pre-funding the Retiree Health liability through these actions, but requests that information be provided to Council on the status of setting up the trust fund. Almost a year has passed since $5.0 million was authorized for this purpose.

Deferred Maintenance - $53.1 Million

The Mayor's Proposed Budget includes funding to begin to address the City's significant backlog of deferred maintenance needs through $13.2 million in cash funding, $15.4 million in revenues associated with property sales, and $24.5 million in bond proceeds. The IBA agrees that addressing this backlog is a top priority for our City.

In our Preliminary Report, our questions were related to the funding sources that were identified for this purpose, as well as the prioritization and timing of the specific projects. We had recommended removal of the property sales revenue from the budget unless the Council was provided the benefit of a full policy discussion on this strategy where specific concerns could be addressed. This took place on May 21, 2007, and the approach received an affirmative vote by a majority of the Council. We also raised concerns about the probability of achieving the assumed revenues within the next fiscal year given market conditions. We are comfortable with the conservative assumption of $15.4 million in sales of a $37.0 million portfolio in FY 2008. Additionally, if the sales are not achieved, projects will not move forward.

We raised similar concerns with regard to bond proceeds. However, after being provided additional information we agree that bond proceeds, whether from the public bond markets or a private placement, are achievable within FY 2008 if Council is supportive of this strategy.

However, we recommend that the Council be provided a list which ties specific deferred maintenance projects to the three funding sources. The cash funding will be available on July 1, 2007 and the Council and public should know which projects will be accomplished with these funds. The revenues from property sales could be available intermittently throughout the year as land is sold - how will projects be prioritized and selected as those funds become available? If properties are not sold as anticipated, what is the contingency plan for the $10.0 million for ADA projects that are specifically tied to this funding source? Similarly, bond proceeds could be available at a point later in the fiscal year. What projects will move forward as this funding source becomes available? This information should be provided to the Council and the public, and included in final budget documents.

Reserves - 6% of General Fund - $66.1 Million

The IBA supports the Mayor's goal of achieving a reserve level equal to 8% of General Fund revenues by 2012 and the corresponding 6% level for next fiscal year. GFOA recommends that cities maintain a General Fund reserve of at least 5-15%.

In addition to the Mayor's proposal, we recommend accelerating the reserves level for FY 2008. **First, we recommend an additional $300,000 be placed in the reserves on July 1, 2007 from the resources we have identified as part of our final budget recommendations**. Together with the additional $684,000 recommended in the May Revise, this will place the reserves at an estimated $67.1 million on July 1, slightly above the 6% goal.

Second, consistent with our Preliminary Report, we have recommended excluding the Tourism Market District (TMD) savings of $5.0 million from the budget and we have presented a balanced budget without utilizing these savings. **If and when the TMD is finally approved, we recommend that this $5.0 million in TMD-related savings be used to increase the reserves level in FY 2008 from an estimated $67.1 million to $72.1 million, which represents 6.5% of General Fund revenues.**

Finally, formalized, well-defined operating reserve policies and the ability to historically adhere to them are as critical as the funding level itself. **The City's policies and practices in this area need to be strengthened**. The CFO provided some preliminary work on such a policy to the Budget and Finance Committee last fall and we recommend that this work be completed shortly after budget adoption.

The Preliminary Report from the CFO on a reserve policy contemplated the possibility of establishing an "Emergency Reserve" to be used for qualifying emergencies as declared by the Mayor and approved by the City Council, and an "Appropriated Reserves" that would serve as a contingency for unanticipated, non-emergency needs that are identified during the year based on established criteria. This is not inconsistent with the request from Council President Pro Tem Young to establish a special contingency account to restore staffing levels in Park and Recreation and Library during the course of the fiscal year if services are found to be severely impacted by budget reductions. **We do not recommend that such a contingency be established at this time without the benefit of the broader discussion of the City's reserve policies, but we do recommend that it be considered as a part of this discussion.**

Stormwater - $42.6 Million

The IBA supports the Mayor's designation of increased funding for critical Stormwater Permit Compliance. The budget proposes $19.7 million for the Street Division for increased street sweeping and storm drain improvements, while $22.9 million is allocated to the Stormwater Pollution Prevention Program to enhance programs such as outreach and education, watershed management, water quality monitoring, engineering and enforcement.

An outstanding issue has surfaced since the Mayor submitted his budget that needs to be resolved. The amount allocated to the Street Division for increased Stormwater Permit Compliance, including street sweeping, is $8.6 million, but no corresponding positions have been included in the budget. Has it been determined that some of these services will be contracted out through the Managed Competition process? If so, this could mean a

significant delay in implementing this important activity next year. This delay could also mean less funding is required for FY 2008. This issue should be resolved before final budget decisions are made by Council on June 11, 2007.

ADA Compliance Projects - $10.0 Million

The IBA wholeheartedly supports the proposed allocation of $10.0 million for projects to comply with the Americans with Disabilities Act of 1990 (ADA), though we understand the need to be significantly greater. As discussed in our Preliminary Report, our principal concern is that, per the Mayor's budget, the funding source for these critical projects is revenue generated through property sales. **As noted earlier, we request that Council and the public be provided a list of the projects that will move forward as these funds become available throughout the year; and in the event that these sales are not achieved, that a contingency plan be developed**. Additionally, we recommend that if property sales are successful in yielding revenue in excess of those anticipated in the budget, ADA projects be considered a priority for these new one-time revenues.

June 2007

IBA Recommendations on Mayor's "Corrective Actions"

Leveraging of City Assets - $15.4 Million

On May 21, 2007, the City Council was provided a full briefing of this budget strategy as was recommended in our Preliminary Report. A majority of the Council supported the inclusion of this approach in the budget after discussing a wide range of checks including: conservative revenue assumptions being tied to one-time deferred maintenance/ADA expenditures; requirements for returning to Council for further authorization; and a requirement that brokers bid competitively on commissions. Additionally, the Council motion included a cap on broker commissions pending final Council approval of the commission fee schedule.

As discussed earlier, since revenue from property sales will occur intermittently as land is sold, the Council and public should be apprised of how projects will be selected for implementation as these funds become available. These projects should also be identified in the final budget documents. Furthermore, contingency plans for ADA projects should be developed in the event property sales are not achieved as contemplated. Finally, the Council should be provided quarterly reports on the status and progress of property sales during the fiscal year.

Tourism Marketing District (TMD) - $5.0 Million

Without passing judgment on the concept itself, the IBA recommends removal of the savings assumed by the Mayor in the FY 2008 budget affiliated with the potential creation of the TMD. As discussed in our earlier report, we cannot support inclusion of these savings when several action steps remain, including an affirmative vote of the hoteliers. In our final recommendations, we have excluded these assumed savings and have presented a balanced budget without them. Therefore, if the TMD is successful, we recommend that these additional savings be added to the City's reserves mid-year in order to accelerate the City's 8% reserves goal.

Position Reductions - 736.14 Full-Time FTEs (All Funds) 177.30 Part-Time FTEs (All Funds)

While the IBA recommends Council approval of the proposed FULL-TIME position reductions as a necessary and responsible action to bring expenditures in line with revenues, we reiterate several areas of concern that we have expressed throughout the budget deliberation process. Because it was extremely difficult to discern the basis of the reductions, it was equally as difficult to analyze the potential impacts particularly

with little to no performance measurement information being provided. Were they long time vacancies determined to no longer be necessary or recently vacated or filled positions which could impact services? Were they reductions achieved through the reengineering of City processes or were they necessary to react to a slowdown in workload and related revenues?

Of the 736.14 positions proposed for elimination, 508.47 are vacant and have been for most of the year. The Mayor has indicated that a majority have been vacant for a year or more. However, in our review of Park and Recreation and Library, a majority of the positions had been vacant for a year or less. The benefit to eliminating vacancies is avoiding employee layoffs. The fact that a position is vacant, however, should not presume its function is not valuable. We continue to remain skeptical of the Mayor's broad claims that no services will be impacted by these reductions for the reasons stated in our Preliminary Report.

We have identified that 159.00 FTE of the 736.14 positions proposed for reduction are a result of completed BPRs for Fleet Services and MWWD, which Council approved on May 21, 2007. These are the documented and clearly identified BPR savings in the FY 2008 Proposed Budget, along with savings associated with four BPRs approved earlier in the year (Human Resources, Contracts, IT and ESD). 114.66 proposed position reductions for Streets, Publishing Services, Police, and Engineering, initially identified as BPR savings, are vacancy reductions used to balance the budget similar to the cuts of prior years. The 112.00 Development Services position reductions, also initially presented as BPR savings, are necessary to respond to a slowdown in construction activity and a sharp drop in revenues. 51.00 of these positions were vacant at the time these proposed reductions were announced in March.

With regard to the proposed elimination of the PART-TIME FTEs from the City's total position count, we strongly disagree with this action. We request that Council approve our recommendation to reinstate these positions in the position count and to include them in the final budget document as has been the practice here and is common in other municipalities. This action is not dissimilar to the "supplemental" or "phantom" position practice of the past. In this case, monies would be budgeted but the positions would not be documented. These part-time positions make-up a core of the City's service delivery workforce and include long time positions such as lifeguards, recreation leaders, pool guards, library clerks, library aides, and grounds maintenance workers.

Leaving the money in the budget, but eliminating the FTEs from the budget as proposed, lacks transparency and will result in an inaccurate and understated FTE count. No longer will the public be able to pick up a budget book and identify that the City has such positions. The number of FTEs to staff a particular function will not be available without additional internal analysis. "Apples to oranges" comparisons will make historical analyses and benchmarking very difficult. The IBA is confident that appropriate flexibility and consistency across departments may be achieved even while utilizing FTEs to represent part-time positions.

Managed Competition – No savings identified

No additional savings associated with potential managed competition results were identified in the Mayor's FY 2008 Proposed Budget. Future savings are possible as this process gets underway. The current schedule for moving forward is uncertain. **We recommend that the Mayor update the Council on the status of implementing Managed Competition as it has been several months since its successful passage in November of 2006.**

Budget Clean-Up - $10.9 Million

Our office supports these technical budget clean-up items for FY 2008 including a refinement of General Government Services Billing (GGSB), the release of encumbered funds and the consolidation of inactive fund balances. **We recommend a continued effort in this area including an annual systematic procedure or policy for such reviews to ensure that the City's resources are not tied up unnecessarily.** We further request that as the details of the specific cancelled encumbrances are known, that they be provided as part of the Controller's monthly report to the Budget and Finance Committee.

June 2007

Summary of Key Recommendations -

"Significant Areas"

Retiree Health Care

- Provide update to Council on the status of establishing the Retiree Health Care Trust Fund.

Deferred Maintenance

- Provide to Council a prioritized list of which deferred maintenance projects are tied to each of the three funding sources: cash, property sales and bond proceeds.
- Provide contingency plan to Council for ADA projects if property sales are not achieved.
- Provide information to Council on how projects will be selected as property sales are achieved throughout the year.
- Provide quarterly reports to Council on the status of property sales.

Reserves

- Add an additional $300,000 to the reserves on July 1, 2007 from resources we have identified.
- Add $5.0 million to the reserves mid-year if all steps associated with the TMD are approved.
- Complete work on a formalized, well-defined operating reserve policy.

Stormwater

- Resolve issues related to how increases for street sweeping and other stormwater compliance activities are planned to be implemented, by contract or City forces, and make any necessary budget adjustments.

"Corrective Actions"

Tourism Marketing District

- Remove $5.0 million in associated savings from budget and add to reserves mid-year if all action steps are approved.

Position Reductions

- Recommend approval of position reductions associated with Fleet Services and MWWD BPRs.

- Recommend approval of Development Services position reductions tied to significant workload and revenue declines.
- Recommend approval of remaining vacant or full-time position reductions as proposed for all other departments in order to balance the budget.
- Make improvements to BPR process as reported in IBA Report No. 07-52.
- Recommend reinstatement of all part-time FTEs in the City's FTE position count and budget documents.

Managed Competition

- Provide update to Council on the current schedule for implementing Managed Competition.

Budget Clean-Up

- Establish procedures and policy for systematic annual review of encumbrances to ensure dollars are not tied up unnecessarily.

Attachment C

June 2007

Recommended Budget Modifications

The proposal below represents the IBA's final recommended modifications to the Mayor's FY 2008 Proposed Budget. The IBA supports the approval of the Mayor's May Revision items, and recommends Council approval of that package. The IBA further recommends a series of adjustments, as shown, that will provide for Council and public priorities and improve budgetary practices related to certain financial or policy items. Each of the items listed below is presented in detail on the following pages.

	GENERAL FUND	FTE	EXPENSE	REVENUE
Cross Departmental				
1	Restoration of Part-Time Positions	176.44	$ -	$ -
2	Savings due to Health Care Reform	0.00	$ (745,753)	$ -
Major Revenues				
3	Increased Revenue due to TOT Growth Rate Revision	0.00	$ -	$ 3,441,686
4	Removal of Tourism Marketing District (TMD)	0.00	$ -	$ (5,000,000)
City Attorney				
5	Correction to Supplemental Positions*	(8.00)	$ -	$ -
Citywide Program Expenditures				
6	Reduction of Miscellaneous Unallocated Funds	0.00	$ (1,289,735)	$ -
7	Reduction of Extra Funds for Independent Consultant Contract	0.00	$ (745,753)	$ -
8	Reduction of Extra Funds for City Actuary	0.00	$ (372,877)	$ -
9	Addition to General Fund Reserve	0.00	$ 300,000	
Community and Legislative Services				
10	Addition for City TV 24 Closed Captioning	0.00	$ 50,000	$ -
Council Administration				
11	Addition for City Council Financial Training	0.00	$ 15,000	$ -
12	Addition for Audit Committee - Professional Audit Consultant	0.00	$ 225,000	$ -
General Services - Street Divison				
13	Reduction of Vacancy Factor	0.00	$ 423,195	$ -
Library				
14	Restoration of Performance Annex Support	1.00	$ 187,323	$ -
Neighborhood Code Compliance				
15	Addition for Code Compliance, Utility Worker and Paint	4.00	$ 250,000	$ -
Police				
16	Addition of Vacant Positions for Northwestern Station	19.00	$ -	$ -
San Diego Fire-Rescue				
17	Restoration and Addition of Code Compliance Officers for Brush Mgmt	2.00	$ 145,286	$ -
GENERAL FUND ADJUSTMENTS		**194.44**	**$ (1,558,314)**	**$ (1,558,314)**

	NON-GENERAL FUND	FTE	EXPENSE	REVENUE
1	Restoration of Part-Time Positions	8.25	$ -	$ -
2	Savings due to Health Care Reform	0.00	$ (254,247)	$ -
3	Reduction of Extra Funds for Independent Consultant Contract	0.00	$ (254,247)	$ -
4	Reduction of Extra Funds for City Actuary	0.00	$ (127,123)	$ -
5	Removal of Increased Fees in Development Services	0.00	$ -	$ (180,000)
NON-GENERAL FUND ADJUSTMENTS		**8.25**	**$ (635,617)**	**$ (180,000)**

* Reduction of 18.00 support positions offset by 10.00 Deputy City Attorney positions for a net reduction of 8.00 FTE.

June 2007

General Fund

CROSS DEPARTMENTAL

ITEM	TITLE	FTE	EXPENSE	REVENUE
#1	*Restoration of Part-Time Positions*	*176.44*	--	--

This proposal restores the full-time equivalents related to part-time positions in the General Fund (169.12 FTEs) and converts increased funding for new part-time positions (7.32 FTEs), with no added cost to the budget. Impacted departments include Library, Park and Recreation, and San Diego Fire-Rescue. Eliminating the positions and associated FTEs from the budget lacks transparency, and provides no specificity regarding the level or type of positions to be utilized with the funds provided. During budget deliberations, it was determined that funding for new facilities (1.00 Recreation Leader I) and additional staffing for summer pool hours (6.32 Pool Guard II) included funds for new part-time positions. These positions were not specifically included due to the removal of part-time positions from the budget, though equivalent funding was added. This budget change was initially recommended to standardize the City's various practices of budgeting funds for part-time and temporary staffing. It is recommended that all part-time position adds be reviewed and properly reflected in the FY 2008 budget as specific positions and included in the FTE counts. An additional $8.0 million citywide is budgeted for FY 2008 for part-time and temporary staffing, separate from the part-time positions reflected here. It is recommended that these practices be reviewed for affected departments to achieve standardization, without compromising the production of important budget data.

ITEM	TITLE	FTE	EXPENSE	REVENUE
#2	*Savings due to Health Care Reform*	*0.00*	*($745,753)*	--

As recommended in IBA Report 07-46, the IBA suggests that savings be budgeted for health care reform. The probability of this outcome is definite since it was supported by the Mayor and City Council as part of labor negotiations and will be implemented in FY 2008. Although the reform itself is certain, enrollment shifts may result in a variance from the $2.1 million citywide savings estimated by the Mayor's Office. Therefore, the IBA recommends a conservative savings of $1.0 million citywide. Further savings if experienced, may be budgeted through a mid-year adjustment. The allocation above reflects the General Fund portion of this savings.

June 2007

General Fund

MAJOR REVENUES

ITEM	TITLE	FTE	EXPENSE	REVENUE
#3	*Increased Revenue due to TOT Growth Rate Revision*	*0.00*	*--*	*$3,441,686*

Transient Occupancy Tax revenue is experiencing actual growth of over 10% year-to-date in FY 2007. Due to anticipated continued strength in the region's tourism market, it is recommended that the projected growth rate for TOT in FY 2008 be increased by one and one-half percentage points to 7.50%. Based on current year-end projections, this would result in additional General Fund revenue of approximately $3.44 million. It should be noted that approximately $956,000 of this increase is due to stronger growth in FY 2007 than was anticipated at the time the Mayor's Proposed Budget was developed. Attachment B further discusses our analysis of this revenue source.

ITEM	TITLE	FTE	EXPENSE	REVENUE
#4	*Removal of Tourism Marketing District (TMD)*	*0.00*	*--*	*($5,000,000)*

Given that several important organizational steps, City Council actions and hotel/ motel owner determinations remain to be completed for the proposed TMD, the IBA recommends that anticipated TOT savings that may accrue to the General Fund be excluded from the budget. If and when the TMD is finally approved, the IBA further recommends that the related savings be used to increase the General Fund reserve in FY 2008.

CITY ATTORNEY

ITEM	TITLE	FTE	EXPENSE	REVENUE
#5	*Reduction of Support Staff*	*(18.00)*		
	Addition of Supplemental Deputy City Attorney Positions	*10.00*		
	Net Position Changes	*(8.00)*	*--*	*--*

The Office of the City Attorney has requested the addition of 17.14 Deputy City Attorney positions to the FY 2008 Budget, at a cost of $2.24 million. These positions, currently on the payroll, have not been previously authorized in the budget.

General Fund

CITY ATTORNEY (cont'd)

These are commonly referred to as "supplemental" positions, which is a practice inherited from previous administrations that has recently been corrected across the City. In addition, the department has requested 6.00 additional Deputy City Attorneys, and 2.00 support staff positions, for a total request of 25.14 FTEs.

A review of the budget shows that, as of May 4, 2007, the Office of the City Attorney has 18.00 budgeted support and clerical positions vacancies, totaling $1.4 million on a budgetary basis. Payroll records show that many of these classifications have shown some level of vacancy consistently over the past two years. Elimination of these 18.00 support positions from the budget will fund 10.00 supplemental Deputy City Attorney positions. Many other City departments were granted additions to their budgets in FY 2007 to correct supplemental positions and have since been required to eliminate vacant positions in the FY 2008 Proposed Budget for purposes of balancing the General Fund.

Three of the supplemental positions comprise the Public Finance and Disclosure Unit which is not a discretionary activity. In November 2004, the City Council adopted ordinance O-19320 amending the City's Municipal Code relating to the City's Financial Reporting and Disclosure requirements, which calls for 3.00 Deputy City Attorneys to be designated for new duties, requiring specific knowledge and expertise in the areas of municipal finance, and federal and state securities laws. However, the City's Attorney's budget has not reflected an increase to the number of Deputy City Attorney positions since the ordinance was adopted, though three additional personnel have been hired to handle these functions. Attorneys assigned to other priority areas of Domestic Violence, Code Enforcement, and Neighborhood Prosecution should be retained.

The IBA cannot support the continued practice of permitting supplemental positions, and recommends that corresponding reductions be made to the City Attorney's Office in order to eliminate the supplemental position practice. The elimination of 18.00 vacant support and clerical positions will fund 10.00 existing Deputy City Attorneys. The remaining 7.00 supplemental positions should be discontinued. This will result in a net reduction to the department of 8.00 budgeted positions for FY 2008, will end the supplemental position practice, and will reduce the total City Attorney positions from 335.22 FTEs to 327.22 FTEs. It is recommended that the City Attorney implement a position control policy in order to operate within the authorized number of budgeted positions in the future.

General Fund

CITY ATTORNEY (cont'd)

Further, an issue is pending regarding the capacity of the City Attorney's Office to complete requested work from City departments, such as contracts and ordinances. We have learned that there are a significant number of items with the necessary Council or Mayoral approval that have been awaiting City Attorney action for an extended period of time. For example, we are aware of at least one dozen traffic engineering design contracts with values up to $5.9 million that are not being addressed in a timely manner. This is preventing important City work from moving forward. The IBA suggests that the City Attorney investigate these issues and expeditiously attend to this critical work.

CITYWIDE PROGRAM EXPENDITURES

ITEM	TITLE	FTE	EXPENSE	REVENUE
#6	*Reduction of Miscellaneous Unallocated Funds*	*0.00*	*($1,289,735)*	--

Budgeted funds that are not allocated for a specific purpose should be removed. The reduction of $1.29 million from the $2.87 million allocated to "Professional Services and Contracts" will result in a remaining $1.6 million as allocated in the Mayor's May Revise: $750,000 transferred to the Auditor and Comptroller's Office to cover the cost of temporary staff to assist in the preparation of the outstanding CAFRs and the development of internal controls, $185,000 for labor negotiations, $150,000 to support the Charter Review Committee, and $500,000 to repay SDCERS for benefit payments in excess of IRS limits.

ITEM	TITLE	FTE	EXPENSE	REVENUE
#7	*Reduction of Extra Funds for Independent Consultant Contract*	*0.00*	*($745,753)*	--

Pursuant to City Council approval in January 2007, $2 million was appropriated for the contract with the City's Independent Consultant in May 2007. Approximately $261,000 has been billed through April 2007 or roughly $65,000 per month. At this rate of expense, it is unlikely that the total expense for the Independent Consultant will exceed $400,000 in FY 2007. Therefore, there should be approximately $1.6 million remaining for this purpose, or more than $133,000 per month, in FY 2008. The Independent Consultant currently estimates the monthly expense to be approximately $100,000 per month in FY 2008.

June 2007

General Fund

The FY 2008 Proposed Budget includes an additional $1.0 million citywide, over and above the $2.0 million already appropriated by the Council, to fund the Independent Consultant contract. However, this funding for the Independent Consultant contract in FY 2008 should not be necessary as it is clear that sufficient funds have already been appropriated for this purpose, as referenced above. The IBA recommends removal of $745,753 from the General Fund budget, which represents this fund's proportionate share of the $1.0 million citywide.

ITEM	TITLE	FTE	EXPENSE	REVENUE
#8	*Reduction of Extra Funds for City Actuary*	*0.00*	*($372,877)*	--

An action is due to return to the City Council requesting the appropriation of new funds and amendment of the contract for FY 2008 work. The IBA recommends the City Council choose whether or not to appropriate funds for this purpose at that time and in the context of the discussion of a contract amendment. This amount represents the General Fund allocation for this purpose.

ITEM	TITLE	FTE	EXPENSE	REVENUE
#9	*Addition to General Fund Reserve*	*0.00*	*$300,000*	--

This proposal reflects additional funds to be allocated to the General Fund reserve in addition to the May Revise which included a $684,000 reserves addition. Based on assumptions regarding current reserve levels and year-end projections, the reserves allocation in the May Revise, together with the amount proposed here, are estimated to result in total reserves marginally in excess of the target of 6% of the total General Fund.

COMMUNITY AND LEGISLATIVE SERVICES

ITEM	TITLE	FTE	EXPENSE	REVENUE
#10	*Addition for City TV 24 Closed Captioning*	*0.00*	*$50,000*	--

This funding will provide closed captioning for City Council meetings as recommended and approved in FY 2002 but never implemented. Additional funding would be required to cover Committee meetings, Press Conferences or Special Meetings. City Manager Report 02-112, dated May 15, 2002, indicated that potential revenue from corporate sponsors could offset a portion of this expense. Although this revenue option has not been proposed as part of the FY 2008 Budget, it should be further explored.

June 2007

General Fund

COUNCIL ADMINISTRATION

ITEM	TITLE	FTE	EXPENSE	REVENUE
#11	*Addition for City Council Financial Training*	*0.00*	*$15,000*	--

On October 11, 2004, the City adopted the Disclosure Ordinance (O -19320) which required "mandatory training, on a regular basis, for City staff, officials, City Council members, and the Mayor regarding their obligations relating to disclosure matters under federal and state securities laws." On December 6, 2006, the City Council adopted Resolution R-302243 implementing a plan to provide financial training to the City Council as recommended in the Kroll Report and by the IBA in Report 06-59. This funding should be budgeted in the Council Administration budget to provide the City Council with useful guides, publications and consultant resources to facilitate financial training in areas such as financial disclosure, financial statements, debt issuance and budgeting.

ITEM	TITLE	FTE	EXPENSE	REVENUE
#12	*Addition for Audit Committee - Professional Audit Consultant*	*0.00*	*$225,000*	--

On May 21, 2007, the Audit Committee unanimously adopted a motion recommending that the City Council authorize not more than $225,000 to retain a qualified audit consulting firm/professional to assist the Audit Committee in providing independent, legislative oversight of the audit work performed by and for the City. As the Audit Committee is currently faced with audit-related issues requiring immediate attention and given that they are working without direct professional audit staff support, the IBA recommends that funds be added to the Council Administration budget and authorized for expenditure to procure needed auditing expertise/counsel for the Audit Committee.

GENERAL SERVICES – STREET DIVISION

ITEM	TITLE	FTE	EXPENSE	REVENUE
#13	*Reduction of Vacancy Factor*	*0.00*	*$423,195*	--

The Street Division currently has a budgeted vacancy savings of approximately $1.16 million. Due to the elimination of vacant positions and the filling of existing vacant positions, it is recommended that the vacancy savings be reduced to approximately $742,000, or 3.2% of budgeted personnel expense, in line with City standards. This vacancy factor would allow the Street Division to fill vacant positions as needed, yet still accommodate personnel savings due to standard turnover.

June 2007

General Fund

LIBRARY

ITEM	TITLE	FTE	EXPENSE	REVENUE
#14	*Restoration of Performance Annex Support*	*1.00*	*$187,323*	--

This proposal restores staffing and funding for the management and operations of the City Heights Performance Annex, which was proposed for elimination in the Proposed Budget. Discussions related to alternative management of the site are ongoing. Until a plan is developed to ensure this City facility is sufficiently managed for its continued use and availability for public events, it is recommended that this item be restored.

NEIGHBORHOOD CODE COMPLIANCE

ITEM	TITLE	FTE	EXPENSE	REVENUE
#15	*Addition for Code Compliance, Utility Worker and Paint*	*4.00*	*$250,000*	--

The Mayor's FY 2008 Proposed Budget included reductions of 3.00 Code Compliance Officers and 2.00 Utility Workers from Neighborhood Code Compliance. The IBA recommends a $250,000 increase to the FY 2008 Budget to restore 3.00 Code Compliance Officers, 1.00 Utility Worker, and provide additional funding for paint. The restoration of these positions will restore resources to address citywide neighborhood quality-of-life issues.

POLICE

ITEM	TITLE	FTE	EXPENSE	REVENUE
#16	*Addition of Vacant Positions for Northwestern Station*	*19.00*	--	--

This proposal adds 19.00 sworn positions for a total of $2.25 million for the full year's operational expenses at Northwestern. An equivalent increase in the department's vacancy factor will mitigate this addition with a net zero impact to the General Fund. The positions were not included in the Mayor's Proposed Budget due to current recruitment and retention problems (although actual staffing has occurred by shifting assignments). This will ensure an accurate reflection of the full staffing needs at the Northwestern Station, allowing them to be funded and filled as recruitment improves.

June 2007

General Fund

SAN DIEGO FIRE-RESCUE

ITEM	TITLE	FTE	EXPENSE	REVENUE
#17	*Restoration and Addition of Code Compliance Officers for Brush Management*	*2.00*	*$145,286*	--

This action will restore the proposed reduction of 1.00 Code Compliance Officer and add 1.00 Code Compliance Officer for the department's Brush Management Program. These positions are needed to help ensure that the goals of the proactive brush management plan, which was approved by Council in September 2005, are achieved. According to the department, this is the driest season in 90 years and anticipation of a high risk wildfire season makes these positions critical for public health and safety.

June 2007

Non-General Fund

VARIOUS NON-GENERAL FUNDS

ITEM	TITLE	FTE	EXPENSE	REVENUE
#1	*Restoration of Part-Time Positions*	*8.25*	--	--

This proposal restores the full-time equivalents related to part-time positions for non-general fund departments, with no added cost to the budget. Impacted departments include Water, Engineering and the Golf Enterprise Fund. Eliminating the positions and associated FTEs from the budget lacks transparency, and provides no specificity regarding the level or type of positions to be utilized with the funds provided. This budget change was initially recommended to standardize the City's various practices of budgeting funds for part-time and temporary staffing. An additional $8.0 million citywide is budgeted for FY 2008 for part-time and temporary staffing, separate from the part-time positions reflected here. It is recommended that these practices be reviewed for affected departments to achieve standardization, without compromising the production of important budget data.

ITEM	TITLE	FTE	EXPENSE	REVENUE
#2	*Savings due to Health Care Reform*	*0.00*	*($254,247)*	--

As recommended in IBA Report 07-46, the IBA suggests that savings be budgeted for health care reform. The probability of this outcome is definite since it was supported by the Mayor and City Council as part of labor negotiations and will be implemented in FY 2008. Although the reform itself is certain, enrollment shifts may result in a variance from the $2.1 million citywide savings estimated by the Mayor's Office. Therefore, the IBA recommends a conservative savings of $1.0 million citywide. Further savings if experienced, may be budgeted through a mid-year adjustment. The allocation above reflects the portion of this savings attributable to the City's various Non-General Funds.

ITEM	TITLE	FTE	EXPENSE	REVENUE
#3	*Reduction of Extra Funds for Independent Consultant Contract*	*0.00*	*($254,247)*	--

Pursuant to City Council approval in January 2007, $2 million was appropriated for the contract with the City's Independent Consultant in May 2007. Approximately $261,000 has been billed through April 2007 or roughly $65,000 per month. At this rate of expense, it is unlikely that the total expense for the Independent Consultant will exceed $400,000 in FY 2007. Therefore, there should be approximately $1.6 million remaining for this purpose, or more than $133,000 per month, in FY 2008. The Independent Consultant currently estimates the monthly expense to be approximately $100,000 per month in FY 2008.

Non-General Fund

VARIOUS NON-GENERAL FUNDS (cont'd)

The FY 2008 Proposed Budget includes an additional $1.0 million citywide, over and above the $2.0 million already appropriated by the Council, to fund the Independent Consultant contract. However, this funding for the Independent Consultant contract in FY 2008 should not be necessary as it is clear that sufficient funds have already been appropriated for this purpose, as referenced above. The IBA recommends removal of $254,247 from the appropriate Non-General Funds' budges, which represents those funds' proportionate share of the $1.0 million citywide.

ITEM	TITLE	FTE	EXPENSE	REVENUE
#4	*Reduction of Extra Funds for City Actuary*	*0.00*	*($127,123)*	--

An action is due to return to the City Council requesting the appropriation of new funds and amendment of the contract for FY 2008 work. The IBA recommends the City Council choose whether or not to appropriate funds for this purpose at that time and in the context of the discussion of a contract amendment. This amount represents the allocation from various Non-General Funds for this purpose.

DEVELOPMENT SERVICES

ITEM	TITLE	FTE	EXPENSE	REVENUE
#5	*Removal of Increased Fees in Development Services*	*0.00*	--	*($180,000)*

The Mayor's FY 2008 Proposed Budget includes $180,000 in increased revenue from an assumed 4% fee increase. The Development Services Department is currently undertaking a fee study to ensure fees balance with costs. The Department anticipates bringing the results of the study to City Council for approval in November. Because the study is not complete and the Council has not approved the proposed fee increase, the IBA recommends removal of this projected revenue

June 2007

Items Not Recommended for FY 2008 Budget

In this report, the IBA has endeavored to accommodate top priorities within the FY 2008 Budget. However, limited funding, particularly in the General Fund, constrains the City's ability to fund all priorities. In this section, the IBA presents additional discussion or analysis on items not recommended for funding at this time.

City Auditor & Comptroller Position

The issue of appointing an "Auditor & Comptroller" as described in the Charter remains unresolved. The stated intent is to separate these distinct financial functions, as recommended by Kroll, through a Charter change in June of 2008. These duties are being carried out by two Assistant City Auditor & Comptrollers funded in the budget. One Assistant is the Deputy Controller and the second is for the new Internal Auditor currently being recruited. Both functions are overseen by the CFO. For the Internal Auditor, this reporting relationship may change as a result of proposed Charter amendments. Until these issues are permanently resolved, the CFO has assumed the responsibilities of the City Auditor & Comptroller. From a budgetary perspective, this is a significant savings to the General Fund during this transition period. At this point, all indications are that if the funds were reinstated, they would not be expended. However, the IBA recommends that the City Attorney comment on eliminating the Auditor & Comptroller position from the budget as it relates to the current form of the City Charter.

Community Planning Group Support

On May 22, 2007, the City Council adopted amendments to Council Policy 600-24, including a standardized planning board bylaws shell. City staff will work with recognized community planning groups on revisions to their bylaws. As stated in Report to the City Council 07-092 dated May 16, 2007, costs associated with providing assistance to community planning groups to revise their bylaws will be managed as part of the City Planning & Community Investment department's work program. Part-time administrative staff will be utilized to assist planning groups with reporting requirements under the Brown Act. Therefore, the department does not believe additional funding is necessary at this time.

Fire Station 47 Truck Company

As part of the developer's obligation to provide infrastructure support for the community, Fire Station 47 is scheduled to open in November 2007. Although both an engine and truck have been provided by the developer, the fire station will only open with staffing for the engine. Fire-Rescue's current plan is to add the truck company staffing after additional build-out is completed in the area; this is currently anticipated to be around FY 2012.

Attachment C

Gang Commission/Grant Writing

A request for additional staffing for the Gang Commission has not been recommended in the IBA's report. In discussion with the Deputy Chief Operating Officer for Public Safety, the department believes they have adequate support at this time. Also, the City's grant process is currently undergoing BPR and additional grant support should be reviewed as a part of this process.

Motive Equipment Fuel Reserve

The annual budget for fuel is one component of usage charges that are paid by General Fund and Non-General Fund departments to support the Equipment Division's operations. These non-discretionary charges ensure that all funds contribute the appropriate proportional share to the Equipment Division. Likewise, funding for a fuel reserve should also be treated as a non-discretionary charge to ensure appropriate proportional funding. Further analysis is needed to determine the appropriate funding mechanism. It is recommended that a proposal to establish a fuel reserve in the FY 2009 Budget be developed and presented to the Budget and Finance Committee during FY 2008.

Park Maintenance

A number of requests were made for the addition of staffing to Park and Recreation for grounds maintenance workers, custodians and brush abatement activities. The Parks Maintenance BPR is currently underway and its outcome may affect the allocation and level of resources assigned to various maintenance functions throughout the City's park system. The addition of resources in these areas may be premature at this time, and should be reevaluated upon the completion of the BPR.

Police Mobile Computer Laptops

Additional funds for the replacement of patrol officer's Mobile Computer Laptops are not recommended at this time. The IBA understands laptops in current use in the field are not scheduled for replacement in FY 2008, so additional funding is not currently necessary. Alternative plans on laptop utilization by patrol officers should consider other forms of technology, like flash drives or other storage devices. These plans should be developed with the City's Chief Information Officer, to determine the most cost-effective and efficient manner, consistent with City information technology policies.

Police Service Officers (PSOs)

The FY 2008 Proposed Budget reduced a net total of five Police Service Officers. Due to the total number of vacancies for PSOs and the amount of time it would take for a candidate to successfully complete the hiring and academy process, the department does not feel that all PSOs could be filled during the fiscal year.

Refuse Container Replacement Fee

The FY 2008 Proposed Budget includes $500,000 for replacement of automated refuse containers. While this amount will likely be insufficient to cover the total cost of replacement in FY 2008, the Environmental Services Department has indicated that revenue derived from the $50 user fee charged on each additional refuse container (over one) provided to a residence, as well as expenditure savings in other areas, will likely be sufficient to cover the cost of automated refuse container replacement in FY 2008. However, given that the cost of replacing automated refuse containers will continue to become an increasing burden on the General Fund, it is recommended that a proposal to implement an automated refuse container replacement fee, or some alternative, be developed and presented to the Natural Resources and Culture Committee in early FY 2008.

Youth Librarians

Youth Librarians for specific branch libraries have been requested, and are not recommended for addition at this time. Two Youth Librarian positions were reinstated in the May Revise. The Library Department has indicated that the FY 2008 Budget as currently proposed includes the reduction of one Youth Librarian position, which is currently vacant. Youth Librarians are assigned throughout the branch libraries based on workload and demand.

Attachment C

June 2007

Policy Recommendations

The following comprise the IBA's Policy Recommendations for FY 2008. The recommendations are intended to provide avenues for improved financial governance or increased efficiency and effectiveness. We recommend that each of these items be explored and discussed over the course of the fiscal year. The IBA will track the progress of these items and report on progress to the Budget and Finance Committee.

Many of the items found below originated as recommendations in IBA Report 07-46, our Preliminary Report on the Mayor's 2008 Proposed Budget. For these items, the page number for that report is referenced. Some items were originally recommended by this office for FY 2007, but have yet to be explored or implemented by the organization. For those items, we have referenced our FY 2007 Policy Recommendations. Finally, a number of items are new recommendations in this report, and are so noted. For those items, we provide additional context and discussion for the benefit of the reader.

Citywide Items

1. In FY 2007, the City Council allocated $5.0 million to begin to pre-fund Retiree Health obligations. The FY 2008 Proposed Budget allocates an additional $25.0 million, and the IBA supports the approval of this proposal. The trust fund vehicle for this funding has not yet been established, and monies are being saved in a separate City fund that is not an irrevocable trust. An irrevocable trust fund should be established as soon as practicable and an update should be provided to the Budget and Finance Committee in the first quarter of FY 2008. (NEW)
2. On May 21, 2007, the City Council approved the sale of various parcels of City land, as recommended by the Real Estate Assets Department. Quarterly updates should be provided to the Rules or Land Use and Housing Committee to provide information about the disposition of parcels, final sales price and other updates. (NEW)
3. Under current State law, the City of San Diego will not receive booking fee reimbursements from the State, but will still be liable for the annual payment of $5.2 million to the County as stipulated in the Memorandum of Understanding. The Intergovernmental Relations Department is in the process of identifying the proper mechanism by which special language can be added to State law to address the City of San Diego's specific situation. If such language cannot be added to State law, the MOU with the County will need to be renegotiated in order to hold the City harmless. Staff should report back to the Budget and Finance Committee or Rules Committee to provide a status update on the booking fee situation under current State law. (NEW)
4. When FTEs are added for new and/or annualized facilities that do not reflect a full-year's worth of operational needs, include clarifying language in the significant budget adjustments section that details the projected months of service. For example, in the Fiscal Year 2008 Budget, 7.56 FTEs are included for the

anticipated opening of Fire Station 47 in the Pacific Highlands Ranch area. This reflects seven months of operations; the full-year's operational needs will be a total of 11.88 FTEs. (NEW)

5. There is interest in a year-round Shelter Program to include a comprehensive Central Intake Facility. The Central Intake Facility will work in partnership with other homeless agencies, SDPD, healthcare providers, and others to provide comprehensive services on-site for quick and effective placement into long-term solutions. Given the yearly funding difficulty with the City's annual Winter Shelter, the year-round Shelter Program will need a funding strategy for consistent funding resources. The IBA recommends that options to address this issue be presented to Council during FY 2008. (NEW)
6. Present plans for compliance with the FY 2006 labor contract requirements to infuse $600 million into the pension system, and include those plans in the budget, when approved by the City Council. Also, conduct an analysis of the ramifications of non-compliance and present to the City Council at the earliest opportunity. (IBA Report 07-46, p. 15)
7. Initiate a policy discussion regarding potential options for securing a dedicated funding source for Stormwater requirements. (IBA Report 07-46, p. 21)
8. Planning for the upswing in ADA project activity should begin now by clearly identifying staff resources to implement projects, oversee Transition Plan progress and to continue the monitoring of new development projects for compliance. Additionally, projects to be funded in Fiscal Year 2008 should be identified as soon as possible for project planning and public information purposes. (IBA Report 07-46, p. 23)
9. In BPR Reports, provide a detailed tracking of position and cost information, as well as information about and timeline for Meet and Confer, if applicable. (IBA Report 07-46, p. 34)
10. Conduct annual audits of BPRs that are implemented to account for actual savings and impact to service levels. (IBA Report 07-46, p. 35)
11. Conduct an overview or presentation of the Managed Competition Process and Schedule at either the Rules or Budget Committee. (IBA Report 07-46, p. 36)
12. Complete the development and adoption of the financial policies recommended in IBA Report 07-46 during FY 2008. (IBA Report 07-46, p. 41)
13. Identify, monitor and publish service levels in the budget document so that the City Council and the public can be apprised of any potential impacts of position reductions. (IBA Report 07-46, p. 56)
14. Develop a communication plan to ensure timely and accurate information is shared between the City Attorney and Risk Management departments, and the City Council, on a regular basis regarding litigation issues and related costs. (IBA Report 07-46, p. 63)
15. Review the CDBG Process. (FY 2007 Policy Recommendation)

City Attorney

1. The Mayor's FY 2008 Proposed Budget includes $250,000 in SLA revenue from the Development Services Department to the City Attorney's Office. However, the Development Services Department (DSD) eliminated the reimbursement from

their FY 2008 budget. If DSD does not provide the revenue to the Attorney's office as budgeted, the General Fund will be negatively affected. Furthermore, this issue needs to be addressed from a broader citywide policy and budgetary perspective relative to consistency among City departments and the use of external versus internal legal support. (NEW)

2. The City Attorney should develop a position control policy that will ensure that staffing is managed within the authorized number of budgeted positions and prevent the creation of supplemental positions in the future. The IBA suggests that the City Attorney present and discuss his position control policy at a Budget and Finance Committee meeting in early FY 2008. (NEW)

City Auditor & Comptroller

1. As part of the Budget Clean-up corrective action outlined in the Mayor's Five-Year Financial Outlook, many open encumbrances will be targeted for closure. In order to achieve a 6% General Fund Reserve level in FY 2008, the Mayor's Proposed Budget assumed $3.0 million in additional resources from closing unneeded encumbrances that would be allocated directly into the General Fund reserve. As encumbrances are released, information should be provided in the Controller's reports to the Budget and Finance Committee. As previously recommended, a thorough and systematic review of citywide encumbrances should take place on an annual basis. (NEW)
2. Identify and assign the remaining two employees to the internal audit function prior to the beginning of FY 2008. (IBA Report 07-46, p. 65)
3. Report to the Audit Committee regarding the plan for providing sufficient Auditor and Comptroller staff support to ERP, given current staffing constraints. (IBA Report 07-46, p. 65)

Development Services

1. Develop a fiscal recovery plan for the Development Services Fund to avoid General Fund impacts. (IBA Report 07-46, p. 78)
2. Finalize a contingency plan for handling unanticipated increases in activity in the Development Services Department. (IBA Report 07-46, p. 78)

Engineering & Capital Projects

1. Provide an update to the Public Safety and Neighborhood Services Committee on the status of the Red Light Photo Safety Program. (FY 2007 Policy Recommendation)

Family Justice Center

1. The IBA learned through discussions with the Deputy Chief Operating Officer of Public Safety that there has never been a uniformed police officer providing security services for the Family Justice Center. Currently, during the transitional period until a new director is hired, a Police Sergeant is providing management and operational support for the Family Justice Center. Once the new director has been hired and a management plan developed, the Family Justice Center should

return to the Public Safety and Neighborhood Services Committee to discuss security issues. (NEW)

General Services

1. It is currently anticipated that the Publishing Services Internal Service Fund will have a negative fund balance at the end of FY 2008. Since Publishing Services has been unable to raise service rates in order to attain full cost recovery, the Internal Service Fund has maintained a deficit for the past several years. It is recommended that a financial plan addressing the ongoing deficit be developed and presented to the City Council so that the Publishing Services Internal Service Fund does not continue to end the fiscal year with a negative fund balance. (NEW)
2. Consider establishing a fuel reserve in the Equipment Division for the FY 2009 Budget set at 20% of the total budget for fuel. (IBA Report 07-46, p. 88)
3. Given that the cost of replacing automated refuse containers will continue to become an increasing burden on the General Fund, it is recommended that a proposal to implement an automated refuse container replacement fee be developed and presented to the Natural Resources and Culture Committee in FY 2008. (FY 2007 Policy Recommendation)
4. As part of the BPR for Facilities Division, consider the use of an Internal Service Fund to provide appropriate and adequate funding. (FY 2007 Policy Recommendation)

Library

1. Consider alternatives to the Library Ordinance. (IBA Report 07-46, p. 96)

Park and Recreation

1. Develop a long-term strategic plan for the Environmental Growth Fund. (IBA Report 07-46, p. 108)

Redevelopment

1. The Redevelopment Agency should develop a plan and/or schedule to repay outstanding debt for each redevelopment project area and obtain a legal opinion on determination of findings for the transfer of debt from the City to the Agency. If possible, this discussion should occur at the Budget and Finance Committee. (NEW)

Risk Management

1. Explore the issue of Workers' Compensation reform further, including a presentation to the Budget and Finance Committee on current and future programs to reduce the number of claims. (IBA Report 07-46, p. 117)

San Diego Fire-Rescue

1. Present a report on costs and savings associated with San Diego Fire-Rescue's constant staffing policy to the Public Safety and Neighborhood Services Committee. (IBA Report 07-46, p. 120)

Attachment C

[SIGNED]

Lisa Celaya
Fiscal & Policy Analyst

[SIGNED]

Elaine DuVal
Fiscal & Policy Analyst

[SIGNED]

Tom Haynes
Fiscal & Policy Analyst

[SIGNED]

Jeff Kawar
Fiscal & Policy Analyst

[SIGNED]

Angela Means
Fiscal & Policy Analyst

[SIGNED]

Penni Takade
Deputy Director

[SIGNED]

Lauren Beresford
Research Analyst

[SIGNED]

Judy Stone
Executive Assistant

[SIGNED]

Andrea Tevlin
Independent Budget Analyst

Attachments (4)
A – Summary Chart of IBA Positions
B – Transient Occupancy Tax Growth Rate Analysis
C – CFO Memorandum on Revisions to FY 2008 Proposed Budget
D – Council Members' Budget Priority Memoranda

Attachment D

OFFICE OF INDEPENDENT BUDGET ANALYST
CITY OF SAN DIEGO
M E M O R A N D U M

No. 07-9

DATE: June 7, 2007

TO: Honorable Council President and Members of the City Council

FROM: Andrea Tevlin, Independent Budget Analyst

SUBJECT: Budget & Finance Committee Action on FY 2008 Proposed Budget

On Wednesday, June 6, 2007, the Budget & Finance Committee considered the Mayor's FY 2008 Proposed Budget and the IBA's Recommended Modifications as described in IBA Report 07-60. The Budget Committee voted to adopt the Mayor's Proposed Budget, May Revise and the modifications in the IBA's reports along with a series of additional modifications, and to forward the package to the City Council. The detailed motion is attached to this memo as Attachment #1 and is also provided in the docket materials for Item 200 on the City Council Docket of June 11, 2007.

The IBA has quantified the proposed additional modifications by the Budget & Finance Committee. Attachment #2 outlines each of the modifications with budgetary impacts to the Proposed Budget and provides for a balanced General Fund through approximately $2 million from FY 2007 surplus revenues identified in the CFO's Year-End Adjustment Report #07-105.

Attachment:
1. Motion by the Budget & Finance Committee 6/6/07 Agenda Item #2
2. Chart of Modifications to the FY 2008 Proposed Budget Recommended by the Budget & Finance Committee

Attachment D

BUDGET AND FINANCE COMMITTEE MEETING MOTION RE: FY 08 BUDGET
6/6/07
AGENDA ITEM # 2

Motion by Council President Peters, Second by Councilmember Madaffer

To accept the Mayor's Proposed FY 2008 budget proposal (including the May revise) with the following modifications:

1. The Independent Budget Analyst's recommended budget modifications, listed on page 12 of IBA Report 07-60, "Recommended Modifications to the Mayor's Proposed Fiscal Year 2008 Budget"; (Passed 5-0)

2. Revert to the Mayor's proposal on the number of positions and City Attorney total budget of 335.22 FTEs (found on page 243 of Mayor's Proposed FY 2008 budget), except that the 3 FTEs for attorneys on financial issues be added. (Passed 4-1, with Councilmember Frye voting No.)

3. Based on Councilmember Frye's brush management memo of May 31, 2007, add an additional 2 FTE at a cost of $323,000 to Park and Recreation Open Space Division for the cost of the employees, tools required for brush management and contractual services. The $323,000 will come from the excess revenues identified by Jay Goldstone in the FY 2007 Year-End Budget Adjustments released June 1, 2007, page 5, identified for terminal leave expenses for employees ending the DROP program. Request the Mayor to provide recommendations on how brush management would be handled with additional budgetary resources of $323,000 or $646,000. (Passed 5-0)

4. Retain Miscellaneous Unallocated Funds (line 6 of IBA Recommended Budget Modifications, p. 12), at a net cost of $900,000. (Passed 3-2, with Councilmember Frye and the Chair voting No.)

5. Designate $150,000 for preparation for Balboa Park Centennial, tentatively from Special Event Revolving Fund (subject to alternative recommendations from the CFO/Mayor); (Passed 5-0)

6. Increase Transient Occupancy Tax allocation from $10,000 to $25,000 per council district. (Passed 5-0)

7. Retain all Park Ranger positions, although unfunded and unfilled. (Passed 5-0)

8. Information on CERT to be provided by Monday. (Passed 5-0)

To endorse the actions listed in "Policy Recommendations" on pages 26 to 29 of IBA Report 07-60. (Passed 5-0)

Budget & Finance Committee Recommended Budget Modifications

	GENERAL FUND	FTE	EXPENSE	REVENUE
	Cross Departmental			
1	Restoration of Part-Time Positions	176.44	$ -	$ -
2	Savings due to Health Care Reform	0.00	$ (745,753)	$ -
	Major Revenues			
3	Increased Revenue due to TOT Growth Rate Revision	0.00	$ -	$ 3,441,686
4	Removal of Tourism Marketing District (TMD)	0.00	$ -	$ (5,000,000)
	City Attorney			
5	Addition of 3.00 (of 17.00) Supplemental DCAs for Public Finance	3.00	$ 550,000	$ -
	Citywide Program Expenditures			
6	Reduction in transfer from Special Promotional Programs to fund increased Council Arts allocations			$ (120,000)
7	Reduction of Extra Funds for Independent Consultant Contract	0.00	$ (745,753)	$ -
8	Reduction of Extra Funds for City Actuary	0.00	$ (372,877)	$ -
9	Use of FY 2007 surplus revenues as shown in CFO's Year-End Adjustment Report #07-105	0.00	$ -	$ 1,982,735
	Community and Legislative Services			
10	Addition for City TV 24 Closed Captioning	0.00	$ 50,000	$ -
	Council Administration			
11	Addition for City Council Financial Training	0.00	$ 15,000	$ -
12	Addition for Audit Committee - Professional Audit Consultant	0.00	$ 225,000	$ -
	General Services - Street Divison			
13	Reduction of Vacancy Factor	0.00	$ 423,195	$ -
	Library			
14	Restoration of Performance Annex Support	1.00	$ 187,323	$ -
	Neighborhood Code Compliance			
15	Restoration for Code Compliance, Utility Worker and Paint	4.00	$ 250,000	$ -
	Park and Recreation			
16	Restoration of Park Rangers as Vacant Positions	4.00	$ -	$ -
	Police			
17	Addition of Vacant Positions for Northwestern Station	19.00	$ -	$ -
	San Diego Fire-Rescue			
18	Restoration of 1.00 and Addition of 3.00 Brush Management Staff	4.00	$ 468,286	$ -
	GENERAL FUND ADJUSTMENTS	**211.44**	**$ 304,421**	**$ 304,421**

	NON-GENERAL FUND	FTE	EXPENSE	REVENUE
1	Restoration of Part-Time Positions	8.25	$ -	$ -
2	Savings due to Health Care Reform	0.00	$ (254,247)	$ -
3	Reduction of Extra Funds for Independent Consultant Contract	0.00	$ (254,247)	$ -
4	Reduction of Extra Funds for City Actuary	0.00	$ (127,123)	$ -
5	Removal of Increased Fees in Development Services	0.00	$ -	$ (180,000)
6	Special Promotional Programs: Council Arts allocations	0.00	$ 120,000	$ -
	NON-GENERAL FUND ADJUSTMENTS	**8.25**	**$ (515,617)**	**$ (180,000)**

Attachment 2

CLERK'S FILE COPY

(R-2007-1217)

RESOLUTION NUMBER R- 302734

DATE OF FINAL PASSAGE JUN 20 2007

RESOLUTION OF THE COUNCIL OF THE CITY OF SAN DIEGO ADOPTING THE MAYOR'S FISCAL YEAR 2007-2008 BUDGET, MAKING MODIFICATIONS THERETO, AND AUTHORIZING AND DIRECTING THE CITY CLERK TO CAUSE SUCH FISCAL YEAR 2007-2008 BUDGET, AS SO MODIFIED, TO BE DELIVERED TO THE MAYOR AS SOON AS PRACTICABLE

WHEREAS, on April 13, 2007, the Mayor submitted the budget for the expense of conducting the affairs of the City of San Diego for the year commencing July 1, 2007 [Fiscal Year 2008 Proposed Budget] to the City Council in accordance with Charter section 265(b) (15), 69; and

WHEREAS, on April 27, 2007, the office of the Independent Budget Analyst [IBA] issued its preliminary report entitled "Review of Mayor's Proposed Fiscal Year 2008 Budget" [IBA Report No. 07-46], which contained a review and analysis of the Fiscal Year 2008 Proposed Budget; and

WHEREAS, the City Council and the Budget and Finance Committee held several public hearings between April 18 and May 23, 2007, at which public hearings the Mayor's Chief Financial Officer, together with department directors, presented budget overviews and responded to questions and comments from members of the Council and the public; and

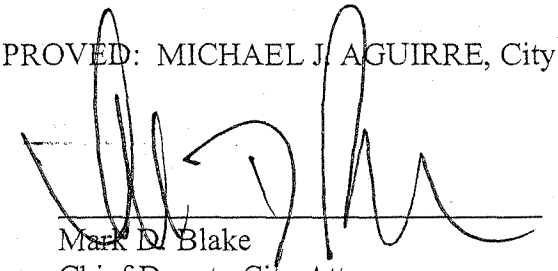
WHEREAS, the Mayor has issued an additional budget document revision for the Council's consideration entitled "Fiscal Year 2008 Proposed Budget Recommended Revisions" [May 16, 2007]; and

WHEREAS, on June 1, 2007, the IBA issued a final report entitled "Recommended Modifications to the Mayor's Proposed Fiscal Year 2008 Budget" and such report was heard at the Budget and Finance Committee meeting of June 6, 2007; NOW, THEREFORE,

BE IT RESOLVED by the Council of the City of San Diego that the Mayor's Fiscal Year 2008 Proposed Budget, including the Mayor's revisions of May 16, 2007, together with (i) the modifications to the Mayor's Fiscal Year 2008 Proposed Budget recommended by the Independent Budget Analyst and as further summarized in IBA Memorandum No. 07-60, page 12 thereto, released on June 1, 2007, and (ii) as further modified by the Council at its meeting of June 11, 2007 as reflected on Exhibit A hereto, is hereby approved.

BE IT FURTHER RESOLVED, that the City Clerk is hereby authorized and directed to return, as soon as practicable, the Mayor's Proposed Fiscal Year 2008 Budget, as modified as stated above, to the Mayor in accordance with section 290(b)(2)(A) of the Charter.

APPROVED: MICHAEL J. AGUIRRE, City Attorney

By 
Mark D. Blake
Chief Deputy City Attorney

MDB:jdf
06/07/07
Or.Dept:IBA
R-2007-1217

I hereby certify that the foregoing Resolution was passed by the Council of the City of San Diego, at this meeting of JUN 11 2007.

ELIZABETH S. MALAND
City Clerk

By _____
Deputy City Clerk

Approved: 6.13.07
(date)

_____
JERRY SANDERS, Mayor

Vetoed: _____
(date)

_____
JERRY SANDERS, Mayor

Attachment E

(R-2007-1217)

EXHIBIT A

1. The Independent Budget Analyst's recommended budget modifications, listed on page 12 of IBA Report 07-60, "Recommended Modifications to the Mayor's Proposed Fiscal Year 2008 Budget"

2. Revert to the Mayor's proposal on the number of positions and City Attorney total budget of 335.22 FTEs (found on page 243 of Mayor's Proposed FY 2008 Budget), except that the 3 FTEs for attorneys on financial issues be added.

3. With respect to brush management, adopt Scenario 2, Alternative A, from the June 8, 2007, Memorandum from Stacey LoMedico, Director of the Department of Park and Recreation, to add 4.00 Utility Worker I positions, vehicles, hand tools and power tools and contractual services, increasing the budget of the Park and Recreation Open Space Division by $646,000, thereby allowing the City to thin an additional 140 acres per year. The $646,000 will come from the excess revenues identified by Jay Goldstone in the FY 2007 Year-End Budget Adjustments released June 1, 2005, page 5, identified for terminal leave expenses for employees ending the DROP program.

4. Retain Miscellaneous Unallocated Funds (line 6 of IBA Recommended Budget Modifications, p. 12) at a net cost of $900,000.

5. Designate $150,000 for preparation for Balboa Park Centennial, tentatively from Special Event Revolving Fund (subject to alternative recommendations from the CFO/Mayor)

6. Increase Transient Occupancy Tax allocation from $10,000 to $25,000 per council district. The additional $120,000 will come from the excess revenues identified by Jay Goldstone in the FY 2007 Year-end Budget Adjustments released June 1, 2005, identified for terminal leave expenses for employees ending the DROP program.

7. Retain all Park Ranger positions, although unfunded and unfilled.

8. Fund a half position of a Council Committee Consultant to support California Coastal Commissioner's duties at the committee consultant rate. The additional $50,000 will come from the excess revenues identified by Jay Goldstone in the FY 2007 year-end budget adjustments released June 1, 2005, identified for terminal leave expenses for employees ending the DROP program.

9. Provide for an outside audit of the SEDC from the SEDC budget.

10. Endorse the actions listed in "Policy Recommendations" on pages 26 to 29 of IBA Report 07-60. Add a policy recommendation that the City commit to work continuously on equal opportunity contracting.

11. Reduce the $5,000,000 to be deposited into the General Fund reserves to $2,644,265 instead of taking the funds from fiscal year 2007 Reserves.

R- 302734

12. $465,000 shall be deducted from the $2,644,265 pending discussion on September 11th to be put into the General Fund Reserves to pay for the Winter Shelter as the money comes in it shall be put into the reserves.

Attachment E

Mayor Jerry Sanders

Notice of Line Item Veto

June 13, 2007

As part its unanimous approval of my FY08 City budget, the City Council authorized a $465,000 reduction in funds from General Fund reserves to pay for the homeless emergency shelter for this year. **It is my intent to veto this change when the final budget document arrives for my signature.** Rather than diminish our reserve funds, I encourage the City Council to join me in asking the Housing Commission and Centre City Development Corporation to work cooperatively to find a solution for the shelter's funding needs.

On June 5, while acting in its capacity as the Housing Authority, the City Council directed the Housing Commission to return on September 11, 2007 with information regarding permanent funding options within a comprehensive plan for the homeless emergency shelter program. I believe the Council's decision to reduce General Fund reserves to pay for the emergency shelter program is premature given that direction and scheduled hearing.

I continue to state that I do not believe it is appropriate to use General Fund monies for social service programs. In the May 2, 2007 *Report to the City Council; FY 2008 Social Service Program* my office proposed fully funding the homeless emergency shelter with Community Development Block Grant (CDBG) dollars. This is an appropriate use of these federal funds. With all the needs facing the city, I believe that there is more appropriate use of tax payer dollars.

Therefore **I will be line item vetoing this piece of the FY08 budget** and ask the City Council to wait until the Housing Commission presents its plan before reducing the City's reserves and before you have a chance to take a comprehensive approach on this issue.

Mayor Jerry Sanders

6.13.07
Date

R- 302734

CLERK'S FILE COPY

(0-2008-17)

ORDINANCE NUMBER O- 19652 (NEW SERIES)

DATE OF FINAL PASSAGE JUL 3 0 2007

AN ORDINANCE ADOPTING THE ANNUAL BUDGET FOR THE FISCAL YEAR 2008 AND APPROPRIATING THE NECESSARY MONEY TO OPERATE THE CITY OF SAN DIEGO FOR SAID FISCAL YEAR

BE IT ORDAINED, by the Council of the City of San Diego, as follows:

SECTION 1. The budget for the expense of conducting the affairs of the City of San Diego for the fiscal year commencing July 1, 2007, and ending June 30, 2008, heretofore prepared and submitted to this Council by the Mayor and amended through the Mayor's Revision submitted May 16, 2007, by recommendations from the Office of the Independent Budget Analyst, and by changes from the City Council and the Mayor's veto, all of which was approved by Council on June 20, 2007, and on file in the Office of the City Clerk as Resolution No. R-302734 is hereby adopted as the Annual Budget for said fiscal year.

SECTION 2. There is hereby appropriated for expenditure out of the funds of said City for municipal purposes the amounts set forth in Attachment 1 and in the approved Capital Improvement Program Budget, which defines the legal levels at which the City Auditor and Comptroller shall control operational and capital project spending.

I. GENERAL FUND

(A) The Mayor and City Auditor and Comptroller are hereby authorized to transfer to an appropriate account from the departmental appropriations as set forth in Attachment 1 an amount sufficient to assure that, in the event there is a shortfall in projected revenues, there are sufficient revenues to cover the remaining appropriations; provided that in the case that projected revenue estimates are met, the funds set aside may be returned to their respective appropriation accounts.

(B) The City Auditor and Comptroller is authorized and directed to deposit the $3.3 million. budgeted amount as well as any revenues in excess of expenditures at fiscal year end to a General Fund Unappropriated/Unallocated Reserve.

(C) The City Auditor and Comptroller is to appropriate and expend interest earnings generated from the issuance of Tax and Revenue Anticipation Notes for the purpose of funding expenditures related to their issuance.

(D) The provisions in the Library Ordinance, Municipal Code Section 22.0228, restricting funding are hereby waived.

(E) The City Auditor and Comptroller is authorized and directed, upon approval of the Mayor, to transfer appropriations for costs avoided in one department by a mutual agreement to incur them in another department.

(F) The City Auditor and Comptroller is authorized, upon the direction of the Mayor, to increase revenue and expenditure appropriations for the purpose of implementing Council approved economic development and business incentive programs that include the Business and Industry Incentive Program (Council Policy 900-12), the Housing Impact Fee Waiver–Enterprise Zones Program, the Small Business Enhancement Program, and the Storefront Improvement Program (Council Policy 900-17) and the Community Parking District Policy (Council Policy 100-18).

(G) The City Auditor and Comptroller is authorized, upon the direction of the Mayor, to increase revenue and expenditure appropriations for the purpose of paying unanticipated Property Tax Administration fees to the County of San Diego.

O-19652

II. SPECIAL REVENUE FUNDS

(A) Community Development Block Grant Funds

(1) Community Development Block Grant Funds are appropriated for the purposes established by the grant provisions as approved and authorized by Council. All authorized but incomplete program activities and unexpended monies related thereto remaining in the Community Development Block Grant Funds on June 30, 2008 shall be carried forward to future years for the purpose of completing said authorized activities.

(2) The City Auditor and Comptroller is authorized, upon the direction of the respective Council District, to allocate the Council District's reserves or reallocate appropriations from budgeted projects later determined ineligible to new or existing CDBG eligible projects.

(3) The City Auditor and Comptroller is authorized and directed, upon the direction of the Mayor, to transfer a maximum of $100,000 per capital project from fund reserves or excess program income to projects for eligible costs, such as engineering, in excess of approved appropriations.

(B) Transient Occupancy Tax Fund (10220)

(1) The provisions of Council Policy 100-03 (Transient Occupancy Tax), for specific activities funded by this ordinance, are deemed and declared to be complied with, by the adoption of this Ordinance. Notwithstanding the foregoing, the Council hereby waives certain provisions of Council Policy 100-03, Attachment A (see Attachment 2) for the entities set forth below:

San Diego Convention & Visitors Bureau	B-1
San Diego Film Commission	B-1
San Diego International Sports Council	B-3
San Diego North Convention & Visitors Bureau	B-3
San Diego Regional Economic Development Corporation	B-3

O-19652

Horton Plaza Theatres Foundation B-1, B-2, and B-4

Nothing contained in this paragraph shall be deemed to constitute a waiver of the ban prohibiting the use of TOT funds for the purchase of alcoholic beverages.

(2) The Mayor or his designee is hereby authorized to execute appropriate agreements for the conduct of activities associated with the allocations authorized by Council for Fiscal Year 2008. It is the intent of the Council that the Transient Occupancy Tax Fund appropriations be expended in accordance with the Council Policy 100-03.

(C) Environmental Growth Funds (10505, 105051, 105052)

(1) It is the intent of the Council that the Environmental Growth Fund appropriations are to be expended for those purposes described in City Charter Section 103.1a. The provisions in the San Diego Municipal Code Section 63.30, as amended by Ordinance 19159 are hereby waived.

(2) Any monies deposited in the Environmental Growth Fund in excess of estimated revenue as described in Section 103.1a of the City Charter and any carryover monies from the previous fiscal year are hereby appropriated for the purpose for which the Environmental Growth Fund was created and may be expended only by Council resolution. The Council may, from time-to-time, for purposes of augmenting specified programs, elect to allocate additional monies to the Environmental Growth Fund from sources other than those enumerated in Section 103.1a of the Charter. In that event, those additional monies shall not be subject to any fractional allocation but shall be used solely and exclusively for the program purpose designated by Council.

III. DEBT SERVICE FUNDS

General Obligation Bond Interest and Redemption Fund (21640)

There is hereby appropriated the current year's proceeds from the tax levy as required to pay debt service on the issuance of $25.5 million aggregate principal amount of General Obligation

bonds authorized in an election held on June 5, 1990 by a favorable vote of more than two-thirds of all the voters voting on the proposition.

IV. CAPITAL PROJECTS FUNDS

(A) Any additions to or deletions from the Capital Improvements Program, as may be required, shall be made by Council resolution provided funding is available for such action. The City Auditor and Comptroller, at the direction of the Mayor, is authorized and directed to add maintenance projects funded elsewhere which are determined to be of a capital nature to the Capital Improvements Program.

(B) The City Auditor and Comptroller is authorized and directed upon the direction of the Mayor, to transfer unexpended balances in completed current year Capital Improvements Program projects to the appropriate Capital Improvements Program Unallocated Reserve, Annual Allocation or Fund Balances.

(C) The City Auditor and Comptroller is authorized and directed, upon the direction of the Mayor, to transfer and appropriate a maximum of $200,000 per project not to exceed 10% of the project budget from appropriate Unallocated Reserves, Annual Allocations, earned interest or Unappropriated Fund Balances to Capital Improvements Program projects to reimburse eligible costs in excess of approved appropriations at project completion.

(D) The City Auditor and Comptroller is authorized to make cash advances from the appropriate revenue source funds for the purpose of funding incidental and engineering costs of projects included in the long-range Capital Improvements Program Budget. Such advances shall be reimbursed to the respective Fund upon appropriation. In addition, the City Auditor and Comptroller is authorized and directed to advance funds as required for grant funded projects based

on earned grant revenue receivable. Advances will be returned upon the payment of the grant receivable.

(E) The City Auditor and Comptroller is authorized and directed, upon the direction of the Mayor, to reallocate revenue sources between Capital Improvements Program projects, in accordance with the restrictions placed on various revenues where the net reallocation does not result in a net increase to any of the revenue sources or project budgets.

(F) Facilities Benefit Assessment Funds and Development Impact Fee Funds (79001-79016), (79501-79535), 39051-39095)

(1) The City Auditor and Comptroller is authorized, upon the direction of the Mayor, to modify individual Capital Improvements Program project budgets in accordance with Council-approved Community Public Facilities Financing Plans.

(2) The City Auditor and Comptroller is authorized, upon the direction of the Mayor, to reallocate DIF funded appropriations between Council-approved projects in order to expedite the use of DIF funds in accordance with AB1600 requirements.

(3) The City Auditor and Comptroller is authorized, upon the direction of the Mayor, to appropriate and transfer monies from DIF funds to the Redevelopment Agency of the City of San Diego (Agency) for reimbursable capital project expenditures as authorized by City Council resolution RR-300013 dated December 7, 2004 and the Redevelopment Agency resolution R-03862. The transfers will be limited to availability of funds within DIF funds and to projects identified in the Centre City Public Facilities Financing Plan.

(4) The City Auditor and Comptroller is authorized, upon the direction of the Mayor, to appropriate in the FBA and DIF funds a sufficient and necessary amount to reimburse the administrative costs incurred by other City funds.

(G) TransNet Funds (30300-30303, 30306)

(1) The TransNet Funds (30300-30303, 30306) are hereby appropriated for the purposes authorized by Proposition A - San Diego Transportation Improvement Program Ordinance and Expenditure Plan; the Regional Transportation Improvement Program (RTIP) and the Annual Budget Document.

(2) The City Auditor and Comptroller may reallocate funding among the projects contained in the RTIP and the Capital Improvements Program Budget, upon the request of the responsible department director and upon the approval of the Mayor, provided that such reallocation does not increase the total TransNet appropriations. The City Auditor and Comptroller may, upon the direction of the Mayor, appropriate and reallocate Gas Tax and AB 2928 Funds for Council approved TransNet Funded projects in order to reduce the use of debt and maximize the use of cash in both funds. The Mayor is authorized as the Council designee to direct the San Diego Association of Governments (SANDAG) to amend the RTIP for such reallocations.

(3) Any monies deposited in the TransNet funds in excess of estimated revenue and any carryover monies from the previous fiscal year are hereby appropriated for the purpose for which said Funds were created and may be appropriated and expended by the City Auditor and Comptroller, upon the direction of the Mayor, provided that such an increase is part of the RTIP.

(H) Infrastructure Improvement Fund (10529)

(1) Any carryover monies from the previous fiscal year in the Infrastructure Improvement Fund (10529) are hereby appropriated for the purpose for which said fund was created.

(2) Funds from the Infrastructure Improvement Fund may be transferred and appropriated to the General Fund upon the direction of the Mayor for purposes identified by the Mayor for the

Mayor's Infrastructure Improvement Fund or by the Council Districts for the individual Council District's Infrastructure Improvement Funds.

(3) The City Auditor and Comptroller is authorized to add and establish CIP projects as identified by the Mayor and City Council that are not currently in the Capital Improvements Program. The City Auditor and Comptroller is authorized, upon the direction of the Mayor to return any Infrastructure Improvement Funds deemed to be surplus in a project

V. ENTERPRISE FUNDS

(A) All Enterprise Funds are hereby appropriated for the purpose of providing for the operation, maintenance and development of their respective purposes.

(B) Reserve Funds are hereby appropriated to provide funds for the purpose for which the Fund was created. The City Auditor and Comptroller is hereby authorized to return to the source Fund monies deposited in Reserve Funds in excess of amounts required.

(C) The City Auditor and Comptroller may reallocate appropriations in the Capital Improvement Program, changing the total appropriation for any given project contained in the Council-approved Capital Improvements Program to cover costs related to a redistribution of program wide contracts for Construction Management.

(D) The City Auditor and Comptroller may reallocate appropriations and associated encumbrances from any Council approved budgeted project in the Capital Improvement Program to the Fund's annual operating budget for costs associated with extended environmental monitoring for re-vegetation. Such reallocation shall decrease the total appropriation and encumbrance for the project and increase the appropriation and encumbrance in the annual operating budget by an equal amount provided that the reallocation is no greater than 5% of the capital project budget.

VI. INTERNAL SERVICE FUNDS

(A) The City Auditor and Comptroller is hereby authorized, upon the direction of the Mayor, to distribute surplus retained earnings or excess contributions from various internal service funds back to appropriate contributing funds or between employee benefit-related internal service funds.

(B) Equipment Operating Fund #50030 and Equipment Replacement Fund #50031

The City Auditor and Comptroller is hereby authorized and directed, upon the direction of the Mayor, to redistribute contributions among the Equipment Operating and Equipment Replacement internal service funds or to advance funds between these internal service funds.

VII. TRUST AND AGENCY FUNDS

These funds are established to account for assets held by the City as an agent for individuals, private organizations, other governments and/or funds; for example, federal and state income taxes withheld from employees, 401(k) and deferred compensation plans, parking citation revenues, and employee benefit plans. The City Auditor and Comptroller is authorized and directed to establish the appropriate agency funds and to deposit and disburse funds in accordance with the respective agency relationships.

SECTION 3. The Mayor is hereby authorized to execute appropriate initial and continuing contracts and agreements for the conduct of activities associated with the allocations authorized by Council and in accordance with provisions of grant agreements.

SECTION 4. The City Auditor and Comptroller is authorized, upon direction of the Mayor, to release excess rate stabilization funds and debt service stabilization funds to the appropriate unallocated reserve or fund balance.

SECTION 5. The City Auditor and Comptroller is authorized and directed, upon the direction of the Mayor, to make inter-fund loans, including interest at the City's pooled rate of return, between funds to cover cash needs. These loans may, if appropriate, extend beyond the current fiscal year.

SECTION 6. All interest earnings generated by any fund which has been established pursuant to a legal or contractual requirement, externally imposed restriction, or by enabling legislation (including, but not limited to, the Appropriation Ordinance) shall remain in said fund solely for the purpose the fund was intended.

SECTION 7. All Funds, established by Council in previous fiscal years or during the current fiscal year, are appropriated for the purposes established by applicable laws and/or in accordance with provisions of agreements authorized by Council and for projects contained in the Council-approved Capital Improvements Program or authorized by Council resolution. The City Auditor and Comptroller is authorized and directed to expend monies within the funds for services provided by those funds. The City Auditor and Comptroller is authorized and directed, upon approval of the Mayor, to return any surplus monies to the contributing funds.

SECTION 8. The City Auditor and Comptroller is authorized and directed, upon the direction of the Mayor, to transfer current and/or prior years' surplus monies within the Flexible Benefit/Management Benefit Programs reimbursement funds after fiscal year end. Any remaining surplus monies (excluding flexible spending accounts) in the reimbursement funds may be transferred by the City Auditor and Comptroller, upon the direction of the Mayor, to the Risk Management Administration Fund (50061) to be expended, up to the full forfeited amount, for programs which benefit City employees.

The City Auditor and Comptroller is authorized and directed, upon the direction of the Mayor, to transfer surplus/reserves within other employee benefit funds or to reallocate these monies to other fringe benefit funds.

SECTION 9. The City Auditor and Comptroller is authorized and directed, upon the direction of the Mayor, to make appropriate inter-fund transfers in accordance with the Annual Budget Document and estimated sources of revenue.

The City Auditor and Comptroller may, upon the direction of the Mayor, transfer funds to related City entities in accordance with the Annual Budget Document and appropriate funding source rules and regulations.

SECTION 10. The City Auditor and Comptroller is authorized and directed to appropriate and expend donations in accordance with Council Policy 100-02 (City Receipt of Donations).

SECTION 11. All revenues generated consistent with the Public Trust pursuant to Section 6306 of the Public Resources Code in relation to operation of Mission Bay Park and Ocean Beach Park in excess of expenditures for operations, maintenance and capital improvements during the fiscal year are hereby placed in a special fund to be used exclusively for past and future operations, maintenance and capital improvements and for past, current, and future expenditures uncompensated by past, current and future revenues derived from Mission Bay Park and Ocean Beach Park as required by agreements with the State of California. Excess revenues are hereby appropriated for said purposes and may be expended only by Council resolution or in accordance with projects contained in the Council-approved Capital Improvements Program.

All revenues generated by sovereign trust lands granted by the State of California to the City of San Diego pursuant to section 6306 of the Public Resources Code are hereby appropriated for purposes consistent with the public trust.

SECTION 12. All other revenues which are not appropriated by any other section of this ordinance, and which are in excess of budgeted revenue as determined by the Mayor, are hereby transferred by the City Auditor and Comptroller to legally established reserve fund(s) or account(s). However, in no event shall the total appropriations of all tax revenues as defined by Article XIIIB of the California State Constitution made pursuant to this ordinance exceed the City's legal limit.

The total appropriation is $2,915,517,597 a portion of which will be derived from proceeds of taxes as defined within Article XIIIB of the State Constitution.

It is the intent of this ordinance to comply with Article XIIIB of the California State Constitution.

SECTION 13. The City Auditor and Comptroller is authorized and directed, upon direction of the Mayor, to modify budgets in accordance with the Fiscal Year 2008 Tax Rate Ordinance as approved by Council. Further, the Financial Management Department is directed to modify the Annual Budget Document in accordance with the Tax Rate Ordinance.

SECTION 14. The City Auditor and Comptroller is authorized and directed to close obsolete or inactive funds; residual balances of such funds shall be returned to their source or, if to the General Fund, to a General Fund Unappropriated/Unallocated Reserve. The City Auditor and Comptroller shall periodically report fund closures to the City Council and recommend the appropriation of any residual balances.

SECTION 15. Effective July 1, 2007, the Auditor & Comptroller is directed to withhold payment of fees, costs and expenses associated with any case/claim filed by the City Attorney in which the authorization to file such case or claim has not been pre-approved by the City Council. This includes but is not limited to such fees, costs and expenses for outside legal fees, expert witnesses/testimony, and investigative expenses.

When submitting requests for payment to the Auditor & Comptroller, the City Attorney shall provide the following information in addition to the invoice prior to payment by the Auditor & Comptroller:

1. The letter of engagement for the services being provided by outside legal counsel or contract or purchase order for other related services, and
2. A memorandum signed by a representative of the City Attorney's Office indicating a) that these services have been approved by the City Council, b) the resolution or ordinance number, and/or the Statute of Limitations date for the matter requiring filing prior to City Council approval; or
3. A memorandum signed by a representative of the City Attorney's Office indicating that these services are unrelated to any ongoing pending action authorized/ approved by the City Council.

In litigation invoking situations 2 and 3 above, the Auditor & Comptroller is directed to present a report to the City Council (in the form of a 1472) for review and approval in those instances where an invoice is submitted for payment and prior City Council authorization has not been received.

This provision does not apply to payroll expenditures for City Attorney Staff nor does it restrict the City Attorney from filing a claim against a defendant if the City Attorney is subject to a statute of limitation deadline and cannot seek City Council approval prior to the expiration of such statute of limitation. Under this situation, the City Attorney shall minimize expenditures and notify outside counsel, if appropriate, that City Council approval is necessary to proceed and shall seek City Council approval within 30 days from the date of filing. Should City Council approval not be

secured, the action will be dismissed without prejudice. This provision also does not apply to costs incurred by the City Attorney in defending the City against claims filed against it.

SECTION 16. It is the express intent of the City Council that, notwithstanding anything to the contrary herein, any economic benefit, savings, or effect of this ordinance shall not be used, directly or indirectly, to fund, support in any way, or ratify any employment or retirement benefit determined to be illegal by a court of law.

SECTION 17. The powers of the Council not delegated to the Mayor, Chief Financial Officer, Director of Financial Management and City Auditor and Comptroller, as specifically set forth herein, are reserved to the Council in accordance with the terms of the Charter.

SECTION 18. That a full reading of this ordinance is dispensed with prior to its final passage, a written or printed copy having been available to the City Council and the public a day prior to its final passage.

SECTION 19. This ordinance is declared to take effect and be in force immediately upon its passage after two (2) public hearings pursuant to the authority contained in Sections 71, 275, and 295 of the Charter of the City of San Diego.

SECTION 20. The Mayor shall have no veto power over this ordinance pursuant to Section 280(a)(4) of the Charter of the City of San Diego.

APPROVED: MICHAEL J. AGUIRRE, City Attorney[1]

By _____
Mark D. Blake
Chief Deputy City Attorney

MDB:jdf
08/03/2007
Or.Dept:Mayor
O-2008-17

[1] Notwithstanding the execution of this Ordinance, the City Attorney has advised the Mayor and City Council that Section 15 of this Ordinance is illegal, void and of no effect under the Charter. The opinion of the City Attorney is attached hereto as Attachment 3. The execution of this document does not alter or modify or withdraw said opinion, and the same remains in full force and effect.

ATTACHMENT 1
Fiscal Year 2008 Operating and Capital Improvement Program Appropriations

OPERATING APPROPRIATIONS	Salaries & Wages	Fringe & Non-Personnel	FY2008 Appropriation
General Fund			
Business and Support Services	$ 1,471,987	$ 911,104	$ 2,383,091
City Attorney	$ 22,999,174	$ 13,912,000	$ 36,911,174
City Auditor and Comptroller	$ 6,584,643	$ 4,926,447	$ 11,511,090
City Clerk	$ 2,307,240	$ 2,101,021	$ 4,408,261
City Council District 1	$ 563,464	$ 426,536	$ 990,000
City Council District 2	$ 521,297	$ 468,703	$ 990,000
City Council District 3	$ 606,134	$ 383,866	$ 990,000
City Council District 4	$ 577,803	$ 412,197	$ 990,000
City Council District 5	$ 527,744	$ 462,256	$ 990,000
City Council District 6	$ 502,348	$ 487,652	$ 990,000
City Council District 7	$ 560,330	$ 429,670	$ 990,000
City Council District 8	$ 585,960	$ 404,040	$ 990,000
City Planning and Community Investment	$ 6,567,581	$ 10,148,754	$ 16,716,335
City Treasurer	$ 6,694,943	$ 7,746,973	$ 14,441,916
Citywide Program Expenditures	$ -	$ 47,811,862	$ 47,811,862
Community and Legislative Services	$ 2,141,232	$ 2,239,301	$ 4,380,533
Council Administration	$ 910,215	$ 939,256	$ 1,849,471
Customer Services	$ 1,116,590	$ 1,406,542	$ 2,523,132
Debt Management	$ 1,557,979	$ 1,172,422	$ 2,730,401
Development Services	$ 3,737,234	$ 2,966,682	$ 6,703,916
Engineering and Capital Projects	$ 20,650,040	$ 14,774,388	$ 35,424,428
Environmental Services	$ 8,886,415	$ 31,906,939	$ 40,793,354
Ethics Commission	$ 656,647	$ 364,459	$ 1,021,106
Family Justice Center	$ 297,387	$ 239,971	$ 537,358
Financial Management	$ 2,123,633	$ 1,994,144	$ 4,117,777
General Services	$ 23,685,627	$ 84,363,834	$ 108,049,461
Labor Relations	$ 514,701	$ 294,920	$ 809,621
Land Use and Economic Development	$ 455,009	$ 243,990	$ 698,999
Library	$ 18,154,992	$ 19,475,672	$ 37,630,664
Mayor	$ 387,053	$ 240,838	$ 627,891
Office of the Chief Financial Officer	$ 438,140	$ 629,209	$ 1,067,349
Office of the Chief Information Officer	$ -	$ 29,063,056	$ 29,063,056
Office of Ethics and Integrity	$ 1,057,957	$ 1,342,580	$ 2,400,537
Office of Homeland Security	$ 789,074	$ 992,168	$ 1,781,242
Office of the Independent Budget Analyst	$ 878,404	$ 437,930	$ 1,316,334
Park and Recreation	$ 32,261,847	$ 55,258,294	$ 87,520,141
Personnel	$ 3,896,810	$ 2,723,192	$ 6,620,002
Police	$ 214,753,888	$ 177,582,807	$ 392,336,695
Public Safety	$ 684,905	$ 2,368,281	$ 3,053,186
Public Works	$ 559,004	$ 295,526	$ 854,530
Purchasing and Contracting	$ 3,261,160	$ 2,352,339	$ 5,613,499
Real Estate Assets	$ 2,430,323	$ 1,831,139	$ 4,261,462

OPERATING APPROPRIATIONS	Salaries & Wages	Fringe & Non-Personnel	FY2008 Appropriation
General Fund (continued)			
San Diego Fire-Rescue	$ 101,615,800	$ 78,327,298	$ 179,943,098
Special Events	$ 219,174	$ 278,806	$ 497,980
General Fund Total	**$ 499,191,888**	**$ 607,139,064**	**$ 1,106,330,952**
Debt Service and Tax Funds			
Bond Interest and Redemption	$ -	$ 2,328,947	$ 2,328,947
Tax Anticipation Notes	$ -	$ 5,109,000	$ 5,109,000
Zoological Exhibits	$ -	$ 8,423,463	$ 8,423,463
Debt Service and Tax Funds Total	**$ -**	**$ 15,861,410**	**$ 15,861,410**
Special Revenue Funds			
City Redevelopment Administration	$ 2,009,699	$ 1,651,997	$ 3,661,696
Community Development Block Grant	$ -	$ 202,856	$ 202,856
Convention Center Complex	$ -	$ 14,295,070	$ 14,295,070
Energy Conservation Program	$ 724,350	$ 1,520,634	$ 2,244,984
Environmental Growth - 1/3	$ -	$ 5,068,068	$ 5,068,068
Environmental Growth - 2/3	$ -	$ 9,333,907	$ 9,333,907
Facilities Financing	$ 1,071,044	$ 1,616,083	$ 2,687,127
Fire/Emergency Medical Services Transport Program	$ 4,013,043	$ 2,654,925	$ 6,667,968
Fire and Lifeguard Facilities	$ -	$ 1,667,420	$ 1,667,420
Gas Tax	$ -	$ 24,358,245	$ 24,358,245
Library Grant Funds	$ 408,745	$ 322,628	$ 731,373
Los Peñasquitos Canyon Preserve	$ 110,652	$ 116,043	$ 226,695
Municipal Parking Garages	$ 167,067	$ 2,659,103	$ 2,826,170
New Convention Facility	$ 50,000	$ 4,289,198	$ 4,339,198
Office of the Chief Information Officer	$ 6,245,681	$ 8,891,639	$ 15,137,320
PETCO Park	$ 55,609	$ 17,398,552	$ 17,454,161
Police Decentralization	$ -	$ 9,096,768	$ 9,096,768
Public Art	$ -	$ 30,000	$ 30,000
QUALCOMM Stadium	$ 2,380,206	$ 15,361,373	$ 17,741,579
Seized and Forfeited Assets	$ -	$ 1,521,105	$ 1,521,105
Solid Waste Local Enforcement Agency	$ 408,512	$ 523,417	$ 931,929
Special Promotional Programs	$ 486,197	$ 77,067,651	$ 77,553,848
Storm Drain	$ -	$ 6,046,746	$ 6,046,746
TransNet	$ -	$ 16,255,048	$ 16,255,048
Trolley Extension Reserve	$ -	$ 4,110,150	$ 4,110,150
Undergrounding Utility Program	$ 659,722	$ 880,880	$ 1,540,602
Unlicensed Driver Vehicle Impound	$ 797,904	$ 530,000	$ 1,327,904
Special Revenue Funds Total	**$ 19,588,431**	**$ 227,469,506**	**$ 247,057,937**
Enterprise Funds			
Airports	$ 1,051,500	$ 1,812,804	$ 2,864,304
Development Services	$ 25,647,672	$ 27,400,214	$ 53,047,886
Golf Course	$ 4,111,583	$ 8,735,409	$ 12,846,992
Recycling	$ 7,368,036	$ 16,637,726	$ 24,005,762
Refuse Disposal	$ 8,662,908	$ 25,169,581	$ 33,832,489
Sewer	$ 59,837,143	$ 309,930,439	$ 369,767,582

Attachment F

(0-2008-17)

OPERATING APPROPRIATIONS	Salaries & Wages	Fringe & Non-Personnel	FY2008 Appropriation
Enterprise Funds (continued)			
Water	$ 50,268,860	$ 310,110,417	$ 360,379,277
Enterprise Funds Total	**$ 156,947,702**	**$ 699,796,590**	**$ 856,744,292**
Internal Service Funds			
Central Stores	$ 853,838	$ 22,975,463	$ 23,829,301
Balboa Park/Mission Bay Improvements	$ -	$ 6,949,448	$ 6,949,448
Engineering and Capital Projects - Water/Wastewater	$ 11,516,458	$ 13,971,407	$ 25,487,865
Enterprise Resource Planning (ERP)	$ -	$ 4,342,500	$ 4,342,500
Equipment Division	$ 13,484,599	$ 67,888,062	$ 81,372,661
Publishing Services	$ 1,092,181	$ 3,101,642	$ 4,193,823
Risk Management	$ 4,765,050	$ 4,308,884	$ 9,073,934
Internal Service Funds Total	**$ 31,712,126**	**$ 123,537,406**	**$ 155,249,532**
Other Service Funds			
City Employees' Retirement System	$ 4,939,275	$ 37,260,936	$ 42,200,211
Open Space Park Facilities	$ -	$ 437,025	$ 437,025
Other Service Funds	**$ 4,939,275**	**$ 37,697,961**	**$ 42,637,236**
TOTAL OPERATING APPROPRIATIONS	**$ 712,379,422**	**$ 1,711,501,937**	**$ 2,423,881,359**

CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS	FY2008 Appropriation
City Planning and Community Investment	
39-207.0 North Park/University Avenue - Streetscape Improvements	$ 30,000
39-217.0 Annual Allocation - Removal of Architectural Barriers - CDBG Funded	$ 1,703,949
39-803.0 Annual Allocation - Downtown Parking Projects	$ 1,500,000
City Planning and Community Investment Total	**$ 3,233,949**
Development Services	
58-001.0 Annual Allocation - New Development	$ 150,000
Development Services Total	**$ 150,000**
Engineering and Capital Projects	
12-152.0 Famosa Slough Salt Marsh Restoration	$ 26,000
13-501.0 Talbot Street Slope	$ 250,000
37-028.0 Undergrounding of City Utilities	$ 58,605,247
37-200.0 Consultant Services/Right-Of-Way Projects	$ 20,000
39-233.0 Reo Drive Streetscape	$ 650,000
52-293.0 Street Lights - Citywide	$ 300,000
52-338.0 Beach Access Reconstruction	$ 30,000
52-372.0 Genesee Avenue - Widen Interstate 5 Crossing	$ 3,200,000
52-378.0 East San Rafael Street Deceleration Lane	$ 160,000
52-392.0 Carroll Canyon Road - Sorrento Valley Road to Scranton Road	$ 4,500,000
52-409.0 43rd Street and Logan/National Avenue Intersection	$ 500,000
52-411.0 Carmel Mountain Road - Neighborhood 10 Boundary to Del Mar Mesa Road	$ 900,000
52-417.0 Eastgate Mall - Miramar Road to San Diego Gas and Electric (SDG&E) Easement	$ 100,000
52-455.0 State Route 163 and Friars Road	$ 4,000,000

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CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS		FY2008 Appropriation
Engineering and Capital Projects (continued)		
52-466.0 Carmel Valley Road - Via Albutura to Camino Del Sur	$	5,825,333
52-479.0 El Camino Real - San Dieguito Road to Via de la Valle	$	300,000
52-492.0 Del Sol Boulevard - Central	$	2,000,000
52-517.0 Carmel Valley Road - 300 Feet East of Portofino Drive to Del Mar	$	1,500,000
52-519.0 Bridge Rails - Citywide	$	500,000
52-555.0 Georgia Street Bridge/University Avenue Separation Replacement	$	200,000
52-588.0 Streamview Drive Improvement - 54th Street to College Avenue	$	100,000
52-640.0 Palm Avenue/Interstate 805 Interchange	$	7,704,000
52-642.0 Old Otay Mesa Road - Westerly	$	850,000
52-643.0 West Mission Bay Drive Bridge over San Diego River	$	650,000
52-653.0 Camino del Sur - Carmel Mountain Road to 1,600 Feet North of Park Village Road	$	5,999,000
52-664.0 Debt Service for TransNet Bond Funded Projects	$	2,350,340
52-676.0 Mira Sorrento Place - Scranton Road to Vista Sorrento Parkway	$	60,000
52-679.0 Miramar Road - Interstate 805 Easterly Ramps to 300 Feet East of Eastgate Mall	$	2,200,000
52-683.0 Debt Service for TransNet Commercial Paper Funded Projects	$	2,653,574
52-697.0 State Route 905	$	1,046,500
52-699.0 Euclid Avenue Improvements - Home Avenue to Thorn Street	$	70,000
52-712.0 Del Mar Mesa Road - Carmel Country Road to Carmel Mountain Road	$	1,059,986
52-715.0 Sidewalks - Citywide	$	350,000
52-723.0 Little McGonigle Ranch Road - Del Mar Mesa Road to State Route 56	$	2,532,500
52-731.0 Del Mar Heights Road - Westerly of Old Carmel Valley Road	$	1,300,000
52-733.0 Carmel Valley Road - Four/Six lanes southerly of Street A	$	4,413,000
52-743.0 Euclid Avenue Corridor Improvements	$	75,000
52-745.0 Clairemont Mesa Boulevard/SR-163 Improvements	$	2,500,000
52-747.0 Carmel Valley Road - Street A to Neighborhood Parkway	$	2,932,346
52-767.0 El Camino Real Widening	$	100,000
52-768.0 Genesee Avenue - Northbound Dual Left Turn Lanes at Eastgate Mall	$	1,006,250
52-770.0 Village Loop Road - Carmel Valley Road East to Property Line	$	1,000,000
52-771.0 State Route 56/Interstate 15 Interchange Improvements	$	580,000
52-773.0 Cherokee Street Improvements	$	30,000
52-774.0 34th and 35th at Madison Avenue - Curb, Gutter and Sidewalk (CD3 Sidewalk Study)	$	60,000
52-775.0 Old Otay Mesa Road Sidewalk	$	200,000
52-776.0 La Jolla Museum Traffic Circle	$	150,000
52-777.0 Potomac Street Improvements	$	380,000
52-778.0 Fence Along Channel from 62nd to 65th	$	75,000
52-779.0 Skyline at Cardiff Improvements	$	25,000
52-780.0 La Jolla Mesa Drive Sidewalk	$	115,000
52-781.0 San Diego River Path Study: Fashion Valley Rd to Qualcomm Stadium to Princess Vi	$	75,000
52-782.0 South 38th Street Improvements	$	100,000
53-050.0 North Torrey Pines Road Bridge over Los Penasquitos Creek	$	112,000
53-061.0 Laurel Street (Cabrillo) Bridge over Highway 163 - Structural Retrofit	$	276,000
54-012.0 Shoal Creek Pedestrian Bridge	$	50,000
58-007.0 Overhead/Other City Costs for Streets Projects	$	75,000
58-203.0 Taylor Street - Bikeway	$	250,000
58-204.0 Minor Bicycle Facilities	$	15,000
59-021.0 Transporation Grant Matches	$	3,296,086
59-023.0 Five Year Planning	$	600,000

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CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS		FY2008 Appropriation
Engineering and Capital Projects (continued)		
61-001.0 Traffic Control/Calming Measures	$	600,000
68-001.0 Traffic Signals - Cooperative Projects	$	200,000
68-006.0 Guard Rails	$	300,000
68-010.0 Traffic Signals - Citywide	$	400,000
68-011.0 Traffic Signals - Modifications/Modernization	$	850,000
68-017.0 School Traffic Safety Improvements	$	200,000
68-020.0 Pacific Highlands Ranch Traffic Signals	$	1,000,000
Engineering and Capital Projects Total	**$**	**134,533,162**
Environmental Services		
32-010.0 Unclassified Disposal/Burn Site Closures	$	55,000
32-011.0 Arizona Landfill - Closure	$	55,000
32-017.0 Annual Allocation - Groundwater Monitoring Network	$	230,000
32-018.0 South Chollas Landfill - Gas Upgrades	$	37,000
32-022.0 Arizona Landfill Gas Utilization	$	250,000
32-024.0 South Miramar Landfill Slopes	$	1,500,000
33-084.0 Underground Hazardous Materials Storage Tanks	$	916,000
37-004.0 Annual Allocation - Minor Landfill Requirements	$	230,000
37-041.0 Citywide Energy Improvements	$	450,000
37-056.0 West Miramar Refuse Disposal Facility - Phase II	$	250,000
37-254.0 Future Waste Management Disposal and Processing Facilities	$	1,850,000
Environmental Services Total	**$**	**5,823,000**
General Services		
13-005.0 Annual Allocation - Emergency Drainage Projects	$	4,777,099
37-064.0 Annual Allocation - ADA Improvements	$	12,293,675
37-068.0 Annual Allocation - City Facilities Improvements	$	5,300,000
59-001.0 Resurfacing of City Streets	$	19,500,000
59-002.0 Sidewalks - Replacement and Reconstruction	$	2,000,000
63-002.0 Traffic Signals - Replace Obsolete Controllers	$	150,000
General Services Total	**$**	**44,020,774**
Metropolitan Wastewater		
40-930.0 Otay Mesa Trunk Sewer	$	922,300
40-933.0 Annual Allocation - MWWD Trunk Sewers	$	8,048,600
41-926.0 Annual Allocation - Metropolitan System Pump Stations	$	6,330,895
41-927.0 Annual Allocation - Pump Stations 64, 65, Penasquitos and East Mission Gorge	$	1,763,600
41-929.0 Pump Station Upgrades	$	2,664,979
41-936.0 Pump Station 64 Electrical System Upgrades	$	239,200
41-942.0 NCWRP Sludge Pump Station Upgrade	$	20,800
41-944.0 NCWRP Effluent Pump Station Upgrade	$	81,120
42-913.0 Annual Allocation - Metro Biosolids Center	$	1,340,000
42-926.0 Annual Allocation - North City Water Reclamation Plant	$	928,600
42-930.0 SBWRP Demineralization Facility Phases 1&2	$	114,400
44-001.0 Annual Allocation - Sewer Main Replacements	$	11,353,331
45-915.0 Pump Station 2 Onsite Standby Power	$	4,501,481
45-932.0 Annual Allocation - South Bay Water Reclamation Plant	$	151,424

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CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS		FY2008 Appropriation
Metropolitan Wastewater (continued)		
45-940.0 Wet Weather Storage Facility - Phase 1	$	632,640
45-943.0 Point Loma - Grit Processing Improvements	$	243,600
45-956.0 Annual Allocation - Metro Operations Center	$	191,887
45-961.0 South Metro Sewer Rehabilitation, Phase 3B	$	157,506
45-964.0 North City Raw Sludge / Point Loma Cathodic Protection	$	16,300
45-965.0 Environmental Monitoring and Tech Services Lab Boat Dock	$	2,324,253
45-966.0 Metro Facilities Control System Upgrade	$	5,132,583
45-975.0 Annual Allocation - Developer Projects	$	560,800
45-981.0 MBC Standby Centrifuge Feed Facilities	$	250,120
45-982.0 MBC Centrate Collection Upgrades	$	532,200
45-984.0 MBC Biosolids Storage Silos	$	1,553,760
45-988.0 MBC Wastewater Forcemain Extension	$	193,560
45-989.0 MBC Odor Control Facility Upgrades	$	610,680
46-050.0 Annual Allocation - Pipeline Rehabilitation	$	28,258,400
46-106.0 Annual Allocation - Sewer Pump Station Restorations	$	2,699,822
46-119.0 Annual Allocation - Point Loma Treatment Plant/Related Facilities	$	1,489,085
46-169.0 East Mission Gorge Force Main Rehabilitations	$	418,080
46-193.0 Annual Allocation - CIP Contingencies	$	2,729,944
46-194.0 Annual Allocation - Trunk Sewer Rehabilitations	$	8,927,881
46-195.6 East Point Loma Trunk Sewer	$	100,000
46-195.8 Miramar Road Trunk Sewer	$	534,466
46-197.9 Lake Murray Trunk Sewer - In Canyon	$	100,000
46-205.0 Harbor Drive Trunk Sewer Replacement	$	108,160
46-206.0 Annual Allocation - Accelerated Projects	$	20,000
46-502.0 Annual Allocation - Clean Water Program Pooled Contingencies	$	688,499
46-505.0 Annual Allocation - Unscheduled Projects	$	2,121,600
46-602.6 Pump Station 79	$	1,622,400
Metropolitan Wastewater Total	**$**	**100,678,956**
Office of the Chief Information Officer		
37-508.0 Public Safety Communications Project	$	3,324,548
92-000.0 Enterprise Resource Planning	$	16,300,000
Office of the Chief Information Officer Total	**$**	**19,624,548**
Park and Recreation		
20-010.0 Annual Allocation - Resource-Based Open Space Parks	$	265,000
20-013.0 Park and Recreation Grant Match Funding	$	446,955
20-100.3 Old Mission Dam Preservation	$	250,000
22-960.0 Fiesta Island Infrastructure Improvements	$	38,921
22-965.0 Mission Bay Improvements (Ordinance no. 0-19113)	$	2,500,000
25-008.0 Balboa Park Golf Course: Concrete Step and Hand Railing Replacement	$	100,000
25-015.0 Mission Bay Golf Course and Practice Center - Existing Building Improvements	$	250,000
25-016.0 Mission Bay Golf Course and Practice Center - New Practice Area Upgrade	$	200,000
25-019.0 Balboa Park Golf Course - Irrigation System - Upgrades	$	1,800,000
25-020.0 Torrey Pines Golf Course - Irrigation & Fence Upgrades	$	250,000
29-424.0 Beyer Boulevard Local Staging Area and Trail	$	66,000
29-482.0 Carmel Valley Neighborhood Park - Neighborhood #8	$	1,250,000

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CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS		FY2008 Appropriation
Park and Recreation (continued)		
29-541.0 Pacific Breezes Community Park (Ocean View Hills Community Park)	$	8,112,000
29-547.0 Torrey Highlands Neighborhood Park	$	1,403,605
29-548.0 Torrey Highlands Trail System	$	199,278
29-611.0 Rancho Encantada Bicycle, Pedestrian, and Equestrian Trail System	$	110,000
29-666.0 San Diego River Park Master Plan	$	507,000
29-680.0 Windansea Improvements	$	350,000
29-688.0 Del Sur Neighborhood Park North (Black Mountain Neighborhood Park North)	$	925,000
29-692.0 Annual Allocation - Public Roads Supporting Park Access	$	250,000
29-738.0 Hourglass Field Community Park - Field House	$	1,523,455
29-756.0 Camino Ruiz Neighborhood Park - Development	$	157,000
29-757.0 Mira Mesa Community Park - Expansion (Carroll Neighborhood Park - Development)	$	7,244,000
29-865.0 Home Avenue Neighborhood Park - Development	$	250,000
29-893.0 Memorial Community Park - Miscellaneous Pool Improvements	$	72,037
29-909.0 Regional Park Improvements	$	200,000
29-910.0 Open Space Improvements	$	230,000
29-913.0 Coastal Bluff Erosion and Access	$	150,000
29-918.0 Hourglass Field House Parking Areas	$	400,000
29-942.0 Otay Valley Regional Park-Beyer Way Equestrian & Regional Staging Area & Trail	$	200,000
29-943.0 Mission Trails Regional Park Resource Mgmt Plan	$	148,000
29-944.0 Florida Canyon Drainage and Trail Improvements and Exotic Plant Removal	$	357,000
39-010.0 Talmadge Streetscape and Lighting Improvements	$	90,000
39-011.0 Switzer Canyon/30th Street Bridge Enhancement Program	$	5,000
39-209.0 El Cajon Boulevard Commercial Revitalization - Interstate 805 to 54th Street	$	70,000
52-533.0 Mission Beach - Boardwalk Widening	$	100,000
52-719.0 Mission Beach Bulkhead Preservation	$	200,000
Park and Recreation Total	**$**	**30,670,251**
Real Estate Assets		
31-001.0 Annual Allocation - Montgomery Field	$	300,000
31-300.0 Brown Field - Airfield Electrical and Lighting System	$	1,500,000
34-200.0 Annual Allocation - QUALCOMM Stadium Improvements	$	750,000
Real Estate Assets Total	**$**	**2,550,000**
San Diego Fire-Rescue		
33-086.0 Otay Mesa and Otay Mesa/Nestor Fire Station	$	750,000
33-105.0 Fire Station 47 - Pacific Highlands Ranch	$	4,026,346
San Diego Fire-Rescue Total	**$**	**4,776,346**
Water		
70-942.0 Annual Allocation - CIP Contingencies-Reclaimed Water Distribution System/RWDS	$	606,882
70-949.0 Annual Allocation - Reclaimed Water Extension	$	520,000
70-954.0 North City Reclamation System	$	2,179,968
70-957.0 Harbor Drive Pipeline	$	155,288
73-024.0 Annual Allocation - Freeway Relocation	$	3,103,469
73-083.0 Annual Allocation - Water Main Replacements	$	31,168,800
73-261.3 Alvarado Water Treatment Plant -Upgrade and Expansion	$	13,206,565
73-263.0 Annual Allocation - Water Pump Station Rehabilitations	$	433,327

CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS		FY2008 Appropriation
Water (continued)		
73-277.0 Annual Allocation - Standpipe and Reservoir Rehabilitations	$	468,000
73-284.0 Miramar Water Treatment Plant - Upgrade and Expansion	$	44,579,553
73-285.0 Otay Water Treatment Plant - Upgrade and Expansion	$	19,242,349
73-286.0 Otay Second Pipeline Improvements	$	7,547,401
73-310.0 Annual Allocation - Corrosion Control	$	62,333
73-314.0 San Diego 17 Flow Control Facility and Pump Station	$	1,188,144
73-317.0 Barrett Reservoir Outlet Tower Upgrade	$	107,640
73-331.0 Annual Allocation - CIP Contingencies	$	5,616,076
73-333.0 Annual Allocation - Air Valve Adjustments and Relocations	$	623,999
73-342.0 Rancho Penasquitos Pump Station	$	5,831,808
73-347.1 Program Management	$	4,160,000
73-361.0 Annual Allocation - Meter Boxes	$	520,000
73-900.0 Annual Allocation - Pressure Reduction Facility Upgrades	$	52,000
74-925.0 Annual Allocation - Dams and Reservoirs	$	260,000
75-931.0 Water Department Security Upgrades	$	3,941,650
Water Total	**$**	**145,575,252**
TOTAL CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS	**$**	**491,636,238**
TOTAL COMBINED APPROPRIATIONS	**$**	**2,915,517,597**

ATTACHMENT 2
Excerpt from Council Policy 100-03: Transient Occupancy Tax
Attachment A: General Requirements and Conditions
Section B: Funding

1. Expenses must be both incurred and paid by an organization before the City will release funding to the organization, except as otherwise may be provided.

2. Expenses must be incurred during the City's fiscal year (July 1 - June 30) for which the program is funded, except as otherwise may be provided.

3. City funds may not be used for alcoholic beverages. In addition, City funds may not be used for travel, meals, lodging, or entertainment expenses, except as otherwise may be provided. Waivers to this provision will be considered for expenditures within the Economic Development Program categories. Organizations receiving waivers may use City funds for travel, meals, or lodging within the following parameters:

   a. Travel – when use of public air carrier transport is required in order to perform the contractual scope of services to the City, City funds may be applied toward the equivalent of coach airfare only. City funds may not be applied toward any upgrades.

   b. Meals – when provision of meals is required in order to perform the contractual scope of services to the City, City funds may be applied toward a maximum of $50 per day per person for meals (excluding sales tax and a maximum 15% gratuity, which are also eligible expenses). This daily maximum is further limited by meal, as follows: $10, $15, and $25 are the maximum City funds that can be applied toward breakfast, lunch, and dinner, respectively, per person. If alcoholic beverages are consumed with meals, they may not be paid for with City funds. In the event that meals are provided to individuals who are not members of the funded organization within the scope of a business development meeting, documentation containing the purpose of the meeting, the benefit to the City, and a list of attendees must be provided to the City in order for City funding to be utilized.

   c. Lodging – when out-of-town lodging is required in order to perform the contractual scope of services to the City, City funds may be applied toward the equivalent of the cost of a standard room in a business class hotel, or toward the conference rates of the host hotel when attending a conference.

   d. Sponsorships – the City acknowledges the business requirement of event sponsorships by promotional organizations in order to market San Diego as a convention destination in a highly competitive market, and to attract businesses to the region. The primary objective of a funded organization's participation in such events is to gain exposure for San Diego and secure access to important decision makers representing prominent convention groups and businesses. Financial sponsorship of such events is an acceptable application of City funds. If alcoholic

beverages are consumed during event sponsorships, they may not be paid for with City funds.

4. City funds will be used only to assist an organization in its annual operating program or in its sponsorship of special events. City funding will not be used for capital or equipment outlay, for the purchase of awards, trophies, gifts, or uniforms, nor for the buildup of reserves.

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ATTACHMENT 3

Attachment F

OFFICE OF
THE CITY ATTORNEY
CITY OF SAN DIEGO
Michael J. Aguirre
CITY ATTORNEY

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MEMORANDUM OF LAW

DATE: July 20, 2007

TO: Honorable Mayor and City Council Members

FROM: City Attorney

SUBJECT: Legality of Proposal to Require the City Attorney to Obtain City Council Approval Before Filing Cases

INTRODUCTION

On Monday, July 23, 2007, the City Council will consider the Fiscal Year 2008 Appropriation Ordinance (Item 205). The item includes a recommendation that the City Council adopt the FY 2008 Appropriation Ordinance, with certain changes considered at the Budget and Finance Committee's meeting on July 11, 2007. In particular:

> 3) Incorporate language of the July 10, 2007, Council President Peters' and Councilmember Hueso's memorandum regarding litigation expenses, deleting the title. (Councilmembers Atkins, Peters, and Madaffer voted yea. Councilmembers Frye and Faulconer voted nay.)

The language in the July 10, 2007 memorandum seeks to limit the City Attorney's authority to file cases by requiring pre-approval by the Council, except in limited situations. It also would require the City Attorney to dismiss actions not approved by the Council. (See, July 10, 2007 memorandum from Councilmembers Peters and Hueso).

The proposed language is flawed in several ways. First, the Council may not limit the City Attorney's authority, obligations, and duties as set forth in state law and Charter section 40. Second, the Appropriation Ordinance is intended as a vehicle to enact the budget and should not contain policy matters. Third, the proposed language infringes on the City Attorney's ability to protect the public interest. Therefore, if this proposal is adopted, it will have no legal force or effect.

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The proposal attempts to usurp the people's right to have an independent City Attorney that will make decisions that are in the people's best interests and without interference by the legislative body. The people elected the City Attorney to prosecute cases, not the City Council. Further, the people have decided the duties of the City Attorney as reflected in the Charter. Any attempt to undermine the role of the City Attorney undermines the will of the people.

QUESTION PRESENTED

May the Council include in the Appropriation Ordinance a section to require that the City Attorney seek Council approval prior to filing any action and dismiss a legal action not approved by the Council?

SHORT ANSWER

No. The Council may not limit the City Attorney's statutory and Charter authority to file cases. State law provides that a City Attorney may file a civil action for a violation of the California False Claims Act. Any action by the City Council to limit that authority would be contrary to state law. Under Charter section 40, the City Attorney is the chief legal advisor to the City. The Charter imposes no limitations on the authority of the City Attorney to file actions on behalf of the City, including any requirement to obtain Council approval prior to filing any action. Further, the Council has no authority to direct that the City Attorney dismiss any action.

ANALYSIS

I. The Proposal is Preempted by State Law.

The California False Claims Act (Cal. Gov't Code §§ 12650-12656) [CFCA] is designed to prevent fraud on the public treasury and ultimately to protect the public fisc. *State v. Altus Finance*, 36 Cal. 4th 1284, 1296-1297 (2005). It provides that any person who knowingly submits a false claim to the State of California, or to a political subdivision, may be liable in a court action for treble damages and civil penalties. *State ex rel. Harris v. PricewaterhouseCoopers, LLC*, 39 Cal. 4th 1220, 1223 (2006) (*PwC*); §§ 12651, 12652. For purposes of the CFCA, a political subdivision includes "any city, city and county, county, tax or assessment district, or other legally authorized local government entity with jurisdictional boundaries." *Id.* at 1227; § 12650(b)(3).

In *PwC*, the Supreme Court considered who may prosecute actions under the CFCA:

> The CFCA specifies in detail who may bring and prosecute actions under that statute, depending on whether state or political subdivision funds are involved. If *state* funds are involved, the *Attorney General* may bring the action. (Gov. Code, § 12652, subd. (a)(1).) If *political subdivision* funds are involved, the action may be brought by the political subdivision's 'prosecuting authority' (*id.*, § 12652, subd. (b)(1)), i.e., 'the *county counsel*, *city attorney*, or other local government official charged with investigating, filing, and conducting

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> civil legal proceedings on behalf of, or in the name of, *[the] particular political subdivision* ' (*id.*, § 12650, subd. (b)(4), italics added). Where both state and political subdivision funds are involved, each of these officials may intervene, on *behalf of the public entity he or she represents*, in an action initiated by the other. (*Id.*, § 12652, subds. (a), (b).)

The City Council does not have a role in deciding whether to file a claim under the CFCA. The California Supreme Court has implied that local prosecuting authorities may "unilaterally" initiate actions under the California False Claim Act. *Wells v. One2One Learning Foundation*, 39 Cal. 4th 1164, 1183 (2006). As a practical matter, it is also in a defrauded city's best interest to have its prosecuting authority file the action as expeditiously as possible - doing so would allow the city to foreclose participation by a qui tam plaintiff, who would reduce the city's potential recovery. In light of the Act's purpose to protect the public fisc and the incentives the Act provides to public and private plaintiffs, a city should not be able to prevent its own "prosecuting authority" from initiating a similar lawsuit on its behalf, especially when that prosecuting attorney is elected by the public.

II. The City Council May Not Limit the City Attorney's Authority, Obligations, and Duties as Set Forth in Charter Section 40.

A city council possesses no authority after a charter is adopted by the voters to thereafter pass any law which would limit, alter, or amend any of the provisions of the city charter. *Harder v. Denton*, 9 Cal. App. 2d 607 (1935). Under section 40 of the City Charter, the City Attorney is the "chief legal advisor of, and attorney for the City and all Departments and offices thereof in matters relating to their official powers." Further, section 40 provides that the City Attorney shall "perform all services incident to the legal department; . . . to prosecute or defend, as the case may be, all suits or cases to which the City may be a party; . . . to prosecute for all offenses against the ordinances of the City and for such offenses against the laws of the State as may be required of the City Attorney by law." Accordingly, the plain language of Charter section 40 grants the City Attorney the authority to prosecute actions to protect the public interest. Moreover, "[T]he city council cannot relieve a charter officer of the city from the duties devolving upon him by the charter." *Scott v. Common Council of the City of San Bernardino*, 44 Cal. App. 4th 684, 695 (1996).

The Charter does not, in any respect, require that the City Attorney obtain City Council approval prior to filing a claim or defending the City in any action. However, the City Council may require that the City Attorney file certain actions in certain circumstances. First, the City Attorney is required "upon the order of the Council" to sue for injunction relief to ". . . restrain the misapplication of funds of the City or the abuse of corporate powers, or the execution or performance of any contract made in behalf of the City which may be in contravention of the law or ordinances governing it, or which was procured by fraud or corruption." Second, the City Attorney is required "upon the order of the Council" to seek a court order "to compel the performance of duties of any officer or commission which fails to perform any duty expressly enjoined by law or ordinance." Thus, while the City Attorney has unfettered authority under

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Charter section 40 to prosecute actions in the name of the City, the two provisions above are the only instances in which the Council has the authority to direct the City Attorney.

The legislative history of Charter section 40 confirms the independence of the City Attorney from the City Council. As discussed in an April 26, 2005 report by the City Attorney:

> The duty of the City Attorney is to give legal advice to every department and official of city government on municipal matters. He must also act as the representative of various departments before the courts. He should occupy an independent position so that his opinions would not be influenced by any appointive power. For this reason he should be elected by the people. If elected, the city attorney is in the position of complete independance (sic) and may exercise such check upon the actions of the legislative and executive branches of the local government as the law and his conscience dictate.

"Report on the Role of the City Attorney as Independent Representative of the People and City of San Diego," http://www.sandiego.gov/cityattorney/pdf/role050426.pdf at p. 6.

In drafting the reform charter of 1931, the board of freeholders decided to create an elected City Attorney in order to insulate that position from the influences of "appointed" power. In so doing, the express intent of the charter changes was to repose in the City's chief legal representative the power and obligation to prosecute legal claims on behalf of the citizens. As the Court of Appeal in *Scott v. Common Council* stated: "[T]he legislative body cannot act in excess of its authority by first eliminating mandatory government functions, such as the investigative function of the city attorney in this case." *Id.*. at 697. Accordingly, the intent of Charter section 40 is to give the City Attorney independence from the City Council before prosecuting or initiating cases on behalf of the City.

III. The Purpose of the Appropriation Ordinance is to Enact the Budget, Not to Give Policy Direction.

The purpose of the Appropriation Ordinance is to provide spending authority for City operation for Fiscal Year 2008 and to enact the City Budget. This is what differentiates the Appropriation Ordinance from other City legislation. Under Charter section 71, "the Council shall prepare an appropriation ordinance using [the Budget] as a basis." Under the Strong Mayor form of government, the Budget is proposed by the Mayor [Charter Section 265(b)(15)] and ultimately approved by the Council after a formal negotiation process with the Mayor [Charter Section 290(b)(2)(C)]. At the conclusion of that process, the Appropriation Ordinance becomes the "controlling document for preparation of the Annual Appropriation Ordinance for the ensuing fiscal year."

The Appropriation Ordinance is an improper vehicle for enunciating policy. The Mayor expressly has no veto power over the Appropriation Ordinance making any policy matters attached to the Appropriation Ordinance particularly suspect. In fact, at the same time the Council will consider adoption of the proposed Appropriation Ordinance, the Council will also consider adoption of a Statement of Budgetary Principles. It is notable that such document includes a principle that the Appropriation Ordinance shall not be used to establish policy directions. Accordingly, the Charter does not permit the Council to add policies in the Appropriation Ordinance and thereby deprive the Mayor of his right to veto such policies.

Moreover, the Appropriation Ordinance is intended to last only one fiscal year. If the Council desires to adopt policies, it should do so by other means. Otherwise, the policy would expire unless readopted each year. Further, the Appropriation Ordinance has strict timelines for adoption. In particular, it has to be adopted during July of each year. By placing last minute, extraneous policies in the Appropriation Ordinance, the Council is under pressure to make hasty decisions. Similarly, a Councilmember may feel undue pressure to accept policy changes so that the Appropriation Ordinance is adopted and to ensure programs are timely funded. The matter of limiting the City Attorney's authority should be more fully discussed, debated, and analyzed. It should not be raised only days before the Council must adopt the Appropriation Ordinance.

IV. The City Council May Not Infringe on the City Attorney's Duty to Protect the Public Interest.

The proposed language limits the ability of the City Attorney to protect the public interest. While the proposal attempts to provide an exception for cases in which the City Attorney faces a statute of limitation deadline, there are other situations where the public interest requires that the City Attorney move expeditiously without Council approval. The proposal ignores cases where the health and safety of citizens or other vital interests of the City are at risk and demand immediate redress. The City Attorney must have the authority to act promptly and use all appropriate resources in matters affecting the public health and safety.

The proposed language also requires the City Attorney to dismiss "without prejudice" any action not approved by the City Council. The City Attorney is obligated to dismiss such action whether or not there is a vital public interest at stake, including serious health and safety risks. Under the proposal, the Council would usurp the unique legal determinations that are vested in the elected City Attorney. Under the proposal, there would be no options to conduct the litigation with City staff, or seek alternative means of pursuing the action. This provision of the proposed language clearly violates Charter section 40 and is void.

The independence of the City Attorney also ensures that politically sensitive cases may be pursued without first obtaining the approval of the Council. Such cases could be avoided though Council inaction and the requirement to minimize expenditures pending approval would limit potential legal strategies and compromise the outcome if the case is approved. If this proposal had been in place last year, the City Attorney would not have had the authority to file the case against Sunroad for violating Federal Aviation Administrative regulations by

Attachment F

constructing a building that was a public safety hazard. Delays in prosecuting this case would have significantly impaired the litigation strategy of the City.

CONCLUSION

The proposal to require that the City Attorney obtain Council approval is flawed in several ways. First, the proposal is preempted by state law. The California Supreme Court has implied that local prosecuting authorities may "unilaterally" initiate actions under the California False Claim Act. Second, it is clear that the Council may not limit the City Attorney's authority, obligations, and duties as set forth in Charter section 40. The Charter imposes no limitations on the authority of the City Attorney to file actions on behalf of the City, including any requirement to obtain Council approval prior to filing any action. Third, the Appropriation Ordinance is intended as a vehicle to enact the budget and should not contain policy matters. Finally, the proposed language infringes on the City Attorney's ability to protect the public interest. For all the above reasons, if this proposal is adopted, it will have no legal force or effect.

MICHAEL J. AGUIRRE, City Attorney

By Michael J. Aguirre
City Attorney

MJA:jab
ML-2007-10

O-19652

Attachment F

Passed by the Council of The City of San Diego on JUL 30 2007, by the following vote:

Council Members	Yeas	Nays	Not Present	Ineligible
Scott Peters	☑	☐	☐	☐
* Kevin Faulconer	☑	☐	☐	☐
Toni Atkins	☑	☐	☐	☐
Anthony Young	☑	☐	☐	☐
Brian Maienschein	☐	☐	☑	☐
* Donna Frye	☑	☐	☐	☐
Jim Madaffer	☑	☐	☐	☐
Ben Hueso	☑	☐	☐	☐

* 2,6 - Nay on Section 15 and on sending a letter to the State Attorney General.

Date of final passage JUL 30 2007.

AUTHENTICATED BY:

ELIZABETH S. MALAND
City Clerk of The City of San Diego, California.

(Seal)

By _____, Deputy

I HEREBY CERTIFY that the foregoing ordinance was passed on the day of its final passage, to wit, on JUL 30 2007, said ordinance being of the kind and character authorized for passage on its introduction by Section 16 of the Charter.

~~I FURTHER CERTIFY that the final reading of said ordinance was in full.~~

I FURTHER CERIFY that the reading of said ordinance in full was dispensed with by a vote of not less than a majority of the members elected to the Council, and that there was available for the consideration of each member of the Council and the public prior to the day of its passage a written or printed copy of said ordinance.

ELIZABETH S. MALAND
City Clerk of The City of San Diego, California.

(Seal)

By _____, Deputy

Office of the City Clerk, San Diego, California

Ordinance Number O- 19652

CLERK'S FILE COPY

Attachment G
(R-2008-74)

RESOLUTION NUMBER R- 302881

DATE OF FINAL PASSAGE AUG 0 1 2007

RESOLUTION OF THE COUNCIL OF THE CITY OF SAN DIEGO ADOPTING THE STATEMENT OF BUDGETARY PRINCIPLES WITH RESPECT TO ADMINISTRATION BY THE MAYOR OF THE FISCAL YEAR 2008 BUDGET

WHEREAS, in accordance with sections 71 and 290 of the Charter, on the date hereof the Council has adopted the Appropriation Ordinance in order to provide for the appropriation and expenditure of funds for the Fiscal Year 2007-2008; and

WHEREAS, the Mayor and the Council desire to provide for a more effective administration of the Fiscal Year 2008 budget; and

WHEREAS, the Independent Budget Analyst, in consultation with the Mayor, has prepared a Statement of Budgetary Principles (attached hereto as Exhibit A) which acknowledges the duties of the Mayor as Chief Budget Officer and Chief Fiscal Officer of the City, and the Council as sole legislative and law making body of the City; and

NOW, THEREFORE, BE IT RESOLVED by the Council of the City of San Diego, as follows:

Section 1. That the Council hereby adopts the Statement of Budgetary Principles.

Section 2. This resolution shall go into effect immediately.

APPROVED: MICHAEL J. AGUIRRE, City Attorney

By _____
Brant C. Will
Deputy City Attorney

BCW:jdf
07/13/07
Or.Dept:IBA
R-2008-74

I hereby certify that the foregoing Resolution was passed by the Council of the City of San Diego, at this meeting of JUL 23 2007.

ELIZABETH S. MALAND
City Clerk

By _____
Deputy City Clerk

Approved: 8.1.07
(date)

_____
JERRY SANDERS, Mayor

Vetoed: _____
(date)

_____
JERRY SANDERS, Mayor

STATEMENT OF FISCAL YEAR 2008 BUDGETARY PRINCIPLES

WHEREAS, pursuant to section 265(b)(15) of the City Charter the Mayor is required to propose a budget to the Council and make it available for public view no later than April 15 of each year; and

WHEREAS, on April 13, 2007, the Mayor released the Fiscal Year 2008 Budget to the Council and to the public; and

WHEREAS, the Council has duly considered the Mayor's Fiscal Year 2008 Budget and discussed such budget at several public meetings beginning on April 25, 2007 and ending on May 23, 2007, and at such meetings members of the public were invited to comment on and ask questions about the Fiscal Year 2008 Budget; and

WHEREAS, on May 16, 2007, the Mayor delivered a supplementary budget report to the Council making technical changes to the Fiscal Year 2008 Budget; and

WHEREAS, on May 21, 2007, each Council member delivered his or her budgetary priorities for the Fiscal Year 2008 budget for review by the City's Independent Budget Analyst; and

WHEREAS, on June 6, 2007, the Budget and Finance Committee reviewed the Report of the Independent Budget Analyst, dated June 1, 2007, entitled "Recommended Changes to the Mayor's Proposed Fiscal Year 2008 Budget, and recommended adoption of the Mayor's Fiscal Year 2008 Budget, including certain amendments thereto; and

WHEREAS, on June 11, 2007 the Council approved the Fiscal Year 2008 Budget, together with certain amendments thereto, and forwarded the same to the Mayor for his consideration under Charter section 290(b)(2); and

WHEREAS, in accordance with Charter section 290(b)(2), on June 20, 2007 the Fiscal Year 2008 Budget became the controlling document for purposes of preparing the annual appropriation ordinance; and

WHEREAS, pursuant to Charter section 71 and 290(c), the Council is required to adopt an appropriation ordinance during the month of July to establish budgetary appropriations for the Fiscal Year 2008 Budget; and

WHEREAS, the Mayor and the Council acknowledge that the Fiscal Year 2008 Budget reflects the best estimate of the Mayor and the Council regarding projected revenues and expenditures and that such estimate is simply a financial plan that may require adjustments in view of the available resources; and

WHEREAS, this Statement of Budgetary Principles is intended to facilitate better communication on fiscal matters between the Council and the Mayor and to establish a

framework for the administration by the Mayor of the Fiscal Year 2008 Budget in light of the respective duties of the Mayor as Chief Executive Officer and Chief Budget Officer of the City, and the duties of the Council as the legislative and policy setting body of the City, and in light of the obligation of public officials to keep the public apprised of the conduct of the City's financial affairs;

Accordingly, the Mayor and the Council hereby agree to adhere to the following budgetary principles for the Fiscal Year 2008 Budget:

Fiscal Year 2008 Budget---Communication

1. The Mayor, or his designee, will provide reports to the Council on a quarterly basis regarding the administration of the affairs of the City. These reports can be given verbally, and are intended to improve the flow of information between the Mayor, Council and public.

2. The Council President will provide time on the Council's agenda for the Report of the Mayor.

3. Under pre-defined criteria as set forth below, the Mayor will provide Council with prior written notice of the elimination of any program or service funded by the Fiscal Year 2008 Budget. The notice shall describe with reasonable specificity the budgetary and/or fiscal rationale supporting the elimination of the program or service, and the service level impact, if any.

4. The Mayor will also provide Council with prior written notice of a material or significant reduction in any program or service affecting the community based on the criteria set forth below. Such notice will consist of a memo from the Mayor to the Council and the City Clerk describing the budgetary and/or fiscal reasons supporting the change, and the likely service level impact. Notwithstanding the foregoing, the Mayor need not give notice of any change or modification that results in a more efficient delivery of public services and that accomplishes the legislative intent.

   Written notification of a service or program reduction will be triggered by criteria based on four categories of Activity Level (OCA) as identified in the City's Financial Accounting System and the corresponding size of the proposed service reduction:

Cost of Activity (OCA)	Up to $2.0M	$2.0M to $5.0M	$5.0M to $10.0M	$10.0 M Plus
Service Criteria Trigger	$200,000+	$500,000+	$1.0M+	$1.5M+

R 302881

Fiscal Year 2008 Budget---Appropriation Ordinance

1 Neither the Mayor nor the Council has unilateral authority to make changes to the spending authority contained in the Fiscal Year 2008 Budget.

2 The Mayor shall in good faith fulfill the legislative intent reflected in the adopted Fiscal Year 2008 Budget, including the appropriations reflected in the Fiscal Year 2008 Appropriation Ordinance. However, the Mayor has discretion to effectively and efficiently spend public monies, and shall not be obligated to spend all the money the Council has appropriated if there is a less costly means of accomplishing the Council's stated purposes.

3 The Council shall have no authority to make or adopt changes to the Fiscal Year 2008 Budget without first receiving a funding recommendation of the Mayor. The Mayor will provide such funding recommendation within 30 calendar days of the Council request, or such later period as contained in the request of the Council.

4. In accordance with Charter sections 28 and 81, the Mayor has the authority to allocate Fiscal Year 2008 Budget appropriations within departments in order to best carry out the Council's legislative intent.

5. The Appropriation Ordinance implements the Fiscal Year 2008 Budget, as approved by the Council. The Appropriation Ordinance shall specify the spending authority by Department and by Fund, and all other conditions, authorizations and requirements appropriate therefore. The Appropriation Ordinance will include necessary budget delegation to carry out the business of the City; provided however, the Appropriation Ordinance will not include Policy directions.

6. The Council may restore a program or service which has been recommended for elimination or reduction by the Mayor by docketing and considering such action upon the request of four Council members.

The Statement of Budgetary Principles applies to departments and programs that are under the direction and authority of the Mayor, and shall not apply to offices independent of the Mayor. This Statement of Budgetary Principles is subject in all respects to the provisions of the City Charter.

R-302881

Introduction

Volume II contains budget information for City departments and programs. The following sections may be included in the commentaries:

- Mission Statement
- Department Description
- Service Efforts and Accomplishments
- Budget Dollars at Work
- Department Summary
- Department Staffing
- Department Expenditures
- Significant Budget Adjustments
- Expenditures by Category
- Revenues by Category
- Salary Schedule
- Revenue and Expense Statement

The Financial Management Information System, which is used to develop the City of San Diego budget, rounds numbers to two decimal places. Consequently, an insignificant difference (plus or minus one dollar) may appear in total dollar amounts throughout these sections.

Mission Statement

The Mission Statement describes the department or program charter.

Department Description

The Department Description section provides background information such as a brief history, an expansion of the Mission Statement, and restructuring.

Service Efforts and Accomplishments

The Service Efforts and Accomplishments section includes milestones met, services provided, accomplishments, awards and special recognitions.

Budget Dollars at Work

The Budget Dollars at Work section includes statistics representing items supported by the budget allocation. Unless otherwise noted, the statistics reflect the prior fiscal year. This section was compiled with assistance from the Business Operations and Administration Department.

Department Summary

The Department Summary table summarizes positions and expenses. Grant funds are not included.

Department Summary

	FY XXXX	FY XXXX	**FY XXXX**	FY XX-XX CHANGE
Positions	1,058.72	1,054.72	**1,046.72**	(8.00)
Personnel Expense	$ 71,630,398	$ 79,102,851	**$ 86,203,334**	$ 7,100,483
Non-Personnel Expense	$ 375,236,142	$ 385,892,974	**$ 374,193,330**	$ (11,699,644)
TOTAL	$ 446,866,540	$ 464,995,825	**$ 460,396,664**	$ (4,599,161)

Guide to the Budget
Volume II

Department Staffing and Expenditures

The Department Staffing and Expenditures section displays positions and expenditures by fund.

Department Staffing

	FY XXXX	FY XXXX	**FY XXXX**
Division Administration	2.00	2.00	**2.00**
Division Support Services	16.00	16.00	**16.00**
Engineering Services	16.00	16.00	**16.00**
FEWD	18.00	18.00	**18.00**
Main Cleaning & Stoppage Removal	140.00	140.00	**140.00**
Planning/Scheduling Services	6.00	6.00	**6.00**
Sewer Lateral Maint & Install	19.05	19.05	**19.05**
Sewer Main & Manhole Rep/Maint	67.95	67.95	**67.95**
Sewer Pump Station Ops & Maint	58.00	58.00	**58.00**
Total	**343.00**	**343.00**	**343.00**

Department Expenditures

	FY XXXX	FY XXXX	**FY XXXX**
Corrosion Control Services	$ 70,001	$ -	**$ -**
Division Administration	$ 259,162	$ 972,888	**$ 972,888**
Division Support Services	$ 10,442,023	$ 20,552,161	**$ 20,552,161**
Engineering Services	$ 5,492,905	$ 3,346,940	**$ 3,346,940**
FEWD	$ 1,532,251	$ 1,506,010	**$ 1,506,010**
Main Cleaning & Stoppage Removal	$ 14,212,796	$ 11,826,404	**$ 11,826,404**
Planning/Scheduling Services	$ 462,125	$ 501,504	**$ 501,504**
Sewer Lateral Maint & Install	$ 1,983,612	$ 2,290,271	**$ 2,290,271**
Sewer Main & Manhole Rep/Maint	$ 8,499,958	$ 14,759,109	**$ 14,759,109**
Sewer Pump Station Ops & Maint	$ 7,306,009	$ 7,177,366	**$ 7,177,366**
Total	**$ 50,260,842**	**$ 62,932,653**	**$ 62,932,653**

Significant Budget Adjustments

The Significant Budget Adjustments section lists key program and staffing changes by fund. Position classifications are provided and impacts of adjustments are described. There may be a difference between dollar amounts in transfers due to rounding calculations and required retirement contributions.

Department	Positions	Cost
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2003 negotiated salary compensation schedule, average salaries, fringe benefits and other personnel expense adjustments.	0.00	$ 2,511,928
Support for Sewer Main Televising Provides for the televising and condition assessment of selected sewer mains and manholes.	0.00	$ 7,227,285
Support for Assurance Program Reserve Provides for the establishment of an Assurance Program Reserve as a requirement of Bid to Goal to be offset by savings.	0.00	$ 4,000,000
Support for Optimization Initiative Addition of engineering and consultant services to assist the Department in optimizing its cleaning efforts in the cleaning and construction of sewer mains, as mandated by the Environmental Protection Agency.	0.00	$ 1,800,000
Support for Flow Metering Program Provides for meter acquisition and associated maintenance costs.	0.00	$ 605,392

Expenditures by Category

The Expenditures by Category table represents how a department budget is distributed within major expenditure categories.

	FY XXXX	FY XXXX	**FY XXXX**
PERSONNEL			
Salaries & Wages	$ 54,427,996	$ 56,138,090	**$ 56,138,090**
Fringe Benefits	$ 17,202,402	$ 22,964,761	**$ 22,964,761**
SUBTOTAL PERSONNEL	$ 71,630,398	$ 79,102,851	**$ 79,102,851**
NON-PERSONNEL			
Supplies & Services	$ 335,599,936	$ 346,231,388	**$ 346,231,388**
Information Technology	$ 18,573,148	$ 18,253,919	**$ 18,253,919**
Energy/Utilities	$ 17,300,790	$ 18,323,548	**$ 18,323,548**
Equipment Outlay	$ 3,762,268	$ 3,084,119	**$ 3,084,119**
SUBTOTAL NON-PERSONNEL	$ 375,236,142	$ 385,892,974	**$ 385,892,974**
TOTAL	$ 446,866,540	$ 464,995,825	**$ 464,995,825**

Revenues by Category

The Revenues by Category table displays information for General Fund divisions and departments.

	FY XXXX	FY XXXX	**FY XXXX**
Revenue from Money & Property	$0	$14,576,400	**$14,576,400**
Revenue from Other Agencies	$0	$22,282,446	**$4,201,237**
Charges for Current Services	$0	$258,538,323	**$298,855,911**
Other Revenues	$0	$214,387,989	**$220,399,111**
Transfers from Other Funds	$0	$4,110,000	**$5,200,000**
TOTAL	$0	$513,895,158	**$543,232,659**

Salary Schedule

The Salary Schedule displays the number of budgeted positions, salary amounts by job classification, and supplemental personnel expenses, such as registration pay for engineers, temporary help, special assignment pay, and vacancy factor, if applicable.

Class	*Position Title*	*FY XXXX Positions*	***FY XXXX Positions***	*Salary*	*Total*
1104	Account Clerk	1.00	**1.00**	$ 34,768	$ 34,768
1105	Administrative Aide I	1.00	**1.00**	$ 40,043	$ 40,043
1106	Sr Management Analyst	1.00	**1.00**	$ 66,198	$ 66,198
1107	Administrative Aide II	3.00	**3.00**	$ 46,229	$ 138,686
1153	Asst Engineer-Civil	11.00	**10.00**	$ 63,507	$ 635,066
1218	Assoc Management Analyst	2.00	**2.00**	$ 58,745	$ 117,490
1221	Assoc Engineer-Civil	9.00	**8.00**	$ 73,768	$ 590,147
1227	Assoc Planner	2.00	**1.00**	$ 61,286	$ 61,286
1293	Cement Finisher	1.00	**1.00**	$ 49,714	$ 49,714
1376	Wastewater Pretreatment Inspector III	1.00	**1.00**	$ 66,317	$ 66,317
1423	Sr Drafting Aide	1.00	**1.00**	$ 48,668	$ 48,668
1436	Equipment Technician I	19.00	**23.00**	$ 39,450	$ 907,347
1438	Equipment Technician II	11.00	**11.00**	$ 43,406	$ 477,470

Guide to the Budget
Volume II

Revenue and Expense Statement

The Revenue and Expense Statement is a financial document that presents revenue, expense, reserve and fund balance information. Revenue and Expense Statements are not provided for departments or programs within the General Fund.

	FY XXXX	FY XXXX	**FY XXXX**
BEGINNING BALANCES AND RESERVES			
Balance from Prior Year	$ 99,458,164	$ 54,237,963	**$ 53,260,624**
Prior Year Continuing Appropriations	178,106,148	168,828,852	**106,722,351**
Prior Year Encumbrances Canceled	11,399,869	-	**-**
Balance from 45 Day Operating Reserve	19,819,496	22,180,965	**25,551,917**
Prior Year Balance Adjustment	28,170,787	-	**-**
TOTAL BALANCE	$ 336,954,464	$ 245,247,780	**$ 185,534,892**

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CITY OF SAN DIEGO
FISCAL YEAR
2008 ANNUAL BUDGET

Business and Support Services



Business & Support Services

Business & Support Services provides executive oversight, strategic planning, and direction to the broader support and administrative functions of the City which include: Business Operations and Administration, Personnel, Labor Relations, Purchasing and Contracting, and the Office of the Chief Information Officer (CIO). Community programs included are Park & Recreation, Library, and Customer Services departments.

BUDGET DEPARTMENT	POSITIONS	PERSONNEL EXPENSE	NON-PERSONNEL EXPENSE	TOTAL EXPENSE
Business Operations & Administration	19.25	$ 2,221,457	$ 161,634	$ 2,383,091
Customer Services	20.00	$ 1,733,879	$ 789,253	$ 2,523,132
Labor Relations	6.00	$ 762,353	$ 47,268	$ 809,621
Library	388.36	$ 28,840,999	$ 9,521,038	$ 38,362,037
Office of the CIO	88.38	$ 9,420,455	$ 34,779,921	$ 44,200,376
Park & Recreation	867.69	$ 57,359,204	$ 58,073,624	$ 115,432,828
Personnel	60.20	$ 5,975,259	$ 644,743	$ 6,620,002
Purchasing & Contracting	74.00	$ 6,366,024	$ 23,076,776	$ 29,442,800
TOTALS	**1,523.88**	**$ 112,679,630**	**$ 127,094,257**	**$ 239,773,887**

Business & Grant Administration

Business & Grant Administration



Department Summary

Business & Grant Administration				
	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**	FY 2007-2008 CHANGE
Positions	0.00	9.25	**0.00**	(9.25)
Personnel Expense	$ -	$ 842,621	**$ -**	$ (842,621)
Non-Personnel Expense	$ -	$ 103,616	**$ -**	$ (103,616)
TOTAL	$ -	$ 946,237	**$ -**	$ (946,237)

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Business & Grant Administration			
Business & Grant Administration	0.00	9.25	**0.00**
Total	**0.00**	**9.25**	**0.00**

Business & Grant Administration

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Business & Grant Administration			
Business & Grant Administration	$ -	$ 946,237	**$** -
Total	**$ -**	**$ 946,237**	**$** -

Significant Budget Adjustments

GENERAL FUND

Business & Grant Administration	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 7,376	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (9,858)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (28,752)	$ 0
Transfer to the Community and Legislative Services Department Transfer of 2.00 Council Representatives to the Community and Legislative Services Department. The transfer is a result of the Mayor's effort to enhance transparency in government through restructuring.	(2.00)	$ (192,890)	$ 0
Transfer to Business and Support Services Department Transfer of 1.00 Director, 4.00 Council Representative IIs, 1.00 Clerical Assistant II, 1.00 Adminstrative Aide II, 0.25 Grants Coordinator, and non-personnel expenditures allocated for grant administration to the Business and Support Services Department.	(7.25)	$ (722,113)	$ (41,516)

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ -	$ 548,063	**$** -

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Fringe Benefits	$ -	$ 294,558	**$** -
SUBTOTAL PERSONNEL	$ -	$ 842,621	$ -
NON-PERSONNEL			
Supplies & Services	$ -	$ 64,729	**$** -
Information Technology	$ -	$ 29,010	**$** -
Energy/Utilities	$ -	$ 9,063	**$** -
Equipment Outlay	$ -	$ 814	**$** -
SUBTOTAL NON-PERSONNEL	$ -	$ 103,616	$ -
TOTAL	$ -	$ 946,237	$ -

Revenues by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Transfers from Other Funds	$ -	$ 41,516	**$** -
TOTAL	$ -	$ 41,516	**$** -

Salary Schedule

GENERAL FUND

Business & Grant Administration

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1107	Administrative Aide II	1.00	**0.00**	$ -	$ -
1535	Clerical Assistant II	1.00	**0.00**	$ -	$ -
2132	Department Director	1.00	**0.00**	$ -	$ -
2213	Council Representative II	6.00	**0.00**	$ -	$ -
2257	Grants Coordinator	0.25	**0.00**	$ -	$ -
	Total	9.25	**0.00**		**$** -
BUSINESS & GRANT ADMINISTRATION TOTAL		9.25	**0.00**		**$** -

Business Operations & Administration

Business Operations & Administration



Mission Statement

To carryout and support the Mayor's vision, mission, and values by providing high quality, citywide, business operations, and administrative support to achieve a sustainable, efficient, and effective organization.

Department Description

The Department consists of the Assistant Chief Operating Officer, Citywide Business & Grants Administration Director, Business Office Program Manager, Group Human Resources Manager, Group Information Technology Manager, and an Executive Secretary.

The Department provides executive oversight, strategic planning, and direction to the broader support and administrative functions of the City which include: Personnel, Labor Relations, Purchasing and Contracting, and the Office of the Chief Information Officer (CIO). As part of the recent restructure/reorganization, the office will also provide oversight, direction, and guidance to community programs including the Park & Recreation, Library, and Customer Services departments.

Key management tools and reforms currently overseen by the Business Office include conducting Business Process Reengineering (BPR) studies for all City departments, programs, and services; assisting departments in the implementation of competitive sourcing activities (Managed Competition); developing a citywide strategic plan and Balanced Scorecard, and implementing the City's Management Plan.

Service Efforts and Accomplishments

The Department has initiated and nearly completed 16 BPR studies. A citywide position control and database system was developed to ensure only vacant, authorized, and budgeted positions are filled. The Department initiated a comprehensive review and update process for citywide policies and Administrative Regulations. A new internal online City phone directory was developed.

The Department also conceptualized the City Management Program, trained the Executive Team and unclassified employees on the program's concepts, and began implementation by developing a City Strategic Plan and tactical plans for seven departments and two divisions. This effort will continue through Fiscal Year 2008.

The Grants Coordination Team was established to improve the efficiency and effectiveness of grants and gifts on a citywide basis.

Business Operations & Administration

Service Efforts and Accomplishments

A new formal procedure was developed for processing Grand Jury inquiries and a new centralized intake for processing and responding to Public Records Act requests was developed along with a plan to train staff with a proper guidebook.

Budget Dollars at Work

- Initiated and/or completed 16 Business Process Reengineering studies

Department Summary

Business Operations & Administration				
	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**	FY 2007-2008 CHANGE
Positions	0.00	8.00	**19.25**	11.25
Personnel Expense	$ -	$ 861,563	**$ 2,221,457**	$ 1,359,894
Non-Personnel Expense	$ -	$ 206,851	**$ 161,634**	$ (45,217)
TOTAL	$ -	$ 1,068,414	**$ 2,383,091**	$ 1,314,677

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Business Operations & Administration			
Business & Support Services	0.00	8.00	**0.00**
Business Operations & Admin	0.00	0.00	**19.25**
Total	**0.00**	**8.00**	**19.25**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Business Operations & Administration			
Business & Support Services	$ -	$ 1,068,414	**$ 16,547**
Business Operations & Admin	$ -	$ -	**$ 2,366,544**
Total	**$ -**	**$ 1,068,414**	**$ 2,383,091**

Significant Budget Adjustments

GENERAL FUND

Business Operations & Administration	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 114,361	$ 0
Transfer from Business and Grant Administration Department Transfer of 1.00 Director, 4.00 Council Representative IIs, 1.00 Clerical Assistant II, 1.00 Adminstrative Aide II, 0.25 Grants Coordinator, and non-personnel expenditures allocated for grant administration to the Business and Support Services Department.	7.25	$ 683,356	$ 41,516
Office of the Chief Operating Officer Transfer Transfer of 1.00 Deputy Chief Operating Officer and 1.00 Executive Secretary from the Office of Chief Opearting Officer to the Business Operations and Administration Department due to restructuring.	2.00	$ 347,868	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	2.00	$ 275,262	$ 0
Position Swap Swap of 1.00 Assistant Deputy Chief for 1.00 Program Manager.	0.00	$ 46,155	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 42,421	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ (16,516)
Position Swap Position swap which results in the salary adjustment of a Program Manager to support the City Management Plan.	0.00	$ (5,436)	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (19,422)	$ 0

Business Operations & Administration

Significant Budget Adjustments

GENERAL FUND

Business Operations & Administration	Positions	Cost	Revenue
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (35,395)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (53,096)	$ 0
Executive Non-Personnel Expense Reallocation Adjustment to fully fund the Deputy Chief Operating Officers and their Executive Secretaries for non-personnel expenditures by re-allocating funds from the Business and Support Services Department to the Deputy Chief Operating Officers positioned within the General Fund.	0.00	$ (81,397)	$ 0

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ -	$ 578,117	**$ 1,471,987**
Fringe Benefits	$ -	$ 283,446	**$ 749,470**
SUBTOTAL PERSONNEL	$ -	$ 861,563	$ **2,221,457**
NON-PERSONNEL			
Supplies & Services	$ -	$ 152,560	**$ 126,021**
Information Technology	$ -	$ 34,097	**$ 9,173**
Energy/Utilities	$ -	$ 18,223	**$ 22,890**
Equipment Outlay	$ -	$ 1,971	**$ 3,550**
SUBTOTAL NON-PERSONNEL	$ -	$ 206,851	$ **161,634**
TOTAL	$ -	$ 1,068,414	$ **2,383,091**

Revenues by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Transfers from Other Funds	$ -	$ -	**$ 25,000**
TOTAL	$ -	$ -	**$ 25,000**

Salary Schedule

GENERAL FUND

Business Operations & Administration

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1106	Sr Management Analyst	1.00	**1.00**	$	70,802	$	70,802
1107	Administrative Aide II	0.00	**1.00**	$	50,686	$	50,686
1614	Org Effectiveness Specialist II	3.00	**3.00**	$	64,734	$	194,203
1615	Org Effectiveness Supv	1.00	**0.00**	$	-	$	-
1746	Word Processing Operator	1.00	**1.00**	$	37,845	$	37,845
1776	Public Information Clerk	0.00	**1.00**	$	37,688	$	37,688
1876	Executive Secretary	0.00	**1.00**	$	52,009	$	52,009
2111	Assistant Chief Operating Officer	0.00	**1.00**	$	150,010	$	150,010
2132	Department Director	0.00	**1.00**	$	134,252	$	134,252
2213	Council Representative II	0.00	**4.00**	$	51,399	$	205,594
2248	Org Effectiveness Program Mgr	1.00	**0.00**	$	-	$	-
2257	Grants Coordinator	0.00	**0.25**	$	83,976	$	20,994
2270	Program Manager	1.00	**5.00**	$	112,454	$	562,269
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(44,365)
	Total	8.00	**19.25**			**$**	**1,471,987**
BUSINESS OPERATIONS & ADMINISTRATION TOTAL		8.00	**19.25**			**$**	**1,471,987**

Customer Services



Mission Statement

To develop an organizational customer service program that benefits the City's internal and external customers and provide front-line City services assistance to customers.

Department Description

The Customer Services Department is responsible for the Mayor's Customer Services Initiative, one of the City's top priorities. The Department's major functions include the Community Services Centers, Citizens' Assistance, and Citywide Training.

Community Service Centers: The City has six conveniently located Community Service Centers throughout the City that provide information and enhanced customer services to all visitors. Located in the areas of Clairemont, Peninsula, Rancho Bernardo, Navajo (San Carlos area), San Ysidro, and Scripps Ranch, each Center increases the accessibility and improves the efficiency of City services. The Community Service Centers Program is bringing public services into the communities by decentralizing many City services and creating local centers where residents can easily obtain City information and services in a convenient location near their homes or businesses.

Citizens' Assistance: Citizens' Assistance operates the City Information Center in the lobby of the City Administration Building, maintains a Citywide employee database and internet resource database, schedules use of the City Administration Building lobby displays, and produces bilingual resource documents. Citizens' Assistance administers the Citywide Route Slip Tracking System for responses to public inquiries, complaints, and service requests directed to the City's legislative officials. Quarterly reports are prepared for the City Council regarding the status of these Route Slips. Citizens' Assistance also performs as needed ombudsman services for customers.

Citywide Training: Citywide Training provides courses to increase employees' knowledge of laws, policies, and best practices in management and supervision. Standard courses include: Supervisors Academy, New Employee Orientation, Dimensions in Discipline, and Rewards and Recognition. Citywide Training also delivers customized training to City departments as requested, and assists with training elements of Citywide initiatives such as Customer Service and Ethics.

Customer Services

Service Efforts and Accomplishments

The Customer Services Initiatives encompass the development of an organizational customer service program that will encourage and support continuous improvement in high-quality service delivery at all levels. Expectations and best practices are being developed and there will be comprehensive customer service training in 2007. Feedback from customers will be collected and measured in a variety of situations to provide a well-rounded view of customer satisfaction. Recognition programs are developed to reward staff for exceeding expectations.

In Fiscal Year 2007, the City Information Center responded to over 52,000 telephone and in-person inquiries from the public, and 39 City Hall lobby displays were scheduled and coordinated during this time. A customer friendly phone system was initiated to provide options to customers calling the main information number. The phone system lists the top five most frequently called subjects and offers to connect customers to the program staff able to directly offer assistance. In addition, more than 350 City employees completed Citywide training courses in Fiscal Year 2007.

The City's New Employee Orientation was revised and reintroduced in February 2007 to be more efficient and user-friendly. The module on "Exceeding Customer Service Delivery Expectations" was augmented to provide positive motivation and reinforcement for those who go above and beyond average service.

The Community Service Centers strive to provide services and information to residents throughout the City. During Fiscal Year 2007, staff assisted residents with 107,147 customer transactions.

Citizens' Assistance coordinates expeditious responses to over 2,800 inquiries annually via the Route Slip System. In calendar year 2006, the Citizens' Assistance Program improved the efficiency of this process by implementing a database to track and report on the thousands of citizen complaints that are generated annually. The first quarterly constituent services report was distributed to the Public Safety and Neighborhood Services Committee in January 2007.

Budget Dollars at Work

In Fiscal Year 2007:
- Six Community Service Centers assisted residents with 107,147 customer transactions
- Processed 3,826 Passport applications
- Processed 1,974 Business Tax Certificates
- Assisted 20,000 in-person inquiries at the City Information Center
- Processed 54,575 water/sewer bill payments, totaling $8.26 million
- Processed 4,537 personnel applications
- Coordinated 39 City Hall lobby displays

Department Summary

Customer Services								
		FY 2006 BUDGET		FY 2007 BUDGET		**FY 2008 FINAL**		FY 2007-2008 CHANGE
Positions		0.00		19.00		**20.00**		1.00
Personnel Expense	$	-	$	1,534,094	**$**	**1,733,879**	$	199,785
Non-Personnel Expense	$	-	$	526,686	**$**	**789,253**	$	262,567
TOTAL	$	-	$	2,060,780	**$**	**2,523,132**	$	462,352

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Customer Services			
Citizens' Assistance	0.00	4.00	**4.00**
Community Outreach	0.00	4.00	**0.00**
Community Service Centers	0.00	10.00	**10.00**
Customer Services Administration	0.00	1.00	**3.00**
Special Training	0.00	0.00	**3.00**
Total	**0.00**	**19.00**	**20.00**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Customer Services			
Citizens' Assistance	$ -	$ 358,410	**$ 349,389**
Community Outreach	$ -	$ 286,421	**$ -**
Community Service Centers	$ -	$ 1,140,258	**$ 1,135,978**
Customer Services Administration	$ -	$ 275,691	**$ 508,297**
Special Training	$ -	$ -	**$ 529,468**
Total	**$ -**	**$ 2,060,780**	**$ 2,523,132**

Significant Budget Adjustments

GENERAL FUND

Customer Services	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 32,756	$ 0
Transfer from the Human Resources Department Transfer of 1.00 Organization Effectiveness Specialist II, 1.00 Word Processing Operator II and 1.00 Administrative Aide II 3.00 and related non-personnel expenditures from the Human Resources Department for Special Training activities.	3.00	$ 529,468	$ 0

Customer Services

Significant Budget Adjustments

GENERAL FUND

Customer Services	Positions	Cost	Revenue
Community and Economic Development Department Transfer Transfer of 1.00 Senior Management Analyst and related expenses from Community and Economic Development Department to Customer Services Department due to restructuring.	1.00	$ 107,074	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 70,912	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 39,762	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ 464,777
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (40,581)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (83,259)	$ 0
Transfer to the Community and Legislative Services Department Transfer of 3.00 Council Representative IIs to the Community and Legislative Services Department. The transfer is a result of the Mayor's effort to enhance transparency in government through restructuring.	(3.00)	$ (193,780)	$ 0

Expenditures by Category

		FY 2006 BUDGET		FY 2007 BUDGET		**FY 2008 FINAL**
PERSONNEL						
Salaries & Wages	$	-	$	1,000,992	**$**	**1,116,590**
Fringe Benefits	$	-	$	533,102	**$**	**617,289**
SUBTOTAL PERSONNEL	$	-	$	1,534,094	$	**1,733,879**

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	FY 2008 FINAL
NON-PERSONNEL			
Supplies & Services	$ -	$ 412,742	**$ 756,490**
Information Technology	$ -	$ 88,377	**$ 19,456**
Energy/Utilities	$ -	$ 25,160	**$ 9,105**
Equipment Outlay	$ -	$ 407	**$ 4,202**
SUBTOTAL NON-PERSONNEL	$ -	$ 526,686	$ **789,253**
TOTAL	$ -	$ 2,060,780	$ **2,523,132**

Revenues by Category

	FY 2006 BUDGET	FY 2007 BUDGET	FY 2008 FINAL
GENERAL FUND			
Charges for Current Services	$ -	$ 212,037	**$ 676,814**
TOTAL	$ -	$ 212,037	**$ 676,814**

Salary Schedule

GENERAL FUND
Customer Services

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1105	Administrative Aide I	1.00	**1.00**	$ 43,820	$ 43,820
1106	Sr Management Analyst	0.00	**1.00**	$ 70,802	$ 70,802
1107	Administrative Aide II	0.00	**1.00**	$ 50,686	$ 50,686
1614	Org Effectiveness Specialist II	0.00	**1.00**	$ 64,734	$ 64,734
1746	Word Processing Operator	0.00	**1.00**	$ 37,844	$ 37,844
1774	Public Info Specialist	9.00	**9.00**	$ 39,939	$ 359,454
2132	Department Director	1.00	**1.00**	$ 134,251	$ 134,251
2213	Council Representative II	4.00	**1.00**	$ 34,996	$ 34,996
2270	Program Manager	2.00	**2.00**	$ 88,692	$ 177,384
2275	Neighborhood Services Coord	2.00	**2.00**	$ 83,132	$ 166,264
	Vacancy Factor Adjustment	0.00	**0.00**	$ -	$ (33,908)
	Bilingual - Regular	0.00	**0.00**	$ -	$ 769
	Overtime Budgeted	0.00	**0.00**	$ -	$ 1,968
	Temporary Help	0.00	**0.00**	$ -	$ 7,526
	Total	19.00	**20.00**		**$ 1,116,590**
CUSTOMER SERVICES TOTAL		19.00	**20.00**		**$ 1,116,590**

Labor Relations

Labor Relations



Mission Statement

To provide the City with expert advice related to labor and employment issues. The Labor Relations Department is committed to treating all individuals with fairness, dignity, and respect.

Department Description

The Labor Relations Department is comprised of the Labor Relations Manager, four Labor Relations Officers, and one Executive Secretary who service a workforce of over 11,000 employees.

The Labor Relations Department provides advice, counsel, and policy direction to the Mayor and management on labor and employment issues such as meeting and conferring with labor unions, grievance resolution, disciplinary actions and appeals, leave provisions, federal and State labor laws, and rewards and recognition programs. The Department serves as the point of contact with the City's five recognized labor organizations and negotiates on behalf of the Mayor with regard to wages, hours, and terms and conditions of employment. Additionally, the Labor Relations Department delivers educational training on labor and employment related matters.

Service Efforts and Accomplishments

The Labor Relations Department successfully negotiated the Mayor's ballot measures related to pension reform and managed competition, respectively, as well as implementation ordinances associated with those measures.

The Labor Relations Department completed contract negotiations with three of the five labor organizations; the International Association of Fire Fighters Local 145 (IAFF Local 145), the Deputy City Attorneys' Association (DCAA), and the Police Officers Association (POA). Staff initiated Fiscal Year 2008 contract negotiations with the above mentioned labor organizations.

Labor Relations will continue to work with City Departments and labor organizations in anticipation of changes related to Business Process Re-engineering, wages, hours, and other terms and conditions of employment.

Labor Relations

Budget Dollars at Work

The Labor Relations Department:
- Heard 22 Industrial Leave Appeals
- Heard 10 Step 5 Grievances
- Heard 11 Long Term Disability Appeals
- Held 38 Meet & Confers related to wages, hours, and other terms and conditions of employment
- Successfully negotiated FY07 MOU with International Associations of Firefighters (IAFF) Local 145
- Successfully negotiated FY07 MOU with Deputy City Attorneys' Association (DCAA)
- Reviewed 303 Property Rights Discipline cases
- Conducted 27 Unclassified recruitments

Department Summary

Labor Relations								
		FY 2006 BUDGET		FY 2007 BUDGET		**FY 2008 FINAL**		FY 2007-2008 CHANGE
Positions		6.04		37.50		**6.00**		(31.50)
Personnel Expense	$	789,714	$	3,274,804	**$**	**762,353**	$	(2,512,451)
Non-Personnel Expense	$	42,939	$	1,244,226	**$**	**47,268**	$	(1,196,958)
TOTAL	$	832,653	$	4,519,030	**$**	**809,621**	$	(3,709,409)

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Labor Relations			
Administration	2.04	0.00	**0.00**
Employee Benefits & Safety	0.00	28.50	**0.00**
Labor & Employment Relations	4.00	6.00	**6.00**
Special Training	0.00	3.00	**0.00**
Total	**6.04**	**37.50**	**6.00**

Department Expenditures

		FY 2006 BUDGET		FY 2007 BUDGET		**FY 2008 FINAL**
GENERAL FUND						
Labor Relations						
Administration	$	303,631	$	38,801	**$**	**4,735**
Employee Benefits & Safety	$	-	$	3,094,563	**$**	**-**
Human Resources	$	-	$	(4,965)	**$**	**14,332**
Labor & Employment Relations	$	529,022	$	829,683	**$**	**787,983**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Labor Relations			
Special Training	$ -	$ 560,948	**$ 2,575**
Total	**$ 832,653**	**$ 4,519,030**	**$ 809,621**

Significant Budget Adjustments

GENERAL FUND

Labor Relations	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 54,861	$ 0
Budgeted Revenue Reduction Reduction to budgeted revenues as a result of a restructuring to the City Contributions rate.	0.00	$ 0	$ (3,106,857)
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ (423,233)
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ (353)	$ 0
Reduction of Non-Personnel Expenditures Reduction is related to non-personnel expenses and overtime for 1.00 Equal Employment Opportunity Officer position that no longer exists.	0.00	$ (38,675)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (302,759)	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (365,273)	$ 0

Labor Relations

Significant Budget Adjustments

GENERAL FUND

Labor Relations	Positions	Cost	Revenue
Transfer to Customer Services Department	(3.00)	$ (529,468)	$ 0
Transfer of 1.00 Organization Effectiveness Specialist II, 1.00 Word Processing Operator II and 1.00 Administrative Aide II 3.00 and related non-personnel expenditures to the Customer Services Department for Special Training activities.			
Transfer to Risk Management Department	(28.50)	$ (2,527,742)	$ 0
Transfer of staff and related non-personnel expenditures to the Risk Management Department. Activities transferred include Long-Term Disability Payment Processing, Benefits Enrollment and Maintenance, Safety and Environmental Health, the Employee Assistance Program (EAP), and Plan Services.			

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ 544,426	$ 2,179,963	**$ 514,701**
Fringe Benefits	$ 245,288	$ 1,094,841	**$ 247,652**
SUBTOTAL PERSONNEL	$ 789,714	$ 3,274,804	$ **762,353**
NON-PERSONNEL			
Supplies & Services	$ 20,075	$ 715,749	**$ 30,931**
Information Technology	$ 16,692	$ 486,037	**$ 13,985**
Energy/Utilities	$ 6,172	$ 34,438	**$ 1,352**
Equipment Outlay	$ -	$ 8,002	**$ 1,000**
SUBTOTAL NON-PERSONNEL	$ 42,939	$ 1,244,226	$ **47,268**
TOTAL	$ 832,653	$ 4,519,030	$ **809,621**

Revenues by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Transfers from Other Funds	$ -	$ 3,530,090	**$ -**
TOTAL	$ -	$ 3,530,090	**$ -**

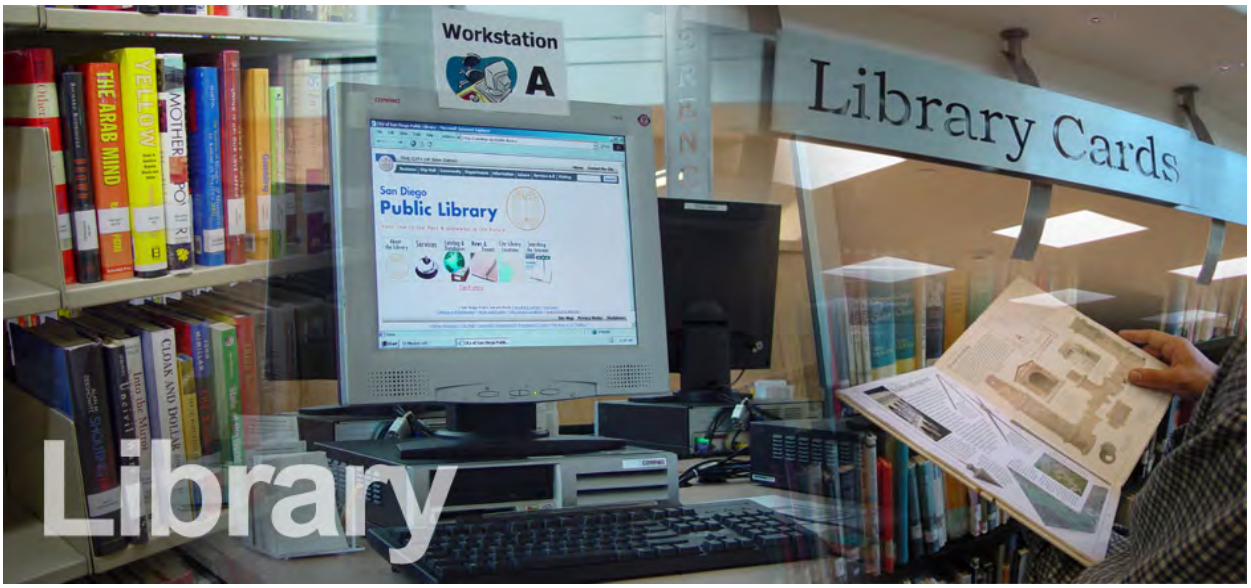
Salary Schedule

GENERAL FUND

Labor Relations

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1107	Administrative Aide II	1.00	**0.00**	$ -	$ -
1256	Benefits Representative II	9.00	**0.00**	$ -	$ -
1340	Claims Aide	1.50	**0.00**	$ -	$ -
1341	Claims Clerk	1.00	**0.00**	$ -	$ -
1406	Employee Assistance Counselor	2.00	**0.00**	$ -	$ -
1407	Employee Benefits Specialist II	1.00	**0.00**	$ -	$ -
1417	Employee Benefits Specialist I	2.00	**0.00**	$ -	$ -
1429	Employee Assistance Program Manager	1.00	**0.00**	$ -	$ -
1535	Clerical Assistant II	2.00	**0.00**	$ -	$ -
1614	Org Effectiveness Specialist II	1.00	**0.00**	$ -	$ -
1746	Word Processing Operator	1.00	**0.00**	$ -	$ -
1816	Claims & Insurance Manager	1.00	**0.00**	$ -	$ -
1823	Safety Officer	3.00	**0.00**	$ -	$ -
1826	Safety Representative II	4.00	**0.00**	$ -	$ -
1876	Executive Secretary	1.00	**1.00**	$ 52,009	$ 52,009
1972	Safety & Training Manager	1.00	**0.00**	$ -	$ -
2269	Labor Relations Manager	1.00	**1.00**	$ 120,324	$ 120,324
2270	Program Manager	4.00	**4.00**	$ 84,388	$ 337,550
	Ex Perf Pay-Unclassified	0.00	**0.00**	$ -	$ 4,818
	Total	37.50	**6.00**		**$ 514,701**
LABOR RELATIONS TOTAL		37.50	**6.00**		**$ 514,701**

Library



Mission Statement

Respond to the information needs of San Diego's diverse communities;
Ensure equal access to local, national, and global resources;
Anticipate and address the educational, cultural, business, and recreational interests of the public;
Develop and provide welcoming environments.

Department Description

The San Diego Public Library System serves the residents of the City of San Diego, which encompasses an area of 342 square miles. The Library System consists of the Central Library, 35 branch libraries, and the adult literacy program office (READ/San Diego). The Department serves the educational, cultural, business, and recreational needs of San Diego's diverse communities through its collection of more than 3.4 million books and audio-visual materials, 4,122 periodical subscriptions, 1.6 million government documents, and approximately 160,000 books in over 100 foreign languages. Electronic access is provided to the library catalog and many index and full-text databases in all library facilities and via the Internet.

Service Efforts and Accomplishments

In Fiscal Year 2007, more than 6 million patrons visited City libraries, borrowed over 7.1 million items, used an additional 1.8 million items in libraries, and had over 1.6 million reference questions answered by Library staff. More than 1.6 million patrons signed up to use the Internet on a Library workstation and nearly 700,000 online database searches were conducted. Attendance exceeded 218,000 at 7,256 programs offered throughout the library system, including the Chamber Music Series and Film Series at the Central Library, representing a 10 percent increase over the previous fiscal year.

Library fund raising also had a strong year. New records were set in operating revenue, which increased 14% over Fiscal Year 2006; in addition, there were increases to the number of active contributors and Carnegie Society members, honoring donors who have included the Library in their estate plans.

Library

Service Efforts and Accomplishments

Since 1997, the Library Department will have opened 10 new replacement or expanded facilities. This represents an increase of 126,893 square feet of branch library space in the last 10 years, including the new 15,000 square foot North University Community Library scheduled to open September 2007. Also in the Fall of 2007, construction will begin on the new Logan Heights Library. Partially funded by a Proposition 14 Grant from the State of California, this new 25,000 square foot facility will replace the current 3,967 square foot facility built in 1927. A number of new branches have received awards, many of them of national recognition.

The San Diego Public Library received State and national recognition for adult literacy and cultural programming. Live Homework Help was also recognized for outstanding innovation and creativity in partnering and funding. For its efforts to preserve, inventory, and catalog a collection of 90,000 documents which represent nearly 100 years of San Diego's water history, the Library received the Award of Excellence for Historic Preservation form the City's Historical Resources Board.

Budget Dollars at Work

In Fiscal Year 2007:
- Operated 36 library facilities
- Managed 3,430,601 books and audio-visual items
- Served 437,047 registered borrowers
- Managed annual circulation of over 7,167,000 items
- Managed the in-house use of over 1,759,000 Items
- Answered 1,643,873 reference questions
- Oversaw 6,040,091 patron visits

Department Summary

Library							
		FY 2006 BUDGET		FY 2007 BUDGET		**FY 2008 FINAL**	FY 2007-2008 CHANGE
Positions		406.02		425.96		**388.36**	(37.60)
Personnel Expense	$	28,220,572	$	29,560,521	**$**	**28,840,999**	$ (719,522)
Non-Personnel Expense	$	9,097,433	$	9,864,213	**$**	**9,521,038**	$ (343,175)
TOTAL	$	37,318,005	$	39,424,734	**$**	**38,362,037**	$ (1,062,697)

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Library			
Administration	22.40	23.00	**19.00**
Branch Libraries	228.02	241.11	**226.51**
Building Services	6.00	6.00	**6.00**
Central Library	81.00	84.00	**75.50**
Development Program	3.00	3.25	**3.25**
READ/San Diego	4.00	6.00	**5.50**

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Library			
Technical Services	53.00	54.00	**44.00**
Total	**397.42**	**417.36**	**379.76**
LIBRARY GRANTS FUND			
Library Grant Funds			
State Library Foundation	8.60	8.60	**8.60**
Total	**8.60**	**8.60**	**8.60**
DEPARTMENT TOTAL	**406.02**	**425.96**	**388.36**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Library			
Administration	$ 1,964,654	$ 1,966,658	**$ 1,840,178**
Branch Libraries	$ 16,873,093	$ 18,074,479	**$ 17,720,420**
Building Services	$ 4,333,213	$ 4,541,928	**$ 4,649,727**
Central Library	$ 6,708,603	$ 6,916,843	**$ 6,829,359**
Development Program	$ 1,362,064	$ 1,390,374	**$ 1,422,870**
Library Department	$ -	$ (268,008)	**$ 179,691**
READ/San Diego	$ 376,503	$ 502,186	**$ 501,684**
Technical Services	$ 5,029,756	$ 5,619,226	**$ 4,486,735**
Total	**$ 36,647,886**	**$ 38,743,686**	**$ 37,630,664**
LIBRARY GRANTS FUND			
Library Grant Funds			
State Library Foundation	$ 670,119	$ 681,048	**$ 731,373**
Total	**$ 670,119**	**$ 681,048**	**$ 731,373**
DEPARTMENT TOTAL	**$ 37,318,005**	**$ 39,424,734**	**$ 38,362,037**

Library

Significant Budget Adjustments

GENERAL FUND

Library	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 1,621,978	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 677,797	$ 0
Performance Annex Support and Position Reinstatements Reinstatement of 1.00 Associate Management Analyst and related non-personnel expense to operate the City Heights Performance Annex. In addition, position restructures resulting in the reduction of 3.00 Library Clerks and 1.00 Library Aide, and the reinstatement of 1.00 Librarian III, 2.00 Youth Services Librarians, and 1.00 Library Technician.	1.00	$ 306,324	$ 0
Contractual Services Increase Reflects new contracts and pricing agreements for services including janitorial services, guards services, landscaping, waste removal, and miscellaneous contractual services. The significant cost increase is due in large part to the Living Wage Ordinance.	0.00	$ 206,670	$ 0
Transportation Allowance Parking supplement enables Library employees to pay the standard parking rate at the non-City owned 707 Broadway parking site that is paid at City downtown parking locations. In previous fiscal years, this cost was packaged with the expense of Library rental space at the 707 Broadway office building. The rental agreement was not renewed for Fiscal Year 2008.	0.00	$ 60,000	$ 0
Transition of Hourly Positions Standardization of hourly position budgeting.	0.00	$ 40	$ 0
One Time Expenditure Removal Adjustment reflects Fiscal Year 2007 one time expenditure removal.	0.00	$ (33,000)	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (115,582)	$ 0

Significant Budget Adjustments

GENERAL FUND

Library	Positions	Cost	Revenue
Transfer for the Information Technology Central Organization Transfer of positions and/or support from other City departments as a result of Business Process Re-engineering recommendations to centralize information technology support.	(2.00)	$ (206,831)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (408,664)	$ 0
General Fund Savings Proposal Department submitted reduction proposal.	(5.50)	$ (469,843)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (683,384)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(31.10)	$ (2,068,527)	$ (140,379)

LIBRARY GRANTS FUND

Library Grant Funds	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 33,620	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 16,715	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ 238,654
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (10)	$ 0

Library

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ 18,873,471	$ 19,732,520	**$ 18,563,737**
Fringe Benefits	$ 9,347,101	$ 9,828,001	**$ 10,277,262**
SUBTOTAL PERSONNEL	$ 28,220,572	$ 29,560,521	$ **28,840,999**
NON-PERSONNEL			
Supplies & Services	$ 6,412,187	$ 6,991,359	**$ 6,862,828**
Information Technology	$ 1,143,707	$ 1,540,542	**$ 1,139,763**
Energy/Utilities	$ 1,491,539	$ 1,249,312	**$ 1,462,447**
Equipment Outlay	$ 50,000	$ 83,000	**$ 56,000**
SUBTOTAL NON-PERSONNEL	$ 9,097,433	$ 9,864,213	$ **9,521,038**
TOTAL	$ 37,318,005	$ 39,424,734	$ **38,362,037**

Revenues by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Revenue from Money & Property	$ 95,000	$ 95,000	**$ 95,000**
Charges for Current Services	$ 1,530,000	$ 1,706,422	**$ 1,599,422**
Transfers from Other Funds	$ -	$ 33,379	**$ -**
TOTAL	$ 1,625,000	$ 1,834,801	**$ 1,694,422**

Salary Schedule

GENERAL FUND

Library

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1104	Account Clerk	3.00	**3.00**	$ 37,878	$ 113,634
1106	Sr Management Analyst	2.00	**2.00**	$ 70,802	$ 141,604
1107	Administrative Aide II	4.00	**5.00**	$ 50,686	$ 253,430
1132	Asst Management Analyst	3.50	**3.50**	$ 53,981	$ 188,932
1218	Assoc Management Analyst	2.00	**2.00**	$ 64,539	$ 129,078
1236	Auto Messenger	6.00	**6.00**	$ 31,137	$ 186,822
1273	Building Maintenance Supv	1.00	**1.00**	$ 74,804	$ 74,804
1280	Building Service Technician	3.00	**3.00**	$ 39,491	$ 118,473
1348	Info Systems Analyst II	1.00	**1.00**	$ 64,621	$ 64,621
1349	Info Systems Analyst III	1.00	**1.00**	$ 71,601	$ 71,601
1389	Custodian II	2.00	**2.00**	$ 31,149	$ 62,298
1401	Info Systems Technician	5.00	**2.00**	$ 50,993	$ 101,985
1535	Clerical Assistant II	1.00	**0.00**	$ -	$ -
1584	Librarian II	38.91	**43.91**	$ 58,954	$ 2,588,692
15841	Librarian II Hrly	1.48	**1.48**	$ 59,507	$ 88,071

Salary Schedule

GENERAL FUND

Library

Class	Position Title	FY 2007 Positions	FY 2008 Positions		Salary		Total
1585	Librarian IV	25.00	**25.00**	$	73,424	$	1,835,593
1586	Library Asst	48.64	**40.14**	$	49,256	$	1,977,133
15861	Library Assistant	2.02	**2.02**	$	49,425	$	99,838
1588	Library Aide	62.99	**54.99**	$	23,955	$	1,317,292
15881	Library Aide	14.01	**14.01**	$	24,183	$	338,798
1590	Library Clerk	106.54	**97.54**	$	38,419	$	3,747,406
15901	Library Clerk	1.92	**1.92**	$	38,647	$	74,203
1614	Org Effectiveness Specialist II	1.00	**1.00**	$	64,734	$	64,734
1648	Payroll Specialist II	3.00	**3.00**	$	41,507	$	124,520
1726	Principal Clerk	1.00	**1.00**	$	52,855	$	52,855
1746	Word Processing Operator	1.00	**1.00**	$	37,845	$	37,845
1757	Literacy Program Administrator	1.00	**1.00**	$	78,159	$	78,159
1758	Library Technician	12.00	**10.00**	$	39,939	$	399,393
1759	Sr Library Technician	3.00	**3.00**	$	45,702	$	137,105
1867	Librarian III	37.60	**28.00**	$	66,603	$	1,864,894
1871	Sr Public Information Officer	1.00	**1.00**	$	64,783	$	64,783
1876	Executive Secretary	1.00	**1.00**	$	52,009	$	52,009
1879	Sr Clerk/Typist	4.00	**4.00**	$	43,313	$	173,252
1902	Storekeeper I	1.00	**1.00**	$	41,330	$	41,330
1922	Supv Librarian	6.25	**6.25**	$	82,398	$	514,988
2140	City Librarian	1.00	**1.00**	$	127,013	$	127,013
2188	Student Intern	2.50	**0.00**	$	-	$	-
2219	Deputy Library Director	2.00	**2.00**	$	111,902	$	223,803
2243	Resource Development Officer	2.00	**2.00**	$	77,891	$	155,782
2281	Asst To The Director	1.00	**1.00**	$	101,001	$	101,001
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(575,473)
	Bilingual - Regular	0.00	**0.00**	$	-	$	68,128
	MLS Certification Pay	0.00	**0.00**	$	-	$	266,850
	Overtime Budgeted	0.00	**0.00**	$	-	$	71,969
	Temporary Help	0.00	**0.00**	$	-	$	535,744
	Total	417.36	**379.76**			**$**	**18,154,992**

LIBRARY GRANTS FUND

Library Grant Funds

Class	Position Title	FY 2007 Positions	FY 2008 Positions		Salary		Total
1280	Building Service Technician	1.00	**1.00**	$	39,491	$	39,491
1585	Librarian IV	1.00	**1.00**	$	73,424	$	73,424
1586	Library Asst	3.90	**3.90**	$	49,256	$	192,098

Library

Salary Schedule

LIBRARY GRANTS FUND
Library Grant Funds

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1590	Library Clerk	2.70	**2.70**	$	38,419	$	103,732
	Total	8.60	**8.60**			**$**	**408,745**
LIBRARY TOTAL		425.96	**388.36**			**$**	**18,563,737**

Revenue and Expense Statement (Non-General Fund)

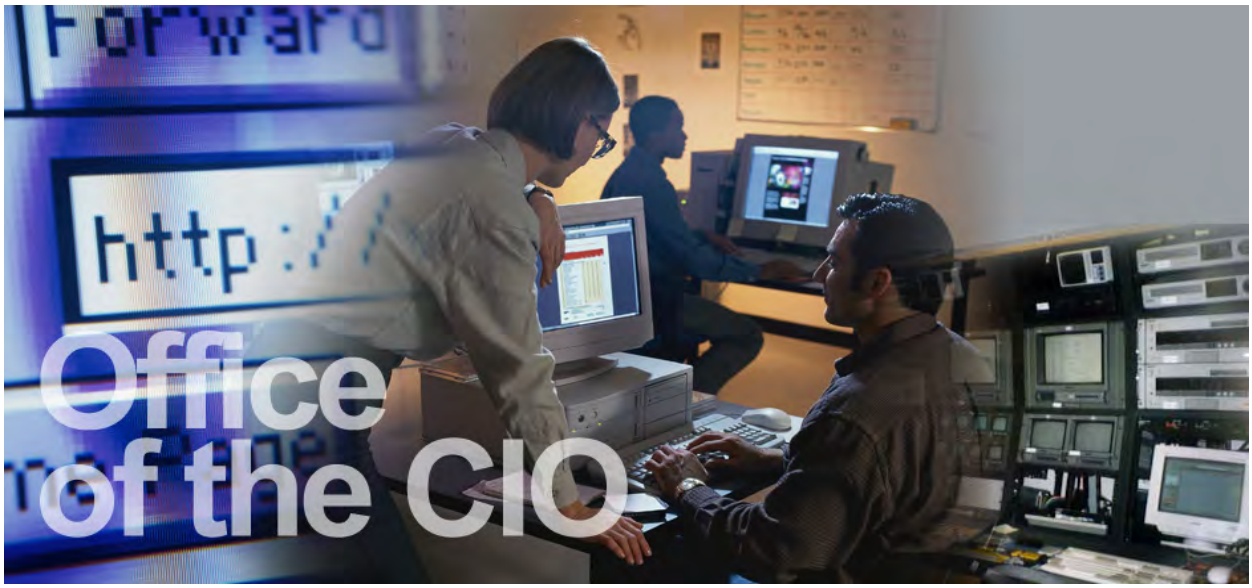
LIBRARY GRANTS FUND

	FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 233,301	$ 130,727	**$ 218,824**
TOTAL BALANCE	$ 233,301	$ 130,727	**$ 218,824**
REVENUE			
Grant Receipts	$ 512,763	$ 769,145 [1]	**$ 753,000**
Interest on Investments	$ 2,047	$ -	**$ -**
TOTAL REVENUE	$ 514,810	$ 769,145	**$ 753,000**
TOTAL BALANCE AND REVENUE	$ 748,111	$ 899,872	**$ 971,824**
OPERATING EXPENSE			
Personnel and Non-Personnel Expense	$ 617,384	$ 681,048	**$ 731,373**
TOTAL OPERATING EXPENSE	$ 617,384	$ 681,048	**$ 731,373**
TOTAL EXPENSE	$ 617,384	$ 681,048	**$ 731,373**
BALANCE	$ 130,727	$ 218,824	**$ 240,451**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 748,111	$ 899,872	**$ 971,824**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) Grant receipt figure reflects anticipated total receipts for Fiscal Year 2007. State budget includes an increase of 49 percent to the Public Library Fund for Fiscal Year 2007. Fiscal Year 2007 budgeted amount is $514,346.

Office of the CIO



Mission Statement

To establish strategies, policies, and procedures for effective implementation of citywide information and communication technologies; provide electronic information and interactive services via the Internet; provide effective wireless communications to the City and other governmental agencies through high quality systems and services, ensuring the highest level of service to the public.

Department Description

The Office of the Chief Information Officer (OCIO) is comprised of the Communications and Information Technology (IT) Divisions. The Communications Division provides all wireless communication technologies; engineers, installs, maintains and repairs wireless voice and data communications systems and equipment; and contracts for commercially-provided wireless services. The IT Division is responsible for providing strategic direction and IT operational policies and standards; and for coordinating major Citywide initiatives including IT project management, the City's IT budget, Citywide technologies and applications, and the City's website.

Service Efforts and Accomplishments

During Fiscal Year 2007, the Office of the CIO (OCIO) has made unprecedented progress. Common IT services will be run from a central organization to maximize efficiency and the initiatives launched to that end mark a major change in the means by which IT services are provisioned. Launching the Enterprise Resource Planning (ERP) project, which will replace aging, fractured and ineffective systems throughout the City, marks a watershed moment for the City. The projects and initiatives initiated by the Communications Division capitalize on the limited funding available to address the immediate needs of the City's vital Public Safety Communications system. The goal is to ensure a viable, stable system for several years to come. In addition, the Communications Division staff continue to work with a regional task force, spurred by communications challenges experienced during the 2003 wildfires, to look at regional interoperability, and moving towards bringing the City, County, and other major regional entities onto a unified Public Safety Communication System.

Office of the CIO

Service Efforts and Accomplishments

Notable reforms and projects that are underway or have been implemented by the OCIO include:

Information Technology Reorganization and Alignment - The OCIO developed a new organizational structure for IT within the City, which includes creation of Group IT Managers, and better aligns IT efforts with business objectives of the City. The new IT organization will place management of common IT functions with the OCIO, while the departments will retain responsibility for business applications that support departmental goals and objectives.

Information Technology Business Process Reengineering (BPR) - A BPR effort is underway to reengineer all City IT functions. The City is partnering with San Diego Data Processing Corporation (SDDPC) to analyze all IT functions across the City. The goal of the BPR is to streamline and consolidate IT operations while stabilizing service levels across the City.

The Computing Infrastructure Upgrade Project will centralize and standardize the City's IT infrastructure to support desktop, file and print, and messaging needs.

An ERP Project was launched to replace the City's major software systems including financial, human resource, and procurement applications. This intense multi-year effort will enlist some of the most knowledgeable staff throughout the City to work with the OCIO and the City's outside IT partners in developing a cross-functional system designed to maximize accuracy and efficiency of the City's data, and create a centralized knowledge base for management.

The Communications Division continues to implement the Public Safety Communications System upgrade. The project includes a major upgrade of radio sites in order to accommodate replacement of the City's microwave and 800 MHz radio infrastructure. Replacement will include all dispatch hardware at San Diego Police Department, San Diego Fire-Rescue Department and General Services Station 38, trunked radio system controller and base stations.

Communications Division staff also continues to participate in a regional task force on the Command, Control and Communications (3C) Project. This project will provide wide area data connectivity regionally over several counties to facilitate communications among the numerous public safety agencies and jurisdictions that operate within San Diego.

The OCIO continually accepts the challenge to pursue and employ innovative strategies to capitalize on technology that will provide residents the public safety and other day-to-day operational services they require, in the most cost-effective and efficient manner possible, while still maintaining the service level which they have come to depend upon.

Budget Dollars at Work

In Fiscal Year 2006:
- Managed seven major citywide and several departmental technology projects contributing to improved effectiveness and efficiency across the City
- Supported 6,149,901 unique visitors to the City's website
- Maintained 34,532 communications equipment units
- Registered and maintained 22 fixed communication sites

Department Summary

Office of the CIO								
		FY 2006 BUDGET		FY 2007 BUDGET		**FY 2008 FINAL**		FY 2007-2008 CHANGE
Positions		66.88		77.38		**88.38**		11.00
Personnel Expense	$	6,796,370	$	8,060,816	**$**	**9,420,455**	$	1,359,639
Non-Personnel Expense	$	1,477,671	$	14,436,884	**$**	**34,779,921**	$	20,343,037
TOTAL	$	8,274,041	$	22,497,700	**$**	**44,200,376**	$	21,702,676

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
INFORMATION TECHNOLOGY FUND			
Office of the CIO-Information Technology			
Cable TV & Telecom Policy	4.00	1.00	**0.00**
Citywide Technologies & Applications	0.00	0.00	**2.00**
Computing Infrastructure Supp	0.00	0.00	**12.00**
Infrastructure & Enterprise Architecture	4.00	5.00	**3.00**
IT Financial Services	4.00	4.00	**3.00**
Management & Support	0.50	1.50	**2.50**
Program Management Office	5.00	8.00	**5.00**
Strategic Planning and Governance	0.00	0.00	**1.00**
Web Services	0.00	0.00	**4.00**
Total	**17.50**	**19.50**	**32.50**
Office of the CIO-Communications			
Communication Eng & Support Services	3.50	5.00	**5.00**
Communication Management & Support	5.50	6.50	**6.50**
Maint Elect & Comm Equipment	40.38	46.38	**44.38**
Total	**49.38**	**57.88**	**55.88**
DEPARTMENT TOTAL	**66.88**	**77.38**	**88.38**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Office of the CIO - General Fund			
Central GF IT	$ -	$ 5,099,705	**$ 18,336,045**
Comm Div Wireless Transfer	$ -	$ 3,147,100	**$ 6,699,854**
GIS	$ -	$ 638,921	**$ -**

Office of the CIO

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Office of the CIO - General Fund			
IT New Development	$ -	$ 3,708,666	**$ 4,027,157**
Total	**$ -**	**$ 12,594,392**	**$ 29,063,056**
INFORMATION TECHNOLOGY FUND			
Office of the CIO-Information Technology			
Cable TV & Telecom Policy	$ 617,601	$ 153,143	**$ 71,226**
Citywide Technologies & Applications	$ -	$ -	**$ 748,753**
Computing Infrastructure Supp	$ -	$ -	**$ 1,310,972**
Infrastructure & Enterprise Architecture	$ 462,379	$ 724,799	**$ 341,183**
IT Financial Services	$ 391,635	$ 405,055	**$ 307,426**
Management & Support	$ 276,367	$ 432,360	**$ 649,159**
Office of the CIO-Information Technology	$ 2,949	$ (9,325)	**$ (11,140)**
Program Management Office	$ 728,644	$ 1,304,856	**$ 683,912**
Strategic Planning and Governance	$ -	$ -	**$ 147,330**
Web Services	$ -	$ -	**$ 591,076**
Total	**$ 2,479,575**	**$ 3,010,888**	**$ 4,839,897**
Office of the CIO-Communications			
Communication Eng & Support Services	$ 637,576	$ 783,113	**$ 3,804,293**
Communication Management & Support	$ 527,168	$ 676,428	**$ 710,403**
Maint Elect & Comm Equipment	$ 4,629,722	$ 5,445,671	**$ 5,661,051**
Office of the CIO - Communications	$ -	$ (12,792)	**$ 121,676**
Total	**$ 5,794,466**	**$ 6,892,420**	**$ 10,297,423**
DEPARTMENT TOTAL	**$ 8,274,041**	**$ 22,497,700**	**$ 44,200,376**

Significant Budget Adjustments

GENERAL FUND

Office of the CIO - General Fund	**Positions**	**Cost**	**Revenue**
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 12,831,825	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 3,589,363	$ 0

Significant Budget Adjustments

GENERAL FUND

Office of the CIO - General Fund	Positions	Cost	Revenue
Transfer for the Information Technology Central Organization Transfer of positions and/or support from other City departments as a result of Business Process Re-engineering recommendations to centralize information technology support.	0.00	$ 686,198	$ 0
Geographic Information System (GIS) Transfer Transfer of the GIS Program from the Communications Division to the Information Technology Division in order to accurately budget this program.	0.00	$ (143,651)	$ 0
General Fund Savings Proposal Department submitted reduction proposal.	0.00	$ (495,071)	$ 0

INFORMATION TECHNOLOGY FUND

Office of the CIO-Communications	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 261,438	$ 0
Increase in Support for the Public Safety Communications Project (PSCP) Increase in support for the City Council-mandated PSCP. The additional expenditures are for master lease and debt service payments.	0.00	$ 2,980,256	$ 0
Increase in Support for Facilities Maintenance Additional support for facilities maintenance and repair to correct structural underfunding.	0.00	$ 225,000	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 107,722	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 61,711	$ 0
Increase in Support for Security Services Additional funding to restore security services to the appropriate level.	0.00	$ 22,903	$ 0

Office of the CIO

Significant Budget Adjustments

INFORMATION TECHNOLOGY FUND

Office of the CIO-Communications	Positions	Cost	Revenue
Increase in Support for Contractual Services Increase in support for maintenance and janitorial and miscellaneous contractual services.	0.00	$ 19,022	$ 0
Transfer for the Information Technology Central Organization Transfer of positions and/or support from other City departments as a result of Business Process Re-engineering recommendations to centralize information technology support.	0.00	$ 10,948	$ 0
Increase in Support for Emergency Telephones Additional support for telephone costs that are active for emergency replacement.	0.00	$ 1,440	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ 3,690,263
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (5,571)	$ 0
Position Adjustments A position adjustment of 2.00 Electronic Technicians for 1.00 Equipment Technician II to accurately reflect the positions within the Department.	(1.00)	$ (25,216)	$ 0
Reduction of a Vacant Position Reduction of 1.00 Communications Technician Supervisor due to ongoing efforts designed to improve efficiency and effectiveness of operations within the Department.	(1.00)	$ (116,520)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (138,130)	$ 0

Office of the CIO-Information Technology	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 76,765	$ 58,072

Significant Budget Adjustments

INFORMATION TECHNOLOGY FUND

Office of the CIO-Information Technology	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2005 negotiated salary compensation schedule, changes to average salaries, retirement contributions, and retiree health contributions. Position adjustments, if applicable, reflect the City Manager¿s restructuring of Executive Team assignments.	0.00	$ 19,891	$ 0
Transfer for the Information Technology Central Organization Transfer of positions and/or support from other City departments as a result of Business Process Re-engineering recommendations to centralize information technology support.	11.00	$ 1,164,507	$ 1,170,200
Transfer of Staffing from the Financial Management Department Transfer of 2.00 Information System Analysts IVs from the Financial Management Department to the Office of the Chief Information Officer-Information Technology Division.	2.00	$ 235,386	$ 0
Geographic Information System (GIS) Transfer Transfer of the GIS Program from the Communications Division to the Information Technology Division in order to accurately budget this program.	0.00	$ 143,651	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 117,137	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 90,398	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 42,677	$ 0
Position Swap Swap of 1.00 Multimedia Production Coordinator for 1.00 Information Systems Analyst III to accurately reflect the positions within the Department.	0.00	$ 27,856	$ 39,349
Increase in Non-Personnel Expense Support Increase in non-personnel expense to support 2.00 Information System Analysts IVs transferred into the Department.	0.00	$ 17,108	$ 0

Office of the CIO

Significant Budget Adjustments

INFORMATION TECHNOLOGY FUND

Office of the CIO-Information Technology	Positions	Cost	Revenue
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ 615,775
Rent Transfer Transfer of rent reimbursement associated with the addition of employees from various departments to the Community and Legislative Services Department.	0.00	$ (43,872)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (62,495)	$ 0

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ 4,641,253	$ 5,484,099	**$ 6,245,681**
Fringe Benefits	$ 2,155,117	$ 2,576,717	**$ 3,174,774**
SUBTOTAL PERSONNEL	$ 6,796,370	$ 8,060,816	$ **9,420,455**
NON-PERSONNEL			
Supplies & Services	$ 1,033,622	$ 2,662,401	**$ 2,859,616**
Information Technology	$ 179,689	$ 11,361,932	**$ 26,725,777**
Energy/Utilities	$ 192,514	$ 190,955	**$ 2,007,676**
Equipment Outlay	$ 71,846	$ 221,596	**$ 3,186,852**
SUBTOTAL NON-PERSONNEL	$ 1,477,671	$ 14,436,884	$ **34,779,921**
TOTAL	$ 8,274,041	$ 22,497,700	$ **44,200,376**

Salary Schedule

INFORMATION TECHNOLOGY FUND
Office of the CIO-Information Technology

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1106	Sr Management Analyst	2.00	**1.00**	$ 70,802	$ 70,802
1235	Multimedia Production Coordinator	1.00	**0.00**	$ -	$ -
1244	Info Systems Manager	0.00	**1.00**	$ 102,110	$ 102,110
1348	Info Systems Analyst II	1.00	**5.00**	$ 64,621	$ 323,104
1349	Info Systems Analyst III	5.00	**6.00**	$ 71,601	$ 429,605

Salary Schedule

INFORMATION TECHNOLOGY FUND

Office of the CIO-Information Technology

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1401	Info Systems Technician	0.00	**5.00**	$	50,993	$	254,963
1535	Clerical Assistant II	1.00	**1.00**	$	35,402	$	35,402
1876	Executive Secretary	1.00	**1.00**	$	52,009	$	52,009
1917	Supv Management Analyst	1.00	**1.00**	$	80,610	$	80,610
1926	Info Systems Analyst IV	1.00	**5.00**	$	80,290	$	401,450
2132	Department Director	0.50	**0.50**	$	140,912	$	70,456
2214	Deputy Director	0.00	**1.00**	$	114,110	$	114,110
2270	Program Manager	6.00	**5.00**	$	98,982	$	494,908
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(52,219)
	Overtime Budgeted	0.00	**0.00**	$	-	$	14,000
	Temporary Help	0.00	**0.00**	$	-	$	52,885
	Total	19.50	**32.50**			**$**	**2,444,195**

Office of the CIO-Communications

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1104	Account Clerk	2.00	**2.00**	$	37,878	$	75,756
1106	Sr Management Analyst	1.00	**1.00**	$	70,802	$	70,802
1219	Assoc Communications Engineer	4.00	**4.00**	$	80,726	$	322,902
1346	Sr Communications Engineer	1.00	**1.00**	$	93,163	$	93,163
1425	Sr Communications Techician Supv	1.00	**1.00**	$	92,484	$	92,484
1426	Communications Technician	26.09	**26.09**	$	69,589	$	1,815,577
1427	Communications Technician Supv	4.00	**3.00**	$	80,877	$	242,632
1436	Equipment Technician I	4.29	**4.29**	$	42,342	$	181,646
1438	Equipment Technician II	1.00	**2.00**	$	46,568	$	93,136
1443	Electronics Technician	2.00	**0.00**	$	-	$	-
1648	Payroll Specialist II	1.00	**1.00**	$	41,507	$	41,507
1859	Sr Communications Tech	8.00	**8.00**	$	73,224	$	585,795
1879	Sr Clerk/Typist	1.00	**1.00**	$	43,313	$	43,313
2132	Department Director	0.50	**0.50**	$	140,912	$	70,456
2214	Deputy Director	1.00	**1.00**	$	118,000	$	118,000
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(115,415)
	Overtime Budgeted	0.00	**0.00**	$	-	$	24,094
	Reg Pay For Engineers	0.00	**0.00**	$	-	$	45,638
	Total	57.88	**55.88**			**$**	**3,801,486**
Information Technology Fund Total		77.38	**88.38**			**$**	**6,245,681**
OFFICE OF THE CIO TOTAL		77.38	**88.38**			**$**	**6,245,681**

Office of the CIO

Revenue and Expense Statement (Non-General Fund)

	FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE			
Communications	$ 166,587	$ (129,794)	**$ (202,617)**
Communications Beginning Reserve for CIP	$ 8,692	$ -	**$ -**
Information Technology	$ 1,045,677	$ 841,408	**$ 484,933**
Information Technology Beginning Reserve for CIP	$ 875,000	$ 1,021,070	**$ 1,250,000**
TOTAL BALANCE	$ 2,095,956	$ 1,732,684	**$ 1,532,316**
REVENUE			
Communications Revenue	$ 5,272,669	$ 6,819,597	**$ 10,509,860**
Information Technology Revenue	$ 2,892,899	$ 3,383,343	**$ 5,266,739**
TOTAL REVENUE	$ 8,165,568	$ 10,202,940	**$ 15,776,599**
TOTAL BALANCE AND REVENUE	$ 10,261,524	$ 11,935,624	**$ 17,308,915**
OPERATING EXPENSE			
Communications - Non Personnel Exp	$ 994,838	$ 1,132,922	**$ 1,539,650**
Communications - Personnel Expense	$ 4,799,628	$ 5,759,498	**$ 5,777,517**
Communications Master Lease Payments	$ -	$ -	**$ 2,980,256**
Communications Transfer to Public Safety CIP	$ 13,997	$ -	**$ -**
Information Technology - Non Personnel Exp	$ 482,833	$ 709,570	**$ 1,196,959**
Information Technology - Personnel Expense	$ 1,996,742	$ 2,301,318	**$ 3,642,938**
Information Technology Transfer to Public Safety CIP	$ 500,000	$ -	**$ -**
TOTAL OPERATING EXPENSE	$ 8,788,038	$ 9,903,308	**$ 15,137,320**
TOTAL EXPENSE	$ 8,788,038	$ 9,903,308	**$ 15,137,320**
RESERVE			
Communications Reserve for CIP	$ 8,692	$ -	**$ -**
Information Technology Reserve for Public Safety CIP	$ 1,250,000	$ 1,750,000	**$ 1,250,000**
TOTAL RESERVE	$ 1,258,692	$ 1,750,000	**$ 1,250,000**
TOTAL RESERVE	$ 1,258,692	$ 1,750,000	**$ 1,250,000**
BALANCE	$ 214,794	$ 282,316	**$ 921,595**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 10,261,524	$ 11,935,624	**$ 17,308,915**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Park
& Recreation



Mission Statement

To acquire, develop, operate, and maintain a park and recreation system that enriches the quality of life for residents and visitors alike while preserving the system for future generations.

Department Description

The Park and Recreation Department provides a multitude of facilities and services for neighborhoods and plays a key role in the quality of life for the community. The Department manages three major elements that contribute to various Mayor and City Council priorities: Parks and Open Space, Recreational Facilities, and Recreational Programs.

Parks and Open Space:
There are over 39,000 acres of parks, open space, and aquatic areas available throughout the City. The Department provides a wide variety of opportunities for San Diegans to renew mind, body, and spirit in healthy outdoor settings. Landscaped and natural environments provide valuable opportunities for individuals, families, and groups to enjoy passive and active leisure. Joint-use agreements with schools maximize park use and provide active, programmable sports turf in park-deficient neighborhoods. Open space areas conserve and protect sensitive habitat and cultural history and provide educational opportunities. There are 48 Maintenance Assessment Districts located throughout the City that provide property owners the opportunity to assess an annual fee in order to pay for landscape enhancements and other improvements, maintenance services, and activities beyond those generally provided by the City.

Recreational Facilities:
The Department operates and maintains a large number of recreational facilities. These facilities include: recreation centers, playgrounds, senior centers, teen centers, athletic fields, tennis courts, swimming pools, campgrounds, nature and visitor centers, gymnasiums, meeting rooms, weight rooms, historic sites, amphitheaters, skate parks, boat launches, docks, lakes, fishing piers, dog parks, and more. These facilities bring persons with diverse backgrounds together to enjoy special events, relax, and strengthen neighborhood bonds. The Department also operates several golf complexes and the Mount Hope Cemetery, which provides low cost burial services.

Park & Recreation

Department Description

Recreational Programs:
Recreational programs, team sports, and activities help build self-esteem, confidence, social harmony, independent thinking, and self-discipline, while improving overall health, and promoting conflict resolution skills for youths and adults. Programs offered throughout the City include ceramics, learn-to-swim, karate, gymnastics, dance, soccer, basketball, water polo, bird watching, nature walks, golf, day camps, softball, track, archery, holiday parties, cultural events, outdoor movies, senior trips, tiny tot classes, and much more.

Service Efforts and Accomplishments

More than 300 special events including runs/walks took place in Balboa Park in calendar year 2006. The majority of sponsor organizations are non-profit, drawn to the park for its vast beauty and cultural prominence.

Mission Bay Park has approximately 14 million visitors annually and hosts many special events that have become San Diego traditions.

The Permit Center for Developed Regional Parks issues permits for Balboa Park, Presidio Park, Mission Hills Park, Mission Bay Park, and shoreline parks and beaches. An estimated 6,500 permits were issued and 8,058 room reservations were made in Fiscal Year 2006.

Recreation centers offered over 4,000 programs and activities for youths and adults including sports leagues, dance, gymnastics, arts and crafts programs, meetings, and private parties. Special events included concerts or movies in the park, spring egg hunts, and family days. An estimated 10 million park users visit City community parks and facilities during the year.

The Volunteer Program recognized nearly 300 volunteers at an event to celebrate volunteer contributions. The Department partners with thousands of volunteers who contributed 194,000 hours of service in Fiscal Year 2006, saving the City nearly $3.4 million.

The Aquatics District operates 13 permanent swimming pools and three portable pools during the summer months. In Fiscal Year 2007, over 1,000 youths participated in one of the many aquatic recreation programs offered by the Department. The Adaptive Aquatics Program was offered in the summer of 2006 at five pools with more than 400 children participating of the program.

The Therapeutic Recreation Services and Senior Services Programs provide activities and services to approximately 90,000 people annually. These include: Camp at the Bay, talent shows, dances, Wheelchair Rugby Tournament, Junior Wheelchair Sports Camp, U.S. Open Wheelchair Tennis Championships, Annual Harvest Ball, Annual Deaf Awareness Day, Drug and Alcohol Recovery Games, Annual Senior Citizens Art Show, Senior Citizens Craft Show, Motorized Beach Wheelchair Program, and field trips.

The Civic Dance Arts Program has been in existence for more than 60 years. More than 2,500 children, teens, adults, and seniors take a variety of dance classes at recreation facilities throughout the City.

Mount Hope Cemetery has been owned and operated by the City for 137 years. The City provided the maintenance of 80 acres of developed cemetery land and performed 417 internments in Fiscal Year 2006.

The Department manages and maintains 13.6 miles of City coastline from Torrey Pines City Park to Sunset Cliffs Natural Park and 26.2 miles of the Mission Bay shoreline. The City coastline includes 100 acres of naturally maintained beaches, 150 acres of fully-maintained beaches, 390 acres of shoreline parkland, and 291 acres of coastal bluff right-of-way.

Service Efforts and Accomplishments

The Citywide Park Maintenance Turf Unit mowed over 1,300 acres, fertilized 3,000 acres, aerified 2,600 acres, and renovated 287 acres of turf on a weekly basis during Fiscal Year 2006.

Open Space Division staff, contractors, and volunteers continued on-going clean up and non-native invasive plant removal projects in many open space parks and canyons.

The Maintenance Assessment Districts program added three new districts for a total of 48 districts serving over 133,000 parcel owners. The districts added were Black Mountain Ranch North, Camino Santa Fe, and Genesee/North Torrey Pines Road.

In Fiscal Year 2007, Golf Operations hosted several major events including the Junior World Golf Championship, the largest and most prestigious junior golf event in the world; the Men's and Women's City Amateur Golf Championship, and the highly publicized Buick Invitational PGA Tour Event, played by many of golf's top professionals.

The 2008 United States Open Golf Championship will be hosted by the Torrey Pines Golf Course in June 2008.

Budget Dollars at Work

- Operate and maintain an estimated 38,980 acres of park, open space and aquatic acres
- Operate 51 recreation centers (including leased sites)
- Operate and maintain 13 permanent swimming pools
- Maintain 190+ playgrounds
- Operate and maintain golf courses at Torrey Pines, Balboa Park and Mission Bay Golf and Practice Center, supporting 300,000 rounds of golf
- Maintain 181 community, neighborhood, mini and resource parks
- Maintain 71 open space areas

Department Summary

Park & Recreation

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**	FY 2007-2008 CHANGE
Positions	927.64	949.10	**867.69**	(81.41)
Personnel Expense	$ 58,202,359	$ 59,727,721	**$ 57,359,204**	$ (2,368,517)
Non-Personnel Expense	$ 47,064,961	$ 51,223,147	**$ 58,073,624**	$ 6,850,477
TOTAL	$ 105,267,320	$ 110,950,868	**$ 115,432,828**	$ 4,481,960

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Mt. Hope Cemetery			
Administration	3.00	4.00	**4.00**

Park & Recreation

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Mt. Hope Cemetery			
Grounds Maintenance	7.00	7.00	**4.00**
Interment	3.00	3.00	**3.00**
Total	**13.00**	**14.00**	**11.00**
Reservoir Recreation			
Concession Management/Support	3.00	0.00	**0.00**
Lake Hodges Concession	3.88	0.00	**0.00**
Lake Murray Concession	2.04	0.00	**0.00**
Miramar Lake Concession	2.24	0.00	**0.00**
Otay Lake Concession	2.54	0.00	**0.00**
San Vicente Lake Concession	3.44	0.00	**0.00**
Sutherland Lake Concession	2.44	0.00	**0.00**
Total	**19.58**	**0.00**	**0.00**
Park & Rec - Administrative Svcs			
Administration	5.17	3.00	**3.00**
Department Asset Management	0.00	0.00	**5.00**
Department Financial & IS Support	3.25	4.50	**4.00**
Department Grants	0.00	0.00	**3.00**
Department Wide Training	2.50	3.00	**3.00**
Total	**10.92**	**10.50**	**18.00**
Community Parks I			
Community Parks	120.79	129.49	**125.38**
Division Management	2.00	2.00	**2.00**
Division Wide Support Services	4.50	4.50	**4.00**
Downtown Enhancement Program	2.73	8.45	**4.69**
NTC Park Management	1.66	1.66	**0.00**
Special Events Support	1.25	1.25	**0.00**
Total	**132.93**	**147.35**	**136.07**
Developed Regional Parks			
Administration	4.00	5.00	**5.00**
Balboa Park Rangers	9.10	9.10	**9.10**
Beaches/Shoreline Parks	54.63	54.63	**48.53**
BP & Horticultural Management	67.48	67.48	**58.35**
BP Facility Management & Citywide Dance	38.80	38.80	**36.32**
CityWide Maintenance Services	103.18	112.56	**97.45**
Division-Wide Support Services	12.70	14.00	**13.00**
Mission Bay Park	75.16	77.06	**66.90**
Total	**365.05**	**378.63**	**334.65**

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Community Parks II			
Administration	3.00	3.00	**3.00**
After School Playground Program	14.28	14.28	**14.28**
Division Wide Support Services	5.00	5.00	**4.00**
Park & Building Maintenance	72.20	72.83	**70.71**
Recreation Facilities Operation	46.92	46.92	**52.24**
Recreational/Social/Cultural Program	62.25	66.37	**68.37**
Senior & Therapeutic Programs	13.87	13.87	**13.87**
Total	**217.52**	**222.27**	**226.47**
Park Planning and Development			
Administration	1.00	1.00	**0.00**
Development Office	3.00	4.00	**0.00**
Division Wide Support Services	3.75	7.00	**0.00**
Park Project Planning	25.00	26.00	**0.00**
Total	**32.75**	**38.00**	**0.00**
Open Space Division			
Administration	4.65	6.00	**8.45**
General Open Space Maintenance	5.40	5.90	**8.00**
Open Space Park Management	23.35	25.35	**25.00**
Street Median Maintenance	3.10	3.10	**2.30**
Total	**36.50**	**40.35**	**43.75**
LOS PENASQUITOS CANYON PRESERVE			
Los Penasquitos Cnyn Preserve			
Ranger Program	2.00	2.00	**2.00**
Total	**2.00**	**2.00**	**2.00**
GOLF COURSE ENTERPRISE			
Golf Course Enterprise Fund			
Balboa Park Golf Course	29.00	26.10	**25.00**
District Management	4.50	4.50	**4.00**
District Wide Support Services	3.50	3.50	**3.00**
Mission Bay Golf Course	13.00	15.10	**16.00**
Torrey Pines Golf Course	42.00	46.80	**47.75**
Total	**92.00**	**96.00**	**95.75**

Park & Recreation

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
CENTRE CITY MAINT/COORDINATION			
Centre City Maint/Coordination			
Downtown Enhancement Program	5.39	0.00	**0.00**
Total	**5.39**	**0.00**	**0.00**
DEPARTMENT TOTAL	**927.64**	**949.10**	**867.69**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Mt. Hope Cemetery			
Administration	$ 258,754	$ 326,490	**$ 328,903**
Grounds Maintenance	$ 782,789	$ 804,555	**$ 708,006**
Interment	$ 340,962	$ 339,320	**$ 345,196**
Mt Hope Cemetery	$ -	$ (1,002)	**$ 21,497**
Perpetuity Fund Investment Services	$ 85,308	$ 85,308	**$ 85,308**
Total	**$ 1,467,813**	**$ 1,554,671**	**$ 1,488,910**
Reservoir Recreation			
Concession Management/Support	$ 390,089	$ -	**$ 3,412,015**
El Capitan Lake Concession	$ 8,226	$ -	**$ -**
Lake Hodges Concession	$ 243,188	$ -	**$ -**
Lake Murray Concession	$ 196,917	$ -	**$ -**
Miramar Lake Concession	$ 205,338	$ -	**$ -**
Otay Lake Concession	$ 191,246	$ -	**$ -**
San Vicente Lake Concession	$ 230,770	$ -	**$ -**
Sutherland Lake Concession	$ 188,657	$ -	**$ -**
Total	**$ 1,654,431**	**$ -**	**$ 3,412,015**
Park & Rec - Administrative Svcs			
Administration	$ 733,601	$ 386,157	**$ 431,245**
Department Asset Management	$ -	$ -	**$ 649,281**
Department Financial & IS Support	$ 304,689	$ 479,393	**$ 408,374**
Department Grants	$ -	$ -	**$ 795,078**
Department Wide Training	$ 220,241	$ 256,455	**$ 265,775**
Park & Rec-Administrative Services	$ -	$ (190,361)	**$ (4,020)**
Total	**$ 1,258,531**	**$ 931,644**	**$ 2,545,733**
Community Parks I			
Community Parks	$ 13,006,935	$ 13,946,242	**$ 14,865,666**
Community Parks I	$ -	$ 4,965	**$ 91,949**
Division Management	$ 286,344	$ 276,673	**$ 280,463**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Community Parks I			
Division Wide Support Services	$ 468,274	$ 483,390	**$ 367,946**
Downtown Enhancement Program	$ 470,408	$ 1,116,690	**$ 941,505**
NTC Park Management	$ 140,489	$ 141,864	**$ (259)**
Special Events Support	$ 224,848	$ 225,293	**$ (108)**
Total	**$ 14,597,298**	**$ 16,195,117**	**$ 16,547,162**
Developed Regional Parks			
Administration	$ 263,558	$ 382,333	**$ 549,995**
Balboa Park Rangers	$ 847,133	$ 863,942	**$ 904,369**
Beaches/Shoreline Parks	$ 5,287,209	$ 5,747,925	**$ 5,945,924**
BP & Horticultural Management	$ 4,834,936	$ 4,956,572	**$ 4,653,807**
BP Facility Management & Citywide Dance	$ 3,262,543	$ 3,195,797	**$ 3,078,881**
CityWide Maintenance Services	$ 11,311,792	$ 13,011,728	**$ 12,387,427**
Developed Regional Parks	$ -	$ (592,531)	**$ 275,406**
Division-Wide Support Services	$ 973,471	$ 1,163,524	**$ 995,751**
Mission Bay Park	$ 6,346,141	$ 6,817,783	**$ 6,787,449**
Total	**$ 33,126,783**	**$ 35,547,073**	**$ 35,579,009**
Community Parks II			
Administration	$ 173,830	$ 179,792	**$ 339,201**
After School Playground Program	$ 636,947	$ 636,094	**$ 680,756**
Community Parks II	$ 86	$ 14,182	**$ 113,871**
Division Wide Support Services	$ 577,251	$ 651,435	**$ 499,103**
Park & Building Maintenance	$ 9,531,026	$ 9,944,656	**$ 10,957,793**
Recreation Facilities Operation	$ 2,755,256	$ 2,796,337	**$ 3,074,272**
Recreational/Social/Cultural Program	$ 3,716,405	$ 3,909,322	**$ 4,182,121**
Senior & Therapeutic Programs	$ 1,016,263	$ 1,015,539	**$ 1,058,938**
Total	**$ 18,407,064**	**$ 19,147,357**	**$ 20,906,055**
Park Planning and Development			
Administration	$ 170,864	$ 169,166	**$ -**
Development Office	$ 251,953	$ 392,039	**$ -**
Division Wide Support Services	$ 519,297	$ 833,016	**$ -**
Park Planning Division	$ -	$ (152,118)	**$ -**
Park Project Planning	$ 3,425,626	$ 3,582,626	**$ -**
Total	**$ 4,367,740**	**$ 4,824,729**	**$ -**
Open Space Division			
Administration	$ 663,063	$ 869,663	**$ 1,092,178**
General Open Space Maintenance	$ 693,263	$ 762,081	**$ 1,361,786**
Open Space Division	$ -	$ (314,611)	**$ 8,522**

Park & Recreation

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Open Space Division			
Open Space Park Management	$ 2,956,083	$ 3,204,980	**$ 3,237,373**
Street Median Maintenance	$ 1,306,287	$ 1,417,655	**$ 1,341,398**
Total	**$ 5,618,696**	**$ 5,939,768**	**$ 7,041,257**
LOS PENASQUITOS CANYON PRESERVE			
Los Penasquitos Cnyn Preserve			
Los Penasquitos Canyon Preserve	$ -	$ 890	**$ 4,777**
Ranger Program	$ 207,981	$ 212,976	**$ 221,918**
Total	**$ 207,981**	**$ 213,866**	**$ 226,695**
GOLF COURSE ENTERPRISE			
Golf Course Enterprise Fund			
Balboa Park Golf Course	$ 3,091,477	$ 2,993,097	**$ 3,154,604**
District Management	$ 697,771	$ 854,462	**$ 1,051,584**
District Wide Support Services	$ 346,610	$ 342,851	**$ 348,234**
Golf Course Enterprise Fund	$ -	$ (128,708)	**$ 85,124**
Mission Bay Golf Course	$ 1,423,874	$ 1,545,622	**$ 1,600,389**
Torrey Pines Golf Course	$ 5,515,904	$ 6,082,700	**$ 6,607,057**
Total	**$ 11,075,636**	**$ 11,690,024**	**$ 12,846,992**
CENTRE CITY MAINT/COORDINATION			
Centre City Maint/Coordination			
Downtown Enhancement Program	$ 1,022,777	$ -	**$ -**
Total	**$ 1,022,777**	**$ -**	**$ -**
OPEN SPACE PARK FACILITIES			
Open Space Pk Facilities			
Bond Interest & Redemption	$ 715,000	$ 438,300	**$ 437,025**
Total	**$ 715,000**	**$ 438,300**	**$ 437,025**
ENVIRONMENTAL GROWTH FUND 1/3			
EGF - Maint & Oper (1/3)			
Open Space Maintenance/Management	$ 4,430,379	$ 4,153,319	**$ 5,068,068**
Total	**$ 4,430,379**	**$ 4,153,319**	**$ 5,068,068**
ENVIRONMENTAL GROWTH FUND 2/3			
EGF O/S Acq & Debt Serv (2/3)			
EGF O/S Acquisition & Debt Service (2/3)	$ 767,762	$ 3,765,571	**$ 2,784,478**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	FY 2008 FINAL
ENVIRONMENTAL GROWTH FUND 2/3			
EGF O/S Acq & Debt Serv (2/3)			
Open Space Maintenance/Admin Reimb	$ 6,549,429	$ 6,549,429	**$ 6,549,429**
Total	**$ 7,317,191**	**$ 10,315,000**	**$ 9,333,907**
DEPARTMENT TOTAL	**$ 105,267,320**	**$ 110,950,868**	**$ 115,432,828**

Significant Budget Adjustments

GENERAL FUND

Community Parks I	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 442,926	$ 0
New Facilities Annualization The following facilities were opened during a portion of Fiscal Year 2007 and will be fully funded for Fiscal Year 2008: Camino Ruiz Neighborhood Park, Naval Training Center Phase I, and the Nobel Athletic Area.	3.83	$ 466,711	$ 20,000
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 233,042	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 212,063	$ 0
Contractual Increases Adjustments to reflect increases in service contracts for refuse disposal, landscape maintenance, uniform services, and increases to the Living Wage Ordinance.	0.00	$ 185,565	$ 0
New Facilities The following new facilities are to be funded for Fiscal Year 2008: Thurgood Marshall Elementary joint-use facility, Rancho Encantada Neighborhood Park, and Torrey Del Mar Neighborhood Park.	0.00	$ 123,509	$ 0

Park & Recreation

Significant Budget Adjustments

GENERAL FUND

Community Parks I	Positions	Cost	Revenue
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ 172,950
Position Swap Due to classification studies following the creation of budgeted positions, the two positions, of Recreation Center Director I and Recreation Center Director II, are currently budgeted as Recreation Center Director IIIs. This will amend the classifications for current positions.	0.00	$ (10,980)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (75,053)	$ 0
General Fund Savings Proposal Department submitted reduction proposal.	0.00	$ (117,031)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (181,666)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(15.11)	$ (927,041)	$ 0

Community Parks II	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 759,208	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 449,495	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 254,743	$ 0

Significant Budget Adjustments

GENERAL FUND

Community Parks II	Positions	Cost	Revenue
Additional Pool Staffing Additional hourly staffing to partially offset prior year funding shortfalls.	6.32	$ 240,270	$ 0
New Facilities The following new facilities are to be funded for Fiscal Year 2008: Flo Jo Elementary School joint-use, Kennedy Porter Elementary School joint-use, Ocean View Hills joint-use, Park de la Cruz Neighborhood Park Phase II, Rodriguez Elementary School joint-use, and Teralta Park Comfort Station.	1.30	$ 204,973	$ 0
Water Service for Chollas Lake Adjustment reflects water service funding at Chollas Lake resulting from the elimination of a Service Level Agreement (SLA) with the Water Department.	0.00	$ 204,000	$ 0
Contractual Increases Adjustments to reflect increases in service contracts for refuse disposal, Maintenance Assessment Districts allocation, and supplemental pool assistance for the summer months.	0.00	$ 166,356	$ 0
New Facilities Annualization The following facilities were opened a portion of Fiscal Year 2007 and will be funded for Fiscal Year 2008: Edison Elementary School joint-use, Normal Heights School joint-use, Charles Lewis Skate Park; Comfort Station, and Par Course.	2.67	$ 139,093	$ 15,000
Transition of Hourly Positions Standardization of hourly position budgeting.	0.00	$ 65,690	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ (485,774)
Position Transfer Adjustment reflects a transfer of 1.00 Clerical Assistant II from Community Parks II to Mount Hope Cemetery.	(1.00)	$ (56,934)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (111,228)	$ 0

Park & Recreation

Significant Budget Adjustments

GENERAL FUND

Community Parks II	Positions	Cost	Revenue
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (237,779)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(5.09)	$ (319,189)	$ 0

Developed Regional Parks	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 1,847,547	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 583,030	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 563,578	$ 0
New Facilities Adjustments to expenses for support of new facilities including an increase to the Mowing Crew.	3.00	$ 387,957	$ 0
Contractual Increases Adjustments to reflect increases in service contracts for refuse disposal and print shop services.	0.00	$ 376,776	$ 0
Position Reinstatement Adjustment reflects reinstatement of 1.00 Nursery Gardener position.	1.00	$ 60,719	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ 2,308,815
General Fund Savings Proposal Department submitted reduction proposal.	0.00	$ (107,729)	$ 0

Significant Budget Adjustments

GENERAL FUND

Developed Regional Parks	Positions	Cost	Revenue
Position Transfer and Swap Adjustment reflects a swap of 1.00 Grounds Maintenance Worker II for 1.00 Nursery Gardener position within Developed Regional Parks and a transfer of 1.00 Grounds Maintenance Worker II to Mount Hope Cemetery.	(2.00)	$ (120,538)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (142,726)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (472,108)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(45.98)	$ (2,944,570)	$ (108,000)

Mt. Hope Cemetery	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 50,198	$ 0
Postion Transfers Adjustment reflects transfers of 1.00 Clerical Assistant II from Community Parks II and 1.00 Grounds Maintenance Worker II from Developed Regional Parks.	2.00	$ 117,202	$ 0
Contractural Increases Adjustments to reflect increases in existing service contracts for landscaping, laundry, print shop services, and litter control.	0.00	$ 47,805	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 15,267	$ 0

Park & Recreation

Significant Budget Adjustments

GENERAL FUND

Mt. Hope Cemetery	Positions	Cost	Revenue
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 8,213	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ (100,179)
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (14,111)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(5.00)	$ (290,335)	$ 0

Open Space Division	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 494,917	$ 0
Additional Brush Management Per Council direction adjustment reflects addition of 4.00 Utility Worker I positions and non-personnel expenditures for Brush Management pending meet and confer.	4.00	$ 645,326	$ 0
Contractual Increases Adjustments to reflect increases in service contracts for refuse disposal, maintenance and janitorial, landscaping and print shop services.	0.00	$ 323,794	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 82,087	$ 0
Restoration of Park Ranger Restoration of 1.00 Park Ranger position in exchange for 1.00 Grounds Maintenance Worker II.	1.00	$ 74,559	$ 0

Significant Budget Adjustments

GENERAL FUND

Open Space Division	Positions	Cost	Revenue
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 68,550	$ 0
New Facilities Adjustments to reflect an increase in motive outlay and contractural services expense to support new facilities in open space acreage.	0.00	$ 44,000	$ 0
New Facilities Annualization Adjustment to relflect an increase in expense for open space acreage that were opened a portion of Fiscal Year 2007 and will include increased funding for Fiscal Year 2008.	0.50	$ 30,135	$ 0
Position Restoration Per Council direction, adjustment reflects restoration of 3.00 vacant Park Ranger positions and 1.00 vacant Senior Park Ranger position. Positions will be frozen for Fiscal Year 2008.	4.00	$ 0	$ 0
Adjustments to Gas Tax and TransNet Revenues Overall Gas Tax and TransNet revenue is projected to increase for Fiscal Year 2008, one percent and three percent respectively. However, some departments realized a reduction in TransNet revenue as the result of the consolidation of the revenue into departments that perform the majority of transportation related activities: General Services - Streets Division, and Engineering and Capital Projects.	0.00	$ 0	$ 12,212
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ 234,189
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (41,775)	$ 0
Position Swap Adjustment reflects a swap of 1.00 Grounds Maintenance Worker II for 1.00 Park Ranger position.	(1.00)	$ (60,268)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (76,871)	$ 0

Park & Recreation

Significant Budget Adjustments

GENERAL FUND

Open Space Division	Positions	Cost	Revenue
General Fund Savings Proposal Department submitted reduction proposal.	0.00	$ (83,000)	$ 200,000
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(5.10)	$ (399,965)	$ (16,560)

Park & Rec - Administrative Svcs	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 222,923	$ 0
Park and Recreation Transfer Transfer of staff, associated non-personnel expenses, and revenue from the Park Planning Division.	8.00	$ 997,404	$ 0
Grant Match Funds Adjustment reflects the restoration of Grant Match Funds.	0.00	$ 446,955	$ 0
Funding for Assistant to the Director Position Adjustment reflects the reorganization of personnel expenditures to fund 1.00 Assistant to the Park and Recreation Director.	0.00	$ 46,306	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 39,739	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (2,865)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (32,303)	$ 0

Significant Budget Adjustments

GENERAL FUND

Park & Rec - Administrative Svcs	Positions	Cost	Revenue
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (48,209)	$ 0
Transfer for the Information Technology Central Organization Transfer of positions and/or support from other City departments as a result of Business Process Re-engineering recommendations to centralize information technology support.	(0.50)	$ (55,861)	$ 0

Park Planning and Development	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 334,756	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (14,886)	$ 0
Position Swap Adjustment reflects the reorganization of personnel expenditures to fund 1.00 Assistant to the Park and Recreation Director.	(1.00)	$ (68,495)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (105,232)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(4.00)	$ (438,348)	$ 0
General Fund Savings Proposal Department submitted reduction proposal.	0.00	$ (446,955)	$ 0
Park and Recreation Transfer Transfer of staff, associated non-personnel expenses, and revenue from the Park Planning Division.	(33.00)	$ (4,085,569)	$ (1,548,425)

Park & Recreation

Significant Budget Adjustments

GENERAL FUND

Reservoir Recreation	Positions	Cost	Revenue
Reservoir Recreation Transfer Adjustment to reflect expenses associated with the transfer of the Reservoir Recreation functions from the Water Department.	0.00	$ 3,412,015	$ 1,486,833

LOS PENASQUITOS CANYON PRESERVE

Los Penasquitos Cnyn Preserve	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 7,719	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 3,887	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 145	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (27,482)	$ 0

GOLF COURSE ENTERPRISE

Golf Course Enterprise Fund	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 378,939	$ 0
Operational Increases Adjustment to reflect staffing and support towards increased maintenance and marketing for improved course conditions and enhanced customer service, as well as one-time costs related to the 2008 U.S. Open.	3.00	$ 723,949	$ 0

Significant Budget Adjustments

GOLF COURSE ENTERPRISE

Golf Course Enterprise Fund	Positions	Cost	Revenue
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 209,517	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 173,449	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 47,898	$ 0
Position Swap Adjustment reflects the swap of 1.00 Grounds Maintenance Worker II for 1.00 Pecticide Applicator position.	0.00	$ 14,198	$ 0
Funding for the Enterprise Resource Planning (ERP) System This system will integrate all data and processes of the City's core functions into a unified data system. The ERP will replace independent applications the City has in place that will eliminate the need for external interfaces, provide a range of standardization, reduce maintenance, and allow for greater reporting capabilities.	0.00	$ 3,434	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ 3,263,800
Land Use Fee Reduction Adjustment to reflect a decrease in land use fees.	0.00	$ (3,808)	$ 0
Transfer for the Information Technology Central Organization Transfer of positions and/or support from other City departments as a result of Business Process Re-engineering recommendations to centralize information technology support.	(0.50)	$ (55,862)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (134,479)	$ 0

Park & Recreation

Significant Budget Adjustments

GOLF COURSE ENTERPRISE

Golf Course Enterprise Fund	Positions	Cost	Revenue
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(2.75)	$ (200,267)	$ 0

OPEN SPACE PARK FACILITIES

Open Space Pk Facilities	Positions	Cost	Revenue
Adjustment to Debt Payment Adjustment to correct negative balance in debt payment.	0.00	$ 276,700	$ 0
Bond Payment Reduction Adjustment reflects bond payment adjustment.	0.00	$ (277,975)	$ (1,275)

ENVIRONMENTAL GROWTH FUND 1/3

EGF - Maint & Oper (1/3)	Positions	Cost	Revenue
General Fund Reimbursement Adjustment reflects an increase in the General Fund reimbursement of existing expenses.	0.00	$ 898,441	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 183,589	$ 0
Increase to Maintenance Assessment Districts Adjustment reflects Maintenance Assessment Districts allocation.	0.00	$ 21,753	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 966	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ 898,441
Interfund Transfers Adjustment to reflect an interfund transfer to Capital Improvement Projects funds as mandated.	0.00	$ (190,000)	$ 0

Significant Budget Adjustments

ENVIRONMENTAL GROWTH FUND 2/3

EGF O/S Acq & Debt Serv (2/3)	Positions	Cost	Revenue
General Fund Reimbursement Adjustment reflects an increase in reimbursement of existing General Fund expenses per revised Fiscal Year 2008 revenue estimates.	0.00	$ 1,796,882	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ 1,796,882
Reduction in Debt Service Adjustment reflects reduction in bond payment.	0.00	$ (277,975)	$ 0
One-Time Expenditure Removal Adjustment reflects Fiscal Year 2007 one time expenditure removal.	0.00	$ (2,500,000)	$ 0

Park & Recreation

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ 38,339,680	$ 39,296,563	**$ 36,484,082**
Fringe Benefits	$ 19,862,679	$ 20,431,158	**$ 20,875,122**
SUBTOTAL PERSONNEL	$ 58,202,359	$ 59,727,721	$ **57,359,204**
NON-PERSONNEL			
Supplies & Services	$ 33,868,585	$ 36,854,436	**$ 42,649,389**
Information Technology	$ 488,546	$ 608,071	**$ 281,393**
Energy/Utilities	$ 10,236,099	$ 10,607,362	**$ 11,861,809**
Equipment Outlay	$ 2,471,731	$ 3,153,278	**$ 3,281,033**
SUBTOTAL NON-PERSONNEL	$ 47,064,961	$ 51,223,147	$ **58,073,624**
TOTAL	$ 105,267,320	$ 110,950,868	$ **115,432,828**

Revenues by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Licenses and Permits	$ 56,500	$ 598,069	**$ 563,640**
Revenue from Money & Property	$ 2,158,961	$ 323,500	**$ 1,947,833**
Revenue from Other Agencies	$ 287,076	$ -	**$ -**
Charges for Current Services	$ 7,672,462	$ 7,315,069	**$ 5,617,417**
Transfers from Other Funds	$ 10,621,821	$ 10,525,529	**$ 12,824,338**
TOTAL	$ 20,796,820	$ 18,762,167	**$ 20,953,228**

Salary Schedule

GENERAL FUND

Park Planning and Development

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1104	Account Clerk	1.00	**0.00**	$ -	$ -
1106	Sr Management Analyst	1.00	**0.00**	$ -	$ -
1107	Administrative Aide II	1.00	**0.00**	$ -	$ -
1218	Assoc Management Analyst	5.00	**0.00**	$ -	$ -
1221	Assoc Engineer-Civil	7.00	**0.00**	$ -	$ -
1638	Park Designer	8.00	**0.00**	$ -	$ -
1725	Principal Drafting Aide	1.00	**0.00**	$ -	$ -
1727	Principal Engineering Aide	1.00	**0.00**	$ -	$ -
1746	Word Processing Operator	1.00	**0.00**	$ -	$ -
1751	Project Officer I	4.00	**0.00**	$ -	$ -

Salary Schedule

GENERAL FUND

Park Planning and Development

Class	Position Title	FY 2007 Positions	FY 2008 Positions		Salary		Total
1752	Project Officer II	5.00	**0.00**	$	-	$	-
1879	Sr Clerk/Typist	1.00	**0.00**	$	-	$	-
1917	Supv Management Analyst	1.00	**0.00**	$	-	$	-
2214	Deputy Director	1.00	**0.00**	$	-	$	-
	Total	38.00	**0.00**			**$**	**-**

Park & Rec - Administrative Svcs

Class	Position Title	FY 2007 Positions	FY 2008 Positions		Salary		Total
1106	Sr Management Analyst	1.00	**1.00**	$	70,802	$	70,802
1218	Assoc Management Analyst	0.00	**2.00**	$	64,539	$	129,077
1221	Assoc Engineer-Civil	0.00	**1.00**	$	80,375	$	80,375
1348	Info Systems Analyst II	0.50	**0.00**	$	-	$	-
1349	Info Systems Analyst III	1.00	**1.00**	$	71,601	$	71,601
1638	Park Designer	0.00	**1.00**	$	80,604	$	80,604
1725	Principal Drafting Aide	0.00	**1.00**	$	60,756	$	60,756
1746	Word Processing Operator	2.00	**2.00**	$	37,845	$	75,689
1751	Project Officer I	0.00	**1.00**	$	79,940	$	79,940
1752	Project Officer II	0.00	**1.00**	$	91,809	$	91,809
1871	Sr Public Information Officer	1.00	**0.00**	$	-	$	-
1876	Executive Secretary	1.00	**1.00**	$	52,009	$	52,009
1879	Sr Clerk/Typist	1.00	**1.00**	$	43,313	$	43,313
1917	Supv Management Analyst	1.00	**2.00**	$	80,610	$	161,220
1972	Safety & Training Manager	1.00	**1.00**	$	79,948	$	79,948
2125	Asst To Park & Recreation	0.00	**1.00**	$	90,000	$	90,000
2179	Park And Recreation Director	1.00	**1.00**	$	143,268	$	143,268
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(40,282)
	Field Training Pay	0.00	**0.00**	$	-	$	1,676
	Overtime Budgeted	0.00	**0.00**	$	-	$	10,142
	Reg Pay For Engineers	0.00	**0.00**	$	-	$	24,225
	Total	10.50	**18.00**			**$**	**1,306,172**

Open Space Division

Class	Position Title	FY 2007 Positions	FY 2008 Positions		Salary		Total
1106	Sr Management Analyst	1.00	**1.00**	$	70,801	$	70,801
1107	Administrative Aide II	0.50	**0.50**	$	50,686	$	25,343
1418	District Manager	1.00	**1.00**	$	74,477	$	74,477
1468	Grounds Maintenance Worker II	3.50	**3.00**	$	37,124	$	111,372
1470	Grounds Maintenance Supv	1.00	**0.00**	$	-	$	-
1634	Park Ranger	13.00	**13.00**	$	37,749	$	490,734

Park & Recreation

Salary Schedule

GENERAL FUND

Open Space Division

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1642	Grounds Maintenance Manager	3.10	**3.00**	$	61,459	$	184,377
1648	Payroll Specialist II	0.50	**0.50**	$	41,506	$	20,753
1746	Word Processing Operator	1.00	**1.00**	$	37,844	$	37,844
1752	Project Officer II	1.00	**1.00**	$	91,809	$	91,809
1796	Recreation Center Director II	1.00	**1.00**	$	47,629	$	47,629
1797	Recreation Specialist	1.00	**1.00**	$	50,664	$	50,664
1821	Sr Park Ranger	6.00	**6.00**	$	51,316	$	307,895
1872	Sr Planner	2.00	**2.00**	$	77,900	$	155,800
1873	Recreation Center Director I	1.00	**1.00**	$	43,678	$	43,678
1974	Utility Supv	1.00	**1.00**	$	51,756	$	51,756
1978	Utility Worker I	2.00	**6.00**	$	36,233	$	217,397
1998	Zoning Investigator II	0.00	**1.00**	$	60,881	$	60,881
2214	Deputy Director	0.75	**0.75**	$	113,773	$	85,330
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(64,230)
	Overtime Budgeted	0.00	**0.00**	$	-	$	21,997
	Salaries & Wages Billed	0.00	**0.00**	$	-	$	12,714
	Total	40.35	**43.75**			**$**	**2,099,021**

Mt. Hope Cemetery

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1107	Administrative Aide II	1.00	**1.00**	$	50,686	$	50,686
1296	Cemetery Manager	1.00	**1.00**	$	64,124	$	64,124
1440	Equipment Operator II	1.00	**1.00**	$	49,096	$	49,096
1467	Grounds Maintenance Worker I	3.00	**1.00**	$	32,012	$	32,012
1468	Grounds Maintenance Worker II	5.00	**4.00**	$	37,124	$	148,496
1535	Clerical Assistant II	2.00	**2.00**	$	35,402	$	70,803
1974	Utility Supv	1.00	**1.00**	$	51,756	$	51,756
	Overtime Budgeted	0.00	**0.00**	$	-	$	15,274
	Pesticide App Lic	0.00	**0.00**	$	-	$	2,472
	Standby Pay	0.00	**0.00**	$	-	$	1,652
	Temporary Help	0.00	**0.00**	$	-	$	2,346
	Total	14.00	**11.00**			**$**	**488,717**

Developed Regional Parks

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1104	Account Clerk	2.00	**2.00**	$	37,878	$	75,756
1105	Administrative Aide I	1.00	**1.00**	$	43,820	$	43,820
1107	Administrative Aide II	1.00	**1.00**	$	50,686	$	50,686
1131	Area Manager II	2.00	**2.00**	$	63,876	$	127,751

Salary Schedule

GENERAL FUND

Developed Regional Parks

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1192	Asst Recreation Center Director	2.48	**2.00**	$	36,445	$	72,890
1218	Assoc Management Analyst	2.00	**2.00**	$	64,539	$	129,077
1265	Seven-Gang Mower Operator	10.38	**9.00**	$	43,996	$	395,961
1274	Building Supv	1.00	**1.00**	$	47,688	$	47,688
1288	Carpenter	1.00	**1.00**	$	52,003	$	52,003
1293	Cement Finisher	1.00	**1.00**	$	50,638	$	50,638
1389	Custodian II	14.50	**12.50**	$	31,149	$	389,359
13891	Custodian II	2.10	**2.10**	$	41,965	$	88,126
1390	Custodian III	4.00	**4.00**	$	34,079	$	136,314
1418	District Manager	5.00	**5.00**	$	74,478	$	372,388
1436	Equipment Technician I	12.86	**8.00**	$	42,342	$	338,734
1438	Equipment Technician II	4.00	**5.00**	$	46,568	$	232,841
1439	Equipment Operator I	16.37	**13.00**	$	44,949	$	584,341
1440	Equipment Operator II	11.00	**9.00**	$	49,096	$	441,867
1441	Equipment Technician III	1.00	**1.00**	$	51,986	$	51,986
1467	Grounds Maintenance Worker I	6.00	**6.00**	$	32,013	$	192,075
14671	Grounds Maintenance Worker I	14.03	**12.03**	$	32,482	$	390,756
1468	Grounds Maintenance Worker II	143.06	**126.00**	$	37,124	$	4,677,637
14681	Grounds Maintenance Worker II	0.50	**0.50**	$	35,352	$	17,676
1470	Grounds Maintenance Supv	10.10	**10.00**	$	44,978	$	449,782
1513	Heavy Truck Driver I	7.00	**7.00**	$	42,680	$	298,757
1514	Horticulturist	4.00	**3.00**	$	62,259	$	186,777
15311	Recreation Leader II	3.63	**3.63**	$	33,175	$	120,425
1532	Intermediate Stenographer	1.00	**1.00**	$	38,941	$	38,941
1535	Clerical Assistant II	2.00	**1.00**	$	35,401	$	35,401
15651	Recreation Leader I	3.59	**3.59**	$	28,401	$	101,961
1579	Laborer	2.00	**2.00**	$	32,539	$	65,077
15911	Lifeguard I	0.35	**0.35**	$	39,009	$	13,653
1594	Light Equipment Operator	11.00	**9.00**	$	41,150	$	370,349
1627	Nursery Gardener	5.13	**5.00**	$	38,203	$	191,015
1628	Nursery Supervisor	1.00	**1.00**	$	45,312	$	45,312
1634	Park Ranger	11.00	**11.00**	$	49,073	$	539,808
1642	Grounds Maintenance Manager	5.00	**5.00**	$	61,459	$	307,295
1644	Pesticide Applicator	3.50	**4.50**	$	44,723	$	201,255
1645	Pesticide Supv	1.00	**1.00**	$	49,316	$	49,316
1648	Payroll Specialist II	2.00	**2.00**	$	41,507	$	83,013
1732	Aquatics Technician II	3.95	**3.95**	$	49,642	$	196,087
1735	Recreation Center Director III	2.00	**2.00**	$	51,073	$	102,145
1737	Aquatics Technician I	4.00	**1.00**	$	47,254	$	47,254

Park & Recreation

Salary Schedule

GENERAL FUND

Developed Regional Parks

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1738	Aquatics Technician Supv	1.00	**1.00**	$	54,352	$	54,352
1746	Word Processing Operator	1.00	**1.00**	$	37,845	$	37,845
1776	Public Information Clerk	3.00	**3.00**	$	37,688	$	113,063
17941	Recreation Aide	0.50	**0.50**	$	22,218	$	11,109
1797	Recreation Specialist	1.00	**1.00**	$	50,664	$	50,664
1821	Sr Park Ranger	2.00	**2.00**	$	61,579	$	123,158
1879	Sr Clerk/Typist	2.00	**2.00**	$	43,313	$	86,626
1917	Supv Management Analyst	1.00	**1.00**	$	80,610	$	80,610
1919	Supv Custodian	1.00	**1.00**	$	36,200	$	36,200
1968	Tree Maintenance Crewleader	3.00	**2.00**	$	43,179	$	86,357
1969	Tree Trimmer	1.00	**1.00**	$	41,763	$	41,763
1970	Tree Maintenance Supv	1.00	**1.00**	$	48,866	$	48,866
1974	Utility Supv	6.00	**6.00**	$	51,756	$	310,536
1975	Sr Utility Supv	1.00	**1.00**	$	56,862	$	56,862
1978	Utility Worker I	9.60	**5.00**	$	36,233	$	181,165
1979	Utility Worker II	2.00	**2.00**	$	39,499	$	78,998
2214	Deputy Director	1.00	**1.00**	$	119,548	$	119,548
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(394,472)
	Field Training Pay	0.00	**0.00**	$	-	$	36,071
	Overtime Budgeted	0.00	**0.00**	$	-	$	339,222
	Pesticide App Lic	0.00	**0.00**	$	-	$	4,471
	Total	378.63	**334.65**			**$**	**13,907,007**

Community Parks II

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1107	Administrative Aide II	1.00	**1.00**	$	50,686	$	50,686
1131	Area Manager II	10.00	**10.00**	$	63,875	$	638,752
1192	Asst Recreation Center Director	4.25	**4.25**	$	36,445	$	154,890
1218	Assoc Management Analyst	1.00	**1.00**	$	64,539	$	64,539
1418	District Manager	5.00	**5.00**	$	74,477	$	372,384
1467	Grounds Maintenance Worker I	3.00	**1.00**	$	32,013	$	32,013
1468	Grounds Maintenance Worker II	62.09	**61.97**	$	37,124	$	2,300,580
1531	Recreation Leader II	0.00	**1.75**	$	33,175	$	58,056
15311	Recreation Leader II	13.37	**11.62**	$	33,175	$	385,493
1535	Clerical Assistant II	3.00	**2.00**	$	35,402	$	70,804
1565	Recreation Leader I	0.12	**1.25**	$	29,452	$	36,815
15651	Recreation Leader I	29.52	**30.39**	$	28,401	$	863,116
1648	Payroll Specialist II	2.00	**2.00**	$	41,507	$	83,013
1735	Recreation Center Director III	13.00	**13.00**	$	51,073	$	663,944

Salary Schedule

GENERAL FUND

Community Parks II

Class	Position Title	FY 2007 Positions	FY 2008 Positions		Salary		Total
1746	Word Processing Operator	1.00	**1.00**	$	37,845	$	37,845
17941	Recreation Aide	4.42	**4.42**	$	22,217	$	98,199
1796	Recreation Center Director II	8.00	**8.00**	$	47,629	$	381,029
1797	Recreation Specialist	6.50	**5.50**	$	50,664	$	278,652
1873	Recreation Center Director I	6.00	**6.00**	$	43,678	$	262,066
1879	Sr Clerk/Typist	1.00	**1.00**	$	43,313	$	43,313
19051	Swimming Pool Manager I	5.00	**5.00**	$	37,411	$	187,057
1906	Swimming Pool Manager II	4.00	**4.00**	$	42,261	$	169,043
1907	Swimming Pool Manager III	9.00	**9.00**	$	48,939	$	440,454
1931	Supv Recreation Specialist	6.50	**6.50**	$	59,480	$	386,620
19361	Pool Guard II	22.50	**28.82**	$	32,158	$	926,789
2214	Deputy Director	1.00	**1.00**	$	119,758	$	119,758
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(198,678)
	Bilingual - Regular	0.00	**0.00**	$	-	$	42,886
	Overtime Budgeted	0.00	**0.00**	$	-	$	17,000
	Temporary Help	0.00	**0.00**	$	-	$	37,906
	Total	222.27	**226.47**			**$**	**9,005,024**

Community Parks I

Class	Position Title	FY 2007 Positions	FY 2008 Positions		Salary		Total
1104	Account Clerk	0.00	**1.00**	$	37,878	$	37,878
1105	Administrative Aide I	1.00	**1.00**	$	43,820	$	43,820
1106	Sr Management Analyst	1.00	**1.00**	$	70,802	$	70,802
1131	Area Manager II	9.00	**9.00**	$	63,875	$	574,877
1192	Asst Recreation Center Director	4.00	**3.00**	$	36,445	$	109,334
1418	District Manager	3.00	**3.00**	$	74,477	$	223,430
1467	Grounds Maintenance Worker I	0.11	**0.00**	$	-	$	-
1468	Grounds Maintenance Worker II	67.26	**62.05**	$	37,124	$	2,303,550
1470	Grounds Maintenance Supv	1.00	**0.00**	$	-	$	-
1535	Clerical Assistant II	1.00	**1.00**	$	35,402	$	35,402
15651	Recreation Leader I	22.48	**21.02**	$	28,401	$	596,997
1642	Grounds Maintenance Manager	2.00	**1.00**	$	61,460	$	61,460
1648	Payroll Specialist II	2.00	**1.00**	$	41,506	$	41,506
1735	Recreation Center Director III	16.50	**15.00**	$	51,073	$	766,089
1746	Word Processing Operator	1.00	**0.00**	$	-	$	-
17941	Recreation Aide	2.00	**2.00**	$	22,217	$	44,434
1796	Recreation Center Director II	4.00	**5.00**	$	47,629	$	238,143
1873	Recreation Center Director I	5.00	**7.00**	$	43,678	$	305,744
1974	Utility Supv	1.00	**0.00**	$	-	$	-

Park & Recreation

Salary Schedule

GENERAL FUND

Community Parks I

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1978	Utility Worker I	3.00	**2.00**	$	36,233	$	72,465
2214	Deputy Director	1.00	**1.00**	$	119,548	$	119,548
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(151,792)
	Overtime Budgeted	0.00	**0.00**	$	-	$	26,061
	Temporary Help	0.00	**0.00**	$	-	$	1,158
	Total	147.35	**136.07**			**$**	**5,520,906**
General Fund Total		851.10	**769.94**			**$**	**32,326,847**

LOS PENASQUITOS CANYON PRESERVE

Los Penasquitos Cnyn Preserve

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1634	Park Ranger	1.00	**1.00**	$	49,073	$	49,073
1821	Sr Park Ranger	1.00	**1.00**	$	61,579	$	61,579
	Total	2.00	**2.00**			**$**	**110,652**

GOLF COURSE ENTERPRISE

Golf Course Enterprise Fund

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1104	Account Clerk	1.00	**1.00**	$	37,878	$	37,878
1106	Sr Management Analyst	1.00	**0.00**	$	-	$	-
1218	Assoc Management Analyst	1.00	**1.00**	$	64,539	$	64,539
1237	Payroll Specialist I	1.00	**1.00**	$	39,515	$	39,515
1265	Seven-Gang Mower Operator	4.00	**4.00**	$	43,996	$	175,983
1348	Info Systems Analyst II	0.50	**0.00**	$	-	$	-
1389	Custodian II	1.00	**1.00**	$	31,149	$	31,149
1436	Equipment Technician I	2.00	**2.00**	$	42,342	$	84,684
1438	Equipment Technician II	3.00	**3.00**	$	46,568	$	139,704
1441	Equipment Technician III	1.00	**1.00**	$	51,986	$	51,986
1467	Grounds Maintenance Worker I	27.25	**25.00**	$	32,012	$	800,312
14671	Grounds Maintenance Worker I	0.25	**0.25**	$	32,480	$	8,120
1480	Golf Starter	12.00	**15.00**	$	35,168	$	527,514
14801	Golf Starter	5.50	**5.50**	$	35,167	$	193,421
1481	Golf Starter Supv	1.00	**0.00**	$	-	$	-
1482	Greenskeeper	11.00	**11.00**	$	35,793	$	393,723
1483	Greenskeeper Supv	5.00	**5.00**	$	44,315	$	221,573
1508	Irrigation Specialist	3.00	**3.00**	$	43,427	$	130,281
1509	Golf Course Superintendent	3.00	**3.00**	$	63,851	$	191,553

Salary Schedule

GOLF COURSE ENTERPRISE

Golf Course Enterprise Fund

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1535	Clerical Assistant II	1.00	**1.00**	$	35,402	$	35,402
1594	Light Equipment Operator	4.00	**4.00**	$	41,150	$	164,599
1644	Pesticide Applicator	2.00	**2.00**	$	44,723	$	89,446
1797	Recreation Specialist	1.00	**2.00**	$	50,664	$	101,328
1798	Golf Course Manager	2.00	**2.00**	$	71,502	$	143,004
1917	Supv Management Analyst	0.50	**1.00**	$	80,610	$	80,610
2273	Golf Course Operations Manager	1.00	**1.00**	$	113,302	$	113,302
2283	Asst Golf Course Operations Manager	1.00	**1.00**	$	107,798	$	107,798
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(112,364)
	Overtime Budgeted	0.00	**0.00**	$	-	$	296,523
	Total	96.00	**95.75**			**$**	**4,111,583**
PARK & RECREATION TOTAL		949.10	**867.69**			**$**	**36,549,082**

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

EGF - MAINT & OPER (1/3) FUND 105051

	FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 1,025,542	$ 509,058	**$ 1,014,400**
Reserve Advance/Deposit	$ 235,671	$ -	**$ -**
Reserve for Encumbrances	$ 175,000	$ 300,000	**$ 330,000**
Reserve for Subsequent Year's Expenditures	$ 157,571	$ -	**$ 240,000**
TOTAL BALANCE	$ 1,593,784	$ 809,058	**$ 1,584,400**
REVENUE			
Franchises	$ 4,230,301	$ 3,815,301	**$ 4,713,742**
Interest Earnings	$ 53,500	$ 53,500	**$ 53,500**
TOTAL REVENUE	$ 4,283,801	$ 3,868,801	**$ 4,767,242**
TOTAL BALANCE AND REVENUE	$ 5,877,585	$ 4,677,859	**$ 6,351,642**
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
Open Space Capital Projects	$ 290,000	$ 200,000	**$ -**
SD River Master Plan	$ 100,000	$ -	**$ -**
TOTAL CIP EXPENSE	$ 390,000	$ 200,000	**$ -**
OPERATING EXPENSE			
Assessment Reserve	$ 13,492	$ 15,264	**$ 17,242**
MAD Reimbursements	$ 134,923	$ 152,640	**$ 172,415**
Regional Park Maintenance/Open Space Maintenance	$ 2,006,964	$ 2,400,415	**$ 2,594,970**
Reimbursement of Eligible Open Space Maint.	$ -	$ -	**$ 350,000**
Reimbursement of Eligible Park Maint.	$ 1,500,000	$ 1,000,000	**$ 1,548,441**
Transfer to Los Penasquitos	$ 55,000	$ 55,000	**$ 55,000**
Turf and Field Rehabilation Reimbursement	$ 330,000	$ 330,000	**$ 330,000**
TOTAL OPERATING EXPENSE	$ 4,040,379	$ 3,953,319	**$ 5,068,068**
TOTAL EXPENSE	$ 4,430,379	$ 4,153,319	**$ 5,068,068**
RESERVE			
Reserve for Encumbrances	$ 535,671	$ 300,000	**$ 300,000**
TOTAL RESERVE	$ 535,671	$ 300,000	**$ 300,000**
TOTAL RESERVE	$ 535,671	$ 300,000	**$ 300,000**
BALANCE	$ 911,535	$ 224,540	**$ 983,574**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 5,877,585	$ 4,677,859	**$ 6,351,642**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Revenue and Expense Statement (Non-General Fund)

EGF O/S ACQ & DEBT SERV (2/3) FUND 105052

	FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 2,811,544	$ 3,178,456	**$ 1,644,026**
Reserve from Prior Year	$ 1,339,398	$ -	**$ -**
TOTAL BALANCE	$ 4,150,942	$ 3,178,456	**$ 1,644,026**
REVENUE			
Franchise /Sales Taxes	$ 8,460,603	$ 7,630,603	**$ 9,427,485**
Interest Earnings	$ 53,500	$ 53,500	**$ 53,500**
TOTAL REVENUE	$ 8,514,103	$ 7,684,103	**$ 9,480,985**
TOTAL BALANCE AND REVENUE	$ 12,665,045	$ 10,862,559	**$ 11,125,011**
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
Park and Receration Capital Improvements	$ -	$ 2,500,000	**$ -**
TOTAL CIP EXPENSE	$ -	$ 2,500,000	**$ -**
OPERATING EXPENSE			
District No. 1 for Bond Interest and Redemption	$ 715,000	$ 715,000	**$ 437,025**
Park Maintenance Reimbursement	$ 6,600,000	$ 7,100,000	**$ 8,896,882**
Transfer to OHS	$ 2,191	$ -	**$ -**
TOTAL OPERATING EXPENSE	$ 7,317,191	$ 7,815,000	**$ 9,333,907**
TOTAL EXPENSE	$ 7,317,191	$ 10,315,000	**$ 9,333,907**
RESERVE			
Reserve	$ 1,339,398	$ -	**$ -**
TOTAL RESERVE	$ 1,339,398	$ -	**$ -**
TOTAL RESERVE	$ 1,339,398	$ -	**$ -**
BALANCE	$ 4,008,456	$ 547,559	**$ 1,791,104**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 12,665,045	$ 10,862,559	**$ 11,125,011**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

GOLF COURSE ENTERPRISE FUND 41400

		FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE				
Balance from Prior Year	(1)	$ 6,630,163	$ 5,481,511	**$ 4,697,184**
Contingency Reserve - Prior Year		$ 1,032,046	$ 1,388,486	**$ 1,601,536**
Operating Encumbrance - Prior Year		$ 869,730	$ 1,146,941	**$ 580,473**
Reserve for Continuing Appropriations		$ 4,218,276	$ 7,340,378	**$ 8,592,265**
TOTAL BALANCE		$ 12,750,215	$ 15,357,316	**$ 15,471,458**
REVENUE				
Concessions		$ 1,177,000	$ 1,177,000	**$ 1,023,500**
Golf Cart Rental		$ 130,000	$ 130,000	**$ 133,600**
Golf Driving Range		$ 310,000	$ 310,000	**$ 315,800**
Golf Fees		$ 10,200,000	$ 10,200,000	**$ 13,149,100**
Interest		$ 175,000	$ 175,000	**$ 363,800**
Miscellaneous Revenue		$ -	$ 175,000	**$ 445,000**
TOTAL REVENUE		$ 11,992,000	$ 12,167,000	**$ 15,430,800**
TOTAL BALANCE AND REVENUE		$ 24,742,215	$ 27,524,316	**$ 30,902,258**
CAPITAL IMPROVEMENTS PROGRAM (CIP)				
Total Capital Improvements Program	(2)	$ 3,700,000	$ -	**$ 2,600,000**
TOTAL CIP EXPENSE		$ 3,700,000	$ -	**$ 2,600,000**
OPERATING EXPENSE				
Land Use Payment		$ 1,621,792	$ 1,607,566	**$ 1,603,758**
Operating Expenses		$ 9,453,844	$ 10,082,458	**$ 11,243,234**
TOTAL OPERATING EXPENSE		$ 11,075,636	$ 11,690,024	**$ 12,846,992**
EXPENDITURE OF PRIOR YEAR FUND				
Prior Year Expense		$ 869,730	$ 1,146,941	**$ 580,473**
TOTAL Expenditure of Prior Year Fund		$ 869,730	$ 1,146,941	**$ 580,473**
TOTAL EXPENSE		$ 15,645,366	$ 12,836,965	**$ 16,027,465**
RESERVE				
Contingency Reserve	(3)	$ 1,477,564	$ 1,540,436	**$ 1,611,296**

Revenue and Expense Statement (Non-General Fund)

GOLF COURSE ENTERPRISE FUND 41400

	FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
RESERVE			
Reserve for Continuing Appropriations	$ 4,218,276	$ 7,340,378	**$ 8,592,265**
TOTAL RESERVE	$ 5,695,840	$ 8,880,814	**$ 10,203,561**
TOTAL RESERVE	$ 5,695,840	$ 8,880,814	**$ 10,203,561**
BALANCE	$ 3,401,009	$ 5,806,537	**$ 4,671,232**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 24,742,215	$ 27,524,316	**$ 30,902,258**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) Balance available to be used for Capital Improvements Program projects.
(2) FY 2008 Capital Improvement Program projects include: Balboa Park Golf Course - Irrigation System Upgrades ($1.8M); Balboa Park Golf Course - Concrete Step and Hand Railing Replacement ($100K); Torrey Pines Golf Course - Irrigation & Fence Upgrades ($250K); Mission Bay Golf Course & Practice Center - Existing Building Improvements ($250K); Mission Bay Golf Course & Practice Center - Practice Area Upgrade ($200K).
(3) Standard Operating Contingency Reserve is 12% of operating expenses.

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

LOS PENASQUITOS CANYON PRESERVE FUND
10582

		FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE				
Balance from Prior Year		$ 56,147	$ 56,147	**$ 69,670**
Central Garage		$ 69,250	$ -	**$ -**
TOTAL BALANCE		$ 125,397	$ 56,147	**$ 69,670**
REVENUE				
Concession Leases		$ 6,000	$ 6,000	**$ 6,000**
Transfer from EGF 1/3		$ 55,000	$ 55,000	**$ 55,000**
Transfer from Other Funds		$ 115,000	$ 115,000	**$ 115,000**
TOTAL REVENUE		$ 176,000	$ 176,000	**$ 176,000**
TOTAL BALANCE AND REVENUE		$ 301,397	$ 232,147	**$ 245,670**
OPERATING EXPENSE				
Non-Personnel Expense	(1)	$ 49,308	$ 53,501	**$ 54,724**
Personnel Expense		$ 158,673	$ 160,365	**$ 171,971**
TOTAL OPERATING EXPENSE		$ 207,981	$ 213,866	**$ 226,695**
TOTAL EXPENSE		$ 207,981	$ 213,866	**$ 226,695**
RESERVE				
Advance to Central Garage		$ 69,250	$ -	**$ -**
TOTAL RESERVE		$ 69,250	$ -	**$ -**
TOTAL RESERVE		$ 69,250	$ -	**$ -**
BALANCE		$ 24,166	$ 18,281	**$ 18,975**
TOTAL EXPENSE, RESERVE AND BALANCE		$ 301,397	$ 232,147	**$ 245,670**

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(1) All motive equipment non-personnel expenses were removed from the FY 2008 Annual Budget.

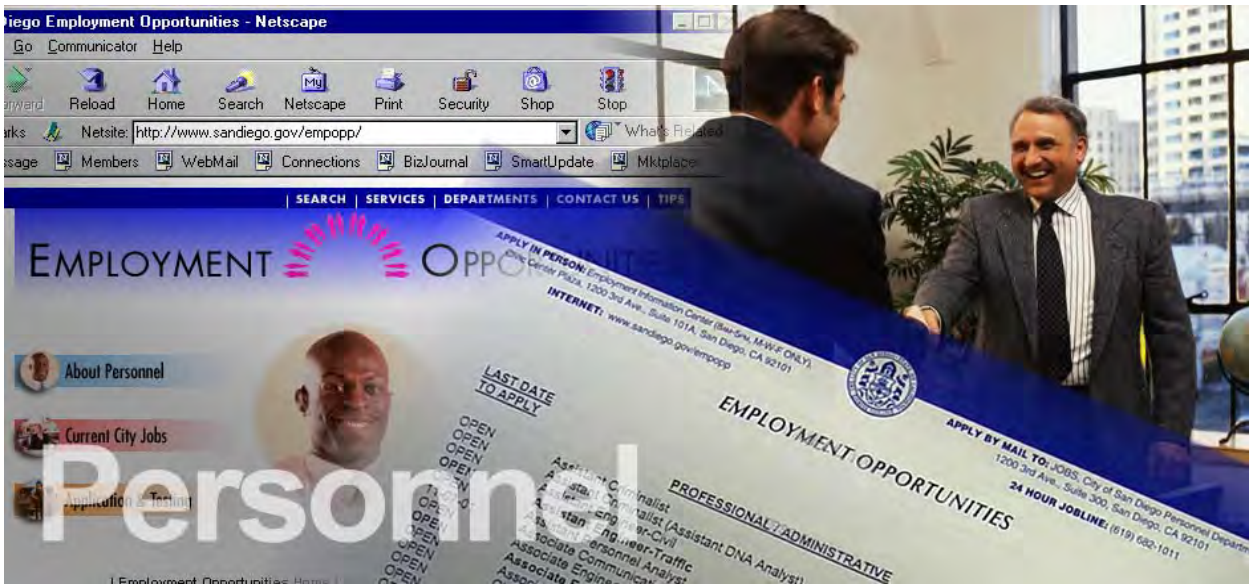
Revenue and Expense Statement (Non-General Fund)

OPEN SPACE PK FACILITES FUND 71631

	FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE			
Reserved Carried Forward for July 1 Interest Payment	$ 1,932,336	$ 2,700,836	**$ 411,154**
TOTAL BALANCE	$ 1,932,336	$ 2,700,836	**$ 411,154**
REVENUE			
Environmental Growth Fund Transfer	$ 715,000	$ 438,300	**$ 437,025**
Interest on Investments	$ 53,500	$ 53,500	**$ 53,500**
TOTAL REVENUE	$ 768,500	$ 491,800	**$ 490,525**
TOTAL BALANCE AND REVENUE	$ 2,700,836	$ 3,192,636	**$ 901,679**
OPERATING EXPENSE			
Bond Interest and Redemption	$ 715,000	$ 438,300	**$ 437,025**
TOTAL OPERATING EXPENSE	$ 715,000	$ 438,300	**$ 437,025**
TOTAL EXPENSE	$ 715,000	$ 438,300	**$ 437,025**
RESERVE			
Reserve for Ensuing Year July 1 Interest Payment	$ 1,985,836	$ 2,754,336	**$ 464,654**
TOTAL RESERVE	$ 1,985,836	$ 2,754,336	**$ 464,654**
TOTAL RESERVE	$ 1,985,836	$ 2,754,336	**$ 464,654**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 2,700,836	$ 3,192,636	**$ 901,679**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Personnel



Mission Statement

To maintain a competitive merit system that provides equal employment opportunity to all applicants; to effectively serve our customers with enthusiasm and a commitment to excellence; to understand and respond to the needs of the people and values of the diverse San Diego community; to advance the opportunities of applicants and employees to reach their full potential through fair and equal treatment; to lead in the creation of a work environment which encourages professionalism, pride, and respect; to implement creative approaches to recruit and provide a City work force that is committed to excellence and service; to take proactive measures to solve personnel issues.

Department Description

The Personnel Department is governed by the Civil Service Commission, which is appointed by the Mayor and confirmed by the City Council. The main responsibilities of the Personnel Department are to provide supervision over the selection, promotion, and removal of all classified employees and maintain a competitive merit system that provides equal opportunity for all applicants.

Service Efforts and Accomplishments

The Liaison Division conducted pre-employment medical processing for 1,763 employees, administered the certification system for filling job vacancies, and processed the Citywide payroll for 13,055 full-time and part-time employees for accuracy on a bi-weekly basis.

The Employee Background Records Check Division fingerprinted 1,473 new and current employees and conducted conviction record review checks.

The Classification Division conducted 596 classification and compensation surveys.

The Exam Management and Recruiting Division developed and administered 184 examination processes which established lists of persons eligible for employment or promotion within the classified service. The Recruiting Section worked with departments to develop and implement broad-based recruiting efforts by attending 30 job fairs and making contact with 2,666 potential applicants. Additionally, the Recruiting Section reports on the status of the City's Equal Opportunity Employment Program.

Personnel

Service Efforts and Accomplishments

The Equal Employment Investigations Office investigated and resolved 34 internal and 19 external discrimination complaints filed with federal and State compliance agencies.

On February 16, 2007, Personnel Job Application On-Line (PJAOL) was launched. This will greatly facilitate recruiting efforts by allowing interested applicants to submit electronically or download employment applications via the Internet.

Budget Dollars at Work

In Fiscal Year 2007:
- Hired 748 new employees
- Classified 238 positions
- Received 13,571 employment applications
- Administered 144 Civil Service tests
- Conducted 23 job fairs, recruiting workshops, and recruiting events

Department Summary

Personnel							
		FY 2006 BUDGET		FY 2007 BUDGET		**FY 2008 FINAL**	FY 2007-2008 CHANGE
Positions		55.88		65.38		**60.20**	(5.18)
Personnel Expense	$	5,297,354	$	6,114,928	**$**	**5,975,259**	$ (139,669)
Non-Personnel Expense	$	611,556	$	876,457	**$**	**644,743**	$ (231,714)
TOTAL	$	5,908,910	$	6,991,385	**$**	**6,620,002**	$ (371,383)

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Personnel Department			
Administration	3.00	3.00	**3.00**
Civil Service Commission Support	2.10	2.10	**2.10**
Classifications/Salary	5.25	5.25	**5.65**
Data Systems Administration	2.00	2.00	**2.00**
Employee Records Background Check	2.00	2.00	**2.00**
Employee Records/Payroll Processing	8.45	8.45	**8.70**
Equal Employment Opportunity	5.55	5.55	**5.35**
Liaison	2.78	4.78	**3.70**
Non-Department/Unbudgeted Services	0.00	7.00	**0.00**

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Personnel Department			
Recruiting & Examining	24.75	25.25	**27.70**
Total	**55.88**	**65.38**	**60.20**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Personnel Department			
Administration	$ 566,386	$ 570,226	**$ 572,911**
Civil Service Commission Support	$ 221,252	$ 221,840	**$ 225,588**
Classifications/Salary	$ 534,227	$ 527,652	**$ 588,831**
Data Systems Administration	$ 420,960	$ 444,813	**$ 315,719**
Employee Records Background Check	$ 273,856	$ 269,534	**$ 275,010**
Employee Records/Payroll Processing	$ 622,014	$ 629,573	**$ 756,478**
Equal Employment Opportunity	$ 572,811	$ 566,864	**$ 567,184**
Liaison	$ 440,396	$ 816,078	**$ 705,277**
Non-Department/Unbudgeted Services	$ -	$ 684,939	**$ -**
Personnel Department	$ -	$ (11,814)	**$ 3,697**
Recruiting & Examining	$ 2,257,008	$ 2,271,680	**$ 2,609,307**
Total	**$ 5,908,910**	**$ 6,991,385**	**$ 6,620,002**

Significant Budget Adjustments

GENERAL FUND

Personnel Department	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 209,434	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied toward the total liability for retiree health care.	0.00	$ 114,700	$ 0

Personnel

Significant Budget Adjustments

GENERAL FUND

Personnel Department	Positions	Cost	Revenue
Medical Rate Increase An increase in pre-employment and the Department of Motor Vehicles medical examinations, drug testing, and related medical service costs.	0.00	$ 14,644	$ 0
Position Swap Reduction of 1.20 positions is offset by additional funding for overtime and temporary help.	(1.20)	$ 302	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ (641,776)
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (9,704)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (127,654)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (140,097)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(1.98)	$ (190,563)	$ 0
General Fund Savings Proposal Department submitted reduction proposal.	(2.00)	$ (242,445)	$ 0

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	FY 2008 FINAL
PERSONNEL			
Salaries & Wages	$ 3,535,834	$ 4,054,713	**$ 3,896,810**
Fringe Benefits	$ 1,761,520	$ 2,060,215	**$ 2,078,449**
SUBTOTAL PERSONNEL	$ 5,297,354	$ 6,114,928	$ **5,975,259**
NON-PERSONNEL			
Supplies & Services	$ 409,487	$ 651,334	**$ 556,399**
Information Technology	$ 174,978	$ 194,606	**$ 84,146**
Energy/Utilities	$ 26,100	$ 29,526	**$ 3,207**
Equipment Outlay	$ 991	$ 991	**$ 991**
SUBTOTAL NON-PERSONNEL	$ 611,556	$ 876,457	$ **644,743**
TOTAL	$ 5,908,910	$ 6,991,385	$ **6,620,002**

Revenues by Category

	FY 2006 BUDGET	FY 2007 BUDGET	FY 2008 FINAL
GENERAL FUND			
Charges for Current Services	$ 34,994	$ 641,776	**$** -
TOTAL	$ 34,994	$ 641,776	**$** -

Salary Schedule

GENERAL FUND

Personnel Department

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1218	Assoc Management Analyst	2.00	**1.00**	$ 64,539	$ 64,539
1226	Assoc Personnel Analyst	14.98	**14.00**	$ 65,101	$ 911,413
1349	Info Systems Analyst III	1.00	**1.00**	$ 71,601	$ 71,601
1419	Test Administration Specialist	3.90	**5.00**	$ 43,456	$ 217,281
1535	Clerical Assistant II	0.20	**0.20**	$ 35,400	$ 7,080
1632	Offset Press Operator	0.50	**0.50**	$ 38,940	$ 19,470
1647	Payroll Audit Specialist I	7.75	**8.00**	$ 45,569	$ 364,548
1650	Sr Personnel Analyst	8.60	**8.00**	$ 71,515	$ 572,123
1659	Payroll Audit Supv-Personnel	2.00	**2.00**	$ 51,112	$ 102,224
1662	Personnel Assistant II	5.00	**0.00**	$ -	$ -
1723	Principal Test Administration	0.65	**0.00**	$ -	$ -
1746	Word Processing Operator	4.50	**3.50**	$ 37,844	$ 132,455
1776	Public Information Clerk	1.00	**2.00**	$ 37,688	$ 75,376
1852	Sr Test Administration Spec	0.85	**2.00**	$ 47,544	$ 95,087
1876	Executive Secretary	1.00	**1.00**	$ 52,009	$ 52,009
1926	Info Systems Analyst IV	1.00	**1.00**	$ 80,289	$ 80,289

Personnel

Salary Schedule

GENERAL FUND

Personnel Department

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1927	Supv Personnel Analyst	4.50	**5.00**	$	80,856	$	404,280
2113	Asst Personnel Director	1.00	**1.00**	$	139,366	$	139,366
2158	Equal Employment Investigation	1.00	**1.00**	$	108,330	$	108,330
2171	Personnel Director	1.00	**1.00**	$	170,747	$	170,747
2230	Deputy Personnel Director	1.95	**2.00**	$	118,472	$	236,943
2281	Asst To The Director	1.00	**1.00**	$	77,742	$	77,742
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(117,059)
	Bilingual - Regular	0.00	**0.00**	$	-	$	6,668
	Overtime Budgeted	0.00	**0.00**	$	-	$	22,634
	Temporary Help	0.00	**0.00**	$	-	$	81,664
	Total	65.38	**60.20**			**$**	**3,896,810**
PERSONNEL TOTAL		65.38	**60.20**			**$**	**3,896,810**

Purchasing & Contracting



Mission Statement

To provide superior service and support to City departments and customers for the centralized acquisition of supplies, services, and equipment outlay.

Department Description

The Purchasing and Contracting Department centralizes the City's procurement and contracting services. Multiple teams carry on the daily operational contracting needs of the organization; maintain the warehousing operations; monitor internal service level agreements; ensure Equal Opportunity Contract Compliance with federal, State, and municipal laws, regulations, and procedures; and lead the City's Managed Competition Program.

Service Efforts and Accomplishments

The Equal Opportunity Contract Compliance team has recovered over $250,000 in penalties and underpayments on behalf of subcontractors, vendors, and suppliers. As a certified State Labor Compliance Program, the City is able to achieve more efficient settlements, withhold contract payments for certain violations of the labor code, and collect and retain penalties when investigations establish occurrences of non-compliance.

Equal Opportunity Contract Compliance staff have provided training for contractors, consultants, developers, and City staff on all areas of contract compliance.

The Procurement teams have been working to streamline the procurement processes for goods, services, and consultant and construction contracting. In addition, strategic procurement research is being conducted on other government contracts and best value contracting to increase the City's purchasing power.

The Purchasing team was recognized and received the "Achievement of Excellence in Procurement Award" from the National Institute of Government Purchasing for Fiscal Year 2007.

The Central Stores warehouse team undertook an entire reorganization effort, consolidating four warehouse locations into two, reducing obsolete inventory, improving restocking percentages, and eliminating delivery services that were not cost effective. This resulted in a direct savings to the Department and a savings to the City of $1.1 million of reduced overhead charges.

Purchasing & Contracting

Budget Dollars at Work

In Fiscal Year 2006, enforced federal, State, and municipal regulations on:
- 187 construction contracts totaling $30.8 million
- 477 consultant/professional service contracts totaling $23.8 million
- Processed 8,746 purchase orders
- Received $2.0 million in revenue from the sale of surplus property

Department Summary

Purchasing & Contracting				
	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**	FY 2007-2008 CHANGE
Positions	73.01	85.00	**74.00**	(11.00)
Personnel Expense	$ 5,548,522	$ 6,388,716	**$ 6,366,024**	$ (22,692)
Non-Personnel Expense	$ 18,058,597	$ 18,365,356	**$ 23,076,776**	$ 4,711,420
TOTAL	$ 23,607,119	$ 24,754,072	**$ 29,442,800**	$ 4,688,728

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Equal Opportunity Contracting			
Business Opportunity Center	5.00	5.00	**0.00**
Consultant Services	2.00	3.00	**0.00**
EOCP-Contract and Labor Compliance	15.50	17.00	**0.00**
Total	**22.50**	**25.00**	**0.00**
Purchasing			
Division Management and Support	1.59	1.50	**0.00**
Requisition, P.O., and Contract Mgmt	19.00	20.00	**0.00**
Service Enhancement and Outreach	0.50	0.50	**0.00**
Total	**21.09**	**22.00**	**0.00**
Purchasing & Contracting			
Public Works Contracting	0.00	15.00	**0.00**
Purchasing & Contracting Admin	0.00	1.00	**0.00**
Purchasing & Contracting Operations	0.00	0.00	**34.00**
Purchasing & Contracting Programs	0.00	0.00	**18.00**
Total	**0.00**	**16.00**	**52.00**
CENTRAL STORES INTERNAL SERVICE FUND			
Central Stores			
Division Management	0.92	0.00	**0.00**
Mailroom Operations	7.00	7.00	**7.00**
Storeroom Operations	16.50	11.00	**11.00**

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
CENTRAL STORES INTERNAL SERVICE FUND			
Central Stores			
Stores Accounting	5.00	4.00	**4.00**
Total	**29.42**	**22.00**	**22.00**
DEPARTMENT TOTAL	**73.01**	**85.00**	**74.00**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Equal Opportunity Contracting			
Business Opportunity Center	$ 504,631	$ 508,266	**$ -**
Consultant Services	$ 165,930	$ 241,713	**$ -**
EOCP-Contract and Labor Compliance	$ 1,783,297	$ 1,851,190	**$ -**
Equal Opportunity Contracting	$ -	$ (171,323)	**$ -**
Total	**$ 2,453,858**	**$ 2,429,846**	**$ -**
Purchasing			
Division Management and Support	$ 227,646	$ 216,552	**$ -**
Purchasing	$ -	$ (121,312)	**$ -**
Requisition, P.O., and Contract Mgmt	$ 1,540,855	$ 1,768,631	**$ -**
Service Enhancement and Outreach	$ 117,185	$ 117,638	**$ -**
Total	**$ 1,885,686**	**$ 1,981,509**	**$ -**
Purchasing & Contracting			
Public Works Contracting	$ -	$ 1,149,714	**$ -**
Purchasing & Contracting	$ -	$ (4,167)	**$ 52,780**
Purchasing & Contracting Admin	$ -	$ 500,115	**$ -**
Purchasing & Contracting Operations	$ -	$ -	**$ 3,141,490**
Purchasing & Contracting Programs	$ -	$ -	**$ 2,419,229**
Total	**$ -**	**$ 1,645,662**	**$ 5,613,495**
CENTRAL STORES INTERNAL SERVICE FUND			
Central Stores			
Division Management	$ 226,334	$ 56,534	**$ 54,551**
Fin Mgmt - Central Stores	$ -	$ 924	**$ 27,199**
Inventory Purchases	$ 16,967,515	$ 16,967,515	**$ 21,967,515**
Mailroom Operations	$ 462,192	$ 459,577	**$ 485,757**
Storeroom Operations	$ 1,229,471	$ 890,663	**$ 965,999**
Stores Accounting	$ 382,063	$ 321,842	**$ 328,280**
Total	**$ 19,267,575**	**$ 18,697,055**	**$ 23,829,301**
DEPARTMENT TOTAL	**$ 23,607,119**	**$ 24,754,072**	**$ 29,442,800**

Purchasing & Contracting

Significant Budget Adjustments

GENERAL FUND

Equal Opportunity Contracting	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	(1.00)	$ 92,214	$ 0
Adjustments to Gas Tax and TransNet Revenues Overall Gas Tax and TransNet revenue is projected to increase for Fiscal Year 2008, one percent and three percent respectively. However, some departments realized a reduction in TransNet revenue as the result of the consolidation of the revenue into departments that perform the majority of transportation related activities: General Services - Streets Division, and Engineering and Capital Projects.	0.00	$ 0	$ (91,145)
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ (932,265)
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (2,955)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(2.00)	$ (13,336)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (97,373)	$ 0
Purchasing & Contracting Restructure Consolidation of the Equal Opportunity Contracting Department under the new Purchasing & Contracting Department budget structure.	(22.00)	$ (2,408,392)	$ (669,825)

Purchasing	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 208,235	$ 0

Significant Budget Adjustments

GENERAL FUND

Purchasing	Positions	Cost	Revenue
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ (702,472)
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (3,981)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (56,595)	$ 0
Purchasing & Contracting Restructure Consolidation of the Purchasing Department under the new Purchasing & Contracting Department budget structure.	(22.00)	$ (2,129,168)	$ (152,393)

Purchasing & Contracting	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	1.00	$ 279,389	$ 0
Purchasing & Contracting Restructure Consolidation of the Equal Opportunity Contracting and Purchasing departments under the new Purchasing & Contracting Department budget structure.	44.00	$ 4,537,560	$ 822,218
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 88,398	$ 0
Training for the new Purchasing and Contracting Department Structure Establishes the budget for staff training in Managed Competition, professional certification, and cross-training.	0.00	$ 30,000	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ 26,726
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (42,860)	$ 0

Purchasing & Contracting

Significant Budget Adjustments

GENERAL FUND

Purchasing & Contracting	Positions	Cost	Revenue
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (104,278)	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (104,532)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(9.00)	$ (715,844)	$ (253,037)

CENTRAL STORES INTERNAL SERVICE FUND

Central Stores	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 63,752	$ 0
Inventory Purchases Adjustment to reflect projected expenses due to inventory purchases.	0.00	$ 5,000,000	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 51,670	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 42,759	$ 0
Funding for the Enterprise Resource Planning (ERP) System This system will integrate all data and processes of the City's core functions into a unified data system. The ERP will replace independent applications the City has in place that will eliminate the need for external interfaces, provide a range of standardization, reduce maintenance, and allow for greater reporting capabilities.	0.00	$ 5,653	$ 0

Significant Budget Adjustments

CENTRAL STORES INTERNAL SERVICE FUND

Central Stores	Positions	Cost	Revenue
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ 4,629,879
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (585)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (31,003)	$ 0

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ 3,680,733	$ 4,211,340	**$ 4,114,998**
Fringe Benefits	$ 1,867,789	$ 2,177,376	**$ 2,251,026**
SUBTOTAL PERSONNEL	$ 5,548,522	$ 6,388,716	$ **6,366,024**
NON-PERSONNEL			
Supplies & Services	$ 17,463,726	$ 17,829,878	**$ 22,765,737**
Information Technology	$ 416,964	$ 354,839	**$ 164,611**
Energy/Utilities	$ 157,257	$ 154,095	**$ 119,884**
Equipment Outlay	$ 20,650	$ 26,544	**$ 26,544**
SUBTOTAL NON-PERSONNEL	$ 18,058,597	$ 18,365,356	$ **23,076,776**
TOTAL	$ 23,607,119	$ 24,754,072	$ **29,442,800**

Revenues by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Revenue from Other Agencies	$ -	$ 109,309	**$ 31,200**
Charges for Current Services	$ 2,869,869	$ 3,077,182	**$ 1,345,781**
Transfers from Other Funds	$ 142,683	$ 142,683	**$ -**
TOTAL	$ 3,012,552	$ 3,329,174	**$ 1,376,981**

Purchasing & Contracting

Salary Schedule

GENERAL FUND

Purchasing & Contracting

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1104	Account Clerk	0.00	**1.00**	$	37,878	$	37,878
1105	Administrative Aide I	3.00	**2.00**	$	43,820	$	87,640
1106	Sr Management Analyst	0.00	**7.00**	$	70,802	$	495,614
1107	Administrative Aide II	0.00	**2.00**	$	50,686	$	101,372
1218	Assoc Management Analyst	3.00	**5.00**	$	64,538	$	322,692
1221	Assoc Engineer-Civil	0.00	**3.00**	$	80,375	$	241,125
1282	Procurement Specialist	0.00	**7.00**	$	58,568	$	409,979
1287	Buyers Aide II	0.00	**1.00**	$	44,928	$	44,928
1349	Info Systems Analyst III	0.00	**1.00**	$	71,601	$	71,601
1401	Info Systems Technician	0.00	**1.00**	$	50,993	$	50,993
1535	Clerical Assistant II	3.00	**2.00**	$	35,402	$	70,804
1536	Contracts Processing Clerk	4.00	**3.00**	$	39,397	$	118,191
1746	Word Processing Operator	0.00	**4.00**	$	37,845	$	151,380
1783	Principal Procurement Specialist	0.00	**3.00**	$	71,552	$	214,656
1850	Sr Procurement Specialist	0.00	**1.00**	$	65,173	$	65,173
1855	Sr Civil Engineer	0.00	**2.00**	$	92,803	$	185,606
1879	Sr Clerk/Typist	1.00	**1.00**	$	43,313	$	43,313
1917	Supv Management Analyst	1.00	**3.00**	$	80,610	$	241,830
2132	Department Director	1.00	**1.00**	$	139,999	$	139,999
2176	Purchasing Agent	0.00	**1.00**	$	119,758	$	119,758
2214	Deputy Director	0.00	**1.00**	$	119,758	$	119,758
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(87,130)
	Overtime Budgeted	0.00	**0.00**	$	-	$	13,441
	Temporary Help	0.00	**0.00**	$	-	$	560
	Total	16.00	**52.00**			**$**	**3,261,161**

Purchasing

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1218	Assoc Management Analyst	1.00	**0.00**	$	-	$	-
1282	Procurement Specialist	7.00	**0.00**	$	-	$	-
1348	Info Systems Analyst II	1.00	**0.00**	$	-	$	-
1401	Info Systems Technician	1.00	**0.00**	$	-	$	-
1536	Contracts Processing Clerk	3.00	**0.00**	$	-	$	-
1746	Word Processing Operator	2.00	**0.00**	$	-	$	-
1783	Principal Procurement Specialist	3.00	**0.00**	$	-	$	-
1850	Sr Procurement Specialist	1.00	**0.00**	$	-	$	-
1879	Sr Clerk/Typist	1.00	**0.00**	$	-	$	-
1917	Supv Management Analyst	1.00	**0.00**	$	-	$	-
2176	Purchasing Agent	1.00	**0.00**	$	-	$	-
	Total	22.00	**0.00**			**$**	**-**

Salary Schedule

GENERAL FUND

Equal Opportunity Contracting

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1104	Account Clerk	1.00	**0.00**	$	-	$	-
1106	Sr Management Analyst	1.00	**0.00**	$	-	$	-
1107	Administrative Aide II	3.00	**0.00**	$	-	$	-
1218	Assoc Management Analyst	13.00	**0.00**	$	-	$	-
1221	Assoc Engineer-Civil	0.00	**0.00**	$	-	$	-
1535	Clerical Assistant II	1.00	**0.00**	$	-	$	-
1746	Word Processing Operator	1.00	**0.00**	$	-	$	-
1879	Sr Clerk/Typist	1.00	**0.00**	$	-	$	-
1917	Supv Management Analyst	3.00	**0.00**	$	-	$	-
2214	Deputy Director	1.00	**0.00**	$	-	$	-
	Total	25.00	**0.00**			**$**	**-**
General Fund Total		63.00	**52.00**			**$**	**3,261,160**

CENTRAL STORES INTERNAL SERVICE FUND

Central Stores

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1104	Account Clerk	1.00	**1.00**	$	37,878	$	37,878
1194	Auto Messenger II	6.00	**6.00**	$	35,470	$	212,819
1236	Auto Messenger	1.00	**1.00**	$	31,137	$	31,137
1237	Payroll Specialist I	1.00	**1.00**	$	39,514	$	39,514
1282	Procurement Specialist	1.00	**1.00**	$	58,568	$	58,568
1533	Stores Operations Supv	1.00	**1.00**	$	54,848	$	54,848
1535	Clerical Assistant II	2.00	**2.00**	$	35,402	$	70,804
1879	Sr Clerk/Typist	1.00	**1.00**	$	43,314	$	43,314
1899	Stock Clerk	5.00	**5.00**	$	36,016	$	180,082
1901	Storekeeper III	1.00	**1.00**	$	47,682	$	47,682
1902	Storekeeper I	1.00	**1.00**	$	41,330	$	41,330
1903	Storekeeper II	1.00	**1.00**	$	45,490	$	45,490
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(25,904)
	Overtime Budgeted	0.00	**0.00**	$	-	$	16,276
	Total	22.00	**22.00**			**$**	**853,838**

PURCHASING & CONTRACTING TOTAL 85.00 **74.00** **$** **4,114,998**

Purchasing & Contracting

Revenue and Expense Statement (Non-General Fund)

CENTRAL STORES INTERNAL SERVICE FUND
50010

	FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 1,643,911	$ 1,117,105	**$ 1,717,409**
TOTAL BALANCE	$ 1,643,911	$ 1,117,105	**$ 1,717,409**
REVENUE			
Interoffice Mail Delivery	$ 329,011	$ 329,011	**$ 329,011**
Reimbursed Material	$ 17,337,636	$ 17,337,636	**$ 21,967,515**
Reimbursed Materials Surcharge	$ 1,525,712	$ 1,525,712	**$ 1,525,712**
Surplus Property Sales	$ 30,000	$ 30,000	**$ 30,000**
Surplus Property Surcharge	$ 75,000	$ 75,000	**$ 75,000**
TOTAL REVENUE	$ 19,297,359	$ 19,297,359	**$ 23,927,238**
TOTAL BALANCE AND REVENUE	$ 20,941,270	$ 20,414,464	**$ 25,644,647**
OPERATING EXPENSE			
Inventory Purchases	$ 16,967,515	$ 16,967,515	**$ 21,967,515**
Personnel and Non-Personnel Expense	$ 2,300,060	$ 1,729,540	**$ 1,861,786**
TOTAL OPERATING EXPENSE	$ 19,267,575	$ 18,697,055	**$ 23,829,301**
TOTAL EXPENSE	$ 19,267,575	$ 18,697,055	**$ 23,829,301**
BALANCE	$ 1,673,695	$ 1,717,409	**$ 1,815,346**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 20,941,270	$ 20,414,464	**$ 25,644,647**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

CITY OF SAN DIEGO
FISCAL YEAR
2008 ANNUAL BUDGET

Community and Legislative Services



Community & Legislative Services

The Community & Legislative Services operating center provides executive oversight, strategic planning, and direction to the Commission for Arts and Culture, the Community and Legislative Services Department, and the Office of Special Events.

BUDGET DEPARTMENT	POSITIONS	PERSONNEL EXPENSE	NON-PERSONNEL EXPENSE	TOTAL EXPENSE
Commission for Arts and Culture	7.00	$ 736,856	$ 208,911	$ 945,767 [1]
Community & Legislative Services	29.00	$ 3,248,541	$ 1,131,992	$ 4,380,533
Special Events	3.00	$ 331,902	$ 166,078	$ 497,980
TOTALS	**39.00**	**$ 4,317,299**	**$ 1,506,981**	**$ 5,824,280**

(1) The Commission for the Arts and Culture budget consists of $915,767 for the administrative budget and $30,000 for the Public Art Fund, both of which are reflected in the Community and Legislative Services operating center. The total for Special Promotional Programs budget, including the Commission for Arts and Culture, is $77,553,848.

Commission for Arts and Culture

Commission for Arts and Culture



Mission Statement

To vitalize the City by supporting the region's cultural assets, integrating arts and culture into community life, and showcasing San Diego as an international tourist destination.

Department Description

The City of San Diego Commission for Arts and Culture (Commission), a local arts agency, was established in 1988 by City Ordinance to serve in an advisory capacity to the Mayor, City Council, and City Manager on promoting, encouraging, and increasing support for the arts and culture organizations of San Diego. The Commission is given the responsibility of making all recommendations pertaining to arts and culture for City funding to the Mayor. It is also the Commission's responsibility to advise on projects and programs designed to promote public art throughout the neighborhoods of the City, to develop policies to involve artists in selected Capital Improvement Projects, and to encourage the private sector to include public art in private development.

The Commission serves as a partner and catalyst for artistic innovation within the community by providing financial support for non-profit arts and cultural organizations to bring together creative forces, inspire patronage, and stimulate artistic appreciation. Through effective public policy, advocacy, strategic partnerships and funding, the Commission supports innovative arts and cultural programming, neighborhood arts programs, festivals, public art, and cultural tourism, all of which contribute to the quality of life, the economy, and the vibrancy of San Diego.

Service Efforts and Accomplishments

The Commission's programs support 120 San Diego non-profit organizations. In Fiscal Year 2006, the Organizational Support Program contributed to $135 million in direct expenditures to the local economy, creating 4,203 jobs and attracting 1.8 million out-of-town visitors. These organizations represent annual operating incomes ranging from $8,600 to $18 million. Additionally, 14,139 volunteers and 1,256 volunteer board members donated time and talent to these organizations, which use the City's support to leverage additional funding in contributed and earned income.

The impact of these arts and culture organizations extend beyond the specifics of tickets sold. Educational and outreach directives within the Commission's funding guidelines encourage these organizations to convey their

Commission for Arts and Culture

Service Efforts and Accomplishments

value to San Diego's youth. These efforts resulted in arts and culture organizations visiting schools over 2,000 times, reaching nearly 790 community sites. In addition to selling 2.6 million admissions, these arts and culture organizations provided 1.3 million admissions free of charge.

In Fiscal Year 2007, the Commission continued to administer the Public Art Master Plan, the Council Policy governing 2.0 percent of funds set-aside for art by selected Capital Improvement Program and Redevelopment Agency projects. The Municipal Code that requires eligible private commercial and industrial developers to allocate between 0.5 and 1.0 percent of the total building permit valuation equal to or in excess of $5 million dollars for financing cultural and artistic facilities and/or on-site artwork.

The Commission also continued to manage 18 active contracts with individual artists and added two new public artworks to the City's collection. The Commission completed two artwork restoration projects and continued to hold a contract with a collections management consultant for further analysis of the City's artwork collection. The Commission also partnered with Caltrans to administer a major public artwork on a state highway commemorating Dr. Martin Luther King, Jr.

The Commission evaluated the effectiveness of its cultural tourism strategies in order to strengthen visitor participation in San Diego's cultural amenities. It planned and presented 'Know It and Grow It: Cultural Tourism Summit II' with San Diego Convention and Visitors Bureau (ConVis). Moreover, it renewed the California Cultural & Heritage Program as well as the San Diego Art + Sol marketing partnership with ConVis.

Cultural tourism is a particularly lucrative and growing niche within the larger tourism industry. Cultural tourists represent those travelers who visit a place primarily to experience art and cultural sites and events. Cultural tourists generally stay in hotels, visit longer, and spend more money than other tourists. A one day stay of 1.8 million cultural tourists visiting the organizations funded by the Commission had an estimated $442 million impact on the local economy.

The Commission continues to re-engineer its contracting processes and data management practices, converting older paper forms to electronic versions, and upgrading key data management systems. Options for online applications and other more sophisticated data collection tools are currently being researched.

Budget Dollars at Work

- Administer application and review process to over 80 arts and culture organizations in the Organizational Support Program (OSP)
- Administer application and review process to over 50 arts and culture organizations in the Creative Communities San Diego program
- Manage 120 active contracts with arts and culture organization
- Manage 18 active contracts with artists
- Act as custodian to 575 works in the City of San Diego art collection

Commission for Arts and Culture

Department Summary

Commission for Arts and Culture				
	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**	FY 2007-2008 CHANGE
Positions	5.77	7.00	**7.00**	0.00
Personnel Expense	$ 593,824	$ 694,610	**$ 736,856**	$ 42,246
Non-Personnel Expense	$ 234,480	$ 213,152	**$ 208,911**	$ (4,241)
TOTAL	$ 828,304	$ 907,762	**$ 945,767**	$ 38,005

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
TRANSIENT OCCUPANCY TAX FUND			
Commission for Arts and Culture			
Administration	2.12	2.10	**2.10**
Allocations and Training	2.65	2.90	**2.90**
Public Art	1.00	2.00	**2.00**
Total	**5.77**	**7.00**	**7.00**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
TRANSIENT OCCUPANCY TAX FUND			
Commission for Arts and Culture			
Administration	$ 334,075	$ 332,702	**$ 329,677**
Allocations and Training	$ 294,421	$ 311,382	**$ 328,032**
Commission for Arts and Culture	$ -	$ 3,115	**$ 16,720**
Public Art	$ 140,543	$ 224,194	**$ 234,969**
Special Initiatives	$ 6,383	$ 6,369	**$ 6,369**
Total	**$ 775,422**	**$ 877,762**	**$ 915,767**
PUBLIC ART FUND			
Public Art			
Public Art	$ 52,882	$ 30,000	**$ 30,000**
Total	**$ 52,882**	**$ 30,000**	**$ 30,000**
DEPARTMENT TOTAL	**$ 828,304**	**$ 907,762**	**$ 945,767**

Commission for Arts and Culture

Significant Budget Adjustments

TRANSIENT OCCUPANCY TAX FUND

Commission for Arts and Culture	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 28,641	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 13,605	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 5,151	$ 0
Final Balancing Adjustment to ensure a balanced Special Promotional Program budget after final implemented Personnel Expense Adjustments (PEA).	0.00	$ 3,917	$ 0
Transfer for the Information Technology Central Organization Transfer of positions and/or support from other City departments as a result of Business Process Re-engineering recommendations to centralize information technology support.	0.00	$ 1,757	$ 0
Redistribution of Funding Recommendations The slight decrease is due to a rounding issue. An offsetting amount is reflected in Arts, Culture, and Community Festivals.	0.00	$ (5)	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (15,061)	$ 0

Expenditures by Category

		FY 2006 BUDGET		FY 2007 BUDGET		**FY 2008 FINAL**
PERSONNEL						
Salaries & Wages	$	401,207	$	468,298	**$**	**486,197**
Fringe Benefits	$	192,617	$	226,312	**$**	**250,659**
SUBTOTAL PERSONNEL	$	593,824	$	694,610	$	**736,856**
NON-PERSONNEL						
Supplies & Services	$	171,668	$	149,800	**$**	**141,995**

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
NON-PERSONNEL			
Information Technology	$ 54,518	$ 54,230	**$ 61,193**
Energy/Utilities	$ 7,294	$ 8,122	**$ 4,723**
Equipment Outlay	$ 1,000	$ 1,000	**$ 1,000**
SUBTOTAL NON-PERSONNEL	$ 234,480	$ 213,152	$ **208,911**
TOTAL	$ 828,304	$ 907,762	$ **945,767**

Salary Schedule

TRANSIENT OCCUPANCY TAX FUND
Commission for Arts and Culture

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1107	Administrative Aide II	1.00	**1.00**	$ 50,684	$ 50,684
1218	Assoc Management Analyst	2.00	**2.00**	$ 64,539	$ 129,078
1769	Public Art Program Administrator	2.00	**2.00**	$ 78,079	$ 156,158
1876	Executive Secretary	1.00	**1.00**	$ 52,008	$ 52,008
2268	Executive Director	1.00	**1.00**	$ 97,488	$ 97,488
	Temporary Help	0.00	**0.00**	$ -	$ 781
	Total	7.00	**7.00**		**$ 486,197**
COMMISSION FOR ARTS AND CULTURE TOTAL		7.00	**7.00**		**$ 486,197**

Commission for Arts and Culture

Revenue and Expense Statement (Non-General Fund)

PUBLIC ART FUND 10271

	FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 74,279	$ 27,192	**$ 27,192**
Prior Year Reserve for Encumbrances	$ 46,884	$ 93,971	**$ 93,971**
TOTAL BALANCE	$ 121,163	$ 121,163	**$ 121,163**
REVENUE			
Transfer from Transient Occupancy Tax Fund	$ 52,882	$ 30,000	**$ 30,000**
TOTAL REVENUE	$ 52,882	$ 30,000	**$ 30,000**
TOTAL BALANCE AND REVENUE	$ 174,045	$ 151,163	**$ 151,163**
OPERATING EXPENSE			
Expense	$ 52,882	$ 30,000	**$ 30,000**
TOTAL OPERATING EXPENSE	$ 52,882	$ 30,000	**$ 30,000**
TOTAL EXPENSE	$ 52,882	$ 30,000	**$ 30,000**
RESERVE			
Reserve	$ 93,971	$ 93,971	**$ 93,971**
TOTAL RESERVE	$ 93,971	$ 93,971	**$ 93,971**
TOTAL RESERVE	$ 93,971	$ 93,971	**$ 93,971**
BALANCE	$ 27,192	$ 27,192	**$ 27,192**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 174,045	$ 151,163	**$ 151,163**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Community & Legislative Services



Mission Statement

To support the City's mission by providing leadership in policy formulation, transparent communication, coordinating with other elected officials, local leaders and foreign dignitaries, and maintaining relationships with the communities of San Diego.

Department Description

The Community and Legislative Services Department includes the offices of Policy, Communications and Press, City TV, Council Affairs, Intergovernmental Relations (IRD), Appointments to Boards and Commissions, Outreach, Protocol, Management, and Administration.

The Policy office assists the Mayor in formulating and carrying out public policy decisions within the City. The office implements the Mayor's policy priority of achieving financial stability for the benefit of the City and its residents. Department Management provides policy direction and department oversight, and is reflected within Policy. Administration, including centralized funding of shared office expenses, is also reflected within Policy.

The Communications and Press office maintains open and transparent communication between the City, its residents, and the media on behalf of the Mayor. The office proactively provides information regarding the Mayor's policies and initiatives, department operations, and other City information, along with responding to media requests regarding City government. The office establishes Citywide communication policies, provides oversight of public information efforts, and facilitates internal communication to City employees, including managing the City's internal website.

City TV is the City government's cable access television. City TV provides live televised coverage of press conferences, City Council proceedings, and other public meetings. City TV also produces a large variety of original programming including public service announcements, community forums, special event coverage, and documentaries on important issues.

The Council Affairs office facilitates the preparation, internal review and docketing of Requests for Council Action on behalf of City staff. Primary activities include staff training, document management and review, and agenda planning and coordination with the office of the Council President and City Clerk.

The Intergovernmental Relations office (IRD), including Bi-national Affairs, secures passage of federal and State funding and legislative measures that enhance the City's capacity to provide essential community services and

Community & Legislative Services

Department Description

supports measures that broaden or protect the City's legal authority in land use planning, taxation, and employee policies. The office also opposes measures that decrease the City's legal authority to provide essential services or reduce revenue sources required to maintain services or mandate additional costs on the City without providing reimbursement. IRD assists City officials in negotiations with other governmental entities and helps identify and pursue grant funds to assist programs conducted by the City.

The Appointments to Boards and Commissions office is responsible for directing appointments to City boards and commissions and related policy initiatives. This office assists the Mayor by managing the identification, recruitment, vetting, nomination, and confirmation of applicants for public appointment. The office manages appointee relations, the establishment of new committees or boards, special projects and any required procedural, Municipal Code, City Charter, and by-law modifications.

The Community Outreach office directs the Mayor's community outreach strategy, staff and operations. The office assists the Mayor in establishing and maintaining community relations through constituent engagement, community networking, and coalition building. Community Outreach is reflected within Appointments to Boards and Commissions.

The Protocol office manages visits to the Mayor by high-level dignitaries, diplomats, government officials, and celebrities. The office also manages consular relations and military/protocol relations, oversees protocol responsibilities at the State of the City address, and serves as liaison with the International Affairs Board, Sister Cities, and other local organizations.

Service Efforts and Accomplishments

The Policy office has worked to resolve numerous issues facing the City. The major accomplishments for the Policy office include getting the implementing ordinances for Propositions B and C considered, getting the Golf Plan passed, managing Kroll and the SEC monitor process, accessing Proposition 1B funding, as well as securing funding for San Diego from other Statewide bond issues and mayoral authority.

The Communications and Press office held over 150 press conferences to maintain an open and transparent dialogue between the City, its residents, and the media on behalf of the Mayor. The City TV office covered over 200 public meetings equating to 600 hours of live television. In addition, City TV covered 150 news conferences.

In the past year, the Council Affairs office undertook the business process re-engineering of the 1472 process. With input from the City staff, City Attorney, City Clerk, Council President, and Independent Budget Analyst, the department developed a process that is more collaborative and streamlined to more effectively bring items forward for City Council approval. It is the goal of the Department to have the Request for Council Action and docketing process online Citywide during Fiscal Year 2008. In Fiscal Year 2006, the Council Affairs office brought to the City Council over 1,100 items for consideration.

At the federal level in Fiscal Year 2007, Intergovernmental Relations (IRD) facilitated three City trips to Washington, D.C. to meet with numerous federal officials including Congressional leadership and the President. Intergovernmental Relations supported the Mayor in successfully lobbying the Department of Homeland Security to add the City back to the Homeland Security Urban Area Security Initiative Designation eligibility list. At the State level in Fiscal Year 2007, IRD made multiple trips to Sacramento. While there, the Mayor and IRD staff met with the Governor and with legislative leadership in both the Assembly and Senate to promote the City's legislative agenda.

The Appointments to Boards and Commissions office has worked to streamline the appointment process and fill open seats on boards and commissions. The Outreach office has worked to gain a greater perspective on community needs. This office has also met extensively with residents at a number of dialogues, community forums, and other community events.

Service Efforts and Accomplishments

In calendar year 2006, the Protocol office managed 22 visits to the Mayor by high-level dignitaries, diplomats, and domestic/international military and government officials. Protocol attended 39 board meetings as a City representative of the Japan Society, Sister Cities, International Affairs Board, Consular Corps, San Diego Military Affairs Council, and the San Diego World Trade Center, among others.

Department Summary

Community & Legislative Services				
	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**	FY 2007-2008 CHANGE
Positions	0.00	23.00	**29.00**	6.00
Personnel Expense	$ -	$ 2,773,905	**$ 3,248,541**	$ 474,636
Non-Personnel Expense	$ -	$ 1,030,484	**$ 1,131,992**	$ 101,508
TOTAL	$ -	$ 3,804,389	**$ 4,380,533**	$ 576,144

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Community & Legislative Services			
Boards and Commissions	0.00	1.00	**4.00**
City TV	0.00	4.00	**4.00**
Communications	0.00	6.00	**6.00**
Council Liaison	0.00	4.00	**4.00**
Intergovernmental Relations	0.00	4.00	**3.00**
Mayor's Protocol	0.00	1.00	**1.00**
Policy	0.00	3.00	**7.00**
Total	**0.00**	**23.00**	**29.00**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Community & Legislative Services			
Boards and Commissions	$ -	$ 161,264	**$ 396,488**
City TV	$ -	$ 646,320	**$ 631,136**
Communications	$ -	$ 891,688	**$ 791,287**
Community & Legislative Services	$ -	$ (7,325)	**$ (10,834)**
Council Liaison	$ -	$ 590,502	**$ 483,590**
Intergovernmental Relations	$ -	$ 901,690	**$ 777,804**

Community & Legislative Services

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Community & Legislative Services			
Mayor's Protocol	$ -	$ 99,844	**$ 142,537**
Policy	$ -	$ 520,406	**$ 1,168,525**
Total	**$ -**	**$ 3,804,389**	**$ 4,380,533**

Significant Budget Adjustments

GENERAL FUND

Community & Legislative Services	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (33,679)	$ 0
Transfer from the Business and Grant Administration and Customer Services Departments Transfer of 2.00 Council Representative IIs from the Business and Grant Administration Department and 3.00 Council Representative IIs from the Customer Services Department. The transfer is a result of the Mayor's effort to enhance transparency in government through restructuring.	5.00	$ 373,374	$ 0
Office of the Chief Operating Officer Transfer Transfer of 1.00 Deputy Chief Operating Officer and 1.00 Council Representative II from the Office of Chief Opearting Officer to the Community and Legislative Services Department due to restructuring.	2.00	$ 309,184	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 59,035	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 54,283	$ 0
Closed Captioning for City TV 24 Funding for closed captioning for City TV 24, approved by City Council during May revisions.	0.00	$ 50,000	$ 0

Significant Budget Adjustments

GENERAL FUND

Community & Legislative Services	Positions	Cost	Revenue
Rent Transfer Transfer rent reimbursement to complement the transfer of employees from Office of the Chief Information Officer (CIO) for the City TV program. This correction is necessary to correct the budgeting of rent funding in the Fiscal Year 2007 CIO budget. This money was not transferred to Community and Legislative Services during prior restructuring.	0.00	$ 43,872	$ 0
Overtime Correction Transfer of $14,000 in overtime compensation from the Office of the Chief Information Officer (CIO) for City TV. This correction is necessary to correct the budgeting of $14,000 in overtime in the Fiscal Year 2007 CIO budget. This money was not transferred to Community and Legislative Services during prior restructuring.	0.00	$ 14,000	$ 0
Position Swap Swap 5.00 positions to job classes that more accurately reflect the activities in the Department. This represents the fringe adjustments made between the Fiscal Year 2007 and Fiscal Year 2008 budgets for these 5.00 positions.	0.00	$ 12,048	$ 0
Overtime Addition Additional overtime compensation budgeted in the Community and Legislative Services Department for classified personnel.	0.00	$ 4,994	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ (771,588)
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (80,104)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (82,864)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(1.00)	$ (147,999)	$ 0

Community & Legislative Services

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ -	$ 1,864,047	**$ 2,141,232**
Fringe Benefits	$ -	$ 909,858	**$ 1,107,309**
SUBTOTAL PERSONNEL	$ -	$ 2,773,905	$ **3,248,541**
NON-PERSONNEL			
Supplies & Services	$ -	$ 825,141	**$ 1,000,266**
Information Technology	$ -	$ 150,025	**$ 65,466**
Energy/Utilities	$ -	$ 51,777	**$ 59,541**
Equipment Outlay	$ -	$ 3,541	**$ 6,719**
SUBTOTAL NON-PERSONNEL	$ -	$ 1,030,484	$ **1,131,992**
TOTAL	$ -	$ 3,804,389	$ **4,380,533**

Revenues by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Charges for Current Services	$ -	$ 834,785	**$ 258,900**
Transfers from Other Funds	$ -	$ 195,703	**$ -**
TOTAL	$ -	$ 1,030,488	**$ 258,900**

Salary Schedule

GENERAL FUND

Community & Legislative Services

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1235	Multimedia Production Coordinator	3.00	**3.00**	$	58,222	$	174,665
1535	Clerical Assistant II	1.00	**1.00**	$	35,402	$	35,402
1857	Sr Legislative Recorder	1.00	**1.00**	$	50,492	$	50,492
1871	Sr Public Information Officer	1.00	**1.00**	$	64,783	$	64,783
2153	Deputy Chief	0.00	**1.00**	$	150,010	$	150,010
2167	Governmental Relations Director	1.00	**0.00**	$	-	$	-
2183	Asst. Governmental Relations Dir.	1.00	**0.00**	$	-	$	-
2212	Council Representative II	2.00	**0.00**	$	-	$	-
2213	Council Representative II	11.00	**22.00**	$	77,794	$	1,711,458
2270	Program Manager	1.00	**0.00**	$	-	$	-
2281	Asst To The Director	1.00	**0.00**	$	-	$	-
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(66,932)
	Overtime Budgeted	0.00	**0.00**	$	-	$	18,327

Salary Schedule

GENERAL FUND

Community & Legislative Services

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
	Temporary Help	0.00	**0.00**	$ -	$ 3,027
	Total	23.00	**29.00**		**$ 2,141,232**
COMMUNITY & LEGISLATIVE SERVICES TOTAL		23.00	**29.00**		**$ 2,141,232**

Special Events



Mission Statement

To enhance the vitality, quality, and economic prosperity of San Diego through the support, facilitation, and promotion of community, cultural, athletic, and convention related events in the City of San Diego.

Department Description

The Office of Special Events is responsible for the overall management of events that take place on public property and supports significant civic and economic role events played in San Diego.

Representatives from the Office of Special Events work collaboratively with special event, business, and visitor industries, along with residential leadership from throughout the community to facilitate events that provide unique and memorable experiences for residents and visitors while ensuring public safety and reducing risk to the City of San Diego.

The leadership the Office of Special Events provides to the Citywide Special Events Management Team is crucial. This team is comprised of representatives from more than 60 city, County, State, and federal governmental agencies involved in the recruitment, planning, permit review, and on-site management of special events.

The Office of Special Events also works with the tourist industry to coordinate the development of bid proposals to bring major events and conventions to San Diego and serves as a liaison to these events once they have been secured.

Special Events

Service Efforts and Accomplishments

In Fiscal Year 2007, the Office of Special Events provided permitting, technical support, or promotional services to 1,700 special events attended by 10 million people.

Coordination services managed by the Office of Special Events enable applicants to comply with more than 25 local, State, and federal laws and regulations that govern activities associated with the production and management of special events.

The Office of Special Events is responsible for the fundraising and management of Balboa Park December Nights, the largest free festival in San Diego.

Leadership for the citywide operational planning efforts to support the 2008 U.S. Open at Torrey Pines and long-term strategic planning initiatives for major events such as the 100th Anniversary Balboa Park is provided by the Office of Special Events.

Department Summary

Special Events								
		FY 2006 BUDGET		FY 2007 BUDGET		**FY 2008 FINAL**		FY 2007-2008 CHANGE
Positions		7.02		6.00		**3.00**		(3.00)
Personnel Expense	$	942,545	$	761,302	**$**	**331,902**	$	(429,400)
Non-Personnel Expense	$	370,923	$	381,586	**$**	**166,078**	$	(215,508)
TOTAL	$	1,313,468	$	1,142,888	**$**	**497,980**	$	(644,908)

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Special Events			
Corporate Partnership Program	1.00	1.00	**0.00**
Major Gifts & Philan Planning	1.00	1.00	**0.00**
Special Events	3.00	3.00	**3.00**
Special Projects	2.02	1.00	**0.00**
Total	**7.02**	**6.00**	**3.00**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Special Events			
Communications Program	$ -	$ 19	**$ -**
Corporate Partnership Program	$ 225,856	$ 224,949	**$ 437**
Major Gifts & Philan Planning	$ 147,853	$ 146,030	**$ 70**
Special Events	$ 548,951	$ 587,625	**$ 494,370**
Special Projects	$ 390,808	$ 184,265	**$ 3,103**
Total	**$ 1,313,468**	**$ 1,142,888**	**$ 497,980**

Significant Budget Adjustments

GENERAL FUND

Special Events	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 3,687	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 4,496	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ (569,525)
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (1,698)	$ 0
General Fund Savings Proposal Department submitted reduction proposal.	0.00	$ (61,558)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (74,449)	$ 0

Special Events

Significant Budget Adjustments

GENERAL FUND

Special Events	Positions	Cost	Revenue
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(1.00)	$ (147,533)	$ 0
Transfer of Corporate Partnership and the Major Gifts and Philanthropy Programs Transfer of the Corporate Partnership Program and the Major Gifts and Philanthropy Program from the Special Events Department to the Office of the Chief Financial Officer.	(2.00)	$ (367,853)	$ 0

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ 652,317	$ 525,242	**$ 219,174**
Fringe Benefits	$ 290,228	$ 236,060	**$ 112,728**
SUBTOTAL PERSONNEL	$ 942,545	$ 761,302	$ **331,902**
NON-PERSONNEL			
Supplies & Services	$ 163,399	$ 162,397	**$ 22,449**
Information Technology	$ 199,632	$ 211,382	**$ 140,419**
Energy/Utilities	$ 7,092	$ 7,007	**$ 2,410**
Equipment Outlay	$ 800	$ 800	**$ 800**
SUBTOTAL NON-PERSONNEL	$ 370,923	$ 381,586	$ **166,078**
TOTAL	$ 1,313,468	$ 1,142,888	$ **497,980**

Revenues by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Charges for Current Services	$ 856,525	$ 856,525	**$ 287,000**
TOTAL	$ 856,525	$ 856,525	**$ 287,000**

Salary Schedule

GENERAL FUND

Special Events

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1776	Public Information Clerk	1.00	**1.00**	$	37,688	$	37,688
2215	Director of Major Gifts/Planned Giving	1.00	**0.00**	$	-	$	-
2270	Program Manager	4.00	**2.00**	$	89,148	$	178,295
	Ex Perf Pay-Unclassified	0.00	**0.00**	$	-	$	3,191
	Total	6.00	**3.00**			**$**	**219,174**
SPECIAL EVENTS TOTAL		6.00	**3.00**			**$**	**219,174**

CITY OF SAN DIEGO
FISCAL YEAR
2008 ANNUAL BUDGET

Land Use and Economic Development



Land Use & Economic Development

The Land Use & Economic Development business center consists of the following departments: City Planning and Community Investment, Development Services, Neighborhood Code Compliance , and Real Estate Assets. The Real Estate Assets Department includes PETCO Park, QUALCOMM Stadium, and the Concourse and Municipal Parking Garage departments.

BUDGET DEPARTMENT	POSITIONS	PERSONNEL EXPENSE	NON-PERSONNEL EXPENSE	TOTAL EXPENSE
City Planning & Community Investment	137.45	$ 14,516,262	$ 8,751,752	$ 23,268,014
Development Services	543.00	$ 47,090,836	$ 13,592,895	$ 60,683,731
Land Use & Economic Development	4.00	$ 658,749	$ 40,250	$ 698,999
Real Estate Assets	82.25	$ 8,780,022	$ 38,917,654	$ 47,697,676
TOTALS	**766.70**	**$ 71,045,867**	**$ 61,302,553**	**$ 132,348,420**

City Planning and Community Investment

City Planning and Community Investment



Mission Statement

To work with and for the people of San Diego, under the Mayor's direction and City Council policy to formulate, plan, implement, and maintain a vision for the City's wise use of land and resources for the betterment of San Diegans' economic and social wealth, aesthetics, and quality-of-life, in a manner that is sustainable and protective of the region's special natural environment.

Department Description

This newly constituted department combines Planning, Economic Development, and Redevelopment to integrate the City's development strategy, policies, and visioning processes with some of its major implementation tools. The Department is organized into four divisions: Planning, Urban Form, Economic Development, and Redevelopment. Additionally, the Department includes the Facilities Financing Program that monitors development agreements, and formulates and administers a variety of funds used to finance public facilities in community planning areas throughout the City.

Service Efforts and Accomplishments

The Public Review Draft of the General Plan was released in October 2006. The Housing Element update was adopted by the City Council in December 2006. The General Plan is the foundation upon which all land use decisions in the City are based.

The Draft Environmental Impact Report (EIR) for the General Plan Update was released for public review in April 2007.

The Pedestrian Master Plan Citywide Implementation Framework report was completed in December 2006.

25 Community Plan Amendments were processed and two Community Plan Updates are in progress.

42 community planning groups were provided training on their role in the land use process.

City Planning and Community Investment

Service Efforts and Accomplishments

262 acres of Multiple Species Conservation Program (MSCP) habitat was conserved for a total of 48,000 MSCP acres conserved in the city.

The Business Expansion, Attraction, & Retention (BEAR) Team provided targeted technical, permitting (46 permits), and incentive assistance to 26 businesses. The BEAR Team assisted 21 business in the incentive zones (37 permits) resulting in an estimated $21 million of new private sector investment.

The Office of Small Business provided project and contract management services in more than 15 neighborhoods and business assistance and development services to more than 50 non-profit organizations developing economic opportunities and promoting the City as a tourist destination.

A "pay and display" advanced-technology parking meter pilot program was implemented in the Downtown Parking District in Fiscal Year 2007.

The San Diego Regional Enterprise Zone was conditionally approved by the State of California. The Enterprise Zone stimulates business investments in economically disadvantaged areas.

The Community Development Block Grant (CDBG) Program administered funding for public improvements including: 808 public facilities, one homeless center, nine parks and recreational facilities, street improvements, 47 sidewalks and four health facilities. CDBG funds supported agencies that provided minor rehabilitation to 336 low and moderate income households.

The Redevelopment Agency secured a $10 million line of credit for the North Park Project Area.

The Redevelopment Agency celebrated the completion of a number of redevelopment projects including the reopening of the historic North Park Theatre, the completion of a public parking garage, the completion of 358 residential housing units in North Park, and the completion of a $35 million mixed-use transit oriented development in Linda Vista.

The Redevelopment Agency has been instrumental in the recent completion of 164 affordable housing units. An additional 458 units have been approved and are in various stages of construction with 318 additional units under review.

Nine financing plans or amendments were updated and one reimbursement agreement was approved that plans for the funding of public facilities.

The Economic Development Division's Neighborhood Revitalization staff collaborated with Engineering and Capital Projects on the usage of their General Requirement Contract for the replacement of sidewalks, curbs, and gutters in the Mid-City area. Staff also assisted with the completion of Ray Street public improvements including installation of trees, shrubs, and ground covers; enhanced paving; and Americans with Disabilities Act (ADA) upgrades such as curb ramps. A grant has been secured for the design of entryway medians at Washington and India Streets in Mission Hills.

The Community Services Division's Homeless Services Program implemented the 120-day Winter Shelter Program to provide shelter for up to 220 single adults, 155 veterans, and 55 family members during the coldest months of the year.

The Community Development Block Grant (CDBG) staff secured approval for two Housing and Urban Development loans totaling $995,000 for the San Diego Food Bank and Otay Mesa/Nestor Library. Staff also secured $11,250,000 to assist in the financing of four projects: Naval Training Center Promenade, Camp Hope, Martin Luther King Jr. Senior Center, and Logan Heights Library.

City Planning and Community Investment

Budget Dollars at Work

- Processed historic designations for 71 building properties, completed three historic resources area surveys, and processed four historic district designations
- Entered into more than 100 new Mills Act contracts with property owners for the protection of designated historical resources
- Obtained $3 million in regional, State, and federal grant funding to study and implement multimodal roadway improvements aimed at improving bicycle, pedestrian, and transit and auto traffic mobility along urban corridors
- Assisted more than 2,000 entrepreneurs with business start-up and expansion information
- Managed 16 Community Development Block Grant (CDBG) Section 108 loan portfolios totaling $39.4 million
- Managed 6,500 acres of city redevelopment project areas
- Reviewed and determined development project impact fees for 950 building plan files
- Collected $46 million in development fees to fund public facilities

Department Summary

City Planning and Community Investment								
		FY 2006 BUDGET		FY 2007 BUDGET		**FY 2008 FINAL**		FY 2007-2008 CHANGE
Positions		102.74		114.35		**137.45**		23.10
Personnel Expense	$	10,624,714	$	11,227,229	**$**	**14,516,262**	$	3,289,033
Non-Personnel Expense	$	2,153,953	$	2,451,727	**$**	**8,751,752**	$	6,300,025
TOTAL	$	12,778,667	$	13,678,956	**$**	**23,268,014**	$	9,589,058

This department has been restructured to include the Redevelopment Agency and Community Development Block Grant (CDBG) Administration / Youth Services.

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
City Planning and Community Investment			
Community Planning	12.60	23.75	**20.75**
Community Services	0.00	0.00	**9.00**
Economic Development - Mgmt	0.00	0.00	**1.00**
Economic Development Activity Group	0.00	0.00	**18.00**
General Plan	13.40	6.00	**5.00**
Management	4.68	4.00	**4.00**
Multiple Species Conservation Program	3.00	3.00	**3.00**
Park Planning Activity Group	0.00	0.00	**7.00**
Public Involvement and Communications	1.00	0.00	**0.00**
Support Services	11.00	13.50	**12.50**
Support Services - Econ Dev	0.00	0.00	**3.20**
Transportation Planning	10.00	10.00	**10.00**
Total	**55.68**	**60.25**	**93.45**

City Planning and Community Investment

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
FACILITIES FINANCING FUND			
Facilities Financing			
Facilities Financing	15.06	17.00	**16.00**
Total	**15.06**	**17.00**	**16.00**
REDEVELOPMENT FUND			
Redevelopment			
Department Management	1.60	0.80	**0.00**
Dept Wide-Redev	0.60	1.60	**1.60**
Management	2.00	2.00	**2.00**
Redevelopment	18.50	23.40	**24.40**
Total	**22.70**	**27.80**	**28.00**
CDBG ADMINISTRATION			
CDBG Admin/Youth Services			
CDBG Admin/Youth Services	9.30	9.30	**0.00**
Total	**9.30**	**9.30**	**0.00**
DEPARTMENT TOTAL	**102.74**	**114.35**	**137.45**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
City Planning and Community Investment			
Community Planning	$ 1,630,905	$ 2,860,953	**$ 2,974,752**
Community Planning	$ -	$ (608,166)	**$ (244,063)**
Community Services	$ -	$ -	**$ 1,177,784**
Economic Development - Mgmt	$ -	$ -	**$ 186,030**
Economic Development Activity Group	$ -	$ -	**$ 5,177,194**
General Plan	$ 1,410,157	$ 736,851	**$ 640,334**
Management	$ 664,989	$ 603,859	**$ 647,520**
Multiple Species Conservation Program	$ 433,298	$ 430,238	**$ 444,665**
Park Planning Activity Group	$ -	$ -	**$ 766,883**
Public Involvement and Communications	$ 93,481	$ 2,414	**$ 2,414**
Support Services	$ 1,344,168	$ 1,553,753	**$ 1,352,385**
Support Services - Econ Dev	$ -	$ -	**$ 2,255,358**
Transportation Planning	$ 1,269,566	$ 1,266,822	**$ 1,335,079**
Total	**$ 6,846,564**	**$ 6,846,724**	**$ 16,716,335**
FACILITIES FINANCING FUND			
Facilities Financing			
Facilities Financing	$ 2,377,012	$ 2,574,898	**$ 2,687,127**
Total	**$ 2,377,012**	**$ 2,574,898**	**$ 2,687,127**

City Planning and Community Investment

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
REDEVELOPMENT FUND			
Redevelopment			
Department Management	$ 238,452	$ 68,382	**$ 7,743**
Dept Wide-Redev	$ 44,012	$ 143,844	**$ 150,997**
Management	$ 235,279	$ 213,694	**$ 727,773**
Redevelopment	$ 1,978,615	$ 2,766,082	**$ 2,775,183**
Total	**$ 2,496,358**	**$ 3,192,002**	**$ 3,661,696**
CDBG ADMINISTRATION			
CDBG Admin/Youth Services			
CDBG Admin/Youth Services	$ 1,058,733	$ 1,065,332	**$ 202,856**
Total	**$ 1,058,733**	**$ 1,065,332**	**$ 202,856**
DEPARTMENT TOTAL	**$ 12,778,667**	**$ 13,678,956**	**$ 23,268,014**

Significant Budget Adjustments

GENERAL FUND

City Planning and Community Investment	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 918,234	$ 0
Transfer from Community and Economic Development Department Transfer of positions and related non-personnel expense for programs including Business Expansion and Retention, Business Finance, Community Development Block Grant, and fiscal and administrative support. This transfer also includes the Homeless Services Coordinator position.	31.20	$ 9,022,802	$ 2,213,630
Park and Recreation Transfer Transfer of 7.00 positions, associated non-personnel expense, and revenue from the Park Planning Division of the Park and Recreation Department to capitalize on improved efficiencies within the Department.	7.00	$ 766,883	$ 90,000
Community Plan Update Adjustment Addition of funds for the Uptown/North Park/Golden Hill Community Plan Update cluster.	0.00	$ 400,000	$ 0

City Planning and Community Investment

Significant Budget Adjustments

GENERAL FUND

City Planning and Community Investment	Positions	Cost	Revenue
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 207,091	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 196,849	$ 0
City Heights Urban Village Loan Adjustment Funding for the repayment of the City Heights Urban Village Housing and Urban Development 108 Loan.	0.00	$ 125,910	$ 0
Support for Public Information Services Additional funding for public information support to be provided by the Redevelopment Agency.	0.00	$ 105,000	$ 0
Transient Occupancy Tax Special Promotional Adjustments Revenue increase due to a shift in citywide contract administration responsibility.	0.00	$ 0	$ 127,645
Adjustments to Gas Tax and TransNet Revenues Overall Gas Tax and TransNet revenue is projected to increase for Fiscal Year 2008, one percent and three percent respectively. However, some departments realized a reduction in TransNet revenue as the result of the consolidation of the revenue into departments that perform the majority of transportation related activities: General Services - Streets Division, and Engineering and Capital Projects.	0.00	$ 0	$ (1,004,205)
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ (653,021)
General Fund Savings Proposal Department submitted reduction proposal.	0.00	$ (43,236)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (247,768)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (467,278)	$ 0

Significant Budget Adjustments

GENERAL FUND

City Planning and Community Investment	Positions	Cost	Revenue
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(5.00)	$ (520,963)	$ (89,877)
Public Use Lease Adjustment Adjustment for the estimated Public Use Lease Payment and Reserve for Las Americas, Imperial Marketplace, and Marketplace at the Grove.	0.00	$ (593,913)	$ 0

FACILITIES FINANCING FUND

Facilities Financing	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 70,538	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 137,570	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 30,653	$ 0
Funding for the Enterprise Resource Planning (ERP) System This system will integrate all data and processes of the City's core functions into a unified data system. The ERP will replace independent applications the City has in place that will eliminate the need for external interfaces, provide a range of standardization, reduce maintenance, and allow for greater reporting capabilities.	0.00	$ 11,343	$ 0
Support for Services Provided by the City Auditor and Comptroller Additional funding for department specific support provided by the City Auditor and Comptroller.	0.00	$ 4,504	$ 4,504
Transfer for the Information Technology Central Organization Transfer of positions and/or support from other City departments as a result of Business Process Re-engineering recommendations to centralize information technology support.	0.00	$ 2,703	$ 0

City Planning and Community Investment

Significant Budget Adjustments

FACILITIES FINANCING FUND

Facilities Financing	Positions	Cost	Revenue
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ 98,585
Adjustments to Gas Tax and TransNet Revenues Overall Gas Tax and TransNet revenue is projected to increase for Fiscal Year 2008, one percent and three percent respectively. However, some departments realized a reduction in TransNet revenue as the result of the consolidation of the revenue into departments that perform the majority of transportation related activities: General Services - Streets Division, and Engineering and Capital Projects.	0.00	$ 0	$ 8,502
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (2,425)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (38,927)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(1.00)	$ (103,730)	$ 0

REDEVELOPMENT FUND

Redevelopment	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 136,132	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 314,604	$ 0
Support for Redevelopment Project Area Management Addition of 1.00 reimbursable Community Development Specialist IV to provide redevelopment project area management.	1.00	$ 120,760	$ 124,606

Significant Budget Adjustments

REDEVELOPMENT FUND

Redevelopment	Positions	Cost	Revenue
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 54,510	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ 340,453
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (3,239)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(0.80)	$ (63,925)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (89,148)	$ 0

CDBG ADMINISTRATION

CDBG Admin/Youth Services	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 33,493	$ 0
Reduction in Non Personnel Expense Reduction in non-personnel expenditures related to the Mayor's Five Year Plan position reductions.	0.00	$ (11)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(9.30)	$ (895,958)	$ 0

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ 7,330,102	$ 7,725,217	**$ 9,648,323**

City Planning and Community Investment

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Fringe Benefits	$ 3,294,612	$ 3,502,012	**$ 4,867,939**
SUBTOTAL PERSONNEL	$ 10,624,714	$ 11,227,229	$ **14,516,262**
NON-PERSONNEL			
Supplies & Services	$ 1,587,692	$ 1,856,509	**$ 8,325,249**
Information Technology	$ 326,019	$ 399,848	**$ 259,696**
Energy/Utilities	$ 171,219	$ 136,347	**$ 105,100**
Equipment Outlay	$ 69,023	$ 59,023	**$ 61,707**
SUBTOTAL NON-PERSONNEL	$ 2,153,953	$ 2,451,727	$ **8,751,752**
TOTAL	$ 12,778,667	$ 13,678,956	$ **23,268,014**

Revenues by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Licenses and Permits	$ 658,545	$ 906,309	**$ 797,309**
Revenue from Other Agencies	$ -	$ -	**$ 106,298**
Charges for Current Services	$ 1,441,548	$ 1,125,092	**$ 2,700,483**
Transfers from Other Funds	$ 1,004,205	$ 1,004,205	**$ 115,688**
TOTAL	$ 3,104,298	$ 3,035,606	**$ 3,719,778**

Salary Schedule

GENERAL FUND

City Planning and Community Investment

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1104	Account Clerk	0.00	**1.00**	$	37,878	$	37,878
1105	Administrative Aide I	0.00	**1.00**	$	43,820	$	43,820
1106	Sr Management Analyst	1.00	**2.00**	$	70,802	$	141,604
1107	Administrative Aide II	2.00	**2.00**	$	50,686	$	101,372
1207	Asst Engineer-Traffic	2.00	**2.00**	$	69,485	$	138,969
1218	Assoc Management Analyst	0.00	**2.00**	$	64,539	$	129,077
1227	Assoc Planner	10.00	**9.00**	$	65,371	$	588,341
1233	Assoc Engineer-Traffic	4.00	**4.00**	$	80,212	$	320,848
1348	Info Systems Analyst II	1.00	**1.00**	$	64,621	$	64,621
1350	Community Development Coord	0.00	**3.00**	$	93,206	$	279,618
1352	Community Development Spec II	0.00	**9.00**	$	63,258	$	569,322
1354	Community Development Spec IV	1.00	**8.00**	$	80,562	$	644,496
1401	Info Systems Technician	0.00	**0.20**	$	50,995	$	10,199
1535	Clerical Assistant II	3.50	**4.50**	$	35,402	$	159,307
1622	Biologist III	1.00	**1.00**	$	74,563	$	74,563

Salary Schedule

GENERAL FUND

City Planning and Community Investment

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1638	Park Designer	0.00	**3.00**	$	80,604	$	241,811
1648	Payroll Specialist II	1.00	**1.00**	$	41,507	$	41,507
1727	Principal Engineering Aide	2.00	**2.00**	$	60,485	$	120,969
1746	Word Processing Operator	1.00	**3.00**	$	37,845	$	113,535
1751	Project Officer I	0.00	**1.00**	$	79,940	$	79,940
1752	Project Officer II	0.00	**1.00**	$	91,809	$	91,809
1872	Sr Planner	18.75	**16.75**	$	77,900	$	1,304,824
1876	Executive Secretary	1.00	**1.00**	$	52,009	$	52,009
1878	Sr Traffic Engineer	3.00	**3.00**	$	92,844	$	278,532
1879	Sr Clerk/Typist	0.00	**1.00**	$	43,313	$	43,313
1917	Supv Management Analyst	1.00	**1.00**	$	80,610	$	80,610
1926	Info Systems Analyst IV	1.00	**2.00**	$	80,290	$	160,580
2172	Planning Director	1.00	**1.00**	$	160,000	$	160,000
2214	Deputy Director	2.00	**3.00**	$	117,623	$	352,868
2234	Principal Planner	1.00	**1.00**	$	83,778	$	83,778
2270	Program Manager	2.00	**2.00**	$	88,372	$	176,744
2272	Homeless Services Coordinator	0.00	**1.00**	$	78,035	$	78,035
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(393,492)
	Bilingual - Regular	0.00	**0.00**	$	-	$	1,568
	Overtime Budgeted	0.00	**0.00**	$	-	$	77,045
	Reg Pay For Engineers	0.00	**0.00**	$	-	$	111,603
	Temporary Help	0.00	**0.00**	$	-	$	5,957
	Total	60.25	**93.45**			**$**	**6,567,580**

FACILITIES FINANCING FUND

Facilities Financing

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1106	Sr Management Analyst	8.00	**7.00**	$	70,802	$	495,615
1218	Assoc Management Analyst	2.00	**2.00**	$	64,538	$	129,076
1727	Principal Engineering Aide	2.00	**2.00**	$	60,484	$	120,968
1746	Word Processing Operator	1.00	**1.00**	$	37,845	$	37,845
1879	Sr Clerk/Typist	1.00	**1.00**	$	43,313	$	43,313
1917	Supv Management Analyst	2.00	**2.00**	$	80,610	$	161,219
2270	Program Manager	1.00	**1.00**	$	96,117	$	96,117
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(32,525)
	Ex Perf Pay-Classified	0.00	**0.00**	$	-	$	3,696
	Overtime Budgeted	0.00	**0.00**	$	-	$	15,720
	Total	17.00	**16.00**			**$**	**1,071,044**

City Planning and Community Investment

Salary Schedule

REDEVELOPMENT FUND
Redevelopment

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1218	Assoc Management Analyst	1.00	**1.00**	$	64,539	$	64,539
1350	Community Development Coord	3.00	**3.00**	$	93,206	$	279,619
1352	Community Development Spec II	5.00	**5.00**	$	63,258	$	316,290
1354	Community Development Spec IV	11.00	**12.00**	$	80,562	$	966,742
1382	Legislative Recorder I	1.00	**1.00**	$	46,882	$	46,882
1401	Info Systems Technician	1.00	**1.00**	$	50,993	$	50,993
1535	Clerical Assistant II	2.00	**2.00**	$	35,402	$	70,804
1876	Executive Secretary	0.80	**0.00**	$	-	$	-
1917	Supv Management Analyst	1.00	**1.00**	$	80,610	$	80,610
1940	Supv Public Info Officer	1.00	**1.00**	$	71,999	$	71,999
2214	Deputy Director	1.00	**1.00**	$	112,506	$	112,506
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(74,488)
	Overtime Budgeted	0.00	**0.00**	$	-	$	10,210
	Reg Pay For Engineers	0.00	**0.00**	$	-	$	12,993
	Total	27.80	**28.00**			**$**	**2,009,699**

CDBG ADMINISTRATION
CDBG Admin/Youth Services

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1106	Sr Management Analyst	1.00	**0.00**	$	-	$	-
1218	Assoc Management Analyst	2.00	**0.00**	$	-	$	-
1352	Community Development Spec II	2.00	**0.00**	$	-	$	-
1354	Community Development Spec IV	2.00	**0.00**	$	-	$	-
1746	Word Processing Operator	1.00	**0.00**	$	-	$	-
1879	Sr Clerk/Typist	1.00	**0.00**	$	-	$	-
2214	Deputy Director	0.30	**0.00**	$	-	$	-
	Total	9.30	**0.00**			**$**	**-**

CITY PLANNING AND COMMUNITY INVESTMENT TOTAL		114.35	**137.45**			**$**	**9,648,323**

Revenue and Expense Statement (Non-General Fund)

FACILITIES FINANCING FUND 10250

	FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 253,228	$ 282,920	**$ 283,558**
TOTAL BALANCE	$ 253,228	$ 282,920	**$ 283,558**
REVENUE			
Facilities Benefit Assessments and Development Impact Fees	$ 1,627,762	$ 1,843,912	**$ 1,879,604**
Interest on Investments	$ 13,600	$ 13,000	**$ 18,300**
Miscellaneous Revenue	$ 2,200	$ 2,000	**$ 1,500**
Sales Tax Allocation	$ 35,000	$ -	**$ -**
Services Rendered to Others	$ 318,959	$ 306,803	**$ 369,400**
TransNet Revenue	$ 126,263	$ 126,263	**$ 134,765**
TOTAL REVENUE	$ 2,123,784	$ 2,291,978	**$ 2,403,569**
TOTAL BALANCE AND REVENUE	$ 2,377,012	$ 2,574,898	**$ 2,687,127**
OPERATING EXPENSE			
Non-Personnel Expense	$ 900,448	$ 912,505	**$ 1,066,200**
Personnel Expenses	$ 1,476,564	$ 1,662,393	**$ 1,620,927**
TOTAL OPERATING EXPENSE	$ 2,377,012	$ 2,574,898	**$ 2,687,127**
TOTAL EXPENSE	$ 2,377,012	$ 2,574,898	**$ 2,687,127**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 2,377,012	$ 2,574,898	**$ 2,687,127**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

City Planning and Community Investment

Revenue and Expense Statement (Non-General Fund)

REDEVELOPMENT FUND 10275

	FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ -	$ 4,635	**$ -**
TOTAL BALANCE	$ -	$ 4,635	**$ -**
REVENUE			
Reimbursement from Redevelopment Agency	$ 2,496,358	$ 3,196,637	**$ 3,661,696**
TOTAL REVENUE	$ 2,496,358	$ 3,196,637	**$ 3,661,696**
TOTAL BALANCE AND REVENUE	$ 2,496,358	$ 3,201,272	**$ 3,661,696**
OPERATING EXPENSE			
Non-Personnel	$ 83,361	$ 318,829	**$ 632,897**
Personnel Expense	$ 2,412,997	$ 2,873,173	**$ 3,028,799**
TOTAL OPERATING EXPENSE	$ 2,496,358	$ 3,192,002	**$ 3,661,696**
TOTAL EXPENSE	$ 2,496,358	$ 3,192,002	**$ 3,661,696**
BALANCE	$ -	$ 9,270	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 2,496,358	$ 3,201,272	**$ 3,661,696**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Community and Economic Development

Community and Economic Development



Mission Statement

With an emphasis on the City's urban core neighborhoods and low and moderate income residents, the Community and Economic Development Department strives to improve the quality of life and ensure a healthy economy for all San Diegans through job development, business development, neighborhood revitalization, public improvements, redevelopment, social services, and revenue enhancement.

Department Description

For Fiscal Year 2008, the programs of this department will be transferred to other City departments including City Planning and Community Investment, Customer Services, Office of Ethics and Integrity, and Public Safety. Furthermore, the "6 to 6" Program will also be transferred to the San Diego Unified School District.

Department Summary

Community and Economic Development				
	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**	FY 2007-2008 CHANGE
Positions	26.12	48.40	**0.00**	(48.40)
Personnel Expense	$ 2,646,855	$ 4,393,422	**$** -	$ (4,393,424)
Non-Personnel Expense	$ 1,145,856	$ 6,555,364	**$** -	$ (6,555,362)
TOTAL	$ 3,792,711	$ 10,948,786	**$** -	$ (10,948,786)

Community and Economic Development

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Community/Economic Development			
Community Service Centers	6.00	0.00	**0.00**
Community Services	2.50	25.00	**0.00**
Department Management	0.62	0.20	**0.00**
Economic Development	14.00	19.00	**0.00**
Economic Development-Mgmt	1.00	1.00	**0.00**
Support Services	2.00	3.20	**0.00**
Total	**26.12**	**48.40**	**0.00**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Community/Economic Development			
Community Service Centers	$ 807,594	$ -	**$** -
Community Services	$ 796,418	$ 2,872,100	**$** -
Community/Economic Development	$ -	$ (362,503)	**$** -
Department Management	$ 95,568	$ 19,015	**$** -
Economic Development	$ 1,743,623	$ 5,528,431	**$** -
Economic Development-Mgmt	$ 179,431	$ 177,702	**$** -
Redevelopment	$ -	$ -	**$** -
Support Services	$ 170,078	$ 2,714,043	**$** -
Total	**$ 3,792,711**	**$ 10,948,786**	**$** -

Significant Budget Adjustments

GENERAL FUND

Community/Economic Development	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments	0.00	$ 518,336	$ 0
Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.			

Significant Budget Adjustments

GENERAL FUND

Community/Economic Development	Positions	Cost	Revenue
Reduction of Temporary Help Reduction of Temporary Help.	0.00	$ (4,816)	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (28,325)	$ 0
General Fund Savings Proposal Department submitted reduction proposal.	(1.00)	$ (61,655)	$ 0
Transfer to the Customer Services Department Transfer of 1.00 Senior Management Analyst and related non-personnel expenditures to the Customer Services Department due to restructuring.	(1.00)	$ (107,074)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (135,791)	$ 0
Reduction of the "6 to 6" Program The "6 to 6" Program is being transferred to the San Diego Unified School District.	0.00	$ (143,917)	$ (498,184)
Transfer to the Public Safety Department Transfer of 1.00 Executive Director and non-personnel expenditures related to the Gang Commission Program to the Public Safety Department.	(1.00)	$ (161,517)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(9.20)	$ (870,581)	$ (289,562)
Transfer to the Office of Ethics and Integrity Transfer of 1.00 Disability Services Coordinator, 1.00 Project Officer II, 1.00 Associate Management Analyst, 1.00 Construction Estimator, and 1.00 Administraitve Aide II and associated non-personnel expenditures related to the Disability Services Program to the Office of Ethics and Integrity.	(5.00)	$ (941,095)	$ (375,365)

Community and Economic Development

Significant Budget Adjustments

GENERAL FUND

Community/Economic Development	Positions	Cost	Revenue
Transfer to City Planning and Community Investment Transfer of positions and expenses related to programs including Business Expansion and Retention, Business Finance, Community Development Block Grant, and fiscal and administrative support. This transfer also includes the Homeless Services Coordinator position.	(31.20)	$ (9,012,353)	$ (2,213,630)

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ 1,795,528	$ 2,938,624	**$** -
Fringe Benefits	$ 851,327	$ 1,454,798	**$** -
SUBTOTAL PERSONNEL	$ 2,646,855	$ 4,393,422	$ -
NON-PERSONNEL			
Supplies & Services	$ 1,014,548	$ 6,295,727	**$** -
Information Technology	$ 116,506	$ 191,922	**$** -
Energy/Utilities	$ 13,780	$ 66,693	**$** -
Equipment Outlay	$ 1,022	$ 1,022	**$** -
SUBTOTAL NON-PERSONNEL	$ 1,145,856	$ 6,555,364	$ -
TOTAL	$ 3,792,711	$ 10,948,786	$ -

Revenues by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Revenue from Other Agencies	$ 88,094	$ 88,094	**$** -
Charges for Current Services	$ 1,262,811	$ 3,172,959	**$** -
Transfers from Other Funds	$ 115,688	$ 115,688	**$** -
TOTAL	$ 1,466,593	$ 3,376,741	**$** -

Salary Schedule

GENERAL FUND

Community/Economic Development

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1105	Administrative Aide I	1.00	**0.00**	$ -	$ -
1106	Sr Management Analyst	2.00	**0.00**	$ -	$ -
1107	Administrative Aide II	4.00	**0.00**	$ -	$ -
1218	Assoc Management Analyst	4.00	**0.00**	$ -	$ -
1350	Community Development Coord	3.00	**0.00**	$ -	$ -
1352	Community Development Spec II	9.00	**0.00**	$ -	$ -
1354	Community Development Spec IV	9.00	**0.00**	$ -	$ -
1401	Info Systems Technician	0.20	**0.00**	$ -	$ -
1535	Clerical Assistant II	1.00	**0.00**	$ -	$ -
1601	Construction Estimator	1.00	**0.00**	$ -	$ -
1648	Payroll Specialist II	1.00	**0.00**	$ -	$ -
1746	Word Processing Operator	3.00	**0.00**	$ -	$ -
1752	Project Officer II	1.00	**0.00**	$ -	$ -
1757	Literacy Program Administrator	1.00	**0.00**	$ -	$ -
1876	Executive Secretary	0.20	**0.00**	$ -	$ -
1879	Sr Clerk/Typist	2.00	**0.00**	$ -	$ -
1926	Info Systems Analyst IV	1.00	**0.00**	$ -	$ -
2214	Deputy Director	2.00	**0.00**	$ -	$ -
2262	Disability Services Coord	1.00	**0.00**	$ -	$ -
2268	Executive Director	1.00	**0.00**	$ -	$ -
2272	Homeless Services Coordinator	1.00	**0.00**	$ -	$ -
	Overtime Budgeted	0.00	**0.00**	$ -	$ -
	Total	48.40	**0.00**		**$ -**
COMMUNITY AND ECONOMIC DEVELOPMENT TOTAL		48.40	**0.00**		**$ -**

Development Services



Mission Statement

To enhance the quality of life in San Diego by ensuring safe development, providing timely and effective management of the development process, and excelling in community and customer service.

Department Description

The Development Services Department provides review, permitting, inspection, and code enforcement services for building and development projects throughout the City of San Diego. The major functions of Entitlements, Building and Safety, and Neighborhood Code Enforcement are organized to efficiently manage a development process from concept to completion.

Service Efforts and Accomplishments

Customer Service
A strategic customer service improvement initiative was launched in June 2003, led by staff members on the Customer Service Committee. Accomplishments include the creation of a Customer Bill of Rights, posted on the Department web page.

To accurately track and evaluate the performance and improvement within the Department's core services, Development Services hired an independent customer service consultant to perform confidential customer surveys and analyzed the data. Over the past year, the Department has maintained or increased its performance in customer service delivery, as called for by the City Management Program in order to improve and enhance department operations.

Accessibility and Universal Design Standards
By working with representatives from the disabled community, the Chief Building Official and industry representatives finalized a draft policy guideline to provide incentives to builders to include universal design standards in homes.

Development Services

Service Efforts and Accomplishments

Streamlining and Reorganization
Neighborhood Code Compliance transitioned from a stand-alone department to a division within Development Services Department to create greater efficiency within the City and improve coordination between permitting and code enforcement.

The Department completed Phase II of the reorganization from three divisions into two divisions: Building, Safety and Construction, and the Entitlement Division. This flattened the organization, eliminated positions, and realigned clerical staff to better fit the new organization structure of the Department.

Small Business Assistance
The Department's Small Business Liaison offers assistance and facilitates the permitting process. The Liaison provides individual service to small business owners, helping to guide them through the regulatory process.

Affordable/In-Fill Housing Expedite Program
The Affordable/In-Fill Housing Expedite Program was created to process affordable housing and sustainable building projects faster than the current system allows. Since its inception in August 2003, 133 projects have elected to enter into the Program.

Outreach via Internet
Additions and improvements to the Department's website are of great value to the public and save time and money for customers and the City itself. Specific online tools that assist customers include:
Step-by-Step Development Process - This addition to the website helps customers navigate the property development and permitting process. This tool guides customers through the requirements and procedures from project concept to completion.
Official Zoning Map Online - This new feature provides one source online for accurate zoning information. It improves predictability and consistency in application of regulations in the Land Development Code as zoning is key to determining what types of uses are allowed on a property.
New Content - This web page is continually updated and new sections in Fiscal Year 2007 included Telecommunication Facility and Landscape Plan Review as well as the ability to search for information bulletins by both subject heading and form number, and the addition of an online customer survey.

Neighborhood Code Compliance (NCC) works in partnership with the residents of San Diego to maintain a safe and desirable living and working environment. NCC enforces State and local regulations related to construction and grading without permits, disabled access, environmentally sensitive lands, historical and coastal regulations, graffiti, land use and zoning, mobile home parks, noise, substandard housing conditions, and unsafe/vacant buildings.

Department Summary

Development Services				
	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**	FY 2007-2008 CHANGE
Positions	569.51	655.00	**543.00**	(112.00)
Personnel Expense	$ 53,590,643	$ 56,621,404	**$ 47,090,836**	$ (9,530,568)
Non-Personnel Expense	$ 14,939,834	$ 12,316,571	**$ 13,592,895**	$ 1,276,324
TOTAL	$ 68,530,477	$ 68,937,975	**$ 60,683,731**	$ (8,254,244)

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Neighborhood Code Compliance			
Community Outreach	2.00	2.00	**2.00**
Department Administration	2.12	1.00	**0.00**
Field Services Division	32.50	46.50	**42.50**
Graffiti Control	8.50	10.50	**12.50**
Management Services Division	12.00	13.00	**11.00**
Total	**57.12**	**73.00**	**68.00**
SOLID WASTE LOCAL ENFORCEMENT AGENCY			
Solid Waste Local Enforcement Agency			
Administration	1.00	1.00	**1.00**
Office Support	1.00	1.00	**1.00**
Regulatory Compliance	3.00	4.00	**4.00**
Total	**5.00**	**6.00**	**6.00**
DEVELOPMENT SERVICES ENTERPRISE FUND			
Development Services Enterprise			
Administration	0.00	0.00	**11.00**
Department Support	0.00	0.00	**42.30**
Financial Services	0.00	0.00	**8.00**
Inspection Services	0.00	0.00	**89.00**
Land Use & Planning	0.00	0.00	**87.75**
New Construction Fire Plan Check	0.00	0.00	**19.00**
Plan Check	0.00	0.00	**62.10**
Planning Project Review	0.00	0.00	**38.35**
Project Management	0.00	0.00	**39.00**
Project Submittal	0.00	0.00	**35.00**
Public Information	0.00	0.00	**16.75**
Technical Information Services	0.00	0.00	**6.50**
Unreinforced Masonry	0.00	0.00	**14.25**
Total	**0.00**	**0.00**	**469.00**
Management			
Administration	5.39	4.00	**0.00**
Total	**5.39**	**4.00**	**0.00**
Support Services			
Administration	0.50	0.00	**0.00**
Automation	16.00	24.00	**0.00**
Financial Services	20.50	22.00	**0.00**

Development Services

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
DEVELOPMENT SERVICES ENTERPRISE FUND			
Support Services			
Training	0.50	1.50	**0.00**
Total	**37.50**	**47.50**	**0.00**
Division of Building and Safety			
Administration	2.00	2.00	**0.00**
Inspections	90.75	95.00	**0.00**
New Contruction Fire Plan Check and Insp	20.00	24.00	**0.00**
Plan Check	38.00	42.00	**0.00**
Technical Information Services	6.50	6.50	**0.00**
Unreinforced Masonry	1.50	1.50	**0.00**
Total	**158.75**	**171.00**	**0.00**
Information & Application Services			
Administration	6.75	6.75	**0.00**
Customer Needs Determination	2.00	2.25	**0.00**
Customer Service	3.50	6.50	**0.00**
Development Permit Info	16.95	16.95	**0.00**
Document Control	6.00	6.00	**0.00**
Plan Check	38.25	43.75	**0.00**
Records	18.30	18.30	**0.00**
Total	**91.75**	**100.50**	**0.00**
Land Development Review			
Administration	5.00	4.00	**0.00**
Land Use & Planning Review	74.50	99.75	**0.00**
Plan Check	54.50	52.25	**0.00**
Total	**134.00**	**156.00**	**0.00**
Project Management			
Administration	1.50	1.50	**0.00**
Project Management	42.50	54.50	**0.00**
Project Submittal	19.00	21.00	**0.00**
Support/Plan Processing	17.00	20.00	**0.00**
Total	**80.00**	**97.00**	**0.00**
DEPARTMENT TOTAL	**569.51**	**655.00**	**543.00**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Neighborhood Code Compliance			
Community Outreach	$ 176,047	$ 177,369	**$ 181,950**
Department Administration	$ 427,791	$ 237,941	**$ 23,198**
Field Services Division	$ 3,073,646	$ 4,381,547	**$ 4,178,161**
Graffiti Control	$ 762,775	$ 1,279,491	**$ 1,487,086**
Management Services Division	$ 879,214	$ 934,609	**$ 813,013**
Neighborhood Code Compliance	$ -	$ (302,920)	**$ 20,508**
Total	**$ 5,319,473**	**$ 6,708,037**	**$ 6,703,916**
SOLID WASTE LOCAL ENFORCEMENT AGENCY			
Solid Waste Local Enforcement Agency			
Administration	$ 326,378	$ 324,201	**$ 317,875**
Office Support	$ 76,669	$ 77,386	**$ 79,630**
Regulatory Compliance	$ 421,084	$ 496,317	**$ 517,498**
Solid Wste Local Enfrcmnt Agcy	$ -	$ 2,670	**$ 16,926**
Total	**$ 824,131**	**$ 900,574**	**$ 931,929**
DEVELOPMENT SERVICES ENTERPRISE FUND			
Development Services Enterprise			
Administration	$ -	$ -	**$ 3,278,665**
Customer Needs Determination	$ -	$ -	**$ 250**
Department Support	$ -	$ -	**$ 7,710,332**
Development & Permit Info	$ -	$ -	**$ 1,957**
Financial Services	$ -	$ -	**$ 1,771,029**
Inspection Services	$ -	$ -	**$ 9,936,169**
Intake	$ -	$ -	**$ 76,334**
Land Use & Planning	$ -	$ -	**$ 11,291,010**
New Construction Fire Plan Check	$ -	$ -	**$ 2,637,067**
Over-The-Counter	$ -	$ -	**$ 14,991**
Plan Check	$ -	$ -	**$ 8,043,002**
Planning & Development Review	$ -	$ -	**$ (7,945,478)**
Planning Project Review	$ -	$ -	**$ 3,439,319**
Project Management	$ -	$ -	**$ 3,924,942**
Project Submittal	$ -	$ -	**$ 2,578,632**
Project Submittal and Support	$ -	$ -	**$ 4,285**
Project With Plans (Submitted)	$ -	$ -	**$ 592,604**
Public Information	$ -	$ -	**$ 1,169,919**
Records	$ -	$ -	**$ 102,129**
Support/Plan Processing	$ -	$ -	**$ 888,936**
Technical Information Services	$ -	$ -	**$ 1,727,440**

Development Services

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
DEVELOPMENT SERVICES ENTERPRISE FUND			
Development Services Enterprise			
Training	$ -	$ -	**$ 13,625**
Unreinforced Masonry	$ -	$ -	**$ 1,539,886**
Total	**$ -**	**$ -**	**$ 52,797,045**
Management			
Administration	$ 1,061,840	$ 814,816	**$ -**
Management	$ -	$ (45,794)	**$ -**
Total	**$ 1,061,840**	**$ 769,022**	**$ -**
Support Services			
Administration	$ 92,396	$ 59,555	**$ -**
Automation	$ 5,365,964	$ 5,619,170	**$ -**
Financial Services	$ 2,427,623	$ 2,657,497	**$ -**
Support Services	$ -	$ (543,823)	**$ -**
Training	$ 135,441	$ 135,689	**$ -**
Total	**$ 8,021,424**	**$ 7,928,088**	**$ -**
Division of Building and Safety			
Administration	$ 348,065	$ 336,446	**$ -**
Inspections	$ 9,556,873	$ 7,997,002	**$ -**
New Contruction Fire Plan Check and Insp	$ 2,731,391	$ 3,245,524	**$ -**
Plan Check	$ 4,605,602	$ 5,667,539	**$ -**
Technical Information Services	$ 1,327,690	$ 1,645,300	**$ -**
Unreinforced Masonry	$ 174,173	$ 174,665	**$ -**
Total	**$ 18,743,794**	**$ 19,066,476**	**$ -**
Information & Application Services			
Administration	$ 1,612,264	$ 1,592,567	**$ -**
Customer Needs Determination	$ 115,380	$ 129,948	**$ -**
Customer Service	$ 511,413	$ 667,114	**$ -**
Development Permit Info	$ 1,401,090	$ 1,464,444	**$ -**
Document Control	$ 331,896	$ 329,181	**$ -**
Info & App Services	$ -	$ (1,150,613)	**$ -**
Plan Check	$ 3,538,517	$ 3,857,076	**$ -**
Records	$ 1,212,944	$ 1,281,707	**$ -**
Total	**$ 8,723,504**	**$ 8,171,424**	**$ -**
Land Development Review			
Administration	$ 566,044	$ 451,821	**$ -**
Land Development Review	$ -	$ (1,786,029)	**$ -**
Land Use & Planning Review	$ 10,788,762	$ 11,827,861	**$ -**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	FY 2008 FINAL
DEVELOPMENT SERVICES ENTERPRISE FUND			
Land Development Review			
Plan Check	$ 5,611,769	$ 5,555,990	**$ -**
Total	**$ 16,966,575**	**$ 16,049,643**	**$ -**
Project Management			
Administration	$ 250,791	$ 250,250	**$ -**
Project Management	$ 5,091,435	$ 5,168,651	**$ 167,232**
Project Submittal	$ 1,859,271	$ 2,048,822	**$ 83,615**
Support/Plan Processing	$ 1,668,239	$ 1,876,988	**$ -**
Total	**$ 8,869,736**	**$ 9,344,711**	**$ 250,847**
DEPARTMENT TOTAL	**$ 68,530,477**	**$ 68,937,975**	**$ 60,683,731**

Significant Budget Adjustments

GENERAL FUND

Neighborhood Code Compliance	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 615,117	$ 0
Restoration of Position for Graffiti Control Restoration of 1.00 Code Compliance Officer and 3.00 Utility Worker II positions to support graffiti control efforts.	4.00	$ 292,209	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 123,219	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 19,964	$ 0

Development Services

Significant Budget Adjustments

GENERAL FUND

Neighborhood Code Compliance	Positions	Cost	Revenue
Adjustments to Gas Tax and TransNet Revenues Overall Gas Tax and TransNet revenue is projected to increase for Fiscal Year 2008, one percent and three percent respectively. However, some departments realized a reduction in TransNet revenue as the result of the consolidation of the revenue into departments that perform the majority of transportation related activities: General Services - Streets Division, and Engineering and Capital Projects.	0.00	$ 0	$ (300,000)
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (134,751)	$ 0
General Fund Savings Proposal Department submitted reduction proposal.	(2.00)	$ (144,899)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (184,490)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(7.00)	$ (590,490)	$ 0

SOLID WASTE LOCAL ENFORCEMENT AGENCY

Solid Waste Local Enforcement Agency	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 22,651	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 11,662	$ 0

Significant Budget Adjustments

SOLID WASTE LOCAL ENFORCEMENT AGENCY

Solid Waste Local Enforcement Agency	Positions	Cost	Revenue
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (1,250)	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (1,708)	$ 0

DEVELOPMENT SERVICES ENTERPRISE FUND

Development Services Enterprise	Positions	Cost	Revenue
Development Services Department Restructure Restructure of the Development Services Department into a single Development Services Enterprise Fund.	469.00	$ 58,543,705	$ 44,436,706
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 1,236,070	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 1,120,256	$ 0
Position Adjustment Reinstating filled positions, and reduction of vacant positions to better staff for the current workload.	1.00	$ 223,674	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ 1,065,747
Removal of Increased Fees Reduction in revenues that were originally increased to account for the 4 percent salary increase.	0.00	$ 0	$ (180,000)
Final Balancing BCR Plan check proposed budget revenues have been increased due to an increase in plan check activity at the end of the Fiscal Year 2007, which will continue into Fiscal Year 2008.	0.00	$ 0	$ 235,000

Development Services

Significant Budget Adjustments

DEVELOPMENT SERVICES ENTERPRISE FUND

Development Services Enterprise	Positions	Cost	Revenue
Transfer for the Information Technology Central Organization Transfer of positions and/or support from other City departments as a result of Business Process Re-engineering recommendations to centralize information technology support.	(1.00)	$ (14,004)	$ 0
Support for the Implementation of the Kroll Remediation Recommendations Increase to provide funding for the implementation of the Kroll Remediation Recommendations.	0.00	$ (73,716)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (8,238,940)	$ 0

Division of Building and Safety	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 2,742,013	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 304,466	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 46,098	$ 0
Support for the Implementation of the Kroll Remediation Recommendations Increase to provide funding for the implementation of the Kroll Remediation Recommendations.	0.00	$ 25,455	$ 0

Significant Budget Adjustments

DEVELOPMENT SERVICES ENTERPRISE FUND

Division of Building and Safety	Positions	Cost	Revenue
Funding for the Enterprise Resource Planning (ERP) System This system will integrate all data and processes of the City's core functions into a unified data system. The ERP will replace independent applications the City has in place that will eliminate the need for external interfaces, provide a range of standardization, reduce maintenance, and allow for greater reporting capabilities.	0.00	$ 1,118	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (16,536)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(19.00)	$ (2,178,074)	$ 0
Development Services Department Restructure Restructure of the Development Services Department into a single Development Services Enterprise Fund.	(152.00)	$ (19,991,009)	$ 0

Information & Application Services	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 1,513,278	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 178,941	$ 0
Support for the Implementation of the Kroll Remediation Recommendations Increase to provide funding for the implementation of the Kroll Remediation Recommendations.	0.00	$ 10,244	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (40,266)	$ 0

Development Services

Significant Budget Adjustments

DEVELOPMENT SERVICES ENTERPRISE FUND

Information & Application Services	Positions	Cost	Revenue
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (48,161)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(23.00)	$ (1,956,091)	$ 0
Development Services Department Restructure Restructure of the Development Services Department into a single Development Services Enterprise Fund.	(77.50)	$ (7,829,376)	$ 0

Inspection Services	Positions	Cost	Revenue
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 2,875	$ 0
Development Services Department Restructure Restructure of the Development Services Department into a single Development Services Enterprise Fund.	0.00	$ (2,875)	$ 0

Land Development Review	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 2,592,997	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 277,758	$ 0
Support for the Implementation of the Kroll Remediation Recommendations Increase to provide funding for the implementation of the Kroll Remediation Recommendations.	0.00	$ 19,762	$ 0

Significant Budget Adjustments

DEVELOPMENT SERVICES ENTERPRISE FUND

Land Development Review	Positions	Cost	Revenue
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 2,660	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (25,826)	$ 0
Development Services Position Reduction Reduction in 1.00 Deputy Director position	(1.00)	$ (115,636)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(29.00)	$ (3,134,454)	$ 0
Development Services Department Restructure Restructure of the Development Services Department into a single Development Services Enterprise Fund.	(126.00)	$ (15,666,911)	$ 0

Management	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 43,886	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 477,742	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 7,122	$ 0
Support for the Implementation of the Kroll Remediation Recommendations Increase to provide funding for the implementation of the Kroll Remediation Recommendations.	0.00	$ 512	$ 0

Development Services

Significant Budget Adjustments

DEVELOPMENT SERVICES ENTERPRISE FUND

Management	Positions	Cost	Revenue
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ (18,630,390)
Adjustments to Gas Tax and TransNet Revenues Overall Gas Tax and TransNet revenue is projected to increase for Fiscal Year 2008, one percent and three percent respectively. However, some departments realized a reduction in TransNet revenue as the result of the consolidation of the revenue into departments that perform the majority of transportation related activities: General Services - Streets Division, and Engineering and Capital Projects.	0.00	$ 0	$ 526,939
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (64,736)	$ 0
Development Services Department Restructure Restructure of the Development Services Department into a single Development Services Enterprise Fund.	(4.00)	$ (1,233,548)	$ (44,436,706)

Project Management	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 1,561,858	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 172,711	$ 0
Support for the Implementation of the Kroll Remediation Recommendations Increase to provide funding for the implementation of the Kroll Remediation Recommendations.	0.00	$ 13,285	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 9,285	$ 0

Significant Budget Adjustments

DEVELOPMENT SERVICES ENTERPRISE FUND

Project Management	Positions	Cost	Revenue
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (26,229)	$ 0
Transfer of Director to Land Use and Economic Development Transfer of 1.00 Director from Development Services Department to Land Use and Economic Development.	(1.00)	$ (162,038)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(25.00)	$ (2,628,222)	$ 0
Development Services Department Restructure Restructure of the Development Services Department into a single Development Services Enterprise Fund.	(71.00)	$ (8,034,514)	$ 0

Support Services	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 738,768	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 84,573	$ 0
Funding for the Enterprise Resource Planning (ERP) System This system will integrate all data and processes of the City's core functions into a unified data system. The ERP will replace independent applications the City has in place that will eliminate the need for external interfaces, provide a range of standardization, reduce maintenance, and allow for greater reporting capabilities.	0.00	$ 39,109	$ 0
Support for the Implementation of the Kroll Remediation Recommendations Increase to provide funding for the implementation of the Kroll Remediation Recommendations.	0.00	$ 4,458	$ 0

Development Services

Significant Budget Adjustments

DEVELOPMENT SERVICES ENTERPRISE FUND

Support Services	Positions	Cost	Revenue
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (59,004)	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (184,963)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(9.00)	$ (877,357)	$ 0
Development Services Department Restructure Restructure of the Development Services Department into a single Development Services Enterprise Fund.	(38.50)	$ (7,673,671)	$ 0

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ 36,677,145	$ 38,424,096	**$ 29,793,418**
Fringe Benefits	$ 16,913,498	$ 18,197,308	**$ 17,297,418**
SUBTOTAL PERSONNEL	$ 53,590,643	$ 56,621,404	$ **47,090,836**
NON-PERSONNEL			
Supplies & Services	$ 10,233,455	$ 7,451,276	**$ 8,629,896**
Information Technology	$ 3,534,604	$ 3,553,891	**$ 3,799,648**
Energy/Utilities	$ 768,172	$ 907,801	**$ 759,748**
Equipment Outlay	$ 403,603	$ 403,603	**$ 403,603**
SUBTOTAL NON-PERSONNEL	$ 14,939,834	$ 12,316,571	$ **13,592,895**
TOTAL	$ 68,530,477	$ 68,937,975	$ **60,683,731**

Revenues by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Licenses and Permits	$ 54,000	$ 54,000	**$ 54,000**
Fines, Forfeitures, and Penalties	$ 44,000	$ 44,000	**$ 44,000**

Revenues by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Revenue from Other Agencies	$ 7,000	$ 215,500	**$ 215,500**
Charges for Current Services	$ 322,500	$ 996,588	**$ 996,588**
Transfers from Other Funds	$ 503,550	$ 310,000	**$ 10,000**
Other Revenues	$ 1,000	$ 1,000	**$ 1,000**
TOTAL	$ 932,050	$ 1,621,088	**$ 1,321,088**

Salary Schedule

GENERAL FUND
Neighborhood Code Compliance

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1218	Assoc Management Analyst	1.00	**1.00**	$ 64,539	$ 64,539
1277	Combination Inspector II	13.00	**13.00**	$ 66,583	$ 865,581
1348	Info Systems Analyst II	1.00	**0.00**	$ -	$ -
1352	Community Development Spec II	1.00	**1.00**	$ 63,258	$ 63,258
1356	Code Compliance Officer	9.00	**9.00**	$ 44,492	$ 400,431
1465	Field Representative	1.00	**1.00**	$ 38,916	$ 38,916
1535	Clerical Assistant II	1.00	**1.00**	$ 35,402	$ 35,402
1648	Payroll Specialist II	1.00	**1.00**	$ 41,507	$ 41,507
1746	Word Processing Operator	5.00	**4.00**	$ 37,845	$ 151,378
1776	Public Information Clerk	3.00	**3.00**	$ 37,688	$ 113,063
1849	Sr Combination Inspector	2.00	**2.00**	$ 76,469	$ 152,938
1855	Sr Civil Engineer	1.00	**1.00**	$ 92,803	$ 92,803
1872	Sr Planner	1.00	**1.00**	$ 77,900	$ 77,900
1876	Executive Secretary	1.00	**0.00**	$ -	$ -
1879	Sr Clerk/Typist	1.00	**1.00**	$ 43,313	$ 43,313
1880	Sr Zoning Investigator	5.00	**5.00**	$ 66,764	$ 333,819
1974	Utility Supv	1.00	**1.00**	$ 51,756	$ 51,756
1978	Utility Worker I	3.00	**2.00**	$ 36,233	$ 72,465
1979	Utility Worker II	5.00	**5.00**	$ 39,499	$ 197,496
1998	Zoning Investigator II	15.00	**15.00**	$ 60,881	$ 913,220
2214	Deputy Director	2.00	**1.00**	$ 110,001	$ 110,001
	Vacancy Factor Adjustment	0.00	**0.00**	$ -	$ (112,591)
	Field Training Pay	0.00	**0.00**	$ -	$ 3,393
	Overtime Budgeted	0.00	**0.00**	$ -	$ 16,788

Development Services

Salary Schedule

GENERAL FUND

Neighborhood Code Compliance

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
	Reg Pay For Engineers	0.00	**0.00**	$	-	$	9,858
	Total	73.00	**68.00**			**$**	**3,737,234**

SOLID WASTE LOCAL ENFORCEMENT AGENCY

Solid Waste Local Enforcement Agency

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1526	Hazardous Materials Insp I	1.00	**1.00**	$	53,328	$	53,328
1535	Clerical Assistant II	1.00	**1.00**	$	35,402	$	35,402
1544	Hazardous Material Inspector III	3.00	**3.00**	$	73,758	$	221,273
2270	Program Manager	1.00	**1.00**	$	98,509	$	98,509
	Total	6.00	**6.00**			**$**	**408,512**

DEVELOPMENT SERVICES ENTERPRISE FUND

Support Services

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1104	Account Clerk	3.00	**0.00**	$	-	$	-
1106	Sr Management Analyst	2.00	**0.00**	$	-	$	-
1107	Administrative Aide II	1.00	**0.00**	$	-	$	-
1153	Asst Engineer-Civil	1.00	**0.00**	$	-	$	-
1218	Assoc Management Analyst	4.00	**0.00**	$	-	$	-
1221	Assoc Engineer-Civil	1.00	**0.00**	$	-	$	-
1227	Assoc Planner	1.00	**0.00**	$	-	$	-
1243	Info Systems Administrator	1.00	**0.00**	$	-	$	-
1330	Cashier	3.00	**0.00**	$	-	$	-
1348	Info Systems Analyst II	5.00	**0.00**	$	-	$	-
1349	Info Systems Analyst III	1.00	**0.00**	$	-	$	-
1401	Info Systems Technician	1.00	**0.00**	$	-	$	-
1423	Sr Drafting Aide	6.00	**0.00**	$	-	$	-
1535	Clerical Assistant II	2.50	**0.00**	$	-	$	-
1555	Junior Engineering Aide	2.00	**0.00**	$	-	$	-
1614	Org Effectiveness Specialist II	1.00	**0.00**	$	-	$	-
1648	Payroll Specialist II	4.00	**0.00**	$	-	$	-
1727	Principal Engineering Aide	2.00	**0.00**	$	-	$	-
1840	Sr Cashier	1.00	**0.00**	$	-	$	-
1917	Supv Management Analyst	2.00	**0.00**	$	-	$	-

Salary Schedule

DEVELOPMENT SERVICES ENTERPRISE FUND

Support Services

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1926	Info Systems Analyst IV	2.00	**0.00**	$ -	$ -
2270	Program Manager	1.00	**0.00**	$ -	$ -
	Total	47.50	**0.00**		**$ -**

Project Management

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1107	Administrative Aide II	1.00	**0.00**	$ -	$ -
1153	Asst Engineer-Civil	1.00	**0.00**	$ -	$ -
1184	Development Project Manager I	20.00	**0.00**	$ -	$ -
1185	Development Project Manager II	21.00	**0.00**	$ -	$ -
1186	Development Project Manager III	10.00	**0.00**	$ -	$ -
1221	Assoc Engineer-Civil	1.00	**0.00**	$ -	$ -
1231	Structural Engineering Assoc	1.00	**0.00**	$ -	$ -
1535	Clerical Assistant II	10.00	**0.00**	$ -	$ -
1657	Plan Review Specialist III	9.00	**0.00**	$ -	$ -
1658	Plan Review Specialist IV	3.00	**0.00**	$ -	$ -
1727	Principal Engineering Aide	1.00	**0.00**	$ -	$ -
1746	Word Processing Operator	9.00	**0.00**	$ -	$ -
1875	Structural Engineering Sr	1.00	**0.00**	$ -	$ -
1879	Sr Clerk/Typist	3.00	**0.00**	$ -	$ -
1928	Supv Plan Review Specialist	2.00	**0.00**	$ -	$ -
1938	Land Surveying Asst	1.00	**0.00**	$ -	$ -
2214	Deputy Director	1.00	**0.00**	$ -	$ -
2250	Asst Deputy Director	1.00	**0.00**	$ -	$ -
2270	Program Manager	1.00	**0.00**	$ -	$ -
	Total	97.00	**0.00**		**$ -**

Management

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1535	Clerical Assistant II	1.00	**0.00**	$ -	$ -
1876	Executive Secretary	1.00	**0.00**	$ -	$ -
2105	Asst Development Services Director	1.00	**0.00**	$ -	$ -
2131	Development Services Director	1.00	**0.00**	$ -	$ -
	Total	4.00	**0.00**		**$ -**

Land Development Review

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1106	Sr Management Analyst	1.00	**0.00**	$ -	$ -
1107	Administrative Aide II	1.00	**0.00**	$ -	$ -

Development Services

Salary Schedule

DEVELOPMENT SERVICES ENTERPRISE FUND

Land Development Review

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1153	Asst Engineer-Civil	17.00	**0.00**	$ -	$ -
1207	Asst Engineer-Traffic	11.00	**0.00**	$ -	$ -
1221	Assoc Engineer-Civil	10.00	**0.00**	$ -	$ -
1227	Assoc Planner	52.00	**0.00**	$ -	$ -
1233	Assoc Engineer-Traffic	9.00	**0.00**	$ -	$ -
1423	Sr Drafting Aide	2.00	**0.00**	$ -	$ -
1535	Clerical Assistant II	5.00	**0.00**	$ -	$ -
1555	Junior Engineering Aide	1.00	**0.00**	$ -	$ -
1622	Biologist III	1.00	**0.00**	$ -	$ -
1727	Principal Engineering Aide	1.00	**0.00**	$ -	$ -
1746	Word Processing Operator	2.00	**0.00**	$ -	$ -
1751	Project Officer I	1.00	**0.00**	$ -	$ -
1806	Sr Engineering Geologist	1.00	**0.00**	$ -	$ -
1855	Sr Civil Engineer	4.00	**0.00**	$ -	$ -
1861	Sr Engineering Aide	1.00	**0.00**	$ -	$ -
1872	Sr Planner	20.00	**0.00**	$ -	$ -
1878	Sr Traffic Engineer	2.00	**0.00**	$ -	$ -
1879	Sr Clerk/Typist	1.00	**0.00**	$ -	$ -
1935	Sr Land Surveyor	1.00	**0.00**	$ -	$ -
1938	Land Surveying Asst	7.00	**0.00**	$ -	$ -
1939	Land Surveying Assoc	3.00	**0.00**	$ -	$ -
2214	Deputy Director	1.00	**0.00**	$ -	$ -
2250	Asst Deputy Director	1.00	**0.00**	$ -	$ -
	Total	156.00	**0.00**		**$ -**

Information & Application Services

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1107	Administrative Aide II	2.00	**0.00**	$ -	$ -
1194	Auto Messenger II	5.00	**0.00**	$ -	$ -
1218	Assoc Management Analyst	1.00	**0.00**	$ -	$ -
1535	Clerical Assistant II	9.50	**0.00**	$ -	$ -
1657	Plan Review Specialist III	41.00	**0.00**	$ -	$ -
1658	Plan Review Specialist IV	6.00	**0.00**	$ -	$ -
1724	Principal Plan Review Spec	1.00	**0.00**	$ -	$ -
1746	Word Processing Operator	3.00	**0.00**	$ -	$ -
1752	Project Officer II	1.00	**0.00**	$ -	$ -
1776	Public Information Clerk	15.00	**0.00**	$ -	$ -
1777	Public Info Officer	1.00	**0.00**	$ -	$ -

Salary Schedule

DEVELOPMENT SERVICES ENTERPRISE FUND

Information & Application Services

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1871	Sr Public Information Officer	2.00	**0.00**	$ -	$ -
1879	Sr Clerk/Typist	3.00	**0.00**	$ -	$ -
1928	Supv Plan Review Specialist	7.00	**0.00**	$ -	$ -
1940	Supv Public Info Officer	1.00	**0.00**	$ -	$ -
2250	Asst Deputy Director	1.00	**0.00**	$ -	$ -
2270	Program Manager	1.00	**0.00**	$ -	$ -
	Total	100.50	**0.00**		**$ -**

Division of Building and Safety

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1153	Asst Engineer-Civil	2.00	**0.00**	$ -	$ -
1162	Electrical Inspector II	9.00	**0.00**	$ -	$ -
1163	Sr Electrical Inspector	1.00	**0.00**	$ -	$ -
1172	Mechanical Inspector II	8.00	**0.00**	$ -	$ -
1173	Sr Mechanical Inspector	1.00	**0.00**	$ -	$ -
1178	Structural Inspector II	14.00	**0.00**	$ -	$ -
1179	Sr Structural Inspector	2.00	**0.00**	$ -	$ -
1221	Assoc Engineer-Civil	1.00	**0.00**	$ -	$ -
1223	Assoc Engineer-Electrical	4.00	**0.00**	$ -	$ -
1225	Assoc Engineer-Mechanical	4.00	**0.00**	$ -	$ -
1231	Structural Engineering Assoc	25.00	**0.00**	$ -	$ -
1277	Combination Inspector II	40.00	**0.00**	$ -	$ -
1328	Apprentice - Electrician	1.00	**0.00**	$ -	$ -
1457	Sr Engineer-Fire Protection	1.00	**0.00**	$ -	$ -
1475	Fire Prevention Inspector II	18.00	**0.00**	$ -	$ -
1476	Fire Prevention Supv	3.00	**0.00**	$ -	$ -
1535	Clerical Assistant II	3.00	**0.00**	$ -	$ -
1746	Word Processing Operator	1.00	**0.00**	$ -	$ -
1776	Public Information Clerk	9.00	**0.00**	$ -	$ -
1806	Sr Engineering Geologist	1.00	**0.00**	$ -	$ -
1830	Sr Mechanical Engineer	1.00	**0.00**	$ -	$ -
1849	Sr Combination Inspector	7.00	**0.00**	$ -	$ -
1855	Sr Civil Engineer	1.00	**0.00**	$ -	$ -
1875	Structural Engineering Sr	8.00	**0.00**	$ -	$ -
1879	Sr Clerk/Typist	2.00	**0.00**	$ -	$ -
2202	Building Inspection Supv	2.00	**0.00**	$ -	$ -
2214	Deputy Director	1.00	**0.00**	$ -	$ -

Development Services

Salary Schedule

DEVELOPMENT SERVICES ENTERPRISE FUND

Division of Building and Safety

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
2250	Asst Deputy Director	1.00	**0.00**	$ -	$ -
	Total	171.00	**0.00**		**$ -**

Development Services Enterprise

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1104	Account Clerk	0.00	**3.00**	$ 37,878	$ 113,634
1106	Sr Management Analyst	0.00	**2.00**	$ 70,802	$ 141,604
1107	Administrative Aide II	0.00	**4.00**	$ 50,686	$ 202,744
1153	Asst Engineer-Civil	0.00	**20.00**	$ 69,364	$ 1,387,277
1162	Electrical Inspector II	0.00	**8.00**	$ 66,583	$ 532,665
1163	Sr Electrical Inspector	0.00	**1.00**	$ 76,469	$ 76,469
1172	Mechanical Inspector II	0.00	**7.00**	$ 66,812	$ 467,682
1173	Sr Mechanical Inspector	0.00	**1.00**	$ 76,731	$ 76,731
1178	Structural Inspector II	0.00	**13.00**	$ 66,533	$ 864,925
1179	Sr Structural Inspector	0.00	**2.00**	$ 76,365	$ 152,730
1184	Development Project Manager I	0.00	**11.00**	$ 69,601	$ 765,611
1185	Development Project Manager II	0.00	**16.00**	$ 79,743	$ 1,275,881
1186	Development Project Manager III	0.00	**8.00**	$ 92,154	$ 737,233
1194	Auto Messenger II	0.00	**2.00**	$ 35,470	$ 70,939
1207	Asst Engineer-Traffic	0.00	**9.00**	$ 69,485	$ 625,363
1218	Assoc Management Analyst	0.00	**3.00**	$ 64,539	$ 193,616
1221	Assoc Engineer-Civil	0.00	**9.00**	$ 80,375	$ 723,376
1223	Assoc Engineer-Electrical	0.00	**4.00**	$ 80,290	$ 321,159
1225	Assoc Engineer-Mechanical	0.00	**4.00**	$ 80,276	$ 321,103
1227	Assoc Planner	0.00	**44.00**	$ 65,371	$ 2,876,337
1231	Structural Engineering Assoc	0.00	**19.00**	$ 80,449	$ 1,528,538
1233	Assoc Engineer-Traffic	0.00	**5.00**	$ 80,212	$ 401,059
1243	Info Systems Administrator	0.00	**1.00**	$ 89,277	$ 89,277
1277	Combination Inspector II	0.00	**37.00**	$ 66,583	$ 2,463,576
1328	Apprentice - Electrician	0.00	**1.00**	$ 42,335	$ 42,335
1330	Cashier	0.00	**3.00**	$ 37,620	$ 112,859
1348	Info Systems Analyst II	0.00	**4.00**	$ 64,621	$ 258,484
1349	Info Systems Analyst III	0.00	**1.00**	$ 71,601	$ 71,601
1423	Sr Drafting Aide	0.00	**6.00**	$ 53,712	$ 322,272
1457	Sr Engineer-Fire Protection	0.00	**1.00**	$ 92,736	$ 92,736
1475	Fire Prevention Inspector II	0.00	**14.00**	$ 70,809	$ 991,329
1476	Fire Prevention Supv	0.00	**2.00**	$ 81,238	$ 162,475
1535	Clerical Assistant II	0.00	**30.00**	$ 35,402	$ 1,062,051

Salary Schedule

DEVELOPMENT SERVICES ENTERPRISE FUND

Development Services Enterprise

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1555	Junior Engineering Aide	0.00	**2.00**	$	46,574	$	93,148
1622	Biologist III	0.00	**1.00**	$	74,563	$	74,563
1648	Payroll Specialist II	0.00	**4.00**	$	41,507	$	166,027
1657	Plan Review Specialist III	0.00	**39.00**	$	59,576	$	2,323,450
1658	Plan Review Specialist IV	0.00	**7.00**	$	65,965	$	461,757
1727	Principal Engineering Aide	0.00	**3.00**	$	60,484	$	181,452
1746	Word Processing Operator	0.00	**8.00**	$	37,845	$	302,760
1751	Project Officer I	0.00	**1.00**	$	79,940	$	79,940
1776	Public Information Clerk	0.00	**21.00**	$	37,688	$	791,440
1806	Sr Engineering Geologist	0.00	**2.00**	$	93,164	$	186,327
1830	Sr Mechanical Engineer	0.00	**1.00**	$	92,655	$	92,655
1840	Sr Cashier	0.00	**1.00**	$	42,305	$	42,305
1849	Sr Combination Inspector	0.00	**7.00**	$	76,469	$	535,284
1855	Sr Civil Engineer	0.00	**4.00**	$	92,803	$	371,212
1861	Sr Engineering Aide	0.00	**1.00**	$	52,764	$	52,764
1871	Sr Public Information Officer	0.00	**1.00**	$	64,783	$	64,783
1872	Sr Planner	0.00	**16.00**	$	77,900	$	1,246,399
1875	Structural Engineering Sr	0.00	**7.00**	$	92,937	$	650,560
1876	Executive Secretary	0.00	**1.00**	$	52,009	$	52,009
1878	Sr Traffic Engineer	0.00	**2.00**	$	92,845	$	185,689
1879	Sr Clerk/Typist	0.00	**14.00**	$	43,313	$	606,384
1917	Supv Management Analyst	0.00	**1.00**	$	80,610	$	80,610
1926	Info Systems Analyst IV	0.00	**2.00**	$	80,290	$	160,580
1928	Supv Plan Review Specialist	0.00	**8.00**	$	72,662	$	581,297
1935	Sr Land Surveyor	0.00	**1.00**	$	92,461	$	92,461
1938	Land Surveying Asst	0.00	**5.00**	$	69,550	$	347,748
1939	Land Surveying Assoc	0.00	**1.00**	$	80,338	$	80,338
1940	Supv Public Info Officer	0.00	**1.00**	$	71,999	$	71,999
2105	Asst Development Services Director	0.00	**1.00**	$	124,264	$	124,264
2131	Development Services Director	0.00	**1.00**	$	143,501	$	143,501
2202	Building Inspection Supv	0.00	**2.00**	$	103,228	$	206,456
2214	Deputy Director	0.00	**2.00**	$	119,758	$	239,516
2250	Asst Deputy Director	0.00	**4.00**	$	108,241	$	432,964
2270	Program Manager	0.00	**2.00**	$	104,000	$	208,000
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(7,197,036)
	Bilingual - Regular	0.00	**0.00**	$	-	$	4,358
	Overtime Budgeted	0.00	**0.00**	$	-	$	1,051,558

Development Services

Salary Schedule

DEVELOPMENT SERVICES ENTERPRISE FUND

Development Services Enterprise

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
	Reg Pay For Engineers	0.00	**0.00**	$ -	$ 681,632
	Total	0.00	**469.00**		**$ 25,396,825**
Development Services Enterprise Fund Total		576.00	**469.00**		**$ 25,396,824**
DEVELOPMENT SERVICES TOTAL		655.00	**543.00**		**$ 29,542,570**

Revenue and Expense Statement (Non-General Fund)

DEVELOPMENT SERVICES ENTERPRISE FUND

	FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 7,889,224	$ 3,392,946	**$ 5,047,378**
Development Services Office Space Reserve	$ 1,300,000	$ 1,300,000	**$ 1,300,000**
Information Technology Reserve	$ 1,200,000	$ 1,200,000	**$ 1,200,000**
Prior Year Encumbrance	$ 50,000	$ 50,000	**$ 50,000**
TOTAL BALANCE	$ 10,439,224	$ 5,942,946	**$ 7,597,378**
REVENUE			
Affordable Housing Expedite Program	$ 646,076	$ 492,848	**$ 147,984**
Building Plan Check Fees	$ 11,873,889	$ 12,148,542	**$ 7,319,261**
Commerical, Multi-Family & Industrial Building	$ 3,191,753	$ 3,983,692	**$ 2,774,948**
Decrease (increase) in Subdivision Account Liability	$ -	$ -	**$ 500,000**
Decrease (increase) in Work in Progress Liability	$ -	$ -	**$ 780,956**
Deposit Accounts	$ 17,748,654	$ 16,958,007	**$ 13,004,464**
Engineering Permits	$ 904,156	$ 989,451	**$ 517,999**
Fire Plan Check and Inspection	$ 4,237,867	$ 4,310,442	**$ 2,652,514**
Interest - Revenue from Money and Property	$ 427,249	$ 1,079,421	**$ 1,325,671**
Land Development Review Fees	$ 5,796,491	$ 3,277,188	**$ 2,640,061**
Mechanical, Plumbing & Electrical Permits	$ 6,626,341	$ 6,945,420	**$ 5,311,184**
Miscellaneous Building Permits	$ 6,607,151	$ 6,528,667	**$ 4,499,557**
Other Revenues	$ 696,263	$ 561,525	**$ 673,284**
Reimbursement for Transnet	$ 493,696	$ 463,695	**$ 526,935**
Single Family/Duplex Permits	$ 3,653,048	$ 3,812,954	**$ 2,188,887**
Water & Sewer Projects Reimbursement	$ 332,117	$ 378,539	**$ 169,398**
Zoning and Sign Permits	$ 571,663	$ 609,766	**$ 524,350**
TOTAL REVENUE	$ 63,806,414	$ 62,540,157	**$ 45,557,453**
TOTAL BALANCE AND REVENUE	$ 74,245,638	$ 68,483,103	**$ 53,154,831**
OPERATING EXPENSE			
Non-Personnel Expense	$ 10,524,866	$ 10,967,063	**$ 12,400,871**
Personnel Expense	$ 48,313,049	$ 50,362,301	**$ 40,647,015**
Workload Stabilization Contingency	$ 3,548,958	$ -	**$ -**
TOTAL OPERATING EXPENSE	$ 62,386,873	$ 61,329,364	**$ 53,047,886**
EXPENDITURE OF PRIOR YEAR FUND			
Prior Year Expenditures	$ 50,000	$ 50,000	**$ 50,000**
TOTAL Expenditure of Prior Year Fund	$ 50,000	$ 50,000	**$ 50,000**
TOTAL EXPENSE	$ 62,436,873	$ 61,379,364	**$ 53,097,886**
RESERVE			
Development Services Office Space Reserve	$ 1,300,000	$ 1,300,000	**$ -**

Development Services

Revenue and Expense Statement (Non-General Fund)

DEVELOPMENT SERVICES ENTERPRISE FUND

	FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
RESERVE			
Information Technology Reserve	$ 1,200,000	$ 1,200,000	**$ -**
Reserve for Encumbrance	$ 50,000	$ 50,000	**$ 50,000**
TOTAL RESERVE	$ 2,550,000	$ 2,550,000	**$ 50,000**
TOTAL RESERVE	$ 2,550,000	$ 2,550,000	**$ 50,000**
BALANCE	$ 9,258,765	$ 4,553,739	**$ 6,945**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 74,245,638	$ 68,483,103	**$ 53,154,831**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Revenue and Expense Statement (Non-General Fund)

SOLID WASTE LOCAL ENFORCEMENT AGENCY FUND 10235

	FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 271,784	$ 388,368	**$ 333,832**
Prior Year Encumbrance	$ 5,000	$ -	**$ -**
Prior Year Reserves	$ 250,000	$ 250,000	**$ 250,000**
TOTAL BALANCE	$ 526,784	$ 638,368	**$ 583,832**
REVENUE			
Facility Fees	$ 246,465	$ 246,465	**$ 246,465**
Grants	$ 195,100	$ 273,863	**$ 273,863**
Interest	$ 8,500	$ 8,500	**$ 8,500**
Tonnage Fees	$ 317,200	$ 317,200	**$ 317,200**
TOTAL REVENUE	$ 767,265	$ 846,028	**$ 846,028**
TOTAL BALANCE AND REVENUE	$ 1,294,049	$ 1,484,396	**$ 1,429,860**
OPERATING EXPENSE			
Non-Personnel Expense	$ 328,121	$ 320,450	**$ 317,492**
Personnel Services	$ 496,010	$ 580,124	**$ 614,437**
TOTAL OPERATING EXPENSE	$ 824,131	$ 900,574	**$ 931,929**
TOTAL EXPENSE	$ 824,131	$ 900,574	**$ 931,929**
RESERVE			
Contingency Reserve	$ 250,000	$ 250,000	**$ 250,000**
TOTAL RESERVE	$ 250,000	$ 250,000	**$ 250,000**
TOTAL RESERVE	$ 250,000	$ 250,000	**$ 250,000**
BALANCE	$ 219,918	$ 333,822	**$ 247,931**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 1,294,049	$ 1,484,396	**$ 1,429,860**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Land Use & Economic Development

Land Use & Economic Development



Mission Statement

To carry out the Mayor's mission, vision, and values by providing the City of San Diego the highest quality public services in the areas of City Planning, Redevelopment, Economic Development, Real Estate Assets, Development Services, Neighborhood Code Compliance, and City Airports thereby continually enhancing the quality of life for all residents and visitors of San Diego.

Department Description

The Land Use and Economic Development Department consists of the Deputy Chief Operating Officer, the Assistant Deputy Chief Operating Officer, the Group Information Technology Manager, and the Executive Secretary. The Department provides executive oversight, strategic planning, and direction for the City's various Land Use and Economic Development departments including: City Planning and Community Investment, Development Services, and Real Estate Assets.

Service Efforts and Accomplishments

Completion of the reorganization of several departments into the Land Use and Economic Development Department under the direction of the Deputy Chief Operating Officer to improve efficiency of like services.

Completion of the Real Estate Management Best Practices Study.

Completion of Business Process Reengineering in the Development Services Department to improve the efficiency of the development review processes.

Land Use & Economic Development

Department Summary

Land Use & Economic Development				
	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**	FY 2007-2008 CHANGE
Positions	0.00	0.00	**4.00**	4.00
Personnel Expense	$ -	$ -	**$ 658,749**	$ 658,749
Non-Personnel Expense	$ -	$ -	**$ 40,250**	$ 40,250
TOTAL	$ -	$ -	**$ 698,999**	$ 698,999

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Land Use & Economic Development			
Land Use & Economic Development	0.00	0.00	**4.00**
Total	**0.00**	**0.00**	**4.00**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Land Use & Economic Development			
Land Use & Economic Development	$ -	$ -	**$ 698,999**
Total	**$ -**	**$ -**	**$ 698,999**

Significant Budget Adjustments

GENERAL FUND

Land Use & Economic Development	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 93,109	$ 0

Significant Budget Adjustments

GENERAL FUND

Land Use & Economic Development	Positions	Cost	Revenue
Transfer from the Office of the Chief Operating Officer Transfer of 1.00 Deputy Chief Operating Officer and 1.00 Executive Secretary from the Office of the Chief Operating Officer to the Land Use and Economic Development Department due to restructuring.	2.00	$ 321,618	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	1.00	$ 137,631	$ 0
Transfer from the Development Services Department Transfer in of 1.00 Assistant Deputy Chief Operating Officer from the Development Services Department.	1.00	$ 103,876	$ 0
Executive Non-Personnel Expense Reallocation Adjustment to fully fund the Deputy Chief Operating Officers and their Executive Secretaries for non-personnel expenditures by re-allocating funds from the Business and Support Services Department to the Land Use and Economic Development, Public Works, and Finance departments within the General Fund.	0.00	$ 28,450	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied toward the total liability for retiree health care.	0.00	$ 9,554	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 3,841	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 920	$ 0

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ -	$ -	**$ 455,009**
Fringe Benefits	$ -	$ -	**$ 203,740**
SUBTOTAL PERSONNEL	$ -	$ -	$ **658,749**
NON-PERSONNEL			
Supplies & Services	$ -	$ -	**$ 31,323**

Land Use & Economic Development

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
NON-PERSONNEL			
Information Technology	$ -	$ -	**$ 914**
Energy/Utilities	$ -	$ -	**$ 6,763**
Equipment Outlay	$ -	$ -	**$ 1,250**
SUBTOTAL NON-PERSONNEL	$ -	$ -	$ **40,250**
TOTAL	$ -	$ -	$ **698,999**

Salary Schedule

GENERAL FUND

Land Use & Economic Development

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1876	Executive Secretary	0.00	**1.00**	$ 52,009	$ 52,009
2153	Deputy Chief	0.00	**1.00**	$ 168,002	$ 168,002
2164	Assistant Deputy Chief	0.00	**1.00**	$ 119,999	$ 119,999
2270	Program Manager	0.00	**1.00**	$ 114,999	$ 114,999
	Total	0.00	**4.00**		**$ 455,009**
LAND USE & ECONOMIC DEVELOPMENT TOTAL		0.00	**4.00**		**$ 455,009**

Real Estate Assets



Mission Statement

To acquire and manage real estate required for governmental functions and services, generate revenue through leasing and sales of surplus assets, and maximize the overall financial return of the City's real estate portfolio.

Department Description

Real Estate Assets operates under Land Use and Economic Development Business Center and provides direction in the operations of Concourse and Municipal Parking garages, QUALCOMM Stadium, Airports, and PETCO Park; and manages the City's real estate portfolio.

The Real Estate Assets Department has been reorganized to reflect its three main divisions: Acquisition/Disposition, Asset Management, and Corporate Services.

The Acquisition/Disposition Division provides acquisition and relocation services for the City of San Diego including appraisal and acquisition of sites for public facilities, parks, open space and right-of-way for the Streets Division within General Services. The Division is also charged with cataloging and evaluating City assets to determine which properties are essential for the City's core mission and which can be declared surplus and made available for disposition. The Division handles the disposition of properties that are deemed surplus.

The Asset Management Division is responsible for managing the City's diverse real estate portfolio. The Asset Management Division responsibilities encompass a wide range of activities affecting the City's real property, but the main focus of the department is lease administration for the City's 680 ground leases. The Division handles the negotiation of new leases, renewing expired leases, calculating rent adjustments, and ensuring lease compliance.

The Corporate Services Division is tasked with planning, organizing and executing transactions that support all of the City's facilities needs. The division works with individual City departments to determine how much space is needed and whether the requirement can be best accommodated through occupancy of City owned properties, a lease from an outside entity, or the acquisition of a new facility.

The PETCO Park Department, a special revenue fund, serves as the administrator of PETCO Park facilities, revenues, and expenditures. It also has the role of monitoring and maintaining the relationship between the City and parties that use PETCO Park facilities, specifically, the San Diego Padres. The Department is also responsible for maintaining that both parties, including the City and the San Diego, Padres comply with the contractual agreements set forth in the Joint Use and Management Agreement (JUMA).

Real Estate Assets

Department Description

QUALCOMM Stadium, a special revenue fund, provides a first-class facility that is safe, attractive, and has a high-quality playing field for conducting and viewing athletic and entertainment events. QUALCOMM Stadium manages the daily operations and coordinates numerous special events. QUALCOMM Stadium is one of America's finest multi-purpose sports facilities. QUALCOMM Stadium was completed in 1967 as a home for the San Diego Chargers at a cost of $27.5 million with an original seating capacity of 52,000. In 1980, the Stadium was posthumously renamed in honor of San Diego Union Sports Editor Jack Murphy. The name was changed to QUALCOMM Stadium in 1997 after the QUALCOMM Corporation contributed $18.0 million for naming rights. In 2002, $5.0 million in modifications made the Stadium more accessible to persons with disabilities and the seating capacity increased to 70,567.

The Airports Department, an enterprise fund, manages two General Aviation Airports for the residents of San Diego: Montgomery Field (MYF) and Brown Field (SDM). This Department maintains the safety and security of the airport facilities, and provides a first response to aircraft emergencies, coordinates special events, maintains buildings and grounds, and other airport facilities. Airport operations patrols aircraft operating areas, collects airport user fees and administers airport improvement programs. The Noise Abatement Program attempts to minimize aircraft noise impacts on surrounding communities by monitoring aircraft noise levels, enforcing airport noise regulations, educating local transient pilots, and resolving citizen noise complaints. Budget and Administration is responsible for preparation of the Departments budget, overseeing revenues and expenditures and providing administrative support for all of the airport operations at MYF and SDM airports.

The Concourse and Municipal Parking Garage Department, a special revenue fund, provides management for the rental and use of large event facilities. In addition, the Department manages the Evan V. Jones Parkade and World Trade Center (WTC) garages in order to provide parking space to employees, WTC lessees, and the general public. The Concourse and Municipal Parking Garage Department is comprised of Golden Hall, Plaza Hall, various conference rooms, box offices, administration offices, and support facilities.

Service Efforts and Accomplishments

The Real Estate Assets Department in the past year has accomplished the following achievements:
-Completed a thorough audit of 3,400 City owned properties
-Commissioned and accepted a consultant report from Grubb & Ellis Corporate Services advising on best practice methodologies for the Real Estate Asset Department
-Acquired properties for two fire stations, one park, and one library
-Closed property sales of $7.6 million
-Generated $900,000 from new leases
-Collected transaction fees and back rents totaling $1.5 million
-Relocated two City departments from leased space to City owned space saving $600,000 per year in lease payments

The PETCO Park Department in the past year was instrumental in the refinancing of the PETCO Park Bond Lease Payment which resulted in a reduction of the annual debt to $11.3 million for Fiscal Year 2008. This translates into a savings of approximately $3.7 million per year beginning in Fiscal Year 2008.

In Fiscal Year 2007, the Airports Department earned revenues of $4.1 million. The Airport revenue funded the SDPD facility and heliport at Montgomery Field (MYF) - $240,000; improvements to MYF Runway 28L - $322,000; Brown Field (SDM) Fencing - $200,000; MYF Fencing Phase II - $650,000; and completed SDM Request for Qualifications (RFQ).

Budget Dollars at Work

- Real Estate Assets Department managed approximately 662 leases covering 19,453 acres, resulting in approximately $68 million of revenue for the General Fund

- PETCO Park operated and maintained an urban ballpark facility with fixed seating for 42,445

- QUALCOMM Stadium, operated and maintained a stadium with seating capacity of 70,567 for football with 18,500 parking spaces

Department Summary

Real Estate Assets								
		FY 2006 BUDGET		FY 2007 BUDGET		**FY 2008 FINAL**		FY 2007-2008 CHANGE
Positions		78.55		84.75		**82.25**		(2.50)
Personnel Expense	$	7,662,108	$	8,421,012	**$**	**8,780,022**	$	359,010
Non-Personnel Expense	$	33,672,850	$	39,511,191	**$**	**38,917,654**	$	(593,537)
TOTAL	$	41,334,958	$	47,932,203	**$**	**47,697,676**	$	(234,527)

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Real Estate Assets			
Asset Management & Marketing	21.10	21.35	**12.44**
Management	2.68	3.10	**13.50**
Real Estate Acquisition/Valuation	14.30	14.55	**10.56**
Total	**38.08**	**39.00**	**36.50**
MUNICIPAL PARK GARAGE			
Concourse and Parking Garages			
Municipal Parking Garage	0.00	3.50	**3.00**
Total	**0.00**	**3.50**	**3.00**
QUALCOMM STADIUM OPERATING FUND			
QUALCOMM Stadium			
Administration	2.97	5.05	**6.05**
Custodial Services	3.00	0.00	**0.00**
Maintenance	0.00	16.70	**16.70**
Stadium Maintenance	13.00	0.00	**0.00**
Support Services	2.00	0.00	**0.00**
Total	**20.97**	**21.75**	**22.75**
CITY AIRPORT FUND			
Airports			
Airport Management	4.50	4.50	**4.50**

Real Estate Assets

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
CITY AIRPORT FUND			
Airports			
Brown Field	7.00	7.50	**7.50**
Montgomery Field	6.00	6.50	**6.50**
Noise Abatement	1.00	1.00	**1.00**
Total	**18.50**	**19.50**	**19.50**
PETCO PARK			
PETCO PARK			
Operations and Maintenance	1.00	1.00	**0.50**
Total	**1.00**	**1.00**	**0.50**
DEPARTMENT TOTAL	**78.55**	**84.75**	**82.25**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Real Estate Assets			
Asset Management & Marketing	$ 2,213,497	$ 2,238,087	**$ 1,575,340**
Management	$ 373,572	$ 1,128,057	**$ 1,466,480**
Real Estate Acquisition/Valuation	$ 1,401,454	$ 1,427,669	**$ 1,219,642**
Real Estate Assets	$ -	$ (7,018)	**$ -**
Total	**$ 3,988,523**	**$ 4,786,795**	**$ 4,261,462**
MUNICIPAL PARK GARAGE			
Concourse and Parking Garages			
Municipal Parking Garage	$ -	$ 2,817,033	**$ 2,826,170**
Total	**$ -**	**$ 2,817,033**	**$ 2,826,170**
QUALCOMM STADIUM OPERATING FUND			
QUALCOMM Stadium			
Administration	$ 573,194	$ 8,209,893	**$ 9,114,538**
Aztecs	$ -	$ 90,000	**$ -**
Chargers	$ -	$ 1,358,645	**$ 2,632,645**
Chargers Training Facility	$ -	$ 200,000	**$ 75,000**
College Bowl Games	$ -	$ 50,000	**$ -**
Custodial Services	$ 1,251,578	$ -	**$ -**
Financial Services	$ 7,271,833	$ -	**$ -**
Maintenance	$ -	$ 6,054,456	**$ 6,648,971**
Motorsports Events	$ -	$ 30,000	**$ -**
Qualcomm Stadium	$ -	$ (9,991)	**$ 20,425**
Stadium Maintenance	$ 4,723,529	$ -	**$ -**
Stadium Special Events	$ -	$ 10,000	**$ -**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
QUALCOMM STADIUM OPERATING FUND			
QUALCOMM Stadium			
Support Services	$ 1,057,470	$ -	**$ -**
Total	**$ 14,877,604**	**$ 15,993,008**	**$ 18,491,579**
CITY AIRPORT FUND			
Airports			
Airport Management	$ 579,773	$ 590,141	**$ 833,078**
Airports	$ -	$ (184,778)	**$ 27,594**
Brown Field	$ 1,290,732	$ 1,345,767	**$ 1,856,964**
Montgomery Field	$ 1,159,977	$ 1,295,202	**$ 1,848,088**
Noise Abatement	$ 94,032	$ 93,700	**$ 98,580**
Total	**$ 3,124,514**	**$ 3,140,032**	**$ 4,664,304**
PETCO PARK			
PETCO PARK			
Ballpark Facility	$ -	$ -	**$ 5,186**
Operations and Maintenance	$ 4,119,196	$ 5,846,961	**$ 5,984,463**
Sports Center-Project	$ 15,225,121	$ 15,348,374	**$ 11,464,512**
Total	**$ 19,344,317**	**$ 21,195,335**	**$ 17,454,161**
DEPARTMENT TOTAL	**$ 41,334,958**	**$ 47,932,203**	**$ 47,697,676**

Significant Budget Adjustments

GENERAL FUND

Real Estate Assets	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 86,731	$ 0
Position Swap Swap of 3.00 Associate Property Agents for 3.00 Project Managers per Real Estate Assets Management.	0.00	$ 205,543	$ 0
Transfer of Staffing from PETCO Park Transfer of 0.50 Ball Park Administrator from PETCO Park to the Real Estate Assets Department due to a reorganization of responsibilities and duties.	0.50	$ 79,392	$ 0

Real Estate Assets

Significant Budget Adjustments

GENERAL FUND

Real Estate Assets	Positions	Cost	Revenue
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 72,218	$ 0
Addition to Training and Membership allowance Increase to training and membership.	0.00	$ 38,185	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ 6,738,390
Adjustments to Gas Tax and TransNet Revenues Overall Gas Tax and TransNet revenue is projected to increase for Fiscal Year 2008, one percent and three percent respectively. However, some departments realized a reduction in TransNet revenue as the result of the consolidation of the revenue into departments that perform the majority of transportation related activities: General Services - Streets Division, and Engineering and Capital Projects.	0.00	$ 0	$ (13,000)
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (3,576)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (92,719)	$ 0
Transfer for the Information Technology Central Organization Transfer of positions and/or support from other City departments as a result of Business Process Re-engineering recommendations to centralize information technology support.	(1.00)	$ (111,722)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(2.00)	$ (208,794)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (590,591)	$ 0

Significant Budget Adjustments

MUNICIPAL PARK GARAGE

Concourse and Parking Garages	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 9,536	$ 0
Support for Contractual Services Increase to support contractual services for facility services staffing, elevator maintenance service, and Concourse security service.	0.00	$ 125,000	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 10,551	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 5,609	$ 0
Transfer for the Information Technology Central Organization Transfer of positions and/or support from other City departments as a result of Business Process Re-engineering recommendations to centralize information technology support.	0.00	$ 811	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ 69,787
Concourse Position Reorganization Reorganization of various Concourse positions per Land Use and Economic Development Management netting a total reduction of 0.50 FTEs.	(0.50)	$ (46,178)	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (96,192)	$ 0

QUALCOMM STADIUM OPERATING FUND

QUALCOMM Stadium	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 64,713	$ 0

Real Estate Assets

Significant Budget Adjustments

QUALCOMM STADIUM OPERATING FUND

QUALCOMM Stadium	Positions	Cost	Revenue
Chargers Arbitration Award Adjustments to reflect the City's contractual obligation to the Chargers for ADA compliance.	0.00	$ 1,400,000	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 844,014	$ 0
Support for Contractual Services Increase to support contractual services used during stadium events to investigate and write injury reports that occur during events. Increase also reflects debt service adjustments based on the City's Public Facilities Financing Authority.	0.00	$ 272,255	$ 0
Support for Supplies and Services Increases to replace aging audio visual equipment, and add satellite and cable services. Increase also reflects reimbursements to the Chargers for Americans with Disabilities Act (ADA) discount tickets and ADA free parking.	0.00	$ 168,200	$ 0
Transfer of Staffing from Environmental Services Addition of 1.00 Senior Management Analyst in Qualcomm for the reduction of 1.00 Information Systems Analyst II in Environmental Services. Transfer is due to the need of improving business operations, reorganizing the budget, and freeing up staff to focus on event operations.	1.00	$ 103,736	$ 0
Support for Chargers Practice Facility Increase to fund the new Fiscal Year 2008 Capital Improvements Project Annual Allocation for the Chargers Practice Facility. The City of San Diego is contractually obligated to provide improvements to the Chargers Practice Facility.	0.00	$ 75,000	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 42,273	$ 0
Funding for the Enterprise Resource Planning (ERP) System This system will integrate all data and processes of the City's core functions into a unified data system. The ERP will replace independent applications the City has in place that will eliminate the need for external interfaces, provide a range of standardization, reduce maintenance, and allow for greater reporting capabilities.	0.00	$ 3,816	$ 0

Significant Budget Adjustments

QUALCOMM STADIUM OPERATING FUND

QUALCOMM Stadium	Positions	Cost	Revenue
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 1,668	$ 0
Transfer for the Information Technology Central Organization Transfer of positions and/or support from other City departments as a result of Business Process Re-engineering recommendations to centralize information technology support.	0.00	$ 1,216	$ 0
Transient Occupancy Tax (TOT) Annual Adjustment Increase in TOT funding to cover increase in expenditures.	0.00	$ 0	$ 945,000
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ (286,469)
Revised Revenue and Expenditures Adjustments to Fiscal Year 2007 revenue and expenditures reflect the change in venue of the Street Scene Event.	0.00	$ (6,702)	$ (136,092)
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (42,118)	$ 0
Reduction in Supplies Reduction in pest control services to more accurately reflect projection. In Fiscal Year 2008, funds will be allocated into a new Capital Improvement Project for the Chargers' Practice Facility improvements.	0.00	$ (211,000)	$ 0
Reduction of Non-Personnel Expenditure Reduction from QUALCOMM Stadium non-personnel expenditure to more accuratly reflect budget activity.	0.00	$ (218,500)	$ 0

CITY AIRPORT FUND

Airports	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 259,528	$ 0
Capital Improvement Projects Allocation Annual Allocation for Capital Improvement Projects.	0.00	$ 800,000	$ 0

Real Estate Assets

Significant Budget Adjustments

CITY AIRPORT FUND

Airports	Positions	Cost	Revenue
Service Level Agreement Expenditures Increase in service level due to an increase in City Auditor and Comptroller and City Attorney Expenses.	0.00	$ 215,167	$ 0
Reimbursement for Engineer Positions Reimburse 1.00 Associate Civil Engineer and 1.00 Assistant Civil Engineer from Metropolitan Wastewater Department for enhancements to airport safety and taxiway repair. Reimbursement is funded through Capital Improvement Projects and the acquisition of a Federal Aviation Administration Grant.	0.00	$ 215,053	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 37,900	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 25,002	$ 0
Ventilation Maintenance Additional funding to clean ventilation pipes and ceiling.	0.00	$ 20,000	$ 0
Transfer for the Information Technology Central Organization Transfer of positions and/or support from other City departments as a result of Business Process Re-engineering recommendations to centralize information technology support.	0.00	$ 2,838	$ 0
Funding for the Enterprise Resource Planning (ERP) System This system will integrate all data and processes of the City's core functions into a unified data system. The ERP will replace independent applications the City has in place that will eliminate the need for external interfaces, provide a range of standardization, reduce maintenance, and allow for greater reporting capabilities.	0.00	$ 2,037	$ 0
Equipment Replacement Additional funding to replace conference room chairs.	0.00	$ 2,000	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ 766,763

Significant Budget Adjustments

CITY AIRPORT FUND

Airports	Positions	Cost	Revenue
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (17,658)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (37,595)	$ 0

PETCO PARK

PETCO PARK	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (3,526)	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 5,658	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 843	$ 0
Transfer for the Information Technology Central Organization Transfer of positions and/or support from other City departments as a result of Business Process Re-engineering recommendations to centralize information technology support.	0.00	$ 135	$ 0
Transient Occupany Tax (TOT) Adjustment Reduction in TOT funding is due to increased fund balance generated from the reduction in required reserve for rate stabilization in the PETCO Park fund.	0.00	$ 0	$ (1,820,345)
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ 300,000
Transient Occupancy Tax (TOT) Annual Adjustment Increase in TOT funding to cover increase in expenditures.	0.00	$ 0	$ 677,712

Real Estate Assets

Significant Budget Adjustments

PETCO PARK

PETCO PARK	Positions	Cost	Revenue
Transfer of Staffing to the Real Estate Assets Department Transfer of 0.50 Ball Park Administrator from the PETCO Park Department to the Real Estate Assets Department due to a reorganization of responsibilities and duties.	(0.50)	$ (78,664)	$ 0
Debt Service and Administration Adjustment Reflects decrease in required debt service payments due to Petco Park bond refinancing and annual adjustments for ongoing City staff costs to support financing administration. Revenue adjustment reflects a decrease in order to offset debt service and administration adjustments.	0.00	$ (3,665,620)	$ (4,159,540)

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ 5,383,777	$ 5,972,962	**$ 6,084,705**
Fringe Benefits	$ 2,278,331	$ 2,448,050	**$ 2,695,317**
SUBTOTAL PERSONNEL	$ 7,662,108	$ 8,421,012	$ **8,780,022**
NON-PERSONNEL			
Supplies & Services	$ 31,680,819	$ 36,828,334	**$ 36,427,650**
Information Technology	$ 264,520	$ 787,324	**$ 268,640**
Energy/Utilities	$ 1,636,961	$ 1,769,983	**$ 1,875,314**
Equipment Outlay	$ 90,550	$ 125,550	**$ 346,050**
SUBTOTAL NON-PERSONNEL	$ 33,672,850	$ 39,511,191	$ **38,917,654**
TOTAL	$ 41,334,958	$ 47,932,203	$ **47,697,676**

Revenues by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Licenses and Permits	$ -	$ 114,515	**$ 151,844**
Revenue from Money & Property	$ 29,159,437	$ 30,466,861	**$ 36,717,825**
Charges for Current Services	$ 1,884,563	$ 1,875,230	**$ 2,325,327**
Transfers from Other Funds	$ 13,000	$ 13,000	**$ -**
TOTAL	$ 31,057,000	$ 32,469,606	**$ 39,194,996**

Salary Schedule

GENERAL FUND

Real Estate Assets

Class	Position Title	FY 2007 Positions	FY 2008 Positions		Salary		Total
1104	Account Clerk	1.00	**1.00**	$	37,878	$	37,878
1106	Sr Management Analyst	1.00	**1.00**	$	70,802	$	70,802
1107	Administrative Aide II	1.00	**1.00**	$	50,684	$	50,684
1228	Assoc Property Agent	8.00	**5.00**	$	64,950	$	324,748
1237	Payroll Specialist I	1.00	**1.00**	$	39,511	$	39,511
1348	Info Systems Analyst II	1.00	**0.00**	$	-	$	-
1532	Intermediate Stenographer	1.00	**1.00**	$	38,941	$	38,941
1746	Word Processing Operator	2.00	**2.00**	$	37,845	$	75,690
1756	Property Agent	12.00	**10.00**	$	71,753	$	717,532
1776	Public Information Clerk	2.00	**2.00**	$	37,688	$	75,375
1844	Sr Account Clerk	1.00	**1.00**	$	43,002	$	43,002
1876	Executive Secretary	1.00	**1.00**	$	52,009	$	52,009
1929	Supv Property Agent	5.00	**5.00**	$	78,503	$	392,517
2177	Real Estate Assets Director	1.00	**1.00**	$	143,499	$	143,499
2214	Deputy Director	1.00	**1.00**	$	119,999	$	119,999
2245	Ball Park Administrator	0.00	**0.50**	$	111,218	$	55,609
2270	Program Manager	0.00	**3.00**	$	90,000	$	270,000
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(77,473)
	Total	39.00	**36.50**			**$**	**2,430,323**

MUNICIPAL PARK GARAGE

Concourse and Parking Garages

Class	Position Title	FY 2007 Positions	FY 2008 Positions		Salary		Total
1104	Account Clerk	0.50	**1.00**	$	37,878	$	37,878
1107	Administrative Aide II	0.00	**1.00**	$	50,686	$	50,686
1218	Assoc Management Analyst	0.50	**0.00**	$	-	$	-
1348	Info Systems Analyst II	0.50	**0.00**	$	-	$	-
1535	Clerical Assistant II	1.00	**0.00**	$	-	$	-
1929	Supv Property Agent	1.00	**1.00**	$	78,503	$	78,503
	Total	3.50	**3.00**			**$**	**167,067**

QUALCOMM STADIUM OPERATING FUND

QUALCOMM Stadium

Class	Position Title	FY 2007 Positions	FY 2008 Positions		Salary		Total
1106	Sr Management Analyst	0.00	**1.00**	$	70,802	$	70,802
1107	Administrative Aide II	1.00	**1.00**	$	50,685	$	50,685
1237	Payroll Specialist I	0.00	**1.00**	$	39,515	$	39,515
1274	Building Supv	1.00	**1.00**	$	47,688	$	47,688

Real Estate Assets

Salary Schedule

QUALCOMM STADIUM OPERATING FUND
QUALCOMM Stadium

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1288	Carpenter	1.00	**1.00**	$	52,003	$	52,003
1389	Custodian II	1.00	**1.00**	$	31,149	$	31,149
1437	Equipment Mechanic	1.00	**1.00**	$	52,941	$	52,941
1468	Grounds Maintenance Worker II	1.00	**1.00**	$	37,124	$	37,124
1535	Clerical Assistant II	0.75	**0.75**	$	35,401	$	26,551
1648	Payroll Specialist II	1.00	**0.00**	$	-	$	-
1666	Plant Process Control Electrician	1.00	**1.00**	$	62,300	$	62,300
1675	Plumber	1.00	**1.00**	$	56,524	$	56,524
1810	Refrigeration Mechanic	1.00	**1.00**	$	56,301	$	56,301
1874	Stadium/Field Manager	1.00	**1.00**	$	85,080	$	85,080
1893	Sr Stadium Groundskeeper	1.00	**1.00**	$	49,794	$	49,794
1894	Stadium Groundskeeper	2.00	**2.00**	$	45,279	$	90,558
1898	Stadium Maintenance Technician	3.00	**3.00**	$	45,279	$	135,837
1919	Supv Custodian	1.00	**1.00**	$	36,200	$	36,200
1985	Welder	1.00	**1.00**	$	53,159	$	53,159
2216	Facility Manager	1.00	**1.00**	$	124,573	$	124,573
2270	Program Manager	1.00	**1.00**	$	85,060	$	85,060
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(35,191)
	Class B	0.00	**0.00**	$	-	$	50
	Ex Perf Pay-Classified	0.00	**0.00**	$	-	$	3,432
	Overtime Budgeted	0.00	**0.00**	$	-	$	235,227
	Temporary Help	0.00	**0.00**	$	-	$	932,844
	Total	21.75	**22.75**			**$**	**2,380,206**

CITY AIRPORT FUND
Airports

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1105	Administrative Aide I	1.00	**1.00**	$	43,820	$	43,820
1116	Noise Abatement Officer	1.00	**1.00**	$	65,240	$	65,240
1117	Airport Operations Assistant	4.00	**4.00**	$	41,250	$	165,000
1118	Airport Manager	2.00	**2.00**	$	61,542	$	123,084
1218	Assoc Management Analyst	1.00	**1.00**	$	64,539	$	64,539
1348	Info Systems Analyst II	0.50	**0.50**	$	64,620	$	32,310
1439	Equipment Operator I	1.00	**1.00**	$	44,950	$	44,950
1535	Clerical Assistant II	1.00	**1.00**	$	35,402	$	35,402
1756	Property Agent	2.00	**1.00**	$	71,754	$	71,754
1808	Sr Airport Operations Asst	2.00	**2.00**	$	45,952	$	91,904
1879	Sr Clerk/Typist	1.00	**1.00**	$	43,313	$	43,313
1929	Supv Property Agent	0.00	**1.00**	$	78,504	$	78,504

Salary Schedule

CITY AIRPORT FUND
Airports

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1979	Utility Worker II	2.00	**2.00**	$	39,500	$	79,000
2214	Deputy Director	1.00	**1.00**	$	114,999	$	114,999
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(31,412)
	Ex Perf Pay-Classified	0.00	**0.00**	$	-	$	2,713
	Overtime Budgeted	0.00	**0.00**	$	-	$	26,380
	Total	19.50	**19.50**			**$**	**1,051,500**

PETCO PARK
PETCO PARK

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
2245	Ball Park Administrator	1.00	**0.50**	$	111,218	$	55,609
	Total	1.00	**0.50**			**$**	**55,609**

REAL ESTATE ASSETS TOTAL		84.75	**82.25**			**$**	**6,084,705**

Real Estate Assets

Revenue and Expense Statement (Non-General Fund)

CITY AIRPORT FUND 41100

	FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 2,769,924	$ 3,810,268	**$ 3,771,431**
Prior Encumbrances	$ 100,000	$ 100,000	**$ 100,000**
Prior Year Continuing Appropriations	$ 1,541,859	$ 1,541,859	**$ 1,541,859**
Prior Year Continuing Appropriations, Encumbered	$ 1,100,000	$ 1,100,000	**$ 1,100,000**
Reserve for Federal Aviation Administration	$ 850,000	$ 850,000	**$ 850,000**
TOTAL BALANCE	$ 6,361,783	$ 7,402,127	**$ 7,363,290**
REVENUE			
Aircraft Fuel Fees	$ 252,941	$ 246,920	**$ 261,240**
Aviation Leases	$ 959,290	$ 1,033,195	**$ 1,236,139**
CIP Grants	$ 1,310,000	$ -	**$ -**
CIP-Annual Allocation	$ 400,000	$ -	**$ -**
Commercial Landing Fees	$ 52,000	$ 79,000	**$ 79,000**
Commercial Leases	$ 2,079,959	$ 2,021,934	**$ 2,532,791**
Fund Interest	$ 300,000	$ 150,000	**$ 165,000**
Leases - To Other City Departments	$ 310,968	$ 310,968	**$ 332,528**
Miscellaneous Revenue	$ 30,900	$ 29,958	**$ 32,040**
Parking Fees	$ 178,800	$ 229,220	**$ 229,220**
TOTAL REVENUE	$ 5,874,858	$ 4,101,195	**$ 4,867,958**
TOTAL BALANCE AND REVENUE	$ 12,236,641	$ 11,503,322	**$ 12,231,248**
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
Capital Improvements Program - Annual Allocation	$ 400,000	$ 1,000,000	**$ 1,800,000**
Grant Funded Capital Improvements	$ 1,310,000	$ -	**$ -**
TOTAL CIP EXPENSE	$ 1,710,000	$ 1,000,000	**$ 1,800,000**
OPERATING EXPENSE			
Non-Personnel Expense	$ 1,482,942	$ 1,381,215	**$ 1,223,256**
Personnel Expense	$ 1,641,572	$ 1,758,817	**$ 1,641,048**
TOTAL OPERATING EXPENSE	$ 3,124,514	$ 3,140,032	**$ 2,864,304**
TOTAL EXPENSE	$ 4,834,514	$ 4,140,032	**$ 4,664,304**
RESERVE			
Continuing Appropriations Encumbered	$ 1,100,000	$ 1,100,000	**$ 1,100,000**
Reserve for Continuing Appropriations - CIP	$ 1,541,859	$ 1,541,859	**$ 1,541,859**
Reserve for Encumbrances	$ 100,000	$ 100,000	**$ 100,000**

Revenue and Expense Statement (Non-General Fund)

CITY AIRPORT FUND 41100

	FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
RESERVE			
Reserve for Federal Aviation Administration	$ 850,000	$ 850,000	**$ 850,000**
TOTAL RESERVE	$ 3,591,859	$ 3,591,859	**$ 3,591,859**
TOTAL RESERVE	$ 3,591,859	$ 3,591,859	**$ 3,591,859**
BALANCE	$ 3,810,268	$ 3,771,431	**$ 3,975,085**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 12,236,641	$ 11,503,322	**$ 12,231,248**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Real Estate Assets

Revenue and Expense Statement (Non-General Fund)

MUNICIPAL PARK GARAGE FUND 10322

		FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE				
Balance from Prior Year		$ -	$ -	**$ -**
Prior Year Reserves		$ -	$ -	**$ -**
TOTAL BALANCE		$ -	$ -	**$ -**
REVENUE				
Concourse Event Revenue		$ -	$ 600,000	**$ 600,000**
HBJ Parking Garage		$ -	$ 336,633	**$ 352,040**
Municipal Parking Garage		$ -	$ 1,907,585	**$ 1,947,200**
Other Centre City Rental		$ -	$ 343,030	**$ 357,795**
TOTAL REVENUE		$ -	$ 3,187,248	**$ 3,257,035**
TOTAL BALANCE AND REVENUE		$ -	$ 3,187,248	**$ 3,257,035**
OPERATING EXPENSE				
Administration (PE & NPE) - Concourse		$ -	$ 287,822	**$ 258,346**
Operations-Concourse		$ -	$ 1,541,561	**$ 1,581,731**
Operations-Garages		$ -	$ 437,650	**$ 436,093**
TOTAL OPERATING EXPENSE		$ -	$ 2,267,033	**$ 2,276,170**
TOTAL EXPENSE		$ -	$ 2,267,033	**$ 2,276,170**
RESERVE				
Operating Reserve	(1)	$ -	$ 550,000	**$ 550,000**
TOTAL RESERVE		$ -	$ 550,000	**$ 550,000**
TOTAL RESERVE		$ -	$ 550,000	**$ 550,000**
BALANCE		$ -	$ 370,215	**$ 430,865**
TOTAL EXPENSE, RESERVE AND BALANCE		$ -	$ 3,187,248	**$ 3,257,035**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) Operating reserve is budgeted in the operating expense

Revenue and Expense Statement (Non-General Fund)

PETCO PARK FUND 102214

	FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 4,610,253	$ 2,389,338	**$ 2,579,423** (1)
Reserve for Rate Stabalization	$ 7,520,345	$ 7,520,345	**$ 5,700,000** (2)
TOTAL BALANCE	$ 12,130,598	$ 9,909,683	**$ 8,279,423**
REVENUE			
Interest Earning	$ 404,205	$ 561,734	**$ 311,452**
Padres Rental Payment	$ 500,000	$ 250,000	**$ 250,000**
Reimbursement from Padres for Police Costs	$ 190,000	$ 190,000	**$ 300,000**
Special Event Revenue	$ 400,000	$ 400,000	**$ 700,000**
Transfer from Transient Occupancy Tax Fund	$ 15,629,197	$ 19,269,265	**$ 14,107,374**
TOTAL REVENUE	$ 17,123,402	$ 20,670,999	**$ 15,668,826**
TOTAL BALANCE AND REVENUE	$ 29,254,000	$ 30,580,682	**$ 23,948,249**
OPERATING EXPENSE			
Administrative Costs and Project Costs	$ 361,017	$ 534,997	**$ 301,362**
Financing Payment	$ 15,040,275	$ 15,038,338	**$ 11,314,557**
Landscaping Contract	$ -	$ 58,000	**$ 58,000**
Operations and Maintenance	$ 2,753,025	$ 3,764,000	**$ 3,880,242**
Police Services	$ 1,190,000	$ 1,800,000	**$ 1,900,000**
TOTAL OPERATING EXPENSE	$ 19,344,317	$ 21,195,335	**$ 17,454,161**
TOTAL EXPENSE	$ 19,344,317	$ 21,195,335	**$ 17,454,161**
RESERVE			
Encumbrance	$ -	$ -	**$ -**
Reserve for Rate Stabalization	$ 7,520,345	$ 7,520,345	**$ 5,700,000**
TOTAL RESERVE	$ 7,520,345	$ 7,520,345	**$ 5,700,000**
TOTAL RESERVE	$ 7,520,345	$ 7,520,345	**$ 5,700,000**
BALANCE	$ 2,389,338	$ 1,865,002	**$ 794,088**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 29,254,000	$ 30,580,682	**$ 23,948,249**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) Estimated balance from prior year

(2) Reduction in reserve rate stabalization is due to the reduction in bond financing payment

Real Estate Assets

Revenue and Expense Statement (Non-General Fund)

QUALCOMM STADIUM OPERATING FUND 10330

	FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 3,408,122	$ 644,004	**$ 2,400,000** (1)
Prior Year Reserves	$ -	$ -	**$ -**
TOTAL BALANCE	$ 3,408,122	$ 644,004	**$ 2,400,000**
REVENUE			
Aztecs	$ 300,000	$ 418,700	**$ 300,000**
Chargers	$ 2,502,000	$ 2,485,800	**$ 2,502,000**
Interest	$ 35,000	$ 35,000	**$ 35,000**
Midway/Sports Arena Leases	$ 3,320,251	$ 3,419,859	**$ 3,522,454**
Other Operating Revenue	$ 305,800	$ 373,300	**$ 419,441**
Special Events	$ 3,077,000	$ 3,448,350	**$ 2,979,553**
Transfer from Other Funds	$ 3,000,000	$ 5,500,000	**$ 6,445,000**
TOTAL REVENUE	$ 12,540,051	$ 15,681,009	**$ 16,203,448**
TOTAL BALANCE AND REVENUE	$ 15,948,173	$ 16,325,013	**$ 18,603,448**
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
CIP Expenditures	$ 750,000	$ 750,000	**$ 750,000**
TOTAL CIP EXPENSE	$ 750,000	$ 750,000	**$ 750,000**
OPERATING EXPENSE			
Bond Debt and Interest Payment	$ 5,773,503	$ 5,769,248	**$ 5,773,203**
General Government Expense	$ 183,491	$ 183,491	**$ 368,346**
Operating Expense	$ 8,170,610	$ 9,290,269	**$ 11,600,030**
Prior Year Expense	$ -	$ -	**$ -**
TOTAL OPERATING EXPENSE	$ 14,127,604	$ 15,243,008	**$ 17,741,579**
TOTAL EXPENSE	$ 14,877,604	$ 15,993,008	**$ 18,491,579**
RESERVE			
Reserve for Encumbrances	$ -	$ -	**$ -**
TOTAL RESERVE	$ -	$ -	**$ -**
TOTAL RESERVE	$ -	$ -	**$ -**
BALANCE	$ 1,070,569	$ 332,005	**$ 111,869**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 15,948,173	$ 16,325,013	**$ 18,603,448**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) Estimated balance from prior year

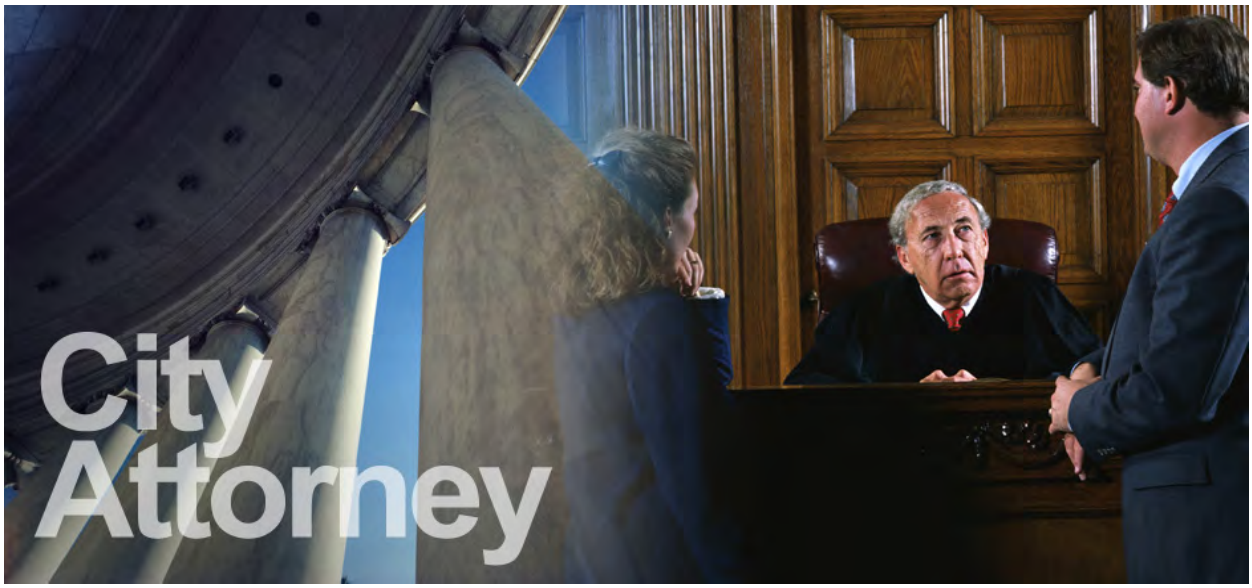
CITY OF SAN DIEGO
FISCAL YEAR
2008 ANNUAL BUDGET

Non-Mayoral



BUDGET DEPARTMENT	POSITIONS	PERSONNEL EXPENSE	NON-PERSONNEL EXPENSE	TOTAL EXPENSE
City Attorney	338.22	$ 35,324,180	$ 1,586,994	$ 36,911,174
City Clerk	45.00	$ 3,604,351	$ 803,910	$ 4,408,261
City Council	92.50	$ 8,218,436	$ 1,551,035	$ 9,769,471
City Retirement System	64.00	$ 7,332,163	$ 34,868,048	$ 42,200,211
Ethics Commission	8.00	$ 978,481	$ 42,625	$ 1,021,106
Office of the IBA	9.00	$ 1,277,911	$ 38,423	$ 1,316,334
TOTALS	**556.72**	**$ 56,735,522**	**$ 38,891,035**	**$ 95,626,557**

City Attorney



Mission Statement

To safeguard the public by vigorously bringing misdemeanor criminals to justice through serving the residents of San Diego as both its misdemeanor prosecutor and its chief legal advisor, and to serve as chief advisor by providing legal guidance to the Mayor, City Council, Council Committees, and City Departments.

Department Description

In 1931, San Diego voters adopted a new City Charter that included the creation of an independently elected City Attorney. The duty of the Office of the City Attorney is to protect the interests of all San Diegans.

The Office is divided into three divisions: Civil, Criminal, and Administrative. The primary operations of the Office are established in the San Diego City Charter and are carried out by the Criminal and Civil Divisions.

The Criminal Division prosecutes misdemeanor criminal offenders and provides proactive community-based public safety programs. Crimes prosecuted by the Office include violations of City, County, and State laws occurring within the City of San Diego and the City of Poway.

The Civil Division provides legal advice to every level of City government, files lawsuits on behalf of the City, and defends lawsuits brought against the City.

The Office of the City Attorney is staffed with professional, civic-minded public servants. Attorneys, investigators, secretaries, legal assistants, and support staff work to serve the people of the City of San Diego and the State of California.

The Office of the City Attorney has been recognized at the local, State, and national levels for innovation, excellence, and measurable results related to efficiency, effectiveness, and public safety.

City Attorney

Service Efforts and Accomplishments

Criminal Division:
The Consumer Fraud Unit has secured $1 million in civil enforcement penalties and $194,000 in victim restitution. The Code Enforcement Unit has recoverd nearly $300,000 in investigative costs, fines, and penalties. The Division has also been awarded nearly $250,000 in grants. A total of 40,111 misdemeanor cases were reviewed which included 6,967 cases of suspended, revoked, or unlicensed drivers, 5,710 cases of driving under the influence, 3,500 domestic violence cases, and 143 child abuse cases. The Consumer Environmental and Protection Unit reviewed over 450 consumer complaints.

The Neighborhood Prosecution Unit now works in 25 neighborhoods with the addition of the Southeastern part of the City and San Ysidro in 2006. Prosecutors work with the Police Department, other agencies, and community members to combat quality of life crimes.

The San Diego Traffic Offender Program, (STOP), in partnership with the Police Department, seized 209 vehicles from repeat traffic offenders.

The Code Enforcement Unit prosecuted landlords and business owners for substandard housing violations, including lead hazards. The Unit recovered more than $42,000 in relocation costs to assist tenants in moving to safe, decent housing, and donated $9,000 to non-profit groups from creative sentencing terms imposed against defendants.

The Drug Abatement Response Team Unit, (DART), filed a major abatement case against the West Coast Crip Street Gang for criminal gang activity and Fam Mart for public nuisance activity dealing with illegal sales of counterfeit merchandise.

Civil Division:
In response to an appeal by the Office of the City Attorney, the California Fourth District Court of Appeal issued a unanimous decision to uphold the will of voters to donate the Mount Soledad War Memorial to the federal government by reversing a lower court's ruling. The appeal was filed in response to 76 percent of voters who supported Proposition A in July 2005. The Division has obtained $7.5 million in settlements, judgments, and other recoveries by the Civil Division Plaintiffs' Litigation and Recovery process.

An appeal by the Office of the City Attorney resulted in a major victory for San Diego taxpayers when the California Supreme Court upheld a lower court's ruling overturning the majority of developer Roque de la Fuente's $94.5 million verdict against the City of San Diego.

After a two year investigation by the U.S. Securities and Exchange Commission (SEC) into the City of San Diego's fraudulent municipal bond offerings, the Office of the City Attorney negotiated a settlement agreement with the SEC. The settlement did not impose fines on the City but required that an independent consultant be hired to monitor compliance.

The Public Finance, Securities and Disclosure Unit provided structuring and legal advice to various City departments relative to the issuance by the City and its related entities of approximately $660 million of debt obligations.

The Litigation Unit handled approximately 300 civil lawsuits filed against the City in 2006. Most of those cases were or will be resolved either without any monetary payment by the City, or by the payment of a nominal sum.

The Civil Advisory Division attorneys drafted more than 100 pieces of new legislation, provided legal review on more than 900 individual matters requiring City Council action, and provided legal support on thousands of other matters.

Department Summary

City Attorney								
		FY 2006 BUDGET		FY 2007 BUDGET		**FY 2008 FINAL**		FY 2007-2008 CHANGE
Positions		326.11		335.22		**338.22**		3.00
Personnel Expense	$	32,786,325	$	34,820,413	**$**	**35,324,180**	$	503,767
Non-Personnel Expense	$	1,395,820	$	1,384,745	**$**	**1,586,994**	$	202,249
TOTAL	$	34,182,145	$	36,205,158	**$**	**36,911,174**	$	706,016

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
City Attorney			
Business and Government	6.40	7.54	**7.25**
Case Inquiry	6.00	6.00	**0.00**
Case Resolution and Trial	46.00	46.00	**22.00**
Civil	0.00	0.00	**3.00**
Code Enforcement	15.72	16.09	**7.52**
Consumer & Environ Protection	13.88	13.88	**5.78**
Dom Violence & Special Victims	22.10	23.10	**9.00**
Information Systems	6.00	5.00	**0.00**
Labor & Employment Services	0.00	0.00	**4.00**
Land Use & Environment	0.00	0.00	**5.33**
Leadership	2.00	2.00	**7.00**
Litigation	53.88	50.28	**30.00**
Neighborhood Prosecution	5.00	5.00	**5.00**
Public Infrastructure	45.63	46.03	**10.53**
Real Property	24.12	23.52	**6.75**
Redevelopment and Housing	19.23	19.63	**4.00**
Resource Consv Mgmt	0.00	0.00	**4.00**
Screening and Arraignment	41.25	41.25	**9.75**
Support Services	2.40	11.40	**79.54**
Support Services - Criminal	8.05	9.05	**97.32**
Support Services - Department	8.45	9.45	**20.45**
Total	**326.11**	**335.22**	**338.22**

City Attorney

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
City Attorney			
Business and Government	$ 880,415	$ 1,175,532	**$ 1,094,020**
Case Inquiry	$ 341,666	$ 343,565	**$ -**
Case Resolution and Trial	$ 4,681,775	$ 4,767,716	**$ 2,837,537**
City Attorney	$ -	$ (1,135,397)	**$ 119,565**
Civil	$ -	$ -	**$ 399,905**
Code Enforcement	$ 1,738,217	$ 1,860,318	**$ 950,111**
Consumer & Environ Protection	$ 1,451,574	$ 1,559,662	**$ 762,999**
Dom Violence & Special Victims	$ 2,058,437	$ 2,301,499	**$ 1,159,126**
Information Systems	$ 1,221,166	$ 1,198,357	**$ -**
Labor & Employment Services	$ -	$ -	**$ 533,208**
Land Use & Environment	$ -	$ -	**$ 710,501**
Leadership	$ 525,750	$ 490,526	**$ 1,575,594**
Litigation	$ 6,203,964	$ 6,100,974	**$ 4,006,193**
Neighborhood Prosecution	$ 705,556	$ 722,421	**$ 638,313**
Public Infrastructure	$ 4,813,302	$ 5,145,842	**$ 1,391,807**
Real Property	$ 2,577,325	$ 2,806,307	**$ 898,478**
Redevelopment and Housing	$ 2,068,638	$ 2,408,110	**$ 529,406**
Resource Consv Mgmt	$ -	$ -	**$ 533,209**
Screening and Arraignment	$ 2,792,820	$ 3,426,870	**$ 1,288,921**
Support Services	$ 480,166	$ 1,088,266	**$ 6,894,903**
Support Services - Criminal	$ 876,797	$ 1,022,753	**$ 6,950,816**
Support Services - Department	$ 764,577	$ 921,837	**$ 3,636,562**
Total	**$ 34,182,145**	**$ 36,205,158**	**$ 36,911,174**

Significant Budget Adjustments

GENERAL FUND

City Attorney	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments	0.00	$ 130,097	$ 0
Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.			

Significant Budget Adjustments

GENERAL FUND

City Attorney	Positions	Cost	Revenue
Support for Supplies and Services To provide funding for legal processing fees, transcript services, attorney bar dues, litigation costs, investigation transportation allowances, and legal resources in the Office of the City Attorney's Library. The library collection serves as a complete legal authority for the Deputy City Attorneys.	0.00	$ 831,002	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 651,536	$ 0
Deputy City Attorney Increase Addition of 3.00 FTE Deputy City Attorneys for the Public Finance Unit.	3.00	$ 553,372	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ (1,851,288)
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (45,671)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (583,082)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (831,238)	$ 0

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ 22,226,851	$ 23,637,172	**$ 22,999,174**
Fringe Benefits	$ 10,559,474	$ 11,183,241	**$ 12,325,006**
SUBTOTAL PERSONNEL	$ 32,786,325	$ 34,820,413	$ **35,324,180**
NON-PERSONNEL			
Supplies & Services	$ 534,652	$ 531,808	**$ 1,363,544**

City Attorney

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
NON-PERSONNEL			
Information Technology	$ 605,261	$ 588,161	**$ 107,217**
Energy/Utilities	$ 173,989	$ 182,858	**$ 34,315**
Equipment Outlay	$ 81,918	$ 81,918	**$ 81,918**
SUBTOTAL NON-PERSONNEL	$ 1,395,820	$ 1,384,745	$ **1,586,994**
TOTAL	$ 34,182,145	$ 36,205,158	$ **36,911,174**

Revenues by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Licenses and Permits	$ 2,000	$ 2,000	**$ 2,000**
Fines, Forfeitures, and Penalties	$ 1,650,000	$ 1,650,000	**$ 1,650,000**
Charges for Current Services	$ 6,362,550	$ 6,362,550	**$ 4,511,262**
TOTAL	$ 8,014,550	$ 8,014,550	**$ 6,163,262**

Salary Schedule

GENERAL FUND

City Attorney

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1104	Account Clerk	1.00	**1.00**	$ 37,878	$ 37,878
1105	Administrative Aide I	2.00	**2.00**	$ 43,820	$ 87,640
1106	Sr Management Analyst	1.00	**1.00**	$ 70,802	$ 70,802
1132	Asst Management Analyst	1.00	**1.00**	$ 53,981	$ 53,981
1147	Principal Legal Assistant	1.00	**1.00**	$ 76,200	$ 76,200
1218	Assoc Management Analyst	2.00	**2.00**	$ 64,539	$ 129,078
1236	Auto Messenger	2.00	**2.00**	$ 31,137	$ 62,274
1237	Payroll Specialist I	1.00	**0.00**	$ -	$ -
1348	Info Systems Analyst II	2.00	**2.00**	$ 64,621	$ 129,242
1349	Info Systems Analyst III	1.00	**1.00**	$ 71,601	$ 71,601
1386	Court Support Clerk I	11.00	**13.00**	$ 38,051	$ 494,663
1388	Court Support Clerk II	10.00	**12.00**	$ 39,740	$ 476,884
1401	Info Systems Technician	1.00	**1.00**	$ 50,993	$ 50,993
1402	Document Input Clerk-Terminal	1.00	**0.00**	$ -	$ -
1404	Principal Legal Secretary	1.00	**1.00**	$ 60,743	$ 60,743
1415	Dispute Resolution Officer	1.00	**1.00**	$ 65,036	$ 65,036
1535	Clerical Assistant II	28.50	**27.50**	$ 35,402	$ 973,546
1577	Legal Secretary	36.20	**36.20**	$ 51,275	$ 1,856,160

Salary Schedule

GENERAL FUND

City Attorney

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1596	City Attorney Investigator	20.92	**20.92**	$	68,543	$	1,433,925
1598	Legal Assistant	20.37	**20.37**	$	61,585	$	1,254,479
1615	Org Effectiveness Supv	1.00	**1.00**	$	80,404	$	80,404
1648	Payroll Specialist II	1.00	**2.00**	$	41,507	$	83,014
1726	Principal Clerk	1.00	**1.00**	$	52,855	$	52,855
1728	Principal Atty Investigator	1.00	**1.00**	$	79,247	$	79,247
1746	Word Processing Operator	8.00	**8.00**	$	37,845	$	302,757
1776	Public Information Clerk	1.00	**1.00**	$	37,688	$	37,688
1820	Sr Legal Secretary	8.00	**6.00**	$	57,459	$	344,754
1822	Sr Legal Assistant	5.00	**5.00**	$	69,333	$	346,665
1867	Librarian III	1.00	**1.00**	$	66,603	$	66,603
1879	Sr Clerk/Typist	8.00	**8.00**	$	43,313	$	346,504
1885	Sr Attorney Investigator	6.00	**6.00**	$	76,634	$	459,804
1983	Victim Services Coordinator	4.00	**4.00**	$	43,949	$	175,796
2001	City Attorney	1.00	**1.00**	$	193,648	$	193,648
2103	Management Intern	0.37	**0.37**	$	25,911	$	9,587
2106	Asst City Attorney	6.00	**6.00**	$	155,431	$	932,584
2151	Deputy City Attorney	131.86	**134.86**	$	88,589	$	11,947,107
2166	Legal Intern	1.00	**1.00**	$	37,502	$	37,502
2182	Principal Asst to City Atty	1.00	**1.00**	$	109,994	$	109,994
2185	Senior Legal Intern	1.00	**1.00**	$	55,432	$	55,432
2205	Conf Secretary To City Atty	1.00	**1.00**	$	89,440	$	89,440
2214	Deputy Director	1.00	**1.00**	$	150,010	$	150,010
2270	Program Manager	1.00	**1.00**	$	104,000	$	104,000
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(694,546)
	Overtime Budgeted	0.00	**0.00**	$	-	$	13,064
	Temporary Help	0.00	**0.00**	$	-	$	23,230
	Total	335.22	**338.22**			**$**	**22,732,268**
CITY ATTORNEY TOTAL		335.22	**338.22**			**$**	**22,732,268**

City Clerk



Mission Statement

To provide accurate information and maximize access to municipal government.

Department Description

The City Clerk's multi-faceted office functions have evolved in response to the needs of legislative bodies and their constituents. As clerk to the City Council, the office records and preserves Council proceedings and provides procedural and technical support where needed. Office staff administers municipal elections, coordinates public hearings, and assists the public and other City staff in conducting business. The Office also disseminates information regarding legislative actions and policy decisions to City departments, other agencies, and the public. As official record keeper, the City Clerk maintains custody of City records.

Service Efforts and Accomplishments

In collaboration with the Mayor's Office, the City Clerk is working to automate the "Council Action Request" process. Currently, the process is performed manually. The automated process will save the City both time and money and provide easy access to City government for the residents and visitors of San Diego.

The Office of the City Clerk implemented the "Real Time Motion" during Council meetings. This effort facilitates the Councilmembers' voting process and also assists the public in understanding what is being voted upon.

In an effort to provide wider access to the docket and in response to a suggestion from a member of the public, the City Clerk implemented a televised list of docketed items. City Cable TV broadcasts the City docket periodically throughout the weekend prior to the City Council meeting.

In addition, the Office of the City Clerk began scanning and uploading all exhibit or back-up material for items presented to City Council. This allowed members of the public to electronically access material prior to Council meetings.

City Clerk

Service Efforts and Accomplishments

The Elections and Information Services Division has implemented mandatory electronic filing of disclosure statements for campaign committees with contributions or expenditures of $10,000 or more in connection with a City election. As more statements become available electronically, the public's benefit from rapid, ready access to campaign information will continue to grow.

The Records Management Division has implemented a new Imaging Program with full text retrieval and 100 percent quality assurance. The program began as a pilot and has now become permanent with two high-volume scanners. The Records Center is in the process of expanding its available storage area and will soon be taking in large volumes of maps. By the end of Fiscal Year 2008, the Records Management Division will have the updated Records Disposition Schedules available on the Intranet so that they are accessible to all City employees. The Division also plans to digitize photos of mayoral artifacts.

Budget Dollars at Work

- 3.9 Million City Council docket and exhibit pages prepared and distributed annually
- 6,805 City Council meetings and Mayoral approved actions recorded, documented, and processed annually
- 14,016 Records storage transactions completed annually
- 3,500 Disclosure statements received, reviewed, and acted upon within 15 days of filing annually

Department Summary

City Clerk								
		FY 2006 BUDGET		FY 2007 BUDGET		**FY 2008 FINAL**		FY 2007-2008 CHANGE
Positions		45.00		45.00		**45.00**		0.00
Personnel Expense	$	3,241,306	$	3,403,729	**$**	**3,604,351**	$	200,622
Non-Personnel Expense	$	521,056	$	720,815	**$**	**803,910**	$	83,095
TOTAL	$	3,762,362	$	4,124,544	**$**	**4,408,261**	$	283,717

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
City Clerk			
Administration	2.00	2.00	**1.00**
Elections & Information Management	3.00	3.00	**11.00**
Legislative Services	20.00	20.00	**19.00**
Records Management	18.00	18.00	**10.00**
Support Services	2.00	2.00	**4.00**
Total	**45.00**	**45.00**	**45.00**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
City Clerk			
Administration	$ 359,054	$ 329,813	**$ 276,951**
Elections & Information Management	$ 294,047	$ 361,389	**$ 833,602**
Legislative Services	$ 1,533,087	$ 1,620,362	**$ 1,726,328**
Records Management	$ 1,416,467	$ 1,616,301	**$ 1,105,964**
Support Services	$ 159,707	$ 196,679	**$ 465,416**
Total	**$ 3,762,362**	**$ 4,124,544**	**$ 4,408,261**

Significant Budget Adjustments

GENERAL FUND

City Clerk	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 175,914	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 87,462	$ 0
Council Dockets and Exhibit The transfer of funds between object accounts for print shop services and photocopies; the requested increases are necessary to meet the increased cost of printing the Council docket, exhibit materials, and other public records, as mandated by the Brown Act.	0.00	$ 56,681	$ 0
Chamber Upgrades Increase to support repairs and improvements to the City Council Chambers in regards to: voting lights, speaker priority system, and access to the microphones for individuals with disabilities, as outlined in the City Clerk's CIP request and Five Year Financial Outlook.	0.00	$ 50,000	$ 0

City Clerk

Significant Budget Adjustments

GENERAL FUND

City Clerk	Positions	Cost	Revenue
Hourly Temp Help Temporary pool and/or provisional employment will assist the Clerk's office with various critical tasks as follows: staff turnover necessitates immediate replacement to continue to meet mandates such as City Charter requirements, the Brown Act, and the Strong Mayor form of government. Also, heavier-than-normal workload due to Special Council meetings, processing supplemental docket items, the implementation and transition of the upcoming docket automation, and scanning and uploading contracts and deeds to the web to coincide with subsequent and future items adopted by Council.	0.00	$ 29,563	$ 0
Records Storage Increase is necessary to meet contract requirements with Corovan and the cost of storing vital records as mandated by the City Charter.	0.00	$ 6,690	$ 0
Service Level Agreement with Redevelopment Agency Service level agreement initiated to provide scanning service to the Redevelopment Agency.	0.00	$ 0	$ 12,000
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (1,915)	$ 0
Position Swap Swap 1.00 Assistant City Clerk position to 1.00 Deputy Director for the Records Management section.	0.00	$ (9,342)	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (28,361)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (82,975)	$ 0

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ 2,148,151	$ 2,244,746	**$ 2,307,240**

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Fringe Benefits	$ 1,093,155	$ 1,158,983	**$ 1,297,111**
SUBTOTAL PERSONNEL	$ 3,241,306	$ 3,403,729	$ **3,604,351**
NON-PERSONNEL			
Supplies & Services	$ 254,391	$ 290,824	**$ 383,788**
Information Technology	$ 182,076	$ 339,364	**$ 351,736**
Energy/Utilities	$ 80,596	$ 86,634	**$ 64,393**
Equipment Outlay	$ 3,993	$ 3,993	**$ 3,993**
SUBTOTAL NON-PERSONNEL	$ 521,056	$ 720,815	$ **803,910**
TOTAL	$ 3,762,362	$ 4,124,544	$ **4,408,261**

Revenues by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Charges for Current Services	$ 8,100	$ 18,625	**$ 18,625**
Transfers from Other Funds	$ -	$ -	**$ 12,000**
Other Revenues	$ 24,000	$ 24,000	**$ 24,000**
TOTAL	$ 32,100	$ 42,625	**$ 54,625**

Salary Schedule

GENERAL FUND

City Clerk

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1105	Administrative Aide I	0.00	**1.00**	$ 43,820	$ 43,820
1107	Administrative Aide II	2.00	**2.00**	$ 50,686	$ 101,372
1218	Assoc Management Analyst	5.00	**6.00**	$ 64,539	$ 387,233
1237	Payroll Specialist I	1.00	**1.00**	$ 39,515	$ 39,515
1349	Info Systems Analyst III	1.00	**1.00**	$ 71,601	$ 71,601
1383	Legislative Recorder II	5.00	**5.00**	$ 52,941	$ 264,707
1395	Deputy City Clerk I	15.00	**15.00**	$ 39,366	$ 590,493
1396	Deputy City Clerk II	3.00	**2.00**	$ 43,610	$ 87,219
1535	Clerical Assistant II	3.00	**3.00**	$ 35,402	$ 106,205
1617	Micrographics Clerk	1.00	**1.00**	$ 33,907	$ 33,907
1746	Word Processing Operator	1.00	**1.00**	$ 37,844	$ 37,844
1857	Sr Legislative Recorder	1.00	**0.00**	$ -	$ -
1879	Sr Clerk/Typist	1.00	**1.00**	$ 43,313	$ 43,313
1899	Stock Clerk	2.00	**2.00**	$ 36,017	$ 72,033
2108	Asst City Clerk	1.00	**0.00**	$ -	$ -
2138	City Clerk	1.00	**1.00**	$ 138,000	$ 138,000

City Clerk

Salary Schedule

GENERAL FUND
City Clerk

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
2252	Deputy Director, Legislative Services	1.00	**1.00**	$	106,411	$	106,411
2253	Deputy Director, Elections & Info Mgmt	0.00	**1.00**	$	106,409	$	106,409
2253	Deputy Director, Records Mgmt	1.00	**1.00**	$	101,089	$	101,089
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(69,330)
	Bilingual - Regular	0.00	**0.00**	$	-	$	15,836
	Temporary Help	0.00	**0.00**	$	-	$	29,563
	Total	45.00	**45.00**			**$**	**2,307,240**
CITY CLERK TOTAL		45.00	**45.00**			**$**	**2,307,240**

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City Council



Department Description

San Diego City Charter Article XV, Section 270(a):
The Council shall be composed of eight councilmembers elected by district, and shall be the legislative body of the City.

San Diego City Charter Article III, Section 11:
All legislative powers of the City shall be vested, subject to the terms of this Charter and of the Constitution of the State of California, in the Council, except such legislative powers as are reserved to the people by the Charter and the Constitution of the State.

The City Council budget is comprised of ten unique budgets, one for each of the eight Council Districts, one for Council Administration, and one for the Office of the Independent Budget Analyst. In Fiscal Year 2008, each Council District will have equal budgets of $990,000. Each of the Council offices is responsible for managing its respective budget. The Council President is also responsible for the Council Administration budget. The Independent Budget Analyst department was created to assist the City Council in the conduct of budgetary inquiries and in the making of budgetary decisions.

City Council - District 1: The First Council District includes the community areas of Black Mountain Ranch, Carmel Valley, Del Mar Heights, Del Mar Mesa, La Jolla, Pacific Highlands Ranch, Rancho Peñasquitos, San Dieguito River Valley, Sorrento Valley, Torrey Highlands, Torrey Hills, Torrey Pines, and University City.

City Council - District 2: The Second Council District includes the community areas of Bankers Hill, Downtown, Little Italy, Midway, Mission Beach, Mission Hills, Ocean Beach, Old Town, Pacific Beach, Park West, Point Loma, and portions of La Jolla and Mission Bay Park.

City Council - District 3: The Third Council District includes the community areas of Hillcrest, University Heights, Normal Heights, Kensington, Talmadge, North Park, South Park, Balboa Park, and portions of City Heights and Golden Hill.

City Council

Department Description

City Council - District 4: The Fourth Council District includes Alta Vista, Broadway Heights, Chollas Creek, Chollas View, Emerald Hills, Encanto, Greater Skyline Hills, Jamacha, Knox, Lincoln Park, Lomita, Mount Hope, Mountain View, North Bay Terraces, O'Farrell, Oak Park, Paradise Hills, Ridgeview, Skyline Hills, South Bay Terraces, South Encanto, Valencia Park, Webster, and Willie Henderson.

City Council - District 5: The Fifth Council District includes the communities of Carmel Mountain Ranch, Mira Mesa, Miramar Ranch North, Rancho Bernardo, Sabre Springs, San Pasqual Valley, and Scripps Ranch.

Council - District 6: The Sixth Council District includes the community areas of Bay Ho, Bay Park, Birdland, De Anza, Clairemont, Fashion Hills, Fashion Valley, Kearny Mesa, Linda Vista, Mission Bay Park, Mission Valley, Mission Village, Morena, Serra Mesa, Stonecrest, and Villa Morena.

City Council - District 7: The Seventh Council District includes the community areas of Allied Gardens, Chollas Creek, Colina Del Sol, Darnall, Del Cerro, El Cerrito, Fox Canyon, Grantville, Islenair, Lake Murray, Miramar, Mission Trails Regional Park, Murphy Canyon, Oak Park, Rolando Park, Rolando Village, San Carlos, San Diego State University College Area, and Tierrasanta.

City Council - District 8: The northern portion of the Eighth Council District includes the communities of Barrio Logan, a portion of Golden Hill, Grant Hill, Logan Heights, Memorial, Shelltown, Sherman Heights, Southcrest, and Stockton. The southern portion includes Egger Highlands, Nestor, Otay Mesa, Palm City, San Ysidro, and the Tijuana River Valley.

Council Administration functions under the administrative and policy direction of the Council President. It provides general office management for the council offices, including the preparation of budgets, payrolls, personnel benefits, and liaison with other departments and governmental agencies. Council Committee Consultants provide consultation to six standing committees of the City Council: Audit; Budget and Finance; Land Use and Housing; Natural Resources and Culture; Public Safety and Neighborhood Services; and Rules, Open Government, and Intergovernmental Relations.

Department Summary

City Council								
		FY 2006 BUDGET		FY 2007 BUDGET		**FY 2008 FINAL**		FY 2007-2008 CHANGE
Positions		86.00		99.00		**92.50**		(6.50)
Personnel Expense	$	7,164,942	$	9,321,029	**$**	**8,218,436**	$	(1,102,593)
Non-Personnel Expense	$	581,386	$	1,427,804	**$**	**1,551,035**	$	123,231
TOTAL	$	7,746,328	$	10,748,833	**$**	**9,769,471**	$	(979,362)

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
City Council - District 1	9.00	10.00	**10.00**
City Council - District 2	11.00	11.00	**11.00**
City Council - District 3	10.00	10.00	**10.00**
City Council - District 4	10.00	10.00	**10.00**
City Council - District 5	9.00	9.00	**9.00**
City Council - District 6	10.00	10.00	**10.00**

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
City Council - District 7	10.00	10.00	**10.00**
City Council - District 8	10.00	10.00	**10.00**
Council Administration	7.00	10.00	**12.50**
Office of the Independent Budget Analyst	0.00	9.00	**0.00**
Total	**86.00**	**99.00**	**92.50**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
City Council - District 1	$ 850,000	$ 990,000	**$ 990,000**
City Council - District 2	$ 850,000	$ 990,000	**$ 990,000**
City Council - District 3	$ 850,000	$ 990,000	**$ 990,000**
City Council - District 4	$ 850,000	$ 990,000	**$ 990,000**
City Council - District 5	$ 850,000	$ 990,000	**$ 990,000**
City Council - District 6	$ 850,000	$ 990,000	**$ 990,000**
City Council - District 7	$ 850,000	$ 990,000	**$ 990,000**
City Council - District 8	$ 850,000	$ 990,000	**$ 990,000**
Council Administration	$ 946,328	$ 1,471,451	**$ 1,849,471**
Office of the Independent Budget Analyst	$ -	$ 1,357,382	**$ -**
Total	**$ 7,746,328**	**$ 10,748,833**	**$ 9,769,471**

Significant Budget Adjustments

GENERAL FUND

City Council - District 1	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (7,755)	$ 0
Adjustments to Equalize Expenditures Adjustments to equalize all eight council districts' Fiscal Year 2008 Proposed Budgets.	0.00	$ 30,071	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (1,311)	$ 0

City Council

Significant Budget Adjustments

GENERAL FUND

City Council - District 1	Positions	Cost	Revenue
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (21,005)	$ 0

City Council - District 2	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (4,838)	$ 0
Adjustments to Equalize Expenditures Adjustments to equalize all eight council districts' Fiscal Year 2008 Proposed Budgets.	0.00	$ 46,662	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (1,324)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (40,500)	$ 0

City Council - District 3	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 15,115	$ 0
Adjustments to Equalize Expenditures Adjustments to equalize all eight council districts' Fiscal Year 2008 Proposed Budgets.	0.00	$ 14,302	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (1,455)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (27,962)	$ 0

Significant Budget Adjustments

GENERAL FUND

City Council - District 4	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 11,030	$ 0
Adjustments to Equalize Expenditures Adjustments to equalize all eight council districts' Fiscal Year 2008 Proposed Budgets.	0.00	$ 33,461	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (17,634)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (26,857)	$ 0

City Council - District 5	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (50,303)	$ 0
Adjustments to Equalize Expenditures Adjustments to equalize all eight council districts' Fiscal Year 2008 Proposed Budgets.	0.00	$ 74,634	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (1,209)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (23,122)	$ 0

City Council - District 6	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (31,029)	$ 0

City Council

Significant Budget Adjustments

GENERAL FUND

City Council - District 6	Positions	Cost	Revenue
Adjustments to Equalize Expenditures Adjustments to equalize all eight council districts' Fiscal Year 2008 Proposed Budgets.	0.00	$ 53,404	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (1,243)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (21,132)	$ 0

City Council - District 7	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 14,734	$ 0
Adjustments to Equalize Expenditures Adjustments to equalize all eight council districts' Fiscal Year 2008 Proposed Budgets.	0.00	$ 14,870	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (1,362)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (28,242)	$ 0

City Council - District 8	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 15,205	$ 0
Adjustments to Equalize Expenditures Adjustments to equalize all eight council districts' Fiscal Year 2008 Proposed Budgets.	0.00	$ 7,943	$ 0

Significant Budget Adjustments

GENERAL FUND

City Council - District 8	Positions	Cost	Revenue
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (1,210)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (21,938)	$ 0

Council Administration	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (88,337)	$ 0
Support for Audit Committee Additional funding to retain a qualified audit consulting firm to assist the Audit Committee in providing independent, legislative oversight of the audit work performed by and for the City.	0.00	$ 225,000	$ 0
Personnel Addition Addition of 1.00 Audit Committee Consultant and 1.00 Council Representative I and associated non-personnel expense.	2.00	$ 197,752	$ 0
Personnel Addition Addition of 0.50 Coastal Committee Consultant and associated non-personnel expense.	0.50	$ 72,029	$ 0
Support for City Council Financial Training Additional funding for City Council financial training as adopted by Resolution R-302243 to provide the City Council with useful guides, publications and consultant resources to facilitate financial training in areas such as financial disclosure, financial statements, debt issuance and budgeting.	0.00	$ 15,000	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (60,248)	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (74,140)	$ 0

City Council

Significant Budget Adjustments

GENERAL FUND

Council Administration	Positions	Cost	Revenue
Office of the Independent Budget Analyst Transfer Transfer of 1.00 Department Director and 8.00 Council Representative IIs and associated non-personnel expense to the newly created Office of the Independent Budget Analyst Department.	(9.00)	$ (1,266,418)	$ 0

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ 4,699,026	$ 5,966,767	**$ 5,355,295**
Fringe Benefits	$ 2,465,916	$ 3,354,262	**$ 2,863,141**
SUBTOTAL PERSONNEL	$ 7,164,942	$ 9,321,029	$ **8,218,436**
NON-PERSONNEL			
Supplies & Services	$ 422,992	$ 750,712	**$ 1,180,890**
Information Technology	$ 1,020	$ 495,026	**$ 234,723**
Energy/Utilities	$ 138,374	$ 161,066	**$ 113,922**
Equipment Outlay	$ 19,000	$ 21,000	**$ 21,500**
SUBTOTAL NON-PERSONNEL	$ 581,386	$ 1,427,804	$ **1,551,035**
TOTAL	$ 7,746,328	$ 10,748,833	$ **9,769,471**

Salary Schedule

GENERAL FUND

City Council - District 1

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
2003	Council Member	1.00	**1.00**	$ 75,385	$ 75,385
2133	Council Assistant	1.00	**1.00**	$ 89,502	$ 89,502
2211	Council Representative I	1.00	**1.00**	$ -	$ -
2211	Council Representative I	1.00	**1.00**	$ 54,018	$ 54,018
2211	Council Representative I	1.00	**1.00**	$ 60,507	$ 60,507
2211	Council Representative I	1.00	**1.00**	$ 35,006	$ 35,006
2211	Council Representative I	1.00	**1.00**	$ 61,006	$ 61,006
2211	Council Representative I	1.00	**1.00**	$ 55,016	$ 55,016
2211	Council Representative I	1.00	**1.00**	$ 54,018	$ 54,018
2212	Council Representative II	1.00	**1.00**	$ 74,006	$ 74,006
	Temporary Help	0.00	**0.00**	$ -	$ 5,000
	Total	**10.00**	**10.00**		**$ 563,464**

Salary Schedule

GENERAL FUND

City Council - District 2

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
2003	Council Member	1.00	**1.00**	$	75,385	$	75,385
2133	Council Assistant	1.00	**1.00**	$	89,502	$	89,502
2211	Council Representative I	1.00	**1.00**	$	30,014	$	30,014
2211	Council Representative I	1.00	**1.00**	$	30,014	$	30,014
2211	Council Representative I	1.00	**1.00**	$	-	$	-
2211	Council Representative I	1.00	**1.00**	$	28,000	$	28,000
2211	Council Representative I	1.00	**1.00**	$	55,016	$	55,016
2211	Council Representative I	1.00	**1.00**	$	50,003	$	50,003
2211	Council Representative I	1.00	**1.00**	$	30,014	$	30,014
2211	Council Representative I	1.00	**1.00**	$	46,675	$	46,675
2212	Council Representative II	1.00	**1.00**	$	86,674	$	86,674
	Total	**11.00**	**11.00**			**$**	**521,297**

City Council - District 3

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
2003	Council Member	1.00	**1.00**	$	75,385	$	75,385
2133	Council Assistant	1.00	**1.00**	$	82,992	$	82,992
2211	Council Representative I	1.00	**1.00**	$	53,040	$	53,040
2211	Council Representative I	1.00	**1.00**	$	35,027	$	35,027
2211	Council Representative I	1.00	**1.00**	$	42,016	$	42,016
2212	Council Representative II	1.00	**1.00**	$	74,593	$	74,593
2212	Council Representative II	1.00	**1.00**	$	53,046	$	53,046
2212	Council Representative II	1.00	**1.00**	$	73,986	$	73,986
2212	Council Representative II	1.00	**1.00**	$	72,509	$	72,509
2212	Council Representative II	1.00	**1.00**	$	55,640	$	55,640
	Salary Savings	0.00	**0.00**	$	-	$	(33,580)
	Temporary Help	0.00	**0.00**	$	-	$	21,480
	Total	**10.00**	**10.00**			**$**	**606,134**

City Council - District 4

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
2003	Council Member	1.00	**1.00**	$	75,385	$	75,385
2133	Council Assistant	1.00	**1.00**	$	100,006	$	100,006
2211	Council Representative I	1.00	**1.00**	$	50,003	$	50,003
2211	Council Representative I	1.00	**1.00**	$	58,011	$	58,011
2211	Council Representative I	1.00	**1.00**	$	35,339	$	35,339
2211	Council Representative I	1.00	**1.00**	$	75,005	$	75,005
2211	Council Representative I	1.00	**1.00**	$	40,019	$	40,019
2211	Council Representative I	1.00	**1.00**	$	54,018	$	54,018
2211	Council Representative I	1.00	**1.00**	$	30,014	$	30,014
2211	Council Representative I	1.00	**1.00**	$	50,003	$	50,003

City Council

Salary Schedule

GENERAL FUND

City Council - District 4

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
	Temporary Help	0.00	**0.00**	$	-	$	10,000
	Total	**10.00**	**10.00**			**$**	**577,803**

City Council - District 5

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
2003	Council Member	1.00	**1.00**	$	75,385	$	75,385
2133	Council Assistant	1.00	**1.00**	$	91,208	$	91,208
2211	Council Representative I	1.00	**1.00**	$	60,008	$	60,008
2211	Council Representative I	1.00	**1.00**	$	53,165	$	53,165
2211	Council Representative I	1.00	**1.00**	$	58,011	$	58,011
2211	Council Representative I	1.00	**1.00**	$	44,013	$	44,013
2211	Council Representative I	1.00	**1.00**	$	68,390	$	68,390
2211	Council Representative I	1.00	**1.00**	$	30,014	$	30,014
2211	Council Representative I	1.00	**1.00**	$	47,550	$	47,550
	Total	**9.00**	**9.00**			**$**	**527,744**

City Council - District 6

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
2003	Council Member	1.00	**1.00**	$	75,385	$	75,385
2133	Council Assistant	1.00	**1.00**	$	82,394	$	82,394
2211	Council Representative I	1.00	**1.00**	$	44,013	$	44,013
2211	Council Representative I	1.00	**1.00**	$	72,005	$	72,005
2211	Council Representative I	1.00	**1.00**	$	48,318	$	48,318
2211	Council Representative I	1.00	**1.00**	$	46,010	$	46,010
2211	Council Representative I	1.00	**1.00**	$	31,013	$	31,013
2211	Council Representative I	1.00	**1.00**	$	65,000	$	65,000
2211	Council Representative I	1.00	**1.00**	$	38,210	$	38,210
2211	Council Representative I	1.00	**1.00**	$	-	$	-
	Total	**10.00**	**10.00**			**$**	**502,348**

City Council - District 7

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
2003	Council Member	1.00	**1.00**	$	75,385	$	75,385
2133	Council Assistant	1.00	**1.00**	$	99,008	$	99,008
2211	Council Representative I	1.00	**1.00**	$	84,870	$	84,870
2211	Council Representative I	1.00	**1.00**	$	51,503	$	51,503
2211	Council Representative I	1.00	**1.00**	$	50,003	$	50,003
2211	Council Representative I	1.00	**1.00**	$	-	$	-
2212	Council Representative II	1.00	**1.00**	$	75,005	$	75,005
2212	Council Representative II	1.00	**1.00**	$	79,481	$	79,481
2212	Council Representative II	1.00	**1.00**	$	66,233	$	66,233

Salary Schedule

GENERAL FUND

City Council - District 7

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
2212	Council Representative II	1.00	**1.00**	$ 88,005	$ 88,005
	Salary Savings	0.00	**0.00**	$ -	$ (109,163)
	Total	**10.00**	**10.00**		**$ 560,330**

City Council - District 8

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
2003	Council Member	1.00	**1.00**	$ 75,385	$ 75,385
2133	Council Assistant	1.00	**1.00**	$ 101,982	$ 101,982
2211	Council Representative I	1.00	**1.00**	$ 59,987	$ 59,987
2211	Council Representative I	1.00	**1.00**	$ 44,990	$ 44,990
2211	Council Representative I	1.00	**1.00**	$ 43,659	$ 43,659
2211	Council Representative I	1.00	**1.00**	$ 59,987	$ 59,987
2211	Council Representative I	1.00	**1.00**	$ 59,987	$ 59,987
2211	Council Representative I	1.00	**1.00**	$ 44,990	$ 44,990
2211	Council Representative I	1.00	**1.00**	$ 49,982	$ 49,982
2211	Council Representative I	1.00	**1.00**	$ 45,011	$ 45,011
	Total	**10.00**	**10.00**		**$ 585,960**

Council Administration

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
2132	Department Director	1.00	**0.00**	$ -	$ -
2210	Council Committee Consultant	1.00	**1.00**	$ 75,221	$ 75,221
2210	Council Committee Consultant	1.00	**1.00**	$ 75,221	$ 75,221
2210	Council Committee Consultant	1.00	**1.00**	$ 75,221	$ 75,221
2210	Council Committee Consultant	0.00	**0.50**	$ 100,000	$ 50,000
2210	Council Committee Consultant	1.00	**1.00**	$ 75,221	$ 75,221
2210	Council Committee Consultant	1.00	**1.00**	$ 75,221	$ 75,221
2210	Council Committee Consultant	0.00	**1.00**	$ 71,840	$ 71,840
2211	Council Representative I	1.00	**1.00**	$ 50,796	$ 50,796
2211	Council Representative I	0.00	**1.00**	$ 72,010	$ 72,010
2212	Council Representative II	1.00	**0.00**	$ -	$ -
2212	Council Representative II	1.00	**0.00**	$ -	$ -
2212	Council Representative II	1.00	**1.00**	$ 75,221	$ 75,221
2212	Council Representative II	1.00	**0.00**	$ -	$ -
2212	Council Representative II	1.00	**0.00**	$ -	$ -
2212	Council Representative II	1.00	**0.00**	$ -	$ -
2212	Council Representative II	1.00	**0.00**	$ -	$ -
2212	Council Representative II	1.00	**1.00**	$ 75,221	$ 75,221
2212	Council Representative II	1.00	**0.00**	$ -	$ -
2213	Council Representative II	1.00	**0.00**	$ -	$ -
2213	Council Representative II	1.00	**1.00**	$ 76,003	$ 76,003

City Council

Salary Schedule

GENERAL FUND

Council Administration

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
2251	Committee Consultant Secretary	1.00	**1.00**	$	53,019	$	53,019
	Temporary Help	0.00	**0.00**	$	-	$	10,000
	Total	**19.00**	**12.50**			**$**	**910,215**
CITY COUNCIL TOTAL		**99.00**	**92.50**			**$**	**5,355,295**

City Retirement System

City Retirement System



Mission Statement

To continually deliver accurate and timely benefits through prudent administration and safeguarding of the San Diego City Employees' Retirement System, while ensuring the fund's maximum safety, integrity, and growth.

Department Description

The San Diego City Employees' Retirement System (SDCERS) invests, manages, and administers the retirement pension plans for general members, safety members, and legislative officers of the City. In addition, the employees of the San Diego Unified Port District and the San Diego County Regional Airport Authority are members of the SDCERS by virtue of contractual agreements.

Department Summary

City Retirement System				
	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**	FY 2007-2008 CHANGE
Positions	50.00	62.00	**64.00**	2.00
Personnel Expense	$ 5,480,858	$ 6,428,458	**$ 7,332,163**	$ 903,705
Non-Personnel Expense	$ 27,735,851	$ 33,042,135	**$ 34,868,048**	$ 1,825,913
TOTAL	$ 33,216,709	$ 39,470,593	**$ 42,200,211**	$ 2,729,618

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
CITY EMPLOYEES' RETIREMENT SYSTEM			
City Retirement System			
Benefits Administration	19.70	25.50	**17.80**
Compliance Office	0.00	0.00	**1.00**

City Retirement System

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
CITY EMPLOYEES' RETIREMENT SYSTEM			
City Retirement System			
Disability	4.00	4.00	**2.00**
Executive Services	4.50	5.50	**2.00**
Finance and Administration	0.00	6.00	**12.00**
Health Insurance	2.30	1.50	**2.20**
Information System	7.00	7.00	**3.00**
Internal Audit	0.00	0.00	**1.00**
Investments	4.50	4.50	**5.00**
Legal Services	6.00	6.00	**9.00**
Member Services	2.00	2.00	**9.00**
Total	**50.00**	**62.00**	**64.00**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
CITY EMPLOYEES' RETIREMENT SYSTEM			
City Retirement System			
Benefits Administration	$ 2,153,455	$ 2,341,064	**$ 1,704,477**
City Retirement Office	$ -	$ (14,301)	**$ 148,094**
Compliance Office	$ -	$ -	**$ 658,972**
Disability	$ 733,897	$ 796,232	**$ 987,328**
Executive Services	$ 1,905,842	$ 2,244,990	**$ 751,774**
Finance and Administration	$ -	$ 674,561	**$ 2,394,055**
Health Insurance	$ 248,743	$ 184,410	**$ 227,794**
Information System	$ 5,434,954	$ 5,132,628	**$ 4,824,762**
Internal Audit	$ -	$ -	**$ 150,695**
Investments	$ 19,640,217	$ 23,086,078	**$ 24,930,429**
Legal Services	$ 2,577,599	$ 4,581,513	**$ 4,104,063**
Member Services	$ 522,002	$ 443,418	**$ 1,317,768**
Total	**$ 33,216,709**	**$ 39,470,593**	**$ 42,200,211**

Significant Budget Adjustments

CITY EMPLOYEES' RETIREMENT SYSTEM

City Retirement System	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 379,971	$ 0
Addition of Support in City Retirement System Addition of support in City Retirement System based on changes approved by the San Diego City Employees' Retirement System Board.	2.00	$ 2,073,782	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 125,844	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 84,102	$ 0
Funding for the Enterprise Resource Planning (ERP) System This system will integrate all data and processes of the City's core functions into a unified data system. The ERP will replace independent applications the City has in place that will eliminate the need for external interfaces, provide a range of standardization, reduce maintenance, and allow for greater reporting capabilities.	0.00	$ 43,618	$ 0
Transfer for the Information Technology Central Organization Transfer of positions and/or support from other City departments as a result of Business Process Re-engineering recommendations to centralize information technology support.	0.00	$ 22,301	$ 0

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ 3,881,891	$ 4,410,146	**$ 4,939,275**
Fringe Benefits	$ 1,598,967	$ 2,018,312	**$ 2,392,888**
SUBTOTAL PERSONNEL	$ 5,480,858	$ 6,428,458	$ **7,332,163**
NON-PERSONNEL			
Supplies & Services	$ 26,699,741	$ 31,694,985	**$ 32,851,630**
Information Technology	$ 954,334	$ 1,262,860	**$ 1,845,097**

City Retirement System

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
NON-PERSONNEL			
Energy/Utilities	$ 70,602	$ 73,116	**$ 51,321**
Equipment Outlay	$ 11,174	$ 11,174	**$ 120,000**
SUBTOTAL NON-PERSONNEL	$ 27,735,851	$ 33,042,135	$ **34,868,048**
TOTAL	$ 33,216,709	$ 39,470,593	$ **42,200,211**

Salary Schedule

CITY EMPLOYEES' RETIREMENT SYSTEM

City Retirement System

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1100	Accountant III	2.00	**1.00**	$ 71,390	$ 71,390
1104	Account Clerk	1.00	**1.00**	$ 37,878	$ 37,878
1106	Sr Management Analyst	3.00	**3.00**	$ 70,802	$ 212,406
1107	Administrative Aide II	1.00	**1.00**	$ 50,686	$ 50,686
1183	Accountant IV	1.00	**1.00**	$ 90,418	$ 90,418
1218	Assoc Management Analyst	12.00	**12.00**	$ 64,539	$ 774,463
1255	Benefits Representative I	1.00	**1.00**	$ 37,502	$ 37,502
1348	Info Systems Analyst II	1.00	**1.00**	$ 64,621	$ 64,621
1535	Clerical Assistant II	7.00	**7.00**	$ 35,402	$ 247,812
1577	Legal Secretary	1.00	**1.00**	$ 51,275	$ 51,275
1598	Legal Assistant	2.00	**2.00**	$ 61,585	$ 123,170
1649	Payroll Audit Specialist II	2.00	**2.00**	$ 48,232	$ 96,463
1746	Word Processing Operator	1.00	**1.00**	$ 37,845	$ 37,845
1777	Public Info Officer	1.00	**0.00**	$ -	$ -
1801	Retirement Asst	8.00	**8.00**	$ 45,594	$ 364,755
1822	Sr Legal Assistant	1.00	**1.00**	$ 69,333	$ 69,333
1871	Sr Public Information Officer	0.00	**1.00**	$ 64,783	$ 64,783
1876	Executive Secretary	2.00	**2.00**	$ 52,009	$ 104,018
1917	Supv Management Analyst	2.00	**2.00**	$ 80,610	$ 161,220
2119	Asst Retirement Admin	1.00	**1.00**	$ 149,500	$ 149,500
2180	Retirement Administrator	1.00	**1.00**	$ 200,000	$ 200,000
2195	Retirement General Counsel	1.00	**1.00**	$ 190,000	$ 190,000
2196	Asst Retiremt General Counsel	1.00	**1.00**	$ 175,398	$ 175,398
2224	Assoc Counsel	1.00	**2.00**	$ 142,016	$ 284,031
2228	Principal Accountant	2.00	**2.00**	$ 106,049	$ 212,098
2241	Investment Officer	1.00	**1.00**	$ 163,045	$ 163,045
2256	Asst Investment Officer	1.00	**2.00**	$ 124,902	$ 249,804
2274	Medical Review Officer	1.00	**1.00**	$ 85,010	$ 85,010
2282	Program Coordinator	3.00	**4.00**	$ 110,838	$ 443,352
	Bilingual - Regular	0.00	**0.00**	$ -	$ 2,000
	Ex Perf Pay-Classified	0.00	**0.00**	$ -	$ 80,000
	Overtime Budgeted	0.00	**0.00**	$ -	$ 45,000

Salary Schedule

CITY EMPLOYEES' RETIREMENT SYSTEM

City Retirement System

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
	Temporary Help	0.00	**0.00**	$ -	$ -
	Total	62.00	**64.00**		**$ 4,939,275**
CITY RETIREMENT SYSTEM TOTAL		62.00	**64.00**		**$ 4,939,275**

Ethics Commission



Mission Statement

To preserve public confidence in City government through education, advice, and the prompt and fair enforcement of local government ethics laws.

Department Description

The Ethics Commission's purpose is to advise and educate City officials and the public about ethics laws. The Commission monitors, administers, and promptly and fairly enforces the City's governmental ethics laws, proposes new ethics law reforms, conducts investigations, refers violations to appropriate enforcement agencies, and audits disclosure statements.

Service Efforts and Accomplishments

The Ethics Commission received a total of 78 complaints during calendar year 2006, and approved 64 of these matters for formal investigation.

In addition, the Commission continued to conduct audits of campaign committees from the 2004 election cycle. A total of 13 candidate committees and three ballot measure committees were randomly selected for audit in April of 2005.

During 2006, the Commission continued to expand its education and outreach programs. The Commission staff conducted numerous live training sessions for City officials and City candidates.

The Commission's legislative activities during 2006 were focused on the overhaul of the City's Lobbying Ordinance, which included 13 public workshops. The Commission made a presentation to the City Council Rules Committee in October of 2006, and anticipates final adoption of the proposed changes by the City Council in 2007. The Commission proposed substantial changes to its Investigative and Enforcement Procedures. As a result of these changes, which were approved by the City Council in November of 2006, the Commission can initiate its own investigations and accept anonymous complaints.

Ethics Commission

Department Summary

Ethics Commission								
		FY 2006 BUDGET		FY 2007 BUDGET		**FY 2008 FINAL**		FY 2007-2008 CHANGE
Positions		4.75		8.00		**8.00**		0.00
Personnel Expense	$	616,912	$	954,260	**$**	**978,481**	$	24,221
Non-Personnel Expense	$	53,514	$	54,125	**$**	**42,625**	$	(11,500)
TOTAL	$	670,426	$	1,008,385	**$**	**1,021,106**	$	12,721

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Ethics Commission			
Ethics Commission	4.75	8.00	**8.00**
Total	**4.75**	**8.00**	**8.00**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Ethics Commission			
Ethics Commission	$ 670,426	$ 1,008,385	**$ 1,021,106**
Total	**$ 670,426**	**$ 1,008,385**	**$ 1,021,106**

Significant Budget Adjustments

GENERAL FUND

Ethics Commission	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 7,226	$ 0

Significant Budget Adjustments

GENERAL FUND

Ethics Commission	Positions	Cost	Revenue
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 16,995	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (650)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (10,850)	$ 0

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ 424,735	$ 652,371	**$ 656,647**
Fringe Benefits	$ 192,177	$ 301,889	**$ 321,834**
SUBTOTAL PERSONNEL	$ 616,912	$ 954,260	$ **978,481**
NON-PERSONNEL			
Supplies & Services	$ 35,511	$ 36,674	**$ 36,674**
Information Technology	$ 12,178	$ 11,140	**$ 1,241**
Energy/Utilities	$ 1,360	$ 1,846	**$ 245**
Equipment Outlay	$ 4,465	$ 4,465	**$ 4,465**
SUBTOTAL NON-PERSONNEL	$ 53,514	$ 54,125	$ **42,625**
TOTAL	$ 670,426	$ 1,008,385	$ **1,021,106**

Salary Schedule

GENERAL FUND

Ethics Commission

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1218	Assoc Management Analyst	0.00	**1.00**	$ 64,539	$ 64,539
1596	City Attorney Investigator	2.00	**1.00**	$ 68,544	$ 68,544
1842	Accountant II	0.00	**1.00**	$ 61,921	$ 61,921
1876	Executive Secretary	1.00	**1.00**	$ 52,009	$ 52,009
1885	Sr Attorney Investigator	1.00	**1.00**	$ 76,634	$ 76,634
1971	Training Supv	1.00	**0.00**	$ -	$ -

Ethics Commission

Salary Schedule

GENERAL FUND
Ethics Commission

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
2224	Assoc Counsel	1.00	**1.00**	$	150,000	$	150,000
2268	Executive Director	1.00	**1.00**	$	105,000	$	105,000
2270	Program Manager	1.00	**1.00**	$	78,000	$	78,000
	Total	8.00	**8.00**			**$**	**656,647**
ETHICS COMMISSION TOTAL		8.00	**8.00**			**$**	**656,647**

Office of the Chief Operating Officer

Office of the Chief Operating Officer



Department Summary

Office of the Chief Operating Officer				
	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**	FY 2007-2008 CHANGE
Positions	2.00	17.50	**0.00**	(17.50)
Personnel Expense	$ 431,648	$ 2,821,235	**$ -**	$ (2,821,235)
Non-Personnel Expense	$ 38,649	$ 161,394	**$ -**	$ (161,394)
TOTAL	$ 470,297	$ 2,982,629	**$ -**	$ (2,982,629)

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Chief Operating Officer	0.00	17.50	**0.00**
Office of the Chief Operating Officer	2.00	0.00	**0.00**
Total	**2.00**	**17.50**	**0.00**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Chief Operating Officer	$ -	$ 2,813,447	**$ -**
Office of the Chief Operating Officer	$ 470,297	$ 169,182	**$ -**
Total	**$ 470,297**	**$ 2,982,629**	**$ -**

Office of the Chief Operating Officer

Significant Budget Adjustments

GENERAL FUND

Office of the Chief Operating Officer	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 16,428	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ (80,000)
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (34,989)	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (41,808)	$ 0
Non-Personnel Expense Transfer Transfer of non-personnel expense from the Office of the Chief Operating Officer to the Office of the Mayor due to restructuring.	0.00	$ (58,347)	$ 0
Public Works Department Transfer Transfer of 1.00 Deputy Chief Operating Officer and 0.50 Executive Secretary from the Office of the Chief Operating Officer to the Public Works Department due to restructuring.	(1.50)	$ (274,551)	$ 0
Office of Ethics and Integrity Transfer Transfer of 1.00 Deputy Chief and 1.00 Executive Secretary from the Office of the Chief Operating Officer to the Office of Ethics and Integrity due to restructuring.	(2.00)	$ (290,481)	$ 0
Community and Legislative Services Department Transfer Transfer of 1.00 Deputy Chief Operating Officer and 1.00 Council Representative II from the Office of the Chief Operating Officer to the Community and Legislative Services Department due to restructuring.	(2.00)	$ (314,347)	$ 0
Public Safety Department Transfer Transfer of 1.00 Deputy Chief and 1.00 Executive Secretary from the Office of the Chief Operating Officer to the Public Safety Department due to restructuring.	(2.00)	$ (314,503)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(2.00)	$ (314,503)	$ 0

Significant Budget Adjustments

GENERAL FUND

Office of the Chief Operating Officer	Positions	Cost	Revenue
Land Use and Economic Development Transfer Transfer of 1.00 Deputy Chief Operating Officer and 1.00 Executive Secretary from the Office of the Chief Operating Officer to the Land Use and Economic Development Department due to restructuring.	(2.00)	$ (314,503)	$ 0
Business Operations and Administration Transfer Transfer of 1.00 Deputy Chief Operating Officer and 1.00 Executive Secretary from the Office of the Chief Operating Officer to the Business Operations and Administration Department due to restructuring.	(2.00)	$ (316,731)	$ 0
Office of the Chief Financial Officer Transfer Transfer of 1.00 Chief Financial Officer and 1.00 Executive Secretary from the Office of the Chief Operating Officer to the Office of the Chief Financial Officer due to restructuring.	(2.00)	$ (349,881)	$ 0
Mayor's Office Transfer Transfer of 1.00 Chief Operating Officer and 1.00 Confidential Secretary from the Office of the Chief Operating Officer to the Mayor's Office due to restructuring.	(2.00)	$ (374,413)	$ 0

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ 306,107	$ 1,980,231	**$** -
Fringe Benefits	$ 125,541	$ 841,004	**$** -
SUBTOTAL PERSONNEL	$ 431,648	$ 2,821,235	$ -
NON-PERSONNEL			
Supplies & Services	$ 22,258	$ 89,389	**$** -
Information Technology	$ 7,695	$ 40,604	**$** -
Energy/Utilities	$ 8,474	$ 30,569	**$** -
Equipment Outlay	$ 222	$ 832	**$** -
SUBTOTAL NON-PERSONNEL	$ 38,649	$ 161,394	$ -
TOTAL	$ 470,297	$ 2,982,629	$ -

Office of the Chief Operating Officer

Revenues by Category

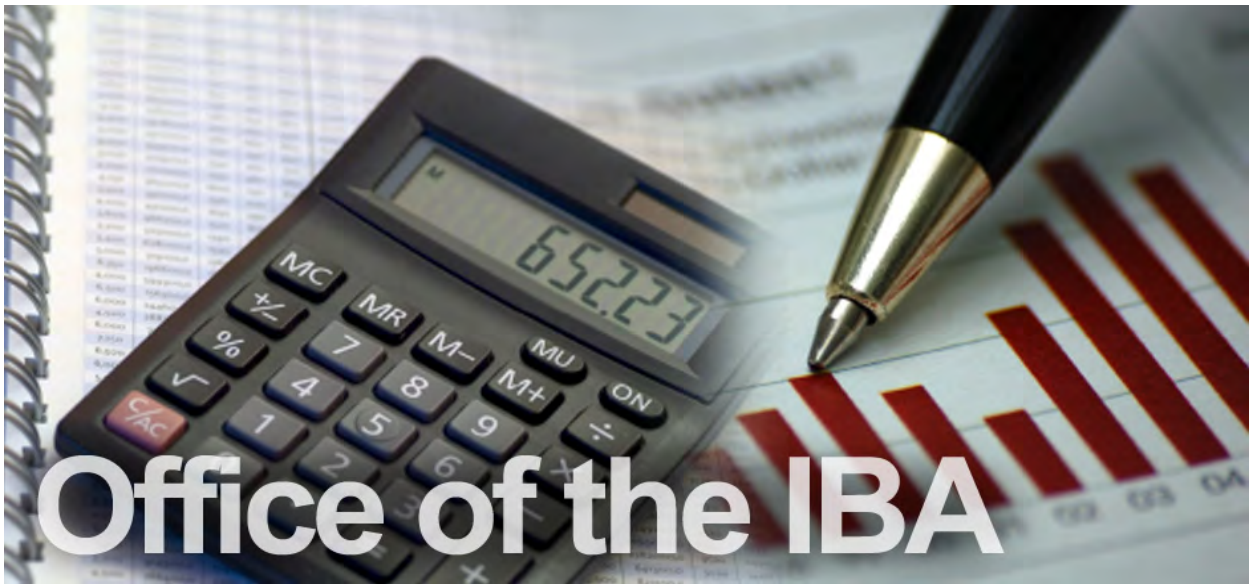
	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Charges for Current Services	$ 80,000	$ 80,000	**$** -
TOTAL	$ 80,000	$ 80,000	**$** -

Salary Schedule

GENERAL FUND
Office of the Chief Operating Officer

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1876	Executive Secretary	6.50	**0.00**	$ -	$ -
2111	Assistant Chief Operating Officer	1.00	**0.00**	$ -	$ -
2153	Deputy Chief	8.00	**0.00**	$ -	$ -
2207	Conf Secretary To COO	2.00	**0.00**	$ -	$ -
	Total	17.50	**0.00**		**$** -
OFFICE OF THE CHIEF OPERATING OFFICER TOTAL		17.50	**0.00**		**$** -

Office of the IBA



Mission Statement

To provide clear, objective and unbiased analysis and advice to the City Council regarding all legislative items bearing financial and policy impacts to the City of San Diego.

Department Description

The voters of the City of San Diego approved Proposition F, thereby adding Article XV to the City Charter, whereby Section 270(f) provides that the City Council shall have the right to establish an Office of the Independent Budget Analyst and to determine the powers of the Office of the Independent Budget Analyst (IBA) and its manager by ordinance.

The function of this office is explained within the San Diego Municipal Code Section 22.2301, which states "There is hereby created the Office of Independent Budget Analyst, a City department whose designated function is to assist the City Council in the conduct of budgetary inquiries and in the making of budgetary decisions."

The IBA strives to implement "good government", to ensure the public's access to information and ability to participate in the decision-making process, and to add value by providing supplemental information to further educate decision-makers and the public, all of whom may be affected by the outcome. The IBA has made significant contributions to shaping important policy discussions due to its detailed research, analysis and outreach to authoritative resources, and preparation of well-developed recommendations.

Service Efforts and Accomplishments

In the first month of establishment, the Independent Budget Analyst (IBA) developed the first budget review process for City Council in the City's new form of government. This process included a budget development and public input process for Fiscal Year 2007. New steps were incorporated in the process as a result of the Strong Mayor form of government, and provided substantial opportunity for public input on the Proposed Budget prior to its adoption. In addition, the IBA developed a comprehensive report in response to the Fiscal Year 2007 Proposed Budget, including numerous recommendations for strengthening the City's financial policies and budgetary practices and improving budget information to the public.

Office of the IBA

Service Efforts and Accomplishments

In Fiscal Year 2007, the IBA initiated the first ever City Council Strategic Visioning Process for Budget Prioritization and Fiscal Year 2008 Budget development. A strategic budget prioritization process helps participants to define their perspectives and quickly identify where there may be agreement or disagreement on budgetary priorities. On January 17, 2007, the City Council participated in a Strategic Budget Prioritization Process to evaluate Council members' perspectives, in the aggregate, on key City services, critical issues and possible budget solutions. The strategic assessment of City services allowed Council members to rate the long-term importance and current performance of key General Fund services. The results were provided to the Mayor for his reference in developing the Fiscal Year 2008 Proposed Budget.

The IBA has successfully advocated for service level information to be provided in the budget process and budget documents. The City Council approved the IBA's proposal and the Mayor supported the resolution of the City Council, indicating this information will be provided in the Fiscal Year 2008 Proposed Budget if reductions to City services and programs are recommended in order to balance the budget. The IBA has requested the expected impacts to those services and programs be described in sufficient detail to allow the City Council and members of the public to understand how services and programs may change in the year ahead. Service levels, also known as performance measures, identify for the residents the programs, service delivery, activities that will be performed based on a specified level of funding provided in the annual budget.

As the City implements financial reforms, the IBA has strongly advocated for an independent Audit Committee and an independent Auditor as recommended by numerous reputable advisory organizations, best practices across the country, and the California Government Code. Also, the IBA has performed extensive research and provided industry's specific recommendations on these subjects to the Council. On December 6, 2006, the City Council unanimously approved the creation of the City's first independent Audit Committee of Council to be comprised of three City Council members. The IBA will continue to be instrumental in advocating for changes to the City Charter that provide for true City Auditor independence.

In Fiscal Year 2007, the IBA developed a proposal for the first City Council systematic financial training program. The adopted financial training program is intended to provide current and future Councilmembers with multiple sources of relevant information on the important areas of government finance. The program is a nationwide pioneer in providing ongoing technical training and education to elected officials.

Department Summary

Office of the IBA				
	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**	FY 2007-2008 CHANGE
Positions	0.00	0.00	**9.00**	9.00
Personnel Expense	$ -	$ -	**$ 1,277,911**	$ 1,277,911
Non-Personnel Expense	$ -	$ -	**$ 38,423**	$ 38,423
TOTAL	$ -	$ -	**$ 1,316,334**	$ 1,316,334

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Office of the IBA			
IBA Admin	0.00	0.00	**9.00**
Total	**0.00**	**0.00**	**9.00**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Office of the IBA			
IBA Admin	$ -	$ -	**$ 1,316,334**
Total	**$ -**	**$ -**	**$ 1,316,334**

Significant Budget Adjustments

GENERAL FUND

Office of the IBA	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 12,528	$ 0
Office of the Independent Budget Analyst Transfer Transfer of 1.00 Department Director and 8.00 Council Representative IIs and associated non-personnel expense from the Council Administration Department.	9.00	$ 1,246,592	$ 0
Position Swap A position swap of 1.00 Program Manager for 1.00 Assistant Deputy Chief, and 6.00 Council Representative IIs for 6.00 Budget Legislative Analyst Is to accurately reflect the positions within the Department.	0.00	$ 53,091	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 4,123	$ 0

Office of the IBA

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ -	$ -	**$ 878,404**
Fringe Benefits	$ -	$ -	**$ 399,507**
SUBTOTAL PERSONNEL	$ -	$ -	**$ 1,277,911**
NON-PERSONNEL			
Supplies & Services	$ -	$ -	**$ 28,000**
Information Technology	$ -	$ -	**$ 4,073**
Energy/Utilities	$ -	$ -	**$ 6,350**
SUBTOTAL NON-PERSONNEL	$ -	$ -	**$ 38,423**
TOTAL	$ -	$ -	**$ 1,316,334**

Salary Schedule

GENERAL FUND
Office of the IBA

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
2132	Department Director	0.00	**1.00**	$ 179,999	$ 179,999
2143	Budget Legislative Analyst I	0.00	**6.00**	$ 84,761	$ 508,566
2212	Council Representative II	0.00	**1.00**	$ 84,820	$ 84,820
2214	Deputy Director	0.00	**1.00**	$ 105,019	$ 105,019
	Total	0.00	**9.00**		**$ 878,404**
OFFICE OF THE IBA TOTAL		0.00	**9.00**		**$ 878,404**

CITY OF SAN DIEGO
FISCAL YEAR
2008 ANNUAL BUDGET

Office of Ethics and Integrity



Office of Ethics & Integrity

The Office of Ethics and Integrity (OEI) has jurisdiction over all employees in departments under the direction of the Mayor, providing leadership and guidance to employees regarding the City's ethics-related rules and regulations. The office is separate and apart from the City's Ethics Commission, which focuses on clarifying and enforcing governmental ethics laws (e.g., Ethics Ordinance, Election Campaign Control Ordinance, Municipal Lobbying Ordinance) for elected officials, unclassified staff, and appointed members of boards and commissions.

BUDGET DEPARTMENT	POSITIONS	PERSONNEL EXPENSE	NON-PERSONNEL EXPENSE	TOTAL EXPENSE
Office of Ethics & Integrity	14.00	$ 1,587,760	$ 812,777	$ 2,400,537
TOTALS	**14.00**	**$ 1,587,760**	**$ 812,777**	**$ 2,400,537**

Office of Ethics & Integrity

Office of Ethics & Integrity



Mission Statement

To carry-out and support the Mayor's vision, mission, and values by strengthening the City's ethical climate so that honor is cherished, personal integrity and ethical courage are the cultural norms, and all employees are supported and encouraged to use their judgment and initiative in the conduct of ethical practices in the workplace. Through these practices, the workplace will become more customer service oriented, motivated, and satisfying; and public trust will be restored.

Department Description

The Office of Ethics and Integrity (OEI) has jurisdiction over all employees in departments under the direction of the Mayor and provides leadership and guidance to employees regarding the City's ethics-related rules and regulations (i.e., Administrative Regulations, Council Policies, Personnel Regulations, etc). The office is separate and apart from the City's Ethics Commission, which focuses on clarifying and enforcing governmental ethics laws (i.e., Ethics Ordinance, Election Campaign Control Ordinance, and Municipal Lobbying Ordinance) for elected officials, unclassified staff, and appointed members of boards and commissions.

In addition to providing ethics training and resources for classified and unclassified staff, OEI oversees an employee hotline where employees can confidentially report waste, fraud, abuse, or other unethical behavior.

OEI is home to the City's Diversity Commitment, which is dedicated to creating an environment where differences are valued and all City employees are a productive part of a high-performing team delivering services to the community.

OEI also houses the activities of the Human Relations Commission and Citizens' Review Board on Police Practices. Due to Citywide reorganization, this office will also oversee the City's Disability Services and ADA Policy functions.

Service Efforts and Accomplishments

Since opening its doors in January 2006, the Office of Ethics and Integrity (OEI) has been building the foundation of a comprehensive ethics program.

Office of Ethics & Integrity

Service Efforts and Accomplishments

In September 2006, OEI launched the City's first Ethics Culture Survey to understand employees' views of City ethics, standards, and behaviors. The voluntary and confidential survey was offered to all City employees in departments under the direction of the Mayor and yielded an overall response rate of 31 percent.

It is because leaders set the tone of the organization, that the Office of Ethics and Integrity began its ethics training program with two Executive Leadership Ethics Roundtable sessions. This training focused on development of a culture that values open and honest discussions among employees about ethical issues and decision-making without concern of adverse consequences.

In early 2007, OEI conducted a two-part training for unclassified staff, with managers discussing barriers to open and honest communication at the City and devising strategies to rebuild employee trust.

OEI has conducted a number of ad hoc ethics training sessions for departments and small groups, including the City's Capital Improvement Program Project Management Academy, library clerks and assistants, and Supervisors Academy.

The office has identified a vendor to develop computer-based compliance training that will be provided to all employees.

The City's Employee Hotline received and processed 180 complaints during calendar year 2006.

Diversity Committment
In Fiscal Year 2007, more than 180 employees attended Diversity University to learn about inclusion and cultural competency, communicating effectively across differences, and using dialogue to build understanding.

In Fiscal Year 2007, diversity training at Supervisor's Academy provided more than 125 City employees with tools to address cultural influences on teamwork, communication, and conflict.

Diversity Committment staff also conducted a training for 200 Lifeguards on the City's Sexual Harassment Policy and how to foster a work environment that values diversity.

Human Relations Commission (HRC)
HRC staff facilitated several meetings of the Encanto Planning Group in order to increase participation and ensure productive discussion and dialogue.

More than 1,500 people from across the County attended the HRC's 18th Annual Martin Luther King, Jr. All People's Breakfast in January 2006.

The HRC Chair and Commissioners helped establish a Hate Crimes Reward Fund to assist in gathering information after hate crimes.

The Commission educated more than 150 Border Patrol agents during Black History Month in February 2006.

HRC helped establish programming for the Jacobs International Teen Leadership Institute. The institute brings 50 Christian, Jewish, and Muslim high school students from the U.S. and Gaza City to San Diego for education and leadership development in the context of interacting with other cultures.

Citizens' Review Board on Police Practices (CRB)
The primary responsibility of the CRB is to review and evaluate the investigations of citizen complaints, officer involved shootings, and deaths in custody conducted by San Diego Police Department (SDPD) Internal Affairs Unit.

The CRB has also been assigned the task of administering the Appeals Hearing Process for appeals to decisions regarding police-regulated businesses.

Service Efforts and Accomplishments

Citizens' Review Board members participated in a number of training sessions, including training on the history and responsibilities of the CRB; legal issues including the Brown Act and relationship with the City Attorney; SDPD organization and operations and Internal Affairs operations. The Citizens' Review Board also trained and made presentations for SDPD officers and members of the community regarding the Board and its processes.

Budget Dollars at Work

In calendar year 2006:
- Employee Hotline accepted 180 reports
- 150 Border Patrol agents trained by the Human Relations Commission during Black History Month
- 125 staff members participated in the Diversity Commitment's Diversity University
- 100 staff members participated in diversity training at Supervisor's Academy
- 86 citizen complaints received by the Citizens' Review Board
- 70 appeals hearings conducted by the Citizens' Review Board
- 7 shooting reviews conducted by the Citizens' Review Board

Department Summary

Office of Ethics & Integrity				
	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**	FY 2007-2008 CHANGE
Positions	0.00	7.00	**14.00**	7.00
Personnel Expense	$ -	$ 790,191	**$ 1,587,760**	$ 797,569
Non-Personnel Expense	$ -	$ 404,492	**$ 812,777**	$ 408,285
TOTAL	$ -	$ 1,194,683	**$ 2,400,537**	$ 1,205,854

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Office Of Ethics & Integrity			
ADA	0.00	0.00	**5.00**
Citizen's Review Board	0.00	2.00	**2.00**
Diversity	0.00	1.50	**1.00**
Ethics	0.00	1.50	**4.00**
Human Relations Commission	0.00	2.00	**2.00**
Total	**0.00**	**7.00**	**14.00**
CDBG ADMINISTRATION			
CDBG Disability Services			
CDBG Disability Services	4.20	4.20	**0.00**
Total	**4.20**	**4.20**	**0.00**

Office of Ethics & Integrity

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Office Of Ethics & Integrity			
ADA	$ -	$ -	**$ 944,098**
Citizen's Review Board	$ -	$ 273,007	**$ 271,445**
Diversity	$ -	$ 483,220	**$ 423,501**
Ethics	$ -	$ 151,382	**$ 498,275**
Human Relations Commission	$ -	$ 283,959	**$ 280,448**
Office of Ethics & Integrity	$ -	$ 3,115	**$ (17,230)**
Total	**$ -**	**$ 1,194,683**	**$ 2,400,537**
CDBG ADMINISTRATION			
CDBG Disability Services			
CDBG Disability Services	$ 377,287	$ 406,744	**$ -**
Total	**$ 377,287**	**$ 406,744**	**$ -**

Significant Budget Adjustments

GENERAL FUND

Office Of Ethics & Integrity	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (21,936)	$ 0
Disability Services Program Transfer Transfer of 1.00 Disability Services Coordinator, 1.00 Project Officer II, 1.00 Associate Management Analyst, 1.00 Construction Estimator, and 1.00 Administraitve Aide II and associated non-personnel expenditures related to the Disability Services Program to the Office of Ethics and Integrity.	5.00	$ 956,116	$ 375,365
Office of the Chief Operating Officer Transfer Transfer of 1.00 Deputy Chief and 1.00 Executive Secretary from the Office of the Chief Operating Officer to the Office of Ethics and Integrity due to restructuring.	2.00	$ 321,618	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 30,325	$ 0

Significant Budget Adjustments

GENERAL FUND

Office Of Ethics & Integrity	Positions	Cost	Revenue
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (6,944)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (13,737)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (59,588)	$ 0

CDBG ADMINISTRATION

CDBG Disability Services	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (5,661)	$ 0
Reduction in Non Personnel Expense Reduction in non-personnel expenditures related to the Mayor's Five Year Plan position reductions.	0.00	$ (51)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(4.20)	$ (401,032)	$ 0

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ 241,723	$ 801,314	**$ 1,057,957**
Fringe Benefits	$ 135,451	$ 395,570	**$ 529,803**
SUBTOTAL PERSONNEL	$ 377,174	$ 1,196,884	$ **1,587,760**
NON-PERSONNEL			
Supplies & Services	$ 113	$ 369,774	**$ 782,604**
Information Technology	$ -	$ 14,379	**$ 10,322**
Energy/Utilities	$ -	$ 5,930	**$ 5,391**

Office of Ethics & Integrity

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
NON-PERSONNEL			
Equipment Outlay	$ -	$ 14,460	**$ 14,460**
SUBTOTAL NON-PERSONNEL	$ 113	$ 404,543	$ **812,777**
TOTAL	$ 377,287	$ 1,601,427	$ **2,400,537**

Revenues by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Charges for Current Services	$ -	$ -	**$ 375,365**
Transfers from Other Funds	$ -	$ 484,101	**$ 484,101**
TOTAL	$ -	$ 484,101	**$ 859,466**

Salary Schedule

GENERAL FUND
Office Of Ethics & Integrity

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1100	Accountant III	1.00	**1.00**	$ 71,390	$ 71,390
1107	Administrative Aide II	0.00	**1.00**	$ 50,686	$ 50,686
1218	Assoc Management Analyst	0.00	**1.00**	$ 64,539	$ 64,539
1601	Construction Estimator	0.00	**1.00**	$ 65,184	$ 65,184
1612	Org Effectiveness Specialist III	1.00	**1.00**	$ 71,648	$ 71,648
1752	Project Officer II	0.00	**1.00**	$ 91,809	$ 91,809
1876	Executive Secretary	2.00	**3.00**	$ 52,009	$ 156,027
2153	Deputy Chief	0.00	**1.00**	$ 150,010	$ 150,010
2164	Assistant Deputy Chief	1.00	**1.00**	$ 70,012	$ 70,012
2262	Disability Services Coord	0.00	**1.00**	$ 85,001	$ 85,001
2268	Executive Director	2.00	**2.00**	$ 97,488	$ 194,976
	Vacancy Factor Adjustment	0.00	**0.00**	$ -	$ (50,179)
	Ex Perf Pay-Unclassified	0.00	**0.00**	$ -	$ 1,671
	Overtime Budgeted	0.00	**0.00**	$ -	$ 3,137
	Temporary Help	0.00	**0.00**	$ -	$ 32,046
	Total	7.00	**14.00**		**$ 1,057,957**

CDBG ADMINISTRATION
CDBG Disability Services

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1218	Assoc Management Analyst	1.00	**0.00**	$ -	$ -
1601	Construction Estimator	1.00	**0.00**	$ -	$ -

Salary Schedule

CDBG ADMINISTRATION
CDBG Disability Services

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1746	Word Processing Operator	1.00	**0.00**	$ -	$ -
2214	Deputy Director	0.20	**0.00**	$ -	$ -
2262	Disability Services Coord	1.00	**0.00**	$ -	$ -
	Total	4.20	**0.00**		**$** -
OFFICE OF ETHICS & INTEGRITY TOTAL		11.20	**14.00**		**$ 1,057,957**

CITY OF SAN DIEGO
FISCAL YEAR
2008 ANNUAL BUDGET

Office of the Chief Financial Officer



Office of the Chief Financial Officer

The Office of the CFO oversees all of the City's financial activities. The following departments report to the Chief Financial Officer: City Auditor and Comptroller, Debt Management, Financial Management, Risk Management and Safety, and the City Treasurer. The Office of the CFO is responsible for maintaining the financial records of the City, the development of the City's financial statements, internal and external audit functions, preparing annual budgets, developing debt financing proposals for borrowing funds, managing the City's investments, revenue collection and tracking, and long range financial planning.

BUDGET DEPARTMENT	POSITIONS	PERSONNEL EXPENSE	NON-PERSONNEL EXPENSE	TOTAL EXPENSE
City Auditor and Comptroller	99.00	$ 10,035,526	$ 1,475,564	$ 11,511,090
City Treasurer	124.00	$ 10,343,539	$ 4,098,377	$ 14,441,916
Citywide Program Expenditures	0.00	$ -	$ 47,811,862	$ 47,811,862
Debt Management	22.00	$ 2,346,312	$ 384,089	$ 2,730,401
Financial Management	30.00	$ 3,178,179	$ 939,598	$ 4,117,777
Office of the Chief Financial Officer	4.00	$ 635,085	$ 432,264	$ 1,067,349
Risk Management	84.25	$ 7,397,451	$ 1,676,483	$ 9,073,934
TOTALS	**363.25**	**$ 33,936,092**	**$ 56,818,237**	**$ 90,754,329**

City Auditor and Comptroller

City Auditor and Comptroller



Mission Statement

To provide timely and accurate information to City management in order to effectively manage public resources. In execution, the Department strives to ensure that the expenditures of public funds are in compliance with City policy, San Diego Municipal Codes, regulatory guidance, as well as State and federal laws. The City Auditor and Comptroller is dedicated to providing these services with a high level of customer service, professionalism, and an ongoing commitment to understanding the needs of those we serve.

Department Description

The City Auditor and Comptroller employs both accountants and para-professional staff to execute its mission. The office is divided into four program functions for the City: accounting, reporting, internal auditing, and the design and maintenance of financial systems. These program functions are in alignment with the City's core vision and values, while also functioning as a fiscal advisor to the Mayor, Councilmembers, and the Chief Financial Officer.

Service Efforts and Accomplishments

In addition to providing basic accounting functions, the City Auditor and Comptroller's Office has completed several significant projects. The recent implementation of an on-line employee timecard program, E-time, has improved the City's payroll functions. An easily interfaced accounting information system, Simpler Systems, has made access to accounting information and records easier for all users. The implementation of self-sealing check technology has created significant cost savings and created an efficient automated process. This process improvement has also allowed accounts payable staff to refine their overall efficiency and performance leading to improved payment processing time. The Auditor and Comptroller has implemented regular reviews of the City's internal controls, and the results are released as the annual Internal Control Report.

City Auditor and Comptroller

Budget Dollars at Work

The department goals for Fiscal Year 2008 include:
- Preparation of the Comprehensive Annual Financial Report (CAFR)
- Preparation of a variety of reports on the fiscal condition of City entities
- Design and maintenance of accounting systems
- Maintenance of accounting records
- Compliance reporting
- Budgetary control
- Payment processing
- Payroll processing
- Internal audit

Department Summary

City Auditor and Comptroller								
		FY 2006 BUDGET		FY 2007 BUDGET		**FY 2008 FINAL**		FY 2007-2008 CHANGE
Positions		98.82		107.00		**99.00**		(8.00)
Personnel Expense	$	9,699,045	$	10,286,826	**$**	**10,035,526**	$	(251,300)
Non-Personnel Expense	$	574,457	$	2,972,978	**$**	**1,475,564**	$	(1,497,414)
TOTAL	$	10,273,502	$	13,259,804	**$**	**11,511,090**	$	(1,748,714)

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
City Auditor and Comptroller			
Accounting Services	46.67	38.00	**0.00**
Administrative Division	0.00	5.00	**16.00**
AP and Systems	3.70	7.00	**19.00**
BTA O&M and Reporting	15.80	0.00	**9.00**
CAFR/Fin reporting	0.00	0.00	**2.00**
CAP/Debt	0.00	0.00	**20.00**
Disbursements	0.00	14.00	**0.00**
Financial Rptg & Budget	0.00	9.00	**0.00**
Govt Acct and Grant CAFR/CYM	0.00	0.00	**4.00**
Grant/O&M	18.22	12.00	**12.00**
Indebtedness	0.00	6.00	**0.00**
Internal Audit	0.00	16.00	**5.00**
Payroll	0.00	0.00	**8.00**
RDA and Other Enterprise	9.08	0.00	**4.00**

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
City Auditor and Comptroller			
Revenue/Expense Analysis	5.35	0.00	**0.00**
Total	**98.82**	**107.00**	**99.00**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
City Auditor and Comptroller			
Accounting Services	$ 4,707,179	$ 3,872,594	**$ 91,611**
Administrative Division	$ -	$ 3,363,778	**$ 3,480,155**
AP and Systems	$ 500,895	$ 1,221,621	**$ 1,612,498**
BTA O&M and Reporting	$ 1,559,732	$ -	**$ 873,992**
CAFR/Fin reporting	$ -	$ -	**$ 222,547**
CAP/Debt	$ -	$ -	**$ 1,928,718**
City Auditor & Comptroller	$ -	$ (656,597)	**$ -**
Disbursements	$ -	$ 1,116,465	**$ -**
Financial Rptg & Budget	$ -	$ 1,075,021	**$ -**
Govt Acct and Grant CAFR/CYM	$ -	$ -	**$ 390,619**
Grant/O&M	$ 2,048,592	$ 1,362,885	**$ 1,150,376**
Indebtedness	$ -	$ 562,079	**$ -**
Internal Audit	$ -	$ 1,341,958	**$ 667,574**
Payroll	$ -	$ -	**$ 675,145**
RDA and Other Enterprise	$ 910,688	$ -	**$ 417,856**
Revenue/Expense Analysis	$ 546,416	$ -	**$ -**
Total	**$ 10,273,502**	**$ 13,259,804**	**$ 11,511,090**

Significant Budget Adjustments

GENERAL FUND

City Auditor and Comptroller	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments	0.00	$ 983,389	$ 0
Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.			

City Auditor and Comptroller

Significant Budget Adjustments

GENERAL FUND

City Auditor and Comptroller	Positions	Cost	Revenue
Support for Contractual Services Increase funding for temporary help contract.	0.00	$ 750,000	$ 0
Re-establish the Internal Audit Division Change in job classifications to re-establish the Internal Audit Division.	0.00	$ 210,875	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 202,745	$ 0
Support for Training Provide additional staff training in the areas of finance and accounting to comply with the Kroll Report remediation recommendations.	0.00	$ 103,941	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ (202,093)
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (72,637)	$ 0
Transfer of Annual Audit Funding Transfer of funding for the Annual Audit to the Citywide Program Expenditures Department.	0.00	$ (105,630)	$ 0
Reduction of Positions Reduction of 1.00 Principal Accountant, 1.00 Accountant III, and 1.00 Payroll Audit Specialist.	(3.00)	$ (312,559)	$ 0
Departmental Reorganization Reorganization of the department to enhance efficiencies and organizational effectiveness.	0.00	$ (323,947)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (333,595)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (477,146)	$ 0

Significant Budget Adjustments

GENERAL FUND

City Auditor and Comptroller	Positions	Cost	Revenue
Transfer to the Office of the City Treasurer Transfer of 1.00 Principal Accountant, 2.00 Accountant III, and 2.00 Accountant II positions along with associated non-personnel expenditures from the City Auditor and Comptroller Department to the Office of the City Treasurer.	(5.00)	$ (546,507)	$ (69,109)
Transfer of Property Tax Administration Funding Transfer of funding for Property Tax Administration to the Citywide Program Expenditures Department.	0.00	$ (1,827,643)	$ 0

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ 6,622,309	$ 6,990,858	**$ 6,584,643**
Fringe Benefits	$ 3,076,736	$ 3,295,968	**$ 3,450,883**
SUBTOTAL PERSONNEL	$ 9,699,045	$ 10,286,826	$ **10,035,526**
NON-PERSONNEL			
Supplies & Services	$ 298,976	$ 2,463,250	**$ 1,337,518**
Information Technology	$ 152,647	$ 389,632	**$ 71,937**
Energy/Utilities	$ 108,439	$ 105,701	**$ 51,714**
Equipment Outlay	$ 14,395	$ 14,395	**$ 14,395**
SUBTOTAL NON-PERSONNEL	$ 574,457	$ 2,972,978	$ **1,475,564**
TOTAL	$ 10,273,502	$ 13,259,804	$ **11,511,090**

Revenues by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Charges for Current Services	$ 14,000	$ 146,159	**$ 108,395**
Transfers from Other Funds	$ 2,319,769	$ 2,875,880	**$ 2,642,442**
TOTAL	$ 2,333,769	$ 3,022,039	**$ 2,750,837**

Salary Schedule

GENERAL FUND
City Auditor and Comptroller

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1100	Accountant III	15.00	**17.00**	$ 71,390	$ 1,213,628

City Auditor and Comptroller

Salary Schedule

GENERAL FUND
City Auditor and Comptroller

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1103	Account Audit Clerk	14.00	**13.00**	$	39,169	$	509,197
1107	Administrative Aide II	1.00	**1.00**	$	50,686	$	50,686
1133	Sr Account Audit Clerk	5.00	**4.00**	$	45,687	$	182,749
1183	Accountant IV	11.00	**11.00**	$	90,418	$	994,600
1348	Info Systems Analyst II	1.00	**2.00**	$	64,621	$	129,242
1401	Info Systems Technician	1.00	**0.00**	$	-	$	-
1535	Clerical Assistant II	0.00	**1.00**	$	35,402	$	35,402
1617	Micrographics Clerk	1.00	**1.00**	$	33,907	$	33,907
1647	Payroll Audit Specialist I	2.00	**0.00**	$	-	$	-
1649	Payroll Audit Specialist II	4.00	**5.00**	$	48,231	$	241,156
1842	Accountant II	30.00	**26.00**	$	61,921	$	1,609,935
1876	Executive Secretary	0.00	**1.00**	$	52,009	$	52,009
1879	Sr Clerk/Typist	1.00	**1.00**	$	43,313	$	43,313
1886	Payroll Audit Supv-Auditor	1.00	**1.00**	$	58,151	$	58,151
1926	Info Systems Analyst IV	1.00	**0.00**	$	-	$	-
2107	Asst City Auditor & Compt	1.00	**2.00**	$	175,000	$	350,000
2137	City Auditor & Comptroller	1.00	**0.00**	$	-	$	-
2217	Financial Operations Manager	6.00	**4.00**	$	134,024	$	536,096
2228	Principal Accountant	11.00	**9.00**	$	98,189	$	883,699
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(401,801)
	Temporary Help	0.00	**0.00**	$	-	$	62,674
	Total	107.00	**99.00**			**$**	**6,584,643**
CITY AUDITOR AND COMPTROLLER TOTAL		107.00	**99.00**			**$**	**6,584,643**

City Treasurer

City Treasurer



Mission Statement

To enrich the City by responsibly managing the public's money and creating an atmosphere of pride through mutual support and outstanding service.

Department Description

The Office of the City Treasurer is responsible for receipt and custody of all Citywide revenue, including banking, tax administration, collection of delinquent accounts and accounting for these funds. The City Treasurer is also responsible for investment of all City operating and capital improvement funds, totaling $1.45 billion, and reinvestment of debt proceeds of the City and its affiliated agencies totaling an additional $158 million. In addition, the City Treasurer serves as a member of the Funds Commission and as a Trustee for the SPSP/401(k) Plans. Major divisions/programs of the Office of the City Treasurer are as follows:

Business and Rental Unit Tax
The Business and Rental Unit Tax Program administers the collection of the City's Business Tax and Rental Unit Business Tax assessments and fees, compliance enforcement, collection of Business Improvement District fees, and maintains the regulatory clearance review data for businesses operating within the City of San Diego.

General Accounting
The General Accounting Program is responsible for collecting fees, fines, permits, taxes and other payments; processing Transient Occupancy Tax (TOT) returns and remittances; balancing and reporting all daily revenue transactions; accounting for daily cash deposits of City funds in various bank accounts; maintaining records for City investments; and accounting for investments in the Cemetery Perpetuity, Los Penasquitos Preserve and G.E. Peters, Effie Sergeant and Edwin A. Benjamin Memorial Trust Funds.

Investments
In compliance with the City Treasurer's Investment Policy, the Investments Division manages the City's operating, capital improvement, and project financing funds in order to safely preserve principal, provide adequate liquidity and earn a return comparable to performance benchmarks. The Investments Division manages the reinvestment of additional bond proceeds for the City, City Agencies, and Joint Power Authorities. The division provides cash management services, including maintenance of banking relationships and reviewing new banking legislation.

City Treasurer

Department Description

The division also assists in the development and implementation of new payment and collection systems for the City, which includes participating in the review, implementation and monitoring of all electronic banking services, e-commerce systems, and third party payment processing services.

Revenue Audit & Appeals
The Revenue Audit Division conducts audits of hotels, lessees, and franchises to ensure revenues due to the City are remitted timely and accurately. The division also administers appeal hearings conducted by the City Treasurer.

Revenue Collections
The Revenue Collections Division includes many of the City Treasurer's key revenue collection responsibilities. The Delinquent Accounts Program is responsible for the administration and collection of delinquent accounts that have been referred to the City Treasurer by other City departments and agencies. The program also represents the City in small claims court actions on delinquent accounts. The Parking Administration section handles parking citation customer service functions, issues residential parking permits, and reviews and processes parking citation appeals. The Parking Meter Operations section collects parking meter revenue and installs and maintains City parking meters. The Consolidated Payments section processes parking citation and delinquent account payments and distributes and reconciles related revenue.

Service Efforts and Accomplishments

The Office of the City Treasurer measures customer satisfaction through lobby surveys. In calendar year 2006, surveys reflected that Treasury Operations lobby customers were 95 percent satisfied with the level of customer service.

The Accounting Program joined efforts with the Auditor and Comptroller's Office to streamline the cash reconciliation process. New policies and procedures will ensure timely and accurate reconciliation of cash.

The Business Tax Program contracted with the Franchise Tax Board to enhance its compliance enforcement efforts. This program will ensure that businesses operating within the City are in compliance with the City's Business Tax regulations.

The Delinquent Accounts Program began accepting delinquent account payments both online and via telephone interactive voice response system. In addition to providing customers a greater variety of payment options, the system provides protection of credit card and account information and allows customers to make payments 24 hours a day.

The Delinquent Accounts Program maintains a net collection rate of 85 percent on delinquent receivables. Due to the program's aggressive stance on collections and resulting success, the program is frequently contacted by other cities for assistance in setting up delinquent account collection programs.

The Parking Meter Operations section is evaluating the use of multi-space parking meter technology. A total of 50 multi-space parking pay stations were installed in the downtown area as part of a pilot project. Each multi-space pay station replaces six to ten single head parking meters and allows customers a broader range of payment options including credit cards and improves the overall aesthetics of the street and sidewalk.

Subsequent to the transfer of the parking citation payment and appeals processing functions to the City Treasurer, parking citation payments are processed on a daily basis without exception. Appeals processing backlogs have been reduced significantly and will be eliminated by the end of Fiscal Year 2007, further improving service to customers.

Service Efforts and Accomplishments

The Parking Administration section and Delinquent Accounts Program achieved a 24-month collection rate of 82.8 percent on parking citations. This is the third highest collection rate in the country according to a nationwide survey conducted last year by the City of Dallas. The 15 survey participants included San Jose (82.0 percent), Phoenix (75.0 percent) and San Francisco (82.3 percent).

The Parking Administration section will be implementing a new parking citation system in Fiscal Year 2008 to further streamline and automate parking citation processing. The new system will allow customers to review and pay citations online. The Parking Administration and Parking Meter Operations sections will also team up to improve the current pre-paid Parking Card Program and related technology.

Over the past year, the Investments Division has implemented multiple enhancements to key payment systems, including the upgrade of the Federal Electronic Data Interchange (FEDI) system which received $940 million in payments during calendar year 2006 and the deployment of the Junior Life Guard online registration and payment website.

The Office of the City Treasurer is working diligently on the City's Banking Services Request For Proposal, which will be implemented by December 1, 2007. The resulting five-year contract will meet the City's current and future banking needs, allowing expansion into the electronic payment/collection arena and provide even more convenient, low-cost services to the residents and visitors of San Diego through the City's website.

The Revenue Audit Division continues to conduct mandatory revenue audits in order to identify deficiencies and maximize recovery.

Budget Dollars at Work

In Fiscal Year 2006:
- $1.6 billion in Citywide revenues deposited and recorded
- $15 million in Business Tax assessments collected
- $1.3 million in Business Improvement District assessments
- 15,803 new Business Tax applications and 145,068 renewals processed
- 61,547 Business Tax telephone customers assisted
- $15.3 million delinquent account revenue collected for under $25,000 amounts referred
- $33.9 million delinquent account revenue collected for over $25,000 amounts referred
- 207,557 delinquent account collections telephone contacts
- 365,118 Parking Citation payments processed ($16.7 million)
- 33,610 Parking Citation appeals reviewed, processed and decided
- 364,245 pounds of coin collected from City Parking Meters ($6.4 million)
- 62,971 Parking Citation telephone customers assisted
- 150 revenue audits performed resulting in recoveries of approximately $1.5 million
- $38 million in interest earnings received on the City's Pooled Investment Portfolio

City Treasurer

Department Summary

City Treasurer								
		FY 2006 BUDGET		FY 2007 BUDGET		**FY 2008 FINAL**		FY 2007-2008 CHANGE
Positions		78.22		86.80		**124.00**		37.20
Personnel Expense	$	5,991,091	$	6,671,773	**$**	**10,343,539**	$	3,671,766
Non-Personnel Expense	$	2,939,343	$	3,417,296	**$**	**4,098,377**	$	681,081
TOTAL	$	8,930,434	$	10,089,069	**$**	**14,441,916**	$	4,352,847

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Office of the City Treasurer			
Administration	4.17	7.55	**9.25**
Business & Rent Taxes	13.00	17.85	**17.75**
Consolidated Pymt Processing	0.00	0.00	**5.00**
Delinquent Acct Collections	45.80	46.60	**43.50**
General Accounting	10.85	10.50	**12.00**
Investments Activities	4.40	4.30	**3.00**
Parking Administration	0.00	0.00	**19.00**
Parking Meter Operations	0.00	0.00	**9.50**
Revenue Audit Admin	0.00	0.00	**5.00**
Total	**78.22**	**86.80**	**124.00**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Office of the City Treasurer			
Administration	$ 724,022	$ 1,078,733	**$ 1,118,848**
Business & Rent Taxes	$ 2,318,935	$ 2,680,343	**$ 2,551,246**
City Treasurer	$ -	$ (6,139)	**$ 64,911**
Consolidated Pymt Processing	$ -	$ -	**$ 514,180**
Delinquent Acct Collections	$ 3,757,567	$ 3,963,383	**$ 3,854,089**
General Accounting	$ 900,754	$ 1,154,357	**$ 1,183,734**
Investments Activities	$ 1,229,156	$ 1,218,392	**$ 1,055,278**
Parking Administration	$ -	$ -	**$ 2,354,067**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	FY 2008 FINAL
GENERAL FUND			
Office of the City Treasurer			
Parking Meter Operations	$ -	$ -	**$ 1,151,538**
Revenue Audit Admin	$ -	$ -	**$ 594,025**
Total	**$ 8,930,434**	**$ 10,089,069**	**$ 14,441,916**

Significant Budget Adjustments

GENERAL FUND

Office of the City Treasurer	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 379,060	$ 0
Parking Management Restructure Transfer of 31.00 positions from General Services - Parking Management and Streets Divisions to the Office of the City Treasurer along with associated non-personnel expenditures and revenue.	31.00	$ 4,277,454	$ 7,165,617
Transfer of Positions from the Auditor and Comptroller Department. Transfer of five positions from Auditor's Department - Audit Division consisting of 1.00 Principal Accountant, 2.00 Accountant III, and 2.00 Accountant II positions along with related non-personnel expenditures and revenue.	5.00	$ 546,507	$ 69,109
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 257,561	$ 0
Mandated Additions Principal Accountant position was utilized during Fiscal Year 2007 as an offset to unclassified/unrepresented Treasury Operations Manager. The Financial Operations Manager would be a net-zero transfer from Auditors Department.	1.00	$ 195,956	$ 0

City Treasurer

Significant Budget Adjustments

GENERAL FUND

Office of the City Treasurer	Positions	Cost	Revenue
Transfer of Position from Debt Management Department Transfer of Information System Technician from Debt Management to the Office of the City Treasurer and related non-personnel expenditures.	0.20	$ 15,425	$ 0
Swap Non-Personnel Expenses to Personnel Expenses Swap of non-personnel expenditures to personnel expense for a Student Intern position.	0.00	$ 2,023	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ 6,270,823
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (21,109)	$ 0
Position Swap In Fiscal Year 2007, General Services, Parking Management Division was restructured under the Office of the City Treasurer. Due to this restructure, the vacant Assistant Investment Officer position in the Investments Division was exchanged for a Program Manager position to oversee the newly formed Revenue Collections Division that oversees the Delinquent Accounts Collection Program and Parking Management.	0.00	$ (32,050)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (231,276)	$ 0
Miscellaneous Reductions Redistribute current appropriations to improve current year monitoring process.	0.00	$ (481,739)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (554,965)	$ 0

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ 3,973,991	$ 4,400,425	**$ 6,694,943**
Fringe Benefits	$ 2,017,100	$ 2,271,348	**$ 3,648,596**
SUBTOTAL PERSONNEL	$ 5,991,091	$ 6,671,773	$ **10,343,539**
NON-PERSONNEL			
Supplies & Services	$ 1,896,496	$ 2,061,884	**$ 2,314,531**
Information Technology	$ 962,880	$ 1,267,522	**$ 1,688,442**
Energy/Utilities	$ 62,258	$ 70,181	**$ 63,403**
Equipment Outlay	$ 17,709	$ 17,709	**$ 32,001**
SUBTOTAL NON-PERSONNEL	$ 2,939,343	$ 3,417,296	$ **4,098,377**
TOTAL	$ 8,930,434	$ 10,089,069	$ **14,441,916**

Revenues by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Licenses and Permits	$ 13,734,000	$ 14,042,000	**$ 26,978,040**
Fines, Forfeitures, and Penalties	$ 2,616,000	$ 2,751,000	**$ 3,011,000**
Charges for Current Services	$ 269,500	$ 286,000	**$ 418,000**
Transfers from Other Funds	$ -	$ -	**$ 177,509**
TOTAL	$ 16,619,500	$ 17,079,000	**$ 30,584,549**

Salary Schedule

GENERAL FUND

Office of the City Treasurer

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1100	Accountant III	1.00	**3.00**	$ 71,390	$ 214,170
1104	Account Clerk	5.00	**5.00**	$ 37,878	$ 189,390
1106	Sr Management Analyst	2.00	**3.00**	$ 70,802	$ 212,405
1107	Administrative Aide II	1.00	**1.00**	$ 50,686	$ 50,686
1183	Accountant IV	1.00	**1.00**	$ 90,419	$ 90,419
1218	Assoc Management Analyst	0.00	**1.00**	$ 64,539	$ 64,539
1330	Cashier	3.00	**2.00**	$ 37,620	$ 75,239
1331	Collections Investigator I	28.00	**28.00**	$ 47,548	$ 1,331,330
1332	Collections Investigator II	4.00	**4.00**	$ 54,193	$ 216,770
1333	Collections Investigator III	5.00	**5.00**	$ 59,988	$ 299,941

City Treasurer

Salary Schedule

GENERAL FUND

Office of the City Treasurer

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1344	Collections Manager	1.00	**1.00**	$	80,525	$	80,525
1348	Info Systems Analyst II	1.00	**1.00**	$	64,621	$	64,621
1401	Info Systems Technician	0.80	**2.00**	$	50,993	$	101,986
1465	Field Representative	1.00	**1.00**	$	38,916	$	38,916
1535	Clerical Assistant II	5.00	**16.00**	$	35,402	$	566,426
1575	Data Entry Operator	1.00	**0.00**	$	-	$	-
1641	Parking Meter Technician	0.00	**7.00**	$	49,137	$	343,961
1646	Parking Meter Supv	0.00	**1.00**	$	56,359	$	56,359
1726	Principal Clerk	1.00	**1.00**	$	52,855	$	52,855
1776	Public Information Clerk	9.00	**17.00**	$	37,688	$	640,688
1803	Sr Parking Meter Technician	0.00	**1.00**	$	51,965	$	51,965
1840	Sr Cashier	1.00	**1.00**	$	42,305	$	42,305
1842	Accountant II	1.00	**3.00**	$	61,920	$	185,761
1844	Sr Account Clerk	4.00	**5.00**	$	43,002	$	215,009
1876	Executive Secretary	1.00	**1.00**	$	52,009	$	52,009
1879	Sr Clerk/Typist	3.00	**4.00**	$	43,313	$	173,252
1917	Supv Management Analyst	1.00	**1.00**	$	80,610	$	80,610
1926	Info Systems Analyst IV	1.00	**1.00**	$	80,289	$	80,289
2190	Treasurer	1.00	**1.00**	$	144,999	$	144,999
2217	Financial Operations Manager	0.00	**1.00**	$	113,356	$	113,356
2228	Principal Accountant	1.00	**2.00**	$	111,391	$	222,781
2241	Investment Officer	1.00	**1.00**	$	125,000	$	125,000
2256	Asst Investment Officer	2.00	**1.00**	$	125,522	$	125,522
2270	Program Manager	0.00	**1.00**	$	113,357	$	113,357
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(193,244)
	Bilingual - Regular	0.00	**0.00**	$	-	$	12,830
	Overtime Budgeted	0.00	**0.00**	$	-	$	32,161
	Temporary Help	0.00	**0.00**	$	-	$	425,755
	Total	86.80	**124.00**			**$**	**6,694,943**
CITY TREASURER TOTAL		86.80	**124.00**			**$**	**6,694,943**

Citywide Program Expenditures

Citywide Program Expenditures



Department Description

The Citywide Program Expenditures Department budget is comprised of various programs and activities that provide benefits and services citywide. General Fund portions of programs or activities whose funding is divided among the General Fund and the Non-General funds, and/or programs or activities that are generally not attributable to any one City department are allocated in this department. The Citywide Program Expenditure Department budget is administered by the Financial Management Department with input from the contacts in the respective programs or departments.

Department Summary

Citywide Program Expenditures				
	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**	FY 2007-2008 CHANGE
Positions	11.00	0.00	**0.00**	0.00
Personnel Expense	$ 1,469,872	$ -	**$ -**	$ -
Non-Personnel Expense	$ 46,874,568	$ 46,383,612	**$ 47,811,862**	$ 1,428,250
TOTAL	$ 48,344,440	$ 46,383,612	**$ 47,811,862**	$ 1,428,250

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Citywide Program Expenditures			
Accounting & Info Processing	1.00	0.00	**0.00**
Citizens' Review Board	2.00	0.00	**0.00**
Citywide Drug Testing	1.00	0.00	**0.00**
Council Budget Liaison	1.00	0.00	**0.00**

Citywide Program Expenditures

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Citywide Program Expenditures			
Docket Services	2.00	0.00	**0.00**
Emergency Medical Services	2.00	0.00	**0.00**
Human Relations Commission	2.00	0.00	**0.00**
Total	**11.00**	**0.00**	**0.00**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Citywide Program Expenditures			
Accounting & Info Processing	$ 239,174	$ -	**$ -**
ADA Paratransit Serv Prog	$ 150,918	$ -	**$ -**
Animal Regulation Services	$ 5,290,810	$ -	**$ -**
Annual Audit	$ 105,630	$ -	**$ 681,805**
Assessments to Public Property	$ 410,837	$ 480,837	**$ 300,500**
Building Security	$ 346,456	$ -	**$ -**
Centralized General Fund IT Allocations	$ 2,162,946	$ -	**$ -**
Citizens' Review Board	$ 248,739	$ -	**$ -**
City GIS/SanGIS	$ 597,830	$ -	**$ -**
Citywide Drug Testing	$ 178,181	$ -	**$ -**
Citywide Elections	$ 2,871,636	$ 731,636	**$ 2,700,000**
Citywide Program Expenditures	$ -	$ 7,200,097	**$ 3,328,641**
Citywide Training	$ 157,118	$ -	**$ -**
Council Budget Liaison	$ 129,225	$ -	**$ -**
Data Proc/Tele Legislative Srv	$ 849,356	$ -	**$ -**
Data Processing/New Dev	$ 5,105,694	$ -	**$ -**
Deferred Maintenance	$ -	$ 12,788,412	**$ 5,000,000**
Development Services	$ 1,553	$ -	**$ -**
Diversity Commitment	$ 275,204	$ -	**$ -**
Docket Services	$ 146,873	$ -	**$ -**
Emergency Medical Services	$ 569,025	$ -	**$ -**
Employee Personal Prop Claims	$ -	$ -	**$ 5,000**
EMS Transport Provider	$ 1,583,159	$ -	**$ -**
Energy Conservation Fund	$ 320,168	$ -	**$ -**
Health	$ 16,273	$ 16,273	**$ -**
Human Relations Commission	$ 268,793	$ -	**$ -**
Insurance	$ 1,853,000	$ 2,028,000	**$ 1,840,000**
IT&C Communications Div - GF Portion	$ 2,969,675	$ -	**$ -**
Management Compensation	$ 356,700	$ -	**$ -**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Citywide Program Expenditures			
Memberships	$ 388,625	$ 705,268	**$ 630,000**
Outside Office Spc/Mstr Lease	$ 7,694,064	$ 6,983,769	**$ 6,688,027**
Parking Meter Districts	$ 2,276,892	$ -	**$ -**
Printing and Mail Services	$ 76,905	$ -	**$ -**
Property Tax Administration	$ 1,827,643	$ -	**$ 3,027,643**
Public Liab Claims Fund Trans	$ 6,853,600	$ 10,000,000	**$ 18,000,000**
Small Business Enhancement-Citywide	$ 550,004	$ -	**$ -**
Small Business Enhancement-Districts	$ 561,007	$ -	**$ -**
Special Consulting Services	$ 632,650	$ 440,062	**$ 2,883,169**
Special Promotional Programs	$ -	$ 4,731,181	**$ -**
TRANS Interest Expense Transfer Fund	$ -	$ -	**$ 2,449,000**
Transportation Subsidy	$ 278,077	$ 278,077	**$ 278,077**
Total	**$ 48,344,440**	**$ 46,383,612**	**$ 47,811,862**

Significant Budget Adjustments

GENERAL FUND

Citywide Program Expenditures	**Positions**	**Cost**	**Revenue**
Establishment of Public Liability Fund Reserve To establish a reserve for the Public Liability Fund per the Five Year Financial Outlook.	0.00	$ 5,000,000	$ 0
Support for the Public Liability Fund Support for audit and legal expenses related to ongoing financial investigations and other claims against the City.	0.00	$ 3,000,000	$ 0
Increase Transfer Expenditure for Mission Bay and Regional Park Improvement Funds Adjustment to increase transfer in expenditures per the Mission Bay Ordinance (Council Ordinance O-2003-64 and Municipal Code 22.0229), which requires that one-half of all revenue from Mission Bay rents and concessions in excess of $20 million is to be allocated to the Mission Bay Improvements Fund and the Regional Park Improvement Fund.	0.00	$ 2,804,810	$ 0
TRANs Interest Expense TRANs Interest Expense to be allocated in Citywide Program Expenditures.	0.00	$ 2,449,000	$ 0

Citywide Program Expenditures

Significant Budget Adjustments

GENERAL FUND

Citywide Program Expenditures	Positions	Cost	Revenue
Increase in Special Consulting Services Support for current and planned citywide special consulting contracts and services for the General Fund.	0.00	$ 2,124,735	$ 0
Citywide Elections Costs Provides funding to reimburse the San Diego County Registrar of Voters for costs associated with municipal ballot propositions, City Attorney, Mayor, and Council District office elections to be consolidated with the Presidential Primary and General Elections scheduled for February and June 2008. Increase to Citywide Elections is necessary to cover expenditures for scheduled elections of four City Council and two citywide official seats, and anticipated ballot measures in Fiscal Year 2008.	0.00	$ 1,968,364	$ 0
Transfer of Property Tax Administration Funding Transfer of funding for Property Tax Administration from the Auditor and Comptroller Department.	0.00	$ 1,827,643	$ 0
Increase to Annual Audit and Property Tax Administration Expenditures Increase to the Annual Audit and Property Tax Administration expenditure allocation will allow for these critical financial activities to be fully funded.	0.00	$ 1,776,175	$ 0
Funding for the Enterprise Resource Planning (ERP) System This system will integrate all data and processes of the City's core functions into a unified data system. The ERP will replace independent applications the City has in place that will eliminate the need for external interfaces, provide a range of standardization, reduce maintenance, and allow for greater reporting capabilities.	0.00	$ 458,434	$ 0
Increase for Meet and Confer Expenditures Increase to cover Meet and Confer consultant and contractual expenditures. Fiscal Year 2008 is planned for Meet and Confer negotiations with all of the offical bargaining units in the City.	0.00	$ 300,000	$ 0
Transfer of Annual Audit Funding Transfer of funding for the Annual Audit from the City Auditor and Comptroller Department.	0.00	$ 105,630	$ 0
Support of Employee Personal Property Damage Claims Increase to allocate funds to employee personal property damage claims. Prior year had no funding.	0.00	$ 5,000	$ 0

Significant Budget Adjustments

GENERAL FUND

Citywide Program Expenditures	Positions	Cost	Revenue
Transfer of Financial Management Activities Funding Transfer funding for activities that include special contracts and public finance organization memberships to the Financial Management Department.	0.00	$ (27,672)	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (80,732)	$ 0
Transfer to Debt Management Department Transfer of funds specific to bond financing associated costs to the Debt Management Department operating budget.	0.00	$ (115,112)	$ 0
Transfer to The Office of the Chief Financial Officer Transfer funds associated with financial consulting contracts and Special Projects Corporate Sponsorship agreements to the Office of the Chief Financial Officer.	0.00	$ (303,650)	$ 0
Adjustment to the General Fund Reserves Per the Five Year Financial Outlook, the reserve amount is to provide support for the General Fund. The use and maintenance of an unallocated reserve is a generally accepted accounting practice that supports general contingencies within the General Fund.	0.00	$ (3,871,456)	$ 0
General Fund Savings Proposal Department submitted reduction proposal.	0.00	$ (5,399,697)	$ 0
Transfer to the General Services Department Per the Five Year Financial Outlook, funds for deferred maintenance of street and storm drain repair to be directly allocated to the General Services Department Streets Division.	0.00	$ (10,593,222)	$ 0

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ 756,876	$ -	**$** -
Fringe Benefits	$ 712,996	$ -	**$** -
SUBTOTAL PERSONNEL	$ 1,469,872	$ -	$ -
NON-PERSONNEL			
Supplies & Services	$ 38,188,870	$ 46,383,622	**$ 47,811,862**
Information Technology	$ 8,418,377	$ (10)	**$** -
Energy/Utilities	$ 132,561	$ -	**$** -

Citywide Program Expenditures

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
NON-PERSONNEL			
Equipment Outlay	$ 134,760	$ -	**$ -**
SUBTOTAL NON-PERSONNEL	$ 46,874,568	$ 46,383,612	$ **47,811,862**
TOTAL	$ 48,344,440	$ 46,383,612	$ **47,811,862**

Revenues by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Charges for Current Services	$ 777,145	$ -	**$ -**
Other Revenues	$ 116,667	$ -	**$ -**
TOTAL	$ 893,812	$ -	**$ -**

Debt Management



Mission Statement

To provide comprehensive and innovative debt management administration to meet the financing needs of the City in a cost effective manner, taking into account City priorities as well as legal, financial, and structural considerations.

Department Description

In Fiscal Year 2007, Debt Management, previously the Financing Services Division of the City Treasurer's Office, was reorganized as a stand alone department under the Chief Financial Officer within the Department of Finance. Debt Management administers all debt issuances, short term and long term, for the City.

Debt Management conducts planning, structuring, and issuance activities for short-term and long-term financing to meet the City's cash flow needs and to provide funds for capital projects, equipment, and vehicles. In addition, the Department coordinates the Community Facilities District and 1913/1915 Act Assessment District formation procedures and related conduit bond issuances to fund public infrastructure projects. The Department also monitors outstanding debt issuances for refunding opportunities and performs, coordinates, and monitors certain post-issuance administrative functions. With respect to the latter, Debt Management works with the Office of the City Attorney, outside counsel, and other departments to ensure the City's compliance with federal securities laws; administers debt service payments; monitors the City's compliance with existing bond covenants; coordinates the filing of annual continuing disclosure reports; responds to requests for information related to outstanding bonds.

Debt Management also performs financial analysis for the Mayor, City Council, and City departments. The Department works with the Water and Metropolitan Wastewater Departments to develop financial plans and identify infrastructure funding, based on the Water and Metropolitan Wastewater Departments' rate analyses, projections, and federal, State, and local mandates.

Citywide Contractual Services
Citywide Contractual Services provides funds for consulting contracts, including financial advisory and bond counsel contracts and for services relating to a wide range of financing issues.

Enterprise Fund Financing and Administration
Enterprise Fund Financing and Administration coordinates the structuring and issuance of bond financings for City capital projects funded and secured by the City's enterprise funds and performs or coordinates certain post-debt issuance administrative functions, including continuing disclosure annual report filings.

Debt Management

Department Description

General Fund Financing and Administration
General Fund Financing and Administration coordinates the structuring and issuance of bond financing for City capital projects funded and secured by the City's General Funds and performs or coordinates certain post debt issuance administrative functions, including continuing disclosure annual report filings.

Special Districts Financing and Administration
Special Districts Financing and Administration coordinates Community Facilities District and 1913/1915 Act Assessment District formation procedures and related bond issuances, and performs or coordinates certain post debt issuance administrative functions, including the calculation and enrollment of special taxes and assessments and continuing disclosure annual report filings.

Service Efforts and Accomplishments

The Formal Centralized Monitoring Program, designed to monitor and report compliance of all City bond covenants and requirements and protect bondholder interests, has been successfully implemented. Bond covenants for debt issuances totaling $2.3 billion were tracked under the Formal Compliance Monitoring Program.

Debt Management works with the Disclosure Practices Working Group on controls and procedures for bond disclosures, and to implement Kroll Report recommendations. A Formal Debt Management Policy is being prepared to serve as a guideline for the City's future debt issuances. Outreach efforts included a presentation entitled "Debt Management and Financing Tools" to the Budget and Finance Committee.

Debt Management completed the refunding of the outstanding $169.7 million Public Facilities Financing Authority of the City of San Diego Lease Revenue Bonds, Series 2002 (Ballpark Project) to lower the annual debt payment. The refunding will generate approximately $3.7 million in annual debt service savings.

Debt Management issued $57 million in Subordinated Water Revenue Notes to fund high priority Water CIP construction projects.

A total of $16 million in Community Facilities District No. 3 (Liberty Station) Special Tax Bonds, Series A of 2006 were issued to fund certain public road and park improvements in connection with the Naval Training Center Redevelopment Project.

A total of $105.4 million in Tobacco Revenue Bonds were issued in June 2006, via the securitization of $10.1 million in annual tobacco settlement revenue payments. This facilitated a contribution of $100 million, above the annual required contribution, to the pension system.

In June 2006, the Fiscal Year 2007 $142 million in Tax Revenue Anticipation Notes (TRANs) were privately placed with Bank of America to meet Fiscal Year 2007 interim cash flow needs.

The lease-purchase of $6.8 million of General Fund Motive Equipment and $2.6 million of General Fund fire apparatus was financed under a Master Lease Agreement. Implementation of two other Master Lease Agreements to meet additional essential equipment and vehicle, financing needs, and fund the Enterprise Resource Planning project for Citywide financial and reporting upgrades is underway.

Budget Dollars at Work

- Administered $2.3 billion in long term outstanding debt (as of June 2006)
- Refunded $165.3 million in outstanding debt, resulting in $51.5 million of net present value savings over the term of the bonds
- Financed $16 million in essential vehicles and equipment, largely to meet public safety needs for police helicopters, fire apparatus, and public safety communications equipment
- Executed financings to provide $73 million for public infrastructure and capital projects
- Issued Tobacco Revenue Bonds to contribute $100 million to the City's pension system
- Calculated, enrolled, and apportioned to 8,700 parcels $16 million in annual special taxes and assessments
- Administered $184 million of annual debt service payments

Department Summary

Debt Management								
		FY 2006 BUDGET		FY 2007 BUDGET		**FY 2008 FINAL**		FY 2007-2008 CHANGE
Positions		29.24		22.20		**22.00**		(0.20)
Personnel Expense	$	3,004,642	$	2,283,651	**$**	**2,346,312**	$	62,661
Non-Personnel Expense	$	401,342	$	366,172	**$**	**384,089**	$	17,917
TOTAL	$	3,405,984	$	2,649,823	**$**	**2,730,401**	$	80,578

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Debt Management Department			
Administration	1.00	1.00	**0.00**
Bond Financing, Utilities & Analysis	21.15	15.15	**0.00**
Ent Fund Fin & Admin	0.00	0.00	**2.30**
Gen Fund Fin & Admin	0.00	0.00	**14.00**
Special Dist Fin & Admin	0.00	0.00	**5.70**
Total	**22.15**	**16.15**	**22.00**
SPECIAL DISTRICTS FUND			
Special Districts			
Special Districts	7.09	6.05	**0.00**
Total	**7.09**	**6.05**	**0.00**
DEPARTMENT TOTAL	**29.24**	**22.20**	**22.00**

Debt Management

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Debt Management Department			
Administration	$ 97,924	$ 77,233	**$ 5,064**
Bond Financing, Utilities & Analysis	$ 2,410,635	$ 1,702,341	**$ 55,357**
City-Wide Contraactual Services	$ -	$ -	**$ 115,112**
Ent Fund Fin & Admin	$ -	$ -	**$ 318,029**
Financing Services	$ -	$ (3,877)	**$ 63,533**
Gen Fund Fin & Admin	$ -	$ -	**$ 1,520,674**
Special Dist Fin & Admin	$ -	$ -	**$ 652,632**
Total	**$ 2,508,559**	**$ 1,775,697**	**$ 2,730,401**
SPECIAL DISTRICTS FUND			
Special Districts			
Fin Svcs - Special Districts	$ -	$ 2,692	**$ -**
Special Districts	$ 897,425	$ 871,434	**$ -**
Total	**$ 897,425**	**$ 874,126**	**$ -**
DEPARTMENT TOTAL	**$ 3,405,984**	**$ 2,649,823**	**$ 2,730,401**

Significant Budget Adjustments

GENERAL FUND

Debt Management Department	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 78,685	$ 0
Transfer of Position from Special Districts Transfer of positions, associated non-personnel expenditures, and revenue from Special Districts to the Debt Management Department.	6.05	$ 892,761	$ 912,279
Transfer of Funding from Citywide Contractual Services Transfer of funds specific to bond financing associated costs to the Debt Management Department operating budget from Citywide Contractual Services.	0.00	$ 115,112	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 45,362	$ 0

Significant Budget Adjustments

GENERAL FUND

Debt Management Department	Positions	Cost	Revenue
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 7,428	$ 0
Training Increase Additional support to provide onsite training from specialized consultants such as financial advisors, underwriters, or similar subject matter experts.	0.00	$ 5,000	$ 0
Publication Subscription Increase Additional support to provide publications that are used by the Department to stay current on market events that are of relevance for Citywide activities.	0.00	$ 2,500	$ 0
Position Swap To correct FTE job class number and description of the Department's anticipated Debt Services Manager.	0.00	$ 971	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 191	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ (221,890)
Enterprise Resource Planning (ERP) Transfer Transfer ERP costs from the Special Districts Department to the Debt Management Department to accurately budget the expenditure.	0.00	$ (3,123)	$ 0
Transfer of Position to the Office of the City Treasurer Department Transfer of 0.20 Information System Technician from Debt Management to the Office of the City Treasurer and related non-personnel expenditures.	(0.20)	$ (15,422)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (56,707)	$ 0

Debt Management

Significant Budget Adjustments

GENERAL FUND

Debt Management Department	Positions	Cost	Revenue
Revised Reduction Projections Revised reduction projections will accurately reflect anticipated Fiscal Year 2008 reductions. These projections were determined and prepared by using generally accepted guidelines, such as forecast methods, economic trends, and department analysis.	0.00	$ (118,054)	$ 0

SPECIAL DISTRICTS FUND

Special Districts	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 17,408	$ 0
Enterprise Resource Planning (ERP) Transfer Transfer ERP costs from the Special Districts Department to the Debt Management Department to accurately budget the expenditure.	0.00	$ 3,123	$ 0
Transfer of Position from Special Districts Transfer of positions from Special Districts to Debt Management Department along with associated non-personnel expenditures and revenue.	(6.05)	$ (894,657)	$ (912,279)

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ 2,052,756	$ 1,555,900	**$ 1,557,979**
Fringe Benefits	$ 951,886	$ 727,751	**$ 788,333**
SUBTOTAL PERSONNEL	$ 3,004,642	$ 2,283,651	$ **2,346,312**
NON-PERSONNEL			
Supplies & Services	$ 240,244	$ 271,459	**$ 281,980**
Information Technology	$ 98,296	$ 56,815	**$ 66,634**
Energy/Utilities	$ 43,674	$ 18,967	**$ 16,544**
Equipment Outlay	$ 19,128	$ 18,931	**$ 18,931**
SUBTOTAL NON-PERSONNEL	$ 401,342	$ 366,172	$ **384,089**
TOTAL	$ 3,405,984	$ 2,649,823	$ **2,730,401**

Revenues by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Charges for Current Services	$ 930,000	$ 836,000	**$ 1,526,389**
TOTAL	$ 930,000	$ 836,000	**$ 1,526,389**

Salary Schedule

GENERAL FUND

Debt Management Department

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1106	Sr Management Analyst	2.00	**3.00**	$ 70,802	$ 212,406
1107	Administrative Aide II	0.00	**2.00**	$ 50,686	$ 101,372
1222	Assoc Economist	2.00	**3.00**	$ 65,329	$ 195,986
1243	Info Systems Administrator	1.00	**0.00**	$ -	$ -
1401	Info Systems Technician	0.20	**0.00**	$ -	$ -
1424	Economist	2.00	**2.00**	$ 70,138	$ 140,276
1535	Clerical Assistant II	1.00	**1.00**	$ 35,402	$ 35,402
1746	Word Processing Operator	1.00	**1.00**	$ 37,845	$ 37,845
1879	Sr Clerk/Typist	1.00	**1.00**	$ 43,314	$ 43,314
1917	Supv Management Analyst	1.00	**5.00**	$ 80,610	$ 403,049
1923	Supv Economist	4.00	**1.00**	$ 78,079	$ 78,079
2132	Department Director	0.00	**1.00**	$ 134,998	$ 134,998
2214	Deputy Director	0.95	**0.00**	$ -	$ -
2270	Program Manager	0.00	**2.00**	$ 95,840	$ 191,679
	Vacancy Factor Adjustment	0.00	**0.00**	$ -	$ (47,382)
	Overtime Budgeted	0.00	**0.00**	$ -	$ 4,684
	Temporary Help	0.00	**0.00**	$ -	$ 26,271
	Total	16.15	**22.00**		**$ 1,557,979**

SPECIAL DISTRICTS FUND

Special Districts

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1106	Sr Management Analyst	1.00	**0.00**	$ -	$ -
1107	Administrative Aide II	2.00	**0.00**	$ -	$ -
1222	Assoc Economist	1.00	**0.00**	$ -	$ -
1917	Supv Management Analyst	1.00	**0.00**	$ -	$ -
2214	Deputy Director	0.05	**0.00**	$ -	$ -

Debt Management

Salary Schedule

SPECIAL DISTRICTS FUND
Special Districts

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
2270	Program Manager	1.00	**0.00**	$ -	$ -
	Total	6.05	**0.00**		**$ -**
DEBT MANAGEMENT TOTAL		22.20	**22.00**		**$ 1,557,979**

Revenue and Expense Statement (Non-General Fund)

SPECIAL DISTRICTS FUND

		FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE				
Balance from Prior Year	(1)	$ 86,557	$ -	**$** -
TOTAL BALANCE		$ 86,557	$ -	**$** -
REVENUE				
1911 Act Reimbursement (Other Fund Transfers)	(1)	$ 89,299	$ 22,572	**$** -
CFD and Assessment District Admin Charges	(1)	$ 488,971	$ 532,251	**$** -
District Formation Activities	(1)	$ 232,598	$ 285,043	**$** -
Special Districts Services to Other Funds	(1)	$ -	$ 72,413	**$** -
TOTAL REVENUE		$ 810,868	$ 912,279	**$** -
TOTAL BALANCE AND REVENUE		$ 897,425	$ 912,279	**$** -
OPERATING EXPENSE				
Non-Personnel	(1)	$ 229,951	$ 243,512	**$** -
Personnel	(1)	$ 667,474	$ 630,614	**$** -
TOTAL OPERATING EXPENSE		$ 897,425	$ 874,126	**$** -
TOTAL EXPENSE		$ 897,425	$ 874,126	**$** -
BALANCE		$ -	$ 38,153	**$** -
TOTAL EXPENSE, RESERVE AND BALANCE		$ 897,425	$ 912,279	**$** -

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) Effective for Fiscal Year 2008, the Special Districts Administration function (Dept 7207) will no longer be a 'stand alone' effort, but will be merged into the Debt Management Department (056) as a separate Activity Group. The scope and functions of Special Districts Administration will remain essentially unchanged, however, as a combined unit under Debt Management, separate Annual Revenue & Expense Statements will no longer be required (beyond historical data).

Financial Management



Mission Statement

The mission of the Financial Management Department is to develop and monitor the City's annual budget and comprehensive long-range financial forecast through a collective effort. Financial Management achieves this through sound fiscal analysis of operating and capital revenues and expenditures, superior customer service, and adherence to the highest professional standards.

Department Description

The Financial Management Department provides services to the Mayor and serves as an internal fiscal consultant to other City departments. Financial Management prepares the proposed and annual budgets in accordance with the City Charter each year. During the fiscal year, Financial Management monitors the City's expenditures and revenue receipts, oversees budget transfers and adjustments, and reviews requests for City Council and Mayoral Actions for both the operating budget and the Capital Improvements Program. In addition, the Department develops and updates the City's Five Year Financial Outlook.

Service Efforts and Accomplishments

In Fiscal Year 2007 the Department:
- Developed and administered a balanced budget of over $2.5 billion that includes the operating budget and Capital Improvements Program
- Established the first period-to-date department budgets, benchmarked actual expenditures and revenue, and compared actual results to the budget on a quarterly basis
- Developed and recommended mid-year budget adjustments for Council action
- Reviewed over 1,000 Council and Mayoral actions to assess the financial impact to the City

Financial Management

Budget Dollars at Work

The department goals for Fiscal Year 2008 include:
- Develop the City's Fiscal Year 2009 balanced budget
- Release a revised Mayor's Five-Year Financial Outlook
- Produce quarterly budget monitoring reports to track expenditure and revenue variances
- Project expenditure and revenue trends, make budget adjustment requests to City Council, and develop mitigation plans with departments to maintain a balanced budget

Department Summary

Financial Management								
		FY 2006 BUDGET		FY 2007 BUDGET		**FY 2008 FINAL**		FY 2007-2008 CHANGE
Positions		22.50		33.00		**30.00**		(3.00)
Personnel Expense	$	2,333,595	$	2,933,575	**$**	**3,178,179**	$	244,604
Non-Personnel Expense	$	149,995	$	1,118,999	**$**	**939,598**	$	(179,401)
TOTAL	$	2,483,590	$	4,052,574	**$**	**4,117,777**	$	65,203

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Financial Management			
Annual Budget Development	8.00	9.00	**11.00**
Citywide Support	1.65	8.65	**0.00**
Current Yr Budget Monitoring	6.10	9.10	**9.00**
Internal Operations	2.25	2.25	**0.00**
Management	3.10	2.00	**3.00**
Pension Unit	1.40	2.00	**0.00**
Revenue and Forecasting	0.00	0.00	**7.00**
Total	**22.50**	**33.00**	**30.00**

Department Expenditures

		FY 2006 BUDGET		FY 2007 BUDGET		**FY 2008 FINAL**
GENERAL FUND						
Financial Management						
Annual Budget Development	$	819,868	$	929,441	**$**	**1,926,490**
Citywide Support	$	194,360	$	1,865,106	**$**	**-**
Current Yr Budget Monitoring	$	626,441	$	914,433	**$**	**1,016,831**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Financial Management			
Financial Management	$ -	$ (317,028)	**$ (3,986)**
Internal Operations	$ 162,833	$ 152,770	**$ -**
Management	$ 537,231	$ 303,756	**$ 391,275**
Pension Unit	$ 142,857	$ 204,096	**$ -**
Revenue and Forecasting	$ -	$ -	**$ 787,167**
Total	**$ 2,483,590**	**$ 4,052,574**	**$ 4,117,777**

Significant Budget Adjustments

GENERAL FUND

Financial Management	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 454,687	$ 0
Transfer from the Office of the Chief Financial Officer Transfer of 1.00 Department Director from the Office of the Chief Financial Officer to the Financial Management Department.	1.00	$ 212,125	$ 0
Increase to Overtime Adjustment to fund overtime.	0.00	$ 86,472	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 56,973	$ 0
Increase in Support for Budget Publications Adjustment to reflect additional funds necessary for the proposed and final publications of the City of San Diego's annual budget document.	0.00	$ 40,000	$ 0
Increase in Support for Department Training Adjustment to establish funding for department training.	0.00	$ 30,000	$ 0

Financial Management

Significant Budget Adjustments

GENERAL FUND

Financial Management	Positions	Cost	Revenue
Transfer of Financial Management Activities Funding Transfer funding for activities that include special contracts and public finance organization memberships from Citywide Program Expenditures to the Financial Management Department.	0.00	$ 27,672	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ (90,050)
Adjustments to Gas Tax and TransNet Revenues Overall Gas Tax and TransNet revenue is projected to increase for Fiscal Year 2008, one percent and three percent respectively. However, some departments realized a reduction in TransNet revenue as the result of the consolidation of the revenue into departments that perform the majority of transportation related activities: General Services - Streets Division, and Engineering and Capital Projects.	0.00	$ 0	$ (70,004)
Position Swap Swap of 2.00 Supervising Management Analysts for 1.00 Financial Operations Manager and 1.00 Executive Secretary to accurately reflect the positions within the Department.	0.00	$ (31,253)	$ 0
Position Swap Swap of 1.00 Budget Services Administrator and 1.00 Deputy Director for 2.00 Financial Operations Managers to accurately reflect the positions within the department.	0.00	$ (43,263)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (75,644)	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (128,606)	$ (606,812)
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (148,720)	$ 0

Significant Budget Adjustments

GENERAL FUND

Financial Management	Positions	Cost	Revenue
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(2.00)	$ (179,855)	$ (115,000)
Transfer to the Office of the Chief Information Officer Transfer of 2.00 Information System Analyst IVs from Financial Management Department to the Office of the Chief Information Officer.	(2.00)	$ (235,385)	$ 0

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ 1,595,847	$ 1,984,912	**$ 2,123,633**
Fringe Benefits	$ 737,748	$ 948,663	**$ 1,054,546**
SUBTOTAL PERSONNEL	$ 2,333,595	$ 2,933,575	$ **3,178,179**
NON-PERSONNEL			
Supplies & Services	$ 66,763	$ 945,738	**$ 918,395**
Information Technology	$ 53,600	$ 135,870	**$ 725**
Energy/Utilities	$ 29,632	$ 37,391	**$ 20,478**
SUBTOTAL NON-PERSONNEL	$ 149,995	$ 1,118,999	$ **939,598**
TOTAL	$ 2,483,590	$ 4,052,574	$ **4,117,777**

Financial Management

Revenues by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Charges for Current Services	$ 184,916	$ 883,524	**$ 116,658**
Transfers from Other Funds	$ 115,000	$ 115,000	**$ -**
TOTAL	$ 299,916	$ 998,524	**$ 116,658**

Salary Schedule

GENERAL FUND

Financial Management

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1106	Sr Management Analyst	8.00	**8.00**	$	70,802	$	566,415
1139	Budget Services Administrator	1.00	**0.00**	$	-	$	-
1218	Assoc Management Analyst	13.00	**13.00**	$	64,539	$	839,003
1235	Multimedia Production Coordinator	1.00	**1.00**	$	58,222	$	58,222
1348	Info Systems Analyst II	1.00	**1.00**	$	64,621	$	64,621
1648	Payroll Specialist II	1.00	**1.00**	$	41,507	$	41,507
1746	Word Processing Operator	1.00	**0.00**	$	-	$	-
1876	Executive Secretary	0.00	**1.00**	$	52,009	$	52,009
1917	Supv Management Analyst	4.00	**0.00**	$	-	$	-
1923	Supv Economist	0.00	**1.00**	$	78,079	$	78,079
1926	Info Systems Analyst IV	2.00	**0.00**	$	-	$	-
2132	Department Director	0.00	**1.00**	$	150,982	$	150,982
2214	Deputy Director	1.00	**0.00**	$	-	$	-
2217	Financial Operations Manager	0.00	**3.00**	$	85,333	$	256,000
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(63,205)
	Overtime Budgeted	0.00	**0.00**	$	-	$	80,000
	Total	33.00	**30.00**			**$**	**2,123,633**
FINANCIAL MANAGEMENT TOTAL		33.00	**30.00**			**$**	**2,123,633**

Office of the Chief Financial Officer



Mission Statement

The mission of the Office of the Chief Financial Officer is to provide the City of San Diego the highest quality public services in the areas of financial reporting, auditing, management, and stewardship of the City assets, thereby continually enhancing the quality of life for all our citizens.

Department Description

The Office of the Chief Financial Officer (CFO) is the umbrella department under which all financial departments of the City are organized. The department staff includes the Chief Financial Officer, Director of Corporate Partnership Program, and Director of Major Gifts/Planned Giving.

The Department of Finance oversees all of the City's financial activities. The following departments report to the Chief Financial Officer: City Auditor and Comptroller, Debt Management, Financial Management, Risk Management and Safety, and the City Treasurer.

The Office of the CFO is responsible for maintaining the financial records of the City, the development of the City's financial statements, internal and external audit functions, preparing annual budgets, developing debt financing proposals for borrowing funds, managing the City's investments, revenue collection and tracking, and long range financial planning.

This department also oversees the Corporate Partnership Program and the Major Gifts and Philanthropy Planning Program.

Service Efforts and Accomplishments

In Fiscal Year 2007 the department:
- Released the City's Fiscal Year 2003 and 2004 Comprehensive Annual Financial Report
- Refinanced PETCO Park Bonds
- Released the City's first Five-Year Financial Outlook
- Secured financings for Water and Metropolitan Wastewater
- Drafted new reserve and debt policies

Office of the Chief Financial Officer

Department Summary

Office of the Chief Financial Officer				
	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**	FY 2007-2008 CHANGE
Positions	0.00	1.00	**4.00**	3.00
Personnel Expense	$ -	$ 201,356	**$ 635,085**	$ 433,729
Non-Personnel Expense	$ -	$ -	**$ 432,264**	$ 432,264
TOTAL	$ -	$ 201,356	**$ 1,067,349**	$ 865,993

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Office of the Chief Financial Officer			
Office of the Chief Financial Officer	0.00	1.00	**4.00**
Total	**0.00**	**1.00**	**4.00**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Office of the Chief Financial Officer			
Office of the Chief Financial Officer	$ -	$ 201,356	**$ 1,067,349**
Total	**$ -**	**$ 201,356**	**$ 1,067,349**

Significant Budget Adjustments

GENERAL FUND

Office of the Chief Financial Officer	Positions	Cost	Revenue
Salary and Benefit Adjustments	0.00	$ 3,543	$ 0
Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.			

Significant Budget Adjustments

GENERAL FUND

Office of the Chief Financial Officer	Positions	Cost	Revenue
Transfer of Corporate Partnership and Major Gifts and Philanthropy Program Transfer of the Corporate Partnership Program and Major Gifts and Philanthropy Program from the Special Events Department to the Office of the Chief Financial Officer.	2.00	$ 369,638	$ 0
Office of the Chief Operating Officer Transfer Transfer of 1.00 Chief Financial Officer and 1.00 Executive Secretary from the Office of the Chief Operating Officer to the Office of the Chief Financial Officer due to restructuring.	2.00	$ 349,881	$ 0
Transfer from the Citywide Department Transfer funds associated with financial consulting contracts and Marketing Partnership Agreements from the Citywide Department.	0.00	$ 303,650	$ 0
Executive Non-Personnel Expense Reallocation Adjustment to fully fund the Deputy Chief Officers and their Executive Secretaries for non-personnel expenditures by re-allocating funds from Business and Support Services Department to the Deputy Chief Land Use and Economic Development, Public Works, and Finance departments within the General Fund.	0.00	$ 27,247	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 9,109	$ 0
Office of the Chief Operating Officer Non-Personnel Expense Transfer Transfer of non-personnel expense due to restructuring.	0.00	$ 6,853	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 3,731	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 204	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ 350,000

Office of the Chief Financial Officer

Significant Budget Adjustments

GENERAL FUND

Office of the Chief Financial Officer	Positions	Cost	Revenue
Position Adjustments A position adjustment of 1.00 Program Manager for 1.00 Assistant Deputy Chief to accurately reflect the positions within the Department.	0.00	$ (6,671)	$ 0
Transfer of Staffing to the Financial Management Department Transfer of 1.00 Department Director from the Office of the Chief Financial Officer to the Financial Management Department.	(1.00)	$ (201,192)	$ 0

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ -	$ 142,821	**$ 438,140**
Fringe Benefits	$ -	$ 58,535	**$ 196,945**
SUBTOTAL PERSONNEL	$ -	$ 201,356	$ **635,085**
NON-PERSONNEL			
Supplies & Services	$ -	$ -	**$ 426,329**
Information Technology	$ -	$ -	**$ 41**
Energy/Utilities	$ -	$ -	**$ 4,894**
Equipment Outlay	$ -	$ -	**$ 1,000**
SUBTOTAL NON-PERSONNEL	$ -	$ -	$ **432,264**
TOTAL	$ -	$ 201,356	$ **1,067,349**

Revenues by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Transfers from Other Funds	$ -	$ -	**$ 350,000**
TOTAL	$ -	$ -	**$ 350,000**

Salary Schedule

GENERAL FUND

Office of the Chief Financial Officer

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1876	Executive Secretary	0.00	**1.00**	$ 52,009	$ 52,009

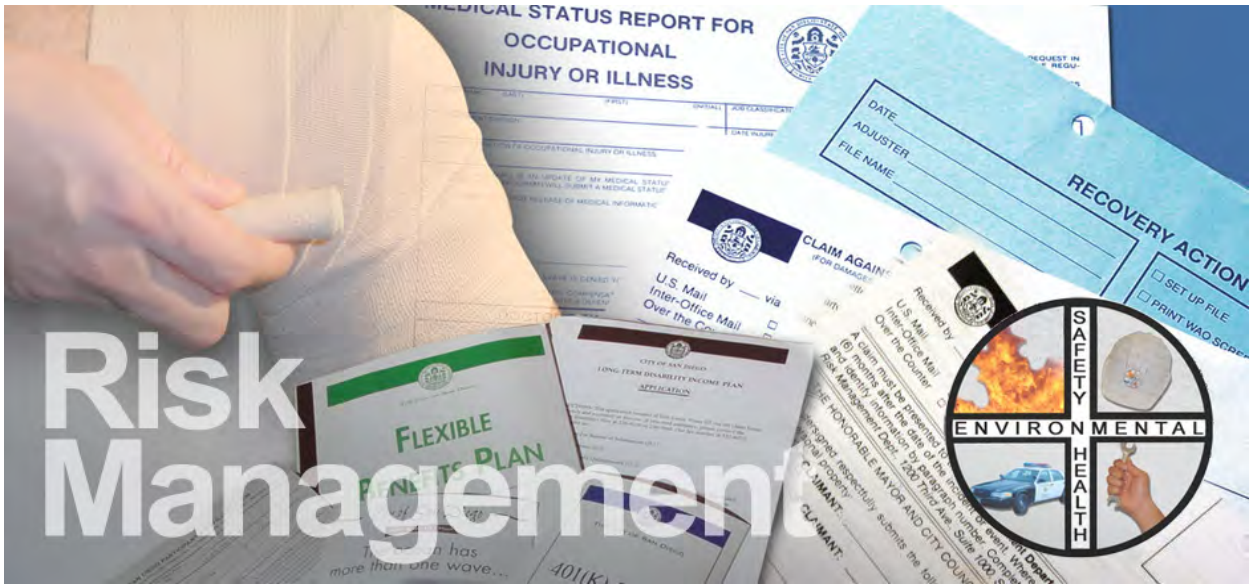
Salary Schedule

GENERAL FUND

Office of the Chief Financial Officer

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
2130	Chief Financial Officer	0.00	**1.00**	$	194,501	$	194,501
2164	Assistant Deputy Chief	1.00	**1.00**	$	70,013	$	70,013
2215	Director of Major Gifts/Planned Giving	0.00	**1.00**	$	94,663	$	94,663
2270	Program Manager	0.00	**0.00**	$	-	$	23,762
	Ex Perf Pay-Unclassified	0.00	**0.00**	$	-	$	3,192
	Total	1.00	**4.00**			**$**	**438,140**
OFFICE OF THE CHIEF FINANCIAL OFFICER TOTAL		1.00	**4.00**			**$**	**438,140**

Risk Management



Mission Statement

The Risk Management Department effectively forecasts, controls and mitigates the City's risks through the administration of comprehensive prevention-oriented safety and liability and loss control programs. The Department also provides high quality service to employees through a variety of health, safety, savings, and other employee benefit programs. These programs greatly enhance the working environment and serve as incentives for employee recruitment, retention, and satisfaction while protecting the City's assets, and employees.

Department Description

The Risk Management Department manages the City's self-insured workers' compensation programs, coordinates public liability and loss control measures intended to forecast and reduce the City's exposure to risks, administers employee health and safety programs, employee benefits contracts, and programs including employee savings plans, Long Term Disability Plan, and the Employee Assistance Program.

Service Efforts and Accomplishments

As a result of internal reviews and external operational assessments conducted in recent years, and in response to rapidly rising workers' compensation costs, Risk Management developed an optimization plan. This plan continues to increase all City departments' awareness of the areas where losses are occurring and where resources should be applied to reduce the volume and subsequent costs of incidents. The Safety and Environmental Health Division is working with City Departments to develop aggressive, prevention-oriented programs intended to increase safety awareness and accountability while lowering injury rates and costs. The Workers' Compensation Division has implemented best practices for claims administration, including a Medical Provider Network for the optimal treatment of the City's injured workforce.

Risk Management

Budget Dollars at Work

- $1.7M Saved by aggressively reviewing Workers' Compensation medical bills
- $1.8M Recovered from third parties for damage to City property
- 260 New employees enrolled in the City's benefit programs
- 645 Requests processed to change 401(k) and/or deferred compensation contributions and retirement plan transfers

Department Summary

Risk Management								
		FY 2006 BUDGET		FY 2007 BUDGET		**FY 2008 FINAL**		FY 2007-2008 CHANGE
Positions		78.17		58.25		**84.25**		26.00
Personnel Expense	$	6,651,949	$	4,972,698	**$**	**7,397,451**	$	2,424,753
Non-Personnel Expense	$	2,058,326	$	4,995,587	**$**	**1,676,483**	$	(3,319,104)
TOTAL	$	8,710,275	$	9,968,285	**$**	**9,073,934**	$	(894,351)

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
RISK MANAGEMENT ADMINISTRATION			
Risk Management			
Administration	7.92	7.50	**7.00**
Employee Benefits	10.50	0.00	**17.00**
Public Liability & Loss Recvry	16.00	17.00	**17.00**
Safety & Environmental Health	12.00	0.00	**9.00**
Workers' Compensation	31.75	33.75	**34.25**
Total	**78.17**	**58.25**	**84.25**

Department Expenditures

		FY 2006 BUDGET		FY 2007 BUDGET		**FY 2008 FINAL**
RISK MANAGEMENT ADMINISTRATION						
Risk Management						
Administration	$	1,013,387	$	4,647,571	**$**	**910,114**
Employee Benefits	$	1,363,711	$	-	**$**	**1,377,026**
Public Liability & Loss Recvry	$	1,710,620	$	1,831,563	**$**	**1,907,775**
Risk Management	$	-	$	(114,055)	**$**	**25,043**
Safety & Environmental Health	$	1,222,337	$	-	**$**	**869,972**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
RISK MANAGEMENT ADMINISTRATION			
Risk Management			
Workers' Compensation	$ 3,400,220	$ 3,603,204	**$ 3,984,004**
Total	**$ 8,710,275**	**$ 9,968,285**	**$ 9,073,934**

Significant Budget Adjustments

RISK MANAGEMENT ADMINISTRATION

Risk Management	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 343,594	$ 0
Transfer from Labor Relations Department Transfer of staff and related non-personnel expenditures from the Labor Relations Department. Activities transferred include Long Term Disability Payment Processing, Benefits Enrollment and Maintenance, Safety and Environmental Health, Employee Assistance Program (EAP), and Plan Services.	28.50	$ 2,473,578	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 173,319	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 151,332	$ 0
Funding for the Enterprise Resource Planning (ERP) System This system will integrate all data and processes of the City's core functions into a unified data system. The ERP will replace independent applications the City has in place that will eliminate the need for external interfaces, provide a range of standardization, reduce maintenance, and allow for greater reporting capabilities.	0.00	$ 32,855	$ 0

Risk Management

Significant Budget Adjustments

RISK MANAGEMENT ADMINISTRATION

Risk Management	Positions	Cost	Revenue
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 32,316	$ 0
Transfer for the Information Technology Central Organization Transfer of positions and/or support from other City departments as a result of Business Process Re-engineering recommendations to centralize information technology support.	0.00	$ 13,921	$ 0
Final Balancing BCR Fiscal Year 2008 Final Revenue Balancing BCR to adjust City Contributions rate.	0.00	$ 0	$ 36,193
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ (3,100,421)
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (176,197)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(2.50)	$ (228,235)	$ 0
One Time Expenditure Removal Removal of budgeted transfers related to the revised City Contribution rate. Expense is no longer necessary due to departmental reorganization efforts implemented.	0.00	$ (3,710,834)	$ 0

Expenditures by Category

		FY 2006 BUDGET		FY 2007 BUDGET		**FY 2008 FINAL**
PERSONNEL						
Salaries & Wages	$	4,462,195	$	3,316,041	**$**	**4,765,050**
Fringe Benefits	$	2,189,754	$	1,656,657	**$**	**2,632,401**
SUBTOTAL PERSONNEL	$	6,651,949	$	4,972,698	$	**7,397,451**
NON-PERSONNEL						
Supplies & Services	$	724,064	$	4,192,845	**$**	**747,793**
Information Technology	$	1,286,423	$	774,860	**$**	**879,766**

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
NON-PERSONNEL			
Energy/Utilities	$ 39,937	$ 23,882	**$ 41,022**
Equipment Outlay	$ 7,902	$ 4,000	**$ 7,902**
SUBTOTAL NON-PERSONNEL	$ 2,058,326	$ 4,995,587	$ **1,676,483**
TOTAL	$ 8,710,275	$ 9,968,285	$ **9,073,934**

Salary Schedule

RISK MANAGEMENT ADMINISTRATION

Risk Management

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1105	Administrative Aide I	0.50	**0.50**	$ 43,820	$ 21,910
1218	Assoc Management Analyst	1.00	**1.00**	$ 64,539	$ 64,539
1256	Benefits Representative II	0.00	**9.00**	$ 39,397	$ 354,573
1340	Claims Aide	8.50	**9.50**	$ 43,781	$ 415,916
1341	Claims Clerk	11.75	**12.75**	$ 37,598	$ 479,370
1343	Claims Representative II	18.50	**18.50**	$ 63,932	$ 1,182,751
1348	Info Systems Analyst II	1.00	**1.00**	$ 64,621	$ 64,621
1349	Info Systems Analyst III	1.00	**1.00**	$ 71,601	$ 71,601
1391	Supv Claims Representative	4.00	**4.00**	$ 77,578	$ 310,312
1406	Employee Assistance Counselor	0.00	**1.00**	$ 62,461	$ 62,461
1407	Employee Benefits Specialist II	0.00	**1.00**	$ 65,036	$ 65,036
1417	Employee Benefits Specialist I	0.00	**2.00**	$ 53,812	$ 107,624
1429	Employee Assistance Program Manager	0.00	**1.00**	$ 80,525	$ 80,525
1535	Clerical Assistant II	1.00	**3.00**	$ 35,402	$ 106,206
1811	Rehabilitation Coordinator	1.00	**1.00**	$ 70,130	$ 70,130
1816	Claims & Insurance Manager	2.00	**3.00**	$ 89,147	$ 267,441
1823	Safety Officer	0.00	**2.00**	$ 70,176	$ 140,352
1826	Safety Representative II	0.00	**4.00**	$ 60,959	$ 243,834
1876	Executive Secretary	1.00	**1.00**	$ 52,009	$ 52,009
1879	Sr Clerk/Typist	1.00	**1.00**	$ 43,313	$ 43,313
1917	Supv Management Analyst	1.00	**1.00**	$ 80,610	$ 80,610
1937	Sr Claims Representative	3.00	**3.00**	$ 69,860	$ 209,581
1972	Safety & Training Manager	0.00	**1.00**	$ 79,948	$ 79,948
2157	Risk Management Director	1.00	**1.00**	$ 134,252	$ 134,252
2214	Deputy Director	1.00	**1.00**	$ 113,358	$ 113,358
	Vacancy Factor Adjustment	0.00	**0.00**	$ -	$ (147,223)
	Ex Perf Pay-Classified	0.00	**0.00**	$ -	$ 4,224

Risk Management

Salary Schedule

RISK MANAGEMENT ADMINISTRATION

Risk Management

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
	Temporary Help	0.00	**0.00**	$ -	$ 85,776
	Total	58.25	**84.25**		**$ 4,765,050**
RISK MANAGEMENT TOTAL		58.25	**84.25**		**$ 4,765,050**

Revenue and Expense Statement (Non-General Fund)

RISK MANAGEMENT ADMINISTRATION 50061

	FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 2,795	$ -	**$ -**
TOTAL BALANCE	$ 2,795	$ -	**$ -**
REVENUE			
City Contributions - General Fund	$ 5,202,164	$ 7,666,630	**$ 6,043,385**
City Contributions - Other Funds	$ 2,679,903	$ 3,949,476	**$ 3,030,549**
Services Rendered to Others	$ 825,413	$ 522,056	**$ -**
TOTAL REVENUE	$ 8,707,480	$ 12,138,162	**$ 9,073,934**
TOTAL BALANCE AND REVENUE	$ 8,710,275	$ 12,138,162	**$ 9,073,934**
OPERATING EXPENSE			
Operating Expenses	$ 8,710,275	$ 6,257,451	**$ 9,073,934**
Transfer to Other Funds	$ -	$ 5,693,854	**$ -**
TOTAL OPERATING EXPENSE	$ 8,710,275	$ 11,951,305	**$ 9,073,934**
TOTAL EXPENSE	$ 8,710,275	$ 11,951,305	**$ 9,073,934**
BALANCE	$ -	$ 186,857	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 8,710,275	$ 12,138,162	**$ 9,073,934**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

CITY OF SAN DIEGO
FISCAL YEAR
2008 ANNUAL BUDGET

Other



Other

The other category consists of departments that do not fall under any of the business centers.

BUDGET DEPARTMENT	POSITIONS	PERSONNEL EXPENSE	NON-PERSONNEL EXPENSE	TOTAL EXPENSE
Balboa/Mission Bay Improvement	0.00	$ -	$ 6,949,448	$ 6,949,448
Bond Interest and Redemption	0.00	$ -	$ 2,328,947	$ 2,328,947
Convention Center	0.00	$ 50,000	$ 18,584,268	$ 18,634,268
ERP Fund	0.00	$ -	$ 20,642,500	$ 20,642,500
Gas Tax	0.00	$ -	$ 24,358,245	$ 24,358,245
Mayor	4.00	$ 550,671	$ 77,220	$ 627,891
Mission Bay Improvements Fund	0.00	$ -	$ 2,500,000	$ 2,500,000
Regional Park Improvement Fund	0.00	$ -	$ 2,500,000	$ 2,500,000
Special Promotional Programs	0.00	$ -	$ 76,638,081	$ 76,638,081 [1]
Storm Drain Fund	0.00	$ -	$ 6,046,746	$ 6,046,746
Tax Anticipation Notes	0.00	$ -	$ 5,109,000	$ 5,109,000
TransNet	0.00	$ -	$ 49,781,147	$ 49,781,147
Trolley Extension Reserve	0.00	$ -	$ 4,110,150	$ 4,110,150
Zoological Exhibits	0.00	$ -	$ 8,946,525	$ 8,946,525
TOTALS	**4.00**	**$ 600,671**	**$ 228,572,277**	**$ 229,172,948**

(1) The Commission for Arts and Culture administration budget is reflected in the Community & Legislative Services operating center. The total Special Promotional Programs budget, including the Commission for Arts and Culture is $83,514,950.

Balboa / Mission Bay Improvement

Balboa/Mission Bay Improvement



Department Description

The Balboa Park/Mission Bay Park Improvements allocation provides the City with the ability to finance capital improvements in Balboa Park and Mission Bay Park.

Department Summary

Balboa/Mission Bay Improvement				
	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**	FY 2007-2008 CHANGE
Positions	0.00	0.00	**0.00**	0.00
Personnel Expense	$ -	$ -	**$ -**	$ -
Non-Personnel Expense	$ 7,395,545	$ 6,948,990	**$ 6,949,448**	$ 458
TOTAL	$ 7,395,545	$ 6,948,990	**$ 6,949,448**	$ 458

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
BALBOA / MISSION BAY IMPROVEMENT			
Balboa/Mission Bay Improvement			
Balboa Park Tram	$ 297,541	$ 305,442	**$ 341,442**
Balboa/Mission Bay Improvement	$ -	$ 84,166	**$ 40,773**
Debt Service	$ 6,573,757	$ 6,559,382	**$ 6,567,233**
Mission Bay/Balboa Park Prjcts	$ 124,247	$ -	**$ -**
Natural History Museum	$ 300,000	$ -	**$ -**

Balboa/Mission Bay Improvement

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
BALBOA / MISSION BAY IMPROVEMENT			
Balboa/Mission Bay Improvement			
Operations Support	$ 100,000	$ -	**$ -**
Total	**$ 7,395,545**	**$ 6,948,990**	**$ 6,949,448**

Significant Budget Adjustments

BALBOA / MISSION BAY IMPROVEMENT

Balboa/Mission Bay Improvement	**Positions**	**Cost**	**Revenue**
Support for Debt Service and Administration Reflects an adjustment required in debt service payments and increase for administration of fund and associated revenue.	0.00	$ 458	$ 458

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
NON-PERSONNEL			
Supplies & Services	$ 7,390,494	$ 6,948,990	**$ 6,949,448**
Equipment Outlay	$ 5,051	$ -	**$ -**
SUBTOTAL NON-PERSONNEL	$ 7,395,545	$ 6,948,990	$ **6,949,448**
TOTAL	$ 7,395,545	$ 6,948,990	$ **6,949,448**

Revenue and Expense Statement (Non-General Fund)

BALBOA/MISSION BAY IMPROVEMENT FUNDS
102240

		FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE				
Balance from Prior Year		$ 2,763,677	$ 196,223	**$ 320,469**
Debt Stabilization Reserve	(1)	$ -	$ 3,286,878	**$ 3,286,878**
Prior Year Continuing Appropriations		$ 199,397	$ 211,449	**$ 211,449**
Prior Year Reserves for Encumbrances		$ 450,456	$ 133,766	**$ 133,766**
TOTAL BALANCE		$ 3,413,530	$ 3,828,316	**$ 3,952,562**
REVENUE				
Transfer from Transient Occupancy Tax Fund		$ 7,271,298	$ 6,948,990	**$ 6,949,448**
TOTAL REVENUE		$ 7,271,298	$ 6,948,990	**$ 6,949,448**
TOTAL BALANCE AND REVENUE		$ 10,684,828	$ 10,777,306	**$ 10,902,010**
OPERATING EXPENSE				
Balboa Park Tram		$ 297,541	$ 305,442	**$ 341,442**
Operating Expense	(2)	$ -	$ 84,166	**$ 40,773**
Project Management		$ 224,247	$ -	**$ -**
Transfer to Debt Service Funds		$ 6,573,757	$ 6,559,382	**$ 6,567,233**
Transfer to Natural History Museum		$ 300,000	$ -	**$ -**
TOTAL OPERATING EXPENSE		$ 7,395,545	$ 6,948,990	**$ 6,949,448**
TOTAL EXPENSE		$ 7,395,545	$ 6,948,990	**$ 6,949,448**
RESERVE				
Debt Stabilization Reserve	(3)	$ -	$ 3,286,878	**$ 3,286,878**
Reserve for Continuing Appropriations		$ 199,397	$ 211,449	**$ 211,449**
Reserve for Encumbrances		$ 450,456	$ 133,766	**$ 133,766**
TOTAL RESERVE		$ 649,853	$ 3,632,093	**$ 3,632,093**
TOTAL RESERVE		$ 649,853	$ 3,632,093	**$ 3,632,093**
BALANCE		$ 2,639,430	$ 196,223	**$ 320,469**
TOTAL EXPENSE, RESERVE AND BALANCE		$ 10,684,828	$ 10,777,306	**$ 10,902,010**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) The debt stabilization reserve has been accounted for in the other balance and reserve line items prior to Fiscal Year 2007.
(2) Operating expense was previously included in Project Management.
(3) Debt stabilization was previously included in the fund balance.

Bond Interest and Redemption



Department Description

Finances the cost of capital improvements through issuance of general obligation bonds, which are paid off in annual installments within the useful life of each facility to be constructed.

Department Summary

Bond Interest and Redemption				
	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**	FY 2007-2008 CHANGE
Positions	0.00	0.00	**0.00**	0.00
Personnel Expense	$ -	$ -	**$ -**	$ -
Non-Personnel Expense	$ 2,329,135	$ 2,329,935	**$ 2,328,947**	$ (988)
TOTAL	$ 2,329,135	$ 2,329,935	**$ 2,328,947**	$ (988)

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PUBLIC SAFETY COMMUNICATION BONDS			
G.O. Bonds-Publ Safe Comm Proj			
Bond Interest & Redemption	$ 2,329,135	$ 2,329,935	**$ 2,328,947**
Total	**$ 2,329,135**	**$ 2,329,935**	**$ 2,328,947**

Bond Interest and Redemption

Significant Budget Adjustments

PUBLIC SAFETY COMMUNICATION BONDS

G.O. Bonds-Publ Safe Comm Proj	Positions	Cost	Revenue
Adjustment due to Tax Rate Ordinance Decrease in funding for Fiscal Year 2008 based on the passing of the Tax Rate Ordinance (TRO).	0.00	$ 0	$ (312,233)
Support for Debt Service and Administration Reflects a decrease in required debt service payments and a revenue increase in interest on pooled investments.	0.00	$ (988)	$ 1,301

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
NON-PERSONNEL			
Supplies & Services	$ 2,329,135	$ 2,329,935	**$ 2,328,947**
SUBTOTAL NON-PERSONNEL	$ 2,329,135	$ 2,329,935	$ **2,328,947**
TOTAL	$ 2,329,135	$ 2,329,935	$ **2,328,947**

Revenue and Expense Statement (Non-General Fund)

BOND INTEREST AND REDEMPTION FUND 21640

	FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 2,238,453	$ 2,004,767	**$ 2,379,625**
TOTAL BALANCE	$ 2,238,453	$ 2,004,767	**$ 2,379,625**
REVENUE			
Interest Earnings	$ -	$ 23,595	**$ 24,896**
Property Tax	$ 2,095,449	$ 2,385,336	**$ 2,073,103**
TOTAL REVENUE	$ 2,095,449	$ 2,408,931	**$ 2,097,999**
TOTAL BALANCE AND REVENUE	$ 4,333,902	$ 4,413,698	**$ 4,477,624**
OPERATING EXPENSE			
Debt Service	$ 2,329,135	$ 2,329,935	**$ 2,328,947**
TOTAL OPERATING EXPENSE	$ 2,329,135	$ 2,329,935	**$ 2,328,947**
TOTAL EXPENSE	$ 2,329,135	$ 2,329,935	**$ 2,328,947**
BALANCE	$ 2,004,767	$ 2,083,763	**$ 2,148,677**
TOTAL EXPENSE AND BALANCE	$ 4,333,902	$ 4,413,698	**$ 4,477,624**

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Convention Center



Department Description

Provides partial funding for the operation and maintenance of the Convention Center and provides lease revenue bond financing payments related to the Convention Center Expansion Project. City services related to this facility are also provided.

Department Summary

Convention Center				
	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**	FY 2007-2008 CHANGE
Positions	0.00	0.00	**0.00**	0.00
Personnel Expense	$ 50,000	$ 50,000	**$ 50,000**	$ -
Non-Personnel Expense	$ 18,078,774	$ 18,438,101	**$ 18,584,268**	$ 146,167
TOTAL	$ 18,128,774	$ 18,488,101	**$ 18,634,268**	$ 146,167

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
TOT- CONVENTION CENTER			
Convention Center	$ 4,039,198	$ 4,339,198	**$ 4,339,198**
CONVENTION CENTER EXPANSION			
Convention Ctr Expansion Admin	$ 189,570	$ 250,238	**$ 235,856**
CONVENTION CENTER EXPANSION			
Convention Ctr Expansion Proj	$ 13,900,006	$ 13,898,665	**$ 14,059,214**
Total	**$ 18,128,774**	**$ 18,488,101**	**$ 18,634,268**

Convention Center

Significant Budget Adjustments

CONVENTION CENTER EXPANSION ADMIN.

Convention Ctr Expansion Admin	Positions	Cost	Revenue
Support for Convention Center Expansion Project Administration Reflects a decrease in ongoing City staff administrative support costs.	0.00	$ (14,382)	$ 0

CONVENTION CENTER EXPANSION PROJECT

Convention Ctr Expansion Proj	Positions	Cost	Revenue
Support for Convention Center Project Reflects an increase for dewatering effluent capital improvement projects required by the Regional Water Quality Control Board.	0.00	$ 114,000	$ 114,000
Support for Debt Service and Insurance Reflects an increase in debt service and insurance costs.	0.00	$ 46,549	$ 46,549

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ 50,000	$ 50,000	**$ 50,000**
SUBTOTAL PERSONNEL	$ 50,000	$ 50,000	$ **50,000**
NON-PERSONNEL			
Supplies & Services	$ 18,078,774	$ 18,438,101	**$ 18,584,268**
SUBTOTAL NON-PERSONNEL	$ 18,078,774	$ 18,438,101	$ **18,584,268**
TOTAL	$ 18,128,774	$ 18,488,101	$ **18,634,268**

Salary Schedule

TOT- CONVENTION CENTER

Convention Center

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
	Temporary Help	0.00	**0.00**	$ -	$ 50,000
	Total	0.00	**0.00**		**$ 50,000**
CONVENTION CENTER TOTAL		0.00	**0.00**		**$ 50,000**

Revenue and Expense Statement (Non-General Fund)

EXPANSION-ADMIN FUND 102211 & 102212

	FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 831,941	$ 716,925	**$ 716,925**
Prior Year Reserves	$ -	$ 6,850,531	**$ 6,850,531**
TOTAL BALANCE	$ 831,941	$ 7,567,456	**$ 7,567,456**
REVENUE			
Interest Earnings	$ 200,000	$ 106,950	**$ 106,950**
Port District Contribution	$ 4,500,000	$ 4,500,000	**$ 4,500,000**
Transfer from Transient Occupancy Tax Fund	$ 9,721,006	$ 9,541,886	**$ 9,702,435**
TOTAL REVENUE	$ 14,421,006	$ 14,148,836	**$ 14,309,385**
TOTAL BALANCE AND REVENUE	$ 15,252,947	$ 21,716,292	**$ 21,876,841**
OPERATING EXPENSE			
Administrative Expense	$ 73,768	$ 75,238	**$ 60,856**
Debt Service Lease Payment	$ 13,700,545	$ 13,698,665	**$ 13,699,125**
Dewatering	$ 115,802	$ 175,000	**$ 289,000**
Insurance	$ 199,461	$ 200,000	**$ 246,089**
TOTAL OPERATING EXPENSE	$ 14,089,576	$ 14,148,903	**$ 14,295,070**
TOTAL EXPENSE	$ 14,089,576	$ 14,148,903	**$ 14,295,070**
RESERVE			
Rate Stabilization	$ 6,850,531	$ 6,850,531	**$ 6,850,531**
TOTAL RESERVE	$ 6,850,531	$ 6,850,531	**$ 6,850,531**
TOTAL RESERVE	$ 6,850,531	$ 6,850,531	**$ 6,850,531**
BALANCE	$ (5,687,160)	$ 716,858	**$ 731,240**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 15,252,947	$ 21,716,292	**$ 21,876,841**

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Convention Center

Revenue and Expense Statement (Non-General Fund)

TOT- CONVENTION CENTER FUND 10225

	FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 10,554	$ 118,287	**$ 118,287**
Continuing Appropriations	$ 613,223	$ 505,490	**$ 505,490**
TOTAL BALANCE	$ 623,777	$ 623,777	**$ 623,777**
REVENUE			
Transfer from Transient Occupancy Tax Fund	$ 4,039,198	$ 4,339,198	**$ 4,339,198**
TOTAL REVENUE	$ 4,039,198	$ 4,339,198	**$ 4,339,198**
TOTAL BALANCE AND REVENUE	$ 4,662,975	$ 4,962,975	**$ 4,962,975**
OPERATING EXPENSE			
City Expense in Support of Facility	$ 50,000	$ 50,000	**$ 50,000**
Convention Center Corporation Allocation	$ 3,989,198	$ 4,289,198	**$ 4,289,198**
TOTAL OPERATING EXPENSE	$ 4,039,198	$ 4,339,198	**$ 4,339,198**
TOTAL EXPENSE	$ 4,039,198	$ 4,339,198	**$ 4,339,198**
RESERVE			
Reserve for Continuing Appropriations	$ 505,490	$ 505,490	**$ 505,490**
TOTAL RESERVE	$ 505,490	$ 505,490	**$ 505,490**
TOTAL RESERVE	$ 505,490	$ 505,490	**$ 505,490**
BALANCE	$ 118,287	$ 118,287	**$ 118,287**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 4,662,975	$ 4,962,975	**$ 4,962,975**

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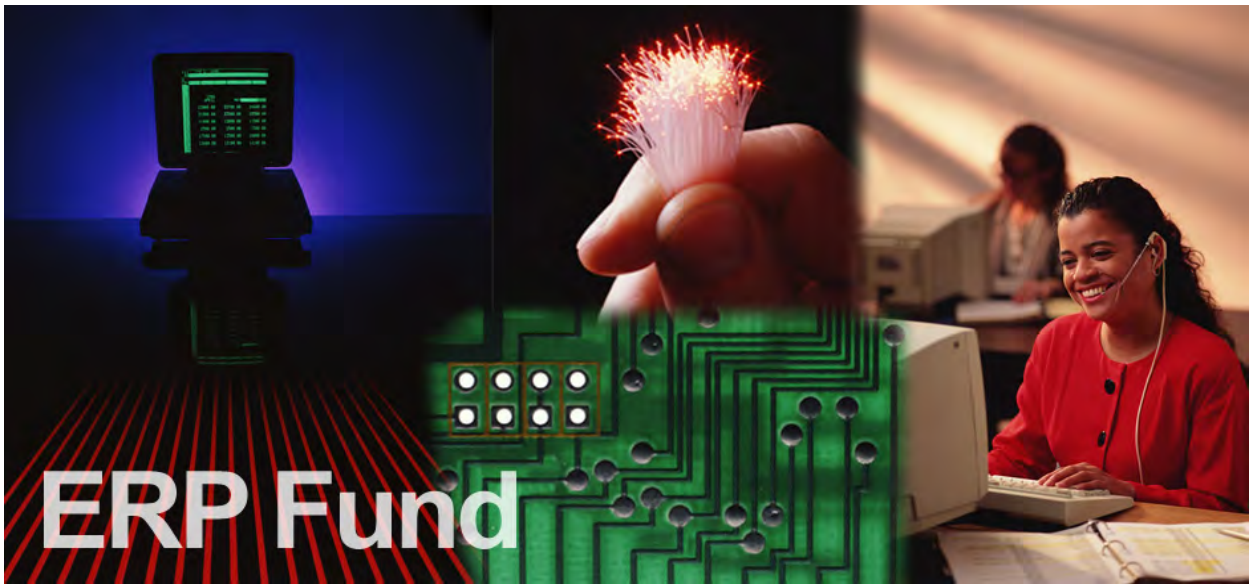
ERP Fund



Department Description

The Enterprise Resource Planning (ERP) Core System implementation project will address a Kroll remediation concern by replacing the major software systems currently in use by the City's Departments of Finance and Business Operations and Support Services with an ERP System.

Department Summary

ERP Fund				
	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**	FY 2007-2008 CHANGE
Positions	0.00	0.00	**0.00**	0.00
Personnel Expense	$ -	$ -	**$ -**	$ -
Non-Personnel Expense	$ -	$ -	**$ 20,642,500**	$ 20,642,500
TOTAL	$ -	$ -	**$ 20,642,500**	$ 20,642,500

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
ERP FUND			
ERP Fund			
ERP Fund	$ -	$ -	**$ 20,642,500**
Total	**$ -**	**$ -**	**$ 20,642,500**

ERP Fund

Significant Budget Adjustments

ERP FUND

ERP Fund	Positions	Cost	Revenue
Support for the Financing of the Enterprise Resource Planning (ERP) Core System Project Adjustment per Council Resolution R-302710 approving the lease purchase agreement with IBM Credit LLC (IBM) for the implementation of the ERP Core System projects, as described in report to the City Council 07-060.	0.00	$ 16,300,000	$ 16,300,000
Support for ERP Core System Project Adjustment per Council Resolution R-302332 approving in concept the ERP Core System projects, as described in report to the City Council 07-027.	0.00	$ 4,342,500	$ 842,500

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
NON-PERSONNEL			
Supplies & Services	$ -	$ -	**$ 20,642,500**
SUBTOTAL NON-PERSONNEL	$ -	$ -	$ **20,642,500**
TOTAL	$ -	$ -	$ **20,642,500**

Revenue and Expense Statement (Non-General Fund)

ERP FUND (50071-500711)

	FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ -	$ -	**$ 3,500,000**
Prior Year Continuing Appropriations	$ -	$ -	**$ 5,000,000**
TOTAL BALANCE	$ -	$ -	**$ 8,500,000**
REVENUE			
Proceeds from Bonds and Notes	$ -	$ -	**$ 16,300,000**
Transfer from Other Funds	$ -	$ -	**$ 842,500**
TOTAL REVENUE	$ -	$ -	**$ 17,142,500**
TOTAL BALANCE AND REVENUE	$ -	$ -	**$ 25,642,500**
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
CIP Expenditures	$ -	$ -	**$ 16,300,000**
TOTAL CIP EXPENSE	$ -	$ -	**$ 16,300,000**
OPERATING EXPENSE			
ERP Debt Service Payment	$ -	$ -	**$ 842,500**
Non-Personnel (Training and Data Conversion)	$ -	$ -	**$ 3,500,000**
TOTAL OPERATING EXPENSE	$ -	$ -	**$ 4,342,500**
TOTAL EXPENSE	$ -	$ -	**$ 20,642,500**
RESERVE			
Expenditure of Continuing Appropriations	$ -	$ -	**$ 5,000,000**
TOTAL RESERVE	$ -	$ -	**$ 5,000,000**
TOTAL RESERVE	$ -	$ -	**$ 5,000,000**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ -	$ -	**$ 25,642,500**

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Gas Tax



Mission Statement

To fund energy and maintenance of street lighting, traffic signals, traffic signs and markings, including the City's share of Gaslamp Quarter Lighting and San Diego Street Lighting District Number One; to continue researching ways to reduce energy costs; to provide maintenance of City streets; and to provide maintenance of median landscape, tree trimming and waste removal in the street rights-of-way.

Department Description

The Gas Tax Fund is the result of a combination of laws that tax the sale of gasoline. The current total tax on fuel is .18 cents per gallon. The City share of Gas Tax revenue is based on a formula consisting of vehicle registration, assessed valuation and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of needed facilities within the public rights-of-way.

The Auditor and Comptroller's Office, Engineering and Capital Projects Department and the Financial Management Department are reimbursed for costs related to administrative oversight of the fund and for Project Financial Reporting. The Park and Recreation Department provides landscape maintenance for select center medians and rights-of-way. The General Services Department is reimbursed for street maintenance services. The Engineering and Capital Projects Department is also reimbursed for traffic engineering.

Department Summary

Gas Tax				
	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**	FY 2007-2008 CHANGE
Positions	0.00	0.00	**0.00**	0.00
Personnel Expense	$ -	$ -	**$ -**	$ -
Non-Personnel Expense	$ 23,877,748	$ 24,117,687	**$ 24,358,245**	$ 240,558
TOTAL	$ 23,877,748	$ 24,117,687	**$ 24,358,245**	$ 240,558

Gas Tax

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GAS TAX			
Gas Tax			
Auditor & Comptroller	$ 110,564	$ 110,564	**$ 92,665**
Community & Economic Development	$ 36,519	$ 40,697	**$ 45,890**
E&CP - Traffic Engineering	$ 2,944,715	$ 2,944,715	**$ 3,003,726**
Engineering & Capital Projects	$ 18,798	$ 18,798	**$ 18,882**
Financial Management	$ 109,729	$ 109,729	**$ 37,067**
General Services	$ 18,338,562	$ 18,338,562	**$ 18,466,764**
Park & Recreation	$ 2,318,861	$ 2,554,622	**$ 2,693,251**
Total	**$ 23,877,748**	**$ 24,117,687**	**$ 24,358,245**

Significant Budget Adjustments

GAS TAX

Gas Tax	**Positions**	**Cost**	**Revenue**
Adjustments to Gas Tax and TransNet Revenues Gas Tax expenditure and revenue is projected to increase 1 percent over Fiscal Year 2007. Departments that benefit from the increased revenue include but are not limited to, General Services - Street Division, Engineering and Capital Projects, and Park and Recreation.	0.00	$ 240,558	$ 240,558

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
NON-PERSONNEL			
Supplies & Services	$ 23,877,748	$ 24,117,687	**$ 24,358,245**
SUBTOTAL NON-PERSONNEL	$ 23,877,748	$ 24,117,687	$ **24,358,245**
TOTAL	$ 23,877,748	$ 24,117,687	$ **24,358,245**

Revenue and Expense Statement (Non-General Fund)

GAS TAX FUND 302191

	FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
REVENUE			
Gas Tax Revenue	$ 23,538,467	$ 23,773,651	**$ 24,011,388**
Interest Earnings	$ 250,000	$ 250,000	**$ 250,000**
Miscellaneous Revenue	$ 89,281	$ 94,036	**$ 96,857**
TOTAL REVENUE	$ 23,877,748	$ 24,117,687	**$ 24,358,245**
TOTAL BALANCE AND REVENUE	$ 23,877,748	$ 24,117,687	**$ 24,358,245**
OPERATING EXPENSE			
Administration - Auditor and Comptroller	$ 110,564	$ 110,564	**$ 92,665**
Administration - Engineering and Capital Projects	$ 18,798	$ 18,798	**$ 18,882**
Administration - Financial Management	$ 109,729	$ 109,729	**$ 37,067**
Community & Economic Development - MADs	$ 36,519	$ 32,903	**$ 45,890**
E&CP - Transportation Engineering/Operations	$ 2,944,715	$ 2,944,715	**$ 3,003,726**
General Services - Street Division	$ 18,338,562	$ 19,542,381	**$ 19,795,312**
Park and Recreation	$ 2,318,861	$ 1,358,597	**$ 1,364,703**
TOTAL OPERATING EXPENSE	$ 23,877,748	$ 24,117,687	**$ 24,358,245**
TOTAL EXPENSE	$ 23,877,748	$ 24,117,687	**$ 24,358,245**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 23,877,748	$ 24,117,687	**$ 24,358,245**

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Mayor



Mission Statement

To provide a fiscally-sound, effective government that is responsive and dependable; a safe, well-maintained and healthy environment; and abundant opportunities so residents and visitors can enjoy the highest quality of life.

Department Description

San Diego is the nation's eighth largest city and California's second largest city. The Mayor serves as the head of the Executive Branch of City government.

The Mayor serves as Chief Executive Officer and articulates the vision for the City. The Mayor guides the activities of the two Deputy Chief Operating Officers who are responsible for Community and Legislative Services and the Office of Ethics & Integrity. Through the Chief Operating Officer, who reports directly to the Mayor, the office oversees the City's daily operations, and implements initiatives and objectives. The Chief Operating Officer oversees and guides the activities of the other members of the executive leadership team including the Chief Financial Officer, three Deputy Chief Operating Officers, and the Assistant Chief Operating Officer. The Chief Financial Officer is responsible for Finance, the three Deputy Chief Operating Officers oversee Land Use & Economic Development, Public Works, and Public Safety & Homeland Security, and the Assistant Chief Operating Officer oversees Business Operations, Administration and Community Programs.

The Mayor's Office consists of the Mayor, Chief Operating Officer, and their Confidential Assistants.

Department Summary

Mayor

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**	FY 2007-2008 CHANGE
Positions	25.00	2.00	**4.00**	2.00
Personnel Expense	$ 2,277,766	$ 177,856	**$ 550,671**	$ 372,815
Non-Personnel Expense	$ 229,375	$ 50,802	**$ 77,220**	$ 26,418
TOTAL	$ 2,507,141	$ 228,658	**$ 627,891**	$ 399,233

Mayor

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Mayor	25.00	2.00	**4.00**
Total	**25.00**	**2.00**	**4.00**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Mayor	$ 2,507,141	$ 228,658	**$ 627,891**
Total	**$ 2,507,141**	**$ 228,658**	**$ 627,891**

Significant Budget Adjustments

GENERAL FUND

Mayor	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 90,593	$ 0
Adjustment of Mayor's Salary Adjustment of the Mayor's budgeted salary, as established by the Salary Ordinance. In Fiscal Year 2008, the Mayor's Office Personnel Expense has been reduced by $92,980 to reflect that the Mayor is collecting a reduced actual salary of $36,275 and has opted out of Legislative Retirement.	0.00	$ (92,980)	$ 0
Office of the Chief Operating Officer Transfer Transfer of 1.00 Chief Operating Officer and 1.00 Confidential Secretary from the Office of the Chief Operating Officer to the Mayor's Office due to restructuring.	2.00	$ 375,202	$ 0
Non-Personnel Expense Transfer Transfer of non-personnel expense from the Office of the Chief Operating Officer to the Office of the Mayor due to restructuring.	0.00	$ 29,394	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 7,925	$ 0

Significant Budget Adjustments

GENERAL FUND

Mayor	Positions	Cost	Revenue
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (10,901)	$ 0

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	FY 2008 FINAL
PERSONNEL			
Salaries & Wages	$ 1,554,290	$ 114,129	**$ 387,053**
Fringe Benefits	$ 723,476	$ 63,727	**$ 163,618**
SUBTOTAL PERSONNEL	$ 2,277,766	$ 177,856	$ **550,671**
NON-PERSONNEL			
Supplies & Services	$ 174,369	$ 31,359	**$ 58,392**
Information Technology	$ 348	$ 14,507	**$ 6,882**
Energy/Utilities	$ 49,573	$ 4,530	**$ 9,946**
Equipment Outlay	$ 5,085	$ 406	**$ 2,000**
SUBTOTAL NON-PERSONNEL	$ 229,375	$ 50,802	$ **77,220**
TOTAL	$ 2,507,141	$ 228,658	$ **627,891**

Revenues by Category

	FY 2006 BUDGET	FY 2007 BUDGET	FY 2008 FINAL
GENERAL FUND			
Charges for Current Services	$ 184,255	$ -	**$ -**
TOTAL	$ 184,255	$ -	**$ -**

Salary Schedule

GENERAL FUND

Mayor

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
2007	Mayor (1)	1.00	**1.00**	$ 100,464	$ 100,464
2208	Conf Secretary To Mayor	1.00	**1.00**	$ 77,854	$ 77,854
2141	Chief Operating Officer	0.00	**1.00**	$ 195,000	$ 195,000
2207	Conf Secretary To COO	0.00	**1.00**	$ 70,015	$ 70,015

Mayor

Salary Schedule

GENERAL FUND

Mayor

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
	Salary Savings	(2) 0.00	**0.00**	$ -	$ (56,280)
	Total	**2.00**	**4.00**		**$ 387,053**
MAYOR TOTAL		**2.00**	**4.00**		**$ 387,053**

(1) This is the budgeted salary for this position, as established by the Salary Ordinance. However, the Mayor Department Personnel Expense has been reduced by $92,980 to reflect that the Mayor is collecting a reduced, actual salary of $36,275 and has opted out of Legislative Retirement.

(2) Due to an administrative error, the salary savings figure is inaccurate. The salary savings figure should be $64,189 to accurately reflect the Mayor's reduced, actual salary of $36,275.

Mission Bay Improvements Fund

Mission Bay Improvements Fund



Department Description

The Mission Bay Improvements Fund will be used for permanent public capital improvements and deferred maintenance of existing facilities in Mission Bay Park pursuant to the Mission Bay Park Master Plan. Capital improvements on Fiesta Island and South Shores will be given priority. Funding is directly related to the Mission Bay Ordinance (Council Ordinance O-2003-64 and Municipal Code 22.0229). This ordinance requires that one-half of all revenue from Mission Bay rents and concessions in excess of $20 million is to be allocated to the Mission Bay Improvements Fund and the Regional Park Improvement Fund.

Department Summary

Mission Bay Improvements Fund				
	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**	FY 2007-2008 CHANGE
Positions	0.00	0.00	**0.00**	0.00
Personnel Expense	$ -	$ -	**$ -**	$ -
Non-Personnel Expense	$ -	$ 1,097,595	**$ 2,500,000**	$ 1,402,405
TOTAL	$ -	$ 1,097,595	**$ 2,500,000**	$ 1,402,405

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
MISSION BAY IMPROVEMENT FUND			
Mission Bay Improvements Fund			
Mission Bay Improvements Fund	$ -	$ 1,097,595	**$ 2,500,000**
Total	**$ -**	**$ 1,097,595**	**$ 2,500,000**

Mission Bay Improvements Fund

Significant Budget Adjustments

MISSION BAY IMPROVEMENT FUND

Mission Bay Improvements Fund	Positions	Cost	Revenue
Support for Mission Bay Improvements Adjustment to increase revenue and expenses per the Mission Bay Ordinance (Council Ordinance O-2003-64 and Municipal Code 22.0229). The ordinance requires that one-half of all revenue from Mission Bay rents and concessions in excess of $20 million is to be allocated to the Mission Bay Improvements Fund and the Regional Park Improvement Fund.	0.00	$ 1,402,405	$ 1,402,405

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
NON-PERSONNEL			
Supplies & Services	$ -	$ 1,097,595	**$ 2,500,000**
SUBTOTAL NON-PERSONNEL	$ -	$ 1,097,595	$ **2,500,000**
TOTAL	$ -	$ 1,097,595	$ **2,500,000**

Revenue and Expense Statement (Non-General Fund)

MISSION BAY IMPROVEMENT FUND

		FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
REVENUE				
Transfer from General Fund - Mission Bay Park's Rents	(1)	$ -	$ 1,097,595	**$ 2,500,000**
TOTAL REVENUE		$ -	$ 1,097,595	**$ 2,500,000**
TOTAL BALANCE AND REVENUE		$ -	$ 1,097,595	**$ 2,500,000**
CAPITAL IMPROVEMENTS PROGRAM (CIP)				
CIP Expenditures	(1)	$ -	$ 1,097,595	**$ 2,500,000**
TOTAL CIP EXPENSE		$ -	$ 1,097,595	**$ 2,500,000**
TOTAL EXPENSE		$ -	$ 1,097,595	**$ 2,500,000**
BALANCE		$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE		$ -	$ 1,097,595	**$ 2,500,000**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) The Mission Bay Improvements Fund was set up due to the reinstatement of the Mission Bay Ordinance. The Ordinance was waived in Fiscal Years 2005 and 2006 and requires that one-half of all revenue from Mission Bay rents and concessions in excess of $20 million is to be allocated to the Mission Bay Improvements Fund and the Regional Park Improvement Fund.

Regional Parks Improvement Fund

Regional Park Improvement Fund



Department Description

The City of San Diego's regional parks include Balboa Park, Mission Trails Regional Park, Otay River Valley Park, San Diego River Park, the Multiple Species Conservation Program open space areas, and coastal beaches and coastal parks. The Regional Park Improvement Fund is to be used for permanent public capital improvements, planning, deferred maintenance, and land acquisitions for regional parks. Funding is directly related to the Mission Bay Ordinance (Council Ordinance O-2003-64 and Municipal Code 22.0229). This ordinance requires that one-half of all revenue from Mission Bay rents and concessions in excess of $20 million is to be allocated to the Mission Bay Improvement Fund and the Regional Park Improvement Fund.

Department Summary

Regional Park Improvement Fund				
	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**	FY 2007-2008 CHANGE
Positions	0.00	0.00	**0.00**	0.00
Personnel Expense	$ -	$ -	**$ -**	$ -
Non-Personnel Expense	$ -	$ 1,097,595	**$ 2,500,000**	$ 1,402,405
TOTAL	$ -	$ 1,097,595	**$ 2,500,000**	$ 1,402,405

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
REGIONAL PARK IMPROVEMENT FUND			
Regional Park Improvement Fund			
Regional Park Improvement Fund	$ -	$ 1,097,595	**$ 2,500,000**
Total	**$ -**	**$ 1,097,595**	**$ 2,500,000**

Regional Park Improvement Fund

Significant Budget Adjustments

REGIONAL PARK IMPROVEMENT FUND

Regional Park Improvement Fund	Positions	Cost	Revenue
Support for Regional Park Improvement Adjustment to increase revenue and expenses per the Mission Bay Ordinance (Council Ordinance O-2003-64 and Municipal Code 22.0229). The ordinance requires that one-half of all revenue from Mission Bay rents and concessions in excess of $20 million is to be allocated to the Mission Bay Improvements Fund and the Regional Park Improvement Fund.	0.00	$ 1,402,405	$ 1,402,405

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
NON-PERSONNEL			
Supplies & Services	$ -	$ 1,097,595	**$ 2,500,000**
SUBTOTAL NON-PERSONNEL	$ -	$ 1,097,595	$ **2,500,000**
TOTAL	$ -	$ 1,097,595	$ **2,500,000**

Revenue and Expense Statement (Non-General Fund)

REGIONAL PARK IMPROVEMENT FUND

		FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
REVENUE				
Transfer from General Fund - Mission Bay Park's Rents	(1)	$ -	$ 1,097,595	**$ 2,500,000**
TOTAL REVENUE		$ -	$ 1,097,595	**$ 2,500,000**
TOTAL BALANCE AND REVENUE		$ -	$ 1,097,595	**$ 2,500,000**
CAPITAL IMPROVEMENTS PROGRAM (CIP)				
CIP Expense	(1)	$ -	$ 1,097,595	**$ 2,500,000**
TOTAL CIP EXPENSE		$ -	$ 1,097,595	**$ 2,500,000**
TOTAL EXPENSE		$ -	$ 1,097,595	**$ 2,500,000**
BALANCE		$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE		$ -	$ 1,097,595	**$ 2,500,000**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) The Regional Park Improvements Fund was set up due to the reinstatement of the Mission Bay Ordinance. The Ordinance was waived in Fiscal Years 2005 and 2006 and requires that one-half of all revenue from Mission Bay rents and concessions in excess of $20 million is to be allocated to the Mission Bay Improvements Fund and the Regional Park Improvement Fund.

Special Promotional Programs

Special Promotional Programs



Mission Statement

To advance the City's economy by promoting the City of San Diego as a visitor destination in the national and international marketplace; support programs that increase hotel occupancy and attract industry resulting in the generation of Transient Occupancy Tax (TOT) and other revenue; to develop, maintain, and enhance visitor-related facilities; supporting the City's cultural amenities and natural attractions.

Department Summary

Special Promotional Programs								
		FY 2006 BUDGET		FY 2007 BUDGET		**FY 2008 FINAL**		FY 2007-2008 CHANGE
Positions		6.77		7.00		**7.00**		0.00
Personnel Expense	$	680,478	$	695,055	**$**	**736,856**	$	41,801
Non-Personnel Expense	$	103,386,363	$	70,397,499	**$**	**76,816,992**	$	6,419,493
TOTAL	$	104,066,841	$	71,092,554	**$**	**77,553,848**	$	6,461,294

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
TRANSIENT OCCUPANCY TAX FUND			
Commission for Arts and Culture			
Administration	2.12	2.10	**2.10**
Allocations and Training	2.65	2.90	**2.90**
Public Art	1.00	2.00	**2.00**
Total	**5.77**	**7.00**	**7.00**

Special Promotional Programs

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
TRANSIENT OCCUPANCY TAX FUND			
Safety & Maint of Visitor-Related Fac.			
Safety and Maint of Visitor Facilities	1.00	0.00	**0.00**
Total	**1.00**	**0.00**	**0.00**
DEPARTMENT TOTAL	**6.77**	**7.00**	**7.00**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
TRANSIENT OCCUPANCY TAX FUND			
Commission for Arts and Culture			
Administration	$ 334,075	$ 332,702	**$ 329,677**
Allocations and Training	$ 294,421	$ 311,382	**$ 328,032**
Commission for Arts and Culture	$ -	$ 3,115	**$ 16,720**
Public Art	$ 140,543	$ 224,194	**$ 234,969**
Special Initiatives	$ 6,383	$ 6,369	**$ 6,369**
Total	**$ 775,422**	**$ 877,762**	**$ 915,767**
Arts, Culture and Community Festivals			
Creative Communities San Diego	$ 465,483	$ 498,015	**$ 645,118**
Organizational Support	$ 6,449,179	$ 6,449,181	**$ 6,449,183**
Public Art Fund	$ 52,882	$ 30,000	**$ 30,000**
Total	**$ 6,967,544**	**$ 6,977,196**	**$ 7,124,301**
Capital Improvements			
Capital Improvements	$ 40,739,871	$ 44,178,511	**$ 39,178,337**
Total	**$ 40,739,871**	**$ 44,178,511**	**$ 39,178,337**
Economic Development			
Citywide Economic Development	$ 12,097,575	$ 12,093,567	**$ 11,654,470**
Economic Development and Tourism Support	$ 589,062	$ 590,542	**$ 718,187**
Total	**$ 12,686,637**	**$ 12,684,109**	**$ 12,372,657**
Major Events			
Major Events	$ 300,000	$ -	**$ 38,462**
Total	**$ 300,000**	**$ -**	**$ 38,462**
Safety & Maint of Visitor-Related Fac.			
Safety and Maint of Visitor Facilities	$ 42,597,367	$ 6,374,976	**$ 17,924,324**
Total	**$ 42,597,367**	**$ 6,374,976**	**$ 17,924,324**
DEPARTMENT TOTAL	**$ 104,066,841**	**$ 71,092,554**	**$ 77,553,848**

Significant Budget Adjustments

TRANSIENT OCCUPANCY TAX FUND

Arts, Culture and Community Festivals	Positions	Cost	Revenue
Adjustments due to IBA/City Council Recommendations Increase in allocations to City Council, to be distributed directly to community groups.	0.00	$ 120,000	$ 0
Increase in Arts, Culture, and Community Festivals Increase in allocations to Mayor/City Council, to be distributed directly to community groups.	0.00	$ 27,100	$ 0
Redistribution of Funding Recommendations The slight increase is due to a rounding issue. An offsetting amount will be reflected in the Commission for Arts and Culture Administration budget.	0.00	$ 5	$ 0

Capital Improvements	Positions	Cost	Revenue
Adjustments due to IBA/City Council Recommendations Reduction of revenue of $5 million, related to the removal of Tourism Marketing District (TMD) from the Fiscal Year 2008 Annual Budget. This adjustment is due to a delay in the establishment of the TMD. In addition the projected TOT receipts have been increased by $1,638,898 due to strong economic indictors in the visitor industry.	0.00	$ 0	$ (3,361,102)
PETCO Park Re-Financing/Tourism Marketing District (TMD) Adjustment in expense is due to the reallocation of PETCO Park Rate Stabilization Fund to General Fund balance. This action will reduce the Fiscal Year 2008 TOT allocation to PETCO Park. In addition, an adjustment was made to reduce related revenue to the TMD from the Fiscal Year 2008 Proposed Budget; this adjustment is due to a delay in the establishment of the TMD.	0.00	$ (1,820,345)	$ (2,600,000)
Support for Capital Improvements Annual adjustments in support of debt service payments to Balboa Park/Mission Bay Park Improvements, Convention Center Complex, PETCO Park, and Trolley Extension Reserve. The decrease in debt service is due to the refinancing of PETCO Park bonds. Increase in revenue is associated with revenue projections for TOT and the budgeting of the Tourism Marketing District, which has been removed from the fiscal year 2008 budget reflected above.	0.00	$ (3,179,829)	$ 12,432,048

Special Promotional Programs

Significant Budget Adjustments

TRANSIENT OCCUPANCY TAX FUND

Commission for Arts and Culture	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 28,641	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 13,605	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 5,151	$ 0
Final Balancing Adjustment to ensure a balanced Special Promotional Program budget after final implemented Personnel Expense Adjustments (PEA).	0.00	$ 3,917	$ 0
Transfer for the Information Technology Central Organization Transfer of positions and/or support from other City departments as a result of Business Process Re-engineering recommendations to centralize information technology support.	0.00	$ 1,757	$ 0
Redistribution of Funding Recommendations The slight decrease is due to a rounding issue. An offsetting amount is reflected in Arts, Culture, and Community Festivals.	0.00	$ (5)	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (15,061)	$ 0

Economic Development	Positions	Cost	Revenue
Adjustment to Organizational Support Increase support for the San Diego Hall of Champions which has historically been funded in this category.	0.00	$ 75,000	$ 0
Reduction in Economic Development Support Reduction in allocations to community groups based on reduced availability of TOT revenues in Special Promotional Programs.	0.00	$ (386,452)	$ 0

Significant Budget Adjustments

TRANSIENT OCCUPANCY TAX FUND

Major Events	Positions	Cost	Revenue
Support for Major Events Increase in support for attracting international events and conventions to the City of San Diego.	0.00	$ 388,117	$ 0
Redistribution to Major Event Support Decrease to the Major Events Revolving Fund due to a redistribution of funds to the Balboa Park Centennial Celebration.	0.00	$ (150,000)	$ 0
Adjustments to Major Event Support Decrease to the Major Events Revolving Fund due to a various adjustments in other areas of Special Promotional Programs. A part of this adjustment is due to an increase in funding for the San Diego Hall of Champions.	0.00	$ (199,655)	$ 0

Safety & Maint of Visitor-Related Fac.	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (445)	$ 0
Support for Safety and Maintenance of Visitor-Related Facilities Increase in support for various programs and reimbursement to the General Fund for programs relating to the safety and maintenance of visitor-related facilities.	0.00	$ 15,535,895	$ 0
Adjustments to Safety and Maintenance of Visitor-Related Facilities Decrease in funds to be transferred from Special Promotional Programs to the General Fund. This adjustment reduces the amount of the discretionary one cent of TOT support to the General Fund. Other adjustments include an increase to QUALCOMM Stadium allocation for the addition of 1.00 Sr. Management Analyst and other ADA-related contractual commitments.	0.00	$ (655,000)	$ 0
Adjustments to Safety and Maintenance of Visitor-Related Facilities Decrease in the amount of funds to be transferred from Special Promotional Programs to the General Fund. This adjustment reduces the amount of the discretionary one cent of TOT support to the General Fund. Other adjustment includes the inclusion of the Balboa Park Centennial Celebration in the budget.	0.00	$ (3,331,102)	$ 0

Special Promotional Programs

No.	ORGANIZATION/ PROGRAM	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
ARTS, CULTURE, AND COMMUNITY FESTIVALS				
	CREATIVE COMMUNITIES SAN DIEGO			
1	Access/Semana Cultural Michoacana	$ -	$ -	**$ 1,004**
2	Adams Avenue Business Association/Adams Avenue Street Fair	$ 24,408	$ 8,502	**$ 28,015**
3	Alpha Phi Alpha Fraternity. Inc./Martin Luther King, Jr. Parade	$ 1,500	$ -	**$ -**
4	America's Finest City Dixieland Jazz Society/San Diego Dixieland Jazz	$ 21,509	$ 17,119	**$ 15,389**
5	Asian Story Theatre/Shave Ice - A New Theatre Production	$ -	$ 3,987	**$ 4,344**
6	Azalea Park Neighborhood Association/Ceramic Art Installation	$ -	$ 3,183	**$ -**
7	Bon Temps Social Club of San Diego/San Diego Cajun Zydeco Music and Food Festival	$ 14,561	$ 24,690	**$ 24,745**
8	Cabrillo Festival, Inc./Annual Cabrillo Festival	$ 5,001	$ 3,609	**$ 3,303**
9	Centre City Development Corporation/Downtown San Diego Multi-Cultural Festival	$ 8,963	$ 8,557	**$ 3,620**
10	Christian Community Theatre/After School Theatre Classes & Productions for Youth	$ -	$ 21,370	**$ -**
11	Coalition of Neighborhood Councils/Arts in Action	$ -	$ -	**$ 4,590**
12	College Area Economic Development Corporation/Celebrate College Series	$ -	$ 4,977	**$ 3,318**
13	Common Ground Theatre/The Josephine Baker Project	$ -	$ 16,153	**$ -**
14	Cygnet Theatre/The Cycle Plays with Black Assemble Theatre	$ -	$ 5,273	**$ -**
15	Discover Pacific Beach/Pacific BeachFest	$ 19,434	$ 19,259	**$ 16,986**
16	Encanto Community Fund/Encanto Street Fair and Cultural Arts Festival	$ 12,208	$ -	**$ 15,109**
17	Fire Fighters Advisory Council to the Burn Institute/Fire Expo	$ 27,376	$ 21,370	**$ 19,513**
18	Gaslamp Quarter Association/Fine Arts Festival	$ 25,420	$ 8,502	**$ 14,480**
19	Hillcrest Business Improvement Association/City Fest	$ 14,176	$ 3,938	**$ 7,826**
20	Historic Old Town Community Foundation/Fiesta Cinco de Mayo	$ 27,595	$ 30,183	**$ 28,015**
21	Jacobs Center/Market Creek Series	$ -	$ -	**$ 16,211**
22	Justice Overcoming Boundaries (JOB)/Fiesta Del Sol	$ -	$ -	**$ 7,376**
23	Kalusugan Community Services/Filipino Heritage Festival	$ -	$ -	**$ 4,992**
24	Kiwanis Club of Tierrasanta/Tierrasanta Oktoberfest	$ 1,577	$ 946	**$ 1,869**
25	Lao Hmong Family Association/Hmong New Year Celebration	$ 1,500	$ -	**$ -**
26	Linda Vista Multi-Cultural Fair, Inc./Linda Vista Multi-Cultural Fair and Parade	$ 6,672	$ 7,848	**$ 6,261**
27	Little Italy Association/Little Italy Fiesta	$ -	$ -	**$ 16,475**
28	Los Bilingual Writers/Bilingual Literary Project	$ -	$ 4,977	**$ 4,590**
29	Mo' Olelo Performing ArtsMy-Home Production of Play and Outreach Program	$ -	$ 14,312	**$ 13,180**
30	New Americans Imigration Museum/A Contemporary Story	$ -	$ -	**$ 4,085**
31	North Park Lions Club/North Park Lions Club Holiday Parade	$ 3,574	$ -	**$ -**
32	North Park Main Street Association/North Park Spring Festival	$ 7,804	$ 11,005	**$ 9,226**
33	Nu-Way BHILD/Heritage Day Festival	$ -	$ -	**$ 3,009**
34	Ocean Beach Main Street Association/Ocean Beach Street Fair and Chili Cook-Off Festival	$ 9,121	$ 10,970	**$ 10,887**
35	Pacific Southwest Wildlife Arts, Inc./California Open Wildlife Festival	$ 13,575	$ 9,982	**$ 7,168**
36	Peninsula Chamber of Commerce/Point Loma Cultural Faire	$ 2,992	$ -	**$ -**
37	Pic Arts/Creative Arts Series at College Rolando Library	$ -	$ 2,410	**$ -**
38	Point Loma Association/Point Loma Concert Series	$ 5,234	$ 6,183	**$ 6,277**

No.	ORGANIZATION/ PROGRAM	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
ARTS, CULTURE, AND COMMUNITY FESTIVALS				
	CREATIVE COMMUNITIES SAN DIEGO			
39	Rancho Peñasquitos Town Council, Inc./Fiesta de los Peñasquitos	$ 3,450	$ 4,645	**$ 4,361**
40	Rolando Community Council/Rolando Street Fair	$ 1,500	$ 2,430	**$ 2,013**
41	Salvation Army/Joan B. Kroc Center/Kroc Kids Theatre	$ -	$ 3,190	**$ 3,901**
42	San Diego Afterschool Strings Program/Gompers After School Strings Program	$ -	$ 7,029	**$ 3,439**
43	San Diego Armed Services YMCA/North San Diego Bay July Fourth	$ 14,565	$ 21,370	**$ 19,513**
44	San Diego Asian Film Foundation/San Diego Asian Film Festival	$ 21,105	$ 17,119	**$ 12,670**
45	San Diego Chinese Center/Chinese New Year Food and Cultural Faire	$ 10,662	$ 7,792	**$ 6,506**
46	San Diego City College Foundation/San Diego City College International Book Fair	$ -	$ -	**$ 4,590**
47	San Diego Dance Alliance/Nations of San Diego International Dance Festival	$ 12,493	$ 7,503	**$ -**
48	San Diego Earthworks/EarthFair	$ 12,117	$ 16,364	**$ 16,393**
49	San Diego Film Foundation/San Diego Film Festival	$ 6,928	$ 20,367	**$ 13,395**
50	San Diego Fleet Week Foundation/San Diego Fleet Week	$ 9,199	$ 8,608	**$ 7,783**
51	San Diego North, Chamber of Commerce/RB Alive! 2008 Expo	$ 6,311	$ 6,222	**$ 4,859**
52	San Diego Shakespeare Society/SD Student Shakespeare Festival	$ -	$ -	**$ 3,620**
53	San Diego State University Foundation/Border Voices Poetry Project: Border Voices Poetry Fair	$ 14,890	$ 5,350	**$ 5,430**
54	San Diego Youth and Community Services/Youth Connection, Teen Theatre Project	$ -	$ 6,451	**$ 4,684**
55	Sherman Heights Community Center/Dia de los Muertos	$ 1,500	$ -	**$ -**
56	Spirit of the Fourth, Inc./Independence Day Celebration	$ 7,580	$ -	**$ -**
57	Torrey Pines Kiwanis Foundation/La Jolla Festival of the Arts and Food Faire	$ 11,000	$ 21,370	**$ 10,098**
58	WorldBeat Center/African Market and Drum Festival	$ 5,083	$ -	**$ -**
	SUBTOTAL CREATIVE COMMUNITIES SAN DIEGO	**$ 392,583**	**$ 425,115**	**$ 425,118**
	ORGANIZATIONAL SUPPORT			
59	Actors Alliance of San Diego	$ 13,228	$ 13,604	**$ 10,971**
60	Aja	$ -	$ 12,494	**$ 13,637**
61	Asian Story Theatre	$ 4,257	$ -	**$ -**
62	Athenaeum Music and Arts Library	$ 111,258	$ 106,228	**$ 106,578**
63	California Ballet Association/Company	$ 92,324	$ 97,651	**$ 91,143**
64	Camarada, Inc.	$ 9,977	$ 10,883	**$ 9,258**
65	Center for World Music	$ 11,684	$ 14,440	**$ -**
66	Centro Cultural de la Raza	$ 16,848	$ 16,611	**$ 25,618**
67	Children's Museum of San Diego/Museo de los Niños de San Diego	$ -	$ 29,827	**$ -**
68	Christian Community Theater/Christian Youth Theater	$ 68,806	$ -	**$ -**
69	City Ballet, Inc.	$ 40,118	$ 45,855	**$ 54,517**
70	Civic Youth Orchestra, Inc.	$ 14,986	$ 13,456	**$ -**
71	Classics for Kids	$ 19,808	$ 21,853	**$ 27,848**
72	Common Ground Theatre	$ 5,722	$ -	**$ 5,657**
73	Community Actors Theatre	$ 3,129	$ -	**$ -**

Special Promotional Programs

No.	ORGANIZATION/ PROGRAM	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
ARTS, CULTURE, AND COMMUNITY FESTIVALS				
	ORGANIZATIONAL SUPPORT			
74	Culture Shock Dance Troupe	$ 7,286	$ 12,917	**$ 16,910**
75	Cygnet Theater	$ -	$ -	**$ 34,704**
76	Diversionary Theatre	$ 28,717	$ 29,547	**$ 45,955**
77	Eveoke Dance Theatre	$ 44,442	$ 39,320	**$ 39,958**
78	Fern Street Community Arts, Inc.	$ 25,709	$ 29,673	**$ 28,377**
79	Fritz Theatre	$ 3,675	$ 4,104	**$ -**
80	Gaslamp Quarter Historical Foundation	$ 32,345	$ 27,912	**$ 44,869**
81	Gay Men's Chorus of San Diego	$ 12,333	$ 9,266	**$ 13,258**
82	Icarus Puppet Company	$ 12,471	$ 9,973	**$ 7,234**
83	Installation Gallery	$ 89,324	$ 44,765	**$ -**
84	Japanese Friendship Garden Society, San Diego	$ 43,629	$ 57,422	**$ 52,955**
85	Jean Isaac's San Diego Dance Theater	$ 25,650	$ 25,535	**$ 29,417**
86	La Jolla Music Society	$ 194,544	$ 191,378	**$ 194,496**
87	La Jolla Playhouse	$ 331,430	$ 382,303	**$ 388,187**
88	La Jolla Symphony and Chorus	$ 35,649	$ 25,983	**$ 27,826**
89	Lower Left	$ 6,802	$ 7,158	**$ -**
90	Lyric Opera San Diego	$ 53,783	$ 53,491	**$ 83,181**
91	Mainly Mozart Festival, Inc.	$ 92,687	$ 98,482	**$ 114,079**
92	Malashock Dance and Company	$ 34,672	$ 26,988	**$ 30,485**
93	Maritime Museum Association of San Diego	$ 176,201	$ 235,171	**$ 249,667**
94	McCaleb Dance	$ 16,659	$ -	**$ -**
95	Media Arts San Diego	$ 46,876	$ 51,468	**$ 52,638**
96	Mingei International Museum	$ 235,822	$ 160,185	**$ 184,779**
97	Museum of Contemporary Arts, San Diego	$ 319,444	$ 307,456	**$ 315,102**
98	Museum of Photographic Arts	$ 149,786	$ 134,807	**$ 124,600**
99	New Works/Vantage Theatre	$ 6,382	$ 5,272	**$ 3,531**
100	PASACAT	$ 12,093	$ 11,932	**$ -**
101	Patricia Rincon Dance Collective	$ 21,422	$ 27,510	**$ 32,220**
102	Persian Cultural Center	$ 23,367	$ 31,922	**$ -**
103	Playwrights Project	$ 29,137	$ 28,400	**$ 31,343**
104	Reuben H. Fleet Space Theater and Science Center/San Diego Space and Science Foundation	$ 300,003	$ 300,340	**$ 297,335**
105	Samahan Filipino American Performing Arts and Education Center	$ 12,792	$ 11,185	**$ 10,406**
106	San Diego Aerospace Museum, Inc.	$ 145,237	$ 126,317	**$ -**
107	San Diego Archaeological Center	$ 23,773	$ 29,485	**$ 30,075**
108	San Diego Art Institute	$ 45,107	$ 46,956	**$ 45,736**
109	San Diego Automotive Museum	$ 64,180	$ 43,061	**$ 45,610**
110	San Diego Ballet	$ 29,981	$ 32,632	**$ 31,120**
111	San Diego Book Art	$ 2,521	$ 3,403	**$ -**
112	San Diego Center for Jewish Culture	$ 86,397	$ 97,594	**$ 103,977**
113	San Diego Chamber Orchestra	$ 81,886	$ 84,608	**$ 87,691**

Special Promotional Programs

No.	ORGANIZATION/ PROGRAM	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
ARTS, CULTURE, AND COMMUNITY FESTIVALS				
	ORGANIZATIONAL SUPPORT			
114	San Diego Children's Choir	$ 27,834	$ 24,314	**$ 22,681**
115	San Diego Chinese Historical Society and Museum	$ 14,737	$ 17,160	**$ 17,196**
116	San Diego Civic Light Opera	$ -	$ 48,935	**$ -**
117	San Diego Civic Youth Ballet	$ -	$ 13,976	**$ 18,095**
118	San Diego Early Music Society	$ 9,796	$ 8,700	**$ 9,472**
119	San Diego Guild of Puppetry	$ 4,274	$ 5,186	**$ 6,793**
120	San Diego Historical Society	$ 122,553	$ 94,556	**$ 97,689**
121	San Diego Junior Theatre	$ 100,788	$ 107,674	**$ 107,728**
122	San Diego Master Chorale	$ 18,288	$ 18,741	**$ 19,685**
123	San Diego Men's Chorus	$ 9,362	$ 7,213	**$ 11,136**
124	San Diego Model Railroad Museum, Inc.	$ 44,800	$ 44,448	**$ 70,036**
125	San Diego Museum Council	$ 10,129	$ 9,948	**$ 10,266**
126	San Diego Museum of Art	$ 364,030	$ 386,863	**$ 380,483**
127	San Diego Museum of Man	$ 146,190	$ 140,164	**$ 165,488**
128	San Diego Natural History Museum/San Diego Society of Natural History	$ 440,016	$ 357,735	**$ 400,932**
129	San Diego New Music	$ 2,393	$ 1,709	**$ -**
130	San Diego Opera Association	$ 465,957	$ 456,415	**$ 462,172**
131	San Diego Performing Arts League	$ 75,331	$ 49,477	**$ 50,364**
132	San Diego Repertory Theatre	$ 193,014	$ 188,857	**$ 176,860**
133	San Diego Symphony Orchestra Association, Inc.	$ 401,931	$ 455,285	**$ 458,774**
134	San Diego Theatre, Inc.	$ -	$ -	**$ 7,581**
135	San Diego Water Color Society	$ -	$ -	**$ 10,321**
136	San Diego Women's Chorus	$ 4,875	$ 4,538	**$ 4,996**
137	San Diego Young Artists Music Academy, Inc.	$ 5,282	$ 15,143	**$ 14,740**
138	San Diego Young Artists Symphony Orchestra	$ 8,550	$ 8,084	**$ 10,706**
139	San Diego Youth Symphony and Conservatory	$ 79,691	$ 50,600	**$ 59,455**
140	Save Our Heritage Organization	$ 30,560	$ 44,414	**$ 64,221**
141	Sledgehammer Theatre	$ 23,066	$ 18,447	**$ 13,769**
142	Spreckels Organ Society	$ 26,362	$ 29,383	**$ 29,199**
143	Sushi Visual and Performing Arts, Inc.	$ 14,037	$ 16,450	**$ 23,012**
144	The Old Globe Theatre	$ 432,001	$ 494,426	**$ 469,351**
145	Veteran's Memorial Center/Veteran's Museum and Memorial Center	$ 21,435	$ 21,350	**$ 26,953**
146	Westwind Brass	$ 15,120	$ 31,892	**$ 26,889**
147	Women's History Museum and Educational Center	$ 3,712	$ 6,640	**$ 7,500**
148	WorldBeat Center/African Market and Drum Festival	$ -	$ 18,531	**$ 23,330**
149	Young Audiences of San Diego	$ 16,706	$ 23,104	**$ 28,362**
	SUBTOTAL ORGANIZATIONAL SUPPORT	**$ 6,449,179**	**$ 6,449,181**	**$ 6,449,183**
	OTHER			
150	Arts, Culture, and Community Festivals Program Administration	$ 775,422	$ 877,762	**$ 915,767**

Special Promotional Programs

No.	ORGANIZATION/ PROGRAM	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
ARTS, CULTURE, AND COMMUNITY FESTIVALS				
	OTHER			
151	Mayor/City Council Allocations	$ 72,900	$ 72,900	**$ 220,000**
152	Public Art Fund	$ 52,882	$ 30,000	**$ 30,000**
	SUBTOTAL OTHER	**$ 901,204**	**$ 980,662**	**$ 1,165,767**
	TOTAL ARTS, CULTURE, AND COMMUNITY FESTIVALS	**$ 7,742,966**	**$ 7,854,958**	**$ 8,040,068**
CAPITAL IMPROVEMENTS				
	CAPITAL IMPROVEMENTS			
153	Balboa Park/Mission Bay Park Improvements	$ 6,971,298	$ 6,948,990	**$ 6,949,448**
154	Convention Center Complex	$ 9,721,006	$ 9,541,886	**$ 9,702,435**
155	Natural History Museum	$ 300,000	$ -	**$ -**
156	New Convention Facility	$ 4,039,198	$ 4,339,198	**$ 4,339,198**
157	PETCO Park	$ 15,629,197	$ 19,269,265	**$ 14,107,374**
158	Trolley Extension Reserve	$ 4,079,172	$ 4,079,172	**$ 4,079,882**
	SUBTOTAL CAPITAL IMPROVEMENTS	**$ 40,739,871**	**$ 44,178,511**	**$ 39,178,337**
	TOTAL CAPITAL IMPROVEMENTS	**$ 40,739,871**	**$ 44,178,511**	**$ 39,178,337**
ECONOMIC DEVELOPMENT PROGRAMS				
	CITYWIDE ECONOMIC DEVELOPMENT			
159	Accessible San Diego	$ 65,039	$ 65,039	**$ 65,039**
160	California State Games	$ 15,427	$ 15,427	**$ 15,427**
161	Elite Racing/Rock N Roll Marathon	$ 19,519	$ 19,519	**$ 19,519**
162	San Diego Bowl Game Association/Pacific Life Holiday Bowl	$ 391,137	$ 391,137	**$ 391,137**
163	San Diego Convention and Visitors Bureau	$ 8,830,411	$ 8,830,411	**$ 8,830,411**
164	San Diego Crew Classic/Rowing Regatta	$ 4,648	$ 4,648	**$ 4,648**
165	San Diego Film Commission	$ 661,817	$ 661,817	**$ 661,817**
166	San Diego Hall of Champions	$ 79,008	$ 75,000	**$ 75,000**
167	San Diego International Sports Council	$ 145,800	$ 145,800	**$ 145,800**
168	San Diego North Convention and Visitors Bureau	$ 380,903	$ 380,903	**$ 380,903**
169	San Diego Regional Economic Development Corporation	$ 1,013,766	$ 1,013,766	**$ 619,150**
170	San Diego World Trade Center/Local Access to Global Markets	$ 114,271	$ 114,271	**$ 69,790**
	SUBTOTAL CITYWIDE ECONOMIC DEVELOPMENT	**$ 11,721,746**	**$ 11,717,738**	**$ 11,278,641**
	ECONOMIC DEVELOPMENT AND TOURISM SUPPORT			
171	ACCION San Diego	$ 45,887	$ 37,944	**$ -**
172	Asian Business Association San Diego	$ 27,370	$ -	**$ 33,654**
173	Business Improvement District Council	$ 42,509	$ 53,000	**$ 41,750**
174	Citizen Diplomacy Council of San Diego	$ 28,011	$ 34,406	**$ 39,658**

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Special Promotional Programs

No.	ORGANIZATION/ PROGRAM	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
ECONOMIC DEVELOPMENT PROGRAMS				
	ECONOMIC DEVELOPMENT AND TOURISM SUPPORT			
175	City Heights Community Development Corporation	$ 26,717	$ 48,766	**$ 33,786**
176	Disabled Businesspersons Association	$ 26,716	$ -	**$ -**
177	Food and Beverage Association of San Diego	$ 36,387	$ 27,417	**$ 23,433**
178	Hostelling International-American Youth Hostels	$ 45,887	$ 45,175	**$ 50,466**
179	International Rescue Committee	$ -	$ -	**$ 45,068**
180	Japan Society of San Diego and Tijuana	$ 26,562	$ 18,761	**$ 36,641**
181	Old Town San Diego Chamber of Commerce	$ 8,330	$ 14,060	**$ 18,370**
182	Otay Mesa Chamber of Commerce	$ 45,273	$ 43,368	**$ 45,068**
183	Promote La Jolla, Inc.	$ 34,007	$ 36,140	**$ 37,575**
184	San Diego County Hispanic Chamber of Commerce	$ 32,115	$ 43,368	**$ -**
185	San Diego East Visitors Bureau	$ 42,034	$ 52,531	**$ 40,623**
186	South County Economic Development Council	$ 26,045	$ 36,035	**$ 39,671**
187	Travelers Aid Society of San Diego	$ 45,887	$ 48,766	**$ 53,974**
	SUBTOTAL ECONOMIC DEVELOPMENT AND TOURISM SUPPORT	**$ 539,737**	**$ 539,737**	**$ 539,737**
	OTHER			
188	Business Expansion, Attraction and Retention (formerly City of San Diego/Economic Development)	$ 375,829	$ 375,829	**$ 375,829**
189	Economic Development Program Administration (formerly Economic Development and Tourism Support Administration)	$ 49,325	$ 50,805	**$ 178,450**
	SUBTOTAL OTHER	**$ 425,154**	**$ 426,634**	**$ 554,279**
	TOTAL ECONOMIC DEVELOPMENT PROGRAMS	**$ 12,686,637**	**$ 12,684,109**	**$ 12,372,657**
MAJOR EVENTS				
	MAJOR EVENTS			
190	Major Events Revolving Fund	$ 300,000	$ -	**$ 38,462**
	SUBTOTAL MAJOR EVENTS	**$ 300,000**	**$ -**	**$ 38,462**
	TOTAL MAJOR EVENTS	**$ 300,000**	**$ -**	**$ 38,462**
SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES				
	SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES			
191	Balboa Park Centennial	$ -	$ -	**$ 150,000**
192	Discretionary Transient Occupancy Tax Support to General Fund	$ -	$ -	**$ 10,579,289**
193	Horton Plaza Theatre Foundation	$ -	$ 385,000	**$ 385,000**
194	Mission Trails Regional Park Foundation, Inc.	$ 36,450	$ 36,450	**$ 36,450**
195	QUALCOMM Stadium	$ 3,000,000	$ 5,500,000	**$ 6,445,000**
196	Regional Park Safety Program	$ 86,754	$ 88,726	**$ 92,642**
197	Transient Occupancy Tax (TOT) Payment Audit	$ 69,109	$ 69,109	**$ 69,109**

Special Promotional Programs

No.	ORGANIZATION/ PROGRAM	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES				
	SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES			
198	Transient Occupancy Tax Administration and Promotional Activities	$ 39,405,054	$ 295,691	**$ 166,834**
	SUBTOTAL SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES	**$ 42,597,367**	**$ 6,374,976**	**$ 17,924,324**
	TOTAL SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES	**$ 42,597,367**	**$ 6,374,976**	**$ 17,924,324**

SUMMARY	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
ARTS, CULTURE, AND COMMUNITY FESTIVALS	$ 7,742,966	$ 7,854,958	**$** 8,040,068
ECONOMIC DEVELOPMENT PROGRAMS	$ 12,686,637	$ 12,684,109	**$** 12,372,657
SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES	$ 42,597,367	$ 6,374,976	**$** 17,924,324
CAPITAL IMPROVEMENTS	$ 40,739,871	$ 44,178,511	**$** 39,178,337
MAJOR EVENTS	$ 300,000	$ -	**$** 38,462
TOTAL SPECIAL PROMOTIONAL PROGRAMS BUDGET	$ 104,066,841	$ 71,092,554	**$ 77,553,848**

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ 457,480	$ 468,298	**$ 486,197**
Fringe Benefits	$ 222,998	$ 226,757	**$ 250,659**
SUBTOTAL PERSONNEL	$ 680,478	$ 695,055	$ **736,856**
NON-PERSONNEL			
Supplies & Services	$ 103,326,551	$ 70,337,147	**$ 76,753,076**
Information Technology	$ 51,518	$ 51,230	**$ 58,193**
Energy/Utilities	$ 7,294	$ 8,122	**$ 4,723**
Equipment Outlay	$ 1,000	$ 1,000	**$ 1,000**
SUBTOTAL NON-PERSONNEL	$ 103,386,363	$ 70,397,499	$ **76,816,992**
TOTAL	$ 104,066,841	$ 71,092,554	$ **77,553,848**

Salary Schedule

TRANSIENT OCCUPANCY TAX FUND

Commission for Arts and Culture

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1107	Administrative Aide II	1.00	**1.00**	$ 50,684	$ 50,684
1218	Assoc Management Analyst	2.00	**2.00**	$ 64,539	$ 129,078

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Salary Schedule

TRANSIENT OCCUPANCY TAX FUND
Commission for Arts and Culture

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1769	Public Art Program Administrator	2.00	**2.00**	$	78,079	$	156,158
1876	Executive Secretary	1.00	**1.00**	$	52,008	$	52,008
2268	Executive Director	1.00	**1.00**	$	97,488	$	97,488
	Temporary Help	0.00	**0.00**	$	-	$	781
	Total	7.00	**7.00**			**$**	**486,197**
SPECIAL PROMOTIONAL PROGRAMS TOTAL		7.00	**7.00**			**$**	**486,197**

Special Promotional Programs

Revenue and Expense Statement (Non-General Fund)

TRANSIENT OCCUPANCY TAX FUND 10220

		FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE				
Prior Year Reserve for Ecumbrances		$ -	$ 5,515,777	**$ 4,641,193**
TOTAL BALANCE		$ -	$ 5,515,777	**$ 4,641,193**
REVENUE				
Grants and Other Revenue		$ -	$ 112,997	**$ 112,997**
Sales Tax Allocation	(1)	$ 42,851,052	$ -	**$ -**
Transfer from General Fund		$ -	$ 4,731,181	**$ -**
Transient Occupancy Tax		$ 61,215,789	$ 66,238,724	**$ 77,440,851**
TOTAL REVENUE		$ 104,066,841	$ 71,082,902	**$ 77,553,848**
TOTAL BALANCE AND REVENUE		$ 104,066,841	$ 76,598,679	**$ 82,195,041**
OPERATING EXPENSE				
Operating Expense		$ 20,795,616	$ 21,314,934	**$ 21,213,651**
Transfer to Balboa Park/Mission Bay Park Improvement		$ 7,271,298	$ 6,948,990	**$ 6,949,448**
Transfer to Convention Center Complex Fund		$ 9,721,006	$ 9,541,886	**$ 9,702,435**
Transfer to General Fund		$ 39,178,472	$ 69,109	**$ 10,648,398**
Transfer to Major Events Revolving Fund		$ 300,000	$ -	**$ 38,462**
Transfer to New Convention Facility Fund		$ 4,039,198	$ 4,339,198	**$ 4,339,198**
Transfer to PETCO Park Fund		$ 15,629,197	$ 19,269,265	**$ 14,107,374**
Transfer to Public Art Fund		$ 52,882	$ 30,000	**$ 30,000**
Transfer to QUALCOMM Stadium		$ 3,000,000	$ 5,500,000	**$ 6,445,000**
Transfer to Trolley Extension Reserve Fund		$ 4,079,172	$ 4,079,172	**$ 4,079,882**
TOTAL OPERATING EXPENSE		$ 104,066,841	$ 71,092,554	**$ 77,553,848**
TOTAL EXPENSE		$ 104,066,841	$ 71,092,554	**$ 77,553,848**
RESERVE				
Reserve		$ -	$ 5,506,125	**$ 4,641,193**
TOTAL RESERVE		$ -	$ 5,506,125	**$ 4,641,193**
TOTAL RESERVE		$ -	$ 5,506,125	**$ 4,641,193**
BALANCE		$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE		$ 104,066,841	$ 76,598,679	**$ 82,195,041**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) All sales tax is budgeted directly in the General Fund.

Storm Drain Fund



Mission Statement

To design, operate, maintain, and manage the storm drain system, which includes monitoring for silt, toxic material, and related pollutants.

Department Description

Storm Drain fees were implemented by the City. These fees are included in the water and sewer utility bills. The revenue collected is expended on designing, operating, and maintaining the storm drains; constructing capital projects; the general management of the storm drain system, including monitoring the system for silt, toxic material and related pollutants.

Financial Management and the Engineering and Capital Projects Department are reimbursed for their administrative oversight of the Fund. The General Services Department's Transportation Division designs, operates, and maintains the storm drain system. Storm Drain funding is used for the National Pollution and Discharge System Cooperative Agreement (NPDES). The Water Department receives storm drain revenue for billing and collecting. A portion of storm drain revenue is also allocated to the Public Liability Claims Fund to cover storm drain-related public liability claims.

Department Summary

Storm Drain Fund				
	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**	FY 2007-2008 CHANGE
Positions	0.00	0.00	**0.00**	0.00
Personnel Expense	$ -	$ -	**$ -**	$ -
Non-Personnel Expense	$ 6,046,746	$ 6,046,746	**$ 6,046,746**	$ -
TOTAL	$ 6,046,746	$ 6,046,746	**$ 6,046,746**	$ 0.00

Storm Drain Fund

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
STORM DRAIN FUND			
Storm Drain Fund			
Engineering and Capital Proj	$ 18,798	$ -	**$ -**
Financial Management	$ 23,466	$ 23,466	**$ 23,466**
General Services/Street Division	$ 4,988,967	$ 4,991,513	**$ 4,991,513**
MWWD/Storm Water	$ 453,186	$ 471,984	**$ 471,984**
Public Liability Reserve	$ 500,000	$ 500,000	**$ 500,000**
Water - Services Division	$ 62,329	$ 59,783	**$ 59,783**
Total	**$ 6,046,746**	**$ 6,046,746**	**$ 6,046,746**

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
NON-PERSONNEL			
Supplies & Services	$ 6,046,746	$ 6,046,746	**$ 6,046,746**
SUBTOTAL NON-PERSONNEL	$ 6,046,746	$ 6,046,746	$ **6,046,746**
TOTAL	$ 6,046,746	$ 6,046,746	$ **6,046,746**

Revenue and Expense Statement (Non-General Fund)

STORM DRAIN FUND 10508

	FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
REVENUE			
Storm Drain Fee	$ 6,046,746	$ 6,046,746	**$ 6,046,746**
TOTAL REVENUE	$ 6,046,746	$ 6,046,746	**$ 6,046,746**
TOTAL BALANCE AND REVENUE	$ 6,046,746	$ 6,046,746	**$ 6,046,746**
OPERATING EXPENSE			
Administration	$ 42,264	$ 23,466	**$ 23,466**
General Services - Street Division	$ 4,988,967	$ 4,991,513	**$ 4,991,513**
National Pollution Discharge System	$ 453,186	$ 471,984	**$ 471,984**
Transfer to Public Liability Claims Fund	$ 500,000	$ 500,000	**$ 500,000**
Water Department	$ 62,329	$ 59,783	**$ 59,783**
TOTAL OPERATING EXPENSE	$ 6,046,746	$ 6,046,746	**$ 6,046,746**
TOTAL EXPENSE	$ 6,046,746	$ 6,046,746	**$ 6,046,746**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 6,046,746	$ 6,046,746	**$ 6,046,746**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Tax Anticipation Notes

Tax Anticipation Notes



Department Description

This department finances costs related to the issuance of Tax Anticipation Notes, which are necessary to meet the cash requirements of the City prior to receipt of property taxes. Monies are borrowed via the sale of Tax and Revenue Anticipation Notes (TRANs) on a short-term basis. Related costs are budgeted and accounted for in this program.

Department Summary

Tax Anticipation Notes				
	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**	FY 2007-2008 CHANGE
Positions	0.00	0.00	**0.00**	0.00
Personnel Expense	$ -	$ -	**$ -**	$ -
Non-Personnel Expense	$ 2,130,000	$ 2,130,000	**$ 5,109,000**	$ 2,979,000
TOTAL	$ 2,130,000	$ 2,130,000	**$ 5,109,000**	$ 2,979,000

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
TAX AND REVENUE ANTICIPATION NOTES FUND			
Tax Anticipation Notes			
Tax Anticipation Notes	$ 2,130,000	$ 2,130,000	**$ 5,109,000**
Total	**$ 2,130,000**	**$ 2,130,000**	**$ 5,109,000**

Tax Anticipation Notes

Significant Budget Adjustments

TAX AND REVENUE ANTICIPATION NOTES FUND

Tax Anticipation Notes	Positions	Cost	Revenue
Support for Debt Service Requirement Reflects an increase in the required debt service payment and associated revenue.	0.00	$ 4,526,442	$ 4,518,942
Adjustment Due to Loan Borrowing Limit The City currently expects to borrow $116 million in Fiscal Year 2008. This amount is based on the maximum loan projected for Fiscal Year 2008. Based on this information a reduction in revenue and expenditure is required.	0.00	$ (1,547,442)	$ (1,547,442)

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
NON-PERSONNEL			
Supplies & Services	$ 2,130,000	$ 2,130,000	**$ 5,109,000**
SUBTOTAL NON-PERSONNEL	$ 2,130,000	$ 2,130,000	$ **5,109,000**
TOTAL	$ 2,130,000	$ 2,130,000	$ **5,109,000**

Revenue and Expense Statement (Non-General Fund)

TAX AND REVENUE ANTICIPATION NOTES FUND 65013

		FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**[1]
BEGINNING BALANCE AND RESERVE				
Prior Year Continuing Appropriations	[2]	$ -	$ -	**$ 1,501,716**[1]
Reserve for Encumbrances	[3]	$ 17,500	$ 17,500	**$ -**
TOTAL BALANCE		$ 17,500	$ 17,500	**$ 1,501,716**
REVENUE				
General Fund Transfer Interest Earnings		$ -	$ -	**$ 2,449,000**
TRAN Interest Earnings		$ 2,137,500	$ 2,137,500	**$ 2,660,000**
TOTAL REVENUE		$ 2,137,500	$ 2,137,500	**$ 5,109,000**
TOTAL BALANCE AND REVENUE		$ 2,155,000	$ 2,155,000	**$ 6,610,716**
OPERATING EXPENSE				
Cost of Issuance		$ 130,000	$ 130,000	**$ 105,000**
TRAN Debt Service Interest		$ 2,000,000	$ 2,000,000	**$ 5,004,000**
TOTAL OPERATING EXPENSE		$ 2,130,000	$ 2,130,000	**$ 5,109,000**
TOTAL EXPENSE		$ 2,130,000	$ 2,130,000	**$ 5,109,000**
BALANCE		$ 25,000	$ 25,000	**$ 1,501,716**
TOTAL EXPENSE, RESERVE AND BALANCE		$ 2,155,000	$ 2,155,000	**$ 6,610,716**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) The amount for the Fiscal Year 2008 TRAN issuance is projected to be $116 million.
(2) Monies to be set aside in June 2007 and paid in July 2007 for the interest expense incurred through June 30 previously budgeted.
(3) To Cover Costs of Issuance.

TransNet



Mission Statement

To help relieve traffic congestion, increase safety, and improve air quality by providing essential citywide transportation improvements, which include performing repairs, restoring existing roadways and constructing needed facilities within the public rights-of-way.

Department Description

In November 1987, voters in the County of San Diego approved the San Diego Transportation Improvement Program (TransNet), which allowed for a one-half cent increase in the local sales tax. The current TransNet Program will expire in June 2008. The City's share of TransNet revenue is based on population and the number of local street and road miles maintained. Through a cooperative effort with the San Diego Association of Governments, the City of San Diego is able to manage the fund so that the most pressing transportation problems are addressed. In November 2004, San Diego County voters approved a 40-year extension of the existing half-cent sales tax for transportation improvements for the entire region. These additional monies will be used for highway, transit, and local road improvements throughout the region.

The City Auditor and Comptroller's Office, Financial Management Department, Equal Opportunity Contracting Program, and Engineering and Capital Projects Department are reimbursed for administrative oversight of the Fund; Neighborhood Code Compliance receives TransNet revenue to perform graffiti control activities; Engineering and Capital Projects provides transportation and drainage design, earthquake restrainers for bridges, and is reimbursed for traffic engineering. The Planning Department provides plans; Development Services receives TransNet revenue for traffic studies and new developments; and the General Services Department is reimbursed for street maintenance services.

TransNet

Department Summary

TransNet	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**	FY 2007-2008 CHANGE
Positions	0.00	0.00	**0.00**	0.00
Personnel Expense	$ -	$ -	**$ -**	$ -
Non-Personnel Expense	$ 59,753,726	$ 42,327,539	**$ 49,781,147**	$ 7,453,608
TOTAL	$ 59,753,726	$ 42,327,539	**$ 49,781,147**	$ 7,453,608

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
TRANSNET HALF-CENT SALES TAX			
TransNet half-cent Sales Tax			
Auditor & Comptroller	$ 159,214	$ 159,214	**$ 95,386**
Commerical Paper CIP	$ 28,388,825	$ 7,115,000	**$ -**
Development Services	$ 493,695	$ 493,695	**$ 526,939**
Engineering & Capital Projects	$ 2,992,618	$ 2,992,618	**$ 3,383,692**
Equal Opportunity Contracting	$ 88,275	$ 88,275	**$ -**
Financial Management	$ 39,467	$ 39,467	**$ 42,125**
General Services	$ 10,751,034	$ 10,751,034	**$ 12,072,141**
Neighborhood Code Compliance	$ 300,000	$ 300,000	**$ -**
Planning	$ 1,130,468	$ 1,130,468	**$ 134,765**
Real Estate Assets Department	$ 13,000	$ 13,000	**$ -**
TransNet C I P	$ 15,397,130	$ 19,244,768	**$ 33,526,099**
Total	**$ 59,753,726**	**$ 42,327,539**	**$ 49,781,147**

Significant Budget Adjustments

TRANSNET HALF-CENT SALES TAX

TransNet half-cent Sales Tax	**Positions**	**Cost**	**Revenue**
Adjustments to Gas Tax and TransNet Revenues TransNet revenue is projected to increase 3 percent over Fiscal Year 2007 estimated actuals, and increase of $13.2 million of Commercial Paper has been budgeted for capital improvements. Some departments realized a reduction in TransNet revenue in their operating budget as the result of the consolidation of the revenue into departments that perform the majority of transportation related activities: General Services - Streets Division, and Engineering and Capital Projects.	0.00	$ 7,453,608	$ 7,453,608

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
NON-PERSONNEL			
Supplies & Services	$ 59,753,726	$ 42,327,539	**$ 49,781,147**
SUBTOTAL NON-PERSONNEL	$ 59,753,726	$ 42,327,539	$ **49,781,147**
TOTAL	$ 59,753,726	$ 42,327,539	$ **49,781,147**

TransNet

Revenue and Expense Statement (Non-General Fund)

TRANSNET (HALF-CENT SALES TAX) FUND 30300

	FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
REVENUE			
Commercial Paper Proceeds	$ 28,388,825	$ 7,115,000	**$ 13,238,147**
FBA Reimbursement to TransNet	$ -	$ 3,186,000	**$ 1,046,500**
Miscellaneous Revenue	$ 582,652	$ 13,000	**$ 13,000**
TransNet Sales Tax	$ 30,782,249	$ 32,013,539	**$ 35,483,500**
TOTAL REVENUE	$ 59,753,726	$ 42,327,539	**$ 49,781,147**
TOTAL BALANCE AND REVENUE	$ 59,753,726	$ 42,327,539	**$ 49,781,147**
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
CIP Debt Services Expenditures	$ 10,852,031	$ 13,574,555	**$ 5,003,914**
CIP Expenditures	$ 4,545,099	$ 5,670,213	**$ 15,284,038**
Commercial Paper Funded CIP	$ 28,388,825	$ 7,115,000	**$ 13,238,147**
TOTAL CIP EXPENSE	$ 43,785,955	$ 26,359,768	**$ 33,526,099**
OPERATING EXPENSE			
Administration - Auditor & Comptroller	$ 159,214	$ 159,214	**$ 95,386**
Administration - Financial Management	$ 39,467	$ 39,467	**$ 42,125**
Development Services	$ 493,695	$ 493,695	**$ 526,939**
Engineering and Capital Projects	$ 2,992,618	$ 2,992,618	**$ 3,383,692**
Equal Opportunity Contracting Program	$ 88,275	$ 88,275	**$ -**
General Services - Street Division	$ 10,751,034	$ 10,751,034	**$ 12,072,141**
Neighborhood Code Compliance	$ 300,000	$ 300,000	**$ -**
Planning/Facilities Financing	$ 126,263	$ 126,263	**$ 134,765**
Planning/Long Range Planning	$ 1,004,205	$ 1,004,205	**$ -**
Real Estate Assets	$ 13,000	$ 13,000	**$ -**
TOTAL OPERATING EXPENSE	$ 15,967,771	$ 15,967,771	**$ 16,255,048**
TOTAL EXPENSE	$ 59,753,726	$ 42,327,539	**$ 49,781,147**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 59,753,726	$ 42,327,539	**$ 49,781,147**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Trolley Extension Reserve

Trolley Extension Reserve



Department Description

Provide financial support for trolley-related expenditures by ensuring a local revenue source to qualify for State and federal funding as called for in the Regional Transportation Plan.

Department Summary

Trolley Extension Reserve				
	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**	FY 2007-2008 CHANGE
Positions	0.00	0.00	**0.00**	0.00
Personnel Expense	$ -	$ -	**$ -**	$ -
Non-Personnel Expense	$ 4,106,264	$ 4,113,932	**$ 4,110,150**	$ (3,782)
TOTAL	$ 4,106,264	$ 4,113,932	**$ 4,110,150**	$ (3,782)

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
TROLLEY EXTENSION RESERVE			
Trolley Extension Reserve			
Trolley Extension Reserve	$ 4,106,264	$ 4,113,932	**$ 4,110,150**
Total	**$ 4,106,264**	**$ 4,113,932**	**$ 4,110,150**

Trolley Extension Reserve

Significant Budget Adjustments

TROLLEY EXTENSION RESERVE

Trolley Extension Reserve	Positions	Cost	Revenue
Annual Adjustments Reflects annual adjustment increase of three percent due to costs associated with the administration of the fund.	0.00	$ 768	$ 710
Debt Service and Administration Reduction Reflects a decrease in required debt service payments.	0.00	$ (4,550)	$ 0

Expenditures by Category

		FY 2006 BUDGET		FY 2007 BUDGET		**FY 2008 FINAL**
NON-PERSONNEL						
Supplies & Services	$	4,106,264	$	4,113,932	**$**	**4,110,150**
SUBTOTAL NON-PERSONNEL	$	4,106,264	$	4,113,932	$	**4,110,150**
TOTAL	$	4,106,264	$	4,113,932	$	**4,110,150**

Revenue and Expense Statement (Non-General Fund)

TROLLEY EXTENSION RESERVE FUND 10226

	FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 2,130,456	$ 2,106,200	**$ 2,071,441**
TOTAL BALANCE	$ 2,130,456	$ 2,106,200	**$ 2,071,441**
REVENUE			
Transfer from Transient Occupancy Tax Fund	$ 4,079,172	$ 4,079,172	**$ 4,079,882**
TOTAL REVENUE	$ 4,079,172	$ 4,079,172	**$ 4,079,882**
TOTAL BALANCE AND REVENUE	$ 6,209,628	$ 6,185,372	**$ 6,151,323**
OPERATING EXPENSE			
Administration	$ 15,191	$ 15,200	**$ 15,656**
Annual Audit	$ 4,631	$ 6,200	**$ 6,386**
Bayside Debt Service	$ 2,926,923	$ 2,929,483	**$ 2,922,533**
Old Town Debt Service	$ 1,152,249	$ 1,154,949	**$ 1,157,349**
Prior Year Expenditures	$ 3,095	$ 3,900	**$ 3,900**
Trustee Fees	$ 4,175	$ 4,200	**$ 4,326**
TOTAL OPERATING EXPENSE	$ 4,106,264	$ 4,113,932	**$ 4,110,150**
TOTAL EXPENSE	$ 4,106,264	$ 4,113,932	**$ 4,110,150**
BALANCE	$ 2,103,364	$ 2,071,440	**$ 2,041,173**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 6,209,628	$ 6,185,372	**$ 6,151,323**

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Zoological Exhibits

Zoological Exhibits



Department Description

The City's budget reflects funds utilized for maintenance of zoological exhibits in Balboa Park, which are financed from a fixed property tax levy (one-half cent per $100 of assessed valuation), as authorized by Section 77A of the City Charter. This department provides timely, educational, and interesting zoological exhibits to encourage and increase zoo attendance.

Department Summary

Zoological Exhibits				
	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**	FY 2007-2008 CHANGE
Positions	0.00	0.00	**0.00**	0.00
Personnel Expense	$ -	$ -	**$ -**	$ -
Non-Personnel Expense	$ 6,642,067	$ 7,676,765	**$ 8,946,525**	$ 1,269,760
TOTAL	$ 6,642,067	$ 7,676,765	**$ 8,946,525**	$ 1,269,760

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
ZOOLOGICAL EXHIBITS			
Zoological Exhibits	$ 6,642,067	$ 7,676,765	**$ 8,946,525**
Total	**$ 6,642,067**	**$ 7,676,765**	**$ 8,946,525**

Zoological Exhibits

Significant Budget Adjustments

ZOOLOGICAL EXHIBITS

Zoological Exhibits	Positions	Cost	Revenue
Allocation to Zoological Exhibits Reflects an increase in property tax revenue from the one-half cent tax levy for Zoological Exhibits.	0.00	$ 746,698	$ 746,698
Adjustment due to Tax Rate Ordinance Increase in funding for Fiscal Year 2008 based on the passing of the Tax Rate Ordinance (TRO).	0.00	$ 523,062	$ 523,062

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
NON-PERSONNEL			
Supplies & Services	$ 6,642,067	$ 7,676,765	**$ 8,946,525**
SUBTOTAL NON-PERSONNEL	$ 6,642,067	$ 7,676,765	$ **8,946,525**
TOTAL	$ 6,642,067	$ 7,676,765	$ **8,946,525**

Revenue and Expense Statement (Non-General Fund)

ZOOLOGICAL EXHIBITS FUND 10222

	FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 119,879	$ -	**$ -**
TOTAL BALANCE	$ 119,879	$ -	**$ -**
REVENUE			
Property Tax	$ 6,522,188	$ 7,676,765	**$ 8,946,525**
TOTAL REVENUE	$ 6,522,188	$ 7,676,765	**$ 8,946,525**
TOTAL BALANCE AND REVENUE	$ 6,642,067	$ 7,676,765	**$ 8,946,525**
OPERATING EXPENSE			
Non-Personnel Expense	$ 6,642,067	$ 7,676,765	**$ 8,946,525**
TOTAL OPERATING EXPENSE	$ 6,642,067	$ 7,676,765	**$ 8,946,525**
TOTAL EXPENSE	$ 6,642,067	$ 7,676,765	**$ 8,946,525**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE AND BALANCE	$ 6,642,067	$ 7,676,765	**$ 8,946,525**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

CITY OF SAN DIEGO
FISCAL YEAR
2008 ANNUAL BUDGET

Public Safety and Homeland Security



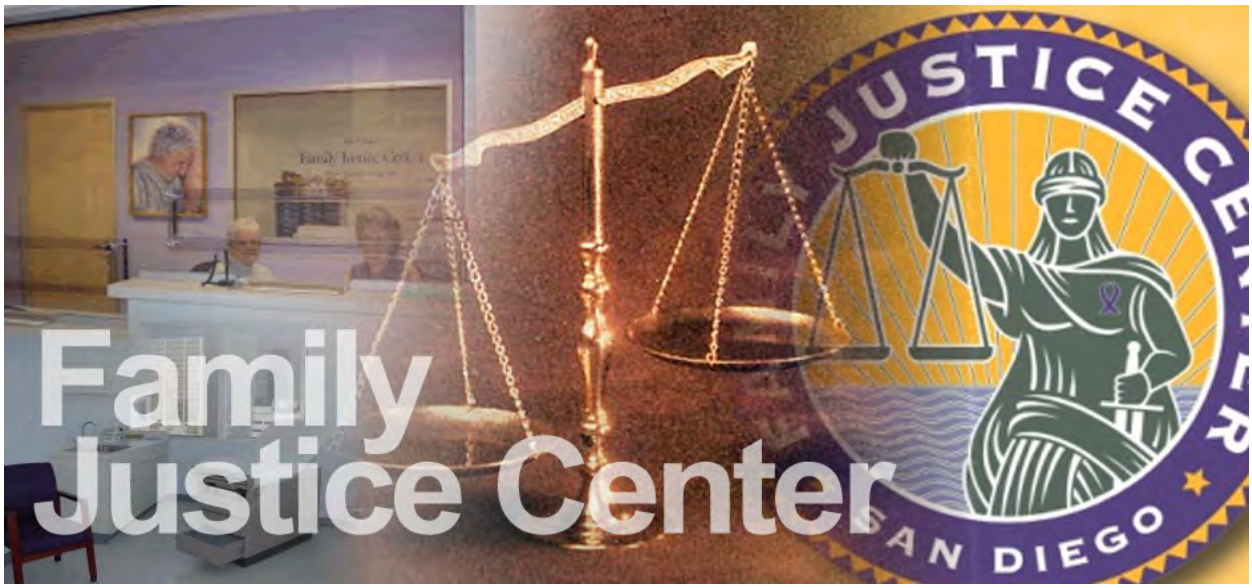
Public Safety and Homeland Security

Public Safety and Homeland Security encompasses the City's Public Safety-related entities and programs. Also included is the responsibility to prepare for major disasters.

BUDGET DEPARTMENT	POSITIONS	PERSONNEL EXPENSE	NON-PERSONNEL EXPENSE	TOTAL EXPENSE
Family Justice Center	5.00	$ 456,875	$ 80,483	$ 537,358
Fire-Rescue	1,223.90	$ 159,715,082	$ 28,563,404	$ 188,278,486
Office of Homeland Security	11.35	$ 1,193,237	$ 588,005	$ 1,781,242
Police	2,818.50	$ 336,131,744	$ 68,150,728	$ 404,282,472
Public Safety	7.00	$ 1,003,806	$ 2,049,380	$ 3,053,186
TOTALS	**4,065.75**	**$ 498,500,744**	**$ 99,432,000**	**$ 597,932,744**

Family Justice Center

Family Justice Center



Mission Statement

To stop family violence; make victims safer; hold batterers accountable; provide wrap-around services and long-term support for victims and their children through collaboration and coordinated services; and ultimately be the first large city in the United States to eliminate domestic violence homicides.

Department Description

The San Diego Family Justice Center will work in a united effort to achieve the following objectives:

- Reduce the number of domestic violence cases that go unreported
- Ensure domestic violence perpetrators are prosecuted
- Provide help and resources to children exposed to domestic violence
- Increase access to medical care to victims of domestic violence
- Increase access to legal assistance to victims of domestic violence
- Reduce recidivism and homicides

The San Diego Family Justice Center (FJC) opened its doors on October 10, 2002, with unanimous support from the Mayor, City Council, City Attorney, City Manager, Police Chief, Fire Chief, and over 40 community organizations. Supporters included the County's entire Congressional delegation and State legislative delegation. The FJC was launched as a public safety initiative of the City of San Diego under the leadership of the Office of the City Attorney and the San Diego Police Department in order to address the issue of family violence.

Prior to the FJC, families had to seek help on their own and travel all over the city to receive needed services; sometimes as many as 32 different locations. The FJC makes the legal and recovery process less overwhelming to victims and their children. Victims of family violence, including domestic violence and elder abuse, in the City of San Diego can now come to one location to talk to an advocate, get a restraining order, plan for their safety, talk to a police officer, meet with a prosecutor, receive medical assistance, counsel with a non-denominational chaplain, get help with transportation, and obtain nutrition or pregnancy services counseling. Victims are also able to obtain clothing, food, counseling for their children, and forensic documentation of their injuries once they arrive at the FJC.

Family Justice Center

Department Description

The FJC unites the following agencies/programs under one roof to provide comprehensive, wrap-around services to victims of family violence: Adult Protective Services; Cal Western Law School Legal Internship Program; Camp Hope; Center for Community Solutions TRO Clinic; Children's Hospital Chadwick Center; Crime Victim's Fund; Navy and Marine Corps; President's Family Justice Center Initiative Technical Assistance Program; San Diego Office of the City Attorney Domestic Violence and Special Victims Unit; San Diego Deaf and Mental Health Services; San Diego District Attorney's Office Family Protection Division and Victim Witness Assistance Program; San Diego Domestic Violence Council; San Diego Family Justice Center Department; San Diego Family Justice Center Foundation; San Diego Fire Department Chaplain's Program; San Diego Police Department Domestic Violence Unit and Elder Abuse Investigations Unit; San Diego Probation Department; San Diego Volunteer Lawyers Program; San Diego Youth and Community Services B-SAFFE Human Trafficking Project; Sharp Grossmont Healthcare Forensic Medical Unit; Teen Court; Travelers Aid; and, the FJC Volunteer Program.

Governance
Given the success and growth of the FJC, it was clear to City policymakers and community leaders that a clear governance structure was needed to ensure the benefits to the citizens of San Diego. In October 2004, a City ordinance was proposed to establish a new department, the San Diego Family Justice Center Department, to support and advance the mission, goals, management, and future challenges. On November 29, 2004, the Mayor and City Council unanimously adopted Ordinance No. 0-19339 thereby creating the FJC as a City Department. The Council subsequently approved the allocation of five positions to staff the operations of the FJC Department, including a Director, Budget and Grants Analyst, Manager of Client Services, Executive Secretary, and Bilingual Clerical Assistant. The FJC is also supported by federal and state grants, as well as funds raised by the San Diego Family Justice Center Foundation.

Service Efforts and Accomplishments

In October 2003, President George W. Bush created the President's Family Justice Center Initiative designed to develop 15 federally funded Family Justice Centers across the country within the first two years. The San Diego Family Justice Center Foundation (Foundation) was named to oversee the Technical Assistance Team for the President's Initiative. Since the inception of the Initiative, 11 of the 15 demonstration sites have opened their doors. The rest of the sites are slated to open by the end of the calendar year 2007.

Beyond the President's Initiative, national and international momentum has been growing. In June 2004, the San Diego Family Justice Center in partnership with the Foundation created the National and International Family Justice Center Alliance, an informal sister city relationship, with other communities around the world moving toward the creation of Family Justice Centers modeled after the San Diego Family Justice Center.

Awards
- Outstanding Achievement Award at the U.S. Conference of Mayors in Denver (2003)
- Peacemaker's Award from the Mediation Center (2003)
- Leadership Award from Child Help USA (2004)
- National Awards Program for Adult Community Category from the Freedoms Foundation at Valley Forge (2004)
- Advancing the Status of Women Award from Soroptomist International (2004)
- City Manager's High Performing Team Award (2004)
- Howland Gold Medal Award for municipal enrichment from the National League of Cities (2005)
- Finalist in the Channel 10 Leadership Award Dinner (2005)
- One Place Center of Self Esteem (2005)
- Finalist for the San Diego Business Journal Multicultural Heritage Award (2005)
- Individual Leadership Awards from the San Diego Domestic Violence Council (2006)
- Individual Leadership Awards from the San Diego Bar Association and San Diego Police Historical Society (2006)

Service Efforts and Accomplishments

Consistent High Ratings from Victims
Clients who completed exit surveys reported that they felt safe upon arrival and services were provided quickly in an efficient manner. Survey results showed that staff was caring, comforting, and professional. The clients were particularly excited to have numerous services at one location rather than having to visit an estimated 32 locations.

Conclusion
Clearly, within four short years of operation, the San Diego Family Justice Center has achieved tremendous success and grown rapidly. It has gone from handling an average of 87 walk-in clients and 650 phone calls per month to 1,000 walk-in clients and 2,500 phone calls. It has been hailed as a model by President George W. Bush, the Attorney General of the United States, the California Attorney General, and many local, state, and federal elected officials. It has received national awards from the U.S. Conference of Mayors, the National League of Cities, and a variety of other national organizations. Since being featured on The Oprah Winfrey Show in January 2003, delegations from every state in America and over 50 countries have sent representatives from their communities to visit the San Diego Family Justice Center.

Today, the San Diego Family Justice Center, including its camping initiative Camp Hope, has become the most significant and comprehensive public safety initiative that addresses domestic violence in San Diego's history. Law enforcement, prosecution, intervention, and prevention services are now available under one roof to address all aspects of family violence incidents and it is touching the lives of many.

Budget Dollars at Work

Since 2002:
- Worked in close collaboration with 25 on-site community partners
- Served over 34,000 women, children, and men
- Answered over 140,000 phone calls
- Welcomed over 17,000 site visitors
- Raised over $2.6M in grants
- Received 53,941 volunteer hours (using the 2005 national average hourly wage of $18.04, this equates to close to $1 million in value).

Department Summary

Family Justice Center

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**	FY 2007-2008 CHANGE
Positions	5.00	5.00	**5.00**	0.00
Personnel Expense	$ 500,054	$ 506,037	**$ 456,875**	$ (49,162)
Non-Personnel Expense	$ 56,910	$ 164,691	**$ 80,483**	$ (84,208)
TOTAL	$ 556,964	$ 670,728	**$ 537,358**	$ (133,370)

Family Justice Center

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Family Justice Center			
Client Svcs Mgmt	5.00	5.00	**5.00**
Total	**5.00**	**5.00**	**5.00**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Family Justice Center			
Client Svcs Mgmt	$ 556,964	$ 667,515	**$ 518,971**
Family Justice Center	$ -	$ 2,225	**$ 11,943**
Operations Mgmt Svcs	$ -	$ 988	**$ 6,444**
Total	**$ 556,964**	**$ 670,728**	**$ 537,358**

Significant Budget Adjustments

GENERAL FUND

Family Justice Center	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (58,880)	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 9,718	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 5,456	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (89,664)	$ 0

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ 340,673	$ 343,627	**$ 297,387**
Fringe Benefits	$ 159,381	$ 162,410	**$ 159,488**
SUBTOTAL PERSONNEL	$ 500,054	$ 506,037	$ **456,875**
NON-PERSONNEL			
Supplies & Services	$ 4,033	$ 54,933	**$ 61,323**
Information Technology	$ 38,901	$ 76,002	**$ 14,890**
Energy/Utilities	$ 13,976	$ 33,756	**$ 4,270**
SUBTOTAL NON-PERSONNEL	$ 56,910	$ 164,691	$ **80,483**
TOTAL	$ 556,964	$ 670,728	$ **537,358**

Salary Schedule

GENERAL FUND

Family Justice Center

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1132	Asst Management Analyst	1.00	**1.00**	$ 53,981	$ 53,981
1218	Assoc Management Analyst	1.00	**1.00**	$ 64,539	$ 64,539
1535	Clerical Assistant II	1.00	**1.00**	$ 35,402	$ 35,402
1876	Executive Secretary	1.00	**1.00**	$ 52,009	$ 52,009
2132	Department Director	1.00	**1.00**	$ 90,000	$ 90,000
	Bilingual - Regular	0.00	**0.00**	$ -	$ 1,456
	Total	5.00	**5.00**		**$ 297,387**
FAMILY JUSTICE CENTER TOTAL		5.00	**5.00**		**$ 297,387**

Fire-Rescue



Mission Statement

To improve the quality of life for San Diego area residents and visitors by protecting lives and property through fire suppression, rescue, disaster preparedness, fire prevention, community education, emergency medical care and lifeguard services.

Department Description

The San Diego Fire-Rescue Department (SDFD) protects the life and property of San Diego residents and visitors through a variety of safety services. Serving an area of approximately 331 square miles, with a resident population of 1.3 million, SDFD includes 45 fire stations, a communications center, apparatus and equipment repair facilities, a training facility, 10 permanent lifeguard stations, and 47 seasonal lifeguard towers.

The major activities performed by SDFD include: fire suppression, emergency rescue, arson investigation, explosives disarmament, fire safety inspection and education programs, emergency medical transport, apparatus, equipment and facilities maintenance, waterway and swimmer safety, and the operation of fire communications.

Service Efforts and Accomplishments

In Fiscal Year 2007, SDFD obtained $4.5 million in grants, acquiring an apparatus to respond to Explosive Ordnance Devices, an interoperability communications trailer, two driving simulators, one live fire trainer, an Interoperable Command and Control Communications System and 3C Digital Microwave Downlink equipment. Grant funding supported a security enhancement project and training exercises to enhance SDFD's ability to prepare for and respond to acts of terrorism and/or natural disasters. SDFD participated in the revision of San Diego's Urban Area Security Strategy, development of the City's Emergency Operations Plan, regional bio-terrorism tabletop and full-scale exercises.

SDFD's Community Emergency Response Team (CERT) includes over 600 CERT volunteers certified as Disaster Service Workers and 19 community-based CERT teams, in all eight Council Districts. In calendar year 2006, CERT San Diego certified 393 citizens and recruited the county's first Business Emergency Response Team (BERT).

Fire-Rescue

Service Efforts and Accomplishments

During Fiscal Year 2007, SDFD Helicopter operations were extended from 12 hours to 24 hours daily. A second helicopter was placed into service for 30 days during the wildfire season, at no cost to the City. The Department also put Truck #11 and Engine #45 into service, accepted eight new engines, and ordered eight additional engines and four aerial ladder trucks. SDFD developed a Mass Prophylaxis Distribution and Dispensing Policy, establishing procedures for distributing medications to SDFD staff in the event of chemical or biological release which creates a public health emergency. This would ensure uninterrupted fire safety services during such an emergency.

Fire Prevention Bureau (FPB) Brush Management reinstituted a pro-active program. Privately owned canyons are selected on a rotational basis, door-to-door inspections are performed. New canyons are targeted as others are completed.

In Fiscal Year 2007, San Diego ranked in the top six of 75 urban areas in Tactical Interoperability Communications Plan (TICP), a federal government scorecard focusing on achievement of tactical level emergency interoperable communications. Fire Communications set up CAD-to-CAD (Computer Aided Dispatch) Interface with North County Joint Powers Agreement (JPA) Dispatch, allowing for instantaneous transfer of incident information between dispatch centers when using units from areas bordering northern city limits. As part of Mobile Data Computer (MDC) implementation, MDC equipment was installed on all engines, trucks, battalion chief, Advanced Life Support and Basic Life Support vehicles. To comply with new federal mandates, purchase and installation of narrow band VHF radios will be completed for all frontline emergency fire units.

San Diego Medical Services Enterprise (SDMSE) promoted its program at the 2006 Journal of Emergency Medical Services (JEMS) conference and gave national presentations on the success of TapChart, an SDMSE developed electronic patient care documentation system. SDMSE assumed program management of San Diego County's Automated External Defibrillators (AEDs) via San Diego Project Heartbeat and secured Kaiser Southern California contract for non-emergency transportation services in San Diego/El Centro.

Budget Dollars at Work

- Operated 45 Fire Stations
- Responded to 99,121 emergency calls
- Provided 64,916 emergency medical transports
- Completed 3,021 weed/brush inspections
- Responded to 349 hazardous materials incidents with Hazardous Materials Team
- Provided lifeguard services for approximately 21,278,000 annual beach and waterway users

Department Summary

Fire-Rescue								
		FY 2006 BUDGET		FY 2007 BUDGET		**FY 2008 FINAL**		FY 2007-2008 CHANGE
Positions		1,259.13		1,279.16		**1,223.90**		(55.26)
Personnel Expense	$	152,057,288	$	158,377,241	**$**	**159,715,082**	$	1,337,841
Non-Personnel Expense	$	18,195,604	$	21,235,742	**$**	**28,563,404**	$	7,327,662
TOTAL	$	170,252,892	$	179,612,983	**$**	**188,278,486**	$	8,665,503

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Fire-Rescue			
Communications	44.67	44.67	**44.67**
Education & Training	8.50	9.50	**9.50**
Emergency Services	872.40	885.43	**892.99**
EMS-Fire	5.00	5.00	**5.00**
Fire Prevention	39.00	40.00	**41.00**
Fiscal & Information Services	8.00	8.00	**7.00**
Human Resources	10.00	10.00	**10.00**
Lifeguard Services	129.34	129.34	**128.34**
Management	7.00	7.00	**7.00**
Special Operations	11.00	16.00	**16.00**
Support Services	36.32	36.32	**14.00**
Total	**1,171.23**	**1,191.26**	**1,175.50**
EMERGENCY MEDICAL SERVICES			
Emergency Medical Services Fund			
Emergency Medical Services	87.90	87.90	**48.40**
Total	**87.90**	**87.90**	**48.40**
DEPARTMENT TOTAL	**1,259.13**	**1,279.16**	**1,223.90**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Fire-Rescue			
Communications	$ 5,655,347	$ 6,257,985	**$ 5,867,327**
Education & Training	$ 2,273,351	$ 2,399,420	**$ 2,527,050**
Emergency Services	$ 117,104,410	$ 132,412,600	**$ 139,255,933**
EMS-Fire	$ 2,310,203	$ 2,111,680	**$ 1,392,380**
Fire & Life Safety Services	$ -	$ (10,943,291)	**$ (5,265,143)**
Fire Prevention	$ 4,337,068	$ 4,600,349	**$ 4,688,834**
Fire Safety Sales Tax Transfer	$ -	$ 1,629,458	**$ 1,621,208**
Fiscal & Information Services	$ 728,776	$ 732,497	**$ 692,951**
Human Resources	$ 3,022,845	$ 3,047,840	**$ 3,033,696**
Lifeguard Services	$ 14,559,919	$ 15,616,136	**$ 16,174,521**
Management	$ 1,035,935	$ 1,091,969	**$ 1,044,587**
Special Operations	$ 1,810,815	$ 2,401,806	**$ 2,597,230**

Fire-Rescue

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Fire-Rescue			
Support Services	$ 7,498,934	$ 8,151,211	**$ 6,312,524**
Total	**$ 160,337,603**	**$ 169,509,660**	**$ 179,943,098**
EMERGENCY MEDICAL SERVICES			
Emergency Medical Services Fund			
Communications Center	$ 54,944	$ 54,944	**$ 36,523**
Emergency Medical Services	$ 8,111,974	$ 8,345,244	**$ 6,631,445**
Total	**$ 8,166,918**	**$ 8,400,188**	**$ 6,667,968**
FIRE AND LIFEGUARD FACILITIES FUND			
Fire and Lifeguard Facilities Fund			
Administrative Expense	$ 101,963	$ 73,677	**$ 46,212**
Lease Payments	$ 1,646,408	$ 1,629,458	**$ 1,621,208**
Total	**$ 1,748,371**	**$ 1,703,135**	**$ 1,667,420**
DEPARTMENT TOTAL	**$ 170,252,892**	**$ 179,612,983**	**$ 189,372,360**

Significant Budget Adjustments

GENERAL FUND

Fire-Rescue	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 9,541,839	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(25.32)	$ 4,313,711	$ (2,000)
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 2,204,751	$ 0

Significant Budget Adjustments

GENERAL FUND

Fire-Rescue	Positions	Cost	Revenue
Staffing and Support for New Facilities Addition of staffing and supplies for costs associated with staffing Fire Station 47 scheduled to open in November 2007. This station would provide protection to the Pacific Highlands Ranch area of San Diego.	7.56	$ 1,134,416	$ 0
Support for Non-Personnel Expenditures Increase to add and replace aging apparatus to enhance San Diego Fire-Rescue operations. Examples of these items include: breathing air filling stations, turnouts, 800 mHz radios, and vehicle exhaust extraction systems.	0.00	$ 786,767	$ 0
Support for Overtime Increase to overtime pay required for bomb technician training and recertification; and peak lifeguard coverage.	0.00	$ 338,911	$ 0
Support for Wellness Program Increase funding to continue Wellness Program for Fiscal Year 2008.	0.00	$ 229,220	$ 0
Addition of Brush Management Staff Restoration of 1.00 and addition of 1.00 Code Compliance Officers.	2.00	$ 144,899	$ 0
Safety Equipment for Hazardous Materials Incident Response Team (HIRT) Increase to cover unfunded HIRT safety equipment and obligations.	0.00	$ 143,900	$ 0
Support for Lease Payments and Facility Servicing Increase to pay for lease payments on first order of engines ordered in Fiscal Year 2006 and sales tax payment on second order of engines. Increase also reflects expenses for facilities repairs and service.	0.00	$ 98,361	$ 0
Enhanced Vapor Recovery Upgrades Increase in funding to install Phase II Enhanced Vapor Recovery (EVR) systems at 12 gasoline dispensing facilities to comply with the County of San Diego Air Pollution Control District (APCD) rule 61.4.1.	0.00	$ 77,000	$ 0
Transfer of Special Pay from Public Safety Transfer of administrative special pay from Public Safety to San Diego Fire-Rescue.	0.00	$ 25,000	$ 0

Fire-Rescue

Significant Budget Adjustments

GENERAL FUND

Fire-Rescue	Positions	Cost	Revenue
Contractual Services Increase to contractual annual janitorial services cost based on new bid.	0.00	$ 6,000	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ (5,626,269)
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (4,773)	$ 0
Sales Tax Transfer Allocation Reduction of the sales tax transfer allocation for Fire and Lifeguard Facilties debt service payments.	0.00	$ (8,250)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (598,314)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (8,000,000)	$ 0

EMERGENCY MEDICAL SERVICES

Emergency Medical Services Fund	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 47,703	$ 0
Support for Special Pay Increase in reimbursable special pay expenses associated with ambulance staffing reconfigurations.	0.00	$ 348,903	$ 0
Support for Outlay Increase in reimbursable outlay expenses associated with anticipated service levels.	0.00	$ 278,537	$ 0

Significant Budget Adjustments

EMERGENCY MEDICAL SERVICES

Emergency Medical Services Fund	Positions	Cost	Revenue
Addition of Staffing Addition of 1.00 Fire Captain to replace 1.00 Fire Captain reclassified to 1.00 Battalion Chief.	1.00	$ 137,822	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 82,943	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ (762,681)
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (8,149)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (9,769)	$ 0
Staffing Adjustment Addition of 0.90 Paramedic II and reduction of 4.60 Emergency Medical Technicians.	(3.70)	$ (149,548)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(5.00)	$ (244,911)	$ 0
Adjustment in Personnel and Supplies Adjustment to personnel and supplies for expected service levels resulting from the Fiscal Year 2007 and 2008 San Diego Medical Services Enterprise contract.	(31.80)	$ (2,215,751)	$ 0

FIRE AND LIFEGUARD FACILITIES FUND

Fire and Lifeguard Facilities Fund	Positions	Cost	Revenue
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ (8,250)
Administrative Cost Adjustment Reduction of administrative costs for debt service payments.	0.00	$ (35,715)	$ 0

Fire-Rescue

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ 100,134,979	$ 104,905,943	**$ 105,628,843**
Fringe Benefits	$ 51,922,309	$ 53,471,298	**$ 54,086,239**
SUBTOTAL PERSONNEL	$ 152,057,288	$ 158,377,241	$ **159,715,082**
NON-PERSONNEL			
Supplies & Services	$ 11,159,455	$ 12,284,925	**$ 21,964,733**
Information Technology	$ 801,452	$ 1,183,880	**$ 627,411**
Energy/Utilities	$ 2,021,990	$ 3,091,786	**$ 2,781,118**
Equipment Outlay	$ 4,212,707	$ 4,675,151	**$ 3,190,142**
SUBTOTAL NON-PERSONNEL	$ 18,195,604	$ 21,235,742	$ **28,563,404**
TOTAL	$ 170,252,892	$ 179,612,983	$ **188,278,486**

Revenues by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Licenses and Permits	$ 131,400	$ 134,400	**$ 137,780**
Fines, Forfeitures, and Penalties	$ 3,000	$ 3,000	**$ 1,000**
Revenue from Money & Property	$ 193,838	$ 169,588	**$ 168,488**
Revenue from Other Agencies	$ 630,000	$ 1,906,308	**$ 238,000**
Charges for Current Services	$ 7,305,591	$ 12,518,386	**$ 8,558,145**
Other Revenues	$ 10,000	$ 11,000	**$ 11,000**
TOTAL	$ 8,273,829	$ 14,742,682	**$ 9,114,413**

Salary Schedule

GENERAL FUND

Fire-Rescue

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1104	Account Clerk	1.00	**1.00**	$ 37,878	$ 37,878
1105	Administrative Aide I	1.00	**1.00**	$ 43,820	$ 43,820
1106	Sr Management Analyst	1.00	**1.00**	$ 70,802	$ 70,802
1107	Administrative Aide II	7.00	**6.00**	$ 50,686	$ 304,116
1156	Asst Fire Marshal	1.00	**1.00**	$ 94,768	$ 94,768
1218	Assoc Management Analyst	3.00	**3.00**	$ 64,539	$ 193,616
1238	Payroll Supv	1.00	**1.00**	$ 47,683	$ 47,683
1250	Fleet Parts Buyer	1.00	**1.00**	$ 53,769	$ 53,769
1273	Building Maintenance Supv	1.00	**1.00**	$ 74,804	$ 74,804

Salary Schedule

GENERAL FUND

Fire-Rescue

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1348	Info Systems Analyst II	3.00	**3.00**	$	64,621	$	193,863
1349	Info Systems Analyst III	2.00	**2.00**	$	71,601	$	143,202
1356	Code Compliance Officer	1.00	**2.00**	$	44,492	$	88,984
1393	Customer Services Supv	2.00	**2.00**	$	65,867	$	131,733
1426	Communications Technician	1.00	**1.00**	$	69,589	$	69,589
1435	Equipment Repair Supv	2.00	**0.00**	$	-	$	-
1437	Equipment Mechanic	15.00	**1.00**	$	52,941	$	52,941
1447	Equipment Service Writer	1.00	**0.00**	$	-	$	-
1450	Sr Motive Service Technician	1.00	**0.00**	$	-	$	-
1452	Motive Service Technician	2.00	**1.00**	$	40,626	$	40,626
1453	Fire Battalion Chief	25.30	**26.30**	$	95,394	$	2,508,868
1456	Fire Captain	228.63	**231.55**	$	81,951	$	18,975,863
1458	Fire Engineer	219.36	**219.27**	$	70,879	$	15,541,607
1461	Fire Fighter I	20.00	**20.00**	$	39,360	$	787,207
1462	Fire Fighter II	410.64	**415.37**	$	60,083	$	24,956,519
1464	Fire Dispatcher	29.00	**29.00**	$	49,287	$	1,429,320
1475	Fire Prevention Inspector II	20.00	**20.00**	$	70,809	$	1,416,184
1476	Fire Prevention Supv	5.00	**5.00**	$	81,237	$	406,186
1518	Fire Dispatch Supv	5.00	**5.00**	$	55,722	$	278,608
1532	Intermediate Stenographer	1.00	**1.00**	$	38,941	$	38,941
1535	Clerical Assistant II	17.00	**16.00**	$	35,402	$	566,428
1587	Marine Safety Captain	1.00	**1.00**	$	101,640	$	101,640
1589	Marine Safety Lieutenant	4.00	**4.00**	$	84,965	$	339,860
15911	Lifeguard I	28.54	**28.54**	$	39,008	$	1,113,290
1592	Lifeguard Sergeant	13.95	**14.95**	$	70,782	$	1,058,193
1593	Lifeguard II	60.85	**59.85**	$	58,611	$	3,507,869
1601	Construction Estimator	2.00	**2.00**	$	65,184	$	130,368
1603	Lifeguard III	15.00	**15.00**	$	65,462	$	981,930
1614	Org Effectiveness Specialist II	2.00	**2.00**	$	64,734	$	129,468
1615	Org Effectiveness Supv	0.00	**1.00**	$	80,404	$	80,404
1648	Payroll Specialist II	3.00	**3.00**	$	41,507	$	124,520
1746	Word Processing Operator	3.00	**2.00**	$	37,845	$	75,690
1750	Project Assistant	1.00	**1.00**	$	69,959	$	69,959
1751	Project Officer I	1.00	**1.00**	$	79,940	$	79,940
1762	Fleet Manager	0.32	**0.00**	$	-	$	-
1777	Public Info Officer	1.00	**1.00**	$	52,516	$	52,516
1871	Sr Public Information Officer	1.00	**1.00**	$	64,783	$	64,783
1876	Executive Secretary	1.00	**1.00**	$	52,009	$	52,009
1879	Sr Clerk/Typist	2.00	**3.00**	$	43,313	$	129,939

Fire-Rescue

Salary Schedule

GENERAL FUND

Fire-Rescue

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1899	Stock Clerk	2.00	**0.00**	$ -	$ -
1902	Storekeeper I	2.00	**1.00**	$ 41,330	$ 41,330
1903	Storekeeper II	1.00	**1.00**	$ 45,490	$ 45,490
1926	Info Systems Analyst IV	1.00	**1.00**	$ 80,290	$ 80,290
2154	Asst Fire Chief	2.00	**2.00**	$ 144,487	$ 288,974
2160	Fire Chief	1.00	**1.00**	$ 164,998	$ 164,998
2236	Assistant to Fire Chief	2.00	**1.00**	$ 109,668	$ 109,668
2237	Deputy Fire Chief	6.00	**8.00**	$ 133,593	$ 1,068,742
2239	Fire Shift Commander	3.00	**0.00**	$ -	$ -
2270	Program Manager	1.67	**1.67**	$ 97,243	$ 162,395
2280	Lifeguard Chief	1.00	**1.00**	$ 120,461	$ 120,461
	Vacancy Factor Adjustment	0.00	**0.00**	$ -	$ (6,770,000)
	Airport Transfer	0.00	**0.00**	$ -	$ 60,466
	Annual Pump Testing	0.00	**0.00**	$ -	$ 81,682
	ASE Cert	0.00	**0.00**	$ -	$ 15,952
	Bilingual - Fire	0.00	**0.00**	$ -	$ 175,032
	Bilingual - Regular	0.00	**0.00**	$ -	$ 29,939
	Breathing Apparatus Rep	0.00	**0.00**	$ -	$ 53,609
	Class B	0.00	**0.00**	$ -	$ 674
	Cliff Rescue Inst Pay	0.00	**0.00**	$ -	$ 29,985
	D Division Pay	0.00	**0.00**	$ -	$ 74,256
	Dispatch Cert Pay	0.00	**0.00**	$ -	$ 77,249
	Dive Team Pay	0.00	**0.00**	$ -	$ 79,859
	Emergency Medical Tech	0.00	**0.00**	$ -	$ 6,431,971
	Explosive Ord Sqd (Fire)	0.00	**0.00**	$ -	$ 68,952
	Fire Admin Assign Pay	0.00	**0.00**	$ -	$ 240,035
	Flight Pay	0.00	**0.00**	$ -	$ 60,000
	Hazardous Mat. Squad(Fire	0.00	**0.00**	$ -	$ 233,376
	Holidays	0.00	**0.00**	$ -	$ 110,023
	Hose Repair	0.00	**0.00**	$ -	$ 86,986
	K-9 Handler Fire	0.00	**0.00**	$ -	$ 4,616
	Ladder Repair	0.00	**0.00**	$ -	$ 86,986
	Metro Arson Strike Team	0.00	**0.00**	$ -	$ 26,520
	Overtime Budgeted	0.00	**0.00**	$ -	$ 15,749,726
	Param Splty Pay	0.00	**0.00**	$ -	$ 9,718
	Paramedic Pay	0.00	**0.00**	$ -	$ 2,337,443
	River Rescue Team-Full Time	0.00	**0.00**	$ -	$ 60,724
	Small Eq Repair	0.00	**0.00**	$ -	$ 37,128
	Split Shift Pay	0.00	**0.00**	$ -	$ 90,168

Salary Schedule

GENERAL FUND

Fire-Rescue

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
	Standby Pay	0.00	**0.00**	$ -	$ 29,702
	Star Team Paramedic	0.00	**0.00**	$ -	$ 55,162
	Temporary Help	0.00	**0.00**	$ -	$ 1,665,579
	Termination Pay Annual Leave	0.00	**0.00**	$ -	$ 700,000
	Vacation	0.00	**0.00**	$ -	$ 899,631
	Total	1,191.26	**1,175.50**		**$ 101,615,800**

EMERGENCY MEDICAL SERVICES

Emergency Medical Services Fund

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1453	Fire Battalion Chief	1.00	**2.00**	$ 95,394	$ 190,788
1456	Fire Captain	3.00	**3.00**	$ 81,951	$ 245,854
1462	Fire Fighter II	17.50	**10.60**	$ 60,083	$ 636,876
1507	Paramedic II	15.10	**12.20**	$ 51,845	$ 632,503
1517	Emergency Medical Technician	48.30	**17.60**	$ 29,466	$ 518,594
1535	Clerical Assistant II	1.00	**1.00**	$ 35,402	$ 35,402
1879	Sr Clerk/Typist	1.00	**1.00**	$ 43,313	$ 43,313
2237	Deputy Fire Chief	1.00	**1.00**	$ 133,592	$ 133,592
	Emergency Medical Tech	0.00	**0.00**	$ -	$ 119,006
	Fire Admin Assign Pay	0.00	**0.00**	$ -	$ 39,296
	Overtime Budgeted	0.00	**0.00**	$ -	$ 798,721
	Param Splty Pay	0.00	**0.00**	$ -	$ 481,112
	Paramedic Pay	0.00	**0.00**	$ -	$ 133,661
	Paramedic Recert Bonus	0.00	**0.00**	$ -	$ 4,325
	Total	87.90	**48.40**		**$ 4,013,043**

FIRE-RESCUE TOTAL		1,279.16	**1,223.90**		**$ 105,628,843**

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

EMERGENCY MEDICAL SERVICES FUND 10246

	FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 1,353,532	$ 364,550	**$ 102,515**
Designated Reserve	$ 500,000	$ 500,000	**$ 500,000**
TOTAL BALANCE	$ 1,853,532	$ 864,550	**$ 602,515**
REVENUE			
FY 2005 SDMSE, LLC Profit	$ 220,000	$ -	**$ -**
FY 2006 SDMSE, LLC Profit	$ -	$ 220,000 (1)	**$ -**
FY 2007 SDMSE, LLC Profit	$ -	$ -	**$ 500,000**
Reimbursements from Fire-Rescue General Fund	$ 496,725	$ 496,725	**$ 176,559**
Reimbursements from General Fund/601	$ 1,305,719	$ 1,305,719	**$ 1,362,368**
San Diego Medical Services Enterprise, LLC Fees	$ 6,115,709	$ 6,115,709	**$ 5,336,545**
TOTAL REVENUE	$ 8,138,153	$ 8,138,153	**$ 7,375,472**
TOTAL BALANCE AND REVENUE	$ 9,991,685	$ 9,002,703	**$ 7,977,987**
OPERATING EXPENSE			
Emergency Medical Services Communications	$ 54,944	$ 54,944	**$ 41,558**
Emergency Medical Services Operations	$ 8,111,974	$ 8,345,244	**$ 6,626,410**
TOTAL OPERATING EXPENSE	$ 8,166,918	$ 8,400,188	**$ 6,667,968**
TOTAL EXPENSE	$ 8,166,918	$ 8,400,188	**$ 6,667,968**
RESERVE			
Designated Reserve	$ 500,000	$ 500,000	**$ 500,000**
TOTAL RESERVE	$ 500,000	$ 500,000	**$ 500,000**
TOTAL RESERVE	$ 500,000	$ 500,000	**$ 500,000**
BALANCE	$ 1,324,767	$ 102,515	**$ 810,019**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 9,991,685	$ 9,002,703	**$ 7,977,987**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) In Fiscal Year 2007, the profit distribution as of 3/26/07 was $700,000. The budgeted profit distribution was $220,000.

Revenue and Expense Statement (Non-General Fund)

FIRE/LIFEGUARD FACILITIES FUND 10253

	FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 1,668,603	$ 154,531	**$ 125,966**
TOTAL BALANCE	$ 1,668,603	$ 154,531	**$ 125,966**
REVENUE			
Safety Sales Tax - Fire Facilities	$ 896,408	$ 1,385,039	**$ 1,378,027**
Safety Sales Tax - Lifeguard Facilities	$ 750,000	$ 244,419	**$ 243,181**
TOTAL REVENUE	$ 1,646,408	$ 1,629,458	**$ 1,621,208**
TOTAL BALANCE AND REVENUE	$ 3,315,011	$ 1,783,989	**$ 1,747,174**
OPERATING EXPENSE			
Administrative Services	$ 101,963	$ 73,677	**$ 46,212**
Lease Payments	$ 1,646,408	$ 1,629,458	**$ 1,621,208**
TOTAL OPERATING EXPENSE	$ 1,748,371	$ 1,703,135	**$ 1,667,420**
TOTAL EXPENSE	$ 1,748,371	$ 1,703,135	**$ 1,667,420**
BALANCE	$ 1,566,640	$ 80,854	**$ 79,754**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 3,315,011	$ 1,783,989	**$ 1,747,174**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Office of Homeland Security

Office of Homeland Security



Mission Statement

To establish and maintain a strategic framework aligning policy, people, and activities into a comprehensive, integrated, and all-hazard emergency management program; to efficiently manage critical information and City resources; to coordinate external resources in collaboration with governmental and private sector partners before, during, and after major emergencies or disasters.

Department Description

The San Diego Office of Homeland Security (SD-OHS) oversees the City's preparation for major disasters by coordinating disaster planning efforts and training of City employees; assisting with the integration of emergency plans in a collaborative environment; ensuring the flow of information to the public and business community to assist in emergency preparation and response; interfacing with County, State and federal jurisdictions; securing and managing grants from federal and State agencies related to homeland security, disaster preparedness, response, recovery, and mitigation.

SD-OHS maintains the City's Emergency Operations Center (EOC) in a ready-to-activate status, and manages the EOC during responses to multi-department and Citywide emergencies to coordinate response activities and ensure a fully-integrated City response.

SD-OHS promotes awareness of risks, mitigation and response strategies among residents, the business community, and City government by providing leadership in cooperative, collaborative partnerships with other City departments, the business community, and academic institutions, as well as with surrounding city, County, and State jurisdictions. SD-OHS also works closely with the Department of Defense and other federal agencies located within the City and surrounding area. Through a collaborative partnership with academic institutions and the business community under the auspices of the San Diego Unified Disaster Council, SD-OHS assists City departments in validating needs and identifying cost-effective technologies related to disaster programs.

SD-OHS coordinates recovery and mitigation programs for the City by collecting timely disaster-related data and coordinating applications for State and federal grant programs related to disaster preparedness, response, recovery, and mitigation. These grant programs provide a vital source of revenue to offset the costs of natural and man-made disasters.

Office of Homeland Security

Service Efforts and Accomplishments

SD-OHS was established in January 2003 as part of the restructuring of the San Diego Fire-Rescue Department and is under the direction of the Mayor's Office. During Fiscal Year 2004, SD-OHS developed the Homeland Preparedness Program that emphasizes the preparation for, response to, and recovery from natural, technological and man-made disasters, including acts of terrorism. The Program is designed to improve the City's ability to protect employees, the community, and the environment, and to enhance the City's ability to recover from financial losses, damages to facilities, or equipment, and other impacts on service delivery or business continuity.

The Homeland Preparedness Coordination Council continues to meet regularly to provide oversight for the Homeland Preparedness Program. The departments represented in the Council include the Mayor's Office, Office of Homeland Security, Police, San Diego Fire-Rescue, General Services, Development Services, Parks and Recreation, Metropolitan Wastewater, and Water Departments. Representatives from other departments are included as necessary.

The City is the sub-grantee of the State for Fiscal Years 2003 through 2006 Urban Area Security Initiative Grants. SD-OHS led the development of an Urban Area Needs Assessment and Security Strategy. SD-OHS administers and manages $41.6 million in grant funds for the San Diego Urban Area, which includes 18 incorporated cities, unincorporated County areas, and all political subdivisions. The City has been allocated $14.9 million of these funds for prevention, planning, training, and equipment for first responders.

The County of San Diego is the sub-grantee of the State for Fiscal Years 2003 through 2006 Homeland Security Grant Programs. The County Office of Emergency Services administers and manages these grants, totaling $32.5 million for the San Diego Operational Area, which includes 18 incorporated cities, unincorporated County areas, and all political subdivisions. The City has been allocated $6.5 million of these funds for first responder equipment, interoperable communications, and to support planning efforts.

Under the Department's Recovery Program, SD-OHS continues to work with the Governor's Office of Emergency Services on disaster recovery for the Cedar Fire. This project is pending State closure and will result in a total recovery effort of over $4.3 million.

The severe winter storms in late calendar year 2004 and early calendar year 2005 resulted in major damage to public land and facilities caused by flooding, debris flows, mudslides, and sinkholes. Gubernatorial proclamations and presidential declarations of two major disasters for California allowed the City to apply for State and federal assistance to recover from damages incurred during two storm periods from December 27, 2004 through January 11, 2005 and February 16, 2005 through February 23, 2005. SD-OHS is working with the Governor's Office of Emergency Services, the Federal Emergency Management Agency, and the Federal Highway Administration in this recovery project.

In support of Hurricane Katrina and under the Emergency Management Assistance Compact (EMAC), the City dispatched certified building inspection personnel to the State of Mississippi in October 2005. Their mission was to inspect homes and business establishments to assess structural integrity to determine if structures were safe for entry and/or habitation. SD-OHS is currently administering the reimbursement process for expenditures incurred in support of this recovery effort.

Additionally, the Recovery Program leads the management of the City's Emergency Operations Center and recent technology upgrade project; the City's participation in the San Diego County Multi-Jurisdictional Hazard Mitigation Plan, as well as administrative efforts for the Pre-Disaster Mitigation Seismic Retrofit Water Line Project and the Pre-Disaster Flood Mitigation Grant Program Flood Plan.

Budget Dollars at Work

- Managed $41.6 million in grant funds for the 19 regional jurisdictions
- Provided $21.4 million for City prevention and emergency planning efforts and training/equipment for first responders
- Installed 15 infrastructure security measures for critical City facilities

Office of Homeland Security

Department Summary

Office of Homeland Security				
	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**	FY 2007-2008 CHANGE
Positions	1.60	11.40	**11.35**	(0.05)
Personnel Expense	$ 286,388	$ 1,145,161	**$ 1,193,237**	$ 48,076
Non-Personnel Expense	$ 302,896	$ 417,605	**$ 588,005**	$ 170,400
TOTAL	$ 589,284	$ 1,562,766	**$ 1,781,242**	$ 218,476

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Office of Homeland Security			
Administration and Finance	0.00	5.00	**5.00**
Office of Homeland Security	1.60	0.00	**0.00**
Plans and Training	0.00	4.70	**6.00**
Response and Outreach	0.00	1.70	**0.35**
Total	**1.60**	**11.40**	**11.35**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Office of Homeland Security			
Administration and Finance	$ -	$ 842,117	**$ 1,031,122**
Exercises	$ -	$ 4,840	**$ 4,840**
Office of Homeland Security	$ 589,284	$ (2,592)	**$ (2,095)**
Plans and Training	$ -	$ 511,408	**$ 687,191**
Response and Outreach	$ -	$ 206,993	**$ 60,184**
Total	**$ 589,284**	**$ 1,562,766**	**$ 1,781,242**

Office of Homeland Security

Significant Budget Adjustments

GENERAL FUND

Office of Homeland Security	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 48,197	$ 0
Emergency Operations Center Increase in expenditures to support all new equipment and recurring costs for the Emergency Operations Center (EOC), Alternate EOC, Tsunami, and Reverse 911 notification system.	0.00	$ 144,388	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 27,395	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 22,038	$ 0
Position Swap Swap of 1.00 Senior Management Analyst, 0.35 Fire Fighter II, 0.35 Police Officer II, and 0.35 Police Sergeant for 2.00 Supervising Management Analysts to enhance Department functions, Response and Recovery, and Preparedness.	(0.05)	$ 7,047	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ 97,326
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (1,383)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (29,206)	$ 0

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ 185,104	$ 773,114	**$ 789,074**

Office of Homeland Security

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Fringe Benefits	$ 101,284	$ 372,047	**$ 404,163**
SUBTOTAL PERSONNEL	$ 286,388	$ 1,145,161	$ **1,193,237**
NON-PERSONNEL			
Supplies & Services	$ 159,427	$ 221,638	**$ 321,342**
Information Technology	$ 141,651	$ 185,669	**$ 165,612**
Energy/Utilities	$ 1,618	$ 10,098	**$ 52,278**
Equipment Outlay	$ 200	$ 200	**$ 48,773**
SUBTOTAL NON-PERSONNEL	$ 302,896	$ 417,605	$ **588,005**
TOTAL	$ 589,284	$ 1,562,766	$ **1,781,242**

Revenues by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Revenue from Other Agencies	$ 332,391	$ 886,666	**$ 983,992**
TOTAL	$ 332,391	$ 886,666	**$ 983,992**

Salary Schedule

GENERAL FUND
Office of Homeland Security

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1106	Sr Management Analyst	5.00	**4.00**	$ 70,802	$ 283,208
1107	Administrative Aide II	2.00	**2.00**	$ 50,686	$ 101,372
1218	Assoc Management Analyst	2.00	**2.00**	$ 64,539	$ 129,078
1462	Fire Fighter II	0.35	**0.00**	$ -	$ -
1693	Police Officer II	0.35	**0.00**	$ -	$ -
1696	Police Sergeant	0.35	**0.00**	$ -	$ -
1917	Supv Management Analyst	0.00	**2.00**	$ 80,610	$ 161,220
2270	Program Manager	1.35	**1.35**	$ 102,667	$ 138,600
	Vacancy Factor Adjustment	0.00	**0.00**	$ -	$ (24,404)
	Total	11.40	**11.35**		**$ 789,074**
OFFICE OF HOMELAND SECURITY TOTAL		11.40	**11.35**		**$ 789,074**

Police



Mission Statement

To maintain peace and order by providing the highest quality police service in response to community needs by apprehending criminals, developing partnerships and respecting individuals.

Department Description

The San Diego Police Department (SDPD) was established in May 1889. The Department provides patrol, traffic, investigative, record, laboratory and support services. In addition to the headquarters building downtown, the City is served by nine area commands (divided into 19 service areas policing 122 neighborhoods) and the Traffic Division.

The SDPD addresses its mission statement by practicing community-based policing and problem solving. The Department identifies this practice and philosophy as Neighborhood Policing. Neighborhood Policing requires a shared responsibility between the Police Department and the residents of San Diego for addressing underlying problems contributing to crime and the fear of crime. The men and women of the SDPD work together in a problem solving partnership with communities, government agencies, private groups and individuals to fight crime and improve the quality of life for the residents and visitors of San Diego.

Service Efforts and Accomplishments

San Diego Remains One of the Safest Large Cities
Overall crime decreased 2.3 percent in calendar year 2006 with a crime rate of 39.4 crimes per 1,000 people. Violent crime fell 3.2 percent compared to calendar year 2005 and the number of violent crimes reported were at their lowest level since 1985. Additionally, San Diego had the lowest homicide rate of the ten largest cities in the country based on calendar year 2005 data.

New Helicopter Fleet Purchased
The San Diego Police Department deployed four new American Eurocopter A-Star helicopters. The new units are faster and more powerful than the previous fleet and have been a significant advantage for providing support to officers on the ground. Additional equipment that aids helicopter aircrews in apprehending suspects includes a sophisticated thermal-infrared imaging system, video camera system, digital recording capabilities, microwave

Service Efforts and Accomplishments

downlink system, Lo-Jack tracking equipment, and a moving map system. The radio equipment in the new fleet allows the aircrews to communicate with virtually any other government agency in the region. The new fleet will also have the capability to hoist victims to safety in an emergency, assist in dropping water on fires, and transport officers to or from the scene of an emergency.

New Video Surveillance System in Mid-City Community
With assistance from the City Heights Redevelopment Project Area, the San Diego Police Department partnered with the Park and Recreation Department to install four surveillance cameras on the major thoroughfares in the Mid-City Community. This allows for constant monitoring and can address illegal activity both reactively and proactively.

New Northwestern Division Area Station
The City's newest Police Department area station began operations on March 10, 2007, serving the northwest area of the City in the Carmel Valley and adjacent communities.

Increased Number of Recruit Applicants
In response to recruitment challenges facing the Department, numerous changes were implemented within the Background and Recruiting Unit. As a result, the Police Department continues to experience increases in the number of applicants testing each month. Changes made to the unit include the addition of a third test date each month, a significant reduction in the amount of time to process a background investigation, dedicating more recruiters to the unit and the deletion of duplicate information on pre-investigative questionnaires.

Two New Mobile Command Vehicles Acquired
The Police Department has taken possession of two new mobile command vehicles (MCVs) purchased using Urban Area Strategic Initiative grant funding. Both MCVs will be outfitted with state-of-the-art information technology equipment valued at over $180,000. This equipment was purchased through three separate grants. These vehicles will be used for critical incidents such as natural disasters or terrorist threats.

Level "C" Suit Certification Course for Police Officers
To better prepare police officers to identify and safely respond to a terrorist incident involving a hazardous materials release, all police officer dispatchers received Law Enforcement Response to Terrorism (LERT) training. Additionally, several hundred specially assigned officers have been certified in First Responders Operations - Law (FRO-Law), where they were issued safety equipment to safely mitigate and manage a terrorist incident involving exposure to weapons of mass destruction.

Budget Dollars at Work

- Dispactched 626,067 calls for police services, including 471,927 calls for 9-1-1 emergencies
- Served 122 San Diego neighborhoods

Department Summary

Police				
	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**	FY 2007-2008 CHANGE
Positions	2,712.00	2,818.00	**2,818.50**	0.50
Personnel Expense	$ 311,742,357	$ 314,576,359	**$ 336,131,744**	$ 21,555,385
Non-Personnel Expense	$ 36,247,467	$ 59,145,215	**$ 68,150,728**	$ 9,005,513
TOTAL	$ 347,989,824	$ 373,721,574	**$ 404,282,472**	$ 30,560,898

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Police Department			
Chief's Office Admin	8.00	8.00	**8.00**
Communications	156.00	168.00	**168.00**
Crime Laboratory	65.00	67.00	**68.00**
Criminal Intelligence	23.00	23.00	**23.00**
Dept Operations	10.00	12.00	**12.00**
Fiscal Services	31.00	32.00	**30.00**
Fleet Maintenance	79.00	80.00	**0.00**
Human Resources	33.00	34.75	**31.75**
Information Services	106.00	110.00	**98.00**
In-Service Training/Academy	22.00	23.00	**22.00**
Internal Affairs	19.00	19.00	**19.00**
Investigations I	173.01	180.76	**180.76**
Investigations II	157.99	158.99	**158.99**
Media Services	3.00	4.00	**4.00**
Neighborhood Policing	16.00	20.00	**20.00**
Operational Support	118.00	151.00	**151.00**
Organizational Effectiveness	15.00	18.00	**18.00**
Patrol Operations	1,498.00	1,521.00	**1,537.50**
Property	18.00	18.00	**18.00**
Traffic	161.00	169.50	**250.50**
Total	**2,712.00**	**2,818.00**	**2,818.50**

Police

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Police Department			
Chief's Office Admin	$ 976,738	$ 970,627	**$ 1,014,806**
Communications	$ 13,228,158	$ 14,171,435	**$ 14,614,763**
Crime Laboratory	$ 7,911,740	$ 8,187,180	**$ 8,611,635**
Criminal Intelligence	$ 2,915,796	$ 2,894,803	**$ 3,042,021**
Dept Operations	$ 1,991,929	$ 2,338,206	**$ 2,266,135**
Fiscal Services	$ 9,427,113	$ 28,757,327	**$ 23,752,241**
Fleet Maintenance	$ 12,444,497	$ 15,343,642	**$ 18,091,173**
Human Resources	$ 4,089,488	$ 4,275,694	**$ 4,226,901**
Information Services	$ 13,066,833	$ 16,696,669	**$ 15,961,225**
In-Service Training/Academy	$ 4,170,894	$ 4,210,904	**$ 4,362,581**
Internal Affairs	$ 2,691,805	$ 2,668,818	**$ 2,794,999**
Investigations I	$ 20,063,041	$ 21,670,655	**$ 22,712,140**
Investigations II	$ 18,807,140	$ 19,750,440	**$ 20,753,572**
Media Services	$ 385,122	$ 456,288	**$ 457,683**
Neighborhood Policing	$ 1,983,685	$ 2,247,624	**$ 2,336,511**
Operational Support	$ 16,077,716	$ 18,045,530	**$ 20,694,605**
Organizational Effectiveness	$ 5,833,496	$ 6,117,782	**$ 6,618,969**
Patrol Operations	$ 177,500,166	$ 176,787,351	**$ 191,819,511**
Police Department	$ -	$ (18,070,073)	**$ (12,304,740)**
Police Sales Tax Transfer	$ -	$ 9,060,507	**$ 7,860,507**
Property	$ 1,223,200	$ 1,235,259	**$ 1,578,722**
Traffic	$ 21,688,917	$ 22,318,057	**$ 31,070,735**
Total	**$ 336,477,474**	**$ 360,134,725**	**$ 392,336,695**
SEIZED & FORFEITED ASSETS FUND			
Seized & Forfeited Assets Fund			
Seized & Forfeited Assets Fund	$ 1,223,348	$ 3,088,282	**$ 1,521,105**
Total	**$ 1,223,348**	**$ 3,088,282**	**$ 1,521,105**
POLICE DECENTRALIZATION FUND			
Police Decentralization Fund			
Police Decentralization Fund	$ 8,935,823	$ 9,110,663	**$ 9,096,768**
Total	**$ 8,935,823**	**$ 9,110,663**	**$ 9,096,768**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	FY 2008 FINAL
UNLICENSED DRIVER VEHICLE IMPOUND FEES			
Unlicensed Driver Vehicle Impd Fees Fund			
Unlicensed Driver Vehicle Impd Fees Fund	$ 1,353,179	$ 1,387,904	**$ 1,327,904**
Total	**$ 1,353,179**	**$ 1,387,904**	**$ 1,327,904**
DEPARTMENT TOTAL	**$ 347,989,824**	**$ 373,721,574**	**$ 404,282,472**

Significant Budget Adjustments

GENERAL FUND

Police Department	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 35,286,742	$ 0
Parking Management Restructure Transfer of staff and related non-personnel expenses from the Parking Management Department to the Police Department and the Office of the City Treasurer due to restructuring.	70.00	$ 5,890,229	$ 18,517,599
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 5,488,051	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 1,828,885	$ 0
Northwestern Division Personnel and Non-Personnel Expenses The addition of 2.00 Police Service Officer IIs, 1.00 Senior Clerk/Typist, 1.00 Police Investigative Aide II, and 0.50 Police Property and Evidence Clerk and associated non-personnel expenses.	4.50	$ 1,473,505	$ 0
Increase to Peace Officer Standard and Training (POST) Pay Increase in POST pay resulting from labor negotiations.	0.00	$ 1,300,000	$ 0

Police

Significant Budget Adjustments

GENERAL FUND

Police Department	Positions	Cost	Revenue
General Services Department Transfer Transfer of non-personnel expenses associated with the Street Sweeping enforcement from the General Services Department - Streets Division.	11.00	$ 875,097	$ 900,000
Storage Space for Property Room Additional storage space for Evidence and Property Room.	0.00	$ 300,000	$ 0
Addition of a Criminalist II Addition of 1.00 Criminalist II, which is reimbursable by the County of San Diego.	1.00	$ 129,371	$ 129,723
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 99,030	$ 0
Extended Overtime Shifts Addition to provide funding for extended overtime shifts.	0.00	$ 83,228	$ 0
Enhanced Vapor Recovery Upgrades Increase in funding to install Phase II Enhanced Vapor Recovery (EVR) systems at twelve gasoline dispensing facilities to comply with the County of San Diego Air Pollution Control District (APCD) rule 61.4.1.	0.00	$ 75,000	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ (2,500,000)
Addition of Sworn Positions for Northwestern Division The addition of 1.00 Police Lieutenant, 4.00 Police Sergeant, and 14.00 Police Officer II positions for the Northwestern Area Police Station. Associated funding for these position will be added in Fiscal Year 2009.	19.00	$ 0	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(103.00)	$ (132,049)	$ (50,000)
Transfer for the Information Technology Central Organization Transfer of positions and/or support from other City departments as a result of Business Process Re-engineering recommendations to centralize information technology support.	(2.00)	$ (261,679)	$ 0

Significant Budget Adjustments

GENERAL FUND

Police Department	Positions	Cost	Revenue
Decrease in Transfer Amount to the Police Decentralization Fund Reduction in transfer amount to reflect revised revenue requirements for the Decentralization Fund.	0.00	$ (1,200,000)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (19,033,440)	$ 0

SEIZED & FORFEITED ASSETS FUND

Seized & Forfeited Assets Fund	Positions	Cost	Revenue
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ (1,740,000)
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (1,567,177)	$ 0

POLICE DECENTRALIZATION FUND

Police Decentralization Fund	Positions	Cost	Revenue
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 10	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ (1,162,708)
Police Decentralized - Contractual Services Reduction in Contractual Services expenses.	0.00	$ (13,905)	$ 0

UNLICENSED DRIVER VEHICLE IMPOUND FEES

Unlicensed Driver Vehicle Impd Fees Fund	Positions	Cost	Revenue
Final Balancing BCR Decrease in expenses to balance fund.	0.00	$ (60,000)	$ 0

Police

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ 199,466,273	$ 207,199,040	**$ 215,551,792**
Fringe Benefits	$ 112,276,084	$ 107,377,319	**$ 120,579,952**
SUBTOTAL PERSONNEL	$ 311,742,357	$ 314,576,359	$ **336,131,744**
NON-PERSONNEL			
Supplies & Services	$ 23,071,833	$ 39,194,731	**$ 54,958,748**
Information Technology	$ 4,218,230	$ 6,754,240	**$ 6,361,377**
Energy/Utilities	$ 3,463,235	$ 5,537,632	**$ 2,900,854**
Equipment Outlay	$ 5,494,169	$ 7,658,612	**$ 3,929,749**
SUBTOTAL NON-PERSONNEL	$ 36,247,467	$ 59,145,215	$ **68,150,728**
TOTAL	$ 347,989,824	$ 373,721,574	$ **404,282,472**

Revenues by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Licenses and Permits	$ 6,128,121	$ 6,128,121	**$ 3,628,121**
Fines, Forfeitures, and Penalties	$ 9,875,000	$ 10,024,119	**$ 29,391,718**
Revenue from Other Agencies	$ 2,274,000	$ 2,874,000	**$ 3,003,723**
Charges for Current Services	$ 3,095,597	$ 5,188,901	**$ 5,188,901**
Other Revenues	$ 430,000	$ 430,000	**$ 430,000**
TOTAL	$ 21,802,718	$ 24,645,141	**$ 41,642,463**

Salary Schedule

GENERAL FUND

Police Department

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1104	Account Clerk	9.00	**7.00**	$ 37,878	$ 265,147
1106	Sr Management Analyst	2.00	**2.00**	$ 70,802	$ 141,604
1107	Administrative Aide II	14.00	**13.00**	$ 50,686	$ 658,918
1146	Fleet Maintenance Supv	1.00	**0.00**	$ -	$ -
1148	Senior Parking Enforcement Supv	0.00	**1.00**	$ 55,578	$ 55,578
1152	Criminalist I	1.00	**1.00**	$ 61,167	$ 61,167
1191	Firearms Technician	1.00	**0.00**	$ -	$ -
1195	Police Dispatch Administrator	2.00	**2.00**	$ 73,986	$ 147,971
1218	Assoc Management Analyst	18.00	**18.00**	$ 64,539	$ 1,161,694
1230	Multimedia Production Specialist	1.00	**1.00**	$ 51,768	$ 51,768
1236	Auto Messenger	3.00	**3.00**	$ 31,137	$ 93,411

Salary Schedule

GENERAL FUND

Police Department

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1238	Payroll Supv	1.00	**1.00**	$	47,683	$	47,683
1243	Info Systems Administrator	3.00	**3.00**	$	89,277	$	267,832
1244	Info Systems Manager	1.00	**1.00**	$	102,110	$	102,110
1253	ARJIS Administrator	1.00	**0.00**	$	-	$	-
1264	Body And Fender Mechanic	4.00	**0.00**	$	-	$	-
1273	Building Maintenance Supv	1.00	**1.00**	$	74,804	$	74,804
1274	Building Supv	2.00	**2.00**	$	47,688	$	95,376
1280	Building Service Technician	3.00	**3.00**	$	39,491	$	118,473
1285	Cal-Id Technician	14.00	**14.00**	$	43,626	$	610,767
1348	Info Systems Analyst II	9.00	**9.00**	$	64,621	$	581,588
1349	Info Systems Analyst III	6.00	**2.00**	$	71,601	$	143,201
1361	Police Code Compliance Officer	24.00	**24.00**	$	51,169	$	1,228,063
1362	Police Code Compliance Supv	1.00	**1.00**	$	50,492	$	50,492
1377	Police Service Officer II	75.00	**70.00**	$	47,087	$	3,296,092
1384	Criminalist II	24.00	**25.00**	$	90,551	$	2,263,787
1401	Info Systems Technician	0.00	**0.50**	$	50,992	$	25,496
1402	Document Input Clerk-Terminal	1.00	**1.00**	$	37,582	$	37,582
1411	Dispatcher II	80.00	**81.00**	$	44,491	$	3,603,787
1421	Document Examiner III	2.00	**2.00**	$	82,006	$	164,012
1428	Electrician	1.00	**1.00**	$	56,221	$	56,221
1429	Employee Assistance Program Manager	1.00	**1.00**	$	80,525	$	80,525
1435	Equipment Repair Supv	9.00	**0.00**	$	-	$	-
1437	Equipment Mechanic	27.00	**0.00**	$	-	$	-
1446	Equipment Painter	1.00	**0.00**	$	-	$	-
1447	Equipment Service Writer	1.00	**0.00**	$	-	$	-
1448	Forensic Specialist	8.00	**8.00**	$	59,340	$	474,723
1450	Sr Motive Service Technician	16.00	**0.00**	$	-	$	-
1452	Motive Service Technician	16.00	**0.00**	$	-	$	-
1489	Graphic Design Supv	1.00	**1.00**	$	59,120	$	59,120
1532	Intermediate Stenographer	2.00	**2.00**	$	38,941	$	77,882
1535	Clerical Assistant II	12.00	**11.50**	$	35,402	$	407,121
1570	Latent Print Examiner II	12.00	**12.00**	$	72,078	$	864,933
1575	Data Entry Operator	11.00	**11.00**	$	38,963	$	428,588
1576	Data Entry Supv	2.00	**1.00**	$	46,842	$	46,842
1580	Laboratory Technician	2.00	**2.00**	$	48,861	$	97,722
1612	Org Effectiveness Specialist III	1.00	**1.00**	$	71,648	$	71,648
1614	Org Effectiveness Specialist II	1.00	**1.00**	$	64,734	$	64,734
1615	Org Effectiveness Supv	1.00	**1.00**	$	80,404	$	80,404
1616	Metal Fabrication Supv	1.00	**0.00**	$	-	$	-

Police

Salary Schedule

GENERAL FUND

Police Department

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1630	Parking Enforcement Officer II	0.00	**19.00**	$	47,093	$	894,763
1639	Parking Enforcement Supv	0.00	**7.00**	$	51,921	$	363,449
1640	Parking Enforcement Officer I	0.00	**50.50**	$	42,812	$	2,162,012
1648	Payroll Specialist II	7.00	**7.50**	$	41,507	$	311,300
1661	Police Lead Dispatcher	11.00	**11.00**	$	59,689	$	656,579
1678	Police Investigative Aide II	22.00	**23.00**	$	48,351	$	1,112,068
1680	Police Captain	13.00	**13.00**	$	127,539	$	1,658,007
1683	Police Lieutenant	51.25	**52.25**	$	108,620	$	5,675,369
1692	Police Officer I	125.00	**125.00**	$	50,061	$	6,257,667
1693	Police Officer II	1,588.50	**1,602.50**	$	71,191	$	114,082,972
1694	Police Agent	16.00	**16.00**	$	75,757	$	1,212,116
1696	Police Sergeant	308.00	**312.00**	$	86,158	$	26,881,259
1698	Police Property & Records Administrator	1.00	**0.00**	$	-	$	-
1714	Police Dispatcher	60.00	**60.00**	$	53,555	$	3,213,319
1715	Interview & Interrogation Specialist III	3.00	**3.00**	$	75,320	$	225,961
1719	Police Property & Evidence Clerk	15.00	**15.50**	$	41,237	$	639,166
1720	Police Records Clerk	31.00	**31.00**	$	39,458	$	1,223,202
1746	Word Processing Operator	47.75	**44.75**	$	37,845	$	1,693,561
1749	Programmer Analyst III	1.00	**1.00**	$	65,036	$	65,036
1750	Project Assistant	1.00	**1.00**	$	69,959	$	69,959
1776	Public Information Clerk	3.00	**3.00**	$	37,688	$	113,063
1810	Refrigeration Mechanic	1.00	**1.00**	$	56,301	$	56,301
1844	Sr Account Clerk	1.00	**1.00**	$	43,002	$	43,002
1853	Sr Police Records Clerk	5.00	**4.00**	$	44,962	$	179,847
1856	Supv Criminalist	4.00	**4.00**	$	103,546	$	414,184
1862	Latent Print and Forensic Supv	2.00	**2.00**	$	78,769	$	157,538
1876	Executive Secretary	1.00	**1.00**	$	52,009	$	52,009
1879	Sr Clerk/Typist	16.00	**14.00**	$	43,313	$	606,382
1899	Stock Clerk	2.00	**1.00**	$	36,016	$	36,016
1900	Property and Evidence Supv	3.00	**3.00**	$	51,574	$	154,722
1902	Storekeeper I	2.00	**1.00**	$	41,330	$	41,330
1904	Sr Property and Evidence Supv	1.00	**1.00**	$	65,036	$	65,036
1909	Sr Stable Attendant	1.00	**1.00**	$	44,690	$	44,690
1913	Sr Refrigeration Mechanic	1.00	**1.00**	$	59,583	$	59,583
1916	Crime Laboratory Manager	1.00	**1.00**	$	120,509	$	120,509
1917	Supv Management Analyst	4.00	**4.00**	$	80,610	$	322,440
1918	Police Dispatch Supv	12.00	**12.00**	$	65,205	$	782,459
1926	Info Systems Analyst IV	1.00	**1.00**	$	80,290	$	80,290
1930	Supv Cal-Id Technician	4.00	**4.00**	$	50,423	$	201,693

Salary Schedule

GENERAL FUND

Police Department

Class	Position Title	FY 2007 Positions	FY 2008 Positions	Salary	Total
1933	Special Evts Traffic Control Supv	3.00	**3.00**	$ 46,243	$ 138,728
1934	Special Event Traffic Control l	0.50	**0.50**	$ 38,406	$ 19,203
1941	Supv Academy Instructor	1.00	**1.00**	$ 79,726	$ 79,726
1961	Public Works Supv	0.00	**1.00**	$ 59,139	$ 59,139
2155	Exec Assistant Police Chief	1.00	**1.00**	$ 148,703	$ 148,703
2173	Police Chief	1.00	**1.00**	$ 176,457	$ 176,457
2209	Conf Secretary To Police Chief	1.00	**1.00**	$ 64,553	$ 64,553
2238	Asst Police Chief	5.00	**5.00**	$ 130,035	$ 650,175
2246	Police Personnel Manager	1.00	**1.00**	$ 121,738	$ 121,738
2264	Asst To The Police Chief	1.00	**1.00**	$ 126,845	$ 126,845
2270	Program Manager	7.00	**6.00**	$ 97,614	$ 585,682
	Vacancy Factor Adjustment	0.00	**0.00**	$ -	$ (17,388,488)
	2nd Watch Shift	0.00	**0.00**	$ -	$ 1,536,395
	2-Wheel Motorcyle (POA)	0.00	**0.00**	$ -	$ 113,514
	3rd Watch Shift	0.00	**0.00**	$ -	$ 1,695,177
	3-Wheel Motorcyle (Mea)	0.00	**0.00**	$ -	$ 151,623
	Admin Assign Pay	0.00	**0.00**	$ -	$ 33,431
	Advanced Post Certificate	0.00	**0.00**	$ -	$ 6,871,659
	Air Sup Trainer	0.00	**0.00**	$ -	$ 619
	Bilingual - Dispatcher	0.00	**0.00**	$ -	$ 49,032
	Bilingual - POA	0.00	**0.00**	$ -	$ 1,082,716
	Bilingual - Regular	0.00	**0.00**	$ -	$ 126,614
	Canine Care	0.00	**0.00**	$ -	$ 155,434
	Class B	0.00	**0.00**	$ -	$ 50
	Comm Relations	0.00	**0.00**	$ -	$ 47,915
	Core Instructor Pay	0.00	**0.00**	$ -	$ 8,915
	Crime Scene Response Pay	0.00	**0.00**	$ -	$ 103,736
	Detective Pay	0.00	**0.00**	$ -	$ 2,654,276
	Dispatch Cert Pay	0.00	**0.00**	$ -	$ 212,299
	Dispatcher Training Pay	0.00	**0.00**	$ -	$ 23,865
	Emergency Negotiator	0.00	**0.00**	$ -	$ 69,008
	Field Training Pay	0.00	**0.00**	$ -	$ 507,999
	Flight Pay	0.00	**0.00**	$ -	$ 80,762
	Industrial Leave	0.00	**0.00**	$ -	$ 857,133
	Intermediate Post Certif	0.00	**0.00**	$ -	$ 1,874,390
	Mounted Patrol	0.00	**0.00**	$ -	$ 12,884
	Mounted Patrol Trainer	0.00	**0.00**	$ -	$ 310
	Overtime Budgeted	0.00	**0.00**	$ -	$ 16,770,964
	Split Shift Pay	0.00	**0.00**	$ -	$ 395,602

Police

Salary Schedule

GENERAL FUND

Police Department

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
	Staff Sgt Admin Pay	0.00	**0.00**	$	-	$	25,408
	Standby Pay	0.00	**0.00**	$	-	$	53,489
	SWAT Team Pay	0.00	**0.00**	$	-	$	286,541
	Temporary Help	0.00	**0.00**	$	-	$	1,965,402
	Vacation	0.00	**0.00**	$	-	$	216,382
	Vacation Pay In Lieu	0.00	**0.00**	$	-	$	1,900,158
	Total	2,818.00	**2,818.50**			**$**	**214,753,888**

UNLICENSED DRIVER VEHICLE IMPOUND FEES

Unlicensed Driver Vehicle Impd Fees Fund

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
	Temporary Help	0.00	**0.00**	$	-	$	797,904
	Total	0.00	**0.00**			**$**	**797,904**

POLICE TOTAL		2,818.00	**2,818.50**			**$**	**215,551,792**

Revenue and Expense Statement (Non-General Fund)

POLICE DECENTRALIZATION FUND 10355

		FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE				
Balance from Prior Year		$ 67,510	$ 1,249,225	**$ 1,199,069**
TOTAL BALANCE		$ 67,510	$ 1,249,225	**$ 1,199,069**
REVENUE				
Sales Tax		$ 8,918,861	$ 9,060,507	**$ 7,897,799**
TOTAL REVENUE		$ 8,918,861	$ 9,060,507	**$ 7,897,799**
TOTAL BALANCE AND REVENUE		$ 8,986,371	$ 10,309,732	**$ 9,096,868**
OPERATING EXPENSE				
Fund Administration	(1)	$ 208,786	$ 208,394	**$ 208,404**
New County Jail Operational Expense		$ 5,222,553	$ 5,222,553	**$ 5,222,553**
New County Jail Per Diem for Female Misdemeanants		$ 908,385	$ 953,823	**$ 943,422**
New County Jail Per Diem for Male Misdemeanants		$ 2,596,099	$ 2,725,893	**$ 2,722,389**
TOTAL OPERATING EXPENSE		$ 8,935,823	$ 9,110,663	**$ 9,096,768**
TOTAL EXPENSE		$ 8,935,823	$ 9,110,663	**$ 9,096,768**
BALANCE		$ 50,548	$ 1,199,069	**$ 100**
TOTAL EXPENSE, RESERVE AND BALANCE		$ 8,986,371	$ 10,309,732	**$ 9,096,868**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) Reflects Non-discretionary increases/decreases in water and sewer services.

Police

Revenue and Expense Statement (Non-General Fund)

SEIZED & FORFEITED ASSETS 10118, 10119, 10143 & 10144

		FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE				
Balance from Prior Year		$ 429,905	$ 2,501,577	**$ 1,953,295**
TOTAL BALANCE		$ 429,905	$ 2,501,577	**$ 1,953,295**
REVENUE				
Proceeds from Sale of Helicopters	(1)	$ -	$ 1,740,000	**$ -**
Seized and Forfeited Assets		$ 800,000	$ 800,000	**$ 800,000**
TOTAL REVENUE		$ 800,000	$ 2,540,000	**$ 800,000**
TOTAL BALANCE AND REVENUE		$ 1,229,905	$ 5,041,577	**$ 2,753,295**
OPERATING EXPENSE				
Elementary School Safety Program		$ 20,000	$ 20,000	**$ 20,000**
Helicopter Unit Operations	(2)	$ 1,098,358	$ 1,139,982	**$ 1,501,105**
Sales Tax & Lease Payment (New Helicopters)	(3)	$ -	$ 1,823,300	**$ -**
Sport Training Academics Recreation Program	(4)	$ 105,000	$ 105,000	**$ -**
TOTAL OPERATING EXPENSE		$ 1,223,358	$ 3,088,282	**$ 1,521,105**
TOTAL EXPENSE		$ 1,223,358	$ 3,088,282	**$ 1,521,105**
BALANCE		$ 6,547	$ 1,953,295	**$ 1,232,190**
TOTAL EXPENSE, RESERVE AND BALANCE		$ 1,229,905	$ 5,041,577	**$ 2,753,295**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) Existing helicopter fleet was appraised at $1.7 million. This amount will be used to pay for the sales tax and part of the first lease payment of the new Helicopter fleet.
(2) Change due to an increase/decrease in non-discretionary accounts.
(3) Per the City Council's action authorizing to use Fiscal Year 2007 Seized Assets money to fund the sales tax payment and the first lease payment of the new Police Helicopters.
(4) Effective Fiscal Year 2007, the salary for the STAR/Pal Program Manager is budgeted within the General Fund.

Revenue and Expense Statement (Non-General Fund)

UNLICENSED DRIVER VEHICLE IMPOUND FEES (STOP)

		FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE				
Balance from Prior Year		$ 1,185,182	$ 321,528	**$ 133,624**
TOTAL BALANCE		$ 1,185,182	$ 321,528	**$ 133,624**
REVENUE				
Interest Earnings		$ 35,000	$ 35,000	**$ 35,000**
Unlicensed Driver Impound Fees		$ 1,165,000	$ 1,165,000	**$ 1,165,000**
TOTAL REVENUE		$ 1,200,000	$ 1,200,000	**$ 1,200,000**
TOTAL BALANCE AND REVENUE		$ 2,385,182	$ 1,521,528	**$ 1,333,624**
OPERATING EXPENSE				
Equipment		$ 160,000	$ 160,000	**$ 100,000**
Personnel		$ 763,179	$ 797,904	**$ 797,904**
Supplies and Services	(1)	$ 430,000	$ 430,000	**$ 430,000**
TOTAL OPERATING EXPENSE		$ 1,353,179	$ 1,387,904	**$ 1,327,904**
TOTAL EXPENSE		$ 1,353,179	$ 1,387,904	**$ 1,327,904**
BALANCE		$ 1,032,003	$ 133,624	**$ 5,720**
TOTAL EXPENSE AND BALANCE		$ 2,385,182	$ 1,521,528	**$ 1,333,624**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) Includes a $321,000 cash transfer to the General Fund.

Public Safety



Mission Statement

To carry out and support the Mayor's vision, mission, and values by ensuring the residents and visitors of San Diego are provided the highest quality public safety services in response to community needs.

Department Description

The Department consists of the Deputy Chief Operating Officer, Group Human Resources Manager, Group Information Technology Manager, Emergency Medical Services Program Manager, Gang Commission Executive Director, and Executive Secretary.

The Department provides executive oversight, strategic planning, and direction for the City's Public Safety-related entities and programs, which include: San Diego Police and Fire-Rescue departments, Emergency Medical Services, Office of Homeland Security, Family Justice Center, and Gang Commission.

Service Efforts and Accomplishments

Received a top federal award for San Diego's Tactical Interoperable Communications Plan.

Disbursed federal Homeland Security Grant funds to the region.

Maintained national ranking for "Safe Cities".

Recruited and hired the City's first female Fire Chief.

Expanded Fire Air Operations protection to a 24/7 operation.

Deployed four new state-of-the-art police helicopters.

Opened the Northwestern Division Police Station.

Increased police recruits at the regional academy.

Public Safety

Service Efforts and Accomplishments

Established CAD-to-CAD (Computer Aided Dispatch) Interface with North County Dispatch centers to improve response times in the region.

Provided services to over 12,000 domestic violence victims.

Implemented video surveillance systems in several neighborhoods.

Department Summary

Public Safety				
	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**	FY 2007-2008 CHANGE
Positions	0.00	2.00	**7.00**	5.00
Personnel Expense	$ -	$ 215,684	**$ 1,003,806**	$ 788,122
Non-Personnel Expense	$ -	$ 2,012,286	**$ 2,049,380**	$ 37,094
TOTAL	$ -	$ 2,227,970	**$ 3,053,186**	$ 825,216

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Public Safety			
Emergency Medical Services	0.00	2.00	**2.00**
Gang Commission	0.00	0.00	**1.00**
Group Mgt: Public Safety	0.00	0.00	**4.00**
Total	**0.00**	**2.00**	**7.00**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Public Safety			
Emergency Medical Services	$ -	$ 2,227,970	**$ 2,211,210**
Gang Commission	$ -	$ -	**$ 163,291**
Group Mgt: Public Safety	$ -	$ -	**$ 678,685**
Total	**$ -**	**$ 2,227,970**	**$ 3,053,186**

Significant Budget Adjustments

GENERAL FUND

Public Safety	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (3,227)	$ 0
Transfer from Office of the Chief Operating Officer Transfer of 1.00 Deputy Chief Operating Officer, 1.00 Executive Secretary, and associated supplies from the Office of Chief Operating Officer to the Public Safety Department due to restructuring.	2.00	$ 343,718	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	2.00	$ 342,082	$ 0
Transfer of Gang Commission from Community and Economic Development Transfer of 1.00 Executive Director and associated non-personnel expenditures related to Gang Commission from Community and Economic Development Department to Public Safety.	1.00	$ 161,517	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 15,830	$ 0
Contractual Services Increase in an Emergency Medical Services' medical doctor's contract based on a 3.5 percent Consumer Price Index as stated in the contract.	0.00	$ 7,201	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 734	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ 90,633
Swap of Non-Personnel Expenditure for Salary Decrease in non-personnel expenditures to support 1.00 Paramedic Coordinator's salary.	0.00	$ (30)	$ 0

Public Safety

Significant Budget Adjustments

GENERAL FUND

Public Safety	Positions	Cost	Revenue
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (2,530)	$ 0
General Fund Savings Proposal Department submitted reduction proposal.	0.00	$ (10,119)	$ 0
Transfer of Special Pay to San Diego Fire-Rescue Transfer of administrative special pay from Public Safety to San Diego Fire-Rescue.	0.00	$ (29,960)	$ 0

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ -	$ 148,168	**$ 684,905**
Fringe Benefits	$ -	$ 67,516	**$ 318,901**
SUBTOTAL PERSONNEL	$ -	$ 215,684	$ **1,003,806**
NON-PERSONNEL			
Supplies & Services	$ -	$ 1,983,835	**$ 2,015,678**
Information Technology	$ -	$ 14,469	**$ 14,761**
Energy/Utilities	$ -	$ 3,682	**$ 9,981**
Equipment Outlay	$ -	$ 10,300	**$ 8,960**
SUBTOTAL NON-PERSONNEL	$ -	$ 2,012,286	$ **2,049,380**
TOTAL	$ -	$ 2,227,970	$ **3,053,186**

Revenues by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Revenue from Other Agencies	$ -	$ -	**$ 48,615**
Charges for Current Services	$ -	$ 131,109	**$ 173,127**
TOTAL	$ -	$ 131,109	**$ 221,742**

Salary Schedule

GENERAL FUND
Public Safety

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1107	Administrative Aide II	1.00	**1.00**	$	50,686	$	50,686
1876	Executive Secretary	0.00	**1.00**	$	52,009	$	52,009
2153	Deputy Chief	0.00	**1.00**	$	168,002	$	168,002
2244	Paramedic Coordinator	1.00	**1.00**	$	90,000	$	90,000
2268	Executive Director	0.00	**1.00**	$	90,000	$	90,000
2270	Program Manager	0.00	**2.00**	$	114,998	$	229,996
	Bilingual - Regular	0.00	**0.00**	$	-	$	1,584
	Overtime Budgeted	0.00	**0.00**	$	-	$	2,628
	Total	2.00	**7.00**			**$**	**684,905**
PUBLIC SAFETY TOTAL		2.00	**7.00**			**$**	**684,905**

CITY OF SAN DIEGO
FISCAL YEAR
2008 ANNUAL BUDGET

Public Works



Public Works

Public Works provides services that protect public health and enhance the quality of life for all citizens. Some Public Works services include Water, Collection Services, Environmental Protection, Storm Water Pollution Prevention, and Facilities Maintenance.

BUDGET DEPARTMENT	POSITIONS	PERSONNEL EXPENSE	NON-PERSONNEL EXPENSE	TOTAL EXPENSE
Engineering and Capital Projects	463.00	$ 48,661,679	$ 13,791,216	$ 62,452,895
Environmental Services	459.08	$ 39,765,597	$ 61,110,992	$ 100,876,589
General Services	736.58	$ 60,411,690	$ 133,204,255	$ 193,615,945
Metropolitan Wastewater	916.44	$ 89,696,256	$ 380,750,282	$ 470,446,538
Public Works	4.50	$ 804,048	$ 50,482	$ 854,530
Water	850.90	$ 75,996,588	$ 429,957,941	$ 505,954,529
TOTALS	**3,430.50**	**$ 315,335,858**	**$ 1,018,865,168**	**$ 1,334,201,026**

Engineering and Capital Projects



Mission Statement

To be responsive to the public, Mayor and City Council in the development and enhancement of the urban environment and to provide quality public facilities that are safe, efficient, cost effective and in accordance with scheduled needs.

Department Description

The Engineering and Capital Projects Department is a full-service civil engineering "firm" that is responsible for the planning, design, management, and construction of public improvement projects while providing traffic engineering services throughout the City of San Diego. The nature of the Department's work includes: developing infrastructure; building libraries, fire, lifeguard and police stations; rebuilding older streets and water/sewer pipelines; inspecting private work in the right-of-way; materials testing; responding to traffic requests from the public; maintaining the City's traffic signal systems; and managing the Utilities Undergrounding Program.

Service Efforts and Accomplishments

In Fiscal Year 2007, the Architectural Engineering and Contracts (AEC) Division completed the demolition of the police garage located on the future Main Library site. Other construction projects completed during the year include the expansion and renovation of the Otay Mesa/Nestor and Serra Mesa/Kearny Mesa Branch libraries. AEC also completed construction of the San Ysidro Fire Station 29, Del Cerro Fire Station 31, Lincoln Park Fire Station 12, the Pacific Beach Lifeguard Tower, and the Grand Avenue Restroom.

The Utilities Undergrounding Program completes approximately 35 miles of utilities undergrounding per year.

For Community Development Block Grants (CDBG), 51 not-for-profit agencies received close to $2.5 million in funding for use on design and construction of building improvements. A total of 33 agency design and construction projects have begun, 18 projects are on the horizon, and eight projects were completed.

The Water and Sewer Design (WSD) Division assisted the Metropolitan Wastewater Department in meeting the Environmental Protection Agency mandate by replacing 200 miles of deteriorated pipes from January 2002 through June 2006.

Engineering and Capital Projects

Service Efforts and Accomplishments

Contributing to the new pipes installed in Fiscal Year 2006, five pump stations and one trunk sewer were constructed.

A total of 19 water and sewer projects have been designed and 21 projects have been planned. Also, the division completed nine Redirection of Flow Studies and had two Substantial Conformance Reviews for Canyon Access adopted. The division is working on designing more water miles to reach the increased goals of 15 miles in Fiscal Year 2008 and 20 miles each year thereafter.

The mission of the Transportation Engineering Operations (TEO) Division is to ensure safe and efficient flow of traffic and pedestrians utilizing the City's right-of-way, and maximize availability of parking throughout the City. In Fiscal Year 2007 it is anticipated approximately 7,580 requests for traffic investigations will be completed.

The installation of a state-of-the-art signalized pedestrian crosswalk at B Street and Harbor Drive provides safer access for pedestrians crossing and is ADA-compliant.

TEO has completed the "School Pedestrian Safety Guidelines" manual. This manual provides procedures for managing school traffic safety on City streets to assist Police, Engineering, Planning, and Development staff in coordinating school traffic safety concerns with school districts. In an effort to focus on the safety of children walking and bicycling to and from schools, a proactive team of engineers has identified and catalogued all school sites within the City and have prioritized the list based on safety concerns.

The Peninsula Street Light Circuit Upgrade Project, which converted high voltage single series circuits to multiple circuits, was designed to reduce both customer complaints and maintenance cost. Additional circuit upgrade projects will occur in the Kensington and La Jolla communities.

The Traffic Engineering-Design (TED) Division has completed several projects such as the Mira Sorrento Place Traffic Improvement, Via de la Valle Bikeway, Jamacha Road/Lisbon Street Widening, Balboa Avenue Streetscape Improvements, Miramar Road Widening, Clairemont Mesa Boulevard and State Route 163 Phase I Improvements, Garnet Avenue Bridge over Rose Creek Seismic Retrofit, and the Ocean Beach Drainage Improvements.

Construction projects for Fiscal Year 2008 include the La Jolla Village Drive and Interstate 805 Interchange Improvements project, a joint effort between the City and CalTrans, and the Carmel Valley Road Enhancement project.

Budget Dollars at Work

- Replaced 6.08 miles of sewer mains
- Designed nine sewer main projects and six sewer projects
- Designed 10 water main projects consisting of 12.4 miles
- Constructed five pump stations
- Managed the transfer of approximately $1.5M in CDBG funds
- Seven library projects under design
- Constructed 78 curb ramps
- Designed the installation of 50 new street lights
- Re-timed and optimized 250 traffic signals
- Generated over 7,500 changes to the streets traffic system

Department Summary

Engineering and Capital Projects								
		FY 2006 BUDGET		FY 2007 BUDGET		**FY 2008 FINAL**		FY 2007-2008 CHANGE
Positions		468.11		511.00		**463.00**		(48.00)
Personnel Expense	$	46,818,973	$	46,971,456	**$**	**48,661,679**	$	1,690,223
Non-Personnel Expense	$	16,198,541	$	15,237,139	**$**	**13,791,216**	$	(1,445,923)
TOTAL	$	63,017,514	$	62,208,595	**$**	**62,452,895**	$	244,300

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Administration			
Fiscal Support Services	2.50	2.50	**2.50**
Management	1.63	1.17	**1.17**
Total	**4.13**	**3.67**	**3.67**
Field Engineering			
Administration	11.35	11.35	**9.10**
Construction Inspection	49.00	57.00	**52.00**
Land Survey	31.00	31.00	**26.00**
Materials Testing	16.00	23.00	**23.00**
Traffic Control	4.00	4.00	**4.00**
Total	**111.35**	**126.35**	**114.10**
Architectural Engineering and Contracts			
Access Law/Design Review	2.00	2.00	**2.00**
Contracts	11.00	6.00	**8.00**
Dept Support	1.00	1.00	**1.00**
Fin Services & Admin Support	2.70	7.70	**6.70**
Project Management I/CDBG	8.00	16.00	**9.00**
Project Management II/UUD	3.00	3.00	**3.00**
Project Management III	4.00	7.00	**23.50**
Quality Assurance/Quality CTRL	0.00	2.00	**2.00**
Total	**31.70**	**44.70**	**55.20**
Transportation Engineering - Design			
Administration	14.00	14.00	**13.00**
Architect Barriers/Ped Access	3.00	3.00	**3.00**
Bikeways and Trails	2.00	2.00	**2.00**
Bridges	8.00	9.00	**9.00**
Erosion Cntrl/Slope Restr/Stbl	2.00	2.00	**2.00**

Engineering and Capital Projects

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Transportation Engineering - Design			
Roadway/Street Projects	18.00	19.50	**18.50**
Special Projects	2.00	2.00	**2.00**
Storm Drains/Flood Control	3.00	4.00	**4.00**
Traffic Signals	9.00	10.50	**9.00**
Total	**61.00**	**66.00**	**62.50**
Transportation Engineering - Ops			
Administration	2.10	3.10	**3.50**
Bicycle Program	0.00	0.00	**1.25**
Interagency Coordination	7.00	8.00	**0.00**
Interagency/Project Development	0.00	0.00	**5.75**
Red Light Photo Enforcement Program	0.00	1.00	**1.00**
Respond to Traffic Requests	0.00	0.00	**18.25**
Retime & Optimize Traffic Signals	0.00	0.00	**9.75**
Traffic Operations	26.80	28.80	**0.00**
Traffic Safety	0.00	0.00	**10.50**
Traffic Saftey And Information	10.10	10.60	**0.00**
Transportation Alternatives Program	1.00	1.00	**1.00**
Total	**47.00**	**52.50**	**51.00**
UTILITIES UNDERGROUNDING PROGRAM			
Utilities Undergrounding Program			
Utilities Undergrounding Program	9.15	12.30	**10.80**
Total	**9.15**	**12.30**	**10.80**
INTERNAL SERVICES FUND			
Water and Sewer Design			
Administration Support	16.44	16.29	**13.29**
Wastewater Contract Processing	8.15	3.00	**4.00**
Wastewater-Design CIP	66.95	67.95	**62.95**
Wastewater-Prg Mgmt & Eng Supp	29.96	30.96	**22.41**
Water-Design CIP	13.05	14.05	**13.30**
Water-Prg Mgmt & Eng Supp	5.29	5.79	**4.84**
Total	**139.84**	**138.04**	**120.79**
E&CP Water/Wastewtr Field - Eng			
Wastewater-Facilties Const Insp	38.26	40.36	**21.26**
Water-Facilties Const Insp	25.68	27.08	**23.68**
Total	**63.94**	**67.44**	**44.94**
DEPARTMENT TOTAL	**468.11**	**511.00**	**463.00**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Administration			
Administration	$ -	$ 1,633	**$ 8,766**
Fiscal Support Services	$ 226,940	$ 234,545	**$ 228,658**
Management	$ 278,651	$ 234,262	**$ 220,250**
Total	**$ 505,591**	**$ 470,440**	**$ 457,674**
Field Engineering			
Administration	$ 1,027,157	$ 1,040,394	**$ 934,758**
Construction Inspection	$ 6,017,139	$ 6,809,730	**$ 6,486,538**
Field Engineering	$ -	$ (23,769)	**$ (16,298)**
Land Survey	$ 3,521,276	$ 3,559,515	**$ 3,176,133**
Materials Testing	$ 1,899,446	$ 2,448,232	**$ 2,524,333**
Traffic Control	$ 455,412	$ 454,409	**$ 462,735**
Total	**$ 12,920,430**	**$ 14,288,511**	**$ 13,568,199**
Architectural Engineering and Contracts			
Access Law/Design Review	$ 244,198	$ 246,649	**$ 253,720**
Contracts	$ 963,143	$ 600,075	**$ 806,382**
Dept Support	$ 171,912	$ 150,533	**$ 144,516**
Fin Services & Admin Support	$ 388,833	$ 886,503	**$ 675,968**
Project Management I/CDBG	$ 944,938	$ 1,747,372	**$ 1,091,246**
Project Management II/UUD	$ 547,418	$ 530,425	**$ 544,542**
Project Management III	$ 589,693	$ 734,337	**$ 3,024,660**
Public Buildings & Parks	$ -	$ (7,141)	**$ (319,050)**
Quality Assurance/Quality CTRL	$ -	$ 234,023	**$ 245,285**
Total	**$ 3,850,135**	**$ 5,122,776**	**$ 6,467,269**
Transportation Engineering - Design			
Administration	$ 1,879,872	$ 1,943,563	**$ 1,593,404**
Architect Barriers/Ped Access	$ 332,474	$ 332,809	**$ 349,196**
Bikeways and Trails	$ 191,234	$ 191,949	**$ 201,893**
Bridges	$ 884,498	$ 938,277	**$ 981,082**
Erosion Cntrl/Slope Restr/Stbl	$ 213,313	$ 212,962	**$ 223,424**
Roadway/Street Projects	$ 2,176,332	$ 2,260,959	**$ 2,298,126**
Special Projects	$ 246,431	$ 246,896	**$ 258,761**
Storm Drains/Flood Control	$ 346,981	$ 402,415	**$ 422,758**
Traffic Signals	$ 1,008,253	$ 1,132,386	**$ 1,040,195**
Transportation/Drainage Design	$ -	$ (15,978)	**$ (65,443)**
Total	**$ 7,279,388**	**$ 7,646,238**	**$ 7,303,396**
Transportation Engineering - Ops			
Administration	$ 305,597	$ 536,418	**$ 424,492**

Engineering and Capital Projects

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Transportation Engineering - Ops			
Bicycle Program	$ -	$ -	**$ 143,177**
Interagency Coordination	$ 833,043	$ 897,155	**$ -**
Interagency/Project Development	$ -	$ -	**$ 694,767**
Red Light Photo Enforcement Program	$ 1,505,671	$ 1,521,927	**$ 1,527,571**
Respond to Traffic Requests	$ -	$ -	**$ 2,040,842**
Retime & Optimize Traffic Signals	$ -	$ -	**$ 1,019,856**
Traffic Engineering Division	$ -	$ (11,388)	**$ (4,334)**
Traffic Operations	$ 2,932,750	$ 3,037,749	**$ -**
Traffic Safety	$ -	$ -	**$ 1,107,110**
Traffic Saftey And Information	$ 1,020,151	$ 1,052,910	**$ -**
Transportation Alternatives Program	$ 618,686	$ 679,008	**$ 674,409**
Total	**$ 7,215,898**	**$ 7,713,779**	**$ 7,627,890**
UTILITIES UNDERGROUNDING PROGRAM			
Utilities Undergrounding Program			
Utilities Undergrounding Program	$ 1,358,461	$ 1,536,964	**$ 1,540,602**
Total	**$ 1,358,461**	**$ 1,536,964**	**$ 1,540,602**
INTERNAL SERVICES FUND			
Water and Sewer Design			
Administration Support	$ 6,906,064	$ 5,948,692	**$ 5,131,038**
Wastewater Contract Processing	$ 746,945	$ 279,390	**$ 383,471**
Wastewater-Design CIP	$ 7,421,692	$ 7,476,926	**$ 7,350,688**
Wastewater-Prg Mgmt & Eng Supp	$ 3,927,751	$ 3,891,870	**$ 3,301,321**
Water / Wastewater Facilities	$ -	$ (1,029,440)	**$ (7,173)**
Water-Design CIP	$ 1,492,027	$ 1,525,558	**$ 1,516,897**
Water-Prg Mgmt & Eng Supp	$ 763,324	$ 700,659	**$ 667,695**
Total	**$ 21,257,803**	**$ 18,793,655**	**$ 18,343,937**
E&CP Water/Wastewtr Field - Eng			
E&CP Field Eng-Water/Wastewtr	$ -	$ (2,191,737)	**$ (3,831)**
Wastewater-Facilties Const Insp	$ 5,191,278	$ 5,311,501	**$ 3,737,453**
Water-Facilties Const Insp	$ 3,438,530	$ 3,516,468	**$ 3,410,306**
Total	**$ 8,629,808**	**$ 6,636,232**	**$ 7,143,928**
DEPARTMENT TOTAL	**$ 63,017,514**	**$ 62,208,595**	**$ 62,452,895**

Significant Budget Adjustments

GENERAL FUND

Administration	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 9,069	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 7,133	$ 0
General Fund Savings Proposal Department submitted reduction proposal.	0.00	$ (540)	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (2,157)	$ 0
Registration Pay for Engineers Adjustments to reflect allocation of special pay from the Engineering and Capital Projects Department Administration Division to Transportation Engineering Design and Transportation Engineering Operations Divisions within the Department.	0.00	$ (8,771)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (17,500)	$ 0

Architectural Engineering and Contracts	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 240,980	$ 0
Park and Recreation Transfer Transfer of staff, associated non-personnel expenses, and revenue from the Park Planning Division of the Park and Recreation Department to capitalize on improved efficiencies within the Department.	18.00	$ 2,291,995	$ 1,458,425

Engineering and Capital Projects

Significant Budget Adjustments

GENERAL FUND

Architectural Engineering and Contracts	Positions	Cost	Revenue
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 112,405	$ 0
Revenue Reduction Revenue adjustments as a result of BPR and Five-Year Financial Outlook savings.	0.00	$ 0	$ (396,633)
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (3,235)	$ 0
General Fund Savings Proposal Department submitted reduction proposal.	0.00	$ (5,884)	$ 0
Transfer to the General Services Department Transfer of 1.00 Associate Engineer-Civil position and associated revenue to the General Services Department in order to facilitate the reclassification and hiring of 1.00 Assistant Facility Manager position.	(1.00)	$ (116,093)	$ (110,420)
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (206,310)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (450,901)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(6.50)	$ (518,464)	$ (481,925)

Field Engineering	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 724,507	$ 18,014

Significant Budget Adjustments

GENERAL FUND

Field Engineering	Positions	Cost	Revenue
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 218,703	$ 0
Facility Maintenance Increase for repair and maintenance of staff facility.	0.00	$ 42,000	$ 0
Revenue Reduction Revenue adjustments as a result of BPR and Five-Year Financial Outlook savings.	0.00	$ 0	$ (878,421)
Adjustments to Gas Tax and TransNet Revenues Overall Gas Tax and TransNet revenue is projected to increase for Fiscal Year 2008, one percent and three percent respectively. However, some departments realized a reduction in TransNet revenue as the result of the consolidation of the revenue into departments that perform the majority of transportation related activities: General Services - Streets Division, and Engineering and Capital Projects.	0.00	$ 0	$ 30,434
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (3,145)	$ 0
General Fund Savings Proposal Department submitted reduction proposal.	0.00	$ (16,413)	$ 0
Transfer for the Information Technology Central Organization Transfer of positions and/or support from other City departments as a result of Business Process Re-engineering recommendations to centralize information technology support.	(1.00)	$ (111,723)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (249,236)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (295,314)	$ 0

Engineering and Capital Projects

Significant Budget Adjustments

GENERAL FUND

Field Engineering	Positions	Cost	Revenue
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(11.25)	$ (1,029,691)	$ (215,684)

Transportation Engineering - Design	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 353,659	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 117,529	$ 0
Registration Pay for Engineers Adjustments to reflect allocation of special pay from the Engineering and Capital Projects Department Administration Division to Transportation Engineering Design and Transportation Engineering Operations Divisions within the Department.	0.00	$ 4,119	$ 0
Revenue Reduction Revenue adjustments as a result of BPR and Five-Year Financial Outlook savings.	0.00	$ 0	$ (223,031)
Adjustments to Gas Tax and TransNet Revenues Overall Gas Tax and TransNet revenue is projected to increase for Fiscal Year 2008, one percent and three percent respectively. However, some departments realized a reduction in TransNet revenue as the result of the consolidation of the revenue into departments that perform the majority of transportation related activities: General Services - Streets Division, and Engineering and Capital Projects.	0.00	$ 0	$ 78,342
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (6,944)	$ 0
General Fund Savings Proposal Department submitted reduction proposal.	0.00	$ (8,783)	$ 0

Significant Budget Adjustments

GENERAL FUND

Transportation Engineering - Design	Positions	Cost	Revenue
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (212,342)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(3.50)	$ (274,175)	$ (115,008)
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (315,905)	$ 0

Transportation Engineering - Ops	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 242,279	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 96,068	$ 0
Registration Pay for Engineers Adjustments to reflect allocation of special pay from the Engineering and Capital Projects Department Administration Division to Transportation Engineering Design and Transportation Engineering Operations Divisions within the Department.	0.00	$ 4,652	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 234	$ 0
Revenue Reduction Revenue adjustments as a result of BPR and Five-Year Financial Outlook savings.	0.00	$ 0	$ (77,306)

Engineering and Capital Projects

Significant Budget Adjustments

GENERAL FUND

Transportation Engineering - Ops	Positions	Cost	Revenue
Adjustments to Gas Tax and TransNet Revenues Overall Gas Tax and TransNet revenue is projected to increase for Fiscal Year 2008, one percent and three percent respectively. However, some departments realized a reduction in TransNet revenue as the result of the consolidation of the revenue into departments that perform the majority of transportation related activities: General Services - Streets Division, and Engineering and Capital Projects.	0.00	$ 0	$ 341,393
General Fund Savings Proposal Department submitted reduction proposal.	0.00	$ (6,776)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(1.50)	$ (68,358)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (123,764)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (230,224)	$ 0

UTILITIES UNDERGROUNDING PROGRAM

Utilities Undergrounding Program	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 56,765	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 20,323	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 4,283	$ 0

Significant Budget Adjustments

UTILITIES UNDERGROUNDING PROGRAM

Utilities Undergrounding Program	Positions	Cost	Revenue
Transfer for the Information Technology Central Organization Transfer of positions and/or support from other City departments as a result of Business Process Re-engineering recommendations to centralize information technology support.	0.00	$ 1,487	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ 3,695,223
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (2,096)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (23,845)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(1.50)	$ (53,279)	$ 0

INTERNAL SERVICES FUND

E&CP Water/Wastewtr Field - Eng	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 2,545,803	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 123,630	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 77,334	$ 0

Engineering and Capital Projects

Significant Budget Adjustments

INTERNAL SERVICES FUND

E&CP Water/Wastewtr Field - Eng	Positions	Cost	Revenue
Facility Maintenance Increase for repair and maintenance of staff facility.	0.00	$ 18,000	$ 0
Transfer for the Information Technology Central Organization Transfer of positions and/or support from other City departments as a result of Business Process Re-engineering recommendations to centralize information technology support.	0.00	$ 11,489	$ 0
Increase in Revenue Increase in revenue to balance expenditures for non-general fund.	0.00	$ 0	$ 1,335,946
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (129,175)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (136,545)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(22.50)	$ (2,002,840)	$ (828,250)

Water and Sewer Design	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 1,766,837	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 223,673	$ 0
Transfer for the Information Technology Central Organization Transfer of positions and/or support from other City departments as a result of Business Process Re-engineering recommendations to centralize information technology support.	0.00	$ 21,625	$ 0

Significant Budget Adjustments

INTERNAL SERVICES FUND

Water and Sewer Design	Positions	Cost	Revenue
Funding for the Enterprise Resource Planning (ERP) System This system will integrate all data and processes of the City's core functions into a unified data system. The ERP will replace independent applications the City has in place that will eliminate the need for external interfaces, provide a range of standardization, reduce maintenance, and allow for greater reporting capabilities.	0.00	$ 12,335	$ 0
Increase in Revenue Increase in revenue to balance expenditures for non-general fund.	0.00	$ 0	$ 505,525
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (112,266)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (306,833)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (550,573)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(17.25)	$ (1,504,516)	$ (955,243)

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ 32,668,524	$ 32,715,400	**$ 32,826,220**
Fringe Benefits	$ 14,150,449	$ 14,256,056	**$ 15,835,459**
SUBTOTAL PERSONNEL	$ 46,818,973	$ 46,971,456	$ **48,661,679**
NON-PERSONNEL			
Supplies & Services	$ 9,186,402	$ 8,769,428	**$ 9,241,876**
Information Technology	$ 6,020,831	$ 5,565,051	**$ 3,822,000**
Energy/Utilities	$ 511,237	$ 448,483	**$ 268,612**

Engineering and Capital Projects

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
NON-PERSONNEL			
Equipment Outlay	$ 480,071	$ 454,177	**$ 458,728**
SUBTOTAL NON-PERSONNEL	$ 16,198,541	$ 15,237,139	$ **13,791,216**
TOTAL	$ 63,017,514	$ 62,208,595	$ **62,452,895**

Revenues by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Licenses and Permits	$ 39,750	$ 39,750	**$ 39,750**
Fines, Forfeitures, and Penalties	$ 993,809	$ 993,809	**$ 993,809**
Charges for Current Services	$ 17,814,989	$ 20,581,285	**$ 19,603,780**
Transfers from Other Funds	$ 5,975,015	$ 5,956,129	**$ 6,361,814**
TOTAL	$ 24,823,563	$ 27,570,973	**$ 26,999,153**

Salary Schedule

GENERAL FUND

Transportation Engineering - Ops

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1104	Account Clerk	1.00	**1.00**	$ 37,878	$ 37,878
1106	Sr Management Analyst	1.00	**1.00**	$ 70,802	$ 70,802
1153	Asst Engineer-Civil	1.00	**1.00**	$ 69,364	$ 69,364
1207	Asst Engineer-Traffic	15.00	**15.00**	$ 69,485	$ 1,042,271
1221	Assoc Engineer-Civil	1.00	**1.00**	$ 80,375	$ 80,375
1233	Assoc Engineer-Traffic	11.00	**11.00**	$ 80,212	$ 882,331
1348	Info Systems Analyst II	1.00	**1.00**	$ 64,621	$ 64,621
1535	Clerical Assistant II	1.00	**1.00**	$ 35,401	$ 35,401
15461	Junior Engineer-Civil	1.50	**1.00**	$ 57,702	$ 57,702
1730	Principal Traffic Engineering Aide	5.00	**5.00**	$ 60,756	$ 303,779
1746	Word Processing Operator	2.00	**2.00**	$ 37,845	$ 75,689
1752	Project Officer II	1.00	**1.00**	$ 91,809	$ 91,809
1861	Sr Engineering Aide	3.00	**3.00**	$ 52,764	$ 158,291
1878	Sr Traffic Engineer	4.00	**4.00**	$ 92,844	$ 371,377
1879	Sr Clerk/Typist	1.00	**1.00**	$ 43,314	$ 43,314
1910	Student Engineer	2.00	**1.00**	$ 31,045	$ 31,045
2214	Deputy Director	1.00	**1.00**	$ 119,758	$ 119,758
	Vacancy Factor Adjustment	0.00	**0.00**	$ -	$ (103,412)
	Bilingual - Regular	0.00	**0.00**	$ -	$ 6,295

Salary Schedule

GENERAL FUND

Transportation Engineering - Ops

Class	Position Title	FY 2007 Positions	FY 2008 Positions		Salary		Total
	Overtime Budgeted	0.00	**0.00**	$	-	$	3,952
	Reg Pay For Engineers	0.00	**0.00**	$	-	$	168,585
	Temporary Help	0.00	**0.00**	$	-	$	25,644
	Total	52.50	**51.00**			**$**	**3,636,871**

Transportation Engineering - Design

Class	Position Title	FY 2007 Positions	FY 2008 Positions		Salary		Total
1106	Sr Management Analyst	2.00	**2.00**	$	70,802	$	141,604
1153	Asst Engineer-Civil	17.00	**17.00**	$	69,364	$	1,179,187
1207	Asst Engineer-Traffic	5.00	**5.00**	$	69,485	$	347,424
1218	Assoc Management Analyst	2.00	**2.00**	$	64,539	$	129,077
1221	Assoc Engineer-Civil	11.00	**11.00**	$	80,375	$	884,125
1227	Assoc Planner	1.00	**1.00**	$	65,371	$	65,371
1233	Assoc Engineer-Traffic	4.00	**3.00**	$	80,212	$	240,635
1348	Info Systems Analyst II	1.00	**1.00**	$	64,621	$	64,621
1401	Info Systems Technician	1.00	**1.00**	$	50,993	$	50,993
1535	Clerical Assistant II	2.00	**2.00**	$	35,402	$	70,803
15461	Junior Engineer-Civil	2.00	**1.00**	$	57,702	$	57,702
1725	Principal Drafting Aide	2.00	**2.00**	$	60,756	$	121,512
1727	Principal Engineering Aide	3.00	**3.00**	$	60,484	$	181,452
1746	Word Processing Operator	1.00	**1.00**	$	37,845	$	37,845
1855	Sr Civil Engineer	4.00	**4.00**	$	92,803	$	371,212
1872	Sr Planner	2.00	**2.00**	$	77,900	$	155,800
1878	Sr Traffic Engineer	1.00	**1.00**	$	92,844	$	92,844
1879	Sr Clerk/Typist	1.00	**0.00**	$	-	$	-
1910	Student Engineer	2.00	**1.50**	$	31,045	$	46,567
1917	Supv Management Analyst	1.00	**1.00**	$	80,610	$	80,610
2214	Deputy Director	1.00	**1.00**	$	119,758	$	119,758
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(178,812)
	Bilingual - Regular	0.00	**0.00**	$	-	$	1,571
	Field Training Pay	0.00	**0.00**	$	-	$	59,237
	Reg Pay For Engineers	0.00	**0.00**	$	-	$	211,162
	Temporary Help	0.00	**0.00**	$	-	$	23,719
	Total	66.00	**62.50**			**$**	**4,556,019**

Field Engineering

Class	Position Title	FY 2007 Positions	FY 2008 Positions		Salary		Total
1104	Account Clerk	2.00	**2.00**	$	37,878	$	75,756
1153	Asst Engineer-Civil	41.00	**38.00**	$	69,364	$	2,635,827

Engineering and Capital Projects

Salary Schedule

GENERAL FUND

Field Engineering

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1157	Asst Engineer-Electrical	4.00	**4.00**	$	69,516	$	278,063
1207	Asst Engineer-Traffic	2.00	**2.00**	$	69,485	$	138,969
1218	Assoc Management Analyst	1.50	**1.50**	$	64,539	$	96,808
1221	Assoc Engineer-Civil	10.00	**10.00**	$	80,375	$	803,752
1223	Assoc Engineer-Electrical	1.00	**1.00**	$	80,290	$	80,290
1225	Assoc Engineer-Mechanical	1.00	**0.00**	$	-	$	-
1233	Assoc Engineer-Traffic	1.00	**1.00**	$	80,212	$	80,212
1348	Info Systems Analyst II	1.00	**0.00**	$	-	$	-
1525	Principal Survey Aide	8.00	**7.00**	$	60,384	$	422,685
1535	Clerical Assistant II	3.00	**3.00**	$	35,402	$	106,205
1648	Payroll Specialist II	1.00	**0.75**	$	41,507	$	31,130
1727	Principal Engineering Aide	14.00	**14.00**	$	60,484	$	846,781
1746	Word Processing Operator	1.00	**0.00**	$	-	$	-
1751	Project Officer I	1.00	**1.00**	$	79,940	$	79,940
1855	Sr Civil Engineer	6.00	**6.00**	$	92,803	$	556,820
1878	Sr Traffic Engineer	1.00	**1.00**	$	92,844	$	92,844
1879	Sr Clerk/Typist	1.00	**1.00**	$	43,313	$	43,313
1881	Sr Survey Aide	4.00	**1.00**	$	52,526	$	52,526
1910	Student Engineer	2.00	**1.00**	$	31,044	$	31,044
1935	Sr Land Surveyor	1.00	**1.00**	$	92,460	$	92,460
1938	Land Surveying Asst	12.00	**13.00**	$	69,550	$	904,148
1939	Land Surveying Assoc	6.00	**4.00**	$	80,338	$	321,353
2214	Deputy Director	0.85	**0.85**	$	118,976	$	101,130
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(246,751)
	Field Training Pay	0.00	**0.00**	$	-	$	64,704
	Overtime Budgeted	0.00	**0.00**	$	-	$	68,603
	Reg Pay For Engineers	0.00	**0.00**	$	-	$	356,461
	Temporary Help	0.00	**0.00**	$	-	$	71,961
	Total	126.35	**114.10**			**$**	**8,187,034**

Architectural Engineering and Contracts

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1105	Administrative Aide I	0.00	**1.00**	$	43,820	$	43,820
1106	Sr Management Analyst	2.00	**2.00**	$	70,802	$	141,604
1107	Administrative Aide II	1.00	**1.00**	$	50,686	$	50,686
1153	Asst Engineer-Civil	10.00	**5.00**	$	69,364	$	346,819
1218	Assoc Management Analyst	4.00	**6.00**	$	64,539	$	387,232
1221	Assoc Engineer-Civil	10.00	**15.00**	$	80,375	$	1,205,626
1535	Clerical Assistant II	1.00	**1.00**	$	35,402	$	35,402

Salary Schedule

GENERAL FUND

Architectural Engineering and Contracts

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1536	Contracts Processing Clerk	1.00	**2.00**	$	39,397	$	78,794
1638	Park Designer	0.00	**4.00**	$	80,604	$	322,415
1727	Principal Engineering Aide	0.00	**1.00**	$	60,484	$	60,484
1746	Word Processing Operator	1.00	**0.00**	$	-	$	-
1751	Project Officer I	2.00	**4.00**	$	79,940	$	319,760
1752	Project Officer II	2.00	**5.00**	$	91,809	$	459,044
1855	Sr Civil Engineer	4.00	**4.00**	$	92,804	$	371,214
1872	Sr Planner	1.00	**1.00**	$	77,900	$	77,900
1879	Sr Clerk/Typist	1.00	**1.00**	$	43,313	$	43,313
1910	Student Engineer	3.00	**0.50**	$	31,046	$	15,523
1926	Info Systems Analyst IV	1.00	**1.00**	$	80,290	$	80,290
2214	Deputy Director	0.70	**0.70**	$	119,759	$	83,831
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(379,700)
	Field Training Pay	0.00	**0.00**	$	-	$	18,281
	Overtime Budgeted	0.00	**0.00**	$	-	$	9,474
	Reg Pay For Engineers	0.00	**0.00**	$	-	$	224,314
	Total	44.70	**55.20**			**$**	**3,996,126**

Administration

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1106	Sr Management Analyst	1.00	**1.00**	$	70,802	$	70,802
1648	Payroll Specialist II	1.50	**1.50**	$	41,507	$	62,260
1876	Executive Secretary	0.33	**0.33**	$	52,009	$	17,163
2147	Eng & Cap Proj Director	0.84	**0.84**	$	143,268	$	120,345
	Field Training Pay	0.00	**0.00**	$	-	$	3,420
	Total	3.67	**3.67**			**$**	**273,990**
General Fund Total		293.22	**286.47**			**$**	**20,650,040**

UTILITIES UNDERGROUNDING PROGRAM

Utilities Undergrounding Program

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1153	Asst Engineer-Civil	2.00	**2.00**	$	69,364	$	138,728
1221	Assoc Engineer-Civil	1.00	**1.00**	$	80,375	$	80,375
1535	Clerical Assistant II	1.00	**1.00**	$	35,402	$	35,402
1555	Junior Engineering Aide	1.00	**1.00**	$	46,574	$	46,574
1727	Principal Engineering Aide	2.00	**2.00**	$	60,485	$	120,969
1730	Principal Traffic Engineering Aide	1.00	**1.00**	$	60,756	$	60,756
1871	Sr Public Information Officer	1.00	**1.00**	$	64,783	$	64,783
1910	Student Engineer	0.50	**0.50**	$	31,044	$	15,522

Engineering and Capital Projects

Salary Schedule

UTILITIES UNDERGROUNDING PROGRAM

Utilities Undergrounding Program

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1917	Supv Management Analyst	1.00	**1.00**	$	80,610	$	80,610
2103	Management Intern	1.50	**0.00**	$	-	$	-
2214	Deputy Director	0.30	**0.30**	$	119,757	$	35,927
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(19,924)
	Total	12.30	**10.80**			**$**	**659,722**

INTERNAL SERVICES FUND

Water and Sewer Design

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1104	Account Clerk	3.00	**2.00**	$	37,878	$	75,756
1106	Sr Management Analyst	2.00	**2.00**	$	70,802	$	141,604
1107	Administrative Aide II	2.00	**2.00**	$	50,686	$	101,372
1153	Asst Engineer-Civil	46.00	**39.00**	$	69,364	$	2,705,190
1218	Assoc Management Analyst	5.00	**4.00**	$	64,539	$	258,154
1221	Assoc Engineer-Civil	20.00	**20.00**	$	80,375	$	1,607,502
1227	Assoc Planner	3.00	**2.00**	$	65,372	$	130,743
1349	Info Systems Analyst III	1.00	**1.00**	$	71,601	$	71,601
1423	Sr Drafting Aide	1.00	**1.00**	$	53,712	$	53,712
1535	Clerical Assistant II	1.00	**1.00**	$	35,402	$	35,402
1536	Contracts Processing Clerk	1.00	**2.00**	$	39,397	$	78,794
15461	Junior Engineer-Civil	0.50	**0.50**	$	57,700	$	28,850
1648	Payroll Specialist II	1.00	**1.00**	$	41,507	$	41,507
1727	Principal Engineering Aide	29.00	**27.00**	$	60,484	$	1,633,079
1746	Word Processing Operator	2.00	**1.00**	$	37,844	$	37,844
1750	Project Assistant	5.00	**4.00**	$	69,959	$	279,836
1752	Project Officer II	1.00	**1.00**	$	91,809	$	91,809
1855	Sr Civil Engineer	5.00	**5.00**	$	92,803	$	464,015
1871	Sr Public Information Officer	1.00	**1.00**	$	64,783	$	64,783
1872	Sr Planner	1.00	**1.00**	$	77,900	$	77,900
1876	Executive Secretary	0.14	**0.14**	$	52,007	$	7,281
1879	Sr Clerk/Typist	1.00	**0.00**	$	-	$	-
1910	Student Engineer	3.25	**1.00**	$	31,044	$	31,044
1917	Supv Management Analyst	2.00	**1.00**	$	80,610	$	80,610
2147	Eng & Cap Proj Director	0.15	**0.15**	$	143,267	$	21,490
2214	Deputy Director	1.00	**1.00**	$	119,758	$	119,758
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(256,376)
	Ex Perf Pay-Classified	0.00	**0.00**	$	-	$	13,715

Salary Schedule

INTERNAL SERVICES FUND

Water and Sewer Design

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
	Overtime Budgeted	0.00	**0.00**	$	-	$	254,437
	Reg Pay For Engineers	0.00	**0.00**	$	-	$	119,538
	Temporary Help	0.00	**0.00**	$	-	$	35,153
	Total	138.04	**120.79**			**$**	**8,406,103**

E&CP Water/Wastewtr Field - Eng

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1104	Account Clerk	1.00	**0.00**	$	-	$	-
1153	Asst Engineer-Civil	32.00	**23.00**	$	69,364	$	1,595,367
1218	Assoc Management Analyst	0.50	**0.50**	$	64,540	$	32,270
1221	Assoc Engineer-Civil	10.00	**8.00**	$	80,375	$	643,001
1227	Assoc Planner	2.00	**0.00**	$	-	$	-
1525	Principal Survey Aide	2.00	**1.00**	$	60,384	$	60,384
1535	Clerical Assistant II	1.00	**1.00**	$	35,402	$	35,402
1648	Payroll Specialist II	0.25	**0.25**	$	41,508	$	10,377
1727	Principal Engineering Aide	2.00	**1.00**	$	60,484	$	60,484
1746	Word Processing Operator	1.00	**1.00**	$	37,845	$	37,845
1777	Public Info Officer	1.00	**0.00**	$	-	$	-
1844	Sr Account Clerk	1.50	**1.00**	$	43,002	$	43,002
1855	Sr Civil Engineer	3.00	**3.00**	$	92,803	$	278,409
1876	Executive Secretary	0.03	**0.03**	$	52,000	$	1,560
1881	Sr Survey Aide	3.00	**3.00**	$	52,527	$	157,580
1910	Student Engineer	3.00	**0.00**	$	-	$	-
1938	Land Surveying Asst	4.00	**2.00**	$	69,550	$	139,099
2147	Eng & Cap Proj Director	0.01	**0.01**	$	143,300	$	1,433
2214	Deputy Director	0.15	**0.15**	$	118,973	$	17,846
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(107,933)
	Overtime Budgeted	0.00	**0.00**	$	-	$	8,790
	Reg Pay For Engineers	0.00	**0.00**	$	-	$	95,440
	Total	67.44	**44.94**			**$**	**3,110,355**
Internal Services Fund Total		205.48	**165.73**			**$**	**11,516,458**
ENGINEERING AND CAPITAL PROJECTS TOTAL		511.00	**463.00**			**$**	**32,826,220**

Engineering and Capital Projects

Revenue and Expense Statement (Non-General Fund)

INTERNAL SERVICES FUND 50050

	FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
REVENUE			
Metropolitan Wastewater Department Reimbursement	$ 23,285,235	$ 19,857,451	**$ 18,343,937**
Water Department Reimbursement	$ 6,602,376	$ 5,572,436	**$ 7,143,928**
TOTAL REVENUE	$ 29,887,611	$ 25,429,887	**$ 25,487,865**
TOTAL BALANCE AND REVENUE	$ 29,887,611	$ 25,429,887	**$ 25,487,865**
OPERATING EXPENSE			
Wastewater/CIP Design	$ 12,096,388	$ 11,262,124	**$ 11,027,264**
Wastewater/CIP Field Engineering	$ 5,191,278	$ 3,994,401	**$ 3,735,154**
Water /CIP Design	$ 2,255,351	$ 2,118,677	**$ 2,184,592**
Water/CIP Field Engineering	$ 3,438,530	$ 2,641,831	**$ 3,408,774**
Water/Wastewater Facilities -Administration	$ 6,906,064	$ 5,412,854	**$ 5,132,081**
TOTAL OPERATING EXPENSE	$ 29,887,611	$ 25,429,887	**$ 25,487,865**
TOTAL EXPENSE	$ 29,887,611	$ 25,429,887	**$ 25,487,865**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE AND BALANCE	$ 29,887,611	$ 25,429,887	**$ 25,487,865**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Revenue and Expense Statement (Non-General Fund)

UTILITIES UNDERGROUNDING PROGRAM FUND
30100

	FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 10,358,461	$ 14,189,840	**$ 14,106,303**
TOTAL BALANCE	$ 10,358,461	$ 14,189,840	**$ 14,106,303**
REVENUE			
Electric Surcharge	$ 41,923,767	$ 42,008,820	**$ 45,670,213**
Interest on Investments	$ 334,556	$ 338,304	**$ 372,134**
TOTAL REVENUE	$ 42,258,323	$ 42,347,124	**$ 46,042,347**
TOTAL BALANCE AND REVENUE	$ 52,616,784	$ 56,536,964	**$ 60,148,650**
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
CIP Expenditures	$ 51,258,323	$ 55,000,000	**$ 58,608,048**
TOTAL CIP EXPENSE	$ 51,258,323	$ 55,000,000	**$ 58,608,048**
OPERATING EXPENSE			
Personnel and Non-Personnel Expense	$ 1,358,461	$ 1,536,964	**$ 1,540,602**
TOTAL OPERATING EXPENSE	$ 1,358,461	$ 1,536,964	**$ 1,540,602**
TOTAL EXPENSE	$ 52,616,784	$ 56,536,964	**$ 60,148,650**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 52,616,784	$ 56,536,964	**$ 60,148,650**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Environmental Services



Mission Statement

To provide environmental services that sustain and improve the quality of life in San Diego achieved through integrity, creativity, teamwork, and the use of technological innovation by dedicated and competent employees who are committed to fully meeting community needs.

Department Description

The Environmental Services Department consists of three divisions, the Collection Services Division; the Energy, Sustainability, and Environmental Protection Division; and the Waste Reduction and Disposal Division in addition to the Office of the Director.

The Collection Services Division is responsible for weekly residential refuse collection, bi-weekly curbside collection of recyclable commodities and greens materials, and the collection and maintenance of street litter containers in business districts.

The Energy, Sustainability, and Environmental Protection Division consists of the Energy Conservation and Management program which supports the City's goal to pursue energy independence by recommending policy initiatives, coordinating energy issues, providing representation at legislative and regulatory proceedings, and conducting information outreach. The Division also hosts the San Diego Sustainable Community Program, which works with other agencies, schools, and the general public to increase the use of renewable energy, alternative fuels, and resource conservation strategies.

In addition, the Division's Environmental Protection program implements programs directed toward protecting public health and the environment by doing the following: provides technical assistance to facilities related to compliance with the federal and State laws for hazardous materials management, underground storage tanks, site assessment and mitigation of petroleum-contamination, asbestos and lead management; enforces local, State and federal laws related to household hazardous waste and greenhouse gas emission reduction; administers the Citywide used oil recycling and household hazardous waste grants received from the State.

Environmental Services

Department Description

The Waste Reduction and Disposal Division educates residents and business owners within the City of San Diego on the benefits of waste reduction; provides opportunities for recycling of solid waste; and operates a full service landfill for public use. This Division manages the Waste Reduction and Diversion Program which is responsible for developing and implementing initiatives and programs that will reduce waste generated in the City and allow the City to reach the State-mandated goal of 50 percent waste diversion. In addition, the Division manages the Solid Waste Code Enforcement and Field Operations Programs which work in partnership with residents to create clean neighborhoods by providing community cleanups, illegal dump and transient encampment abatements, removal of dead animals from City streets, and enforcement of the solid waste sections of the San Diego Municipal Code. Also included in this Division is the Refuse Disposal Program which work in partnership with residents to create clean neighborhoods by providing community cleanups, illegal dump and transient encampment abatements, removal of dead animals from City streets, and enforcement of the solid waste sections of the San Diego Municipal Code. Also included in this Division is the Refuse Disposal Program which manages a full service International Organization for Standardization (ISO-14001) certified landfill for public use, which includes disposal of permitted solid waste in compliance with applicable regulatory requirements, fee collection, diversion of greens and wood waste for conservation of landfill capacity and the production and sales of mulch, compost and wood chips, engineering analysis, native species revegetation, and landfill gas and groundwater monitoring systems. The Division also manages the franchise agreements and all inactive and closed City landfill sites.

The Office of the Director facilitates the Department's delivery of quality environmental programs through the provision of administrative and regulatory support, community outreach and education, fiscal management, facility maintenance, human resource and organizational development, information system management, customer service, and safety programs focusing on accident and injury prevention.

Service Efforts and Accomplishments

The City continues to provide refuse collection services that are competitive with all other jurisdictions in the area.

During Fiscal Year 2007, the Collection Services Division has converted approximately 7,000 households from manual to automated yard waste collection.

In pursuit of the City's goal to pursue energy independence, 270 kilowatts of photovoltaic electricity generation and 500 kilowatts of electricity cogeneration is operational within City buildings. The California Energy Commission recently approved a loan package that funds additional energy efficiencies and photovoltaic electricity generation at several facilities paid for by the General Fund. Upon completion, City facility projects could potentially generate more than 4.8 million kilowatt hours, or $617,000, in energy savings annually.

The Energy Division has entered into a power purchase agreement with a private partner to provide the City with inexpensive electricity produced by clean photovoltaic systems. The Division is also appraising two closed landfill sites and designing self-generation systems that will use landfill gasoline to power turbines and create electricity to power City facilities.

The Hazardous Materials Management Program partnered with 88 certified used oil collection centers to collect more than 160,000 gallons of used oil and 20,500 oil filters.

In Fiscal Year 2006, the Household Hazardous Waste Transfer Facility, while serving over 8,600 homes, diverted more than 450 tons of hazardous waste from the landfill, a 12 percent increase over Fiscal Year 2005.

Service Efforts and Accomplishments

The Miramar Landfill is the first and only municipally-operated landfill in the nation to earn ISO 14001 certification which is an internationally accepted standard that defines the key elements for establishing and operating an Environmental Management System (EMS). This standard recognizes that organizations can be concerned about both their expenses and the management of environmental impacts. To date, the EMS program has enabled staff to reduce the amount of emissions released in the environment, reduce the amount of fuel and potable water usage, resulting in substantial savings to the City.

In Fiscal Year 2006, the curbside recycling program recycled 71,000 tons of commodities equivalent to saving over 1.4 million trees, enough electricity to power over 40,000 homes per year, and enough gas to fuel over 11,700 cars for one year.

The Field Operations and Code Enforcement sections continue to partner to provide services that demonstrate the Department's commitment to creating clean neighborhoods through popular community cleanup programs, abating transient camps, and cleaning up litter and illegal dumps throughout neighborhoods. The two sections combined completed over 30,000 work orders in Fiscal Year 2006.

The Department guided the City to a 52 percent diversion rate, exceeding the state-mandated 50 percent diversion requirement through a variety of programs offered to the business community, residents, and agencies, including education and outreach such as the annual waste reduction awards program for businesses and organizations; presentations, E-schools and E-tours for over 7,000 students; billboards and Environmental Services Department Collection vehicle signs; and web-based recycling directories.

The Department was awarded the 2006 Project of the Year as part of the Ed Eaton Memorial Information Technology Award Program by successfully implementing Global Positioning Systems (GPS) technologies. This implementation allowed greater efficiencies in vehicle utilization, labor hours and customer service response. The deployment of this technology by other public works departments continued throughout Fiscal Year 2006 with the department hosting approximately 950 vehicles.

Budget Dollars at Work

- Provided over 16 million refuse collection service stops
- Provided 276,000 households with bi-weekly curbside recycling collection
- Processed 34,800 energy accounting bills
- Inspected 270,196 square feet of City buildings for asbestos and lead
- Trained 1,892 City staff on hazardous materials management regulations
- Collected 532 tons of household hazardous waste at the City's Household Hazardous Waste Transfer Facility, auto product recycling events, and Miramar Landfill load checks with 50 percent recycled or reused as an alternative product
- Certified 70 underground storage tank systems in accordance with State regulations
- Collected 1.48 million tons of waste for disposal at the Miramar Landfill
- Handled 1,745 transactions daily at the Miramar Landfill fee booth
- Received 287,000 service calls received through the Customer Service Center annually
- Recycled 14,000 tons of material from 99,000 customers at the Miramar Recycling Center
- Collected 148,000 Christmas trees and processed into mulch and compost products
- Collected 71,000 tons of recycling curbside, generating $3.6 million in revenue and saving the General Fund $2.2 million in disposal costs
- Safely and expeditiously removed 10,800 illegal dumps from 3,000 miles of City streets and rights-of-way

Environmental Services

Department Summary

Environmental Services								
		FY 2006 BUDGET		FY 2007 BUDGET		**FY 2008 FINAL**		FY 2007-2008 CHANGE
Positions		479.78		497.08		**459.08**		(38.00)
Personnel Expense	$	39,310,337	$	39,475,276	**$**	**39,765,597**	$	290,321
Non-Personnel Expense	$	56,764,425	$	61,678,047	**$**	**61,110,992**	$	(567,055)
TOTAL	$	96,074,762	$	101,153,323	**$**	**100,876,589**	$	(276,734)

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Energy Sustainablty & Env Prot			
Asbestos and Lead Management	3.00	4.00	**4.10**
HazMat Internal Program	0.00	0.00	**5.70**
Lead Safe Neighborhoods	0.00	0.00	**2.00**
Tank Engr & Enviro Mgt	0.00	0.00	**3.30**
Total	**3.00**	**4.00**	**15.10**
Collection Services			
Refuse Collection	125.75	126.95	**126.45**
Total	**125.75**	**126.95**	**126.45**
Office of the Director			
Budget/Revenue Develop & Admin	0.00	0.00	**2.02**
Community Outreach/Environ Education	0.00	0.00	**1.27**
Customer Services	1.00	1.00	**3.15**
Environmental Policy Development/Mgt	0.32	0.30	**1.18**
Facility Services	0.00	0.00	**1.16**
Franchise and Control Management	0.00	0.00	**0.70**
Human Resource and Org Dev	0.00	0.00	**0.39**
Information Systems	1.00	1.00	**2.11**
Safety and Training	0.00	0.00	**1.02**
Support Services and Payroll	1.50	1.50	**1.66**
Total	**3.82**	**3.80**	**14.66**
ENERGY CONSERVATION PROGRAM FUND			
Energy Sustainablty & Env Prot			
Energy Accounting	2.35	2.50	**2.50**
Energy Management	2.00	2.00	**2.00**
Green Construction	1.50	2.50	**2.50**
Legislative Grant Analysis	1.00	3.00	**3.00**
Total	**6.85**	**10.00**	**10.00**

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
REFUSE DISPOSAL FUND			
Energy Sustainablty & Env Prot			
HazMat Internal Program	8.74	8.74	**0.00**
HazMat Landfill	6.25	6.25	**7.70**
Landfill Burn Sites	3.00	3.00	**0.00**
Underground Storage Tank Program	3.00	4.00	**0.00**
Total	**20.99**	**21.99**	**7.70**
Waste Reduction and Disposal (1)			
Field Operations	31.54	31.54	**25.79**
Solid Waste Code Enforcement	13.17	13.17	**12.42**
Total	**44.71**	**44.71**	**38.21**
Waste Reduction and Disposal (2)			
Fee Collection	20.72	21.72	**21.42**
Miramar Landfill Operations	53.17	54.17	**48.24**
Post Closure Maint/Regulatory Compliance	14.61	13.61	**13.34**
Total	**88.50**	**89.50**	**83.00**
Office of the Director			
Budget/Revenue Development and Admin	1.90	1.90	**2.00**
Community Outreach/Environ Education	2.40	2.40	**1.22**
Customer Services	2.00	2.00	**3.07**
Environmental Policy	2.05	2.55	**1.03**
Environmental Policy Development/Mgt	2.03	2.00	**1.13**
Facility Services	3.30	3.30	**1.12**
Franchise and Contract Management	5.00	6.00	**0.68**
Human Resource and Org Dev	0.65	0.65	**0.37**
Information Systems	3.55	4.55	**4.28**
Safety and Training	0.75	0.75	**0.98**
Support Services and Payroll	2.32	2.32	**1.61**
Sustainable Communities	2.00	2.00	**0.00**
Total	**27.95**	**30.42**	**17.49**
Collection Services			
Special Collection	8.10	9.10	**9.10**
Total	**8.10**	**9.10**	**9.10**
RECYCLING FUND			
Waste Reduction and Disposal			
Field Operations	5.29	5.29	**3.29**
Solid Waste Code Enforcement	3.54	3.54	**3.44**
Waste Reduction and Diversion	12.46	11.96	**9.56**
Total	**21.29**	**20.79**	**16.29**
Collection Services			
Curbside Greenery	50.83	53.83	**51.33**

Environmental Services

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
RECYCLING FUND			
Collection Services			
Curbside Recycling	53.70	53.70	**53.70**
Total	**104.53**	**107.53**	**105.03**
Energy Sustainablty & Env Prot			
Household Hazardous Waste	5.01	5.01	**3.20**
Lead Safe Neighborhoods	1.00	2.00	**0.00**
Total	**6.01**	**7.01**	**3.20**
Office of the Director			
Budget/Revenue Development and Admin	1.95	1.95	**1.81**
Community Outreach/Environ Education	1.20	1.70	**1.14**
Customer Services	6.00	6.00	**2.78**
Environmental Policy	0.00	0.50	**0.00**
Environmental Policy Development/Mgt	1.55	2.05	**1.05**
Facility Services	0.00	0.00	**1.03**
Franchise and Contract Management	0.00	0.00	**0.62**
Human Resource and Org Dev	0.75	0.75	**0.34**
Information Systems	4.05	5.55	**1.71**
Safety and Training	1.85	1.85	**0.90**
Support Services and Payroll	0.93	0.93	**1.47**
Total	**18.28**	**21.28**	**12.85**
DEPARTMENT TOTAL	**479.78**	**497.08**	**459.08**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Energy Sustainablty & Env Prot			
Asbestos and Lead Management	$ 336,740	$ 443,982	**$ 537,515**
Division Management	$ -	$ 79	**$ 79**
Environmental Protection	$ -	$ 1,780	**$ (3,719)**
HazMat Internal Program	$ 213,196	$ 213,196	**$ 849,961**
Lead Safe Neighborhoods	$ -	$ -	**$ 205,866**
Tank Engr & Enviro Mgt	$ -	$ -	**$ 404,741**
Total	**$ 549,936**	**$ 659,037**	**$ 1,994,443**
Collection Services			
Collection Services	$ -	$ (263,470)	**$ 62,800**
Refuse Collection	$ 35,494,177	$ 37,205,985	**$ 37,180,640**
Total	**$ 35,494,177**	**$ 36,942,515**	**$ 37,243,440**
Office of the Director			
Budget/Revenue Develop & Admin	$ -	$ -	**$ 190,788**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	FY 2008 FINAL
GENERAL FUND			
Office of the Director			
Community Enhancement Program	$ -	$ -	**$ 67,000**
Community Outreach/Environ Education	$ -	$ -	**$ 129,092**
Customer Services	$ 57,565	$ 58,080	**$ 209,808**
Environmental Policy Development/Mgt	$ 53,473	$ 349,487	**$ 228,259**
Facility Services	$ -	$ -	**$ 115,752**
Franchise and Control Management	$ -	$ -	**$ 48,618**
Human Resource and Org Dev	$ -	$ -	**$ 40,614**
Information Systems	$ 122,171	$ 118,925	**$ 290,323**
Resource Management	$ -	$ 1,691	**$ 5,328**
Safety and Training	$ -	$ -	**$ 110,577**
Support Services and Payroll	$ 91,638	$ 92,946	**$ 119,312**
Total	**$ 324,847**	**$ 621,129**	**$ 1,555,471**
ENERGY CONSERVATION PROGRAM FUND			
Energy Sustainablty & Env Prot			
Energy Accounting	$ 298,649	$ 544,534	**$ 655,203**
Energy Conservation & Mgmt	$ -	$ (2,232)	**$ 23,886**
Energy Management	$ 520,875	$ 514,068	**$ 629,582**
Green Construction	$ 253,451	$ 376,645	**$ 399,025**
Legislative Grant Analysis	$ 119,765	$ 577,970	**$ 537,288**
Total	**$ 1,192,740**	**$ 2,010,985**	**$ 2,244,984**
REFUSE DISPOSAL FUND			
Energy Sustainablty & Env Prot			
Division Management	$ -	$ -	**$ 70,189**
Environmental Protection	$ -	$ (195,316)	**$ 18,392**
HazMat Internal Program	$ 957,202	$ 959,446	**$ -**
HazMat Landfill	$ 743,943	$ 758,728	**$ 884,986**
Landfill Burn Sites	$ 632,483	$ 636,503	**$ 124,333**
Underground Storage Tank Program	$ 403,063	$ 498,660	**$ 27,542**
Total	**$ 2,736,691**	**$ 2,658,021**	**$ 1,125,439**
Waste Reduction and Disposal (1)			
Environmental Programs	$ -	$ (130,999)	**$ 28,995**
Field Operations	$ 4,238,836	$ 4,386,003	**$ 3,946,852**
Solid Waste Code Enforcement	$ 1,181,029	$ 1,212,494	**$ 1,267,290**
Waste Reduction and Diversion	$ 116,937	$ 154,937	**$ -**
Total	**$ 5,536,802**	**$ 5,622,435**	**$ 5,243,137**
Waste Reduction and Disposal (2)			
Fee Collection	$ 2,050,482	$ 2,089,341	**$ 1,847,818**
Miramar Landfill Operations	$ 15,725,703	$ 17,512,222	**$ 18,353,721**
Post Closure Maint/Regulatory Compliance	$ 2,966,742	$ 2,855,722	**$ 2,992,326**

Environmental Services

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
REFUSE DISPOSAL FUND			
Waste Reduction and Disposal (2)			
Refuse Disposal	$ -	$ (336,293)	**$ 36,621**
Total	**$ 20,742,927**	**$ 22,120,992**	**$ 23,230,486**
Office of the Director			
Budget/Revenue Development and Admin	$ 234,380	$ 234,163	**$ 332,433**
Community Outreach/Environ Education	$ 234,735	$ 237,278	**$ 144,873**
Customer Services	$ 129,777	$ 130,810	**$ 204,418**
Environmental Policy	$ 214,211	$ 232,026	**$ 125,592**
Environmental Policy Development/Mgt	$ 842,316	$ 843,238	**$ 1,015,446**
Facility Services	$ 352,417	$ 372,120	**$ 158,374**
Franchise and Contract Management	$ 361,217	$ 435,552	**$ 53,801**
Human Resource and Org Dev	$ 70,332	$ 70,187	**$ 38,554**
Information Systems	$ 657,363	$ 693,921	**$ 690,964**
Resource Management	$ -	$ (126,526)	**$ 4,541**
Safety and Training	$ 89,373	$ 89,772	**$ 106,779**
Support Services and Payroll	$ 223,949	$ 226,658	**$ 117,213**
Sustainable Communities	$ 233,568	$ 245,306	**$ 134**
Total	**$ 3,643,638**	**$ 3,684,505**	**$ 2,993,122**
Collection Services			
Collection Services Division	$ -	$ 4,049	**$ 21,736**
Special Collection	$ 1,945,544	$ 2,376,878	**$ 1,218,569**
Total	**$ 1,945,544**	**$ 2,380,927**	**$ 1,240,305**
RECYCLING FUND			
Waste Reduction and Disposal			
Environmental Programs	$ -	$ (148,056)	**$ 4,037**
Field Operations	$ 512,523	$ 673,189	**$ 519,065**
Solid Waste Code Enforcement	$ 260,206	$ 263,647	**$ 274,076**
Waste Reduction and Diversion	$ 2,557,272	$ 2,604,937	**$ 2,365,297**
Total	**$ 3,330,001**	**$ 3,393,717**	**$ 3,162,475**
Collection Services			
Collection Services	$ -	$ (572,219)	**$ 57,011**
Curbside Greenery	$ 6,853,721	$ 7,304,997	**$ 7,207,099**
Curbside Recycling	$ 10,012,509	$ 10,349,091	**$ 10,552,610**
Recycling Operations Maintenance	$ 66,275	$ 64,639	**$ 64,108**
Total	**$ 16,932,505**	**$ 17,146,508**	**$ 17,880,828**
Energy Sustainablty & Env Prot			
Environmental Protection	$ -	$ 3,119	**$ 7,644**
Household Hazardous Waste	$ 1,159,936	$ 1,162,550	**$ 957,020**
Lead Safe Neighborhoods	$ 93,563	$ 192,580	**$ -**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
RECYCLING FUND			
Energy Sustainablty & Env Prot			
Universal Waste Grant	$ 100,000	$ 100,000	**$ -**
Total	**$ 1,353,499**	**$ 1,458,249**	**$ 964,664**
Office of the Director			
Budget/Revenue Development and Admin	$ 230,979	$ 231,178	**$ 221,009**
Community Outreach/Environ Education	$ 133,652	$ 150,081	**$ 122,217**
Customer Services	$ 378,865	$ 381,935	**$ 185,212**
Environmental Policy	$ -	$ 15,890	**$ -**
Environmental Policy Development/Mgt	$ 603,712	$ 653,281	**$ 725,532**
Facility Services	$ 9,583	$ 23,964	**$ 130,262**
Franchise and Contract Management	$ -	$ -	**$ 43,059**
Human Resource and Org Dev	$ 98,403	$ 98,343	**$ 34,784**
Information Systems	$ 538,350	$ 644,092	**$ 320,719**
Resource Management	$ -	$ (50,883)	**$ 4,836**
Safety and Training	$ 185,133	$ 192,832	**$ 104,509**
Support Services and Payroll	$ 100,478	$ 101,290	**$ 105,656**
Sustainable Communities	$ 12,300	$ 12,300	**$ -**
Total	**$ 2,291,455**	**$ 2,454,303**	**$ 1,997,795**
DEPARTMENT TOTAL	**$ 96,074,762**	**$ 101,153,323**	**$ 100,876,589**

Significant Budget Adjustments

GENERAL FUND

Collection Services	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 603,364	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 245,547	$ 0
Fund Equity Transfer Intradepartmental transfer of personnel and related non-personnel expenses to properly reflect actual use.	2.50	$ 162,152	$ 0

Environmental Services

Significant Budget Adjustments

GENERAL FUND

Collection Services	Positions	Cost	Revenue
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 44,956	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (106,626)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (239,239)	$ 0
General Fund Savings Proposal Department submitted reduction proposal.	(3.00)	$ (409,229)	$ 0

Energy Sustainablty & Env Prot	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 24,092	$ 0
Fund Equity Transfer Intradepartmental transfer of personnel and related non-personnel expenses to properly reflect actual use.	11.10	$ 1,263,553	$ 639,511
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 52,747	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 34,288	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 513	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ (480,008)

Significant Budget Adjustments

GENERAL FUND

Energy Sustainablty & Env Prot	Positions	Cost	Revenue
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (39,787)	$ 0

Office of the Director	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 10,443	$ 0
Fund Equity Transfer Intradepartmental transfer of personnel and related non-personnel expenses to properly reflect actual use.	10.86	$ 1,051,949	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 58,615	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 42,698	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 33,326	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (29,689)	$ 0
Community Enhancement Program Adjustment for services provided by Alpha Project for the Community Enhancement Program.	0.00	$ (233,000)	$ 0

Environmental Services

Significant Budget Adjustments

ENERGY CONSERVATION PROGRAM FUND

Energy Sustainablty & Env Prot	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 43,747	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 192,987	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 27,490	$ 0
Service Level Agreement (SLA) with the Office of the Auditor and Comptroller Properly reflect the SLA expenses from the agreement with the Office of the Auditor and Comptroller.	0.00	$ 26,951	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	0.00	$ 25,439	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 19,436	$ 0
Transfer for the Information Technology Central Organization Transfer of positions and/or support from other City departments as a result of Business Process Re-engineering recommendations to centralize information technology support.	0.00	$ 4,055	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ 235,255
Revised Revenue Adjustment to reflect revenue requirements for the Division.	0.00	$ 0	$ (1,256)
Environmental Services Department Reduction of Service Level Agreement (SLA) Reduction of the SLA with the Office of the City Attorney.	0.00	$ (106,106)	$ 0

Significant Budget Adjustments

REFUSE DISPOSAL FUND

Collection Services	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 16,204	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 17,687	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 8,290	$ 0
Transfer for the Information Technology Central Organization Transfer of positions and/or support from other City departments as a result of Business Process Re-engineering recommendations to centralize information technology support.	0.00	$ 406	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ (76,500)
Office of the City Attorney Service Level Agreement (SLA) Consolidation Consolidation of City Attorney SLA into the Office of the Director.	0.00	$ (6,700)	$ 0
One Time Expenditure Removal Removal of one time expense for the purchase of a Haul-All vehicle and a collection vehicle for use in maintenance of litter containers for compliance with stormwater regulations and for use in the Petco Park area to service street litter containers.	0.00	$ (187,500)	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (211,374)	$ 0
Discontinued Service Level Agreements (SLAs) Reduction of SLAs with the Park and Recreation Department.	0.00	$ (777,635)	$ 0

Environmental Services

Significant Budget Adjustments

REFUSE DISPOSAL FUND

Energy Sustainablty & Env Prot	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 304,881	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 8,607	$ 0
Transfer for the Information Technology Central Organization Transfer of positions and/or support from other City departments as a result of Business Process Re-engineering recommendations to centralize information technology support.	0.00	$ 2,298	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (2,036)	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (11,414)	$ 0
Office of the City Attorney Service Level Agreement (SLA) Consolidation Consolidation of City Attorney SLA into the Office of the Director.	0.00	$ (182,492)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(5.19)	$ (593,640)	$ (32,000)
Fund Equity Transfer Intradepartmental transfer of personnel and related non-personnel expenses to properly reflect actual use.	(9.10)	$ (1,058,786)	$ (446,000)

Office of the Director	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 220,333	$ 0

Significant Budget Adjustments

REFUSE DISPOSAL FUND

Office of the Director	Positions	Cost	Revenue
Office of the City Attorney Service Level Agreement (SLA) Consolidation Consolidation of City Attorney SLA into the Office of the Director.	0.00	$ 323,192	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 283,170	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 30,031	$ 0
Transfer for the Information Technology Central Organization Transfer of positions and/or support from other City departments as a result of Business Process Re-engineering recommendations to centralize information technology support.	0.00	$ 3,379	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ 265,000
Transfer to the Office of the Director - Recycling Fund Transfer 0.05 Assistant Director to the Office of the Director - Recycling Fund.	(0.05)	$ (9,377)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (28,506)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (39,027)	$ 0
Discontinuation of Service Level Agreements (SLA) Elimination of SLA with the Personnel Department.	0.00	$ (57,500)	$ 0
Transfer from Environmental Services to QUALCOMM Stadium Fund Transfer 0.70 Information Systems Analyst (ISA) II to QUALCOMM Stadium Fund.	(0.70)	$ (69,005)	$ 0

Environmental Services

Significant Budget Adjustments

REFUSE DISPOSAL FUND

Office of the Director	Positions	Cost	Revenue
Environmental Services Department Reduction of Service Level Agreements (SLA) Reduction of SLA with the Office of the City Attorney to properly reflect projected expenses.	0.00	$ (204,602)	$ 0
Fund Equity Transfer Intradepartmental transfer of personnel and related non-personnel expenses to properly reflect actual use.	(3.18)	$ (291,255)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(9.00)	$ (852,216)	$ 0

Waste Reduction and Disposal (1)	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 275,422	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 71,373	$ 0
Funding for the Enterprise Resource Planning (ERP) System This system will integrate all data and processes of the City's core functions into a unified data system. The ERP will replace independent applications the City has in place that will eliminate the need for external interfaces, provide a range of standardization, reduce maintenance, and allow for greater reporting capabilities.	0.00	$ 10,432	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 6,928	$ 0
Transfer for the Information Technology Central Organization Transfer of positions and/or support from other City departments as a result of Business Process Re-engineering recommendations to centralize information technology support.	0.00	$ 4,731	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ 16,000

Significant Budget Adjustments

REFUSE DISPOSAL FUND

Waste Reduction and Disposal (1)	Positions	Cost	Revenue
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (1,372)	$ 0
Office of the City Attorney Service Level Agreement (SLA) Consolidation Consolidation of City Attorney SLA into the Office of the Director.	0.00	$ (30,000)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (62,274)	$ 0
Removal of the Environmental Services Department Library The Business Process Reengineering (BPR) report indicated that the Library Service Level Agreement (SLA) should be reduced by value of $83,666. The Fiscal Year 2007 Library SLA budget is $154,937. This adjustment refects the reduction of the remaining SLA budget.	0.00	$ (71,271)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(6.50)	$ (583,267)	$ 0

Waste Reduction and Disposal (2)	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 591,690	$ 0
Increase in Contractual Expenses Adjustment reflects increase for leased equipment.	0.00	$ 1,200,000	$ 0
Increase in Fuel Expense Adjustment to reflect the nation-wide increases in the cost of fuel.	0.00	$ 200,000	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 158,427	$ 0

Environmental Services

Significant Budget Adjustments

REFUSE DISPOSAL FUND

Waste Reduction and Disposal (2)	Positions	Cost	Revenue
Increase in Permit Fees Adjustment reflects an increase for permits related to the Air Pollution Control District.	0.00	$ 10,000	$ 0
Transfer for the Information Technology Central Organization Transfer of positions and/or support from other City departments as a result of Business Process Re-engineering recommendations to centralize information technology support.	0.00	$ 7,704	$ 0
Funding for the Enterprise Resource Planning (ERP) System This system will integrate all data and processes of the City's core functions into a unified data system. The ERP will replace independent applications the City has in place that will eliminate the need for external interfaces, provide a range of standardization, reduce maintenance, and allow for greater reporting capabilities.	0.00	$ 5,268	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 3,941	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ 200,000
Office of the City Attorney Service Level Agreement (SLA) Consolidation Consolidation of City Attorney SLA into the Office of the Director.	0.00	$ (104,000)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (161,633)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (291,325)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(6.50)	$ (510,578)	$ 0

Significant Budget Adjustments

RECYCLING FUND

Collection Services	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 841,653	$ 0
Purchase of Automated Greenery Containers Adjustment to allow for the purchase of automated greenery containers to expand automated yard-waste collection.	0.00	$ 672,996	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 201,831	$ 0
Transfer for the Information Technology Central Organization Transfer of positions and/or support from other City departments as a result of Business Process Re-engineering recommendations to centralize information technology support.	0.00	$ 2,027	$ 0
Funding for the Enterprise Resource Planning (ERP) System This system will integrate all data and processes of the City's core functions into a unified data system. The ERP will replace independent applications the City has in place that will eliminate the need for external interfaces, provide a range of standardization, reduce maintenance, and allow for greater reporting capabilities.	0.00	$ 1,262	$ 0
Service Level Agreement (SLA) with Metropolitan Wastewater Department (MWWD) Revenue from the MWWD Wastewater Collection Division per the Fiscal Year 2008 SLA for sweeping two heavy equipment parking lots.	0.00	$ 0	$ 7,700
Fund Equity Transfer Intradepartmental transfer of personnel and related non-personnel expenses to properly reflect actual use.	(2.50)	$ (162,152)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (192,670)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (303,885)	$ 0

Environmental Services

Significant Budget Adjustments

RECYCLING FUND

Collection Services	Positions	Cost	Revenue
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (326,742)	$ 0

Energy Sustainablty & Env Prot	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 34,476	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 4,525	$ 0
Transfer for the Information Technology Central Organization Transfer of positions and/or support from other City departments as a result of Business Process Re-engineering recommendations to centralize information technology support.	0.00	$ 406	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ 400,000
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (885)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (13,652)	$ 0
Fund Equity Transfer Intradepartmental transfer of personnel and related non-personnel expenses to properly reflect actual use.	(2.00)	$ (205,866)	$ (193,503)
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(1.81)	$ (312,589)	$ 0

Significant Budget Adjustments

RECYCLING FUND

Office of the Director	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 119,551	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 179,289	$ 0
Transfer from Waste Reduction and Disposal Division to the Office of the Director Transfer of 1.00 Heavy Truck Driver II. Transfer has been reclassified to 1.00 Supervising Human Resources Analyst.	1.00	$ 74,065	$ 0
Office of the City Attorney Service Level Agreement (SLA) Consolidation Consolidation of City Attorney SLA into the Office of the Director.	0.00	$ 32,000	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 21,822	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 18,904	$ 0
Transfer from the Office of the Director - Refuse Disposal Fund. Transfer 0.05 Assistant Director from the Office of the Director - Refuse Disposal Fund.	0.05	$ 9,377	$ 0
Transfer for the Information Technology Central Organization Transfer of positions and/or support from other City departments as a result of Business Process Re-engineering recommendations to centralize information technology support.	0.00	$ 2,838	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ 20,000

Environmental Services

Significant Budget Adjustments

RECYCLING FUND

Office of the Director	Positions	Cost	Revenue
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (26,455)	$ 0
Transfer from Environmental Services to QUALCOMM Stadium Fund Transfer 0.30 Information Systems Analyst (ISA) II to QUALCOMM Stadium Fund.	(0.30)	$ (29,573)	$ 0
Environmental Services Department Reduction or Discontinuation of Service Level Agreements (SLA) Elimination or reduction of SLAs with the Office of the City Attorney and the Personnel Department.	0.00	$ (45,065)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(1.50)	$ (55,086)	$ 0
Fund Equity Transfer Intradepartmental transfer of personnel and related non-personnel expenses to properly reflect actual use.	(7.68)	$ (758,175)	$ 0

Waste Reduction and Disposal	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 239,641	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 29,658	$ 0
Funding for the Enterprise Resource Planning (ERP) System This system will integrate all data and processes of the City's core functions into a unified data system. The ERP will replace independent applications the City has in place that will eliminate the need for external interfaces, provide a range of standardization, reduce maintenance, and allow for greater reporting capabilities.	0.00	$ 3,786	$ 0

Significant Budget Adjustments

RECYCLING FUND

Waste Reduction and Disposal	Positions	Cost	Revenue
Transfer for the Information Technology Central Organization Transfer of positions and/or support from other City departments as a result of Business Process Re-engineering recommendations to centralize information technology support.	0.00	$ 2,163	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ 1,255,000
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (10,192)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (26,603)	$ 0
Office of the City Attorney Service Level Agreement (SLA) Consolidation Consolidation of City Attorney SLA into the Office of the Director.	0.00	$ (32,000)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (34,873)	$ 0
Removal of One-Time Expense Removal of expense for purchase of 40 cubic yard bins.	0.00	$ (45,000)	$ 0
Transfer from Waste Reduction and Disposal Division to the Office of the Director Transfer of 1.00 Heavy Truck Driver II. Transfer has been reclassified to a Supervising Human Resources Analyst.	(1.00)	$ (74,065)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(3.50)	$ (283,757)	$ 0

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ 26,069,595	$ 25,948,885	**$ 25,641,709**

Environmental Services

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Fringe Benefits	$ 13,240,742	$ 13,526,391	**$ 14,123,888**
SUBTOTAL PERSONNEL	$ 39,310,337	$ 39,475,276	$ **39,765,597**
NON-PERSONNEL			
Supplies & Services	$ 48,998,358	$ 54,238,394	**$ 54,424,808**
Information Technology	$ 3,302,862	$ 3,253,400	**$ 3,108,424**
Energy/Utilities	$ 1,306,331	$ 1,776,479	**$ 1,966,392**
Equipment Outlay	$ 3,156,874	$ 2,409,774	**$ 1,611,368**
SUBTOTAL NON-PERSONNEL	$ 56,764,425	$ 61,678,047	$ **61,110,992**
TOTAL	$ 96,074,762	$ 101,153,323	$ **100,876,589**

Revenues by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Revenue from Money & Property	$ -	$ 154,079	**$ 154,079**
Revenue from Other Agencies	$ -	$ -	**$ 193,503**
Charges for Current Services	$ 80,000	$ 200,000	**$ 166,000**
TOTAL	$ 80,000	$ 354,079	**$ 513,582**

Salary Schedule

GENERAL FUND
Office of the Director

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1104	Account Clerk	0.00	**1.05**	$ 37,878	$ 39,772
1106	Sr Management Analyst	0.00	**0.35**	$ 70,803	$ 24,781
1107	Administrative Aide II	0.00	**0.35**	$ 50,686	$ 17,740
1280	Building Service Technician	0.00	**0.35**	$ 39,491	$ 13,822
1348	Info Systems Analyst II	0.00	**1.38**	$ 64,621	$ 89,177
1349	Info Systems Analyst III	0.00	**0.23**	$ 71,600	$ 16,468
1389	Custodian II	0.00	**0.35**	$ 31,149	$ 10,902
1512	Heavy Truck Driver II	0.00	**0.35**	$ 44,703	$ 15,646
1557	Supv Recycling Specialist	0.00	**0.35**	$ 79,340	$ 27,769
1648	Payroll Specialist II	1.50	**1.40**	$ 41,506	$ 58,109
1746	Word Processing Operator	0.00	**0.70**	$ 37,846	$ 26,492
1776	Public Information Clerk	1.00	**2.80**	$ 37,688	$ 105,525
1777	Public Info Officer	0.00	**0.70**	$ 52,516	$ 36,761
1823	Safety Officer	0.00	**0.35**	$ 70,177	$ 24,562
1835	Area Refuse Collection Supv	0.00	**0.70**	$ 60,909	$ 42,636
1844	Sr Account Clerk	0.00	**0.35**	$ 43,003	$ 15,051

Salary Schedule

GENERAL FUND

Office of the Director

Class	Position Title	FY 2007 Positions	FY 2008 Positions		Salary		Total
1876	Executive Secretary	0.10	**0.35**	$	52,009	$	18,203
1917	Supv Management Analyst	0.00	**0.35**	$	80,609	$	28,213
1926	Info Systems Analyst IV	1.00	**0.46**	$	80,289	$	36,933
1972	Safety & Training Manager	0.00	**0.36**	$	79,947	$	28,781
1979	Utility Worker II	0.00	**0.35**	$	39,500	$	13,825
2123	Asst Env Svcs Director	0.10	**0.35**	$	132,769	$	46,469
2192	Environmental Svcs Director	0.10	**0.35**	$	143,269	$	50,144
2214	Deputy Director	0.00	**0.33**	$	119,758	$	39,520
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(24,807)
	Total	3.80	**14.66**			**$**	**802,494**

Energy Sustainablty & Env Prot

Class	Position Title	FY 2007 Positions	FY 2008 Positions		Salary		Total
1119	Asbestos Program Manager	1.00	**1.00**	$	88,411	$	88,411
1122	Asbestos and Lead Program Inspector	3.00	**4.00**	$	65,604	$	262,417
1221	Assoc Engineer-Civil	0.00	**1.00**	$	80,376	$	80,376
1353	Community Development Spec III	0.00	**1.00**	$	75,279	$	75,279
1527	HazMat Inspector II	0.00	**4.30**	$	66,107	$	284,261
1544	Hazardous Material Inspector III	0.00	**1.00**	$	73,758	$	73,758
1855	Sr Civil Engineer	0.00	**1.00**	$	92,803	$	92,803
1879	Sr Clerk/Typist	0.00	**0.30**	$	43,313	$	12,994
1896	Supv HazMat Inspector	0.00	**1.00**	$	81,138	$	81,138
2270	Program Manager	0.00	**0.50**	$	113,360	$	56,680
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(33,244)
	Asbestos Containment Team	0.00	**0.00**	$	-	$	477
	Field Training Pay	0.00	**0.00**	$	-	$	12,189
	Overtime Budgeted	0.00	**0.00**	$	-	$	7,062
	Total	4.00	**15.10**			**$**	**1,094,601**

Collection Services

Class	Position Title	FY 2007 Positions	FY 2008 Positions		Salary		Total
1104	Account Clerk	1.00	**1.00**	$	37,878	$	37,878
1107	Administrative Aide II	1.00	**1.00**	$	50,686	$	50,686
1218	Assoc Management Analyst	1.00	**1.00**	$	64,539	$	64,539
1766	Public Works Dispatcher	1.20	**1.20**	$	42,596	$	51,115
1824	Sanitation Driver III	12.00	**12.00**	$	55,962	$	671,543
1832	Sanitation Driver II	87.00	**84.00**	$	52,922	$	4,445,423
1834	Sanitation Driver I	14.00	**14.00**	$	42,150	$	590,095
1835	Area Refuse Collection Supv	7.00	**7.00**	$	60,908	$	426,353
1839	District Refuse Collection Supv	2.00	**2.00**	$	70,934	$	141,868
1979	Utility Worker II	0.00	**2.50**	$	39,499	$	98,748

Environmental Services

Salary Schedule

GENERAL FUND

Collection Services

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
2214	Deputy Director	0.75	**0.75**	$	113,300	$	84,975
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(199,897)
	Bilingual - Regular	0.00	**0.00**	$	-	$	6,905
	Overtime Budgeted	0.00	**0.00**	$	-	$	519,089
	Total	126.95	**126.45**			**$**	**6,989,320**
General Fund Total		134.75	**156.21**			**$**	**8,886,415**

ENERGY CONSERVATION PROGRAM FUND

Energy Sustainablty & Env Prot

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1105	Administrative Aide I	2.00	**1.00**	$	43,820	$	43,820
1106	Sr Management Analyst	1.00	**1.00**	$	70,802	$	70,802
1218	Assoc Management Analyst	2.00	**3.00**	$	64,539	$	193,616
1746	Word Processing Operator	1.00	**1.00**	$	37,844	$	37,844
1751	Project Officer I	1.00	**1.00**	$	79,940	$	79,940
1752	Project Officer II	1.00	**1.00**	$	91,809	$	91,809
1917	Supv Management Analyst	1.00	**1.00**	$	80,610	$	80,610
2214	Deputy Director	1.00	**1.00**	$	125,909	$	125,909
	Total	10.00	**10.00**			**$**	**724,350**

REFUSE DISPOSAL FUND

Waste Reduction and Disposal (2)

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1104	Account Clerk	1.00	**0.00**	$	-	$	-
1106	Sr Management Analyst	0.00	**1.00**	$	70,802	$	70,802
1153	Asst Engineer-Civil	2.00	**2.00**	$	69,364	$	138,728
1218	Assoc Management Analyst	2.00	**1.00**	$	64,539	$	64,539
1221	Assoc Engineer-Civil	4.00	**5.00**	$	80,375	$	401,876
1356	Code Compliance Officer	3.00	**3.00**	$	44,492	$	133,477
1412	Disposal Site Representative	14.00	**14.00**	$	39,100	$	547,405
1413	Disposal Site Supv	4.00	**4.00**	$	62,191	$	248,763
1437	Equipment Mechanic	2.00	**2.00**	$	52,941	$	105,882
1440	Equipment Operator II	3.00	**3.00**	$	49,096	$	147,289
1447	Equipment Service Writer	2.00	**1.00**	$	56,520	$	56,520
1525	Principal Survey Aide	1.00	**1.00**	$	60,383	$	60,383
1535	Clerical Assistant II	0.50	**0.00**	$	-	$	-
1573	Landfill Equipment Operator	22.00	**20.00**	$	56,448	$	1,128,956
1579	Laborer	12.00	**11.00**	$	32,539	$	357,924
1580	Laboratory Technician	1.00	**1.00**	$	48,862	$	48,862

Salary Schedule

REFUSE DISPOSAL FUND

Waste Reduction and Disposal (2)

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1622	Biologist III	1.00	**1.00**	$	74,563	$	74,563
1624	Biologist II	1.00	**1.00**	$	65,227	$	65,227
1746	Word Processing Operator	2.00	**1.00**	$	37,845	$	37,845
1751	Project Officer I	1.00	**1.00**	$	79,940	$	79,940
1752	Project Officer II	1.00	**1.00**	$	91,809	$	91,809
1830	Sr Mechanical Engineer	1.00	**1.00**	$	92,655	$	92,655
1855	Sr Civil Engineer	1.00	**2.00**	$	92,803	$	185,606
1864	Sr Disposal Site Rep	2.00	**2.00**	$	43,447	$	86,893
1939	Land Surveying Assoc	1.00	**1.00**	$	80,338	$	80,338
1977	Public Works Superintendent	1.00	**0.00**	$	-	$	-
1978	Utility Worker I	1.00	**1.00**	$	36,233	$	36,233
1979	Utility Worker II	1.00	**1.00**	$	39,499	$	39,499
1980	Principal Utility Supv	1.00	**0.00**	$	-	$	-
2214	Deputy Director	1.00	**1.00**	$	119,758	$	119,758
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(135,053)
	Bilingual - Regular	0.00	**0.00**	$	-	$	4,152
	Class B	0.00	**0.00**	$	-	$	50
	Ex Perf Pay-Classified	0.00	**0.00**	$	-	$	12,421
	Field Training Pay	0.00	**0.00**	$	-	$	8,598
	Overtime Budgeted	0.00	**0.00**	$	-	$	361,567
	Reg Pay For Engineers	0.00	**0.00**	$	-	$	29,369
	Temporary Help	0.00	**0.00**	$	-	$	97,200
	Total	89.50	**83.00**			**$**	**4,880,076**

Waste Reduction and Disposal (1)

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1104	Account Clerk	0.50	**0.00**	$	-	$	-
1218	Assoc Management Analyst	0.57	**0.57**	$	64,539	$	36,787
1356	Code Compliance Officer	8.00	**8.00**	$	44,492	$	355,937
1357	Code Compliance Supv	2.00	**2.00**	$	51,007	$	102,013
1438	Equipment Technician II	1.00	**1.00**	$	46,568	$	46,568
1439	Equipment Operator I	2.00	**1.00**	$	44,950	$	44,950
1440	Equipment Operator II	2.00	**2.00**	$	49,096	$	98,192
1512	Heavy Truck Driver II	3.00	**3.00**	$	44,704	$	134,112
1513	Heavy Truck Driver I	1.00	**0.00**	$	-	$	-
1746	Word Processing Operator	0.50	**0.50**	$	37,844	$	18,922
1776	Public Information Clerk	1.00	**0.00**	$	-	$	-
1879	Sr Clerk/Typist	0.57	**0.57**	$	43,312	$	24,688
1912	Sr Code Compliance Supv	1.00	**1.00**	$	54,620	$	54,620
1961	Public Works Supv	2.00	**2.00**	$	59,140	$	118,279
1974	Utility Supv	3.00	**0.00**	$	-	$	-

Environmental Services

Salary Schedule

REFUSE DISPOSAL FUND

Waste Reduction and Disposal (1)

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1976	General Utility Supv	1.00	**1.00**	$	71,755	$	71,755
1978	Utility Worker I	9.00	**9.00**	$	36,233	$	326,095
1979	Utility Worker II	6.00	**6.00**	$	39,499	$	236,996
2214	Deputy Director	0.57	**0.57**	$	113,246	$	64,550
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(52,034)
	Bilingual - Regular	0.00	**0.00**	$	-	$	564
	Ex Perf Pay-Classified	0.00	**0.00**	$	-	$	792
	Overtime Budgeted	0.00	**0.00**	$	-	$	112,227
	Temporary Help	0.00	**0.00**	$	-	$	2,984
	Total	44.71	**38.21**			**$**	**1,798,997**

Office of the Director

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1104	Account Clerk	2.00	**1.02**	$	37,877	$	38,635
1106	Sr Management Analyst	1.00	**0.34**	$	70,803	$	24,073
1107	Administrative Aide II	1.00	**0.34**	$	50,685	$	17,233
1218	Assoc Management Analyst	1.00	**0.00**	$	-	$	-
1280	Building Service Technician	1.00	**0.34**	$	39,491	$	13,427
1348	Info Systems Analyst II	2.00	**2.60**	$	64,621	$	168,014
1349	Info Systems Analyst III	1.00	**0.55**	$	71,602	$	39,381
1356	Code Compliance Officer	1.00	**0.00**	$	-	$	-
1389	Custodian II	1.00	**0.34**	$	31,150	$	10,591
1512	Heavy Truck Driver II	0.00	**0.34**	$	44,703	$	15,199
1557	Supv Recycling Specialist	0.00	**0.34**	$	79,338	$	26,975
1614	Org Effectiveness Specialist II	0.50	**0.00**	$	-	$	-
1622	Biologist III	1.00	**1.00**	$	74,563	$	74,563
1624	Biologist II	1.00	**0.00**	$	-	$	-
1648	Payroll Specialist II	1.57	**1.36**	$	41,507	$	56,449
1746	Word Processing Operator	1.50	**0.67**	$	37,843	$	25,355
1776	Public Information Clerk	2.00	**2.73**	$	37,687	$	102,886
1777	Public Info Officer	1.50	**0.68**	$	52,515	$	35,710
1823	Safety Officer	0.50	**0.34**	$	70,176	$	23,860
1835	Area Refuse Collection Supv	0.00	**0.68**	$	60,909	$	41,418
1844	Sr Account Clerk	2.00	**0.34**	$	43,003	$	14,621
1876	Executive Secretary	0.45	**0.34**	$	52,009	$	17,683
1917	Supv Management Analyst	0.50	**0.34**	$	80,609	$	27,407
1926	Info Systems Analyst IV	0.00	**1.10**	$	80,290	$	88,319
1940	Supv Public Info Officer	0.50	**0.00**	$	-	$	-
1972	Safety & Training Manager	0.50	**0.33**	$	79,948	$	26,383
1979	Utility Worker II	1.00	**0.34**	$	39,500	$	13,430
2103	Management Intern	1.50	**0.00**	$	-	$	-

Salary Schedule

REFUSE DISPOSAL FUND

Office of the Director

Class	Position Title	FY 2007 Positions	FY 2008 Positions	Salary	Total
2123	Asst Env Svcs Director	0.45	**0.34**	$ 132,765	$ 45,140
2192	Environmental Svcs Director	0.45	**0.34**	$ 143,268	$ 48,711
2214	Deputy Director	0.50	**0.35**	$ 113,249	$ 39,637
2270	Program Manager	1.00	**0.00**	$ -	$ -
2281	Asst To The Director	1.00	**0.00**	$ -	$ -
	Vacancy Factor Adjustment	0.00	**0.00**	$ -	$ (32,609)
	Ex Perf Pay-Classified	0.00	**0.00**	$ -	$ 134
	Overtime Budgeted	0.00	**0.00**	$ -	$ 6,429
	Total	30.42	**17.49**		**$ 1,009,054**

Energy Sustainablty & Env Prot

Class	Position Title	FY 2007 Positions	FY 2008 Positions	Salary	Total
1105	Administrative Aide I	1.00	**1.00**	$ 43,820	$ 43,820
1221	Assoc Engineer-Civil	2.00	**0.00**	$ -	$ -
1500	HazMat Program Manager	0.50	**0.00**	$ -	$ -
1527	HazMat Inspector II	10.00	**4.70**	$ 66,107	$ 310,705
1544	Hazardous Material Inspector III	1.00	**0.00**	$ -	$ -
1546	Junior Engineer-Civil	1.00	**0.00**	$ -	$ -
1746	Word Processing Operator	1.69	**0.00**	$ -	$ -
1752	Project Officer II	1.00	**0.00**	$ -	$ -
1855	Sr Civil Engineer	1.00	**0.00**	$ -	$ -
1879	Sr Clerk/Typist	0.80	**0.50**	$ 43,314	$ 21,657
1896	Supv HazMat Inspector	2.00	**1.00**	$ 81,138	$ 81,138
2270	Program Manager	0.00	**0.50**	$ 115,000	$ 57,500
	Ex Perf Pay-Classified	0.00	**0.00**	$ -	$ 200
	Overtime Budgeted	0.00	**0.00**	$ -	$ 1,608
	Total	21.99	**7.70**		**$ 516,628**

Collection Services

Class	Position Title	FY 2007 Positions	FY 2008 Positions	Salary	Total
1218	Assoc Management Analyst	1.00	**1.00**	$ 64,539	$ 64,539
1766	Public Works Dispatcher	0.10	**0.10**	$ 42,600	$ 4,260
1835	Area Refuse Collection Supv	1.00	**1.00**	$ 60,908	$ 60,908
1979	Utility Worker II	7.00	**7.00**	$ 39,499	$ 276,494
	1 Person Sanitation Truck Drvr	0.00	**0.00**	$ -	$ 22,080
	Overtime Budgeted	0.00	**0.00**	$ -	$ 29,872
	Total	9.10	**9.10**		**$ 458,153**
Refuse Disposal Fund Total		195.72	**155.50**		**$ 8,662,908**

Environmental Services

Salary Schedule

RECYCLING FUND

Waste Reduction and Disposal

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1104	Account Clerk	0.50	**0.00**	$ -	$ -
1218	Assoc Management Analyst	0.43	**0.43**	$ 64,540	$ 27,752
1356	Code Compliance Officer	3.00	**3.00**	$ 44,492	$ 133,476
1389	Custodian II	1.00	**0.00**	$ -	$ -
1512	Heavy Truck Driver II	2.00	**1.00**	$ 44,704	$ 44,704
1556	Recycling Program Manager	1.00	**1.00**	$ 90,764	$ 90,764
1557	Supv Recycling Specialist	1.00	**0.00**	$ -	$ -
1558	Recycling Specialist II	7.50	**6.50**	$ 64,768	$ 420,990
1561	Recycling Specialist III	1.00	**1.00**	$ 72,000	$ 72,000
1746	Word Processing Operator	0.50	**0.50**	$ 37,842	$ 18,921
1879	Sr Clerk/Typist	0.43	**0.43**	$ 43,316	$ 18,626
1961	Public Works Supv	1.00	**1.00**	$ 59,140	$ 59,140
1978	Utility Worker I	1.00	**1.00**	$ 36,233	$ 36,233
2214	Deputy Director	0.43	**0.43**	$ 113,244	$ 48,695
	Vacancy Factor Adjustment	0.00	**0.00**	$ -	$ (29,139)
	Bilingual - Regular	0.00	**0.00**	$ -	$ 1,077
	Ex Perf Pay-Classified	0.00	**0.00**	$ -	$ 792
	Overtime Budgeted	0.00	**0.00**	$ -	$ 21,537
	Temporary Help	0.00	**0.00**	$ -	$ 34,646
	Total	20.79	**16.29**		**$ 1,000,214**

Office of the Director

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1104	Account Clerk	0.00	**0.93**	$ 37,878	$ 35,227
1106	Sr Management Analyst	1.00	**0.31**	$ 70,803	$ 21,949
1107	Administrative Aide II	0.00	**0.31**	$ 50,687	$ 15,713
1280	Building Service Technician	0.00	**0.31**	$ 39,490	$ 12,242
1348	Info Systems Analyst II	4.00	**1.02**	$ 64,622	$ 65,914
1349	Info Systems Analyst III	0.00	**0.22**	$ 71,600	$ 15,752
1389	Custodian II	0.00	**0.31**	$ 31,148	$ 9,656
1512	Heavy Truck Driver II	0.00	**0.31**	$ 44,703	$ 13,858
1557	Supv Recycling Specialist	0.00	**0.31**	$ 79,342	$ 24,596
1558	Recycling Specialist II	0.50	**0.00**	$ -	$ -
1614	Org Effectiveness Specialist II	0.50	**0.00**	$ -	$ -
1648	Payroll Specialist II	0.93	**1.24**	$ 41,506	$ 51,468
1746	Word Processing Operator	0.50	**0.63**	$ 37,844	$ 23,842
1776	Public Information Clerk	5.00	**2.47**	$ 37,687	$ 93,088
1777	Public Info Officer	0.50	**0.62**	$ 52,516	$ 32,560
1823	Safety Officer	0.50	**0.31**	$ 70,177	$ 21,755
1835	Area Refuse Collection Supv	2.00	**0.62**	$ 60,910	$ 37,764
1844	Sr Account Clerk	0.00	**0.31**	$ 43,003	$ 13,331

Salary Schedule

RECYCLING FUND

Office of the Director

Class	Position Title	FY 2007 Positions	FY 2008 Positions		Salary		Total
1876	Executive Secretary	0.45	**0.31**	$	52,010	$	16,123
1917	Supv Management Analyst	0.50	**0.31**	$	80,610	$	24,989
1926	Info Systems Analyst IV	1.00	**0.44**	$	80,291	$	35,328
1940	Supv Public Info Officer	0.50	**0.00**	$	-	$	-
1972	Safety & Training Manager	0.50	**0.31**	$	79,948	$	24,784
1979	Utility Worker II	0.00	**0.31**	$	39,500	$	12,245
2103	Management Intern	1.50	**0.00**	$	-	$	-
2123	Asst Env Svcs Director	0.45	**0.31**	$	132,768	$	41,158
2192	Environmental Svcs Director	0.45	**0.31**	$	143,268	$	44,413
2214	Deputy Director	0.50	**0.32**	$	113,650	$	36,368
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(22,106)
	Total	21.28	**12.85**			**$**	**702,017**

Energy Sustainablty & Env Prot

Class	Position Title	FY 2007 Positions	FY 2008 Positions		Salary		Total
1107	Administrative Aide II	1.00	**1.00**	$	50,686	$	50,686
1122	Asbestos and Lead Program Inspector	1.00	**0.00**	$	-	$	-
1218	Assoc Management Analyst	1.00	**0.00**	$	-	$	-
1353	Community Development Spec III	1.00	**0.00**	$	-	$	-
1500	HazMat Program Manager	0.50	**0.00**	$	-	$	-
1527	HazMat Inspector II	1.00	**1.00**	$	66,107	$	66,107
1544	Hazardous Material Inspector III	1.00	**1.00**	$	73,758	$	73,758
1746	Word Processing Operator	0.31	**0.00**	$	-	$	-
1879	Sr Clerk/Typist	0.20	**0.20**	$	43,315	$	8,663
	Total	7.01	**3.20**			**$**	**199,214**

Collection Services

Class	Position Title	FY 2007 Positions	FY 2008 Positions		Salary		Total
1167	Asst Engineer-Mechanical	1.00	**1.00**	$	69,959	$	69,959
1218	Assoc Management Analyst	2.00	**2.00**	$	64,539	$	129,077
1535	Clerical Assistant II	1.95	**1.95**	$	35,402	$	69,034
1766	Public Works Dispatcher	1.70	**1.70**	$	42,596	$	72,413
1824	Sanitation Driver III	8.00	**8.00**	$	55,962	$	447,695
1832	Sanitation Driver II	60.98	**60.98**	$	52,922	$	3,227,165
1834	Sanitation Driver I	18.15	**18.15**	$	42,150	$	765,016
18341	Sanitation Driver I	0.50	**0.50**	$	42,368	$	21,184
1835	Area Refuse Collection Supv	4.00	**4.00**	$	60,908	$	243,630
1879	Sr Clerk/Typist	1.00	**1.00**	$	43,313	$	43,313
1917	Supv Management Analyst	1.00	**1.00**	$	80,610	$	80,610
1974	Utility Supv	1.00	**1.00**	$	51,756	$	51,756
1979	Utility Worker II	6.00	**3.50**	$	39,499	$	138,247

Environmental Services

Salary Schedule

RECYCLING FUND
Collection Services

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
2214	Deputy Director	0.25	**0.25**	$	113,300	$	28,325
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(160,987)
	Bilingual - Regular	0.00	**0.00**	$	-	$	11,629
	Overtime Budgeted	0.00	**0.00**	$	-	$	204,496
	Temporary Help	0.00	**0.00**	$	-	$	24,029
	Total	107.53	**105.03**			**$**	**5,466,591**
Recycling Fund Total		156.61	**137.37**			**$**	**7,368,036**
ENVIRONMENTAL SERVICES TOTAL		497.08	**459.08**			**$**	**25,641,709**

Revenue and Expense Statement (Non-General Fund)

ENERGY CONSERVATION PROGRAM FUND 10231

	FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 476,677	$ 678,451	**$ 471,776**
TOTAL BALANCE	$ 476,677	$ 678,451	**$ 471,776**
REVENUE			
Other Revenue	$ -	$ 405,000	**$ 380,000**
Transfer from Development Services Enterprise Fund	$ 13,848	$ 21,720	**$ 15,447**
Transfer from General Fund	$ 320,354	$ 394,555	**$ 674,315**
Transfer from Sewer Funds	$ 609,285	$ 827,049	**$ 861,443**
Transfer from Stadium Operating Fund	$ 41,542	$ 61,819	**$ 56,066**
Transfer from Water Department Fund	$ 207,711	$ 300,842	**$ 257,713**
TOTAL REVENUE	$ 1,192,740	$ 2,010,985	**$ 2,244,984**
TOTAL BALANCE AND REVENUE	$ 1,669,417	$ 2,689,436	**$ 2,716,760**
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
Capital Improvements Program	$ -	$ -	**$ 450,000**
TOTAL CIP EXPENSE	$ -	$ -	**$ 450,000**
OPERATING EXPENSE			
Energy Accounting	$ 298,649	$ 544,534	**$ 655,203**
Energy Management	$ 520,875	$ 511,836	**$ 653,468**
Green Construction	$ 253,451	$ 376,645	**$ 399,025**
Legislative Grant Analysis	$ 119,765	$ 577,970	**$ 537,288**
TOTAL OPERATING EXPENSE	$ 1,192,740	$ 2,010,985	**$ 2,244,984**
TOTAL EXPENSE	$ 1,192,740	$ 2,010,985	**$ 2,694,984**
RESERVE			
Funds Designated for Future Requirements	$ 471,776	$ 471,776	**$ 21,776**
TOTAL RESERVE	$ 471,776	$ 471,776	**$ 21,776**
TOTAL RESERVE	$ 471,776	$ 471,776	**$ 21,776**
BALANCE	$ 4,901	$ 206,675	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 1,669,417	$ 2,689,436	**$ 2,716,760**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

RECYCLING FUND 41210

	FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE			
Funds Designated for Future Requirements	$ 6,469,941	$ 4,932,823	**$ 4,290,000**
TOTAL BALANCE	$ 6,469,941	$ 4,932,823	**$ 4,290,000**
REVENUE			
Curbside Recycling Revenue	$ 2,400,000	$ 2,850,000	**$ 4,000,000**
Facility Franchise Fee Apportionment	$ 2,000,000	$ 2,500,000	**$ 2,500,000**
Federal Grant	$ 100,000	$ 100,000	**$ -**
Interest Revenue	$ 140,000	$ 140,000	**$ 140,000**
Other Revenue	$ 65,400	$ 121,000	**$ 136,000**
Recycling Fees (AB 939)	$ 11,480,000	$ 11,480,000	**$ 11,500,000**
SB 332 Revenues	$ 800,000	$ 800,000	**$ 890,000**
Service to Other Departments	$ -	$ -	**$ 407,700**
State Grants	$ 387,000	$ 480,503	**$ 387,000**
Transfer of Exempt Tonnage Susidy from Refuse Disposal Enterprise Fund	$ 1,040,000	$ 1,040,000	**$ 1,040,000**
TOTAL REVENUE	$ 18,412,400	$ 19,511,503	**$ 21,000,700**
TOTAL BALANCE AND REVENUE	$ 24,882,341	$ 24,444,326	**$ 25,290,700**
OPERATING EXPENSE			
Collection Services Division	$ 16,932,505	$ 17,146,508	**$ 17,880,828**
Energy Sustainablilty and Environmental Protection	$ 1,353,499	$ 1,458,249	**$ 964,664**
Office of the Director	$ 2,291,455	$ 2,454,303	**$ 1,997,795**
Waste Reduction and Disposal (1)	$ 3,330,001	$ 3,393,717	**$ 3,162,475**
TOTAL OPERATING EXPENSE	$ 23,907,460	$ 24,452,777	**$ 24,005,762**
TOTAL EXPENSE	$ 23,907,460	$ 24,452,777	**$ 24,005,762**
RESERVE			
Funds Designated for Future Requirements	$ 974,881	$ (8,451)	**$ 1,284,938**
TOTAL RESERVE	$ 974,881	$ (8,451)	**$ 1,284,938**
TOTAL RESERVE	$ 974,881	$ (8,451)	**$ 1,284,938**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 24,882,341	$ 24,444,326	**$ 25,290,700**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) formerly Waste Reduction and Enforcement Division

Revenue and Expense Statement (Non-General Fund)

REFUSE DISPOSAL FUND 41200

	FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE			
Funds Designated for Future Requirements	$ 15,195,243	$ 14,185,886	**$ 12,253,741**
TOTAL BALANCE	$ 15,195,243	$ 14,185,886	**$ 12,253,741**
REVENUE			
Disposal Fees	$ 29,770,000	$ 30,975,000	**$ 31,075,000**
General Fund Repayment of Loan for Operations Station	$ 1,845,196	$ 1,845,196	**$ 1,845,196**
Green Fees	$ 1,640,000	$ 1,640,000	**$ 1,675,000**
Interest Revenue	$ 1,025,000	$ 1,235,000	**$ 1,500,000**
Other Revenue	$ 1,258,716	$ 1,608,453	**$ 1,134,953**
TOTAL REVENUE	$ 35,538,912	$ 37,303,649	**$ 37,230,149**
TOTAL BALANCE AND REVENUE	$ 50,734,155	$ 51,489,535	**$ 49,483,890**
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
Total Capital Improvements Program	$ 5,067,000	$ 6,457,000	**$ 4,457,000**
TOTAL CIP EXPENSE	$ 5,067,000	$ 6,457,000	**$ 4,457,000**
OPERATING EXPENSE			
Collection Services Division	$ 1,945,544	$ 2,380,927	**$ 1,240,305**
Environmental Programs Division	$ 2,736,691	$ 2,658,021	**$ 1,125,439**
Landfill Closure Fund Interest Earnings	$ 500,000	$ 500,000	**$ 500,000**
Office of the Director	$ 3,643,638	$ 3,684,505	**$ 2,993,122**
Transfer of Navy/Other Exempt Tonnage Subsidy to Recycling Fund	$ 1,040,000	$ 1,364,000	**$ 1,040,000**
Transfer to Landfill Closure Fund	$ 1,932,000	$ 1,950,000	**$ 2,100,000**
Waste Reduction and Disposal (1)	$ 5,536,802	$ 5,622,435	**$ 5,243,137**
Waste Reduction and Disposal (2)	$ 17,770,927	$ 18,806,992	**$ 20,090,486**
TOTAL OPERATING EXPENSE	$ 35,105,602	$ 36,966,880	**$ 34,332,489**
TOTAL EXPENSE	$ 40,172,602	$ 43,423,880	**$ 38,789,489**
RESERVE			
Funds Designated for Future Requirements	$ 10,561,553	$ 8,065,655	**$ 10,694,401**
TOTAL RESERVE	$ 10,561,553	$ 8,065,655	**$ 10,694,401**
TOTAL RESERVE	$ 10,561,553	$ 8,065,655	**$ 10,694,401**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 50,734,155	$ 51,489,535	**$ 49,483,890**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) formerly Waste Reduction and Enforcement Division
(2) formerly Refuse Disposal Division

General Services



Mission Statement

To protect and preserve the health, safety, and general well-being of the citizens of San Diego through the effective and efficient management, maintenance, and operation of the City's transportation, storm drain and facilities infrastructure, public works call center, publishing, and fleet services. Every member of the General Services Department strives for responsiveness, dedication, effectiveness, efficiency, and excellence in public service.

Department Description

The General Services Department is comprised of eight distinct divisions/programs with approximately 730 budgeted positions and a $190 million annual budget. The Department operates with a core mission to provide the most efficient and effective service to the residents and visitors of San Diego and to its fellow City Departments.

The General Services Department includes the following eight divisions/programs:

The Administration Division provides direction, policy, planning, and overall administration to all of the divisions within the General Services Department, and serves as the Department's liaison with local, State, and federal agencies.

The Facilities Division provides day-to-day maintenance and repair services to over 1,600 facilities, including preventive maintenance, scheduled maintenance, emergency repairs, and deferred maintenance. Deferred maintenance work includes re-roofing facilities, replacing Heating, Ventilating, and Air Conditioning (HVAC) systems, performing structural improvements, and other repair work.

The Storm Water Pollution Prevention Division has been designated as the lead in protecting and improving the water quality of rivers, creeks, bays, and the ocean in compliance with the updated Municipal Storm Water Permit and other surface water quality regulations and orders issued by the State of California. The division's main objective is to identify sources of pollution and abate them through public education, watershed management, stormwater development regulations, monitoring, investigations, enforcement, Citywide training, coordination, and additional regional initiatives. This division is new to the General Services Department for Fiscal Year 2008, as it was previously budgeted in Metropolitan Wastewater Department.

General Services

Department Description

The Street Division maintains and repairs all streets, alleys, sidewalks, bridges, guardrails, and fences; administers annual resurfacing and slurry seal contracts; cleans and repairs storm drain inlets, pipes, and channels; sweeps streets; maintains and repairs street lights and traffic signals; performs traffic lane striping; paints and removes traffic markings and legends; maintains and manufactures traffic signs; maintains street trees.

The Contracts Division is a new division for Fiscal Year 2008 which will administer the General Services General Requirement Contract Program aimed at managing large scale repair and improvement contracts, and provide administration of citywide service contracts.

Station 38, the City's 24 hour emergency dispatch center, receives calls reporting public service emergencies and service outages and dispatches crews to address these issues in a timely manner.

Publishing Services is comprised of printing operations, publishing, and the citywide photocopy program. Publishing Services provides full service reproduction capability, including graphic design, offset printing, two quick copy centers, quality finishing services, and direct mail services. The Citywide Photocopy Program manages and provides over 550 copiers for departmental needs.

The new consolidated Equipment Division (Fleet Services) provides all departments with motive equipment and a full range of fleet management services. These services include acquisition, fitting, maintenance and repair, the provision of parts and fuel, body repair, painting, metal fabrication, disposal services, and other motive equipment related support services, such as machining, equipment rental, and operator training.

Service Efforts and Accomplishments

The Facilities Division has worked closely with City staff to remodel facilities in response to Americans with Disabilities Act (ADA) regulations, including the completion of several restroom remodeling projects at the Automotive Museum and City Administration Building. Other significant projects completed by Facilities Division include re-roofing of the Museum of Art, Museum of Man, Old Globe Theater, Casa Familiar Recreation Center, and Bud Kearns Pool. The Facilities Division has made numerous improvements to Torrey Pines Golf Course in anticipation of the 2008 U.S. Open, and has installed new HVAC systems at the Museum of Art and Fire Station #8.

In Fiscal Year 2007, the Facilities Division began the Citywide Facility Assessment Program in an effort to better inventory and document operating systems and maintenance needs. The Division has also developed recommendations as a result of the Business Process Re-engineering (BPR) effort.

The Storm Water Pollution Prevention Division continued to lead the City in improving the water quality of beaches, bays, and creeks under the terms of the Municipal Storm Water Permit and other surface water quality regulations and orders issued by the State of California. This was accomplished by participating in trash cleanups, expanding the division's educational "Think Blue" activities, and continuing water quality sampling and industrial inspection programs. The Division actively pursued and received 10 grants for planning, education, monitoring, and capital projects.

A major accomplishment was completed with the enforcement of erosion and sediment controls in the Arroyo Sorrento Road area leading to the rescission of Arroyo Sorrento Road Cleanup and Abatement Order. Additionally, the City's code compliance officers remained diligent in keeping pollutants out of San Diego's waterways, issuing more than 850 Notice of Violations to the Storm Water Municipal Code.

The Street Division strives to provide exceptional customer service. Daily maintenance activities include: pothole, asphalt, concrete, and sidewalk repair; street sweeping; street light and traffic signal maintenance; drainage

Service Efforts and Accomplishments

structure, pipe, and channel cleaning and repair; traffic sign, striping, and legend maintenance; street tree maintenance.

The City is continuing the process to obtain a master permit that will allow for a one-time comprehensive environmental review and mitigation for Street Division's ongoing maintenance of all City drainage channels. The master permit will consist of permits from the Regional Water Quality Control Board, Army Corps of Engineers, California Fish and Game, U.S. Fish and Wildlife, and the City's Development Services Department.

The Publishing Services Division's Citywide Photocopy Program launched a new contract in Fiscal Year 2007. This enhanced program is fully digital with a color option and has enabled departments to integrate desktop printing, scanning and faxing capabilities into their copy equipment. This new technology will reduce the need for separate devices such as fax machines and individual printers, as well as reduce the need for associated supplies and services.

The provision of fleet services to City departments had historically occurred through three separate fleet organizations: the Police Department, the Fire Department, and non-public safety departments. In Fiscal Year 2007, the BPR program provided the opportunity to view the provision of fleet services from a comprehensive and unified perspective, which has typically been noted as a fleet management best practice. The Fleet BPR team assessed the three fleets, which had a total of 4,439 vehicles/motive equipment and 286 employees in Fiscal Year 2007, and $50 million in operations fund expenditures and consolidated them into one organization/division.

Budget Dollars at Work

- Maintained 1,647 facilities
- Completed 8,999 work orders on City facilities
- Issued 850 Notices of Violation related to the Storm Water Municipal Code
- Maintained 2,985 miles of streets and alleys
- Maintained 5,000 miles of sidewalks
- Maintained 70,000 storm drain structures, pipes, and channels
- Maintained 46,500 street lights
- Maintained 1,588 City-owned signalized intersections
- Maintained 250,000 traffic signs
- Maintained 226,546 street trees
- Received 96,000 citizen calls for public works emergencies or outages
- Completed 4,240 print requisitions
- Produced 27,461,792 press images
- Completed 2,095 graphic design requests
- Maintained 4,439 non-public safety fleet motive equipment pieces
- Purchased 557 pieces of motive equipment

General Services

Department Summary

General Services								
		FY 2006 BUDGET		FY 2007 BUDGET		**FY 2008 FINAL**		FY 2007-2008 CHANGE
Positions		752.49		797.58		**736.58**		(61.00)
Personnel Expense	$	56,555,307	$	59,765,726	**$**	**60,411,690**	$	645,964
Non-Personnel Expense	$	63,533,939	$	75,682,639	**$**	**133,204,255**	$	57,521,616
TOTAL	$	120,089,246	$	135,448,365	**$**	**193,615,945**	$	58,167,580

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Administration			
Administration	2.01	2.00	**6.00**
Total	**2.01**	**2.00**	**6.00**
Facilities			
ADA	15.00	16.00	**0.00**
Administration / Management	7.01	7.00	**11.00**
CAB and DSC Facility Maintenance	13.00	14.00	**0.00**
Contracts and Repair Support	2.75	3.00	**0.00**
Enterprise Facilities	24.50	24.00	**0.00**
Maintenance of Facilities	49.50	56.50	**0.00**
Preventive Maintenance	6.00	8.00	**0.00**
Region 1	0.00	0.00	**47.00**
Region 2	0.00	0.00	**60.00**
World Trade Center	2.00	2.00	**0.00**
Total	**119.76**	**130.50**	**118.00**
Storm Water Pollution Prevention			
Administration	5.01	5.00	**7.00**
Engineering and BMP Development	3.00	3.50	**4.00**
Investigations and Enforcement	5.00	5.00	**12.00**
Public Education	1.00	3.00	**3.00**
Receiving Water Monitoring	3.34	5.34	**10.00**
Watershed Coordination	1.00	3.50	**6.00**
Total	**18.35**	**25.34**	**42.00**
Street Division - General Fund			
Electrical	0.00	49.33	**49.33**
Management	0.00	26.00	**23.00**
Roadways	0.00	72.00	**63.00**

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Street Division - General Fund			
Storm Drains	0.00	45.16	**38.00**
Traffic	0.00	57.00	**55.00**
Urban Forestry	0.00	68.00	**55.00**
Total	**0.00**	**317.49**	**283.33**
Contracts Division			
GRC/Improvements	0.00	0.00	**5.00**
Services Contracts	0.00	0.00	**1.00**
Total	**0.00**	**0.00**	**6.00**
Parking Management			
Administration	1.01	1.00	**0.00**
Customer Service	17.15	21.15	**0.00**
Enforcement	65.85	69.85	**0.00**
Parking Meter Operations	8.00	8.00	**0.00**
Total	**92.01**	**100.00**	**0.00**
Station 38			
Station 38 (Communications Center)	7.75	7.75	**7.25**
Total	**7.75**	**7.75**	**7.25**
STREET DIVISION OPERATING FUND			
Street Division			
Electrical	49.33	0.00	**0.00**
Management	24.08	0.00	**0.00**
Roadways	72.00	0.00	**0.00**
Storm Drains	47.16	0.00	**0.00**
Traffic	55.00	0.00	**0.00**
Urban Forestry	59.00	0.00	**0.00**
Total	**306.57**	**0.00**	**0.00**
PUBLISHING SERVICES INTERNAL FUND			
Publishing Services			
Citywide Photocopy	5.25	5.25	**3.25**
Customer and Support Services	1.00	1.00	**0.00**
Division Management	0.01	0.00	**0.00**
Printing Services	28.75	28.75	**21.75**
Total	**35.01**	**35.00**	**25.00**
EQUIPMENT INTERNAL SERVICE FUND			
Equipment - Operations			
Acquisition, Fitting and Disposal	8.95	8.95	**8.75**

General Services

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
EQUIPMENT INTERNAL SERVICE FUND			
Equipment - Operations			
Administration	6.73	7.20	**11.00**
Repair and Maintenance	146.35	151.35	**222.25**
Support Services	9.00	12.00	**7.00**
Total	**171.03**	**179.50**	**249.00**
DEPARTMENT TOTAL	**752.49**	**797.58**	**736.58**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Administration			
Administration	$ 293,613	$ 295,095	**$ 829,616**
Gen Svcs - Administration	$ -	$ 890	**$ 11,943**
Total	**$ 293,613**	**$ 295,985**	**$ 841,559**
Facilities			
ADA	$ 1,375,665	$ 1,507,587	**$ (15,054)**
Administration / Management	$ 1,475,537	$ 1,293,340	**$ 1,788,308**
CAB and DSC Facility Maintenance	$ 1,641,969	$ 2,141,852	**$ (12,412)**
Contracts and Repair Support	$ 718,422	$ 746,207	**$ (1,685)**
Crabtree Building	$ 198,352	$ 198,407	**$ -**
Enterprise Facilities	$ 2,162,668	$ 2,243,073	**$ (16,900)**
General Services - Facilities Division	$ -	$ (436,759)	**$ (32,454)**
Maintenance of Facilities	$ 5,147,308	$ 5,934,793	**$ (42,224)**
Preventive Maintenance	$ 517,693	$ 681,506	**$ (4,715)**
Region 1	$ -	$ -	**$ 5,073,372**
Region 2	$ -	$ -	**$ 7,929,288**
World Trade Center	$ 642,121	$ 833,784	**$ (1,213)**
Total	**$ 13,879,735**	**$ 15,143,790**	**$ 14,664,311**
Storm Water Pollution Prevention			
Administration	$ 960,480	$ 1,347,496	**$ 2,021,075**
Engineering and BMP Development	$ 304,608	$ 1,054,526	**$ 2,029,749**
Investigations and Enforcement	$ 401,229	$ 406,391	**$ 1,753,277**
Public Education	$ 329,491	$ 2,330,135	**$ 4,805,944**
Receiving Water Monitoring	$ 608,769	$ 4,494,537	**$ 6,449,821**
Storm Water Pollution Prevention	$ -	$ 746	**$ (452,943)**
Watershed Coordination	$ 143,808	$ 3,927,777	**$ 6,388,486**
Total	**$ 2,748,385**	**$ 13,561,608**	**$ 22,995,409**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Street Division - General Fund			
Electrical	$ -	$ 11,486,943	**$ 12,477,805**
Management	$ -	$ 3,288,640	**$ 2,805,253**
Roadways	$ -	$ 10,067,079	**$ 9,562,484**
Storm Drains	$ -	$ 7,079,817	**$ 23,802,246**
Street Division - General Fund	$ -	$ (162,903)	**$ -**
Traffic	$ -	$ 9,850,263	**$ 9,873,636**
Urban Forestry	$ -	$ 9,071,247	**$ 8,620,673**
Total	**$ -**	**$ 50,681,086**	**$ 67,142,097**
Contracts Division			
GRC/Improvements	$ -	$ -	**$ 548,280**
Services Contracts	$ -	$ -	**$ 1,301,293**
Total	**$ -**	**$ -**	**$ 1,849,573**
Parking Management			
Administration	$ 101,904	$ 100,286	**$ -**
Customer Service	$ 2,160,526	$ 2,671,690	**$ -**
Enforcement	$ 5,030,853	$ 5,877,070	**$ -**
Parking Management	$ -	$ (142,260)	**$ -**
Parking Meter Operations	$ 874,319	$ 1,076,287	**$ -**
Total	**$ 8,167,602**	**$ 9,583,073**	**$ -**
Station 38			
Station 38 (Communications Center)	$ 544,626	$ 562,841	**$ 556,512**
Total	**$ 544,626**	**$ 562,841**	**$ 556,512**
STREET DIVISION OPERATING FUND			
Street Division			
Electrical	$ 11,003,431	$ -	**$ -**
Management	$ 3,238,311	$ -	**$ -**
Roadways	$ 9,569,248	$ -	**$ -**
Storm Drains	$ 7,071,798	$ -	**$ -**
Traffic	$ 9,719,839	$ -	**$ -**
Urban Forestry	$ 8,293,489	$ -	**$ -**
Total	**$ 48,896,116**	**$ -**	**$ -**
PUBLISHING SERVICES INTERNAL FUND			
Publishing Services			
Citywide Photocopy	$ 1,521,996	$ 1,427,947	**$ 1,323,230**
Customer and Support Services	$ 75,272	$ 75,568	**$ 17,633**
Division Management	$ 50,147	$ 42,447	**$ 33,656**

General Services

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PUBLISHING SERVICES INTERNAL FUND			
Publishing Services			
Print Shop	$ -	$ (387,089)	**$ 21,097**
Printing Services	$ 3,101,883	$ 3,196,228	**$ 2,798,207**
Total	**$ 4,749,298**	**$ 4,355,101**	**$ 4,193,823**
EQUIPMENT INTERNAL SERVICE FUND			
Equipment - Operations			
Acquisition, Fitting and Disposal	$ 791,204	$ 805,160	**$ 855,110**
Administration	$ 1,495,179	$ 1,560,554	**$ 2,561,651**
Equipment Division-Operations	$ -	$ (349,134)	**$ 151,156**
Repair and Maintenance	$ 16,743,572	$ 17,114,430	**$ 29,166,821**
Support Services	$ 6,865,650	$ 9,150,471	**$ 17,037,764**
Total	**$ 25,895,605**	**$ 28,281,481**	**$ 49,772,502**
EQUIPMENT REPLACEMENT FUND			
Equipment - Replacement			
Replacement	$ 14,914,266	$ 12,983,400	**$ 31,600,159**
Total	**$ 14,914,266**	**$ 12,983,400**	**$ 31,600,159**
DEPARTMENT TOTAL	**$ 120,089,246**	**$ 135,448,365**	**$ 193,615,945**

Significant Budget Adjustments

GENERAL FUND

Administration	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 3,402	$ 0
Transfer from the Street Division Transfer in of 2.00 Utility Worker IIs, 1.00 Public Works Supervisor, 1.00 Information Systems Analyst IV, and 1.00 Supervising Management Analyst from the General Services Department - Street Division to accurately reflect organizational structure.	5.00	$ 446,488	$ 0

Significant Budget Adjustments

GENERAL FUND

Administration	Positions	Cost	Revenue
Position Swap Swap of 2.00 Utility Worker Is for 1.00 Organization Effectiveness Specialist III. Swap of 1.00 Public Works Supervisor for 1.00 Assistant Department Director.	(1.00)	$ 74,859	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied toward the total liability for retiree health care.	0.00	$ 11,053	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 9,876	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (104)	$ 0

Contracts Division	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 36,306	$ 0
Transfer from the Facilities Division Transfer of 2.00 Construction Estimators, 1.00 Assistant Engineer - Civil, 1.00 Associate Engineer - Mechanical, 1.00 Principal Engineering Aide, 1.00 Electrician Supervisor, and associated non-personnel expenses and revenue to establish the General Services Department - Contracts Division.	6.00	$ 1,801,324	$ 3,213,050
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied toward the total liability for retiree health care.	0.00	$ 11,943	$ 0

General Services

Significant Budget Adjustments

GENERAL FUND

Facilities	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 849,358	$ 0
Additional Funding for the San Diego Theater Concourse and the Central Boiler Additional funding to accommodate a new lease agreement entered into by the Real Estate Assets Department. This agreement requires that the Facilities Division funds $1 million per year in labor costs, materials costs, and utility costs for the operations of the San Diego Theater Concourse and the Central Boiler.	0.00	$ 1,000,000	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied toward the total liability for retiree health care.	0.00	$ 229,755	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 157,613	$ 0
Transfer from the Engineering and Capital Projects Department Transfer in of 1.00 Associate Engineer - Civil and associated revenue from the Engineering and Capital Projects Department in order to facilitate the reclassification and hiring of 1.00 Assistant Facility Manager.	1.00	$ 116,093	$ 110,420
Transfer from the Equipment Division Transfer of 2.00 Custodian IIs from the General Services Department - Equipment Division as a result of Fleet Services Business Process Re-engineering (BPR) implementation.	2.00	$ 111,837	$ 0
Position Swap Increase a Painter and a Refrigeration Mechanic from half-time to full-time to correct for structural underfunding. 1.00 Carpenter is reduced in order to increase the Painter and Refrigeration Mechanic to full-time positions. Swap 2.00 Construction Estimators and 1.00 Painter for 1.00 Custodian II, 1.00 Carpenter, and 1.00 Roofer.	0.00	$ 66,428	$ 0

Significant Budget Adjustments

GENERAL FUND

Facilities	Positions	Cost	Revenue
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ (150,420)
Position Swap Position reinstatement of 7.00 Painters and 1.00 Painter Supervisor offset with corresponding position reductions of 1.00 Building Maintenance Supervisor, 1.00 Custodian II, 3.00 Electricians, 1.00 Painter, 1.00 Plumber, and 1.00 Refrigeration Mechanic.	0.00	$ (39,864)	$ 0
Position Reduction Reduction of 0.50 Heating Technician to properly reflect the organizational structure.	(0.50)	$ (42,696)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (75,460)	$ 0
Transfer for the Information Technology Central Organization Transfer of positions and/or support from other City departments as a result of Business Process Re-engineering recommendations to centralize information technology support.	(1.00)	$ (90,268)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (320,281)	$ 0
General Fund Savings Proposal Department submitted reduction proposal.	(8.00)	$ (640,669)	$ 0
Transfer to the Contracts Division Transfer of 2.00 Construction Estimators, 1.00 Assistant Engineer - Civil, 1.00 Associate Engineer - Mechanical, 1.00 Principal Engineering Aide, 1.00 Electrician Supervisor, and associated non-personnel expenses and revenue to establish the General Services Department - Contracts Division.	(6.00)	$ (1,801,325)	$ (3,213,050)

General Services

Significant Budget Adjustments

GENERAL FUND

Parking Management	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 452,918	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 329,049	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (179,745)	$ 0
Parking Management Restructure Transfer of staff and non-personnel expenses from the Parking Management Department to the Police Department and the Office of the City Treasurer due to restructuring.	(100.00)	$ (10,185,295)	$ (25,683,216)

Station 38	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 22,517	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied toward the total liability for retiree health care.	0.00	$ 13,868	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (575)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (7,052)	$ 0
General Fund Savings Proposal Department submitted reduction proposal.	(0.50)	$ (35,087)	$ 0

Significant Budget Adjustments

GENERAL FUND

Storm Water Pollution Prevention	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 263,534	$ 0
Mayor's Five-Year Financial Outlook Additions Additions per the Mayor's Five-Year Financial Outlook in order to comply with increased storm water runoff regulations associated with the new Storm Water Permit.	13.50	$ 9,351,301	$ 0
Transfer from the Street Division Transfer of 1.00 Senior Drafting Aide, 1.66 Laboratory Technicians, and 0.50 Biologist III from the General Services Department - Street Division.	3.16	$ 258,787	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied toward the total liability for retiree health care.	0.00	$ 89,045	$ 0
Community Enhancement Program Adjustment for services provided by Alpha Project for the Community Enhancement Program.	0.00	$ 60,000	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ (271,984)
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (14,790)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (20,812)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (553,264)	$ 0

General Services

Significant Budget Adjustments

GENERAL FUND

Street Division - General Fund	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 1,219,627	$ 0
Transfer from the Citywide Expenditures Department Per the Mayor's Five-Year Financial Outlook, funds for deferred maintenance of street and storm drain repairs to be directly allocated to the General Services Department - Street Division.	0.00	$ 10,593,222	$ 0
Mayor's Five-Year Financial Outlook Additions Additions per the Mayor's Five-Year Financial Outlook in order to comply with increased stormwater runoff regulations associated with the new Storm Water Permit.	0.00	$ 8,648,012	$ 0
La Jolla Alta Easement Erosion Addition of an unfunded requirement due to a recent court ruling on the La Jolla Alta (Canyon) easement erosion.	0.00	$ 750,000	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied toward the total liability for retiree health care.	0.00	$ 537,870	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 505,059	$ 0
Community Enhancement Program Adjustment for services provided by Alpha Project for the Community Enhancement Program.	0.00	$ 173,000	$ 0
Adjustments to Gas Tax and TransNet Revenues Overall Gas Tax and TransNet revenue is projected to increase for Fiscal Year 2008, one percent and three percent respectively. However, some departments realized a reduction in TransNet revenue as the result of the consolidation of the revenue into departments that perform the majority of transportation related activities: General Services - Streets Division, and Engineering and Capital Projects.	0.00	$ 0	$ 1,449,309

Significant Budget Adjustments

GENERAL FUND

Street Division - General Fund	Positions	Cost	Revenue
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (29,268)	$ 0
Parking Management Restructure Transfer out of staff and non-personnel expenses from the Parking Management Department to the Police Department and the Office of the City Treasurer due to restructuring.	(1.00)	$ (74,065)	$ 0
Transfer to the Storm Water Pollution Prevention Division Transfer of 1.00 Senior Drafting Aide, 1.66 Laboratory Technicians, and 0.50 Biologist III to the General Services Department - Storm Water Pollution Prevention Division.	(3.16)	$ (258,787)	$ 0
Transfer to the Administration Division Transfer of 2.00 Utility Worker IIs, 1.00 Public Works Supervisor, 1.00 Information Systems Analyst IV, and 1.00 Supervising Management Analyst to the General Services Department - Administration Division to accurately reflect organizational structure.	(5.00)	$ (446,484)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (741,675)	$ 0
Transfer to the Police Department Transfer of staff and non-personnel expenses associated with the Street Sweeping Program enforcement to the Police Department.	(11.00)	$ (875,099)	$ (900,000)
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(14.00)	$ (1,065,401)	$ 0
Debt Service Reduction Based on the estimated date of the financing of deferred maintenance projects, there will be no debt service payment in Fiscal Year 2008 and this expense has been removed from the budget.	0.00	$ (2,475,000)	$ 0

Significant Budget Adjustments

PUBLISHING SERVICES INTERNAL FUND

Publishing Services	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 517,915	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied toward the total liability for retiree health care.	0.00	$ 44,140	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 14,395	$ 0
Funding for the Enterprise Resource Planning (ERP) System This system will integrate all data and processes of the City's core functions into a unified data system. The ERP will replace independent applications the City has in place that will eliminate the need for external interfaces, provide a range of standardization, reduce maintenance, and allow for greater reporting capabilities.	0.00	$ 1,136	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ (249,298)
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (16,636)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (39,754)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(10.00)	$ (682,474)	$ 0

Significant Budget Adjustments

EQUIPMENT INTERNAL SERVICE FUND

Equipment - Operations	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 1,101,775	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	71.50	$ 12,772,907	$ 20,784,408
Fuel Cost Increases Increase in fuel costs for the consolidated fleet and an increase in fuel revenue from non-fleet fueling and outside agency fueling due to fuel price increases.	0.00	$ 3,888,344	$ 550,000
Equipment Parts Supplemental Costs Increase budget for projected level of expenditures.	0.00	$ 2,292,982	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 1,224,341	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied toward the total liability for retiree health care.	0.00	$ 514,886	$ 0
Enhanced Vapor Recovery (EVR) Upgrades Increase in funding to install Phase II EVR systems at 12 gasoline dispensing facilities to comply with the County of San Diego Air Pollution Control District (APCD) rule 61.4.1.	0.00	$ 152,000	$ 152,000
Supplemental Accountant Support Equipment Division funds 1.00 Accountant III with associated non-personnel expenses for on-site accounting support. Previously the transfer payment for this support was budgeted at only $22,000 instead of the full annual cost of $100,000.	0.00	$ 78,000	$ 0

General Services

Significant Budget Adjustments

EQUIPMENT INTERNAL SERVICE FUND

Equipment - Operations	Positions	Cost	Revenue
Funding for the Enterprise Resource Planning (ERP) System This system will integrate all data and processes of the City's core functions into a unified data system. The ERP will replace independent applications the City has in place that will eliminate the need for external interfaces, provide a range of standardization, reduce maintenance, and allow for greater reporting capabilities.	0.00	$ 15,723	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 11,093	$ 0
Transfer for the Information Technology Central Organization Transfer of positions and/or support from other City departments as a result of Business Process Re-engineering recommendations to centralize information technology support.	0.00	$ 10,137	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ (201,960)
Transfer to the Facilities Division Transfer of 2.00 Custodian IIs to the General Services Department - Facilities Division as a result of Fleet Business Process Reingeneering (BPR) implementation.	(2.00)	$ (111,837)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (459,330)	$ 0

EQUIPMENT REPLACEMENT FUND

Equipment - Replacement	Positions	Cost	Revenue
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	0.00	$ 19,191,659	$ 13,061,470

Significant Budget Adjustments

EQUIPMENT REPLACEMENT FUND

Equipment - Replacement	Positions	Cost	Revenue
Non-Discretionary	0.00	$ (574,900)	$ 0
Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.			

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ 36,675,076	$ 38,602,199	**$ 38,262,407**
Fringe Benefits	$ 19,880,231	$ 21,163,527	**$ 22,149,283**
SUBTOTAL PERSONNEL	$ 56,555,307	$ 59,765,726	$ **60,411,690**
NON-PERSONNEL			
Supplies & Services	$ 33,621,558	$ 46,109,928	**$ 78,218,398**
Information Technology	$ 2,030,062	$ 2,103,453	**$ 1,352,950**
Energy/Utilities	$ 11,512,175	$ 13,421,414	**$ 20,977,954**
Equipment Outlay	$ 16,370,144	$ 14,047,844	**$ 32,654,953**
SUBTOTAL NON-PERSONNEL	$ 63,533,939	$ 75,682,639	$ **133,204,255**
TOTAL	$ 120,089,246	$ 135,448,365	$ **193,615,945**

Revenues by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Licenses and Permits	$ 6,984,315	$ 6,984,315	**$ -**
Fines, Forfeitures, and Penalties	$ 17,171,472	$ 19,453,901	**$ -**
Revenue from Other Agencies	$ -	$ 128,000	**$ 128,000**
Charges for Current Services	$ 5,324,072	$ 7,288,072	**$ 6,874,290**
Transfers from Other Funds	$ -	$ 34,124,311	**$ 35,530,418**
TOTAL	$ 29,479,859	$ 67,978,599	**$ 42,532,708**

General Services

Salary Schedule

GENERAL FUND

Street Division - General Fund

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1104	Account Clerk	1.00	**1.00**	$	37,878	$	37,878
1106	Sr Management Analyst	1.00	**1.00**	$	70,802	$	70,802
1107	Administrative Aide II	1.00	**1.00**	$	50,686	$	50,686
1153	Asst Engineer-Civil	5.00	**5.00**	$	69,364	$	346,820
1157	Asst Engineer-Electrical	1.00	**1.00**	$	69,515	$	69,515
1221	Assoc Engineer-Civil	2.00	**2.00**	$	80,376	$	160,751
1227	Assoc Planner	1.00	**1.00**	$	65,371	$	65,371
1233	Assoc Engineer-Traffic	1.00	**1.00**	$	80,212	$	80,212
1288	Carpenter	1.00	**0.00**	$	-	$	-
1293	Cement Finisher	12.00	**12.00**	$	50,638	$	607,661
1348	Info Systems Analyst II	2.00	**2.00**	$	64,621	$	129,242
1356	Code Compliance Officer	3.00	**3.00**	$	44,492	$	133,476
1423	Sr Drafting Aide	1.00	**0.00**	$	-	$	-
1428	Electrician	14.33	**14.33**	$	56,221	$	805,641
1431	Electrician Supv	3.00	**3.00**	$	63,529	$	190,587
1436	Equipment Technician I	2.00	**2.00**	$	42,342	$	84,684
1438	Equipment Technician II	2.00	**2.00**	$	46,568	$	93,136
1439	Equipment Operator I	12.00	**8.00**	$	44,949	$	359,594
1440	Equipment Operator II	15.00	**15.00**	$	49,096	$	736,445
1443	Electronics Technician	1.00	**1.00**	$	56,718	$	56,718
1445	Equipment Operator III	3.00	**3.00**	$	51,834	$	155,503
1465	Field Representative	1.00	**1.00**	$	38,916	$	38,916
1498	Cement Gun Operator	1.00	**0.00**	$	-	$	-
1512	Heavy Truck Driver II	20.00	**17.00**	$	44,704	$	759,967
1513	Heavy Truck Driver I	13.00	**9.00**	$	42,680	$	384,118
1514	Horticulturist	1.00	**1.00**	$	62,259	$	62,259
1535	Clerical Assistant II	2.00	**2.00**	$	35,402	$	70,803
1580	Laboratory Technician	1.66	**0.00**	$	-	$	-
1618	Motor Sweeper Supv	1.00	**1.00**	$	55,980	$	55,980
1622	Biologist III	0.50	**0.00**	$	-	$	-
1625	Motor Sweeper Operator	16.00	**16.00**	$	48,499	$	775,982
1626	Traffic Striper Operator	0.00	**4.00**	$	46,634	$	186,534
1630	Parking Enforcement Officer II	1.00	**0.00**	$	-	$	-
1640	Parking Enforcement Officer I	9.00	**0.00**	$	-	$	-
1648	Payroll Specialist II	2.00	**2.00**	$	41,507	$	83,013
1666	Plant Process Control Electrician	1.00	**1.00**	$	62,300	$	62,300
1727	Principal Engineering Aide	2.00	**2.00**	$	60,485	$	120,969
1746	Word Processing Operator	1.00	**1.00**	$	37,845	$	37,845

Salary Schedule

GENERAL FUND

Street Division - General Fund

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1751	Project Officer I	1.00	**1.00**	$	79,940	$	79,940
1766	Public Works Dispatcher	2.00	**2.00**	$	42,596	$	85,192
1776	Public Information Clerk	3.00	**3.00**	$	37,688	$	113,063
1861	Sr Engineering Aide	2.00	**2.00**	$	52,764	$	105,528
1871	Sr Public Information Officer	1.00	**1.00**	$	64,783	$	64,783
1872	Sr Planner	1.00	**0.00**	$	-	$	-
1879	Sr Clerk/Typist	1.00	**1.00**	$	43,313	$	43,313
1891	Sign Painter	2.00	**2.00**	$	50,945	$	101,889
1895	Sign Shop Supv	1.00	**1.00**	$	58,521	$	58,521
1917	Supv Management Analyst	1.00	**0.00**	$	-	$	-
1926	Info Systems Analyst IV	1.00	**0.00**	$	-	$	-
1955	Traffic Signal Supv	2.00	**2.00**	$	75,060	$	150,120
1957	Traffic Signal Technician II	16.00	**16.00**	$	65,026	$	1,040,412
1961	Public Works Supv	19.00	**16.00**	$	59,139	$	946,226
1968	Tree Maintenance Crewleader	2.00	**2.00**	$	43,178	$	86,356
1969	Tree Trimmer	3.00	**3.00**	$	41,763	$	125,288
1977	Public Works Superintendent	5.00	**5.00**	$	79,565	$	397,826
1978	Utility Worker I	53.00	**50.00**	$	36,233	$	1,811,640
1979	Utility Worker II	39.00	**36.00**	$	39,499	$	1,421,970
1985	Welder	1.00	**1.00**	$	53,159	$	53,159
2103	Management Intern	3.00	**3.00**	$	25,911	$	77,733
2214	Deputy Director	1.00	**1.00**	$	119,999	$	119,999
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(594,308)
	Class B	0.00	**0.00**	$	-	$	22,000
	Confined Space Pay	0.00	**0.00**	$	-	$	88,868
	Ex Perf Pay-Unclassified	0.00	**0.00**	$	-	$	1,596
	Overtime Budgeted	0.00	**0.00**	$	-	$	584,482
	Total	317.49	**283.33**			**$**	**13,859,004**

Storm Water Pollution Prevention

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1104	Account Clerk	0.00	**1.00**	$	37,878	$	37,878
1106	Sr Management Analyst	1.00	**1.00**	$	70,802	$	70,802
1107	Administrative Aide II	0.00	**1.00**	$	50,686	$	50,686
1153	Asst Engineer-Civil	1.00	**2.00**	$	69,364	$	138,728
1218	Assoc Management Analyst	0.00	**1.00**	$	64,539	$	64,539
1221	Assoc Engineer-Civil	1.00	**1.00**	$	80,375	$	80,375
1227	Assoc Planner	1.00	**5.00**	$	65,371	$	326,856
1349	Info Systems Analyst III	0.00	**1.00**	$	71,601	$	71,601

General Services

Salary Schedule

GENERAL FUND

Storm Water Pollution Prevention

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1356	Code Compliance Officer	5.00	**0.00**	$	-	$	-
1357	Code Compliance Supv	1.00	**0.00**	$	-	$	-
1422	Drafting Aide	1.00	**0.00**	$	-	$	-
1535	Clerical Assistant II	1.00	**1.00**	$	35,402	$	35,402
1580	Laboratory Technician	1.34	**2.00**	$	48,861	$	97,722
1622	Biologist III	3.00	**3.00**	$	74,563	$	223,690
1624	Biologist II	3.00	**6.00**	$	65,227	$	391,361
1746	Word Processing Operator	1.00	**1.00**	$	37,845	$	37,845
1751	Project Officer I	0.00	**1.00**	$	79,940	$	79,940
1871	Sr Public Information Officer	2.00	**2.00**	$	64,783	$	129,566
1879	Sr Clerk/Typist	1.00	**1.00**	$	43,313	$	43,313
1880	Sr Zoning Investigator	0.00	**2.00**	$	66,764	$	133,528
1940	Supv Public Info Officer	1.00	**1.00**	$	71,999	$	71,999
1998	Zoning Investigator II	0.00	**8.00**	$	60,881	$	487,051
2214	Deputy Director	1.00	**1.00**	$	110,057	$	110,057
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(465,900)
	Bilingual - Regular	0.00	**0.00**	$	-	$	9,500
	Overtime Budgeted	0.00	**0.00**	$	-	$	144,781
	Reg Pay For Engineers	0.00	**0.00**	$	-	$	21,494
	Temporary Help	0.00	**0.00**	$	-	$	44,348
	Total	25.34	**42.00**			**$**	**2,437,162**

Station 38

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1766	Public Works Dispatcher	6.75	**6.25**	$	42,596	$	266,225
1767	Public Works Dispatch Supv	1.00	**1.00**	$	49,340	$	49,340
	Overtime Budgeted	0.00	**0.00**	$	-	$	19,632
	Total	7.75	**7.25**			**$**	**335,197**

Parking Management

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1106	Sr Management Analyst	1.00	**0.00**	$	-	$	-
1218	Assoc Management Analyst	1.00	**0.00**	$	-	$	-
1401	Info Systems Technician	1.00	**0.00**	$	-	$	-
1411	Dispatcher II	1.00	**0.00**	$	-	$	-
1535	Clerical Assistant II	12.00	**0.00**	$	-	$	-
1630	Parking Enforcement Officer II	18.00	**0.00**	$	-	$	-
1639	Parking Enforcement Supv	8.00	**0.00**	$	-	$	-
1640	Parking Enforcement Officer I	41.50	**0.00**	$	-	$	-

Salary Schedule

GENERAL FUND

Parking Management

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1641	Parking Meter Technician	6.00	**0.00**	$	-	$	-
1646	Parking Meter Supv	1.00	**0.00**	$	-	$	-
1648	Payroll Specialist II	0.50	**0.00**	$	-	$	-
1776	Public Information Clerk	6.00	**0.00**	$	-	$	-
1803	Sr Parking Meter Technician	1.00	**0.00**	$	-	$	-
1844	Sr Account Clerk	1.00	**0.00**	$	-	$	-
1879	Sr Clerk/Typist	1.00	**0.00**	$	-	$	-
	Total	100.00	**0.00**			**$**	-

Facilities

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1104	Account Clerk	1.00	**1.00**	$	37,878	$	37,878
1105	Administrative Aide I	1.00	**1.00**	$	43,820	$	43,820
1106	Sr Management Analyst	1.00	**1.00**	$	70,802	$	70,802
1153	Asst Engineer-Civil	1.00	**0.00**	$	-	$	-
1225	Assoc Engineer-Mechanical	1.00	**0.00**	$	-	$	-
1273	Building Maintenance Supv	7.00	**5.00**	$	74,804	$	374,020
1274	Building Supv	1.00	**1.00**	$	47,688	$	47,688
1275	Building Services Supv	1.00	**1.00**	$	55,481	$	55,481
1279	Sr Building Maintenance Supv	1.00	**2.00**	$	93,337	$	186,674
1280	Building Service Technician	18.00	**18.00**	$	39,491	$	710,842
1288	Carpenter	17.00	**15.00**	$	52,003	$	780,046
1290	Carpenter Supv	1.00	**1.00**	$	59,779	$	59,779
1389	Custodian II	10.00	**10.00**	$	31,149	$	311,488
1401	Info Systems Technician	1.00	**0.00**	$	-	$	-
1428	Electrician	14.00	**11.00**	$	56,221	$	618,426
1431	Electrician Supv	1.00	**0.00**	$	-	$	-
1510	Heating Technician	4.50	**4.00**	$	56,439	$	225,756
1511	Heat, Vent & A/C Supv	1.00	**1.00**	$	65,184	$	65,184
1597	Locksmith	2.00	**2.00**	$	52,847	$	105,694
1601	Construction Estimator	2.00	**2.00**	$	65,184	$	130,368
1635	Painter	9.50	**10.00**	$	50,142	$	501,416
1637	Painter Supv	1.00	**1.00**	$	57,010	$	57,010
1648	Payroll Specialist II	1.00	**1.00**	$	41,507	$	41,507
1672	Plasterer	1.00	**1.00**	$	54,721	$	54,721
1675	Plumber	11.00	**10.00**	$	56,524	$	565,244
1677	Plumber Supv	1.00	**1.00**	$	64,681	$	64,681
1727	Principal Engineering Aide	1.00	**0.00**	$	-	$	-
1746	Word Processing Operator	1.00	**1.00**	$	37,845	$	37,845

General Services

Salary Schedule

GENERAL FUND

Facilities

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1802	Sr Locksmith	1.00	**1.00**	$	55,763	$	55,763
1810	Refrigeration Mechanic	7.50	**7.00**	$	56,302	$	394,111
1819	Roofer	5.00	**4.00**	$	47,689	$	190,755
1823	Safety Officer	0.00	**1.00**	$	70,176	$	70,176
1913	Sr Refrigeration Mechanic	3.00	**3.00**	$	59,583	$	178,749
2214	Deputy Director	1.00	**1.00**	$	119,999	$	119,999
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(269,706)
	Bilingual - Regular	0.00	**0.00**	$	-	$	1,565
	Overtime Budgeted	0.00	**0.00**	$	-	$	165,224
	Standby Pay	0.00	**0.00**	$	-	$	14,920
	Total	130.50	**118.00**			**$**	**6,067,926**

Contracts Division

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1153	Asst Engineer-Civil	0.00	**1.00**	$	69,364	$	69,364
1225	Assoc Engineer-Mechanical	0.00	**1.00**	$	80,276	$	80,276
1601	Construction Estimator	0.00	**2.00**	$	65,184	$	130,368
1727	Principal Engineering Aide	0.00	**1.00**	$	60,484	$	60,484
1752	Project Officer II	0.00	**1.00**	$	91,809	$	91,809
	Total	0.00	**6.00**			**$**	**432,301**

Administration

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1612	Org Effectiveness Specialist III	0.00	**1.00**	$	71,648	$	71,648
1876	Executive Secretary	1.00	**1.00**	$	52,009	$	52,009
1917	Supv Management Analyst	0.00	**1.00**	$	80,610	$	80,610
1926	Info Systems Analyst IV	0.00	**1.00**	$	80,290	$	80,290
2132	Department Director	1.00	**1.00**	$	142,771	$	142,771
2181	Asst Department Director	0.00	**1.00**	$	126,709	$	126,709
	Total	2.00	**6.00**			**$**	**554,037**
General Fund Total		583.08	**462.58**			**$**	**23,685,627**

PUBLISHING SERVICES INTERNAL FUND

Publishing Services

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1104	Account Clerk	2.00	**1.00**	$	37,878	$	37,878
1107	Administrative Aide II	1.00	**1.00**	$	50,686	$	50,686
1235	Multimedia Production Coordinator	1.00	**0.00**	$	-	$	-

Salary Schedule

PUBLISHING SERVICES INTERNAL FUND

Publishing Services

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1261	Bindery Worker II	9.00	**6.00**	$	34,253	$	205,515
1262	Bindery Worker III	2.00	**2.00**	$	37,747	$	75,494
1401	Info Systems Technician	1.00	**1.00**	$	50,992	$	50,992
1489	Graphic Design Supv	1.00	**0.00**	$	-	$	-
1490	Graphic Designer	4.00	**4.00**	$	52,160	$	208,640
1535	Clerical Assistant II	1.00	**1.00**	$	35,402	$	35,402
1583	Electronic Publishing Specialist	2.00	**2.00**	$	49,725	$	99,450
1595	Lithographic Technician	2.00	**1.00**	$	47,840	$	47,840
1632	Offset Press Operator	1.00	**0.00**	$	-	$	-
1736	Print Shop Supv	1.00	**1.00**	$	67,820	$	67,820
1765	Offset Press Supv	1.00	**0.00**	$	-	$	-
1868	Sr Offset Press Operator	5.00	**5.00**	$	45,496	$	227,480
1902	Storekeeper I	1.00	**0.00**	$	-	$	-
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(33,216)
	Overtime Budgeted	0.00	**0.00**	$	-	$	18,200
	Total	35.00	**25.00**			**$**	**1,092,181**

EQUIPMENT INTERNAL SERVICE FUND

Equipment - Operations

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1104	Account Clerk	2.00	**2.00**	$	37,878	$	75,756
1106	Sr Management Analyst	1.00	**1.00**	$	70,802	$	70,802
1146	Fleet Maintenance Supv	1.00	**0.00**	$	-	$	-
1225	Assoc Engineer-Mechanical	1.00	**1.00**	$	80,276	$	80,276
1237	Payroll Specialist I	0.50	**0.50**	$	39,514	$	19,757
1249	Fleet Parts Buyer Supervisor	1.00	**1.00**	$	62,666	$	62,666
1250	Fleet Parts Buyer	4.00	**4.00**	$	53,770	$	215,079
1264	Body And Fender Mechanic	2.00	**5.00**	$	53,397	$	266,986
1348	Info Systems Analyst II	1.00	**1.00**	$	64,621	$	64,621
1389	Custodian II	2.00	**0.00**	$	-	$	-
1401	Info Systems Technician	2.00	**2.00**	$	50,993	$	101,985
1435	Equipment Repair Supv	10.00	**17.00**	$	65,022	$	1,105,376
1437	Equipment Mechanic	78.00	**109.00**	$	52,941	$	5,770,591
1442	Equipment Trainer	1.00	**1.00**	$	57,738	$	57,738
1445	Equipment Operator III	1.00	**0.00**	$	-	$	-
1446	Equipment Painter	1.00	**2.00**	$	51,976	$	103,952
1447	Equipment Service Writer	3.00	**5.00**	$	56,519	$	282,595

General Services

Salary Schedule

EQUIPMENT INTERNAL SERVICE FUND

Equipment - Operations

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1450	Sr Motive Service Technician	13.00	**27.00**	$	43,610	$	1,177,472
1452	Motive Service Technician	14.00	**25.50**	$	40,626	$	1,035,959
1512	Heavy Truck Driver II	2.00	**0.00**	$	-	$	-
1535	Clerical Assistant II	0.00	**1.00**	$	35,402	$	35,402
1602	Machinist	2.00	**2.00**	$	55,270	$	110,540
1616	Metal Fabrication Supv	1.00	**2.00**	$	63,687	$	127,373
1648	Payroll Specialist II	1.00	**1.00**	$	41,507	$	41,507
1746	Word Processing Operator	1.00	**1.00**	$	37,845	$	37,845
1762	Fleet Manager	1.00	**3.00**	$	92,900	$	278,700
1823	Safety Officer	1.00	**1.00**	$	70,176	$	70,176
1899	Stock Clerk	11.00	**13.00**	$	36,016	$	468,214
1902	Storekeeper I	0.00	**2.00**	$	41,330	$	82,660
1978	Utility Worker I	3.00	**3.00**	$	36,233	$	108,699
1982	Vehicle And Fuel Clerk	4.00	**3.00**	$	38,051	$	114,153
1985	Welder	13.00	**12.00**	$	53,159	$	637,902
2214	Deputy Director	1.00	**1.00**	$	113,300	$	113,300
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(383,795)
	ASE Cert	0.00	**0.00**	$	-	$	195,982
	Class B	0.00	**0.00**	$	-	$	145,743
	Ex Perf Pay-Classified	0.00	**0.00**	$	-	$	3,000
	Night Shift Pay	0.00	**0.00**	$	-	$	85,806
	Overtime Budgeted	0.00	**0.00**	$	-	$	719,781
	Total	179.50	**249.00**			**$**	**13,484,599**
GENERAL SERVICES TOTAL		797.58	**736.58**			**$**	**38,262,407**

Revenue and Expense Statement (Non-General Fund)

EQUIPMENT INTERNAL SERVICE FUNDS 50030 & 50031

		FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE				
Balance from Prior Year		$ 36,672,875	$ 40,107,615	**$ 30,700,000**
Prior Year Encumbrances		$ 1,833,569	$ 8,465,069	**$ 8,100,000**
TOTAL BALANCE		$ 38,506,444	$ 48,572,684	**$ 38,800,000**
REVENUE				
Direct Charge for Services		$ 1,245,000	$ 1,245,000	**$ 1,220,000**
Equipment Usage Charge		$ 23,569,363	$ 25,889,087	**$ 46,633,035**
Other Revenue		$ 196,500	$ 196,500	**$ 222,000**
Sale of Equipment / Material / Fuel		$ 2,165,000	$ 2,365,000	**$ 3,505,000**
Transfer from General Fund		$ -	$ -	**$ 2,932,606**
Vehicle Assignment		$ 20,556,747	$ 20,160,429	**$ 29,689,293**
TOTAL REVENUE		$ 47,732,610	$ 49,856,016	**$ 84,201,934**
TOTAL BALANCE AND REVENUE		$ 86,239,054	$ 98,428,700	**$ 123,001,934**
OPERATING EXPENSE				
Acquisition / Fitting		$ 8,891,204	$ 8,895,342	**$ 25,214,163**
Administration		$ 1,495,179	$ 1,541,524	**$ 2,561,651**
Encumbrances Expended	(1)	$ 1,833,569	$ 8,465,069	**$ 8,100,000**
Equipment & Vehicle Lease Program (EVFP)		$ 6,809,800	$ 4,883,400	**$ 7,241,106**
Repair / Maintenance		$ 16,743,572	$ 16,905,729	**$ 29,317,977**
Support Services		$ 6,865,650	$ 9,038,886	**$ 17,037,764**
Transfer to OHS		$ 4,466	$ -	**$ -**
TOTAL OPERATING EXPENSE		$ 42,643,440	$ 49,729,950	**$ 89,472,661**
TOTAL EXPENSE		$ 42,643,440	$ 49,729,950	**$ 89,472,661**
RESERVE				
Reserve for Encumbrances		$ 8,465,069	$ 8,100,000	**$ 5,000,000**
TOTAL RESERVE		$ 8,465,069	$ 8,100,000	**$ 5,000,000**
TOTAL RESERVE		$ 8,465,069	$ 8,100,000	**$ 5,000,000**
BALANCE		$ 35,130,545	$ 40,598,750	**$ 28,529,273**
TOTAL EXPENSE, RESERVE AND BALANCE		$ 86,239,054	$ 98,428,700	**$ 123,001,934**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

** Fiscal Year 2008 reflects a consolidated fleet organization. Police and Fire fleets were previously budgeted in their respective departments.
*** Encumbrance estimate was not available for Fiscal Year 2007 Budget; an estimate has been included.
(1) Encumbrances are not budgeted.

General Services

Revenue and Expense Statement (Non-General Fund)

PUBLISHING SERVICES INTERNAL SERVICE FUND 50020

	FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 119,022	$ 119,022	**$ (1,229,191)** (1)
TOTAL BALANCE	$ 119,022	$ 119,022	**$ (1,229,191)**
REVENUE			
Balboa / Concourse Copy Center	$ 742,323	$ 742,323	**$ 633,921**
Bindery Operations	$ 477,842	$ 477,842	**$ 427,811**
Blueprinting Operations	$ 65,000	$ 65,000	**$ 65,000**
City Administration Building Quick Print	$ 454,335	$ 454,335	**$ 433,210**
Citywide Photocopy Program	$ 1,367,290	$ 1,367,290	**$ 1,436,269**
Electronic Publishing	$ 103,195	$ 103,195	**$ 72,748**
Graphics and Photography	$ 408,251	$ 408,251	**$ 355,214**
Lithography Operations	$ 110,489	$ 110,489	**$ 79,557**
Miscellaneous Revenue	$ 6,500	$ 6,500	**$ 6,500**
Printing Operations	$ 1,014,073	$ 1,014,073	**$ 989,770**
TOTAL REVENUE	$ 4,749,298	$ 4,749,298	**$ 4,500,000**
TOTAL BALANCE AND REVENUE	$ 4,868,320	$ 4,868,320	**$ 3,270,809**
OPERATING EXPENSE			
Non-Personnel Expense	$ 2,465,898	$ 2,407,702	**$ 2,406,597**
Personnel Expense	$ 2,283,400	$ 1,947,399	**$ 1,787,226**
TOTAL OPERATING EXPENSE	$ 4,749,298	$ 4,355,101	**$ 4,193,823**
TOTAL EXPENSE	$ 4,749,298	$ 4,355,101	**$ 4,193,823**
BALANCE	$ 119,022	$ 513,219	**$ (923,014)**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 4,868,320	$ 4,868,320	**$ 3,270,809**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) It is anticpated the Publishing Services Fund will end Fiscal Year 2008 with a fund deficit. To mitigate this fund deficit several courses of action will be explored, including expenditure reductions, the proposal of fee increases, possible BPR efficiencies, and if necessary requesting assistance from the General Fund to balance the fund.

Metropolitan Wastewater



Mission Statement

To provide the public with a safe, efficient, and cost-effective regional sewerage system to protect the environment, supplement the limited water supply, and meet regulatory standards.

Department Description

The City's Metropolitan Wastewater Department (MWWD) provides regional wastewater treatment and disposal services for the City of San Diego and 15 other cities and special districts in a 450 square mile area stretching from Del Mar to the north, Alpine and Lakeside to the east, and the Mexican border to the south. The Department is also responsible for operating and maintaining the Municipal Sewage Collection System for the City. MWWD is comprised of five divisions: Administrative Services, Engineering and Program Management, Environmental Monitoring and Technical Services, Wastewater Treatment and Disposal, and Wastewater Collection.

The Administrative Services Division administers the Department's budgets, grant development, safety and training, human resources, information technology, and the collection and analysis of sewage flow data. The Division also manages programs designed to facilitate the Department's mission and strategic planning.

Engineering and Program Management provides long-range master plans for the Metropolitan and Municipal Wastewater System to ensure that repairs and upgrades are planned and implemented in a fiscally sound manner to meet regulatory standards and environmental concerns. Specifically, the Division provides condition assessment, sewer modeling, planning and predesign for pipelines, pump stations and treatment plants, energy management, environmental support, and oversight of the implementation of the Capital Improvement Programs.

Environmental Monitoring and Technical Services (EM&TS) carries out several crucial programs in support of the treatment and disposal of wastewater. These include the Industrial Wastewater Control Program that regulates industrial discharges to the sewers. EM&TS operates a comprehensive ocean monitoring program to evaluate the wastewater treatment plants at Point Loma and the South Bay. The program provides laboratory testing for process control and regulatory reporting purposes, ensures compliance with all regulatory permits, and oversees actions necessary to maintain the permits for the Point Loma Wastewater Treatment Plant and South Bay Water Reclamation Plant. This Division has also obtained the International Organization for Standardization (ISO) Certification.

Metropolitan Wastewater

Department Description

Wastewater Treatment and Disposal is responsible for the operation and maintenance of all wastewater treatment facilities including treatment and water reclamation facilities, major pump stations, and biosolids processing. The Division is the first publicly owned wastewater treatment operation in the nation to receive ISO Certification.

Wastewater Collection provides ongoing preventive cleaning, maintenance, and repair of the Municipal Sewerage Collection System, including emergency removal of sewer line stoppages, equipment overhaul and repair, on-site facility inspections, and maintenance of the structural integrity of sewer mains and manholes in the collection system. The construction section of the Division performs repairs and replaces sewer laterals in the public rights-of-way. The Division operates and maintains 76 sewer pump stations as well as the Mission Bay and Coastal low-flow stormwater diversion systems. The Division administers the Food Establishment Wastewater Discharge Permitting Program, which is responsible for permitting and compliance monitoring of food establishments to minimize the discharge of grease into the wastewater collection system. This Division has also obtained the International Organization for Standardization (ISO) Certification.

Service Efforts and Accomplishments

The Metropolitan Wastewater Department (MWWD) proposes to expand the Bid-to-Goal Contract Operations from two divisions to the entire Department. This efficiency improvement project is compatible with the overall City of San Diego's Business Process Reengineering Program. The Bid-to-Goal Program was developed in MWWD to enhance organizational productivity in order to be competitive with the private market. The Final Budget reflects a reduction of 135.30 positions without a negative impact on service delivery to wastewater utility customers.

The Metropolitan Wastewater Department also proposes to expand the Strategic Business Plan to ensure that the ratepayers receive the most effective wastewater services possible. The plan is a 10-year integrated projection of business goals and objectives covering all aspects of infrastructure planning, financing, operations and maintenance, customer service, and high performing work teams. Strategies are developed and reviewed each year in the context of supporting the Department's stated vision and mission as well as the goals of the Mayor and City Council.

The Metropolitan Wastewater Department has finalized the Final Consent Decree with the Environmental Protection Agency, thereby avoiding fines and other mandated repairs on the collection system.

The Metropolitan Wastewater Department has made significant strides toward meeting the goals to clean up the beaches and bays and pursue energy independence. Sewer spills were reduced from 316 in Fiscal Year 2001 to 71 as of March in Fiscal Year 2007. This substantial reduction in sewer spills reflects the significant acceleration in sewer pipeline condition assessment, cleaning, repair, rehabilitation, and replacement efforts. The entire 3,000 mile system cleaning program has been completed. In addition, the Centralized Operations Management Network provides the ability to monitor sewage flows into the greater San Diego Metropolitan Sewerage Network from a central control and information center, and promotes greater responsiveness and reliability of the sewerage system.

In support of the goal to pursue energy independence, the Point Loma Wastewater Treatment Plant, the North City Water Reclamation Plant, and the Metro Biosolids Center operate onsite co-generation facilities converting methane gas into electrical and thermal energy. These facilities save ratepayers millions of dollars and provide supplemental power to the grid while reducing dependence on the utility. There is also a hydro-electric facility in operation at the Point Loma Plant which, in conjunction with its co-generation facility, supplements the grid, generates revenue directly to the Department, and further reduces operational costs. In the continued effort to achieve energy independence, the Department also installed a photovoltaic system that has effectively contributed to reducing the daily energy utility demands at its central maintenance facility.

Budget Dollars at Work

- 180 million gallons per day in total sewage flow treated and discharged
- Nearly 3,000 miles of municipal sewer system mains operated and maintained
- 21.5 miles of sludge disposal lines operated and maintained
- 9 miles of ocean outfall lines operated and maintained
- 4 wastewater treatment plants operated and maintained
- 84 Sewer pump stations operated and maintained
- Reclaimed water production capacity of 45 million gallons per day

Department Summary

Metropolitan Wastewater				
	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**	FY 2007-2008 CHANGE
Positions	1,055.18	1,051.74	**916.44**	(135.30)
Personnel Expense	$ 91,169,510	$ 93,228,867	**$ 89,696,256**	$ (3,532,611)
Non-Personnel Expense	$ 332,289,219	$ 320,706,705	**$ 380,750,282**	$ 60,043,577
TOTAL	$ 423,458,729	$ 413,935,572	**$ 470,446,538**	$ 56,510,966

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
MUNICIPAL SEWER FUND			
Wastewater Collection			
Assessment	0.00	0.00	**7.00**
Construction	65.95	64.95	**65.50**
Division Administration	2.00	2.00	**2.00**
Division Support Services	17.00	17.00	**9.00**
Engineering	16.00	16.00	**5.00**
Food Estb WW Program	18.00	18.00	**14.00**
Main Cleaning	128.00	126.00	**105.50**
Planning/Scheduling Services	9.00	9.00	**7.00**
Sewer Lateral Maint & Install	19.05	19.05	**1.00**
Sewer Pump Stations	56.00	56.00	**43.50**
Trench Repair Services	15.44	15.44	**15.44**
Total	**346.44**	**343.44**	**274.94**
Operations and Maintenance-Muni			
COMNET	0.00	0.00	**0.90**
Municipal Facilities Maintenance	1.80	1.80	**1.50**
Penasquitos Pump Station	2.50	2.50	**2.50**
Pump Station 64	9.75	9.75	**8.75**
Pump Station 65	1.50	1.50	**1.50**

Metropolitan Wastewater

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
MUNICIPAL SEWER FUND			
Operations and Maintenance-Muni			
Pump Station Emg	2.50	2.50	**2.50**
Total	**18.05**	**18.05**	**17.65**
Environ Mon & Tech Services-Muni			
Industrial Waste Compliance	22.00	22.00	**19.00**
Industrial Waste Laboratory	28.00	28.00	**28.00**
Total	**50.00**	**50.00**	**47.00**
CIP/Muni Construction			
CIP/Muni Construction	22.50	22.50	**20.00**
Total	**22.50**	**22.50**	**20.00**
Administration-Muni			
EPM - Municipal Division Support	20.25	19.65	**21.15**
EPM - Municipal Policy Direction	0.90	0.90	**0.30**
IOS - Municipal Director's Office	2.10	2.10	**0.00**
IOS - Municipal Info & Org Support	2.40	2.40	**0.00**
IOS - Municipal Safety and Training	5.10	5.10	**0.00**
IOS - Municipal Tech Services Group	11.15	10.50	**0.00**
Muni Administrative Svcs Mgr	0.00	0.00	**8.90**
Muni Department Management	0.00	0.00	**1.80**
Muni Division Management	0.00	0.00	**1.20**
Muni Fiscal Mgt-Dept-Wide	0.00	0.00	**11.63**
Muni IT Mgt & Administration	0.00	0.00	**4.50**
S&C - Municipal Agency Contracts	4.63	4.63	**0.00**
S&C - Municipal CIP/ Fiscal Support	5.70	6.00	**0.00**
S&C - Municipal Division Management	0.90	0.90	**0.00**
S&C - Municipal Office Mgmt Support	5.40	5.40	**0.00**
S&C - Municipal Procurement Support	2.90	2.90	**0.00**
Total	**61.43**	**60.48**	**49.48**
METROPOLITAN SEWER FUND			
Operations and Maintenance-Metro			
Central Support Facility	86.70	86.70	**84.00**
COMNET	1.00	1.00	**2.10**
Financial Services	13.50	14.50	**9.00**
Grove Avenue Pump Station	1.30	1.30	**1.10**
Metro Biosolids Center	47.00	47.00	**39.50**
North City Wtr Reclamation Plt	34.00	32.00	**24.50**
Operations and Maintenance - Metro	3.00	3.00	**2.00**
Operations Support	0.00	0.00	**5.00**
Otay River Pump Station	1.10	1.10	**1.10**

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
METROPOLITAN SEWER FUND			
Operations and Maintenance-Metro			
Point Loma Wstwtr Treat Plant	67.00	69.00	**58.50**
Pump Station 1	12.35	12.35	**10.65**
Pump Station 2 Administration	16.00	16.00	**11.40**
South Bay Water Rec. Plant	29.00	29.00	**22.50**
Total	**311.95**	**312.95**	**271.35**
Metro New Construction-CIP			
MWWD - 41509 Construction	12.50	12.50	**11.50**
Total	**12.50**	**12.50**	**11.50**
Environ Mon & Tech Services-Metro			
Administration	2.00	2.00	**1.00**
Biology/ Ocean Operations	42.00	42.00	**39.00**
Business Support	7.00	7.00	**4.00**
Permits and Compliance	6.00	6.00	**3.00**
Wastewater Chemistry	49.00	49.00	**48.00**
Total	**106.00**	**106.00**	**95.00**
Administration-Metro			
Administrative Svcs Manager	0.00	0.00	**24.40**
Department Management	0.00	0.00	**9.20**
Division Management	0.00	0.00	**8.10**
EPM - Division Support	43.05	41.65	**49.85**
EPM - Policy Direction	2.10	2.10	**0.70**
Fiscal Mgmt Department-wide	0.00	0.00	**23.77**
IOS - Director's Office	5.64	5.20	**0.00**
IOS - Info & Organizational Support	5.60	5.60	**0.00**
IOS - Safety and Training	11.60	11.60	**0.00**
IOS - Technology Services Group	23.85	24.50	**0.00**
IT Management and Administration	0.00	0.00	**12.80**
Metro Wastewater - Admin	0.00	0.00	**0.70**
S&C - Agency Contracts	5.37	5.37	**0.00**
S&C - Division Management	2.10	2.10	**0.00**
S&C - Fiscal Review/Rates/Bonds	9.30	10.00	**0.00**
S&C - Office Management Support	11.60	11.60	**0.00**
S&C - Procurement Support	6.10	6.10	**0.00**
Total	**126.31**	**125.82**	**129.52**
Total Operating	**1,020.18**	**1,016.74**	**884.94**
Total Capital Improvement Program	**35.00**	**35.00**	**31.50**
TOTAL SEWER FUNDS	**1,055.18**	**1,051.74**	**916.44**

Metropolitan Wastewater

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
MUNICIPAL SEWER FUND			
Wastewater Collection			
Assessment	$ -	$ -	**$ 737,852**
Assurance Program Reserve	$ 4,000,000	$ 4,000,000	**$ -**
Construction	$ 8,311,431	$ 9,777,780	**$ 12,476,934**
Division Administration	$ 859,438	$ 829,917	**$ 3,067,201**
Division Support Services	$ 14,052,555	$ 13,338,316	**$ 5,908,918**
Engineering	$ 4,039,719	$ 3,968,386	**$ 1,745,065**
Food Estb WW Program	$ 1,672,841	$ 1,681,575	**$ 1,305,254**
General Government Services	$ 1,086,624	$ 1,086,624	**$ -**
Main Cleaning	$ 13,660,934	$ 14,624,591	**$ 14,026,537**
Muni - Collections	$ -	$ (36,697)	**$ 718,639**
Planning/Scheduling Services	$ 774,335	$ 789,265	**$ 668,474**
Sewer Lateral Maint & Install	$ 2,713,981	$ 2,667,186	**$ 1,187,743**
Sewer Pump Stations	$ 8,312,435	$ 8,924,783	**$ 9,438,425**
Trench Repair Services	$ 2,294,875	$ 1,768,511	**$ 1,120,235**
Total	**$ 61,779,168**	**$ 63,420,237**	**$ 52,401,277**
Operations and Maintenance-Muni			
COMNET	$ -	$ -	**$ 804,589**
General Government Services	$ 106,329	$ 106,329	**$ -**
Municipal Facilities Maintenance	$ 425,034	$ 577,555	**$ 412,886**
Operations and Maintenance - Muni	$ -	$ (79,506)	**$ 43,329**
Penasquitos Pump Station	$ 928,415	$ 955,588	**$ 995,117**
Pump Station 64	$ 2,675,807	$ 3,042,103	**$ 3,050,986**
Pump Station 65	$ 622,684	$ 629,807	**$ 550,386**
Pump Station Emg	$ 601,536	$ 592,064	**$ 558,544**
San Pasqual Water Rec Plant	$ 66,122	$ 68,023	**$ 87,581**
Total	**$ 5,425,927**	**$ 5,891,963**	**$ 6,503,418**
Environ Mon & Tech Services-Muni			
Enviro Monitoring & Tech Services	$ -	$ (101,113)	**$ 113,221**
General Government Services	$ 102,532	$ 102,532	**$ -**
Industrial Waste Compliance	$ 2,215,996	$ 2,132,357	**$ 2,034,829**
Industrial Waste Laboratory	$ 2,869,572	$ 2,788,786	**$ 3,335,523**
Non-Activity Related Exp	$ 444,216	$ 430,109	**$ 425,269**
Total	**$ 5,632,316**	**$ 5,352,671**	**$ 5,908,842**
CIP/Muni Construction			
CIP/Muni Construction	$ 33,558,380	$ 31,353,616	**$ 73,193,563**
Total	**$ 33,558,380**	**$ 31,353,616**	**$ 73,193,563**
Administration-Muni			
Administration - Muni	$ -	$ (11,254)	**$ 139,769**
EPM - Municipal Division Support	$ 7,747,793	$ 6,709,514	**$ 9,367,922**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	FY 2008 FINAL
MUNICIPAL SEWER FUND			
Administration-Muni			
EPM - Municipal Policy Direction	$ 126,360	$ 107,943	**$ 251,028**
IOS - Municipal Director's Office	$ 348,496	$ 336,805	**$ -**
IOS - Municipal Info & Org Support	$ 886,915	$ 493,140	**$ -**
IOS - Municipal Safety and Training	$ 492,900	$ 493,426	**$ -**
IOS - Municipal Strat Plann & Perf Meas	$ 8,992	$ 8,992	**$ -**
IOS - Municipal Tech Services Group	$ 4,286,423	$ 4,047,253	**$ -**
Muni Administrative Svcs Mgr	$ -	$ -	**$ 829,783**
Muni Department Management	$ -	$ -	**$ 326,067**
Muni Division Management	$ -	$ -	**$ 388,884**
Muni Fiscal Mgt-Dept-Wide	$ -	$ -	**$ 1,353,245**
Muni IT Mgt & Administration	$ -	$ -	**$ 2,859,316**
Muni Non-Activity	$ -	$ -	**$ 42,960,302**
S&C - Municipal Agency Contracts	$ 509,140	$ 512,618	**$ 3,348**
S&C - Municipal CIP/ Fiscal Support	$ 521,089	$ 558,011	**$ -**
S&C - Municipal Division Management	$ 89,985	$ 89,886	**$ -**
S&C - Municipal Office Mgmt Support	$ 384,557	$ 388,062	**$ -**
S&C - Municipal Procurement Support	$ 320,559	$ 322,695	**$ -**
S&C-Bond Interest Payments	$ 27,137,484	$ 13,003,455	**$ -**
S&C-Bond Principal Payments	$ 5,411,842	$ 16,907,888	**$ -**
S&C-Contingency Reserve	$ 12,317,744	$ 12,317,744	**$ -**
S&C-General Government Services	$ 105,618	$ 105,618	**$ -**
S&C-Hale Avenue	$ 2,837,050	$ 2,837,050	**$ -**
S&C-Municipal Non-Activity Related Items	$ 18,847,913	$ 21,754,713	**$ -**
Total	**$ 82,380,860**	**$ 80,983,559**	**$ 58,479,666**
METROPOLITAN SEWER FUND			
Operations and Maintenance-Metro			
Assurance Program Reserve	$ 4,000,000	$ 4,000,000	**$ -**
Central Support Facility	$ 20,948,025	$ 21,216,709	**$ 22,141,805**
COMNET	$ 157,591	$ 159,560	**$ 2,657,978**
Financial Services	$ 2,774,101	$ 4,093,041	**$ 1,309,784**
General Government Services	$ 1,063,296	$ 1,063,296	**$ -**
Grove Avenue Pump Station	$ 295,851	$ 409,718	**$ 387,201**
Metro Biosolids Center	$ 13,266,719	$ 13,850,641	**$ 13,102,972**
North City Wtr Reclamation Plt	$ 7,264,372	$ 7,145,975	**$ 6,794,548**
Operations and Maintenance - Metro	$ 569,492	$ (173,980)	**$ 1,083,831**
Operations Support	$ -	$ -	**$ 495,515**
Otay River Pump Station	$ 463,030	$ 490,128	**$ 306,109**
Point Loma Wstwtr Treat Plant	$ 13,280,147	$ 14,862,727	**$ 15,791,706**
Pump Station 1	$ 2,541,325	$ 2,500,078	**$ 2,405,794**
Pump Station 2 Administration	$ 6,584,918	$ 7,008,299	**$ 8,648,311**
South Bay Water Rec. Plant	$ 6,308,514	$ 6,706,650	**$ 5,773,082**

Metropolitan Wastewater

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	FY 2008 FINAL
METROPOLITAN SEWER FUND			
Operations and Maintenance-Metro			
Unallocated Reserve	$ 631,696	$ 631,696	**$ -**
Total	**$ 80,149,077**	**$ 83,964,538**	**$ 80,898,636**
Metro New Construction-CIP			
MWWD - 41509 Construction	$ 2,365,506	$ 6,353,876	**$ 27,485,393**
Total	**$ 2,365,506**	**$ 6,353,876**	**$ 27,485,393**
Metro Construction-CIP			
MWWD - 41508 Construction	$ 721,980	$ 1,797,340	**$ -**
Total	**$ 721,980**	**$ 1,797,340**	**$ -**
Environ Mon & Tech Services-Metro			
Administration	$ 375,887	$ 466,469	**$ 294,787**
Biology/ Ocean Operations	$ 5,010,200	$ 5,030,185	**$ 4,723,410**
Business Support	$ 624,655	$ 625,133	**$ 397,975**
Enviro Monitoring &Tech Services	$ -	$ (17,813)	**$ 350,162**
General Government Services	$ 205,065	$ 205,065	**$ -**
Non-Activity Related Expenses	$ 1,734,597	$ 2,419,203	**$ 2,072,330**
Permits and Compliance	$ 733,992	$ 740,131	**$ 470,233**
Wastewater Chemistry	$ 5,858,064	$ 5,706,384	**$ 6,185,515**
Total	**$ 14,542,460**	**$ 15,174,757**	**$ 14,494,412**
Administration-Metro			
Administrative Svcs Manager	$ -	$ -	**$ 2,394,434**
Department Management	$ -	$ -	**$ 13,988,410**
Division Management	$ -	$ -	**$ 2,381,247**
EPM - Division Support	$ 5,296,462	$ 5,176,290	**$ 5,756,137**
EPM - Policy Direction	$ 300,663	$ 256,758	**$ 237,386**
Fiscal Mgmt Department-wide	$ -	$ -	**$ 3,088,012**
IOS - Director's Office	$ 927,652	$ 810,148	**$ 6,902**
IOS - Info & Organizational Support	$ 2,272,604	$ 1,139,846	**$ 3,509**
IOS - Safety and Training	$ 1,138,132	$ 1,199,318	**$ 47,509**
IOS - Strategic Planning & Perf Meas	$ 26,512	$ 26,512	**$ 1,472**
IOS - Technology Services Group	$ 8,573,280	$ 8,272,359	**$ 10,516**
IT Management and Administration	$ -	$ -	**$ 8,288,633**
Metro Wastewater - Admin	$ -	$ (24,932)	**$ 396,527**
Non - Activity	$ -	$ -	**$ 114,392,361**
S&C - Agency Contracts	$ 936,601	$ 1,462,615	**$ 17,955**
S&C - Division Management	$ 214,503	$ 214,278	**$ 3,523**
S&C - Fiscal Review/Rates/Bonds	$ 911,858	$ 989,194	**$ 21,378**
S&C - Non-Activity Related Items	$ 10,382,021	$ 11,778,321	**$ -**
S&C - Office Management Support	$ 939,840	$ 994,467	**$ 12,125**
S&C - Procurement Support	$ 845,576	$ 846,815	**$ 33,295**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	FY 2008 FINAL
METROPOLITAN SEWER FUND			
Administration-Metro			
S&C-Bond Interest Payments	$ 61,614,479	$ 41,387,884	$ -
S&C-Bond Principal Payments	$ 24,461,842	$ 27,052,112	$ -
S&C-Contingency Reserve	$ 14,070,536	$ 14,070,536	$ -
S&C-General Government Services	$ 694,958	$ 694,958	$ -
S&C-Unallocated Reserve	$ 3,295,536	$ 3,295,536	$ -
Total	**$ 136,903,055**	**$ 119,643,015**	**$ 151,081,331**
Total Operating	**$ 386,812,863**	**$ 374,430,740**	**$ 369,767,582**
Total Capital Improvement Program	**$ 36,645,866**	**$ 39,504,832**	**$ 100,678,956**
TOTAL SEWER FUNDS	**$ 423,458,729**	**$ 413,935,572**	**$ 470,446,538**

Significant Budget Adjustments

MUNICIPAL SEWER FUND

Wastewater Treatment & Disposal - Muni	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 141,502	$ 0
Most Efficient Organization (MEO) and Bid-to-Goal Restructure to support the MEO process and prepare for Bid-to-Goal.	0.90	$ 556,236	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 331,128	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 34,127	$ 0
Funding for the Enterprise Resource Planning (ERP) System This system will integrate all data and processes of the City's core functions into a unified data system. The ERP will replace independent applications the City has in place that will eliminate the need for external interfaces, provide a range of standardization, reduce maintenance, and allow for greater reporting capabilities.	0.00	$ 1,170	$ 0

Metropolitan Wastewater

Significant Budget Adjustments

MUNICIPAL SEWER FUND

Wastewater Treatment & Disposal - Muni	Positions	Cost	Revenue
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(0.30)	$ (25,306)	$ 0
Operations and Maintenance - Reorganization/Restructure Reorganization/Restructure within the Operations and Maintenance Division per the Fiscal Year 2008 MEO and Bid-to-Goal.	(1.00)	$ (78,646)	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (348,756)	$ 0

Wastewater Collection	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 1,042,158	$ 0
Position Adjustments Adjustment of 35 positions needed for the first six months of Fiscal Year 2008 to support BPR.	17.50	$ 1,108,348	$ 0
City Forces Adjustments to fund anticipated costs within the department.	0.00	$ 957,049	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 541,653	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 180,026	$ 0
Funding for the Enterprise Resource Planning (ERP) System This system will integrate all data and processes of the City's core functions into a unified data system. The ERP will replace independent applications the City has in place that will eliminate the need for external interfaces, provide a range of standardization, reduce maintenance, and allow for greater reporting capabilities.	0.00	$ 14,144	$ 0
Wastewater Collections Position Swap FTE adjustments to support the MEO.	0.00	$ 10,181	$ 0

Significant Budget Adjustments

MUNICIPAL SEWER FUND

Wastewater Collection	Positions	Cost	Revenue
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (210,170)	$ 0
Most Efficient Organization (MEO) Reallocation Reallocation of appropriations based on MEO.	0.00	$ (2,000,000)	$ 0
Most Efficient Organization (MEO) and Bid-to-Goal Reduction and restructure to support the MEO process and prepare for Bid-to-Goal.	(7.00)	$ (7,301,910)	$ 0

CIP/Muni Construction	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 119,375	$ 0
Capital Improvements Program (CIP) Budget Adjustments to reflect the Fiscal Year 2008 Proposed CIP budget.	0.00	$ 41,973,988	$ 0
FY 2008 Final Balancing Adjustments to reflect approved CIP Budget.	0.00	$ 5,636	$ 0
Intradepartmental Transfer Intradepartmental transfer within Metropolitan Wastewater Budget Department to achieve greater efficiency due to restructuring.	(1.00)	$ (101,293)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(80.50)	$ (5,518,198)	$ 0

Environ Mon & Tech Services	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 461,755	$ 0
Most Efficient Organization (MEO) and Bid-to-Goal Restructure to support the MEO process and prepare for Bid-to-Goal.	(1.00)	$ 181,414	$ 0

Metropolitan Wastewater

Significant Budget Adjustments

MUNICIPAL SEWER FUND

Environ Mon & Tech Services	Positions	Cost	Revenue
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 90,014	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 37,302	$ 0
Funding for the Enterprise Resource Planning (ERP) System This system will integrate all data and processes of the City's core functions into a unified data system. The ERP will replace independent applications the City has in place that will eliminate the need for external interfaces, provide a range of standardization, reduce maintenance, and allow for greater reporting capabilities.	0.00	$ 957	$ 0
Environmental Monitoring & Technical Services Position Swap FTE adjustments to support the MEO.	0.00	$ (1,110)	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (20,237)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(2.00)	$ (193,924)	$ 0

Administration	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 296,862	$ 0
Allowable Increase Budget adjustments to implement the new MEO and Bid-to-Goal beginning in Fiscal Year 2008. This includes an Object Account Reappropriation to the Assurance Fund and move Bond Principal Payments and Interest Payments to correct organization.	0.00	$ 42,908,519	$ 0

Significant Budget Adjustments

MUNICIPAL SEWER FUND

Administration	Positions	Cost	Revenue
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 95,575	$ 0
Funding for the Enterprise Resource Planning (ERP) System This system will integrate all data and processes of the City's core functions into a unified data system. The ERP will replace independent applications the City has in place that will eliminate the need for external interfaces, provide a range of standardization, reduce maintenance, and allow for greater reporting capabilities.	0.00	$ 26,905	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ 66,540,421
Metro Bond Proceeds Adjustments to reflect the accelerated schedule to receive bond proceeds in Fiscal Year 2007.	0.00	$ 0	$ (50,260,872)
Intradepartmental Transfer Intradepartmental transfer within Metropolitan Wastewater Budget Department to achieve greater efficiency due to restructuring.	(0.30)	$ (31,120)	$ 0
Most Efficient Organization (MEO) Goals FTE adjustments to support the MEO.	(1.80)	$ (152,098)	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (164,022)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(10.70)	$ (815,812)	$ 0
Metro Contingency Reserve Decrease to reflect adjustments in the Operating Reserve requirements.	0.00	$ (1,929,769)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (2,326,947)	$ 0

Metropolitan Wastewater

Significant Budget Adjustments

MUNICIPAL SEWER FUND

Administration	Positions	Cost	Revenue
Metro Bond Interest Payments Adjustments to reflect the revised debt service schedule per the 2007 Final Pricing of the Private Financing.	0.00	$ (4,821,146)	$ 0
Most Efficient Organization (MEO) Reallocation Reallocation of appropriations based on MEO.	0.00	$ (5,000,000)	$ 0
Most Efficient Organization (MEO) and Bid-to-Goal Reduction and restructure to support the MEO process and prepare for Bid-to-Goal.	1.80	$ (8,256,135)	$ 0
Bond Interest and Principal Payment Bond interest and principal payments and unallocated reserve adjustments.	0.00	$ (42,334,705)	$ 0

METROPOLITAN SEWER FUND

Wastewater Treatment & Disposal - Metro	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 1,866,970	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 2,725,737	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 692,096	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 508,887	$ 0
Non-General Fund Department Addition Non-Discretionary increase due to Business Process Reengineering to accomodate the Fiscal Year 2008 Proposed Budget.	0.00	$ 85,523	$ 0

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Significant Budget Adjustments

METROPOLITAN SEWER FUND

Wastewater Treatment & Disposal - Metro	Positions	Cost	Revenue
Funding for the Enterprise Resource Planning (ERP) System This system will integrate all data and processes of the City's core functions into a unified data system. The ERP will replace independent applications the City has in place that will eliminate the need for external interfaces, provide a range of standardization, reduce maintenance, and allow for greater reporting capabilities.	0.00	$ 16,053	$ 0
Wastewater Treatment & Disposal - Metro Position Swap FTE adjustments to support the MEO.	0.00	$ 7,710	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ 292,188
Metro Transfers Adjustments to reflect consolidation to a centralized department.	0.00	$ (614,441)	$ 0
Most Efficient Organization (MEO) and Bid-to-Goal Reduction and restructure to support the MEO process and prepare for Bid-to-Goal.	(9.90)	$ (1,351,091)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(31.70)	$ (3,003,346)	$ 0
Intradepartmental Transfer Intradepartmental transfer within Metropolitan Wastewater Budget Department to achieve greater efficiency due to restructuring.	0.00	$ (4,000,000)	$ 0

Metro New Construction-CIP	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 76,167	$ 0
Capital Improvements Program (CIP) Budget Adjustments to reflect the Fiscal Year 2008 Proposed CIP budget.	0.00	$ 19,329,391	$ 0
Intradepartmental Transfer Intradepartmental transfer within the Metropolitan Wastewater Budget Department to achieve greater efficiency due to restructuring.	0.00	$ 1,797,340	$ 0

Metropolitan Wastewater

Significant Budget Adjustments

METROPOLITAN SEWER FUND

Metro New Construction-CIP	Positions	Cost	Revenue
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 24,296	$ 0
FY 2008 Final Balancing Adjustments to reflect approved CIP Budget.	0.00	$ 3,327	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (3,020)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(1.00)	$ (95,984)	$ 0

Metro Construction-CIP	Positions	Cost	Revenue
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (187)	$ 0
Intradepartmental Transfer Intradepartmental transfer within Metropolitan Wastewater Budget Department to achieve greater efficiency due to restructuring.	0.00	$ (1,797,153)	$ 0

Environ Mon & Tech Services-Metro	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 551,839	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 179,748	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 106,739	$ 0

Significant Budget Adjustments

METROPOLITAN SEWER FUND

Environ Mon & Tech Services-Metro	Positions	Cost	Revenue
Funding for the Enterprise Resource Planning (ERP) System This system will integrate all data and processes of the City's core functions into a unified data system. The ERP will replace independent applications the City has in place that will eliminate the need for external interfaces, provide a range of standardization, reduce maintenance, and allow for greater reporting capabilities.	0.00	$ 2,957	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ 195,000
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (92,187)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(6.00)	$ (516,454)	$ 0
Most Efficient Organization (MEO) and Bid-to-Goal Restructure to support the MEO process and prepare for Bid-to-Goal.	(5.00)	$ (912,987)	$ 0

Administration-Metro	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 682,726	$ 0
Administrative Services Allowable Increase Budget adjustments to implement the new MEO and Bid-to-Goal beginning Fiscal Year 2008.	0.00	$ 107,800,018	$ 0
Most Efficient Organization (MEO) and Bid-to-Goal Restructure to support the MEO process and prepare for Bid-to-Goal.	21.50	$ 10,663,338	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 6,245,362	$ 0
Metro Unallocated Reserve Adjustments to reflect consolidation to a centralized department.	0.00	$ 4,000,000	$ 0

Metropolitan Wastewater

Significant Budget Adjustments

METROPOLITAN SEWER FUND

Administration-Metro	Positions	Cost	Revenue
Interdepartmental Transfer Interdepartmental transfer within Metropolitan Wastewater Budget Department to achieve greater efficiency due to restructuring.	0.00	$ 4,000,000	$ 0
Oversight Support Add new positions to support the Oversight Committees (Sewer Rates and Service Level Agreements) and the ERP Implementation Committee.	6.00	$ 761,155	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 716,436	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 249,800	$ 0
Transfer for the Information Technology Central Organization Transfer of positions and/or support from other City departments as a result of Business Process Re-engineering recommendations to centralize information technology support.	0.00	$ 153,945	$ 0
Intradepartmental Transfer Intradepartmental transfer within Metropolitan Wastewater Budget Department to achieve greater efficiency due to restructuring.	1.30	$ 132,414	$ 0
FY 2008 Final Balancing Adjustments to reflect MEO Bid.	0.00	$ 43,200	$ 0
Funding for the Enterprise Resource Planning (ERP) System This system will integrate all data and processes of the City's core functions into a unified data system. The ERP will replace independent applications the City has in place that will eliminate the need for external interfaces, provide a range of standardization, reduce maintenance, and allow for greater reporting capabilities.	0.00	$ 36,330	$ 0
Most Efficient Organization (MEO) Goals FTE adjustments to support the MEO.	0.50	$ 6,097	$ 0
Metro Bond Proceeds Adjustments to reflect the accelerated schedule to receive bond proceeds in Fiscal Year 2007.	0.00	$ 0	$ (11,755,077)

Significant Budget Adjustments

METROPOLITAN SEWER FUND

Administration-Metro	Positions	Cost	Revenue
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ 15,454,247
Metro Bond Interest Payments Adjustments to reflect the revised debt service schedule per the 2007 Final Pricing of the Private Financing.	0.00	$ (930,236)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(25.60)	$ (2,181,925)	$ 0
Metro Contingency Reserve Decrease to reflect adjustments in the Operating Reserve requirements.	0.00	$ (2,412,839)	$ 0
Most Efficient Organization (MEO) Reallocation Reallocation of appropriations based on MEO.	0.00	$ (12,721,437)	$ 0
Bond Interest and Principal Payments Bond interest and principal payments and unallocated reserve adjustments.	0.00	$ (85,806,068)	$ 0

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ 61,532,415	$ 63,231,152	**$ 59,837,143**
Fringe Benefits	$ 29,637,095	$ 29,997,715	**$ 29,859,113**
SUBTOTAL PERSONNEL	$ 91,169,510	$ 93,228,867	$ **89,696,256**
NON-PERSONNEL			
Supplies & Services	$ 297,575,328	$ 285,116,655	**$ 343,631,082**
Information Technology	$ 14,899,584	$ 14,949,227	**$ 14,577,814**
Energy/Utilities	$ 17,603,778	$ 18,384,471	**$ 20,839,453**
Equipment Outlay	$ 2,210,529	$ 2,256,352	**$ 1,701,933**
SUBTOTAL NON-PERSONNEL	$ 332,289,219	$ 320,706,705	$ **380,750,282**
TOTAL	$ 423,458,729	$ 413,935,572	$ **470,446,538**

Metropolitan Wastewater

Salary Schedule

MUNICIPAL SEWER FUND

Wastewater Treatment & Disposal - Muni

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1273	Building Maintenance Supv	0.30	0.30	$	74,803	$	22,441
1274	Building Supv	0.30	0.30	$	47,687	$	14,306
1275	Building Services Supv	0.30	0.00	$	-	$	-
1280	Building Service Technician	0.90	0.90	$	39,491	$	35,542
1372	Pump Station Operator	5.00	4.00	$	51,484	$	205,934
1373	Pump Station Operations Supv	1.00	1.00	$	56,644	$	56,644
1523	Instrumentation & Control Tech	2.00	2.00	$	61,867	$	123,734
1555	Junior Engineering Aide	0.00	0.30	$	46,573	$	13,972
1652	Plant Technician I	2.00	2.00	$	44,321	$	88,642
1653	Plant Technician II	2.00	2.00	$	49,063	$	98,125
1654	Plant Technician III	1.00	1.00	$	53,657	$	53,657
1666	Plant Process Control Electrician	2.00	2.00	$	62,300	$	124,600
1669	Plant Technician Supv	1.00	1.00	$	62,378	$	62,378
1671	Sr Plant Technician Supv	0.25	0.25	$	72,208	$	18,052
1863	Sr Electrical Engineer	0.00	0.30	$	93,163	$	27,949
1926	Info Systems Analyst IV	0.00	0.30	$	80,290	$	24,087
	Confined Space Pay	0.00	0.00	$	-	$	17,315
	Night Shift Pay	0.00	0.00	$	-	$	2,375
	Overtime Budgeted	0.00	0.00	$	-	$	118,549
	Split Shift Pay	0.00	0.00	$	-	$	12,369
	Standby Pay	0.00	0.00	$	-	$	11,999
	Tech Cert Pay	0.00	0.00	$	-	$	12,618
	Total	18.05	**17.65**			**$**	**1,145,288**

Wastewater Collection

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1104	Account Clerk	1.00	1.00	$	37,878	$	37,878
1105	Administrative Aide I	1.00	1.00	$	43,820	$	43,820
1106	Sr Management Analyst	1.00	1.00	$	70,802	$	70,802
1107	Administrative Aide II	3.00	3.00	$	50,686	$	152,058
1153	Asst Engineer-Civil	5.00	3.00	$	69,364	$	208,091
1218	Assoc Management Analyst	2.00	1.00	$	64,538	$	64,538
1221	Assoc Engineer-Civil	3.00	3.00	$	80,375	$	241,125
1293	Cement Finisher	2.34	2.34	$	50,638	$	118,493
1376	Wastewater Pretreatment Inspector III	1.00	1.00	$	73,419	$	73,419
1423	Sr Drafting Aide	1.00	0.00	$	-	$	-
1436	Equipment Technician I	23.00	13.00	$	42,342	$	550,441
1438	Equipment Technician II	11.00	11.00	$	46,568	$	512,252
1439	Equipment Operator I	40.00	33.50	$	44,949	$	1,505,807

Salary Schedule

MUNICIPAL SEWER FUND
Wastewater Collection

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1440	Equipment Operator II	12.33	14.33	$	49,096	$	703,552
1441	Equipment Technician III	1.00	1.00	$	51,987	$	51,987
1445	Equipment Operator III	2.00	2.00	$	51,834	$	103,668
1488	General Water Utility Supv	5.00	4.00	$	71,398	$	285,592
1512	Heavy Truck Driver II	4.00	4.00	$	44,704	$	178,816
1513	Heavy Truck Driver I	3.00	3.00	$	42,680	$	128,039
1535	Clerical Assistant II	2.00	1.00	$	35,401	$	35,401
1579	Laborer	2.00	0.50	$	32,538	$	16,269
1648	Payroll Specialist II	2.00	0.00	$	-	$	-
1666	Plant Process Control Electrician	8.00	10.00	$	62,300	$	623,001
1668	Plant Process Control Supv	7.00	8.00	$	68,081	$	544,646
1727	Principal Engineering Aide	7.00	5.00	$	60,484	$	302,421
1734	Principal Water Utility Supv	2.00	2.00	$	62,743	$	125,486
1746	Word Processing Operator	3.00	3.00	$	37,845	$	113,535
1751	Project Officer I	0.00	2.00	$	79,940	$	159,880
1752	Project Officer II	1.00	1.00	$	91,809	$	91,809
1855	Sr Civil Engineer	1.00	1.00	$	92,803	$	92,803
1861	Sr Engineering Aide	24.00	10.00	$	52,763	$	527,634
1870	Senior Water Utility Supv	14.00	14.00	$	56,593	$	792,302
1879	Sr Clerk/Typist	1.00	0.00	$	-	$	-
1961	Public Works Supv	1.33	1.33	$	59,139	$	78,655
1977	Public Works Superintendent	0.44	0.44	$	79,566	$	35,009
1978	Utility Worker I	86.67	63.17	$	36,233	$	2,288,821
1979	Utility Worker II	1.33	1.33	$	39,499	$	52,534
1991	Water Utility Supv	18.00	15.00	$	51,025	$	765,369
1992	Water Utility Worker	38.00	32.00	$	39,610	$	1,267,508
2214	Deputy Director	1.00	1.00	$	119,758	$	119,758
2250	Asst Deputy Director	1.00	1.00	$	108,123	$	108,123
	Bilingual - Regular	0.00	0.00	$	-	$	24,469
	Confined Space Pay	0.00	0.00	$	-	$	500,000
	Overtime Budgeted	0.00	0.00	$	-	$	1,847,370
	Reg Pay For Engineers	0.00	0.00	$	-	$	22,099
	Standby Pay	0.00	0.00	$	-	$	6,524
	Tech Cert Pay	0.00	0.00	$	-	$	257,924
	Temporary Help	0.00	0.00	$	-	$	72,598
	Total	343.44	**274.94**			**$**	**15,902,326**

Metropolitan Wastewater

Salary Schedule

MUNICIPAL SEWER FUND

Environ Mon & Tech Services

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1136	Asst Chemist	11.00	10.00	$	65,162	$	651,617
1160	Asst Laboratory Technician	2.00	2.00	$	40,743	$	81,485
1220	Assoc Chemist	4.00	4.00	$	75,063	$	300,252
1375	Wastewater Pretreatment Inspector II	5.00	8.00	$	65,829	$	526,635
1376	Wastewater Pretreatment Inspector III	4.00	4.00	$	73,419	$	293,676
1378	Supv Wastewater Pretreatment Inspector	2.00	3.00	$	80,204	$	240,612
1465	Field Representative	1.00	1.00	$	38,916	$	38,916
1527	HazMat Inspector II	5.00	0.00	$	-	$	-
1528	Wastewater Pretreatment Program Manager	1.00	1.00	$	88,166	$	88,166
1535	Clerical Assistant II	1.00	1.00	$	35,402	$	35,402
1580	Laboratory Technician	9.00	9.00	$	48,861	$	439,749
1746	Word Processing Operator	2.00	2.00	$	37,845	$	75,690
1854	Sr Chemist	1.00	1.00	$	85,030	$	85,030
1879	Sr Clerk/Typist	1.00	0.00	$	-	$	-
1896	Supv HazMat Inspector	1.00	0.00	$	-	$	-
1917	Supv Management Analyst	0.00	1.00	$	80,610	$	80,610
	Overtime Budgeted	0.00	0.00	$	-	$	63,070
	Reg Pay For Engineers	0.00	0.00	$	-	$	60,000
	Total	50.00	**47.00**			**$**	**3,060,910**

CIP/Muni Construction

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1153	Asst Engineer-Civil	8.00	7.00	$	69,364	$	485,547
1221	Assoc Engineer-Civil	8.00	8.00	$	80,375	$	643,001
1227	Assoc Planner	1.00	1.00	$	65,371	$	65,371
1727	Principal Engineering Aide	1.00	1.00	$	60,484	$	60,484
1746	Word Processing Operator	1.00	1.00	$	37,845	$	37,845
1855	Sr Civil Engineer	3.00	2.00	$	92,803	$	185,606
1910	Student Engineer	0.50	0.00	$	-	$	-
	Total	22.50	**20.00**			**$**	**1,477,854**

Administration

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1100	Accountant III	0.30	0.30	$	71,390	$	21,417
1104	Account Clerk	1.00	1.00	$	37,878	$	37,878
1105	Administrative Aide I	0.30	0.00	$	-	$	-
1106	Sr Management Analyst	4.70	2.70	$	70,802	$	191,165
1107	Administrative Aide II	1.70	1.70	$	50,686	$	86,167
1153	Asst Engineer-Civil	7.30	11.30	$	69,364	$	783,812

Salary Schedule

MUNICIPAL SEWER FUND
Administration

Class	Position Title	FY 2007 Positions	FY 2008 Positions		Salary		Total
1157	Asst Engineer-Electrical	1.20	0.60	$	69,517	$	41,710
1167	Asst Engineer-Mechanical	0.30	0.00	$	-	$	-
1218	Assoc Management Analyst	4.95	5.75	$	64,539	$	371,100
1221	Assoc Engineer-Civil	6.60	6.00	$	80,375	$	482,251
1223	Assoc Engineer-Electrical	0.90	0.60	$	80,290	$	48,174
1225	Assoc Engineer-Mechanical	0.60	0.30	$	80,277	$	24,083
1227	Assoc Planner	0.60	0.60	$	65,372	$	39,223
1243	Info Systems Administrator	0.30	0.30	$	89,277	$	26,783
1348	Info Systems Analyst II	1.50	1.50	$	64,621	$	96,931
1349	Info Systems Analyst III	0.60	0.60	$	71,602	$	42,961
1401	Info Systems Technician	2.40	0.00	$	-	$	-
1422	Drafting Aide	0.30	0.00	$	-	$	-
1423	Sr Drafting Aide	0.30	0.00	$	-	$	-
1535	Clerical Assistant II	3.30	0.60	$	35,402	$	21,241
1612	Org Effectiveness Specialist III	0.30	0.30	$	71,647	$	21,494
1614	Org Effectiveness Specialist II	0.00	1.10	$	64,734	$	71,207
1615	Org Effectiveness Supv	0.30	0.30	$	80,403	$	24,121
1648	Payroll Specialist II	0.30	1.80	$	41,507	$	74,712
1727	Principal Engineering Aide	0.60	1.00	$	60,485	$	60,485
1746	Word Processing Operator	2.20	0.90	$	37,843	$	34,059
1751	Project Officer I	0.30	0.00	$	-	$	-
1752	Project Officer II	0.45	0.55	$	91,809	$	50,495
1776	Public Information Clerk	2.00	0.00	$	-	$	-
1823	Safety Officer	1.50	0.00	$	-	$	-
1826	Safety Representative II	2.40	1.40	$	60,959	$	85,342
1830	Sr Mechanical Engineer	0.60	0.60	$	92,653	$	55,592
1844	Sr Account Clerk	0.30	0.30	$	43,003	$	12,901
1855	Sr Civil Engineer	1.40	1.00	$	92,803	$	92,803
1863	Sr Electrical Engineer	0.30	0.00	$	-	$	-
1871	Sr Public Information Officer	0.60	0.60	$	64,783	$	38,870
1872	Sr Planner	0.60	0.60	$	77,900	$	46,740
1876	Executive Secretary	0.30	0.30	$	52,010	$	15,603
1879	Sr Clerk/Typist	1.20	0.30	$	43,313	$	12,994
1899	Stock Clerk	0.30	0.00	$	-	$	-
1910	Student Engineer	0.30	0.00	$	-	$	-
1915	Sr Power Plant Supv	0.30	0.00	$	-	$	-
1917	Supv Management Analyst	0.58	1.28	$	80,609	$	103,180
1926	Info Systems Analyst IV	1.50	0.90	$	80,290	$	72,261

Metropolitan Wastewater

Salary Schedule

MUNICIPAL SEWER FUND

Administration

Class	Position Title	FY 2007 Positions	FY 2008 Positions		Salary		Total
1940	Supv Public Info Officer	0.30	0.30	$	72,000	$	21,600
1971	Training Supv	0.30	0.30	$	72,000	$	21,600
1972	Safety & Training Manager	0.30	0.30	$	79,947	$	23,984
2214	Deputy Director	0.90	0.90	$	123,171	$	110,854
2267	MWWD Director	0.30	0.30	$	143,500	$	43,050
2270	Program Manager	0.30	0.00	$	-	$	-
2276	Asst MWWD Director	0.30	0.30	$	123,020	$	36,906
	Overtime Budgeted	0.00	0.00	$	-	$	3,099
	Total	60.48	**49.48**			**$**	**3,448,845**
Municipal Sewer Fund Total		494.47	**409.07**			**$**	**25,035,223**

METROPOLITAN SEWER FUND

Wastewater Treatment & Disposal - Metro

Class	Position Title	FY 2007 Positions	FY 2008 Positions		Salary		Total
1104	Account Clerk	4.00	3.00	$	37,878	$	113,634
1106	Sr Management Analyst	0.00	1.00	$	70,802	$	70,802
1107	Administrative Aide II	3.00	2.00	$	50,686	$	101,372
1134	Sr Wastewater Plant Operator	4.00	0.00	$	-	$	-
1218	Assoc Management Analyst	2.00	0.00	$	-	$	-
1221	Assoc Engineer-Civil	5.00	2.00	$	80,375	$	160,750
1223	Assoc Engineer-Electrical	1.00	1.00	$	80,290	$	80,290
1250	Fleet Parts Buyer	0.00	1.00	$	53,770	$	53,770
1273	Building Maintenance Supv	0.70	0.70	$	74,803	$	52,362
1274	Building Supv	0.70	0.70	$	47,689	$	33,382
1275	Building Services Supv	1.70	1.00	$	55,480	$	55,480
1280	Building Service Technician	2.10	2.10	$	39,491	$	82,931
1372	Pump Station Operator	11.00	11.00	$	51,484	$	566,320
1373	Pump Station Operations Supv	2.00	1.00	$	56,643	$	56,643
1423	Sr Drafting Aide	1.00	2.00	$	53,712	$	107,424
1440	Equipment Operator II	1.00	1.00	$	49,096	$	49,096
1512	Heavy Truck Driver II	4.00	3.00	$	44,704	$	134,112
1522	Instrumentation & Control Supv	3.00	2.00	$	68,461	$	136,922
1523	Instrumentation & Control Tech	9.00	9.00	$	61,866	$	556,795
1535	Clerical Assistant II	8.00	7.00	$	35,402	$	247,814
1555	Junior Engineering Aide	0.00	0.70	$	46,573	$	32,601
1556	Recycling Program Manager	1.00	0.00	$	-	$	-
1602	Machinist	5.00	5.00	$	55,270	$	276,349
1612	Org Effectiveness Specialist III	0.00	1.00	$	71,648	$	71,648

Salary Schedule

METROPOLITAN SEWER FUND
Wastewater Treatment & Disposal - Metro

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1635	Painter	3.00	3.00	$ 50,141	$ 150,424
1648	Payroll Specialist II	3.00	0.00	$ -	$ -
1652	Plant Technician I	21.00	21.00	$ 44,321	$ 930,744
1653	Plant Technician II	23.00	24.00	$ 49,063	$ 1,177,508
1654	Plant Technician III	12.00	12.00	$ 53,657	$ 643,881
1666	Plant Process Control Electrician	16.00	19.00	$ 62,300	$ 1,183,701
1668	Plant Process Control Supv	14.00	10.00	$ 68,081	$ 680,807
1669	Plant Technician Supv	9.00	8.00	$ 62,378	$ 499,024
1670	Principal Plant Technician Sup	2.00	2.00	$ 76,297	$ 152,594
1671	Sr Plant Technician Supv	10.75	7.75	$ 72,209	$ 559,618
1717	Power Plant Operator	6.00	2.00	$ 59,541	$ 119,081
1718	Power Plant Supv	3.00	3.00	$ 66,812	$ 200,435
1727	Principal Engineering Aide	1.00	1.00	$ 60,484	$ 60,484
1746	Word Processing Operator	3.00	2.00	$ 37,845	$ 75,690
1855	Sr Civil Engineer	4.00	4.00	$ 92,803	$ 371,212
1863	Sr Electrical Engineer	0.00	1.70	$ 93,163	$ 158,377
1879	Sr Clerk/Typist	2.00	1.00	$ 43,313	$ 43,313
1883	Wastewater Treatment Superintendant	4.00	4.00	$ 96,262	$ 385,046
1887	Wastewater Operations Supv	31.00	24.00	$ 76,731	$ 1,841,549
1888	Sr Wastewater Operation Supv	12.00	6.00	$ 85,506	$ 513,034
1890	Wastewater Plant Operator	46.00	41.00	$ 63,960	$ 2,622,371
1899	Stock Clerk	5.00	5.00	$ 36,016	$ 180,082
1901	Storekeeper III	1.00	1.00	$ 47,682	$ 47,682
1902	Storekeeper I	6.00	5.00	$ 41,330	$ 206,648
1915	Sr Power Plant Supv	1.00	1.00	$ 76,710	$ 76,710
1917	Supv Management Analyst	1.00	1.00	$ 80,610	$ 80,610
1926	Info Systems Analyst IV	0.00	0.70	$ 80,290	$ 56,203
1985	Welder	2.00	2.00	$ 53,159	$ 106,317
2214	Deputy Director	1.00	1.00	$ 119,758	$ 119,758
2250	Asst Deputy Director	1.00	1.00	$ 108,123	$ 108,123
	Confined Space Pay	0.00	0.00	$ -	$ 154,640
	Field Training Pay	0.00	0.00	$ -	$ 10,876
	Night Shift Pay	0.00	0.00	$ -	$ 140,100
	Overtime Budgeted	0.00	0.00	$ -	$ 1,162,329
	Reg Pay For Engineers	0.00	0.00	$ -	$ 92,097
	Split Shift Pay	0.00	0.00	$ -	$ 24,466
	Standby Pay	0.00	0.00	$ -	$ 175,283
	Tech Cert Pay	0.00	0.00	$ -	$ 160,763

Metropolitan Wastewater

Salary Schedule

METROPOLITAN SEWER FUND

Wastewater Treatment & Disposal - Metro

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
	Temporary Help	0.00	0.00	$ -	$ 64,594
	Total	312.95	**271.35**		**$ 18,376,670**

Metro New Construction-CIP

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1153	Asst Engineer-Civil	3.00	3.00	$ 69,364	$ 208,092
1221	Assoc Engineer-Civil	4.00	4.00	$ 80,375	$ 321,500
1227	Assoc Planner	1.00	0.00	$ -	$ -
1727	Principal Engineering Aide	1.00	1.00	$ 60,484	$ 60,484
1750	Project Assistant	1.00	1.00	$ 69,959	$ 69,959
1751	Project Officer I	1.00	1.00	$ 79,940	$ 79,940
1752	Project Officer II	0.50	0.50	$ 91,808	$ 45,904
1875	Structural Engineering Sr	1.00	1.00	$ 92,937	$ 92,937
	Overtime Budgeted	0.00	0.00	$ -	$ 62,505
	Reg Pay For Engineers	0.00	0.00	$ -	$ 17,678
	Total	12.50	**11.50**		**$ 958,999**

Environ Mon & Tech Services-Metro

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***	*Salary*	*Total*
1104	Account Clerk	1.00	1.00	$ 37,878	$ 37,878
1107	Administrative Aide II	1.00	1.00	$ 50,686	$ 50,686
1136	Asst Chemist	31.00	30.00	$ 65,162	$ 1,954,851
1160	Asst Laboratory Technician	2.00	0.00	$ -	$ -
1218	Assoc Management Analyst	1.00	0.00	$ -	$ -
1220	Assoc Chemist	7.00	7.00	$ 75,063	$ 525,441
1221	Assoc Engineer-Civil	1.00	1.00	$ 80,375	$ 80,375
1266	Boat Operator	1.00	1.00	$ 52,073	$ 52,073
1267	Sr Boat Operator	1.00	1.00	$ 57,304	$ 57,304
1348	Info Systems Analyst II	2.00	0.00	$ -	$ -
1535	Clerical Assistant II	2.00	1.00	$ 35,402	$ 35,402
1580	Laboratory Technician	14.00	15.00	$ 48,861	$ 732,915
1610	Marine Biologist II	20.00	18.00	$ 65,286	$ 1,175,156
1611	Marine Biologist III	3.00	5.00	$ 75,320	$ 376,601
1622	Biologist III	1.00	1.00	$ 74,563	$ 74,563
1624	Biologist II	6.00	6.00	$ 65,227	$ 391,362
1648	Payroll Specialist II	1.00	0.00	$ -	$ -
1746	Word Processing Operator	1.00	1.00	$ 37,845	$ 37,845
1750	Project Assistant	1.00	0.00	$ -	$ -
1751	Project Officer I	1.00	0.00	$ -	$ -

Salary Schedule

METROPOLITAN SEWER FUND

Environ Mon & Tech Services-Metro

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1804	Sr Biologist	0.00	1.00	$	86,123	$	86,123
1851	Sr Marine Biologist	1.00	1.00	$	86,354	$	86,354
1854	Sr Chemist	2.00	2.00	$	85,030	$	170,060
1872	Sr Planner	1.00	1.00	$	77,900	$	77,900
1879	Sr Clerk/Typist	2.00	0.00	$	-	$	-
2214	Deputy Director	1.00	1.00	$	119,758	$	119,758
2250	Asst Deputy Director	1.00	0.00	$	-	$	-
	Ex Perf Pay-Classified	0.00	0.00	$	-	$	5,069
	Overtime Budgeted	0.00	0.00	$	-	$	189,931
	Reg Pay For Engineers	0.00	0.00	$	-	$	26,136
	Total	106.00	**95.00**			**$**	**6,343,782**

Administration-Metro

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1100	Accountant III	0.70	0.70	$	71,390	$	49,973
1104	Account Clerk	3.00	1.00	$	37,878	$	37,878
1105	Administrative Aide I	0.70	0.00	$	-	$	-
1106	Sr Management Analyst	6.30	8.30	$	70,802	$	587,655
1107	Administrative Aide II	3.30	5.30	$	50,686	$	268,635
1153	Asst Engineer-Civil	10.70	16.70	$	69,364	$	1,158,376
1157	Asst Engineer-Electrical	2.80	1.40	$	69,516	$	97,322
1167	Asst Engineer-Mechanical	0.70	0.00	$	-	$	-
1218	Assoc Management Analyst	7.05	13.25	$	64,539	$	855,136
1221	Assoc Engineer-Civil	16.40	8.00	$	80,375	$	643,001
1223	Assoc Engineer-Electrical	2.10	2.40	$	80,290	$	192,696
1225	Assoc Engineer-Mechanical	1.40	0.70	$	80,276	$	56,193
1227	Assoc Planner	1.40	1.40	$	65,371	$	91,520
1243	Info Systems Administrator	0.70	0.70	$	89,277	$	62,494
1348	Info Systems Analyst II	3.50	4.50	$	64,621	$	290,794
1349	Info Systems Analyst III	1.40	1.40	$	71,601	$	100,241
1401	Info Systems Technician	5.60	1.00	$	50,992	$	50,992
1422	Drafting Aide	0.70	0.00	$	-	$	-
1423	Sr Drafting Aide	0.70	0.00	$	-	$	-
1535	Clerical Assistant II	6.70	3.40	$	35,402	$	120,366
1556	Recycling Program Manager	0.00	1.00	$	90,764	$	90,764
1612	Org Effectiveness Specialist III	0.70	0.70	$	71,647	$	50,153
1614	Org Effectiveness Specialist II	0.00	1.90	$	64,734	$	122,995
1615	Org Effectiveness Supv	0.70	0.70	$	80,404	$	56,283
1648	Payroll Specialist II	0.70	4.20	$	41,507	$	174,328

Metropolitan Wastewater

Salary Schedule

METROPOLITAN SEWER FUND

Administration-Metro

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1668	Plant Process Control Supv	0.00	2.00	$	68,081	$	136,161
1671	Sr Plant Technician Supv	0.00	2.00	$	72,209	$	144,417
1727	Principal Engineering Aide	2.40	4.00	$	60,485	$	241,938
1746	Word Processing Operator	5.10	4.10	$	37,845	$	155,163
1750	Project Assistant	0.00	2.00	$	69,959	$	139,918
1751	Project Officer I	0.70	3.00	$	79,940	$	239,820
1752	Project Officer II	1.05	0.45	$	91,809	$	41,314
1776	Public Information Clerk	3.00	1.00	$	37,688	$	37,688
1823	Safety Officer	3.50	2.00	$	70,176	$	140,352
1826	Safety Representative II	5.60	5.60	$	60,959	$	341,368
1830	Sr Mechanical Engineer	1.40	1.40	$	92,654	$	129,716
1844	Sr Account Clerk	0.70	0.70	$	43,001	$	30,101
1855	Sr Civil Engineer	4.10	3.00	$	92,803	$	278,409
1861	Sr Engineering Aide	0.00	2.00	$	52,764	$	105,528
1863	Sr Electrical Engineer	0.70	0.00	$	-	$	-
1871	Sr Public Information Officer	1.40	1.40	$	64,783	$	90,696
1872	Sr Planner	1.40	1.40	$	77,900	$	109,060
1876	Executive Secretary	0.70	0.70	$	52,009	$	36,406
1879	Sr Clerk/Typist	2.80	0.70	$	43,313	$	30,319
1899	Stock Clerk	0.70	0.00	$	-	$	-
1910	Student Engineer	0.70	0.00	$	-	$	-
1915	Sr Power Plant Supv	0.70	0.00	$	-	$	-
1917	Supv Management Analyst	1.42	2.72	$	80,610	$	219,259
1926	Info Systems Analyst IV	3.50	3.10	$	80,290	$	248,898
1940	Supv Public Info Officer	0.70	0.70	$	72,000	$	50,400
1971	Training Supv	0.70	0.70	$	72,000	$	50,400
1972	Safety & Training Manager	0.70	0.70	$	79,947	$	55,963
2214	Deputy Director	2.10	2.10	$	123,172	$	258,662
2267	MWWD Director	0.70	0.70	$	143,499	$	100,449
2270	Program Manager	0.70	2.00	$	106,061	$	212,121
2276	Asst MWWD Director	0.70	0.70	$	123,020	$	86,114
	Overtime Budgeted	0.00	0.00	$	-	$	123,385
	Reg Pay For Engineers	0.00	0.00	$	-	$	101,650
	Temporary Help	0.00	0.00	$	-	$	28,999
	Total	125.82	**129.52**			**$**	**9,122,469**
Metropolitan Sewer Fund Total		557.27	**507.37**			**$**	**34,801,920**
METROPOLITAN WASTEWATER TOTAL		1,051.74	**916.44**			**$**	**59,837,143**

Revenue and Expense Statement (Non-General Fund)

SEWER FUNDS 41506, 41508 & 41509

	FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from 45-Day Operating Reserve	$ 26,371,150	$ 26,388,280	**$ 28,362,787**
Balance from Prior Year	$ 64,764,104	$ 5,359,061	**$ 123,763,507**[1]
Prior Year Continuing Appropriations	$ 79,590,000	$ 108,438,587	**$ 36,099,847**
TOTAL BALANCE	$ 170,725,254	$ 140,185,928	**$ 188,226,141**
REVENUE			
Capacity Charges	$ 16,000,198	$ 12,000,000	**$ 15,796,074**
Contributions in Aid	$ -	$ 5,089,566	**$ -**
Electrical Cogeneration	$ 1,075,860	$ 1,060,322	**$ 1,397,510**
Grants Receipts	$ 100,000	$ -	**$ 375,498**
Interest Earnings	$ 5,300,000	$ 5,000,000	**$ 4,400,172**
New Sewer Connections	$ 285,438	$ 200,000	**$ 200,000**
Other Revenue	$ 7,497,712	$ 210,133	**$ 199,073**
Services Rendered to Others	$ 6,899,834	$ 7,345,168	**$ 7,489,900**
Sewage Treatment Plant Services	$ 56,200,286	$ 65,111,027	**$ 68,312,656**
Sewer Service Charges	$ 236,835,412	$ 242,548,300	**$ 260,859,540**
State Revolving Fund Proceeds	$ 10,093,000	$ -	**$ -**
TOTAL REVENUE	$ 340,287,740	$ 338,564,516	**$ 359,030,423**
TOTAL BALANCE AND REVENUE	$ 511,012,994	$ 478,750,444	**$ 547,256,564**
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
CIP Expenditures	$ 60,082,477	$ 39,504,832	**$ 100,678,956**
TOTAL CIP EXPENSE	$ 60,082,477	$ 39,504,832	**$ 100,678,956**
OPERATING EXPENSE			
Assurance Program	$ -	$ -	**$ 8,000,000**
Debt Service	$ 86,821,733	$ 104,521,954	**$ 94,358,901**
Department Expenditures & Encumbrances	$ 223,922,855	$ 237,618,767	**$ 228,459,238**
Unallocated Reserve	$ -	$ 3,927,232	**$ 7,295,536**
TOTAL OPERATING EXPENSE	$ 310,744,588	$ 346,067,953	**$ 338,113,675**
TOTAL EXPENSE	$ 370,827,065	$ 385,572,785	**$ 438,792,631**
RESERVE			
45-Day Operating Reserve/Contingency	$ 26,388,280	$ 28,362,787	**$ 31,653,907**
CIP Reserve for Cont. Appropriations & Encumbrances	$ 103,438,587	$ 31,099,847	**$ 71,810,026**
Emergency Bond Reserve	$ 5,000,000	$ 5,000,000	**$ 5,000,000**

Metropolitan Wastewater

Revenue and Expense Statement (Non-General Fund)

SEWER FUNDS 41506, 41508 & 41509

	FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
RESERVE			
Phase Funded CIP Projects	$ -	$ 300,000	**$ -**
TOTAL RESERVE	$ 134,826,867	$ 64,762,634	**$ 108,463,933**
TOTAL RESERVE	$ 134,826,867	$ 64,762,634	**$ 108,463,933**
BALANCE	$ 5,359,062	$ 28,415,025	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 511,012,994	$ 478,750,444	**$ 547,256,564**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) The FY2008 balance from prior year includes bond proceeds in the amount of $80,422,328 and State Revolving Loans in the amount of $14,926,154 which were received in FY2007. At the time when the FY2007 budget was established, these funds were not anticipated.

Public Works



Mission Statement

To provide the City of San Diego with Public Works services, protecting public health, and enhancing the quality of life for all of the City's residents.

Department Description

The Public Works group consists of the Deputy Chief Operating Officer, Assistant Deputy Chief Operating Officer, Group Human Resources Manager, and Group Information Technology Manager. The Group provides executive oversight and strategic planning and direction for the City's various Public Works departments including Engineering & Capital Projects, Environmental Services, Water, Metropolitan Wastewater, and General Services.

Service Efforts and Accomplishments

Completion of Business Process Reengineering across all Public Works departments, resulting in improved efficiency of the public works services provided to the residents and visitors of San Diego

Completion and approval of the City's Water and Wastewater rate case

Completion of Information Technology Tactical Plan across all Public Works departments, resulting in the alignment of priorities across the business work unit

Initiated a condition assessment of all City facilities

Completed an update of the Streets Assessment

Standardized human resource services across all departments within Public Works

Public Works

Department Summary

Public Works				
	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**	FY 2007-2008 CHANGE
Positions	0.00	1.00	**4.50**	3.50
Personnel Expense	$ -	$ 190,520	**$ 804,048**	$ 613,528
Non-Personnel Expense	$ -	$ -	**$ 50,482**	$ 50,482
TOTAL	$ -	$ 190,520	**$ 854,530**	$ 664,010

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Public Works			
Public Works	0.00	1.00	**4.50**
Total	**0.00**	**1.00**	**4.50**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
GENERAL FUND			
Public Works			
Public Works	$ -	$ 190,520	**$ 854,530**
Total	**$ -**	**$ 190,520**	**$ 854,530**

Significant Budget Adjustments

GENERAL FUND

Public Works	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 59,929	$ 0
Transfer From the Office of the Chief Operating Officer Transfer of 1.00 Deputy Chief Operating Officer and 0.50 of an Executive Secretary from the Office of the Chief Operating Officer to the Public Works Department due to restructuring.	1.50	$ 281,666	$ 0

Significant Budget Adjustments

GENERAL FUND

Public Works	Positions	Cost	Revenue
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	2.00	$ 275,262	$ 0
Executive Non-Personnel Expense Reallocation Adjustment to fully fund the Deputy Chief Officers and their Executive Secretaries for non-personnel expenditures by re-allocating funds from Business and Support Services Department to the Deputy Chief of Land Use and Economic Development, Public Works, and Finance departments within the General Fund.	0.00	$ 25,700	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 10,749	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 4,537	$ 0
Membership Fees American Public Works Association membership fees.	0.00	$ 3,500	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ 2,667	$ 0

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ -	$ 135,000	**$ 559,004**
Fringe Benefits	$ -	$ 55,520	**$ 245,044**
SUBTOTAL PERSONNEL	$ -	$ 190,520	$ **804,048**
NON-PERSONNEL			
Supplies & Services	$ -	$ -	**$ 37,446**
Information Technology	$ -	$ -	**$ 4,497**
Energy/Utilities	$ -	$ -	**$ 7,039**
Equipment Outlay	$ -	$ -	**$ 1,500**
SUBTOTAL NON-PERSONNEL	$ -	$ -	$ **50,482**
TOTAL	$ -	$ 190,520	$ **854,530**

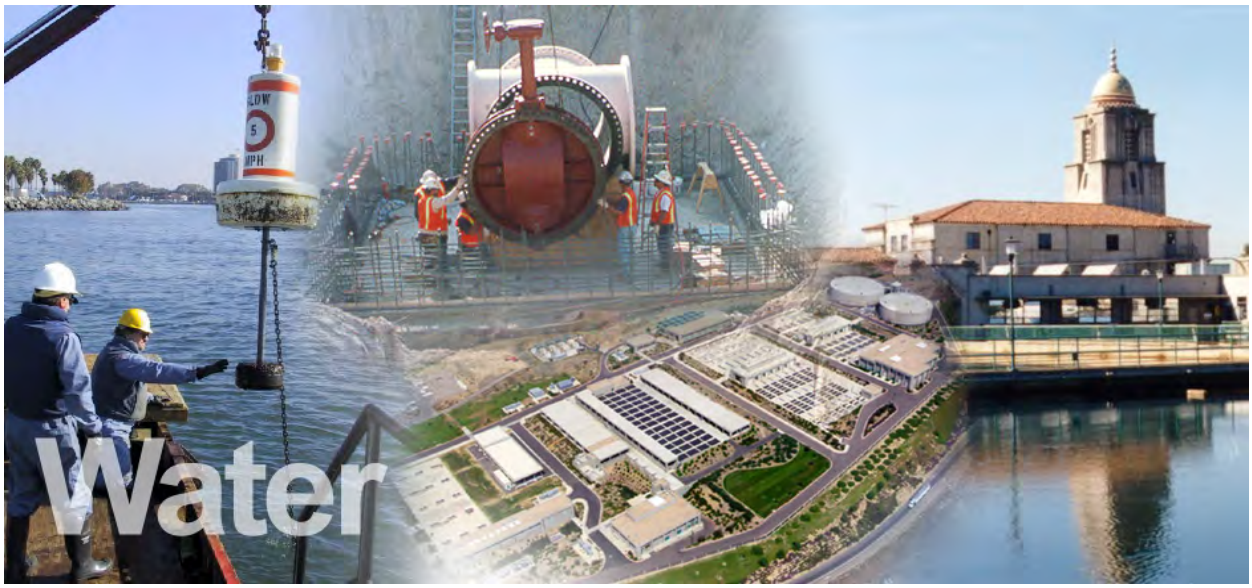
Public Works

Salary Schedule

GENERAL FUND
Public Works

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1876	Executive Secretary	0.00	**0.50**	$	52,008	$	26,004
2153	Deputy Chief	0.00	**1.00**	$	168,002	$	168,002
2164	Assistant Deputy Chief	1.00	**1.00**	$	135,000	$	135,000
2270	Program Manager	0.00	**2.00**	$	114,999	$	229,998
	Total	1.00	**4.50**			**$**	**559,004**
PUBLIC WORKS TOTAL		1.00	**4.50**			**$**	**559,004**

Water



Mission Statement

To provide San Diego with safe, reliable, cost effective water and outstanding customer service in an environmentally sensitive manner.

Department Description

The City of San Diego has one of the largest and most complex water storage, treatment, and delivery systems in the world. The water system extends over 404 square miles, serving nearly 1.3 million customers with an average delivery of 213 million gallons of water per day (MGD). Water is transported through 49 water-pumping stations, approximately 3,381 miles of water lines, and more than 273,000 metered service connections. The City has nine reservoirs with a total capacity of 415,000 acre feet (AF - one AF equals 325,900 gallons), and three water treatment plants with a total capacity of nearly 330 MGD.

Since the San Diego region is considered semi-arid and lacks water as a natural resource, approximately 90 percent of the water used by residents is imported. One of the Water Department's primary responsibilities is to secure imported water supplies for the residents of San Diego while continuing to research alternative water supplies such as recycled water, groundwater, desalinated sea water, etc. In addition to supplying water, the Department also performs a variety of functions and provides a number of services including water system repair and maintenance and water conservation education.

While the responsibilities of the Water Department have grown since it was established in 1901, its goal remains to provide a safe and reliable water supply to the San Diego community.

Service Efforts and Accomplishments

Water Operations Bid-to-Goal Program - Currently in its third year of a five-year Bid-to-Goal contract. The results of the audited bid savings in Fiscal Year 2005 was $9,747,723. The Fiscal Year 2006 estimated bid savings is $9,500,000.

The Water Department was successful in issuing privately placed interim financing of $57 million. This will allow the Department to continue its Capital Improvements Program during Fiscal Year 2008.

Water

Service Efforts and Accomplishments

Prop 50 Grant Funding - Agreements were executed with the State Department of Water Resources for $1.5 million for the San Pasqual Brackish Groundwater Desalination Demonstration Project and for the San Diego Formation Groundwater Desalination Feasibility Study. These projects will determine the feasibility of developing local groundwater supplies to help offset imported water needs.

San Pasqual Groundwater Management Plan - This plan will help continued access to State grant funding assistance for preserving and utilizing valuable water supplies and associated resources of this basin.

Integrated Regional Water Management (IRWN) - The Water Department has been a key in San Diego's IRWM planning process, by staffing the Regional Water Management Group (RWMG), and representing the City on the Regional Advisory Committee (RAC). Future State and federal funding programs are likely to include IRWM requirements; such as the proposed Reliable Water Supply Bond Act of 2008.

Beneficial Reuse of Recycled Water - An estimated 10,800 acre feet of recycled water will be produced and beneficially reused in calendar year 2007.

City Maintained Backflow Repair Replacement Program - In a coordinated effort between the Meter Shop, Water CIP and Field Engineering, and a private contractor, repair and replace of over 400 backflow devices has been expedited to enable City forces to maintain backflow preventive maintenance efforts without increasing staff.

Water Meter Preventive Maintenance Program - The Meter Shop has implemented a Meter Age replacement program for small/residential water meters, which allows for the prioritized replacement of underperforming and older meters with the goal of improving customer service. Improved Meter Reading Efficiency to 99 percent - Optimized meter reading operations are resulting in increased efficiency in reading meters.

Other Accomplishments:
- The Water Department was the first water agency to combine a Bid-to-Goal management tool with the International Organization for Standardization (ISO) 14001 certification.

- Completion of the Earl Thomas Reservoir, the largest pre-stressed concrete reservoir in the world.

- Treatment capacity increased by 80 million gallons a day.

- Completion of the Alvarado Water Treatment Plant Phase II.

- Awarded Contracts for the Barrett Reservoir Outlet Tower Upgrade and Rancho Bernardo Reservoir.

Budget Dollars at Work

- Delivered 77,882 million gallons water (raw and filtered)
- Operated and maintained 3,381 miles of water mains
- Operated 273,304 water meters
- Operated and maintained 3 water treatment plants
- Operated and maintained 24,905 fire hydrants
- Operated and maintained 9 impounding dams and reservoirs
- Answered 350,582 customer service calls

Department Summary

Water				
	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**	FY 2007-2008 CHANGE
Positions	889.39	914.06	**850.90**	(63.16)
Personnel Expense	$ 74,471,064	$ 74,197,208	**$ 75,996,588**	$ 1,799,380
Non-Personnel Expense	$ 248,072,845	$ 285,157,722	**$ 429,957,941**	$ 144,800,219
TOTAL	$ 322,543,909	$ 359,354,930	**$ 505,954,529**	$ 146,599,599

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
WATER DEPARTMENT FUND			
Water Department			
Business Operations Section	35.00	35.00	**49.00**
Capital Improvement Projects	44.00	45.00	**21.00**
CIP Corrosion Engineering	7.00	7.00	**0.00**
CIP Division Management	2.00	2.00	**2.00**
CIP Planning	12.00	12.00	**13.00**
CIP Program Management	0.00	0.00	**9.00**
CIP Water Review	14.00	13.00	**10.00**
Construction and Maintenance	119.00	155.00	**203.00**
Cust Support - Information Systems	19.00	19.00	**0.00**
Customer Services Office	56.00	57.00	**53.00**
Customer Support - Meter Services	75.00	76.00	**70.00**
Customer Support Division Administration	6.00	7.00	**7.00**
Department Management	3.33	3.00	**3.00**
Environmental & Permit Compliance (EPC)	3.00	3.00	**3.00**
Field Services & Investigations	48.00	47.00	**47.00**
Human Resources	32.50	33.50	**27.00**
Plant Operations	23.00	28.00	**49.00**
Public Information & Community Outreach	3.00	3.00	**3.00**
Raw Water Storage and Distribution	0.00	0.00	**40.00**
Recycled Water Program	11.00	17.00	**15.00**
Safety Program	6.00	6.00	**6.00**
Stormwater/Watershed	2.00	5.00	**0.00**
Trench Repair	24.56	24.56	**23.90**
Water Laboratory	50.00	50.00	**46.00**
Water Operations Administration	21.00	23.00	**15.00**
Water Operations/Lakes Recreation	46.00	56.00	**13.00**

Water

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
WATER DEPARTMENT FUND			
Water Department			
Water Pol Div - Administration	3.00	3.00	**0.00**
Water Pol Div - Div Management	2.00	2.00	**2.00**
Water Pol Div - Strat Planning	2.00	2.00	**2.00**
Water Pol Div-Water Reliability	8.00	8.00	**9.00**
Water Resources Management	21.00	20.00	**18.00**
Water Shed Mgmt - Division Mgt	0.00	0.00	**1.00**
Water System Engineering	43.00	49.00	**29.00**
Wtr Ops Div - System Operations	147.00	102.00	**59.00**
Wtr Resources Policy & Legis Analyst	1.00	1.00	**3.00**
Total	**889.39**	**914.06**	**850.90**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
WATER DEPARTMENT FUND			
Water Department			
45-Day Operating Reserve	$ 18,049,799	$ 18,338,225	**$ 19,936,102**
Assurance Fund	$ 3,050,000	$ 3,900,000	**$ 4,500,000**
Bond Debt Service and Loan Payments	$ 34,237,380	$ 39,084,361	**$ 58,888,385**
Business Operations Section	$ 8,376,733	$ 8,252,371	**$ 12,001,672**
Capital Improvement Projects	$ 11,440,376	$ 31,028,719	**$ 149,166,117**
CIP Corrosion Engineering	$ 1,186,913	$ 1,181,757	**$ -**
CIP Division Management	$ 4,216,615	$ 3,618,211	**$ 3,086,554**
CIP Planning	$ 2,003,948	$ 1,706,526	**$ 1,840,829**
CIP Program Management	$ -	$ -	**$ 1,019,447**
CIP Project Management South	$ 75,388	$ 75,388	**$ 75,388**
CIP Project Management WTP	$ 114,102	$ 114,102	**$ 114,102**
CIP Water Review	$ 2,787,714	$ 2,714,269	**$ 2,573,883**
Construction and Maintenance	$ 16,059,773	$ 19,317,768	**$ 24,058,512**
Cust Support - Information Systems	$ 8,493,104	$ 7,446,404	**$ 5,892,264**
Customer Services Office	$ 6,686,031	$ 8,801,695	**$ 7,027,426**
Customer Support - Meter Services	$ 7,589,052	$ 9,579,143	**$ 8,989,757**
Customer Support Division Administration	$ 1,731,451	$ 2,002,616	**$ 1,901,209**
Department Management	$ 837,337	$ 659,576	**$ 658,121**
Environmental & Permit Compliance (EPC)	$ 312,262	$ 306,151	**$ 319,837**
Field Services & Investigations	$ 3,545,612	$ 3,456,591	**$ 3,830,856**
General Government Services	$ 3,414,000	$ 3,414,000	**$ 4,755,513**

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
WATER DEPARTMENT FUND			
Water Department			
Human Resources	$ 3,383,745	$ 3,461,371	**$ 2,928,655**
Plant Operations	$ 6,284,072	$ 7,045,349	**$ 10,691,617**
Project Management - North	$ 32,798	$ 32,798	**$ 32,798**
Public Information & Community Outreach	$ 408,594	$ 409,738	**$ 388,047**
Raw Water Storage and Distribution	$ -	$ -	**$ 3,890,751**
Recycled Water Program	$ 1,344,476	$ 1,910,283	**$ 1,796,790**
Safety Program	$ 2,290,222	$ 2,254,356	**$ 2,264,239**
Special Projects	$ 10,201	$ 10,172	**$ 10,172**
Stormwater/Watershed	$ 698,653	$ 976,491	**$ 62,864**
Trench Repair	$ 2,662,889	$ 2,719,137	**$ 4,941,072**
Unallocated Reserve	$ 1,320,000	$ 1,320,000	**$ 5,822,200**
Water Department	$ 1,337	$ (3,577,813)	**$ 441,837**
Water Laboratory	$ 5,987,344	$ 5,996,260	**$ 5,747,552**
Water Operations Administration	$ 19,526,026	$ 19,853,659	**$ 17,564,258**
Water Operations/Lakes Recreation	$ 6,199,756	$ 7,382,534	**$ 1,738,622**
Water Pol Div - Administration	$ 1,623,883	$ 1,613,127	**$ 1,047,132**
Water Pol Div - Div Management	$ 582,530	$ 592,113	**$ 549,705**
Water Pol Div - Strat Planning	$ 211,070	$ 211,874	**$ 255,694**
Water Pol Div-Water Reliability	$ 2,871,725	$ 2,258,388	**$ 1,761,975**
Water Purchases	$ 110,047,961	$ 119,298,000	**$ -**
Water Purchases New Division	$ -	$ -	**$ 120,025,426**
Water Resources Management	$ 2,929,098	$ 3,510,870	**$ 2,778,543**
Water Shed Mgmt - Division Mgt	$ -	$ -	**$ 226,275**
Water System Engineering	$ 4,890,806	$ 5,403,957	**$ 2,957,517**
Wtr Ops Div - System Operations	$ 14,915,551	$ 11,561,365	**$ 7,137,498**
Wtr Resources Policy & Legis Analyst	$ 113,582	$ 113,028	**$ 257,316**
Total	**$ 322,543,909**	**$ 359,354,930**	**$ 505,954,529**

Significant Budget Adjustments

WATER DEPARTMENT FUND

Water Department	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 7,162,896	$ 0
Allowable Increase Allowable increases which reflect: vehicle leasing, reinstatement of SLA funding for CIP, overtime increase for meter reading, hourly wages to support extra load, Capital Improvement Projects, and 1.00 Word Processing Operator position.	1.00	$ 153,107,823	$ 0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00	$ 1,625,709	$ 0
New Facilities Addition of expenses to fund Phase 2 of the Alvarado Water Treatment Plant Expansion, and the Miramar Water Treatment Plant.	0.00	$ 263,000	$ 0
Mandated Additions Addition of 2.00 supplemental Water System Technician IVs. These positions are aligned to the Bid-To-Goal agreement and are being added to assist with mandated recycled water inspections.	2.00	$ 246,232	$ 0
Funding for the Enterprise Resource Planning (ERP) System This system will integrate all data and processes of the City's core functions into a unified data system. The ERP will replace independent applications the City has in place that will eliminate the need for external interfaces, provide a range of standardization, reduce maintenance, and allow for greater reporting capabilities.	0.00	$ 92,625	$ 0
Swap of Positions Swap 1.00 Deputy Director for 1.00 Program Manager.	0.00	$ 53,269	$ 0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00	$ 0	$ 102,349,056

Significant Budget Adjustments

WATER DEPARTMENT FUND

Water Department	Positions	Cost	Revenue
Transfer for the Information Technology Central Organization Transfer of positions and/or support from other City departments as a result of Business Process Re-engineering recommendations to centralize information technology support.	(2.00)	$ (84,844)	$ 0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	$ (578,622)	$ 0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00	$ (1,683,250)	$ 0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (1,840,962)	$ 0
Savings from Business Process Reengineering (BPR) and/or the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(63.16)	$ (5,442,568)	$ 0
Department Reductions Department redutions reflect cancellation of Service Level Agreements, non-personnel expenditure reductions.	(1.00)	$ (6,321,709)	$ 0

Water

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	**FY 2008 FINAL**
PERSONNEL			
Salaries & Wages	$ 50,612,599	$ 50,372,788	**$ 50,268,860**
Fringe Benefits	$ 23,858,465	$ 23,824,420	**$ 25,727,728**
SUBTOTAL PERSONNEL	$ 74,471,064	$ 74,197,208	$ **75,996,588**
NON-PERSONNEL			
Supplies & Services	$ 227,411,064	$ 263,788,792	**$ 411,020,929**
Information Technology	$ 11,126,037	$ 11,877,849	**$ 9,725,265**
Energy/Utilities	$ 8,295,565	$ 8,321,888	**$ 8,287,554**
Equipment Outlay	$ 1,240,179	$ 1,169,193	**$ 924,193**
SUBTOTAL NON-PERSONNEL	$ 248,072,845	$ 285,157,722	$ **429,957,941**
TOTAL	$ 322,543,909	$ 359,354,930	$ **505,954,529**

Salary Schedule

WATER DEPARTMENT FUND

Water Department

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1013	Water Systems Technician III	224.00	**209.00**	$	46,611	$	9,741,698
1014	Water Systems Technician IV	61.00	**62.00**	$	55,484	$	3,439,994
1015	Water Systems Technician Supervisor	23.00	**21.00**	$	65,016	$	1,365,336
1016	Water Systems District Manager	6.00	**5.00**	$	73,844	$	369,219
1104	Account Clerk	6.00	**6.00**	$	37,878	$	227,268
1105	Administrative Aide I	1.00	**0.00**	$	-	$	-
1106	Sr Management Analyst	8.00	**8.00**	$	70,802	$	566,416
1107	Administrative Aide II	10.00	**10.00**	$	50,686	$	506,860
1136	Asst Chemist	16.00	**15.00**	$	65,162	$	977,426
1153	Asst Engineer-Civil	40.00	**37.00**	$	69,364	$	2,566,464
1193	Asst Reservoir Keeper	8.00	**8.00**	$	41,339	$	330,712
1218	Assoc Management Analyst	25.00	**24.00**	$	64,539	$	1,548,929
1220	Assoc Chemist	4.00	**4.00**	$	75,063	$	300,252
1221	Assoc Engineer-Civil	33.00	**32.00**	$	80,375	$	2,572,000
1223	Assoc Engineer-Electrical	1.00	**0.00**	$	-	$	-
1225	Assoc Engineer-Mechanical	1.00	**0.00**	$	-	$	-
1227	Assoc Planner	2.00	**2.00**	$	65,372	$	130,743
1230	Multimedia Production Specialist	1.00	**1.00**	$	51,768	$	51,768
1235	Multimedia Production Coordinator	1.00	**1.00**	$	58,222	$	58,222
1237	Payroll Specialist I	1.00	**1.00**	$	39,515	$	39,515
1238	Payroll Supv	1.00	**1.00**	$	47,683	$	47,683
1243	Info Systems Administrator	1.00	**1.00**	$	89,277	$	89,277
1275	Building Services Supv	1.00	**1.00**	$	55,481	$	55,481

Salary Schedule

WATER DEPARTMENT FUND

Water Department

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1288	Carpenter	2.00	**2.00**	$	52,003	$	104,006
1293	Cement Finisher	3.66	**3.00**	$	50,638	$	151,915
1330	Cashier	5.00	**5.00**	$	37,620	$	188,098
1348	Info Systems Analyst II	7.00	**6.00**	$	64,621	$	387,726
1349	Info Systems Analyst III	3.00	**3.00**	$	71,601	$	214,803
1356	Code Compliance Officer	4.00	**4.00**	$	44,492	$	177,969
1357	Code Compliance Supv	1.00	**1.00**	$	51,007	$	51,007
1369	Water Distribution Operator	6.00	**6.00**	$	56,870	$	341,222
1370	Water Distribution Operations Supv	1.00	**1.00**	$	64,212	$	64,212
1393	Customer Services Supv	5.00	**4.00**	$	65,867	$	263,467
1394	Customer Services Representative	38.00	**34.00**	$	38,872	$	1,321,632
1398	Ranger/Diver I	4.00	**3.00**	$	50,113	$	150,340
1399	Ranger/Diver II	2.00	**2.00**	$	56,544	$	113,088
1401	Info Systems Technician	6.00	**3.00**	$	50,992	$	152,977
1423	Sr Drafting Aide	9.00	**7.00**	$	53,712	$	375,985
1436	Equipment Technician I	1.00	**1.00**	$	42,342	$	42,342
1437	Equipment Mechanic	1.00	**1.00**	$	52,940	$	52,940
1440	Equipment Operator II	17.67	**17.67**	$	49,096	$	867,532
1443	Electronics Technician	1.00	**1.00**	$	56,718	$	56,718
1445	Equipment Operator III	2.00	**2.00**	$	51,834	$	103,668
1465	Field Representative	16.00	**15.00**	$	38,916	$	583,740
1508	Irrigation Specialist	3.00	**3.00**	$	43,427	$	130,280
1512	Heavy Truck Driver II	6.00	**6.00**	$	44,704	$	268,224
1513	Heavy Truck Driver I	1.00	**1.00**	$	42,680	$	42,680
1520	Hydrography Aide	1.00	**1.00**	$	51,422	$	51,422
1522	Instrumentation & Control Supv	1.00	**0.00**	$	-	$	-
1523	Instrumentation & Control Tech	7.00	**7.00**	$	61,866	$	433,062
1535	Clerical Assistant II	14.00	**9.00**	$	35,402	$	318,617
1556	Recycling Program Manager	1.00	**1.00**	$	90,764	$	90,764
1560	Lake Aide II	14.00	**14.00**	$	32,360	$	453,038
1575	Data Entry Operator	1.00	**1.00**	$	38,963	$	38,963
1580	Laboratory Technician	10.00	**10.00**	$	48,861	$	488,610
1599	Lakes Program Manager	1.00	**1.00**	$	88,551	$	88,551
1612	Org Effectiveness Specialist III	2.00	**1.00**	$	71,647	$	71,647
1614	Org Effectiveness Specialist II	4.00	**3.00**	$	64,734	$	194,203
1615	Org Effectiveness Supv	2.00	**1.00**	$	80,403	$	80,403
1620	Meter Reader	17.00	**17.00**	$	34,543	$	587,224
1622	Biologist III	5.00	**3.00**	$	74,563	$	223,690
1624	Biologist II	9.00	**8.00**	$	65,227	$	521,816

Water

Salary Schedule

WATER DEPARTMENT FUND

Water Department

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1648	Payroll Specialist II	6.00	**6.00**	$	41,507	$	249,040
1666	Plant Process Control Electrician	5.00	**5.00**	$	62,300	$	311,501
1668	Plant Process Control Supv	1.00	**1.00**	$	68,081	$	68,081
1725	Principal Drafting Aide	4.00	**4.00**	$	60,756	$	243,023
1727	Principal Engineering Aide	13.00	**13.00**	$	60,484	$	786,293
1746	Word Processing Operator	26.50	**24.00**	$	37,845	$	908,279
1751	Project Officer I	1.00	**1.00**	$	79,940	$	79,940
1752	Project Officer II	1.00	**1.00**	$	91,809	$	91,809
1776	Public Information Clerk	4.00	**4.00**	$	37,688	$	150,751
1777	Public Info Officer	2.00	**2.00**	$	52,516	$	105,032
1798	Golf Course Manager	2.00	**1.00**	$	71,502	$	71,502
1804	Sr Biologist	1.00	**1.00**	$	86,123	$	86,123
1816	Claims & Insurance Manager	2.00	**2.00**	$	89,147	$	178,294
1817	Reservoir Keeper	9.00	**8.00**	$	47,715	$	381,716
1823	Safety Officer	1.00	**1.00**	$	70,176	$	70,176
1826	Safety Representative II	3.00	**3.00**	$	60,959	$	182,876
1844	Sr Account Clerk	1.00	**1.00**	$	43,002	$	43,002
1854	Sr Chemist	1.00	**1.00**	$	85,030	$	85,030
1855	Sr Civil Engineer	10.00	**8.00**	$	92,803	$	742,424
1860	Sr Customer Services Rep	6.00	**7.00**	$	45,751	$	320,256
1861	Sr Engineering Aide	13.00	**13.00**	$	52,764	$	685,927
1863	Sr Electrical Engineer	1.00	**0.00**	$	-	$	-
1870	Senior Water Utility Supv	1.00	**1.00**	$	56,593	$	56,593
1872	Sr Planner	2.00	**2.00**	$	77,900	$	155,800
1876	Executive Secretary	1.00	**1.00**	$	52,009	$	52,009
1879	Sr Clerk/Typist	4.00	**2.00**	$	43,313	$	86,626
1884	Water Production Superintendent	2.00	**2.00**	$	98,556	$	197,112
1899	Stock Clerk	1.00	**1.00**	$	36,016	$	36,016
1902	Storekeeper I	2.00	**1.00**	$	41,330	$	41,330
1917	Supv Management Analyst	7.00	**6.00**	$	80,610	$	483,660
1921	Supv Field Representative	3.00	**3.00**	$	43,043	$	129,129
1923	Supv Economist	0.00	**1.00**	$	78,079	$	78,079
1925	Supv Meter Reader	2.00	**2.00**	$	44,275	$	88,549
1926	Info Systems Analyst IV	2.00	**2.00**	$	80,290	$	160,580
1940	Supv Public Info Officer	3.00	**3.00**	$	71,999	$	215,997
1961	Public Works Supv	1.67	**1.67**	$	59,139	$	98,762
1971	Training Supv	1.00	**1.00**	$	71,999	$	71,999
1972	Safety & Training Manager	2.00	**2.00**	$	79,948	$	159,896
1977	Public Works Superintendent	0.56	**0.56**	$	79,566	$	44,557

Salary Schedule

WATER DEPARTMENT FUND

Water Department

Class	*Position Title*	*FY 2007 Positions*	***FY 2008 Positions***		*Salary*		*Total*
1978	Utility Worker I	6.33	**6.33**	$	36,233	$	229,353
1979	Utility Worker II	3.67	**3.67**	$	39,499	$	144,962
1985	Welder	3.00	**3.00**	$	53,159	$	159,476
1986	Water Operations Supv	3.00	**3.00**	$	79,620	$	238,860
1987	Sr Water Operations Supv	4.00	**4.00**	$	91,456	$	365,824
1988	Water Plant Operator	22.00	**22.00**	$	70,208	$	1,544,576
2181	Asst Department Director	1.00	**1.00**	$	126,277	$	126,277
2194	Water Department Director	1.00	**1.00**	$	143,268	$	143,268
2214	Deputy Director	4.00	**5.00**	$	119,840	$	599,201
2250	Asst Deputy Director	2.00	**1.00**	$	108,123	$	108,123
2270	Program Manager	6.00	**4.00**	$	103,792	$	415,166
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(1,406,448)
	Bilingual - Regular	0.00	**0.00**	$	-	$	9,034
	Confined Space Pay	0.00	**0.00**	$	-	$	212,287
	Emergency Medical Tech	0.00	**0.00**	$	-	$	27,438
	Ex Perf Pay-Classified	0.00	**0.00**	$	-	$	52,418
	Ex Perf Pay-Unclassified	0.00	**0.00**	$	-	$	3,168
	Overtime Budgeted	0.00	**0.00**	$	-	$	2,035,337
	Reg Pay For Engineers	0.00	**0.00**	$	-	$	435,710
	Standby Pay	0.00	**0.00**	$	-	$	92,446
	Tech Cert Pay	0.00	**0.00**	$	-	$	3,704
	Temp CIP City Force Wages	0.00	**0.00**	$	-	$	1,227,699
	Temporary Help	0.00	**0.00**	$	-	$	669,368
	Total	914.06	**850.90**			**$**	**50,268,860**
WATER TOTAL		914.06	**850.90**			**$**	**50,268,860**

Water

Revenue and Expense Statement (Non-General Fund)

WATER DEPARTMENT FUND 41500

		FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
BEGINNING BALANCE AND RESERVE				
Balance from Prior Year		$ 56,901,160	$ 18,989,387	**$ 17,175,474**
Prior Year Continuing Appropriations		$ 64,111,000	$ -	**$ 37,075,453**
Prior Year Encumbrances Cancelled		$ 2,000,000	$ 2,000,000	**$ 2,000,000**
Reserve Balance		$ 38,739,411	$ 41,721,321	**$ 99,372,027**
TOTAL BALANCE		$ 161,751,571	$ 62,710,708	**$ 155,622,954**
REVENUE				
Capacity Charges		$ 16,574,000	$ 12,457,000	**$ 11,244,286**
Contributions in Aid		$ 675,000	$ 75,000	**$ 75,000**
Damages Recovered		$ 290,200	$ 290,200	**$ 290,200**
Financing Proceeds		$ -	$ 37,307,762	**$ 117,753,345**
Grant Receipts		$ 5,782,828	$ 4,110,000	**$ 3,385,000**
Interest Earnings		$ 2,532,000	$ 3,032,000	**$ 4,132,000**
Lakes Recreation		$ 1,454,300	$ 1,839,800	**$ 1,841,845**
Land and Building Rentals		$ 4,121,333	$ 4,252,382	**$ 5,144,436**
New Water Services		$ 2,100,000	$ 2,402,400	**$ 2,402,400**
Other Revenue		$ 322,615	$ 379,883	**$ 380,047**
Reclaimed Water		$ 3,513,700	$ 4,012,261	**$ 5,628,593**
Reimbursement from Capital Outlay Fund		$ 3,157,700	$ 100,000	**$ 100,000**
Sale of Discarded Materials		$ 14,000	$ 14,000	**$ 14,000**
Sale of Water	(1)	$ 261,391,273	$ 277,875,129	**$ 297,677,782**
Service Charges		$ 600,000	$ 1,375,000	**$ 1,375,000**
Service Rendered to Others		$ 10,170,391	$ 10,302,589	**$ 10,730,528**
TOTAL REVENUE		$ 312,699,340	$ 359,825,406	**$ 462,174,462**
TOTAL BALANCE AND REVENUE		$ 474,450,911	$ 422,536,114	**$ 617,797,416**
CAPITAL IMPROVEMENTS PROGRAM (CIP)				
CIP Expenditures/Budget		$ 11,440,376	$ 31,052,107	**$ 145,575,252**
TOTAL CIP EXPENSE		$ 11,440,376	$ 31,052,107	**$ 145,575,252**
OPERATING EXPENSE				
Assurance Fund		$ 3,050,000	$ 3,900,000	**$ 4,500,000**
Debt Service		$ 32,861,458	$ 37,708,439	**$ 57,512,463**
Department Expenditures/Encumbrances		$ 140,984,393	$ 142,948,237	**$ 146,451,651**
SRF Loan Expense		$ 1,375,922	$ 1,375,922	**$ 1,375,922**
Transfers to Other Funds		$ 3,414,000	$ 3,414,000	**$ 4,755,513**
Unallocated Reserve		$ 1,320,000	$ 1,320,000	**$ 5,822,200**
Water Purchases (Commodity)		$ 84,216,573	$ 90,936,000	**$ 81,617,290**
Water Purchases (Fixed Charges)		$ 25,831,388	$ 28,362,000	**$ 38,408,136**
TOTAL OPERATING EXPENSE		$ 293,053,734	$ 309,964,598	**$ 340,443,175**
TOTAL EXPENSE		$ 304,494,110	$ 341,016,705	**$ 486,018,427**

Revenue and Expense Statement (Non-General Fund)

WATER DEPARTMENT FUND 41500

	FY 2006* BUDGET	FY 2007* BUDGET	**FY 2008* FINAL**
RESERVE			
Capital Reserve	$ 5,000,000	$ 5,000,000	**$ 5,000,000**
Change in Financing and Grant Related Proceeds	$ 12,089,899	$ -	**$ -**
Expenditures of Prior Year Enc. & Cont. Approp.	$ 64,111,000	$ -	**$ 37,075,453**
Operating Reserve	$ 18,049,799	$ 18,338,225	**$ 19,936,102**
Phase Funded	$ 45,885,414	$ 22,244,696	**$ -**
Rate Stabilization Fund	$ 10,500,000	$ 10,500,000	**$ 20,500,000**
Reserve for SRF Loan	$ -	$ -	**$ 1,375,922**
Secondary Purchase Reserve	$ 6,602,878	$ 7,157,880	**$ 7,201,526**
TOTAL RESERVE	$ 162,238,990	$ 63,240,801	**$ 91,089,003**
TOTAL RESERVE	$ 162,238,990	$ 63,240,801	**$ 91,089,003**
BALANCE	$ 7,717,811	$ 18,278,608	**$ 40,689,986**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 474,450,911	$ 422,536,114	**$ 617,797,416**

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) Sale of water reflects change from cash to accrual accounting.

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CITY OF SAN DIEGO
FISCAL YEAR
2008 ANNUAL BUDGET

Introduction



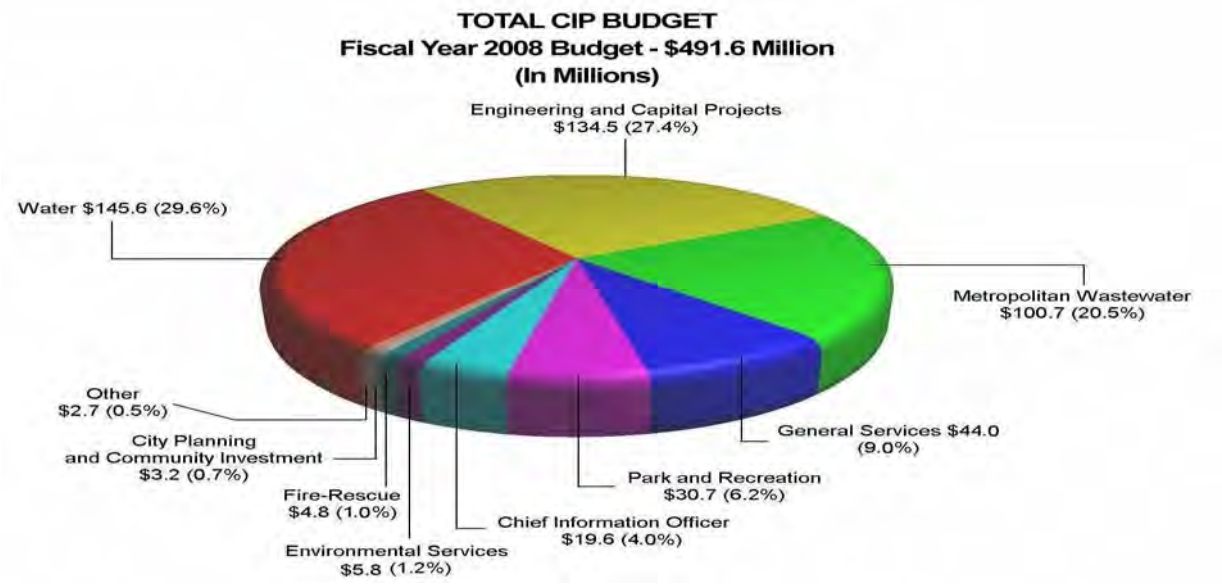
The Capital Improvements Program (CIP) budget supports construction projects, such as the development of park land, the construction of sewer pump plants, the acquisition of land for City use, the installation of traffic signals or street lighting systems, and the construction and remodeling of City facilities. These funds are derived from various sources, including sewer and water fees, a one half-cent local sales tax for transportation improvements (TransNet), development impact fees, and State and federal grants. The issuance of bonds is typically made for large and costly projects such as sewer treatment plants and pump stations.

The Fiscal Year 2008 Annual CIP Budget totals $491.6 million. This is an increase of $197.9 million or 67.4 percent from the Fiscal Year 2007 Annual CIP Budget of $293.7 million. The increase in the Fiscal Year 2008 Annual CIP Budget is primarily due to an increase in water and sewer projects, which will fund State and federal mandates as well as other project needs. On February 26, 2007, the City Council approved water and sewer rate increases. The water rates will increase 6.5 percent in fiscal years 2008-2011. Sewer rates will increase 8.75 percent in May 2007, 8.75 percent in May 2008, 7 percent in May 2009, and 7 percent in May 2010. The revenues generated from these rate increases are projected to fund $585.0 million worth of water and sewer projects over this period of time.

A second large increase to the total capital budget is due to the addition of $10.0 million of new funding budgeted in CIP projects to meet the requirements for the Americans with Disabilities Act (ADA). ADA improvement projects may include architectural barrier removal (i.e., curb cuts), facility retrofitting, and sidewalk improvements.

Overview of the Fiscal Year 2008 Annual CIP Budget

The following chart and table show the total Fiscal Year 2008 Annual CIP Budget by department. The CIP Budget identifies $4.3 billion in total projected CIP project costs through Fiscal Year 2018. In the Fiscal Year 2008 Annual CIP Budget, water and sewer projects account for 50.1 percent of the budget while Park and Recreation projects account for 6.2 percent of the total.



Capital Improvements Program
Fiscal Year 2008 Summary

The significant increases in the Fiscal Year 2008 Annual CIP Budget are in the Metropolitan Wastewater and Water Departments for water and sewer projects. The CIP budget is lower in Fiscal Year 2008 for the Engineering and Capital Projects Department since there is less grant funding of approximately $26.1 million from Highways and Bridge Replacement and Congestion Mitigation and Air Quality grants. A reduction in Library Department projects is due to the City's inability to enter the public bond market as of the end of Fiscal Year 2007.

Fiscal Year 2008 Annual CIP Budget by Department Compared to Fiscal Year 2007

Department	FY 2007	FY 2008 FINAL	CHANGE BETWEEN FY07 - FY08
City Planning and Community Investment [1]	$ 3,226,326	$ 3,233,949	$ 7,623
Development Services	$ -	$ 150,000	$ 150,000
Engineering and Capital Projects	$ 139,953,148	$ 134,533,162	$ (5,419,986)
Environmental Services	$ 6,457,000	$ 5,823,000	$ (634,000)
Fire-Rescue	$ 9,519,291	$ 4,776,346	$ (4,742,945)
General Services	$ 1,950,000	$ 44,020,774	$ 42,070,774
Library	$ 30,277,092	$ -	$ (30,277,092)
Metropolitan Wastewater	$ 39,520,884	$ 100,678,956	$ 61,158,072
Office of the Chief Information Officer	$ 1,250,000	$ 19,624,548	$ 18,374,548
Park and Recreation	$ 28,715,645	$ 30,670,251	$ 1,954,606
Police	$ -	$ -	$ -
Real Estate Assets [2]	$ 1,750,000	$ 2,550,000	$ 800,000
Water	$ 31,052,107	$ 145,575,252	$ 114,523,145
TOTAL	**$ 293,671,493**	**$ 491,636,238**	**$ 197,964,745**

[1] As a result of restructuring, the Fiscal Year 2007 CIP Budget for Community and Economic Development is now under the City Planning and Community Investments Department.

[2] The budget for the Airports Division of the Real Estate Assets Department was included as part of the General Services Department's CIP budget in Fiscal Year 2007. In addition, QUALCOMM Stadium is now part of the Real Estate Assets Department.

Highlights of the Fiscal Year 2008 Annual CIP Budget by Department

For additional information on budgeted capital projects, please refer to the individual department sections in Volume III of the Fiscal Year 2008 Annual Budget.

City Planning and Community Investments

The Department's Fiscal Year 2008 Annual CIP Budget is $3.2 million. Downtown parking projects account for $1.5 million.

Engineering and Capital Projects

The Department's Fiscal Year 2008 Annual CIP Budget is $134.5 million. This includes $58.6 million from the Undergrounding Surcharge Fund. These funds are used in part for the utilities undergrounding of new projects, for underground conversion projects to augment the California Public Utilities Commission Rule 20A, and for projects that affect City-owned street lighting and resurfacing of roadways associated with the undergrounding of utilities. Other significant allocations of the Department's CIP budget include:

- $7.7 million for improvements to the Palm Avenue/Interstate 805 Interchange
- $6.0 million for Camino del Sur – Carmel Mountain Road
- $4.5 million for Carroll Canyon Road – Sorrento Valley Road to Scranton Road

Environmental Services

The Department's Fiscal Year 2008 Annual CIP Budget is $5.8 million. Overall, this budget has decreased $634,000 from Fiscal Year 2007. The net decrease is related to a decrease of $2.0 million in the West Miramar Phase II project due to the anticipated completion of the last module at the Miramar Landfill, an increase of $916,000 in the Underground Hazardous Materials Storage Tanks project, and an increase of $450,000 in the Citywide Energy Improvements project.

Fire-Rescue

The Department's Fiscal Year 2008 Annual CIP Budget is $4.8 million. Projects funded in Fiscal Year 2008 include:

- $4.0 million for Fire Station 47, which serves the Pacific Highlands Ranch community, funded by Facilities Benefit Assessments
- $750,000 for a new fire station that will serve the Otay Mesa and Otay Mesa/Nestor communities funded by the Facilities Benefit Assessment

The Fire and Life Safety Services Facility Improvement Program, approved by Ordinance O-19054 and Resolution R-296359 in April 2002, is currently unfunded and is contingent upon the City's ability to enter the bond market. The remaining project costs are currently estimated at $92.0 million, of which $61.0 million is for fire projects and $31.0 million is for lifeguard projects. For many of these projects, only planning and other preliminary activities have been performed to date. The total project cost for each fire and lifeguard facility will be revised and the schedule for design and construction will be established once the scope of work is approved and bonds are approved for issuance.

Capital Improvements Program
Fiscal Year 2008 Summary

General Services
The Department's Fiscal Year 2008 Annual CIP Budget is $44.0 million. The significant allocations are listed below and the remaining budget is programmed for streets and drainage improvements.

- $24.7 for deferred maintenance, including street resurfacing, storm drain repair and sidewalk repair
- $12.3 million for ADA improvements
- $5.3 million for City facilities improvements, including roof replacements and air conditioning and heating upgrades and replacements

Metropolitan Wastewater
The Department's Fiscal Year 2008 Annual CIP Budget is $100.7 million. The funding for sewer projects is provided by private financing and the sewer rate increase. The Department's CIP budget includes the execution of Federal Consent Decree projects. The major projects for Fiscal Year 2008 include:

- $42.4 million for pipeline repair, replacement, and rehabilitation
- $19.8 million for repair and upgrade of pump stations
- $18.6 million for replacement of trunk sewers
- $7.6 million for repair and upgrade of treatment plants

Office of the CIO
The Department's Fiscal Year 2008 Annual CIP Budget is $19.6 million. This allocation includes $16.3 million for the Enterprise Resource Planning System (ERP) and $3.3 million for the public safety communications project.

Park and Recreation
The Department's Fiscal Year 2008 Annual CIP Budget is $30.7 million. Park and recreation projects are funded by a variety of sources, including Facilities Benefit Assessment Fees, Park Development Fees, Development Impact Fees, State and federal grants, and City funds. Projects for Fiscal Year 2008 include: play area upgrades, joint use fields, roof reconstruction, accessibility improvements, comfort stations, picnic shelters, Balboa Park and Mission Bay Park improvements, sports field and security lighting, and new park development.

Police
The Department has no new CIP project funding for Fiscal Year 2008. The construction of the Northwestern Area Station was completed in Fiscal Year 2007. The facility includes a police command and a light vehicle maintenance facility and will serve the northwest area of the City in Carmel Valley and adjacent community plan areas.

Water
The Department's Fiscal Year 2008 Annual CIP Budget is $145.6 million and reflects the primary focus on the continued funding of the upgrade and expansion of the water system. The Department's CIP budget ensures a reliable water supply and includes projects contained in the Compliance Order from the California Department of Health Services. These projects

will meet the requirements of the federal Safe Drinking Act and ensure the needed rehabilitation of aging infrastructure. The following are major projects for Fiscal Year 2008:

- $44.6 million for the Miramar Water Treatment Plant
- $31.2 million for Water Main Replacements
- $19.2 million for the Otay Water Treatment Plant
- $13.2 million for the Alvarado Water Treatment Plant Expansion
- $5.8 million for the Rancho Peñasquitos Pump Station
- $3.9 million for Security Upgrades

Future Outlook for the City's CIP

The Fiscal Year 2008 Annual CIP Budget increased by $197.9 million or 67.4 percent over Fiscal Year 2007. In addition, the Mayor is committed to funding ADA improvements for City facilities and other infrastructure increasing the budget $10 million over Fiscal Year 2007. An effort is currently underway to prioritize all CIP projects in order to use available funding to address the capital needs of communities within the City.

In order to showcase those projects that are funded and have work in progress, the Fiscal Year 2008 Annual Capital Improvements Program (CIP) Budget incorporates project pages for only those projects that have funding encumbered or expended, in continuing appropriations, or budget appropriations in the budget year. Because the CIP currently incorporates 11 fiscal years of data, there are many projects that are not scheduled to begin for several years. Many of these projects will undergo dramatic changes in scope before they begin, thus rendering schedule and cost data in the project pages obsolete. In addition, projects with no funding identified are listed in the departments' Unfunded Needs List.

CIP Schedule X shows a one-line summary of every current and future project, through Fiscal Year 2018, in the planned CIP. The projects are sorted by department and are shown in alphabetical order. Projects shown in bold have corresponding project pages, whereas those in regular font are future projects that will be published as funding is identified. This schedule reflects the entire capital budget and plan for expenditures, through Fiscal Year 2018, allowing for better prioritization of available resources.

Project Pages

The CIP project pages are designed to provide citizens and City officials with accurate and informative financial and logistical information for every CIP project currently in progress or scheduled for Fiscal Year 2008. A brief description of the components follows.

Department and Improvement Type

The department listed is the department contributing management resources toward the CIP project in conformance with Administrative Regulation 1.60. Each department's CIP may be broken down into improvement types. Improvement types are a more specific manner of categorizing the kinds of improvement offered by each capital improvement project. In the project pages, the improvement type is listed below the department name. In some cases, the improvement type may be the same as the department name. A few improvement types, such as Facilities, are used in several departments. Following is a list of improvement types found in the Fiscal Year 2008 Annual CIP Budget.

Improvement Types

Airports
Balboa Park
Bikeways
Centre City Development Corporation
Communications
Community Services Program
Economic Development
Energy Program
Environmental Protection
Facilities
Fire
Golf Course
Library
Lifeguard Services
Mission Bay
Municipal Water
Other Parks
Police
Police Decentralization
QUALCOMM Stadium
Reclaimed Water
Refuse Disposal
Sewer - Metropolitan
Sewer - Municipal
Storm Drains and Flood Control
Storm Water Program
Streets and Bridges
Traffic Control

Capital Improvements Program
Guide to the Budget

Project Number and Title
The first two digits of the CIP number represent the project type. The next digits represent the assigned project number.

Project Types
11 Storm Drains – Storm Drains
12 Flood Control – Flood Control
13 Flood Control – Annual Allocations
18 Storm Drains – Annual Allocations
20 Other Parks – Annual Allocations
21 Balboa Park
22 Mission Bay Park
25 Golf Course
29 Other Parks – Community Parks
31 Buildings and Land – Airports
32 Environmental Services – Refuse Disposal and Environmental Protection
33 Buildings and Land – Fire
34 Buildings and Land – Stadium
35 Buildings and Land – Libraries
36 Buildings and Land – Police
37 Buildings and Land – Miscellaneous Buildings
39 Building and Land – Economic Development and Redevelopment
40 Sewer – Mains and Trunk Sewers
41 Sewer – Pump Stations, Force Mains
42 Sewer – Treatment Plants, Labs and Disposal
44 Sewer – Existing
45 Sewer – Other
46 Sewer – Existing
52 Streets and Highways – Streets
53 Streets and Highways – Bridges
54 Streets and Highways – Pedestrian Bridges
58 Streets and Highways – Bikeways
59 Streets and Highways – Miscellaneous
61 Traffic Control – Street Lighting
62 Traffic Control – Traffic Signals
63 Traffic Control – Median Barriers, Miscellaneous
68 Traffic Control – Annual Allocations
70 Water – Mains and Transmission Pipelines
72 Water – Treatment/Filtration Plants
73 Water – Existing Facilities Improvements and Upgrades
74 Water – Storage, including Reservoirs and Standpipes
75 Water – Upgrades and Improvements to Other Water Facilities

Council District
This lists the City Council District (1-8) in which a project is located. Projects that have a Citywide impact or are outside the City limits are so noted.

Community Plan
This lists the affected Community Planning Area(s).

Description
This is a brief statement explaining the scope and boundaries of a project as well as defining its outcome in the surrounding neighborhood(s).

Justification
This explains why a project is needed and describes any legal requirements for the project including State or federal mandates.

Operating Budget Effect
This section describes any ongoing operating expenses anticipated upon completion of a project. An operating budget effect table may be included to provide more information. The table indicates the fiscal year of the impact; if the completion date of the project is unknown, the fiscal year will be listed as TBD (to be determined). Operating budget effects are displayed in three categories in the table: operating costs are the expenses for operating the building, facility, or park once it is opened; maintenance costs are the expenses for maintaining the new project, usually a building or facility; and other department are other expenses associated with the project that are not related to operating or maintaining the facility. Staffing refers to the number of full-time equivalent (FTE) positions required to operate and/or maintain the facility. The personnel expense (PE) represents the cost of positions or other personnel expense and the non-personnel expense (NPE) represents other costs associated with ongoing operations and maintenance. The operating budget effect table shows the estimated net impact of the new facility on the operating budget, since many projects involve upgrades to or expansions of existing facilities.

Relationship to General and Community Plans
This indicates whether a project is consistent with the affected community plans and is in conformance with the City's Progress Guide and General Plan. Additional information can be found in the Community Planning section.

Scheduling
This section provides the anticipated project schedule and includes the year(s) when design, construction, and other phases are expected to begin.

Summary of Project Changes
This provides a comparison between the Annual Fiscal Year 2007 Budget and the Fiscal Year 2008 Annual Budget. Changes may have resulted from modifications to the project scope, City Council action (resolutions and/or ordinances), changes to a community's Public Facilities Financing Plan, updated total project cost estimates, and/or revised revenue sources.

Expenditures by Revenue Source
This table lists the amounts and sources of funding (revenue sources) for the project through Fiscal Year 2018. Not all projects will have funding for the entire projected time. Descriptions of common funding sources can be found in the Revenue Sources section.

Total Estimated Project Cost

Projects typically extend beyond a given fiscal year. The 11-year CIP presents the total estimated project cost since project inception, including expenditures, encumbrances, continuing appropriations, Fiscal Year 2008 Annual Budget and projections of expenses in outlying years. Any project that was initiated prior to the current fiscal year will have expenditures, encumbrances, and/or continuing appropriations. These projects may be budgeted for additional funding in Fiscal Year 2008 as well as in outlying years, depending upon project scheduling. Any project budgeted to begin during Fiscal Year 2008 will have a budget for that year as well as any outlying years, depending upon project scheduling. The total estimated project cost for annual allocation projects only includes the current budgeted year.

Expended and Encumbered - Projects initiated prior to Fiscal Year 2008 typically have costs and encumbrances. This is shown on the project page as Expended and Encumbered and includes all funds that have been expended in the project as well as any contractual or other obligations shown as encumbrances. Expended and encumbered is a cumulative amount since project inception.

Continuing Appropriations - Appropriated funding approved in a prior year budget or by Council mid-year but not yet expended are reflected as continuing appropriation amounts. Continuing appropriations are a cumulative amount of unexpended and unencumbered appropriation since project inception. Approved funds for annual allocation projects that are not expended revert to fund balance in accordance with the annual appropriation ordinance.

Fiscal Year 2008 Annual Budget - The Fiscal Year 2008 Annual Budget is the programmed expenditure for the project for the upcoming budget year. This budget amount is included in the annual appropriation ordinance, which gives the City the authority to expend from that capital improvement project. The annual appropriation ordinance also provides guidance regarding the administration of the CIP during the course of the fiscal year. Modifications to the Annual Fiscal Year 2008 CIP Budget may occur during the course of the fiscal year through City Council action.

Outlying Fiscal Year Projected Cost Estimate - Projects that extend beyond Fiscal Year 2018 are projected based on project scheduling and funding availability. The City is not legally bound to any projections made in Fiscal Years 2009-2018 because they are not contained within the annual appropriation ordinance. Revisions and refinements of project scope, cost estimates, scheduling, and funding will affect the outlying year projections.

Capital Project Funding

In addition to traditional project funding, annual allocations, phased funding, and split funding methods are used in the CIP.

Annual Allocation - Annual allocations are programmed expenditures that allow the City to better plan for the expansion, renovation, relocation or replacement of facilities and equipment that have reached or exceeded their anticipated service life, provide for

emergency and accelerated construction needs, and provide for capital improvement project contingency needs. Annual allocations have many component tasks which are typically completed on an annual basis. Funding in annual allocation projects does not carry forward from year-to-year. Any amount not allocated to a component task is returned to the contributing fund. This type of financial planning has allowed the City to better address State and federal standards, such as those found within the Clean Drinking Water Act, as well as provide for implementation of City Council policies, such as traffic light and streetlight construction and replacement.

Phased Funding **-** Phased funding is a means by which large projects may be budgeted, appropriated, and contracted for in an efficient manner that maximizes the City's use of available funds. This method of funding allows the contract or project to be broken down into clearly defined portions, or phases, to fund on a contingent basis. A single large project may be considered as a series of component tasks and contracted for by phase, making pursuit of each phase contingent on the availability of funds.

Split Funding **-** Split funding is a method by which two different revenue sources are used to fund a capital project on a percentage basis. This approach is most commonly used in the Water, Metropolitan Wastewater, and Real Estate Assets - Airports to differentiate revenue sources that are frequently used for projects within these programs.

Work Codes
Work codes are required in all projects, except annual allocations, to identify the type of expenditure.

A	Apparatus, including fire engines and trucks
C	Construction costs, including construction, demolition, and project management
D	Design, including environmental analysis, project engineering and related costs
F	Furnishings for a completed new facility, such as furniture, modular equipment
L	Land acquisition
M	Mitigation for impacts to construction site
P	Preliminary design for a project prior to initial construction
R	Reimbursement to various entities or funds
B	Library books for proposed branch libraries
T	Telecommunications equipment such as telephones, computers, IT infrastructure
S	Reserve payments for future
I	Interest payments
Y	Debt payment for financed projects

Contact Information
This lists the contact person for the project including name, email address, and phone number. If a specific person has not been identified in connection with a project, a generic contact name is provided instead.

Unfunded Needs List

The Unfunded Needs List for each department provides a concise list of projects that are partially funded or not funded in the Fiscal Year 2008 Annual Budget. This list provides the project number, title, amount of funding required for the project to be initiated in Fiscal Years 2008 and 2009, and amount of funding required for the project to continue or be completed in Fiscal Years 2010 through 2018. If a project has a project sheet and also appears in the Unfunded Needs List, the amount of funding required will match the Unidentified Funding line in the Expenditures by Revenue Source table on the project page.

Financial Summaries - Schedules

The schedules summarize the funding sources and spending areas of the CIP. These are presented in the Financial Summaries - Schedules section.

Schedule VIII: Capital Improvements Program by Revenue Source

This schedule displays expended and/or encumbered funds, continuing appropriations, this fiscal year's budget, and ten years of projected expenditures by the revenue sources utilized.

Schedule IX: Capital Improvements Program by Improvement Type

This schedule displays expended and/or encumbered funds, continuing appropriations, this fiscal year's budget, and ten years of projected expenditures by department and improvement type.

Schedule X: Capital Improvement Project by Department

This schedule displays all projects that have expended/encumbered, continuing appropriations, or budgets in any fiscal year from 2008 to 2018. Projects are ordered by department and alphabetically by project title. Projects in bold have a project page. For specific project pages, refer to the Index by Number or Index by Project Title.

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The Capital Improvements Program (CIP) uses a variety of revenue sources to fund projects. This section outlines some of the more common revenue sources used in the Fiscal Year 2008 Annual CIP Budget. The CIP revenue source codes used in the project pages are listed at the end of this section.

Capital Outlay
The Capital Outlay Funds are used exclusively for the acquisition, construction and completion of permanent public improvements, replacement or reconstruction of public facilities, including buildings, real property, and other improvements of a permanent character. Repair or maintenance expenditures cannot be made from the Capital Outlay Funds. Revenue for the Capital Outlay Funds is derived primarily from Sales Tax but may also come from other sources per Section 77 of the San Diego City Charter.

City General Fund
Some allocations to the CIP budget are budgeted within the operating budget of General Fund departments.

Community Development Block Grants (CDBG)
Community Development Block Grant (CDBG) funding is programmed in accordance with Council Policy 700-2 (approved August 15, 1983). Capital Improvements Program priorities are developed irrespective of CDBG funding to be received by the City. CDBG funding is to be used to supplement the City's CIP program and not as a substitute for other City funding. Only projects with approved CDBG funding are submitted for inclusion in the CIP budget.

In addition, certain projects have allocations of Housing and Urban Development Section 108 loan funding. These loans are received during the fiscal year, and they are paid back in anticipation of future Community Development Block Grant receipts.

Development Impact Fees (DIF)
Within urbanized communities that are near buildout, Development Impact Fees (DIF) are collected to mitigate the impact of new development through provision of a portion of the financing needed for identified public facilities and to maintain existing levels of service for that community. Development Impact Fees levied in Planned Urbanizing Areas are known as Planned Urbanizing Development Impact Fees (PDIF).

Enterprise Funds
Enterprise Funds account for specific services that are funded directly by fees and charges to users. These include the services provided by the Water and Metropolitan Wastewater Departments, Development Services, Environmental Services, Airports, and Golf Course operations. Typically these funds are intended to be fully self-supporting and are not subsidized by any general revenue or taxes. Within each Enterprise Fund, budgets are developed which are sufficient to fund current year operations and maintenance expenses, as well as provide for current and future years' upgrade, replacement and expansion-related capital construction requirements.

Enterprise Fund budgets typically provide for the accumulation of revenues over several years to fund major capital projects or stabilize fees and charges. Current and anticipated user

charges and other revenue streams are analyzed to determine whether they are sufficient to meet proposed funding requirements; if not, adjustments are required. Adjustments may take the form of rate increases, changes in anticipated use of debt, operating budget reductions and/or capital budget reductions or rescheduling.

Facilities Benefit Assessment
A Facilities Benefit Assessment (FBA) provides 100 percent of funds for public facilities projects that service a designated area of benefit and are identified in the Public Facilities Financing Plan (PFFP). The dollar amount of the assessment is based upon the cost of each public facility equitably distributed over a designated area of benefit in the community planning area. Liens are recorded with the County Assessor's Office.

At the time of building permit issuance, property being developed is assessed an amount determined by the type and size of the development for the permit to be issued. Monies collected are placed in a City revenue account, used solely for those major public facilities shown in the financing plan for the area of benefit. The same timing for collection of fees applies to both Facilities Benefit Assessments and to Development Impact Fees.

Gas Tax
The Gas Tax Fund is the result of a combination of laws that tax the use of gasoline. The current total tax on fuel is .18 cents per gallon. The City of San Diego's share of Gas Tax revenue is based on a formula using vehicle registration, assessed valuation, and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety and provide for the construction of needed facilities within the public rights-of-way.

Grants and Reimbursements
Some projects are totally or partially funded by grants and reimbursements from the federal and state government and other agencies. The receipts of certain grants and reimbursements follow the award of contracts; City funding is programmed for front-end financing of the total costs. Grant funding includes state and federal grants and grants from proceeds from state bond issuances. Specific grant sources of funding include: Congestion Mitigation Air Quality (CMAQ), Highway Bridge Replacement and Repair (HBRR), State and Local Partnership (S/L), Surface Transportation Program (STP), Proposition 14/State Library Bond Act, and other granting opportunities.

Infrastructure Improvement Fund
The Infrastructure Improvement Fund was allocated to the Mayor and eight Council Districts as part of the Annual Fiscal Year 2002 Budget. Funding is appropriated in various capital improvement projects for the purpose of funding capital improvements and major maintenance of streetlights, sidewalks, traffic signals, libraries, parks and recreation facilities, and roadways or other purposes as identified by the Mayor or individual Council District.

Private Contributions and Donations
Other projects may be funded by contributions and/or donations from private sources, such as residents, developers, private organizations, businesses, and others. Occasionally, contributions by developers and vendors may be reimbursed by City funds in future years.

Public/Private Partnerships
In addition, the City has an established donation matching funds program in the Park and Recreation Department that encourages the private sector to match City contributions to various capital improvement projects.

QUALCOMM Stadium
QUALCOMM Stadium, built in 1967, has hosted many entertainment and sporting events. The Stadium Operating Fund is based on receipts from these events.

Storm Drain
Storm Drain fees were implemented by the City of San Diego in 1990 and are included in the water and sewer utility bills. The revenue collected is expended for operation and maintenance of storm drains, construction of capital projects and the general management of the storm drain system, including monitoring the system for silt, toxic material and related pollutants.

Transient Occupancy Tax
Transient Occupancy Tax (TOT) is a tax levied on the hotel/motel room rent of visitors staying in San Diego for less than one month. A one and one-half cent rate increase became effective in August 1994, which increased the TOT rate to ten and one-half percent. The equivalent of five and one-half of the ten and one-half cents of TOT collected is allocated directly to the General Fund for general government-related purposes. An amount equivalent to five cents of TOT is allocated for various promotional and other purposes, as designated by the Municipal Code, through the Special Promotional Programs budget. Eligible organizations may submit TOT funding requests annually.

TransNet
Passed by voters in 1987, Proposition A (known as the San Diego Transportation Improvement Act, or "TransNet") stipulates that one-half cent of the seven and three-fourths cent tax on each dollar of a purchase goes to countywide transportation and service improvements. The transportation tax expires in 2008. In November 2004, voters approved TransNet Extension which will continue the one-half cent sales tax through 2048. The ordinance regulating Proposition A includes a Maintenance of Effort Provision (MOE) to guarantee that the City spends a certain amount of discretionary funds on the maintenance and improvement of the public right-of-way.

The City utilizes TransNet cash for projects as much as possible in an attempt to minimize the issuance of bonds due to the high costs associated with debt service. In an attempt to further minimize debt service costs, the issuance of TransNet Commercial Paper is utilized when feasible. TransNet Commercial Paper is a borrowing tool used to raise cash needed to cover cash-flow deficits and is generally viewed as a lower-cost alternative to bank loans. TransNet Commercial Paper funding gives the City an opportunity to build projects and make improvements now versus waiting until sufficient cash is accumulated.

This also allows the City to build projects at current costs rather than escalated costs in the future. Because TransNet funding is projected to be available in future years, the issuance of TransNet Commercial Paper will not negatively impact other transportation projects.

Capital Improvements Program
Revenue Sources

TransNet Infrastructure Fund
The TransNet Infrastructure Fund was allocated to the Mayor and eight Council Districts as a result of the Fiscal Year 2003 Budget Deliberations. Funding is appropriated in various capital improvement projects for the purpose of funding capital improvements and major maintenance of streetlights, sidewalks, traffic signals, and roadways or other TransNet-eligible projects as identified by the Mayor or individual Council District.

TransNet – Other Funding
Some TransNet funding is restricted to specific uses. Some of the restricted funding is used for projects involving bikeways, the Walkable Communities Demonstration Program, older communities, and livable neighborhoods.

Unidentified Funding
Some projects may have funding identified for the budget fiscal year but none identified in the outlying fiscal years. These projects display an "unidentified funding" revenue source in the project pages. Each project with an unidentified amount is summarized in each department's Unfunded Needs List.

Revenue Source Codes
The Expenditures by Revenue Source Table on each project page uses a coding system to identify funding and revenue sources. This table provides a brief description of each source and detail tag.

Revenue Source/Tag		Fund	Revenue Source/Tag Title
ANTN P&R		010150	Antenna Lease Revenue - Park and Recreation
ARPRT	AS	010511	Airports Speed Capital Improvement Projects Fund
ARPRT	BF	010510	Airports - Brown Field
ARPRT	MF	010520	Airports - Montgomery Field
ASSESS	MC	702341	Mid City MAD Capital Improvement Fund
ASSESS	NP	702491	North Park MAD Capital Improvement Fund
ASSESS	PV	070228	Park Village Maintenance Assessment District Funds
ASSESS	TA	702591	Talmadge MAD Capital Improvement Fund
BENJ		067014	Benjamin Trust Fund
CAPOTH		302453	Capital Outlay Fund/Other
CAPOUT		030245	Capital Outlay Fund/Sales Tax
CDBG		018205	Community Development Block Grants
CDBG		018502	Community Development Block Grants
CDBG		018535	Community Development Block Grants
CDBG		018536	Community Development Block Grants
CDBG		018537	Community Development Block Grants
CDBG		018538	Community Development Block Grants
CDBG		018539	Community Development Block Grants
CDBG		018540	Community Development Block Grants
CITYGF		010253	Contributions From 100 Fund
CITYGF		630221	Contributions From 100 Fund
CMAQ	15	038687	Congestion Mitigation Air Quality - State Route/Interstate 15 corridor

Revenue Source/Tag		Fund	Revenue Source/Tag Title
CMAQ	93	038693	Congestion Mitigation Air Quality - Coastal Rail Trail
CMAQ	BB	038683	Congestion Mitigation Air Quality - Bayshore Bikeway
CMAQ	NR	038741	Navajo Road Interconnect
CMAQ	SR	038601	Congestion Mitigation Air Quality - State Route 905 Environmental Study
CMPR		030306	TransNet Commercial Paper
COP	1A	630231	Certificates of Participation 1A - RFD 1996B Surety Policy
CRA		010227	Contribution to Redevelopment Agency
DECEN		010355	Police Decentralization Fund
DEV	BD	010702	Black Mountain Ranch Developer Contribution
DEV	BM	392190	Black Mountain Ranch Developer Agreement
DEV	CR	000014	Camino Ruiz Developer
DEV	DF	000014	Subdivider
DEV	EC	000014	El Camino Real Developer/Fairbanks Country Club and Via De La Valle/Flowerhill
DEV	HB	010571	Habitat Acquisition Fund
DEV	MC	392201	Mission City Parkway Bridge over the San Diego River – Developer Contribution
DEV	OM	000014	Otay Mesa Developer - Traffic Signals
DEV	PE	392044	Pv Est-Other P & R Facilities
DEV	TR	010608	Torrey Reserve Gateway Developer
DEV	WF	392161	Wuest - Fire Station
DEVADV	DA	000018	Developer Advance
DIF	02	079521	Clairemont Mesa Development Impact Fees
DIF	03	079513	Centre City Development Impact Fees
DIF	04	079501	Golden Hill Development Impact Fees
DIF	05	079514	La Jolla/La Jolla Shores Development Impact Fees
DIF	07	079503	Linda Vista Development Impact Fees
DIF	08	079504	Mid-City Development Impact Fees
DIF	09	079505	Midway/Pacific Highway Development Impact Fees
DIF	10	079522	Mission Beach Development Impact Fees
DIF	11	079529	Mission Valley Development Impact Fees
DIF	12	079506	Navajo Development Impact Fees
DIF	13	079502	North Park Development Impact Fees
DIF	14	079516	Ocean Beach Development Impact Fees
DIF	15	079523	Old San Diego Development Impact Fees
DIF	16	079517	Otay Mesa/Nestor Development Impact Fees
DIF	17	079507	Pacific Beach Development Impact Fees
DIF	18	079530	Kearny Mesa Development Impact Fees
DIF	19	079508	Peninsula Development Impact Fees
DIF	20	079518	San Ysidro/Tia Juana River Valley Development Impact Fees
DIF	23	079509	Skyline/Paradise Hills Development Impact Fees
DIF	24	079511	Southeastern San Diego Development Impact Fees
DIF	27	079527	Torrey Pines Development Impact Fees

Capital Improvements Program
Revenue Sources

Revenue Source/Tag		Fund	Revenue Source/Tag Title
DIF	28	079528	University City South Development Impact Fees
DIF	29	079512	Uptown Development Impact Fees
DIF	DF	079500	Development Impact Fees
DONATN	MS	010597	Mesa Shopping Center - Oak Trees
DONATN	RD	010259	Redevelopment Agency Donation
DONATN	SC	067031	San Carlos Branch Library
EGF		010505	Environmental Growth Fund
EGF		105051	Environmental Growth Fund
EGF		105052	Environmental Growth Fund
ENTFND		041201	Environmental Services - Refuse Disposal Fund
EQUIP		050030	General Services/Equipment Division Operating Fund
FBA	01	079006	Mira Mesa Facilities Benefit Assessment
FBA	02	079002	Carmel Valley North Facilities Benefit Assessment
FBA	03	079001	University City Facilities Benefit Assessment
FBA	04	079004	Rancho Penasquitos Facilities Benefit Assessment
FBA	06	079007	Scripps Miramar Ranch Facilities Benefit Assessment
FBA	07	079005	Tierrasanta Facilities Benefit Assessment
FBA	08	079008	Carmel Valley South Facilities Benefit Assessment
FBA	09	079010	Del Mar Mesa Facilities Benefit Assessment
FBA	10	079012	Black Mountain Ranch Facilities Benefit Assessment
FBA	11	079011	Pacific Highlands Ranch Facilities Benefit Assessment
FBA	13	079013	Eastern Subarea of Otay Mesa Facilities Benefit Assessment
FBA	14	079014	Western Subarea of Otay Mesa Facilities Benefit Assessment
FBA	16	079016	Rancho Encantada Facilities Benefit Assessment
FBA	17	079015	Torrey Highlands FBA
FBA	DF	000018	Facilities Benefit Assessment - default
FDGRNT	02	038609	Transportation Efficiency Act for the 21st Century Grant-Mission Beach Boardwalk
FDGRNT	5C	038521	I5/SR56 N Connector-FED CBI
FDGRNT	5D	038522	I5/SR56 N Connector-FED Demo
FDGRNT	BR	000005	Federal Grant - Economic Development Admin for Border Infrastructure Study
FDGRNT	CH	019289	California Historic Preservation Fund
FDGRNT	CL	018551	Federal Grant - EDI - SP Coastal Low Flow Drain
FDGRNT	DF	000005	Federal Grant
FDGRNT	EC	038606	Federal Grant - El Cajon Boulevard Median Enhancement
FDGRNT	FA	038523	Fairmount Ave Realigment Fam - Fed
FDGRNT	ST	038958	Federal Grant - STAG - Coast Low Flow Storm Drain
FDGRNT	US	038059	Federal Grant - Underground Storage Tanks Cleanup
GASTAX	01	030219	Gas Tax
GCEF	BP	041401	Golf Course Enterprise Fund - Balboa Park
GCEF	TP	041402	Golf Course Enterprise Fund - Torrey Pines
GSFIFD		010503	Facilities Improvement Fund
HBRR	DF	038700	Highway Bridge Replacement and Repair Fund - Default

Revenue Source/Tag		Fund	Revenue Source/Tag Title
HBRR	EC	038728	Highway Bridge Replacement and Repair Fund - El Camino Bridge over San Dieguito
HBRR	FA	038701	Highway Bridge Replacement and Repair Fund - First Avenue Bridge
HBRR	GS	038703	Highway Bridge Replacement and Repair Fund - Georgia Street Bridge
HBRR	HN	038714	HBRR - North Harbor Dr Over Navy Estuary Bridge
HBRR	MS	038724	Highway Bridge Replacement and Repair - West Mission Bay Dr Bridge over SD River
HBRR	NS	038734	Highway Bridge Replacement and Repair Fund - N Torrey Pines Rd over Penasquitos
HUD108	DI	018518	Housing and Urban Development (HUD) Section 108 Loan - Days Inn Hotel
HUD108	LH	000019	Housing and Urban Development (HUD) Section 108 Loan – Logan Heights Library
HUD108	MC	000019	Housing and Urban Development (HUD) Section 108 Loan - Mid-City Area
HUD108	MC	018521	Housing and Urban Development (HUD) Section 108 Loan - Mid-City Area
HUD108	ML	018506	Martin Luther King, Jr. Community Park - Senior Center
HUD108	OB	000019	Housing and Urban Development (HUD) Section 108 Loan – Ocean Beach Library
IDF		030248	Capital Outlay - Industrial Development Fund
LN-ENF		030304	Livable Neighborhood/Economic Need Fund
LTF	02	390065	Local Transportation Fund - SANDAG Claim (Fiscal Year 2002)
LTF	03	390066	Local Transportation Fund - SANDAG Claim (Fiscal Year 2003)
LTF	05	390068	TDA-BIKE LN SANDAG CLAIM (FY05)
LTF	89	390052	Local Transportation Fund - SANDAG Claim (Fiscal Year 1989)
LTF	94	390057	Local Transportation Fund - SANDAG Claim (Fiscal Year 1994)
LTF	97	390060	Local Transportation Fund - SANDAG Claim (Fiscal Year 1997)
LTF	LT	039005	LTF - Bicycle Lane State Grant
MBR		010502	Mission Bay Revenues
MBR		010518	Mission Bay Revenues
MISTR		010580	Mission Trails Regional Park
MTDB		000025	Metropolitan Transit Development Board
MTDB	94	096161	Metropolitan Transit Development Board
MTDB	IN	000025	Metropolitan Transit Development Board In-Kind donation
NCF		010225	New Convention Facility
OCITY	AL	050066	Citywide D.P. A List Project
OCITY	CU	392142	CURRY - LIBRARY

Capital Improvements Program
Revenue Sources

Revenue Source/Tag		Fund	Revenue Source/Tag Title
OCITY	IN	010529	Infrastructure Improvements Fund
OCITY	IT	050064	Information Technology Fund
OCITY	LB	102216	TOT Interim Funding for Library System
OCITY	MC	392130	MCCRINK - REC. BLDG
OCITY	MN	392132	MCCRINK - LIBRARY
OCITY	MR	392123	MRN - REGIONAL PARK/OPEN SPACE
OCITY	RP	102341	Regional Parks Infrastructure Fund
OCITY	SL	392112	Sec 1st Library
OCITY	TH	010249	Transitional Housing for Homeless Special Revenue Fund
OLDCOM		030305	Older Community Fund (40 Years)
OTHER	DF	000006	Other - Funding
OTHER	MF	010502	Mission Bay Improvements Fund
OTHER	OB	010575	Ocean Beach Pier Concessions
OTHER	PM	703001	Parking Meter District - Captial Improvements Program
OTHER	RI	070240	First SD River Improvements Project
OTHER	SC	063034	Sunset Cliffs Natural Park
OTHER	SL	030250	Energy Upgrade - California Energy Commission Loan Program
OTHRW	E	000013	Other Water - Expansion
P/P		010365	Public/Private Partnership
PABIKE		030301	Proposition A Bike Ways
PDIF	02	039051	Fairbanks Ranch Country Club Planned Urbanizing Area Development Impact Fee
PDIF	04	039056	Rancho Bernardo Planned Urbanizing Area Development Impact Fee
PDIF	06	039062	Otay Mesa - Eastern Area Planned Urbanizing Area Development Impact Fee
PDIF	09	039067	Otay Mesa - Western Area Planned Urbanizing Area Development Impact Fee
PDIF	11	039069	Torrey Highlands (Subarea 4) Planned Urbanizing Area Development Impact Fee
PDIF	12	039063	Sorrento Hills Planned Urbanizing Area Development Impact Fee
PDIF	14	390662	Subarea 2 Planned Urbanizing Area Development Impact Fee
PDIF	DF	000017	Planned Urbanizing Area Development Impact Fee - Default
PRIV		063022	Private Contributions
PRIV	DN	063022	Private Donations - Default
PRIV	FP	999995	Library Financing Plan
PRKBD	02	038223	2002 Bond Resources Per Capita Allocation
PRKBD	CA	038210	Balboa Park Historical Project California Tower
PRKBD	DP	038212	Balboa Park Historical Project Casa Del Prado
PRKBD	MA	038211	Balboa Park Historical Project Museum of Art
PRKBD	VE	038213	Balboa Park Historical Project Veterans Memorial Garden
PRKDIF	MC	039094	Mid-City Park Development Impact Fee

Revenue Source/Tag		Fund	Revenue Source/Tag Title
PRKDIF	PE	039085	Penasquitos East Park Development Impact Fee
PRKDIF	PN	039095	Park Northeast Park Development Impact Fee
PRKFEE	BT	011700	PRKFEE - Bay Terraces Major District
PRKFEE	DA	012000	Park Fees - Park and Recreation Building Permit Fee District A
PRKFEE	DD	015000	Park Fees - Park and Recreation Building Permit Fee District D
PRKFEE	DS	014000	Park Fees - Park and Recreation Building Permit Fee District C
PRKFEE	DT	000015	PRKFEE - Park Fee Default
PRKFEE	MO	011720	PRKFEE - Montgomery Waller Major District
PRKFEE	PN	011140	Park Fees - Penasquitos North Major District
PRKFEE	SC	011360	PRKFEE - San Carlos Major District
PRKFEE	SM	011230	Park Fees - Scripps Miramar Major District
PRKFEE	SO	011660	Park Fees - Southcrest Major District
REDEV		098000	Redevelopment Agency
REVBND	01	092110	PFFA - Fire and Lifeguard Facilities 2002 Bond Issuance for Construction
REVBND	ML	000004	Library System Revenue Bonds
S/L	C8	038818	State/Local Partnership - Cycle 8
SANDAG	03	000026	San Diego Association of Governments Allocation for Bikeways - Fiscal Year 2003
SEWER-E		041506	Sewer Expansion
SEWER-E		041508	Sewer Expansion
SEWER-R		010525	Sewer Replacement
SEWER-R		041506	Sewer Replacement
SEWER-R		041508	Sewer Replacement
SMF		010507	Sludge Mitigation Fund
ST	DF	000020	State Reimbursement
STAD		010332	Qualcomm Stadium Fund
STATE	01	038101	State Grant - Rancho Bernardo Soccer Fields Lighting
STATE	04	038204	Presidio Park Restroom and Picnic Area
STATE	08	038118	North Chollas Community Park
STATE	15	038040	Interstate 15/40th Street Urban Forestry
STATE	37	038137	Mid City Park Sites Acquire - Roberti-Z'Berg Harris State Grant Fund
STATE	44	038144	North Chollas Community Park Phase II - Roberti-Z'Berg Harris State Grant Fund
STATE	52	038314	Tecolote Nature Center - Per Capita Fund (Fiscal Year 2002)
STATE	60	038160	Pershing Elementary Joint Use - Per Capita Fund (Fiscal Year 2002)
STATE	70	038170	Capehart Open Space Park - Per Capita Fund (Fiscal Year 2002)
STATE	87	038978	State Routes 209 and 274 Caltrans Cooperative Agreement State Grant

Capital Improvements Program
Revenue Sources

Revenue Source/Tag		Fund	Revenue Source/Tag Title
STATE	92	038192	Famosa Slough Culvert - State Grant
STATE	B5	038105	Bay Terrace Park Recreation Center
STATE	BG	038251	KIT CARSON ELEM JT USE FIELD
STATE	DL	038062	Park de la Cruz/38th Street Canyon Park
STATE	EG	038077	Encanto Community Park - General Development Plan
STATE	FC	038215	Fox Canyon Grant
STATE	HG	038250	KIT CARSON ELEM JT USE FIELD
STATE	HM	038097	Highway Mitigation (PTB 00)
STATE	L1	038242	La Mirada Elem School JT Use
STATE	MD	038230	Old Mission Dam Preservation
STATE	MP	038227	Memorial Pool Deck RZH02BDS
STATE	N1	038308	Del Mar Mesa/Normal Heights Park Acquisition - 2001 Grant
STATE	N2	038309	Del Mar Mesa/Normal Heights Park Acquisition - 2002 Grant
STATE	N3	038116	La Mirada Elementary School Joint-Use State Grant
STATE	NA	038963	Nobel Drive Extension (Min A)
STATE	ND	038962	Nobel Drive Extension (STRIP)
STATE	NH	038854	STATE - North Harbor o/Navy Estuary
STATE	NI	038307	Del Mar Mesa/Normal Heights Acquisition State Grant
STATE	OT	038221	Otay Valley Pk Stag/Trl05
STATE	PD	039032	Paradise Hills Revitalization
STATE	SC	038061	Santa Clara Point Boat Ramp
STATE	WQ	038350	Rose and Tecolote Creek Water Quality Improvements State Grant
STP	CC	038611	Surface Transportation Program - Carroll Canyon Road Extension
STP	FA	038974	Surface Transportation Program - Fairmount Avenue/Federal Avenue
STP	MB	038605	Surface Transportation Program - Mission Beach Boardwalk
STP	MC	038610	Surface Transportation Program - Trans Efficiency Act Mid-City Transit Gateways
STP	P2	038981	Surface Transportation Program - State Route 163 and Friars Road
STRMDR		010508	Storm Drain Fund
SUBDIV	SD	000014	Developer Subdivider
TN-INF		030309	TransNet Infrastructure Fund
TNBOND		030302	TransNet Bonds
TOTAX	BP	102244	Balboa Park - Transient Occupancy Tax Capital Improvements Program
TOTAX	UG	038200	University Gardens TOT Lot 02PERCAP
TRANS		030300	TransNet Fund
TRANSP		030303	TransNet/Intermodal Surface Transportation Efficiency Act Funds
UNAPPR		000011	Phase-Funded Contracts

Revenue Source/Tag	Fund	Revenue Source/Tag Title
UNIDEN	999999	Unidentified Funding
UTILITY	030100	Utility Surcharge
WALK	030308	Walkable Communities Demonstration Program
WATER-E	041500	Water Expansion
WATER-R	041500	Water Replacement

The City's Progress Guide and General Plan

Planning is critical to assist a city in its evolution, as well as to protect the health, safety, and welfare of its residents. Recognizing this, the State of California requires each city to have a General Plan to guide its future and mandates through the Government Code that the plan be periodically updated to ensure relevance and utility. In 1979, the City Council adopted the most recent Progress Guide and General Plan, with its basic goal of the "fostering of a physical environment in San Diego that will be most congenial to healthy human development." The plan establishes an encompassing framework of policies that address Citywide issues of growth management and development, and offers a comprehensive strategy for major public concerns including housing, redevelopment, land conservation, parks, streets, libraries, public safety, and other public facilities.

In 1990 the "Guidelines for Future Development" were adopted as a new chapter of the Progress Guide and General Plan. This chapter established a "tier system" of growth management that primarily guided the development of new communities on vacant land and established redevelopment and reinvestment goals in the older, urbanized communities.

Community Plans

The City's community plans contain additional detailed planning guidance, and represent the Land Use Element of the Progress Guide and General Plan. Community plans establish specific recommendations and objectives in a given community for future land uses and public improvements. The community plan provides a long range physical development guideline for elected officials and citizens engaged in community development. Citizen involvement has been a long-standing concept in the City of San Diego. In the 1960s and 1970s, the City Council adopted policies that established and recognized community planning groups as formal mechanisms for community input in the decision making processes. Community planning groups provide citizens with an opportunity for involvement in advising the City Council, the Planning Commission, and other decision makers on development projects, community plan amendments, rezoning projects, and public facilities. The recommendations of the planning groups are integral components of the planning process, and are highly regarded by the City Council and staff.

The general and community plans are policy documents, which require regulatory tools and programs to help implement their goals and standards. The implementation tools for planning documents include the Municipal Code, the Multiple Species Conservation Program (MSCP), zoning, Neighborhood Code Compliance, facilities financing plans, and redevelopment plans. These regulations and programs help guide land use, development, and design.

The City of Villages and Strategic Framework Element

The Strategic Framework Element proposes a "City of Villages" strategy. The draft Strategic Framework Element is intended to replace the 1990 Guidelines for Future Development and to guide the update of the 1979 Progress Guide and General Plan as well as the City's community plans. The 1990 guidelines primarily addressed the development of vacant land and were largely successful in ensuring that new communities were built with adequate public facilities. However, the guidelines did not focus on an implementation program to provide public facilities upgrades concurrent with infill growth in the older communities. The guidelines are now largely out of date given that less than ten percent of the City's

developable, vacant land remains, and new strategies are needed to address existing public facilities shortfalls and growth pressures. The draft Strategic Framework Element provides a new approach on how to meet housing and employment needs and to preserve and enhance San Diego's existing neighborhoods.

Through over a decade of public meetings focused on the future of San Diego and more than 150 public meetings held specifically to gather input to help formulate the vision and values incorporated in the Strategic Framework Element. The City of Villages is the strategy embodied in the draft element. This new chapter of the General Plan would set the City's long-term policy for growth and development. It calls for growth to occur in compact, mixed-use centers linked by transit. It encourages high quality, infill development to enhance existing neighborhoods and meet future needs.

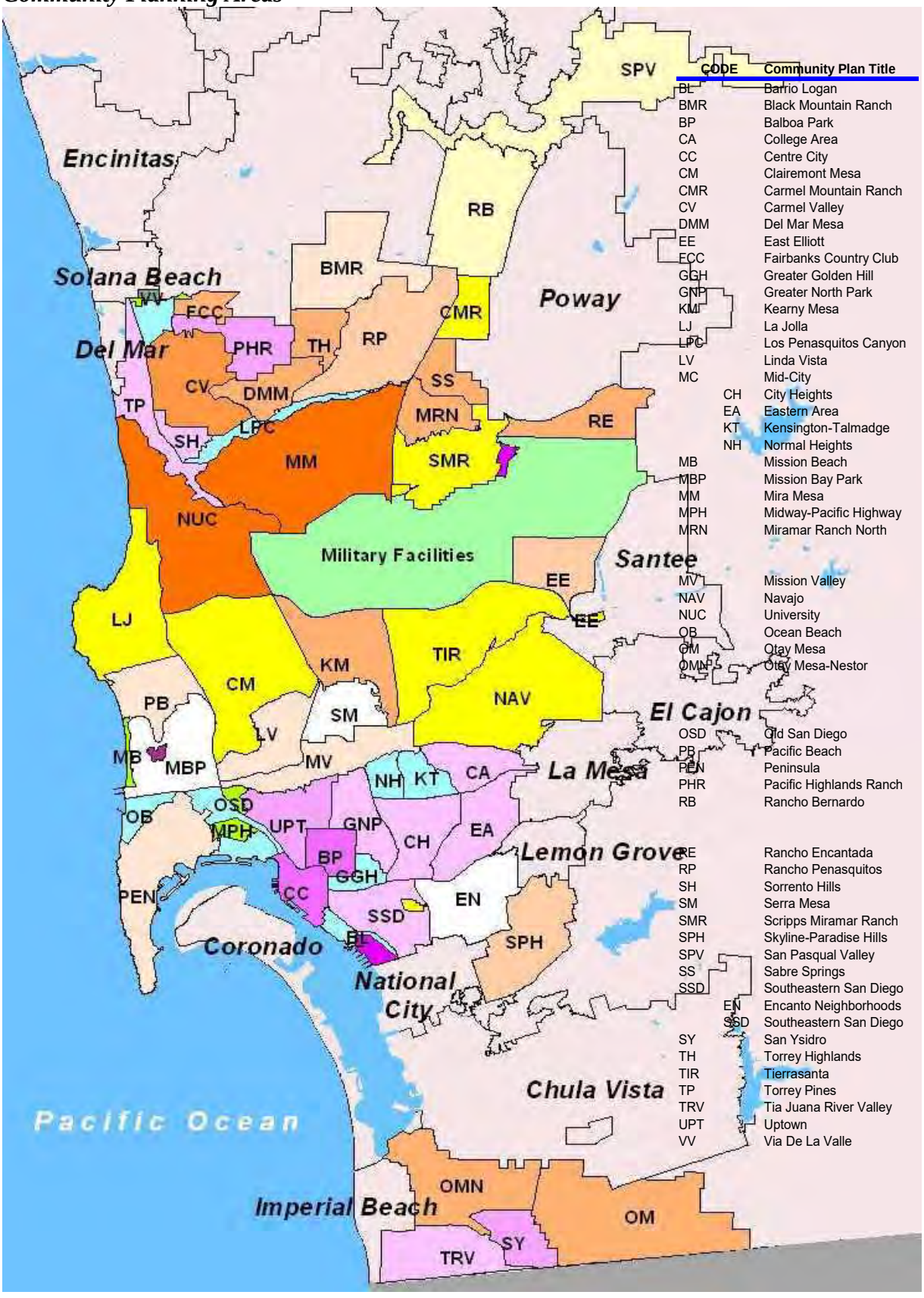
The term "village" is defined as a community-oriented center where residential, commercial, employment and civic/education uses are integrated. Villages are intended to be unique to the community, pedestrian-friendly, and have elements to promote neighborhood or civic gatherings. The land use mix includes public spaces and a variety of housing types and densities. Villages would require upgraded public facilities and amenities to meet community needs. Increased transit services are essential in order to meet mobility goals. The element includes a City of Villages map that identifies a hierarchy of villages to be located throughout the City. Village categories include: Downtown San Diego, Subregional Districts, Urban Village Centers, Neighborhood Village Centers, and Transit Corridors.

The Strategic Framework Element would be accompanied by a Five-Year Action Plan. The Action Plan is the implementation program for updating the General Plan and executing the City of Villages growth strategy. In addition, three pilot villages will be selected to demonstrate how the City of Villages can be realized. A major challenge to implementing the plan will be to secure new financing sources to pay for needed public facilities in the older, urbanized communities.

CIP Conformance to the City's Progress Guide and General Plan and Community Plans
The vast majority of capital improvement projects are consistent with the relevant community plan(s) and public facilities financing plans. Most projects are also in conformance with the City's Progress Guide and General Plan of 1979. Those few projects that are not consistent with the relevant community plan(s) or the City's Progress Guide and General Plan will include a community plan amendment as part of the approval process.

The following maps show the community planning areas and Council Districts.

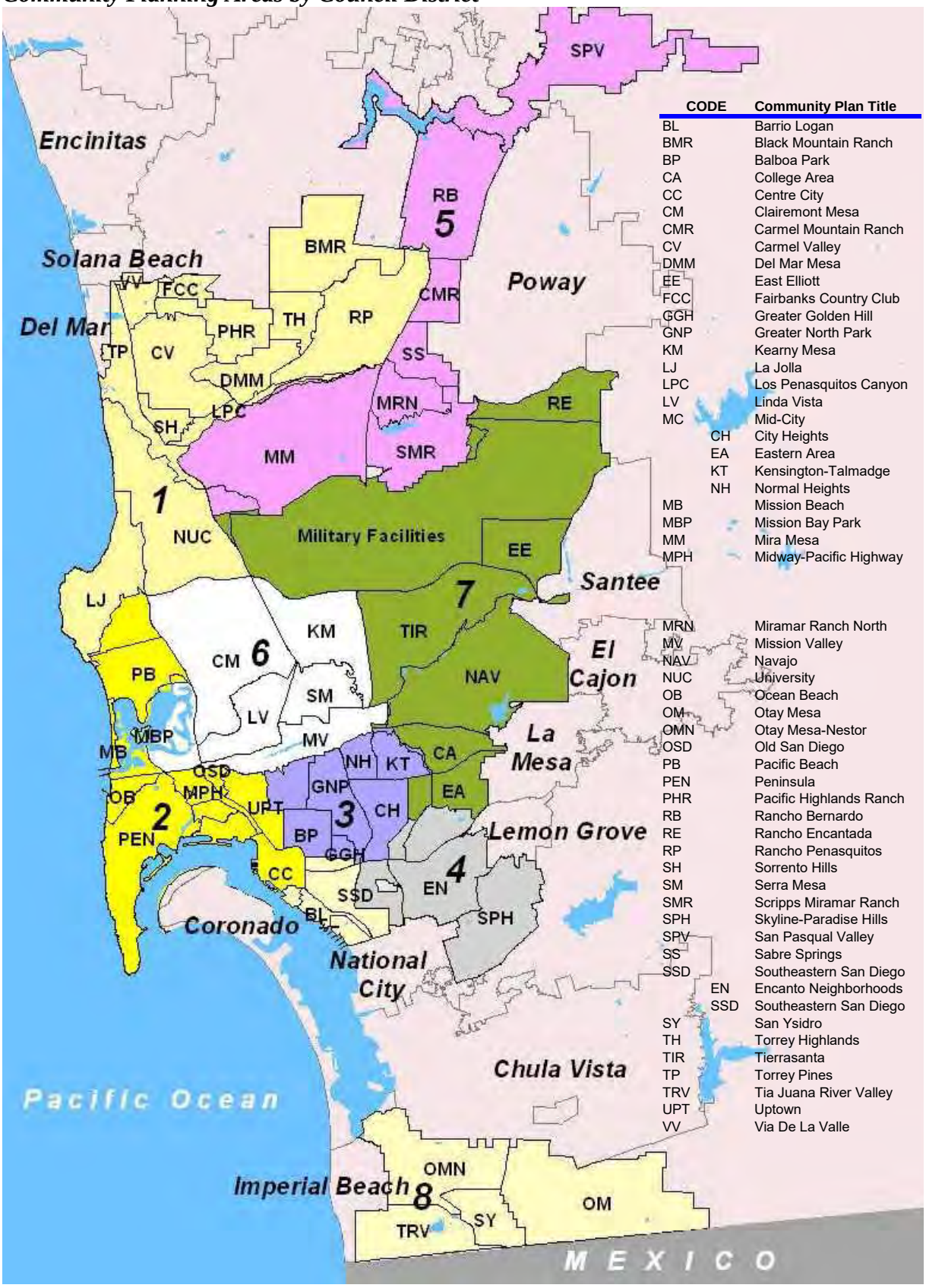
Community Planning Areas



CODE	Community Plan Title
BL	Barrio Logan
BMR	Black Mountain Ranch
BP	Balboa Park
CA	College Area
CC	Centre City
CM	Clairemont Mesa
CMR	Carmel Mountain Ranch
CV	Carmel Valley
DMM	Del Mar Mesa
EE	East Elliott
ECC	Fairbanks Country Club
GGH	Greater Golden Hill
GNP	Greater North Park
KM	Kearny Mesa
LJ	La Jolla
LPC	Los Penasquitos Canyon
LV	Linda Vista
MC	Mid-City
CH	City Heights
EA	Eastern Area
KT	Kensington-Talmadge
NH	Normal Heights
MB	Mission Beach
MBP	Mission Bay Park
MM	Mira Mesa
MPH	Midway-Pacific Highway
MRN	Miramar Ranch North
MV	Mission Valley
NAV	Navajo
NUC	University
OB	Ocean Beach
OM	Otay Mesa
OMN	Otay Mesa-Nestor
OSD	Old San Diego
PB	Pacific Beach
PEN	Peninsula
PHR	Pacific Highlands Ranch
RB	Rancho Bernardo
RE	Rancho Encantada
RP	Rancho Penasquitos
SH	Sorrento Hills
SM	Serra Mesa
SMR	Scripps Miramar Ranch
SPH	Skyline-Paradise Hills
SPV	San Pasqual Valley
SS	Sabre Springs
SSD	Southeastern San Diego
EN	Encanto Neighborhoods
SSD	Southeastern San Diego
SY	San Ysidro
TH	Torrey Highlands
TIR	Tierrasanta
TP	Torrey Pines
TRV	Tia Juana River Valley
UPT	Uptown
VV	Via De La Valle

Capital Improvements Program
Community Planning

Community Planning Areas by Council District



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UPT	Uptown
VV	Via De La Valle

Community Planning Areas and Policing Neighborhoods

The City of San Diego has several neighborhood policing areas. Each community planning area consists of one or more neighborhoods under a Police Service Area. The following list shows the neighborhoods sorted by community planning area. Some policing neighborhoods extend beyond a single community planning area; in these cases, the neighborhood is listed more than once.

Balboa Park (BP)
- Balboa Park
- Park West
- South Park

Barrio Logan (BL)
- Barrio Logan

Black Mountain Ranch (BMR)
- Black Mountain

Carmel Mountain Ranch (CMR)
- Carmel Mountain

Carmel Valley (CV)
- Carmel Valley

Centre City (CC)
- Core-Columbia
- Cortez
- East Village
- Gaslamp
- Harborview
- Horton Plaza
- Little Italy
- Marina

Clairemont Mesa (CM)
- Bay Ho
- Clairemont Mesa East
- Clairemont Mesa West
- North Clairemont

College Area (CA)
- College Area

Del Mar Mesa (DMM)
- North City

East Elliott (EE)
- Tierrasanta

Fairbanks Country Club (FCC)
- North City

Greater Golden Hill (GGH)
- Golden Hill

Greater North Park (GNP)
- North Park
- University Heights

Kearny Mesa (KM)
- Kearny Mesa

La Jolla (LJ)
- La Jolla
- La Jolla Village

Linda Vista (LV)
- Linda Vista
- Morena

Mid-City (MC)
- City Heights East
- City Heights West
- Darnall
- El Cerrito
- Gateway
- Kensington
- Normal Heights
- Oak Park
- Rolando
- Talmadge
- Webster

Midway/Pacific Highway (MPH)
- Midway District

Miramar Ranch North (MRN)
- Scripps Ranch

Mission Bay Park (MBP)
- Mission Beach

Mission Beach (MB)
- Mission Beach

Mission Valley (MV)
- Grantville
- Mission Valley East
- Mission Valley West

Navajo (NAV)
- Allied Gardens
- Del Cerro
- Grantville
- Lake Murray
- San Carlos

Ocean Beach (OB)
- Ocean Beach

Capital Improvements Program
Community Planning

Old San Diego (OSD)
- Old Town

Otay Mesa (OM)
- Ocean Crest
- Otay Mesa

Otay Mesa/Nestor (OMN)
- Otay Mesa West
- Egger Highlands
- Nestor
- Otay Mesa West
- Palm City

Pacific Beach (PB)
- Pacific Beach

Pacific Highlands Ranch (PHR)
- North City

Peninsula (PEN)
- La Playa
- Loma Portal
- Point Loma Heights
- Roseville/Fleet Ridge
- Sunset Cliffs
- Wooded Area

Rancho Bernardo (SPV)
- Rancho Bernardo

Rancho Penasquitos (RP)
- Rancho Penasquitos

Sabre Springs (SS)
- Sabre Springs

San Pasqual Valley (SPV)
- San Pasqual

San Ysidro (SY)
- San Ysidro

Scripps Miramar Ranch (SMR)
- Scripps Ranch

Serra Mesa (SM)
- Birdland
- Serra Mesa

Skyline-Paradise Hills (SPH)
- Bay Terraces
- Jamacha-Lomita
- Paradise Hills
- Skyline

Sorrento Hills (SH)
- Carmel Valley

Southeastern San Diego (SSD)
- Chollas View
- Emerald Hills
- Encanto
- Grant Hill
- Jamacha/Lomita
- Lincoln Park
- Logan Heights
- Mountain View
- Mount Hope
- Shelltown
- Sherman Heights
- Skyline
- Southcrest
- Stockton
- Valencia Park

Sub Area 2 (North City Future Urbanizing Area) (FUA)
- North City

Tia Juana River Valley (TRV)
- Tia Juana River Valley

Tierrasanta (TIR)
- Tierrasanta

Torrey Highlands (TH)
- Black Mountain

Torrey Pines (TP)
- Del Mar Heights
- Torrey Pines

University (NUC)
- Alta Vista
- Sorrento Valley
- University City

Uptown (UPT)
- Hillcrest
- Midtown
- Mission Hills
- Park West
- University Heights

Via de la Valle (VV)
- North City

CITY OF SAN DIEGO
FISCAL YEAR
2008 ANNUAL BUDGET

Financial Summary - Schedules



Schedule VIII: Capital Improvements Program by Revenue Source

	Expended Encumbered Amount	Continuing Appropriation Amount	FY2008 Amount	FY2009-2018 Amount	Revenue Source Total
Airports Fund	1,235,004	-	1,800,000	13,000,000	16,035,004
Benjamin Trust Fund	65,000	50,000	-	-	115,000
Capital Outlay - Sales Tax and Other	8,626,734	355,825	15,425,000	975,000	25,382,559
Certificates of Participation	-	-	38,921	-	38,921
City General Fund	2,757,562	1,217,579	-	-	3,296,988
Community Development Block Grants	5,647,205	1,838,396	3,997,624	4,250,000	15,733,225
Congestion Mitigation and Air Quality	3,611,657	615,500	-	-	4,227,157
Contributions to Redevelopment Agency	300,500	-	-	-	300,500
County of San Diego	-	-	-	-	-
Developer	4,061,217	13,443,560	-	854,100	18,358,877
Development Impact Fees	5,381,469	4,713,285	-	-	10,094,754
DIF - Planned Urbanizing Communities	14,827,220	8,373,316	-	2,396,772	25,597,308
Environmental Growth Funds	725,381	2,133,213	-	-	2,858,594
Environmental Services	47,584,225	8,491,539	4,457,000	25,219,000	85,751,764
Facilities Benefit Assessment	197,689,024	88,894,564	69,870,711	282,892,540	639,346,839
Federal Grants	12,991,301	57,982,337	941,610	-	71,915,248
Gas Tax Fund	1,004,577	-	-	-	1,004,577
Golf Course Enterprise Fund	879,007	7,774,993	2,600,000	-	11,254,000
Highway Bridge Replacement/Repair	12,250,734	34,592,340	400,000	6,788,000	54,031,074
Housing and Urban Development 108	3,203,846	4,098,769	-	-	7,302,615
Lease Revenue Bonds	6,130,312	135,502	24,700,000	-	30,965,814
Local Transportation Fund	572,812	982,465	-	-	1,555,277
Other Funding	64,087,984	34,996,096	28,742,436	45,668,466	173,494,982
Park Development Fees	1,637,623	1,082,922	-	-	2,720,545
Park Service District Fees	313,407	2,236,078	-	567,647	3,117,132
Police Decentralization	-	-	-	-	-
Private Contributions	3,393,437	1,970,941	-	88,221,093	93,585,471
Public/Private Partnership	374,625	54,829	-	-	429,454
QUALCOMM Stadium	53,084	-	750,000	4,000,000	4,803,084
Redevelopment	4,805,169	41,312,727	-	29,551,204	75,669,100
San Diego Association of Governments	-	1,200,000	-	-	1,200,000
Sewer Revenue - Expansion	18,706,757	3,227,000	19,729,907	258,034,506	299,698,170
Sewer Revenue - Replacement	26,779,169	5,614,391	80,949,049	831,745,243	945,087,852
Sludge Mitigation Fund	356,546	3,141,806	-	-	3,498,352
State Grants	24,498,026	46,599,174	255,535	172,000	71,524,735
State/Local Partnership	-	-	-	-	-
Storm Drain Fund	566,289	-	-	-	566,289
Surface Transportation Program	7,594,809	6,438,000	-	-	14,032,809
Transient Occupancy Tax	3,434,652	165,264	-	-	3,599,916
TransNet	24,554,645	2,050,074	20,237,952	4,490,000	51,332,671
TransNet Commercial Paper	8,044,488	9,809,856	13,238,147	11,003,914	42,096,405
TransNet Proposition A Bikeways	1,780,234	1,709,286	-	-	3,489,520
Utility	-	-	58,605,247	338,400,000	397,005,247
Water Revenue - Expansion	131,134,966	12,747,841	32,798,639	118,680,369	295,361,815
Water Revenue - Replacement	180,112,762	12,560,312	112,776,613	744,856,440	1,050,306,127
Unidentified Funding	-	-	-	1,521,983,412	1,521,983,412
Grand Totals	**831,773,459**	**422,609,780**	**491,636,238**	**4,333,749,706**	**6,079,769,183**

Summary of Financial Data

Schedule IX: Capital Improvements Program by Improvement Type

	Expended Encumbered Amount	Continuing Appropriation Amount	FY2008 Amount	FY2009-2018 Amount	Improvement Type Total
City Planning and Community Investment					
Centre City Development Corporation	-	-	1,500,000	15,000,000	16,500,000
Community Services Program	4,030,000	1,060,976	-	-	5,090,976
Economic Development	14,436,049	3,195,529	1,733,949	7,325,850	26,691,377
Facilities - Eng	2,849,261	399,319	-	500,000	3,748,580
Development Services					
Facilities - Eng	-	-	150,000	1,425,000	1,575,000
Engineering & Capital Projects					
Bikeways	4,797,802	7,501,162	265,000	37,866,600	50,430,564
Economic Development	587,584	575,348	-	684,000	1,846,932
Facilities - Eng	1,198,000	-	58,605,247	355,750,000	415,553,247
Storm Drains/Flood Control	3,455,126	523,207	276,000	1,087,250	5,341,583
Storm Water Program	4,604,355	6,221,741	-	-	10,826,096
Streets and Bridges	247,246,312	184,769,400	71,536,915	876,923,100	1,380,475,727
Traffic Control	616,050	2,674,915	3,850,000	37,156,000	44,296,965
Environmental Services					
Energy Program	-	-	450,000	800,000	1,250,000
Enviro. Protection	9,312,882	303,442	916,000	3,101,000	13,633,324
Refuse Disposal	47,530,309	8,491,539	4,457,000	41,359,749	101,838,597
Fire-Rescue					
Fire	6,060,071	6,630,180	4,776,346	68,953,943	86,420,540
Lifeguard Services	7,196,698	783,819	-	21,042,690	29,023,207
General Services					
Facilities	-	-	17,593,675	-	17,593,675
Storm Drains/Flood Control	141,942	-	4,777,099	22,500,000	27,419,041
Storm Water Program	5,559,609	1,123,208	-	-	6,682,817
Streets and Bridges	-	-	21,500,000	30,650,000	52,150,000
Traffic Control	720,000	90,679	150,000	4,915,700	5,876,379
Library					
Library	26,429,824	75,586,212	-	232,763,546	334,779,582
Metropolitan Wastewater					
Sewer - Metropolitan	9,585,382	5,000,000	27,485,393	250,378,163	292,448,938
Sewer - Municipal	32,987,249	-	73,193,563	839,401,586	945,582,398
Office of the CIO					
Communications	10,326,523	7,969,575	19,624,548	24,756,482	62,677,128
Park & Recreation					
Balboa Park	6,042,570	3,112,257	-	2,264,665	11,419,492
Economic Development	2,044,384	871,339	165,000	797,192	3,877,915
Golf Course	879,007	7,774,993	2,600,000	17,034,120	28,288,120
Mission Bay	563,190	3,329,543	2,538,921	264,186,189	270,617,843
Other Parks	53,056,275	68,855,133	25,366,330	252,590,072	399,867,810
Storm Drains/Flood Control	87,452	337,548	-	-	425,000
Police					
Police	19,345,893	277,204	-	42,000,000	61,623,097
Real Estate Assets					
Airports	457,674	-	1,800,000	13,000,000	15,257,674
QUALCOMM Stadium	-	-	750,000	4,000,000	4,750,000
Water					
Municipal Water	275,297,164	18,316,301	142,268,402	852,370,799	1,288,252,666
Reclaimed Water	34,328,822	6,835,211	3,306,850	11,166,010	55,636,893
Grand Totals	**831,773,459**	**422,609,780**	**491,636,238**	**4,333,749,706**	**6,079,769,183**

		Expended Encumbered Amount	Continuing Appropriation Amount	FY2008 Amount	FY2009-2018 Amount	Project Cost Amount
City Planning and Community Investment						
37-013.0	**Cortez Hill Family Center**	4,030,000	1,060,976	-	-	5,090,976
37-443.0	**Multiple Species Conservation Program - Property Acquisition**	1,598,076	50,000	-	500,000	2,148,076
37-446.0	**Chollas Creek South Branch Phase One Implementation**	913,325	349,319	-	-	1,262,644
39-013.0	**Ocean Beach Commercial Revitalization - Newport Avenue**	-	406,000	-	670,000	1,076,000
39-084.0	**Ray Street Improvements**	100,000	25,000	-	-	125,000
39-085.0	**Linda Vista Community Center**	371,302	427,326	-	-	798,628
39-092.0	**North Park Lighting Improvement Project**	337,860	-	-	-	337,860
39-205.0	**Adams Avenue - Streetscape Improvements**	2,553,915	101,154	-	-	2,655,069
39-207.0	**North Park/University Avenue - Streetscape Improvements**	1,571,500	395,000	30,000	300,000	2,296,500
39-210.0	**City Heights/University Avenue - Streetscape Improvements**	1,052,495	25,000	-	600,000	1,677,495
39-213.0	**Hillcrest Streetscape Improvements - University Avenue and Normal Street**	1,383,966	-	-	-	1,383,966
39-217.0	**Annual Allocation - Removal of Architectural Barriers - CDBG Funded**	-	-	1,703,949	4,250,000	1,703,949
39-220.0	**North Ocean Beach - Streetscape Enhancement**	815,000	70,000	-	500,000	1,385,000
39-232.0	**Mid-City Transit Gateways**	5,774,000	-	-	-	5,774,000
39-234.0	**El Cajon Boulevard Median Improvements**	489,365	1,731,555	-	417,000	2,637,920
39-235.0	**Border Infrastructure Study (SB 207)**	100,000	-	-	100,000	200,000
39-236.0	**25th Street Walkable Community Demonstration Project**	224,506	14,494	-	488,850	727,850
39-803.0	**Annual Allocation - Downtown Parking Projects**	-	-	1,500,000	15,000,000	1,500,000
	City Planning and Community Investment Totals	21,315,310	4,655,824	3,233,949	22,825,850	32,780,933
Development Services						
58-001.0	**Annual Allocation - New Development**	-	-	150,000	1,425,000	150,000
	Development Services Totals	-	-	150,000	1,425,000	150,000
Engineering & Capital Projects						
12-124.0	**Beach Area Sewage Interception/Low Flow Storm Drain Diversion**	4,604,355	6,221,741	-	-	10,826,096
12-127.0	**Storm Station N Improvements**	1,881,584	4,082	-	185,000	2,070,666
12-151.0	**Tia Juana River Valley Channel Study**	553	99,447	-	-	100,000
12-152.0	**Famosa Slough Salt Marsh Restoration**	176,000	40,000	26,000	46,000	288,000
13-200.0	**San Diego River Flood Mitigation Plan**	6,989	59,678	-	-	66,667
13-501.0	**Talbot Street Slope**	210,000	-	250,000	856,250	1,316,250
13-502.0	**Fashion Valley Road River Crossing**	1,180,000	320,000	-	-	1,500,000
37-020.0	Annual Allocation - ADA Retrofitting of City Facilities	-	-	-	12,600,000	-
37-028.0	**Undergrounding of City Utilities**	-	-	58,605,247	338,400,000	58,605,247
37-200.0	**Consultant Services/Right-Of-Way Projects**	-	-	20,000	180,000	20,000
37-900.0	**City Administration Building Fire Protection and Life Safety Improvement**	1,198,000	-	-	4,750,000	5,948,000
39-086.0	**Azalea Park Neighborhood Identification**	60,084	86,348	-	-	146,432
39-087.0	**Shirley Ann Place Sidewalks and Lighting**	78,000	-	-	-	78,000
39-216.0	**Washington/Goldfinch Improvements**	527,500	489,000	-	684,000	1,700,500
39-233.0	**Reo Drive Streetscape**	567,223	434,115	650,000	656,000	2,307,338
52-209.0	**Rosecrans Street Corridor Improvements**	87,286	2,219,714	-	-	2,307,000

Projects in Bold have a Department Project Page.
Refer to Index by Number or Index by Project Title of Volume III.

Department Summary of Financial Data

Schedule X: Capital Improvement Project by Department

Engineering & Capital Projects

		Expended Encumbered Amount	Continuing Appropriation Amount	FY2008 Amount	FY2009-2018 Amount	Project Cost Amount
52-274.0	**Balboa Avenue Corridor Improvements**	324,731	2,822,280	-	-	3,147,011
52-293.0	**Street Lights - Citywide**	-	-	300,000	9,000,000	300,000
52-307.0	**Spring Canyon Road between Scripps Ranch Boulevard and Pomerado Road**	-	705,000	-	-	705,000
52-311.0	**Interstate 5/State Route 56 North Freeway Connectors**	3,086,622	150,000	-	6,700,676	9,937,298
52-338.0	**Beach Access Reconstruction**	-	-	30,000	270,000	30,000
52-347.0	**Division Street - Interstate 5 to 43rd Street**	278,436	-	-	1,200,000	1,478,436
52-349.0	Interstate 8/Fairmount Avenue/Mission Gorge Road Interchange Improvements	-	-	-	750,000	750,000
52-357.0	**Scripps Ranch Boulevard - Carroll Canyon Road to Aviary Drive**	224,825	1,275,175	-	-	1,500,000
52-358.0	**Scripps Ranch/Mira Mesa Boulevard Medians**	217,744	860,250	-	-	1,077,994
52-362.0	**Nobel Drive Extension and Interstate 805 Interchange**	26,518,226	594,774	-	-	27,113,000
52-372.0	**Genesee Avenue - Widen Interstate 5 Crossing**	4,910,306	1,589,694	3,200,000	380,300,000	390,000,000
52-373.0	**Genesee Avenue - Interstate 5 to Campus Point Drive**	1,859,212	5,357,008	-	-	7,216,220
52-378.0	**East San Rafael Street Deceleration Lane**	164,135	285,865	160,000	-	610,000
52-389.0	**Camino Ruiz - Gold Coast Drive to Jade Coast and Miralani Drive to Miramar Road**	23,151	-	-	7,726,849	7,750,000
52-392.0	**Carroll Canyon Road - Sorrento Valley Road to Scranton Road**	4,308,000	6,438,000	4,500,000	31,254,000	46,500,000
52-396.0	**State Route 905 - Right-of-Way Acquisition/Protection**	6,185,537	53,948,545	-	-	60,134,082
52-401.0	**Camino Ruiz, Santaluz to Camino del Norte - Street Improvements**	15,867,090	-	-	-	15,867,090
52-402.0	**Camino Ruiz, Santaluz to Resort Street - Wildlife Crossing**	5,499,920	-	-	-	5,499,920
52-403.0	**Camino del Sur, San Dieguito Road to Carmel Valley Road - Street Improvements**	19,763,032	-	-	5,330,000	25,093,032
52-404.0	Camino Ruiz, San Dieguito Road to Carmel Valley Road - Wildlife Crossing	-	-	-	4,243,200	4,243,200
52-406.0	**Thorn Street Median Improvements**	90,902	130,298	-	130,000	351,200
52-409.0	**43rd Street and Logan/National Avenue Intersection**	3,455,511	-	500,000	7,422,375	11,377,886
52-411.0	**Carmel Mountain Road - Neighborhood 10 Boundary to Del Mar Mesa Road**	-	4,487,000	900,000	1,800,000	7,187,000
52-417.0	**Eastgate Mall - Miramar Road to San Diego Gas and Electric (SDG&E) Easement**	723,402	176,598	100,000	2,852,500	3,852,500
52-421.0	**Carroll Canyon Road - Interstate 15 to Maya Linda Road**	78,373	-	-	-	78,373
52-424.0	**Carmel Mountain Road - Interstate 5 Interchange**	8,427,847	9,372,153	-	-	17,800,000
52-430.0	**Napa Street Traffic Improvements**	655,740	940,000	-	3,904,260	5,500,000
52-436.0	**National Avenue - State Route 15 to 43rd Street**	1,443,626	172,377	-	4,998,000	6,614,003
52-455.0	**State Route 163 and Friars Road**	2,867,031	46,905	4,000,000	130,892,098	137,806,034
52-458.0	**Genesee Avenue - Nobel Drive to State Route 52**	1,435,941	512,659	-	22,353,100	24,301,700
52-461.0	Architectural Barriers Removal - Development Impact Fees (DIF) Funded	-	-	-	-	-
52-466.0	**Carmel Valley Road - Via Albutura to Camino Del Sur**	2,674,667	-	5,825,333	-	8,500,000
52-478.0	**Del Mar Heights Road North of Neighborhood #4 Park and School**	-	845,250	-	-	845,250
52-479.0	**El Camino Real - San Dieguito Road to Via de la Valle**	1,599,290	12,101,400	300,000	6,299,310	20,300,000
52-485.0	**La Jolla Village Drive/Interstate 805 Interchange Ramps**	22,489,138	1,485,398	-	-	23,974,536
52-492.0	**Del Sol Boulevard - Central**	-	500,000	2,000,000	4,000,000	6,500,000
52-496.0	**Balboa Avenue Streetscape Improvements**	2,562,855	298,000	-	-	2,860,855
52-503.0	**Sports Arena Boulevard - Rosecrans Street to Midway Drive**	378,110	531	-	1,063,879	1,442,520

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Engineering & Capital Projects

		Expended Encumbered Amount	Continuing Appropriation Amount	FY2008 Amount	FY2009-2018 Amount	Project Cost Amount
52-517.0	**Carmel Valley Road - 300 Feet East of Portofino Drive to Del Mar**	7,023,896	325,745	1,500,000	-	8,849,641
52-519.0	**Bridge Rails - Citywide**	-	-	500,000	4,000,000	500,000
52-545.0	Coastal Erosion Affecting City Streets	-	-	-	4,500,000	-
52-553.0	**Saturn Boulevard - Palm Avenue to Coronado Avenue**	314,816	407	-	1,115,955	1,431,178
52-554.0	**First Avenue Bridge over Maple Canyon - Rehabilitation**	1,343,264	8,117,604	-	-	9,460,868
52-555.0	**Georgia Street Bridge/University Avenue Separation Replacement**	1,314,906	545,896	200,000	6,788,000	8,848,802
52-588.0	**Streamview Drive Improvement - 54th Street to College Avenue**	137,000	250,000	100,000	1,083,000	1,570,000
52-592.0	**Aldine Drive and Fairmount Avenue - Slope Restoration**	152,804	431,985	-	1,065,767	1,650,556
52-594.0	**Genesee Avenue - Interstate 5 to Eastgate Mall**	66,217	261,533	-	-	327,750
52-595.0	**La Jolla Village Drive and Regents Road**	390,778	589,222	-	-	980,000
52-616.0	**North Torrey Pines Road - Genesee Avenue to Torrey Pines Science Park**	5,127	1,231,123	-	3,010,750	4,247,000
52-640.0	**Palm Avenue/Interstate 805 Interchange**	93,928	1,660,958	7,704,000	4,404,000	13,862,886
52-641.0	Triple Pipe Crossing - Dennery Road	-	-	-	775,101	775,101
52-642.0	**Old Otay Mesa Road - Westerly**	-	-	850,000	2,400,000	3,250,000
52-643.0	**West Mission Bay Drive Bridge over San Diego River**	724,000	2,200,000	650,000	55,643,003	59,217,003
52-653.0	**Camino del Sur - Carmel Mountain Road to 1,600 Feet North of Park Village Road**	1,066,720	1,224,647	5,999,000	1,509,633	9,800,000
52-657.0	Dennery Road - East	-	-	-	1,318,370	1,318,370
52-664.0	**Debt Service for TransNet Bond Funded Projects**	-	-	2,350,340	-	2,350,340
52-668.0	**Navajo Road Median Enhancement**	2,467,973	79,375	-	-	2,547,348
52-671.0	**Ocean Front Walk Reconstruction - San Fernando Place to Ventura Place**	390,000	200,000	-	3,437,000	4,027,000
52-674.0	**Torrey Pines Road - Slope Reconstruction**	251,220	75,000	-	930,000	1,256,220
52-676.0	**Mira Sorrento Place - Scranton Road to Vista Sorrento Parkway**	12,233,123	400,000	60,000	-	12,693,123
52-678.0	**Judicial Drive - Golden Haven Drive to Eastgate Mall**	14,824,000	3,542,000	-	-	18,366,000
52-679.0	**Miramar Road - Interstate 805 Easterly Ramps to 300 Feet East of Eastgate Mall**	4,304,845	645,155	2,200,000	2,200,000	9,350,000
52-680.0	**Regents Road - Executive Drive to Genesee Avenue**	485,816	5,195,404	-	1,100,000	6,781,220
52-681.0	**Ocean View Hills Parkway Improvements**	15,058,237	-	-	-	15,058,237
52-682.1	**Otay Truck Route Widening Phase III**	735,000	700,000	-	-	1,435,000
52-683.0	**Debt Service for TransNet Commercial Paper Funded Projects**	-	-	2,653,574	-	2,653,574
52-686.0	**Del Mar Heights Road Median - Mango Drive to City Limits**	203,586	251,414	-	2,000,000	2,455,000
52-696.0	**Pershing Drive/Redwood Street Intersection**	77,484	150,000	-	872,516	1,100,000
52-697.0	**State Route 905**	155,000	3,186,000	1,046,500	-	4,387,500
52-699.0	**Euclid Avenue Improvements - Home Avenue to Thorn Street**	972,240	45,000	70,000	-	1,087,240
52-700.0	**Rancho Bernardo Street and Sidewalk Improvements**	211,753	81,247	-	65,800	358,800
52-706.0	Sea World Drive Widening and Interstate 5 Interchange Improvements	-	-	-	11,733,200	11,733,200
52-712.0	**Del Mar Mesa Road - Carmel Country Road to Carmel Mountain Road**	5,285,028	3,059,986	1,059,986	-	9,405,000
52-713.0	**Alvarado Canyon Road Realignment**	10,000	450,000	-	4,190,000	4,650,000
52-715.0	**Sidewalks - Citywide**	-	-	350,000	4,950,000	350,000
52-717.0	**Bird Rock Coastal Traffic Flow Improvements**	783,039	2,800,000	-	2,000,000	5,583,039
52-718.0	**La Jolla Parking Structure Design**	-	50,000	-	-	50,000

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Department Summary of Financial Data

Schedule X: Capital Improvement Project by Department

Engineering & Capital Projects

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52-721.0	Nobel Drive - Lebon Drive to Regents Road and Genesee Ave to Town Center Drive	-	-	-	4,370,000	4,370,000
52-723.0	**Little McGonigle Ranch Road - Del Mar Mesa Road to State Route 56**	20,000	4,572,500	2,532,500	-	7,125,000
52-725.0	**Camino del Sur - Widen to Six Lanes Northerly of State Route 56**	9,715,000	-	-	3,649,810	13,364,810
52-729.0	Juan Street Reconstruction	-	-	-	3,000,000	3,000,000
52-731.0	**Del Mar Heights Road - Westerly of Old Carmel Valley Road**	-	-	1,300,000	-	1,300,000
52-733.0	**Carmel Valley Road - Four/Six lanes southerly of Street A**	-	-	4,413,000	-	4,413,000
52-737.0	**MTS Station Improvement Project**	46,000	174,000	-	-	220,000
52-739.0	**Del Mar Heights Road - East of Old Carmel Valley Road**	6,061,000	-	-	-	6,061,000
52-743.0	**Euclid Avenue Corridor Improvements**	50,469	218,000	75,000	1,731,531	2,075,000
52-745.0	**Clairemont Mesa Boulevard/SR-163 Improvements**	191,000	10,709,000	2,500,000	-	13,400,000
52-746.0	**El Camino Real Acceleration Lane**	7,500	112,500	-	-	120,000
52-747.0	**Carmel Valley Road - Street A to Neighborhood Parkway**	-	2,167,654	2,932,346	4,000,000	9,100,000
52-754.0	**Linda Vista Road at Genesee Avenue**	-	53,000	-	742,000	795,000
52-759.0	**University Avenue and Front Street Pop-Out**	-	150,000	-	-	150,000
52-760.0	**Jackson Drive Median Replacement**	-	20,000	-	-	20,000
52-761.0	University Avenue Sidewalk from 54th St to 68th St	-	-	-	1,800,000	1,800,000
52-762.0	University Avenue Street Lights from 54th Street to 68th Street	-	-	-	375,000	375,000
52-763.0	**Skyline Drive Median & Parkway Improvements**	-	450,000	-	800,000	1,250,000
52-764.0	**Palm Avenue Roadway Improvements**	-	250,000	-	4,435,000	4,685,000
52-765.0	**Sorrento Valley Road & Interstate 5 Interchange**	-	160,000	-	50,340,000	50,500,000
52-766.0	**University Avenue Mobility Project**	9,022	390,978	-	2,000,000	2,400,000
52-767.0	**El Camino Real Widening**	-	-	100,000	-	100,000
52-768.0	**Genesee Avenue - Northbound Dual Left Turn Lanes at Eastgate Mall**	-	373,750	1,006,250	-	1,380,000
52-770.0	**Village Loop Road - Carmel Valley Road East to Property Line**	-	-	1,000,000	332,800	1,332,800
52-771.0	**State Route 56/Interstate 15 Interchange Improvements**	-	-	580,000	-	580,000
52-773.0	**Cherokee Street Improvements**	-	-	30,000	-	30,000
52-774.0	**34th and 35th at Madison Avenue - Curb, Gutter and Sidewalk (CD3 Sidewalk Study)**	-	-	60,000	-	60,000
52-775.0	**Old Otay Mesa Road Sidewalk**	-	-	200,000	-	200,000
52-776.0	**La Jolla Museum Traffic Circle**	-	-	150,000	-	150,000
52-777.0	**Potomac Street Improvements**	-	-	380,000	-	380,000
52-778.0	**62nd to 65th Street Channel Improvements**	-	-	75,000	-	75,000
52-779.0	**Skyline at Cardiff Improvements**	-	-	25,000	-	25,000
52-780.0	**La Jolla Mesa Drive Sidewalk**	-	-	115,000	-	115,000
52-781.0	**San Diego River Path Study**	-	-	75,000	-	75,000
52-782.0	**38th Street Improvements**	-	-	100,000	-	100,000
53-037.0	Earthquake Restrainers for Bridges	-	-	-	2,320,000	-
53-038.1	**North Harbor Drive Bridge over Navy Estuary**	509,123	17,397,620	-	-	17,906,743
53-044.0	**Regents Road Bridge**	5,948,367	64,432	-	40,597,150	46,609,949
53-050.0	**North Torrey Pines Road Bridge over Los Penasquitos Creek**	12,849,000	-	112,000	-	12,961,000
53-053.0	**Mission City Parkway Bridge over San Diego River**	1,912,122	1,039,137	-	7,106,553	10,057,812
53-061.0	**Laurel Street (Cabrillo) Bridge over Highway 163 - Structural Retrofit**	-	144,000	276,000	276,000	696,000
53-062.0	**Bridge Preventative Maintenance Assessment Program**	-	252,000	-	-	252,000

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Engineering & Capital Projects

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54-012.0	**Shoal Creek Pedestrian Bridge**	-	572,139	50,000	-	622,139
58-007.0	**Overhead/Other City Costs for Streets Projects**	-	-	75,000	525,000	75,000
58-127.0	**State Route 15 Bikeway**	637,626	523,910	-	150,000	1,311,536
58-140.0	**Bayshore Bikeway**	916,775	100,000	-	2,977,000	3,993,775
58-144.0	**San Diego River Bike Path - Mission Valley**	41,440	160,060	-	-	201,500
58-147.0	**Rose Creek Bikeway**	1,300,000	750,000	-	3,050,000	5,100,000
58-150.0	**Friars Road to Pacific Highway Bike Path**	89,518	-	-	500,000	589,518
58-156.0	**Ocean Beach Bike Path/Hotel Circle North Bikeway Design**	500,000	2,050,000	-	-	2,550,000
58-157.0	**Vista Sorrento Parkway Bike Lanes**	10,310	339,190	-	349,500	699,000
58-160.0	**Mission Trails Bike Path Study**	64,666	35,334	-	-	100,000
58-162.0	**Coastal Rail Trail**	730,369	-	-	21,087,100	21,817,469
58-164.0	**Camino del Rio North Bike Lanes**	850	85,150	-	330,000	416,000
58-167.0	**Bicycle Safety and Commuting Education Program**	285,415	649,351	-	-	934,766
58-171.0	**State Route 56 Bike Interchanges**	175,477	1,024,523	-	8,650,000	9,850,000
58-179.0	**54th Street and Euclid Avenue Bike Lanes and Route**	1,265	128,735	-	-	130,000
58-181.0	**Fairmont Avenue/Camino del Rio South Traffic Signal and Striping Modifications**	-	86,000	-	-	86,000
58-182.0	**Beyer/East Beyer Boulevard Bikeway**	8,736	57,264	-	-	66,000
58-191.0	**San Diego River Multi-Use Bicycle and Pedestrian Path**	15,355	11,645	-	773,000	800,000
58-196.0	**University Avenue at Alabama Street Bicycle and Pedestrian Safety Improvements**	-	750,000	-	-	750,000
58-198.0	**Kearny Villa Road Bike Lane Improvements**	-	300,000	-	-	300,000
58-199.0	**Rancho Bernardo Bikeway**	-	250,000	-	-	250,000
58-200.0	**Pedestrian Master Plan Phase 3**	-	150,000	-	-	150,000
58-201.0	**Traffic Safety and Education Program**	-	50,000	-	-	50,000
58-202.0	**Safety in Traffic Education Program (STEP)**	20,000	-	-	-	20,000
58-203.0	**Taylor Street - Bikeway**	-	-	250,000	-	250,000
58-204.0	**Minor Bicycle Facilities**	-	-	15,000	-	15,000
59-021.0	**Transporation Grant Matches**	-	-	3,296,086	703,914	3,296,086
59-023.0	**Five Year CIP Programming**	-	-	600,000	2,400,000	600,000
61-001.0	**Traffic Control/Calming Measures**	-	-	600,000	4,500,000	600,000
62-002.0	Traffic Signals - Minor Improvements	-	-	-	-	-
62-210.0	**Ash Street at 2nd Avenue, 3rd Avenue, 7th Avenue, and 9th Avenue**	20,000	-	-	100,000	120,000
62-265.0	**Safe Routes To School Program - Rosa Parks Elementary School**	480,102	14,898	-	-	495,000
62-266.0	**Safe Routes to School Program - Willow Elementary School**	44,437	455,563	-	-	500,000
62-267.0	**Safe Routes to School - Central Elementary School**	-	435,000	-	-	435,000
62-275.0	Traffic Signals - Facilities Benefit Assessment/Planned Urbanizing DIF Funded	-	-	-	-	-
62-290.0	**Traffic Signals - Modifications/Modernization - Development Impact Fee Funded**	-	100,954	-	-	100,954
62-292.0	Traffic Signals - Development Impact Fee (DIF) Funded	-	-	-	-	-
62-328.0	**Del Mar Heights Road Traffic Signal Interconnect**	20,000	164,500	-	-	184,500
62-329.0	**Navajo Road Traffic Signal Interconnect**	-	51,000	-	-	51,000
63-001.0	Traffic Count Stations	-	-	-	480,000	-
68-001.0	**Traffic Signals - Cooperative Projects**	-	-	200,000	-	200,000
68-006.0	**Guard Rails**	-	-	300,000	-	300,000
68-010.0	**Traffic Signals - Citywide**	-	-	400,000	12,600,000	400,000

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Department Summary of Financial Data

Schedule X: Capital Improvement Project by Department

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Engineering & Capital Projects						
68-011.0	**Traffic Signals - Modifications/Modernization**	-	-	850,000	10,350,000	850,000
68-013.0	**Traffic Signals - Otay Mesa**	51,511	53,000	-	126,000	230,511
68-017.0	**School Traffic Safety Improvements**	-	-	200,000	-	200,000
68-020.0	**Pacific Highlands Ranch Traffic Signals**	-	1,400,000	1,000,000	-	2,400,000
	Engineering _Capital Projects Totals	262,505,229	202,265,773	134,533,162	1,309,466,950	1,500,992,200
Environmental Services						
32-010.0	**Unclassified Disposal/Burn Site Closures**	-	855,000	55,000	1,423,000	2,333,000
32-011.0	**Arizona Landfill - Closure**	985,841	117,701	55,000	515,000	1,673,542
32-014.0	**West Miramar Phase II - Landfill Gas System**	151,541	291,823	-	2,660,000	3,103,364
32-017.0	**Annual Allocation - Groundwater Monitoring Network**	-	-	230,000	2,140,000	230,000
32-018.0	**South Chollas Landfill - Gas Upgrades**	328,291	185,955	37,000	341,000	892,246
32-022.0	**Arizona Landfill Gas Utilization**	57,837	1,922,163	250,000	-	2,230,000
32-024.0	**South Miramar Landfill Slopes**	-	1,500,000	1,500,000	-	3,000,000
33-084.0	**Underground Hazardous Materials Storage Tanks**	9,312,882	303,442	916,000	3,101,000	13,633,324
37-004.0	**Annual Allocation - Minor Landfill Requirements**	-	-	230,000	2,140,000	230,000
37-041.0	**Citywide Energy Improvements**	-	-	450,000	800,000	1,250,000
37-056.0	**West Miramar Refuse Disposal Facility - Phase II**	41,731,848	-	250,000	2,000,000	43,981,848
37-254.0	**Future Waste Management Disposal and Processing Facilities**	4,274,951	3,618,897	1,850,000	30,140,749	39,884,597
	Environmental Services Totals	56,843,191	8,794,981	5,823,000	45,260,749	112,441,921
Fire-Rescue						
29-473.0	**Pacific Beach Lifeguard Tower and Grand Avenue Restroom**	4,720,172	87,494	-	-	4,807,666
29-494.0	**Children's Pool - Lifeguard Station and Restroom Improvements**	188,988	26,598	-	3,684,561	3,900,147
33-066.0	Annual Allocation - Opticom Emergency Vehicle Preemption System	-	-	-	250,000	-
33-069.0	Kearny Mesa Maintenance and Material Complex	-	-	-	612,532	612,532
33-080.0	**Fire Station 17 - Mid-City**	33,071	553	-	5,287,264	5,320,888
33-086.0	**Otay Mesa and Otay Mesa/Nestor Fire Station**	62,948	1,072,052	750,000	8,365,000	10,250,000
33-089.0	**Skyline North Fire Stations**	858,125	729	-	8,264,471	9,123,325
33-090.0	**Fire Station 45 - Mission Valley**	913,055	15,867	-	9,709,078	10,638,000
33-091.0	**Paradise Hills/South Bay Terrace Fire Station**	83,654	281	-	9,800,613	9,884,548
33-093.0	**Fire Station 1 - Downtown Asbestos Removal and Renovation**	517,116	11,435	-	5,825,988	6,354,539
33-098.0	**Fire Station Major Component Replacement and Rehabilitation**	172,721	705	-	1,718,722	1,892,148
33-102.0	**Fire Station 22 - Point Loma Reconstruction**	428,924	-	-	4,058,535	4,467,494
33-104.0	**Fire Station 5 - Hillcrest**	91,088	50,835	-	8,944,740	9,086,663
33-105.0	**Fire Station 47 - Pacific Highlands Ranch**	2,831,904	4,001,653	4,026,346	-	10,859,903
33-106.0	**Fire Station 48 - Black Mountain Ranch North**	-	1,500,000	-	6,117,000	7,617,000
33-108.0	**Fire Station 8 - Mission Hills**	67,465	-	-	-	
33-502.0	**North Pacific Beach Lifeguard Station**	133,001	15,999	-	2,851,000	3,000,000
33-503.0	**La Jolla Shores Lifeguard Station**	286,967	252	-	2,613,781	2,901,000
33-504.0	**South Mission Beach Lifeguard Station**	211,229	8,702	-	2,980,064	3,199,995

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Fire-Rescue						
33-505.0	**La Jolla Cove Lifeguard Station**	167,833	38,379	-	743,788	950,000
33-507.0	**Mission Beach Lifeguard Station**	83,556	11,347	-	769,496	864,399
33-508.0	**Lifeguard Headquarters and Boating Safety Unit Dock**	1,404,952	595,048	-	7,400,000	9,400,000
	Fire-Rescue Totals	13,256,769	7,413,999	4,776,346	89,996,633	115,130,247
General Services						
11-264.0	**Walnut Avenue Drain - Brant Street to Albatross Street**	86,913	-	-	-	86,913
12-090.0	**Campanile Way Storm Drain**	47,524	-	-	-	47,524
12-091.0	**Copeland Avenue Drainage Reconstruction**	7,505	-	-	-	7,505
13-005.0	**Annual Allocation - Emergency Drainage Projects**	-	-	4,777,099	22,500,000	4,777,099
18-001.0	Cooperative Storm Drain Projects	-	-	-	-	-
32-050.0	**Rose and Tecolote Creeks Water Quality Improvements**	1,147,715	1,022,285	-	-	2,170,000
32-053.0	**San Diego River Water Quality Improvement**	1,399,077	100,923	-	-	1,500,000
32-054.0	**Chollas Creek Water Quality Protection and Habitat Enhancement Project**	3,012,817	-	-	-	3,012,817
37-064.0	**Annual Allocation - ADA Improvements**	-	-	12,293,675	-	12,293,675
37-068.0	**Annual Allocation - City Facilities Improvements**	-	-	5,300,000	-	5,300,000
59-001.0	**Resurfacing of City Streets**	-	-	19,500,000	27,600,000	19,500,000
59-002.0	**Sidewalks - Replacement and Reconstruction**	-	-	2,000,000	3,050,000	2,000,000
61-201.0	**Conversion of City Street Lights from Low to High Pressure Sodium**	720,000	90,679	-	1,365,700	2,176,379
63-002.0	**Traffic Signals - Replace Obsolete Controllers**	-	-	150,000	3,550,000	150,000
	General Services Totals	6,421,551	1,213,887	44,020,774	58,065,700	53,021,912
Library						
35-065.0	**Kensington-Normal Heights Library**	25,000	-	-	2,471,530	2,496,530
35-082.0	**San Diego Main Library**	15,839,142	60,031,661	-	108,629,197	184,500,000
35-086.0	Otay East Branch Library	-	-	-	15,885,000	15,885,000
35-088.0	**San Carlos Branch Library Expansion**	608,923	158,049	-	8,494,805	9,261,777
35-093.0	**San Ysidro Branch Library**	176,410	139,590	-	14,370,000	14,686,000
35-096.0	**Mission Hills Branch Library**	2,606,249	385,251	-	6,955,500	9,947,000
35-100.0	**Ocean Beach Branch Library**	2,243,360	750,000	-	7,114,860	10,108,220
35-101.0	**Logan Heights Branch Library**	965,584	11,627,640	-	-	12,593,224
35-102.0	**Balboa Branch Library (Clairemont Mesa)**	265,650	30,403	-	6,955,947	7,252,000
35-104.0	**North Park Branch Library**	37,265	478,042	-	13,563,291	14,078,598
35-105.0	Pacific Beach Branch Library Improvements	-	-	-	2,589,000	2,589,000
35-106.0	**Paradise Hills Branch Library**	32,513	39,503	-	8,867,517	8,939,533
35-107.0	**Skyline Hills Branch Library**	3,578,963	1,925,289	-	6,114,748	11,619,000
35-111.0	Carmel Mountain Ranch Branch Library	-	-	-	2,221,000	2,221,000
35-112.0	**Scripps Ranch Branch Library**	21,797	13,803	-	1,090,400	1,126,000
35-113.0	South University Community Branch Library	-	-	-	5,972,000	5,972,000
35-114.0	**Rancho Bernardo Library**	28,968	6,981	-	3,468,751	3,503,631
35-236.0	Pacific Highlands Ranch Library	-	-	-	18,000,000	18,000,000
	Library Totals	26,429,824	75,586,212	-	232,763,546	334,778,513

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Department Summary of Financial Data

Schedule X: Capital Improvement Project by Department

Metropolitan Wastewater

		Expended Encumbered Amount	Continuing Appropriation Amount	FY2008 Amount	FY2009-2018 Amount	Project Cost Amount
40-930.0	**Otay Mesa Trunk Sewer**	13,412,149	-	922,300	13,800,769	28,135,218
40-931.0	**South Mission Valley Trunk Sewer**	1,552,064	-	-	12,548,101	14,100,165
40-933.0	**Annual Allocation - MWWD Trunk Sewers**	-	-	8,048,600	31,398,765	8,048,600
41-926.0	**Annual Allocation - Metropolitan System Pump Stations**	-	-	6,330,895	4,420,000	6,330,895
41-927.0	**Annual Allocation - Pump Stations 64, 65, Penasquitos and East Mission Gorge**	-	-	1,763,600	2,959,258	1,763,600
41-929.0	**Pump Station Upgrades**	2,875,158	-	2,664,979	13,505,722	19,045,859
41-933.0	Pump Station 2 Screens	-	-	-	3,848,633	6,730,491
41-936.0	**Pump Station 64 Electrical System Upgrades**	-	-	239,200	-	239,200
41-938.0	South Bay Pump Station and Conveyance System Phase 2	-	-	-	-	-
41-939.0	**Pump Station 84 Upgrade and Pump Station 62 Abandonment**	54,080	-	-	1,777,992	1,832,072
41-940.0	Pump Station 64 Fiber Optics Network	-	-	-	1,403,216	1,403,216
41-942.0	**NCWRP Sludge Pump Station Upgrade**	-	-	20,800	415,999	436,799
41-943.0	South Bay Pump Station and Conveyance System Phase 1	-	-	-	3,066,985	18,851,098
41-944.0	**NCWRP Effluent Pump Station Upgrade**	-	-	81,120	730,081	811,201
42-913.0	**Annual Allocation - Metro Biosolids Center**	-	-	1,340,000	6,489,600	1,340,000
42-923.0	Point Loma - Digester 9	-	-	-	-	-
42-926.0	**Annual Allocation - North City Water Reclamation Plant**	-	-	928,600	976,560	928,600
42-929.0	South Bay Wastewater Treatment Plant - Phase 2	-	-	-	-	-
42-930.0	**SBWRP Demineralization Facility Phases 1&2**	-	-	114,400	25,052,019	25,166,419
42-931.0	South Bay Wastewater Treatment Plant Phase 1	-	-	-	7,281,331	58,032,381
42-932.0	Point Loma Site Improvements Phase II	-	-	-	3,173,190	4,657,566
42-933.0	NCWRP Ultrafiltration	-	-	-	6,400,000	6,400,000
44-001.0	**Annual Allocation - Sewer Main Replacements**	-	-	11,353,331	323,398,400	11,353,331
45-915.0	**Pump Station 2 Onsite Standby Power**	50,000	-	4,501,481	4,463,010	9,014,491
45-922.0	**Bond Issuance CIP Reserve**	-	5,000,000	-	-	5,000,000
45-932.0	**Annual Allocation - South Bay Water Reclamation Plant**	-	-	151,424	2,271,360	151,424
45-940.0	**Wet Weather Storage Facility - Phase 1**	2,078,220	-	632,640	82,997,966	87,086,859
45-943.0	**Point Loma - Grit Processing Improvements**	4,791,422	-	243,600	36,757,344	41,792,366
45-956.0	**Annual Allocation - Metro Operations Center**	-	-	191,887	1,241,100	191,887
45-960.0	**Point Loma - South Access Road Protection Project**	351,698	-	-	356,807	6,013,337
45-961.0	**South Metro Sewer Rehabilitation, Phase 3B**	-	-	157,506	8,565,380	8,722,886
45-964.0	**North City Raw Sludge / Point Loma Cathodic Protection**	536,199	-	16,300	-	552,499
45-965.0	**Environmental Monitoring and Tech Services Lab Boat Dock**	110,000	-	2,324,253	-	2,434,253
45-966.0	**Metro Facilities Control System Upgrade**	523,843	-	5,132,583	7,104,308	12,760,734
45-975.0	**Annual Allocation - Developer Projects**	-	-	560,800	5,408,000	560,800
45-979.0	Wet Weather Storage Facility Phase 2	-	-	-	363,874	15,756,760
45-981.0	**MBC Standby Centrifuge Feed Facilities**	104,000	-	250,120	1,262,560	1,616,680
45-982.0	**MBC Centrate Collection Upgrades**	-	-	532,200	1,622,400	2,154,600
45-983.0	MBC Dewatering Centrifuges Replacement	-	-	-	4,325,360	4,325,360
45-984.0	**MBC Biosolids Storage Silos**	104,000	-	1,553,760	7,099,040	8,756,800
45-988.0	**MBC Wastewater Forcemain Extension**	104,000	-	193,560	995,280	1,292,840
45-989.0	**MBC Odor Control Facility Upgrades**	832,000	-	610,680	3,812,640	5,255,320
45-990.0	MBC Storm Drainage Upgrades	-	-	-	3,244,800	3,244,800
45-991.0	MBC Switchgear Reconfiguration	-	-	-	2,163,200	2,163,200
45-992.0	NCWRP - EDR Upgrade	-	-	-	1,379,913	1,379,913
45-993.0	NCWRP - EDR Enclosure	-	-	-	1,035,286	1,035,286

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		Expended Encumbered Amount	Continuing Appropriation Amount	FY2008 Amount	FY2009-2018 Amount	Project Cost Amount
Metropolitan Wastewater						
46-050.0	**Annual Allocation - Pipeline Rehabilitation**	-	-	28,258,400	181,708,800	28,258,400
46-106.0	**Annual Allocation - Sewer Pump Station Restorations**	-	-	2,699,822	4,939,592	2,699,822
46-119.0	**Annual Allocation - Point Loma Treatment Plant/Related Facilities**	-	-	1,489,085	10,491,520	1,489,085
46-169.0	**East Mission Gorge Force Main Rehabilitations**	353,000	-	418,080	5,389,536	6,160,616
46-193.0	**Annual Allocation - CIP Contingencies**	-	-	2,729,944	12,547,075	2,729,944
46-194.0	**Annual Allocation - Trunk Sewer Rehabilitations**	-	-	8,927,881	148,696,326	8,927,881
46-195.6	**East Point Loma Trunk Sewer**	430,000	-	100,000	19,071,548	19,601,548
46-195.8	**Miramar Road Trunk Sewer**	4,616,101	-	534,466	22,498	5,173,065
46-196.6	**Balboa Avenue Trunk Sewer**	892,489	-	-	10,243,508	11,135,997
46-196.9	**Montezuma Trunk Sewer**	662,774	-	-	2,510,986	3,173,760
46-197.6	**USIU Trunk Sewer**	2,592,040	-	-	3,927,337	6,519,377
46-197.9	**Lake Murray Trunk Sewer - In Canyon**	1,203,305	-	100,000	13,228,634	14,531,939
46-205.0	**Harbor Drive Trunk Sewer Replacement**	764,026	-	108,160	19,577,969	20,450,155
46-206.0	**Annual Allocation - Accelerated Projects**	-	-	20,000	1,603,154	20,000
46-219.0	Environmental Monitoring and Technical Services Lab-Phase 2	-	-	-	-	-
46-501.0	Annual Allocation - Metropolitan Sewer Pooled Contingencies	-	-	-	1,135,680	-
46-502.0	**Annual Allocation - Clean Water Program Pooled Contingencies**	-	-	688,499	5,834,937	688,499
46-505.0	**Annual Allocation - Unscheduled Projects**	-	-	2,121,600	9,734,400	2,121,600
46-602.6	**Pump Station 79**	3,580,063	-	1,622,400	-	5,202,463
	Metropolitan Wastewater Totals	42,572,631	5,000,000	100,678,956	1,089,779,749	575,753,957
Office of the CIO						
37-508.0	**Public Safety Communications Project**	10,326,523	2,969,575	3,324,548	16,556,482	33,177,128
92-000.0	**Enterprise Resource Planning System Core Project**	-	5,000,000	16,300,000	8,200,000	29,500,000
	Office of the CIO Totals	10,326,523	7,969,575	19,624,548	24,756,482	62,677,128
Park & Recreation						
12-157.0	**San Diego River Dredging, Qualcomm Way to State Route 163 - Phase One**	87,452	337,548	-	-	425,000
20-010.0	**Annual Allocation - Resource-Based Open Space Parks**	-	-	265,000	-	265,000
20-013.0	**Park and Recreation Grant Match Funding**	-	-	446,955	1,600,000	2,046,955
20-100.3	**Old Mission Dam Preservation**	288,667	763,860	250,000	-	1,302,527
21-843.0	**Balboa Park Golf Course - Clubhouse and Parking Lot**	194,030	309,970	-	7,534,120	8,038,120
21-855.0	**Balboa Park Historical/Cultural Projects**	5,833,220	2,818,100	-	-	8,651,320
21-861.0	**Balboa Park - Bird Park**	30,000	-	-	1,000,000	1,030,000
21-865.0	**Balboa Park Improvements**	177,502	246,005	-	914,665	1,338,172
21-870.0	**Balboa Park - Myrtle Way Pergola**	1,848	48,152	-	350,000	400,000
22-948.0	**Santa Clara Recreation Center - Replacement**	131,644	90,142	-	8,698,214	8,920,000
22-959.0	**Mission Bay - Fiesta Island General Development Plan**	355,794	64,206	-	-	420,000
22-960.0	**Fiesta Island Infrastructure Improvements**	752	3,077,600	38,921	250,000,000	253,117,273
22-964.0	**Fiesta Island Drive - Public Road Improvement**	75,000	97,595	-	-	172,595
22-965.0	**Annual Allocation Mission Bay Improvements**	-	-	2,500,000	5,487,975	7,987,975
25-005.0	**Torrey Pines Golf Course - North Course Reconstruction of Eighteen Holes**	256,312	2,343,688	-	-	2,600,000

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Department Summary of Financial Data

Schedule X: Capital Improvement Project by Department

Park & Recreation

		Expended Encumbered Amount	Continuing Appropriation Amount	FY2008 Amount	FY2009-2018 Amount	Project Cost Amount
25-008.0	**Balboa Park Golf Course: Concrete Step and Hand Railing Replacement**	-	-	100,000	-	100,000
25-009.0	**Torrey Pines Golf Course Clubhouse and Parking Lot**	428,665	4,071,335	-	9,500,000	14,000,000
25-013.0	**Balboa Park Golf Course - Clubhouse Roof Replacement**	-	100,000	-	-	100,000
25-014.0	**Mission Bay Golf Course and Practice Center - New Landscaping**	-	100,000	-	-	100,000
25-015.0	**Mission Bay Golf Course and Practice Center - Existing Building Improvements**	-	150,000	250,000	-	400,000
25-016.0	**Mission Bay Golf Course and Practice Center - New Practice Area Upgrade**	-	200,000	200,000	-	400,000
25-017.0	**Mission Bay Course Golf Course - New Irrigation System**	-	100,000	-	-	100,000
25-018.0	**Torrey Pines Golf Course - Existing Clubhouse and Maintenance Improvements**	-	400,000	-	-	400,000
25-019.0	**Balboa Park Golf Course - Irrigation System - Upgrades**	-	-	1,800,000	-	1,800,000
25-020.0	**Torrey Pines Golf Course - Irrigation & Fence Upgrades**	-	-	250,000	-	250,000
29-002.0	**Central Avenue Mini Park-Acquisition and Development**	6,324	122,476	-	671,200	800,000
29-282.1	**Hilltop Community Park - Development, Phase I, II & III**	4,657,945	740,224	-	867,117	6,265,286
29-407.0	**Carmel Valley Community Park South - Recreation Building**	526,262	5,273,738	-	-	5,800,000
29-408.0	**Dennery Ranch Neighborhood Park - Acquisition and Construction**	45	-	-	9,201,956	9,202,001
29-424.0	**Beyer Boulevard Local Staging Area and Trail**	2,248,455	160,941	66,000	-	2,475,396
29-427.0	**Black Mountain Ranch Community Park - Acquisition and Development**	8,882,094	-	-	8,467,906	17,350,000
29-429.0	Black Mountain Ranch Community Park Swimming Pool	-	-	-	4,500,000	4,500,000
29-477.0	**Presidio Park Master Plan**	19,445	5,555	-	475,000	500,000
29-482.0	**Carmel Valley Neighborhood Park - Neighborhood #8**	-	1,500,000	1,250,000	350,000	3,100,000
29-489.0	**Encanto Community Park - Development**	69,448	64,427	-	4,605,914	4,739,789
29-499.0	Black Mountain Ranch Community Park Recreation Building	-	-	-	6,700,000	6,700,000
29-514.0	**Carson Elementary School - Joint Use Improvements**	71,529	678,133	-	-	749,662
29-531.0	**Pershing Middle School - Joint Use Turfing**	1,095,387	8,993	-	5,600,000	6,704,380
29-532.0	**Capehart Open Space Park - Improvements**	597,000	-	-	2,000,000	2,597,000
29-533.0	**Del Mar Mesa Neighborhood Park**	1,237,573	2,162,427	-	-	3,400,000
29-534.0	**Gonzales Canyon Neighborhood Park - Acquisition and Development**	-	1,244,000	-	4,856,000	6,100,000
29-535.0	**Hidden Trails Neighborhood Park Acquisition and Development**	-	200,000	-	2,220,000	2,420,000
29-536.0	**La Jolla Valley Trail**	-	385,000	-	115,000	500,000
29-538.0	**La Jolla Valley Trail - North Loop**	-	638,000	-	278,000	916,000
29-540.0	McGonigle Canyon Neighborhood Park Acquisition and Development	-	-	-	6,100,000	6,100,000
29-541.0	**Pacific Breezes Community Park (Ocean View Hills Community Park)**	181,213	3,476,787	8,112,000	-	11,770,000
29-542.0	Pacific Breezes Community Park Recreation Center (Ocean View Hills CP)	-	-	-	6,367,000	6,367,000
29-543.0	**Pacific Highlands Community Park Acquisition and Development**	1,000,000	-	-	18,300,000	19,300,000
29-544.0	Pacific Highlands Ranch Community Park Recreation Building	-	-	-	1,346,000	5,950,000
29-546.0	**Torrey Del Mar Neighborhood Park**	2,030,351	3,519,649	-	-	5,550,000
29-547.0	**Torrey Highlands Neighborhood Park**	1,892,619	1,623,865	1,403,605	1,754,911	6,675,000
29-548.0	**Torrey Highlands Trail System**	600,722	-	199,278	200,000	1,000,000
29-550.0	**Otay Valley Athletic Complex**	145,005	54,995	-	21,800,000	22,000,000

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Park & Recreation

		Expended Encumbered Amount	Continuing Appropriation Amount	FY2008 Amount	FY2009-2018 Amount	Project Cost Amount
29-581.0	**Barnard Elementary School Joint Use Park Improvements**	72,231	512,769	-	415,000	1,000,000
29-610.0	**Rancho Encantada Park - Neighborhood No. 1**	-	2,800,000	-	3,200,000	6,000,000
29-611.0	**Rancho Encantada Bicycle, Pedestrian, and Equestrian Trail System**	165,000	828,000	110,000	-	1,103,000
29-612.0	**Rancho Encantada Park - Neighborhood No. 2**	-	3,900,000	-	-	3,900,000
29-617.0	**Del Mar Mesa Multiple Species Conservation Program Land Acquisition**	1,866,642	257,358	-	-	2,124,000
29-651.0	**Riviera Del Sol Neighborhood Park - Acquisition and Development**	-	1,450,000	-	3,460,000	4,910,000
29-657.0	**La Mirada Elementary School - Joint Use Improvements**	605,754	635,841	-	-	1,131,595
29-666.0	**San Diego River Park Master Plan**	543,359	581,641	507,000	-	1,632,000
29-667.0	**North Chollas Community Park - Improvements**	2,755,868	540,165	-	19,503,967	22,800,000
29-671.0	**Kumeyaay Lakes Berm Restoration and Dredging**	121,662	38,338	-	9,840,000	10,000,000
29-675.0	**Ocean Beach Fishing Pier Preservation**	205,000	-	-	12,000,000	12,205,000
29-680.0	**Windansea Improvements**	295,171	4,829	350,000	275,000	925,000
29-684.0	**Park de la Cruz/38th Street Canyon and Future Phases**	726,058	1,146,108	-	-	1,872,166
29-685.0	**Teralta Neighborhood Park - Development**	708,939	736,052	-	-	1,444,991
29-688.0	**Del Sur Neighborhood Park North (Black Mountain Neighborhood Park North)**	-	-	925,000	2,775,000	3,700,000
29-689.0	**Carmel Grove Mini-Park - Play Area Upgrade**	5,329	69,959	-	75,000	150,288
29-690.0	**Mira Mesa Parks - Tree Replacement**	-	56,000	-	-	56,000
29-692.0	**Public Roads Supporting Park Access**	-	-	250,000	5,000,000	250,000
29-702.0	**Normal Heights Community Park/39th Street Park Development**	641,757	1,790,451	-	2,004,088	4,436,296
29-706.0	Cypress Canyon Neighborhood Park - Phase II	-	-	-	2,384,466	2,384,466
29-717.0	**Fairbrook Neighborhood Park - Acquisition**	24,846	395,154	-	-	420,000
29-727.0	**McAuliffe Community Park - Development**	203,814	892,716	-	6,403,470	7,500,000
29-738.0	**Hourglass Field Community Park - Field House**	248,607	1,897,439	1,523,455	-	3,669,501
29-756.0	**Camino Ruiz Neighborhood Park - Development**	6,626,064	1,014,110	157,000	557,000	8,354,174
29-757.0	**Mira Mesa Community Park - Expansion (Carroll Neighborhood Park - Development)**	1,579,981	176,019	7,244,000	12,200,000	21,200,000
29-761.0	**Fairbrook Neighborhood Park - Development**	76	1,820,924	-	579,000	2,400,000
29-764.0	**Carmel Valley Community Park South - Neighborhood #8A**	2,245,269	7,319,696	-	-	9,564,965
29-796.0	**Tecolote Canyon Natural Park Resource Management Plan**	101,000	-	-	-	101,000
29-852.0	**Beyer Community Park**	1,927,761	34,239	-	-	12,787,000
29-859.0	**University Village Play Area Upgrade and Improvements**	-	20,450	-	310,200	330,650
29-864.0	**Rancho Penasquitos Parks - Playground Upgrades**	278,449	21,551	-	2,150,000	2,450,000
29-865.0	**Home Avenue Neighborhood Park - Development**	306,641	293,359	250,000	2,400,000	3,250,000
29-866.0	**Montgomery-Waller Community Park Sports Field Lighting and Parking Improvements**	300,000	500,000	-	-	800,000
29-871.0	**Sunset Cliffs Natural Park - Drainage Study**	303,975	1,025	-	90,000	395,000
29-872.0	**La Jolla Children's Pool - Joint Use**	6,275	13,725	-	480,000	500,000
29-886.0	**West Lewis and Falcon Streets - Mini-Park**	82,935	367,065	-	444,882	894,882
29-887.0	**Carmel Valley Skate Park**	-	3,000,000	-	-	3,000,000
29-889.0	**Joint Use Improvements - Citywide**	-	737,705	-	1,672,295	2,410,000
29-890.0	**Sunshine Berardini Fields Development**	22,811	237,189	-	8,514,000	8,774,000
29-891.0	**West Maple Canyon Mini-Park**	72,557	302,443	-	-	375,000
29-892.0	**Lake Murray Community Park - Artificial Turf Field**	-	20,000	-	1,340,000	1,360,000
29-893.0	**Memorial Community Park - Miscellaneous Pool Improvements**	4,844	245,156	72,037	16,463	338,500

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Department Summary of Financial Data

Schedule X: Capital Improvement Project by Department

		Expended Encumbered Amount	Continuing Appropriation Amount	FY2008 Amount	FY2009-2018 Amount	Project Cost Amount
Park & Recreation						
29-896.0	**Roosevelt Junior High School - Joint Use Improvements**	14,131	385,869	-	4,200,000	4,600,000
29-901.0	**Angier Elementary School - Joint Use Improvements**	-	2,230,000	-	-	2,230,000
29-902.0	**Cabrillo Heights Neighborhood Park - Improvements**	-	843,000	-	-	843,000
29-903.0	**Wegeforth Elementary School - Joint Use Improvements**	-	2,286,000	-	-	2,286,000
29-904.0	**La Jolla Valley Bike Path**	-	638,000	-	-	638,000
29-905.0	**Taylor Street Slope Reconstruction**	81,406	1,145,442	-	-	1,226,848
29-907.0	**Dingeman Elementary School - Spring Canyon Neighborhood Park Improvements**	9,600	106,290	-	-	115,890
29-909.0	**Regional Park Improvements**	-	-	200,000	3,658,645	3,858,645
29-910.0	**Open Space Improvements**	-	1,040,000	230,000	730,000	2,000,000
29-911.0	**Sefton Field Neighborhood Park (San Diego River Improvements)**	-	500,000	-	1,000,000	1,500,000
29-913.0	**Coastal Bluff Erosion and Access**	-	432,933	150,000	3,617,067	4,200,000
29-918.0	**Hourglass Field House Parking Areas**	-	500,000	400,000	-	900,000
29-922.0	Rattlesnake Canyon Neighborhood Park	-	-	-	5,700,000	5,700,000
29-923.0	Parkdale Neighborhood Park - Acquisition and Development	-	-	-	6,350,000	6,350,000
29-928.0	**Pacific Highlands Ranch Hiking and Biking Trails**	1,610,000	-	-	686,800	2,296,800
29-930.0	Ahrens Field Development	-	-	-	1,250,000	1,250,000
29-932.0	Treena Mesa Joint Use Sports Field	-	-	-	3,500,000	3,500,000
29-942.0	**Otay Valley Regional Park-Beyer Way Equestrian & Regional Staging Area & Trail**	-	-	200,000	2,550,000	2,750,000
29-943.0	**Mission Trails Regional Park Resource Mgmt Plan**	-	-	148,000	-	148,000
29-944.0	**Florida Canyon Drainage and Trail Improvements and Exotic Plant Removal**	-	-	357,000	-	357,000
29-945.0	Rose Canyon Improvements	-	-	-	2,000,000	2,000,000
39-010.0	**Talmadge Streetscape and Lighting Improvements**	34,595	593,455	90,000	90,000	808,050
39-011.0	**Switzer Canyon/30th Street Bridge Enhancement Program**	326	63,260	5,000	230,000	298,586
39-209.0	**El Cajon Boulevard Commercial Revitalization - Interstate 805 to 54th Street**	2,009,463	214,624	70,000	477,192	2,771,279
52-533.0	**Mission Beach - Boardwalk Widening**	1,901,107	-	100,000	2,753,725	4,754,832
52-660.0	**Carmel Valley Multi-use Trail - Neighborhood 10**	104,868	475,132	-	-	580,000
52-708.0	**Del Mar Mesa Southern Multi-Use Trail**	8,190	102,110	-	-	110,300
52-709.0	**Del Mar Mesa Central Multi-Use Trail**	257	160,743	-	-	161,000
52-710.0	**Del Mar Mesa Eastern Multi-Use Trail**	854	228,446	-	-	229,300
52-711.0	**Del Mar Mesa Northern Hiking/Equestrian Trail**	27,878	358,122	-	-	386,000
52-719.0	**Mission Beach Bulkhead Preservation**	699,225	142,500	200,000	8,128,000	9,169,725
	Park _Recreation Totals	62,672,878	84,280,813	30,670,251	536,872,238	724,815,180
Police						
36-059.0	**Northwestern Area Station**	18,840,893	277,204	-	-	19,118,097
36-064.0	**Police and Fire Training Facility (Regional Public Safety Training Institute)**	505,000	-	-	42,000,000	42,505,000
	Police Totals	19,345,893	277,204	-	42,000,000	61,623,097
Real Estate Assets						
31-001.0	**Annual Allocation - Montgomery Field**	-	-	300,000	7,000,000	300,000
31-300.0	**Annual Allocation - Brown Field**	-	-	1,500,000	6,000,000	7,500,000

Projects in Bold have a Department Project Page.
Refer to Index by Number or Index by Project Title of Volume III.

		Expended Encumbered Amount	Continuing Appropriation Amount	FY2008 Amount	FY2009-2018 Amount	Project Cost Amount
Real Estate Assets						
31-313.0	**Montgomery Field - Heliport Relocation**	457,674	-	-	-	457,674
31-346.0	Montgomery Field - Slurry/Runway/Taxiway	-	-	-	-	-
34-200.0	**Annual Allocation - QUALCOMM Stadium Improvements**	-	-	750,000	4,000,000	750,000
	Real Estate Assets Totals	457,674	-	2,550,000	17,000,000	750,000
Water						
70-910.5	**Miramar Pipeline Improvements - Phase III & IV**	1,723,884	200,598	-	1,559,992	3,484,474
70-942.0	**Annual Allocation - CIP Contingencies - Reclaimed Water Distribution System/RWDS**	-	-	606,882	5,195,906	606,882
70-949.0	**Annual Allocation - Reclaimed Water Extension**	-	-	520,000	5,200,000	520,000
70-953.0	**Torrey Pines Road/La Jolla Boulevard Water Main Replacement**	15,126,279	951,344	-	2,126,356	18,203,979
70-954.0	**North City Reclamation System**	34,328,822	6,835,211	2,179,968	770,104	44,114,105
70-957.0	**Harbor Drive Pipeline**	-	-	155,288	5,018,322	5,173,610
73-024.0	**Annual Allocation - Freeway Relocation**	-	-	3,103,469	522,395	3,103,469
73-083.0	**Annual Allocation - Water Main Replacements**	-	-	31,168,800	416,526,744	31,168,800
73-261.3	**Alvarado Water Treatment Plant -Upgrade and Expansion**	56,070,628	2,367,033	13,206,565	76,806,486	148,450,712
73-263.0	**Annual Allocation - Water Pump Station Rehabilitations**	-	-	433,327	8,737,352	433,327
73-277.0	**Annual Allocation - Standpipe and Reservoir Rehabilitations**	-	-	468,000	22,104,385	468,000
73-284.0	**Miramar Water Treatment Plant - Upgrade and Expansion**	157,115,067	1,632,736	44,579,553	53,380,664	256,708,020
73-285.0	**Otay Water Treatment Plant - Upgrade and Expansion**	6,336,024	807,590	19,242,349	18,165,218	44,551,181
73-286.0	**Otay Second Pipeline Improvements**	9,486,881	954,281	7,547,401	11,800,808	29,789,371
73-310.0	**Annual Allocation - Corrosion Control**	-	-	62,333	1,040,000	62,333
73-314.0	**San Diego 17 Flow Control Facility and Pump Station**	805,022	-	1,188,144	15,407,969	17,401,135
73-317.0	**Barrett Reservoir Outlet Tower Upgrade**	753,247	2,688,758	107,640	21,837	3,571,482
73-328.0	**Rancho Bernardo Reservoir Rehabilitation**	771,554	2,562,049	-	-	3,333,603
73-331.0	**Annual Allocation - CIP Contingencies**	-	-	5,616,076	69,159,991	5,616,076
73-333.0	**Annual Allocation - Air Valve Adjustments and Relocations**	-	-	623,999	624,000	623,999
73-342.0	**Rancho Penasquitos Pump Station**	444,627	300,598	5,831,808	790,481	7,367,514
73-347.1	**Program Management**	-	-	4,160,000	41,600,000	45,760,000
73-348.0	**Telemetry Control Systems - SCADA - Phase II**	13,252,829	111,770	-	-	13,364,599
73-361.0	**Annual Allocation - Meter Boxes**	-	-	520,000	5,200,000	520,000
73-900.0	**Annual Allocation - Pressure Reduction Facility Upgrades**	-	-	52,000	8,112,000	52,000
73-910.0	Annual Allocation - Seismic Upgrades	-	-	-	4,954,683	-
74-925.0	**Annual Allocation - Dams and Reservoirs**	-	-	260,000	7,616,950	260,000
75-931.0	**Water Department Security Upgrades**	8,354,983	4,118,099	3,941,650	2,299,691	18,714,423
75-932.0	**Groundwater Asset Development Program**	5,056,139	1,621,445	-	78,794,475	85,558,486
	Water Totals	309,625,986	25,151,512	145,575,252	863,536,809	788,981,580
	Grand Totals	**831,773,459**	**422,609,780**	**491,636,238**	**4,333,749,706**	**4,372,154,342**

Projects in Bold have a Department Project Page.
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CITY OF SAN DIEGO
FISCAL YEAR
2008 ANNUAL BUDGET

Department Capital Improvement Projects



Water Boards Vol. 1-3
03085

City Planning and Community Investment

Council District: 2, 8 **Community Plan:** Centre City

Description: This project provides funding to implement and facilitate projects and programs to maximize the use of existing parking resources. Parking management projects and programs include design and implementation of a "Wayfinding" program throughout downtown, implementation of residential parking permits, and payment of debt service. These projects have also been pledged for the payment of 6th and Market and 6th and K parking facilities.

Justification: The Redevelopment Plan of the Centre City Redevelopment Area calls for the elimination of blight in Centre City. The Redevelopment Plan was adopted on May 11, 1992, by Ordinance O-17767. The Parking Meter Revenue Allocation Policy (100-18) was adopted on March 4, 1997, and the Comprehensive Downtown Parking Plan was adopted on December 2, 1997.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Debt service payments on bonds are made in March and September.

Summary of Project Changes: The annual allocation for downtown parking projects is $1,500,000 for Fiscal Year 2008. The total project cost for annual allocations is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
OTHER PM	703001			1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
Total				1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
OTHER PM	703001	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	**1,500,000**
Total		1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	**1,500,000**
Work Codes								

Contact: Mae Alonsagay E-Mail: alonsagay@ccdc.com Phone: 619-533-7129

City Planning and Community Investment

Community Services Program
Cortez Hill Family Center 37-013.0
Council District: 2 **Community Plan:** Centre City

Description: This facility provides short-term transitional housing for homeless families.

Justification: The Cortez Hill Family Center project will provide year-round, short-term transitional housing for homeless families.

Operating Budget Effect: The operating budget effect will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction of Phase 1 began in Fiscal Year 2002. Phase 2, which involves only construction will continue through Fiscal Year 2008, under the direction of the Centre City Development Corporation.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CDBG	018537	130,000	300,000					
HUD108 DI	018518	400,000	70,000					
OCITY TH	010249	3,500,000	690,976					
Total		4,030,000	1,060,976					
Work Codes		CDL	CD					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CDBG	018537							**430,000**
HUD108 DI	018518							**470,000**
OCITY TH	010249							**4,190,976**
Total								**5,090,976**
Work Codes								

Contact: Sharon Johnson E-Mail: srjohnson@sandiego.gov Phone: 619-533-6525

Council District: 8

Community Plan: Southeastern San Diego, Greater Golden Hill

Description: This project provides for public streetscape improvements on 25th Street from G Street in Golden Hill to Commercial Avenue in Sherman Heights. These improvements will slow down traffic, increase off-street parking, improve pedestrian safety and enhance the walkability of this main thoroughfare.

Justification: These public improvements will mitigate the negative effects of vehicular traffic and provide a more walkable streetscape.

Operating Budget Effect: The operating budget effect will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with the Greater Golden Hill and Southeastern San Diego community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Project design was completed in Fiscal Year 2002, and construction for Phase I was completed in Fiscal Year 2003. Future phases are contingent upon identification of funding.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
DIF 04	079501	17,544	1,456					
TRANS	030300	18,462	1,538					
Unidentified Funding	999999				488,850			
WALK	030308	188,500	11,500					
Total		224,506	14,494		488,850			
Work Codes		CD	C		CD			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
DIF 04	079501							**19,000**
TRANS	030300							**20,000**
Unidentified Funding	999999							**488,850**
WALK	030308							**200,000**
Total								**727,850**
Work Codes								

Contact: Brian Schoenfish E-Mail: BSchoenfisch@sandiego.gov Phone: 619-533-6457

City Planning and Community Investment

Economic Development

Adams Avenue - Streetscape Improvements 39-205.0

Council District: 3 **Community Plan:** Greater North Park, Mid-City

Description: This project provides for public improvements such as sidewalk, curb, and gutter replacement along Adams Avenue. The improvements are part of other revitalization activities on Adams Avenue, where four demonstration projects have been completed.

Justification: The Adams Avenue Revitalization Project has been a part of the Mid-City Commercial Revitalization Program and was completed in phases. This project will continue the approved design concept on additional commercial blocks in the Normal Heights and Kensington-Talmadge areas.

Operating Budget Effect: The operating budget effect will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with the Greater North Park and Mid-City Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Urban Forestry tree planting was completed in Fiscal Year 1997. The improvements between Interstate 805 and 33rd Street began in Fiscal Year 1996 and was completed phases. Construction on Adams Avenue between Interstate 805 and Wilson Avenue took place during Fiscal Year 2004. Construction between Texas and 30th Streets was completed in Fiscal Year 2007. Future projects will be phased in based on community priorities.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CDBG	018502	853,500						
CMPR	030306	44,500						
GASTAX 01	030219	30,000						
HUD108 MC	000019	603,846	101,154					
LN-ENF	030304	100,000						
PRIV DN	063022	100,000						
STATE 15	038040	213,000						
TNBOND	030302	253,000						
TRANS	030300	356,069						
Total		2,553,915	101,154					
Work Codes		CD	C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CDBG	018502							**853,500**
CMPR	030306							**44,500**
GASTAX 01	030219							**30,000**
HUD108 MC	000019							**705,000**
LN-ENF	030304							**100,000**
PRIV DN	063022							**100,000**
STATE 15	038040							**213,000**
TNBOND	030302							**253,000**
TRANS	030300							**356,069**
Total								**2,655,069**
Work Codes								

Contact: Alicia Martinez-Higgs E-Mail: amhiggs@sandiego.gov Phone: 619-236-6488

Annual Allocation - Removal of Architectural Barriers - CDBG Funded 39-217.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for removal of architectural barriers that prevent access by persons with disabilities to City facilities, programs, and services.

Justification: The City is required by the federal Americans with Disabilities Act (ADA) to make its facilities, programs and services accessible to persons with disabilities. Several City facilities are identified annually to be brought into compliance with the ADA.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis according to the adopted City of San Diego's 1997 Federally Mandated Americans with Disabilities Act Transition Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CDBG	018502			1,703,949	850,000	850,000	850,000	850,000
Total				1,703,949	850,000	850,000	850,000	850,000
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CDBG	018502	850,000						**1,703,949**
Total		850,000						**1,703,949**
Work Codes								

Contact: Anita Pyle Phone: 619-236-6944

City Planning and Community Investment

Economic Development
Border Infrastructure Study (SB 207) 39-235.0
Council District: 8 **Community Plan:** Otay Mesa

Description: The project provides for a vision and an implementation strategy for infrastructure development in Otay Mesa. This is the first phase in establishing a Border Development Zone (a 30-year designation) as authorized by State legislation (SB 207). The study will identify the needed public infrastructure to enhance economic development along the U.S./Mexico border.

Justification: The study will identify the public infrastructure needed to support future industrial development in Otay Mesa. This is the first and necessary step in creating an infrastructure financing plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The study began in Fiscal Year 2001 and will coincide with changes to the community plan. Future phases are contingent upon identification of funding.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FDGRNT BR	000005	100,000						
Unidentified Funding	999999				100,000			
Total		100,000			100,000			
Work Codes		P			P			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FDGRNT BR	000005							**100,000**
Unidentified Funding	999999							**100,000**
Total								**200,000**
Work Codes								

Contact: Lydia Moreno E-Mail: lmoreno@sandiego.gov Phone: 619-533-7512

Council District: 3 **Community Plan:** Mid-City

Description: This project provides for public improvements along University Avenue in City Heights.

Justification: Individual projects are important components of the Mid-City Commercial Revitalization Program and the City Heights Redevelopment Plan. The projects improve deteriorated infrastructure, provide visual enhancements and support commercial revitalization.

Operating Budget Effect: The operating budget effect will be determined upon completion of design of individual projects.

Relationship to General and Community Plans: This project is consistent with the Mid-City Communities Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Construction of Phase II from 50th Street to 54th Street was completed in Fiscal Year 1999. Construction improvements between Interstate 805 and Wilson Avenue were completed in Fiscal Year 2002. Construction of sidewalk and pedestrian ramp improvements at the 4500 block of University Avenue were completed in Fiscal Year 2006. Future phases are contingent upon identification of funding.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CAPOTH	302453	37,295						
CDBG	018502	490,200						
REDEV	098000		25,000					
STATE DF	000001	342,000						
TRANS	030300	183,000						
Unidentified Funding	999999				600,000			
Total		1,052,495	25,000		600,000			
Work Codes		CD	C		CD			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CAPOTH	302453							**37,295**
CDBG	018502							**490,200**
REDEV	098000							**25,000**
STATE DF	000001							**342,000**
TRANS	030300							**183,000**
Unidentified Funding	999999							**600,000**
Total								**1,677,495**
Work Codes								

Contact: James Davies E-Mail: JDavies@sandiego.gov Phone: 619-236-6540

City Planning and Community Investment

Economic Development

El Cajon Boulevard Median Improvements 39-234.0

Council District: 7 **Community Plan:** College Area

Description: This project provides for median improvements on El Cajon Boulevard. Phase I provides for landscape improvements on El Cajon Boulevard between 54th Street and 73rd Street (the City boundary with La Mesa). It will replace substandard curbs and asphalt - surfaced raised medians with new curbs, and color stamped concrete. Phase II will install landscaping and irrigation. Enhancements may include street trees, shrubs, ground covers, automatic irrigation, enriched paving, signage and art work. The project also includes provisions for the installation of community area signs within the medians and a new traffic signal at the intersection of El Cajon Boulevard and Dayton Street.

Justification: Streetscape and landscape improvements on El Cajon Boulevard have been part of the commercial revitalization efforts of property owners, the business district and the City for more than ten years. The College Area Business Improvement District has adopted a Master Plan for their area that includes signage, public artwork, street trees, sidewalk replacements, enhanced paving, lighting and landscaping.

Operating Budget Effect: The operating budget effect will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with the College Area Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase I construction is planned to begin upon identification of funds and establishment of maintenance district. Phase II is contingent upon identification of construction funds.

Summary of Project Changes: City Council Resolution 301825, dated August 8, 2006 authorized the transfer of $160,000 in TransNet funds from CIP 68-010.0, Traffic Signals, to this project for the construction of a new traffic signal at the intersection of El Cajon Boulevard and Dayton Street. In addition, $15,920 was contributed to the project by the College Area Economic Development Corporation for the community signs. The total project cost increased by $2.6 million.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CDBG	018502	235,000						
OTHER DF	000006	60,000						
PRIV DN	063022		15,920					
REDEV	098000	194,365	1,555,635					
TRANS	030300		160,000					
Unidentified Funding	999999					417,000		
Total		489,365	1,731,555			417,000		
Work Codes		CD	C			C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CDBG	018502							**235,000**
OTHER DF	000006							**60,000**
PRIV DN	063022							**15,920**
REDEV	098000							**1,750,000**
TRANS	030300							**160,000**
Unidentified Funding	999999							**417,000**
Total								**2,637,920**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 3 **Community Plan:** Uptown

Description: This project provides for streetscape improvements in Hillcrest on University Avenue between Tenth Avenue and Park Boulevard and Normal Street between University Avenue and Washington Street. Improvements include medians, trees, landscape, automatic irrigation systems, enhanced paving, art work, and lighting.

Justification: This project is an important component of the Uptown Community Plan. The project will improve deteriorated infrastructure, provide visual enhancements and support commercial revitalization.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Construction of new sidewalk, curb and gutter between Vermont Street and Herbert Street on University Avenue was completed in Fiscal Year 2006.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CDBG	018502	520,000						
CMPR	030306	331,400						
DIF 29	079512	140,000						
LN-ENF	030304	113,966						
OTHER PM	703001	30,000						
TRANS	030300	248,600						
Unidentified Funding	999999							
Total		1,383,966						
Work Codes		CD						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CDBG	018502							**520,000**
CMPR	030306							**331,400**
DIF 29	079512							**140,000**
LN-ENF	030304							**113,966**
OTHER PM	703001							**30,000**
TRANS	030300							**248,600**
Unidentified Funding	999999							
Total								**1,383,966**
Work Codes								

Contact: Alicia Martinez-Higgs E-Mail: amhiggs@sandiego.gov Phone: 619-236-6488

City Planning and Community Investment

Economic Development
Linda Vista Community Center 39-085.0
Council District: 6 **Community Plan:** Linda Vista

Description: This project provides for acquisition and construction of the Linda Vista Community Center, including meeting rooms and office space for City services and community organizations.

Justification: This facility will serve as a community center in a low to moderate income community within a redevelopment project area.

Operating Budget Effect: The operating budget effect will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and Redevelopment Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: This project was changed to a community center and a different site was identified for acquisition. Land acquisition and construction are not scheduled at this time.

Summary of Project Changes: This project is being reconsidered for Fiscal Year 2008. A Request For Proposal is scheduled to be completed in Fiscal Year 2008 for development of the land.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CDBG	018502	30,802	297,326					
CRA	010227	300,500						
DIF 07	079503		130,000					
PRIV DN	063022	40,000						
Total		371,302	427,326					
Work Codes		DL	C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CDBG	018502							**328,128**
CRA	010227							**300,500**
DIF 07	079503							**130,000**
PRIV DN	063022							**40,000**
Total								**798,628**
Work Codes								

Contact: Libby Day E-Mail: LDay@sandiego.gov Phone: 619-236-6272

Council District: 3 **Community Plan:** Mid-City

Description: This project provides for streetscape enhancements on El Cajon Boulevard and University Avenue where they intersect with the State Route 15 freeway corridor. Streetscape enhancements will be added to the two freeway bridge overpasses where decks were built with pedestrian plaza areas. Improvements include trees and shrubs, public artwork, signage and bus shelters. The project also provides for median and sidewalk enhancements between Central Avenue and 43rd Street on El Cajon Boulevard. Improvements include trees, ground cover, automatic irrigation, enhanced paving and lighting. A traffic signal was installed at El Cajon Boulevard and Copeland Avenue to provide for increased safety.

Justification: This project enhances the commercial revitalization of El Cajon Boulevard and University Avenue near the State Route 15 freeway corridor.

Operating Budget Effect: The operating budget effect will be determined upon completion of design.

Relationship to General and Community Plans: This project implements the Mid-City Communities Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design of Phase I, El Cajon Boulevard from Central Avenue to 43rd Street, began in Fiscal Year 2000. Construction began in Fiscal Year 2002 using continuing appropriations and was completed in Fiscal Year 2003. Phase II includes enhancement of the I-15 bridge decks on El Cajon Boulevard and University Avenue. Design of that phase began in Fiscal Year 2001. Construction began in Fiscal Year 2005 and was completed in Fiscal Year 2007.

Summary of Project Changes: This project received $585,000 from Redevelopment and TransNet Funds in Fiscal Year 2007 per Resolution R-302235, adopted on December 8, 2006. The total project cost increased to $5,774,000. This project is complete.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
DONATN RD	010259	615,000						
MTDB	000025	100,000						
STP MC	038610	4,255,000						
TRANS	030300	804,000						
Total		5,774,000						
Work Codes		CD						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
DONATN RD	010259							**615,000**
MTDB	000025							**100,000**
STP MC	038610							**4,255,000**
TRANS	030300							**804,000**
Total								**5,774,000**
Work Codes								

Contact: Alicia Martinez-Higgs E-Mail: AMHiggs@sandiego.gov Phone: 619-236-6488

City Planning and Community Investment

Economic Development

North Ocean Beach - Streetscape Enhancement 39-220.0

Council District: 2 **Community Plan:** Ocean Beach

Description: This project provides for streetscape improvements such as street trees, ornamental lighting, sidewalk repairs, bicycle facilities and signage. The first phase of improvements is focused on the area at and adjacent to the intersection of Sunset Cliffs Boulevard and West Point Loma Boulevard, one of the main entries into the Ocean Beach Community. Part of the North Ocean Beach Master Plan calls for widening Sunset Cliffs Boulevard, which is under CIP 52-698.0, Sunset Cliffs Boulevard Improvements, published under the Engineering and Capital Projects Department.

Justification: The North Ocean Beach entryway has been identified as a location for streetscape improvements by Council District Two and by the community. The goals are to increase safety and security, enhance the community image, and contribute positively to the commercial revitalization of the affected area.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Development of a master plan was completed in Fiscal Year 1999. The Anthony's Pizza site, at the northwest corner of Sunset Cliffs and West Point Loma Boulevards, was acquired and street trees and other streetscape improvements were installed on Voltaire Street and Sunset Cliffs Boulevard in Fiscal Year 2000. A pedestrian plaza design was completed in Fiscal Year 2006 utilizing the Anthony's Pizza site under the management of the Park and Recreation Department. Environmental Documents are expected to be completed in Fiscal Year 2008. Future funding will be needed to complete construction of the plaza and pathways.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CDBG	018502	765,000	70,000					
CITYGF	630221	50,000						
Unidentified Funding	999999				500,000			
Total		815,000	70,000		500,000			
Work Codes		CD	C		C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CDBG	018502							**835,000**
CITYGF	630221							**50,000**
Unidentified Funding	999999							**500,000**
Total								**1,385,000**
Work Codes								

Contact: Alicia Martinez-Higgs E-Mail: amhiggs@sandiego.gov Phone: (619) 236-6488

Council District: 3 **Community Plan:** Greater North Park

Description: This project provides for neighborhood identification signage and public improvements along University Avenue and adjacent streets in North Park.

Justification: Public improvement and neighborhood identification are an important part of the revitalization project, which is a continuing effort to improve the economic base of the North Park community. This project will extend the existing demonstration block concept east and west of the completed phases at 30th Street and University Avenue.

Operating Budget Effect: Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project implements the Greater North Park Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Community sign construction was completed in Fiscal Year 1994. Construction of streetscape improvements on University Avenue west of 30th Street was completed in Fiscal Year 1998. The Gateway Project near Interstate 805 was completed in Fiscal Year 2000. Street trees were planted on University Avenue between Ohio Street and Interstate 805 in Fiscal Year 2001. Design of streetscape improvements between Idaho and Granada Streets were completed in Fiscal Year 2005 and is scheduled to be completed in Fiscal Year 2006. Construction will be scheduled upon indentification of funding.

Summary of Project Changes: The total project cost increased by $60,000 due to inflation and construction cost escalation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CDBG	018502	694,000						
HUD108 MC	000019	55,000	395,000					
LN-ENF	030304	55,000						
TNBOND	030302	122,000						
TRANS	030300	645,500		30,000				
Unidentified Funding	999999				300,000			
Total		1,571,500	395,000	30,000	300,000			
Work Codes		CD	C		C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CDBG	018502							**694,000**
HUD108 MC	000019							**450,000**
LN-ENF	030304							**55,000**
TNBOND	030302							**122,000**
TRANS	030300							**675,500**
Unidentified Funding	999999							**300,000**
Total								**2,296,500**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

City Planning and Community Investment

Economic Development

Ocean Beach Commercial Revitalization - Newport Avenue 39-013.0

Council District: 2 **Community Plan:** Ocean Beach

Description: This project provides for phased design and construction of drainage improvements, street grinding and resurfacing, installation of concrete gutters, additional surface drain inlets, enhanced crosswalks, curb pop-outs, hardscaping and tree planting along Newport Avenue from Sunset Cliffs Boulevard to Abbott Street.

Justification: The proposed improvements are necessary to satisfy the Americans with Disabilities Act (ADA) requirements by bringing the street surface areas up to standard. This project does not address bringing the area storm water system infrastructure up to standard, therefore, while some improvement may be observed with the surface drainage on Newport Avenue, elimination of flooding along Newport Avenue between Sunset Cliffs Boulevard and Abbott Street will not be achieved.

Operating Budget Effect: The operating budget effect will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Conceptual plans and initial cost estimates were completed in Fiscal Year 2003. Funds to complete the project are unidentified and the project will be phased as funding is secured. The initial phase was scheduled to include preparation of construction documents by the Engineering and Capital Projects Department and securing necessary permits.

Summary of Project Changes: This project received $100,000 in CDBG funds in Fiscal Year 2007 as a result of City Council Action, R-301424 adopted on May 8, 2006.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CDBG	018502		406,000					
Unidentified Funding	999999				670,000			
Total			406,000		670,000			
Work Codes			C		C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CDBG	018502							**406,000**
Unidentified Funding	999999							**670,000**
Total								**1,076,000**
Work Codes								

Contact: Alicia Martinez-Higgs E-Mail: AMHiggs@sandiego.gov Phone: 619-236-6488

Council District: 3 **Community Plan:** Greater North Park

Description: This project is on one block of Ray Street from University Avenue to North Park Way in the North Park Community. It provides for sidewalk, curb, and gutter replacement; trees and enhanced paving; street furniture; and identity signage.

Justification: This one-block area of Ray Street lies within the boundaries of the North Park Main Street Business Improvement District and the North Park Redevelopment Project Area. Due to the activism of the business owners on the street, this blighted area is being enhanced with facade improvements, a monthly gallery event and leasehold turnover consistent with the art-oriented theme of this small district. This project will add enhancements in the public right-of-way.

Operating Budget Effect: The operating budget effect will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and installation of trees, grates, guards, benches, trash receptacles and signage began during Fiscal Year 2004 and was completed in Fiscal Year 2005. Future projects will be phased in based on community priorities as funding becomes available.

Summary of Project Changes: No significant changes have been made to this project Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CDBG	018502		25,000					
HUD108 MC	018521	100,000						
Total		100,000	25,000					
Work Codes		CD	C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CDBG	018502							**25,000**
HUD108 MC	018521							**100,000**
Total								**125,000**
Work Codes								

Contact: Alicia Martinez-Higgs E-Mail: AMHiggs@sandiego.gov Phone: 619-236-6488

City Planning and Community Investment

Facilities - Eng

Chollas Creek South Branch Phase One Implementation 37-446.0

Council District: 4, 8 **Community Plan:** Mid-City, Barrio Logan, Southeastern San Diego

Description: This project provides for the Chollas Creek Enhancement Program, which builds upon long-standing City Council adopted policies to create a greater level of design guidance for future development related to: wetland and upland restoration, channel reconstruction, trail systems and landscaping design, public art, an educational component and interpretive program, as well as long-term funding of improvements to the creek.

Justification: The Chollas Creek Enhancement Program began in the 1970s with the identification of the creek's potential and guidelines being added to several community plans. The creation of the Chollas Creek Enhancement Program puts various guidelines from the below mentioned community plans into one document for a better coordinated implementation. Long-term funding proposals relate to the six phases identified by the Enhancement Program with implementation to occur pursuant to funding availability.

Operating Budget Effect: The operating budget effect will be determined prior to the completion of each segment.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego, Mid-City, and Barrio Logan Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The Chollas Creek Enhancement Program was approved by City Council on May 14, 2002 per Resolution R-296487. Implementation of the Phase I Pilot Projects is scheduled to be completed by December 2007. Implementation of subsequent phases will be conducted pursuant to funding availability.

Summary of Project Changes: This project was originally scheduled to be completed by December 2004 but will now be completed by December 2007 in order to complete addtional improvements with available grant funding.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
STATE DF	000001	913,325	349,319					
Total		913,325	349,319					
Work Codes		CD	C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
STATE DF	000001							**1,262,644**
Total								**1,262,644**
Work Codes								

Contact: Myles Pomeroy E-Mail: mpomeroy@sandiego.gov Phone: 619-2355219

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for acquiring property in support of the Multiple Species Conservation Program (MSCP).

Justification: The Multiple Species Conservation Program Implementing Agreement, Section 10(a), Take Authorization of the Endangered Species Act, mandates a statutory responsibility on the part of the City to assemble the MSCP preserve. This responsibility includes public land acquisition to be used for wildlife habitat.

Operating Budget Effect: The operating budget effect will be estimated as land is acquired.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Land acquisition began in Fiscal Year 2000 and will continue as funding becomes available.

Summary of Project Changes: This project has been extended to Fiscal Year 2018. The total project cost increased to $2.1 million.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
DEV HB	010571	1,598,076	50,000					
Unidentified Funding	999999				500,000			
Total		1,598,076	50,000		500,000			
Work Codes		L	L		L			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
DEV HB	010571							**1,648,076**
Unidentified Funding	999999							**500,000**
Total								**2,148,076**
Work Codes								

Contact: Jeanne Krosch E-Mail: jkrosch@sandiego.gov Phone: 619-236-6545

City Planning and Community Investment

Facilities - Eng

North Park Lighting Improvement Project 39-092.0

Council District: 3 **Community Plan:** Greater North Park

Description: This project provides for the installation of approximately 150 street lights within the boundaries of the North Park Maintenance Assessment District (MAD).

Justification: The North Park MAD was formed in 1996. The Assessment Engineer's report calls for the addition of approximately 150 new mid-block street lights and streetscape improvements.

Operating Budget Effect: The North Park MAD will provide for the maintenance and energy costs associated with the enhanced street lighting. Maintenance of the street lights is identified as an improvement in the North Park MAD Assessment Engineer's Report.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Light installation began in Fiscal Year 2004 and will continue through Fiscal Year 2008.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
ASSESS NP	702491	247,860						
REDEV	098000	90,000						
Total		337,860						
Work Codes		CD						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
ASSESS NP	702491							**247,860**
REDEV	098000							**90,000**
Total								**337,860**
Work Codes								

Contact: Ahmed Aburahmah E-Mail: AAburahmah@sandiego.gov Phone: 619-533-3141

Economic Development		**City Planning and Community Investment**	
CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
39-236.0	**25th Street Walkable Community Demonstration Project**	**$ 488,850**	**$ -**

This project provides for public streetscape improvements on 25th Street from G Street to Commercial Avenue. The total estimated project cost of $727,850 includes an unfunded amount of $488,850.

39-235.0	**Border Infrastructure Study (SB 207)**	**$ 100,000**	**$ -**

This project provides for the establishment of a Border Development Zone as authorized by State legislation (SB207). The total estimated project cost of $200,000 includes an unfunded amount of $100,000.

39-210.0	**City Heights/University Avenue - Streetscape Improvements**	**$ 600,000**	**$ -**

This project provides for public improvements along University Avenue in City Heights. The total estimated project cost of $1.7 million includes an unfunded amount of $600,000.

39-234.0	**El Cajon Boulevard Median Improvements**	**$ -**	**$ 417,000**

This project provides for median improvements on El Cajon Boulevard. The total estimated project cost of $2.6 million includes an unfunded amount of $417,000.

39-220.0	**North Ocean Beach - Streetscape Enhancement**	**$ 500,000**	**$ -**

This project provides for streetscape improvements in North Ocean Beach. The total estimated project cost of $1.4 million includes an unfunded amount of $500,000.

39-207.0	**North Park/University Avenue - Streetscape Improvements**	**$ 300,000**	**$ -**

This project provides for streetscape improvements along University Avenue and is needed for construction of the project. The total estimated project cost of $2.8 million includes an unfunded amount of $300,000.

39-013.0	**Ocean Beach Commercial Revitalization - Newport Avenue**	**$ 670,000**	**$ -**

This project provides for improvements along Newport Avenue from Sunset Cliffs Boulevard to Abbott Street. The total estimated project cost of $1.1 million includes an unfunded amount of $670,000.

Economic Development Subtotal	**$ 2,658,850**	**$ 417,000**

Facilities - Eng		**City Planning and Community Investment**	
CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
37-443.0	**Multiple Species Conservation Program - Property Acquisition**	**$ 500,000**	**$ -**

This project provides for acquiring property in support of the Multiple Species Conservation Program Implementing Agreement. The total estimated project cost of $2.1 million includes an unfunded amount of $500,000.

Facilities - Eng Subtotal	**$ 500,000**	**$ -**
City Planning and Community Investment Total	**$ 3,158,850**	**$ 417,000**

Development Services

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for street and utility improvements along City-owned land and to reimburse an adjoining developer for installing such improvements.

Justification: The City is required to improve the right-of-way alongside its property, as must all property owners. The City Council may determine that it is more economical to have this work done by an adjoining developer rather than by a separate City contract.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Scheduling is dependent upon the work program of the developer.

Summary of Project Changes: The total project cost for annual allocation projects is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
TRANS	030300			150,000				
Unidentified Funding	999999				225,000	150,000	150,000	150,000
Total				150,000	225,000	150,000	150,000	150,000
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
TRANS	030300							**150,000**
Unidentified Funding	999999	150,000	150,000	150,000	150,000	150,000		
Total		150,000	150,000	150,000	150,000	150,000		**150,000**
Work Codes								

Contact: Kelly Broughton E-Mail: kbroughton@sandiego.gov Phone: 619-557-7983

Unfunded Needs List

Development Services **Facilities - Eng**

CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
58-001.0	**Annual Allocation - New Development**	**$ 225,000**	**$ 1,200,000**

This project provides for street and utility improvements along City-owned land and to reimburse adjoining developers for installing such improvements. The estimated project cost of $1,450,000 includes an unfunded amount of $1,450,000.

Facilities - Eng Subtotal	**$ 225,000**	**$ 1,200,000**
Development Services Total	**$ 225,000**	**$ 1,200,000**

Engineering and Capital Projects

54th Street and Euclid Avenue Bike Lanes and Route 58-179.0

Council District: 4, 7 **Community Plan:** Southeastern San Diego, College Area

Description: This project provides for the installation of Class II Bike Lanes on 54th Street between Trojan and Euclid Avenues and for Class III Bike Route signage and pavement markings along Euclid Avenue between 54th Street and Market Street.

Justification: This project will close a gap in bicycle facilities between the College Area and Southeastern San Diego and its neighborhoods.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Southeastern and College Area Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2006. Construction was scheduled to begin in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2008.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
LTF 05	390068	1,265	128,735					
Total		1,265	128,735					
Work Codes		D	CD					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
LTF 05	390068							**130,000**
Total								**130,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Bikeways
Bayshore Bikeway 58-140.0
Council District: 8 **Community Plan:** Otay Mesa/Nestor

Description: This project provides for constructing a Class I bikeway from the northern end of 13th Street to Main Street at the Interstate 5 interchange at the southeast corner of San Diego Bay.

Justification: This project completes the missing segment of the planned bike path around San Diego Bay from Point Loma to Coronado.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa/Nestor Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2007. Construction is scheduled to begin in Fiscal Year 2008.

Summary of Project Changes: Funding has been revised to reflect the deletion of CMAQ funding from this project. The San Diego Association of Governments (SANDAG) has identified TransNet Major Corridor funds in the amount of $3 million as replacement funding. This action was approved by the SANDAG Transportation Committee in July, 2007. It is anticipated that the TransNet Major Corridor funds will be received in Fiscal Year 2008; however, this amount is shown as unidentified funding until funds are received. TransNet Bikeway funding was moved from a non-CIP job order to this project in Fiscal Year 2007 per City Council Resolution R-302721, dated June 12, 2007, to consolidate funding and make the bikeway funds available for use in the CIP. With these actions, total estimated project cost is increased to $4 million.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CAPOUT	030245	16,775						
CMAQ BB	038683	850,000						
LTF LT	039005	50,000						
PABIKE	030301		100,000					
Unidentified Funding	999999				2,977,000			
Total		916,775	100,000		2,977,000			
Work Codes		D	D		C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CAPOUT	030245							**16,775**
CMAQ BB	038683							**850,000**
LTF LT	039005							**50,000**
PABIKE	030301							**100,000**
Unidentified Funding	999999							**2,977,000**
Total								**3,993,775**
Work Codes								

Contact: Transportation Engineering/Design Phone: 619-533-3173

Council District: 8 **Community Plan:** San Ysidro

Description: This project provides for the restriping of Beyer Boulevard to include bike lanes from Dairy Mart Road to Otay Mesa Boulevard/East Beyer Boulevard and a bike route on East Beyer Boulevard from Otay Mesa Road/Beyer Boulevard to the San Ysidro Trolley Station.

Justification: This project will provide a connection with the international border crossing through San Ysidro and connect to other proposed bikeway projects.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction were scheduled to begin in Fiscal Year 2006. Construction was scheduled to be complete in Fiscal Year 2007 and has been rescheduled to Fiscal Year 2008.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
LTF 05	390068	8,736	57,264					
Total		8,736	57,264					
Work Codes		D	C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
LTF 05	390068							**66,000**
Total								**66,000**
Work Codes								

Contact: Transportation Engineering/Design Phone: 619-533-3173

Engineering & Capital Projects

Bikeways

Bicycle Safety and Commuting Education Program 58-167.0

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for a Bicycle Safety and Commuting Education Program. This program reaches out to school children, teachers, parents, law enforcement personnel and others through school workshops and hands-on training. This project is funded by SANDAG.

Justification: This project is needed to continue the Bicycle Safety and Commuting Education Program for another year.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase.

Relationship to General and Community Plans: This project is consistent with the affected Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: This program is scheduled to be complete in Fiscal Year 2008.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
PABIKE	030301	150,000						
STATE DF	000001	135,415	649,351					
Total		285,415	649,351					
Work Codes		DP	D					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
PABIKE	030301							**150,000**
STATE DF	000001							**784,766**
Total								**934,766**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 6 **Community Plan:** Mission Valley

Description: This project provides for the widening of Camino Del Rio North from State Route 15 crossing to Mission City Parkway to accommodate new bike lanes.

Justification: This project is needed to complete the missing bike lane segment of Camino Del Rio North.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary engineering was scheduled in Fiscal Year 2003. Design and construction will be scheduled upon identification of funding.

Summary of Project Changes: It is proposed to reschedule design and construction upon identification of funding. Total project cost is estimated to be $416,000; $330,000 of this amount is unidentified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
LTF 03	390066	850	85,150					
Unidentified Funding	999999				330,000			
Total		850	85,150		330,000			
Work Codes		D	D		C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
LTF 03	390066							**86,000**
Unidentified Funding	999999							**330,000**
Total								**416,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Bikeways
Coastal Rail Trail 58-162.0
Council District: 1 **Community Plan:** Torrey Pines, University

Description: This project provides for a bicycle facility between the San Diego-Del Mar city limit and Gilman Drive, generally in the existing San Diego Northern Railway right-of-way.

Justification: This project is part of a larger multi-jurisdictional project, which proposes a bikeway along the coast in the cities of Oceanside, Encinitas, Solana Beach, Carlsbad, Del Mar, and San Diego. It is intended to provide regional connectivity for both commuting bicylists and recreational activities.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines and University Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary engineering and design occurred in Fiscal Years 2004 and 2005. Final design and construction will be scheduled as funding is identified.

Summary of Project Changes: The total estimated project cost increased to $21.8 million due to construction cost increases.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CAPOUT	030245	17,469						
CMAQ 93	038693	631,130						
PABIKE	030301	81,770						
Unidentified Funding	999999				2,087,100	19,000,000		
Total		730,369			2,087,100	19,000,000		
Work Codes		DP			C	C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CAPOUT	030245							**17,469**
CMAQ 93	038693							**631,130**
PABIKE	030301							**81,770**
Unidentified Funding	999999							**21,087,100**
Total								**21,817,469**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Fairmont Avenue/Camino del Rio South Traffic Signal and Striping Modifications 58-181.0

Council District: 7 **Community Plan:** College Area

Description: This project provides for the addition of a bicycle signal at the existing signalized intersection of eastbound Interstate 8 on and off ramps at Fairmount Avenue. It will also add "bicycle box" striping and marking designations that will allow bicyclists to queue in front of motor vehicles. This will allow bicyclists improved access to the subsequent northbound left turn lane at Fairmount Avenue and Camino del Rio North.

Justification: The intersection of Fairmount Avenue and Camino del Rio North presents special access for northbound bicyclists wishing to turn left, westbound. They must cross two through lanes in the vicinity of the westbound Interstate 8 on-ramp.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the College Area Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design has been rescheduled for Fiscal Year 2008. Construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
LTF 05	390068		86,000					
Total			86,000					
Work Codes			CD					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
LTF 05	390068							**86,000**
Total								**86,000**
Work Codes								

Contact: Transportation Engineering/Operations

Phone: 619-533-3173

Engineering & Capital Projects

Bikeways

Friars Road to Pacific Highway Bike Path 58-150.0

Council District: 6 **Community Plan:** Linda Vista, Mission Valley

Description: This project provides for designing and constructing a Class I bike path connecting Friars Road to Pacific Highway.

Justification: This project will provide a shortcut access between the one-way Class II eastbound bike paths on Friars Road to a one-way Class II bike path northbound on the Pacific Highway bridge.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Linda Vista and Mission Valley Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is complete. Construction will be scheduled when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
LTF 01	390064	89,518						
Unidentified Funding	999999				500,000			
Total		89,518			500,000			
Work Codes		D			C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
LTF 01	390064							**89,518**
Unidentified Funding	999999							**500,000**
Total								**589,518**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 6 **Community Plan:** Kearny Mesa

Description: This project provides for the resurfacing and repair of damaged bicycle lanes on Kearny Villa Road between Miramar Way and State Route 163.

Justification: The deteriorating asphalt in the bike lane causes bicyclists to ride close to the main travel lanes, where there are high volumes of high-speed traffic. This project will replace the existing bicycle lane with a newer, blue-colored asphalt that will be more durable and more visible.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is conformance with the City's Progress Guide and General Plan.

Scheduling: Construction was scheduled to begin in Fiscal Year 2007 and is scheduled be completed in Fiscal Year 2008.

Summary of Project Changes: This new project was authorized by City Council Resolution R-301870, dated September 12, 2006.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SANDAG	03	000026		300,000					
Total				300,000					
Work Codes				C					

Revenue Source/Tag		Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SANDAG	03	000026							**300,000**
Total									**300,000**
Work Codes									

Contact: Transportation Engineering/Design Phone: 619-533-3173

Engineering & Capital Projects

Bikeways
Minor Bicycle Facilities 58-204.0
Council District: Citywide **Community Plan:** Citywide

Description: This project provides for the installation of signage and pavement markings for Class II bike lanes or Class III bike routes at various locations throughout the City on an as-needed basis

Justification: Minor bicycle projects are too low-cost to compete for regional grant funding and rely on funding from the General Fund for installation. This project will provide a funding source for small, low-cost bicycle projects.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: This project is new for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
TRANS	030300			15,000				
Total				15,000				
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
TRANS	030300							**15,000**
Total								**15,000**
Work Codes								

Contact: Engineering and Capital Projects Phone: 619-533-3173

Council District: 7 **Community Plan:** Mission Trails Regional Park, Navajo

Description: This project provides for a feasibility study of a Class I bike path between Zion Avenue and Princess View Drive along the San Diego River. The feasibility study will devise several alternative alignments for the bike path, analyze the cost, determine environmental impacts, solicit community input, and consider other factors associated with each alternative.

Justification: This bike path is needed for the continuity of the bikeway system along the San Diego River in accordance with Navajo Community Plan.

Operating Budget Effect: The operating budget effect is estimated to be minimal.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase I of the feasibility study began in Fiscal Year 2002 and phase II of the study in Fiscal Year 2005.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
LTF 03	390066	21,874	28,126					
PABIKE	030301	42,792	7,208					
Total		64,666	35,334					
Work Codes		P	P					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
LTF 03	390066							**50,000**
PABIKE	030301							**50,000**
Total								**100,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Bikeways

Ocean Beach Bike Path/Hotel Circle North Bikeway Design 58-156.0

Council District: 2, 6 **Community Plan:** Mission Valley, Ocean Beach

Description: This project provides for the design and environmental documentation of a Class I bike path to connect the existing Ocean Beach Bike Path (at its easterly end) to Hotel Circle North, along the south side of the San Diego River.

Justification: This bike path is needed as a critical connection for bicyclists in this area in accordance with the Mission Valley Community Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Mission Valley and Ocean Beach Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2006. Construction will be scheduled as funding becomes available.

Summary of Project Changes: The total estimated project cost increased by $1.0 million to reflect the appropriation of a $2.0 million River Parkways Grant authorized by City Council Resolution R-29939, dated December 7, 2006 and the removal of $1.0 million in unidentified funds.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
GASTAX 01	030219	150,000						
LTF 02	390065	150,000						
PABIKE	030301	150,000						
STATE DF	038992		2,000,000					
TRANS	030300	50,000	50,000					
Total		500,000	2,050,000					
Work Codes		D	CD					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
GASTAX 01	030219							**150,000**
LTF 02	390065							**150,000**
PABIKE	030301							**150,000**
STATE DF	038992							**2,000,000**
TRANS	030300							**100,000**
Total								**2,550,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for the development of a comprehensive Pedestrian Master Plan to guide the way the City plans and implements pedestrian improvement projects to address safety, accessibility, connectivity, and walkability. The plan will identify and prioritize pedestrian improvement projects based on technical analysis and community input.

Justification: The plan will identify the City's pedestrian needs list, improve the City's ability to implement pedestrian projects using its limited resources as effectively as possible, and improve the City's position to receive grant funding to construct such projects.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with affected community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Earlier phases of the project have been completed. Phase III began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2008. Subsequent phases will be scheduled as funding is identified.

Summary of Project Changes: This new project was added to the Capital Improvements Program by City Council Resolution R-301870, dated September 12, 2006.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SANDAG 03	000026		150,000					
Total			150,000					
Work Codes			P					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SANDAG 03	000026							**150,000**
Total								**150,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Bikeways
Rancho Bernardo Bikeway 58-199.0
Council District: 5 **Community Plan:** Rancho Bernardo

Description: This project provides for the installation of three miles of Class II bike lanes on West Bernardo Drive from Rancho Bernardo Road to Aguamiel Road and on Bernardo Center Drive from West Bernardo Drive to Rancho Bernardo Road.

Justification: This project completes gaps in the Rancho Bernardo community bicycle network, and connects to regional bicycle facilities. It also improves bicycle access to a number of community facilities, including a transit center, library, and schools.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Construction was scheduled to begin in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2008.

Summary of Project Changes: This new project was authorized by City Council Resolution R-301870, dated September 12, 2006.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
PABIKE	030301		250,000					
Total			250,000					
Work Codes			C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
PABIKE	030301							**250,000**
Total								**250,000**
Work Codes								

Contact: Transportation Engineering/Design Phone: 619-533-3173

Council District: 2, 6 **Community Plan:** Mission Bay Park, Pacific Beach

Description: This project provides for designing and constructing a pedestrian/bicycle bridge across Rose Creek and a paved Class I bike path to connect the westerly end of the new bridge to Pacific Beach Drive.

Justification: This project will close a gap in the existing network of bike paths and lanes in Mission Bay Park. It will allow pedestrians and bicyclists to circumvent a much longer existing route along Grand Avenue.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project implements the Pacific Beach Community Plan and the Mission Bay Park Master Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2001 and continued through Fiscal Year 2006, due to environmental delays. Construction will be scheduled pending identification of funding.

Summary of Project Changes: The total estimated project budget by $500,000 in Bicycle Transportation Act (BTA) funds from Caltrans per City Council Resolution R-302057, dated November 14, 2006.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMPR	030306		250,000					
LTF 05	390068	150,000						
PABIKE	030301	1,000,000						
STATE DF	000001		500,000					
TRANS	030300	150,000						
Unidentified Funding	999999				3,050,000			
Total		1,300,000	750,000		3,050,000			
Work Codes		D	C		C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMPR	030306							**250,000**
LTF 05	390068							**150,000**
PABIKE	030301							**1,000,000**
STATE DF	000001							**500,000**
TRANS	030300							**150,000**
Unidentified Funding	999999							**3,050,000**
Total								**5,100,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Bikeways

Safety in Traffic Education Program (STEP) 58-202.0

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for development of a public education campaign to promote safe use of streets by motorists, pedestrians, and bicyclists.

Justification: This project will result in a guide for a multi-media ad campaign to raise public awareness of the interactions of motorists, pedestrians, and bicyclists on City streets. Various aspects of the public education campaign will target specific elements of the traveling public. Additional funding will be sought for implementation of the campaign.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: This project was developed and implemented in Fiscal Year 2007 and will continue in Fiscal Year 2008.

Summary of Project Changes: This new project was authorized by City Council Resolution R-301870, dated September 12, 2006.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
PABIKE	030301	20,000						
Total		20,000						
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
PABIKE	030301							**20,000**
Total								**20,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 6 **Community Plan:** Mission Valley

Description: This project provides for various bikeway projects in the Mission Valley community.

Justification: The implementation of bicycle facilities is in accordance with and supported by the Mission Valley Community Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2000 and was completed in Fiscal Year 2006. Construction will be scheduled when the scope of work is determined.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CAPOTH		302453	30,000	130,460					
CAPOUT		030245	400	29,600					
GASTAX	01	030219	11,040						
Total			41,440	160,060					
Work Codes			D	D					

Revenue Source/Tag		Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CAPOTH		302453							**160,460**
CAPOUT		030245							**30,000**
GASTAX	01	030219							**11,040**
Total									**201,500**
Work Codes									

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Bikeways

San Diego River Multi-Use Bicycle and Pedestrian Path 58-191.0

Council District: 6 **Community Plan:** Mission Valley

Description: This project provides for a Class I bicycle and pedestrian path under State Route 163 from Hazard Center Drive to Fashion Valley Mall on the north side of the San Diego River. The project includes a paved bicycle and pedestrian path, grading, fill, striping, signage, bollards and lighting for the path including the State Route 163 undercrossing.

Justification: This project is part of the Bicycle Master Plan to guide the development and the creation of a firm foundation for a bicycle-friendly environment to serve bicyclists and pedestrians throughout the City. These improvements will benefit the community by increasing the mobility and safety through the enhancement of the bicycle path environment.

Operating Budget Effect: The operating budget effect will be determined upon the completion of the design.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Commmunity Plan and is in conformance with the City's Progress Guide and General Plan and with the Bicycle Master Plan.

Scheduling: Preliminary engineering began in Fiscal Year 2006. Design began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2008. Construction is scheduled to begin in Fiscal Year 2008.

Summary of Project Changes: This new project will provide for a Class I bicycle and pedestrian path under State Route 163 from Hazard Center Drive to Fashion Valley Mall on the north side of the San Diego River. Funding for the design and construction phases of the project has been identified through SANDAG and the SAFETU-LU project. These funds will be shown as unidentified until they are received.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
PABIKE	030301	15,355	11,645					
Unidentified Funding	999999				773,000			
Total		15,355	11,645		773,000			
Work Codes		D	D		CD			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
PABIKE	030301							**27,000**
Unidentified Funding	999999							**773,000**
Total								**800,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 3 **Community Plan:** Mid-City, Mission Valley

Description: This project provides for the construction of a Class I bikeway along State Route 15 from Landis Street to Adams Avenue. This project description is preliminary and the amounts shown below only reflect the funding currently programmed. The total funding needs of the project will be determined, once a final scope of work is established.

Justification: This project provides the needed bikeway/bike path parallel with State Route 15 from Park de la Cruz to Camino del Rio South.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project implements the Mid-City Community Plan and in conformance with the City's Progress Guide and General Plan. The Mission Valley Community Plan is in the process of being updated, and this project will be incorporated into that update.

Scheduling: Since the project description is preliminary and the scope of work is not established, only planning and other preliminary activities have been performed to date. The project schedule for the design and construction will be established, once the scope of work is approved and the remaining funding received by the grantor.

Summary of Project Changes: This project reflects reduced scope by agreement with Caltrans. CMAQ funding previously identified for this project is no longer available. The total estimated project cost has been revised to $1.3 million.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMAQ 15	038687	442,527	400,000					
LTF 94	390057	50,259						
PABIKE	030301	144,840	123,910					
Unidentified Funding	999999				150,000			
Total		637,626	523,910		150,000			
Work Codes		DP	D		C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMAQ 15	038687							**842,527**
LTF 94	390057							**50,259**
PABIKE	030301							**268,750**
Unidentified Funding	999999							**150,000**
Total								**1,311,536**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Bikeways

State Route 56 Bike Interchanges 58-171.0

Council District: 1

Community Plan: Rancho Penasquitos, Pacific Highlands Ranch, Del Mar Mesa, Torrey Highlands, Black Mountain Ranch

Description: This project provides at-grade or grade-separated bicycle path interchange facilities along State Route 56. A project study report will identify the actual locations and types of facilities needed.

Justification: Bicyclists and pedestrians traveling the SR-56 bicycle path and needing to cross through the interchange areas have to contend with high volumes of conflicting vehicular traffic. The bicycle path facilities to be proposed in the project study report will expedite the movements along the bicycle path through and connecting to the interchange areas.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, Rancho Penasquitos, and Torrey Highlands Community Plans, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The project study report was scheduled for Fiscal Year 2006. Modifications requested by the Community will take project study report into Fiscal Year 2007. Construction is scheduled from Fiscal Year 2009 through Fiscal Year 2014 for various segments.

Summary of Project Changes: This project provides at-grade or grade-separated bicycle path interchange facilities along State Route 56. The total estimated project cost of $9.9 million includes an unfunded amount of $5.4 million.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 04	079004				1,750,000			
FBA 09	079010				72,592			
FBA 10	079012						605,168	
FBA 11	079011							
FBA 17	079015					295,900		
PABIKE	030301	175,477	1,024,523					
Unidentified Funding	999999				5,395,940			
Total		175,477	1,024,523		7,218,532	295,900	605,168	
Work Codes		D	D		C	C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 04	079004							**1,750,000**
FBA 09	079010							**72,592**
FBA 10	079012							**605,168**
FBA 11	079011		530,400					**530,400**
FBA 17	079015							**295,900**
PABIKE	030301							**1,200,000**
Unidentified Funding	999999							**5,395,940**
Total			530,400					**9,850,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 2 **Community Plan:** Old San Diego

Description: This project provides for the replacement of a bicycle lane on Taylor Street between Presidio Drive and Hotel Circle South, adjacent to Presidio Park.

Justification: Erosion has caused the cliffside at this location to destabilize. Temporary barriers are in place to prevent additional rockslide onto Taylor Street; however, these barriers have eliminated the bicycle lane. This project will re-establish the bike lane.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Old San Diego Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled to be complete in Fiscal Year 2009.

Summary of Project Changes: This project is new for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
TRANS	030300			250,000				
Total				250,000				
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
TRANS	030300							**250,000**
Total								**250,000**
Work Codes								

Contact: Engineering and Capital Projects Phone: (619) 533-3173

Engineering & Capital Projects

Bikeways

Traffic Safety and Education Program 58-201.0

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for 100 classes in bicycle safety, specifically tailored for commuters.

Justification: This project builds on the City's Smart Cycling and Bike to Work commuter education programs. The classes will focus on bicycle safety and route selection and can include components relative to specific employment locations. The project's ultimate goal is to increase bicycling as a viable commuting option.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Classes will be conducted during Fiscal Years 2007 and 2008.

Summary of Project Changes: This new project was authorized by City Council Resolution R-307870, dated September 12, 2006.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
PABIKE	030301		50,000					
Total			50,000					
Work Codes			D					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
PABIKE	030301							**50,000**
Total								**50,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

University Avenue at Alabama Street Bicycle and Pedestrian Safety Improvements 58-196.0

Council District: 3 **Community Plan:** Greater North Park

Description: This project provides for the restriping of University Avenue from east of Florida Street to the west side of Mississippi Street, including the two intersections of University Avenue at Alabama Street to provide a center refuge median and wider travel lanes to improve bicycle and pedestrian safety.

Justification: This project will provide for the removal of parking on both sides of the street and eliminate left turns in and out of both intersections of University Avenue and Alabama Street.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was scheduled to be complete in Fiscal Year 2007. Construction is scheduled to be complete in Fiscal Year 2008.

Summary of Project Changes: This new project was authorized by City Council Resolution R-301870, dated September 12, 2006.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SANDAG	03	000026		750,000					
Total				750,000					
Work Codes				CD					

Revenue Source/Tag		Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SANDAG	03	000026							**750,000**
Total									**750,000**
Work Codes									

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Bikeways

Vista Sorrento Parkway Bike Lanes 58-157.0

Council District: 1, 5 **Community Plan:** Mira Mesa

Description: This project provides for the construction of bike lanes on Vista Sorrento Parkway between Sorrento Valley Boulevard and Lusk Boulevard by widening the existing roadway.

Justification: Currently, bicyclists along this section of Vista Sorrento Parkway must share narrow lanes with vehicular traffic and contend with heavy volumes and high speeds. The proposed bike lanes will provide a separate facility for bicyclists in accordance with the Torrey Pines and Mira Mesa Community Plans.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines and Mira Mesa Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2002 and continued in Fiscal Year 2007. Construction will be scheduled when funds become available.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
LTF 02	390065	10,310	197,190					
PABIKE	030301		142,000					
Unidentified Funding	999999				349,500			
Total		10,310	339,190		349,500			
Work Codes		D	CD		C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
LTF 02	390065							**207,500**
PABIKE	030301							**142,000**
Unidentified Funding	999999							**349,500**
Total								**699,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 3 **Community Plan:** Mid-City

Description: This project is part of a community revitalization effort called the Azalea Park Neighborhood Identification Project, as outlined in the Azalea Park-Hollywood Park Revitalization Action Program. The specific location of this segment of the project is at the intersection of Poplar Street and Fairmount Avenue. The primary product of the Azalea Park Neighborhood Project is the construction of new vehicular and pedestrian improvements, including enhanced crosswalks and curb-extensions, which are to be funded by Development Impact Fees, and neighborhood identification signs, which are to be funded by Community Development Block Grants.

Justification: These improvements will benefit the community by increasing the safety and flow of traffic, enhancing pedestrian access, and promoting community identification.

Operating Budget Effect: The operating budget effect will be determined upon completion of design.

Relationship to General and Community Plans: This project implements the recommendations found in the Mid-City Communities Plan and the Azalea Park-Hollywood Park Revitalization Action Program. It is in conformance with the City's Progress Guide and General Plan.

Scheduling: The preliminary design process for the neighborhood identification signs, which included neighborhood residents involvement, has been completed. With completion of the creative design phase work in early Fiscal Year 2006 work is in progress to complete construction design and actual construction.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CDBG	018537	60,084	66,348					
DIF 08	079504		20,000					
Total		60,084	86,348					
Work Codes		D	D					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CDBG	018537							**126,432**
DIF 08	079504							**20,000**
Total								**146,432**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Economic Development
Washington/Goldfinch Improvements 39-216.0
Council District: 2 **Community Plan:** Uptown

Description: This project provides for streetscape improvements on Washington Street between San Diego Avenue and Front Street, and on Goldfinch Street between University Avenue and Fort Stockton Drive.

Justification: The Mission Hills Community adopted the Washington Street Beautification Master Plan in Fiscal Year 1997. Streetscape improvements are being installed to revitalize the Mission Hills Business District.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project implements the Uptown Community Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Construction of Phase I was completed in Fiscal Year 1994. A community tree planting added 80 street trees to Washington Street in Fiscal Year 1998. Design of Phase IIa was completed in Fiscal Year 1999. Construction of Phase II, segment 1, which included upgrades and public artwork in two medians, was completed in Fiscal Year 2000. Improvements in the intersection of Washington Street and Goldfinch Street were designed in Fiscal Year 2003 and Fiscal Year 2004. Additional construction funding has been received and construction is scheduled for Fiscal Year 2007 using continuing appropriations. Median improvements on Washington Street between India Street and San Diego Avenue are scheduled to be completed in Fiscal Year 2007. Design and construction of future phases will be scheduled as funding is identified.

Summary of Project Changes: It is proposed to increase total project cost to $1,700,500. SANDAG Smart Growth Funds in the amount of $684,000 have been identified for this project (City Council Resolution R-300698, dated July 25, 2005) and will be shown as unidentified until the funds are received.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CDBG	018502	457,500	16,000					
DIF 29	079512		60,000					
DONATN RD	010259		40,000					
OTHER PM	703001		168,000					
PRIV DN	063022		25,000					
TRANS	030300	70,000	180,000					
Unidentified Funding	999999				684,000			
Total		527,500	489,000		684,000			
Work Codes		CD	C		C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CDBG	018502							**473,500**
DIF 29	079512							**60,000**
DONATN RD	010259							**40,000**
OTHER PM	703001							**168,000**
PRIV DN	063022							**25,000**
TRANS	030300							**250,000**
Unidentified Funding	999999							**684,000**
Total								**1,700,500**
Work Codes								

Contact: Transportation Engineering/Design Phone: 619-533-3173

City Administration Building Fire Protection and Life Safety Improvement 37-900.0

Council District: 2 **Community Plan:** Centre City

Description: This project provides for the installation of a fire sprinkler system and for upgrading the existing fire alarm system at the City Administration Building located at 202 C Street in Centre City. One component of the project is asbestos spot abatement. All work will be performed during non-working hours allowing the facility to remain occupied and operational during construction. Phase I provided for the installation of fire sprinklers on the 10th, 14th, and 15th floors. Phase II provided for the installation of eight-inch stand pipes and eight-inch basement lateral. Phase III provided for the installation of sprinklers in the remaining basement and on the 11th and 13th floors and a fire alarm system in the basement and on the 10th, 11th, and 13th floors. Included in Phase III was abatement of amosite ceiling tile on the 11th floor. Phase IV will provide for the installation of sprinklers and alarm system for the 1st, 2nd, 3rd, 4th, 5th, 6th, 7th, 8th, 9th, and 12th floors. Spot asbestos abatement is not required on the 6th and 7th floors due to prior asbestos abatement.

Justification: This facility does not comply with City Council Ordinance O-17172 requiring sprinkler retrofitting for high-rise buildings.

Operating Budget Effect: Operating budget effect is currently unknown.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase I, II and III are complete. Phase I was funded by the General Services Department, Facilities Maintenance's Division Operating Budget and was completed in Fiscal Year 2000. Phase II was completed in Fiscal Year 2002 and Phase III was completed in Fiscal Year 2003. Phase IV funds have not been identified. Phase IV construction will include completion of the fire sprinkler system (floors 1 through 9, and 12), emergency back-up power systems upgrades, fire alarm system upgrades, and architectural improvements to the main lobby ceiling, 12th floor ceilings, and all the elevator lobby ceilings to support the new systems. In addition, all visual and audio fire alarm components necessary to comply with the ADA will be installed. (See Manager's Report No. 03-249, dated December 3, 2003, titled "City Administration Building Fire Protection and Life Safety Improvements").

Summary of Project Changes: It is proposed to reschedule Phase IV construction for Fiscal Year 2009 due to the unavailability of funding.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CAPOUT	030245	1,198,000						
Unidentified Funding	999999				4,750,000			
Total		1,198,000			4,750,000			
Work Codes		C						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CAPOUT	030245							**1,198,000**
Unidentified Funding	999999							**4,750,000**
Total								**5,948,000**
Work Codes								

Contact: Darren Greenhalgh E-Mail: dgreenhalgh@sandiego.gov Phone: 619-533-3104

Engineering & Capital Projects

Facilities - Eng
Undergrounding of City Utilities 37-028.0
Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for additional underground conversion projects to augment the California Public Utilities Commission (CPUC) Rule 20A projects as well as providing for the necessary administrative expenses, conversion of City-owned street lighting and resurfacing of roadways associated with the undergrounding of utilities.

Justification: The CPUC mandates that local utility companies allocate funding for undergrounding of utilities at the direction of the local municipality. Annually, San Diego Gas and Electric, Pacific Bell and the cable television companies spend several million dollars to underground overhead facilities. The City must provide the utility companies with a priority listing of projects, aid coordination, require underground utility districts and give informational support. Construction costs for undergrounding are paid by utility companies in accordance with Public Utilities Commission Decisions 73078, 820118 and Case 8209. If not provided with administrative support, millions of dollars of utility company construction money could go unused. Additional underground conversion projects are funded through the City Undergrounding Surcharge Fund. This fund is used solely for the undergrounding of utilities and cannot be used for other purposes.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Undergrounding projects are scheduled each calendar year to correspond with the utility company programming and budgeting practices.

Summary of Project Changes: The total project cost for annual allocation projects is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the annual budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
UTILITY	030100			58,605,247	42,300,000	42,300,000	42,300,000	42,300,000
Total				58,605,247	42,300,000	42,300,000	42,300,000	42,300,000
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
UTILITY	030100	42,300,000	42,300,000	42,300,000	42,300,000			**58,605,247**
Total		42,300,000	42,300,000	42,300,000	42,300,000			**58,605,247**
Work Codes								

Contact: Architectural Engineering & Contracts Phone: 619-533-3101

Council District: 6 **Community Plan:** Mission Valley

Description: This project will develop a mitigation plan along the San Diego River. Problematic areas along the San Diego River within the City limits that are at risk for repetitive loss due to flooding will be assessed. This project was authorized by City Council Resolution R-301244, dated February 21, 2006.

Justification: Due to the number of structures and river crossings within the flood zone surrounding the San Diego River that are subject to inundation by the 100 year flood, the Flood Mitigation Assistance Program (FMA) selected the City as a grant recipient.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The study is scheduled to begin in Fiscal Year 2007 and to be completed in Fiscal Year 2008.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
STATE DF	000001		50,000					
STRDIV	010440	6,989	9,678					
Total		6,989	59,678					
Work Codes		D	D					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
STATE DF	000001							**50,000**
STRDIV	010440							**16,667**
Total								**66,667**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Storm Drains/Flood Control
Famosa Slough Salt Marsh Restoration 12-152.0
Council District: 2 **Community Plan:** Peninsula

Description: This project proposes to create 0.64 acres of tidal salt marsh habitat and associated upland buffer as mitigation for impacts to 0.1 acres of coastal salt marsh by the Sorrento West channel clearing project resulting from the El Nino storms of 1997. The mitigation site is located on the tidal channel that is north of West Point Loma Boulevard. The high area adjacent to an access road will be graded to the elevation of the existing salt marsh habitat and be planted with salt marsh plant species.

Justification: The 0.64 acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The Famosa Slough was chosen as the mitigation site because opportunities for coastal salt marsh mitigation in the Los Penasquitos Lagoon have been exhausted. This option utilizes an available, City-owned site within the Coastal Zone and is consistent with the 1993 Famosa Slough Enhancement Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and the Famosa Slough Enhancement Plan. It is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2005. Construction was scheduled to begin and to be completed in Fiscal Year 2005. A five year maintenance and monitoring period began in Fiscal Year 2006.

Summary of Project Changes: It is proposed to allocate $26,000 of TransNet funding to this project for Fiscal Year 2008 for mitigation purposes. Funding for mitigation in Fiscal Years 2009 and 2010 is unidentified. Total project cost is $288,000; $46,000 of this amount is unidentified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
TRANS	030300	176,000	40,000	26,000				
Unidentified Funding	999999				24,000	22,000		
Total		176,000	40,000	26,000	24,000	22,000		
Work Codes		CDM	M	M	M	M		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
TRANS	030300							**242,000**
Unidentified Funding	999999							**46,000**
Total								**288,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 6 **Community Plan:** Mission Valley

Description: This project provides for the replacement of the failed corrugated metal pipes under the roadway at the San Diego River Crossing and for the restoration of the roadway.

Justification: The road collapsed on December 30, 2004 due to the failure of six corrugated metal pipes under the roadway. The road is located in the floodplain zone and is, therefore, subject to inundation during heavy flows in the river as a result of high intensity rainfall. The road was repaired and in operation before the end of October 2005. The project is eligible for FHWA reimbursement.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The road was repaired and in operation before the end of October 2005.

Summary of Project Changes: This newly published project provides for the replacement of the failed corrugated metal pipes under the roadway at the San Diego River Crossing and for the restoration of the roadway. The road was repaired and operational before the end of October 2005. This project is eligible for FHWA reimbursement.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMPR	030306		320,000					
TRANS	030300	1,180,000						
Total		1,180,000	320,000					
Work Codes		CD	C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMPR	030306							**320,000**
TRANS	030300							**1,180,000**
Total								**1,500,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Storm Drains/Flood Control
Storm Station N Improvements 12-127.0
Council District: 2 **Community Plan:** Mission Beach

Description: This project provides for eliminating the submerged outfall and for relocating and/or modifying the existing control system at the storm water pumping station at Santa Clara Point in Mission Beach.

Justification: This station has not operated reliably. This project will improve the reliability of the pump station, thus preventing potential flooding of City streets.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with Mission Beach Precise Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction were scheduled to begin in Fiscal Year 1999 and will be rescheduled when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CAPOUT	030245	26,795	4,082					
CMPR	030306	205,911						
TNBOND	030302	120,250						
TRANS	030300	1,519,028						
TRANSP	030303	9,600						
Unidentified Funding	999999				185,000			
Total		1,881,584	4,082		185,000			
Work Codes		CD	C		CD			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CAPOUT	030245							**30,877**
CMPR	030306							**205,911**
TNBOND	030302							**120,250**
TRANS	030300							**1,519,028**
TRANSP	030303							**9,600**
Unidentified Funding	999999							**185,000**
Total								**2,070,666**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 2 **Community Plan:** Peninsula

Description: This project will provide for the stabilization of the slope adjacent to Talbot Street at Martinez Street.

Justification: The winter storms of 2004 and 2005 eroded the steep slope adjacent to Talbot Street and threatened the houses at the top of the slope. This project is eligible for FHWA reimbursement.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with City's Progress Guide and General Plan.

Scheduling: Design and construction will be scheduled upon receipt of funding.

Summary of Project Changes: This newly published project provides for the stabilization of the failed slope adjacent to Talbot Street. This project is eligible for FHWA reimbursement. It is proposed to allocate $250,000 in TransNet funding to this project in Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
TRANS	030300	210,000		250,000				
Unidentified Funding	999999				856,250			
Total		210,000		250,000	856,250			
Work Codes		P			CD			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
TRANS	030300							**460,000**
Unidentified Funding	999999							**856,250**
Total								**1,316,250**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Storm Drains/Flood Control

Tia Juana River Valley Channel Study 12-151.0

Council District: 8 **Community Plan:** Tia Juana River Valley

Description: This project provides for the feasibility study relating to the Tia Juana River Valley pilot channel and to eliminate ponding in the channel.

Justification: The study will investigate the feasibility of various improvements in the Tia Juana River Valley pilot channel, which will provide better accessibility to both pedestrians and equestrians. In addition, this study will examine the elimination of ponding in the channel.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Tia Juana River Valley Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The feasibility study is anticipated to be completed in Fiscal Year 2008, using continuing appropriations.

Summary of Project Changes: It is proposed to reschedule the feasibility study to Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMPR	030306		60,000					
TRANS	030300	553	39,447					
Total		553	99,447					
Work Codes		P	P					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMPR	030306							**60,000**
TRANS	030300							**40,000**
Total								**100,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Beach Area Sewage Interception/Low Flow Storm Drain Diversion 12-124.0

Council District: 1, 2 **Community Plan:** La Jolla, Pacific Beach

Description: This project provides for the beach area interception and diversion of sewer spills and storm drain low-flows. Federal grants are available for 55% of the construction costs for Phases II and III. Sewer funds are available as City match for the construction of Phase II and the design and construction of Phase III.

Justification: This project provides for returning dry weather sewer overflows and low flow storm runoff to the sewer, preventing pollution in the beach areas.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the La Jolla/La Jolla Shores and Pacific Beach Community Plans, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: For Phase I, which involved eight sites, construction was completed. For Phase II, which involves 18 sites, design was completed in Fiscal Year 2004. Construction was completed in early Fiscal Year 2005. For Phase III, which involves 11 sites, both design and construction will continue through Fiscal Year 2008.

Summary of Project Changes: This revision reflects a decrease of $680,010 in Sewer Replacement funding and an increase of $369,700 in State and Tribal Assistance Grants - Coastal Low Flow Storm Drain funding. This results in a net decrease of $310,310 to total project cost.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FDGRNT CL	018551	150,000						
FDGRNT ST	038958	812,179	2,428,521					
GASTAX 01	030219	200,000						
SEWER-R	010525	2,693,247	3,793,220					
STATE PD	039032	192,429						
STRMDR	010508	556,500						
Total		4,604,355	6,221,741					
Work Codes		CD	CD					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	Total
FDGRNT CL	018551							**150,000**
FDGRNT ST	038958							**3,240,700**
GASTAX 01	030219							**200,000**
SEWER-R	010525							**6,486,467**
STATE PD	039032							**192,429**
STRMDR	010508							**556,500**
Total								**10,826,096**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Laurel Street (Cabrillo) Bridge over Highway 163 - Structural Retrofit 53-061.0

Council District: 3 **Community Plan:** Balboa Park

Description: This project provides for the maintenance, rehabilitation, and seismic retrofitting of the Laurel Street (Cabrillo) Bridge over Highway 163.

Justification: This bridge has been identified by Caltrans as a bridge which requires maintenance, rehabilitation and is also seismically deficient.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The environmental process will begin in Fiscal Year 2007 and continue through Fiscal Year 2008. Maintenance and design are scheduled to begin in Fiscal Year 2008 and will continue through Fiscal Year 2009. Construction is scheduled to begin in Fiscal Year 2010. This work is contigent upon the identification of Federal/State funds as well as the required local agency matching funds.

Summary of Project Changes: It is proposed to allocate $276,000 in TransNet funding to this project in Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMPR	030306		140,000					
TRANS	030300		4,000	276,000				
Unidentified Funding	999999				276,000			
Total			144,000	276,000	276,000			
Work Codes			D	D	D			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMPR	030306							**140,000**
TRANS	030300							**280,000**
Unidentified Funding	999999							**276,000**
Total								**696,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

34th and 35th at Madison Avenue - Curb, Gutter and Sidewalk (CD3 Sidewalk Study) 52-774.0

Council District: 3 **Community Plan:** Mid-City, Uptown

Description: This project will provide for the reconstruction of the curb, gutter and sidewalk on 34th and 35th Streets from Adams Avenue to Madison Avenue, and on Madison Avenue from Felton Street to 35th Street.

Justification: This project is required in order to mitigate drainage problems and reduce flooding.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled for Fiscal Year 2008. Construction is scheduled for in Fiscal Year 2009.

Summary of Project Changes: It is proposed to allocate $60,000 in TransNet funding to this project in Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
TRANS	030300			60,000				
Total				60,000				
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
TRANS	030300							**60,000**
Total								**60,000**
Work Codes								

Contact: Engineering and Capital Projects

Phone: (619) 533-3173

Engineering & Capital Projects

Streets and Bridges
38th Street Improvements 52-782.0
Council District: 3 **Community Plan:** Mid-City

Description: This project provides full street improvements on 38th Street from Dwight Street north to terminus. Improvements will include but not be limited to curb, gutter, driveways, sidewalk, pedestrian ramps, pavement, drainage facilities, angled on-street parking, etc. The improvements will comply with current local, state and federal safety and accessibility codes and regulations.

Justification: This portion of the road is currently unimproved. Street improvements are needed to comply with the City's design guides for improvement of public right of way.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: The project is consistent with the City Heights Community Plan, and it is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary Engineering and Feasibility Studies is scheduled to begin in Fiscal Year 2008. Design and construction will be scheduled upon completion of the Preliminary Engineering and Feasibility Studies.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
TRANS	030300			100,000				
Total				100,000				
Work Codes				P				

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
TRANS	030300							**100,000**
Total								**100,000**
Work Codes								

Contact: Larry Van Wey E-Mail: LVanWey@sandiego.gov Phone: 619-533-3005

Council District: 4 **Community Plan:** Southeastern San Diego

Description: This project provides for realigning the intersection at 43rd Street and National Avenue. This project will make necessary traffic enhancements to handle the increased daily traffic associated with the residential, industrial and commercial development of the State Route 252 Corridor (approximately 66 acres).

Justification: This project is a major component in the development of the State Route 252 Corridor within the Southcrest Project. The street currently handles approximately 12,000 weekday trips. Once development on the corridor is complete, the number of trips will increase significantly. The Southeastern San Diego Community Plan recommends improvement to four lanes to handle the current capacity.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and land acquisition began in Fiscal Year 2002 and were rescheduled for completion in Fiscal Year 2006 due to budget constraints. Construction will be scheduled when funding is identified.

Summary of Project Changes: It is proposed to allocate $500,000 in TransNet funding to this project for Fiscal Year 2008. Total project cost is $11,377,886; $2,422,375 of this amount is unidentified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CAPOUT	030245	116,981						
CMPR	030306				5,000,000			
TRANS	030300	3,312,525		500,000				
TRANSP	030303	26,005						
Unidentified Funding	999999				2,422,375			
Total		3,455,511		500,000	7,422,375			
Work Codes		DL		C	C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CAPOUT	030245							**116,981**
CMPR	030306							**5,000,000**
TRANS	030300							**3,812,525**
TRANSP	030303							**26,005**
Unidentified Funding	999999							**2,422,375**
Total								**11,377,886**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

62nd to 65th Street Channel Improvements 52-778.0

Council District: 4 **Community Plan:** Southeastern San Diego

Description: This project will provide for the installation of chain link fence along the existing drainage channel between 62nd and 65th streets.

Justification: This project is required in order to prevent unauthorized access to the drainage channel.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Encanto Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled for Fiscal Year 2008. Construction is scheduled for in Fiscal Year 2009.

Summary of Project Changes: It is proposed to allocate $75,000 in TransNet funding to this project in Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
TRANS	030300			75,000				
Total				75,000				
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
TRANS	030300							**75,000**
Total								**75,000**
Work Codes								

Contact: Engineering and Capital Projects

Phone: (619) 533-3173

Aldine Drive and Fairmount Avenue - Slope Restoration 52-592.0

Council District: 3 **Community Plan:** Mid-City

Description: This project provides for the evaluation, design and construction of slope stability improvements for two slope areas. The first area is Fairmount Avenue slope north of Meade Avenue and south of Aldine Drive. The second area is the Aldine Drive south slope between Fairmount Avenue and Adams Avenue.

Justification: The slope on the east side of Fairmount Avenue and south side of Aldine Drive is eroding and failing in some locations due to heavy winter rains.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project implements the Mid-City Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled to begin in Fiscal Year 2006. Construction will begin when funding is identified.

Summary of Project Changes: Total project cost is $1,650,556; $1,065,767 of this amount is unidentified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
STRMDR	010508	9,789						
TRANS	030300	143,015	431,985					
Unidentified Funding	999999				1,065,767			
Total		152,804	431,985		1,065,767			
Work Codes		DP	CD		C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
STRMDR	010508							**9,789**
TRANS	030300							**575,000**
Unidentified Funding	999999							**1,065,767**
Total								**1,650,556**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges
Alvarado Canyon Road Realignment 52-713.0
Council District: 7 **Community Plan:** Navajo

Description: This project provides for the realignment of Alvarado Canyon Road from 380 feet east of the Fairmount Avenue and Camino Del Rio North intersection to the Fairmount Avenue and Mission Gorge Road intersection. Improvements for this two-lane collector street will include a structure over the existing concrete drainage channel, removal of some existing pavement, re-grading of affected private parcels and traffic signal modifications.

Justification: This project will improve the traffic flow at the Interstate 8, Fairmount Avenue and Mission Gorge Road interchange.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan. The proposed realignment requires an amendment to the Navajo Community Plan. This proposed change is being processed by the Metropolitan Transit Development Board (MTDB) as part of an amendment to identify the Mission Valley East Light Rail alignment through the corridor.

Scheduling: Land acquisition was scheduled to begin in Fiscal Year 2003 and continue in Fiscal Year 2004. The Metropolitan Transit Development Board (MTDB) funded a portion of the land acquisition through an in-kind donation. Design and construction will be rescheduled upon identification of funding.

Summary of Project Changes: It is proposed to remove funding, previously identified as MTDB contribution, in the amount of $1,200,000 from continuing appropriations for this project. This funding has not been received and future contributions from MTDB may be by donation of land. Unidentified funding has been increased by a like amount. There is no net change to total project cost.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
MTDB IN	000025							
TRANS	030300	10,000	450,000					
Unidentified Funding	999999				4,190,000			
Total		10,000	450,000		4,190,000			
Work Codes		D	D		CL			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
MTDB IN	000025							
TRANS	030300							**460,000**
Unidentified Funding	999999							**4,190,000**
Total								**4,650,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Balboa Avenue Corridor Improvements 52-274.0

Council District: 6 **Community Plan:** Kearny Mesa, Clairemont Mesa

Description: This project provides for improvements to the former State Route 274, which is Balboa Avenue. This project is divided into two phases. Phase One begins at Interstate 5 and ends at Interstate 805. Phase Two begins at Interstate 805 and ends at Interstate 15. Improvements to both phases consist of roadway widening, construction of new curbs, gutters, and sidewalks, reconstruction of existing sidewalks, medians, installation of a new traffic signal(s), modification of existing traffic signals and new bicycle route facilities.

Justification: This project is funded by a state contribution agreement as part of the relinquishment of State Route 274 to the City of San Diego.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa and Kearny Mesa Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase One - Preliminary engineering was completed in Fiscal Year 2005. Design began in Fiscal Year 2005 and was completed in Fiscal Year 2006. Construction for Phase One was scheduled to begin in late Fiscal Year 2006 or early Fiscal Year 2007. Phase Two - Preliminary engineering was scheduled to begin in Fiscal Year 2006 and design is scheduled for Fiscal Year 2007, with construction expected to begin in Fiscal Year 2007 and continue to Fiscal Year 2008.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
STATE 87	038978	324,731	2,822,280					
Total		324,731	2,822,280					
Work Codes		P	CD					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
STATE 87	038978							**3,147,011**
Total								**3,147,011**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Balboa Avenue Streetscape Improvements 52-496.0

Council District: 6 **Community Plan:** Clairemont Mesa

Description: This project provides for median landscaping and hardscaping on Balboa Avenue between Interstate 5 and Interstate 805 in the Clairemont Mesa community. Additional improvements along the former State Route 274 corridor are budgeted in CIP 52-274.0, Balboa Avenue Corridor Improvements.

Justification: This project was initiated by the Clairemont Mesa community and the State of California as a Federal Transportation Enhancement Act (TEA) grant project and was transferred to the City upon relinquishment of Balboa Avenue as a state highway (State Route 274) by Caltrans. The local matching funds of $282,000 were also transferred to the City from the State as part of the relinquishment process.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was completed in Fiscal Year 2005. Construction began in Fiscal Year 2006 and is scheduled to be completed in Fiscal Year 2008.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FDGRNT DF	000005	683,000						
STATE 87	038978	1,879,855	298,000					
Total		2,562,855	298,000					
Work Codes		CD	C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FDGRNT DF	000005							**683,000**
STATE 87	038978							**2,177,855**
Total								**2,860,855**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Beach Access Reconstruction 52-338.0

Council District: 1, 2

Community Plan: La Jolla, Mission Beach, Ocean Beach, Pacific Beach, Peninsula, Torrey Pines, University

Description: This annual allocation provides for reconstructing and protecting stairs, walkways, bridges and walls located in non-park areas which provide beach access in the public right-of-way.

Justification: Winter storms erode areas adjacent to beach access improvements, making them unusable. Reconstruction of protective devices will provide continuing public access to beach areas.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project implements the appropriate community plans, and it is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: It is proposed to allocate $30,000 to this project from Capital Outlay funds. The total project cost for annual allocation projects is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CAPOUT	030245			30,000	30,000	30,000	30,000	30,000
Total				30,000	30,000	30,000	30,000	30,000
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CAPOUT	030245	30,000	30,000	30,000	30,000	30,000		**30,000**
Total		30,000	30,000	30,000	30,000	30,000		**30,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Bird Rock Coastal Traffic Flow Improvements 52-717.0

Council District: 1 **Community Plan:** La Jolla

Description: This project is a comprehensive plan which includes traffic calming measures to reduce speed, improve safety and walkability on La Jolla Boulevard. The project includes 3 modern roundabouts on La Jolla Boulevard and 3 mini roundabouts on connecting residential streets. La Jolla Boulevard will be reduced from 4 lanes to 2 lanes. The plan also includes 20 additional traffic calming measures on connecting residential streets.

Justification: This project will reduce traffic speed, improve traffic flow and safety on La Jolla Boulevard. This project reduces speed and minimizes traffic on surrounding area streets. This project is in accordance with the La Jolla Public Facilities Financing Plan, Project T-13.

Operating Budget Effect: The operating budget effect will be determined upon completion of design. A Maintenance Assessment District was approved by City Council to maintain landscaping and other improvements.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2007 using continuing appropriations. Construction will be scheduled in two phases. Both phases began construction in Fiscal Year 2007.

Summary of Project Changes: It is proposed to revise project funding to reflect an increase of $1,400,000 in DIF funds as authorized by City Council Resolution R-302013, dated October 24, 2006. Additionally, $2,000,000 has been identified for this project through the SANDAG Pilot Smart Growth Incentive Program. This funding currently shows as unidentifed. Total project cost is $5,583,039.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CITYGF	630221	80,000						
CMPR	030306		1,000,000					
DIF 05	079514	250,000	1,400,000					
LTF 05	390068		400,000					
TNBOND	030302	250,000						
TN-INF	030309	100,000						
TRANS	030300	103,039						
Unidentified Funding	999999				2,000,000			
Total		783,039	2,800,000		2,000,000			
Work Codes		D	CD		C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CITYGF	630221							**80,000**
CMPR	030306							**1,000,000**
DIF 05	079514							**1,650,000**
LTF 05	390068							**400,000**
TNBOND	030302							**250,000**
TN-INF	030309							**100,000**
TRANS	030300							**103,039**
Unidentified Funding	999999							**2,000,000**
Total								**5,583,039**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Bridge Preventative Maintenance Assessment Program 53-062.0

Council District: Citywide **Community Plan:** Citywide

Description: This project will provide for the development of bridge preventive maintenance assessments. It will provide an evaluation of 318 existing vehicular bridges, analyze current industry practices, and determine the cost benefits of program implementation.

Justification: Bridges identified in this assessment will be considered for participation in a future preventive maintenance construction contract.

Operating Budget Effect: None at this time.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: The program was scheduled to begin in Fiscal Year 2007 and will continue in Fiscal Year 2008.

Summary of Project Changes: This new project, authorized by City Council Resolution R-302021, dated November 3, 2006, will provide for the development of a bridge preventive maintenance assessment program.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CAPOUT	030245		28,905					
HBRR DF	038700		223,095					
Total			252,000					
Work Codes			D					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CAPOUT	030245							**28,905**
HBRR DF	038700							**223,095**
Total								**252,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges
Bridge Rails - Citywide 52-519.0
Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for installing new and replacing old railing on bridges where the existing railing does not meet current standards.

Justification: This program maintains an ongoing program to promote safety within the public right-of-way. Funding is provided on an as-needed basis, installing new railing to meet current standards.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction are scheduled each year.

Project Scheduled in Fiscal Year: Fiscal Year 2007 funding was allocated to the Barnett Avenue over Pacific Highway Barrier Rail project.

Summary of Project Changes: It is proposed to allocate $100,000 in TransNet funding to this project for Fiscal Year 2008. Anticipated State funding for Fiscal Year 2008 is estimated at $400,000. The total project cost for annual allocation projects is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
HBRR DF	038700			400,000				
TRANS	030300			100,000				
Unidentified Funding	999999				500,000	500,000	500,000	500,000
Total				500,000	500,000	500,000	500,000	500,000
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
HBRR DF	038700							**400,000**
TRANS	030300							**100,000**
Unidentified Funding	999999	500,000	500,000	500,000	500,000			
Total		500,000	500,000	500,000	500,000			**500,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Camino del Sur - Carmel Mountain Road to 1,600 Feet North of Park Village Road 52-653.0

Council District: 1 **Community Plan:** Rancho Penasquitos, Torrey Highlands

Description: This project provides for the construction of Camino del Sur (formerly Camino Ruiz) as a four-lane major street with Class II bicycle lanes from Carmel Mountain Road to 1,600 feet north of Park Village Road.

Justification: Camino del Sur is the major street connecting the southwest corner of Rancho Penasquitos to the future Carmel Mountain Road extension and to State Route 56.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and the Torrey Highlands Subarea Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The environmental document (EIR) was completed in Fiscal Year 2006. Design was scheduled to begin in Fiscal Year 2007. Construction is projected to occur in conjunction with anticipated development in Fiscal Year 2008.

Summary of Project Changes: Total project cost is $9,800,000. It is proposed to allocate $5,999,000 to this project in Fiscal Year 2008, consistent with the most recent Torrey Highlands and Rancho Penasquitos Public Facilities Financing Plans.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 04	079004	1,066,720	474,647		1,509,633			
FBA 17	079015			3,400,000				
SUBDIV SD	000014		750,000	2,599,000				
Total		1,066,720	1,224,647	5,999,000	1,509,633			
Work Codes		DL	D	C				

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 04	079004							**3,051,000**
FBA 17	079015							**3,400,000**
SUBDIV SD	000014							**3,349,000**
Total								**9,800,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Camino del Sur - Widen to Six Lanes Northerly of State Route 56 52-725.0

Council District: 1 **Community Plan:** Torrey Highlands

Description: The project will provide for the construction of Camino del Sur between State Route 56 and Carmel Valley Road as a two-lane interim roadway (40' paved width) within the right-of-way for a future six-lane facility. Additional lanes may be required in the immediate vicinity of the interchange.

Justification: This project will accommodate the increase in vehicular traffic caused by development in the area, and will be funded by development within Torrey Highlands.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: This project is required with the first phase of development within Torrey Highlands and has been completed. Reimbursement to developers is pending.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 17	079015	9,715,000			3,649,810			
Total		9,715,000			3,649,810			
Work Codes		R			R			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 17	079015							**13,364,810**
Total								**13,364,810**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Camino del Sur, San Dieguito Road to Carmel Valley Road - Street Improvements 52-403.0

Council District: 1 **Community Plan:** Torrey Highlands, Black Mountain Ranch

Description: This project provides for reimbursement to a developer for the design and construction of Camino del Sur between San Dieguito Road south to Carmel Valley Road as a two-lane interim facility within a six-lane right-of way. It will also provide a wildlife undercrossing, traffic signals and intersection widening at San Dieguito Road, B Street and Carmel Valley Road. A second phase of the project will construct two additional lanes on Camino del Sur from San Dieguito Road southward to Carmel Valley Road and modify the traffic signals accordingly.

Justification: This project is in accordance with the Black Mountain Ranch Public Facilities Financing Plan, Project T-9 and Project T-10, and the Torrey Highlands Public Facilities Financing Plan, Project T-2.4.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plan, the Torrey Highlands Public Facilities Financing Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Reimbursement to the developer is pending and will be made using continuing appropriations.

Summary of Project Changes: It is proposed to modify the project title and to revise funding to be consistent with the most recent Black Mountain Ranch Community Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
DEVADV DA	000018	3,622,768		-1,016,112	-200,672	-1,297,920	-1,108,064	
FBA 10	079012	13,126,612		1,016,112	5,530,672	1,297,920	1,108,064	
SUBDIV SD	000014	3,013,652						
Total		19,763,032			5,330,000			
Work Codes		R		R	R	R	R	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
DEVADV DA	000018							
FBA 10	079012							**22,079,380**
SUBDIV SD	000014							**3,013,652**
Total								**25,093,032**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Camino Ruiz - Gold Coast Drive to Jade Coast and Miralani Drive to Miramar Road 52-389.0

Council District: 5 **Community Plan:** Mira Mesa

Description: This project provides for widening Camino Ruiz from Gold Coast Drive to the east leg of Jade Coast Road and from the northern most boundaries of Miralani Business Park to Miramar Road, widening Camino Ruiz to a modified six-lane major street/primary arterial. The project includes Class II bike lanes between Mira Mesa Boulevard and Gold Coast Drive and within the project limits. See Project Number 10 in the Mira Mesa Public Facilities Financing Plan.

Justification: Widening this portion of Camino Ruiz will accommodate increased vehicular traffic generated by the Mira Mesa Community.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary design was scheduled in Fiscal Year 2007. Design will begin in Fiscal Year 2008. Construction is scheduled to begin in Fiscal Year 2009. This schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: It is proposed to revise project funding consistent with the most recent Mira Mesa Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 01	079006	23,151			976,849	6,750,000		
Total		23,151			976,849	6,750,000		
Work Codes		P			D	C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 01	079006							**7,750,000**
Total								**7,750,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Camino Ruiz, Santaluz to Camino del Norte - Street Improvements 52-401.0

Council District: 1 **Community Plan:** Black Mountain Ranch

Description: This project provides for reimbursement to a developer for the design and construction of Camino Ruiz between Santaluz and Camino del Norte.

Justification: This project is in accordance with the Black Mountain Ranch Public Facilities Financing Plan, Project T-5.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Reimbursement is scheduled for Fiscal Year 2007.

Summary of Project Changes: It is proposed to revise project cost consistent with the most recent Black Mountain Ranch Community Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 10	079012	15,867,090						
Total		15,867,090						
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 10	079012							**15,867,090**
Total								**15,867,090**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Camino Ruiz, Santaluz to Resort Street - Wildlife Crossing 52-402.0

Council District: 1 **Community Plan:** Black Mountain Ranch

Description: This project provides for reimbursement to a developer for the design and construction of wildlife crossings along Camino Ruiz between Santaluz and Resort Street.

Justification: This project is in accordance with the Black Mountain Ranch Public Facilities Financing Plan, Project T-7.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Reimbursement was scheduled in Fiscal Year 2006 and rescheduled for Fiscal Year 2007.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 10	079012	5,499,920						
Total		5,499,920						
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 10	079012							**5,499,920**
Total								**5,499,920**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Carmel Mountain Road - Interstate 5 Interchange 52-424.0

Council District: 1 **Community Plan:** Carmel Valley

Description: This project provides for a diamond interchange at Interstate 5 and Carmel Mountain Road. Design and construction will be completed by Caltrans. The project will be City-funded by Council-approved agreement.

Justification: This interchange is needed to accommodate the increase in vehicular traffic created by development in the communities of Carmel Valley and Sorrento Hills. See Project Number 16 in the Carmel Valley Public Facilities Financing Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and land acquisition were scheduled to begin in Fiscal Year 1993. Additional land acquisition and design were scheduled in Fiscal Year 2000 and were scheduled again in Fiscal Year 2001. This project is being designed and constructed by the State in stages concurrent with the widening of Interstate 5. This schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 02	079002	2,614,590	55,410					
FBA 08	079008	2,208,757	2,241,243					
PDIF 12	039063	3,604,500	7,075,500					
Total		8,427,847	9,372,153					
Work Codes		CDLP	C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 02	079002							**2,670,000**
FBA 08	079008							**4,450,000**
PDIF 12	039063							**10,680,000**
Total								**17,800,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Carmel Mountain Road - Neighborhood 10 Boundary to Del Mar Mesa Road 52-411.0

Council District: 1 **Community Plan:** Del Mar Mesa

Description: This project provides for the construction of Carmel Mountain Road as a two lane collector street from the Carmel Valley Neighborhood 10 easterly boundary to Little McGonigle Ranch Road (formerly Del Mar Mesa Road). The 4,050 linear feet of half-width road (FBA funded) which traverses open space will be 40'/62'. Also included as part of this project is a wildlife crossing under Carmel Mountain Road. The remainder (sub-divider funded) will be both 40'/62' and 50'/72' and will include left-turn lanes at intersections and major driveways as needed. A multi-use trail will be constructed as part of this project along the entire project length.

Justification: This project is required to accommodate the additional traffic generated as a result of development in Del Mar Mesa.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Sub-divider to complete land acquisition, design, and construction.

Summary of Project Changes: It is proposed to allocate $900,000 to this project in Fiscal Year 2008, consistent with the most recent Del Mar Mesa Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 09	079010			900,000	900,000	900,000		
SUBDIV SD	000014		4,487,000					
Total			4,487,000	900,000	900,000	900,000		
Work Codes			DL	C	C	C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 09	079010							**2,700,000**
SUBDIV SD	000014							**4,487,000**
Total								**7,187,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Carmel Valley Road - 300 Feet East of Portofino Drive to Del Mar 52-517.0

Council District: 1 **Community Plan:** Torrey Pines

Description: This project provides for improving Carmel Valley Road to a modified two-lane collector street from 300 feet east of Portofino Drive to the Del Mar city limits. The improvements include construction of curb, gutter, sidewalks and drainage improvements as well as construction of a Class II bicycle lane on both sides of Carmel Valley Road.

Justification: This project will improve traffic flow and turning movements on this roadway and provide bike paths on Carmel Valley Road.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design of the project is complete. Construction began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2008.

Summary of Project Changes: It is proposed to allocate $1,500,000 in TransNet funding to this project for Fiscal Year 2008. Total project cost has been increased to $8,849,641.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMPR	030306	339,464	325,745					
DIF 27	079527	562,000						
TRANS	030300	6,119,295		1,500,000				
TRANSP	030303	3,137						
Total		7,023,896	325,745	1,500,000				
Work Codes		CD	C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMPR	030306							**665,209**
DIF 27	079527							**562,000**
TRANS	030300							**7,619,295**
TRANSP	030303							**3,137**
Total								**8,849,641**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Carmel Valley Road - Four/Six lanes southerly of Street A 52-733.0

Council District: 1 **Community Plan:** Pacific Highlands Ranch, Torrey Highlands

Description: This project will design and construct Carmel Valley Road from the Camino Santa Fe Interchange to Pacific Highlands Ranch Parkway as a six-lane facility within a 146 foot right-of-way transitioning to a four lane facility within a 122 foot right-of-way (4,000 lf). The expanded right-of-way will permit widening of up to 24 additional feet for a future transit oriented facility. In the interim, these two lanes shall be landscaped and incorporated into the center median improvements. (See Project T-4.2 and Torrey Highlands Public Facilities Financing Plan Project T-4.5)

Justification: Due to anticipated traffic volumes on Carmel Valley Road, the reach between SR-56 and Del Mar Heights Road will be constructed as a six lane facility, in two phases, as required by the Transportation Phasing Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch and Torrey Highlands Public Facilities Financing Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Developer (Pardee) advanced funding for this project and will be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment under the terms of a reimbursement agreement.

Summary of Project Changes: It is proposed to allocate $4,413,000 from Pacific Highlands Ranch Public Facilities Benefit Assessment funds in Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 11	079011			4,413,000				
Total				4,413,000				
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 11	079011							**4,413,000**
Total								**4,413,000**
Work Codes								

Contact: Engineering & Capital Projects

Phone: 619-533-3173

Carmel Valley Road - Street A to Neighborhood Parkway 52-747.0

Council District: 1 **Community Plan:** Pacific Highlands Ranch

Description: This project will design and construct Carmel Valley Road from Street "A" to the Neighborhood Parkway as a four-lane facility within a 122 foot right-of-way that can accomodate six lanes in the future. The two internal lanes will be left unimproved for future expansion to accomodate six lanes of traffic or another transit oriented facility. In the interim, these two lanes shall be landscaped and incorporated into the center median improvements. This section of Carmel Valley Road includes the pedestrian undercrossing at the Neighborhood Parkway. See Project T-4.3 in the Pacific Highlands Ranch Public Facilities Financing Plan.

Justification: Due to anticipated traffic volumes on Carmel Valley Road, the reach between Street "A" and Neighborhood Parkway will be constructed as a four-lane facility that can be expanded to six lanes in the future.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Pacific Highland Ranch Subarea Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Completion is scheduled for Fiscal Year 2009.

Summary of Project Changes: It is proposed to allocate $2,932,346 to this project in Fiscal Year 2008, consistent with the most recent Pacific Highlands Ranch Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 11	079011		2,167,654	2,932,346	2,000,000	2,000,000		
Total			2,167,654	2,932,346	2,000,000	2,000,000		
Work Codes			R	R				

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 11	079011							**9,100,000**
Total								**9,100,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Carmel Valley Road - Via Albutura to Camino Del Sur 52-466.0

Council District: 1 **Community Plan:** Torrey Highlands

Description: This project provides for the reimbursement for the widening of the existing Carmel Valley Road between Via Albutura and Camino Ruiz into a four-lane street.

Justification: This project is in accordance with the Torrey Highlands Public Facilities Financing Plan, Project T-4.3.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Reimbursement is scheduled in Fiscal Years 2003, 2004, and 2008.

Summary of Project Changes: It is proposed to allocate $5,825,333 to this project for Fiscal Year 2008, consistent with the the most recent Torrey Highlands Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 17	079015	2,674,667		5,825,333				
Total		2,674,667		5,825,333				
Work Codes		R		R				

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 17	079015							**8,500,000**
Total								**8,500,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Carroll Canyon Road - Interstate 15 to Maya Linda Road 52-421.0

Council District: 5 **Community Plan:** Mira Mesa

Description: This project provides for widening the south side of Carroll Canyon Road from Interstate 15 to 150 feet east of Maya Linda Road to provide a right-turn lane with a Class II bike lane. See Project Number 7A in the Mira Mesa Public Facilities Financing Plan.

Justification: Traffic volumes will require an exclusive right-turn lane to southbound Interstate 15.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Final design, land acquisition and construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
TRANS	030300	78,373						
Total		78,373						
Work Codes		P						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
TRANS	030300							**78,373**
Total								**78,373**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Carroll Canyon Road - Sorrento Valley Road to Scranton Road 52-392.0

Council District: 5 **Community Plan:** Mira Mesa

Description: This project provides for a modified four-lane collector street from Sorrento Valley Road, under Interstate 805 to Scranton Road. The street will include bike lanes.

Justification: Carroll Canyon Road will be a necessary street in accordance with the community plan. The horizon year average daily trip forecast is 25,000.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Land acquisition was scheduled in Fiscal Year 2005 and rescheduled to Fiscal Year 2009, due to changes in scope and alignment. Design is scheduled to be complete in Fiscal Year 2009 using continuing appropriations. Construction will be scheduled upon identification of funding.

Summary of Project Changes: It is proposed to allocate $4,500,000 inTransNet funding to this project for Fiscal Year 2008. Total project cost is $46,500,000 due to revised scope which includes the construction of a bridge viaduct under Interstate 805. The bridge viaduct is required to be consistent with Caltrans' future plans to build direct access ramps for high occupancy vehicles at Carroll Canyon Road. $29,254,000 of the total project cost is unidentified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMPR	030306			4,500,000	2,000,000			
FBA 01	079006	3,308,000						
STP CC	038611	1,000,000	6,438,000					
Unidentified Funding	999999				29,254,000			
Total		4,308,000	6,438,000	4,500,000	31,254,000			
Work Codes		DL	C		C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMPR	030306							**6,500,000**
FBA 01	079006							**3,308,000**
STP CC	038611							**7,438,000**
Unidentified Funding	999999							**29,254,000**
Total								**46,500,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 3 **Community Plan:** Mid-City, Uptown

Description: This project will provide for the reconstruction of the curb, gutter, and sidewalk on Cherokee Street from Monroe Avenue to East Mountain View.

Justification: This project is required in order to mitigate drainage problems and reduce flooding.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled for Fiscal Year 2008. Construction is scheduled for Fiscal Year 2009.

Summary of Project Changes: It is proposed to allocate $30,000 in TransNet funding to this project in Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
TRANS	030300			30,000				
Total				30,000				
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
TRANS	030300							**30,000**
Total								**30,000**
Work Codes								

Contact: Engineering and Capital Projects

Phone: (619) 533-3173

Engineering & Capital Projects

Streets and Bridges

Clairemont Mesa Boulevard/SR-163 Improvements 52-745.0

Council District: 6 **Community Plan:** Kearny Mesa

Description: This project provides for improving Clairemont Mesa Boulevard/State Route 163 to six-lane prime arterial standards. Phase I of the project consists of bridge widening and ramp realignment on the eastern side of the interchange. Phase II consists of ramp realignment on the western side. The interchange will be re-configured to eliminate existing loop on-ramps. The ramps will be re-configured to intersect Clairemont Mesa Boulevard at standard signalized intersections. HOV/Bus bypass lanes will be incorporated on the on-ramps and preemption for emergency vehicles and bus priority will be included on the traffic signals.

Justification: These improvements will eliminate existing pedestrian/bike high-speed crossings and all vehicle, bike and pedestrian moves will be controlled thus improving safety. Transit movement through the interchange area will be greatly enhanced.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Construction was scheduled began in Fiscal Year 2006 and is scheduled for completion in Fiscal Year 2008.

Summary of Project Changes: It is proposed to allocate $2,500,000 in TransNet funds to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMPR	030306			2,000,000				
DEV DF	000014		6,309,000					
PRIV DN	063022	191,000						
STATE DF	000001		4,400,000					
TRANS	030300			500,000				
Unidentified Funding	999999							
Total		191,000	10,709,000	2,500,000				
Work Codes		D	CD					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMPR	030306							**2,000,000**
DEV DF	000014							**6,309,000**
PRIV DN	063022							**191,000**
STATE DF	000001							**4,400,000**
TRANS	030300							**500,000**
Unidentified Funding	999999							
Total								**13,400,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for miscellaneous engineering/architectural services by consultants for the improvement of streets.

Justification: Some projects require the services of a private consultant for minor design services or when the required level of expertise is not available from City staff.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Project Scheduled in Fiscal Year: Fiscal Year 2007 funding was allocated to consultant services for sidewalk projects.

Summary of Project Changes: It is proposed to allocate $20,000 of Capital Outlay funding to this project for Fiscal Year 2008. The total project cost for annual allocation projects is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CAPOUT	030245			20,000	20,000	20,000	20,000	20,000
Total				20,000	20,000	20,000	20,000	20,000
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CAPOUT	030245	20,000	20,000	20,000	20,000	20,000		**20,000**
Total		20,000	20,000	20,000	20,000	20,000		**20,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Debt Service for TransNet Bond Funded Projects 52-664.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for debt service on the TransNet Bond funded projects in the Engineering and Capital Projects Department.

Justification: Debt service payments for prior TransNet Bond issuances are required annually.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Bond issuance in various fiscal years requires annual payments through Fiscal Year 2008.

Summary of Project Changes: It is proposed to allocate $2,350,340 in TransNet funding for Fiscal Year 2008 debt service obligation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
TRANS	030300			2,350,340				
Total				2,350,340				
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
TRANS	030300							**2,350,340**
Total								**2,350,340**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Debt Service for TransNet Commercial Paper Funded Projects 52-683.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for debt service on the TransNet Commercial Paper funded projects in the Engineering and Capital Projects Department.

Justification: Debt service payments for prior TransNet Commercial Paper issuances are required annually.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Commercial Paper issuance in various fiscal years requires annual payments through Fiscal Year 2008.

Summary of Project Changes: It is proposed to allocate $2,653,574 in TransNet funding for Fiscal Year 2008 commercial paper obligation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
TRANS	030300			2,653,574				
Total				2,653,574				
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
TRANS	030300							**2,653,574**
Total								**2,653,574**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Del Mar Heights Road - East of Old Carmel Valley Road 52-739.0

Council District: 1 **Community Plan:** Pacific Highlands Ranch

Description: This project will construct Del Mar Heights Road from Old Carmel Valley Road to the new alignment of Carmel Valley Road as a modified five-lane roadway within a 122 foot right-of-way for a future six-lane facility. The project will include an eastbound third lane as the roadway approaches Carmel Valley Road. This project includes the bridge crossing over the open space corridor. This is the second phase of the project and will provide local access to the central area of development. The developer will advance funding for this project and be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment under the terms of a reimbursement agreement.

Justification: This facility is required to accommodate traffic being generated by new development in Pacific Highlands Ranch as well as by existing sub-regional traffic needs.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan (Project T-3.2) and is in conformance with the City's Progress Guide.

Scheduling: Completion of this project was scheduled in Fiscal Year 2004. The developer advanced funding for this project and will be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment under the terms of a reimbursement agreement.

Summary of Project Changes: It is proposed to allocate $861,000 to this project in Fiscal Year 2008, consistent with the most recent Pacific Highlands Ranch Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
DEVADV DA	000018	6,061,000	-3,400,000	-861,000	-1,800,000			
FBA 11	079011		3,400,000	861,000	1,800,000			
Total		6,061,000						
Work Codes			R	R	R			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
DEVADV DA	000018							
FBA 11	079011							**6,061,000**
Total								**6,061,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: (619) 533-3173

Del Mar Heights Road - Westerly of Old Carmel Valley Road 52-731.0

Council District: 1 **Community Plan:** Pacific Highlands Ranch

Description: This project will provide for the construction of Del Mar Heights Road from the easterly limits of the Carmel Valley Community to Old Carmel Valley Road as a half width roadway within a 122 foot right-of-way for a future six lane facility (approximately 2,000 LF) including relocation of existing cable TV and communications facilities. (See Project T-3.1.)

Justification: This facility is required to accommodate traffic being generated by new development in Pacific Highlands Ranch as well as by existing sub-regional traffic needs.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Public Facilities Financing Plan and is consistent with the City's Progress Guide and General Plan.

Scheduling: The developer (Pardee) advanced the funding for this project and will be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment under the terms of a reimbursement agreement

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 11	079011			1,300,000				
Total				1,300,000				
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 11	079011							**1,300,000**
Total								**1,300,000**
Work Codes								

Contact: Engineering and Capital Projects

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Del Mar Heights Road Median - Mango Drive to City Limits 52-686.0

Council District: 1 **Community Plan:** Torrey Pines

Description: This project is located on Del Mar Heights Road, between Mango Drive and San Diego city limits, and includes raised center decorative concrete medians, future landscaping area to be covered with landscape fabric and mulch above top soil, and irrigation sleeves under vehicular area. Landscaping and irrigation will be completed in a future phase pending identification of funding.

Justification: Construction of the median is required to control turning movements and reduce traffic conflicts.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was completed in Fiscal Year 2004. Construction will be scheduled when remaining funding is identified, and a new maintenance assessment district is created.

Summary of Project Changes: It is proposed to increase total project cost to $2,455,000. Project scope has increased per Community request. It is anticipated that federal funding will be secured for this project. Current unidentified funds are $2,000,000.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
DIF 27	079527	203,586	251,414					
Unidentified Funding	999999				2,000,000			
Total		203,586	251,414		2,000,000			
Work Codes		D	D		C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
DIF 27	079527							**455,000**
Unidentified Funding	999999							**2,000,000**
Total								**2,455,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Del Mar Heights Road North of Neighborhood #4 Park and School 52-478.0

Council District: 1 **Community Plan:** Carmel Valley

Description: This project provides for reimbursing the developer for constructing the half-width improvement of Del Mar Heights Road north of the proposed site of the neighborhood park (school in neighborhood #4) to a six-lane major arterial with Class II bike lanes.

Justification: The developer is required to build this road and will be reimbursed from Facilities Benefit Assessment funding by agreement. See Project Number 27 in the Carmel Valley Public Facilities Financing Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan, and it is in conformance with the City's Progress Guide and General Plan.

Scheduling: This project was constructed in prior years by the developer. Reimbursement from FBA will be made through continuing appropriations.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA	02	079002		845,250					
Total				845,250					
Work Codes				R					

Revenue Source/Tag		Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA	02	079002							**845,250**
Total									**845,250**
Work Codes									

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Del Mar Mesa Road - Carmel Country Road to Carmel Mountain Road 52-712.0

Council District: 1 **Community Plan:** Del Mar Mesa

Description: This project provides for the construction of Del Mar Mesa Road as a two lane rural residential road from Carmel Country Road to the future Carmel Mountain Road. The improvements also include a 16-inch water line and a multi-use trail. This roadway will provide access to the east until other road improvements are in place. This project was formerly named Shaw Ridge Road. This project will be constructed by three developers under three separate reimbursement agreements.

Justification: The project is required to accommodate the additional traffic generated as a result of development in Del Mar Mesa. See Project Number 43-3 in the Del Mar Mesa Public Facilities Financing Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: This project was constructed by developers in Fiscal Years 1999 through 2003. Reimbursements will be made from the Del Mar Mesa Facilities Benefit Assessment fund as scheduled in the Public Facilities Financing Plan.

Summary of Project Changes: It is proposed to allocate $1,059,986 to this project for Fiscal Year 2008, consistent with the Del Mar Mesa Public Facilities Financing Plan updates.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 09	079010	5,285,028	3,059,986	1,059,986				
Total		5,285,028	3,059,986	1,059,986				
Work Codes		R	R	R				

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 09	079010							**9,405,000**
Total								**9,405,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 8 **Community Plan:** Otay Mesa

Description: This project provides for construction of the central section of Del Sol Boulevard from the eastern boundary of Palm Ridge through the Multiple Species Conservation Program (MSCP) open space and along the frontage of the proposed community park, elementary and middle school site. The roadway will consist of 800 linear feet of a two-lane collector and 2,000 linear feet of a four-lane collector street. See companion projects T-4.1 and T-4.2 in the Otay Mesa Public Facilities Financing Plan.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility and accessibility for the residents and business travelers to, from and through the community.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled in Fiscal Year 2008. Construction is scheduled in Fiscal Year 2009.

Summary of Project Changes: It is proposed to revise project funding to reflect the most recent Otay Mesa Public Facilities Financing Plan. It is proposed to allocate $2,000,000 of Otay Mesa - West FBA funding to this project for Fiscal Year 2008. Funding from the Otay Mesa - East FBA has been removed. This project is fully funded. Total project cost is $6,500,000.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 13	079013							
FBA 14	079014		500,000	2,000,000	4,000,000			
Total			500,000	2,000,000	4,000,000			
Work Codes			D	C	C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 13	079013							
FBA 14	079014							**6,500,000**
Total								**6,500,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Division Street - Interstate 5 to 43rd Street 52-347.0

Council District: 8 **Community Plan:** Southeastern San Diego

Description: This project provides for widening Division Street to a modified four-lane roadway from Interstate 5 to 43rd Street. The project has been split into two phases. Phase I provided for signal additions, drainage rehabilitation and smaller scope street improvements. Phase II provides for widening the street. There will be further study of the feasibility of extending this project further east. This project description is preliminary and the amounts shown below only reflect the funding currently programmed. The total funding needs of the project will be determined, once a final scope of work is established.

Justification: The City is required to widen Division Street to mitigate the deletion of State Route 252 as part of an agreement with National City. The widening of Division Street will provide increased capacity and improve traffic flow in the same corridor.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Since the project description for Phase II is preliminary and the scope of work is not established, only planning and other preliminary activities have been performed to date. The project schedule for design and construction will be established once the scope of work is approved and the remaining funding appropriated.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CAPOUT	030245	50,000						
TRANS	030300	198,436						
TRANSP	030303	30,000						
Unidentified Funding	999999				1,200,000			
Total		278,436			1,200,000			
Work Codes		CDP			C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CAPOUT	030245							**50,000**
TRANS	030300							**198,436**
TRANSP	030303							**30,000**
Unidentified Funding	999999							**1,200,000**
Total								**1,478,436**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 1 **Community Plan:** Carmel Valley

Description: This project provides a right-hand deceleration lane to East San Raphael Drive into the San Raphael Development from El Camino Real.

Justification: This project is desired by the community to address safety concerns. See Project 21A-32 in the Carmel Valley Public Facilities Financing Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was scheduled to be complete in Fiscal Year 2005. Construction was scheduled to begin Fiscal Year 2006 and to be completed in Fiscal Year 2008.

Summary of Project Changes: It is proposed to allocate $160,000 in FBA funds to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 08	079008	164,135	285,865	160,000				
Total		164,135	285,865	160,000				
Work Codes		D	C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 08	079008							**610,000**
Total								**610,000**
Work Codes								

Contact: Transportation Engineering/Design Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Eastgate Mall - Miramar Road to San Diego Gas and Electric (SDG&E) Easement 52-417.0

Council District: 1 **Community Plan:** University

Description: This project provides for widening Eastgate Mall to a four-lane collector street between Miramar Road and the San Diego Gas and Electric (SDG&E) easement. In addition, this project provides for Class II bicycle lanes. This project description is preliminary and the amounts shown below only reflect the funding currently programmed. The total funding needs of the project will be determined once a final scope of work is established.

Justification: These improvements will enhance traffic flow at this location. See project Number 34 in the North University City Public Facilities Financing Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Since the project description is preliminary and the scope of work is not established, only planning and other preliminary activities have been performed to date. The project schedule for the design and construction will be established, once the scope of work is approved and the remaining funding identified.

Summary of Project Changes: It it proposed to revise project funding to reflect the most current North University City Public Facilities Financing Plan authorized by City Council Resolution R-301465, dated May 31, 2006. Project cost has been increased to $3,852,500.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 03	079001	723,402	176,598	100,000	450,000	2,402,500		
Total		723,402	176,598	100,000	450,000	2,402,500		
Work Codes		D	D	D	CD	C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 03	079001							**3,852,500**
Total								**3,852,500**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

El Camino Real - San Dieguito Road to Via de la Valle 52-479.0

Council District: 1

Community Plan: Subarea II Future Urbanizing Area, Fairbanks Ranch Country Club

Description: This project provides for reconstruction and widening of the existing two-lane bridge to a four-lane bridge. It provides for widening the existing two-lane roadway to a modified four-lane major road and includes improvements on eastbound Via de la Valle as far as northbound El Camino Real.

Justification: The Fairbanks Ranch Country Club and Via de la Valle Precise Plans identify El Camino Real as a four-lane major road.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Fairbanks Ranch Country Club Specific Plan and the North City Future Urbanizing Area Framework Plan. It is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary design was scheduled to begin in Fiscal Year 1992 and continued in Fiscal Year 1994 and Fiscal Year 1995. Design began in Fiscal Year 1998 and continued through Fiscal Year 2006. Land acquisition was scheduled in Fiscal Year 2006. Final Environmental Document is scheduled for early Fiscal Year 2008. Construction is scheduled to begin in Fiscal Year 2009 and to be completed in Fiscal Year 2010.

Summary of Project Changes: It is proposed to allocate $300,000 in TransNet funding to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMPR	030306							
DEV EC	000014		2,799,000					
HBRR EC	038728	697,600	9,302,400					
PDIF 02	039051	675,561						
TRANS	030300	226,129		300,000				
Unidentified Funding	999999				6,299,310			
Total		1,599,290	12,101,400	300,000	6,299,310			
Work Codes		DP	CDL		C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMPR	030306							
DEV EC	000014							**2,799,000**
HBRR EC	038728							**10,000,000**
PDIF 02	039051							**675,561**
TRANS	030300							**526,129**
Unidentified Funding	999999							**6,299,310**
Total								**20,300,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges
El Camino Real Acceleration Lane 52-746.0
Council District: 1 **Community Plan:** Subarea II Future Urbanizing Area

Description: This project will provide a 250 foot acceleration lane for residents making a left turn from Sea Country Lane onto El Camino Real.

Justification: This improvement will permit safer acceleration and merging into traffic on El Camino Real.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the North City Future Urbanizing Area Framework Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Since the project description is preliminary and the scope of work is not established, only planning and other preliminary activities have been performed to date. The project schedule for design and construction will be established once the scope of work is approved.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
PDIF 14	390662	7,500	112,500					
Total		7,500	112,500					
Work Codes		D	CD					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
PDIF 14	390662							**120,000**
Total								**120,000**
Work Codes								

Contact: Transportation Engineering/Operations Phone: 619-533-3173

Council District: 1 **Community Plan:** Pacific Highlands Ranch

Description: This project will complete the construction of existing El Camino Real between Half Mile Drive and San Dieguito Road as a 4-lane major street within the existing, graded right of way. The estimated cost includes environmental analysis and alignment studies for the entire length of El Camino Real (Half Mile Drive to Via de la Valle).

Justification: This project is required in order to accommodate the additional traffic generated as a result of development in the surrounding communities, including Pacific Highlands Ranch, as well as the existing sub-regional traffic needs.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Public Facility Financing Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: This project is scheduled to be complete in Fiscal Year 2014.

Summary of Project Changes: It is proposed to allocate $100,000 to this project for Fiscal Year 2008 consistent with the most recent Pacific Highlands Ranch Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 11	079011			100,000				
Total				100,000				
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 11	079011							**100,000**
Total								**100,000**
Work Codes								

Contact: Engineering and Capital Projects Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Euclid Avenue Corridor Improvements 52-743.0

Council District: 3, 7 **Community Plan:** Mid-City, Southeastern San Diego

Description: This project provides improvements on Euclid Avenue from 300 feet north of Redwood Street to El Cajon Boulevard and will include curb, gutter, sidewalk, curb ramps, landscaping, roadway restoration, striping, and traffic calming installations.

Justification: Euclid Avenue carries a traffic volume in excess of its design capacity, resulting in significant congestion, which impacts neighboring properties. Traffic speed, volume, and deficiency in pedestrian infrastructure compromises pedestrian safety.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project implements the Mid City Communities Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary engineering began in Fiscal Year 2005. Design was scheduled for Fiscal Year 2006 and is rescheduled for Fiscal Year 2008, pending identification of funding. Construction will be scheduled when funds are identified.

Summary of Project Changes: It is proposed to allocate $ 75,000 in TransNet funding to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMPR	030306		116,000					
DIF 08	079504	32,469	18,000					
TRANS	030300	18,000	84,000	75,000				
Unidentified Funding	999999				466,000	1,265,531		
Total		50,469	218,000	75,000	466,000	1,265,531		
Work Codes		P	D		D	C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMPR	030306							**116,000**
DIF 08	079504							**50,469**
TRANS	030300							**177,000**
Unidentified Funding	999999							**1,731,531**
Total								**2,075,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Euclid Avenue Improvements - Home Avenue to Thorn Street 52-699.0

Council District: 3, 4, 7 **Community Plan:** Mid-City

Description: This project provides for the completion of street improvements recommended in the Euclid Avenue Revitalization Program and the Mid-City Communities Plan. Improvements will extend from Home Avenue to Thorn Street and will include curb, gutter, sidewalk, landscaping, paving, and traffic calming installations. See also CIP 52-743.0, Euclid Avenue Corridor Improvements.

Justification: Euclid Avenue carries a traffic volume in excess of its design capacity, resulting in significant congestion, which impacts neighboring properties. Traffic speed, volume, and a deficiency in pedestrian infrastructure compromise pedestrian safety.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project implements the Mid-City Communities Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary engineering was scheduled to begin in Fiscal Year 2001 and continued in Fiscal Year 2002. Design was completed in Fiscal Year 2004 and construction is expected to be completed in Fiscal Year 2008.

Summary of Project Changes: It is proposed to allocate $70,000 in TransNet funding to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CAPOUT	030245	156,000						
CDBG	018535	94,000						
DIF 08	079504	274,631						
DONATN RD	010259	160,000						
TRANS	030300	287,609	45,000	70,000				
Total		972,240	45,000	70,000				
Work Codes		CDP	C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CAPOUT	030245							**156,000**
CDBG	018535							**94,000**
DIF 08	079504							**274,631**
DONATN RD	010259							**160,000**
TRANS	030300							**402,609**
Total								**1,087,240**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

First Avenue Bridge over Maple Canyon - Rehabilitation 52-554.0

Council District: 3 **Community Plan:** Uptown

Description: This project provides for seismic retrofit to the abutments, expansion joints and bracing of the bridge, and for replacement of corroded rivets. Miscellaneous painting is required to prevent rusting.

Justification: This bridge needs extensive hardware restoration and replacement, miscellaneous painting, and seismic upgrades to prevent collapse during a catastrophic earthquake.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project implements the Uptown Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: An initial study was scheduled to begin in late Fiscal Year 1993. Design was scheduled to begin in Fiscal Year 1996 and was completed Fiscal Year 2006. Construction is scheduled to begin in Fiscal Year 2008.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMPR	030306		514,000					
DIF 29	079512	131,765	279,235					
HBRR FA	038701	461,118	7,324,369					
TRANS	030300	750,381						
Total		1,343,264	8,117,604					
Work Codes		D	CD					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMPR	030306							**514,000**
DIF 29	079512							**411,000**
HBRR FA	038701							**7,785,487**
TRANS	030300							**750,381**
Total								**9,460,868**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: Citywide **Community Plan:** Citywide

Description: This project will provide funding for the planning and preliminary design work for potential future transportation projects submitted by City Council, constituents, City departments and other agencies.

Justification: This project will funds for required work by City staff to evaluate, plan and perform preliminary design as requested.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: It is proposed to allocate $600,000 in TransNet funding to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMPR	030306				2,400,000			
TRANS	030300			600,000				
Total				600,000	2,400,000			
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMPR	030306							
TRANS	030300							**600,000**
Total								**600,000**
Work Codes								

Contact: Engineering and Capital Projects Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Genesee Avenue - Interstate 5 to Campus Point Drive 52-373.0

Council District: 1 **Community Plan:** University

Description: This project provides for widening Genesee Avenue to a modified six-lane primary arterial from Interstate 5 to Campus Point Drive. The total project length is approximately 2,500 feet with Class II bicycle lanes. A separate project (CIP 52-372.0) is scheduled to redesign the freeway interchange and widen Genesee Avenue at Interstate 5.

Justification: This project is needed to improve traffic flow and is included in the Council-approved North University City Community Financing Plan and Facilities Benefit Assessment Document. See Project Number 3 in the North University City Public Facilities Financing Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Land acquisition began in Fiscal Year 1995 and continued through Fiscal Year 2005. Design was scheduled in Fiscal Year 2002 and continued in Fiscal Year 2004. Construction was scheduled to begin in Fiscal Year 2006 and was rescheduled to Fiscal Year 2007.

Summary of Project Changes: It is proposed to increase total project budget to be consistent with the most current North University City Public Facilities Financing Plan authorized by City Council Resolution R-301465, dated May 31, 2006.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 03	079001	1,509,772	5,357,008					
SUBDIV SD	000014	349,440						
Total		1,859,212	5,357,008					
Work Codes		CDL	C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 03	079001							**6,866,780**
SUBDIV SD	000014							**349,440**
Total								**7,216,220**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Genesee Avenue - Interstate 5 to Eastgate Mall 52-594.0

Council District: 1 **Community Plan:** University

Description: This project provides for a median closure at Fez Street and dual left-turn lanes in the southbound direction at the Eastgate Mall intersection. See Project Number G in the North University City Public Facilities Financing Plan.

Justification: This project will improve traffic circulation in the University community.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary design was scheduled in Fiscal Year 2002. Design was scheduled in Fiscal Year 2003 and was completed in Fiscal Year 2005. Construction was scheduled in Fiscal Year 2004 and is rescheduled to Fiscal Year 2007, pending identification of funding. This schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: It is proposed to increase total project budget to be consistent with the most current North University City Public Facilities Financing Plan authorized by City Council Resolution R-301465, dated May 31, 2006. As a result, unidentifed funding in the project has been removed.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 03	079001	66,217	261,533					
Total		66,217	261,533					
Work Codes		D	CD					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 03	079001							**327,750**
Total								**327,750**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Genesee Avenue - Nobel Drive to State Route 52 52-458.0

Council District: 1 **Community Plan:** University

Description: This project provides for widening Genesee Avenue from Nobel Drive to State Route 52 to a modified six-lane major street north of Decoro Street and a modified six-lane primary arterial south of Decoro Street. The project includes a right-turn lane, eastbound to southbound, at the Genesee Avenue/Nobel Drive intersection; additional left turn lane, including a traffic signal at State Route 52 interchange; and Class II bicycle lanes.

Justification: This project is needed to increase the capacity of this facility. See Project Number A in the North University City Public Facilities Financing Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled to begin in Fiscal Year 2011, contingent upon Council approval of the project described in the University Community Plan. Land acquisition is scheduled in Fiscal Year 2011 and construction is scheduled to begin in Fiscal Year 2013.

Summary of Project Changes: It is proposed to revise project funding to reflect the most recent North University City Public Facilities Financing Plan. Total project cost is $24,301,700.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 03	079001	1,435,941	512,659				2,675,000	1,605,000
STATE DF	000001							172,000
Total		1,435,941	512,659				2,675,000	1,777,000
Work Codes		D	D				D	L

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 03	079001	10,700,000	7,201,100					**24,129,700**
STATE DF	000001							**172,000**
Total		10,700,000	7,201,100					**24,301,700**
Work Codes		C	C					

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Genesee Avenue - Northbound Dual Left Turn Lanes at Eastgate Mall 52-768.0

Council District: 1 **Community Plan:** University

Description: This project provides for the construction of northbound dual left-turn lanes on Genesee Avenue to Eastgate Mall. Additional right-of-way is also required. This project is NUC-52 in the North University City Public Facilities Financing Plan.

Justification: The future average daily traffic and turning volumes require dual left-turn lanes in order to maintain an acceptable level of service at the intersection.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and with the City's Progress Guide and General Plan.

Scheduling: Design was scheduled for Fiscal Year 2007. Construction is scheduled for Fiscal Year 2008.

Summary of Project Changes: It is proposed to allocate $1,006,250 to this project in Fiscal Year 2008, consistent with the North University City Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 03	079001		373,750	1,006,250				
Total			373,750	1,006,250				
Work Codes			D	C				

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 03	079001							**1,380,000**
Total								**1,380,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Genesee Avenue - Widen Interstate 5 Crossing 52-372.0

Council District: 1 **Community Plan:** University

Description: This project provides for widening Genesee Avenue to six lanes plus dual turn lanes with a 26-foot median (800 feet on each side of overcrossing); replacing the existing Genesee Avenue overcrossing with a higher, wider (124-foot) structure; and replacing the existing Voigt Drive bridge on the University of California San Diego campus with a longer, wider (60-foot) structure. The project also includes modification of existing ramps and auxiliary lanes on both sides of the freeway. Project scope has been increased to include Interstate 5 Corridor (freeway) improvements which will be constructed with regional funds. A separate project (CIP 52-373.0) is scheduled for widening Genesee Avenue from Interstate 5 to Campus Point Drive.

Justification: This project is needed to improve traffic flow. It is included in the Council-approved North University City Public Facilities Financing Plan as Project Number 24.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and land acquisition were scheduled to begin in Fiscal Year 1996. Land acquisition is rescheduled in Fiscal Year 2008 due to required environmental documentation. Design is scheduled to continue through Fiscal Year 2008 due to increased scope. Construction is rescheduled to Fiscal Year 2010 as a result of the increase in scope to include Interstate 5 Corridor Improvements. This schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: It is proposed to increase project scope to include Interstate 5 Corridor (freeway) improvements which will be constructed with regional funds. As a result, total project cost has increased to $390,000,000. Of this amount, $365,700,000 is unidentified. Additionally, it is proposed to allocate $3,200,000 to this project for Fiscal Year 2008, consistent with the North University City Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 03	079001	4,910,306	1,589,694	3,200,000				14,600,000
Unidentified Funding	999999					365,700,000		
Total		4,910,306	1,589,694	3,200,000		365,700,000		14,600,000
Work Codes		DLP	D	CD		C		C

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 03	079001							**24,300,000**
Unidentified Funding	999999							**365,700,000**
Total								**390,000,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Georgia Street Bridge/University Avenue Separation Replacement 52-555.0

Council District: 3 **Community Plan:** Greater North Park

Description: This project provides for replacing the bridge, the adjacent retaining walls and the corresponding guardrails along the bridge walls.

Justification: This bridge has severe spalling due to age and has severe height limitations which need to be corrected. Trucks continue to hit the low arches of the bridge. The retaining walls on either side are an integral part of the bridge and also need restoration or replacement. The guardrails of the bridge and adjacent walls are deteriorating.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project implements the Greater North Park Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was scheduled to begin in Fiscal Year 1994 and is scheduled to continue through Fiscal Year 2008 due to environmental and funding delays. Construction will be scheduled following completion of the environmental process and final design.

Summary of Project Changes: It is proposed to allocate $200,000 in TransNet funding to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMPR	030306		356,189					
HBRR GS	038703	414,293	189,707				6,788,000	
TNBOND	030302	51,000						
TRANS	030300	849,613		200,000				
Total		1,314,906	545,896	200,000			6,788,000	
Work Codes		D	D	D			C	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMPR	030306							**356,189**
HBRR GS	038703							**7,392,000**
TNBOND	030302							**51,000**
TRANS	030300							**1,049,613**
Total								**8,848,802**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Interstate 5/State Route 56 North Freeway Connectors 52-311.0

Council District: 1 **Community Plan:** Carmel Valley

Description: This project provides for the preparation of a project report and environmental document (PR/ED) for northerly connections of the Interstate 5 and State Route 56 freeways. The improvements include the westerly State Route 56 to northerly Interstate 5, the southerly Interstate 5 to easterly State Route 56 connections.

Justification: State Route 56 opened to traffic in July of 2004 and provides a new east/west connection between Interstates 5 and 15. This will introduce a significantly new volume of traffic to the Interstate 5 corridor in Carmel Valley, some of which will need to go to or from the north. This project will provide the improvements necessary to make these moves most efficiently and avoid the heavy use of local streets.

Operating Budget Effect: None. These facilities are operated by the State of California.

Relationship to General and Community Plans: This project is consistent with both the Carmel Valley Community Plan and in conformance with the City's Progress Guide and General Plan.

Scheduling: Preparation of a PR/ED began in Fiscal Year 2004 and is scheduled to continue through Fiscal Year 2008.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 10	079012						580,000	
FBA 11	079011	879,324				6,120,676		
FDGRNT 5C	038521	1,792,000	150,000					
FDGRNT 5D	038522	375,298						
FDGRNT FA	038523							
LTF 03	390066	40,000						
Total		3,086,622	150,000			6,120,676	580,000	
Work Codes		CDP	D				C	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 10	079012							**580,000**
FBA 11	079011							**7,000,000**
FDGRNT 5C	038521							**1,942,000**
FDGRNT 5D	038522							**375,298**
FDGRNT FA	038523							
LTF 03	390066							**40,000**
Total								**9,937,298**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 7 **Community Plan:** Navajo

Description: This project will remove the existing asphalt paved medians and replace them with new decorative stamped concrete medians.

Justification: The existing asphalt cover is deteriorated. This project will substantially upgrade the appearance of the medians.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2008. Construction will be scheduled upon identification of funding.

Summary of Project Changes: It is proposed to reschedule design and construction due to reallocation of resources.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
TN-INF	030309		20,000					
Total			20,000					
Work Codes			P					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
TN-INF	030309							**20,000**
Total								**20,000**
Work Codes								

Contact: Transportation Engineering/Design Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Judicial Drive - Golden Haven Drive to Eastgate Mall 52-678.0

Council District: 1 **Community Plan:** University

Description: This project provides for constructing Judicial Drive from Golden Haven Drive to Eastgate Mall as a four-lane major street, including an undercrossing at La Jolla Village Drive. The undercrossing will be funded by Facilities Benefit Assessment (FBA) funding.

Justification: This project is needed to improve traffic flow, and it is included in the Council-approved North University City Community Financing Plan and Facilities Benefit Assessment Document. See Project Number 33 in the North University City Public Facilities Financing Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is complete. Reimbursement for construction costs will be made from continuing appropriations.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 03	079001	6,469,000	1,720,000					
SUBDIV SD	000014	8,355,000	1,822,000					
Total		14,824,000	3,542,000					
Work Codes		CDLR	CR					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 03	079001							**8,189,000**
SUBDIV SD	000014							**10,177,000**
Total								**18,366,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 1 **Community Plan:** La Jolla

Description: This project will provide for curb, gutter, and sidewalk on the east side of La Jolla Mesa south of Deer Hill Court.

Justification: This project is required in order to provide traffic safer pedestrian access.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled for Fiscal Year 2008. Construction is scheduled to begin in Fiscal Year 2009.

Summary of Project Changes: It is proposed to allocate $115,000 in TransNet funding to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
TRANS	030300			115,000				
Total				115,000				
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
TRANS	030300							**115,000**
Total								**115,000**
Work Codes								

Contact: Engineering and Capital Projects Phone: (619) 533-3173

Engineering & Capital Projects

Streets and Bridges
La Jolla Museum Traffic Circle 52-776.0
Council District: 1 **Community Plan:** La Jolla

Description: This project will provide for intersection improvements at Prospect Street and Silverado Street.

Justification: The arrangement of the existing intersection does not meet current geometric standards. This makes effective traffic circulation and pedestrian usage difficult. This project would address these issues through the installation of a roundabout or similar improvements.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and environmental documentation are scheduled to be complete in Fiscal Year 2009.

Summary of Project Changes: It is proposed to allocate $150,000 in TransNet funding to this project in Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
TRANS	030300			150,000				
Total				150,000				
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
TRANS	030300							**150,000**
Total								**150,000**
Work Codes								

Contact: Engineering and Capital Projects
Phone: (619) 533-3173

Council District: 1 **Community Plan:** La Jolla

Description: This project provides for design of a parking structure in the La Jolla community.

Justification: This project will assist with parking concerns in the La Jolla community.

Operating Budget Effect: The operating budget effect will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary engineering and design is scheduled to begin in Fiscal Year 2009. Design is scheduled for Fiscal Year 2010 funded by continuing appropriations.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
TOTAX CI	102232		50,000					
Total			50,000					
Work Codes			D					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
TOTAX CI	102232							**50,000**
Total								**50,000**
Work Codes								

Contact: Siavash Pazargadi E-Mail: spazargadi@sandiego.gov Phone: 619-236-6608

Engineering & Capital Projects

Streets and Bridges

La Jolla Village Drive and Regents Road 52-595.0

Council District: 1 **Community Plan:** University

Description: This project provides for a southbound-to-westbound right-turn lane at the La Jolla Village Drive/Regents Road intersection. A Class II bike lane is included for southbound bicyclists. Additional right-of-way will be acquired from the University of California San Diego at no cost.

Justification: This project is needed to improve traffic flow at this intersection. See Project Number 41 in the North University City Public Facilities Financing Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary design was completed in Fiscal Year 1995. Design was scheduled to begin in Fiscal Year 1999 and continued through Fiscal Year 2000. Construction was rescheduled to begin in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2008.

Summary of Project Changes: It is proposed to revise project funding to reflect the most recent North University City Public Facilities Financing Plan adopted by City Council Resolution R-301465, dated May 31, 2006.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 03	079001	390,778	589,222					
Total		390,778	589,222					
Work Codes		CDP	C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 03	079001							**980,000**
Total								**980,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

La Jolla Village Drive/Interstate 805 Interchange Ramps 52-485.0

Council District: 1 **Community Plan:** University

Description: This project provides for converting the existing La Jolla Village Drive/Interstate 805 full cloverleaf interchange configuration to a partial cloverleaf configuration, including widening the overpass structure and approaches to provide three through lanes with an auxiliary lane in each direction. The project also provides for widening La Jolla Village Drive to eight lanes and for constructing three lanes to the southbound on-ramp. Bike lanes will be included.

Justification: This project is needed to improve traffic circulation and safety in the University community. See Project Number C in the North University City Public Facilities Financing Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and land acquisition were scheduled to begin in Fiscal Year 2001. Design continued in Fiscal Year 2004. Construction began in Fiscal Year 2007 and is scheduled to continue into Fiscal Year 2009. This schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: It is proposed to revise project funding to reflect the most recent North University City Public Facilities Financing Plan adopted by City Council Resolution R-301465, dated May 31, 2006.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 03	079001	22,353,224	1,485,398					
SUBDIV SD	000014	135,914						
Unidentified Funding	999999							
Total		22,489,138	1,485,398					
Work Codes		CDL	C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 03	079001							**23,838,622**
SUBDIV SD	000014							**135,914**
Unidentified Funding	999999							
Total								**23,974,536**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges
Linda Vista Road at Genesee Avenue 52-754.0
Council District: 6 **Community Plan:** Linda Vista

Description: This project provides for the lengthening of the Genesee Avenue westbound left-turn lanes to 300 feet of vehicle storage and the re-striping of Genesee Avenue to provide an exclusive eastbound right-turn lane. It will also widen Linda Vista Road to provide an exclusive northbound right-turn lane.

Justification: This project will improve the traffic flow through the intersection.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Scheduling: Since the project description is preliminary and the scope of work is not established, only planning and other preliminary activities have been performed to date. The project schedule for design and construction will be established, once the scope of work is approved, and the remaining funding identified.

Summary of Project Changes: It is proposed to increase total project cost to $795,000. $742,000 of this amount is unidentified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
DIF 07	079503		53,000					
Unidentified Funding	999999				742,000			
Total			53,000		742,000			
Work Codes			D		C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
DIF 07	079503							**53,000**
Unidentified Funding	999999							**742,000**
Total								**795,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Little McGonigle Ranch Road - Del Mar Mesa Road to State Route 56 52-723.0

Council District: 1 **Community Plan:** Del Mar Mesa

Description: This project will be completed in two phases. Phase I provides for the construction of Little McGonigle Ranch Road (formerly Camino Santa Fe) (45'/65') from the northerly terminus of Carmel Mountain Road at Del Vino Court, northwesterly to the easterly terminus of Del Mar Mesa Road. The project includes a multi-use trail adjacent to the roadway. Phase II provides for the construction of Little McGonigle Ranch Road (40'/62') from Del Mar Mesa Road to State Route 56. The project will include a 100' bridge structure. A multi-use trail will also be constructed adjacent to the roadway.

Justification: This project is required to accommodate additional traffic in Del Mar Mesa and will provide access from Del Mar Mesa to adjoining communities.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Land acquisition, design and construction are expected to be completed by the developer in Fiscal Year 2008. Reimbursement from the FBA will be made as funds become available.

Summary of Project Changes: It is proposed to allocate $2,532,500 to this project in Fiscal Year 2008, consistent with the Del Mar Mesa Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 09	079010	20,000	4,572,500	2,532,500				
Total		20,000	4,572,500	2,532,500				
Work Codes		R	R	R				

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 09	079010							**7,125,000**
Total								**7,125,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Mira Sorrento Place - Scranton Road to Vista Sorrento Parkway 52-676.0

Council District: 5 **Community Plan:** Mira Mesa

Description: This project provides for widening and extending Mira Sorrento Place to a four-lane collector street between Scranton Road and Vista Sorrento Parkway. It includes widening the Mira Sorrento Place/Scranton Road intersection.

Justification: This project is needed to improve traffic flow, and is included in the Council-approved Mira Mesa Community Financing Plan and Facilities Benefit Assessment Document. See Project Number 56 in the Mira Mesa Public Facilities Financing Plan.

Operating Budget Effect: The operating budget effect is estimated to be minimal.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and land acquisition were completed in Fiscal Year 2002. Construction began in Fiscal Year 2004 and is scheduled to be complete in Fiscal Year 2008.

Summary of Project Changes: : It is proposed to allocate $60,000 in TransNet funding to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMPR	030306		400,000					
FBA 01	079006	11,517,123						
PRIV DN	063022	366,000						
STATE DF	000001							
TRANS	030300	350,000		60,000				
Total		12,233,123	400,000	60,000				
Work Codes		CDL	C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMPR	030306							**400,000**
FBA 01	079006							**11,517,123**
PRIV DN	063022							**366,000**
STATE DF	000001							
TRANS	030300							**410,000**
Total								**12,693,123**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Miramar Road - Interstate 805 Easterly Ramps to 300 Feet East of Eastgate Mall 52-679.0

Council District: 1 **Community Plan:** University

Description: This project provides for widening Miramar Road to eight lanes from the Interstate 805 easterly on and off ramps to 300 feet east of Eastgate Mall. It includes dual left-turn lanes at Eastgate Mall.

Justification: This project is needed to improve traffic flow, and is included in the Council-approved North University City Community Plan and Facilities Benefit Assessment Document. See Project Number 50 in the North University City Public Facilities Financing Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and land acquisition were scheduled to begin in Fiscal Year 2002 and continued through Fiscal Year 2005. Construction began in Fiscal Year 2006 and is scheduled to be complete in Fiscal Year 2008.

Summary of Project Changes: It is proposed to reschedule construction completion from Fiscal Year 2006 to Fiscal Year 2008 due to delays related to additional time required for processing stormwater protection plans, land acquistion, reclaimed water design, and environmental re-evaluation. Additionally, $1,850,000 will be required for increases to land acquistion and construction costs. It is proposed to allocate $925,000 in TransNet funding to this project for Fiscal Year 2008. The remaining $2,200,000 is unidentified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 03	079001	4,304,845	645,155	1,275,000				
TRANS	030300			925,000				
Unidentified Funding	999999				2,200,000			
Total		4,304,845	645,155	2,200,000	2,200,000			
Work Codes		CDL	D		CL			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 03	079001							**6,225,000**
TRANS	030300							**925,000**
Unidentified Funding	999999							**2,200,000**
Total								**9,350,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Mission City Parkway Bridge over San Diego River 53-053.0

Council District: 6 **Community Plan:** Mission Valley

Description: This project provides for a new two-lane bridge extending Mission City Parkway from the intersection of Camino Del Rio North to the north over the San Diego River. Mission City Parkway would connect to Fenton Parkway, which was constructed by a developer as part of the Mission City Development. This project also provides for an additional entrance to QUALCOMM Stadium. This project description is preliminary and the amounts shown below only reflect the funding currently programmed. The total funding needs of the project will be determined once a final scope of work is established.

Justification: The bridge is part of the approved Mission City Plan, and is being constructed from funding provided by H. G. Fenton as part of the settlement with the City implementing the Mission City Development, specifically for the construction of the bridge and roadway.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Since the project description is preliminary and the scope of work is not established, only planning and other preliminary activities have been performed to date. The project schedule for the design and construction will be established, once the scope of work is approved and the remaining funding identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMPR	030306		163,944					
DEV MC	392201	1,912,122	875,193					
Unidentified Funding	999999				7,106,553			
Total		1,912,122	1,039,137		7,106,553			
Work Codes		CD	CD		CM			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMPR	030306							**163,944**
DEV MC	392201							**2,787,315**
Unidentified Funding	999999							**7,106,553**
Total								**10,057,812**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 3 **Community Plan:** Southeastern San Diego

Description: This project will make improvements to various trolley stations including aesthetics and pedestrian access enhancements such as landscaping, irrigation, sidewalks, and related work. The trolley stations identified as potential sites are located at 47th Street, Euclid Avenue and Encanto/62nd Street.

Justification: This project will enhance and beautify trolley stations.

Operating Budget Effect: Maintenance will be provided by the Metropolitan Transit System (MTS).

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2008.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
PRIV DN	063022	46,000	174,000					
Total		46,000	174,000					
Work Codes		P	CD					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
PRIV DN	063022							**220,000**
Total								**220,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: (619) 533-3173

Engineering & Capital Projects

Streets and Bridges
Napa Street Traffic Improvements 52-430.0
Council District: 6 **Community Plan:** Linda Vista

Description: This project will improve traffic flow at the Napa Street/Linda Vista Road intersection. The project scope is now unidentified pending the completion of the feasibility study. This project description is preliminary and the amounts shown below only reflect the funding currently programmed. The total funding needs of the project will be determined once a final scope of work is established.

Justification: Napa Street is classified as a major street in the Linda Vista Community Plan. Current traffic volumes in excess of 19,000 average daily trips are beyond the desirable capacity of the existing facility. The proposed design would eliminate congestion by improving the intersection level of service.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project will be consistent with the Linda Vista Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Since the project description is preliminary and the scope of work is not established, only planning and other preliminary activities have been performed to date. The project schedule for the design and construction will be established once the scope of work is approved and the remaining funding identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMPR	030306	217,952	940,000					
TRANS	030300	437,788						
Unidentified Funding	999999				100,000	100,000	3,704,260	
Total		655,740	940,000		100,000	100,000	3,704,260	
Work Codes		DLP	DL		D	C	C	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMPR	030306							**1,157,952**
TRANS	030300							**437,788**
Unidentified Funding	999999							**3,904,260**
Total								**5,500,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

National Avenue - State Route 15 to 43rd Street 52-436.0

Council District: 4, 8 **Community Plan:** Southeastern San Diego

Description: The first phase of this project provides for improving drainage systems at 36th Street and National Avenue and at 37th Street. The second phase of this project provides for widening National Avenue to a modified four-lane major street from State Route 15 to 43rd Street, which utilizes a 60/80 street width. This project does not include widening the bridge over South Chollas Creek.

Justification: National Avenue is classified as a major street in the Southeastern San Diego Community Plan. Current traffic volumes in excess of 13,500 average daily trips are beyond the desirable capacity of the existing facility, which is striped for two traffic lanes. Improvement of this facility to accommodate four traffic lanes is required to assure efficient movement of traffic.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design of Phase I was completed in Fiscal Year 2001. Construction, to address the drainage issues, began in Fiscal Year 2003 and was completed in Fiscal Year 2004. Design and construction of the road improvement will be scheduled upon identification of funds.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMPR	030306	1,271,765	160,000					
TNBOND	030302	30,000						
TRANS	030300	141,861	12,377		4,490,000			
Unidentified Funding	999999				508,000			
Total		1,443,626	172,377		4,998,000			
Work Codes		CD	C		CD			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMPR	030306							**1,431,765**
TNBOND	030302							**30,000**
TRANS	030300							**4,644,238**
Unidentified Funding	999999							**508,000**
Total								**6,614,003**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges
Navajo Road Median Enhancement 52-668.0
Council District: 7 **Community Plan:** Navajo

Description: Phases I, II and III of the project which provided for the installation of landscaped medians are complete. New phases of work will include installing drainage in medians on Navajo Road and the renaming of Navajo Road to Mission Trails Parkway.

Justification: The existing asphalt cover is deteriorated. This project will substantially upgrade the appearance of the median.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Construction of Phase II and Phase III is complete. Drainage improvements were completed in Fiscal Year 2006. The new phases of work were scheduled to begin in Fiscal Year 2006, and will continue in Fiscal Year 2007 provided adequate funding exists once scope is determined.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMPR	030306	2,084,574	60,000					
PRIV	063022	102,105						
TNBOND	030302	100,000						
TN-INF	030309							
TRANS	030300	137,294	19,375					
TRANSP	030303	44,000						
Total		2,467,973	79,375					
Work Codes		CD	C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMPR	030306							**2,144,574**
PRIV	063022							**102,105**
TNBOND	030302							**100,000**
TN-INF	030309							
TRANS	030300							**156,669**
TRANSP	030303							**44,000**
Total								**2,547,348**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Nobel Drive Extension and Interstate 805 Interchange 52-362.0

Council District: 1 **Community Plan:** University

Description: This project provides for construction of Nobel Drive as a six-lane primary arterial from Shoreline Drive to Interstate 805, and as a four-lane major street from Interstate 805 to Miramar Road. It includes construction of one-half of a diamond interchange with ramps to and from the south at Nobel Drive and Interstate 805. The new overcrossing will provide four through-lanes plus dual left-turn lanes, bike lanes, and sidewalk on both sides. Two traffic signals will be constructed at both ramp terminals with Nobel Drive. Auxiliary lanes will be constructed on Interstate 805 from north of Governor Drive to Nobel Drive. The existing bridge over the AT&SF railroad tracks will be widened to accommodate these two additional auxiliary lanes on Interstate 805.

Justification: This project will improve traffic circulation in the University Community. See Project Number 21 in the North University City Public Facilities Financing Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The Nobel Drive extension was completed and opened for public use on February 1, 2002. The project will be closed out upon completion of the requisite five-year mitigation maintenance period.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 03	079001	25,106,918	594,774					
STATE NA	038963	719,308						
STATE ND	038962	692,000						
Total		26,518,226	594,774					
Work Codes		CDLP	C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 03	079001							**25,701,692**
STATE NA	038963							**719,308**
STATE ND	038962							**692,000**
Total								**27,113,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

North Harbor Drive Bridge over Navy Estuary 53-038.1

Council District: 2 **Community Plan:** Peninsula

Description: This project provides for the seismic retrofit of the North Harbor Drive Bridge, which will consist of stabilizing the existing piers and joining the paired piers together at the waterline to increase support during seismic events.

Justification: The North Harbor Drive Bridge over Navy Estuary has been identified as a seismically deficient bridge by Caltrans.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was completed in Fiscal Year 2007. Construction is scheduled for Fiscal Year 2008 pending receipt of Highway Bridge Replacement and Repair (HBRR) funding.

Summary of Project Changes: It it proposed to increase total project cost to $17,906,743. State and HBRR funding in the amount of $15,397,620 was identified for this project in Fiscal Year 2007. Upon receipt of funds, construction of the project can proceed.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMPR	030306		2,000,000					
HBRR HN	038714	277,723	15,352,769					
STATE NH	038854	60,649	44,851					
TRANS	030300	170,751						
Total		509,123	17,397,620					
Work Codes		D	C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMPR	030306							**2,000,000**
HBRR HN	038714							**15,630,492**
STATE NH	038854							**105,500**
TRANS	030300							**170,751**
Total								**17,906,743**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

North Torrey Pines Road - Genesee Avenue to Torrey Pines Science Park 52-616.0

Council District: 1 **Community Plan:** University

Description: This project provides for median curb and gutter, drainage and landscaping improvements, from 600 feet north of Genesee Avenue to the northern boundary of the Torrey Pines Science Park subdivision.

Justification: This project will improve safety and drainage on North Torrey Pines Road. See Project Number D in the North University City Public Facilities Financing Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary design was completed in Fiscal Year 2004. Design is scheduled for Fiscal Year 2008 using continuing appropriations. Construction is scheduled for Fiscal Year 2009 pending identification of funding. Maintenance Assessment District has been formed.

Summary of Project Changes: It is proposed to revise project funding to reflect the most recent North University City Public Facilities Financing Plan adopted by City Council Resolution 301465, dated May 31, 2006. Construction funds have not yet been identified for this project. Total project cost of $4,247,000 includes unidentified funding in the amount of $3,010,750.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 03	079001	5,127	1,231,123					
Unidentified Funding	999999				3,010,750			
Total		5,127	1,231,123		3,010,750			
Work Codes		P	CDP		C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 03	079001							**1,236,250**
Unidentified Funding	999999							**3,010,750**
Total								**4,247,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

North Torrey Pines Road Bridge over Los Penasquitos Creek 53-050.0

Council District: 1 **Community Plan:** Torrey Pines

Description: This project provides for demolishing and reconstructing this bridge, and for transitionally widening both road approaches from approximately 770 feet south of the bridge to 1,100 feet north of the bridge.

Justification: This project is needed to replace the structurally deficient and functionally obsolete bridge.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Environmental review was completed in Fiscal Year 2000. Design began in Fiscal Year 2000 and was completed in Fiscal Year 2003. Construction was completed in Fiscal Year 2006. Environmental mitigation and monitoring began in Fiscal Year 2006 and will continue until Fiscal Year 2011.

Summary of Project Changes: It is proposed to allocate $112,000 in TransNet funding to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
DIF 27	079527	68,000						
GASTAX 01	030219	140,000						
HBRR NS	038734	10,000,000						
TRANS	030300	2,641,000		112,000				
Total		12,849,000		112,000				
Work Codes		CDMP						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
DIF 27	079527							**68,000**
GASTAX 01	030219							**140,000**
HBRR NS	038734							**10,000,000**
TRANS	030300							**2,753,000**
Total								**12,961,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Ocean Front Walk Reconstruction - San Fernando Place to Ventura Place 52-671.0

Council District: 2 **Community Plan:** Mission Beach

Description: This project provides for the removal and replacement of the existing pile cap, parapet wall, lights, and walkway along Ocean Front Walk between San Fernando Place and Ventura Place to their original 1925 appearance in accordance with the Secretary of the Interior Standard for the Treatment of Historic Properties.

Justification: These structures are significant to the history of San Diego. They were constructed in 1925 to protect and complement John D. Spreckels Amusement Center, now named Belmont Park. Extensive patching of spalled concrete and asphalt overlay of the walkway have robbed these structures of their character. Patching is no longer an option to restore and preserve these structures.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2001 and continued in Fiscal Year 2007 using continuing appropriations. Construction will be scheduled upon identification of funding.

Summary of Project Changes: It is proposed to increase total project cost to $4,027,000 which reflects increases to construction costs including escalated costs of steel and concrete. $3,437,000 of the total project cost is unidentified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMPR	030306		200,000					
TOTAX CI	102232	390,000						
Unidentified Funding	999999				3,437,000			
Total		390,000	200,000		3,437,000			
Work Codes		D	CD		C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMPR	030306							**200,000**
TOTAX CI	102232							**390,000**
Unidentified Funding	999999							**3,437,000**
Total								**4,027,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Ocean View Hills Parkway Improvements 52-681.0

Council District: 8 **Community Plan:** Otay Mesa

Description: This project provides for reimbursing the developer for the City's share of the design and construction of Ocean View Hills Parkway (Phases II and III) from Dennery Road to Otay Mesa Road. The project includes approximately 5,200 lineal feet of a four-lane major street and 4,900 lineal feet of a six-lane major street. See projects T 2.1, T 2.2 and T 2.3 in the Otay Mesa Public Facilities Financing Plan.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility, accessibility and safety for the residences and businesses traveling to, from and through the community.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phases I and II were completed in previous years with reimbursements to date. Phase III design was scheduled in Fiscal Year 2005, and construction was scheduled in Fiscal Year 2006. This schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: The revisions to project funding reflect the most recent Otay Mesa Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 13	079013	5,542,664						
FBA 14	079014	4,092,038						
PDIF 06	039062	3,818,542						
PDIF 09	039067	1,604,993						
Total		15,058,237						
Work Codes		R						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 13	079013							**5,542,664**
FBA 14	079014							**4,092,038**
PDIF 06	039062							**3,818,542**
PDIF 09	039067							**1,604,993**
Total								**15,058,237**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Old Otay Mesa Road - Westerly 52-642.0

Council District: 8 **Community Plan:** Otay Mesa

Description: This project provides for design and construction of Old Otay Mesa Road from the intersection of B Street, as shown on the Remington Hills Tentative Map, easterly to the intersection with Otay Mesa Road (Town Center Drive Extension South) as 2,400 lineal feet of a two-lane collector street. See project T-50.2 in the Otay Mesa Public Facilities Financing Plan.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility, accessibility and safety for persons traveling to, from and through the community. This project is being funded with Facilities Benefit Assessment Fees funding because there is either no project fronting this roadway or the projects fronting the roadway are also public facility projects, e.g., school, park. Should the adjacent properties ever develop, these properties shall reimburse the Facilities Benefit Assessment Fees Fund for the actual cost of the project as a condition of approval of their developments.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is required in and consistent with the Otay Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled in Fiscal Year 2008. Construction is scheduled in Fiscal Year 2009. This schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: It is proposed to allocate $850,000 to this project for Fiscal Year 2008, consistent with the Otay Mesa Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 14	079014			850,000	2,400,000			
Total				850,000	2,400,000			
Work Codes				D	C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 14	079014							**3,250,000**
Total								**3,250,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges
Old Otay Mesa Road Sidewalk 52-775.0
Council District: 8 **Community Plan:** Otay Mesa

Description: This project will provide for asphalt sidewalk, berm and retaining walls from Hawkin Drive to 1,100 feet west of Crescent Bay Drive.

Justification: This project is required in order to provide a safe and effective route for pedestrian traffic.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled for Fiscal Year 2008. Construction is scheduled for Fiscal Year 2009.

Summary of Project Changes: It is proposed to allocate $200,000 in TransNet funding to this project in Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
TRANS	030300			200,000				
Total				200,000				
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
TRANS	030300							**200,000**
Total								**200,000**
Work Codes								

Contact: Engineering and Capital Projects Phone: (619) 533-3173

Council District: 8 **Community Plan:** Otay Mesa

Description: The Otay Truck Route Widening project, Phase III, will construct an additional lane along the existing truck route from Drucker Lane to the Port of Entry in order to allow for emergency vehicle access.

Justification: The additional lane is needed for safety reasons.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was completed in Fiscal Year 2005. Construction began in Fiscal Year 2006 and is scheduled to be completed in Fiscal Year 2008.

Summary of Project Changes: This project was awarded $3,200,000 of Federal and State grant funding. Upon receipt of funds, the total project cost will be increased to $4,635,000. Additionally, FBA funding in the project has been reduced to reflect the most current Otay Mesa Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMPR	030306		600,000					
FBA 13	079013	735,000						
TRANS	030300		100,000					
Total		735,000	700,000					
Work Codes		CD	C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMPR	030306							**600,000**
FBA 13	079013							**735,000**
TRANS	030300							**100,000**
Total								**1,435,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: (619) 533-3173

Engineering & Capital Projects

Streets and Bridges

Overhead/Other City Costs for Streets Projects 58-007.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for the portion of the City overhead charges that a grantee does not allow to be charged to grant-funded street and right-of-way projects. This annual allocation also funds other costs incurred by City forces on grant-funded projects and other design streets projects.

Justification: Annually, the City Auditor and Comptroller calculate the overhead rate to be charged to each department.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Project Scheduled in Fiscal Year: Fiscal Year 2007 funding was provided to the Bridge Maintenance program as grant matching funds.

Summary of Project Changes: It is proposed to allocate $75,000 in Capital Outlay funding to this project for Fiscal Year 2008. The total project cost for annual allocation projects is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CAPOUT	030245			75,000	75,000	75,000	75,000	75,000
Total				75,000	75,000	75,000	75,000	75,000
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CAPOUT	030245	75,000	75,000	75,000				**75,000**
Total		75,000	75,000	75,000				**75,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 8 **Community Plan:** Otay Mesa/Nestor

Description: This project provides for vehicular and traffic safety improvements on Palm Avenue from Beyer Way to Interstate 805. The improvements include installation of raised center medians, turn pockets, traffic signal, pedestrian refuge area, crosswalks, landscaping, striping, signage and other roadway improvements within the project area. Subsequent phases of this project may include further analysis of the pedestrian and streetscape aspects of the project area.

Justification: These improvements will benefit the community by increasing the safety and flow of traffic.

Operating Budget Effect: The operating budget effect will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa-Nestor Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary project planning was scheduled to begin in Fiscal Year 2007 and is scheduled to be completed by Fiscal Year 2008. Design is scheduled to begin in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2009. Construction is scheduled for Fiscal Year 2009 pending identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMPR	030306		250,000					
Unidentified Funding	999999				4,435,000			
Total			250,000		4,435,000			
Work Codes			D		CD			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMPR	030306							**250,000**
Unidentified Funding	999999							**4,435,000**
Total								**4,685,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Palm Avenue/Interstate 805 Interchange 52-640.0

Council District: 8 **Community Plan:** Otay Mesa, Otay Mesa/Nestor

Description: This project provides for improving the Palm Avenue/Interstate 805 interchange in three phases. The first phase has been completed. The second phase consists of repairs to the bridge approaches and abutments, bridge widening to the south and installation of sidewalk, signal, restriping and signage modifications. The third stage consists of bridge widening to the north, relocation of north bound on ramp and off ramp; and widening of the two on-ramps.

Justification: This project is required to accommodate the additional traffic generated as a result of development in the Otay Mesa Community. Improvements to this interchange will also help to reduce traffic volumes on State Route 905.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans. This project is in conformance with the City's Progress Guide and General Plan. See Projects T1.1, 1.2, 1.3 and 1.4 in the Otay Mesa Public Facilities Financing Plan.

Scheduling: Phase I was completed. Phase II design was completed in Fiscal Year 2006 and construction is scheduled in Fiscal Year 2009. Phase III environmental study is scheduled in Fiscal Year 2008, with design scheduled in Fiscal Year 2011. Construction for Phase III is scheduled to begin in Fiscal Year 2013 pending identification of funding. This schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: It is proposed to allocate $1,669,500 in FBA funding and $50,000 in TransNet funding to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA	13	079013	54,892	1,054,797	4,651,800	1,175,000		1,658,500	
FBA	14	079014	39,036	606,161	3,052,200	554,000		1,016,500	
	Total		93,928	1,660,958	7,704,000	1,729,000		2,675,000	
Work Codes			D	CD	C	C			

Revenue Source/Tag		Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA	13	079013							**8,594,989**
FBA	14	079014							**5,267,897**
	Total								**13,862,886**
Work Codes									

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 3 **Community Plan:** Greater North Park

Description: This project originally proposed to reconfigure the intersection of Pershing Drive and Redwood Street to a "T" configuration. A roundabout was the preferred Community and Council District improvement. An interim striping plan was implemented. The total funding needs of the project are reflective of a permanent roundabout improvement.

Justification: The re-configuration of this intersection will improve traffic control and safety.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: The project implements the East Mesa Precise Plan and the Greater North Park Community Plan. It is in conformance with the City's Progress Guide and General Plan.

Scheduling: Since the project description is preliminary and the scope of work is not established, only planning and other preliminary activities have been performed to date. The project schedule for the design and construction will be established once the scope of work is approved and the remaining funding identified.

Summary of Project Changes: It is proposed to increase continuing appropriations by $150,000 to reflect funding received from a Community-Based Transportation Planning Grant, authorized in Fiscal Year 2007. Unidentified funding in the project has been reduced by a like amount.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CAPOUT	030245	30,000						
STATE DF	000001		150,000					
TRANS	030300	47,484						
Unidentified Funding	999999				872,516			
Total		77,484	150,000		872,516			
Work Codes		D	D		C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CAPOUT	030245							**30,000**
STATE DF	000001							**150,000**
TRANS	030300							**47,484**
Unidentified Funding	999999							**872,516**
Total								**1,100,000**
Work Codes								

Contact: Transportation Engineering/Design Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges
Potomac Street Improvements 52-777.0
Council District: 4 **Community Plan:** Skyline/Paradise Hills

Description: This project will install concrete sidewalk with curb and gutter on Potomac Street along the west side of the road adjacent to the Paradise Hills Community Park.

Justification: The surrounding streets to the Paradise Hills Community Park, Potomac Street and Paradise Valley Road, have existing sidewalk, except for the segment in front of the park site. The concrete sidewalk will improve pedestrian access to the park.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction are scheduled for Fiscal Year 2008.

Summary of Project Changes: It is proposed to allocate $380,000 in TransNet funding to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
TRANS	030300			380,000				
Total				380,000				
Work Codes				CD				

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
TRANS	030300							**380,000**
Total								**380,000**
Work Codes								

Contact: Engineering and Capital Projects Phone: 619-533-3173

Rancho Bernardo Street and Sidewalk Improvements 52-700.0

Council District: 5 **Community Plan:** Rancho Bernardo

Description: This project provides for improvements to streets and sidewalks throughout the community as needed. Other improvements may include, but are not limited to, installation of landscaping and irrigation systems and construction of retaining and sound walls.

Justification: This project will provide funding for the needed street and sidewalk improvements.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction will begin when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMPR	030306		80,000					
TRANS	030300	211,753	1,247					
Unidentified Funding	999999				65,800			
Total		211,753	81,247		65,800			
Work Codes		CD	C		C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMPR	030306							**80,000**
TRANS	030300							**213,000**
Unidentified Funding	999999							**65,800**
Total								**358,800**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Regents Road - Executive Drive to Genesee Avenue 52-680.0

Council District: 1 **Community Plan:** University

Description: This project provides for widening Regents Road to a modified four-lane major street from Genesee Avenue to Executive Drive. Also included is the relocation of the Genesee Avenue/Regents Road intersection to the east. The project will include bike lanes. This project description is preliminary and the amounts shown below only reflect the funding currently programmed. The total funding needs of the project will be determined once a final scope of work is established.

Justification: This project is needed to improve traffic flow, and it is included in the Council-approved North University City Community Financing Plan and Facilities Benefit Assessment Document. See Project Number 13 in the North University Public Facilities Financing Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Since the project description is preliminary and the scope of work is not established, only planning and preliminary activities have been performed to date. The project schedule for the design and construction will be established, once the scope of work is approved and the remaining costs identified.

Summary of Project Changes: It is proposed to increase total project cost by $2,445,000 per North University City Public Facilities Financing Plan adopted by City Council Resolution number R-301465, dated May 31, 2006.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 03	079001	485,816	4,459,184					
PRIV DN	063022		736,220					
Unidentified Funding	999999				1,100,000			
Total		485,816	5,195,404		1,100,000			
Work Codes		DLP	CL		C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 03	079001							**4,945,000**
PRIV DN	063022							**736,220**
Unidentified Funding	999999							**1,100,000**
Total								**6,781,220**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 1 **Community Plan:** University

Description: This project provides for an 870-foot long bridge spanning the AT&SF Railroad and a portion of the flood plain. Additionally, this project will provide for a four-lane major street with Class II bike lanes on Regents Road from the AT&SF railroad bridge to 100 feet north of Lahitte Court as well as widening the existing half width street to a four-lane major street from 100 feet north of Lahitte Court to Governor Drive, including Class II bike lanes. The project includes the Limited Roadway Changes which are: the widening of westbound Governor Drive to provide an additional left-turn lane to southbound, and a right-turn lane to northbound Regents Road; the widening of the southbound portion of Regents Road at the State Route 52 eastbound entrance ramp; an additional left-turn lane for traffic entering the eastbound ramp; an additional right-turn lane from the park access to the ramp; the widening of the southbound portion of Genesee Avenue at the State Route 52 eastbound ramp to provide an additional left-turn lane for traffic entering the eastbound ramp.

Justification: This project will complete Regents Road and provide continuous access to northern communities. This project is included in the Council-approved North University City Financing Plan and Facilities Benefit Assessment Plan as Project Number NUC-18.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled to begin in Fiscal Year 2007. Land acquisition is scheduled for Fiscal Year 2008 and construction is scheduled to begin in Fiscal Year 2009.

Summary of Project Changes: Per City Council direction, this project will be combined with CIP 52-368.0, Regents Road - 100 Feet North of Lahitte Court to Governor Drive, and CIP 52-302.0, Regents Road - AT&SF Railroad Bridge to 100 Feet North of Lahitte.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 03	079001	5,948,367	64,432		10,700,000	14,172,150		
Unidentified Funding	999999				15,725,000			
Total		5,948,367	64,432		26,425,000	14,172,150		
Work Codes		D	D		C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 03	079001							**30,884,949**
Unidentified Funding	999999							**15,725,000**
Total								**46,609,949**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges
Reo Drive Streetscape 39-233.0
Council District: 4 **Community Plan:** Skyline/Paradise Hills

Description: This project provides for a vision and implementation strategy for rehabilitating an older commercial strip development on Reo Drive between Albemarle Street and Cumberland Street in the heart of Paradise Hills. Phase I added crosswalks, pop-outs, and surface improvements on Reo Drive between Albemarle Street and Cumberland Drive. Phase II will widen Reo Drive from 60 to 80 feet, including diagonal parking, and surface improvements between Albemarle Street and Cumberland Drive.

Justification: Revitalization of this strip will encourage commercial opportunities in this underserved community.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan, and it is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase I design and construction have been completed. Land acquisition was dedicated to the City. Phase II design has been completed and construction will be scheduled when funding and maintentance assessment district are identified.

Summary of Project Changes: It is proposed to allocate $650,000 in TransNet funding to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CDBG	018502	17,108						
CMPR	030306		285,000					
HUD108 ML	018506		149,115					
OLDCOM	030305	55,375						
STATE PD	039032	279,740						
TRANS	030300	215,000		650,000				
Unidentified Funding	999999				656,000			
Total		567,223	434,115	650,000	656,000			
Work Codes		CD	C		C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CDBG	018502							**17,108**
CMPR	030306							**285,000**
HUD108 ML	018506							**149,115**
OLDCOM	030305							**55,375**
STATE PD	039032							**279,740**
TRANS	030300							**865,000**
Unidentified Funding	999999							**656,000**
Total								**2,307,338**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Rosecrans Street Corridor Improvements 52-209.0

Council District: 2

Community Plan: Midway/Pacific Highway Corridor, Peninsula

Description: This project provides for improvements to the former State Route 209, which includes all or parts of Camino del Rio West, Rosecrans Street, Canon Street, Catalina Boulevard, and Cabrillo Memorial Drive. Improvements include widening Camino del Rio West from an existing six-lane major street between Sports Arena Boulevard and Interstate 5 to an eight-lane primary arterial. Other improvements consist of upgrading the sidewalk facilities, including installation of pedestrian ramps where none currently exist and traffic signal modifications.

Justification: This project is funded with State cooperative agreement funding as part of the relinquishment of State Route 209 to the City of San Diego.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Peninsula and Midway Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Since the project description is preliminary and the scope of work is not established, only planning and other preliminary activities have been performed to date. The project schedule for the design and construction will be established once the scope of work is approved and the remaining funding identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
STATE 87	038978	87,286	2,219,714					
Total		87,286	2,219,714					
Work Codes		P	CDP					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
STATE 87	038978							**2,307,000**
Total								**2,307,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges
San Diego River Path Study 52-781.0
Council District: 6, 7 **Community Plan:** Mission Valley, Navajo

Description: This project will provide for a study to complete the bicycle facility along the San Diego River through Mission Valley to Mission Trails Park.

Justification: This project will provide an alternate to Friars Road and Mission Gorge Road for bicycles and pedestrians along the San Diego River.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Mission Valley and Navajo Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary engineering is scheduled to be complete in Fiscal Year 2009.

Summary of Project Changes: It is proposed to allocate $75,000 in TransNet funding to this project in Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
TRANS	030300			75,000				
Total				75,000				
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
TRANS	030300							**75,000**
Total								**75,000**
Work Codes								

Contact: Engineering and Capital Projects Phone: (619) 533-3173

Saturn Boulevard - Palm Avenue to Coronado Avenue 52-553.0

Council District: 8 **Community Plan:** Otay Mesa/Nestor

Description: This project provides for widening the west side of Saturn Boulevard to a four-lane collector street from Palm Avenue to Coronado Avenue. Improvements include construction of concrete curb, gutter, sidewalk, drainage facilities, asphalt concrete pavement, and landscaping as necessary.

Justification: This project is needed to widen the existing southbound traffic lanes to a four-lane collector and to standardize the street width to accommodate the increase in traffic volume.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa/Nestor Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary design was scheduled in Fiscal Year 1994 and Fiscal Year 1995. Design was completed in Fiscal Year 2002. Construction is scheduled to begin upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMPR	030306	141,778						
DIF 16	079517	55,000						
TRANS	030300	98,038	407					
TRANSP	030303	20,000						
Unidentified Funding	999999				1,115,955			
Total		314,816	407		1,115,955			
Work Codes		CDP	D		C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMPR	030306							**141,778**
DIF 16	079517							**55,000**
TRANS	030300							**98,445**
TRANSP	030303							**20,000**
Unidentified Funding	999999							**1,115,955**
Total								**1,431,178**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Scripps Ranch Boulevard - Carroll Canyon Road to Aviary Drive 52-357.0

Council District: 5 **Community Plan:** Scripps Miramar Ranch

Description: This project provides for constructing a fourteen-foot landscaped center median with left-turn pockets and additional pavement in the unimproved median area from Carroll Canyon Road to Aviary Drive. The street will be striped to include bike lanes and parking on both sides.

Justification: Scripps Ranch Boulevard is classified as a four-lane major street. This project will complete this section of roadway. See Project Number 34-1 in the Scripps Miramar Ranch Public Facilities Financing Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary design occurred in previous years. Design was completed in Fiscal Year 2006. Construction was scheduled to begin in Fiscal Year 2006 and to be completed in Fiscal Year 2008.

Summary of Project Changes: It is proposed to increase total project cost by $500,000 due to escalating construction costs. Total project cost is $1,500,000. The additional funding is currently unidentified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 06	079007	224,825	1,275,175					
Total		224,825	1,275,175					
Work Codes		DP	CD					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 06	079007							**1,500,000**
Total								**1,500,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Scripps Ranch/Mira Mesa Boulevard Medians 52-358.0

Council District: 5 **Community Plan:** Scripps Miramar Ranch

Description: This project provides for median improvements, including landscaping, on Scripps Ranch Boulevard between Hibert Street and Mira Mesa Boulevard and on Mira Mesa Boulevard from Interstate 15 to Scripps Ranch Boulevard.

Justification: This portion of Scripps Ranch Boulevard and Mira Mesa Boulevard is classified as a four-lane major street. The median improvement will improve vehicle access and operations. See Project Number 34 - 2A in the Scripps Miramar Ranch Public Facilities Financing Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2004 and continued into Fiscal Year 2007. Construction is scheduled to begin in Fiscal Year 2008. This schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: It is proposed to revise project funding to be consistent with the most recent Scripps Miramar Ranch Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 06	079007	217,744	703,574					
SUBDIV SD	000014		156,676					
Total		217,744	860,250					
Work Codes		DP	C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 06	079007							**921,318**
SUBDIV SD	000014							**156,676**
Total								**1,077,994**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Shirley Ann Place Sidewalks and Lighting 39-087.0

Council District: 3 **Community Plan:** Greater North Park

Description: The Shirley Ann Place Historical District Pedestrian-Oriented Street Lighting and Improvements provides for installation of four pedestrian-oriented street lights, construction of pop-outs and reconstruction of sidewalks within the Shirley Ann Place Historical District in the University Heights Community. Recommendations made by the Shirley Ann Place Historic Designation and Revitalization Committee were developed in recognition of the need for lighting improvements, community identifying landmarks and pedestrian safety. The comprehensive program that was developed by Shirley Ann Place residents and City staff relate to improving the character and visual quality of the street.

Justification: Recommendations made by the Shirley Ann Place Historic Designation and Revitalization Committee were developed in recognition of the need for lighting improvements, community identifying landmarks and pedestrian safety.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction of sidewalk improvements began in Fiscal Year 2006 and were completed in Fiscal Year 2007. It is anticipated additional funds may be received for future needs.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CDBG		018540	23,000						
HUD108	MC	018521	45,000						
TRANS		030300	10,000						
Total			78,000						
Work Codes			CD						

Revenue Source/Tag		Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CDBG		018540							**23,000**
HUD108	MC	018521							**45,000**
TRANS		030300							**10,000**
Total									**78,000**
Work Codes									

Contact: Engineering & Capital Projects/Design

Phone: 619-533-3173

Council District: 5 **Community Plan:** Carmel Mountain Ranch

Description: This project will provide for the construction of a pedestrian bridge along Shoal Creek Drive to facilitate crossing Ted Williams Parkway. This phase of the project includes design and environmental studies.

Justification: The intersection is in close proximity to Shoal Creek Elementary School and has a high volume of children crossing Ted Williams Parkway. This project will increase pedestrian safety and was requested by City Council and the community.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Carmel Mountain Ranch Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled to begin in Fiscal Year 2007. Construction will be scheduled upon identification of funding.

Summary of Project Changes: It is proposed to allocate $50,000 in TransNet funding to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMPR	030306		160,000					
STATE DF	000001		412,139					
TRANS	030300			50,000				
Total			572,139	50,000				
Work Codes			D					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMPR	030306							**160,000**
STATE DF	000001							**412,139**
TRANS	030300							**50,000**
Total								**622,139**
Work Codes								

Contact: Engineering & Capital Projects/Design Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges
Sidewalks - Citywide 52-715.0
Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for the construction of sidewalks at locations where none exist in order to provide safe routes for pedestrians and to provide access routes for school children.

Justification: There are streets that are lacking sidewalks for various reasons. This project provides permanent sidewalks along streets in areas where children are required to walk to school, and contributes to the City's ongoing efforts to promote safety in the public right-of-way.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Project Scheduled in Fiscal Year: Projects will be scheduled on a priority basis.

Summary of Project Changes: It is proposed to allocate $350,000 of TransNet funding to this project for Fiscal Year 2008. The total project cost for annual allocation projects is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
TRANS	030300			350,000				
Unidentified Funding	999999				550,000	550,000	550,000	550,000
Total				350,000	550,000	550,000	550,000	550,000
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
TRANS	030300							**350,000**
Unidentified Funding	999999	550,000	550,000	550,000	550,000	550,000		
Total		550,000	550,000	550,000	550,000	550,000		**350,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 4 **Community Plan:** Skyline/Paradise Hills

Description: This project will provide for a pop-out on the northwest corner of Skyline and Cardiff.

Justification: This project is required in order to provide traffic calming and safer pedestrian crossing.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Skyline Paradise Hills Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled for Fiscal Year 2008. Construction is scheduled for in Fiscal Year 2009.

Summary of Project Changes: It is proposed to allocate $25,000 in TransNet funding to this project in Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
TRANS	030300			25,000				
Total				25,000				
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
TRANS	030300							**25,000**
Total								**25,000**
Work Codes								

Contact: Engineering and Capital Projects

Phone: (619) 533-3173

Engineering & Capital Projects

Streets and Bridges

Skyline Drive Median & Parkway Improvements 52-763.0

Council District: 4 **Community Plan:** Skyline/Paradise Hills

Description: This project will provide for improvements along Skyline Drive from Sears Avenue to 58th Street. These improvements include landscaped medians, trees, pavement enhancements, street lights, bus stops, pedestrian crossing improvements, traffic calming, and community signs.

Justification: This project will provide for median and parkway improvements along Skyline Drive.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan and Progress Guide.

Scheduling: The project is in the preliminary planning phase and the project schedule for design and construction will be established once the scope of work is identified.

Summary of Project Changes: It is proposed to increase TransNet funding by $250,000 per City Council Resolution R-301959, dated October 10, 2006. Additionally, it is anticipated that $800,000 in SAFETEA-LU funding will be available for this project. This amount is reflected as unidentified funds pending receipt of grant agreements.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMPR	030306		200,000					
TRANS	030300		250,000					
Unidentified Funding	999999				480,000	160,000	160,000	
Total			450,000		480,000	160,000	160,000	
Work Codes			D		C	C	C	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMPR	030306							**200,000**
TRANS	030300							**250,000**
Unidentified Funding	999999							**800,000**
Total								**1,250,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 1 **Community Plan:** Torrey Pines

Description: This project will provide for a new freeway interchange to address traffic congestion. The project will be constructed in coordination with Caltrans and FHWA. Land acquistion will be required.

Justification: Traffic is at Level of Service I and is severly impacted by stoppage for trains at the Coaster Station.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary Design began in Fiscal Year 2007. Design and land acquistion are scheduled in Fiscal Year 2010 and construction is scheduled for Fiscal Year 2011contingent upon receipt of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMPR	030306		150,000					
TRANS	030300		10,000					
Unidentified Funding	999999				3,340,000	10,000,000	37,000,000	
Total			160,000		3,340,000	10,000,000	37,000,000	
Work Codes			D		D	DL	C	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMPR	030306							**150,000**
TRANS	030300							**10,000**
Unidentified Funding	999999							**50,340,000**
Total								**50,500,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Sports Arena Boulevard - Rosecrans Street to Midway Drive 52-503.0

Council District: 2 **Community Plan:** Midway/Pacific Highway Corridor

Description: This project provides for modifying the intersection of Sports Arena Boulevard, Rosecrans Street, and Camino del Rio West and widening Sports Arena Boulevard to a six-lane major street between Midway Drive and Rosecrans Street by modifying the median and restriping the street. This project description is preliminary and the amounts shown below only reflect the funding currently programmed. The total funding needs of the project will be determined, once a final scope of work is established.

Justification: The eastbound traffic on Sports Arena Boulevard will be able to continue eastbound through the intersection of Sports Arena Boulevard/Rosecrans Street/Camino del Rio. Widening Sports Arena Boulevard will improve the traffic circulation. The average number of daily trips forecast for this segment of Sports Arena Boulevard is 50,000.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Midway/Pacific Highway Corridor Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Since the project description is preliminary and the scope of work is not established, only planning and other preliminary activities have been performed to date. The project schedule for the design and construction will be established, once the scope of work is approved and the remaining funding identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CAPOUT		030245	10,000						
GASTAX	01	030219	200,000						
TRANS		030300	168,110	531					
Unidentified Funding		999999				1,063,879			
Total			378,110	531		1,063,879			
Work Codes			CDLP	D		C			

Revenue Source/Tag		Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CAPOUT		030245							**10,000**
GASTAX	01	030219							**200,000**
TRANS		030300							**168,641**
Unidentified Funding		999999							**1,063,879**
Total									**1,442,520**
Work Codes									

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Spring Canyon Road between Scripps Ranch Boulevard and Pomerado Road 52-307.0

Council District: 5 **Community Plan:** Scripps Miramar Ranch

Description: This project provides for the installation of traffic signals at three locations and the construction of raised medians at a number of intersections to reduce cut-through traffic on local collector streets. The project includes interconnection of the traffic signals in the segment. Specific locations to be determined by a traffic study which is included in this scope of work.

Justification: The traffic signals would allow pedestrians to cross at controlled intersections. The raised medians at the three intersections would provide additional control of the traffic movements. The additional raised medians at specific intersections would reduce cut-through traffic on local collector streets. Interconnecting the traffic signals would be an effective means of controlling traffic speeds without sacrificing roadway capacity.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Rancho Encantada Precise Plan and Scripps Miramar Ranch Community Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Traffic study is scheduled for Fiscal Year 2008. Design is scheduled for Fiscal Year 2009 and construction is scheduled for Fiscal Year 2010. These improvements will be assured by the City Engineer concurrent with the construction of the first residential units in Rancho Encantada.

Summary of Project Changes: Project schedule and cost have been revised to reflect the most recent Rancho Encantada Precise Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
DEV DF	000014		705,000					
Total			705,000					
Work Codes			CD					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
DEV DF	000014							**705,000**
Total								**705,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges
State Route 163 and Friars Road 52-455.0
Council District: 6 **Community Plan:** Mission Valley

Description: This project provides for construction of a new southbound State Route 163 to westbound Friars Road off-ramp, widening of the Friars Road overcrossing structure to eight lanes extending to Frazee Road, construction of a third westbound lane on Friars Road to Fashion Valley Road, an exclusive right-turn lane on southbound Frazee Road to westbound Friars Road, and other modifications to the existing on and off-ramps and improvements to the existing State Route 163 southbound travel lanes to improve the weaving problems. This project also includes an auxiliary lane on southbound State Route 163 from Genesee Avenue to westbound Interstate 8, which requires major structural work to widen the bridge over the San Diego River. Additionally, over 5,300 feet of retaining walls will need to be constructed along State Route 163 and Friars Road, including one that is over 30 feet high.

Justification: This project will alleviate some of the severe traffic delays along Friars Road due to new development in Mission Valley and the backup that occurs on the existing southbound off-ramp because of the weaving situation with the southbound on-ramp.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary engineering was scheduled in Fiscal Year 1996. Design began in Fiscal Year 2002 and will continue through Fiscal Year 2009 pending identification of funds. Land acquisition and construction are scheduled to begin in Fiscal Year 2010 pending identification of funding.

Summary of Project Changes: It is proposed to allocate $4,000,000 in TransNet funding to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMPR	030306			3,900,000				
DIF 11	079529	456,083	46,905					
PRIV DN	063022	171,139						
STP P2	038981	2,239,809						
TRANS	030300			100,000				
Unidentified Funding	999999				7,712,098	123,180,000		
Total		2,867,031	46,905	4,000,000	7,712,098	123,180,000		
Work Codes		DP	D	D	D	CL		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMPR	030306							**3,900,000**
DIF 11	079529							**502,988**
PRIV DN	063022							**171,139**
STP P2	038981							**2,239,809**
TRANS	030300							**100,000**
Unidentified Funding	999999							**130,892,098**
Total								**137,806,034**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

State Route 56/Interstate 15 Interchange Improvements 52-771.0

Council District: 1 **Community Plan:** Pacific Highlands Ranch

Description: This project provides for the design and construction of the missing loop ramp in the southeast quadrant of SR-56 at I-15 in Rancho Penasquitos for eastbound to northbound movements to eliminate the need for making left turns at the existing traffic signal. It will also widen the southbound to westbound ramp and the eastbound to southbound ramp. (See Project T-1.6 and Black Mountain Ranch PFFP Project T-56.)

Justification: This facility is required to accommodate the additional traffic generated as a result of development in the I-15 Corridor, with Pacific Highlands Ranch contributing its fair share based on percentage of increased traffic.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Public Facility Financing Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Construction is scheduled to be complete in Fiscal Year 2008.

Summary of Project Changes: It is proposed to allocate $580,000 from the Pacific Highlands Ranch FBA in Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 11	079011			580,000				
Total				580,000				
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 11	079011							**580,000**
Total								**580,000**
Work Codes								

Contact: Engineering & Capital Projects Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges
State Route 905 52-697.0
Council District: 8 **Community Plan:** Otay Mesa

Description: This project provides the debt service for TransNet funding used for the City's contribution to the State Route 905 project.

Justification: From Fiscal Year 2003 through Fiscal Year 2007, the two Facilities Benefit Assessments within the State Route 905 Corridor and the Otay Mesa community planning area will reimburse the TransNet funding utilized in prior fiscal years.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, and it is in conformance with the City's Progress Guide and General Plan.

Scheduling: In each fiscal year between Fiscal Year 2003 and Fiscal Year 2007, interest and/or interest plus principal payments are required from the two Otay Mesa Facilities Benefit Assessment funds.

Summary of Project Changes: Project funding has been revised to reflect the most current Otay Mesa Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 13	079013	96,100	1,975,320	648,830				
FBA 14	079014	58,900	1,210,680	397,670				
Total		155,000	3,186,000	1,046,500				
Work Codes		Y	Y					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 13	079013							**2,720,250**
FBA 14	079014							**1,667,250**
Total								**4,387,500**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

State Route 905 - Right-of-Way Acquisition/Protection 52-396.0

Council District: 8 **Community Plan:** Otay Mesa

Description: This project provides for a portion of the right-of-way acquisition for State Route 905 from Interstate 805 to the border and for the proposed State Route 125/State Route 905 interchange within the City of San Diego in those cases involving financial hardship and for the purpose of right-of-way protection. This project also provides for the City's share of funding for a Joint Environmental Impact Report with Chula Vista, the County, San Diego Association of Governments (SANDAG) and Caltrans.

Justification: This project provides for right-of-way acquisition only in those cases involving hardship or protection. It does not provide all required rights-of-way.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Right-of-way acquisition is scheduled annually as needed. The schedule is contingent upon the rate of development and fees collected in the community and availability of State and federal funding and is pending a future vote of the California Transportation Commission.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMAQ SR	038601	1,668,000						
CMPR	030306	3,104,000						
FDGRNT DF	000005		53,948,545					
GASTAX 01	030219	133,537						
PDIF 06	039062	800,000						
PRIV DN	063022	125,000						
TRANS	030300	355,000						
Total		6,185,537	53,948,545					
Work Codes		DL	L					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMAQ SR	038601							**1,668,000**
CMPR	030306							**3,104,000**
FDGRNT DF	000005							**53,948,545**
GASTAX 01	030219							**133,537**
PDIF 06	039062							**800,000**
PRIV DN	063022							**125,000**
TRANS	030300							**355,000**
Total								**60,134,082**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Streamview Drive Improvement - 54th Street to College Avenue 52-588.0

Council District: 7 **Community Plan:** Mid-City

Description: This project provides for street improvements to reduce excessive speeds, increase safety and reduce visual impacts with landscaping. The project limits are from 54th Street to College Avenue.

Justification: A study is required to determine solutions to several problems on Streamview Drive. Design solutions and construction, predicated on the study, will address these problems.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project implements the Mid-City Communities Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled to begin in Fiscal Year 2008. Construction is scheduled in Fiscal Year 2009. This schedule is contingent upon the availability of TransNet funding in future years.

Summary of Project Changes: It is proposed to allocate $100,000 in TransNet funding to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CDBG	018502	137,000						
CMPR	030306		250,000					
TRANS	030300			100,000				
Unidentified Funding	999999				1,083,000			
Total		137,000	250,000	100,000	1,083,000			
Work Codes		P	D	D	C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CDBG	018502							**137,000**
CMPR	030306							**250,000**
TRANS	030300							**100,000**
Unidentified Funding	999999							**1,083,000**
Total								**1,570,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 3 **Community Plan:** Greater North Park

Description: This project provides for construction of a landscaped median along Thorn Street between 33rd Street and Felton Street in Greater North Park.

Justification: This project provides for installation of a raised, paved median with landscaping where none currently exists.

Operating Budget Effect: The operating budget effect will be determined upon completion of design.

Relationship to General and Community Plans: This project implements the Greater North Park Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2005. Construction is contingent upon identification of funds for both construction and landscape maintenance.

Summary of Project Changes: It is proposed to adjust project funding sources to reflect actual appropriations available for this project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CDBG	018536	1,200						
CMPR	030306		120,000					
TN-INF	030309	89,702	10,298					
TRANS	030300							
Unidentified Funding	999999				130,000			
Total		90,902	130,298		130,000			
Work Codes		D	CD		C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CDBG	018536							**1,200**
CMPR	030306							**120,000**
TN-INF	030309							**100,000**
TRANS	030300							
Unidentified Funding	999999							**130,000**
Total								**351,200**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619/533-3173

Engineering & Capital Projects

Streets and Bridges

Torrey Pines Road - Slope Reconstruction 52-674.0

Council District: 1 **Community Plan:** La Jolla

Description: This project provides for reconstructing a 350-foot section of earthen slope along the south side of Torrey Pines Road between Lookout Drive and Roseland Drive.

Justification: The existing slope is eroding. This project will eliminate the possibility of soil slough landing in the travel lane of a primary arterial street.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design has been completed. Construction will be scheduled upon identification of funding.

Summary of Project Changes: It is proposed to increase total project cost to $1,256,220 as a result of increasing construction costs and revised project cost estimate. Construction funding in the amount of $930,000 is unidentified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMPR	030306		75,000					
TRANS	030300	251,220						
Unidentified Funding	999999				930,000			
Total		251,220	75,000		930,000			
Work Codes		D	D		C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMPR	030306							**75,000**
TRANS	030300							**251,220**
Unidentified Funding	999999							**930,000**
Total								**1,256,220**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: Citywide **Community Plan:** Citywide

Description: This project will provide funding for matching fund obligations for various types of transportation grants. Grants may require City matching funds as a condition of approval.

Justification: In order to qualify for future additional grant funds, it may be required to ensure City matching funds are available.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: It is proposed to allocate $3,296,086 in TransNet funding to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMPR	030306			2,838,147	703,914			
TRANS	030300			457,939				
Total				3,296,086	703,914			
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMPR	030306							**2,838,147**
TRANS	030300							**457,939**
Total								**3,296,086**
Work Codes								

Contact: Engineering and Capital Projects Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

University Avenue and Front Street Pop-Out 52-759.0

Council District: 3 **Community Plan:** Uptown

Description: This project will provide for pedestrian improvements at the corner of University Avenue and Front Street and will include the construction of a pop-out on the southwest corner and a new curb ramp on the north side of the intersection.

Justification: Installation of the pop-out will shorten the crossing distance on both University Avenue and Front Street, and make pedestrians more visible to vehicular traffic travelling east on University Avenue. The pop-out will also sharpen the angle at the southwest corner of the intersection, which should result in slower speeds for eastbound right turning vehicles and provide a safer walking environment for the community.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction was scheduled to begin in Fiscal Year 2007 and rescheduled for Fiscal Year 2008.

Summary of Project Changes: This new project, authorized by City Council Resolution R-301958, dated October 10, 2006, will provide for pedestrian improvements at the corner of University Avenue and Front Street and will include the construction of a pop-out on the southwest corner and a new curb ramp on the north side of the intersection.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
DIF 29	079512		150,000					
Total			150,000					
Work Codes			CD					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
DIF 29	079512							**150,000**
Total								**150,000**
Work Codes								

Contact: Transportatiion Engineering/Design

Phone: 619-533-3173

Council District: 3 **Community Plan:** Greater North Park

Description: This project provides for multi-modal improvements along University Avenue from Florida Street to Boundary Street. The project will include the installation of landscaped and painted medians, the restriping of University Avenue, and the installation of pedestrian pop-outs. Additional improvements will include the removal of one, and installation of two, new traffic signals, three enhanced pedestrian crossings with in-pavement flashers, 110 pedestrian countdown signal heads, eastbound and westbound transit/right-turn only lanes, and new bicycle racks.

Justification: This project will significantly improve safety and mobility along the corridor for pedestrians, bicyclists and transit and automobile traffic.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary design began in Fiscal Year 2007. Design was scheduled to begin in Fiscal Year 2007 and continue into Fiscal Year 2008. Construction is scheduled to begin in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2009.

Summary of Project Changes: This project is scheduled to receive $2,000,000 from a Smart Growth grant per City Council Resolution R-300698, dated July 25, 2005. This funding is shown as unidentified pending receipt of grant agreements.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMPR	030306	9,022	390,978					
Unidentified Funding	999999				2,000,000			
Total		9,022	390,978		2,000,000			
Work Codes		P	D		C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMPR	030306							**400,000**
Unidentified Funding	999999							**2,000,000**
Total								**2,400,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Village Loop Road - Carmel Valley Road East to Property Line 52-770.0

Council District: 1 **Community Plan:** Pacific Highlands Ranch

Description: This project will construct Village Loop Drive from the intersection of Del Mar Heights Road and Carmel Valley Road easterly to the property line (approximately 2,000 linear feet) as a four-lane collector roadway within a 108 foot right of way to provide access to the high school site and the core residential areas.

Justification: This project is dependent upon the development of the high school, community park, and core residential area as well as the village area of the community.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Public Facility Financing Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Developer (Pardee) advanced funding for this project and will be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment under the terms of a reimbursement agreement. Reimbursement is programmed from Fiscal Year 2006 through Fiscal Year 2009.

Summary of Project Changes: It is proposed to allocate $1,000,000 from Pacific Highlands Ranch Facilities Benefit Assessment funds in Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 11	079011			1,000,000	332,800			
Total				1,000,000	332,800			
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 11	079011							**1,332,800**
Total								**1,332,800**
Work Codes								

Contact: Engineering & Capital Projects

Phone: 619-533-3173

West Mission Bay Drive Bridge over San Diego River 52-643.0

Council District: 2

Community Plan: Midway/Pacific Highway Corridor, Mission Bay Park, Peninsula

Description: This project provides for replacing the existing four-lane bridge with an eight-lane bridge, of which two are dedicated bus lanes.

Justification: An eight-lane facility is needed to accommodate both the existing and the projected future traffic volumes. It was determined that a bridge replacement was more cost effective than widening the existing bridge.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary engineering was scheduled to begin in Fiscal Year 1998, however the scope changed from bridge widening to bridge replacement. Feasibility and environmental studies began in Fiscal Year 2001. Environmental clearance requirements are scheduled to continue through Fiscal Year 2009. Design is scheduled to begin in Fiscal Year 2009 and is scheduled to continue through Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2012. This schedule is contingent upon availability of funding.

Summary of Project Changes: It is proposed to revise project funding for Fiscal Year 2008. It is proposed to allocate $650,000 in TransNet funding to this project. Also, HBRR funds previously identified in continuing appropriations of $9,600,000 have been reduced to $2,200,000 to reflect actual funding authorized by City Council Resolution R-301872, dated September 12, 2006. Additionally, it is proposed to revise project schedule to accommodate environmental work which is anticipated to continue through Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMPR	030306	264,122						
HBRR MS	038724	400,000	2,200,000					
TRANS	030300	59,878		650,000				
Unidentified Funding	999999				55,643,003			
Total		724,000	2,200,000	650,000	55,643,003			
Work Codes		DP	D	D	C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMPR	030306							**264,122**
HBRR MS	038724							**2,600,000**
TRANS	030300							**709,878**
Unidentified Funding	999999							**55,643,003**
Total								**59,217,003**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Traffic Control

Ash Street at 2nd Avenue, 3rd Avenue, 7th Avenue, and 9th Avenue 62-210.0

Council District: 2 **Community Plan:** Centre City

Description: This project provides for modifying existing traffic signals on Ash Street at Second Avenue, Third Avenue, Seventh Avenue, and Ninth Avenue.

Justification: These intersections meet the requirements of Council Policy 200-06, Criteria for Installation of Traffic Signals.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2003. Construction was scheduled for Fiscal Year 2004, but due to State budget constraints, has been postponed until funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
STP FA	038974	20,000						
Unidentified Funding	999999				100,000			
Total		20,000			100,000			
Work Codes		D			C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
STP FA	038974							**20,000**
Unidentified Funding	999999							**100,000**
Total								**120,000**
Work Codes								

Contact: Transportation Engineering/Operations

Phone: 619-533-3173

Del Mar Heights Road Traffic Signal Interconnect 62-328.0

Council District: 1 **Community Plan:** Carmel Valley, Torrey Pines

Description: This project provides for the installation of traffic signal interconnect systems on Del Mar Heights Road from Mango Drive to Carmel Canyon Road, El Camino Real from Half Mile Drive to High Bluff Drive and Carmel Country Road from Del Mar Heights Road to Townsgate Drive, and will provide central communication to 16 traffic signals.

Justification: This project will accommodate the need to centrally control heavily-traveled arterials and provide constant surveillance for efficient traffic signal operation and maintenance. The benefits include reduced stops, delays, fuel consumption and emissions.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley and Torrey Pines Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2006. Construction is scheduled to begin in Fiscal Year 2007 and completed in Fiscal Year 2008.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMAQ DH	038740	20,000	164,500					
Total		20,000	164,500					
Work Codes		D	CD					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMAQ DH	038740							**184,500**
Total								**184,500**
Work Codes								

Contact: Transportation Engineering/Operations

Phone: 619-533-3173

Engineering & Capital Projects

Traffic Control
Guard Rails 68-006.0
Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for installing new and replacing old guard rails along streets where needed.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location will occasionally show that some minor improvements in the area will help to reduce the number and/or severity of accidents. This annual allocation provides the flexibility necessary for timely initiation of such improvements.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Project Scheduled in Fiscal Year: Funding in Fiscal Year 2007 was allocated to guard rail projects at the following locations:
60th Street - Upland to Weaver and Broadway to Radio
Leghorn Drive at Skyline Drive
Bernardo Center Drive at Escala Drive
San Pasqual Road - west of Viento Valle
Camino Ruiz - Calle Morelos to Capricorn
Carmel Country Road - Shaw Valley to Sagamore
Canon Street - Talbot to Udall
28th Street - north of Treat Street
Linbrook Drive - Ulric to Acari

Summary of Project Changes: It is proposed to allocate $300,000 of TransNet funding to this project for Fiscal Year 2008. The total project cost for annual allocation projects is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
TRANS	030300			300,000				
Total				300,000				
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
TRANS	030300							**300,000**
Total								**300,000**
Work Codes								

Contact: Transportation Engineering/Operations Phone: 619-533-3173

Council District: 7 **Community Plan:** Navajo

Description: This project provides for traffic signal communication between 7 traffic signals on Navajo Road from Park Ridge Boulevard to Lake Murray Boulevard. Wireless interconnect systems will be used in order to avoid trenching on City streets.

Justification: This project will accommodate the need to centrally control heavily-traveled arterials and provide constant surveillance for efficient traffic signal operation and maintenance. The benefits include reduced stops, delays, fuel consumption and emissions.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Scheduling: Design began in Fiscal Year 2006. Construction began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2008.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMAQ NR	038741		51,000					
Total			51,000					
Work Codes			CD					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMAQ NR	038741							**51,000**
Total								**51,000**
Work Codes								

Contact: Transportation Engineering/Operations

Phone: 619-533-3173

Engineering & Capital Projects

Traffic Control

Pacific Highlands Ranch Traffic Signals 68-020.0

Council District: 1 **Community Plan:** Pacific Highlands Ranch

Description: This project provides for traffic signal installation within the community. As many as 16 different traffic signals may be required.

Justification: These signals will be installed as a part of the traffic control system for the Pacific Highlands Ranch community. They are needed to accommodate the increase in traffic generated by this community.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Subarea Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Traffic signal installation will be scheduled as the community develops.

Project Scheduled in Fiscal Year: Potential Locations:
Del Mar Heights Road at Old Carmel Valley Road
Del Mar Heights Road at Carmel Valley Road
Carmel Valley Road, nine locations
Village Loop Drive, three locations
Del Mar Heights Road at private high school entrance
El Camino Real at Derby Downs (developer/completed)
Carmel Valley Road at Village Loop Drive

Summary of Project Changes: It is proposed to revise project funding consistent with the most recent Pacific Highlands Ranch Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 11	079011		1,400,000	1,000,000				
Total			1,400,000	1,000,000				
Work Codes			R					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 11	079011							**2,400,000**
Total								**2,400,000**
Work Codes								

Contact: Transportation Engineering/Operations

Phone: (619) 533-3173

Council District: 3 **Community Plan:** Mid-City

Description: This project will provide for pedestrian improvements in the vicinity of Central Elementary School. Proposed improvements include curb extentions and enhanced paved crosswalks.

Justification: Improvements in the vicinity of Central Elementary school will provide traffic calming elements to reduce traffic.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was scheduled to begin in Fiscal Year 2007. Construction is scheduled to begin in Fiscal Year 2008, using continuing appropriations.

Summary of Project Changes: This new project, authorized by City Council Resolution R-301961, dated October 10, 2006, will provide for pedestrian improvements in the vicinity of Central Elementary School.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
ST DF	000020		391,500					
TRANS	030300		43,500					
Total			435,000					
Work Codes			CD					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
ST DF	000020							**391,500**
TRANS	030300							**43,500**
Total								**435,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Traffic Control

Safe Routes To School Program - Rosa Parks Elementary School 62-265.0

Council District: 3 **Community Plan:** Mid-City

Description: This project provides for pedestrian safety in the vicinity of Rosa Parks Elementary School. This project involves installing school crossing signs, enhancing crosswalks, installing curb pop-outs, raised medians, street lights, and providing outreach and educational materials to parents of school children attending Rosa Parks Elementary School.

Justification: This project is the result of applications submitted to the State (Caltrans) for projects providing bicycle, pedestrian and traffic calming improvements, using federal funding provided for the Safe Routes to School (SRS) program.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project implements the Mid-City Communities Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was scheduled to begin in Fiscal Year 2005 and completed in Fiscal Year 2006. Construction is scheduled to being in Fiscal Year 2007 and completed in Fiscal Year 2008.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
ST DF	000020	415,302	14,898					
TRANS	030300	64,800						
Total		480,102	14,898					
Work Codes		CD	C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
ST DF	000020							**430,200**
TRANS	030300							**64,800**
Total								**495,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 8 **Community Plan:** San Ysidro

Description: This project provides for improved pedestrian safety around Willow Elementary school. Scope includes the construction of new sidewalks, retaining walls where needed, curb ramps, curb extensions, an enhanced school entry crosswalk, and solar flashing beacon crossing equipment.

Justification: The area surrounding Willow Elementary School has high automobile, bicycle, and pedestrian injury rates. This project will provide a safer walking environment for both students and members of the community.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began and was completed in Fiscal Year 2006. Construction began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2008.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
STATE DF	000001	44,437	405,563					
TRANS	030300		50,000					
Total		44,437	455,563					
Work Codes		D	C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
STATE DF	000001							**450,000**
TRANS	030300							**50,000**
Total								**500,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Traffic Control
School Traffic Safety Improvements 68-017.0
Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation will provide for development of a preferred route to school and deficiency assessment as well as subsequent installation of traffic control devices at school site locations in the City, such as flashing beacons, street lights, pedestrian ramps and traffic signals. The Engineering and Capital Projects Department will maintain a list of candidate locations in order of priority, which will be used to select locations for funding every year. This allocation can also be used to match State or federal grants for the purpose of installing traffic control devices at school locations.

Justification: The Public Safety & Neighborhood Services Committee of the City Council requested that the City Manager institute such a program in order to proactively respond to school traffic safety problems in the City.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be identified each year based on the priorities reported to the Engineering and Capital Projects Department by Transporation Operations Division.

Project Scheduled in Fiscal Year: Projects funded in Fiscal Year 2007 include:
Central Elementary School Safe Route to School grant match
Rosa Parks Elementary School Safe Route to School grant match
47th & T Street (school area) Sidewalk Pop Out

Summary of Project Changes: It is proposed to allocate $200,000 of TransNet funding to this project for Fiscal Year 2008. The total project cost for annual allocation projects is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
TRANS	030300			200,000				
Total				200,000				
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
TRANS	030300							**200,000**
Total								**200,000**
Work Codes								

Contact: Transportation Engineering/Operations
Phone: 619-533-3173

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for installing City-owned safety street lights where needed.

Justification: Additional street lights will increase the level of lighting for motorists, bicyclists and pedestrians on public streets. Transit users are especially reliant on adequate street lighting. Street lights are required at all intersections. Mid-block street light spacing has been reduced in recent years from 800 feet to 150 feet within one-quarter mile of transit stops and to 300 feet in other areas. Previous funding has not kept pace with requests for additional street lights. Locations on all streets in census tracts in which the crime rate is 1.5 times greater than the Citywide average for two or more consecutive years receive priority funding.

Operating Budget Effect: None.

Relationship to General and Community Plans: This annual allocation is consistent with the appropriate community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: It is proposed to allocate $300,000 of TransNet funding to this project for Fiscal Year 2008. The total project cost for annual allocation projects is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
TRANS	030300			300,000				
Unidentified Funding	999999				1,000,000	1,000,000	1,000,000	1,000,000
Total				300,000	1,000,000	1,000,000	1,000,000	1,000,000
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
TRANS	030300							**300,000**
Unidentified Funding	999999	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000		
Total		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000		**300,000**
Work Codes								

Contact: Transportation Engineering/Operations

Phone: 619-533-3173

Engineering & Capital Projects

Traffic Control
Traffic Control/Calming Measures 61-001.0
Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for installing traffic control measures at locations to be identified on an as-needed basis where sudden changes in the character of traffic, such as increased volumes and new route patterns, make it necessary to provide positive traffic control measures on an accelerated time schedule and respond to a variety of traffic concerns in residential neighborhoods, ranging from speeding motorists and shortcutting traffic to pedestrian safety and education. Solutions used include the construction of flashing beacons and geometric design features such as road humps and traffic islands.

Justification: This annual allocation is needed to mitigate many of the traffic problems that exist today on residential streets such as speeding, shortcutting traffic, and pedestrian safety, and to react to sudden changes in traffic characteristics.

Operating Budget Effect: None.

Relationship to General and Community Plans: This annual allocation is consistent with the appropriate community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Project Scheduled in Fiscal Year: Fiscal Year 2007 funds allocated to the following:
Road Humps at Various Locations
Driver Feedback Signs at Various Locations
Flashing Beacons at Various Locations

Summary of Project Changes: It is proposed to allocate $600,000 of TransNet funding to this project for Fiscal Year 2008. The total project cost for annual allocation projects is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
TRANS	030300			600,000				
Unidentified Funding	999999				500,000	500,000	500,000	500,000
Total				600,000	500,000	500,000	500,000	500,000
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
TRANS	030300							**600,000**
Unidentified Funding	999999	500,000	500,000	500,000	500,000	500,000		
Total		500,000	500,000	500,000	500,000	500,000		**600,000**
Work Codes								

Contact: Transportation Engineering/Operations

Phone: 619-533-3173

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for installing traffic signals at high-priority locations and the City's share of the costs of traffic signals undertaken in cooperation with others.

Justification: The City maintains an inventory of candidate intersections which are periodically surveyed for significant changes in operating conditions. This annual allocation provides for installing traffic signals when and where needed to provide for the orderly movement of traffic, increase the traffic handling capacity of the intersection, reduce the frequency of certain types of accidents, provide for continuous movement of traffic, and to permit vehicles and pedestrians from a minor street to enter or cross continuous traffic on the major street. Cost-sharing opportunities arise at intersections of a City street with a state highway, a county road, or a street that is the responsibility of another city. The criteria for installing traffic signals are governed by Council Policy 200-6.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This annual allocation is consistent with the appropriate community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis, and as funding is identified.

Project Scheduled in Fiscal Year: Fiscal Year 2007 funding was allocated to traffic signal installations at the following locations:
47th & T
29th & Ocean View

Summary of Project Changes: It is proposed to allocate $400,000 of TransNet funding to this project for Fiscal Year 2008. The total project cost for annual allocation projects is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
TRANS	030300			400,000				
Unidentified Funding	999999				1,400,000	1,400,000	1,400,000	1,400,000
Total				400,000	1,400,000	1,400,000	1,400,000	1,400,000
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
TRANS	030300							**400,000**
Unidentified Funding	999999	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000		
Total		1,400,000	1,400,000	1,400,000	1,400,000	1,400,000		**400,000**
Work Codes								

Contact: Transportation Engineering/Operations Phone: 619-533-3173

Engineering & Capital Projects

Traffic Control
Traffic Signals - Cooperative Projects 68-001.0
Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for the City's share of the costs of traffic signal improvements undertaken in cooperation with others.

Justification: It is often beneficial for the City to share in the cost of traffic signal improvements undertaken in cooperation with other parties. The most common situation involves the intersection of a City street with a state highway, a county road, or a street that is the responsibility of another city. This annual allocation provides the flexibility necessary for timely initiation of these improvements.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: It is proposed to allocate $200,000 in TransNet funding to this project for Fiscal Year 2008. The total project cost for annual allocation projects is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the budget.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMPR		030306							
GASTAX	01	030219							
TRANS		030300			200,000				
Total					200,000				
Work Codes									

Revenue Source/Tag		Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMPR		030306							
GASTAX	01	030219							
TRANS		030300							**200,000**
Total									**200,000**
Work Codes									

Contact: Transportation Engineering/Operations

Phone: 619-533-3173

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for upgrading existing traffic signals as necessary to improve traffic flow and promote safety. Improvements may include conversion from post-mounted to mast-arm-mounted indicators, addition of pedestrian signals, and additional phases to accommodate separate turning moves.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location often shows that some minor improvement would help to reduce the number and/or severity of accidents. Increasing traffic volumes and changing traffic patterns typically reduce the effectiveness and efficiency of traffic signal controls at certain intersections.

Operating Budget Effect: None.

Relationship to General and Community Plans: This annual allocation is consistent with the appropriate community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Project Scheduled in Fiscal Year: Fiscal Year 2007 funding provided for four new groups of traffic signal mods, as well as mods at 1st Avenue, Camino Santa Fe, and Harbor Drive.

Summary of Project Changes: It is proposed to allocate $850,000 of TransNet funding to this project for Fiscal Year 2008. The total project cost for annual allocation projects is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
TRANS	030300			850,000				
Unidentified Funding	999999				1,150,000	1,150,000	1,150,000	1,150,000
Total				850,000	1,150,000	1,150,000	1,150,000	1,150,000
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
TRANS	030300							**850,000**
Unidentified Funding	999999	1,150,000	1,150,000	1,150,000	1,150,000	1,150,000		
Total		1,150,000	1,150,000	1,150,000	1,150,000	1,150,000		**850,000**
Work Codes								

Contact: Transportation Engineering/Operations

Phone: 619-533-3173

Engineering & Capital Projects

Traffic Control

Traffic Signals - Modifications/Modernization - Development Impact Fee Funded 62-290.0

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for upgrading existing traffic signals as necessary to improve traffic flow and promote safety. Improvements may include the addition of mast-arm-mounted signal heads, the addition of pedestrian signals, and the modification of medians to accommodate separate turning moves.

Justification: Increasing traffic volumes and changing traffic patterns typically reduce the effectiveness and efficiency of traffic signal controls at certain intersections. This allocation funds modification to traffic signals in various urbanized communities.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled based on expected Development Impact Fee revenues.

Summary of Project Changes: It is proposed to revise funding to reflect actual appropriations available for the project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
DIF 02	079521							
DIF 03	079513		12,676					
DIF 05	079514		9					
DIF 12	079506		10,000					
DIF 13	079502		52,000					
DIF 14	079516							
DIF 15	079523		13,269					
DIF 24	079511		13,000					
DIF 28	079528							
Total			100,954					
Work Codes			CD					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
DIF 02	079521							
DIF 03	079513							**12,676**
DIF 05	079514							**9**
DIF 12	079506							**10,000**
DIF 13	079502							**52,000**
DIF 14	079516							
DIF 15	079523							**13,269**
DIF 24	079511							**13,000**
DIF 28	079528							
Total								**100,954**
Work Codes								

Contact: Transportation Engineering/Operations

Phone: 619-533-3173

Council District: 8 **Community Plan:** Otay Mesa

Description: This project provides for installing seven traffic signals at various locations within the Otay Mesa community.

Justification: These signals will be installed as a part of the traffic control system for the Otay Mesa community. They are needed to accommodate the increase in traffic generated by this community.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: This project includes completed traffic signals at Otay Mesa Road and Corporate Center Drive, Otay Mesa Road and Caliente Boulevard, Otay Mesa Road and Heritage Road, Otay Mesa Road and Cactus Road, Otay Mesa Road and Britannia Road, and Otay Mesa Road and La Media Road. The traffic signal at Otay Mesa Road and Piper Ranch Road will be constructed in Fiscal Year 2012.

Summary of Project Changes: It is proposed to revise funding to reflect actual funds available for the project in accordance with the Otay Mesa Public Facilities Financing plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
DEV OM	000014							126,000
FBA 13	079013		53,000					
PDIF 06	039062	51,511						
Total		51,511	53,000					126,000
Work Codes		D	C					CD

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
DEV OM	000014							**126,000**
FBA 13	079013							**53,000**
PDIF 06	039062							**51,511**
Total								**230,511**
Work Codes								

Contact: Transportation Engineering/Operations

Phone: 619-533-3173

CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
58-140.0	**Bayshore Bikeway**	**$ 2,977,000**	**$ -**

This project provides for constructing a Class I bikeway to complete the path around San Diego Bay. It is anticipated that the Regional Surface Transportation Program funds of $3.0 million will be received in Fiscal Year 2008; however, this amount is shown as unidentified funding until funds are received.

58-164.0	**Camino del Rio North Bike Lanes**	**$ 330,000**	**$ -**

This project provides for the widening of Camino Del Rio North from State Route 15 crossing to Mission City Parkway to accommodate new bike lanes. The total project cost of $416,000 includes an unfunded amount of $330,000.

58-162.0	**Coastal Rail Trail**	**$ 2,087,100**	**$ 19,000,000**

This project provides for construction of a bicycle facility between the San Diego-Del Mar city limit and Downtown San Diego, generally in the existing San Diego Northern Railway right-of-way. The total estimated project cost of $21.8 million includes an unfunded amount of $21.1 million.

58-150.0	**Friars Road to Pacific Highway Bike Path**	**$ 500,000**	**$ -**

This project provides for designing and constructing a Class I bike path connecting Friars Road to Pacific Highway. The total estimated project cost of $589,518 includes an unfunded amount of $500,000.

58-147.0	**Rose Creek Bikeway**	**$ 3,050,000**	**$ -**

This project provides for a pedestrian/bicycle bridge across Rose Creek and a paved Class I bike path to connect the westerly end of the new bridge to Pacific Beach Drive. The total estimated project cost of $5.1 million includes an unfunded amount of $3.0 million.

58-191.0	**San Diego River Multi-Use Bicycle and Pedestrian Path**	**$ 773,000**	**$ -**

This project provides for a Class I bicycle and pedestrian path from Hazard Center Drive to Fashion Valley Mall has been identified through SANDAG and the SAFETU-LU project. The total estimated project cost of $800,000 includes an unfunded amount of $773,000.

58-127.0	**State Route 15 Bikeway**	**$ 150,000**	**$ -**

This project provides for the construction of a Class I bikeway along State Route 15 from Landis Street to Adams Avenue. The total estimated project cost of $1.3 million includes an unfunded amount of $150,000.

58-171.0	**State Route 56 Bike Interchanges**	**$ 5,395,940**	**$ -**

Total project cost is $9,850,000; $5,395,000 of this amount is unidentified.

58-157.0	**Vista Sorrento Parkway Bike Lanes**	**$ 349,500**	**$ -**

This project provides for the construction of bike lanes on Vista Sorrento Parkway. The total estimated project cost of $699,000 includes an unfunded amount of $349,500. The developer, Terrabrook, had agreed to provide 50% of total project cost. This amount, previously budgeted as private donations, is now shown as unidentified and is increased to $349,500.

	Bikeways Subtotal	**$ 15,612,540**	**$ 19,000,000**

Economic Development		Engineering & Capital Projects	
CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
39-216.0	**Washington/Goldfinch Improvements**	**$ 684,000**	**$ -**

It is proposed to increase total project cost to $1,700,500. SANDAG Smart Growth Funds in the amount of $684,000 have been identified for this project (City Council Resolution R-300698). The funds will be shown as unidentified funding until they are received.

Economic Development Subtotal	**$ 684,000**	**$ -**

Facilities - Eng		Engineering & Capital Projects	
CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
37-020.0	**Annual Allocation - ADA Retrofitting of City Facilities**	**$ 1,400,000**	**$ 11,200,000**

This project will identify City facilities that need to be upgraded to meet ADA requirements. Facility upgrades may include, but are not limited to, the installation of curb ramps, rails, ramps, parking, and others. Total project cost is estimated to be $14,000,000. This amount is unidentified.

37-900.0	**City Administration Building Fire Protection and Life Safety Improvement**	**$ 4,750,000**	**$ -**

Funding is needed for Phase IV of the installation of a fire sprinkler system and to upgrade the existing fire alarm system at the City Administration Building located at 202 C Street in Centre City. An estimated $4,750,000 is unidentified.

Facilities - Eng Subtotal	**$ 6,150,000**	**$ 11,200,000**

Storm Drains/Flood Control		Engineering & Capital Projects	
CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
12-152.0	**Famosa Slough Salt Marsh Restoration**	**$ 24,000**	**$ 22,000**

Total project cost has increased to $288,000; $46,000 of this amount is unidentified.

12-127.0	**Storm Station N Improvements**	**$ 185,000**	**$ -**

Funds are needed for eliminating the submerged outfall and installing a backup generator, protecting the existing outfall from corrosion, rebuilding pumps P-9 and P-10, and biological monitoring of eel grass. Approximately $185,000 is needed to complete this project.

13-501.0	**Talbot Street Slope**	**$ 856,250**	**$ -**

Total project cost is estimated to be $1,316,250; $856,250 of this amount is unidentified.

Storm Drains/Flood Control Subtotal	**$ 1,065,250**	**$ 22,000**

Streets and Bridges		Engineering & Capital Projects	
CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018

CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
53-061.0	**Laurel Street (Cabrillo) Bridge over Highway 163 - Structural Retrofit**	**$ 276,000**	**$ -**
	Total project cost for design is estimated to be $420,000; $276,000 of this amount is unidentified. Construction costs will be estimated as design progresses.		
52-409.0	**43rd Street and Logan/National Avenue Intersection**	**$ 2,422,375**	**$ -**
	This project requires funding for construction. Total project cost is $11,377,886; $2,422,375 of this amount is unidentified.		
52-592.0	**Aldine Drive and Fairmount Avenue - Slope Restoration**	**$ 1,065,767**	**$ -**
	Total project cost has been increased due to revised construction cost estimates, and the need for additional environmental studies and consultant services. Total project cost is $1,650,000; $1,065,767 of this amount is unidentified.		
52-713.0	**Alvarado Canyon Road Realignment**	**$ 4,190,000**	**$ -**
	It is proposed to remove funding previously identified as MTDB contribution, in the amount of $1,200,000 from continuing appropriations for this project. This funding has not been received and future contributions from MTDB may be by donation of land. Unidentified funding has been increased by a like amount. There is no net change to total project cost.		
52-717.0	**Bird Rock Coastal Traffic Flow Improvements**	**$ 2,000,000**	**$ -**
	It is proposed to revise project funding to reflect an increase of $1,400,000 in DIF funds as authorized by City Council Resolution R-302013, dated October 24, 2006. Additionally, $2,000,000 has been identified for this project through the SANDAG Pilot Smart Growth Incentive Program. This funding currently shows as unidentifed. Total project cost is $5,583,039.		
52-519.0	**Bridge Rails - Citywide**	**$ 500,000**	**$ 3,500,000**
	An annual appropriation of $500,000 in Fiscal Years 2009 through 2016 would provide for maintaining the current level of service. These funds have not been identified. This annual allocation provides for installing new and replacing old railing on bridges where the existing railing does not meet current standards.		
52-392.0	**Carroll Canyon Road - Sorrento Valley Road to Scranton Road**	**$ 29,254,000**	**$ -**
	It is proposed to increase total project cost to $46,500,000 due to revised scope which includes the construction of a bridge viaduct under Interstate 805. The bridge viaduct is required to be consistent with Caltrans' future plans to build direct access ramps for high occupancy vehicles at Carroll Canyon Road. $29,254,000 of the total project cost is unidentified.		
52-545.0	**Coastal Erosion Affecting City Streets**	**$ 500,000**	**$ 4,000,000**
	An annual increase of $200,000 in Fiscal Year 2008 and $500,000 in Fiscal Years 2009 through 2016 would provide for maintaining the current level of service. This annual allocation provides for corrections of miscellaneous erosion problems along the shorelines that affect City streets. This project is unfunded.		
52-686.0	**Del Mar Heights Road Median - Mango Drive to City Limits**	**$ 2,000,000**	**$ -**
	It is proposed to increase total project cost to $2,455,000. Project scope has increased per Community request. It is anticipated that federal funding will be secured for this project. Current unidentified funds are $2,000,000.		

CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
52-347.0	**Division Street - Interstate 5 to 43rd Street**	**$ 1,200,000**	**$ -**

Funds are needed for design, land acquisition and construction of this project. This project provides for widening Division Street to a modified four-lane roadway from Interstate 5 to 43rd Street. The project has been split into two phases. There will be an additional study of the feasibility of extending this project further east. $1,200,000 of funding is unidentified.

53-037.0	**Earthquake Restrainers for Bridges**	**$ 290,000**	**$ 2,030,000**

An annual increase of $290,000 in Fiscal Years 2009 through 2016 would provide for maintaining the current level of service. This annual allocation provides for seismic restraining units on City bridges that are susceptible to damage during strong earthquakes. These amounts are unidentified.

52-479.0	**El Camino Real - San Dieguito Road to Via de la Valle**	**$ 6,299,310**	**$ -**

Funds are needed for design and construction of this project. This project provides for rehabilitating and widening the existing two-lane bridge to a four-lane bridge. It also provides for widening the existing two-lane facility to a modified four-lane major road. Total project cost is $20,300,000 of which $6,299,310 is unidentified.

52-743.0	**Euclid Avenue Corridor Improvements**	**$ 466,000**	**$ 1,265,531**

Total project cost is estimated at $2,075,000; $1,731,531 of this amount is unidentified.

52-372.0	**Genesee Avenue - Widen Interstate 5 Crossing**	**$ -**	**$ 365,700,000**

Project scope has been increased to include Interstate 5 Corridor (freeway) improvements which will be constructed with regional funds. As a result, total project cost has increased to $390,000,000. Of this amount, $365,700,000 is unidentified.

52-349.0	**Interstate 8/Fairmount Avenue/Mission Gorge Road Interchange Improvements**	**$ 750,000**	**$ -**

Total project cost of $750,000 is unidentified.

52-729.0	**Juan Street Reconstruction**	**$ 3,000,000**	**$ -**

This project provides for the replacement of the existing concrete pavement, curb, gutter and sidewalk on Juan Street from Taylor Street to Sunset Road. Reconstruction will be done in two phases. Phase I (Taylor Street to Harney Street) will provide new AC and cement treated base pavement. Phase II (Harney Street to Sunset Road) will provide new PCC pavement. The total project cost of $3,000,000 is unidentified.

52-754.0	**Linda Vista Road at Genesee Avenue**	**$ 742,000**	**$ -**

Total project cost is $795,000; $742,000 is unidentified.

52-679.0	**Miramar Road - Interstate 805 Easterly Ramps to 300 Feet East of Eastgate Mall**	**$ 2,200,000**	**$ -**

$1,850,000 will be required for increases to land acquistion and construction costs. $2,200,000 of funding is unidentified.

CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
53-053.0	**Mission City Parkway Bridge over San Diego River**	**$ 7,106,553**	**$ -**

Funds are needed for construction and environmental mitigation of this project. This project provides for a new two-lane bridge extending Mission City Parkway from the intersection of Camino Del Rio North, to the north over the San Diego River, and connecting to the extension of Mission City Parkway being constructed (by others) as part of the Mission City Development. This project also provides for an additional stadium entrance. The total project cost of $10,057,812 includes an unidentified amount of $7,106,553.

52-430.0	**Napa Street Traffic Improvements**	**$ 100,000**	**$ 3,804,260**

Total project cost of $5,500,000 includes an unidentified amount of $3,904,260.

52-436.0	**National Avenue - State Route 15 to 43rd Street**	**$ 508,000**	**$ -**

Funding is needed for design and construction of the roadway portion of this project.

52-616.0	**North Torrey Pines Road - Genesee Avenue to Torrey Pines Science Park**	**$ 3,010,750**	**$ -**

Construction funds have not yet been identified for this project. Total project cost of $4,247,000 includes unidentified funding in the amount of $3,010,750.

52-671.0	**Ocean Front Walk Reconstruction - San Fernando Place to Ventura Place**	**$ 3,437,000**	**$ -**

Funds are needed for construction of this project. This project provides for the removal and replacement of the existing pile cap, parapet wall, lights, and walkway to their original 1925 appearance in accordance with the Secretary of the Interior Standard for the Treatment of Historic Properties. Total project cost has been increased to $4,027,000 which reflects increases to construction costs including escalated costs of steel and concrete. $3,437,000 of the total project cost is unidentified.

52-764.0	**Palm Avenue Roadway Improvements**	**$ 4,435,000**	**$ -**

Funds in the amount of $4,435,000 are needed for the design and construction of this project.

52-696.0	**Pershing Drive/Redwood Street Intersection**	**$ 872,516**	**$ -**

Total project cost is $1,100,000; $872,516 is unidentified.

52-700.0	**Rancho Bernardo Street and Sidewalk Improvements**	**$ 65,800**	**$ -**

Funds are needed for construction of this project. This project provides for improvements to streets and sidewalks, installation of landscaping and irrigation systems and construction of retaining and sound walls. The total project cost of $358,800 includes an unidentified amount of $65,800.

52-368.0	**Regents Road - 100 Feet North of Lahitte Court to Governor Drive**	**$ 991,460**	**$ -**

Funds are needed for the construction of this project. Total project cost is $1,172,612. $991,460 of this amount is unidentified.

52-302.0	**Regents Road - AT&SF Railroad Bridge to 100 Feet North of Lahitte**	**$ 3,212,922**	**$ -**

Funds are needed for the construction of this project. Total project cost is $3,789,000. $3,212,922 of this amount is unidentified.

CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
52-680.0	**Regents Road - Executive Drive to Genesee Avenue**	**$ 1,100,000**	**$ -**

Total project cost has been increased to $6,721,820 and reflects the most recent reconciliation to the North University City Public Facilities Financing Plan. $1,100,000 of the total cost is unidentified.

53-044.0	**Regents Road Bridge**	**$ 15,725,000**	**$ -**

Total project cost is $46,609,949; $15,725,000 of this amount is unidentified.

39-233.0	**Reo Drive Streetscape**	**$ 656,000**	**$ -**

Funds are needed to complete construction of Phase II of the project. It is proposed to increase total project cost to $2,307,338 due to escalated construction costs. $656,000 of the total is unidentified.

52-553.0	**Saturn Boulevard - Palm Avenue to Coronado Avenue**	**$ 1,115,955**	**$ -**

Funds are needed for design and construction of this project. This project provides for widening the west side of Saturn Boulevard to a four-lane collector street from Palm Avenue to Coronado Avenue. The improvement will include the construction of concrete curb, gutter, sidewalk, and asphalt concrete pavement as necessary. The total project cost of $1,431,178 includes an unidentified amount of $1,115,955.

52-706.0	**Sea World Drive Widening and Interstate 5 Interchange Improvements**	**$ 5,505,800**	**$ 6,227,400**

This project would provide for interchange improvements at Interstate 5 and Sea World Drive. Improvements would include vehicle storage within the northbound and southbound on-ramps, additional eastbound and northbound approach lanes to the freeway and signal coordination along Sea World Drive between Friars Road and Interstate 5. In addition, Sea World Drive would be widened to six lanes between Sea World Way and Interstate 5. The total project cost of $11,733,200 is unidentified.

52-715.0	**Sidewalks - Citywide**	**$ 550,000**	**$ 4,400,000**

An annual appropriation of $200,000 in Fiscal Years 2007 and 2008 and $350,000 in Fiscal Years 2009 through Fiscal Year 2016 would maintain the current level of service. This annual allocation provides for the construction of walkways at locations where none exist in order to provide safe routes for pedestrians and in the vicinity of school areas. These funds have not been identified.

52-763.0	**Skyline Drive Median & Parkway Improvements**	**$ 480,000**	**$ 320,000**

It is anticipated that $800,000 in SAFETEA-LU funding will be available for this project. This amount is reflected as unidentified funds pending receipt of grant agreements.

52-765.0	**Sorrento Valley Road & Interstate 5 Interchange**	**$ 3,340,000**	**$ 47,000,000**

Total project cost is estimated to be $50,500,000. It is anticipated that State and/or Federal funds will become available for this project.

52-503.0	**Sports Arena Boulevard - Rosecrans Street to Midway Drive**	**$ 1,063,879**	**$ -**

Funds are needed for construction of this project. This project provides for modifying the intersection of Sports Arena Boulevard, Rosecrans Street, and Camino del Rio West and widening Sports Arena Boulevard to a six-lane major street between Midway Drive and Rosecrans Street by modifying the median and restriping the street. The total project cost of $1,442,520 includes an unidentified amount of $1,063,879.

Unfunded Needs List

Engineering & Capital Projects — **Streets and Bridges**

CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
52-455.0	**State Route 163 and Friars Road**	**$ 7,712,098**	**$ 123,180,000**

Total project cost increased to $135,913,936. Additional funding is needed due to inflation and an expanded project footprint. Funding source is unidentified at this time but it is anticipated that Federal funds will be available. $130,892,098 of the total cost is unidentified.

52-588.0	**Streamview Drive Improvement - 54th Street to College Avenue**	**$ 1,083,000**	**$ -**

Total project cost is $1,570,000; $1,083,000 of this amount is unidentified.

52-406.0	**Thorn Street Median Improvements**	**$ 130,000**	**$ -**

Construction is contingent upon identification of funds for both construction and landscape maintenance. Total project cost is estimated to be $351,200; $130,000 of this amount is unidentified.

52-674.0	**Torrey Pines Road - Slope Reconstruction**	**$ 930,000**	**$ -**

It is proposed to increase total project cost to $1,256,220 as a result of increasing construction costs and revised project cost estimate. Construction funding in the amount of $930,000 is unidentified.

52-766.0	**University Avenue Mobility Project**	**$ 2,000,000**	**$ -**

This project is scheduled to receive $2,000,000 from a Smart Growth grant per City Council Resolution R-300698, dated July 25, 2005. This funding is shown as unidentified pending receipt of grant agreements.

52-643.0	**West Mission Bay Drive Bridge over San Diego River**	**$ 55,643,003**	**$ -**

Funds will be required for the construction of this project; $55,643,003 is currently unidentified.

	Streets and Bridges Subtotal	**$177,930,188**	**$561,427,191**

Engineering & Capital Projects — **Traffic Control**

CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
62-210.0	**Ash Street at 2nd Avenue, 3rd Avenue, 7th Avenue, and 9th Avenue**	**$ 100,000**	**$ -**

Funds are needed for construction of this project, which would provide for modifying existing traffic signals on Ash Street at Second Avenue, Third Avenue, Seventh Avenue, and Ninth Avenue. It was anticipated that sufficient funding would be obtained from Caltrans. However, due to State budget constraints, no additional funding will be forthcoming at this time. The total project cost of $120,000 includes an unidentified amount of $100,000.

52-293.0	**Street Lights - Citywide**	**$ 1,000,000**	**$ 8,000,000**

Funds are needed for installing City-owned safety street lights where needed. An annual allocation of $700,000 in Fiscal Year 2007 and Fiscal Year 2008 and an annual allocation of $1,000,000 in Fiscal Year 2009 through Fiscal Year 2017 would maintain the current level of service. These funds have not been identified.

CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
61-001.0	**Traffic Control/Calming Measures**	**$ 500,000**	**$ 4,000,000**

This annual allocation provides for installing traffic control measures at locations to be identified on an as-needed basis where sudden changes in the character of traffic, such as increased volumes and new route patterns, make it necessary to provide positive traffic control measures on an accelerated time schedule. An appropriation of $150,000 in Fiscal Years 2007, $50,000 in Fiscal Year 2008, and an appropriation of $500,000 in Fiscal Years 2009 through 2017 would maintain the current level of service. These funds have not been identified.

63-001.0	**Traffic Count Stations**	**$ 60,000**	**$ 420,000**

An annual increase of $60,000 in Fiscal Years 2009 through 2016 would maintain the current level of service. This annual allocation provides for permanent traffic count stations. These funds have not been identified.

68-010.0	**Traffic Signals - Citywide**	**$ 1,400,000**	**$ 11,200,000**

An increase of $1,230,000 in Fiscal Year 2007 and Fiscal Year 2008 and an annual increase of $1,400,000 Fiscal Years 2009 through 2017 would maintain the current level of service. This annual allocation provides for installing traffic signals at high-priority locations, for the City's share of the cost of traffic signals in cooperation with others and for installing privately funded traffic signals. The criteria for installing traffic signals are governed by Council Policy 200-6. These funds have not been identified.

68-011.0	**Traffic Signals - Modifications/Modernization**	**$ 1,150,000**	**$ 9,200,000**

Funds are needed for construction of this project. This annual allocation project provides for upgrading existing traffic signals as necessary to improve traffic flow and promote safety. An increase of $550,000 in Fiscal Year 2007, $400,000 in Fiscal Year 2008, and an annual increase of $1,150,000 in Fiscal Year 2009 through Fiscal Year 2017 would maintain the current level of service. These funds have not been identified.

Traffic Control Subtotal	**$ 4,210,000**	**$ 32,820,000**
Engineering & Capital Projects Total	**$ 205,651,978**	**$ 624,469,191**

Environmental Services

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for Energy Efficiency projects typically addressing lighting, air conditioning, chiller, pumping and fan systems. Newer, more efficient technologies greatly reduce energy consumption.

Justification: Energy efficiency improvements repay capital costs in one to nine years, depending upon the project. The energy savings continue each year. The first project will be to repair the cogeneration units at Police Headquarters, which have failed due to poor design. Additional projects will be scheduled as funding and priorities permit.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: The first project is anticipated to enter the design phase in Fiscal Year 2008.

Summary of Project Changes: This is a new capital project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
OTHER SL	030250			450,000	200,000	200,000	200,000	200,000
Total				450,000	200,000	200,000	200,000	200,000
Work Codes				CD	C	C	C	C

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
OTHER SL	030250							**1,250,000**
Total								**1,250,000**
Work Codes								

Contact: John Helminski E-Mail: jhelminski@sandiego.gov Phone: 858-462-6002

Environmental Services

Enviro. Protection

Underground Hazardous Materials Storage Tanks 33-084.0

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for implementing the Citywide Underground Hazardous Materials Storage Tank Master Plan. The Master Plan addresses the removal, installation, closure, site assessment and mitigation, replacement, testing, and rehabilitation of the 69 City-owned underground storage tanks (USTs). Site assessment and mitigation activities related to 32 unauthorized releases are ongoing to maintain regulatory compliance, eligibility for State reimbursement, protection of groundwater and public health and safety. In addition, 12 USTs are required to have Phase II Enhanced Vapor Recovery (EVR) systems in place by April 2009 per the State of California.

Justification: The State Underground Storage of Hazardous Substances Law (Sher Bill AB 1362) and SB989 establish guidelines and regulations for the design, installation, rehabilitation, testing and maintenance, triennial integrity testing of secondary containment components, and monthly facility inspections by a "Designated UST Operator". Non-compliance with UST laws or site assessment and mitigation (SA/M) requirements may make the City ineligible for reimbursement of an estimated $4.0 million in current and future SA/M costs as well as liable for civil penalties of up to $25,000 per day per site.

Operating Budget Effect: The operating budget effect is estimated to be minimal.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction occured in Fiscal Years 1991 through 2006. UST work scheduled in Fiscal Year 2008 includes design or construction to upgrade 12 sites to the Phase II EVR System, in addition to other SA/M work.

Summary of Project Changes: This project has been extended through Fiscal Year 2017.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
ARPRT AS	010511	777,330						
CAPOTH	302453	2,091,352						
CAPOUT	030245	1,139,670						
CITYGF	630221	233,489						
ENTFND	041201	53,916						
EQUIP	050030	917,000		916,000				
FDGRNT US	038059	726,066	255,271					
FED-RS US	018014	183,120						
GSFIFD	010503	1,611,328						
NCF	010225	78,096						
SEWER-R	041506	220,048	48,171					
STAD	010332	53,084						
Unidentified Funding	999999				420,000	392,500	326,500	326,500
WATER-R	041500	1,228,383						
Total		9,312,882	303,442	916,000	420,000	392,500	326,500	326,500
Work Codes		CD	C	CD	CD	CD	CD	CD

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
ARPRT AS	010511							**777,330**
CAPOTH	302453							**2,091,352**
CAPOUT	030245							**1,139,670**
CITYGF	630221							**233,489**
ENTFND	041201							**53,916**
EQUIP	050030							**1,833,000**
FDGRNT US	038059							**981,337**
FED-RS US	018014							**183,120**
GSFIFD	010503							**1,611,328**
NCF	010225							**78,096**
SEWER-R	041506							**268,219**
STAD	010332							**53,084**
Unidentified Funding	999999	326,500	326,500	327,500	327,500	327,500		**3,101,000**
WATER-R	041500							**1,228,383**
Total		326,500	326,500	327,500	327,500	327,500		**13,633,324**
Work Codes	CD	CD	CD	CD	CD			

Contact: Craig Fergusson E-Mail: CFergusson@sandiego.gov Phone: 858-627-3311

Environmental Services

Refuse Disposal

Annual Allocation - Groundwater Monitoring Network 32-017.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for minor improvements to existing Groundwater Monitoring Networks at all closed and operating landfills managed by the City of San Diego. Such improvements may include new facilities to monitor groundwater, preparation of reports necessary to modify the groundwater monitoring programs, or potential groundwater mitigation measures.

Justification: This annual allocation provides the flexibility necessary to respond to operational issues and possible changes in the Groundwater Monitoring Program required by Title 23, Chapter 15, Article 5 of the California Code of Regulations.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
ENTFND	041201			230,000	250,000	250,000	250,000	270,000
Total				230,000	250,000	250,000	250,000	270,000
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
ENTFND	041201	270,000	270,000	290,000	290,000			**230,000**
Total		270,000	270,000	290,000	290,000			**230,000**
Work Codes								

Contact: Steven Fontana E-Mail: sfontana@sandiego.gov Phone: 858-492-5077

Annual Allocation - Minor Landfill Requirements 37-004.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for minor improvements to existing sanitary landfills to comply with operating permits and regulatory requirements. Such improvements may include fencing, access roads, drains, small structures, and environmental protection projects.

Justification: This project provides the flexibility for timely initiation of minor improvements and construction needed to meet operational and regulatory requirements.

Operating Budget Effect: The operating budget effect will be determined upon identification of specific projects.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
ENTFND	041201			230,000	250,000	250,000	250,000	270,000
Total				230,000	250,000	250,000	250,000	270,000
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
ENTFND	041201	270,000	270,000	290,000	290,000			**230,000**
Total		270,000	270,000	290,000	290,000			**230,000**
Work Codes								

Contact: Steven Fontana E-Mail: sfontana@sandiego.gov Phone: 858-492-5077

Environmental Services
Refuse Disposal
Arizona Landfill - Closure 32-011.0
Council District: 3 **Community Plan:** Balboa Park

Description: This project provides for modifications to the existing landfill gas collection system to enhance operations and maintain regulatory compliance.

Justification: Federal and State waste disposal legislation require proper environmental safeguards to control landfill gas.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction began in Fiscal Year 1995 and will continue through each phase of the project, which is expected to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
ENTFND	041201	985,841	117,701	55,000	60,000	60,000	60,000	65,000
Total		985,841	117,701	55,000	60,000	60,000	60,000	65,000
Work Codes		CD	CD	CD	CD	CD	CD	CD

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
ENTFND	041201	65,000	65,000	70,000	70,000			**1,673,542**
Total		65,000	65,000	70,000	70,000			**1,673,542**
Work Codes		CD	CD	CD	CD			

Contact: Steven Fontana E-Mail: sfontana@sandiego.gov Phone: 858-492-5077

Arizona Landfill Gas Utilization 32-022.0

Council District: 3 **Community Plan:** Balboa Park

Description: This project provides for design and construction of improvements necessary to make beneficial use of the landfill gas currently being flared at this site.

Justification: This project will demonstrate the use of renewable energy resources and will reduce the amount of energy consumed from the local utility company at park facilities in the vicinity.

Operating Budget Effect: The operating budget effect is estimated to be minimal.

Relationship to General and Community Plans: This project is in conformance with the Balboa Park Master Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2007 and construction is scheduled through Fiscal Year 2009.

Summary of Project Changes: This project has been extended through Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
ENTFND	041201	57,837	1,922,163	250,000				
Total		57,837	1,922,163	250,000				
Work Codes		D	CD	C				

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
ENTFND	041201							**2,230,000**
Total								**2,230,000**
Work Codes								

Contact: John Helminski E-Mail: JHelminski@sandiego.gov Phone: 858-492-6002

Environmental Services

Refuse Disposal

Future Waste Management Disposal and Processing Facilities 37-254.0

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for the development and construction of solid waste disposal and processing options, which may include a new landfill or transfer facility. Strategic Planning, potential land acquisition, design, construction, environmental review and potential purchase of mitigation property are all within the scope of the project.

Justification: The City must continue to have adequate disposal or processing facilities for the solid waste it generates each year. Technology to recover and/or convert portions of refuse material into an energy base is being explored and developed. However, it appears that there will always be a need for landfilling part of the generated waste stream and residue from other solid waste disposal facilities.

Operating Budget Effect: None.

Relationship to General and Community Plans: The City's Progress Guide and General Plan and the community plans do not provide for this project. An amendment to these plans will be required prior to implementation.

Scheduling: Ongoing efforts are being made to identify potential sites and funding for future landfill and transfer facilities and are scheduled to continue through Fiscal Year 2016.

Summary of Project Changes: The title of this project changed from "Future Landfill and Transfer Facility" to "Future Waste Management Disposal and Processing Facilities".

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
ENTFND	041201	4,274,951	3,618,897	1,850,000	1,750,000	1,750,000	1,750,000	1,750,000
Unidentified Funding	999999				5,962,249	2,035,700	2,035,700	2,035,700
Total		4,274,951	3,618,897	1,850,000	7,712,249	3,785,700	3,785,700	3,785,700
Work Codes		CDL	CDL	DL	DL	CDL	CDL	CDL

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
ENTFND	041201	1,750,000	1,750,000	1,750,000	1,750,000			**23,743,848**
Unidentified Funding	999999	2,035,700	2,035,700					**16,140,749**
Total		3,785,700	3,785,700	1,750,000	1,750,000			**39,884,597**
Work Codes		CDL	CDL	CDL	CDL			

Contact: Sylvia Castillo E-Mail: SMCastillo@sandiego.gov Phone: 858-492-5032

Council District: 4 **Community Plan:** Mid-City

Description: This project provides for modifying the existing landfill gas collection system to enhance operations and maintain regulatory compliance.

Justification: Federal and State waste disposal legislation require proper environmental safeguards to control landfill gas.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project implements the Mid-City Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction began in Fiscal Year 2000 and are scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
ENTFND	041201	328,291	185,955	37,000	40,000	40,000	40,000	43,000
Total		328,291	185,955	37,000	40,000	40,000	40,000	43,000
Work Codes		CD	CD	CD	CD	CD	CD	CD

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
ENTFND	041201	43,000	43,000	46,000	46,000			**892,246**
Total		43,000	43,000	46,000	46,000			**892,246**
Work Codes		CD	CD	CD	CD			

Contact: Steven Fontana E-Mail: sfontana@sandiego.gov Phone: 858-492-5077

Environmental Services

Refuse Disposal

South Miramar Landfill Slopes 32-024.0

Council District: 7 **Community Plan:** No Community Planning Area

Description: This project provides cover material, grading, drainage, and site improvements at the inactive South Miramar Landfill.

Justification: This project is required in order to maintain compliance with various State and federal regulatory requirements.

Operating Budget Effect: The operating budget effect is estimated to be minimal.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled to begin in Fiscal Year 2008 with construction continuing through Fiscal Year 2010.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
ENTFND	041201		1,500,000	1,500,000				
Total			1,500,000	1,500,000				
Work Codes			CD	C				

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
ENTFND	041201							**3,000,000**
Total								**3,000,000**
Work Codes								

Contact: Steven Fontana E-Mail: sfontana@sandiego.gov Phone: 858-492-5077

Unclassified Disposal/Burn Site Closures 32-010.0

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for preliminary assessments and remediation of various burn sites and unclassified disposal sites. These sites have been identified as potential health or environmental risks.

Justification: Assessments are required to determine potential impacts to public health and the environment. Sites that are determined to pose potential impacts must be remediated to prevent any impacts.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: It is anticipated that known burn sites will be addressed over the next five years, and future allocations are for potential improvement to these sites.

Summary of Project Changes: This project has been changed from an annual allocation to regular funding. Burn Site remediation efforts at closed landfills did not begin in Fiscal Year 2007 as anticipated, resulting in the estimated budget for Fiscal Year 2008 to be reduced by $100,000. This reduction decreased the total project cost to $2.3 million.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
ENTFND	041201		855,000	55,000	155,000	170,000	170,000	170,000
Total			855,000	55,000	155,000	170,000	170,000	170,000
Work Codes			CD	CD	CD	CD	CD	CD

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
ENTFND	041201	185,000	185,000	185,000	203,000			**2,333,000**
Total		185,000	185,000	185,000	203,000			**2,333,000**
Work Codes	CD	CD	CD	CD				

Contact: Sylvia Castillo E-Mail: scastillo@sandiego.gov Phone: 858-492-5032

Environmental Services

Refuse Disposal

West Miramar Phase II - Landfill Gas System 32-014.0

Council District: 7 **Community Plan:** No Community Planning Area

Description: This project provides for a landfill gas collection system for the West Miramar Phase II Landfill.

Justification: This improvement is required in order to maintain compliance with various State and federal regulatory requirements.

Operating Budget Effect: The operating budget effect is estimated to be minimal.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction began in Fiscal Year 1996 and will continue through the life of the Landfill. Loan obligations will be repaid in Fiscal Years 2009 and 2010 with the remainder of the design and construction to begin in Fiscal Year 2011.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
ENTFND	041201	151,541	291,823		480,000	480,000	1,700,000	
Total		151,541	291,823		480,000	480,000	1,700,000	
Work Codes		CD	C		Y	Y	CD	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
ENTFND	041201							**3,103,364**
Total								**3,103,364**
Work Codes								

Contact: Ray A. Purtee E-Mail: rpurtee@sandiego.gov Phone: 858-573-1208

West Miramar Refuse Disposal Facility - Phase II 37-056.0

Council District: 7 **Community Plan:** No Community Planning Area

Description: This project provides for continuing development of the West Miramar Landfill, located southwest of Marine Corps Air Station Miramar. The facility will accommodate over 35 million cubic yards of refuse fill on 807 acres. Phase II will develop the second half of the facility, including design and construction of entry roads and drainage systems, excavation, federally-mandated liner systems, and stockpiling and spreading of earthen materials. This project also includes development of the General Development Plan elements for the entire site.

Justification: These improvements are required in order to ensure compliance with conditions set forth in the operations permit issued by the California Integrated Waste Management Board and the Regional Water Quality Control Board.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Engineering design and construction will continue through Fiscal Year 2016 in order to facilitate modular development as additional capacity is required.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
ENTFND	041201	41,731,848		250,000	250,000	250,000	250,000	250,000
Total		41,731,848		250,000	250,000	250,000	250,000	250,000
Work Codes		CD		CD	CD	CD	CD	CD

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
ENTFND	041201	250,000	250,000	250,000	250,000			**43,981,848**
Total		250,000	250,000	250,000	250,000			**43,981,848**
Work Codes		CD	CD	CD	CD			

Contact: Steven Fontana E-Mail: sfontana@sandiego.gov Phone: 858-492-5077

Unfunded Needs List

Environmental Services — **Enviro. Protection**

CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
33-084.0	**Underground Hazardous Materials Storage Tanks**	**$ 420,000**	**$ 2,681,000**

This project will bring the City's USTs into compliance with State and federal regulations. The total estimated project cost of $13.6 million includes an unfunded amount of 3.1 million.

Enviro. Protection Subtotal	**$ 420,000**	**$ 2,681,000**

Environmental Services — **Refuse Disposal**

CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
37-254.0	**Future Waste Management Disposal and Processing Facilities**	**$ 5,962,249**	**$ 10,178,500**

This project provides for a new landfill, transfer station site, and/or other waste management options. The total estimated project cost of $39.9 million includes an unfunded amount of $16.1 million.

Refuse Disposal Subtotal	**$ 5,962,249**	**$ 10,178,500**
Environmental Services Total	**$ 6,382,249**	**$ 12,859,500**

Fire-Rescue

Fire Station 1 - Downtown Asbestos Removal and Renovation 33-093.0

Council District: 2 **Community Plan:** Centre City

Description: This project provides for design and construction at the station located at 1222 First Avenue, Downtown. This includes replacement of roll-up doors, removal of asbetos in limited areas, encapsulation of lead paint for new paint, renovation of dormitory, kitchen, laundry, and watch room, installation of a new public/ADA restroom, exhaust extraction system in apparatus area, carpet, and air handler to mitigate odor transmission. This is one of 12 projects included in the Fire and Life Safety Services Facility Improvement Program approved by the Mayor and City Council on February 27, 2001 per Council Resolution R-294609 and amended by the Mayor and City Council on April 16, 2002 per Council Ordinance O-19054.

Justification: This 29-year-old fire station is in need of repair and renovation in order to maintain a safe and livable facility.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the City's Progress Guide and General Plan.

Scheduling: This project is being redesigned and construction will be scheduled when funds are identified.

Summary of Project Changes: The project budget reflects revised estimates as of November 2005. The revenue source for this project is unidentified, contingent upon future bond financing. The project cost and schedule will be revised when funding is identified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
OCITY LB	102216	225,000						
REVBND 01	092110	292,116	11,435					
Unidentified Funding	999999				3,478,902	2,347,086		
Total		517,116	11,435		3,478,902	2,347,086		
Work Codes		CDP	CD		C	CF		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
OCITY LB	102216							**225,000**
REVBND 01	092110							**303,551**
Unidentified Funding	999999							**5,825,988**
Total								**6,354,539**
Work Codes								

Contact: Lea Orianne E-Mail: Lorianne@sandiego.gov Phone: 858-636-4810

Fire-Rescue

Fire

Fire Station 17 - Mid-City 33-080.0

Council District: 3 **Community Plan:** Mid-City

Description: This project provides for reconstructing the 50-year-old fire station at 4206 Chamoune Avenue in the Mid-City area. The station will accommodate up to ten personnel, two fire apparatus and one paramedic unit. This is one of 12 projects included in the Fire Services Facility Improvement Program approved by the Mayor and City Council on February 27, 2001 per Council Resolution R-294609 and amended by the Mayor and City Council on April 16, 2002 per Council Ordinance O-19054.

Justification: This is the sixth busiest engine company in the United States. The present station, which has been in continuous service for the last 35 years, is in a state of deterioration.

Operating Budget Effect: The square footage increase of this fire station will result in increased maintenance costs.

Relationship to General and Community Plans: This project is consistent with the Mid-City Communities Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The project is currently on hold and the schedule will be revised once funding is identified.

Summary of Project Changes: The project budget reflects estimates as of November 2005. The revenue source for this project is unidentified, contingent upon future bond financing. The project cost and schedule will be revised when funding is identified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CAPOTH	302453	9,488						
REVBND 01	092110	23,583	553					
Unidentified Funding	999999				5,287,264			
Total		33,071	553		5,287,264			
Work Codes		DP	D		CD			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CAPOTH	302453							**9,488**
REVBND 01	092110							**24,136**
Unidentified Funding	999999							**5,287,264**
Total								**5,320,888**
Work Codes								

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	-	-	-	-
PE	$ -	$ -	$ -	$ -
NPE	$ -	$ 15,086	$ -	$ 15,086
Total Impact	$ -	$ 15,086	$ -	$ 15,086

Contact: Lea Orianne E-Mail: lorianne@sandiego.gov Phone: 858-636-4810

Fire Station 22 - Point Loma Reconstruction 33-102.0

Council District: 2 **Community Plan:** Peninsula

Description: This project, located at 1055 Catalina Boulevard, provides for the expansion of Fire Station 22 in Point Loma. This is one of 12 projects included in the Fire and Life Safety Services Facility Improvement Program approved by the Mayor and City Council on February 27, 2001 per Council Resolution R-294609 and amended by the Mayor and City Council on April 16, 2002 per Council Ordinance O-19054.

Justification: The existing fire station was built in the early 1940s and is now too small to accommodate new fire engines.

Operating Budget Effect: The square footage increase of this fire station will result in increased maintenance costs.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The project design is scheduled to be completed in Fiscal Year 2008. Construction will be scheduled when funding is identified.

Summary of Project Changes: The project budget reflects revised estimates as of November 2005. The revenue source for this project is unidentified contingent upon future bond financing. The project cost and schedule will be revised when funding is identified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
REVBND 01	092110	269,701	-51,062					
STATE FR	030380	159,223	31,097					
Unidentified Funding	999999				4,058,535			
Total		428,924	-19,965		4,058,535			
Work Codes		D	D		C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
REVBND 01	092110							**218,639**
STATE FR	030380							**190,320**
Unidentified Funding	999999							**4,058,535**
Total								**4,467,494**
Work Codes								

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	-	-	-	-
PE	$ -	$ -	$ -	$ -
NPE	$ -	$ 17,984	$ -	$ 17,984
Total Impact	$ -	$ 17,984	$ -	$ 17,984

Contact: Lea Orianne E-Mail: Lorianne@sandiego.gov Phone: 858-636-4810

Fire-Rescue

Fire

Fire Station 45 - Mission Valley 33-090.0

Council District: 6 **Community Plan:** Mission Valley

Description: This project provides for a new station in Mission Valley (formerly named Fire Station 2). The station will accommodate up to 17 personnel, two engines, one aerial truck, two hazardous material apparatus, one paramedic ambulance and one Battalion Chief vehicle. In addition, this project provides for a mini-park adjacent to Fire Station 45. This is one of 12 projects included in the Fire and Life Safety Services Facility Improvement Program approved by the Mayor and City Council on February 27, 2001 per Council Resolution R-294609 and amended by the Mayor and City Council on April 16, 2002 per Council Ordinance O-19054.

Justification: A fire station is needed to serve the Mission Valley community. This project is consistent with City Council policy to meet response time guidelines.

Operating Budget Effect: The temporary facility staffing and maintenance costs are reflected in the San Diego Fire-Rescue Department's Fiscal Year 2008 Annual Budget. Additional staffing and maintenance are needed for the permanent facility.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan; however, the Mission Valley Community Plan does not currently provide for this project. An amendment to the Community Plan may be required prior to implementation of this project.

Scheduling: Design was completed in Fiscal Year 2005. A temporary facility for one engine company is located in the Qualcomm Stadium parking lot. The construction schedule for the permanent facility will be revised when funding is identified.

Summary of Project Changes: The project budget reflects the San Diego Fire-Rescue Facilities Financing estimates as of November 2003. The revenue source for construction of the permanent facility is unidentified, contingent upon future bond financing. The project cost and schedule will be revised when funding is identified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
REVBND 01	092110	913,055	15,867					
Unidentified Funding	999999				6,386,423	3,322,655		
Total		913,055	15,867		6,386,423	3,322,655		
Work Codes		CDP	C		CF	CF		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
REVBND 01	092110							**928,922**
Unidentified Funding	999999							**9,709,078**
Total								**10,638,000**
Work Codes								

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	26.00	-	-	26.00
PE	$ 3,388,651	$ -	$ -	$ 3,388,651
NPE	$ -	$ 155,528	$ -	$ 155,528
Total Impact	$ 3,388,651	$ 155,528	$ -	$ 3,544,179

Contact: Lea Orianne E-Mail: lorianne@sandiego.gov Phone: 858-636-4810

Fire Station 47 - Pacific Highlands Ranch 33-105.0

Council District: 1

Community Plan: Pacific Highlands Ranch, Del Mar Mesa, Black Mountain Ranch

Description: This project provides for a 10,500 square foot fire station to serve the Pacific Highlands Ranch community. This station will have an engine and an aerial ladder truck. The project budget and funding reflect the Pacific Highlands Ranch Public Facilities Financing Plan for Fiscal Year 2006 as approved by the Mayor and City Council on December 7, 2004, per Resolution R-299980.

Justification: This is the second of three fire stations required to provide fire protection to the North City Planned Urbanizing Area.

Operating Budget Effect: The operation of Fire Station 47 will require an additional 25.94 positions to staff the station. The Fiscal Year 2008 Annual Budget includes an increase of 7.56 positions and $84,410 in non-personnel support.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Subarea Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Land acquisition was completed in Fiscal Year 2005. Design, construction, and apparatus acquisition began in Fiscal Year 2006 and are scheduled to be completed in Fiscal Year 2008.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA	09	079010		857,000	857,000				
FBA	11	079011	2,831,904	2,308,153	2,419,346				
FBA	17	079015		836,500	750,000				
	Total		2,831,904	4,001,653	4,026,346				
Work Codes			L	ACDL	CF				

Revenue Source/Tag		Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA	09	079010							**1,714,000**
FBA	11	079011							**7,559,403**
FBA	17	079015							**1,586,500**
	Total								**10,859,903**
Work Codes									

Operating Budget Effect

Fiscal Year 2008	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	25.94	-	-	25.94
PE	$ 3,388,651	$ -	$ -	$ 3,388,651
NPE	$ -	$ 155,528	$ -	$ 155,528
Total Impact	$ 3,388,651	$ 155,528	$ -	$ 3,544,179

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Fire-Rescue

Fire

Fire Station 48 - Black Mountain Ranch North 33-106.0

Council District: 1 **Community Plan:** Rancho Penasquitos, Black Mountain Ranch

Description: The project provides for a new fire station in the northern portion of the Black Mountain Ranch subdivision. The station will have one engine, one brush apparatus, and one ambulance.

Justification: The fire station is needed to provide fire protection to the North City Future Urbanizing area. It is consistent with City Council policy to provide five minute response times to all areas.

Operating Budget Effect: See Operating Budget Effect Table.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Land acquisition is in progress. Design is scheduled to begin in Fiscal Year 2008. Construction is scheduled to begin in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 10	079012		1,500,000		4,395,000	1,722,000		
Total			1,500,000		4,395,000	1,722,000		
Work Codes			DL		AC	CF		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 10	079012							**7,617,000**
Total								**7,617,000**
Work Codes								

Operating Budget Effect

Fiscal Year 2009	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	12.97	-	-	12.97
PE	$ 1,807,584	$ -	$ -	$ 1,807,584
NPE	$ -	$ 143,856	$ -	$ 143,856
Total Impact	$ 1,807,584	$ 143,856	$ -	$ 1,951,440

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Council District: 3 **Community Plan:** Uptown

Description: This project provides for an approximate 10,200 square foot fire station located at 3902 9th Avenue. The existing fire station will be demolished and replaced by a new, modern fire station. This station will house a crew of eight and one Battalion Chief. It will accommodate one engine, one aerial truck, and one Battalion Chief vehicle. This is one of 12 projects included in the Fire and Life Safety Services Facility Improvement Program approved by the Mayor and City Council on February 27, 2001 per Council Resolution R-294609 and amended by the Mayor and City Council on April 16, 2002 per Council Ordinance O-19054.

Justification: The current station is 48 years old. The water and sewer service to the existing station is deterorating and requires immediate repairs. The station is too small to accommodate a new style fire engine and the larger type of aerial ladder truck.

Operating Budget Effect: The square footage increase of this fire station will result in increased maintenance costs.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The project is currently on hold and the schedule will be revised when funding is identified.

Summary of Project Changes: The project budget reflects the San Diego Fire-Rescue Facilities Financing estimates as of November 2003. The budget includes $50,500 which was allocated from the Uptown Development Impact Fee fund mid-year Fiscal Year 2007 per Council Resolution R-294609. The revenue source for this project is unidentified, contingent upon future bond financing. The project cost and schedule will be revised when funding is indentified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
DIF 29	079512		50,500					
REVBND 01	092110	91,088	335					
Unidentified Funding	999999				5,766,101	3,178,639		
Total		91,088	50,835		5,766,101	3,178,639		
Work Codes		DP	D		CD	CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
DIF 29	079512							**50,500**
REVBND 01	092110							**91,423**
Unidentified Funding	999999							**8,944,740**
Total								**9,086,663**
Work Codes								

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	-	-	-	-
PE	$ -	$ -	$ -	$ -
NPE	$ -	$ 24,547	$ -	$ 24,547
Total Impact	$ -	$ 24,547	$ -	$ 24,547

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Fire-Rescue

Fire

Fire Station 8 - Mission Hills 33-108.0

Council District: 2 **Community Plan:** Uptown

Description: This project provides for the conversion of the living quarters into individual dormitory rooms with central heating, ventilating, and air conditioning (HVAC) at Fire Station 8, located at 3974 Goldfinch Street in Mission Hills.

Justification: The station, built in 1964, was not designed to accommodate male and female crew memers nor the increased amount of equipment and furnishings.

Operating Budget Effect: The operating budget effect is estimated to be minimal.

Relationship to General and Community Plans: This project is consistent with the Mission Hills Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Construction was completed in Fiscal Year 2007.

Summary of Project Changes: The project budget includes $46,000 allocated from the Uptown Development Impact Fees fund mid-year Fiscal Year 2007.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
DIF 29	079512	67,465	-3,965					
Total		67,465	-3,965					
Work Codes		C	C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
DIF 29	079512							**63,500**
Total								**63,500**
Work Codes								

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Fire Station Major Component Replacement and Rehabilitation 33-098.0

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for the replacement and/or rehabilitation of major structural and construction components in older fire facilities throughout the City. Included are electrical service upgrades, HVAC, roofs, dormitory remodels, kitchen remodels, driveway and parking paving, exterior finishes and miscellaneous renovations. This is one of 12 projects included in the Fire and Life Safety Services Facility Improvement Program approved by the Mayor and City Council on February 27, 2001 per Council Resolution R-294609 and amended by the Mayor and City Council on April 16, 2002 per Council Ordinance O-19054.

Justification: The San Diego Fire-Rescue Department currently maintains 50 fire facilities. Over half of these facilities have been in service for more than 25 years. Many of the major components have exceeded their expected service life and must be replaced. The needs of modern technology and a diversified work force also require changes in fire facility configuration, HVAC systems distribution and energy capacity.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Construction began in Fiscal Year 2007 and will continue when funding is identified.

Summary of Project Changes: The project budget reflects the San Diego Fire-Rescue Facilities Financing estimates as of November 2003. The revenue source for this project is unidentified, contingent upon future bond financing. The project cost and schedule will be revised when funding is identified.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CAPOTH		302453	11,743						
REVBND	01	092110	160,978	705					
Unidentified Funding		999999				1,718,722			
Total			172,721	705		1,718,722			
Work Codes			CDP	CDF		C			

Revenue Source/Tag		Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CAPOTH		302453							**11,743**
REVBND	01	092110							**161,683**
Unidentified Funding		999999							**1,718,722**
Total									**1,892,148**
Work Codes									

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Fire-Rescue

Fire

Otay Mesa and Otay Mesa/Nestor Fire Station 33-086.0

Council District: 8 **Community Plan:** Otay Mesa, Otay Mesa/Nestor

Description: This project provides for an approximate 11,000 square foot fire station to serve the Otay Mesa and Otay Mesa/Nestor communities. It will be located near the intersection of Palm Avenue and Del Sol Boulevard and will serve the community in addition to Fire Station 6 located at 693 Twining Avenue. It will accommodate two fire apparatus and a paramedic ambulance.

Justification: A second fire station is needed to serve the Otay Mesa community. It is consistent with City Council policy to provide five minute response times to all residential areas. Funding is included in the Otay Mesa Public Facilities Financing Plan.

Operating Budget Effect: See Operating Budget Effect Table.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Land acquisition is in progess. Design, construction, and acquisition of furnishings and apparatus are scheduled to be begin in Fiscal Year 2008. This station is scheduled to be operational in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 14	079014	62,948	1,072,052	750,000		8,365,000		
Total		62,948	1,072,052	750,000		8,365,000		
Work Codes		L	L	DL		ACDF		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 14	079014							**10,250,000**
Total								**10,250,000**
Work Codes								

Operating Budget Effect

Fiscal Year 2009	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	12.97	-	-	12.97
PE	$ 1,807,584	$ -	$ -	$ 1,807,584
NPE	$ -	$ 143,856	$ -	$ 143,856
Total Impact	$ 1,807,584	$ 143,856	$ -	$ 1,951,440

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Paradise Hills/South Bay Terrace Fire Station 33-091.0

Council District: 4 **Community Plan:** Skyline/Paradise Hills

Description: This project provides for a new station in the Paradise Hills area to serve the Paradise Hills/South Bay Terrace area of San Diego.

Justification: This station is needed to serve the Paradise Hills/South Bay Terrace community and is consistent with City Council policy to provide five-minute response times to all residential areas.

Operating Budget Effect: See Operating Budget Effect Table.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The schedule will be revised when funding is identified.

Summary of Project Changes: The project budget reflects estimates as of November 2005. The revenue source for completion of this project is unidentified, contingent upon future bond financing. The project cost and schedule will be revised when funding is identified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
REVBND 01	092110	83,654	281					
Unidentified Funding	999999				6,265,388	3,535,225		
Total		83,654	281		6,265,388	3,535,225		
Work Codes		LP	LP		CDFL	CDF		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
REVBND 01	092110							**83,935**
Unidentified Funding	999999							**9,800,613**
Total								**9,884,548**
Work Codes								

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	12.97	-	-	12.97
PE	$ 1,807,584	$ -	$ -	$ 1,807,584
NPE	$ -	$ 143,856	$ -	$ 143,856
Total Impact	$ 1,807,584	$ 143,856	$ -	$ 1,951,440

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Fire-Rescue

Fire

Skyline North Fire Stations 33-089.0

Council District: 4 **Community Plan:** Skyline/Paradise Hills

Description: This project provides for an additional station to be located at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. This is one of 12 projects included in the Fire and Life Safety Services Facility Improvement Program approved by the City Council on February 27, 2001 per Council Resolution R-294609 and amended by the City Council on April 16, 2002 per Council Ordinance O-19054.

Justification: An additional fire station is needed in this area to meet response time guidelines in this growing community.

Operating Budget Effect: See Operating Budget Effect Table.

Relationship to General and Community Plans: This project in consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Land acquisition is complete. The project is currently on hold and the schedule will be revised with funding is identified.

Summary of Project Changes: The project budget reflects estimates as of December 2005. The revenue source for completion of this project is unidentified, contingent upon future bond financing. The project cost and schedule will be revised when funding is identified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
REVBND 01	092110	858,125	729					
Unidentified Funding	999999				4,353,324	3,911,147		
Total		858,125	729		4,353,324	3,911,147		
Work Codes		DLP	D		CD	CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
REVBND 01	092110							**858,854**
Unidentified Funding	999999							**8,264,471**
Total								**9,123,325**
Work Codes								

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	12.97	-	-	12.97
PE	$ 1,807,584	$ -	$ -	$ 1,807,584
NPE	$ -	$ 143,856	$ -	$ 143,856
Total Impact	$ 1,807,584	$ 143,856	$ -	$ 1,951,440

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Children's Pool - Lifeguard Station and Restroom Improvements 29-494.0

Council District: 1 **Community Plan:** La Jolla

Description: This project provides for a new lifeguard station and family restroom. This is one of ten lifeguard projects included in the Fire and Life Safety Services Facility Improvement Program approved by the City Council on April 16, 2002, per Council Resolution R-296359 and Ordinance O-19054.

Justification: The existing structure is deteriorating and does not meet the current or future needs of Lifeguard Services.

Operating Budget Effect: The operating budget effect is estimated to be minimal.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is in progress. The project schedule will be revised when funding is identified.

Summary of Project Changes: The project budget reflects the San Diego Fire-Rescue Facilities Financing estimates as of December 2005. The revenue source for completion of this project is unidentified, contingent upon future bond financing. The project cost and schedule will be revised when funding is identified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
REVBND 01	092110	85,101	10,485					
TOTAX CI	102232	103,887	16,113					
Unidentified Funding	999999				1,984,414	1,700,147		
Total		188,988	26,598		1,984,414	1,700,147		
Work Codes		DP	D		CDF	CDF		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
REVBND 01	092110							**95,586**
TOTAX CI	102232							**120,000**
Unidentified Funding	999999							**3,684,561**
Total								**3,900,147**
Work Codes								

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Fire-Rescue

Lifeguard Services

La Jolla Cove Lifeguard Station 33-505.0

Council District: 1 **Community Plan:** La Jolla

Description: This project provides for the La Jolla Cove Station, located at 100 Coast Boulevard, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, and locker room/restroom areas for males and females. This project will also provide for an accessible ramp for the motlanding from the City right-of-way. This is one of ten lifeguard projects included in the Fire and Life Safety Services Facility Improvement Program approved by the City Council on April 16, 2002, per Council Resolution R-296359 and Ordinance O-19054.

Justification: The existing facility consists of a station constructed in the 1950s and an observation tower added in 1980. It is inadequate to accommodate staff or provide adequate water safety protection.

Operating Budget Effect: The operating budget effect is estimated to be minimal.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is in progress and the schedule will be revised when funding is identified.

Summary of Project Changes: The project budget reflects the San Diego Fire-Rescue Facilities Financing estimates as of December 2005. The revenue source for this project is unidentified, contingent upon future bond financing. The project cost and schedule will be revised when funding is identified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
REVBND 01	092110	167,833	38,379					
Unidentified Funding	999999				743,788			
Total		167,833	38,379		743,788			
Work Codes		CDP	C		CF			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
REVBND 01	092110							**206,212**
Unidentified Funding	999999							**743,788**
Total								**950,000**
Work Codes								

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Council District: 1 **Community Plan:** La Jolla

Description: This project provides for the La Jolla Shores Lifeguard Station located at 8100 Camino del Oro, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room/restroom areas for males and females, and a separate facility for rescue vehicles and emergency equipment. This is one of ten lifeguard projects included in the Fire and Life Safety Services Facility Improvement Program approved by the Mayor and City Council on April 16, 2002, per Council Resolution R-296359 and Ordinance O-19054.

Justification: The existing facility was built in 1981 and is inadequate to accommodate current and future staff and to allow for adequate water safety protection to the public.

Operating Budget Effect: The operating budget effect is estimated to be minimal.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Community approval, project design and permitting are complete. Construction will be scheduled when funds are identified. Delays in project funding will require the City to reapply for permits causing further project delays.

Summary of Project Changes: The project budget reflects the San Diego Fire-Rescue Facilities Financing estimates as of December 2005. The revenue source for the completion of this project is unidentified, contingent upon future bond financing. The project cost and schedule will be revised when funding is identified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
REVBND 01	092110	149,000	252					
TOTAX CI	102232	137,967						
Unidentified Funding	999999				2,613,781			
Total		286,967	252		2,613,781			
Work Codes		DP	D		CDF			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
REVBND 01	092110							**149,252**
TOTAX CI	102232							**137,967**
Unidentified Funding	999999							**2,613,781**
Total								**2,901,000**
Work Codes								

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Fire-Rescue

Lifeguard Services

Lifeguard Headquarters and Boating Safety Unit Dock 33-508.0

Council District: 2 **Community Plan:** Mission Bay Park

Description: This project provides for the Lifeguard Headquarters Boating Safety Unit Dock located at 2581 Quivira Court. The replacement facility will house lifeguards, including 24-hour staff, administrative and training staff, mechanics, and will provide an operation yard and storage for the rescue fleet. Construction of this lifeguard facility will occur in two phases. This is one of ten lifeguard projects included in the Fire and Life Safety Services Facility Improvement Program approved by the City Council on April 16, 2002, per Council Resolution R-296359 and Ordinance O-19054.

Justification: The existing facility and dock were constructed in 1956. They are inadequate to accommodate staff and equipment. During the January 2005 storms, the dock was damaged making it necessary for the Department to rent space at Driscol Pier to accommodate the boating equipment.

Operating Budget Effect: The operating budget effect is estimated to be minimal.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The design of the Boating Safety Unit Dock is underway and construction began in Fiscal Year 2007. The Lifeguard Headquarters facility has been deferred due to lack of funds.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008, however an additional $715,000 in reimbursements from the Federal Emergency Management Agency is anticipated for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CITYGF	630221	1,404,952	-404,952					
OTHER MF	010502		1,000,000					
Unidentified Funding	999999				7,400,000			
Total		1,404,952	595,048		7,400,000			
Work Codes		D	CD		CDL			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CITYGF	630221							**1,000,000**
OTHER MF	010502							**1,000,000**
Unidentified Funding	999999							**7,400,000**
Total								**9,400,000**
Work Codes								

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Council District: 2 **Community Plan:** Mission Bay Park

Description: This project provides for remodeling the existing Mission Beach Station located at 3141 Oceanfront Walk. This is one of ten lifeguard projects included in the Fire and Life Safety Services Facility Improvement Program approved by the Mayor and City Council on April 16, 2002 per Council Resolution R-296359 and Ordinance O-19054.

Justification: The existing facility consists of a station constructed in 1974 and does not accommodate changing workforce demographics.

Operating Budget Effect: The operating budget effect is estimated to be minimal.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is in progress and the schedule will be revised when funding is identified.

Summary of Project Changes: The project budget reflects the San Diego Fire-Rescue Facilities Financing estimates as of December 2005. The revenue source for completion of this project is unidentified, contingent upon future bond financing. The project cost and schedule will be revised when funding is identified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
REVBND 01	092110	83,556	11,347					
Unidentified Funding	999999				769,496			
Total		83,556	11,347		769,496			
Work Codes		DP	D		CD			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
REVBND 01	092110							**94,903**
Unidentified Funding	999999							**769,496**
Total								**864,399**
Work Codes								

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Fire-Rescue

Lifeguard Services
North Pacific Beach Lifeguard Station 33-502.0
Council District: 2 **Community Plan:** Pacific Beach

Description: This project provides for the North Pacific Beach Lifeguard Station located at the foot of Diamond Street, which will be a year-round facility replacing the current station (seasonal towers). The structure will include an observation tower, first aid room, reception area, kitchen, locker room and restroom areas for males and females, and a rescue vehicle and emergency equipment facility. This is one of ten lifeguard projects included in the Fire and Life Safety Services Facility Improvement Program approved by the Mayor and City Council on April 16, 2002 per Council Resolution R-296359 and Ordinance O-19054.

Justification: The current facility (a mobile storage unit) is inadequate to accommodate staff or provide adequate water safety protection to the public.

Operating Budget Effect: The operating budget effect is estimated to be minimal.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The project schedule will be revised when funding is identified.

Summary of Project Changes: The project budget reflects the San Diego Fire-Rescue Facilities Financing estimates as of December 2005. The revenue source for completion of this project is unidentified, contingent upon future bond financing. The project cost and schedule will be revised when funding is identified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
REVBND 01	092110							
TOTAX CI	102232	133,001	15,999					
Unidentified Funding	999999				2,851,000			
Total		133,001	15,999		2,851,000			
Work Codes		DP	D		CDF			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
REVBND 01	092110							
TOTAX CI	102232							**149,000**
Unidentified Funding	999999							**2,851,000**
Total								**3,000,000**
Work Codes								

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Pacific Beach Lifeguard Tower and Grand Avenue Restroom 29-473.0

Council District: 2 **Community Plan:** Pacific Beach

Description: This project provides for the design of a permanent lifeguard tower, restroom and changing room facility, demolishing the existing 1968 combination structure, and constructing replacement facilities, separately, on the Pacific Beach oceanfront at the foot of Grand Avenue. This project has been consolidated with CIP 33-501.0, South Pacific Beach Lifeguard Station. This is one of ten lifeguard projects included in the Fire and Life Safety Services Facility Improvement Project approved by the Mayor and City Council on April 16, 2002 per Council Resolution R-296359 and Ordinance O-19054.

Justification: This combination facility was constructed at the foot of Grand Avenue in Pacific Beach in 1968 and is deteriorated, undersized, and not compliant with the Americans with Disabilities Act. The garage is not large enough to fit modern lifeguard vehicles.

Operating Budget Effect: The operating budget effect is estimated to be minimal.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Contruction is scheduled to be completed in Fiscal Year 2008.

Summary of Project Changes: No change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
PRIV DN	063022	151,239						
REVBND 01	092110	2,741,293	87,494					
TOTAX CI	102232	1,827,640						
Total		4,720,172	87,494					
Work Codes		CDFP	C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
PRIV DN	063022							**151,239**
REVBND 01	092110							**2,828,787**
TOTAX CI	102232							**1,827,640**
Total								**4,807,666**
Work Codes								

Contact: John Greenhalgh E-Mail: johngreenhalgh@sandiego.gov Phone: 619-221-8874

Fire-Rescue

Lifeguard Services

South Mission Beach Lifeguard Station 33-504.0

Council District: 2 **Community Plan:** Mission Beach

Description: This project provides for the South Mission Beach Station located at 700 North Jetty Road, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room, and restroom areas for males and females, and a rescue vehicle and emergency equipment facility. This is one of ten lifeguard projects included in the Fire and Life Safety Services Facility Improvement Program approved by the Mayor and City Council on April 16, 2002 per Council Resolution R-296359 and Ordinance O-19054.

Justification: The existing facility was constructed in 1974 and was intended to be a temporary lifeguard station. It is inadequate to accommodate staff or to provide adequate water safety protection.

Operating Budget Effect: The operating budget effect is estimated to be minimal.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The project schedule will be revised when funding is identified.

Summary of Project Changes: The project budget reflects the San Diego Fire-Rescue Facilities Financing estimates as of December 2005. The revenue source for this project is unidentified, contingent upon future bond financing. The project cost and schedule will be revised when funding is identified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
REVBND 01	092110	211,229	8,702					
Unidentified Funding	999999				2,980,064			
Total		211,229	8,702		2,980,064			
Work Codes		DP	D		CDF			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
REVBND 01	092110							**219,931**
Unidentified Funding	999999							**2,980,064**
Total								**3,199,995**
Work Codes								

Contact: John Greenhalgh E-Mail: johngreenhalgh@sandiego.gov Phone: 619-221-8874

CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
33-066.0	**Annual Allocation - Opticom Emergency Vehicle Preemption Svstem**	**$ 75,000**	**$ 175,000**
	This project would provide for retrofitting signalized intersections with Opticom Emergency Vehicle Preemption System equipment. The total estimated project cost of $250,000 is entirely unfunded.		
33-093.0	**Fire Station 1 - Downtown Asbestos Removal and Renovation**	**$ 3,478,902**	**$ 2,347,086**
	This project provides for asbestos removal, dormitory remodel and a new exhaust extraction system at the fire station located at 1222 First Avenue in Downtown. The total estimated project cost of $6.4 million includes an unfunded amount of $5.8 million.		
33-080.0	**Fire Station 17 - Mid-City**	**$ 5,287,264**	**$ -**
	This project provides for reconstructing the 50-year-old fire station at 4206 Chamoune Avenue in the Mid-City area. The total estimated project cost of $5.3 million includes an unfunded amount of nearly $5.3 million.		
33-102.0	**Fire Station 22 - Point Loma Reconstruction**	**$ 4,058,535**	**$ -**
	This project provides for the expansion of the fire station located at 1055 Catalina Boulevard in Point Loma. The total estimated project cost of $4.5 million includes an unfunded amount of $4.1 million.		
33-116.0	**Fire Station 28 - Kearny Mesa Relocation and New Construction**	**$ 1,440,000**	**$ 4,800,000**
	This project would provide for the relocation and new construction of the existing fire station located at 3880 Kearny Villa Road in Kearny Mesa. This fire station was built in 1958 and is too small and outdated to accommodate the growing needs of the community. The total estimated project cost of $6.2 million is entirely unfunded.		
33-059.0	**Fire Station 39 - Tierrasanta Relocation and New Construction**	**$ 196,965**	**$ 5,701,022**
	This project would provide for the relocation and new construction of a fire station replacing the the existing station located at 4949 La Cuenta Drive in Tierrasanta. The fire station is too small and outdated to accommodate the growing needs of this community. The total estimated project cost of $5.9 million is entirely unfunded.		
33-090.0	**Fire Station 45 - Mission Valley**	**$ 6,386,423**	**$ 3,322,655**
	This project provides for a new station in central Mission Valley and provides for a mini-park adjacent to the fire station. The total estimated project cost of $10.6 million includes an unfunded amount of $9.7 million.		
33-104.0	**Fire Station 5 - Hillcrest**	**$ 5,766,101**	**$ 3,178,639**
	This project provides for the construction of a new 10,200 square foot fire station replacing the existing station located at 3902 9th Avenue in Hillcrest. The total estimated project cost of $9.1 million includes an unfunded amount of $8.9 million.		
33-098.0	**Fire Station Major Component Replacement and Rehabilitation**	**$ 1,718,722**	**$ -**
	This project provides for the replacement and/or rehabilitation of major structural and construction components in older fire facilities throughout the City. The total estimated project cost of $1.9 million includes an unfunded amount of $1.7 million.		

Unfunded Needs List

Fire-Rescue **Fire**

CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
33-069.0	**Kearny Mesa Maintenance and Material Complex**	**$ 152,989**	**$ 459,543**

This project would provide for the repair and upgrade of the San Diego Fire-Rescue Department's Apparatus Repair Facility at 3870 Kearny Villa Road. This is one of 12 projects included in the Fire and Life Safety Services Facility Improvement Program. The total estimated project cost of $612,532 is entirely unfunded.

33-111.0	**North Park/Golden Hill Fire Station**	**$ 2,000,000**	**$ -**

This project would provide for a new fire station in the Southern Greater North Park and Greater Golden Hill communities. The total estimated project cost of $2.0 million is entirely unfunded.

33-091.0	**Paradise Hills/South Bay Terrace Fire Station**	**$ 6,265,388**	**$ 3,535,225**

This project provides for a new station in the Paradise Hills area to serve the Paradise Hills/South Bay Terrace area of San Diego. The total estimated project cost of $9.9 million includes an unfunded amount of $9.8 million.

33-089.0	**Skyline North Fire Stations**	**$ 4,353,324**	**$ 3,911,147**

This project provides for a new station, in addition to the existing Fire Station 32 located at 484 Briarwood Road, to better serve the growing community of Skyline/Paradise Hills. The total estimated project cost of $9.1 million includes an unfunded amount of $8.3 million.

33-101.0	**Western Mission Valley Fire Station**	**$ 7,600,000**	**$ 3,040,000**

This project would provide for a new fire station to serve the Western Mission Valley community. The delay in construction of new facilities challenges emergency personnel to meet response time guidelines consistent with City Council policy. The total estimated project cost of $10.6 million is entirely unfunded.

	Fire Subtotal	**$ 48,779,613**	**$ 30,470,317**

Fire-Rescue **Lifeguard Services**

CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
29-494.0	**Children's Pool - Lifeguard Station and Restroom Improvements**	**$ 1,984,414**	**$ 1,700,147**

This project provides for a new lifeguard station and family restroom at the Children's Pool. The total estimated project cost of $3.9 million includes an unfunded amount of $3.7 million.

33-505.0	**La Jolla Cove Lifeguard Station**	**$ 743,788**	**$ -**

This project provides for a new, year-round La Jolla Cove Station located at 100 Coast Boulevard, which will replace the current station. The total estimated project cost of $950,000 includes an unfunded amount of $743,788.

33-503.0	**La Jolla Shores Lifeguard Station**	**$ 2,613,781**	**$ -**

This project provides for a new, year-round La Jolla Shores Lifeguard Station located at 8100 Camino del Oro, which will replace the current station. The total estimated project cost of $2.9 million includes an unfunded amount of $2.6 million.

Lifeguard Services **Fire-Rescue**

CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
33-508.0	**Lifeguard Headquarters and Boating Safety Unit Dock**	**$ 7,400,000**	**$ -**

This project provides for the replacement of the Lifeguard Headquarters and Boating Safety Unit Dock located at 2581 Quivira Court. The total estimated project cost of $9.4 million includes an unfunded amount of $7.4 million.

33-507.0	**Mission Beach Lifeguard Station**	**$ 769,496**	**$ -**

This project provides for remodeling the existing Mission Beach Station located at 3141 Oceanfront Walk. The total estimated project cost of $864,399 includes an unfunded amount of $769,496.

33-502.0	**North Pacific Beach Lifeguard Station**	**$ 2,851,000**	**$ -**

This project provides for a new, year-round North Pacific Beach Lifeguard Station located at the foot of Diamond Street, replacing the current seasonal towers. The total estimated project cost of $3.0 million includes an unfunded amount of $2.9 million.

33-506.0	**Ocean Beach Lifeguard Station**	**$ 2,300,000**	**$ -**

This project provides for improving the existing Ocean Beach Station located at 1950 Abbott Street. The existing facility was constructed in 1980 and is inadequate to accommodate staff and equipment. The total estimated project cost of $2.3 million is entirely unfunded.

33-504.0	**South Mission Beach Lifeguard Station**	**$ 2,980,064**	**$ -**

This project provides for a new year-round South Mission Beach Station located at 700 North Jetty Road, which replaces the current station. The total estimated project cost of $3.2 million includes an unfunded amount of $3.0 million.

Lifeguard Services Subtotal	**$ 21,642,543**	**$ 1,700,147**
Fire-Rescue Total	**$ 70,422,156**	**$ 32,170,464**

General Services

Annual Allocation - ADA Improvements 37-064.0

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for City facilities improvements related to the Americans with Disability Act (ADA).

Justification: City facilities improvements related to ADA will allow greater access to City facilities for citizens with disabilities.

Operating Budget Effect: The operating budget effect will be determined upon completion of each project.

Relationship to General and Community Plans: Improvements will be limited to those that are in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: This project is new for Fiscal Year 2008. A significant portion, $10.0 million, of Fiscal Year 2008 funding is contingent upon land sales.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CAPOTH	302453			10,000,000				
CDBG	018502			2,293,675				
Total				12,293,675				
Work Codes				CD				

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CAPOTH	302453							**10,000,000**
CDBG	018502							**2,293,675**
Total								**12,293,675**
Work Codes								

Contact: John Montoya E-Mail: JMontoya@sandiego.gov Phone: 619-525-8544

General Services
Facilities
Annual Allocation - City Facilities Improvements 37-068.0
Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for capital improvements at all City facilities. Potential improvements include roof; heating, ventilation, and air conditioning; and elevator replacements.

Justification: Several City owned facilities are aged and inadequate. The funding for this annual allocation will establish safe and updated structures.

Operating Budget Effect: The operating budget effect will be determined upon completion of each project.

Relationship to General and Community Plans: Improvements will be limited to those that are in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: This project is new for Fiscal Year 2008. Fiscal Year 2008 funding is contingent upon land sales.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CAPOTH	302453			5,300,000				
Total				5,300,000				
Work Codes				CD				

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CAPOTH	302453							**5,300,000**
Total								**5,300,000**
Work Codes								

Contact: John Montoya E-Mail: JMontoya@sandiego.gov Phone: 619-525-8544

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for reconstructing or replacing failed drainage facilties Citywide by use of an as-needed construction contract.

Justification: Drainage facilities are found to be in deteriorated condition periodically. An annual as-needed construction contract allows the City to be responsive to unanticipated reconstruction work that is beyond the capabilities of City forces.

Operating Budget Effect: The operating budget effect is estimated to be minimal.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction are scheduled each year.

Summary of Project Changes: The total project cost for annual allocation projects is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
REVBND GS	000027			4,200,000				
TRANS	030300			577,099				
Unidentified Funding	999999				3,150,000	2,150,000	2,150,000	2,150,000
Total				4,777,099	3,150,000	2,150,000	2,150,000	2,150,000
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
REVBND GS	000027							**4,200,000**
TRANS	030300							**577,099**
Unidentified Funding	999999	2,150,000	2,150,000	2,150,000	2,150,000	2,150,000	2,150,000	
Total		2,150,000	2,150,000	2,150,000	2,150,000	2,150,000	2,150,000	**4,777,099**
Work Codes								

Contact: Mark Hosford E-Mail: MHosford@sandiego.gov Phone: 619-527-7506

General Services

Storm Drains/Flood Control
Campanile Way Storm Drain 12-090.0
Council District: 7 **Community Plan:** College Area

Description: This project provides for installing and extending a storm drain system on Campanile Way.

Justification: Extending the existing storm drain system will prevent accumulation of silt in the public right-of-way.

Operating Budget Effect: The operating budget effect is estimated to be minimal.

Relationship to General and Community Plans: This project is consistent with the College Area Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and land acquisition are complete. Construction has been put on hold until further notice.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
TRANS	030300	47,524						
Total		47,524						
Work Codes		CDL						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
TRANS	030300							**47,524**
Total								**47,524**
Work Codes								

Contact: Mark Hosford E-Mail: MHosford@sandiego.gov Phone: 619-527-7506

Council District: 3 **Community Plan:** Mid-City

Description: This project provides for reconstructing and replacing sidewalks, curbs, gutters, and pavement on Copeland Avenue between Meade Avenue and El Cajon Boulevard.

Justification: This project will correct localized street flooding problems at a low point in the street which resulted from settlement of the existing curb and gutter.

Operating Budget Effect: The operating budget effect is estimated to be minimal.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was scheduled in Fiscal Year 1997. Construction was originally scheduled to begin in Fiscal Year 1998 but has been put on hold until further notice.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
TRANS	030300	7,505						
Total		7,505						
Work Codes		CD						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
TRANS	030300							**7,505**
Total								**7,505**
Work Codes								

Contact: Mark Hosford E-Mail: MHosford@sandiego.gov Phone: 619-527-7506

General Services

Storm Drains/Flood Control

Walnut Avenue Drain - Brant Street to Albatross Street 11-264.0

Council District: 3 **Community Plan:** Uptown

Description: This project provides for a storm drain system at the intersection of Walnut Avenue and Albatross Street. The storm drain system consists of a curb inlet, 250 feet of 30-inch reinforced concrete pipe, 200 feet of pipe connecting to Curlew Street, and stabilization of eroded slopes at the cliff. An archeological study is required with a negative declaration.

Justification: The existing drainage system is not adequate to accept the volume of water from rainfall runoff.

Operating Budget Effect: The operating budget effect is estimated to be minimal.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary design was scheduled in Fiscal Year 1992. Final design was scheduled in Fiscal Year 1995. Construction was scheduled in Fiscal Year 1996. This project has been put on hold until further notice.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
TRANS	030300	86,913						
Total		86,913						
Work Codes		CDP						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
TRANS	030300							**86,913**
Total								**86,913**
Work Codes								

Contact: Mark Hosford E-Mail: MHosford@sandiego.gov Phone: 619-527-7506

Chollas Creek Water Quality Protection and Habitat Enhancement Project 32-054.0

Council District: 4 **Community Plan:** Southeastern San Diego

Description: This project provides for the removal of concrete sections of the channel, the widening of the floodplain, and the creation and restoration of wetland and transitional upland habitats. These improvements will be designed to re-establish the natural structure, dynamics, and hydrologic functions within applicable creek segments and restore affected beneficial uses.

Justification: This project will implement portions of the Chollas Creek Enhancement Program, as adopted by the City Council on May 14, 2002, and will help achieve Municipal Storm Water Permit compliance through improved water quality in Chollas Creek.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2005 and was completed in Fiscal Year 2006. Construction is scheduled to occur between May and September in calendar year 2007.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
STATE DF	000001	3,012,817						
Total		3,012,817						
Work Codes		CD						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
STATE DF	000001							**3,012,817**
Total								**3,012,817**
Work Codes								

Contact: Andrew Kleis E-Mail: AKleis@sandiego.gov Phone: 619-525-8623

General Services

Storm Water Program

Rose and Tecolote Creeks Water Quality Improvements 32-050.0

Council District: 1, 2, 6, 7 **Community Plan:** Linda Vista, Pacific Beach, University, Clairemont Mesa

Description: This project provides for improvements to the water quality in the Rose and Tecolote Creek watersheds. With existing storm water monitoring data, best managemet practices (BMPs) will be developed to address pollutants of concern within these watersheds. Best management practices are structural controls, such as vegetated swales and strips, infiltration basins, wet ponds, constructed wetlands, and filtration systems. Initially, entire watersheds will be evaluated to identify potential areas for water quality enhancement. These areas will then be prioritized and a few locations will be selected for implementation of structural controls, including baseline and post-construction water quality monitoring. The City completed the construction of the first BMP in Fiscal Year 2006 and a baffle-box was installed in the Tecolote Creek sub-watershed. The remaining State funds will be used for BMPs in Rose Creek and/or Tecolote Creek watersheds in future fiscal years.

Justification: This project addresses pollutants of concern within the Rose and Tecolote Creek watersheds.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa, Linda Vista, Pacific Beach and University Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Construction of the first BMP was completed in Fiscal Year 2006. Design of the second BMP is scheduled to begin in Fiscal Year 2008 and construction is scheduled to be completed in Fiscal Year 2009.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
STATE DF	000001	170,000						
STATE WQ	038350	977,715	1,022,285					
Total		1,147,715	1,022,285					
Work Codes		CD	CD					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
STATE DF	000001							**170,000**
STATE WQ	038350							**2,000,000**
Total								**2,170,000**
Work Codes								

Contact: Daniel Lottermoser E-Mail: DLottermoser@sandiego.gov Phone: 619-525-8625

San Diego River Water Quality Improvement 32-053.0

Council District: 6, 7 **Community Plan:** Mission Valley, Navajo

Description: This project will reduce beach postings and closures at Ocean Beach by improving water quality in the San Diego River, which is the largest contributor of urban runoff to Ocean Beach. The major objectives of Phase I include: investigating the potential sources of bacterial contamination along the San Diego River; establishing a water quality baseline against which to measure best management practice (BMP) effectiveness; and recommending actions (based upon source investigation) to abate bacteria contamination in the San Diego River, including BMPs. Phase II of this project consists of the installation of 1,870 linear feet of reinforced concrete pipe (RCP) storm drain, thirteen cleanouts, and the replacement of flap gate valves at the outfall point in the San Diego River, just north of West Point Loma Boulevard. The storm drain will be installed along Abbott Street between Newport Avenue and West Point Loma Boulevard.

Justification: Improving the water quality in the San Diego River will reduce beach postings and closures at Ocean Beach.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley and Navajo Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase I, which included the identification of sources of bacteria, was completed in Fiscal Year 2003. Construction for Phase II began in Fiscal Year 2005 and is scheduled to be completed in Fiscal Year 2008.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
STATE DF	000001	1,399,077	100,923					
Total		1,399,077	100,923					
Work Codes		CD	CD					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
STATE DF	000001							**1,500,000**
Total								**1,500,000**
Work Codes								

Contact: Ruth Kolb E-Mail: RKolb@sandiego.gov Phone: 619-525-8636

General Services
Streets and Bridges
Resurfacing of City Streets 59-001.0
Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for street resurfacing, in addition to resufacing funded by Gas Tax funds.

Justification: Resurfacing of City streets is necessary to maintain the streets in serviceable condition and prevent deterioration of the roadway.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis and as funding is identified.

Summary of Project Changes: The total project cost for annual allocation projects is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
REVBND GS	000027			18,500,000				
TRANS	030300			1,000,000				
Unidentified Funding	999999				4,200,000	2,600,000	2,600,000	2,600,000
Total				19,500,000	4,200,000	2,600,000	2,600,000	2,600,000
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
REVBND GS	000027							**18,500,000**
TRANS	030300							**1,000,000**
Unidentified Funding	999999	2,600,000	2,600,000	2,600,000	2,600,000	2,600,000	2,600,000	
Total		2,600,000	2,600,000	2,600,000	2,600,000	2,600,000	2,600,000	**19,500,000**
Work Codes								

Contact: Hasan Yousef E-Mail: HYousef@sandiego.gov Phone: 619-527-7507

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for sidewalk reconstruction and replacement, in addition to reconstruction and replacement funded by Gas Tax funds.

Justification: Replacement of sidewalks is necessary to prevent deterioration of public walkways.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis and as funding is identified.

Summary of Project Changes: The total project cost for annual allocations is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
REVBND GS	000027			2,000,000				
Unidentified Funding	999999				350,000	300,000	300,000	300,000
Total				2,000,000	350,000	300,000	300,000	300,000
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
REVBND GS	000027							**2,000,000**
Unidentified Funding	999999	300,000	300,000	300,000	300,000	300,000	300,000	
Total		300,000	300,000	300,000	300,000	300,000	300,000	**2,000,000**
Work Codes								

Contact: Hasan Yousef E-Mail: HYousef@sandiego.gov Phone: 619-527-7507

General Services

Traffic Control

Conversion of City Street Lights from Low to High Pressure Sodium 61-201.0

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for the conversion of 23,967 light fixtures from low pressure sodium (LPS) to high pressure sodium (HPS) outside of a 30-mile radius from Mount Palomar Observatory.

Justification: Per Council Resolution R-296141 dated February 26, 2002, the policy for street lighting expanded the use of "white-light" broad spectrum lamps to areas north of Interstate 8 outside a 30-mile radius from Mount Palomar Observatory while retaining the use of low-pressure sodium lighting within the radius. Per Council Resolution R-297392 dated November 25, 2002, this conversion was to be completed in five years, beginning in Fiscal Year 2003.

Operating Budget Effect: The operating budget effect is estimated to be minimal.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction began in Fiscal Year 2003. A total of 13,843 light fixtures have been converted as of July 1, 2007. Further conversion of light fixtures is contingent upon identification of funding.

Summary of Project Changes: No changes have been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CDBG	018502	200,000						
CMPR	030306		90,500					
TN-INF	030309	520,000						
TRANS	030300		179					
Unidentified Funding	999999				1,365,700			
Total		720,000	90,679		1,365,700			
Work Codes		CD	CD		C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CDBG	018502							**200,000**
CMPR	030306							**90,500**
TN-INF	030309							**520,000**
TRANS	030300							**179**
Unidentified Funding	999999							**1,365,700**
Total								**2,176,379**
Work Codes								

Contact: Roland Luque E-Mail: RLuque@sandiego.gov Phone: 619-527-8050

Traffic Signals - Replace Obsolete Controllers 63-002.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for replacing obsolete and/or out-of-production traffic signal controller units.

Justification: Present day requirements for coordinated signal operation, protected left turns, and emergency vehicle preemption are increasingly difficult or impossible to incorporate into some older controller units now in service. Older units function with moving parts and electrical contacts, both of which are subject to wear. Maintenance costs are increasing and parts are becoming difficult to find. The new controllers are solid-state, less costly to maintain, and more adaptable to today's needs.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis and as funding is identified.

Summary of Project Changes: The total project cost for annual allocation projects is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
TRANS	030300			150,000				
Unidentified Funding	999999				850,000	300,000	300,000	300,000
Total				150,000	850,000	300,000	300,000	300,000
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
TRANS	030300							**150,000**
Unidentified Funding	999999	300,000	300,000	300,000	300,000	300,000	300,000	
Total		300,000	300,000	300,000	300,000	300,000	300,000	**150,000**
Work Codes								

Contact: Roland Luque E-Mail: RLuque@sandiego.gov Phone: 619-527-8050

Unfunded Needs List

General Services — **Balboa Park**

CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
37-153.0	**Museum of Art**	**$ 385,000**	**$ -**

This project would provide for improvements to the building facade and replacement of the outdated electrical system. The total estimated project cost of $385,000 is entirely underfunded.

Balboa Park Subtotal	**$ 385,000**	**$ -**

General Services — **Facilities - Eng**

CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
37-003.0	**Annual Allocation - Facility Requirements**	**$ 75,000**	**$ 675,000**

This annual allocation would provide for construction of major improvements to City facilities. The annual funding needs of $75,000 are entirely unfunded.

Facilities - Eng Subtotal	**$ 75,000**	**$ 675,000**

General Services — **Storm Drains/Flood Control**

CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
13-005.0	**Annual Allocation - Emergency Drainage Projects**	**$ 3,150,000**	**$ 19,350,000**

An allocation of $3.2 million in Fiscal Year 2009 and an annual allocation of $2.2 million in future fiscal years would provide for restructuring or replacing failed drainage facilities citywide. Future year funding is unidentified, contingent upon an increase in the Storm Drain Fee or identification of other funding.

12-142.0	**Replacement of Deteriorated Corrugated Metal Pipe Citywide**	**$ 1,000,000**	**$ 9,000,000**

This annual allocation would provide for replacing existing street deteriorated corrugated metal pipe systems Citywide. The annual funding needs of $1.0 million are entirely unfunded.

12-141.0	**Replacement of Street Underdrains Citywide**	**$ 200,000**	**$ 1,800,000**

This annual allocation would provide for replacing existing street underdrains and for reconstructing the associated curbs and gutters Citywide. The annual funding needs of $200,000 are entirely unfunded.

Storm Drains/Flood Control Subtotal	**$ 4,350,000**	**$ 30,150,000**

General Services — **Streets and Bridges**

CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
59-001.0	**Resurfacing of City Streets**	**$ 4,200,000**	**$ 23,400,000**

An allocation of $4.2 million in Fiscal Year 2009 and an annual allocation of $2.6 million in futire fiscal years would provide for resurfacing and slurry seal of the more than 1,100 miles of streets on the current backlog. Future year funding is unidentified.

59-002.0	**Sidewalks - Replacement and Reconstruction**	**$ 350,000**	**$ 2,700,000**

Streets and Bridges **General Services**

CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
	An allocation of $350,000 in Fiscal Year 2009 and an annual allocation of $300,000 in future fiscal years would provide for reconstruction of the more than 3,800 locations on the current backlog. Future year funding is unidentified.		
	Streets and Bridges Subtotal	**$ 4,550,000**	**$ 26,100,000**

Traffic Control **General Services**

CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
61-201.0	**Conversion of City Street Lights from Low to High Pressure Sodium**	**$ 1,365,700**	**$ -**
	This project provides for the conversion of 23,967 light fixtures from low pressure sodium (LPS) to high pressure sodium (HPS) outside of a 30-mile radius from Mount Palomar Observatory in accordance with Council Resolution R-296141, adopted on February 26, 2002. The total estimated project cost of $2.2 million includes an unfunded amount of $1.4 million.		
63-002.0	**Traffic Signals - Replace Obsolete Controllers**	**$ 850,000**	**$ 2,700,000**
	An allocation of $850,000 in Fiscal Year 2009 and an annual allocation of $300,000 in future fiscal years would provide for replacing obsolete and/or out-of-production traffic signal controller units. Future year funding is unidentified.		
	Traffic Control Subtotal	**$ 2,215,700**	**$ 2,700,000**
	General Services Total	**$ 11,575,700**	**$ 59,625,000**

Library

Council District: 6 **Community Plan:** Clairemont Mesa

Description: This project provides for a new 15,000 square foot branch library on the current site to replace the existing facility at 4255 Mount Abernathy. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing undersized facility provides inadequate library services to the community. There are no meeting room facilities, computer lab, or adequate seating and collection space.

Operating Budget Effect: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Schematic design began in Fiscal Year 2003 and is being completed. The cost estimate and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
DIF 02	079521	65,000						
OCITY LB	102216	200,650	30,403					
Unidentified Funding	999999					6,955,947		
Total		265,650	30,403			6,955,947		
Work Codes		D	CD			CF		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
DIF 02	079521							**65,000**
OCITY LB	102216							**231,053**
Unidentified Funding	999999							**6,955,947**
Total								**7,252,000**
Work Codes								

Operating Budget Effect

Fiscal Year 2007	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	1.57	-	-	1.57
PE	$ 88,371	$ -	$ -	$ 88,371
NPE	$ 225,293	$ -	$ -	$ 225,293
Total Impact	$ 313,664	$ -	$ -	$ 313,664

Contact: Afshin Oskoui E-Mail: aoskoui@sandiego.gov Phone: 619-533-3102

Library
Library
Kensington-Normal Heights Library 35-065.0
Council District: 3 **Community Plan:** Mid-City

Description: This project provides for a 2,000 square foot expansion of the existing building at 4121 Adams Avenue.

Justification: The Kensington/Normal Heights Branch Library is the smallest branch in the Library System. The community has expressed a desire for the library to remain at the same location.

Operating Budget Effect: The personnel increase reflect the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary design and site studies were performed in Fiscal Years 2002 through 2005. The cost estimate and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
BENJ	067014	15,000						
OCITY IN	010529	10,000						
Unidentified Funding	999999					2,471,530		
Total		25,000				2,471,530		
Work Codes		D				CDF		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
BENJ	067014							**15,000**
OCITY IN	010529							**10,000**
Unidentified Funding	999999							**2,471,530**
Total								**2,496,530**
Work Codes								

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	2.25	-	-	2.25
PE	$ 153,858	$ -	$ -	$ 153,858
NPE	$ 67,993	$ -	$ -	$ 67,993
Total Impact	$ 221,851	$ -	$ -	$ 221,851

Contact: Afshin Oskoui E-Mail: aoskoui@sandiego.gov Phone: 619-533-3102

Council District: 8 **Community Plan:** Southeastern San Diego

Description: This project provides for a new 25,000 square foot library at 28th Street and Ocean View Boulevard to serve the Logan Heights Community between the elementary school and the Memorial Charter Middle School. This project was awarded a grant under the State Library Bond Act.

Justification: The Logan Heights Branch Library, located at 811 South 28th Street in the heart of Logan Heights, was built in 1927 and serves a community of 28,883. The 3,967 square foot building has no meeting rooms or a computer lab for its residents and work spaces for staff are very constrained. Updating the existing telecommunications infrastructure is not feasible in the existing facility due to its age and inadequate size. In addition, there is no on-site parking.

Operating Budget Effect: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary studies and design concepts began in Fiscal Year 2002. Design was completed in Fiscal Year 2006. The first phase of construction was completed in Fiscal Year 2006 and the second phase construction documents and construction bid were completed in Fiscal Year 2007. Construction of the second phase is scheduled for Fiscal Years 2008 through 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
DIF 24	079511	146,777	3,223					
HUD108 LH	000019		3,383,500					
OCITY LB	102216		2,700,000					
OTHER F5	038030		1,000,000					
STATE DF	000001	818,807	4,540,917					
Total		965,584	11,627,640					
Work Codes		CD	CDF					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
DIF 24	079511							**150,000**
HUD108 LH	000019							**3,383,500**
OCITY LB	102216							**2,700,000**
OTHER F5	038030							**1,000,000**
STATE DF	000001							**5,359,724**
Total								**12,593,224**
Work Codes								

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	4.75	-	-	4.75
PE	$ 369,806	$ -	$ -	$ 369,806
NPE	$ 489,876	$ -	$ -	$ 489,876
Total Impact	$ 859,682	$ -	$ -	$ 859,682

Contact: Afshin Oskoui E-Mail: aoskoui@sandiego.gov Phone: 619-533-3102

Library

Library
Mission Hills Branch Library 35-096.0
Council District: 3 **Community Plan:** Uptown

Description: This project provides for a 15,000 square foot library at a site adjacent to the Florence Elementary School, on a block bounded by Front Street, Washington Street, Albatross Street and University Avenue, to better serve the Mission Hills and Hillcrest neighborhoods. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The current facility is too small to provide adequate library services to the community. There are no meeting room facilities, computer lab or adequate seating space.

Operating Budget Effect: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary studies and design concepts began in Fiscal Year 2001. Land acquisition was completed in Fiscal Year 2004 and design work began in Fiscal Year 2006. The cost estimate and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
DIF 29	079512	357,441	154,059					
OCITY LB	102216	2,248,808	231,192					
Unidentified Funding	999999					6,955,500		
Total		2,606,249	385,251			6,955,500		
Work Codes		DL	CD			CF		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
DIF 29	079512							**511,500**
OCITY LB	102216							**2,480,000**
Unidentified Funding	999999							**6,955,500**
Total								**9,947,000**
Work Codes								

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	4.50	-	-	4.50
PE	$ 261,317	$ -	$ -	$ 261,317
NPE	$ 263,774	$ -	$ -	$ 263,774
Total Impact	$ 525,091	$ -	$ -	$ 525,091

Contact: Afshin Oskoui E-Mail: aoskoui@sandiego.gov Phone: 619-533-3102

Council District: 3 **Community Plan:** Greater North Park

Description: This project provides for a new 25,000 square foot library at an unspecified site to replace the existing facility at 3795 31st Street. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility is too small to provide adequate library services to the community. There are no meeting room facilities, computer lab or adequate seating and collection space.

Operating Budget Effect: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary studies and meetings with the community were completed in Fiscal Year 2004. A Request for Proposal process was completed in Fiscal Year 2005 but did not result in a redevelopmetn agreement. The cost estimate and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CDBG	018502		25,000					
OCITY LB	102216	37,265	453,042					
Unidentified Funding	999999					13,563,291		
Total		37,265	478,042			13,563,291		
Work Codes		D	D			CDL		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CDBG	018502							**25,000**
OCITY LB	102216							**490,307**
Unidentified Funding	999999							**13,563,291**
Total								**14,078,598**
Work Codes								

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	3.74	-	-	3.74
PE	$ 191,619	$ -	$ -	$ 191,619
NPE	$ 395,512	$ -	$ -	$ 395,512
Total Impact	$ 587,131	$ -	$ -	$ 587,131

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Library
Library
Ocean Beach Branch Library 35-100.0
Council District: 2 **Community Plan:** Ocean Beach

Description: This project provides for a 15,000 square foot library using the current site and adjacent property to serve the Ocean Beach community. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The current facility, originally built in 1927, is too small to provide adequate library services to the community. There are no meeting room facilities, computer lab or adequate seating space.

Operating Budget Effect: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: The project is consistent with the Ocean Beach Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary studies and design concepts began in Fiscal Year 2001. Property acquisition and design were completed in Fiscal Year 2005. Revision of the design documents is in progress. The cost estimate and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CDBG	018502	100,000						
DIF 14	079516	71,500						
HUD108 OB	000019	2,000,000						
OCITY LB	102216	71,860	750,000					
Unidentified Funding	999999					7,114,860		
Total		2,243,360	750,000			7,114,860		
Work Codes		DL	CD			CF		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CDBG	018502							**100,000**
DIF 14	079516							**71,500**
HUD108 OB	000019							**2,000,000**
OCITY LB	102216							**821,860**
Unidentified Funding	999999							**7,114,860**
Total								**10,108,220**
Work Codes								

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	2.77	-	-	2.77
PE	$ 164,014	$ -	$ -	$ 164,014
NPE	$ 243,113	$ -	$ -	$ 243,113
Total Impact	$ 407,127	$ -	$ -	$ 407,127

Contact: Afshin Oskoui E-Mail: aoskoui@sandiego.gov Phone: 619-533-3102

Council District: 4 **Community Plan:** Skyline/Paradise Hills

Description: This project provides for a new 15,000 square foot library at an unspecified site to replace the existing facility located at 5922 Rancho Hills Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility is too small to provide adequate library services to the community. There are no meeting room facilities, computer lab or adequate seating and collection space.

Operating Budget Effect: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Site identification is scheduled in Fiscal Year 2008. The cost estimate and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
OCITY LB	102216	32,513						
OTHER DF	000006		39,503					
Unidentified Funding	999999						8,867,517	
Total		32,513	39,503				8,867,517	
Work Codes		C	D				CDFL	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
OCITY LB	102216							**32,513**
OTHER DF	000006							**39,503**
Unidentified Funding	999999							**8,867,517**
Total								**8,939,533**
Work Codes								

Operating Budget Effect

Fiscal Year 2011	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	2.65	-	-	2.65
PE	$ 122,186	$ -	$ -	$ 122,186
NPE	$ 193,191	$ -	$ -	$ 193,191
Total Impact	$ 315,377	$ -	$ -	$ 315,377

Contact: Afshin Oskoui E-Mail: aoskoui@sandiego.gov Phone: 619-533-3102

Library
Library
Rancho Bernardo Library 35-114.0
Council District: 5 **Community Plan:** Rancho Bernardo

Description: This project provides for a 2,500 square foot expansion to the existing branch library at 17110 Bernardo Center Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility does not have a computer lab and additional seating and collection space would enhance service to the community.

Operating Budget Effect: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary studies and design concepts took place in Fiscal Years 2004 and 2005. The cost estimate and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
OCITY LB	102216	28,968	6,981					
Unidentified Funding	999999					3,468,751		
Total		28,968	6,981			3,468,751		
Work Codes		D	D					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
OCITY LB	102216							**35,949**
Unidentified Funding	999999							**3,468,751**
Total								**3,504,700**
Work Codes								

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	0.54	-	-	0.54
PE	$ 29,377	$ -	$ -	$ 29,377
NPE	$ 32,800	$ -	$ -	$ 32,800
Total Impact	$ 62,177	$ -	$ -	$ 62,177

Contact: Afshin Oskoui E-Mail: aoskoui@sandiego.gov Phone: 619-533-3102

Council District: 7 **Community Plan:** Navajo

Description: This project provides for acquiring a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square foot library. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing library is too small to provide adequate library services. It does not have a computer lab and the meeting room, public seating and collection space are inadequate.

Operating Budget Effect: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary design began in Fiscal Year 2004 and design is scheduled to be completed in Fiscal Year 2008. The cost estimate and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
BENJ	067014	50,000	50,000					
DIF 12	079506	524,440	76,272					
DONATN SC	067031	1,353						
OCITY LB	102216	33,130	31,777					
Unidentified Funding	999999					8,494,805		
Total		608,923	158,049			8,494,805		
Work Codes		D	DL			CDF		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
BENJ	067014							**100,000**
DIF 12	079506							**600,712**
DONATN SC	067031							**1,353**
OCITY LB	102216							**64,907**
Unidentified Funding	999999							**8,494,805**
Total								**9,261,777**
Work Codes								

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	3.23	-	-	3.23
PE	$ 163,670	$ -	$ -	$ 163,670
NPE	$ 375,764	$ -	$ -	$ 375,764
Total Impact	$ 539,434	$ -	$ -	$ 539,434

Contact: Afshin Oskoui E-Mail: aoskoui@sandiego.gov Phone: 619-533-3102

Library
Library
San Diego Main Library 35-082.0
Council District: 2 **Community Plan:** Centre City

Description: This project provides for the design and construction of a new main library of approximately 500,000 square feet, with approximately 250 underground parking spaces dedicated to library patrons. It will be large enough to accommodate library needs for 20 years and contain expansion space to accommodate growth for another 30 years. The expansion space will be leased as office space until required for library purposes. The lobby will open into a courtyard, which will contain an outdoor cafe, and there will be a 350-seat auditorium adjacent to the lobby. The top floor will house special collections and provide public amenities including an airy reading room, a 400-seat multi-purpose room, an art gallery, a small public meeting room, and a series of open terraces.

Justification: The existing library is too small to provide adequate library and informational services to the region, and cannot support the technological and programmatic needs of the future.

Operating Budget Effect: The operating budget effect has been estimated, but will be refined as the design is further developed. This need will be partially addressed by project-related revenue, which is incorporated in the costs of the project in the amount of $1.8 million in Fiscal Year 2012, the first full year of operation. In Fiscal Year 2012, the minimum annual operating and maintenance cost is estimated to be $13.3 million based upon 64 weekly service hours. This is a net increase of approximately $6.3 million (including 50.28 positions, $3.2 million in personnel expense, and $3 million in non-personnel expense) over the operating and maintenance costs for the existing Central Library.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2001. Construction is scheduled to begin in Fiscal Year 2009 and to be completed in Fiscal Year 2012. The cost estimate and schedule for this project were developed in Fiscal Year 2005 and will be revised when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CAPOTH	302453	2,800,000						
IDF	030248	2,200,000						
OCITY LB	102216	6,318,338	299,569					
PRIV FP	999995				82,882,093			
REDEV	098000	4,520,804	39,732,092		25,747,104			
STATE DF	000001		20,000,000					
Total		15,839,142	60,031,661		108,629,197			
Work Codes		D	CD					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CAPOTH	302453							**2,800,000**
IDF	030248							**2,200,000**
OCITY LB	102216							**6,617,907**
PRIV FP	999995							**82,882,093**
REDEV	098000							**70,000,000**
STATE DF	000001							**20,000,000**
Total								**184,500,000**
Work Codes								

Operating Budget Effect				
Fiscal Year	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	16.94	-	-	16.94
PE	$ 1,122,961	$ -	$ -	$ 1,122,961
NPE	$ 4,641,377	$ -	$ -	$ 4,641,377
Total Impact	$ 5,764,338	$ -	$ -	$ 5,764,338

Contact: Afshin Oskoui E-Mail: aoskoui@sandiego.gov Phone: 619-533-3102

Library
Library
San Ysidro Branch Library 35-093.0
Council District: 8 **Community Plan:** San Ysidro

Description: This project provides for a 15,000 square foot facility to serve the San Ysidro Community. Discussions are currently underway with the Redevelopment Agency of the City of San Diego to build the new library as part of a Redevelopment project currently planned along San Ysidro Blvd.

Justification: The existing library, built in 1924 and remodeled in 1983, is only 4,089 square feet. It contains no meeting rooms or computer lab, no on-site parking, and no separation of the children's area and quiet study areas.

Operating Budget Effect: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The preliminary study, including siting a new library, is scheduled to be completed in Fiscal Year 2007. The cost estimate and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
DIF 20	079518	176,410	139,590					
REDEV	098000					1,629,100		
Unidentified Funding	999999					12,740,900		
Total		176,410	139,590			14,370,000		
Work Codes		D	D			CDFL		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
DIF 20	079518							**316,000**
REDEV	098000							**1,629,100**
Unidentified Funding	999999							**12,740,900**
Total								**14,686,000**
Work Codes								

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	4.02	-	-	4.02
PE	$ 177,346	$ -	$ -	$ 177,346
NPE	$ 355,099	$ -	$ -	$ 355,099
Total Impact	$ 532,445	$ -	$ -	$ 532,445

Contact: Afshin Oskoui E-Mail: aoskoui@sandiego.gov Phone: 619-533-3102

Council District: 5 **Community Plan:** Scripps Miramar Ranch

Description: This project provides for an expansion of the Scripps Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The current facility is fully occupied and the current parking lot does not have the capacity to serve the needs of the community.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Some preliminary inquiries were made of available properties in Fiscal Year 2004. The cost estimate and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: No significant change has been made to this project for fiscal year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
OCITY LB	102216	21,797	13,803					
Unidentified Funding	999999					1,090,400		
Total		21,797	13,803			1,090,400		
Work Codes		D	D			CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
OCITY LB	102216							**35,600**
Unidentified Funding	999999							**1,090,400**
Total								**1,126,000**
Work Codes								

Contact: Afshin Oskoui E-Mail: aoskoui@sandiego.gov Phone: 619-533-3102

Library
Library
Skyline Hills Branch Library 35-107.0
Council District: 4 **Community Plan:** Skyline/Paradise Hills

Description: This project provides for a 15,000 square foot library expansion to the existing facility located at 480 South Meadowbrook Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility is too small to provide adequate library services to the community. There are no meeting room facilities or computer lab, and limited collection space and patron seating.

Operating Budget Effect: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Land acquisition was completed in Fiscal Year 2004. Bridging documents have been completed. The cost estimate and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
DIF 23	079509	545,000						
OCITY LB	102216	3,033,963	175,289					
OTHER F5	038030		1,000,000					
PRIV FP	999995		750,000			2,750,000		
Unidentified Funding	999999					3,364,748		
Total		3,578,963	1,925,289			6,114,748		
Work Codes		DM	CDL			CDF		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
DIF 23	079509							**545,000**
OCITY LB	102216							**3,209,252**
OTHER F5	038030							**1,000,000**
PRIV FP	999995							**3,500,000**
Unidentified Funding	999999							**3,364,748**
Total								**11,619,000**
Work Codes								

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	4.19	-	-	4.19
PE	$ 277,051	$ -	$ -	$ 277,051
NPE	$ 336,936	$ -	$ -	$ 336,936
Total Impact	$ 613,987	$ -	$ -	$ 613,987

Contact: Afshin Oskoui E-Mail: aoskoui@sandiego.gov Phone: 619-533-3102

Library **Library**

CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
35-102.0	**Balboa Branch Library (Clairemont Mesa)**	**$ -**	**$ 6,955,947**
	This project provides for a new 15,000 square foot branch library on the current site to replace the existing facility at 4255 Mount Abernathy. The total estimated project cost of $7.3 million includes an unfunded amount of $7.0 million.		
35-111.0	**Carmel Mountain Ranch Branch Library**	**$ -**	**$ 2,221,000**
	This project would provide for a 2,000 square foot expansion of the existing branch library located at 12095 World Trade Drive to better serve the Carmel Mountain Ranch community. This project is part of the 21st Century Library System/Library Department Facility Improvements Program. The total estimated project cost of $2.2 million is entirely unfunded. The cost estimate and schedule for this project was developed in Fiscal Year 2003 and will be revised when funding is identified.		
35-065.0	**Kensington-Normal Heights Library**	**$ -**	**$ 2,471,530**
	This project provides for a 2,000 square foot expansion of the existing building at 4121 Adams Avenue. The total estimated project cost of $2.5 million includes an unfunded amount of nearly $2.5 million.		
35-103.0	**Linda Vista Branch Library**	**$ -**	**$ 2,275,000**
	This project would expand the existing 10,000 square foot facility located at 2160 Ulric Street by 5,000 square feet, adding a computer lab and additional patron and collection space. The total estimated project cost of $2.3 million is entirely unfunded. The cost estimate was developed in Fiscal Year 2003 and will be revised when funding is identified.		
35-096.0	**Mission Hills Branch Library**	**$ -**	**$ 6,955,500**
	This project provides for a 15,000 square foot library at a site adjacent to the Florence Elementary School to better serve the Mission Hills and Hillcrest neighborhoods. The total estimated project cost of $9.9 million includes an unfunded amount of $7.0 million.		
35-104.0	**North Park Branch Library**	**$ -**	**$ 13,563,291**
	This project provides for a new 25,000 square foot library at an unspecified site to replace the existing facility at 3795 31st Street. The total estimated project cost of $14.1 million includes an unfunded amount of $13.6 million.		
35-100.0	**Ocean Beach Branch Library**	**$ -**	**$ 7,114,860**
	This project provides for a 15,000 square foot library using the current site and adjacent property to serve the Ocean Beach community. The total estimated project cost of $10.1 million includes an unfunded amount of $7.1 million.		
35-236.0	**Pacific Highlands Ranch Library**	**$ -**	**$ 5,213,168**
	This project provides for an 18,000 square foot branch library on a three-acre site in Pacific Highlands Ranch to serve the Pacific Highlands Ranch, Torrey Highlands, Black Mountain Ranch and Del Mar Mesa communiities. The total estimated project cost of $17.0 million includes an unfunded amount of $5.2 million.		
35-106.0	**Paradise Hills Branch Library**	**$ -**	**$ 8,867,517**

Unfunded Needs List

Library			Library
CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
	This project provides for a new 15,000 square foot library at an unspecified site to replace the existing facility located at 5922 Rancho Hills Drive. The total estimated project cost of $8.9 million includes an unfunded amount of nearly $8.9 million.		
35-114.0	**Rancho Bernardo Library**	**$ -**	**$ 3,468,751**
	This project provides for a 2,500 square foot expansion to the existing branch library at 17110 Bernardo Center Drive. The total estimated project cost of $3.5 million includes an unfunded amount of nearly $3.5 million.		
35-088.0	**San Carlos Branch Library Expansion**	**$ -**	**$ 8,494,805**
	This project provides for acquiring a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square foot library. The total estimated project cost of $9.3 million includes an unfunded amount of nearly $8.5 million.		
35-093.0	**San Ysidro Branch Library**	**$ -**	**$ 12,740,900**
	This project provides for a 15,000 square foot facility to serve the San Ysidro Community. The total estimated project cost of $14.7 million includes an unfunded amount of $12.7 million.		
35-112.0	**Scripps Ranch Branch Library**	**$ -**	**$ 1,090,400**
	This project provides for an expansion of the Scripps Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. The total estimated project cost of $1.1 million includes an unfunded amount of nearly $1.1 million.		
35-107.0	**Skyline Hills Branch Library**	**$ -**	**$ 3,364,748**
	This project provides for a 15,000 square foot library expansion to the existing facility located at 480 South Meadowbrook Drive. The total estimated project cost of $11.6 million includes an unfunded amount of $3.4 million.		
35-113.0	**South University Community Branch Library**	**$ -**	**$ 5,972,000**
	This new project provides for a 5,000 square foot expansion of the existing facility at 4155 Governor Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program. The cost estimate and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is indentified.		
35-108.0	**Tierrasanta Branch Library**	**$ -**	**$ 4,382,000**
	This project provides for a 6,234 square foot expansion to the existing branch library at 4985 La Cuenta Drive. The project is part of the 21st Century Library System/Library Department Facility Improvements Program. The total estimated project cost of $4.4 million is entirely unfunded. The cost estimate was developed in Fiscal Year 2003 and will be revised when funding is identified.		
	Library Subtotal	**$ -**	**$ 95,151,417**
	Library Total	**$ -**	**$ 95,151,417**

Metropolitan Wastewater

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for Capital Improvements Program contingency needs for Metropolitan Sewer projects, fund 41509.

Justification: This annual allocation will provide better Capital Improvements Program budget control. Project contingency needs (except annual allocation projects) will be met by this annual allocation.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Pooled contingencies began in Fiscal Year 1997 and are scheduled through Fiscal Year 2020.

Summary of Project Changes: The total project cost decreased in the Sewer Expansion funding by $257,319 due to revised requirements. The total project cost for annual allocations is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the annual budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-E	041509			688,499	597,355	425,728	388,732	261,583
Total				688,499	597,355	425,728	388,732	261,583
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-E	041509	58,325	571,517	797,297	1,436,130	668,207	630,063	**688,499**
Total		58,325	571,517	797,297	1,436,130	668,207	630,063	**688,499**
Work Codes								

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Metropolitan Wastewater

Sewer - Metropolitan
Annual Allocation - Metro Biosolids Center 42-913.0
Council District: 7 **Community Plan:** No Community Planning Area

Description: This annual allocation provides for major renovation or replacement of facilities at the treatment plant and associated facilities.

Justification: The Metro Biosolids Center became operational in 1999. It is anticipated that after the start-up period, several projects will be required within this facility to enhance or maintain operation. This annual allocation will be considered an enhancement to the facility and does not include operation and maintenance.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be scheduled each year on a priority basis.

Summary of Project Changes: The total project cost increased in the Sewer Expansion funding by $716,000 due to revised requirements. The total project cost for annual allocations is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the annual budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-E	041509			1,340,000	648,960	648,960	648,960	648,960
Total				1,340,000	648,960	648,960	648,960	648,960
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-E	041509	648,960	648,960	648,960	648,960	648,960	648,960	**1,340,000**
Total		648,960	648,960	648,960	648,960	648,960	648,960	**1,340,000**
Work Codes								

Contact: Rey Sacro E-Mail: RSacro@sandiego.gov Phone: 858-654-4471

Council District: 6 **Community Plan:** Kearny Mesa

Description: This annual allocation provides for minor renovations or upgrades to the Metropolitan Operations Center (MOC) facilities.

Justification: This annual allocation will provide for renovation/upgrades to the various facilities that comprise the MOC. The MOC facilities are used to house Metropolitan Wastewater Department (MWWD) employees, as well as warehouse/storage space for MWWD assets and vehicles.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: The total project cost increased in the Sewer Replacement funding by $141,887 due to revised requirements. The total project cost for annual allocations is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the annual budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-R	041509			191,887	124,110	124,110	124,110	124,110
Total				191,887	124,110	124,110	124,110	124,110
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-R	041509	124,110	124,110	124,110	124,110	124,110	124,110	**191,887**
Total		124,110	124,110	124,110	124,110	124,110	124,110	**191,887**
Work Codes								

Contact: Mike Elling E-Mail: MElling@sandiego.gov Phone: 858-292-6477

Metropolitan Wastewater

Sewer - Metropolitan

Annual Allocation - Metropolitan System Pump Stations 41-926.0

Council District: 2, 8 **Community Plan:** Midway/Pacific Highway Corridor, Barrio Logan

Description: This annual allocation for Metropolitan System Pump Stations provides for comprehensive upgrades, design modifications, and major renovations or replacement of major equipment, such as pumps, valves, tanks, controls, odor control systems, etc. at the pump stations. The allocation also provides for the addition of an office/shop/storage building.

Justification: These improvements will allow the pump stations to be run more efficiently and increase the reliability of the Metropolitan Wastewater System.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Midway Pacific Highway Corridor and Barrio Logan Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: The total project cost increased in the Sewer Expansion and Replacement funding by $4.3 million due to revised requirements. The total project cost for annual allocations is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the annual budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-E	041509			633,089	31,200	31,200	31,200	31,200
SEWER-R	041509			5,697,806	280,800	280,800	280,800	280,800
Total				6,330,895	312,000	312,000	312,000	312,000
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-E	041509	31,200	31,200	31,200	31,200	31,200	161,200	**633,089**
SEWER-R	041509	280,800	280,800	280,800	280,800	280,800	1,450,800	**5,697,806**
Total		312,000	312,000	312,000	312,000	312,000	1,612,000	**6,330,895**
Work Codes								

Contact: Tom Alspaugh E-Mail: TAlspaugh@sandiego.gov Phone: 858-654-4493

Council District: 1 **Community Plan:** University

Description: This annual allocation provides for major renovation or replacement of facilities at the North City Water Reclamation Plant (NCWRP) and associated facilities.

Justification: The NCWRP became operational in mid-1997. It is anticipated that during or after the start-up period, several projects will be required within this facility to enhance or maintain operation. This annual allocation will be considered as an enhancement to the facility and does not include budgeting for operation and maintenance.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: The total project cost increased in the Sewer Expansion funding by $714,360 due to revised requirements. The total project cost for annual allocations is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the Annual Budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-E	041509			928,600	455,520	338,000	183,040	
Total				928,600	455,520	338,000	183,040	
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-E	041509							**928,600**
Total								**928,600**
Work Codes								

Contact: Pete Wong E-Mail: PWong@sandiego.gov Phone: 858-292-6475

Metropolitan Wastewater

Sewer - Metropolitan

Annual Allocation - Point Loma Treatment Plant/Related Facilities 46-119.0

Council District: 2 **Community Plan:** Peninsula

Description: This annual allocation provides for minor renovation or replacement of facilities at the treatment plant, pump stations, and associated facilities.

Justification: Various facilities require replacement due to increasing wastewater flows and higher required levels of treatment.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: The total project cost increased in the Sewer Replacement funding by $989,085 due to revised requirements. The total project cost for annual allocations is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the annual budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-R	041508			1,489,085	757,120	757,120	757,120	1,081,600
Total				1,489,085	757,120	757,120	757,120	1,081,600
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-R	041508	1,081,600	1,081,600	1,081,600	1,297,920	1,297,920	1,297,920	**1,489,085**
Total		1,081,600	1,081,600	1,081,600	1,297,920	1,297,920	1,297,920	**1,489,085**
Work Codes								

Contact: Jerry Williams E-Mail: JWilliams@sandiego.gov Phone: 619-221-8746

Annual Allocation - South Bay Water Reclamation Plant 45-932.0

Council District: 8 **Community Plan:** Tia Juana River Valley

Description: This annual allocation provides for minor renovation or replacement of facilities at the South Bay Water Reclamation Plant, pump station, and associated facilities.

Justification: Various facilities require replacement or modification due to changing and improved technology.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Tia Juana River Valley Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: The total project cost increased in the Sewer Replacement funding by $5,824 due to revised requirements. The total project cost for annual allocations is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the annual budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-R	041509			151,424	162,240	162,240	216,320	216,320
Total				151,424	162,240	162,240	216,320	216,320
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-R	041509	216,320	216,320	270,400	270,400	270,400	270,400	**151,424**
Total		216,320	216,320	270,400	270,400	270,400	270,400	**151,424**
Work Codes								

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Metropolitan Wastewater

Sewer - Metropolitan
Bond Issuance CIP Reserve 45-922.0
Council District: Citywide **Community Plan:** Citywide

Description: This project provides for an emergency reserve for Metropolitan Wastewater Department capital improvement projects.

Justification: This reserve is required to comply with the stipulation from Bond Counsel.

Operating Budget Effect: None.

Relationship to General and Community Plans: This reserve is in conformance with the City's Progress Guide and General Plan.

Scheduling: The reserve will be used on an as-needed basis, in conformance with Bond Counsel requirements.

Summary of Project Changes: No significant change has been made to this reserve for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-E	041509		3,227,000					
SEWER-R	041509		1,773,000					
Total			5,000,000					
Work Codes			C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-E	041509							**3,227,000**
SEWER-R	041509							**1,773,000**
Total								**5,000,000**
Work Codes								

Contact: Darlene Morrow-Truver E-Mail: DMtruver@sandiego.gov Phone: 858-292-6384

Council District: 2 **Community Plan:** Peninsula

Description: This project provides for a new boat dock to be constructed in the former Naval Training Center (NTC) boat channel. This dock will moor two ocean-going vessels assigned to the new Environmental Monitoring and Technical Services Laboratory recently constructed adjacent to the NTC channel.

Justification: A new 40,000 square foot ocean monitoring laboratory was recently constructed and is now in operation. As a condition of our National Pollutant Discharge Elimination System (NPDES) Permit, the Metropolitan Wastewater Department (MWWD) is required to conduct daily ocean monitoring activities associated with the two outfalls. MWWD has two vessels used for this purpose that need to be docked adjacent to the facility to transport samples and equipment.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2006 and will be completed in Fiscal Year 2008. Land acquisition and construction are scheduled in Fiscal Year 2008.

Summary of Project Changes: The total project cost increased in the Sewer Expansion funding by $114,695 due to a decrease of $4,634 for land, an increase of $30,948 for design and an increase of $88,381 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-E	041509	110,000		2,324,253				
Total		110,000		2,324,253				
Work Codes		D		CDL				

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-E	041509							**2,434,253**
Total								**2,434,253**
Work Codes								

Contact: Mike Elling E-Mail: MElling@sandiego.gov Phone: 858-292-6477

Metropolitan Wastewater

Sewer - Metropolitan
MBC Biosolids Storage Silos 45-984.0
Council District: 7 **Community Plan:** No Community Planning Area

Description: This project will add two additional storage silos (Nos. 9 and 10).

Justification: When a silo is out of service, silo storage capacity is frequently exceeded. In order to accommodate such events and to restore adequate silo capacity, it is essential to build two more storage silos.

Operating Budget Effect: The operating budget effect will be determined upon completion of design.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2009 and will be completed in Fiscal Year 2011.

Summary of Project Changes: The total project cost increased in the Sewer Expansion funding by $436,800 due to an increase of $9,360 for design, an increase of $98,800 for construction, and an increase of $328,640 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-E	041509	104,000		1,553,760	3,592,992	2,816,112	689,936	
Total		104,000		1,553,760	3,592,992	2,816,112	689,936	
Work Codes		D		D	CD	CD	CD	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-E	041509							**8,756,800**
Total								**8,756,800**
Work Codes								

Contact: Rey Sacro E-Mail: RSacro@sandiego.gov Phone: 858-654-4471

Council District: 7 **Community Plan:** No Community Planning Area

Description: This project will convert the existing foul air ducting into dual-use headers for centrate and foul air collection and will upsize the existing centrate collection headers.

Justification: This project replaces the foul air header ducts at the centrifuges to a material that will handle both centrate and foul air. These improvements will provide a bypass pipeline for the centrate flow during additional improvements. The additional improvements will upgrade the undersized centrate collection headers for future larger centrate flows and prevent on-going centrate backups into the foul-air duct headers and damage to the centrifuges.

Operating Budget Effect: The operating budget effect will be determined upon completion of design.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled to begin in Fiscal Year 2008 and be completed in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2008 and be completed in Fiscal Year 2010.

Summary of Project Changes: The total estimated project cost increased in the Sewer Expansion and Replacement funding by $74,600 due to an increase of $48,392 for design, a decrease of $56,992 for construction, and an increase of $83,200 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-E	041509			266,100	612,040	199,160		
SEWER-R	041509			266,100	612,040	199,160		
Total				532,200	1,224,080	398,320		
Work Codes				CD	CD	CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-E	041509							**1,077,300**
SEWER-R	041509							**1,077,300**
Total								**2,154,600**
Work Codes								

Contact: Rey Sacro E-Mail: RSacro@sandiego.gov Phone: 858-654-4471

Metropolitan Wastewater

Sewer - Metropolitan
MBC Odor Control Facility Upgrades 45-989.0
Council District: 7 **Community Plan:** No Community Planning Area

Description: This project will upgrade the Odor Control System fans and ducting to reduce system headlosses and improve overall foul air collection efficiency at the various process areas. Access platforms will also be installed at monitoring instruments and damper locations.

Justification: Several areas at MBC have been identified to cause significant odor problems due to foul air collection deficiencies because of insufficient fan capacity and high headlosses, including poorly located foul air collection registers. This project will improve the foul air collection system ducting, upgrade the odor fans, review locations of and add or remove air registers as needed to better capture the odorous air and to eliminate these hazardous areas. Installing access platforms at the monitoring instruments and air volume control dampers will provide safe and timely access for operation and maintenance needs.

Operating Budget Effect: The operating budget effect will be determined upon completion of design.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2009. Construction is scheduled to begin in Fiscal Year 2008 and estimated be completed in Fiscal Year 2009.

Summary of Project Changes: The total estimated project cost increased in the Sewer Expansion and Replacement funding by $55,320 due to a decrease of $189,080 for design, an increase of $69,680 for construction, and an increase of $174,720 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-E	041509	499,200		366,408	2,287,584			
SEWER-R	041509	332,800		244,272	1,525,056			
Total		832,000		610,680	3,812,640			
Work Codes		D		CD	CD			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-E	041509							**3,153,192**
SEWER-R	041509							**2,102,128**
Total								**5,255,320**
Work Codes								

Contact: Rey Sacro E-Mail: RSacro@sandiego.gov Phone: 858-654-4471

Council District: 7 **Community Plan:** No Community Planning Area

Description: This project will provide for the addition of two standby centrifuge feed pumps and two standby polymer feed pumps. One set (consisting of a sludge pump and a polymer pump) will be dedicated to each of the two sets of 4-unit dewatering centrifuges to provide the true standby redundancy capability that was intended by the initial design.

Justification: Due to a high frequency of repairs and maintenance on these centrifuges, the standby centifuge set, including its sludge pump and chemical feed pump, is called to duty for significant amounts of time. During these duty times for the standby set, the sludge and chemical feed pumps are no longer available for standby service for a normal duty set. Therefore, the failure of a sludge or polymer feed pump in a normal duty set gravely hampers biosolids production. By providing two dedicated standby centrifuge feed pumps and two polymer feed pumps, true redundancy will be provided.

Operating Budget Effect: The operating budget effect will be determined upon completion of design.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2009 and estimated be completed in Fiscal Year 2010.

Summary of Project Changes: The total estimated project cost increased in the Sewer Expansion funding by $56,680 due to an increase of $43,368 for design, a decrease of $44,928 for construction, and an increase of $58,240 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-E	041509	104,000		250,120	1,030,120	232,440		
Total		104,000		250,120	1,030,120	232,440		
Work Codes		D		D	CD	CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-E	041509							**1,616,680**
Total								**1,616,680**
Work Codes								

Contact: Rey Sacro E-Mail: RSacro@sandiego.gov Phone: 858-654-4471

Metropolitan Wastewater

Sewer - Metropolitan

MBC Wastewater Forcemain Extension 45-988.0

Council District: 7 **Community Plan:** No Community Planning Area

Description: This project will upgrade the wastewater pumps to by-pass the capacity-limited Muni System Pump Station 86 and will extend Metro Biosolids Center's discharge pipeline past System Pump Station 86 and discharge directly to a gravity trunk sewer.

Justification: Discharge flow rate from the MBC wastewater pumps is restricted because of capacity issues at the downstream pump station, Muni SPS 86. Restricting MBC's discharge flow causes wastewater to overflow to the centrate pump station which impacts OPRA emissions. To prevent overflows and thus comply with OPRA requirements, the wastewater pumps must be upgraded, and flows diverted past SPS 86 via a forcemain extension which discharges directly into a gravity trunk sewer.

Operating Budget Effect: The operating budget effect will be determined upon completion of design.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2009 and estimated be completed in Fiscal Year 2010.

Summary of Project Changes: The total estimated project cost increased in the Sewer Expansion and Replacement funding by $44,840 due to a decrease of $95,352 for design, an increase of $94,432 for construction, and an increase of $45,760 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-E	041509	52,000		96,780	347,204	150,436		
SEWER-R	041509	52,000		96,780	347,204	150,436		
Total		104,000		193,560	694,408	300,872		
Work Codes		D		D	CD	CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-E	041509							**646,420**
SEWER-R	041509							**646,420**
Total								**1,292,840**
Work Codes								

Contact: Rey Sacro E-Mail: RSacro@sandiego.gov Phone: 858-654-4471

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for replacement and upgrade of existing control systems at various Metropolitan Wastewater treatment and pump station facilities. These include the Metro Biosolids Center, North City Water Reclamation Plant, Point Loma Treatment Plant, and South Bay Water Reclamation Plant.

Justification: This project is needed to provide replacement of existing control systems at various facilities. The existing control system is a microprocessor/computer based system. The life cycle of this system is seven to ten years. The control systems at these facilities are entering into this life cycle replacement phase, starting in Fiscal Year 2007. This replacement also provides for an upgrade in technology. The rapid changes in technologies also provide the facilities with greater control system capabilities and are essential for future facility expansion.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: The design began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2016. Construction began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: The total estimated project cost increased in the Sewer Expansion and Replacement funding by $470,649 due to inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-E	041509	78,576		769,887	332,655	511,764		
SEWER-R	041509	445,267		4,362,696	1,885,043	2,899,997		
Total		523,843		5,132,583	2,217,698	3,411,761		
Work Codes		CD		CD	CD	CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-E	041509			133,263	87,964			**1,914,109**
SEWER-R	041509			755,156	498,466			**10,846,625**
Total				888,419	586,430			**12,760,734**
Work Codes				CD	CD			

Contact: Chandra Reddy E-Mail: CReddy@sandiego.gov Phone: 858-654-4437

Metropolitan Wastewater

Sewer - Metropolitan

NCWRP Effluent Pump Station Upgrade 41-944.0

Council District: 1 **Community Plan:** University

Description: This project will correct a corrosion situation caused by chlorine fumes.

Justification: The NCWRP Effluent Pump Station Upgrade project is needed to minimize maintenance costs and avoid early replacement of the equipment due to corrosion.

Operating Budget Effect: The operating budget effect will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled to begin in Fiscal Year 2008 and be completed in Fiscal Year 2010. Construction is scheduled in Fiscal Year 2010.

Summary of Project Changes: The total estimated project cost increased in the Sewer Expansion and Replacement funding by $31,201 due to a decrease of $32,723 for design, an increase of $35,844 for construction, and an increase of $28,080 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-E	041509			40,560	67,600	297,440		
SEWER-R	041509			40,560	67,600	297,441		
Total				81,120	135,200	594,881		
Work Codes				D	D	CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-E	041509							**405,600**
SEWER-R	041509							**405,601**
Total								**811,201**
Work Codes								

Contact: Pete Wong E-Mail: PWong@sandiego.gov Phone: 858-292-6475

Council District: 1 **Community Plan:** University

Description: This project provides for correction of a vibration problem at the North City Water Reclamation Plant (NCWRP) Sludge Pump Station.

Justification: Excessive vibration of the pump and flywheel contribute to wear and tear of equipment. The vibration also generates tremendous heat. The excessive vibration and heat can cause premature failure of equipment, impact operational efficiency and have structural impacts at the facility.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled to begin in Fiscal Year 2008 and be completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2009 and be completed in Fiscal Year 2011.

Summary of Project Changes: The total estimated project cost decreased in the Sewer Replacement funding by $821,601 due to a decrease of $277,418 for design, a decrease of $591,607 for construction, and an increase of $47,424 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-R	041509			20,800	208,001	103,999	103,999	
Total				20,800	208,001	103,999	103,999	
Work Codes				D	CD	CD	CD	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-R	041509							**436,799**
Total								**436,799**
Work Codes								

Contact: Pete Wong E-Mail: PWong@sandiego.gov Phone: 858-292-6475

Metropolitan Wastewater

Sewer - Metropolitan

North City Raw Sludge / Point Loma Cathodic Protection 45-964.0

Council District: 1, 2, 7 **Community Plan:** University

Description: This project provides for a new impressed current cathodic protection system to prevent external corrosion on the 36-inch reclaimed water pipeline, the 16-inch blended sludge pipeline, and the 20-inch centrate pipeline, between the North City Water Reclamation Plant and the Metro Biosolids Center. The new system will replace an existing galvanic anode cathodic protection system.

Justification: The existing cathodic protection system for these pipelines is inadequate and does not provide satisfactory corrosion protection to the pipelines. The new system will fully protect the pipelines and prevent any corrosion related sewer spills.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the University City Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2005 and will be completed in Fiscal Year 2008. Construction began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2008.

Summary of Project Changes: The total estimated project cost increased in the Sewer Replacement funding by $24,491 due to an increase of $24,491 for design.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-R	041509	536,199		16,300				
Total		536,199		16,300				
Work Codes		CD		D				

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-R	041509							**552,499**
Total								**552,499**
Work Codes								

Contact: Ernesto Fernandez E-Mail: EFernandez@sandiego.gov Phone: 858-282-6382

Council District: 2 **Community Plan:** Peninsula

Description: This project will upgrade the existing grit aeration systems at the Point Loma plant. The original project scope provided for reconstructing the south grit tanks and the adjacent pump gallery, replacing the 1962 headworks building, and constructing a drive-through facility, which includes new grit processing equipment. The scope also included replacing the grit agitation air blowers and piping, expanding Odor Removal System #1, and installing a sixth screen channel and additional overhead ducts to treat foul air from the grit facilities. Currently, the original design has been postponed and the project scope reduced pending the results of the pilot testing of the Biological Aerated Filter (BAF) Technology at the Point Loma Wastewater Treatment Plant. The revised project scope will upgrade the existing grit aeration systems at the plant which will include new grit agitation blowers enclosed in a sound dampening facility and the associated air piping.

Justification: The Point Loma Wastewater Treatment Plant has six aerated grit removal tanks. Grit removal from influent flows was found to be more efficient when the two south grit tanks were not used. Currently, the plant is not achieving desirable grit removal; the existing grit processing equipment is unable to extract fine sand or silt. The grit accumulated downstream of the grit tanks reduces the efficiency of processing equipment and minimizes the biosolid treatment in the digesters.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2001 and is scheduled to be completed in Fiscal Year 2012. Construction began in Fiscal Year 2006 and is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: The total estimated project cost increased in the Sewer Replacement funding by $1.4 million due to a decrease of $23,000 for design, an increase of $25,256 for construction, and an increase of $1.4 million for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-R	041508	4,791,422		243,600	3,141,216	13,119,808	13,119,808	7,376,512
Total		4,791,422		243,600	3,141,216	13,119,808	13,119,808	7,376,512
Work Codes		CD		D	CD	CD	CD	CD

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-R	041508							**41,792,366**
Total								**41,792,366**
Work Codes								

Contact: Richard Snow E-Mail: RSnow@sandiego.gov Phone: 619-221-8321

Metropolitan Wastewater

Sewer - Metropolitan

Point Loma - South Access Road Protection Project 45-960.0

Council District: 2 **Community Plan:** Peninsula

Description: This project provides for continued access to the Point Loma Wastewater Treatment Plant and investigates, and may implement, options to mitigate erosion at two sea coves adjacent to the plant's access road.

Justification: The treatment plant has only one access road as granted by the federal government and this project is needed to ensure continued access.

Operating Budget Effect: The operating budget effect will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase I design began in Fiscal Year 2002 and was completed in Fiscal Year 2007. Land acquisition is scheduled in Fiscal Year 2019. Phase II design is scheduled to begin in Fiscal Year 2018 and be completed in Fiscal Year 2019. Construction is scheduled to begin in Fiscal Year 2018 and be completed in Fiscal Year 2020.

Summary of Project Changes: The total estimated project cost increased in the Sewer Replacement funding by $267,758 due to an increase of $50,000 for design, and an increase of $217,758 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-R	041509	351,698						
Total		351,698						
Work Codes		D						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-R	041509						356,807	**708,505**
Total							356,807	**708,505**
Work Codes							CD	

Contact: Stuart Seymour E-Mail: SSeymour@sandiego.gov Phone: 619-221-8320

Council District: 2 **Community Plan:** Midway/Pacific Highway Corridor

Description: This project would replace two of the existing on-site substation transformers to 10 Million Volt-Amp (MVA) capacity and replace existing two engine pumps with two 3-megawatt engine generators. This will provide the station with four 50% utility feeds to comply with Environmental Protection Agency (EPA) power requirements.

Justification: The current utility power system does not meet the required EPA power requirements. Two of the existing utility feeds are only rated at 5 MVA with the third rated at 10 MVA. All feeds are limited to two pumps, except during emergency conditions, which provide less than 50% of the possible demand. By upgrading the two 5 MVA feeds to 10 MVA and installing a fourth 10 MVA feed, the station will have four 50% feeds which would comply with the EPA required two 100% feeds. This will also enhance station reliability by allowing any pump to be powered by the engine generators instead of pumps #4 and #5 as currently configured.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Midway Pacific Highway Corridor Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2006 and is scheduled to be completed in Fiscal Year 2008. Land acquisition is scheduled to begin in Fiscal Year 2008 and be completed in Fiscal Year 2008. Construction is scheduled to begin in Fiscal Year 2008 and is scheduled to becompleted in Fiscal Year 2009.

Summary of Project Changes: The total estimated project cost increased in the Sewer Expansion funding by $380,305 due to a decrease of $2,163 for land, an increase of $39,101 for design, and an increase of $343,367 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-E	041509	50,000		4,501,481	4,463,010			
Total		50,000		4,501,481	4,463,010			
Work Codes		D		CDL	C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-E	041509							**9,014,491**
Total								**9,014,491**
Work Codes								

Contact: John Paschall E-Mail: JPaschall@sandiego.gov Phone: 858-654-4273

Metropolitan Wastewater

Sewer - Metropolitan

SBWRP Demineralization Facility Phases 1&2 42-930.0

Council District: 8 **Community Plan:** Tia Juana River Valley

Description: This project provides for demineralization of reclaimed water. Phase I would construct a demineralization facility to provide 7.5 million gallons a day (mgd) of reclaimed water for conveyance to the users. Phase II will expand the facility to provide 15 mgd of reclaimed water.

Justification: A majority of reclaimed water use is for irrigation purposes. Too high a level of total dissolved solids (TDS) in the reclaimed water can affect agronomic conditions. Demineralization will reduce the level of TDS in the reclaimed water.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Tia Juana River Valley Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase I design is scheduled to begin in Fiscal Year 2008 and be completed in Fiscal Year 2011. Phase I construction is scheduled to begin in Fiscal Year 2011 and be completed in Fiscal Year 2012. Phase II design is scheduled to begin in Fiscal Year 2013 and be completed in Fiscal Year 2016. Phase II construction is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2016.

Summary of Project Changes: The total estimated project cost increased in the Sewer Expansion funding by $965,619 due to an increase for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-E	041509			114,400	488,883	1,038,336	7,733,440	5,516,160
Total				114,400	488,883	1,038,336	7,733,440	5,516,160
Work Codes				D	D	D	CD	C

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-E	041509	724,672	843,648	3,785,600	4,921,280			**25,166,419**
Total		724,672	843,648	3,785,600	4,921,280			**25,166,419**
Work Codes		D	D	CD	CD			

Contact: Stuart Seymour E-Mail: SSeymour@sandiego.gov Phone: 619-221-8320

South Metro Sewer Rehabilitation, Phase 3B 45-961.0

Council District: 8 **Community Plan:** Barrio Logan, Centre City

Description: This project provides for the rehabilitation of existing sections of the South Metro Interceptor (SMI) that have been discovered and scoped as part of the South Metro Downtown Tunnel Rehabilitation project. The sections of the SMI to be repaired include force main and gravity sections between Pump Station #1 and Pump Station #2. Rehabilitation efforts include one pair of deteriorated and/or delaminated liner sections in the pipe.

Justification: The unlined and/or lined intersections of the South Metro Interceptor have deteriorated significantly due to the corrosive effects of sewer gases over 40 years.

Operating Budget Effect: The operating budget effect will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan and Centre City Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled to begin in Fiscal Year 2008 and be completed in Fiscal Year 2014. Construction is scheduled in Fiscal Year 2014.

Summary of Project Changes: The total estimated project cost increased in the Sewer Replacement funding by $335,494 due to inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-R	041509			157,506				
Total				157,506				
Work Codes				D				

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-R	041509	169,485	8,395,895					**8,722,886**
Total		169,485	8,395,895					**8,722,886**
Work Codes		D	CD					

Contact: Craig Whittemore E-Mail: CWhittemore@sandiego.gov Phone: 858-292-6471

Metropolitan Wastewater

Sewer - Metropolitan

Wet Weather Storage Facility - Phase 1 45-940.0

Council District: Citywide **Community Plan:** Citywide

Description: This project provides a 16 million gallon per day storage facility to intercept peak wet-weather flows generated in the Metropolitan Sewage System.

Justification: The facility will reduce the risk of potential wet weather overflows, which may be caused by the capacity limitation of the existing collection system during rainfall events.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: A feasibility study was conducted in Fiscal Year 1999 and was completed in Fiscal Year 1999. Land acquisition began in Fiscal Year 2000 and was completed in Fiscal Year 2005. Design began in Fiscal Year 2001 and is scheduled to be completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2010 and be completed in Fiscal Year 2019.

Summary of Project Changes: The total estimated project cost increased in the Sewer Expansion funding by $17 million due to a decrease of $108,895 for land, a decrease of $18.4 milliion for design, an increase of $32.8 million for construction, and an increase of $2.7 million for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-E	041509	2,078,220		632,640	648,960	3,244,800	1,081,600	178,063
Total		2,078,220		632,640	648,960	3,244,800	1,081,600	178,063
Work Codes		CDL		D	D	C	C	D

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-E	041509	155,971	3,829,334	13,140,804	34,175,243	17,736,160	8,807,031	**85,708,826**
Total		155,971	3,829,334	13,140,804	34,175,243	17,736,160	8,807,031	**85,708,826**
Work Codes		D	C	C	C	C	C	

Contact: Guann Hwang E-Mail: GHwang@sandiego.gov Phone: 858-292-6476

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation will provide for the accelerated construction of the Municipal Sewer System.

Justification: This annual allocation will provide for the replacement of sewer mains that are in imminent danger of failing.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: The total project cost decreased in the Sewer Replacement funding by $980,000 due to revised requirements. The total project cost for annual allocations is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the annual budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-R	041506			20,000	216,320	1,386,834		
Total				20,000	216,320	1,386,834		
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-R	041506							**20,000**
Total								**20,000**
Work Codes								

Contact: Dave Zoumaras E-Mail: DZoumaras@sandiego.gov Phone: 619-533-5100

Metropolitan Wastewater

Sewer - Municipal

Annual Allocation - CIP Contingencies 46-193.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for Capital Improvements Program contingency needs for Municipal Sewer projects.

Justification: This annual allocation will provide better Capital Improvements Program budget control. Project contingency needs (except annual allocation projects) will be met by this annual allocation.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Pooled contingencies began in Fiscal Year 1997 and are scheduled through Fiscal Year 2012.

Summary of Project Changes: The total project cost increased in the Sewer Expansion and Sewer Replacement funding by $2,077,571 due to revised requirements. The total project cost for annual allocations is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the annual budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-E	041506			818,983	844,614	1,323,258	1,137,615	458,635
SEWER-R	041506			1,910,961	1,970,767	3,087,601	2,654,435	1,070,150
Total				2,729,944	2,815,381	4,410,859	3,792,050	1,528,785
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-E	041506							**818,983**
SEWER-R	041506							**1,910,961**
Total								**2,729,944**
Work Codes								

Contact: Ann Sasaki E-Mail: ASasaki@sandiego.gov Phone: 858-292-6469

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for the City's share of costs to upgrade sewers at new developments at various locations within the City.

Justification: This annual allocation will provide for the upgrading of sewers that are required of new developments in which the City of San Diego will share in financing, design and construction. The City funds the cost related to existing conditions and the developer pays for upgrades to capacity to accommodate their flows.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: The total project cost increased in the Sewer Replacement funding by $60,800 due to revised requirements. The total project cost for annual allocations is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the annual budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-R	041506			560,800	540,800	540,800	540,800	540,800
Total				560,800	540,800	540,800	540,800	540,800
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-R	041506	540,800	540,800	540,800	540,800	540,800	540,800	**560,800**
Total		540,800	540,800	540,800	540,800	540,800	540,800	**560,800**
Work Codes								

Contact: Allan Navarro E-Mail: ANavarro@sandiego.gov Phone: 858-292-6459

Metropolitan Wastewater

Sewer - Municipal

Annual Allocation - MWWD Trunk Sewers 40-933.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for the replacement of trunk sewers at various locations, including canyons, within the City.

Justification: This annual allocation will provide for the upgrading of trunk sewers, which are approaching maximum capacity, to improve the level of service to the residents of San Diego, and to comply with the regulatory agencies by reducing the impact of sewer spills.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: The total project cost increased in the Sewer Replacement funding by $8,048,600 due to revised requirements. The total project cost for annual allocations is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the annual budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-R	041506			8,048,600	3,244,800	3,244,800	3,190,720	3,244,837
Total				8,048,600	3,244,800	3,244,800	3,190,720	3,244,837
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-R	041506	2,614,487	5,520,805	2,322,574	2,241,886	2,886,928	2,886,928	**8,048,600**
Total		2,614,487	5,520,805	2,322,574	2,241,886	2,886,928	2,886,928	**8,048,600**
Work Codes								

Contact: Ann Sasaki E-Mail: ASasaki@sandiego.gov Phone: 858-292-6469

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for the rehabilitation and repair of sewers and manholes at various locations within the City.

Justification: This annual allocation will provide for the extension of the useful life of sewers and manholes, improvements in the level of service to the residents of San Diego, and compliance with regulatory agencies' standards by reducing the impact of sewer spills.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: The total project cost increased in the Sewer Replacement funding by $16,258,400 due to revised requirements. The total project cost for annual allocations is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the annual budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-R	041506			28,258,400	30,284,800	21,632,000	21,632,000	21,632,000
Total				28,258,400	30,284,800	21,632,000	21,632,000	21,632,000
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-R	041506	21,632,000	12,979,200	12,979,200	12,979,200	12,979,200	12,979,200	**28,258,400**
Total		21,632,000	12,979,200	12,979,200	12,979,200	12,979,200	12,979,200	**28,258,400**
Work Codes								

Contact: Craig Whittemore E-Mail: CWhittemore@sandiego.gov Phone: 858-292-6471

Metropolitan Wastewater

Sewer - Municipal

Annual Allocation - Pump Stations 64, 65, Penasquitos and East Mission Gorge 41-927.0

Council District: 1, 7 **Community Plan:** Navajo, University

Description: This annual allocation provides for the comprehensive upgrades, design modifications, and major renovations or replacement of major equipment, such as pumps, valves, tanks, controls, and odor control systems at the pump stations.

Justification: These improvements will allow the pump stations to run more efficiently and increase the reliability of the Municipal Wastewater System.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Navajo and University Community Plans and the Mission Trails Regional Park Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: The total project cost increased in the Sewer Expansion and Replacement funding by $1,563,600 due to revised requirements. The total project cost for annual allocations is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the annual budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-E	041506			176,360	32,448	3,894	32,448	32,448
SEWER-R	041506			1,587,240	292,032	35,044	292,032	292,032
Total				1,763,600	324,480	38,938	324,480	324,480
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-E	041506	32,448	32,448	32,448	32,448	32,448	32,448	**176,360**
SEWER-R	041506	292,032	292,032	292,032	292,032	292,032	292,032	**1,587,240**
Total		324,480	324,480	324,480	324,480	324,480	324,480	**1,763,600**
Work Codes								

Contact: Tom Alspaugh E-Mail: TAlspaugh@sandiego.gov Phone: 858-654-4493

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for the replacement of sewer mains at various locations within the City.

Justification: This annual allocation will provide for the replacement of sewer mains that are in a deteriorated condition or are undersized.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: The total project cost increased Sewer Expansion and Replacement funding by $2,693,980 due to revised requirements. The total project cost for annual allocations is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the annual budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-E	041506			567,667	1,243,840	2,487,680	2,487,680	2,487,680
SEWER-R	041506			10,785,664	23,632,960	47,265,920	47,265,920	47,265,920
Total				11,353,331	24,876,800	49,753,600	49,753,600	49,753,600
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-E	041506	2,487,680	1,243,840	1,243,840	1,243,840	1,243,840		**567,667**
SEWER-R	041506	47,265,920	23,632,960	23,632,960	23,632,960	23,632,960		**10,785,664**
Total		49,753,600	24,876,800	24,876,800	24,876,800	24,876,800		**11,353,331**
Work Codes								

Contact: Dave Zoumaras E-Mail: DZoumaras@sandiego.gov Phone: 619-533-5100

Metropolitan Wastewater

Sewer - Municipal

Annual Allocation - Sewer Pump Station Restorations 46-106.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for the replacement of deteriorated pumping equipment and/or pipeline appurtenances.

Justification: Many existing sewer pump stations have reached or exceeded their anticipated service life of 40 years. However, because of the widely varying actual lengths of service life, the scheduling for pump station restorations is difficult. This annual allocation allows more flexibility in replacing deteriorated pumping equipment.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: The total project cost increased in the Sewer Expansion and Sewer Replacement funding by $699,822 due to revised requirements. The total project cost for annual allocations is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the annual budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-E	041506			539,964	987,918			
SEWER-R	041506			2,159,858	3,951,674			
UNAPPR	000011							
Total				2,699,822	4,939,592			
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-E	041506							**539,964**
SEWER-R	041506							**2,159,858**
UNAPPR	000011							
Total								**2,699,822**
Work Codes								

Contact: Dave Zoumaras E-Mail: DZoumaras@sandiego.gov Phone: 619-533-5100

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for the replacement of trunk sewer portions at various locations within the City.

Justification: Various trunk sewer breaches often require immediate attention that cannot be accommodated by the more conventional Capital Improvements Program rehabilitation procedures.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: The total project cost increased in the Sewer Expansion and Sewer Replacement funding by $8,303,881 due to revised requirements. The total project cost for annual allocations is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the annual budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-E	041506			1,785,576	674,453	3,938,363	6,927,703	4,887,793
SEWER-R	041506			7,142,305	2,697,812	15,753,454	27,710,813	19,551,171
Total				8,927,881	3,372,265	19,691,817	34,638,516	24,438,964
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-E	041506	3,360,233	2,487,680	2,487,680	2,487,680	2,487,680		**1,785,576**
SEWER-R	041506	13,440,931	9,950,720	9,950,720	9,950,720	9,950,720		**7,142,305**
Total		16,801,164	12,438,400	12,438,400	12,438,400	12,438,400		**8,927,881**
Work Codes								

Contact: Dave Zoumaras E-Mail: DZoumaras@sandiego.gov Phone: 619-533-5100

Metropolitan Wastewater

Sewer - Municipal

Annual Allocation - Unscheduled Projects 46-505.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for repair and replacement of sewers in need of emergency or unscheduled repairs.

Justification: This annual allocation will provide for emergency repairs and replacement of sewer pipeline to avoid failures of the Municipal Sewer System.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: The total project cost increased in the Sewer Replacement funding by $2,121,600 due to revised requirements. The total project cost for annual allocations is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-R	041506			2,121,600	1,081,600	1,081,600	1,081,600	1,081,600
Total				2,121,600	1,081,600	1,081,600	1,081,600	1,081,600
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-R	041506	1,081,600	1,081,600	1,081,600	1,081,600	1,081,600		**2,121,600**
Total		1,081,600	1,081,600	1,081,600	1,081,600	1,081,600		**2,121,600**
Work Codes								

Contact: Craig Whittemore E-Mail: CWhittemore@sandiego.gov Phone: 858-292-6471

Council District: 6 **Community Plan:** Clairemont Mesa

Description: This project provides for the replacement and upgrade of the Balboa Trunk Sewer.

Justification: This project will upgrade the existing 15-inch diameter pipe to 18-inch and 24-inch diameter pipes.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2002 but was not completed. Design is scheduled to be begin again in Fiscal Year 2009 and be completed in Fiscal Year 2012. Construction will begin upon completion of design phase.

Summary of Project Changes: The total estimated project cost increased in the Sewer Replacement funding by $563,980 due to inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-R	041506	892,489			67,092	6,661,002	3,492,917	22,497
Total		892,489			67,092	6,661,002	3,492,917	22,497
Work Codes		D			CD	CD	CD	D

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-R	041506							**11,135,997**
Total								**11,135,997**
Work Codes								

Contact: Craig Whittemore E-Mail: CWhittemore@sandiego.gov Phone: 858-292-6471

Metropolitan Wastewater

Sewer - Municipal

East Mission Gorge Force Main Rehabilitations 46-169.0

Council District: 7 **Community Plan:** Mission Trails Regional Park

Description: This project provides for the replacement of various sections of the East Mission Gorge force main due to deterioration of the pipeline concrete lining from sulfuric acid build up.

Justification: This project will provide for the rehabilitation of the force main in order to prevent breakage of the force main and prevent potential sewage spills.

Operating Budget Effect: The operating budget will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2004 and is scheduled to be completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2008 and be completed in Fiscal Year 2012.

Summary of Project Changes: The total estimated project cost increased in the Sewer Replacement funding by $184,782 due to a decrease of $2,163 for design, a decrease of $37,968 for construction, and an increase of $224,913 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-R	041506	353,000		418,080			3,149,536	2,240,000
Total		353,000		418,080			3,149,536	2,240,000
Work Codes		D		CD			CD	C

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-R	041506							**6,160,616**
Total								**6,160,616**
Work Codes								

Contact: Mike Fakhoury E-Mail: MFakhoury@sandiego.gov Phone: 858-654-4495

Council District: 2 **Community Plan:** Peninsula

Description: This project provides for an additional 848 linear feet of pipe and the replacement of existing 27-inch and 30-inch vitrified clay trunk sewer with 8-inch, 10-inch, 15-inch, 36-inch, and 39-inch pipe in Cushing Road between Barnett and Nimitz.

Justification: This project will provide for the replacement of a trunk sewer with a larger trunk sewer to accommodate additional flow in the future.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2004 but was not completed. Design is scheduled to begin again in Fiscal Year 2009 and be completed in Fiscal Year 2010. Construction is scheduled to begin upon completion of design phase.

Summary of Project Changes: The total estimated project cost increased in the Sewer Expansion and Sewer Replacement funding by $710,763 due to a decrease of $8,733 for design, a decrease of $18,935 for construction, and an increase of $738,431 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-E	041506	378,400		88,000	2,724,365	14,058,598		
SEWER-R	041506	51,600		12,000	371,504	1,917,081		
Total		430,000		100,000	3,095,869	15,975,679		
Work Codes		D		D	CD	CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-E	041506							**17,249,363**
SEWER-R	041506							**2,352,185**
Total								**19,601,548**
Work Codes								

Contact: Nabil Batta E-Mail: NBatta@sandiego.gov Phone: 619-533-5191

Metropolitan Wastewater

Sewer - Municipal

Harbor Drive Trunk Sewer Replacement 46-205.0

Council District: 2, 8 **Community Plan:** Centre City

Description: This project provides for upgrading and replacing existing portions of Harbor Drive trunk sewer with 15-inch, 18-inch, 48-inch, and 54-inch pipelines.

Justification: The existing trunk sewer has a portion constructed of techite pipeline, which has been prone to structural failure.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2002 but was not completed. Design is scheduled to begin in Fiscal Year 2008 and will be completed in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2011 and be completed in Fiscal Year 2012.

Summary of Project Changes: The total estimated project cost increased in the Sewer Replacement funding by $757,158 due to inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-R	041506	764,026		108,160	108,160	108,160	13,628,858	5,732,791
Total		764,026		108,160	108,160	108,160	13,628,858	5,732,791
Work Codes		D		D	D	D	CD	CD

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-R	041506							**20,450,155**
Total								**20,450,155**
Work Codes								

Contact: David Hu E-Mail: DHu@sandiego.gov Phone: 858-292-6478

Council District: 7 **Community Plan:** Navajo

Description: This project provides for the replacement of three miles of existing trunk sewer and installation of maintenance access pathways.

Justification: This project provides for the rehabilitation of the trunk sewer to meet buildout capacity.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2003 and is scheduled to be completed in Fiscal Year 2010. Construction and environmental mitigation are scheduled in Fiscal Year 2010.

Summary of Project Changes: The total estimated project cost increased in the Sewer Replacement funding by $1 million due to an increase of $10,498 for mitigation, an increase of $68,454 for design, an increase of $441,892 for construction, and an increase of $492,607 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-R	041506	1,203,305		100,000		13,228,634		
Total		1,203,305		100,000		13,228,634		
Work Codes		D		D		CDM		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-R	041506							**14,531,939**
Total								**14,531,939**
Work Codes								

Contact: Craig Whittemore E-Mail: CWhittemore@sandiego.gov Phone: 858-292-6431

Metropolitan Wastewater

Sewer - Municipal
Miramar Road Trunk Sewer 46-195.8
Council District: 7 **Community Plan:** Mira Mesa, University

Description: This project provides for the replacement and upgrade of the Miramar Trunk Sewer.

Justification: This project provides for upgrading of the existing 15-inch diameter pipe to 18-inch diameter pipe in order to accommodate the flow from the Marine Corps Air Station, Miramar.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the University and Mira Mesa Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2001 and is scheduled to be completed in Fiscal Year 2009. Construction began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2008. Environmental mitigation is scheduled in Fiscal Year 2009.

Summary of Project Changes: The total estimated project cost increased in the Sewer Replacement funding by $492,068 due to a decrease of $11,249 for mitigation, an increase of $500,720 for construction, and an increase of $2,597 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-R	041506	4,616,101		534,466	22,498			
Total		4,616,101		534,466	22,498			
Work Codes		CD		CD	DM			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-R	041506							**5,173,065**
Total								**5,173,065**
Work Codes								

Contact: Craig Whittemore E-Mail: CWhittemore@sandiego.gov Phone: 858-292-6471

Council District: 7 **Community Plan:** College Area

Description: This project provides for the replacement and upgrade of the Montezuma Trunk Sewer. The trunk sewer begins at Camino Del Rio South/Fairmount Avenue, continues south on Fairmount Avenue to Montezuma Road, and ends on Collwood Blvd, just past Collwood Way.

Justification: A portion of this trunk sewer will be abandoned in the canyon and will be upgraded with a larger pipe placed in the right-of-way, which will increase flow capacity.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is consistent with the College Area Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2004 and is scheduled to be completed in Fiscal Year 2011. Construction is scheduled in Fiscal Year 2011.

Summary of Project Changes: The total estimated project cost decreased in the Sewer Expansion and Sewer Replacement funding by $9.7 million due to a decrease of $32,225 for land, an increase of $551,503 for design, a decrease of $10.8 million for construction, and an increase of $554,897 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-E	041506	596,497				40,926	2,218,962	
SEWER-R	041506	66,277				4,547	246,551	
Total		662,774				45,473	2,465,513	
Work Codes		D				D	CD	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-E	041506							**2,856,385**
SEWER-R	041506							**317,375**
Total								**3,173,760**
Work Codes								

Contact: Craig Whittemore E-Mail: CWhittemore@sandiego.gov Phone: 858-292-6471

Metropolitan Wastewater
Sewer - Municipal
Otay Mesa Trunk Sewer 40-930.0
Council District: 8 **Community Plan:** Otay Mesa

Description: This project provides for the Otay Mesa Sewer system to be constructed east of Interstate 805 as depicted on the map in the Master Plan prepared by Rick Engineering Company dated April 9, 1984. The alignment consists of approximately 7,780 lineal feet (LF) of 51-inch pipe, 2,860 LF of 45-inch pipe, 5,160 LF of 39-inch pipe, 4,060 LF of 36-inch pipe, 4,560 LF of 21-inch pipe, 4,580 LF of 18-inch pipe, 2,200 LF of 15-inch pipe, and 2,000 LF of 6-inch force main pipe. The majority of the proposed alignment is located in an open space area known as Wruck Canyon.

Justification: The project will provide service for the future wastewater flows in the Otay Mesa Area.

Operating Budget Effect: The operating budget effect will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2001 and is scheduled to be completed in Fiscal Year 2009. Construction began in Fiscal Year 2004 and is scheduled to be completed in Fiscal Year 2009.

Summary of Project Changes: The total estimated project cost decreased in the Sewer Expansion funding by $10.1 million due to a decrease of $312,832 for design, a decrease of $10.8 million for construction, and an increase of $992,368 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-E	041506	13,412,149		922,300	13,800,769			
UNAPPR	000011							
Total		13,412,149		922,300	13,800,769			
Work Codes		CD		CD	CD			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-E	041506							**28,135,218**
UNAPPR	000011							
Total								**28,135,218**
Work Codes								

Contact: Craig Whittemore E-Mail: CWhittemore@sandiego.gov Phone: 858-292-6471

Council District: 1 **Community Plan:** University

Description: This project provides modifications to the existing 2400 volt electrical distribution equipment to improve reliability of the pump station operations. This project will replace/upgrade key switchgear equipment and provide power monitoring equipment to better control station electrical demand and respond to electrical system emergencies.

Justification: Recent electrical system failures have indicated problems with the current electrical system. An investigation will determine what upgrades are needed to improve the overall reliability of the electrical system.

Operating Budget Effect: The operating budget effect will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction are scheduled in Fiscal Year 2008.

Summary of Project Changes: The total estimated project cost decreased in the Sewer Replacement funding by $1.1 million due to a decrease of $356,071 for design, a decrease of $754,566 for construction, and an increase of $51,917 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-R	041506			239,200				
Total				239,200				
Work Codes				CD				

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-R	041506							**239,200**
Total								**239,200**
Work Codes								

Contact: John Paschall E-Mail: JPaschall@sandiego.gov Phone: 858-854-4273

Metropolitan Wastewater
Sewer - Municipal
Pump Station 79 46-602.6
Council District: 1

Community Plan: Los Penasquitos Canyon Preserve, Fairbanks Ranch Country Club

Description: This project will provide for the upgrade of Pump Station 79 in the Fairbanks Country Club Area.

Justification: This project will provide for upgrading the pump station to City standards.

Operating Budget Effect: The operating budget effect will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan, Fairbanks Country Club Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2000 and is scheduled to be completed in Fiscal Year 2008. Construction began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2008.

Summary of Project Changes: The total estimated project cost decreased in the Sewer Expansion and Sewer Replacement funding by $4.9 million due to a decrease of $1.7 million for design, a decrease of $3.4 million for construction, and an increase of $211,224 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-E	041506	716,013		324,480				
SEWER-R	041506	2,864,050		1,297,920				
Total		3,580,063		1,622,400				
Work Codes		CDM		CD				

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-E	041506							**1,040,493**
SEWER-R	041506							**4,161,970**
Total								**5,202,463**
Work Codes								

Contact: Nabil Batta E-Mail: NBatta@sandiego.gov Phone: 619-533-5191

Council District: 1, 5 **Community Plan:** Rancho Bernardo, Rancho Penasquitos

Description: This project provides for elimination of Sewer Pump Station 62 through the installation of various pipelines and the upsizing of Sewer Pump Station 84.

Justification: This project is needed to optimize the sewage system and eliminate Sewer Pump Station 62.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo and Rancho Penasquitos Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2011. Construction is scheduled in Fiscal Year 2011.

Summary of Project Changes: The total estimated project cost decreased Sewer Replacement funding by $8.6 million due to a decrease of $1.7 million for design, a decrease of $7.3 million for construction, and an increase of $415,541 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-R	041506	54,080					1,777,992	
Total		54,080					1,777,992	
Work Codes		D					CD	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-R	041506							**1,832,072**
Total								**1,832,072**
Work Codes								

Contact: Albert Sohikish E-Mail: ASohikish@sandiego.gov Phone: 858-614-5765

Metropolitan Wastewater
Sewer - Municipal
Pump Station Upgrades 41-929.0
Council District: Citywide **Community Plan:** Citywide

Description: This project provides for the upgrade of 23 pump stations, divided into four groups, located throughout San Diego. The upgrades involve providing new and backup pumps and motors, new control panels, new generators, redundant force mains, underground storage tanks, and miscellaneous civil work.

Justification: This project will provide for the upgrading of deteriorated pump stations, improvement of the level of service to the residents of San Diego, and compliance with regulatory agencies by reducing the impact of sewer spills.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: For Group I, design began in Fiscal Year 2003 and is scheduled to be completed in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2009 and is scheduled to be completed in Fiscal Year 2010.

For Group II, design began in Fiscal Year 2005 and is scheduled to be completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2011.

For Group III, design began in Fiscal Year 2005 and is scheduled to be completed in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2012.

For Group IV, design began in Fiscal Year 2005 and is scheduled to be completed in Fiscal Year 2008. Construction is scheduled to begin in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2008.

Summary of Project Changes: The total estimated project cost increased in the Sewer Replacement funding by $670,709 due to a decrease of $4,410 for design and an increase of $675,119 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-R	041506	2,875,158		2,664,979	1,261,145	5,161,179	2,981,971	4,101,427
UNAPPR	000011							
Total		2,875,158		2,664,979	1,261,145	5,161,179	2,981,971	4,101,427
Work Codes		D		CD	CD	CD	CD	CD

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-R	041506							**19,045,859**
UNAPPR	000011							
Total								**19,045,859**
Work Codes								

Contact: Craig Whittemore E-Mail: CWhittemore@sandiego.gov Phone: 858-292-6471

Council District: 6 **Community Plan:** Mission Valley

Description: This project provides for Phase I replacement of the existing trunk sewer and installing a larger trunk sewer between Fairmount Avenue and Morena Boulevard along Camino Del Rio South.

Justification: This project will increase the flow capacity of the South Mission Valley Trunk Sewer.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2002 and is scheduled to be completed in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2009 and be completed in Fiscal Year 2010.

Summary of Project Changes: The total estimated project cost increased in the Sewer Expansion and Replacement funding by $500,154 due to a decrease of $1.3 million for design, an increase of $1.4 million for construction, and an increase of $453,918 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-E	041506	527,702			2,843,003	1,423,351		
SEWER-R	041506	1,024,362			5,518,771	2,762,976		
UNAPPR	000011							
Total		1,552,064			8,361,774	4,186,327		
Work Codes		D			CD	CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-E	041506							**4,794,056**
SEWER-R	041506							**9,306,109**
UNAPPR	000011							
Total								**14,100,165**
Work Codes								

Contact: Ali Mohammadian E-Mail: AMohammadian@sandiego.gov Phone: 619-533-7481

Metropolitan Wastewater
Sewer - Municipal
USIU Trunk Sewer 46-197.6
Council District: 7 **Community Plan:** Scripps Miramar Ranch

Description: This project provides for the replacement of the existing 2.2-mile trunk sewer and installation of maintenance access pathways and a junction structure. The trunk sewer starts on the west side of I-15, proceeds east through Horse Ranch Canyon, and continues east on the edge of Pomerado Road to 400 feet east of Avenida Magnifica.

Justification: This project will provide for the rehabilitation of the trunk sewer to meet buildout capacity.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2002 and is scheduled to be completed in Fiscal Year 2011. Land acquisition is scheduled for Fiscal Year 2008 and construction is scheduled in Fiscal Year 2011.

Summary of Project Changes: The total estimated project cost decreased in the Sewer Replacement funding by $6.5 million due to a decrease of $199,766 for mitigation, a decrease of $177,268 for land, a decrease of $244,295 for design, a decrease of $6.4 million for construction, and an increase of $541,445 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SEWER-R	041506	2,592,040				69,474	3,857,863	
Total		2,592,040				69,474	3,857,863	
Work Codes		D				D	CD	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SEWER-R	041506							**6,519,377**
Total								**6,519,377**
Work Codes								

Contact: Craig Whittemore E-Mail: CWhittemore@sandiego.gov Phone: 858-292-6471

Office of the CIO

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for replacement of legacy software systems currently in use by the City's Departments of Finance and Business and Support Services. The Enterprise Resource Planning (ERP) System will be used by all City departments for day-to-day business operations and human resource needs and is expected to support the City's information technology (IT) needs for the next 15 years.

Justification: As identified in the Audit Committee's recommendation (Kroll Report), the major software systems being used by the Departments of Finance and Business and Support Services no longer meet the City's requirements for responsible financial management, efficient human resources management, and IT operational efficiency. This includes the following major systems: AMRIS (General Ledger), ALVA (Financial Reporting), APIS (Accounts Payable), ARIS (Accounts Receivable), FMIS (Budgeting and Financial Management), FAMIS (Fixed Assest Management), OPIS (Purchasing), CAPPS (Payroll), and PATS (Applicant Tracking).

Operating Budget Effect: None.

Scheduling: Planning and acquisition began in Fiscal Year 2007. Design is scheduled to be completed in Fiscal Year 2008. Implementation is scheduled to be begin in Fiscal Year 2008 and to be completed in Fiscal Year 2009.

Summary of Project Changes: This project was added by Council Resolution R-302710 in Fiscal Year 2007. No significant changes have been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
OTHER OT	500711		5,000,000	16,300,000	8,200,000			
Total			5,000,000	16,300,000	8,200,000			
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
OTHER OT	500711							**29,500,000**
Total								**29,500,000**
Work Codes								

Contact: George Brister E-Mail: Gbrister@sandiego.gov Phone: 619-533-4251

Office of the CIO

Communications

Public Safety Communications Project 37-508.0

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for replacing the City's wireless communications infrastructure including the City's microwave network, 800 MHZ radio network, Mobile Data Terminal System, public safety dispatch systems, Police and Fire-Rescue Computer Aided Dispatch, and prime and remote site facilities used to support these networks and systems.

Justification: The City's current wireless communications infrastructure was placed in service as part of the original Public Safety Communications Project in the early 1990s. These critical public networks are now reaching the end of the useful life cycle, and the City has developed a Wireless Communications Long Range Plan to provide for replacing these networks. Without this infrastructure replacement, Police and Fire-Rescue would not be able to provide the level of response needed for their critical life saving missions.

Operating Budget Effect: See Operating Budget Effect Table.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2003. Construction is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: The primary funding source has been revised from the A-List Fund to the Information Technology Fund. Projections of future yearly costs have been revised to reflect the actual contract costs and the costs for staffing the project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FDGRNT DF	000005	6,722,101						
OCITY AL	050066	3,604,422	413,578					
OCITY IT	050064		2,555,997	3,324,548	3,341,763	3,359,838	2,980,256	2,980,256
Total		10,326,523	2,969,575	3,324,548	3,341,763	3,359,838	2,980,256	2,980,256
Work Codes		CD	C	C	C	C	C	C

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FDGRNT DF	000005							**6,722,101**
OCITY AL	050066							**4,018,000**
OCITY IT	050064	3,894,369						**22,437,027**
Total		3,894,369						**33,177,128**
Work Codes		C						

Operating Budget Effect

Fiscal Year 2013	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	-	1.50	-	1.50
PE	$ -	$ 162,393	$ -	$ 162,393
NPE	$ -	$ 26,226	$ -	$ 26,226
Total Impact	$ -	$ 188,619	$ -	$ 188,619

Contact: Dave Hazlett E-Mail: dhazlett@sandiego.gov Phone: 619-525-8651

Park
& Recreation

Council District: 3 **Community Plan:** Balboa Park

Description: This project provides for permanent public capital improvements and deferred maintenance of existing facilities in Balboa Park in accordance with Ordinance 0-19113 and Municipal Code section 22.0229.

Justification: Balboa Park, as well as open spaces and coastal beaches, helps define the City's identity, enriches quality of life and serves as a visitor attraction that strengthens the local economy. This regional treasure is threatened by increasing use and a backlog of needed improvements. This project provides funding for some of these improvements.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Balboa Park Master Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction will be scheduled in accordance with the scope of the various sub-projects.

Summary of Project Changes: The name of this project is changed from Sewer Lateral Replacement for Balboa Park to Balboa Park Improvements due to a change in project scope to include other needed improvements within Balboa Park in addition to the sewer lateral replacements.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CAPOUT	030245	167,502	3,072					
MBR	010518		182,933		182,933	182,933	182,933	182,933
OCITY RP	102341	10,000						
TOTAX BP	102244		60,000					
Total		177,502	246,005		182,933	182,933	182,933	182,933
Work Codes		CD	CD		CD	CD	CD	CD

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CAPOUT	030245							**170,574**
MBR	010518	182,933						**1,097,598**
OCITY RP	102341							**10,000**
TOTAX BP	102244							**60,000**
Total		182,933						**1,338,172**
Work Codes		CD						

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

Park & Recreation

Balboa Park
Balboa Park - Bird Park 21-861.0
Council District: 3 **Community Plan:** Balboa Park

Description: This project provides for approximately seven art elements and accessibility upgrades to the existing Bird Park of Balboa Park. The project is located in the northeast corner of Balboa Park, on the corner of 28th Street and Upas Street.

Justification: This project will enhance Bird Park with new artistic features.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Balboa Park Master Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is complete. Construction will be scheduled when funding is identified.

Summary of Project Changes: The total estimated project cost increased by $30,000 to $1.0 million due to a revised project cost estimate. Funding for this increase is unidentified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
P/P	010365	30,000						
Unidentified Funding	999999				1,000,000			
Total		30,000			1,000,000			
Work Codes		D			CD			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
P/P	010365							**30,000**
Unidentified Funding	999999							**1,000,000**
Total								**1,030,000**
Work Codes								

Contact: Jim Winter E-Mail: jwinter@sandiego.gov Phone: 619-533-3040

Council District: 3 **Community Plan:** Balboa Park

Description: This project provides for reconstruction of the Myrtle Way Pergola in Balboa Park.

Justification: The pergola collapsed in 2005. This project will reconstruct the pergola and reopen it to the public.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Balboa Park Master Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2006. Construction is scheduled to begin when funding is identified.

Summary of Project Changes: No major changes are anticipated for this project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CITYGF	630221		25,000					
TOTAX BP	102244	1,848	23,152					
Unidentified Funding	999999				350,000			
Total		1,848	48,152		350,000			
Work Codes		D	D		C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CITYGF	630221							**25,000**
TOTAX BP	102244							**25,000**
Unidentified Funding	999999							**350,000**
Total								**400,000**
Work Codes								

Contact: Jim Winter E-Mail: jwinter@sandiego.gov Phone: 619-533-3040

Park & Recreation

Balboa Park

Balboa Park Historical/Cultural Projects 21-855.0

Council District: 3 **Community Plan:** Balboa Park

Description: This project provides for Balboa Park historical and cultural projects, including reconstruction of the West Arcade; construction of the Veterans Memorial Garden; and improvements to the Museum of Art front facade, Casa del Prado east and south facades, and the California Tower.

Justification: The Historical and Cultural Resources Preservation Opportunity Grant Program provides State funding to restore several Balboa Park facilities and construct a Veterans Memorial Garden in the park.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Balboa Park Master Plan and Central Mesa Precise Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction are scheduled based on individual project requirements.

Summary of Project Changes: No major changes are anticipated for this project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CAPOUT	030245	426,000						
OCITY IN	010529	43,616						
OCITY RP	102341	100,000						
PRIV DN	063022	170,000						
PRKBD CA	038210	436,060	33,940					
PRKBD DP	038212	291,232	1,073,768					
PRKBD MA	038211	299,519	1,065,481					
PRKBD VE	038213	1,255,726	18,274					
STATE DF	000001	2,710,933	626,637					
TOTAX BP	102244	100,134						
Total		5,833,220	2,818,100					
Work Codes		CD	C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CAPOUT	030245							**426,000**
OCITY IN	010529							**43,616**
OCITY RP	102341							**100,000**
PRIV DN	063022							**170,000**
PRKBD CA	038210							**470,000**
PRKBD DP	038212							**1,365,000**
PRKBD MA	038211							**1,365,000**
PRKBD VE	038213							**1,274,000**
STATE DF	000001							**3,337,570**
TOTAX BP	102244							**100,134**
Total								**8,651,320**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

El Cajon Boulevard Commercial Revitalization - Interstate 805 to 54th Street 39-209.0

Council District: 3, 7 **Community Plan:** Mid-City

Description: This project provides for streetscape improvements, which include sidewalk replacement, curb and gutter replacement, and the installation of street lights, along El Cajon Boulevard from Interstate 805 east to 54th Street.

Justification: The El Cajon Boulevard revitalization project has been a part of the Mid-City Commercial Revitalization Program as a Community Development Block Grant and TransNet funded activity. This project will continue the approved design along additional commercial blocks. The El Cajon Boulevard Maintenance Assessment District (MAD) Assessment Engineer's Report also identifies lighting as an improvement within the project area.

Operating Budget Effect: Those projects that are identified as improvements in the El Cajon Boulevard MAD Assessment Engineer's Report will be maintained by the El Cajon Boulevard MAD. The MAD will fund the maintenance and energy costs associated with the special benefit street lighting installed by this project.

Relationship to General and Community Plans: This project implements the Greater North Park and Mid-City Communities Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Street lighting along El Cajon Boulevard between Interstate 805 and 54th Street will be installed in Fiscal Years 2005 through 2009 using funding from the El Cajon Boulevard MAD. Curb, sidewalk and gutter improvements are planned when funding becomes available.

Summary of Project Changes: The total estimated project cost increased by $2,808 to $2.8 million due to a revised project cost estimate.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
ASSESS MC	702341	306,864	203,136	70,000				
CDBG	018205	476,000						
CMPR	030306		10,000					
FDGRNT EC	038606	565,000						
STATE DF	000001	92,000						
TRANS	030300	530,599	1,488					
TRANSP	030303	39,000						
Unidentified Funding	999999				477,192			
Total		2,009,463	214,624	70,000	477,192			
Work Codes		CD	CD	C	C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
ASSESS MC	702341							**580,000**
CDBG	018205							**476,000**
CMPR	030306							**10,000**
FDGRNT EC	038606							**565,000**
STATE DF	000001							**92,000**
TRANS	030300							**532,087**
TRANSP	030303							**39,000**
Unidentified Funding	999999							**477,192**
Total								**2,771,279**
Work Codes								

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Park & Recreation

Economic Development

Switzer Canyon/30th Street Bridge Enhancement Program 39-011.0

Council District: 3 **Community Plan:** Greater North Park

Description: This project provides for bridge landscaping, hardscape, tree planting, signage, sidewalk, median, design of traffic calming devices, and pedestrian safety features.

Justification: This project provides for bridge landscaping, hardscape, tree planting, signage, sidewalk, median, design of traffic calming devices and pedestrian safety features within the boundaries of the North Park Maintenance Assessment District (MAD).

Operating Budget Effect: The North Park Maintenance Assessment District (MAD) will maintain this enhanced area after the required developer maintenance period is completed. Maintenance of this area is identified as an improvement in the North Park MAD Assessment Engineer's Report.

Relationship to General and Community Plans: This project implements the Greater North Park Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Scheduling is contingent upon identification of funding.

Summary of Project Changes: The total estimated project cost increased by $10,000 to $298,586 due to a revised project cost estimate.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
ASSESS NP	702491	326	38,260	5,000	5,000			
OCITY IN	010529		25,000					
Unidentified Funding	999999				225,000			
Total		326	63,260	5,000	230,000			
Work Codes		C	CD	D	C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
ASSESS NP	702491							**48,586**
OCITY IN	010529							**25,000**
Unidentified Funding	999999							**225,000**
Total								**298,586**
Work Codes								

Contact: Margaret May E-Mail: mmay@sandiego.gov Phone: 619-533-6778

Talmadge Streetscape and Lighting Improvements 39-010.0

Council District: 3 **Community Plan:** Mid-City

Description: This project provides for historic metal gate restoration and replacement; the landscaping of the existing traffic circle located at 49th Street and Lorraine Drive; lighting improvements, which will be installed within the boundaries of the Talmadge Maintenance Assessment District (MAD); and new signage, sidewalk, curb, and gutter upgrades as applicable.

Justification: This project provides for a variety of improvements within the boundaries of the Talmadge MAD which will provide visual neighborhood enhancements and support commercial revitalization.

Operating Budget Effect: The Talmadge (MAD) will maintain the enhanced street lights and other improvements installed through this project. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan.

Relationship to General and Community Plans: This project implements the Mid-City Communities Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Initial restoration and replacement of the historic gates has been completed. Additional landscaping and lighting improvements, new signage, sidewalk, curb, and gutter upgrades are ongoing.

Summary of Project Changes: The total estimated project cost decreased by $90,000 to $808,050 due to a revised project cost estimate.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
ASSESS TA	702591	9,595	540,405	90,000	90,000			
CDBG	018537		53,050					
OCITY IN	010529	25,000						
Total		34,595	593,455	90,000	90,000			
Work Codes		CD	CD	CD	CD			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
ASSESS TA	702591							**730,000**
CDBG	018537							**53,050**
OCITY IN	010529							**25,000**
Total								**808,050**
Work Codes								

Contact: Margaret May E-Mail: mmay@sandiego.gov Phone: 619-533-6778

Park & Recreation

Golf Course

Balboa Park Golf Course - Clubhouse and Parking Lot 21-843.0

Council District: 3 **Community Plan:** Balboa Park

Description: This project provides for a master plan, design and construction of a new clubhouse, and a parking lot at the Balboa Park Golf Course.

Justification: Currently the clubhouse is inadequate and there is insufficient parking available to serve users of the golf course.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Balboa Park Master Plan and the East Mesa Precise Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary assessments are complete. Design of the clubhouse and construction will be scheduled when the remaining funding is identified.

Summary of Project Changes: The total estimated project cost increased by $234,120 to $8.0 million due to a revised project cost estimate.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
GCEF BP	041401	194,030	309,970					
Unidentified Funding	999999							
Total		194,030	309,970					
Work Codes		P	P					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
GCEF BP	041401							**504,000**
Unidentified Funding	999999	634,120	400,000	6,500,000				**7,534,120**
Total		634,120	400,000	6,500,000				**8,038,120**
Work Codes		D	D	C				

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Balboa Park Golf Course - Clubhouse Roof Replacement 25-013.0

Council District: 3 **Community Plan:** Balboa Park

Description: This project provides for replacement of the clubhouse roof at the Balboa Park Golf Course.

Justification: The roof has been leaking and is deteriorated beyond repair. As a result of an evaluation of the existing roof, it has been determined that it is more cost effective to replace the existing one.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Construction is scheduled to begin in Fiscal Year 2008.

Summary of Project Changes: This project was added, mid-year Fiscal Year 2007 per City Council Resolution R-30210.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
GCEF BP	041401		100,000					
Total			100,000					
Work Codes			C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
GCEF BP	041401							**100,000**
Total								**100,000**
Work Codes								

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Park & Recreation

Golf Course

Balboa Park Golf Course - Irrigation System - Upgrades 25-019.0

Council District: 3 **Community Plan:** Balboa Park

Description: This project provides for a new irrigation system for the 18-hole golf course at Balboa Park.

Justification: This project provides for replacement of the existing, antiquated, deteriorated and inefficient irrigation system.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Construction is scheduled to begin in Fiscal Year 2008.

Summary of Project Changes: Golf Course Enterprise Funding in the amount of $1.8 million has been allocated to this new project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
GCEF BP	041401			1,800,000				
Total				1,800,000				
Work Codes				C				

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
GCEF BP	041401							**1,800,000**
Total								**1,800,000**
Work Codes								

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Balboa Park Golf Course: Concrete Step and Hand Railing Replacement 25-008.0

Council District: 3 **Community Plan:** Balboa Park

Description: This project provides for replacement of wooden steps with concrete steps and hand railings on the 18-hole golf course at Balboa Park.

Justification: Replacement of existing, worn wooden steps with concrete steps and hand rails is needed for safety precautions.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Construction is scheduled to begin in Fiscal Year 2008.

Summary of Project Changes: This project has been updated to reflect changes in funding availability. Golf Course Enterprise Funding in the amount of $100,000 has been allocated to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
GCEF BP	041401			100,000				
Total				100,000				
Work Codes				C				

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
GCEF BP	041401							**100,000**
Total								**100,000**
Work Codes								

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Park & Recreation

Golf Course

Mission Bay Course Golf Course - New Irrigation System 25-017.0

Council District: 6 **Community Plan:** Mission Bay Park

Description: This project provides for a new irrigation system for the Mission Bay Golf Course and Practice Center.

Justification: This project provides for replacement of the existing, antiquated, deteriorated and inefficient irrigation system.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled to begin in Fiscal Year 2008.

Summary of Project Changes: This project was added mid-year Fiscal Year 2007 per City Council Resolution R-302101.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
GCEF MB	041403		100,000					
Total			100,000					
Work Codes			C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
GCEF MB	041403							**100,000**
Total								**100,000**
Work Codes								

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Mission Bay Golf Course and Practice Center - Existing Building Improvements 25-015.0

Council District: 6 **Community Plan:** Mission Bay Park

Description: This project provides upgrades to the existing, antiquated building for Americans with Disabilities Act requirements; deferred building maintenance; tenant improvements; and code upgrades.

Justification: These improvements are necesssary to comply with current codes, address maintenance needs and increase the viability of identifying potential future lessees.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled to begin in Fiscal Year 2008.

Summary of Project Changes: This project was added, mid-year Fiscal Year 2007 per City Council Resolution R-302101. Golf Course Enterprise Funding in the amount of $250,000 has been allocated for this project for 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
GCEF MB	041403		150,000	250,000				
Total			150,000	250,000				
Work Codes			CD	C				

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
GCEF MB	041403							**400,000**
Total								**400,000**
Work Codes								

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Park & Recreation

Golf Course

Mission Bay Golf Course and Practice Center - New Landscaping 25-014.0

Council District: 6 **Community Plan:** Mission Bay Park

Description: This project provides for new landscaping at the Mission Bay Golf Course and Practice Center.

Justification: This project provides for new landscaping to augment the existing landscaping and to replace aged and dying plant material.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled to begin in Fiscal Year 2008.

Summary of Project Changes: This project was added mid-year Fiscal Year 2007 per City Council Resolution R-302101.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
GCEF MB	041403		100,000					
Total			100,000					
Work Codes			C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
GCEF MB	041403							**100,000**
Total								**100,000**
Work Codes								

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Mission Bay Golf Course and Practice Center - New Practice Area Upgrade 25-016.0

Council District: 6 **Community Plan:** Mission Bay Park

Description: This project provides for the demolition of existing, dilapidated miniature golf facilities and the construction of additional practice areas.

Justification: The proposed area is in a state of disrepair, does not meet current code requirements and poses a potential safety hazard.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled to begin in Fiscal Year 2008.

Summary of Project Changes: This project was added mid-year Fiscal Year 2007 per City Council Resolution R-302101. Golf Course Enterprise Funding in the amount of $200,000 has been allocated to this project for Fiscal Year 2008 budget process.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
GCEF MB	041403		200,000	200,000				
Total			200,000	200,000				
Work Codes			CD	C				

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
GCEF MB	041403							**400,000**
Total								**400,000**
Work Codes								

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Park & Recreation

Golf Course

Torrey Pines Golf Course - Existing Clubhouse and Maintenance Improvements 25-018.0

Council District: 1 **Community Plan:** Torrey Pines

Description: This project provides for improvements to the building exterior, decking areas, walkways and landscaping, of the clubhouse.

Justification: The clubhouse is in need of maintenance prior to the U.S. Open being held in June of 2008.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Construction began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2008.

Summary of Project Changes: This project was added mid-year Fiscal Year 2007 per City Council Resolution R-302101.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
GCEF TP	041402		400,000					
Total			400,000					
Work Codes			C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
GCEF TP	041402							**400,000**
Total								**400,000**
Work Codes								

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Torrey Pines Golf Course - Irrigation & Fence Upgrades 25-020.0

Council District: 1 **Community Plan:** Torrey Pines

Description: This project provides for improvements to the existing irrigation system and the perimeter fence at the maintenance area and along Torrey Pines Golf Course.

Justification: The irrigation system and the fencing surrounding Torrey Pines Golf Course are in need of maintenance prior to the U.S. Open being held in June of 2008.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Construction is scheduled to begin in Fiscal Year 2008.

Summary of Project Changes: Golf Course Enterprise Funding in the amount of $250,000 has been allocated to this new project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
GCEF TP	041402			250,000				
Total				250,000				
Work Codes				C				

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
GCEF TP	041402							**250,000**
Total								**250,000**
Work Codes								

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Park & Recreation

Golf Course

Torrey Pines Golf Course - North Course Reconstruction of Eighteen Holes 25-005.0

Council District: 1 **Community Plan:** University

Description: This project provides for course improvements at the Torrey Pines Municipal Golf Course (North Course).

Justification: This project provides needed reconstruction and improvements of 18 golf course holes.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the University City Community Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Construction is scheduled to begin in Fiscal Year 2009.

Summary of Project Changes: This project has been updated to reflect changes in funding availability. Funding in the amount of $1.0 million was transferred mid-year Fiscal Year 2007 from this project to CIP 25-012.0, Torrey Pines Golf Course - South Course Improvements per City Council R - 302101. The total estimated project cost has been reduced to $2.6 million.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
GCEF TP	041402	256,312	2,343,688					
Total		256,312	2,343,688					
Work Codes		D	CD					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
GCEF TP	041402							**2,600,000**
Total								**2,600,000**
Work Codes								

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Torrey Pines Golf Course Clubhouse and Parking Lot 25-009.0

Council District: 1 **Community Plan:** University

Description: This project provides for the construction of a new 27,000 square foot clubhouse facility at Torrey Pines Golf Course, including a golf shop and associated office space, City administration offices, food and beverage services, restrooms, storage areas, utility rooms and a cart barn. The surrounding improvements include reconfiguration of existing parking and addition of new parking areas, a bag drop area, a pedestrian plaza and courtyard, walkways, practice putting greens, cart staging areas, seat and screen walls, landscaping, and demolition of the existing clubhouse.

Justification: The existing clubhouse and parking lot are inadequate to address the long-term facility needs.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the University City Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2006.

Summary of Project Changes: This project has been updated to reflect changes in funding availability. Golf Course Enterprise funding in the amount of $2.0 million, was allocated to this project mid-year Fiscal Year 2007 per City Council Resolution R- 302101. Unidentified funding has been reduced by a corresponding amount. The total project cost of $14 million includes an unfunded amount of $9.5 million.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
GCEF TP	041402	428,665	4,071,335					
Unidentified Funding	999999				500,000	1,000,000	1,000,000	1,000,000
Total		428,665	4,071,335		500,000	1,000,000	1,000,000	1,000,000
Work Codes		D	D		R	R	R	R

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
GCEF TP	041402							**4,500,000**
Unidentified Funding	999999	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	**9,500,000**
Total		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	**14,000,000**
Work Codes		R	R	R	R	R	R	

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Park & Recreation

Mission Bay

Annual Allocation Mission Bay Improvements 22-965.0

Council District: 2, 6 **Community Plan:** Mission Bay Park

Description: This project provides for permanent public capital improvements and deferred maintenance of existing facilities in Mission Bay Park pursuant to the Mission Bay Park Master Plan and in accordance with Ordinance 0-19113 and Municipal Code section 22.0229.

Justification: Mission Bay Park, as well as other regional parks, open spaces and coastal beaches, helps define the City's identity, enriches quality of life and serves as visitor attraction that strenghtens the local economy. This regional treasure is threatened by increasing use and a backlog of needed improvements. This project provides funding for some of these improvements

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Mission Bay Park Master Plan Update and in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction will be scheduled in accordance with the scope of various sub-projects.

Summary of Project Changes: Funding is allocated annually in accordance with the Mission Bay Ordinance.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
OTHER MF	010502			2,500,000	1,097,595	1,097,595	1,097,595	1,097,595
Total				2,500,000	1,097,595	1,097,595	1,097,595	1,097,595
Work Codes				CD	CD	CD	CD	CD

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
OTHER MF	010502	1,097,595						**7,987,975**
Total		1,097,595						**7,987,975**
Work Codes		CD						

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Fiesta Island Drive - Public Road Improvement 22-964.0

Council District: 6 **Community Plan:** Mission Bay Park

Description: This project provides for a structural overlay to reconstruct Fiesta Island Drive and improve safety conditions.

Justification: The reconstruction will improve safety conditions on Fiesta Island Drive.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project implements the recommendations found in the Mission Bay Master Plan Update and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Construction is scheduled to be completed in Fiscal Year 2008.

Summary of Project Changes: No major changes are anticipated for this project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
MBR	010502	75,000	22,595					
TRANS	030300		75,000					
Total		75,000	97,595					
Work Codes		CD	C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
MBR	010502							**97,595**
TRANS	030300							**75,000**
Total								**172,595**
Work Codes								

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Park & Recreation

Mission Bay

Fiesta Island Infrastructure Improvements 22-960.0

Council District: 6 **Community Plan:** Mission Bay Park

Description: This project provides for design and construction of recreational improvements consistent with the general development plan and Mission Bay Park Master Plan, including an expanded causeway that has been identified as a high priority, turfed multi-purpose areas, parking lots, playgrounds, comfort stations, walkways, a personal watercraft launching and service area, relocation of the sand area, south beach jetty, coastal landscaping, and additional utilities infrastructure.

Justification: This project provides infrastructure necessary to support future recreational facilities.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Mission Bay Master Plan Update and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction will be scheduled in phases as funding is identified and upon completion of the Mission Bay-Fiesta Island General Development Plan (CIP 22-959.0).

Summary of Project Changes: The total estimated project cost increased by $38,921 to $253.1 million due to a revised project cost estimate. COP 1A RFD-1996B Surety Policy funding has been allocated in the amount of $38,921 for this project through the Fiscal Year 2008 budget process.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
COP 1A	630231			38,921				
SMF	010507	752	3,077,600					
Unidentified Funding	999999				25,000,000	25,000,000	25,000,000	25,000,000
Total		752	3,077,600	38,921	25,000,000	25,000,000	25,000,000	25,000,000
Work Codes		D	D	C	CD	CD	CD	CD

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
COP 1A	630231							**38,921**
SMF	010507							**3,078,352**
Unidentified Funding	999999	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	**250,000,000**
Total		25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	**253,117,273**
Work Codes		CD	CD	CD	CD	CD	CD	

Contact: Jim Winter E-Mail: jwinter@sandiego.gov Phone: 619-533-3040

Mission Bay - Fiesta Island General Development Plan 22-959.0

Council District: 6 **Community Plan:** Mission Bay Park

Description: This project provides for the refinement and design development of the general development plan for Fiesta Island as proposed in the Mission Bay Master Plan Update.

Justification: General development plan refinement and design development will provide the next necessary step, prior to preparation of construction documents, for Fiesta Island development, which will implement the recommendations of the Mission Bay Master Plan Update.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project implements the recommendations found in the Mission Bay Master Plan Update, approved by the California Coastal Commission, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2006 and is scheduled to be complete in Fiscal Year 2008.

Summary of Project Changes: No major changes are anticipated for this project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SMF	010507	355,794	64,206					
Total		355,794	64,206					
Work Codes		D	D					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SMF	010507							**420,000**
Total								**420,000**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

Park & Recreation

Mission Bay

Santa Clara Recreation Center - Replacement 22-948.0

Council District: 2 **Community Plan:** Mission Bay Park

Description: This project provides for the replacement of Santa Clara Recreation Center. Phase I provided for an independent study to identify areas within the general footprint of the Santa Clara Recreation Center, including the parking lot, comfort station, play area and junior lifeguard training facility, that would need replacement in order to meet current City standards. Phase II provides for construction of the new upgraded facility.

Justification: This project will contribute to satisfying the population-based park requirements set forth in the City of San Diego's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Mission Bay Park Master Plan Update and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase I was completed in Fiscal Year 2003. Phase II will be scheduled as funding is identified.

Summary of Project Changes: No major changes are anticipated for this project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CAPOUT	030245	5,144	80,142					
DIF 10	079522	6,000	10,000					
STATE SC	038061	120,500						
Unidentified Funding	999999				8,698,214			
Total		131,644	90,142		8,698,214			
Work Codes		D	D		CD			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CAPOUT	030245							**85,286**
DIF 10	079522							**16,000**
STATE SC	038061							**120,500**
Unidentified Funding	999999							**8,698,214**
Total								**8,920,000**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

Angier Elementary School - Joint Use Improvements 29-901.0

Council District: 6 **Community Plan:** Serra Mesa

Description: This project provides for the design and construction of approximately 3.95 acres at Angier Elementary School for joint use facilities to supplement existing park acreage in the Serra Mesa Community. Improvements may include turfed multi-purpose sports fields, multi-purpose courts, walkways, landscaping, a comfort station, and accessibility upgrades.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Kearny Mesa and Serra Mesa Community Plans, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled to begin in Fiscal Year 2008. Construction is scheduled to begin in Fiscal Year 2008 and be completed in Fiscal Year 2009.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent Kearny Mesa and Serra Mesa Communities Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SUBDIV SD	000014		2,230,000					
Total			2,230,000					
Work Codes			CD					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SUBDIV SD	000014							**2,230,000**
Total								**2,230,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Park & Recreation

Other Parks

Annual Allocation - Resource-Based Open Space Parks 20-010.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for developing public facilities within the City's resource-based (Parks to Population Ratio - approximately 20 acres/1,000 people, Population Based: 2.8 acres, Resource Based/Open Space: 16.0 acres, Athletic Areas/Mini Parks: 1.6 acres) open space parks, including Los Penasquitos Canyon Preserve, Mission Trails Regional Park, Marian Bear Memorial Park, Tecolote Canyon Natural Park, Otay Valley Regional Park, Rose Canyon and other open space parks such as Black Mountain. Other open space systems may be included as additional acquisitions are completed.

Justification: The City's open space acquisitions have resulted in increased interest by citizens, elected representatives and State/federal agencies in commencing development of open space public facilities, which are consistent with open space concepts such as trails, signs, historic site improvements, picnic facilities, and entry points.

Operating Budget Effect: The operating budget effect will be determined upon completion of sub-projects.

Relationship to General and Community Plans: This annual allocation implements the recommendations found in the community plan requirements for open space parks and the concepts relative to specific open space systems, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction will be phased in accordance with the scope of various sub-projects.

Summary of Project Changes: No major changes are anticipated for this project. The total project cost for annual allocations is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
EGF	010505							
MBR	010518			265,000				
Total				265,000				
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
EGF	010505							
MBR	010518							**265,000**
Total								**265,000**
Work Codes								

Contact: David Monroe E-Mail: dmonroe@sandiego.gov Phone: 619-533-6733

Council District: 2 **Community Plan:** Peninsula

Description: This project provides 2.2 acres of joint use turfed fields at Barnard Elementary School. Recreational facilities may include turf irrigation, multi-purpose fields, walkways, fencing and other amenities.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Peninsula Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Project planning and joint use negotiations are ongoing. Design and construction will be scheduled contingent upon the identification of funding.

Summary of Project Changes: The total project cost decreased by $2.0 million to $1.0 million due to a revised project scope.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
DIF 19	079508	72,231	512,769					
Unidentified Funding	999999				415,000			
Total		72,231	512,769		415,000			
Work Codes		D	CD		C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
DIF 19	079508							**585,000**
Unidentified Funding	999999							**415,000**
Total								**1,000,000**
Work Codes								

Contact: Kevin J. Oliver E-Mail: koliver@sandiego.gov Phone: 619-533-3015

Park & Recreation

Other Parks

Beyer Boulevard Local Staging Area and Trail 29-424.0

Council District: 8 **Community Plan:** Otay Mesa

Description: This project provides for the first staging area in Otay Valley Regional Park and will include hiking trails, a ranger station and related amenities.

Justification: This project will provide access to the Otay Valley Regional Park.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Otay River Valley Natural Resource Management Plan and the Otay Mesa-Nestor Community Plan, and is in conformance with the City's Progress Guide and General Plan

Scheduling: Design was completed in Fiscal Year 2006. Construction is scheduled for completion in Fiscal Year 2008.

Summary of Project Changes: This project has been updated to reflect changes in funding availability and a revised project cost estimate. The total estimated project cost decreased by $34,000 to $2.5 million. Funding in the amount of $200,000, was transferred from CIP 29-913.0, Coastal Bluff Erosion and Access, within the Environmental Growth Fund and Private and Others Contribution funding in the amount of $600,000 was allocated to this project mid-year Fiscal Year 2007 per City Council Resolution R-301826. In addition Regional Park Improvement funding in the amount of $66,000 has been allocated to this project through the Fiscal Year 2008 budget process per the Mission Bay Ordinance O-19113.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
EGF	105052	535,125	4,875					
MBR	010518	259,396		66,000				
PRIV DN	063022	600,000						
PRKFEE MO	011720	10,000						
STATE OT	038221	843,934	156,066					
Total		2,248,455	160,941	66,000				
Work Codes		CD	C	C				

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
EGF	105052							**540,000**
MBR	010518							**325,396**
PRIV DN	063022							**600,000**
PRKFEE MO	011720							**10,000**
STATE OT	038221							**1,000,000**
Total								**2,475,396**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

Council District: 8 **Community Plan:** Otay Mesa, San Ysidro

Description: This project provides for the acquisition, design and construction of approximately 12.6 useable acres for a community and neighborhood park.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan and population-based needs for a neighborhood park in San Ysidro and a community park in Otay Mesa.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Otay Mesa and San Ysidro Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Land acquisition was completed in Fiscal Year 2002. Design and construction schedules are dependent upon the actual rate of development within the Otay Mesa and San Ysidro communities.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent Otay Mesa Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 14	079014	177,761	34,239					
STATE DF	000001	1,750,000						
Unidentified Funding	999999							
Total		1,927,761	34,239					
Work Codes		DL	D					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 14	079014							**212,000**
STATE DF	000001							**1,750,000**
Unidentified Funding	999999							
Total								**1,962,000**
Work Codes								

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-236-7342

Park & Recreation

Other Parks

Black Mountain Ranch Community Park - Acquisition and Development 29-427.0

Council District: 1 **Community Plan:** Black Mountain Ranch

Description: This project provides for the acquisition, design and construction of a 30 useable-acre community park serving the Black Mountain Ranch and Torrey Highlands communities. Phase I includes the construction of 13 acres, including the athletic fields and a parking lot. Phase II will complete the remaining 17 acres and its associated amenities. The project costs are dependent upon all developments within Black Mountain Ranch and Torrey Highlands communities providing their fair share toward the costs of the park.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Black Mountain Ranch and Torrey Highlands Subarea Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase I construction is complete. Phase II will begin when funding becomes availabile.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent Black Mountain Ranch Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
DEVADV DA	000018		1,000,000				-1,000,000	
FBA 10	079012		3,856,000				11,885,216	
FBA 17	079015		1,258,784					
SUBDIV SD	000014	8,882,094	-6,114,784				-2,767,310	
Unidentified Funding	999999				350,000			
Total		8,882,094			350,000		8,117,906	
Work Codes		CDL	CR		C		CR	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
DEVADV DA	000018							
FBA 10	079012							**15,741,216**
FBA 17	079015							**1,258,784**
SUBDIV SD	000014							
Unidentified Funding	999999							**350,000**
Total								**17,350,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Council District: 6 **Community Plan:** Serra Mesa

Description: This project provides for improvements at Cabrillo Heights Neighborhood Park. Phase I improvements may consist of development of an off-leash dog area on a .32 acre portion of the park; paving of approximately 700 feet of the road located along the north property line; tree planting or landscape buffering along the entire 1,200-foot length of the north road; ballfield area furnishings, including benches and drinking fountains; and accessibility upgrades. Phase II improvements may include a picnic shelter.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Serra Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design will begin in Fiscal Year 2008. Construction is scheduled to begin in Fiscal Year 2008 and be completed in Fiscal Year 2009.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent Kearny Mesa and Serra Mesa Community Public Facilities Financing Plans.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SUBDIV SD	000014		843,000					
Total			843,000					
Work Codes			CD					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SUBDIV SD	000014							**843,000**
Total								**843,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Park & Recreation

Other Parks

Camino Ruiz Neighborhood Park - Development 29-756.0

Council District: 5 **Community Plan:** Mira Mesa

Description: This project provides for development and construction of the Camino Ruiz Neighborhood Park. Phase I of this project is complete and provided for the development of an approximately 10 useable-acre neighborhood park located south of Penasquitos Canyon at the intersection of Camino Ruiz and Calle Cristobal, including a comfort station, parking lot and other park amenities. Phase II provides for the development of a multi-use trail from the park to Los Penasquitos Canyon Preserve. A trail head located within the park will provide an information kiosk for users since the trail will be located within the County's Multiple Species Conservation Program (MSCP) and the City's Multiple Habitat Protection Area (MHPA). Phase III provides for remediation of ballfields after relocation of the Mira Mesa Little League to the future Carroll School Park.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Mira Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was complete in Fiscal Year 2005. Phase I of the park improvements were completed in Fiscal Year 2007. Phase II trail improvements are expected to be completed in Fiscal Year 2008. Phase III improvements are dependent on the development of Carroll School Park in the Mira Mesa community. It is anticipated that Carroll School Park will be completed in Fiscal Year 2010.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent Mira Mesa Public Facilities Financing Plan. Regional Park Improvement funding in the amount of $157,000 has been allocated to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA	01	079006	6,626,064	1,014,110					
MBR		010518			157,000				
Total			6,626,064	1,014,110	157,000				
Work Codes			CDL	C	C				

Revenue Source/Tag		Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA	01	079006			557,000				**8,197,174**
MBR		010518							**157,000**
Total					557,000				**8,354,174**
Work Codes									

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

Council District: 2 **Community Plan:** Pacific Beach

Description: This project includes improvements to the Capehart Open Space Park to be implemented in two phases. Phase I of this project is complete and provided for a leash-free dog park including parking lot and street improvements. Phase II will include additional off-leash dog areas and other park amenities, such as a children's play area and comfort station.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Pacific Beach Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase I was completed in Fiscal Year 2004. Phase II will be scheduled when funding is identified.

Summary of Project Changes: No major changes are anticipated for this project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CAPOUT	030245	11,000						
CDBG	018536	278,000						
DIF 17	079507	123,000						
STATE 70	038170	185,000						
Unidentified Funding	999999				2,000,000			
Total		597,000			2,000,000			
Work Codes		CD			C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CAPOUT	030245							**11,000**
CDBG	018536							**278,000**
DIF 17	079507							**123,000**
STATE 70	038170							**185,000**
Unidentified Funding	999999							**2,000,000**
Total								**2,597,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Park & Recreation

Other Parks

Carmel Grove Mini-Park - Play Area Upgrade 29-689.0

Council District: 1 **Community Plan:** Carmel Valley, Clairemont Mesa

Description: This project provides for the upgrade and replacement of playground equipment to meet State and federal safety and accessibility requirements and provides an accessible path of travel from the public right-of-way to the playground, an accessible drinking fountain and picnic table.

Justification: This project will provide a play area that is fully compliant with State and federal safety and accessibility regulations.

Operating Budget Effect: The operating budget effect will be determined upon the completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Carmel Valley Neighborhood 1 Precise Plan and the Carmel Valley Community Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction will be scheduled when funds become available.

Summary of Project Changes: The total estimated project cost increased by $34,923 to $150,288 due to revised project cost estimate.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 02	079002	5,329	69,959					
Unidentified Funding	999999				75,000			
Total		5,329	69,959		75,000			
Work Codes		D	CD		C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 02	079002							**75,288**
Unidentified Funding	999999							**75,000**
Total								**150,288**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

Council District: 1 **Community Plan:** Carmel Valley, Torrey Hills

Description: This project provides for developing a 15 useable-acre community park in the Torrey Hills and Carmel Valley Neighborhoods, south of State Route 56 located in Carmel Valley Neighborhood 8A.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Carmel Valley Neighborhood 8A Precise Plan and the Carmel Valley and Torrey Hills Community Plans, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled to be complete in Fiscal Year 2007. Construction is scheduled to begin in Fiscal Year 2008 and completed in Fiscal Year 2009.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent Carmel Valley and Torrey Hills Public Facilities Financing Plans.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
DEV TR	010608	551,019	1,455,577					
FBA 08	079008	1,683,250	2,474,119					
OTHER DF	000006		3,390,000					
PDIF 12	039063	11,000						
Total		2,245,269	7,319,696					
Work Codes		CDL	CD					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
DEV TR	010608							**2,006,596**
FBA 08	079008							**4,157,369**
OTHER DF	000006							**3,390,000**
PDIF 12	039063							**11,000**
Total								**9,564,965**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

Park & Recreation

Other Parks

Carmel Valley Community Park South - Recreation Building 29-407.0

Council District: 1 **Community Plan:** Carmel Valley

Description: This project provides for a 16,300 square-foot recreation building to serve the Torrey Hills and Carmel Valley Neighborhoods south of State Route 56 located in Carmel Valley Community Park South Neigborhood 8A.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Torrey Hills Community Plan and the Carmel Valley Neighborhood 8A Precise Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled to be complete in Fiscal Year 2007. Construction is scheduled to begin in Fiscal Year 2008 and be completed in Fiscal Year 2009.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent Carmel Valley Community Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
DEV TR	010608		153,000					
FBA 08	079008		5,000,000					
PDIF 12	039063	526,262	100,738					
PRKFEE DT	000015		20,000					
Total		526,262	5,273,738					
Work Codes		D	CD					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
DEV TR	010608							**153,000**
FBA 08	079008							**5,000,000**
PDIF 12	039063							**627,000**
PRKFEE DT	000015							**20,000**
Total								**5,800,000**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

Carmel Valley Multi-use Trail - Neighborhood 10 52-660.0

Council District: 1 **Community Plan:** Carmel Valley

Description: This project provides for a hiking/equestrian trail connection from Del Mar Mesa to Neighborhood 10.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Carmel Valley Community Plan and the Carmel Valley Neigborhood 10 Precise Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2007. Construction is scheduled to begin in Fiscal Year 2008 contingent upon acquisition of right-of-way. This schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: Project cost and schedule are updated to reflect the most recent Carmel Valley Community Public Facilities Financing Plans.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 08	079008	104,868	475,132					
Total		104,868	475,132					
Work Codes		D	CD					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 08	079008							**580,000**
Total								**580,000**
Work Codes								

Contact: Rick Thompson E-Mail: rthompson@sandiego.gov Phone: 619-533-6756

Park & Recreation

Other Parks

Carmel Valley Neighborhood Park - Neighborhood #8 29-482.0

Council District: 1 **Community Plan:** Carmel Valley

Description: This project provides for acquiring and developing a 4 useable-acre neighborhood park. Amenities may include a play area, picnic facilities, open turf area and landscaping. Frontage road improvement will be provided by another project.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City of San Diego's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Carmel Valley Community Plan and the Carmel Valley Neighborhood 8 Precise Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The land is owned and was acquired as part of the Carmel Valley Restoration and Enhancement Project. Design and construction will be scheduled contingent upon the actual rate of development fees collected within the community and the identification of funding.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent Carmel Valley Community Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 08	079008		1,500,000	1,250,000				
Unidentified Funding	999999				350,000			
Total			1,500,000	1,250,000	350,000			
Work Codes			CD	C	C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 08	079008							**2,750,000**
Unidentified Funding	999999							**350,000**
Total								**3,100,000**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

Council District: 1 **Community Plan:** Carmel Valley

Description: This project provides for the design and construction of a 15,000 square foot skate park which will include a concessions and restroom building, lighting for night-time use, and landscaping. The skate park is proposed to be located on City-owned land.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Carmel Valley Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2007 and construction is scheduled to begin in Fiscal Year 2009.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent Carmel Valley Community Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 02	079002		2,950,000					
PDIF 14	390662		50,000					
Total			3,000,000					
Work Codes			CD					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 02	079002							**2,950,000**
PDIF 14	390662							**50,000**
Total								**3,000,000**
Work Codes								

Contact: Jim Winter E-Mail: jwinter@sandiego.gov Phone: 619-533-3040

Park & Recreation

Other Parks

Carson Elementary School - Joint Use Improvements 29-514.0

Council District: 6 **Community Plan:** Linda Vista

Description: This project provides for the improvement of approximately 1.8 acres of existing fields at Carson Elementary School for joint use purposes. The improvements may include turfing for multi-use ball fields and back stops.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Linda Vista Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was complete in Fiscal Year 2007. Construction is scheduled to be completed in Fiscal Year 2009.

Summary of Project Changes: The total estimated project cost increased by $50,000 to $749,662 to provide for additional field improvements. Funding in the amount of $50,000 was allocated to this project mid-year Fiscal Year 2007 per City Council Resolution R-301822.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
DIF 07	079503	71,529	13,471					
P/P	010365		30,000					
STATE BG	038251		490,079					
STATE HG	038250		144,583					
Total		71,529	678,133					
Work Codes		D	CD					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
DIF 07	079503							**85,000**
P/P	010365							**30,000**
STATE BG	038251							**490,079**
STATE HG	038250							**144,583**
Total								**749,662**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

Central Avenue Mini Park-Acquisition and Development 29-002.0

Council District: 3 **Community Plan:** Mid-City

Description: This project provides for the acquisition of an approximately 16,000 square foot parcel, remaining from the construction of the I-15 freeway through Mid-City at the corner of Central Avenue and Landis Street, to be developed as a mini park. Amenities may include an open turf area, children's play area, seating areas, walkways and security lighting.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Mid-City Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design, land acquisition and construction will be scheduled contingent upon identification of funding.

Summary of Project Changes: The total estimated project cost increased by $65,000 to $800,000 due to a revised project cost estimate.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
PRKDIF MC	039094	6,324	122,476					
Unidentified Funding	999999				671,200			
Total		6,324	122,476		671,200			
Work Codes		D	L		CDL			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
PRKDIF MC	039094							**128,800**
Unidentified Funding	999999							**671,200**
Total								**800,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Park & Recreation

Other Parks

Coastal Bluff Erosion and Access 29-913.0

Council District: Citywide **Community Plan:** Citywide

Description: This project provides partial funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, that were identified and prioritized in a 2003 Coastal Erosion Assessment Survey. High priority sites are those that present potential public hazards.

Justification: This project provides funding for improvements to coastal erosion sites that present potential public hazards.

Operating Budget Effect: The operating budget effect will be determined upon completion of individual sub-projects.

Relationship to General and Community Plans: This project implements the recommentations found in the relevant community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be designed and completed in phases as funding becomes available.

Summary of Project Changes: This project has been updated to reflect changes in funding availability. Funding in the amount of $200,000 was transferred from this project to CIP 29-424.0, Beyer Boulevard Local Staging Area and Trail, within the Environmental Growth Fund mid-year Fiscal Year 2007 per City Council Resolution R-301826. In addition, allocate Regional Park Improvement funding in the amount of $150,000 has been allocated to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
EGF	105052		250,000					
MBR	010518		182,933	150,000	182,933	182,933	182,933	182,933
Unidentified Funding	999999				459,879	426,947	226,947	226,947
Total			432,933	150,000	642,812	609,880	409,880	409,880
Work Codes			D	D	D	CD	C	C

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
EGF	105052							**250,000**
MBR	010518	182,933						**1,247,598**
Unidentified Funding	999999	226,947	226,947	226,947	226,947	226,947	226,947	**2,702,402**
Total		409,880	226,947	226,947	226,947	226,947	226,947	**4,200,000**
Work Codes		C	C	C	C	C	C	

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

Council District: 1 **Community Plan:** Del Mar Mesa

Description: This project provides for the construction of a four-foot wide multi-use trail one mile long extending easterly from the northerly section of Carmel Mountain Road through the Lorenz Parcel, then southerly into Penasquitos Canyon.

Justification: This project provides additional recreational opportunities in Del Mar Mesa.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Del Mar Mesa Specific Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The project schedule is contingent upon availability of funding.

Summary of Project Changes: No major changes are anticipated for this project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 09	079010	257	160,743					
Total		257	160,743					
Work Codes		D	CDL					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 09	079010							**161,000**
Total								**161,000**
Work Codes								

Contact: Rick Thompson E-Mail: rthompson@sandiego.gov Phone: 619-533-6756

Park & Recreation

Other Parks

Del Mar Mesa Eastern Multi-Use Trail 52-710.0

Council District: 1 **Community Plan:** Del Mar Mesa

Description: This project provides for the construction of an unimproved multi-use trail, 8,000 feet long extending easterly from the end of Street "Z" to the San Diego Gas and Electric easement. The trail will continue southerly within the easement into Penasquitos Canyon.

Justification: This project provides additional recreational opportunities in Del Mar Mesa.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Del Mar Mesa Specific Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was completed in Fiscal Year 2007. Construction is contingent upon availability of funding.

Summary of Project Changes: No major changes are anticipated for this project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 09	079010	854	228,446					
Total		854	228,446					
Work Codes		D	CDL					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 09	079010							**229,300**
Total								**229,300**
Work Codes								

Contact: Rick Thompson E-Mail: rthompson@sandiego.gov Phone: 619-533-6756

Del Mar Mesa Multiple Species Conservation Program Land Acquisition 29-617.0

Council District: 1 **Community Plan:** Del Mar Mesa

Description: This project provides for land acquisition in the Del Mar Mesa community planning area for the Multiple Species Conservation Program (MSCP).

Justification: The MSCP Implementing Agreement, Section 10(a), Take Authorization of the Endangered Species Act, mandates a statutory responsibility on the part of the City to assemble the MSCP preserve. This responsibility includes acquisition of public land to be used for wildlife habitat.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Property acquisition began in Fiscal Year 2002 and will continue through Fiscal Year 2008.

Summary of Project Changes: No major changes are anticipated for this project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CITYGF	630221	492,648	181,352					
STATE N1	038308	250,000						
STATE N2	038309	950,000						
STATE NI	038307	173,994	76,006					
Total		1,866,642	257,358					
Work Codes		L	L					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CITYGF	630221							**674,000**
STATE N1	038308							**250,000**
STATE N2	038309							**950,000**
STATE NI	038307							**250,000**
Total								**2,124,000**
Work Codes								

Contact: Jeanne Krosch E-Mail: jkrosch@sandiego.gov Phone: 619-236-6545

Park & Recreation

Other Parks

Del Mar Mesa Neighborhood Park 29-533.0

Council District: 1 **Community Plan:** Del Mar Mesa

Description: This project provides for the acquisition, design, and construction of a 4 useable-acre park to serve the Del Mar Mesa population. Amenities may include a comfort station, turf, and active and passive play areas.

Justification: This project will contribute to satisfying the population-based park requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Del Mar Mesa Specific Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Land acquisition was completed in Fiscal Year 2005, design was completed in Fiscal Year 2007 and construction is scheduled to begin in Fiscal Year 2008.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent Del Mar Mesa Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 09	079010	1,237,573	2,162,427					
Total		1,237,573	2,162,427					
Work Codes		DL	CD					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 09	079010							**3,400,000**
Total								**3,400,000**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

Del Mar Mesa Northern Hiking/Equestrian Trail 52-711.0

Council District: 1 **Community Plan:** Del Mar Mesa

Description: This project provides for an eight-foot wide hiking and equestrian trail, 8,000 feet long, extending northerly from the Carmel Mountain Road and Del Mar Mesa Road intersection area, then westerly in the developable area along open space. The trail will continue to the westerly end of Del Mar Mesa Road. This project also includes improvements to a 1,000-foot long existing trail that extends northerly into Carmel Valley Neighborhood 8.

Justification: This project provides additional recreational opportunities in Del Mar Mesa.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Del Mar Mesa Specific Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was completed in Fiscal Year 2007. Construction is contingent upon availability of funding.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent Del Mar Mesa Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 09	079010	27,878	358,122					
Total		27,878	358,122					
Work Codes		L	CDL					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 09	079010							**386,000**
Total								**386,000**
Work Codes								

Contact: Rick Thompson E-Mail: rthompson@sandiego.gov Phone: 619-533-6756

Park & Recreation

Other Parks

Del Mar Mesa Southern Multi-Use Trail 52-708.0

Council District: 1 **Community Plan:** Del Mar Mesa

Description: This project provides for a surfaced eight-foot wide hiking and equestrian trail, 2,000 feet long, extending southerly from the end of Del Mar Mesa Road, crossing the "Bougainvillea" entry road. The trail will then branch westerly to connect to the wildlife crossing under Carmel Country Road, and easterly to connect to the Shaw Valley and Neighborhood 10 trails in Carmel Valley.

Justification: This project provides additional recreational opportunities.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in Del Mar Mesa Specific Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was completed in Fiscal Year 2007. Construction is contingent upon availability of funding.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent Del Mar Mesa Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 09	079010	8,190	102,110					
Total		8,190	102,110					
Work Codes		D	CDL					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 09	079010							**110,300**
Total								**110,300**
Work Codes								

Contact: Rick Thompson E-Mail: rthompson@sandiego.gov Phone: 619-533-6756

Del Sur Neighborhood Park North (Black Mountain Neighborhood Park North) 29-688.0

Council District: 1 **Community Plan:** Black Mountain Ranch

Description: This project provides for the acquisition and development of a 5 useable-acre neighborhood park adjacent to a proposed elementary school site. This project includes the cost of half-width street improvements for the local roadway(s) adjacent to the project.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Black Mountain Ranch Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The scheduling of this project is dependent upon the actual rate of development within Black Mountain Ranch.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent Black Mountain Ranch Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
DEVADV DA	000018			925,000	-925,000			
FBA 10	079012				3,700,000			
Total				925,000	2,775,000			
Work Codes				R				

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
DEVADV DA	000018							
FBA 10	079012							**3,700,000**
Total								**3,700,000**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

Park & Recreation

Other Parks

Dennery Ranch Neighborhood Park - Acquisition and Construction 29-408.0

Council District: 8 **Community Plan:** Otay Mesa

Description: This project provides for acquisition, design, and construction of a 9 useable-acre park site in the Otay Mesa Community Plan and the Dennery Ranch Precise Plan area. The park may include a multi-purpose court, restroom, children's play area, picnic area and facilities, open turf area, staging area and trail with connectivity to the Otay Valley Regional Park.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Otay Mesa Community Plan and the Dennery Ranch Precise Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Acquisition, design and construction will be scheduled contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent Otay Mesa Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 14	079014	45			2,000,956		4,000,000	3,201,000
Total		45			2,000,956		4,000,000	3,201,000
Work Codes		D			DL		CD	C

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 14	079014							**9,202,001**
Total								**9,202,001**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Dingeman Elementary School - Spring Canyon Neighborhood Park Improvements 29-907.0

Council District: 5 **Community Plan:** Miramar Ranch North

Description: This project provides for the improvement of the fields at Spring Canyon Neighborhood Park.

Justification: Improvements are in accordance with the recommendations of the Miramar Ranch North Planning Committee.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Miramar Ranch North Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Construction is scheduled to be completed in Fiscal Year 2008.

Summary of Project Changes: No major changes are anticipated for this project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
DEV WF	392161		73,790					
OCITY CU	392142		527					
OCITY MC	392130	9,600	30,240					
OCITY MN	392132		441					
OCITY MR	392123		1,141					
OCITY SL	392112		151					
Total		9,600	106,290					
Work Codes		C	C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
DEV WF	392161							**73,790**
OCITY CU	392142							**527**
OCITY MC	392130							**39,840**
OCITY MN	392132							**441**
OCITY MR	392123							**1,141**
OCITY SL	392112							**151**
Total								**115,890**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

Park & Recreation

Other Parks

Encanto Community Park - Development 29-489.0

Council District: 4 **Community Plan:** Southeastern San Diego

Description: This project provides for development of the Encanto Community Park and will be completed in two phases. Phase I of this project provided for updating the existing General Development Plan by including 0.77 acres of undeveloped park property and a community swimming pool complex. Phase II provides for design and construction of the proposed improvements.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the objectives and recommendations of the Southeastern San Diego Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The draft of the General Development Plan was completed in Fiscal Year 2003. Design and construction of the pool complex will be scheduled when funding is identified.

Summary of Project Changes: No major changes are anticipated for this project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
DIF 24	079511		60,000					
STATE EG	038077	69,448	4,427					
Unidentified Funding	999999				4,605,914			
Total		69,448	64,427		4,605,914			
Work Codes		D	D		CD			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
DIF 24	079511							**60,000**
STATE EG	038077							**73,875**
Unidentified Funding	999999							**4,605,914**
Total								**4,739,789**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Council District: 5 **Community Plan:** Scripps Miramar Ranch

Description: This project provides for land acquisition of approximately 3 useable-acres for a neighborhood park south of Pomerado Road in the Scripps Miramar Ranch area.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Scripps Miramar Ranch Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Scheduling is contingent upon acquisition of the site, which has been deferred by the San Diego Unified School District.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent Scripps Miramar Ranch Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
PRKFEE	SM	011230	24,846	395,154					
Total			24,846	395,154					
Work Codes			L	L					

Revenue Source/Tag		Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
PRKFEE	SM	011230							**420,000**
Total									**420,000**
Work Codes									

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Park & Recreation

Other Parks

Fairbrook Neighborhood Park - Development 29-761.0

Council District: 5 **Community Plan:** Scripps Miramar Ranch

Description: This project provides for development of an approximately 3 useable-acre neighborhood park south of Pomerado Road in the Scripps Miramar Ranch area, adjacent half-width street improvements, and utilities to serve the park.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Scripps Miramar Ranch Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Scheduling is contingent upon acquisition of the site, which has been deferred by the San Diego Unified School District.

Summary of Project Changes: The total estimated project cost increased by $400,000 to $2.4 million due to a revised project cost estimate.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 06	079007					579,000		
PRKFEE SM	011230	76	1,820,924					
Total		76	1,820,924			579,000		
Work Codes		D	CD			C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 06	079007							**579,000**
PRKFEE SM	011230							**1,821,000**
Total								**2,400,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Florida Canyon Drainage and Trail Improvements and Exotic Plant Removal 29-944.0

Council District: 3 **Community Plan:** Balboa Park

Description: This project provides for Florida Canyon drainage and trail improvements and exotic plant removal.

Justification: This project will provide erosion prevention in Florida Canyon by removing the exotic plant material and improving the drainage. This project will also improve existing trails within the canyon.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the East Mesa Precise Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled to begin in Fiscal Year 2008 and construction is scheduled to begin in Fiscal Year 2009.

Summary of Project Changes: Regional Park Improvement funding in the amount of $357,000 has been allocated to this new project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
MBR	010518			357,000				
Total				357,000				
Work Codes				CD				

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
MBR	010518							**357,000**
Total								**357,000**
Work Codes								

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Park & Recreation

Other Parks

Gonzales Canyon Neighborhood Park - Acquisition and Development 29-534.0

Council District: 1 **Community Plan:** Pacific Highlands Ranch

Description: This project provides for the acquisition, design and construction of a 5 useable-acre neighborhood park adjacent to an elementary school in the Gonzales Canyon area of Pacific Highlands.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Pacific Highlands Ranch Subarea Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Land acquisition began in Fiscal Year 2007. The project schedule is dependent upon the actual rate of development within the Pacific Highlands Ranch community.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent Pacific Highlands Ranch Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 11	079011		1,244,000			4,856,000		
Total			1,244,000			4,856,000		
Work Codes			L			CDL		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 11	079011							**6,100,000**
Total								**6,100,000**
Work Codes								

Contact: Jim Winter E-Mail: jwinter@sandiego.gov Phone: 619-533-3040

Hidden Trails Neighborhood Park Acquisition and Development 29-535.0

Council District: 8 **Community Plan:** Otay Mesa

Description: This project provides for the acquisition, design and construction of a 4 useable-acre neighborhood park serving the Otay Mesa community. Amenities may include an open turfed area and children's play area.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Otay Mesa Community Plan and Hidden Trails Precise Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Land acquisition and site development are to be implemented through a reimbursement agreement. Design is scheduled to begin in Fiscal Year 2010. Project schedule is dependent upon the actual rate of development within the Otay Mesa Community.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent Otay Mesa Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 14	079014		200,000			2,220,000		
Total			200,000			2,220,000		
Work Codes			L			CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 14	079014							**2,420,000**
Total								**2,420,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Park & Recreation

Other Parks

Hilltop Community Park - Development, Phase I, II & III 29-282.1

Council District: 1 **Community Plan:** Rancho Penasquitos

Description: This project provides for the development of a community park on approximately 34 acres, of which approximately 14 are useable-acres. Phase I comprised approximately 12 acres of improvements including a recreation building, basketball courts, open play areas, picnic areas, a comfort station and utilities. Phase II will provide for the development of the remaining two acres and will potentially include additional parking, children's play area, open grass area, irrigation system, picnic area, security lighting, concrete walkways and shade structures. Phase III will include a soccer and roller hockey arena.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Rancho Penasquitos Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase I construction of Hilltop Community Park is complete. Construction of phase II is scheduled to begin in Fiscal Year 2008. Phase III will be scheduled when funding becomes available.

Summary of Project Changes: Project cost and schedule have been updated to reflect the most recent Rancho Penasquitos Community Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CAPOUT	030245	10,184						
FBA 04	079004	4,051,776	140,224		416,503			
PRKDIF PE	039085	344,500						
PRKFEE DA	012000	44,414						
PRKFEE PN	011140	207,071						
STATE DF	000001		600,000					
Unidentified Funding	999999						450,614	
Total		4,657,945	740,224		416,503		450,614	
Work Codes		CD	CD		C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CAPOUT	030245							**10,184**
FBA 04	079004							**4,608,503**
PRKDIF PE	039085							**344,500**
PRKFEE DA	012000							**44,414**
PRKFEE PN	011140							**207,071**
STATE DF	000001							**600,000**
Unidentified Funding	999999							**450,614**
Total								**6,265,286**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

Council District: 4 **Community Plan:** Mid-City

Description: This project provides for the construction of a new six acre neighborhood park with approximately two useable-acres, enhancements to Chollas Creek, and traffic improvements on Home Avenue.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Mid-City Communities Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled to be completed in Fiscal Year 2008. The construction schedule is contingent upon funding availability.

Summary of Project Changes: TransNet funds of $250,000 have been allocated to this project in Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
PRKDIF MC	039094	306,641	293,359					
TRANS	030300			250,000				
Unidentified Funding	999999				2,400,000			
Total		306,641	293,359	250,000	2,400,000			
Work Codes		D	D		CD			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
PRKDIF MC	039094							**600,000**
TRANS	030300							**250,000**
Unidentified Funding	999999							**2,400,000**
Total								**3,250,000**
Work Codes								

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-236-7342

Park & Recreation

Other Parks

Hourglass Field Community Park - Field House 29-738.0

Council District: 5 **Community Plan:** Mira Mesa

Description: This project provides for a joint use field house including a gymnasium, shower and locker facilities, multi-purpose rooms and meeting rooms.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: The operating budget will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Mira Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Field house construction began in Fiscal Year 2007 and will be completed in Fiscal Year 2008.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent Mira Mesa Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 01	079006	248,607	1,897,439	1,523,455				
Total		248,607	1,897,439	1,523,455				
Work Codes		D	CD	C				

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 01	079006							**3,669,501**
Total								**3,669,501**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

Council District: 5 **Community Plan:** Mira Mesa

Description: This project provides for reimbursing the San Diego College District for building and providing parking areas for the public that visit the Hourglass Field House, a joint-use facility with Mira Mesa City College.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Mira Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Reimbursement will be completed in Fiscal Year 2009.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent Mira Mesa Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 01	079006		500,000	400,000				
Total			500,000	400,000				
Work Codes			CD	C				

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 01	079006							**900,000**
Total								**900,000**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

Park & Recreation

Other Parks

Joint Use Improvements - Citywide 29-889.0

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for design and construction of miscellaneous improvements on joint use facilities throughout the city, such as replacement and upgrades to turf, irrigation, fencing and disabled access.

Justification: This project will provide necessary improvements which have been identified through the joint use agreement renewal process, derived from individual, on-site inspections and cost estimates, in order to upgrade the joint use facilities to meet current codes, regulations and standards, and to endure another 25 years of use pursuant to the terms of the joint use agreements.

Operating Budget Effect: The operating budget effect will be determined for each individual sub-project.

Relationship to General and Community Plans: This project implements the recommendations found in the appropriate community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Sub-projects will be scheduled individually based on priority, school schedules and league use of the fields.

Summary of Project Changes: No major changes are anticipated for this project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
ANTN P&R	010150		150,000					
STATE DF	000001		587,705					
Unidentified Funding	999999				1,672,295			
Total			737,705		1,672,295			
Work Codes			CD		CD			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
ANTN P&R	010150							**150,000**
STATE DF	000001							**587,705**
Unidentified Funding	999999							**1,672,295**
Total								**2,410,000**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

Kumeyaay Lakes Berm Restoration and Dredging 29-671.0

Council District: 7 **Community Plan:** Mission Trails Regional Park

Description: This project provides for the dredging of two lakes and reconstruction of a lake berm within the Kumeyaay Lake system at Mission Trails Regional Park.

Justification: A berm that surrounds the lakes was breached during the 1995-96 rainy season. Since that time, the San Diego River's flow has been redirected through the Kumeyaay Lakes, to the detriment of the lakes. Impacts include sedimentation of the lakes, the introduction of exotic invasive aquatic plants and the decline of an adjacent state wetland mitigation site through which the river once flowed.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Mission Trails Regional Park Master Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Planning began in Fiscal Year 2003. Design and construction will be scheduled upon identification of funding.

Summary of Project Changes: The total estimated project cost increased by $6.2 million to $10.0 million due to significant environmental issues.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
EGF	010505	36,662	38,338					
MISTR	010580	85,000						
Unidentified Funding	999999				9,840,000			
Total		121,662	38,338		9,840,000			
Work Codes		D	D		CD			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
EGF	010505							**75,000**
MISTR	010580							**85,000**
Unidentified Funding	999999							**9,840,000**
Total								**10,000,000**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

Park & Recreation

Other Parks

La Jolla Children's Pool - Joint Use 29-872.0

Council District: 1 **Community Plan:** La Jolla

Description: This project provides for sand removal at Children's Pool in order to provide a bathing pool for children.

Justification: In compliance with Federal Law, this project will reduce pollution levels in the sand to ensure recreational use for children.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the La Jolla Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Project scheduling is contingent upon the identification of funding.

Summary of Project Changes: No major changes are anticipated for this project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
OCITY IN	010529	6,275	13,725					
Unidentified Funding	999999				480,000			
Total		6,275	13,725		480,000			
Work Codes		D	D		CD			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
OCITY IN	010529							**20,000**
Unidentified Funding	999999							**480,000**
Total								**500,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Council District: 1 **Community Plan:** Black Mountain Ranch

Description: This project provides for construction of 1.7 miles of bike path along the south side of La Jolla Valley, between Carmel Valley Road and Camino del Sur, within the area of Black Mountain Ranch to be dedicated for public use.

Justification: Trail and bike access is a requirement of the Subarea plan for Black Mountain Ranch.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Black Mountain Ranch Community Plan and the Black Mountain Ranch Development Agreement, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The project schedule is dependent upon the actual rate of development within the Black Mountain Ranch Community.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent Black Mountain Ranch Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SUBDIV SD	000014		638,000					
Total			638,000					
Work Codes			CD					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SUBDIV SD	000014							**638,000**
Total								**638,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Park & Recreation

Other Parks
La Jolla Valley Trail 29-536.0
Council District: 1 **Community Plan:** Black Mountain Ranch

Description: This project provides for the design and construction of a 3.6-mile multi-use unpaved trail, meeting City trail standards, within the open space to be granted to the City by the Black Mountain Ranch community. The trail will extend from the City limits to Black Mountain Park.

Justification: The trail is required by the Black Mountain Ranch Development Agreement under terms of extraordinary benefits.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Black Mountain Ranch Community Plan and the Carmel Mountain Ranch Master Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: This trail will be designed and constructed during construction of phase I of the Black Mountain Ranch development.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent Black Mountain Ranch Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
DEV BM	392190		385,000					
Unidentified Funding	999999				115,000			
Total			385,000		115,000			
Work Codes			CD		C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
DEV BM	392190							**385,000**
Unidentified Funding	999999							**115,000**
Total								**500,000**
Work Codes								

Contact: Rick Thompson E-Mail: rthompson@sandiego.gov Phone: 619-533-6756

Council District: 1 **Community Plan:** Black Mountain Ranch

Description: This project provides for the design and construction of a 6.6-mile trail, meeting City standards, located along the northern and western City boundary and southerly to the La Jolla Valley Trail.

Justification: The trail is required by the Black Mountain Ranch Development Agreement under terms of extraordinary benefits.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Black Mountain Ranch Community Plan and the Black Mountain Ranch Development Agreement, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2007.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent Black Mountain Ranch Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
DEV BM	392190		638,000					
Unidentified Funding	999999				278,000			
Total			638,000		278,000			
Work Codes			CD		C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
DEV BM	392190							**638,000**
Unidentified Funding	999999							**278,000**
Total								**916,000**
Work Codes								

Contact: Rick Thompson E-Mail: rthompson@sandiego.gov Phone: 619-533-6756

Park & Recreation

Other Parks

La Mirada Elementary School - Joint Use Improvements 29-657.0

Council District: 8 **Community Plan:** San Ysidro

Description: This project provides for the turfing of approximately two acres in Phase I, and 1.7 acres in Phase II, of undeveloped fields. Improvements include a running track, a softball field, an accessible ramp to San Ysidro Activity Center, and relocation of the existing school garden, for joint-use purposes.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the San Ysidro Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Construction of Phase I is complete. Phase II design began in Fiscal Year 2007 and construction is scheduled to begin in Fiscal Year 2008.

Summary of Project Changes: This project has been updated to reflect changes in funding availability. San Ysidro Developer Impact Fee funding in the amount of $110,000 was allocated to this project mid-year Fiscal Year 2007 per City Council Resolution R-302363.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
DIF 20	079518		110,000					
P/P	010365	182,820						
STATE L1	038242	44,934	525,841					
STATE N3	038116	378,000						
Total		605,754	635,841					
Work Codes		CD	C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
DIF 20	079518							**110,000**
P/P	010365							**182,820**
STATE L1	038242							**570,775**
STATE N3	038116							**378,000**
Total								**1,241,595**
Work Codes								

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-236-7342

Council District: 7 **Community Plan:** Navajo

Description: This project provides for the addition of an approximately 1.7 acre artificial turf ball field south of the existing ball fields at Cowles Point. The project also provides for two accessible parking spaces and an accessible path of travel.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Scheduling: Design began in Fiscal Year 2007. Completion of design and construction are contingent upon funding availability.

Summary of Project Changes: The total estimated project cost increased by $1.3 million to nearly $1.4 million due to a revised project scope.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
DIF 12	079506		20,000					
Unidentified Funding	999999				1,340,000			
Total			20,000		1,340,000			
Work Codes			D		CD			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
DIF 12	079506							**20,000**
Unidentified Funding	999999							**1,340,000**
Total								**1,360,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Park & Recreation

Other Parks

McAuliffe Community Park - Development 29-727.0

Council District: 5 **Community Plan:** Mira Mesa

Description: This project provides for improvements for the nine useable-acres at McAuliffe Community Park, located at the west end of Winterwood Lane in the Mira Mesa Community Plan area. Improvements may consist of parking areas, picnic areas for groups and individuals, a children's play area, walkways, interpretive overlooks, lighting, comfort stations and a ballfield or skate park.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Mira Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The project schedule is contingent upon the environmental and planning review process.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent Mira Mesa Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 01	079006	203,814	892,716		2,301,157	4,102,313		
Total		203,814	892,716		2,301,157	4,102,313		
Work Codes		D	D		CD	C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 01	079006							**7,500,000**
Total								**7,500,000**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

Memorial Community Park - Miscellaneous Pool Improvements 29-893.0

Council District: 8 **Community Plan:** Southeastern San Diego

Description: This project provides for the repair and replacement of the pool decking and piping at Memorial Pool.

Justification: This project will address deterioration of the existing pool decking and piping due to age.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project implements the recommendations found in the Southeastern San Diego Community Plan, and is in conformance with the City's Progress guide and General Plan.

Scheduling: Construction is scheduled to begin in Fiscal Year 2008.

Summary of Project Changes: This project has been updated to reflect changes in funding availability. It is proposed to transfer funding in the amount of $72,037 from Contributions from the General Fund within the following projects to this project through the Fiscal Year 2008 budget process: CIP 29-505.0, Memorial Community Park Tot Lot Upgrade ($9,275), CIP 29-515.0, Memorial Skateboard Park ($54,068), CIP 29-635.3, Park and Recreation Building Roof Replacement ($1,759) and CIP 29-662.0, Southcrest Community Park Tot Lot Upgrade ($6,935). In addition, the total estimated project cost increased by $88,500 to $338,500 due to a revised project cost estimate.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CITYGF	630221			72,037				
STATE MP	038227	4,844	245,156					
Unidentified Funding	999999				16,463			
Total		4,844	245,156	72,037	16,463			
Work Codes		D	CD	C	C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CITYGF	630221							**72,037**
STATE MP	038227							**250,000**
Unidentified Funding	999999							**16,463**
Total								**338,500**
Work Codes								

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-236-7342

Park & Recreation

Other Parks

Mira Mesa Community Park - Expansion (Carroll Neighborhood Park - Development) 29-757.0

Council District: 5 **Community Plan:** Mira Mesa

Description: This project provides for developing approximately 11 useable-acres of the former Carroll School parksite across the street from Mira Mesa Community Park. Amenities include a comfort station and ballfields. The Mira Mesa Community Park will also be upgraded to include a pool complex, improved recreation center and skate plaza. The street between the two sites will include parking and street calming. This project will be phased as funding becomes available. Phase I includes the ballfields and street calming. Phase II includes the pool complex and skate plaza. Phase III includes recreation center improvements.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City of San Diego's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Mira Mesa Community Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Park design is scheduled to be completed in Fiscal Year 2008. Construction is scheduled to begin in Fiscal Year 2010.

Summary of Project Changes: The total estimated project cost increased by $2,700,000 to $21,200,000 due to a revised project cost estimate.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 01	079006	1,579,981	26,019	7,244,000	5,000,000	3,500,000	3,500,000	
PRIV DN	063022		150,000					
Unidentified Funding	999999				100,000	100,000		
Total		1,579,981	176,019	7,244,000	5,100,000	3,600,000	3,500,000	
Work Codes		D	D	CD	C	C	C	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 01	079006							**20,850,000**
PRIV DN	063022							**150,000**
Unidentified Funding	999999							**200,000**
Total								**21,200,000**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

Council District: 5 **Community Plan:** Mira Mesa

Description: This project provides for replacement of trees in parks in the Mira Mesa Community.

Justification: It was necessary to remove a number of diseased red gum eucalyptus trees from parts of the Mira Mesa community. This project provides for replacement of these trees.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project implements the recommendations found in the Mira Mesa Community Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Tree replacement will begin in Fiscal Year 2008.

Summary of Project Changes: No major changes are anticipated for this project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
DONATN MS	010597		56,000					
Total			56,000					
Work Codes			C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
DONATN MS	010597							**56,000**
Total								**56,000**
Work Codes								

Contact: Enrique Duran E-Mail: eduran@sandiego.gov Phone: 858-538-8172

Park & Recreation

Other Parks

Mission Beach - Boardwalk Widening 52-533.0

Council District: 2 **Community Plan:** Mission Beach, Pacific Beach

Description: This project increases public accesibility of the beach area s in Pacific and Mission Beach. Phase I of this project completed the widening of 1.34 miles of boardwalk along Oceanfront Walk and Ocean Boulevard from Ventura Place to Santa Rita Place. This included widening of the existing concrete boardwalk by nine feet and the creation of a three foot wide landscape buffer zone immediately to the east of, and adjacent to, the boardwalk. Phase II, which is complete, included a safety study. Phase III provides for the acquisition of the right-of-way at Santa Rita Place and from Pacific Beach Drive to Oliver Avenue. Phase IV will complete the widening from Santa Rita Place to Thomas Avenue.

Justification: This project will enhance public access to this section of beach.

Operating Budget Effect: The operating budget effect for this project will be determined upon completion of each phase.

Relationship to General and Community Plans: This project implements the recommendations found in the Mission Beach Precise Plan and Pacific Beach Community Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase I was completed in Fiscal Year 2004 and the phase II follow-up safety study is complete. Additional phases will be scheduled when funding is identified.

Summary of Project Changes: No major changes are anticipated for this project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMPR	030306				900,000			
FDGRNT 02	038609	1,050,657						
GASTAX 01	030219	140,000						
STP MB	038605	80,000						
TOTAX CI	102232	465,175						
TRANS	030300	165,275		100,000				
Unidentified Funding	999999				1,853,725			
Total		1,901,107		100,000	2,753,725			
Work Codes		CD			C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMPR	030306							**900,000**
FDGRNT 02	038609							**1,050,657**
GASTAX 01	030219							**140,000**
STP MB	038605							**80,000**
TOTAX CI	102232							**465,175**
TRANS	030300							**265,275**
Unidentified Funding	999999							**1,853,725**
Total								**4,754,832**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

Council District: 2 **Community Plan:** Mission Beach, Pacific Beach

Description: This project provides for preserving the life of the historic Mission Beach bulkhead from Balboa Court to Pacific Beach Drive. This project includes replacing the concrete deck, restoring the wall backfill and replacing the parapet.

Justification: This project will preserve the life of the 1928 bulkhead.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Mission Beach Precise Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: This project is being completed in phases, contingent upon availability of funding.

Summary of Project Changes: The total estimated project cost increased by $5,129,725 to $8,969,725 due to a revised project cost estimate.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMPR	030306		142,500					
TOTAX CI	102232	50,000						
TRANS	030300	649,225		200,000				
Unidentified Funding	999999				8,128,000			
Total		699,225	142,500	200,000	8,128,000			
Work Codes		CD	C		CD			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMPR	030306							**142,500**
TOTAX CI	102232							**50,000**
TRANS	030300							**849,225**
Unidentified Funding	999999							**8,128,000**
Total								**9,169,725**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

Park & Recreation

Other Parks

Mission Trails Regional Park Resource Mgmt Plan 29-943.0

Council District: 7 **Community Plan:** Mission Trails Regional Park

Description: This project provides for a Natural Resource Management Plan that will help the City address challenges and issues by providing City Park Rangers with information and tools to manage Mission Trails Regional Park's (MTRP) sensitive resources. MTRP faces numerous issues, especially due to the high number of visitors and the park's location within a densely populated area. Extensive recreational use, illegal off-road vehicle activity, erosion, urban runoff and invasive, non-native plants are potential threats to the continued health of the park's natural resources.

Justification: The MTRP Natural Resource Management Plan is a part of the implementation task of the City of San Diego's Multiple Species Conservation Program (MSCP). San Diego officially adopted the MSCP on March 18, 1997, with the United States Fish and Wildlife Service and the California Department of Fish and Game approving the plan on July 17, 1997.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project implements the recommendations found in the MSCP.

Scheduling: Design will begin in Fiscal Year 2008.

Summary of Project Changes: It is proposed to allocate Regional Park Improvement funding in the amount of $148,000 to this new project through the Fiscal Year 2008 budget process.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
MBR	010518			148,000				
Total				148,000				
Work Codes				D				

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
MBR	010518							**148,000**
Total								**148,000**
Work Codes								

Contact: Joshua Garcia E-Mail: jggarcia@sandiego.gov Phone: 619-533-6713

Montgomery-Waller Community Park Sports Field Lighting and Parking Improvements 29-866.0

Council District: 8 **Community Plan:** Otay Mesa/Nestor

Description: Phase I of this project provides for the addition of lighting to the existing multi-purpose softball, soccer and football field. Phase II will develop additional parking for the park.

Justification: This project will meet the community needs for a lighted multi-purpose ball field.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Otay Mesa/Nestor Community Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase I is complete. Phase II design is scheduled to begin in Fiscal Year 2007 and will be completed in Fiscal Year 2008.

Summary of Project Changes: No major changes are anticpated for this project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CDBG	018539	10,000						
DIF 16	079517	225,000						
PRKBD 02	038223	65,000						
STATE DF	000001		500,000					
Total		300,000	500,000					
Work Codes		CD	CD					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CDBG	018539							**10,000**
DIF 16	079517							**225,000**
PRKBD 02	038223							**65,000**
STATE DF	000001							**500,000**
Total								**800,000**
Work Codes								

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-236-7342

Park & Recreation

Other Parks

Normal Heights Community Park/39th Street Park Development 29-702.0

Council District: 3 **Community Plan:** Mid-City

Description: This project provides for the Phase I development of an approximately 5-acre park. Park amenities include an open turf play area, children's play area, picnic and seating facilities, and a basketball court. Phase II provides for a comfort station and the purchase of additional land adjacent to the park. Future phases will include the development of approximately two acres of City owned property and a community center.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City of San Diego's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Mid-City Communities Plan, and it is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase I construction was completed in Fiscal Year 2003. Phase II design began in Fiscal Year 2007 and will be completed in Fiscal Year 2008. Future phases will be scheduled when funding is identified.

Summary of Project Changes: No major changes are anticipated for this project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CITYGF	630221		87,500					
PRKDIF MC	039094	56,757	470,951					
STATE 37	038137		1,232,000					
STATE HM	038097	585,000						
Unidentified Funding	999999				2,004,088			
Total		641,757	1,790,451		2,004,088			
Work Codes		CD	CD		CD			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CITYGF	630221							**87,500**
PRKDIF MC	039094							**527,708**
STATE 37	038137							**1,232,000**
STATE HM	038097							**585,000**
Unidentified Funding	999999							**2,004,088**
Total								**4,436,296**
Work Codes								

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-236-7342

Council District: 4 **Community Plan:** Mid-City

Description: This project provides for the design and development of North Chollas Community Park, located on College Grove Drive midway between 54th Street and College Avenue. Phase I improvements consist of a sports field, parking area, access road, tot lot and comfort station with concession area. Future phases may include additional sports and multi-purpose fields, a play area, basketball courts, picnic areas, additional parking areas, creek enhancement, trails, a gymnasium and a dog off-leash area.

Justification: This project will provide for development of a park and athletic facility to serve the greater community. The surrounding area is not currently served by a community park and the region is deficient in sports facilities and open park areas based on General Plan Guidelines.

Operating Budget Effect: The operating budget effect will be determined upon completion of each phase.

Relationship to General and Community Plans: This project implements the recommendations found in the Mid-City Communities Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Portions of phase I are complete. Remaining phase II improvements will be scheduled as funding is identified. Additional phases will be scheduled when funding is identified.

Summary of Project Changes: The total estimated project cost increased by $3,159,967 to $22,800,000 due to a revised project cost estimate.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CDBG	018502		422,483					
CITYGF	630221	182,318	97,682					
P/P	010365		20,000					
PRKDIF MC	039094	381,550						
STATE 08	038118	1,892,000						
STATE 44	038144	300,000						
Unidentified Funding	999999				19,503,967			
Total		2,755,868	540,165		19,503,967			
Work Codes		CD	CD		CD			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CDBG	018502							**422,483**
CITYGF	630221							**280,000**
P/P	010365							**20,000**
PRKDIF MC	039094							**381,550**
STATE 08	038118							**1,892,000**
STATE 44	038144							**300,000**
Unidentified Funding	999999							**19,503,967**
Total								**22,800,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Park & Recreation

Other Parks

Ocean Beach Fishing Pier Preservation 29-675.0

Council District: 2 **Community Plan:** Ocean Beach

Description: This project provides for a comprehensive preservation effort to prolong the overall life of the historic Ocean Beach Fishing Pier. Phase I includes completion of a structural survey to determine the stability of the pier. Phase II includes upgrade and restoration efforts to extend the life of the pier.

Justification: The structural survey required inspecting the pier above and below the waterline to determine its stability and provided engineering recommendations for pier improvements. The pier, built in 1965, requires upgrades and restoration to extend and preserve its useful life.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Ocean Beach Community Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The phase I survey was completed in Fiscal Year 2005. Phase II scheduling is contingent upon identification of funding.

Summary of Project Changes: The total estimated project cost increased by $8,455,000 to $12,205,000 due to a revised project scope.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
OTHER	OB	010575	80,000						
TOTAX	UG	038200	125,000						
Unidentified Funding		999999				12,000,000			
Total			205,000			12,000,000			
Work Codes			D			CD			

Revenue Source/Tag		Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
OTHER	OB	010575							**80,000**
TOTAX	UG	038200							**125,000**
Unidentified Funding		999999							**12,000,000**
Total									**12,205,000**
Work Codes									

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

Council District: 7 **Community Plan:** Mission Trails Regional Park

Description: This project provides for dredging behind the Old Mission Dam for the purpose of removing silt buildup.

Justification: This project will protect the structural integrity of the historic dam and improve water quality.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Mission Trails Regional Park Master Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Construction is scheduled in FY 2008 contingent upon agency permit approvals and successful land acquisition for wetland mitigation.

Summary of Project Changes: The total project cost increased by $250,000 to $1,302,527 due to a revised project cost estimate. It is proposed to allocate Regional Park Improvement funding in the amount of $250,000 to this project through the Fiscal Year 2008 budget process.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
EGF	105051	153,594						
MBR	010518		182,933	250,000				
MISTR	010580	16,000						
STATE MD	038230	119,073	580,927					
Total		288,667	763,860	250,000				
Work Codes		D	CD	C				

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
EGF	105051							**153,594**
MBR	010518							**432,933**
MISTR	010580							**16,000**
STATE MD	038230							**700,000**
Total								**1,302,527**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

Park & Recreation

Other Parks
Open Space Improvements 29-910.0
Council District: Citywide **Community Plan:** Citywide

Description: This project provides for developing public facilities within the City's resource-based open space parks. Improvements may include: rehabilitation of Cowles Mountain Trail, drainage improvements within Tecolote Open Space, San Diego River improvements, Arizona Landfill reclamation test plot and North Chollas Open Space enhancement.

Justification: This project will provide funding to preserve and enhance the City's open space areas.

Operating Budget Effect: The operating budget effect will be determined upon completion of the sub-project.

Relationship to General and Community Plans: This project implements the recommendations found in the community plan requirements for open space parks and the concepts relative to specific open space systems and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction will be scheduled in accordance with the scope of various sub-projects.

Summary of Project Changes: This project has been updated to reflect changes in funding availability. It is proposed to allocate Regional Park Improvement funding in the amount of $200,000 to this project and to transfer $30,000 of Regional Park Improvement funding from CIP 29-796.0, Tecolote Canyon Natural Park Resource Management Plan, to this project through the Fiscal Year 2008 budget process.

In addition, it is proposed to transfer $260,000 of Environmental Growth funds from this project to CIP 29-944.0, Florida Canyon Drainage and Trail Improvements and Exotic Plant Removal Fund, through the Fiscal Year 2008 budget process.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
EGF	105052		1,040,000					
MBR	010518			230,000				
Unidentified Funding	999999				730,000			
Total			1,040,000	230,000	730,000			
Work Codes			CD	D	CD			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
EGF	105052							**1,040,000**
MBR	010518							**230,000**
Unidentified Funding	999999							**730,000**
Total								**2,000,000**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

Council District: 8 **Community Plan:** Otay Mesa/Nestor

Description: This project would provide for an approximately 14 useable-acre athletic complex. Amenities may include a recreation center, athletic fields, a comfort station, parking areas and other improvements to be determined.

Justification: This project will construct community identified recreational facilities in an area deficient in population-based parks.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Otay Mesa/Nestor Community Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Conceptual design is complete. Final design and construction will be scheduled when funding is available.

Summary of Project Changes: No major changes are anticipated for this project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
DIF 16	079517	50,000						
OCITY RP	102341	59,813	40,187					
PRIV DN	063022	35,192	14,808					
Unidentified Funding	999999				21,800,000			
Total		145,005	54,995		21,800,000			
Work Codes		D	D		CD			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
DIF 16	079517							**50,000**
OCITY RP	102341							**100,000**
PRIV DN	063022							**50,000**
Unidentified Funding	999999							**21,800,000**
Total								**22,000,000**
Work Codes								

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Park & Recreation

Other Parks

Otay Valley Regional Park-Beyer Way Equestrian & Regional Staging Area & Trail 29-942.0

Council District: 8 **Community Plan:** Otay Mesa

Description: This project provides for the design of the regional staging area in Otay Valley Regional Park and will include grading, drainage, utiltities, restroom, security lights, interpretive kiosk, a project sign, drinking fountain and trails.

Justification: This project will provide equestrian, hiking and biking access to the Otay Valley Regional Park.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Otay River Regional Park Concept Plan, the Otay River Valley Natural Resource Management Plan and the Otay Mesa-Nestor Community Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled for completion in Fiscal Year 2008. Construction will be scheduled upon identification of funding.

Summary of Project Changes: It is proposed to allocate Regional Park Improvement funding in the amount of $200,000 to this new project through the Fiscal Year 2008 budget process.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
MBR	010518			200,000				
Unidentified Funding	999999				2,550,000			
Total				200,000	2,550,000			
Work Codes				D	CD			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
MBR	010518							**200,000**
Unidentified Funding	999999							**2,550,000**
Total								**2,750,000**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-233-6526

Pacific Breezes Community Park (Ocean View Hills Community Park) 29-541.0

Council District: 8 **Community Plan:** Otay Mesa

Description: This project will provide for the acquisition, design and construction of the Pacific Breezes community park. This park will be 15 acres with an additional five acres of joint-use with the school. Amenities may include tennis courts, lighted ballfields, a comfort station, a children's play area and other improvements. A recreation center and pool complex may also be developed.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City of San Diego's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Otay Mesa Community Plan, and is in conformance with the City's Progress Guide and General Plan and the California Terraces Precise Plan.

Scheduling: Design will be completed in Fiscal Year 2007. Construction is scheduled to begin in Fiscal Year 2008, dependent upon the actual rate of development within the residential community.

Summary of Project Changes: Project cost and schedule have been updated to reflect the most recent Otay Mesa Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 14	079014	181,213	3,476,787	8,112,000				
Total		181,213	3,476,787	8,112,000				
Work Codes		DL	CDL	C				

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 14	079014							**11,770,000**
Total								**11,770,000**
Work Codes								

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-236-7342

Park & Recreation

Other Parks

Pacific Highlands Community Park Acquisition and Development 29-543.0

Council District: 1 **Community Plan:** Pacific Highlands Ranch

Description: This project will provide for the acquisition, design and construction of a 20 useable-acre community park to serve the residents of Pacific Highlands Ranch and Del Mar Mesa. The proposed location, in Pacific Highlands Ranch, is immediately east and adjacent to the proposed senior high/middle school.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City of San Diego's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Pacific Highlands Ranch Subarea Plan and the Del Mar Mesa Specific Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The schedule of this project is dependent upon the actual rate of development in the Pacific Highlands Ranch community.

Summary of Project Changes: Project cost and schedule have been updated to reflect the most recent Pacific Highlands Ranch Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 09	079010				2,243,000			
FBA 11	079011						1,000,000	
SUBDIV SD	000014	1,000,000					-1,000,000	
Unidentified Funding	999999				125,000			
Total		1,000,000			2,368,000			
Work Codes		R			CD		CR	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 09	079010							**2,243,000**
FBA 11	079011				15,932,000			**16,932,000**
SUBDIV SD	000014							
Unidentified Funding	999999							**125,000**
Total					15,932,000			**19,300,000**
Work Codes					CL			

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Pacific Highlands Ranch Hiking and Biking Trails 29-928.0

Council District: 1 **Community Plan:** Pacific Highlands Ranch

Description: This project provides for the design and construction of approximately 80,000 linear feet (15 miles) of hiking, equestrian, and biking trails to be located throughout the community in accordance with the Pacific Highlands Ranch Subarea Plan. The trail system will provide access into the multiple habitat planning area of McGonigle Canyon; provide pathways along Del Mar Heights Road, Little McGonigle Ranch Road, Pacific Highlands Ranch Parkway, Lopelia Meadows Place, Old Carmel Valley Road crossing under SR-56, and Carmel Valley Road; and provide access into the Rancho Penasquitos Community.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Pacific Highlands Ranch Subarea Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: This project is to be completed in segments between Fiscal Years 2005 and 2013.

Summary of Project Changes: Project cost and schedule have been updated to reflect the most recent Pacific Highlands Ranch Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 11	079011					207,500	1,402,500	
SUBDIV SD	000014	1,610,000				-207,500	-1,402,500	
Total		1,610,000						
Work Codes		CD				R	R	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 11	079011	686,800						**2,296,800**
SUBDIV SD	000014							
Total		686,800						**2,296,800**
Work Codes		C						

Contact: Rick Thompson E-Mail: rthompson@sandiego.gov Phone: 619-533-6756

Park & Recreation

Other Parks

Park and Recreation Grant Match Funding 20-013.0

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for assistance with matching fund requirements and other unfunded needs for projects funded with alternative financing, which includes grants and private donations.

Justification: Grant match funding greatly enhances the Department's ability to secure grants and donations to provide funding for projects.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: All projects funded by this project will implement the recommendations found in the relevant community plan, and they will be in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be scheduled individually.

Summary of Project Changes: No major changes are anticipated for this project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CITYGF	630221			446,955				
Unidentified Funding	999999				1,600,000			
Total				446,955	1,600,000			
Work Codes				C	C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CITYGF	630221							**446,955**
Unidentified Funding	999999							**1,600,000**
Total								**2,046,955**
Work Codes								

Contact: Carol Wood E-Mail: cwood@sandiego.gov Phone: 619-525-8217

Council District: 3 **Community Plan:** Mid-City

Description: This project provides for an approximately 7.16 total useable acres park as the result of the State Route 15 freeway expansion. Phase I improvements are complete and include a children's play area, a play field, paved walkways, landscaping and site furnishings on 5.16 acres. Phase II of the project will provide for the design and construction of 2.0 acres of passive park facilities in the 38th Street canyon area of the park. Future phases will include a monument sign, community identification theme element/art, bollards, additional parking on south 38th Street, curb, gutter and sidewalk and various park amenities. The improvements will comply with current local, state and federal safety and accessibility codes and regulations.

Justification: This project is in conformance with the City's Progress Guide and General Plan guidelines for population-based park acreage, and implements the Mid-City Community Plan recommendations.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Mid-City Communities Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase I is complete. Phase II design began in Fiscal Year 2005. Phase II construction is scheduled to begin in Fiscal Year 2008 and be completed in Fiscal Year 2008. Future phases will be scheduled as funding is identified.

Summary of Project Changes: The total project cost decreased by $926,000 to $1,872,166 due to change in project scope. The total project cost is $1,872,166. This project is funded.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CITYGF	630221	9,960						
FDGRNT DF	000005		710,250					
PRKDIF MC	039094	469,848	162,898					
STATE DL	038062	246,250	272,960					
Total		726,058	1,146,108					
Work Codes		CD	C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CITYGF	630221							**9,960**
FDGRNT DF	000005							**710,250**
PRKDIF MC	039094							**632,746**
STATE DL	038062							**519,210**
Total								**1,872,166**
Work Codes								

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-236-7342

Park & Recreation

Other Parks

Pershing Middle School - Joint Use Turfing 29-531.0

Council District: 7 **Community Plan:** Navajo

Description: This project provides for artificial turfing of approximately 10 acres of school district-owned, multi-purpose fields for athletic and recreational activities pursuant to a joint-use agreement, including a comfort station, two shade structures, and entry monumentation. This project will be completed in phases as funding is available. Phase I provided the first 5 acres of artificial turf.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Navajo Community Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The first phase of construction was completed in Fiscal Year 2006. Phase II design and construction will continue as funding is identified.

Summary of Project Changes: No major changes are anticipated for this project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CAPOUT	030245	80,000						
DIF 12	079506	345,000						
P/P	010365	116,634						
PRIV DN	063022	191,753	8,993					
PRKFEE DS	014000	16,000						
PRKFEE SC	011360	11,000						
STATE 60	038160	335,000						
Unidentified Funding	999999				5,600,000			
Total		1,095,387	8,993		5,600,000			
Work Codes		CD	C		CD			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CAPOUT	030245							**80,000**
DIF 12	079506							**345,000**
P/P	010365							**116,634**
PRIV DN	063022							**200,746**
PRKFEE DS	014000							**16,000**
PRKFEE SC	011360							**11,000**
STATE 60	038160							**335,000**
Unidentified Funding	999999							**5,600,000**
Total								**6,704,380**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Council District: 2 **Community Plan:** Old San Diego

Description: This project provides for preparation of a master plan to restore, enhance and manage the archaeological and historical resources at Presidio Park. Phase I provided for consultant services to oversee a task force of selected professional archaeologists, geologists and historians who studied the park site and developed a program that will become the basis for the master plan. Phase II completes the master plan effort.

Justification: This master plan will guide the restoration, enhancement and management of the archaeological and historical resources over a 20-year period.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project implements the recommendations found in the Old San Diego Community Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase I is complete. Phase II will be scheduled upon identification of funding.

Summary of Project Changes: No major changes are anticipated for this project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CITYGF	630221	4,445	5,555					
FDGRNT CH	019289	15,000						
Unidentified Funding	999999				475,000			
Total		19,445	5,555		475,000			
Work Codes		D	D		D			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CITYGF	630221							**10,000**
FDGRNT CH	019289							**15,000**
Unidentified Funding	999999							**475,000**
Total								**500,000**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

Park & Recreation

Other Parks

Public Roads Supporting Park Access 29-692.0

Council District: Citywide **Community Plan:** Citywide

Description: This project would provide funding for public roads (Citywide) that support park access.

Justification: This project would provide funding for public roads (Citywide) that support park access.

Operating Budget Effect: The operating budget effect will be determined based upon the individual project.

Relationship to General and Community Plans: All projects will implement the recommendations found in the relevant community plan and they will be in conformance with the City's Progress Guide and General Plan.

Scheduling: Project schedules will be determined individually.

Summary of Project Changes: It is proposed to allocate $250,000 in TransNet funding to this new annual allocation in Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
TRANS	030300			250,000				
Unidentified Funding	999999				500,000	500,000	500,000	500,000
Total				250,000	500,000	500,000	500,000	500,000
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
TRANS	030300							**250,000**
Unidentified Funding	999999	500,000	500,000	500,000	500,000	500,000	500,000	
Total		500,000	500,000	500,000	500,000	500,000	500,000	**250,000**
Work Codes								

Contact: Elvira Ricafort E-Mail: ericafort@sandiego.gov Phone: 619-533-6433

Rancho Encantada Bicycle, Pedestrian, and Equestrian Trail System 29-611.0

Council District: 7 **Community Plan:** Rancho Encantada

Description: This project provides for design and construction of approximately 6.5 miles of hiking and riding trails to be located throughout the community in accordance with the precise plan. The trail system will consist of a network of paved (8,000 lf), improved multi-purpose (13,000 lf) and unpaved (14,000 lf) trails, and will provide access into the Multiple Species Conservation Program preserve area of Sycamore Canyon.

Justification: The system of trails has been incorporated as an integral component of the Rancho Encantada Precise Plan and provides linkage to existing, adjacent trail systems.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Rancho Encantada Precise Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Funding for this project has been phased to coincide with the acquisition and or development of the right-of-way and open space parcels in which the trails will be located. The system of trails will be completed by developer prior to buildout of the community.

Summary of Project Changes: Project cost and schedule have been updated to reflect the most recent Rancho Encantada Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SUBDIV SD	000014	165,000	828,000	110,000				
Total		165,000	828,000	110,000				
Work Codes		D	CD	C				

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SUBDIV SD	000014							**1,103,000**
Total								**1,103,000**
Work Codes								

Contact: Rick Thompson E-Mail: rthompson@sandiego.gov Phone: 619-533-6756

Park & Recreation

Other Parks

Rancho Encantada Park - Neighborhood No. 1 29-610.0

Council District: 7 **Community Plan:** Rancho Encantada

Description: This project provides for acquisition and development of an 8 acre neighborhood park to include active and passive uses.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City of San Diego's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Rancho Encantada Precise Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Construction is dependent upon the actual rate of development within the Rancho Encantada community.

Summary of Project Changes: Project cost and schedule have been updated to reflect the most recent Rancho Encantada Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
DEVADV DA	000018		2,800,000	-700,000	-2,100,000			
FBA 16	079016			700,000	2,100,000			
SUBDIV SD	000014				3,200,000			
Total			2,800,000		3,200,000			
Work Codes			CD	R	LR			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
DEVADV DA	000018							
FBA 16	079016							**2,800,000**
SUBDIV SD	000014							**3,200,000**
Total								**6,000,000**
Work Codes								

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-236-7342

Council District: 7 **Community Plan:** Rancho Encantada

Description: This project provides for acquisition and development of approximately 6 acres for a neighborhood park to include active and passive uses.

Justification: This park will exceed the requirements of the population-based park acreage requirements set forth in the Rancho Encantada Precise Plan and the City of San Diego's Progress Guide and General Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project implements the recommendations found in the Rancho Encantada Precise Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Construction is dependent upon the actual rate of development within the Rancho Encantada community.

Summary of Project Changes: No major changes are anticipated for this project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 16	079016		1,500,000					
SUBDIV SD	000014		2,400,000					
Total			3,900,000					
Work Codes			CDL					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 16	079016							**1,500,000**
SUBDIV SD	000014							**2,400,000**
Total								**3,900,000**
Work Codes								

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-236-7342

Park & Recreation

Other Parks

Rancho Penasquitos Parks - Playground Upgrades 29-864.0

Council District: 1 **Community Plan:** Rancho Penasquitos

Description: This project provides for upgrades to the play area and replacement of playground equipment. New playground equipment will comply with State and federal safety and accessibility requirements.

Justification: This project will provide for play area upgrades and replacement of playground equipment to meet current State and federal safety and accessibility requirements.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Rancho Penasquitos Community Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The first upgrade was completed in Fiscal Year 2006. Future upgrades will be scheduled when funding is identified.

Summary of Project Changes: Project cost and schedule have been updated to reflect the most recent Rancho Penasquitos Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 04	079004	278,449	21,551		900,000	350,000	350,000	
Unidentified Funding	999999				550,000			
Total		278,449	21,551		1,450,000	350,000	350,000	
Work Codes		D	CD		C	C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 04	079004							**1,900,000**
Unidentified Funding	999999							**550,000**
Total								**2,450,000**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

Council District: Citywide **Community Plan:** Citywide

Description: This project provides funding for permanent public capital improvements, planning, deferred maintenance and land acquisitions for San Diego regional parks in accordance with Ordinance O-19113 and Municipal Code section 22.0229.

Justification: San Diego's regional park system contains recreation resources unique to our City. Parks such as Balboa Park, Mission Bay Park, Mission Trails Regional Park, Otay River Valley Park and San Diego River Park, as well as open spaces and coastal beaches, help define the City's identity, enrich quality of life and serve as visitor attractions that strengthen the local economy. These regional treasures are threatened by increasing use and a backlog of needed improvements.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the relevant plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction will be scheduled in accordance with the scope of the various sub-projects.

Summary of Project Changes: No major changes are anticipated for this project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
MBR	010518			200,000	731,729	731,729	731,729	731,729
Total				200,000	731,729	731,729	731,729	731,729
Work Codes				CD	CD	CD	CD	CD

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
MBR	010518	731,729						**3,858,645**
Total		731,729						**3,858,645**
Work Codes	CD							

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

Park & Recreation

Other Parks

Riviera Del Sol Neighborhood Park - Acquisition and Development 29-651.0

Council District: 8 **Community Plan:** Otay Mesa

Description: This project provides for land acquisition and development of a 4.9 useable-acre neighborhood park at a site located in the Riviera del Sol subdivision.

Justification: This project contributes to satisfying the population-based park acreage requirements set forth in the City of San Diego's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Otay Mesa Community Plan and Riviera del Sol Precise Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Land acquisition is scheduled to be complete in Fiscal Year 2007. Design is scheduled to begin in Fiscal Year 2009. This schedule is dependent upon the actual rate of development within the community.

Summary of Project Changes: Project cost and schedule have been updated to reflect the most recent Otay Mesa Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 14	079014		1,450,000		2,100,000			
Unidentified Funding	999999					1,360,000		
Total			1,450,000		2,100,000	1,360,000		
Work Codes			L		CDL	C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 14	079014							**3,550,000**
Unidentified Funding	999999							**1,360,000**
Total								**4,910,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Council District: 3 **Community Plan:** Uptown

Description: This project provides for the design and construction of joint-use athletic fields at Roosevelt Junior High School. Phase I of the project provides for 1.8 useable acres of joint use and decomposed granite path surrounding the field area. Future phases will provide an additional 1.9 useable acres of joint use artificial turf, joint use parking, a comfort station, overhead shade structures and other amenities.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Uptown Community Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase I design began in Fiscal Year 2007 and construction is scheduled to begin in Fiscal Year 2008. Future phases will be scheduled when funding is identified.

Summary of Project Changes: No major changes are anticipated for this project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
DIF 29	079512	14,131	385,869					
Unidentified Funding	999999				4,200,000			
Total		14,131	385,869		4,200,000			
Work Codes		D	D		CD			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
DIF 29	079512							**400,000**
Unidentified Funding	999999							**4,200,000**
Total								**4,600,000**
Work Codes								

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-236-7342

Park & Recreation

Other Parks

San Diego River Park Master Plan 29-666.0

Council District: 6

Community Plan: Mission Bay Park, Navajo, Tierrasanta, East Elliott

Description: This project provides for the development of a Master Plan including preparation of an environmental document and an economic analysis for approximately 17 miles of the San Diego River within the City of San Diego.

Justification: This project will provide a policy document to guide development, preservation, enhancement and recreation along the river over the next 20 years.

Operating Budget Effect: None.

Relationship to General and Community Plans: Once the Master Plan is developed the relationship to the Community Plan and City's Progress Guide and General Plan will be determined.

Scheduling: The project began in Fiscal Year 2004 and will be completed in Fiscal Year 2009.

Summary of Project Changes: The total project cost increased by $507,000 due to a revised project cost estimate. It is proposed to allocate Regional Park Improvement funding in the amount of $507,000 to this project through the Fiscal Year 2008 budget process.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
EGF	010505		300,000					
MBR	010518			507,000				
OCITY IN	010529		125,000					
OCITY RP	102341	150,000						
WATER-R	041500	393,359	156,641					
Total		543,359	581,641	507,000				
Work Codes		D	D	D				

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
EGF	010505							**300,000**
MBR	010518							**507,000**
OCITY IN	010529							**125,000**
OCITY RP	102341							**150,000**
WATER-R	041500							**550,000**
Total								**1,632,000**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

Sefton Field Neighborhood Park (San Diego River Improvements) 29-911.0

Council District: 2, 6 **Community Plan:** Mission Valley, Navajo

Description: This project provides design and construction of improvements to enhance the 11 acre site currently maintained by the Presidio Little League. The improvements may include walkways, an entry monument, picnic areas, paved parking lots and roadways, landscaping, a comfort station and irrigation upgrades for the existing athletic fields.

Justification: This project will preserve and enhance the areas along the San Diego River as set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Mission Valley Community Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The design commenced in Fiscal Year 2007. Construction of the improvements will be scheduled as funding is identified.

Summary of Project Changes: The name of this project is changed from San Diego River Improvements to Sefton Field Neighborhood Park. The total project cost increased by $1,000,000 to $1,500,000 due to a revised project scope.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
EGF	105052		500,000					
Unidentified Funding	999999				1,000,000			
Total			500,000		1,000,000			
Work Codes			L		CD			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
EGF	105052							**500,000**
Unidentified Funding	999999							**1,000,000**
Total								**1,500,000**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

Park & Recreation

Other Parks

Sunset Cliffs Natural Park - Drainage Study 29-871.0

Council District: 2 **Community Plan:** Peninsula

Description: This project provides for a study to identify and analyze drainage and erosion issues, recommend solutions, and provide environmental review of the recommendations.

Justification: Drainage and erosion improvements to the park are recommended in the Peninsula Community Plan and the draft Sunset Cliffs Natural Park Master Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project implements the recommendations found in the Peninsula Community Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The study began in Fiscal Year 2006 and will continue through Fiscal Year 2008.

Summary of Project Changes: No major changes are anticipated for this project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CMPR	030306	30,000						
DIF 19	079508	173,975	1,025					
OTHER SC	063034	100,000						
Unidentified Funding	999999				90,000			
Total		303,975	1,025		90,000			
Work Codes		D	D		D			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CMPR	030306							**30,000**
DIF 19	079508							**175,000**
OTHER SC	063034							**100,000**
Unidentified Funding	999999							**90,000**
Total								**395,000**
Work Codes								

Contact: Jim Winter E-Mail: jwinter@sandiego.gov Phone: 619-533-3040

Council District: 4 **Community Plan:** Mid-City

Description: This project provides for a general development plan and design and development of the Sunshine Berardini Fields. The proposed improvements may include a comfort station, playground area, a picnic area and amenities, landscaping, security lighting, accessible parking, driveway access, and habitat restorations as part of the Chollas Creek Enhancement Program.

Justification: This project contributes to satisying the population-based park acreage requirement set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Mid-City Community Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The general development plan began in Fiscal Year 2007. Additional phases will be scheduled contingent upon identification of funding.

Summary of Project Changes: The total project cost increased by $1,250,000 to $8,774,000 due to a revised project scope. Park and Recreation Grant Match funds in the amount of $80,000 were transferred from CIP 29-479.0, Martin Luther King Junior Community Park-George L. Stevens Senior Center, to CIP 29-890.0, Sunshine Berardini Fields Development within Fund 630221, Park and Recreation Grant Match per City Council Resolution R-302051. The total project cost of $8,774,000 includes an unfunded amount of $8,514,000.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CDBG	018539	22,811	157,189					
CITYGF	630221		80,000					
Unidentified Funding	999999				3,373,200	5,140,800		
Total		22,811	237,189		3,373,200	5,140,800		
Work Codes		P	P		CD	C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CDBG	018539							**180,000**
CITYGF	630221							**80,000**
Unidentified Funding	999999							**8,514,000**
Total								**8,774,000**
Work Codes								

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-236-7342

Park & Recreation

Other Parks

Taylor Street Slope Reconstruction 29-905.0

Council District: 3 **Community Plan:** Old San Diego

Description: This project provides for the reconstruction of a failed slope at the northeastern end of Presidio Park along Taylor Street.

Justification: This project is needed to stabilize the slope to prevent further deterioration and damage to Taylor Street. State and federal grants have been authorized for this project and will reimburse the General Fund upon completion of construction.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Old San Diego Community Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2007 and will be completed in Fiscal Year 2008. Construction is scheduled to begin in Fiscal Year 2008.

Summary of Project Changes: This project was added, mid-year, to the Fiscal Year 2007 budget per City Council Resolution R-301630 and provides for reconstruction of the failed slope along Taylor Street.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CITYGF	630221	81,406	1,145,442	-1,197,145				
FDGRNT DF	000005			941,610				
STATE DF	000001			255,535				
Total		81,406	1,145,442					
Work Codes		D	CD	R				

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CITYGF	630221							**29,703**
FDGRNT DF	000005							**941,610**
STATE DF	000001							**255,535**
Total								**1,226,848**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

Tecolote Canyon Natural Park Resource Management Plan 29-796.0

Council District: 6 **Community Plan:** Linda Vista, Clairemont Mesa

Description: This project would provide baseline environmental and cultural resource data upon which to base a natural resource management plan, including Multiple Species Conservation Program (MSCP) management directives.

Justification: This project will provide a baseline environmental study to manage and maintain the MSCP land.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project implements the recommendations found in the Clairemont Mesa Community Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: This management plan is scheduled to be completed in Fiscal Year 2008.

Summary of Project Changes: It is proposed to transfer Regional Park Improvement funding in the amount of $30,000 from this project to CIP 29-910.0, Open Space Improvements, through the Fiscal Year 2008 budget process. The total estimated project cost decreased by $30,000 to $101,000.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CITYGF	630221	41,000						
STATE 52	038314	60,000						
Total		101,000						
Work Codes		D						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CITYGF	630221							**41,000**
STATE 52	038314							**60,000**
Total								**101,000**
Work Codes								

Contact: Joshua Garcia E-Mail: jggarcia@sandiego.gov Phone: 619-533-6713

Park & Recreation

Other Parks

Teralta Neighborhood Park - Development 29-685.0

Council District: 3 **Community Plan:** Mid-City

Description: This project provides for the development of the 5-acre park including a children's play area, basketball courts, paved walkways, landscaping and site furnishings. Phase I is complete. Phase II of the project will include the addition of a comfort station to the park and the development of Central Avenue as a pedestrian and bicycle corridor from the park to University Avenue (History Lane).

Justification: The approved general development plan for Teralta Park includes a comfort station to serve park users. History Lane will contribute to the north/south bike route through the Mid-City community. Children's Mall will contribute toward the community goal of establishing Polk Avenue as a pedestrian corridor.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Mid-City Communities Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase I is complete. Phase II design began in Fiscal Year 2005 and construction will begin in Fiscal Year 2008.

Summary of Project Changes: The total estimated project cost decreased by $666,000 to $1,444,991 due to a change in project scope.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CAPOUT	030245	184,936	79,564					
CDBG	018502	52,000						
FDGRNT DF	000005		489,750					
PRKDIF MC	039094	72,003	33,238					
STATE HM	038097	400,000	133,500					
Total		708,939	736,052					
Work Codes		CD	C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CAPOUT	030245							**264,500**
CDBG	018502							**52,000**
FDGRNT DF	000005							**489,750**
PRKDIF MC	039094							**105,241**
STATE HM	038097							**533,500**
Total								**1,444,991**
Work Codes								

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-236-7342

Council District: 1 **Community Plan:** Torrey Highlands

Description: This project will provide for the acquisition, design and construction of a 5 useable-acre neighborhood park to serve the northern area of the Torrey Highlands community including half-width street improvements.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City of San Diego's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon the completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Torrey Highlands Subarea Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Construction is expected to be complete in Fiscal Year 2008.

Summary of Project Changes: Project cost and schedule have been updated to reflect the most recent Torrey Highlands Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA	17	079015		3,158,827					
PDIF	11	039069	2,030,351	360,822					
Total			2,030,351	3,519,649					
Work Codes			DL	CDL					

Revenue Source/Tag		Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA	17	079015							**3,158,827**
PDIF	11	039069							**2,391,173**
Total									**5,550,000**
Work Codes									

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

Park & Recreation

Other Parks

Torrey Highlands Neighborhood Park 29-547.0

Council District: 1 **Community Plan:** Torrey Highlands

Description: This project will provide for the acquisition, design and construction of a 5 useable-acre neighborhood park in Torrey Highlands adjacent to a proposed elementary school including half-width street improvements and comfort station.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon the completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Torrey Highlands Subarea Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled to begin in Fiscal Year 2008, depending on funding availability.

Summary of Project Changes: Project cost and schedule have been updated to reflect the most recent Torrey Highlands Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 17	079015	1,892,619	1,623,865	1,403,605	840,000	914,911		
Total		1,892,619	1,623,865	1,403,605	840,000	914,911		
Work Codes		LP	P	C	C	C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 17	079015							**6,675,000**
Total								**6,675,000**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

Council District: 1

Community Plan: Pacific Highlands Ranch, Torrey Highlands

Description: This project provides for the design and construction of over six and a half miles of bicycle, pedestrian, and equestrian trails throughout the Pacific Highlands Ranch Subdivision. The trail system, which will meet City standards, will consist of paved, improved, multi-purpose and unpaved trails providing access from Black Mountain Park to Penasquitos Canyon and Torrey Pines Lagoon, including a footbridge at the bottom of McGonigle Canyon.

Justification: The trail system has been incorporated as a critical component of the Torrey Highlands Community Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Torrey Highlands Subarea Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Funding has been scheduled to be phased with the acquisition and development of the right-of-way and open space parcels in which the trails will be located.

Summary of Project Changes: Project cost and schedule have been updated to reflect the most recent Torrey Highlands Community Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 17	079015	600,722		199,278		200,000		
Total		600,722		199,278		200,000		
Work Codes		CD		CD		CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 17	079015							**1,000,000**
Total								**1,000,000**
Work Codes								

Contact: Rick Thompson E-Mail: rthompson@sandiego.gov Phone: 619-533-6756

Park & Recreation

Other Parks

University Village Play Area Upgrade and Improvements 29-859.0

Council District: 1 **Community Plan:** University

Description: This project provides for the installation of a new play area and other improvements in University Village.

Justification: This project will provide a play area, that will be fully compliant with current State safety regulations and State and federal accessibility requirements.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the University Community Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Scheduling is contingent upon identification of funding.

Summary of Project Changes: No major changes are anticipated for this project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
STATE DF	000001		20,450					
Unidentified Funding	999999				310,200			
Total			20,450		310,200			
Work Codes			D		CD			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
STATE DF	000001							**20,450**
Unidentified Funding	999999							**310,200**
Total								**330,650**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

Wegeforth Elementary School - Joint Use Improvements 29-903.0

Council District: 6 **Community Plan:** Serra Mesa

Description: This project provides for the design and construction of approximately 4.0 acres at Wegeforth Elementary School for joint use facilities to supplement existing park acreage in the Serra Mesa Community. Phase I joint use improvements may include turfed multi-purpose sports fields, multi-purpose courts, walkways, landscaping, and accessibility upgrades. Phase II improvements may include a comfort station.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City' s Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Serra Mesa Community Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled to begin in Fiscal Year 2008. Construction is scheduled to begin in Fiscal Year 2008 and be completed in Fiscal Year 2009.

Summary of Project Changes: Project cost and scheduled have been updated to reflect the most recent Kearny Mesa and Serra Mesa Community Public Facilities Financing Plans.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
SUBDIV SD	000014		2,286,000					
Total			2,286,000					
Work Codes			CD					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
SUBDIV SD	000014							**2,286,000**
Total								**2,286,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Park & Recreation

Other Parks

West Lewis and Falcon Streets - Mini-Park 29-886.0

Council District: 2 **Community Plan:** Uptown

Description: This project provides for design and construction of a .35 acre mini park within the West Lewis and Falcon Streets rights-of-way. Amenities may include walkways, landscaping, seating areas and public art.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Uptown Community Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2007. Construction is scheduled to begin in Fiscal Year 2009.

Summary of Project Changes: This project has been updated to reflect changes in funding availability. Uptown Developer Impact Fees funding in the amount of $450,000 was allocated to this project mid-year Fiscal Year 2007, per City Council Resolution R-301443.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
DIF 29	079512	82,935	367,065					
Unidentified Funding	999999				444,882			
Total		82,935	367,065		444,882			
Work Codes		D	CD					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
DIF 29	079512							**450,000**
Unidentified Funding	999999							**444,882**
Total								**894,882**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

Council District: 2 **Community Plan:** Uptown

Description: This project provides for the design and construction of .25 acre mini park to be located within the dedicated portion of the Maple Canyon Open Space. Amenities may include walkways, landscaping, seating areas and public art.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the Uptown Community Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2007. Construction is scheduled to begin in Fiscal Year 2009.

Summary of Project Changes: No major changes are anticipated for this project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
DIF 29	079512	72,557	302,443					
Total		72,557	302,443					
Work Codes		D	CD					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
DIF 29	079512							**375,000**
Total								**375,000**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

Park & Recreation

Other Parks
Windansea Improvements 29-680.0
Council District: 1 **Community Plan:** La Jolla

Description: This project provides for beach access and parking lot improvements and protection of cliffs and beaches through storm drain erosion control at Windansea Beach. The improvements will be done in phases as funding becomes available. Phase I includes construction of three sets of stairs. Phase II includes parking lot and drainage improvements. Future phases may be necessary to address protection of cliffs and beaches through storm drain erosion control.

Justification: This project will provide stairs to the beach, coastal bluff stability, and improve storm water protection through upgrades to the existing storm drain systems.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations found in the La Jolla Community Plan and Local Coastal Program Land Use Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase I construction, which included three sets of stairs, was completed in Fiscal Year 2004.
Phase II design which includes parking lot improvements is scheduled to be complete in Fiscal Year 2008. Phase II construction is contingent upon identification of funding. Design and construction of future phases are contingent upon identification of funding.

Summary of Project Changes: No major changes are anticipated for this project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
P/P	010365	45,171	4,829					
STATE 01	038101	150,000						
TOTAX CI	102232	100,000						
TRANS	030300			350,000				
Unidentified Funding	999999				275,000			
Total		295,171	4,829	350,000	275,000			
Work Codes		CD	C		C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
P/P	010365							**50,000**
STATE 01	038101							**150,000**
TOTAX CI	102232							**100,000**
TRANS	030300							**350,000**
Unidentified Funding	999999							**275,000**
Total								**925,000**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-6526

San Diego River Dredging, Qualcomm Way to State Route 163 - Phase One 12-157.0

Council District: 6 **Community Plan:** Mission Valley

Description: This project provides for the first phase of dredging within the San Diego River between Qualcomm Way and State Route 163. The first phase will remove a small island of sediment located at the Murray Creek outfall near the western end of Hazard Center Drive. Other phases of dredging within the project area may be required in the future, pending funding identification.

Justification: This project will protect adjacent property from potential flooding during rain events.

Operating Budget Effect: Soundings of the river and other ancillary costs related to dredging are part of the maintenance obligations of the First San Diego River Improvement Project Maintenance Assessment District.

Relationship to General and Community Plans: This project implements the recommendations found in the Mission Valley Master Plan and the First San Diego River Improvement Project Natural Resource Management Plan (adopted by the City Council on February 2, 2004 per Resolution R-298839), and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and environmental studies for the removal of sediment from the Murray Creek outfall in the San Diego River are scheduled for completion in Fiscal Year 2008. Dredging of this area is scheduled to begin in Fiscal Year 2008.

Summary of Project Changes: No major changes are anticipated for this project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
OTHER RI	070240	87,452	337,548					
Total		87,452	337,548					
Work Codes		CD	C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
OTHER RI	070240							**425,000**
Total								**425,000**
Work Codes								

Contact: Danny Schrotberger E-Mail: dschrotberger@sandiego.gov Phone: 619-533-3778

Unfunded Needs List

Park & Recreation **Balboa Park**

CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
21-861.0	**Balboa Park - Bird Park**	**$ 1,000,000**	**$ -**

This project provides for approximately seven art elements and accessibility upgrades to the existing Bird Park of Balboa Park. The total estimated project cost of jsut over $1.0 million including an unfunded amount of $1 million.

21-870.0	**Balboa Park - Myrtle Way Pergola**	**$ 350,000**	**$ -**

This project provides for reconstruction of the Myrtle Way Pergola in Balboa Park. The total estimated project cost of $400,000 includes an unfunded amount of $350,000.

21-868.0	**Balboa Park Parking, Circulation and Land Use Study - Phase II**	**$ 3,000,000**	**$ -**

This project would provide for Phase II of the Balboa Park - Parking, Circulation and Land Use Study to evaluate parking alternatives and traffic circulation in Balboa Park to improve traffic issues. Phase II will include plan amendments and environmental documents. The total estimated project cost of $3 million is entirely unfunded.

	Balboa Park Subtotal	**$ 4,350,000**	**$ -**

Park & Recreation **Economic Development**

CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
39-209.0	**El Cajon Boulevard Commercial Revitalization - Interstate 805 to 54th Street**	**$ 477,192**	**$ -**

This project provides for streetscape improvements, which include sidewalk replacement, curb and gutter replacement and the installation of street lights, along El Cajon Boulevard from Interstate 805 east to 54th Street. The total estimated project cost of $2.8 million includes an unfunded amount of $477,192.

39-011.0	**Switzer Canyon/30th Street Bridge Enhancement Program**	**$ 225,000**	**$ -**

This project provides for bridge landscaping, hardscape, tree planting, signage, sidewalk, median, design of traffic calming devices, and pedestrian safety features. The total project cost of $298,586 includes an unfunded amount of $225,000.

	Economic Development Subtotal	**$ 702,192**	**$ -**

Park & Recreation **Golf Course**

CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
21-843.0	**Balboa Park Golf Course - Clubhouse and Parking Lot**	**$ -**	**$ 7,534,120**

This project provides for a master plan, design and construction of a new clubhouse, and a parking lot at the Balboa Park Golf Course. The total estimated project cost of $8.0 million includes an unfunded amount of $7.5 million.

Golf Course **Park & Recreation**

CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
25-009.0	**Torrey Pines Golf Course Clubhouse and Parking Lot**	**$ 500,000**	**$ 9,000,000**

This project provides for replacement of the clubhouse and parking lot improvements at Torrey Pines Golf Course. The amount currently unfunded would provide for the construction of this project. The total estimated project cost of $14,000,000 includes an unfunded amount of $9,500,000.

25-006.0 Torrey Pines Golf Course: North Maintenance Building Improvements **$ - $ 3,000,000**

This project would provide for a new maintenance facility for the Torrey Pines North Golf Course to include amenities such as men's and women's shower and locker facilities, wash racks and a storage area. The total estimated project cost of $3,000,000 is entirely unfunded.

Golf Course Subtotal $ 500,000 $ 19,534,120

Mission Bay **Park & Recreation**

CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
22-956.0	**Fiesta Island Improvements**	**$ 25,000,000**	**$ 114,557,949**

This project would provide for construction of recreational improvements consistent with the general development plan and Mission Bay Park Master Plan, including an expanded causeway, turfed multi-purpose areas, parking lots, playgrounds, comfort stations, walkways, a personal watercraft launching and service area, sand area relocation, south beach jetty, coastal landscaping, and additional utilities infrastructure. Total estimated project cost is $189,557,949. Funding is unidentified.

22-960.0 Fiesta Island Infrastructure Improvements **$ 25,000,000 $ 225,000,000**

This project would provide for design and construction of recreational improvements consistent with the general development plan and Mission Bay Park Master Plan, including an expanded causeway which has been identified as a high priority, turfed multi-purpose areas, parking lots, playgrounds, comfort stations, walkways, a personal watercraft launching and service area, sand area relocation, south beach jetty, coastal landscaping, and additional utilities infrastructure. The total project cost of $253,117,273 includes an unfunded amount of $250,000,000.

22-958.0 Mission Bay - Fiesta Island Access Road **$ 533,423 $ -**

This project would provide for improvements to the existing access road across the Fiesta Island causeway. Improvements may include road widening, utility stub outs and the addition of a small parking lot on the east side of the causeway. The estimate project cost of $2,833,423 is entirely unfunded.

22-955.0 Mission Bay Marshes - Phase II **$ 3,830,000 $ -**

This project would provide for construction of filtration marshes at the mouth of Tecolote Creek. An existing project, CIP 22-945.0, Mission Bay Marshes - Phase I, provides for designing and permitting these improvements. Total estimated project cost is $3,830,000. Funding is unidentified.

22-948.0 Santa Clara Recreation Center - Replacement **$ 8,698,214 $ -**

Unfunded Needs List

Park & Recreation **Mission Bay**

CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
	This project provides for the replacement of the Santa Clara Recreation Center. The total estimated project cost of $8.9 million includes an unfunded amount of $8.7 million.		
22-954.0	**South Shores Improvements**	**$ 10,600,000**	**$ 52,000,000**
	This project would provide for construction of recreational improvements in the remaining undeveloped portion of South Shores in Mission Bay Park consistent with the general development plan. The total estimated project cost of $62.6 million is entirely unfunded.		
	Mission Bay Subtotal	**$ 73,661,637**	**$ 391,557,949**

Park & Recreation **Other Parks**

CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
29-873.0	**Alice Birney Elementary School - Joint Use Improvements**	**$ 770,000**	**$ -**
	This project would provide for the design and construction of joint-use athletic fields at Alice Birney Elementary School and would include 1.6 acres of natural turf. The total estimated project cost of $770,000 is entirely unfunded.		
29-884.0	**Allied Gardens Recreation Center Expansion**	**$ 4,063,280**	**$ -**
	This project would provide for the design and construction of an approximately 7,814 square foot expansion of the existing Allied Gardens Community Park Recreation Center, from 9,186 square feet to 17,000 square feet, to serve future residents within the Navajo community at projected build-out in 2030. The total estimated project cost of $4.1million is entirely unfunded.		
29-694.0	**Annual Allocation - Park Storm Drains**	**$ 500,000**	**$ 4,500,000**
	This project would provide for park storm drain replacement and repair citywide, including coastal areas where loss of improvements could occur if storm drain issues are not addressed. The requested annual allocation amount of $500,000 is unfunded.		
20-105.0	**Annual Allocation - Coastal Infrastructure**	**$ 350,000**	**$ 3,150,000**
	This project would provide for coastal infrastructure improvements citywide. The requested annual allocation amount of $350,000 is unfunded.		
29-691.0	**Annual Allocation - Court Resurfacing**	**$ 60,000**	**$ 540,000**
	This project would provide for resurfacing of the athletic courts within the City's parks. The requested annual allocation amount of $60,000 is unfunded.		
20-103.0	**Annual Allocation - Dedications of Park Land**	**$ 382,000**	**$ 1,528,000**
	This project would provide for park and open space dedications in compliance with Council Policy. The requested annual allocation amount of $382,000 is unfunded.		
29-603.0	**Annual Allocation - Park Irrigation System Upgrades**	**$ 100,000**	**$ 900,000**
	This project would provide for park irrigation system upgrades citywide. The requested annual allocation amount of $100,000 is unfunded.		

CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
20-102.0	**Annual Allocation - Seismic Retrofit**	**$ 200,000**	**$ 1,800,000**

This project would provide for the study of historic park buildings to determine their seismic capacities and plan for upgrades. The requested annual allocation amount of $200,000 is unfunded.

29-693.0 Annual Allocation - Structural Surveys and Emergency Consultants **$ 100,000** **$ 900,000**

This project would provide funding for structural surveys and emergency consultants for city park facilites. The requested annual allocation amount of $100,000 is unfunded.

29-581.0 Barnard Elementary School Joint Use Park Improvements **$ 415,000** **$ -**

This project provides 2.2 acres of joint use turfed fields at Barnard Elementary School. Recreational facilities may include turf irrigation, multi-purpose fields, walkways, fencing and other amenities. The amount currently unfunded would fully fund the cost of construction. The total estimated project cost of $1,000,000 includes an unfunded amount of $415,000.

29-927.0 Bay Terraces Community Center and Joint Use Improvements - Phase II **$ 1,633,000** **$ -**

This project would provide for construction of a 3,200 square foot community and senior center at Bay Terraces Community Park. The total estimated project cost of $ 1.6 million is entirely unfunded.

29-427.0 Black Mountain Ranch Community Park - Acquisition and Development **$ 350,000** **$ -**

This project provides for the acquisition, design and construction of a 30 useable-acre community park. The total estimated project cost of $17.4 million includes an unfunded amount of $350,000.

29-429.0 Black Mountain Ranch Community Park Swimming Pool **$ -** **$ 339,000**

This project will provide for the design and construction of a 25 meter by 25 yard swimming pool and related facilities to serve the North City Future Urbanizing Area. The total estimated project cost of $4.5 million includes an unfunded amount of $339,000.

29-532.0 Capehart Open Space Park - Improvements **$ 2,000,000** **$ -**

This project provides for a leash-free dog park including parking lot and street improvements, children's play area and comfort station. The total estimated project cost of $2.6 million includes an unfunded amount of $2.0 million.

29-689.0 Carmel Grove Mini-Park - Play Area Upgrade **$ 75,000** **$ -**

This project provides for the upgrade and replacement of playground equipment to meet State and federal safety and accessibility requirements. The total estimated project cost of $150,288 includes an unfunded amount of $75,000.

29-482.0 Carmel Valley Neighborhood Park - Neighborhood #8 **$ 350,000** **$ -**

This project provides for acquiring and developing a 4 useable-acre neighborhood park, including a play area, picnic facilities, open turf area and landscaping. The total estimated project cost of $3.1 million includes an unfunded amount of $350,000.

Unfunded Needs List

Park & Recreation **Other Parks**

CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
29-002.0	**Central Avenue Mini Park-Acquisition and Development**	**$ 671,200**	**$ -**

This project provides for the acquisition of an approximately 16,000 square foot parcel, remaining from the construction of the I-15 freeway through Mid-City at the corner of Central Avenue and Landis Street, to be developed as a mini park. Amenities may include an open turf area, children's play area, seating areas, walkways and security lighting. The total estimated project cost of $800,000 includes an unfunded amount of $671,200.

29-913.0	**Coastal Bluff Erosion and Access**	**$ 459,879**	**$ 2,242,523**

This project provides partial funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, that were identified and prioritized in a 2003 Coastal Erosion Assessment Survey. High priority sites are those that present potential public hazards. The total estimated project cost of $4.2 million includes an unfunded amount of $2.7 million.

29-489.0	**Encanto Community Park - Development**	**$ 4,605,914**	**$ -**

This project provides for updating the existing General Development Plan and design and construction of 0.77 acres of undeveloped park property and a community swimming pool complex. The total estimated project cost of $4.7 million includes an unfunded amount of $4.6 million.

29-409.0	**Field Elementary School Joint-Use Improvements**	**$ 2,340,000**	**$ -**

This project would provide for design and construction of a 3.35 acre turfed, multi-sports field on the existing joint-use area of Field Elementary School. The total estimated project cost of $2.3 million is entirely unfunded.

29-596.0	**Fox Canyon Park - Acquisition and Development**	**$ 1,372,000**	**$ -**

This project will provide for the acquisition and development of an approximately 1.9 gross-acre park, creek enhancements, street improvements and other recreational amenities in the Mid-City neighborhoods of Fox Canyon and Chollas Creek. The total estimated project cost of $4.8 million includes an unfunded amount of $1.4 million.

29-795.0	**Hickman Fields**	**$ 500,000**	**$ 30,000,000**

This project would provide for a 44-acre athletic area in the Kearny Mesa Community Planning Area to include multi-purpose fields, a recreation building and a swimming pool. The total estimated project cost of $30.5 million is entirely unfunded.

29-282.1	**Hilltop Community Park - Development, Phase I, II & III**	**$ -**	**$ 450,614**

This project provides for development of the Hilltop Community Park, including a soccer and roller hockey arena. The total estimated project cost of $6.3 million includes an unfunded amount of $450,614.

29-865.0	**Home Avenue Neighborhood Park - Development**	**$ 2,400,000**	**$ -**

This project provides for the construction of a new six acre neighborhood park with approximately two useable-acres, enhancements to Chollas Creek, and traffic improvements on Home Avenue. The total estimated project cost of $3.0 million includes an unfunded amount of $2.4 million.

29-521.0	**John F. Kennedy Neighborhood Park - Play Area Upgrade**	**$ 464,618**	**$ -**

CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
	This project will provide for the upgrade of the play area and existing comfort station at John F. Kennedy Neighborhood Park. The total estimated project cost of $500,000 includes an unfunded amount of $464,618.		
29-889.0	**Joint Use Improvements - Citywide**	**$ 1,672,295**	**$ -**
	This project provides for design and construction of miscellaneous improvements on joint use facilities throughout the city, such as replacement and upgrades to turf, irrigation, fencing and/or disabled access. The total estimated project cost of $2.4 million includes an unfunded amount of $1.7 million.		
29-671.0	**Kumeyaay Lakes Berm Restoration and Dredging**	**$ 9,840,000**	**$ -**
	This project provides for the dredging of two lakes and reconstruction of a lake berm within the Kumeyaay Lake system at Mission Trails Regional Park. The total estimated project cost of $10.0 million includes an unfunded amount of $9.8 million.		
29-872.0	**La Jolla Children's Pool - Joint Use**	**$ 480,000**	**$ -**
	This project provides for sand removal at Children's Pool in order to provide a bathing pool for children. The total estimated project cost of $500,000 includes an unfunded amount of $480,000.		
29-536.0	**La Jolla Valley Trail**	**$ 115,000**	**$ -**
	This project provides for the design and construction of a 3.6-mile multi-use unpaved trail, meeting City trail standards, within the open space to be granted to the City by the Black Mountain Ranch community. The trail will extend from the City limits to Black Mountain Park. The total estimated project cost of $500,000 includes an unfunded amount of $115,000.		
29-538.0	**La Jolla Valley Trail - North Loop**	**$ 278,000**	**$ -**
	This project will provides for the design and construction of a 6.6-mile trail, meeting City standards, located along the northern and western City boundary and southerly to the La Jolla Valley Trail. The total estimated project cost of $916,000 includes an unfunded amount of $278,000.		
29-892.0	**Lake Murray Community Park - Artificial Turf Field**	**$ 1,340,000**	**$ -**
	This project provides for the addition of an approximately 1.7 acre artificial turf ball field south of the existing ball fields at Cowles Point, including two accessible parking spaces and an accessible path of travel. The total estimated project cost of $1.4 million includes an unfunded amount of $1.3 million.		
29-518.0	**Martin Luther King Community Park - Play Area Upgrade**	**$ 1,150,000**	**$ -**
	This project would provide for a universally accessible children's play area, adjacent to the existing swimming pool at the north end of Martin Luther King Community Park, including ramps and surfacing. Ramps of varying elevation would allow access to all playground equipment within the playground. The total estimated project cost of $1.2 is entirely unfunded.		
29-893.0	**Memorial Community Park - Miscellaneous Pool Improvements**	**$ 16,463**	**$ -**
	This project provides for the repair and replacement of the pool decking and piping at Memorial Pool. The total estimated project cost of $338,500 includes an unfunded amount of $16,463.		
29-757.0	**Mira Mesa Community Park - Expansion (Carroll Neighborhood Park - Development)**	**$ 100,000**	**$ 100,000**

CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018

This project provides for developing approximately 11 useable-acres of the former Carroll School parksite across the street from Mira Mesa Community Park. Amenities include a comfort station and ballfields. The total estimated project cost of $21.2 million includes an unfunded amount of $200,000.

52-533.0 Mission Beach - Boardwalk Widening **$ 1,853,725** **$ -**

This project increase public acccesablity of the beach areas in Pacific and Mission Beach, including the acquisition of the right-of-way at Santa Rita Place and from Pacific Beach Drive to Oliver Avenue and the widening of the boardwalk from Santa Rita Place to Thomas Avenue. The total estimated project cost of $3.8 million, includes an unfunded amount of $1.9 million.

52-719.0 Mission Beach Bulkhead Preservation **$ 8,128,000** **$ -**

This project provides for preserving the life of the Mission Beach bulkhead from Balboa Court to Pacific Beach Drive. The amount currently unfunded would provide for replacing the concrete deck, restoring the wall backfill and replacing the parapet. The total estimated project cost of $9.2 million includes an unfunded amount of $8.1 million.

29-668.0 Mission Valley Preserve - Geological Impact Report **$ 50,000** **$ -**

This project would provide for an evaluation and recommend solutions regarding a former burn site within Mission Valley Preserve. The total estimated project cost of $50,000 is entirely unfunded.

29-771.0 Mt Hope Cemetery - Division 14 Development **$ 2,600,000** **$ -**

This project would provide for development of approximately three acres for burial sites at Mt. Hope Cemetery. The total estimated project cost of $2.6 million is entirely unfunded.

29-707.0 Mt. Hope Cemetery Southern Storm Flood Channel **$ 150,000** **$ -**

This project would provide for a storm flood channel to be dredged and cleared, allowing for proper water drainage at Mt. Hope Cemetery. The total estimated project cost of $150,000 is entirely unfunded.

29-702.0 Normal Heights Community Park/39th Street Park Development **$ 2,004,088** **$ -**

This project provides for development of the Normal Heights Community Park/39th Street Park. The amount currently unfunded would provide for future phases to include the development of approximately two acres of City owned property and a community center. The total estimated project cost of $4,436,296 includes an unfunded amount of $2,004,088.

29-667.0 North Chollas Community Park - Improvements **$ 19,503,967** **$ -**

This project provides for design and development of North Chollas Community Park. The amount currently unfunded would provide for additional development that may include a comfort station with concession area, additional sports and multi-purpose fields, play area, basketball courts, picnic areas, additional parking areas, creek enhancement, trails, a gymnasium and a dog off-leash area. The total estimated project cost of $22,800,000 includes an unfunded amount of $19,503,967.

29-675.0 Ocean Beach Fishing Pier Preservation **$ 12,000,000** **$ -**

The amount currently unfunded would provide for upgrade and restoration of the Ocean Beach Fishing Pier. The total estimated project cost of $12,205,000, includes an unfunded amount of $12,000,000.

CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
29-910.0	**Open Space Improvements**	**$ 730,000**	**$ -**

This project provides for developing public facilities within the City's resource-based open space parks. Improvements may include: rehabilitation of Cowles Mountain Trail, drainage improvements within Tecolote Open Space, San Diego River improvements, Arizona Landfill reclamation test plot and North Chollas Open Space enhancement. The amount currently unfunded would fund construction improvements. The total estimate project cost of $2,000,000 includes an unfunded amount of $730,000.

29-550.0	**Otay Valley Athletic Complex**	**$ 21,800,000**	**$ -**

This project would provide for an approximately 14 useable-acre athletic complex. Amenities may include a recreation center, athletic fields, a comfort station, parking areas and other improvements to be determined. The total estimated project cost of $22,000,000 includes an unfunded amount of $21,800,000.

29-942.0	**Otay Valley Regional Park-Beyer Way Equestrian & Regional Staging Area & Trail**	**$ 2,550,000**	**$ -**

This project provides for the design of the regional staging area in Otay Valley Regional Park and will include grading, drainage, utiltities, restroom, security lights, interpretive kiosk, a project sign, drinking fountain and trails. The total estimated project cost of $2,750,000 includes an unfunded amount of $2,550,000.

29-543.0	**Pacific Highlands Community Park Acquisition and Development**	**$ 125,000**	**$ -**

This project will provide for the acquisition, design and construction of a 20 useable-acre community park to serve the residents of Pacific Highlands Ranch and Del Mar Mesa. The amount currently unfunded would provide for construction. The total estimated project cost of $19,300,000 includes an unfunded amount of $125,000.

29-709.0	**Park System Work Plan**	**$ 914,000**	**$ 3,178,000**

This project would provide for a Citywide parks work plan that would define and guide long-range planning and policy for acquiring, preserving, developing and managing parks and open space in San Diego. The total estimated project cost of $4,092,000 is entirely unfunded.

20-013.0	**Park and Recreation Grant Match Funding**	**$ 1,600,000**	**$ -**

This project provides for assistance with matching fund requirements and other unfunded needs for projects funded with alternative financing, which includes grants and private donations. The total estimated project cost of $2,046,955 includes an unfunded amount of $1,600,000.

29-923.0	**Parkdale Neighborhood Park - Acquisition and Development**	**$ -**	**$ 500,000**

This project provides for the acquisition, design and construction of a 5 useable-acre neighborhood park located at the south end of Parkdale Avenue in the vicinity of Osgood Way and Backer Road. Park amenities may include multi-purpose turfed areas, children's play areas, multi-purpose courts, picnic facilities, walkways, security lighting and landscaping. The park will also include an approximately 1,000 square foot interpretive center for an adjoining seven-acre vernal pool site. The total estimated project cost of $6,350,000 includes an unfunded amount of $500,000.

29-582.0	**Penasquitos Creek Restoration**	**$ 296,000**	**$ -**

CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018

This project would provide for a drainage and engineering study plus the removal of sedimentation from Penasquitos Creek and two drainage swales. It would also include the reengineering and/or extension of the drainage pipe just east of the Black Mountain Road bridge. The total estimated project cost of $296,000 is entirely unfunded.

29-531.0 Pershing Middle School - Joint Use Turfing **$ 5,600,000** **$ -**

Phase I of this project, which is complete, provided for artificially turfing 5 acres of school district-owned, multi-purpose fields for athletic and recreational activities pursuant to a joint-use agreement. The amount currently unfunded would provide for artificially turfing an additional 5 acres, including a comfort station, two shade structures, and entry monumentation. The total estimated project cost of $6,704,380 includes an unfunded amount of $5,600,000.

29-669.0 Playground Equipment Upgrades **$ 2,100,125** **$ 6,300,375**

This project would provide for replacement and upgrade of playground equipment at various park sites Citywide that have been affected by equipment removals as a result of playground safety audits. The total estimated project cost of $8,400,500 is entirely unfunded.

29-477.0 Presidio Park Master Plan **$ 475,000** **$ -**

This project provides for preparation of a master plan to restore, enhance and manage the archaeological and historical resources at Presidio Park. Phase I provided for consultant services to oversee a task force of selected professional archaeologists, geologists and historians who studied the park site and developed a program that will become the basis for the master plan. The amount currently unfunded would provide funding for Phase II to complete the master plan effort. The total estimated project cost of $500,000 includes an unfunded amount of $475,000.

29-692.0 Public Roads Supporting Park Access **$ 500,000** **$ 4,500,000**

This project would provide funding for public roads that support access to City parks. The requested annual allocation amount of $500,000 is unfunded.

29-864.0 Rancho Penasquitos Parks - Playground Upgrades **$ 550,000** **$ -**

This project provides for upgrades of play area and replacement of playground equipment. New playground equipment will comply with State and federal safety and accessibility requirements. The total estimated project cost of $2,450,000 includes an unfunded amount of $850,000.

29-922.0 Rattlesnake Canyon Neighborhood Park **$ -** **$ 1,050,000**

This project provides for the design and construction of a 10 useable-acre neighborhood park, including a trail connection to Maddox Neighborhood Park. Park amenities may include multi-purpose sports fields, sports field lighting, multi-purpose turfed areas, children's play areas, multi-purpose courts, picnic facilities, walkways, security lighting, a comfort station and concessions facility, and landscaping. The amount currently unfunded would provide for construction improvements. The total estimated project cost of $5,700,000 includes an unfunded amount of $1,050,000.

29-651.0 Riviera Del Sol Neighborhood Park - Acquisition and Development **$ -** **$ 1,360,000**

This project provides for land acquisition and development of a 4.9 useable-acre neighborhood park at a site located in the Riviera Del Sol subdivision. The amount currently unfunded would provide for the construction of the neighborhood park. The total estimated project cost of $4,910,000 includes an unfunded amount of $1,360,000.

CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
29-896.0	**Roosevelt Junior High School - Joint Use Improvements**	**$ 4,200,000**	**$ -**

This project provides for the design and construction of joint-use athletic fields at Roosevelt Junior High School. Phase I of the project provides for 1.8 useable acres of joint use and decomposed granite path surrounding the field area. Future phases will provide an additional 1.9 useable acres of joint use artificial turf, joint use parking, a comfort station, overhead shade structures and other amenities. The amount currently unfunded would provide for future phases of construction. The total estimated project cost of $4,600,000 includes an unfunded amount of $4,200,000.

29-911.0	**Sefton Field Neighborhood Park (San Diego River Improvements)**	**$ 1,000,000**	**$ -**

This project provides design and construction of improvements to enhance the 11 acre site currently maintained by the Presidio Little League. The improvements may include walkways, an entry monument, picnic areas, paved parking lots and roadways, landscaping, a comfort station and irrigation upgrades for the existing athletic fields. The amount currently unfunded would provide for the design and construction improvements. The total estimated project cost of $1,500,000 includes an unfunded amount of $1,000,000.

29-871.0	**Sunset Cliffs Natural Park - Drainage Study**	**$ 90,000**	**$ -**

This project provides for a study to identify and analyze drainage and erosion issues, recommend solutions, and provide environmental review of the recommendations. The amount currently unfunded would provide for the design of this project. The total estimated project cost of $395,000 includes an unfunded amount of $90,000.

29-890.0	**Sunshine Berardini Fields Development**	**$ 3,373,200**	**$ 5,140,800**

This project provides for a general development plan and design and development of the Sunshine Berardini Fields. The proposed improvements may include a comfort station, playground area, a picnic area and amenities, landscaping, security lighting, accessible parking, driveway access, and habitat restorations as part of the Chollas Creek Enhancement Program. The amount currently unfunded would provide for construction of additional phases of the project. The total estimated project cost of $8,774,000 includes an unfunded amount of $8,514,000.

29-613.0	**Tierrasanta Skate Park**	**$ 5,000,000**	**$ -**

This project would provide for the design and construction of a skateboard park within the Tierrasanta Community Planning area at a location to be determined. The total estimated project cost of $5,000,000 is entirely unfunded.

29-437.0	**Torrey Pines Pocket Park - Acquisition and Development**	**$ 1,662,000**	**$ -**

This project would provide for acquisition, design and construction of a pocket park in the Torrey Pines Community Planning area. The total estimated project cost of $1,662,000 is entirely unfunded.

29-859.0	**University Village Play Area Upgrade and Improvements**	**$ 310,200**	**$ -**

This project would provide for the installation of a new play area and other improvements in University Village. The total estimated project cost of $330,650 includes an unfunded amount of $310,200.

29-680.0	**Windansea Improvements**	**$ 275,000**	**$ -**

Unfunded Needs List

Park & Recreation **Other Parks**

CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
	This project provides for beach access improvements and protection of cliffs and beaches through storm drain erosion control. The amount currently unfunded would provide for Phase II construction. The total estimated project cost of $575,000 includes an unfunded amount of $275,000.		
	Other Parks Subtotal	**$ 138,593,954**	**$ 68,479,312**
	Park & Recreation Total	**$ 217,807,783**	**$ 479,571,381**

Police

Council District: 1

Community Plan: Subarea II Future Urbanizing Area, Carmel Valley, Torrey Hills, Via de la Valle, Fairbanks Ranch Country Club

Description: This project provides for the acquisition of a four-acre site and construction of facilities to house a police command and light vehicle maintenance facility. The site was acquired by the City in September 2002 and is located on El Camino Real at Elijah Court. These facilities will serve the northwest area of the City in the Carmel Valley and adjacent community plan.

Operating Budget Effect: The operation of the Northwestern Area Police Station will require an additional 23.50 positions to staff the new divison. The Fiscal Year 2008 Annual Budget reflects an increase of approximately $321,000 in personnel costs and $1.2 million in non-personnel expenditures for this police station.

Relationship to General and Community Plans: This project is consistent with most affected community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The land acquisition process was completed in Fiscal Year 2003. Design began in Fiscal Year 2003 and was completed in Fiscal Year 2004. Construction began in Fiscal Year 2006 and was completed in January of 2007. This project will be closed in Fiscal Year 2008, pending any incidental costs.

Summary of Project Changes: Construction was completed in January of 2007 and the facility is operational.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
FBA 02	079002	10,064,605	-18,302					
FBA 08	079008	3,138,691	-1,040,434					
FBA 09	079010	554,109						
FBA 11	079011	3,386,488	662,184					
PDIF 12	039063	1,697,000	673,756					
Total		18,840,893	277,204					
Work Codes		CDL	C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
FBA 02	079002							**10,046,303**
FBA 08	079008							**2,098,257**
FBA 09	079010							**554,109**
FBA 11	079011							**4,048,672**
PDIF 12	039063							**2,370,756**
Total								**19,118,097**
Work Codes								

Operating Budget Effect

Fiscal Year 2008	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	23.50	-	-	23.50
PE	$ 2,676,520	$ -	$ -	$ 2,676,520
NPE	$ 1,152,955	$ -	$ -	$ 1,152,955
Total Impact	$ 3,829,475	$ -	$ -	$ 3,829,475

Contact: Marta Williams E-Mail: mcwilliams@pd.sandiego.gov Phone: 619-531-2662

Police

Police

Police and Fire Training Facility (Regional Public Safety Training Institute) 36-064.0

Council District: 2 **Community Plan:** Peninsula

Description: This project provides for the City's proposed Regional Police and Fire Training Facility (Regional Public Safety Training Institute [RPSTI]) in the Camp Nimitz area of the former Naval Training Center, as well as for a Regional Emergency Vehicle Operations Course, which will be located at a site yet to be identified. Currently, law enforcement training takes place at Miramar College and Fire-Rescue training takes place in the aging existing buildings at Camp Nimitz. The Naval Training Center reuse plan, approved by the Navy and the City Council, set aside 24.7 acres for this purpose. The City Council has also approved a Joint Powers Authority between the City of San Diego, County of San Diego, and San Diego Community College District for the development, financing and administration of the RPSTI. The City's projected share of the total cost of the project will be funded jointly by the San Diego Fire-Rescue and Police Departments.

Justification: The expansion of the campus at Miramar College will require the relocation of law enforcement training to the Camp Nimitz site. Construction of a regional state-of-the-art facility will satisfy current Peace Officer Standards for Training, State Fire Marshal's Office, and Standards for Corrections Training requirements and provide for consistent training of all emergency responders countywide. RPSTI will also provide a venue for training of private security and allow for training of local agencies by State and federal entities.

Operating Budget Effect: The operating budget effect will be determined upon completion of design.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Schedule will be determined upon completion of design, which is expected to be complete by Fiscal Year 2010. Preliminary construction has been rescheduled for Fiscal Year 2009, contingent upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
CITYGF	630221	177,344						
PRIV DN	063022	327,656						
Unidentified Funding	999999				42,000,000			
Total		505,000			42,000,000			
Work Codes		D			C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
CITYGF	630221							**177,344**
PRIV DN	063022							**327,656**
Unidentified Funding	999999							**42,000,000**
Total								**42,505,000**
Work Codes								

Contact: Marta Williams E-Mail: mcwilliams@pd.sandiego.gov Phone: 619-531-2662

CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
36-068.0	**Otay Mesa Police Facility**	**$ -**	**$ 30,000,000**

This project would provide for acquisition of land and construction of a police facility to serve the east Otay Mesa area. This facility would accommodate the anticipated need for increased police services due to population growth and development in this area. The total funding needs of the project, currently estimated at $30.0 million, will be determined once a final scope of work is established.

36-069.0	**Permanent Canine and SWAT Facility**	**$ 5,500,000**	**$ -**

In Fiscal Year 2006, the Police Vehicle Mainetance Facility was relocated to Federal Boulevard. As a result, the Canine and SWAT Units were relocated east of the Pistol Range. Because of a shortage of funding, the initial project only included funding for temporary modular office space for the two units. This project would include public right-of-way improvements on the south side of Federal Boulevard, as directed by the Mayor and City Council. The total funding needs of the project, currently estimated at $5.5 million, will be determined once a final scope of work is established.

36-077.0	**Police Mounted Enforcement Facility**	**$ -**	**$ 5,500,000**

This project would provide for a replacement facility for the Police Mounted Enforcement Unit. The current Mounted Enforcement Unit is housed in a double-wide trailer that was relocated from the old Canine Unit site. While serviceable, the trailer is aging and will need to be replaced. The total funding needs of the project, currently estimated at $5.5 million, will be determined once a final scope of work is established.

36-074.0	**Police Pistol Range Improvements**	**$ 8,000,000**	**$ -**

This project would provide for improvements to the Police Pistol Range. The existing Pistol Range at 4000 Federal Boulevard has been in operation since the 1930s. While the range has not changed significantly over the years, the surrounding community has, with developments and freeways now surrounding the complex. Many modifications are needed to enhance its safety and usability, as well as comply with existing codes, while still maintaining the historic significance of the structures. This range is used by multiple law enforcement agencies, the training academy, the Community College District, and is open to the public through the Revolver Club. The total funding needs of the project, currently estimated at $8.0 million, will be determined once a final scope of work is established.

36-055.0	**Police Property Storage Facility**	**$ 5,000,000**	**$ -**

This project would provide for additional evidence storage space in anticipation of future storage needs. An estimated 50,000 square feet of space would house property and evidence and eliminate the need to lease property storage space. The total funding needs of this project, currently estimated at $5.0 million, will be determined once a final scope of work is established.

36-075.0	**Police Tactical Training Facility**	**$ 1,700,000**	**$ -**

This project would provide for a facility to train for tactical situations using all types of weapons. The existing Pistol Range at 4000 Federal Boulevard is inadequate to properly train law enforcement officers in all aspects of firearms safety and proficiency. The size and configuration of the existing range, coupled with the addition of adjacent developments over the years, limits the size and type of weapons and ammunition that may be used there. While this range could remain in use for training with smaller arms, an additional firearms range should be constructed to provide the ability to train with weapons of larger caliber and greater velocity. The ability to train for tactical situations and the safe and proficient use of all types of weapons is critical to both the officers who work for the Department and the citizens they serve. The total funding needs of the project, currently estimated at $1.7 million will be determined once a final scope of work is established.

Unfunded Needs List

Police			Police
CIP Number	Project Title	Funding Required in FY2008-2009	Funding Required in FY2010-2018
36-064.0	**Police and Fire Training Facility (Regional Public Safety Training Institute)**	**$ 42,000,000**	**$ -**
	This project provides for the Police and San Diego Fire-Rescue Department's shares of the Regional Public Safety Training Institute (RPSTI) in the Camp Nimitz area of the former Naval Training Center. The City's total estimated project cost of $42.5 million includes an unfunded amount of $42.0 million.		
	Police Subtotal	**$ 62,200,000**	**$ 35,500,000**
	Police Total	**$ 62,200,000**	**$ 35,500,000**

Real Estate Assets

Council District: 8 **Community Plan:** Otay Mesa

Description: This annual allocation provides for capital improvements at Brown Field. The improvements are financed by the Airports Enterprise Fund, which may receive federal and State grants. Individual projects are recommended to the City Council based on the Master Plan for the airport and on the availability of funding. These projects will not be impacted by the Brown Field development project.

Justification: This project may be used to provide matching local funds for capital improvement projects which are supported by State or federal grants and require local financial participation, and to provide permanent public improvements for which no State and/or federal grant funding is available.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
ARPRT BF	010510			1,500,000	1,000,000	1,000,000	1,000,000	1,000,000
Total				1,500,000	1,000,000	1,000,000	1,000,000	1,000,000
Work Codes				C				

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
ARPRT BF	010510	1,000,000	1,000,000					**7,500,000**
Total		1,000,000	1,000,000					**7,500,000**
Work Codes								

Contact: Grace Chao E-Mail: gchao@sandiego.gov Phone: 858-573-1434

Real Estate Assets

Airports

Annual Allocation - Montgomery Field 31-001.0

Council District: 6 **Community Plan:** Kearny Mesa

Description: This annual allocation provides for capital improvements at Montgomery Field. The improvements are financed by the Airports Enterprise Fund, which may receive federal and State grants. Individual projects are recommended to the City Council based on the Master Plan for the airport and on the availability of funding.

Justification: This project may be used to provide matching local funds for capital improvement projects which are supported by State or federal grants and require local financial participation, and to provide permanent public improvements for which no State or federal grant funding is available.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: No major changes are anticipated for this project. The total project cost for annual allocations is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
ARPRT MF	010520			300,000	1,000,000	1,000,000	1,000,000	1,000,000
Total				300,000	1,000,000	1,000,000	1,000,000	1,000,000
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
ARPRT MF	010520	1,000,000	1,000,000	1,000,000				**300,000**
Total		1,000,000	1,000,000	1,000,000				**300,000**
Work Codes								

Contact: Grace Chao E-Mail: gchao@sandiego.gov Phone: 858-573-1434

Council District: 6 **Community Plan:** Kearny Mesa

Description: This project provides for relocating a heliport at Montgomery Field Airport. It includes the associated facilities to fully support a heliport such as lighting, ground ingress/egress and parking for helicopters.

Justification: Relocating the heliport will result in redefining helicopter flight patterns, reducing noise and flight over residential areas to the south of the airport.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction will be scheduled upon indentification of funding.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
ARPRT MF	010520	457,674						
Unidentified Funding	999999							
Total		457,674						
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
ARPRT MF	010520							**457,674**
Unidentified Funding	999999							
Total								**457,674**
Work Codes								

Contact: Matt Anderson E-Mail: manderson@sandiego.gov Phone: 858-573-1431

Real Estate Assets
QUALCOMM Stadium
Annual Allocation - QUALCOMM Stadium Improvements 34-200.0
Council District: 6 **Community Plan:** Mission Valley

Description: This annual allocation provides for needed improvements at QUALCOMM Stadium, including the electrical system, parking lot, and working press area.

Justification: As the stadium ages, regular upgrades and renovations are required for various components.

Operating Budget Effect: The operating budget effect will be determined upon completion of individual projects.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction will be phased in accordance with the scope of various projects.

Summary of Project Changes: This project received $750,000 in Qualcomm Stadium funds in Fiscal Year 2008. This provides funding to repair key elements of the stadium, which include the electrical system, parking lot and working press area. The total project cost for annual allocations is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the Annual Budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
STAD	010332			750,000	500,000	500,000	500,000	500,000
Total				750,000	500,000	500,000	500,000	500,000
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
STAD	010332	500,000	500,000	500,000	500,000			**750,000**
Total		500,000	500,000	500,000	500,000			**750,000**
Work Codes								

Contact: Erik Stover E-Mail: estover@sandiego.gov Phone: (619) 641-3102

Water

Council District: 7 **Community Plan:** Mission Trails Regional Park, Navajo

Description: This project increases the treatment capacity of the plant from 150 million gallons of water per day (mgd) to 200 mgd and upgrades the existing treatment plant facilities to replace aged equipment and comply with new drinking water regulations. This project is split into multiple construction projects and will be phase funded. The major project components consist of the construction of two new sedimentation basins, rehabilitating the existing 1950 era sedimentation basins, rehabilitating the mechanical equipment and controls on the existing 1950 era filters, ozone generation and treatment facilities, and various site and landscaping improvements.

Justification: The Safe Drinking Water Act, Environmental Protection Agency regulations, and a Department of Health Services Compliance Order dictate the need to upgrade the treatment plant process and equipment. Anticipated future demands within the Alvarado Water Service Area also require the plant to be expanded to 200 mgd. The rehabilitated plant will better utilize the raw water storage in the San Vicente and El Capitan Reservoirs.

Operating Budget Effect: The upgrade from chlorine to ozone as the primary disinfectant will have a significant impact on the electrical and chemical comsumption of the plant, an increase of approximately of $1.6 million annually. The increase in treated water capacity and the technical aspect of the equipment will also impact the cost for maintaining and operating the plant.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Plan and the Navajo Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 1999 and is continuing through subsequent phases of work. Construction began on the initial phase of work in Fiscal Year 2004 and is scheduled to be completed in Fiscal Year 2013.

Summary of Project Changes: No changes have been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
WATER-E	041500	28,035,314	1,183,516	6,603,282	15,282,423	13,653,985	7,973,864	263,397
WATER-R	041500	28,035,314	1,183,517	6,603,283	15,282,424	13,653,986	7,973,865	263,398
Total		56,070,628	2,367,033	13,206,565	30,564,847	27,307,971	15,947,729	526,795
Work Codes		CD	C	CD	C	C	C	C

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
WATER-E	041500	1,229,572						**74,225,353**
WATER-R	041500	1,229,572						**74,225,359**
Total		2,459,144						**148,450,712**
Work Codes		C						

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Water

Municipal Water

Annual Allocation - Air Valve Adjustments and Relocations 73-333.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for the raising or rehabilitating of existing air and vacuum release vents and air release valves from below grade to above grade, and enclosing the vents in 3/16-inch steel cylinders mounted on concrete pads.

Justification: Below-grade valves are subject to flooding which could allow for cross-connections and maintenance is easier on above-ground values.

Operating Budget Effect: The operating budget effect will be determined upon completion of design.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Summary of Project Changes: The total project cost for annual allocation projects is reflective of the Fiscal Year 2008 Proposed Budget. In addition, annual allocations do not show prior year appropriations in the annual budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
WATER-R	041500			623,999	624,000			
Total				623,999	624,000			
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
WATER-R	041500							**623,999**
Total								**623,999**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for the Water Department's Municipal Water Capital Improvements Program contingency needs.

Justification: To provide better project budget control, project contingency needs (except for annual allocation projects) will be met by this annual allocation.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: The total project cost for annual allocation projects is reflective of the Fiscal Year 2008 proposed budget only. In addition, annual allocations do not show prior year appropriations in the budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
WATER-E	041500			1,684,823	2,184,000	2,028,000	1,872,000	1,871,999
WATER-R	041500			3,931,253	5,095,999	4,732,000	4,367,999	4,367,999
Total				5,616,076	7,279,999	6,760,000	6,239,999	6,239,998
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
WATER-E	041500	2,184,000	2,183,999	2,184,000	2,184,000	2,184,000	1,872,000	**1,684,823**
WATER-R	041500	5,096,000	5,095,999	5,095,999	5,095,999	5,095,999	4,368,000	**3,931,253**
Total		7,280,000	7,279,998	7,279,999	7,279,999	7,279,999	6,240,000	**5,616,076**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Water

Municipal Water

Annual Allocation - Corrosion Control 73-310.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for renovating or replacing deteriorating corrosion control and monitoring systems throughout the City.

Justification: Deteriorating corrosion control and monitoring systems are in need of rehabilitation. This annual allocation provides for an ongoing program to rehabilitate over 600 existing corrosion protection stations.

Operating Budget Effect: The operating budget effect will be determine upon completion of design.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: The total project cost for annual allocations is reflective of the Fiscal Year 2008 proposed budget only. In addition, annual allocations do not show prior year appropriations in the budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
WATER-R	041500			62,333	104,000	104,000	104,000	104,000
Total				62,333	104,000	104,000	104,000	104,000
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
WATER-R	041500	104,000	104,000	104,000	104,000	104,000	104,000	**62,333**
Total		104,000	104,000	104,000	104,000	104,000	104,000	**62,333**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for rehabilitating and reconstructing improvements at reservoirs and dams, such as resurfacing access roads, reconstructing berms, installing lighting around dams, and sandblasting and shotcreting all exposed surfaces of the dams.

Justification: The rehabilitation and reconstruction of access roads and upgrading of berms, lighting, and all exposed surfaces of the dams are necessary to maintain access to and safety in the dam area. These improvements will also serve to satisfy a portion of the Division of Safety of Dams, which is a State requirement.

Operating Budget Effect: The operating budget effect will be determine upon completion of design.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: The total project cost for annual allocation projects is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
WATER-R	041500			260,000	363,153	371,800	281,793	607,704
Total				260,000	363,153	371,800	281,793	607,704
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
WATER-R	041500	1,212,728	3,527,939	390,194	324,996	276,643	260,000	**260,000**
Total		1,212,728	3,527,939	390,194	324,996	276,643	260,000	**260,000**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Water

Municipal Water

Annual Allocation - Freeway Relocation 73-024.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for relocating water lines in conflict with the State Department of Transportation's highway construction projects.

Justification: Waterline relocation is necessitated by the State Department of Transportation's effort to expand the State Highway System. Relocation projects are accomplished in conjunction with highway projects scheduled by the State Department of Transportation.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: The total project cost for annual allocations is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
WATER-R	041500			3,103,469	54,395	52,000	52,000	52,000
Total				3,103,469	54,395	52,000	52,000	52,000
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
WATER-R	041500	52,000	52,000	52,000	52,000	52,000	52,000	**3,103,469**
Total		52,000	52,000	52,000	52,000	52,000	52,000	**3,103,469**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for upgrade and replacement of water meter boxes.

Justification: Replacement and upgrades are necessary for the ongoing use of the water billing system.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: The total project cost for annual allocation projects is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriation in the budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
WATER-R	041500			520,000	520,000	520,000	520,000	520,000
Total				520,000	520,000	520,000	520,000	520,000
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
WATER-R	041500	520,000	520,000	520,000	520,000	520,000	520,000	**520,000**
Total		520,000	520,000	520,000	520,000	520,000	520,000	**520,000**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Water

Municipal Water

Annual Allocation - Pressure Reduction Facility Upgrades 73-900.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for replacing existing pressure reducing stations, or expanding pressure capacities to meet present and future water demands.

Justification: Increasing demands for water throughout the City dictate the need to better control water pressure throughout the City's system. This annual allocation will fund continued replacement and expansion of these facilities.

Operating Budget Effect: The operating budget effect will be determine upon completion of design.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: The total project cost for annual allocations is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
WATER-R	041500			52,000	104,000	208,000	520,000	1,040,000
Total				52,000	104,000	208,000	520,000	1,040,000
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
WATER-R	041500	1,040,000	1,040,000	1,040,000	1,040,000	1,040,000	1,040,000	**52,000**
Total		1,040,000	1,040,000	1,040,000	1,040,000	1,040,000	1,040,000	**52,000**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Annual Allocation - Standpipe and Reservoir Rehabilitations 73-277.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for reconstructing standpipes and reservoirs to improve operations and extend their useful life.

Justification: Many existing standpipes and reservoirs in the water system have deteriorated to a point where they must be reconstructed or replaced to meet the current Occupational Safety and Health Act and Environmental Protection Agency safety and water quality standards.

Operating Budget Effect: The operating budget effect will be determine upon completion of design.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: The total project cost for annual allocation projects is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
WATER-R	041500			468,000	574,165	998,904	3,356,481	999,431
Total				468,000	574,165	998,904	3,356,481	999,431
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
WATER-R	041500	10,979,830	1,504,704	1,187,405	1,422,838	544,901	535,726	**468,000**
Total		10,979,830	1,504,704	1,187,405	1,422,838	544,901	535,726	**468,000**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Water

Municipal Water

Annual Allocation - Water Main Replacements 73-083.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for the replacement of water mains at various locations throughout the City.

Justification: Water mains need to be replaced due to their deteriorated condition or size limitation. The existing cast-iron system is either approaching or has exceeded its expected life of 40 years. Breaks are now occurring at the rate of over 200 annually.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: The total project cost for annual allocation projects is reflective of the Fiscal Year 2008 budget only. In addition annual allocations do not show prior year appropriations in the budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
WATER-E	041500			1,558,440	2,080,000	2,080,000	2,080,000	2,106,337
WATER-R	041500			29,610,360	39,520,000	39,520,000	39,520,000	40,020,407
Total				31,168,800	41,600,000	41,600,000	41,600,000	42,126,744
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
WATER-E	041500	2,080,000	2,080,000	2,080,000	2,080,000	2,080,000	2,080,000	**1,558,440**
WATER-R	041500	39,520,000	39,520,000	39,520,000	39,520,000	39,520,000	39,520,000	**29,610,360**
Total		41,600,000	41,600,000	41,600,000	41,600,000	41,600,000	41,600,000	**31,168,800**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Annual Allocation - Water Pump Station Rehabilitations 73-263.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for replacing deteriorated pumping equipment and appurtenances or expanding pumping capacities to meet present and future water demands.

Justification: Many existing water pump stations have reached or exceeded their anticipated service life or demands have exceeded their maximum pumping capacity. However, because of the widely varying actual lengths of service life, scheduling for pump station restoration is difficult.

Operating Budget Effect: The operating budget effect will be determine upon completion of design.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: The total project cost for annual allocation projects is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
WATER-R	041500			433,327	520,000	610,346	740,645	611,824
Total				433,327	520,000	610,346	740,645	611,824
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
WATER-R	041500	1,967,435	733,805	531,917	1,906,870	562,326	552,184	**433,327**
Total		1,967,435	733,805	531,917	1,906,870	562,326	552,184	**433,327**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Water

Municipal Water

Barrett Reservoir Outlet Tower Upgrade 73-317.0

Council District: None **Community Plan:** No Community Planning Area

Description: This project provides for upgrading the electrical system and replacing the outlet tower ladders, valves and platforms.

Justification: The aging outlet tower components are in need of replacement for safety and ease of operation. The electrical system needs to be upgraded to meet current standards, provide better control, and provide safety and better accessibility.

Operating Budget Effect: This project is schedule to be completed in Fiscal Year 2008.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2006. Construction began in Fiscal Year 2007 and will be completed in Fiscal Year 2008.

Summary of Project Changes: Total estimated project cost decreased by $2.9 million to $3.6 million.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
WATER-R	041500	753,247	2,688,758	107,640	21,837			
Total		753,247	2,688,758	107,640	21,837			
Work Codes		D	C	C	C			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
WATER-R	041500							**3,571,482**
Total								**3,571,482**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for investigation work related to legal, technical, regulatory, and water quality issues; and planning, design, and construction of groundwater facilities to increase the local water supply.

Justification: The City imports 90 percent of its water from the Colorado River and the State Water Project. The City has access to nine under-utilized groundwater assets that could be developed to supply new yield, seasonal storage or carryover storage.

Operating Budget Effect: The operating budget effect will be determined upon completion of design.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Research, design, and development began in Fiscal Year 2001 and will continue through Fiscal Year 2017. Exploration, design, and construction will be accomplished as specific sub-projects are defined.

Summary of Project Changes: The scope and schedule of this project are still preliminary.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
WATER-R	041500	5,056,139	1,621,445			11,676,875	15,612,724	14,214,200
Total		5,056,139	1,621,445			11,676,875	15,612,724	14,214,200
Work Codes		CD	D			CD	C	C

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
WATER-R	041500	1,646,462	5,651,300	17,717,415	8,450,899	3,678,473	146,127	**85,472,059**
Total		1,646,462	5,651,300	17,717,415	8,450,899	3,678,473	146,127	**85,472,059**
Work Codes		C	C	C	C	C	C	

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Water
Municipal Water
Harbor Drive Pipeline 70-957.0
Council District: 2, 8

Community Plan: Ocean Beach, Old San Diego, Peninsula, Centre City

Description: This project will replace 1.5 miles of pipeline along Harbor Drive.

Justification: These improvements are necessary to prevent water pipe breaks and to ensure a continuous water supply to the Ocean Beach and Peninsula community planning areas.

Operating Budget Effect: The operating budget effect will be determine upon completion of design.

Relationship to General and Community Plans: This project is consistent with the affected community planning areas and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Proposed construction would begin in Fiscal Year 2014.

Summary of Project Changes: The scope and schedule of this project are still preliminary. Changes to project cost and schedule reflect changes to initial estimates.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
WATER-R	041500			155,288	447,210	18,635	4,482,956	57,427
Total				155,288	447,210	18,635	4,482,956	57,427
Work Codes				D	D	D	D	D

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
WATER-R	041500	12,094						**5,173,610**
Total		12,094						**5,173,610**
Work Codes		D						

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Miramar Pipeline Improvements - Phase III & IV 70-910.5

Council District: 5 **Community Plan:** Mira Mesa

Description: This project provides for replacing or rehabilitating 26,870 linear feet of existing 51-inch diameter pre-stressed concrete cylinder pipe on Mira Mesa Boulevard between Stadium Street and I-15. A pipeline condition assessment will be performed prior to initiating design.

Justification: These improvements are necessary to prevent water pipe breaks and to assure a continuous water supply to the Mira Mesa Community.

Operating Budget Effect: The operating budget effect will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Major pipeline inspections began in Fiscal Year 2005 and are scheduled to be completed in Fiscal Year 2008 following construction of the Black Mountain Road pipeline projects (CIP 70-945.0 and CIP 73-341.0). Miramar pipeline will be reinspected starting in Fiscal Year 2009 and scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: The total project cost decreased by $13.7 million due to design scope revisions. This project now includes Phase IV.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
WATER-R	041500	1,723,884	200,598		77,170	1,075,914	277,494	129,414
Total		1,723,884	200,598		77,170	1,075,914	277,494	129,414
Work Codes		CD	C		D	CD	C	C

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
WATER-R	041500							**3,484,474**
Total								**3,484,474**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Water

Municipal Water

Miramar Water Treatment Plant - Upgrade and Expansion 73-284.0

Council District: 5 **Community Plan:** Scripps Miramar Ranch

Description: This project provides for the upgrades and expansion of the Miramar Water Treatment Plant, including construction of new state-of-the-art filters, new rapid mix and de-aeration facilities, new cholorine and chemical facilities, four new flocculation and sedimentation basins, an ozone structure with generation equipment, site paving, landscaping and a new administration building.

Justification: The Safe Drinking Water Act, mandated by the Environmental Protection Agency, dictates the need to upgrade the existing treatment plant. Also, increasing demands on the plant by the rapidly growing North City area necessitate its expansion. This project is a Department of Health Services compliance order.

Operating Budget Effect: The operating budget effect will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 1997 and will continue through subsequent phases of work. Construction began on the initial phase of work in Fiscal Year 2001 and is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: $15.8 million increase in Fiscal Year 2008 budget. Contracts B and C construction are initiating.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
WATER-E	041500	53,419,123	555,130	15,157,048	12,170,390	5,865,514	106,580	6,942
WATER-R	041500	103,695,944	1,077,606	29,422,505	23,624,876	11,385,997	206,890	13,475
Total		157,115,067	1,632,736	44,579,553	35,795,266	17,251,511	313,470	20,417
Work Codes		CD	C	C	CD	C	C	C

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
WATER-E	041500							**87,280,727**
WATER-R	041500							**169,427,293**
Total								**256,708,020**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Council District: 4, 8

Community Plan: Skyline/Paradise Hills, Southeastern San Diego

Description: This project provides for evaluating the condition of existing pipelines and for making appropriate upgrades and replacements to the pipeline south of State Route 94.

Justification: This pipeline was originally installed in 1928 and has exceeded its useful life expectancy of 60 years. Breaks in the pipeline have revealed severe pipe corrosion in certain locations.

Operating Budget Effect: The operating budget effect will be determine upon completion of design.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills and Southeastern San Diego Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Engineering studies and design began in Fiscal Year 1999 and were completed in Fiscal Year 2007. Construction will begin in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2015. However, this scheduling is contingent on the assessed condition of the pipeline.

Summary of Project Changes: It is proposed to decrease the total project cost to $18.8 million in the Water Replacement funding to reflect changes to the total cost estimates and project scope.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
WATER-R	041500	9,486,881	954,281	7,547,401	9,356,422	1,284,592	94,036	596,885
Total		9,486,881	954,281	7,547,401	9,356,422	1,284,592	94,036	596,885
Work Codes		CD	CD	C	C	C	C	C

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
WATER-R	041500	109,305	348,568	11,000				**29,789,371**
Total		109,305	348,568	11,000				**29,789,371**
Work Codes		C	C	C				

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Water

Municipal Water

Otay Water Treatment Plant - Upgrade and Expansion 73-285.0

Council District: None **Community Plan:** No Community Planning Area

Description: This project provides for upgrading the treatment processes at the Otay Water Treatment Plant to comply with the Safe Drinking Water Act standards.

Justification: New standards required by the Safe Drinking Water Act dictate the need to upgrade the existing water treatment plant standards.

Operating Budget Effect: The operating budget effect will be determine upon completion of design.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2001 and will continue through subsequent phases of work. Construction will begin on the initial phase of work in Fiscal Year 2009 and is scheduled to be completed in Fiscal Year 2017.

Summary of Project Changes: The scope and schedule of this project are still preliminary. Changes to project cost and schedule reflect changes to initial estimates.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
WATER-R	041500	6,336,024	807,590	19,242,349	1,685,383	3,247,967	723,122	
Total		6,336,024	807,590	19,242,349	1,685,383	3,247,967	723,122	
Work Codes		CD	D	CD	C	C	C	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
WATER-R	041500	1,872,000	27,466	5,320,945	5,183,774	104,561		**44,551,181**
Total		1,872,000	27,466	5,320,945	5,183,774	104,561		**44,551,181**
Work Codes		D	C	C	C	C		

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for activities performed by consultants relating to the preparation and management of the Water Department's Capital Improvements Program, value engineering, and program management. This project also provides for specialized studies and activities relating to financing, organization and management structure, scheduling, engineering, cost estimation, bond funding, and project impacts on operations and maintenance.

Justification: These activities are required to plan and continue the Water Department Capital Improvements Program, which is in excess of $1 billion, in conformance with the Strategic Plan for Water Supply.

Operating Budget Effect: The operating budget effect will be determine upon completion of design.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Summary of Project Changes: This project replaces CIP 73-347.0, due to end of contract with previous vendor. A new CIP program management consultant will be selected via the competitive bid process.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
WATER-R	041500			4,160,000	4,160,000	4,160,000	4,160,000	4,160,000
Total				4,160,000	4,160,000	4,160,000	4,160,000	4,160,000
Work Codes				D	D	D	D	D

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
WATER-R	041500	4,160,000	4,160,000	4,160,000	4,160,000	4,160,000	4,160,000	**45,760,000**
Total		4,160,000	4,160,000	4,160,000	4,160,000	4,160,000	4,160,000	**45,760,000**
Work Codes		D	D	D	D	D	D	

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Water

Municipal Water

Rancho Bernardo Reservoir Rehabilitation 73-328.0

Council District: 5 **Community Plan:** Rancho Bernardo

Description: This project will rehabilitate the ten million gallon concrete reservoir to better meet operational needs and seismic codes.

Justification: This rehabilitation project will extend the service life of the existing reservoir and reduce the maintenance required to keep it in safe operating condition.

Operating Budget Effect: The operating budget effect will be determine upon completion of design.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2000 and was completed in Fiscal Year 2007. Construction is scheduled to begin in Fiscal Year 2008.

Summary of Project Changes: Changes to project cost and schedule reflect changes to initial estimates.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
WATER-R	041500	771,554	2,562,049					
Total		771,554	2,562,049					
Work Codes		CD	C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
WATER-R	041500							**3,333,603**
Total								**3,333,603**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Council District: 1, 5 **Community Plan:** Mira Mesa, Rancho Penasquitos

Description: This project provides for the construction of a new water pump station.

Justification: This plant is required to deliver treated water from the Miramar Water Treatment Plant to the service area. This delivery of Miramar Water Treatment Plant water will reduce dependency on imported filtered water and will support future development and growth.

Operating Budget Effect: The operating budget effect is estimated to be minimal.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos and Mira Mesa Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The planning phase started in Fiscal Year 2001. The project was then put on hold due to budget issues. Presently, the project will be designed and built under a Design-Build delivery process. It is estimated that the Design-Build project will start in Fiscal Year 2008 and will be completed in Fiscal Year 2010.

Summary of Project Changes: No significant changes.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
WATER-R	041500	444,627	300,598	5,831,808	482,796	307,685		
Total		444,627	300,598	5,831,808	482,796	307,685		
Work Codes		D	D	C	C	C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
WATER-R	041500							**7,367,514**
Total								**7,367,514**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Water

Municipal Water

San Diego 17 Flow Control Facility and Pump Station 73-314.0

Council District: 3, 7 **Community Plan:** Mid-City, Navajo, College Area

Description: This project provides for the installation of a new water pump station at the Alvarado Water Treatment Plant to pump potable water into the County Water Authority's pipeline.

Justification: This pump station will supply the Mid-City Pipeline project, serving the College Area and Mid-City communities.

Operating Budget Effect: The operating budget effect will be determine upon completion of design.

Relationship to General and Community Plans: This project is consistent with the College Area, Mid-City and Navajo Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 1999, it is 90 percent completed and is scheduled to be completed in Fiscal Year 2008. Construction will begin in Fiscal Year 2009 and scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: The total estimated project cost reflects an increase of $7.6 million in Water Replacement funding to reflect changes to the initial cost estimates and project scope.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
WATER-E	041500	370,310		546,546	3,260,466	2,392,000	1,435,200	
WATER-R	041500	434,712		641,598	3,827,503	2,808,000	1,684,800	
Total		805,022		1,188,144	7,087,969	5,200,000	3,120,000	
Work Codes		D		CD	CD	C	C	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
WATER-E	041500							**8,004,522**
WATER-R	041500							**9,396,613**
Total								**17,401,135**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Council District: Citywide **Community Plan:** Citywide

Description: This is phase II of a two-phase program to install a modern Supervisory Control and Data Acquisition (SCADA) system. The SCADA system monitors and controls all critical water distribution sites. Phase I included the central control and operations component as well as Remote Control Panels (RCPs) at 42 of the water distribution sites. Due to additional work that had been identified, phase II was divided into five parts, phases IIa, IIb, IIc, IId, and IIe. Phase IIa included the installation of RCPs to control 60 additional water distribution sites. Phase IIb included remediation work at 36 existing sites. Phase IIc included installation of RCPs at 29 large meter sites. Phase IId included installation of RCPs at 72 sites, an operating efficiency assessment, a communication network upgrade, and intranet functionality for data acess. Phase IIe included the work identified in the Water Operations Optimization plan.

Justification: Although electronic monitoring systems are currently in operation, City crews have no ability to remotely control the water system, and crews must still personally visit various system locations to turn valves and control pumps manually in emergencies. With recent technological advances, new telemetry installations can provide versatility and flexibility. The new SCADA system will upgrade and centralize all telemetry controls into one location to facilitate the control, monitoring and tracking of data. Improved service and quick emergency control over the entire water system will be the ultimate result.

Operating Budget Effect: Design was completed in Fiscal Year 2001.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2000 and was completed in Fiscal Year 2001. Construction began in Fiscal Year 2000 and is scheduled to be completed in Fiscal Year 2009.

Summary of Project Changes: Project deferred to Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
WATER-E	041500	6,626,414	55,885					
WATER-R	041500	6,626,415	55,885					
Total		13,252,829	111,770					
Work Codes		CD	C					

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
WATER-E	041500							**6,682,299**
WATER-R	041500							**6,682,300**
Total								**13,364,599**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4156

Water

Municipal Water

Torrey Pines Road/La Jolla Boulevard Water Main Replacement 70-953.0

Council District: 1 **Community Plan:** La Jolla

Description: This project provides for replacing approximately 31,496 linear feet of aged 16-inch cast iron pipe along Torrey Pines Road and La Jolla Boulevard.

Justification: This pipeline improvement project is necessary to prevent water pipe breaks and to ensure a continuous water supply to the La Jolla community.

Operating Budget Effect: The operating budget effect will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2001 and will continue through Fiscal Year 2008. Construction began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2013.

Summary of Project Changes: Construction deferred to Fiscal Year 2012.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
WATER-R	041500	15,126,279	951,344		80,152	87,134	53,639	1,781,178
Total		15,126,279	951,344		80,152	87,134	53,639	1,781,178
Work Codes		CD	C		C	C	C	C

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
WATER-R	041500	124,253						**18,203,979**
Total		124,253						**18,203,979**
Work Codes		C						

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for the design and installation of miscellaneous security systems at varios facilities.

Justification: This project provides deterrence, detection and apprehension of unauthorized personnel.

Operating Budget Effect: The operating budget effect will be determine upon completion of design.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Implementation began in Fiscal Year 2001 and will continue through Fiscal Year 2010.

Summary of Project Changes: No significant changes.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
WATER-E	041500	8,354,983	4,118,099	3,941,650	1,793,971	505,720		
Total		8,354,983	4,118,099	3,941,650	1,793,971	505,720		
Work Codes		CD	CD	CD	CD	CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
WATER-E	041500							**18,714,423**
Total								**18,714,423**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Water

Reclaimed Water

Annual Allocation - CIP Contingencies - Reclaimed Water Distribution System/RWDS 70-942.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for the Water Department's Reclaimed Water Capital Improvements Program project contingency needs.

Justification: To provide better project budget control, project contingency needs (except for annual allocation projects) will be met by this annual allocation.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: The total project cost for annual allocation projects is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
WATER-E	041500			606,882	520,004	520,004	520,004	520,004
Total				606,882	520,004	520,004	520,004	520,004
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
WATER-E	041500	520,000	520,004	520,004	520,002	517,940	517,940	**606,882**
Total		520,000	520,004	520,004	520,002	517,940	517,940	**606,882**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Council District: 1 **Community Plan:** University

Description: This annual allocation provides for extensions of the North City Reclaimed Water Distribution System.

Justification: This project provides reclaimed water to additional customers beyond the sphere of influence of the existing North City optimized reclaimed water distribution system as required.

Operating Budget Effect: The operating budget effect will be determine upon completion of individual projects.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: The total project cost for annual allocation projects is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
WATER-E	041500			520,000	520,000	520,000	520,000	520,000
Total				520,000	520,000	520,000	520,000	520,000
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
WATER-E	041500	520,000	520,000	520,000	520,000	520,000	520,000	**520,000**
Total		520,000	520,000	520,000	520,000	520,000	520,000	**520,000**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Water

Reclaimed Water

North City Reclamation System 70-954.0

Council District: 1 **Community Plan:** Rancho Penasquitos

Description: This project provides for extending the recycled water system within the northern areas of the City, including a pipeline that will service the Olivenhain Municipal Water District. There are potential Proposition 50 grant funds in the future for identified facilities.

Justification: This system of recycled water pipelines, reservoirs, and pump stations will serve the northern portions of the City, including two golf courses at Black Mountatin Ranch, and the Olivenhain Municipal Water District.

Operating Budget Effect: The operating budget effect will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Planning, design and construction began in Fiscal Year 2001 and will continue throughout the life of the project as facilitiy needs are identified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
WATER-E	041500	34,328,822	6,835,211	2,179,968	770,104			
Total		34,328,822	6,835,211	2,179,968	770,104			
Work Codes		CD	C	CD	D			

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
WATER-E	041500							**44,114,105**
Total								**44,114,105**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

City Of.cials



Jerry Sanders
Mayor



Scott Peters
Council President
District 1



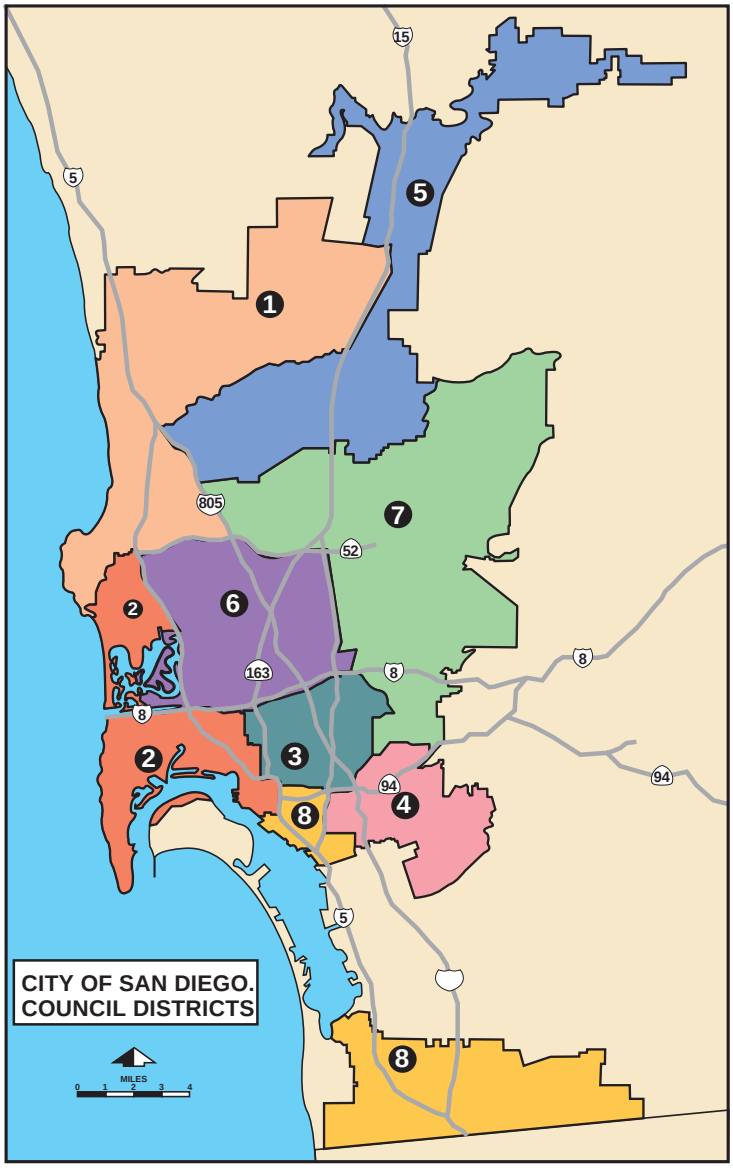
Kevin Faulconer
Councilmember
District 2



Toni Atkins
Councilmember
District 3



Anthony Young
Councilmember
District 4





Jay M. Goldstone
Chief Operating Of.cer



Michael J. Aguirre
City Attorney



Brian Maienschein
Councilmember
District 5



Donna Frye
Councilmember
District 6

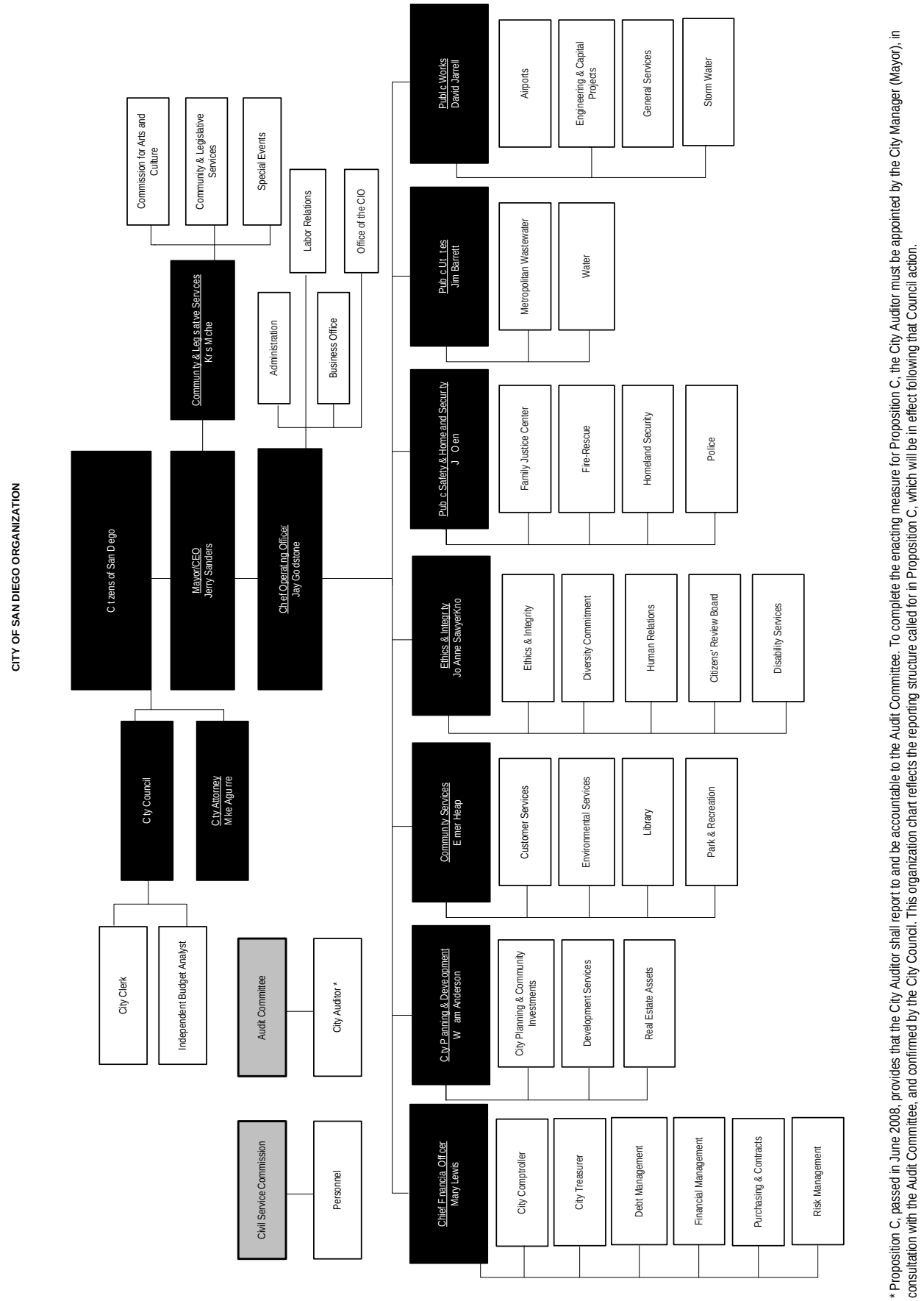


Jim Madaffer
Council President
Pro Tem
District 7



Benjamin Hueso
Councilmember
District 8

Citywide Organizational Structure



* Proposition C, passed in June 2008, provides that the City Auditor shall report to and be accountable to the Audit Committee. To complete the enacting measure for Proposition C, the City Auditor must be appointed by the City Manager (Mayor), in consultation with the Audit Committee, and confirmed by the City Council. This organization chart reflects the reporting structure called for in Proposition C, which will be in effect following that Council action.

Vision Statement

SAN DIEGO
"America's Finest City"

OUR VISION

A well managed City in a thriving community!

OUR MISSION

We provide a fiscally-sound, effective government that is responsive and dependable; a safe, well-maintained and healthy environment; and abundant opportunities so our residents and visitors can enjoy the highest quality of life.

OUR VALUES

ACCOUNTABILITY
We take responsibility for our actions and for delivering results

DIVERSITY
We treat each person with dignity, fairness, and respect; we respect the diversity of our workforce and our community

INTEGRITY
We demonstrate honor in all we do, we do the right thing

ONE CITY
We work as a team across all boundaries to achieve more

OPENNESS
We are honest and open as we do our work

SERVICE
We are responsive to the needs of our community, we are proud to deliver City services with excellence

OUR GOALS

Safe, clean neighborhoods

Fiscally-sound, efficient city government

Sustainable growth and economic prosperity

Responsive and innovative workforce

Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to nine month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the nationally recognized municipal securities information repositories ("NRMSIRS") that are recognized by the Securities and Exchange Commission, and posts such information on the City's investor information webpage. The annual budget will not be filed with the NRMSIRS or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.

CITY OF SAN DIEGO
Fiscal Year 2009
ANNUAL BUDGET
VOLUME I Budget Overview and Schedules

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Jerry Sanders
Mayor

Scott Peters
Council President
District 1

Toni Atkins
Councilmember
District 3

Brian Maienschein
Councilmember
District 5

Jim Madaffer
Council President Pro Tem
District 7

Kevin Faulconer
Councilmember
District 2

Anthony Young
Councilmember
District 4

Donna Frye
Councilmember
District 6

Benjamin Hueso
Councilmember
District 8

Jay M. Goldstone
Chief Operating Officer

Michael J. Aguirre
City Attorney

Prepared by Financial Management

This information is available in alternative formats upon request.

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Water Boards Vol. 1-3
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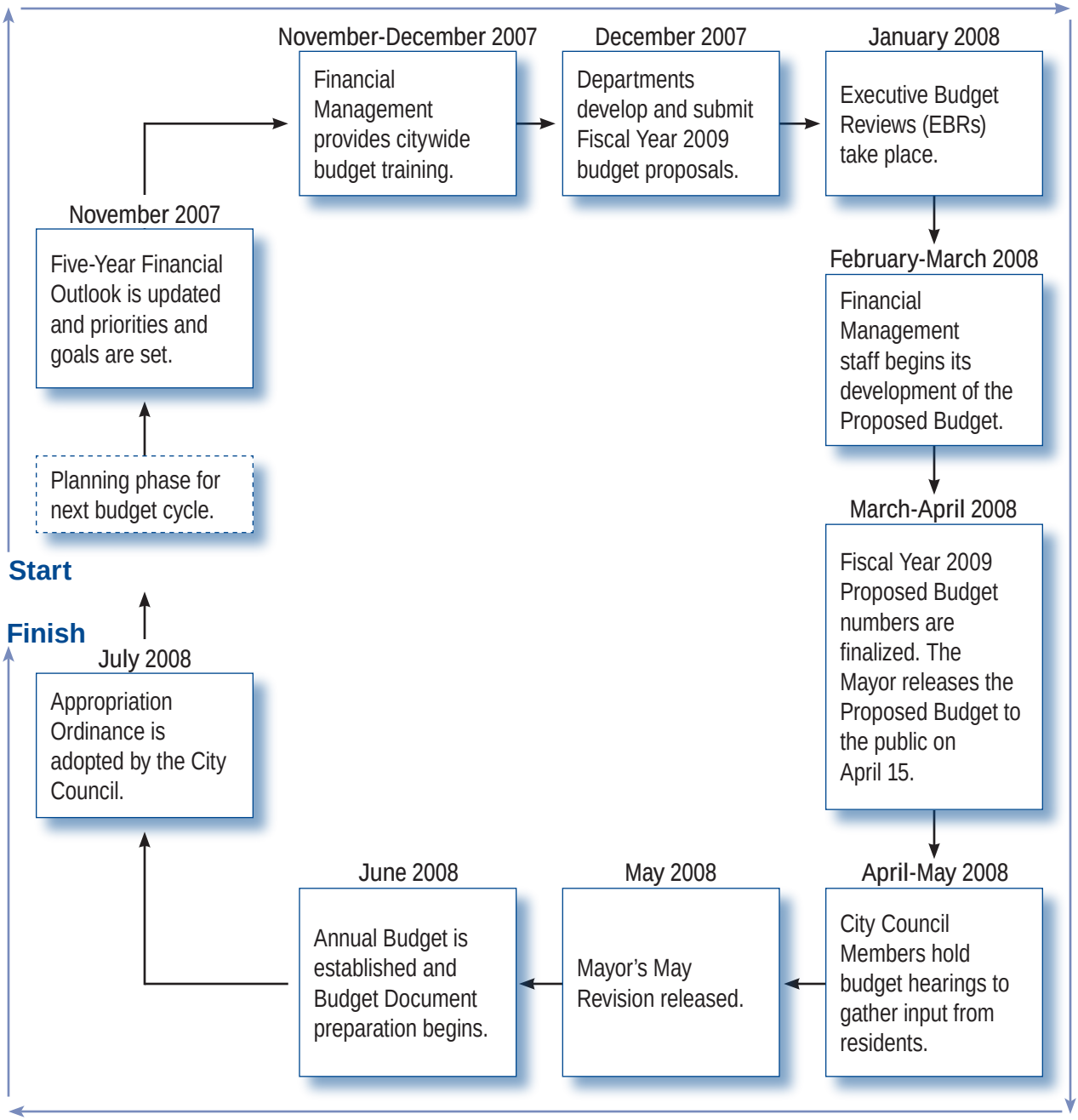
City Budget Process Overview

The City of San Diego's budget is created in conjunction with the Mayor, City Council, and City departments, with public input. The incremental budget process considers the . scal and policy goals for the upcoming fiscal year, while following a timeline for budget publication codified within the City of San Diego's Charter. This section provides an overview of the annual workflow and the specific processes that contribute to producing the City's budget. The chart below summarizes the process, and more detailed descriptions of key points are listed on the following pages.



City Budget Process Overview

The Budget Process consists of three main phases: Budget Development, Budget Review, and Annual Budget Adoption.

Budget Development

November 2007: Fiscal Planning

The Fiscal Year 2009 Budget Development Process began with the development of the Five-Year Financial Outlook (Outlook). The Outlook for Fiscal Years 2009 through 2013 served as the framework for the development of the Fiscal Year 2009 Proposed Budget by incorporating a variety of economic assumptions and newly mandated expenditure requirements into the budget document.

November-December 2007: Citywide Budget Development Training

Budget development training was provided to all City departments. In these trainings, guidance and expectations were provided to department representatives so that they would be able to develop budget requests for their departments that fit within the goals and priorities established for the Fiscal Year 2009 Proposed Budget.

December 2007: Budget Submission

Departments developed and submitted their proposed budget requests based on the Outlook and other foreseeable needs for the coming fiscal year. In order to manage the variance between forecasted revenue and expense, direction was given to General Fund departments to reduce operating budget expenditures by 10 percent, and to limit the budget requests to those included in the Outlook. Examples of additions included in the Outlook are: opening of new facilities, annualization of new facilities that opened last fiscal year, and items mandated by the City Council, State, or federal government, or a contractual obligation. Financial Management staff analyzed budget submissions and prepared a summary of changes and adjustment recommendations for discussion at the Executive Budget Reviews (EBRs).

January 2008: Budget Meetings

The EBRs took place during the month of January. In these EBRs, the Deputy Chief Operating Officers, department directors, and support staff met with the Chief Operating Officer, the Chief Financial Officer, and the Financial Management Director to discuss strategic priorities. City Management reviews the department's budget proposal and provide input to ensure that departments were aligned with the City's fiscal policies.

February-March 2008: Budget Development

Based on information provided by management at the EBRs, Financial Management staff began the development of the Proposed Budget. During the development of the budget, General Fund revenues were balanced with expenditures and adjustments were made to keep the budget in line with the City's fiscal policies and priorities.

March-April 2008: Proposed Budget Finalized

In early March, General Fund expenditures and revenues were balanced, any remaining changes to the non-general funds were made, and the Fiscal Year 2009 Proposed Budget numbers became finalized. The budget document was created from the end of March to the beginning of April, and the Mayor released the Fiscal Year 2009 Proposed Budget to the public on April 15, 2008 in compliance with the City of San Diego Charter [Article XV, Section 265, Item (b) (15)]. The Mayor officially presented the Proposed Budget to the City Council on Monday, April 21, 2008.

Budget Review

April-May 2008: City Council Budget Hearings

From the end of April through May, the City Council held a series of public budget hearings to obtain input from San Diego residents on spending priorities. Councilmembers used the information received at these hearings to develop the districts' priorities and to recommend changes to the proposed budget.

May 2008: Mayor's Recommended Revision Report

On May 16, 2008, the Mayor's May Revision to the Fiscal Year 2009 Proposed Budget was released. In this report, the Mayor made changes to the budget based on up-to-date policy-related issues and revised Fiscal Year 2008 year-end expenditure and revenue projections. On May 30, 2008 the Office of the Independent Budget Analyst issued a report to the City Council of recommendations based on the Fiscal Year 2009 Proposed Budget and the May Revision report.

City Budget Process Overview

Annual Budget Adoption

June 2008: Annual Budget

The Budget and Finance Committee approved final modifications to the Fiscal Year 2009 Proposed Budget on June 4, 2008. On June 6, 2008 the Office of the IBA issued IBA report number 08-61, a revision to the previously mentioned report. The final modifications to the budget were presented to the City Council on June 9, 2008. On June 16, 2008, the Mayor line-item vetoed the final budget modifications presented by the City Council. On June 23, 2008, the City Council overrode the Mayor's veto and established the Fiscal Year 2009 Annual Budget.

July 2008: Annual Budget Document

During the month of July, the final changes to the Fiscal Year 2009 budget were implemented. Once these changes were made, preparation of the Fiscal Year 2009 Annual Budget was completed. The Change Letter was created summarizing the May Revision and Council Action changes to the Fiscal Year 2009 Proposed Budget by department.

July 2008: Appropriation Ordinance

On July 9, 2008, the Fiscal Year 2009 Appropriation Ordinance was presented to the Budget and Finance Committee, and then to the City Council on July 21, 2008. The Appropriation Ordinance was adopted by the City Council on July 28, 2008, codifying the Fiscal Year 2009 Annual Budget into law.

Executive Summary



Introduction

The Fiscal Year 2009 Annual Budget continues the corrective . scal actions that began in Fiscal Year 2007. In January 2008, the Mayor released an update to his Five-Year Financial Outlook. This document not only presented the update to the first critical examination of the City of San Diego's long-range fiscal condition and financial challenges, but also served as a road map in the development of the Fiscal Year 2009 Annual Budget.

The Five-Year Financial Outlook identifies eight significant areas that had been neglected or under-funded for many years and threatened to overwhelm the City's budget. These areas include funding for:

- The City's Pension Plan
- The City's General Fund reserves
- The City's deferred maintenance and capital improvement needs
- The City's Retiree Health-Other Post Employment Benefits (OPEB)
- The City's obligations under Storm Water Runoff Permits
- The City's obligations under the Americans with Disabilities Act (ADA)
- The City's Workers' Compensation Fund reserves and
- The City's Public Liability Fund reserves

The funding for each of these areas in the Fiscal Year 2009 Annual Budget is described in the Fiscal Recovery Section of this Volume.

Executive Summary

City Budget Overview

The City of San Diego's Fiscal Year 2009 Annual Budget of $3.13 billion is comprised of seven main fund types: the General Fund, Debt Service and Tax Funds, Special Revenue Funds, Enterprise Funds, Internal Service Funds, Capital Improvements Program, and other funds. **Table 1** shows the change in funding from Fiscal Year 2008 to Fiscal Year 2009 by fund type.

TABLE 1
TOTAL CITY FUND CHANGES FISCAL YEAR 2008 – 2009

FUND TYPE	FY 2008 ANNUAL BUDGET	FY 2009 ANNUAL BUDGET	CHANGE	
General Fund	$ 1,106,330,952	$ 1,192,608,391	$ 86,277,439	7.8%
Debt Service and Tax Funds	$ 16,384,472	$ 15,106,114	$ (1,278,358)	-7.8%
Special Revenue Funds	$ 247,057,937	$ 276,637,799	$ 29,579,862	12.0%
Enterprise Funds	$ 856,744,292	$ 875,953,606	$ 19,209,314	2.2%
Internal Service Funds	$ 155,249,532	$ 137,457,771	$ (17,791,761)	-11.5%
Capital Improvements Program	$ 491,636,238	$ 586,959,599	$ 95,323,361	19.4%
Other Funds	$ 42,637,236	$ 42,722,371	$ 85,135	0.2%
TOTAL	$ 2,916,040,659	$ 3,127,445,651	$ 211,404,992	6.8%

General Fund

Departments within the General Fund provide core community services, such as public safety (including police and fire protection), parks and recreation, library services, and refuse collection, as well as vital support functions such as finance and human resources. These core services are primarily supported by major revenue sources that include property tax, sales tax, transient occupancy tax, and franchise fees.

The City's Fiscal Year 2009 Annual Budget reflects General Fund revenues and expenditures totaling $1.19 billion, representing an increase of $86.3 million or a 7.8 percent increase over the Fiscal Year 2008 Annual Budget. The Fiscal Year 2009 General Fund budget includes 7,545.22 budgeted full-time equivalent (FTE) positions, an increase of 287.29 FTE positions over the General Fund portion of the Fiscal Year 2008 budget (total City net position reduction is 57.82 FTEs). The net increase is due to the restructuring of the Engineering and Capital Projects Department where positions were transferred from Enterprise and Internal Service Funds to the General Fund. Staff and reimbursable revenue that was budgeted in these non-general funds are now budgeted in the General Fund, resulting in a net-zero effect on the City's overall budget. In addition, included in the General Fund budget is the addition of positions for mandated programs, new facilities and for facilities that received partial staffing last fiscal year, and the elimination of positions to balance the budget. Nearly 287 positions were added to the General Fund. This net increase in the number of positions is made up of approximately 273 positions transferred from other funds and that are cost recoverable, 121 actual new positions to support new mandates and initiatives, and the elimination of 107 positions from the budget.

Debt Service and Tax Funds

Debt Service Funds are used for the payment of principal and interest on the General Obligation Public Safety Communication Bonds. Costs related to the financing and issuance of bonds are budgeted in the debt service funds. Tax Funds contain monies that are borrowed from the sale of Tax and Revenue Anticipation Notes (TRANs) on a short-term basis to meet the cash-flow requirements of the City prior to the receipt of property and sales tax revenues. The Fiscal Year 2009 Annual Budget for Debt Service and Tax Funds totals $15.1 million.

Special Revenue Funds

Special Revenue Funds account for revenues that are received for specifically identified purposes. The larger funds include TransNet, Gas Tax, and Special Promotional Programs. The Fiscal Year 2009 Annual Operating Budget for Special Revenue Funds is $276.6 million, representing an increase of $29.6 million or 12 percent from the Fiscal Year 2008 Annual Budget.



Enterprise Funds

Enterprise Funds account for specific services that are funded directly through user fees. These funds include Water, Metropolitan Wastewater, Development Services, Refuse Disposal, Recycling, Golf, and Airports. Typically, these funds are intended to be fully self-supporting and are not subsidized by the General Fund. The Fiscal Year 2009 annual operating budget for all Enterprise Funds is $876.0 million, representing an increase of $19.2 million or 2.2 percent from the Fiscal Year 2008 Annual Budget.

- The Metropolitan Wastewater Department budget increased by $27.4 million.
- The Water Department budget decreased by $4.4 million.
- Other departments within the Enterprise Fund decreased by $3.9 million.

Executive Summary

Internal Service Funds

Internal Service Funds are created to finance and account for services provided by one City department to another City department or division. Services provided by Internal Service Fund departments are paid by fees or fund transfers. The Fiscal Year 2009 Internal Service Funds annual budget totals $137.5 million, which is a decrease of $17.8 million or 11.5 percent from the Fiscal Year 2008 Annual Budget. This decrease is primarily due to the Engineering and Capital Projects Department restructuring whereby personnel and non-personnel expenses and reimbursable revenue were transferred to the General Fund, resulting in a net-zero effect on the City's overall operating budget.

Capital Improvement Funds

The Capital Improvements Program (CIP) budget supports construction projects, such as the development of park land, construction of sewer pump plants, acquisition of land for City use, installation of traffic signals or street lighting systems, and construction and remodeling of City facilities. These funds are derived from various sources, including sewer and water fees, a one half-cent local sales tax for transportation improvements (TransNet and TransNet Extension), development impact fees, sale of City-owned property, and State and federal grants. The City typically issues bonds to pay for large and costly projects such as deferred maintenance, sewer and water treatment plants, pump stations, and pipe replacement or rehabilitation.

The Fiscal Year 2009 Annual CIP Budget totals $587.0 million. This is an increase of $95.3 million or 19.4 percent from the Fiscal Year 2008 Annual CIP Budget of $491.6 million. The Annual CIP Budget includes funding for deferred maintenance and Americans with Disabilities Act (ADA) obligations, two of the eight significant areas identified in the Five-Year Financial Outlook. Included in the Fiscal Year 2009 Annual CIP Budget is $99.7 million for deferred maintenance projects for facilities, streets, storm drains, and sidewalks; an increase of $69.7 million over the Fiscal Year 2008 Annual Budget. These projects are funded by the following sources: proceeds from land sales, Proposition 1B funds and financing[1]. The Fiscal Year 2009 Annual CIP Budget includes $11.0 million for ADA improvements funded mainly by proceeds from land sales.

Summary of Major Budget Changes

This section shows the major contributors to the 7.8 percent growth in revenues and expenditures in the General Fund in the Fiscal Year 2009 Annual Budget. Major General Fund revenues – property tax, sales tax, Transient Occupancy Tax (TOT), and franchise fees – account for approximately $13.5 million or 15.6 percent of the total General Fund revenue increase. Departmental General Fund revenues account for approximately $57.1 million or 66.2 percent of the total General Fund revenue increase. This is mainly due to the restructuring of the Engineering and Capital Projects Department where reimbursable revenue of $36.1 million was added to pay for the personnel and non-personnel costs transferred from Enterprise and Internal Service Funds to the General Fund, an increase of $5.8 million in Proposition 1B to the General Services Department to pay for street maintenance, and the restructuring of the Trench Restoration Function where reimbursable revenue of $5.0 million was added to pay for the personnel and non-personnel costs transferred from Enterprise Funds.

[1] The City Attorney has raised some concerns over the legality of the proposed .nancing structure. The financin is expected to be implemented upon successful resolution of the legal concerns.

Table 2 displays the overall net changes to both General Fund revenues and General Fund expenditures from Fiscal Year 2008 to Fiscal Year 2009.

TABLE 2 FISCAL YEAR 2009 GENERAL FUND REVENUE GROWTH OVER FISCAL YEAR 2008 BUDGET		
Growth in Major Revenue Categories		(In Millions)
Property Tax	$	25.5
Sales Tax	$	(17.4)
Transient Occupancy Tax	$	5.4
Property Transfer Tax	$	1.3
Safety Sales Tax	$	(0.3)
Vehicle License Fees	$	(1.0)
Other Revenue Increases & Budgetary Adjustments	$	15.7
Departmental Revenue	$	57.1
Net Revenue Growth*	$	86.3
*Refer to General Fund Revenue section of the budget for more detailed information regarding General Fund revenue growth.		
FISCAL YEAR 2009 GENERAL FUND EXPENDITURE GROWTH OVER FISCAL YEAR 2008 BUDGET		
Public Safety Expenditures		(In Millions)
Public Safety increase in contracted salaries and benefits (includes all departments within the Pubic Safety Business Center)	$	20.8
Public Safety annualization of facility operating costs	$	3.0
Public Safety additions	$	7.1
Subtotal Public Safety	$	30.9
Non-Public Safety Expenditures		
Non-Public Safety increase in contracted salaries and benefits	$	(1.0)
Non-Public Safety new facility and annualization operating costs	$	1.5
Non-Public Safety additions	$	32.2
Subtotal Non-Public Safety	$	32.7
Non-discretionary accounts (insurance, energy, vehicle usage, information technology, etc.)	$	(1.9)
Public Liability	$	10.0
Leveraging of Employee Offset Savings	$	7.6
Terminal Leave funding	$	2.6
Savings from the Lifeguard BPR	$	(0.4)
Engineering and Capital Projects Restructure	$	33.6
Other department transfers	$	1.4
Total Expenditure Requirements	$	116.5
Expenditure Reductions		
One-time expenditure removal	$	(12.7)
Department funding reductions	$	(17.5)
Net Expenditure Requirements	$	86.3

Executive Summary

Table 3 represents the expenditure change in the General Fund over the last three fiscal years.

TABLE 3 GENERAL FUND EXPENDITURE GROWTH SUMMARY FISCAL YEARS 2007 – 2009			
	FY 2007[1]	FY 2008	FY 2009
Total General Fund Budget	$ 1,021,203,098	$ 1,106,330,952	$ 1,192,608,391
Percent Change from Previous Year	18.1%	8.3%	7.8%

[1] The percent change from Fiscal Year 2006 represents a combination of revenue growth, restructuring, and budgeting for greater transparency.

Table 4 identifies the allocation of General Fund dollars to the Police and Fire-Rescue Departments compared to the remaining General Fund departments. In Fiscal Year 2009, the General Fund increased by approximately $86.3 million or approximately 7.8 percent from Fiscal Year 2008 with the Police and Fire-Rescue Departments receiving an additional $29.0 million or approximately 50.4 percent of the total General Fund expenditures.

TABLE 4 GENERAL FUND EXPENDITURE ALLOCATION FISCAL YEARS 2007 – 2009			
	FY 2007	FY 2008	FY 2009
Police and Fire-Rescue Budgets	$ 529,644,385	$ 572,279,793	$ 601,367,622
Percent of Total General Fund Budget	51.9%	51.7%	50.4%
Other General Fund Department Budgets	$ 491,558,713	$ 534,051,159	$ 591,240,769
Percent of Total General Fund Budget	48.1%	48.3%	49.6%

Total City Personnel

The Fiscal Year 2009 Annual Budget includes a total of 10,728.82 FTE positions with 7,545.22 of these positions budgeted within the General Fund. **Table 5** presents the change in positions from Fiscal Year 2008 to Fiscal Year 2009 including positions for the Maintenance Assessment Districts.

TABLE 5 TOTAL CITY POSITIONS CHANGE FISCAL YEARS 2008 – 2009							
FUND TYPE	FY 2008 BUDGET	Additions	Reductions	Reorgani-zations	FY 2009 BUDGET	CHANGE	% CHANGE
General Fund	7,257.93	120.98	(107.11)	273.42	7,545.22	287.29	4.0%
Special Revenue Funds	251.43	0.00	(17.60)	(2.45)	231.38	(20.05)	-8.0%
Enterprise Funds	2,644.46	7.00	(60.50)	(105.74)	2,485.22	(159.24)	-6.0%
Internal Service Funds	545.98	2.00	(4.50)	(165.23)	378.25	(167.73)	-30.7%
Maintenance Assessment Districts	22.84	0.91	0.0	0.00	23.75	0.91	4.0%
Other Funds	64.00	1.00	0.0	0.00	65.00	1.00	2.0%
TOTAL	10,786.64	131.89	(189.71)	0.00	10,728.82	(57.82)	-0.5%

The Fiscal Year 2009 Annual Budget includes 10,728.82 FTE positions that represent a net reduction in the City's budget of 57.82 FTE positions from the Fiscal Year 2008 Annual Budget of 10,786.64 FTE positions. The net reduction is a result of eliminating approximately 190 positions, both vacant and filled, and the addition of approximately 132 positions for mandated programs, new facilities, and facilities that received partial staffing last fiscal year. The position cuts are positions no longer funded in the City and represent a real reduction in labor costs. As shown on **Table 5**, of the nearly 287 position net change to the General Fund, approximately 273 positions were transferred from other funds and are cost recoverable, 121 are actual new positions, and 107 positions were removed from the budget. Of the nearly 159 positions that were reduced from Enterprise Funds, approximately 106 positions were transferred to other funds, seven are actual new positions, and 61 positions were removed from the budget. Of the nearly 168 positions that were reduced from Internal Service Funds, approximately 165 positions were transferred to the General Fund, two are actual new positions, and five positions were removed from the budget.

Table 6 shows the position change in the General Fund over the last three fiscal years. In Fiscal Year 2009, General Fund positions increased by 287.29 FTE positions, or approximately 4.0 percent from Fiscal Year 2008. This net increase is due to several factors including the Engineering and Capital Projects restructuring to implement an approved Business Process Re-engineering (BPR), the addition of mandated programs, adding staff to new facilities and facilities that received partial staffing last fiscal year, and the elimination of positions to balance the budget.

TABLE 6
GENERAL FUND POSITION SUMMARY FISCAL YEARS 2007 – 2009

	FY 2007[1]	FY 2008	FY 2009[2]
Total General Fund Budgeted FTE Positions	7,517.62	7,257.93	7,545.22
Percent Change from Previous Year	11.1%	-3.5%	4.0%

[1] The Fiscal Year 2007 General Fund Annual Budget included 270.51 supplemental positions previously on the payroll but unbudgeted in Fiscal Year 2006.
[2] The Fiscal Year 2009 General Fund Annual Budget includes 273.42 FTE position additions resulting from the Engineering & Capital Projects Department and Trench Restoration function restructures.

Table 7 displays the percentage of positions in the Police and Fire-Rescue Departments compared to the remaining General Fund departments. The Fiscal Year 2009 Annual Budgets for the Police and Fire-Rescue Departments include 3,987.63 FTE positions or approximately 52.8 percent of total General Fund positions. The positions in the Police Department decreased from 2,818.50 FTE positions in Fiscal Year 2008 to 2,787.00 FTE positions in the Fiscal Year 2009 Annual Budget due to the transfer of Parking Enforcement personnel to the Storm Water Department and a reduction in civilian positions. For the Fire-Rescue Department, the number of FTEs increased from 1,175.50 FTE positions to 1,200.63 FTE positions due to various factors including the addition of staffing for Station 47 in Pacific Highlands, funding of the activities recommended by the Wildfire After Action Report, and to operate the newly funded helicopter.

TABLE 7
GENERAL FUND BUDGETED POSITIONS FISCAL YEARS 2007 – 2009

	FY 2007[1]	FY 2008	FY 2009[2]
Police and Fire-Rescue Budgeted Positions	4,009.26	3,994.00	3,987.63
Percent of Total General Fund Budget	53.3%	55.0%	52.8%
Other General Fund Department Budgeted Positions	3,508.36	3,263.93	3,557.59
Percent of Total General Fund Budget	46.7%	45.0%	47.2%

[1] The Fiscal Year 2007 General Fund Annual Budget included 270.51 supplemental positions previously on the payroll but unbudgeted in Fiscal Year 2006.
[2] The Fiscal Year 2009 General Fund Annual Budget includes 273.42 FTE position additions resulting from the Engineering & Capital Projects Department and Trench Restoration function restructures.

Executive Summary

The Fiscal Year 2009 Annual Budget yields the net elimination of 57.82 FTE positions from the City's payroll, saving $4.7 million over previous budgets. This is in addition to the $50.0 million in permanent savings that has already been established by cutting 668 positions in previous budgets. The Fiscal Year 2009 position cuts that have been included in this budget are part of the Mayor's ongoing effort to streamline the City's workforce. **Table 8** shows the total number of net position reductions over Fiscal Years 2007 through Fiscal Year 2009.

TABLE 8
TOTAL FTE POSITION REDUCTIONS

FY 2007	FY 2008	FY 2009	TOTAL
38.00	629.71	57.82	752.53

Retirement, Retiree Healthcare, and Other Bene. ts

The City's payment for retirement benefits in Fiscal Year 2009 is budgeted at $182.3 million and described below:

- The Annual Required Contribution (ARC), which is determined by the San Diego City Employee Retirement System's (SDCERS) actuarial valuation as of June 30, 2007, is $161.7 million and assumes no negative amortization and the use of a 20 year amortization schedule of the Unfunded Actuarial Accrued Liability (UAAL). The payment was transferred to the Retirement System on July 1, 2008.
- The Retirement Offset contribution in Fiscal Year 2009 is budgeted at $19.5 million, which represents the amount of City employees' retirement contributions that the City pays or offsets for employees.
- In addition, $1.1 million is budgeted in the Citywide Program Expenditures Department for SDCERS to pay benefit payments in excess of Internal Revenue Service (IRS) limits.

The Other Post Employment Benefits (OPEB) costs are budgeted at $50.0 million in Fiscal Year 2009, an increase of $2.1 million over Fiscal Year 2008. This amount provides for the annual health coverage (pay-as-you-go portion estimated to be $26.1 million) for City of San Diego retirees and a contribution of $23.9 million to pre-fund the OPEB liability. The ARC for Fiscal Year 2009 for the City's postretirement medical benefit program as of June 30, 2007 is estimated at $102.2 million and assumes a 6.69 percent discount rate. The City is a participant in the CalPERS Employer Retiree Benefit Trust (CERBT) and has transferred $23.9 million to CERBT on July 1, 2008.

In Fiscal Year 2006, the City securitized $10.1 million of the revenues it receives under the Master Settlement Agreement with tobacco companies (Tobacco Settlement Revenues or TSRs) and infused $90.8 million into the Retirement system, in addition to the Fiscal Year 2006 ARC. Due to this securitization, TSRs that supported a variety of City Programs including the General Fund were backfilled by Employee Offset Savings (EOS).

Workers' Compensation



State Workers' Compensation laws ensure that employees who are injured or disabled on the job are provided with fixed monetary awards. These laws are intended to reduce litigation and to provide benefits for dependents of workers who suffer work-related accidents or illnesses. State Workers' Compensation statutes establish this framework of laws for the City of San Diego. The Workers' Compensation contribution in the Fiscal Year 2009 Annual Budget is $26.0 million. This contribution includes funding of $4.0 million toward the City Workers' Compensation Fund reserve in accordance with the City's reserve policy.

Long-Term Disability

The Long-Term Disability (LTD) contribution in the Fiscal Year 2009 Annual Budget is $5.3 million, an increase of approximately $2.7 million from Fiscal Year 2008. This contribution includes funding of $2.3 million toward the Long-Term Disability Fund reserve as recommended by the LTD Actuarial report and in accordance with the City's reserve policy.

Funding of Terminal Leave

In the past, the City had not completely budgeted the additional expense of terminal leave paid to employees who end their employment with the City with leave balances. While a portion of terminal leave expense has been absorbed in departmental budgets, there will be a large number of employees with high leave balances expected to retire over the next several years. Budgeting for this expense is a necessary fiscal responsibility and so the Fiscal Year 2009 Annual Budget includes $3.5 million for this purpose. While the Five-Year Financial Outlook projected this expense to be $5.6 million, the Fire-Rescue Department had already budgeted $700,000 in Terminal Leave expense in Fiscal Year 2006 that has carried over to Fiscal Year 2009, requiring a smaller amount be added in this budget. In addition, the associated fringe expense was adjusted from that used in the Five-Year Financial Outlook to include only variable fringes with the terminal leave expense.

Salary and Wages and Vacancy Savings

The budgeted salaries and wages in the Fiscal Year 2009 Annual Budget total $711.7 million, of which $541.7 million is budgeted within the General Fund. The Fiscal Year 2009 Annual Budget incorporates full funding for the two percent salary increase, effective December 29, 2007, for members of the Police Officer Association (POA). In addition, the budget includes a three percent salary increase for members of POA effective July 1, 2008 and a 3 percent increase effective December 28, 2008. The Fiscal Year 2009 Annual Budget also incorporates a 3 percent salary raise for members of Firefighters Local 145 effective July 1, 2008 and a 2 percent increase effective September 1, 2008 as stated in the Memorandum of Understanding between the City and the labor units.

Estimates of the savings in personnel expenses attributable to vacancies, attrition, leaves of absence, etc. throughout the fiscal year are budgeted as projected savings in the annual budget. All authorized positions are generally not filled throughout the fiscal year resulting in savings from short-term vacancies, under-filled positions, and newly hired employees who may start at a lower salary than the average budgeted salary for a given position. These estimates of vacancy savings will be reviewed throughout the fiscal year and adjusted if warranted to give departments as much flexibility as possible to fill approved, budgeted positions while maximizing savings.

For Fiscal Year 2009, General Fund departments project savings from position vacancies. An overall 3.6 percent vacancy factor was established for the General Fund and an overall 5.7 percent vacancy factor was established for non-general funds. The higher vacancy factor of 22.4 percent for the Development Services Department increased the overall vacancy rate for non-general funds. This department has unique organizational changes and business processes in Fiscal Year 2009 that support this higher vacancy savings. General Fund and non-general fund departments with less than 10.00 budgeted FTE positions had no vacancy factor applied. The budgeted vacancy savings in the General Fund for Fiscal Year 2009 is $29.6 million, while the projected citywide vacancy savings is $46.2 million.

Fiscal Policies

The City of San Diego has made progress in developing sound fiscal policies to guide decision making. The City has established new policies for reserves and modified existing policies and procedures to foster responsible fiscal management. A detailed explanation of these fiscal policies is in the Fiscal Policies section of this Volume.

Business Process Reengineering (BPR) and Managed Competition

Mayor Sanders has implemented a Business Process Reengineering (BPR) effort and the voter-approved Managed Competition program as two elements of his broader reform effort for the City. BPR is the redesign of work processes (activities, services, or functions) for substantial improvement. In the City these work processes can be offered within or between divisions and departments. The process focuses on optimizing efforts and getting rid of non-value-added activities. The Fiscal Year 2009 Annual Budget includes the restructuring of the Engineering and Capital Projects Department to implement the approved BPR and the savings from the Lifeguard BPR.

Managed Competition commits the City to delivering quality services to taxpayers, residents, and visitors in the most economical and efficient means possible. It can also be expressed as delivering services through “competitive government,” defined as government with processes in place to validate that service quality, and costs are that as good as, or superior to, any legitimate service provider available.

City Management Program

The City Management Program (CMP) is a program designed to integrate strategic planning and performance monitoring efforts with the budget decision making process. As a result of the City's efforts to create tactical plans, including mission statements, goals, objectives, and performance measures for City departments, the Fiscal Year 2009 Annual Budget includes goals, objectives, and performance measures. In addition, baseline and target data is provided for each performance measure while sizing and workload data is provided to put the budget into context.



The CMP improves communication within the City and with the residents of the City. It also infuses accountability into the City's actions and supports data-based decision making. The program will create a more strategically-oriented organization that optimizes its operations in order to serve the City's residents in the most efficient and effective way possible.

Service Impacts

As part of the effort to increase the transparency and accessibility of the budget process, the Mayor has added a Service Impacts chapter to this year's budget document. This new chapter describes any significant changes to the City's ability to deliver services. The changes, whether positive or negative, are described on a department by department basis with details about any impact on the quality or quantity of services to be affected.

Funding for Operations of New Facilities

The Fiscal Year 2009 Annual Budget includes $4.5 million in operating funds for new and enhanced facilities and for new facilities that were open only part of Fiscal Year 2008. Establishing an annual operating budget to enhance a partial year budget for staff and other operational costs is referred to as an "annualization." This funding will support start-up costs and operations of new Park and Recreation facilities or provide annual support to facilities that opened during Fiscal Year 2008 and received partial funding.

Typically, the costs of new and enhanced facilities are paid from restricted funds which support construction or acquisition costs, referred to as capital expenses. These types of funds include Facilities Benefit Assessment (FBA) Fees, Development Impact Fees (DIF), and Community Development Block Grants (CDBG). In most cases, these fees are restricted for capital projects only and cannot be used for operating expenses, including maintenance. As a result, the General Fund must support the operations of the facility (such as a new library, playground, or an expanded grass field) once the project is completed.

Executive Summary

Park and Recreation – Annualizations and New Facilities

The Park and Recreation Department's Fiscal Year 2009 Annual Budget will include funding for the entire year for the following facilities that opened in Fiscal Year 2008 (the Fiscal Year 2009 Annual Budget includes funding for an additional 2.90 FTE positions and operational funding totaling $426,249 for these facilities):

- Torrey Del Mar Neighborhood Park
  - Only non-personnel expenses were added to the budget
- Thurgood Marshall Joint Use
  - Only non-personnel expenses were added to the budget
- Stonebridge Neighborhood Park (formerly Rancho Encantada Neighborhood Park)
  - Only non-personnel expenses were added to the budget



- Florence Griffith Joyner Elementary School Joint Use
  - Additional 0.05 FTE positions reflects two months of operations
  - The full-year's operational needs is 0.20 FTE positions (0.15 FTE positions was included in the Fiscal Year 2008 Annual Budget)
- Porter Elementary School Joint Use
  - Additional 0.05 FTE positions reflects four months of operations required for Fiscal Year 2009.
  - The full year's operational needs are 0.15 FTE positions (0.10 FTE positions was included in the Fiscal Year 2008 Annual Budget)
- Laura Rodriguez Elementary School Joint Use
  - Additional 0.02 FTE positions reflects two months of operations
  - The full year's operational needs are 0.15 FTE positions (0.13 FTE positions was included in the Fiscal Year 2008 Annual Budget)
- Park De La Cruz (Phase II) 38th and Cherokee Point Park
  - Additional 0.08 FTE positions reflects five months of operations
  - The full year's operational needs are 0.20 FTE positions (0.12 FTE positions was included in the Fiscal Year 2008 Annual Budget)

- Teralta Park Comfort Station
  - Additional 0.20 FTE positions reflects five months of operations
  - The full year's operational needs are 0.50 FTE positions (0.30 FTE positions was included in the Fiscal Year 2008 Annual Budget)
- Additional Open Space Acreage
  - Additional 2.50 FTE positions for support for approximately 1,500 acres added in the last four fiscal years

The Park and Recreation Department plans to open the following facilities in Fiscal Year 2009. The Fiscal Year 2009 Annual Budget includes funding for an additional 9.36 FTE positions and operational funding totaling $1,068,054 for these facilities.

- Carson Elementary School Joint Use
  - Additional 0.18 FTE positions to fund 10 months of operations
  - The full year's operational need is 0.22 FTE positions
- Del Sur Neighborhood Park (formerly Black Mountain Neighborhood Park North)
  - Only non-personnel expenses were added to the budget
- Mira Mesa Hourglass Community Park Field House
  - Additional 1.50 FTE positions for nine months of operations
  - The full year's operational needs are 2.00 FTE positions
- Fay Elementary School Joint Use
  - Additional 0.20 FTE positions to fund a full year of operations
- La Mirada Elementary School Joint Use
  - Additional 0.10 FTE positions to fund six months of operations
  - The full year's operational needs are 0.20 FTE positions
- Carmel Valley Skate Park
  - Additional 1.88 FTE positions to fund nine months of operations
  - The full year's operational need is 2.50 FTE positions
- Additional Open Space Acreage – 200 Acres
  - Additional 1.00 FTE positions to fund a full year of operations

In addition to the 4.86 FTE positions listed above, 4.50 FTE positions were added for irrigation maintenance, aquatic maintenance, and pesticide application at City-owned parks for a total of 9.36 FTE positions.

Executive Summary

Fire-Rescue – Annual Funding for Facilities

Fire Station 47 opened in Fiscal Year 2008. The Fiscal Year 2009 Annual Budget includes the addition of 4.33 FTE positions and operating funding totaling $765,568 to cover the annualized costs of the facility. The positions reflect five months of staffing.

Police – Annual Funding for Facilities

The Northwestern Area station opened in Fiscal Year 2007. The Fiscal Year 2008 Annual Budget included 19.00 FTE unfunded sworn officer positions. Due to the decreasing attrition rate among police officers, funding of $2.2 million for these budgeted positions has been included in the Fiscal Year 2009 Annual Budget.

Citywide Reorganization/Restructuring

The Fiscal Year 2009 Annual Budget restructuring of several departments are a result of executive management and department initiated reorganizations. The following provides an overview of significant changes to the City's organizational structure that are included in the Fiscal Year 2009 Annual Budget.

Reorganization includes restructuring of departments, major divisions, and/or activity groups within a department, and is intended to increase the overall efficiencies and effectiveness of the City.

- Public Utilities: The Water and Metropolitan Wastewater Departments now report under the Public Utilities Business Center. In Fiscal Year 2008, the two Departments reported under the Public Works Business Center.
- Community Services: The Community Services Business Center was created and the Park and Recreation, Library, Environmental Services, and Customer Services Departments were moved under this business center.
- Purchasing and Contracting: The Purchasing and Contracting Department is now a part of the Office of the Chief Financial Officer.
- Equal Opportunity Contracting Program: The Equal Opportunity Contracting Program transferred from the Purchasing and Contracting Department to the Administration Department.
- Metropolitan Wastewater Department: The Metropolitan Wastewater Department consolidated some of its divisions to streamline accountability and budgeting.



- Storm Water Pollution Prevention: The Storm Water Pollution Prevention Division has become a stand-alone department, now called the Storm Water Department, within the Public Works Business Center. The Division has been a part of the General Services Department for the past two fiscal years. This change will provide better efficiencies for the department's Storm Drain and Street Sweeping functions. Positions and related non-personnel expenses were transferred into the Storm Water Department from the Police Department and the Street Division of the General Services Department.



- The City Auditor Department: On June 3, 2008, voters approved Proposition C which, among other things, amended the City Charter to split the Office of the Auditor and Comptroller into a City Auditor Department and a City Comptroller Department. Pending the implementation of Proposition C, audit staff-related non-personnel expenses have been transferred into the City Auditor Department, which is responsible for the internal auditing functions of the City of San Diego and reports to the Chief Operating Officer. Once Proposition C is fully implemented the new Charter position of City Auditor will be filled and the City Auditor will report to an independent City Audit Committee, also created by Proposition C.
- Engineering and Capital Projects Department: The City's Engineering and Capital Projects Department (E&CP) was restructured to provide better efficiencies among City operations needing engineering and capital project management services. A total of 235.53 FTE positions and other non-personnel expenses were either realigned within or dispersed from E&CP, the Water Department, and the Metropolitan Wastewater Department to General Fund departments including City Planning and Community Investments, Development Services, and General Services.
- Streets Trench Restoration Function: Operation of this function has been returned to the General Services Department. A total of 39.34 FTE positions were transferred from the Metropolitan Wastewater and Water Departments.
- Managed Competition Program: The Managed Competition Program has been transferred from Purchasing and Contracting to the Business Office.
- Administration Department: The Business and Grant Administration Department has been re-titled the Administration Department.
- City Planning and Development: The titles of the Land Use and Economic Development Business Center and Department have changed to City Planning and Development.

General Fund Revenues

The growth in City revenue depends primarily on the economic activity in the City and the region. During an economic expansion, revenues increase and, conversely, during economic slowdown revenues decline. The key economic factors such as population growth, unemployment, and job growth rates contribute to determining revenue trends and revenue growth projections in the budget. While the majority of the City's revenue is primarily affected by local economic conditions, national, and Statewide economic trends also affect the City's revenue sources along with the policy and resource allocation decisions at the State and federal levels.

Key economic and demographic assumptions for revenue estimates for the Fiscal Year 2009 Annual Budget[1]:

- The San Diego economy will show a decrease in the rate of growth in the first half of the fiscal year, rebounding in the second half of the fiscal year.
- San Diego personal income growth is expected to increase by 4.1 percent in calendar year 2009 compared to 3.4 percent in calendar year 2008.
- San Diego's Gross Metro Product, the estimated value of San Diego metro areas' total economic activity, is expected to grow by 3.0 percent in calendar year 2009. This compares to a 0.5 percent growth rate assumed for calendar year 2008.
- San Diego's population is projected to increase by 11,135 or 0.8 percent from 1,336,865 on January 1, 2008 to 1,348,000 by January 1, 2009.
- San Diego will continue to experience the effects of the upward adjustments of sub-prime mortgage rates which increased the rate of mortgage defaults and foreclosures. The housing slump effect has negatively impacted the real estate market locally as well as at the State level and nationwide. Home prices are expected to continue to decline by 4.5 percent over the last half of calendar year 2008 with the trends reversing in the first half of calendar year 2009.
- Nearly 10,000 new jobs are estimated to be created in the region in calendar year 2008, compared to 16,000 estimated for calendar year 2007 with most of the jobs being created in the leisure and hospitality sectors followed by growth in professional and scientific, government, and health care services sectors.
- San Diego's retail sales sector of the economy slowed markedly in calendar year 2007 as a result of the sub-prime mortgage crisis, financial market volatility, and increased energy costs that negatively impacted consumer confidence affecting local consumer spending. The trend of limited growth has been built into the sales tax projection for Fiscal Year 2009.
- A slight rebound is expected in leisure travel in calendar year 2008 after a slowdown in calendar year 2007 when the local tourism industry experienced flat to negative growth following a strong year in calendar year 2006.

[1] The following sources as of May, 2008 were considered in developing the revenue projections for Fiscal Year 2009: City of San Diego Planning Department, San Diego Regional Chamber of Commerce Economic Bulletin, California Employment Development Department, San Diego Convention and Visitors Bureau, City of San Diego Fiscal Year 2008 Annual Budget, Moody's Economy.com, and DataQuick Information Systems.

The Fiscal Year 2009 General Fund Revenue Budget totals $1.19 billion including property tax, sales tax, transient occupancy tax, and franchise fees, comprising 66.5 percent of the General Fund.

Fiscal Year 2009
General Fund Revenue Budget – $1.19 Billion

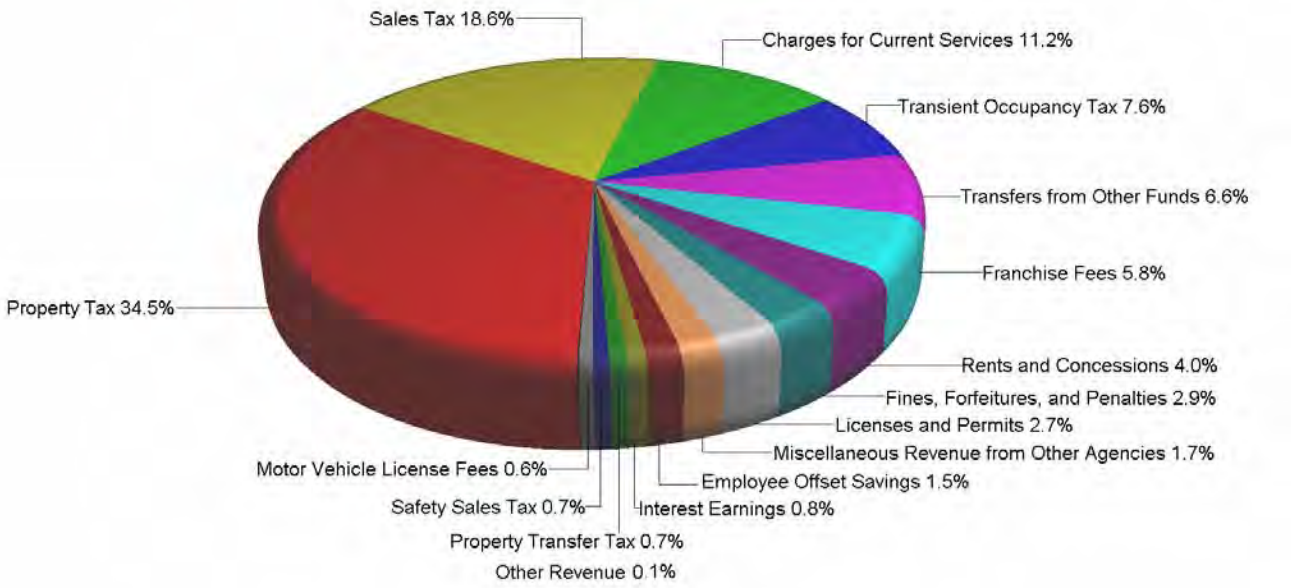


Table 9 demonstrates the growth rates for Fiscal Years 2006 to 2009 for the major General Fund revenues. Forecasting of revenue growth rates is important in determining funding for most General Fund expenditures. Each revenue source is forecasted independently using information from actual receipts, historical trends, and State and national economic forecasts including the UCLA Anderson Forecast, University of San Diego Index of Leading Economic Indicators, and others. It should be noted that for the purpose of revenue forecasting, budgeted growth rates are applied to year-end projections (of actual receipts) and do not represent the percentage increase from one year's budget to the next.

TABLE 9
MAJOR REVENUE BUDGETED GROWTH RATE

MAJOR REVENUE SOURCES	FY 2007	FY 2008	FY 2009
Property Tax	7.25%	6.00%	5.75%
Sales Tax	4.75%	3.00%	0.75%
Transient Occupancy Tax	6.00%	7.50%	6.00%
Franchise Fees*			
SDG&E Fees	7.50%	8.50%	7.50%
Cable Franchise Fees	7.50%	7.50%	7.50%

***Does not reflect the growth of the Utility Underground Surcharge or the newly budgeted AT&T franchise fees.**

State Budget Impacts

In Fiscal Year 2009, the budget for the State of California includes continued funding for the City's transportation infrastructure needs. Proposition 1B was approved by California voters in November 2006 with the intent of funding "projects that will assist in reducing local traffic congestion and further deterioration, improving traffic flows, or increasing traffic safety."[1] The City has already received $21.1 million in Proposition 1B funding and is expected to receive another $20.0 million. The Fiscal Year 2009 Annual Budget includes $21.2 million in Proposition 1B funding for deferred maintenance of streets and storm drains.

The City will also receive State funds related to Proposition 42 in Fiscal Year 2009. These funds, like Proposition 1B, are set aside for the improvements of local streets and roads as well as interstate highways. The City expects to receive $12.7 million in Proposition 42 payments in Fiscal Year 2009. The Proposition 42 funds have been budgeted in the Special Revenue Fund AB2928.



In Fiscal Year 2009, the City is expected to receive State money restricted for specific purposes. The expected annual payment of $1.5 million for the Citizen's Options for Public Safety (COPS) will support public safety programs in the Police Department.

The Fiscal Year 2009 Annual Budget includes the reduction of $5.2 million in booking fees revenue; however, the City of San Diego has set aside $3.1 million in expenditures as a contingency in the event that the City must make a booking fee payment to the County of San Diego.

[1] California State Association of Counties and League of California Cities, September 2007.

Potential budgeted impacts to the City of San Diego from State funding are summarized in **Table 10**.

TABLE 10
FISCAL YEAR 2009 STATE BUDGET IMPACTS
(In Millions)

	FY 2008	FY 2009	CHANGE
General Fund			
Booking Fees	$ 5.2	$ 0.0	$ (5.2)
Citizen's Option for Public Safety	$ 1.5	$ 1.5	$ 0.0
Proposition 1B	$ 0.0	$ 5.8	$ 5.8
Non-General Fund			
Public Library/CA Teleconnect Fund	$ 0.8	$ 0.0	$ (0.8)
Proposition 42	$ 0.0	$ 12.7	$ 12.7
Capital Improvements Program			
Proposition 1B	$ 0.0	$ 15.4	$ 15.4
TOTAL	$ 7.5	$ 35.4	$ 27.9

NOTE: This table shows the impact of the 2008-2009 Governor's Budget on the City of San Diego. The amounts shown reflec what is budgeted in the City of San Diego Fiscal Year 2009 Annual Budget for each given program.

A potential impact from the State to the City's budget is the suspension of Proposition 1A which is currently being discussed by the State's legislative body. The impact of the suspension might be a reduction of up to 8 percent in property taxes which is equivalent to approximately $35.0 million in Fiscal Year 2009. However, under provisions of Proposition 1A, the State is prohibited to reduce the local sales tax rate or alter its method of allocation and decrease Vehicle License Fee revenue from the 0.65 percent rate without providing replacement funding to cities and counties.

Fiscal Year 2008 General Fund Budget Revisions

In Fiscal Year 2008 General Fund adopted budget of $1,106,330,952 was revised through City Council actions and experienced several expenditure increases which led to a revised Fiscal Year 2008 budget totaling $1,122,515,587. The Fiscal Year 2008 General Fund budget increased by approximately $16.2 million, or 1.5 percent from the initial Fiscal Year 2008 Adopted Budget. The following items detail the significant revisions made to the Fiscal Year 2008 Adopted Budget (**Table 11** provides all General Fund budget adjustments):

- The Citywide Program Expenditures Department's budgeted expenditures increased by approximately $5.4 million primarily due to increases in the City's Public Liability Fund. Other attributing expenses include increases in reimbursements to the Recycling and Refuse Fund for wildfire related waste disposal and 24 recycling fee waivers and a decrease in transfers to Mission Bay and Regional Park Improvements Funds.

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- The Environmental Services – Office of the Director Division's budgeted expenditures increased by approximately $9.4 million due to transfers from divisions within the Environmental Services Department for expenses associated with the debris removal program offered to San Diego residents impacted by the October wildfires.
- The City Treasurer Department's budgeted expenditures decreased by approximately $1.8 million due to salary savings from vacant positions and related non-personnel expenses for redistribution to other General Fund Departments.
- The City Planning and Community Investment Department's budgeted expenditures increased by approximately $1.7 million due to transfers from General Fund Appropriated Reserve for Otay Mesa Community Plan Update and Grantville Master Plan.
- The Police Department's budgeted expenditures decreased by approximately $1.6 million due to salary savings from vacant positions for redistribution to the Fire-Rescue Department.
- The General Services – Storm Water Pollution Prevention Division realized a $2.5 million surplus due to salary savings of $1.2 million and supplies and services savings of $1.3 million.
- The Fire-Rescue Department's budgeted expenditures increased by $7.9 million, primarily due to a balancing of prior adjustments that were made as a result of emergency operations attributed to the October 2007 wildfires and required funding for fringe benefits. Other attributing expenses included costs associated with additional strike team deployments and higher than anticipated utility costs.

TABLE 11
FISCAL YEAR 2008 GENERAL FUND BUDGET REVISIONS AS OF 7/22/08

BUSINESS CENTER/DEPARTMENT	ADOPTED BUDGET	REVISED BUDGET	CHANGE
Business & Support Services			
Business Operations & Administration	$ 2,383,091	$ 2,383,091	$ -
Customer Services	$ 2,523,132	$ 2,523,132	$ -
Labor Relations	$ 809,621	$ 809,621	$ -
Library	$ 37,630,664	$ 38,035,664	$ 405,000
Office of the CIO	$ 29,063,056	$ 29,063,056	$ -
Park and Recreation			
Administrative Services	$ 2,545,733	$ 2,629,868	$ 84,135
Community Parks I	$ 16,547,162	$ 16,783,448	$ 236,286
Community Parks II	$ 20,906,055	$ 20,944,746	$ 38,691
Developed Regional Parks	$ 35,579,009	$ 35,724,384	$ 145,375
Open Space Division	$ 7,041,257	$ 7,087,381	$ 46,124
Mt. Hope Cemetery	$ 1,488,910	$ 1,488,910	$ -
Reservoir Concessions	$ 3,412,015	$ 2,679,405	$ (732,610)
Personnel	$ 6,620,002	$ 6,620,002	$ -
Purchasing & Contracting	$ 5,613,499	$ 5,613,499	$ -
Community & Legislative Services			
Special Events	$ 497,980	$ 514,980	$ 17,000
Community & Legislative Services	$ 4,380,533	$ 4,380,533	$ -

BUSINESS CENTER/DEPARTMENT	ADOPTED BUDGET	REVISED BUDGET	CHANGE
City Planning and Development			
Neighborhood Code Compliance	$ 6,703,916	$ 7,074,916	$ 371,000
City Planning and Development	$ 698,999	$ 698,999	$ -
City Planning & Community Investment	$ 16,716,335	$ 18,399,516	$ 1,683,181
Real Estate Assets	$ 4,261,462	$ 4,261,462	$ -
Non-Mayoral			
City Attorney	$ 36,911,174	$ 37,409,174	$ 498,000
City Clerk	$ 4,408,261	$ 4,408,745	$ 484
Council Administration	$ 1,849,471	$ 1,888,988	$ 39,517
City Council - District 1	$ 990,000	$ 990,000	$ -
City Council - District 2	$ 990,000	$ 990,000	$ -
City Council - District 3	$ 990,000	$ 990,000	$ -
City Council - District 4	$ 990,000	$ 990,000	$ -
City Council - District 5	$ 990,000	$ 990,000	$ -
City Council - District 6	$ 990,000	$ 990,000	$ -
City Council - District 7	$ 990,000	$ 990,000	$ -
City Council - District 8	$ 990,000	$ 990,000	$ -
Ethics Commission	$ 1,021,106	$ 1,021,106	$ -
Office of the IBA	$ 1,316,334	$ 1,366,334	$ 50,000
Office Of Ethics & Integrity			
Office of Ethics & Integrity	$ 2,400,537	$ 2,400,537	$ -
Office of the Chief Financial Officer			
City Auditor and Comptroller	$ 11,511,090	$ 10,911,090	$ (600,000)
Citywide Program Expenditures	$ 47,811,862	$ 53,187,350	$ 5,375,488
Debt Management Department	$ 2,730,401	$ 2,730,401	$ -
Financial Management	$ 4,117,777	$ 3,517,777	$ (600,000)
Office of the Chief Financial Officer	$ 1,067,349	$ 1,067,349	$ -
Office of the City Treasurer	$ 14,441,916	$ 12,691,916	$ (1,750,000)
Other			
Mayor	$ 627,891	$ 627,891	$ -
Public Safety And Homeland Security			
Family Justice Center	$ 537,358	$ 574,358	$ 37,000
Fire-Rescue	$ 179,943,098	$ 187,796,264	$ 7,853,166
Office of Homeland Security	$ 1,781,242	$ 2,256,742	$ 475,500
Police	$ 392,336,695	$ 390,730,995	$ (1,605,700)
Public Safety	$ 3,053,186	$ 3,053,186	$ -

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BUSINESS CENTER/DEPARTMENT	ADOPTED BUDGET	REVISED BUDGET	CHANGE
Public Works			
Engineering and Capital Projects			
Administration	$ 457,674	$ 457,674	$ -
Architectural Eng & Contracts	$ 6,467,269	$ 6,167,269	$ (300,000)
Field Engineering	$ 13,568,199	$ 13,568,199	$ -
Transp Engineering-Design	$ 7,303,396	$ 6,952,068	$ (351,328)
Transp Engineering-Ops	$ 7,627,890	$ 7,379,218	$ (248,672)
Environmental Services			
Energy, Sustainability & Env Protection	$ 1,994,443	$ 1,802,455	$ (191,988)
Collections Services	$ 37,243,440	$ 35,960,246	$ (1,283,194)
Office of the Director	$ 1,555,471	$ 10,956,653	$ 9,401,182
General Services			
Administration	$ 841,559	$ 851,619	$ 10,060
Contracts Division	$ 1,849,573	$ 1,455,792	$ (393,781)
Facilities	$ 14,664,311	$ 14,437,297	$ (227,014)
Storm Water Pollution Prevention	$ 22,995,409	$ 20,486,434	$ (2,508,975)
Street Division	$ 67,142,097	$ 67,666,217	$ 524,120
Station 38	$ 556,512	$ 587,011	$ 30,499
Public Works	$ 854,530	$ 854,530	$ -
TOTAL GENERAL FUND	$ 1,106,330,952	$ 1,122,859,496	$ 16,528,544

Conclusion

The Fiscal Year 2009 Annual Budget for the City totals $3.13 billion, with $1.19 billion budgeted in the General Fund. A total of 57.82 net positions have been removed from the City's Fiscal Year 2009 Annual Budget. The budget incorporates the fiscal policies and initiatives outlined in the Mayor's updated Five-Year Financial Outlook which was released in January 2008. The annual budget funds the eight significant areas outlined in the Financial Outlook and maintains the City's core services.

Fiscal Recovery



The City of San Diego remains committed to restoring . scal stability, addressing its financial obligations and meeting its responsibility to provide essential core services to San Diego residents. The Fiscal Year 2009 Annual Budget reflects this commitment and continues to enhance funding for eight significant areas of concern as described in the Mayor's Five-Year Financial Outlook. Prior to the Mayor taking office, these areas were either neglected or under-funded for many years, which affected the City's budget. The Five-Year Financial Outlook established funding for the following eight significant areas as a priority for the City's budget process:

- The City's Pension Plan
- The City's General Fund reserves
- The City's deferred maintenance and capital improvement needs
- The City's Retiree Health-Other Post Employment Benefits (OPEB)
- The City's obligations under Storm Water Runoff Permits
- The City's obligations under the Americans with Disabilities Act (ADA)
- The City's Workers' Compensation Fund reserves
- The City's Public Liability Fund reserves

The Fiscal Year 2009 Annual Budget also continues many other initiatives designed to help restore fiscal stability to the City. It protects the City's ability to deliver essential core services, continues the Business Process Reengineering effort, and will continue expansion of the voter-approved Managed Competition initiative.

Fiscal Recovery

Citywide Reorganization

The structure of the City continues to undergo a realignment intended to convert the City into a more efficient organization. These changes to the organization are expected to move the City toward fiscal recovery while allowing for better use of resources and promoting accountability. Reform efforts made in Fiscal Years 2007 and 2008 continue into Fiscal Year 2009 in order to streamline the City's organizational structure. For Fiscal Year 2009, a net reduction of 57.82 FTE positions is reflected in the budget.

Funding the Pension Plan

Ensuring adequate funding for the City's Retirement System is critical for the long-term fiscal health and stability of the City. In November 2006, voters approved the passage of Proposition B, the Mayor's initiative calling for voter approval of any future increases in pension benefits for City employees. In June 2007, the San Diego City Employees' Retirement System (SDCERS) released its 2007 actuarial valuation report for the City and determined that the City's Annual Required Contribution (ARC) for Fiscal Year 2009 was $161.7 million. This valuation applied the Entry Age Normal (EAN) method (calculating future actuarial liabilities beginning with the Fiscal Year 2007 valuation), assumed a 20-year Unfunded Actuarial Accrued Liability (UAAL) amortization period, and eliminated negative amortization. The ARC payment was transferred to the Retirement System in July 1, 2008.

Building Reserves

Building healthy reserves will help insulate City services against periodic swings in the economy, as well as demands placed upon the City to pay the costs of emergencies, such as natural disasters. In addition, since the City's reserves are one of several factors considered by rating agencies, a strong reserve balance may help lower the cost to the City to borrow money. The City currently maintains several reserves for its operations, including the Emergency Reserve for the General Fund, established to fund unanticipated liabilities for natural disasters, catastrophic occurrences, and judgments.

The City's reserve policy calls for the maintenance of adequate reserve levels for all of its reserves including the General Fund Emergency Reserve, the establishment of a General Fund Appropriated Reserve, enhanced reserves for Enterprise Funds such as Water and Wastewater, a capital reserve, as well as other types of reserves. The City's policy defines a goal of having a minimum of 8.0 percent of General Fund revenues held in reserves by Fiscal Year 2012. For Fiscal Year 2009, the reserve policy calls for 6.5 percent of General Fund revenues to be held in the General Fund reserves. The Fiscal Year 2009 Annual Budget includes $3.7 million to reach this policy target.

Funding Deferred Maintenance

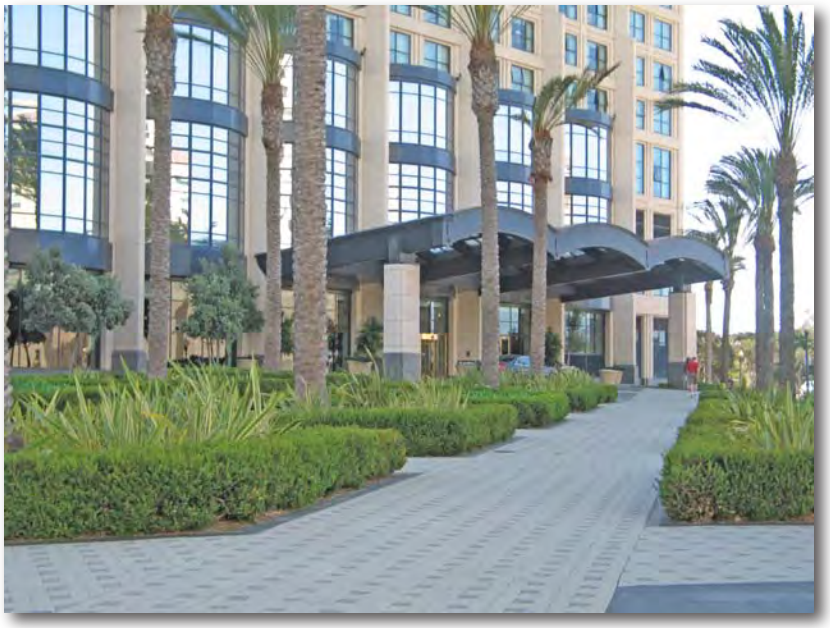
Over the years, the City has undertaken several studies to catalog deferred maintenance needs for which no funding had been identified. It is estimated that the City's deferred maintenance and capital needs, excluding the Water and Wastewater enterprises, may be $800.0 to $900.0 million.

The City's deferred maintenance needs in Fiscal Year 2009 assumes that $31.8 million will be spent on facility repairs and improvements, $6.8 million of which will be paid in cash with the remaining $25.0 million being financed. Additionally, $73.7 million will be spent in Fiscal Year 2009 to address the deferred maintenance of the City's storm drains and streets. The City's formula for financing storm drain and street maintenance assumes that $21.2 million will be paid in cash with proceeds from Proposition 1B, of which $5.8 million is budgeted in the General Fund and the balance of $15.4 million is budgeted

in the Capital Improvements Program. The remaining $52.5 million of the City's streets and storm drain obligations will be financed. More information about the City's Proposition 1B allocation can be found in the Executive Summary section of this volume.

The Fiscal Year 2009 Annual Budget includes $109.1 million in total deferred maintenance and capital improvements funding to address new and ongoing projects, $28.0 million of which will be paid in cash and $77.5 million will be financed[1] and $3.6 million is budgeted for debt service.

Addressing Escalating Retiree Health Care Costs



The annual costs of the City retiree health care benefits, otherwise known as Other Post Employment Benefits (OPEB), are projected to increase substantially in future years. To address this need the OPEB is being more aggressively funded. The City entered into an agreement on January 18, 2008 with CalPERS Employer Retiree Benefit Trust (CERBT) to pre-fund expenses related to post-employment healthcare benefits. The plan, administered by CalPERS, requires pre-funding from the City in an amount not less than $5,000. The City budgeted $50.0 million in Fiscal Year 2009, which is comprised of $26.1 million for the annual retiree health benefits payments (pay-as-you-go) and $23.9 million for pre-funding retiree health care benefits which was transferred to CERBT on July 1, 2008.

Maintaining Compliance with Storm Water Runoff Permit

Compliance with the storm water runoff regulations associated with new permits has created a large impact on the City's budget. The Fiscal Year 2008 Annual Budget included $18.0 million to comply with the public education and monitoring requirements and in Fiscal Year 2009 the City will continue to comply with the regulations for the new storm water runoff permits. The Fiscal Year 2009 Annual Budget includes $27.5 million to comply with the public education and monitoring requirements.

Compliance with the Americans with Disabilities Act

The Americans with Disabilities Act (ADA) went into effect in 1990, requiring public and private agencies to make facilities and infrastructure universally accessible. ADA improvements are permanent improvements to public sidewalks and facilities and include additional capital projects such as the installation of audible signals at intersections.

[1] The City Attorney has raised some concerns over the legality of the proposed .nancing structure. The financin is expected to be implemented upon successful resolution of the legal concerns.

Fiscal Recovery



Beginning in Fiscal Year 2008, the City's Five-Year Financial Outlook called for an annual allocation of $10.0 million to begin funding ADA requirements. In Fiscal Year 2009, the City will fund projects to improve ADA compliance with sales of underperforming City-owned real estate assets in addition to existing Community Development Block Grant funding.

Building the Workers' Compensation Fund Reserve

Workers' Compensation liabilities are estimated to be approximately $161.0 million in filed claims, and the City needs to establish sufficient reserves to cover increases in these liabilities. By establishing an acceptable reserve level, the City will provide better protection against adverse impacts to General Fund services as a result of these liabilities. The Fiscal Year 2009 Annual Budget includes an annual contribution of $22.0 million of pay-as-you-go payment for Workers' Compensation claims as well as a $4.0 million contribution to the Workers' Compensation Fund Reserve to achieve the 15 percent goal of outstanding claims value.

Building the Public Liability Fund Reserve

Similar to Workers' Compensation liabilities, the City has public liabilities that fluctuate year over year. The public liabilities are currently estimated to be $114.0 million in filed claims. Any excessive payouts for public liability claims would create a negative impact on General Fund services. The establishment of a sufficient reserve would insulate General Fund services from a detrimental payout if the City were found liable in a claim. The Fiscal Year 2009 Annual Budget includes $10.0 million in new funding toward building the Public Liability Fund Reserve, an amount that is in addition to the annual pay-as-you-go allocation of $18.0 million for a total budgeted amount of $28.0 million. The $10.0 million reserve consists of a $5.0 million contribution, which is consistent with the Five-Year Financial Outlook, as well as an additional $5.0 million to replace reserves spent in Fiscal Year 2008. The Fiscal Year 2009 goal for Public Liability Reserve is 10 percent of outstanding claims value per the Reserve Policy.

Cumulative Budget Impact

The following table compares the projections in the Fiscal Years 2009-2013 Five-Year Financial Outlook with the Fiscal Year 2009 Annual Budget. The Fiscal Year 2009 Annual Budget provides funding for each of the eight significant areas and demonstrates the Mayor's continuing commitment to the implementation of the Five-Year Financial Outlook to restore and maintain the City's sound financial structure.

TABLE 1
TOTAL CITY CUMULATIVE BUDGET IMPACT
FUNDING FOR EIGHT SIGNIFICANT AREAS
(IN MILLIONS)

	FY 2009 Projected in Outlook		FY 2009 Annual Budget	
	All Funds	General Fund Amount	All Funds	General Fund Amount
ARC Plus (included in ARC payment)	$ 9.7	$ 9.7	[1]	
Reserves	$ 7.0	$ 7.0	$ 3.7	$ 3.7
Deferred Maintenance [2]	$ 29.7	$ 22.9	$ 31.6	$ 9.4
OPEB	$ 50.0	$ 34.0	$ 50.0	$ 35.2
Storm Water Runoff Compliance	$ 29.5	$ 29.5	$ 27.5	$ 27.5
ADA Compliance [3]	$ 10.0	$ -	$ 10.0	$ -
Workers' Compensation Fund Reserve	$ 5.0	$ 4.1	$ 4.0	$ 3.3
Public Liability Fund Reserve	$ 5.0	$ 5.0	$ 10.0	$ 10.0
SUB-TOTAL	$ 145.9	$ 112.2	$ 136.8	$ 89.1
Financed Capital Projects [4]	$ 77.5	$ -	$ 77.5	$ -
TOTAL	$ 223.4	$ 112.2	$ 214.3	$ 89.1

(1) The budgeted ARC payment includes $9.4 million to eliminate negative amortization and $13.1 million resulted from a change to a 20-year amortization schedule.
(2) The cash contribution to deferred maintenance has been budgeted as follows: $9.4 million in General Fund of which $3.6 million is allocated for debt service, and the remaining $22.2 million in the Capital Improvements Program Budget.
(3) $10.0 million for ADA compliance has been budgeted in the Capital Improvements Program Budget.
(4) The finance portion for deferred maintenance projects ($77.5 million) has been budgeted in the Capital Improvements Program Budget ($52.5 million for Streets & Storm Drains and $25.0 million for Facilities).

Corrective Actions Incorporated into the Fiscal year 2009 Annual Budget

In order to achieve a balanced budget, several solutions recommended in the Mayor's Five-Year Financial Outlook have been implemented in the Fiscal Year 2009 Annual Budget.

Leveraging City Assets ($16.8 Million)

The Real Estate Assets Department has identified properties for sale that will generate one-time revenue. To comply with the City Charter, revenues generated from the sale of public property will be used for funding of capital improvement projects. In the Fiscal Year 2009 Annual Budget, incremental revenue of

$1.5 million from the sale of public property is included (over the Fiscal Year 2008 amount of $15.3 million) in the Capital Improvements Program Budget to fund ADA and capital improvements for City-owned facilities. The total Fiscal Year 2009 revenue projected to be received from the sale of public property is $21.8 million, but only $16.8 million has been included In the Fiscal Year 2009 Annual Budget.

Proposition 1B Funding ($21.2 Million)

Proposition 1B was approved by California voters in order to provide funding for local streets and roadway infrastructure. The Fiscal Year 2009 Annual Budget includes $21.2 million in Proposition 1B funds. Of these funds, $5.8 million is budgeted in the General Fund and $15.4 million is budgeted in the Capital Improvements Program budget. This amount will be used to fund the deferred maintenance and capital projects for streets and storm drains.

Federal Emergency Management Agency (FEMA), California Disaster Assistance Act (CDAA), Federal Highway Administration (FHWA), and the State of California Of. ce of Emergency Services (OES) Reimbursements ($7.9 Million)

As a result of the wildfires that burned homes and infrastructure in various City communities, the City was faced with costs associated with fighting fires as well as rebuilding the affected areas. Costs were incurred in the General Fund for staffing in the Fire-Rescue and Police departments, for debris removal in Environmental Services, and for other City operations. The majority of these costs are eligible for reimbursement by the federal government through FEMA and the State through the CDAA. Reimbursements are estimated to be received from FEMA and the CDAA over the next two fiscal years. In addition, the Federal Highway Administration (FHWA) and the State of California Office of Emergency Services (OES) will reimburse the City for emergency work performed due to the Mt. Soledad landslide. The reimbursement will be for actual work performed for the restoration of Soledad Mountain Road and $2.0 million is budgeted to be received in Fiscal Year 2009. The Fiscal Year 2009 Annual Budget includes $7.9 million of the total reimbursement as a conservative projection of the reimbursements that are expected to be received by the City in Fiscal Year 2009.

g eneral Fund Reimbursement for Special Promotional Programs ($7.5 Million)

The Fiscal Year 2009 General Fund budget includes $7.5 million for appropriate cost reimbursement for tourism promotional activities. This transfer will support miscellaneous activities such as Balboa Park events, maintenance of buildings in Mission Beach and La Jolla, and reimbursement for police services for special events. In addition, the full one cent of discretionary Transient Occupancy Tax has been transferred back to the General Fund according to the Municipal Code (section 35.0128) in the amount of $16.3 million for Fiscal Year 2009.

one-Time Revenues ($9.0 Million)

The Fiscal Year 2009 Annual Budget includes an additional $9.0 million in one-time revenues. These include revenues from the FEMA Brush Management Grant along with fund balance transfers from the Environmental Growth Fund, Seized and Forfeited Assets Fund, Concourse and Parking Garage Fund, and Pepsi Contract Fund. These revenues will offset one-time expenditures such as the additional amount budgeted for the Public Liability reserve, the lease payment for the police helicopters, the replacement of aging mobile computer terminals used by all sworn Police personnel, and others.



general Fund Budget Reductions ($23.3 Million)

The Fiscal Year 2009 General Fund Annual Budget includes the following budget reductions:

- Personnel expense and non-personnel expense (NPE) budget reductions totaling $17.5 million. The personnel expense reduction includes the elimination of 107.11 FTE positions from the General Fund. These reductions are further explained in the Service Impacts Section of this volume.
- Risk Management and the Office of the Chief Information Officer (OCIO) also participated in the savings reductions. Savings in these non-general fund departments reduced costs citywide, including in the General Fund. Rate reductions associated with the elimination of personnel expense (11.50 FTE positions), non-personnel expense, and the use of fund balances from these two departments resulted in General Fund savings of approximately $4.3 million.
- The City has made significant investments over the last few years to establish a four-year replacement schedule for desktop computers and general purpose laptops used by General Fund departments. Based on these developments, the City is reducing the PC replacement fund by $1.5 million for Fiscal Year 2009. The $874,000 in replacement funds proposed for Fiscal Year 2009 will enable the City to address required equipment replacements over the next year with manageable extensions to the four-year replacement schedule. During Fiscal Year 2009, the City will need to reevaluate funding requirements for Fiscal Year 2010 and beyond, considering planned General Fund staffing levels, equipment inventories, software and hardware capabilities, and information technology industry trends.

Fiscal Recovery

Conclusion

In Fiscal Year 2009, the City will continue to pursue fiscal recovery. In keeping with the City's goal of reducing structural budget gaps in coming years, the Mayor has reduced a net of 57.82 FTE positions citywide, creating a permanent savings solution that will positively impact future budgets. In addition to addressing future budget gaps, a total reduction of 107.11 FTE positions from the General Fund was necessary to balance the fund in Fiscal Year 2009.

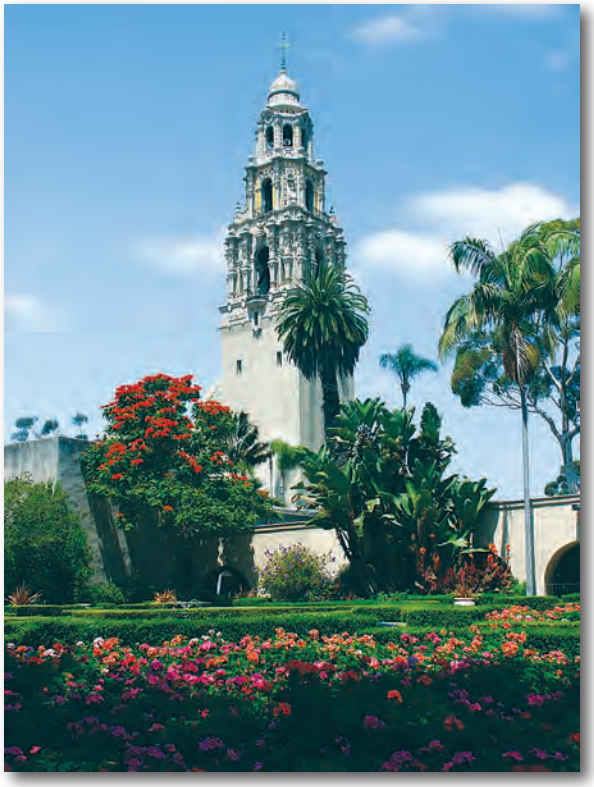
The City is committed to preserving core services while fulfilling its financial obligations related to the eight significant areas, but in balancing the Fiscal Year 2009 Annual Budget some service impacts will be felt in areas not critical to the safety of the City's residents or to the basic operation of the City.

Business Process Reengineering and Managed Competition

Business Process Reengineering (BPR)

An organization creates value through its processes. BPR provides a method for work groups to identify and prioritize issues and concerns in work processes. It also provides a structure for employees for all levels in the organization to have open dialogue regarding those issues and concerns. BPR causes an organization to become introspective in assessing how it does its business and utilizes its staff. BPR also helps City departments prepare for managed competition by streamlining processes and optimizing the use of employees.

The process used by the City for its BPR efforts has been standardized and documented through a guide entitled the *Business Process Reengineering Guide*. The process begins by establishing a project team, identifying a team lead and Steering Committee, which is responsible for drafting a project schedule and project charter, the former articulating an expected completion date and the latter delineating the objectives for the project. Through the BPR effort, the project team maps processes, determines improved methods for completing those processes, benchmarks their methods and performance against other jurisdictions and service providers, and formulates recommendations for improvement. The Steering Committee . nalizes the BPR report and briefs the recommendations to the Chief Operating Officer and Mayor before they are taken to City Council for approval.



Accomplishments

The City has completed or is in the process of completing BPR studies for more than 40 functions and/or departments. Of these studies, 17 are in implementation, 14 are in managed competition and ten are pending approval. Another four studies are underway or about to start. In cases where changes to organizational structures or staffing models are not necessary, implementation is able to be done immediately with quick results. In cases where significant organizational restructuring and/or budget adjustments are required, an implementation plan is developed and associated tasks are carried out

as quickly as possible. If a function is moving directly from BPR to managed competition, results are typically kept close-hold to protect the employee advantage in a competitive procurement. If the BPR results are implemented in advance of competition, there is a one-year delay from implementation to competition to allow employees the opportunity to normalize at their more efficient state in advance of becoming ever-more efficient for competition.

The following are a few of the significant accomplishments resulting from BPR.

Fleet Services BPR
Under BPR, the City consolidated its previously disparate Fleet Services operation into one cohesive unit. This important change allowed the City to save $2.6 million annually and to meet the vehicle and equipment needs of the entire City, including those of our firefighters. Before BPR, Fleet Services had only one Type 1 fire engine in ready reserve. After the BPR process, Fleet Services was able to prepare all twenty of the Type 1 reserve engines for operation making them available to help fight the October wild fires.



Engineering and Capital Projects BPR
The Engineering and Capital Projects BPR standardized core engineering and management processes and made project delivery methodology more consistent and efficient while improving customer service. The BPR consolidated divisions and centralized engineering functions, streamlining the organization and improving its effectiveness. Total annual savings as a result of implementing this BPR are projected to exceed $7 million.

Metropolitan Wastewater Department BPR/Bid-to-Goal
The MWWD BPR/Bid-to-Goal effort consolidated support functions into a single division, streamlined many specific processes to improve efficiency and effectiveness, reduced the number of management and supervisory positions, and modified shifts and schedules to lower overtime and increase efficiency. Annual savings beginning in Fiscal Year 2008 of $21.6 million are expected from this BPR.

Future Expectations

All major functions within the City will be evaluated through the BPR process. The remaining eight major functions will be evaluated in Fiscal Year 2009. This process is expected to realize additional cost savings and improve the services that we provide to our citizens in Fiscal Year 2009 and beyond.

Managed Competition

The voters expressed their enthusiasm for a managed competition program within the City of San Diego through their approval of Proposition C in November 2006. Accordingly, the City of San Diego is committed to delivering quality services to taxpayers, residents and visitors in the most economical and efficient way possible. This commitment can also be expressed as delivering services through "competitive government," defined as a government with processes in place to validate that service quality and costs are as good as, or superior to, any legitimate provider available.

Managed competition is a structured process that allows public sector employees to compete openly and fairly with independent contractors (normally private sector firms) for the right to deliver services. This strategy recognizes the high quality and potential of public sector employees, and seeks to tap their creativity, experience and resourcefulness by giving them the opportunity to structure organizations and processes in ways similar to best practices in competitive businesses, while still being compatible with public sector realities. (Inherently governmental services are not considered for this strategy.)

The first step to managed competition is a pre-competition assessment in which a function is evaluated to determine whether it is eligible and appropriate to move forward to a competitive procurement. Functions are evaluated based upon the following criteria:

- Whether a function is inherently governmental
- Whether there are legal limitations to competing a function
- Whether there are risks associated with competition from either transitioning to an independent contractor and/or to the public welfare
- Whether there are reasonable alternatives available (i.e., does a market for the service exist and can the City reasonably expect two or more technically acceptable and cost competitive proposals if competed)
- Whether competition provides the potential for efficiency or economic gain



Those functions deemed eligible and appropriate will move from pre-competition assessments into competitive procurement by developing Statements of Work and Requests for Proposals.

Business Process Reengineering and Managed Competition

Accomplishments

During Fiscal Year 2008, significant progress was made to move the Managed Competition program forward. The *Managed Competition Guide* was developed and meetings were held with labor organizations to get their input on the Guide. A Labor Advisory Committee was established to provide a regular means for receiving input from the City's labor organizations. In addition, the Managed Competition Independent Review Board (MCIRB) was established. The MCIRB will review proposals received through competitive procurements and will advise the Mayor on whether the proposal of City employees or that of an independent contractor will provide services more economically and efficiently while maintaining service quality and protecting the public interest. The Mayor will accept or reject (in total) the recommendation of the MCIRB. If the recommendation is to secure the services of an outside entity, the recommendation will be taken to Council for their acceptance or rejection (in total).

Great progress continues to be made in implementing the voter-approved managed competition process. To date, 26 functions have finished pre-competition assessments, assessments of their eligibility for the broader competitive procurement process. As a result of these assessments, work is underway to prepare for competitive procurement of the services represented by twelve (12) functions:

- Container services (Environmental Services)
- Custodial services (General Services)
- Dead animal pick-up (Environmental Services)
- Greenery compost facility operations (Environmental Services)
- Pavement markings and signs (General Services)
- Sidewalk maintenance (General Services)
- Solid waste collection services (Environmental Services)
- Storm drains maintenance (General Services)
- Street lights maintenance (General Services)
- Street maintenance (General Services)
- Street sweeping (General Services)
- Traffic signals maintenance (General Services)

Future Expectations

Additional functions will begin the pre-competition assessment process. Statements of Work and Requests for Proposals will be developed to solicit proposals for support of those functions deemed eligible and appropriate for competition.

Fiscal Policies

The City of San Diego has established . scal policies through the City Charter, Council Policies, and Mayoral initiatives to guide responsible long-range fiscal planning and to develop the annual budget. In the past fiscal year, the City has amended existing policies and adopted new policies that foster responsible fiscal management. The Government Finance Officers Association (GFOA) recommends that local governments follow a financial planning process based upon established financial policies and strategies. Additionally, rating agencies such as Standard and Poor's, Moody's, and Fitch Ratings consider fiscal policies which clearly delineate sound financial planning practices when evaluating credit ratings. The policies listed below describe the framework that the City has in place that guides fiscal decision-making. New policies were implemented this year for prioritizing capital projects, debt issuance, and reserve levels.



The City's fiscal policies described below are, in most cases, summaries of the City Charter or Council Policy language. This list is not exhaustive and as policies are modified or adopted, they will be incorporated into future budget publications.

Guidelines – Eight Signi. cant Areas

The annual budget is based on the framework for revenues and expenditures projected in the Five-Year Financial Outlook and includes funding for the eight significant areas that are mayoral priorities. Funding these eight areas is needed to restore or preserve the fiscal integrity of the City and/or meet its legal and operational obligations. The eight significant areas that are priorities to fund include:

- Deferred maintenance and capital needs
- Americans with Disabilities Act (ADA) obligations
- New obligations under the Storm Water Runoff Permits
- The City's required contributions to the pension plan
- Retiree health – Other Post-Employment Benefits (OPEB)
- General Fund reserves
- Public Liability Fund reserve
- Workers' Compensation Fund reserve

  – Mayoral Initiative

Fiscal Policies

Legal Authority

The City Council will pass an Annual Appropriation Ordinance which establishes the legal spending authority for each budgeted fund and/or department based on the estimates presented in the annual budget.

– Charter Section 71

Planning – Five-Year Financial Outlook

In his first year in office, the Mayor began the practice of developing the Five-Year Financial Outlook for the City of San Diego, the first of which was released in November 2006. The Outlook was updated and released in January 2008 and continues to present a comprehensive examination of the City's long-range fiscal condition. The Outlook has proven to be an important planning tool for the City. Beginning with Fiscal Year 2007, the Outlook has guided the City in developing the Fiscal Year 2008 Annual Budget, and has served as the basis for the City's long-term fiscal decision-making. The Outlook communicates the City's fiscal priorities, the City's strengths, and the challenges that remain in achieving a balanced General Fund budget and improved fiscal health.



Interim Financial Reporting

The City Comptroller provides monthly reports to the City Council detailing the fiscal status of the City with a comparison of actual revenues and expenditures to budgeted amounts.

– Charter Section 39 and 89

Financial Management provides the City Council with quarterly reports forecasting the end-of-year status of the City's finances in relation to the annual spending plan established at the onset of each fiscal year. Recommendations for appropriation adjustments necessary to maintain balanced revenue and expenses may be included.

– Council Policy 000-020

Balanced Budget

A summary outlining the figures of the budget that describes the balance between the ensuing year's total expenditures and the total revenues, contrasted with corresponding figures for the current year, is presented by the Mayor no later than April 15 of each year. The classification of the estimate shall be as nearly uniform as possible for the main divisions of all departments and shall furnish necessary detailed fiscal information.

– Charter Section 69 and 265



Capital Improvements and Fixed-Assets

Capital improvements include repairs to City facilities that increase the life of the asset, such as roof replacement, heating and cooling system upgrades, structural repairs, as well as repairs and improvements to storm drains and streets. Additionally, capital projects may be established for the procurement of real estate, vehicles, computer software and other items that will have a useful life beyond two fiscal years. Fixed or capital assets include tangible and long-term physical improvements or additions of a fixed or permanent nature, such as land, buildings, building expansions, vehicles, machinery, equipment, and infrastructure.

Capital Improvement Program (CIP) Prioritization

An objective process for evaluating CIP projects with respect to the overall needs of the City will be established through the ranking of CIP projects. The ranking of projects will be used to successfully allocate and maximize all available resources to ensure projects are completed effectively and efficiently, resulting in more projects delivered citywide. It is anticipated that this prioritization will be implemented for the Fiscal Year 2010 budget.

– Council Policy 800-14

Capital Outlay

All proceeds received from the sale of city-owned real property are deposited in the Capital Outlay Fund. This fund is used exclusively for capital improvements.

– Charter Section 77

Debt Management

An appropriation for the repayment of the debt of the municipality is to be included in the annual budget and in each Annual Appropriation Ordinance passed by the Council. The inclusion of this appropriation in the Annual Appropriation Ordinance will facilitate accurate and timely payment of debt obligations.

– Charter Section 74

No bonds shall be issued on the credit of the City, which will increase the City's bonded indebtedness beyond 10 percent of the assessed valuation of all taxable real and personal City property, as shown by the last preceding valuation for City taxes. Bonds regarded as exceptions are those issued by a two-thirds vote of Council for the purpose of acquiring, constructing, or completing improvements for the development, conservation, and furnishing of water. These bonds can increase the bonded indebtedness to 15 percent of the assessed valuation of City property.

– Charter Section 90

The City's Debt Policy adopted by the City Council in Fiscal Year 2008 documents the procedures and goals for the use of debt instruments to finance City needs. Credit rating agencies and the investment community look favorably upon formal debt policies as evidence of prudent and sound fiscal management, and as a reflection of a commitment to long-term financial planning. The Debt Policy is an important tool that supports the use of the City's resources to meet its financial commitments and to maintain sound financial management practices.



The Debt Policy establishes guidelines to address the following: purpose and need for financing, creditworthiness objectives, types of debt, affordability targets, structure and term of City indebtedness, method of issuance and sale, financing team role and selection process, refunding considerations, and post issuance administration. Appendices of the Policy include specific policies for Special Districts. The Special Districts Formation and Financing Policy provides uniform guidelines for the City's Community Facilities District (CFD) and 1913/1915 Act Assessment District Formation and Financing, which are typically formed to finance public infrastructure in connection with new development or finance improvements pertaining to established communities. Also included in the appendices are copies of the City's Industrial Development Bond Program and San Diego Housing Commission's Policy.

– City Debt Policy (Resolutions 303152 and 303153)

Investment

The City's pooled investment fund shall be comprised of a core and liquidity portfolio. The liquidity portfolio is designed to ensure that the projected expenditures and related demands for cash can be met over a six month period. The investment process is governed by the City's Investment Policy, which is reviewed and approved by the City Council annually. The City's Investment Policy was re-certified by the Association of Public Treasurers of the United States & Canada in June 2007.

– City Treasurer's Investment Policy

Financial Reserves

The City Reserve Policy, approved by Council on July 29, 2008, defines the City's reserves and sets policy targets for reserve balances intended to be the foundation for ensuring that strong fiscal management guide future City decisions.

General Fund Reserves

General Fund Reserves, which includes the Emergency Reserves, the Appropriated Reserves as well as the Unappropriated Reserves, are set at a minimum of 8 percent of annual General Fund revenues. The City shall reach this level no later than Fiscal Year 2012.

Emergency Reserve

The Emergency Reserve shall contain an amount no less than five percent of annual General Fund revenues and shall reach eight percent no later than June 30, 2012. Emergency Reserve funds are only to be used in the case of a natural disaster or unforeseen catastrophic event caused by human activity, such as a terrorist attack. The Emergency Reserve should not be accessed to meet operating shortfalls or to fund new programs or personnel; although, Emergency Reserve funds in excess of the reserve level may be re-appropriated by Council action. This reserve may be expended only in the event of a public emergency, as determined by a two-thirds vote of the Council, when such expenditures are necessary in order to ensure the safety, lives, and property of the City or its inhabitants.

Appropriated Reserve

The funds dedicated to the Appropriated Reserve will be appropriated to a single account within the General Fund annual budget and will conform to no maximum or minimum amount in any given fiscal year. Funds left unexpended in a given fiscal year will return to the General Fund's Unappropriated Reserve balance and may then be re-appropriated in the subsequent fiscal year.

Unappropriated Reserve

An Unappropriated Reserve is maintained to support General Fund operations in the event of unanticipated requirement for additional appropriations where the use of the Emergency Reserves would not be appropriate. Should the funds in the Appropriated Reserve be exhausted in a fiscal year, the Unappropriated Reserve may be used. Recommendations to appropriate these funds would be brought forward by the Mayor or the City Council and would require approval by a majority of the City Council.

Fiscal Policies

Workers' Compensation Fund Reserve Policy

The City shall maintain Dedicated Reserves equal to but not less than 50 percent of the value of the outstanding claims. This amount should be achieved no later than Fiscal Year 2014.

Public Liability Reserve

The City shall maintain Dedicated Reserves equal to but not less than 50 percent of the value of the outstanding claims and reach this level of reserve by Fiscal Year 2014. This level recognizes that not all claims will become due and payable at one point in time, yet there may be more than one large claim that could require an immediate payment.

Long-Term Disability Fund Reserve Policy

The reserve level in this fund shall be established to equal $12.0 million by Fiscal Year 2012, as recommended in the Long-Term Disability Actuarial report. The City shall increase the reserve annually to achieve the reserve target of $12.0 million by Fiscal Year 2012.

The City Reserve Policy also outlines reserve requirements for specific enterprise funds and establishes appropriated, operating, and capital reserves for each fund. Additionally funds such as rate stabilization, secondary purchase reserve and a Dedicated Reserve from Efficiency and Savings (DRES) fund are defined for the following departments.

- Development Services
- Water
- Wastewater

  – *City Reserve Policy (Ordinance 303941)*

Continuous review of the City's fiscal policies will continue to support the City's ongoing efforts to improve financial transparency and improve the fiscal strength of the City.

Additional fiscal policies that are currently underway include:

- Cost recovery policy for fees
- Budget policies to be developed in conjunction with the new ERP system to support internal controls

General Fund Revenues

The total Fiscal Year 2009 annual General Fund revenue budget is $1.19 billion, which represents a 7.8 percent increase over the Fiscal Year 2008 Annual Budget. General Fund revenue pays for essential City services including police, . re, refuse collection, library services, and park and recreation programs.

Table 1 below illustrates the components of the 7.8 percent or $86.3 million increase in General Fund revenue for Fiscal Year 2009.

TABLE 1 FISCAL YEAR 2009 ANNUAL GENERAL FUND REVENUE GROWTH BREAKDOWN	
Major Revenues	1.4%
Departments Restructuring[1]	3.7%
Other Department Budgetary Adjustments	2.7%
TOTAL	7.8%

The General Fund Revenue section provides a detailed description of the revenue categories listed to the right on this page, including background information describing methods of allocation, growth trends, and economic factors affecting the revenue source. This information provides insight into the formulation of the Fiscal Year 2009 annual General Fund revenue projections.

The four major General Fund revenue sources–property tax, sales tax, Transient Occupancy Tax (TOT), and franchise fees–account for 66.5 percent of the City's General Fund revenue in the Fiscal Year 2009 Annual Budget. Changes in the local, State, and national economic environments can impact each of these revenue sources and trends; their possible effects on the City's finances in Fiscal Year 2009 are outlined below. Other General Fund revenue sources are influenced by these same economic conditions as well as various other non-economic events, such as a fee change or the implementation of a new policy in an existing program.

Revenue Categories

Property Tax

Other Local Taxes
- Sales Tax
- Safety Sales Tax
- Transient Occupancy Tax
- Property Transfer Tax

Licenses and Permits

Fines, Forfeitures, and Penalties

Revenue from Money and Property
- Franchise Fees
- Interest Earnings
- Rents and Concessions

Revenue from Other Agencies
- Motor Vehicle License Fees
- Miscellaneous Revenue from Other Agencies

Charges for Current Services

Transfers from Other Funds

Other Revenue

[1] The Fiscal Year 2009 Annual General Fund Budget includes revenue addition as a result of the Engineering & Capital Projects Department and Trench Restoration function restructures.

General Fund Revenues

The Fiscal Year 2009 Annual General Fund revenue projections were prepared using data current as of the end of May 2008, the most recent data available at the time the budget was prepared.

Volume II shows the detailed budgeted revenue that departments are responsible for generating. Each revenue source generated by individual General Fund departments also falls under one of the revenue categories listed to the right and is discussed in this section of the budget document.

San Diego's Economic Environment

The San Diego economy, as well as that of California and the nation, will face considerable strain in calendar years 2008 and 2009. The deepening housing slump, a breakdown in mortgage markets, tighter credit, more volatile financial markets, and rising energy prices have continued to slow the growth rate of the region's economy. Upward resets of sub-prime mortgages have increased the rate of mortgage defaults and foreclosures to record levels nationwide, with California experiencing some of the strongest effects. Foreclosure rates have increased and the number of homes sold has declined (see **Figure 1**), pushing the inventory of unsold homes to its highest level since the early 1990's (see **Figure 2**).

San Diego County Home Sales

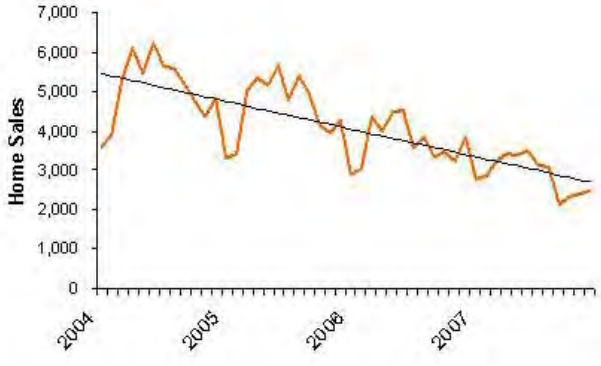


Figure 1. Source: DataQuick Information Systems

San Diego County Unsold Inventory Index

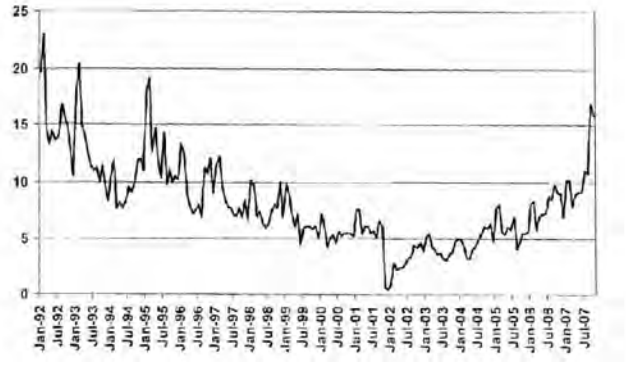


Figure 2. Source: California Association of Realtors

The effects of the housing slump have rippled through all sectors of the economy but have been particularly damaging in the real estate, construction/home remodeling, and financial sectors; several large financial institutions have reported record losses on mortgages and related financial instruments secured by these mortgages.

In addition to the collapse of the housing market, a rapid rise in energy costs have added to the uncertainty of the national, State, and regional economies, as oil prices have surpassed $130 per barrel. The combined effect of these factors has pushed consumer confidence to its lowest level in 16 years as reported by the Conference Board.

The following are some of the economic assumptions that have been used in the preparation of the Fiscal Year 2009 Annual General Fund Budget[1].

- San Diego's Gross Metro Product, the estimated value of San Diego metro areas' total economic activity, is expected to grow by 3.0 percent in calendar year 2009. This compares to a 0.5 percent growth rate assumed for calendar year 2008.
- The median price of homes being sold in San Diego is estimated to have declined 26.6 percent from its peak in November 2005 ($518,000) to its low in May 2008 ($380,000). Prices are expected to continue declining over the course of Fiscal Year 2009.
- San Diego personal income growth is expected to increase by 4.1 percent in calendar year 2009 compared to 3.4 percent in calendar year 2008.
- As a result of the sub-prime mortgage crisis, financial market volatility, and increased energy costs, consumer confidence has decreased; the impact from this decline is felt most in the retail and wholesale trade sectors. Over the course of calendar year 2007, both the retail and wholesale trade sectors posted minimal gains over calendar year 2006, resulting in lower-than-forecasted returns for retail sales tax and related revenues.
- Nearly 10,000 new jobs are estimated to be created in the region during calendar year 2008, compared to 16,000 estimated for calendar year 2007, with most jobs being created in the leisure and hospitality, professional and scientific, government, and health care services sectors. Unemployment is not expected to drop below 5.0 percent until the second half of calendar year 2008 at the earliest, with the construction and real estate sectors being the most impacted.
- San Diego County tourism slowed in calendar year 2007 but a slight rebound in leisure travel is expected in calendar year 2008, according to the San Diego Convention and Visitors Bureau forecast.
- The City's population is estimated to increase by 11,315 from 1,336,685 on January 1, 2008, to 1,348,000 by January 1, 2009, according to the City of San Diego City Planning and Community Investment Department.

Overall, the outlook for the San Diego economy during Fiscal Year 2009 projects a slowdown in the rate of growth in the first half of the fiscal year, rebounding in the second half of the fiscal year. The primary factors influencing the economic slowdown include a market correction in home prices, real estate defaults and foreclosures driven by the collapse of the sub-prime loan industry, the negative impact on consumer spending due to rising oil and gas prices, reduced consumer confidence, and a slowdown in job growth. Despite the economic slowdown affecting the region since 2005, San Diego's diversified economy is expected to continue to grow, albeit at a much slower pace than in past years.

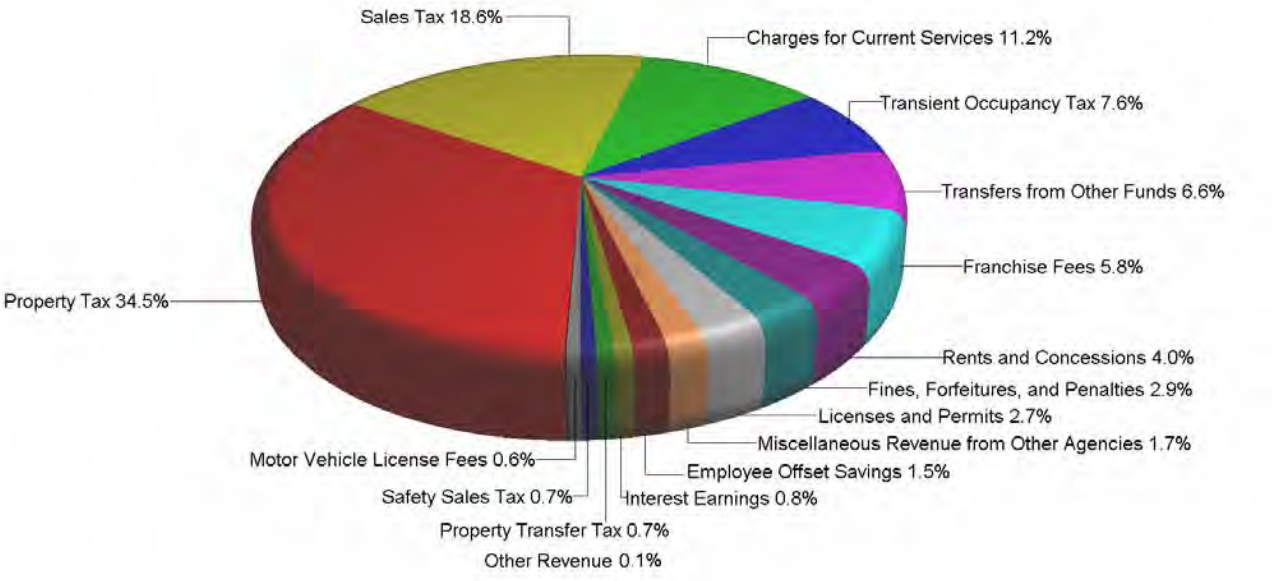
[1] The following sources were used for the budget publication: City of San Diego City Planning and Community Investment Department, San Diego Regional Chamber of Commerce, Economic Bulletin, California Employment Development Department, San Diego Convention and Visitors Bureau, Moody's Economy.com, and DataQuick Information Systems.

General Fund Revenues

TABLE 2 FISCAL YEAR 2009 GENERAL FUND REVENUES – $1.19 BILLION (IN MILLIONS)					
REVENUE CATEGORY		FY 2008 BUDGET		FY 2009 BUDGET	PERCENTAGE CHANGE FROM PRIOR YEAR	PERCENTAGE OF TOTAL
Property Tax	$	385.7	$	411.1	6.6%	34.5%
Sales Tax	$	239.5	$	222.1	-7.3%	18.6%
Safety Sales Tax	$	8.4	$	8.1	-3.6%	0.7%
Transient Occupancy Tax*	$	85.2	$	90.6	6.3%	7.6%
Property Transfer Tax	$	7.6	$	8.9	17.1%	0.7%
Licenses and Permits	$	34.4	$	32.6	-5.2%	2.7%
Fines, Forfeitures, and Penalties	$	35.1	$	34.5	-1.7%	2.9%
Franchise Fees	$	69.6	$	69.6	0.0%	5.8%
Interest Earnings	$	7.8	$	9.6	23.1%	0.8%
Rents and Concessions	$	40.8	$	47.2	15.7%	4.0%
Motor Vehicle License Fees	$	7.9	$	6.9	-12.7%	0.6%
Miscellaneous Revenue from Other Agencies	$	10.9	$	20.3	86.2%	1.7%
Employee Offset Savings (EOS)	$	20.2	$	17.7	-12.4%	1.5%
Charges for Current Services	$	81.3	$	134.1	64.9%	11.2%
Transfers from Other Funds (excludes EOS)	$	71.4	$	78.2	9.5%	6.6%
Other Revenue	$	0.6	$	0.8	33.3%	0.1%
TOTAL	$	1,106	$	1,192	7.8%	100.0%

*Total City Transient Occupancy Tax revenue is $173 million

Fiscal Year 2009 General Fund Revenues – $1.19 Billion



Property Tax

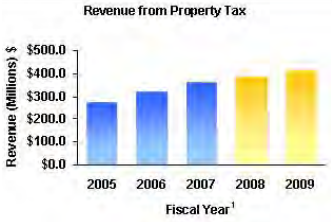
Total City Budget
$422.2 million

General Fund Budget
$411.1 million

Percent of General Fund
34.5 percent

Property Tax Background

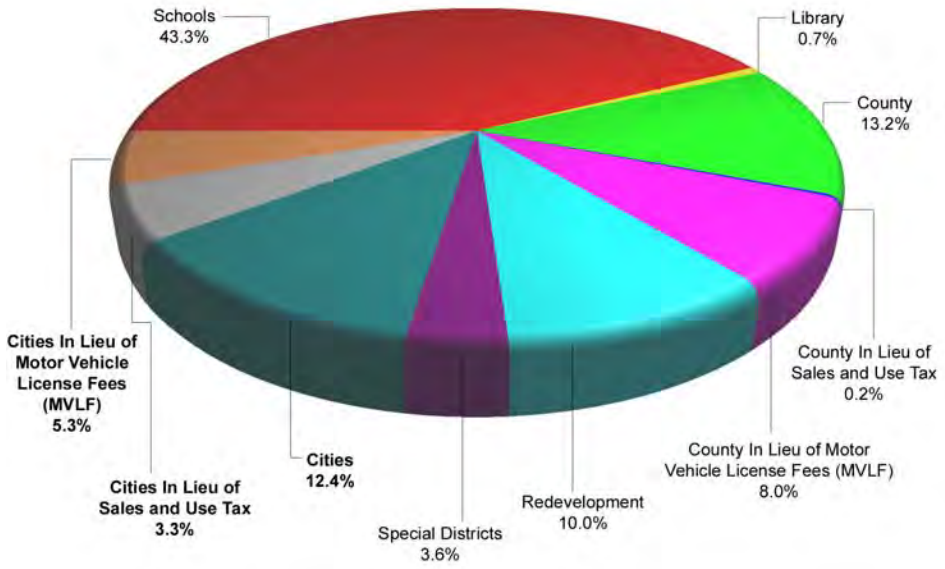
Property tax revenue is the City's largest revenue source, representing 34.5 percent of the total General Fund revenue. Property tax revenue collected by the County Tax Collector comes from a 1.0 percent levy on the fair market value of all real property. Proposition 13, passed by voters in 1979, specifies that an assessed value may increase at the rate of the Consumer Price Index, but can not exceed 2.0 percent per year based on the 1979 value unless the property is improved or sold to establish a new market value.



The 1.0 percent property tax levy is collected by the County Tax Collector and distributed to a number of agencies within the City's geographic area, including the County, school districts, and special districts. For every $100 collected, the allocation to the City totals $17.70, which includes offsets from Motor Vehicle License Fees, according to the County of San Diego Assessor's Office.

Property tax revenue is also collected for purposes other than the General Fund. An additional levy over the 1.0 percent rate is collected to pay debt service on voter-approved debt. In June 1990, voters approved a $25.5 million debt issuance to finance a new public safety communication system for the City which will reach maturity in Fiscal Year 2012. Additionally, a special tax levy of $0.005 per $100 of assessed valuation is used to fund zoological exhibits within the City.

Property Tax Distribution



Source: County of San Diego Assessor

[1] Fiscal Year 2007 re.ects unaudited actual revenue; Fiscal Years 2008 and 2009 reflec budgeted revenue.

General Fund Revenues

Since the early 1990s, many factors have contributed to reductions in the amount of revenue the City has received from property tax:

- In Fiscal Year 1993, the State of California faced a serious deficit and in order to meet its obligations to fund school districts at specified levels under Proposition 98, the State enacted legislation that shifted partial financial responsibility for funding education to local governments. These revenue shifts, otherwise known as the Educational Revenue Augmentation Fund (ERAF) shifts, resulted in an estimated cumulative loss of over $582.9 million in property tax revenue for the City up through Fiscal Year 2008[1].
- The State authorized counties to charge cities for administrative fees in order to collect and distribute property tax, further reducing the City's annual property tax receipts by approximately $3.0 million per fiscal year.
- Another ERAF shift was enacted in Fiscal Year 2005, mandating local agencies to contribute $1.30 billion per year to the State. This shift ended in Fiscal Year 2006, resulting in an annual impact of $16.9 million to the City.
- Beginning in Fiscal Year 2005, the Motor Vehicle License Fee (MVLF) backfill was eliminated by the State and was replaced dollar-for-dollar with property tax, resulting in a property tax revenue increase of approximately $52.2 million in Fiscal Year 2005 and $70.6 million in Fiscal Year 2006. Beginning in Fiscal Year 2006, the "in-lieu of MVLF" revenue has risen annually and will continue to fluctuate at the rate of growth in assessed valuation.

Property Tax Trends and Outlook

The Fiscal Year 2009 property tax forecast is built on the assumption of a continued decline in assessed home values in the local housing market and is projected to be $411.1 million, which represents a 3.25 percent decrease from Fiscal Year 2008. The lower growth rate is mainly attributable to a reduction in assessed values of local properties. The growth assumptions for the Fiscal Year 2009 property tax budget have changed from 6.0 percent projected in the Five-Year Financial Outlook released in January 2008 to 5.75 percent.

The $411.1 million consists of $304.1 million in base property tax (Proposition 13) and an estimated "in-lieu of MVLF" payment of $107.0 million.

TABLE 3
FISCAL YEAR 2009 GENERAL FUND
PROPERTY TAX BUDGET

Base Property Tax	$304.1 million
Property Tax in-lieu of MVLF	$107.0 million
Total Property Tax	$411.1 million

[1] California Local Government Finance, May 2008.

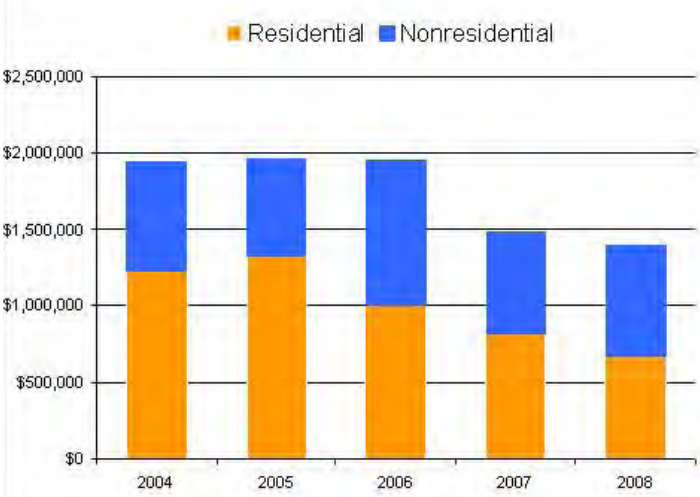
Although, property tax revenue shows positive growth in Fiscal Year 2009, it should be noted that a recent report from DataQuick Information Systems indicated that the median home price in May 2008 fell by 22.8 percent to $380,000 from $492,000 in May 2007. Similarly, the California Association of Realtors estimates that the local real estate market is projected to decline throughout calendar year 2008 by an additional 5 percent. This decline in median price is partially due to an increase in the number of bank-owned properties being sold at lower values. Consequently, home sales have continued to decline as homeowners, reluctant to sell in the current market, are choosing to hold on to their properties until property values increase again.

Supplemental assessment charges also partially account for the reduced growth rate in the property tax revenue. State law requires the County Assessor, upon a change in ownership or the completion of new construction, to reappraise property and issue a supplemental assessment reflecting the difference between the prior assessed value and the new assessment. Both of these factors – change in ownership and new construction – are projected to slow down along with the rest of the housing market, thereby reducing this revenue source.

Property Tax Economic Indicators

Total issued building permits and permit valuation (residential and non-residential) are used as indicators of overall construction activity. The graphs below represent the trends in building permits issued and building permit valuations. Residential building permits valuation has declined by 17.8 percent in Fiscal Year 2008 compared to Fiscal Year 2007. During the same period, non-residential building permits valuation increased by 8.1 percent.

Total Building Permits Valuation (In Thousands)



Source: City of San Diego, Development Services Department

General Fund Revenues

Tables 4 and 5 represent permits and valuations for single-family homes, apartments, and condominiums for Fiscal Years 2004 through 2008.

TABLE 4
RESIDENTIAL PERMITS ISSUED

DESCRIPTION	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008
Total Single Family	1,877	1,271	1,290	903	272
Apartment	334	242	106	72	72
Condominium	193	164	72	192	48
Total Multi-Family	527	406	178	264	120
GRAND TOTAL	2,404	1,677	1,468	1,167	839

Source: City of San Diego, Development Services Department

TABLE 5
RESIDENTIAL PERMITS VALUATIONS (IN MILLIONS)

DESCRIPTION	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008
Total Single Family	$ 471.8	$ 349.5	$ 377.8	$ 257.5	$ 210.7
Apartment	$ 278.8	$ 321.4	$ 189.0	$ 73.4	$ 202.7
Condominium	$ 254.6	$ 394.7	$ 221.5	$ 307.9	$ 120.8
Total Multi-Family	$ 533.4	$ 716.0	$ 410.5	$ 381.4	$ 323.5
GRAND TOTAL	$ 1,005.2	$ 1,065.5	$ 788.3	$ 638.8	$ 534.2

Source: City of San Diego, Development Services Department

Other Local Taxes

Sales Tax

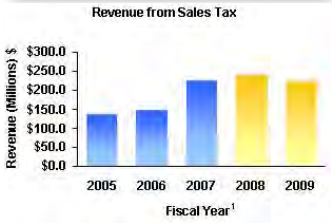
Total City Budget
$222.1 million

General Fund Budget
$222.1 million

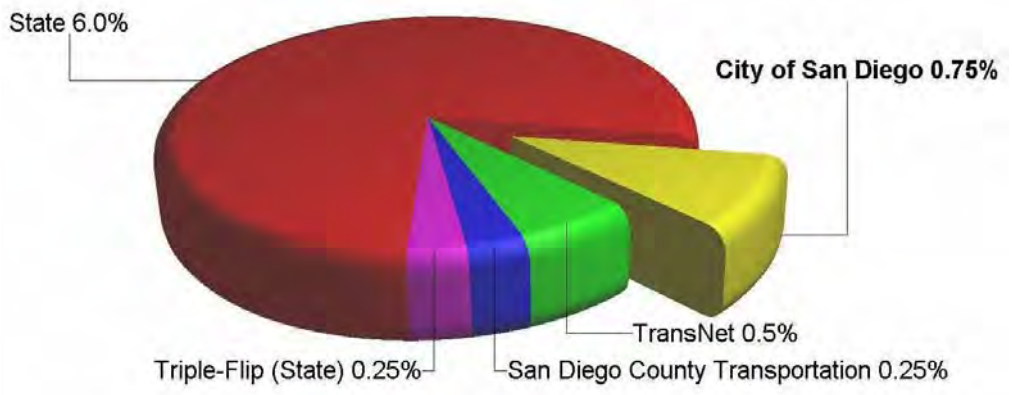
Percent of General Fund
18.6 percent

Sales Tax Background

Sales tax is the City's second largest revenue source, representing 18.6 percent of the total General Fund revenue. Collected at the point of sale, sales tax receipts are remitted to the State Board of Equalization, which allocates tax revenue owed to the City in the form of monthly payments. According to the Bradley-Burns Sales and Use Tax law, cities are to receive one cent of the total 7.25 cent statewide sales tax levied on each dollar of taxable sales. In addition to the Bradley-Burns sales tax, San Diego County voters approved a half-cent supplemental sales tax in 1987 to fund the San Diego Transportation Improvement Program (TransNet), resulting in a total countywide sales tax of 7.75 percent. The TransNet Extension Ordinance and Expenditure Plan, which went into effect April 2008, renewed the half-cent obligation for an additional 40-year term. Sales tax includes a half-cent tax approved by California voters in 1993 for the purpose of funding local public safety expenditures. The revenue from this half-cent sales tax, known as the safety sales tax, is discussed in the following section.



Countywide Sales Tax Rate (7.75 percent)



Sales Tax Trends

Various economic factors, especially the unemployment rate, play a significant role in the performance of retail sales. A lower unemployment rate correlates with stronger consumer spending, which in turn has a positive effect on retail sales and local sales tax. Historically, San Diego has had a low unemployment rate compared to the rest of the State. The unemployment rate in San Diego in May 2008 was 5.5 percent compared to 6.8 percent for California and 5.5 percent for the nation.

[1] Fiscal Year 2007 reflect unaudited actual revenue; Fiscal Years 2008 and 2009 reflec budgeted revenue.

The Fiscal Year 2009 sales tax estimate reflects expectations of lower growth in local taxable sales. The performance of taxable sales in San Diego County for the second half of calendar year 2008 is expected to continue to slow down compared to calendar year 2007. The declining trend is based on growing unemployment in the construction and real estate/finance industries, moderating household income growth, and the continuing rise of energy prices. Any increase in the costs of energy, specifically in the cost of gasoline, reduces the consumer's ability to spend money in other sectors, such as retail.

As personal income growth slows and perceived wealth in the form of home equity is expected to dissipate in Fiscal Year 2009, it is anticipated that consumer spending will slow and keep closer pace with personal income growth. According to the Moody's San Diego Metro Area Forecast, the personal income growth will grow by 4.1 percent in calendar year 2009 compared to 3.4 percent in calendar year 2008. However, it is still low comparing to growth rates exceeding 6 percent in calendar years 2004 through 2007.

The issuance of new housing permits is anticipated to decline even further, and the subsequent loss of jobs in the construction and real estate sectors are indirectly being replaced with lower paying jobs in the leisure and hospitality sectors. The net effect of this is an income shift from higher disposable income individuals to lower disposable income individuals which results in less purchasing power, thus generating lower sales tax revenue for the City. It is possible that the local economic slowdown will be softened by the diverse nature of the San Diego economy, especially by sustained employment growth in the leisure and hospitality and professional services industries. It is not likely that local employment growth in these sectors will completely offset other losses nor spare the local economy from a slowdown. Growth in these sectors will, however, provide a moderate buffer against a major economic recession.

Sales Tax Outlook

The projected sales tax revenue for Fiscal Year 2009 is $222.1 million or 0.75 percent growth over the Fiscal Year 2008 year-end projections. The Fiscal Year 2009 sales tax projection also includes the property tax reimbursement that the City will receive as a result of the triple-flip. (Triple-flip is the shift enacted by the State in Fiscal Year 2005 whereby local governments shift one-quarter of a cent of their Bradley-Burns Sales and Use Tax to the State in exchange for an equivalent amount of property tax). The lower sales tax projection in Fiscal Year 2009 built over the higher Fiscal Year 2008 year-end projection can be explained by a reduction in the true-up payment to be received by the City in Fiscal Year 2009 (the true-up payment represents a difference in one-quarter of a cent property tax reimbursement from the State between the estimated and actual payments for prior fiscal year).

Once the State's Economic Recovery Bonds are paid off, local governments will no longer receive the property tax reimbursement, but will instead regain the one-quarter-cent sales tax that was diverted to the State by the triple-flip. This shift is different from the MVLF property tax swap which is considered to be a permanent shift of revenues from MVLF to property tax. The growth assumptions for the Fiscal Year 2009 sales tax budget have changed from 1.25 percent projected in the Five-Year Financial Outlook released in January 2008 to 0.75 percent.

TABLE 6
FISCAL YEAR 2009 ANNUAL SALES TAX BUDGET

Sales Tax Revenue	$169.0 million
Property Tax Reimbursement	$ 53.1 million
Total Sales Tax	$222.1 million

Safety Sales Tax

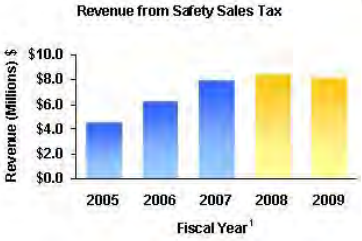
Total City Budget
$8.1 million

General Fund Budget
$8.1 million

Percent of General Fund
0.7 percent

Safety Sales Tax Background

Safety sales tax revenue is derived from a half-cent sales tax resulting from the passage of Proposition 172 in November 1993, and must be used solely for local public safety purposes. The State Controller's office disburses safety sales tax revenue to the County Local Public Safety Fund for distribution. Cities receive 5.0 percent of the amount of the fund, which is allocated based upon a city's proportionate loss of property tax revenue in the 1993-1994 ERAF shift. Subsequent legislation (Senate Bill 8) changed the allocation system for Proposition 172 revenue and lifted the cap on the share that the City of San Diego and other cities within the county could receive. Total revenues reflect additional funds received by the City as a result of this legislation.



Safety Sales Tax Trends

Safety sales tax receipts generally follow the same economic trends as sales tax receipts including taxable sales, per-capita income levels, and employment rates. The primary difference is that safety sales tax is first allocated to counties in proportion to their share of taxable sales, and then distributed to the cities within the county based upon the individual cities' proportion of taxable sales in the county. Safety sales tax revenue entirely depends on San Diego County's share of total statewide taxable sales, not on taxable sales within the City.

Safety Sales Tax Outlook

The Fiscal Year 2009 annual General Fund budget projects $8.1 million in safety sales tax revenue, a 1.25 percent growth over Fiscal Year 2008 year-end projections. City Council Policy 500-07 requires that the use of Proposition 172 funds be used only for local public safety activities, including police and fire protection. In Fiscal Year 2009, approximately $1.6 million will be allocated to the Fire and Lifeguard Facilities Fund for debt service payments on fire facility improvements while the remaining $6.5 million is allocated for public safety expenditures within the General Fund. The growth assumptions for the Fiscal Year 2009 safety sales tax budget have not changed from the projections in the Five-Year Financial Outlook released in January 2008.

[1] Fiscal Year 2007 reflect unaudited actual revenue; Fiscal Years 2008 and 2009 reflec budgeted revenue.

General Fund Revenues

Transient Occupancy Tax

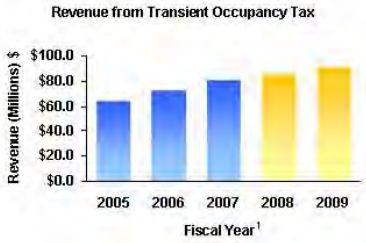
Total City Budget
$173.0 million

General Fund Budget
$90.6 million

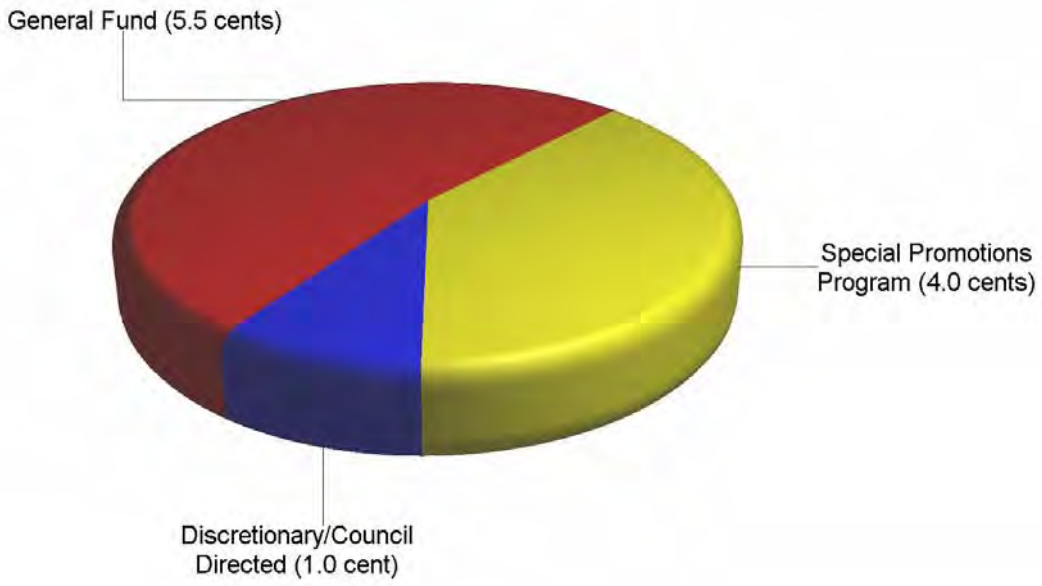
Percent of General Fund
7.6 percent

Transient Occupancy Tax Background

The Transient Occupancy Tax (TOT) is levied at 10.5 cents per dollar of the daily room price in hotels and motels used by visitors staying in San Diego for less than 30 consecutive days. The allocation of TOT is at the discretion of the Mayor and City Council with guidelines provided by the City Council Policy 100-3. The policy stipulates that of the 10.5 cents of collected TOT, 4.0 cents shall be applied toward promoting the City as a tourist destination, 5.5 cents shall be applied toward general government purposes, and the remaining 1.0 cent to be allocated for any purposes approved by the City Council.



Transient Occupancy Tax Allocation



[1] Fiscal Year 2007 reflect unaudited actual revenue; Fiscal Years 2008 and 2009 reflec budgeted revenue.

Transient Occupancy Tax Trends

San Diego remains one of the top five travel destinations in the United States, according to travel industry market research from the San Diego Convention and Visitors Bureau. Approximately 81.0 percent of visitors come to San Diego for vacation purposes. Despite San Diego's continued appeal to travelers worldwide, in calendar year 2007, San Diego Convention and Visitors Bureau reported a reduction in the total number of all visitor types (day, overnight, etc.) from 32.2 million to 31.6 million (-2.0 percent) although the net economic impact was a positive 2.3 percent growth (from $17.7 billion to $18.1 billion)[1].

The overall forecast for San Diego's visitor industry in calendar year 2008 assumes modest growth. A decline in the hotel occupancy rate is expected due to the supply of hotel rooms (including newly opened hotels) outpacing the demand. The hotel occupancy rate is anticipated to be approximately 71.5 percent compared to 72.9 percent in calendar year 2007 with 14.4 million visitors expected to stay overnight in San Diego County. The number of hotel visitors is expected to increase by 0.9 percent compared to prior year-end actuals. An estimated 1,098 rooms is expected to be added to the County inventory in calendar year 2008. The average daily room rate for 2008 is anticipated to be $143.06, a 3.0 percent increase over calendar year 2007[2].

Transient Occupancy Tax Outlook

Total TOT revenue in Fiscal Year 2009 is projected at $173.0 million, of which $90.6 million will be allocated to the General Fund and $82.4 million allocated to the Special Promotional Programs. This assumes a growth rate of 6.0 percent over Fiscal Year 2008 year-end projections versus 7.5 percent projected in the Five-Year Financial Outlook released in January 2008. This growth is based on several factors including projected increases of 3.0 percent in the average daily room rate and 1.2 percent in overnight visitors over calendar year 2007 levels. In 2008, the California Travel and Tourism Commission will apply $50.0 million in new revenues toward promoting the State domestically and internationally. Locally, an increase in marketing efforts by the San Diego Convention and Visitors Bureau resulting from the newly established Tourism Marketing District (TMD)[3] is expected to generate more lodging demand[4].

[1,2,4] San Diego Convention and Visitors Bureau: 2008 San Diego County Travel and Tourism Forecast, December 2007 and Revised April 2008.

[3] The Tourism Marketing District, approved by City Council in December 2007, was established with the purpose of allowing hotel/motel business owners to assess an additional 2 cents per dollar fee on their patrons beginning January 1, 2008.

Property Transfer Tax

Total City Budget
$8.9 million

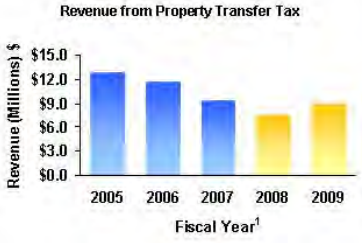
General Fund Budget
$8.9 million

Percent of General Fund
0.7 percent

Property Transfer Tax Background

Property transfer tax is levied on the sale of real property. The County of San Diego collects $1.10 per $1,000 of the sale price when any real property is transferred. The City charges 55 cents per $1,000, which is credited against the County's charge, giving both the County and City each 55 cents per $1,000 received. The funds are collected by the County for property transfers occurring within City limits and then transferred to the City in 13 payments throughout the year.

Property Transfer Tax Trends



The Fiscal Year 2009 property transfer tax budget reflects the market conditions and trends at the time of the budget preparation. In many parts of California, home sales have dropped to levels not seen in nearly two decades. The City's total home sales declined 5.9 percent from calendar year 2006 to 2007, included in this amount is the number of existing home/condo sales within the City which declined 8.1 percent from a total of 12,676 in 2006 to 11,645 in 2007[2]. The growth rate for Fiscal Year 2008 was projected at a 5.0 percent decline from the prior fiscal year-end estimated receipts; however, the Fiscal Year 2008 year-end projection was revised downward mid-year to reflect the continued drop in monthly revenue receipts. Median prices of all homes have also declined in conjunction with total home sales. Through May of Fiscal Year 2008, the median home price in the City has declined 22.8 percent from $492,000 in May 2007 to $380,000 in May 2008[2].

Property Transfer Tax Outlook

The Fiscal Year 2009 budget projects a property transfer tax revenue of $8.9 million, zero growth from Fiscal Year 2008 year-end projections. Through April 2008, it was unclear how dramatic an effect the sub-prime credit crunch, impending foreclosures, and declining economy would have on the real estate market as a whole. Many economists predicted a recession, others felt the American economy could weather the storm. A year later, the nation is dealing with a significant economic downturn and has received an infusion of "economic relief" from the federal level in the form of interest rate cuts and tax rebates. The outlook for the City and region, however, continues to be more positive than some geographic areas in California and the rest of the nation.

[1] Fiscal Year 2007 reflect unaudited actual revenue; Fiscal Years 2008 and 2009 reflec budgeted revenue.
[2] DataQuick Information Systems.

The Fiscal Year 2008 revenue from property transfer tax was budgeted at $7.6 million, a 5.0 percent decline from Fiscal Year 2007. After experiencing relatively flat property transfer tax revenue receipts at the start of Fiscal Year 2008 compared to the same time period in Fiscal Year 2007, recent receipts show declines of more than 50 percent. Although the City is currently experiencing declining home sales, lower median home prices may stimulate sales and allow the supply-demand equilibrium to level out in the near future.

Licenses and Permits

Total City Budget
$60.8 million

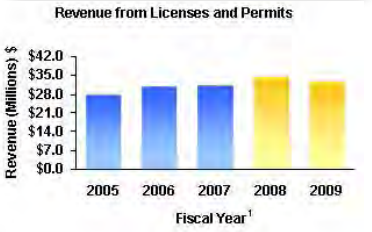
General Fund Budget
$32.6 million

Percent of General Fund
2.7 percent

Licenses and Permits Background

Licenses and permits generate revenue for the purpose of recovering the costs associated with regulating an activity. These regulatory functions are typically performed by the City in the interests of promoting public safety. Included in this category are business licenses, rental unit taxes, parking meter collections, and referral fees received from the City's towing operators.

The business license tax is levied on businesses with 12 or fewer employees through an annual flat fee of $34. Companies with 13 or more employees pay an annual flat fee of $125 plus $5 per employee. Rental unit taxes are calculated as a flat rate plus a per-rental unit fee. Currently, the rental unit tax has three rate tiers for residential properties and two rate tiers for hotel/motel properties.



Licenses and Permits Trends and Outlook

For Fiscal Year 2009, the licenses and permits revenue budget is $32.6 million, a drop of $1.7 million or 5.2 percent from the Fiscal Year 2008 Annual Budget. The reduction reflects the removal of a one-time revenue added to the Fiscal Year 2008 budget to account for a Franchise Tax Board pilot program that targeted non-compliant business tax filers. All subsequent fiscal years will generate a smaller portion of the revenue collected from the program in the pilot year. Excluding this program adjustment, the Fiscal Year 2009 projection suggests modest year-to-year growth based on historical trends and receipts.

[1] Fiscal Years 2005 to 2007 reflec unaudited actual revenue; Fiscal Years 2008 and 2009 reflec budgeted revenue.

Fines, Forfeitures, and Penalties

Total City Budget
$35.8 million

General Fund Budget
$34.5 million

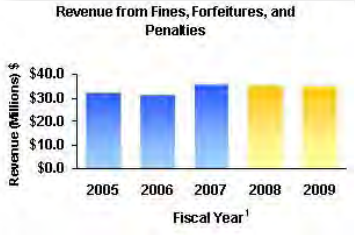
Percent of General Fund
2.9 percent

Fines, Forfeitures, and Penalties Background

Fines, forfeitures, and penalties include revenue generated from monetary sanctions associated with the violation of a law or regulation such as California Vehicle Code violations, City parking and ordinance violations, and litigation awards.

Fines, Forfeitures, and Penalties Trends and Outlook

For Fiscal Year 2009, the revenue budget for fines, forfeitures, and penalties is $34.5 million, a $550,000 or 1.7 percent drop from the Fiscal Year 2008 Annual Budget. This revenue reduction resulted from a decrease in collection of referral fees due to the aforementioned FTB pilot program. It should be noted that this is a different revenue source than the one described in the Licenses and Permits section since it references referral fees revenue related to the FTB pilot program and not business tax license revenue. Excluding this program adjustment, this revenue category is projected to remain flat based on historical trends and receipts.



Revenue from Money and Property

Franchise Fees

Total City Budget
$132.3 million

General Fund Budget
$69.6 million

Percent of General Fund
5.8 percent

Franchise Fees Background

Franchise fees revenue results from agreements with private utility companies in exchange for the City's rights-of-way. Currently, San Diego Gas and Electric (SDG&E), Cox Communications, Time Warner Cable, and AT&T are the franchises that pay the City. In addition, the City collects franchise fees from private refuse haulers that conduct business within its borders. The revenue received from the above agreements is based on a percentage of gross sales.

SDG&E, the single largest generator of franchise fee revenue, is charged 3.0 percent of the gross sales of gas and electricity within the City of San Diego, which is split between General Fund (75%) and Environmental Growth Fund (25%), according to the City Council Policy. In addition, the City receives a 3.5 percent surcharge on SDG&E's electricity sales for the undergrounding of electric utility lines that was approved by the California Public Utilities Commission in December 2002. The City also generates revenue by collecting 5.0 percent of gross revenues from Cox Communications, Time Warner Cable, and AT&T. Refuse hauler fees are imposed on private refuse haulers at $11 per ton for Class I haulers (less than 75,000 tons per year) or $12 per ton for Class II haulers (more than 75,000 tons per year).



[1] Fiscal Year 2007 reflect unaudited actual revenue; Fiscal Years 2008 and 2009 reflec budgeted revenue.

Franchise Fees Trends and Outlook

SDG&E. The projected revenue for Fiscal Year 2009 from SDG&E franchise fees is $56.9 million, reflecting 7.5 percent growth over Fiscal Year 2008 year-end projections. In accordance with City Council policy, 25.0 percent of revenue received from SDG&E or $14.2 million is to be deposited into the Environmental Growth Fund (EGF). One-third of the EGF is used to finance the maintenance of parks, the remaining two-thirds are used for the annual interest payments for debt service on open space acquisition bonds and parkland maintenance. The remaining revenue balance of approximately $42.7 million received from SDG&E franchise fees is allocated to the General Fund.

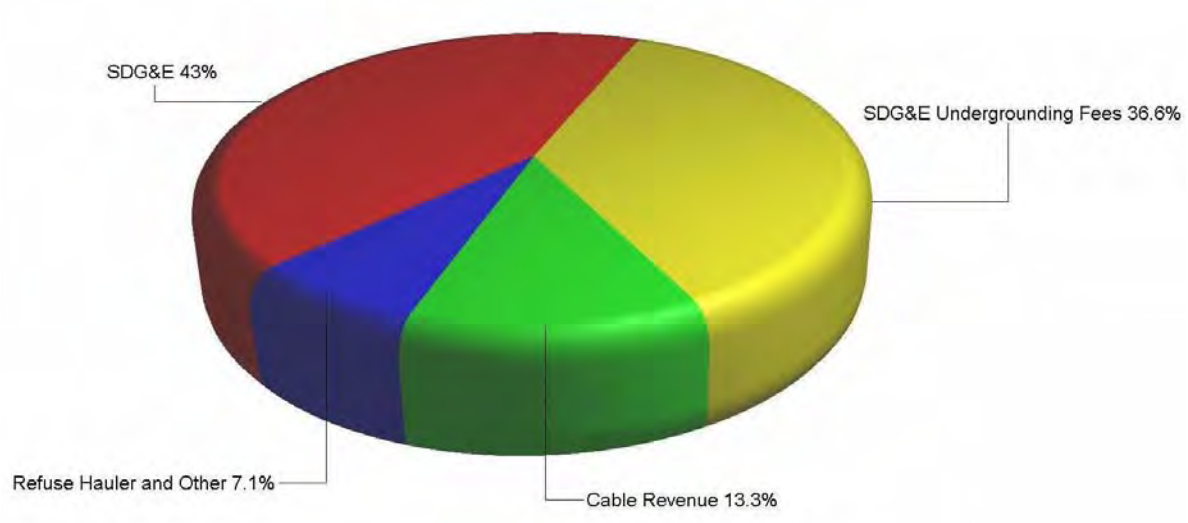
As stated in the Five-Year Financial Outlook, a 7.5 percent growth rate for SDG&E franchise fees is expected in Fiscal Year 2009.

CABLE COMPANIES. The projected revenue for Fiscal Year 2009 from cable franchise fees is $17.6 million. This figure reflects a 7.5 percent growth rate over Fiscal Year 2008 year-end projections of $16.5 million. In Fiscal Year 2008, AT&T began remitting payment to the City for these fees. It is expected that revenues from AT&T will only supplant revenues currently derived from Cox Communications and Time Warner Cable as AT&T increases its share of the San Diego cable television market.

REFUSE HAULERS AND OTHER FRANCHISES. Revenue from private refuse haulers is based on the total amount of refuse hauled annually. The City projects Fiscal Year 2009 revenue at $9.1 million based on a 1.1 percent decrease from Fiscal Year 2008 year-end estimates due to anticipated continuation of lower tonnage collection. Franchise fee revenue from other sources categorized as "miscellaneous revenue" is expected to be approximately $259,000 for Fiscal Year 2009, no change from Fiscal Year 2008 year-end projections.

UNDERGROUNDING UTILITY FEE. The utility undergrounding surcharge is estimated to be $48.4 million in Fiscal Year 2009. This revenue will be deposited into the Underground Utility District Fund to be used solely for the purpose of placing utility lines underground. This money is budgeted outside of the General Fund.

Franchise Fee Revenue Breakdown



General Fund Revenues

Interest Earnings

Interest Earnings Background

The City Treasurer, in accordance with the Charter and authority granted by the City Council, is responsible for investing the City's cash assets, exclusive of City Pension Trust Funds. With the exception of certain bond funds, all City funds are pooled and invested together in a Pooled Investment Fund ("Fund") to facilitate increased flexibility in the management of the City's cash flow requirements. Fund investments must be consistent with the City Investment Policy and the State of California Government Code guidelines and restrictions. The maximum maturity of any investment may not exceed five years. Selection of an investment is based on safety, liquidity, risk, interest rate environment, and the cash flow requirements of the City. Major deviations in returns from one fiscal year to the next can generally be attributed to changes in market interest rates or the actual average amount invested during the fiscal year. Past interest earnings performance is no guarantee or indicator of future results.

Interest Earnings Trends

Interest rates decreased dramatically during Fiscal Year 2008, a product of the continuing soft housing market and subprime mortgage plight. Beginning in September 2007, the Federal Reserve slashed the Federal Funds rate from 5.25 percent to 2.00 percent in response to the financial market crises and a slowing economy. In the Federal Open Market Committee meeting in June, the Fed indicated that the risks of an extreme economic slowdown have diminished, and that it has its eye trained more sharply on the risks of increased inflation expectations. While the dramatic decrease in rates helped the Pooled Investment fund generate high returns in Fiscal Year 2008 through realized capital gains, earnings in Fiscal Year 2009 should be lower as the Pooled Investment fund reinvests its cash flows at the significantly lower interest rates.

Interest Earnings Outlook

Recent Fed statements have indicated that the Fed is most likely finished cutting rates in the near future. With a renewed concern about inflation, there is the potential that they may increase rates as early as the third quarter of 2008. Any action by the Federal Reserve before the end of the year is highly unlikely since the economy is still very fragile, and any interest rate hikes could throw it into recession. As a result, a more likely scenario is that the Fed keeps rates at current levels through Fiscal Year 2009. This will result in a significant drop off in interest earnings compared to Fiscal Year 2008, as we are starting from a low yield environment and will not have the same capital gains effect enjoyed in Fiscal Year 2008. It should be noted that interest rates are market driven and subject to a number of uncontrollable or unpredictable factors, and the primary risk to the constant interest rate forecast is that inflation accelerates further, causing the Federal Reserve to increase rates sooner than expected.

Rents and Concessions

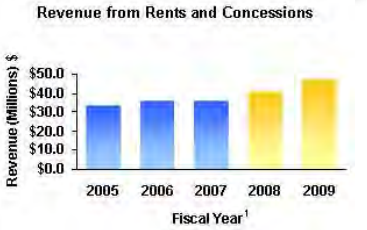
Total City Budget
$83.9 million

General Fund Budget
$47.2 million

Percent of General Fund
4.0 percent

Rents and Concessions Background

The rents and concessions category includes General Fund revenue generated from Mission Bay Park, Balboa Park, and Torrey Pines Golf Course. The largest component of this category is Mission Bay Park rents and concessions revenue, the majority of which is generated from leases with Sea World, Marina Village Conference Center, and the hotels and marinas within Mission Bay Park. The Mission Bay Ordinance requires that one-half of all revenue from Mission Bay rents and concessions in excess of $20.0 million be allocated to the Mission Bay Improvements Fund and the Regional Park Improvements Fund (with a $2.5 million maximum allocation for each fund), while the remaining funds are deposited in the General Fund. Other contributing components in the Rents and Concessions category include lease agreements of City Pueblo lands.



Rents and Concessions Trends

The Mission Bay Park rents and concessions are projected to generate $29.9 million in Fiscal Year 2009. From $29.9 million, per the Mission Bay Ordinance, $20.0 million will remain in the General Fund; $5.0 million will be allocated to the Mission Bay Improvements and Regional Parks Improvements Funds ($2.5 million each); and the remaining $4.9 million will be allocated to General Fund in the Fiscal Year 2009 Annual General Fund Budget.

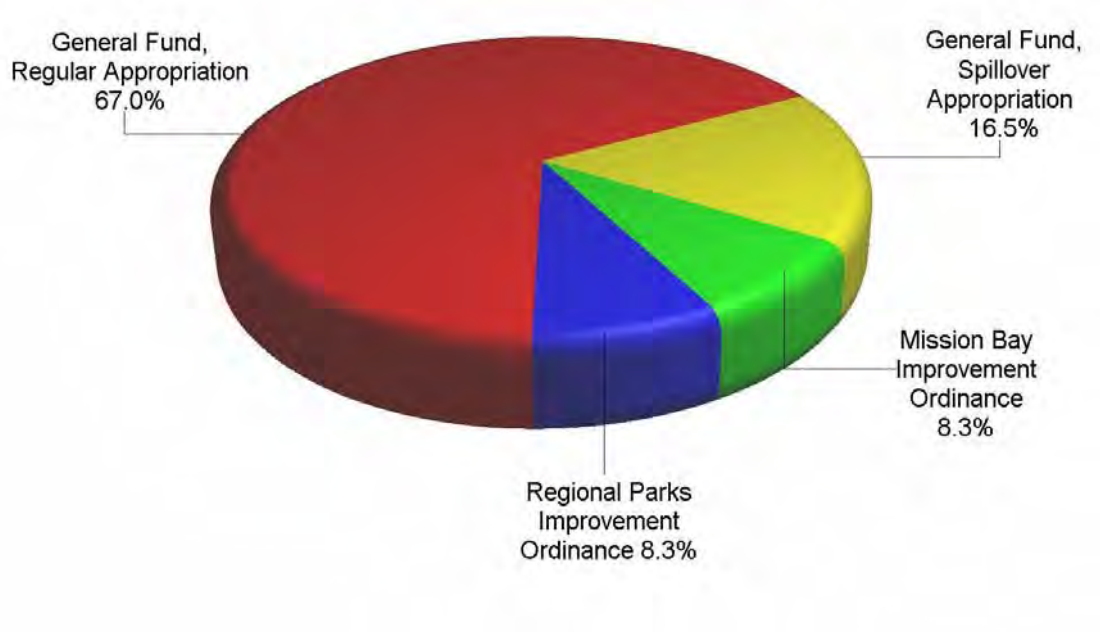
Rents and Concessions Outlook

For Fiscal Year 2009, the revenue budget for rents and concessions is $47.2 million, an increase of $6.4 million or 15.7 percent over the Fiscal Year 2008 Annual Budget. The majority of the increase consists of a $3.1 million revenue addition to the General Fund through existing City-owned leases. Revenue generated by City-owned leases subsidized Qualcomm Stadium debt obligations in prior budgets, but growth in Transient Occupancy Tax (TOT) revenues allows more funding for Qualcomm without City-owned lease revenue support. As a result, the generated revenue that previously supported Qualcomm, will now be transferred to the General Fund. The Fiscal Year 2009 Rents and Concessions budget also includes $5.5 million from lease agreements of City Pueblo lands, an increase of $1.6 million over Fiscal Year 2008. This growth is largely due to increases in rental adjustments for Pueblo lands leases.

[1] Fiscal Years 2005 to 2007 reflec unaudited actual revenue; Fiscal Years 2008 and 2009 reflec budgeted revenue.

General Fund Revenues

Mission Bay Park Rents and Concessions Allocation



Revenue from Other Agencies

Motor Vehicle License Fees

Total City Budget
$6.9 million

General Fund Budget
$6.9 million

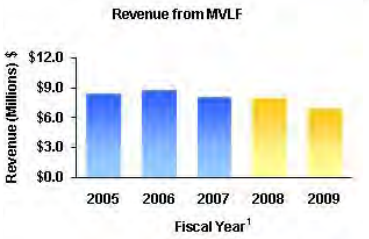
Percent of General Fund
0.6 percent

Motor Vehicle License Fees Background

Motor Vehicle License Fees (MVLF) are levied as a percentage of an automobile's purchase price, subject to depreciation, and are paid annually to the California Department of Motor Vehicles at the time of registration. The fees are then forwarded to the State Controller's Office, which allocates the funds to local governments per capita on a monthly basis.

Motor Vehicle License Fees Trends

Beginning in 1999, the MVLF underwent a series of offsets, first initiated by the State legislature as part of the 1998-1999 Budget agreement. These offsets ultimately resulted in a 67.0 percent reduction in the effective MVLF rate, from 2.0 percent of a vehicle's value to 0.65 percent. To compensate cities and counties for the tax offset, the State began providing State General Fund revenue to cities and counties on a dollar-for-dollar basis, otherwise known as the MVLF backfill. As part of the 2004-2005



[1] Fiscal Year 2007 reflect unaudited actual revenue; Fiscal Years 2008 and 2009 reflec budgeted revenue.

Budget agreement, the MVLF rate was statutorily reduced to 0.65 percent, thereby eliminating the MVLF backfill. As described in the property tax section, cities were compensated for the loss in MVLF revenue with increased property tax revenues.

Motor Vehicle License Fees Outlook

The Fiscal Year 2009 Annual Budget for MVLF is $6.9 million, a growth rate of 3.4 percent over Fiscal Year 2008 year-end projections. Statewide revenues are distributed on a per capita basis for local governments and, therefore, growth in the amount of local vehicle sales does not directly translate into an increase in the City's MVLF revenue. The number of vehicles in the State, the ages of those vehicles, and their most recent sales price affect the amount of MVLF raised and the amount allocated to the City. The total number of vehicles in California—autos, trucks, trailers, and motorcycles as well as vehicles registered in multiple states—is estimated to be 32.6 million in Fiscal Year 2009, a 1.2 percent increase over Fiscal Year 2008 year-end projections[1]. The forecast projects that there will be 2.4 million new vehicles registered in Fiscal Year 2009, which means that the City may realize an increase in MVLF revenue over the previous fiscal year. It should be noted however, that this does not necessarily translate into increased revenue for the City as numerous factors controlled by the State can often reduce the allocation to the City.

Miscellaneous Revenue from Other Agencies

Total City Budget
$67.4 million

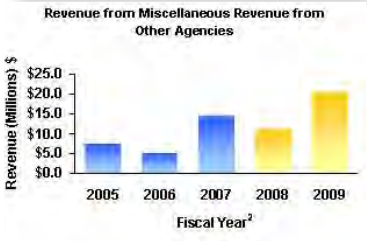
General Fund Budget
$20.3 million

Percent of General Fund
1.7 percent

Miscellaneous Revenue Background

A significant amount of revenue paid to the City is initially collected by other agencies then returned (or subvened) to the City. Within the General Fund, revenues from other agencies include federal and State grants and reimbursements for general City services provided to the San Diego Unified Port District and other cities in the region.

Miscellaneous Revenue Trends and Outlook



The Fiscal Year 2009 Annual Budget includes revenue totaling nearly $20.3 million in this category, a $9.4 million or 86.2 percent increase over the Fiscal Year 2008 Annual Budget. The majority of this increase is the net result of adding $5.9 million in Federal Emergency Management Agency (FEMA) reimbursements related to the October 2007 wildfires, $2.0 million in Mount Soledad emergency road reimbursements, and $5.8 million in Proposition 1B funding for street and storm drain deferred maintenance. The Miscellaneous Revenue category also includes a reduction of $5.2 million in State reimbursements for booking fee expenses. Also, included in this category is $1.5 million from the State for the Citizens' Option for Public Safety (COPS) Program.

[1] 2008-09 California Budget: Governor's Budget, May 2008.
[2] Fiscal Years 2005 to 2007 reflec unaudited actual revenue; Fiscal Years 2008 and 2009 reflec budgeted revenue.

General Fund Revenues

Charges for Current Services

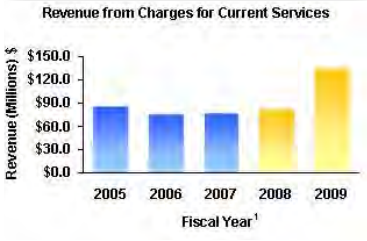
Total City Budget
$912.2 million

General Fund Budget
$134.1 million

Percent of General Fund
11.2 percent

Charges for Current Services Background

Charges for current services include revenue generated by General Fund departments resulting from services provided to the public and other City funds. The City's General Fund pays for basic City services such as public safety, parks, and libraries. In addition, the City allocates the costs associated with central service departments, such as City Auditor, City Comptroller, City Attorney, City Clerk, and Financial Management to all City departments by means of a rate based on the General Government Services Billing (GGSB) standard. The amounts allocated to Non-General Fund departments are billed and received into the General Fund as revenue to offset the cost of the services provided by these central service departments.



Charges for Current Trends and Outlook

The Fiscal Year 2009 Annual General Fund Budget for charges for current services within the General Fund is $134.1 million, a $52.8 million or 64.9 percent increase over the Fiscal Year 2008 Annual Budget. The majority of the increase is a result of Engineering and Capital Projects Department's restructuring through Business Process Reengineering which resulted in a $33.6 million increase to the General Fund. Staff and reimbursable revenue that was budgeted in non-general funds are now budgeted in the General Fund, resulting in a net-zero effect on the City's overall budget. Other factors contributing to the $52.8 million increase include a $7.5 million Transient Occupancy Tax Fund reimbursement to the General Fund for tourism related expenditures, and $5 million reimbursement to General Services for providing trench work to the Water and Wastewater Departments.

Refer to Schedule III of this budget document for a breakdown of the revenue budgetary data by sub-category.

[1] Fiscal Years 2005 to 2007 reflec unaudited actual revenue; Fiscal Years 2008 and 2009 reflec budgeted revenue.

Transfers from Other Funds

Total City Budget
$328.0 million

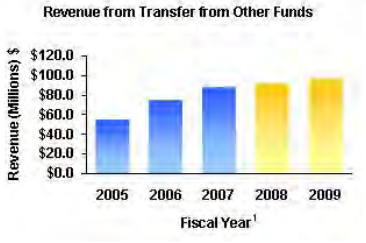
General Fund Budget
$95.9 million

Percent of General Fund
8.1 percent

Transfers from Other Funds Background

Transfers from other funds for services rendered by General Fund departments include transfers from Capital Improvement Programs, Special Promotional Programs, Environmental Growth Fund, TransNet Fund, Gas Tax Fund, Storm Drain Fund, and other funds.

Also included in this category is Employee Offset Savings (EOS) revenue. In Fiscal Year 2006, the City securitized $10.1 million of the revenues it received under the Master Settlement Agreement with tobacco companies (Tobacco Settlement Revenues or TSRs). Due to securitization, TSRs that supported a variety of City programs, including the General Fund, were backfilled by EOS revenue.



Transfers from Other Funds Trends and Outlook

The Fiscal Year 2009 projection for transfers from other funds is $95.9 million, a $4.3 million increase over the Fiscal Year 2008 Annual Budget. This includes a total of $17.7 million from EOS, $10.1 million of which is reserved to backfill for TSRs. An additional $7.6 million was added to EOS revenue to leverage the remaining EOS and infuse more money into the pension system. The City anticipates to fund the pension system in the amount of approximately $35.0 million in Fiscal Year 2009. Also included in this category is a transfer of $16.2 million from the Special Promotional Programs.

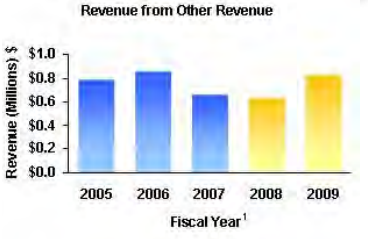
Other Revenue

Total City Budget
$498.0 million

General Fund Budget
$0.8 million

Percent of General Fund
0.1 percent

Other revenue is mainly composed of refunds and revenue generated from the sale of publications and excess inventory. The Fiscal Year 2009 Annual General Fund Budget includes other revenues totaling $826,224, an increase of $200,000 or 33.3 percent over the Fiscal Year 2008 Annual Budget.



[1] Fiscal Years 2005 to 2007 reflec unaudited actual revenue; Fiscal Years 2008 and 2009 reflec budgeted revenue.

State of California Budget Impacts

For the fiscal year beginning July 1, 2008, the State of California is facing a remaining budget gap of $17.2 billion in the Governor's May Revised Budget. A worsening economic outlook combined with rising costs have forced the State to adopt a number of measures addressing this gap and its structural budget deficit. The governor proposed to implement an across-the-board 10 percent reduction to nearly all of the State's General Fund programs. In addition to these initial cuts, the governor declared a fiscal emergency for California, allowing the State government to waive legislation designed to give protection to local government funding as well as that for other State-funded programs.

As of June 2008, the following State subventions to the City's General Fund remain in effect and are currently expected to be received by the City in Fiscal Year 2009.

AB 1811 – Booking Fees

In Fiscal Year 2007, the State reinstated the booking fees reimbursement to local governments. Under the terms State's supplemental budget bill, Assembly Bill (AB) 1811, the City would be relieved of a $5.2 million liability to the County of San Diego for use of the County's detention facilities, as the State would pay the County directly on the City's behalf.

AB 1811 defined a new booking fee structure (effective July 1, 2007), stating that in any year the State provides at least $35.0 million in subventions for local jail facility funds, existing booking fees would be eliminated. Under the bill, the City is also liable to pay a new jail access fee for each booking of municipal code and misdemeanor violations in excess of the City's most recent three-year average. Misdemeanors for driving under the influence or related to domestic violence are excluded from the jail access fee calculation. Local governments could reinstate booking fees in any year in which the State appropriates less than $35.0 million, but only in proportion to the shortfall in State appropriation. Beginning in Fiscal Year 2008, the maximum rate of any future booking fees was limited to the fee in effect on June 30, 2006, plus an annual inflation adjustment equal to the increase in the Consumer Price Index plus 1.0 percent.

Booking fees are not budgeted as revenue in the Fiscal Year 2009 Annual Budget. However, the City has budgeted $3.1 million in expenditures as a contingency in the event that the State removes this funding from the State budget and the City remains responsible for the booking fee payment to the County under the current memorandum of understanding.

Citizen's Option for Public Safety

The 2008-2009 Governor's Budget allocates a total of $214.2 million to be distributed to local governments for the Citizens' Option for Public Safety (COPS) Program. This money is intended for local law enforcement entities to provide enhanced public safety services. Funds are also provided to local agencies to fund juvenile crime prevention programs. In Fiscal Year 2009, the City expects to receive $1.5 million from the State for the COPS program.

A number of proposals to further stabilize the State's financial position by withholding subventions to cities have been put forward by the Legislative Analyst's Office, the State's independent budget analyst. Should the State legislature adopt these recommendations, the City would lose $14.3 million in public

safety-related funding and the majority of its Vehicle License Fee revenues. Under the proposal, the City would no longer receive the annual COPS allocation or booking fee reimbursements, and the State would also withhold $6.9 million of the City's projected VLF revenues.

Proposition 1A

A potential impact from the State to the City's budget is the suspension of Proposition 1A which is currently being discussed by the State's legislative body. The impact of the suspension might be a reduction of up to 8 percent in property taxes which is equivalent to approximately $35.0 million in Fiscal Year 2009. However, under provisions of Proposition 1A, the State is prohibited to reduce the local sales tax rate or alter its method of allocation and decrease Vehicle License Fee revenue from the 0.65 percent rate without providing replacement funding to cities and counties.

Annual Tax Appropriation Limit (Gann Limit)

In November 1979, California voters approved Proposition 4 (Gann Initiative) and added Article XIIIB to the California State Constitution. In 1980, the State Legislature added Division 9 (commencing with Section 7900) to Title I of the Government Code to implement Article XIIIB. This legislation required the governing body of each local jurisdiction in California to establish an Annual Tax Appropriations Limit (Gann Limit) on or before June 30 for the following fiscal year. The Tax Appropriations Limit was based on actual appropriations during the Fiscal Year 1978-79, and was increased each year using the growth in population and inflation.

On June 5, 1990, California voters approved Proposition 111, amending Article XIIIB. Proposition 111 allowed local jurisdictions to choose the annual adjustment factors. The adjustment factors include the growth in the California Per Capita Income, or the growth in the non-residential assessed valuation due to construction within the city and the population growth within the county or the city.

The Tax Appropriations Limit is applicable only to proceeds of taxes. Appropriations not subject to the limit are debt service on voter-approved debt and qualified capital outlays (a fixed asset, including land, with a useful life of more than 10 years and a value that equals or exceeds $100,000).

The adjustment factors used for the computation of the Tax Appropriations Limit are released by the California Department of Finance in May and the City is then required to establish the Tax Appropriations Limit on or before June 30 of each fiscal year. The City Council has the option to choose one of three adjustment factors allowed under Proposition 111 to establish the limit.

The San Diego City Council adopted a resolution in June 2008 that established the Tax Appropriations Limit for Fiscal Year 2009 at $1,181,182,812. In accordance with Proposition 111 guidelines, the Fiscal Year 2009 Appropriations Limit was calculated by adjusting the prior year's tax appropriations limit using an adjustment factor. The adjustment factor utilized was based on the percent change in assessed valuation of new non-residential construction within the City (10.83 percent) and the population factor based on the percent growth in the County's population (1.34 percent). Using the Fiscal Year 2009 Annual Budget, the appropriations subject to the limit (i.e., proceeds of taxes, excluding debt service on voter-approved debt and qualified capital outlays) were calculated to be $838.1 million, which was $343.1 million lower than the Gann Limit.

General Fund Revenues

During the Gann Limit calculation process for Fiscal Year 2009, an error was noticed in previous years' methodology. Beginning in Fiscal Year 2004 and continuing through Fiscal Year 2008, the numbers used in the Gann Limit calculation were of new non-residential construction within the County; the correct calculation should have used the City of San Diego data. This change is reflected in the Fiscal Year 2009 Gann Limit resulting from the revised Fiscal Years 2004 through 2008 calculation. This has no current fiscal impact to the City of San Diego.

Debt Obligations

Under the direction of the Chief Financial Of. cer, with attention to current economic conditions and funding needs, the City executes debt instruments, administers debt proceeds, manages ongoing disclosure and debt compliance, and makes debt service payments. Debt is an equitable means of financing projects and represents an important component of the City's Five-Year Financial Outlook and the Water and Metropolitan Wastewater Departments' capital planning for meeting the City's infrastructure needs.

In addition to its current outstanding debt obligations, the Five-Year Financial Outlook identifies debt financing as a funding source to meet various General Fund capital needs. In May 2008, the City Council authorized the issuance of Lease Revenue Bonds in an amount not to exceed $108.0 million for the funding of General Fund deferred maintenance capital improvement projects (Ordinance 19747). The City Attorney has raised some concerns over the legality of the proposed financing structure. The financing is expected to be implemented upon successful resolution of the legal concerns.



The City expects to debt finance approximately 80 percent of its capital needs related to the City's Water and Wastewater Funds. An estimated $200 million for the Wastewater System and an estimated $150 million for the City's Water System for new capital needs is expected to be debt financed during Fiscal Year 2009. In addition, the City expects to restructure certain short-term interim note borrowings into long-term debt obligations.

City of San Diego's existing long term debt obligations[1]:

Projected Outstanding Principal as of June 30, 2008

- General Obligation Bonds: $8.6 million
- General Fund backed Lease-Revenue Obligations: $453.6 million
- Water and Wastewater System Obligations: $1.86 billion

Fiscal Year 2009 Projected Debt Service

- General Obligation Bonds: $2.8 million
- General Fund backed Lease-Revenue Obligations: $43.0 million
- Water and Wastewater System Obligations: $134.5 million

[1] Does not include debt obligations of City Agencies (Redevelopment Agency and Housing Authority) and Special Assessment Districts.

Debt Obligations

City of San Diego's General Obligation Bond Ratings

- Standard & Poor's: A, Positive Outlook (as of May 15, 2008)
- Fitch Ratings: BBB+, Rating Watch Positive (as of March 27, 2008)
- Moody's Investors Service: A2, Stable Outlook (as of August 28, 2008)

Under the California Constitution, the City may issue General Obligation Bonds subject to the approval of two-thirds of those voting on the bond proposition. General Obligation Bonds represent an indebtedness of the City secured by its full faith and credit. An ad valorem (value-based) tax on real property is levied to pay principal and interest on General Obligation Bonds.

Lease Revenue Bonds and Certificates of Participation are lease obligations secured by an installment sale agreement or by a lease-back arrangement with a public entity, where the general operating revenues are pledged to pay the lease payments, and in turn are used to pay debt service on the bonds or Certificates of Participation. These obligations do not constitute indebtedness under the State constitutional debt limitation, and therefore are not subject to voter approval. Payments to be made under valid leases are payable only in the year in which use and occupancy of the leased property is available, and lease payments may not be accelerated. The governmental lessee is obligated to place in its annual budget the rentals that are due and payable during each fiscal year the lessee has use of the leased property.



Revenue Bonds are payable solely from net or gross non-ad valorem tax revenues derived from General Fund revenues, tax increment revenues, rates or tolls, fees, charges, or rents paid by users of the facility constructed with the proceeds of the bond issue.

The following table summarizes the City's projected outstanding long-term bond obligations as of June 30, 2008, and the projected debt/lease payment for each outstanding issuance for Fiscal Year 2009.

TABLE 1 – SUMMARY OF DEBT OBLIGATIONS

		Projected Principal Outstanding 6/30/2008	Projected FY 2009 Debt/Lease Payment	Final Maturity	Primary Funding Source
GENERAL OBLIGATION BONDS					
1991	San Diego General Obligation Bonds (Public Safety Communications Project)	$8,170,000	$2,332,273	FY 2012	Property Tax
1994	San Diego Open Space Facilities District No. 1 Refunding Series	$410,000	$434,600	FY 2009	Franchise Fees
Subtotal General Obligation Bonds		$8,580,000	$2,766,873		
GENERAL FUND BACKED LEASE-REVENUE OBLIGATIONS					
Certificates of Participation					
1996A	Certificates of Participation Balboa Park/ Mission Bay Park Improvements Program	$9,760,000	$3,529,135	FY 2011	Transient Occupancy Tax
1996B	Refunding Certificates of Participation Balboa Park/Mission Bay Park Improvements Program	$8,445,000	$877,130	FY 2022	Transient Occupancy Tax
2003	1993 Balboa Park/Mission Bay Park Improvements Program Refunding Certificates of Participation	$10,490,000	$2,156,739	FY 2024 (1)	Transient Occupancy Tax
Lease Revenue Bonds					
1994	City/MTDB Authority Refunding - Bayside Trolley Extension	$5,390,000	$2,925,813	FY 2010	Transient Occupancy Tax
1996	Qualcomm (Jack Murphy) Stadium	$57,775,000	$5,769,853	FY 2027	Stadium Revenues & Transient Occupancy Tax
1998	Convention Center Expansion Authority	$173,355,000	$13,698,438	FY 2028	Transient Occupancy Tax & Port Authority Contribution
2002B	Fire and Life Safety Facilities Project	$22,805,000	$1,611,208	FY 2032	Safety Sales Tax
2003	1993 City/MTDB Authority Refunding - Old Town Trolley Extension	$12,775,000	$1,151,224	FY 2023	Transient Occupancy Tax
2007A	Ballpark Refunding Bonds	$152,765,000	$11,314,500	FY 2032	Transient Occupancy Tax & Centre City Development Corporation (2)
Subtotal General Fund Backed Lease-Revenue Obligations		$453,560,000	$43,034,039		
TOTAL GENERAL FUND OBLIGATIONS		$462,140,000	$45,800,912		
WASTEWATER AND WATER SYSTEM OBLIGATIONS (3)					
Wastewater System Obligations					
1993	Sewer Revenue Bonds	$167,955,000	$16,319,000	FY 2023	Net Wastewater System Revenues
1995	Sewer Revenue Bonds	$265,540,000	$23,585,016	FY 2025	Net Wastewater System Revenues
1997	Sewer Revenue Bonds	$196,800,000	$16,636,723	FY 2027	Net Wastewater System Revenues
1999	Sewer Revenue Bonds	$263,400,000	$20,514,898	FY 2029	Net Wastewater System Revenues
2007	Sewer Revenue Notes (Short Term Private Placement) (4)	$223,830,000	$11,191,500	FY 2009	Net Wastewater System Revenues
Water System Obligations					
1998	Water Certificates of Undivided Interest	$254,075,000	$21,353,503	FY 2028	Net Water System Revenues
2002	Subordinated Water Revenue Bonds	$277,675,000	$18,036,568	FY 2032	Net Water System Revenues
2007	Subordinated Water Revenue Notes (Private Placement) (4)	$57,000,000	$2,307,772	FY 2009	Net Water System Revenues
2008	Subordinated Water Revenue Notes (Private Placement) (4)	$150,000,000	$4,551,000	FY 2010	Net Water System Revenues
TOTAL WATER AND WASTEWATER SYSTEM OBLIGATIONS		$1,856,275,000	$134,495,980		

(1) The 2003 Balboa Park/Mission Bay Park Refunding Series consists of two underlying leases – the North Course Torrey Pines lease (terminates in FY 2009); and the House of Charm lease (terminates in FY 2024).
(2) $7.5 million contributed by the Centre City Development Corporation for Fiscal Year 2009.
(3) In addition to the debt obligations, the Water and Wastewater Systems have outstanding State Revolving Fund (SRF) loan obligations. As of 6/30/08, principal outstanding in Water SRF loans is projected at $19.8 million, and principal outstanding in Wastewater SRF loans is projected at $87.9 million.
(4) Interest only payments to be refunded with long term bonds in Fiscal Year 2009.

Debt Obligations

In addition to long-term debt obligations, the City annually issues the annual Tax and Revenue Anticipation Notes (TRAN) in June to meet General Fund cash flow needs for the following fiscal year in anticipation of the receipt of property tax revenues later in the fiscal year. In June 2008, the City Council authorized a privately placed Note Purchase Agreement with Bank of America in an amount not-to-exceed $147.0 million to meet the cash flow needs for Fiscal Year 2009. Pursuant to the actual cash flow needs, the City borrowed $135.0 million on July 1, 2008, in three note portions with six, seven, and ten month maturities. The City will repay the Fiscal Year 2009 TRAN out of current year revenues, 100 percent of which will be set aside and repaid by April 30, 2009.

The City's **Equipment and Vehicle Financing Program** provides a mechanism for the lease purchases of essential equipment in addition to pay-as-you-go funding. The lease purchases are typically over a three- to ten-year term and based on useful life expectancy of the equipment. In June 2007, the City Council authorized the acquisition of an SAP Enterprise Resource Planning (ERP) system, OneSD, for $36.5 million of which $29.5 million is funded via lease purchase over a 7-year term. In April 2008, the City Council also authorized the acquisition of a fire helicopter for $10.7 million over a 15-year term.



State Revolving Fund (SRF) Loans are a low interest loan program for the construction of water and wastewater infrastructure projects offered by the State of California. Generally, these loans are low cost interest loans over a 20-year term. The terms of the loans differ somewhat between Water and Wastewater Enterprises. Currently, Wastewater has 11 outstanding SRF loans; these loans require the department to contribute 16.7 percent of the loan amount and receive 83.3 percent in loan proceeds from the State. Given that the Enterprise pays back 100 percent of the loan, the effective interest rate on the loan is calculated at approximately 2 percent. The Water Enterprise currently has one outstanding loan with an effective interest rate of 2.5 percent. No department contribution on the loan amount was required.

Periodically, the City of San Diego Redevelopment Agency, Special Assessment or Community Facilities Districts, and the San Diego Housing Commission issue long-term bond obligations. The State Redevelopment Law gives the City of San Diego Redevelopment Agency administered by the City's Redevelopment Division, the Centre City Development Corporation (CCDC), and the Southeastern Economic Development Corporation (SEDC), the authority to issue Tax Allocation Bonds as a means for financing redevelopment projects. The **Tax Allocation Bonds** are secured by allocation of tax increment revenues collected within a redevelopment project area. The bonds are special obligations of the Redevelopment Agency and are not a debt of the City, the State, or any of their political subdivisions other than the Redevelopment Agency.

In addition to the long-term bond issuances, the City and the City of San Diego Redevelopment Agency have outstanding **Housing and Urban Development loan** obligations to be repaid from the future Community Development Block Grant entitlements and other sources of revenues.

Under various sections of State law, the City may establish **Special Assessment or Community Facilities** (Mello-Roos) Districts and issue limited obligation bonds to finance infrastructure facilities and other public improvements necessary to facilitate development of the properties within each district. The bonds are secured solely by the properties in the district, and are not personal obligations of the property owners. The bonds are repaid through revenues generated by the annual levy of special assessments or special taxes on the benefiting properties.

The San Diego Housing Commission's Multifamily Bond Program administers multifamily tax-exempt financing for various projects. By utilizing the tax exempt interest income earned from municipal bonds, the Multifamily Bond Program offers below-market financing to developers of multi-family rental projects that set aside a portion of the units in their projects as affordable housing. Activities eligible for financing include new construction, acquisition, and rehabilitation of projects located in the City. The bonds do not constitute a debt or liability of the City, the Housing Authority, or the Housing Commission. The security for bond repayment is limited to specific private revenue sources such as project revenues, guaranteed by the credit provider, or the value of the projects themselves. The program is self-supporting and the developers are responsible for paying the costs associated with each financing agreement.



Service Impacts

This section provides information about changes included in the Fiscal Year 2009 Annual Budget that affect services delivered by City departments. At the Mayor's direction, City staff has worked to create a balanced budget that looks . rst to increase efficiencies and effectiveness within City operations before recommending changes that could affect City services.



The Fiscal Year 2009 Annual Budget was developed to ensure the City would continue meeting its priority financial obligations and its responsibility to provide essential core services to the public. The City achieves those goals by increasing staff and resources for important services including brush management, public safety helicopter operations, improving public emergency call response times, and for numerous new park facilities scheduled to open throughout the City in Fiscal Year 2009. Consequently, reductions must be made.

These reductions will require City departments to become more efficient, and to work with leaner resources for providing essential services. In many cases, departments will be working with less temporary help, smaller budgets for supplies and services, and with less staff.

While all City departments will continue to provide quality programs and services with less funding, the public may experience some impact from these budget reductions. There may be longer wait times or a decrease in the availability of certain programs. There may also be changes in staffing levels that may require changes in schedules for certain City facilities. The Mayor has directed all City departments to prioritize their work efforts and commitment of resources to meeting service needs during periods of peak public demand.

The following information provides a detailed description of the FTE positions and expenditures being reduced from the Fiscal Year 2009 Annual Budget. Any budgetary reduction that could negatively impact City services includes a service impact statement in this section.

Service Impacts

Annual Budget Reductions by Department

General Fund (Summary)

Department Title	FTE Positions	Expenditure	Revenue
City Clerk	-	$ (50,000)	-
City Comptroller	-	$ (375,000)	-
City Planning and Community Investment	(4.00)	$ (440,951)	-
City Planning and Development	(1.00)	$ (166,745)	-
City Treasurer	(4.00)	$ (457,670)	-
Community & Legislative Services	(1.00)	$ (281,147)	-
Community Services	(2.00)	$ (333,490)	-
Council Administration	(0.50)	$ (281,785)	
Customer Services	-	$ (201,000)	-
Engineering and Capital Projects	(7.50)	$ (835,412)	-
Environmental Services	(1.00)	$ (117,226)	-
Financial Management	-	$ (50,611)	-
General Services	(20.00)	$ (1,837,215)	-
Library	(5.30)	$ (599,469)	-
Office of Ethics & Integrity	-	$ (243,451)	-
Office of Homeland Security	-	$ (152,648)	-
Park & Recreation	(29.11)	$ (4,083,091)	$ (276,349)
Personnel	(2.20)	$ (206,793)	-
Police	(20.50)	$ (2,139,563)	-
Public Safety	(1.00)	$ (558,978)	-
Public Works	(3.00)	$ (526,040)	-
Real Estate Assets	(2.00)	$ (200,615)	-
Storm Water	(3.00)	$ (3,354,465)	-
General Fund Reduction Total	**(107.11)**	**$ (17,493,364)**	**$ (276,349)**

Internal Services/Special Revenue Funds (Summary)

Department Title	FTE Positions	Expenditure	Revenue
Library Grant Funds	(8.60)	$ (723,060)	$ (728,000)
Office of the Chief Information Officer	(9.00)	$ (1,599,526)	$ (1,599,526)
Risk Management	(2.50)	$ (234,352)	$ (234,352)
Internal Services/Special Revenue Reduction Total	**(20.10)**	**$ (2,556,938)**	**$ (2,561,878)**

Annual Budget Position Reductions by Department
General Fund (Summary)

Department Title	Job Class Title	FTE	PE
City Planning and Community Investment	Account Clerk	(1.00)	(61,703)
	Clerical Assistant II	(1.00)	(58,336)
	Executive Secretary	(1.00)	(81,218)
	Information Systems Analyst IV	(1.00)	(119,695)
City Planning and Development	Program Manager	(1.00)	(166,745)
City Treasurer	Collections Investigator I	(4.00)	(292,940)
Community & Legislative Services	Multimedia Production Coordinator	(1.00)	(89,052)
Community Services	Program Manager	(2.00)	(333,490)
Council Administration	Council Committee Consultant	(0.50)	(56,785)
Engineering and Capital Projects	Assistant Engineer-Civil	(2.00)	(205,702)
	Clerical Assistant II	(1.00)	(58,336)
	Junior Engineer-Civil	(0.50)	(33,066)
	Principal Engineering Aide	(1.00)	(90,773)
	Senior Civil Engineer	(1.00)	(133,370)
	Senior Engineering Aide	(1.00)	(81,876)
	Senior Traffic Engineer	(1.00)	(133,738)
Environmental Services	Associate Engineer-Civil	(1.00)	(117,226)
General Services: Facilities Division	Building Maintenance Supervisor	(1.00)	(109,846)
	Building Service Technician	(1.00)	(65,895)
	Building Services Supervisor	(1.00)	(84,256)
	Carpenter	(2.00)	(167,047)
	Construction Estimator	(2.00)	(200,278)
	Painter	(2.00)	(160,799)
General Services:Street Division	Equipment Operator II	(2.00)	(157,874)
	Management Intern	(3.00)	(115,458)
	Public Information Clerk	(1.00)	(62,200)
	Public Works Superintendent	(2.00)	(237,475)
	Senior Public Information Officer	(1.00)	(96,575)
	Utility Worker II	(1.00)	(67,245)
General Services:Contracts Division	Construction Estimator	(1.00)	(100,138)
Library	Administrative Aide II	(1.00)	(78,156)
	Assistant to the Director	(1.00)	(148,029)
	Library Clerk	(1.00)	(63,128)
	Payroll Specialist II	(1.00)	(66,583)
	Resource Development Officer	(1.00)	(110,580)
	Library Assistant	(0.05)	(13,593)
	Supervising Librarian	(0.25)	(30,527)
Park & Recreation: Administrative Services	Park Designer	(1.00)	(117,527)
	Supervising Public Information Officer	(1.00)	(106,133)
Park & Recreation: Community Parks II	Recreation Aide	(0.42)	(12,136)
	Recreation Leader I	(0.75)	(38,284)
	Recreation Leader II	(0.75)	(43,286)
	Supervising Recreation Specialist	(1.34)	(117,541)
	Swimming Pool Manager II	(1.00)	(67,174)
	Swimming Pool Manager III	(1.00)	(77,064)
Park & Recreation: Developed Regional Parks	Administrative Aide II	(1.00)	(78,155)
	Associate Management Analyst	(1.00)	(95,983)
	Grounds Maintenance Supervisor	(2.00)	(143,874)
	Grounds Maintenance Worker II	(5.00)	(311,800)
	Lifeguard I	(0.35)	(16,796)
	Payroll Specialist II	(1.00)	(66,582)
	Pesticide Supervisor	(1.00)	(76,093)
	Public Information Clerk	(1.00)	(62,202)
	Tree Maintenance Crewleader	(1.00)	(70,228)
	Tree Maintenance Supervisor	(1.00)	(75,082)
	Tree Trimmer	(1.00)	(67,844)
Park & Recreation: Open Space Division	Administrative Aide II	(1.00)	(78,155)
	Park Ranger	(4.00)	(273,513)
	Recreation Center Director	(0.50)	(34,797)
	Senior Park Ranger	(1.00)	(82,812)

Service Impacts

General Fund (Summary) cont'd

Department Title	Job Class Title	FTE	PE
Personnel	Clerical Assistant II	(0.20)	(11,667)
	Public Information Clerk	(1.00)	(62,200)
	Supervising Personnel Analyst	(1.00)	(121,086)
Police	Account Clerk	(1.00)	(61,703)
	Associate Management Analyst	(2.00)	(191,967)
	Clerical Assistant II	(1.00)	(58,336)
	Dispatcher II	(2.00)	(143,092)
	Employee Assistance Program Manager	(1.00)	(120,645)
	Laboratory Technician	(1.00)	(75,341)
	Payroll Specialist II	(1.00)	(66,581)
	Police Code Compliance Officer	(2.00)	(163,236)
	Police Investigative Aide II	(1.00)	(75,591)
	Police Property & Evidence Clerk	(0.50)	(32,466)
	Police Records Clerk	(2.00)	(127,913)
	Senior Clerk/Typist	(1.00)	(69,444)
	Stock Clerk	(1.00)	(60,281)
	Word Processing Operator	(4.00)	(246,720)
Public Safety	Program Manager	(1.00)	(166,744)
Public Works	Assistant Deputy Chief	(1.00)	(139,337)
	Program Manager	(2.00)	(291,935)
Real Estate Assets	Associate Property Agent	(1.00)	(94,654)
	Intermediate Stenographer	(1.00)	(63,131)
Storm Water	Associate Planner	(1.00)	(99,265)
	Laboratory Technician	(1.00)	(75,341)
	Project Assistant	(1.00)	(103,431)
	General Fund Total	**(107.11)**	**(9,084,898)**

Internal/Special Revenue Funds (Summary)

Department Title	Job Class Title	FTE	PE
Library Grant Funds	Building Service Technician	(1.00)	(65,896)
	Librarian IV	(1.00)	(108,753)
	Library Assistant	(3.90)	(300,294)
	Library Clerk	(2.70)	(170,442)
Office of the Chief Information Officer	Clerical Assistant II	(1.00)	(58,336)
	Information Systems Analyst III	(3.00)	(326,131)
	Information Systems Analyst IV	(1.00)	(119,695)
	Information Systems Technician	(1.00)	(79,843)
	Program Manager	(1.00)	(145,968)
	Communications Technician	(1.00)	(104,821)
	Senior Communications Technician	(1.00)	(110,493)
Risk Management	Claims Aide	(0.50)	(34,818)
	Employee Benefits Specialist II	(1.00)	(99,606)
	Information Systems Analyst II	(1.00)	(99,928)
	Internal/Special Revenue Services Total	**(20.10)**	**(1,825,024)**

GENERAL FUND DEPARTMENTS

CITY CLERK

Description		FTE	Expenditure	Revenue
	One-time expenditure request removal for Council Chamber Upgrade Capital Improvement Project.	-	(50,000)	-

CITY COMPTROLLER

Description		FTE	Expenditure	Revenue
	Reduction to contractual services for temporary staff.	-	(375,000)	-

CITY PLANNING AND COMMUNITY INVESTMENT

Description		FTE	Expenditure	Revenue
	Account Clerk	(1.00)	(61,703)	-
	Clerical Assistant II	(1.00)	(58,336)	-
	Executive Secretary	(1.00)	(81,218)	-
	Information Systems Analyst IV	(1.00)	(119,695)	-
	Reduction to Supplies and Services.	-	(120,000)	-

CITY PLANNING AND DEVELOPMENT

Description		FTE	Expenditure	Revenue
	Program Manager	(1.00)	(166,745)	-

CITY TREASURER

Description		FTE	Expenditure	Revenue
Delinquent Account Collection	Collections Investigator I	(4.00)	(292,940)	-
Parking Administration	Reduction to Supplies and Services.	-	(164,730)	-

COMMUNITY AND LEGISLATIVE SERVICES

Description		FTE	Expenditure	Revenue
	Multimedia Production Coordinator	(1.00)	(89,052)	-
	Reductions to Temp Help, Equipment Outlay, and Supplies and Services.	-	(192,095)	-

COMMUNITY SERVICES

Description		FTE	Expenditure	Revenue
	Program Manager	(2.00)	(333,490)	-

COUNCIL ADMINISTRATION

Description		FTE	Expenditure	Revenue
	Council Committee Consultant	(0.50)	(56,785)	-
	Reduction to Jefferson Wells Contract.	-	(225,000)	-

CUSTOMER SERVICES

Description		FTE	Expenditure	Revenue
	Reduction to Supplies and Services.	-	(201,000)	-

Service Impacts

ENGINEERING AND CAPITAL PROJECTS

Description		FTE	Expenditure	Revenue
	Assistant Engineer-Civil	(2.00)	(205,702)	-
	Clerical Assistant II	(1.00)	(58,336)	-
	Junior Engineer-Civil	(0.50)	(33,066)	-
	Principal Engineering Aide	(1.00)	(90,773)	-
	Senior Civil Engineer	(1.00)	(133,370)	-
	Senior Engineering Aide	(1.00)	(81,876)	-
	Senior Traffic Engineer	(1.00)	(133,738)	-
Non-Personnel Support.		-	(98,552)	-

ENVIRONMENTAL SERVICES: Tank Engineering & Environmental Management Program

Description		FTE	Expenditure	Revenue
	Associate Engineer-Civil	(1.00)	(117,226)	-

FINANCIAL MANAGEMENT

Description		FTE	Expenditure	Revenue
Reduction to Supplies and Services.		-	(50,611)	-

GENERAL SERVICES

Description		FTE	Expenditure	Revenue
	Building Maintenance Supervisor	(1.00)	(109,846)	-
	Building Service Technician	(1.00)	(65,895)	-
	Building Services Supervisor	(1.00)	(84,256)	-
Facilities Division	Carpenter	(2.00)	(167,047)	-
	Construction Estimator	(2.00)	(200,278)	-
	Painter	(2.00)	(160,799)	-
Reductions to Supplies and Services.		-	(1,000)	-
	Equipment Operator II	(2.00)	(157,874)	-
	Management Intern	(3.00)	(115,458)	-
Street Division	Public Information Clerk	(1.00)	(62,200)	-
	Public Works Superintendent	(2.00)	(237,475)	-
	Senior Public Information Officer	(1.00)	(96,575)	-
	Utility Worker II	(1.00)	(67,245)	-
Contracts Division	Construction Estimator	(1.00)	(100,138)	-
	Reductions to supplies and contractual services.	-	(211,129)	-

Impact: Reduction in Street Division may delay planned maintenance operations for unimproved streets.

LIBRARY

Description		FTE	Expenditure	Revenue
	Administrative Aide II	(1.00)	(78,156)	-
	Assistant To The Director	(1.00)	(148,029)	-
	Library Clerk	(1.00)	(63,128)	-
	Payroll Specialist II	(1.00)	(66,583)	-
	Resource Development Officer	(1.00)	(110,580)	-
	Library Assistant	(0.05)	(13,593)	-
	Supervising Librarian	(0.25)	(30,527)	-
Reductions to Non-Personnel support.		-	(88,873)	-

OFFICE OF ETHICS AND INTEGRITY

Description		FTE	Expenditure	Revenue
Reduction of temporary help, as well as unrealized contractual expenditures.		-	(243,451)	-

OFFICE OF HOMELAND SECURITY

Description		FTE	Expenditure	Revenue
	Reduction to Equipment Outlay.	-	(37,648)	-
	Reduce IT Licensing cost.	-	(115,000)	-

PARK AND RECREATION

Description		FTE	Expenditure	Revenue
Administrative Services	Park Designer	(1.00)	(117,528)	-
	Supervising Public Information Officer	(1.00)	(106,133)	-
Community Parks I	Re-bid landscaping contract.	-	(135,000)	
Community Parks II	Recreation Aide	(0.42)	(12,136)	-
	Recreation Leader I	(0.75)	(38,284)	-
	Recreation Leader II	(0.75)	(43,286)	-
	Supervising Recreation Specialist	(1.34)	(117,541)	-
	Swimming Pool Manager II	(1.00)	(67,174)	-
	Swimming Pool Manager III	(1.00)	(77,064)	-
	Reduction to Non-Personnel Support	-	(71,493)	-
Developed Regional Parks	Administrative Aide II	(1.00)	(78,155)	-
	Associate Management Analyst	(1.00)	(95,983)	-
	Grounds Maintenance Supervisor	(2.00)	(143,874)	-
	Grounds Maintenance Worker II	(5.00)	(311,800)	-
	Lifeguard I	(0.35)	(16,796)	-
	Payroll Specialist II	(1.00)	(66,582)	-
	Pesticide Supervisor	(1.00)	(76,093)	-
	Public Information Clerk	(1.00)	(62,202)	-
	Tree Maintenance Crewleader	(1.00)	(70,228)	-
	Tree Maintenance Supervisor	(1.00)	(75,082)	-
	Tree Trimmer	(1.00)	(67,844)	-
	Reduction to Equipment Outlay.	-	(100,000)	-
	Impact:	Reduction of Pesticide Supervisor can impact the ability of the unit to forecast and plan for insect and weed infestations and to properly supervise the activities of the unit. Delays may occur in providing information to the public and processing and issuing permits from the reduction of the Public Information Clerk. Reductions to Grounds Maintenance Workers could result in delays with turf edging, weed whipping, weeding, and trimming, as well as litter abatement, playground equipment inspections, and cleaning graffiti. Reduction of Tree Maintenance positions will reduce the Department's ability to quickly and flexibly respond to major storm events.		
Open Space Division	Administrative Aide II	(1.00)	(78,155)	-
	Park Ranger	(4.00)	(273,513)	-
	Recreation Center Director	(0.50)	(34,797)	
	Senior Park Ranger	(1.00)	(82,812)	
	Reduction to Equipment Outlay.	-	(119,911)	-
	Non-Personnel Support for Park Rangers.	-	(75,000)	-
	Non-Personnel Support for Campground.	-	(10,029)	
	Impact:	Due to the proximity of the park areas, these vacancies continue to impact the remaining Rangers, who are required to spend more time traveling to locations. Overnight camping will be reduced to weekend-use only.		
Reservoir Concessions	San Vicente Reservoir Closure for reconstruction	-	(1,458,596)	(276,349)

Service Impacts

PERSONNEL

Description		FTE	Expenditure	Revenue
	Clerical Assistant II	(0.20)	(11,667)	-
	Public Information Clerk	(1.00)	(62,200)	-
	Supervising Personnel Analyst	(1.00)	(121,086)	-
	Reduction non-personnel support.	-	(11,840)	-

Impact: The service impacts will most likely be experienced in internal operations and will require the reprioritization of support functions.

POLICE

Description		FTE	Expenditure	Revenue
	Account Clerk	(1.00)	(61,703)	-
	Associate Management Analyst	(2.00)	(191,967)	-
	Clerical Assistant II	(1.00)	(58,336)	-
	Dispatcher II	(2.00)	(143,092)	-
	Employee Assistance Program Manager	(1.00)	(120,645)	-
	Laboratory Technician	(1.00)	(75,341)	-
Non-Sworn FTE Reduction of	Payroll Specialist II	(1.00)	(66,581)	-
vacant positions	Police Code Compliance Officer	(2.00)	(163,236)	-
	Police Investigative Aide II	(1.00)	(75,591)	-
	Police Property & Evidence Clerk	(0.50)	(32,466)	-
	Police Records Clerk	(2.00)	(127,913)	-
	Senior Clerk/Typist	(1.00)	(69,444)	-
	Stock Clerk	(1.00)	(60,281)	-
	Word Processing Operator	(4.00)	(246,720)	-
	Reduction in motive equipment outlay.	-	(646,248)	-

Impact: The service impacts will most likely be experienced in internal operations and will require the reprioritization of support functions.

PUBLIC SAFETY

Description		FTE	Expenditure	Revenue
Administration	Program Manager	(1.00)	(166,744)	-
	Non-Personnel Support Reduction.	-	(17,618)	-
EMS Contract	City is obligated to pay up to $250,000 to SDMSE to offset reductions in MediCare/MediCal reimbursement rates. This contract clause is not expected to trigger a payment in Fiscal Year 2009.	-	(250,000)	-
	Non-Personnel Support.	-	(10,257)	-
Service Level Agreement	Reduction to contractual services.	-	(88,556)	-
Gang Commission	Reduction to Non-Personnel Support.	-	(3,094)	-
Ambulances	Reduction in cost of two ambulances.	-	(22,709)	-

PUBLIC WORKS

Description		FTE	Expenditure	Revenue
	Assistant Deputy Chief	(1.00)	(192,550)	-
	Program Manager	(2.00)	(333,490)	-

REAL ESTATE ASSETS

Description		FTE	Expenditure	Revenue
	Associate Property Agent	(1.00)	(94,654)	-
	Intermediate Stenographer	(1.00)	(63,131)	-
	Non-Personnel Expenditure Reductions.	-	(42,830)	-

STORM WATER

Description		FTE	Expenditure	Revenue
	Associate Planner	(1.00)	(99,265)	-
	Laboratory Technician	(1.00)	(75,341)	-
	Project Assistant	(1.00)	(103,431)	-
	Non-Personnel Expenditure Reductions.	-	(3,076,428)	-

INTERNAL SERVICE or SPECIAL REVENUE FUNDS

LIBRARY GRANT FUNDS

Description and Impact		FTE	Expenditure	Revenue
	Building Service Technician	(1.00)	(65,896)	
Public Library Foundation	Librarian IV	(1.00)	(108,753)	(728,000)
Funding	Library Assistant	(3.90)	(300,294)	
	Library Clerk	(2.70)	(170,442)	
	Non-Personnel Support.	-	(77,675)	-

Impact: PLF funding to public libraries from the State Library is contingent on maintenance of prior year budgetary levels--any reduction in the Library's General Fund budget will eliminate this grant funding. Elimination of grant funding means eliminating positions that provide service at branch libraries and maintain library facilities, while the NPE supports fundraising activities. Reduction of positions will affect branch library public services and maintenance of library facilities system-wide.

OFFICE OF THE CIO

Description and Impact		FTE	Expenditure	Revenue
	Clerical Assistant II	(1.00)	(58,336)	
	Information Systems Analyst III	(3.00)	(326,131)	
	Information Systems Analyst IV	(1.00)	(119,695)	
	Information Systems Technician	(1.00)	(79,843)	(1,599,526)
	Program Manager	(1.00)	(145,968)	
	Communications Technician	(1.00)	(104,821)	
	Senior Communications Technician	(1.00)	(110,493)	
	Non-Personnel Expenditure Reduction.	-	(654,239)	

RISK MANAGEMENT

Description and Impact		FTE	Expenditure	Revenue
	Claims Aide	(0.50)	(34,818)	
	Employee Benefits Specialist II	(1.00)	(99,606)	(234,352)
	Information Systems Analyst II	(1.00)	(99,928)	

Service Impacts

Annual Budget Service Enhancements*

Department Title	FTE	Expenditure Addition	Revenue Increase
Business Office	-	40,000	-
City Auditor	5.00	870,703	-
City Planning and Community Investment	2.00	1,283,403	72,000
City Comptroller	2.00	236,554	-
City Treasurer	2.00	212,662	200,000
Environmental Services**	7.00	659,594	-
Fire-Rescue	24.13	5,233,664	460,000
Library	-	696,000	-
Park & Recreation	26.95	3,459,646	1,502,818
Police	-	3,070,207	-
Storm Water	26.00	9,298,386	-
Service Enhancement Total	**95.08**	**25,060,819**	**2,234,818**

*All increases are in addition to any inter-departmental transfers to these departments.

**Addition is to the Non-General Fund division of the Environmental Services Department.

Additional details on budgetary increase are presented in Volume II of the Fiscal Year 2009 Annual Budget.

Annual Budget Service Enhancements by Department

BUSINESS OFFICE

Description			FTE	Expenditure	Revenue
City Service Survey	Contractual Services.		-	40,000	-

Impact: Adjustment will standardize the collection of residents' opinions on the level and quality of services being delivered by the City. Survey results will support the validation measures of the City Management Program's performance targets.

CITY AUDITOR

Description			FTE	Expenditure	Revenue
Net Increases after transfers		Principal Accountant	5.00	790,320	-
	Non-Personnel Support.		-	80,383	-

Impact: Establishment of a department and appointment of an internal City Auditor will help ensure that the City's internal controls and financial practices are consistent with industry best-practices as well as the recommendations made in the Kroll Report. In addition to the the 5.00 FTE increase, 6.00 FTE and associated NPE were also transferred from other departments for a total of 11.00 FTE to staff internal audit functions.

CITY PLANNING AND COMMUNITY INVESTMENT

Description			FTE	Expenditure	Revenue
Community Planning Groups		Clerical Assistant II	1.00	58,336	-
	Non-Personnel Support.		-	2,500	-
Tourism Marketing District		Administrative Aide I	1.00	70,567	72,000
	Non-Personnel Support.		-	2,000	
Community Plan Updates			-	1,150,000	-

Impact: Increased assistance to all Community Planning Groups and the Community Planners Committee to ensure compliance with State Brown Act requirements.

Increased assistance in administering the Tourism Marketing District agreement between the City of San Diego and the San Diego Tourism Promotion Corporation.

Adjustment supports the update of the Uptown-Greater North Park-Greater Golden Hill Community Plan Update cluster.

CITY COMPTROLLER

Description			FTE	Expenditure	Revenue
		Accountant III	1.00	104,331	-
		Principal Accountant	1.00	124,223	-
	Non-Personnel Support.		-	8,000	-

Impact: These positions will work on the implementation of the work plan for Internal Controls over Financial Reporting (ICOFR) and develop policies and procedures.

Service Impacts

CITY TREASURER

Description			FTE	Expenditure	Revenue
		Accountant III	2.00	208,662	200,000
	Non-Personnel Support.		-	4,000	

Impact: Increased assistance for the administration of the Tourism Marketing District agreement between the City of San Diego and the San Diego Tourism Promotion Corporation.

ENVIRONMENTAL SERVICES

Description			FTE	Expenditure	Revenue
		Administrative Aide II	0.50	39,077	-
		Code Compliance Officer	1.00	72,819	-
City Recycling Ordinance		Recycling Specialist II	1.00	96,556	-
		Recycling Specialist III	1.00	106,134	-
	Non-Personnel Support.		-	20,000	-
		Administrative Aide II	0.50	39,077	-
Construction and		Code Compliance Officer	1.00	72,819	-
Demolition		Recycling Specialist II	2.00	193,111	-
	Non-Personnel Support.		-	20,000	-

Impact: Adjustments will result in enhanced administrative, technical assistance, educational, and enforcement aspects of the City Recycling, and Construction and Demolition Ordinances.

FIRE-RESCUE

Description			FTE	Expenditure	Revenue
Brush Management		Code Compliance Officer	6.00	436,915	-
		Fire Captain	1.10	153,255	-
		Fire Engineer	1.09	132,543	-
Annualization of Fire		Fire Fighter II	2.14	223,243	-
Station #47 in Pacific	Overtime Budgeted.		-	158,508	-
Highlands Ranch	Paramedic Pay.		-	9,230	-
	Emergency Medical Technician Pay.		-	33,822	-
	Non-Personnel Support.			58,039	-
Chula Vista Dispatch		Fire Dispatcher	4.00	316,047	460,000
	Operation and Maintenance Support.		-	68,244	
		Fire Captain	6.60	919,530	-
Helicopter 2		Fire Fighter II	3.20	333,821	-
	Operation and Maintenance Support.		-	893,220	-
Children's Pool Tower		Temporary Help	-	162,000	-
Maintenance	Facility and Equipment Non-Personnel Support.		-	1,335,248	-

Impact:

Additional Code Compliance Officers to monitor brush and weed abatement on private property satisfies a key recommendation in the After-Action Report that we issued on the October Wildfires.

Both the cities of San Diego and Chula Vista will benefit by sharing resources such as fire engines, ladder trucks, and personnel. By merging dispatch operations, San Diego and Chula Vista have the advantage of instant communication, which means the elimination of delays that previously existed between fire dispatch centers.

To maximize availability, minimize response times, and provide for the greatest mission flexibility, the second helicopter will be staffed around the clock with a pilot, crew chief, and firefighter paramedic as is currently done with Copter 1. The availability of a second medium-lift helicopter will help ensure that residents of San Diego have access to immediate and continuous aerial fire suppression, rescue, and emergency medical services.

LIBRARY

Description		FTE	Expenditure	Revenue
Technical Services	Non-Personnel Expenditure Support	-	196,000	-
Grant Funding	Library Grant Match Increase	-	500,000	-

Impact:

These additions provide library patrons with enhanced services as well as providing greater technological efficiencies that better suit the public's needs. Addition provides for increased wireless access points, new self-check machines, and Assistive Technology workstations for patrons with special needs.

Increase in Library Grant Match will bring in additional matching funds to libraries which means that there will be additional resources for library investments.

PARK AND RECREATION

Description		FTE	Expenditure	Revenue
Children's Pool	Funding for court-ordered dredging of Children's Pool.	-	40,000	-
Carson Elementary	Grounds Maintenance Worker II	0.18	11,225	-
	Non-Personnel Support.	-	10,671	-
Community Parks II	Swimming Pool Manager I	0.03	1,367	-
	Pool Guard II	0.56	22,350	-
Mira Mesa/Hourglass	Recreation Center Director III	0.75	58,646	
	Recreation Leader I Hourly	0.75	27,698	12,818
	Non-Personnel and Utility Support.	-	174,656	
Carmel Valley Skate Park	Recreation Center Director I	0.75	52,194	15,000
	Recreation Leader I Hourly	0.75	27,698	
Fay Elementary	Grounds Maintenance Worker II	0.20	12,472	-
	Non-Personnel and Utility Support.	-	7,545	-
La Mirada (Phase II)	Grounds Maintenance Worker II	0.10	6,236	-
	Non-Personnel Support.	-	3,773	-
Maintenance Support for New Facilities	Aquatics Technician I	1.00	67,030	-
	Equipment Operator I	2.00	146,273	-
	Equipment Technician II	1.00	77,736	-
	Grounds Maintenance Worker II	0.38	23,697	-
	Pesticide Applicator	0.50	36,187	-
Black Mt Neighborhood	Non-Personnel and Utility Support.	-	36,412	-
Scripps Ranch	Non-Personnel and Utility Support.	-	87,793	-
Brush Management	Biologist III	0.50	54,764	1,475,000
	Grounds Maintenance Manager	1.00	93,382	
	Administrative Aide II	1.00	78,115	
	Associate Planner	1.00	99,265	
	Laborer	10.00	567,991	
	Principal Drafting Aide	0.50	46,837	
	Utility Worker I	1.00	61,486	
	Supplies and Outlay Support.		1,249,128	
Open Space Acres	Associate Planner	1.00	99,265	-
	Grounds Maintenance Manager	1.00	93,382	-
	Pesticide Applicator	1.00	72,373	-
	Non-Personnel Support.	-	12,000	-

Impact:

Additions for facilities maintenance include: irrigation pumps and other aquatic maintenance, irrigation, trees, pesticide, playgrounds, turf needs, and any other heavy maintenance. Addition of 3.00 FTE in Open Space Acres will provide weed, insect, and disease control, and the increase in Brush Management Program includes work in the 1,180 acres of urban/wild land interface in order to ensure that our community is better prepared for future wildfires.

The three swimming pools open year-round in Fiscal Year 2008 will remain open during Fiscal Year 2009 along with the restoration of an additional swimming pool reduced in prior years.

Service Impacts

POLICE

Description		FTE	Expenditure	Revenue
Information Technology Support	IT related contractual support.	-	894,161	-
Northwestern Patrol	Vacancy Savings Adjustment to dedicate staff.	-	2,176,046	-

Impact: The addition of IT support will benefit the department by providing for sustained levels of PC support. This enhancement will also be used to fund service fees for wireless modems used in the patrol fleet that were previously funded by one-time grants. Additionally, a portion of this increase will fund the initial replacements of aging mobile computer terminals used by all sworn personnel. New units will allow more applications to be run, thus increasing the availability of information to officers in the field.

STORM WATER

Description		FTE	Expenditure	Revenue
Storm Water	Administrative Aide II	1.00	78,155	-
	Associate Engineer-Civil	3.00	351,676	-
	Payroll Specialist I	1.00	63,903	-
	Information Systems Analyst II	1.00	99,929	-
	Code Compliance Officer	1.00	72,819	-
	Wastewater Pretreatment Inspector II	1.00	97,962	-
	Heavy Truck Driver II	1.00	75,559	-
	Wastewater Pretreatment Program Manager	1.00	127,542	-
	Recycling Program Manager	2.00	274,368	-
	Recycling Specialist II	1.00	96,556	-
	Biologist III	2.00	219,056	-
	Motor Sweeper Operator	8.00	644,214	-
	Word Processing Operator	1.00	61,679	-
	Project Assistant	1.00	103,431	-
	Public Works Supervisor	1.00	90,761	-
	Supplies and services support.	-	6,810,776	-
	Outlay.	-	30,000	-

Impact: These additions will enhance street sweeping levels on residential streets to at least once per month, and allow for more storm drain projects to be completed.

Financial Summary and Schedules

The following schedules summarize key information in the City's budget, speci. cally revenues, expenditures, and positions for all departments and funds, and reflects the funding sources and spending areas of the Capital Improvements Program. In addition, these schedules provide the City's Total Combined Budget, summarizing all of this information.



Note: At the time of publication, audited financial statements for Fiscal Year 2007 and Fiscal Year 2008 were not available. Therefore, the Fiscal Year 2007 and Fiscal Year 2008 columns in the budget schedules reflect the Annual Fiscal Year 2007 and 2008 Budget amounts.

Schedule I

Summary of City Funds

This schedule summarizes all City funds by fund type for three fiscal years, first by operating funds and then capital funds, specifically as follows:

- General Fund
- Debt Service and Tax Funds
- Special Revenue Funds
- Enterprise Funds
- Internal Service Funds
- Capital Improvements Program Funds

General Fund revenues and expenditures are listed by department. Total General Fund revenues must match General Fund expenditures. Internal Service Funds, Other Service Funds, and Interfund Transactions are subtracted from the Gross Total Operating Expenditures to arrive at the Net Total Combined Budget.

Financial Summary and Schedules

Schedule II

Summary of FTE Positions by Department

This schedule summarizes all positions, by department, by fund type as follows:

- General Fund
- Special Revenue Fund
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule III

Analysis of Revenue and Debt Obligations by Fund

This schedule summarizes the City's revenue sources by fund type and by revenue source for three fiscal years by operating funds as follows:

- General Fund
- Debt Service and Tax Funds
- Special Revenue Funds
- Enterprise Funds

This schedule also shows the Total Combined and Net Total Combined Budgets.

Schedule IV

Summary of Revenues by Category by Fund

This schedule provides an overview of the entire City budget and displays all budgeted revenues by revenue category. The information in this schedule summarizes the revenue detail for each department found in Schedules II through V.

Schedule V

Summary of Revenues, Expenditures, and Fund Balances

This schedule displays fund balances, reserves, and total revenues, reflecting total available resources by fund, grouped by fund type. In addition, this schedule shows operating and capital expenses and total budgeted expenditures, as well as the projected expenditures of prior year funds, and resulting reserves and fund balances projected for fiscal year-end. This schedule includes the budgeted expenditures of the Capital Improvements Program, total revenues and expenditures, and the gross total combined budget. In addition, reserves and fund balances are summarized for the entire City budget.



Schedule VI

Summary of Expenditures by Category by Fund

This schedule provides an overview of the entire City budget and displays all budgeted funds by fund type, showing the allocation of each fund's budgeted expenditures by major expenditure category, specifically Salaries and Wages, Fringe Benefits, Supplies and Services, Data Processing, Energy and Utilities, and Equipment Outlay.

Schedule VII

Maintenance Assessment Districts

This schedule provides a summary of the expenditures for the Maintenance Assessment Districts.

Financial Summary and Schedules

NOTE: AT THE TIME OF PUBLICATION, AUDITED FINANCIAL STATEMENTS FOR FISCAL YEAR 2007 AND 2008 WERE NOT AVAILABLE. THEREFORE, THE FISCAL YEAR 2007 AND 2008 COLUMNS IN THE BUDGET SCHEDULES REFLECT THE ANNUAL FISCAL YEAR 2007 AND FISCAL YEAR 2008 BUDGETED AMOUNTS.

SCHEDULE I
SUMMARY OF CITY FUNDS

	FY 2007 ADOPTED BUDGET	FY 2008 ADOPTED BUDGET	**FY 2009 ADOPTED BUDGET**
GENERAL FUND REVENUE			
Property Tax	$ 344,196,284	$ 385,688,853	**$ 411,141,755**
Sales Tax	234,876,334	239,485,958	**222,081,552**
Safety Sales Tax	8,193,840	8,401,528	**8,114,255**
Transient Occupancy Tax	72,862,596	85,184,936	**90,628,826**
Property Transfer Tax	14,872,876	7,570,860	**8,901,320**
Interest Earnings	1,000,000	7,777,122	**9,613,317**
Franchises	64,783,012	69,431,697	**69,482,159**
Motor Vehicle License Fees	9,255,341	7,938,333	**6,875,220**
Refuse Collector Business Tax	1,700,000	2,000,000	**1,800,000**
Transfers from Other Funds	31,855,112	58,929,619	**71,418,268**
Administration [1],[2]	$ 41,516	$ -	**$ 103,074**
Business Office [2]	-	25,000	**-**
City Attorney	8,014,550	6,163,262	**5,001,558**
City Clerk	42,625	54,625	**29,477**
City Comptroller [3]	3,022,039	2,750,837	**3,870,654**
City Planning and Community Investment [1]	3,035,606	3,719,778	**4,640,508**
City Treasurer [1]	17,915,000	30,584,549	**29,048,691**
Community and Economic Development [1]	3,376,741	-	**-**
Community and Legislative Services [1]	1,030,488	258,900	**266,900**
Customer Services [1]	212,037	676,814	**704,021**
Debt Management [1]	-	1,526,389	**1,243,485**
Development Services [1]	-	1,321,088	**730,267**
Engineering and Capital Projects [4]	27,570,973	26,999,153	**63,064,976**
Environmental Services	354,079	513,582	**1,665,653**
Equal Opportunity Contracting [1]	1,693,235	-	**-**
Family Justice Center	-	-	**59,753**
Financial Management [1]	998,524	116,658	**652,784**
Fire-Rescue	14,742,682	9,114,413	**9,574,413**
General Services [1]	67,506,615	42,532,708	**41,424,657**
Labor Relations [1]	3,530,090	-	**-**
Library	1,834,801	1,694,422	**1,745,548**
Neighborhood Code Compliance [1]	1,621,088	-	**-**
Office of Ethics and Integrity [1]	484,101	859,466	**604,101**
Office of Homeland Security	886,666	983,992	**765,895**
Office of the Chief Financial Officer [1]	-	350,000	**350,000**
Office of the Chief Operating Officer [1]	80,000	-	**-**
Park and Recreation	18,762,167	20,953,228	**31,031,101**
Personnel [1]	641,776	-	**147,000**
Police [1]	24,645,141	41,642,463	**44,785,622**
Public Safety (Emergency Medical Services) [1]	131,109	221,742	**311,775**
Purchasing [1]	854,865	-	**-**
Purchasing and Contracting [1]	781,074	1,376,981	**865,121**
Real Estate Assets	32,469,606	39,194,996	**43,604,594**
Special Events	856,525	287,000	**-**
Storm Water Pollution Prevention [1],[5]	471,984	-	**6,260,091**
TOTAL GENERAL FUND REVENUE	$ 1,021,203,098	$ 1,106,330,952	**$ 1,192,608,391**

[1] Department was restructured in FY 2007 and/or FY 2008.
[2] Reflects FY 2009 restructuring of Business Office (formerly titled Business and Support Services) into the Business Office, Administration (formerly titled Business and Grant Administration), and the newly budgeted Community Services Department.
[3] Reflects FY 2009 restructuring of City Auditor and Comptroller into the City Comptroller and City Auditor departments.
[4] Reflects FY 2009 restructuring due to Engineering and Capital Projects Business Process Reengineering.
[5] Beginning in FY 2009, Storm Water Department will be budgeted as a stand-alone department.

Financial Summary and Schedules

SCHEDULE I
SUMMARY OF CITY FUNDS

GENERAL FUND EXPENDITURES	FY 2007 ADOPTED BUDGET	FY 2008 ADOPTED BUDGET	**FY 2009 ADOPTED BUDGET**
Administration [1],[2]	$ 946,237	$ -	**$ 1,897,380**
Business Office [1],[2]	1,068,414	2,383,091	**1,948,924**
City Attorney	36,205,158	36,911,174	**36,391,174**
City Auditor [3]	-	-	**1,677,628**
City Clerk	4,124,544	4,408,261	**4,496,396**
City Comptroller [3]	13,259,804	11,511,090	**12,097,492**
City Council District 1	990,000	990,000	**990,000**
City Council District 2	990,000	990,000	**990,000**
City Council District 3	990,000	990,000	**990,000**
City Council District 4	990,000	990,000	**990,000**
City Council District 5	990,000	990,000	**990,000**
City Council District 6	990,000	990,000	**990,000**
City Council District 7	990,000	990,000	**990,000**
City Council District 8	990,000	990,000	**990,000**
City Planning and Community Investment [1]	6,846,724	16,716,335	**17,898,126**
City Planning and Development [1],[4]	-	698,999	**534,098**
City Treasurer [1]	11,864,766	14,441,916	**14,917,574**
Citywide Program Expenditures	46,383,612	47,811,862	**67,542,463**
Community and Economic Development [1]	10,948,786	-	**-**
Community and Legislative Services [1]	3,804,389	4,380,533	**4,186,805**
Community Services [2]	-	-	**348,585**
Council Administration [1]	2,828,833	1,849,471	**1,975,158**
Customer Services [1]	2,060,780	2,523,132	**2,328,997**
Debt Management [1]	-	2,730,401	**2,753,916**
Development Services [1]	-	6,703,916	**6,499,347**
Engineering and Capital Projects [5]	35,241,744	35,424,428	**65,159,933**
Environmental Services	38,222,681	40,793,354	**40,511,321**
Equal Opportunity Contracting [1]	2,429,846	-	**-**
Ethics Commission	1,008,385	1,021,106	**1,006,299**
Family Justice Center	670,728	537,358	**643,682**
Financial Management [1]	4,253,930	4,117,777	**4,271,664**
Fire-Rescue	169,509,660	179,943,098	**190,696,777**
General Services [1]	76,266,775	108,049,461	**69,324,877**
Labor Relations [1]	4,519,030	809,621	**963,547**
Library	38,743,686	37,630,664	**37,013,557**
Mayor [1]	228,658	627,891	**775,950**
Neighborhood Code Compliance [1]	6,708,037	-	**-**
Office of Ethics and Integrity [1]	1,194,683	2,400,537	**2,087,168**
Office of Homeland Security	1,562,766	1,781,242	**1,603,908**
Office of the Chief Financial Officer	-	1,067,349	**1,025,169**
Office of the Chief Operating Officer [1]	2,982,629	-	**-**
Office of the CIO [1]	12,594,392	29,063,056	**24,963,599**
Office of the IBA [1]	-	1,316,334	**1,615,215**
Park and Recreation	84,140,359	87,520,141	**88,333,436**
Personnel	6,991,385	6,620,002	**6,458,415**
Police [1]	360,134,725	392,336,695	**410,670,845**
Public Safety (Emergency Medical Services) [1]	2,227,970	3,053,186	**2,421,907**
Public Works [1]	190,520	854,530	**324,388**
Purchasing [1]	1,981,509	-	**-**
Purchasing and Contracting [1]	1,645,662	5,613,499	**4,440,215**
Real Estate Assets	4,786,795	4,261,462	**4,062,120**
Special Events	1,142,888	497,980	**-**
Storm Water Pollution Prevention [1],[6]	13,561,608	-	**48,820,336**
TOTAL GENERAL FUND EXPENDITURES	$ 1,021,203,098	$ 1,106,330,952	**$ 1,192,608,391**

[1] Department was restructured in FY 2007 and/or FY 2008.

[2] Reflects FY 2009 restructuring of Business Office (formerly titled Business and Support Services) into the Business Office, Administration (formerly titled Business and Grant Administration), and the newly budgeted Community Services Department.

[3] Reflects FY 2009 restructuring of City Auditor and Comptroller into the City Comptroller and City Auditor departments.

[4] Beginning in FY 2009, Land Use and Economic Development was retitled to City Planning and Development

[5] Reflects FY 2009 restructuring due to Engineering and Capital Projects Business Process Reengineering.

[6] Beginning in FY 2009, Storm Water Department will be budgeted as a stand-alone department.

SCHEDULE I
SUMMARY OF CITY FUNDS

	FY 2007 ADOPTED BUDGET	FY 2008 ADOPTED BUDGET	**FY 2009 ADOPTED BUDGET**
DEBT SERVICE AND TAX FUNDS			
Bond Interest and Redemption	$ 2,329,935	$ 2,328,947	**$ 2,332,273**
Tax and Revenue Anticipation Notes	2,130,000	5,109,000	**3,094,061**
Zoological Exhibits	7,676,765	8,946,525	**9,679,780**
TOTAL DEBT SERVICE AND TAX FUND EXPENDITURES	$ 12,136,700	$ 16,384,472	**$ 15,106,114**
SPECIAL REVENUE FUNDS OPERATING EXPENDITURES			
AB 2928 - Transportation Relief	$ 5,000,000	$ -	**$ 12,676,642**
Automated Refuse Container [1]	-	-	**500,000**
City Redevelopment Administration	3,192,002	3,661,696	**3,338,616**
Community Development Block Grant	1,472,076	202,856	**-**
Concourse and Parking Garages [2],[3]	2,817,033	2,826,170	**4,592,461**
Convention Center Complex	14,148,903	14,295,070	**20,718,894**
Energy Conservation Program	2,010,985	2,244,984	**1,793,168**
Environmental Growth - 1/3	3,953,319	5,068,068	**5,489,127**
Environmental Growth - 2/3	7,815,000	9,333,907	**12,816,482**
Facilities Financing	2,574,898	2,687,127	**2,655,287**
Fire/Emergency Medical Services Transport Program	8,400,188	6,667,968	**7,105,288**
Fire and Lifeguard Facilities	1,703,135	1,667,420	**1,657,420**
Gas Tax	24,117,687	24,358,245	**24,403,398**
Library Grant Funds [4]	681,048	731,373	**-**
Los Peñasquitos Canyon Preserve	213,866	226,695	**227,838**
New Convention Facility	4,339,198	4,339,198	**4,339,198**
Office of the CIO	9,903,308	15,137,320	**12,062,867**
PETCO Park	21,195,335	17,454,161	**17,668,821**
Police Decentralization	9,110,663	9,096,768	**7,092,333**
Public Art	30,000	30,000	**30,000**
QUALCOMM Stadium	15,243,008	17,741,579	**17,962,887**
Seized and Forfeited Assets	3,088,282	1,521,105	**5,521,984**
Serious Traffic Offenders Program [5]	1,387,904	1,327,904	**1,200,000**
Solid Waste Local Enforcement Agency	900,574	931,929	**934,850**
Special Districts Administration [2]	874,126	-	**-**
Special Promotional Programs	71,092,554	77,553,848	**90,089,843**
Storm Drain	6,046,746	6,046,746	**6,046,746**
TransNet [6]	15,967,771	16,255,048	**-**
TransNet Extension [6]	-	-	**10,458,978**
Trolley Extension Reserve	4,113,932	4,110,150	**4,108,096**
Undergrounding Utility Program	1,536,964	1,540,602	**1,146,575**
TOTAL SPECIAL REVENUE FUND OPERATING EXPENDITURES	$ 242,930,505	$ 247,057,937	**$ 276,637,799**

[1] Fund was created in FY 2009.
[2] Department was restructured in FY 2007 and/or FY 2008.
[3] Municipal Parking Garages was retitled to Concourse and Parking Garages.
[4] Reflects a reduction in grant funds from the State in FY 2009.
[5] Beginning in FY 2009, Unlicensed Driver Vehicle Impound was retitled to Serious Traffic Offenders Program.
[6] Reflects FY 2009 restructuring of TransNet into TransNet Extension.

Financial Summary and Schedules

SCHEDULE I
SUMMARY OF CITY FUNDS

	FY 2007 ADOPTED BUDGET	FY 2008 ADOPTED BUDGET	**FY 2009 ADOPTED BUDGET**
ENTERPRISE FUNDS OPERATING EXPENDITURES			
Airports	$ 3,140,032	$ 2,864,304	**$ 3,180,953**
Development Services	61,329,364	53,047,886	**49,281,163**
Golf Course	11,690,024	12,846,992	**13,625,300**
Recycling	24,452,777	24,005,762	**23,053,222**
Refuse Disposal	36,466,880	33,832,489	**33,589,082**
Sewer	374,430,740	369,767,582	**397,200,048**
Water	328,302,823	360,379,277	**356,023,838**
TOTAL ENTERPRISE FUNDS OPERATING EXPENDITURES	$ 839,812,640	$ 856,744,292	**$ 875,953,606**
INTERNAL SERVICE FUNDS OPERATING EXPENDITURES			
Balboa Park/Mission Bay Improvements	6,948,990	6,949,448	**6,955,219**
Central Stores	$ 18,697,055	$ 23,829,301	**$ 23,773,316**
Engineering and Capital Projects - Water/Wastewater [1]	25,429,887	25,487,865	**-**
Enterprise Resource Planning (ERP) [2]	-	4,342,500	**4,064,106**
Fleet Services [3]	41,264,881	81,372,661	**89,252,034**
Publishing Services	4,355,101	4,193,823	**4,544,986**
Risk Management [4]	9,968,285	9,073,934	**8,868,110**
TOTAL INTERNAL SERVICE FUNDS OPERATING EXPENDITURES	$ 106,664,199	$ 155,249,532	**$ 137,457,771**
OTHER SERVICE FUNDS OPERATING EXPENDITURES			
City Employees' Retirement System	$ 39,470,593	$ 42,200,211	**$ 41,560,349**
Open Space Park Facilities	438,300	437,025	**1,162,022**
TOTAL OTHER SERVICE FUNDS OPERATING EXPENDITURES	$ 39,908,893	$ 42,637,236	**$ 42,722,371**
GROSS TOTAL OPERATING EXPENDITURES	$ 2,262,656,035	$ 2,424,404,421	**$ 2,540,486,052**
Less: Internal Service Funds	$ (106,664,199)	$ (155,249,532)	**$ (137,457,771)**
Less: Other Service Funds	(39,908,893)	(42,637,236)	**(42,722,371)**
NET TOTAL OPERATING EXPENDITURES	$ 2,116,082,943	$ 2,226,517,653	**$ 2,360,305,910**

[1] Reflects FY 2009 restructuring due to Engineering and Capital Projects Business Process Reengineering.
[2] Reflects the implementation of the Enterprise Resource Planning (ERP) Core System project which will replace the major software systems currently in use by the City.
[3] Beginning in FY 2009, Equipment Division was retitled to Fleet Services.
[4] Department was restructured in FY 2007 and/or FY 2008.

SCHEDULE I
SUMMARY OF CITY FUNDS

	FY 2007 ADOPTED BUDGET	FY 2008 ADOPTED BUDGET	**FY 2009 ADOPTED BUDGET**
CAPITAL IMPROVEMENTS PROGRAM FUNDS			
Airports Fund	$ 1,000,000	$ 1,800,000	**$ 2,400,000**
Capital Outlay - Sales Tax and Other	125,000	15,425,000	**16,800,000**
City General Fund	446,955	-	**446,955**
Community Development Block Grant Funds	1,491,326	3,997,624	**1,486,074**
Congestion Mitigation and Air Quality (CMAQ)	3,400,000	-	**-**
Developer	11,743,000	1,056,888	**153,000**
Development Impact Fees	446,500	-	**1,285,000**
DIF - Planned Urbanizing Communities	-	-	**3,500**
Environmental Growth Funds	2,700,000	-	**-**
Environmental Services	6,457,000	4,457,000	**6,042,122**
Facilities Benefit Assessment	53,303,683	69,870,711	**58,425,854**
Federal Grants	-	941,610	**5,894,000**
General Services Bonds	-	24,700,000	**-**
General Services/Equipment	-	916,000	**-**
Golf Course Enterprise Fund	-	2,600,000	**150,000**
Highway Bridge Replacement/Repair Fund	23,788,434	400,000	**446,000**
Lease Revenue Bonds	29,303,092	-	**77,500,000**
Other Funding	5,876,535	26,130,316	**27,084,016**
Park Development Fees	-	-	**66,713**
Private Contributions	-	-	**1,000,000**
QUALCOMM Stadium	750,000	750,000	**750,000**
Sewer Revenue - Expansion	4,680,254	19,729,907	**9,722,775**
Sewer Revenue - Replacement	34,840,630	80,949,049	**93,395,577**
State Grants	480,000	255,535	**16,265,941**
TransNet [1]	19,694,768	20,237,952	**-**
TransNet Commercial Paper [1]	6,665,000	13,238,147	**-**
TransNet Extension [1]	-	-	**17,134,022**
TransNet Extension Commercial Paper [1]	-	-	**12,638,973**
TransNet Other	973,554	-	**-**
Undergrounding Utility District	55,000,000	58,605,247	**60,000,000**
Water Revenue - Expansion	10,175,797	32,798,639	**47,920,680**
Water Revenue - Replacement	20,329,965	112,776,613	**129,948,397**
TOTAL CAPITAL IMPROVEMENTS PROGRAM	$ 293,671,493	$ 491,636,238	**$ 586,959,599**
TOTAL COMBINED BUDGET EXPENDITURES	$ 2,409,754,436	$ 2,718,153,891	**$ 2,947,265,509**
Less: Interfund Transactions	$ (147,188,995)	($212,485,553)	**($276,580,027)**
NET TOTAL COMBINED BUDGET	$ 2,262,565,441	$ 2,505,668,338	**$ 2,670,685,482**

[1] Reflects FY 2009 restructuring of TransNet into TransNet Extension.

Financial Summary and Schedules

SCHEDULE II
SUMMARY OF POSITIONS BY DEPARTMENT

	FY 2007 ADOPTED BUDGET	FY 2008 ADOPTED BUDGET	**FY 2009 ADOPTED BUDGET**
GENERAL FUND			
Administration [1],[2],[3]	9.25	-	**17.75**
Business Office [1],[2],[3]	8.00	19.25	**11.25**
City Attorney	335.22	338.22	**339.22**
City Auditor [4]	-	-	**11.00**
City Clerk	45.00	45.00	**46.00**
City Comptroller [4]	107.00	99.00	**104.00**
City Council District 1	10.00	10.00	**10.00**
City Council District 2	11.00	11.00	**11.00**
City Council District 3	10.00	10.00	**10.00**
City Council District 4	10.00	10.00	**10.00**
City Council District 5	9.00	9.00	**9.00**
City Council District 6	10.00	10.00	**10.00**
City Council District 7	10.00	10.00	**10.00**
City Council District 8	10.00	10.00	**10.00**
City Planning and Community Investment [1],[6]	60.25	93.45	**84.45**
City Planning and Development [1],[5]	-	4.00	**3.00**
City Treasurer [1]	102.95	124.00	**126.00**
Community and Economic Development [1]	48.40	-	**-**
Community and Legislative Services [1]	23.00	29.00	**28.00**
Community Services [2]	-	-	**2.00**
Council Administration	19.00	12.50	**13.00**
Customer Services [1]	19.00	20.00	**23.00**
Debt Management [1]	-	22.00	**22.00**
Development Services [1]	-	68.00	**68.00**
Engineering and Capital Projects [6]	293.22	286.47	**520.50**
Environmental Services	134.75	156.21	**156.76**
Equal Opportunity Contracting [1]	25.00	-	**-**
Ethics Commission	8.00	8.00	**8.00**
Family Justice Center	5.00	5.00	**6.00**
Financial Management [1]	34.00	30.00	**31.00**
Fire-Rescue	1,191.26	1,175.50	**1,200.63**
General Services [1]	557.74	462.58	**385.92**
Labor Relations [1]	37.50	6.00	**7.00**
Library	417.36	379.76	**375.21**
Mayor [1]	2.00	4.00	**4.00**
Neighborhood Code Compliance [1]	73.00	-	**-**
Office of Ethics and Integrity [1]	7.00	14.00	**13.00**
Office of Homeland Security	11.40	11.35	**11.35**
Office of the Chief Financial Officer	-	4.00	**4.00**
Office of the Chief Operating Officer [1]	17.50	-	**-**
Office of the IBA [1]	-	9.00	**11.00**
Park and Recreation	851.10	769.94	**770.68**
Personnel	65.38	60.20	**59.00**
Police [1]	2,818.00	2,818.50	**2,787.00**
Public Safety (Emergency Medical Services) [1]	2.00	7.00	**5.50**
Public Works [1]	1.00	4.50	**1.50**
Purchasing [1]	22.00	-	**-**
Purchasing and Contracting [1]	16.00	52.00	**43.00**
Real Estate Assets	39.00	36.50	**34.50**
Special Events [7]	6.00	3.00	**-**
Storm Water Pollution Prevention [1],[8]	25.34	-	**131.00**
TOTAL GENERAL FUND	7,517.62	7,257.93	**7,545.22**

[1] Department was restructured in FY 2007 and/or FY 2008.
[2] Reflects FY 2009 restructuring of Business Office (formerly titled Business and Support Services) into the Business Office, Administration (formerly titled Business and Gran Administration), and the newly budgeted Community Services Department.
[3] FY 2008 reflects a correction to the FTE count of 19.25 FTE that belongs to Business Office.
[4] Reflects FY 2009 restructuring of City Auditor and Comptroller into the City Comptroller and City Auditor departments.
[5] Retitled Land Use and Economic Development to City Planning and Development in FY 2009.
[6] Reflects FY 2009 restructuring due to Engineering and Capital Projects Business Process Reengineering.
[7] Beginning in FY 2009, Special Events Department was transferred to Special Promotional Programs Fund.
[8] Beginning in FY 2009, Storm Water Department will be budgeted as a stand-alone department.

SCHEDULE II
SUMMARY OF POSITIONS BY DEPARTMENT

	FY 2007 ADOPTED BUDGET	FY 2008 ADOPTED BUDGET	**FY 2009 ADOPTED BUDGET**
SPECIAL REVENUE FUNDS			
City Redevelopment Administration [1]	27.80	28.00	**28.00**
Community Development Block Grant	13.50	-	**-**
Concourse and Parking Garages [2]	3.50	3.00	**3.00**
Energy Conservation Program	10.00	10.00	**8.85**
Facilities Financing	17.00	16.00	**16.00**
Fire/Emergency Medical Service Transport Program	87.90	48.40	**48.40**
Library Grant Funds [3]	8.60	8.60	**-**
Los Peñasquitos Canyon Preserve	2.00	2.00	**2.00**
Office of the CIO	77.38	88.38	**79.38**
PETCO Park	1.00	0.50	**0.50**
QUALCOMM Stadium	21.75	22.75	**22.75**
Solid Waste Local Enforcement Agency	6.00	6.00	**6.00**
Special Districts Administration [1]	6.05	-	**-**
Special Promotional Programs	7.00	7.00	**10.00**
Undergrounding Utilities District	12.30	10.80	**6.50**
TOTAL SPECIAL REVENUE FUNDS	301.78	251.43	**231.38**
ENTERPRISE FUNDS			
Airports	19.50	19.50	**19.00**
Development Services [1]	576.00	469.00	**453.00**
Golf Course	96.00	95.75	**95.75**
Recycling	146.20	137.37	**144.52**
Refuse Disposal	206.13	155.50	**153.95**
Sewer	1,051.74	916.44	**840.50**
Water	914.06	850.90	**778.50**
TOTAL ENTERPRISE FUNDS	3,009.63	2,644.46	**2,485.22**
INTERNAL SERVICE FUNDS			
Central Stores	22.00	22.00	**22.00**
Engineering and Capital Projects - Water/Wastewater [4]	205.48	165.73	**-**
Fleet Services [5]	179.50	249.00	**248.50**
Publishing Services	35.00	25.00	**25.00**
Risk Management [1]	58.25	84.25	**82.75**
TOTAL INTERNAL SERVICE FUNDS	500.23	545.98	**378.25**
OTHER FUNDS			
City Employees' Retirement System	62.00	64.00	**65.00**
TOTAL OTHER FUNDS	62.00	64.00	**65.00**
TOTAL BUDGETED POSITIONS [6]	11,391.26	10,763.80	**10,705.07**

[1] Department was restructured in FY 2007 and/or FY 2008.
[2] Retitled from Municipal Parking Garages to Concourse and Parking Garages.
[3] Reflects a reduction in grant funds from the State.
[4] Reflects FY 2009 restructuring due to Engineering and Capital Projects Business Process Reengineering.
[5] Retitled from Equipment Division to Fleet Services.
[6] Total number of budgeted positions excludes positions from Maintenance Assessment Districts (MADs). Refer to Schedule VII for details on MADs budgets.

CITY EMPLOYEES PER 1,000 POPULATION

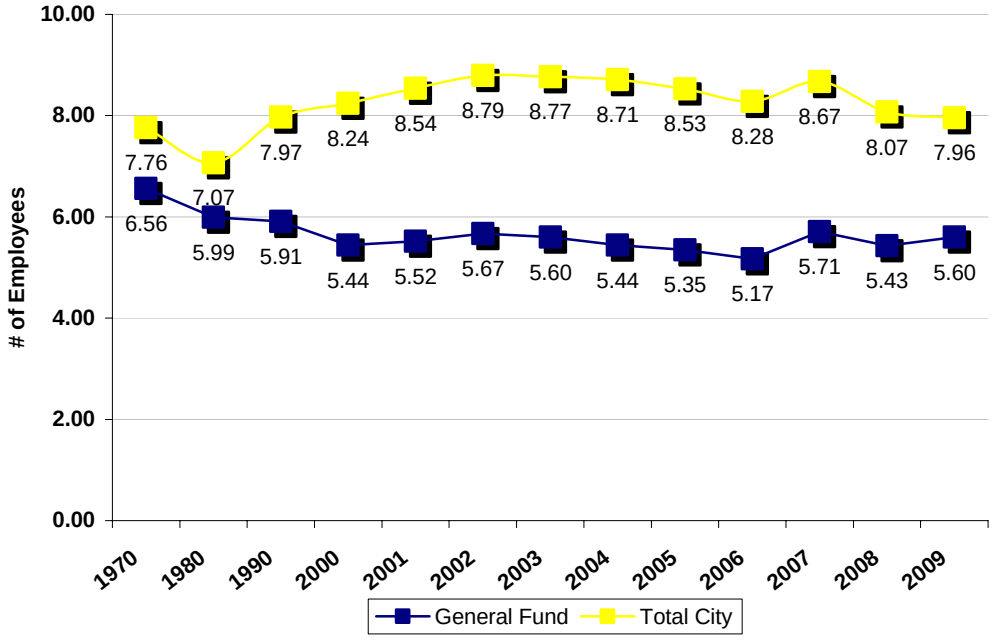
FISCAL YEAR	NUMBER OF BUDGETED EMPLOYEES		CITY POPULATION		EMPLOYEES PER 1,000 POPULATION	
	General Fund	*Total City*			*General Fund*	*Total City*
1970	4,570	5,407	697,027	(1)	6.56	7.76
1980	5,246	6,187	875,538	(1)	5.99	7.07
1990	6,565	8,852	1,110,623	(1)	5.91	7.97
2000	6,650	10,083	1,223,400	(1)	5.44	8.24
2001	6,836	10,576	1,238,500	(2)	5.52	8.54
2002	7,100	11,000	1,251,700	(2)	5.67	8.79
2003	7,172	11,236	1,281,400	(2)	5.60	8.77
2004	7,043	11,269	1,294,000	(2)	5.44	8.71
2005	6,955	11,096	1,300,343	(2)	5.35	8.53
2006	6,748	10,816	1,305,625	(2)	5.17	8.28
2007	7,518	11,416	1,316,837	(2)	5.71	8.67
2008	7,258	10,787	1,336,865	(3)	5.43	8.07
2009	7,545	10,729	1,348,000	(4)	5.60	7.96

(1) Census counts for April 1 of that year, as reported by the U.S. Department of Commerce, Federal Bureau of the Census.

(2) The estimates reflect the most current figures available from the State Department of Finance, Demographic Research Unit, and are subject to revision. The Fiscal Year 2007 Annual Budget includes 430 supplemental positions that represent city employees actively working on the payroll but not budgeted in Fiscal Year 2006.

(3) The City population figure was revised from 1,331,500 for January 1, 2008 as of June 2008; prepared by the City of San Diego, City Planning and Community Investment Department (subject to revision).

(4) The City population figure reflects the projection for January 1, 2009 as of June 2008; prepared by the City of San Diego, City Planning and Community Investment Department (subject to revision).



SCHEDULE III
ANALYSIS OF FINANCING DOLLARS

	FY 2007 ADOPTED BUDGET	FY 2008 ADOPTED BUDGET	**FY 2009 ADOPTED BUDGET**
GENERAL FUND			
PROPERTY TAX REVENUE	$ 344,196,284	$ 385,688,853	**$ 411,141,755**
NON-PROPERTY TAX REVENUE			
OTHER LOCAL TAXES			
Sales Tax	$ 234,876,334	$ 239,485,958	**$ 222,081,552**
Safety Sales Tax	8,193,840	8,401,528	**8,114,255**
Property Transfer Tax	14,872,876	7,570,860	**8,901,320**
Transient Occupancy Tax	72,862,596	85,184,936	**90,628,826**
Subtotal Other Local Taxes	$ 330,805,646	$ 340,643,282	**$ 329,725,953**
LICENSES AND PERMITS			
General Business Taxes [1]	$ 14,042,000	$ 19,958,041	**$ 17,810,935**
Other Regulatory Licenses	876,122	876,122	**876,122**
Bicycle Licenses	16,250	16,150	**16,150**
Street and Curb Permits	125,500	145,500	**95,500**
Other Licenses and Permits	8,775,292	6,472,672	**6,220,438**
Parking Meter Revenue	6,868,315	6,883,999	**7,614,000**
Subtotal Licenses and Permits	$ 30,703,479	$ 34,352,484	**$ 32,633,145**
FINES, FORFEITURES, AND PENALTIES			
California Vehicle Code Violations	$ 7,493,928	$ 7,493,928	**$ 7,493,928**
Other California and Municipal Violations	596,400	594,000	**590,000**
City Parking Violations	19,453,901	19,417,599	**19,417,599**
Litigation Awards and Cost Recovery	7,382,000	7,590,000	**7,044,000**
Subtotal Fines, Forfeitures, and Penalties	$ 34,926,229	$ 35,095,527	**$ 34,545,527**
REVENUE FROM MONEY AND PROPERTY			
Interest Earnings	$ 1,000,000	$ 7,777,122	**$ 9,613,317**
Franchises [2]	64,783,012	69,585,776	**69,636,238**
Balboa Park Rents and Concessions	568,800	606,200	**612,079**
Mission Bay Park Rents and Concessions	24,463,379	30,065,000	**29,932,209**
Other Parks and Recreation Facilities Rents and Concessions	302,810	1,804,268	**1,450,546**
Centre City Rents	450,151	626,047	**2,064,458**
Other Rents and Concessions	6,877,375	7,656,389	**13,145,088**
Subtotal Revenue from Money and Property	$ 98,445,527	$ 118,120,802	**$ 126,453,935**
REVENUE FROM OTHER AGENCIES			
Motor Vehicle License Fees	$ 9,255,341	$ 7,938,333	**$ 6,875,220**
Other State Grants and Allocations	7,296,533	7,619,759	**2,635,374**
Federal Grants	3,154,174	1,881,807	**1,629,856**
Revenue from Other Sources [3]	10,318,883	674,798	**15,329,787**
Unified Port District Reimbursement	833,765	753,760	**753,760**
Subtotal Revenue from Other Agencies	$ 30,858,696	$ 18,868,457	**$ 27,223,997**

[1] Beginning in FY 2008, the General Business Taxes category includes approximately $6 million from the California Franchise Tax Board for a new program established by the City which will enhance the Business License Tax compliance. In FY 2009, Franchise Tax Board revenue is expected to be $3.5 million.

[2] Includes $154,000 of franchise revenue from EDCO facility. This revenue is included in Schedule I in the Environmental Services Department.

[3] Reflects $5.8 million in Proposition 1B funding, $5.9 million in Federal Emergency Management Agency (FEMA) reimbursement, and $2 million reimbursement for Soledad Mountain Road repair.

Financial Summary and Schedules

SCHEDULE III
ANALYSIS OF FINANCING DOLLARS

	FY 2007 ADOPTED BUDGET	FY 2008 ADOPTED BUDGET	**FY 2009 ADOPTED BUDGET**
CHARGES FOR CURRENT SERVICES			
Library Revenue	$ 1,644,779	$ 1,537,779	**$ 1,588,905**
Golf Course Revenue	253,270	255,587	**281,037**
Swimming Pool Revenue	1,633,621	1,245,521	**1,258,286**
Miscellaneous Recreation Revenue	2,772,547	3,445,506	**6,450,543**
Cemetery Revenue	910,745	810,566	**810,566**
Repair and Damage Recoveries	255,000	235,000	**235,000**
Election Fees	18,625	18,625	**8,600**
Planning and Miscellaneous Filing Fees	226,880	227,003	**137,003**
Police Services	3,754,307	3,754,307	**3,517,307**
Emergency Medical Services	131,109	173,127	**161,663**
Fire Services	8,826,886	5,183,678	**5,278,778**
Engineering Services	5,970,315	5,925,508	**5,752,461**
Services to Unified Port District	3,578,000	3,263,000	**3,263,000**
Parking Citation Processing	145,000	110,000	**100,000**
Other Services [1]	5,910,853	3,849,931	**8,237,370**
Services to Transient Occupancy Tax Fund	520,684	568,279	**568,279**
Engineering Services to Other City Funds [1]	14,586,042	13,608,537	**27,287,864**
Street Division Services to Other Funds	1,169,000	1,169,000	**6,169,000**
Facilities Maintenance Services to Other City Funds	4,181,816	3,096,053	**2,897,100**
Community Services to Other City Funds	281,139	281,139	**281,139**
General Government and Financial Services to Other City Funds [1]	22,794,273	25,996,951	**53,973,743**
Real Estate Assets Services to Other City Funds	765,000	748,100	**805,795**
Miscellaneous Services to Other City Funds	7,974,626	5,843,509	**5,051,544**
Subtotal Charges for Current Services	$ 88,304,517	$ 81,346,706	**$ 134,114,983**
TRANSFERS FROM OTHER FUNDS			
Transient Occupancy Tax Fund [2]	$ -	$ 10,579,289	**$ 16,227,968**
Engineering Services to Other City Funds	7,094,681	6,361,814	**6,789,256**
Street Maintenance Services to Other City Funds	15,742,547	17,063,654	**13,167,870**
General Government and Financial Services to Other City Funds	2,991,568	2,827,239	**2,861,498**
Miscellaneous Services to Other City Funds	1,664,458	1,247,700	**1,376,285**
Environmental Growth Fund	8,791,932	11,137,255	**11,737,255**
Employee Offset Savings [3]	-	20,200,000	**17,714,000**
Other Transfers and Contributions	25,871,106	22,170,890	**26,068,740**
Subtotal Transfers from Other Funds	$ 62,156,292	$ 91,587,841	**$ 95,942,872**
OTHER REVENUE			
Sale of Personal Property	$ 136,000	$ 136,000	**$ 120,877**
Miscellaneous Revenue	670,428	491,000	**705,347**
Subtotal Other Revenue	$ 806,428	$ 627,000	**$ 826,224**
TOTAL NON-PROPERTY TAX REVENUE	$ 677,006,814	$ 720,642,099	**$ 781,466,636**
TOTAL GENERAL FUND BALANCE AND REVENUE	$ 1,021,203,098	$ 1,106,330,952	**$ 1,192,608,391**

[1] Reflects FY 2009 restructuring due to Engineering and Capital Projects Business Process Reengineering.

[2] The transfer of $10.5 million from the Transient Occupancy Fund in FY 2008 reflects a transfer of discretionary funds from Special Promotional Programs.

[3] Employee Offset Savings (EOS) used to backfill the Tobacco Settlement Revenues securitized by the City in FY 2006. In FY 2007 the EOS were budgeted in the Revenue from Other Agencies category. In FY 2008 and FY 2009, the EOS were budgeted in the Transfers from Other Funds category. Refer to the Transfer from Other Funds section in the General Fund Revenue Summary of the budget for more information.

SCHEDULE III
ANALYSIS OF FINANCING DOLLARS

	FY 2007 ADOPTED BUDGET	FY 2008 ADOPTED BUDGET	**FY 2009 ADOPTED BUDGET**
DEBT SERVICE AND TAX FUNDS			
BALANCES FROM PRIOR YEAR	$ 2,388,014	$ 3,881,341	**$ 2,519,256**
PROPERTY TAX REVENUE			
Bond Interest and Redemption	$ 2,019,589	$ 2,097,999	**$ 1,996,510**
Zoological Exhibits	7,676,765	8,946,525	**9,679,780**
Total Property Tax Revenue	$ 9,696,354	$ 11,044,524	**$ 11,676,290**
NON-PROPERTY TAX REVENUE			
Tax and Revenue Anticipation Notes	$ 2,137,500	$ 5,109,000	**$ 3,104,981**
Total Non-Property Tax Revenue	$ 2,137,500	$ 5,109,000	**$ 3,104,981**
REVENUE RESERVED FOR FUTURE OBLIGATIONS	$ (2,085,168)	$ (3,650,393)	**$ (2,194,413)**
TOTAL DEBT SERVICE AND TAX FUND BALANCES AND REVENUE	$ 12,136,700	$ 16,384,472	**$ 15,106,114**
SPECIAL REVENUE FUNDS			
BALANCES FROM PRIOR YEAR	$ 53,525,447	$ 50,213,627	**$ 63,232,538**
NON-PROPERTY TAX REVENUE			
OTHER LOCAL TAXES			
Transient Occupancy Tax	66,238,724	77,440,851	**82,389,843**
Facilities Benefits Assessments	1,843,912	1,879,604	**2,266,087**
Subtotal Other Local Taxes	$ 68,082,636	$ 79,320,455	**$ 84,655,930**
REVENUE FROM MONEY AND PROPERTY			
QUALCOMM Stadium	$ 6,752,850	$ 6,481,553	**$ 6,611,553**
Midway and Sports Arena Leases [1]	3,419,859	3,522,454	**-**
Franchises	53,454,724	59,811,440	**62,298,144**
Interest Earnings	1,455,488	1,244,336	**1,459,647**
Miscellaneous	2,339,030	2,913,035	**3,229,035**
Subtotal Revenue from Money and Property	$ 67,421,951	$ 73,972,818	**$ 73,598,379**
REVENUE FROM OTHER AGENCIES			
Gas Tax	$ 23,773,651	$ 24,011,388	**$ 24,055,572**
TransNet Funds	32,013,539	35,483,500	**27,593,000**
Storm Drain Fees	6,046,746	6,046,746	**6,046,746**
Miscellaneous	306,803	369,400	**369,400**
Federal Seized Assets	800,000	800,000	**1,000,000**
Library Grant [2]	769,145	753,000	**-**
CDBG Federal Grant	1,326,000	1,326,000	**-**
AB 2928 - Transportation Relief	5,000,000	-	**12,676,642**
Other Agencies	11,156,500	9,482,059	**15,612,479**
Subtotal Revenue from Other Agencies	$ 81,192,384	$ 78,272,093	**$ 87,353,839**

[1] Beginning FY 2009 Midway and Sports Arena Lease revenue is transferred to the General Fund.

[2] Reflects a reduction in grant funds from the State.

Financial Summary and Schedules

SCHEDULE III
ANALYSIS OF FINANCING DOLLARS

	FY 2007 ADOPTED BUDGET	FY 2008 ADOPTED BUDGET	**FY 2009 ADOPTED BUDGET**
TRANSFERS FROM OTHER FUNDS			
Transfers from Transient Occupancy Tax Fund	$ 42,759,521	$ 38,703,889	**$ 47,585,798**
Transfers Miscellaneous	12,795,682	16,194,671	**14,349,104**
Transfers from Landscape Maintenance Districts	532,251	-	**-**
Transfers from General Fund	19,316,610	16,555,690	**15,036,027**
Transfers from TransNet Fund	126,263	134,765	**-**
Transfers from Water and Sewer Funds	1,127,891	1,119,156	**795,752**
Subtotal Transfers from Other Funds	$ 76,658,218	$ 72,708,171	**$ 77,766,681**
OTHER REVENUE			
Unlicensed Driver Vehicle Impound Fees	$ 1,165,000	$ 1,165,000	**$ 1,165,000**
Facility Fees	846,465	846,465	**846,465**
Tonnage Fees	317,200	317,200	**317,200**
Paramedic Limited Liability Company Fees	6,115,709	5,336,545	**5,309,467**
Bond Proceeds	7,115,000	13,238,147	**12,638,973**
Miscellaneous	2,192,101	1,323,795	**3,281,767**
Subtotal Other Revenue	$ 17,751,475	$ 22,227,152	**$ 23,558,872**
TOTAL NON-PROPERTY TAX REVENUE	$ 311,106,664	$ 326,500,689	**$ 346,933,701**
REVENUE RESERVED FOR FUTURE OBLIGATIONS	$ (121,701,606)	$ (129,656,379)	**$ (133,528,440)**
TOTAL SPECIAL REVENUE FUND BALANCES AND REVENUE	$ 242,930,505	$ 247,057,937	**$ 276,637,799**
ENTERPRISE FUNDS			
AIRPORTS FUND			
BALANCE FROM PRIOR YEAR	$ 7,402,127	$ 7,363,290	**$ 7,566,944**
REVENUE			
Interest	150,000	165,000	**165,000**
Leases - Aviation/Non-Aviation	3,055,129	3,768,930	**3,451,190**
Leases to Other City Departments	310,968	332,528	**332,528**
Airport Fees	555,140	569,460	**569,460**
Miscellaneous Revenue	29,958	32,040	**32,040**
Revenue For Future Obligations/CIP	(8,363,290)	(9,366,944)	**(8,936,209)**
TOTAL AIRPORTS FUND BALANCE AND REVENUE	$ 3,140,032	$ 2,864,304	**$ 3,180,953**

SCHEDULE III
ANALYSIS OF FINANCING DOLLARS

	FY 2007 ADOPTED BUDGET	FY 2008 ADOPTED BUDGET	**FY 2009 ADOPTED BUDGET**
DEVELOPMENT SERVICES FUND			
BALANCE FROM PRIOR YEAR	$ 5,942,946	$ 7,597,378	**$ 56,945**
REVENUE			
Building Permits/Plan Check Fees	$ 12,148,542	$ 7,319,261	**$ 7,740,713**
Structural, Electrical, Mechanical and Combination Permits	14,742,066	10,275,019	**9,853,480**
Engineering and Development Fees	989,451	517,999	**587,310**
Interest	1,079,421	1,325,671	**877,072**
Other Fees and Revenue	7,583,040	6,601,781	**5,680,942**
Zoning and Sign Permit Revenue	609,766	524,350	**614,847**
Development and Environmental Planning	3,277,188	2,640,061	**6,438,202**
Fire Plan Check and Inspection	4,310,442	2,652,514	**2,952,932**
TransNet	463,695	526,935	**-**
Water/Sewer Reimbursement	378,539	169,398	**189,545**
Subdivision Permits	16,958,007	13,004,464	**13,902,955**
Reimbursement for Fire Permit Fees Waived	-	-	**700,000**
Revenue Reserved for Transfer - CIP	-	-	**(30,000)**
Revenue for Future Obligations	(7,153,739)	(106,945)	**(283,780)**
TOTAL DEVELOPMENT SERVICES FUND BALANCE AND REVENUE	$ 61,329,364	$ 53,047,886	**$ 49,281,163**
GOLF COURSE FUND			
BALANCE FROM PRIOR YEAR	$ 15,357,316	$ 15,471,457	**$ 14,662,618**
REVENUE			
Golf Fees	$ 10,200,000	$ 13,149,100	**$ 13,240,300**
Rents and Concessions	1,792,000	1,917,900	**1,819,300**
Interest	175,000	363,800	**398,400**
Revenue Reserved for Transfer - CIP	-	(2,600,000)	**(150,000)**
Revenue For Future Obligations	(15,834,292)	(15,455,265)	**(16,345,318)**
TOTAL GOLF COURSE FUND BALANCE AND REVENUE	$ 11,690,024	$ 12,846,992	**$ 13,625,300**
RECYCLING FUND			
BALANCE FROM PRIOR YEAR	$ 4,932,823	$ 4,290,000	**$ 6,900,000**
REVENUE			
Recycling Fees	$ 11,480,000	$ 11,500,000	**$ 10,715,000**
Interest Revenue	140,000	140,000	**200,000**
SB 332 Revenue	800,000	890,000	**890,000**
Transfer of Navy and Other Exempt Tonnage Subsidy	1,040,000	1,040,000	**640,000**
Facility Franchise Fee Apportionment	2,500,000	2,500,000	**1,985,000**
Curbside Recycling Revenue	2,850,000	4,000,000	**4,500,000**
State Grants	480,503	387,000	**316,000**
Other Revenue	221,000	136,000	**254,620**
Service to Other Departments	-	407,700	**707,920**
Revenue Reserved for Transfer - CIP	-	-	**(26,072)**
Revenue for Future Obligations	8,451	(1,284,938)	**(4,029,246)**
TOTAL RECYCLING FUND BALANCE AND REVENUE	$ 24,452,777	$ 24,005,762	**$ 23,053,222**

Financial Summary and Schedules

SCHEDULE III
ANALYSIS OF FINANCING DOLLARS

	FY 2007 ADOPTED BUDGET	FY 2008 ADOPTED BUDGET	**FY 2009 ADOPTED BUDGET**
REFUSE DISPOSAL FUND			
BALANCE FROM PRIOR YEAR	$ 14,185,886	$ 12,253,741	**$ 8,600,000**
REVENUE			
Interest	$ 1,235,000	$ 1,500,000	**$ 1,500,000**
Green Fees	1,640,000	1,675,000	**1,675,000**
General Fund Loan Repayment for Operations Station	1,845,196	1,845,196	**1,845,196**
Miscellaneous Revenue	1,608,453	1,134,953	**1,386,836**
Disposal Fees	30,975,000	31,075,000	**28,112,860**
Revenue Reserved for Transfer - CIP	(6,457,000)	(4,457,000)	**(6,042,122)**
Revenue for Future Obligations	(8,565,655)	(11,194,401)	**(3,488,688)**
TOTAL REFUSE DISPOSAL FUND BALANCE AND REVENUE	$ 36,466,880	$ 33,832,489	**$ 33,589,082**
SEWER FUND			
BALANCE FROM PRIOR YEAR	$ 140,185,928	$ 188,226,141	**$ 108,463,933**
REVENUE			
Bond Proceeds	$ -	$ -	**$ 106,200,000**
Contributions in Aid	5,089,566	-	**-**
Grant Receipts	-	375,498	**375,500**
Capacity Charges	12,000,000	15,796,074	**12,000,000**
Sewer Service Charges	242,548,300	260,859,540	**291,887,500**
New Sewer Service Connections	200,000	200,000	**50,000**
Sewage Treatment Plant Services	65,111,027	68,312,656	**62,000,000**
Services Rendered to Others	7,345,168	7,489,900	**6,816,000**
Other Revenue	210,133	199,073	**167,000**
Interest	5,000,000	4,400,172	**5,500,000**
Cogeneration Electric Power Sales	1,060,322	1,397,510	**1,772,000**
Revenue Reserved for Transfer - CIP	(39,504,832)	(100,678,956)	**(103,118,352)**
Revenue Reserved for Future Obligations	(64,814,872)	(76,810,026)	**(94,913,533)**
TOTAL SEWER FUND BALANCE AND REVENUE	$ 374,430,740	$ 369,767,582	**$ 397,200,048**

SCHEDULE III
ANALYSIS OF FINANCING DOLLARS

	FY 2007 ADOPTED BUDGET	FY 2008 ADOPTED BUDGET	**FY 2009 ADOPTED BUDGET**
WATER FUND			
BALANCE FROM PRIOR YEAR	$ 62,710,708	$ 155,622,954	**$ 218,588,449**
REVENUE			
Bond Proceeds	$ 37,307,762	$ 117,753,345	**$ 165,193,489**
Capacity Charges	12,457,000	11,244,286	**11,465,528**
Contributions in Aid	75,000	75,000	**75,000**
Grant Receipts	4,110,000	3,385,000	**8,000,000**
Change in Anticipated Contributions	(272,788)	-	**-**
Reimbursement from Capital Outlay Fund	100,000	100,000	**600,000**
Water Sales	277,875,129	297,677,782	**292,330,535**
Reclaimed Water	4,012,261	5,628,593	**7,876,063**
Land and Building Rentals	4,252,382	5,144,436	**5,818,210**
New Water Services	2,402,400	2,402,400	**2,115,497**
Sale of Discarded Materials and Facilities	14,000	14,000	**-**
Interest	3,032,000	4,132,000	**4,132,000**
Damages Recovered	290,200	290,200	**264,596**
Services Rendered to Others	10,302,589	10,730,528	**8,004,740**
Service Charges	1,375,000	1,375,000	**1,227,488**
Other Revenue	379,883	380,047	**806,870**
Lakes Recreation	1,839,800	1,841,845	**2,500,000**
Revenue Reserved for Transfer - CIP	(53,296,803)	(145,575,252)	**(177,869,077)**
Revenue Reserved for Future Obligations	(40,663,700)	(111,842,887)	**(195,105,550)**
TOTAL WATER FUND BALANCE AND REVENUE	$ 328,302,823	$ 360,379,277	**$ 356,023,838**
TOTAL ENTERPRISE FUND BALANCES AND REVENUE	$ 839,812,640	$ 856,744,292	**$ 875,953,606**
TOTAL OPERATING BUDGET	$ 2,116,082,943	$ 2,226,517,653	**$ 2,360,305,910**

Financial Summary and Schedules

SCHEDULE IV
SUMMARY OF REVENUES BY CATEGORY BY FUND

Fund Type / Title	Property Taxes	Sales and Other Local Taxes	Licenses and Permits	Fines, Forfeitures, and Penalties	Revenue from Money and Property
GENERAL FUND	**$ 411,141,755**	**$ 329,725,953**	**$ 32,633,145**	**$ 34,545,527**	**$ 126,453,935**
Debt Service and Tax Funds					
Public Safety Communication Bonds	$ 1,941,510	$ -	$ -	$ -	$ 55,000
Tax and Revenue Anticipation Notes	-	-	-	-	835,000
Zoological Exhibits	9,679,780	-	-	-	-
TOTAL	**$ 11,621,290**	**$ -**	**$ -**	**$ -**	**$ 890,000**
Special Revenue Funds					
AB 2928 - Transportation Relief	$ -	$ 12,676,642	$ -	$ -	$ -
Automated Refuse Container	-	-	-	-	-
City Redevelopment Administration	-	-	-	-	-
Concourse and Parking Garages [1]	-	-	-	-	3,323,035
Convention Center Expansion Project	-	-	-	-	185,000
Energy Conservation Program	-	-	-	-	-
Environmental Growth - 1/3	-	4,738,842	-	-	53,500
Environmental Growth - 2/3	-	9,477,683	-	-	53,500
Facilities Financing	-	-	2,267,487	-	18,300
Emergency Medical Services	-	-	-	-	-
Fire and Lifeguard Facilities Fund	-	-	-	-	-
Gas Tax	-	-	-	-	347,826
Los Peñasquitos Canyon Preserve	-	-	-	-	6,000
Mission Bay Improvements Fund	-	-	-	-	-
New Convention Facility	-	-	-	-	-
Office of the CIO	-	-	-	-	-
PETCO Park	-	-	-	-	1,730,000
Police Decentralization	-	-	-	-	-
Public Art	-	-	-	-	-
QUALCOMM Stadium	-	-	-	-	6,189,394
Regional Park Improvements Fund	-	-	-	-	-
Seized and Forfeited Assets	-	-	-	-	-
Solid Waste Local Enforcement Agency	-	-	563,665	-	20,000
Special Promotional Programs	-	82,389,843	50,000	-	-
Serious Traffic Offenders Program [2]	-	-	-	1,165,000	35,000
Storm Drain	-	-	-	-	-
TransNet Extension [3]	-	27,593,000	-	-	-
Trolley Extension Reserve	-	-	-	-	-
Utilities Undergrounding District	-	48,402,165	-	-	-
TOTAL	**$ -**	**$ 185,278,175**	**$ 2,881,152**	**$ 1,165,000**	**$ 11,961,555**
Enterprise Funds					
City Airports Fund	$ -	$ -	$ -	$ -	$ 3,970,800
Development Services	-	-	25,265,219	2,006	877,072
Golf Course	-	-	-	-	1,533,700
Recycling	-	-	-	-	409,620
Refuse Disposal	-	-	-	30,000	1,500,000
Sewer	-	-	-	-	5,577,000
Water	-	-	1,000	-	9,950,210
TOTAL	**$ -**	**$ -**	**$ 25,266,219**	**$ 32,006**	**$ 23,818,402**
Capital Project Funds	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Internal Service Funds					
Central Stores	$ -	$ -	$ -	$ -	$ -
Balboa Park/Mission Bay Improvements	-	-	-	-	-
Engineering and Capital Projects - Water/Wastewater	-	-	-	-	-
Fleet Services [4]	-	-	-	20,000	-
Enterprise Resource Planning (ERP)	-	-	-	-	-
Publishing Services	-	-	-	-	-
Risk Management	-	-	-	-	-
TOTAL	**$ -**	**$ -**	**$ -**	**$ 20,000**	**$ -**
Other Funds					
Open Space Park Facilities	$ -	$ -	$ -	$ -	$ 53,500
TOTAL	**$ -**	**$ -**	**$ -**	**$ -**	**$ 53,500**
GROSS TOTAL COMBINED BUDGET REVENUES	**$ 422,763,045**	**$ 515,004,128**	**$ 60,780,516**	**$ 35,762,533**	**$ 163,177,392**
Percent of Total	**14.0%**	**17.1%**	**2.0%**	**1.2%**	**5.4%**

[1] Retitled from Municipal Parking Garages to Concourse and Parking Garages.
[2] Retitled from Unlicensed Driver Vehicle Impound to Serious Traffic Offenders Program.
[3] TransNet Extension Fund resulted from restructuring of TransNet due to extension of the TransNet Extension Ordinance and Expenditure Plan which went into effect April 2008.
[4] Retitled from Equipment Division to Fleet Services.

SCHEDULE IV
SUMMARY OF REVENUES BY CATEGORY BY FUND

Revenue from Other Agencies	Charges for Current Services	Other Revenue	Transfers from Other Funds	Total Revenues	Fund Type / Title
$ 27,223,997	**$ 134,114,983**	**$ 826,224**	**$ 95,942,872**	**$ 1,192,608,391**	**GENERAL FUND**
					Debt Service and Tax Funds
$ -	$ -	$ -	$ -	**1,996,510**	Bond Interest and Redemption
-	-	-	2,269,981	**3,104,981**	Tax and Revenue Anticipation Notes
-	-	-	-	**9,679,780**	Zoological Exhibits
$ -	**$ -**	**$ -**	**$ 2,269,981**	**$ 14,781,271**	**TOTAL**
					Special Revenue Funds
$ -	$ -	$ -	$ -	**$ 12,676,642**	AB 2928 - Transportation Relief
-	500,000	-	-	**500,000**	Automated Refuse Container
-	-	-	3,338,616	**3,338,616**	City Redevelopment Administration
-	-	-	-	**3,323,035**	(1) Concourse and Parking Garages
4,500,000	-	-	15,628,553	**20,313,553**	Convention Center Complex
-	-	-	1,802,168	**1,802,168**	Energy Conservation Program
-	-	-	-	**4,792,342**	Environmental Growth - 1/3
-	-	-	727,422	**10,258,605**	Environmental Growth - 2/3
-	83,700	100	285,700	**2,655,287**	Facilities Financing
500,000	1,517,828	5,309,467	-	**7,327,295**	Emergency Medical Services
-	-	-	1,621,208	**1,621,208**	Fire and Lifeguard Facilities Fund
24,055,572	-	-	-	**24,403,398**	Gas Tax
-	-	-	170,000	**176,000**	Los Peñasquitos Canyon Preserve
-	-	-	2,466,802	**2,466,802**	Mission Bay Improvements Fund
-	-	-	4,339,198	**4,339,198**	New Convention Facility
-	269,700	-	12,946,791	**13,216,491**	Office of the CIO
-	-	1,043,000	12,727,447	**15,500,447**	PETCO Park
-	-	-	6,712,161	**6,712,161**	Police Decentralization
-	-	-	30,000	**30,000**	Public Art
-	-	46,600	10,852,504	**17,088,498**	QUALCOMM Stadium
-	-	-	2,466,803	**2,466,803**	Regional Park Improvements Fund
1,000,000	-	-	-	**1,000,000**	Seized and Forfeited Assets
-	-	-	273,863	**857,528**	Solid Waste Local Enforcement Agency
7,650,000	-	-	-	**90,089,843**	Special Promotional Programs
-	-	-	-	**1,200,000**	(2) Serious Traffic Offenders Program
-	6,046,746	-	-	**6,046,746**	Storm Drain
-		12,638,973	-	**40,231,973**	(3) TransNet Extension
-	-	-	4,008,096	**4,008,096**	Trolley Extension Reserve
-	-	-	88,801	**48,490,966**	Undergrounding Utility District
$ 37,705,572	**$ 8,417,974**	**$ 19,038,140**	**$ 80,486,133**	**$ 346,933,701**	**TOTAL**
					Enterprise Funds
$ -	$ 579,418	$ -	$ -	**$ 4,550,218**	Airports
-	21,190,233	101,115	2,102,353	**49,537,998**	Development Services
-	13,719,300	-	205,000	**15,458,000**	Golf Course
890,000	14,055,000	4,853,920	-	**20,208,540**	Recycling
-	29,807,360	462,140	2,720,392	**34,519,892**	Refuse Disposal
375,500	371,670,500	106,250,000	2,895,000	**486,768,000**	Sewer
8,075,000	316,862,782	166,148,654	9,372,370	**510,410,016**	Water
$ 9,340,500	**$ 767,884,593**	**$ 277,815,829**	**$ 17,295,115**	**$ 1,121,452,664**	**TOTAL**
$ -	**$ -**	**$ 191,190,989**	**$ -**	**$ 191,190,989**	**Capital Project Funds**
					Internal Service Funds
$ -	$ -	$ 30,000	$ 23,743,316	**$ 23,773,316**	Central Stores
-	-	-	6,955,219	**6,955,219**	Balboa Park/Mission Bay Improvements
-	-	-	-	-	Engineering and Capital Projects - Water/Wastewater
-	1,772,917	2,295,000	87,052,402	**91,140,319**	(4) Fleet Services
-	-	6,825,624	2,564,106	**9,389,730**	Enterprise Resource Planning (ERP)
-	-	-	4,618,052	**4,618,052**	Publishing Services
-	-	-	6,599,088	**6,599,088**	Risk Management
$ -	**$ 1,772,917**	**$ 9,150,624**	**$ 131,532,183**	**$ 142,475,724**	**TOTAL**
					Other Funds
$ -	$ -	$ -	$ 434,600	**$ 488,100**	Open Space Park Facilities
$ -	**$ -**	**$ -**	**$ 434,600**	**$ 488,100**	**TOTAL**
$ 74,270,069	**$ 912,190,467**	**$ 498,021,806**	**$ 327,960,884**	**$ 3,009,930,840**	**GROSS TOTAL COMBINED BUDGET REVENUES**
2.5%	**30.3%**	**16.5%**	**10.9%**	**100%**	Percent of Total

Financial Summary and Schedules

SCHEDULE V
SUMMARY OF REVENUES, EXPENDITURES AND FUND BALANCES

Fund Type / Title	Fund Balances and Reserves	CIP and Operating Revenue	**Total Resources**	CIP Project Expense
GENERAL FUND	$ -	$ 1,192,608,391	**$ 1,192,608,391**	$ -
Debt Service and Tax Funds				
Bond Interest and Redemption	$ 2,519,256	$ 1,996,510	**$ 4,515,766**	$ -
Tax and Revenue Anticipation Notes	-	3,104,981	**3,104,981**	-
Zoological Exhibits	-	9,679,780	**9,679,780**	-
TOTAL	**$ 2,519,256**	**$ 14,781,271**	**$ 17,300,527**	**$ -**
Special Revenue Funds				
AB 2928 - Transportation Relief	$ -	$ 12,676,642	**$ 12,676,642**	$ -
Automated Refuse Container	-	500,000	**500,000**	-
City Redevelopment Administration	-	3,338,616	**3,338,616**	-
Concourse and Parking Garages [5]	1,819,426	3,323,035	**5,142,461**	-
Convention Center Complex	8,045,087	20,313,553	**28,358,640**	-
Energy Conservation Program	956,550	1,802,168	**2,758,718**	509,000
Environmental Growth - 1/3	1,553,574	4,792,342	**6,345,916**	-
Environmental Growth - 2/3	4,129,767	10,258,605	**14,388,372**	-
Facilities Financing	-	2,655,287	**2,655,287**	-
Fire and Lifeguard Facilities	200,000	1,621,208	**1,821,208**	-
Fire/Emergency Medical Services Transport Program	3,600,632	7,327,295	**10,927,927**	-
Gas Tax	-	24,403,398	**24,403,398**	-
Los Peñasquitos Canyon Preserve	64,211	176,000	**240,211**	-
Mission Bay Improvements Fund	-	2,466,802	**2,466,802**	2,466,802
New Convention Facility	623,777	4,339,198	**4,962,975**	-
Office of the CIO	4,417,528	13,216,491	**17,634,019**	3,341,763
PETCO Park	8,569,754	15,500,447	**24,070,201**	-
Police Decentralization	380,172	6,712,161	**7,092,333**	-
Public Art	156,193	30,000	**186,193**	-
QUALCOMM Stadium	2,700,000	17,088,498	**19,788,498**	750,000
Regional Park Improvements Fund	-	2,466,803	**2,466,803**	2,466,803
Seized and Forfeited Assets	8,199,388	1,000,000	**9,199,388**	-
Serious Traffic Offenders Program [6]	7,600	1,200,000	**1,207,600**	-
Solid Waste Local Enforcement Agency	497,931	857,528	**1,355,459**	-
Special Promotional Programs	5,120,323	90,089,843	**95,210,166**	-
Storm Drain	-	6,046,746	**6,046,746**	-
TransNet Extension [7]	-	40,231,973	**40,231,973**	29,772,995
Trolley Extension Reserve	2,720,501	4,008,096	**6,728,597**	-
Undergrounding Utility District	12,655,609	48,490,966	**61,146,575**	60,000,000
TOTAL	**$ 66,418,023**	**$ 346,933,701**	**$ 413,351,724**	**$ 99,307,363**
Enterprise Funds				
Airports	$ 7,566,944	$ 4,550,218	**$ 12,117,162**	$ 2,400,000
Development Services	56,945	49,537,998	**49,594,943**	30,000
Golf Course	14,662,618	15,458,000	**30,120,618**	150,000
Recycling	6,900,000	20,208,540	**27,108,540**	26,072
Refuse Disposal	8,600,000	34,519,892	**43,119,892**	6,042,122
Sewer	108,463,933	486,768,000	**595,231,933**	103,118,352
Water	218,588,449	510,410,016	**728,998,465**	177,869,077
TOTAL	**$ 364,838,889**	**$ 1,121,452,664**	**$ 1,486,291,553**	**$ 289,635,623**
Capital Project Funds	$ -	**$ 191,190,989**	**$ 191,190,989**	**$ 191,190,989**
Internal Service Funds				
Balboa Park/Mission Bay Improvements	$ 3,969,453	$ 6,955,219	**$ 10,924,672**	$ -
Central Stores	1,247,937	23,773,316	**25,021,253**	-
Enterprise Resource Planning (ERP)	24,790,765	9,389,730	**34,180,495**	6,825,624
Fleet Services [8]	46,600,000	91,140,319	**137,740,319**	-
Publishing Services	(1,400,000)	4,618,052	**3,218,052**	-
Risk Management	2,269,022	6,599,088	**8,868,110**	-
TOTAL	**$ 77,477,177**	**$ 142,475,724**	**$ 219,952,901**	**$ 6,825,624**
Other Funds				
City Employees' Retirement System	$ -	$ -	**$ -**	$ -
Open Space Park Facilities	673,922	488,100	**1,162,022**	-
TOTAL	**$ 673,922**	**$ 488,100**	**$ 1,162,022**	**$ -**
GROSS TOTAL COMBINED BUDGET	**$ 511,927,267**	**$ 3,009,930,840**	**$ 3,521,858,107**	**$ 586,959,599**
General Fund Reserves [1]	**$ 73,831,827** [2]	**$ 3,687,718** [3]	**$ 77,519,545**	**$ -**

[1] General Fund Reserves include the Emergency Reserves, the Appropriated Reserves and the Unappropriated Reserves, or fund balance.

[2] Projected beginning balance for Fiscal Year 2009.

[3] The Fiscal Year 2009 Annual Budget includes $3,687,718 to the General Fund Reserves.

[4] Operating Expense excludes transfers to the Capital Improvements Program.

[5] Retitled from Municipal Parking Garages to Concourse and Parking Garages.

[6] Retitled from Unlicensed Driver Vehicle Impound to Serious Traffic Offenders Program.

[7] TransNet Extension Fund resulted from restructuring of TransNet due to extension of the TransNet Extension Ordinance and Expenditure Plan which went into effect April 200

[8] Retitled from Equipment Division to Fleet Services.

SCHEDULE V
SUMMARY OF REVENUES, EXPENDITURES AND FUND BALANCES

Operating Expense	Total Expense	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/09	Fund Type / Title
$ 1,192,608,391	**$ 1,192,608,391**	**$ -**	**$ -**	**$ -**	**GENERAL FUND**
					Debt Service and Tax Funds
$ 2,332,273	**$ 2,332,273**	$ -	$ -	$ 2,183,493	Bond Interest and Redemption
3,094,061	**3,094,061**	-	-	10,920	Tax and Revenue Anticipation Notes
9,679,780	**9,679,780**	-	-	-	Zoological Exhibits
$ 15,106,114	**$ 15,106,114**	**$ -**	**$ -**	**$ 2,194,413**	**TOTAL**
					Special Revenue Funds
$ 12,676,642	**$ 12,676,642**	$ -	$ -	$ -	AB 2928 - Transportation Relief
500,000	**500,000**	-	-	-	Automated Refuse Container
3,338,616	**3,338,616**	-	-	-	City Redevelopment Administration
4,592,461	**4,592,461**	-	550,000	-	[5] Concourse and Parking Garages
20,718,894	**20,718,894**	-	6,849,219	790,527	Convention Center Complex
1,793,168	**2,302,168**	-	456,550	-	Energy Conservation Program
5,489,127	**5,489,127**	-	300,000	556,789	Environmental Growth - 1/3
12,816,482	**12,816,482**	-	-	1,571,890	Environmental Growth - 2/3
2,655,287	**2,655,287**	-	-	-	Facilities Financing
1,657,420	**1,657,420**	-	-	163,788	Fire and Lifeguard Facilities
7,105,288	**7,105,288**	-	500,000	3,322,639	Fire/Emergency Medical Services Transport Program
24,403,398	**24,403,398**	-	-	-	Gas Tax
227,838	**227,838**	-	-	12,373	Los Peñasquitos Canyon Preserve
-	**2,466,802**	-	-	-	Mission Bay Improvements Fund
4,339,198	**4,339,198**	-	505,490	118,287	New Convention Facility
12,062,867	**15,404,630**	-	905,520	1,323,869	Office of the CIO
17,668,821	**17,668,821**	-	5,657,279	744,101	PETCO Park
7,092,333	**7,092,333**	-	-	-	Police Decentralization
30,000	**30,000**	-	-	156,193	Public Art
17,962,887	**18,712,887**	-	-	1,075,611	QUALCOMM Stadium
-	**2,466,803**	-	-	-	Regional Park Improvements Fund
5,521,984	**5,521,984**	-	-	3,677,404	Seized and Forfeited Assets
1,200,000	**1,200,000**	-	-	7,600	[6] Serious Traffic Offenders Program
934,850	**934,850**	-	250,000	170,609	Solid Waste Local Enforcement Agency
90,089,843	**90,089,843**	-	5,120,323	-	Special Promotional Programs
6,046,746	**6,046,746**	-	-	-	Storm Drain
10,458,978	**40,231,973**	-	-	-	[7] TransNet Extension
4,108,096	**4,108,096**	-	2,043,591	576,910	Trolley Extension Reserve
1,146,575	**61,146,575**	-	-	-	Undergrounding Utility District
$ 276,637,799	**$ 375,945,162**	**$ -**	**$ 23,137,972**	**$ 14,268,590**	**TOTAL**
					Enterprise Funds
$ 3,180,953	**$ 5,580,953**	$ -	$ 3,591,859	$ 2,944,350	Airports
49,281,163	**49,311,163**	50,000	50,000	183,780	Development Services
13,625,300	**13,775,300**	350,695	7,868,511	8,126,112	Golf Course
23,053,222	**23,079,294**	-	4,029,246	-	Recycling
33,589,082	**39,631,204**	500,000	2,906,356	82,332	Refuse Disposal
397,200,048	**500,318,400**	-	94,913,533	-	Sewer
356,023,838	**533,892,915**	-	179,062,067	16,043,483	Water
$ 875,953,606	**$ 1,165,589,229**	**$ 900,695**	**$ 292,421,572**	**$ 27,380,057**	**TOTAL**
$ -	**$ 191,190,989**	**$ -**	**$ -**	**$ -**	**Capital Project Funds**
					Internal Service Funds
$ 6,955,219	**$ 6,955,219**	$ -	$ 3,589,425	$ 380,028	Balboa Park/Mission Bay Improvements
23,773,316	**23,773,316**	-	-	1,247,937	Central Stores
4,064,106	**10,889,730**	-	23,290,765	-	Enterprise Resource Planning (ERP)
89,252,034	**89,252,034**	19,400,000	-	29,088,285	[8] Fleet Services
4,544,986	**4,544,986**	-	-	(1,326,934)	Publishing Services
8,868,110	**8,868,110**	-	-	-	Risk Management
$ 137,457,771	**$ 144,283,395**	**$ 19,400,000**	**$ 26,880,190**	**$ 29,389,316**	**TOTAL**
					Other Funds
$ 41,560,349	**$ 41,560,349**	$ -	$ -	$ (41,560,349)	City Employees' Retirement System
1,162,022	**1,162,022**	-	-	-	Open Space Park Facilities
$ 42,722,371	**$ 42,722,371**	**$ -**	**$ -**	**$ (41,560,349)**	**TOTAL**
$ 2,540,486,052 [4]	**$ 3,127,445,651**	**$ 20,300,695**	**$ 342,439,734**	**$ 31,672,027**	**GROSS TOTAL COMBINED BUDGET**
$ -	**$ -**	**$ -**	**$ 77,519,545**	**$ -**	[1] General Fund Reserves

Financial Summary and Schedules

SCHEDULE VI
SUMMARY OF EXPENDITURES BY CATEGORY BY FUND

Fund Type/Title	Salaries and Wages	Fringe Benefits	Subtotal Personnel Expense	Supplies and Services
GENERAL FUND	**$ 541,702,137**	**$ 283,970,410**	**$ 825,672,547**	**$ 291,355,261**
Debt Service & Tax Funds				
Public Safety Communication Bonds	$ -	$ -	$ -	$ 2,332,273
Tax and Revenue Anticipation Notes	-	-	-	3,094,061
Zoological Exhibits	-	-	-	9,679,780
TOTAL	**$ -**		**$ -**	**$ 15,106,114**
Special Revenue Funds				
AB 2928 - Transportation Relief	$ -	$ -	$ -	$ 12,676,642
Automated Refuse Container	-	-	-	500,000
City Redevelopment Administration	1,997,042	1,013,945	**3,010,987**	200,238
Concourse and Parking Garages [1]	181,808	92,069	**273,877**	4,173,944
Convention Center Complex	-	-	-	20,708,084
Fire/Emergency Medical Services Transport Program	4,140,921	1,797,510	**5,938,431**	395,629
Energy Conservation Program	648,674	314,467	**963,141**	959,291
Environmental Growth 1/3	-	-	-	3,808,189
Environmental Growth 2/3	-	-	-	12,816,482
Facilities Financing	1,068,901	537,940	**1,606,841**	946,373
Fire and Lifeguard Facilities	-	-	-	1,657,420
Gas Tax	-	-	-	24,403,398
Los Penasquitos Canyon Preserve	110,007	60,055	**170,062**	56,755
Mission Bay Improvement	-	-	-	2,466,802
New Convention Facility	50,000	-	**50,000**	4,289,198
Office of the CIO	5,627,312	2,840,472	**8,467,784**	2,373,564
PETCO Park	55,000	26,777	**81,777**	17,572,119
Police Decentralization	-	-	-	7,092,093
Public Art	-	-	-	27,000
QUALCOMM Stadium	2,376,824	712,086	**3,088,910**	13,636,383
Regional Park Improvements	-	-	-	2,466,803
Seized & Forfeited Assets	-	-	-	4,520,289
Solid Waste Local Enforcement Agency	408,512	201,308	**609,820**	298,336
Special Promotional Program	704,771	355,161	**1,059,932**	88,703,843
Serious Traffic Offenders Program [2]	-	-	-	1,180,000
Storm Drain	-	-	-	6,046,746
TransNet Extension [3]	-	-	-	40,231,973
Trolley Extension Reserve	-	-	-	4,108,096
Undergrounding Utility District	391,057	201,006	**592,063**	60,446,318
TOTAL	**$ 17,760,829**	**$ 8,152,796**	**$ 25,913,625**	**$ 338,762,008**
Enterprise Funds				
Airports	$ 1,017,664	$ 559,025	**$ 1,576,689**	3,682,055
Development Services	22,588,878	14,133,852	**36,722,730**	8,317,236
Golf Course	4,082,755	2,476,035	**6,558,790**	5,429,699
Recycling	7,032,701	4,281,339	**11,314,040**	10,876,164
Refuse Disposal	8,695,491	4,668,724	**13,364,215**	22,844,960
Water	44,576,486	23,106,270	**67,682,756**	446,302,254
Sewer	53,688,994	26,569,395	**80,258,389**	382,889,967
TOTAL	**$ 141,682,969**	**$ 75,794,640**	**$ 217,477,609**	**$ 880,342,335**
Capital Project Funds	**$ -**	**$ -**	**$ -**	**$ 191,190,989**
Internal Service Funds				
Balboa / Mission Bay Improvement	$ -	$ -	**$ -**	$ 6,955,219
Central Stores	852,948	534,909	**1,387,857**	22,175,213
Enterprise Resource Planning (ERP)	-	-	-	7,479,046
Fleet Services [4]	13,511,743	7,384,733	**20,896,476**	13,072,604
Publishing Services	1,093,255	672,805	**1,766,060**	2,249,557
Risk Management Administration	4,634,618	2,505,135	**7,139,753**	867,728
TOTAL	**$ 20,092,564**	**$ 11,097,582**	**$ 31,190,146**	**$ 52,799,367**
Other Service Funds				
City Employees' Retirement System	$ 5,249,776	$ 2,487,521	**$ 7,737,297**	$ 31,531,772
Open Space Park Facilities	-	-	-	1,162,022
TOTAL	**$ 5,249,776**	**$ 2,487,521**	**$ 7,737,297**	**$ 32,693,794**
GROSS TOTAL COMBINED BUDGET EXPENDITURES	**$ 726,488,275**	**$ 381,502,949**	**$ 1,107,991,224**	**$ 1,802,249,868**
Percent of Total	**23.2%**	**12.2%**	**35.4%**	**57.6%**

[1] Retitled from Municipal Parking Garages to Concourse and Parking Garages.

[2] Retitled from Unlicensed Driver Vehicle Impound to Serious Traffic Offenders Program.

[3] TransNet Extension Fund resulted from restructuring of TransNet due to extension of the TransNet Extension Ordinance and Expenditure Plan which went into effect April 2008.

[4] Retitled from Equipment Division to Fleet Services.

SCHEDULE VI
SUMMARY OF EXPENDITURES BY CATEGORY BY FUND

Data Processing	Energy and Utilities	Equipment Outlay	Subtotal Non-Personnel Expense	Total Expenditures	Fund Type/Title
$ 38,071,177	**$ 27,649,538**	**$ 9,859,868**	**$ 366,935,844**	**$ 1,192,608,391**	**GENERAL FUND**
					Debt Service & Tax Funds
$ -	$ -	$ -	**$ 2,332,273**	**$ 2,332,273**	Public Safety Communication Bonds
-	-	-	**3,094,061**	**3,094,061**	Tax and Revenue Anticipation Notes
-	-	-	**9,679,780**	**9,679,780**	Zoological Exhibits
$ -	**$ -**	**$ -**	**$ 15,106,114**	**$ 15,106,114**	**TOTAL**
					Special Revenue Funds
$ -	$ -	$ -	**$ 12,676,642**	**$ 12,676,642**	AB 2928 - Transportation Relief
-	-	-	**500,000**	**500,000**	Automated Refuse Container
114,138	12,695	558	**327,629**	**3,338,616**	City Redevelopment Administration
19,475	90,165	35,000	**4,318,584**	**4,592,461**	(1) Concourse and Parking Garages
10,810	-	-	**20,718,894**	**20,718,894**	Convention Center Complex
40,465	15,022	715,741	**1,166,857**	**7,105,288**	Fire/Emergency Medical Services Transport Program
333,086	16,272	30,378	**1,339,027**	**2,302,168**	Energy Conservation Program
1,736	1,679,202	-	**5,489,127**	**5,489,127**	Environmental Growth 1/3
-	-	-	**12,816,482**	**12,816,482**	Environmental Growth 2/3
91,315	7,982	2,776	**1,048,446**	**2,655,287**	Facilities Financing
-	-	-	**1,657,420**	**1,657,420**	Fire and Lifeguard Facilities
-	-	-	**24,403,398**	**24,403,398**	Gas Tax
111	910	-	**57,776**	**227,838**	Los Penasquitos Canyon Preserve
-	-	-	**2,466,802**	**2,466,802**	Mission Bay Improvement
-	-	-	**4,289,198**	**4,339,198**	New Convention Facility
936,192	227,899	3,399,191	**6,936,846**	**15,404,630**	Office of the CIO
2,937	11,988	-	**17,587,044**	**17,668,821**	PETCO Park
-	240	-	**7,092,333**	**7,092,333**	Police Decentralization
3,000	-	-	**30,000**	**30,000**	Public Art
96,566	1,713,508	177,520	**15,623,977**	**18,712,887**	QUALCOMM Stadium
-	-	-	**2,466,803**	**2,466,803**	Regional Park Improvements
-	501,695	500,000	**5,521,984**	**5,521,984**	Seized & Forfeited Assets
24,535	2,159	-	**325,030**	**934,850**	Solid Waste Local Enforcement Agency
315,811	8,457	1,800	**89,029,911**	**90,089,843**	Special Promotional Program
-	-	20,000	**1,200,000**	**1,200,000**	(2) Serious Traffic Offenders Program
-	-	-	**6,046,746**	**6,046,746**	Storm Drain
-	-	-	**40,231,973**	**40,231,973**	(3) TransNet Extension
-	-	-	**4,108,096**	**4,108,096**	Trolley Extension Reserve
67,934	4,054	36,206	**60,554,512**	**61,146,575**	Undergrounding Utility District
$ 2,058,111	**$ 4,292,248**	**$ 4,919,170**	**$ 350,031,537**	**$ 375,945,162**	**TOTAL**
					Enterprise Funds
$ 84,233	$ 220,117	$ 17,859	**$ 4,004,264**	**$ 5,580,953**	Airports
3,047,825	826,229	397,143	**12,588,433**	**49,311,163**	Development Services
235,964	1,158,197	392,650	**7,216,510**	**13,775,300**	Golf Course
615,948	91,514	181,628	**11,765,254**	**23,079,294**	Recycling
1,419,912	1,756,771	245,346	**26,266,989**	**39,631,204**	Refuse Disposal
8,619,440	10,431,508	856,957	**466,210,159**	**533,892,915**	Water
12,984,255	22,483,856	1,701,933	**420,060,011**	**500,318,400**	Sewer
$ 27,007,577	**$ 36,968,192**	**$ 3,793,516**	**$ 948,111,620**	**$ 1,165,589,229**	**TOTAL**
$ -	**$ -**	**$ -**	**$ 191,190,989**	**$ 191,190,989**	**Capital Project Funds**
					Internal Service Funds
$ -	$ -	$ -	**$ 6,955,219**	**$ 6,955,219**	Balboa / Mission Bay Improvement
110,706	99,540	-	**22,385,459**	**23,773,316**	Central Stores
1,833,514	13,064	1,564,106	**10,889,730**	**10,889,730**	Enterprise Resource Planning (ERP)
557,302	17,956,167	36,769,485	**68,355,558**	**89,252,034**	(4) Fleet Services
429,833	99,536	-	**2,778,926**	**4,544,986**	Publishing Services
809,557	43,170	7,902	**1,728,357**	**8,868,110**	Risk Management Administration
$ 3,740,912	**$ 18,211,477**	**$ 74,797,698**	**$ 113,093,249**	**$ 144,283,395**	**TOTAL**
					Other Service Funds
$ 1,795,471	$ 56,408	$ 439,401	**$ 33,823,052**	**$ 41,560,349**	City Employees' Retirement System
-	-	-	**1,162,022**	**1,162,022**	Open Space Park Facilities
$ 1,795,471	**$ 56,408**	**$ 439,401**	**$ 34,985,074**	**$ 42,722,371**	**TOTAL**
$ 72,673,248	**$ 87,177,863**	**$ 93,809,653**	**$ 2,019,454,427**	**$ 3,127,445,651**	**GROSS TOTAL COMBINED BUDGET EXPENDITURES**
2.3%	**2.8%**	**3.0%**	**64.6%**	**100.0%**	Percent of Total

Financial Summary and Schedules

SCHEDULE VII
MAINTENANCE ASSESSMENT DISTRICTS EXPENDITURE SUMMARY

	Positions	Personnel Expense	Non-Personnel Expense	**FY 2009 Annual Budget**
Adams Avenue MAD	0.00	$ -	$ 51,268	**$ 51,268**
Assessment District Management	8.75	893,361	987,351	**1,880,712**
Bay Terraces - Honey Drive MAD	0.02	1,868	27,743	**29,611**
Bay Terraces - Parkside MAD	0.03	2,802	68,367	**71,169**
Bird Rock MAD	0.00	-	420,887	**420,887**
Black Mountain Ranch North MAD	0.00	-	521,550	**521,550**
Black Mtn Ranch South MAD	0.35	32,682	2,156,260	**2,188,942**
Calle Cristobal MAD	0.10	9,340	406,905	**416,245**
Camino Santa Fe MAD	0.15	14,008	681,695	**695,703**
Campus Point MAD	0.02	1,868	32,215	**34,083**
Carmel Mountain Ranch MAD	0.30	28,012	633,251	**661,263**
Carmel Valley MAD	1.45	135,403	2,755,038	**2,890,441**
Carmel Valley Nbhd #10 MAD	0.20	18,674	559,528	**578,202**
CED MAD Management	0.00	-	193,255	**193,255**
Central Commercial MAD	0.00	-	334,276	**334,276**
City Heights MAD	0.00	-	491,404	**491,404**
College Heights MAD	0.00	-	436,229	**436,229**
Coral Gate MAD	0.12	11,205	172,975	**184,180**
Coronado View MAD	0.03	2,802	44,109	**46,911**
Del Mar Terrace MAD	0.00	-	447,729	**447,729**
Downtown PBID	0.00	-	5,649,652	**5,649,652**
Eastgate Technology Park MAD	0.15	14,008	250,456	**264,464**
El Cajon Boulevard MAD	0.40	37,354	556,717	**594,071**
First SD River Imp Project MAD	0.30	28,015	344,262	**372,277**
Gateway Center East MAD	0.20	18,678	266,510	**285,188**
Hillcrest MAD	0.05	4,670	27,888	**32,558**
Kings Row MAD	0.03	2,802	12,556	**15,358**
La Jolla Village Drive MAD	0.18	16,810	84,658	**101,468**
Liberty Station/NTC MAD	0.00	-	263,421	**263,421**
Linda Vista Community MAD	0.25	23,344	265,857	**289,201**
Little Italy MAD	0.00	-	621,854	**621,854**
Mira Mesa MAD	0.80	74,704	1,541,384	**1,616,088**
Miramar Ranch North MAD	1.00	93,381	1,923,803	**2,017,184**
Mission Boulevard MAD	0.05	4,670	124,667	**129,337**
Newport Avenue MAD	0.00	-	52,204	**52,204**
North Park MAD	0.42	39,220	987,758	**1,026,978**
North Torrey Pines Road MAD	0.20	18,678	974,412	**993,090**
Ocean View Hills MAD	0.70	65,368	1,087,562	**1,152,930**
Otay International Center MAD	0.63	58,828	417,812	**476,640**
Pacific Highlands Ranch MAD	0.15	14,010	290,620	**304,630**
Park Village MAD	0.40	37,352	585,873	**623,225**
Penasquitos East MAD	0.50	46,692	476,833	**523,525**
Rancho Bernardo MAD	0.50	46,692	869,956	**916,648**
Rancho Encantada MAD	0.05	4,668	350,853	**355,521**
Remington Hills MAD	0.00	-	87,876	**87,876**
Robinhood Ridge MAD	0.14	13,072	170,701	**183,773**
Sabre Springs MAD	0.30	28,012	282,091	**310,103**
Scripps/Miramar Ranch MAD	1.00	93,381	1,115,191	**1,208,572**
Stonecrest Village MAD	0.60	56,030	1,195,739	**1,251,769**
Street Light District #1 MAD	0.00	-	706,586	**706,586**
Talmadge MAD	0.08	7,472	431,535	**439,007**
Tierrasanta MAD	1.00	93,381	1,902,963	**1,996,344**
Torrey Highlands MAD	1.00	93,383	1,394,718	**1,488,101**
Torrey Hills MAD	1.00	93,381	2,317,359	**2,410,740**
University Heights MAD	0.05	4,670	69,080	**73,750**
Washington Street MAD	0.05	4,670	136,969	**141,639**
Webster-Federal Boulevard MAD	0.05	$ 4,670	$ 82,715	**$ 87,385**
TOTAL	**23.75**	**$ 2,294,091**	**$ 39,343,126**	**$ 41,637,217**

Capital Improvements Program

The Capital Improvements Program (CIP) Budget supports construction projects, such as the development of park land, the construction of sewer pump plants, the acquisition of land for City use, the installation of traf. c signals or street lighting systems, and the construction and remodeling of City facilities. These funds are derived from various sources, including sewer and water fees, a one half-cent local sales tax for transportation improvements (TransNet and TransNet Extension), development impact fees, sale of City-owned property, and State and federal grants. The issuance of bonds is typically made for large and costly projects such as deferred maintenance, sewer and water treatment plants, pump stations, and pipe replacement or rehabilitation.

Overview of the Fiscal Year 2009 Annual CIP Budget

The Fiscal Year 2009 Annual CIP Budget totals $587.0 million. This is an increase of $95.3 million or 19.4 percent from the Fiscal Year 2008 Annual CIP Budget of $491.6 million. The increase in the Fiscal Year 2009 Proposed CIP Budget is primarily due to an increase in funding for capital projects addressing deferred maintenance needs.

Deferred maintenance and Americans with Disabilities Act (ADA) obligations are two of the eight significant areas identified in the Five-Year Financial Outlook. The Annual CIP Budget includes $99.7 million for deferred maintenance projects for facilities, streets, storm drains, and sidewalks funded by proceeds from land sales, Proposition 1B funds, and financing[1]. This is a significant increase from the $30.0 million budgeted in Fiscal Year 2008 and reflects enhanced efforts to address the City's estimated $800-$900 million backlog of deferred maintenance needs. The Fiscal Year 2009 Annual CIP Budget includes approximately $11.0 million for ADA improvements funded by proceeds from land sales and Community Development Block Grants (CDBG). This is a reduction of $1.3 million from the $12.3 million budgeted in Fiscal Year 2008 due to a reduction in CDBG funding available for ADA improvements. In addition, the Annual CIP Budget includes $29.8 million of TransNet Extension cash and commercial paper funding for transportation projects.

Water and sewer projects in the Fiscal Year 2009 Annual CIP Budget are funded by water and sewer rates. On February 26, 2007, City Council approved water and sewer rate increases. Water rates will increase 6.5 percent each year through Fiscal Year 2011. Sewer rates increased 8.75 percent in May 2007 and May 2008, and will increase 7 percent in May 2009 and May 2010. The revenues generated from these rate increases are projected to fund $585.0 million of water projects and $648.0 million of sewer projects over this time period.

Table 1 and the chart following show the total Fiscal Year 2009 Annual CIP Budget by department. The greatest increases in the Fiscal Year 2009 Annual CIP Budget are in the General Services Department for deferred maintenance capital projects. The CIP Budget identifies $7.6 billion in total projected CIP project costs through Fiscal Year 2019 for continuing, new, and future projects. Of this amount, $2.3 billion is currently unidentified funding, including $545.4 million in projects that are fully unfunded.

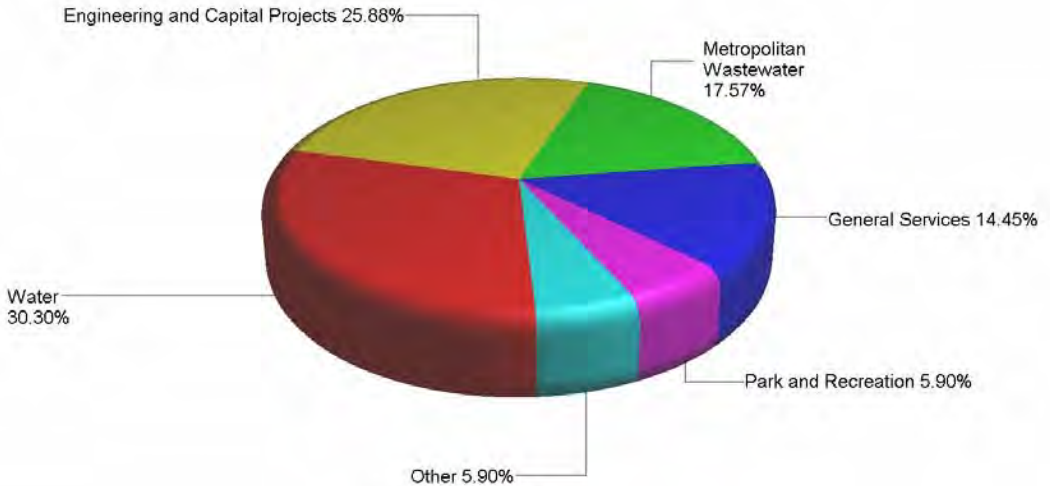
[1] The City Attorney has raised some concerns over the legality of the proposed .nancing structure. The financin is expected to be implemented upon successful resolution of the legal concerns.

Capital Improvements Program

TABLE 1 FISCAL YEAR 2009 ANNUAL CIP BUDGET BY DEPARTMENT COMPARED TO FISCAL YEAR 2008			
DEPARTMENT	FY 2008 [1]	FY 2009 FINAL	CHANGE BETWEEN FY 08 - FY 09
Airports	$ 1,800,000	$ 2,400,000	$ 600,000
City Comptroller	$ 16,300,000	$ 6,825,624	$ (9,474,376)
City Planning and Community Investment	$ 3,203,949	$ 1,894,000	$ (1,309,949)
Development Services	$ 150,000	$ -	$ (150,000)
Engineering and Capital Projects	$ 146,926,837	$ 151,885,792	$ 4,958,955
Environmental Services	$ 5,823,000	$ 6,607,194	$ 784,194
Fire-Rescue	$ 4,776,346	$ 21,000	$ (4,755,346)
General Services	$ 26,950,000	$ 84,812,544	$ 57,862,544
Library	$ -	$ 600,000	$ 600,000
Metropolitan Wastewater	$ 100,678,956	$ 103,118,352	$ 2,439,396
Office of the Chief Information Officer	$ 3,324,548	$ 3,341,763	$ 17,215
Park and Recreation	$ 30,600,251	$ 34,629,253	$ 4,029,002
QUALCOMM Stadium	$ 750,000	$ 750,000	$ -
Storm Water	$ 4,777,099	$ 12,205,000	$ 7,427,901
Water	$ 145,575,252	$ 177,869,077	$ 32,293,825
TOTAL	$ 491,636,238	$ 586,959,599	$ 95,323,361

[1] Fiscal Year 2008 amounts have been revised to reflect restructuring and re-assignment of capital projects among departments, primarily resulting from the Engineering and Capital Projects BPR.

Fiscal Year 2009 Annual CIP Budget– $587.0 Million



Highlights of the Fiscal Year 2009 Annual CIP Budget by Department

For additional information on budgeted capital projects, please refer to the individual department sections in Volume III of the Fiscal Year 2009 Annual Budget.

Airports

The Department's Fiscal Year 2009 Annual CIP Budget is $2.4 million. Projects for Brown and Montgomery Fields are funded by a variety of sources, including revenue from leases, landing fees, parking fees, fuel flowage fees, and Federal Aviation Administrative (FAA) grants.

City Comptroller

The Department's Fiscal Year 2009 Annual CIP Budget is $6.8 million, all of which is for the Enterprise Resource Planning System (ERP).



City Planning and Community Investments

The Department's Fiscal Year 2009 Annual CIP Budget is $1.9 million. Downtown parking projects account for $1.5 million. The Chollas Lake South Branch Phase I Implementation project will receive $394,000 in state grants.

Engineering and Capital Projects

The Department's Fiscal Year 2009 Annual CIP Budget is $151.9 million. This includes $60.0 million from the Undergrounding Surcharge Fund for new projects for utilities undergrounding, City-owned street lighting and resurfacing of roadways impacted by the undergrounding of utilities and to augment funding for underground conversion projects associated with the California Public Utilities Commission Rule 20A. In Fiscal Year 2009, approximately 24 miles of dry utilities will be placed underground. Other significant allocations of the Department's CIP Budget include:

- $11.0 million for ADA improvements
- $7.4 million for 43rd Street and Logan/National Avenue Intersection
- $5.0 million for State Route 163 and Friars Road
- $2.4 million for Otay Truck Route Widening Phase III
- $1.8 million for Aldine Drive and Fairmount Avenue – Slope Restoration
- $300,000 for First Avenue Bridge over Maple Canyon – Rehabilitation

Capital Improvements Program

Environmental Services

The Department's Fiscal Year 2009 Annual CIP Budget is $6.6 million. The major projects for Fiscal Year 2009 include:

- $1.8 million for Future Waste Management Disposal and Processing Facilities
- $1.5 million for South Miramar Landfill Slopes
- $1.0 million for South Chollas Landfill – Gas Upgrades
- $480,000 for West Miramar Phase II – Landfill Gas System

General Services

The Department's Fiscal Year 2009 Annual CIP Budget is $84.8 million. The significant allocations of the Department's CIP Budget are:

- $45.4 million for street resurfacing
- $31.8 million for City facilities improvements, including roof replacements and air conditioning and heating upgrades and replacements
- $7.5 million for sidewalk replacement and reconstruction

Metropolitan Wastewater

The Department's Fiscal Year 2009 Annual CIP Budget is $103.1 million. The funding for sewer projects is provided by the sewer rate increase which also supports private financing. The Department's CIP Budget includes the execution of Federal Consent Decree projects. The major projects for Fiscal Year 2009 include:

- $59.1 million for pipeline repair, replacement, and rehabilitation
- $19.5 million for repair and upgrade of pump stations
- $12.8 million for replacement of trunk sewers
- $8.1 million for repair and upgrade of treatment plants

Of. ce of the CIO

The Department's Fiscal Year 2009 Annual CIP Budget is $3.3 million, all of which provides for ongoing master lease payments for the Public Safety Communications Project.

Park and Recreation

The Department's Fiscal Year 2009 Annual CIP Budget is $34.6 million. Park and recreation projects are funded by a variety of sources, including Facilities Benefit Assessment Fees, Park Development Fees, Development Impact Fees, State and federal grants, and City funds. Projects for Fiscal Year 2009 include: Balboa Park, Mission Bay Park, and Mission Trails Regional Park improvements; play area upgrades; joint use fields; accessibility improvements; comfort stations; picnic shelters; sports field and security lighting; and new park development.

Storm Water

The Department's Fiscal Year 2009 Annual CIP Budget is $12.2 million, all of which is for storm drain repair, replacement, and reconstruction.

Water



The Department's Fiscal Year 2009 Annual CIP Budget is $177.9 million and reflects the primary focus on continued funding for the upgrade and expansion of the water system. The funding for water projects is provided by the water rates which also supports financing for the projects. The Department's CIP Budget supports the infrastructure for a reliable water supply and includes projects contained in the Compliance Order from the California Department of Public Health. These projects will meet the requirements of the federal Safe Drinking Act and provide for the needed rehabilitation of aging infrastructure. The following are major projects planned for Fiscal Year 2009:

- $44.0 million for Miramar Water Treatment Plant – Upgrade and Expansion
- $41.6 million for water main replacements
- $36.9 million for Alvarado Water Treatment Plant – Upgrade and Expansion
- $9.3 million for Otay Water Treatment Plant – Upgrade and Expansion
- $8.6 million for Otay Second Pipeline Improvements
- $5.2 million for Rancho Peñasquitos Pump Station
- $2.2 million for the North City Reclamation System
- $1.9 million for security upgrades

Future Outlook for the City's CIP

The Fiscal Year 2009 Annual CIP Budget increased by $95.3 million or 19.4 percent over Fiscal Year 2008. The Mayor is committed to funding ADA improvements and deferred maintenance capital projects for City facilities and other City infrastructure. The CIP Budget identifies over $688.2 million of funding for these capital needs through Fiscal Year 2013.

A CIP prioritization policy (Council Policy 800-14) was adopted for transportation projects in Fiscal Year 2007. Currently, approximately 80 percent of existing transportation projects has been scored in accordance with the detailed requirements in the Council Policy. It is anticipated that all transportation projects will be scored and prioritized by the middle of Fiscal Year 2009, allowing for the use of this prioritization in determining transportation project funding for the Fiscal Year 2010 CIP Budget.

Council Policy 800-14 was revised during Fiscal Year 2008 to incorporate the prioritization of all capital projects. The scoring and prioritizing of all non-transportation CIP projects will require about two years.

City Management Program

About the City Management Program

The City Management Program (CMP) integrates strategic planning and performance monitoring efforts with the budget decision-making process. Its goal is to create a more strategically-oriented organization that optimizes its operations to serve its citizens in the most effective and ef. cient way possible. Founded on Balanced Scorecard principles, the CMP is designed to infuse accountability for performance into City services at every level of the organization. In addition, it is intended to hold City leadership accountable for performance and provide them with the information needed to make data-driven decisions.



The City Management Program improves communication within the City and to the residents of the City. It also instills accountability into our actions and supports data-based decision making.

New Features of the Budget

As a result of the City's strategic planning efforts, the Fiscal Year 2009 budget includes goals, objectives, and performance measures for every Mayoral department. In addition, baseline and target data is provided for each performance measure, along with sizing and workload information in order to put the budget into context.

These new features are a result of the City Management Program, one of Mayor Sanders' key reform initiatives. Under the City Management Program, all of the Mayoral departments underwent a planning process that resulted in the development of a tactical plan and procedures for regular data reporting to occur. The tactical plan outlines the strategic direction of where the department is headed and describes how it will get there. Its components include mission, vision, strategic goals, objectives, initiatives, and performance measures. Excerpts from the tactical plan are included in the departments' budget narratives. These elements can be found in the following sections: 'Department Description', 'Goals and Objectives', 'Service Efforts and Accomplishments', 'Budget Dollars at Work: Performance Expectations', and 'Budget Dollars at Work: Sizing and Workload Data'. A description of each section can be found below.

DEPARTMENT DESCRIPTION

This is a brief overview of the department that describes its history and the services the department provides. It also includes the department's mission statement.

City Management Program

GOALS AND OBJECTIVES

This is a new section of the budget which describes the goals and objectives that make up the action plan for the department. Strategic goals are broad, multi-year areas of focus, while strategic objectives are articulated aims that support the identified goals.

SERVICE EFFORTS AND ACCOMPLISHMENTS

This is a narrative describing major efforts and achievements. Programs, grants, and other major activities not included in the tactical plan were included at the discretion of the department. This section is appropriate for describing milestones met, services provided, accomplishments, awards and special recognitions.

BUDGET DOLLARS AT WORK: PERFORMANCE EXPECTATIONS

This is a new section of the budget that presents the performance measures that will be used to set expectations for performance against goals.

To help put the performance measures into context, baseline information, current fiscal year estimates, and target information has also been included. Baseline information (FY 2007 actual and FY 2008 estimated) helps the budget reader understand how the department is currently performing. Target information shows what the department aspires to accomplish in the next fiscal year.

BUDGET DOLLARS AT WORK: SIZING AND WORKLOAD DATA

This is a newly-enhanced section that expands on existing sizing data and includes workload statistics. This section is presented in a multi-year format and highlights five fiscal years worth of information spanning across Fiscal Year 2005 to Fiscal Year 2007, with estimates for Fiscal Year 2008, and targets for Fiscal Year 2009. This information helps the public understand a department's resources, as well as the scope and volume of work effort being produced.



This new budget format and its additional elements will help budget readers effectively evaluate City services and enable the City of San Diego to accurately quantify service levels for all departments.

The City Strategic Plan

The City Management Program is intended to ensure that the City creates and adheres to its goals and priorities. This process begins at the City-wide level with strategic planning. Strategic planning will allow the City of San Diego to serve its residents in the most effective and efficient way possible.



Being strategic and proactive in our approach to governance is integral to achieving our goals. The use of strategic planning will enable San Diego to map its goals and manage the tools and resources necessary for achieving them.

A vital component of the City Management Program is the City Strategic Plan which charts the strategic direction of the City. It is a key document that contains the City's mission, vision, goals, and objectives. The City Strategic Plan was a product of collaboration between City leadership and subject matter experts from across all departments. It defines the direction for the City and provides a strategic framework for the strategies and activities of the departments.

The City Strategic Plan centers on four main goals:

- Safe, clean neighborhoods
- Fiscally-sound, efficient city government
- Sustainable growth and economic prosperity
- Responsive and innovative workforce

These are broad areas of focus for the City and are intended to be supported by each department. The City's objectives are more specific, mid-term achievements that will help the City achieve its goals. They appear below, under each of the goals that they support.

Safe, clean neighborhoods

- Ensure effective public safety
- Maintain safe and effective infrastructure
- Protect our oceans and bays and providing clean water

City Management Program

Fiscally-sound, ef. cient city government

- Utilize strategic financial planning and to ensure financial viability
- Create public trust through an open and ethical government
- Provide the public with competitive, customer-focused services



Sustainable growth and economic prosperity

- Plan for smart and balanced growth

Responsive and innovative workforce

- Build a diverse workforce reflective of and responsive to the diverse citizens of San Diego

These objectives and their corresponding initiatives will be evaluated annually and updated as necessary in order to respond to new challenges and/or demands of the City's residents, as well as to unexpected changes to our environment (e.g., economy, physical environment). The strategic goals are expected to remain fairly stable for the five-year planning period.

City-wide Performance Measures

As part of its strategic plan, there are performance measures the City uses to gauge the progress in achieving its goals. They are listed below by strategic objective:

Ensure effective public safety

- Average Police response time to priority E and 1 calls
- Clearance rates for violent crimes (homicide, rape, robbery, aggravated assault)
- Violent crimes per 1,000 (homicide, rape, robbery, aggravated assault)
- Gang-related crimes (homicide, attempted homicide, assault, robbery, auto theft, other)
- Percent of initial unit emergency response arrival within National Fire Protection Association (NFPA) 1710 guidelines
- Percent of effective fire force emergency response arrival within NFPA 1710 guideline of 9 minutes or less (by fire station district)
- Percent EMS response time complies with City-wide standards (by service area)

- Percent of structure fires confined to area or room of origin
- Number of fire deaths per 100,000 population
- Ratio of drownings to beach attendance at guarded beaches (U.S. Lifeguard Association standard is 1 for every 18 million)

Maintain safe and effective infrastructure

- Percent condition assessment completed by asset type
- Ratio of emergency repair to routine maintenance on City infrastructure
- Citywide Overall Condition Index (OCI) for street pavement
- Percent of needed CIP's that are budgeted for

Protect our oceans and bays and provide clean water

- Percent compliant with healthy water standards
  - ✓ Percent compliance with permits regarding reclamation
  - ✓ Percent compliance with permits regarding ocean discharges
  - ✓ Percent compliance with municipal storm water permits
  - ✓ Percent compliance with consent decrees for sewer spills
  - ✓ Percent compliance with water regulations
- Number of service connections affected by breaks in water lines
- Percent of service leaks repaired within seven (7) working days after referral
- Average time to relieve/contain sewer spill
- Number of beach closure days (as defined by Storm Water—"beaches" includes Mission Bay)

Utilize strategic financial planning and to ensure financial viability

- Percent General Fund reserve balance
- Credit rating
- Compliance with planned milestone to update Five-Year Financial Outlook (annually)
- Deviation – planned versus executed budget

Create public trust through an open and ethical government

- Number of community opportunities to comment on budget
- Number of proactive/reactive press conferences by Mayor's staff
- Number of incidents of community outreach and information by Mayor's staff
- Number of opportunities created for citizen input

City Management Program

Provide the public with competitive, customer-focused services

- Percent of major City functions reengineered through BPR
- Satisfaction of customers as measured through customer service monitoring tools (e.g., survey) shown as Customer Satisfaction Index score. (Customer Service Counter Survey)

Plan for smart and balanced growth

- Employment rate (x growth)
- Median income (x growth)
- Average home price versus median income (housing affordability)
- Number of units available for low/moderate income residents
- Acres of park per 1,000 residents
- Acres of open space land dedicated for multiple-species habitat
- Public transit ridership (x growth)



Build a diverse workforce reflective of and responsive to the diverse citizens of San Diego

- Workforce diversity vs. City workforce availability

City Agencies

The Fiscal Year 2009 Annual Budget includes summary budget information as developed and reported by five City agencies: the Redevelopment Agency, Southeastern Economic Development Corporation (SEDC), Centre City Development Corporation (CCDC), San Diego Housing Commission (SDHC), and San Diego Data Processing Corporation (SDDPC).

The budgets for these agencies are approved by their respective governing boards.

Table 1 summarizes the Fiscal Year 2009 budgets for these City agencies.

TABLE 1
FISCAL YEAR 2009 BUDGET (IN MILLIONS)

	Fiscal Year 2009 Budget	Positions
Redevelopment Agency	$ 64.9	28.00
Southeastern Economic Development Corporation	$ 18.2	17.00
Centre City Development Corporation	$ 235.5	56.50
San Diego Housing Commission	$ 265.0	243.50
San Diego Data Processing Corporation	$ 46.5	258.00

Redevelopment Agency

Mission Statement

To improve the quality of life and ensure a healthy economy for all San Diegans through job development, business development, neighborhood revitalization, public improvements, redevelopment, social services, and revenue enhancement.

The Redevelopment Agency was created by the City Council in 1958 to alleviate blight in older urban areas. The Redevelopment Agency is able to use special legal and financial mechanisms to eliminate blight and to improve economic and physical conditions in designated areas of the City. This authority is conferred to the Agency through the State of California Health and Safety Code (Section 33000-et.seq.), also known as the California Community Redevelopment Law.

Although the Redevelopment Agency is a separate legal entity, the City Council serves as its legislative body. The Council President chairs the Agency, and the City Attorney serves as general counsel. The Redevelopment Division of the City Planning and Community Investment Department serves as staff to the Agency.

City Agencies

City staff working on behalf of the Agency coordinate budget and reporting requirements, prepare the Redevelopment Agency Docket, and maintain the Agency's official records. Staff also coordinate the activities of the Agency's two public nonprofit corporations—Centre City Development Corporation (CCDC) and Southeastern Economic Development Corporation (SEDC).

The Redevelopment Agency manages 17 Redevelopment Project Areas and two Survey Areas, encompassing more than 11,759 acres. Of the 17 redevelopment areas, 11 are managed by the Redevelopment Division, with the other areas managed by CCDC and SEDC. The project areas managed by the Redevelopment Division are Barrio Logan, City Heights, College Community, College Grove, Crossroads, Grantville, Linda Vista, Naval Training Center (NTC), North Bay, North Park, and San Ysidro.

The Redevelopment Division administers six Project Area Committees that advise the Agency regarding plan adoption and project implementation activities.

The Fiscal Year 2009 Annual Redevelopment Division Budget is $64.9 million. The tax increment to be generated in Fiscal Year 2009 in the City Redevelopment areas is estimated at $45.9 million with an additional $3.5 million of prior year tax increment. The Division recently secured a $70.0 million three-year line of credit through San Diego National Bank. It is anticipated that this line of credit will be drawn upon to cover an estimated $14.4 million of redevelopment project expenditures during Fiscal Year 2009. The balance of Fiscal Year 2009 revenues is generated through developer fees and through lease and property revenue.

As required by law, 20 percent of all tax increment revenue must be set aside to provide housing for low and moderate income households. For Fiscal Year 2009, new tax increment funds to be allocated for this purpose are expected to reach $9.2 million. Additionally, a portion of the revenues received by the Agency are subject to sharing with other taxing agencies impacted by the formation of the project areas. For Fiscal Year 2009, new tax-sharing allocations amount to $10.4 million. Other required expenditures include debt service payments for lines of credit, tax allocation bonds issued for the NTC, City Heights, North Bay and North Park project areas, and developer repayment obligations. These requirements total $12.5 million of the funds to be received in Fiscal Year 2009.

TABLE 2.1
REDEVELOPMENT AGENCY BUDGET SUMMARY
CITY REDEVELOPMENT PROJECT AREAS

	FY 2008 Budget	FY 2009 Budget	FY 2008-2009 Change
Positions	28.00	28.00	-
Personnel Expense	$ 3,028,799	$ 3,010,987	$ (17,812)
Non-Personnel Expense	$ 83,921,201	$ 61,853,380	$ (22,067,821)
TOTAL	$ 86,950,000	$ 64,864,367	$ (22,085,633)

TABLE 2.2 REDEVELOPMENT AGENCY EXPENDITURES CITY REDEVELOPMENT PROJECT AREAS			
	FY 2008 Budget	FY 2009 Budget	FY 2008-2009 Change
PERSONNEL			
Salaries & Wages	$ 2,009,699	$ 1,997,042	$ (12,657)
Fringe Benefits	$ 1,019,100	$ 1,013,945	$ (5,155)
SUBTOTAL PERSONNEL	$ 3,028,799	$ 3,010,987	$ (17,812)
NON-PERSONNEL			
Supplies & Services	$ 564,569	$ 200,238	$ (364,331)
Information Technologies	$ 56,384	$ 114,138	$ 57,754
Energy/Utilities	$ 11,186	$ 12,695	$ 1,509
Equipment Outlay	$ 758	$ 558	$ (200)
Capital Projects	$ 25,210,000	$ 26,720,826	$ 1,510,826
Low/Mod Housing	$ 30,796,000	$ 10,143,565	$ (20,652,435)
Project Area Admin/Legal/Planning	$ 3,960,304	$ 1,699,087	$ (2,261,217)
Debt Service	$ 13,404,000	$ 12,544,598	$ (859,402)
Taxing Agencies	$ 9,918,000	$ 10,417,675	$ 499,675
SUBTOTAL NON-PERSONNEL	$ 83,921,201	$ 61,853,380	$ (22,067,821)
TOTAL	$ 86,950,000	$ 64,864,367	$ (22,085,633)

TABLE 2.3 REDEVELOPMENT AGENCY REIMBURSEMENTS			
	FY 2008 Budget Reimbursements	FY 2009 Budget Reimbursements	FY 2008-2009 Change
DEPARTMENTS:			
Redevelopment Division	$ 3,661,696	$ 3,338,616	$ (323,080)
City of San Diego – Tax Sharing Payments	$ 1,059,797	$ 1,188,989	$ 129,192
Zoological Exhibits – Tax Sharing Payments	$ 24,230	$ 28,243	$ 4,013
TOTAL	$ 4,745,723	$ 4,555,847	$ (189,876)

Southeastern Economic Development Corporation

Mission Statement

To balance public investment and careful planning with a commitment to stimulate development designed to increase services, housing, and employment opportunities which will ultimately improve the quality of life for the residents of Southeastern San Diego.

Southeastern Economic Development Corporation (SEDC) is a public benefit, non-profit corporation responsible for all redevelopment activities within a seven-square-mile area immediately east of downtown San Diego. SEDC has a nine member board of Directors appointed by the Mayor and the City Council, and a professional staff of 17 employees. Established in 1981 by the City, SEDC is responsible for an area bound by the Martin L. King, Jr. freeway (State Route 94) to the north, Interstate 5 to the south and west, and 69th Street to the east. SEDC's sphere of influence covers 15 neighborhoods, consisting of four redevelopment projects areas: Central Imperial, Gateway Center West, Mount Hope and Southcrest, and the Dells Imperial Study Area.

SEDC's corporate strategy integrates the best of redevelopment and economic development. It is a strategy that has resulted in an increase of the annual tax increment of 29 percent over the past decade, as well as completion of several projects that have met or exceeded the goals of redevelopment and are of great benefit to the southeastern community.

The Fiscal Year 2009 Annual Budget for SEDC is $18.2 million and is comprised of five components: Administration, Capital Projects, Low and Moderate Income Housing, Economic Development, and Long-Term Debt. A loan payment to the City/Agency in the amount of $400,000 from the Southcrest Redevelopment Project Area will be re-loaned to augment pre-adoption/implementation costs for the Dells Imperial Study Area as well as the planning activities for Gateway Center West ($400,000, Fund 10027-Contribution to RDA). The source of the loan payment is Fiscal Year 2007 tax allocation taxable bond proceeds.

On May 20, 2008, the Board of the Redevelopment Agency of the City of San Diego approved the Fiscal Year 2009 Redevelopment Agency budget for the projects administered by SEDC, with the exception of the acceptance of the transfer of an $815,000 interest-bearing Capital Outlay Fund loan from the City, which had been planned for the acquisition of properties in the Central Imperial Redevelopment Project Area.

Economic development activities undertaken by SEDC complement the redevelopment activities that have occurred already throughout SEDC's jurisdiction. The economic activities include but are not limited to, support to the Diamond Business Improvement District, oversight of the Agency's Employment and Training requirements for developers, The Entrepreneur Academy, technical assistance for small businesses, a commercial rehabilitation program, a water conservation campaign, and various housing-related workshops.

TABLE 3.1 SOUTHEASTERN ECONOMIC DEVELOPMENT CORPORATION BUDGET SUMMARY			
	FY 2008 Budget	FY 2009 Proposed Budget	FY 2008-2009 Change
Positions	14.50	17.00	2.50
Personnel Expense	$ 1,675,000	$ 1,750,700	$ 75,700
Non-Personnel Expense	$ 30,785,000	$ 16,487,300	$ (14,297,700)
TOTAL	$ 32,460,000	$ 18,238,000	$ (14,222,000)

TABLE 3.2 SOUTHEASTERN ECONOMIC DEVELOPMENT CORPORATION EXPENDITURES			
	FY 2008 Budget	FY 2009 Budget	FY 2008-2009 Change
PERSONNEL			
Salaries & Wages	$ 1,307,000	$ 1,335,700	$ 28,700
Fringe Benefits	$ 368,000	$ 415,000	$ 47,000
SUBTOTAL PERSONNEL	$ 1,675,000	$ 1,750,700	$ 75,700
NON-PERSONNEL			
Supplies & Services	$ 783,200	$ 843,300	$ 60,100
Information Technologies	$ 57,000	$ 58,000	$ 1,000
Energy/Utilities	$ 33,600	$ 34,100	$ 500
Other Government & Administrative Expenses	$ 27,900	$ 30,800	$ 2,900
Project Costs	$ 23,253,300	$ 11,274,100	$ (11,979,200)
Debt Service Appropriation	$ 6,630,000	$ 4,247,000	$ (2,383,000)
SUBTOTAL NON-PERSONNEL	$ 30,785,000	$ 16,487,300	$ (14,297,700)
TOTAL	$ 32,460,000	$ 18,238,000	$ (14,222,000)

TABLE 3.3 SOUTHEASTERN ECONOMIC DEVELOPMENT CORPORATION SIGNIFICANT BUDGET ADJUSTMENTS		
Significant Budget Adjustments	Position	Expenses
Salaries and Benefits Adjustments	2.50	$ 75,700
This adjustment is due to the addition of 1.00 Project Manager, 1.00 Assistant Project Manager, 1.00 Research Coordinator, and 1.00 Administrative Secretary, as well as the reduction of 0.50 Communications Coordinator, and 1.00 Messenger Clerk.		
Non-Personnel Changes	-	$ (14,297,700)
Adjustment reflects the amount of the $24.2 million 2007 Tax Allocation Net Bond proceeds budgeted in Fiscal Year 2008, that was used to fund projects in that fiscal year and therefore will not carry over into subsequent years.		
TOTAL	2.50	$ (14,222,000)

TABLE 3.4 SOUTHEASTERN ECONOMIC DEVELOPMENT CORPORATION REIMBURSEMENTS			
	FY 2008 Budget Reimbursements	FY 2009 Budget Reimbursements	FY 2008-2009 Change
Departments:			
City Attorney	$ 52,000	$ 45,500	$ (6,500)
City Comptroller	$ 100,100	$ 100,100	$ -
City Planning and Community Investments	$ 83,200	$ 78,000	$ (5,200)
Arbitrage	$ 19,500	$ 12,000	$ (7,500)
Redevelopment Agency Audit Fees	$ 75,000	$ 75,000	$ -
Single Audit Fees	$ 25,000	$ 25,000	$ -
Sales Tax Consultant	$ 2,500	$ 2,500	$ -
Financial Management	$ 1,000	$ 1,000	$ -
General Govt. Services	$ 66,300	$ 66,300	$ -
City Treasurer	$ 30,000	$ 30,000	$ -
General Liabilities Insurance	$ 70,000	$ 95,000	$ 25,000
Maintenance (street light/storage)	$ 1,200	$ 1,200	$ -
Neighborhood Code Compliance	$ 100,000	$ 132,000	$ 32,000
TOTAL	$ 625,800	$ 663,600	$ 37,800

Centre City Development Corporation

Mission Statement

To create a 24-hour livable community in Downtown San Diego by eliminating blight, providing housing, and stimulating the economy with the creation of jobs through public and private development.

Centre City Development Corporation (CCDC) was created by the City of San Diego as an independent non-profit corporation in 1975 in order to plan, implement, and direct the redevelopment of San Diego's urban core. CCDC oversees the redevelopment of approximately 1,450 acres, an area that includes Centre City and Horton Plaza Redevelopment Project Areas.

The Fiscal Year 2009 Annual Budget was presented to the Centre City Advisory Committee on March 19, 2008, to the CCDC Board on March 26, 2008, and to the Redevelopment Agency on May 20, 2008.

The Fiscal Year 2009 Annual Budget consists of three components: project activities inclusive of the use of low and moderate income housing funds, long-term debt, and CCDC's administrative budget, totaling $235.5 million, funded primarily from tax increments, proceeds from tax allocation bonds, and the issuance of parking bonds. The Annual Budget contains a total of $128.9 million for projects, $27.4 million for affordable housing, $50.6 million for debt service including City repayments, and $28.6 million for payment to tax sharing entities, CCDC administration, and City services.

CCDC has a seven member Board of Directors appointed by City Council to manage the Corporation and its professional staff.

TABLE 4.1
CENTRE CITY DEVELOPMENT CORPORATION
BUDGET SUMMARY

	FY 2008 Budget	FY 2009 Budget	FY 2008-2009 Change
Positions	55.20	56.50	1.30
Personnel Expense	$ 6,834,500	$ 7,178,000	$ 343,500
Non-Personnel Expense	$ 210,701,500	$ 228,322,000	$ 17,620,500
TOTAL	$ 217,536,000	$ 235,500,000	$ 17,964,000

TABLE 4.2 CENTRE CITY DEVELOPMENT CORPORATION EXPENDITURES			
	FY 2008 Budget	FY 2009 Budget	FY 2008-2009 Change
PERSONNEL			
Salaries & Wages	$ 4,747,500	$ 4,960,000	$ 212,500
Fringe Benefits	$ 2,087,000	$ 2,218,000	$ 131,000
SUBTOTAL PERSONNEL	$ 6,834,500	$ 7,178,000	$ 343,500
NON-PERSONNEL			
Other Government & Administrative Expenses	$ 2,521,500	$ 2,698,500	$ 177,000
Project Budgets	$ 171,559,000	$ 174,999,500	$ 3,440,500
Debt Service Appropriation	$ 36,621,000	$ 50,624,000	$ 14,003,000
SUBTOTAL NON-PERSONNEL	$ 210,701,500	$ 228,322,000	$ 17,620,500
TOTAL	$ 217,536,000	$ 235,500,000	$ 17,964,000

TABLE 4.3 CENTRE CITY DEVELOPMENT CORPORATION SIGNIFICANT BUDGET ADJUSTMENTS		
Significant Budget Adjustments	Position	Expenses
Salaries and Benefits Adjustments	1.30	$ 343,500
This adjustment reflects the addition of 1.30 FTE positions and the reclassification of one FTE position: addition of 1.00 Administrative Assistant and 0.30 Graphics Designer, and a reclassification of an existing position to a GIS/Web Specialist.		
General and Administrative Expenditures	-	$ 177,000
The overall amount for general and administrative expenses increased primarily from increases in rent expense, leasehold improvements, computer programs, and Communication Materials/Events.		
Project Budgets	-	$ 3,440,500
Increase in the appropriations to provide for the acquisition and construction of fire stations and a provision for a public parking facility in the East Village.		
Increase in Debt Service	-	$ 14,003,000
Provision for the 2008 Tax Allocation Housing Bonds and City Repayments.		
TOTAL	1.30	$ 17,964,000

TABLE 4.4 CENTRE CITY DEVELOPMENT CORPORATION REIMBURSEMENTS			
	FY 2008 Budget Reimbursements	FY 2009 Budget Reimbursements	FY 2008-2009 Change
Departments			
Neighborhood Code Compliance	$ 220,000	$ 301,000	$ 81,000
City Comptroller	$ 260,000	$ 270,000	$ 10,000
City Attorney	$ 260,000	$ 250,000	$ (10,000)
City Treasurer	$ 220,000	$ 290,000	$ 70,000
City Planning and Community Investments	$ 125,000	$ 40,000	$ (85,000)
City Redevelopment Dept.	$ 120,000	$ 120,000	$ -
Homeless Coordinator	$ 60,000	$ 60,000	$ -
Purchasing - EEO	$ 15,000	$ 15,000	$ -
General Govt. Services*	$ 170,000	$ 300,000	$ 130,000
Downtown Econ. Dev. Spec.	$ 150,000	$ 150,000	$ -
Other/Misc./Contingency	$ 100,000	$ 104,000	$ 4,000
TOTAL	$ 1,700,000	$ 1,900,000	$ 200,000

*The increase in the amount of General Government Services has not been .nalized. This number represents preliminary estimates.

San Diego Housing Commission

Mission Statement

To provide quality housing opportunities in order to improve the lives of those in need.

The San Diego Housing Commission (SDHC) is a public agency working to expand affordable housing opportunities in the City of San Diego. Each year the agency helps more than 80,000 lower-income individuals to access affordable housing through its award-winning programs. SDHC's programs benefit the City's economy and revitalize its neighborhoods through three major areas of work: housing assistance, housing finance partnerships, and housing policy advice.

The agency's housing assistance programs provide a variety of services that includes helping more than 13,780 families pay rent in private housing, owning and managing nearly 1,800 apartments, and providing residents with academic support and career development tools. SDHC's housing finance partnerships have helped nonprofit and for-profit developers create nearly 25,000 for-sale and rental homes, of which 12,000 are deemed affordable. Agency programs have also enabled 4,300 families to buy their first homes and 10,000 to repair older homes. Finally, the agency helps to shape the City's affordable housing programs by providing policy advice to the San Diego City Council as well as initiating, monitoring, or implementing municipal ordinances that advance affordable housing production and protect existing stock. Examples of municipal ordinances worked on by SDHC include inclusionary zoning, density bonus, single room occupancy preservation, and condo conversion protections.

The Fiscal Year 2009 Annual Activity-Based Budget will enable the Agency to: assist 13,780 households to rent private housing, subsidize approximately 80 first-time homebuyers, produce 720 additional rental units, oversee physical improvements to 1,556 homes and apartments, manage 1,800 units of Housing Commission-owned housing, and provide special purpose housing opportunities for 640 persons.

The Fiscal Year 2009 Annual Budget for SDHC was approved by the Housing Authority on June 10, 2008.

TABLE 5.1
SAN DIEGO HOUSING COMMISSION BUDGET SUMMARY

	FY 2008 Budget	FY 2009 Budget	FY 2008-2009 Change
Positions	238.00	243.50	5.50
Personnel Expense	$ 17,835,859	$ 18,686,970	$ 848,111
Non-Personnel Expense	$ 255,076,380	$ 246,345,378	$ (8,731,002)
TOTAL	$ 272,915,239	$ 265,032,348	$ (7,882,891)

TABLE 5.2
SAN DIEGO HOUSING COMMISSION EXPENDITURES

	FY 2008 Budget	FY 2009 Budget	FY 2008-2009 Change
PERSONNEL			
Salaries & Wages	$ 13,199,014	$ 13,804,510	$ 605,496
Fringe Benefits	$ 4,639,845	$ 4,882,460	$ 242,615
SUBTOTAL PERSONNEL	$ 17,838,859	$ 18,686,970	$ 848,111
NON-PERSONNEL			
Supplies & Services	$ 7,763,276	$ 6,786,205	$ (977,071)
Information Technologies	$ 1,561,425	$ 1,741,399	$ 179,974
Energy/Utilities	$ 1,977,635	$ 2,014,887	$ 37,252
Housing Programs	$ 215,410,382	$ 200,408,249	$ (15,002,133)
Office & Dwelling Equipment	$ 419,294	$ 406,232	$ (13,062)
Reserves	$ 27,944,368	$ 34,988,406	$ 7,044,038
SUBTOTAL NON-PERSONNEL	$ 255,076,380	$ 246,345,378	$ (8,731,002)
TOTAL	$ 272,915,239	$ 265,032,348	$ (7,882,891)

TABLE 5.3 SAN DIEGO HOUSING COMMISSION SIGNIFICANT BUDGET ADJUSTMENTS		
Significant Budget Adjustments	Position	Expenses
Salaries and Benefits Adjustments	5.50	$ 848,111
Expenditure Description: The $848,111 or 5 percent increase in salaries and benefits is primarily the result of: the addition of net 5.50 positions, 7.00 additions offset by 1.50 deletions; anticipated employee movement along the seven step merit pay plan in Fiscal Year 2009; change in benefits based on a percentage of salary and the approved increase in the flex credit plan; reclassification of 14.00 positions; and a decrease in contingency and vacancy from Fiscal Year 2008 to Fiscal Year 2009.		
Non-Personnel Changes	-	$ (8,731,002)
Expenditure Description: The change in non-personnel is the result of an $803,267 reduction in services and supplies primarily due to the elimination of the public housing management fees in Fiscal Year 2009; a $15.0 million reduction in housing programs due to the obligation or expenditure of loans and grants, site acquisition and capital improvements in Fiscal Year 2008 as well as the expectation of lower fees and new awards in Fiscal Year 2009; and an increase of $7.0 million in reserves primarily due to the additional income from the operation of SDHC Local Units.		
TOTAL	5.50	$ (7,882,891)

San Diego Data Processing Corporation

Mission Statement

To support, improve, build, and maintain client's information technology needs through an open and honest partnership.

San Diego Data Processing Corporation (SDDPC) was formed in 1979 by the City of San Diego to realize the benefit of privatizing its information technology (IT) functions. SDDPC continues to provide those benefits, while also supporting the City with professional quality IT services.

SDDPC is at the forefront of providing IT and telecommunications services to the departments of the City of San Diego, as well as other municipal and nonprofit organizations. SDDPC provides state-of-the-art hardware, software, and networks to give our customers immediate access to the information they need. These programs and services have been nationally recognized for innovation and efficiency.

The Fiscal Year 2009 Annual Budget for SDDPC was developed based on the Fiscal Year 2009 proposed IT budgets of City departments and other (non-City) customers. SDDPC has its own Board of Directors, appointed by the Mayor, and the Fiscal Year 2009 Annual Budget was approved by the SDDPC Board of Directors on March 27, 2008.

SDDPC has been acknowledged by the Gartner Group, an independent analyst of IT customer service, as an industry leader and trendsetter in customer satisfaction throughout the country. This level of achievement puts SDDPC in the top 10 percent of IT providers in the United States. Areas that were reviewed included support responsiveness, availability and expertise, system performance, functionality and quality, cost, and impact of IT services and support.

As a partner of the City, SDDPC is committed to delivering quality, efficient, and cost-effective IT services so that the residents of San Diego receive quality public safety, library, parks and recreation, and related services that depend on the performance of IT services.

TABLE 6.1
SAN DIEGO DATA PROCESSING CORPORATION BUDGET SUMMARY

	FY 2008 Budget	FY 2009 Budget	FY 2008-2009 Change
Positions	249.00	258.00	9.00
Personnel Expense	$ 25,429,000	$ 26,799,000	$ 1,370,000
Non-Personnel Expense	$ 20,335,000	$ 19,739,000	$ (596,000)
TOTAL	$ 45,764,000	$ 46,538,000	$ 774,000

TABLE 6.2
SAN DIEGO DATA PROCESSING CORPORATION EXPENDITURES

	FY 2008 Budget	FY 2009 Budget	FY 2008-2009 Change
PERSONNEL			
Salaries & Wages	$ 19,143,000	$ 20,233,000	$ 1,090,000
Fringe Benefits	$ 6,286,000	$ 6,566,000	$ 280,000
SUBTOTAL PERSONNEL	$ 25,429,000	$ 26,799,000	$ 1,370,000
NON-PERSONNEL			
Supplies & Services	$ 3,994,000	$ 3,031,000	$ (963,000)
Information Technologies	$ 5,249,000	$ 4,897,000	$ (352,000)
Energy/Utilities	$ 456,000	$ 479,000	$ 23,000
Equipment Outlay	$ 10,636,000	$ 11,332,000	$ 696,000
SUBTOTAL NON-PERSONNEL	$ 20,335,000	$ 19,739,000	$ (596,000)
TOTAL	$ 45,764,000	$ 46,538,000	$ 774,000

TABLE 6.3 SAN DIEGO DATA PROCESSING CORPORATION SIGNIFICANT BUDGET ADJUSTMENTS*		
Significant Budget Adjustments	Position	Expenses
Salaries and Benefits Adjustments	9.00	$ 1,370,000
This increase is due to higher base salaries for replacement staff, as well as rising health care premiums.		
Depreciation Expense		
Adjustment reflects a reduction in planned capital additions for Fiscal Year 2009.	-	$ (187,000)
Data Network and Telecommunications Expense		
Adjustment is primarily the result of lower costs for Data Circuits and Lines.	-	$ (353,000)
Facilities Expense		
Adjustment is primarily due to a reduction in the cost of premiums for Property and Equipment Insurance.	-	$ (187,000)
Professional Services		
Adjustment is primarily the result of lower consulting and temporary service fees.	-	$ (783,000)
Equipment		
Adjustment is primarily the result of increased equipment/maintenance costs associated with Data Center Operations and Network Security.	-	$ 659,000
Software		
Adjustment is primarily the result of increased software maintenance costs associated with Security Requirements for the Data Network.	-	$ 225,000
Other Expenses		
Adjustment is primarily the result of higher mileage and operating supplies expenses.	-	$ 30,000
TOTAL	9.00	$ 774,000

* The Fiscal Year 2009 Annual Budget reflects SDDPC operating at a deficit of $987,000 for the ye . In response, SDDPC will utilize Fiscal Year 2008 net revenues versus expenses as the funding source. In addition, the OneSD Project expense of $1.7 million in Fiscal Year 2009 will be funded from net revenues generated in Fiscal Year 2006.

Glossary

ACCOUNTING PERIOD – The City of San Diego's . scal year is divided into 13 accounting periods. Each accounting period includes two bi-weekly payrolls and is generally four weeks long.

ACCRUAL BASIS OF ACCOUNTING – The basis of accounting under which revenues are recorded when earned and expenditures (or expenses) are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

AD VALOREM – In proportion to value, a basis for the levy of taxes on property.

ALLOCATED RESERVE – Represents funds carried forward from previous fiscal years for current year obligations, including projects that could not be completed prior to the end of the previous fiscal years.

AMERICANS WITH DISABILITIES ACT (ADA) – Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of TDD/ telephone relay services.

ANNUAL REQUIRED CONTRIBUTION (ARC) – The annual contribution amount into the San Diego City Employees' Retirement System (SDCERS), as defined by the SDCERS actuary.

ANNUALIZATION – Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

APPROPRIATED RESERVE – A budgeted reserve within the General Fund to provide for unanticipated needs that arise during the fiscal year. Funds left unexpended in a given fiscal year will return to the General Fund's Emergency Reserve balance and may then be re-appropriated in the subsequent fiscal year.

APPROPRIATION – A legal authorization to make expenditures and to incur obligations for specific purposes.

APPROPRIATION ORDINANCE – The official enactment by the City Council to establish legal authority for City officials to expend and obligate resources. Most ordinances require two hearings: an introduction, followed 12 days later by the adoption. However, the Appropriation Ordinance does not require 12 days between public hearings.

ASSESSED VALUATION – An official government value placed upon real estate or other property as a basis for levying taxes.

BALANCE (FUND BALANCE) – Revenues and assets in excess of the expenditure and reserve obligations of a fund.

Glossary

BALANCED BUDGET – Non-General fund budgeted expenditures is equal to or less than the amount of budgeted revenues plus available fund balance. General fund budgeted expenditures is equal to budgeted revenues.

BEGINNING BALANCE – The beginning balance is comprised of residual funds brought forward from the previous fiscal year (ending balance).

BOND – A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

BOND, GENERAL OBLIGATION – A limited tax bond which is secured by the City's property tax.

BOND PROCEEDS – Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

BOND RATING – A methodology used to measure the fiscal health of the City. Generally, analyst firms such as Standard and Poor's, Moody's Investor Service, and Fitch Ratings provide bond ratings to municipalities. Bonds rated AAA/Aaa are judged to be the best quality and carry the smallest degree of risk and, together with AA/Aa bonds, comprise high grade bonds. Ratings including "+" or "1" designate the strongest bonds in the rating category. Generally, highly rated bonds result in lower interest rates.

BUDGET – Proposed plan of expenditure and revenue over a specified period of time.

BUDGET CALENDAR – The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

BUDGET DELIBERATIONS – After the completion of public hearings, the City Council reviews and approves the Mayor's proposed budget during deliberations.

BUDGET DOCUMENT – The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS – A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

BUSINESS PROCESS REENGINEERING (BPR) – The redesign of work processes (activities, services, or functions) for substantial improvement. Business process reengineering is a radical improvement approach that critically examines, rethinks, and redesigns processes to improve efficiency and effectiveness.

CALENDAR YEAR (CY) – A 12-month term from January through December.

CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET – Authorized expenditures for tangible and long-term physical improvements or additions of a fixed or permanent nature (e.g., sewer main replacement or a new fire station).

Glossary

CAPITAL IMPROVEMENT PROJECT – A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

CASH BASIS OF ACCOUNTING – The basis of accounting under which revenues are recorded when received in cash and expenditures (or expenses) are recorded when cash is disbursed. Since payments for goods and services can be delayed to the next fiscal year, cash on hand can result in an inaccurate picture of the financial condition of a fund. To be in conformance with Generally Accepted Accounting Principles (GAAP), local governments must use an accrual basis rather than the cash basis of accounting.

CHARGES FOR CURRENT SERVICES – This revenue results from user fees for various City services. Library charges, golf course fees, filing fees for planning services, charges for engineering, and reimbursements for fire and police services are included.

CITY MANAGEMENT PROGRAM (CMP) – A program designed to integrate strategic planning and performance monitoring efforts with the budget decision-making process.

COMMERCIAL PAPER – A short-term borrowing tool typically used to raise money needed to cover cash-flow deficits. Maturation on commercial paper does not exceed nine months (270 days) and averages about 30 days. However, the TransNet Commercial Paper Program has a longer maturation period.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS – Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) – A report prepared by the City Comptroller's Office that summarizes financial data from the previous fiscal year in a standardized format. The CAFR is organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance, and an operating statement that compares revenues with expenditures.

CONTINUING APPROPRIATIONS – Funding approved in the current budget but not expended during that current budget year. These appropriations are carried forward into the next fiscal year for their intended purposes.

CONTRACTUAL SERVICE – A written agreement or legal instrument whereby the City of San Diego is committed to expend, or does expend, public funds in consideration for work, labor, services, equipment, or any combination of the foregoing.

DEBT SERVICE – Payment of interest and principal on an obligation resulting from the issuance of bonds.

DEPARTMENT – A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities.

Glossary

DEFERRED MAINTENANCE – A backlog of needed repairs to City facilities or other assets such as streets, roof repairs, heating and cooling system upgrades, painting, floor covering repair, structural repairs, and slurry sealing of streets.

DISBURSEMENTS – Funds actually expended.

DIVISION – An organizational component of a department, possibly sub-divided into programs and activities.

DISCRETIONARY FUNDS – Funds for which there are no restrictions on the use of fees or taxes collected.

EDUCATIONAL REVENUE AUGMENTATION FUND (ERAF) – Following the deficit crisis in 1992, the State of California enacted legislation that shifted partial financial responsibility for funding education to local governments in order to meet its obligations to fund school districts at specified levels under Proposition 98. These revenue shifts are known as ERAFs.

EMERGENCY (UNAPPROPRIATED) RESERVE – This reserve was established to fund major General Fund emergencies and to assist in maintaining a favorable bond rating. City Council authorization is necessary to expend these funds.

ENCUMBRANCE – An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released and the expenditure is recorded for the actual costs.

ENERGY AND UTILITIES – This expenditure category includes gas, electrical, water, sewer, telephone, and other utility expenses.

ENTERPRISE FUNDS – Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

ENVIRONMENTAL GROWTH FUND – This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

EQUIPMENT AND VEHICLE FINANCING PROGRAM – A lease-purchase program for vehicle and equipment acquisitions. Lease payments are subject to annual appropriations and are not considered to be debt under the City Charter or the State Constitution.

EQUIPMENT OUTLAY – This expenditure category includes purchases of capital equipment, such as furniture, vehicles, large machinery, and other capital items. The Equipment and Vehicle Financing Program is budgeted within this expenditure category.

ESTIMATED REVENUE AND EXPENSE – The revenue or expense projected to be received or expended during a specific time period, usually a fiscal year.

EXPENDITURE – The actual outlay of monies from the City treasury.

EXPENDITURE CATEGORY – Also known as allotment classes, expenditure categories are groupings of similar types of expenditures. The City uses six major expenditure categories: Salaries and Wages, Fringe Benefits, Supplies and Services, Information Technology, Energy and Utilities, and Equipment Outlay.

EXPENSES – Charges incurred for operations, maintenance, interest, or other charges.

FEDERAL GRANT FUNDS – These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

FINAL BUDGET – The Mayor and City Council's approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

FINANCIAL MANAGEMENT INFORMATION SYSTEM (FMIS) – An automated application that records proposed expenditures and revenues for all City departments and programs. The information is used to prepare the City's annual budget and administer budgets throughout the fiscal year.

FINES, FORFEITURES, AND PENALTIES – Revenue resulting from violations of various City and State laws, and from damage to City property.

FISCAL YEAR (FY) – A 12-month term designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

FIVE-YEAR FINANCIAL OUTLOOK – The Five-Year Financial Outlook includes revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

FRANCHISE FEES – Fees resulting from agreements with private utility companies in exchange for use of the City's rights-of-way.

FRINGE BENEFITS – This expenditure category consists of the costs to provide employee benefits. Typical employee benefits include the flexible benefit program, insurance, and retirement. According to the City Charter, fringe benefit expense is not considered a salary or wage expense.

FULL-TIME EQUIVALENT (FTE) – The decimal equivalent of a part-time position converted to a full-time basis, i.e., one person working half-time would count as a 0.50 FTE position.

FUND – A fiscal and accounting entity with a self-balancing set of accounts to record revenue and expenditures.

GANN LIMIT (PROPOSITION 4) – Under this article of the California Constitution, the City must compute an annual appropriations limit that places a ceiling on the total amount of tax revenues the City can actually appropriate annually.

Glossary

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) – The uniform minimum standards used by state and local governments for financial recording and reporting that have been established by the accounting profession through the Governmental Accounting Standards Board (GASB).

GENERAL FUND – The City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

GENERAL GOVERNMENT SERVICES BILLING (GGSB) – A standard methodology to allocate expenses for General Fund departments providing support services to non-general fund departments. For example, the allocation of a portion of the expenses for the City Comptroller to the Water Department based on an auditable formula.

GRANT – A contribution by a government or other organization to support a particular function.

GROWTH RATE – The level at which expenditures and revenues are expected to increase annually.

INFORMATION TECHNOLOGY (IT) – This expenditure category includes data center, network, procurement and maintenance of hardware, software, telephones, and associated labor.

INHERENTLY GOVERNMENTAL – A task, function, or activity that is so intimately related to the exercise of the public interest as to mandate their performance by City personnel. The threshold question is normally, "Does the service in question obligate the government in some way such as policy setting, contracting, or resource allocation?" Policing, firefighting, and lifeguarding, these functions performed by personnel who participate in the Safety Retirement System, have been deemed to be inherently governmental.

INTEREST AND RENTS – These revenues result from investment earnings on City funds, parking meters, various franchise agreements, and agreements for use of City land and facilities.

INTERFUND TRANSFERS – A transfer of monies between departments/funds for specific purposes as approved by the appropriate authority.

INTERNAL SERVICE FUND – A fund created to finance and account for a department's or division's work for other departments. The fund's expenses are repaid from fees or fund transfers from other City departments.

LEVY – To impose taxes, special assessments, or charges for the support of City activities.

LICENSES AND PERMITS – This revenue category includes revenue raised for the purpose of recovering the costs associated with regulating business activity. Many of these fees are regulatory in nature in order to ensure compliance with the law.

MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS – Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

MANAGED COMPETITION – A structured, transparent process that allows public sector employees to be openly and fairly compared with independent contractors (normally private sector firms) for the delivery of services. The process includes:

- A pre-competition assessment to determine the eligibility of a function for competition and the appropriateness of pursuing a competitive procurement;
- A competitive procurement which includes development of a statement of work (SOW), issuing of a request for proposal (RFP), and evaluating proposals to determine the best value service provider; and
- The transition to and performance monitoring of the selected service provider (City or private sector).

MANAGED COMPETITION INDEPENDENT REVIEW BOARD (MCIRB) – The seven-member board that will evaluate proposals and advise the Mayor of the best value proposal resulting from a competition.

MANDATED PROGRAM – A requirement by the State or federal government that the City perform a task in a particular way, or perform a task to meet a particular standard, often without compensation from the higher level of government.

MISSION STATEMENT – A statement that articulates the purpose of an organization.

MODIFIED ACCRUAL BASIS OF ACCOUNTING – Under the modified accrual basis of accounting, required for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

MODIFIED CASH BASIS OF ACCOUNTING – A plan under which revenues are recognized on the cash basis while expenditures are recognized on the accrual basis; this is sometimes known as Modified Accrual Basis.

MOTIVE EQUIPMENT ASSIGNMENT AND USAGE – Costs associated with motor vehicles consist of two charges, assignment and usage. Assignment charges represent an amount to offset the annualized estimated expense for replacing the vehicle at the end of its economic life. Usage charges are fees that offset all operating expenses associated with the equipment class, including maintenance, fuel, tires, and repairs.

MOTOR VEHICLE LICENSE FEES (MVLF) – Fees paid to the Department of Motor Vehicles (DMV) at the time of vehicle registration. The fees are levied as a percentage of an automobile's purchase price, subject to depreciation.

NET TOTAL COMBINED BUDGET – The City's total budget including operating and capital revenues and expenditures, that reflects General Fund, special revenue funds, and enterprise funds, less interfund transfer activity, for a fiscal year.

NON-DISCRETIONARY – Non-discretionary expenditures are expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.

Glossary

NON-GENERAL FUND – A fund that is not supported by General Fund dollars. Examples of non-general funds include internal service, special revenue, trust, agency, and enterprise funds.

NON-PERSONNEL EXPENSE – Expenditures related to supplies and services, information technology, energy, utilities, and outlay.

ONE-TIME EXPENDITURES AND/OR REVENUES – Expenditures and/or revenues for one-time projects or services. After the project or service is completed, expenditures and/or revenues are terminated and are not considered part of the budget for the following year.

OPERATING BUDGET – Authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

ORDINANCE – A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

OTHER LOCAL TAXES – Taxes other than property tax, including sales tax, property transfer tax, and transient occupancy tax.

OTHER REVENUES – This revenue category consists mainly of refunds and revenue generated from the sale of publications and excess inventory.

OUTCOME MEASURE – A performance measure that displays the impact on the action.

OUTPUT MEASURE – A performance measure designed to display the amount of work or work product created by the action, task, process, activity, function, or work group being measured.

PERFORMANCE MEASURE – A tool used to determine the impact or effectiveness of an action, task, process, activity, function, or work group.

PERFORMANCE MONITORING – A process that includes data tracking and analysis and assists in data-based decision making. Monitoring performance involves tracking and analyzing differences between baseline performance and actual performance as well as anticipated and/or desired performance and actual performance.

PERSONNEL EXPENSE – Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

POLICY ISSUES – The addition, expansion, reduction, or modification of programs that have significant implications/impacts to the City or public.

PRE-COMPETITION ASSESSMENT – The first phase of the managed competition process wherein a function is evaluated to determine whether it is eligible and appropriate to move forward to a competitive procurement. The pre-competition assessment evaluates whether functions are inherently governmental, if any legal limitations or risks to competing a function exist, if reasonable alternatives for service performance are available (e.g., local or national firms or companies, other governmental entities), and whether competition provides the potential for efficiency or economic gain.

PROPERTY TAX – An ad valorem tax on real property, based upon the value of the property. In accordance with Proposition 13, secured property is taxed at the rate of one percent of assessed valuation, plus a rate sufficient to generate revenue necessary to pay for voter-approved indebtedness.

PROPERTY TRANSFER TAX – A tax imposed whenever the ownership of real property changes.

PROPOSED BUDGET – The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council in April of each year.

PUBLIC LIABILITY CLAIMS FUND – A program from which the City pays claims arising from real or alleged acts on the part of the City, including claims for bodily injury, property damage, inverse condemnation, false arrest, and errors and omissions.

REIMBURSEMENT – Fees received as payment for the provision of specific municipal services.

REQUEST FOR PROPOSAL (RFP) – A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

RESERVE – An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

RESOLUTION – Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

RETIREE HEALTH CARE – An account that provides health coverage for City of San Diego retirees. General and Safety members who retired on or after July 1, 2005, and are receiving a retirement allowance from San Diego City Employees' Retirement System pursuant to a reciprocity agreement, must have accrued 10 years of service with the City to receive 100 percent of the retiree health benefit and five years of service with the City to receive 50 percent of the retiree health benefit.

REVENUE – Funds received from various sources and treated as income to finance expenditures.

REVENUE AND EXPENSE STATEMENT – The revenue and expense statement reflects financial information of a fiscal and accounting entity including revenues, expenditures, reserves, and balances.

REVENUE CATEGORIES – The major categories of revenue are property taxes, local taxes, licenses and permits, fines and forfeitures, revenue from money and property, revenue from other agencies, charges for current services, miscellaneous revenue, and transfers from other funds.

REVENUE FROM MONEY AND PROPERTY – This revenue category consists of revenue from money which includes interest earnings and dividends, and revenue from property which includes revenue from rents and concessions.

Glossary

REVENUE FROM OTHER AGENCIES – This category includes revenues from federal grants, State grants and allocations, State Motor Vehicle License Fees, and reimbursement from the Unified Port District for services provided.

SALARY AND BENEFIT ADJUSTMENT – Adjustments to reflect negotiated salaries and benefits, changes to average salaries, and other salary and benefit compensation.

SALARIES AND WAGES – This expenditure category includes salaries, hourly wages, overtime, bilingual pay, and special pay expenses. According to the City of San Diego Charter, fringe benefit expense is not considered a salary or wage expense.

SAN DIEGO CITY EMPLOYEES' RETIREMENT SYSTEM (SDCERS) – The retirement system for City of San Diego, Unified Port District, and San Diego County Regional Airport Authority employees.

SCHEDULES – The schedules provide a summary of revenues, expenditures, and positions for the operating budgets of all departments and budgeted funds, and reflect the funding sources and spending areas of the Capital Improvements Program. The schedules also summarize the City's total combined budget.

SERVICE LEVEL AGREEMENT (SLA) – A service level agreement is a contract used between City departments that defines the relationship between two parties: the service provider and the client department.

SIZING DATA – Data used to convey the volume, breadth, and/or depth of work and/or performance (e.g., number of City residents, number of work orders completed).

SPECIAL DISTRICT – A designated geographic area established to provide a specialized service usually petitioned for by the residents and approved by the Mayor and City Council (e.g., Open Space Maintenance).

SPECIAL REVENUE FUNDS – These funds account for revenues received that have specific purposes for which they can be used.

STATEMENT OF WORK (SOW) – A document that defines the areas of work and performance standards on which external bids will be requested. The SOW will be performance-based and will specify desired outputs, performance levels, and outcomes. The SOW focuses on what should be done rather than on how it is currently done and must provide the information necessary for proposal teams (internal to the City and external) to develop an approach and cost for providing the service.

STRATEGIC GOALS – Broad, multi-year areas of priority and focus for the organization.

STRATEGIC OBJECTIVES – Attainable, mid-term achievements that help to accomplish strategic goals.

STRATEGIC PLAN – A plan developed to define the strategy or direction of an organization.

STRONG MAYOR FORM OF GOVERNANCE – The City's system of government changed on January 1, 2006 from a City Manager form to a Strong Mayor form. The change, approved by City voters in November 2004, will exist on a five-year trial basis, after which voters will decide whether or not to make the shift permanent. Under the new system, the Mayor is the City's Chief Executive Officer, similar to the Governor or the President. The City Council is the legislative body, providing checks and balances to the Mayor's new authority.

SUPPLIES AND SERVICES – This expenditure category consists of materials, supplies, contractual services, fees, and other services.

SUPPLEMENTAL POSITIONS – Supplemental positions are any positions not included in a department's budgeted staffing and FTE count.

TACTICAL PLAN – A plan that defines the strategy or direction of a department, division, or work unit, that is very tangible and specific, delineating implementation processes.

TARGET(S) – An anticipated and/or desired level of performance. Targets are intended to support resource decisions as budget decisions are made.

TAX ANTICIPATION NOTES FUND – Contains monies that are borrowed from the sale of Tax and Revenue Anticipation Notes (TRANs) on a short-term basis to meet the cash requirements of the City prior to the receipt of property taxes.

TAX AND REVENUE ANTICIPATION NOTES (TRANs) – Short-term notes issued to finance the City's General Fund interim cash flow requirements in anticipation of the receipt of tax proceeds and other revenues later in the fiscal year.

TAX RATE ORDINANCE – This ordinance, annually adopted by the City Council, fixes a rate of taxation for real and personal taxable properties.

TRANSFERS – Transfers are the authorized exchanges of cash, positions, or other resources between organizational units.

TRANSIENT OCCUPANCY TAX (TOT) – A tax that is imposed on occupants of hotel and motel rooms in the City of San Diego.

TRANSIENT OCCUPANCY TAX FUND – A fund established to receive five cents of the ten and one-half cents of the Transient Occupancy Taxes collected, in accordance with the Municipal Code.

UNALLOCATED RESERVE – A General Fund reserve established to provide sufficient funds to meet the cash demands of the treasury each fiscal year prior to the collection of taxes.

Glossary

UNFUNDED ACTUARIAL ACCRUED LIABILITY (UAAL) – A liability generally representing the difference between the present value of all benefits estimated to be payable to plan members as a result of their service through the valuation date and the actuarial value of plan assets available to pay those benefits. This amount changes over time as a result of changes in accrued benefits, pay levels, rates of return on investments, changes in actuarial assumptions, and changes in the demographics of the employee base.

VACANCY FACTOR – Adjustments that reduce the funding of personnel expenses due to vacant and/or under-filled positions, salary step savings, and any other circumstances that might contribute to personnel expense savings. The vacancy savings adjustments do not reduce positions.

VISION STATEMENT – A statement of the desired future state of an organization (department, division, or work unit) or the City, to be achieved as a result of the work of the organization.

ZOOLOGICAL EXHIBITS FUND – This fund was established to expend monies for maintenance of zoological exhibits in Balboa Park and is financed from a fixed property tax levy authorized by Section 77A of the City Charter.

Appendix: Legislative Actions

Mayor's May Revision to the Fiscal Year 2009 Proposed Budget **ATTACHMENT A**
A memorandum that presents the Mayor's recommended revisions to the Fiscal Year 2009 Proposed Budget, dated May 16, 2008. A memorandum dated May 29, 2008 includes the revised May Revision spreadsheet.

Recommended Revisions to the Fiscal Year 2009 Proposed Budget **ATTACHMENT B**
Of. ce of the Independent Budget Analyst, Report number 08-57, dated May 30, 2008 and the revision to the report, dated June 6, 2008.

Resolution R-303797 **ATTACHMENT C**
A resolution of the Council of the City of San Diego adopting the Mayor's Fiscal Year 2008-2009 budget, with specific modifications, first approved by the City Council on June 9, 2008. The Mayor's Line Item Veto is dated June 16, 2008. The City Council voted to override the Mayor's Veto on June 23, 2008.

Appropriation Ordinance O-19774 **ATTACHMENT D**
Adopting the Fiscal Year 2009 Annual Budget and appropriating the necessary money to operate the City of San Diego for said fiscal year on July 28, 2008.

Resolution R-303940 **ATTACHMENT E**
A resolution of the Council of the City of San Diego adopting the Statement of Budgetary Principles with respect to administration by the Mayor of the Fiscal Year 2009 Annual Budget on July 21, 2008.

Legislative Budget Actions

The creation of the Fiscal Year 2009 Budget began in a legislative sense, with the Mayor's updated Five-Year Financial Outlook. The Five-Year Financial Outlook for Fiscal Years 2009-2013 provides guidance and structure for the creation of the Fiscal Year 2009 Annual Budget, as well as for the budgets in the four subsequent years. The City Council budget priorities for Fiscal Year 2009 were detailed in a report released by the Office of the Independent Budget Analyst (IBA) on January 17, 2008. This report was discussed by Council on January 28, 2008, and then submitted to the Mayor as an indication of Council priorities and expectations for the upcoming budget hearings.

The creation of the Fiscal Year 2009 Proposed Budget was a concerted effort undertaken by both the Mayor's Office and City Departments. The Fiscal Year 2009 Proposed Budget was presented to City Council on Tuesday, April 15, 2008. In addition to the aforementioned presentation held at Council, the Chief Financial Officer (CFO) also presented the Proposed Budget to the Committee on Budget and Finance on April 16, 2008. Subsequent to the CFO's presentation of the Proposed Budget, six meetings were held by the Budget Review Committee in order to provide the public with an opportunity to give feedback on the Proposed Budget as well as to hear Council discussion about the budget document. The Mayor also presented the Proposed Budget and answered public inquiries at eight town hall meetings that took place between April 15 and April 29, 2008 in each council district of the City.

On May 16, 2008, the Mayor issued a May Revision to the earlier Proposed Budget, and on May 29, 2008, a Memorandum from the CFO added a special pay adjustment.

To help the Council in their deliberations on the Mayor's Proposed Budget and the May Revision, the IBA issued several reports that analyzed the budget and took into account Council priorities. On April 29, 2008, the IBA issued a response to the Fiscal Year 2009 Proposed Budget, followed by its report on May 16, 2008 that offered the City Council a tool to aid in their discussion of the May Revision. A May 30, 2008 report from the IBA offered recommendations for revisions to the Fiscal Year 2009 Proposed Budget; these recommendations were reiterated for Council in a June 6, 2008 report. The Council considered the Proposed Budget and the Mayor's revisions in light of the public input received, as well as numerous IBA reports and recommendations.

On June 9, 2008 the City Council approved the Fiscal Year 2009 Budget that included $4.3 million in budget restorations and additions that had been recommended by the IBA (R-303797). On June 16, 2008 the Mayor signed the budget with, as allowed under the City's Charter, a line-item veto of the Council's budget modifications that were recommended by the IBA in the June 6, 2008 report. On June 23, 2008, within the five business days allowed under the Charter, the Council overrode the Mayor's veto, thereby approving the Mayor's Fiscal Year 2009 Proposed Budget including the modifications made by the May Revision, the May 29, 2008 Memorandum from the CFO, and the recommendations in the IBA's June 6, 2008 report.

On July 9, 2008 the 2009 Appropriations Ordinance was presented at the Budget and Finance Committee, and was approved by the City Council on the second hearing on July 29, 2008.

THE CITY OF SAN DIEGO
MAYOR JERRY SANDERS

M E M O R A N D U M

DATE: May 16, 2008

TO: Honorable Council President Scott Peters and Members of the City Council

FROM: Mary Lewis, Chief Financial Officer
Nader Tirandazi, Financial Management Department Director

SUBJECT: Mayor's May Revision to the Fiscal Year 2009 Proposed Budget

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This memorandum presents the Mayor's recommended revisions to the Fiscal Year 2009 Proposed Budget (May Revision). The General Fund Budget has been reduced by a net $0.5 million in both revenues and expenditures due to necessary adjustments in the projected revenues for sales tax, property tax, Transient Occupancy Tax (TOT) and interest earnings. In addition, the adjustments in the Mayor's May Revision factor in the projected year-end status of the General Fund Reserves and the effect of the decline in revenues in Fiscal Year 2008. The General Fund remains balanced and the following summary outlines the significant adjustments to the budget. An overall summary of adjustments can be reviewed in *Attachment 1*.

The net $0.5 million reduction in the General Fund is the result of a reduction in revenue projections of approximately $6.9 million and transfers of revenues into the General Fund of $6.4 million.

OVERVIEW

Personnel Adjustments

A total of 6.46 Full Time Equivalent (FTE) positions are added in the May Revision. The Parks and Recreation Department is adding positions to support the Brush Management Program and oversee recreational activities in Balboa Park, Mission Bay Park, and community recreational facilities. The Personnel and City Comptroller departments are each adding 1.00 FTE Program Manager to backfill positions assigned to the "OneSD" Enterprise Resource Planning (ERP) project. The ERP Project will absorb the costs of these two positions.

Revenues

The General Fund revenue growth projections have been reduced. The projected revenues from property tax, sales tax, Transient Occupancy Tax (TOT) and vehicle license fees have been

reduced by a combined total of $5.1 million ($3.9 million in General Fund and an additional $1.3 million in Non-General Fund) due to a continued slowdown in the economy. Anticipated interest earnings were also reduced by $3.0 million due to a projected lower interest rate environment.

One-time revenue adjustments of $6.4 million to the General Fund include transfers from the Environmental Growth Fund, Seized and Forfeited Assets Fund, and Concourse and Parking Garage Fund. These transfers were implemented to alleviate revised shortfalls in major General Fund revenues projected for Fiscal Year 2009.

In addition, reimbursements from the Federal Emergency Management Agency (FEMA) and California Disaster Assistance Act (CDAA) will be reduced due to the greater than expected revenue reimbursement occurring in the current fiscal year instead of Fiscal Year 2009. The receipt of this revenue in Fiscal Year 2008 allows for an adjustment to the budgeted reserves in Fiscal Year 2009. Also, reimbursements from the Federal Highway Administration (FHWA) and State of California Office of Emergency Services (OES) for actual work incurred in the restoration of Soledad Mountain Road are included in the May Revision.

Appropriations
The Fiscal Year 2009 Proposed Budget included $13.6 million for salary increases for Local 145 and the Police Officers' Association. These funds are sufficient to support the base salary increases in both departments as well as the related additional costs for special pays including overtime. However, a redistribution of the budgeted contingency allocation is necessary in the May Revision. There is a $1.2 million increase in the Fire Department's personnel budget above the amount budgeted for salary increases in the Fiscal Year 2009 Proposed Budget while the Police Department's budget is being decreased by a $1.1 million. Other personnel expenditure adjustments include changes to the Workers' Compensation and Flexible Benefits fringe appropriations.

Additional funding has been added in the May Revision for fuel cost increases based on current fuel prices and historical trends.

The budgeted amount for the General Fund Reserve contribution in Citywide Program Expenditures was decreased from $6.0 million to $3.7 million. This adjustment of $2.3 million still allows the City to meet its 6.5 percent reserve policy goal for the General Fund in Fiscal Year 2009 based on the estimated Fiscal Year 2008 year-end General Fund Balance.

GENERAL FUND REVENUES

Community Development Block Grant (CDBG)
Revenue Adjustment: $9,465
The Fiscal Year 2009 CDBG budget was adopted by City Council on May 6, 2008. Please refer to *Attachment 2* for details of the changes to the Proposed Fiscal Year 2009 CDBG budget allocations in City departments.

Concourse and Parking Garages Transfer
Revenue Adjustment: $1,439,334
Based on the Fiscal Year 2008 year-end estimated fund balance, the revised revenue transfer to the General Fund is $1.7 million, an increase of $1.4 million over the Fiscal Year 2009 Proposed Budget.

Federal Emergency Management Agency (FEMA) and California Disaster Assistance Act (CDAA) Reimbursement
Revenue Adjustment: ($2,100,000)
Based on the latest projections from the Office of Homeland Security, it is estimated that the City will receive $11.7 million General Fund reimbursements from FEMA and CDAA over the next two fiscal years. The reduction to the Fiscal Year 2009 Proposed Revenue Budget is $2.1 million due to the timing of the receipt of the revenue with reimbursement projected to be higher in Fiscal Year 2008.

Federal Highway Administration (FHWA) and the State of California Office of Emergency Services (OES) Reimbursement
Revenue Adjustment: $2,000,000
The Federal Highway Administration (FHWA) and the State of California Office of Emergency Services (OES) will reimburse for emergency work performed on the Mt. Soledad landslide. Two million is budgeted to be received in Fiscal Year 2009. The reimbursement will be for actual work incurred in the restoration of Soledad Mountain Road.

Interest Earnings
Revenue Adjustment: ($3,027,237)
Interest Earnings revenue has been reduced by $3.0 million based on recent updated projections from the Office of the City Treasurer. The Federal Reserve has continued to lower interest rates and the revised projected lower rate environment has resulted in a reduction in interest earnings for the General Fund estimated for Fiscal Year 2009.

Property Tax
Revenue Adjustment: ($326,646)
Based on updated information from the County Assessor's Office on the estimated Assessed Valuation for the City of San Diego and the latest Fiscal Year 2008 year-end projections, property tax revenue has been revised downward from $411.5 million to $411.1 million. This is the result of a decrease in the growth rate from 6.0 percent to 5.75 percent. Property tax is built on the assumption of a continued decline in assessed values in the local housing market

Sales Tax
Revenue Adjustment: ($1,555,114)
Based on the latest Fiscal Year 2008 year-end projections, Sales tax has been revised downward from $223.6 million to $222.1 million. This is the result of a decrease in the growth rate from 1.25 percent to 0.75 percent. The performance of taxable sales in San Diego County for the second half of calendar year 2008 is expected to continue to slow compared to calendar year 2007 based on growing unemployment in the construction and real estate/finance industries, moderating household income growth, and the continuing increase in energy prices.

Tobacco Settlement Revenue (TSR)
Revenue Adjustment: $438,414
In Fiscal Year 2008, Tobacco Settlement Revenues (TSR) will exceed the $10.1 million securitized in Fiscal Year 2006 by $438,000 based on recently obtained information from the State of California Attorney's Office. The City is entitled to receive TSR revenue above the $10.1 million and $438,414 has been added to the May Revision.

Transient Occupancy Tax (TOT) - General Fund
Revenue Adjustment: ($1,643,560)
Based on expectations of a continued slowdown in the tourism industry and lower than expected current year Transient Occupancy Tax (TOT) receipts, the growth rate for Fiscal Year 2009 in TOT has been adjusted downward from 7.5 percent to 6.0 percent. Currently, the Fiscal Year 2009 Proposed Budget for General Fund TOT revenue is $92.0 million per Council Policy 100-03 which authorizes that 5.5 cents of every 10.5 cents of TOT collected be used for general governmental purposes. As a result of the growth rate adjustment, the General Fund TOT revenue budget for Fiscal Year 2009 will be revised to $90.6 million, a reduction of $1.4 million.

As a result of the reduction in the TOT growth rate and other recommended adjustments described in the "Special Promotional Programs TOT" section of this memorandum, a reduction of $252,856 will be made to the transfer of the one cent of TOT. (This one cent is the discretionary amount City Council may use for any purpose which is authorized by Council Policy 100-03). Currently, the Fiscal Year 2009 Proposed Budget transfers $16.5 million of TOT from the Special Promotional Programs Fund to the General Fund. The revised General Fund TOT transfer in Fiscal Year 2009 will be $16.3 million, or a reduction of $252,856.

Vehicle License Fees
Revenue Adjustment: ($344,475)
Based on updated receipts from the State and changes to the Fiscal Year 2008 year-end projections, Vehicle License Fees have been revised downward from $7.2 million to $6.9 million. This is the result of a continued decline in auto sales, as well as an increase in DMV administration costs.

RESERVES and OTHER CITY-WIDE CONSIDERATIONS

Flexible Benefits
Total Expenditure Adjustment: $1,262,914
General Fund Expenditure Adjustment: $1,227,978
The Fiscal Year 2009 Proposed Budget included estimates for flexible benefits costs that have been revised. As a result, the May Revision includes an additional $1.3 million to more accurately reflect expected actual costs.

Fuel Cost Increases

Fleet Services Revenue Adjustment:	***$1,912,912***
Fleet Services Expense Adjustment:	***$1,912,912***
Non-General Fund Expense Allocation:	***$646,470***
General Fund Expense Allocation:	***$1,266,442***

The projected unleaded fuel price has increased from $3.20 to $3.50 and the projected diesel fuel price has increased from $3.40 to $4.00 since the proposed budget was released. The total expenditures and usage revenue added to Fleet Services is $1.9 million. The adjustment to usage rates to the General Fund departments is an increase of $1.3 million and the adjustment to usage rates to the Non-General Fund departments is an increase of $646,470.

General Fund Reserves

General Fund Expenditure Adjustment: ($2,312,282)

The City's recently adopted reserve policy for the General Fund calls for 6.5 percent of General Fund revenues to be held in reserve for Fiscal Year 2009. The Fiscal Year 2009 Proposed Budget included $6.0 million as a contribution toward the General Fund reserve goal. Based on Fiscal Year 2008 year-end projections for the reserves, the policy target will be met by budgeting $3.7 million, a reduction of $2.3 million.

Currently, the Fiscal Year 2009 Proposed Budget and Mayor's May Revision does not include an allocation to the Appropriated Reserves. A recommendation to establish the Appropriated Reserves for Fiscal Year 2009 will be brought forward in July 2008 with the Appropriation Ordinance. The amount that will be presented with the Appropriation Ordinance depends upon the Fiscal Year 2008 year-end results.

San Diego Employees' Retirement System (SDCERS) and Other Fringe Rate Adjustments

As a result of salary increases, a city-wide fringe rate adjustment will be necessary to ensure the Annual Required Contribution (ARC) payment of $161.7 million to the SDCERS is fully allocated in the final budget for Fiscal Year 2009. The salary increases will generate a higher expenditure among the variable fringe rates associated with salary to the Police and Fire-Rescue Departments. A reduction of budgeted fringe, including the ARC allocation, in other departments will be necessary to confirm that fringe allocations are wholly budgeted, and that the expense is appropriately distributed.

Workers' Compensation Reserves

Total Expenditure Adjustment:	***($1,000,000)***
General Fund Expenditure Adjustment:	***($770,000)***

The Fiscal Year 2009 Proposed Budget includes $5.0 million for the Workers' Compensation Reserve which will increase the reserve to above the policy target of 15 percent of outstanding claims for next fiscal year. In order to balance the revenue reductions in sales, TOT and property tax, the budgeted contribution to the Workers Compensation Reserve is being reduced by $1.0 million, $770,000 of which is a reduction to the General Fund expense.

DEPARTMENTAL ADJUSTMENTS

CITY PLANNING AND DEVELOPMENT

City Planning & Community Investments (CPCI)
Expenditure Adjustment: $250,554

Community Development Block Grant (CDBG) Administration
The CPCI Department oversees the administration of the CDBG program. The expenditure budget for CDBG is increased in the May Revision by $250,554. This adjustment provides additional resources to hire a consultant so that the City's CDBG program meets the standards requested by the U.S. Department of Housing and Urban Development (HUD). These standards include the creation of management, monitoring, and fair housing plans, as well as a citizenship participation process.

Concourse and Parking Garages
Expenditure Adjustment: $1,664,334
The Fiscal Year 2008 estimated fund balance for the Concourse and Parking Garages Operating Fund is projected to total $1.3 million. Similarly, the fund has established an operating reserve of an additional $550,000. These adjustments will be reflected on the Concourse and Parking Garage Fiscal Year 2009 Final Budget Revenue and Expense Statement. Due to the large fund balance and operating reserve amounts, $1.7 million will be transferred to the General Fund as explained in the General Fund Revenue section. This adjustment results in an increase of $1.7 million in additional expenditures in the Concourse and Parking Garages Fund. A detailed presentation of these adjustments can be found in *Attachment 3*.

Technical corrections will be made in Schedules I, III, V, VI for the Concourse and Parking Garages Fund to include the operating reserve of $550,000 as part of their operating expenses. Currently, the operating reserve is included within the fund's proposed budget and the budget Schedules need to be updated to reflect these amounts.

Development Services Department - Neighborhood Code Compliance
Expenditure Adjustment: ($242,612)

Community Development Block Grant (CDBG)
This represents a decrease $242,612 in the personnel budget to offset the reduction in CDBG revenue from Council District allocations for services provided by the Neighborhood Code Compliance, Proactive Code Enforcement Division. It is anticipated that these positions may be funded once the HUD plan is completed and the positions will not be eliminated from the budget at this time. Instead, the department's vacancy savings will be increased to balance the revenue reduction.

Development Services Department (DSD): Non-General Fund
Revenue Adjustment: $700,000

Fire Recovery Permit Waiver
At the time the Fiscal Year 2009 Proposed Budget was prepared, the expenditure estimates incurred by DSD during disaster relief were not available. DSD now estimates $700,000 in reimbursements are required from the General Fund for fees waived for fire victims (R-2008-373).

COMMUNITY SERVICES

Environmental Services Department: Non-General Fund
Expenditure Adjustment: $500,000
Revenue Adjustment: $500,000

Automated Refuse Container Replacement Fund
The Fiscal Year 2009 Proposed Budget did not include revenues or expenditures associated with the Council approved Automated Refuse Container Replacement Fee. Since Council did not approve the fee implementation until November 2007, the department did not have a solid projection for fees to include in the proposed budget. At this time, the department is projecting $500,000 in revenues and expense for container replacement.

Library Department
Expenditure Adjustment: $59,345
In order to reflect new pricing agreements and living wage increases for custodial, landscaping, and waste removal services, an expenditure increase of $59,435 in Non-Personnel Expenditures (NPE) is necessary to support Living Wage Ordinance contractual requirements in Fiscal Year 2009.

Park & Recreation Department
FTE Adjustment: 4.96
General Fund Revenue Adjustment: $2,000,000
General Fund Expenditure Adjustment: $36,515

Brush Management Program Support Restoration and Offset
The budget for the Open Space Division is being reduced by 0.50 FTE Principal Drafting Aid position and $185,568 in NPE in order offset a required increase to Brush Management support and personnel costs for a 1.00 FTE Associate Planner, 0.50 FTE Biologist III, and 1.00 FTE Administrative Aide II. The Associate Planner position is needed to fulfill FEMA grant requirements with responsibility for environmental compliance, and GIS mapping. The Biologist III is needed to ensure brush management activities are in compliance with the Endangered Species Act and the Multiple Species Conservation Program. The Administrative Aide II position will provide support needed for tracking and reporting expenditures to FEMA. These adjustments result from a recent assessment of program support needs.

New Facility- Carmel Valley Skate Park
The Carmel Valley Skate Park was scheduled to open in Fiscal Year 2010. Due to revised project timelines, the skate park is now scheduled to open in Fiscal Year 2009. The opening of the skate park results in the addition of a 0.38 FTE Grounds Maintenance Worker and $13,802 of NPE.

Position Restoration and Offset
A reduction of 0.42 FTE Recreation Aid position, a decrease of $142,157in NPE, and an increase of Vacancy Savings to the Developed Regional Parks Division by $174,471 are included in the May Revision in order to restore 3.00 FTE District Manager positions. The positions will be restored in the Community Park II Division recreation centers sites and the Developed Regional Parks Division for Balboa Park and Mission Bay Park. These adjustments result from identifying additional non-essential expenditures to bring back increased supervision to the City's regional and community parks.

Park & Recreation Non-General Funds

Environmental Growth Fund (EGF) 1/3rd
Fund 105051 EGF 1/3rd has a revised fund balance of $171,791. Changes in fund balances resulted from adjustments to current year revenue and expenditure estimates and reserves for prior year capital costs and encumbrances. This correction to the Fiscal Year 2009 Proposed Revenue and Expense Statement can be reviewed in *Attachment 4*.

Environmental Growth Fund (EGF) 2/3rd
Revenue Adjustment: $727,422
Expenditure Adjustment: $2,000,000
Fund 105052 EGF 2/3rd has a revised fund balance of $1.3 million. A transfer of $2.0 million from the EGF 2/3rd will support the Park & Recreation Department. An amount of $1.4 million will fund the Open Space Division for existing open space activities and $600,000 will support the Developed Regional Parks Division for existing park maintenance efforts. In addition, changes in fund balances resulted from adjustments to current year revenue and expenditure estimates as well as reserves for prior year capital costs and encumbrances. Additionally, $727,422 will be transferred from the Open Space Park Facilities District Fund. Please refer to *Attachment 4* to review the revised Revenue and Expense Statements for this fund.

Open Space Park Facilities District Fund
Expenditure Adjustment: $727,422
Fund 71631Open Space Park Facilities District will expire in Fiscal Year 2009. This fund is used for debt service payments on the Open Space Bonds which will mature in January 2009. The remaining balance will be transferred to Fund 105052 EGF 2/3rd. Please refer to *Attachment 4* to review the revised Revenue and Expense Statements for this fund.

Maintenance Assessment Districts
Technical corrections will be made to the Maintenance Assessment District Schedule VII in Volume I to reflect the correct information in the Financial Management Information System (FMIS). Please refer to *Attachment 5* to review these adjustments.

NON-MAYORAL DEPARTMENTS

Council Administration
FTE Adjustment: ***(0.50)***
Expenditure Adjustment: ***$92,156***

Committee Consultant
A reduction of 0.50 FTE Council Committee Consultant position is based on the pro-rated assessment for the Ad-Hoc Fire Prevention and Recovery Committee for the fiscal year. This Committee's work is expected to conclude at the end of calendar year 2008.

Terminal Leave
This adjustment represents an increase of $150,000 in projected Terminal Leave Pay for personnel expected to leave the City's employment in Council Districts 1, 3, 5, and 7.

Personnel Department
FTE Adjustment: ***1.00***
Expenditure Adjustment: ***$147,000***
Revenue Adjustment: ***$147,000***

Funding for Enterprise Resource Planning (OneSD) Limited Position
Addition of 1.00 limited Program Manager and associated revenue to backfill FTE assigned to the OneSD project implementation.

OFFICE OF THE CHIEF FINANCIAL OFFICER

City Comptroller
FTE Adjustment: ***1.00***
Expenditure Adjustment: ***$173,365***
Revenue Adjustment: ***$173,365***

Funding for Enterprise Resource Planning (OneSD) Limited Position
Addition of 1.00 limited Program Manager and associated revenue to backfill FTE assigned to the OneSD project implementation.

Citywide Program Expenditures
Net Expenditure Adjustment: ***$520,981***

Fire Recovery Permit Waiver
At the time of the Fiscal Year 2009 Proposed Budget was prepared, the expenditure estimates incurred by the Development Services Department (DSD) during disaster relief were not available. DSD estimates $700,000 of expenses to be reimbursed by the General Fund for fees waived for disaster relief (R-2008-373).

Transfer to the Tax Revenue Interest Anticipation Notes (TRANs) Fund
The estimated TRANS issuance for Fiscal Year 2009 is $150.0 million with an estimated net cost to the General Fund of $2.3 million. The General Fund is responsible for the cost since cash is needed before the first property tax payment is received in December. The Fiscal Year 2009 Proposed Budget included a transfer of $2.4 million to the TRANs Fund. A reduction of $179,019 is included in the May Revision based on the TRANS projected net cost of $2.3 million in Fiscal Year 2009.

OFFICE OF ETHICS & INTEGRITY
Expenditure Adjustment: ($15,000)

Employee Hotline Contract
The oversight of the Employee Hotline will be transferred to the City Auditor from the Office of Ethics & Integrity. The transfer of this amount to the City Auditor's department will allow staff to manage the contract with the call-in center vendor.

OFFICE OF THE MAYOR AND CHIEF OPERATING OFFICER

Office of the Chief Information Officer (OCIO)
Expenditure Adjustment: $4,699

Position Restoration and Offset
This adjustment corrects a position in the proposed budget by replacing 0.07 FTE Communications Technician Supervisor position with 0.07 FTE Senior Communications Technician position.

Budgeting of A-List Project Fund Balance for the Enterprise Resource Planning (OneSD) Allocation
General Fund Expense Adjustment: ($1,432,759)
Non-General Fund Expense Adjustment: ($1,131,347)
The A-List Fund has historically been used to fund new city-wide projects prioritized by the IT Governance Committee. The fund is managed by the Office of the CIO and supports existing business applications such as FMIS. The Fiscal Year 2009 Proposed Budget has no new allocations to the A-List Project Fund, as City resources will primarily be focused on the OneSD project. The current A-List fund balance is comprised of prior year contributions from the General Fund and Non-General departments. The estimated total fund balance of $3.3 million will be used for two purposes: 1) $2.5 million to offset Fiscal Year 2009 allocations paid by General Fund and Non-General Fund departments for OneSD project maintenance and licensing costs not related to development; and 2) $800,000 to fund the remaining projects within the A-List fund**.** Please see *Attachment 6* for the revised department allocations for OneSD.

City Auditor
Expenditure Adjustment: $15,000

Employee Hotline Contract
The oversight of the Employee Hotline will be transferred to the City Auditor from the Office of Ethics & Integrity. The transfer of this amount to the City Auditor's department will allow staff to manage the contract with the call-in center vendor.

OTHER FUNDS

Special Promotional Programs Transient Occupancy Tax (TOT)
Revenue Adjustment: ($1,264,276)
Expenditure Adjustment: ($252,856)
Council Policy 100-03 authorizes that four of every 10.5 cents of TOT collected be used solely for the purpose of promoting the City. This revenue is budgeted in the Special Promotional Programs Fund for a total of $83.7 million. Based on the recommended reduction to the growth rate for Transient Occupancy Tax revenues from 7.5 percent to 6.0 percent, budgeted revenues in the Special Promotional Programs Fund will be reduced by $1.3 million. The revised Special Promotional Program's TOT budget in Fiscal Year 2009 will be $82.4 million.

There is a reduction in expenditures in the fund for the transfer of one cent of TOT revenue to the General Fund by $252,856 due to the reduction in the TOT growth rate as explained previously in the "TOT – General Fund" section of this memorandum.

Tax Revenue Anticipation Notes (TRANs)
Revenue Adjustment: ($2,004,019)
Revenue Adjustment: ($2,004,019)
At the time the Fiscal Year 2009 Proposed Budget was prepared, the cash flow projection and borrowing need for Fiscal Year 2009 had not been completed and an assumption was made based on the Fiscal Year 2008 TRANs issuance of $116.0 million. The City currently expects to borrow $150.0 million in July 2008. The amount to be borrowed is based on the projected fiscal year cash need before the first property tax payment is received in December. Based on this information, both the proposed TRANs interest earning and interest expense will be reduced by $2.0 million.

An action will be brought to the City Council in June of 2008 to authorize borrowing an amount not to exceed $160.0 million. This amount is higher than the expected borrowing providing a cushion in the event the need to additional borrowing capacity is identified between the date of this report and the date the borrowing is executed in July 2008. If the issuance is higher than expected, the TRANs interest expense will be adjusted as a mid-year action in Fiscal Year 2009. The impact is a reduction in revenue of $2.0 million and a reduction in expenditures of $2.0 million.

PUBLIC SAFETY and HOMELAND SECURITY

Fire-Rescue Department
Net Expenditure Adjustment: $1,592,969

Fuel Cost Increases
Based on current fiscal year fuel usage and the addition of a second helicopter, an additional $400,208 is added to the Fire-Rescue Department budget in the May Revision.

Local 145 Salary and Special Pays Adjustment
A salary increase of 5.0 percent will be implemented for the Local 145 employees next fiscal year. Of this 5.0 percent, a 3.0 percent increase will take effect on July 1, 2008 and an additional 2.0 percent increase will take effect on September 1, 2008. As a result, an increase of $1.2 million is needed to supplement the budgeted contingency for projected salary increases in the Fiscal Year 2009 Proposed Budget. This amount includes the projected increases to special pays, including overtime, that are related to salary increases.

Police Department
General Fund Expenditure Adjustment: ($1,072,273)
General Fund Revenue Adjustment: $2,302,715

Police Officers' Association (POA) Salary and Special Pay Adjustment
A salary increase of 6.0 percent will be implemented for the POA employees in the next fiscal year. Of this 6.0 percent, a 3.0 percent increase will take effect on July 1, 2008 followed by another 3.0 percent increase on December 27, 2008. Based on revised calculations for personnel costs, a net reduction of $1.1 million to the department's budget is included in the May Revision. The adjustments consist of a decrease of $2.5 million in the budgeted contingency for the projected salary increases and an increase of $1.4 million associated Special Pays, including Overtime, that relate to the salary increases.

Position Changes
The Fiscal Year 2009 Proposed Budget includes the reduction of 1.00 FTE Latent Print Examiner position and 3.00 FTE Cal-ID Technician positions. The department has since recruited a highly qualified candidate to fill the Latent Print Examiner position and a vacant Investigative Aide position will be eliminated. The 3.00 FTE Cal-ID Technicians are required for State-mandated Police records activities and 3.00 FTE vacant Police Records Clerks will be eliminated to maintain budget savings.

Support for PC Replacements
A transfer from the Seized Assets Fund of $500,000 will pay the costs of the replacement of aging mobile computer terminals used by all sworn personnel in the Police Department. These new units will allow more applications to be run, thus increasing the availability of information to officers in the field.

Support for the Police Helicopters Lease Payment
In prior years, the helicopter lease payments were budgeted in the Seized and Forfeited Asset Fund. In Fiscal Year 2009, a transfer of $1.8 million from the Seized Asset and Forfeitures Fund will be used to support lease payments.

Police Non-General Funds

Seized and Forfeited Assets (10118, 10119, 10143)
Revenue Adjustment: $200,000
Expenditure Adjustment: $ 4,052,715

Fuel Costs, Supplies, and Equipment
Fuel consumption increased 55.7 percent despite no significant increase in flight hours due to the larger Eurocopter helicopters compared to the Bell helicopters. The Proposed Fiscal Year 2009 Budget increases the aviation fuel expenditure by $500,000. There will also be an increase of $250,000 for supplies or equipment and $1.0 million for public safety enhancements in technology, communications, officer safety, and deferred maintenance that will be used in accordance with the Seized and Forfeited Assets Agreement.

Revenue Adjustment
Based on the revenue from the past three fiscal years and an increased fund balance, an increase in the budgeted revenue of $200,000 to $1.0 million has been included in the May Revision.

Transfer to General Fund
A transfer of $500,000 from the Seized and Forfeited Assets Fund to the General Fund Police Department will pay for the costs of the replacement of aging mobile computer terminals used by all sworn personnel in the Police Department. These new units will allow more applications to be run, thus increasing the availability of information to officers in the field.

In prior years, the helicopter lease payments were budgeted in the Seized and Forfeited Asset Fund. In Fiscal Year 2009, a transfer of $1.8 million from the Seized Asset and Forfeitures Fund will be used to support lease payments.

Please refer to *Attachment 7* to review the revised Revenue and Expense Statement.

Police Decentralization Fund (10355)
Expenditure Adjustment: $118,083
Adjustments are made to more accurately reflect activity obligations in the form of an increase of $124,443 in per diem and bed fees and a decrease of $6,360 in rent.

Public Safety Department
Expenditure Adjustment: ($14,000)
An adjustment of $14,000 in NPE support is included in the May Revision as result of the reduction of 2.00 FTE Program Managers positions in the Fiscal Year 2009 Proposed Budget.

PUBLIC UTILITIES

Metropolitan Wastewater Department (MWWD)
Revenue Adjustment: ($224,877,000)
Expenditure Adjustment: ($216,883,030)
A reduction in revenue of $224.0 million and a decrease of $216.0 million in expenditures is included in the May Revision to budget consistently the expected Sewer Revenue Notes, Series 2007 transaction. MWWD will record proceeds from debt issuances used to refund the principal on its short term notes in a manner consistent with the methodology used by the Water Department. In the Fiscal Year 2009 Proposed Budget, proceeds of an anticipated debt issuance were budgeted to repay the principal as revenue and the repayment of the principal as an expense.

A revised revenue estimate for disposing of trucked liquid waste (Truck Liquid Waste Fee) of ($877,000) is necessary based on current fiscal year trends.
An increase in the Muni CIP Budget of $593,951 is necessary to reflect program requirements. This revision reflects a decrease in Fiscal Year 2009 Proposed Budget of $842,682 in Sewer Expansion and Replacement funding due to changes in municipal construction funding requirements and other project contingency needs.

A decrease in the Metro CIP Budget of $1.6 million is necessary to reflect program requirements. This revision reflects a decrease in Fiscal Year 2009 of $16,961 in Sewer Expansion funding due to changes in Metropolitan Clean Water Program construction funding requirements and other project contingency needs.

Water Department
Expenditure Adjustment: $14,200,000
Revenue Adjustment: $11,360,000

The adjustment reflects an increase in expenditures of $14.2 million for the "Alvarado Water Treatment Plant – Upgrade and Expansion Capital Improvement Project" and an increase in revenue of $11.4 million from bond proceeds to fund this project.

Technical corrections will be made in Schedules I, III, V, VI for the Water Department to include the operating reserve of $19.9 million as part of the department's operating expenses. Currently, the operating reserve is included within the proposed budget; however the Schedules do not reflect the operating reserves. These changes will result in the Water Department's operating expenses increasing from $336.7 million to $356.6 million, and their total appropriation including Capital Improvement Program funds changing from $500.4 million to $520.3 million.

PUBLIC WORKS

General Services Department
General Fund Expenditure Adjustment: ($10,118)

Position Restoration and Offset
1.00 FTE Principal Engineering Aide position reduction will be restored and 1.00 FTE Construction Estimator will be reduced. The Principal Engineering Aide position was reclassified to an Electrician Supervisor, which is needed to supervise electricians.

CAPITAL IMPROVEMENT PROJECTS (CIP)

Adjustments to Capital Improvement Projects were made primarily due to updating project sheets or correcting planned allocations. The adjustments to CIP projects in Fiscal Year 2009 are listed below. Please refer to *Attachment 8* to review an itemized list of changes from the Fiscal Year 2009 Proposed Budget.

Engineering & Capital Projects Department

1. **58-191.0 (San Diego River Multi-Use Bicycle and Pedestrian Path)** This revision reflects a decrease in Fiscal Year 2009 of $320,000 of Proposition A Bike Ways, 30301, funding. The Fiscal Year 2009 Proposed CIP Budget shows two budget entries for $320,000 each. The entry for Proposition A Bike Ways, 30301, is incorrect and should be removed. The entry for $320,000 of TransNet, 30300, is correct. By eliminating $320,000 from Fund 30301, it will reduce the Fiscal Year 2009 project budget to $320,000.

2. **37-064.0 (Annual Allocation - ADA Improvements Project)** This revision reflects an increase in Fiscal Year 2009 of $620,979 in CDBG, 18502, funding to reflect Council's approved CDBG allocations for Fiscal Year 2009. The new Fiscal Year 2009 project budget is $11.0 million.

3. **Soledad Mountain Road**
   The department will be taking forward a 1472 to add funding to "Soledad Mountain Road Emergency Repair" CIP# 52-805.0 and therefore, no adjustments are being proposed at this time.

Park & Recreation Department

1. **22-965.0 (Annual Allocation – Mission Bay Improvements)** This revision reflects a decrease in Fiscal Year 2009 of $265,000 in Mission Bay Improvement Fund, 10502, due to re-allocation of this funding to CIP 22-972.0 (North Crown Point Gazebo – Replacement). The new Fiscal Year 2009 project budget is $76,802.

2. **22-972.0 (North Crown Point Gazebo – Replacement)** This revision reflects the addition of $265,000 in Mission Bay Improvement Fund, 10502, transferred from CIP

22-965.0 (Annual Allocation – Mission Bay Improvements). The new Fiscal Year 2009 project budget is $265,000.

3. **29-941.0 (Language Academy/Montezuma Elementary School – JU Improvements)** This revision reflects an increase in Fiscal Year 2009 of $18,000 in CDBG, 18537, funding to reflect Council's approved CDBG allocations for Fiscal Year 2009. The new Fiscal Year 2009 project budget is $668,000.

4. **29-971.0 (Mission Dam Dredging Mitigation Project)** This revision reflects a decrease in Fiscal Year 2009 of $169,594 in Environmental Growth, 10505, and Mission Trails Regional Park, 10580, funding. This project duplicates CIP 20-100.3 (Old Mission Dam Preservation). This project is being removed from the Capital Improvements Program.

5. **29-972.0 (Los Peñasquitos and Black Mountain Ranger Station)** This revision reflects a decrease in Fiscal Year 2009 of $389,000 in Environmental Growth, 10505, funding. This project duplicates CIP 20-010.1 (Los Peñasquitos and Black Mountain Ranger Station). This project is being removed from the Capital Improvements Program.

Metropolitan Wastewater Department

1. **46-169.0 (East Mission Gorge Force Main Rehabilitation)** This revision reflects a decrease in Fiscal Year 2009 of $2.0 million in Sewer Replacement, 41506, funding, which will be reprogrammed to Fiscal Year 2011 due to scheduling changes. The new Fiscal Year 2009 project budget is $329,600; however, the total project cost remains the same.

2. **41-929.0 (Pump Station Upgrades)** This revision reflects an increase in Fiscal Year 2009 of $4.3 million in Sewer Replacement, 41506, funding, which is reprogrammed from Fiscal Year 2012 in order to accelerate construction on this EPA Consent Decree project. The new Fiscal Year 2009 project budget is $5.6 million; however the total project cost remains the same.

3. **45-988.0 (MBC Wastewater Forcemain Extension)** This revision reflects a decrease in Fiscal Year 2009 of $722,184 in Sewer Replacement and Expansion, 41509, funding. Changes in the operations of Pump Station 86 allow more flow from the Metro Bio-solids Center, negating the need for this project. This project is being removed from the Capital Improvements Program.

4. **46-602.0 (Sewer Pump Station 41 Rehabilitation)** This Sewer Replacement, 41506, funded project was established as a sublet of CIP 46-106.0 (Annual Allocation - Sewer Pump Station Restorations) and is now proposed for the Fiscal Year 2009 Capital Improvement Program as a stand-alone project. The new Fiscal Year 2009 project budget is $5.1 million.

5. **46-106.0 (Annual Allocation-Sewer Pump Station Restoration)** This revision reflects a decrease in Fiscal Year 2009 of $5.1 million in Sewer Replacement funding due to the

reclassification of CIP 46-602.0 (Sewer Pump Station 41 Rehabilitation) from a sublet funded from this Annual Allocation to a stand-alone project. This project will no longer have a Fiscal Year 2009 budget.

6. **41-940.0 (Pump Station 64 Fiber Optics Network**) This revision reflects a decrease in Fiscal Year 2009 of $828,852 in Sewer Expansion, 41506, funding. A Business Case Evaluation was performed on this project and the result was to collaborate with other companies in the area to use their fiber optic or radio system instead of constructing a dedicated fiber optics line of the City. This project is being removed from the Capital Improvements Program.

7. **41-944.0 (NCWRP Effluent Pump Station Upgrade)** This revision reflects a decrease in Fiscal Year 2009 of $140,608 in Sewer Replacement and Expansion, 41509, funding. This project was originally needed to correct a corrosion problem caused by chlorine gas fumes; however, this has been addressed by reversing exhaust fan rotations. This project is being removed from the Capital Improvements Program.

8. **45-940.0 (Wet Weather Storage Facility)** This revision reflects a decrease in Fiscal Year 2009 of $674,918 in Sewer Expansion, 41509, due to delays in scheduling. This project will no longer have a Fiscal Year 2009 project budget.

9. **46-193.0 (Annual Allocation-CIP Contingencies)** This revision reflects a decrease in Fiscal Year 2009 of $842,682 in Sewer Expansion and Replacement**,** 41506, funding due to changes in Municipal construction funding requirements and other project contingency needs. The new Fiscal Year 2009 project budget is $458,709.

10. **46-502.0 (Annual Allocation-Clean Water Program Pooled Contingencies)** This revision reflects a decrease in Fiscal Year 2009 of $16,961 in Sewer Expansion, 41509, funding due to changes in Metropolitan Clean Water Program construction funding requirements and other project contingency needs. The new Fiscal Year 2009 project budget is $136,225.

Water Department

1. **73-261.3 (Alvarado Water Treatment Plant – Upgrade and Expansion)** This revision reflects an increase in Fiscal Year 2009 of $14.2 million in Water, 41500, funding due to a change in project scope and scheduling. The new Fiscal Year 2009 project budget is $36.9 million.

ML/jc

Attachments:
1. Mayor's May Revision Summarized Table of Changes to FY2009 Proposed Budget
2. Fiscal Year 2009 Community Development Block Grant Budget Allocation
3. Revised Fiscal Year 2009 Concourse and Parking Garage Operating Fund
4. Revised Fiscal Year 2009 Environmental Growth Fund

Attachment A

5. Revised Fiscal Year 2009 Maintenance Assessment District Schedule
6. Revised Fiscal Year 2009 "OneSD" Enterprise Resource Planning System Allocation
7. Revised Fiscal Year 2009 Seized and Forfeiture Assets Fund
8. Revised Fiscal Year 2009 Capital Improvement Projects List

Cc: Honorable Mayor Jerry Sanders
Michael Aguirre, City Attorney
Jay M. Goldstone, Chief Operating Officer
Andrea Tevlin, Independent Budget Analyst
Deputy Chief Operating Officers
Assistant Deputy Chief Operating Officers
Department Directors
Julio Canizal, Financial Manager
Angela Colton, Financial Manager
Irina Kumits, Financial Manager
Jaymie Bradford, Director of Council Affairs

Attachment 1: Mayor's May Revision to FY09 Proposed Budget

FISCAL YEAR 2009 MAYOR'S MAY REVISION SUMMARY TABLE						
BUDGETED DEPARTMENT-GF	**CHANGE DESCRIPTION**	**FTE**	**PE**	**NPE**	**EXP**	**REVENUE**
ADMINISTRATION	CDBG-MENTOR PROTÉGÉ PROGRAM	-	-	-	-	2,500
CITY AUDITOR	EMPLOYEE HOTLINE CONTRACT TRANSFER	-	-	15,000	15,000	-
CITY COMPTROLLER	CDBG-ACCOUNTING SERVICES	-	-	-	-	1,452
	ERP POSITION BACKFILL	1.00	173,365	-	173,365	173,365
CITY COUNCIL	POSITION REDUCTION	(0.50)	(57,844)	-	(57,844)	-
	TERMINAL LEAVE INCREASE	-	150,000	-	150,000	-
CITY PLANNING & COMM. INVESTMENT	CDBG- HUD REFORMS	-	-	250,554	250,554	250,625
CITYWIDE PROGRAM EXPENDITURES	WILD FIRES REIMBURSEMENT TO DSD	-	-	700,000	700,000	-
	ERP ALLOCATION REMOVAL			(1,432,759)	(1,432,759)	-
	GF RESERVES TRANSFER ADJUSTMENT	-	-	(2,312,282)	(2,312,282)	-
	TRANS INTEREST EXPENSE REDUCTION	-	-	(179,019)	(179,019)	-
DEVELOPMENT SERVICES	CDBG-ENVIRONMENTAL REVIEW	-	-	-	-	40,000
	CDBG-NCCD PROACTIVE CODE ENFORCEMENT	-	-	(242,612)	(242,612)	(242,612)
ENVIRONMENTAL SERVICES	CDBG-LEAD SAFE ENFORCEMENT & OUTREACH	-	-	-	-	102,500
FIRE-RESCUE	INCREASE IN FUEL	-	-	400,208	400,208	-
	LOCAL 145 SALARY/SPEC PAY ADJUSTMENT	-	1,192,761		1,192,761	-
FLEX BENEFITS - GF	FLEX BENEFITS ADJUSTMENT-GF	-	1,227,978	-	1,227,978	-
FUEL INCREASE - GF	FUEL INCREASE - GF	-	-	1,266,442	1,266,442	-
GENERAL SERVICES	POSITION RESTORATION & OFFSET	-	(10,118)	-	(10,118)	-
LIBRARY	LIVING WAGE ORDINANCE SUPPORT	-	-	59,345	59,345	-
MAJOR GENERAL FUND REVENUE	CONCOURSE & PARKING GARAGES FUND TRANSFER	-	-	-	-	1,439,334
	FEMA REIMBURSEMENTS ADJUSTMENT	-	-	-	-	(2,100,000)
	INTEREST EARNINGS	-	-	-	-	(3,027,237)
	MT SOLEDAD EMERGENCY RD REIMBURSEMENT	-	-	-	-	2,000,000
	PROPERTY TAX REDUCTION	-	-	-	-	(326,646)
	SALES TAX REDUCTION	-	-	-	-	(1,555,114)
	TABACCO SETTLEMENT REVENUE	-	-	-	-	438,414
	TOT REDUCTION	-	-	-	-	(1,390,704)
	TOT REDUCTION FROM DISCRETIONARY	-	-	-	-	(252,856)
	VEHICLE LICENSE FEES REDUCTION	-	-	-	-	(344,475)
OFFICE OF ETHICS & INTEGRITY	CDBG-DISABILITY SERVICES	-	-	-	-	(220,000)
	EMPLOYEE HOTLINE CONTRACT TRANSFER	-	-	(15,000)	(15,000)	-
PARKS & RECREATION	POSITION RESTORATION & OFFSET	4.58	327,725	(327,725)	-	-
	NEW FACILITY-CARMEL VALLEY SKATE PARK	0.38	22,713	13,802	36,515	-
	TRANSFER FROM EGF	-	-	-	-	2,000,000
PERSONNEL	ERP POSITION BACKFILL	1.00	147,000	-	147,000	147,000
POLICE	POSITION RESTORATION & OFFSET	-	42,589	-	42,589	-
	POA SALARY/SPEC PAY ADJUSTMENT	-	(1,114,862)	-	(1,114,862)	-
	TRANSFER FROM SEIZED ASSETS: LEASE PAYMENT	-	-	-	-	1,802,715
	TRANSFER FROM SEIZED ASSETS: PC SUPPORT	-	-	-	-	500,000
PUBLIC SAFETY	CDBG-ANTI GANG PROGRAMS	-	-	-	-	75,000
	NON-PERSONNEL EXPENSE REDUCTION	-	-	(14,000)	(14,000)	-
WORKERS COMP	WORKERS' COMPENSATION ADJUSTMENT-GF	-	(770,000)	-	(770,000)	-
GENERAL FUND TOTALS		**6.46**	**1,331,307**	**(1,818,046)**	**(486,739)**	**(486,739)**

Attachment A

Attachment 1: Mayor's May Revision to FY09 Proposed Budget

BUDGETED DEPARTMENT-NGF	CHANGE DESCRIPTION	FTE	PE	NPE	EXP	REVENUE
POLICE: SEIZED ASSETS FUND	SEIZED ASSETS FUND ADJUSTMENT	-	-	1,750,000	1,750,000	200,000
	TRANSFER TO GF- LEASE PMT AND PC SUPPORT	-	-	2,302,715	2,302,715	-
POLICE: DECENTRALIZATION	INCREASE PER DIEM IN BED FEES	-	-	118,083	118,083	-
SPECIAL PROMOTIONAL PROGRAMS	TOT GF TRANSFER DISCRETIONARY ADJUSTMENT	-	-	(252,856)	(252,856)	-
	SPECIAL PROMO TOT REVISION	-	-	-	-	(1,264,276)
ENVIRONMENTAL SERVICES	AUTOMATED REFUSE CONTAINERS REVENUE	-	-	500,000	500,000	500,000
METROPOLITAN WASTEWATER	MUNICIPAL CAPITAL IMPROVEMENT PROGRAM	-	-	593,951	593,951	-
	TRUCK LIQUID WASTE FEE REVENUE ADJUSTMENT	-	-	-	-	(877,000)
	PAYMENT FOR SEWER DEBT FINANCING	-	-	-	-	(224,000,000)
	REDUCTION OF DEBT SERVICES	-	-	(215,922,310)	(215,922,310)	-
	REDUCTION OF CIP BUDGET TRANSFER	-	-	(1,554,671)	(1,554,671)	-
GENERAL SERVICES- NGF	FUEL INCREASE	-	-	1,912,912	1,912,912	1,912,912
OFFICE OF THE CIO	POSITION RESTORATION & OFFSET	-	4,699	-	4,699	-
OTHER FUNDS	CONCOURSE & PARKING GARAGES TRANSFER TO GF	-	-	1,664,334	1,664,334	-
	TAX ANTICIPATION NOTES ISSUANCE	-	-	(2,004,019)	(2,004,019)	(2,004,019)
NON-GENERAL FUNDS	ERP ALLOCATION REMOVAL	-	-	(1,131,347)	(1,131,347)	-
	FLEX BENEFITS-NGF	-	34,936	-	34,936	-
	FUEL INCREASE - NGF	-	-	646,470	646,470	-
	WORKERS' COMPENSATION ADJUSTMENT-NGF	-	(230,000)	-	(230,000)	-
PARKS & RECREATION	TRANSFER FROM EGF 2/3RD & REVENUE ADJ	-	-	2,000,000	2,000,000	727,422
	TRANSFER FROM OS FUND	-	-	727,422	727,422	-
WATER	CIP EXPENDITURES/BOND REVENUE	-	-	14,200,000	14,200,000	11,360,000
NON-GENERAL FUND TOTAL		**-**	**(190,365)**	**(194,449,316)**	**(194,639,681)**	**(213,444,961)**

Attachment 2: Fiscal Year 2009 Community Development Block Grant Budget Allocation

Fiscal Year 2009 - CDBG Budget for Non-Capital Expenditures

Department/ Activity	Project Title/Activity	Department Allocations	FY09 Proposed	FY09 Change
Office of Ethics & Integrity	Disability Services to CDBG (Admin)	120,000	340,000	(220,000)
Environmental Services Department, Lead Safe Neighborhood Program Enforcement & Outreach	Council District Office 1 Council District Office 3 Council District Office 6	102,500	-	102,500
Neighborhood Code Compliance Department, Proactive Code Enforcement	Council District Office 3 Council District Office 4 Council District Office 8 Council District Office 7	330,667	573,279	(242,612)
Mentor Protégé Program	Mentor Protégé Program - District 1 Mentor Protégé Program - District 4 Mentor Protégé Program - District 5 Mentor Protégé Program - Citywide	27,500	25,000	2,500
Park & Recreation	Powerbeach Wheel Chair Program Senior Citizen Services Therapeutic Recreation Services	674,604	674,604	-
Engineering & Capital Projects	Architectural Engineering Division to CDBG (Admin) To CDBG (Project Mgmt & Direct Delivery)	450,000	450,000	-
Public Safety, Commission on Gang Prevention	Capacity Bldg for Anti Gang Programs – CW Capacity Bldg for Anti Gang Programs - Council District Office 4	75,000	-	75,000
City Planning & Community Investment	CDBG Administration - HUD Reforms (Council Districts & Citywide) CDBG Administration - HUD Reforms (Citywide) CDBG Administration SS/ED Project Mgmt	1,475,000	1,224,375	250,625
Comptroller	CDBG Admin - Accounting Services to CDBG	135,000	133,548	1,452
Development Services	CDBG Admin - Environmental Review Services to CDBG	40,000	-	40,000
TOTALS		**3,430,271**	**3,420,806**	**9,465**

Attachment A

Attachment 3: Revised Fiscal Year 2009 Concourse and Parking Garage Operating Fund

CONCOURSE AND PARKING GARAGES OPERATING* FUND 10322	FY 2009 PROPOSED	FY 2009 REVISED
BEGINNING BALANCE AND RESERVE		
Balance from Prior Year	-	1,269,737
Fund Balance Reserve	-	550,000
TOTAL BALANCE	**-**	**1,819,737**
REVENUE		
Other Centre City Rental	357,795	357,795
Municipal Parking Garage	2,005,100	2,005,100
HBJ Parking Garage	360,140	360,140
Concourse Event Revenue	600,000	600,000
TOTAL REVENUE	**3,323,035**	**3,323,035**
TOTAL BALANCE AND REVENUE	**3,323,035**	**5,142,772**
OPERATING EXPENSE		
Administration – Concourse	274,188	274,188
Operations – Concourse	1,484,157	1,484,157
Operations - Parking Garages	620,093	620,093
Operating Reserve Appropriation	550,000	550,000
Transfer to the General Fund	-	1,664,334
TOTAL OPERATING EXPENSE	2,928,438	4,592,772
TOTAL EXPENSE	**2,928,438**	**4,592,772**
RESERVE		
Fund Balance Reserve		550,000
TOTAL RESERVE	**-**	**550,000**
BALANCE	394,597	-
TOTAL EXPENSE, RESERVE AND BALANCE	**3,323,035**	**5,142,772**

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Attachment 4: Environmental Growth Fund Revised Revenue and Expense Statements

Environmental Growth Fund 1/3 * (Fund 105051)	FY 2008 BUDGET	FY 2009 PROPOSED	FY 2009 (REVISED)
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	1,738,411	983,574	1,031,903
Reserve Advance/Deposit	-	-	-
Reserve for Subsequent Year's Expenditures	138,197	240,000	863,401
Reserve for Encumbrances	274,728	330,000	136,672
Change in Prior Year Expenditures	-	-	-
TOTAL BALANCE	2,151,336	1,553,574	2,031,976
REVENUE			
Franchises	4,713,742	4,738,842	4,738,842
Interest Earnings	53,500	53,500	53,500
TOTAL OPERATING REVENUE	4,767,242	4,792,342	4,792,342
TOTAL BALANCE AND REVENUE	**6,918,578**	**6,345,916**	**6,824,318**
EXPENSE			
Open Space Capital Projects		200,000	200,000
Park Systems Master Plan	-	-	-
SD River Master Plan	-	-	-
TOTAL CAPITAL IMPROVEMENTS PROGRAM	-	200,000	200,000
Regional Park/ Open Space Maintenance	2,594,970	2,816,029	2,816,029
Transfer to Los Penasquitos	55,000	55,000	55,000
Reimbursement of Eligible Park Maint.	1,548,441	1,548,441	1,548,441
Reimbursement of Eligible Open Space Maint.	350,000	350,000	350,000
Payment for Scripps MAD Fire Expenses	-	-	-
Turf and Field Rehabilitation Reimbursement	330,000	330,000	330,000
MAD Reimbursements	172,415	172,415	172,415
Transfer to MAD Revolving Development Fund	-	-	-
Assessment Reserve	17,242	17,242	17,242
Prior Year Expenditures	-	-	-
TOTAL OPERATING EXPENSE	5,068,068	5,289,127	5,289,127
TOTAL CIP & OPERATING EXPENSE	**5,068,068**	**5,489,127**	**5,489,127**
RESERVE	**1,000,073**	**300,000**	**1,163,400**
BALANCE	**850,437**	**556,789**	**171,791**
TOTAL EXPENSE, RESERVE AND BALANCE	**6,918,578**	**6,345,916**	**6,824,318**

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Attachment A

Environmental Growth Fund 2/3*

Environmental Growth Fund 2/3 (Fund 105052)

	FY 2008 BUDGET	FY 2009 PROPOSED	FY 2009 PROPOSED (REVISED)
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	547,559	1,791,104	2,386,428
Reserve for Continuing Appropriations	1,769,988	2,338,663	1,769,988
TOTAL BALANCE	2,317,547	4,129,767	4,156,416
REVENUE			
Franchise Revenue/Sales Taxes	9,427,485	9,477,683	9,477,683
Interest Earnings	53,500	53,500	53,500
Transfer from Open Space Facilities District Fund	-	-	727,422
TOTAL OPERATING REVENUE	9,480,985	9,531,183	10,258,605
TOTAL BALANCE AND REVENUE	**11,798,532**	**13,660,950**	**14,415,021**
EXPENSE			
Park Maintenance Reimbursement	8,896,882	8,896,882	8,896,882
District No. 1 for Bond Interest and Redemption	437,025	434,600	434,600
Transfer to Open Space and Developed Reg Parks	-	-	2,000,000
TOTAL OPERATING EXPENSE	9,333,907	9,331,482	11,331,482
RESERVE	-	-	-
Reserve for Continuing Appropriations	1,769,988	-	1,769,988
TOTAL RESERVE	**1,769,988**	**-**	**1,769,988**
BALANCE	**694,637**	**4,329,468**	**1,313,551**
TOTAL EXPENSE, RESERVE AND BALANCE	**11,798,532**	**13,660,950**	**14,415,021**

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OPEN SPACE PARK FACILITIES DISTRICT FUND*

OPEN SPACE PARK FACILITIES DISTRICT FUND 71631

	FY 2008 BUDGET	FY 2009 PROPOSED	FY 2009 PROPOSED (REVISED)
BEGINNING BALANCE AND RESERVE			
Reserve Carried forward for July 1 Interest Payment	647,966	464,654	673,922
Designated for Unrealized Gains	-	-	-
TOTAL BALANCE	647,966	464,654	673,922
REVENUE			
Revenue from other agencies	-	-	-
Interest on Investments	53,500	53,500	53,500
Environmental Growth Fund Transfer	437,025	434,600	434,600
TOTAL OPERATING REVENUE	490,525	488,100	488,100
TOTAL BALANCE AND REVENUE	**1,138,491**	**952,754**	**1,162,022**
EXPENSE			
Bond debt proceed payment	-	-	-
Bond Interest and Redemption	**437,025**	**434,600**	**434,600**
Transfer to EGF 2/3rd Fund	-	-	**727,422**
TOTAL OPERATING EXPENSE	**437,025**	**434,600**	**1,162,022**
RESERVE	**673,922**	**518,154**	-
BALANCE	-	-	-
TOTAL EXPENSE, RESERVE AND BALANCE	**1,110,947**	**952,754**	**1,162,022**

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Attachment A

Attachment 5: Maintenance Assessment District Revised Fiscal Year 2009 Schedule

Title	FY09 Proposed NPE	FY09 Revised NPE	Change
Assessment District Management	897,909	982,561	84,652
Street Light District #1 MAD	712,312	706,586	(5,726)
Scripps/Mirmar Ranch MAD	1,130,592	1,115,080	(15,512)
Tierrasanta MAD	1,913,073	1,902,852	(10,221)
Campus Point MAD	32,200	32,214	14
Mission Boulevard MAD	124,628	124,661	33
Carmel Valley MAD	2,782,128	2,754,876	(27,252)
Sabre Springs MAD	283,530	282,056	(1,474)
Mira Mesa MAD	1,544,763	1,541,294	(3,469)
Rancho Bernardo MAD	869,561	869,901	340
Penasquitos East MAD	476,438	476,778	340
Coronado View MAD	44,087	44,106	19
Park Village MAD	585,556	585,827	271
Eastgate Technology Park MAD	248,724	250,439	1,715
Calle Cristobal MAD	410,095	406,893	(3,202)
Gateway Center East MAD	269,324	266,487	(2,837)
Miramar Ranch North MAD	1,933,251	1,923,692	(9,559)
Carmel Mountain Ranch MAD	633,012	633,216	204
La Jolla Village Drive MAD	85,083	84,638	(445)
First SD River Imp Project MAD	347,574	344,230	(3,344)
Linda Vista Community MAD	265,658	265,829	171
Washington Street MAD	146,930	136,963	(9,967)
Otay International Center MAD	417,186	417,743	557
Carmel Valley Nbhd #10 MAD	559,367	559,506	139
North Park MAD	977,425	987,710	10,285
Kings Row MAD	12,534	12,553	19
Webster-Federal Boulevard MAD	82,676	82,709	33
Stonecrest Village MAD	1,195,264	1,195,673	409
North Torrey Pines Road MAD	988,814	974,389	(14,425)
Torrey Hills MAD	2,334,175	2,317,248	(16,927)
Coral Gate MAD	174,622	172,961	(1,661)
Torrey Highlands MAD	1,393,313	1,394,606	1,293
Talmadge MAD	433,072	431,526	(1,546)
Camino Santa Fe MAD	681,576	681,678	102
Black Mtn Ranch South MAD	2,155,981	2,156,220	239
Bay Terraces - Parkside MAD	68,345	68,364	19
Bay Terraces - Honey Drive MAD	27,728	27,742	14
University Heights MAD	69,681	69,074	(607)
Hillcrest MAD	28,098	27,882	(216)
El Cajon Boulevard MAD	561,396	556,673	(4,723)
Ocean View Hills MAD	1,214,837	1,087,483	(127,354)
Robinhood Ridge MAD	170,589	170,685	96
Pacific Highlands Ranch MAD	292,635	290,604	(2,031)
Rancho Encantada MAD	350,812	350,846	34
Total	**29,926,554**	**29,765,054**	**(161,500)**

Attachment 6: Revised Fiscal Year 2009 "OneSD" Enterprise Resource Planning System Debt Service Allocation

Department Title Non-General Fund	FY09 Proposed	FY09 Revised	Change
Airports	6,199	-	(6,199)
City Planning and Community Investment	34,521	-	(34,521)
City Retirement System	132,747	-	(132,747)
Development Services	122,429	-	(122,429)
Environmental Services	63,148	-	(63,148)
General Services	51,312	-	(51,312)
Metropolitan Wastewater	299,831	-	(299,831)
Park & Recreation	10,454	-	(10,454)
Purchasing & Contracting	17,204	-	(17,204)
QUALCOMM Stadium	11,612	-	(11,612)
Risk Management	99,990	-	(99,990)
Water	281,900	-	(281,900)
Non-General Fund Sub-total	**1,131,347**	**-**	**(1,131,347)**

Department Title General Fund	FY09 Proposed	FY09 Revised	Change
Citywide Program Expenditures	1,432,759	-	(1,432,759)
Total	**2,564,106**	-	**(2,564,106)**

Attachment A

Attachment 7: Revised Fiscal Year 2009 Seized and Forfeiture Assets Fund

SEIZED & FORFEITED ASSETS* 10118, 10119, 10143 & 10144

	FY 2009 PROPOSED	FY 2009 REVISED
BEGINNING BALANCE AND RESERVE		
Balance from Prior Year	**5,013,903**	**5,013,903**
Prior Year Reserves	**-**	**-**
TOTAL BEGINNING BALANCE AND RESERVE	**5,013,903**	**5,013,903**
REVENUE		
Proceeds from Sale of Helicopters	**-**	**-**
Seized and Forfeited Assets	**800,000**	**1,000,000**
	-	**-**
TOTAL REVENUE	**800,000**	**1,000,000**
TOTAL BALANCE AND REVENUE	**5,813,903**	**6,013,903**
EXPENSE		
TOTAL CAPITAL IMPROVEMENTS PROGRAM (CIP)	**-**	**-**
CIP Expenditures	**-**	**-**
CIP Expenditures of Prior Year Appropriations	**-**	**-**
TOTAL CIP EXPENSE	**-**	**-**
OPERATING EXPENSE		
Elementary School Safety Program	**20,000**	**20,000**
Helicopter Unit Operations	**1,448,706**	**1,448,706**
Helicopter Fuel	**-**	**500,000**
Helicopter Lease Payment	**-**	**-**
Public Saftey Enhancements	**-**	**1,000,000**
Sales Tax & Lease Payment	**-**	
Supplies, Services, Outlay	**-**	**250,000**
Sprot Training Academics Recreation Program	**-**	**-**
Transfer to General Fund PC Support	**-**	**500,000**
Transfer to General Fund Lease Payment	**-**	**1,802,715**
TOTAL OPERATING EXPENSE	**1,468,706**	**5,521,421**
TOTAL EXPENSES	**1,468,706**	**5,521,421**
RESERVE	**-**	**-**
BALANCE	**4,345,197**	**492,482**
TOTAL EXPENSE, RESERVE AND BALANCE	**5,813,903**	**6,013,903**

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Attachment 8: Revised Fiscal Year 2009 Capital Improvement Projects List

Mayor's May Revision CIP List

Project #	Project Title	Fund	FY09 Proposed	Change	FY09 Revised
73-261.3	Alvarado Water Treatment Plant - Upgrade and Expansion	41500	22,727,440	14,200,000	36,927,440
46-169.0	East Mission Gorge Force Main Rehabilitations	41506	2,329,600	(2,000,000)	329,600
41-929.0	Pump Station Upgrades	41506	1,311,591	4,265,485	5,577,076
45-988.0	MBC Wastewater Forcemain Extension	41509	722,184	(722,184)	-
46-602.0	Sewer Pump Station 41 Rehabilitation	41506	-	5,137,176	5,137,176
46-106.0	Annual Allocation - Sewer Pump Station Restoration	41506	5,137,176	(5,137,176)	-
41-940.0	Pump Station 64 Fiber Optics Network	41506	828,852	(828,852)	-
41-944.0	NCWRP Effluent Pump Station Upgrade	41509	140,608	(140,608)	-
45-940.0	Wet Weather Storage Facility	41509	674,918	(674,918)	-
46-193.0	Annual Allocation - CIP Contingencies	41506	1,301,391	(842,682)	458,709
46-502.0	Annual Allocation - Clean Water Program Pooled Contingencies	41509	153,186	(16,961)	136,225
29-971.0	Mission Dam Dredging Mitigation Project	10505 /10580	169,594	(169,594)	-
29-972.0	Los Penasquitos and Black Mountain Ranger Station	10505	389,000	(389,000)	-
37-064.0	Annual Allocation - ADA Improvements Project	18502	340,000	620,979	960,979
58-191.0	San Diego River Multi-Use Bicycle and Pedestrian Path	30301	320,000	(320,000)	-
22-972.0	North Crown Point Gazebo - Replacement	10502	-	265,000	265,000
22-965.0	Annual Allocation - Mission Bay Improvements	10502	341,802	(265,000)	76,802
29-941.0	Language Academy/Montezuma Elementary School - JU Improvements	18537	400,000	18,000	418,000
	TOTAL		**37,287,342**	**12,999,665**	**50,287,007**

THE CITY OF SAN DIEGO
MAYOR JERRY SANDERS

M E M O R A N D U M

DATE: May 29, 2008

TO: Honorable Council President Scott Peters and Council Members

FROM: Mary Lewis, Chief Financial Officer

SUBJECT: Fiscal Year 2009 Proposed Budget Amendment

This memorandum is an addition to the Mayor's May Revision dated May 16, 2008 and revises the General Fund and Non-General Fund Fiscal Year 2009 budget to include an additional special pay adjustment for the Fire-Rescue and Development Services departments. This adjustment is needed for the "Administrative Assignment Pay" category since the application of this special pay to other classifications and the increase from 10 percent to 15 percent for current firefighters assigned to straight-day assignment was not included in the May Revision.

Included in the Local 145 Memorandum of Understanding (MOU) for Fiscal Year 2009 is a five percent special pay increase to "Administrative Assignment Pay" (from 10 percent to 15 percent) along with the addition of job classifications that work in the Fire Prevention Bureau. The new labor agreement identifies Fire Prevention Inspectors, Fire Prevention Supervisors, and the Assistant Fire Marshall as being eligible for the 15 percent special pay in addition to the firefighters assigned to straight-day assignment.

The Fire-Rescue Department currently has 20.00 FTE budgeted Fire Prevention Inspector positions, 5.00 FTE budgeted Fire Prevention Supervisor positions, and 1.00 FTE Assistant Fire Marshall for a budgeted total of 26.00 FTE. The projected increase in expenditures necessary to support this special pay for these new job classifications added to the agreement and the five percent increase to current firefighters assigned to straight-day assignment is approximately $418,000. This amount includes the assumed impact from the five percent salary increase.

The Development Services Department has 14.00 FTE Fire Prevention Inspectors and 2.00 FTE Fire Prevention Supervisors for a budgeted total of 16.00 FTE. The projected increase in expenditures necessary to support this special pay is approximately $182,000. This amount includes the assumed impact from the five percent salary increase.

In order to maintain a balanced budget and offset the increase in General Fund expenditures in the Fire Department, the Special Consulting Services budget in the Citywide Program Expenditures Department is being reduced by $418,000 as part of the May Revision to the Proposed Fiscal Year 2009 Budget.

Attachment I includes these additional changes to the Fiscal Year 2009 Proposed Budget and replaces the schedule that was included in the May Revision dated May 16, 2008.

Mary Lewis

ML/jc

Attachment I

cc: Honorable Mayor Jerry Sanders
Michael Aguirre, City Attorney
Jay M. Goldstone, Chief Operating Officer
Andrea Tevlin, Independent Budget Analyst
Jill Olen, Public Safety Deputy Chief Operating Officer
William Anderson, Community Development & Planning Deputy Chief Operating Officer
Tracy Jarman, Fire Chief
Kelly Broughton, Development Services Department Director
Nader Tirandazi, Financial Management Director
Dean Roberts, Assistant to the Fire Chief
Jaymie Bradford, Director of Council Affairs

ATTACHMENT I: UPDATED FISCAL YEAR 2009 MAYOR'S MAY REVISION SUMMARY TABLE

BUDGETED DEPARTMENT-GF	CHANGE DESCRIPTION	FTE	PE	NPE	EXP	REVENUE
ADMINISTRATION	CDBG-MENTOR PROTÉGÉ PROGRAM	-	-	-	-	2,500
CITY AUDITOR	EMPLOYEE HOTLINE CONTRACT TRANSFER	-	-	15,000	15,000	-
CITY COMPTROLLER	CDBG-ACCOUNTING SERVICES	-	-	-	-	1,452
	ERP POSITION BACKFILL	1.00	173,365	-	173,365	173,365
CITY COUNCIL	POSITION REDUCTION	(0.50)	(57,844)	-	(57,844)	-
	TERMINAL LEAVE INCREASE	-	150,000	-	150,000	-
CITY PLANNING & COMM. INVESTMENT	CDBG- HUD REFORMS	-	-	250,554	250,554	250,625
CITYWIDE PROGRAM EXPENDITURES	WILD FIRES REIMBURSEMENT TO DSD	-	-	700,000	700,000	-
	ERP ALLOCATION REMOVAL			(1,432,759)	(1,432,759)	-
	GF RESERVES TRANSFER ADJUSTMENT	-	-	(2,312,282)	(2,312,282)	-
	TRANS INTEREST EXPENSE REDUCTION	-	-	(179,019)	(179,019)	-
	SPECIAL CONSULTING SERVICES REDUCTION	-	-	(418,000)	(418,000)	-
DEVELOPMENT SERVICES	CDBG-ENVIRONMENTAL REVIEW	-	-	-	-	40,000
	CDBG-NCCD PROACTIVE CODE ENFORCEMENT	-	-	(242,612)	(242,612)	(242,612)
ENVIRONMENTAL SERVICES	CDBG-LEAD SAFE ENFORCEMENT & OUTREACH	-	-	-	-	102,500
FIRE-RESCUE	INCREASE IN FUEL	-	-	400,208	400,208	-
	LOCAL 145 SALARY/SPEC PAY ADJUSTMENT	-	1,610,761	-	1,610,761	-
FLEX BENEFITS - GF	FLEX BENEFITS ADJUSTMENT-GF	-	1,227,978	-	1,227,978	-
FUEL INCREASE - GF	FUEL INCREASE - GF	-	-	1,266,442	1,266,442	-
GENERAL SERVICES	POSITION RESTORATION & OFFSET	-	(10,118)	-	(10,118)	-
LIBRARY	LIVING WAGE ORDINANCE SUPPORT	-	-	59,345	59,345	-
MAJOR GENERAL FUND REVENUE	CONCOURSE & PARKING GARAGES FUND TRANSFER	-	-	-	-	1,439,334
	FEMA REIMBURSEMENTS ADJUSTMENT	-	-	-	-	(2,100,000)
	INTEREST EARNINGS	-	-	-	-	(3,027,237)
	MT SOLEDAD EMERGENCY RD REIMBURSEMENT	-	-	-	-	2,000,000
	PROPERTY TAX REDUCTION	-	-	-	-	(326,646)
	SALES TAX REDUCTION	-	-	-	-	(1,555,114)
	TABACCO SETTLEMENT REVENUE	-	-	-	-	438,414
	TOT REDUCTION	-	-	-	-	(1,390,704)
	TOT REDUCTION FROM DISCRETIONARY	-	-	-	-	(252,856)
	VEHICLE LICENSE FEES REDUCTION	-	-	-	-	(344,475)
OFFICE OF ETHICS & INTEGRITY	CDBG-DISABILITY SERVICES	-	-	-	-	(220,000)
	EMPLOYEE HOTLINE CONTRACT TRANSFER	-	-	(15,000)	(15,000)	-
PARKS & RECREATION	POSITION RESTORATION & OFFSET	4.58	327,725	(327,725)	-	-
	NEW FACILITY-CARMEL VALLEY SKATE PARK	0.38	22,713	13,802	36,515	-
	TRANSFER FROM EGF	-	-	-	-	2,000,000
PERSONNEL	ERP POSITION BACKFILL	1.00	147,000	-	147,000	147,000
POLICE	POSITION RESTORATION & OFFSET	-	42,589	-	42,589	-
	POA SALARY/SPEC PAY ADJUSTMENT	-	(1,114,862)	-	(1,114,862)	-
	TRANSFER FROM SEIZED ASSETS: LEASE PAYMENT	-	-	-	-	1,802,715
	TRANSFER FROM SEIZED ASSETS: PC SUPPORT	-	-	-	-	500,000
PUBLIC SAFETY	CDBG-ANTI GANG PROGRAMS	-	-	-	-	75,000
	NON-PERSONNEL EXPENSE REDUCTION	-	-	(14,000)	(14,000)	-
WORKERS COMP	WORKERS' COMPENSATION ADJUSTMENT-GF	-	(770,000)	-	(770,000)	-
GENERAL FUND TOTALS		**6.46**	**1,749,307**	**(2,236,046)**	**(486,739)**	**(486,739)**

Attachment A

BUDGETED DEPARTMENT-NGF	CHANGE DESCRIPTION	FTE	PE	NPE	EXP	REVENUE
POLICE: SEIZED ASSETS FUND	SEIZED ASSETS FUND ADJUSTMENT	-	-	1,750,000	1,750,000	200,000
	TRANSFER TO GF- LEASE PMT AND PC SUPPORT	-	-	2,302,715	2,302,715	-
POLICE: DECENTRALIZATION	INCREASE PER DIEM IN BED FEES	-	-	118,083	118,083	-
SPECIAL PROMOTIONAL PROGRAMS	TOT GF TRANSFER DISCRETIONARY ADJUSTMENT	-	-	(252,856)	(252,856)	-
	SPECIAL PROMO TOT REVISION	-	-	-	-	(1,264,276)
ENVIRONMENTAL SERVICES	AUTOMATED REFUSE CONTAINERS REVENUE	-	-	500,000	500,000	500,000
METROPOLITAN WASTEWATER	MUNICIPAL CAPITAL IMPROVEMENT PROGRAM	-	-	593,951	593,951	-
	TRUCK LIQUID WASTE FEE REVENUE ADJUSTMENT	-	-	-	-	(877,000)
	PAYMENT FOR SEWER DEBT FINANCING	-	-	-	-	(224,000,000)
	REDUCTION OF DEBT SERVICES	-	-	(215,922,310)	(215,922,310)	-
	REDUCTION OF CIP BUDGET TRANSFER	-	-	(1,554,671)	(1,554,671)	-
GENERAL SERVICES- NGF	FUEL INCREASE	-	-	1,912,912	1,912,912	1,912,912
DEVELOPMENT SERVICES	SPECIAL PAY INCREASE	-	182,000	-	182,000	-
	FIRE RECOVERY PERMIT WAIVER	-	-	-	-	700,000
OFFICE OF THE CIO	POSITION RESTORATION & OFFSET	-	4,699	-	4,699	-
OTHER FUNDS	CONCOURSE & PARKING GARAGES TRANSFER TO GF	-	-	1,664,334	1,664,334	-
	TAX ANTICIPATION NOTES ISSUANCE	-	-	(2,004,019)	(2,004,019)	(2,004,019)
NON-GENERAL FUNDS	ERP ALLOCATION REMOVAL	-	-	(1,131,347)	(1,131,347)	-
	FLEX BENEFITS-NGF	-	34,936	-	34,936	-
	FUEL INCREASE - NGF	-	-	646,470	646,470	-
	WORKERS' COMPENSATION ADJUSTMENT-NGF	-	(230,000)	-	(230,000)	-
PARKS & RECREATION	TRANSFER FROM EGF 2/3RD & REVENUE ADJ	-	-	2,418,000	2,418,000	727,422
	TRANSFER FROM OS FUND	-	-	727,422	727,422	-
WATER	CIP EXPENDITURES/BOND REVENUE	-	-	14,200,000	14,200,000	11,360,000
NON-GENERAL FUND TOTAL		**-**	**(8,365)**	**(194,031,316)**	**(194,039,681)**	**(212,744,961)**

Recommended Revisions to the Fiscal Year 2009 Proposed Budget

Report by the Office of the Independent Budget Analyst

IBA Report 08-57
May 30, 2008

IBA
OFFICE OF THE
INDEPENDENT BUDGET ANALYST
CITY OF SAN DIEGO

Attachment B

Recommended Revisions to the Proposed Budget

Introduction

The IBA's preliminary review of the Mayor's Proposed FY 2009 Budget was issued on April 29, 2008, as IBA Report No. 08-41. This final report builds upon our earlier review and analysis, and presents final recommended changes to the Mayor's Proposed FY 2009 Budget for City Council consideration. Our recommendations take into account the priorities reflected in City Council budget memoranda; the results of the Mayor's May Revise; input received from the public during the hearing process; additional IBA research and analysis; and further discussions with City operational staff. Based on this input, as well as further review and analysis, our final report proposes the following revisions to the FY 2009 Proposed Budget.

IBA Proposal

Part 1 – Recommended Priority Service Restorations Totaling $1.5 million

The service restorations recommended in the first part of our proposal align closely with those discussed at a special public hearing on the Park and Recreation and Library budgets as part of the Public Safety and Neighborhood Services meeting on May 14, 2008. Due to the response from the public at the first hearing on April 30th, this additional hearing was scheduled to provide the Council further opportunity to discuss the possibility of restorations in these key service areas. For this hearing, our office presented IBA Report 08-44, which outlined the top priority restorations as identified by departmental staff for Park and Recreation and Library. At this special hearing, the Council expressed strong support for the priorities as identified by the department and outlined in the IBA Report. Council priorities budget memoranda further indicated strong support for the restorations discussed at this hearing.

As indicated in the chart on page four, Part 1 provides for $1.5 million of service restorations including all Skate Park supervision; five Park and Recreation Area Managers; a Grounds Maintenance Supervisor; 8.5 Library Assistants, 3.0 Librarians II's and a Custodian for the Central Library. Also included in Part 1 is a small amount of funding to provide overnight camping on weekends only at Kumeyaay Campground.

Restorations in Part 1 are funded through utilization of the Environmental Growth Fund balance; elimination of FY 2009 funding for the Jefferson Wells contract; and a partial reduction to Managed Competition consulting support.

Recommended Revisions to the Proposed Budget

Introduction (cont'd)

Part 2 – Recommended Priority Service Restorations Totaling $2.9 million

The second part of our proposal builds on Part 1 by recommending further priority service restorations for Park and Recreation and Library primarily to maintain key services at FY 2008 service levels. A single service enhancement- returning all swimming pools to year–round operations - is proposed consistent with Council priorities. These recommendations also respond to extensive input from the public at budget hearings.

To return services to FY 2008 levels in the area of park management and oversight, restoration of five additional Area Managers and two additional District Managers is recommended. For the Library, four more Library Assistants are restored as well as $500,000 for the matching funds program. A Graffiti Control supervisor reduced from Neighborhood Code Compliance is also recommended for restoration to maintain FY 2008 service levels.

Partial restorations include four non-sworn Police personnel; four positions for Street Maintenance and four positions for Facilities Maintenance - the priorities for which were developed by City departmental staff. Three additional items not previously considered in the budget are also recommended including temporary staffing for the Children's Pool Lifeguard Station, an Administrative Aide and overtime funding for the City Clerk and a Fiscal and Policy Analyst for the Office of the Independent Budget Analyst.

Part 2 is funded by an increase to the Redevelopment Agency loan repayment from $5.0 million to $7.5 million and a partial reduction in the funds set aside for booking fee expenses, leaving $1.5 million as a contingency. These recommendations are also illustrated in the chart on page 4.

Mayor's May Revise

The IBA also recommends approval of the Mayor's May Revise as issued on May 14, 2008 and as amended by the Chief Financial Officer per memorandum dated May 29, 2008. The May Revise outlines adjustments to the Proposed Budget, including revenue revisions and expenditure changes, based on new information received since the budget was published. We concur with the reductions in revenue growth rates proposed in the May Revise as more reflective of economic conditions. $9.2 million of the resource options identified in our Preliminary Report are being utilized in the May Revise to offset reduced revenues.

Recommended Revisions to the Proposed Budget

Introduction (cont'd)

IBA Policy Matrix

We would note that in past years this report has provided a number of policy and technical recommendations that typically require further research and analysis in the coming fiscal year. These recommendations form a policy matrix which is utilized to track progress and report status of the issues to the Budget and Finance Committee several times a year. This year we will be presenting the policy and technical recommendations in a separate report at the end of the budget process, and will request that this item be docketed for Budget and Finance Committee discussion this summer.

Next Steps

On June 4, 2008, the IBA will present the recommendations contained in this report to the Budget and Finance Committee for their consideration. The full Council will hear the Budget and Finance Committee's recommendations for final changes to the Proposed Budget on June 9, 2008.

As required by Charter, the Council will return the budget to the Mayor with their recommendations "as soon as practicable." The Mayor has five business days to approve, veto or modify any line item approved by the Council and resubmit the budget. The Council then has five business days to take action to override any vetoes or modifications made by the Mayor.

The final steps of the FY 2009 budget process include the Budget and Finance Committee's review of the Appropriation Ordinance on July 9, 2008 and City Council public hearing and adoption of the Appropriation Ordinance on July 21, 2008 and July 28, 2008 respectively.

PROPOSAL

	PROPOSAL Part 1	FTE	EXPENSE	REVENUE
	RESOURCES			
1	Environmental Growth Fund Support for Appropriate General Fund Expenses	0.00	$ -	$ 1,485,000
2	Council Administration - Reduction to Jefferson Wells Contract	0.00	$ (225,000)	$ -
3	Business Office - Partial Reduction to Managed Competition Support	0.00	$ (400,000)	$ -
	RESTORATIONS			
1	Park & Recreation - Skate Park Supervision	8.80	$ 530,000	$ 115,000
2	Park & Recreation - Partial Position Restorations	6.00	$ 552,000	$ -
3	Library - Position Restorations	12.50	$ 980,840	$ -
4	Park & Recreation - Overnight Camping at Kumeyaay Campground	0.50	$ 83,000	$ 27,000
TOTAL PART 1		**27.80**	**$ 1,520,840**	**$ 1,627,000**
PROPOSAL Part 2				
	RESOURCES			
1	Redevelopment Agency Loan Repayment Increase - $5.0M to $7.5M	0.00	$ -	$ 2,500,000
2	Booking Fees Reduction	0.00	$ (1,600,000)	
	RESTORATIONS & ADDITIONS			
1	Park & Recreation - Further Position Restorations	7.00	$ 700,000	
2	Park & Recreation - Year-round Swimming Pools	22.70	$ 1,517,000	$ 410,000
3	Library - Further Position Restorations	4.00	$ 308,160	$ -
4	Library - Matching Funds	0.00	$ 500,000	$ -
5	Fire-Rescue - Children's Pool temporary station staffing	0.00	$ 162,000	$ -
6	Fire-Rescue - Bomb Squad Training Hours	0.00	$ -	$ -
7	Fire-Rescue - Staffing for Helicopter 2	8.80	$ -	$ -
8	Development Services/NCC - Graffiti Control	1.00	$ 86,100	$ -
9	City Clerk - Administrative Aide II	1.00	$ 78,200	$ -
10	City Clerk - Overtime	0.00	$ 25,000	$ -
11	IBA - Staffing Plan Phase II	1.00	$ 210,000	$ -
12	Police - Technology Enhancements	0.00	$ -	$ -
13	Police Department - Non-Sworn Position Restorations	4.00	$ 282,600	$ -
14	General Services - Facilities Division Maintenance Positions	4.00	$ 331,000	$ -
15	General Services - Street Division Maintenance Positions	4.00	$ 346,300	$ -
16	Allocate $10 million to Appropriated Reserve	0.00	$ -	$ -
TOTAL PART 2		**57.50**	**$ 2,946,360**	**$ 2,910,000**

PROPOSAL PART 1

Resources

1-Transfer Environmental Growth Fund Balance to the General Fund to Support Appropriate Expenses - $1.49 million

Included in the FY 2009 Proposed Budget is the reimbursement of $11.9 million to the General Fund from the Environmental Growth Fund (EGF) for eligible Park and Recreation activities. According to City Charter section 103.1a, these funds "shall be used exclusively for the purpose of preserving and enhancing the environment of the City of San Diego..." The May Revise includes an increase of $2.0 million to this reimbursement, bringing the total to $13.9 million. General Fund costs planned for reimbursement include Citywide park maintenance and Balboa Park maintenance in Developed Regional Parks, and Open Space Division activities excluding street median maintenance and brush management activities (already funded by the FEMA grant). At present, no reimbursement occurs for direct on-site maintenance costs within the divisions of Community Parks I and II, which total $7.2 million and $8 million, respectively, or for General Fund maintenance activities for beaches and shoreline parks ($6.3 million) or at Mission Bay Park ($6.9 million).

Based on a review of the revised EGF fund balances, it is recommended that an additional $1,485,000 be utilized for reimbursement to the General Fund for eligible park and recreation activities, providing additional resources to the General Fund.

2-Eliminate FY 2009 Funding for Jefferson Wells – ($225,000)

In the FY 2008 budget, $225,000 was appropriated to hire a professional audit consultant (Jefferson Wells) to provide expert audit counsel to the City's Audit Committee. The Audit Committee indicated that Jefferson Wells only be retained for one year, believing that expert assistance could subsequently be provided by an expanded Office of the City Auditor. Approximately 35% of the original appropriation remains and it is expected that this amount will enable Jefferson Wells to provide expert counsel to the Audit Committee for a few months into FY 2009. As another $225,000 was proposed to be budgeted for Jefferson Wells in FY 2009, the IBA recommends that the City Council consider reprogramming this FY 2009 funding for other needs.

PROPOSAL PART 1

Resources (cont'd)

3-Reduce Partial Funding for Managed Competition Consultant – ($400,000)

The Business Office Proposed Budget includes an expense of $900,000 for Managed Competition consulting services for FY 2009. This recommendation would reduce FY 2009 funding to $500,000. However, in addition to $500,000 remaining in the FY 2009 budget, it is anticipated that Council will be asked in June to authorize $400,000 from the FY 2008 Appropriated Reserves for this purpose. This pending request has already been accounted for in the FY 2008 General Fund Reserves status report. If approved, together these actions will result in $900,000 being available for Managed Competition consulting support through FY 2009.

Attachment B

PROPOSAL PART 1

Restorations

PARK AND RECREATION

1-Restoration of Skate Park Supervision - $415,000 net

Restore all skate park supervision (8.80 FTEs at net cost of $415,000). Park and Recreation identified the restoration of supervision at the City's skate parks as its top priority, if funding were to be identified. In addition, several Council members specifically requested the restoration of skate park supervision in their budget priorities memoranda, due to the risk of possible increased liability. Supervision at existing skate park sites would require the addition of 7.30 FTEs at a cost of $450,000 with expected revenue of $100,000 for a net requirement of $350,000. The addition of the Carmel Valley Skate Park will require 1.50 FTE at a cost of $80,000, with expected revenue of $15,000, resulting in net added costs of $65,000. This is in addition to the maintenance added for the Carmel Valley Skate Park in the May Revise.

2-Restoration of Area Managers and Grounds Maintenance Supervision - $552,000

Restore five Area Managers and one Grounds Maintenance Supervisor, consistent with Park and Recreation's top priorities. This item restores one Area Manager in Developed Regional Parks, two in Community Parks I, and two in Community Parks II. Reinstatement of the Area and District Managers was cited in Council members' budget priorities memoranda. Elimination of these positions would result in a reduction in service from the current year. Park and Recreation has indicated that restoration of these positions would provide more direct services to citizens and park users, and therefore is a higher priority than increasing services for year-round pool operations.

PROPOSAL PART 1

Restorations (cont'd)

LIBRARY

3-Position Restorations - $980,840

Consistent with City Council and departmental priorities, the IBA recommends 1.00 Custodian ($58,000), 8.50 Library Assistants ($654,840), and 3.00 Librarian II positions ($268,000), for restoration in the FY 2009 Budget. The reinstatement will assist the Library Department in continuing to provide quality service to its many patrons equal to that of FY 2008.

PARK AND RECREATION

4-Restoration of Weekend Overnight Camping at Kumeyaay Campground - $56,000 net

Restore $83,000 for weekend overnight camping, with $27,000 in off-setting program revenue. As described by Councilmember Madaffer in his budget priorities memorandum, a proposal has been made to partially reinstate reductions made to eliminate overnight camping at the Kumeyaay Campground at Mission Trails Regional Park. Currently, overnight camping is permitted Thursday through Sunday nights. The proposal would allow overnight camping on Friday and Saturday nights, and would require the restoration of 0.50 Recreation Center Director I ($34,800) and related NPE of $48,100, for a net cost of $56,000.

Attachment B

PROPOSAL PART 2

Resources

1-Increase Repayment from Redevelopment Agency from $5.0 million to $7.5 million - $2.5 million

The Mayor's FY 2009 Proposed Budget includes a loan repayment of $5 million from the Centre City redevelopment project area. The IBA recommends increasing this loan repayment by $2.5 million to a revised total of $7.5 million.

While CCDC has expressed concerns about possible project delays, the IBA believes that slight delays in some projects could result but the effect should not be significant. Normal project logistics and funding challenges are likely to also cause some natural delay in project schedules.

During the discussion of the Redevelopment Agency's Budget on May 20, 2008 the CCDC President discussed some possibilities as it relates to the mechanism for making a loan repayment. As an example, it may be possible for CCDC to take on eligible CDBG expenditures and shift to Tax Increment, thus allowing the Agency to repay funds with Tax Increment. The discussion on the mechanics of the loan repayment is still in process, but during the meeting it was stated that the ultimate goal was to provide the maximum flexibility to the City on use of these funds. It was further stated that it is anticipated that this issue would be resolved in 4-6 weeks and that a Memorandum of Understanding between the City and the Agency on how these funds would be applied would return to the Redevelopment Agency for discussion and authorization.

Also, the IBA recommends a technical adjustment to budget the redevelopment loan repayment directly in the General Fund instead of the TOT Fund and subsequently eliminate the $5.0 million TOT Fund allocation to the General Fund for promotion-related expenses. The IBA does not believe that there is any nexus between the Redevelopment loan repayment and the TOT Fund. This technical adjustment will have a net-zero impact to both the General Fund and the TOT Fund.

2-Booking Fees - $1.6 million

The FY 2009 Proposed Budget includes a $3.1 million contingency for booking fee expenses. While negotiations are continuing with the County on the current MOU, we do not believe that there is a clear basis for a $3.1 million contingency, as the current State budget only proposes a 10% reduction to booking fees reimbursements. We recommend reducing this contingency by $1.6 million, leaving a $1.5 million contingency for potential State impacts to City resources.

PROPOSAL PART 2

Restorations and Additions

Park and Recreation

1-Further Restoration of Area and District Managers - $700,000

Restore five Area Managers and two District Managers. This item restores five Area Managers, two in Community Parks I, and three in Community Parks II. Also included are two District Managers, one each into Community Parks I and Community Parks II. These are in addition to 3.00 District Managers restored in the May Revise. Reinstatement of the Area and District Managers was cited in Council members' budget priorities memoranda. Elimination of these positions would result in a reduction in service from the current year. Park and Recreation has indicated that restoration of these positions would provide more direct services to citizens and park users, and therefore is a higher priority than increasing services for year-round pool operations.

2-Provide Funding for Year-Round Swimming Pool Hours - $1,107,000 net

Currently, the City provides year-round operations at four pool locations, including Clairemont, Memorial, Ned Baumer and Vista Terrace. The Park and Recreation Department had previously indicated that an increase of $1.4 million would be needed to fund year-round operations at all thirteen City pool locations. City Council Offices have identified the use of State park bond funds to augment the hours of pools in their Council Districts, including $90,080 for Memorial, $122,900 for Vista Terrace and $85,000 for Allied Gardens. With the identification of these funding sources, the General Fund need is reduced to $1,107,600, which we recommend be added to the budget at this time. To return all pools to year-round operations would require an additional 22.70 FTEs at a cost of $1,517,000 with off-setting revenues of $410,000, resulting in a net cost of $1,107,000. Year-round operations for all thirteen pool locations were last funded in Fiscal Year 2004.

PROPOSAL PART 2

Restorations and Additions (cont'd)

LIBRARY

3-Further Position Restorations - $308,160

As mentioned in several Councilmember memoranda, the IBA recommends that Council restore an additional 4.00 Library Assistants at a cost of $308,160. This reinstatement would complete the restoration of 12.50 Library Assistant positions to the FY 2008 level of service. We note that the Library Assistant restoration does not include an additional 3.90 Library Assistant positions currently proposed for reduction in FY 2009. These positions were funded by the Library Grant Funds in FY 2008 and their restoration depends on securing continued Library Grant Funds in FY 2009.

4-Increase Library Matching Funds by $500,000

As recommended in our preliminary report, the City Council priorities indicated support for raising the current $1.0 million Library Matching Fund by up to $500,000, to $1.5 million. This increase will potentially generate a total $1.0 million in additional funds to the department if matched by donations from the community. The IBA supports this increase, as Library staff has indicated this level would be achievable in FY 2009.

SAN DIEGO FIRE-RESCUE

5-Temporary Staffing Cost for Children's Pool Lifeguard Station - $162,000

Since the development of the FY 2009 Proposed Budget, the Children's Pool Lifeguard Station has been condemned. To address the loss of this lifeguard station and maintain service, the department will need to operate two temporary stations until the permanent station is reopened. The department will need an additional $162,000 in hourly wages.

6-Increase in Bomb Squad Training Hours - $0

The Fire-Rescue Business Process Reengineering Report recommended an increase in the number of bomb squad training hours. The annual cost for this increase is estimated to be $65,260. An additional recommendation identified that a reduction in overtime costs could be achieved ($163,665) by discontinuing the Light and Air Unit. Due to timing concerns, the

PROPOSAL PART 2

Restorations and Additions (cont'd)

IBA is recommending to budget only a portion of these overtime savings ($65,260) to offset the increased training hour costs. This recommendation is cost neutral.

7-FTEs for Additional Helicopter - $0

The FY 2009 Proposed Budget included funding for a second helicopter; however, the additional FTEs were not included. The additional funding was achieved by reducing the department's vacancy factor. The IBA recommends the inclusion of the 8.80 FTEs (3.30 Fire Captains, 3.30 Pilots, and 2.20 Fire Fighters) needed to operate the second helicopter. The original action to lower the vacancy factor would subsequently be reversed, thus increasing the vacancy factor from $6.6 million to $8.0 million. This recommendation is cost neutral.

DEVELOPMENT SERVICES – NEIGHBORHOOD CODE COMPLIANCE

8-Graffiti Control Program - $86,100

The FY 2009 Proposed Budget for Neighborhood Code Compliance includes the reduction of 1.00 Utility Supervisor from the Graffiti Control Program. The IBA recommends the restoration of this position to maintain FY 2008 service levels. The cost of this position is $86,100.

CITY CLERK

9-Addition of Administrative Aide II - $78,200

The City Clerk's office has taken on additional tasks due to growing demands for public information, including: increased processing, tracking and monitoring regarding the expansion of the new Lobbying Ordinance and Statement of Economic Interest filings; and processing and filing of the Water and Wastewater rate increase protests as part of the Proposition 218 process. The City Clerk has requested the addition of 1.00 Administrative Aide to fulfill the increased responsibilities in the Elections Section. The cost of this addition is $78,200.

PROPOSAL PART 2

Restorations and Additions (cont'd)

10-Increased Overtime Funding - $25,000

The Clerk's office has also requested an addition of $25,000 for overtime pay. The requested overtime will ensure legal requirements are met for supporting Special and Emergency City Council Meetings, co-administering Project Area Committee elections, handling evening/off-site meetings, and properly distributing back-up or exhibit materials and noticing for supplemental items. In FY 2008, the Clerk's office had no money budgeted for overtime pay. However, as of May 23, 2008 the office expended almost $16,000 for this purpose. The IBA supports budgeting funds for this anticipated expense.

OFFICE OF THE INDEPENDENT BUDGET ANALYST

11-IBA Staffing Plan Phase 2 - $210,000

The IBA suggests implementing a revised approach to Phase 2 of the office staffing plan, which would include only one additional position at this time, a Fiscal & Policy Analyst for economic forecasting and revenue analysis. In addition, funding is included for necessary office build-out/remodeling, other non-personnel expense, and funding to engage consultants on special research projects as-needed. The cost of this addition is $210,000.

POLICE

12-Technology Enhancements - $0

The May Revise identified reimbursements from the Seized and Forfeited Assets Fund to support technology improvements in the Police Department. Specific details on how this funding will be used have not been provided at this time. The IBA recommends that the department develop a plan that addresses the Council members' priorities and return to the Public Safety and Neighborhood Services Committee with details on spending priorities by September 2008.

13- Restoration of Non-sworn Positions - $282,600

The Proposed Budget included the reduction of 24.50 non-sworn positions. The IBA recommends the restoration of 4.00 FTEs, including 2.00 Police Records Clerks, 1.00 Police Investigative Aide II, and 1.00 Property and Evidence Supervisor. The Police Records

PROPOSAL PART 2

Restorations and Additions (cont'd)

Clerks are responsible for entering information on stolen vehicles and missing persons into the Department of Justice database. A Police Investigative Aide assists detectives by completing preliminary research, coordinating photo lineups, compiling suspect information and creating wanted bulletins. The Property and Evidence Supervisor assists with the handling of impounded property, including the proper disposal of items to accommodate all necessary property. The total cost of this restoration is $282,600.

GENERAL SERVICES – FACILITIES DIVISION

14-Restoration of Maintenance Positions - $331,000

The General Services Department has indicated that four of the positions eliminated from the Facilities Division in the FY 2009 Proposed Budget are the highest priority for restoration in order to support facility maintenance. These positions include 2.00 Carpenters and 2.00 Painters. The total cost for restoring these positions would be $331,000.

GENERAL SERVICES – STREET DIVISION

15-Restoration of Maintenance Positions - $346,300

The General Services Department has indicated that four of the positions eliminated from the Street Division in the FY 2009 Proposed Budget are the highest priority for restoration in order to support street maintenance. These positions include 2.00 Equipment Operator II, 1.00 Utility Worker II, and 1.00 Public Works Superintendent. The total cost for restoring these positions is $346,300.

APPROPRIATED RESERVE

16-Designate Funding for Appropriated Reserve - $10,000,000

According to the City's Reserve Policy, there are no minimum or maximum funding levels for the Appropriated Reserve for a given year. The Reserve Policy states that the Mayor will

PROPOSAL PART 2

Restorations and Additions (cont'd)

include an amount each year in the operating budget to fund the Appropriated Reserve. However, no funding has been allocated in the FY 2009 Proposed Budget for the Appropriated Reserve. The May Revise indicates that funding will be allocated to the Appropriated Reserve as part of the actions to approve the annual Appropriation Ordinance. The IBA recommends that the City Council discuss the allocation of $10 million to the Appropriated Reserve as part of its final budget decision-making process, which will allow for direction to be given for the preparation of the Appropriation Ordinance. Any funds in the Appropriated Reserve are included in the calculation as part of the reserve target percentage. Because of this, the identification of additional funding is not necessarily required, but only that the designation of a portion of the Unallocated Reserve be made.

This allocation to the Appropriated Reserve would result in an increase of $10 million to the General Fund budget.

Included in the FY 2009 Proposed Budget is the contribution of $6 million to the General Fund reserve, in order to reach the City's Reserve Policy goal of 6.5% of the General Fund budget. The May Revise includes a reduction of $2.3 million to this amount, leaving $3.7 million, in order to achieve the reserve policy goal based on the latest estimate for year-end results. As part of the year-end closing process, the release of prior year encumbrances are likely to positively impact the year-end balance for the General Fund. For Fiscal Year 2008, this factor resulted in a $7 million increase to the reserve balance. No recommendation has been offered by management to further reduce Fiscal Year 2009 budgeted contributions to the General Fund reserve, even in light of an expected higher reserve balance due to the release of prior year encumbrances. Reserve levels in excess of the policy goal may be desired, given the uncertain economic climate and possible continued negative impacts on the City's major General Fund revenues. The reserve may need to be accessed to supplement budgetary allocations, and serve as a contingent resource, should revenues not materialize as estimated. Our office makes no recommendations for revising the reserves contribution but note this issue in order to provide information to the City Council.

Conclusion

The IBA recommends City Council approval of the recommended revisions to FY 2009 Proposed Budget as outlined in this report. The IBA further recommends approval of the Mayor's May Revise as issued on May 14, 2008 and as amended by the Chief Financial Officer on May 29, 2008.

The IBA recognizes the significant time and effort that has gone into the development of the City's annual budget; and we wish to thank members of the City Council, particularly Councilwoman Toni Atkins, Chair of the Budget and Finance Committee, as well as the Mayor's financial team led by Chief Financial Officer Mary Lewis; City departmental staff, notably Park and Recreation and Library; and members of the public who were able to make a difference by attending public hearings and providing valuable input regarding priority City services.

[SIGNED]

Lisa Celaya
Fiscal & Policy Analyst

[SIGNED]

Elaine DuVal
Fiscal & Policy Analyst

[SIGNED]

Tom Haynes
Fiscal & Policy Analyst

[SIGNED]

Jeff Kawar
Fiscal & Policy Analyst

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Penni Takade
Deputy Director

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Dominika Bukalova
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Michael Prinz
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Judy Stone
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Andrea Tevlin
Independent Budget Analyst

Attachments

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ATTACHMENT

City of San Diego
COUNCIL PRESIDENT SCOTT PETERS
DISTRICT ONE

M E M O R A N D U M

DATE: May 22, 2008

TO: Honorable Mayor and Councilmembers

FROM: Council President Scott Peters

SUBJECT: FY 2009 Budget Recommendations – Amendments

The following requests are additional amendments to my FY 2009 Budget Recommendation memorandum submitted on May 21, 2008.

Library

1) Library Matching Funds. I request $500,000 (in addition to the currently allocated $1,000,000) be added to be used for the department's matching grant program to allow the City to match more private donations for the library.

2) Library Grant Writer Position: I support the transfer of the department's grant writer position to the San Diego Library Foundation.

SHP:wjs

Attachments
CC: Honorable City Attorney Michael Aguirre
Jay Goldstone, Chief Operating Officer
Andrea Tevlin, Independent Budget Analyst
Mary Lewis, Chief Financial Officer

Attachment B

COUNCIL PRESIDENT SCOTT PETERS
DISTRICT ONE

MEMORANDUM

DATE: May 21, 2008

TO: Honorable Mayor and Councilmembers

FROM: Council President Scott Peters

SUBJECT: FY 2009 Budget Recommendations

On January 9, 2008, I submitted my list of priorities to the Mayor, my Council colleagues, and the Independent Budget Analyst ("IBA") reflecting my vision for Council District One and the City of San Diego in Fiscal Year ("FY") 2009. I stressed the importance of continuing the positive work being done by the Mayor and City Council to bring fiscal stability back to the City and developing longtime financial solutions while protecting core services the City provides to our citizens.

The City Council has been a strong supporter in the Mayor's reform agenda. I commend the Mayor for making tough choices in streamlining City services, for his commitment to increase funding for deferred maintenance and compliance with the American Disability Act ("ADA"), pension reform efforts and adequately funding the City's short and long term liabilities (General Fund Reserves, retiree health and pension liabilities, and public liability and worker's compensation funds). By working together, we have completed the City's backlog of audits, enacted strong financial reform and oversight mechanisms, placed key charter reform proposals on the ballot, drastically improved the health of the pension system, and restored the city's access to the public bond markets.

During the upcoming Council budget deliberations, I look forward to working cooperatively with everyone to identify potential resource options to plan for state actions while restoring much-needed services back into the budget, if funds are available.

I submit the following recommendations and items of concern for the Council's and the IBA's consideration.

Public Safety

1) Fire-Rescue. The Ad-Hoc Committee on Fire Prevention and Recovery, the IBA and the Fire-Rescue Department have been working to identify a list of alternative measures and relevant costs to implement the Fire-Rescue Department Station Master Plan to eliminate the City's fire station and staffing deficits within the next ten years. (see attachment 1) On May 19, 2008, the IBA presented a list of department deficiencies and potential revenues and tax increases to fund this plan. While the Master Plan study will be completed in July or August of this year, we must start the work now to identify funding resources to implement the potential recommendations of the Fire-Rescue Department. I would request that the IBA report back to the committee with a comprehensive study and benchmarking of the City's current tax rates and any recommended action.

2) Fire-Rescue. I request that funding for the construction of the three La Jolla lifeguard station projects (La Jolla Cove, La Jolla Shores, Children's Pool) be included in the next Safety Bond offering, whether that is a private or public offering. I also request a list of all projects that are being considered for the next Public Safety Bond.

3) Fire-Rescue. I request that the COO and the Fire-Rescue Department review current fee structure for fire and emergency services and present it to the Ad-Hoc Committee on Fire Prevention and Recovery and then to the City Council.

4) Police. On March 24, 2008, I requested video camera installations in the La Jolla Shores Beach area and other locations identified by SDPD. (see attachment 2) I request that $1 million from the Seized and Forfeited Assets be used to start the process of installing cameras in high crime areas throughout the City.

5) Police. On July 17, 2006, the City Council authorized $250,000 in expenditures to fund the Police Officer Recruitment Program, including funds to hire a recruitment consultant by January 2007. I would request a presentation of the work done by the consultant to be presented to the Public Safety and Neighborhood Services Committee.

6) Police. I request that the COO and the Police Department work together to review the current fines in the municipal code, fees for permits and licensing, and any cost recovery measures for police services and present it to the Public Safety and Neighborhood Services Committee.

7) Police. I request that the Police Department fully staff the parking enforcement officer positions. It is my understanding that the Police Department has not fully staffed the parking enforcement officer positions requested and authorized by the Council. Hiring of these officers is generally revenue-neutral, as the costs to hire are less than the revenue produced to enforce our parking regulations.

Community Planning and Infrastructure

1) General Services-Street Division. I support the Mayor's commitment to addressing deferred maintenance and ADA infrastructure improvements. I agree with the Mayor and IBA that the City needs to place greater emphasis on preventive maintenance to minimize the list of deferred

maintenance. In the case that fewer reserve allocations are needed to meet the 6.5% policy goal, I would request the savings fund the 19.00 FTE or $1.5 million in funding that are proposed for elimination from the FY 2009 budget.

2) ADA and Disability Services. The City has embarked on an aggressive ADA infrastructure plan. I fully support the Mayor's initiative in funding this federal mandate.

3) Homeless Shelter Funding. I request that the Mayor and City Council work with the County of San Diego to address homeless issues. The County of San Diego is responsible for administering health and human services in our County and can partner with us to address this tough issue.

4) Centre City Development Corporation. I do not support increasing the budgeted repayment from the Redevelopment Agency since it can potentially slow down scheduled projects in the Downtown redevelopment area.

City Attorney

1) Case Management Program. I request that the City Attorney's Office work with city staff to prepare a presentation to the Budget and Finance Committee of the current case management program and benefits of potential upgrades.

2) Amendment to Appropriations Ordinance, Section 15. The amendment to the FY 2008 appropriation ordinance included language for the Comptroller to withhold payment of fees, costs and expenses associated with any case/claim filed by the City Attorney in which authorization to file such case or claim has not been pre-approved by the City Council. I intend to ask my colleagues to add similar language to the FY 2009 appropriations ordinance.

3) Outside Counsel. As part of my FY 2008 budget request memorandum, I requested that the City Attorney provide quarterly reports to the City Council on ongoing costs for outside legal counsel used in each fiscal year. No updates were given to the Council in this fiscal year. I request that this information be either be submitted in writing or presented to the Budget and Finance Committee at the earliest possible date.

Finance

1) MOU requirements. In the FY 2006 MOU between the City and MEA, the employees agreed to contribute an additional 1% for their pension contribution beginning in FY 2008. There are approximately $7 million worth of additional revenue from employee concessions which have not been leveraged since the issuance of the Tobacco Revenue Bond. I request a status update on the City's intentions of leveraging these revenues to allow the City to keep the current schedule.

2) Comptroller's Office. I support the Mayor's efforts to complete the remaining CAFRs at the earliest possible date. The additional $375,000 for temporary help should remain in the budget until the City is current on all financial statements.

Environmental

Advanced Water Treatment Demonstration Project. I request that the Water Department provide a cost estimate for additional work in conjunction with the California Public Health Department to

pursue the necessary approvals and to hire a consultant for outreach and education. Once the funding needs are determined, I request funding for this project.

Independent Budget Analyst.

1) I support allocating an additional $20,000 for the IBA to utilize experts on as-needed special research projects.

2) The IBA has provided invaluable services to the City Council and the residents of the City in giving an independent view of the Mayor's fiscal and policy proposals. I request that the 1.00 FTE and costs associated with a Fiscal & Policy Analyst or Research Analyst be added to the department's budget.

Park and Recreation

1) Swimming Pools Closures. Over the past three years, both of the pools in Council District One-Swanson Pool and Carmel Valley Pool-were forced to close for three months as part of the City's rolling closure program while pools in other Council Districts were able to stay open. I request that the IBA investigate using the remaining balance of the Environmental Growth Fund or other encumbered, but unused funds be used to keep all 12 city pools open year-round.

2) Skate Park Supervision. I am in concurrence with the City Attorney and the IBA that eliminating supervision at skate parks can be a potential liability for the City. I request the restoration of 7.50 FTEs and $450,000 in related costs to maintain current services at our skate parks. In addition, the Carmel Valley Skate Park is scheduled to open in November 2008. I request that any costs associated with supervising this facility be included in the budget with funds remaining from reserve allocations, excess tobacco settlement revenue or if funds set aside for booking fees become available.

3) Park Ranger Program. I request that La Jolla, specifically La Jolla Shores' Kellogg Park, be included in the City's Park Ranger program in one of the following ways: adding a Ranger position, reallocating existing Ranger resources to ensure that this area is monitored, or hiring a Ranger on a seasonal basis in order to cover the summer months, when the impact of residents and visitors to this Park is most acutely felt by the community.

4) District Manager for Shorelines and Beaches. I request that this position be continually funded even after current manager John Hudkins retires from his post. This position provides essential support to the beach going public.

5) Kumeyaay Campground. I support a partial position to allow for overnight camping on the weekends. I request that the Park and Recreation Department work with the IBA to determine the costs of this proposal.

Library

1) In the event that there are funds available, I request that positions be restored to this department in the following order.
   - Custodian II for Central Library (1.00 FTE at cost of $58,000)

- Librarian IIs (3.00 FTEs at cost of $268,000)
- Library Assistants (8.50 FTEs at cost of $654,000)

Neighborhood Code Compliance

1) Graffiti Control Program. A reduction of 1.0 FTE in the Graffiti Control Program will have a negative impact on graffiti control in the City. I request the position of Utility Supervisor be restored to this department if funds become available.

City Clerk

1) Election Section. Increased demand for Proposition 218 votes, and new requirements created by the lobbying ordinance have placed increased demands on this four-person division of the Clerk's office. I support the Clerk's request for 1.00 FTE position for this department.

SHP:wjs

Attachments

CC: Honorable City Attorney Michael Aguirre
Jay Goldstone, Chief Operating Officer
Andrea Tevlin, Independent Budget Analyst
Mary Lewis, Chief Financial Officer

ATTACHMENT

Attachment 1

City of San Diego
COUNCIL PRESIDENT SCOTT PETERS
DISTRICT ONE

MEMORANDUM

DATE: November 29, 2007

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Council President Scott Peters Elizabeth Kirsby for SHP

SUBJECT: Firestorm 2007: Fire Department Staffing Deficiencies

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In light of Senator Dianne Feinstein's comments at the U.S. Senate Committee on Appropriations Subcommittee meeting on November 27, 2007, I respectfully request a list of alternative measures and relevant costs to implement the Fire-Rescue Department's Station Master Plan to eliminate the City's fire station and staffing deficits within the next ten years. Please include cost estimates for land acquisition, design and construction, equipment and appropriate staffing, including associated pension and healthcare costs.

Alternatives should include cost projections for a public safety bond and potential property or sales tax increases to fully implement this plan.

Thank you for your assistance on this matter.

SHP:wjs

CC: Honorable Mayor and City Councilmembers
Jay Goldstone, Chief Operating Officer
Jill Olen, Deputy Chief Operating Officer for Public Safety
Chief Tracy Jarman, Fire-Rescue Department

Attachment B

ATTACHMENT

Attachment 2

City of San Diego
COUNCIL PRESIDENT SCOTT PETERS
DISTRICT ONE

MEMORANDUM

DATE: March 24, 2008

TO: Chief William Lansdowne

FROM: Council President Scott Peters

SUBJECT: Video Cameras at La Jolla Shores Beach and High Crime Areas

---

I would like to commend you and the police department for the great work resulting in the drop in crime rates again in 2007. While this was great news for the City, there continue to be violent incidents and quality of life crimes throughout the City.

The five cameras installed on the Mission Beach boardwalk have been shown to be extremely effective in lowering criminal activity in targeted areas. I respectfully request the installation of video cameras in the La Jolla Shores beach area. I am happy to work with you and you staff on funding and citing issues.

Additionally, I would like to work with you, the Mayor and the City Council to explore the use of video cameras as a tool of law enforcement allowing patrol officers to attend to urgent needs of residents.

I respectfully request a list of the number of locations where SDPD would like to install video cameras in the City and the total costs associated with the purchasing, staffing and operation of the cameras. I would appreciate this information by April 15, 2008, in order to integrate the issues into the budget discussions.

Thank you for your assistance.

SHP: wjs

CC: Honorable Mayor Jerry Sanders
Honorable City Councilmembers
Honorable City Attorney Michael Aguirre
Jay Goldstone, Chief Operating Officer
Andrea Tevlin, Independent Budget Analyst
Mary Lewis, Chief Financial Officer
Jill Olen, Deputy Chief Operating Officer for Public Safety

Labor Negotiations and Retirement System:

17) Negotiate fairly with all employees. Define the role for the City Council in labor negotiations consistent with practices in other Strong Mayor/Council cities. Engage in productive and positive discussions with employee groups to recover additional monies at the bargaining table, rather than seeking to reduce our liabilities through costly and unsuccessful lawsuits.

18) Reduce healthcare costs by working with all employee unions to aggregate members in a reduced number of current employee and retirement healthcare plans. This can reduce administrative costs and the per-employee costs paid by the City and the employees. Consolidating plans with the Police Officers' Association, Local 145 and the Deputy City Attorneys resulted in savings for the City in FY 2008. I invite the other labor groups to join me in a conversation about how to reduce health care costs for both the City and individual employees.

19) Continue to reduce pension costs by continuing to pay down pension liabilities in a way that preserves the City's ability to deliver day-to-day neighborhood services.

I look forward to working with each of you, Mayor Sanders, the Independent Budget Analyst, City staff and the citizens of the City of San Diego to build on the foundation we have established in restoring of fiscal integrity in our City.

SHP: wjs

Attachment

cc: Honorable Mayor Jerry Sanders
Honorable City Attorney Mike Aguirre
Jay Goldstone, Chief Operating Officer
Andrea Tevlin, Independent Budget Analyst
Mary Lewis, Chief Financial Officer

Attachment B

ATTACHMENT

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Chamber backs tax increase to fix potholes

By Michael Stetz
STAFF WRITER

April 23, 2005

The San Diego Regional Chamber of Commerce doesn't normally endorse tax increases. It supports the local business community, which thinks of taxes the way Dracula thinks of daybreak.

But these are strange times in San Diego.

The chamber announced yesterday that it wants the city to adopt a new tax and increase another one to rid the city's roads of potholes and to upgrade other infrastructure, such as water and sewer systems.

If enacted, the taxes could generate as much as $50 million a year over five years under the chamber's best-case scenario. But the $250 million would not be a total solution. The city estimated in 2001 that it would cost $320 million just to bring streets and sidewalks up to standard.

Chamber officials said the nuts-and-bolts part of the city is falling apart at an alarming rate and that city government isn't doing enough. It's foundering under a crushing pension fund debt and under pressure from federal agencies looking to see what went wrong.

How radical is the chamber's proposal of a car rental fee and an increase in the real estate transfer tax?

"We searched our archives and can't remember doing anything like it," said Mitch Mitchell, the chamber's vice president for public policy.

John Hawkins, the chamber's immediate past chairman, cautioned that the tax increase is not a cure and that a more comprehensive infrastructure repair plan is needed. He and others likened the proposal to a Band-Aid.

The outbreak of potholes in city streets this year is not simply the result of the recent near-record amount of rain, but also of "years of neglect and shifting priorities," he said.

Because of budget problems, the city has all but quit resurfacing streets, *The San Diego Union-Tribune* recently reported, a move that has drastically affected the quality of the roads. Only six miles are budgeted to get the key maintenance this year. Last year, no streets were resurfaced.

San Diego has 2,800 miles of streets.

Meanwhile, potholes are festering. At one point, the city estimated that 60,000 were scattered throughout the city. From late December to April, the city filled more than 20,000 potholes.

While the chamber has supported such measures as an increase in the Transient Occupancy Tax, which is levied on hotel guests, it rarely supports general tax increases.

"It's a break from the norm," Mitchell said.

The business leaders noted their frustrations with city leadership, saying elected officials have lost focus. It's why they're pushing the agenda.

"We have expressed our frustrations about the 'he said, she said' mentality that consistently appears at City Hall," said Mike Murphy, chairman of the chamber board. "As our population grows, so do the needs and expectations of the business and residential communities."

San Diego City Councilwoman Donna Frye said she can appreciate the chamber's frustrations but doesn't believe that such piecemeal steps are the answer. "It's like putting a Band-Aid on a big, gaping, bleeding wound."

The city needs to come clean with its problems and start finding real solutions, she said. The chamber, she added, has not always supported fees it found unpopular, such as an increase in water fees to big users.

"It cuts both ways," she said.

Mayor Dick Murphy responded to the chamber's proposal via e-mail. "Generally, I oppose new taxes. However, I would be willing to consider a car rental surcharge, which would be primarily paid by tourists if it were spent exclusively on road repair and resurfacing."

The chamber wants the city to place a $2 fee on city car rental transactions and increase the real estate transfer tax from the current $1.10 per thousand dollar value to $3.60.

The city is home to 108 car rental businesses. The chamber predicts the tax could raise between $1.2 million to nearly $4 million annually, depending on how many cars are rented and for how long.

Even a $2 fee would affect business, said John Basir, who works for Atwest Rent A Car on Rosecrans Street. It's a competitive business, he said. If you bump the price up, even a little bit, it'll hurt. And customers will grumble. "For them, it'll be a big deal," Basir said.

The real estate tax increase would raise much more money. If a home in San Diego County were resold at today's median price of $535,000, the new transfer tax would generate $2,088 instead of the current $638. The county gets a portion of that. In fiscal year 2003, the city received about $10 million from that tax.

That increase would need voter approval.

The San Diego Association of Realtors has "a great interest" in this issue but has yet to study the chamber's proposal, said Susan Tinsky, vice president of government affairs.

These tax increases have to be monitored closely to make certain the money goes where it's supposed to, noted Lisa Briggs, of the San Diego County Taxpayers Association.

Too often, the revenue ends up going elsewhere.

Her organization is no fan of the way the city has handled its infrastructure demands. Deferring maintenance only makes matters worse because repairs become more costly.

The chamber's proposal would include a so-called sunset clause, ending the tax after five years. Oversight panels would be created to check progress. Money from the car rental tax would go to pothole and street repair, while gains from the real estate tax would be dedicated to other infrastructure needs.

Attachment B

ATTACHMENT

The chamber has been more aggressive of late in city affairs. It's also pushing for more affordable housing programs.

•Michael Stetz: (619) 293-1720; michael.stetz@uniontrib.com

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ATTACHMENT

COUNCILMEMBER KEVIN FAULCONER
CITY OF SAN DIEGO
SECOND DISTRICT

MEMORANDUM

DATE: May 20, 2008

TO: Council President Scott Peters

FROM: Councilmember Kevin Faulconer

SUBJECT: Suggested Budget Changes for FY2009

I wish to thank both Councilmember Toni Atkins, chair of the Budget & Finance Committee, and the office of the Independent Budget Analyst (IBA), lead by Andrea Tevlin, for their continued efforts during the annual budget process.

I am supportive of the Mayor's plan for restoring fiscal integrity to the City. The 2009 Budget continues the strategic framework developed by the Mayor to address the City's long term obligations.

My suggested changes to the FY2009 Budget focus on three overall goals:

- Restoring fiscal integrity
- Preserving our parks, beaches, and bays
- Providing services for our neighborhoods

I respectfully request the following modifications to the FY2009 be examined and that the impacts and potential sources of funds be discussed:

Parks and Recreation

As the largest aquatic park in San Diego, Mission Bay Park attracts over 15 million visitors annually and spans 4,235 acres of land and water. Visitors to Mission Bay Park enjoy a wide variety of activities, including aquatic activities, volleyball, sailing, and family picnics. According to the Mayor's May budget revise, the FY09 budget includes restoration of $110,000 to the Park and Recreation budget to maintain the District Manager position in Mission Bay Park. I support this addition and believe this position will benefit San Diegans and visitors who will use Mission Bay Park.

Attachment B

Internal Audit
In the past year the City has begun establishing an effective Internal Audit Division with the selection of a new internal auditor and the placement of a fiscal reform measure on the ballot. If successful, this charter amendment could increase budget requirements. It is imperative that the City continues its efforts to establish a fully functioning proactive Internal Audit Division. I request that continued emphasis be placed on prioritizing the City's Internal Audit Division as we move forward with financial reforms.

General Services
The beaches in San Diego are enjoyed by not only visitors but also the residents of San Diego. Over 20 million people visit the City's beaches annually. It is important that we keep these beaches clean and pristine for everyone to enjoy. The City of San Diego currently has one mini sweeper which is used to clean all the bike paths and boardwalks in the City. I request $180,000 to purchase a mini street sweeper to be used solely for cleaning the Mission Beach and Pacific Beach boardwalks.

Neighborhood Prosecution Unit
The Neighborhood Prosecution Unit of the City Attorney's office continually provides value to the citizens of San Diego through its work on important activities in our communities including the Beach Area Community Court, University Student Orientation, Sexual Assault Prevention Program and addressing the City's chronic transient-related crimes. While the City Attorney directs the allocation of his budget, I strongly encourage additional funding for the Neighborhood Prosecution Unit of the Attorney's Office.

Police
The installation of the five security cameras in Mission Beach has been a valuable tool for police officers in Mission Beach. The security cameras increase officers' ability to monitor multiple locations simultaneously and does not impact the number of officers on the streets. To increase the safety in the beach areas, I strongly encourage additional funding for the Police Department in the amount of $120,000 for the installation of six security cameras in Pacific Beach.

Mission Bay Improvements Fund
The Mission Bay Improvements Fund was created by the Mission Bay Ordinance. The Mission Bay Ordinance requires the City to maintain a portion of revenues totaling over $20 million in Mission Bay Park and other regional parks. The Mission Bay Improvements Fund is used for capital improvement and deferred maintenance in Mission Bay Park and other regional parks. The Fiscal Year 2009 proposed budget decreases the funding in the Mission Bay Improvements Fund by $33,198 due to projected reductions in revenue. I request that any funds received in excess of projections be placed in the Mission Bay Improvements Fund. The City must continue to the support of the Mission Bay Ordinance in fiscal year 2009.

cc: Honorable Mayor Jerry Sanders
Honorable City Councilmembers
Ms. Andrea Tevlin, Independent Budget Analyst

ATTACHMENT

OFFICE OF COUNCILMEMBER TONI ATKINS
COUNCIL DISTRICT THREE

M E M O R A N D U M

DATE: May 20, 2008

TO: Council President Scott Peters

FROM: Councilmember Toni Atkins

SUBJECT: Requested Changes to the FY 2009 Budget

This memorandum conveys my final priorities for changes to the FY 2009 City Budget. Before detailing my requests, I would like to make a few general observations about the process.

First, I want to thank and acknowledge the staff of the Office of the Independent Budget Analyst for their incredible work during this budget cycle. Even before the official start of the budget process, the IBA provided advice and expertise in areas such as the establishment of performance measures that have made the process a better-informed and more effective one. The IBA's detailed and excellent analyses and reports have made an immeasurable difference in the ability of the Council and the public to make sound decisions. And their outstanding publication, "A Citizen's Guide to the City's Budget Process" is an invaluable tool for members of the public who want to understand and participate in a government process that can seem arcane and intimidating.

I also want to thank my Council colleagues for their commitment to thorough and thoughtful deliberations on the budget. The process is long and intensive and I appreciate all of the time from their already busy schedules that each of them has dedicated.

My appreciation, as well, to the Mayor's budget team – Mary Lewis, Nader Tirandazi and Julio Canizal – for providing us with valuable overviews of the many departmental budgets and for being extraordinarily responsive to Councilmember's questions and requests for additional information. I especially appreciate their and the Mayor's responsiveness to several of my key budget concerns – adequate funding for the Uptown/North Park/Golden Hill Community Plan Update, increasing the staffing for the City Auditor as recommended by the Audit Committee, and restoring to the budget the position of District Manager for Balboa Park.

Attachment B

One general matter I would like to address apart from specific budget requests is the reform of city employee pensions. We should seek to reduce the city's pension-related costs, while at the same time ensuring that the city remains a competitive employer and that city employees are appropriately compensated for their public service. I encourage the continued exploration of alternatives and an open and cooperative dialogue about what is best for the City in this regard.

I urge your consideration of the following changes to the Mayor's proposed FY'09 budget. In light of current projections for reduced revenues in the next fiscal year, along with the need to fund the priorities identified in the Mayor's Five Year Financial Outlook, I recognize that alternative revenue sources may need to be identified in order to fund these requests. The Independent Budget Analyst has identified a number of funding alternatives in their Report # 08-54, "City Council Discussion of the FY 2009 Proposed Budget" which I believe provide an excellent starting point for that process. I also urge that the Council and the Mayor move as quickly as possible to implement appropriate cost recovery on many of the services provided by the City.

One specific additional source of revenue that I urge be adopted is the reduction by half of the anticipated funding of the consultant contract for the development of Statements of Work as part of the Managed Competition program. Currently, the Mayor's office anticipates spending $1.3 million on this contract, $400,000 in FY 08 and $900,000 in FY 09. As we curtail services to City residents, expect City employees to absorb the workload of positions cut from the budget, and ask everyone at the City to do more with less, it is prudent to be as conservative as possible with allocations for consultant services.

POLICE DEPARTMENT: Restore the following positions that are directly related to crime reduction and crime solving: one Investigative Aide in the crime laboratory, three Police Record Clerks related to custody identification, stolen vehicles database and arrest reports; two Police Code Compliance Officers in Permits and Licensing/Traffic; one Police Investigative Aide II; one Laboratory Technician in the crime laboratory; one Associate Management Analyst – Crime Analysis; one Police Records Clerk related to notifying owners when stolen vehicles are impounded or recovered; one Clerical Assistant II in Traffic, and one Senior Clerk/Typist in Central.

PARKS AND RECREATION DEPARTMENT

Manager Positions

I request that ten Area Manager positions be restored. The Area Managers serve a vital role in the community. They are front-line, first-responders. Our parks will suffer tremendously if staff is reduced, which may actually be more costly down the line when the City is not able to keep up with maintenance.

Moreover, based upon the following analysis of staff responsibilities if the proposed reductions were to occur, the unavoidable conclusion would seem to be that, contrary to the assertions by the Mayor's office, service levels must suffer if the proposed cuts are put into effect.

Current (FY08) General Responsibilities

- DM: 75-100 subordinates; 3-7 direct reports; Ave. 50 parks/facilities; total acreage 1,200
- AM: 25-55 subordinates; 8-10 direct reports; Ave. 15 facilities/parks; total acreage 450

Proposed (FY09) General Responsibilities

- DM: 125+ subordinates; 5-10 direct reports; Ave. 80 facilities; total acreage 1,900+
- AM: 55+ subordinates; 12-15 direct reports; Ave. 25 facilities; total acreage 600 – 800+

Pool Operations

I propose that year-round operations be restored at the Bud Kearns Pool in my District. Geographic location of pools should be considered. In previous budgets, swimming pools Council Districts 1, 2, 3, 4 and 7 have never been funded to allow for year-round operations. It is also my understanding that the depth and capacity of Bud Kearns pool will allow for a wider variety of uses (water polo, lap swimming, etc.) along with a higher revenue stream than other pools.

Additionally, based on the requested restorations and to avoid meet and confer implications and additional expenditures (i.e. unemployment payments), I request that all Pool Managers and Supervision Recreation Specialists be reinstated to full-time status (rather than the proposed three-quarter status).

Skate Park Supervision

Given the City Attorney's opinion that the City will be exposed to greater liability if it changes operations at its skate parks, I request that skate park supervision be restored to FY08 levels.

LIBRARIES: Restore all Library Assistant positions, as these employees provide invaluable customer and staff support to our library system.

FIRE RESCUE: I urge that the staffing for the extremely important second Fire/Rescue helicopter be provided as a new budget item rather than utilizing already-identified vacant positions from elsewhere in the department. Vacant positions demonstrate where we have identified a need, even when we are not currently prepared to allocate funds to fill them, and should remain on the books as a measure of desired staffing levels.

GRAFFITI CONTROL: Graffiti control is a pro-active, cost effective, approach to crime prevention which also enhances the visual quality of life in our communities. I urge the restoration of one Supervisor of Graffiti Control in the Development Services Department budget. As a less expensive alternative, replacing that position with one Utility Worker would maintain our commitment to eradicating graffiti.

Attachment B

NEIGHBORHOOD CODE COMPLIANCE: Currently, the combined CDBG allocations from only four of the Council offices leaves a $242,612 shortfall in the amount needed to continue the FY 08 staffing level of 6.5 FTEs for this function. It is vital that there be a plan, with associated staffing and funding, for Citywide code compliance.

CITY CLERK: Add one Administrative Aide II position for the Elections Section, one Program Manager for the Records Management Division, and $25,000 for overtime costs. The Elections Section provides critical services relating to legally mandated financial disclosures and protecting the integrity and effectiveness of the election process. The Records Management position was recommended in the department's BPR report and will be particularly critical this coming year with the leaving office of 4 Councilmembers. The requested overtime will ensure that the department can continue to meet legal requirements for noticing and providing materials for extra Council meetings that are inevitably scheduled during the year.

IBA: Add one Fiscal and Policy Analyst position to ensure the IBA will continue to be able to provide the analysis and support upon which the public and the Council rely.

cc: Honorable Councilmembers
Independent Budget Analyst

ATTACHMENT

CITY OF SAN DIEGO
OFFICE OF COUNCILMEMBER ANTHONY YOUNG
COUNCIL DISTRICT FOUR

MEMORANDUM

DATE: May 20, 2008

TO: Councilmember Toni Atkins, Chair, Budget and Finance Committee

FROM: Councilmember Anthony Young, Fourth Council District

SUBJECT: Fiscal Year 2009 Budget Recommendations

On January, 8, 2008, I submitted my budget priorities for fiscal year 2009. Unfortunately the Mayor's proposed budget was not as strong as would have liked to have seen in the priority areas of Park and Recreation and Library services. However, I was pleased to see that the Mayor's revised budget submitted on May 16th restored a few of the positions cut from Park and Recreation and provided funding for my public safety priority of enhancing the use of specialized technology for police. $500,000 was provided to provide mobile computer terminals for all police officers and an additional $1 million for enhancements in technology, communications, and officer safety.

My priority as a Councilmember and our focus as a Council will always be on utilizing our fiscal resources in the most efficient and effective manner possible in addition to maintaining this city in sound fiscal health. This is evidenced by our recent good news concerning our bond ratings. However, just as adjustments were made to make the aforementioned changes and other changes in the "May Revise" budget, it is my belief that we can do more to help ensure youth and families of this city receive the same or better park and recreation services, library services, public safety services and community services as last year. Therefore, I am requesting your support on the following:

Public Safety- $1 million of Seized and Forfeited Assets funds for technology improvements in the police department including state of the art video surveillance cameras and other high tech equipment to assist with reducing crimes and violent gang activities.

Parks and Recreation- Increase the repayment amount from Centre City Development Corporation (CCDC) from the current $5 million to $7.5 million of which approximately $1.25 million would be used to restore personnel and non-personnel support for skate parks in Community Parks I and II; Recreation Leaders and District Managers in Community Parks II.

Attachment B

Libraries- Increase the repayment amount from Centre City Development Corporation (CCDC) from the current $5 million to $7.5 million of which approximately 1.25 million would be used to restore Librarian II positions, Library Assistant positions, and Library clerk positions.

I support the budgeting of all **12 city swimming pools** operating in a year round capacity and would support increasing the amount of repayment from CCDC more than the $2.5 million I have proposed, if it accomplishes this purpose.

Community Redevelopment-In 2007 I requested we expedite the Southeastern Community Plan Update. The FY 2009 Proposed Budget included community plan updates for (3) communities in 2009. When staff was asked why the Southeastern Community Plan Update was not being proposed for funding in FY 2009, we were told that it was due to the Southeastern Economic Development Corporations (SEDC) not having completed its Master Plan. However, it is my understanding that SEDC's Master Plan will be completed by July 2008. Since the Master Plan will be completed in 2008 and some bridge funding can also be provided by the redevelopment agency to assist in funding the Southeastern Community Plan update, I am requesting that funding and direction for initiating and conducting the Southeastern Community Plan Update is included in the FY 2009 budget. The amount of funding needed has not been provided to my office at the time this budget memo is due. However, I am confident the funding source for this community plan update would come from the following source.

Revenue- As in past years, the Administration has provided the Council with conservative estimates of general fund revenues for the budget. Last year revenues were underestimated by over $40 million! This year the revenue estimates may not be off by as much as last year's. However, it is my belief that we can maintain our conservancy and still increase our estimates by several hundred thousand dollars in (2) "major categories" of revenue growth outlined in the budget. i.e., "Departmental Revenue" ($49.5) and "Other Revenue Increases" ($15.7). These categories include revenues from licenses and permits; fines, forfeitures, and penalties; money and property; other agency reimbursements; charges for current services; and miscellaneous revenues.

I am requesting that projections for "Departmental Revenue" be increased from $49.5 million to $50 million and projections for "Other Revenue" be increased from $15.7 to $16 million. This would give us an additional $800,000 to apply towards Park and Recreation, Library services, and General Plan updates.

I am also aware that in most years almost all city departments under-spend their budgets by 1%-2%. I am requesting that this fact be given full consideration and factored into projections for additional funds to restore cuts to park and recreation, library and adding an additional community plan update.

Your favorable consideration and support of my recommendations is appreciated.

ATTACHMENT

Table of Proposed Changes to FY 2009 Budget:

Increase Repayment From CCDC from $5 million to $7.5 million	Allocate $1.5 million to Park and Recreation Dept. Allocate $1.5 million to Library Dept.		Total amount proposed for use of increased CCDC repayment: **$2.5 million**
Seized and Forfeited Asset Fund	Allocate $1 million for enhanced police technology for crime reduction and violent gang activities.		Total proposed: **$1 million**
Increase "Departmental Revenue" projections from $49.5 million to $50 million	Allocate $500,000 for Park and Recreation, Library and S/E Community Plan update.		Total Proposed: **$500,000**
Increase "Other Revenue Increases" projections from $15.7 million to $16 million	Allocate $300,000 for Park and Recreation, Library and S/E Community Plan update.		Total Proposed: **$300,000**
Annual Departmental Under-spending estimated at 1%-2%	Factor .5% of additional savings from each department as a result of under-spending and allocate $600,000 for Park and Recreation, Library and S/E Community Plan update.		Total Proposed: **Approximately $600,000**

Attachment B

ATTACHMENT

COUNCILMEMBER BRIAN MAIENSCHEIN
City of San Diego
Fifth District

MEMORANDUM

TO: Toni Atkins, Chair of the Budget Committee

FROM: Brian Maienschein Brian Maienschein

DATE: May 20, 2008

RE: Revised Fiscal Year 2009 Budget Priorities

Thank you for the opportunity to discuss my budget priorities with my Council colleagues.

In addition to my budget priorities as contained in my initial budget memorandum, my revised budget priorities are as follows:

1. As identified by the Independent Budget Analyst, increase funding by approximately $1 million to restore positions for all skate park supervision, Area Manager, and a Grounds Maintenance Supervisor;
2. Restoration of winter operating hours for all city pools;
3. As identified by the IBA, increase funding to restore librarian and Library Assistant positions. I also support increasing the Library Matching Funds Program from $1 million to $1.5 million;
4. Increase of 13 FTE positions to assist with brush management citywide; and
5. The full use of funding slated for deferred maintenance, which shall include the repairs to Fire Station 38 and Pomerado Road.

I thank my colleagues for their consideration and I look forward to working with my fellow Councilmembers to bring forth the best budget possible for the citizens of my district and San Diego.

cc. Mayor Jerry Sanders
Andrea Tevlin, Independent Budget Analyst

COUNCILMEMBER DONNA FRYE
City of San Diego
Sixth District

MEMORANDUM

DATE: **May 21, 2008**

TO: **Council President Scott Peters**

FROM: **Councilmember Donna Frye** Donna Frye

SUBJECT: **Fiscal Year 2009 Budget Priorities**

The City budget has a structural deficit and it appears this will only get worse in FY 2009. However, after reviewing at public hearings, the Mayor's proposed Fiscal Year 2009 budget, I am generally in support of the recommendations proposed by the IBA. In addition, listed below are my proposed budget changes:

Revenues:

1. Increase the amount of loan repayment by the Redevelopment Agency (CCDC project area) to the city by $5 million. If approved, this would increase revenue to the City to help fund the following recommendations. **Revenue: $5 million**

2. Docket within 30 days a Council discussion regarding full cost recovery for public safety services provided for all events at PETCO Park and further cost recovery for events at Qualcomm Stadium. Public safety services at local colleges and universities should also be examined. **Potential Total Revenue: At least $1 million**

TOTAL POTENTIAL REVENUE: $6 million

Expenditures:

3. A total estimated savings of $163,665 has been identified, in the Fire Department's BPR, due to the discontinued use of Light and Air Unit overtime. A portion of these savings ($65,260) should be budgeted to support increased training hour costs. **Cost Neutral**

4. Allocate $250,000 to the Office of the IBA for one additional Fiscal & Policy Analyst and one Research Analyst. This would also allow funding for the IBA to utilize experts for special research projects. **Total Cost: ($250,000)**

Attachment B

5. Restore one Area Manager ($96,136) and one District Manager ($109,595) from Community Parks I for District Six Park and Recreation facilities. **Total Cost: ($205,731)**

6. Increase Recreation Center hours by adding two Recreation Leader I positions ($58,904) for program purposes, specifically for Serra Mesa Recreation Center and Linda Vista Recreation Center, the latter location being requested specifically to help address the issue of increased gang activity within the community and the lack of safety that residents feel while using their community park. **Total Cost: ($58,904)**

7. Restore hours at Kearny Mesa pool so that at least one community pool is open year round in District Six. **Total Cost: ($93,200)**

8. Retain 12.55 full time library assistant positions from FY 2008 budget. **Total Cost: ($966,846)**

TOTAL PROPOSED COSTS: $1,574,681

Other:

9. Due to the decrease in the Mission Bay Improvements Fund contained in the FY 2009 budget, any funds in excess of projections should be placed in the Mission Bay Park Improvements Fund. **Total: TBD**

CC: Honorable City Council
Honorable Mayor Sanders
City Attorney, Michael Aguirre
Independent Budget Analyst, Andrea Tevlin
Chief Financial Officer, Jay Goldstone

DF/ks

ATTACHMENT

City Of San Diego
COUNCILMEMBER JIM MADAFFER
DISTRICT SEVEN

M E M O R A N D U M

M-08-05-07	**Please refer to this number when responding to this memo**
DATE:	**May 19, 2008**
TO:	**Council President Scott Peters**
FROM:	**Councilmember Jim Madaffer**
SUBJECT:	**FY09 Revisions to the Mayor's Budget**

Park and Recreation

Add $83,000 to the Park & Recreation budget in order to maintain Kumeyaay campground being open on weekends. (Net cost after revenues is $55,989)

Library

The Library matching funds program is a valuable leveraging tool to assist with equipment and facility needs. We should continue to support this fund with annual contributions. This fund should be increased by $500,000. A $500,000 increase equates to $1,000,000 more for libraries.

Attachment

Attachment B

Mission Trails Regional Park
Citizens' Advisory Committee
One Father Junipero Serra Trail
San Diego, California 92119-1008

ATTACHMENT

May 9, 2008

The Honorable Jim Madaffer
Council President Pro Tem
City of San Diego
202 C Street
San Diego, CA 92101

MAY 1 3 '08

Dear Councilmember Madaffer,

I am writing on behalf of the Mission Trails Regional Park Citizens' Advisory Committee (MTRP CAC) to voice opposition to the proposed closure of Kumeyaay Lake Campground for overnight camping. At the May 6, 2008 meeting, the members of the MTRP CAC present, after a lengthy discussion, unanimously adopted the following motion.

"That the Kumeyaay Lake Campground remain open four nights a week, that both staff positions proposed to be eliminated be maintained, and that campground rate adjustments be considered. As an alternative to maintaining campground operations at the current service level, that the campground be kept open Friday and Saturday nights to accommodate the youth groups that utilize it on the weekends, and that the two ranger positions be maintained."

Kumeyaay Lake Campground provides a night time wilderness experience for young people and their families in an area that is close to their urban homes. Providing an accessible and affordable overnight camping experience is important for the youth in our community. It is the Boy Scouts, Girl Scouts, YMCA, YWCA, Campfire and other youth groups that will be the most severally impacted by its indefinite closure.

Kumeyaay Lake Campground is a unique facility that is accessible and affordable. It is important to maintain overnight camping as an option in order to prevent a slow and continuous degradation of this $2 million city asset.

Sincerely,

Dorothy Leonard

Dorothy Leonard
Chair
Mission Trails Regional Park
Citizens' Advisory Committee

ATTACHMENT

COUNCILMEMBER BEN HUESO
City of San Diego
Eighth District

MEMORANDUM

DATE: **May 20, 2008**

TO: **Council President Scott Peters**

FROM: **Council Member Ben Hueso**

SUBJECT: **FY '09 Budget Recommendations**

Sound fiscal management is top priority for me this year. I am happy working with the Mayor and the City Council to strengthen our City's budget while maintaining high service levels for all San Diego residents.

After review of the Mayor's FY 09 Proposed I would like to make the following recommendations:

Park and Recreation

1. As someone who believes that Parks are one of the most valuable resources in the City, I support maintaining each of the filled positions within the Park & Recreation Department. Furthermore, I support the IBA's recommendation to add 5.0 Area Managers, 1.0 Ground Maintenance Supervisor. In addition, I'd like to recommend that supervision at the City's skate parks be reinstated. Unsupervised public areas may put the City at a great risk as mentioned in the City Attorney's memo of June 18, 2007.

General Services

2. Deferred Maintenance has hindered our City for many years. I support the funding of $109.1 million for Deferred Maintenance Citywide, but would like to see staff act on the IBA's recommendation of updating the City Council biannually on the progress made on the various projects.

Development Services

3. Neighborhood code compliance continues to be a major problem in our City. I strongly support the complete funding of the NCC Department and recommend adding a position at the cost of $99,762 to address perennial remodels and vacant properties as a result of the increase in foreclosed homes.

Real Estate and Assets Department

4. The Historic Villa Montezuma is a valuable City asset. We must allocate funds for the repair of its foundation to ensure that this City-owned historical resource is reopened for the public to enjoy.

Libraries

5. Our libraries serve more San Diego citizens than both Sea World and the San Diego Zoo combined. It is vital that we continue to update our libraries with new books and equipment. I support increasing the Library Matching Funds Program from $1 million to $1.5 million and restoring all Library Assistant and Library II

positions.

Environmental Services

6. I support the addition of 11 FTEs to help with Brush Management Citywide.

Thank you for considering my budget recommendations and look forward to discussing the FY '09 budget at the upcoming Budget and Finance Committee meetings.

cc: Mayor Jerry Sanders,
All Council Members
Andrea Tevlin, IBA
Jay Goldstone, Chief Operating Officer

OFFICE OF THE INDEPENDENT BUDGET ANALYST REPORT

Date Issued: June 6, 2008 **IBA Report Number:** 08-61

City Council Docket Date: June 9, 2008

Item Number: 200

FY 2009 Budget Deliberations

OVERVIEW

On June 4, 2008, the Budget & Finance Committee held its last hearing and deliberations on the FY 2009 Proposed Budget, including the final recommended revisions by the Independent Budget Analyst (IBA Report 08-57, attached). The committee took public comment, heard from City staff and discussed various options presented to them. At the conclusion of the meeting, the committee voted 4-0 to forward the IBA's recommendations to the full City Council for discussion, along with a number of referrals to staff for more information.

To reflect the discussion at the Committee meeting, including feedback from the CFO, we have made modifications to our original proposal. This revised proposal is discussed in detail below and is outlined in the table attached to this report.

FISCAL/POLICY DISCUSSION

PART 1

Our revised proposal has two parts. Part 1 of the proposal is a conservative scenario that suggests significant restorations of service to the public. However, some of these restorations are only partial restorations that do not return all services to FY 2008 levels.

The service restorations recommended in the first part of our proposal align closely with those discussed at a special public hearing on the Park and Recreation and Library budgets. As indicated in the chart on page four of our attached report, Part 1 provides for $2.5 million of service restorations including all Skate Park supervision; five Park and Recreation Area Managers; a Grounds Maintenance Supervisor; 8.5 Library Assistants, 3.0 Librarians IIs and

a Custodian for the Central Library. Also included in Part 1 is a small amount of funding to provide overnight camping on weekends only at Kumeyaay Campground.

As previously noted, subsequent to the Committee's deliberations, we have made several modifications to our proposal, as shown in the attached table. Part 1 has been modified to include the restoration of pool operations to FY 2008 service levels. Restorations in Part 1 are funded through utilization of the Environmental Growth Fund balance; elimination of FY 2009 funding for the Jefferson Wells contract; and a partial reduction to Managed Competition consulting support.

PART 2

The second part of our proposal builds on Part 1 by recommending further priority service restorations for Park and Recreation and Library primarily to maintain key services at FY 2008 service levels. To return services to FY 2008 levels in the area of park management and oversight, restoration of five additional Area Managers and two additional District Managers is recommended. For the Library, four more Library Assistants are restored as well as $500,000 for the matching funds program. A Graffiti Control supervisor reduced from Neighborhood Code Compliance is also recommended for restoration to maintain FY 2008 service levels. Partial restorations also include four non-sworn Police personnel. Three additional items not previously considered in the budget are also recommended including temporary staffing for the Children's Pool Lifeguard Station, an Administrative Aide for the City Clerk and a Fiscal and Policy Analyst for the Office of the Independent Budget Analyst. Part 2 is funded by an increase to the Redevelopment Agency loan repayment from $5.0 million to $7.5 million, as described in more detail below.

Based on discussions at Committee on June 4, we have revised our proposal, as shown in our attached table, to remove the reduction to Booking Fees as a resource. The money budgeted for this purpose will serve as the City's FY 2010 payment to the County and, given the high level of uncertainty with the negotiations on the MOU, as well as the state funding for this program, we do not recommend altering the funding proposed in the Mayor's budget. We have also eliminated the restoration of four positions each for Street Maintenance and Facilities Maintenance, as well as a proposal for year-round operations for all pools in the City. This is a more conservative approach that seeks to maintain services to the citizens at FY 2008 levels, but does not provide service enhancements.

Finally, there are also several technical corrections incorporated into the revised table, including the removal of duplicative City Clerk overtime funding, the addition of 1.00 FTE for the Fire helicopter (for a total of 9.80 FTE), and we have shown the State bond funding as a resource that is being used by several districts to restore pool operations to FY 2008 levels.

Redevelopment Agency Loan Repayment
The IBA continues to recommend the Redevelopment Agency Loan Repayment at $7.5 million, as shown in the table. There are several questions that arose at the Committee discussion that warrant more clarity in order for the Council to consider this item.

Use of Tax Increment
As discussed by CCDC Chief Financial Officer Frank Alessi on June 4, the City Council and the Redevelopment Agency has to make certain findings to enable the Mayor's proposed use of tax increment to repay PETCO Park bonds. It is anticipated that a memo will be released with more detail on the proposed findings, and that the action itself will come to Council and the Agency at a later date to approve the mechanism. The IBA wishes to emphasize that the Council and Agency will have to make the findings for the Mayor's proposed $5 million repayment as well as the additional $2.5 million proposed here, should there be a desire to utilize these funds in the FY 2009 Budget.

Special Promotional Programs Budget
Originally, the IBA suggested budgeting this loan repayment directly in the General Fund for transparency and to provide the maximum flexibility to the City, as discussed by CCDC. We continue to recommend this as the best option for the City, particularly for the long-term of this loan repayment. However, based on additional information regarding the preferred mechanism to utilize tax increment for PETCO Park bonds, the IBA can support budgeting this funding in Special Promotional Programs for FY 2009.

Mechanically, this benefits the General Fund by freeing up more funding in Special Promotional Programs (otherwise needed to pay PETCO debt service) to be used for promotional activities currently supported by the General Fund. In the Mayor's memo of June 3, 2008, responding to our proposal for an additional $2.5 million, the Mayor expressed concern about identifying another $2.5 million of promotional activities in the General Fund. The IBA has reviewed the General Fund budget and has confirmed with the CFO that significant additional promotion-related expenses exist. The additional $2.5 million could reimburse expenses ranging from turf maintenance at Mission Bay Park and beaches and shoreline parks to a portion of lifeguard operations. Should the Council wish to approve the additional $2.5 million of Redevelopment Agency Loan Repayment, $2.5 million in qualifying General Fund expenses will be reimbursed in order to restore the services as proposed in our attached table.

Project Delays
With both the $5 million and the additional $2.5 million in proposed Redevelopment Agency Loan Repayment, issues of project delays should be explored and discussed. It is our understanding that neither of these funding scenarios would cause undue delay in planned projects, but that specific information about each project should be provided to the City Council in an anticipated memo from CCDC.

The IBA suggests that, in addition to finalizing discussions on these proposals for FY 2009, the Council and Agency should engage in a policy discussion on the long-term strategy for the Agency loan repayment.

Committee Referrals

There were several items of information requested at the Committee meeting on June 4. Some of these items are being responded to by staff, such as the memo from the Financial Management Director regarding public safety cost recovery for universities and colleges, or the expected memo from CCDC's Chief Financial Officer regarding the findings needed to support the Redevelopment Agency Loan Repayment included in the budget. Below the IBA comments on two other items of information surfaced at the hearing.

Pool Operations Scenarios

As discussed in our Report 08-57, it would be possible to restore all City pools to year-round operations with an additional $1 million of funding, above that shown in our table to restore operations to FY 2008 service levels. As an alternate scenario, staff has shown that additional funding of approximately $620,000 could restore pool operations to provide for only eight weeks of closure at most pools, instead of the 3.5 months of closure planned in the budget.

Kumeyaay Campground

At public comment, one speaker requested that Council consider adding a Park Ranger, rather than 0.50 Recreation Center Director I for Kumeyaay Campground. The Park and Recreation Department felt the proposed partial Recreation Center Director could most effectively assist with some of the more administrative duties of opening the campground for weekends, and would also plan to have other Park Rangers at Mission Trails absorb some ranger duties related to weekend camping at Kumeyaay. However, should the Council wish to consider the restoration of a Park Ranger, the IBA notes the cost would be $73,500. If 1.00 Park Ranger was swapped for the 0.50 Recreation Center Director I, this would be an additional cost of approximately $39,000 over the funding proposed in our table.

CONCLUSION

As referenced in our Report 08-57, the IBA recommends approval of the FY 2009 Proposed Budget, as modified by the Mayor's Revise and CFO addendum of May 29, 2008. The IBA also supports the budget revisions in Parts 1 and 2 of the revised proposal as discussed herein.

[SIGNED]

Penni Takade
Deputy Director

[SIGNED]

APPROVED: Andrea Tevlin
Independent Budget Analyst

Attachment: IBA Report 08-57

Attachment B

	PROPOSAL Part 1	FTE	EXPENSE	REVENUE
	RESOURCES			
1	Environmental Growth Fund Support for Appropriate General Fund Expenses	0.00	$ -	$ 1,485,000
2	Council Administration - Reduction to Jefferson Wells Contract	0.00	$ (225,000)	$ -
3	Business Office - Partial Reduction to Managed Competition Support	0.00	$ (400,000)	$ -
	RESTORATIONS			
1	Park & Recreation - Skate Park Supervision	8.80	$ 530,000	$ 115,000
2	Park & Recreation - Partial Position Restorations	6.00	$ 552,000	$ -
3	Park & Recreation - State bond funding for Memorial, Vista Terrace and Allied Gardens Pools	4.46	$ 315,700	$ 315,700
4	Park & Recreation - Restore Swimming Pools to FY 2008 Service Levels	1.79	$ 135,500	$ 13,000
5	Library - Partial Position Restorations	12.50	$ 980,840	$ -
6	Park & Recreation - Overnight Camping at Kumeyaay Campground	0.50	$ 83,000	$ 27,000
TOTAL PART 1		**34.05**	**$ 1,972,040**	**$ 1,955,700**
PROPOSAL Part 2				
	RESOURCES			
1	Redevelopment Agency Loan Repayment Increase - $5.0M to $7.5M	0.00	$ -	$ 2,500,000
	RESTORATIONS & ADDITIONS			
1	Park & Recreation - Further Position Restorations	7.00	$ 700,000	
2	Library - Further Position Restorations	4.00	$ 308,160	$ -
3	Library - Matching Funds	0.00	$ 500,000	$ -
4	Fire-Rescue - Children's Pool temporary station staffing	0.00	$ 162,000	$ -
5	Fire-Rescue - Bomb Squad Training Hours	0.00	$ -	$ -
6	Fire-Rescue - Staffing for Helicopter 2	9.80	$ -	$ -
7	Development Services/NCC - Graffiti Control	1.00	$ 86,100	$ -
8	City Clerk - Administrative Aide II	1.00	$ 78,200	$ -
9	IBA - Staffing Plan Phase II	1.00	$ 210,000	$ -
10	Police - Technology Enhancements	0.00	$ -	$ -
11	Police - Non-Sworn Position Restorations	4.00	$ 282,600	$ -
12	Allocate $10 million to Appropriated Reserve	0.00	$ -	$ -
TOTAL PART 2		**27.80**	**$ 2,327,060**	**$ 2,500,000**

(R-2008-1145)

RESOLUTION NUMBER R-303797

DATE OF FINAL PASSAGE JUN 23 2008

RESOLUTION OF THE COUNCIL OF THE CITY OF SAN DIEGO ADOPTING THE MAYOR'S FISCAL YEAR 2008-2009 BUDGET, MAKING MODIFICATIONS THERETO, AND AUTHORIZING AND DIRECTING THE CITY CLERK TO CAUSE SUCH FISCAL YEAR 2008-2009 BUDGET, AS SO MODIFIED, TO BE DELIVERED TO THE MAYOR AS SOON AS PRACTICABLE

WHEREAS, on April 14, 2008, the Mayor submitted the budget for the expense of conducting the affairs of the City of San Diego for the year commencing July 1, 2008 [Fiscal Year 2009 Proposed Budget] to the City Council in accordance with Charter sections 265(b)(15) and, 69; and

WHEREAS, on April 29, 2008, the office of the Independent Budget Analyst [IBA] issued its report entitled "Review of the Fiscal Year 2009 Proposed Budget" [IBA Report No. 08-41], which contained a review and analysis of the Fiscal Year 2009 Proposed Budget; and

WHEREAS, the City Council and the Budget and Finance Committee held several public hearings between April 16 and June 4, 2008, at which public hearings the Mayor's Chief Financial Officer or Financial Management Director, together with department directors, presented budget overviews and responded to questions and comments from members of the Council and the public; and

WHEREAS, the Mayor issued an additional budget document revision for the Council's consideration entitled "Mayor's May Revision to the Fiscal Year 2009 Proposed Budget" [May 16, 2008]; and

(R-2008-1145)

WHEREAS, on May 30, 2008, the IBA issued a report entitled "Recommended Revisions to the Fiscal Year 2009 Proposed Budget" [IBA Report No. 08-57], and such report was heard at the Budget and Finance Committee meeting of June 4, 2008; NOW, THEREFORE,

BE IT RESOLVED by the Council of the City of San Diego that the Mayor's Fiscal Year 2009 Proposed Budget, including the Mayor's revisions of May 16, 2008 and modifications to the Mayor's Revision in the Memorandum from the CFO of May 29, 2008, ~~together with the modifications to the Mayor's Fiscal Year 2009 Proposed Budget recommended by the Independent Budget Analyst and as further summarized in IBA Report No. 08-61, page 5 thereto, released on June 6, 2008~~, is hereby approved.

JS line item veto

BE IT FURTHER RESOLVED, that the City Clerk is hereby authorized and directed to return, as soon as practicable, the Mayor's Fiscal Year 2009 Proposed Budget, as modified as stated above, to the Mayor in accordance with section 290(b)(2)(A) of the Charter.

APPROVED: MICHAEL J. AGUIRRE, City Attorney

By _____
Lawrence V. Tomanek
Chief Deputy City Attorney

LVT:jdf
06/09/08
Or.Dept:IBA
R-2008-1145

R-303797

I hereby certify that the foregoing Resolution was passed by the Council of the City of San Diego, at this meeting of JUN 09 2008.

ELIZABETH S. MALAND
City Clerk
By Sara Richard
Deputy City Clerk

Line item veto
Approved except for the line(s) excluded on page 2 of 3: 6-16-08
(date)

JERRY SANDERS, Mayor

Vetoed: _____
(date)

JERRY SANDERS, Mayor

On June 9, 2008, at a duly noticed hearing, the City Council adopted the Mayor's Proposed Fiscal Year 2009 Budget with modifications. Pursuant to Charter Section 290(b)(2) the modified budget was returned to the Mayor.

On June 16, 2008, pursuant to Charter Section 290 (b)(2)(A), the Mayor Line-Item Vetoed the Council's modifications and returned the budget to the Council.

On June 23, 2008, at a duly noticed hearing, the City Council reconsidered Council's modifications of the Mayor's Fiscal Year 2009 Proposed Budget; considered the Mayor's Line-Item Veto of Council's modifications, and; pursuant to Charter Section 290(b)(2)(B), the City Council voted to Override the Mayor's veto; NOW THEREFORE

Pursuant to Charter Section 290(b)(2)(C), the Fiscal Year 2009 Budget as modified by Council is the controlling document for preparation of the Annual Appropriation Ordinance.

R- 303167

Attachment C

MAYOR JERRY SANDERS
LINE-ITEM VETO MESSAGE

June 16, 2008

On June 9, 2008, the City Council approved my recommended Fiscal Year 2009 Budget, along with the addition of $4.3 million in restoration and additions recommended by the Independent Budget Analyst. This action included restoring and/or adding 62 positions to the budget, including an additional position for the IBA. The expenses I had eliminated to balance the budget for the next fiscal year were not made lightly but were critical as I look forward to fiscal year 2010 and beyond. **By way of this message and consistent with the powers given to me by the City's Charter, I hereby line-item veto the Council's budget modifications that were recommended by the IBA in the June 6, 2008 Report (08-61).**

These changes to the budget are not fiscally prudent due to the uncertainty surrounding the state budget deficit and its potential effect on the City, the possibility that the current economic slowdown in the region could further reduce the City's fiscal year 2009 revenues, and the projected budget deficit contained in my Five Year Financial Outlook for fiscal years 2010 through 2013.

The City Council authorized adding nearly 62 full time equivalent positions and other non-personnel costs that totaled $4.3 million. These include adding a new position in the Office of the IBA and another position in the Office of the City Clerk. Council also authorized adding 9.80 FTE more positions to the budget in the Fire Rescue Department–positions that the Fire-Rescue Department has stated it does not need. I have already allocated $1.4 million in additional funding in my Proposed 2009 Budget to the Fire–Rescue Department to staff the additional helicopter and the department will add the needed shifts using existing personnel. The City Council authorized adding back positions and expenses that I cut only after considerable review of the City's critical priorities in a time of decreasing revenues, increases costs, the need to fund the eight priority areas that have been neglected for years, and uncertainty of how the State will balance its $15 billion deficit which we probably will not know until August.

Adding back expense at this time is not in the best interests of the City as we face a year where the economic forecast includes the possibility of a recession and where sales tax, transient occupancy tax and other key revenues may further decline. Reduced economic activity in the region may still negatively impact the growth in the City's major revenues and the City needs to maintain a fiscally prudent approach in establishing a budget.

Should additional revenues be identified, I have stated that the City should keep these dollars in reserve as a cushion against the unanticipated and increased cost of doing business. For example, to maintain a buffer to pay for spikes in fuel costs, the increased costs of road repairs and for any emergencies that could arise during the upcoming fire season. If tax revenues decline, we will need all available resources to maintain the City's programs and initiatives that I have included in my 2009 budget. As such, I disagree fundamentally with the IBA's recommendations and City Council's changes to my Fiscal Year 2009 Budget.

Therefore, I hereby line-item veto all of the changes to my Fiscal Year 2009 Proposed Budget as approved by Council and summarized in IBA Report 08-61.

Respectfully submitted,

JERRY SANDERS
Mayor

June 16, 2008

This Line-Item Veto Message is attached to Resolution R-303797

(O-2009-4 Rev.)

201
7/28

ORDINANCE NUMBER O- 19774 (NEW SERIES)

DATE OF FINAL PASSAGE JUL 28 2008

AN ORDINANCE ADOPTING THE ANNUAL BUDGET FOR THE FISCAL YEAR 2009 AND APPROPRIATING THE NECESSARY MONEY TO OPERATE THE CITY OF SAN DIEGO FOR SAID FISCAL YEAR.

BE IT ORDAINED, by the Council of the City of San Diego, as follows:

SECTION 1. The budget for the expense of conducting the affairs of the City of San Diego for the fiscal year commencing July 1, 2008, and ending June 30, 2009, heretofore prepared and submitted to this Council by the Mayor and amended through the Mayor's Revision submitted May 16 and 29, 2008, by recommendations from the Office of the Independent Budget Analyst, and by changes from the City Council and the Mayor's veto and subsequent Council override of said veto, all of which was approved by Council on June 23, 2008, and on file in the Office of the City Clerk as Resolution No. R-303797 is hereby adopted as the Annual Budget for said fiscal year.

SECTION 2. There is hereby appropriated for expenditure out of the funds of said City for municipal purposes the amounts set forth in Attachment 1 and in the approved Capital Improvement Program Budget, which defines the legal levels at which the City Comptroller shall control operational and capital project spending.

I. GENERAL FUND

(A) The Mayor and City Comptroller are hereby authorized to transfer to an appropriate account from the departmental appropriations as set forth in Attachment 1 an amount

sufficient to assure that, in the event there is a shortfall in projected revenues, there are sufficient revenues to cover the remaining appropriations; provided that in the case that projected revenue estimates are met, the funds set aside may be returned to their respective appropriation accounts.

(B) The City Comptroller is authorized and directed to deposit the $3.7 million budgeted amount as well as any revenues in excess of expenditures at fiscal year end to the General Fund Unappropriated Reserve.

(C) The City Comptroller is authorized and directed to increase expenditure appropriations of the General Fund Appropriated Reserve from revenue in excess of expenditures at fiscal year end and/or the General Fund Unappropriated Reserve for the purpose of achieving the 5% minimum General Fund Emergency Reserve balance at year end, as defined in the City Reserve Policy.

(D) The City Comptroller is authorized, upon adopted Council resolution, to transfer appropriations from the General Fund Appropriated Reserve to other General Fund departments.

(E) The City Comptroller is authorized and directed to increase expenditure appropriations of the General Fund Appropriated Reserve by $10.0 million dollars from the General Fund Unappropriated Reserve.

(F) The City Comptroller is to appropriate and expend interest earnings generated from the issuance and administration of Tax and Revenue Anticipation Notes for the purpose of funding expenditures related to their issuance.

(G) The provisions in the Library Ordinance, Municipal Code Section 22.0228, restricting funding are hereby waived.

(H) The City Comptroller is authorized and directed, upon approval of the Mayor, to transfer appropriations for costs avoided in one department by a mutual agreement to incur them in another department.

(I) The City Comptroller is authorized, upon the direction of the Mayor, to increase and/or decrease revenue and expenditure appropriations for the purpose of implementing Council approved economic development, business incentive and other programs that include the Business and Industry Incentive Program (Council Policy 900-12), the Housing Impact Fee Waiver–Enterprise Zones Program (Council Policy 900-12), the Small Business Enhancement Program (Council Policy 900-15), the Storefront Improvement Program (Council Policy 900-17), the Community Parking District Policy (Council Policy 100-18), and Mission Bay and Other Regional Park Improvements (Municipal Code Section 22.0229).

(J) The City Comptroller is authorized, upon the direction of the Mayor, to increase revenue and expenditure appropriations for the purpose of paying unanticipated Property Tax Administration fees to the County of San Diego.

II. SPECIAL REVENUE FUNDS

(A) Community Development Block Grant Funds

(l) Community Development Block Grant Funds are appropriated for the purposes established by the grant provisions as approved and authorized by Council. All authorized but incomplete program activities and unexpended monies related thereto remaining in the Community Development Block Grant Funds on June 30, 2009 shall be carried forward to future years for the purpose of completing said authorized activities in accordance with Council Policy 700-02.

(2) The City Comptroller is authorized, upon the direction of the respective Council District, to allocate the Council District's reserves or reallocate appropriations from budgeted projects later determined ineligible to new or existing CDBG eligible projects.

(B) Transient Occupancy Tax Fund (10220)

The provisions of Council Policy 100-03 (Transient Occupancy Tax), for specific activities funded by this ordinance, are deemed and declared to be complied with, by the adoption of this Ordinance. The Mayor or his designee is hereby authorized to execute appropriate agreements for the conduct of activities associated with the allocations authorized by Council for Fiscal Year 2009. It is the intent of the Council that the Transient Occupancy Tax Fund appropriations be expended in accordance with the Council Policy 100-03.

(C) Environmental Growth Funds (10505, 105051, 105052)

(1) It is the intent of the Council that the Environmental Growth Fund appropriations are to be expended for those purposes described in City Charter Section 103.1a. The provisions in the San Diego Municipal Code Section 63.30, as amended by Ordinance 19159 are hereby waived.

(2) Any monies deposited in the Environmental Growth Fund in excess of estimated revenue as described in Section 103.1a of the City Charter and any carryover monies from the previous fiscal year are hereby appropriated for the purpose for which the Environmental Growth Fund was created and may be expended only by Council resolution. The Council may, from time-to-time, for purposes of augmenting specified programs, elect to allocate additional monies to the Environmental Growth Fund from sources other than those enumerated in Section 103.1a of the Charter. In that event, those additional monies shall not be subject to any fractional

allocation but shall be used solely and exclusively for the program purpose designated by Council.

III. DEBT SERVICE FUNDS

General Obligation Bond Interest and Redemption Fund (21640)

There is hereby appropriated the current year's proceeds from the tax levy as required to pay debt service on the issuance of $25.5 million aggregate principal amount of General Obligation bonds authorized in an election held on June 5, 1990 by a favorable vote of more than two-thirds of all the voters voting on the proposition.

IV. CAPITAL PROJECTS FUNDS

(A) Any additions to or deletions from the Capital Improvements Program, as may be required, shall be made by Council resolution provided funding is available for such action. The City Comptroller, at the direction of the Mayor, is authorized and directed to add maintenance projects funded elsewhere which are determined to be of a capital nature to the Capital Improvements Program.

(B) The City Comptroller is authorized and directed upon the direction of the Mayor, to transfer unexpended balances in completed current year Capital Improvements Program projects to the appropriate Capital Improvements Program Unallocated Reserve, Annual Allocation or Fund Balances.

(C) The City Comptroller is authorized and directed, upon the direction of the Mayor, to transfer and appropriate a maximum of $200,000 per project not to exceed 10% of the project budget from appropriate Unallocated Reserves, Annual Allocations, earned interest or

Unappropriated Fund Balances to Capital Improvements Program projects to reimburse eligible costs in excess of approved appropriations at project completion.

(D) The City Comptroller is authorized to make cash advances from the appropriate revenue source funds for the purpose of funding incidental and engineering costs of projects included in the long-range Capital Improvements Program Budget. Such advances shall be reimbursed to the respective Fund upon appropriation. In addition, the City Comptroller is authorized and directed to advance funds as required for grant funded projects based on earned grant revenue receivable. Advances will be returned upon the payment of the grant receivable.

(E) The City Comptroller is authorized and directed, upon the direction of the Mayor, to reallocate revenue sources between Capital Improvements Program projects, in accordance with the restrictions placed on various revenues where the net reallocation does not result in a net increase to any of the revenue sources or project budgets.

(F) Facilities Benefit Assessment Funds and Development Impact Fee Funds (79001-79016), (79501-79535), (39051-39095)

(1) The City Comptroller is authorized, upon the direction of the Mayor, to modify individual Capital Improvements Program project budgets in accordance with Council-approved Community Public Facilities Financing Plans.

(2) The City Comptroller is authorized, upon the direction of the Mayor, to reallocate DIF funded appropriations between Council-approved projects in order to expedite the use of DIF funds in accordance with AB1600 requirements, provided that the City Council is first notified via memorandum of the purpose and amount of the reallocation.

(3) The City Comptroller is authorized, upon the direction of the Mayor, to appropriate and transfer monies from DIF funds to the Redevelopment Agency of the City of San Diego (Agency) for reimbursable capital project expenditures as authorized by City Council resolution RR-300013 dated December 7, 2004 and the Redevelopment Agency resolution R-03862. The transfers will be limited to availability of funds within DIF funds and to projects identified in the Centre City Public Facilities Financing Plan.

(4) The City Comptroller is authorized, upon the direction of the Mayor, to appropriate in the FBA and DIF funds a sufficient and necessary amount to reimburse the administrative costs incurred by other City funds.

(G) TransNet and TransNet Extension Funds (30300-30306, 30308-30319)

(1) The TransNet Extension Funds (30310-30319) are hereby appropriated for the purposes authorized by Proposition A - San Diego County Transportation Improvement; the Regional Transportation Improvement Program (RTIP) and the Annual Budget Document.

(2) The City Comptroller may reallocate funding among the projects contained in the RTIP and the Capital Improvements Program Budget, upon the request of the responsible department director and upon the approval of the Mayor, provided that such reallocation does not increase the total TransNet appropriations. The City Comptroller may, upon the direction of the Mayor, appropriate and reallocate TransNet Extension Congestion Relief cash, TransNet Extension Congestion Relief commercial paper, and TransNet (original program) cash appropriations among Council approved TransNet Funded projects in order to reduce the use of debt and maximize the use of cash in these funds. The Mayor is authorized as the Council

designee to direct the San Diego Association of Governments (SANDAG) to amend the RTIP for such reallocations.

(3) Any monies deposited in the TransNet funds in excess of estimated revenue and any carryover monies from the previous fiscal year are hereby appropriated for the purpose for which said Funds were created and may be appropriated and expended by the City Comptroller, upon the direction of the Mayor, provided that such an increase is part of the RTIP.

(H) Infrastructure Improvement Fund (10529)

(1) Any carryover monies from the previous fiscal year in the Infrastructure Improvement Fund (10529) are hereby appropriated for the purpose for which said fund was created.

(2) Funds from the Infrastructure Improvement Fund may be transferred and appropriated to the General Fund upon the direction of the Mayor for purposes identified by the Mayor for the Mayor's Infrastructure Improvement Fund or by the Council Districts for the individual Council District's Infrastructure Improvement Funds.

(3) The City Comptroller is authorized to add and establish CIP projects as identified by the Mayor and City Council that are not currently in the Capital Improvements Program. The City Comptroller is authorized, upon the direction of the Mayor to return any Infrastructure Improvement Funds deemed to be surplus in a project.

V. ENTERPRISE FUNDS

(A) All Enterprise Funds are hereby appropriated for the purpose of providing for the operation, maintenance and development of their respective purposes.

(B) Reserve Funds are hereby appropriated to provide funds for the purpose for which the Fund was created. The City Comptroller is hereby authorized to return to the source Fund monies deposited in Reserve Funds in excess of amounts required, consistent with the City Reserve Policy.

(C) The City Comptroller may reallocate appropriations in the Capital Improvement Program, changing the total appropriation for any given project contained in the Council-approved Capital Improvements Program to cover costs related to a redistribution of program wide contracts for Construction Management.

(D) The City Comptroller may reallocate appropriations and associated encumbrances from any Council approved budgeted project in the Capital Improvement Program to the Fund's annual operating budget for costs associated with extended environmental monitoring for re-vegetation. Such reallocation shall decrease the total appropriation and encumbrance for the project and increase the appropriation and encumbrance in the annual operating budget by an equal amount provided that the reallocation is no greater than 5% of the capital project budget.

(E) The City Comptroller is authorized, upon the direction of the Mayor, to increase expenditure appropriations for the purpose of implementing the Metropolitan Wastewater Department Memorandum of Understanding for Bid to Goal Public Contract Operations Agreement.

VI. INTERNAL SERVICE FUNDS

(A) The City Comptroller is hereby authorized, upon the direction of the Mayor, to distribute surplus retained earnings or excess contributions from various internal service funds

back to appropriate contributing funds or between employee benefit-related internal service funds.

(B) Equipment Operating Fund (50030) and Equipment Replacement Fund (50031)

The City Comptroller is hereby authorized and directed, upon the direction of the Mayor, to redistribute contributions among the Equipment Operating and Equipment Replacement internal service funds or to advance funds between these internal service funds.

(C) Central Stores Fund (50010), Publishing Services Fund (50020), Equipment Operating Fund (50030), Equipment Replacement Fund (50031), and Risk Management Administration Fund (50061)

The City Comptroller is hereby authorized, upon direction of the Mayor, to appropriate expenditures from unanticipated revenues for the purpose of allowing for the uninterrupted provision of services.

VII. TRUST AND AGENCY FUNDS

These funds are established to account for assets held by the City as an agent for individuals, private organizations, other governments and/or funds; for example, federal and state income taxes withheld from employees, 401(k) and deferred compensation plans, parking citation revenues, and employee benefit plans. The City Comptroller is authorized and directed to establish the appropriate agency funds and to deposit and disburse funds in accordance with the respective agency relationships.

SECTION 3. The Mayor is hereby authorized to execute appropriate initial and continuing contracts and agreements for the conduct of activities associated with the allocations authorized by Council and in accordance with provisions of grant agreements.

SECTION 4. The City Comptroller is authorized, upon direction of the Mayor, to release excess rate stabilization funds and debt service stabilization funds to the appropriate unallocated reserve or fund balance, consistent with the City Reserve Policy.

SECTION 5. The City Comptroller is authorized and directed, upon the direction of the Mayor, to make inter-fund loans, including interest at the City's pooled rate of return, between funds to cover cash needs. These loans may, if appropriate, extend beyond the current fiscal year.

SECTION 6. All interest earnings generated by any fund which has been established pursuant to a legal or contractual requirement, externally imposed restriction, or by enabling legislation (including, but not limited to, the Appropriation Ordinance) shall remain in said fund solely for the purpose the fund was intended.

SECTION 7. All Funds, established by Council in previous fiscal years or during the current fiscal year, are appropriated for the purposes established by applicable laws and/or in accordance with provisions of agreements authorized by Council and for projects contained in the Council-approved Capital Improvements Program or authorized by Council resolution. The City Comptroller is authorized and directed to expend monies within the funds for services provided by those funds. The City Comptroller is authorized and directed, upon approval of the Mayor, to return any surplus monies to the contributing funds.

SECTION 8. The City Comptroller is authorized and directed, upon the direction of the Mayor, to transfer current and/or prior years' surplus monies within the Flexible Benefit/Management Benefit Programs reimbursement funds after fiscal year end. Any remaining surplus monies (excluding flexible spending accounts) in the reimbursement funds may be transferred by the City Comptroller, upon the direction of the Mayor, to the Risk

Management Administration Fund (50061) to be expended, up to the full forfeited amount, for programs which benefit City employees.

The City Comptroller is authorized and directed, upon the direction of the Mayor, to transfer surplus/reserves within other employee benefit funds or to reallocate these monies to other fringe benefit funds.

SECTION 9. The City Comptroller is authorized and directed, upon the direction of the Mayor, to make appropriate inter-fund transfers in accordance with the Annual Budget Document and estimated sources of revenue.

The City Comptroller may, upon the direction of the Mayor, transfer funds to related City entities in accordance with the Annual Budget Document and appropriate funding source rules and regulations.

SECTION 10. The City Comptroller is authorized and directed to appropriate and expend donations in accordance with Council Policy 100-02 (City Receipt of Donations).

SECTION 11. All revenues generated consistent with the Public Trust pursuant to Section 6306 of the Public Resources Code in relation to operation of Mission Bay Park and Ocean Beach Park in excess of expenditures for operations, maintenance and capital improvements during the fiscal year are hereby placed in a special fund to be used exclusively for past and future operations, maintenance and capital improvements and for past, current, and future expenditures uncompensated by past, current and future revenues derived from Mission Bay Park and Ocean Beach Park as required by agreements with the State of California. Excess revenues are hereby appropriated for said purposes and may be expended only by Council

resolution or in accordance with projects contained in the Council-approved Capital Improvements Program.

All revenues generated by sovereign trust lands granted by the State of California to the City of San Diego pursuant to section 6306 of the Public Resources Code are hereby appropriated for purposes consistent with the public trust.

SECTION 12. All other revenues which are not appropriated by any other section of this ordinance, and which are in excess of budgeted revenue as determined by the Mayor, are hereby transferred by the City Comptroller to legally established reserve fund(s) or account(s). However, in no event shall the total appropriations of all tax revenues as defined by Article XIIIB of the California State Constitution made pursuant to this ordinance exceed the City's legal limit.

The total appropriation is $3,126,712,395 a portion of which will be derived from proceeds of taxes as defined within Article XIIIB of the State Constitution.

It is the intent of this ordinance to comply with Article XIIIB of the California State Constitution.

SECTION 13. The City Comptroller is authorized and directed, upon direction of the Mayor, to modify budgets in accordance with the Fiscal Year 2009 Tax Rate Ordinance as approved by Council. Further, the Financial Management Department is directed to modify the Annual Budget Document in accordance with the Tax Rate Ordinance.

SECTION 14. The City Comptroller is authorized and directed to close obsolete or inactive funds; residual balances of such funds shall be returned to their source or, if to the General Fund, to a General Fund Unappropriated Reserve. The City Comptroller shall

periodically report fund closures to the City Council and recommend the appropriation of any residual balances.

SECTION 15. The City Comptroller is directed to withhold payment of fees, costs and expenses associated with any case/claim filed by the City Attorney in which the authorization to file such case or claim has not been pre-approved by the City Council. This includes but is not limited to such fees, costs and expenses for outside legal fees, expert witnesses/testimony, and investigative expenses.

When submitting requests for payment to the City Comptroller, the City Attorney shall provide the following information in addition to the invoice prior to payment by the City Comptroller:

1. The letter of engagement for the services being provided by outside legal counsel or contract or purchase order for other related services, and
2. A memorandum signed by a representative of the City Attorney's Office indicating a) that these services have been approved by the City Council, b) the resolution or ordinance number, and/or the Statute of Limitations date for the matter requiring filing prior to City Council approval; or
3. A memorandum signed by a representative of the City Attorney's Office indicating that these services are unrelated to any ongoing pending action authorized/approved by the City Council.

In litigation invoking situations 2 and 3 above, the City Comptroller is directed to present a report to the City Council (in the form of a 1472) for review and approval in those instances

where an invoice is submitted for payment and prior City Council authorization has not been received.

This provision does not apply to payroll expenditures for City Attorney Staff nor does it restrict the City Attorney from filing a claim against a defendant if the City Attorney is subject to a statute of limitation deadline and cannot seek City Council approval prior to the expiration of such statute of limitation. Under this situation, the City Attorney shall minimize expenditures and notify outside counsel, if appropriate, that City Council approval is necessary to proceed and shall seek City Council approval within 30 days from the date of filing. Should City Council approval not be secured, the action will be dismissed without prejudice. This provision also does not apply to costs incurred by the City Attorney in defending the City against claims filed against it.

SECTION 16. It is the express intent of the City Council that, notwithstanding anything to the contrary herein, any economic benefit, savings, or effect of this ordinance shall not be used, directly or indirectly, to fund, support in any way, or ratify any employment or retirement benefit determined to be illegal by a court of law.

SECTION 17. The powers of the Council not delegated to the Mayor, Chief Financial Officer, Director of Financial Management and City Comptroller, as specifically set forth herein, are reserved to the Council in accordance with the terms of the Charter.

SECTION 18. That a full reading of this ordinance is dispensed with prior to its final passage, a written or printed copy having been available to the City Council and the public a day prior to its final passage.

(O-2009-4 Rev.)

SECTION 19. This ordinance is declared to take effect and be in force immediately upon its passage after two (2) public hearings pursuant to the authority contained in Sections 71, 275, and 295 of the Charter of the City of San Diego.

SECTION 20. The Mayor shall have no veto power over this ordinance pursuant to Section 280(a)(4) of the Charter of the City of San Diego.

APPROVED: MICHAEL J. AGUIRRE, City Attorney

By _____
Lawrence V. Tomanek
Chief Deputy City Attorney

07/08/2008
Or.Dept: Mayor
O-2009-4
7/24/2008
O-2009-4 Rev.
Attachment 1

I hereby certify that the foregoing Ordinance was passed by the Council of the City of San Diego, at this meeting of JUL 2 8 2008.

ELIZABETH S. MALAND
City Clerk

By _____ for Mary Zumaya
Deputy City Clerk

Attachment 1
Fiscal Year 2009 Operating and Capital Appropriations

OPERATING APPROPRIATIONS	Salary & Wages	Fringe & Non-Personnel	FY 2009 Appropriation
General Fund			
Administration	$ 1,174,461	$ 722,919	$ 1,897,380
Business Office	$ 875,727	$ 1,073,197	$ 1,948,924
City Attorney	$ 22,861,762	$ 13,529,412	$ 36,391,174
City Auditor	$ 1,058,936	$ 618,692	$ 1,677,628
City Clerk	$ 2,383,743	$ 2,112,653	$ 4,496,396
City Comptroller	$ 7,061,831	$ 5,035,661	$ 12,097,492
City Council - District 1	$ 508,432	$ 481,568	$ 990,000
City Council - District 2	$ 427,809	$ 562,191	$ 990,000
City Council - District 3	$ 571,845	$ 418,155	$ 990,000
City Council - District 4	$ 541,097	$ 448,903	$ 990,000
City Council - District 5	$ 501,630	$ 488,370	$ 990,000
City Council - District 6	$ 450,889	$ 539,111	$ 990,000
City Council - District 7	$ 478,559	$ 511,441	$ 990,000
City Council - District 8	$ 563,146	$ 426,854	$ 990,000
City Planning and Community Investment	$ 6,157,210	$ 11,740,916	$ 17,898,126
City Planning and Development	$ 340,010	$ 194,088	$ 534,098
City Treasurer	$ 6,655,607	$ 8,261,967	$ 14,917,574
Citywide Program Expenditures	$ -	$ 67,542,463	$ 67,542,463
Community & Legislative Services	$ 2,174,551	$ 2,012,254	$ 4,186,805
Community Services	$ 220,011	$ 128,574	$ 348,585
Council Administration	$ 1,151,967	$ 823,191	$ 1,975,158
Customer Services	$ 1,258,083	$ 1,070,914	$ 2,328,997
Debt Management	$ 1,607,470	$ 1,146,446	$ 2,753,916
Development Services	$ 3,499,449	$ 2,999,898	$ 6,499,347
Engineering and Capital Projects	$ 37,701,657	$ 27,458,276	$ 65,159,933
Environmental Services	$ 8,730,945	$ 31,780,376	$ 40,511,321
Ethics Commission	$ 650,622	$ 355,677	$ 1,006,299
Family Justice Center	$ 332,048	$ 311,634	$ 643,682
Financial Management	$ 2,290,787	$ 1,980,877	$ 4,271,664
Fire-Rescue	$ 107,635,617	$ 83,061,160	$ 190,696,777
General Services	$ 19,406,673	$ 49,918,204	$ 69,324,877
Labor Relations	$ 626,799	$ 336,748	$ 963,547
Library	$ 18,053,308	$ 18,960,249	$ 37,013,557
Office of Ethics & Integrity	$ 998,161	$ 1,089,007	$ 2,087,168
Office of Homeland Security	$ 786,848	$ 817,060	$ 1,603,908
Office of the Chief Financial Officer	$ 405,481	$ 619,688	$ 1,025,169
Office of the CIO	$ -	$ 24,963,599	$ 24,963,599
Office of the IBA	$ 999,800	$ 615,415	$ 1,615,215
Office of the Mayor and COO	$ 470,434	$ 305,516	$ 775,950
Park & Recreation	$ 32,127,052	$ 56,206,384	$ 88,333,436
Personnel	$ 3,826,313	$ 2,632,102	$ 6,458,415
Police	$ 231,156,290	$ 179,514,555	$ 410,670,845
Public Safety	$ 472,416	$ 1,949,491	$ 2,421,907
Public Works	$ 194,006	$ 130,382	$ 324,388
Purchasing & Contracting	$ 2,522,529	$ 1,917,686	$ 4,440,215
Real Estate Assets	$ 2,340,869	$ 1,721,251	$ 4,062,120

Attachment D

OPERATING APPROPRIATIONS	Salary & Wages	Fringe & Non-Personnel	FY 2009 Appropriation
General Fund (continued)			
Storm Water	$ 7,449,257	$ 41,371,079	$ 48,820,336
General Fund Total	**$ 541,702,137**	**$ 650,906,254**	**$ 1,192,608,391**
Debt Service and Tax Funds			
Public Safety Communication Bonds	$ -	$ 2,332,272	$ 2,332,272
Tax and Revenue Anticipation Notes Fund	$ -	$ 3,094,061	$ 3,094,061
Zoological Exhibits	$ -	$ 8,946,525	$ 8,946,525
Debt Service and Tax Funds Total	**$ -**	**$ 14,372,858**	**$ 14,372,858**
Special Revenue Funds			
AB 2928 - Transportation Relief	$ -	$ 12,676,642	$ 12,676,642
Automated Refuse Container Fd	$ -	$ 500,000	$ 500,000
Concourse and Parking Garages	$ 181,808	$ 4,410,653	$ 4,592,461
Convention Center Complex	$ -	$ 20,718,894	$ 20,718,894
Emergency Medical Services	$ 4,140,921	$ 2,964,367	$ 7,105,288
Energy Conservation Program Fund	$ 648,674	$ 1,144,494	$ 1,793,168
Environmental Growth Fund 1/3	$ -	$ 5,489,127	$ 5,489,127
Environmental Growth Fund 2/3	$ -	$ 12,816,482	$ 12,816,482
Facilities Financing Fund	$ 1,068,901	$ 1,586,386	$ 2,655,287
Fire and Lifeguard Facilities Fund	$ -	$ 1,657,420	$ 1,657,420
Gas Tax	$ -	$ 24,403,398	$ 24,403,398
Information Technology Fund	$ 5,627,312	$ 6,435,555	$ 12,062,867
Los Penasquitos Canyon Preserve	$ 110,007	$ 117,831	$ 227,838
New Convention Center	$ 50,000	$ 4,289,198	$ 4,339,198
PETCO Park	$ 55,000	$ 17,613,821	$ 17,668,821
Police Decentralization Fund	$ -	$ 7,092,333	$ 7,092,333
Public Art Fund	$ -	$ 30,000	$ 30,000
QUALCOMM Stadium Operating Fund	$ 2,376,824	$ 15,586,063	$ 17,962,887
Redevelopment Fund	$ 1,997,042	$ 1,341,574	$ 3,338,616
Seized & Forfeited Assets Fund	$ -	$ 5,521,984	$ 5,521,984
Solid Waste Local Enforcement Agency	$ 408,512	$ 526,338	$ 934,850
Special Promotional Programs	$ 704,771	$ 89,385,072	$ 90,089,843
STOP-Serious Traffic Offenders Program	$ -	$ 1,200,000	$ 1,200,000
Storm Drain Fund	$ -	$ 6,046,746	$ 6,046,746
TransNet Extension	$ -	$ 10,458,978	$ 10,458,978
Trolley Extension Reserve	$ -	$ 4,108,096	$ 4,108,096
Utilities Undergrounding Program	$ 391,057	$ 755,518	$ 1,146,575
Special Revenue Funds Total	**$ 17,760,829**	**$ 258,876,970**	**$ 276,637,799**
Enterprise Funds			
City Airport Fund	$ 1,017,664	$ 2,163,289	$ 3,180,953
Development Services Enterprise Fund	$ 22,588,878	$ 26,692,285	$ 49,281,163
Golf Course Enterprise	$ 4,082,755	$ 9,542,545	$ 13,625,300
Recycling Fund	$ 7,032,701	$ 16,020,521	$ 23,053,222
Refuse Disposal Fund	$ 8,695,491	$ 24,893,591	$ 33,589,082
Sewer Funds	$ 53,688,994	$ 343,511,054	$ 397,200,048
Water Department Fund	$ 44,576,486	$ 311,447,352	$ 356,023,838
Enterprise Funds Total	**$ 141,682,969**	**$ 734,270,637**	**$ 875,953,606**

OPERATING APPROPRIATIONS	Salary & Wages	Fringe & Non-Personnel	FY 2009 Appropriation
Internal Service Funds			
Balboa / Mission Bay Improvement	$ -	$ 6,955,219	$ 6,955,219
Central Stores Internal Service Fund	$ 852,948	$ 22,920,368	$ 23,773,316
ERP Fund	$ -	$ 4,064,106	$ 4,064,106
Fleet Services	$ 13,511,743	$ 75,740,291	$ 89,252,034
Publishing Services Internal Fund	$ 1,093,255	$ 3,451,731	$ 4,544,986
Risk Management Administration	$ 4,634,618	$ 4,233,492	$ 8,868,110
Internal Service Funds Total	**$ 20,092,564**	**$ 117,365,207**	**$ 137,457,771**
Other Service Funds			
City Employees' Retirement System	$ 5,249,776	$ 36,310,573	$ 41,560,349
Open Space Park Facilities	$ -	$ 1,162,022	$ 1,162,022
Other Service Funds Total	**$ 5,249,776**	**$ 37,472,595**	**$ 42,722,371**
TOTAL OPERATING APPROPRIATIONS	**$ 726,488,275**	**$ 1,813,264,521**	**$ 2,539,752,796**

	CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS	FY2009 Appropriation
Airports		
31-001.0	Annual Allocation - Montgomery Field	$ 600,000
31-001.1	Annual Allocation - Brown Field	$ 1,800,000
	Airports Total	**$ 2,400,000**
City Comptroller		
92-000.0	Enterprise Resource Planning System Core Project	$ 6,825,624
	City Comptroller Total	**$ 6,825,624**
City Planning and Community Investment		
37-446.0	Chollas Creek South Branch Phase One Implementation	$ 394,000
39-803.0	Annual Allocation - Downtown Parking Projects	$ 1,500,000
	City Planning and Community Investment Total	**$ 1,894,000**
Engineering & Capital Projects		
12-152.0	Famosa Slough Salt Marsh Restoration	$ 24,000
13-501.0	Talbot Street Slope	$ 856,000
29-914.0	Martin Luther King Junior Community Park - Recreation Center Roof Replacement	$ 61,000
37-028.0	Annual Allocation-Underground of City Utilities	$ 60,000,000
37-064.0	Annual Allocation - ADA Improvements	$ 10,960,979
39-086.0	Azalea Park Roadway Improvements and Neighborhood Identification	$ 50,000
39-209.0	El Cajon Boulevard Commercial Revitalization - Interstate 805 to 54th Street	$ 50,000
39-216.0	Washington/Goldfinch Improvements	$ 100,000
39-234.0	El Cajon Boulevard Median Improvements	$ 160,000
52-293.0	Annual Allocation - Street Lights - Citywide	$ 617,460
52-307.0	Spring Canyon Road between Scripps Ranch Boulevard and Pomerado Road	$ 750,000
52-403.0	Camino del Sur, San Dieguito Road to Carmel Valley Road - Street Improvements	$ 5,330,000
52-409.0	43rd Street and Logan/National Avenue Intersection	$ 7,422,375
52-411.0	Carmel Mountain Road - Neighborhood 10 Boundary to Del Mar Mesa Road	$ 900,000
52-417.0	Eastgate Mall - Miramar Road to San Diego Gas and Electric (SDG&E) Easement	$ 450,000
52-455.0	State Route 163 and Friars Road	$ 5,000,000
52-479.0	El Camino Real - San Dieguito Road to Via de la Valle	$ 300,000

Attachment D

CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS		FY2009 Appropriation
Engineering & Capital Projects (continued)		
52-492.0	Del Sol Boulevard - Central	$ 4,000,000
52-517.0	Carmel Valley Road - 300 Feet East of Portofino Drive to Del Mar	$ 120,000
52-519.0	Annual Allocation - Bridge Rehabilitation - Citywide	$ 100,000
52-554.0	First Avenue Bridge over Maple Canyon - Rehabilitation	$ 300,000
52-555.0	Georgia Street Bridge/University Avenue Separation Replacement	$ 671,000
52-588.0	Streamview Drive Improvement - 54th Street to College Avenue	$ 430,000
52-592.0	Aldine Drive and Fairmount Avenue - Slope Restoration	$ 1,825,000
52-640.0	Palm Avenue/Interstate 805 Interchange	$ 1,729,000
52-642.0	Old Otay Mesa Road - Westerly	$ 2,400,000
52-643.0	West Mission Bay Drive Bridge over San Diego River	$ 100,000
52-653.0	Camino del Sur - Carmel Mountain Road to 1,600 Feet North of Park Village Road	$ 1,509,633
52-676.0	Mira Sorrento Place - Scranton Road to Vista Sorrento Parkway	$ 60,000
52-679.0	Miramar Road - Interstate 805 Easterly Ramps to 300 Feet East of Eastgate Mall	$ 500,000
52-682.1	Otay Truck Route Widening Phase III & IV	$ 2,386,253
52-683.0	Annual Allocation - Debt Service for TransNet Commercial Paper Funded Projects	$ 142,188
52-696.0	Pershing Drive/Redwood Street Intersection	$ 900,000
52-700.0	Rancho Bernardo Street and Sidewalk Improvements	$ 80,000
52-706.0	Sea World Drive Widening and Interstate 5 Interchange Improvements	$ 1,000,000
52-713.0	Alvarado Canyon Road Realignment	$ 100,000
52-715.0	Annual Allocation - Sidewalks - Citywide	$ 350,000
52-725.0	Camino del Sur - Widen to Six Lanes Northerly of State Route 56	$ 3,649,810
52-733.0	Carmel Valley Road - Four/Six lanes southerly of Street A	$ 1,300,000
52-743.0	Euclid Avenue Corridor Improvements	$ 116,000
52-745.0	Clairemont Mesa Boulevard/SR-163 Improvements	$ 1,000,000
52-747.0	Carmel Valley Road - Street A to Neighborhood Parkway	$ 6,900,000
52-754.0	Linda Vista Road at Genesee Avenue	$ 70,000
52-763.0	Skyline Drive Median & Parkway Improvements	$ 1,275,000
52-764.0	Palm Avenue Roadway Improvements	$ 419,000
52-765.0	Sorrento Valley Road & Interstate 5 Interchange	$ 3,394,000
52-766.0	University Avenue Mobility Project	$ 500,000
52-769.0	Normal Street Median Improvements	$ 65,000
52-773.0	Cherokee Street Improvements	$ 70,000
52-774.0	34th and 35th at Madison Avenue - Curb, Gutter and Sidewalk (CD3 Sidewalk)	$ 120,000
52-775.0	Old Otay Mesa Road Sidewalk	$ 200,000
52-776.0	Prospect Street/Silverado Street Roundabout	$ 770,000
52-808.0	Annual Allocation - Median Installation	$ 300,000
52-810.0	Hollister Street Widening	$ 200,000
53-044.0	Regents Road Bridge	$ 10,700,000
53-050.0	North Torrey Pines Road Bridge over Los Penasquitos Creek	$ 496,000
53-061.0	Laurel Street (Cabrillo) Bridge over Highway 163 - Structural Retrofit	$ 50,000
54-012.0	Shoal Creek Pedestrian Bridge	$ 255,000
58-127.0	State Route 15 Bikeway	$ 40,000
58-153.0	City Bicycle Master Plan	$ 150,000
58-171.0	State Route 56 Bike Interchanges	$ 1,750,000
58-191.0	San Diego River Multi-Use Bicycle and Pedestrian Path	$ 320,000
58-204.0	Minor Bicycle Facilities	$ 15,000
59-021.0	Annual Allocation - Transportation Grant Matches	$ 935,000
59-023.0	Annual Allocation - Preliminary Engineering for Congestion Relief Projects	$ 1,175,956
61-001.0	Annual Allocation - Traffic Control/Calming Measures	$ 791,414
62-266.0	Safe Routes to School Program - Willow Elementary School	$ 150,000

CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS		FY2009 Appropriation
Engineering & Capital Projects (continued)		
62-331.0	Annual Allocation - Traffic Signal Interconnect Projects	$ 100,000
62-332.0	25th Street Renaissance Project	$ 200,000
62-333.0	Via Capri Traffic Calming Project	$ 100,000
68-001.0	Traffic Signals - Cooperative Projects	$ 200,000
68-006.0	Annual Allocation - Guard Rails	$ 200,000
68-010.0	Annual Allocation - Traffic Signals - Citywide	$ 471,635
68-011.0	Annual-Allocation - Traffic Signals - Modifications/Modernization	$ 1,372,189
68-017.0	Annual Allocation - School Traffic Safety Improvements	$ 329,900
	Engineering & Capital Projects Total	**$ 151,885,792**
Environmental Services		
32-010.0	Unclassified Disposal/Burn Site Closures	$ 155,000
32-011.0	Arizona Landfill - Closure	$ 60,000
32-014.0	West Miramar Phase II - Landfill Gas System	$ 480,000
32-017.0	Annual Allocation - Groundwater Monitoring Network	$ 250,000
32-018.0	South Chollas Landfill - Gas Upgrades	$ 1,040,000
32-024.0	South Miramar Landfill Slopes	$ 1,500,000
37-004.0	Annual Allocation - Minor Landfill Requirements	$ 250,000
37-041.0	Citywide Energy Improvements	$ 500,000
37-056.0	West Miramar Refuse Disposal Facility - Phase II	$ 300,000
37-057.0	Miramar Landfill Greenery Expansion	$ 200,000
37-074.0	Environmental Services Facilities Improvement	$ 122,194
37-254.0	Future Waste Management Disposal and Processing Facilities	$ 1,750,000
	Environmental Services Total	**$ 6,607,194**
Fire-Rescue		
33-105.0	Fire Station 47 - Pacific Highlands Ranch	$ 21,000
	Fire-Rescue Total	**$ 21,000**
General Services		
37-068.0	Annual Allocation - City Facilities Improvements	$ 31,800,000
59-001.0	Resurfacing of City Streets	$ 45,437,544
59-002.0	Sidewalks - Replacement and Reconstruction	$ 7,500,000
63-002.0	Traffic Signals - Replace Obsolete Controllers	$ 75,000
	General Services Total	**$ 84,812,544**
Library		
35-101.0	Logan Heights Branch Library	$ 600,000
	Library Total	**$ 600,000**
Metropolitan Wastewater		
40-931.0	South Mission Valley Trunk Sewer	$ 3,500,000
40-933.0	Annual Allocation - MWWD Trunk Sewers	$ 3,374,592
41-926.0	Annual Allocation - Metropolitan System Pump Stations	$ 6,500,000
41-927.0	Annual Allocation - Pump Stations 64, 65, Penasquitos and East Mission Gorge	$ 2,100,000
41-929.0	Pump Station Upgrades	$ 5,577,076
41-942.0	NCWRP Sludge Pump Station Upgrade	$ 216,320
42-913.0	Annual Allocation - Metro Biosolids Center	$ 674,918
42-926.0	Annual Allocation - North City Water Reclamation Plant	$ 473,741
42-930.0	SBWRP Demineralization Facility Phases 1&2	$ 508,439

Attachment D

CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS		FY2009 Appropriation
Metropolitan Wastewater (continued)		
44-001.0	Annual Allocation - Sewer Main Replacements	$ 25,871,872
45-932.0	Annual Allocation - South Bay Water Reclamation Plant	$ 168,730
45-943.0	Point Loma - Grit Processing Improvements	$ 3,204,342
45-956.0	Annual Allocation - Metro Operations Center	$ 129,075
45-966.0	Metro Facilities Control System Upgrade	$ 2,306,407
45-975.0	Annual Allocation - Developer Projects	$ 562,432
45-982.0	MBC Centrate Collection Upgrades	$ 1,687,295
45-983.0	MBC Dewatering Centrifuges Replacement	$ 158,995
45-992.0	NCWRP - EDR Upgrade	$ 476,513
46-050.0	Annual Allocation - Pipeline Rehabilitation	$ 31,496,192
46-119.0	Annual Allocation - Point Loma Treatment Plant/Related Facilities	$ 772,335
46-169.0	East Mission Gorge Force Main Rehabilitations	$ 329,600
46-193.0	Annual Allocation - CIP Contingencies	$ 458,709
46-194.0	Annual Allocation - Trunk Sewer Rehabilitations	$ 3,507,155
46-195.6	East Point Loma Trunk Sewer	$ 2,200,000
46-195.8	Miramar Road Trunk Sewer	$ 23,398
46-197.6	USIU Trunk Sewer	$ 23,397
46-205.0	Harbor Drive Trunk Sewer Replacement	$ 112,486
46-206.0	Annual Allocation - Accelerated Projects	$ 224,973
46-501.0	Annual Allocation - Metropolitan Sewer Pooled Contingencies	$ 81,095
46-502.0	Annual Allocation - Clean Water Program Pooled Contingencies	$ 136,225
46-505.0	Annual Allocation - Unscheduled Projects	$ 1,124,864
46-502.0	Sewer Pump Station 41 Rehabilitation	$ 5,137,176
	Metropolitan Wastewater Total	**$ 103,118,352**
Office of the CIO		
37-508.0	Public Safety Communications Project	$ 3,341,763
	Office of the CIO Total	**$ 3,341,763**
Park & Recreation		
20-013.0	Annual Allocation-Park and Recreation Grant Match Funding	$ 446,955
21-870.0	Balboa Park - Myrtle Way Pergola	$ 350,000
21-875.0	Balboa Park - Morley Field Evaluation and Repair of Collapsed Storm Drain	$ 50,000
21-876.0	Balboa Park - Florida Canyon Evaluation and Repair of Broken Storm Drain	$ 1,000,000
21-877.0	Balboa Park - Marston Point Evaluation and Repair of Collapsed Storm Drain	$ 50,000
22-965.0	Annual Allocation - Mission Bay Improvements	$ 76,802
22-966.0	West Ski Island - Shoreline Stabilization	$ 500,000
22-968.0	Mariner's Point Road Curbs and Parking Lot - Improvements	$ 400,000
22-969.0	Mission Bay Park Drinking Fountains - Replacement	$ 150,000
22-970.0	Mission Point/Bayside Walk Security Lighting - Upgrade	$ 275,000
22-972.0	North Crown Point Gazebo - Replacement	$ 265,000
22-976.0	Sunset Point Parking Lot - Security Lighting	$ 150,000
22-977.0	Vacation Isle North Cove Parking Lot - Security Lighting	$ 150,000
22-978.0	Vacation Isle North Cove Road Improvements	$ 150,000
22-979.0	Vacation Isle Northeast Parking Lot Security Lighting	$ 150,000
22-980.0	West Bonita Cove Children's Play Area Upgrades	$ 200,000
25-008.0	Balboa Park Golf Course: Concrete Step and Hand Railing Replacement	$ 150,000
29-282.1	Hilltop Community Park - Development, Phases I, II & III	$ 621,889
29-407.0	Carmel Valley Community Park South - Recreation Building	$ 153,000
29-408.0	Dennery Ranch Neighborhood Park - Acquisition and Construction	$ 2,000,956

CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS			FY2009 Appropriation
Park & Recreation (continued)			
29-427.0	Black Mountain Ranch Community Park - Acquisition and Development	$	450,000
29-547.0	Torrey Highlands Neighborhood Park	$	840,000
29-610.0	Rancho Encantada Park - Neighborhood No. 1	$	3,200,000
29-651.0	Riviera Del Sol Neighborhood Park - Acquisition and Development	$	2,100,000
29-666.0	San Diego River Park Master Plan	$	50,000
29-688.0	Del Sur Neighborhood Park North (Black Mountain Neighborhood Park North)	$	3,700,000
29-689.0	Carmel Grove Mini-Park - Play Area Upgrade	$	352,712
29-692.0	Public Roads Supporting Park Access	$	100,000
29-727.0	McAuliffe Community Park - Development	$	2,301,157
29-757.0	Mira Mesa Community Park - Expansion (Carroll Neighborhood Park - Development)	$	5,000,000
29-764.0	Carmel Valley Community Park South - Neighborhood #8A	$	207,983
29-864.0	Rancho Penasquitos Parks - Playground Upgrades	$	900,000
29-865.0	Home Avenue Neighborhood Park - Development	$	50,000
29-887.0	Carmel Valley Skate Park	$	210,000
29-909.0	Regional Park Improvements	$	41,803
29-916.0	Vista Terrace Park Tot Lot Upgrades	$	381,617
29-932.0	Treena Mesa Joint Use Sports Field	$	3,500,000
29-941.0	Language Academy/Montezuma Elementary School - JU Improvements	$	668,000
29-951.0	Martin Luther King Jr. Community Park - Play Area Upgrades	$	500,000
29-953.0	Encanto Community Park Concession Stand Expansion at Verna Quinn Fields	$	155,000
29-954.0	Montgomery Academy - Joint Use Improvements	$	909,000
29-966.0	Mission Trails Regional Park Cowles Mountain Trail Rehabilitation	$	400,000
29-967.0	Mission Trails Regional Park Trail Realignments	$	300,000
29-969.0	Azalea Neighborhood Park Recreation Center - Improvements	$	141,713
29-973.0	Marshall Elementary School - Joint Use Improvements	$	35,000
29-974.0	Gonzales Canyon Resource Management Plan	$	200,000
29-975.0	Crest Canyon Resource Management Plan	$	75,000
39-010.0	Talmadge Streetscape and Lighting Improvements	$	375,566
39-011.0	Switzer Canyon/30th Street Bridge Enhancement Program	$	5,000
52-660.0	Carmel Valley Multi-use Trail - Neighborhood 10	$	40,600
52-719.0	Mission Beach Bulkhead Preservation	$	149,500
	Park & Recreation Total	**$**	**34,629,253**
QUALCOMM Stadium			
34-200.0	Annual Allocation - QUALCOMM Stadium Improvements	$	750,000
	QUALCOMM Stadium Total	**$**	**750,000**
Storm Water			
13-005.0	Annual Allocation - Emergency Drainage Projects	$	12,205,000
	Storm Water Total	**$**	**12,205,000**
Water			
70-910.7	Miramar Pipeline Monitoring & Reinspection	$	70,097
70-942.0	Annual Allocation - CIP Contingencies - Reclaimed Water Distribution System/RWDS	$	250,000
70-949.0	Annual Allocation - Reclaimed Water Extension	$	500,000
70-954.0	North City Reclamation System	$	2,229,340
70-957.0	Harbor Drive Pipeline	$	419,801
73-024.0	Annual Allocation - Freeway Relocation	$	2,994,197
73-083.0	Annual Allocation - Water Main Replacements	$	41,600,000
73-261.3	Alvarado Water Treatment Plant -Upgrade and Expansion	$	36,927,440

Attachment D

CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS		FY2009 Appropriation
Water (continued)		
73-284.0	Miramar Water Treatment Plant - Upgrade and Expansion	$ 44,026,817
73-285.0	Otay Water Treatment Plant - Upgrade and Expansion	$ 9,308,292
73-286.0	Otay Second Pipeline Improvements	$ 8,617,978
73-314.0	San Diego 17 Flow Control Facility and Pump Station	$ 11,705,514
73-331.0	Annual Allocation - CIP Contingencies	$ 7,000,000
73-342.0	Rancho Penasquitos Pump Station	$ 5,219,831
73-361.0	Annual Allocation - Meter Boxes	$ 500,000
73-900.0	Annual Allocation - Pressure Reduction Facility Upgrades	$ 200,000
73-910.0	Annual Allocation - Seismic Upgrades	$ 344,710
74-925.0	Annual Allocation - Dams and Reservoirs	$ 250,000
75-931.0	Water Department Security Upgrades	$ 1,943,966
75-932.0	Groundwater Asset Development Program	$ 2,981,094
75-939.0	South County Raw Water Reservoir Intertie Study	$ 780,000
	Water Total	**$ 177,869,077**
TOTAL CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS		**$ 586,959,599**
TOTAL COMBINED APPROPRIATIONS		**$ 3,126,712,395**

Fiscal Year 2009 Operating Maintenance Assessment District Fund Appropriations

Fund	Maintenance Assessment District Fund Name	Salary & Wages	Fringe & Non-Personnel	FY 2009 Appropriation
070208	Assessment District Management	$ 597,172	$ 1,283,540	$ 1,880,712
070210	Street Light District #1	$ -	$ 706,586	$ 706,586
070211	Scripps/Miramar Ranch	$ 61,903	$ 1,146,669	$ 1,208,572
070214	Tierrasanta	$ 61,903	$ 1,934,441	$ 1,996,344
070218	Campus Point	$ 1,238	$ 32,845	$ 34,083
070219	Mission Boulevard	$ 3,095	$ 126,242	$ 129,337
070220	Carmel Valley	$ 89,760	$ 2,800,681	$ 2,890,441
070221	Sabre Springs	$ 18,571	$ 291,532	$ 310,103
070223	Mira Mesa	$ 49,523	$ 1,566,565	$ 1,616,088
070224	Rancho Bernardo	$ 30,952	$ 885,696	$ 916,648
070225	Penasquitos East	$ 30,952	$ 492,573	$ 523,525
070226	Coronado View	$ 1,857	$ 45,054	$ 46,911
070228	Park Village	$ 24,761	$ 598,464	$ 623,225
070229	Eastgate Technology Park	$ 9,286	$ 255,178	$ 264,464
070230	Calle Cristobal	$ 6,191	$ 410,054	$ 416,245
070231	Gateway Center East	$ 12,381	$ 272,807	$ 285,188
070232	Miramar Ranch North	$ 61,903	$ 1,955,281	$ 2,017,184
070233	Carmel Mountain Ranch	$ 18,571	$ 642,692	$ 661,263
070238	La Jolla Village Drive	$ 11,143	$ 90,325	$ 101,468
070240	First SD River Imp Project	$ 18,571	$ 353,706	$ 372,277
070241	Newport Avenue	$ -	$ 52,204	$ 52,204
070242	Linda Vista Community	$ 15,476	$ 273,725	$ 289,201
070243	Washington Street	$ 3,095	$ 138,544	$ 141,639
070244	Otay International Center	$ 38,999	$ 437,641	$ 476,640
070246	Del Mar Terrace	$ -	$ 447,729	$ 447,729
070247	Adams Avenue	$ -	$ 51,268	$ 51,268
070248	Carmel Valley Nbhd #10	$ 12,381	$ 565,821	$ 578,202
070249	North Park	$ 25,999	$ 1,000,979	$ 1,026,978
070250	Kings Row	$ 1,857	$ 13,501	$ 15,358
070251	Webster-Federal Boulevard	$ 3,095	$ 84,290	$ 87,385
070252	Stonecrest Village	$ 37,142	$ 1,214,627	$ 1,251,769
070253	North Torrey Pines Road	$ 12,381	$ 980,709	$ 993,090
070254	Torrey Hills	$ 61,903	$ 2,348,837	$ 2,410,740
070255	Coral Gate	$ 7,428	$ 176,752	$ 184,180

Attachment D

Fund	Maintenance Assessment District Fund Name	Salary & Wages	Fringe & Non-Personnel	FY 2009 Appropriation
070258	Torrey Highlands	$ 61,904	$ 1,426,197	$ 1,488,101
070259	Talge	$ 4,952	$ 434,055	$ 439,007
070260	Central Commercial	$ -	$ 334,276	$ 334,276
070261	Little Italy	$ -	$ 621,854	$ 621,854
070263	Liberty Station/NTC	$ -	$ 263,421	$ 263,421
070264	Camino Santa Fe	$ 9,286	$ 686,417	$ 695,703
070265	Black Mtn Ranch South	$ 21,666	$ 2,167,276	$ 2,188,942
070266	College Heights	$ -	$ 436,229	$ 436,229
070267	CED Management	$ -	$ 193,255	$ 193,255
070268	City Heights	$ -	$ 491,404	$ 491,404
070270	Black Mountain Ranch North	$ -	$ 521,550	$ 521,550
070271	Bay Terraces - Parkside	$ 1,857	$ 69,312	$ 71,169
070272	Bay Terraces - Honey Drive	$ 1,238	$ 28,373	$ 29,611
070273	University Heights	$ 3,095	$ 70,655	$ 73,750
070274	Hillcrest	$ 3,095	$ 29,463	$ 32,558
070275	El Cajon Boulevard	$ 24,762	$ 569,309	$ 594,071
070276	Ocean View Hills	$ 43,332	$ 1,109,598	$ 1,152,930
070277	Robinhood Ridge	$ 8,666	$ 175,107	$ 183,773
070278	Remington Hills	$ -	$ 87,876	$ 87,876
070279	Pacific Highlands Ranch	$ 9,286	$ 295,344	$ 304,630
070280	Rancho Encantada	$ 3,095	$ 352,426	$ 355,521
070281	Bird Rock	$ -	$ 420,887	$ 420,887
070401	Downtown PBID	$ -	$ 5,649,652	$ 5,649,652
MAINTENANCE ASSESSMENT DISTRICT TOTAL		**$ 1,525,723**	**$ 40,111,494**	**$ 41,637,217**

CLERK'S FILE COPY

(R-2009-52)

RESOLUTION NUMBER R- 303940

DATE OF FINAL PASSAGE JUL 29 2008

RESOLUTION OF THE COUNCIL OF THE CITY OF SAN DIEGO ADOPTING THE STATEMENT OF BUDGETARY PRINCIPLES WITH RESPECT TO ADMINISTRATION BY THE MAYOR OF THE FISCAL YEAR 2009 BUDGET

WHEREAS, in accordance with sections 71 and 290 of the Charter, the Council will adopt the Appropriation Ordinance in order to provide for the appropriation and expenditure of funds for the Fiscal Year 2008-2009; and

WHEREAS, the Mayor and the Council desire to provide for a more effective administration of the Fiscal Year 2009 budget; and

WHEREAS, the Independent Budget Analyst, in consultation with the Mayor, has prepared a Statement of Budgetary Principles (attached hereto as Exhibit A) which acknowledges the duties of the Mayor as Chief Budget Officer and Chief Fiscal Officer of the City, and the Council as sole legislative and law making body of the City; and

NOW, THEREFORE, BE IT RESOLVED by the Council of the City of San Diego, as follows:

Section 1. That the Council hereby adopts the Statement of Budgetary Principles.

Section 2. This resolution shall go into effect immediately upon passage of the Fiscal Year 2008-2009 Appropriation Ordinance.

APPROVED: MICHAEL J. AGUIRRE, City Attorney

By _____
Lawrence V. Tomanek
Chief Deputy City Attorney

LVT:ca
07/8/08

Attachment E

(R-2009-52)

Or.Dept:IBA
R-2009-52

I hereby certify that the foregoing Resolution was passed by the Council of the City of San Diego, at this meeting of JUL 21 2008.

ELIZABETH S. MALAND
City Clerk

By Sara Richardson
Deputy City Clerk

Approved: 7-29-08
(date)

JERRY SANDERS, Mayor

Vetoed: _____
(date)

JERRY SANDERS, Mayor

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R- 303940

Attachment

FY 2009 STATEMENT OF BUDGETARY PRINCIPLES

WHEREAS, pursuant to section 265(b)(15) of the City Charter the Mayor is required to propose a budget to the Council and make it available for public view no later than April 15 of each year; and

WHEREAS, on April 14, 2008, the Mayor released the Fiscal Year 2009 Budget to the Council and to the public; and

WHEREAS, the Council has duly considered the Mayor's Fiscal Year 2009 Budget and discussed such budget at several public meetings beginning on April 30, 2008 and ending on May 21, 2008, and at such meetings members of the public were invited to comment on and ask questions about the Fiscal Year 2009 Budget; and

WHEREAS, on May 16 and May 29, 2008, the Mayor delivered supplementary budget reports to the Council making technical changes to the Fiscal Year 2009 Budget; and

WHEREAS, on May 20, 2008, each Council member delivered his or her budgetary priorities for the Fiscal Year 2009 budget for review by the City's Independent Budget Analyst; and

WHEREAS, on June 4, 2008, the Budget and Finance Committee reviewed the Report of the Independent Budget Analyst, dated May 30, 2008, entitled "Recommended Revisions to the Fiscal Year 2009 Proposed Budget", and recommended to the City Council adoption of the Mayor's Fiscal Year 2009 Budget, including certain amendments thereto; and

WHEREAS, on June 9, 2008 the Council approved the Fiscal Year 2009 Budget, together with budget modifications as recommended by the IBA, and forwarded the same to the Mayor for his consideration under Charter section 290(b)(2); and

WHEREAS, on June 16, 2008 the Mayor approved the Fiscal Year 2009 Budget, with a line-item veto to the Council's budget modifications, in accordance with Charter section 290(b)(2)(A); and

WHEREAS, on June 23, 2008 the Council voted to override the Mayor's line-item veto, as allowed under Charter section 290(b)(2)(B), and approved the Fiscal Year 2009 Budget, together with certain amendments including Council's budget modifications; and

R- 303940

Attachment E

WHEREAS, in accordance with Charter section 290(b)(2), on June 23, 2008 the Fiscal Year 2009 Budget became the controlling document for purposes of preparing the annual appropriation ordinance; and

WHEREAS, pursuant to Charter section 71 and 290(c), the Council is required to adopt an appropriation ordinance during the month of July to establish budgetary appropriations for the Fiscal Year 2009 Budget; and

WHEREAS, the Mayor and the Council acknowledge that the Fiscal Year 2009 Budget reflects the best estimate of the Mayor and the Council regarding projected revenues and expenditures and that such estimate is simply a financial plan that may require adjustments in view of the available resources; and

WHEREAS, this Statement of Budgetary Principles is intended to facilitate better communication on fiscal matters between the Council and the Mayor and to establish a framework for the administration by the Mayor of the Fiscal Year 2009 Budget in light of the respective duties of the Mayor as Chief Executive Officer and Chief Budget Officer of the City, and the duties of the Council as the legislative and policy setting body of the City, and in light of the obligation of public officials to keep the public apprised of the conduct of the City's financial affairs;

Accordingly, the Mayor and the Council hereby agree to adhere to the following budgetary principles for the Fiscal Year 2009 Budget:

Fiscal Year 2009 Budget---Communication

1. The Mayor, or his designee, will provide reports to the Council on a quarterly basis regarding the administration of the affairs of the City. These reports can be given verbally, and are intended to improve the flow of information between the Mayor, Council and public.

2. The Council President will provide time on the Council's agenda for the Report of the Mayor.

3. Under pre-defined criteria as set forth below, the Mayor will provide Council with prior written notice of the elimination of any program or service funded by the Fiscal Year 2009 Budget. The notice shall describe with reasonable specificity the budgetary and/or fiscal rationale supporting the elimination of the program or service, and the service level impact, if any.

4. The Mayor will also provide Council with prior written notice of a material or significant reduction in any program or service affecting the community based on the criteria set forth below. Such notice will consist of a memo from the Mayor to the Council and the City Clerk describing the budgetary and/or fiscal reasons supporting the change, and the likely

service level impact. Notwithstanding the forgoing, the Mayor need not give notice of any change or modification that results in a more efficient delivery of public services and that accomplishes the legislative intent.

Written notification of a service or program reduction will be triggered by criteria based on four categories of Activity Level (OCA) as identified in the City's Financial Accounting System and the corresponding size of the proposed service reduction:

Cost of Activity (OCA)	Up to $2.0M	$2.0M to $5.0M	$5.0M to $10.0M	$10.0 M Plus
Service Criteria Trigger	$200,000+	$500,000+	$1.0M+	$1.5M+

Notwithstanding anything herein to the contrary, the Mayor shall provide written notice to the Council, as part of the Auditor's reports as required by Charter Section 39, and also as part of the Mayor's next quarterly report to the Council, when the cumulative amount of Fiscal Year 2009 budgetary reductions undertaken for any reasons reaches 3% of the General Fund of the City, or 3% of any other Major Fund of the City (provided that any such reductions shall not cause the City to breach or violate any covenant or other obligation to which such Major Fund may be subject). Such notice shall describe the nature of the budgetary reductions, the fiscal reasons therefor, and the impact on City services, if any. For purposes of this paragraph, Major Fund of the City shall mean the Water Enterprise Fund, the Sewer Enterprise Fund, the Development Services Enterprise Fund, and the Airports Enterprise Fund.

Fiscal Year 2009 Budget---Appropriation Ordinance

1 Neither the Mayor nor the Council has unilateral authority to make changes to the spending authority contained in the Fiscal Year 2009 Budget.

2 The Mayor shall in good faith fulfill the legislative intent reflected in the adopted Fiscal Year 2009 Budget, including the appropriations reflected in the Fiscal Year 2009 Appropriation Ordinance. However, the Mayor has discretion to effectively and efficiently spend public monies, and shall not be obligated to spend all the money the Council has appropriated if there is a less costly means of accomplishing the Council's stated purposes.

3 The Council shall have no authority to make or adopt changes to the Fiscal Year 2009 Budget without first receiving a funding recommendation of the Mayor. The Mayor will provide such funding recommendation within 30 calendar days of the Council request, or such later period as contained in the request of the Council.

Attachment E

4. In accordance with Charter sections 28 and 81, the Mayor has the authority to allocate Fiscal Year 2009 Budget appropriations within departments in order to best carry out the Council's legislative intent.

5. The Appropriation Ordinance implements the Fiscal Year 2009 Budget, as approved by the Council. The Appropriation Ordinance shall specify the spending authority by Department and by Fund, and all other conditions, authorizations and requirements appropriate therefore. The Appropriation Ordinance will include necessary budget delegation to carry out the business of the City; provided however, the Appropriation Ordinance will not include Policy directions.

6. The Council may restore a program or service which has been recommended for elimination or reduction by the Mayor by docketing and considering such action upon the request of four Council members.

The Statement of Budgetary Principles applies to departments and programs that are under the direction and authority of the Mayor, and shall not apply to offices independent of the Mayor. This Statement of Budgetary Principles is subject in all respects to the provisions of the City Charter.

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Introduction

Volume II contains the budget information for City departments and programs. The following sections may be included in the commentaries:

- Department Description
- Goals and Objectives
- Service Efforts and Accomplishments
- Budget Dollars at Work: Performance Expectations
- Budget Dollars at Work: Sizing and Workload Data
- Department Summary
- Department Staf. ng
- Department Expenditures
- Significant Budget Adjustments
- Expenditures by Category
- Revenues by Category
- Salary Schedule
- Revenue and Expense Statement

The Financial Management Information System (FMIS), which is used to develop the City of San Diego budget, rounds numbers to two decimal places. Consequently, an insignificant difference (plus or minus one dollar) may appear in total dollar amounts throughout these sections.

Department Description

This is a brief overview of the department that describes its history and the services the department provides. It also includes the department's mission statement.

Goals and Objectives

This is a new section of the budget which describes the goals and objectives that make up the action plan for the department. Strategic goals are broad, multi-year areas of focus, while strategic objectives are articulated aims that support the identified goals.

Service Efforts and Accomplishments

This is a narrative describing major efforts and accomplishments. Programs, grants, and other major activities not included in the tactical plan were included at the discretion of the department. This section is appropriate for describing milestones met, services provided, accomplishments, awards and special recognitions.

Budget Dollars at Work: Performance Expectations

This is a new section of the budget that presents the performance measures that will be used to set expectations for performance against goals.

To help put the performance measures into context, baseline information, current fiscal year estimates, and target information has also been included. Baseline information (Fiscal Year 2007 actual and Fiscal Year 2008 estimated) helps the budget reader understand how the department is currently performing. Target information shows what the department aspires to accomplish in the next fiscal year.

Budget Dollars at Work: Sizing and Workload Data

This is a newly-enhanced section that expands on existing sizing data and includes workload statistics. This section is presented in a multi-year format and highlights five fiscal years worth of information spanning across Fiscal Year 2005 through Fiscal Year 2007, with estimates for Fiscal Year 2008, and targets for Fiscal Year 2009. This information helps the public understand a department's resources, as well as the scope and volume of work effort being produced.

This new budget format and its additional elements will help budget readers effectively evaluate City services and enable the City of San Diego to accurately quantify service levels for all departments.

Department Summary

The Department Summary table summarizes positions and expenses. Grant funds are not included.

Department Summary				
	FY XXXX	FY XXXX	**FY XXXX**	FY XX-XX CHANGE
Positions	1,058.72	1,054.72	**1,046.72**	(8.00)
Personnel Expense	$ 71,630,398	$ 79,102,851	**$ 86,203,334**	$ 7,100,483
Non-Personnel Expense	$ 375,236,142	$ 385,892,974	**$ 374,193,330**	$ (11,699,644)
TOTAL	$ 446,866,540	$ 464,995,825	**$ 460,396,664**	$ (4,599,161)

Department Staf. ng and Expenditures

The Department Staffing and Expenditures section displays positions and expenditures by fund.

Department Staffing	FY XXXX	FY XXXX	**FY XXXX**
Division Administration	2.00	2.00	**2.00**
Division Support Services	16.00	16.00	**16.00**
Engineering Services	16.00	16.00	**16.00**
FEWD	18.00	18.00	**18.00**
Main Cleaning & Stoppage Removal	140.00	140.00	**140.00**
Planning/Scheduling Services	6.00	6.00	**6.00**
Sewer Lateral Maint & Install	19.05	19.05	**19.05**
Sewer Main & Manhole Rep/Maint	67.95	67.95	**67.95**
Sewer Pump Station Ops & Maint	58.00	58.00	**58.00**
Total	**343.00**	**343.00**	**343.00**

Department Expenditures	FY XXXX	FY XXXX	**FY XXXX**
Corrosion Control Services	$ 70,001	$ -	**$ -**
Division Administration	$ 259,162	$ 972,888	**$ 972,888**
Division Support Services	$ 10,442,023	$ 20,552,161	**$ 20,552,161**
Engineering Services	$ 5,492,905	$ 3,346,940	**$ 3,346,940**
FEWD	$ 1,532,251	$ 1,506,010	**$ 1,506,010**
Main Cleaning & Stoppage Removal	$ 14,212,796	$ 11,826,404	**$ 11,826,404**
Planning/Scheduling Services	$ 462,125	$ 501,504	**$ 501,504**
Sewer Lateral Maint & Install	$ 1,983,612	$ 2,290,271	**$ 2,290,271**
Sewer Main & Manhole Rep/Maint	$ 8,499,958	$ 14,759,109	**$ 14,759,109**
Sewer Pump Station Ops & Maint	$ 7,306,009	$ 7,177,366	**$ 7,177,366**
Total	**$ 50,260,842**	**$ 62,932,653**	**$ 62,932,653**

Note: In some instances, the sum of individual expenditure line items may not match the bottom-line totals due to rounding.

Significant Budget Adjustments

The Significant Budget Adjustments section lists key program and staffing changes by fund. Position classifications are provided and impacts of adjustments are described. There may be a difference between dollar amounts in transfers due to rounding calculations and required retirement contributions.

Department	Positions	Cost
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2003 negotiated salary compensation schedule, average salaries, fringe benefits and other personnel expense adjustments.	0.00	$ 2,511,928
Support for Sewer Main Televising Provides for the televising and condition assessment of selected sewer mains and manholes.	0.00	$ 7,227,285
Support for Assurance Program Reserve Provides for the establishment of an Assurance Program Reserve as a requirement of Bid to Goal to be offset by savings.	0.00	$ 4,000,000
Support for Optimization Initiative Addition of engineering and consultant services to assist the Department in optimizing its cleaning efforts in the cleaning and construction of sewer mains, as mandated by the Environmental Protection Agency.	0.00	$ 1,800,000
Support for Flow Metering Program Provides for meter acquisition and associated maintenance costs.	0.00	$ 605,392

Expenditures by Category

The Expenditures by Category table represents how a department budget is distributed within major expenditure categories.

	FY XXXX	FY XXXX	**FY XXXX**
PERSONNEL			
Salaries & Wages	$ 54,427,996	$ 56,138,090	**$ 56,138,090**
Fringe Benefits	$ 17,202,402	$ 22,964,761	**$ 22,964,761**
SUBTOTAL PERSONNEL	$ 71,630,398	$ 79,102,851	**$ 79,102,851**
NON-PERSONNEL			
Supplies & Services	$ 335,599,936	$ 346,231,388	**$ 346,231,388**
Information Technology	$ 18,573,148	$ 18,253,919	**$ 18,253,919**
Energy/Utilities	$ 17,300,790	$ 18,323,548	**$ 18,323,548**
Equipment Outlay	$ 3,762,268	$ 3,084,119	**$ 3,084,119**
SUBTOTAL NON-PERSONNEL	$ 375,236,142	$ 385,892,974	**$ 385,892,974**
TOTAL	$ 446,866,540	$ 464,995,825	**$ 464,995,825**

Revenues by Category

The Revenues by Category table displays information for General Fund divisions and departments.

	FY XXXX	FY XXXX	**FY XXXX**
Revenue from Money & Property	$0	$14,576,400	**$14,576,400**
Revenue from Other Agencies	$0	$22,282,446	**$4,201,237**
Charges for Current Services	$0	$258,538,323	**$298,855,911**
Other Revenues	$0	$214,387,989	**$220,399,111**
Transfers from Other Funds	$0	$4,110,000	**$5,200,000**
TOTAL	$0	$513,895,158	**$543,232,659**

Guide to the Budget
Volume II

Salary Schedule

The Salary Schedule displays the number of budgeted positions, salary amounts by job classification, and supplemental personnel expenses, such as registration pay for engineers, temporary help, special assignment pay, and vacancy factor, if applicable.

Class	*Position Title*	*FY XXXX Positions*	***FY XXXX Positions***	*Salary*	*Total*
1104	Account Clerk	1.00	**1.00**	$ 34,768	$ 34,768
1105	Administrative Aide I	1.00	**1.00**	$ 40,043	$ 40,043
1106	Sr Management Analyst	1.00	**1.00**	$ 66,198	$ 66,198
1107	Administrative Aide II	3.00	**3.00**	$ 46,229	$ 138,686
1153	Asst Engineer-Civil	11.00	**10.00**	$ 63,507	$ 635,066
1218	Assoc Management Analyst	2.00	**2.00**	$ 58,745	$ 117,490
1221	Assoc Engineer-Civil	9.00	**8.00**	$ 73,768	$ 590,147
1227	Assoc Planner	2.00	**1.00**	$ 61,286	$ 61,286
1293	Cement Finisher	1.00	**1.00**	$ 49,714	$ 49,714
1376	Wastewater Pretreatment Inspector III	1.00	**1.00**	$ 66,317	$ 66,317
1423	Sr Drafting Aide	1.00	**1.00**	$ 48,668	$ 48,668
1436	Equipment Technician I	19.00	**23.00**	$ 39,450	$ 907,347
1438	Equipment Technician II	11.00	**11.00**	$ 43,406	$ 477,470

Revenue and Expense Statement

The Revenue and Expense Statement is a financial document that presents revenue, expense, reserve and fund balance information. Revenue and Expense Statements are not provided for departments or programs within the General Fund.

	FY XXXX	FY XXXX	**FY XXXX**
BEGINNING BALANCES AND RESERVES			
Balance from Prior Year	$ 99,458,164	$ 54,237,963	**$ 53,260,624**
Prior Year Continuing Appropriations	178,106,148	168,828,852	**106,722,351**
Prior Year Encumbrances Canceled	11,399,869	-	**-**
Balance from 45 Day Operating Reserve	19,819,496	22,180,965	**25,551,917**
Prior Year Balance Adjustment	28,170,787	-	**-**
TOTAL BALANCE	$ 336,954,464	$ 245,247,780	**$ 185,534,892**

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Department Summary

Community Services				
	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**	FY 2008-2009 CHANGE
Positions	0.00	0.00	**2.00**	2.00
Personnel Expense	$ -	$ -	**$ 318,844**	$ 318,844
Non-Personnel Expense	$ -	$ -	**$ 29,741**	$ 29,741
TOTAL	$ -	$ -	**$ 348,585**	$ 348,585

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Community Services			
Community Services	0.00	0.00	**2.00**
Total	**0.00**	**0.00**	**2.00**

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Community Services			
Community Services	$ -	$ -	**$ 348,585**
Total	**$ -**	**$ -**	**$ 348,585**

Community Services

Significant Budget Adjustments

GENERAL FUND

Community Services	Positions	Cost	Revenue
Transfer from the Business Operations and Administration Department Transfer of 1.00 Deputy Chief Operating Officer, 1.00 Exectutive Secretary, 1.00 Information Technology Manager, 1.00 Human Resources Manager, and associated non-personnel expenses from the Business Operations and Administration Department.	4.00	$ 676,412	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 5,663	$ 0
Savings from the Five-Year Financial Outlook Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules.	(2.00)	$ (333,490)	$ 0

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ -	$ -	**$ 220,011**
Fringe Benefits	$ -	$ -	**$ 98,833**
SUBTOTAL PERSONNEL	$ -	$ -	$ **318,844**
NON-PERSONNEL			
Supplies & Services	$ -	$ -	**$ 23,163**
Energy/Utilities	$ -	$ -	**$ 6,078**
Equipment Outlay	$ -	$ -	**$ 500**
SUBTOTAL NON-PERSONNEL	$ -	$ -	$ **29,741**
TOTAL	$ -	$ -	$ **348,585**

Salary Schedule

GENERAL FUND

Community Services

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
1876	Executive Secretary	0.00	**1.00**	$ 52,009	$ 52,009

Salary Schedule

GENERAL FUND
Community Services

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
2153	Deputy Chief	0.00	**1.00**	$ 168,002	$ 168,002
	Total	0.00	**2.00**		**$ 220,011**
COMMUNITY SERVICES TOTAL		0.00	**2.00**		**$ 220,011**

Mission

The mission of the Community Services group is to provide superior customer service and enrichment through libraries, parks and recreational programs, energy conservation, environmental protection, and waste management.

Group Description

Departments in the Community Services group include Customer Services, Emergency Medical Services, Environmental Services, Library, and Park & Recreation.

The group is managed by a Deputy Chief Operating Officer and supported by an Executive Secretary. The group also includes a Program Manager devoted exclusively to Emergency Medical Services.

BUDGET DEPARTMENT	POSITIONS	PERSONNEL EXPENSE	NON-PERSONNEL EXPENSE	TOTAL EXPENSE
Community Services	2.00	$ 318,844	$ 29,741	$ 348,585
Customer Services	23.00	$ 1,958,298	$ 370,699	$ 2,328,997
Environmental Services	464.08	$ 39,229,719	$ 60,309,268	$ 99,538,987
Library	375.21	$ 27,800,936	$ 9,212,621	$ 37,013,557
Park and Recreation	868.43	$ 57,349,951	$ 64,304,254	$ 121,654,205
	1732.72	$ 126,657,748	$ 134,226,583	$ 260,884,331

Administration



Department Description

The Administration Department manages two critical City-wide programs: Equal Opportunity Contracting and City-wide Grants & Gifts Administration. It coordinates the appropriate dissemination and ensures timely responses to all Public Records Act requests and Grand Jury reports whose timelines are mandated by law. The Department also manages the review and updating of Administrative Regulations and operational policies and procedures, as well as the City-wide position control and database system.

The Equal Opportunity Contracting Program (EOCP) serves both businesses and the labor market by working to ensure equal access to contracting opportunities with the City of San Diego. Working in partnership with City departments/agencies and other local, State, and federal agencies, the EOCP monitors and enforces equal opportunity and public contracting laws related to the use of construction contractors, consultants, vendors, and suppliers. The Program's purpose is to:

- Ensure compliance with public contracting regulations;
- Enforce federal, State and local equal opportunity laws;
- Provide mentorship opportunities and technical assistance to small and emerging contractors;
- Conduct broad outreach efforts to increase the diversity of the contracting community;
- Develop partnerships with City departments, business associations, and emerging businesses; and
- Respect the diverse interests of its customers and the community.

City-wide Grants & Gift Administration is a concerted effort by the City to establish a centralized, coordinated effort for maximizing its success in obtaining grants and gifts, effectively managing and tracking grants on a City-wide basis and improving its efficiency and effectiveness.

The Department's mission is:

> ***To provide guidance, support, and coordination of administrative and grant activities for the City and its departments and to ensure economic opportunities in public contracting are provided to City residents and businesses through effective policies, procedures, and compliance efforts***

Administration

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Effectively manage current City-wide policies and procedures
It is imperative that we ensure that City-wide administrative regulations and operational policies are current. These regulations and policies make certain that the City's operations reflect the current business environment. The Department will move toward accomplishing this goal by focusing on the following objective.

- Track, review, and publicize City-wide administrative regulations and operational policies

Goal 2: Effectively coordinate City-wide grants and gifts processes
If the City is to move towards financial stability, the Department must ensure that the grant and gift policies are as effective as possible. Creating more awareness of and avenues in applying for grants is very important in a fiscally-constrained city. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Communicate programs and opportunities effectively
- Promote continuous improvement of operations to secure grant funding

Goal 3: Utilize systems and methods for delivering efficient and effective administrative services
In a city government as large as San Diego, we must make certain that all of the parts in the organization are in line. One of the Department's most important goals is to ensure the satisfaction of its customers. The Department will move toward accomplishing this goal by focusing on the following objective.

- Provide comprehensive and innovative administrative services

Goal 4: Ensure Public Records Act requests and Grand Jury Reports are responded to as required by law
Staying compliant with federal and State law is another important goal for this department. Now more than ever, it is vital that the City promotes an open and transparent government. The Department will move toward accomplishing this goal by focusing on the following objective.

- Effectively collaborate with City departments, City Council, and the City Attorney to respond to Public Records Act requests and Grand Jury reports

Goal 5: Effectively administer the City's Equal Opportunity Contracting Program
It is important that the City promotes economic opportunities in public contracting for City residents and businesses. Developing effective policies, procedures, and monitoring contractor compliance will ensure an effective EOCP. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Ensure that all who do business with the City comply with federal, State, and local labor laws
- Foster collaborative relationships with the public, contractor organizations and subcontractors, and City staff involved in EOCP activities

Service Efforts and Accomplishments

In October 2007, the San Diego region experienced a major fire emergency. The Department established and directed the activities of the City's Fire Recovery Local Assistance Center (LAC) located in Rancho Bernardo. This one-stop assistance center was established to help affected residents rebuild their lives after the devastating wildfires by providing services and support through federal, State, local and nonprofit organizations. As of December 17, 2007, the LAC served over 6,600 clients and by all accounts met or exceeded expectations.

The Department led and completed a business process reengineering study for Grants & Gifts Administration. It also administered the City-wide position control and database system, which was developed to ensure only vacant, authorized, and budgeted positions are filled; tracked and followed up on 135 Administrative Regulations and operational policies; completed 1,170 Request to Fill Vacancy memos; and coordinated the timely submittal of six Grand Jury reports and 148 Public Records Act request responses.

Budget Dollars at Work: Performance Expectations

Goal 1: Effectively manage current City-wide policies and procedures

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Number of Administrative Regulations made current	N/A	3	95

Goal 2: Effectively coordinate City-wide grants and gifts processes

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Number of grants applied for (City-wide)	60	68	70
2. Grant dollars awarded	N/A	$63M	$37M

Goal 3: Utilize systems and methods for delivering efficient and effective administrative services

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of customers satisfied with the administrative support provided by the Department	N/A	N/A	100%

Goal 4: Ensure Public Records Act requests and Grand Jury reports are responded to as required by law

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of Public Record Act requests filled within mandated timeline	100%	76%	100%
2. Average response time to Grand Jury report requests	90 days	90 days	90 days

Goal 5: Effectively administer the City's Equal Opportunity Contracting Program

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent compliance with federal, state, and local equal opportunity laws	N/A	N/A	100%
2. Percent of prime contractors in compliance with EOCP non-discrimination clause	N/A	N/A	100%
3. Percent of sustained complaints of discrimination resolved within 120 day time period	N/A	N/A	100%
4. Percent of contract managers and field engineers that received EOCP training	N/A	N/A	100%
5. Percent of Final Summary Reports submitted to EOCP on time	N/A	N/A	100%
6. Percent of bi-annual reports submitted to City Council on time	N/A	N/A	100%
7. Number of findings in annual audits	N/A	N/A	0
8. Number of subcontractors identified as possible bidders	N/A	N/A	N/A[1]
9. Percent of contracts in which site visits and audits are completed	N/A	N/A	100%

[1] Fiscal Year 2009 data will be used as baseline

Administration

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Sizing Data					
Number of Administrative Regulations/operational policies	N/A	N/A	125	135	135
Workload Data					
Number of Grand Jury reports processed	N/A	N/A	6	2	10
Number of Public Records Act requests processed	N/A	N/A	148	129[2]	250
Number of grants administered	N/A	N/A	110	282	130
Number of Requests to Fill Vacancies processed	N/A	N/A	1,680	322[2]	1,700

[2] Based on Fiscal Year 2008, Quarter 4 data only

Department Summary

Administration								
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**		FY 2008-2009 CHANGE
Positions		9.25		0.00		**17.75**		17.75
Personnel Expense	$	842,621	$	-	**$**	**1,790,011**	$	1,790,011
Non-Personnel Expense	$	103,616	$	-	**$**	**107,369**	$	107,369
TOTAL	$	946,237	$	-	**$**	**1,897,380**	$	1,897,380

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Administration			
Administration	1.00	0.00	**0.00**
Administration and Grants Management	2.25	0.00	**3.75**
EOCP	0.00	0.00	**10.00**
Mayor's Office Management	6.00	0.00	**4.00**
Total	**9.25**	**0.00**	**17.75**

Department Expenditures

		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**
GENERAL FUND						
Administration						
Administration	$	194,743	$	-	**$**	**(52,387)**
Administration and Grants Management	$	162,079	$	-	**$**	**526,979**
EOCP	$	-	$	-	**$**	**1,047,769**
Mayor's Office Management	$	589,415	$	-	**$**	**375,019**
Total	**$**	**946,237**	**$**	**-**	**$**	**1,897,380**

Administration

Significant Budget Adjustments

GENERAL FUND

Administration	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (1,718)	$ 0
Business Office Transfer Transfer of personnel and non-personnel expenses, as well as associated revenue, from the Business Office.	12.00	$ 1,482,804	$ 25,000
Equal Opportunity Contract Program (EOCP) Transfer Transfer of EOCP staffing and support from the Purchasing and Contracting Department to Administration.	9.00	$ 972,202	$ 0
Annualization of Program Manager Addition of 0.75 Program Manager for Equal Opportunity Contract Program support.	0.75	$ 138,476	$ 0
Addition of Equal Opportunity Contract Program (EOCP) Staffing and Support Addition of 1.00 Administrative Aide I, associated non-personnel expense, and revenue for the EOCP.	1.00	$ 75,567	$ 75,574
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ 2,500
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (1,167)	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (6,843)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (52,387)	$ 0
Customer Services Department Transfer Transfer of 1.00 Public Information Clerk from Administration to the Customer Services Department.	(1.00)	$ (62,202)	$ 0

Significant Budget Adjustments

GENERAL FUND

Administration	Positions	Cost	Revenue
Community Services Department Transfer	(4.00)	$ (647,352)	$ 0
Transfer of 1.00 Assistant Chief Operating Officer, 1.00 Executive Secretary, 1.00 Information Technology Manager, 1.00 Human Resources Manager, and associated support from Administration to the Community Services Department.			

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	FY 2009 FINAL
PERSONNEL			
Salaries & Wages	$ 548,063	$ -	**$ 1,174,461**
Fringe Benefits	$ 294,558	$ -	**$ 615,550**
SUBTOTAL PERSONNEL	$ 842,621	$ -	$ **1,790,011**
NON-PERSONNEL			
Supplies & Services	$ 64,729	$ -	**$ 96,574**
Information Technology	$ 29,010	$ -	**$ 1,965**
Energy/Utilities	$ 9,063	$ -	**$ 5,598**
Equipment Outlay	$ 814	$ -	**$ 3,232**
SUBTOTAL NON-PERSONNEL	$ 103,616	$ -	$ **107,369**
TOTAL	$ 946,237	$ -	$ **1,897,380**

Revenues by Category

	FY 2007 BUDGET	FY 2008 BUDGET	FY 2009 FINAL
GENERAL FUND			
Transfers from Other Funds	$ 41,516	$ -	**$ 103,074**
TOTAL	$ 41,516	$ -	**$ 103,074**

Salary Schedule

GENERAL FUND

Administration

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
1105	Administrative Aide I	0.00	**1.00**	$ 43,820	$ 43,820
1106	Sr Management Analyst	0.00	**6.00**	$ 71,273	$ 427,635
1218	Assoc Management Analyst	0.00	**1.00**	$ 64,335	$ 64,335
1746	Word Processing Operator	0.00	**1.00**	$ 37,689	$ 37,689
1876	Executive Secretary	0.00	**0.50**	$ 52,008	$ 26,004

Administration

Salary Schedule

GENERAL FUND
Administration

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1917	Supv Management Analyst	0.00	**2.25**	$	80,127	$	180,286
2132	Department Director	0.00	**1.00**	$	134,252	$	134,252
2213	Council Representative II	0.00	**4.00**	$	51,399	$	205,594
2270	Program Manager	0.00	**1.00**	$	100,000	$	100,000
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(45,154)
	Total	0.00	**17.75**			**$**	**1,174,461**
ADMINISTRATION TOTAL		0.00	**17.75**			**$**	**1,174,461**

City Auditor



Department Description

The Office of the City Auditor is a newly-created independent office that reports to and is accountable to the Audit Committee and City Council. The City Auditor will conduct financial and performance audits of City departments, offices, and agencies in accordance with government auditing standards.

The audits may assess internal controls over financial reporting and evaluate how well the City complies with all applicable laws, rules, and regulations; achieves stated goals and objectives; reports financial and performance information (reliability); efficiently and effectively uses resources; and safeguards and protects assets.

The Department's mission is:

> ***To advance open and accountable government through accurate, independent, and objective audits that seek to improve the economy, efficiency, and effectiveness of City government***

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Increase the economy, efficiency, and effectiveness of City government through audits and their recommendations

To fulfill its mission, the Department reports its independent and impartial reviews, conclusions, and recommendations based on performance audits, special audits, and reviews conducted. Some audit reports recommend ways to reduce costs or increase revenues. Other audit reports identify opportunities to increase effectiveness, use resources more efficiently, and improve internal controls. Annual audit workplans are prepared and presented to the Audit Committee each fiscal year. The audit workplan targets business processes and programs identified in the annual City-wide risk assessment model. The Department will move towards accomplishing this goal by focusing on the following objectives.

- Reduce costs and increase revenues
- Utilize audits to identify opportunities for improved efficiency and the effective use of resources
- Improve internal controls

City Auditor

Goal 2: Increase the economy, efficiency, and effectiveness of the City Auditor Department
During Fiscal Year 2009, the City Auditor will increase its staffing resources allowing the Department to conduct more audits and make recommendations of those business processes and programs identified as high risk in the annual City-wide risk assessment model. In addition, City Auditor staff will strive to ensure that all work is completed in compliance with applicable auditing standards. The Department will move towards accomplishing this goal by focusing on the following objective.

- Hire, retain, and develop skilled employees

Goal 3: Provide independent, reliable, accurate, and timely information to the Mayor, Audit Committee, City Council, and other stakeholders
The City Auditor intends to provide results of all non-confidential audits to its stakeholders. To this end, the Department intends to provide regular updates to the Audit Committee, as well as copies of all issued audit reports to the Mayor and appropriate City management, members of the City Council and their staff, Audit Committee members, and the citizens of San Diego via a newly created City Auditor website. The Department will move towards accomplishing this goal by focusing on the following objective.

- Provide audit results, including findings and recommendations, to all relevant stakeholders

Service Efforts and Accomplishments

The City Auditor will propose an annual audit workplan that will identify the planned audits to be undertaken during the fiscal year. The annual workplan will be based on the results of the comprehensive City-wide risk assessment and identify required audits, such as the annual inventory audit, close-out audits, and hotline referrals. The goal will be to complete or substantially complete the required audit workplan.

Additionally, the City Auditor will also conduct testing and report on the City's internal financial controls. This will include conducting follow-up work on the remediation efforts identified in the Kroll Report, as well as the internal control letters from the external auditors, and the City Comptroller's internal control reports.

The City Auditor will provide regular updates to the Audit Committee regarding the activities and accomplishments of the Office, including producing an annual report, and following up on previously issued recommendations.

Budget Dollars at Work: Performance Expectations

Goal 1: Increase the economy, efficiency, and effectiveness of City government through audits and their recommendations

Performance Measure	Baseline FY2007	Actual FY2008[1]	Target FY2009
1. Percent of recommendations management agrees to implement	N/A	N/A	90%
2. Percent of recommendations reported as implemented by management that was verified by follow up audit testing	N/A	N/A	90%
3. Ratio of City benefits (measurable monetary recoveries and cost savings) to audit costs[2]	N/A	N/A	25%
4. Amount of measurable audit deficiencies (money identified to be recovered by the City) and cost savings	N/A	N/A	$420,000

[1] The City Auditor is a new department and will begin tracking performance information in Fiscal Year 2009.
[2] The percentage of City benefits to audit costs and the amount of measurable cost savings will increase significantly in future years as audits begin to focus more on the City's operational efficiency and effectiveness as opposed to internal financial controls.

Goal 2: Increase the economy, efficiency and effectiveness of the City Auditor Department

Performance Measure	Baseline FY2007	Actual FY2008[1]	Target FY2009
1. Percent of audit workplan completed during the fiscal year	N/A	N/A	90%
2. Percent of employees in compliance with Generally Accepted Government Auditing Standards (GAGAS) training requirements	N/A	N/A	100%
3. Number of months with full audit staff (all budgeted positions filled)	N/A	N/A	9
4. Percent of staff who hold a professional certification(s) or advanced degrees	N/A	N/A	80%

Goal 3: Provide independent, reliable, accurate, and timely information to the Mayor, Audit Committee, City Council, and other stakeholders

Performance Measure	Baseline FY2007	Actual FY2008[1]	Target FY2009
1. Percent of non-confidential audit reports available via City Auditor website within five days of issuance	NA	NA	100%
2. Percent users satisfied with timeliness, reliability, and value of audit services	NA	NA	90%

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008[1]	Target FY2009
Sizing Data					
Number of audit staff	N/A	N/A	N/A	N/A	11
Ratio of internal audit staff to city employees	N/A	N/A	N/A	N/A	11:10,500
Workload Data					
Number of audit reports issued	N/A	N/A	N/A	N/A	20
Number of recommendations issued to improve City operations	N/A	N/A	N/A	N/A	60
Number of hours spent on audit engagements	N/A	N/A	N/A	N/A	10,370
Number of presentations made to the Audit Committee	N/A	N/A	N/A	N/A	12

Department Summary

City Auditor				
	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**	FY 2008-2009 CHANGE
Positions	0.00	0.00	**11.00**	11.00
Personnel Expense	$ -	$ -	**$ 1,562,609**	$ 1,562,609
Non-Personnel Expense	$ -	$ -	**$ 115,019**	$ 115,019
TOTAL	$ -	$ -	**$ 1,677,628**	$ 1,677,628

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
City Auditor			
City Auditor	0.00	0.00	**11.00**
Total	**0.00**	**0.00**	**11.00**

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
City Auditor			
City Auditor	$ -	$ -	**$ 1,677,628**
Total	**$ -**	**$ -**	**$ 1,677,628**

Significant Budget Adjustments

GENERAL FUND

City Auditor	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 23,090	$ 0

City Auditor

Significant Budget Adjustments

GENERAL FUND

City Auditor	Positions	Cost	Revenue
Mandated Additions Addition of 5.00 Principal Accountants and non-personnel expenditures for departmental support.	5.00	$ 870,703	$ 0
City Comptroller Transfer Transfer of 1.00 Assistant City Auditors & Comptroller, 1.00 Principal Accountant, 1.00 Accountant IV, 2.00 Accountant IIs, and associated non-personnel expenditures from the City Comptroller Department.	5.00	$ 718,361	$ 0
Office of Ethics & Integrity Transfer Transfer of 1.00 Associate Management Analyst and related non-personnel expenses from the Office of Ethics & Integrity.	1.00	$ 110,983	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 100	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (45,609)	$ 0

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ -	$ -	**$ 1,058,936**
Fringe Benefits	$ -	$ -	**$ 503,673**
SUBTOTAL PERSONNEL	$ -	$ -	$ **1,562,609**
NON-PERSONNEL			
Supplies & Services	$ -	$ -	**$ 94,743**
Energy/Utilities	$ -	$ -	**$ 1,000**
Equipment Outlay	$ -	$ -	**$ 19,276**
SUBTOTAL NON-PERSONNEL	$ -	$ -	$ **115,019**
TOTAL	$ -	$ -	$ **1,677,628**

Salary Schedule

GENERAL FUND

City Auditor

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1218	Assoc Management Analyst	0.00	**1.00**	$	64,335	$	64,335
2132	Department Director	0.00	**1.00**	$	168,000	$	168,000
2228	Principal Accountant	0.00	**9.00**	$	96,212	$	865,912
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(39,311)
	Total	0.00	**11.00**			**$**	**1,058,936**
CITY AUDITOR TOTAL		0.00	**11.00**			**$**	**1,058,936**

Business Office



Department Description

The Business Office manages three of the Mayor's top reform initiatives: Business Process Reengineering (BPR), Managed Competition, and the City Management Program (CMP). As such, the Business Office works with all of the Mayoral departments within the City to improve the efficiency and effectiveness of the City's service delivery practices and management structures.

BPR is the redesign of work processes (activities, services, or functions) for substantial improvement. In the City of San Diego, these work processes occur within or between divisions and departments. Reengineering focuses on rethinking from the ground up and finding more efficient ways of working, including eliminating work that is unnecessary.

Managed Competition is a structured and transparent process that allows public sector employees to be openly and fairly compared with independent contractors (normally private sector firms) for the right to deliver services. Competition enables a determination of the most cost-effective and efficient manner for the delivery of City services.

The City Management Program is designed to integrate strategic planning, performance monitoring efforts, and decision-making processes. As a result of the CMP, the City's Fiscal Year 2009 budget includes goals, objectives, and performance measures for each Mayoral department creating more accountability for performance and transparency in government.

The Department's mission is:

> ***To achieve sustainable improvements to the City of San Diego's management structures and practices and the efficiency and effectiveness of service delivery within the City***

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Assist City groups in identifying opportunities for improvement and in implementing best business practices and business reform

Business Office

As the City continues its management reform efforts, we must ensure that all opportunities for improvement are identified and that best business practices are utilized. This goal is vital to the improved efficiency and effectiveness of City services. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Support the Mayor's top priorities in management reform
- Prepare employees for managed competition

Goal 2: Improve organizational effectiveness

Improving organizational effectiveness is an important goal in all organizations. In order to be effective, the City must plan, budget, and hold personnel and departments accountable for performance. It is of the utmost importance to continually improve and strive to become the most efficient and effective organization possible. Monitoring whether we are achieving desired outcomes to empower leadership to make the necessary changes to achieve those outcomes is one of the tools we use to do this. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Consistently and reliably achieve results from the BPR program to support continuous improvement in the City
- Institute accountability for performance City-wide

Goal 3: Deliver quality support efficiently and effectively

As the Business Office focuses its efforts on management reform, it is important to recognize the needs of the Department internally. Investing our resources effectively and supporting our employees will ensure a high-performing Business Office team. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Communicate programs and projects effectively
- Invest its resources effectively
- Set Business Office performance standards and evaluate for accountability
- Support training and professional growth to maintain a high-performing team

Service Efforts and Accomplishments

Business Process Reengineering

The Business Office has completed 19 BPR studies covering 45 functions, representing significant progress toward the Mayor's goal of reengineering all major City functions to improve the City's efficiency and effectiveness.

In the course of conducting BPR studies, City employees have researched industry benchmarks, conducted internal and external customer surveys, mapped existing processes, and proposed Most Efficient Government Organizations (MEGOs) that streamline processes, deliver better service, and save money. Examples of the results of some BPR studies follow.

- The Engineering and Capital Projects BPR standardized core engineering and management processes and made project delivery methodology more consistent and efficient while improving customer service. The BPR consolidated divisions and centralized engineering functions to enable the elimination of positions at all levels of the organization. Savings were realized from this BPR in Fiscal Year 2008.

- The MWWD BPR/Bid-to-Goal effort consolidated support functions into a single division, streamlined many specific processes to improve efficiency and effectiveness, reduced the number of management and supervisory positions, and modified shifts and schedules to lower overtime and increase efficiency.

- The Grants & Gifts BPR determined that a centralized, coordinated system is critical for maximizing success in obtaining grants and gifts, effectively managing and tracking grants and gifts City-wide, and improving efficiency and effectiveness related to governmental audits. The team also found that the existing processes for grants and gifts were unnecessarily time-consuming and identified many opportunities for improvements including streamlining, instituting tracking systems using technology, and developing the Grants & Gifts Resource Center.

Managed Competition
The voters expressed their enthusiasm for a managed competition program for the City of San Diego through their approval of Proposition C in November 2006. During Fiscal Year 2008, significant progress was made to move the Managed Competition program forward. The *Managed Competition Guide* was developed and meetings were held with labor organizations to get their input on the Guide. A Labor Advisory Committee was established to provide a regular means for receiving input from the City's labor organizations. In addition, the Managed Competition Independent Review Board (MCIRB) was established. The MCIRB reviews proposals received through competitive procurements and advises the Mayor on whether the proposal of City employees or that of an independent contractor will provide services more economically and efficiently while maintaining service quality and protecting the public interest. The Mayor accepts or rejects (in total) the recommendation of the MCIRB. If the recommendation is to secure the services of an outside entity, the recommendation is taken to Council for their acceptance or rejection (in total).

The first step to moving a function into managed competition is to determine whether it is eligible and appropriate for competition. This is done through a pre-competition assessment. The pre-competition assessment evaluates questions such as whether a function is inherently governmental, whether there are legal limitations to competitively sourcing a function, and whether there are opportunities for improved economic advantage. Pre-competition assessments were completed for 16 functions and initiated for another ten functions. Those functions deemed eligible and appropriate will move from pre-competition assessments into competitive procurement by developing Statements of Work and Requests for Proposals.

City Management Program
Through the City Management Program (CMP), the City has moved toward strategic decision-making by instituting strategic planning and performance management.

As a result of the CMP, the Fiscal Year 2009 budget contains tactical plans and performance measures for the majority of City departments (and all Mayoral departments). A total of 38 tactical plans (for departments or, in the case of General Services, divisions) are currently monitoring their performance as a result of the CMP. A large portion of City employees and stakeholders have been educated on strategic planning and the importance of performance measurement and management. This is quite a significant achievement that is expected to improve the transparency of the City's budget, the ease of communication around budget issues, and internal accountability.

Budget Dollars at Work: Performance Expectations

Goal 1: Assist City groups in identifying opportunities for improvement and in implementing best business practices and business reform

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of major City functions reengineered[1]	25%	41%	47%

Goal 2: Improve organizational effectiveness

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of Mayoral departments with tactical plans in place and performance data reporting underway	N/A	100%	100%
2. Frequency with which City Balanced Scorecard is updated and made public	N/A	N/A	Bi-annually
3. Percent of departments providing departmental scorecard reports bi-annually	N/A	N/A	100%

[1] The City's major functions have been estimated to include 68 major Mayoral functions. These may not be 100 percent consistent with functions reviewed through reengineering or for competition (e.g., Dead Animal Pick-up is being reviewed for competition, but is not a major function of the City).

Business Office

Goal 3: Deliver quality support efficiently and effectively

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Results of internal stakeholder satisfaction survey	N/A	N/A	TBD

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Workload Data					
Number of BPR studies completed	N/A	N/A	6	13	12
Number of BPR sessions facilitated	N/A	N/A	N/A	400[2]	480
Number of pre-competition assessments completed	N/A	N/A	N/A	24	TBD
Number of FTEs competed through managed competition	N/A	N/A	N/A	N/A	TBD
Number of City Management Program training/information sessions offered	N/A	N/A	N/A	25	25
Number of tactical plan sessions facilitated	N/A	N/A	50[2]	380[2]	152
Number of tactical plans completed	N/A	N/A	N/A	38	38

[2] This is an estimate – data will be collected beginning in Fiscal Year 2009.

Department Summary

Business Office								
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**		FY 2008-2009 CHANGE
Positions		8.00		19.25		**11.25**		(8.00)
Personnel Expense	$	861,563	$	2,221,457	**$**	**1,313,520**	$	(907,937)
Non-Personnel Expense	$	206,851	$	161,634	**$**	**635,404**	$	473,770
TOTAL	$	1,068,414	$	2,383,091	**$**	**1,948,924**	$	(434,167)

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Business Office			
Business Office	8.00	19.25	**11.25**
Total	**8.00**	**19.25**	**11.25**

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Business Office			
Business Office	$ 1,068,414	$ 2,383,091	**$ 1,948,924**
Total	**$ 1,068,414**	**$ 2,383,091**	**$ 1,948,924**

Significant Budget Adjustments

GENERAL FUND

Business Office	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 12,850	$ 0

Business Office

Significant Budget Adjustments

GENERAL FUND

Business Office	Positions	Cost	Revenue
Purchasing and Contracting Department Transfer Transfer of 2.00 Senior Management Analysts, 1.00 Associate Civil Engineer, 1.00 Managed Competition Program Manager and associated non-personnel expenses from Purchasing and Contracting Department due to Managed Competition Program.	4.00	$ 524,103	$ 0
Support for Managed Competition Consulting Increase in support for consulting services related to the Managed Competition Program.	0.00	$ 500,000	$ 0
Support for Resident Satisfaction Survey Adjustment will standardize the collection of residents' opinions on the level and quality of services being delivered by the City.	0.00	$ 40,000	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 10,536	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 691	$ 0
Community Services Department Transfer Transfer of non-personnel expense to the Community Services Department.	0.00	$ (5,000)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (34,543)	$ 0
Adminstration Department Transfer Transfer of personnel and non-personnel expenses, as well as associated revenue, to the Adminstration Department.	(12.00)	$ (1,482,804)	$ (25,000)

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ 578,117	$ 1,471,987	**$ 875,727**
Fringe Benefits	$ 283,446	$ 749,470	**$ 437,793**
SUBTOTAL PERSONNEL	$ 861,563	$ 2,221,457	$ **1,313,520**

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
NON-PERSONNEL			
Supplies & Services	$ 152,560	$ 126,021	**$ 609,339**
Information Technology	$ 34,097	$ 9,173	**$ 2,129**
Energy/Utilities	$ 18,223	$ 22,890	**$ 20,657**
Equipment Outlay	$ 1,971	$ 3,550	**$ 3,279**
SUBTOTAL NON-PERSONNEL	$ 206,851	$ 161,634	$ **635,404**
TOTAL	$ 1,068,414	$ 2,383,091	$ **1,948,924**

Revenues by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Transfers from Other Funds	$ -	$ 25,000	**$** -
TOTAL	$ -	$ 25,000	**$** -

Salary Schedule

GENERAL FUND
Business Office

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
1106	Sr Management Analyst	1.00	**2.00**	$ 71,273	$ 142,546
1107	Administrative Aide II	1.00	**0.00**	$ -	$ -
1221	Assoc Engineer-Civil	0.00	**1.00**	$ 80,375	$ 80,375
1614	Org Effectiveness Specialist II	3.00	**3.00**	$ 64,734	$ 194,203
1746	Word Processing Operator	1.00	**0.00**	$ -	$ -
1776	Public Information Clerk	1.00	**0.00**	$ -	$ -
1876	Executive Secretary	1.00	**0.50**	$ 52,010	$ 26,005
1917	Supv Management Analyst	0.00	**0.75**	$ 80,127	$ 60,095
2111	Assistant Chief Operating Officer	1.00	**0.00**	$ -	$ -
2132	Department Director	1.00	**1.00**	$ 117,275	$ 117,275
2213	Council Representative II	4.00	**0.00**	$ -	$ -
2257	Grants Coordinator	0.25	**0.00**	$ -	$ -
2270	Program Manager	5.00	**3.00**	$ 95,000	$ 285,001
	Vacancy Factor Adjustment	0.00	**0.00**	$ -	$ (29,773)
	Total	19.25	**11.25**		**$ 875,727**
BUSINESS OFFICE TOTAL		19.25	**11.25**		**$ 875,727**

Customer Services



Department Description

Fiscal Year 2008 was the first full operational year of the newly-defined comprehensive Customer Services Department. The Department created and deployed Customer Service Initiatives which are programs and City-wide projects designed to improve the quality of services delivered, as well as to support Customer Service's vision of *America's Finest Service for America's Finest City*. The initiatives can be categorized into the following areas: guideline development, training and staff development, feedback and data collection, rewards and recognition, and customer- focused process improvement.

In addition to creating and deploying Customer Service Initiatives, the Department includes three major programs: Community Service Centers, Citizens' Assistance, and City-wide Training. The Community Service Center Program, with its six convenient neighborhood locations, brings public services into the communities by decentralizing many City services and creating local centers where residents can easily obtain City information and services in a convenient location near their homes or businesses. The Citizens' Assistance Program operates the City Information Center in the lobby of City Administration Building; maintains a City-wide employee database and internet information resource database; schedules use of the City Administration Building lobby displays; produces bilingual resource documents; administers the City-wide Route Slip Tracking System for responses to public inquiries, complaints, and service requests directed to the City's legislative officials; and performs as-needed ombudsman services for customers. City-wide Training is responsible for developing, coordinating, and providing training needs across the organization, including: New Employee Orientation, Dimensions in Discipline, Rewards and Recognition, Supervisors' Academy, Customer Service Skills Building, and Customer-focused Culture courses.

During this time period, the Department also served as the centralized volunteer coordination point-of-contact for the City.

The Department's mission is:

To champion excellent customer service for every person every day

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Customer Services

Goal 1: All departments will have the tools to practice excellent service
The Customer Services Department provides updated resources for employees in departments to use to provide excellent customer service to our citizens. Some of the tools can include training, monthly tips, information resource directories, and frequently asked questions. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Ensure customer satisfaction information is provided to all departments
- Provide customer service perspective for improving our processes as well as the processes of other departments

Goal 2: The City will have a customer-focused culture that is recognized for excellent customer service
We want to be known for providing excellent customer service to our customers and strive to have our customers want to conduct their business with the City of San Diego. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Ensure we are accessible and responsive to leadership and our internal and external customers
- Support a customer-focused workforce that is accountable for their actions
- Heighten awareness of, and set examples regarding the, value of delivering high quality customer service

Goal 3: Our citizens will have easy access to City services
We strive to provide a variety of methods that our customers can use to access our services. The Department will move toward accomplishing this goal by focusing on the following objective.

- Ensure our customers are aware of, and have easy access to, all City services

Goal 4: The Customer Services Department will deliver its services in an efficient, effective manner
The Customer Services Department strives for continuous improvement by, evaluating its progress and implementing any changes necessary to achieve continued efficiency and effectiveness. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Realize a positive effect on the organization in customer service programs and activities
- Promote continuous improvement and the use of best business practices in customer service

Service Efforts and Accomplishments

In Fiscal Year 2008, Customer Services staff assisted with several emergency operations in the City. First, a landslide occurred on Mount Soledad and staff provided support to the families affected. Second, during the October wildfires, staff provided operational support at the QUALCOMM Stadium Evacuation Center. To support recovery efforts from the fires, staff provided assistance at the Rancho Bernardo Local Assistance Center and opened and staffed an annex to the Local Assistance Center at the Rancho Bernardo Community Service Center.

The Customer Services Department worked closely with the Ken Blanchard Companies to create a customized series of four training classes entitled, "Customer Focused Culture: Creating Legendary Service®." Combined with the existing customer service skills refresher classes, well over 1,000 City employees will attend these training classes during Fiscal Year 2009.

Budget Dollars at Work: Performance Expectations

Goal 1: All departments will have the tools to practice excellent service

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of department directors who are satisfied with the customer service and customer satisfaction information they have received from the Customer Services Department	N/A	90.9%	100%

Goal 2: The City will have a customer-focused culture that is recognized for excellent customer service

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of departments that achieve 4.5 or better on the customer service counter surveys[1]	85%[2]	83.3%	100%

Goal 3: Our citizens will have easy access to City services

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Number of ways customers can access the Customer Services Department's services	N/A	21	8
2. Percent of time that initial contact was made with customer that generated a route slip	N/A	89.5%	100%

Goal 4: The Customer Services Department will deliver its services in an efficient, effective manner

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of rounds of the Customer Satisfaction Survey where the Customer Services Department achieves a 4.5 or better rating	100%	100%	100%

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2005[3]	Actual FY2006[3]	Actual FY2007	Actual FY2008	Target FY2009
Sizing Data					
Number of Community Service Centers	11	6	6	6	6
Workload Data					
Number of customer transactions completed	175,894	102,763	107,147	114,027	110,000
Number of passport applications processed	8,287	3,826	5,349[4]	9,019	8,000
Number of Business Tax Certificates processed	2,628	1,974	1,839[4]	1,892	1,600
Number of persons assisted at the City Information Center	N/A	N/A	20,000	20,000[5]	20,000
Number of water/sewer bill payments processed	79,445	49,426	54,575	54,921	54,000
Number of personnel applications received	2,745	1,166	1,135	1,153	1,000
Number of City Hall displays coordinated	45	37	41	68	60
Number of phone inquiries answered	70,979	65,545	32,000	28,460	32,000
Number of training hours conducted	560[6]	600[5]	630[5]	716	440

[1] Only departments that receive 10 or more surveys are included in this measure.
[2] This baseline consists of 11 of 13 departments
[3] Prior to Fiscal Year 2007, processes and programs counted may not have been part of the Customer Services Department (first full year of Department was Fiscal Year 2007). In addition, many processes have been streamlined or refined, and the measurement and collection of this data may have changed. Therefore, numbers reported for Fiscal Year 2005 and Fiscal Year 2006 are not always directly comparable to numbers reported in the same categories beginning in Fiscal Year 2007.
[4] Corrected Fiscal Year 2007 actuals
[5] Estimated figure

Customer Services

	Actual FY2005[3]	Actual FY2006[3]	Actual FY2007	Actual FY2008	Target FY2009
Number of route slips processed	4,000	4,900	2,062	1,653	2,100
Number of front counter surveys received	N/A	N/A	4,597	3,986	4,000

[6] Citywide Training was not part of the Customer Services Department until Fiscal Year 2008. Staffing of this function also varied before 2008, as did the types of numbers of trainings offered. Therefore training hours prior to Fiscal Year 2008 are not directly comparable to training hours for Fiscal Year 2008 and Fiscal Year 2009.

Department Summary

Customer Services								
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**		FY 2008-2009 CHANGE
Positions		19.00		20.00		**23.00**		3.00
Personnel Expense	$	1,534,094	$	1,733,879	**$**	**1,958,298**	$	224,419
Non-Personnel Expense	$	526,686	$	789,253	**$**	**370,699**	$	(418,554)
TOTAL	$	2,060,780	$	2,523,132	**$**	**2,328,997**	$	(194,135)

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Customer Services			
Citizens' Assistance	4.00	4.00	**4.00**
Community Outreach	4.00	0.00	**0.00**
Community Service Centers	10.00	10.00	**12.00**
Customer Services Administration	1.00	3.00	**4.00**
Special Training	0.00	3.00	**3.00**
Total	**19.00**	**20.00**	**23.00**

Department Expenditures

		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**
GENERAL FUND						
Customer Services						
Citizens' Assistance	$	358,410	$	349,389	**$**	**360,545**
Community Outreach	$	286,421	$	-	**$**	**-**
Community Service Centers	$	1,140,258	$	1,135,978	**$**	**1,128,130**
Customer Services Administration	$	275,691	$	508,297	**$**	**472,673**
Special Training	$	-	$	529,468	**$**	**367,649**
Total	**$**	**2,060,780**	**$**	**2,523,132**	**$**	**2,328,997**

Customer Services

Significant Budget Adjustments

GENERAL FUND

Customer Services	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 77,485	$ 0
Community Service Centers Addition Addition of 2.00 Limited Public Information Specialists in the Community Service Centers to provide city services to customers. These positions are fully reimbursed from revenue generated by the processing of passport applications and notary services.	2.00	$ 128,150	$ 129,193
Administration Department Transfer Transfer of 1.00 Public Information Clerk from the Administration Department.	1.00	$ 62,202	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 8,323	$ 0
Funding of Terminal Leave Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.	0.00	$ 5,599	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ (101,986)
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (49,017)	$ 0
Savings from the Five-Year Financial Outlook Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules.	0.00	$ (201,000)	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (225,877)	$ 0

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ 1,000,992	$ 1,116,590	**$ 1,258,083**
Fringe Benefits	$ 533,102	$ 617,289	**$ 700,215**
SUBTOTAL PERSONNEL	$ 1,534,094	$ 1,733,879	$ **1,958,298**
NON-PERSONNEL			
Supplies & Services	$ 412,742	$ 756,490	**$ 333,825**
Information Technology	$ 88,377	$ 19,456	**$ 21,814**
Energy/Utilities	$ 25,160	$ 9,105	**$ 10,858**
Equipment Outlay	$ 407	$ 4,202	**$ 4,202**
SUBTOTAL NON-PERSONNEL	$ 526,686	$ 789,253	$ **370,699**
TOTAL	$ 2,060,780	$ 2,523,132	$ **2,328,997**

Revenues by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Charges for Current Services	$ 212,037	$ 676,814	**$ 704,021**
TOTAL	$ 212,037	$ 676,814	**$ 704,021**

Salary Schedule

GENERAL FUND

Customer Services

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
1105	Administrative Aide I	1.00	**1.00**	$ 43,820	$ 43,820
1106	Sr Management Analyst	1.00	**1.00**	$ 71,273	$ 71,273
1107	Administrative Aide II	1.00	**1.00**	$ 50,492	$ 50,492
1614	Org Effectiveness Specialist II	1.00	**1.00**	$ 64,734	$ 64,734
1746	Word Processing Operator	1.00	**1.00**	$ 37,690	$ 37,690
1774	Public Info Specialist	9.00	**11.00**	$ 39,939	$ 439,333
1876	Executive Secretary	0.00	**1.00**	$ 52,009	$ 52,009
2132	Department Director	1.00	**1.00**	$ 135,000	$ 135,000
2213	Council Representative II	1.00	**0.00**	$ -	$ -
2270	Program Manager	2.00	**2.00**	$ 88,692	$ 177,384
2275	Neighborhood Services Coord	2.00	**2.00**	$ 83,132	$ 166,264
2281	Asst To The Director	0.00	**1.00**	$ 46,966	$ 46,966
	Vacancy Factor Adjustment	0.00	**0.00**	$ -	$ (42,249)
	Bilingual - Regular	0.00	**0.00**	$ -	$ 769
	Overtime Budgeted	0.00	**0.00**	$ -	$ 1,968
	Temporary Help	0.00	**0.00**	$ -	$ 7,526

Customer Services

Salary Schedule

GENERAL FUND
Customer Services

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
	Termination Pay Annual Leave	0.00	**0.00**	$ -	$ 5,104
	Total	20.00	**23.00**		**$ 1,258,083**
CUSTOMER SERVICES TOTAL		20.00	**23.00**		**$ 1,258,083**

Labor Relations

Labor Relations



Department Description

The Labor Relations Department is comprised of the Labor Relations Director, the Labor Relations Deputy Director, three Labor Relations Officers, and one Executive Secretary. This Department supports a workforce of over 10,500 employees.

The Labor Relations Department provides advice and policy direction to the Mayor and management on labor and employment issues such as meet and confer process with labor unions, grievance resolution, disciplinary actions and appeals, leave provisions, federal and State labor laws, and rewards and recognition programs. The Department serves as the primary point of contact for the City's five recognized labor organizations and negotiates on behalf of the City with regard to wages, hours, and terms and conditions of employment. Additionally, the Labor Relations Department delivers training on labor and employment-related matters.

The Department's mission is:

> ***To provide leadership and expertise in complex labor and employment-related matters for the City of San Diego***

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Effectively represent the interests of the City in all bargaining matters
Ensure that the City's policy objectives are effectively incorporated into all bargaining matters with each of the City's five recognized bargaining units in order to ensure effective and efficient services for the City while maintaining harmonious relationships with the labor organizations. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Complete negotiations of Memoranda of Understanding (MOUs) by agreed-upon target dates
- Effectively manage the meet and confer process
- Maintain awareness of changes to and trends in labor and employment law

Goal 2: Establish and promote collaborative and effective labor-management relationships in the City
It is important to the Labor Relations Department mission to have open lines of communication with City employees and labor unions in order to effectively represent the interests of the City. Labor Relations is committed to treating

all individuals with fairness, dignity, and respect. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Promote effective dispute resolution
- Foster positive relationships through open communication between unions and management
- Support adherence to labor-related policies and procedures through continued education of employees and supervisors
- Encourage management to use Labor Relations to assist with relevant issues
- Understand the City's operations from the perspective of the employee

Service Efforts and Accomplishments

In Fiscal Year 2007, the Labor Relations Department completed contract negotiations for Fiscal Year 2008 with three of the five labor organizations: the International Association of Fire Fighters Local 145 (IAFF Local 145), the Deputy City Attorney's Association (DCAA), and the Police Officers Association (POA). In preparation of Fiscal Year 2009, staff initiated contract negotiations with the five labor organizations during Fiscal Year 2008.

Labor Relations worked with City departments and labor organizations to successfully implement Business Process Reengineering (BPR) recommendations related to wages, hours, and other terms and conditions of employment. The departments supported by Labor Relations for BPR-related meet and confer in 2008 included: Metropolitan Wastewater, Engineering & Capital Projects, General Services (Fleet Services Division), Fire-Rescue (for Lifeguarding), and Environmental Services (except Collections).

After successfully negotiating the Mayor's ballot measures on managed competition and changes to the retirement system, Labor Relations continues to work with the labor organizations regarding managed competition.

Labor Relations continues to have formal communications with the employees and management on labor and employment policy directives. In addition, Labor Relations provides advice to City departments and management on all issues related to wages, hours, working conditions, and other terms of employment including, but not limited to: Step 5 and Step 6 grievances, long-term disability appeals, industrial leave appeals, trainings, catastrophic leave, Family Medical Leave Act, etc.

Budget Dollars at Work: Performance Expectations

Goal 1: Effectively represent the interests of the City in all bargaining matters

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of Memoranda of Understanding (MOUs) and/or standard operating procedures (SOPs) in place in advance of agreed upon dates	100%	40%	100%
2. Percent of meet and confer efforts for which agreements are reached	100%	80%	100%
3. Number of Public Employment Relations Board (PERB) charges and/or Meyers-Milias-Brown Act (MMBA)-related lawsuits filed and upheld as a result of meet and confer problems	0	0	0
4. Percent of labor- and employment related documents reviewed and, if necessary, updated annually (e.g., Family Medical Leave Act (FMLA) updates, voluntary furlough forms)	100%	100%	100%

Goal 2: Establish and promote collaborative labor-management relationships in the City

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of Step V grievances resolved within 45 days (unless extension agreed upon by both parties)	100%	100%	100%
2. Number of Labor Management Committee meetings held with POA, AFSCME 127 and MEA	12	9	One meeting per quarter with each union
3. Percent of unlawful employment practice claims filed that are upheld (Mayoral departments/Non-Mayoral departments)	14.29%	0%	0%

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Sizing Data					
Number of City employees	11,096	10,859	11,416	10,787	TBD
Number of employees represented by a labor organization	10,352	10,264	10,717	10,107	TBD
Number of labor organizations	5	5	5	5	5
Workload Data					
Number of MOUs renegotiated	3	3	3	5	TBD[1]
Number of issues requiring meet and confer	N/A	N/A	66	30	TBD[1]
Number of meet and confer sessions attended	N/A	N/A	152	159	TBD[1]
Number of property rights-related actions or discipline cases advised on or reviewed	87	165	209	244	183
Number of grievances heard	16	16	20	28	21
Number of supervisors/managers trained on labor-related policies and procedures	81	97	96	104	81
Number of hours of training provided to supervisors/managers on effective use of labor management tools and labor issues	648	776	768	832	624
Number of industrial leave, long-term disability and Skelly appeals conducted	16	39	40	24	18
Number of labor and employment-related communications (i.e., phone calls and emails)	N/A	N/A	N/A	15,907[2]	47,721

[1] TBD as part of the negotiation or meet and confer process with the labor organizations
[2] 4th Quarter of Fiscal Year 2008 only – Started tracking March 2008

Labor Relations

Department Summary

Labor Relations								
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**		FY 2008-2009 CHANGE
Positions		37.50		6.00		**7.00**		1.00
Personnel Expense	$	3,274,804	$	762,353	**$**	**924,982**	$	162,629
Non-Personnel Expense	$	1,244,226	$	47,268	**$**	**38,565**	$	(8,703)
TOTAL	$	4,519,030	$	809,621	**$**	**963,547**	$	153,926

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Labor Relations			
Employee Benefits & Safety	28.50	0.00	**0.00**
Labor & Employment Relations	6.00	6.00	**7.00**
Special Training	3.00	0.00	**0.00**
Total	**37.50**	**6.00**	**7.00**

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Labor Relations			
Administration	$ 38,801	$ 4,735	**$ -**
Employee Benefits & Safety	$ 3,094,563	$ (4)	**$ 2,954**
Human Resources	$ (4,965)	$ 14,332	**$ -**
Labor & Employment Relations	$ 829,683	$ 787,983	**$ 960,593**
Special Training	$ 560,948	$ 2,575	**$ -**
Total	**$ 4,519,030**	**$ 809,621**	**$ 963,547**

Labor Relations

Significant Budget Adjustments

GENERAL FUND

Labor Relations	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (4,115)	$ 0
Public Safety Department Transfer Transfer of 1.00 Program Manager and associated non-personnel expense from the Public Safety Department.	1.00	$ 166,744	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (1,850)	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (6,853)	$ 0

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ 2,179,963	$ 514,701	**$ 626,799**
Fringe Benefits	$ 1,094,841	$ 247,652	**$ 298,183**
SUBTOTAL PERSONNEL	$ 3,274,804	$ 762,353	$ **924,982**
NON-PERSONNEL			
Supplies & Services	$ 715,749	$ 30,931	**$ 29,485**
Information Technology	$ 486,037	$ 13,985	**$ 7,760**
Energy/Utilities	$ 34,438	$ 1,352	**$ 320**
Equipment Outlay	$ 8,002	$ 1,000	**$ 1,000**
SUBTOTAL NON-PERSONNEL	$ 1,244,226	$ 47,268	$ **38,565**
TOTAL	$ 4,519,030	$ 809,621	$ **963,547**

Revenues by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Transfers from Other Funds	$ 3,530,090	$ -	**$ -**
TOTAL	$ 3,530,090	$ -	**$ -**

Salary Schedule

GENERAL FUND

Labor Relations

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1876	Executive Secretary	1.00	**1.00**	$	52,009	$	52,009
2214	Deputy Director	0.00	**1.00**	$	89,660	$	89,660
2269	Labor Relations Manager	1.00	**1.00**	$	120,324	$	120,324
2270	Program Manager	4.00	**4.00**	$	89,997	$	359,988
	Ex Perf Pay-Unclassified	0.00	**0.00**	$	-	$	4,818
	Total	6.00	**7.00**			**$**	**626,799**
LABOR RELATIONS TOTAL		6.00	**7.00**			**$**	**626,799**



Library

Water Boards Vol. 1-3
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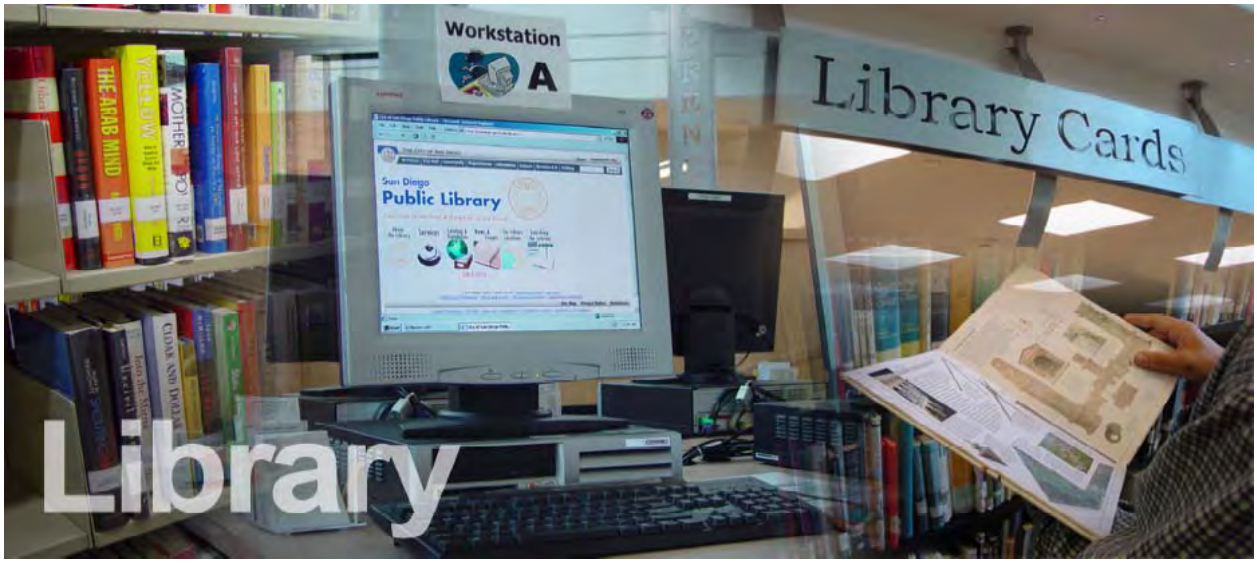


Department Description

The San Diego Public Library System serves the residents of the City of San Diego, which encompasses an area of 342 square miles. The Library System consists of the Central Library, 35 branch libraries, and the adult literacy program office (READ/San Diego). The Department serves the educational, cultural, business, and recreational needs of San Diego's diverse communities through its collection of more than 3.4 million books and audio-visual materials, 4,012 periodical subscriptions, 1.6 million government documents, and over 265,000 books in 25 languages other than English. Electronic access is provided to the library catalog and many index and full-text databases in all library facilities and via the Internet.

The Department's mission is:

To inspire lifelong learning through connections to knowledge and each other

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Create inspiring places that are accessible, safe, and a source of pride
Creating and maintaining facilities that are valued for its accessibility, comfort, and beauty is a high priority for the Department. The Department wants all libraries to have a welcoming environment that encourages use by all members of the community. The Department will move towards accomplishing this goal by focusing on the following objectives.

- Provide an appropriately-sized library system
- Improve library facilities and their accessibility

Goal 2: Effectively manage library collections
Having a well-managed library collection ensures that a diverse range of books and other media are readily available to its patrons. The Department will move towards accomplishing this goal by focusing on the following objectives.

- Assure collection meets the needs of customers
- Improve access to library materials

Library

Goal 3: Provide high quality library programs and services
Providing quality programs and services allows the Library to meet the various needs of its patrons. The Department will move towards accomplishing this goal by focusing on the following objectives.

- Develop and offer programs that address the needs and interests of our community
- Improve the delivery of information and readers advisory services
- Sustain or improve total operating hours

Goal 4: Develop and sustain a thriving library system
Maintaining the necessary funding and resources is essential to operation of a library system capable of supporting one of the largest cities in the United States. The Department will move towards accomplishing this goal by focusing on the following objectives.

- Maintain and expand external revenue sources
- Incorporate state-of-the-art technology to optimize efficiency

Goal 5: Provide a trained, skilled, and responsive workforce
Building and developing a trained and skilled workforce is essential to the success of the Department. Ensuring that its employees are trained and have access to the necessary resources it needs will create a higher performing organization that operates more efficiently and effectively. The Department will move towards accomplishing this goal by focusing on the following objectives.

- Create a learning organization structure for the Department
- Encourage career development and advancement

Service Efforts and Accomplishments

In Fiscal Year 2007, more than 6 million patrons visited City libraries, borrowed over 7.1 million items, used an additional 1.8 million items in libraries, and had over 1.6 million reference questions answered by Library staff. More than 1.6 million customers signed up to use the Internet on a Library workstation and nearly 700,000 online database searches were conducted. Attendance exceeded 218,000 at 7,256 programs offered throughout the library system, including the Chamber Music Series and Film Series at the Central Library, representing a 10 percent increase over the previous fiscal year.

Library fund raising also had a strong year, raising more than $3 million and exceeding budget targets. New records were set in donations for operations, which increased 14 percent over the previous year. There were also increases to the number of active contributors and Carnegie Society members. These members, who have included the Library in their estate plans, have contributed $1 million in new bequest gifts during Fiscal Year 2007. Private funding was also secured to provide Sunday hours at three branch libraries and enhance the Summer Reading Program at 13 branch libraries in underserved neighborhoods.

The Library Department made significant technological advances that benefit the public and enhance department efficiencies. The Department successfully migrated from a text-based automated library system to a new web-based, integrated library system that manages acquisitions, cataloging, and circulation functions. *SchoolRooms*, a new online portal for K-12 students that is tied to the State school curriculum, allows students to search interactive media and website materials hand-picked by librarians and educators. San Diego Public Library is one of the first libraries in the country to implement *SchoolRooms* and has become a model program for the State of California. The Library also will have installed 21 of the 40 Express Check machines planned for installation in branch libraries by the end of Fiscal Year 2008. These machines allow adults and children to check out their own materials, which saves them time and frees staff to focus on other more complex customer-related services.

Since 1997, the Library Department will have opened 10 new replacement or expanded facilities. This represents an increase of 126,893 square feet of branch library space in the last 10 years, including the new 16,020 square foot North University Community Branch Library opened in September 2007. In December 2007, construction began on the new Logan Heights Branch Library. Partially funded by a Proposition 14 Grant from the State of California, this new 25,000 square foot facility will replace the current 3,967 square foot facility built in 1927.

Library

The San Diego Public Library System received state and national recognition. The North University Community Branch Library, along with the Nobel Athletic Area and Recreation Center/Gymnasium, received the American Public Works Association (APWA - Chapter) 2007 Project of the Year Award. This project was also designed to meet Leadership in Energy and Environmental Design (LEED)® Silver Certification for sustainable design. Live Homework Help was recognized for outstanding innovation and creativity in partnering and funding. The Wangenheim Room rare book collection loaned items to the San Diego Natural History Museum for the world renowned Dead Sea Scrolls exhibit. The Library Department received the *Award of Excellence for Historic Preservation* from the City's Historical Resources Board for its efforts to preserve, inventory, and catalog a collection of 91,000 documents representing nearly 100 years of San Diego's water history. The Digital Storytelling Station has become a model for the State Library's grant funding of other digital storytelling stations across the state. It was highlighted at the American Library Association Annual Conference in June 2008. Two of the Library team members produced videos entitled, *Refuge Voices* and *Telling the Streets*, which premiered at the Latino Film Festival in March 2008.

Budget Dollars at Work: Performance Expectations

Goal 1: Create inspiring places that are accessible, safe, and a source of pride

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Total operating hours for branches	71,653	73,785	73,785
2. Total operating hours for the Central Library	2,604	2,604	2,604
3. Percent of survey respondents who find library facilities accessible and in satisfactory condition	N/A	N/A	90%

Goal 2: Effectively manage library collections

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Circulation per capita	5.44	5.44	5.44
2. Number of users of the library's website, catalog and databases	3,646,428	3,529,874	3,900,000

Goal 3: Provide high quality library programs and services

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Attendance at adult programs	42,454	44,614	44,614[1]
2. Attendance at juvenile programs	138,614	144,575	144,575[2]
3. Percent of survey respondents who find that Library programs meet the needs and interests of the community	N/A	N/A	90%
4. Number of juvenile library card holders	100,778	116,616	105,817
5. Percent of survey respondents who find reference services provided satisfactory	N/A	N/A	90%

[1] Original target was modified from 40,331 to 44,614 based on City Council's reinstatement of Library staff (12.50 Library Assistant and 3.00 Librarian II full-time equivalent positions) that provides direct service to the public.
[2] Original target was modified from 131,683 to 144,575 based on City Council's reinstatement of Library staff (12.50 Library Assistant and 3.00 Librarian II full-time equivalent positions) that provides direct service to the public.

Library

Goal 4: Develop and sustain a thriving library system

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Total funds secured (income) for donations and grants from non-General Fund sources	$1.75M	$2.02M	$1.30M
2. Number of individual contributors	5,246	5,246	5,246
3. Percent of Express Check plan implemented	4%	26.5%	50%
4. Percent of items checked out via Express Check machines	N/A	4.80%	40%
5. Customer satisfaction rating on library technology	N/A	N/A	90%
6. Percent of hold and overdue notices sent via phone and email	24.05%	56.15%	70%
7. Percent of renewals automated	53.65%	61.11%	70%

Goal 5: Provide a trained, skilled, and responsive workforce

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Average number of hours of training per employee per month	N/A	N/A	4

Budget Dollars at Work: Sizing, Workload and Utilization Data

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Sizing Data					
Amount of square footage for branches	366,304	382,339	393,105	408,105	408,105
Amount of square footage for the Central Library	144,524	144,524	144,524	144,524	144,524
Amount of square footage per capita	0.4	0.4	0.4	0.4	0.4
Number of public access workstations	584	706	744	824	769
Number of periodical subscriptions	4,111	4,122	4,012	4,012	4,012
Number of government documents	1,588,595	1,612,364	1,632,277	1,644,687	1,673,340
Number of available books in foreign languages	225,373	245,564	264,217	273,268	268,140
Library materials expenditures per capita[3]	$2.95	$4.20	$2.86	$2.86	$2.86
Workload Data					
Number of library facilities operated	35	35	35	36	36
Number of reference questions answered	1,803,178	1,694,801	1,643,873	1,648,196	1,514,832
Number of new books and media added	321,591	270,565	256,952	241,254	244,104
Number of books and audio-visual items maintained	3,300,086	3,409,831	3,428,594	3,626,002	3,497,500
Utilization Data					
Number of patron visits	6,435,446	6,017,790	6,040,091	6,234,038	6,062,440
Number of Central Library visits	629,671	603,229	562,610	563,370	573,860
Number of registered borrowers served[4]	680,936	464,679	437,047	528,855	441,420
Amount of Central Library circulation	551,363	627,163	698,711	635,198	755,655
Amount of annual circulation (check-outs)	7,293,262	7,003,040	7,167,104	7,374,378	7,167,104

[3] The per capita calculation is based on the San Diego population of 1,316,837 million from the San Diego Association of Governments (SANDAG) current estimates (2007) www.sandag.org

[4] Database purged of inactive borrowers in Fiscal Year 2006

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Number of patrons signed up to use the Internet on a Library workstation	1,286,856	1,418,525	1,667,308	1,782,612	1,750,675
Number of online database searches conducted	1,238,343	1,039,144	691,585	821,354	698,500

Department Summary

Library							
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**	FY 2008-2009 CHANGE
Positions		425.96		388.36		**375.21**	(13.15)
Personnel Expense	$	29,560,521	$	28,840,999	**$**	**27,800,936**	$ (1,040,063)
Non-Personnel Expense	$	9,864,213	$	9,521,038	**$**	**9,212,621**	$ (308,417)
TOTAL	$	39,424,734	$	38,362,037	**$**	**37,013,557**	$ (1,348,480)

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Library			
Administration	23.00	19.00	**17.00**
Branch Libraries	241.11	226.51	**224.27**
Building Services	6.00	6.00	**6.00**
Central Library	84.00	75.50	**75.44**
Development Program	3.25	3.25	**1.00**
READ/San Diego	6.00	5.50	**6.00**
Technical Services	54.00	44.00	**45.50**
Total	**417.36**	**379.76**	**375.21**
LIBRARY GRANTS FUND			
Library Grant Funds			
State Library Foundation	8.60	8.60	**0.00**
Total	**8.60**	**8.60**	**0.00**
DEPARTMENT TOTAL	**425.96**	**388.36**	**375.21**

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Library			
Administration	$ 1,966,658	$ 1,840,178	**$ 1,743,008**
Branch Libraries	$ 18,074,479	$ 17,720,420	**$ 17,831,303**
Building Services	$ 4,541,928	$ 4,649,727	**$ 4,652,701**
Central Library	$ 6,916,843	$ 6,829,359	**$ 7,003,006**
Development Program	$ 1,390,374	$ 1,422,870	**$ 1,623,964**
Library Department	$ (268,008)	$ 179,691	**$ (612,688)**
READ/San Diego	$ 502,186	$ 501,684	**$ 543,461**

Library

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	FY 2009 FINAL
GENERAL FUND			
Library			
Technical Services	$ 5,619,226	$ 4,486,735	**$ 4,228,802**
Total	**$ 38,743,686**	**$ 37,630,664**	**$ 37,013,557**
LIBRARY GRANTS FUND			
Library Grant Funds			
State Library Foundation	$ 681,048	$ 731,373	**$ -**
Total	**$ 681,048**	**$ 731,373**	**$ -**
DEPARTMENT TOTAL	**$ 39,424,734**	**$ 38,362,037**	**$ 37,013,557**

Significant Budget Adjustments

GENERAL FUND

Library	Positions	Cost	Revenue
Salary and Benefit Adjustments	0.00	$ 512,638	$ 0
Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.			
Library Grant Match Increase	0.00	$ 500,000	$ 0
Adjustment to restore the Library Grant Match Program.			
Funding of Terminal Leave	0.00	$ 168,812	$ 0
Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.			
Support for Living Wage Ordinance	0.00	$ 59,345	$ 0
Adjustment to increase non-personnel expenditures in order to reflect new pricing agreements for custodial, landscaping, and waste removal services, per the Living Wage Ordinance.			
Reinstatement of La Jolla Branch Staff	0.75	$ 55,376	$ 51,126
The addition of 0.50 Librarian II and 0.25 Librarian Aide at the La Jolla branch reinstates positions that were initially reduced in Fiscal Year 2008. These positions are reimbursable through the Cameron Trust Fund.			

Significant Budget Adjustments

GENERAL FUND

Library	Positions	Cost	Revenue
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (4,262)	$ 0
Savings from the Five-Year Financial Outlook Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules.	(5.30)	$ (599,469)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (612,688)	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (696,859)	$ 0

LIBRARY GRANTS FUND

Library Grant Funds	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (8,263)	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ (25,000)
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (50)	$ 0
Library Grant Funds Reduction Public Library Fund (PLF) Funding to public libraries from the State Library is contingent on maintenance of prior year budgetary levels. The reduction in the Library's General Fund budget eliminates this grant funding. The positions eliminated as a result of the loss of funding provide service at branch libraries and maintain library facilities. Non-personnel expense supports fundraising activities.	(8.60)	$ (723,060)	$ (728,000)

Library

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	FY 2009 FINAL
PERSONNEL			
Salaries & Wages	$ 19,732,520	$ 18,563,737	**$ 18,053,308**
Fringe Benefits	$ 9,828,001	$ 10,277,262	**$ 9,747,628**
SUBTOTAL PERSONNEL	$ 29,560,521	$ 28,840,999	$ **27,800,936**
NON-PERSONNEL			
Supplies & Services	$ 6,991,359	$ 6,862,828	**$ 7,284,843**
Information Technology	$ 1,540,542	$ 1,139,763	**$ 453,453**
Energy/Utilities	$ 1,249,312	$ 1,462,447	**$ 1,420,325**
Equipment Outlay	$ 83,000	$ 56,000	**$ 54,000**
SUBTOTAL NON-PERSONNEL	$ 9,864,213	$ 9,521,038	$ **9,212,621**
TOTAL	$ 39,424,734	$ 38,362,037	$ **37,013,557**

Revenues by Category

	FY 2007 BUDGET	FY 2008 BUDGET	FY 2009 FINAL
GENERAL FUND			
Revenue from Money & Property	$ 95,000	$ 95,000	**$ 95,000**
Charges for Current Services	$ 1,706,422	$ 1,599,422	**$ 1,650,548**
Transfers from Other Funds	$ 33,379	$ -	**$ -**
TOTAL	$ 1,834,801	$ 1,694,422	**$ 1,745,548**

Salary Schedule

GENERAL FUND

Library

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1104	Account Clerk	3.00	**3.00**	$	37,878	$	113,634
1106	Sr Management Analyst	2.00	**2.00**	$	71,273	$	142,545
1107	Administrative Aide II	5.00	**4.00**	$	50,492	$	201,968
1132	Asst Management Analyst	3.50	**4.00**	$	51,988	$	207,952
1218	Assoc Management Analyst	2.00	**2.00**	$	64,335	$	128,670
1236	Auto Messenger	6.00	**6.00**	$	31,137	$	186,822
1273	Building Maintenance Supv	1.00	**1.00**	$	74,804	$	74,804
1280	Building Service Technician	3.00	**3.00**	$	39,491	$	118,473
1348	Info Systems Analyst II	1.00	**1.00**	$	64,077	$	64,077
1349	Info Systems Analyst III	1.00	**1.00**	$	71,601	$	71,601
1389	Custodian II	2.00	**2.00**	$	31,149	$	62,298
1401	Info Systems Technician	2.00	**2.00**	$	50,993	$	101,985
1584	Librarian II	43.91	**44.50**	$	58,954	$	2,623,473
15841	Librarian II Hrly	1.48	**1.48**	$	59,066	$	87,418

Salary Schedule

GENERAL FUND

Library

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1585	Librarian IV	25.00	**24.00**	$	73,424	$	1,762,169
1586	Library Asst	40.14	**40.50**	$	49,256	$	1,994,867
15861	Library Assistant	2.02	**2.02**	$	49,254	$	99,494
1588	Library Aide	54.99	**55.24**	$	24,216	$	1,337,672
15881	Library Aide	14.01	**14.01**	$	24,216	$	339,261
1590	Library Clerk	97.54	**96.54**	$	38,366	$	3,703,891
15901	Library Clerk	1.92	**1.92**	$	38,366	$	73,663
1614	Org Effectiveness Specialist II	1.00	**1.00**	$	64,734	$	64,734
1648	Payroll Specialist II	3.00	**2.00**	$	41,507	$	83,013
1726	Principal Clerk	1.00	**1.00**	$	50,819	$	50,819
1746	Word Processing Operator	1.00	**1.00**	$	37,689	$	37,689
1757	Literacy Program Administrator	1.00	**1.00**	$	78,159	$	78,159
1758	Library Technician	10.00	**10.00**	$	39,939	$	399,393
1759	Sr Library Technician	3.00	**3.00**	$	45,701	$	137,104
1867	Librarian III	28.00	**28.00**	$	66,603	$	1,864,895
1871	Sr Public Information Officer	1.00	**1.00**	$	64,783	$	64,783
1876	Executive Secretary	1.00	**1.00**	$	52,009	$	52,009
1879	Sr Clerk/Typist	4.00	**4.00**	$	43,313	$	173,252
1902	Storekeeper I	1.00	**1.00**	$	41,330	$	41,330
1922	Supv Librarian	6.25	**6.00**	$	84,065	$	504,389
2140	City Librarian	1.00	**1.00**	$	127,013	$	127,013
2219	Deputy Library Director	2.00	**2.00**	$	113,359	$	226,717
2243	Resource Development Officer	2.00	**1.00**	$	82,782	$	82,782
2281	Asst To The Director	1.00	**0.00**	$	-	$	-
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(528,089)
	Bilingual - Regular	0.00	**0.00**	$	-	$	68,128
	MLS Certification Pay	0.00	**0.00**	$	-	$	266,850
	Overtime Budgeted	0.00	**0.00**	$	-	$	71,969
	Temporary Help	0.00	**0.00**	$	-	$	535,744
	Termination Pay Annual Leave	0.00	**0.00**	$	-	$	153,888
	Total	379.76	**375.21**			**$**	**18,053,308**

LIBRARY GRANTS FUND

Library Grant Funds

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1280	Building Service Technician	1.00	**0.00**	$	-	$	-
1585	Librarian IV	1.00	**0.00**	$	-	$	-
1586	Library Asst	3.90	**0.00**	$	-	$	-

Library

Salary Schedule

LIBRARY GRANTS FUND

Library Grant Funds

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
1590	Library Clerk	2.70	**0.00**	$ -	$ -
	Total	8.60	**0.00**		**$ -**
LIBRARY TOTAL		388.36	**375.21**		**$ 18,053,308**

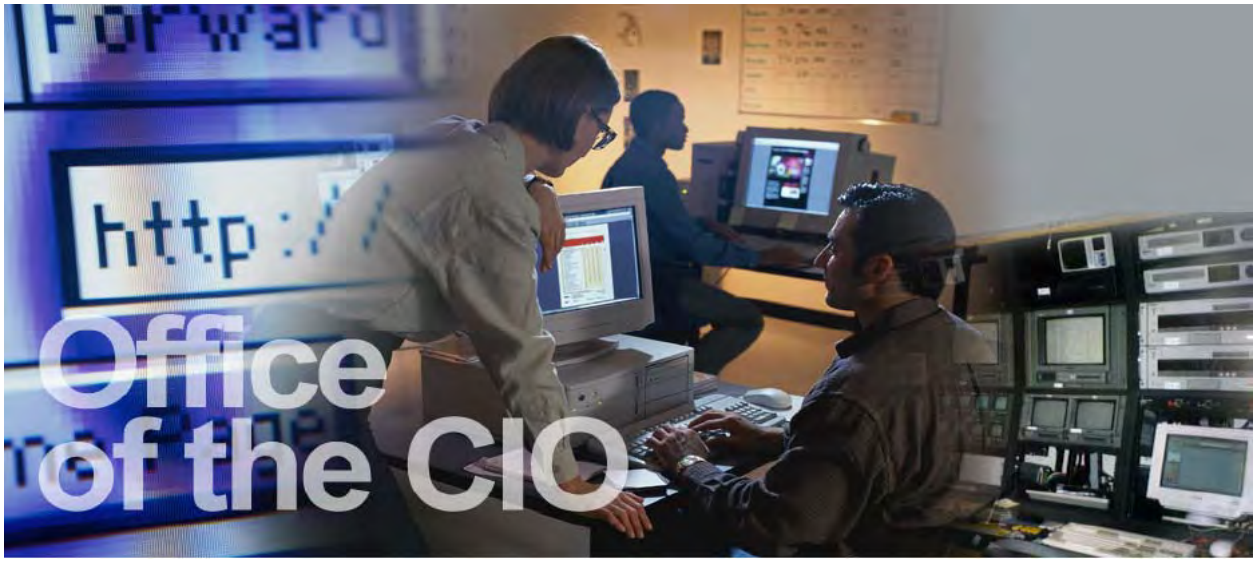
Revenue and Expense Statement (Non-General Fund)

LIBRARY GRANTS FUND

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 130,727	$ 218,824	**$** -
TOTAL BALANCE	$ 130,727	$ 218,824	**$** -
REVENUE			
Grant Receipts	$ 769,145	$ 753,000	**$** -
TOTAL REVENUE	$ 769,145	$ 753,000	**$** -
TOTAL BALANCE AND REVENUE	$ 899,872	$ 971,824	**$** -
OPERATING EXPENSE			
Personnel and Non-Personnel Expense	$ 681,048	$ 731,373	**$** -
TOTAL OPERATING EXPENSE	$ 681,048	$ 731,373	**$** -
TOTAL EXPENSE	$ 681,048	$ 731,373	**$** -
BALANCE	$ 218,824	$ 240,451	**$** -
TOTAL EXPENSE, RESERVE AND BALANCE	$ 899,872	$ 971,824	**$** -

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Office of the CIO



Department Description

The Office of the Chief Information Officer (OCIO) is comprised of the Communications and Information Technology (IT) divisions. The Communications Division provides all wireless communication technologies, engineers, installs, maintains and repairs wireless voice and data communications systems and equipment, and contracts for commercially-provided wireless services. The IT Division is responsible for providing strategic direction, the IT central support organization and IT operational policies and standards; and coordinating major City-wide initiatives including: IT project management, the City's IT budget, City-wide technologies and applications, and the City's website.

The Department's mission is:

> ***To provide responsive and dependable delivery of information and communication technology services to the City organization to support fiscally-sound and effective government***

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Effectively manage the delivery of City-wide technology services
Delivering and supporting core technology services is vital to every organization. It provides the workforce with the necessary resources it needs in order for the organization to operate more effectively. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Centralize the IT organization to deliver City-wide core infrastructure services
- Deploy and ensure support of a common infrastructure that meets the organization's business needs
- Forecast and budget to deliver appropriate services

Goal 2: Guide technology decision-making to ensure consistency with the City-wide business direction
The technology investments and commitments made on behalf of the organization must reflect its overall strategic priorities. The governance process supports collaborative decision-making and accountability to prioritize scarce IT resources. Failure to do this process would result in equipment, services, and systems that do not properly support the workforce and that would result in redundancy and lack of interoperability. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Implement effective governance

Office of the CIO

- Ensure IT investments are aligned with identified business priorities and IT standards

Goal 3: Ensure a skilled workforce that keeps current with evolving business critical technologies
Developing a trained and skilled workforce is essential to the success of the Department. Ensuring that the Department's employees are trained and proficient in the latest technologies and have access to the necessary resources will create a higher performing organization that operates more efficiently and effectively. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Promote training and development
- Hire and retain highly qualified employees

Goal 4: Provide high quality customer service
Ensuring that the Department's customers are provided excellent service is paramount to the organization as a whole. In order to do so, the OCIO must ensure that the Department is able to deliver the appropriate technology services and resources City employees need in order to perform their jobs effectively. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Establish and meet customer expectations in delivering core technology services
- Ensure that all customers have easy access to accurate and timely City information and services via the Internet and Intranet

Service Efforts and Accomplishments

During Fiscal Year 2008, the Office of the CIO (OCIO) has forged ahead on two large-scale, critical City-wide IT projects, despite the fiscally-challenging environment faced by the City. Three major components of the Computing Infrastructure Upgrade Project launched in 2006 were completed. More than 7,200 GroupWise email accounts, as well as outdated versions of Microsoft Exchange, were upgraded to Microsoft Exchange 2007. The file and print services previously deployed on dozens of servers located throughout the City were consolidated onto less than a dozen servers, saving energy, licensing, and support costs. Progress continues on the Enterprise Resource Planning (ERP) project, which will replace aging, fractured, and ineffective systems throughout the City. The projects and initiatives undertaken by the Communications Division capitalize on the limited funding available to address the immediate needs of the City's vital Public Safety Communications system. The goal is to ensure a viable, stable system for several years to come. In addition, the Communications Division staff continues to work with a regional task force, spurred by communications challenges experienced during the 2003 wildfires, to improve public safety communications regional interoperability. Notable reforms and projects that are underway or have been implemented by the OCIO include:

Information Technology Reorganization and Alignment
The City implemented a new organizational structure for IT in Fiscal Year 2007. IT infrastructure support functions previously distributed throughout the City were consolidated under the OCIO Central Infrastructure Support Organization. OCIO will continue to focus on implementing operational improvements for the new IT support organization to reduce costs and improve the quality of services.

Public Safety Communications System Upgrades
The Communications Division continues to implement the Public Safety Communications System upgrade. The project includes a major upgrade of radio sites in order to accommodate replacement of the City's microwave and 800 MHz radio infrastructure. Replacement will include all dispatch hardware at the Police Department, Fire-Rescue Department, and General Services Station 38 trunked radio system controller and base stations.

Regional Data Connectivity
Communications Division staff also continues to participate in a regional task force on the Command, Control, and Communications (3C) Project. This project will provide wide-area data connectivity regionally over several counties to facilitate communications among the numerous public safety agencies and jurisdictions that operate within San Diego.

Budget Dollars at Work: Performance Expectations

Goal 1: Effectively manage the delivery of City-wide technology services

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of time the messaging infrastructure is up and available	99.5%	99.81	99.5%
2. Average number of hacker attempts blocked per month	600,000	600,000	750,000
3. Percent of detected unauthorized intrusion attempts blocked.	N/A	N/A	100%

Goal 2: Guide technology decision-making to ensure consistency with the City-wide business direction

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of completed projects meeting identified business priorities and IT standards	N/A	N/A	75%

Goal 3: Ensure a skilled workforce that keeps current with evolving business critical technologies

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent deviation from planned completion date for developing the IP network fundamentals curriculum	N/A	0%	0%

Goal 4: Provide high quality customer service

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Number of total busy seconds for voice radio access	N/A	175 seconds[1]	No more than 2,000 seconds/month
2. Percent increase in website visits	6.5%	6.2%	10%
3. Percent of Americans with Disabilities Act (ADA) web site assessment project completed	N/A	N/A	100%

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Sizing Data					
Average number of monthly visits to the City's public website	895,096	1,041,777	1,205,669	1,280,412	1,400,000
Workload Data					
Number of new and updated web pages for internal and external websites	24,141	26,130	26,810	42,446	30,000
Number of communications equipment units maintained	N/A	N/A	N/A	34,532	34,532

[1] Began tracking in late Fiscal Year 2008. Fourth quarter figure reflects April and May averages; June data is not yet available.

Office of the CIO

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Number of digital (radio) mobile/portables units installed	N/A	N/A	N/A	3,977	1,200
Number of fixed communication sites registered and maintained	N/A	22	22	22	22
Average monthly number of Central Infrastructure Support Organization (CISO) Help Desk calls handled	N/A	N/A	N/A	6,683	6,000
Average monthly number of CISO Incident tickets processed	N/A	N/A	N/A	5,270	4,800

Department Summary

Office of the CIO								
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**		FY 2008-2009 CHANGE
Positions		77.38		88.38		**79.38**		(9.00)
Personnel Expense	$	8,060,816	$	9,420,455	**$**	**8,467,784**	$	(952,671)
Non-Personnel Expense	$	14,436,884	$	34,779,921	**$**	**31,900,445**	$	(2,879,476)
TOTAL	$	22,497,700	$	44,200,376	**$**	**40,368,229**	$	(3,832,147)

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
INFORMATION TECHNOLOGY FUND			
Office of the CIO-Information Technology			
Cable TV & Telecom Policy	1.00	0.00	**0.00**
Citywide Technologies & Applications	0.00	2.00	**1.00**
Computing Infrastructure Supp	0.00	12.00	**10.00**
Infrastructure & Enterprise Architecture	5.00	3.00	**2.00**
IT Financial Services	4.00	3.00	**2.00**
Management & Support	1.50	2.50	**2.50**
Program Management Office	8.00	5.00	**4.00**
Strategic Planning and Governance	0.00	1.00	**0.00**
Web Services	0.00	4.00	**4.00**
Total	**19.50**	**32.50**	**25.50**
Office of the CIO-Communications			
Communication Eng & Support Services	5.00	5.00	**5.00**
Communication Management & Support	6.50	6.50	**6.50**
Maint Elect & Comm Equipment	46.38	44.38	**42.38**
Total	**57.88**	**55.88**	**53.88**
DEPARTMENT TOTAL	**77.38**	**88.38**	**79.38**

Department Expenditures

		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**
GENERAL FUND						
Office of the CIO - General Fund						
Central GF IT	$	5,099,705	$	18,336,045	**$**	**16,341,199**
Comm Div Wireless Transfer	$	3,147,100	$	6,699,854	**$**	**7,202,436**
GIS	$	638,921	$	-	**$**	**-**
IT New Development	$	3,708,666	$	4,027,157	**$**	**1,419,964**
Total	**$**	**12,594,392**	**$**	**29,063,056**	**$**	**24,963,599**

Office of the CIO

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
INFORMATION TECHNOLOGY FUND			
Office of the CIO-Information Technology			
Cable TV & Telecom Policy	$ 153,143	$ 71,226	**$ -**
Citywide Technologies & Applications	$ -	$ 748,753	**$ 680,257**
Computing Infrastructure Supp	$ -	$ 1,310,972	**$ 1,223,175**
Infrastructure & Enterprise Architecture	$ 738,953	$ 355,337	**$ 257,856**
IT Financial Services	$ 405,055	$ 307,426	**$ 268,906**
Management & Support	$ 432,360	$ 649,159	**$ 1,010,809**
Office of the CIO-Information Technology	$ (9,325)	$ (11,140)	**$ (68,005)**
Program Management Office	$ 1,290,702	$ 669,758	**$ 566,288**
Strategic Planning and Governance	$ -	$ 147,330	**$ 5,026**
Web Services	$ -	$ 591,076	**$ 1,087,715**
Total	**$ 3,010,888**	**$ 4,839,897**	**$ 5,032,027**
Office of the CIO-Communications			
Communication Eng & Support Services	$ 783,113	$ 3,804,293	**$ 3,751,690**
Communication Management & Support	$ 676,428	$ 710,403	**$ 805,664**
Maint Elect & Comm Equipment	$ 5,445,671	$ 5,661,051	**$ 5,532,294**
Office of the CIO - Communications	$ (12,792)	$ 121,676	**$ 282,955**
Total	**$ 6,892,420**	**$ 10,297,423**	**$ 10,372,603**
DEPARTMENT TOTAL	**$ 22,497,700**	**$ 44,200,376**	**$ 40,368,229**

Significant Budget Adjustments

INFORMATION TECHNOLOGY FUND

Office of the CIO-Information Technology	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 93,671	$ 0
Office of the Chief Information Officer (OCIO) General Fund Transfer Transfer of non-personnel expense from the OCIO General Fund Department due to internal restructuring.	0.00	$ 1,257,077	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 331,781	$ 0

Significant Budget Adjustments

INFORMATION TECHNOLOGY FUND

Office of the CIO-Information Technology	Positions	Cost	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ (1,404,895)
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (68,005)	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (116,185)	$ 0
Savings from the Five-Year Financial Outlook Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules.	(7.00)	$ (1,306,209)	$ (1,307,530)

GENERAL FUND

Office of the CIO - General Fund	Positions	Cost	Revenue
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (842,534)	$ 0
Office of the Chief Information Officer Information (OCIO) Technology Transfer Transfer of non-personnel expense to OCIO - Information Technology due to internal restructuring.	0.00	$ (1,257,077)	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (1,999,846)	$ 0

INFORMATION TECHNOLOGY FUND

Office of the CIO-Communications	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 95,015	$ 0

Office of the CIO

Significant Budget Adjustments

INFORMATION TECHNOLOGY FUND

Office of the CIO-Communications	Positions	Cost	Revenue
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 304,765	$ 0
Support for Contractual Services Addition to contractual services reflecting increases to mandated living wage contractual cost expenses, Cisco maintenance costs, and City forces services.	0.00	$ 70,000	$ 0
Licensing Inspections Increase in expenses for generator licensing and inspection, including generators for emergency power to remote public safety wireless communications broadcasts sites.	0.00	$ 25,000	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 2,713	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ 445,244
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (128,996)	$ 0
Savings from the Five-Year Financial Outlook Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules.	(2.00)	$ (293,317)	$ (292,927)

Expenditures by Category

		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**
PERSONNEL						
Salaries & Wages	$	5,484,099	$	6,245,681	**$**	**5,627,312**
Fringe Benefits	$	2,576,717	$	3,174,774	**$**	**2,840,472**
SUBTOTAL PERSONNEL	$	8,060,816	$	9,420,455	$	**8,467,784**
NON-PERSONNEL						
Supplies & Services	$	2,662,401	$	2,859,616	**$**	**2,378,564**
Information Technology	$	11,361,932	$	26,725,777	**$**	**24,133,124**

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
NON-PERSONNEL			
Energy/Utilities	$ 190,955	$ 2,007,676	**$ 1,989,566**
Equipment Outlay	$ 221,596	$ 3,186,852	**$ 3,399,191**
SUBTOTAL NON-PERSONNEL	$ 14,436,884	$ 34,779,921	$ **31,900,445**
TOTAL	$ 22,497,700	$ 44,200,376	$ **40,368,229**

Salary Schedule

INFORMATION TECHNOLOGY FUND

Office of the CIO-Information Technology

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1106	Sr Management Analyst	1.00	**1.00**	$	71,272	$	71,272
1244	Info Systems Manager	1.00	**1.00**	$	102,110	$	102,110
1348	Info Systems Analyst II	5.00	**5.00**	$	64,076	$	320,382
1349	Info Systems Analyst III	6.00	**3.00**	$	71,601	$	214,803
1401	Info Systems Technician	5.00	**4.00**	$	50,993	$	203,970
1535	Clerical Assistant II	1.00	**0.00**	$	-	$	-
1876	Executive Secretary	1.00	**1.00**	$	52,009	$	52,009
1917	Supv Management Analyst	1.00	**1.00**	$	80,127	$	80,127
1926	Info Systems Analyst IV	5.00	**4.00**	$	79,816	$	319,264
2132	Department Director	0.50	**0.50**	$	143,270	$	71,635
2214	Deputy Director	1.00	**1.00**	$	114,110	$	114,110
2270	Program Manager	5.00	**4.00**	$	101,038	$	404,151
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(58,615)
	Overtime Budgeted	0.00	**0.00**	$	-	$	14,000
	Temporary Help	0.00	**0.00**	$	-	$	52,885
	Total	32.50	**25.50**			**$**	**1,962,103**

Office of the CIO-Communications

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1104	Account Clerk	2.00	**2.00**	$	37,878	$	75,756
1106	Sr Management Analyst	1.00	**1.00**	$	71,273	$	71,273
1219	Assoc Communications Engineer	4.00	**4.00**	$	80,726	$	322,902
1346	Sr Communications Engineer	1.00	**1.00**	$	93,163	$	93,163
1425	Sr Communications Techician Supv	1.00	**1.00**	$	92,484	$	92,484
1426	Communications Technician	26.09	**25.09**	$	69,589	$	1,745,988
1427	Communications Technician Supv	3.00	**3.00**	$	80,877	$	242,631
1436	Equipment Technician I	4.29	**4.29**	$	42,342	$	181,646
1438	Equipment Technician II	2.00	**2.00**	$	46,897	$	93,793
1648	Payroll Specialist II	1.00	**1.00**	$	41,507	$	41,507
1859	Sr Communications Tech	8.00	**7.00**	$	73,224	$	512,570
1879	Sr Clerk/Typist	1.00	**1.00**	$	43,313	$	43,313
2132	Department Director	0.50	**0.50**	$	143,270	$	71,635

Office of the CIO

Salary Schedule

INFORMATION TECHNOLOGY FUND
Office of the CIO-Communications

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
2214	Deputy Director	1.00	**1.00**	$ 118,000	$ 118,000
	Vacancy Factor Adjustment	0.00	**0.00**	$ -	$ (111,184)
	Overtime Budgeted	0.00	**0.00**	$ -	$ 24,094
	Reg Pay For Engineers	0.00	**0.00**	$ -	$ 45,638
	Total	55.88	**53.88**		**$ 3,665,209**
Information Technology Fund Total		88.38	**79.38**		**$ 5,627,312**
OFFICE OF THE CIO TOTAL		88.38	**79.38**		**$ 5,627,312**

Revenue and Expense Statement (Non-General Fund)

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE			
Communications	$ (129,794)	$ (202,617)	**$ 648,009**
Information Technology	$ 841,408	$ 484,933	**$ 2,519,519**
Information Technology Beginning Reserve for CIP	$ 1,021,070	$ 1,250,000	**$ 1,250,000**
TOTAL BALANCE	$ 1,732,684	$ 1,532,316	**$ 4,417,528**
REVENUE			
Communications Revenue	$ 6,819,597	$ 10,509,860	**$ 10,662,177**
Information Technology Revenue	$ 3,383,343	$ 5,266,739	**$ 2,554,314**
TOTAL REVENUE	$ 10,202,940	$ 15,776,599	**$ 13,216,491**
TOTAL BALANCE AND REVENUE	$ 11,935,624	$ 17,308,915	**$ 17,634,019**
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
City Forces CIP	$ -	$ -	**$ 57,368**
Master Lease Payments	$ -	$ -	**$ 3,284,395**
TOTAL CIP EXPENSE	$ -	$ -	**$ 3,341,763**
OPERATING EXPENSE			
Communications - Non Personnel Exp	$ 1,132,922	$ 1,539,650	**$ 1,559,989**
Communications - Personnel Expense	$ 5,759,498	$ 5,777,517	**$ 5,470,851**
Communications Master Lease Payments	$ -	$ 2,980,256	**$ -**
Information Technology - Non Personnel Exp	$ 709,570	$ 1,196,959	**$ 2,092,462**
Information Technology - Personnel Expense	$ 2,301,318	$ 3,642,938	**$ 2,939,565**
TOTAL OPERATING EXPENSE	$ 9,903,308	$ 15,137,320	**$ 12,062,867**
TOTAL EXPENSE	$ 9,903,308	$ 15,137,320	**$ 15,404,630**
RESERVE			
Communications Reserve for Contingency	$ -	$ -	**$ 605,520**
Information Technology Reserve for Contingency	$ -	$ -	**$ 300,000**
Information Technology Reserve for Public Safety CIP	$ 1,750,000	$ 1,250,000	**$ -**
TOTAL RESERVE	$ 1,750,000	$ 1,250,000	**$ 905,520**
TOTAL RESERVE	$ 1,750,000	$ 1,250,000	**$ 905,520**
BALANCE	$ 282,316	$ 921,595	**$ 1,323,869**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 11,935,624	$ 17,308,915	**$ 17,634,019**

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Park and Recreation



Department Description

The Park & Recreation Department provides a multitude of facilities and services for neighborhoods and plays a key role in the quality of life for the community. The Department manages three major elements that contribute to various Mayor and City Council priorities: Parks and Open Space, Recreational Facilities, and Recreational Programs.

Parks and Open Space
There are over 39,000 acres of parks, open space, and aquatic areas available throughout the City. The Department provides a wide variety of opportunities for San Diegans to renew mind, body, and spirit in healthy outdoor settings. Landscaped and natural environments provide valuable opportunities for individuals, families, and groups to enjoy passive and active leisure. Joint-use agreements with schools maximize park use and provide active, programmable sports turf in park-deficient neighborhoods. Open space areas conserve and protect sensitive habitat and cultural history, and provide educational opportunities. There are 48 Maintenance Assessment Districts located throughout the City that provide property owners the opportunity to assess an annual fee in order to pay for landscape enhancements and other improvements, maintenance services, and activities beyond those generally provided by the City.

Recreational Facilities
The Department operates and maintains a large number of recreational facilities. These facilities include recreation centers, playgrounds, senior centers, teen centers, athletic fields, tennis courts, swimming pools, campgrounds, nature and visitor centers, gymnasiums, meeting rooms, weight rooms, historic sites, amphitheaters, skate parks, boat launches, docks, lakes, fishing piers, dog off-leash areas, and more. These facilities bring persons with diverse backgrounds together to enjoy special events, relax, and strengthen neighborhood bonds. The Department also operates several golf complexes and the Mount Hope Cemetery, which provides low-cost burial services.

Recreational Programs
Recreational programs, team sports, and activities help build self-esteem, confidence, social harmony, independent thinking, and self-discipline, while improving overall health, and promoting conflict resolution skills for youths and adults. Programs offered throughout the City include ceramics, learn-to-swim, karate, gymnastics, dance, soccer, basketball, water polo, bird watching, nature walks, golf, day camps, softball, track, archery, holiday parties, cultural events, outdoor movies, senior trips, tiny tot classes, and much more.

Park and Recreation

The Department's mission is:

> ***To acquire, develop, operate, and maintain a park and recreation system that enriches the quality of life for residents and visitors alike, and preserves it for future generations***

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Instill community pride and ownership
It is in the community where the Department must focus a majority of its attention. Ensuring that the community is satisfied with the services it provides is paramount. The Department must improve avenues for community input and feedback in order to produce the most effective and valuable services. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Provide inviting facilities and faces for the community
- Increase and diversify community involvement
- Improve public awareness of park successes, programs, and activities
- Increase volunteerism of children, youths, and young adults in the park system

Goal 2: Invest in environmentally-sensitive programs and practices
It is the Department's duty to ensure that future San Diegans enjoy the rich environment we enjoy today. As a result, the Department strives to take part in environmentally-sensitive practices that promote protection and preservation. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Expand environmentally-sensitive management and maintenance practices
- Protect public lands and utilize best management practices for environmental preservation

Goal 3: Maintain public safety and quality park maintenance
Safety and cleanliness are the two most important and transparent issues that the community has when visiting the park. It is the Department's goal to maintain the City parks' condition through scheduled maintenance and responsive repairs, and create the safest environment for park-goers. The Department will continue to meet this goal by focusing on the following objectives.

- Maintain grounds in good condition
- Maintain facilities in good repair (maintenance and management)
- Work to ensure that the public is safe in parks and surrounding areas

Goal 4: Provide high quality services
In order to keep pace with the demands of the ever-changing community, the Department is committed to enhancing the quality of the services it provides. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Create a culture of high-quality customer service
- Expand the use of service-enhancing technologies

Goal 5: Deliver innovative, responsive programs
With the changing environment and conditions in our diverse City, it is important for the Department to be responsive to the community's needs. Developing community partnerships and a more intimate relationship with the community will assist the Department in becoming more responsive and effective. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Develop recreation programs that are responsive to community needs
- Improve relationships with community service organizations

Goal 6: Develop and retain committed, valued employees
Part of achieving excellence in any organization is the development of its employees. As the Department strives for a more efficient and effective organization, the Department must focus on developing its workforce. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Improve recruiting
- Expand training opportunities for employees

Service Efforts and Accomplishments

Therapeutic Recreation Services provided a variety of programs in 2007, such as adaptive sports, fitness, tournaments, specialized day camps, inclusion activities, referrals, and outreach services to more than 50,000 participants. Additionally, two wheelchairs were added to the Power Beach Wheelchair Program prior to the busy summer season.

The Department partnered with the San Diego Unified School District (SDUSD) to offer the Summer Lunch Program at 17 recreation centers throughout the City. The program served 35,000 lunches and 29,000 snacks to children age 2-18 years, living in low income communities.

Balboa Park's West Mesa Canyon Enhancement project substantially decreased the amount of illegal activity on the west side of Balboa Park. Over 400 tons of vegetation was removed to increase visibility, decrease illegal activity, improve the condition of horticultural specimens, and increase the amount of positive recreational use. Because of this project, the Balboa Park Bridle Trail has seen a significant increase of hikers, joggers, and bikers in an area that had previously been underused and overlooked.

Mission Bay Park staff surveyed all 1,400 Washingtonia robusta palms and a two-year trimming plan was devised. The plan will trim all of the 1,400 palm trees over a two-year period, some of which have not be trimmed in more than 10 years. More than 1,000 trees were trimmed in 2007.

Open Space Division's Brush Management Program funding was increased to allow the Department to increase brush thinning on park property near structures (100 feet) by 300 percent. Staff meeting its goal of 271 acres in June 2008.

Golf Operations hosted several major events including the Junior World Golf Championship, Men's and Women's City Amateur Golf Championship, and the highly publicized Buick Invitational PGA Tour Event. In June 2008, the Torrey Pines Golf Course hosted the U.S. Open Golf Tournament. This is the first time in the history of the event that a municipal golf course hosted an event of this magnitude.

Budget Dollars at Work: Performance Expectations

Goal 1: Instill community pride and ownership

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Achieve targets for recreation council staffing and recruitment (Year 1: Define targets for recreation council staffing and recruitment)	N/A	N/A	Targets for recreation council staffing and recruitment defined
2. Number of volunteer hours	174,943	202,657	136,000
3. Satisfaction with public access to information as determined through a survey	>95%	N/A[1]	90% or above
4. Customer satisfaction with the Park and Recreation system as determined through a survey	>95%	N/A[1]	90% or above
5. Number of minors engaged as park volunteers	1,425	3,478	1,200

[1] No survey taken in FY2008

Park and Recreation

Goal 2: Invest in environmentally-sensitive programs and practices

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Number of environmentally-sensitive initiatives	N/A	N/A[2]	N/A[2]
2. Estimated total training hours on environmentally-sensitive practices (e.g., water, IPM, storm water) (FY 2008 hours reflect additional training required for renewed storm water permit.)	N/A	13,302	7,400
3. Number of regulatory agency violations received by Park and Recreation for storm water violations (park personnel violations and park contractor violations)	0	2	0
4. Cubic yards of mulch delivered (assists with water conservation and weed control)	N/A	476	1,000
5. Number of violations (e.g., encroachments on park land) identified by Zoning Investigator II work	N/A	N/A	N/A[1]

Goal 3: Maintain public safety and quality park maintenance

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Results of customer survey on overall satisfaction with facilities	97.8%	N/A[1]	90% or above
2. Compliance with maintenance standards (as determined by an inspection completed quarterly for a representative sample of parks)	N/A	N/A	Develop guidelines for the program
3. Average time to repair a reported irrigation issue	N/A	Within 7 days	Within 7 days
4. Results of survey on personal safety perception (based on a scale of 1 to 5, with 1 feeling the safest)	1.95	N/A[1]	2.10

Goal 4: Provide high quality services

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Results of customer satisfaction survey on Park and Recreation programs activities	97.4%	N/A[1]	90% or above
2. Percent of recreation centers with high-speed internet services	0%	N/A[1]	80%

Goal 5: Deliver innovative, responsive programs

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Compliance with customer desires for park programs as determined through market assessment (Year 1: Develop market assessment tool and move forward in completing market assessment)	N/A	N/A	▪Market assessment tool developed ▪Plan in place for completing market assessment
2. Number of agreements with other community service organizations in place (excludes joint use agreements)	130	44	130

[2] Baseline will be determined in FY2009

Goal 6: Develop and retain committed, valued employees

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Number of employee training hours	20,000	25,571	18,000

Budget Dollars at Work: Sizing, Workload and Utilization Data

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Sizing Data					
Acres of developed/undeveloped parks	38,890	38,913	39,314	39,320	39,788
Workload Data					
Acres of park maintained (excludes open space, regional and aquatic acres)	2,924	2,952	2,989	TBD[3]	3,000
Number of open space acres maintained	20,219	20,820	21,318	TBD[3]	21,500
Acres of golf courses operated	426	426	426	426	426
Number of golf complexes maintained	3	3	3	3	3
Number of park units managed	N/A	419	421	423	421
Number of dog off leash areas maintained	11	12	13	13	13
Number of playgrounds maintained	N/A	216	221	205	221
Number of recreation centers operated	51	51	52	52	53
Number of swimming pools operated	13	13	13	13	13
Estimated number of annual hours of operation of recreation centers	113,152	111,696	117,832	124,711	121,472
Number of acres of City-owned park urban interface thinned annually	N/A	N/A	80	271	590
Utilization Data					
Number of golf rounds played at municipal golf courses	359,928	369,082	338,900	291,909	298,000
Number of after school recreation program sites	17	17	17	17	17
Number of youth served in after school programs	95,943	80,837	57,111	88,032	60,000
Number of aquatic users	473,453	333,688	293,300	325,080	260,000

[3] Figure will not be available until October 2008. This is part of the general benefit analysis that is developed after year-end closing is completed.

Department Summary

Park and Recreation								
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**		FY 2008-2009 CHANGE
Positions		949.10		867.69		**868.43**		0.74
Personnel Expense	$	59,727,721	$	57,359,204	**$**	**57,349,951**	$	(9,253)
Non-Personnel Expense	$	51,223,147	$	58,073,624	**$**	**64,304,254**	$	6,230,630
TOTAL	$	110,950,868	$	115,432,828	**$**	**121,654,205**	$	6,221,377

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Mt. Hope Cemetery			
Administration	4.00	4.00	**4.00**
Grounds Maintenance	7.00	4.00	**4.00**
Interment	3.00	3.00	**3.00**
Total	**14.00**	**11.00**	**11.00**
Park & Rec - Administrative Svcs			
Administration	3.00	3.00	**3.00**
Department Asset Management	0.00	5.00	**4.00**
Department Financial & IS Support	4.50	4.00	**4.00**
Department Grants	0.00	3.00	**3.00**
Department Wide Training	3.00	3.00	**3.00**
Total	**10.50**	**18.00**	**17.00**
Community Parks I			
Community Parks	129.49	125.38	**128.94**
Division Management	2.00	2.00	**2.00**
Division Wide Support Services	4.50	4.00	**4.00**
Downtown Enhancement Program	8.45	4.69	**4.69**
NTC Park Management	1.66	0.00	**0.00**
Special Events Support	1.25	0.00	**0.00**
Total	**147.35**	**136.07**	**139.63**
Developed Regional Parks			
Administration	5.00	5.00	**4.00**
Balboa Park Rangers	9.10	9.10	**9.10**
Beaches/Shoreline Parks	54.63	48.53	**48.18**
BP & Horticultural Management	67.48	58.35	**54.35**
BP Facility Management & Citywide Dance	38.80	36.32	**36.32**
CityWide Maintenance Services	112.56	97.45	**97.95**
Division-Wide Support Services	14.00	13.00	**9.00**

Park and Recreation

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Developed Regional Parks			
Mission Bay Park	77.06	66.90	**63.90**
Total	**378.63**	**334.65**	**322.80**
Community Parks II			
Administration	3.00	3.00	**3.00**
After School Playground Program	14.28	14.28	**14.28**
Aquatics Operation	46.92	52.24	**48.57**
Division Wide Support Services	5.00	4.00	**4.00**
Park & Building Maintenance	72.83	70.71	**72.41**
Recreation Center Operation	66.37	68.37	**67.37**
Senior & Therapeutic Programs	13.87	13.87	**13.87**
Total	**222.27**	**226.47**	**223.50**
Park Planning and Development			
Administration	1.00	0.00	**0.00**
Development Office	4.00	0.00	**0.00**
Division Wide Support Services	7.00	0.00	**0.00**
Park Project Planning	26.00	0.00	**0.00**
Total	**38.00**	**0.00**	**0.00**
Open Space Division			
Administration	6.00	8.45	**9.95**
General Open Space Maintenance	5.90	8.00	**25.00**
Open Space Park Management	25.35	25.00	**19.50**
Street Median Maintenance	3.10	2.30	**2.30**
Total	**40.35**	**43.75**	**56.75**
LOS PENASQUITOS CANYON PRESERVE			
Los Penasquitos Cnyn Preserve			
Ranger Program	2.00	2.00	**2.00**
Total	**2.00**	**2.00**	**2.00**
GOLF COURSE ENTERPRISE			
Golf Course Enterprise Fund			
Balboa Park Golf Course	26.10	25.00	**25.00**
District Management	4.50	4.00	**4.00**
District Wide Support Services	3.50	3.00	**3.00**
Mission Bay Golf Course	15.10	16.00	**16.00**
Torrey Pines Golf Course	46.80	47.75	**47.75**
Total	**96.00**	**95.75**	**95.75**
DEPARTMENT TOTAL	**949.10**	**867.69**	**868.43**

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	FY 2009 FINAL
GENERAL FUND			
Mt. Hope Cemetery			
Administration	$ 326,490	$ 328,903	**$ 337,205**
Grounds Maintenance	$ 804,555	$ 708,006	**$ 750,775**
Interment	$ 339,320	$ 345,196	**$ 363,584**
Mt Hope Cemetery	$ (1,002)	$ 21,497	**$ -**
Perpetuity Fund Investment Services	$ 85,308	$ 85,308	**$ 85,308**
Total	**$ 1,554,671**	**$ 1,488,910**	**$ 1,536,872**
Reservoir Recreation			
Concession Management/Support	$ -	$ 3,412,015	**$ 1,953,419**
Total	**$ -**	**$ 3,412,015**	**$ 1,953,419**
Park & Rec - Administrative Svcs			
Administration	$ 386,157	$ 431,245	**$ 503,651**
Department Asset Management	$ -	$ 649,281	**$ 532,556**
Department Financial & IS Support	$ 479,393	$ 408,374	**$ 489,753**
Department Grants	$ -	$ 795,078	**$ 795,692**
Department Wide Training	$ 256,455	$ 265,775	**$ 266,635**
Park & Rec-Administrative Services	$ (190,361)	$ (4,020)	**$ (75,675)**
Total	**$ 931,644**	**$ 2,545,733**	**$ 2,512,612**
Community Parks I			
Community Parks	$ 13,946,242	$ 14,865,666	**$ 15,904,857**
Community Parks I	$ 4,965	$ 91,949	**$ (404,552)**
Division Management	$ 276,673	$ 280,463	**$ 277,905**
Division Wide Support Services	$ 483,390	$ 367,946	**$ 369,775**
Downtown Enhancement Program	$ 1,116,690	$ 941,505	**$ 961,166**
NTC Park Management	$ 141,864	$ (259)	**$ -**
Special Events Support	$ 225,293	$ (108)	**$ -**
Total	**$ 16,195,117**	**$ 16,547,162**	**$ 17,109,151**
Developed Regional Parks			
Administration	$ 382,333	$ 549,995	**$ 454,869**
Balboa Park Rangers	$ 863,942	$ 904,369	**$ 932,477**
Beaches/Shoreline Parks	$ 5,747,925	$ 5,945,924	**$ 6,268,310**
BP & Horticultural Management	$ 4,956,572	$ 4,653,807	**$ 4,562,131**
BP Facility Management & Citywide Dance	$ 3,195,797	$ 3,078,881	**$ 3,155,967**
CityWide Maintenance Services	$ 13,011,728	$ 12,387,427	**$ 12,716,213**
Developed Regional Parks	$ (592,531)	$ 275,406	**$ (807,107)**
Division-Wide Support Services	$ 1,163,524	$ 995,751	**$ 714,491**
Mission Bay Park	$ 6,817,783	$ 6,787,449	**$ 7,006,835**
Total	**$ 35,547,073**	**$ 35,579,009**	**$ 35,004,186**
Community Parks II			
Administration	$ 179,792	$ 339,201	**$ 340,893**

Park and Recreation

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Community Parks II			
After School Playground Program	$ 636,094	$ 680,756	**$ 703,173**
Aquatics Operation	$ 2,796,337	$ 3,074,272	**$ 2,886,588**
Community Parks II	$ 14,182	$ 113,871	**$ (271,221)**
Division Wide Support Services	$ 651,435	$ 499,103	**$ 489,933**
Park & Building Maintenance	$ 9,944,656	$ 10,957,793	**$ 11,486,913**
Recreation Center Operation	$ 3,909,322	$ 4,182,121	**$ 4,302,120**
Senior & Therapeutic Programs	$ 1,015,539	$ 1,058,938	**$ 1,100,250**
Total	**$ 19,147,357**	**$ 20,906,055**	**$ 21,038,649**
Park Planning and Development			
Administration	$ 169,166	$ -	**$ -**
Development Office	$ 392,039	$ -	**$ -**
Division Wide Support Services	$ 833,016	$ -	**$ -**
Park Planning Division	$ (152,118)	$ -	**$ -**
Park Project Planning	$ 3,582,626	$ -	**$ -**
Total	**$ 4,824,729**	**$ -**	**$ -**
Open Space Division			
Administration	$ 869,663	$ 1,092,178	**$ 1,256,298**
General Open Space Maintenance	$ 762,081	$ 1,361,786	**$ 3,618,246**
Open Space Division	$ (314,611)	$ 8,522	**$ (103,835)**
Open Space Park Management	$ 3,204,980	$ 3,237,373	**$ 3,048,739**
Street Median Maintenance	$ 1,417,655	$ 1,341,398	**$ 1,359,099**
Total	**$ 5,939,768**	**$ 7,041,257**	**$ 9,178,547**
LOS PENASQUITOS CANYON PRESERVE			
Los Penasquitos Cnyn Preserve			
Los Penasquitos Canyon Preserve	$ 890	$ 4,777	**$ -**
Ranger Program	$ 212,976	$ 221,918	**$ 227,838**
Total	**$ 213,866**	**$ 226,695**	**$ 227,838**
GOLF COURSE ENTERPRISE			
Golf Course Enterprise Fund			
Balboa Park Golf Course	$ 2,993,097	$ 3,154,604	**$ 3,375,380**
District Management	$ 854,462	$ 1,051,584	**$ 1,149,161**
District Wide Support Services	$ 342,851	$ 348,234	**$ 220,976**
Golf Course Enterprise Fund	$ (128,708)	$ 85,124	**$ (130,444)**
Information Services	$ -	$ -	**$ 164,710**
Mission Bay Golf Course	$ 1,545,622	$ 1,600,389	**$ 1,846,724**
Torrey Pines Golf Course	$ 6,082,700	$ 6,607,057	**$ 6,998,793**
Total	**$ 11,690,024**	**$ 12,846,992**	**$ 13,625,300**

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	FY 2009 FINAL
OPEN SPACE PARK FACILITIES			
Open Space Pk Facilities			
Bond Interest & Redemption	$ 438,300	$ 437,025	**$ 1,162,022**
Total	**$ 438,300**	**$ 437,025**	**$ 1,162,022**
ENVIRONMENTAL GROWTH FUND 1/3			
EGF - Maint & Oper (1/3)			
Open Space Maintenance/Management	$ 4,153,319	$ 5,068,068	**$ 5,489,127**
Total	**$ 4,153,319**	**$ 5,068,068**	**$ 5,489,127**
ENVIRONMENTAL GROWTH FUND 2/3			
EGF O/S Acq & Debt Serv (2/3)			
EGF O/S Acquisition & Debt Service (2/3)	$ 3,765,571	$ 2,784,478	**$ 6,267,053**
Open Space Maintenance/Admin Reimb	$ 6,549,429	$ 6,549,429	**$ 6,549,429**
Total	**$ 10,315,000**	**$ 9,333,907**	**$ 12,816,482**
DEPARTMENT TOTAL	**$ 110,950,868**	**$ 115,432,828**	**$ 121,654,205**

Significant Budget Adjustments

GENERAL FUND

Mt. Hope Cemetery	Positions	Cost	Revenue
Salary and Benefit Adjustments	0.00	$ (3,129)	$ 0
Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.			
Non-Discretionary	0.00	$ 48,929	$ 0
Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Support for Information Technology	0.00	$ 2,162	$ 0
Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.			

Park and Recreation

Significant Budget Adjustments

GENERAL FUND

Reservoir Recreation	Positions	Cost	Revenue
Savings from the Five-Year Financial Outlook Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules.	0.00	$ (1,458,596)	$ (276,349)

Park & Rec - Administrative Svcs	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 99,242	$ 0
Position Transfer Adjustment to reflect the transfer of 1.00 Supervising Public Information Officer from Developed Regional Parks to Administrative Services.	1.00	$ 106,133	$ 0
Funding of Terminal Leave Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.	0.00	$ 54,617	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 13,592	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (7,369)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (75,675)	$ 0
Savings from the Five-Year Financial Outlook Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules.	(2.00)	$ (223,661)	$ 0

Significant Budget Adjustments

GENERAL FUND

Community Parks I	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 227,972	$ 0
New and Enhanced Facilities Adjustment reflects an increase of 0.75 Recreation Leader I, 0.75 Recreation Center Director III, and 0.18 Grounds Maintenance Worker II for the following facilities requiring funding for Fiscal Year 2009: Black Mountain Neighborhood Park, Carson Elementary joint-use, and Mira Mesa Community Park Field.	1.68	$ 319,397	$ 12,818
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 197,196	$ 0
New Facilities Annualization Addition of funding for the following facilities which were open for a portion of Fiscal Year 2008 and will be fully funded for Fiscal Year 2009 include : Rancho Encantada Neighborhood Park, Thurgood Marshall joint-use, and Torrey Del Mar Neighborhood Park.	0.00	$ 181,539	$ 0
Support for Carmel Valley Skate Park Addition of revenue, 0.75 Recreation Center Director I, 0.75 Recreation Leader I, 0.38 Grounds Maintenance Worker I, and associated non-personnel expenditures for the new Carmel Valley Skate Park facility.	1.88	$ 117,389	$ 15,000
Funding of Terminal Leave Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.	0.00	$ 69,280	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ 100,219
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (11,232)	$ 0
Savings from the Five-Year Financial Outlook Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules.	0.00	$ (135,000)	$ 0

Park and Recreation

Significant Budget Adjustments

GENERAL FUND

Community Parks I	Positions	Cost	Revenue
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (404,552)	$ 0

Developed Regional Parks	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 550,434	$ 0
New and Enhanced Facilities Adjustments reflect additional positions to support the maintenance and operation of new facilities. These positions include 1.00 Aquatics Technician, 1.00 Equipment Technician II, 2.00 Equipment Operator I, and 0.50 Pesticide Applicator.	4.50	$ 489,976	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 329,714	$ 0
Contractual Increase Adjustments reflect increases in service contracts for security, janitorial, waste removal, laundry, and miscellenous contractural services.	0.00	$ 75,000	$ 0
Funding of Terminal Leave Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.	0.00	$ 41,057	$ 0
Funding for Children's Pool Adjustment for contractual services, managed by Engineering and Capital Projects, for the dredging of Children's Pool.	0.00	$ 40,000	$ 0
EGF Transfer Transfer of funds from EGF 2/3 Fund to Park & Recreation to fund Open Space and Developed Regional Parks activities and maintenance.	0.00	$ 0	$ 600,000
Transfer of Revenue to General Fund Revenue to offset General Fund expenditures in the Park and Recreation Department that are eligible for reimbursement from Transient Occupancy Tax.	0.00	$ 0	$ 4,824,770

Significant Budget Adjustments

GENERAL FUND

Developed Regional Parks	Positions	Cost	Revenue
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (23,125)	$ 0
Position Transfer Adjustment to reflect the transfer of 1.00 Supervising Public Information Officer from Developed Regional Parks to Administrative Services.	(1.00)	$ (106,133)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (807,107)	$ 0
Savings from the Five-Year Financial Outlook Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules.	(15.35)	$ (1,164,639)	$ 0

Community Parks II	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 339,517	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 339,206	$ 0
Additional Positions Adjustment to add 1.00 FTE reimbursable Grounds Maintenance Supervisor position to comply with the contractural agreement with the San Diego Foundation and an addition of 0.59 FTE positions for pool operations.	1.59	$ 95,654	$ 71,953
New Facilities Annualization The following facilities were opened for a portion of Fiscal Year 2008 and will be fully-funded for Fiscal Year 2009: Florence G. Joyner Elementary School joint-use, Park de la Cruz (Phase II), Porter Elementary School joint-use, Rodriquez Elementary joint-use, and Teralta Park Comfort Station.	0.40	$ 39,878	$ 0

Park and Recreation

Significant Budget Adjustments

GENERAL FUND

Community Parks II	Positions	Cost	Revenue
New and Enhanced Facilities Adjustment reflects an addition of 0.30 Grounds Maintenance Worker II to assist in the operation and maintenance of the Fay Elementary joint-use and La Mirada Elementary joint-use facilities.	0.30	$ 30,027	$ 0
Therapeutic Recreation Services Adjustment to reflect an increase in temporary help to assist in program daily activities.	0.00	$ 25,000	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ 352,700
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (17,801)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (291,909)	$ 0
Savings from the Five-Year Financial Outlook Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules.	(5.26)	$ (426,978)	$ 0

Open Space Division	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 305,080	$ 0
Brush Management Adjustment to reflect staffing increases dedicated to brush management.	15.00	$ 2,073,366	$ 1,475,000
Open Space Acres Annualization Adjustments to reflect increased staffing to manage additional open space acres, which includes 1.00 Grounds Maintenance Worker, 1.00 Pesticide Applicator, and 0.50 Administrative Aid II.	2.50	$ 204,832	$ 0

Significant Budget Adjustments

GENERAL FUND

Open Space Division	Positions	Cost	Revenue
Management of Open Space Acres Adjustment reflects funding to add 1.00 Associate Planner to assist in managing additional open space acres for Fiscal Year 2009.	1.00	$ 111,265	$ 0
Park and Recreation Open Space Division Transfer Transfer of 1.00 Biologist III and related non-personnel expenses related for the Multiple Species Conservation Program (MSCP) monitoring function from the City Planning and Community Investment Department.	1.00	$ 109,528	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 75,467	$ 0
Contractual Increases Adjustments to reflect increases in service contracts for the Joint Powers Authority (JPA) with the San Dieguito River Park.	0.00	$ 36,366	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 2,270	$ 0
EGF Transfer Transfer of funds from EGF 2/3 Fund to Park & Recreation to fund Open Space and Developed Regional Parks activities and maintenance.	0.00	$ 0	$ 2,885,000
Adjusments to Gas Tax Revenues Adjustment to Fiscal Year 2008 revenue to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ 14,702
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (106,667)	$ 0
Savings from the Five-Year Financial Outlook Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules.	(6.50)	$ (674,217)	$ 2,060

Park and Recreation

Significant Budget Adjustments

GOLF COURSE ENTERPRISE

Golf Course Enterprise Fund	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 176,254	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 796,419	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 93,888	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ 27,200
Removal of the Funding for the Enterprise Resources Planning (ERP) System Removal of the City's ERP system allocation established in the Fiscal Year 2008 Annual Budget and Fiscal Year 2009 Proposed Budget due to the utilization of alternative funding.	0.00	$ (3,434)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (130,444)	$ 0
One-Time Expenditure Removal Adjustment reflects Fiscal Year 2008 one-time expenditure removal of overtime costs.	0.00	$ (154,375)	$ 0

LOS PENASQUITOS CANYON PRESERVE

Los Penasquitos Cnyn Preserve	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (1,909)	$ 0

Significant Budget Adjustments

LOS PENASQUITOS CANYON PRESERVE

Los Penasquitos Cnyn Preserve	Positions	Cost	Revenue
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 3,007	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 45	$ 0

ENVIRONMENTAL GROWTH FUND 1/3

EGF - Maint & Oper (1/3)	Positions	Cost	Revenue
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 220,669	$ 0
Open Space Annual Allocation The adjustment reinstates the annual allocation for Open Space Capital Improvements Projects in the Environmental Growth Fund.	0.00	$ 200,000	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 390	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ 25,100

ENVIRONMENTAL GROWTH FUND 2/3

EGF O/S Acq & Debt Serv (2/3)	Positions	Cost	Revenue
EGF Transfer Transfer of funds from EGF 2/3 Fund to Park & Recreation in order to fund Open Space and Developed Regional Parks activities and maintenance.	0.00	$ 3,485,000	$ 0
Transfer of Fund Balance to EGF 2/3 Adjustment is a transfer of Open Space Park Facilities Fund balance to EGF 2/3. The Open Space Fund will expire in Fiscal Year 2009; it was created to be used for debt service payments on the Open Space Bonds which will mature in January 2009.	0.00	$ 0	$ 727,422

Park and Recreation

Significant Budget Adjustments

ENVIRONMENTAL GROWTH FUND 2/3

EGF O/S Acq & Debt Serv (2/3)	Positions	Cost	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ 50,198
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (2,425)	$ 0

OPEN SPACE PARK FACILITIES

Open Space Pk Facilities	Positions	Cost	Revenue
Transfer of Fund Balance to EGF 2/3 Adjustment is a transfer of Open Space Park Facilities Fund balance to EGF 2/3. The Open Space Fund will expire in Fiscal Year 2009; it was created to be used for debt service payments on the Open Space Bonds which will mature in January 2009.	0.00	$ 727,422	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (2,425)	$ (2,425)

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ 39,296,563	$ 36,484,082	**$ 36,319,814**
Fringe Benefits	$ 20,431,158	$ 20,875,122	**$ 21,030,137**
SUBTOTAL PERSONNEL	$ 59,727,721	$ 57,359,204	$ **57,349,951**
NON-PERSONNEL			
Supplies & Services	$ 36,854,436	$ 42,649,389	**$ 48,424,669**
Information Technology	$ 608,071	$ 281,393	**$ 328,631**
Energy/Utilities	$ 10,607,362	$ 11,861,809	**$ 12,981,556**
Equipment Outlay	$ 3,153,278	$ 3,281,033	**$ 2,569,398**
SUBTOTAL NON-PERSONNEL	$ 51,223,147	$ 58,073,624	$ **64,304,254**
TOTAL	$ 110,950,868	$ 115,432,828	$ **121,654,205**

Revenues by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Licenses and Permits	$ 598,069	$ 563,640	**$ 565,700**
Revenue from Money & Property	$ 323,500	$ 1,947,833	**$ 1,671,484**
Revenue from Other Agencies	$ -	$ -	**$ 15,568**
Charges for Current Services	$ 7,315,069	$ 5,617,417	**$ 15,339,309**
Transfers from Other Funds	$ 10,525,529	$ 12,824,338	**$ 13,439,040**
TOTAL	$ 18,762,167	$ 20,953,228	**$ 31,031,101**

Salary Schedule

GENERAL FUND

Park & Rec - Administrative Svcs

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
1106	Sr Management Analyst	1.00	**1.00**	$ 71,273	$ 71,273
1218	Assoc Management Analyst	2.00	**2.00**	$ 64,335	$ 128,670
1221	Assoc Engineer-Civil	1.00	**1.00**	$ 80,375	$ 80,375
1349	Info Systems Analyst III	1.00	**1.00**	$ 71,601	$ 71,601
1638	Park Designer	1.00	**1.00**	$ 80,604	$ 80,604
1725	Principal Drafting Aide	1.00	**1.00**	$ 60,756	$ 60,756
1746	Word Processing Operator	2.00	**2.00**	$ 37,690	$ 75,379
1751	Project Officer I	1.00	**0.00**	$ -	$ -
1752	Project Officer II	1.00	**1.00**	$ 92,598	$ 92,598
1876	Executive Secretary	1.00	**1.00**	$ 52,009	$ 52,009
1879	Sr Clerk/Typist	1.00	**1.00**	$ 43,313	$ 43,313
1917	Supv Management Analyst	2.00	**2.00**	$ 80,127	$ 160,254
1972	Safety & Training Manager	1.00	**1.00**	$ 79,948	$ 79,948
2125	Asst To Park & Recreation	1.00	**0.00**	$ -	$ -
2179	Park And Recreation Director	1.00	**1.00**	$ 143,268	$ 143,268
2181	Asst Department Director	0.00	**1.00**	$ 125,998	$ 125,998
	Vacancy Factor Adjustment	0.00	**0.00**	$ -	$ (65,226)
	Field Training Pay	0.00	**0.00**	$ -	$ 1,676
	Overtime Budgeted	0.00	**0.00**	$ -	$ 10,142
	Reg Pay For Engineers	0.00	**0.00**	$ -	$ 24,225
	Termination Pay Annual Leave	0.00	**0.00**	$ -	$ 49,787
	Total	18.00	**17.00**		**$ 1,286,650**

Open Space Division

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
1106	Sr Management Analyst	1.00	**1.00**	$ 71,273	$ 71,273
1107	Administrative Aide II	0.50	**1.00**	$ 50,492	$ 50,492
1227	Assoc Planner	0.00	**2.00**	$ 66,313	$ 132,626

Park and Recreation

Salary Schedule

GENERAL FUND

Open Space Division

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1418	District Manager	1.00	**1.00**	$	74,478	$	74,478
1468	Grounds Maintenance Worker II	3.00	**3.00**	$	37,229	$	111,688
1579	Laborer	0.00	**10.00**	$	33,271	$	332,706
1622	Biologist III	0.00	**2.00**	$	74,564	$	149,127
1634	Park Ranger	13.00	**9.00**	$	48,860	$	439,742
1642	Grounds Maintenance Manager	3.00	**6.00**	$	61,903	$	371,419
1644	Pesticide Applicator	0.00	**1.00**	$	44,723	$	44,723
1648	Payroll Specialist II	0.50	**0.50**	$	41,506	$	20,753
1746	Word Processing Operator	1.00	**1.00**	$	37,689	$	37,689
1752	Project Officer II	1.00	**1.00**	$	92,598	$	92,598
1796	Recreation Center Director II	1.00	**1.00**	$	47,629	$	47,629
1797	Recreation Specialist	1.00	**1.00**	$	50,664	$	50,664
1821	Sr Park Ranger	6.00	**5.00**	$	61,147	$	305,736
1872	Sr Planner	2.00	**2.00**	$	78,544	$	157,087
1873	Recreation Center Director I	1.00	**0.50**	$	43,106	$	21,553
1974	Utility Supv	1.00	**0.00**	$	-	$	-
1978	Utility Worker I	6.00	**7.00**	$	36,233	$	253,630
1998	Zoning Investigator II	1.00	**1.00**	$	60,881	$	60,881
2214	Deputy Director	0.75	**0.75**	$	153,332	$	114,999
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(91,939)
	Overtime Budgeted	0.00	**0.00**	$	-	$	21,997
	Salaries & Wages Billed	0.00	**0.00**	$	-	$	12,714
	Total	43.75	**56.75**			**$**	**2,884,265**

Mt. Hope Cemetery

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1107	Administrative Aide II	1.00	**1.00**	$	50,492	$	50,492
1296	Cemetery Manager	1.00	**1.00**	$	64,124	$	64,124
1440	Equipment Operator II	1.00	**1.00**	$	49,096	$	49,096
1467	Grounds Maintenance Worker I	1.00	**1.00**	$	32,223	$	32,223
1468	Grounds Maintenance Worker II	4.00	**4.00**	$	37,229	$	148,917
1535	Clerical Assistant II	2.00	**2.00**	$	35,402	$	70,804
1974	Utility Supv	1.00	**1.00**	$	51,756	$	51,756
	Overtime Budgeted	0.00	**0.00**	$	-	$	15,274
	Pesticide App Lic	0.00	**0.00**	$	-	$	2,472
	Standby Pay	0.00	**0.00**	$	-	$	1,652
	Temporary Help	0.00	**0.00**	$	-	$	2,346
	Total	11.00	**11.00**			**$**	**489,156**

Salary Schedule

GENERAL FUND

Developed Regional Parks

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1104	Account Clerk	2.00	**2.00**	$	37,878	$	75,756
1105	Administrative Aide I	1.00	**1.00**	$	43,820	$	43,820
1107	Administrative Aide II	1.00	**0.00**	$	-	$	-
1131	Area Manager II	2.00	**2.00**	$	63,876	$	127,751
1192	Asst Recreation Center Director	2.00	**2.00**	$	36,445	$	72,889
1218	Assoc Management Analyst	2.00	**1.00**	$	64,335	$	64,335
1265	Seven-Gang Mower Operator	9.00	**9.00**	$	44,695	$	402,255
1274	Building Supv	1.00	**1.00**	$	47,688	$	47,688
1288	Carpenter	1.00	**1.00**	$	52,003	$	52,003
1293	Cement Finisher	1.00	**1.00**	$	50,638	$	50,638
1389	Custodian II	12.50	**12.50**	$	31,149	$	389,360
13891	Custodian II	2.10	**2.10**	$	31,037	$	65,177
1390	Custodian III	4.00	**4.00**	$	34,079	$	136,314
1418	District Manager	5.00	**5.00**	$	74,478	$	372,388
1436	Equipment Technician I	8.00	**8.00**	$	42,342	$	338,734
1438	Equipment Technician II	5.00	**6.00**	$	46,896	$	281,378
1439	Equipment Operator I	13.00	**15.00**	$	44,949	$	674,240
1440	Equipment Operator II	9.00	**9.00**	$	49,096	$	441,867
1441	Equipment Technician III	1.00	**1.00**	$	51,986	$	51,986
1467	Grounds Maintenance Worker I	6.00	**6.00**	$	32,223	$	193,340
14671	Grounds Maintenance Worker I	12.03	**12.03**	$	32,223	$	387,647
1468	Grounds Maintenance Worker II	126.00	**121.00**	$	37,229	$	4,504,758
14681	Grounds Maintenance Worker II	0.50	**0.50**	$	37,230	$	18,615
1470	Grounds Maintenance Supv	10.00	**8.00**	$	45,490	$	363,918
1513	Heavy Truck Driver I	7.00	**7.00**	$	42,680	$	298,757
1514	Horticulturist	3.00	**3.00**	$	62,259	$	186,777
15311	Recreation Leader II	3.63	**3.63**	$	32,715	$	118,754
1532	Intermediate Stenographer	1.00	**1.00**	$	38,941	$	38,941
1535	Clerical Assistant II	1.00	**1.00**	$	35,402	$	35,402
15651	Recreation Leader I	3.59	**3.59**	$	28,955	$	103,950
1579	Laborer	2.00	**2.00**	$	33,271	$	66,541
15911	Lifeguard I	0.35	**0.00**	$	-	$	-
1594	Light Equipment Operator	9.00	**9.00**	$	41,150	$	370,350
1627	Nursery Gardener	5.00	**5.00**	$	38,203	$	191,014
1628	Nursery Supervisor	1.00	**1.00**	$	45,312	$	45,312
1634	Park Ranger	11.00	**11.00**	$	48,860	$	537,463
1642	Grounds Maintenance Manager	5.00	**5.00**	$	61,903	$	309,516
1644	Pesticide Applicator	4.50	**5.00**	$	44,723	$	223,617
1645	Pesticide Supv	1.00	**0.00**	$	-	$	-
1648	Payroll Specialist II	2.00	**1.00**	$	41,506	$	41,506

Park and Recreation

Salary Schedule

GENERAL FUND

Developed Regional Parks

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1732	Aquatics Technician II	3.95	**3.95**	$	49,642	$	196,087
1735	Recreation Center Director III	2.00	**2.00**	$	50,522	$	101,043
1737	Aquatics Technician I	1.00	**2.00**	$	41,474	$	82,948
1738	Aquatics Technician Supv	1.00	**1.00**	$	54,352	$	54,352
1746	Word Processing Operator	1.00	**1.00**	$	37,689	$	37,689
1776	Public Information Clerk	3.00	**2.00**	$	37,688	$	75,375
17941	Recreation Aide	0.50	**0.50**	$	21,600	$	10,800
1797	Recreation Specialist	1.00	**1.00**	$	50,664	$	50,664
1821	Sr Park Ranger	2.00	**2.00**	$	61,147	$	122,294
1879	Sr Clerk/Typist	2.00	**1.00**	$	43,313	$	43,313
1917	Supv Management Analyst	1.00	**1.00**	$	80,127	$	80,127
1919	Supv Custodian	1.00	**1.00**	$	36,200	$	36,200
1968	Tree Maintenance Crewleader	2.00	**1.00**	$	43,178	$	43,178
1969	Tree Trimmer	1.00	**0.00**	$	-	$	-
1970	Tree Maintenance Supv	1.00	**0.00**	$	-	$	-
1974	Utility Supv	6.00	**6.00**	$	51,756	$	310,536
1975	Sr Utility Supv	1.00	**1.00**	$	56,862	$	56,862
1978	Utility Worker I	5.00	**5.00**	$	36,233	$	181,165
1979	Utility Worker II	2.00	**2.00**	$	39,499	$	78,998
2214	Deputy Director	1.00	**1.00**	$	114,999	$	114,999
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(695,662)
	Field Training Pay	0.00	**0.00**	$	-	$	36,071
	Overtime Budgeted	0.00	**0.00**	$	-	$	339,222
	Pesticide App Lic	0.00	**0.00**	$	-	$	4,471
	Termination Pay Annual Leave	0.00	**0.00**	$	-	$	37,427
	Total	334.65	**322.80**			**$**	**13,122,916**

Community Parks II

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1107	Administrative Aide II	1.00	**1.00**	$	50,492	$	50,492
1131	Area Manager II	10.00	**10.00**	$	63,875	$	638,752
1192	Asst Recreation Center Director	4.25	**4.25**	$	36,445	$	154,890
1218	Assoc Management Analyst	1.00	**1.00**	$	64,335	$	64,335
1418	District Manager	5.00	**5.00**	$	74,477	$	372,383
1467	Grounds Maintenance Worker I	1.00	**1.00**	$	32,223	$	32,223
1468	Grounds Maintenance Worker II	61.97	**62.67**	$	37,229	$	2,333,166
1470	Grounds Maintenance Supv	0.00	**1.00**	$	45,490	$	45,490
1531	Recreation Leader II	1.75	**1.00**	$	33,175	$	33,175
15311	Recreation Leader II	11.62	**11.62**	$	32,715	$	380,143
1535	Clerical Assistant II	2.00	**2.00**	$	35,402	$	70,804
1565	Recreation Leader I	1.25	**0.50**	$	29,452	$	14,726

Salary Schedule

GENERAL FUND

Community Parks II

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
15651	Recreation Leader I	30.39	**29.39**	$	28,955	$	851,000
1648	Payroll Specialist II	2.00	**2.00**	$	41,507	$	83,013
1735	Recreation Center Director III	13.00	**13.00**	$	50,522	$	656,782
1746	Word Processing Operator	1.00	**1.00**	$	37,689	$	37,689
17941	Recreation Aide	4.42	**4.00**	$	21,600	$	86,399
1796	Recreation Center Director II	8.00	**8.00**	$	47,629	$	381,029
1797	Recreation Specialist	5.50	**5.50**	$	50,664	$	278,652
1873	Recreation Center Director I	6.00	**7.00**	$	43,105	$	301,737
1879	Sr Clerk/Typist	1.00	**1.00**	$	43,313	$	43,313
19051	Swimming Pool Manager I	5.00	**5.03**	$	36,855	$	185,380
1906	Swimming Pool Manager II	4.00	**5.00**	$	42,261	$	211,303
1907	Swimming Pool Manager III	9.00	**6.00**	$	48,939	$	293,636
1931	Supv Recreation Specialist	6.50	**5.16**	$	58,094	$	299,763
19361	Pool Guard II	28.82	**29.38**	$	31,685	$	930,894
2214	Deputy Director	1.00	**1.00**	$	117,000	$	117,000
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(251,602)
	Bilingual - Regular	0.00	**0.00**	$	-	$	42,886
	Overtime Budgeted	0.00	**0.00**	$	-	$	17,000
	Temporary Help	0.00	**0.00**	$	-	$	62,906
	Total	226.47	**223.50**			**$**	**8,819,359**

Community Parks I

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1104	Account Clerk	1.00	**1.00**	$	37,878	$	37,878
1105	Administrative Aide I	1.00	**1.00**	$	43,820	$	43,820
1106	Sr Management Analyst	1.00	**1.00**	$	71,273	$	71,273
1131	Area Manager II	9.00	**9.00**	$	63,875	$	574,877
1192	Asst Recreation Center Director	3.00	**3.00**	$	36,445	$	109,334
1418	District Manager	3.00	**3.00**	$	74,477	$	223,430
1468	Grounds Maintenance Worker II	62.05	**62.61**	$	37,229	$	2,330,932
1535	Clerical Assistant II	1.00	**1.00**	$	35,402	$	35,402
15651	Recreation Leader I	21.02	**22.52**	$	28,955	$	652,077
1642	Grounds Maintenance Manager	1.00	**1.00**	$	61,903	$	61,903
1648	Payroll Specialist II	1.00	**1.00**	$	41,507	$	41,507
1735	Recreation Center Director III	15.00	**15.75**	$	50,522	$	795,716
17941	Recreation Aide	2.00	**2.00**	$	21,600	$	43,200
1796	Recreation Center Director II	5.00	**5.00**	$	47,629	$	238,143
1873	Recreation Center Director I	7.00	**7.75**	$	43,105	$	334,067
1978	Utility Worker I	2.00	**2.00**	$	36,233	$	72,466
2214	Deputy Director	1.00	**1.00**	$	117,000	$	117,000
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(348,692)

Park and Recreation

Salary Schedule

GENERAL FUND

Community Parks I

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
	Overtime Budgeted	0.00	**0.00**	$	-	$	26,061
	Temporary Help	0.00	**0.00**	$	-	$	1,158
	Termination Pay Annual Leave	0.00	**0.00**	$	-	$	63,154
	Total	136.07	**139.63**			**$**	**5,524,706**
General Fund Total		769.94	**770.68**			**$**	**32,127,052**

LOS PENASQUITOS CANYON PRESERVE

Los Penasquitos Cnyn Preserve

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1634	Park Ranger	1.00	**1.00**	$	48,860	$	48,860
1821	Sr Park Ranger	1.00	**1.00**	$	61,147	$	61,147
	Total	2.00	**2.00**			**$**	**110,007**

GOLF COURSE ENTERPRISE

Golf Course Enterprise Fund

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1104	Account Clerk	1.00	**1.00**	$	37,878	$	37,878
1218	Assoc Management Analyst	1.00	**1.00**	$	64,335	$	64,335
1237	Payroll Specialist I	1.00	**1.00**	$	39,515	$	39,515
1265	Seven-Gang Mower Operator	4.00	**4.00**	$	44,696	$	178,782
1389	Custodian II	1.00	**1.00**	$	31,149	$	31,149
1436	Equipment Technician I	2.00	**2.00**	$	42,342	$	84,684
1438	Equipment Technician II	3.00	**3.00**	$	46,896	$	140,688
1441	Equipment Technician III	1.00	**1.00**	$	51,986	$	51,986
1467	Grounds Maintenance Worker I	25.00	**25.00**	$	32,223	$	805,584
14671	Grounds Maintenance Worker I	0.25	**0.25**	$	32,224	$	8,056
1480	Golf Starter	15.00	**15.00**	$	35,168	$	527,514
14801	Golf Starter	5.50	**5.50**	$	35,063	$	192,844
1482	Greenskeeper	11.00	**11.00**	$	35,793	$	393,723
1483	Greenskeeper Supv	5.00	**5.00**	$	44,314	$	221,572
1508	Irrigation Specialist	3.00	**3.00**	$	44,632	$	133,897
1509	Golf Course Superintendent	3.00	**3.00**	$	63,851	$	191,554
1535	Clerical Assistant II	1.00	**1.00**	$	35,402	$	35,402
1594	Light Equipment Operator	4.00	**4.00**	$	41,150	$	164,599
1644	Pesticide Applicator	2.00	**2.00**	$	44,723	$	89,446
1797	Recreation Specialist	2.00	**2.00**	$	50,664	$	101,328
1798	Golf Course Manager	2.00	**2.00**	$	71,502	$	143,004
1917	Supv Management Analyst	1.00	**1.00**	$	80,127	$	80,127
2214	Deputy Director	0.00	**1.00**	$	119,999	$	119,999

Salary Schedule

GOLF COURSE ENTERPRISE

Golf Course Enterprise Fund

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
2250	Asst Deputy Director	0.00	**1.00**	$	110,999	$	110,999
2273	Golf Course Operations Manager	1.00	**0.00**	$	-	$	-
2283	Asst Golf Course Operations Manager	1.00	**0.00**	$	-	$	-
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(112,433)
	Overtime Budgeted	0.00	**0.00**	$	-	$	246,523
	Total	95.75	**95.75**			**$**	**4,082,755**
PARK & RECREATION TOTAL		867.69	**868.43**			**$**	**36,319,814**

Park and Recreation

Revenue and Expense Statement (Non-General Fund)

EGF - MAINT & OPER (1/3) FUND 105051

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 509,058	$ 1,014,400	**$ 983,574**
Reserve for Encumbrances	$ 300,000	$ 330,000	**$ 330,000**
Reserve for Subsequent Year's Expenditures	$ -	$ 240,000	**$ 240,000**
TOTAL BALANCE	$ 809,058	$ 1,584,400	**$ 1,553,574**
REVENUE			
Franchises	$ 3,815,301	$ 4,713,742	**$ 4,738,842**
Interest Earnings	$ 53,500	$ 53,500	**$ 53,500**
TOTAL REVENUE	$ 3,868,801	$ 4,767,242	**$ 4,792,342**
TOTAL BALANCE AND REVENUE	$ 4,677,859	$ 6,351,642	**$ 6,345,916**
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
Open Space Capital Projects	$ 290,000	$ -	**$ -**
SD River Master Plan	$ 100,000	$ -	**$ -**
TOTAL CIP EXPENSE	$ 390,000	$ -	**$ -**
OPERATING EXPENSE			
Assessment Reserve	$ 15,264	$ 17,242	**$ 17,242**
MAD Reimbursements	$ 152,640	$ 172,415	**$ 172,415**
Regional Park Maintenance/Open Space Maintenance	$ 2,210,415	$ 2,594,970	**$ 3,016,029**
Reimbursement of Eligible Open Space Maint.	$ -	$ 350,000	**$ 350,000**
Reimbursement of Eligible Park Maint.	$ 1,000,000	$ 1,548,441	**$ 1,548,441**
Transfer to Los Penasquitos	$ 55,000	$ 55,000	**$ 55,000**
Turf and Field Rehabilation Reimbursement	$ 330,000	$ 330,000	**$ 330,000**
TOTAL OPERATING EXPENSE	$ 3,763,319	$ 5,068,068	**$ 5,489,127**
TOTAL EXPENSE	$ 4,153,319	$ 5,068,068	**$ 5,489,127**
RESERVE			
Reserve for Encumbrances	$ 300,000	$ 300,000	**$ 300,000**
TOTAL RESERVE	$ 300,000	$ 300,000	**$ 300,000**
TOTAL RESERVE	$ 300,000	$ 300,000	**$ 300,000**
BALANCE	$ 224,540	$ 983,574	**$ 556,789**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 4,677,859	$ 6,351,642	**$ 6,345,916**

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Revenue and Expense Statement (Non-General Fund)

EGF O/S ACQ & DEBT SERV (2/3) FUND 105052

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 3,178,456	$ 1,644,026	**$ 1,791,104**
Reserve from Prior Year	$ -	$ 547,559	**$ 2,338,663**
TOTAL BALANCE	$ 3,178,456	$ 2,191,585	**$ 4,129,767**
REVENUE			
Franchises	$ 7,630,603	$ 9,427,485	**$ 9,477,683**
Interest Earnings	$ 53,500	$ 53,500	**$ 53,500**
Transfer from Open Space Facilities District Fund	$ -	$ -	**$ 727,422**
TOTAL REVENUE	$ 7,684,103	$ 9,480,985	**$ 10,258,605**
TOTAL BALANCE AND REVENUE	$ 10,862,559	$ 11,672,570	**$ 14,388,372**
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
Park and Receration Capital Improvements	$ 2,500,000	$ -	**$ -**
TOTAL CIP EXPENSE	$ 2,500,000	$ -	**$ -**
OPERATING EXPENSE			
District No. 1 for Bond Interest and Redemption	$ 715,000	$ 437,025	**$ 434,600**
Park Maintenance Reimbursement	$ 7,100,000	$ 8,896,882	**$ 12,381,882**
TOTAL OPERATING EXPENSE	$ 7,815,000	$ 9,333,907	**$ 12,816,482**
TOTAL EXPENSE	$ 10,315,000	$ 9,333,907	**$ 12,816,482**
BALANCE	$ 547,559	$ 2,338,663	**$ 1,571,890**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 10,862,559	$ 11,672,570	**$ 14,388,372**

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Park and Recreation

Revenue and Expense Statement (Non-General Fund)

GOLF COURSE ENTERPRISE FUND 41400

		FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE				
Balance from Prior Year	(1)	$ 5,481,511	$ 4,697,184	**$ 6,506,164**
Contingency Reserve - Prior Year		$ 1,388,486	$ 1,601,536	**$ 1,614,367**
Operating Encumbrance - Prior Year		$ 1,146,941	$ 580,473	**$ 350,695**
Reserve for Continuing Appropriations		$ 7,340,378	$ 8,592,265	**$ 6,191,392**
TOTAL BALANCE		$ 15,357,316	$ 15,471,458	**$ 14,662,618**
REVENUE				
Concessions		$ 1,177,000	$ 1,023,500	**$ 1,135,300**
Golf Cart Rental		$ 130,000	$ 133,600	**$ 138,600**
Golf Driving Range		$ 310,000	$ 315,800	**$ 340,400**
Golf Fees		$ 10,200,000	$ 13,149,100	**$ 13,240,300**
Interest		$ 175,000	$ 363,800	**$ 398,400**
Miscellaneous Revenue		$ 175,000	$ 445,000	**$ 205,000**
TOTAL REVENUE		$ 12,167,000	$ 15,430,800	**$ 15,458,000**
TOTAL BALANCE AND REVENUE		$ 27,524,316	$ 30,902,258	**$ 30,120,618**
CAPITAL IMPROVEMENTS PROGRAM (CIP)				
Total Capital Improvements Program	(2)	$ -	$ 2,600,000	**$ 150,000**
TOTAL CIP EXPENSE		$ -	$ 2,600,000	**$ 150,000**
OPERATING EXPENSE				
Land Use Payment		$ 1,607,566	$ 1,603,758	**$ 2,130,934**
Operating Expenses		$ 10,082,458	$ 11,243,234	**$ 11,494,366**
TOTAL OPERATING EXPENSE		$ 11,690,024	$ 12,846,992	**$ 13,625,300**
EXPENDITURE OF PRIOR YEAR FUND				
Prior Year Expense		$ 1,146,941	$ 580,473	**$ 350,695**
TOTAL Expenditure of Prior Year Fund		$ 1,146,941	$ 580,473	**$ 350,695**
TOTAL EXPENSE		$ 12,836,965	$ 16,027,465	**$ 14,125,995**
RESERVE				
Contingency Reserve	(3)	$ 1,540,436	$ 1,611,296	**$ 1,677,119**
Reserve for Continuing Appropriations		$ 7,340,378	$ 8,592,265	**$ 6,191,392**
TOTAL RESERVE		$ 8,880,814	$ 10,203,561	**$ 7,868,511**
TOTAL RESERVE		$ 8,880,814	$ 10,203,561	**$ 7,868,511**
BALANCE		$ 5,806,537	$ 4,671,232	**$ 8,126,112**
TOTAL EXPENSE, RESERVE AND BALANCE		$ 27,524,316	$ 30,902,258	**$ 30,120,618**

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(1) Balance available to be used for Capital Improvements Program projects.

(2) FY 2009 Capital Improvement Program projects include:
Balboa Park Golf Course - Concrete Step and Hand Railing Replacement ($150K)

(3) Standard Operating Contingency Reserve is 12% of operating expenses.

Revenue and Expense Statement (Non-General Fund)

LOS PENASQUITOS CANYON PRESERVE FUND 10582

		FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE				
Balance from Prior Year		$ 56,147	$ 69,670	**$ 64,211**
TOTAL BALANCE		$ 56,147	$ 69,670	**$ 64,211**
REVENUE				
Concession Leases		$ 6,000	$ 6,000	**$ 6,000**
Transfer from EGF 1/3		$ 55,000	$ 55,000	**$ 55,000**
Transfer from Other Funds		$ 115,000	$ 115,000	**$ 115,000**
TOTAL REVENUE		$ 176,000	$ 176,000	**$ 176,000**
TOTAL BALANCE AND REVENUE		$ 232,147	$ 245,670	**$ 240,211**
OPERATING EXPENSE				
Non-Personnel Expense	(1)	$ 53,501	$ 54,724	**$ 57,776**
Personnel Expense		$ 160,365	$ 171,971	**$ 170,062**
TOTAL OPERATING EXPENSE		$ 213,866	$ 226,695	**$ 227,838**
TOTAL EXPENSE		$ 213,866	$ 226,695	**$ 227,838**
BALANCE		$ 18,281	$ 18,975	**$ 12,373**
TOTAL EXPENSE, RESERVE AND BALANCE		$ 232,147	$ 245,670	**$ 240,211**

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Park and Recreation

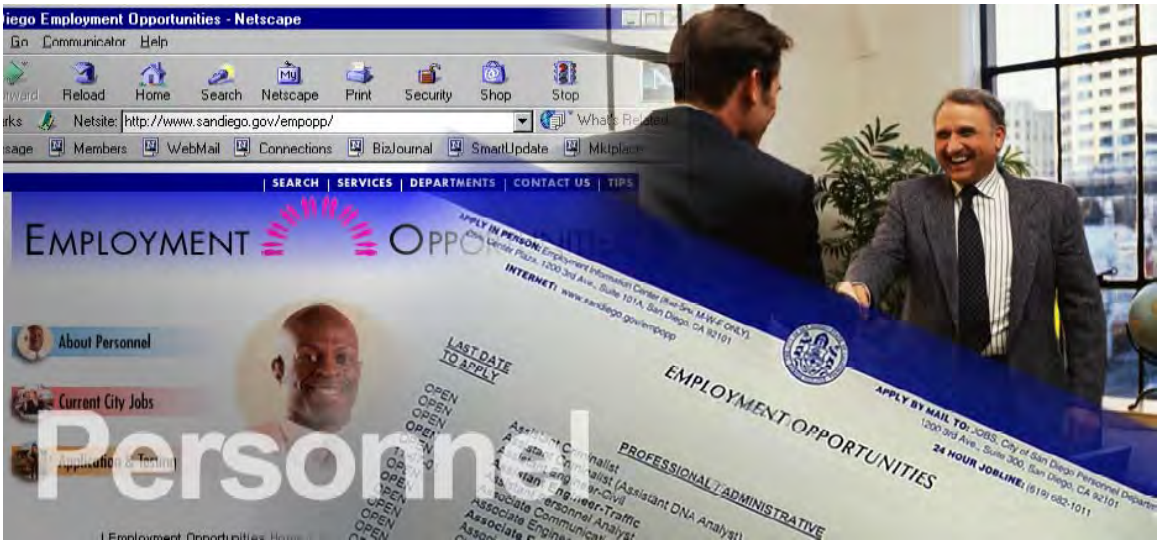
Revenue and Expense Statement (Non-General Fund)

OPEN SPACE PK FACILITES FUND 71631

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE			
Reserved Carried Forward for July 1 Interest Payment	$ 2,700,836	$ 411,154	**$ 673,922**
TOTAL BALANCE	$ 2,700,836	$ 411,154	**$ 673,922**
REVENUE			
Environmental Growth Fund Transfer	$ 438,300	$ 437,025	**$ 434,600**
Interest on Investments	$ 53,500	$ 53,500	**$ 53,500**
TOTAL REVENUE	$ 491,800	$ 490,525	**$ 488,100**
TOTAL BALANCE AND REVENUE	$ 3,192,636	$ 901,679	**$ 1,162,022**
OPERATING EXPENSE			
Bond Interest and Redemption	$ 438,300	$ 437,025	**$ 434,600**
Transfer to EGF 2/3rd Fund	$ -	$ -	**$ 727,422**
TOTAL OPERATING EXPENSE	$ 438,300	$ 437,025	**$ 1,162,022**
TOTAL EXPENSE	$ 438,300	$ 437,025	**$ 1,162,022**
RESERVE			
Reserve for Ensuing Year July 1 Interest Payment	$ 2,754,336	$ 464,654	**$ -**
TOTAL RESERVE	$ 2,754,336	$ 464,654	**$ -**
TOTAL RESERVE	$ 2,754,336	$ 464,654	**$ -**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 3,192,636	$ 901,679	**$ 1,162,022**

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Personnel



Department Description

The Personnel Department is governed by the Civil Service Commission which is appointed by the Mayor and confirmed by the City Council. The main responsibilities of the Personnel Department are to provide supervision over the selection, promotion, and removal of all classified employees and maintain a competitive merit system that provides equal opportunity for all applicants.

The Department's mission is:

> ***To proactively provide the highest quality personnel services in support of the City's overall mission***

Service Efforts and Accomplishments

Liaison Division
The Liaison Division conducted pre-employment medical processing for 968 employees, administered the certification system for filling job vacancies, and processed the City-wide payroll for 8,343 full-time and part-time employees for accuracy on a bi-weekly basis.

Employee Background Records Check Division
The Employee Background Records Check Division fingerprinted 1,762 new and current employees and conducted conviction record review checks.

Classification Division
The Classification Division conducted 816 classification and compensation surveys.

Exam Management and Recruiting Division
The Exam Management and Recruiting Division developed and administered 194 examination processes which established lists of persons eligible for employment or promotion within the classified service. The Recruiting Section worked with departments to develop and implement broad-based recruiting efforts by attending 27 job fairs and making contact with 1,878 potential applicants. Additionally, the Recruiting Section reports on the status of the City's Equal Opportunity Employment Program.

Equal Employment Investigations Office

The Equal Employment Investigations Office investigated and resolved 35 internal and 20 external discrimination complaints filed with federal and State compliance agencies.

Department Summary

Personnel								
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**		FY 2008-2009 CHANGE
Positions		65.38		60.20		**59.00**		(1.20)
Personnel Expense	$	6,114,928	$	5,975,259	**$**	**5,830,957**	$	(144,302)
Non-Personnel Expense	$	876,457	$	644,743	**$**	**627,458**	$	(17,285)
TOTAL	$	6,991,385	$	6,620,002	**$**	**6,458,415**	$	(161,587)

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Personnel			
Administration	3.00	3.00	**3.00**
Civil Service Commission Support	2.10	2.10	**2.10**
Classifications/Salary	5.25	5.65	**5.65**
Data Systems Administration	2.00	2.00	**2.00**
Employee Records Background Check	2.00	2.00	**2.00**
Employee Records/Payroll Processing	8.45	8.70	**8.70**
Equal Employment Opportunity	5.55	5.35	**5.35**
Liaison	4.78	3.70	**3.60**
Non-Dept/Unbudgeted Services	7.00	0.00	**0.00**
Personnel	0.00	0.00	**1.00**
Recruiting & Examining	25.25	27.70	**25.60**
Total	**65.38**	**60.20**	**59.00**

Department Expenditures

		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**
GENERAL FUND						
Personnel						
Administration	$	570,226	$	572,911	**$**	**512,396**
Civil Service Commission Support	$	221,840	$	225,588	**$**	**229,205**
Classifications/Salary	$	527,652	$	588,831	**$**	**602,308**
Data Systems Administration	$	444,813	$	315,719	**$**	**303,630**
Employee Records Background Check	$	269,534	$	275,010	**$**	**280,101**
Employee Records/Payroll Processing	$	629,573	$	756,478	**$**	**771,284**
Equal Employment Opportunity	$	566,864	$	567,184	**$**	**577,607**
Liaison	$	816,078	$	705,277	**$**	**715,772**

Personnel

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Personnel			
Non-Dept/Unbudgeted Services	$ 684,939	$ -	**$ -**
Personnel	$ (11,814)	$ 3,697	**$ 5,845**
Recruiting & Examining	$ 2,271,680	$ 2,609,307	**$ 2,460,267**
Total	**$ 6,991,385**	**$ 6,620,002**	**$ 6,458,415**

Significant Budget Adjustments

GENERAL FUND

Personnel	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 46,245	$ 0
ERP Backfill Addition of 1.00 Program Manager and associated revenue to backfill a position assigned to the Enterprise Resource Planning (ERP) project implementation.	1.00	$ 147,000	$ 147,000
Pre-Employment Medical Rates Increase Adjustment to reflect an increase in the contract amount for pre-employment medical rates on medical examinations, drug testing, and related medical costs.	0.00	$ 9,000	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 1,659	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (16,104)	$ 0

Significant Budget Adjustments

GENERAL FUND

Personnel	Positions	Cost	Revenue
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (142,594)	$ 0
Savings from the Five-Year Financial Outlook Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules.	(2.20)	$ (206,793)	$ 0

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ 4,054,713	$ 3,896,810	**$ 3,826,313**
Fringe Benefits	$ 2,060,215	$ 2,078,449	**$ 2,004,644**
SUBTOTAL PERSONNEL	$ 6,114,928	$ 5,975,259	$ **5,830,957**
NON-PERSONNEL			
Supplies & Services	$ 651,334	$ 556,399	**$ 554,556**
Information Technology	$ 194,606	$ 84,146	**$ 65,117**
Energy/Utilities	$ 29,526	$ 3,207	**$ 6,794**
Equipment Outlay	$ 991	$ 991	**$ 991**
SUBTOTAL NON-PERSONNEL	$ 876,457	$ 644,743	$ **627,458**
TOTAL	$ 6,991,385	$ 6,620,002	$ **6,458,415**

Revenues by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Charges for Current Services	$ 641,776	$ -	**$ 147,000**
TOTAL	$ 641,776	$ -	**$ 147,000**

Salary Schedule

GENERAL FUND

Personnel

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
1218	Assoc Management Analyst	1.00	**1.00**	$ 64,334	$ 64,334

Personnel

Salary Schedule

GENERAL FUND

Personnel

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1226	Assoc Personnel Analyst	14.00	**14.00**	$	65,101	$	911,413
1349	Info Systems Analyst III	1.00	**1.00**	$	71,601	$	71,601
1419	Test Administration Specialist	5.00	**5.00**	$	43,456	$	217,281
1535	Clerical Assistant II	0.20	**0.00**	$	-	$	-
1632	Offset Press Operator	0.50	**0.50**	$	38,940	$	19,470
1647	Payroll Audit Specialist I	8.00	**8.00**	$	45,569	$	364,548
1650	Sr Personnel Analyst	8.00	**8.00**	$	71,516	$	572,124
1659	Payroll Audit Supv-Personnel	2.00	**2.00**	$	51,112	$	102,224
1746	Word Processing Operator	3.50	**3.50**	$	37,689	$	131,913
1776	Public Information Clerk	2.00	**1.00**	$	37,687	$	37,687
1852	Sr Test Administration Spec	2.00	**2.00**	$	47,544	$	95,087
1876	Executive Secretary	1.00	**1.00**	$	52,009	$	52,009
1926	Info Systems Analyst IV	1.00	**1.00**	$	79,816	$	79,816
1927	Supv Personnel Analyst	5.00	**4.00**	$	80,856	$	323,423
2113	Asst Personnel Director	1.00	**1.00**	$	125,998	$	125,998
2158	Equal Employment Investigation	1.00	**1.00**	$	108,330	$	108,330
2171	Personnel Director	1.00	**1.00**	$	143,499	$	143,499
2230	Deputy Personnel Director	2.00	**2.00**	$	119,760	$	239,519
2270	Program Manager	0.00	**1.00**	$	100,234	$	100,234
2281	Asst To The Director	1.00	**1.00**	$	77,742	$	77,742
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(122,905)
	Bilingual - Regular	0.00	**0.00**	$	-	$	6,668
	Overtime Budgeted	0.00	**0.00**	$	-	$	22,634
	Temporary Help	0.00	**0.00**	$	-	$	81,664
	Total	60.20	**59.00**			**$**	**3,826,313**
PERSONNEL TOTAL		60.20	**59.00**			**$**	**3,826,313**

Purchasing & Contracting



Department Description

The Purchasing & Contracting Department is responsible for the City's centralized procurement and materials management functions to ensure the availability of materials, supplies, equipment, and services to meet the City's capital improvement program and operational needs. The Department manages the awarding of contracts for professional and general services that are necessary to support the City's operational and administrative functions. Multiple teams of procurement professionals carry on the daily operational contracting needs of the organization; maintain the warehousing of essential materials; support mail center operations; and administer internal service level agreements.

The Department's mission is:

To assist City departments and customers in the centralized acquisition of supplies and services

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Procure high quality products and services for the best value
Providing quality products and services allows the Department to meet the various needs of its customers. The Department continues to move toward accomplishing this goal by focusing on the following objectives.

- Standardize Department operations
- Streamline procurement measures
- Implement strategic sourcing
- Improve vendor performance measurement

Goal 2: Effectively manage contracts and related data
Having well-managed contracts, agreements, and supporting documents aid in the effective operation of the Department and the City as a whole. This will result in more efficient and timely receipt of goods and professional services. The Department moves toward accomplishing this goal by focusing on the following objectives.

- Implement integrated technical solutions for comprehensive contract management
- Provide customers with increased outreach on bid opportunities
- Improve staff contract administration training
- Streamline internal customer complaint notification process

Purchasing & Contracting

Goal 3: Provide excellent customer service
Ensuring that our customers are provided excellent service is paramount to the organization. We must ensure that the Department is able to deliver accurate and timely customer service to enable City employees to perform their jobs more effectively. The Department moves toward accomplishing this goal by focusing on the following objectives.

- Improve guidance and resources available for internal and external customers
- Provide basic customer service training for Department staff
- Enhance departmental teamwork

Goal 4: Pursue continuous workforce learning to ensure critical, high quality skill sets
Developing and retaining a trained and skilled workforce is essential to the success of the Department. Ensuring that our employees are adequately trained, continue to pursue continuous education, and take advantage of development opportunities help create a high performing organization that operates more efficiently and effectively. The Department moves toward accomplishing this goal by focusing on the following objectives.

- Participate in professional organizations and regional contracting efforts
- Implement monthly internal professional development training
- Implement team rotations and cross training

Service Efforts and Accomplishments

The Purchasing & Contracting Department received the Achievement of Excellence in Procurement Award from the National Purchasing Institute, an award that recognizes organizational excellence in procurement. The Department also received recognition at the 2006 San Diego Earth Awards as an Environmental Partner.

Expansion of the City-wide Procurement Card Program has been completed with the successful migration of a significant volume of essential purchases ($6.8 million spent volume in Fiscal Year 2007) realized in a more efficient manner.

The Business Process Reengineering (BPR) study for contracts resulted in a newly formed Department of Purchasing & Contracting which consolidated all pre-award contract activities into one department. As a result of the BPR, the City's Central Stores consolidated its warehouse operations and realized a $1.5 million cost savings in Fiscal Years 2006 and 2007.

The Department has standardized all City construction, professional services, consultant and commodity contracts, and bid documents. Purchasing & Contracting has developed a Request for Proposals team with templates and City-wide procedures for large consultant contracts. The Department has also presented more than fifteen educational sessions regarding Purchasing & Contracting operations to City employees and external customers.

Another significant effort was the implementation of the Living Wage Ordinance on July 1, 2006 for City service contracts. The Department is responsible for the continual monitoring of the City's contracts for compliance with the mandates of the Living Wage Ordinance, and responding to and resolving complaints from employees of contracted firms.

Purchasing & Contracting was able to expedite procurement and contract support during the Mount Soledad landslide and the fire emergencies, supporting rapid response and remediation activities.

Budget Dollars at Work: Performance Expectations

Goal 1: Procure high quality products and services for the best value

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent reduction in pre-award timelines	N/A	N/A[1]	10%
2. Average time from bid opening to construction contract award	N/A	98 days	90 days
3. Average time from proposal receipt to vendor selection/contract award	N/A	228	120 days
4. Number of sustained contract protests	0	0	0

Goal 2: Effectively manage contracts and related data

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of contracts included in online document management system	N/A	67%	33%
2. Average length of time to complete investigations regarding violations of Living Wage Ordinance	N/A	108 days	90 days

Goal 3: Provide excellent customer service

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of customer survey results above satisfactory	N/A	N/A[2]	90%
2. Percent of employees receiving customer services training	N/A	100%	100%
3. Average time to establish purchase order	N/A	7 days	7 days

Goal 4: Pursue continuous workforce learning to ensure critical, high quality skill sets

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of eligible employees with professional certification	20%	57%	50%
2. Percent of eligible employees participating in professional organizations	N/A	70%	50%

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Sizing Data					
Procurement card spend volume	N/A	$3.5M	$6.9M	$15M	$11M
Number of attendees at "How to Do Business with the City" workshops	N/A	N/A	36	54	64
Workload Data					
Number of purchase orders generated	11,853	3,327	8,935	7,814	7,325
Value of purchase orders generated	$521.0M	$209.2M	$439.8M	$579.5M	$403.2M
Number of procurement contracts	438	470	530	338	500
Value of procurement contracts	$57.8M	$60.2M	$91.8M	$75.9M	$90.0M

[1] This information was not tracked in Fiscal Year 2008
[2] No customer survey was conducted in Fiscal Year 2008

Purchasing & Contracting

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Number of construction contracts	88	61	70	71	100
Value of construction contracts	$94.80M	$39.80M	$48.60M	$210.00M	$9.09M

Department Summary

Purchasing & Contracting								
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**		FY 2008-2009 CHANGE
Positions		85.00		74.00		**65.00**		(9.00)
Personnel Expense	$	6,388,716	$	6,366,024	**$**	**5,240,346**	$	(1,125,678)
Non-Personnel Expense	$	18,365,356	$	23,076,776	**$**	**22,973,185**	$	(103,591)
TOTAL	$	24,754,072	$	29,442,800	**$**	**28,213,531**	$	(1,229,269)

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Equal Opportunity Contracting			
Business Opportunity Center	5.00	0.00	**0.00**
Consultant Services	3.00	0.00	**0.00**
EOCP-Contract and Labor Compliance	17.00	0.00	**0.00**
Total	**25.00**	**0.00**	**0.00**
Purchasing			
Division Management and Support	1.50	0.00	**0.00**
Requisition, P.O., and Contract Mgmt	20.00	0.00	**0.00**
Service Enhancement and Outreach	0.50	0.00	**0.00**
Total	**22.00**	**0.00**	**0.00**
Purchasing & Contracting			
Public Works Contracting	15.00	0.00	**0.00**
Purchasing & Contracting Admin	1.00	0.00	**0.00**
Purchasing & Contracting Operations	0.00	34.00	**41.00**
Purchasing & Contracting Programs	0.00	18.00	**2.00**
Total	**16.00**	**52.00**	**43.00**
CENTRAL STORES INTERNAL SERVICE FUND			
Central Stores			
Mailroom Operations	7.00	7.00	**7.00**
Storeroom Operations	11.00	11.00	**11.00**
Stores Accounting	4.00	4.00	**4.00**
Total	**22.00**	**22.00**	**22.00**
DEPARTMENT TOTAL	**85.00**	**74.00**	**65.00**

Purchasing & Contracting

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Equal Opportunity Contracting			
Business Opportunity Center	$ 508,266	$ -	**$ -**
Consultant Services	$ 241,713	$ -	**$ -**
EOCP-Contract and Labor Compliance	$ 1,851,190	$ -	**$ -**
Equal Opportunity Contracting	$ (171,323)	$ -	**$ -**
Total	**$ 2,429,846**	**$ -**	**$ -**
Purchasing			
Division Management and Support	$ 216,552	$ -	**$ -**
Purchasing	$ (121,312)	$ -	**$ -**
Requisition, P.O., and Contract Mgmt	$ 1,768,631	$ -	**$ -**
Service Enhancement and Outreach	$ 117,638	$ -	**$ -**
Total	**$ 1,981,509**	**$ -**	**$ -**
Purchasing & Contracting			
Public Works Contracting	$ 1,149,714	$ -	**$ -**
Purchasing & Contracting	$ (4,167)	$ 52,780	**$ (142,248)**
Purchasing & Contracting Admin	$ 500,115	$ -	**$ -**
Purchasing & Contracting Operations	$ -	$ 3,141,490	**$ 4,170,636**
Purchasing & Contracting Programs	$ -	$ 2,419,229	**$ 411,827**
Total	**$ 1,645,662**	**$ 5,613,495**	**$ 4,440,215**
CENTRAL STORES INTERNAL SERVICE FUND			
Central Stores			
Central Stores	$ 924	$ 27,199	**$ 57,206**
Division Management	$ 56,534	$ 54,551	**$ 41,555**
Inventory Purchases	$ 16,967,515	$ 21,967,515	**$ 21,967,515**
Mailroom Operations	$ 459,577	$ 485,757	**$ 499,065**
Storeroom Operations	$ 890,663	$ 965,999	**$ 917,478**
Stores Accounting	$ 321,842	$ 328,280	**$ 290,497**
Total	**$ 18,697,055**	**$ 23,829,301**	**$ 23,773,316**
DEPARTMENT TOTAL	**$ 24,754,072**	**$ 29,442,800**	**$ 28,213,531**

Significant Budget Adjustments

GENERAL FUND

Equal Opportunity Contracting	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (4)	$ 0

Purchasing & Contracting	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 57,972	$ 0
Engineering & Capital Projects Business Process Reengineering (BPR) Adjustments to reflect the budgetary implementation of the Engineering & Capital Projects BPR, including the consolidation of all engineering and capital project functions into the Engineering & Capital Projects Department.	2.00	$ 217,686	$ 0
Mandated Addition Addition of 1.00 Senior Management Analyst dedicated to supporting the Living Wage Ordinance.	1.00	$ 105,882	$ 0
Funding for the Enterprise Resource Planning (ERP) Limited Positions Addition of 1.00 limited Procurement Specialist and associated revenue to backfill FTE assigned to the Enterprise Resource Planning (ERP) project implementation.	1.00	$ 89,297	$ 90,056
Transfer of Position from Central Stores Transfer of 1.00 Payroll Specialist I from Central Stores to Purchasing & Contracting.	1.00	$ 63,904	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 199	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ (601,916)
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (7,965)	$ 0

Purchasing & Contracting

Significant Budget Adjustments

GENERAL FUND

Purchasing & Contracting	Positions	Cost	Revenue
Central Stores Transfer Transfer of 1.00 Account Clerk from Purchasing & Contracting to Central Stores.	(1.00)	$ (61,702)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (142,248)	$ 0
Business Office Transfer Transfer of 1.00 Managed Competition Program Manager, 2.00 Senior Management Analysts, 1.00 Associate Engineer-Civil, and associated non-personnel expenditures to administer Managed Competition.	(4.00)	$ (524,103)	$ 0
Transfer of Positions to the Administration Department Transfer of 2.00 Supervising Management Analysts, 6.00 Senior Management Analysts, 1.00 Word Processing Operator, and associated non-personnel expenditures to the Equal Opportunity Contracting Program.	(9.00)	$ (972,202)	$ 0

CENTRAL STORES INTERNAL SERVICE FUND

Central Stores	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 15,064	$ 0
Purchasing & Contracting Transfer Transfer of 1.00 Account Clerk from Purchasing & Contracting to Central Stores.	1.00	$ 61,702	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 2,600	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ (153,922)
Removal of the Funding for the Enterprise Resources Planning (ERP) System Removal of the City's ERP system allocation established in the Fiscal Year 2008 Annual Budget and Fiscal Year 2009 Proposed Budget due to the utilization of alternative funding.	0.00	$ (5,653)	$ 0

Significant Budget Adjustments

CENTRAL STORES INTERNAL SERVICE FUND

Central Stores	Positions	Cost	Revenue
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (30,022)	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (35,772)	$ 0
Transfer of Position to Purchasing & Contracting Transfer of 1.00 Payroll Specialist I from Central Stores to Purchasing & Contracting.	(1.00)	$ (63,904)	$ 0

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ 4,211,340	$ 4,114,998	**$ 3,375,477**
Fringe Benefits	$ 2,177,376	$ 2,251,026	**$ 1,864,869**
SUBTOTAL PERSONNEL	$ 6,388,716	$ 6,366,024	$ **5,240,346**
NON-PERSONNEL			
Supplies & Services	$ 17,829,878	$ 22,765,737	**$ 22,683,168**
Information Technology	$ 354,839	$ 164,611	**$ 160,625**
Energy/Utilities	$ 154,095	$ 119,884	**$ 107,848**
Equipment Outlay	$ 26,544	$ 26,544	**$ 21,544**
SUBTOTAL NON-PERSONNEL	$ 18,365,356	$ 23,076,776	$ **22,973,185**
TOTAL	$ 24,754,072	$ 29,442,800	$ **28,213,531**

Revenues by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Revenue from Other Agencies	$ 109,309	$ 31,200	**$ 35,000**
Charges for Current Services	$ 3,077,182	$ 1,345,781	**$ 791,174**
Transfers from Other Funds	$ 142,683	$ -	**$ -**
Other Revenues	$ -	$ -	**$ 38,947**
TOTAL	$ 3,329,174	$ 1,376,981	**$ 865,121**

Purchasing & Contracting

Salary Schedule

GENERAL FUND

Purchasing & Contracting

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1104	Account Clerk	1.00	**0.00**	$	-	$	-
1105	Administrative Aide I	2.00	**2.00**	$	43,820	$	87,640
1106	Sr Management Analyst	7.00	**2.00**	$	71,273	$	142,546
1107	Administrative Aide II	2.00	**2.00**	$	50,492	$	100,984
1218	Assoc Management Analyst	5.00	**5.00**	$	64,335	$	321,675
1221	Assoc Engineer-Civil	3.00	**2.00**	$	80,375	$	160,750
1237	Payroll Specialist I	0.00	**1.00**	$	39,514	$	39,514
1282	Procurement Specialist	7.00	**8.00**	$	59,285	$	474,280
1287	Buyers Aide II	1.00	**1.00**	$	44,928	$	44,928
1349	Info Systems Analyst III	1.00	**1.00**	$	71,601	$	71,601
1401	Info Systems Technician	1.00	**1.00**	$	50,992	$	50,992
1535	Clerical Assistant II	2.00	**2.00**	$	35,402	$	70,804
1536	Contracts Processing Clerk	3.00	**3.00**	$	39,397	$	118,191
1746	Word Processing Operator	4.00	**3.00**	$	37,689	$	113,067
1783	Principal Procurement Specialist	3.00	**3.00**	$	71,552	$	214,656
1850	Sr Procurement Specialist	1.00	**1.00**	$	65,173	$	65,173
1855	Sr Civil Engineer	2.00	**2.00**	$	92,566	$	185,132
1879	Sr Clerk/Typist	1.00	**1.00**	$	43,313	$	43,313
1917	Supv Management Analyst	3.00	**1.00**	$	80,127	$	80,127
2132	Department Director	1.00	**1.00**	$	140,005	$	140,005
2176	Purchasing Agent	1.00	**1.00**	$	119,758	$	119,758
2214	Deputy Director	1.00	**0.00**	$	-	$	-
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(122,607)
	Total	52.00	**43.00**			**$**	**2,522,529**

CENTRAL STORES INTERNAL SERVICE FUND

Central Stores

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1104	Account Clerk	1.00	**2.00**	$	37,878	$	75,756
1194	Auto Messenger II	6.00	**6.00**	$	35,470	$	212,819
1236	Auto Messenger	1.00	**1.00**	$	31,137	$	31,137
1237	Payroll Specialist I	1.00	**0.00**	$	-	$	-
1282	Procurement Specialist	1.00	**1.00**	$	59,285	$	59,285
1533	Stores Operations Supv	1.00	**1.00**	$	54,848	$	54,848
1535	Clerical Assistant II	2.00	**2.00**	$	35,402	$	70,804
1879	Sr Clerk/Typist	1.00	**1.00**	$	43,314	$	43,314
1899	Stock Clerk	5.00	**5.00**	$	36,017	$	180,083
1901	Storekeeper III	1.00	**1.00**	$	47,682	$	47,682
1902	Storekeeper I	1.00	**1.00**	$	41,330	$	41,330

Salary Schedule

CENTRAL STORES INTERNAL SERVICE FUND

Central Stores

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1903	Storekeeper II	1.00	**1.00**	$	45,490	$	45,490
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(25,876)
	Overtime Budgeted	0.00	**0.00**	$	-	$	16,276
	Total	22.00	**22.00**			**$**	**852,948**
PURCHASING & CONTRACTING TOTAL		74.00	**65.00**			**$**	**3,375,477**

Purchasing & Contracting

Revenue and Expense Statement (Non-General Fund)

CENTRAL STORES INTERNAL SERVICE FUND
50010

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 1,117,105	$ 1,717,409	**$ 1,247,937**
TOTAL BALANCE	$ 1,117,105	$ 1,717,409	**$ 1,247,937**
REVENUE			
Interoffice Mail Delivery	$ 329,011	$ 329,011	**$ 329,011**
Reimbursed Material	$ 17,337,636	$ 21,967,515	**$ 21,821,289**
Reimbursed Materials Surcharge	$ 1,525,712	$ 1,525,712	**$ 1,518,016**
Surplus Property Sales	$ 30,000	$ 30,000	**$ 30,000**
Surplus Property Surcharge	$ 75,000	$ 75,000	**$ 75,000**
TOTAL REVENUE	$ 19,297,359	$ 23,927,238	**$ 23,773,316**
TOTAL BALANCE AND REVENUE	$ 20,414,464	$ 25,644,647	**$ 25,021,253**
OPERATING EXPENSE			
Inventory Purchases	$ 16,967,515	$ 21,967,515	**$ 21,967,515**
Personnel and Non-Personnel Expense	$ 1,729,540	$ 1,861,786	**$ 1,805,801**
TOTAL OPERATING EXPENSE	$ 18,697,055	$ 23,829,301	**$ 23,773,316**
TOTAL EXPENSE	$ 18,697,055	$ 23,829,301	**$ 23,773,316**
BALANCE	$ 1,717,409	$ 1,815,346	**$ 1,247,937**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 20,414,464	$ 25,644,647	**$ 25,021,253**

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Community & Legislative Services

Mission

The mission of the Community & Legislative Services group is to provide leadership in policy formulation, support transparent communication, build and maintain relationships with the communities of San Diego, enhance economic prosperity, and vitalize the City by supporting the region's cultural assets.

Group Description

The Community & Legislative Services group provides executive oversight, strategic planning, and direction for the Commission for Arts and Culture, the Community & Legislative Services Department, and the Office of Special Events.

BUDGET DEPARTMENT	POSITIONS	PERSONNEL EXPENSE	NON-PERSONNEL EXPENSE	TOTAL EXPENSE
Community & Legislative Services	28.00	$ 3,304,419	$ 882,386	$ 4,186,805
Commission for Arts and Culture	7.00	$ 730,189	$ 245,666	$ 975,855
Special Events	3.00	$ 329,743	$ 316,108	$ 645,851
Special Promotional Programs[1]	0.00	$ -	$ 88,468,137	$ 88,468,137
	38.00	$ 4,364,351	$ 89,912,297	$ 94,276,648

[1]The Special Events and Commission for Arts and Culture budgets are reflected on their own department pages. The total Special Promotional Programs Budget, including Special Events and the Commission for Arts and Culture, is $90,089,843.

Commission for Arts and Culture

Commission for Arts and Culture



Description

The City of San Diego Commission for Arts and Culture (the Commission) was established in 1988 by City Ordinance to serve in an advisory capacity to the Mayor and City Council on promoting, encouraging, and advocating for increased support for the arts and culture organizations of San Diego. The Commission is given the responsibility of making all recommendations pertaining to arts and culture for City funding to the Mayor. It is also the Commission's responsibility to advise on projects and programs designed to promote public art throughout the neighborhoods of the City, to develop policies to involve artists in selected capital improvement projects, and to encourage the private sector to include public art in private development.

The Commission serves as a partner and catalyst for artistic innovation within the community by providing financial support for non-profit arts and cultural organizations to bring together creative forces, inspire patronage, and stimulate artistic appreciation. Through effective public policy, advocacy, strategic partnerships, technical assistance, and funding, the Commission supports innovative arts and cultural programming, neighborhood arts programs, festivals, public art, and cultural tourism, all of which contribute to the quality of life, the economy, and the vibrancy of San Diego.

The Commission's mission is:

> ***To vitalize the City by supporting the region's cultural assets, integrating arts and culture into community life, and showcasing San Diego as an international cultural destination***

Goals and Objectives

The following goals and objectives represent the action plan for the Commission.

Goal 1: Efficiently and effectively administer the arts and culture programs through the work of a high performing team; to serve as a leader in the arts and culture community

It is imperative that all government agencies operate at the highest levels of professional, fiscal, and ethical conduct. The Commission will move toward accomplishing this goal by focusing on the following objectives.

- Complete scope of work guided by a performance-based work plan
- Maintain/increase budget through effective advocacy efforts and strategic public/private partnerships
- Maximize Commissioners' and volunteers' strengths and skills

Commission for Arts and Culture

Goal 2: Maintain a system to conduct effective, accurate internal and external communications and to provide opportunities for critical feedback and data sharing

Maintaining accurate and up-to-date data and effectively sharing that data with staff and constituents is critical for developing a vibrant and competitive arts and culture sector. The Commission will move toward accomplishing this goal by focusing on the following objectives.

- Ensure Commission staff has the knowledge and tools to provide state-of-the art technical assistance to its constituents
- Ensure Commission staff, contractors, and partners effectively uses all available technologies to improve data collection and communication

Goal 3: Advance the development of arts and culture activity in San Diego by administering the allocation of public funds for program and services to broad-based sectors of the San Diego community

Tourism is the third largest industry in the City of San Diego, and one of the major draws for tourists is arts and culture. It is imperative, therefore, that the City do all it can to develop arts and cultural activities. The Commission will move toward accomplishing this goal by focusing on the following objectives.

- Partner with other California arts funders to implement a universal on-line application system that its contractors can use to more easily leverage additional resources
- Develop improved resources for applicants that will strengthen the capacity of current contractors and encourage applications from underserved parts of the City

Goal 4: Increase support for and realize public art projects in public and private development through efficient and effective policymaking and administration

The design and installation of artworks in the public realm offsets the City's increasing urbanization, provides opportunities for artists, and positions San Diego as an innovative and attractive cultural center. The Commission will move toward accomplishing this goal by focusing on the following objective.

- Engage in efficient and effective policymaking and administration

Goal 5: Expand access to the arts to broad-based sectors of the community through innovative partnerships, resource sharing opportunities, and the seeding of new initiatives

The City is committed to serving the full diversity of its citizens and visitors, and the arts and culture sector can play a critical role in increasing access to services. The Commission will move toward accomplishing this goal by focusing on the following objectives.

- Provide a leadership role in developing and implementing strategic public/private partnerships
- Develop policies and procedures that focus on expanding access to arts and cultural programming while abiding by the constraints required of Transient Occupancy Tax (TOT)-funded programs

Service Efforts and Accomplishments

The Commission's programs support 118 San Diego non-profit organizations. In Fiscal Year 2007, the Organizational Support Program (OSP) contributed to $148 million in direct expenditures to the local economy, created 6,778 jobs, and attracted two million out-of-town visitors. These organizations represent annual operating incomes ranging from $11,000 to more than $18 million. Additionally, 14,100 volunteers and 1,274 volunteer board members donated time and talent to these organizations, using the City's support to leverage additional funding in contributed and earned income.

The impact of these 80 OSP arts and culture organizations extends beyond the number of tickets sold. Educational and outreach directives within the Commission's funding guidelines encourage these organizations to convey their value to San Diego's youth. These efforts resulted in arts and culture organizations visiting schools over 951 times, community sites 718 times, and 2,059 visits by schools or community groups to arts and culture organizations. In addition to selling 2.8 million admissions, OSP arts and culture organizations provided over 1.7 million admissions free of charge.

In Fiscal Year 2008, the Commission administered the 2004 Public Art Master Plan, Council Policy 900-11 (2 percent for public art in public projects) and Ordinance 19280 (1 percent for public art in private projects). The

Commission also continued to manage twelve active contracts with individual artists and added three new public artworks to the City's public art collection. The Commission contracted with a consultant to assist the Public Art Program in the development of guidelines and handbooks.

The Commission also continued to manage the City's art collection. Most recently, Commission staff conducted a conservation survey of the art collection to identify artworks in need of conservation treatment and received a $35,000 grant from the National Endowment for the Arts for the conservation of selected early California paintings within the City's collection. In addition, Commission staff oversaw the restoration of three public artworks. The Commission also partnered with Caltrans to develop and administer a special public art project on SR-94 commemorating Martin Luther King, Jr., and is managing an artist contract for the Serra Mesa-Kearny Mesa Branch library with grant funds from the First 5 Commission of San Diego. The Commission also partnered with Centre City Development Corporation to develop and administer a public art project for the Bayside Fire Station.

The Commission continues to evaluate the effectiveness of its cultural tourism strategies in order to strengthen visitor participation in San Diego's cultural amenities. Moreover, it has renewed the partnership with the Convention and Visitors Bureau and its cultural tourism marketing program, *San Diego Art + Sol*. The partnership is critical as cultural tourism is a particularly lucrative and growing niche within the larger tourism industry. Cultural tourists represent those travelers who visit a location primarily to experience art and cultural sites and events. Cultural tourists generally stay in hotels, visit for a longer period of time, and spend more discretionary income than other tourists. A one-day stay of two million cultural tourists visiting the organizations funded by the Commission had an estimated $492 million impact on the local economy.

The Commission continues to re-engineer its contracting processes and data management practices, converting older paper forms to electronic versions, and upgrading key data management systems. Options for online applications, as well as sophisticated organizational data and public art collection management tools, are currently being developed.

Budget Dollars at Work: Performance Expectations

Goal 1: Efficiently and effectively administer the arts and culture programs

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of tasks appearing in performance-based workplan that are completed on time	90%	95%	95%
2. Number of strategic public/private partnerships maintained	20	20	20
3. Number of volunteers utilized	73	73	73

Goal 2: Maintain a system to conduct effective and accurate internal and external communications and to provide opportunities for critical feedback and data sharing

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Contractor satisfaction rating on the Commission's responsiveness of staff as "very good" or "excellent"	93%	95%	95%

Goal 3: Advance the development of arts and culture activity in San Diego

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Contractor satisfaction rating on Commission's overall performance	95%	95%	95%
2. Percentage of Organizational Support Program applicants that use the universal on-line application system	N/A	50%	80%

Commission for Arts and Culture

Goal 4: Increase support for and realize public art projects in public and private development

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Number of recommendations in the 2004 *Public Art Master Plan* implemented	36	40	44
2. Percent of funds for administration and maintenance deposited into Public Art Fund as required by Council Policy 900-11	N/A	0	100% - Pending City's return to the bond market
3. Number of public art projects undertaken by private developments that are overseen by the Commission	1	1	4

Goal 5: Expand access to the arts to broad-based sectors of the community

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Number of technical assistance and community partnership workshops conducted	6	7	8

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Sizing Data					
Number of individual pieces of artwork owned by the City of San Diego which the Commission voluntarily monitors	1,136	1,144	1,144	1,144	1,165
Workload Data					
Number of arts and culture organizations in the Organizational Support Program (OSP) for which the Commission administers application and review processes	91	85	86	79	80
Number of arts and culture organizations in the Creative Communities San Diego Program for which the Commission administers application and review processes	49	45	43	46	48
Number of active contracts with arts and culture organizations managed by the Commission	132	124	123	125	123
Number of active contracts with artists managed by the Commission	13	14	12	10	13
Number of State, federal, and private grant applications submitted	6	2	3	3	3
Number of Commission meetings, committee meetings, community workshops, technical assistance, and panel meetings held	64	52	71	70	70

Commission for Arts and Culture

Department Summary

Commission for Arts and Culture								
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**		FY 2008-2009 CHANGE
Positions		7.00		7.00		**7.00**		0.00
Personnel Expense	$	694,610	$	736,856	**$**	**730,189**	$	(6,667)
Non-Personnel Expense	$	213,152	$	208,911	**$**	**245,666**	$	36,755
TOTAL	$	907,762	$	945,767	**$**	**975,855**	$	30,088

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
TRANSIENT OCCUPANCY TAX FUND			
Commission for Arts and Culture			
Administration	2.10	2.10	**2.10**
Allocations and Training	2.90	2.90	**2.90**
Public Art	2.00	2.00	**2.00**
Total	**7.00**	**7.00**	**7.00**

Department Expenditures

		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**
TRANSIENT OCCUPANCY TAX FUND						
Commission for Arts and Culture						
Administration	$	332,702	$	329,677	**$**	**362,622**
Allocations and Training	$	311,382	$	328,032	**$**	**335,550**
Commission for Arts and Culture	$	3,115	$	16,720	**$**	**-**
Public Art	$	224,194	$	234,969	**$**	**241,314**
Special Initiatives	$	6,369	$	6,369	**$**	**6,369**
Total	**$**	**877,762**	**$**	**915,767**	**$**	**945,855**
PUBLIC ART FUND						
Public Art						
Public Art	$	30,000	$	30,000	**$**	**30,000**
Total	**$**	**30,000**	**$**	**30,000**	**$**	**30,000**
DEPARTMENT TOTAL	**$**	**907,762**	**$**	**945,767**	**$**	**975,855**

Commission for Arts and Culture

Significant Budget Adjustments

TRANSIENT OCCUPANCY TAX FUND

Commission for Arts and Culture	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (6,667)	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 31,202	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 3,077	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 2,476	$ (112,997)

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ 468,298	$ 486,197	**$ 485,597**
Fringe Benefits	$ 226,312	$ 250,659	**$ 244,592**
SUBTOTAL PERSONNEL	$ 694,610	$ 736,856	$ **730,189**
NON-PERSONNEL			
Supplies & Services	$ 149,800	$ 141,995	**$ 157,990**
Information Technology	$ 54,230	$ 61,193	**$ 81,978**
Energy/Utilities	$ 8,122	$ 4,723	**$ 4,698**
Equipment Outlay	$ 1,000	$ 1,000	**$ 1,000**
SUBTOTAL NON-PERSONNEL	$ 213,152	$ 208,911	$ **245,666**
TOTAL	$ 907,762	$ 945,767	$ **975,855**

Salary Schedule

TRANSIENT OCCUPANCY TAX FUND
Commission for Arts and Culture

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
1107	Administrative Aide II	1.00	**1.00**	$ 50,492	$ 50,492
1218	Assoc Management Analyst	2.00	**2.00**	$ 64,335	$ 128,670

Salary Schedule

TRANSIENT OCCUPANCY TAX FUND
Commission for Arts and Culture

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1769	Public Art Program Administrator	2.00	**2.00**	$	78,079	$	156,158
1876	Executive Secretary	1.00	**1.00**	$	52,008	$	52,008
2268	Executive Director	1.00	**1.00**	$	97,488	$	97,488
	Temporary Help	0.00	**0.00**	$	-	$	781
	Total	7.00	**7.00**			**$**	**485,597**
COMMISSION FOR ARTS AND CULTURE TOTAL		7.00	**7.00**			**$**	**485,597**

Commission for Arts and Culture

Revenue and Expense Statement (Non-General Fund)

PUBLIC ART FUND 10271

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 27,192	$ 27,192	**$ 223,502**
Prior Year Reserve for Encumbrances	$ 93,971	$ 93,971	**$ 20,200**
TOTAL BALANCE	$ 121,163	$ 121,163	**$ 243,702**
REVENUE			
Transfer from Transient Occupancy Tax Fund	$ 30,000	$ 30,000	**$ 30,000**
TOTAL REVENUE	$ 30,000	$ 30,000	**$ 30,000**
TOTAL BALANCE AND REVENUE	$ 151,163	$ 151,163	**$ 273,702**
OPERATING EXPENSE			
Expense	$ 30,000	$ 30,000	**$ 30,000**
TOTAL OPERATING EXPENSE	$ 30,000	$ 30,000	**$ 30,000**
TOTAL EXPENSE	$ 30,000	$ 30,000	**$ 30,000**
RESERVE			
Reserve	$ 93,971	$ 93,971	**$ 20,200**
TOTAL RESERVE	$ 93,971	$ 93,971	**$ 20,200**
TOTAL RESERVE	$ 93,971	$ 93,971	**$ 20,200**
BALANCE	$ 27,192	$ 27,192	**$ 223,502**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 151,163	$ 151,163	**$ 273,702**

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.



Department Description

The Community and Legislative Services Department includes the offices of Policy, Communications and Press, CityTV, Council Affairs, Intergovernmental Relations Department (IRD), Appointments to Boards and Commissions, Community Outreach, Protocol, Management, and Administration.

The Policy Office assists the Mayor in formulating and carrying out public policy decisions within the City. In doing so, the Office interacts with the City Council, Independent Budget Analyst (IBA), City Attorney, and other public stakeholders. The Office implements the Mayor's policy priorities for the benefit of the City and its residents. The office includes Bi-National Affairs and Intergovernmental Relations, described below.

The Communications and Press Office maintains open and transparent communication between the City, its residents, and the media on behalf of the Mayor. The Office proactively provides information regarding the Mayor's policies and initiatives, department operations, and other City information, along with responding to media requests regarding City government. The Office establishes City-wide communication policies, provides oversight of public information efforts, and facilitates internal communication to City employees, including managing the City's internal website.

CityTV is the City government's cable access television network. CityTV provides live televised coverage of press conferences, City Council proceedings, and other public meetings. CityTV also produces a large variety of original programming including public service announcements, community forums, special event coverage, and documentaries on important issues.

The Council Affairs Office facilitates the preparation, internal review, and docketing of Requests for Council Action on behalf of City staff. Primary activities include staff training, document management and review, and agenda planning and coordination with the office of the Council President and City Clerk. Council Affairs also serves as the liaison to the City Council and the IBA to answer questions, respond to requests, and resolve issues associated with actions proposed for City Council consideration or items under the purview of the Mayor.

The Intergovernmental Relations section, including Bi-National Affairs, secures passage of federal and State funding, and legislative measures that enhance the City's capacity to provide essential community services, and supports measures that broaden or protect the City's legal authority in land use planning, taxation, and employee policies. The Office also opposes measures that decrease the City's legal authority to provide essential services or reduce revenue sources required to maintain services or mandate additional costs on the City without providing reimbursement. IRD assists City officials in negotiations with other governmental entities and helps identify and pursue grant funds to assist programs conducted by the City.

Community & Legislative Services

The Appointments to Boards and Commissions Office is responsible for directing appointments to City boards and commissions and related policy initiatives. This office assists the Mayor by managing the identification, recruitment, vetting, nomination, and confirmation of applicants for public appointment. The Office manages appointee relations, the establishment of new committees or boards, special projects, and any required procedural, Municipal Code, City Charter, and by-law modifications.

The Community Outreach Office directs the Mayor's community outreach strategy, staff, and operations. The Office assists the Mayor in establishing and maintaining community relations through constituent engagement, community networking, and coalition building.

The Protocol Office manages visits to the Mayor by high-level dignitaries, diplomats, government officials, and celebrities. The Office also manages consular relations and military/protocol relations, oversees protocol responsibilities at the State of the City address, and serves as liaison with the International Affairs Board, Sister Cities, and other local organizations.

The Management section of this department provides oversight of and direction to the various offices within Community & Legislative Services. The Administration section provides for general office management, including the supplies and services in support of the other offices within the Community & Legislative Services Department.

The Department's mission is:

> ***To support the City's mission by providing leadership in policy formulation; supporting transparent communication; coordinating with other elected officials, local leaders, and foreign dignitaries; and maintaining relationships with the communities of San Diego***

Service Efforts and Accomplishments

The Policy office works to promote and solve environmental, social, and financial issues facing the City. The major accomplishments for the Policy Office include City Charter amendments for Managed Competition, a tighter financial structure, and implementation of Strong Mayor form of government. In addition, the office has created a voluntary recycling ordinance, served as liaison with the Securities and Exchange Commission (SEC) Independent Consultant, formulated water and waster water policy initiatives, and provided labor consultation.

The Communications and Press Office conducted press conferences to maintain an open and transparent dialogue between the City, its residents, and the media on behalf of the Mayor. The CityTV office covered public meetings for live television as well as news conferences for the Mayor and other officials.

In the past year, the Council Affairs Office began implementation of a more collaborative and expeditious process for the preparation of Requests for Council Action. The Department is working with the Office of the City Clerk to design and implement an electronic docketing and agenda management system with a goal to have the Request for Council Action process occur online City-wide during Fiscal Year 2009.

At the federal level, Intergovernmental Relations Department facilitated three City trips to Washington D.C. to meet with numerous federal officials including congressional leadership and the President. Intergovernmental Relations supported the Mayor in successfully lobbying the Department of Homeland Security to increase the City's funding amount via the Homeland Security Urban Area Security Initiative and successfully sponsored funding requests for transportation and public safety projects. At the State level in Fiscal Year 2008, IRD made multiple trips to Sacramento ensuring the success of legislative and budgetary decisions. The Mayor and IRD staff met with the Governor and with legislative leadership in both the Assembly and Senate to promote the City's legislative agenda, as well as to provide testimony before the California Transportation Commission in support of millions of dollars in transportation funding for the region.

The Appointments to Boards and Commissions Office has worked to streamline the appointment process and fill open seats on boards and commissions. The Community Outreach Office has worked to gain a greater perspective on community needs. This office has met extensively with residents at a number of dialogues, community forums, and other community events.

The Office of Protocol managed visits to the Mayor by high-level dignitaries, diplomats, and domestic/international military and government officials. Protocol staff attended board meetings as a City representative of the Japan Society, Sister Cities, International Affairs Board, Consular Corps, San Diego Military Affairs Council, and San Diego World Trade Center.

In addition to the office-specific accomplishments above, the Community & Legislative Services Department responded to two major City emergencies during the early part of Fiscal Year 2008 – the Mount Soledad landslide that occurred on October 3, 2007 and the wildfires that began on October 21, 2007.

The Community & Legislative Services Department's response to the Mount Soledad landslide was swift and complete. News media were immediately provided access to City leaders and staff experts including the geologists who had been monitoring conditions in advance of the unexpected catastrophic failure along the ancient landslide area. The Department fulfilled the Public Records Act requests related to this incident by collecting and providing copies of the vast number of materials related to the City's activities in the landslide area. Community & Legislative Services has also continued to provide regular communication about the status of the stabilization and rebuilding efforts underway along Mount Soledad Road.

During the wildfire disaster, the Community & Legislative Services Department quickly became engaged. The Communications office offered the media and the public timely and accurate information beginning immediately via press releases, the City's website, and regular updates by the Mayor from various locations during the disaster. Upon establishing QUALCOMM Stadium as a City-run mega-emergency evacuation shelter, Department staff took the lead in setting up the shelter and providing essentials to those temporarily housed there. Community & Legislative Services staff partnered with other City staff to organize and amass resources at a Local Assistance Center to help affected citizens begin the process of recovering and rebuilding. Other Department staff responded to the emergency by working in the Emergency Operations Center at the onset of the wildfires, fielding numerous phone calls from constituents and volunteers requesting information, and reaching out to the affected community members on behalf of the Mayor by being available at QUALCOMM Stadium and the Local Assistance Center.

Budget Dollars at Work: Performance Expectations

Goal 1: Communicate effectively with the citizens of the City

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Results of City-wide survey on effectiveness of communications	N/A	N/A	TBD

Goal 2: Provide operations staff the necessary policy and communications support to meet their key operational goals

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Results of survey of internal city stakeholders on effectiveness of Policy and Communications in supporting achievement of operational goals	N/A	N/A	TBD

Goal 3: Provide operations staff the knowledge and tools to develop, coordinate, present, defend and effectively implement new policies

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Results of survey of internal city stakeholders on effectiveness of Policy and Communications in supporting policy formulation and implementation	N/A	N/A	TBD

Community & Legislative Services

Goal 4: Coordinate effectively with other governmental entities

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Appropriation dollars and outside funding received by the City of San Diego from governmental entities	$41M	$20M	$45M
2. Regional dollars lobbied for and received which directly benefit the City of San Diego	$665M	$425M	$500M

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Sizing Data					
Number of boards and commissions	42	43	43	45	46
Number of appointments to Boards and Commissions	N/A	22	88	255	200
Workload Data					
Number of meetings or events covered by CityTV[1]	146	256	388	400	400
Number of press conferences held by the Mayor	N/A	70	120	110	120
Number of items docketed for Council consideration	N/A	585	1,195	1,226	1,100
Number of Council meetings supported	N/A	39	84	70	80
Number of community meetings attended by the Mayor and/or Department	N/A	68	318	424	400
Number of protocol visits/meetings	N/A	41	84	73	86
Number of meetings with federal and/or state officials	N/A	36	53	66	70
Legislation supported or opposed (e.g., number of bills, number of resolutions, number of appropriations requests)	N/A	46	53	59	65

[1] The Community & Legislative Services Department was created in December 2005 in anticipation of the change to the Strong Mayor form of government in January 2006. The Fiscal Year 2006 figures reflect only a portion of the year, December 2005 through June 2006, with the exception of CityTV. CityTV was in place previously thus information was available for Fiscal Year 2005 and all of Fiscal Year 2006.

Department Summary

Community & Legislative Services								
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**		FY 2008-2009 CHANGE
Positions		23.00		29.00		**28.00**		(1.00)
Personnel Expense	$	2,773,905	$	3,248,541	**$**	**3,304,419**	$	55,878
Non-Personnel Expense	$	1,030,484	$	1,131,992	**$**	**882,386**	$	(249,606)
TOTAL	$	3,804,389	$	4,380,533	**$**	**4,186,805**	$	(193,728)

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Community & Legislative Services			
Administration	0.00	1.00	**1.00**
Boards & Commissions/Community Outreach	1.00	4.00	**4.00**
City TV	4.00	4.00	**3.00**
Communications	6.00	6.00	**6.00**
Council Liaison	4.00	4.00	**4.00**
Group Management	0.00	2.00	**2.00**
Intergovernmental Relations	4.00	3.00	**3.00**
Mayor's Protocol	1.00	1.00	**1.00**
Policy	3.00	4.00	**4.00**
Total	**23.00**	**29.00**	**28.00**

Department Expenditures

		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**
GENERAL FUND						
Community & Legislative Services						
Administration	$	-	$	315,002	**$**	**266,156**
Boards & Commissions/Community Outreach	$	161,264	$	396,488	**$**	**390,141**
City TV	$	646,320	$	631,136	**$**	**503,365**
Communications	$	891,688	$	791,287	**$**	**792,810**
Community & Legislative Services	$	(7,325)	$	(10,834)	**$**	**25,577**
Council Liaison	$	590,502	$	483,590	**$**	**433,184**
Group Management	$	-	$	326,170	**$**	**337,093**
Intergovernmental Relations	$	901,690	$	777,804	**$**	**771,483**
Mayor's Protocol	$	99,844	$	142,537	**$**	**137,603**

Community & Legislative Services

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Community & Legislative Services			
Policy	$ 520,406	$ 527,353	**$ 529,393**
Total	**$ 3,804,389**	**$ 4,380,533**	**$ 4,186,805**

Significant Budget Adjustments

GENERAL FUND

Community & Legislative Services	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 149,954	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ 8,000
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (24,273)	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (38,262)	$ 0
Savings from the Five-Year Financial Outlook Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules.	(1.00)	$ (281,147)	$ 0

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ 1,864,047	$ 2,141,232	**$ 2,174,551**

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Fringe Benefits	$ 909,858	$ 1,107,309	**$ 1,129,868**
SUBTOTAL PERSONNEL	$ 2,773,905	$ 3,248,541	$ **3,304,419**
NON-PERSONNEL			
Supplies & Services	$ 825,141	$ 1,000,266	**$ 776,805**
Information Technology	$ 150,025	$ 65,466	**$ 31,214**
Energy/Utilities	$ 51,777	$ 59,541	**$ 70,157**
Equipment Outlay	$ 3,541	$ 6,719	**$ 4,210**
SUBTOTAL NON-PERSONNEL	$ 1,030,484	$ 1,131,992	$ **882,386**
TOTAL	$ 3,804,389	$ 4,380,533	$ **4,186,805**

Revenues by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Charges for Current Services	$ 834,785	$ 258,900	**$ 266,900**
Transfers from Other Funds	$ 195,703	$ -	**$ -**
TOTAL	$ 1,030,488	$ 258,900	**$ 266,900**

Salary Schedule

GENERAL FUND

Community & Legislative Services

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
1235	Multimedia Production Coordinator	3.00	**2.00**	$ 58,222	$ 116,443
1535	Clerical Assistant II	1.00	**1.00**	$ 35,402	$ 35,402
1857	Sr Legislative Recorder	1.00	**1.00**	$ 50,492	$ 50,492
1871	Sr Public Information Officer	1.00	**0.00**	$ -	$ -
2153	Deputy Chief	1.00	**1.00**	$ 150,010	$ 150,010
2213	Council Representative II	22.00	**22.00**	$ 78,430	$ 1,725,470
2270	Program Manager	0.00	**1.00**	$ 80,000	$ 80,000
	Overtime Budgeted	0.00	**0.00**	$ -	$ 13,707
	Temporary Help	0.00	**0.00**	$ -	$ 3,027
	Total	29.00	**28.00**		**$ 2,174,551**
COMMUNITY & LEGISLATIVE SERVICES TOTAL		29.00	**28.00**		**$ 2,174,551**

Special Events



Department Description

The Office of Special Events is responsible for the overall management of events that take place on public property. It supports the significant role that events play in the development of San Diego's economic prosperity and enhancement of civic pride.

Representatives from the Office of Special Events work collaboratively with special event, business, and visitor industries, along with residential leadership from throughout the community, to facilitate events that provide unique and memorable experiences for residents and visitors while ensuring public safety and reducing risk to the City of San Diego.

The leadership the Office of Special Events provides to the City-wide Special Events Management Team is crucial. This team is comprised of representatives from more than sixty city, county, State, and federal governmental agencies involved in the recruitment, planning, permit review, and on-site management of special events.

The Office of Special Events also works with the tourist industry to coordinate the development of bid proposals to bring major events and conventions to San Diego, and serves as a liaison to these events once they have been secured.

The Department's mission is:

> ***To enhance the vitality, quality, and economic prosperity of San Diego through the support of special events***

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Provide leadership and coordination for the management of special events in San Diego
The Department will move toward accomplishing this goal by focusing on the following objectives.

- Ensure a coordinated approach to the planning and on-site management of special events
- Manage internal reviewing authority procedures for the review of special event permit applications

Special Events

Goal 2: Establish safe and enjoyable venues to support special events in San Diego
The Department will move toward accomplishing this goal by focusing on the following objectives.

- Minimize the City of San Diego's exposure to risk as it relates to special events
- Establish and support the implementation of best practices

Goal 3: Promote and enhance the economic strength of San Diego
The Department will move toward accomplishing this goal by focusing on the following objectives.

- Participate in regional business development and visitor industry initiatives
- Maintain San Diego's national and international reputation as an industry leader in special event management

Goal 4: Utilize information technology (IT) solutions to support internal and external customers
The Department will move toward accomplishing this goal by focusing on the following objectives.

- Support internal customers through the development of technology that enables multi-disciplinary and multi-agency online interaction for the review and issuance of special event permits
- Develop an online special event permit application that supports external customer needs and interfaces with the permit application review process

Service Efforts and Accomplishments

In Fiscal Year 2008, the Office of Special Events provided management services to an extensive portfolio of national and international level events that took place in San Diego including the Buick Open, Fed Cup, Red Bull Races, Rock 'n' Roll Marathon, U.S. Open, Bio 2008, Comic-Con International, Surf Cup, and the Poinsettia and Holiday Bowls. Additionally, the Office of Special Events provided permitting, technical support, or promotional services to 1,700 community and major civic events attended by 10 million people.

Working collaboratively with the San Diego Business Improvement District Council, the Office of Special Events oversees the fundraising and management of Balboa Park December Nights, the largest free festival in San Diego. An average of 250,000 people attend San Diego's favorite kick-off to the holiday season which will be one of the signature events featured in the 100th anniversary celebration of the park—Balboa Park 2015.

A number of policies and regulations adopted by the City of San Diego became effective in Fiscal Year 2008 that had an impact on the event industry including new recycling requirements, storm water pollution prevention regulations, and the one-year trial "alcohol ban" for the beach and bay areas. Implementation of these new regulations required extensive outreach to the industry, policy development, and increased the regulatory compliance requirements for event organizers. Additionally, the Office of Special Events played a key role in the management of the Rancho Bernardo Local Assistance Center that was established to serve San Diegans affected by the October 2007 fire storms.

The City of San Diego continues to serve as an industry leader in the management of special events. The impact of the September 11, 2001 terrorist attacks on the World Trade Center has been significant to the special event industry with many agencies and organizations recognizing the potential exposure special events can bring to their municipality. Since 2001, more than 450 municipalities, agencies, and organizations have sought best practices materials and information from the Office of Special Events to use as benchmarks in the establishment of their internal policies and operating practices. The City of San Diego's reputation as a leader in event management complements the economic development and visitor industry initiatives to bring major national and international level events and conventions to San Diego that benefit the regional economy.

Budget Dollars at Work: Performance Expectations

Goal 1: Provide leadership and coordination for the management of special events in San Diego

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Number of production meetings coordinated with City-wide Team and event organizers	144	171	170
2. Percent of the special events best practices guide revised	0%	80%	100%

Goal 2: Establish safe and enjoyable venues to support special events in San Diego

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Number of insurance claims paid exceeding $1,000	0	0	0
2. Percent of the special events best practices guide completed	0%	80%	100%

Goal 3: Promote and enhance the economic strength of San Diego

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Annual Transient Occupancy Tax (TOT) revenue generated as a result of events in San Diego	$1.0M	$2.5M	$1.0M
2. Number of municipalities and agencies seeking San Diego's event management model information	65	68	70

Goal 4: Utilize information technology (IT) solutions to support internal and external customers

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of Special Events Permit System (SEPS) upgrade completed	0	0	100%
2. Percent of the interactive online special event permit application system implementation completed	0	90%	100%

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Workload Data					
Number of major civic and community events that received permitting, technical, and or promotional assistance	1,600	1,650	1,700	1,750	1,950
Number of attendees at major civic and community events that received support services	9.5M	9.8M	10.0M	10.5M	10.3M
Number of production meetings coordinated with event organizers and City-wide Special Events Team	115	125	168	171	170
Number of public safety, risk prevention, and community service programs or agencies represented on City-wide Special Events Team	57	57	60	60	60

Department Summary

Special Events								
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**		FY 2008-2009 CHANGE
Positions		6.00		3.00		**3.00**		0.00
Personnel Expense	$	761,302	$	331,902	**$**	**329,743**	$	(2,159)
Non-Personnel Expense	$	381,586	$	166,078	**$**	**316,108**	$	150,030
TOTAL	$	1,142,888	$	497,980	**$**	**645,851**	$	147,871

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Special Events			
Corporate Partnership Program	1.00	0.00	**0.00**
Major Gifts & Philan Planning	1.00	0.00	**0.00**
Special Events	3.00	3.00	**0.00**
Special Projects	1.00	0.00	**0.00**
Total	**6.00**	**3.00**	**0.00**
TRANSIENT OCCUPANCY TAX FUND			
Special Events			
Special Events	0.00	0.00	**3.00**
Total	**0.00**	**0.00**	**3.00**
DEPARTMENT TOTAL	**6.00**	**3.00**	**3.00**

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Special Events			
Communications Program	$ 19	$ -	**$** -
Corporate Partnership Program	$ 224,949	$ 437	**$** -
Major Gifts & Philan Planning	$ 146,030	$ 70	**$** -
Special Events	$ 587,625	$ 494,370	**$** -
Special Projects	$ 184,265	$ 3,103	**$** -
Total	**$ 1,142,888**	**$ 497,980**	**$** -

Special Events

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	FY 2009 FINAL
TRANSIENT OCCUPANCY TAX FUND			
Special Events			
Special Events	$ -	$ -	**$ 645,851**
Total	**$ -**	**$ -**	**$ 645,851**
DEPARTMENT TOTAL	**$ 1,142,888**	**$ 497,980**	**$ 645,851**

Significant Budget Adjustments

GENERAL FUND

Special Events	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (2,159)	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (3,232)	$ 0
Special Events Department Transfer to TOT Fund Special Events Department transfer out of the General Fund into the Transient Occupancy Tax (TOT) Fund.	(3.00)	$ (492,589)	$ (287,000)

TRANSIENT OCCUPANCY TAX FUND

Special Events	Positions	Cost	Revenue
Transfer of Department to Transient Occupancy Tax (TOT) Fund Transfer of Special Events Department and all associated expenses from the General Fund to Special Promotional Programs in the TOT Fund.	3.00	$ 492,589	$ 287,000
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 97,176	$ 0
Moving Cost Adjustment and Expense Reinstatement Reinstatement of support for regulatory and permit review processes, and a one-time allocation for staff relocation.	0.00	$ 50,000	$ 0

Significant Budget Adjustments

TRANSIENT OCCUPANCY TAX FUND

Special Events	Positions	Cost	Revenue
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 4,637	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 1,449	$ (87,000)

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ 525,242	$ 219,174	**$ 219,174**
Fringe Benefits	$ 236,060	$ 112,728	**$ 110,569**
SUBTOTAL PERSONNEL	$ 761,302	$ 331,902	$ **329,743**
NON-PERSONNEL			
Supplies & Services	$ 162,397	$ 22,449	**$ 74,716**
Information Technology	$ 211,382	$ 140,419	**$ 236,833**
Energy/Utilities	$ 7,007	$ 2,410	**$ 3,759**
Equipment Outlay	$ 800	$ 800	**$ 800**
SUBTOTAL NON-PERSONNEL	$ 381,586	$ 166,078	$ **316,108**
TOTAL	$ 1,142,888	$ 497,980	$ **645,851**

Revenues by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Charges for Current Services	$ 856,525	$ 287,000	**$ -**
TOTAL	$ 856,525	$ 287,000	**$ -**

Salary Schedule

TRANSIENT OCCUPANCY TAX FUND
Special Events

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
1776	Public Information Clerk	0.00	**1.00**	$ 37,688	$ 37,688
2270	Program Manager	0.00	**2.00**	$ 89,148	$ 178,295

Special Events

Salary Schedule

TRANSIENT OCCUPANCY TAX FUND

Special Events

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
	Ex Perf Pay-Unclassified	0.00	**0.00**	$ -	$ 3,191
	Total	0.00	**3.00**		**$ 219,174**
SPECIAL EVENTS TOTAL		0.00	**3.00**		**$ 219,174**

City Planning and Development

Mission

The mission of the City Planning and Development group is to provide the City of San Diego with the highest quality public services in the areas of city planning, redevelopment, economic development, real estate asset management, development services, and neighborhood code compliance, thereby continually enhancing the quality of life for all residents of, and visitors to, San Diego.

Group Description

The City Planning and Development group consists of the following departments: City Planning and Community Investment, Development Services, and Real Estate Assets. In addition, the Real Estate Assets Department manages a number of major assets for the City, each of which is described uniquely in this section. These assets include PETCO Park, QUALCOMM Stadium, and the Concourse and Municipal Parking Garage departments.

The City Planning and Development group is managed by a Deputy Chief Operating Officer and supported by an Assistant Deputy Chief Operating Officer and an Executive Secretary.

BUDGET DEPARTMENT	POSITIONS	PERSONNEL EXPENSE	NON-PERSONNEL EXPENSE	TOTAL EXPENSE
City Planning and Development	3.00	$ 491,437	$ 42,661	$ 534,098
City Planning and Community Investment	128.45	$ 13,747,279	$ 10,144,750	$ 23,892,029
Development Services	527.00	$ 42,948,706	$ 13,766,654	$ 56,715,360
Mission Bay Improvements Fund	0.00	$ -	$ 2,466,802	$ 2,466,802
PETCO Park	0.50	$ 81,777	$ 17,587,044	$ 17,668,821
QUALCOMM Stadium	22.75	$ 3,088,910	$ 15,623,977	$ 18,712,887
Real Estate Assets	37.50	$ 3,797,180	$ 4,857,401	$ 8,654,581
Regional Park Improvement Fund	0.00	$ -	$ 2,466,803	$ 2,466,803
	719.20	$ 64,155,289	$ 66,956,092	$ 131,111,381

City Planning and Community Investment

City Planning and Community Investment



Department Description

This newly constituted department combines Planning, Economic Development, and Redevelopment to integrate the City's development strategy, policies, and visioning processes with some of its major implementation tools. The Department is organized into four divisions: Planning, Urban Form, Economic Development, and Redevelopment. Additionally, the Department includes the Facilities Financing Program that monitors development agreements and formulates and administers a variety of funds used to finance public facilities in community planning areas throughout the City.

The Department's mission is:

> ***To engage San Diegans to plan, implement, and maintain a sustainable city through the wise use of land, resources, and aesthetics ensuring a high quality of life for all generations***

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Create visionary plans that are achievable
Creating plans that are highly valued by the public requires coordination and collaboration in order to form implementation strategies that effectively execute plans. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Employ the collaborative use of multi-disciplinary teams
- Present plans in a cohesive and comprehensive way
- Ensure that all work efforts include an implementation strategy

Goal 2: Foster economic development
Encouraging community revitalization and promoting economic opportunity for all segments of the population is a key component in ensuring a high quality of life. It is essential to retain, attract and maintain the type of businesses that contribute positively to the local economy. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Leverage public incentives and assistance to promote community revitalization
- Promote economic development efforts to attract and induce investment in local businesses
- Work with key businesses in targeted industries to provide assistance and incentives that result in the retention and creation of jobs and investment

City Planning and Community Investment

- Support and encourage local businesses to provide private sector revitalization solutions

Goal 3: Implement redevelopment

The purpose of redevelopment is to assist local governments in the elimination of blight from designated areas through new development, infrastructure, public spaces and facilities, reconstruction, and rehabilitation. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Provide, upgrade, restore, and enhance public infrastructure and facilities
- Increase the supply of affordable housing, improve housing conditions, and increase affordable housing opportunities
- Promote economic development activities that retain and expand business and employment opportunities
- Enhance and preserve neighborhood character and rehabilitate historical properties

Goal 4: Finance public facilities

One ongoing challenge is providing adequate public facilities, such as parks, libraries, fire stations, and streets, to serve the City's current and future populations. Funding these facilities will occur through a combination of financing strategies. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Maintain an effective facilities financing program to ensure the impact of new development is mitigated through appropriate fees
- Pursue a broad range of funding sources to finance public facilities and infrastructure
- Invest in public infrastructure that supports and leverages private investment in communities
- Coordinate with redevelopment agencies to effectively utilize tax increment and other agency financing in order to leverage additional funds

Goal 5: Develop a focused and productive department workforce

A skilled and productive workforce is essential for every type of organization. Having highly-trained, self-directed employees results in more operational effectiveness, as well as a better work product. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Establish and integrate CPCI work plan priorities
- Promote the use of cross-disciplinary teams
- Promote professional growth and development
- Reward and recognize good employee performance

Service Efforts and Accomplishments

Planning

During Fiscal Year 2008, the Planning Division provided planning services including preparation of the General Plan, community plans, and mobility studies, as well as planning group support, grant administration, development project reviews and other efforts.

The General Plan is the blueprint for how the City of San Diego will grow and develop over the next 20 to 30 years. Work on the General Plan and Program Environmental Impact Report (PEIR) continued in Fiscal Year 2008 culminating in approval on March 10, 2008. Work included release of the final public hearing Draft General Plan and PEIR in September 2007; public hearings before the Planning Commission, Land Use and Housing Committee, and Natural Resources and Culture Committee in November 2007, December 2007, and January 2008; and City Council consideration and approval on March 10, 2008.

The Planning Division made significant progress with on-going community plan updates in the Otay Mesa and Ocean Beach communities. Both of these community plan updates are anticipated to be scheduled for City Council consideration in mid-Fiscal Year 2009. In addition, community plan updates began in Fiscal Year 2008 for the Barrio Logan community, and initiated for the Uptown, Greater North Park, and Greater Golden Hill communities. These latter three updates will be conducted concurrently in order to address issues common to all areas including mobility, open space, and environmental considerations.

In addition to community plan updates, the Planning Division processed approximately 25 community plan amendments. These amendments affected communities throughout the City and dealt with issues from providing mixed use policies for commercial/residential development, to amending land use plans to allow appropriate uses that had not previously been anticipated. The Planning Division also supported San Diego's 42 recognized community planning groups. Most notably, the Division worked with community planning groups to bring their operating bylaws into conformance with provisions of the Brown Act and Council Policy 600-24. The Division trained planning group members on planning group operations, conformance with the Brown Act, and other topics. The Division also reviewed numerous discretionary development proposals in order to ensure conformance with adopted community plans and related policy documents. The Mobility Section of Planning initiated development of the Bicycle Master Plan as well as work on seven pilot communities for the Pedestrian Master Plan. Work on two grant funded mobility projects, the Hillcrest Corridor and San Ysidro Mobility Strategies, were completed in Fiscal Year 2008. These studies provide recommendations for traffic calming and other street improvements to improve multimodal circulation within these communities.

Urban Form

The new Urban Form Division was created in Fiscal Year 2008 and includes four sections: Urban Design, Park Planning, Historic Resources, and the Multiple Species Conservation Program (MSCP). Work conducted in this Division will focus on urban design strategies, project design, open space and park systems planning, and historic preservation.

The Park Planning Section helped complete the Recreation and Conservation Elements of the newly-adopted General Plan Update. Park Planning staff provided analysis and evaluation of new policies affecting the application of population-based park and recreation standards City-wide. Park Planning staff initiated and monitored the acquisition of parkland located in five communities in accordance with development agreements and discretionary permit conditions and reviewed 440 discretionary and ministerial development proposals for impacts to existing parks and open space. Staff also prepared and submitted 30 new park projects City-wide for the Fiscal Year 2009 Capital Improvements Program Budget, a process that required community outreach, creation of scopes of work, preparation of cost estimates, and identifying appropriate funding sources.

The Historic Resources staff played a major role in the completion of the Historic Preservation Element of the General Plan Update. Staff also completed the San Diego Modernism Historic Context Statement, reviewed 60 projects with the Historic Resources Board (HRB) Design Assistance Subcommittee, completed 150 project reviews involving designated historic sites, and held ten public hearings and 24 public subcommittee meetings. Staff processed two new historic districts in the Uptown Community, substantially updated the Burlingame Historic District in North Park, and reviewed and took forward 58 individually significant historical resources for designation by the HRB. Additionally, Historical Resources staff co-sponsored the California Preservation Foundation workshop on the State Historic Building Code, conducted five community workshops on historical resources, conducted 100 building site visits to assess potential for historical significance, and completed after-fire damage assessment to one archaeological site and six structures.

The Multiple Species Conservation Program (MSCP) Section reviewed 100 development projects for compliance with the MSCP Implementing Agreement, compiled the MSCP Annual Report for the U.S. Fish and Wildlife Service and California Department of Fish and Game, and administered over $750,000 in grants for endangered species policy, monitoring, and habitat restoration. Additionally, 48,456 acres of land have been conserved or obligated for conservation since the adoption of the Program which is approximately 92 percent of the target conservation area in the city.

Economic Development

The Business Expansion, Attraction, and Retention (BEAR) Team provided targeted technical, permitting, and due diligence assistance to 10 manufacturing businesses and two industrial developers that are constructing over 1.6 million square feet of new office and industrial space and adaptively re-using an additional 450,000 square feet. These projects, which include the new world headquarters for Sony Electronics and ResMed Corporation, will result in over $400 million worth of new taxable private sector investment that will in turn generate over 4,800 new jobs and over $600,000 of new revenue annually to the City's General Fund.

City Planning and Community Investment

A Tourism Marketing District (TMD) was created and will be managed by the Office of Small Business (OSB). The TMD will raise more than $25 million annually over a five year period to promote tourism and increase hotel room night consumption in the City of San Diego. Of this $25 million, approximately $10 million will be accrued directly for the benefit of the City's General Fund.

The Office of Small Business provided individual assistance to more than 5,000 aspiring and existing entrepreneurs with information and referrals and provided project and contract management services to more than 50 non-profit organizations developing economic opportunities in more than 15 neighborhoods and developing tourism in and to San Diego. OSB staff also provided project and contract management services to six community parking districts, partnered on the downtown parking pilot program and proposed the pilot's expansion throughout the downtown area, and initiated a parking study and the development of parking requirements for affordable housing projects within the city.

The Community Development Block Grant (CDBG) Program provided over $15 million in funds to programs that serve the low and moderate income communities of the City of San Diego. The CDBG Program staff provided oversight on 182 projects and directly managed 42 contracts. The City is currently engaged in reforming the CDBG process. The first amendments to the governing City Council Policy were processed in January 2008 and remaining reforms are expected to be completed by July 2009.

The San Diego Regional Enterprise Zone was conditionally approved by the State of California and final designation is anticipated in Fiscal Year 2009. The Enterprise Zone stimulates business investments and creates jobs in economically disadvantaged areas. More than 2,700 employee hiring tax credit vouchers were approved for businesses located in the Enterprise Zone and the Local Area Military Base Recovery Area (LAMBRA), 350 of which were for new jobs. The Business Finance section managed the U.S. Department of Housing and Urban Development (HUD) Section 108 Loan Program portfolio consisting of 17 loans totaling approximately $35.9 million. In addition, the Business Finance section managed three small business loan Programs totaling $4.3 million, funded by Economic Development Administration (EDA) grants. In Fiscal Year 2008, five loans totaling $1.2 million were approved and disbursed that were used to create and retain 38 jobs. Two additional loans totaling $1.2 million approved in Fiscal Year 2008 are pending final documentation for disbursement in Fiscal Year 2009.

Facilities Financing
Seven financing plans and amendments were updated and approved for the funding of public facilities in Fiscal Year 2008, including the Infrastructure Financing Plan as referenced in the recently approved General Plan, collected $41.1 million in impact fees to fund future community facilities in Fiscal Year 2008, and entered the City into the Statewide Community Infrastructure Program (SCIP) to give developers an alternate way to finance impact fees. Facilities Financing staff also developed the Regional Transportation Congestion Improvement Plan (RTCIP), as required by the November 2004 TransNet sales tax approval, and approved two reimbursement agreements.

Redevelopment
Service efforts and accomplishments are listed under the specific project area budgets.

Budget Dollars at Work: Performance Expectations

Goal 1: Create visionary plans that are achievable

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of General Plan Action Plan completed	N/A	75%	100%
2. Percent of community plans equal to or less than:			
▪ 5 years old	2%	0%	26%
▪ 10 years old	15%	30%	26%
▪ 15 years old	30%	51%	51%
3. Percent of Economic Development Strategic Plan completed	N/A	N/A	100%
4. Percent of City-wide Parks Master Plan completed	N/A	N/A	5%

Goal 2: Foster economic development

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of Housing and Urban Development (HUD) Community Development Block Grant (CDBG) audit recommendations completed	100% of prior audits	40%	100% of most recent audits
2. Percent of Community Development Block Grant reform and new Council policy completed	N/A	50%	100%
3. Number of businesses in targeted industries assisted	42	89	50
4. Number of small businesses assisted	2,250	5,233	5,105
5. Number of Enterprise Zone Hiring Credit vouchers issued	2,879	2,714	4,500
6. Private investment dollars leveraged by economic development programs	$183.7M	$190M	$300M
7. Number of jobs created through economic development programs	4,392	4,186	3,340

Goal 3: Implement redevelopment

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percentage of five year Implementation Plans updated	N/A	100%	100%
2. Percentage of revised implementation strategies for Pilot Villages updated	N/A	100%	100%
3. Number of affordable housing units completed by the Redevelopment Agency	402	409	326

Goal 4: Finance public facilities

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of Public Facilities Financing Plans (PFFPs) equal to or less than:			
▪ 1 year old since last comprehensive update	22%	24%	19%
▪ 2 years old since last comprehensive update	37%	37%	37%
▪ 3 years old since last comprehensive update	47%	48%	49%
2. Amount of public facility improvements funded through Facilities Benefit Assessments (FBAs)	$85.4M	$43.9M	$61M
3. Amount of public facility improvements funded through Development Impact Fees (DIFs)	$4.5M	$12.8M	$2.2M
4. Amount of public facility improvements funded through tax increment	$3.1M	$25.2M	$5.5M
5. Amount of public facility improvements funded through other sources	$3.8M	$4.8M	$3.8M
6. Acreage of Multiple Species Conservation Program (MSCP) lands secured	51	39	17

Goal 5: Develop a focused and productive workforce

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Number of employees with professional certification	N/A	24	33
2. Percent of staff (non-management) that attend training	N/A	60%	90%
3. Percent of project managers trained on department grants and contracts management	N/A	N/A	80%

City Planning and Community Investment

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Workload Data					
Number of community plan updates initiated, ongoing, or completed	2	2	2	6	8
Number of environmental, open space, and park plans initiated, ongoing, or completed	N/A	N/A	N/A	8	7
Number of mobility plans initiated, ongoing, or completed	3	3	5	8	19
Total number of plan reviews completed by the Department	2,670	2,692	2,425	2,303	1,500[1]
Number of community meetings attended	227	N/A	N/A	340	340
Number of historic designations for properties processed	52	N/A	71	58	50
Number of historic resources area surveys completed	N/A	N/A	3	1	2
Number of historic district designations processed	N/A	N/A	4	3	1
Value of Assessment District funds managed[2]	$8.5M	$8.6M	$8.7M	$18.7M	$34.0M
Value of Parking District funds managed	$2.7M	$2.7M	$2.7M	$4.1M (including funds carried over from previous fiscal years)	$2.7M
Value of CDBG[3] funds managed	$18.26M	$17.28M	$15.5M	$17.7M	$14.58M
Value of new small business loans managed	$1.0M	$0.675M	$0.24M	$1.2M	$0.84M
Number of contracts administered by the Economic Development Division	95	98	117	112	100
Number of businesses assisted by economic development programs	4,064	2,226	2,292	5,263	5,155
Number of redevelopment project areas managed	10	11	11	11	11

[1] The reduction in the target amount is due to shifting the review of projects from City Planning staff to Development Services staff in order for City Planning staff to focus on Community Plan Updates

[2] Includes Business Improvement Districts (BIDs), Maintenance Assessment Districts (MADs), the Downtown Property and Business Improvement District (PBID), and the Tourism Marketing District (TMD)

[3] Community Development Block Grant (CDBG)

City Planning and Community Investment

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Total amount of tax increment managed	$23.9M	$32.3M	$40.0M	$40.5M	$43.4M
Total dollar amount of facilities financing funds managed	$127.5M	$132.0M	$116.7M	$123.4M	$123.0M
Number of plans reviewed for impact fee assessments	1,203	1,201	821	764	700
Number of development agreements monitored	17	16	11	11	11

City Planning and Community Investment

Department Summary

City Planning and Community Investment								
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**		FY 2008-2009 CHANGE
Positions		118.55		137.45		**128.45**		(9.00)
Personnel Expense	$	11,633,922	$	14,516,262	**$**	**13,747,279**	$	(768,983)
Non-Personnel Expense	$	2,451,778	$	8,751,752	**$**	**10,144,750**	$	1,392,998
TOTAL	$	14,085,700	$	23,268,014	**$**	**23,892,029**	$	624,015

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
City Planning and Community Investment			
Admin & Tech Svcs Mgmt	0.00	0.00	**1.00**
Administrative Services	0.00	0.00	**8.50**
Brown Act Compliance	0.00	0.00	**1.00**
Comm Plan Updates & Spec Projs	23.75	20.75	**6.00**
CP&CI Management	0.00	0.00	**1.00**
Economic Development	0.00	18.00	**11.00**
Economic Development Mgmt	0.00	1.00	**1.00**
Grant Monitoring & Admin	0.00	9.00	**10.00**
Historical Resources Planning	0.00	0.00	**4.75**
Multiple Species Conserv Prog	0.00	0.00	**3.00**
Multiple Species Conservation Program	3.00	3.00	**0.00**
Park Planning	0.00	0.00	**5.00**
Park Planning Activity Group	0.00	7.00	**0.00**
Planning & Economic Research	0.00	0.00	**1.00**
Planning Implementation	0.00	0.00	**8.00**
Planning Mgmt	4.00	4.00	**1.00**
Planning Policy	6.00	5.00	**4.00**
Sm Bus & Neighbrhd Revitalize	0.00	0.00	**9.00**
Support Services	13.50	12.50	**0.00**
Support Services - Econ Dev	0.00	3.20	**0.00**
Technical Services	0.00	0.00	**4.20**
Transportation Planning	10.00	10.00	**4.00**
Urban Form Mgmt	0.00	0.00	**1.00**
Total	**60.25**	**93.45**	**84.45**

City Planning and Community Investment

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
FACILITIES FINANCING FUND			
Facilities Financing			
Facilities Financing	17.00	16.00	**16.00**
Total	**17.00**	**16.00**	**16.00**
REDEVELOPMENT FUND			
Redevelopment			
Administration	6.00	6.00	**8.00**
Affordable Housing	3.10	3.10	**1.00**
Department Management	0.80	0.00	**0.00**
Redevelopment Plan Implementation	17.90	18.90	**19.00**
Total	**27.80**	**28.00**	**28.00**
CDBG ADMINISTRATION			
CDBG Admin/Youth Services			
CDBG Admin/Youth Services	9.30	0.00	**0.00**
Total	**9.30**	**0.00**	**0.00**
CDBG Disability Services			
CDBG Disability Services	4.20	0.00	**0.00**
Total	**4.20**	**0.00**	**0.00**
DEPARTMENT TOTAL	**118.55**	**137.45**	**128.45**

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
City Planning and Community Investment			
Admin & Tech Svcs Mgmt	$ -	$ -	**$ 122,372**
Administrative Services	$ -	$ -	**$ 2,719,571**
Brown Act Compliance	$ -	$ -	**$ 60,836**
Comm Plan Updates & Spec Projs	$ 2,860,953	$ 2,974,752	**$ 2,276,061**
Community Planning	$ (608,166)	$ (244,063)	**$ (233,764)**
CP&CI Management	$ -	$ -	**$ 266,200**
Economic Development	$ -	$ 5,177,194	**$ 1,713,355**
Economic Development Mgmt	$ -	$ 186,030	**$ 193,955**
Grant Monitoring & Admin	$ -	$ 1,177,784	**$ 1,590,156**
Historical Resources Planning	$ -	$ -	**$ 524,478**
Multiple Species Conserv Prog	$ -	$ -	**$ 352,228**
Multiple Species Conservation Program	$ 430,238	$ 444,665	**$ -**
Park Planning	$ -	$ -	**$ 631,801**
Park Planning Activity Group	$ -	$ 766,883	**$ -**
Planning & Economic Research	$ -	$ -	**$ 122,605**
Planning Implementation	$ -	$ -	**$ 991,113**

City Planning and Community Investment

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
City Planning and Community Investment			
Planning Mgmt	$ 603,859	$ 647,520	**$ 175,693**
Planning Policy	$ 736,851	$ 640,334	**$ 496,993**
Public Info & Comm	$ -	$ -	**$ 51,049**
Public Involvement and Communications	$ 2,414	$ 2,414	**$ -**
Sm Bus & Neighbrhd Revitalize	$ -	$ -	**$ 4,475,298**
Support Services	$ 1,553,753	$ 1,352,385	**$ -**
Support Services - Econ Dev	$ -	$ 2,255,358	**$ -**
Technical Services	$ -	$ -	**$ 565,488**
Transportation Planning	$ 1,266,822	$ 1,335,079	**$ 626,945**
Urban Form Mgmt	$ -	$ -	**$ 175,693**
Total	**$ 6,846,724**	**$ 16,716,335**	**$ 17,898,126**
FACILITIES FINANCING FUND			
Facilities Financing			
Facilities Financing	$ 2,574,898	$ 2,687,127	**$ 2,655,287**
Total	**$ 2,574,898**	**$ 2,687,127**	**$ 2,655,287**
REDEVELOPMENT FUND			
Redevelopment			
Administration	$ 622,029	$ 613,238	**$ 824,207**
Affordable Housing	$ 293,660	$ 308,180	**$ 119,870**
Department Management	$ 68,382	$ 7,743	**$ -**
Redevelopment Plan Implementation	$ 2,207,931	$ 2,732,535	**$ 2,394,539**
Total	**$ 3,192,002**	**$ 3,661,696**	**$ 3,338,616**
CDBG ADMINISTRATION			
CDBG Admin/Youth Services			
CDBG Admin/Youth Services	$ 1,065,332	$ 202,856	**$ -**
Total	**$ 1,065,332**	**$ 202,856**	**$ -**
CDBG Disability Services			
CDBG Disability Services	$ 406,744	$ -	**$ -**
Total	**$ 406,744**	**$ -**	**$ -**
DEPARTMENT TOTAL	**$ 14,085,700**	**$ 23,268,014**	**$ 23,892,029**

City Planning and Community Investment

Significant Budget Adjustments

GENERAL FUND

City Planning and Community Investment	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 467,457	$ 0
Community Plan Updates Addition of funds for the Uptown/North Park/Golden Hill Community Plan Update cluster.	0.00	$ 1,150,000	$ 0
Small Business Enhancement Program (SBEP) Adjustment to balance SBEP budgeted expenditures with actual revenues per Council Policy 900-15.	0.00	$ 574,100	$ 0
Additional Support for the Community Development Block Grant (CDBG) Program Adjustment provides additional resources so that the City's CDBG program meets the standards requested by the U.S. Department of Housing and Urban Development (HUD).	0.00	$ 546,707	$ 785,674
Business Cooperation Program (BCP) Sales Tax Rebate Appropriation Adjustment to increase appropriations for sales tax rebates. Businesses generating sales tax revenue under this program will receive this rebate, which is consistent with Council approved economic development, redevelopment, and business incentive agreements.	0.00	$ 350,000	$ 0
Tourism Marketing District (TMD) Addition of 1.00 Administrative Aide I and associated non-personnel expenditures to administer the newly created Tourism Marketing District (TMD).	1.00	$ 72,567	$ 72,000
Support for Brown Act Compliance Addition of 1.00 Clerical Assistant II and associated non-personnel expenditures in order to comply with State Brown Act requirements.	1.00	$ 60,836	$ 0
Funding of Terminal Leave Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.	0.00	$ 37,890	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 6,589	$ 0

Significant Budget Adjustments

GENERAL FUND

City Planning and Community Investment	Positions	Cost	Revenue
Additional Revenue from Redevelopment Agency and Housing Commission Adjustment to fund a position decidated to managing General Plan - Housing Element updates, as well as affordable and other general housing issues in the City of San Diego.	0.00	$ 0	$ 65,000
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ (122,266)
Additional Funding for Downtown Marketing Program Increase in revenue to support a new Downtown Business Development Officer position. This position was created to increase the commercial vitality of the Centre City by developing a comprehensive marketing program to bring new office tenants into the community.	0.00	$ 0	$ 120,322
Park and Recreation Open Space Division Transfer Transfer of 1.00 Biologist III and associated non-personnel expenses related to the Multiple Species Conservation Program (MSCP) monitoring function to Park and Recreation, Open Space Division.	(1.00)	$ (109,528)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (233,764)	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (236,670)	$ 0
Public Use Lease Adjustment Adjustment for the estimated Public Use Lease Payment and Reserve for Las Americas, Imperial Marketplace, and Marketplace at the Grove.	0.00	$ (356,350)	$ 0
Savings from the Five-Year Financial Outlook Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules.	(4.00)	$ (440,951)	$ 0

City Planning and Community Investment

Significant Budget Adjustments

GENERAL FUND

City Planning and Community Investment	Positions	Cost	Revenue
Engineering & Capital Projects Business Process Reengineering (BPR) Adjustments to reflect the budgetary implementation of the Engineering & Capital Projects BPR, including the consolidation of all engineering and capital project functions into the Engineering & Capital Projects Department.	(6.00)	$ (707,092)	$ 0

FACILITIES FINANCING FUND

Facilities Financing	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 27,401	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 259,948	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (5,772)	$ 0
Removal of the Funding for the Enterprise Resources Planning (ERP) System Removal of the City's ERP system allocation established in the Fiscal Year 2008 Annual Budget and Fiscal Year 2009 Proposed Budget due to the utilization of alternative funding.	0.00	$ (11,343)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (37,791)	$ 0
One-Time Expenditure Removal Removal of one-time expenditues and matching revenues that reflect a Memorandum of Understanding with the City Comptroller.	0.00	$ (59,544)	$ (59,544)
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ (204,739)	$ 311,262

Significant Budget Adjustments

CDBG ADMINISTRATION

CDBG Admin/Youth Services	Positions	Cost	Revenue
Elimination of the Department Reduction to reflect the elimination of the department.	0.00	$ (202,856)	$ (986,000)

CDBG Disability Services	Positions	Cost	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ (340,000)

REDEVELOPMENT FUND

Redevelopment	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 54,366	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 53,280	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ (323,080)
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (72,178)	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (358,548)	$ 0

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ 7,985,605	$ 9,648,323	**$ 9,223,153**
Fringe Benefits	$ 3,648,317	$ 4,867,939	**$ 4,524,126**
SUBTOTAL PERSONNEL	$ 11,633,922	$ 14,516,262	$ **13,747,279**

City Planning and Community Investment

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	FY 2009 FINAL
NON-PERSONNEL			
Supplies & Services	$ 1,856,509	$ 8,325,249	**$ 9,661,715**
Information Technology	$ 399,899	$ 259,696	**$ 304,169**
Energy/Utilities	$ 136,347	$ 105,100	**$ 125,331**
Equipment Outlay	$ 59,023	$ 61,707	**$ 53,535**
SUBTOTAL NON-PERSONNEL	$ 2,451,778	$ 8,751,752	$ **10,144,750**
TOTAL	$ 14,085,700	$ 23,268,014	$ **23,892,029**

Revenues by Category

	FY 2007 BUDGET	FY 2008 BUDGET	FY 2009 FINAL
GENERAL FUND			
Licenses and Permits	$ 906,309	$ 797,309	**$ 747,309**
Revenue from Other Agencies	$ -	$ 106,298	**$ 106,298**
Charges for Current Services	$ 1,125,092	$ 2,700,483	**$ 3,483,598**
Transfers from Other Funds	$ 1,004,205	$ 115,688	**$ 303,303**
TOTAL	$ 3,035,606	$ 3,719,778	**$ 4,640,508**

Salary Schedule

GENERAL FUND

City Planning and Community Investment

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
1104	Account Clerk	1.00	**0.00**	$ -	$ -
1105	Administrative Aide I	1.00	**2.00**	$ 43,820	$ 87,640
1106	Sr Management Analyst	2.00	**3.00**	$ 71,273	$ 213,819
1107	Administrative Aide II	2.00	**4.00**	$ 50,492	$ 201,968
1207	Asst Engineer-Traffic	2.00	**0.00**	$ -	$ -
1218	Assoc Management Analyst	2.00	**1.00**	$ 64,335	$ 64,335
1227	Assoc Planner	9.00	**7.00**	$ 66,313	$ 464,191
1233	Assoc Engineer-Traffic	4.00	**2.00**	$ 80,212	$ 160,424
1348	Info Systems Analyst II	1.00	**1.00**	$ 64,077	$ 64,077
1350	Community Development Coord	3.00	**4.00**	$ 91,191	$ 364,764
1352	Community Development Spec II	9.00	**8.00**	$ 64,226	$ 513,804
1353	Community Development Spec III	0.00	**1.00**	$ 75,279	$ 75,279
1354	Community Development Spec IV	8.00	**8.00**	$ 79,269	$ 634,153
1401	Info Systems Technician	0.20	**0.20**	$ 50,990	$ 10,198
1535	Clerical Assistant II	4.50	**3.50**	$ 35,401	$ 123,905
1622	Biologist III	1.00	**0.00**	$ -	$ -
1638	Park Designer	3.00	**3.00**	$ 80,604	$ 241,811
1648	Payroll Specialist II	1.00	**1.00**	$ 41,507	$ 41,507

Salary Schedule

GENERAL FUND

City Planning and Community Investment

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1727	Principal Engineering Aide	2.00	**2.00**	$	60,401	$	120,802
1746	Word Processing Operator	3.00	**3.00**	$	37,689	$	113,067
1751	Project Officer I	1.00	**1.00**	$	79,940	$	79,940
1752	Project Officer II	1.00	**1.00**	$	92,598	$	92,598
1872	Sr Planner	16.75	**16.75**	$	78,544	$	1,315,609
1876	Executive Secretary	1.00	**0.00**	$	-	$	-
1878	Sr Traffic Engineer	3.00	**1.00**	$	92,844	$	92,844
1879	Sr Clerk/Typist	1.00	**1.00**	$	43,313	$	43,313
1917	Supv Management Analyst	1.00	**1.00**	$	80,127	$	80,127
1926	Info Systems Analyst IV	2.00	**1.00**	$	79,816	$	79,816
2172	Planning Director	1.00	**1.00**	$	160,000	$	160,000
2214	Deputy Director	3.00	**3.00**	$	120,056	$	360,168
2234	Principal Planner	1.00	**1.00**	$	83,778	$	83,778
2270	Program Manager	2.00	**2.00**	$	83,006	$	166,012
2272	Homeless Services Coordinator	1.00	**1.00**	$	78,035	$	78,035
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(201,486)
	Bilingual - Regular	0.00	**0.00**	$	-	$	1,568
	Overtime Budgeted	0.00	**0.00**	$	-	$	77,045
	Reg Pay For Engineers	0.00	**0.00**	$	-	$	111,603
	Temporary Help	0.00	**0.00**	$	-	$	5,957
	Termination Pay Annual Leave	0.00	**0.00**	$	-	$	34,539
	Total	93.45	**84.45**			**$**	**6,157,210**

FACILITIES FINANCING FUND

Facilities Financing

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1106	Sr Management Analyst	7.00	**7.00**	$	71,273	$	498,908
1218	Assoc Management Analyst	2.00	**2.00**	$	64,335	$	128,670
1727	Principal Engineering Aide	2.00	**2.00**	$	60,401	$	120,802
1746	Word Processing Operator	1.00	**1.00**	$	37,690	$	37,690
1879	Sr Clerk/Typist	1.00	**1.00**	$	43,313	$	43,313
1917	Supv Management Analyst	2.00	**2.00**	$	80,127	$	160,254
2270	Program Manager	1.00	**1.00**	$	96,117	$	96,117
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(32,573)
	Overtime Budgeted	0.00	**0.00**	$	-	$	15,720
	Total	16.00	**16.00**			**$**	**1,068,901**

City Planning and Community Investment

Salary Schedule

REDEVELOPMENT FUND

Redevelopment

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1104	Account Clerk	0.00	**1.00**	$	37,878	$	37,878
1218	Assoc Management Analyst	1.00	**1.00**	$	64,335	$	64,335
1350	Community Development Coord	3.00	**3.00**	$	91,191	$	273,573
1352	Community Development Spec II	5.00	**5.00**	$	64,118	$	320,590
1354	Community Development Spec IV	12.00	**12.00**	$	79,413	$	952,951
1382	Legislative Recorder I	1.00	**1.00**	$	46,882	$	46,882
1401	Info Systems Technician	1.00	**1.00**	$	50,992	$	50,992
1535	Clerical Assistant II	2.00	**2.00**	$	35,402	$	70,804
1917	Supv Management Analyst	1.00	**1.00**	$	80,127	$	80,127
1940	Supv Public Info Officer	1.00	**0.00**	$	-	$	-
2181	Asst Department Director	0.00	**1.00**	$	139,000	$	139,000
2214	Deputy Director	1.00	**0.00**	$	-	$	-
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(62,212)
	Overtime Budgeted	0.00	**0.00**	$	-	$	22,122
	Total	28.00	**28.00**			**$**	**1,997,042**

CITY PLANNING AND COMMUNITY INVESTMENT TOTAL		137.45	**128.45**			**$**	**9,223,153**

Revenue and Expense Statement (Non-General Fund)

FACILITIES FINANCING FUND 10250

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 282,920	$ 283,558	**$ -**
TOTAL BALANCE	$ 282,920	$ 283,558	**$ -**
REVENUE			
Facilities Benefit Assessments and Development Impact Fees	$ 1,843,912	$ 1,879,604	**$ 2,266,087**
Interest on Investments	$ 13,000	$ 18,300	**$ 18,300**
Miscellaneous Revenue	$ 2,000	$ 1,500	**$ 1,500**
Services Rendered to Others	$ 306,803	$ 369,400	**$ 369,400**
TransNet Revenue	$ 126,263	$ 134,765	**$ -**
TOTAL REVENUE	$ 2,291,978	$ 2,403,569	**$ 2,655,287**
TOTAL BALANCE AND REVENUE	$ 2,574,898	$ 2,687,127	**$ 2,655,287**
OPERATING EXPENSE			
Non-Personnel Expense	$ 912,505	$ 1,066,200	**$ 1,048,446**
Personnel Expenses	$ 1,662,393	$ 1,620,927	**$ 1,606,841**
TOTAL OPERATING EXPENSE	$ 2,574,898	$ 2,687,127	**$ 2,655,287**
TOTAL EXPENSE	$ 2,574,898	$ 2,687,127	**$ 2,655,287**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 2,574,898	$ 2,687,127	**$ 2,655,287**

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

City Planning and Community Investment

Revenue and Expense Statement (Non-General Fund)

REDEVELOPMENT FUND 10275

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 4,635	$ -	**$ -**
TOTAL BALANCE	$ 4,635	$ -	**$ -**
REVENUE			
Reimbursement from Redevelopment Agency	$ 3,196,637	$ 3,661,696	**$ 3,338,616**
TOTAL REVENUE	$ 3,196,637	$ 3,661,696	**$ 3,338,616**
TOTAL BALANCE AND REVENUE	$ 3,201,272	$ 3,661,696	**$ 3,338,616**
OPERATING EXPENSE			
Non-Personnel	$ 318,829	$ 632,897	**$ 327,629**
Personnel Expense	$ 2,873,173	$ 3,028,799	**$ 3,010,987**
TOTAL OPERATING EXPENSE	$ 3,192,002	$ 3,661,696	**$ 3,338,616**
TOTAL EXPENSE	$ 3,192,002	$ 3,661,696	**$ 3,338,616**
BALANCE	$ 9,270	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 3,201,272	$ 3,661,696	**$ 3,338,616**

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Development Services



Department Description

The Development Services Department (DSD) provides review, permitting, inspection, and code enforcement services for building and development projects throughout the City of San Diego. The major functions of Entitlements, Building, Construction and Safety, and Neighborhood Code Enforcement are organized to efficiently manage a development process for the complete life cycle of a development.

The Department's mission is:

> ***To provide effective, safe, and quality development, enhancing San Diegans' quality of life, through community, customer service, and timely and effective management of development and compliance processes***

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Protect the public's health, safety and welfare
The purpose of any development regulation is to protect the health, safety, and welfare of the public. The Department strives to assure that this is the primary focus of all its activities. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Implement and enforce established policies, regulations, standards, and codes
- Provide regulation reviews

Goal 2: Provide quality services at a reasonable cost
The Department strives to provide the most value to its customers for the services provided, as well as to minimize the cost of the regulatory process of development in time and actual costs. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Continually review services to ensure that they are in line with expectations
- Train staff to provide outstanding service delivery
- Utilize efficient and effective processes in the delivery of services
- Develop strategies to appropriately size the Department's resources to workload/demand fluctuations

Goal 3: Develop and support the workforce
As a public service organization, the Department's most important resources are the knowledge and skill of our staff. The development regulation process is extremely complex and technical, thereby requiring specialized knowledge. Maintaining a highly trained workforce is critical to providing high levels of customer service. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Provide a comfortable and productive office environment
- Ensure personnel remain current in their disciplines
- Ensure the safety of the workforce as they perform their duties
- Stabilize staffing levels and reduce turnover

Goal 4: Serve the City by balancing the diverse desires and needs of its stakeholder groups
Development regulations are designed to balance the needs of the community with the rights of the individual. The Department has a very wide range of stakeholders whose needs and desires constantly change. Staying in tune with these changes and balancing them is a never-ending challenge. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Enforce regulations/ensure compliance
- Provide excellent customer service
- Remain sensitive and responsive to public interest
- Identify solutions that holistically support the City's long-term interests, thereby ensuring that any future implications of development (e.g., maintenance) are appropriately considered
- Continually update regulations and processes to align with the City's overall goals

Goal 5: Ensure the financial health of the Department
Workload, technology, and costs can change rapidly due to the development industry's ties to economic trends. The Department needs to able to manage costs and maintain adequate reserves to respond to these changes. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Utilize efficient and effective processes in the delivery of services
- Associate resources requested and received with the workload to assure full cost recovery and the maintenance of adequate reserves

Service Efforts and Accomplishments

2007 San Diego Fire Storm
In October 2007, San Diego experienced a major fire emergency. As a result of the fires, 362 homes were damaged or destroyed. The Department immediately deployed staff to establish a remote information and permit processing site at the Local Assistance Center in Rancho Bernardo. As of February 17, 2008, the Development Services Department has provided building records to 201 owners, issued 141 demolition permits, 44 small repair permits, and 36 electrical permits. In addition, 62 projects for new home construction or major repairs have been submitted for review to Development Services.

Customer Service Improvements
DSD's strong department-wide focus on customer service in the last three years has been a major contributor to the increase in customer satisfaction. It is also a reason that other departments have turned to DSD as a model for their customer service programs. The 2007 external True North Customer Satisfaction Survey results indicate that DSD is performing very well in what are often difficult circumstances. More than three-quarters of ministerial customers and two-thirds of discretionary customers indicated that they were generally satisfied with the Department's performance in meeting their needs on their most recent projects.

Moreover, most customers perceived that the Department has improved its customer service in the past year. Most were pleased with the Department's efforts to communicate and make information available to customers and indicated that the Department does an adequate job balancing the interests of developers with the interests of the communities that will be affected by a project. The Department improved customer service through the utilization of a customer service manager, ombudsperson, and small business liaison who all work directly and proactively with customers and the community to improve service and resolve outstanding issues.

Outreach via the Internet
The Department's web page is continually updated. New sections in Fiscal Year 2008 included an Extensive Customer Service section that promotes ombudsman and conflict resolution services, as well as extensive informational sections on hot topics including FAA requirements, mini-dorms, and updates to the Land Development Code. More than 500 updates and additions were made to DSD's web page in the past year. The Department successfully used web noticing and email for public input and several Land Development Code Amendments this year.

Affordable In-fill Housing Expedite Program
The Affordable/In-Fill Housing and Sustainable Buildings Expedite Program was created as part of a City-wide comprehensive collaborative effort to help produce more affordable housing and sustainable buildings in the shortest time possible. Since its inception in August 2003, a total of over 170 projects have elected to utilize the Expedite Program, producing a total of over 2,000 affordable housing units and 1,000 sustainable housing units. The Expedite Program is processing discretionary permits approximately twice as fast as the Department's standard permit process.

Unreinforced Masonry (URM) Building Compliance Program
This program protects homes and businesses in San Diego by assisting property owners in complying with laws for earthquake safety. The goal of the City of San Diego's URM Ordinance is to save lives by minimizing the possibility of potential collapse of URM buildings during an earthquake. Following the original January 1, 2006 deadline for compliance, 858 buildings in San Diego remained in violation. DSD has worked closely with these property owners to bring them into compliance with the mandatory provisions of the City of San Diego URM Regulations. Additional seismic strengthening is often required based upon triggering mechanisms associated with remodeling, renovation, or change of occupancy. To date, more than 75 percent of these buildings have been brought into compliance. Approximately 205 buildings remain on the list and DSD is working aggressively to complete compliance with the ordinance.

Storm Water
By working with the Storm Water Department to enforce the provisions of the City's National Pollutant Discharge Elimination System (NPDES) Permit, the Department added functionality to its Project Tracking System to automatically track and schedule compliance inspections of private development during construction. This simplified the Department's process for generating mandatory storm water best management practices inspections and made mandatory reporting requirements to the Regional Water Quality Control Board more efficient.

Process Improvements
The Department has an ongoing program of process improvement that includes participation in the City-wide Business Process Reengineering effort. Some of the results of this program are listed below.

- **Noticing/hearing support automation**

DSD upgraded to an Electronic Noticing and Document Distribution process. This major overhaul for project notices, hearing dockets and minutes, project reports, environmental appeals, and environmental documents allows staff to maintain service levels with reduced staff. In FY2007, the Department processed more than 203,000 notices for nearly 800 projects, distributed approximately 2,500 copies of environmental documents, and docketed more than 450 projects for more than 75 hearings with one-third less staff than in prior years.

- **Hand-held computers for inspectors**

A pilot program implementing the use of hand-held computers has allowed inspectors to enter inspection results in real time while still in the field. The hand-held computers also function as phones and digital cameras and provide access to email and the Department's Project Tracking System, to which the inspection results are added dynamically. Inspectors are able to produce an inspection run sheet and schedule future inspections while in the field with the customer, providing much more efficient and timely service. The program is being deployed to the rest of the inspection staff and will allow immediate online access to results for customers. The Department is working with the Engineering & Capital Projects Department inspectors to allow access to inspection results for grading and public improvements through the Project Tracking System.

- **Pilot program underway for Electronic Plan Review**

This service allows design professionals to transmit plans to the Development Services Department in an electronic format and allows staff to review plans electronically. It provides plan processing efficiencies and gives customers a choice in the way they submit their plans.

Budget Dollars at Work: Performance Expectations

Goal 1: Protect the public's health, safety and welfare

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Customer satisfaction rating on the mapping and construction permit process	76%	84%	80% respond as satisfied or better
2. Customer satisfaction rating on the discretionary entitlement (public hearing decision) process	70%	81%	80% respond as satisfied or better

Goal 2: Provide quality services at a reasonable cost

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of plan reviews completed in two cycles or fewer	73%	70%	80%
2. Percent of plan reviews achieved within stakeholder group-established turnaround times	91%	87%[1]	80%
3. Percent of development inspections completed within next working day of request	98%	98%	90%

Goal 3: Develop and support the workforce

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of supervisors attending formalized City supervisor training within one year of being selected to supervise	68%	86%	85%

Goal 4: Serve the City by balancing the diverse desires and needs of its stakeholder groups

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of Code Violation cases investigated within 180 days			
▪ Building/Housing/Noise	90%	N/A[2]	90%
▪ Land Development/Zoning	80%	N/A[2]	90%
2. Customers surveyed rating DSD services as satisfactory or higher			
▪ Ministerial Reviews	76%	81%[3]	80%
▪ Discretionary Reviews	70%	72%[4]	80%

[1] Turnaround times vary based on project type, size, and complexity. Established ranges are from 1-45 business days per review cycle. Typical turnaround time goals are 21 business days for first review cycle and 14 days for subsequent review of submitted projects.

[2] Statistics for these measures are still being compiled and were unavailable at the time of printing. Statistics related to this measure are expected to be available in October 2008.

[3] Includes building permit, grading permit, public right-of-way permit, and other construction-level permit reviews. This is a staff-level review for compliance with regulations, no public review or public hearings are involved.

Goal 5: Ensure the financial health of the Department

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Level of fund reserves (in order to achieve City policy targets for fund reserves)	1% of projected annual expenses	-5.09%[5]	2-7% of projected annual expenses

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Workload Data					
Number of plan checks performed	70,034	75,906	67,348	64,655	64,655
Valuation of building permits permitted	$1.96B	$1.96B	$1.49B	$1.43B	$1.43B
Building permits issued	10,675	10,203	8,568	8,225	8,225
Valuation of public improvements and grading permitted	$177.1M	$176.4M	$178.8M	$171.6M	$171.6M
Number of inspections performed	142,896	157,535	150,127	144,120	144,120
Number of discretionary project applications	952	775	512	350	350
Number of code compliance cases investigated	7,289	7,152	6,091	7,200	7,200

[4] Includes community plan amendments, rezoning actions, development permits, conditional use permits, and other conceptual reviews. Public notice and review is involved, decisions are subject to California Environmental Quality Act, and most decisions involve public hearings with the ability to appeal the initial decision.

[5] Due to the increases in employee's fringe rates and the downturn of the economy, DSD has had to fund their operations from their reserve funds. DSD is currently studying their fees and will come forward to Council in Fiscal Year 2009 for a fee adjustment.

Department Summary

Development Services								
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**		FY 2008-2009 CHANGE
Positions		655.00		543.00		**527.00**		(16.00)
Personnel Expense	$	56,621,404	$	47,090,836	**$**	**42,948,706**	$	(4,142,130)
Non-Personnel Expense	$	12,316,571	$	13,592,895	**$**	**13,766,654**	$	173,759
TOTAL	$	68,937,975	$	60,683,731	**$**	**56,715,360**	$	(3,968,371)

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Neighborhood Code Compliance			
Community Outreach	2.00	2.00	**2.00**
Department Administration	1.00	0.00	**0.00**
Field Services Division	46.50	42.50	**42.50**
Graffiti Control	10.50	12.50	**12.50**
Management Services Division	13.00	11.00	**11.00**
Total	**73.00**	**68.00**	**68.00**
SOLID WASTE LOCAL ENFORCEMENT AGENCY			
Solid Waste Local Enforcement Agency			
Administration	1.00	1.00	**1.00**
Office Support	1.00	1.00	**1.00**
Regulatory Compliance	4.00	4.00	**4.00**
Total	**6.00**	**6.00**	**6.00**
DEVELOPMENT SERVICES ENTERPRISE FUND			
Development Services Enterprise			
Administration	0.00	11.00	**11.00**
Department Support	0.00	42.30	**40.30**
Financial Services	0.00	8.00	**8.00**
Inspection Services	0.00	89.00	**88.00**
Land Use & Planning	0.00	87.75	**80.75**
New Construction Fire Plan Check	0.00	19.00	**19.00**
Plan Check	0.00	62.10	**60.10**
Planning Project Review	0.00	38.35	**38.35**
Project Management	0.00	39.00	**38.00**
Project Submittal	0.00	35.00	**35.00**
Public Information	0.00	16.75	**15.75**
Technical Information Services	0.00	6.50	**6.50**

Development Services

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
DEVELOPMENT SERVICES ENTERPRISE FUND			
Development Services Enterprise			
Unreinforced Masonry	0.00	14.25	**12.25**
Total	**0.00**	**469.00**	**453.00**
Management			
Administration	4.00	0.00	**0.00**
Total	**4.00**	**0.00**	**0.00**
Support Services			
Automation	24.00	0.00	**0.00**
Financial Services	22.00	0.00	**0.00**
Training	1.50	0.00	**0.00**
Total	**47.50**	**0.00**	**0.00**
Division of Building and Safety			
Administration	2.00	0.00	**0.00**
Inspections	95.00	0.00	**0.00**
New Contruction Fire Plan Check and Insp	24.00	0.00	**0.00**
Plan Check	42.00	0.00	**0.00**
Technical Information Services	6.50	0.00	**0.00**
Unreinforced Masonry	1.50	0.00	**0.00**
Total	**171.00**	**0.00**	**0.00**
Information & Application Services			
Administration	6.75	0.00	**0.00**
Customer Needs Determination	2.25	0.00	**0.00**
Customer Service	6.50	0.00	**0.00**
Development Permit Info	16.95	0.00	**0.00**
Document Control	6.00	0.00	**0.00**
Plan Check	43.75	0.00	**0.00**
Records	18.30	0.00	**0.00**
Total	**100.50**	**0.00**	**0.00**
Land Development Review			
Administration	4.00	0.00	**0.00**
Land Use & Planning Review	99.75	0.00	**0.00**
Plan Check	52.25	0.00	**0.00**
Total	**156.00**	**0.00**	**0.00**
Project Management			
Administration	1.50	0.00	**0.00**
Project Management	54.50	0.00	**0.00**
Project Submittal	21.00	0.00	**0.00**

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	FY 2009 FINAL
DEVELOPMENT SERVICES ENTERPRISE FUND			
Project Management			
Support/Plan Processing	20.00	0.00	**0.00**
Total	**97.00**	**0.00**	**0.00**
DEPARTMENT TOTAL	**655.00**	**543.00**	**527.00**

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	FY 2009 FINAL
GENERAL FUND			
Neighborhood Code Compliance			
Community Outreach	$ 177,369	$ 181,950	**$ 186,820**
Department Administration	$ 237,941	$ 23,198	**$ 33,310**
Field Services Division	$ 4,381,547	$ 4,178,161	**$ 4,302,020**
Graffiti Control	$ 1,279,491	$ 1,487,086	**$ 1,515,042**
Management Services Division	$ 934,609	$ 813,013	**$ 836,106**
Neighborhood Code Compliance	$ (302,920)	$ 20,508	**$ (373,951)**
Total	**$ 6,708,037**	**$ 6,703,916**	**$ 6,499,347**
SOLID WASTE LOCAL ENFORCEMENT AGENCY			
Solid Waste Local Enforcement Agency			
Administration	$ 324,201	$ 317,875	**$ 304,873**
Office Support	$ 77,386	$ 79,630	**$ 104,099**
Regulatory Compliance	$ 496,317	$ 517,498	**$ 523,024**
Solid Wste Local Enfrcmnt Agcy	$ 2,670	$ 16,926	**$ 2,854**
Total	**$ 900,574**	**$ 931,929**	**$ 934,850**
DEVELOPMENT SERVICES ENTERPRISE FUND			
Development Services Enterprise			
Administration	$ -	$ 3,278,665	**$ 2,491,963**
Customer Needs Determination	$ -	$ 250	**$ 250**
Department Support	$ -	$ 7,710,332	**$ 6,903,162**
Development & Permit Info	$ -	$ 1,957	**$ 1,957**
Financial Services	$ -	$ 1,771,029	**$ 1,726,681**
Inspection Services	$ -	$ 9,936,169	**$ 10,124,328**
Intake	$ -	$ 76,334	**$ 76,334**
Land Use & Planning	$ -	$ 11,291,010	**$ 10,716,420**
New Construction Fire Plan Check	$ -	$ 2,637,067	**$ 2,879,411**
Non Personnel Expense, Bldg Dev	$ -	$ -	**$ 11,256**
Non Personnel Expense, Management	$ -	$ -	**$ 8,233**
Non Personnel Expense, Suport Serv	$ -	$ -	**$ 682,952**
Over-The-Counter	$ -	$ 14,991	**$ 14,991**
Plan Check	$ -	$ 8,043,002	**$ 8,324,027**

Development Services

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	FY 2009 FINAL
DEVELOPMENT SERVICES ENTERPRISE FUND			
Development Services Enterprise			
Planning & Development Review	$ -	$ (7,945,478)	**$ (9,647,606)**
Planning Project Review	$ -	$ 3,439,319	**$ 3,502,259**
Project Management	$ -	$ 3,924,942	**$ 3,868,081**
Project Submittal	$ -	$ 2,578,632	**$ 2,576,545**
Project Submittal and Support	$ -	$ 4,285	**$ 4,285**
Project With Plans (Submitted)	$ -	$ 592,604	**$ 151,354**
Public Information	$ -	$ 1,169,919	**$ 1,145,136**
Records	$ -	$ 102,129	**$ 102,129**
Support/Plan Processing	$ -	$ 888,936	**$ 772,561**
Technical Information Services	$ -	$ 1,727,440	**$ 1,392,061**
Training	$ -	$ 13,625	**$ 12,803**
Unreinforced Masonry	$ -	$ 1,539,886	**$ 1,439,590**
Total	**$ -**	**$ 52,797,045**	**$ 49,281,163**
Management			
Administration	$ 814,816	$ -	**$ -**
Management	$ (45,794)	$ -	**$ -**
Total	**$ 769,022**	**$ -**	**$ -**
Support Services			
Administration	$ 59,555	$ -	**$ -**
Automation	$ 5,619,170	$ -	**$ -**
Financial Services	$ 2,657,497	$ -	**$ -**
Support Services	$ (543,823)	$ -	**$ -**
Training	$ 135,689	$ -	**$ -**
Total	**$ 7,928,088**	**$ -**	**$ -**
Division of Building and Safety			
Administration	$ 336,446	$ -	**$ -**
Inspections	$ 7,997,002	$ -	**$ -**
New Contruction Fire Plan Check and Insp	$ 3,245,524	$ -	**$ -**
Plan Check	$ 5,667,539	$ -	**$ -**
Technical Information Services	$ 1,645,300	$ -	**$ -**
Unreinforced Masonry	$ 174,665	$ -	**$ -**
Total	**$ 19,066,476**	**$ -**	**$ -**
Information & Application Services			
Administration	$ 1,592,567	$ -	**$ -**
Customer Needs Determination	$ 129,948	$ -	**$ -**
Customer Service	$ 667,114	$ -	**$ -**
Development Permit Info	$ 1,464,444	$ -	**$ -**
Document Control	$ 329,181	$ -	**$ -**
Info & App Services	$ (1,150,613)	$ -	**$ -**

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	FY 2009 FINAL
DEVELOPMENT SERVICES ENTERPRISE FUND			
Information & Application Services			
Plan Check	$ 3,857,076	$ -	$ -
Records	$ 1,281,707	$ -	$ -
Total	**$ 8,171,424**	**$ -**	**$ -**
Land Development Review			
Administration	$ 451,821	$ -	$ -
Land Development Review	$ (1,786,029)	$ -	$ -
Land Use & Planning Review	$ 11,827,861	$ -	$ -
Plan Check	$ 5,555,990	$ -	$ -
Total	**$ 16,049,643**	**$ -**	**$ -**
Project Management			
Administration	$ 250,250	$ -	$ -
Project Management	$ 5,168,651	$ 167,232	$ -
Project Submittal	$ 2,048,822	$ 83,615	$ -
Support/Plan Processing	$ 1,876,988	$ -	$ -
Total	**$ 9,344,711**	**$ 250,847**	**$ -**
DEPARTMENT TOTAL	**$ 68,937,975**	**$ 60,683,731**	**$ 56,715,360**

Significant Budget Adjustments

GENERAL FUND

Neighborhood Code Compliance	Positions	Cost	Revenue
Salary and Benefit Adjustments	0.00	$ 160,723	$ 0
Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.			
Non-Discretionary	0.00	$ 8,986	$ 0
Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Revised Revenue	0.00	$ 0	$ (348,209)
Adjustment to reflect Fiscal Year 2009 revenue projections.			

Development Services

Significant Budget Adjustments

GENERAL FUND

Neighborhood Code Compliance	Positions	Cost	Revenue
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (327)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (131,339)	$ 0
Reduction in Community Development Block Grant (CDBG) Revenue Adjustment to reflect the reduction in CDBG revenue from Council District allocations for services provided by the Neighborhood Code Compliance Division.	0.00	$ (242,612)	$ (242,612)

DEVELOPMENT SERVICES ENTERPRISE FUND

Development Services Enterprise	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 7,794,572	$ 0
Heating Ventilation Air-Conditioning (HVAC) Repair and Replacement Addition of a portion of expenses associated with the repair and replacement of a heating unit and control system at Ridgehaven Court.	0.00	$ 30,000	$ 0
Wildfire Reimbursement Adjustment reflects a reimbursement to Development Services Department from Citywide for Wildfire 2007 Permit Fee Waivers.	0.00	$ 0	$ 700,000
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ 3,280,545
Engineering & Capital Projects Business Process Reengineering (BPR) Adjustments to reflect the budgetary implementation of the Engineering & Capital Projects BPR, including the consolidation of all engineering and capital project functions into the Engineering & Capital Projects Department.	(6.00)	$ (6,455)	$ 0

Significant Budget Adjustments

DEVELOPMENT SERVICES ENTERPRISE FUND

Development Services Enterprise	Positions	Cost	Revenue
Removal of the Funding for the Enterprise Resources Planning (ERP) System Removal of the City's ERP system allocation established in the Fiscal Year 2008 Annual Budget and Fiscal Year 2009 Proposed Budget due to the utilization of alternative funding.	0.00	$ (40,227)	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (173,220)	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (454,142)	$ 0
Personnel Reductions Reduction of vacant positions and associated non-personnel expenditures.	(10.00)	$ (911,581)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (9,754,829)	$ 0

Support Services	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (1)	$ 0

Division of Building and Safety	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (7)	$ 0

Development Services

Significant Budget Adjustments

DEVELOPMENT SERVICES ENTERPRISE FUND

Information & Application Services	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 7	$ 0

Land Development Review	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 7	$ 0

Project Management	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (250,847)	$ 0

SOLID WASTE LOCAL ENFORCEMENT AGENCY

Solid Waste Local Enforcement Agency	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (4,617)	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 5,282	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 2,256	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ 11,500

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	FY 2009 FINAL
PERSONNEL			
Salaries & Wages	$ 38,424,096	$ 29,793,418	**$ 26,496,839**
Fringe Benefits	$ 18,197,308	$ 17,297,418	**$ 16,451,867**
SUBTOTAL PERSONNEL	$ 56,621,404	$ 47,090,836	$ **42,948,706**
NON-PERSONNEL			
Supplies & Services	$ 7,451,276	$ 8,629,896	**$ 9,440,853**
Information Technology	$ 3,553,891	$ 3,799,648	**$ 3,074,866**
Energy/Utilities	$ 907,801	$ 759,748	**$ 847,332**
Equipment Outlay	$ 403,603	$ 403,603	**$ 403,603**
SUBTOTAL NON-PERSONNEL	$ 12,316,571	$ 13,592,895	$ **13,766,654**
TOTAL	$ 68,937,975	$ 60,683,731	$ **56,715,360**

Revenues by Category

	FY 2007 BUDGET	FY 2008 BUDGET	FY 2009 FINAL
GENERAL FUND			
Licenses and Permits	$ 54,000	$ 54,000	**$ 54,000**
Fines, Forfeitures, and Penalties	$ 44,000	$ 44,000	**$ 44,000**
Revenue from Other Agencies	$ 215,500	$ 215,500	**$ 215,500**
Charges for Current Services	$ 996,588	$ 996,588	**$ 405,767**
Transfers from Other Funds	$ 310,000	$ 10,000	**$ 10,000**
Other Revenues	$ 1,000	$ 1,000	**$ 1,000**
TOTAL	$ 1,621,088	$ 1,321,088	**$ 730,267**

Salary Schedule

GENERAL FUND

Neighborhood Code Compliance

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
1218	Assoc Management Analyst	1.00	**1.00**	$ 64,335	$ 64,335
1277	Combination Inspector II	13.00	**13.00**	$ 66,583	$ 865,581
1352	Community Development Spec II	1.00	**1.00**	$ 64,118	$ 64,118
1356	Code Compliance Officer	9.00	**9.00**	$ 44,492	$ 400,430
1465	Field Representative	1.00	**1.00**	$ 38,916	$ 38,916
1535	Clerical Assistant II	1.00	**1.00**	$ 35,402	$ 35,402
1648	Payroll Specialist II	1.00	**1.00**	$ 41,507	$ 41,507
1746	Word Processing Operator	4.00	**4.00**	$ 37,689	$ 150,757
1776	Public Information Clerk	3.00	**3.00**	$ 37,688	$ 113,063
1849	Sr Combination Inspector	2.00	**2.00**	$ 76,469	$ 152,938
1855	Sr Civil Engineer	1.00	**1.00**	$ 92,566	$ 92,566

Development Services

Salary Schedule

GENERAL FUND

Neighborhood Code Compliance

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1872	Sr Planner	1.00	**1.00**	$	78,544	$	78,544
1879	Sr Clerk/Typist	1.00	**1.00**	$	43,313	$	43,313
1880	Sr Zoning Investigator	5.00	**5.00**	$	66,764	$	333,819
1974	Utility Supv	1.00	**1.00**	$	51,756	$	51,756
1978	Utility Worker I	2.00	**2.00**	$	36,233	$	72,466
1979	Utility Worker II	5.00	**5.00**	$	39,499	$	197,496
1998	Zoning Investigator II	15.00	**15.00**	$	60,881	$	913,220
2214	Deputy Director	1.00	**1.00**	$	114,999	$	114,999
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(355,816)
	Field Training Pay	0.00	**0.00**	$	-	$	3,393
	Overtime Budgeted	0.00	**0.00**	$	-	$	16,788
	Reg Pay For Engineers	0.00	**0.00**	$	-	$	9,858
	Total	68.00	**68.00**			**$**	**3,499,449**

SOLID WASTE LOCAL ENFORCEMENT AGENCY

Solid Waste Local Enforcement Agency

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1526	Hazardous Materials Insp I	1.00	**1.00**	$	53,328	$	53,328
1535	Clerical Assistant II	1.00	**1.00**	$	35,402	$	35,402
1544	Hazardous Material Inspector III	3.00	**3.00**	$	73,758	$	221,273
2270	Program Manager	1.00	**1.00**	$	98,509	$	98,509
	Total	6.00	**6.00**			**$**	**408,512**

DEVELOPMENT SERVICES ENTERPRISE FUND

Development Services Enterprise

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1104	Account Clerk	3.00	**3.00**	$	37,878	$	113,634
1106	Sr Management Analyst	2.00	**2.00**	$	71,273	$	142,546
1107	Administrative Aide II	4.00	**4.00**	$	50,492	$	201,968
1153	Asst Engineer-Civil	20.00	**20.00**	$	69,521	$	1,390,427
1162	Electrical Inspector II	8.00	**8.00**	$	66,583	$	532,665
1163	Sr Electrical Inspector	1.00	**1.00**	$	76,469	$	76,469
1172	Mechanical Inspector II	7.00	**7.00**	$	66,812	$	467,682
1173	Sr Mechanical Inspector	1.00	**1.00**	$	76,731	$	76,731
1178	Structural Inspector II	13.00	**13.00**	$	66,533	$	864,925
1179	Sr Structural Inspector	2.00	**2.00**	$	76,365	$	152,730
1184	Development Project Manager I	11.00	**11.00**	$	69,601	$	765,611
1185	Development Project Manager II	16.00	**15.00**	$	80,094	$	1,201,406

Salary Schedule

DEVELOPMENT SERVICES ENTERPRISE FUND

Development Services Enterprise

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1186	Development Project Manager III	8.00	**8.00**	$	92,154	$	737,233
1194	Auto Messenger II	2.00	**2.00**	$	35,470	$	70,939
1207	Asst Engineer-Traffic	9.00	**8.00**	$	69,485	$	555,878
1218	Assoc Management Analyst	3.00	**3.00**	$	64,335	$	193,005
1221	Assoc Engineer-Civil	9.00	**8.00**	$	80,375	$	643,001
1223	Assoc Engineer-Electrical	4.00	**4.00**	$	80,290	$	321,159
1225	Assoc Engineer-Mechanical	4.00	**4.00**	$	80,276	$	321,103
1227	Assoc Planner	44.00	**41.00**	$	66,313	$	2,718,832
1231	Structural Engineering Assoc	19.00	**19.00**	$	80,449	$	1,528,538
1233	Assoc Engineer-Traffic	5.00	**5.00**	$	80,212	$	401,060
1243	Info Systems Administrator	1.00	**1.00**	$	89,277	$	89,277
1277	Combination Inspector II	37.00	**37.00**	$	66,583	$	2,463,576
1328	Apprentice - Electrician	1.00	**1.00**	$	42,335	$	42,335
1330	Cashier	3.00	**3.00**	$	37,620	$	112,859
1348	Info Systems Analyst II	4.00	**4.00**	$	64,077	$	256,307
1349	Info Systems Analyst III	1.00	**0.00**	$	-	$	-
1423	Sr Drafting Aide	6.00	**5.00**	$	53,712	$	268,560
1457	Sr Engineer-Fire Protection	1.00	**1.00**	$	92,736	$	92,736
1475	Fire Prevention Inspector II	14.00	**14.00**	$	74,144	$	1,038,022
1476	Fire Prevention Supv	2.00	**2.00**	$	85,063	$	170,126
1535	Clerical Assistant II	30.00	**29.00**	$	35,402	$	1,026,648
1555	Junior Engineering Aide	2.00	**2.00**	$	46,574	$	93,148
1622	Biologist III	1.00	**1.00**	$	74,563	$	74,563
1648	Payroll Specialist II	4.00	**4.00**	$	41,507	$	166,027
1657	Plan Review Specialist III	39.00	**39.00**	$	60,210	$	2,348,181
1658	Plan Review Specialist IV	7.00	**7.00**	$	65,965	$	461,757
1727	Principal Engineering Aide	3.00	**3.00**	$	60,401	$	181,203
1746	Word Processing Operator	8.00	**14.00**	$	37,689	$	527,646
1751	Project Officer I	1.00	**1.00**	$	79,940	$	79,940
1776	Public Information Clerk	21.00	**20.00**	$	37,688	$	753,751
1806	Sr Engineering Geologist	2.00	**1.00**	$	93,163	$	93,163
1830	Sr Mechanical Engineer	1.00	**1.00**	$	92,655	$	92,655
1840	Sr Cashier	1.00	**1.00**	$	42,305	$	42,305
1849	Sr Combination Inspector	7.00	**7.00**	$	76,469	$	535,284
1855	Sr Civil Engineer	4.00	**2.00**	$	92,566	$	185,132
1861	Sr Engineering Aide	1.00	**1.00**	$	53,281	$	53,281
1871	Sr Public Information Officer	1.00	**1.00**	$	64,783	$	64,783
1872	Sr Planner	16.00	**16.00**	$	78,544	$	1,256,699
1875	Structural Engineering Sr	7.00	**7.00**	$	92,937	$	650,561
1876	Executive Secretary	1.00	**1.00**	$	52,009	$	52,009

Development Services

Salary Schedule

DEVELOPMENT SERVICES ENTERPRISE FUND

Development Services Enterprise

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1878	Sr Traffic Engineer	2.00	**0.00**	$	-	$	-
1879	Sr Clerk/Typist	14.00	**8.00**	$	43,313	$	346,504
1917	Supv Management Analyst	1.00	**1.00**	$	80,127	$	80,127
1926	Info Systems Analyst IV	2.00	**2.00**	$	79,816	$	159,632
1928	Supv Plan Review Specialist	8.00	**8.00**	$	72,662	$	581,297
1935	Sr Land Surveyor	1.00	**0.00**	$	-	$	-
1938	Land Surveying Asst	5.00	**5.00**	$	69,550	$	347,748
1939	Land Surveying Assoc	1.00	**1.00**	$	80,338	$	80,338
1940	Supv Public Info Officer	1.00	**1.00**	$	71,999	$	71,999
2105	Asst Development Services Director	1.00	**1.00**	$	124,264	$	124,264
2131	Development Services Director	1.00	**1.00**	$	143,501	$	143,501
2202	Building Inspection Supv	2.00	**2.00**	$	97,824	$	195,647
2214	Deputy Director	2.00	**2.00**	$	122,508	$	245,016
2250	Asst Deputy Director	4.00	**4.00**	$	106,636	$	426,543
2270	Program Manager	2.00	**2.00**	$	102,752	$	205,504
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(9,214,290)
	Admin Assign Pay	0.00	**0.00**	$	-	$	182,000
	Bilingual - Regular	0.00	**0.00**	$	-	$	4,358
	Engineering Geologist Pay	0.00	**0.00**	$	-	$	125,424
	Overtime Budgeted	0.00	**0.00**	$	-	$	1,051,558
	Reg Pay For Engineers	0.00	**0.00**	$	-	$	681,632
	Total	469.00	**453.00**			**$**	**22,588,878**
DEVELOPMENT SERVICES TOTAL		543.00	**527.00**			**$**	**26,496,839**

Revenue and Expense Statement (Non-General Fund)

DEVELOPMENT SERVICES ENTERPRISE FUND

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 3,392,946	$ 5,047,378	**$ 6,945**
Development Services Office Space Reserve	$ 1,300,000	$ 1,300,000	**$ -**
Information Technology Reserve	$ 1,200,000	$ 1,200,000	**$ -**
Prior Year Encumbrance	$ 50,000	$ 50,000	**$ 50,000**
TOTAL BALANCE	$ 5,942,946	$ 7,597,378	**$ 56,945**
REVENUE			
Affordable Housing Expedite Program	$ 492,848	$ 147,984	**$ 536,244**
Building Plan Check Fees	$ 12,148,542	$ 7,319,261	**$ 7,740,713**
Commerical, Multi-Family & Industrial Building	$ 3,983,692	$ 2,774,948	**$ 2,867,827**
Decrease (increase) in Subdivision Account Liability	$ -	$ 500,000	**$ -**
Decrease (increase) in Work in Progress Liability	$ -	$ 780,956	**$ -**
Deposit Accounts	$ 16,958,007	$ 13,004,464	**$ 13,902,955**
Engineering Permits	$ 989,451	$ 517,999	**$ 587,310**
Fire Plan Check and Inspection	$ 4,310,442	$ 2,652,514	**$ 2,952,932**
Interest - Revenue from Money and Property	$ 1,079,421	$ 1,325,671	**$ 877,072**
Land Development Review Fees	$ 3,277,188	$ 2,640,061	**$ 6,438,202**
Mechanical, Plumbing & Electrical Permits	$ 6,945,420	$ 5,311,184	**$ 5,069,982**
Miscellaneous Building Permits	$ 6,528,667	$ 4,499,557	**$ 3,642,337**
Other Revenues	$ 561,525	$ 673,284	**$ 1,502,361**
Reimbursement for Fire Permit Fees Waived	$ -	$ -	**$ 700,000**
Reimbursement for Transnet	$ 463,695	$ 526,935	**$ -**
Single Family/Duplex Permits	$ 3,812,954	$ 2,188,886	**$ 1,915,671**
Water & Sewer Projects Reimbursement	$ 378,539	$ 169,398	**$ 189,545**
Zoning and Sign Permits	$ 609,766	$ 524,349	**$ 614,847**
TOTAL REVENUE	$ 62,540,157	$ 45,557,451	**$ 49,537,998**
TOTAL BALANCE AND REVENUE	$ 68,483,103	$ 53,154,829	**$ 49,594,943**
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
HVAC - Ridgehaven CIP Project	$ -	$ -	**$ 30,000**
TOTAL CIP EXPENSE	$ -	$ -	**$ 30,000**
OPERATING EXPENSE			
Non-Personnel Expense	$ 10,967,063	$ 12,400,871	**$ 12,558,433**
Personnel Expense	$ 50,362,301	$ 40,647,015	**$ 36,722,730**
TOTAL OPERATING EXPENSE	$ 61,329,364	$ 53,047,886	**$ 49,281,163**
EXPENDITURE OF PRIOR YEAR FUND			
Prior Year Expenditures	$ 50,000	$ 50,000	**$ 50,000**
TOTAL Expenditure of Prior Year Fund	$ 50,000	$ 50,000	**$ 50,000**
TOTAL EXPENSE	$ 61,379,364	$ 53,097,886	**$ 49,361,163**
RESERVE			
Development Services Office Space Reserve	$ 1,300,000	$ -	**$ -**

Development Services

Revenue and Expense Statement (Non-General Fund)

DEVELOPMENT SERVICES ENTERPRISE FUND

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
RESERVE			
Information Technology Reserve	$ 1,200,000	$ -	**$ -**
Reserve for Encumbrance	$ 50,000	$ 50,000	**$ 50,000**
TOTAL RESERVE	$ 2,550,000	$ 50,000	**$ 50,000**
TOTAL RESERVE	$ 2,550,000	$ 50,000	**$ 50,000**
BALANCE	$ 4,553,739	$ 6,943	**$ 183,780**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 68,483,103	$ 53,154,829	**$ 49,594,943**

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Revenue and Expense Statement (Non-General Fund)

SOLID WASTE LOCAL ENFORCEMENT AGENCY FUND 10235

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 388,368	$ 333,832	**$ 247,931**
Prior Year Reserves	$ 250,000	$ 250,000	**$ 250,000**
TOTAL BALANCE	$ 638,368	$ 583,832	**$ 497,931**
REVENUE			
Facility Fees	$ 246,465	$ 246,465	**$ 246,465**
Interest	$ 8,500	$ 8,500	**$ 20,000**
Services to Other Funds	$ 273,863	$ 273,863	**$ 273,863**
Tonnage Fees	$ 317,200	$ 317,200	**$ 317,200**
TOTAL REVENUE	$ 846,028	$ 846,028	**$ 857,528**
TOTAL BALANCE AND REVENUE	$ 1,484,396	$ 1,429,860	**$ 1,355,459**
OPERATING EXPENSE			
Non-Personnel Expense	$ 320,450	$ 317,492	**$ 325,030**
Personnel Services	$ 580,124	$ 614,437	**$ 609,820**
TOTAL OPERATING EXPENSE	$ 900,574	$ 931,929	**$ 934,850**
TOTAL EXPENSE	$ 900,574	$ 931,929	**$ 934,850**
RESERVE			
Contingency Reserve	$ 250,000	$ 250,000	**$ 250,000**
TOTAL RESERVE	$ 250,000	$ 250,000	**$ 250,000**
TOTAL RESERVE	$ 250,000	$ 250,000	**$ 250,000**
BALANCE	$ 333,822	$ 247,931	**$ 170,609**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 1,484,396	$ 1,429,860	**$ 1,355,459**

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

PETCO Park

PETCO Park



Description

The PETCO Park management has the role of monitoring and maintaining the relationship between the City and the parties that use PETCO Park facilities, specifically the San Diego Padres Major League Baseball team. Management is also responsible for ensuring that both the City and the San Diego Padres comply with the contractual agreements set forth in the Joint Use and Management Agreement (JUMA).

PETCO Park accomplished several major items which positively affected the Fiscal Year 2008 Budget. Fiscal Year 2008 was the first year in which the recognized savings of $3.7 million from the PETCO Park bond lease payments were incorporated into budget. Additionally, agreements were put into place between the City and the San Diego Padres that will increase the reimbursement for police and traffic services in an amount of approximately $700,000 annually. A one-time payment of $1.1 million was also collected from the San Diego Padres for recalculation of the billing of police and traffic services for the 2004-2006 baseball seasons as a result of these agreements. The City's share of special event revenue also increased by approximately $300,000 with continued increases expected in Fiscal Year 2009, primarily due to the contract for the annual USA Sevens International Rugby tournament.

Department Summary

PETCO Park								
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**		FY 2008-2009 CHANGE
Positions		1.00		0.50		**0.50**		0.00
Personnel Expense	$	160,855	$	78,665	**$**	**81,777**	$	3,112
Non-Personnel Expense	$	21,034,480	$	17,375,496	**$**	**17,587,044**	$	211,548
TOTAL	$	21,195,335	$	17,454,161	**$**	**17,668,821**	$	214,660

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PETCO PARK			
PETCO PARK			
Operations and Maintenance	1.00	0.50	**0.50**
Total	**1.00**	**0.50**	**0.50**

Department Expenditures

		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**
PETCO PARK						
PETCO PARK						
Ballpark Facility	$	-	$	5,186	**$**	**5,622**
Operations and Maintenance	$	5,846,961	$	5,984,463	**$**	**6,193,027**
Sports Center-Project	$	15,348,374	$	11,464,512	**$**	**11,470,172**
Total	**$**	**21,195,335**	**$**	**17,454,161**	**$**	**17,668,821**

PETCO Park

Significant Budget Adjustments

PETCO PARK

PETCO PARK	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 3,112	$ 0
Support for Contractual Services Increase to support contractual services for landscaping services, Insurance Certification, and Annual Operating and Maintenance adjustments.	0.00	$ 209,758	$ 0
Increase for Service Level Agreement (SLA) Increase to SLA with the City Comptroller to properly reflect projected expenses.	0.00	$ 2,278	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 2,069	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ (168,379)
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (2,557)	$ 0

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ 111,600	$ 55,609	**$ 55,000**
Fringe Benefits	$ 49,255	$ 23,056	**$ 26,777**
SUBTOTAL PERSONNEL	$ 160,855	$ 78,665	$ **81,777**
NON-PERSONNEL			
Supplies & Services	$ 21,029,639	$ 17,364,248	**$ 17,572,119**
Information Technology	$ 92	$ 527	**$ 2,937**
Energy/Utilities	$ 4,749	$ 10,721	**$ 11,988**
SUBTOTAL NON-PERSONNEL	$ 21,034,480	$ 17,375,496	$ **17,587,044**
TOTAL	$ 21,195,335	$ 17,454,161	$ **17,668,821**

Salary Schedule

PETCO PARK
PETCO PARK

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
2245	Ball Park Administrator	0.50	**0.50**	$ 110,000	$ 55,000
	Total	0.50	**0.50**		**$ 55,000**
PETCO PARK TOTAL		0.50	**0.50**		**$ 55,000**

PETCO Park

Revenue and Expense Statement (Non-General Fund)

PETCO PARK FUND 102214

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 2,389,338	$ 2,579,423	**$ 2,912,475** (1)
Reserve for Rate Stabalization	$ 7,520,345	$ 5,700,000	**$ 5,657,279** (2)
TOTAL BALANCE	$ 9,909,683	$ 8,279,423	**$ 8,569,754**
REVENUE			
Interest Earning	$ 561,734	$ 311,452	**$ 400,000**
Padres Rental Payment	$ 250,000	$ 250,000	**$ 500,000**
Reimbursement from Padres for Police Costs	$ 190,000	$ 300,000	**$ 1,043,000**
Special Event Revenue	$ 400,000	$ 700,000	**$ 830,000**
Transfer from Transient Occupancy Tax Fund	$ 19,269,265	$ 14,107,374	**$ 12,727,447**
TOTAL REVENUE	$ 20,670,999	$ 15,668,826	**$ 15,500,447**
TOTAL BALANCE AND REVENUE	$ 30,580,682	$ 23,948,249	**$ 24,070,201**
OPERATING EXPENSE			
Administrative Costs and Project Costs	$ 534,997	$ 301,362	**$ 238,049**
Financing Payment	$ 15,038,338	$ 11,314,557	**$ 11,314,500**
Landscaping Contract	$ 58,000	$ 58,000	**$ 100,000**
Misc Contract Services	$ -	$ -	**$ 44,500**
Operations and Maintenance	$ 3,764,000	$ 3,880,242	**$ 4,083,772**
Police Services	$ 1,800,000	$ 1,900,000	**$ 1,888,000**
TOTAL OPERATING EXPENSE	$ 21,195,335	$ 17,454,161	**$ 17,668,821**
TOTAL EXPENSE	$ 21,195,335	$ 17,454,161	**$ 17,668,821**
RESERVE			
Reserve for Rate Stabalization	$ 7,520,345	$ 5,700,000	**$ 5,657,279**
TOTAL RESERVE	$ 7,520,345	$ 5,700,000	**$ 5,657,279**
TOTAL RESERVE	$ 7,520,345	$ 5,700,000	**$ 5,657,279**
BALANCE	$ 1,865,002	$ 794,088	**$ 744,101**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 30,580,682	$ 23,948,249	**$ 24,070,201**

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) Estimated balance from prior year

(2) Reduction in reserve rate stabalization is due to the reduction in bond financing payment



QUALCOMM Stadium

QUALCOMM Stadium



Description

The QUALCOMM Stadium special revenue fund supports daily operations at the Stadium. QUALCOMM Stadium, one of America's finest multi-purpose sports facilities, was completed in 1967 as a home for the San Diego Chargers at a cost of $27.5 million and with an original seating capacity of 52,000. In 1980, the Stadium was posthumously renamed in honor of San Diego Union Sports Editor Jack Murphy. The name was changed to QUALCOMM Stadium in 1997 after the QUALCOMM Corporation contributed $18 million for naming rights. In 2002, $5 million in modifications made the Stadium more accessible to persons with disabilities and the seating capacity increased to 70,567.

QUALCOMM Stadium

Department Summary

QUALCOMM Stadium				
	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**	FY 2008-2009 CHANGE
Positions	21.75	22.75	**22.75**	0.00
Personnel Expense	$ 2,942,967	$ 3,111,571	**$ 3,088,910**	$ (22,661)
Non-Personnel Expense	$ 13,050,041	$ 15,380,008	**$ 15,623,977**	$ 243,969
TOTAL	$ 15,993,008	$ 18,491,579	**$ 18,712,887**	$ 221,308

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
QUALCOMM STADIUM OPERATING FUND			
QUALCOMM Stadium			
Administration	5.05	6.05	**6.05**
Maintenance	16.70	16.70	**16.70**
Total	**21.75**	**22.75**	**22.75**

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
QUALCOMM STADIUM OPERATING FUND			
QUALCOMM Stadium			
Administration	$ 8,209,893	$ 9,114,538	**$ 8,900,160**
Aztecs	$ 90,000	$ -	**$ -**
Chargers	$ 1,358,645	$ 2,632,645	**$ 2,804,645**
Chargers Training Facility	$ 200,000	$ 75,000	**$ 75,000**
College Bowl Games	$ 50,000	$ -	**$ -**
Maintenance	$ 6,054,456	$ 6,648,971	**$ 6,976,330**
Motorsports Events	$ 30,000	$ -	**$ -**
Qualcomm Stadium	$ (9,991)	$ 20,425	**$ (43,248)**
Stadium Maintenance	$ 5	$ -	**$ -**
Stadium Special Events	$ 10,000	$ -	**$ -**
Total	**$ 15,993,008**	**$ 18,491,579**	**$ 18,712,887**

QUALCOMM Stadium

Significant Budget Adjustments

QUALCOMM STADIUM OPERATING FUND

QUALCOMM Stadium	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 20,587	$ 0
Chargers Arbitration Award Adjustment to reflects the City's contractual obligation with the Chargers for Americans with Disabilities Act (ADA) compliance.	0.00	$ 172,000	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 73,545	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 2,240	$ 0
Transfer of Midway Frontier and Sports Arena Rental Revenue to Real Estate Assets Department Adjustment to reflect the transfer of Midway Frontier and Sports Arena rental revenue from QUALCOMM Stadium Department to Real Estate Assets Department.	0.00	$ 0	$ (3,522,454)
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ 4,407,504
Removal of the Funding for the Enterprise Resources Planning (ERP) System Removal of the City's ERP system allocation established in the Fiscal Year 2008 Annual Budget and Fiscal Year 2009 Proposed Budget due to the utilization of alternative funding.	0.00	$ (3,816)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (43,248)	$ 0

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ 2,292,087	$ 2,380,206	**$ 2,376,824**

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Fringe Benefits	$ 650,880	$ 731,365	**$ 712,086**
SUBTOTAL PERSONNEL	$ 2,942,967	$ 3,111,571	$ **3,088,910**
NON-PERSONNEL			
Supplies & Services	$ 11,549,996	$ 13,543,039	**$ 13,636,383**
Information Technology	$ 80,181	$ 113,663	**$ 96,566**
Energy/Utilities	$ 1,353,164	$ 1,438,106	**$ 1,713,508**
Equipment Outlay	$ 66,700	$ 285,200	**$ 177,520**
SUBTOTAL NON-PERSONNEL	$ 13,050,041	$ 15,380,008	$ **15,623,977**
TOTAL	$ 15,993,008	$ 18,491,579	$ **18,712,887**

Salary Schedule

QUALCOMM STADIUM OPERATING FUND
QUALCOMM Stadium

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
1106	Sr Management Analyst	1.00	**1.00**	$ 71,273	$ 71,273
1107	Administrative Aide II	1.00	**1.00**	$ 50,492	$ 50,492
1237	Payroll Specialist I	1.00	**1.00**	$ 39,515	$ 39,515
1274	Building Supv	1.00	**1.00**	$ 47,688	$ 47,688
1288	Carpenter	1.00	**1.00**	$ 52,003	$ 52,003
1389	Custodian II	1.00	**1.00**	$ 31,149	$ 31,149
1437	Equipment Mechanic	1.00	**1.00**	$ 52,941	$ 52,941
1468	Grounds Maintenance Worker II	1.00	**1.00**	$ 37,229	$ 37,229
1535	Clerical Assistant II	0.75	**0.75**	$ 35,401	$ 26,551
1666	Plant Process Control Electrician	1.00	**1.00**	$ 62,300	$ 62,300
1675	Plumber	1.00	**1.00**	$ 56,524	$ 56,524
1810	Refrigeration Mechanic	1.00	**1.00**	$ 54,622	$ 54,622
1874	Stadium/Field Manager	1.00	**1.00**	$ 85,080	$ 85,080
1893	Sr Stadium Groundskeeper	1.00	**1.00**	$ 49,794	$ 49,794
1894	Stadium Groundskeeper	2.00	**2.00**	$ 45,279	$ 90,558
1898	Stadium Maintenance Technician	3.00	**3.00**	$ 45,279	$ 135,837
1919	Supv Custodian	1.00	**1.00**	$ 36,200	$ 36,200
1985	Welder	1.00	**1.00**	$ 53,159	$ 53,159
2216	Facility Manager	1.00	**1.00**	$ 124,573	$ 124,573
2270	Program Manager	1.00	**1.00**	$ 85,060	$ 85,060
	Vacancy Factor Adjustment	0.00	**0.00**	$ -	$ (37,276)
	Class B	0.00	**0.00**	$ -	$ 50
	Ex Perf Pay-Classified	0.00	**0.00**	$ -	$ 3,432
	Overtime Budgeted	0.00	**0.00**	$ -	$ 235,226

QUALCOMM Stadium

Salary Schedule

QUALCOMM STADIUM OPERATING FUND
QUALCOMM Stadium

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
	Temporary Help	0.00	**0.00**	$ -	$ 932,844
	Total	22.75	**22.75**		**$ 2,376,824**
QUALCOMM STADIUM TOTAL		22.75	**22.75**		**$ 2,376,824**

Revenue and Expense Statement (Non-General Fund)

QUALCOMM STADIUM OPERATING FUND 10330

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 644,004	$ 2,400,000	**$ 2,700,000** (1)
TOTAL BALANCE	$ 644,004	$ 2,400,000	**$ 2,700,000**
REVENUE			
Aztecs	$ 418,700	$ 300,000	**$ 300,000**
Chargers	$ 2,485,800	$ 2,502,000	**$ 2,502,000**
Interest	$ 35,000	$ 35,000	**$ 35,000**
Midway/Sports Arena Leases	$ 3,419,859	$ 3,522,454	**$ -**
Other Operating Revenue	$ 373,300	$ 419,441	**$ 419,441**
Special Events	$ 3,448,350	$ 2,979,553	**$ 2,979,553**
Transfer from Other Funds	$ 5,500,000	$ 6,445,000	**$ 10,852,504**
TOTAL REVENUE	$ 15,681,009	$ 16,203,448	**$ 17,088,498**
TOTAL BALANCE AND REVENUE	$ 16,325,013	$ 18,603,448	**$ 19,788,498**
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
CIP Expenditures	$ 750,000	$ 750,000	**$ 750,000**
TOTAL CIP EXPENSE	$ 750,000	$ 750,000	**$ 750,000**
OPERATING EXPENSE			
Bond Debt and Interest Payment	$ 5,769,248	$ 5,773,203	**$ 5,769,853**
General Government Expense	$ 183,491	$ 368,346	**$ 433,881**
Operating Expense	$ 9,290,269	$ 11,600,030	**$ 11,759,153**
TOTAL OPERATING EXPENSE	$ 15,243,008	$ 17,741,579	**$ 17,962,887**
TOTAL EXPENSE	$ 15,993,008	$ 18,491,579	**$ 18,712,887**
BALANCE	$ 332,005	$ 111,869	**$ 1,075,611**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 16,325,013	$ 18,603,448	**$ 19,788,498**

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) Estimated balance from prior year

Real Estate Assets



Department Description

The Real Estate Assets Department manages the City's real estate portfolio and provides direction in the operations of Concourse and Parking Garages, QUALCOMM Stadium, and PETCO Park. The Real Estate Assets Department has been reorganized to reflect its three main divisions: Acquisition/Disposition, Asset Management, and Corporate Services.

The Acquisition/Disposition Division provides acquisition and relocation services for the City of San Diego including the appraisal and acquisition of sites for public facilities, parks, open space, and right-of-way for the Street Division within General Services. The Division is also charged with cataloging and evaluating City assets to determine which properties are essential for the City's core mission and which can be deemed surplus and made available for disposition. The Division handles the disposition of properties that are determined to be surplus.

The Asset Management Division is responsible for managing the City's diverse real estate portfolio. The Asset Management Division's responsibilities include the administration of over 620 of the City's existing unsubordinated ground leases and over 150 permits, operating agreements, use and occupancy agreements, and sub-leases. Another primary function is the management and administration of the redevelopment of existing leaseholds. The Division handles the negotiation of new leases and permits, renewing expired leases and permits, calculates and implements rental adjustments, and ensures lease compliance.

The Corporate Services Division is tasked with planning, organizing, and executing transactions that support all of the City's facilities needs. The Division works with individual City departments to determine how much space is needed and whether the requirement can be best accommodated through occupancy of City-owned properties, a lease from an outside entity, or the acquisition of a new facility.

The Concourse and Parking Garage special revenue fund provides management for the rental and use of the Community Concourse facilities. In addition, the Department manages the Evan V. Jones Parkade and World Trade Center (WTC) garages in order to provide parking spaces for employees, WTC lessees, and the general public. The Community Concourse is comprised of Golden Hall, Plaza Hall, various conference rooms, box offices, administration offices, and support facilities.

The Department's mission is:

Real Estate Assets

To acquire and manage real estate for the highest public use and benefit, generate revenue through leasing and sales of surplus assets, and maximize the overall financial return of the City's real estate portfolio

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Professionally manage real estate assets
The City has over 600 ground leases that generate over $70 million in revenue per year. To maximize this income stream, the City's lease portfolio requires expert management to ensure that the leaseholds continue to perform at their highest possible level. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Exercise effective lease administration
- Improve value of assets

Goal 2: Optimize the City's assets
The City owns over 3,800 properties with a total size of approximately 120,000 acres. Among these properties are some surplus properties that do not directly provide value to the City. The surplus properties are put to use either by leasing them to create revenue for the City or by selling them to generate revenue for the Capital Improvement Fund. The money generated by the leasing and sale of the City's real estate is a vital component of the City's budget. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Develop new revenue sources
- Divest of surplus property
- Maximize lease revenue
- Create redevelopment opportunities

Goal 3: Optimize human resources
Management of the City's real estate portfolio requires a staff with high levels of technical competency and professionalism. These skill-sets must be developed and nurtured for the City's real estate portfolio to achieve optimum performance. The Department will move toward accomplishing this goal by focusing on the following objective.

- Create a culture of success

Goal 4: Centralize management of the City's workspace resources
The City has over 10,500 employees. The implementation of an effective facility plan can reduce costs and improve efficiency City-wide. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Enhance operational efficiency
- Provide a quality work environment at the best price

Service Efforts and Accomplishments

The Real Estate Assets Department has made many changes in the way it conducts its core functions to ensure the City's Real Estate Assets are maintained and managed to the highest standards. The Department's changes resulted in the following improvements:

- The Department was reorganized to align with its core functions: Property acquisition/disposition, asset management, and corporate services.
- An audit was completed of City-owned properties that indicated that out of approximately 3,800 properties only two properties were unaccounted for.
- Total lease revenues were increased by 11 percent to a total of $71 million.
- The City saved over $1.2 million per year in rent payments by relocating City departments to City-owned space, and by subleasing or surrendering excess, unneeded space.

- The Department acquired and began implementation of a state-of-the-art software system (REPortfolio) that will replace the Department's antiquated and outdated mainframe-based system.
- The Department began scanning paper files to an electronic format for easier access and improved security.
- The Department acquired 10 properties for City use with a total value of $7.8 million.
- The Department sold 14 excess properties with a total value of $23.9 million.
- The Department currently has 19 City-owned, excess properties for sale with an estimated total market value of $37 million.
- The Seaforth Sportfishing lease was renegotiated so that redevelopment of the leasehold would result in more than $54 million in revenue which will be generated over a 40 year term.
- Council Policy 700-10 (leasing and sale of City real estate) was redrafted and the Department presented the new Leasing Policy to Council for approval in March 2008.
- New transaction reports for Council were designed to ensure complete disclosure and transparency for property sales and leases.
- The Department completed 32 telecommunication leases for over $900,000 of annual rent and over $500,000 of prepaid rent.
- The Department initiated a new streamlined lease approval process for telecommunication tenants which will result in improved service and efficiency.
- The Department initiated and completed a global appraisal for agriculture leases which improved its effectiveness in determining rents.

Annually, the parking garages provide parking for more than 1,100 City employees. During the past year, the Concourse has been the site for more than 120 events which include the following:

- Naturalization ceremonies for immigrants becoming United States citizens
- Salvation Army holiday dinners
- Homeless children's Christmas parties
- The California State Bar exams
- The North Park Apostolic Church services
- Various employment job fairs

Budget Dollars at Work: Performance Expectations

Goal 1: Professionally manage real estate

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Amount of revenue collected from leases[1]	N/A	$73.7M	$76.6M
2. Percent of rent reviews initiated on time	N/A	100%	100%
3. Percent deviation between actual revenues and budgeted revenues	N/A	Actuals exceeded budgeted by 1.5%	up to 10%

Goal 2: Optimize the City's assets

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Amount of revenue from sale of City-owned properties	N/A	$24.0M	$21.0M
2. Number of required appraisals completed	N/A	138	105
3. Amount of revenue received from telecommunication facilities located on City-owned property[2]	N/A	$2.01M	$1.87M

[1] Amount includes all lease revenues collected by Real Estate Assets including General Fund, Enterprise Fund, and Special Revenue Funds. The Real Estate Assets budget only includes certain General Fund Revenue accounts for a projected total of $40 million in Fiscal Year 2009

Real Estate Assets

Goal 3: Optimize human resources

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of property agents taking professional development courses	N/A	80%	65%
2. Percent of property agents involved in professional organizations	N/A	56%	65%

Goal 4: Centralize management of the City's workspace resources

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of City-wide facilities assessments completed	N/A	50%	100%

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Workload Data					
Number of City properties managed	N/A	N/A	N/A	3,817	3,820
Number of leases managed	694	678	680	621	620
Number of leasehold site inspections completed annually	N/A	N/A	N/A	92	225
Number of lease rent adjustments commenced	N/A	N/A	N/A	111	140
Amount of revenue collected from Concourse and Parking Garage operations	N/A	N/A	$3.18M	$3.65M	$3.32M

[2] Amount includes revenue generated from all telecommunication leases, not just General Fund. The Department's budget only includes certain General Fund revenue accounts.

Department Summary

Real Estate Assets								
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**		FY 2008-2009 CHANGE
Positions		42.50		39.50		**37.50**		(2.00)
Personnel Expense	$	3,935,975	$	3,948,738	**$**	**3,797,180**	$	(151,558)
Non-Personnel Expense	$	3,667,853	$	3,138,894	**$**	**4,857,401**	$	1,718,507
TOTAL	$	7,603,828	$	7,087,632	**$**	**8,654,581**	$	1,566,949

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Real Estate Assets			
Asset Management & Marketing	21.35	12.44	**7.94**
Corporate Services	0.00	0.00	**2.00**
Management	3.10	13.50	**13.50**
Real Estate Acquisition/Valuation	14.55	10.56	**11.06**
Total	**39.00**	**36.50**	**34.50**
MUNICIPAL PARK GARAGE			
Concourse and Parking Garages			
Municipal Parking Garage	3.50	3.00	**3.00**
Total	**3.50**	**3.00**	**3.00**
DEPARTMENT TOTAL	**42.50**	**39.50**	**37.50**

Department Expenditures

		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**
GENERAL FUND						
Real Estate Assets						
Asset Management & Marketing	$	2,238,087	$	1,575,340	**$**	**1,046,607**
Corporate Services	$	-	$	-	**$**	**241,130**
Management	$	1,128,057	$	1,466,480	**$**	**1,548,433**
Real Estate Acquisition/Valuation	$	1,427,669	$	1,219,642	**$**	**1,318,283**
Real Estate Assets	$	(7,018)	$	-	**$**	**(92,333)**
Total	**$**	**4,786,795**	**$**	**4,261,462**	**$**	**4,062,120**

Real Estate Assets

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
MUNICIPAL PARK GARAGE			
Concourse and Parking Garages			
Municipal Parking Garage	$ 2,817,033	$ 2,826,170	**$ 4,592,461**
Total	**$ 2,817,033**	**$ 2,826,170**	**$ 4,592,461**
DEPARTMENT TOTAL	**$ 7,603,828**	**$ 7,087,632**	**$ 8,654,581**

Significant Budget Adjustments

GENERAL FUND

Real Estate Assets	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 83,029	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 10,771	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ 887,144
Transfer of Midway Frontier and Sports Arena Rental Revenue Addition of Midway Frontier and Sports Arena rental revenue from QUALCOMM Stadium Department.	0.00	$ 0	$ 3,522,454
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (194)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (92,333)	$ 0

Significant Budget Adjustments

GENERAL FUND

Real Estate Assets	Positions	Cost	Revenue
Savings from the Five-Year Financial Outlook Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules.	(2.00)	$ (200,615)	$ 0

MUNICIPAL PARK GARAGE

Concourse and Parking Garages	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 15,531	$ 0
Transfer to the General Fund Adjustment reflects the transfer of fund balance and excess revenue from the Concourse and Parking Garages Operating Fund to the General Fund.	0.00	$ 1,664,334	$ 0
Increase to Security Services and Training Costs Increase for concourse security and training.	0.00	$ 191,500	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ 66,000
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (2,383)	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (102,691)	$ 0

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ 2,662,930	$ 2,597,390	**$ 2,522,677**
Fringe Benefits	$ 1,273,045	$ 1,351,348	**$ 1,274,503**
SUBTOTAL PERSONNEL	$ 3,935,975	$ 3,948,738	$ **3,797,180**
NON-PERSONNEL			
Supplies & Services	$ 2,792,241	$ 2,833,912	**$ 4,650,210**

Real Estate Assets

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
NON-PERSONNEL			
Information Technology	$ 623,378	$ 55,548	**$ 71,966**
Energy/Utilities	$ 211,243	$ 208,443	**$ 94,234**
Equipment Outlay	$ 40,991	$ 40,991	**$ 40,991**
SUBTOTAL NON-PERSONNEL	$ 3,667,853	$ 3,138,894	$ **4,857,401**
TOTAL	$ 7,603,828	$ 7,087,632	$ **8,654,581**

Revenues by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Licenses and Permits	$ 114,515	$ 151,844	**$ 147,550**
Revenue from Money & Property	$ 30,466,861	$ 36,717,825	**$ 41,474,190**
Charges for Current Services	$ 1,875,230	$ 2,325,327	**$ 1,982,854**
Transfers from Other Funds	$ 13,000	$ -	**$ -**
TOTAL	$ 32,469,606	$ 39,194,996	**$ 43,604,594**

Salary Schedule

GENERAL FUND

Real Estate Assets

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
1104	Account Clerk	1.00	**1.00**	$ 37,878	$ 37,878
1106	Sr Management Analyst	1.00	**0.00**	$ -	$ -
1107	Administrative Aide II	1.00	**0.00**	$ -	$ -
1218	Assoc Management Analyst	0.00	**1.00**	$ 64,335	$ 64,335
1228	Assoc Property Agent	5.00	**3.00**	$ 63,330	$ 189,991
1237	Payroll Specialist I	1.00	**1.00**	$ 39,511	$ 39,511
1348	Info Systems Analyst II	0.00	**1.00**	$ 64,077	$ 64,077
1532	Intermediate Stenographer	1.00	**0.00**	$ -	$ -
1746	Word Processing Operator	2.00	**2.00**	$ 37,689	$ 75,377
1756	Property Agent	10.00	**10.00**	$ 71,230	$ 712,301
1776	Public Information Clerk	2.00	**2.00**	$ 37,688	$ 75,375
1844	Sr Account Clerk	1.00	**1.00**	$ 43,002	$ 43,002
1876	Executive Secretary	1.00	**1.00**	$ 52,009	$ 52,009
1917	Supv Management Analyst	0.00	**1.00**	$ 80,127	$ 80,127
1929	Supv Property Agent	5.00	**5.00**	$ 79,594	$ 397,972
2177	Real Estate Assets Director	1.00	**1.00**	$ 143,499	$ 143,499
2214	Deputy Director	1.00	**1.00**	$ 119,999	$ 119,999
2245	Ball Park Administrator	0.50	**0.50**	$ 110,000	$ 55,000
2270	Program Manager	3.00	**3.00**	$ 90,000	$ 270,000

Salary Schedule

GENERAL FUND

Real Estate Assets

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
	Vacancy Factor Adjustment	0.00	**0.00**	$ -	$ (79,584)
	Total	36.50	**34.50**		**$ 2,340,869**

MUNICIPAL PARK GARAGE

Concourse and Parking Garages

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
1104	Account Clerk	1.00	**1.00**	$ 37,878	$ 37,878
1107	Administrative Aide II	1.00	**0.00**	$ -	$ -
1218	Assoc Management Analyst	0.00	**1.00**	$ 64,335	$ 64,335
1929	Supv Property Agent	1.00	**1.00**	$ 79,595	$ 79,595
	Total	3.00	**3.00**		**$ 181,808**
REAL ESTATE ASSETS TOTAL		39.50	**37.50**		**$ 2,522,677**

Real Estate Assets

Revenue and Expense Statement (Non-General Fund)

CONCOURSE & PARKING GARAGES OPERATING FUND 10322

		FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE				
Balance from Prior Year		$ -	$ -	**$ 1,269,426** (1)
Fund Balance Reserve		$ -	$ -	**$ 550,000**
TOTAL BALANCE		$ -	$ -	**$ 1,819,426**
REVENUE				
Concourse Event Revenue		$ 600,000	$ 600,000	**$ 600,000**
HBJ Parking Garage		$ 336,633	$ 352,040	**$ 360,140**
Municipal Parking Garage		$ 1,907,585	$ 1,947,200	**$ 2,005,100**
Other Centre City Rental		$ 343,030	$ 357,795	**$ 357,795**
TOTAL REVENUE		$ 3,187,248	$ 3,257,035	**$ 3,323,035**
TOTAL BALANCE AND REVENUE		$ 3,187,248	$ 3,257,035	**$ 5,142,461**
OPERATING EXPENSE				
Administration - Concourse		$ 287,822	$ 258,346	**$ 273,877**
Operating Reserve Appropriation	(2)	$ 550,000	$ 550,000	**$ 550,000**
Operations - Concourse		$ 1,541,561	$ 1,581,731	**$ 1,484,157**
Operations - Parking Garages		$ 437,650	$ 436,093	**$ 620,093**
Transfer to the General Fund		$ -	$ -	**$ 1,664,334**
TOTAL OPERATING EXPENSE		$ 2,817,033	$ 2,826,170	**$ 4,592,461**
TOTAL EXPENSE		$ 2,817,033	$ 2,826,170	**$ 4,592,461**
RESERVE				
Fund Balance Reserve		$ -	$ -	**$ 550,000**
TOTAL RESERVE		$ -	$ -	**$ 550,000**
TOTAL RESERVE		$ -	$ -	**$ 550,000**
BALANCE		$ 370,215	$ 430,865	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE		$ 3,187,248	$ 3,257,035	**$ 5,142,461**

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

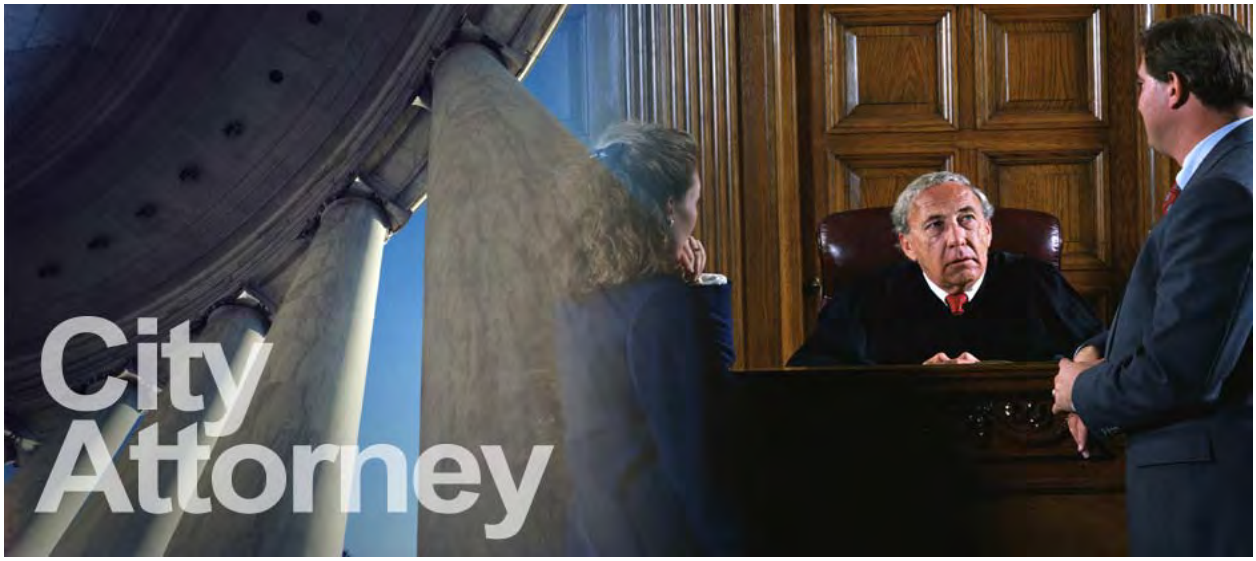
(1) Estimated fund balance from prior year
(2) Operating reserve is budgeted in the operating expense

Description

The entities that comprise the 'Non-Mayoral' category consist of functions that are not part of the executive branch of City government. These functions are either part of the other two branches of government, the legislative branch and the judicial branch, or are completely independent of all branches of government and as such, do not report to the Mayor.

BUDGET DEPARTMENT	POSITIONS	PERSONNEL EXPENSE	NON-PERSONNEL EXPENSE	TOTAL EXPENSE
City Attorney	339.22	$ 34,874,991	$ 1,516,183	$ 36,391,174
City Clerk	46.00	$ 3,695,756	$ 800,640	$ 4,496,396
City Council	93.00	$ 8,571,000	$ 1,324,158	$ 9,895,158
City Retirement System	65.00	$ 7,737,297	$ 33,823,052	$ 41,560,349
Ethics Commission	8.00	$ 963,685	$ 42,614	$ 1,006,299
Office of the IBA	11.00	$ 1,480,330	$ 134,885	$ 1,615,215
Personnel	59.00	$ 5,830,957	$ 627,458	$ 6,458,415
	621.22	$ 63,154,016	$ 38,268,990	$ 101,423,006

City Attorney



Department Description

In 1931, San Diego voters adopted a new City Charter that included the creation of an independently elected City Attorney. The duty of the Office of the City Attorney is to protect the interests of all San Diegans.

The Office is divided into three areas: Civil, Criminal, and Administrative. The primary operations of the Office are established in the San Diego City Charter and are carried out by the Criminal and Civil Divisions.

The Criminal Division prosecutes misdemeanor criminal offenders and provides proactive community-based public safety programs. Crimes prosecuted by the Office include violations of City, county, and State laws occurring within the City of San Diego and the City of Poway.

The Civil Division provides legal advice to every level of City government, files lawsuits on behalf of the City, and defends lawsuits brought against the City.

The Office of the City Attorney is staffed with professional, civic-minded public servants. Attorneys, investigators, secretaries, legal assistants, and support staff work to serve the people of the City of San Diego and the State of California.

The Office of the City Attorney has been recognized at the local, State, and national levels for innovation, excellence, and measurable results related to efficiency, effectiveness, and public safety.

The City Attorney Office's mission is:

> ***To safeguard the public by vigorously bringing misdemeanor criminals to justice through serving the residents of San Diego as its misdemeanor prosecutor, and to serve as the City's chief legal advisor by providing legal guidance to the Mayor, City Council, Council Committees, and City departments while protecting the interests of all San Diegans.***

City Attorney

Service Efforts and Accomplishments

Criminal Division

In the criminal courts, our attorneys prosecute more than 30,000 cases each year – from gang activity to drunk driving, and from domestic violence to consumer fraud. We protect your families and your neighborhoods by holding accountable those who commit crimes.

The Code Enforcement Unit (CEU) is a specialized prosecutorial unit devoted to aggressively prosecuting a wide variety of code violations and public nuisances throughout San Diego. Violations referred to CEU range from substandard housing to illegal businesses, building and zoning violations, public nuisance properties, illegal grading, fire hazards, graffiti, illegal dumping, destruction of sensitive resources, abandoned structures, and numerous other violations.

The Drug Abatement Response Team (DART) community prosecutors are a central part of the City of San Diego's civil nuisance abatement task force working closely with the Police Department.

The Domestic Violence and Special Victims Unit prosecute all misdemeanor child abuse, domestic violence, elder abuse, and stalking cases within the City.

The Neighborhood Prosecution Unit works in partnership with the San Diego Police Department, other agencies, and community organizations to combat crimes that impact the quality of life in our City.

The Consumer and Environmental Protection Unit (CEPU) is involved in special projects to protect citizens and businesses in San Diego. CEPU prosecutes cases concerning unlawful business practices, unapproved drugs, unapproved medical devices, and retailer price scanner violations. CEPU receives case referrals from City, county, and State departments and agencies, as well as from individuals.

The Screening and Arraignment Unit, the General Trial Unit, and the Appellate Unit handle the myriad of tasks from receipt and processing of misdemeanor cases, pre-trial negotiations, trial, and post-trial appeals.

Civil Division

The Civil Division is the chief legal advisor and attorney for the City and advises the Council, its committees, the Mayor, commissions, and departments. The Division drafts new legislation, provides legal review on individual matters requiring City Council action, and provides legal support on thousands of matters. The Division also prosecutes or defends all suits or cases to which the City may be a party.

The Litigation Unit, through five sub-units, handles civil lawsuits filed against the City. The Unit vigorously defends suits and when necessary files claims on behalf of the City.

The General Litigation Unit handles defense cases and cross-complaints that become necessary to fully defend and to seek indemnity for the City in actions where the City is a defendant.

The Land Use Litigation Unit prosecutes and defends all real property, land use, development, and environmental actions involving the California Environmental Quality Act (CEQA), eminent domain actions, actions relating to decisions involving the subdivision map act, zoning, and other administrative procedures.

The Civil Revenue & Recovery Unit handles actions for false claims, unfair business practices, environmental contamination, overcharging, breach of contract, and various other matters.

The Construction Litigation Unit handles breach of contract and construction claims commonly involving issues of contract interpretation, changed conditions, extra work, delay and disruption, and stop work notices.

The Workers' Compensation Unit represents the City in all employees' claims before the Workers' Compensation Appeals Board.

The Business and Government Unit provides opinion and analysis of core municipal functions relating to the City Charter, Municipal Code, open meeting laws, public records, ethics, boards, and commissions.

The Public Securities, Finance and Disclosures Unit provides structuring and legal advice to various City departments relative to the issuance by the City and its related entities of debt obligations.

The Real Property Unit handles purchase, sale, or lease issues concerning City-owned property maintained by the Real Estate Assets Department and other departments.

The Redevelopment & Housing Unit acts as General Counsel to the Redevelopment Agency and provides opinion and analysis on issues arising under redevelopment law.

The Resource Conservation Management Unit handles California Public Utility Commission issues, recycling projects, landfill permitting, solid waste fees, as well as Municipal Separate Storm Sewer System issues.

The Public Infrastructure Unit advises on local, State, and federal regulatory and contracting requirements, assists in negotiation on public works contracts, and represents the City in dispute resolution.

The Land Use & Environment Unit handles all California Environmental Quality Act (CEQA) document reviews, land use ordinances, resolutions, and project approvals before City Council, as well as CEQA administrative appeals.

The Labor & Employment Services Unit provides advice on the meet and confer process, personnel issues, benefits issues, as well as defends the City before the Public Employee Relations Board.

Department Summary

City Attorney								
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**		FY 2008-2009 CHANGE
Positions		335.22		338.22		**339.22**		1.00
Personnel Expense	$	34,820,413	$	35,324,180	**$**	**34,874,991**	$	(449,189)
Non-Personnel Expense	$	1,384,745	$	1,586,994	**$**	**1,516,183**	$	(70,811)
TOTAL	$	36,205,158	$	36,911,174	**$**	**36,391,174**	$	(520,000)

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
City Attorney			
Appellate	0.00	0.00	**5.00**
Business & Government	7.54	7.25	**7.25**
Case Inquiry	6.00	0.00	**0.00**
Case Resolution & Trial	46.00	22.00	**0.00**
Code Enforcement	16.09	7.52	**5.00**
Consumer & Environ Protection	13.88	5.78	**5.00**
Dom Violence & Special Victims	23.10	9.00	**10.00**
Drug Abatement Response Team	0.00	0.00	**2.00**
General Trial	0.00	0.00	**20.05**
Information Systems	5.00	0.00	**0.00**
Labor & Employment Services	19.63	4.00	**4.00**
Land Use & Environment	0.00	5.33	**5.33**
Leadership	2.00	7.00	**7.00**
Litigation	50.28	30.00	**30.00**
Neighborhood Prosecution	5.00	5.00	**5.00**
Public Finance, Securities & Disclosure	0.00	3.00	**3.00**
Public Infrastructure	46.03	10.53	**10.53**
Real Property	23.52	6.75	**6.75**
Redevelopment & Housing	0.00	4.00	**4.00**
Resource Consv Mgmt	0.00	4.00	**4.00**
Screening & Arraignment	41.25	9.75	**8.00**
Support Services - Civil	11.40	79.54	**78.54**
Support Services - Criminal	9.05	97.32	**97.32**
Support Services - Department	9.45	20.45	**21.45**
Total	**335.22**	**338.22**	**339.22**

City Attorney

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
City Attorney			
Appellate	$ -	$ -	**$ 685,987**
Business & Government	$ 1,175,532	$ 1,094,020	**$ 994,679**
Case Inquiry	$ 343,565	$ -	**$ -**
Case Resolution & Trail	$ 4,767,716	$ 2,837,537	**$ -**
City Attorney	$ (1,135,397)	$ 119,565	**$ (1,390,499)**
Code Enforcement	$ 1,462,771	$ 698,056	**$ 685,986**
Consumer & Environ Protection	$ 1,559,662	$ 762,999	**$ 685,987**
Dom Violence & Special Victims	$ 2,301,499	$ 1,159,126	**$ 1,371,971**
Drug Abatement Response Team	$ 397,547	$ 252,055	**$ 274,395**
General Trial	$ -	$ -	**$ 2,750,797**
Information Systems	$ 1,198,357	$ -	**$ -**
Labor & Employment Services	$ -	$ 533,208	**$ 548,786**
Land Use & Environment	$ -	$ 710,501	**$ 731,258**
Leadership	$ 490,526	$ 1,575,594	**$ 1,597,506**
Litigation	$ 6,100,974	$ 4,006,193	**$ 4,134,740**
Neighborhood Prosecution	$ 722,421	$ 638,313	**$ 685,987**
Public Infrastructure	$ 5,145,842	$ 1,391,807	**$ 1,444,682**
Public Finance, Securities & Disclosure	$ -	$ 399,905	**$ 411,591**
Real Property	$ 2,806,307	$ 898,478	**$ 929,977**
Redevelopment & Housing	$ 2,408,110	$ 529,406	**$ 548,786**
Resource Consv Mgmt	$ -	$ 533,209	**$ 548,787**
Screening & Arraignment	$ 3,426,870	$ 1,288,921	**$ 1,097,576**
Support Services - Civil	$ 1,088,266	$ 6,894,903	**$ 7,448,141**
Support Services - Criminal	$ 1,022,753	$ 6,950,816	**$ 7,541,745**
Support Services - Department	$ 921,837	$ 3,636,562	**$ 2,662,309**
Total	**$ 36,205,158**	**$ 36,911,174**	**$ 36,391,174**

Significant Budget Adjustments

GENERAL FUND

City Attorney	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 796,555	$ 0
Addition of a Deputy City Attorney Addition of 1.00 Deputy City Attorney funded by the Family Justice Center Pro-Arrest Grant.	1.00	$ 137,196	$ 134,558
Funding of Terminal Leave Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.	0.00	$ 7,559	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ (1,296,262)
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (189)	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (70,622)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (1,390,499)	$ 0

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ 23,637,172	$ 22,999,174	**$ 22,861,762**
Fringe Benefits	$ 11,183,241	$ 12,325,006	**$ 12,013,229**
SUBTOTAL PERSONNEL	$ 34,820,413	$ 35,324,180	$ **34,874,991**
NON-PERSONNEL			
Supplies & Services	$ 531,808	$ 1,363,544	**$ 1,352,284**
Information Technology	$ 588,161	$ 107,217	**$ 35,291**
Energy/Utilities	$ 182,858	$ 34,315	**$ 46,690**

City Attorney

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
NON-PERSONNEL			
Equipment Outlay	$ 81,918	$ 81,918	**$ 81,918**
SUBTOTAL NON-PERSONNEL	$ 1,384,745	$ 1,586,994	$ **1,516,183**
TOTAL	$ 36,205,158	$ 36,911,174	$ **36,391,174**

Revenues by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Licenses and Permits	$ 2,000	$ 2,000	**$ 2,000**
Fines, Forfeitures, and Penalties	$ 1,650,000	$ 1,650,000	**$ 1,650,000**
Charges for Current Services	$ 6,362,550	$ 4,511,262	**$ 3,215,000**
Transfers from Other Funds	$ -	$ -	**$ 134,558**
TOTAL	$ 8,014,550	$ 6,163,262	**$ 5,001,558**

Salary Schedule

GENERAL FUND

City Attorney

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1104	Account Clerk	1.00	**1.00**	$	37,878	$	37,878
1105	Administrative Aide I	2.00	**2.00**	$	43,820	$	87,640
1106	Sr Management Analyst	1.00	**1.00**	$	71,273	$	71,273
1132	Asst Management Analyst	1.00	**1.00**	$	51,988	$	51,988
1147	Principal Legal Assistant	1.00	**1.00**	$	76,201	$	76,201
1218	Assoc Management Analyst	2.00	**2.00**	$	64,335	$	128,670
1236	Auto Messenger	2.00	**2.00**	$	31,137	$	62,274
1348	Info Systems Analyst II	2.00	**2.00**	$	64,077	$	128,153
1349	Info Systems Analyst III	1.00	**1.00**	$	71,601	$	71,601
1386	Court Support Clerk I	13.00	**14.00**	$	38,051	$	532,714
1388	Court Support Clerk II	12.00	**12.00**	$	39,741	$	476,886
1401	Info Systems Technician	1.00	**2.00**	$	50,992	$	101,984
1404	Principal Legal Secretary	1.00	**1.00**	$	60,743	$	60,743
1415	Dispute Resolution Officer	1.00	**1.00**	$	65,036	$	65,036
1535	Clerical Assistant II	27.50	**27.50**	$	35,402	$	973,545
1577	Legal Secretary	36.20	**36.20**	$	51,585	$	1,867,387
1596	City Attorney Investigator	20.92	**20.92**	$	69,475	$	1,453,420
1598	Legal Assistant	20.37	**20.37**	$	61,078	$	1,244,157
1615	Org Effectiveness Supv	1.00	**1.00**	$	80,404	$	80,404
1648	Payroll Specialist II	2.00	**2.00**	$	41,507	$	83,013
1726	Principal Clerk	1.00	**1.00**	$	50,819	$	50,819

Salary Schedule

GENERAL FUND

City Attorney

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1728	Principal Atty Investigator	1.00	**1.00**	$	79,245	$	79,245
1746	Word Processing Operator	8.00	**6.00**	$	37,689	$	226,135
1776	Public Information Clerk	1.00	**1.00**	$	37,688	$	37,688
1820	Sr Legal Secretary	6.00	**6.00**	$	57,459	$	344,754
1822	Sr Legal Assistant	5.00	**5.00**	$	69,333	$	346,667
1867	Librarian III	1.00	**1.00**	$	66,603	$	66,603
1879	Sr Clerk/Typist	8.00	**8.00**	$	43,313	$	346,505
1885	Sr Attorney Investigator	6.00	**6.00**	$	76,634	$	459,806
1983	Victim Services Coordinator	4.00	**4.00**	$	43,949	$	175,795
2001	City Attorney	1.00	**1.00**	$	193,648	$	193,648
2103	Management Intern	0.37	**0.37**	$	25,911	$	9,587
2106	Asst City Attorney	6.00	**6.00**	$	155,516	$	933,096
2151	Deputy City Attorney	134.86	**135.86**	$	92,712	$	12,595,862
2166	Legal Intern	1.00	**1.00**	$	37,502	$	37,502
2182	Principal Asst to City Atty	1.00	**1.00**	$	110,371	$	110,371
2185	Senior Legal Intern	1.00	**1.00**	$	55,432	$	55,432
2205	Conf Secretary To City Atty	1.00	**1.00**	$	89,748	$	89,748
2214	Deputy Director	1.00	**1.00**	$	98,488	$	98,488
2270	Program Manager	1.00	**1.00**	$	104,358	$	104,358
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(1,198,499)
	Overtime Budgeted	0.00	**0.00**	$	-	$	13,064
	Temporary Help	0.00	**0.00**	$	-	$	23,230
	Termination Pay Annual Leave	0.00	**0.00**	$	-	$	6,891
	Total	338.22	**339.22**			**$**	**22,861,762**
CITY ATTORNEY TOTAL		338.22	**339.22**			**$**	**22,861,762**

City Clerk



Department Description

The City Clerk's multi-faceted office functions have evolved in response to the needs of legislative bodies and their constituents. As Clerk to the City Council, the Office records and preserves Council proceedings and provides procedural and technical support where needed. Office staff administers municipal elections, coordinates public hearings, and assists the public and other City staff in conducting business. The Office also disseminates information regarding legislative actions and policy decisions to City departments, other agencies, and the public. As official record keeper, the City Clerk maintains custody of City records.

The Department's mission is:

To provide accurate information and maximize access to municipal government

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Respond to the legislative needs of the City Council and their constituents
Every division within the Office of the City Clerk works to meet the needs of the City Council and the citizens of San Diego. One important way of accomplishing this is by emphasizing access to information as it relates to the legislative process. Over the next one to two years, the Department will continue to accomplish this goal by focusing on the following objectives.

- Prepare and distribute docket materials in a timely manner
- Effectively coordinate and administer public hearings

Goal 2: Administer municipal elections and serve as filing officer for the City of San Diego
Proper administration of the election process serves the people's right to exercise their vote by ensuring an expeditious, complete process. Timely, accurate handling of disclosure documents serves the people's right to information by ensuring access to information about those making, influencing, or attempting to make or influence municipal decisions. Over the next one to two years, the Department will continue to accomplish this goal by focusing on the following objectives.

- Effectively administer and coordinate municipal elections
- Serve as filing officer by processing the City's campaign finance disclosure reports, Statements of Economic Interests, and lobbyist registrations and reports

- Effectively support the election/appointment process for board and commission members

Goal 3: Provide access to the City's official record and legislative documents in as many different mediums as possible

Access to information is a core function of the Office of the City Clerk. To this end, the Department is dedicated to remaining on the cutting edge of information storage and retrieval. Over the next one to two years, the Department will move toward accomplishing this goal by focusing on the following objective.

- Maintain and preserve City Council proceedings and related documents (e.g., minutes, result sheets, resolutions/ordinances, contracts/agreements, leases/deeds/change orders)

Goal 4: Administer records management program for the City of San Diego

A viable records management program ensures that each department can maximize its operational goals by making information more readily available for service delivery. Consolidating responsibility for the City's Records Management Program increases accountability and ensures effective service delivery. Over the next one to two years, the Department will move toward accomplishing this goal by focusing on the following objective.

- Effectively maintain custody of City documents

Goal 5: Deliver excellent customer service

The best customer service requires constant improvement, which requires constant assessment based on feedback and active benchmarking. Proper delivery of customer service serves the people by providing accurate information and maximizing access to municipal government in an efficient, timely, professional, and courteous manner. Over the next one to two years, the Department will move toward accomplishing this goal by focusing on the following objectives.

- Utilize best business practices for customer management
- Respond quickly and accurately to customer requests
- Provide current, comprehensive, and accurate information to meet customers' needs

Goal 6: Effectively support the goal of operating as 'One City'

The Office of the City Clerk has a hand in almost every aspect of City business, bridging the legislative and executive sides of government. Over the next one to two years, the Department will move toward accomplishing this goal by focusing on the following objectives.

- Maintain easy access to needed points of contact across the City
- Communicate effectively across the City

Goal 7: Utilize technology and best business practices in effective service delivery

Technology provides the vehicle for enhanced access to information. Over the next one to two years, the Department will move toward accomplishing this goal by focusing on the following objectives.

- Apply technology effectively to provide increased and improved access to materials on-line
- Realize the fullest potential of existing technology and technical resources to provide the most complete service
- Apply technology more effectively to increase staff's ability to provide the most efficient service
- Ensure that the Department operates with fiscal responsibility
- Employ best practices for effective service delivery and applying flexibility to resource allocation
- Realize efficiencies by coordinating activities and standardizing processes across the City

Goal 8: Effectively work as a team

Each division within the Department works together to deliver outstanding customer service and to optimize access to local government. Over the next one to two years, the Department will move toward accomplishing this goal by focusing on the following objectives.

- Enable open and honest communication within the Department
- Rely on one another to accomplish the Department's goals

Goal 9: Ensure that all members of the team perform their work ethically and with integrity

The Office of the City Clerk is an independent department known for its impartiality and integrity. Over the next one to two years, the Department will move toward accomplishing this goal by focusing on the following objective.

- Ensure a high level of integrity and honesty in performance of work duties

Service Efforts and Accomplishments

In collaboration with the Mayor's Office, the City Clerk is working to automate the Request for Council Action process. Currently, the process is performed manually. The automated process will save the City both time and money. In addition, back-up material for docket items will be scanned and uploaded to the web, providing easy access to City government for the residents and visitors of San Diego. The Office of the City Clerk implemented the "Real Time Motion" during Council meetings. This effort facilitates the Council members' voting process and also assists the public in understanding what is being voted upon.

In an effort to provide wider access to the docket and in response to a suggestion from a member of the public, the City Clerk implemented a televised list of docketed items. CityTV broadcasts the City docket periodically throughout the weekend prior to the City Council meeting.

In addition, the Office of the City Clerk began scanning and uploading all exhibit or back-up material for items presented to City Council. This allows the public to electronically access material prior to Council meetings.

The Elections and Information Services Division has implemented mandatory electronic filing of disclosure statements for campaign committees with contributions or expenditures of $10,000 or more in connection with a City election. As more statements become available electronically, the public's benefit from rapid, ready access to campaign information will continue to grow.

The Records Management Division has implemented a new imaging program with full text retrieval and 100 percent quality assurance. The program began as a pilot and has now become permanent with two high-volume scanners. The Records Center is in the process of expanding its available storage area and will soon be taking in large volumes of maps. At the end of Fiscal Year 2008, the Records Management Division had updated records disposition schedules available on the Intranet so that they are accessible to all City employees. The Division also plans to digitize photos of mayoral artifacts.

Budget Dollars at Work: Performance Expectations

Goal 1: Respond to the legislative needs of the City Council and their constituents

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of time items received by Friday, 10 days prior to the meeting, are typed and proofread	84.00%	91.98%	90.00%
2. Percent of time docket back-up items received by Friday, 10 days prior to the meeting, are sorted and copied	86.00%	91.74%	90.00%
3. Percent of time docket information is uploaded on Wednesday by 12:00 pm the week prior to the Council meeting of Monday	97%	100%	90%

Goal 2: Administer municipal elections and serve as filing officer for the City of San Diego

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of time information regarding potential candidates is available on-line within three days of filing documents	95%	100%	90%
2. Percent of time sample-ballot information is available on-line within three days of filing with the Registrar of Voters	N/A	100%	85%
3. Percent of time lobbyist registrations and reports are made available for public viewing within seven days of receipt	92%	93%	80%

City Clerk

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
4. Percent of time updates to status changes to boards and commissions are made and posted within 48 hours of notification	89%	92%	90%

Goal 3: Provide access to the City's official record and legislative documents in as many different mediums as possible

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of time Council meeting minutes are docketed for City Council approval within three weeks of meeting date	N/A	71%	85%
2. Percent of time results sheets are uploaded to the Clerk's website within two working days	100%	98%	90%

Goal 4: Administer records management program for the City of San Diego

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Number of days required to respond to record retention inquiries	2.6	0.8	2.0
2. Number of pages that are prepared, scanned, validated, translated through Optical Character Recognition (OCR), and released per hour with 100% accuracy	328	282	900
3. Percent of records requests completed within four hours	93%	97%	95%
4. Percent of return files and boxes processed within five business days	87%	94%	90%

Goal 5: Deliver excellent customer service

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of requests completed within two days and five days	2 days – 78% 5 days – 92%	2 days – 81% 5 days – 88%	2 days – 60% 5 days – 70%
2. Percent of requests for which notification of progress is provided within four business hours and every two business days thereafter	100%	83%	70%

Goal 6: Utilize technology and best business practices in effective service delivery

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of time the department reaches performance measure goals	50%	75%	90%

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Workload Data					
Number of mailings (deadline reminders, notices of deficiencies, responses to requests) (Elections)	1,704	1,746	2,671	2,417	2,500
Number of Statement of Economic Interests (SEIs)	2,211	2,217	2,570	2,510	2,600

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
filed (Elections)					
Number of lobbyist registrations and reports filed (Elections)	483	607	711	816	500
Number of incoming boxes inventoried and placed in storage (Records)	1,367	1,183	1,637	2,421	2,700
Number of requested items retrieved from storage (Records)	5,673	4,727	4,792	3,895	4,000
Number of pages copied & distributed to support legislative process (Dockets)	2.3M	2.4M	3.9M	3.4M	2.5M
Number of City Council items processed (Council Actions)	6,485	6,515	6,805	6,809	7,000

Department Summary

City Clerk							
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**	FY 2008-2009 CHANGE
Positions		45.00		45.00		**46.00**	1.00
Personnel Expense	$	3,403,729	$	3,604,351	**$**	**3,695,756**	$ 91,405
Non-Personnel Expense	$	720,815	$	803,910	**$**	**800,640**	$ (3,270)
TOTAL	$	4,124,544	$	4,408,261	**$**	**4,496,396**	$ 88,135

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
City Clerk			
Administration	2.00	1.00	**1.00**
Elections & Information Management	3.00	11.00	**12.00**
Legislative Services	20.00	19.00	**19.00**
Records Management	18.00	10.00	**10.00**
Support Services	2.00	4.00	**4.00**
Total	**45.00**	**45.00**	**46.00**

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
City Clerk			
Administration	$ 332,530	$ 252,439	**$ 211,749**
Elections & Information Management	$ 361,389	$ 833,602	**$ 953,213**
Legislative Services	$ 1,617,645	$ 1,750,840	**$ 1,735,276**
Records Management	$ 1,616,301	$ 1,105,964	**$ 1,157,211**
Support Services	$ 196,679	$ 465,416	**$ 438,947**
Total	**$ 4,124,544**	**$ 4,408,261**	**$ 4,496,396**

City Clerk

Significant Budget Adjustments

GENERAL FUND

City Clerk	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 69,797	$ 0
Position Addition Addition of 1.00 Administrative Aide II to support increased election-related activity as identified in the City Clerk's Five-Year Outlook.	1.00	$ 78,155	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 61,953	$ 0
Support for Overtime Increase in overtime to support late council meetings, off-site council meetings, and unanticipated special council meetings that require late preparation in order to meet State (Brown Act) and local mandates.	0.00	$ 27,190	$ 0
Funding of Terminal Leave Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.	0.00	$ 5,326	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ (25,148)
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (15,223)	$ 0
Savings from the Five-Year Financial Outlook Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume I, "Budget Overview and Schedules".	0.00	$ (50,000)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (89,063)	$ 0

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ 2,244,746	$ 2,307,240	**$ 2,383,743**
Fringe Benefits	$ 1,158,983	$ 1,297,111	**$ 1,312,013**
SUBTOTAL PERSONNEL	$ 3,403,729	$ 3,604,351	$ **3,695,756**
NON-PERSONNEL			
Supplies & Services	$ 290,824	$ 383,788	**$ 334,216**
Information Technology	$ 339,364	$ 351,736	**$ 315,367**
Energy/Utilities	$ 86,634	$ 64,393	**$ 147,064**
Equipment Outlay	$ 3,993	$ 3,993	**$ 3,993**
SUBTOTAL NON-PERSONNEL	$ 720,815	$ 803,910	$ **800,640**
TOTAL	$ 4,124,544	$ 4,408,261	$ **4,496,396**

Revenues by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Charges for Current Services	$ 18,625	$ 18,625	**$ 8,600**
Transfers from Other Funds	$ -	$ 12,000	**$ 12,000**
Other Revenues	$ 24,000	$ 24,000	**$ 8,877**
TOTAL	$ 42,625	$ 54,625	**$ 29,477**

Salary Schedule

GENERAL FUND

City Clerk

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
1105	Administrative Aide I	1.00	**1.00**	$ 43,820	$ 43,820
1107	Administrative Aide II	2.00	**3.00**	$ 50,492	$ 151,476
1218	Assoc Management Analyst	6.00	**6.00**	$ 64,335	$ 386,010
1237	Payroll Specialist I	1.00	**1.00**	$ 39,515	$ 39,515
1349	Info Systems Analyst III	1.00	**1.00**	$ 71,601	$ 71,601
1383	Legislative Recorder II	5.00	**5.00**	$ 51,858	$ 259,288
1395	Deputy City Clerk I	15.00	**16.00**	$ 39,366	$ 629,859
1396	Deputy City Clerk II	2.00	**2.00**	$ 43,609	$ 87,218
1535	Clerical Assistant II	3.00	**3.00**	$ 35,402	$ 106,206
1617	Micrographics Clerk	1.00	**0.00**	$ -	$ -
1746	Word Processing Operator	1.00	**1.00**	$ 37,689	$ 37,689
1879	Sr Clerk/Typist	1.00	**1.00**	$ 43,313	$ 43,313
1899	Stock Clerk	2.00	**2.00**	$ 36,017	$ 72,033
2138	City Clerk	1.00	**1.00**	$ 138,000	$ 138,000

City Clerk

Salary Schedule

GENERAL FUND
City Clerk

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
2214	Deputy Director, Records Mgmt	1.00	**1.00**	$	106,409	$	106,409
2252	Deputy Director, Legislative Services	1.00	**1.00**	$	106,409	$	106,409
2253	Deputy Director, Elections and Info Mgmt	1.00	**1.00**	$	106,409	$	106,409
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(76,766)
	Bilingual - Regular	0.00	**0.00**	$	-	$	15,836
	Overtime Budgeted	0.00	**0.00**	$	-	$	25,000
	Temporary Help	0.00	**0.00**	$	-	$	29,563
	Termination Pay Annual Leave	0.00	**0.00**	$	-	$	4,855
	Total	45.00	**46.00**			**$**	**2,383,743**
CITY CLERK TOTAL		45.00	**46.00**			**$**	**2,383,743**



City Council



Description

San Diego City Charter Article XV, Section 270(a):

"The Council shall be composed of eight council members elected by district, and shall be the legislative body of the City."

San Diego City Charter Article III, Section 11:

"All legislative powers of the City shall be vested, subject to the terms of this Charter and of the Constitution of the State of California, in the Council, except such legislative powers as are reserved to the people by the Charter and the Constitution of the State."

The City Council budget is comprised of ten unique budgets, one for each of the eight Council Districts, one for Council Administration, and one for the Office of the Independent Budget Analyst. Each of the Council offices is responsible for managing its respective budget. The Council President is also responsible for the Council Administration budget. The Office of the Independent Budget Analyst was created to assist the City Council in the conduct of budgetary inquiries and in the making of budgetary decisions.

City Council - District 1
The First Council District includes the community areas of Black Mountain Ranch, Carmel Valley, Del Mar Heights, Del Mar Mesa, La Jolla, Pacific Highlands Ranch, Rancho Peñasquitos, San Dieguito River Valley, Sorrento Valley, Torrey Highlands, Torrey Hills, Torrey Pines, and University City.

City Council - District 2
The Second Council District includes the community areas of Bankers Hill, Downtown, Little Italy, Midway, Mission Beach, Mission Hills, Ocean Beach, Old Town, Pacific Beach, Park West, Point Loma, and portions of La Jolla and Mission Bay Park.

City Council - District 3
The Third Council District includes the community areas of Hillcrest, University Heights, Normal Heights, Kensington, Talmadge, North Park, South Park, Balboa Park, and portions of City Heights and Golden Hill.

City Council

City Council - District 4
The Fourth Council District includes Alta Vista, Bayview Hills, Broadway Heights, Chollas View, Emerald Hills, Encanto, Greater Skyline Hills, Jamacha, Knox, Lincoln Park, Lomita Village, Mount Hope, Mountain View, North Bay Terraces, North Encanto, O'Farrell, Oak Park, Paradise Hills, Ridgeview, Skyline Hills, South Bay Terraces, South Encanto, Valencia Park, Webster, and Willie Henderson Area.

City Council - District 5
The Fifth Council District includes the communities of Carmel Mountain Ranch, Mira Mesa, Miramar Ranch North, Rancho Bernardo, Sabre Springs, San Pasqual Valley, and Scripps Ranch.

Council - District 6
The Sixth Council District includes the community areas of Bay Ho, Bay Park, Birdland, De Anza, Clairemont, Fashion Hills, Fashion Valley, Kearny Mesa, Linda Vista, Mission Bay Park, Mission Valley, Mission Village, Morena, Serra Mesa, Stonecrest, and Villa Morena.

City Council - District 7
The Seventh Council District includes the community areas of Allied Gardens, Chollas Creek, Colina Del Sol, Del Cerro, El Cerrito, Fox Canyon, Grantville, Islenair, Lake Murray, Miramar, Mission Trails Regional Park, Murphy Canyon, Oak Park, Redwood Village, Rolando Park, Rolando Village, San Carlos, San Diego State University College Area, and Tierrasanta.

City Council - District 8
The northern portion of the Eighth Council District includes the communities of Barrio Logan, a portion of Golden Hill, Grant Hill, Logan Heights, Memorial, Shelltown, Sherman Heights, Southcrest, and Stockton. The southern portion includes Egger Highlands, Nestor, Otay Mesa/Nestor, San Ysidro, and the Tijuana River Valley.

Council Administration functions under the administrative and policy direction of the Council President. It provides general office management for the council offices, including the preparation of budgets, payrolls, personnel benefits, and liaison with other departments and governmental agencies. Council Committee Consultants provide consultation to one ad hoc and six standing committees of the City Council: Audit; Budget and Finance; Land Use and Housing; Natural Resources and Culture; Public Safety and Neighborhood Services; and Rules, Open Government, and Intergovernmental Relations; and the Ad Hoc Committee on Fire Prevention and Recovery.

Department Summary

City Council				
	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**	FY 2008-2009 CHANGE
Positions	99.00	92.50	**93.00**	0.50
Personnel Expense	$ 9,321,029	$ 8,218,436	**$ 8,571,000**	$ 352,564
Non-Personnel Expense	$ 1,427,804	$ 1,551,035	**$ 1,324,158**	$ (226,877)
TOTAL	$ 10,748,833	$ 9,769,471	**$ 9,895,158**	$ 125,687

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
City Council - District 1	10.00	10.00	**10.00**
City Council - District 2	11.00	11.00	**11.00**
City Council - District 3	10.00	10.00	**10.00**
City Council - District 4	10.00	10.00	**10.00**
City Council - District 5	9.00	9.00	**9.00**
City Council - District 6	10.00	10.00	**10.00**
City Council - District 7	10.00	10.00	**10.00**
City Council - District 8	10.00	10.00	**10.00**
Council Administration	10.00	12.50	**13.00**
Office of the Independent Budget Analyst	9.00	0.00	**0.00**
Total	**99.00**	**92.50**	**93.00**

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
City Council - District 1	$ 990,000	$ 990,000	**$ 990,000**
City Council - District 2	$ 990,000	$ 990,000	**$ 990,000**
City Council - District 3	$ 990,000	$ 990,000	**$ 990,000**
City Council - District 4	$ 990,000	$ 990,000	**$ 990,000**
City Council - District 5	$ 990,000	$ 990,000	**$ 990,000**
City Council - District 6	$ 990,000	$ 990,000	**$ 990,000**
City Council - District 7	$ 990,000	$ 990,000	**$ 990,000**
City Council - District 8	$ 990,000	$ 990,000	**$ 990,000**
Council Administration	$ 1,471,451	$ 1,849,471	**$ 1,975,158**
Office of the Independent Budget Analyst	$ 1,357,382	$ -	**$ -**
Total	**$ 10,748,833**	**$ 9,769,471**	**$ 9,895,158**

City Council

Significant Budget Adjustments

GENERAL FUND

City Council - District 1	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 106,410	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 142	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (58)	$ 0
Adjustments to Equalize Expenditures Adjustments to personnel expenses to equalize all eight Council Districts' Fiscal Year 2009 Annual Budgets.	0.00	$ (106,494)	$ 0

City Council - District 2	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 249,512	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (64)	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (1,872)	$ 0
Adjustments to Equalize Expenditures Adjustments to personnel expenses to equalize all eight Council Districts' Fiscal Year 2009 Annual Budgets.	0.00	$ (247,576)	$ 0

Significant Budget Adjustments

GENERAL FUND

City Council - District 3	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 58,482	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (58)	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (444)	$ 0
Adjustments to Equalize Expenditures Adjustments to personnel expenses to equalize all eight Council Districts' Fiscal Year 2009 Annual Budgets.	0.00	$ (57,980)	$ 0

City Council - District 4	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 71,780	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (58)	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (3,231)	$ 0
Adjustments to Equalize Expenditures Adjustments to personnel expenses to equalize all eight Council Districts' Fiscal Year 2009 Annual Budgets.	0.00	$ (68,491)	$ 0

City Council

Significant Budget Adjustments

GENERAL FUND

City Council - District 5	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 42,195	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (52)	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (4,109)	$ 0
Adjustments to Equalize Expenditures Adjustments to personnel expenses to equalize all eight Council Districts' Fiscal Year 2009 Annual Budgets.	0.00	$ (38,034)	$ 0

City Council - District 6	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 110,084	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (58)	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (2,366)	$ 0
Adjustments to Equalize Expenditures Adjustments to personnel expenses to equalize all eight Council Districts' Fiscal Year 2009 Annual Budgets.	0.00	$ (107,660)	$ 0

Significant Budget Adjustments

GENERAL FUND

City Council - District 7	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 262,357	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (25)	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (445)	$ 0
Adjustments to Equalize Expenditures Adjustments to personnel expenses to equalize all eight Council Districts' Fiscal Year 2009 Annual Budgets.	0.00	$ (261,887)	$ 0

City Council - District 8	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 10,092	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (58)	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (1,570)	$ 0
Adjustments to Equalize Expenditures Adjustments to personnel expenses to equalize all eight Council Districts' Fiscal Year 2009 Annual Budgets.	0.00	$ (8,464)	$ 0

City Council

Significant Budget Adjustments

GENERAL FUND

Council Administration	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 92,070	$ 0
Funding of Terminal Leave Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.	0.00	$ 189,464	$ 0
Support for Ad Hoc Fire Committee Addition of 0.50 Fire Council Committee Consultant position for the new Ad Hoc Fire Committee.	0.50	$ 56,784	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 17,312	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (4,943)	$ 0
Contractual Services Adjustment Adjustment reflects a reduction to the Jefferson Wells contract which provided consultation services to the Ad-Hoc Fire Prevention and Recovery Committee.	0.00	$ (225,000)	$ 0

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ 5,966,767	$ 5,355,295	**$ 5,195,374**
Fringe Benefits	$ 3,354,262	$ 2,863,141	**$ 3,375,626**
SUBTOTAL PERSONNEL	$ 9,321,029	$ 8,218,436	$ **8,571,000**
NON-PERSONNEL			
Supplies & Services	$ 750,712	$ 1,180,890	**$ 947,418**
Information Technology	$ 495,026	$ 234,723	**$ 213,985**
Energy/Utilities	$ 161,066	$ 113,922	**$ 141,255**
Equipment Outlay	$ 21,000	$ 21,500	**$ 21,500**
SUBTOTAL NON-PERSONNEL	$ 1,427,804	$ 1,551,035	$ **1,324,158**
TOTAL	$ 10,748,833	$ 9,769,471	$ **9,895,158**

Salary Schedule

GENERAL FUND

City Council - District 1

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
2003	Council Member	1.00	**1.00**	$	75,386	$	75,386
2133	Council Assistant	1.00	**1.00**	$	95,514	$	95,514
2211	Council Representative I	1.00	**1.00**	$	74,506	$	74,506
2211	Council Representative I	1.00	**1.00**	$	64,002	$	64,002
2211	Council Representative I	1.00	**1.00**	$	64,501	$	64,501
2211	Council Representative I	1.00	**1.00**	$	39,000	$	39,000
2211	Council Representative I	1.00	**1.00**	$	-	$	-
2211	Council Representative I	1.00	**1.00**	$	61,006	$	61,006
2211	Council Representative I	1.00	**1.00**	$	62,005	$	62,005
2212	Council Representative II	1.00	**1.00**	$	74,006	$	74,006
	Adjustment to Equalize Expenditures	0.00	**0.00**	$	-	$	(106,494)
	Temporary Help	0.00	**0.00**	$	-	$	5,000
	Total	**10.00**	**10.00**			**$**	**508,432**

City Council - District 2

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
2003	Council Member	1.00	**1.00**	$	75,386	$	75,386
2133	Council Assistant	1.00	**1.00**	$	89,502	$	89,502
2211	Council Representative I	1.00	**1.00**	$	46,675	$	46,675
2211	Council Representative I	1.00	**0.00**	$	-	$	-
2211	Council Representative I	1.00	**0.00**	$	-	$	-
2211	Council Representative I	1.00	**1.00**	$	70,013	$	70,013
2211	Council Representative I	1.00	**1.00**	$	43,014	$	43,014
2211	Council Representative I	1.00	**1.00**	$	30,014	$	30,014
2211	Council Representative I	1.00	**1.00**	$	35,006	$	35,006
2211	Council Representative I	1.00	**1.00**	$	35,006	$	35,006
2212	Council Representative II	0.00	**1.00**	$	89,502	$	89,502
2212	Council Representative II	0.00	**1.00**	$	74,593	$	74,593
2212	Council Representative II	1.00	**1.00**	$	86,674	$	86,674
	Adjustment to Equalize Expenditures	0.00	**0.00**	$	-	$	(247,576)
	Total	**11.00**	**11.00**			**$**	**427,809**

City Council - District 3

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
2003	Council Member	1.00	**1.00**	$	75,386	$	75,386
2133	Council Assistant	1.00	**1.00**	$	105,706	$	105,706
2211	Council Representative I	1.00	**1.00**	$	39,520	$	39,520
2211	Council Representative I	1.00	**1.00**	$	52,000	$	52,000
2211	Council Representative I	1.00	**1.00**	$	53,040	$	53,040
2212	Council Representative II	1.00	**1.00**	$	32,510	$	32,510

City Council

Salary Schedule

GENERAL FUND

City Council - District 3

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
2212	Council Representative II	1.00	**1.00**	$	55,557	$	55,557
2212	Council Representative II	1.00	**1.00**	$	73,986	$	73,986
2212	Council Representative II	1.00	**1.00**	$	65,000	$	65,000
2212	Council Representative II	1.00	**1.00**	$	55,640	$	55,640
	Adjustment to Equalize Expenditures	0.00	**0.00**	$	-	$	(57,980)
	Temporary Help	0.00	**0.00**	$	-	$	21,480
	Total	**10.00**	**10.00**			**$**	**571,845**

City Council - District 4

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
2003	Council Member	1.00	**1.00**	$	75,386	$	75,386
2133	Council Assistant	1.00	**1.00**	$	100,006	$	100,006
2211	Council Representative I	1.00	**1.00**	$	41,621	$	41,621
2211	Council Representative I	1.00	**1.00**	$	75,005	$	75,005
2211	Council Representative I	1.00	**1.00**	$	56,181	$	56,181
2211	Council Representative I	1.00	**1.00**	$	41,018	$	41,018
2211	Council Representative I	1.00	**1.00**	$	50,003	$	50,003
2211	Council Representative I	1.00	**1.00**	$	60,008	$	60,008
2211	Council Representative I	1.00	**1.00**	$	40,019	$	40,019
2211	Council Representative I	1.00	**1.00**	$	60,341	$	60,341
	Adjustment to Equalize Expenditures	0.00	**0.00**	$	-	$	(68,490)
	Temporary Help	0.00	**0.00**	$	-	$	10,000
	Total	**10.00**	**10.00**			**$**	**541,097**

City Council - District 5

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
2003	Council Member	1.00	**1.00**	$	75,386	$	75,386
2133	Council Assistant	1.00	**1.00**	$	94,224	$	94,224
2211	Council Representative I	1.00	**1.00**	$	60,528	$	60,528
2211	Council Representative I	1.00	**1.00**	$	47,550	$	47,550
2211	Council Representative I	1.00	**1.00**	$	41,018	$	41,018
2211	Council Representative I	1.00	**1.00**	$	68,390	$	68,390
2211	Council Representative I	1.00	**1.00**	$	52,541	$	52,541
2211	Council Representative I	1.00	**1.00**	$	70,013	$	70,013
2211	Council Representative I	1.00	**1.00**	$	30,014	$	30,014
	Adjustment to Equalize Expenditures	0.00	**0.00**	$	-	$	(38,034)
	Total	**9.00**	**9.00**			**$**	**501,630**

Salary Schedule

GENERAL FUND

City Council - District 6

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
2003	Council Member	1.00	**1.00**	$	75,386	$	75,386
2133	Council Assistant	1.00	**1.00**	$	90,605	$	90,605
2211	Council Representative I	1.00	**1.00**	$	54,517	$	54,517
2211	Council Representative I	1.00	**1.00**	$	79,518	$	79,518
2211	Council Representative I	1.00	**1.00**	$	44,013	$	44,013
2211	Council Representative I	1.00	**1.00**	$	44,512	$	44,512
2211	Council Representative I	1.00	**1.00**	$	-	$	-
2211	Council Representative I	1.00	**1.00**	$	48,526	$	48,526
2211	Council Representative I	1.00	**1.00**	$	71,469	$	71,469
2211	Council Representative I	1.00	**1.00**	$	50,003	$	50,003
	Adjustment to Equalize Expenditures	0.00	**0.00**	$	-	$	(107,660)
	Total	**10.00**	**10.00**			**$**	**450,889**

City Council - District 7

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
2003	Council Member	1.00	**1.00**	$	75,386	$	75,386
2133	Council Assistant	1.00	**1.00**	$	109,013	$	109,013
2211	Council Representative I	1.00	**1.00**	$	50,003	$	50,003
2211	Council Representative I	1.00	**1.00**	$	36,005	$	36,005
2211	Council Representative I	1.00	**1.00**	$	60,008	$	60,008
2211	Council Representative I	1.00	**1.00**	$	90,002	$	90,002
2212	Council Representative II	1.00	**1.00**	$	88,005	$	88,005
2212	Council Representative II	1.00	**1.00**	$	75,005	$	75,005
2212	Council Representative II	1.00	**1.00**	$	82,014	$	82,014
2212	Council Representative II	1.00	**1.00**	$	75,005	$	75,005
	Adjustment to Equalize Expenditures	0.00	**0.00**	$	-	$	(261,887)
	Total	**10.00**	**10.00**			**$**	**478,559**

City Council - District 8

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
2003	Council Member	1.00	**1.00**	$	75,386	$	75,386
2133	Council Assistant	1.00	**1.00**	$	107,016	$	107,016
2211	Council Representative I	1.00	**1.00**	$	43,659	$	43,659
2211	Council Representative I	1.00	**1.00**	$	50,003	$	50,003
2211	Council Representative I	1.00	**1.00**	$	50,003	$	50,003
2211	Council Representative I	1.00	**1.00**	$	45,011	$	45,011
2211	Council Representative I	1.00	**1.00**	$	50,003	$	50,003
2211	Council Representative I	1.00	**1.00**	$	63,003	$	63,003
2211	Council Representative I	1.00	**1.00**	$	42,515	$	42,515
2211	Council Representative I	1.00	**1.00**	$	45,011	$	45,011

City Council

Salary Schedule

GENERAL FUND

City Council - District 8

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
	Adjustment to Equalize Expenditures	0.00	0.00	$ -	$ (8,464)
	Total	**10.00**	**10.00**		**$ 563,146**

Council Administration

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
2210	Council Committee Consultant	1.00	**1.00**	$ 75,221	$ 75,221
2210	Council Committee Consultant	0.00	**0.50**	$ 75,234	$ 37,617
2210	Council Committee Consultant	0.50	**0.50**	$ 100,000	$ 50,000
2210	Council Committee Consultant	1.00	**1.00**	$ 75,234	$ 75,234
2210	Council Committee Consultant	1.00	**1.00**	$ 79,726	$ 79,726
2210	Council Committee Consultant	1.00	**1.00**	$ 90,002	$ 90,002
2210	Council Committee Consultant	1.00	**1.00**	$ 65,001	$ 65,001
2210	Council Committee Consultant	1.00	**1.00**	$ 62,005	$ 62,005
2211	Council Representative I	1.00	**1.00**	$ 72,030	$ 72,030
2211	Council Representative I	1.00	**1.00**	$ 54,933	$ 54,933
2212	Council Representative II	1.00	**1.00**	$ 90,002	$ 90,002
2212	Council Representative II	1.00	**1.00**	$ 72,010	$ 72,010
2213	Council Representative II	1.00	**1.00**	$ 83,221	$ 83,221
2251	Committee Consultant Secretary	1.00	**1.00**	$ 62,254	$ 62,254
	Temporary Help	0.00	**0.00**	$ -	$ 10,000
	Termination Pay Annual Leave	0.00	**0.00**	$ -	$ 172,711
	Total	**12.50**	**13.00**		**$ 1,151,967**

CITY COUNCIL TOTAL	**92.50**	**93.00**		**$ 5,195,374**

City Retirement System

City Retirement System



Description

The San Diego Employees' Retirement System (SDCERS) invests, manages, and administers the retirement pension plans for general members, safety members, and legislative officers of the City. In addition, the employees of the San Diego Unified Port District and the San Diego County Regional Airport Authority are members of the SDCERS by virtue of contractual agreements.

The City Retirement System's mission is:

> ***To continually deliver accurate and timely benefits through prudent administration and safeguarding of the San Diego City Employees' Retirement System, while ensuring the fund's maximum safety, integrity, and growth***

City Retirement System

Department Summary

City Retirement System								
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**		FY 2008-2009 CHANGE
Positions		62.00		64.00		**65.00**		1.00
Personnel Expense	$	6,428,458	$	7,332,163	**$**	**7,737,297**	$	405,134
Non-Personnel Expense	$	33,042,135	$	34,868,048	**$**	**33,823,052**	$	(1,044,996)
TOTAL	$	39,470,593	$	42,200,211	**$**	**41,560,349**	$	(639,862)

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
CITY EMPLOYEES' RETIREMENT SYSTEM			
City Retirement System			
Benefits Administration	25.50	17.80	**16.80**
Compliance Office	0.00	1.00	**1.00**
Disability	4.00	2.00	**2.00**
Executive Services	5.50	2.00	**3.00**
Finance and Administration	6.00	12.00	**13.00**
Health Insurance	1.50	2.20	**2.20**
Information System	7.00	3.00	**3.00**
Internal Audit	0.00	1.00	**1.00**
Investments	4.50	5.00	**4.00**
Legal Services	6.00	9.00	**9.00**
Member Services	2.00	9.00	**10.00**
Total	**62.00**	**64.00**	**65.00**

Department Expenditures

		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**
CITY EMPLOYEES' RETIREMENT SYSTEM						
City Retirement System						
Benefits Administration	$	2,341,064	$	1,704,477	**$**	**1,673,574**
City Retirement Office	$	(14,301)	$	148,094	**$**	**-**
Compliance Office	$	-	$	658,972	**$**	**487,017**
Disability	$	796,232	$	987,328	**$**	**1,006,384**
Executive Services	$	2,244,990	$	751,774	**$**	**2,082,312**
Finance and Administration	$	674,561	$	2,394,055	**$**	**1,825,401**
Health Insurance	$	184,410	$	227,794	**$**	**232,131**
Information System	$	5,132,628	$	4,824,762	**$**	**3,305,219**

City Retirement System

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
CITY EMPLOYEES' RETIREMENT SYSTEM			
City Retirement System			
Internal Audit	$ -	$ 150,695	**$ 212,984**
Investments	$ 23,086,078	$ 24,930,429	**$ 26,542,408**
Legal Services	$ 4,581,513	$ 4,104,063	**$ 2,956,874**
Member Services	$ 443,418	$ 1,317,768	**$ 1,236,045**
Total	**$ 39,470,593**	**$ 42,200,211**	**$ 41,560,349**

Significant Budget Adjustments

CITY EMPLOYEES' RETIREMENT SYSTEM

City Retirement System	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 142,690	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 636,191	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 39,933	$ 0
Removal of the Funding for the Enterprise Resources Planning (ERP) System Removal of the City's ERP system allocation established in the Fiscal Year 2008 Annual Budget and Fiscal Year 2009 Proposed Budget due to the utilization of alternative funding.	0.00	$ (43,618)	$ 0
Personnel Reclassification Adjustment to reflect a personnel reclassification and a reduction in associated non-personnel expenditures.	1.00	$ (1,415,058)	$ 0

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ 4,410,146	$ 4,939,275	**$ 5,249,776**
Fringe Benefits	$ 2,018,312	$ 2,392,888	**$ 2,487,521**
SUBTOTAL PERSONNEL	$ 6,428,458	$ 7,332,163	$ **7,737,297**
NON-PERSONNEL			
Supplies & Services	$ 31,694,985	$ 32,851,630	**$ 31,531,772**
Information Technology	$ 1,262,860	$ 1,845,097	**$ 1,795,471**
Energy/Utilities	$ 73,116	$ 51,321	**$ 56,408**
Equipment Outlay	$ 11,174	$ 120,000	**$ 439,401**
SUBTOTAL NON-PERSONNEL	$ 33,042,135	$ 34,868,048	$ **33,823,052**
TOTAL	$ 39,470,593	$ 42,200,211	$ **41,560,349**

Salary Schedule

CITY EMPLOYEES' RETIREMENT SYSTEM

City Retirement System

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
1100	Accountant III	1.00	**1.00**	$ 70,639	$ 70,639
1104	Account Clerk	1.00	**1.00**	$ 37,878	$ 37,878
1106	Sr Management Analyst	3.00	**2.00**	$ 71,273	$ 142,546
1107	Administrative Aide II	1.00	**1.00**	$ 50,492	$ 50,492
1183	Accountant IV	1.00	**1.00**	$ 90,418	$ 90,418
1218	Assoc Management Analyst	12.00	**12.00**	$ 64,335	$ 772,020
1237	Payroll Specialist I	0.00	**1.00**	$ 39,515	$ 39,515
1255	Benefits Representative I	1.00	**1.00**	$ 37,502	$ 37,502
1348	Info Systems Analyst II	1.00	**0.00**	$ -	$ -
1349	Info Systems Analyst III	0.00	**1.00**	$ 71,601	$ 71,601
1535	Clerical Assistant II	7.00	**4.00**	$ 35,402	$ 141,607
1577	Legal Secretary	1.00	**1.00**	$ 51,585	$ 51,585
1598	Legal Assistant	2.00	**2.00**	$ 61,078	$ 122,156
1649	Payroll Audit Specialist II	2.00	**2.00**	$ 48,232	$ 96,463
1746	Word Processing Operator	1.00	**1.00**	$ 37,689	$ 37,689
1776	Public Information Clerk	0.00	**2.00**	$ 37,688	$ 75,375
1801	Retirement Asst	8.00	**8.00**	$ 44,429	$ 355,432
1822	Sr Legal Assistant	1.00	**1.00**	$ 69,333	$ 69,333
1871	Sr Public Information Officer	1.00	**1.00**	$ 64,783	$ 64,783
1876	Executive Secretary	2.00	**2.00**	$ 52,009	$ 104,018
1917	Supv Management Analyst	2.00	**2.00**	$ 80,127	$ 160,254
1926	Info Systems Analyst IV	0.00	**1.00**	$ 79,816	$ 79,816
2119	Asst Retirement Admin	1.00	**1.00**	$ 179,999	$ 179,999
2180	Retirement Administrator	1.00	**1.00**	$ 200,000	$ 200,000
2195	Retirement General Counsel	1.00	**1.00**	$ 190,000	$ 190,000

City Retirement System

Salary Schedule

CITY EMPLOYEES' RETIREMENT SYSTEM

City Retirement System

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
2196	Asst Retiremt General Counsel	1.00	**1.00**	$	175,398	$	175,398
2224	Assoc Counsel	2.00	**2.00**	$	142,016	$	284,031
2228	Principal Accountant	2.00	**2.00**	$	128,279	$	256,558
2241	Investment Officer	1.00	**1.00**	$	163,045	$	163,045
2256	Asst Investment Officer	2.00	**1.00**	$	135,000	$	135,000
2270	Program Manager	0.00	**1.00**	$	155,000	$	155,000
2274	Medical Review Officer	1.00	**1.00**	$	85,010	$	85,010
2281	Asst To The Director	0.00	**2.00**	$	119,557	$	239,113
2282	Program Coordinator	4.00	**3.00**	$	115,000	$	345,001
	Bilingual - Regular	0.00	**0.00**	$	-	$	2,000
	Ex Perf Pay-Classified	0.00	**0.00**	$	-	$	80,000
	Overtime Budgeted	0.00	**0.00**	$	-	$	88,500
	Total	64.00	**65.00**			**$**	**5,249,776**
CITY RETIREMENT SYSTEM TOTAL		64.00	**65.00**			**$**	**5,249,776**

Ethics Commission

Ethics Commission



Description

The Ethics Commission is an independent City entity responsible for monitoring, administering, and enforcing the City's governmental ethics laws, which include the City's campaign laws, lobbying laws, and ethics laws. The Ethics Commission conducts audits and investigations, provides formal and informal advice to persons who fall within its jurisdiction, conducts live training sessions, administers on-line training programs, and proposes governmental ethics law reforms.

The Commission's mission is:

> ***To preserve public confidence in City government through education, advice, and the prompt and fair enforcement of local government ethics laws***

Goals and Objectives

The following goals and objectives represent the action plan for the Ethics Commission:

Goal 1: Educate City Officials, City candidates, and lobbyist about the various provisions in the City's governmental ethics laws
The Department will move toward accomplishing this goal by focusing on the following objectives.

- Provide prompt informal advice via telephone and email
- Issue formal advisory opinions
- Prepare and disseminate educational materials such as Fact Sheets
- Conduct live and on-line training courses on the Ethics Ordinance for City Officials
- Conduct live training courses on the Election Campaign Control Ordinance for City candidates
- Conduct live training courses on the Lobbying Ordinance for lobbyists

Goal 2: Ensure Compliance with the City's governmental ethics laws through audit and enforcement activities
The Department will move toward accomplishing this goal by focusing on the following objectives.

- Conduct efficient and thorough investigations into alleged violations of the City's ethics laws, campaign laws, and lobbying laws
- Conduct compliance audits of City candidate and ballot measure committees

Ethics Commission

Goal 3: Propose legislative amendments to ensure that the City's governmental ethics laws are effective in preventing corruption and the appearance of corruption

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Review existing laws, receiving public input, and studying laws in other jurisdictions
- Prepare proposed legislative amendments for City Council approval

Service Efforts and Accomplishments

The Ethics Commission received a total of 93 complaints during Calendar Year 2007 and approved 57 of these matters for formal investigation. The investigations conducted by Commission staff resulted in 20 stipulated settlement agreements involving administrative fines totaling $42,100.

In addition, the Commission completed the audits of candidate and ballot measure committees from the 2004 election cycle. The Commission also conducted a random drawing for the 2005-2006 election cycle and selected 18 candidate committees and three ballot measure committees for audit.

During Fiscal Year 2007, the Commission continued to make education and outreach a priority. The Commission staff conducted numerous live training sessions for City officials, City candidates, and lobbyists. In addition, the Commission staff responded to hundreds of requests for informal advice from City officials, City candidates and their staffs, and lobbyists.

The Commission's legislative activities during Fiscal Year 2007 were focused on the overhaul of the City's Lobbying Ordinance. The changes proposed by the Commission were unanimously approved by the City Council in July. The new laws, which went into effect on January 1, 2008, should ensure that the appropriate persons are registering as lobbyists, and that they are disclosing a sufficient amount of information regarding lobbying and related activities.

Department Summary

Ethics Commission	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**	FY 2008-2009 CHANGE
Positions	8.00	8.00	**8.00**	0.00
Personnel Expense	$ 954,260	$ 978,481	**$ 963,685**	$ (14,796)
Non-Personnel Expense	$ 54,125	$ 42,625	**$ 42,614**	$ (11)
TOTAL	$ 1,008,385	$ 1,021,106	**$ 1,006,299**	$ (14,807)

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Ethics Commission			
Ethics Commission	8.00	8.00	**8.00**
Total	**8.00**	**8.00**	**8.00**

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Ethics Commission			
Ethics Commission	$ 1,008,385	$ 1,021,106	**$ 1,006,299**
Total	**$ 1,008,385**	**$ 1,021,106**	**$ 1,006,299**

Significant Budget Adjustments

GENERAL FUND

Ethics Commission	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (14,796)	$ 0

Ethics Commission

Significant Budget Adjustments

GENERAL FUND

Ethics Commission	Positions	Cost	Revenue
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 35	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (46)	$ 0

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ 652,371	$ 656,647	**$ 650,622**
Fringe Benefits	$ 301,889	$ 321,834	**$ 313,063**
SUBTOTAL PERSONNEL	$ 954,260	$ 978,481	$ **963,685**
NON-PERSONNEL			
Supplies & Services	$ 36,674	$ 36,674	**$ 36,674**
Information Technology	$ 11,140	$ 1,241	**$ 1,230**
Energy/Utilities	$ 1,846	$ 245	**$ 245**
Equipment Outlay	$ 4,465	$ 4,465	**$ 4,465**
SUBTOTAL NON-PERSONNEL	$ 54,125	$ 42,625	$ **42,614**
TOTAL	$ 1,008,385	$ 1,021,106	$ **1,006,299**

Salary Schedule

GENERAL FUND
Ethics Commission

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
1218	Assoc Management Analyst	1.00	**1.00**	$ 64,335	$ 64,335
1596	City Attorney Investigator	1.00	**1.00**	$ 69,475	$ 69,475
1842	Accountant II	1.00	**1.00**	$ 61,921	$ 61,921
1876	Executive Secretary	1.00	**1.00**	$ 52,009	$ 52,009
1885	Sr Attorney Investigator	1.00	**1.00**	$ 76,634	$ 76,634
2197	Ethics Commission General Counsel	0.00	**1.00**	$ 130,000	$ 130,000
2224	Assoc Counsel	1.00	**0.00**	$ -	$ -
2268	Executive Director	1.00	**1.00**	$ 110,248	$ 110,248

Salary Schedule

GENERAL FUND
Ethics Commission

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
2270	Program Manager	1.00	**1.00**	$ 86,000	$ 86,000
	Total	8.00	**8.00**		**$ 650,622**
ETHICS COMMISSION TOTAL		8.00	**8.00**		**$ 650,622**

Office of the Mayor and COO

Mission

The mission of the Office of the Mayor and Chief Operating Officer (COO) is to provide a fiscally-sound, effective government that is responsive and dependable; a safe, well-maintained, and healthy environment; and abundant opportunities so residents and visitors can enjoy the highest quality of life.

Description

San Diego is the nation's eighth largest city and California's second largest city. The Mayor serves as the head of the executive branch of City government.

The Mayor serves as Chief Executive Officer and articulates the vision for the City. The Mayor has three positions that serve as direct reports: the Chief Operating Officer and two Deputy Chief Operating Officers who are responsible for Community and Legislative Services and the Office of Ethics and Integrity.

Through the Chief Operating Officer, the Office oversees the City's daily operations and implements initiatives and objectives. The Chief Operating Officer oversees and guides the activities of the other members of the executive leadership team including the Chief Financial Officer, four Deputy Chief Operating Officers, and the Director who oversees the Public Utilities Group.

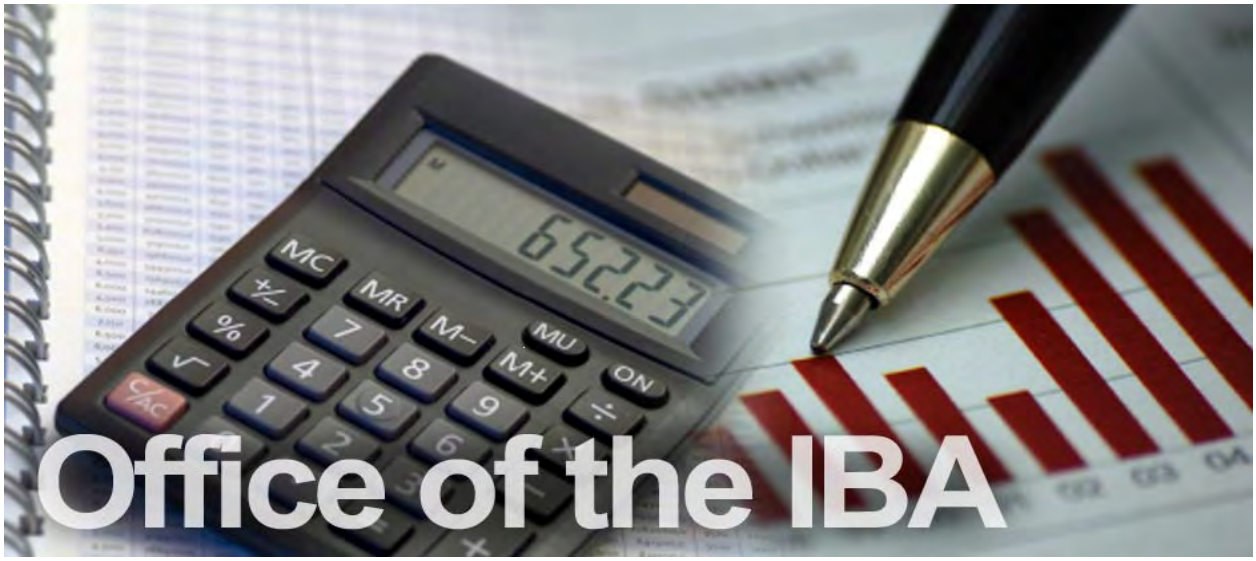
In addition, the Chief Operating Officer oversees the Administration Department, the Business Office, the Office of the Chief Information Officer, the Labor Relations Department, and the City Auditor.

The four Deputy Chief Operating Officers oversee the following areas: City Planning and Development, Community Services, Public Safety and Homeland Security, and Public Works.

The Mayor's Office consists of the Mayor, Chief Operating Officer, and their confidential assistants.

BUDGET DEPARTMENT	POSITIONS	PERSONNEL EXPENSE	NON-PERSONNEL EXPENSE	TOTAL EXPENSE
Office of the Mayor and COO	4.00	$ 699,097	$ 76,853	$ 775,950
Administration	17.75	$ 1,790,011	$ 107,369	$ 1,897,380
Business Office	11.25	$ 1,313,520	$ 635,404	$ 1,948,924
City Auditor	11.00	$ 1,562,609	$ 115,019	$ 1,677,628
Labor Relations	7.00	$ 924,982	$ 38,565	$ 963,547
Office of the CIO	79.38	$ 8,467,784	$ 31,900,445	$ 40,368,229
	130.38	$ 14,758,003	$ 32,873,655	$ 47,631,658

Office of the IBA



Department Description

The voters of the City of San Diego approved Proposition F, thereby adding Article XV to the City Charter, whereby Section 270(f) provides that the City Council shall have the right to establish an Office of the Independent Budget Analyst (IBA) and to determine the powers of the Office of the Independent Budget Analyst and its manager by ordinance.

The function of this office is explained within the San Diego Municipal Code Section 22.2301 which states, "There is hereby created the Office of Independent Budget Analyst, a City department whose designated function is to assist the City Council in the conduct of budgetary inquiries and in the making of budgetary decisions."

The mission of the Office of the Independent Budget Analyst is:

> ***To provide clear, objective, and unbiased analysis and advice to the City Council regarding all legislative items bearing financial and policy impacts to the City of San Diego***

Goals and Objectives

The IBA strives to implement "good government," to ensure the public's access to information and ability to participate in the decision-making process, and to add value by providing supplemental information to further educate decision-makers and the public, all of whom may be affected by the outcome. The IBA has made significant contributions to shaping important policy discussions due to its detailed research, analysis and outreach to authoritative resources, and preparation of well-developed recommendations.

In Fiscal Year 2009, the IBA intends to enhance the service provided to the City Council and public through more in-depth coverage of legislative items on the City Council's weekly docket as well as the seven Council committees. The IBA further intends to expand its proactive research capabilities in order to provide background information and insightful recommendations on major issues facing the City of San Diego, including economic research and revenue forecasting. These enhanced services are made possible through the addition of one Research Analyst during Fiscal Year 2008 and one Fiscal & Policy Analyst in Fiscal Year 2009.

Office of the IBA

Service Efforts and Accomplishments

In its third year, the IBA has continued to provide valuable information, analyses, and recommendations throughout the annual budget process as well as for items submitted throughout the year for City Council, Redevelopment Agency, Housing Authority, or Council committee review.

The IBA conducts analysis of the Proposed Budget and makes recommendations for modifications through annual preliminary and final reports on recommended changes to the Mayor's Proposed Budget and provides a matrix of policy issues to be tracked and addressed in the coming year. The IBA reports on the progress made on these budgetary and operational issues throughout the year. Finally, the Office continues to advocate for best practices in budgeting by reviewing and offering recommendations on budget monitoring reports, the City's newly revised reserves and debt policies, the annual budget process and budgetary principles established in Fiscal Year 2008 to recognize the appropriate roles of both the Mayor and the City Council throughout the annual budget implementation.

The IBA has contributed greatly to the ongoing development and implementation of financial reforms. This office has been vital in the establishment and success of the City's first Audit Committee and their policies and practices. It has coordinated the first year of the City Council financial training program, including educational modules on disclosure, financial statements, and debt issuance and administration. The IBA actively participated at every meeting of the Mayor's Charter Reform Committee and its subcommittees, offering staff support in the form of research as well as developing recommendations on its proposal for City Council consideration. Most significantly, the IBA strongly advocated for auditor and audit committee independence based on the comprehensive research of best practices and industry standards. The Office has also been integral to the City's ongoing reform in other areas such as Managed Competition, Equal Opportunity Contracting, and Community Development Block Grants, which it will continue to contribute to in Fiscal Year 2009.

Budget Dollars at Work: Performance Expectations

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Number of IBA reports issued	97	119	125
a. Percent of IBA reports initiated by the IBA	15%	21%	20%
b. Percent of IBA reports that respond to the City Council docket	58%	50%	50%
c. Percent of IBA reports that respond to City Council Committees	24%	25%	25%
d. Percent of IBA reports that respond to the Redevelopment Agency and Housing Commission dockets	3%	4%	5%
2. Percent of IBA reports issued by Thursday prior to scheduled City Council/Committee meetings	N/A	66%	85%
3. Percent of readers who felt that the IBA reports significantly assisted them in their understanding of relevant issue(s) (based on survey results)	N/A	N/A	90%
4. Number of financial training sessions held for City Council that are developed and coordinated by the IBA	2	2	3
5. City Council satisfaction rating of financial training sessions	N/A	83%	100%
6. Percent of final IBA budget modification recommendations adopted by City Council	N/A	100%	100%
7. Percent of IBA recommendations approved by City Council or Committee	N/A	85%	100%

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Sizing Data					
Number of external website hits	N/A	N/A	N/A	1,713	3,000
Workload Data					
Number of task forces, committees, and citizen committees with an active IBA role	N/A	N/A	16	19	15
Number of days of staff participation in external skills-based/professional development training	N/A	N/A	N/A	15	15
Number of City Council docket items reviewed for policy and fiscal impact	N/A	N/A	N/A	1,093	700

Department Summary

Office of the IBA	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**	FY 2008-2009 CHANGE
Positions	0.00	9.00	**11.00**	2.00
Personnel Expense	$ -	$ 1,277,911	**$ 1,480,330**	$ 202,419
Non-Personnel Expense	$ -	$ 38,423	**$ 134,885**	$ 96,462
TOTAL	$ -	$ 1,316,334	**$ 1,615,215**	$ 298,881

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Office of the IBA			
IBA Admin	0.00	9.00	**11.00**
Total	**0.00**	**9.00**	**11.00**

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Office of the IBA			
IBA Admin	$ -	$ 1,316,334	**$ 1,615,215**
Total	**$ -**	**$ 1,316,334**	**$ 1,615,215**

Significant Budget Adjustments

GENERAL FUND

Office of the IBA	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments	0.00	$ 24,129	$ 0
Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.			

Office of the IBA

Significant Budget Adjustments

GENERAL FUND

Office of the IBA	Positions	Cost	Revenue
Support for Economic Forecasting and Revenue Analysis Addition of 1.00 Budget Legislative Analyst I and associated non-personnel expenditures.	1.00	$ 209,348	$ 0
Support for Office of the IBA and the Ad Hoc Committee on Fire and Recovery Addition of 1.00 Budget Legislative Analyst I that was added by the City Council during mid-year Fiscal Year 2008.	1.00	$ 66,475	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 45	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (1,116)	$ 0

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ -	$ 878,404	**$ 999,800**
Fringe Benefits	$ -	$ 399,507	**$ 480,530**
SUBTOTAL PERSONNEL	$ -	$ 1,277,911	$ **1,480,330**
NON-PERSONNEL			
Supplies & Services	$ -	$ 28,000	**$ 124,033**
Information Technology	$ -	$ 4,073	**$ 2,789**
Energy/Utilities	$ -	$ 6,350	**$ 6,563**
Equipment Outlay	$ -	$ -	**$ 1,500**
SUBTOTAL NON-PERSONNEL	$ -	$ 38,423	$ **134,885**
TOTAL	$ -	$ 1,316,334	$ **1,615,215**

Salary Schedule

GENERAL FUND
Office of the IBA

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
2132	Department Director	1.00	**1.00**	$ 179,999	$ 179,999
2143	Budget Legislative Analyst I	6.00	**8.00**	$ 79,304	$ 634,431
2212	Council Representative II	1.00	**1.00**	$ 76,149	$ 76,149

Salary Schedule

GENERAL FUND
Office of the IBA

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
2214	Deputy Director	1.00	**1.00**	$ 109,221	$ 109,221
	Total	9.00	**11.00**		**$ 999,800**
OFFICE OF THE IBA TOTAL		9.00	**11.00**		**$ 999,800**



Office of Ethics & Integrity



Department Description

The Office of Ethics and Integrity (OEI) is composed of five programs: Ethics and Integrity, Diversity Commitment, Human Relations Commission (HRC), Citizens' Review Board on Police Practices (CRB), and Disability Services.

The Ethics and Integrity portion of the Office extends to all employees in departments under the direction of the Mayor and provides leadership and guidance to employees regarding the City's ethics-related rules and regulations. The Office provides ethics training and resources for classified and unclassified staff.

The internally-focused Diversity Commitment supports the creation of an environment where differences are valued and all City employees are productive parts of a high performing team delivering services to the community. Externally, HRC was established to conduct and promote activities that foster mutual respect and understanding, protect basic human and civil rights, and create an atmosphere that promotes amicable relations among all members of the San Diego community.

The CRB seeks to increase public confidence in, and effectiveness of, the San Diego Police Department through review and evaluation of serious complaints, officer-involved shootings, and in-custody deaths.

Disability Services works to ensure that every facility, activity, benefit, program, and service operated or funded by the City is fully accessible to, and usable by, people with disabilities in accordance with the Americans with Disabilities Act (ADA), as well as other federal, State and local access codes and disability rights laws.

The Department's mission is:

> ***To strengthen the City's Ethical Climate so that honor is cherished, personal integrity and ethical courage are the cultural norms, and all employees are supported and encouraged to use their judgment and initiative in the conduct of ethical practices in the workplace***

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Increase employee commitment to, and knowledge and awareness of a strong ethical culture
The Department will move toward accomplishing this goal by focusing on the following objectives.

- Promote and support a strong ethical culture

Office of Ethics & Integrity

- Provide appropriate tools to each City department to assist in their exercise of due diligence to prevent and detect misconduct

Goal 2: Ensure credibility and impartiality of civilian oversight of the San Diego Police Department and uphold appeal rights and procedures related to police-regulated occupations and businesses

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Coordinate hearings for police-regulated occupations and businesses
- Raise visibility and awareness of the Citizens' Review Board with the public, city officials, and community organizations

Goal 3: Ensure ADA compliance City-wide and strengthen and enhance trust and credibility between the disability community and the City

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Develop and oversee City-wide ADA projects annually
- Manage and coordinate all disability-related complaints and requests City-wide
- Provide program management on new construction, alteration projects, curb ramps, sidewalks, and signals
- Ensure community participation

Goal 4: Develop a culturally competent inclusive leadership and workforce

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Support cultural competency and inclusive leadership
- Support accountability for inclusive leadership
- Assist with the reconciliation of diversity-related problems in departments

Goal 5: Promote human and civil rights, cultural proficiency, community connectedness and acceptance of all persons

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Encourage and support relationships between different organizations and sectors (public, private, and community)
- Provide regular, organized information on social justice issues of concern in underserved communities to the Mayor and City Council
- Promote understanding and inclusion, sensitize the community to social justice issues, and enhance civic engagement

Service Efforts and Accomplishments

Ethics and Integrity conducted "Fostering and Promoting Open & Honest Communication" ethics training for all unclassified leadership and an Executive Leadership Ethics Roundtable for the Mayor's executive team. In addition, Ethics and Integrity created and distributed the Employee Code of Conduct Handbook, a comprehensive guide to the City's policies and procedures intended to help employees become familiar with the City's ethical framework. Finally, the Office launched the pilot of its online ethics training in Fiscal Year 2008.

The Diversity Commitment was reinvigorated with the inclusion of cultural competence and inclusive leadership on unclassified performance evaluations, the creation of a "train the trainer" facilitator program, and a well-attended special event with anti-racist author Dr. Robert Jensen.

The HRC was actively involved in addressing many arenas in the area of human relations, including healthcare disparities, immigration, hate crimes, and regional human relations issues. After a record turnout at the January 2007 All People's Breakfast, the Commission successfully transitioned responsibility for organizing the event to a community organization.

The CRB continued to focus on training and educational efforts for police officers, board members, and the community at large. This outreach includes targeted recruitment to maintain the diversity of Board membership, informational materials printed in Spanish, and presentations at police lineups.

Successful recruitment of a candidate with significant experience in disability issues and program oversight positioned the Disability Services Program to build momentum as $10 million was allocated for ADA compliance, up from approximately $1.1 million the year before.

Budget Dollars at Work: Performance Expectations

Goal 1: Increase employee commitment to, and knowledge and awareness of a strong ethical culture

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Number of employees who have completed compliance-based ethics training per fiscal year	36	6,824	3,300
2. Percent of respondents to the Ethics Culture Survey who reported seeking guidance when faced with an ethical dilemma	52%	N/A	90%
3. Average increase in familiarity with ethics-related rules and regulations after completion of online training, based on pre- and post-ethics training evaluations results	N/A	26.4% improvement	30% improvement

Goal 2: Ensure credibility and impartiality of civilian oversight of the San Diego Police Department and uphold appeal rights and procedures related to police-regulated occupations and businesses

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of complaints in which the Citizens' Review Board on Police Practices renders a decision within 45 days of assignment to Review Team.	N/A	55%	75%
2. Percent of officer-involved shooting cases in which CRB renders a decision within 60 days of assignment to Review Team	85%	83%	100%
3. Percent of hearings set within 30 days from the date of receipt of the appeal or from the granting of the hearing	100%	100%	100%

Goal 3: Ensure Americans with Disabilities Act (ADA) compliance City-wide and strengthen and enhance trust and credibility between the disability community and the City

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Number of curb ramps assessed and placed in Geographic Information Systems (GIS)	N/A	2,227	225
2. Number of facilities surveyed for compliance with ADA standards	N/A	105	75

Goal 4: Develop a culturally competent inclusive leadership and workforce

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Number of special diversity events targeted to management employees	1	3	3
2. Number of special diversity events targeted to the general workforce	1	2	2

Office of Ethics & Integrity

Goal 5: Promote human and civil rights, cultural proficiency, community connectedness, and acceptance of all persons

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Number of training sessions and community events that the Human Relations Commission initiated or had active involvement	24	53	30

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Workload Data					
Number of staff members who participated in ethics training at Supervisors Academy and Project Management Academy	N/A	125	150	135	175
Number of managers who participated in "Fostering and Promoting Open & Honest Communication" ethics training	N/A	N/A	225	N/A	225
Number of employees trained through ad hoc ethics training sessions	N/A	N/A	120	359	350
Number of staff members who participated in the Diversity Commitment's Diversity University	175	210	165	140	165
Number of staff members who participated in diversity training at Supervisors Academy	100	100	125	135	125
Number of employees trained through ad hoc diversity training sessions	210	200	176	163	150
Number of forums/public hearings that Human Relations Commissioners initiate/support per year	2	2	2	2	2
Number of citizen complaints/inquiries received by the CRB	202	221	293	329	N/A
Number of case reviews conducted by the CRB	80	65	47	40	70
Number of shooting reviews conducted by the CRB	5	6	7	6	6
Number of police-regulated business appeal hearings coordinated by the CRB	15	51	27	14	40
Number of facilities surveyed for ADA compliance	12	10	8	105	75
Number of ADA projects managed annually by Disability Services	17	8	10	40	16
Number of on-site inspections for ADA compliance conducted by Disability Services	150	75	125	126	240
Number of information and research requests received by Disability Services	250	320	400	385	325
Number of special events reviewed for ADA compliance	100	120	150	410	400
Number of ADA complaints received	N/A	N/A	67	114	94
Number of resolved ADA complaints	N/A	N/A	34	46	44

Office of Ethics & Integrity

Department Summary

Office of Ethics & Integrity								
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**		FY 2008-2009 CHANGE
Positions		7.00		14.00		**13.00**		(1.00)
Personnel Expense	$	790,191	$	1,587,760	**$**	**1,492,102**	$	(95,658)
Non-Personnel Expense	$	404,492	$	812,777	**$**	**595,066**	$	(217,711)
TOTAL	$	1,194,683	$	2,400,537	**$**	**2,087,168**	$	(313,369)

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Office of Ethics and Integrity			
ADA	0.00	5.00	**5.00**
Citizen's Review Board	2.00	2.00	**2.00**
Diversity	1.50	1.00	**1.00**
Ethics	1.50	4.00	**3.00**
Human Relations Commission	2.00	2.00	**2.00**
Total	**7.00**	**14.00**	**13.00**

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Office of Ethics and Integrity			
ADA	$ -	$ 944,098	**$ 757,518**
Citizen's Review Board	$ 273,007	$ 271,445	**$ 261,459**
Diversity	$ 483,220	$ 423,501	**$ 273,593**
Ethics	$ 151,382	$ 498,275	**$ 553,669**
Human Relations Commission	$ 283,959	$ 280,448	**$ 273,198**
Office of Ethics & Integrity	$ 3,115	$ (17,230)	**$ (32,269)**
Total	**$ 1,194,683**	**$ 2,400,537**	**$ 2,087,168**

Office of Ethics & Integrity

Significant Budget Adjustments

GENERAL FUND

Office of Ethics and Integrity	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 57,412	$ 0
Increase in Support for Paratransit Program Increase in annual support for Paratransit Program due to the American with Disabilities Act (ADA).	0.00	$ 30,184	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ (255,365)
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (2,429)	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (5,466)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (38,636)	$ 0
City Auditor Transfer Transfer of 1.00 Associate Management Analyst to the City Auditor Department.	(1.00)	$ (110,983)	$ 0
Savings from the Five-Year Financial Outlook Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules.	0.00	$ (243,451)	$ 0

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ 540,926	$ 1,057,957	**$ 998,161**
Fringe Benefits	$ 249,265	$ 529,803	**$ 493,941**
SUBTOTAL PERSONNEL	$ 790,191	$ 1,587,760	$ **1,492,102**

Office of Ethics & Integrity

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
NON-PERSONNEL			
Supplies & Services	$ 369,774	$ 782,604	**$ 572,683**
Information Technology	$ 14,328	$ 10,322	**$ 2,955**
Energy/Utilities	$ 5,930	$ 5,391	**$ 4,968**
Equipment Outlay	$ 14,460	$ 14,460	**$ 14,460**
SUBTOTAL NON-PERSONNEL	$ 404,492	$ 812,777	$ **595,066**
TOTAL	$ 1,194,683	$ 2,400,537	$ **2,087,168**

Revenues by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Charges for Current Services	$ -	$ 375,365	**$ 120,000**
Transfers from Other Funds	$ 484,101	$ 484,101	**$ 484,101**
TOTAL	$ 484,101	$ 859,466	**$ 604,101**

Salary Schedule

GENERAL FUND
Office of Ethics and Integrity

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
1100	Accountant III	1.00	**0.00**	$ -	$ -
1107	Administrative Aide II	1.00	**1.00**	$ 50,492	$ 50,492
1218	Assoc Management Analyst	1.00	**1.00**	$ 64,335	$ 64,335
1601	Construction Estimator	1.00	**1.00**	$ 65,184	$ 65,184
1612	Org Effectiveness Specialist III	1.00	**1.00**	$ 71,648	$ 71,648
1752	Project Officer II	1.00	**1.00**	$ 92,598	$ 92,598
1876	Executive Secretary	3.00	**3.00**	$ 52,009	$ 156,027
2153	Deputy Chief	1.00	**1.00**	$ 150,010	$ 150,010
2164	Assistant Deputy Chief	1.00	**1.00**	$ 90,002	$ 90,002
2262	Disability Services Coord	1.00	**1.00**	$ 85,000	$ 85,000
2268	Executive Director	2.00	**2.00**	$ 93,744	$ 187,488
	Vacancy Factor Adjustment	0.00	**0.00**	$ -	$ (33,301)
	Ex Perf Pay-Unclassified	0.00	**0.00**	$ -	$ 1,671
	Temporary Help	0.00	**0.00**	$ -	$ 17,007
	Total	14.00	**13.00**		**$ 998,161**
OFFICE OF ETHICS & INTEGRITY TOTAL		14.00	**13.00**		**$ 998,161**

Office of the Chief Financial Officer

Mission

The mission of the Office of the Chief Financial Officer is to provide the City of San Diego with the highest quality public services in the areas of financial management, budgeting, fiscal planning, and financial reporting to ensure financial integrity, maintain public interest, and promote accountability in government.

Group Description

The Office of the Chief Financial Officer (CFO) is the umbrella department under which all financial departments of the City are organized. The staff includes the Chief Financial Officer, the Director of Corporate Sponsorship, the Director of Major Gifts/Planned Giving, and an Executive Secretary.

The Office of the Chief Financial Officer oversees all of the City's financial activities. The following departments report to the Chief Financial Officer: City Comptroller, City Treasurer, Debt Management, Financial Management, Risk Management, and Purchasing & Contracting. The CFO is responsible for the City's internal controls over financial reporting and oversees the development and implementation of the internal control policies and procedures in all City departments.

The departments reporting to the Office of the CFO provide the following core financial functions for City: maintaining the financial records of the City; developing the City's financial statements; preparing annual budgets and long-range financial plans; developing debt financing proposals for borrowing funds; managing the City's investments, and collecting and tracking the City's revenues as part of the comprehensive City Treasury functions. The CFO's organization also includes the City's procurement and contracting functions, aimed at achieving cost-effective, ethical, and efficient procurement.

BUDGET DEPARTMENT	POSITIONS	PERSONNEL EXPENSE	NON-PERSONNEL EXPENSE	TOTAL EXPENSE
Office of the Chief Financial Officer	4.00	$ 589,657	$ 435,512	$ 1,025,169
City Comptroller	104.00	$ 10,633,944	$ 1,463,548	$ 12,097,492
City Treasurer	126.00	$ 10,383,970	$ 4,533,604	$ 14,917,574
Citywide Program Expenditures	0.00	$ -	$ 67,542,463	$ 67,542,463
Debt Management	22.00	$ 2,402,590	$ 351,326	$ 2,753,916
Financial Management	31.00	$ 3,380,133	$ 891,531	$ 4,271,664
Purchasing & Contracting	65.00	$ 5,240,346	$ 22,973,185	$ 28,213,531
Risk Management	82.75	$ 7,139,753	$ 1,728,357	$ 8,868,110
	434.75	$ 39,770,393	$ 99,919,526	$ 139,689,919

City Comptroller

City Comptroller



Department Description

The City Comptroller's Department is divided into three program functions for the City: accounting, reporting, and the design and maintenance of financial systems. These program functions are in alignment with the City's core vision and values and also serve to provide fiscal analysis supporting the City's operational management and legislative functions.

The Department's mission is:

> ***To provide timely and accurate financial information and services to the public, City management, and elected officials in order to effectively manage public resources***

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Provide high quality financial reports in a timely manner
The Department will move toward accomplishing this goal by focusing on the following objective.

- Continue to develop centralized and standardized processes related to financial reporting

Goal 2: Engage in continuous improvement of the City's internal controls over financial operations
A strong internal control system over financial operations of the City is essential to achieving management's objective of delivering timely, accurate financial information and ensuring compliance with laws, rules, professional standards, and regulations. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Assess material significance of business processes
- Maintain currency of documentation on business processes
- Encourage active participation and ownership of internal control processes

Goal 3: Provide high quality customer service
The Department will move toward accomplishing this goal by focusing on the following objective.

- Create and maintain a high level of customer service

Goal 4: Promote employee development
The Department will move toward accomplishing this goal by focusing on the following objective.

City Comptroller

- Effectively monitor employee performance

Goal 5: Develop and retain a trained and skilled professional workforce
The Department will move toward accomplishing this goal by focusing on the following objective.

- Promote training and professional development

Goal 6: Promote the highest ethical standards
The Department will move toward accomplishing this goal by focusing on the following objectives.

- Provide staff and management training
- Conduct management review of the City's ethical standards with staff

Service Efforts and Accomplishments

In addition to providing basic accounting functions, the City Comptroller's Department has completed several significant projects. The recent completion of the City's long overdue 2003, 2004, 2005, and 2006 Comprehensive Annual Financial Reports (CAFRs) has been a major step toward restoring public confidence in the City's financial reporting processes. The implementation of an on-line employee timecard program, E-time, has improved the City's payroll functions. The implementation of self-sealing check technology has created significant cost savings and a more efficient, automated process. This process improvement has also allowed accounts payable staff to refine their overall efficiency and performance leading to improved payment processing time. Additionally, the Comptroller's Department participated in the Mayor's Kroll remediation project and as of the issuance of this document, 76 percent of the identified remediations have been completed. During Fiscal Year 2008, the Comptroller's Department assumed a leadership role over this project and estimates that substantially all remediations will be completed by the end of Fiscal Year 2009.

Budget Dollars at Work: Performance Expectations

Goal 1: Provide high quality financial reports in a timely manner

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Number of post closes booked at the end of the year	500	N/A[1]	450
2. Number of awards/external recognition received such as Government Finance Officers Association (GFOA) Certificate of Achievement	1	N/A[1]	1
3. Number of months post-close to issue the Comprehensive Annual Financial Report (CAFR)	48	N/A[1]	8
4. Number of proposed adjusting entries provided by outside auditor	10	N/A[1]	10

Goal 2: Engage in continuous improvement of the City's internal controls over financial operations

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Number of documented accounting policies and procedures issued as part of the Comptroller's Internal Control Review Project	N/A	0	15
2. Percent of internal control and policy deficiencies noted in the independent auditor's SAS 61 report that have been corrected through the issuance of revised policies and procedures	N/A	65%	75%

[1] Data not available. In process of compiling FY2008 Comprehensive Annual Financial Report (CAFR).

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
3. Number of quarterly updates to the City's Audit Committee on the status of the Comptroller's Internal Control Review Project	N/A	2	4
4. Percent of Kroll report remediations completed	76%	82%	90%
5. Percent of internal control documentation necessary to ensure internal control compliance with Committee of Sponsoring Organizations (COSO) for the City's OneSD system completed	N/A	0	95%

Goal 3: Provide high quality customer service

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Average turnaround time for processing 1472s	3-5 days	2 days	3 days
2. Average number of days to pay invoices	3-5 days	3-5 days	3 days
3. Customer satisfaction rating of the quality of service provided	N/A	94%[2]	90%[3]

Goal 4: Promote employee development

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of internal section reviews completed within one month of target	N/A	N/A[4]	80%

Goal 5: Develop and retain a trained and skilled professional workforce

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of employees compliant with Comptroller training policy	N/A	17.5%	90%

Goal 6: Promote the highest ethical standards

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of employees compliant with the City's policies for ethics training	80%	100%	90%

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Workload Data					
Number of employee payroll checks processed	N/A	305,000	280,000	275,000	275,000
Number of Comptroller's certificates issued	N/A	955	870	850	825
Number of purchase orders approved	N/A	9,556	8,900	8,200	8,300

[2] 'Meets Expectations', 'Exceeds Expectations', 'Neutral'

[3] 'Meets Expectations' or above; 75% - 'Exceeds Expectations' and above

[4] In process of developing processes and guidelines for internal section reviews

Department Summary

City Comptroller								
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**		FY 2008-2009 CHANGE
Positions		107.00		99.00		**104.00**		5.00
Personnel Expense	$	10,286,826	$	10,035,526	**$**	**10,633,944**	$	598,418
Non-Personnel Expense	$	2,972,978	$	1,475,564	**$**	**1,463,548**	$	(12,016)
TOTAL	$	13,259,804	$	11,511,090	**$**	**12,097,492**	$	586,402

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
City Comptroller			
Accounting Services	38.00	0.00	**0.00**
Administrative Division	5.00	16.00	**16.00**
AP and Systems	7.00	19.00	**19.00**
BTA O&M and Reporting	0.00	9.00	**7.00**
CAFR/Fin reporting	0.00	2.00	**4.00**
Capital Projects	0.00	20.00	**22.00**
Debt Management	0.00	0.00	**5.00**
Disbursements	14.00	0.00	**0.00**
Financial Rptg & Budget	9.00	0.00	**0.00**
Govt Acct and Grant CAFR/CYM	0.00	4.00	**5.00**
Grant/O&M	12.00	12.00	**12.00**
Indebtedness	6.00	0.00	**0.00**
Internal Audit	16.00	5.00	**0.00**
Internal Controls	0.00	0.00	**2.00**
Payroll	0.00	8.00	**8.00**
RDA and Other Enterprise	0.00	4.00	**4.00**
Total	**107.00**	**99.00**	**104.00**

Department Expenditures

		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**
GENERAL FUND						
City Comptroller						
Accounting Services	$	3,872,594	$	91,611	**$**	**62,674**
Administrative Division	$	3,363,778	$	3,480,155	**$**	**3,549,311**
AP and Systems	$	1,221,621	$	1,612,498	**$**	**1,577,809**

City Comptroller

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	FY 2009 FINAL
GENERAL FUND			
City Comptroller			
BTA O&M and Reporting	$ -	$ 873,992	**$ 732,743**
CAFR/Fin reporting	$ -	$ 222,547	**$ 488,050**
Capital Projects	$ -	$ 1,928,718	**$ 2,322,205**
City Comptroller	$ (656,597)	$ -	**$ (336,665)**
Debt Management	$ -	$ -	**$ 529,044**
Disbursements	$ 1,116,465	$ -	**$ -**
Financial Rptg & Budget	$ 1,075,021	$ -	**$ -**
Govt Acct and Grant CAFR/CYM	$ -	$ 390,619	**$ 529,041**
Grant/O&M	$ 1,362,885	$ 1,150,376	**$ 1,310,693**
Indebtedness	$ 562,079	$ -	**$ 251**
Internal Audit	$ 1,341,958	$ 667,574	**$ -**
Internal Controls	$ -	$ -	**$ 236,553**
Payroll	$ -	$ 675,145	**$ 732,456**
RDA and Other Enterprise	$ -	$ 417,856	**$ 363,327**
Total	**$ 13,259,804**	**$ 11,511,090**	**$ 12,097,492**

Significant Budget Adjustments

GENERAL FUND

City Comptroller	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 368,343	$ 0
Funding for the Enterprise Resource Planning (ERP) Limited Positions Addition of the following limited positions: 4.00 Accountant IVs, 1.00 Accountant II, 1.00 Payroll Audit Specialist II, 1.00 Program Manager, 1.00 Financial Operations Manager, and associated revenue to backfill the FTE positions assigned to the Enterprise Resource Planning (ERP) project implementation.	8.00	$ 1,040,856	$ 1,048,743

Significant Budget Adjustments

GENERAL FUND

City Comptroller	Positions	Cost	Revenue
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 783,102	$ 0
Internal Controls Additions Addition of 1.00 Principal Accountant, 1.00 Accountant III, and associated non-personnel expenditures for departmental support related to internal controls.	2.00	$ 336,553	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ (256,246)
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (361,988)	$ 0
Savings from the Five-Year Financial Outlook Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules.	0.00	$ (375,000)	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (508,582)	$ 327,320
City Auditor Department Transfer Transfer of 1.00 Assistant City Auditors & Comptroller, 1.00 Principal Accountant, 1.00 Accountant IV, 2.00 Accountant IIs, and associated non-personnel expenditures to the City Auditor Department.	(5.00)	$ (696,882)	$ 0

Expenditures by Category

		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**
PERSONNEL						
Salaries & Wages	$	6,990,858	$	6,584,643	**$**	**7,061,831**
Fringe Benefits	$	3,295,968	$	3,450,883	**$**	**3,572,113**
SUBTOTAL PERSONNEL	$	10,286,826	$	10,035,526	$	**10,633,944**
NON-PERSONNEL						
Supplies & Services	$	2,463,250	$	1,337,518	**$**	**1,047,012**
Information Technology	$	389,632	$	71,937	**$**	**335,441**

City Comptroller

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
NON-PERSONNEL			
Energy/Utilities	$ 105,701	$ 51,714	**$ 67,427**
Equipment Outlay	$ 14,395	$ 14,395	**$ 13,668**
SUBTOTAL NON-PERSONNEL	$ 2,972,978	$ 1,475,564	$ **1,463,548**
TOTAL	$ 13,259,804	$ 11,511,090	$ **12,097,492**

Revenues by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Charges for Current Services	$ 146,159	$ 108,395	**$ 1,191,173**
Transfers from Other Funds	$ 2,875,880	$ 2,642,442	**$ 2,679,481**
TOTAL	$ 3,022,039	$ 2,750,837	**$ 3,870,654**

Salary Schedule

GENERAL FUND

City Comptroller

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1100	Accountant III	17.00	**18.00**	$	70,639	$	1,271,496
1103	Account Audit Clerk	13.00	**13.00**	$	39,169	$	509,197
1107	Administrative Aide II	1.00	**2.00**	$	50,492	$	100,984
1133	Sr Account Audit Clerk	4.00	**3.00**	$	45,687	$	137,061
1183	Accountant IV	11.00	**14.00**	$	90,418	$	1,265,854
1348	Info Systems Analyst II	2.00	**2.00**	$	64,077	$	128,154
1535	Clerical Assistant II	1.00	**1.00**	$	35,402	$	35,402
1617	Micrographics Clerk	1.00	**1.00**	$	33,907	$	33,907
1649	Payroll Audit Specialist II	5.00	**6.00**	$	48,231	$	289,388
1842	Accountant II	26.00	**25.00**	$	61,921	$	1,548,018
1876	Executive Secretary	1.00	**1.00**	$	52,009	$	52,009
1879	Sr Clerk/Typist	1.00	**1.00**	$	43,313	$	43,313
1886	Payroll Audit Supv-Auditor	1.00	**1.00**	$	58,151	$	58,151
2107	Asst City Auditor & Compt	2.00	**0.00**	$	-	$	-
2132	Department Director	0.00	**1.00**	$	150,010	$	150,010
2217	Financial Operations Manager	4.00	**5.00**	$	133,793	$	668,964
2228	Principal Accountant	9.00	**9.00**	$	99,923	$	899,305
2270	Program Manager	0.00	**1.00**	$	119,949	$	119,949
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(312,005)

Salary Schedule

GENERAL FUND

City Comptroller

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
	Temporary Help	0.00	**0.00**	$ -	$ 62,674
	Total	99.00	**104.00**		**$ 7,061,831**
CITY COMPTROLLER TOTAL		99.00	**104.00**		**$ 7,061,831**

City Treasurer

City Treasurer



Department Description

The City Treasurer Department is responsible for receipt and custody of all City-wide revenue, including banking, tax administration, collection of delinquent accounts, and accounting for these funds. The City Treasurer is also responsible for the investment of all City operating and capital improvement funds totaling $1.45 billion, and the reinvestment of debt proceeds of the City and its affiliated agencies totaling an additional $158 million. In addition, the City Treasurer serves as a member of the Funds Commission and trustee for the SPSP/401(k) Plans. The major divisions of the City Treasurer Department are as follows:

Business and Rental Unit Tax
The Business and Rental Unit Tax Program administers the collection of the City's Business Tax and Rental Unit Business Tax assessments and fees, compliance enforcement, collection of Business Improvement District fees, and maintains the regulatory clearance review data for businesses operating within the City of San Diego.

General Accounting
The General Accounting Program is responsible for collecting fees, fines, permits, taxes, and other payments; processing Transient Occupancy Tax (TOT) returns and remittances; balancing and reporting all daily revenue transactions; accounting for daily cash deposits of City funds in various bank accounts; maintaining records for City investments; and accounting for investments in the Cemetery Perpetuity, Los Penasquitos Preserve and G.E. Peters, Effie Sergeant and Edwin A. Benjamin Memorial Trust Funds.

Investments
In compliance with the City Treasurer's Investment Policy, the Investments Division manages the City's operating, capital improvement, and project financing funds in order to safely preserve principal, provide adequate liquidity, and earn a return comparable to performance benchmarks. The Investments Division manages the reinvestment of additional bond proceeds for the City, City Agencies, and Joint Power Authorities. The Division provides cash management services, including maintenance of banking relationships and reviewing new banking legislation. The Division also assists in the development and implementation of new payment and collection systems for the City, which includes participating in the review, implementation, and monitoring of all electronic banking services, e-commerce systems, and third party payment processing services.

Revenue Audit & Appeals
The Revenue Audit & Appeals Division conducts audits of hotels, lessees, and franchises to ensure revenues due to the City are remitted timely and accurately. The Division also administers appeal hearings conducted by the City Treasurer.

City Treasurer

Revenue Collections
The Revenue Collections Division administers the Delinquent Accounts and Parking programs. The Delinquent Accounts Program is responsible for the administration and collection of delinquent accounts referred to the City Treasurer by other City departments and agencies. The Program also represents the City in small claims court actions on delinquent accounts. The Parking Administration section handles parking citation customer service functions, issues residential parking permits, and reviews and processes parking citation appeals. The Parking Meter Operations section collects parking meter revenue and installs and maintains City parking meters. The Consolidated Payments section processes parking citation and delinquent account payments and distributes and reconciles related revenue.

The Department's mission is:

> ***To receive, safeguard, and efficiently manage public funds while providing the highest level of customer service***

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Safeguard all City monies through the use of strong internal controls
The Department will move toward accomplishing this goal by focusing on the following objectives.
- Continue to ensure safe and secure working facilities
- Maintain a secure data environment that safeguards information collected by the Department

Goal 2: Engage in continuous improvement to effectively manage resources
The Department will move toward accomplishing this goal by focusing on the following objectives.
- Continuously evaluate business processes to identify areas for improvement
- Utilize technology to continue enhancing the services provided

Goal 3: Stay current and in compliance with laws and regulations that pertain to treasury services
The Department will move toward accomplishing this goal by focusing on the following objectives.
- Ensure compliance with legal and regulatory requirements
- Provide training, educational and networking opportunities to ensure that employees are aware of changes to applicable laws and regulations
- Maintain compliance with internal and external audit reviews

Goal 4: Provide world-class customer service to both internal and external customers
The Department will move toward accomplishing this goal by focusing on the following objectives.
- Assist the public in understanding the services that the Department provides
- Deliver services to customers effectively and efficiently
- Effectively provide accurate and timely information to customers and stakeholders

Goal 5: Foster and promote a supportive, collaborative, and integrated work environment through a trained and skilled workforce
The Department will move toward accomplishing this goal by focusing on the following objectives.
- Provide necessary equipment, training, and resources to support employees
- Create an environment where employees are celebrated and recognized for outstanding performance

Goal 6: Promote the highest ethical standards and behavior among employees
The Department will move toward accomplishing this goal by focusing on the following objectives.
- Train staff and management on the City's ethical standards
- Management review of standards and ethical practices at regular intervals (staff meetings)

Goal 7: Prudently invest and manage the City's cash investment portfolio pursuant to the State of California Government Code

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Fully comply with the City's Investment Policy
- Preserve principal, ensure liquidity, and achieve a reasonable yield for the City's Pooled Investment Fund
- Annually update the City's Investment Policy to reflect new legislative changes and prudent investment practices

Service Efforts and Accomplishments

The City Treasurer Department completed its Banking Services Request for Proposal project in Calendar Year 2007. This effort awarded contracts for core banking, custodial, and electronic direct deposit payroll services. The City will realize a 6.7 percent savings over the life of the five-year contract for core banking services.

Treasury Operations continues to deliver outstanding customer service to its lobby customers. Cashiering accepts all citywide payments (54,274 payments totaling $1.6 billion) and Business Tax staff assist business and rental tax customers. In Fiscal Year 2007, lobby surveys revealed a 92 percent overall customer service satisfaction rating.

Business and Rental Unit Tax

The Business Tax Program contracted with the Franchise Tax Board to enhance its compliance enforcement efforts. This program will ensure that businesses operating within the City are in compliance with the City's Business Tax regulations.

General Accounting

The City Treasurer Department's General Accounting Program is in the process of implementing City-wide Cash Handling Training. The training will serve to educate staff City-wide on cash handling polices and procedures. The program will improve cash handler skills and knowledge, increase customer awareness and service, increase cash handler accountability, ensure that City assets are safeguarded, and create standardized cash handling practices consistent with recommended best practices.

The General Accounting Program successfully implemented and began overseeing the collection of the new San Diego Tourism Marketing District (TMD) in January 2008.

The General Accounting Program revised the City's bank reconciliation process to accurately and timely reconcile the general ledger to all five bank accounts. This new and improved process completes an essential process improvement recommended by the Kroll Report.

Investments

In June 2007, the liquidity portfolio reported an earned income yield of 5.28 percent, and the core portfolio yielded 4.45 percent, which was 39 basis points higher than its benchmark (Merrill Lynch 1-3 Year Treasury Index).

The Investments Division evaluated and selected an electronic trading platform vendor which will enhance trade execution and transparency to bond transactions. During the annual review and approval of the City Treasurer's Investment Policy, a new investment class, under certificate of deposit, was added. These certificates are issued by various local banks and use a private network to fully insure both principal and interest owed.

Revenue Audit and Appeals

The Revenue Audit and Appeals Division continues to conduct mandatory revenue audits in order to identify deficiencies and maximize recovery. In Fiscal Year 2007, 139 revenue audits (hotels, lessees, business taxes, and franchises) were completed resulting in recoveries of $2.5 million.

Revenue Collections

City Treasurer

The Delinquent Accounts Program maintains a net collection rate of 85 percent on delinquent receivables. Due to the Program's aggressive stance on collections and resulting success, the Program is frequently contacted by other cities for assistance in setting up delinquent account collection programs.

The Downtown Varied Rates/Time limits and Multi-Space Parking Pay Station pilot projects were successfully completed, improving parking space utilization rates and parking meter revenue in test areas, with positive public/customer acceptance. A total of 51 multi-space parking pay stations are in service citywide. Each multi-space pay station replaces six to ten single head parking meters, allows customers a broader range of payment options, including credit cards, and improves the overall aesthetics of city streets and sidewalks. City staff is working with the City's community parking districts to expand the use of this technology.

The Revenue Collections Division replaced the aging parking citation system with a new state-of-the-art system and implemented systems for accepting parking citation and delinquent account payments on-line and via telephone 24/7. The new systems improve reliability, security; and internal controls; reduce credit card payment processing costs; improve security of customer credit card information; and enhance overall customer service.

The Parking Administration section and Delinquent Accounts Program maintained a consistently high 24-month collection rate (82.6 percent) on parking citations. This rate is the third highest collection rate in the country when compared to other parking agencies that participated in a nationwide survey conducted in 2006 by the City of Dallas.

Budget Dollars at Work: Performance Expectations

Goal 1: Safeguard all City monies through the use of strong internal controls

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Average number of days for bank account reconciliations to be completed in adherence with Kroll Report remediation guidelines	N/A	9.5 days	within 45 days of month-end statements
2. Percent of departments that receive City-wide cash handling training	N/A	N/A	10%
3. Percent accuracy in daily cashiering balancing of incoming revenue	N/A	100%	100%

Goal 2: Engage in continuous improvement to effectively manage resources

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Number of manual processes transitioned to an electronic platform	N/A	5	1

Goal 3: Stay current and in compliance with laws and regulations that pertain to treasury services

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Internal and external audit results in compliance with legal and regulatory requirements	unqualified opinion (no negative findings)	unqualified opinion (no negative findings)	unqualified opinion (no negative findings)
2. Results from unscheduled departmental (internal) cash counts	N/A	N/A	favorable
3. Completion of transient occupancy tax, lease, and franchise audits	within required time frames	within required time frames	within required time frames

Goal 4: Provide world-class customer service to both internal and external customers

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Customer survey results of customer service satisfaction	92%	90%	93%

Goal 5: Foster and promote a supportive, collaborative, and integrated work environment through a trained and skilled workforce

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of professional workforce attending trainings, conferences, and continuing education programs	N/A	93%	90%

Goal 6: Promote the highest ethical standards and behavior among employees

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of supervisors and managers in compliance with required ethics and harassment trainings	100%	100%	100%
2. Percent of workforce attending monthly staff meetings where review of ethics standards and guidelines occur	N/A	100%	100%

Goal 7: Prudently invest and manage the City's cash investment portfolio pursuant to the State of California Government Code

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of investments in compliance with the Investment Policy	100%	100%	100%
2. The number of basis points the Core Portfolio out-performed the Merrill Lynch 1-3 year Treasury Index (on a rolling 3-year calendar basis)	19.0 basis points[1]	25.1 basis points	Merrill Lynch 1-3 year Treasury Index
3. Receive Council approval of the annually updated Investment Policy	Yes	Yes	Yes

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Amount of City operating and capital improvement funds the department is responsible for investing	$1.3B	$1.4B	$1.8B	$2.0B	N/A
Amount of debt proceeds the department is responsible for reinvesting	$124M	$146M	$230M	$431M	N/A
Amount of City-wide revenues deposited and recorded	$1.6B	$1.7B	$1.6B	$1.5B	$1.7B
Amount of Business Tax assessments collected	$13.7M	$15M	$13.9M	$16.8M	$15.4M
Amount of Business Improvement District assessments	$1.2M	$1.3M	$1.3M	$1.1M	$1.3M
Number of new Business Tax applications processed	14,968	15,803	14,424	19,934	17,873
Number of renewals processed	144,403	145,168	147,527	177,793	156,011
Number of Business Tax telephone customers	62,813	61,547	57,339	72,160	63,707

[1] Data as of December 31, 2007

City Treasurer

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
assisted					
Amount of delinquent account revenue collected for under $25,000 amounts referred	$15.1M	$15.3M	$13.7M	$11.5M	$13M
Amount of delinquent account revenue collected for over $25,000 amounts referred	$10.0M	$33.9M	$16.5M	$15.7M	$10M
Number of delinquent account collections telephone contacts made	237,762	207,557	196,680	177,490	200,000
Number of parking citation payments processed	443,962 (totaling $20.9M)	365,118 (totaling $16.7M)	404,692 (totaling $19.0M)	417,800 (totaling $19.2M	420,000 (totaling $19.4M)
Number of parking citation appeals reviewed, processed, and decided	32,985	33,610	27,972	24,624	29,000
Number of parking citation telephone customers assisted	57,169	62,971	56,713	54,257	60,000
Amount of City parking meter revenue collected	$7.1M	$6.4M	$7.4M	$7.6M	$7.6M
Weight of City parking meter coin collected	367,290 pounds	364,245 pounds	357,736 pounds	376,970 pounds	340,000 pounds
Amount of Transient Occupancy Tax assessments collected	$121.6M	$136.4M	$153.6M	$158.5M	$176M
Number of revenue audits performed	165 (totaling $1.5M)	118 (totaling $1.7M)	139 (totaling $2.5M)	105 (totaling $1.4M)	130 (totaling $2.0M)
Amount of interest earnings received on the City's Pooled Investment Portfolio	$20.6M	$38.0M	$66.8M	$93.2M	N/A

City Treasurer

Department Summary

City Treasurer								
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**		FY 2008-2009 CHANGE
Positions		86.80		124.00		**126.00**		2.00
Personnel Expense	$	6,671,773	$	10,343,539	**$**	**10,383,970**	$	40,431
Non-Personnel Expense	$	3,417,296	$	4,098,377	**$**	**4,533,604**	$	435,227
TOTAL	$	10,089,069	$	14,441,916	**$**	**14,917,574**	$	475,658

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
City Treasurer			
Administration	7.55	9.25	**9.25**
Business & Rental Tax	17.85	17.75	**20.75**
Consolidated Pymt Processing	0.00	5.00	**8.00**
Delinquent Acct Collection	46.60	43.50	**38.50**
General Accounting	10.50	12.00	**13.00**
Investments Activities	4.30	3.00	**3.00**
Parking Administration	0.00	19.00	**17.00**
Parking Meter Operations	0.00	9.50	**10.50**
Revenue Audit Admin	0.00	5.00	**6.00**
Total	**86.80**	**124.00**	**126.00**

Department Expenditures

		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**
GENERAL FUND						
City Treasurer						
Administration	$	1,078,733	$	1,118,848	**$**	**1,272,122**
Business & Rental Tax	$	2,680,343	$	2,551,246	**$**	**2,561,607**
City Treasurer	$	(6,139)	$	64,911	**$**	**(249,740)**
Consolidated Pymt Processing	$	-	$	514,180	**$**	**627,320**
Delinquent Acct Collection	$	3,963,383	$	3,854,089	**$**	**3,569,121**
General Accounting	$	1,154,357	$	1,183,734	**$**	**1,333,966**
Investments Activities	$	1,218,392	$	1,055,278	**$**	**1,020,785**
Parking Administration	$	-	$	2,354,067	**$**	**2,531,256**
Parking Meter Operations	$	-	$	1,151,538	**$**	**1,539,171**

City Treasurer

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
City Treasurer			
Revenue Audit Admin	$ -	$ 594,025	**$ 711,966**
Total	**$ 10,089,069**	**$ 14,441,916**	**$ 14,917,574**

Significant Budget Adjustments

GENERAL FUND

City Treasurer	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 184,336	$ 0
Parking Meter Operations Addition of 1.00 Parking Meter Technician and associate non-personnel expenses to support Parking Meter Operations.	1.00	$ 349,771	$ 0
Franchise Tax Board Program Addition of 2.00 Administrative Aide IIs and 1.00 Associate Management Analyst to administer the Franchise Tax Board Program.	3.00	$ 252,293	$ 0
Tourism Marketing District (TMD) Program Addition of 2.00 Accountant IIIs and associated non-personnel expenses and revenue to support audits of the Tourism Marketing District Program.	2.00	$ 212,662	$ 200,000
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 208,821	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 129,136	$ 0

Significant Budget Adjustments

GENERAL FUND

City Treasurer	Positions	Cost	Revenue
Funding of Terminal Leave Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.	0.00	$ 16,049	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ (1,735,858)
Reduction in Hourly Support Reduction in hourly support to offset the addition of three budgeted positions for the Franchise Tax Board Program.	0.00	$ (170,000)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (249,740)	$ 0
Savings from the Five-Year Financial Outlook Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules.	(4.00)	$ (457,670)	$ 0

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ 4,400,425	$ 6,694,943	**$ 6,655,607**
Fringe Benefits	$ 2,271,348	$ 3,648,596	**$ 3,728,363**
SUBTOTAL PERSONNEL	$ 6,671,773	$ 10,343,539	$ **10,383,970**
NON-PERSONNEL			
Supplies & Services	$ 2,061,884	$ 2,314,531	**$ 2,708,183**
Information Technology	$ 1,267,522	$ 1,688,442	**$ 1,725,140**
Energy/Utilities	$ 70,181	$ 63,403	**$ 70,610**
Equipment Outlay	$ 17,709	$ 32,001	**$ 29,671**
SUBTOTAL NON-PERSONNEL	$ 3,417,296	$ 4,098,377	$ **4,533,604**
TOTAL	$ 10,089,069	$ 14,441,916	$ **14,917,574**

Revenues by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Licenses and Permits	$ 14,042,000	$ 26,978,040	**$ 25,510,935**

City Treasurer

Revenues by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Fines, Forfeitures, and Penalties	$ 2,751,000	$ 3,011,000	**$ 2,465,000**
Charges for Current Services	$ 286,000	$ 418,000	**$ 392,700**
Transfers from Other Funds	$ -	$ 177,509	**$ 680,056**
TOTAL	$ 17,079,000	$ 30,584,549	**$ 29,048,691**

Salary Schedule

GENERAL FUND

City Treasurer

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
1100	Accountant III	3.00	**5.00**	$ 70,639	$ 353,194
1104	Account Clerk	5.00	**5.00**	$ 37,878	$ 189,390
1106	Sr Management Analyst	3.00	**3.00**	$ 71,272	$ 213,817
1107	Administrative Aide II	1.00	**3.00**	$ 50,492	$ 151,475
1183	Accountant IV	1.00	**1.00**	$ 90,418	$ 90,418
1218	Assoc Management Analyst	1.00	**2.00**	$ 64,335	$ 128,670
1330	Cashier	2.00	**2.00**	$ 37,620	$ 75,239
1331	Collections Investigator I	28.00	**24.00**	$ 46,805	$ 1,123,318
1332	Collections Investigator II	4.00	**4.00**	$ 52,506	$ 210,025
1333	Collections Investigator III	5.00	**5.00**	$ 59,988	$ 299,941
1344	Collections Manager	1.00	**1.00**	$ 70,106	$ 70,106
1348	Info Systems Analyst II	1.00	**1.00**	$ 64,077	$ 64,077
1401	Info Systems Technician	2.00	**1.00**	$ 50,993	$ 50,993
1465	Field Representative	1.00	**1.00**	$ 38,916	$ 38,916
1535	Clerical Assistant II	16.00	**16.00**	$ 35,402	$ 566,425
1641	Parking Meter Technician	7.00	**8.00**	$ 49,137	$ 393,099
1646	Parking Meter Supv	1.00	**1.00**	$ 56,359	$ 56,359
1726	Principal Clerk	1.00	**1.00**	$ 50,819	$ 50,819
1776	Public Information Clerk	17.00	**17.00**	$ 37,688	$ 640,688
1803	Sr Parking Meter Technician	1.00	**1.00**	$ 51,965	$ 51,965
1840	Sr Cashier	1.00	**1.00**	$ 42,305	$ 42,305
1842	Accountant II	3.00	**3.00**	$ 61,921	$ 185,762
1844	Sr Account Clerk	5.00	**5.00**	$ 43,002	$ 215,010
1876	Executive Secretary	1.00	**1.00**	$ 52,009	$ 52,009
1879	Sr Clerk/Typist	4.00	**4.00**	$ 43,313	$ 173,252
1917	Supv Management Analyst	1.00	**1.00**	$ 80,127	$ 80,127
1926	Info Systems Analyst IV	1.00	**1.00**	$ 79,816	$ 79,816
2190	Treasurer	1.00	**1.00**	$ 144,999	$ 144,999
2217	Financial Operations Manager	1.00	**1.00**	$ 113,356	$ 113,356
2228	Principal Accountant	2.00	**2.00**	$ 101,680	$ 203,360

Salary Schedule

GENERAL FUND

City Treasurer

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
2241	Investment Officer	1.00	**1.00**	$	125,000	$	125,000
2256	Asst Investment Officer	1.00	**1.00**	$	95,000	$	95,000
2270	Program Manager	1.00	**2.00**	$	113,279	$	226,557
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(215,256)
	Bilingual - Regular	0.00	**0.00**	$	-	$	12,830
	Overtime Budgeted	0.00	**0.00**	$	-	$	32,161
	Temporary Help	0.00	**0.00**	$	-	$	255,755
	Termination Pay Annual Leave	0.00	**0.00**	$	-	$	14,630
	Total	124.00	**126.00**			**$**	**6,655,607**
CITY TREASURER TOTAL		124.00	**126.00**			**$**	**6,655,607**

Citywide Program Expenditures

Citywide Program Expenditures



Description

The Citywide Program Expenditures budget is comprised of various programs and activities that provide benefits and services City-wide. General Fund portions of programs or activities whose funding is divided among the General Fund and the Non-General funds, and/or programs or activities that are generally not attributable to any one City department are allocated in this budget. The Citywide Program Expenditure budget is administered by the Financial Management Department with input from contacts in the respective programs or departments.

Citywide Program Expenditures

Department Summary

Citywide Program Expenditures				
	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**	FY 2008-2009 CHANGE
Positions	0.00	0.00	**0.00**	0.00
Personnel Expense	$ -	$ -	**$ -**	$ -
Non-Personnel Expense	$ 46,383,612	$ 47,811,862	**$ 67,542,463**	$ 19,730,601
TOTAL	$ 46,383,612	$ 47,811,862	**$ 67,542,463**	$ 19,730,601

Department Expenditures

		FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND				
Citywide Program Expenditures				
Annual Audit		$ -	$ 681,805	**$ 1,000,000**
Assessments to Public Property		$ 480,837	$ 300,500	**$ 425,235**
Citywide Elections		$ 731,636	$ 2,700,000	**$ 2,700,000**
Citywide Program Expenditures		$ 7,200,097	$ 3,328,641	**$ -**
Corporate Master Leases Rent		$ 6,983,769	$ 6,688,027	**$ 9,023,325**
Employee Personal Prop Claims		$ -	$ 5,000	**$ 5,000**
General Fund Reserve		$ -	$ -	**$ 3,687,718**
Health		$ 16,273	$ -	**$ -**
Insurance		$ 2,028,000	$ 1,840,000	**$ 1,365,879**
Leverage of Employee Pick-Up Savings		$ -	$ -	**$ 7,614,000**
Memberships		$ 705,268	$ 630,000	**$ 630,000**
Preservation of Benefits		$ -	$ -	**$ 1,100,000**
Property Tax Administration		$ -	$ 3,027,643	**$ 3,027,643**
Public Liab Claims Fund Trans		$ 10,000,000	$ 18,000,000	**$ 28,000,000**
Special Consulting Services		$ 440,062	$ 2,883,169	**$ 1,482,000**
Special Promotional Programs		$ 4,731,181	$ -	**$ -**
TRANS Interest Expense Transfer Fund		$ -	$ 2,449,000	**$ 2,269,981**
Transfer to Park Improvement Funds		$ 12,788,412	$ 5,000,000	**$ 4,933,605**
Transportation Subsidy		$ 278,077	$ 278,077	**$ 278,077**
Total	(1)	**$ 46,383,612**	**$ 47,811,862**	**$ 67,542,463**

(1) Appropriations for Preservation of Benefits was allocated under "Special Consulting Services" in the Fiscal Year 2008 Annual Budget and has since been itemized separately as its own budgeted expense line for Fiscal Year 2009.

Citywide Program Expenditures

Significant Budget Adjustments

GENERAL FUND

Citywide Program Expenditures	Positions	Cost	Revenue
Public Liability Fund Transfer and Reserve Funding Adjustment to reflect the increased transfer to fund the Public Liability Fund and reserves per the Five-Year Financial Outlook.	0.00	$ 10,000,000	$ 0
Leveraging of Employee Offset Savings Leveraging of Employee Offset Savings to infuse additional funding, beyond the Annual Required Contribution, into the City Employees' Retirement System.	0.00	$ 7,614,000	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 1,861,177	$ 0
Wildfire Reimbursement Adjustment to reflect a reimbursement to Development Services Department for Wildfire 2007 Permit Fee Waivers.	0.00	$ 700,000	$ 0
General Fund Reserve Adjustment reflects the additional funding required to acheive 6.5% of General Fund revenues as defined in the City's Reserve Policy.	0.00	$ 359,077	$ 0
Increase to Annual External Audit Services Increase of allocation to Annual Audit expense allowing this critical financial activity to be fully funded.	0.00	$ 318,195	$ 0
Transfer to Mission Bay and Regional Park Improvement Funds Adjustment to decrease expenditure transfer per the Mission Bay Ordinance (Council Ordinance O-2003-64 and Municipal Code 22.0229), which requires that one-half of all revenue from Mission Bay rents and concessions in excess of $20 million be allocated to the Mission Bay Improvements Fund and the Regional Park Improvement Fund.	0.00	$ (66,395)	$ 0
Decrease Transfer to Tax Anticipation Notes (TANS) Fund Adjustment to reflect a decrease in the General Fund transfer to the TANS Fund due to a projection revision issued after the Fiscal Year 2009 Proposed Budget was published.	0.00	$ (179,019)	$ 0
Decrease in Consultant Services Adjustment to reflect a reduction in consultant expenditures due to completion of Local 145 Special Pay increase.	0.00	$ (418,000)	$ 0

Significant Budget Adjustments

GENERAL FUND

Citywide Program Expenditures	Positions	Cost	Revenue
Removal of the Funding for the Enterprise Resources Planning (ERP) System Removal of the City's ERP system allocation established in the Fiscal Year 2008 Annual Budget and Fiscal Year 2009 Proposed Budget due to the utilization of alternative funding.	0.00	$ (458,434)	$ 0

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
NON-PERSONNEL			
Supplies & Services	$ 46,383,622	$ 47,811,862	**$ 67,542,463**
Information Technology	$ (10)	$ -	**$ -**
SUBTOTAL NON-PERSONNEL	$ 46,383,612	$ 47,811,862	$ **67,542,463**
TOTAL	$ 46,383,612	$ 47,811,862	$ **67,542,463**

Debt Management



Department Description

Debt Management administers all debt issuances, short-term and long-term, for the City. Debt Management conducts planning, structuring, and issuance activities for short-term and long-term financing to meet the City's cash flow needs and to provide funds for capital projects, equipment, and vehicles. In addition, the Department coordinates the Community Facilities District and 1913/1915 Act Assessment District formation procedures and related conduit bond issuances to fund public infrastructure projects. The Department also monitors outstanding debt issuances for refunding opportunities and performs, coordinates, and monitors certain post-issuance administrative functions. With respect to the latter, Debt Management works with the Office of the City Attorney, outside counsel, and other departments to administer debt service payments, monitor the City's compliance with existing bond covenants, coordinate the filing of annual continuing disclosure reports, and respond to requests for information related to outstanding bonds.

Debt Management also performs financial analysis for the Mayor, City Council, and City departments. The Department works with the Water and Metropolitan Wastewater Departments to develop financial plans and identify infrastructure funding, based on the Water and Metropolitan Wastewater Departments' rate analyses, projections, and federal, State, and local mandates.

Debt Management is organized into the following functions:

Citywide Contractual Services
Citywide Contractual Services provides funds for consulting contracts, including financial advisory and bond counsel contracts and for services relating to a wide range of financing issues.

Enterprise Fund Financing and Administration
Enterprise Fund Financing and Administration coordinates the structuring and issuance of bond financings for City capital projects funded and secured by the City's enterprise funds and performs or coordinates certain post-debt issuance administrative functions, including continuing disclosure annual report filings.

General Fund Financing and Administration
General Fund Financing and Administration coordinates the structuring and issuance of bond financing for City capital projects funded and secured by the City's General Fund and performs or coordinates certain post-debt issuance administrative functions, including continuing disclosure annual report filings.

Debt Management

Special Districts Financing and Administration
Special Districts Financing and Administration coordinates Community Facilities District and 1913/1915 Act Assessment District formation procedures and related bond issuances, and performs or coordinates certain post debt issuance administrative functions, including the calculation and enrollment of special taxes and assessments and continuing disclosure annual report filings.

The Department's mission is:

> ***To provide a comprehensive and innovative debt management administration to meet the financing needs of the City in a cost-effective manner, taking into account City priorities as well as legal, financial, and structuring considerations***

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Offer innovative financial products to effectuate the City's capital financing plan
Offering innovative financial products as part of the City's capital plan will enable the City to pay for much needed capital projects. The Department will move toward enhancing its accomplishment of this goal by focusing on the following objectives.

- Implement and execute financings for capital needs on a timely basis
- Ensure financings implemented are cost-effective

Goal 2: Implement the use of best practices
Use of best practices is vital in improving and maintaining the efficiency and effectiveness of any organization. The Department will move toward enhancing its accomplishment of this goal by focusing on the following objectives.

- Maintain efficiency and accuracy of Department operations
- Enhance digital document retention and access capabilities
- Establish and regularly update the City investor web page

Goal 3: Manage post-issuance compliance
Post-issuance compliance is an important process necessary to maintaining the tax exemption of interest on outstanding obligations and in ensuring the City's compliance with federal securities laws. The Department will move toward enhancing its accomplishment of this goal by focusing on the following objectives.

- Optimize returns from bond funds
- Perform regular financial reporting for all stakeholders
- Ensure that the compliance monitoring process is efficient and effective

Goal 4: Adhere to best practices as it relates to disclosure
Enhanced disclosure practices improve the process of providing timely and accurate financial reporting to stakeholders. The Department will move toward enhancing its accomplishment of this goal by focusing on the following objective.

- Implement and execute financings that adhere to the City's disclosure practices

Goal 5: Promote the highest ethical standards and behavior among employees
Promote and enforce the City's ethical practices to ensure integrity, accountability, service, team support, openness, and diversity in the Department. The Department will move toward enhancing its accomplishment of this goal by focusing on the following objectives.

- Offer training to management and staff on ethical standards
- Management review of standards and ethical practices with staff on a regular basis

Goal 6: Hire, retain, and develop skilled employees
Developing and retaining a trained and skilled workforce is essential to the success of the Department. Ensuring that its employees are trained and have access to the necessary resources will create a higher performing organization

that operates more efficiently and effectively. The Department will move toward enhancing its accomplishment of this goal by focusing on the following objectives.

- Promote and develop excellence and high caliber in the Department
- Ensure knowledge transfer occurs to develop bench strength

Service Efforts and Accomplishments

General Fund
A privately-placed Lease-Revenue Note financing for approximately $108 million was prepared and approved by the City Council in Fiscal Year 2008 to finance the City's deferred maintenance capital improvement projects. The City Attorney has raised some concerns over the legality of the proposed financing structure. The financing will be implemented upon successful resolution of the legal concerns.

Debt Management also completed the private placement of $135 million of Tax and Revenue Anticipation Notes to fund Fiscal Year 2009 cash flow needs.

Water and Wastewater Enterprises
In February 2008, $150 million was secured for Water System improvements through an interim private offering to provide for critical capital improvement program funding for Water System Capital Improvements through the end of Fiscal Year 2008. Long term public financing work is in progress for theWastewater program for implementation in early/mid- 2009.

Debt Management is leading a financing team to sell Water Revenue Bonds in January 2009 via a public offering. This is expected to mark the City's return to the public debt market.

Equipment Vehicle and Financing Program
The lease-purchase of a new fire helicopter in the amount of approximately $10.6 million (estimated $15.9 million including financing costs) is scheduled to occur in late summer 2008. Also, the Department facilitated the lease-purchase of motive equipment to meet fleet replacement needs in the amount of approximately $12 million. The Department continues to coordinate primary funding for the critical OneSD project through the Program.

Special Districts
Four million dollars in Community Facilities District No. 3 (Liberty Station) Special Tax Bonds, Series A of 2008 were issued in Fiscal Year 2008 to provide funding for the park improvement in connection with the Naval Training Center Redevelopment Project. In addition, $12.4 million in Community Facilities District No. 4 (Black Mountain Ranch Villages) Special Tax Bonds, Series A of 2008 were issued in August 2008 to fund improvements related to the extension of Camino Del Sur. At the request of certain property owners, Debt Management also facilitated the formation and enactment of the La Jolla Mesa Vista Underground Utility Assessment District to assist property owners in undergrounding their utilities. A one-time assessment was levied on properties within the District, which will be used to finance the undergrounding project in conjunction with the City's Utilities Undergrounding Program.

Other
Debt Management coordinated presentations to the credit rating agencies in April-June 2008 and launched the City's Investor Information Website in May 2008. In addition, a City Council training on Debt Issuance and Administration was conducted jointly by Debt Management, the City Attorney's Office, and bond counsel in September 2007, Debt Management also coordinated a January 2008 City Council educational workshop on variable rate debt and interest rate swaps. The Department developed a Debt Policy and a Special District Formation and Financing Policy which were approved by City Council in November 2007. The Department continues to monitor the bond covenant compliance status of various bond issuances on a fiscal year basis, and files semi-annual status reports to the Chief Financial Officer (CFO). The Department also continues to monitor the delinquency status for its various special districts and files semi-annual reports to the CFO. In addition, Debt Management prepared and implemented a process for performing Post-Issuance Investment Monitoring of bond proceeds, and developed and implemented a department training policy and guidelines.

Debt Management

Budget Dollars at Work: Performance Expectations

Goal 1: Offer innovative financial products to effectuate the City's capital financing plan

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of City's priority financings completed	N/A[1]	100%	100%
2. Number of new city bond issuances priced no higher than 1% of the average rate achieved by other comparable municipal credits priced in the same time frame	100%	100%	100%

Goal 2: Implement the use of best practices

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Average number of days for the Formal Centralized Monitoring Program (FCMP) semi-annual compliance status reports to be completed (to support internal controls for the City)	N/A	N/A	within 45 days of the end of the reporting period
2. Percent of debt payments made to bond trustees on time	100%	100%	100%
3. Percent of digital access for ongoing and future financings	N/A	100%	100%
4. Percent of the City investor webpage completed[2]	N/A	100%	100%

Goal 3: Manage post-issuance compliance

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of bond-related investments which are actively evaluated and re-invested as they come to term	N/A	100%	100%
2. Percent of continuing disclosure annual reports sent on or before due dates	N/A	0%[3]	100%
3. Average number of days for the Formal Centralized Monitoring Program (FCMP) semi-annual compliance status reports to be completed (to support internal controls for the City)	N/A	N/A	within 45 days of the end of the reporting period

Goal 4: Adhere to best practices as it relates to disclosure

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of primary offering disclosures coordinated by the Department that adhere to Disclosure Practices Working Group (DPWG) Controls and Procedures	N/A	100%	100%

Goal 5: Promote the highest ethical standards and behavior among employees

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of staff attending City-wide training on ethics and general City-wide codes of conduct[4]	90%	100%	100%

[1] Measures were not established in Fiscal Year 2007 to allow for baseline data.
[2] The City's investor webpage was launched on May 12, 2008.
[3] This result is due to unavailability of the Fiscal Year 2007 Comprehensive Annual Financial Report due in Fiscal Year 2008 for outstanding obligations.

Goal 6: Hire, retain, and develop skilled employees

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent accomplishment of the Department Professional Development Performance Index (PDPI)[5] as established by the Department	N/A	100%	100%

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Workload Data					
Dollars administered in outstanding financed obligations (fiscal year end)	$2.53B	$2.58B	$2.68B	$2.75B	$3.01B
Funding provided through executed financings for infrastructure, capital projects, essential equipment, and working capital	$129M	$277M	$492M	$291M	$520M
Number of Community Facilities District and Assessment District parcels administered	8,281	8,653	8,759	8,542	8,494
Value of special taxes and assessments levied	$16.5M	$18.0M	$16.9M	$17.1M	$16.7M

[4] Fiscal Year 2007 and actual Fiscal Year 2008 results reflect the hiring of new employees who have not had an opportunity to participate in the City-wide training provided by the City. Debt Management is committed to offering training to all employees in the Department.

[5] The Department established seven training goals, each of which is assigned a Professional Development Performance Index (PDPI) percentage. The total of the indices for all training goals is 100%. The index for each goal is multiplied by the percent completion for that goal, and the cumulative result is the percent accomplishment for the measure.

Department Summary

Debt Management								
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**		FY 2008-2009 CHANGE
Positions		22.20		22.00		**22.00**		0.00
Personnel Expense	$	2,283,651	$	2,346,312	**$**	**2,402,590**	$	56,278
Non-Personnel Expense	$	366,172	$	384,089	**$**	**351,326**	$	(32,763)
TOTAL	$	2,649,823	$	2,730,401	**$**	**2,753,916**	$	23,515

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Debt Management			
Administration	1.00	0.00	**0.00**
Bond Financing, Utilities & Analysis	15.15	0.00	**0.00**
Ent Fund Fin & Admin	0.00	2.30	**2.30**
Gen Fund Fin & Admin	0.00	14.00	**14.00**
Special Dist Fin & Admin	0.00	5.70	**5.70**
Total	**16.15**	**22.00**	**22.00**
SPECIAL DISTRICTS FUND			
Special Districts			
Special Districts	6.05	0.00	**0.00**
Total	**6.05**	**0.00**	**0.00**
DEPARTMENT TOTAL	**22.20**	**22.00**	**22.00**

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Debt Management			
Administration	$ 77,233	$ 5,064	**$ 2,649**
Bond Financing, Utilities & Analysis	$ 1,702,341	$ 55,357	**$ 37,988**
City-Wide Contractual Services	$ -	$ 115,112	**$ 115,112**
Debt Management	$ (3,877)	$ 63,533	**$ (43,754)**
Ent Fund Fin & Admin	$ -	$ 318,029	**$ 338,759**
Gen Fund Fin & Admin	$ -	$ 1,520,674	**$ 1,594,383**
Special Dist Fin & Admin	$ -	$ 652,632	**$ 708,779**
Total	**$ 1,775,697**	**$ 2,730,401**	**$ 2,753,916**

Debt Management

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
SPECIAL DISTRICTS FUND			
Special Districts			
Fin Svcs - Special Districts	$ 2,692	$ -	**$ -**
Special Districts	$ 871,434	$ -	**$ -**
Total	**$ 874,126**	**$ -**	**$ -**
DEPARTMENT TOTAL	**$ 2,649,823**	**$ 2,730,401**	**$ 2,753,916**

Significant Budget Adjustments

GENERAL FUND

Debt Management	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 117,573	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ (282,904)
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (6,571)	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (26,192)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (61,295)	$ 0

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ 1,555,900	$ 1,557,979	**$ 1,607,470**

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Fringe Benefits	$ 727,751	$ 788,333	**$ 795,120**
SUBTOTAL PERSONNEL	$ 2,283,651	$ 2,346,312	$ **2,402,590**
NON-PERSONNEL			
Supplies & Services	$ 271,459	$ 281,980	**$ 281,671**
Information Technology	$ 56,815	$ 66,634	**$ 35,678**
Energy/Utilities	$ 18,967	$ 16,544	**$ 15,046**
Equipment Outlay	$ 18,931	$ 18,931	**$ 18,931**
SUBTOTAL NON-PERSONNEL	$ 366,172	$ 384,089	$ **351,326**
TOTAL	$ 2,649,823	$ 2,730,401	$ **2,753,916**

Revenues by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Charges for Current Services	$ 836,000	$ 1,526,389	**$ 1,243,485**
TOTAL	$ 836,000	$ 1,526,389	**$ 1,243,485**

Salary Schedule

GENERAL FUND
Debt Management

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
1106	Sr Management Analyst	3.00	**5.00**	$ 71,273	$ 356,363
1107	Administrative Aide II	2.00	**1.00**	$ 50,491	$ 50,491
1218	Assoc Management Analyst	0.00	**1.00**	$ 64,335	$ 64,335
1222	Assoc Economist	3.00	**3.00**	$ 65,329	$ 195,986
1424	Economist	2.00	**0.00**	$ -	$ -
1535	Clerical Assistant II	1.00	**1.00**	$ 35,402	$ 35,402
1746	Word Processing Operator	1.00	**1.00**	$ 37,689	$ 37,689
1876	Executive Secretary	0.00	**1.00**	$ 52,009	$ 52,009
1879	Sr Clerk/Typist	1.00	**0.00**	$ -	$ -
1917	Supv Management Analyst	5.00	**5.00**	$ 80,127	$ 400,635
1923	Supv Economist	1.00	**1.00**	$ 78,079	$ 78,079
2132	Department Director	1.00	**1.00**	$ 134,998	$ 134,998
2270	Program Manager	2.00	**2.00**	$ 111,680	$ 223,359
	Vacancy Factor Adjustment	0.00	**0.00**	$ -	$ (52,831)
	Overtime Budgeted	0.00	**0.00**	$ -	$ 4,684

Debt Management

Salary Schedule

GENERAL FUND
Debt Management

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
	Temporary Help	0.00	**0.00**	$ -	$ 26,271
	Total	22.00	**22.00**		**$ 1,607,470**
DEBT MANAGEMENT TOTAL		22.00	**22.00**		**$ 1,607,470**

Revenue and Expense Statement (Non-General Fund)

SPECIAL DISTRICTS FUND

		FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
REVENUE				
1911 Act Reimbursement (Other Fund Transfers)	(1)	$ 22,572	$ -	**$ -**
CFD and Assessment District Admin Charges	(1)	$ 532,251	$ -	**$ -**
District Formation Activities	(1)	$ 285,043	$ -	**$ -**
Special Districts Services to Other Funds	(1)	$ 72,413	$ -	**$ -**
TOTAL REVENUE		$ 912,279	$ -	**$ -**
TOTAL BALANCE AND REVENUE		$ 912,279	$ -	**$ -**
OPERATING EXPENSE				
Non-Personnel	(1)	$ 243,512	$ -	**$ -**
Personnel	(1)	$ 630,614	$ -	**$ -**
TOTAL OPERATING EXPENSE		$ 874,126	$ -	**$ -**
TOTAL EXPENSE		$ 874,126	$ -	**$ -**
BALANCE		$ 38,153	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE		$ 912,279	$ -	**$ -**

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) Effective for Fiscal Year 2008, the Special Districts Administration function (Dept 7207) will no longer be a 'stand alone' effort, but will be merged into the Debt Management Department (056) as a separate Activity Group. The scope and functions of Special Districts Administration will remain essentially unchanged, however, as a combined unit under Debt Management, separate Annual Revenue & Expense Statements will no longer be required (beyond historical data).

Financial Management



Department Description

The Financial Management Department provides fiscal services to the Mayor and serves as an internal fiscal consultant to other City departments. Financial Management prepares the proposed and annual budgets in accordance with the City Charter each year. During the fiscal year, Financial Management monitors the City's expenditures and revenue receipts, oversees budget transfers and adjustments, and reviews requests for City Council and Mayoral Actions for both the operating budget and the Capital Improvements Program. In addition, the Department develops and updates the Mayor's Five-Year Financial Outlook.

The Department's mission is:

> ***To develop and monitor the City's annual budget and comprehensive long-range financial forecast through a collective effort; to provide sound fiscal analysis of operating and capital revenues and expenditures; to provide superior customer service; and to adhere to the highest professional standards***

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Produce a balanced annual budget
Having a balanced annual budget is mandated by City law. A budget is considered balanced when revenues and expenditures equal one another. The Department will accomplish this goal by focusing on the following objectives.

- Implement a more efficient budget development application
- Publish the City's Proposed and Annual Budget

Goal 2: Provide long-range fiscal planning
The purpose of long-range fiscal planning is to enable effective decision-making and identify the City's future fiscal requirements to support City services. The Department will accomplish this goal by focusing on the following objectives.

- Analyze actual revenue receipts and economic trends to forecast major revenues
- Forecast expenditure trends in City departments

Goal 3: Monitor spending City-wide
Budget monitoring is an essential business practice to identify variances in the spending plan and to control overspending. The Department will accomplish this goal by focusing on the following objective.

Financial Management

- Adjust budgets throughout the year to accommodate unforeseen changes in revenues and expenditures

Goal 4: Provide superior customer service
Providing excellent customer service is a goal of every City department whether the customer is a resident, visitor, outside agency, or a City employee from another department. The Department will accomplish this goal by focusing on the following objectives.

- Provide internal training
- Provide accurate and timely fiscal analysis and review and consultation for Council and Mayoral actions

Goal 5: Build a sustainable organization through learning and continuous improvement
A key part of building a sustainable organization is to develop a trained workforce and high performing teams. Over the next one to two years, the Department will accomplish this goal by focusing on the following objective.

- Support professional growth and development

Goal 6: Promote the highest ethical standards
Adhering to a stringent ethical standard is the cornerstone of any governmental organization. City residents must be assured that their interests are always the primary concern of department staff. The Department will accomplish this goal by focusing on the following objectives.

- Provide ethics training for management and staff
- Regularly review staff conduct to ensure compliance with the Department's ethics policy

Service Efforts and Accomplishments

In Fiscal Year 2008, the Department developed and administered a balanced budget of over $2.9 billion; the Department oversees administration of the City's Capital Improvement Program as well as the General Fund.

In addition to fulfilling its core responsibility of creating and administrating the City's Proposed and Annual Budgets, the Department established period-to-date budgets for each of the City's departments while benchmarking actual expenditures and revenues. The Department routinely compares actual results to budgeted projections on a quarterly basis. The Financial Management staff subsequently incorporates this data and accompanying relevant analysis into a mid-year report to the City Council along with any recommendations regarding the adjustment of budgetary allocations.

The Department also processes Council and Mayoral actions in order to determine any financial impact to the City. In Fiscal Year 2008, Financial Management staff reviewed over 1,000 actions.

Beginning in Fiscal Year 2007, the Department began developing the Mayor's Five-Year Financial Outlook. The first edition of this report, covering Fiscal Years 2008 through 2012, was issued to the City Council in November 2006; the second edition was delivered in January 2008. The Department will continue to issue yearly updated editions of the Financial Outlook at the beginning of each budget cycle.

Budget Dollars at Work: Performance Expectations

Goal 1: To produce a balanced annual budget

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of General Fund budget adjusted in the May Revise	0.4%	0.4%	<1.0%
2. Percent of General Fund operating expenditure budget adjusted through the year	2.9%	N/A[1]	<3.0%

[1] Actual value not available until September 2008

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
3. Percent reduction in staff time required to calculate and print the Final Budget with new budgeting system	N/A	N/A[2]	N/A[2]

Goal 2: To provide long-range fiscal planning

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent variance between projected and annual budgeted revenue	0.1%	1.5%	<3%
2. Percent of significant expenditures included in the Five-Year Financial Outlook that were also included in the budget	88.0%	98.7%	100%

Goal 3: To monitor spending citywide

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent variance between actual General Fund revenue and revised budget at year-end	1.3%	N/A[1]	<3%
2. Percent variance between actual General Fund expenditures and revised budget at year-end	2.8%	N/A[1]	<3%

Goal 4: To provide superior customer service

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of Council and Mayoral actions reviewed within four days	69.9%	78.1%	80.0%

Goal 5: To build a sustainable organization through learning and continuous improvement

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of staff compliant with the Department's training policy	60%	81%	100%

Goal 6: To promote the highest ethical standards

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of management and staff compliant with the Department's ethics training policy	100%	100%	100%
2. Percent of staff subject to an annual review of ethical standards by Department management	70%	100%	100%
3. Percent of staff having participated in at least one annual internal ethics training session	70%	100%	100%

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Workload Data					
Number of Council and Mayoral actions reviewed to assess the financial impact to the City	N/A	N/A	>1,000	1,115	TBD

[2] The new budgeting system is currently being developed and will not be implemented until Fiscal Year 2011

Financial Management

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Size of budget developed and administered[3]	$2.6B	$2.5B	$2.6B	$2.9B	$3.1B

[3] Includes the City-wide operating budget and Capital Improvements Program

Department Summary

Financial Management								
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**		FY 2008-2009 CHANGE
Positions		33.00		30.00		**31.00**		1.00
Personnel Expense	$	2,933,575	$	3,178,179	**$**	**3,380,133**	$	201,954
Non-Personnel Expense	$	1,118,999	$	939,598	**$**	**891,531**	$	(48,067)
TOTAL	$	4,052,574	$	4,117,777	**$**	**4,271,664**	$	153,887

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Financial Management			
Annual Budget Development	9.00	11.00	**12.00**
Citywide Support	8.65	0.00	**0.00**
Current Year Monitoring	9.10	9.00	**9.00**
Internal Operations	2.25	0.00	**0.00**
Management	2.00	3.00	**3.00**
Pension Unit	2.00	0.00	**0.00**
Revenue and Forecasting	0.00	7.00	**7.00**
Total	**33.00**	**30.00**	**31.00**

Department Expenditures

		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**
GENERAL FUND						
Financial Management						
Annual Budget Development	$	929,441	$	1,926,490	**$**	**1,579,620**
Citywide Support	$	1,865,106	$	-	**$**	**-**
Current Year Monitoring	$	914,433	$	1,016,831	**$**	**1,020,701**
Financial Management	$	(317,028)	$	(3,986)	**$**	**493,250**
Internal Operations	$	152,770	$	-	**$**	**-**
Management	$	303,756	$	391,275	**$**	**383,959**
Pension Unit	$	204,096	$	-	**$**	**-**

Financial Management

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Financial Management			
Revenue and Forecasting	$ -	$ 787,167	**$ 794,134**
Total	**$ 4,052,574**	**$ 4,117,777**	**$ 4,271,664**

Significant Budget Adjustments

GENERAL FUND

Financial Management	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 10$,971	0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 682,231	$ 541,980
Funding for the Enterprise Resource Planning (ERP) Limited Positions Addition of 1.00 limited Associate Management Analyst and associated revenue to backfill FTE position assigned to the Enterprise Resource Planning (ERP) project implementation.	1.00	$ 95,983	$ 96,804
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ (102,658)
Savings from the Five-Year Financial Outlook Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules.	0.00	$ (50,611)	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (679,687)	$ 0

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ 1,984,912	$ 2,123,633	**$ 2,290,787**
Fringe Benefits	$ 948,663	$ 1,054,546	**$ 1,089,346**
SUBTOTAL PERSONNEL	$ 2,933,575	$ 3,178,179	$ **3,380,133**
NON-PERSONNEL			
Supplies & Services	$ 945,738	$ 918,395	**$ 181,211**
Information Technology	$ 135,870	$ 725	**$ 682,750**
Energy/Utilities	$ 37,391	$ 20,478	**$ 27,570**
SUBTOTAL NON-PERSONNEL	$ 1,118,999	$ 939,598	$ **891,531**
TOTAL	$ 4,052,574	$ 4,117,777	$ **4,271,664**

Revenues by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Charges for Current Services	$ 883,524	$ 116,658	**$ 110,804**
Transfers from Other Funds	$ 115,000	$ -	**$ 541,980**
TOTAL	$ 998,524	$ 116,658	**$ 652,784**

Salary Schedule

GENERAL FUND

Financial Management

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
1106	Sr Management Analyst	8.00	**7.00**	$ 71,272	$ 498,907
1218	Assoc Management Analyst	13.00	**15.00**	$ 64,335	$ 965,025
1235	Multimedia Production Coordinator	1.00	**0.00**	$ -	$ -
1348	Info Systems Analyst II	1.00	**0.00**	$ -	$ -
1648	Payroll Specialist II	1.00	**1.00**	$ 41,507	$ 41,507
1876	Executive Secretary	1.00	**1.00**	$ 52,009	$ 52,009
1917	Supv Management Analyst	0.00	**2.00**	$ 80,127	$ 160,254
1923	Supv Economist	1.00	**1.00**	$ 78,079	$ 78,079
2132	Department Director	1.00	**1.00**	$ 145,000	$ 145,000
2217	Financial Operations Manager	3.00	**3.00**	$ 90,002	$ 270,006
	Overtime Budgeted	0.00	**0.00**	$ -	$ 80,000
	Total	30.00	**31.00**		**$ 2,290,787**
FINANCIAL MANAGEMENT TOTAL		30.00	**31.00**		**$ 2,290,787**

Office of the Chief Financial Officer

Department Summary

Office of the Chief Financial Officer								
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**		FY 2008-2009 CHANGE
Positions		1.00		4.00		**4.00**		0.00
Personnel Expense	$	201,356	$	635,085	**$**	**589,657**	$	(45,428)
Non-Personnel Expense	$	-	$	432,264	**$**	**435,512**	$	3,248
TOTAL	$	201,356	$	1,067,349	**$**	**1,025,169**	$	(42,180)

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Office of the Chief Financial Officer			
Office of the Chief Financial Officer	1.00	4.00	**4.00**
Total	**1.00**	**4.00**	**4.00**

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Office of the Chief Financial Officer			
Office of the Chief Financial Officer	$ 201,356	$ 1,067,349	**$ 1,025,169**
Total	**$ 201,356**	**$ 1,067,349**	**$ 1,025,169**

Significant Budget Adjustments

GENERAL FUND

Office of the Chief Financial Officer	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (45,428)	$ 0

Office of the Chief Financial Officer

Significant Budget Adjustments

GENERAL FUND

Office of the Chief Financial Officer	Positions	Cost	Revenue
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 2,544	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 704	$ 0

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ 142,821	$ 438,140	**$ 405,481**
Fringe Benefits	$ 58,535	$ 196,945	**$ 184,176**
SUBTOTAL PERSONNEL	$ 201,356	$ 635,085	$ **589,657**
NON-PERSONNEL			
Supplies & Services	$ -	$ 426,329	**$ 427,383**
Information Technology	$ -	$ 41	**$ 110**
Energy/Utilities	$ -	$ 4,894	**$ 6,019**
Equipment Outlay	$ -	$ 1,000	**$ 2,000**
SUBTOTAL NON-PERSONNEL	$ -	$ 432,264	$ **435,512**
TOTAL	$ 201,356	$ 1,067,349	$ **1,025,169**

Revenues by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Transfers from Other Funds	$ -	$ 350,000	**$ 350,000**
TOTAL	$ -	$ 350,000	**$ 350,000**

Salary Schedule

GENERAL FUND
Office of the Chief Financial Officer

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
1876	Executive Secretary	1.00	**1.00**	$ 52,009	$ 52,009
2130	Chief Financial Officer	1.00	**1.00**	$ 180,617	$ 180,617

Salary Schedule

GENERAL FUND

Office of the Chief Financial Officer

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
2164	Assistant Deputy Chief	1.00	**1.00**	$	75,000	$	75,000
2215	Director of Major Gifts/Planned Giving	1.00	**1.00**	$	94,663	$	94,663
	Ex Perf Pay-Unclassified	0.00	**0.00**	$	-	$	3,192
	Total	4.00	**4.00**			**$**	**405,481**
OFFICE OF THE CHIEF FINANCIAL OFFICER TOTAL		4.00	**4.00**			**$**	**405,481**

Risk Management



Department Description

The Risk Management Department manages the City's self-insured Workers' Compensation Programs; coordinates public liability and loss control measures intended to forecast and reduce the City's exposure to risks; administers employee health and safety programs, employee benefits contracts, and programs including employee savings plans, the Long-Term Disability Plan, and the Employee Assistance Program (EAP).

The Department's mission is:

> ***To effectively prevent, control, and minimize the City's financial risk while providing optimum services to the City's employees and the public through the centralized administration of healthcare, safety, loss control, employee benefit, and other risk management programs***

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Maintain good stewardship over City finances
In order for the City to operate in the most efficient and effective manner possible, the Department must serve as a good steward of the City's finances. It must promote cost effective strategies and continue to improve accountability within the Department. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Meet reserve policy targets
- Deliver services in a cost-effective manner

Goal 2: Reduce risk and loss exposure
In the past, the City focused on reacting to issues that arose. It is the Department's goal to reduce risk and loss exposure and create a more proactive culture within the City. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Promote and encourage behaviors that minimize loss
- Promote the importance of employee safety
- Identify and monitor loss metrics

Risk Management

Service Efforts and Accomplishments

As a result of recent internal reviews and external operational assessments and rapidly rising workers' compensation costs, Risk Management developed an optimization plan. This plan continues to increase all City departments' awareness of the areas where losses are occurring and where resources should be applied to reduce the volume and subsequent costs of incidents. The Safety and Environmental Health Division is working with City departments to develop aggressive, prevention-oriented programs intended to increase safety awareness and accountability while lowering injury rates and costs. The Workers' Compensation Division has implemented best practices for claims administration, including a Medical Provider Network for the optimal treatment of the City's injured workforce.

Budget Dollars at Work: Performance Expectations

Goal 1: Maintain good stewardship over City finances

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Reserve balances in millions (and percentage of reserve goals) at the beginning and ending of fiscal year for Long Term Disability	$3.0 / 30%	$3.0 / 30%	$5.3 / 40%
2. Reserve balances in millions (and percentage of reserve goals) at the beginning and ending of fiscal year for Public Liability	$0 / 0%	$0 / 0%	$11.4 / 20%
3. Reserve balances in millions (and percentage of reserve goals) at the beginning and ending of fiscal year for Workers' Compensation	$19.3 / 20%	$19.5 / 20%	$24.1 / 30%
4. Percent increase/decrease of largest HMO healthcare premiums from prior year relative to industry trend	Industry trend: 11% increase	9.5% increase	7.4% increase
5. Ratio of workers' compensation claims by claim representative compared to industry standards	Industry Standard:150%	City: 159%	City: 159%
6. Ratio of public liability claims by claim representative compared to industry standards	Industry Standard:140%	City: 155%	City: 184%

Goal 2: Reduce risk and loss exposure

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of investigations resulting in Occupational Safety and Health Administration (OSHA) citations	50%	0%	0%
2. Percent of safety audits (conducted in departments with the largest workers compensation exposure) found to have implemented best practices for employee safety	86%	N/A[1]	100%
3. Percent increase/decrease of average 'Recordable Injury Incident Rate' (injuries requiring medical attention beyond first aid) as compared to prior year for the seven largest departments[2]	11% decrease	5% increase	10% decrease
4. Percent increase/decrease of average 'Lost/Rest Rate' (accident cases per 100 full time employees) as compared to prior year for the seven largest departments	24% decrease	11% increase	10% decrease
5. Percent increase/decrease of 'Lost Days' (lost days as a	10% decrease	12% decrease	10% decrease

[1] Data available in October 2008

[2] The seven largest departments are: Police, Fire-Rescue, Water, Metropolitan Wastewater, Environmental Services, General Services, and Park & Recreation.

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
result of a work-related injury) as compared to prior year for the seven largest departments			
6. Percent increase/decrease of workers compensation claims compared to prior year (as an indicator of safety program effectiveness)	7% decrease	2% decrease	8% decrease
7. Number of quarterly Safety Performance Reports that include statistics for the seven largest departments on preventable vehicle accidents (as a first step to initiating a campaign to reduce preventable vehicle accidents)	N/A	N/A	4
8. Percent increase/decrease of preventable accidents compared to prior year for the seven largest departments	37% increase	17% decrease	12% decrease

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Sizing Data					
Number of new employees enrolled in the City's benefit programs	511	487	479	574	N/A[3]
Number of health care programs provided	21	21	21	13	8
Workload Data					
Number of prevention-oriented training sessions provided by Risk Management	27	25	22	37	22
Number of safety audits completed	7	7	7	7	7
Number of public liability claims managed	3,026	2,375	2,278	2,482	N/A[2]
Number of workers' compensation claims managed	3,863	3,723	3,878	3,879	N/A[2]
Number of benefit changes processed by Risk Management	2,617	2,968	2,264	1,932	N/A[2]
Number of new requests for EAP consultations	323	344	271	272	N/A[2]
Number of EAP training sessions (sponsor or participant)	30	32	28	41	28

[3] Cannot accurately set target for data

Department Summary

Risk Management								
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**		FY 2008-2009 CHANGE
Positions		58.25		84.25		**82.75**		(1.50)
Personnel Expense	$	4,972,698	$	7,397,451	**$**	**7,139,753**	$	(257,698)
Non-Personnel Expense	$	4,995,587	$	1,676,483	**$**	**1,728,357**	$	51,874
TOTAL	$	9,968,285	$	9,073,934	**$**	**8,868,110**	$	(205,824)

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
RISK MANAGEMENT ADMINISTRATION			
Risk Management			
Administration	7.50	7.00	**7.00**
Employee Benefits	0.00	17.00	**17.00**
Public Liability & Loss Recvry	17.00	17.00	**17.00**
Safety & Environmental Health	0.00	9.00	**9.00**
Workers' Compensation	33.75	34.25	**32.75**
Total	**58.25**	**84.25**	**82.75**

Department Expenditures

		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**
RISK MANAGEMENT ADMINISTRATION						
Risk Management						
Administration	$	4,647,571	$	910,114	**$**	**906,128**
Employee Benefits	$	2	$	1,377,026	**$**	**1,584,343**
Public Liability & Loss Recvry	$	1,831,563	$	1,907,775	**$**	**1,737,571**
Risk Management	$	(114,055)	$	25,043	**$**	**(163,072)**
Safety & Environmental Health	$	-	$	869,972	**$**	**934,157**
Workers' Compensation	$	3,603,204	$	3,984,004	**$**	**3,868,983**
Total	**$**	**9,968,285**	**$**	**9,073,934**	**$**	**8,868,110**

Risk Management

Significant Budget Adjustments

RISK MANAGEMENT ADMINISTRATION

Risk Management	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 81,390	$ 0
Consultant Services Increase Additional funding for consulting services for the Supplemental Pension Savings Plan (SPSP) and the 457-Management Plan.	0.00	$ 105,000	$ 0
Funding for the Enterprise Resource Planning (ERP) Limited Positions Addition of 1.00 limited Clerical Assistant II and associated revenue to backfill an FTE position assigned to the Enterprise Resource Planning (ERP) project implementation.	1.00	$ 58,336	$ 58,803
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ (2,533,649)
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (6,536)	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (13,735)	$ 0
Removal of the Funding for the Enterprise Resources Planning (ERP) System Removal of the City's ERP system allocation established in the Fiscal Year 2008 Annual Budget and Fiscal Year 2009 Proposed Budget due to the utilization of alternative funding.	0.00	$ (32,855)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (163,072)	$ 0
Savings from the Five-Year Financial Outlook Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules.	(2.50)	$ (234,352)	$ 0

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ 3,316,041	$ 4,765,050	**$ 4,634,618**
Fringe Benefits	$ 1,656,657	$ 2,632,401	**$ 2,505,135**
SUBTOTAL PERSONNEL	$ 4,972,698	$ 7,397,451	$ **7,139,753**
NON-PERSONNEL			
Supplies & Services	$ 4,192,845	$ 747,793	**$ 867,728**
Information Technology	$ 774,860	$ 879,766	**$ 809,557**
Energy/Utilities	$ 23,882	$ 41,022	**$ 43,170**
Equipment Outlay	$ 4,000	$ 7,902	**$ 7,902**
SUBTOTAL NON-PERSONNEL	$ 4,995,587	$ 1,676,483	$ **1,728,357**
TOTAL	$ 9,968,285	$ 9,073,934	$ **8,868,110**

Salary Schedule

RISK MANAGEMENT ADMINISTRATION

Risk Management

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
1105	Administrative Aide I	0.50	**0.50**	$ 43,820	$ 21,910
1218	Assoc Management Analyst	1.00	**1.00**	$ 64,335	$ 64,335
1256	Benefits Representative II	9.00	**9.00**	$ 39,397	$ 354,573
1340	Claims Aide	9.50	**9.00**	$ 43,781	$ 394,026
1341	Claims Clerk	12.75	**12.75**	$ 36,893	$ 470,390
1343	Claims Representative II	18.50	**18.50**	$ 63,651	$ 1,177,541
1348	Info Systems Analyst II	1.00	**0.00**	$ -	$ -
1349	Info Systems Analyst III	1.00	**1.00**	$ 71,601	$ 71,601
1391	Supv Claims Representative	4.00	**4.00**	$ 77,578	$ 310,312
1406	Employee Assistance Counselor	1.00	**1.00**	$ 62,461	$ 62,461
1407	Employee Benefits Specialist II	1.00	**0.00**	$ -	$ -
1417	Employee Benefits Specialist I	2.00	**2.00**	$ 53,812	$ 107,624
1429	Employee Assistance Program Manager	1.00	**1.00**	$ 80,525	$ 80,525
1535	Clerical Assistant II	3.00	**4.00**	$ 35,402	$ 141,608
1811	Rehabilitation Coordinator	1.00	**1.00**	$ 70,130	$ 70,130
1816	Claims & Insurance Manager	3.00	**3.00**	$ 85,907	$ 257,721
1823	Safety Officer	2.00	**2.00**	$ 70,176	$ 140,352
1826	Safety Representative II	4.00	**4.00**	$ 60,959	$ 243,834
1876	Executive Secretary	1.00	**1.00**	$ 52,009	$ 52,009
1879	Sr Clerk/Typist	1.00	**1.00**	$ 43,313	$ 43,313
1917	Supv Management Analyst	1.00	**1.00**	$ 80,127	$ 80,127
1937	Sr Claims Representative	3.00	**3.00**	$ 69,860	$ 209,581
1972	Safety & Training Manager	1.00	**1.00**	$ 79,948	$ 79,948
2157	Risk Management Director	1.00	**1.00**	$ 134,252	$ 134,252
2214	Deputy Director	1.00	**1.00**	$ 117,000	$ 117,000

Risk Management

Salary Schedule

RISK MANAGEMENT ADMINISTRATION

Risk Management

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(140,555)
	Ex Perf Pay-Classified	0.00	**0.00**	$	-	$	4,224
	Temporary Help	0.00	**0.00**	$	-	$	85,776
	Total	84.25	**82.75**			**$**	**4,634,618**
RISK MANAGEMENT TOTAL		84.25	**82.75**			**$**	**4,634,618**

Revenue and Expense Statement (Non-General Fund)

RISK MANAGEMENT ADMINISTRATION 50061

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ -	$ -	**$ 2,269,022**
TOTAL BALANCE	$ -	$ -	**$ 2,269,022**
REVENUE			
City Contributions - General Fund	$ 7,666,630	$ 6,043,385	**$ 4,645,385**
City Contributions - Other Funds	$ 3,949,476	$ 3,030,549	**$ 1,953,703**
Services Rendered to Others	$ 522,056	$ -	**$ -**
TOTAL REVENUE	$ 12,138,162	$ 9,073,934	**$ 6,599,088**
TOTAL BALANCE AND REVENUE	$ 12,138,162	$ 9,073,934	**$ 8,868,110**
OPERATING EXPENSE			
Operating Expenses	$ 6,257,451	$ 9,073,934	**$ 8,868,110**
Transfer to Other Funds	$ 5,693,854	$ -	**$ -**
TOTAL OPERATING EXPENSE	$ 11,951,305	$ 9,073,934	**$ 8,868,110**
TOTAL EXPENSE	$ 11,951,305	$ 9,073,934	**$ 8,868,110**
BALANCE	$ 186,857	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 12,138,162	$ 9,073,934	**$ 8,868,110**

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Description

The 'Other' category typically consists of funds that do not fall under any particular business center or have actual personnel or full-time employees budgeted.

These funds include: Balboa/Mission Bay Improvement, Bond Interest and Redemption, Convention Center, ERP Fund, Gas Tax, Storm Drain Fund, Tax Anticipation Notes, TransNet, Trolley Extension Reserve, and Zoological Exhibits.

BUDGET DEPARTMENT	POSITIONS	PERSONNEL EXPENSE	NON-PERSONNEL EXPENSE	TOTAL EXPENSE
Balboa/Mission Bay Improvement	0.00	$ -	$ 6,955,219	$ 6,955,219
Bond Interest and Redemption	0.00	$ -	$ 2,332,272	$ 2,332,272
Convention Center	0.00	$ 50,000	$ 25,008,092	$ 25,058,092
ERP Fund	0.00	$ -	$ 10,889,730	$ 10,889,730
Gas Tax	0.00	$ -	$ 24,403,398	$ 24,403,398
Storm Drain Fund	0.00	$ -	$ 6,046,746	$ 6,046,746
Tax Anticipation Notes	0.00	$ -	$ 3,094,061	$ 3,094,061
TransNet	0.00	$ -	$ 40,231,973	$ 40,231,973
Trolley Extension Reserve	0.00	$ -	$ 4,108,096	$ 4,108,096
Zoological Exhibits	0.00	$ -	$ 9,679,780	$ 9,679,780
	0.00	$ 50,000	$ 132,749,367	$ 132,799,367

Balboa / Mission Bay Improvement

Balboa/Mission Bay Improvement



Department Description

The Balboa Park/Mission Bay Improvement allocation provides the City with the ability to finance capital improvements in Balboa Park and Mission Bay Park. This fund is administered by Financial Management.

Balboa/Mission Bay Improvement

Department Summary

Balboa/Mission Bay Improvement								
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**		FY 2008-2009 CHANGE
Positions		0.00		0.00		**0.00**		0.00
Personnel Expense	$	-	$	-	**$**	**-**	$	-
Non-Personnel Expense	$	6,948,990	$	6,949,448	**$**	**6,955,219**	$	5,771
TOTAL	$	6,948,990	$	6,949,448	**$**	**6,955,219**	$	5,771

Department Expenditures

		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**
BALBOA / MISSION BAY IMPROVEMENT						
Balboa/Mission Bay Improvement						
Balboa Park Tram	$	305,442	$	341,442	**$**	**351,442**
Balboa/Mission Bay Improvement	$	84,166	$	40,773	**$**	**40,773**
Debt Service	$	6,559,382	$	6,567,233	**$**	**6,563,004**
Total	**$**	**6,948,990**	**$**	**6,949,448**	**$**	**6,955,219**

Significant Budget Adjustments

BALBOA / MISSION BAY IMPROVEMENT

Balboa/Mission Bay Improvement	Positions	Cost	Revenue
Support for Debt Service and Administration Adjustment reflects a required increase in debt service payments as well as an increase in fund adminstration and associated revenue.	0.00	$ 10,000	$ 5,771
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (4,229)	$ 0

Balboa/Mission Bay Improvement

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
NON-PERSONNEL			
Supplies & Services	$ 6,948,990	$ 6,949,448	**$ 6,955,219**
SUBTOTAL NON-PERSONNEL	$ 6,948,990	$ 6,949,448	$ **6,955,219**
TOTAL	$ 6,948,990	$ 6,949,448	$ **6,955,219**

Revenue and Expense Statement (Non-General Fund)

BALBOA/MISSION BAY IMPROVEMENT FUNDS 102240

		FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE				
Balance from Prior Year		$ 196,223	$ 320,469	**$ 380,028**
Debt Stabilization Reserve	(1)	$ 3,286,878	$ 3,286,878	**$ 3,286,878**
Prior Year Continuing Appropriations		$ 211,449	$ 211,449	**$ 128,351**
Prior Year Reserves for Encumbrances		$ 133,766	$ 133,766	**$ 174,196**
TOTAL BALANCE		$ 3,828,316	$ 3,952,562	**$ 3,969,453**
REVENUE				
Transfer from Transient Occupancy Tax Fund		$ 6,948,990	$ 6,949,448	**$ 6,955,219**
TOTAL REVENUE		$ 6,948,990	$ 6,949,448	**$ 6,955,219**
TOTAL BALANCE AND REVENUE		$ 10,777,306	$ 10,902,010	**$ 10,924,672**
OPERATING EXPENSE				
Balboa Park Tram		$ 305,442	$ 341,442	**$ 351,442**
Operating Expense	(2)	$ 84,166	$ 40,773	**$ 40,773**
Transfer to Debt Service Funds		$ 6,559,382	$ 6,567,233	**$ 6,563,004**
TOTAL OPERATING EXPENSE		$ 6,948,990	$ 6,949,448	**$ 6,955,219**
TOTAL EXPENSE		$ 6,948,990	$ 6,949,448	**$ 6,955,219**
RESERVE				
Debt Stabilization Reserve		$ 3,286,878	$ 3,286,878	**$ 3,286,878**
Reserve for Continuing Appropriations		$ 211,449	$ 211,449	**$ 128,351**
Reserve for Encumbrances		$ 133,766	$ 133,766	**$ 174,196**
TOTAL RESERVE		$ 3,632,093	$ 3,632,093	**$ 3,589,425**
TOTAL RESERVE		$ 3,632,093	$ 3,632,093	**$ 3,589,425**
BALANCE		$ 196,223	$ 320,469	**$ 380,028**
TOTAL EXPENSE, RESERVE AND BALANCE		$ 10,777,306	$ 10,902,010	**$ 10,924,672**

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(1) The debt stabilization reserve has been accounted for in the other balance and reserve line items prior to Fiscal Year 2007.

(2) Operating expense was previously included in Project Management.

Bond Interest and Redemption



Description

The Bond Interest and Redemption fund finances the cost of capital improvements through issuance of general obligation bonds, which are paid off in annual installments within the useful life of each facility to be constructed. This fund is administered by Financial Management, Office of the City Comptroller, and Debt Management.

Bond Interest and Redemption

Department Summary

Bond Interest and Redemption				
	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**	FY 2008-2009 CHANGE
Positions	0.00	0.00	**0.00**	0.00
Personnel Expense	$ -	$ -	**$ -**	$ -
Non-Personnel Expense	$ 2,329,935	$ 2,328,947	**$ 2,332,272**	$ 3,325
TOTAL	$ 2,329,935	$ 2,328,947	**$ 2,332,272**	$ 3,325

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PUBLIC SAFETY COMMUNICATION BONDS			
G.O. Bonds-Publ Safe Comm Proj			
Bond Interest & Redemption	$ 2,329,935	$ 2,328,947	**$ 2,332,272**
Total	**$ 2,329,935**	**$ 2,328,947**	**$ 2,332,272**

Significant Budget Adjustments

PUBLIC SAFETY COMMUNICATION BONDS

G.O. Bonds-Publ Safe Comm Proj	**Positions**	**Cost**	**Revenue**
Support for Debt Service and Administration Increase due to required debt service payments and additional interest on pooled investments.	0.00	$ 3,325	$ 6,104

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
NON-PERSONNEL			
Supplies & Services	$ 2,329,935	$ 2,328,947	**$ 2,332,272**
SUBTOTAL NON-PERSONNEL	$ 2,329,935	$ 2,328,947	$ **2,332,272**
TOTAL	$ 2,329,935	$ 2,328,947	$ **2,332,272**

Bond Interest and Redemption

Revenue and Expense Statement (Non-General Fund)

BOND INTEREST AND REDEMPTION FUND 21640

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 2,004,767 *	$ 2,379,625	**$ 2,519,256**
TOTAL BALANCE	$ 2,004,767	$ 2,379,625	**$ 2,519,256**
REVENUE			
Interest Earnings	$ 23,595	$ 24,896	**$ 55,000**
Property Tax	$ 2,385,336	$ 2,073,103	**$ 1,941,510**
TOTAL REVENUE	$ 2,408,931	$ 2,097,999	**$ 1,996,510**
TOTAL BALANCE AND REVENUE	$ 4,413,698	$ 4,477,624	**$ 4,515,766**
OPERATING EXPENSE			
Debt Service	$ 2,329,935	$ 2,328,947	**$ 2,332,273**
TOTAL OPERATING EXPENSE	$ 2,329,935	$ 2,328,947	**$ 2,332,273**
TOTAL EXPENSE	$ 2,329,935	$ 2,328,947	**$ 2,332,273**
BALANCE	$ 2,083,763	$ 2,148,677	**$ 2,183,493**
TOTAL EXPENSE AND BALANCE	$ 4,413,698	$ 4,477,624	**$ 4,515,766**

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Convention Center

Convention Center



Description

This fund provides partial funding for the operation and maintenance of the Convention Center and provides lease revenue bond financing payments related to the Convention Center Expansion Project. City services related to this facility are also provided. This fund is administered by Financial Management.

Department Summary

Convention Center	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**	FY 2008-2009 CHANGE
Positions	0.00	0.00	**0.00**	0.00
Personnel Expense	$ 50,000	$ 50,000	**$ 50,000**	$ -
Non-Personnel Expense	$ 18,438,101	$ 18,584,268	**$ 25,008,092**	$ 6,423,824
TOTAL	$ 18,488,101	$ 18,634,268	**$ 25,058,092**	$ 6,423,824

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
TOT- CONVENTION CENTER			
Convention Center	$ 4,339,198	$ 4,339,198	**$ 4,339,198**
CONVENTION CENTER EXPANSION ADMIN.			
Convention Ctr Expansion Admin	$ 250,238	$ 235,856	**$ 246,666**
CONVENTION CENTER EXPANSION PROJECT			
Convention Ctr Expansion Proj	$ 13,898,665	$ 14,059,214	**$ 20,472,228**
Total	**$ 18,488,101**	**$ 18,634,268**	**$ 25,058,092**

Significant Budget Adjustments

CONVENTION CENTER EXPANSION ADMIN.

Convention Ctr Expansion Admin	Positions	Cost	Revenue
Non-Discretionary	0.00	$ 10,810	$ 0
Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

CONVENTION CENTER EXPANSION PROJECT

Convention Ctr Expansion Proj	Positions	Cost	Revenue
Convention Center Dewatering Costs	0.00	$ 6,419,590	$ 5,926,118
Adjustment for the annual cost of effluent dewatering for the Convention Center. Includes an allocation for a one-time $5.9 million capacity fee.			
Revised Revenue	0.00	$ 0	$ 78,050
Adjustment to reflect Fiscal Year 2009 revenue projections.			

Convention Center

Significant Budget Adjustments

CONVENTION CENTER EXPANSION PROJECT

Convention Ctr Expansion Proj	Positions	Cost	Revenue
Non-Discretionary	0.00	$ (6,576)	$ 0
Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ 50,000	$ 50,000	**$ 50,000**
SUBTOTAL PERSONNEL	$ 50,000	$ 50,000	$ **50,000**
NON-PERSONNEL			
Supplies & Services	$ 18,438,101	$ 18,584,268	**$ 24,997,282**
Information Technology	$ -	$ -	**$ 10,810**
SUBTOTAL NON-PERSONNEL	$ 18,438,101	$ 18,584,268	$ **25,008,092**
TOTAL	$ 18,488,101	$ 18,634,268	$ **25,058,092**

Salary Schedule

TOT- CONVENTION CENTER

Convention Center

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
	Temporary Help	0.00	**0.00**	$ -	$ 50,000
	Total	0.00	**0.00**		**$ 50,000**
CONVENTION CENTER TOTAL		0.00	**0.00**		**$ 50,000**

Revenue and Expense Statement (Non-General Fund)

EXPANSION-ADMIN FUND 102211 & 102212

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 716,925	$ 716,925	**$ 1,194,556**
Prior Year Reserves	$ 6,850,531	$ 6,850,531	**$ 6,850,531**
TOTAL BALANCE	$ 7,567,456	$ 7,567,456	**$ 8,045,087**
REVENUE			
Interest Earnings	$ 106,950	$ 106,950	**$ 185,000**
Port District Contribution	$ 4,500,000	$ 4,500,000	**$ 4,500,000**
Transfer from Transient Occupancy Tax Fund	$ 9,541,886	$ 9,702,435	**$ 15,628,553**
TOTAL REVENUE	$ 14,148,836	$ 14,309,385	**$ 20,313,553**
TOTAL BALANCE AND REVENUE	$ 21,716,292	$ 21,876,841	**$ 28,358,640**
OPERATING EXPENSE			
Administrative Expense	$ 75,238	$ 60,856	**$ 60,856**
Debt Service Lease Payment	$ 13,698,665	$ 13,699,125	**$ 13,698,438**
Dewatering	$ 175,000	$ 289,000	**$ 6,719,400**
Insurance	$ 200,000	$ 246,089	**$ 240,200**
TOTAL OPERATING EXPENSE	$ 14,148,903	$ 14,295,070	**$ 20,718,894**
TOTAL EXPENSE	$ 14,148,903	$ 14,295,070	**$ 20,718,894**
RESERVE			
Rate Stabilization	$ 6,850,531	$ 6,850,531	**$ 6,849,219**
TOTAL RESERVE	$ 6,850,531	$ 6,850,531	**$ 6,849,219**
TOTAL RESERVE	$ 6,850,531	$ 6,850,531	**$ 6,849,219**
BALANCE	$ 716,858	$ 731,240	**$ 790,527**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 21,716,292	$ 21,876,841	**$ 28,358,640**

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Convention Center

Revenue and Expense Statement (Non-General Fund)

TOT- CONVENTION CENTER FUND 10225

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 118,287	$ 118,287	**$ 118,287**
Continuing Appropriations	$ 505,490	$ 505,490	**$ 505,490**
TOTAL BALANCE	$ 623,777	$ 623,777	**$ 623,777**
REVENUE			
Transfer from Transient Occupancy Tax Fund	$ 4,339,198	$ 4,339,198	**$ 4,339,198**
TOTAL REVENUE	$ 4,339,198	$ 4,339,198	**$ 4,339,198**
TOTAL BALANCE AND REVENUE	$ 4,962,975	$ 4,962,975	**$ 4,962,975**
OPERATING EXPENSE			
City Expense in Support of Facility	$ 50,000	$ 50,000	**$ 50,000**
Convention Center Corporation Allocation	$ 4,289,198	$ 4,289,198	**$ 4,289,198**
TOTAL OPERATING EXPENSE	$ 4,339,198	$ 4,339,198	**$ 4,339,198**
TOTAL EXPENSE	$ 4,339,198	$ 4,339,198	**$ 4,339,198**
RESERVE			
Reserve for Continuing Appropriations	$ 505,490	$ 505,490	**$ 505,490**
TOTAL RESERVE	$ 505,490	$ 505,490	**$ 505,490**
TOTAL RESERVE	$ 505,490	$ 505,490	**$ 505,490**
BALANCE	$ 118,287	$ 118,287	**$ 118,287**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 4,962,975	$ 4,962,975	**$ 4,962,975**

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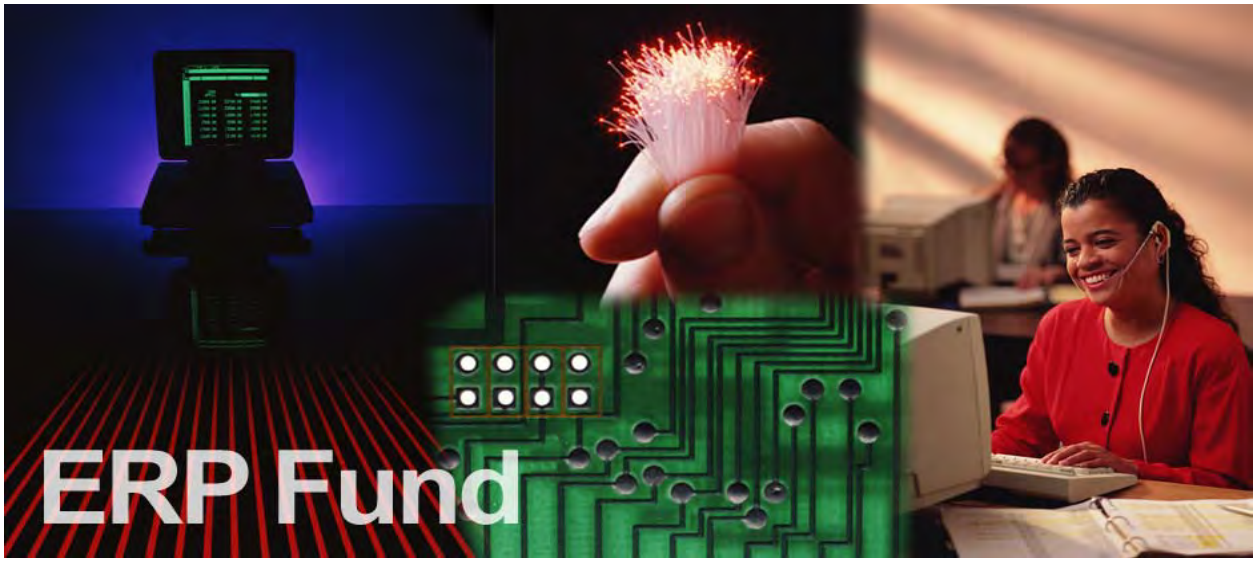
ERP Fund



Description

The City of San Diego is currently implementing an Enterprise Resource Planning (ERP) initiative, also known as OneSD, to help address Kroll remediation concerns by replacing the major software systems currently in use by the City departments under the Office of the Chief Financial Officer and the Office of the Mayor and Chief Operating Officer. The OneSD ERP system will integrate a wide range of financial and human resources functions into a single consolidated system that will improve management efforts and financial reporting at the City.

The City chose the name OneSD because it reflects one of the principle missions of the project which is to integrate multiple city systems into a single system. The system is a cornerstone of the City's effort to improve internal controls and will allow for more informed data analysis and will facilitate more timely procurement, human resource, and financial decision making. It will also promote more effective and efficient management of the City's finances and greatly assist in the preparation of timely and accurate Comprehensive Annual Financial Reports (CAFRs).

Department Summary

ERP Fund	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**	FY 2008-2009 CHANGE
Positions	0.00	0.00	**0.00**	0.00
Personnel Expense	$ -	$ -	**$ -**	$ -
Non-Personnel Expense	$ -	$ 20,642,500	**$ 10,889,730**	$ (9,752,770)
TOTAL	$ -	$ 20,642,500	**$ 10,889,730**	$ (9,752,770)

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
ERP FUND			
ERP Fund			
ERP Fund	$ -	$ 20,642,500	**$ 10,889,730**
Total	**$ -**	**$ 20,642,500**	**$ 10,889,730**

Significant Budget Adjustments

ERP FUND

ERP Fund	Positions	Cost	Revenue
Enterprise Resource Planning (ERP) Core System Project Financing and Maintenance Costs Adjustment to reflect increased financing and related maintenance costs associated with the ERP Core System Project.	0.00	$ 1,721,606	$ 1,721,606
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 843,244	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 188,723	$ 0

ERP Fund

Significant Budget Adjustments

ERP FUND

ERP Fund	Positions	Cost	Revenue
Non-Personnel Expense Adjustment Reduction in non-personnel expense related to the Enterprise Resource Planning (ERP) Core System Project.	0.00	$ (3,031,967)	$ 0
Support for the Financing of the Enterprise Resource Planning (ERP) Core System Project Adjustment of Council Resolution R-302710 approving the lease purchase agreement with IBM Credit, LLC. for the implementation of the ERP Core System Project.	0.00	$ (9,474,376)	$ (9,474,376)

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
NON-PERSONNEL			
Supplies & Services	$ -	$ 20,642,500	**$ 7,479,046**
Information Technology	$ -	$ -	**$ 1,833,514**
Energy/Utilities	$ -	$ -	**$ 13,064**
Equipment Outlay	$ -	$ -	**$ 1,564,106**
SUBTOTAL NON-PERSONNEL	$ -	$ 20,642,500	$ **10,889,730**
TOTAL	$ -	$ 20,642,500	$ **10,889,730**

Revenue and Expense Statement (Non-General Fund)

ERP FUND (50071-500711)

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year (50071)	$ -	$ 3,500,000	**$ 37,585**
Prior Year Continuing Appropriations (50071)	$ -	$ -	**$ 3,453,180**
Prior Year Continuing Appropriations (500711)	$ -	$ 5,000,000	**$ 21,300,000**
TOTAL BALANCE	$ -	$ 8,500,000	**$ 24,790,765**
REVENUE			
Proceeds from Bonds and Notes	$ -	$ 16,300,000	**$ 6,825,624**
Transfer from Other Funds	$ -	$ 842,500	**$ 2,564,106**
TOTAL REVENUE	$ -	$ 17,142,500	**$ 9,389,730**
TOTAL BALANCE AND REVENUE	$ -	$ 25,642,500	**$ 34,180,495**
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
CIP Expenditures	$ -	$ 16,300,000	**$ 6,825,624**
TOTAL CIP EXPENSE	$ -	$ 16,300,000	**$ 6,825,624**
OPERATING EXPENSE			
City Staffing Expense	$ -	$ -	**$ 900,000**
ERP Debt Service Payment	$ -	$ 842,500	**$ 1,564,106**
Non-Personnel	$ -	$ 3,500,000	**$ 600,000**
System Maintenance	$ -	$ -	**$ 1,000,000**
TOTAL OPERATING EXPENSE	$ -	$ 4,342,500	**$ 4,064,106**
TOTAL EXPENSE	$ -	$ 20,642,500	**$ 10,889,730**
RESERVE			
Expenditure of Continuing Appropriations (50071)	$ -	$ -	**$ 1,990,765**
Expenditure of Continuing Appropriations (500711)	$ -	$ 5,000,000	**$ 21,300,000**
TOTAL RESERVE	$ -	$ 5,000,000	**$ 23,290,765**
TOTAL RESERVE	$ -	$ 5,000,000	**$ 23,290,765**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ -	$ 25,642,500	**$ 34,180,495**

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Gas Tax



Description

The Gas Tax Fund is the result of a combination of laws that tax the sale of gasoline. The current total tax on fuel is 18 cents per gallon. The City share of gas tax revenue is based on a formula consisting of vehicle registration, assessed valuation and population. The funding generated is used to perform City-wide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of needed facilities within the public rights-of-way per the mission statement of the fund:

To fund energy and maintenance of street lighting, traffic signals, traffic signs, and markings, including the City's share of Gaslamp Quarter Lighting and San Diego Street Lighting District Number One; to continue researching ways to reduce energy costs; to provide maintenance of City streets; and to provide maintenance of median landscape, tree trimming and waste removal in the street rights-of-way

The Office of the City Comptroller and Engineering and Capital Projects Department are reimbursed for costs related to administrative oversight of the fund and for project financial reporting. The Park and Recreation Department provides landscape maintenance for select center medians and rights-of-way. The General Services Department is reimbursed for street maintenance services. The Engineering and Capital Projects Department is also reimbursed for traffic engineering.

Department Summary

Gas Tax				
	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**	FY 2008-2009 CHANGE
Positions	0.00	0.00	**0.00**	0.00
Personnel Expense	$ -	$ -	**$ -**	$ -
Non-Personnel Expense	$ 24,117,687	$ 24,358,245	**$ 24,403,398**	$ 45,153
TOTAL	$ 24,117,687	$ 24,358,245	**$ 24,403,398**	$ 45,153

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GAS TAX			
Gas Tax			
Auditor & Comptroller	$ 110,564	$ 92,665	**$ 95,000**
Community & Economic Development	$ 40,697	$ 45,890	**$ 44,753**
E&CP - Traffic Engineering	$ 2,944,715	$ 3,003,726	**$ 4,578,169**
Engineering & Capital Projects	$ 18,798	$ 18,882	**$ -**
Financial Management	$ 109,729	$ 37,067	**$ -**
General Services	$ 18,338,562	$ 18,466,764	**$ 16,928,575**
Park & Recreation	$ 2,554,622	$ 2,693,251	**$ 2,756,901**
Total	**$ 24,117,687**	**$ 24,358,245**	**$ 24,403,398**

Significant Budget Adjustments

GAS TAX

Gas Tax	Positions	Cost	Revenue
Adjustment to Gas Tax Revenue and Department Allocations	0.00	$ 45,153	$ 45,153
Gas Tax revenue and total department allocations in Fiscal Year 2009 are expected to increase 1 percent over Fiscal Year 2008 year-end projections. Departments that were primarily affected by the revenue increase are General Services-Street Division, Park & Recreation, and Engineering & Capital Projects.			

Gas Tax

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
NON-PERSONNEL			
Supplies & Services	$ 24,117,687	$ 24,358,245	**$ 24,403,398**
SUBTOTAL NON-PERSONNEL	$ 24,117,687	$ 24,358,245	$ **24,403,398**
TOTAL	$ 24,117,687	$ 24,358,245	$ **24,403,398**

Revenue and Expense Statement (Non-General Fund)

GAS TAX FUND 302191

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
REVENUE			
Gas Tax Revenue	$ 23,773,651	$ 24,011,388	**$ 24,055,572**
Interest Earnings	$ 250,000	$ 250,000	**$ 250,000**
Miscellaneous Revenue	$ 94,036	$ 96,857	**$ 97,826**
TOTAL REVENUE	$ 24,117,687	$ 24,358,245	**$ 24,403,398**
TOTAL BALANCE AND REVENUE	$ 24,117,687	$ 24,358,245	**$ 24,403,398**
OPERATING EXPENSE			
Administration - Auditor and Comptroller	$ 110,564	$ 92,665	**$ 95,000**
Administration - Engineering and Capital Projects	$ 18,798	$ 18,882	**$ -**
Administration - Financial Management	$ 109,729	$ 37,067	**$ -**
Community & Economic Development - MADs	$ 32,903	$ 45,890	**$ 44,753**
E&CP - Transportation Engineering/Operations	$ 2,944,715	$ 3,003,726	**$ 4,578,169**
General Services - Street Division	$ 19,542,381	$ 19,795,312	**$ 16,928,575**
Park and Recreation	$ 1,358,597	$ 1,364,703	**$ 1,326,785**
Park and Recreation - MADs	$ -	$ -	**$ 1,430,116**
TOTAL OPERATING EXPENSE	$ 24,117,687	$ 24,358,245	**$ 24,403,398**
TOTAL EXPENSE	$ 24,117,687	$ 24,358,245	**$ 24,403,398**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 24,117,687	$ 24,358,245	**$ 24,403,398**

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Mission Bay Improvements Fund

Mission Bay Improvements Fund



Description

The Mission Bay Improvements Fund is used for permanent public capital improvements and deferred maintenance of existing facilities in Mission Bay Park, pursuant to the Mission Bay Park Master Plan. Capital improvements on Fiesta Island and South Shores will be given priority. Funding is directly related to the Mission Bay Ordinance (Council Ordinance O-2003-64 and Municipal Code 22.0229) that requires that one-half of all revenue from Mission Bay rents and concessions in excess of $20 million is to be allocated to the Mission Bay Improvements Funds and the Regional Park Improvement Fund.

Mission Bay Improvements Fund

Department Summary

Mission Bay Improvements Fund	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**	FY 2008-2009 CHANGE
Positions	0.00	0.00	**0.00**	0.00
Personnel Expense	$ -	$ -	**$ -**	$ -
Non-Personnel Expense	$ 1,097,595	$ 2,500,000	**$ 2,466,802**	$ (33,198)
TOTAL	$ 1,097,595	$ 2,500,000	**$ 2,466,802**	$ (33,198)

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
MISSION BAY IMPROVEMENTS FUND			
Mission Bay Improvements Fund			
Mission Bay Improvements Fund	$ 1,097,595	$ 2,500,000	**$ 2,466,802**
Total	**$ 1,097,595**	**$ 2,500,000**	**$ 2,466,802**

Significant Budget Adjustments

MISSION BAY IMPROVEMENTS FUND

Mission Bay Improvements Fund	Positions	Cost	Revenue
Decrease Transfer Expenditure for Mission Bay and Regional Park Improvement Funds Adjustment to decrease expenditure transfer per the Mission Bay Ordinance (Council Ordinance O-2003-64 and Municipal Code 22.0229), which requires that one-half of all revenue from Mission Bay rents and concessions in excess of $20 million be allocated to the Mission Bay Improvements Fund and the Regional Park Improvement Fund.	0.00	$ (33,198)	$ (33,198)

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
NON-PERSONNEL			
Supplies & Services	$ 1,097,595	$ 2,500,000	**$ 2,466,802**
SUBTOTAL NON-PERSONNEL	$ 1,097,595	$ 2,500,000	$ **2,466,802**
TOTAL	$ 1,097,595	$ 2,500,000	$ **2,466,802**

Mission Bay Improvements Fund

Revenue and Expense Statement (Non-General Fund)

MISSION BAY IMPROVEMENT FUND

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
REVENUE			
Transfer from General Fund - Mission Bay Park's Rents	$ 1,097,595	$ 2,500,000	**$ 2,466,802**
TOTAL REVENUE	$ 1,097,595	$ 2,500,000	**$ 2,466,802**
TOTAL BALANCE AND REVENUE	$ 1,097,595	$ 2,500,000	**$ 2,466,802**
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
CIP Expenditures	$ 1,097,595	$ 2,500,000	**$ 2,466,802**
TOTAL CIP EXPENSE	$ 1,097,595	$ 2,500,000	**$ 2,466,802**
TOTAL EXPENSE	$ 1,097,595	$ 2,500,000	**$ 2,466,802**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 1,097,595	$ 2,500,000	**$ 2,466,802**

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Regional Park Improvement Fund

Regional Park Improvement Fund



Description

The City of San Diego's regional parks include Balboa Park, Mission Trails Regional Park, Otay River Valley Park, San Diego River Park, the Multiple Species Conservation Program open space areas, and coastal beaches and parks. The Regional Parks Improvement Fund is to be used for permanent public capital improvements, planning, deferred maintenance, and land acquisitions for regional parks. Funding is directly related to the Mission Bay Ordinance (Council Ordinance O-2003-64 and Municipal Code 22.0229) that requires that one-half of all revenue from Mission Bay rents and concessions in excess of $20 million is to be allocated to the Mission Bay Improvements Funds and the Regional Parks Improvement Fund.

Regional Park Improvement Fund

Department Summary

Regional Park Improvement Fund				
	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**	FY 2008-2009 CHANGE
Positions	0.00	0.00	**0.00**	0.00
Personnel Expense	$ -	$ -	**$ -**	$ -
Non-Personnel Expense	$ 1,097,595	$ 2,500,000	**$ 2,466,803**	$ (33,197)
TOTAL	$ 1,097,595	$ 2,500,000	**$ 2,466,803**	$ (33,197)

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
REGIONAL PARK IMPROVEMENT FUND			
Regional Park Improvement Fund			
Regional Park Improvement Fund	$ 1,097,595	$ 2,500,000	**$ 2,466,803**
Total	**$ 1,097,595**	**$ 2,500,000**	**$ 2,466,803**

Significant Budget Adjustments

REGIONAL PARK IMPROVEMENT FUND

Regional Park Improvement Fund	Positions	Cost	Revenue
Decrease Transfer Expenditure for Mission Bay and Regional Park Improvement Funds Adjustment to decrease transfer in expenditures per the Mission Bay Ordinance (Council Ordinance O-2003-64 and Municipal Code 22.0229), which requires that one-half of all revenue from Mission Bay rents and concessions in excess of $20 million is to be allocated to the Mission Bay Improvements Fund and the Regional Park Improvement Fund.	0.00	$ (33,197)	$ (33,197)

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
NON-PERSONNEL			
Supplies & Services	$ 1,097,595	$ 2,500,000	**$ 2,466,803**
SUBTOTAL NON-PERSONNEL	$ 1,097,595	$ 2,500,000	$ **2,466,803**
TOTAL	$ 1,097,595	$ 2,500,000	$ **2,466,803**

Regional Park Improvement Fund

Revenue and Expense Statement (Non-General Fund)

REGIONAL PARK IMPROVEMENT FUND

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
REVENUE			
Transfer from General Fund - Mission Bay Park's Rents	$ 1,097,595	$ 2,500,000	**$ 2,466,803**
TOTAL REVENUE	$ 1,097,595	$ 2,500,000	**$ 2,466,803**
TOTAL BALANCE AND REVENUE	$ 1,097,595	$ 2,500,000	**$ 2,466,803**
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
CIP Expense	$ 1,097,595	$ 2,500,000	**$ 2,466,803**
TOTAL CIP EXPENSE	$ 1,097,595	$ 2,500,000	**$ 2,466,803**
TOTAL EXPENSE	$ 1,097,595	$ 2,500,000	**$ 2,466,803**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 1,097,595	$ 2,500,000	**$ 2,466,803**

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Special Promotional Programs

Special Promotional Programs



Description

Special Promotional Programs are intended to advance the City's economy by promoting the City of San Diego as a visitor destination in the national and international marketplace. The Department also supports programs that increase hotel occupancy and attract industry resulting in the generation of Transient Occupancy Tax (TOT) and other revenue; develops, maintains, and enhances visitor-related facilities, and supports the City's cultural amenities and natural attractions.

Special Promotional Programs

Department Summary

Special Promotional Programs								
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**		FY 2008-2009 CHANGE
Positions		7.00		7.00		**10.00**		3.00
Personnel Expense	$	695,055	$	736,856	**$**	**1,059,932**	$	323,076
Non-Personnel Expense	$	70,397,499	$	76,816,992	**$**	**89,029,911**	$	12,212,919
TOTAL	$	71,092,554	$	77,553,848	**$**	**90,089,843**	$	12,535,995

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
TRANSIENT OCCUPANCY TAX FUND			
Commission for Arts and Culture			
Administration	2.10	2.10	**2.10**
Allocations and Training	2.90	2.90	**2.90**
Public Art	2.00	2.00	**2.00**
Total	**7.00**	**7.00**	**7.00**
Special Events			
Special Events	0.00	0.00	**3.00**
Total	**0.00**	**0.00**	**3.00**
DEPARTMENT TOTAL	**7.00**	**7.00**	**10.00**

Department Expenditures

		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**
TRANSIENT OCCUPANCY TAX FUND						
Commission for Arts and Culture						
Administration	$	332,702	$	329,677	**$**	**362,622**
Allocations and Training	$	311,382	$	328,032	**$**	**335,550**
Commission for Arts and Culture	$	3,115	$	16,720	**$**	**-**
Public Art	$	224,194	$	234,969	**$**	**241,314**
Special Initiatives	$	6,369	$	6,369	**$**	**6,369**
Total	**$**	**877,762**	**$**	**915,767**	**$**	**945,855**
Arts, Culture and Community Festivals						
Creative Communities San Diego	$	498,015	$	645,118	**$**	**645,118**
Organizational Support	$	6,449,181	$	6,449,183	**$**	**6,449,183**
Public Art Fund	$	30,000	$	30,000	**$**	**30,000**
Total	**$**	**6,977,196**	**$**	**7,124,301**	**$**	**7,124,301**

Special Promotional Programs

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
TRANSIENT OCCUPANCY TAX FUND			
Capital Improvements			
Capital Improvements	$ 44,178,511	$ 39,178,337	**$ 43,658,513**
Total	**$ 44,178,511**	**$ 39,178,337**	**$ 43,658,513**
Economic Development			
Citywide Economic Development	$ 12,093,567	$ 11,654,470	**$ 1,084,769**
Economic Development and Tourism Support	$ 590,542	$ 718,187	**$ 718,187**
Total	**$ 12,684,109**	**$ 12,372,657**	**$ 1,802,956**
Major Events			
Major Events	$ -	$ 38,462	**$ 21,014**
Total	**$ -**	**$ 38,462**	**$ 21,014**
Safety & Maint of Visitor-Related Fac.			
Safety and Maint of Visitor Facilities	$ 6,374,976	$ 17,924,324	**$ 35,891,353**
Total	**$ 6,374,976**	**$ 17,924,324**	**$ 35,891,353**
Special Events			
Special Events	$ -	$ -	**$ 645,851**
Total	**$ -**	**$ -**	**$ 645,851**
DEPARTMENT TOTAL	**$ 71,092,554**	**$ 77,553,848**	**$ 90,089,843**

Significant Budget Adjustments

TRANSIENT OCCUPANCY TAX FUND

Commission for Arts and Culture	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (6,667)	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 31,202	$ 0

Significant Budget Adjustments

TRANSIENT OCCUPANCY TAX FUND

Commission for Arts and Culture	Positions	Cost	Revenue
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 3,077	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 2,476	$ (112,997)

Capital Improvements	Positions	Cost	Revenue
Support for Capital Improvements Annual adjustment in support of debt service payments to Balboa Park/Mission Bay Park Improvements, Convention Center Complex, PETCO Park, and Trolley Extension Reserve. Includes a transfer to Convention Center for a one-time $5.9 million expense. Increase in revenue is associated with revenue projections for Transient Occupancy Tax (TOT).	0.00	$ 4,480,176	$ 6,213,268
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ (1,264,276)
PETCO Park Debt Service Relief from the Redevelopment Agency Partial relief for the repayment of Petco Park Bond debt service for Fiscal Year 2009.	0.00	$ 0	$ 7,500,000

Economic Development	Positions	Cost	Revenue
Support for Economic Development Increase in support for adminstative costs of Business Expansion Attraction and Retention (BEAR) Team.	0.00	$ 20,000	$ 0
Tourism Marketing District (TMD) Appropriation Reductions Reduction of Fiscal Year 2009 appropriations to programs benefitting from the formation of Tourism Marketing District (TMD).	0.00	$ (10,589,701)	$ 0

Major Events	Positions	Cost	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ (17,448)	$ 0

Special Promotional Programs

Significant Budget Adjustments

TRANSIENT OCCUPANCY TAX FUND

Safety & Maint of Visitor-Related Fac.	Positions	Cost	Revenue
Support for Safety and Maintenance of Visitor-Related Facilities Adjustment for various programs and reimbursement to the General Fund for expenditures relating to the safety and maintenance of visitor-related activities.	0.00	$ 7,880,846	$ 0
Adjustments to Safety and Maintenence of Visitor-Related Facilities Increase in funds to be transferred from Special Promotional Programs to the General Fund. This adjustment maximizes the amount of the discretionary one-cent of Transient Occupancy Tax (TOT) support to the General Fund.	0.00	$ 5,678,679	$ 0
Adjustment to Safety and Maintenance of Visitor-Related Facilities Adjustment to Qualcomm Fund allocation including $3.52 million for revenue that was previously budgeted in the Qualcomm Fund and has since been budgeted in the General Fund. Adjustment includes funding increase for Americans with Disabilities Act (ADA) mandated costs.	0.00	$ 4,407,504	$ 0

Special Events	Positions	Cost	Revenue
Transfer of Department to Transient Occupancy Tax (TOT) Fund Transfer of Special Events Department and all associated expenses from the General Fund to Special Promotional Programs in the TOT Fund.	3.00	$ 492,589	$ 287,000
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 97,176	$ 0
Moving Cost Adjustment and Expense Reinstatement Reinstatement of support for regulatory and permit review processes, and a one-time allocation for staff relocation.	0.00	$ 50,000	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 4,637	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 1,449	$ (87,000)

Special Promotional Programs

No.	ORGANIZATION/ PROGRAM	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
ARTS, CULTURE, AND COMMUNITY FESTIVALS				
	CREATIVE COMMUNITIES SAN DIEGO			
1	Access/Semana Cultural Michoacana	$ -	$ 1,004	**$ 1,646**
2	Adams Avenue Business Association/Adams Avenue Street Fair	$ 8,502	$ 28,015	**$ 21,219**
3	America's Finest City Dixieland Jazz Society/San Diego Dixieland Jazz Festival	$ 17,119	$ 15,389	**$ 18,673**
4	Asian Story Theatre/Ring of Fire	$ 3,987	$ 4,344	**$ 4,392**
5	Azalea Park Neighborhood Association/Ceramic Art Installation	$ 3,183	$	**$ -**
6	Black Story Tellers of San Diego/Talk datTalk Storytelling Festival	$ -	$	**$ 3,238**
7	Bon Temps Social Club of San Diego/Gator By the Sea	$ 24,690	$ 24,745	**$ 21,219**
8	Cabrillo Festival, Inc./Annual Cabrillo Festival	$ 3,609	$ 3,303	**$ 3,953**
9	Centre City Development Corporation/Downtown San Diego Multi-Cultural Festival	$ 8,557	$ 3,620	**$ 4,392**
10	Christian Community Theatre/After School Theatre Classes & Productions for Youth	$ 21,370	$	**$ -**
11	Coalition of Neighborhood Councils/Arts in Action	$ -	$ 4,590	**$ -**
12	College Area Economic Development Corporation/Boulevard BOO! Parade & Carnival	$ 4,977	$ 3,318	**$ 3,953**
13	Common Ground Theatre/The Josephine Baker Project	$ 16,153	$	**$**
14	Cygnet Theatre/The Cycle Plays with Black Assemble Theatre	$ 5,273	$	**$ -**
15	Discover Pacific Beach/Pacific BeachFest	$ 19,259	$ 16,986	**$ 13,102**
16	Encanto Community Fund/Encanto Street Fair and Cultural Arts Festival	$ -	$ 15,109	**$ 9,004**
17	Fire Fighters Advisory Council to the Burn Institute/Fire Expo	$ 21,370	$ 19,513	**$ 19,946**
18	Gaslamp Quarter Association/Fine Arts Festival	$ 8,502	$ 14,480	**$ 18,673**
19	Hillcrest Business Improvement Association/City Fest	$ 3,938	$ 7,826	**$ 10,674**
20	Historic Old Town Community Foundation/Fiesta Cinco de Mayo	$ 30,183	$ 28,015	**$ 15,473**
21	Jacobs Center/Market Creek Series	$ -	$ 16,211	**$ 13,177**
22	Justice Overcoming Boundaries (JOB)/Fiesta Del Sol	$ -	$ 7,376	**$ 16,269**
23	Kalusugan Community Services/Filipino Heritage Festival	$ -	$ 4,992	**$ 7,390**
24	Kiwanis Club of Tierrasanta/Tierrasanta Oktoberfest	$ 946	$ 1,869	**$ 1,690**
25	Linda Vista Multi-Cultural Fair, Inc./Linda Vista Multi-Cultural Fair and Parade	$ 7,848	$ 6,261	**$ 4,457**
26	Little Italy Association/Little Italy Fiesta	$ -	$ 16,475	**$ 17,370**
27	Los Bilingual Writers/Bilingual Literary Project	$ 4,977	$ 4,590	**$ 4,692**
28	Mo' Olelo Performing Arts/My-Home Production of Play and Outreach Program	$ 14,312	$ 13,180	**$ -**
29	New Americans Imigration Museum/Becoming American	$ -	$ 4,085	**$ 2,865**
30	North Park Main Street Association/North Park Spring Festival	$ 11,005	$ 9,226	**$ 6,569**
31	Nu-Way BHILD/Heritage Day Festival	$ -	$ 3,009	**$ -**
32	Ocean Beach Main Street Association/Ocean Beach Street Fair & Chili Cook-Off Festival	$ 10,970	$ 10,887	**$ 10,220**
33	Pacific Southwest Wildlife Arts, Inc./California Open Wildlife Festival	$ 9,982	$ 7,168	**$ 8,741**
34	Pic Arts/Creative Arts Series at College Rolando Library	$ 2,410	$ -	**$ 2,560**
35	Point Loma Association/Point Loma Concert Series	$ 6,183	$ 6,277	**$ 6,446**
36	Rancho Peñasquitos Town Council, Inc./Fiesta de los Peñasquitos	$ 4,645	$ 4,361	**$ 4,317**
37	Rolando Community Council/Rolando Street Fair	$ 2,430	$ 2,013	**$ 1,683**
38	Salvation Army/Joan B. Kroc Center/Kroc Kids Theatre	$ 3,190	$ 3,901	**$ 6,104**
39	San Diego Afterschool Strings Program/Gompers After School Strings Program	$ 7,029	$ 3,439	**$ 4,266**

Special Promotional Programs

No.	ORGANIZATION/ PROGRAM	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
ARTS, CULTURE, AND COMMUNITY FESTIVALS				
	CREATIVE COMMUNITIES SAN DIEGO			
40	San Diego Armed Services YMCA/North San Diego Bay July Fourth	$ 21,370	$ 19,513	**$ 19,946**
41	San Diego Asian Film Foundation/San Diego Asian Film Festival	$ 17,119	$ 12,670	**$ 17,470**
42	San Diego Chinese Center/Chinese New Year Food and Cultural Faire	$ 7,792	$ 6,506	**$ 7,742**
43	San Diego City College Foundation/San Diego City College International Book Fair	$ -	$ 4,590	**$ 7,487**
44	San Diego Dance Alliance/Nations of San Diego International Dance Festival	$ 7,503	$	**$ -**
45	San Diego Earthworks/EarthFair	$ 16,364	$ 16,393	**$ 13,880**
46	San Diego Film Foundation/San Diego Film Festival	$ 20,367	$ 13,395	**$ 19,946**
47	San Diego Fleet Week Foundation/San Diego Fleet Week	$ 8,608	$ 7,783	**$ -**
48	San Diego North, Chamber of Commerce/RB Alive! 2008 Expo	$ 6,222	$ 4,859	**$ 2,723**
49	San Diego Performing Arts League	$ -	$	**$ 17,399**
50	San Diego Shakespeare Society/SD Student Shakespeare Festival	$ -	$ 3,620	**$ 3,553**
51	San Diego State University Foundation/Border Voices Poetry Project: Border Voices Poetry Fair	$ 5,350	$ 5,430	**$ 6,589**
52	San Diego Women Film Foundation	$ -	$	**$ 4,692**
53	San Diego Youth and Community Services/Celebrate Community Art	$ 6,451	$ 4,684	**$ 3,888**
54	Teye Sa Thiosanne African Drum and Dance Company/Children Having Children	$ -	$ 10,098	**$ 4,392**
55	Torrey Pines Kiwanis Foundation/La Jolla Festival of the Arts and Food Faire	$ 21,370	$ 10,098	**$ 7,038**
	SUBTOTAL CREATIVE COMMUNITIES SAN DIEGO	**$ 425,115**	**$ 435,216**	**$ 425,118**
	ORGANIZATIONAL SUPPORT			
56	Actors Alliance of San Diego	$ 13,604	$ 10,971	**$ 10,566**
57	Aja	$ 12,494	$ 13,637	**$ 26,030**
58	Athenaeum Music and Arts Library	$ 106,228	$ 106,578	**$ 96,108**
59	California Ballet Association/Company	$ 97,651	$ 91,143	**$ 93,797**
60	Camarada, Inc.	$ 10,883	$ 9,258	**$ 8,802**
61	Center for World Music	$ 14,440	$ -	**$ 14,228**
62	Centro Cultural de la Raza	$ 16,611	$ 25,618	**$ 15,536**
63	Children's Museum of San Diego/Museo de los Niños de San Diego	$ 29,827	$	**$ -**
64	City Ballet, Inc.	$ 45,855	$ 54,517	**$ 51,832**
65	Civic Youth Orchestra, Inc.	$ 13,456	$	**$ -**
66	Classics for Kids	$ 21,853	$ 27,848	**$ 30,571**
67	Common Ground Theatre	$ -	$ 5,657	**$ 12,751**
68	Culture Shock Dance Troupe	$ 12,917	$ 16,910	**$ -**
69	Cygnet Theater	$ -	$ 34,704	**$ 54,949**
70	Diversionary Theatre	$ 29,547	$ 45,955	**$ 57,802**
71	Eveoke Dance Theatre	$ 39,320	$ 39,958	**$ 31,315**
72	Fern Street Community Arts, Inc.	$ 29,673	$ 28,377	**$ 17,890**
73	Fritz Theatre	$ 4,104	$ -	**$ 2,589**
74	Gaslamp Quarter Historical Foundation	$ 27,912	$ 44,869	**$ 54,293**
75	Gay Men's Chorus of San Diego	$ 9,266	$ 13,258	**$ 13,888**
76	Icarus Puppet Company	$ 9,973	$ 7,234	**$ -**

No.	ORGANIZATION/ PROGRAM	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
ARTS, CULTURE, AND COMMUNITY FESTIVALS				
	ORGANIZATIONAL SUPPORT			
77	Installation Gallery	$ 44,765	$	**$ -**
78	Japanese Friendship Garden Society, San Diego	$ 57,422	$ 52,955	**$ 55,247**
79	Jean Isaac's San Diego Dance Theater	$ 25,535	$ 29,417	**$ 26,543**
80	La Jolla Music Society	$ 191,378	$ 194,496	**$ 204,633**
81	La Jolla Playhouse	$ 382,303	$ 388,187	**$ 389,871**
82	La Jolla Symphony and Chorus	$ 25,983	$ 27,826	**$ 30,877**
83	Lower Left	$ 7,158	$	**$ -**
84	Lyric Opera San Diego	$ 53,491	$ 83,181	**$ 113,411**
85	Mainly Mozart Festival, Inc.	$ 98,482	$ 114,079	**$ 95,422**
86	Malashock Dance and Company	$ 26,988	$ 30,485	**$ 48,200**
87	Maritime Museum Association of San Diego	$ 235,171	$ 249,667	**$ 224,584**
88	Media Arts San Diego	$ 51,468	$ 52,638	**$ 52,905**
89	Mingei International Museum	$ 160,185	$ 184,779	**$ 175,343**
90	Mo'olelo Performing Arts	$ -	$	**$ 17,892**
91	Museum of Contemporary Arts, San Diego	$ 307,456	$ 315,102	**$ 318,506**
92	Museum of Photographic Arts	$ 134,807	$ 124,600	**$ 120,584**
93	New Works/Vantage Theatre	$ 5,272	$ 3,531	**$ 3,607**
94	PASACAT	$ 11,932	$	**$ -**
95	Patricia Rincon Dance Collective	$ 27,510	$ 32,220	**$ 27,013**
96	Persian Cultural Center	$ 31,922	$ -	**$ 29,152**
97	Playwrights Project	$ 28,400	$ 31,343	**$ 39,088**
98	Reuben H. Fleet Space Theater and Science Center/San Diego Space and Science Foundation	$ 300,340	$ 297,335	**$ 297,185**
99	Samahan Filipino American Performing Arts and Education Center	$ 11,185	$ 10,406	**$ 9,541**
100	San Diego Aerospace Museum, Inc.	$ 126,317	$ -	**$ 101,621**
101	San Diego Archaeological Center	$ 29,485	$ 30,075	**$ 31,722**
102	San Diego Art Institute	$ 46,956	$ 45,736	**$ 45,647**
103	San Diego Automotive Museum	$ 43,061	$ 45,610	**$ -**
104	San Diego Ballet	$ 32,632	$ 31,120	**$ 29,777**
105	San Diego Book Art	$ 3,403	$	**$ -**
106	San Diego Center for Jewish Culture	$ 97,594	$ 103,977	**$ 115,876**
107	San Diego Chamber Orchestra	$ 84,608	$ 87,691	**$ 69,819**
108	San Diego Children's Choir	$ 24,314	$ 22,681	**$ 25,000**
109	San Diego Chinese Historical Society and Museum	$ 17,160	$ 17,196	**$ 16,660**
110	San Diego Civic Light Opera	$ 48,935	$ -	**$ -**
111	San Diego Civic Youth Ballet	$ 13,976	$ 18,095	**$ 17,824**
112	San Diego Early Music Society	$ 8,700	$ 9,472	**$ 10,187**
113	San Diego Guild of Puppetry	$ 5,186	$ 6,793	**$ 8,383**
114	San Diego Historical Society	$ 94,556	$ 97,689	**$ 110,186**
115	San Diego Junior Theatre	$ 107,674	$ 107,728	**$ 101,544**
116	San Diego Master Chorale	$ 18,741	$ 19,685	**$ 14,444**
117	San Diego Men's Chorus	$ 7,213	$ 11,136	**$ 12,855**

Special Promotional Programs

No.	ORGANIZATION/ PROGRAM	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
ARTS, CULTURE, AND COMMUNITY FESTIVALS				
	ORGANIZATIONAL SUPPORT			
118	San Diego Model Railroad Museum, Inc.	$ 44,448	$ 70,036	**$ 45,827**
119	San Diego Museum Council	$ 9,948	$ 10,266	**$ 9,755**
120	San Diego Museum of Art	$ 386,863	$ 380,483	**$ 359,345**
121	San Diego Museum of Man	$ 140,164	$ 165,488	**$ 160,216**
122	San Diego Natural History Museum/San Diego Society of Natural History	$ 357,735	$ 400,932	**$ 409,734**
123	San Diego New Music	$ 1,709	$ -	**$ -**
124	San Diego Opera Association	$ 456,415	$ 462,172	**$ 451,733**
125	San Diego Performing Arts League	$ 49,477	$ 50,364	**$ -**
126	San Diego Repertory Theatre	$ 188,857	$ 176,860	**$ 166,033**
127	San Diego Symphony Orchestra Association, Inc.	$ 455,285	$ 458,774	**$ 447,265**
128	San Diego Theatre, Inc.	$ -	$ 7,581	**$ 10,201**
129	San Diego Water Color Society	$ -	$ 10,321	**$ 12,909**
130	San Diego Women's Chorus	$ 4,538	$ 4,996	**$ 5,258**
131	San Diego Young Artists Music Academy, Inc.	$ 15,143	$ 14,740	**$ 15,437**
132	San Diego Young Artists Symphony Orchestra	$ 8,084	$ 10,706	**$ 9,897**
133	San Diego Youth Symphony and Conservatory	$ 50,600	$ 59,455	**$ 65,972**
134	Save Our Heritage Organization	$ 44,414	$ 64,221	**$ 60,259**
135	Sledgehammer Theatre	$ 18,447	$ 13,769	**$ 9,079**
136	Spreckels Organ Society	$ 29,383	$ 29,199	**$ 24,707**
137	Sushi Visual and Performing Arts, Inc.	$ 16,450	$ 23,012	**$ 20,479**
138	The Old Globe Theatre	$ 494,426	$ 469,351	**$ 463,355**
139	Veteran's Memorial Center/Veteran's Museum and Memorial Center	$ 21,350	$ 26,953	**$ 25,748**
140	Westwind Brass	$ 31,892	$ 26,889	**$ 14,389**
141	Women's History Museum and Educational Center	$ 6,640	$ 7,500	**$ 9,000**
142	WorldBeat Center/African Market and Drum Festival	$ 18,531	$ 23,330	**$ 26,482**
143	Young Audiences of San Diego	$ 23,104	$ 28,362	**$ 42,007**
	SUBTOTAL ORGANIZATIONAL SUPPORT	**$ 6,449,181**	**$ 6,449,183**	**$ 6,449,183**
	OTHER			
144	Arts, Culture, and Community Festivals Program Administration	$ 877,762	$ 915,767	**$ 945,855**
145	Mayor/City Council Allocations	$ 72,900	$ 220,000	**$ 220,000**
146	Public Art Fund	$ 30,000	$ 30,000	**$ 30,000**
	SUBTOTAL OTHER	**$ 980,662**	**$ 1,165,767**	**$ 1,195,855**
	TOTAL ARTS, CULTURE, AND COMMUNITY FESTIVALS	**$ 7,854,958**	**$ 8,050,166**	**$ 8,070,156**
CAPITAL IMPROVEMENTS				
	CAPITAL IMPROVEMENTS			
147	Balboa Park/Mission Bay Park Improvements	$ 6,948,990	$ 6,949,448	**$ 6,955,219**
148	Convention Center Complex	$ 9,541,886	$ 9,702,435	**$ 15,628,553**
149	New Convention Facility	$ 4,339,198	$ 4,339,198	**$ 4,339,198**

Special Promotional Programs

No.	ORGANIZATION/ PROGRAM	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
CAPITAL IMPROVEMENTS				
	CAPITAL IMPROVEMENTS			
150	PETCO Park	$ 19,269,265	$ 14,107,374	**$ 12,727,447**
151	Trolley Extension Reserve	$ 4,079,172	$ 4,079,882	**$ 4,008,096**
	SUBTOTAL CAPITAL IMPROVEMENTS	**$ 44,178,511**	**$ 39,178,337**	**$ 43,658,513**
	TOTAL CAPITAL IMPROVEMENTS	**$ 44,178,511**	**$ 39,178,337**	**$ 43,658,513**
ECONOMIC DEVELOPMENT PROGRAMS				
	CITYWIDE ECONOMIC DEVELOPMENT			
152	Accessible San Diego	$ 65,039	$ 65,039	**$ -**
153	California State Games	$ 15,427	$ 15,427	**$ -**
154	Elite Racing/Rock N Roll Marathon	$ 19,519	$ 19,519	**$ -**
155	San Diego Bowl Game Association/Pacific Life Holiday Bowl	$ 391,137	$ 391,137	**$ -**
156	San Diego Convention and Visitors Bureau	$ 8,830,411	$ 8,830,411	**$ -**
157	San Diego Crew Classic/Rowing Regatta	$ 4,648	$ 4,648	**$ -**
158	San Diego Film Commission	$ 661,817	$ 661,817	**$ -**
159	San Diego Hall of Champions	$ 75,000	$ 75,000	**$ -**
160	San Diego International Sports Council	$ 145,800	$ 145,800	**$ -**
161	San Diego North Convention and Visitors Bureau	$ 380,903	$ 380,903	**$ -**
162	San Diego Regional Economic Development Corporation	$ 1,013,766	$ 619,150	**$ 619,150**
163	San Diego World Trade Center/Local Access to Global Markets	$ 114,271	$ 69,790	**$ 69,790**
	SUBTOTAL CITYWIDE ECONOMIC DEVELOPMENT	**$ 11,717,738**	**$ 11,278,641**	**$ 688,940**
	ECONOMIC DEVELOPMENT AND TOURISM SUPPORT			
164	ACCION San Diego	$ 37,944	$	**$ -**
165	Asian Business Association San Diego	$ -	$ 33,654	**$ -**
166	Business Improvement District Council	$ 53,000	$ 41,750	**$ -**
167	Citizen Diplomacy Council of San Diego	$ 34,406	$ 39,658	**$ 42,586**
168	City Heights Community Development Corporation	$ 48,766	$ 33,786	**$ 40,669**
169	Food and Beverage Association of San Diego	$ 27,417	$	**$ -**
170	Hostelling International-American Youth Hostels	$ 45,175	$ 50,466	**$ 46,102**
171	International Rescue Committee	$ -	$ 45,068	**$ 40,669**
172	Japan Society of San Diego and Tijuana	$ 18,761	$ 36,641	**$ 27,644**
173	Lawrence Family Jewish Community Center	$ -	$ -	**$ 46,102**
174	Mabuhay Alliance	$ -	$ -	**$ 32,384**
175	Old Town San Diego Chamber of Commerce	$ 14,060	$ 18,370	**$ 15,600**
176	Otay Mesa Chamber of Commerce	$ 43,368	$ 45,068	**$ 46,102**
177	Promote La Jolla, Inc.	$ 36,140	$ 37,575	**$ 30,000**
178	San Diego County Hispanic Chamber of Commerce	$ 43,368	$ -	**$ 46,102**
179	San Diego East Visitors Bureau	$ 52,531	$ 40,623	**$ 44,439**
180	South County Economic Development Council	$ 36,035	$ 39,671	**$ 40,669**

Special Promotional Programs

No.	ORGANIZATION/ PROGRAM	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
ECONOMIC DEVELOPMENT PROGRAMS				
	ECONOMIC DEVELOPMENT AND TOURISM SUPPORT			
181	Travelers Aid Society of San Diego	$ 48,766	$ 53,974	**$ 40,669**
	SUBTOTAL ECONOMIC DEVELOPMENT AND TOURISM SUPPORT	**$ 539,737**	**$ 516,304**	**$ 539,737**
	OTHER			
182	Business Expansion, Attraction and Retention (formerly City of San Diego/Economic Development)	$ 375,829	$ 375,829	**$ 395,829**
183	Economic Development Program Administration (formerly Economic Development and Tourism Support Administration)	$ 50,805	$ 178,450	**$ 178,450**
	SUBTOTAL OTHER	**$ 426,634**	**$ 554,279**	**$ 574,279**
	TOTAL ECONOMIC DEVELOPMENT PROGRAMS	**$ 12,684,109**	**$ 12,349,224**	**$ 1,802,956**
MAJOR EVENTS				
	MAJOR EVENTS			
184	Major Events Revolving Fund	$ -	$ 38,462	**$ 21,014**
	SUBTOTAL MAJOR EVENTS	**$ -**	**$ 38,462**	**$ 21,014**
	TOTAL MAJOR EVENTS	**$ -**	**$ 38,462**	**$ 21,014**
SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES				
	SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES			
185	Balboa Park Centennial	$ -	$ 150,000	**$ 150,000**
186	Discretionary Transient Occupancy Tax Support to General Fund	$ -	$ 10,579,289	**$ 16,257,968**
187	Horton Plaza Theatre Foundation	$ 385,000	$ 385,000	**$ 385,000**
188	Mission Trails Regional Park Foundation, Inc.	$ 36,450	$ 36,450	**$ 36,450**
189	QUALCOMM Stadium	$ 5,500,000	$ 6,445,000	**$ 10,852,504**
190	Regional Park Safety Program	$ 88,726	$ 92,642	**$ 92,642**
191	Transient Occupancy Tax (TOT) Payment Audit	$ 69,109	$ 69,109	**$ 391,356**
192	Transient Occupancy Tax Administration and Promotional Activities	$ 295,691	$ 166,834	**$ 7,725,433**
193	Special Events Department	$ -	$ -	**$ 645,851**
	SUBTOTAL SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES	**$ 6,374,976**	**$ 17,924,324**	**$ 36,537,204**
	TOTAL SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES	**$ 6,374,976**	**$ 17,924,324**	**$ 36,537,204**

SUMMARY	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
ARTS, CULTURE, AND COMMUNITY FESTIVALS	$ 7,854,958	$ 8,050,166	**$** 8,070,156
CAPITAL IMPROVEMENTS	$ 44,178,511	$ 39,178,337	**$** 43,658,513
ECONOMIC DEVELOPMENT PROGRAMS	$ 12,684,109	$ 12,349,224	**$** 1,802,956

Special Promotional Programs

SUMMARY	FY 2007 BUDGET	FY 2008 BUDGET	FY 2009 FINAL
MAJOR EVENTS	$ -	$ 38,462	$ 21,014
SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES	$ 6,374,976	$ 17,924,324	$ 36,537,204
TOTAL SPECIAL PROMOTIONAL PROGRAMS BUDGET	$ 71,092,554	$ 77,540,513	**$ 90,089,843**

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	FY 2009 FINAL
PERSONNEL			
Salaries & Wages	$ 468,298	$ 486,197	**$ 704,771**
Fringe Benefits	$ 226,757	$ 250,659	**$ 355,161**
SUBTOTAL PERSONNEL	$ 695,055	$ 736,856	$ **1,059,932**
NON-PERSONNEL			
Supplies & Services	$ 70,337,147	$ 76,753,076	**$ 88,703,843**
Information Technology	$ 51,230	$ 58,193	**$ 315,811**
Energy/Utilities	$ 8,122	$ 4,723	**$ 8,457**
Equipment Outlay	$ 1,000	$ 1,000	**$ 1,800**
SUBTOTAL NON-PERSONNEL	$ 70,397,499	$ 76,816,992	$ **89,029,911**
TOTAL	$ 71,092,554	$ 77,553,848	$ **90,089,843**

Salary Schedule

TRANSIENT OCCUPANCY TAX FUND

Special Events

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
1776	Public Information Clerk	0.00	**1.00**	$ 37,688	$ 37,688
2270	Program Manager	0.00	**2.00**	$ 89,148	$ 178,295
	Ex Perf Pay-Unclassified	0.00	**0.00**	$ -	$ 3,191
	Total	0.00	**3.00**		**$ 219,174**

Commission for Arts and Culture

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
1107	Administrative Aide II	1.00	**1.00**	$ 50,492	$ 50,492
1218	Assoc Management Analyst	2.00	**2.00**	$ 64,335	$ 128,670
1769	Public Art Program Administrator	2.00	**2.00**	$ 78,079	$ 156,158
1876	Executive Secretary	1.00	**1.00**	$ 52,008	$ 52,008
2268	Executive Director	1.00	**1.00**	$ 97,488	$ 97,488
	Temporary Help	0.00	**0.00**	$ -	$ 781
	Total	7.00	**7.00**		**$ 485,597**
Transient Occupancy Tax Fund Total		7.00	**10.00**		**$ 704,771**
SPECIAL PROMOTIONAL PROGRAMS TOTAL		7.00	**10.00**		**$ 704,771**

Special Promotional Programs

Revenue and Expense Statement (Non-General Fund)

TRANSIENT OCCUPANCY TAX FUND 10220

		FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE				
Prior Year Reserve for Ecumbrances		$ 5,515,777	$ 4,641,193	**$ 5,120,323**
TOTAL BALANCE		$ 5,515,777	$ 4,641,193	**$ 5,120,323**
REVENUE				
Grants and Other Revenue		$ 112,997	$ 112,997	**$ 200,000**
Redevelopment Agency Loan Repayment		$ -	$ -	**$ 7,500,000**
Transfer from General Fund	(1)	$ 4,731,181	$ -	**$ -**
Transient Occupancy Tax		$ 66,238,724	$ 77,440,851	**$ 82,389,843**
TOTAL REVENUE		$ 71,082,902	$ 77,553,848	**$ 90,089,843**
TOTAL BALANCE AND REVENUE		$ 76,598,679	$ 82,195,041	**$ 95,210,166**
OPERATING EXPENSE				
Operating Expense		$ 21,314,934	$ 21,213,651	**$ 19,269,844**
Transfer to Balboa Park/Mission Bay Park Improvement		$ 6,948,990	$ 6,949,448	**$ 6,955,219**
Transfer to Convention Center Complex Fund		$ 9,541,886	$ 9,702,435	**$ 15,628,553**
Transfer to General Fund		$ 69,109	$ 10,648,398	**$ 16,257,968**
Transfer to Major Events Revolving Fund		$ -	$ 38,462	**$ 21,014**
Transfer to New Convention Facility Fund		$ 4,339,198	$ 4,339,198	**$ 4,339,198**
Transfer to PETCO Park Fund		$ 19,269,265	$ 14,107,374	**$ 12,727,447** (2)
Transfer to Public Art Fund		$ 30,000	$ 30,000	**$ 30,000**
Transfer to QUALCOMM Stadium		$ 5,500,000	$ 6,445,000	**$ 10,852,504**
Transfer to Trolley Extension Reserve Fund		$ 4,079,172	$ 4,079,882	**$ 4,008,096**
TOTAL OPERATING EXPENSE		$ 71,092,554	$ 77,553,848	**$ 90,089,843**
TOTAL EXPENSE		$ 71,092,554	$ 77,553,848	**$ 90,089,843**
RESERVE				
Reserve		$ 5,506,125	$ 4,641,193	**$ 5,120,323**
TOTAL RESERVE		$ 5,506,125	$ 4,641,193	**$ 5,120,323**
TOTAL RESERVE		$ 5,506,125	$ 4,641,193	**$ 5,120,323**
BALANCE		$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE		$ 76,598,679	$ 82,195,041	**$ 95,210,166**

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) All sales tax is budgeted directly in the General Fund.
(2) The transfer to the PETCO Park Fund includes $7.5 million in funding from the Redevelopment Agency loan repayment.

Storm Drain Fund



Description

Storm drain fees were implemented by the City and are included in the water and sewer utility bills. The revenue collected is expended on designing, operating, and maintaining the storm drains; constructing capital projects; the general management of the storm drain system, including monitoring the system for silt, toxic material, and related pollutants.

The Storm Water Department designs, operates, and maintains the storm drain system. Storm drain funding is used for the National Pollution and Discharge System Cooperative Agreement (NPDES). The Water Department receives storm drain revenue for billing and collecting. A portion of storm drain revenue is also allocated to the Public Liability Claims Fund to cover storm drain-related public liability claims.

Department Summary

Storm Drain Fund							
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**	FY 2008-2009 CHANGE
Positions		0.00		0.00		**0.00**	0.00
Personnel Expense	$	-	$	-	**$**	**-**	$ -
Non-Personnel Expense	$	6,046,746	$	6,046,746	**$**	**6,046,746**	$ -
TOTAL	$	6,046,746	$	6,046,746	**$**	**6,046,746**	$ 0.00

Department Expenditures

		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**
STORM DRAIN FUND						
Storm Drain Fund						
Financial Management	$	23,466	$	23,466	**$**	**-**
MWWD	$	471,984	$	471,984	**$**	**471,984**
Public Liability Reserve	$	500,000	$	500,000	**$**	**500,000**
Storm Water	$	4,991,513	$	4,991,513	**$**	**5,014,979**
Water - Services Division	$	59,783	$	59,783	**$**	**59,783**
Total	**$**	**6,046,746**	**$**	**6,046,746**	**$**	**6,046,746**

Expenditures by Category

		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**
NON-PERSONNEL						
Supplies & Services	$	6,046,746	$	6,046,746	**$**	**6,046,746**
SUBTOTAL NON-PERSONNEL	$	6,046,746	$	6,046,746	$	**6,046,746**
TOTAL	$	6,046,746	$	6,046,746	$	**6,046,746**

Storm Drain Fund

Revenue and Expense Statement (Non-General Fund)

STORM DRAIN FUND 10508

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
REVENUE			
Storm Drain Fee	$ 6,046,746	$ 6,046,746	**$ 6,046,746**
TOTAL REVENUE	$ 6,046,746	$ 6,046,746	**$ 6,046,746**
TOTAL BALANCE AND REVENUE	$ 6,046,746	$ 6,046,746	**$ 6,046,746**
OPERATING EXPENSE			
Administration	$ 23,466	$ 23,466	**$ -**
National Pollution Discharge System	$ 471,984	$ 471,984	**$ 471,984**
Storm Water	$ 4,991,513	$ 4,991,513	**$ 5,014,979**
Transfer to Public Liability Claims Fund	$ 500,000	$ 500,000	**$ 500,000**
Water Department	$ 59,783	$ 59,783	**$ 59,783**
TOTAL OPERATING EXPENSE	$ 6,046,746	$ 6,046,746	**$ 6,046,746**
TOTAL EXPENSE	$ 6,046,746	$ 6,046,746	**$ 6,046,746**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 6,046,746	$ 6,046,746	**$ 6,046,746**

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Tax Anticipation Notes

Tax Anticipation Notes



Description

The Tax Anticipation Notes fund finances costs related to the issuance of tax anticipation notes, which are necessary to meet the cash requirements of the City prior to receipt of property taxes. Monies are borrowed via the sale of Tax and Revenue Anticipation Notes (TRANs) on a short-term basis. Related costs are budgeted and accounted for in this program. This fund is administered by Financial Management, the Office of the City Comptroller, and Debt Management.

Tax Anticipation Notes

Department Summary

Tax Anticipation Notes	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**	FY 2008-2009 CHANGE
Positions	0.00	0.00	**0.00**	0.00
Personnel Expense	$ -	$ -	**$ -**	$ -
Non-Personnel Expense	$ 2,130,000	$ 5,109,000	**$ 3,094,061**	$ (2,014,939)
TOTAL	$ 2,130,000	$ 5,109,000	**$ 3,094,061**	$ (2,014,939)

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
TAX AND REVENUE ANTICIPATION NOTES FUND			
Tax Anticipation Notes			
Tax Anticipation Notes	$ 2,130,000	$ 5,109,000	**$ 3,094,061**
Total	**$ 2,130,000**	**$ 5,109,000**	**$ 3,094,061**

Significant Budget Adjustments

TAX AND REVENUE ANTICIPATION NOTES FUND

Tax Anticipation Notes	Positions	Cost	Revenue
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (10,920)	$ 0
Adjustment to Tax and Revenue Anticipation Notes (TRANs) Adjustment reflects a change in expenditures due to the decrease in the amount to be borrowed for the Fiscal Year 2009 TRANs.	0.00	$ (2,004,019)	$ (2,004,019)

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
NON-PERSONNEL			
Supplies & Services	$ 2,130,000	$ 5,109,000	**$ 3,094,061**
SUBTOTAL NON-PERSONNEL	$ 2,130,000	$ 5,109,000	$ **3,094,061**
TOTAL	$ 2,130,000	$ 5,109,000	$ **3,094,061**

Tax Anticipation Notes

Revenue and Expense Statement (Non-General Fund)

TAX AND REVENUE ANTICIPATION NOTES FUND 65013

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**[1]
BEGINNING BALANCE AND RESERVE			
Prior Year Continuing Appropriations	$ -	$ 1,501,716	**$ -**
Reserve for Encumbrances	$ 17,500	$ -	**$ -**
TOTAL BALANCE	$ 17,500	$ 1,501,716	**$ -**
REVENUE			
General Fund Transfer Interest Earnings	$ -	$ 2,449,000	**$ 2,269,981**
TRAN Interest Earnings	$ 2,137,500	$ 2,660,000	**$ 835,000**[2]
TOTAL REVENUE	$ 2,137,500	$ 5,109,000	**$ 3,104,981**
TOTAL BALANCE AND REVENUE	$ 2,155,000	$ 6,610,716	**$ 3,104,981**
OPERATING EXPENSE			
Cost of Issuance	$ 130,000	$ 105,000	**$ 115,000**
TRAN Debt Service Interest	$ 2,000,000	$ 5,004,000	**$ 2,979,061**[3]
TOTAL OPERATING EXPENSE	$ 2,130,000	$ 5,109,000	**$ 3,094,061**
TOTAL EXPENSE	$ 2,130,000	$ 5,109,000	**$ 3,094,061**
BALANCE	$ 25,000	$ 1,501,716	**$ 10,920**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 2,155,000	$ 6,610,716	**$ 3,104,981**

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) The Fiscal Year 2009 Tax and Revenue Anticipation Note ("TRAN") issuance was authorized by the City Council on June 9, 2008, via Resolution 303798, in an amount not to exceed $147 million. Based on final projected cash flows, the Fiscal Year 2009 TRAN borrowing was $135 million.
(2) Projected interest earnings on set-asides for the repayment of the Fiscal Year 2008 TRAN, which matures on August 1, 2008.
(3) Consists of interest expense on the Fiscal Year 2008 TRAN in an amount of $389,981 and the projected interest expense on the Fiscal Year 2009 TRAN in an amount of $2.5 million.

TransNet



Description

In November 1987, San Diego County voters approved the enactment of the initial San Diego Transportation Improvement Program (TransNet) that resulted in a one-half cent increase to the local sales tax. TransNet's efforts have been largely successful toward the goal of traffic congestion relief and transportation improvements as evidenced by voters' overwhelming approval of a 40-year extension of the TransNet program that began in April 2008. It is estimated that over the duration of the 40-year extension, TransNet will provide $14 billion in transportation improvements throughout the region. The City's share of TransNet revenue is based on population and the number of local street and road miles maintained. Through a cooperative effort with the San Diego Association of Governments (SANDAG), the City of San Diego is able to manage the fund so that the most pressing transportation problems are addressed and to ensure that the mission statement: 'To help relieve traffic congestion, increase safety, and improve air quality by providing essential citywide transportation improvements, which include performing repairs, restoring existing roadways, and constructing needed facilities within the public rights-of-way' remains an accurrate reflection of TransNet's goals.

The Office of the City Comptroller and the Engineering and Capital Projects Department are reimbursed for administrative oversight of the Fund; Engineering and Capital Projects provides transportation and drainage design, earthquake restrainers for bridges, and is reimbursed for traffic engineering. The bulk of department reimbursements from TransNet revenues go to the General Services Department for street maintenance services.

Department Summary

TransNet				
	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**	FY 2008-2009 CHANGE
Positions	0.00	0.00	**0.00**	0.00
Personnel Expense	$ -	$ -	**$ -**	$ -
Non-Personnel Expense	$ 42,327,539	$ 49,781,147	**$ 40,231,973**	$ (9,549,174)
TOTAL	$ 42,327,539	$ 49,781,147	**$ 40,231,973**	$ (9,549,174)

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
TRANSNET HALF-CENT SALES TAX			
TransNet half-cent Sales Tax			
Auditor & Comptroller	$ 159,214	$ 95,386	**$ -**
Commerical Paper CIP	$ 7,115,000	$ -	**$ -**
Development Services	$ 493,695	$ 526,939	**$ -**
Engineering & Capital Projects	$ 2,992,618	$ 3,383,692	**$ -**
Equal Opportunity Contracting	$ 88,275	$ -	**$ -**
Financial Management	$ 39,467	$ 42,125	**$ -**
General Services	$ 10,751,034	$ 12,072,141	**$ -**
Neighborhood Code Compliance	$ 300,000	$ -	**$ -**
Planning	$ 1,130,468	$ 134,765	**$ -**
Real Estate Assets Department	$ 13,000	$ -	**$ -**
TransNet C I P	$ 19,244,768	$ 33,526,099	**$ -**
Total	**$ 42,327,539**	**$ 49,781,147**	**$ -**
TRANSNET EXT/CONGESTION RELIEF			
TransNet Ext/Congestion Relief			
Capital Improvements Program	$ -	$ -	**$ 16,991,834**
Eng & Capital Projects	$ -	$ -	**$ 2,031,579**
Total	**$ -**	**$ -**	**$ 19,023,413**
TRANSNET EXT/MAINTENANCE			
TransNet Ext/Maintenance			
General Services - Str Div	$ -	$ -	**$ 8,152,891**
Total	**$ -**	**$ -**	**$ 8,152,891**
TRANSNET EXT/ADMIN & DEBT			
TransNet Ext/Admin & Debt			
Comptroller	$ -	$ -	**$ 95,000**
Debt Payments	$ -	$ -	**$ 142,188**

TransNet

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	FY 2009 FINAL
TRANSNET EXT/ADMIN & DEBT			
TransNet Ext/Admin & Debt			
Eng & Capital Projects	$ -	$ -	**$ 179,508**
Total	**$ -**	**$ -**	**$ 416,696**
TRANSNET EXT/COMMERCIAL PAPER			
TransNet Ext/Commercial Paper			
Commercial Paper	$ -	$ -	**$ 12,638,973**
Total	**$ -**	**$ -**	**$ 12,638,973**
DEPARTMENT TOTAL	**$ 42,327,539**	**$ 49,781,147**	**$ 40,231,973**

Significant Budget Adjustments

TRANSNET HALF-CENT SALES TAX

TransNet half-cent Sales Tax	Positions	Cost	Revenue
Adjustment to TransNet Allocations Due to the reduction in TransNet revenue and changes to the TransNet Extension Ordinance, department's revenue allocations have changed in Fiscal Year 2009. The departments primarily impacted are: Engineering & Capital Projects, Development Services, General Services-Streets Division, and Facilities Financing.	0.00	$ (9,549,174)	$ (9,549,174)
TransNet Restructure Adjustment reflects the restructuring of TransNet Fund 30300 to TransNet Extension Funds 30310-30313.	0.00	$ (40,231,973)	$ (40,231,973)

TRANSNET EXT/CONGESTION RELIEF

TransNet Ext/Congestion Relief	Positions	Cost	Revenue
TransNet Restructure Adjustment reflects the restructuring of TransNet Fund 30300 to TransNet Extension Fund 30310.	0.00	$ 19,023,413	$ 19,023,413

TRANSNET EXT/MAINTENANCE

TransNet Ext/Maintenance	Positions	Cost	Revenue
TransNet Restructure Adjustment reflects the restructuring of TransNet Fund 30300 to TransNet Extension Fund 30311.	0.00	$ 8,152,891	$ 8,152,891

Significant Budget Adjustments

TRANSNET EXT/ADMIN & DEBT

TransNet Ext/Admin & Debt	Positions	Cost	Revenue
TransNet Restructure Adjustment reflects the restructuring of TransNet Fund 30300 to TransNet Extension Fund 30312.	0.00	$ 416,696	$ 416,696

TRANSNET EXT/COMMERCIAL PAPER

TransNet Ext/Commercial Paper	Positions	Cost	Revenue
TransNet Restructure Adjustment reflects the restructuring of TransNet Fund 30300 to TransNet Extension Fund 30313.	0.00	$ 12,638,973	$ 12,638,973

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
NON-PERSONNEL			
Supplies & Services	$ 42,327,539	$ 49,781,147	**$ 40,231,973**
SUBTOTAL NON-PERSONNEL	$ 42,327,539	$ 49,781,147	$ **40,231,973**
TOTAL	$ 42,327,539	$ 49,781,147	$ **40,231,973**

TransNet

Revenue and Expense Statement (Non-General Fund)

TRANSNET (HALF-CENT SALES TAX) FUND 30300

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009** FINAL**
REVENUE			
Commercial Paper Proceeds	$ 7,115,000	$ 13,238,147	**$** -
FBA Reimbursement to TransNet	$ 3,186,000	$ 1,046,500	**$** -
Miscellaneous Revenue	$ 13,000	$ 13,000	**$** -
TransNet Sales Tax	$ 32,013,539	$ 35,483,500	**$** -
TOTAL REVENUE	$ 42,327,539	$ 49,781,147	**$** -
TOTAL BALANCE AND REVENUE	$ 42,327,539	$ 49,781,147	**$** -
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
CIP Debt Services Expenditures	$ 13,574,555	$ 5,003,914	**$** -
CIP Expenditures	$ 5,670,213	$ 15,284,038	**$** -
Commercial Paper Funded CIP	$ 7,115,000	$ 13,238,147	**$** -
TOTAL CIP EXPENSE	$ 26,359,768	$ 33,526,099	**$** -
OPERATING EXPENSE			
Administration - Auditor & Comptroller	$ 159,214	$ 95,386	**$** -
Administration - Financial Management	$ 39,467	$ 42,125	**$** -
Development Services	$ 493,695	$ 526,939	**$** -
Engineering and Capital Projects	$ 2,992,618	$ 3,383,692	**$** -
Equal Opportunity Contracting Program	$ 88,275	$ -	**$** -
General Services - Street Division	$ 10,751,034	$ 12,072,141	**$** -
Neighborhood Code Compliance	$ 300,000	$ -	**$** -
Planning/Facilities Financing	$ 126,263	$ 134,765	**$** -
Planning/Long Range Planning	$ 1,004,205	$ -	**$** -
Real Estate Assets	$ 13,000	$ -	**$** -
TOTAL OPERATING EXPENSE	$ 15,967,771	$ 16,255,048	**$** -
TOTAL EXPENSE	$ 42,327,539	$ 49,781,147	**$** -
BALANCE	$ -	$ -	**$** -
TOTAL EXPENSE, RESERVE AND BALANCE	$ 42,327,539	$ 49,781,147	**$** -

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** Based on the recently adopted TransNet Extension Program requirement, original Fund 30300 has been distributed to new Funds 30310 - 30313 based on purpose and participatory support.

Revenue and Expense Statement (Non-General Fund)

TRANSNET EXTENSION FUNDS 30310, 30311, 30312, 30313	FY 2007* BUDGET	FY 2008* BUDGET	FY 2009** FINAL
REVENUE			
Commercial Paper Proceeds	$ -	$ -	**$ 12,638,973**
TransNet Extension Sales Tax	$ -	$ -	**$ 27,593,000**
TOTAL REVENUE	$ -	$ -	**$ 40,231,973**
TOTAL BALANCE AND REVENUE	$ -	$ -	**$ 40,231,973**
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
CIP Debt Services Expenditures	$ -	$ -	**$ 142,188**
CIP Expenditures	$ -	$ -	**$ 16,991,834**
Commercial Paper Funded CIP	$ -	$ -	**$ 12,638,973**
TOTAL CIP EXPENSE	$ -	$ -	**$ 29,772,995**
OPERATING EXPENSE			
Administration - Comptroller	$ -	$ -	**$ 95,000**
Administration - Engineering and Capital Projects	$ -	$ -	**$ 179,508**
Congestion Relief - Engineering and Capital Projects	$ -	$ -	**$ 2,031,579**
Maintenance - General Services/Streets Division	$ -	$ -	**$ 8,152,891**
TOTAL OPERATING EXPENSE	$ -	$ -	**$ 10,458,978**
TOTAL EXPENSE	$ -	$ -	**$ 40,231,973**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ -	$ -	**$ 40,231,973**

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

** Based on the recently adopted TransNet Extension Program requirements, original Fund 30300 has been distributed to new Funds 30310 - 30313 based on purpose and participatory support.

Trolley Extension Reserve

Trolley Extension Reserve



Description

The Trolley Extension Reserve fund provides financial support for trolley-related expenditures by ensuring a local revenue source to qualify for State and federal funding as called for in the Regional Transportation Plan. This fund is administered by Financial Management.

Trolley Extension Reserve

Department Summary

Trolley Extension Reserve				
	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**	FY 2008-2009 CHANGE
Positions	0.00	0.00	**0.00**	0.00
Personnel Expense	$ -	$ -	**$ -**	$ -
Non-Personnel Expense	$ 4,113,932	$ 4,110,150	**$ 4,108,096**	$ (2,054)
TOTAL	$ 4,113,932	$ 4,110,150	**$ 4,108,096**	$ (2,054)

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
TROLLEY EXTENSION RESERVE			
Trolley Extension Reserve			
Trolley Extension Reserve	$ 4,113,932	$ 4,110,150	**$ 4,108,096**
Total	**$ 4,113,932**	**$ 4,110,150**	**$ 4,108,096**

Significant Budget Adjustments

TROLLEY EXTENSION RESERVE

Trolley Extension Reserve	Positions	Cost	Revenue
Annual Adjustments Reflects annual adjustment due to costs associated with the adminstration of the fund.	0.00	$ 792	$ (71,786)
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (2,846)	$ 0

Trolley Extension Reserve

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
NON-PERSONNEL			
Supplies & Services	$ 4,113,932	$ 4,110,150	**$ 4,108,096**
SUBTOTAL NON-PERSONNEL	$ 4,113,932	$ 4,110,150	$ **4,108,096**
TOTAL	$ 4,113,932	$ 4,110,150	$ **4,108,096**

Revenue and Expense Statement (Non-General Fund)

TROLLEY EXTENSION RESERVE FUND 10226

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 2,106,200	$ 2,071,441	**$ 676,910**
Reserve from Prior Year	$ -	$ -	**$ 2,043,591**
TOTAL BALANCE	$ 2,106,200	$ 2,071,441	**$ 2,720,501**
REVENUE			
Transfer from Transient Occupancy Tax Fund	$ 4,079,172	$ 4,079,882	**$ 4,008,096**
TOTAL REVENUE	$ 4,079,172	$ 4,079,882	**$ 4,008,096**
TOTAL BALANCE AND REVENUE	$ 6,185,372	$ 6,151,323	**$ 6,728,597**
OPERATING EXPENSE			
Administration	$ 15,200	$ 15,656	**$ 16,126**
Annual Audit	$ 6,200	$ 6,386	**$ 6,578**
Bayside Debt Service	$ 2,929,483	$ 2,922,533	**$ 2,925,813**
Old Town Debt Service	$ 1,154,949	$ 1,157,349	**$ 1,151,224**
Prior Year Expenditures	$ 3,900	$ 3,900	**$ 3,900**
Trustee Fees	$ 4,200	$ 4,326	**$ 4,456**
TOTAL OPERATING EXPENSE	$ 4,113,932	$ 4,110,150	**$ 4,108,096**
TOTAL EXPENSE	$ 4,113,932	$ 4,110,150	**$ 4,108,096**
RESERVE			
Reserve	$ -	$ -	**$ 2,043,591**
TOTAL RESERVE	$ -	$ -	**$ 2,043,591**
TOTAL RESERVE	$ -	$ -	**$ 2,043,591**
BALANCE	$ 2,071,440	$ 2,041,173	**$ 576,910**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 6,185,372	$ 6,151,323	**$ 6,728,597**

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Zoological Exhibits

Zoological Exhibits



Description

The City's budget reflects funds utilized for the maintenance of zoological exhibits in the San Diego Zoo, which are financed from a fixed property tax levy (one-half cent per $100 of assessed valuation), as authorized by Section 77A of the City Charter. This fund provides timely, educational, and interesting zoological exhibits to encourage and increase zoo attendance and is administered by Financial Management.

Zoological Exhibits

Department Summary

Zoological Exhibits	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**	FY 2008-2009 CHANGE
Positions	0.00	0.00	**0.00**	0.00
Personnel Expense	$ -	$ -	**$ -**	$ -
Non-Personnel Expense	$ 7,676,765	$ 8,946,525	**$ 9,679,780**	$ 733,255
TOTAL	$ 7,676,765	$ 8,946,525	**$ 9,679,780**	$ 733,255

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
ZOOLOGICAL EXHIBITS			
Zoological Exhibits	$ 7,676,765	$ 8,946,525	**$ 9,679,780**
Total	**$ 7,676,765**	**$ 8,946,525**	**$ 9,679,780**

Significant Budget Adjustments

ZOOLOGICAL EXHIBITS

Zoological Exhibits	**Positions**	**Cost**	**Revenue**
Adjustment due to Tax Rate Ordinance	0.00	$ 733,255	$ 733,255
Reflects increase in revenue and expenditures from the one-half cent tax levy for Zoological Exhibits per the Fiscal Year 2009 Tax Rate Ordinance.			

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
NON-PERSONNEL			
Supplies & Services	$ 7,676,765	$ 8,946,525	**$ 9,679,780**
SUBTOTAL NON-PERSONNEL	$ 7,676,765	$ 8,946,525	$ **9,679,780**
TOTAL	$ 7,676,765	$ 8,946,525	$ **9,679,780**

Zoological Exhibits

Revenue and Expense Statement (Non-General Fund)

ZOOLOGICAL EXHIBITS FUND 10222

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
REVENUE			
Property Tax	$ 7,676,765	$ 8,946,525	**$ 9,679,780**
TOTAL REVENUE	$ 7,676,765	$ 8,946,525	**$ 9,679,780**
TOTAL BALANCE AND REVENUE	$ 7,676,765	$ 8,946,525	**$ 9,679,780**
OPERATING EXPENSE			
Non-Personnel Expense	$ 7,676,765	$ 8,946,525	**$ 9,679,780**
TOTAL OPERATING EXPENSE	$ 7,676,765	$ 8,946,525	**$ 9,679,780**
TOTAL EXPENSE	$ 7,676,765	$ 8,946,525	**$ 9,679,780**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE AND BALANCE	$ 7,676,765	$ 8,946,525	**$ 9,679,780**

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Public Safety and Homeland Security

Mission

The mission of the Public Safety and Homeland Security group is to carry out and support the Mayor's vision, mission, and values by ensuring the residents and visitors of San Diego are provided the highest quality public safety services in response to community needs.

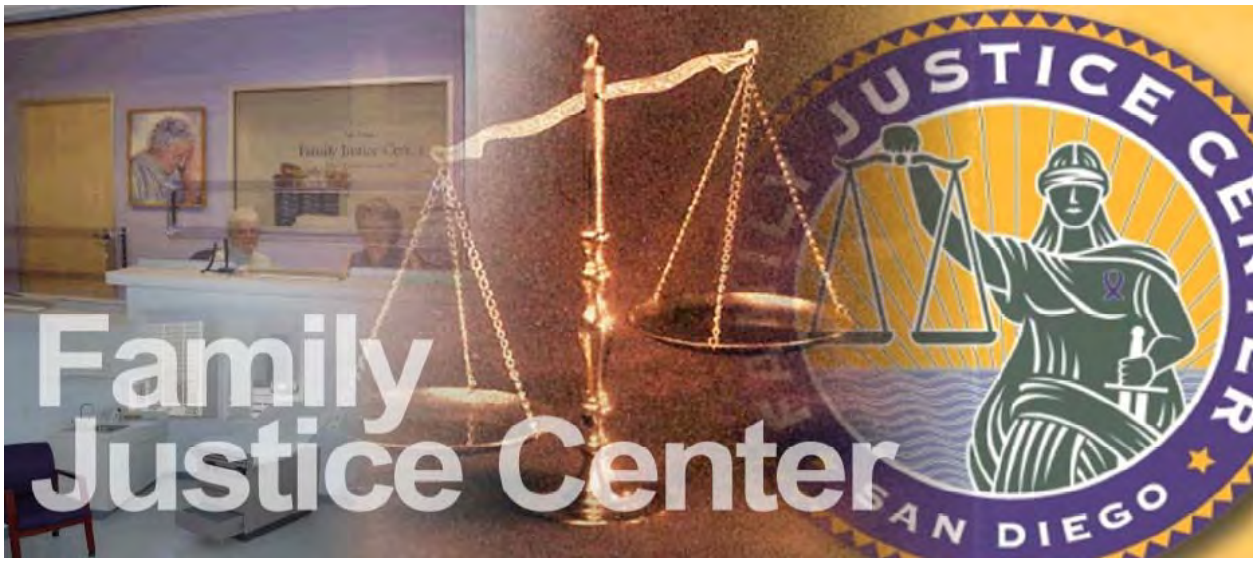
Group Description

The group provides executive oversight, strategic planning, and direction for the City's Public Safety-related entities and programs, which include: San Diego Police and Fire-Rescue Departments, the Office of Homeland Security, the Family Justice Center, and the Gang Commission.

The Public Safety and Homeland Security group encompasses the City's public safety-related entities and programs and is responsible for preparing for major disasters. The group is managed by a Deputy Chief Operating Officer and supported by an Executive Secretary. In addition, the Public Safety and Homeland Security group includes an Executive Director that works solely for the Gang Commission.

BUDGET DEPARTMENT	POSITIONS	PERSONNEL EXPENSE	NON-PERSONNEL EXPENSE	TOTAL EXPENSE
Public Safety	5.50	$ 697,247	$ 1,724,660	$ 2,421,907
Family Justice Center	6.00	$ 510,252	$ 133,430	$ 643,682
Fire-Rescue	1249.03	$ 167,597,820	$ 31,861,665	$ 199,459,485
Office of Homeland Security	11.35	$ 1,183,843	$ 420,065	$ 1,603,908
Police	2787.00	$ 352,820,263	$ 71,664,899	$ 424,485,162
	4058.88	$ 522,809,425	$ 105,804,719	$ 628,614,144

Family Justice Center



Department Description

Located in downtown San Diego, the San Diego Family Justice Center (FJC) is a public safety department launched by the City of San Diego to assist victims of family violence. It is a comprehensive one-stop shop for victims of family violence and their children. Twenty-five partner organizations have come together under one roof to provide consolidated and coordinated legal, social, and mental health services to more than 17,000 family members per year. Victims can now come to one location to talk to an advocate, get a restraining order, plan for their safety, talk to a police officer, meet with a prosecutor advocate, receive information on shelter, and get help with transportation. The San Diego Family Justice Center is a place where victims of family violence are the highest priority.

The Department's mission is:

> ***To improve and strengthen the lives of families through early identification of family violence and then provide coordinated wrap-around services through collaboration with community partners in one location***

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Focus on a comprehensive array of family violence
As we continue to fulfill our mission, we must not only concentrate our energy on serving those affected by domestic violence, but those affected by the total spectrum of family violence (child abuse, domestic violence, elder abuse, sexual molest, et al.). It is vital to develop partnerships that have the capabilities of serving the broad population the Family Justice Center serves. The Department will move toward accomplishing this goal by focusing on the following objective.

- Develop partnerships to support comprehensive focus on family violence

Goal 2: Provide a proactive and prevention-focused approach to family violence
Prevention and more proactive strategies will help curtail family violence before it happens. Early identification will allow us to better implement the necessary interventions and stop the cycle of family violence. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Research, promote, and facilitate strategies for early identification and intervention

Family Justice Center

- Develop tactics and processes for identifying youths suffering developmentally and behaviorally from family violence

Goal 3: Effectively collaborate and coordinate resources for individuals experiencing family violence
The services the Family Justice Center houses are essential to those experiencing family violence. It is of the utmost importance for individuals experiencing family violence to be able to come to one location and receive the necessary resources. The Department will move toward accomplishing this goal by focusing on the following objective.

- Ensure valuable wrap-around services are accessible to individuals experiencing family violence

Goal 4: Ensure sustainable operations
It is a priority of the Family Justice Center to ensure that the services it provides are sustainable. The Center is of vital importance to those it serves and it must plan accordingly for our future. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Facilitate development of viable outcome measures to understand effectiveness of intervention strategies
- Ensure that the Center obtains sufficient funding, staffing, and facilities for the effective provision of services
- Support training for and development of employees
- Maintain a practical approach to the total spectrum of family violence

Goal 5: Engage in effective marketing and educational planning
Marketing and education is another important goal for the Family Justice Center. The Department needs to get the word out on what kinds of services are housed in the Center and throughout the community and educate those on the total spectrum of family violence. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Educate partners and professional groups on total spectrum of family violence
- Educate community on breadth of services provided and range of individuals served by the FJC
- Educate internal and external stakeholders

Service Efforts and Accomplishments

The San Diego Family Justice Center originated as a program of the City Attorney's Office in 2002. Given the success and growth of the program, the City Council unanimously adopted Ordinance No. 0-19339 on November 29, 2004, thereby creating the San Diego Family Justice Center as a City department to support and advance the mission, goals, management, and future challenges.

In October 2003, President George W. Bush created the President's Family Justice Center Initiative designed to develop 15 federally-funded Family Justice Centers across the country within the first two years. The San Diego Family Justice Center Foundation was named to oversee the Technical Assistance Team for the President's Initiative. Beyond the President's Initiative, national and international momentum has been growing. Other communities around the world are moving toward the creation of other centers modeled after the San Diego Family Justice Center.

During Fiscal Year 2008, the San Diego Family Justice Center underwent a departmental transition replacing three out of five General Fund positions and adding one limited, federally-funded bilingual Clerical Assistant II position. A new mission and vision were established to more effectively respond to all forms of family violence (i.e., domestic violence, elder abuse, child abuse, and sexual assault).

The San Diego Family Justice Center implemented a $400,000, two-year grant from the U.S. Department of Justice, Office on Violence against Women to proactively hold batterers accountable. The program partners with the San Diego Police Department, City Attorney's Office, San Diego County Probation Department, and Center for Community Solutions.

The Volunteer Program at the San Diego Family Justice Center is a key component to the success of the Center's daily operations. Since Fiscal Year 2005, volunteers have donated 41,866 hours. Using the 2006 national average hourly wage of $18.77, this equates to nearly $786,000 in value.

Budget Dollars at Work: Performance Expectations

Goal 1: Focus on a comprehensive array of family violence

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Client feedback survey results	N/A	N/A[1]	N/A

Goal 2: Provide a proactive and prevention focused approach to family violence

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Grant dollars received	$400,000	$0[2]	$165,000

Goal 3: Effectively collaborate and coordinate resources for individuals experiencing family violence

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of services identified in evaluation as needed that are provided within established timeframe	N/A	N/A[3]	100%
2. Percent of services that are identified as needed that are provided by at least one partner	N/A	N/A[3]	100%
3. Percent of individuals that received wrap-around services from partners or external resources within established timeframe	N/A	N/A[3]	100%

Goal 4: Ensure sustainable operations

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent deviation between required number of active volunteers to staff FJC and number of actual volunteers	N/A	-11%	+/-10%
2. Percent of referred clients that receive shelter	N/A	N/A[3]	90%

Goal 5: Engage in effective marketing and educational planning

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Client feedback survey results	N/A	N/A[1]	N/A
2. Frequency with which community forums are offered and conducted	N/A	1 per quarter	1 per quarter
3. Grant dollars received	$400,000	$0	$165,000

[1] FJC has partnered with Child and Adolescent Services Research Center to conduct client surveys relating to services offered and accessed in FJC. The project kicked off in Quarter 4 of Fiscal Year 2008 and results are expected to be available in Quarter 2 or Quarter 3 of Fiscal Year 2009.

[2] No grant dollars awarded in Fiscal Year 2008. An application was submitted to United States Department of Justice for Congressional Earmark award for $213,000. Award announcement is expected Quarter 1 of Fiscal Year 2009. In addition, a $25,000 CDBG grant was approved, but will not be awarded until Quarter 2 Fiscal Year 2009.

[3] Data is not known. Once case management is online and tracking software is purchased and implemented, data will be monitored. The purchase is expected in Quarter 1 of Fiscal Year 2009.

Family Justice Center

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Sizing Data					
Percent of clients that require translation services	N/A	20%	21%	18%	20%
Average number of FJC visits for individuals that experience family violence per year	N/A	8	8	4	8
Workload Data[4]					
Number of new victims served	N/A	2,039	1,997	1,853	2,500
Contacts processed (walk-in services and telephone calls)	N/A	26,000	26,000	20,800	30,000

[4] Data captured using the Intake Management System

Department Summary

Family Justice Center								
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**		FY 2008-2009 CHANGE
Positions		5.00		5.00		**6.00**		1.00
Personnel Expense	$	506,037	$	456,875	**$**	**510,252**	$	53,377
Non-Personnel Expense	$	164,691	$	80,483	**$**	**133,430**	$	52,947
TOTAL	$	670,728	$	537,358	**$**	**643,682**	$	106,324

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Family Justice Center			
Client Svcs Mgmt	5.00	5.00	**6.00**
Total	**5.00**	**5.00**	**6.00**

Department Expenditures

		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**
GENERAL FUND						
Family Justice Center						
Client Svcs Mgmt	$	667,515	$	518,971	**$**	**620,725**
Family Justice Center	$	2,225	$	11,943	**$**	**-**
Financial Mgmt Svcs	$	-	$	-	**$**	**16,471**
Operations Mgmt Svcs	$	988	$	6,444	**$**	**6,486**
Total	**$**	**670,728**	**$**	**537,358**	**$**	**643,682**

Family Justice Center

Significant Budget Adjustments

GENERAL FUND

Family Justice Center	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (6,415)	$ 0
Addition of Staffing Addition of 1.00 Clerical Assistant II to support department operations reimbursed through grant funding.	1.00	$ 59,792	$ 59,753
Addition of Security Guard Increase in non-personnel expense to add a contracted security guard.	0.00	$ 53,560	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 42	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (655)	$ 0

Expenditures by Category

		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**
PERSONNEL						
Salaries & Wages	$	343,627	$	297,387	**$**	**332,048**
Fringe Benefits	$	162,410	$	159,488	**$**	**178,204**
SUBTOTAL PERSONNEL	$	506,037	$	456,875	$	**510,252**
NON-PERSONNEL						
Supplies & Services	$	54,933	$	61,323	**$**	**114,954**
Information Technology	$	76,002	$	14,890	**$**	**14,206**
Energy/Utilities	$	33,756	$	4,270	**$**	**4,270**
SUBTOTAL NON-PERSONNEL	$	164,691	$	80,483	$	**133,430**
TOTAL	$	670,728	$	537,358	$	**643,682**

Revenues by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Transfers from Other Funds	$ -	$ -	**$ 59,753**
TOTAL	$ -	$ -	**$ 59,753**

Salary Schedule

GENERAL FUND
Family Justice Center

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1132	Asst Management Analyst	1.00	**1.00**	$	51,988	$	51,988
1218	Assoc Management Analyst	1.00	**1.00**	$	64,335	$	64,335
1535	Clerical Assistant II	1.00	**2.00**	$	35,402	$	70,804
1876	Executive Secretary	1.00	**1.00**	$	52,009	$	52,009
2132	Department Director	1.00	**1.00**	$	90,000	$	90,000
	Bilingual - Regular	0.00	**0.00**	$	-	$	2,912
	Total	5.00	**6.00**			**$**	**332,048**
FAMILY JUSTICE CENTER TOTAL		5.00	**6.00**			**$**	**332,048**

Fire-Rescue



Department Description

The Fire-Rescue Department protects the life and property of San Diego residents and visitors through a variety of safety services. Serving an area of approximately 331 square miles, with a resident population of 1.3 million, Fire-Rescue includes 47 fire stations, a communications center, apparatus and equipment repair facilities, a training facility, nine permanent lifeguard stations, and 27 seasonal lifeguard towers.

The major activities performed by the Fire-Rescue Department include: fire suppression, emergency medical transport, technical rescue, hazardous materials response, fire investigation, explosives disarmament, fire safety inspection and education programs, equipment and facilities maintenance, waterway and swimmer safety, and the operation of the fire communications center.

The Department's mission is:

> ***To serve the community of San Diego by providing the highest level of emergency/rescue services, hazard prevention and safety education ensuring the protection of life, property and the environment***

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Maintain the resources necessary for rapid response in emergency situations
Essential to the effective delivery of the many fire-rescue, emergency medical, and lifeguard services demanded by the community are the abilities to quickly and efficiently process requests for service, identify the appropriate response units, notify them of the need to respond, and ensure their delivery to the emergency scene in time to provide the maximum benefit possible. This requires that performance measures be developed and continually monitored to ensure national response time goals are met and the anticipated beneficial outcomes of a rapid response are achieved. In addition, with respect to the prevention of fires and the mitigation of their severity, it is also essential that the inspection of target hazard occupancies and brush management parcels be conducted frequently to identify and correct fire code violations. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Quickly and safely respond to all emergencies in San Diego
- Put the right resources in the right place at the right time in order to save lives, property, and preserve the environment

Fire-Rescue

- Provide fire prevention services and other support in order to ensure the continued safe and effective delivery of fire and rescue services

Goal 2: Ensure effective leadership for the efficient provision of fire-rescue services
To provide effective emergency service delivery, it is imperative that the number and type of resources necessary to provide that service be identified, procured, maintained, and replaced as needed. This requires a constant monitoring of service demand levels and the Department's ability to effectively and efficiently meet those demands. A vigorous and ongoing program of needs assessment, development and communication of budgetary priorities, and fiscally sound practices to manage all resources allocated to the Department must be provided by the Fire Chief and the Department's leadership team. The Department will move toward accomplishing this goal by focusing on the following objective.

- Identify needs and revenue sources to obtain and manage the necessary funding in order to responsibly maintain the Department and grow in a way that is consistent with current and projected demands for service

Goal 3: Provide exceptional customer service
It is widely recognized that the Fire-Rescue Department exists as an organization for the sole purpose of delivering exceptional emergency and non-emergency services to our community. Absent this mission and focus, there would be no justification for the expense associated with Department operations. In order to meet customer service expectations, it is essential that service needs be identified, programs be developed to meet these needs, and monitoring of performance be conducted. The Department will move toward accomplishing this goal by focusing on the following objective.

- Exceed customer expectations in all we do by treating each customer transaction with responsiveness, competency, and respect

Goal 4: Develop and maintain a skilled fire-rescue workforce
As with any organization, the Fire-Rescue Department's success relies heavily upon the development and maintenance of a highly skilled and dedicated workforce. To ensure the ability to accurately identify the needs and provide exceptional service to all segments of our diverse community, our workforce must reflect the makeup of the community as a whole. Moreover, once employees join our workforce, they must be provided adequate training and health and safety programs to ensure their competency and availability for assignment. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Provide a comprehensive safety services program for employees in order to reduce the incidence and severity of occupational injury and illness, reduce cost to tax payers, and maintain mission readiness
- Recruit and retain a workforce that is qualified and mirrors the diversity of the community we serve

Service Efforts and Accomplishments

The most significant accomplishment of the Fire-Rescue Department was a dramatically improved response to the 2007 Firestorm as compared to its performance during the very similar 2003 Cedar Fire. Regrettably, while both firestorm events resulted in the loss of over 300 homes, it was estimated that the effective response of Fire-Rescue during the 2007 Firestorm saved over 6,000 homes from damage or destruction. More importantly, highly coordinated efforts with the Police Department resulted in the safe evacuation of over 200,000 City residents in the path of fire. As a result of these efforts, no resident or safety response personnel lives were lost due to this wide-spread natural disaster. Lessons learned and adjustments made following the Cedar fire enabled this improved response. Lessons learned during the 2007 Firestorm have also been identified and recommendations for additional improvement will be implemented by the Department through its tactical plan.

A less visible, but highly significant accomplishment was progress made to replace the Department's aging fleet of emergency response apparatus that was made possible by a 66% increase in equipment funding over the past two years. Eight new fire engines were placed into service this year. In addition, there are nine new engines and five trucks currently being outfitted or pending delivery. This includes a new bomb squad response apparatus that replaces one that is 20 years old, two water tenders to provide a water supply in areas where no fire hydrants exist or service has been disrupted, and a foam tender that replaces an apparatus based on a 1958 chassis. The Department

was also awarded a Fire Act Grant requiring a City match to purchase a Heavy Rescue apparatus for use in rescue operations in all-risk disaster events. Lastly, the construction of the Pacific Highlands Fire Station which entered service in February 2008, will address inadequate response times currently experienced by the adjacent communities.

Fire-Rescue also completed its Business Process Reengineering (BPR) study this year. This comprehensive review of 19 areas of Department operations resulted in the development of 69 recommendations for efficiency and effectiveness improvements. Many of these recommendations will be implemented within the existing budget or at relatively modest cost. As part of its BPR, the Department also developed its tactical plan and performance measures. These documents will enable the Department to focus its efforts on key activities, more effectively plan to accomplish critical projects, gauge the effectiveness of its efforts, and make adjustments necessary to realize the goals and objectives it has established.

Budget Dollars at Work: Performance Expectations

Goal 1: Maintain the resources necessary for rapid response in emergency situations

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of initial unit emergency response arrival within NFPA 1710 guideline of 5 minutes or less (by fire station district)	52%	51.9%	57%[1]
2. Percent of effective fire force emergency response arrival within NFPA 1710 guideline of 9 minutes or less (by fire station district)	70%	67.4%	75%[2]
3. Percent of 911 calls answered in 10 seconds or less after transfer to Fire/EMS dispatch	93%	75.5%[3]	90%[4]
4. Percent of emergency calls processed within 1 minute	6%	20.9%	90%[5]
5. Percent of structure fires confined to area or room of origin	41%	9%[6] (excludes Witch Fire)	41%
6. Number of fire deaths per 100,000 population	0	0	0
7. Number of fire injuries per 100,000 population	2.2	1.2	0
8. Structure fire loss on vegetation fires when fire-rescue helicopter is on initial response	$208,000	$10,156 (excludes Witch Fire)	<$200,000
9. Percent of time HazMat unit responds within 60 minute timeframe established by the Joint Powers Authority	100%	98.3%	90%
10. Percent of incidents where spontaneous return of patient circulation is achieved when first responders arrive within NFPA 1710 guidelines	18%	19.3%	23%

[1] National Fire Protection Association 1710 guideline is 5 minutes (1 min. for notification and 4 min. travel time) or less 90% of the time. Target reflects interim goal.
[2] National Fire Protection Association 1710 guideline is 9 minutes (1 min. for notification and 8 min. travel time) or less 90% of the time. Target reflects interim goal.
[3] Fire/Rescue will be running further reports to break down statistics by individual call takers to see if the problem is isolated to certain call takers or if it is a wide spread issue.
[4] National standard is 10 seconds or less 90 percent of the time.
[5] National Fire Protection Association 1710 guideline is 1 minute or less 90 percent of the time. Notification of responding ambulance unit prior to call triage completion was reinstated on January 1, 2008 and will result in a significant improvement in 1 minute call processing percentage in Fiscal Year 2009.
[6] Low value is thought to result from a combination of data entry inconsistencies, delayed emergency reporting and increasing response times. Additional training will be provided on data entry criteria.

Fire-Rescue

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
11. Percent EMS response time complies with City-wide standards (by service area)	90%	91%	90%
12. Ratio of drownings to beach attendance at guarded beaches (U.S. Lifeguard Association standard is 1 for every 18 million)	1:24M	1:21M	1:24M
13. Percent of annual fire inspections completed within 90 days of due date	NA	74%	90%
14. Percent of privately owned parcels subject to brush management regulation inspected for compliance annually.	0%	16%	50%

Goal 2: Ensure effective leadership for the efficient provision of fire-rescue services

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Cost/Loss Index (budget per capita + fire loss per capita)	$185	$170 (excludes Witch Fire)	$190

Goal 3: Provide exceptional customer service

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Customer satisfaction index using City Surveys	4.95	4.9	4.5[7]
2. EMS customer satisfaction survey results	4	4.5	4+[8]
3. Percent of customer service events attended when attendance is requested	97%	97%	95%

Goal 4: Develop and maintain a skilled fire-rescue workforce

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of active Operations personnel completing priority training	N/A	100%	100%
2. Reportable injury/illness incident rate per 100 full-time employees	11	9.8[9]	10
3. Percent of emergency vehicle responses that are accident-free	99.98%	99.99%	100%

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Sizing Data					
Number of firefighters	888	902	916	940	955
Number of firefighters per 100,000 population[10]	68	69	69	71	71
Number of lifeguards (total permanent and hourly personnel expressed as a fulltime equivalent - FTE)	125	125	125	125	125

[7] Based on scale of 1 to 5 with 5 indicating the highest satisfaction rating.
[8] Based on scale of 1 to 5 with 5 indicating excellent service.
[9] Data through 3rd Quarter of Fiscal Year 2008.
[10] Population of the City of San Diego and source: 1.3 million SANDAG (2007 data).

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Number of lifeguards per 100,000 beach visitors at guarded beaches[11]	.54	.59	.59	.59	.59
Percent of fire station response districts compliant with NFPA guideline of 9 square miles or less	N/A	73%	73%	75%	75%
Number of front line fire engines	45	45	46	47	47
Number of reserve fire engines[12]	14	14	18	21	22
Number of front line trucks	12	12	12	12	13
Number of reserve trucks[12]	5	5	5	7	6
Percent of fire apparatus within 15 year service life	N/A	62%	53%	74%	75%
Number of front line lifeguard vessels (includes inboards, outboards and Personal Water Crafts)	20	20	20	20	20
Number of lifeguard vehicles	33	33	33	35	35
Workload Data					
Number of fire calls	3,401	3,579	3,349	4,428	3,580
Number of medical responses	79,853	84,882	87,789	91,872	93,860
Number of medical transports	60,968	64,916	67,959	70,810	74,000
Number of preventative acts on the beaches/ocean	186,606	160,978	250,769	219,912	200,000
Number of medical aid responses by lifeguards	3,594	3,207	3,194	3,357	3,200
Number of boat rescues/interventions	409	359	390	395	400

[11]Based on average attendance by month: San Diego Lifeguard-Monthly Statistics

[12] Reserve fire engines and trucks are provided to allow for replacement of front line fire engines and trucks temporarily unavailable due to maintenance, deployment on strike teams, or during large scale emergencies. While the City has consistently had reserve fire engines and trucks, these apparatus have not been consistently operational and available for service. At the time Fleet Services was consolidated (July 1, 2007), only one reserve Type 1 fire engine was available. When the wild fires broke out on October 21, 2007, all 20 reserve Type 1 fire engines were available. Other emergency vehicles had similar levels of readiness.

Department Summary

Fire-Rescue								
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**		FY 2008-2009 CHANGE
Positions		1,279.16		1,223.90		**1,249.03**		25.13
Personnel Expense	$	158,377,241	$	159,715,082	**$**	**167,597,820**	$	7,882,738
Non-Personnel Expense	$	21,235,742	$	28,563,404	**$**	**31,861,665**	$	3,298,261
TOTAL	$	179,612,983	$	188,278,486	**$**	**199,459,485**	$	11,180,999

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Fire-Rescue			
Administrative Services	8.00	7.00	**8.00**
Communications	44.67	44.67	**48.67**
Education & Training	9.50	9.50	**9.50**
Emergency Services	885.43	892.99	**907.12**
EMS-Fire	5.00	5.00	**5.00**
Fire Prevention	40.00	41.00	**47.00**
Human Resources	10.00	10.00	**10.00**
Lifeguard Services	129.34	128.34	**128.34**
Management	7.00	7.00	**7.00**
Special Operations	16.00	16.00	**16.00**
Support Services	36.32	14.00	**14.00**
Total	**1,191.26**	**1,175.50**	**1,200.63**
EMERGENCY MEDICAL SERVICES			
Emergency Medical Services Fund			
Emergency Medical Services	87.90	48.40	**48.40**
Total	**87.90**	**48.40**	**48.40**
DEPARTMENT TOTAL	**1,279.16**	**1,223.90**	**1,249.03**

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Fire-Rescue			
Administrative Services	$ 732,497	$ 692,951	**$ 873,021**
Communications	$ 6,257,985	$ 5,867,327	**$ 6,643,065**
Education & Training	$ 2,399,420	$ 2,527,050	**$ 2,658,435**
Emergency Services	$ 132,412,600	$ 139,255,933	**$ 147,839,287**

Fire-Rescue

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Fire-Rescue			
EMS-Fire	$ 2,111,680	$ 1,392,380	**$ 1,252,477**
Fire Prevention	$ 4,600,349	$ 4,688,834	**$ 5,668,206**
Fire Safety Sales Tax Transfer	$ 1,629,458	$ 1,621,208	**$ 1,611,208**
Fire-Rescue	$ (10,943,291)	$ (5,265,143)	**$ (6,595,500)**
Human Resources	$ 3,047,840	$ 3,033,696	**$ 3,059,273**
Lifeguard Services	$ 15,616,136	$ 16,174,521	**$ 16,846,653**
Management	$ 1,091,969	$ 1,044,587	**$ 1,429,985**
Special Operations	$ 2,401,806	$ 2,597,230	**$ 2,967,229**
Support Services	$ 8,151,211	$ 6,312,524	**$ 6,443,438**
Total	**$ 169,509,660**	**$ 179,943,098**	**$ 190,696,777**
EMERGENCY MEDICAL SERVICES			
Emergency Medical Services Fund			
Administration Support	$ -	$ -	**$ 3,824**
Communications Center	$ 54,944	$ 36,523	**$ 11,271**
Emergency Medical Services	$ 8,345,244	$ 6,631,445	**$ 7,090,193**
Total	**$ 8,400,188**	**$ 6,667,968**	**$ 7,105,288**
FIRE AND LIFEGUARD FACILITIES FUND			
Fire and Lifeguard Facilities Fund			
Administrative Expense	$ 73,677	$ 46,212	**$ 46,212**
Lease Payments	$ 1,629,458	$ 1,621,208	**$ 1,611,208**
Total	**$ 1,703,135**	**$ 1,667,420**	**$ 1,657,420**
DEPARTMENT TOTAL	**$ 179,612,983**	**$ 188,278,486**	**$ 199,459,485**

Significant Budget Adjustments

GENERAL FUND

Fire-Rescue	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments	0.00	$ 12,238,872	$ 0
Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.			

Significant Budget Adjustments

GENERAL FUND

Fire-Rescue	Positions	Cost	Revenue
Support for Helicopter Program Addition of 6.60 Fire Captains, 3.20 Fire Fighter IIs, and support costs which includes equipment, repairs, insurance, and flight special pay. In Fiscal Year 2009 Fire-Rescue is approved to acquire a second Fire Helicopter.	9.80	$ 2,146,571	$ 0
One-Time Expenditure Additions Increase for necessary ongoing and one-time expenses, which include equipment, mandated registration fees, and repairs.	0.00	$ 1,335,248	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 932,139	$ 0
New Facility Annualization Addition of 1.10 Fire Captain, 1.09 Fire Engineer, and 2.14 Fire Fighter II to support full-year operations at Station 47 in Pacific Highlands.	4.33	$ 765,568	$ 0
Funding of Terminal Leave Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.	0.00	$ 615,464	$ 0
Support for Brush Management Addition of 6.00 Code Compliance Officers to provide enhanced brush management capability within the City of San Diego.	6.00	$ 436,914	$ 0
Fuel Expenditures Adjustment to reflect an increase in budgeted fuel expenditures to mitigate rising fuel costs for existing apparatus and the addition of a second Fire-Rescue helicopter.	0.00	$ 400,208	$ 0
Support for Fire Dispatch Services Addition of 4.00 Fire Dispatchers to support the incorporation of dispatch services for the City of Chula Vista. Additional fire dispatch services allow for improved cooperation between San Diego Fire-Rescue and the Chula Vista Fire Department.	4.00	$ 384,291	$ 460,000
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 261,005	$ 0
Support for Lease Payments Increase for lease-purchase payments scheduled in Fiscal Year 2009 for Fire-Rescue apparatus.	0.00	$ 186,884	$ 0

Fire-Rescue

Significant Budget Adjustments

GENERAL FUND

Fire-Rescue	Positions	Cost	Revenue
Funding for Lifeguard Tower Addition of staffing costs to support the Children's Pool lifeguard station.	0.00	$ 162,000	$ 0
Fire Fighter Bill of Rights Addition of 1.00 Fire Battalion Chief to implement and manage the duties detailed within the Firefighters Procedural Bill of Rights.	1.00	$ 161,784	$ 0
Sales Tax Transfer Allocation Reduction of the sales tax transfer allocation for Fire and Lifeguard Facilities debt service payments.	0.00	$ (10,000)	$ 0
Lifeguard Business Process Reengineering (BPR) Adjustment to reflect the budgetary implementation of the Lifeguard BPR. Implementation includes the move of permanent lifeguard positions to a year-round 4/10 work schedule. This conversion allows for regularly scheduled training to be conducted on straight time, resulting in a decrease of overtime.	0.00	$ (380,890)	$ 0
One-Time Expenditure Removal Reduction in one-time expenditures which includes equipment purchases, specialized training, and prior year lease payments.	0.00	$ (1,029,028)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (7,853,351)	$ 0

EMERGENCY MEDICAL SERVICES

Emergency Medical Services Fund	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 193,789	$ 0
Support for Outlay Increase in reimbursable outlay expenses associated with anticipated Emergency Medical Services system enhancements.	0.00	$ 220,000	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 10,513	$ 0

Significant Budget Adjustments

EMERGENCY MEDICAL SERVICES

Emergency Medical Services Fund	Positions	Cost	Revenue
Support for Special Pay Increase in reimbursable special pay expenses associated with ambulance staffing reconfigurations.	0.00	$ 9,755	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 3,263	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ (48,177)

FIRE AND LIFEGUARD FACILITIES FUND

Fire and Lifeguard Facilities Fund	Positions	Cost	Revenue
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (10,000)	$ 0

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ 104,905,943	$ 105,628,843	**$ 111,776,538**
Fringe Benefits	$ 53,471,298	$ 54,086,239	**$ 55,821,282**
SUBTOTAL PERSONNEL	$ 158,377,241	$ 159,715,082	$ **167,597,820**
NON-PERSONNEL			
Supplies & Services	$ 12,284,925	$ 21,964,733	**$ 23,941,855**
Information Technology	$ 1,183,880	$ 627,411	**$ 827,195**
Energy/Utilities	$ 3,091,786	$ 2,781,118	**$ 3,359,189**
Equipment Outlay	$ 4,675,151	$ 3,190,142	**$ 3,733,426**
SUBTOTAL NON-PERSONNEL	$ 21,235,742	$ 28,563,404	$ **31,861,665**
TOTAL	$ 179,612,983	$ 188,278,486	$ **199,459,485**

Revenues by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Licenses and Permits	$ 134,400	$ 137,780	**$ 137,780**

Fire-Rescue

Revenues by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Fines, Forfeitures, and Penalties	$ 3,000	$ 1,000	**$ 1,000**
Revenue from Money & Property	$ 169,588	$ 168,488	**$ 168,488**
Revenue from Other Agencies	$ 1,906,308	$ 238,000	**$ 698,000**
Charges for Current Services	$ 12,518,386	$ 8,558,145	**$ 8,558,145**
Other Revenues	$ 11,000	$ 11,000	**$ 11,000**
TOTAL	$ 14,742,682	$ 9,114,413	**$ 9,574,413**

Salary Schedule

GENERAL FUND

Fire-Rescue

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
1104	Account Clerk	1.00	**1.00**	$ 37,878	$ 37,878
1105	Administrative Aide I	1.00	**1.00**	$ 43,820	$ 43,820
1106	Sr Management Analyst	1.00	**1.00**	$ 71,273	$ 71,273
1107	Administrative Aide II	6.00	**6.00**	$ 50,492	$ 302,952
1156	Asst Fire Marshal	1.00	**1.00**	$ 99,232	$ 99,232
1218	Assoc Management Analyst	3.00	**3.00**	$ 64,335	$ 193,005
1238	Payroll Supv	1.00	**1.00**	$ 47,683	$ 47,683
1250	Fleet Parts Buyer	1.00	**1.00**	$ 53,769	$ 53,769
1273	Building Maintenance Supv	1.00	**1.00**	$ 74,804	$ 74,804
1348	Info Systems Analyst II	3.00	**3.00**	$ 64,077	$ 192,230
1349	Info Systems Analyst III	2.00	**2.00**	$ 71,601	$ 143,202
1356	Code Compliance Officer	2.00	**8.00**	$ 44,492	$ 355,937
1393	Customer Services Supv	2.00	**2.00**	$ 65,867	$ 131,733
1426	Communications Technician	1.00	**1.00**	$ 69,589	$ 69,589
1437	Equipment Mechanic	1.00	**1.00**	$ 52,941	$ 52,941
1452	Motive Service Technician	1.00	**1.00**	$ 40,857	$ 40,857
1453	Fire Battalion Chief	26.30	**27.30**	$ 99,463	$ 2,715,339
1456	Fire Captain	231.55	**239.25**	$ 85,466	$ 20,447,735
1458	Fire Engineer	219.27	**220.36**	$ 74,023	$ 16,311,813
1461	Fire Fighter I	20.00	**20.00**	$ 41,214	$ 824,285
1462	Fire Fighter II	415.37	**420.71**	$ 62,773	$ 26,409,301
1464	Fire Dispatcher	29.00	**33.00**	$ 49,287	$ 1,626,468
1475	Fire Prevention Inspector II	20.00	**20.00**	$ 74,144	$ 1,482,887
1476	Fire Prevention Supv	5.00	**5.00**	$ 85,064	$ 425,318
1518	Fire Dispatch Supv	5.00	**5.00**	$ 55,722	$ 278,608
1532	Intermediate Stenographer	1.00	**1.00**	$ 38,941	$ 38,941
1535	Clerical Assistant II	16.00	**16.00**	$ 35,402	$ 566,428
1587	Marine Safety Captain	1.00	**1.00**	$ 101,640	$ 101,640

Salary Schedule

GENERAL FUND

Fire-Rescue

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1589	Marine Safety Lieutenant	4.00	**4.00**	$	84,965	$	339,860
15911	Lifeguard I	28.54	**28.54**	$	39,079	$	1,115,308
1592	Lifeguard Sergeant	14.95	**14.95**	$	70,782	$	1,058,193
1593	Lifeguard II	59.85	**59.85**	$	59,040	$	3,533,530
1601	Construction Estimator	2.00	**2.00**	$	65,184	$	130,368
1603	Lifeguard III	15.00	**15.00**	$	65,462	$	981,930
1614	Org Effectiveness Specialist II	2.00	**2.00**	$	64,735	$	129,469
1615	Org Effectiveness Supv	1.00	**1.00**	$	80,404	$	80,404
1648	Payroll Specialist II	3.00	**3.00**	$	41,507	$	124,520
1746	Word Processing Operator	2.00	**2.00**	$	37,689	$	75,378
1750	Project Assistant	1.00	**1.00**	$	69,959	$	69,959
1751	Project Officer I	1.00	**1.00**	$	79,940	$	79,940
1777	Public Info Officer	1.00	**1.00**	$	52,516	$	52,516
1871	Sr Public Information Officer	1.00	**1.00**	$	64,783	$	64,783
1876	Executive Secretary	1.00	**1.00**	$	52,009	$	52,009
1879	Sr Clerk/Typist	3.00	**3.00**	$	43,313	$	129,939
1902	Storekeeper I	1.00	**1.00**	$	41,330	$	41,330
1903	Storekeeper II	1.00	**1.00**	$	45,490	$	45,490
1926	Info Systems Analyst IV	1.00	**1.00**	$	79,816	$	79,816
2154	Asst Fire Chief	2.00	**2.00**	$	144,487	$	288,974
2160	Fire Chief	1.00	**1.00**	$	164,998	$	164,998
2236	Assistant to Fire Chief	1.00	**1.00**	$	114,113	$	114,113
2237	Deputy Fire Chief	8.00	**8.00**	$	133,592	$	1,068,736
2270	Program Manager	1.67	**1.67**	$	97,243	$	162,395
2280	Lifeguard Chief	1.00	**1.00**	$	120,461	$	120,461
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(7,344,992)
	Admin Assign Pay	0.00	**0.00**	$	-	$	418,000
	Airport Transfer	0.00	**0.00**	$	-	$	63,290
	Annual Pump Testing	0.00	**0.00**	$	-	$	85,497
	ASE Cert	0.00	**0.00**	$	-	$	15,953
	Bilingual - Fire	0.00	**0.00**	$	-	$	183,206
	Bilingual - Regular	0.00	**0.00**	$	-	$	29,939
	Breathing Apparatus Rep	0.00	**0.00**	$	-	$	56,113
	Class B	0.00	**0.00**	$	-	$	674
	Cliff Rescue Inst Pay	0.00	**0.00**	$	-	$	29,985
	D Division Pay	0.00	**0.00**	$	-	$	77,724
	Dispatch Cert Pay	0.00	**0.00**	$	-	$	96,963
	Dive Team Pay	0.00	**0.00**	$	-	$	79,859
	Emergency Medical Tech	0.00	**0.00**	$	-	$	6,767,746
	Explosive Ord Sqd (Fire)	0.00	**0.00**	$	-	$	72,172

Fire-Rescue

Salary Schedule

GENERAL FUND

Fire-Rescue

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
	Fire Admin Assign Pay	0.00	**0.00**	$	-	$	251,245
	Flight Pay	0.00	**0.00**	$	-	$	127,020
	Hazardous Mat. Squad (Fire)	0.00	**0.00**	$	-	$	244,275
	Holidays	0.00	**0.00**	$	-	$	110,023
	Hose Repair	0.00	**0.00**	$	-	$	91,048
	K-9 Handler Fire	0.00	**0.00**	$	-	$	4,832
	Ladder Repair	0.00	**0.00**	$	-	$	91,048
	Metro Arson Strike Team	0.00	**0.00**	$	-	$	27,758
	Overtime Budgeted	0.00	**0.00**	$	-	$	16,372,827
	Param Splty Pay	0.00	**0.00**	$	-	$	10,172
	Paramedic Pay	0.00	**0.00**	$	-	$	2,346,673
	River Rescue Team-Full Time	0.00	**0.00**	$	-	$	60,724
	Small Eq Repair	0.00	**0.00**	$	-	$	37,128
	Split Shift Pay	0.00	**0.00**	$	-	$	90,168
	Standby Pay	0.00	**0.00**	$	-	$	31,089
	Star Team Paramedic	0.00	**0.00**	$	-	$	57,738
	Temporary Help	0.00	**0.00**	$	-	$	1,644,960
	Termination Pay Annual Leave	0.00	**0.00**	$	-	$	1,261,042
	Vacation	0.00	**0.00**	$	-	$	899,631
	Total	1,175.50	**1,200.63**			**$**	**107,635,617**

EMERGENCY MEDICAL SERVICES

Emergency Medical Services Fund

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1453	Fire Battalion Chief	2.00	**2.00**	$	99,463	$	198,926
1456	Fire Captain	3.00	**3.00**	$	85,466	$	256,398
1462	Fire Fighter II	10.60	**10.60**	$	62,773	$	665,396
1507	Paramedic II	12.20	**12.20**	$	54,286	$	662,294
1517	Emergency Medical Technician	17.60	**17.60**	$	31,685	$	557,658
1535	Clerical Assistant II	1.00	**1.00**	$	35,402	$	35,402
1879	Sr Clerk/Typist	1.00	**1.00**	$	43,313	$	43,313
2237	Deputy Fire Chief	1.00	**1.00**	$	133,592	$	133,592
	Emergency Medical Tech	0.00	**0.00**	$	-	$	123,230
	Fire Admin Assign Pay	0.00	**0.00**	$	-	$	39,209
	Overtime Budgeted	0.00	**0.00**	$	-	$	775,102
	Param Splty Pay	0.00	**0.00**	$	-	$	512,990
	Paramedic Pay	0.00	**0.00**	$	-	$	133,661

Salary Schedule

EMERGENCY MEDICAL SERVICES

Emergency Medical Services Fund

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
	Paramedic Recert Bonus	0.00	**0.00**	$	-	$	3,750
	Total	48.40	**48.40**			**$**	**4,140,921**
FIRE-RESCUE TOTAL		1,223.90	**1,249.03**			**$**	**111,776,538**

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

EMERGENCY MEDICAL SERVICES FUND 10246

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 364,550	$ 102,515	**$ 1,933,198**
Designated Reserve	$ 500,000	$ 102,515	**$ 912,534**
Reserve for Encumbrances	$ -	$ -	**$ 254,900**
Subsidy Reserve	$ -	$ 500,000	**$ 500,000**
TOTAL BALANCE	$ 864,550	$ 705,030	**$ 3,600,632**
REVENUE			
FY 2006 SDMSE, LLC Profit	$ 220,000 (1)	$ -	**$ -**
FY 2007 SDMSE, LLC Profit	$ -	$ 500,000	**$ -**
FY 2008 SDMSE, LLC Profit	$ -	$ -	**$ 500,000**
Reimbursements from Fire-Rescue General Fund	$ 496,725	$ 176,559	**$ 179,619**
Reimbursements from General Fund/601	$ 1,305,719	$ 1,362,368	**$ 1,338,209**
San Diego Medical Services Enterprise, LLC Fees	$ 6,115,709	$ 5,336,545	**$ 5,309,467**
TOTAL REVENUE	$ 8,138,153	$ 7,375,472	**$ 7,327,295**
TOTAL BALANCE AND REVENUE	$ 9,002,703	$ 8,080,502	**$ 10,927,927**
OPERATING EXPENSE			
Emergency Medical Services Communications	$ 54,944	$ 41,558	**$ 51,421**
Emergency Medical Services Operations	$ 8,345,244	$ 6,626,410	**$ 7,053,867**
TOTAL OPERATING EXPENSE	$ 8,400,188	$ 6,667,968	**$ 7,105,288**
TOTAL EXPENSE	$ 8,400,188	$ 6,667,968	**$ 7,105,288**
RESERVE			
Designated Reserve	$ 500,000	$ 500,000	**$ 500,000**
TOTAL RESERVE	$ 500,000	$ 500,000	**$ 500,000**
TOTAL RESERVE	$ 500,000	$ 500,000	**$ 500,000**
BALANCE	$ 102,515	$ 912,534	**$ 3,322,639**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 9,002,703	$ 8,080,502	**$ 10,927,927**

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) In Fiscal Year 2007, the profit distribution as of 3/26/07 was $700,000. The budgeted profit distribution was $220,000.

Revenue and Expense Statement (Non-General Fund)

FIRE/LIFEGUARD FACILITIES FUND 10253

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 154,531	$ 125,966	**$ 200,000**
TOTAL BALANCE	$ 154,531	$ 125,966	**$ 200,000**
REVENUE			
Safety Sales Tax - Fire Facilities	$ 1,385,039	$ 1,378,027	**$ 1,383,801**
Safety Sales Tax - Lifeguard Facilities	$ 244,419	$ 243,181	**$ 237,407**
TOTAL REVENUE	$ 1,629,458	$ 1,621,208	**$ 1,621,208**
TOTAL BALANCE AND REVENUE	$ 1,783,989	$ 1,747,174	**$ 1,821,208**
OPERATING EXPENSE			
Administrative Services	$ 73,677	$ 46,212	**$ 46,212**
Lease Payments	$ 1,629,458	$ 1,621,208	**$ 1,611,208**
TOTAL OPERATING EXPENSE	$ 1,703,135	$ 1,667,420	**$ 1,657,420**
TOTAL EXPENSE	$ 1,703,135	$ 1,667,420	**$ 1,657,420**
BALANCE	$ 80,854	$ 79,754	**$ 163,788**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 1,783,989	$ 1,747,174	**$ 1,821,208**

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.



Office of Homeland Security

Office of Homeland Security



Department Description

The San Diego Office of Homeland Security (SD-OHS) oversees the City's preparation for major disasters by coordinating disaster planning efforts and training of City employees; assisting with the integration of emergency plans in a collaborative environment; ensuring the flow of information to the public and business community to assist in emergency preparation and response; interfacing with county, State and federal jurisdictions; securing and managing grants from federal and state agencies related to homeland security, disaster preparedness, response, recovery, and mitigation.

SD-OHS maintains the City's Emergency Operations Center (EOC) in a ready-to-activate status, manages the EOC during responses to multi-department and City-wide emergencies to support incident response activities, and maintains City-wide response capabilities.

SD-OHS promotes risk awareness, mitigation and response strategies among residents, the business community, and City government by providing leadership in cooperative, collaborative partnerships with other City departments, the business community, academic institutions, as well as with surrounding city, county, and state jurisdictions. SD-OHS also works closely with the Department of Defense and other federal agencies located within the City and surrounding area. Through collaborative partnerships with academic institutions and the business community under the auspices of the San Diego Unified Disaster Council, SD-OHS assists City departments in validating needs and identifying cost-effective technologies related to disaster programs.

SD-OHS coordinates recovery and mitigation programs for the City by collecting timely disaster-related data and coordinating applications for state and federal grant programs related to disaster preparedness, response, recovery, and mitigation. These grant programs provide a vital source of revenue to offset the costs of natural and man-made disasters.

The Department’s mission is:

To effectively prevent, prepare for, respond to, and recover from natural or man-made disasters

Office of Homeland Security

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Build a sustainable organization
Homeland Security, Disaster Preparedness, and Emergency Management are core functions of a municipal government. To build a sustainable organization, a trained and skilled workforce focused on the Department's mission and goals is needed to ensure effectiveness and stability. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Promote the intrinsic value of OHS to the City
- Develop a trained and skilled workforce
- Increase innovation that promotes improvement
- Maintain an environment that recognizes and rewards high performing teams
- Establish a culture that encourages employee participation and growth

Goal 2: Establish a robust, integrated, and comprehensive emergency preparedness and response platform
A comprehensive emergency preparedness and response program requires developed plans that are trained to and exercised on a regular basis. Effective plans require a collaborative and coordinated approach in partnership with regional stakeholders and key City departments. The Department will move toward accomplishing this goal by focusing on the following objective.

- Collaborate and coordinate in the development of program components

Goal 3: Coordinate internal and external resources (people, equipment, and services) in collaboration with governmental and private sector partners before, during, and after major emergencies or disasters
The success of any disaster preparedness and emergency management program is contingent upon the development and fostering of collaborative working relationships with key stakeholders. This relationship building strengthens cooperative efforts, facilitates effective response activities, and ensures information sharing. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Establish and maintain key interagency and jurisdictional working relationships
- Expand the development and use of contracts, agreements, and memoranda of understanding
- Maintain operational readiness of the EOC

Goal 4: Establish sound fiscal practices
To effectively manage and administer financial programs, sound fiscal practices are required. The goal of OHS is to ensure the integrity of its grant program and general fund through the development and implementation of internal control principles and controls, the certification of staff in grant management principles, and the development of protocols and procedures for monitoring and auditing of grant sub-recipients. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Effectively manage and administer grant programs
- Effectively manage and administer the OHS General Fund budget

Service Efforts and Accomplishments

The Homeland Preparedness Coordination Council meets on an as-needed basis to provide oversight for the Homeland Preparedness Program. The departments represented in the Council include the Mayor's Office, Office of Homeland Security, Police Department, Fire-Rescue Department, General Services, Development Services, Park and Recreation, Metropolitan Wastewater, and Water Departments. Representatives from other departments are included as necessary.

The City is currently the sub-grantee of the Department of Homeland Security's Homeland Security Grant Program (HSGP) funds for Fiscal Years 2006 and 2007 under the Urban Area Security Initiative (UASI) Grant Program. SD-OHS led the development and update of an Urban Area Needs Assessment and Security Strategy. SD-OHS administers and manages the UASI grant funds for the San Diego Urban Area which includes 18 incorporated cities, unincorporated County areas, and all political subdivisions. Additionally, the City receives grant funds as a sub-

recipient under the State Homeland Security Grant Program, Emergency Management Performance Grant, and the Law Enforcement Terrorism Prevention Program. City OHS manages and administers $28.7 million under the various grant programs for the region and oversees the $4.6 million in funds directly allocated to the City for prevention, emergency planning, training, and specialized equipment for our first responders.

Under the Department's Recovery Program, SD-OHS manages projects totaling $6.9 million in obligated public assistance funds and has applied for an additional $50 million as a result of two disasters in October 2007. The Department continues to work with the Governor's Office of Emergency Services, the Federal Emergency Management Agency, and the Federal Highway Administration on disaster recovery for a number of disasters since 2003.

- The Cedar Fire disaster from October 2003 is pending State closure. SD-OHS in the process of finalizing reimbursement of the federal and State retention funds. To date, the City of San Diego has recovered a total of $3.5 million for project costs and $191,000 in administrative allowances.
- The severe winter storms in late Calendar Year 2004 and early Calendar Year 2005 resulted in major damage to public land and facilities caused by flooding, debris flows, mudslides, and sinkholes. Gubernatorial proclamations and presidential declarations of two major disasters for California allowed the City to apply for State and federal assistance. As of December 2007, the City has recovered $4.6 million for two storm periods from December 27, 2004 through January 11, 2005, and February 16, 2005 through February 23, 2005, and expects to receive an additional $7.2 million for projects in process. SD-OHS continues to work with the Governor's Office of Emergency Services, the Federal Emergency Management Agency, and the Federal Highway Administration on recovering costs incurred for these disasters.
- The Soledad Mountain Landslide disaster that occurred on October 3, 2007, resulted in approximately $26 million in response efforts and damages to public land and facilities. The Southern California Wildfire disaster that began on October 21, 2007, resulted in approximately $24 million in response efforts and damages to public land and facilities. SD-OHS is working with the Governor's Office of Emergency Services, the Federal Emergency Management Agency, and the Federal Highway Administration in the recovery of eligible costs for these disaster projects.

Additionally, the Response and Recovery Program leads the management of the City's Emergency Operations Center; the City's participation in the San Diego County Multi-Jurisdictional Hazard Mitigation Plan; and administrative efforts for the Pre-Disaster Mitigation Seismic Retrofit Water Line Project, the Pre-Disaster Flood Mitigation Grant Program Flood Plan, and the Hazard Mitigation Grant Programs for Open Space Brush Management totaling $5.4 million.

Budget Dollars at Work: Performance Expectations

Goal 1: Build a sustainable organization

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Peer review score on competitive homeland security grant application	N/A	N/A[1]	85%

Goal 2: Establish a robust, integrated and comprehensive emergency preparedness and response platform

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of required emergency preparedness and recovery plans in place	29%	25%	60%
2. Percent of emergency preparedness and recovery plans that contain an established completion and revision timeline	29%	100%	100%

[1] Delayed grant cycle resulted in score being released in Quarter 1 of Fiscal Year 2009

Office of Homeland Security

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
3. Percent deviation from established completion and revision timelines for emergency preparedness and recovery plans	0%	0%	No more than 10%
4. Percent of recommendations from after-action reports on exercises and/or disasters that have been addressed and/or implemented	100%	94%	100%

Goal 3: Coordinate internal and external resources in collaboration with governmental and private sector partners before, during, and after major emergencies or disasters

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of contracts/agreements for which a needs assessment review is conducted	100%	100%	100%
2. Percent of Emergency Operations Center (EOC) staff trained for their respective positions/roles	30%	74%	100%
3. Percent of Emergency Operations Center (EOC) positions that are staffed	79%	81%	100%
4. Percent of requested eligible emergency response funds reimbursed by the State or Federal government after disaster response	94%	35%[2]	94%

Goal 4: Establish sound fiscal practices

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of grants and sub-recipient grants for which an internal control audit is performed each year (as required by US Office of Management and Budget Circular 133)	100%	100%	100%
2. Percent of sub-recipients receiving external monitoring assessments performed each year	100%	16%[3]	100%

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Workload Data					
Value of multi-year grant dollars managed for City prevention and emergency planning efforts and training /equipment for first responders	$18.7M	$19.3M	$20.6M	$3.9M	$3.9M
Value of multi-year grant funds managed for regional projects	$16.8M	$16.2M	$21.3M	$29.3M	$30.4M
Number of applications for federal or state emergency funds completed to reimburse the City for disaster response	9	3	0	0	N/A[4]
Number of infrastructure security measures installed for critical City facilities	0	0	15	0	0

[2] On track to collect all eligible funds in Fiscal Year 2009
[3] Limited staff and multiple grant closeouts stalled a majority of monitoring assessments to Fiscal Year 2009
[4] Applications will be filed for all eligible disasters

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	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Number of community Emergency Preparedness events attended	N/A	N/A	2	2	2
Number of presentations made at Public Safety and Neighborhood Services meetings	N/A	N/A	2	4	4
Number of public safety job fairs participated in	N/A	N/A	1	2	2
Number Emergency Operations Center (EOC) and alternate Emergency Operations Center (EOC) assessments conducted	1	1	2	4	4
Number of regional exercises of the Emergency Operations response network participated in	4	6	3	1	1
Number of tests of the City's Emergency Notification System that include a feedback mechanism for community input on effectiveness	N/A	N/A	N/A	4	4

Office of Homeland Security

Department Summary

Office of Homeland Security								
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**		FY 2008-2009 CHANGE
Positions		11.40		11.35		**11.35**		0.00
Personnel Expense	$	1,145,161	$	1,193,237	**$**	**1,183,843**	$	(9,394)
Non-Personnel Expense	$	417,605	$	588,005	**$**	**420,065**	$	(167,940)
TOTAL	$	1,562,766	$	1,781,242	**$**	**1,603,908**	$	(177,334)

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Office of Homeland Security			
Administration and Finance	5.00	5.00	**5.00**
Plans and Training	4.70	6.00	**6.00**
Response and Outreach	1.70	0.35	**0.35**
Total	**11.40**	**11.35**	**11.35**

Department Expenditures

		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**
GENERAL FUND						
Office of Homeland Security						
Administration and Finance	$	842,117	$	1,031,122	**$**	**898,889**
Exercises	$	4,840	$	4,840	**$**	**4,840**
Office of Homeland Security	$	(2,592)	$	(2,095)	**$**	**(31,036)**
Plans and Training	$	511,408	$	687,191	**$**	**676,074**
Response and Outreach	$	206,993	$	60,184	**$**	**55,141**
Total	**$**	**1,562,766**	**$**	**1,781,242**	**$**	**1,603,908**

Office of Homeland Security

Significant Budget Adjustments

GENERAL FUND

Office of Homeland Security	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 21,642	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 3,577	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ (218,097)
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (18,869)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (31,036)	$ 0
Savings from the Five-Year Financial Outlook Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules.	0.00	$ (152,648)	$ 0

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ 773,114	$ 789,074	**$ 786,848**
Fringe Benefits	$ 372,047	$ 404,163	**$ 396,995**
SUBTOTAL PERSONNEL	$ 1,145,161	$ 1,193,237	$ **1,183,843**
NON-PERSONNEL			
Supplies & Services	$ 221,638	$ 321,342	**$ 328,500**
Information Technology	$ 185,669	$ 165,612	**$ 58,617**
Energy/Utilities	$ 10,098	$ 52,278	**$ 21,338**

Office of Homeland Security

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
NON-PERSONNEL			
Equipment Outlay	$ 200	$ 48,773	**$ 11,610**
SUBTOTAL NON-PERSONNEL	$ 417,605	$ 588,005	$ **420,065**
TOTAL	$ 1,562,766	$ 1,781,242	$ **1,603,908**

Revenues by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Revenue from Other Agencies	$ 886,666	$ 983,992	**$ 765,895**
TOTAL	$ 886,666	$ 983,992	**$ 765,895**

Salary Schedule

GENERAL FUND
Office of Homeland Security

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
1106	Sr Management Analyst	4.00	**4.00**	$ 71,273	$ 285,091
1107	Administrative Aide II	2.00	**2.00**	$ 50,492	$ 100,984
1218	Assoc Management Analyst	2.00	**2.00**	$ 64,335	$ 128,670
1917	Supv Management Analyst	2.00	**2.00**	$ 80,127	$ 160,254
2270	Program Manager	1.35	**1.35**	$ 102,667	$ 138,600
	Vacancy Factor Adjustment	0.00	**0.00**	$ -	$ (26,751)
	Total	11.35	**11.35**		**$ 786,848**
OFFICE OF HOMELAND SECURITY TOTAL		11.35	**11.35**		**$ 786,848**

Police



Department Description

For 120 years, the San Diego Police Department (SDPD) has served the citizens of this City with professionalism, dependability, and integrity. In addition to the full-service headquarters building, the City is represented by nine area commands, divided into 19 service areas, policing 122 neighborhoods. The Department provides patrol, traffic, investigative, record keeping, licensing, laboratory, and support services.

The mission of the Department is accomplished through the practice of community-based policing and problem solving known as Neighborhood Policing. This approach requires a shared responsibility between the Police Department and the residents of San Diego for addressing underlying problems contributing to crime and the fear of crime. The men and women of the SDPD work together in a problem-solving partnership with communities, government agencies, private groups and individuals to fight crime and improve the quality of life for the residents and visitors of San Diego.

The Department's mission is:

To maintain peace and order by providing the highest quality police services

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Improve quality of life for all
The Police Department's highest priority is to ensure that San Diego is safe for all of its citizens. The Department will move toward accomplishing this goal by focusing on the following objective.

- Ensure effective policing

Goal 2: Strive for continuous improvement in efficiency and effectiveness
In the pursuit of operational excellence, it is important to continuously seek ways in which to operate as efficiently and effectively as possible. The Department will move toward accomplishing this goal by focusing on the following objective.

- Ensure continuous improvement of operations

Police

Goal 3: Effectively utilize and manage our resources
To effectively serve and protect the public, it is important for the Department to maximize the use of its resources. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Adequately equip staff
- Maintain staffing levels

Goal 4: Empower and develop the workforce to achieve excellence
In order to provide the highest quality police services to the citizens of San Diego, it is important to develop an empowered workforce. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Support an informed and trained workforce
- Empower employees to make decisions to be effective in their assignments

Goal 5: Hold employees accountable to high standards of performance, ethics, and professional conduct
High standards of integrity, professional conduct and performance are vital to the success of the Police Department. The Department will move toward accomplishing this goal by focusing on the following objective.

- Promote and enforce professional and ethical behavior by employees

Service Efforts and Accomplishments

October 2007 Wildfires
On Sunday, October 21, 2007, a firestorm ravaged the northeastern portion of the City of San Diego. The fires entered the city limits from San Pasqual Valley. By early Monday morning, nearly all residents from the communities of San Pasqual, Bernardo Trails, Rancho Bernardo, Westwood and 4S Ranch required evacuation. By the time the fire had swept through the community, 365 homes were destroyed and 79 were damaged. As the week progressed, the mission changed from evacuations to managing the traffic and crowds, assisting the returning residents and providing security to the vacant homes. Through the efforts of the men and women of the San Diego Police Department, in close cooperation with other emergency agencies, no civilian or emergency personnel lives were lost within the City. Although the property loss was substantial, there were approximately 6,000 homes that were saved because of the preparedness and professional response of the Police Department.

Increase Recruitment and Retention
The Background and Recruiting Unit continued to expand its operations in an effort to increase the number of applicants in the hiring pool and increase the number of recruits attending the Police Academy. Within the past year, the Department doubled the number of recruits attending the Academy. Four academies each with an average attendance of 40 recruits were held during Fiscal Year 2007. In addition to the increase of recruits at the Academy level, the Recruiting Unit with the cooperation of the City's Testing Division from the Human Resources Department took the written test on the road to Winona, Minnesota; Phoenix, Arizona; and Tucson, Arizona. A total of 68 candidates took the written test. As of January 2008, four candidates have been hired from Winona, Minnesota. The Arizona candidates are still within the background process. The goal of increasing academy recruits will provide professionally trained officers to maintain full staffing in all assignments throughout the City.

New Regional Interoperability
The San Diego Police Department has been serving as the lead administrator of the 3Cs (Command Control and Communications) Program managing over $12 million in grants from the federal and state COPS programs and the Office of Homeland Security. When complete, the 3Cs program will enhance interoperability and capacity of emergency agency communications for more effective response during natural or man-made critical incidents. Thirty separate agencies, including all regional fire and police municipal agencies, as well as the United States Navy, Marines, and Coast Guard are participating members of this award-winning system.

AlertSanDiego
Under the direction of Mayor Sanders, a mass notification system was purchased for the City of San Diego to enhance public safety emergency notifications to residents and businesses. The Police Department Communications Division was selected as the administrator responsible for managing the system due to the 24/7 operational requirements. The system can be activated any time an Incident Commander identifies the need to quickly notify

the public of an emergency. The emergency notification could include mandatory evacuations, contamination warnings, tsunami alerts, or instructions during natural disasters. The system utilizes the 911 database, which ties the landline telephone phone number to the physical address for every home and business within the impacted area. Cellular telephone numbers may be added to the system via the Internet.

Domestic Violence Response Team (DVRT)
The DVRT was developed to target domestic violence calls throughout the City. The Team currently operates with a group of advocates that provide on-scene interventions and follow-up case management services for victims. They also help families access services such as emergency shelter, restraining orders, immigration services, food, clothing, court accompaniment, and transportation. These efforts have resulted in a decrease in domestic violence of 6.2% in Calendar Year 2007 compared to Calendar Year 2006.

Budget Dollars at Work: Performance Expectations

Goal 1: Improve quality of life for all

Performance Measure	Baseline CY2007	Actual CY2008[1]	Target CY2009
1. Response time to priority E calls	7.2 minutes	6.8 minutes	7 minutes
2. Response time to priority 1 calls	13.5 minutes	13.0 minutes	12 minutes
3. Response time to priority 2 calls	24.9 minutes	24.3 minutes	26 minutes
4. Response time to priority 3 calls	64.6 minutes	61.3 minutes	65 minutes
5. Response time to priority 4 calls	61.9 minutes	58.2 minutes	65 minutes
6. Violent crimes per 1,000 (homicide, rape, robbery, aggravated assault)	4.74	4.40	4.55
7. Gang-related crimes (homicide, attempted homicide, assault, robbery, auto theft, other)	935	500	915
8. Customer satisfaction as determined through a community feedback survey to be conducted in Fiscal Year 2009	TBD	TBD	TBD
9. Clearance rates for violent crimes (homicide, rape, robbery, aggravated assault)	48.5%	48.2%	50%

Goal 2: Strive for continuous improvement in efficiency and effectiveness

Performance Measure	Baseline CY2007	Actual CY2008[1]	Target CY2009
1. Average response time to priority E and 1 calls	E - 7.2 minutes 1 -13.5 minutes	E - 6.8 minutes 1 - 13.0 minutes	E - 7 minutes 1 - 12 minutes
2. Violent crimes per 1,000 (homicide, rape, robbery, aggravated assault)	4.74	4.4	4.55
3. Customer satisfaction as determined through a community feedback survey to be conducted in Fiscal Year 2009	TBD	TBD	TBD

Goal 3: Effectively utilize and manage our resources

Performance Measure	Baseline CY2007	Actual CY2008[1]	Target CY2009
1. Percent deviation from planned ratio of officers to acceptable and available cars (2.25:1)	10%	1.6%	10%
2. Average wait time to answer 9-1-1 calls	13 seconds	8 seconds	10 seconds
3. Average delay in answering non-emergency calls	67 seconds	41 seconds	45 seconds

[1] Actual Calendar Year 2008 data is based on mid-year data from January 2008 through June 2008

Police

Performance Measure	Baseline CY2007	Actual CY2008[1]	Target CY2009
4. Percent of 9-1-1 calls that are abandoned as a result of citizen-initiated call termination	2%	1.45%	2%

Goal 4: Empower and develop the workforce to achieve excellence

Performance Measure	Baseline CY2007	Actual CY2008[1]	Target CY2009
1. Percent of active sworn compliant with California Commission on Peace Officer Standards and Training (POST)-mandated training[2]	97%	97%	100%

Goal 5: Hold employees accountable to high standards of performance, ethics, and professional conduct

Performance Measure	Baseline CY2007	Actual CY2008[1]	Target CY2009
1. Number of citizen complaints	53	43	47

Budget Dollars at Work: Sizing and Workload Data

	Actual CY2005	Actual CY2006	Actual CY2007	Actual CY2008[1]	Target CY2009
Sizing Data					
San Diego population served	1,305,736	1,311,162	1,337,000	1,343,000	TBD
Sworn police officers	1,998	1,893	1,915	1,948	2,127
Workload Data					
Calls for 9-1-1 emergencies	423,771	497,685	532,787	254,206	TBD
Calls for police services dispatched	644,223	618,695	625,320	316,868	TBD

[2] Excludes personnel on approved leaves due to military service, injury, etc.

Department Summary

Police				
	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**	FY 2008-2009 CHANGE
Positions	2,818.00	2,818.50	**2,787.00**	(31.50)
Personnel Expense	$ 314,576,359	$ 336,131,744	**$ 352,820,263**	$ 16,688,519
Non-Personnel Expense	$ 59,145,215	$ 68,150,728	**$ 71,664,899**	$ 3,514,171
TOTAL	$ 373,721,574	$ 404,282,472	**$ 424,485,162**	$ 20,202,690

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Police			
Chief's Office Admin	8.00	8.00	**8.00**
Communications	168.00	168.00	**165.00**
Crime Laboratory	67.00	68.00	**67.00**
Criminal Intelligence	23.00	23.00	**23.00**
Dept Operations	12.00	12.00	**12.00**
Fiscal Services	32.00	30.00	**27.00**
Fleet Maintenance	80.00	0.00	**0.00**
Human Resources	34.75	31.75	**29.75**
Information Services	110.00	98.00	**95.00**
In-Service Training/Academy	23.00	22.00	**22.00**
Internal Affairs	19.00	19.00	**19.00**
Investigations I	180.76	180.76	**178.76**
Investigations II	158.99	158.99	**158.99**
Media Services	4.00	4.00	**4.00**
Neighborhood Policing	20.00	20.00	**20.00**
Operational Support	151.00	151.00	**150.00**
Organizational Effectiveness	18.00	18.00	**17.00**
Patrol Operations	1,521.00	1,537.50	**1,535.00**
Property	18.00	18.00	**18.00**
Traffic	169.50	250.50	**237.50**
Total	**2,818.00**	**2,818.50**	**2,787.00**

Police

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Police			
Chief's Office Admin	$ 970,627	$ 1,014,806	**$ 1,129,775**
Communications	$ 14,171,435	$ 14,614,763	**$ 15,409,590**
Crime Laboratory	$ 8,187,180	$ 8,611,635	**$ 8,876,807**
Criminal Intelligence	$ 2,894,803	$ 3,042,021	**$ 3,294,874**
Dept Operations	$ 2,338,206	$ 2,266,135	**$ 3,512,941**
Fiscal Services	$ 28,757,327	$ 23,752,241	**$ 15,689,562**
Fleet Maintenance	$ 15,343,642	$ 18,091,173	**$ 19,373,053**
Human Resources	$ 4,275,694	$ 4,226,901	**$ 4,260,320**
Information Services	$ 16,696,669	$ 15,961,225	**$ 16,344,861**
In-Service Training/Academy	$ 4,210,904	$ 4,362,581	**$ 4,751,702**
Internal Affairs	$ 2,668,818	$ 2,794,999	**$ 2,936,643**
Investigations I	$ 21,670,655	$ 22,712,140	**$ 24,109,034**
Investigations II	$ 19,750,440	$ 20,753,572	**$ 22,852,710**
Media Services	$ 456,288	$ 457,683	**$ 483,748**
Neighborhood Policing	$ 2,247,624	$ 2,336,511	**$ 2,430,846**
Operational Support	$ 18,045,530	$ 20,694,605	**$ 22,109,855**
Organizational Effectiveness	$ 6,117,782	$ 6,618,969	**$ 6,684,927**
Patrol Operations	$ 176,787,351	$ 191,819,511	**$ 207,703,344**
Police Department	$ (18,070,073)	$ (12,304,740)	**$ (12,960,713)**
Police Sales Tax Transfer	$ 9,060,507	$ 7,860,507	**$ 6,712,161**
Property	$ 1,235,259	$ 1,578,722	**$ 1,616,504**
Traffic	$ 22,318,057	$ 31,070,735	**$ 33,348,301**
Total	**$ 360,134,725**	**$ 392,336,695**	**$ 410,670,845**
SEIZED & FORFEITED ASSETS FUND			
Seized & Forfeited Assets Fund			
Seized & Forfeited Assets Fund	$ 3,088,282	$ 1,521,105	**$ 5,521,984**
Total	**$ 3,088,282**	**$ 1,521,105**	**$ 5,521,984**
POLICE DECENTRALIZATION FUND			
Police Decentralization Fund			
Police Decentralization Fund	$ 9,110,663	$ 9,096,768	**$ 7,092,333**
Total	**$ 9,110,663**	**$ 9,096,768**	**$ 7,092,333**
STOP-SERIOUS TRAFFIC OFFENDERS PROGRAM			
STOP-Serious Traffic Offenders Program			
STOP-Serious Traffic Offender Program	$ 1,045,237	$ 985,237	**$ 857,333**

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	FY 2009 FINAL
STOP-SERIOUS TRAFFIC OFFENDERS PROGRAM			
STOP-Serious Traffic Offenders Program			
Unlicensed Driver Vehicle Impd Fees Fund	$ 342,667	$ 342,667	**$ 342,667**
Total	**$ 1,387,904**	**$ 1,327,904**	**$ 1,200,000**
DEPARTMENT TOTAL	**$ 373,721,574**	**$ 404,282,472**	**$ 424,485,162**

Significant Budget Adjustments

GENERAL FUND

Police	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 29,355,979	$ 0
Funding of Sworn Positions for Northwestern Division Funding for 1.00 Police Lieutenant, 4.00 Police Sergeant, and 14.00 Police Officer II positions added to the Fiscal Year 2008 Annual Budget for the Northwestern Area Police Station.	0.00	$ 2,264,012	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 1,582,708	$ 0
Funding of Terminal Leave Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.	0.00	$ 1,131,544	$ 0
Transfer to Police Decentralization Fund Adjustment to expenditures reflects the transfer to Police Decentralization Fund for increases to contractual payments for misdemeanor jail expenses.	0.00	$ 936,895	$ 0
General Fund Contractual Services Increase Addition of funds to support increased expenses for animal control contract with the County of San Diego.	0.00	$ 600,000	$ 0

Police

Significant Budget Adjustments

GENERAL FUND

Police	Positions	Cost	Revenue
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 348,595	$ 0
Wireless Modem and Phone Charges Increase in contractural fees for all wireless/cellular services for the Departments phones, PDA's and vehicle modems. A portion of this increase was previously funded through various grants that are no longer available. This budget item supports a major portion of the Department's interoperability communications system.	0.00	$ 126,183	$ 0
Transfer adjustment to Police Decentralization Fund Adjustment to transfer amount to Police Decentralization Fund so that General Fund expenditure will equal non-general fund revenue amount.	0.00	$ 37,292	$ 0
One-time Transfer for Helicopter Lease Payments Adjustment reflects a one-time transfer of funds from the Seized and Forfeited Assets Fund to Police for the helicopter lease payments.	0.00	$ 0	$ 1,802,715
Revenue from Transient Occupany Tax to General Fund Reimbursement of Transient Occupany Tax funds for qualifying special event expenditures that are charged at the City's Commercial and Special Event rates or other contractual rates.	0.00	$ 0	$ 1,740,444
Transfer Adjustment for PC Support Adjustment reflects a transfer to Police from the Seized Assets Fund that will be used for the replacement of aging mobile computer terminals.	0.00	$ 0	$ 500,000
Transfer of Street Sweeping Enforcement to Stormwater Department Transfer of 9.00 Parking Enforcement Officer Is, 1.00 Parking Enforcement Officer II, and 1.00 Public Works Supervisor and related non-personnel expenses and revenue to the Stormwater Department.	(11.00)	$ (808,316)	$ (900,000)
Removal of Booking Fees Reduction in expenses to reflect the change in State law that pays booking fees directly to the County of San Diego. The remaining $3.1 million is budgeted as a contingency in the event that the City will make a booking fee payment to the County of San Diego.	0.00	$ (2,122,533)	$ 0

Significant Budget Adjustments

GENERAL FUND

Police	Positions	Cost	Revenue
Savings from the Five-Year Financial Outlook Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules.	(20.50)	$ (2,139,563)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (12,978,646)	$ 0

SEIZED & FORFEITED ASSETS FUND

Seized & Forfeited Assets Fund	Positions	Cost	Revenue
One-time Transfer for Helicopter Lease Payments Adjustment reflects a one-time transfer of funds from the Seized and Forfeited Assets Fund to Police for the helicopter lease payments.	0.00	$ 1,802,715	$ 0
Seized and Forfeited Assets Fund Adjustment Adjustment reflects an increase for public safety enhancements in technology, communications, officer safety, and deferred maintenance that will be used in accordance with the Seized and Forfeited Assets Agreement.	0.00	$ 1,000,000	$ 0
Fuel Increase Adjustment reflects fuel consumption increase due to larger helicopter fleet and increased fuel expense.	0.00	$ 500,000	$ 0
Transfer Adjustment for PC Support Adjustment reflects a transfer to Police from the Seized Assets Fund that will be used for the replacement of aging mobile computer terminals.	0.00	$ 500,000	$ 0
Non-personnel Expenditure Adjustment Adjustment reflects an increase for supplies or equipment.	0.00	$ 250,000	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ 200,000
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (51,836)	$ 0

Police

Significant Budget Adjustments

POLICE DECENTRALIZATION FUND

Police Decentralization Fund	Positions	Cost	Revenue
Adjustment of Per Diem and Bed Fees Adjustment to reflect contractual increase per diem expense and a decrease in rent obligations.	0.00	$ 118,083	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 15	$ 0
Transfer from General Fund Adjustment to revenue reflects the transfer from General Fund for increases to contractual payments for misdemeanor jail expenses.	0.00	$ 0	$ 936,895
Removal of Booking Fees Reduction in expenses to reflect the change in State law that pays booking fees directly to the County of San Diego. The remaining $3.1 million is budgeted as a contingency in the event that the City will make a booking fee payment to the County of San Diego.	0.00	$ (2,122,533)	$ (2,122,533)

STOP-SERIOUS TRAFFIC OFFENDERS PROGRAM

STOP-Serious Traffic Offenders Program	Positions	Cost	Revenue
Fund Balancing Adjustment Adjustment to balance revenue and expenditures.	0.00	$ (127,904)	$ 0

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ 207,199,040	$ 215,551,792	**$ 231,156,290**
Fringe Benefits	$ 107,377,319	$ 120,579,952	**$ 121,663,973**
SUBTOTAL PERSONNEL	$ 314,576,359	$ 336,131,744	$ **352,820,263**
NON-PERSONNEL			
Supplies & Services	$ 39,194,731	$ 54,958,748	**$ 57,851,545**
Information Technology	$ 6,754,240	$ 6,361,377	**$ 6,342,875**
Energy/Utilities	$ 5,537,632	$ 2,900,854	**$ 3,799,183**
Equipment Outlay	$ 7,658,612	$ 3,929,749	**$ 3,671,296**
SUBTOTAL NON-PERSONNEL	$ 59,145,215	$ 68,150,728	$ **71,664,899**
TOTAL	$ 373,721,574	$ 404,282,472	$ **424,485,162**

Revenues by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Licenses and Permits	$ 6,128,121	$ 3,628,121	**$ 3,628,121**
Fines, Forfeitures, and Penalties	$ 10,024,119	$ 29,391,718	**$ 28,491,718**
Revenue from Other Agencies	$ 2,874,000	$ 3,003,723	**$ 3,003,723**
Charges for Current Services	$ 5,188,901	$ 5,188,901	**$ 6,929,345**
Transfers from Other Funds	$ -	$ -	**$ 2,302,715**
Other Revenues	$ 430,000	$ 430,000	**$ 430,000**
TOTAL	$ 24,645,141	$ 41,642,463	**$ 44,785,622**

Salary Schedule

GENERAL FUND

Police

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
1104	Account Clerk	7.00	**6.00**	$ 37,878	$ 227,269
1106	Sr Management Analyst	2.00	**2.00**	$ 71,273	$ 142,546
1107	Administrative Aide II	13.00	**13.00**	$ 50,492	$ 656,392
1148	Senior Parking Enforcement Supv	1.00	**1.00**	$ 55,578	$ 55,578
1152	Criminalist I	1.00	**1.00**	$ 61,167	$ 61,167
1195	Police Dispatch Administrator	2.00	**2.00**	$ 73,986	$ 147,971
1218	Assoc Management Analyst	18.00	**16.00**	$ 64,335	$ 1,029,360
1230	Multimedia Production Specialist	1.00	**1.00**	$ 51,768	$ 51,768
1236	Auto Messenger	3.00	**3.00**	$ 31,137	$ 93,411
1238	Payroll Supv	1.00	**1.00**	$ 47,683	$ 47,683
1243	Info Systems Administrator	3.00	**3.00**	$ 89,277	$ 267,832
1244	Info Systems Manager	1.00	**1.00**	$ 102,110	$ 102,110
1273	Building Maintenance Supv	1.00	**1.00**	$ 74,804	$ 74,804
1274	Building Supv	2.00	**2.00**	$ 47,688	$ 95,376
1280	Building Service Technician	3.00	**3.00**	$ 39,491	$ 118,473
1285	Cal-Id Technician	14.00	**14.00**	$ 43,626	$ 610,768
1348	Info Systems Analyst II	9.00	**9.00**	$ 64,077	$ 576,691
1349	Info Systems Analyst III	2.00	**2.00**	$ 71,601	$ 143,202
1361	Police Code Compliance Officer	24.00	**22.00**	$ 51,169	$ 1,125,725
1362	Police Code Compliance Supv	1.00	**1.00**	$ 59,446	$ 59,446
1377	Police Service Officer II	70.00	**70.00**	$ 47,087	$ 3,296,092
1384	Criminalist II	25.00	**25.00**	$ 90,552	$ 2,263,788
1401	Info Systems Technician	0.50	**0.50**	$ 50,992	$ 25,496
1402	Document Input Clerk-Terminal	1.00	**1.00**	$ 37,582	$ 37,582
1411	Dispatcher II	81.00	**79.00**	$ 44,754	$ 3,535,530
1421	Document Examiner III	2.00	**2.00**	$ 82,006	$ 164,012
1428	Electrician	1.00	**1.00**	$ 56,221	$ 56,221

Police

Salary Schedule

GENERAL FUND

Police

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1429	Employee Assistance Program Manager	1.00	**0.00**	$	-	$	-
1448	Forensic Specialist	8.00	**8.00**	$	59,340	$	474,723
1489	Graphic Design Supv	1.00	**1.00**	$	59,120	$	59,120
1532	Intermediate Stenographer	2.00	**2.00**	$	38,941	$	77,882
1535	Clerical Assistant II	11.50	**10.50**	$	35,402	$	371,719
1570	Latent Print Examiner II	12.00	**12.00**	$	71,269	$	855,233
1575	Data Entry Operator	11.00	**11.00**	$	38,318	$	421,498
1576	Data Entry Supv	1.00	**1.00**	$	46,842	$	46,842
1580	Laboratory Technician	2.00	**1.00**	$	48,022	$	48,022
1612	Org Effectiveness Specialist III	1.00	**1.00**	$	71,648	$	71,648
1614	Org Effectiveness Specialist II	1.00	**1.00**	$	64,734	$	64,734
1615	Org Effectiveness Supv	1.00	**1.00**	$	80,404	$	80,404
1630	Parking Enforcement Officer II	19.00	**18.00**	$	47,093	$	847,669
1639	Parking Enforcement Supv	7.00	**7.00**	$	51,921	$	363,449
1640	Parking Enforcement Officer I	50.50	**41.50**	$	42,681	$	1,771,265
1648	Payroll Specialist II	7.50	**6.50**	$	41,507	$	269,793
1661	Police Lead Dispatcher	11.00	**11.00**	$	59,689	$	656,579
1678	Police Investigative Aide II	23.00	**22.00**	$	48,570	$	1,068,534
1680	Police Captain	13.00	**13.00**	$	129,635	$	1,685,255
1683	Police Lieutenant	52.25	**52.25**	$	116,264	$	6,074,779
1692	Police Officer I	125.00	**125.00**	$	55,902	$	6,987,712
1693	Police Officer II	1,602.50	**1,602.50**	$	75,670	$	121,261,199
1694	Police Agent	16.00	**16.00**	$	79,716	$	1,275,457
1696	Police Sergeant	312.00	**312.00**	$	92,158	$	28,753,265
1714	Police Dispatcher	60.00	**60.00**	$	52,800	$	3,167,970
1715	Interview & Interrogation Specialist III	3.00	**3.00**	$	75,320	$	225,961
1719	Police Property & Evidence Clerk	15.50	**15.00**	$	40,582	$	608,731
1720	Police Records Clerk	31.00	**29.00**	$	38,974	$	1,130,246
1746	Word Processing Operator	44.75	**40.75**	$	37,689	$	1,535,827
1749	Programmer Analyst III	1.00	**1.00**	$	65,036	$	65,036
1750	Project Assistant	1.00	**1.00**	$	69,959	$	69,959
1776	Public Information Clerk	3.00	**3.00**	$	37,688	$	113,063
1810	Refrigeration Mechanic	1.00	**1.00**	$	54,622	$	54,622
1844	Sr Account Clerk	1.00	**1.00**	$	43,002	$	43,002
1853	Sr Police Records Clerk	4.00	**4.00**	$	44,962	$	179,847
1856	Supv Criminalist	4.00	**4.00**	$	103,546	$	414,184
1862	Latent Print and Forensic Supv	2.00	**2.00**	$	81,595	$	163,189
1876	Executive Secretary	1.00	**1.00**	$	52,009	$	52,009
1879	Sr Clerk/Typist	14.00	**13.00**	$	43,313	$	563,069
1899	Stock Clerk	1.00	**0.00**	$	-	$	-
1900	Property and Evidence Supv	3.00	**3.00**	$	51,574	$	154,722

Salary Schedule

GENERAL FUND

Police

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1902	Storekeeper I	1.00	**1.00**	$	41,330	$	41,330
1904	Sr Property and Evidence Supv	1.00	**1.00**	$	65,036	$	65,036
1909	Sr Stable Attendant	1.00	**1.00**	$	44,690	$	44,690
1913	Sr Refrigeration Mechanic	1.00	**1.00**	$	59,583	$	59,583
1916	Crime Laboratory Manager	1.00	**1.00**	$	120,509	$	120,509
1917	Supv Management Analyst	4.00	**4.00**	$	80,127	$	320,508
1918	Police Dispatch Supv	12.00	**12.00**	$	65,205	$	782,459
1926	Info Systems Analyst IV	1.00	**1.00**	$	79,816	$	79,816
1930	Supv Cal-Id Technician	4.00	**4.00**	$	50,423	$	201,693
1933	Special Evts Traffic Control Supv	3.00	**3.00**	$	46,243	$	138,728
1934	Special Event Traffic Control l	0.50	**0.50**	$	38,406	$	19,203
1941	Supv Academy Instructor	1.00	**1.00**	$	79,726	$	79,726
1961	Public Works Supv	1.00	**0.00**	$	-	$	-
2155	Exec Assistant Police Chief	1.00	**1.00**	$	148,703	$	148,703
2173	Police Chief	1.00	**1.00**	$	176,457	$	176,457
2209	Conf Secretary To Police Chief	1.00	**1.00**	$	64,553	$	64,553
2238	Asst Police Chief	5.00	**5.00**	$	130,035	$	650,175
2246	Police Personnel Manager	1.00	**1.00**	$	121,738	$	121,738
2264	Asst To The Police Chief	1.00	**1.00**	$	126,845	$	126,845
2270	Program Manager	6.00	**6.00**	$	97,614	$	585,682
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(12,183,090)
	2nd Watch Shift	0.00	**0.00**	$	-	$	1,605,533
	2-Wheel Motorcyle (POA)	0.00	**0.00**	$	-	$	118,622
	3rd Watch Shift	0.00	**0.00**	$	-	$	1,771,460
	3-Wheel Motorcyle (MEA)	0.00	**0.00**	$	-	$	151,623
	Admin Assign Pay	0.00	**0.00**	$	-	$	35,069
	Advanced Post Certificate	0.00	**0.00**	$	-	$	7,181,504
	Air Sup Trainer	0.00	**0.00**	$	-	$	647
	Bilingual - Dispatcher	0.00	**0.00**	$	-	$	49,032
	Bilingual - POA	0.00	**0.00**	$	-	$	1,131,438
	Bilingual - Regular	0.00	**0.00**	$	-	$	126,614
	Canine Care	0.00	**0.00**	$	-	$	162,429
	Class B	0.00	**0.00**	$	-	$	50
	Comm Relations	0.00	**0.00**	$	-	$	50,071
	Core Instructor Pay	0.00	**0.00**	$	-	$	9,316
	Crime Scene Response Pay	0.00	**0.00**	$	-	$	103,736
	Detective Pay	0.00	**0.00**	$	-	$	2,654,276
	Dispatch Cert Pay	0.00	**0.00**	$	-	$	212,299
	Dispatcher Training Pay	0.00	**0.00**	$	-	$	23,865
	Emergency Negotiator	0.00	**0.00**	$	-	$	72,109
	Field Training Pay	0.00	**0.00**	$	-	$	530,859

Police

Salary Schedule

GENERAL FUND
Police

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
	Flight Pay	0.00	**0.00**	$	-	$	84,396
	Industrial Leave	0.00	**0.00**	$	-	$	857,133
	Intermediate Post Certif	0.00	**0.00**	$	-	$	1,958,737
	Mounted Patrol	0.00	**0.00**	$	-	$	13,464
	Mounted Patrol Trainer	0.00	**0.00**	$	-	$	324
	Overtime Budgeted	0.00	**0.00**	$	-	$	17,525,464
	Split Shift Pay	0.00	**0.00**	$	-	$	395,602
	Staff Sgt Admin Pay	0.00	**0.00**	$	-	$	25,408
	Standby Pay	0.00	**0.00**	$	-	$	53,489
	SWAT Team Pay	0.00	**0.00**	$	-	$	299,435
	Temporary Help	0.00	**0.00**	$	-	$	1,965,402
	Termination Pay Annual Leave	0.00	**0.00**	$	-	$	1,031,489
	Vacation	0.00	**0.00**	$	-	$	216,382
	Vacation Pay In Lieu	0.00	**0.00**	$	-	$	1,900,158
	Total	2,818.50	**2,787.00**			**$**	**231,156,290**
POLICE TOTAL		2,818.50	**2,787.00**			**$**	**231,156,290**

Revenue and Expense Statement (Non-General Fund)

POLICE DECENTRALIZATION FUND 10355

		FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE				
Balance from Prior Year		$ 1,249,225	$ 1,199,069	**$ 380,172**
TOTAL BALANCE		$ 1,249,225	$ 1,199,069	**$ 380,172**
REVENUE				
Sales Tax		$ 9,060,507	$ 7,897,799	**$ 6,712,161**
TOTAL REVENUE		$ 9,060,507	$ 7,897,799	**$ 6,712,161**
TOTAL BALANCE AND REVENUE		$ 10,309,732	$ 9,096,868	**$ 7,092,333**
OPERATING EXPENSE				
Fund Administration	(1)	$ 208,394	$ 208,404	**$ 202,059**
New County Jail Operational Expense		$ 5,222,553	$ 5,222,553	**$ 3,100,020**
New County Jail Per Diem for Female Misdemeanants		$ 953,823	$ 943,422	**$ 974,717**
New County Jail Per Diem for Male Misdemeanants		$ 2,725,893	$ 2,722,389	**$ 2,815,537**
TOTAL OPERATING EXPENSE		$ 9,110,663	$ 9,096,768	**$ 7,092,333**
TOTAL EXPENSE		$ 9,110,663	$ 9,096,768	**$ 7,092,333**
BALANCE		$ 1,199,069	$ 100	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE		$ 10,309,732	$ 9,096,868	**$ 7,092,333**

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) Reflects Non-discretionary increases/decreases in water and sewer services.

Police

Revenue and Expense Statement (Non-General Fund)

SEIZED & FORFEITED ASSETS 10118, 10119, 10143 & 10144

		FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE				
Balance from Prior Year		$ 2,501,577	$ 1,953,295	**$ 5,013,903**
TOTAL BALANCE		$ 2,501,577	$ 1,953,295	**$ 5,013,903**
REVENUE				
Proceeds from Sale of Helicopters	(1)	$ 1,740,000	$ -	**$ -**
Seized and Forfeited Assets		$ 800,000	$ 800,000	**$ 1,000,000**
TOTAL REVENUE		$ 2,540,000	$ 800,000	**$ 1,000,000**
TOTAL BALANCE AND REVENUE		$ 5,041,577	$ 2,753,295	**$ 6,013,903**
OPERATING EXPENSE				
Elementary School Safety Program		$ 20,000	$ 20,000	**$ 20,000**
Helicopter Fuel		$ -	$ -	**$ 500,563**
Helicopter Unit Operations	(2)	$ 1,139,982	$ 1,501,105	**$ 1,448,706**
Public Safety Enhancements		$ -	$ -	**$ 1,000,000**
Sales Tax & Lease Payment (New Helicopters)	(3)	$ 1,823,300	$ -	**$ -**
Sport Training Academics Recreation Program	(4)	$ 105,000	$ -	**$ -**
Supplies, Services, Outlay		$ -	$ -	**$ 250,000**
Transfer to General Fund Lease Payment		$ -	$ -	**$ 1,802,715**
Transfer to General Fund PC Support		$ -	$ -	**$ 500,000**
TOTAL OPERATING EXPENSE		$ 3,088,282	$ 1,521,105	**$ 5,521,984**
TOTAL EXPENSE		$ 3,088,282	$ 1,521,105	**$ 5,521,984**
BALANCE		$ 1,953,295	$ 1,232,190	**$ 491,919**
TOTAL EXPENSE, RESERVE AND BALANCE		$ 5,041,577	$ 2,753,295	**$ 6,013,903**

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) Existing helicopter fleet was appraised at $1.7 million. This amount will be used to pay for the sales tax and part of the first lease payment of the new Helicopter fleet.
(2) Change due to an increase/decrease in non-discretionary accounts.
(3) Per the City Council's action authorizing to use Fiscal Year 2007 Seized Assets money to fund the sales tax payment and the first lease payment of the new Police Helicopters.
(4) Effective Fiscal Year 2007, the salary for the STAR/Pal Program Manager is budgeted within the General Fund.

Revenue and Expense Statement (Non-General Fund)

UNLICENSED DRIVER VEHICLE IMPOUND FEES (STOP)

		FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE				
Balance from Prior Year		$ 321,528	$ 133,624	**$ 7,600**
TOTAL BALANCE		$ 321,528	$ 133,624	**$ 7,600**
REVENUE				
Interest Earnings		$ 35,000	$ 35,000	**$ 35,000**
Unlicensed Driver Impound Fees		$ 1,165,000	$ 1,165,000	**$ 1,165,000**
TOTAL REVENUE		$ 1,200,000	$ 1,200,000	**$ 1,200,000**
TOTAL BALANCE AND REVENUE		$ 1,521,528	$ 1,333,624	**$ 1,207,600**
OPERATING EXPENSE				
Equipment		$ 160,000	$ 100,000	**$ 20,000**
Personnel		$ 797,904	$ 797,904	**$ -**
Supplies and Services	(1)	$ 430,000	$ 430,000	**$ 1,180,000**
TOTAL OPERATING EXPENSE		$ 1,387,904	$ 1,327,904	**$ 1,200,000**
TOTAL EXPENSE		$ 1,387,904	$ 1,327,904	**$ 1,200,000**
BALANCE		$ 133,624	$ 5,720	**$ 7,600**
TOTAL EXPENSE AND BALANCE		$ 1,521,528	$ 1,333,624	**$ 1,207,600**

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) Includes a $321,000 cash transfer to the General Fund.

Department Summary

Public Safety							
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**	FY 2008-2009 CHANGE
Positions		2.00		7.00		**5.50**	(1.50)
Personnel Expense	$	215,684	$	1,003,806	**$**	**697,247**	$ (306,559)
Non-Personnel Expense	$	2,012,286	$	2,049,380	**$**	**1,724,660**	$ (324,720)
TOTAL	$	2,227,970	$	3,053,186	**$**	**2,421,907**	$ (631,279)

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Public Safety			
Emergency Medical Services	2.00	2.00	**2.00**
Gang Commission	0.00	1.00	**1.50**
Group Mgt: Public Safety	0.00	4.00	**2.00**
Total	**2.00**	**7.00**	**5.50**

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Public Safety			
Emergency Medical Services	$ 2,227,970	$ 2,211,210	**$ 1,887,499**
Gang Commission	$ -	$ 163,291	**$ 190,983**
Group Mgt: Public Safety	$ -	$ 678,685	**$ 343,425**
Total	**$ 2,227,970**	**$ 3,053,186**	**$ 2,421,907**

Public Safety

Significant Budget Adjustments

GENERAL FUND

Public Safety	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (2,241)	$ 0
Support for Ambulance Parking Lease Adjustment to reflect an increase in the ambulance parking lease.	0.00	$ 71,680	$ 0
Support for the Gang Commission Addition of 0.50 Clerical Assistant II supported by a grant from the California Wellness Foundation.	0.50	$ 29,170	$ 29,151
Addition in Contractual Services Increase in support for the Emergency Medical Services Medical Doctor's contract based on the Consumer Price Index as stated in the contract.	0.00	$ 8,255	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ 60,882
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (3,687)	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (8,734)	$ 0
Labor Relations Transfer Transfer of 1.00 Program Manager and associated non-personnel expense from Public Safety to Labor Relations.	(1.00)	$ (166,744)	$ 0
Savings from the Five-Year Financial Outlook Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules.	(1.00)	$ (558,978)	$ 0

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ 148,168	$ 684,905	**$ 472,416**

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Fringe Benefits	$ 67,516	$ 318,901	**$ 224,831**
SUBTOTAL PERSONNEL	$ 215,684	$ 1,003,806	$ **697,247**
NON-PERSONNEL			
Supplies & Services	$ 1,983,835	$ 2,015,678	**$ 1,711,788**
Information Technology	$ 14,469	$ 14,761	**$ 3,734**
Energy/Utilities	$ 3,682	$ 9,981	**$ 4,678**
Equipment Outlay	$ 10,300	$ 8,960	**$ 4,460**
SUBTOTAL NON-PERSONNEL	$ 2,012,286	$ 2,049,380	$ **1,724,660**
TOTAL	$ 2,227,970	$ 3,053,186	$ **2,421,907**

Revenues by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Revenue from Other Agencies	$ -	$ 48,615	**$ 75,112**
Charges for Current Services	$ 131,109	$ 173,127	**$ 236,663**
TOTAL	$ 131,109	$ 221,742	**$ 311,775**

Salary Schedule

GENERAL FUND

Public Safety

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
1107	Administrative Aide II	1.00	**1.00**	$ 50,492	$ 50,492
1535	Clerical Assistant II	0.00	**0.50**	$ 35,402	$ 17,701
1876	Executive Secretary	1.00	**1.00**	$ 52,009	$ 52,009
2153	Deputy Chief	1.00	**1.00**	$ 168,002	$ 168,002
2244	Paramedic Coordinator	1.00	**1.00**	$ 90,000	$ 90,000
2268	Executive Director	1.00	**1.00**	$ 90,000	$ 90,000
2270	Program Manager	2.00	**0.00**	$ -	$ -
	Bilingual - Regular	0.00	**0.00**	$ -	$ 1,584
	Overtime Budgeted	0.00	**0.00**	$ -	$ 2,628
	Total	7.00	**5.50**		**$ 472,416**
PUBLIC SAFETY TOTAL		7.00	**5.50**		**$ 472,416**

Mission

The mission of the Public Utilities group is to provide the public with a safe, efficient, and cost-effective water and regional sewerage system that supplements the limited water supply and meets regulatory standards in an environmentally-sensitive manner.

Group Description

The Public Utilities group is comprised of the Metropolitan Wastewater Department and the Water Department. It is managed by a Director and is supported by an Executive Secretary.

The group provides executive oversight, strategic planning, and direction for the City's water storage, treatment, and delivery system, the regional wastewater treatment and disposal services, and the Municipal Sewage Collection System.

BUDGET DEPARTMENT	POSITIONS	PERSONNEL EXPENSE	NON-PERSONNEL EXPENSE	TOTAL EXPENSE
Metropolitan Wastewater	840.50	$ 80,258,389	$ 420,060,011	$ 500,318,400
Water	778.50	$ 67,682,756	$ 466,210,159	$ 533,892,915
	1619.00	$ 147,941,145	$ 886,270,170	$ 1,034,211,315

Mission

The mission of the Public Works group is to provide the City of San Diego with oversight of the City's public works services, which protect public safety and enhance the quality of life for all the City's citizens.

Group Description

The Public Works group is managed by a Deputy Chief Operating Officer (DCOO) that is supported by an Executive Assistant.

The DCOO provides executive oversight and strategic planning and direction for the City's Public Works departments, which include Engineering & Capital Projects, General Services and Storm Water. In addition, the DCOO oversees the Airport Department, which manages Brown and Montgomery Fields.

BUDGET DEPARTMENT	POSITIONS	PERSONNEL EXPENSE	NON-PERSONNEL EXPENSE	TOTAL EXPENSE
Public Works	1.50	$ 278,235	$ 46,153	$ 324,388
Airports	19.00	$ 1,576,689	$ 4,004,264	$ 5,580,953
Engineering and Capital Projects	527.00	$ 55,736,908	$ 10,569,600	$ 66,306,508
General Services	659.42	$ 53,680,324	$ 122,118,215	$ 175,798,539
Storm Water	131.00	$ 11,566,596	$ 37,253,740	$ 48,820,336
	1336.42	$ 122,560,517	$ 173,945,819	$ 296,506,336

Engineering and Capital Projects



Department Description

The Engineering and Capital Projects Department (E&CP) provides a full range of engineering services for the City's capital investment in its various types of infrastructure and provides traffic engineering services to the community. The Department is responsible for the planning, design, project management, and construction management of public improvement projects; quality control and inspection of private work permitted in the right-of-way; surveying and materials testing; and providing traffic operations and transportation engineering services. The Department's activities include work on various public infrastructure assets to rehabilitate, restore, improve, and add to the City of San Diego's capital facilities. The Capital Improvement Program (CIP) covers a wide range of projects including libraries; fire, lifeguard and police stations; parks and recreation centers; lighting and signals, street improvements, bikeways and other transportation projects; drainage and flood control facilities; rebuilding and expanding water and sewer pipelines, treatment plants, and pump stations; and dry utilities under-grounding projects. Traffic engineering services include transportation system forecasting and program management, responding to traffic requests from the public, maintaining the City's traffic signal systems, and traffic safety analyses.

These functions are provided through five divisions within the Department.

Architectural Engineering & Parks Division
This Division manages the implementation of non-right-of-way and vertical capital improvement projects. This responsibility includes the design and project management of public buildings, parks, recreation facilities, airport-related projects, water and sewer treatment plants, reservoirs, and pump station projects.

Field Engineering Division
This Division manages construction contracts, materials testing, land surveying services, and geological assessment/support. This responsibility includes quality assurance/quality control inspection of CIP, projects on City property or within the City's right of way, inspection of private land development of public infrastructure, land survey support for design mapping/construction staking, traffic engineering support during construction, and testing of construction materials in the field and at manufacturing facilities throughout the region.

Project Implementation and Technical Services Division
The Division provides centralized technical, operational, and project support services to the other divisions within the Department, as well as other departments in the City. These services include preliminary engineering and asset management, project controls, CIP fund management, Americans with Disabilities Act (ADA) compliance review

for CIP projects, quality control and standards, environmental and permitting assistance, community outreach, and information technology.

Right-of-Way Design Division
This Division manages the implementation of right-of-way and related horizontal capital improvement projects. This responsibility includes the design and project management of water and sewer pipelines, transportation and street-related projects, bridges, flood plains and drainage infrastructure, signals, streetlights, and utilities under-grounding projects.

Transportation System Engineering & Operations Division
This Division manages and coordinates the planning, modeling, and efficient and safe operation of the City's transportation system. This responsibility includes program management and coordination with regional transportation agencies; traffic investigations and studies for signs, markings, traffic control devices, speeding concerns, and parking issues; accident data analyses; traffic signal systems management; traffic studies including traffic counts and radar speed surveys; and investigation and programming of street lights, pedestrian safety and safe routes to school projects.

The Department's mission is:

> ***To provide exceptional engineering services including technical and operational support, design and construction for the Capital Improvement Program, oversight of development of public infrastructure and facilities, and transportation system management***

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Provide courteous, accessible, seamless and responsive services to foster partnerships and strengthen relationships with communities, industry, service providers, and customers
With customers being the focal point of how E&CP delivers services, this goal is the starting point for achieving objectives. The Department recognizes that our customers play a crucial role in how, when and why we deliver a product. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Communicate clearly and effectively and collaborate with internal and external customers
- Manage customer expectations to achieve customer satisfaction
- Deliver services seamlessly to customers

Goal 2: Manage and utilize personnel and processes to effectively and efficiently deliver projects
We must ensure the delivery of an efficient and effective product or service to our customer. The Department will move toward accomplishing this by focusing on the following objectives.

- Deliver capital projects on time and in a cost effective manner
- Deliver the overall capital program in accordance with the annual execution plans

Goal 3: Implement a uniform and objective ranking system to prioritize all CIP projects effectively and efficiently
This goal is focused on making sure that we are targeting our CIP resources toward our greatest needs. The Department will move toward accomplishing this by focusing on the following objective.

- Institute and maintain a project prioritization system to include all asset classes and project types

Goal 4: Manage resources to effectively respond to transportation operations requests
This goal is focused on making sure that transportation operations requests are resolved in a timely manner. The Department will move toward accomplishing this by focusing on the following objective.

- Evaluate and respond to traffic requests in a high quality, professional, and timely manner

Service Efforts and Accomplishments

During Fiscal Year 2008, the Engineering and Capital Projects Department delivered design services and managed construction for over $350 million worth of capital improvement projects. In addition, the Department provided construction inspection of over $100 million in permitted work for City-owned infrastructure. A sampling of capital improvement projects undertaken during Fiscal Year 2008 is as follows:

- **Structures and Libraries:** Roof replacements for the Museum of Art, Old Globe Theater, Museum of Man (Phase 1), Malcolm X Library, and Main Library. Construction of North University Community Branch Library, Nobel Recreation Center and Athletic Area, Logan Heights Branch Library, Pacific Highlands Ranch Fire Station 47, and Lifeguard Headquarters Boat Dock Facility. Renovation of Fire Station #1 (Downtown).
- **Parks:** Construction of Hilltop Community Park Development, Del Mar Mesa Neighborhood Park, Carmel Valley Skate Park, Carmel Valley Community Park South Recreation Center and Black Mountain Ranch Neighborhood Park North. Upgrades to Redwood Neighborhood Park. Improvements to Torrey Pines Golf Course.
- **Water and Sewer Facilities:**
  - 10 miles of sewer main replacements
  - 25 miles of water main replacements
  - Completion of the second phase of the upgrade of Miramar Water Treatment Plant (WTP)
  - Upgrade of Rancho Bernardo Reservoir
  - Initiation of the second phase of the upgrade of Otay WTP
  - Initiation of the third phase of the upgrade of Miramar WTP
  - Initiation of the fourth phase of the upgrade of Alvarado WTP
- **Utilities Undergrounding:** Approximately 22 miles of overhead utilities (electric, phone, cable) removed from overhead poles and placed underground.
- **Transportation:** Work was done on the following projects: Bayshore Bikeway, Kensington Manor No. 1 Street Light Circuit Upgrade, West Point Loma Boulevard Sidewalk (Temecula to Rialto), Barnett Avenue Bridge over Pacific Highway Barrier Rail, 47th & T Street Traffic Signal, 28th Street Guardrail, San Ysidro Streetlights, Friars Road/Pacific Highway Bike Path, and Reo Drive Street.
- **Americans with Disabilities Act (ADA):** ADA upgrades to Balboa Clubhouse, Tennis Lounge Concession, Clairemont Branch Library, North Clairemont Library, Skyline Branch Library, University City Branch Library, and La Jolla Fire Station # 13.
- **Drainage:** Storm Drain Replacements were completed at 6th Avenue and Camino de la Costa.

Engineering and Capital Projects also provided program management services for the transportation capital improvement projects; responded to requests for investigation of traffic, bicycle and pedestrian issues; evaluated requests for street lights and all-weather walkways/safe routes to school; and managed the Red Light Photo Enforcement Program. The Department has tiered the required turnaround times for traffic operations investigations and responses to constituent concerns/requests based on complexity and type of request, with 30, 60 and 90-day standards (depending on urgency), with the goal of completing the requests within these standards 90 percent of the time. The Department met this goal.

Finally, in Fiscal Year 2008, the Department responded to two major incidents: the Soledad Mountain Landslide and the October 2007 wildfires. E&CP staff initially responded to the landslide and have led the subsequent efforts to stabilize the area and rebuild Soledad Mountain Road and Desert View Alley. Response to the wildfires included directly supporting first responders; significant coordination at QUALCOMM Stadium evacuation center; coordination with the Local Assistance Center established in Rancho Bernardo, including advising residents on erosion control issues; and technical support for the debris clean-up and erosion control activities in the wildfire burn areas.

Engineering and Capital Projects

Budget Dollars at Work: Performance Expectations

Goal 1: Provide courteous, accessible, seamless, and responsive services to foster partnerships and strengthen relationships with communities, industry, service providers, and customers

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of employees provided in-service training	N/A	N/A	50%
2. Percent of employees trained for specified applicable standard operating procedures	N/A	N/A	80%

Goal 2: Manage and utilize personnel and processes to effectively and efficiently deliver projects

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of CIP projects for which soft costs (planning, design, project management, and construction management) do not exceed the statewide benchmarking averages	N/A	N/A	90%
2. Percent of CIP projects executed within 5% of their baseline schedule	N/A	N/A	80%
3. Percent of CIP projects delivered within the approved baseline schedule and cash expenditures (earned value)	N/A	N/A	85%

Goal 3: Implement a uniform and objective ranking system to prioritize all CIP projects effectively and efficiently

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of projects scored using prioritization rankings for CIP projects governed under Council Policy 800-14	N/A	56% of Transportation Projects 0% of all other projects	100% of Transportation Projects 25% of all other projects

Goal 4: Manage resources to effectively respond to transportation operations requests

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of Traffic Operations requests responded to within assigned 30/60/90 day turnaround timeframes	90.0%	88.3%	90.0%

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Workload Data					
Total value of CIP projects in construction	$226M	$149M	$108M	$162M	$312M
Total number of CIP projects in construction	84	47	38	85	153
Total value of adopted CIP	$583M	$390M	$294M	$492M	$500M
Total number of CIP projects in design	205	222	249	192	131
Miles in contracts awarded for replacement of water mains	6.2	5.4	6.1	25.0	20.0

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Miles of sewer mains replaced or rehabilitated	40.23	28.11	25.98	24.12	55
Miles of dry utilities undergrounded	11.2	22.7	20	21.7	23.6
Value of private agency Community Development Block Grant (CDBG) funds managed	$2.4M	$1.7M	$2.5M	$2.8M	$2.1M
Value of construction inspection of permitted work for City-owned infrastructure	$134M	$132M	$134M	$128M	$120M
Number of traffic signals retimed and optimized	50	120	160	250	250
Number of traffic/parking requests responded to	6,065	5,197	7,244	7,500	7,500

Department Summary

Engineering and Capital Projects								
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**		FY 2008-2009 CHANGE
Positions		511.00		463.00		**527.00**		64.00
Personnel Expense	$	46,971,456	$	48,661,679	**$**	**55,736,908**	$	7,075,229
Non-Personnel Expense	$	15,237,139	$	13,791,216	**$**	**10,569,600**	$	(3,221,616)
TOTAL	$	62,208,595	$	62,452,895	**$**	**66,306,508**	$	3,853,613

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Business and Support Services			
Fiscal Support Services	2.50	2.50	**14.00**
Human Resources	0.00	0.00	**1.00**
Management	1.17	1.17	**19.50**
Payroll	0.00	0.00	**3.00**
Transportation Alternatives Prog	0.00	0.00	**1.00**
Utilities Underground District	0.00	0.00	**1.00**
Total	**3.67**	**3.67**	**39.50**
Field Engineering			
Administration	11.35	9.10	**1.00**
Construction Inspection	57.00	52.00	**82.00**
Engineering Review	0.00	0.00	**6.00**
Land Survey	31.00	26.00	**31.00**
Materials Testing	23.00	23.00	**24.00**
Traffic Control	4.00	4.00	**4.00**
Total	**126.35**	**114.10**	**148.00**
Architectural Engineering and Parks			
Access Law/Design Review	2.00	2.00	**0.00**
Contracts	6.00	8.00	**0.00**
Dept Support	1.00	1.00	**0.00**
Fin Services & Admin Support	7.70	6.70	**1.00**
Project Management I/CDBG	16.00	9.00	**9.00**
Project Management II/UUD	3.00	3.00	**5.00**
Project Management III	7.00	23.50	**13.50**
Quality Assurance/Quality CTRL	2.00	2.00	**0.00**
Water Sewer	0.00	0.00	**25.00**
Total	**44.70**	**55.20**	**53.50**
Right-of-Way Design			
Administration	14.00	13.00	**1.00**

Engineering and Capital Projects

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Right-of-Way Design			
Architect Barriers/Ped Access	3.00	3.00	**3.00**
Bikeways and Trails	2.00	2.00	**4.00**
Bridges	9.00	9.00	**8.00**
Erosion Cntrl/Slope Restr/Stbl	2.00	2.00	**3.00**
Roadway/Street Projects	19.50	18.50	**9.50**
Special Projects	2.00	2.00	**2.00**
Storm Drains/Flood Control	4.00	4.00	**8.00**
Traffic Signals	10.50	9.00	**8.00**
Wastewater Pipelines	0.00	0.00	**24.32**
Water Pipelines	0.00	0.00	**48.68**
Total	**66.00**	**62.50**	**119.50**
Project Implement & Tech Srvs			
ADA Project Rev & Tech Spprt	0.00	0.00	**3.00**
Administration	0.00	0.00	**1.00**
CIP Fund Management	0.00	0.00	**21.00**
CIP Prelim Eng & Program Coord	0.00	0.00	**19.00**
Envrmntl & Permitting Support	0.00	0.00	**11.00**
GRC & A/E Consultant Services	0.00	0.00	**8.00**
Info Technology GIS/CADD	0.00	0.00	**12.00**
Infrastructure Assets Mgmt	0.00	0.00	**5.00**
Project Controls	0.00	0.00	**9.00**
Public Info & Comm Relations	0.00	0.00	**3.00**
Standards & Quality Control	0.00	0.00	**15.00**
Total	**0.00**	**0.00**	**107.00**
Transportation Engineering - Ops			
Administration	3.10	3.50	**1.00**
Bicycle Program	0.00	1.25	**1.25**
Interagency Coordination	8.00	0.00	**0.00**
Liaison to SANDAG/MTS	0.00	0.00	**1.00**
Operations	0.00	18.25	**12.50**
Program Management	0.00	5.75	**4.25**
Red Light Photo Enforcement Program	1.00	1.00	**1.00**
Traffic Operations	28.80	0.00	**0.00**
Traffic Saftey And Information	10.60	0.00	**0.00**
Traffic Signal Management	0.00	9.75	**10.00**
Trans. System & Programming	0.00	0.00	**10.50**
Transportation Alternatives Program	1.00	1.00	**0.00**
Transportation Safety	0.00	10.50	**11.50**
Total	**52.50**	**51.00**	**53.00**

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
UTILITIES UNDERGROUNDING PROGRAM			
Utilities Undergrounding Program			
Utilities Undergrounding Program	12.30	10.80	**6.50**
Total	**12.30**	**10.80**	**6.50**
INTERNAL SERVICES FUND			
Water and Sewer Design			
Administration Support	16.29	13.29	**0.00**
Wastewater Contract Processing	3.00	4.00	**0.00**
Wastewater-Design CIP	67.95	62.95	**0.00**
Wastewater-Prg Mgmt & Eng Supp	30.96	22.41	**0.00**
Water-Design CIP	14.05	13.30	**0.00**
Water-Prg Mgmt & Eng Supp	5.79	4.84	**0.00**
Total	**138.04**	**120.79**	**0.00**
E&CP Water/Wastewtr Field - Eng			
Wastewater-Facilties Const Insp	40.36	21.26	**0.00**
Water-Facilties Const Insp	27.08	23.68	**0.00**
Total	**67.44**	**44.94**	**0.00**
DEPARTMENT TOTAL	**511.00**	**463.00**	**527.00**

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Business and Support Services			
Administration	$ 1,633	$ 8,766	**$ (75,675)**
Fiscal Support Services	$ 234,545	$ 228,658	**$ 1,521,236**
Human Resources	$ -	$ -	**$ 109,690**
Management	$ 234,262	$ 220,250	**$ 2,359,217**
Payroll	$ -	$ -	**$ 200,214**
Transportation Alternatives Prog	$ -	$ -	**$ 72,432**
Utilities Underground District	$ -	$ -	**$ 65,571**
Total	**$ 470,440**	**$ 457,674**	**$ 4,252,685**
Field Engineering			
Administration	$ 1,040,394	$ 934,758	**$ 399,300**
Construction Inspection	$ 6,809,730	$ 6,486,538	**$ 10,950,847**
Engineering Review	$ -	$ -	**$ 801,606**
Field Engineering	$ (23,769)	$ (16,298)	**$ (399,756)**
Land Survey	$ 3,559,515	$ 3,176,133	**$ 3,971,582**
Materials Testing	$ 2,448,232	$ 2,524,333	**$ 2,633,123**

Engineering and Capital Projects

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Field Engineering			
Traffic Control	$ 454,409	$ 462,735	**$ 467,962**
Total	**$ 14,288,511**	**$ 13,568,199**	**$ 18,824,664**
Architectural Engineering and Parks			
Access Law/Design Review	$ 246,649	$ 253,720	**$ -**
Contracts	$ 600,075	$ 806,382	**$ -**
Dept Support	$ 150,533	$ 144,516	**$ 4,060**
Fin Services & Admin Support	$ 886,503	$ 675,968	**$ 707,688**
Project Management I/CDBG	$ 1,747,372	$ 1,091,246	**$ 1,123,357**
Project Management II/UUD	$ 530,425	$ 544,542	**$ 798,137**
Project Management III	$ 734,337	$ 3,024,660	**$ 1,838,040**
Public Buildings & Parks	$ (7,141)	$ (319,050)	**$ (161,530)**
Quality Assurance/Quality CTRL	$ 234,023	$ 245,285	**$ -**
Water Sewer	$ -	$ -	**$ 2,994,889**
Total	**$ 5,122,776**	**$ 6,467,269**	**$ 7,304,641**
Right-of-Way Design			
Administration	$ 1,943,563	$ 1,593,404	**$ 755,592**
Architect Barriers/Ped Access	$ 332,809	$ 349,196	**$ 357,927**
Bikeways and Trails	$ 191,949	$ 201,893	**$ 432,591**
Bridges	$ 938,277	$ 981,082	**$ 951,372**
Erosion Cntrl/Slope Restr/Stbl	$ 212,962	$ 223,424	**$ 347,692**
Roadway/Street Projects	$ 2,260,959	$ 2,298,126	**$ 1,365,524**
Special Projects	$ 246,896	$ 258,761	**$ 237,830**
Storm Drains/Flood Control	$ 402,415	$ 422,758	**$ 873,344**
Traffic Signals	$ 1,132,386	$ 1,040,195	**$ 963,910**
Transportation/Drainage Design	$ (15,978)	$ (65,443)	**$ (321,526)**
Wastewater Pipelines	$ -	$ -	**$ 2,609,978**
Water Pipelines	$ -	$ -	**$ 5,254,982**
Total	**$ 7,646,238**	**$ 7,303,396**	**$ 13,829,216**
Project Implement & Tech Srvs			
ADA Project Rev & Tech Spprt	$ -	$ -	**$ 370,108**
Administration	$ -	$ -	**$ 203,151**
CIP Fund Management	$ -	$ -	**$ 2,111,761**
CIP Prelim Eng & Program Coord	$ -	$ -	**$ 2,416,164**
Envrmntl & Permitting Support	$ -	$ -	**$ 1,418,079**
GRC & A/E Consultant Services	$ -	$ -	**$ 977,918**
Info Technology GIS/CADD	$ -	$ -	**$ 2,269,669**
Infrastructure Assets Mgmt	$ -	$ -	**$ 661,328**
Project Controls	$ -	$ -	**$ 1,087,048**
Project Implement and Tech Srvs	$ -	$ -	**$ (283,330)**

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Project Implement & Tech Srvs			
Public Info & Comm Relations	$ -	$ -	**$ 305,616**
Standards & Quality Control	$ -	$ -	**$ 1,564,555**
Total	**$ -**	**$ -**	**$ 13,102,067**
Transportation Engineering - Ops			
Administration	$ 536,418	$ 424,492	**$ 194,275**
Bicycle Program	$ -	$ 143,177	**$ 145,443**
Interagency Coordination	$ 897,155	$ -	**$ -**
Liaison to SANDAG/MTS	$ -	$ -	**$ 139,245**
Operations	$ -	$ 2,040,842	**$ 1,570,774**
Program Management	$ -	$ 694,767	**$ 498,729**
Red Light Photo Enforcement Program	$ 1,521,927	$ 1,527,571	**$ 1,511,880**
Traffic Engineering Division	$ (11,388)	$ (4,334)	**$ (145,276)**
Traffic Operations	$ 3,037,749	$ -	**$ -**
Traffic Saftey And Information	$ 1,052,910	$ -	**$ -**
Traffic Signal Management	$ -	$ 1,019,856	**$ 1,157,748**
Trans. System & Programming	$ -	$ -	**$ 1,523,164**
Transportation Alternatives Program	$ 679,008	$ 674,409	**$ -**
Transportation Safety	$ -	$ 1,107,110	**$ 1,250,678**
Total	**$ 7,713,779**	**$ 7,627,890**	**$ 7,846,660**
UTILITIES UNDERGROUNDING PROGRAM			
Utilities Undergrounding Program			
Utilities Undergrounding Program	$ 1,536,964	$ 1,540,602	**$ 1,146,575**
Total	**$ 1,536,964**	**$ 1,540,602**	**$ 1,146,575**
INTERNAL SERVICES FUND			
Water and Sewer Design			
Administration Support	$ 5,948,692	$ 5,131,038	**$ -**
Wastewater Contract Processing	$ 279,390	$ 383,471	**$ -**
Wastewater-Design CIP	$ 7,476,926	$ 7,350,688	**$ -**
Wastewater-Prg Mgmt & Eng Supp	$ 3,891,870	$ 3,301,321	**$ -**
Water / Wastewater Facilities	$ (1,029,440)	$ (7,173)	**$ -**
Water-Design CIP	$ 1,525,558	$ 1,516,897	**$ -**
Water-Prg Mgmt & Eng Supp	$ 700,659	$ 667,695	**$ -**
Total	**$ 18,793,655**	**$ 18,343,937**	**$ -**
E&CP Water/Wastewtr Field - Eng			
E&CP Field Eng-Water/Wastewtr	$ (2,191,737)	$ (3,831)	**$ -**
Wastewater-Facilties Const Insp	$ 5,311,501	$ 3,737,453	**$ -**

Engineering and Capital Projects

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	FY 2009 FINAL
INTERNAL SERVICES FUND			
E&CP Water/Wastewtr Field - Eng			
Water-Facilties Const Insp	$ 3,516,468	$ 3,410,306	$ -
Total	**$ 6,636,232**	**$ 7,143,928**	**$ -**
DEPARTMENT TOTAL	**$ 62,208,595**	**$ 62,452,895**	**$ 66,306,508**

Significant Budget Adjustments

GENERAL FUND

Business and Support Services	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (288,355)	$ 0
Engineering & Capital Projects Business Process Reengineering (BPR) Adjustments to reflect the budgetary implementation of the Engineering & Capital Projects BPR, including the consolidation of all engineering and capital project functions into the Engineering & Capital Projects Department.	35.83	$ 4,539,184	$ 0
Savings from the Five-Year Financial Outlook Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules.	0.00	$ (1,342)	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (51,210)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (75,675)	$ 0

Significant Budget Adjustments

GENERAL FUND

Business and Support Services	Positions	Cost	Revenue
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (327,591)	$ 0

Field Engineering	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 57,570	$ 0
Engineering & Capital Projects Business Process Reengineering (BPR) Adjustments to reflect the budgetary implementation of the Engineering & Capital Projects BPR, including the consolidation of all engineering and capital project functions into the Engineering & Capital Projects Department.	34.90	$ 6,659,155	$ 8,291,874
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 117,598	$ 0
Funding of Terminal Leave Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.	0.00	$ 86,577	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ 357,586
Interdepartmental Transfer Transfer of expenditures to the Project Implementation and Technical Services Division.	0.00	$ (14,376)	$ 0
Savings from the Five-Year Financial Outlook Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules.	(1.00)	$ (173,147)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (404,552)	$ 0

Engineering and Capital Projects

Significant Budget Adjustments

GENERAL FUND

Field Engineering	Positions	Cost	Revenue
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (1,072,360)	$ 0

Architectural Engineering and Parks	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 390,505	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 381,881	$ 0
Engineering & Capital Projects Business Process Reengineering (BPR) Adjustments to reflect the budgetary implementation of the Engineering & Capital Projects BPR, including the consolidation of all engineering and capital project functions into the Engineering & Capital Projects Department.	(1.70)	$ 194,997	$ 2,172,410
Funding of Terminal Leave Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.	0.00	$ 39,077	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 11,402	$ 0
Americans with Disabilities Act (ADA) Revenue Transfer Transfer of ADA budgeted revenue from the Contracts Division of the General Services Department. ADA work was previously a function of the General Services Department and has since transferred to the Engineering and Capital Projects Department.	0.00	$ 0	$ 1,057,690
Savings from the Five-Year Financial Outlook Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules.	0.00	$ (18,960)	$ 0

Significant Budget Adjustments

GENERAL FUND

Architectural Engineering and Parks	Positions	Cost	Revenue
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (161,530)	$ 0

Right-of-Way Design	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 85,396	$ 0
Engineering & Capital Projects Business Process Reengineering (BPR) Adjustments to reflect the budgetary implementation of the Engineering & Capital Projects BPR, including the consolidation of all engineering and capital project functions into the Engineering & Capital Projects Department.	58.50	$ 6,985,720	$ 19,350,173
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 325,994	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ (26,518)
Savings from the Five-Year Financial Outlook Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules.	(1.50)	$ (188,215)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (321,526)	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (361,549)	$ 0

Engineering and Capital Projects

Significant Budget Adjustments

GENERAL FUND

Project Implement & Tech Srvs	Positions	Cost	Revenue
Engineering & Capital Projects Business Process Reengineering (BPR) Adjustments to reflect the budgetary implementation of the Engineering & Capital Projects BPR, including the consolidation of all engineering and capital project functions into the Engineering & Capital Projects Department.	111.00	$ 16,171,552	$ 2,938,901
Interdepartmental Transfer Transfer of expenditures from the Field Engineering Division.	0.00	$ 14,376	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ 700,453
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (283,330)	$ 0
Savings from the Five-Year Financial Outlook Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules.	(4.00)	$ (354,809)	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (711,205)	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (1,734,517)	$ 0

Transportation Engineering - Ops	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 76,423	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 276,463	$ 0

Significant Budget Adjustments

GENERAL FUND

Transportation Engineering - Ops	Positions	Cost	Revenue
Engineering & Capital Projects Business Process Reengineering (BPR) Adjustments to reflect the budgetary implementation of the Engineering & Capital Projects BPR, including the consolidation of all engineering and capital project functions into the Engineering & Capital Projects Department.	3.00	$ 59,023	$ 831,324
Funding of Terminal Leave Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.	0.00	$ 45,848	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 5,228	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ 391,930
Savings from the Five-Year Financial Outlook Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules.	(1.00)	$ (98,939)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (145,276)	$ 0

INTERNAL SERVICES FUND

Water and Sewer Design	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 304,376	$ 0
Engineering & Capital Projects Business Process Reengineering (BPR) Adjustments to reflect the budgetary implementation of the Engineering & Capital Projects BPR, including the consolidation of all engineering and capital project functions into the Engineering & Capital Projects Department.	(120.79)	$ (18,648,313)	$ (18,343,937)

Engineering and Capital Projects

Significant Budget Adjustments

INTERNAL SERVICES FUND

E&CP Water/Wastewtr Field - Eng	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 195,727	$ 0
Engineering & Capital Projects Business Process Reengineering (BPR) Adjustments to reflect the budgetary implementation of the Engineering & Capital Projects BPR, including the consolidation of all engineering and capital project functions into the Engineering & Capital Projects Department.	(44.94)	$ (7,339,655)	$ (7,143,928)

UTILITIES UNDERGROUNDING PROGRAM

Utilities Undergrounding Program	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 20,375	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 14,980	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 1,822	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ 2,448,619
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (13,474)	$ 0
Engineering & Capital Projects Business Process Reengineering (BPR) Adjustments to reflect the budgetary implementation of the Engineering & Capital Projects BPR, including the consolidation of all engineering and capital project functions into the Engineering & Capital Projects Department.	(4.30)	$ (417,730)	$ 0

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	FY 2009 FINAL
PERSONNEL			
Salaries & Wages	$ 32,715,400	$ 32,826,220	**$ 38,092,714**
Fringe Benefits	$ 14,256,056	$ 15,835,459	**$ 17,644,194**
SUBTOTAL PERSONNEL	$ 46,971,456	$ 48,661,679	$ **55,736,908**
NON-PERSONNEL			
Supplies & Services	$ 8,769,428	$ 9,241,876	**$ 7,130,340**
Information Technology	$ 5,565,051	$ 3,822,000	**$ 2,869,406**
Energy/Utilities	$ 448,483	$ 268,612	**$ 213,846**
Equipment Outlay	$ 454,177	$ 458,728	**$ 356,008**
SUBTOTAL NON-PERSONNEL	$ 15,237,139	$ 13,791,216	$ **10,569,600**
TOTAL	$ 62,208,595	$ 62,452,895	$ **66,306,508**

Revenues by Category

	FY 2007 BUDGET	FY 2008 BUDGET	FY 2009 FINAL
GENERAL FUND			
Licenses and Permits	$ 39,750	$ 39,750	**$ 39,750**
Fines, Forfeitures, and Penalties	$ 993,809	$ 993,809	**$ 993,809**
Charges for Current Services	$ 20,581,285	$ 19,603,780	**$ 55,236,161**
Transfers from Other Funds	$ 5,956,129	$ 6,361,814	**$ 6,795,256**
TOTAL	$ 27,570,973	$ 26,999,153	**$ 63,064,976**

Salary Schedule

GENERAL FUND

Transportation Engineering - Ops

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
1104	Account Clerk	1.00	**0.00**	$ -	$ -
1106	Sr Management Analyst	1.00	**0.00**	$ -	$ -
1153	Asst Engineer-Civil	1.00	**2.00**	$ 69,521	$ 139,041
1207	Asst Engineer-Traffic	15.00	**21.00**	$ 69,485	$ 1,459,178
1221	Assoc Engineer-Civil	1.00	**1.00**	$ 80,375	$ 80,375
1233	Assoc Engineer-Traffic	11.00	**13.00**	$ 80,212	$ 1,042,755
1348	Info Systems Analyst II	1.00	**0.00**	$ -	$ -
1535	Clerical Assistant II	1.00	**0.00**	$ -	$ -
15461	Junior Engineer-Civil	1.00	**1.00**	$ 56,508	$ 56,508
1730	Principal Traffic Engineering Aide	5.00	**5.00**	$ 60,756	$ 303,779
1746	Word Processing Operator	2.00	**0.00**	$ -	$ -
1752	Project Officer II	1.00	**0.00**	$ -	$ -
1861	Sr Engineering Aide	3.00	**2.00**	$ 53,281	$ 106,561

Engineering and Capital Projects

Salary Schedule

GENERAL FUND

Transportation Engineering - Ops

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1878	Sr Traffic Engineer	4.00	**6.00**	$	92,844	$	557,065
1879	Sr Clerk/Typist	1.00	**0.00**	$	-	$	-
1910	Student Engineer	1.00	**1.00**	$	31,045	$	31,045
2214	Deputy Director	1.00	**1.00**	$	119,758	$	119,758
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(125,216)
	Bilingual - Regular	0.00	**0.00**	$	-	$	6,295
	Overtime Budgeted	0.00	**0.00**	$	-	$	3,952
	Reg Pay For Engineers	0.00	**0.00**	$	-	$	177,009
	Temporary Help	0.00	**0.00**	$	-	$	25,644
	Termination Pay Annual Leave	0.00	**0.00**	$	-	$	41,794
	Total	51.00	**53.00**			**$**	**4,025,543**

Right-of-Way Design

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1106	Sr Management Analyst	2.00	**0.00**	$	-	$	-
1153	Asst Engineer-Civil	17.00	**49.00**	$	69,521	$	3,406,546
1207	Asst Engineer-Traffic	5.00	**3.00**	$	69,485	$	208,455
1218	Assoc Management Analyst	2.00	**0.00**	$	-	$	-
1221	Assoc Engineer-Civil	11.00	**23.00**	$	80,375	$	1,848,627
1227	Assoc Planner	1.00	**0.00**	$	-	$	-
1233	Assoc Engineer-Traffic	3.00	**3.00**	$	80,212	$	240,635
1348	Info Systems Analyst II	1.00	**0.00**	$	-	$	-
1401	Info Systems Technician	1.00	**0.00**	$	-	$	-
1423	Sr Drafting Aide	0.00	**1.00**	$	53,713	$	53,713
1535	Clerical Assistant II	2.00	**0.00**	$	-	$	-
15461	Junior Engineer-Civil	1.00	**0.50**	$	56,508	$	28,254
1725	Principal Drafting Aide	2.00	**2.00**	$	60,756	$	121,512
1727	Principal Engineering Aide	3.00	**24.00**	$	60,401	$	1,449,626
1746	Word Processing Operator	1.00	**0.00**	$	-	$	-
1750	Project Assistant	0.00	**3.00**	$	69,959	$	209,878
1855	Sr Civil Engineer	4.00	**8.00**	$	92,566	$	740,529
1872	Sr Planner	2.00	**0.00**	$	-	$	-
1878	Sr Traffic Engineer	1.00	**0.00**	$	-	$	-
1910	Student Engineer	1.50	**2.00**	$	31,044	$	62,088
1917	Supv Management Analyst	1.00	**0.00**	$	-	$	-
2214	Deputy Director	1.00	**1.00**	$	117,998	$	117,998
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(277,129)
	Bilingual - Regular	0.00	**0.00**	$	-	$	1,571
	Ex Perf Pay-Classified	0.00	**0.00**	$	-	$	5,486
	Field Training Pay	0.00	**0.00**	$	-	$	63,546
	Overtime Budgeted	0.00	**0.00**	$	-	$	101,775

Salary Schedule

GENERAL FUND

Right-of-Way Design

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
	Reg Pay For Engineers	0.00	**0.00**	$	-	$	277,246
	Temporary Help	0.00	**0.00**	$	-	$	23,719
	Total	62.50	**119.50**			**$**	**8,684,075**

Project Implement & Tech Srvs

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1104	Account Clerk	0.00	**1.00**	$	37,878	$	37,878
1105	Administrative Aide I	0.00	**1.00**	$	43,820	$	43,820
1106	Sr Management Analyst	0.00	**7.00**	$	71,273	$	498,909
1107	Administrative Aide II	0.00	**2.00**	$	50,492	$	100,984
1153	Asst Engineer-Civil	0.00	**18.00**	$	69,521	$	1,251,382
1218	Assoc Management Analyst	0.00	**8.00**	$	64,335	$	514,680
1221	Assoc Engineer-Civil	0.00	**17.00**	$	80,375	$	1,366,377
1225	Assoc Engineer-Mechanical	0.00	**1.00**	$	80,276	$	80,276
1227	Assoc Planner	0.00	**6.00**	$	66,313	$	397,878
1348	Info Systems Analyst II	0.00	**2.00**	$	64,077	$	128,154
1349	Info Systems Analyst III	0.00	**1.00**	$	71,601	$	71,601
1401	Info Systems Technician	0.00	**1.00**	$	50,992	$	50,992
1536	Contracts Processing Clerk	0.00	**4.00**	$	39,397	$	157,588
1727	Principal Engineering Aide	0.00	**10.00**	$	60,401	$	604,012
1746	Word Processing Operator	0.00	**4.00**	$	37,689	$	150,756
1750	Project Assistant	0.00	**1.00**	$	69,959	$	69,959
1751	Project Officer I	0.00	**5.00**	$	79,940	$	399,700
1752	Project Officer II	0.00	**3.00**	$	92,598	$	277,793
1777	Public Info Officer	0.00	**1.00**	$	52,516	$	52,516
1855	Sr Civil Engineer	0.00	**4.00**	$	92,566	$	370,265
1871	Sr Public Information Officer	0.00	**2.00**	$	64,783	$	129,566
1872	Sr Planner	0.00	**4.00**	$	78,544	$	314,176
1917	Supv Management Analyst	0.00	**2.00**	$	80,127	$	160,254
1926	Info Systems Analyst IV	0.00	**1.00**	$	79,816	$	79,816
2214	Deputy Director	0.00	**1.00**	$	117,998	$	117,998
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(244,208)
	Ex Perf Pay-Classified	0.00	**0.00**	$	-	$	4,114
	Overtime Budgeted	0.00	**0.00**	$	-	$	76,331
	Reg Pay For Engineers	0.00	**0.00**	$	-	$	50,623
	Temporary Help	0.00	**0.00**	$	-	$	21,092
	Total	0.00	**107.00**			**$**	**7,335,282**

Field Engineering

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1104	Account Clerk	2.00	**0.00**	$	-	$	-

Engineering and Capital Projects

Salary Schedule

GENERAL FUND

Field Engineering

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1153	Asst Engineer-Civil	38.00	**57.00**	$	69,521	$	3,962,720
1157	Asst Engineer-Electrical	4.00	**4.00**	$	69,516	$	278,063
1207	Asst Engineer-Traffic	2.00	**2.00**	$	69,485	$	138,969
1218	Assoc Management Analyst	1.50	**0.00**	$	-	$	-
1221	Assoc Engineer-Civil	10.00	**19.00**	$	80,375	$	1,527,127
1223	Assoc Engineer-Electrical	1.00	**1.00**	$	80,290	$	80,290
1233	Assoc Engineer-Traffic	1.00	**1.00**	$	80,212	$	80,212
1525	Principal Survey Aide	7.00	**8.00**	$	60,384	$	483,069
1535	Clerical Assistant II	3.00	**0.00**	$	-	$	-
1648	Payroll Specialist II	0.75	**0.00**	$	-	$	-
1727	Principal Engineering Aide	14.00	**15.00**	$	60,401	$	906,016
1751	Project Officer I	1.00	**1.00**	$	79,940	$	79,940
1806	Sr Engineering Geologist	0.00	**1.00**	$	93,163	$	93,163
1855	Sr Civil Engineer	6.00	**10.00**	$	92,566	$	925,664
1878	Sr Traffic Engineer	1.00	**3.00**	$	92,844	$	278,533
1879	Sr Clerk/Typist	1.00	**0.00**	$	-	$	-
1881	Sr Survey Aide	1.00	**4.00**	$	52,527	$	210,106
1910	Student Engineer	1.00	**1.00**	$	31,045	$	31,045
1935	Sr Land Surveyor	1.00	**2.00**	$	92,461	$	184,921
1938	Land Surveying Asst	13.00	**14.00**	$	69,550	$	973,698
1939	Land Surveying Assoc	4.00	**4.00**	$	80,338	$	321,352
2214	Deputy Director	0.85	**1.00**	$	119,758	$	119,758
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(348,692)
	Field Training Pay	0.00	**0.00**	$	-	$	64,704
	Overtime Budgeted	0.00	**0.00**	$	-	$	77,393
	Reg Pay For Engineers	0.00	**0.00**	$	-	$	437,861
	Temporary Help	0.00	**0.00**	$	-	$	71,961
	Termination Pay Annual Leave	0.00	**0.00**	$	-	$	78,922
	Total	114.10	**148.00**			**$**	**11,056,795**

Business and Support Services

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1104	Account Clerk	0.00	**4.00**	$	37,878	$	151,512
1106	Sr Management Analyst	1.00	**1.00**	$	71,273	$	71,273
1107	Administrative Aide II	0.00	**2.00**	$	50,492	$	100,984
1218	Assoc Management Analyst	0.00	**6.00**	$	64,335	$	386,010
1535	Clerical Assistant II	0.00	**9.00**	$	35,402	$	318,615
1648	Payroll Specialist II	1.50	**3.50**	$	41,507	$	145,274
1727	Principal Engineering Aide	0.00	**1.00**	$	60,401	$	60,401
1746	Word Processing Operator	0.00	**4.00**	$	37,689	$	150,755
1844	Sr Account Clerk	0.00	**1.00**	$	43,002	$	43,002

Salary Schedule

GENERAL FUND

Business and Support Services

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1876	Executive Secretary	0.33	**0.50**	$	52,008	$	26,004
1879	Sr Clerk/Typist	0.00	**4.00**	$	43,313	$	173,253
1910	Student Engineer	0.00	**0.50**	$	31,044	$	15,522
1917	Supv Management Analyst	0.00	**1.00**	$	80,127	$	80,127
2147	Eng & Cap Proj Director	0.84	**1.00**	$	143,499	$	143,499
2181	Asst Department Director	0.00	**1.00**	$	133,046	$	133,046
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(65,226)
	Ex Perf Pay-Classified	0.00	**0.00**	$	-	$	2,743
	Field Training Pay	0.00	**0.00**	$	-	$	3,420
	Overtime Budgeted	0.00	**0.00**	$	-	$	50,887
	Temporary Help	0.00	**0.00**	$	-	$	14,061
	Total	3.67	**39.50**			**$**	**2,005,162**

Architectural Engineering and Parks

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1105	Administrative Aide I	1.00	**0.00**	$	-	$	-
1106	Sr Management Analyst	2.00	**0.00**	$	-	$	-
1107	Administrative Aide II	1.00	**0.00**	$	-	$	-
1153	Asst Engineer-Civil	5.00	**12.00**	$	69,521	$	834,254
1157	Asst Engineer-Electrical	0.00	**1.00**	$	69,516	$	69,516
1218	Assoc Management Analyst	6.00	**1.00**	$	64,335	$	64,335
1221	Assoc Engineer-Civil	15.00	**24.00**	$	80,375	$	1,929,001
1223	Assoc Engineer-Electrical	0.00	**1.00**	$	80,290	$	80,290
1535	Clerical Assistant II	1.00	**0.00**	$	-	$	-
1536	Contracts Processing Clerk	2.00	**0.00**	$	-	$	-
1638	Park Designer	4.00	**4.00**	$	80,604	$	322,415
1727	Principal Engineering Aide	1.00	**1.00**	$	60,401	$	60,401
1751	Project Officer I	4.00	**0.00**	$	-	$	-
1752	Project Officer II	5.00	**4.00**	$	92,598	$	370,391
1855	Sr Civil Engineer	4.00	**4.00**	$	92,566	$	370,264
1872	Sr Planner	1.00	**0.00**	$	-	$	-
1879	Sr Clerk/Typist	1.00	**0.00**	$	-	$	-
1910	Student Engineer	0.50	**0.50**	$	31,044	$	15,522
1926	Info Systems Analyst IV	1.00	**0.00**	$	-	$	-
2214	Deputy Director	0.70	**1.00**	$	117,998	$	117,998
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(139,226)
	Ex Perf Pay-Classified	0.00	**0.00**	$	-	$	1,372
	Field Training Pay	0.00	**0.00**	$	-	$	13,972
	Overtime Budgeted	0.00	**0.00**	$	-	$	93,712
	Reg Pay For Engineers	0.00	**0.00**	$	-	$	251,323
	Temporary Help	0.00	**0.00**	$	-	$	103,638

Engineering and Capital Projects

Salary Schedule

GENERAL FUND

Architectural Engineering and Parks

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
	Termination Pay Annual Leave	0.00	**0.00**	$	-	$	35,622
	Total	55.20	**53.50**			**$**	**4,594,800**
General Fund Total		286.47	**520.50**			**$**	**37,701,657**

UTILITIES UNDERGROUNDING PROGRAM

Utilities Undergrounding Program

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1153	Asst Engineer-Civil	2.00	**2.00**	$	69,522	$	139,043
1221	Assoc Engineer-Civil	1.00	**1.00**	$	80,375	$	80,375
1535	Clerical Assistant II	1.00	**0.00**	$	-	$	-
1555	Junior Engineering Aide	1.00	**1.00**	$	46,574	$	46,574
1727	Principal Engineering Aide	2.00	**1.00**	$	60,401	$	60,401
1730	Principal Traffic Engineering Aide	1.00	**1.00**	$	60,756	$	60,756
1871	Sr Public Information Officer	1.00	**0.00**	$	-	$	-
1910	Student Engineer	0.50	**0.50**	$	31,044	$	15,522
1917	Supv Management Analyst	1.00	**0.00**	$	-	$	-
2214	Deputy Director	0.30	**0.00**	$	-	$	-
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(11,614)
	Total	10.80	**6.50**			**$**	**391,057**

INTERNAL SERVICES FUND

Water and Sewer Design

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1104	Account Clerk	2.00	**0.00**	$	-	$	-
1106	Sr Management Analyst	2.00	**0.00**	$	-	$	-
1107	Administrative Aide II	2.00	**0.00**	$	-	$	-
1153	Asst Engineer-Civil	39.00	**0.00**	$	-	$	-
1218	Assoc Management Analyst	4.00	**0.00**	$	-	$	-
1221	Assoc Engineer-Civil	20.00	**0.00**	$	-	$	-
1227	Assoc Planner	2.00	**0.00**	$	-	$	-
1349	Info Systems Analyst III	1.00	**0.00**	$	-	$	-
1423	Sr Drafting Aide	1.00	**0.00**	$	-	$	-
1535	Clerical Assistant II	1.00	**0.00**	$	-	$	-
1536	Contracts Processing Clerk	2.00	**0.00**	$	-	$	-
15461	Junior Engineer-Civil	0.50	**0.00**	$	-	$	-
1648	Payroll Specialist II	1.00	**0.00**	$	-	$	-
1727	Principal Engineering Aide	27.00	**0.00**	$	-	$	-
1746	Word Processing Operator	1.00	**0.00**	$	-	$	-
1750	Project Assistant	4.00	**0.00**	$	-	$	-

Salary Schedule

INTERNAL SERVICES FUND

Water and Sewer Design

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1752	Project Officer II	1.00	**0.00**	$	-	$	-
1855	Sr Civil Engineer	5.00	**0.00**	$	-	$	-
1871	Sr Public Information Officer	1.00	**0.00**	$	-	$	-
1872	Sr Planner	1.00	**0.00**	$	-	$	-
1876	Executive Secretary	0.14	**0.00**	$	-	$	-
1910	Student Engineer	1.00	**0.00**	$	-	$	-
1917	Supv Management Analyst	1.00	**0.00**	$	-	$	-
2147	Eng & Cap Proj Director	0.15	**0.00**	$	-	$	-
2214	Deputy Director	1.00	**0.00**	$	-	$	-
	Total	120.79	**0.00**			**$**	**-**

E&CP Water/Wastewtr Field - Eng

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1153	Asst Engineer-Civil	23.00	**0.00**	$	-	$	-
1218	Assoc Management Analyst	0.50	**0.00**	$	-	$	-
1221	Assoc Engineer-Civil	8.00	**0.00**	$	-	$	-
1525	Principal Survey Aide	1.00	**0.00**	$	-	$	-
1535	Clerical Assistant II	1.00	**0.00**	$	-	$	-
1648	Payroll Specialist II	0.25	**0.00**	$	-	$	-
1727	Principal Engineering Aide	1.00	**0.00**	$	-	$	-
1746	Word Processing Operator	1.00	**0.00**	$	-	$	-
1844	Sr Account Clerk	1.00	**0.00**	$	-	$	-
1855	Sr Civil Engineer	3.00	**0.00**	$	-	$	-
1876	Executive Secretary	0.03	**0.00**	$	-	$	-
1881	Sr Survey Aide	3.00	**0.00**	$	-	$	-
1938	Land Surveying Asst	2.00	**0.00**	$	-	$	-
2147	Eng & Cap Proj Director	0.01	**0.00**	$	-	$	-
2214	Deputy Director	0.15	**0.00**	$	-	$	-
	Total	44.94	**0.00**			**$**	**-**

ENGINEERING AND CAPITAL PROJECTS TOTAL		463.00	**527.00**			**$**	**38,092,714**

Engineering and Capital Projects

Revenue and Expense Statement (Non-General Fund)

INTERNAL SERVICES FUND 50050

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
REVENUE			
Metropolitan Wastewater Department Reimbursement	$ 19,857,451	$ 18,343,937	**$** -
Water Department Reimbursement	$ 5,572,436	$ 7,143,928	**$** -
TOTAL REVENUE	$ 25,429,887	$ 25,487,865	**$** -
TOTAL BALANCE AND REVENUE	$ 25,429,887	$ 25,487,865	**$** -
OPERATING EXPENSE			
Wastewater/CIP Design	$ 11,262,124	$ 11,027,264	**$** -
Wastewater/CIP Field Engineering	$ 3,994,401	$ 3,735,154	**$** -
Water /CIP Design	$ 2,118,677	$ 2,184,592	**$** -
Water/CIP Field Engineering	$ 2,641,831	$ 3,408,774	**$** -
Water/Wastewater Facilities -Administration	$ 5,412,854	$ 5,132,081	**$** -
TOTAL OPERATING EXPENSE	$ 25,429,887	$ 25,487,865	**$** -
TOTAL EXPENSE	$ 25,429,887	$ 25,487,865	**$** -
BALANCE	$ -	$ -	**$** -
TOTAL EXPENSE AND BALANCE	$ 25,429,887	$ 25,487,865	**$** -

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Effective for Fiscal Year 2009, Engineering & Capital Project's Internal Services Fund will no longer be a stand alone effort. These activities have been moved into the General Fund.

Revenue and Expense Statement (Non-General Fund)

UTILITIES UNDERGROUNDING PROGRAM FUND 30100

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 14,189,840	$ 14,106,303	**$ 12,655,609**
TOTAL BALANCE	$ 14,189,840	$ 14,106,303	**$ 12,655,609**
REVENUE			
Electric Surcharge	$ 42,008,820	$ 45,670,213	**$ 48,081,619**
Interest on Investments	$ 338,304	$ 372,134	**$ 409,347**
TOTAL REVENUE	$ 42,347,124	$ 46,042,347	**$ 48,490,966**
TOTAL BALANCE AND REVENUE	$ 56,536,964	$ 60,148,650	**$ 61,146,575**
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
CIP Expenditures	$ 55,000,000	$ 58,608,048	**$ 60,000,000**
TOTAL CIP EXPENSE	$ 55,000,000	$ 58,608,048	**$ 60,000,000**
OPERATING EXPENSE			
Personnel and Non-Personnel Expense	$ 1,536,964	$ 1,540,602	**$ 1,146,575**
TOTAL OPERATING EXPENSE	$ 1,536,964	$ 1,540,602	**$ 1,146,575**
TOTAL EXPENSE	$ 56,536,964	$ 60,148,650	**$ 61,146,575**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 56,536,964	$ 60,148,650	**$ 61,146,575**

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Environmental Services



Department Description

The Environmental Services Department ensures that all residents of San Diego are provided with a clean, safe, and ecologically-sound environment. The Department pursues waste management strategies that emphasize waste reduction and recycling, composting, and environmentally-sound landfill management to meet the City's long-term disposal needs; oversees the management of the City's energy use and programs, and explores innovative options to increase energy independence; and works to advance more sustainable practices within the City and community.

The Collection Services Division provides weekly residential refuse collection, bi-weekly curbside collection of recyclable commodities and greens materials, and the collection and maintenance of street litter containers in business districts.

The Energy, Sustainability, and Environmental Protection Division provides technical assistance and project implementation for energy conservation and renewable energy, hazardous materials management, under and above ground storage tank engineering, lead and asbestos compliance, hazardous substances enforcement at the Miramar Landfill, household hazardous waste collection, and the San Diego Sustainable Community Program.

The Waste Reduction and Disposal Division provides education and technical assistance to residents and business owners within the City of San Diego on how to recycle and reduce waste, provides opportunities for recycling and reducing solid waste, enforces solid waste codes, and operates a full service landfill for public use.

The Office of the Director facilitates the Department's delivery of quality environmental programs through the provision of administrative and regulatory support.

The Department's mission is:

To provide environmental services to sustain and improve the quality of life in San Diego

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Provide efficient and sustainable solid waste collection and disposal for the City of San Diego

Environmental Services

The City of San Diego is responsible for providing solid waste collection services to all eligible residents and small businesses within the City limits. The Miramar Landfill, the only active landfill operated by the City, is projected (at current disposal tonnages) to close in 2012. The Department will move toward accomplishing this goal by focusing on the following objective.

- Evaluate regional options for solid waste management and develop plans to meet the City of San Diego's long-term disposal needs

Goal 2: Maximize recycling in all sectors including construction, commercial, industrial, governmental, and single and multi-family homes

It is a priority to increase the overall recycling and waste diversion and to extend the life of the Miramar Landfill. City ordinances have been approved by the City Council to address diversion of construction and demolition materials, and recycling for commercial including City buildings, multi-family and single family sectors, as well as special events to distribute the responsibility for recycling to all sectors of the community. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Implement the City Recycling Ordinance
- Implement the Construction and Demolition Ordinance

Goal 3: Expand public, private, and community-based partnerships to increase sustainable practices city-wide

The City must pursue activities and programs that protect, restore, and sustain the environment and natural resources. The Department will move toward accomplishing this goal by focusing on the following objective.

- Implement a grant to address challenges and barriers to increasing solar energy in the San Diego region to develop a local model that can be replicated nationwide

Service Efforts and Accomplishments

Energy, Sustainability, and Environmental Protection, through a power purchase agreement with a private partner, installed a one megawatt photovoltaic system at the Alvarado Water Treatment Plant that provides 20 percent of its power needs.

The Hazardous Materials Management Program continued its public-private partnerships collecting more than 74,500 gallons of used oil and 14,600 pounds of oil filters at 16 certified used oil collection centers.

The Household Hazardous Waste Transfer Facility, while serving over 8,400 homes, diverted more than 430 tons of hazardous waste from the landfill.

The Miramar Landfill, the first municipally-operated landfill in the nation to earn ISO 14001 certification, achieved recertification for the fifth consecutive year.

Budget Dollars at Work: Performance Expectations

Goal 1: Provide efficient and sustainable solid waste collection and disposal for the City of San Diego

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Customer satisfaction from City-wide survey	N/A	N/A[1]	TBD
2. Status of ISO 14001 environmental management certification	Certification maintained	Certification maintained	Maintain certification
3. Number of State Minimum Standard Notice of Violations (NOVs) received	6[2]	2	0
4. Complaints per 10,000 refuse, recycling, and greenery	11	8	0

[1] Resident Satisfaction Survey to be implemented in January 2009
[2] Calendar Year 2006

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
service collection stops			

Goal 2: Maximize recycling in all sectors including construction, commercial, industrial, governmental, special events, and single and multi-family homes

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Diversion rate of recycled materials from disposal	52%	55%	55%

Goal 3: Expand public, private, and community-based partnerships to increase sustainable practices city-wide

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Renewable energy realized through projects at municipal facilities (toward City goal of installing five megawatts of renewable energy sources by 2013)	1.2 megawatts	1.2 megawatts	3.0 megawatts

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Workload Data					
Number of refuse collection stops[3]	16.0M	16.0M	15.8M	15.8M	15.8M
Number of households served with bi-weekly curbside recycling collection[1]	276,000	276,000	254,000	255,000	254,000
Number of energy accounting bills processed	37,230	38,160	37,869	34,800	37,800
Square feet of City buildings inspected for asbestos and lead	166,060	270,196	291,941	290,196	242,732
Number of City staff trainings conducted on hazardous materials management regulations	1,201	2,595	2,205	1,892	2,100
Tons of household hazardous waste collected	517	533	487	532	515
Number of underground storage tanks systems that were certified accordance with State regulations	71	69	67	70	67
Tons of waste received for disposal and diversion at the Miramar Landfill	1.69M	1.6M	1.4M	1.3M	1.4M
Average number of transactions processed daily at the Miramar Landfill fee booth	1,744	1,745	1,608	1,440	1,600
Number of service calls received through the Customer Service Center	340,000	287,000	308,000	291,000	297,000
Tons of material recycled at the Miramar Recycling Center	13,600	14,000	15,500	18,000	16,500
Number of customers served at the Miramar Recycling Center	83,000	99,000	99,000	115,000	115,000
Number of Christmas trees collected and processed into mulch and compost products	141,000	148,000	130,000	140,000	143,000
Tons of curbside recyclables collected	70,000	71,000	80,900	80,000	82,500
Number of illegal dumps removed from 3,000 miles of street and alley rights-of-way	12,300	10,800	12,200	13,000	12,000

[3] Figures differ due to data system refinement during Fiscal Year 2007

Department Summary

Environmental Services							
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**	FY 2008-2009 CHANGE
Positions		497.08		459.08		**464.08**	5.00
Personnel Expense	$	39,475,276	$	39,765,597	**$**	**39,229,719**	$ (535,878)
Non-Personnel Expense	$	61,678,047	$	61,110,992	**$**	**60,309,268**	$ (801,724)
TOTAL	$	101,153,323	$	100,876,589	**$**	**99,538,987**	$ (1,337,602)

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Energy, Sustainability & Env Prot			
Asbestos and Lead Management	4.00	4.10	**4.30**
HazMat Internal Program	0.00	5.70	**5.85**
Lead Safe Neighborhoods	0.00	2.00	**2.50**
Tank Engr & Enviro Mgt	0.00	3.30	**3.00**
Total	**4.00**	**15.10**	**15.65**
Collection Services			
Refuse Collection	126.95	126.45	**125.45**
Total	**126.95**	**126.45**	**125.45**
Office of the Director			
Budget/Revenue Develop & Admin	0.00	2.02	**2.02**
Community Outreach/Environ Education	0.00	1.27	**1.27**
Customer Services	1.00	3.15	**3.15**
Environmental Policy Development/Mgt	0.30	1.18	**1.18**
Facility Services	0.00	1.16	**1.16**
Franchise and Control Management	0.00	0.70	**0.70**
Human Resource and Org Dev	0.00	0.39	**1.39**
Information Systems	1.00	2.11	**2.11**
Safety and Training	0.00	1.02	**1.02**
Support Services and Payroll	1.50	1.66	**1.66**
Total	**3.80**	**14.66**	**15.66**
ENERGY CONSERVATION PROGRAM FUND			
Energy, Sustainability & Env Prot			
Energy Accounting	2.50	2.50	**2.00**
Energy Management	2.00	2.00	**1.35**
Green Construction	2.50	2.50	**2.50**
Legislative Grant Analysis	3.00	3.00	**3.00**
Total	**10.00**	**10.00**	**8.85**

Environmental Services

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
REFUSE DISPOSAL FUND			
Energy, Sustainability & Env Prot			
HazMat Internal Program	8.74	0.00	**0.00**
HazMat Landfill	6.25	7.70	**7.15**
Landfill Burn Sites	3.00	0.00	**0.00**
Underground Storage Tank Program	4.00	0.00	**0.00**
Total	**21.99**	**7.70**	**7.15**
Waste Reduction and Disposal (1)			
Field Operations	31.54	25.79	**0.00**
Solid Waste Code Enforcement	13.17	12.42	**0.00**
Total	**44.71**	**38.21**	**0.00**
Waste Reduction and Disposal (2)			
Fee Collection	21.72	21.42	**18.42**
Miramar Landfill Operations	54.17	48.24	**48.24**
Post Closure Maint/Regulatory Compliance	13.61	13.34	**12.34**
Solid Waste Code Enforcement	0.00	0.00	**15.42**
Support Services	0.00	0.00	**24.79**
Total	**89.50**	**83.00**	**119.21**
Office of the Director			
Budget/Revenue Development and Admin	1.90	2.00	**2.00**
Community Outreach/Environ Education	2.40	1.22	**1.22**
Customer Services	2.00	3.07	**3.07**
Environmental Policy	2.55	1.03	**1.03**
Environmental Policy Development/Mgt	2.00	1.13	**2.13**
Facility Services	3.30	1.12	**1.12**
Franchise and Contract Management	6.00	0.68	**0.68**
Human Resource and Org Dev	0.65	0.37	**0.37**
Information Systems	4.55	4.28	**4.28**
Safety and Training	0.75	0.98	**0.98**
Support Services and Payroll	2.32	1.61	**1.61**
Sustainable Communities	2.00	0.00	**0.00**
Total	**30.42**	**17.49**	**18.49**
Collection Services			
Special Collection	9.10	9.10	**9.10**
Total	**9.10**	**9.10**	**9.10**
RECYCLING FUND			
Waste Reduction and Disposal			
Env Policy Devel / Mgmt	0.00	0.00	**1.00**
Field Operations	5.29	3.29	**3.29**
Solid Waste Code Enforcement	3.54	3.44	**5.44**

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	FY 2009 FINAL
RECYCLING FUND			
Waste Reduction and Disposal			
Waste Reduction and Diversion	11.96	9.56	**13.56**
Total	**20.79**	**16.29**	**23.29**
Collection Services			
Curbside Greenery	53.83	51.33	**51.33**
Curbside Recycling	53.70	53.70	**53.70**
Total	**107.53**	**105.03**	**105.03**
Energy, Sustainability & Env Prot			
Household Hazardous Waste	5.01	3.20	**3.35**
Lead Safe Neighborhoods	2.00	0.00	**0.00**
Total	**7.01**	**3.20**	**3.35**
Office of the Director			
Budget/Revenue Development and Admin	1.95	1.81	**1.81**
Community Outreach/Environ Education	1.70	1.14	**1.14**
Customer Services	6.00	2.78	**2.78**
Environmental Policy	0.50	0.00	**0.00**
Environmental Policy Development/Mgt	2.05	1.05	**1.05**
Facility Services	0.00	1.03	**1.03**
Franchise and Contract Management	0.00	0.62	**0.62**
Human Resource and Org Dev	0.75	0.34	**0.34**
Information Systems	5.55	1.71	**1.71**
Safety and Training	1.85	0.90	**0.90**
Support Services and Payroll	0.93	1.47	**1.47**
Total	**21.28**	**12.85**	**12.85**
DEPARTMENT TOTAL	**497.08**	**459.08**	**464.08**

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	FY 2009 FINAL
GENERAL FUND			
Energy, Sustainability & Env Prot			
Asbestos and Lead Management	$ 443,982	$ 537,515	**$ 498,705**
Division Management	$ 79	$ 79	**$ 48,909**
Energy, Sustainability & Env Prot	$ 1,780	$ (3,719)	**$ -**
HazMat Internal Program	$ 213,196	$ 849,961	**$ 676,356**
Lead Safe Neighborhoods	$ -	$ 205,866	**$ 262,178**
Tank Engr & Enviro Mgt	$ -	$ 404,741	**$ 320,655**
Total	**$ 659,037**	**$ 1,994,443**	**$ 1,806,803**
Collection Services			
Collection Services	$ (263,470)	$ 62,800	**$ (618,708)**

Environmental Services

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Collection Services			
Refuse Collection	$ 37,205,985	$ 37,180,640	**$ 37,680,404**
Total	**$ 36,942,515**	**$ 37,243,440**	**$ 37,061,696**
Office of the Director			
Budget/Revenue Develop & Admin	$ -	$ 190,788	**$ 192,781**
Community Enhancement Program	$ -	$ 67,000	**$ 67,000**
Community Outreach/Environ Education	$ -	$ 129,092	**$ 133,566**
Customer Services	$ 58,080	$ 209,808	**$ 213,022**
Environmental Policy Development/Mgt	$ 349,487	$ 228,259	**$ 188,865**
Facility Services	$ -	$ 115,752	**$ 117,781**
Franchise and Control Management	$ -	$ 48,618	**$ 48,969**
Human Resource and Org Dev	$ -	$ 40,614	**$ 144,975**
Information Systems	$ 118,925	$ 290,323	**$ 302,828**
Office of the Director	$ 1,691	$ 5,328	**$ -**
Safety and Training	$ -	$ 110,577	**$ 111,476**
Support Services and Payroll	$ 92,946	$ 119,312	**$ 121,559**
Total	**$ 621,129**	**$ 1,555,471**	**$ 1,642,822**
ENERGY CONSERVATION PROGRAM FUND			
Energy, Sustainability & Env Prot			
Energy Accounting	$ 544,534	$ 655,203	**$ 403,811**
Energy Management	$ 514,068	$ 629,582	**$ 562,011**
Energy, Sustainability & Env Prot	$ (2,232)	$ 23,886	**$ -**
Green Construction	$ 376,645	$ 399,025	**$ 372,796**
Legislative Grant Analysis	$ 577,970	$ 537,288	**$ 463,550**
Total	**$ 2,010,985**	**$ 2,244,984**	**$ 1,802,168**
AUTOMATED REFUSE CONTAINER FUND			
Automated Refuse Container			
Automated Refuse Container	$ -	$ -	**$ 500,000**
Total	**$ -**	**$ -**	**$ 500,000**
REFUSE DISPOSAL FUND			
Energy, Sustainability & Env Prot			
Division Management	$ -	$ 70,189	**$ 156,021**
Energy, Sustainability & Env Prot	$ (195,316)	$ 18,392	**$ -**
HazMat Internal Program	$ 959,446	$ (3)	**$ -**
HazMat Landfill	$ 758,728	$ 884,986	**$ 867,233**
Landfill Burn Sites	$ 636,503	$ 124,333	**$ -**
Underground Storage Tank Program	$ 498,660	$ 27,542	**$ 1,860**
Total	**$ 2,658,021**	**$ 1,125,439**	**$ 1,025,114**

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
REFUSE DISPOSAL FUND			
Waste Reduction and Disposal (1)			
Environmental Programs	$ (130,999)	$ 28,995	**$ -**
Field Operations	$ 4,386,003	$ 3,946,852	**$ -**
Solid Waste Code Enforcement	$ 1,212,494	$ 1,267,290	**$ -**
Waste Reduction and Diversion	$ 154,937	$ -	**$ -**
Total	**$ 5,622,435**	**$ 5,243,137**	**$ -**
Waste Reduction and Disposal (2)			
Division Administration	$ -	$ -	**$ 877,038**
Fee Collection	$ 2,089,341	$ 1,847,818	**$ 1,496,486**
Miramar Landfill Operations	$ 17,512,222	$ 18,353,721	**$ 17,912,623**
Post Closure Maint/Regulatory Compliance	$ 2,855,722	$ 2,992,326	**$ 2,834,452**
Solid Waste Code Enforcement	$ -	$ -	**$ 1,351,498**
Support Services	$ -	$ -	**$ 3,785,171**
Waste Reduction and Disposal (2)	$ (336,293)	$ 36,621	**$ (214,112)**
Total	**$ 22,120,992**	**$ 23,230,486**	**$ 28,043,156**
Office of the Director			
Budget/Revenue Development and Admin	$ 234,163	$ 332,433	**$ 260,949**
Community Outreach/Environ Education	$ 237,278	$ 144,873	**$ 150,245**
Customer Services	$ 130,810	$ 204,418	**$ 207,557**
Environmental Policy	$ 232,026	$ 125,592	**$ 159,038**
Environmental Policy Development/Mgt	$ 843,238	$ 1,015,446	**$ 1,440,999**
Facility Services	$ 372,120	$ 158,374	**$ 234,035**
Franchise and Contract Management	$ 435,552	$ 53,801	**$ 54,225**
Human Resource and Org Dev	$ 70,187	$ 38,554	**$ 50,255**
Information Systems	$ 693,921	$ 690,964	**$ 734,210**
Office of the Director	$ (126,526)	$ 4,541	**$ (39,645)**
Safety and Training	$ 89,772	$ 106,779	**$ 108,075**
Support Services and Payroll	$ 226,658	$ 117,213	**$ 119,403**
Sustainable Communities	$ 245,306	$ 134	**$ 134**
Total	**$ 3,684,505**	**$ 2,993,122**	**$ 3,479,480**
Collection Services			
Collection Services Division	$ 4,049	$ 21,736	**$ (91,656)**
Special Collection	$ 2,376,878	$ 1,218,569	**$ 1,190,110**
Total	**$ 2,380,927**	**$ 1,240,305**	**$ 1,098,454**
RECYCLING FUND			
Waste Reduction and Disposal			
Env Policy Devel / Mgmt	$ -	$ -	**$ 200,755**
Field Operations	$ 673,189	$ 519,065	**$ 544,109**
Solid Waste Code Enforcement	$ 263,647	$ 274,076	**$ 443,665**
Waste Reduction and Disposal	$ (148,056)	$ 4,037	**$ (48,024)**

Environmental Services

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
RECYCLING FUND			
Waste Reduction and Disposal			
Waste Reduction and Diversion	$ 2,604,937	$ 2,365,297	**$ 2,671,210**
Total	**$ 3,393,717**	**$ 3,162,475**	**$ 3,811,715**
Collection Services			
Collection Services	$ (572,219)	$ 57,011	**$ (1,116,113)**
Curbside Greenery	$ 7,304,997	$ 7,207,099	**$ 7,379,376**
Curbside Recycling	$ 10,349,091	$ 10,552,610	**$ 9,372,894**
Recycling Operations Maintenance	$ 64,639	$ 64,108	**$ 65,857**
Total	**$ 17,146,508**	**$ 17,880,828**	**$ 15,702,014**
Energy, Sustainability & Env Prot			
Division Management	$ -	$ -	**$ 49,088**
Energy, Sustainability & Env Prot	$ 3,119	$ 7,644	**$ -**
Household Hazardous Waste	$ 1,162,550	$ 957,020	**$ 1,236,861**
Lead Safe Neighborhoods	$ 192,580	$ -	**$ -**
Universal Waste Grant	$ 100,000	$ -	**$ -**
Total	**$ 1,458,249**	**$ 964,664**	**$ 1,285,949**
Office of the Director			
Budget/Revenue Development and Admin	$ 231,178	$ 221,009	**$ 239,965**
Community Outreach/Environ Education	$ 150,081	$ 122,217	**$ 149,022**
Customer Services	$ 381,935	$ 185,212	**$ 188,051**
Environmental Policy	$ 15,890	$ -	**$ -**
Environmental Policy Development/Mgt	$ 653,281	$ 725,532	**$ 939,314**
Facility Services	$ 23,964	$ 130,262	**$ 158,789**
Franchise and Contract Management	$ -	$ 43,059	**$ 43,371**
Human Resource and Org Dev	$ 98,343	$ 34,784	**$ 45,679**
Information Systems	$ 644,092	$ 320,719	**$ 326,466**
Office of the Director	$ (50,883)	$ 4,836	**$ (25,404)**
Safety and Training	$ 192,832	$ 104,509	**$ 106,718**
Support Services and Payroll	$ 101,290	$ 105,656	**$ 107,645**
Sustainable Communities	$ 12,300	$ -	**$ -**
Total	**$ 2,454,303**	**$ 1,997,795**	**$ 2,279,616**
DEPARTMENT TOTAL	**$ 101,153,323**	**$ 100,876,589**	**$ 99,538,987**

Significant Budget Adjustments

GENERAL FUND

Energy, Sustainability & Env Prot	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 24,650	$ 0
Position Redistribution Redistribution of 0.05 Deputy Director, 0.50 Associate Management Analyst and 1.00 Administrative Aide I within the Energy, Sustainability, and Environmental Protection Division.	1.55	$ 127,239	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ 537,071
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (9,741)	$ 0
Savings from the Five-Year Financial Outlook Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules.	(1.00)	$ (117,226)	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (212,562)	$ 0

Collection Services	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 255,043	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 231,991	$ 0
Funding of Terminal Leave Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.	0.00	$ 112,191	$ 0

Environmental Services

Significant Budget Adjustments

GENERAL FUND

Collection Services	Positions	Cost	Revenue
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (58,478)	$ 0
Office of the Director Transfer Transfer of 1.00 Associate Management Analyst to the Office of the Director.	(1.00)	$ (95,983)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (626,508)	$ 0

Office of the Director	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 29,411	$ 0
Collection Services Transfer Transfer of 1.00 Associate Management Analyst from the Collection Services Division.	1.00	$ 95,983	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 5,015	$ 0
General Fund Revenue Adjustment Increase as a result of Recycling Fund revenue from Sycamore Canyon Landfill facility franchise fees being diverted to the General Fund.	0.00	$ 0	$ 615,000
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (43,058)	$ 0

Significant Budget Adjustments

ENERGY CONSERVATION PROGRAM FUND

Energy, Sustainability & Env Prot	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (1,761)	$ 0
Heating, Ventilating, and Air-Conditioning (HVAC) Repair and Replacement Addition of a portion of expenses associated with the repair and replacement of a heating unit and control system at Ridgehaven Court.	0.00	$ 9,000	$ 0
Increase in Service Level Agreement (SLA) Obligation Increase in expenses related to the Fiscal Year 2009 SLA with the City Comptroller's Office.	0.00	$ 215	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ (442,816)
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (64,447)	$ 0
Reduction in Service Level Agreement (SLA) Obligation Reduction in the expenses related to the Fiscal Year 2009 SLA with the City Attorney's Office.	0.00	$ (65,790)	$ 0
Position Redistribution Redistribution of (0.15) Deputy Director and (1.00) Associate Management Analyst within the Energy, Sustainability, and Environmental Protection Division.	(1.15)	$ (122,030)	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (198,003)	$ 0

REFUSE DISPOSAL FUND

Energy, Sustainability & Env Prot	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (13,888)	$ 0

Environmental Services

Significant Budget Adjustments

REFUSE DISPOSAL FUND

Energy, Sustainability & Env Prot	Positions	Cost	Revenue
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 10,312	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ 57,000
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (1,827)	$ 0
Position Redistribution Redistribution of 0.05 Deputy Director, 0.40 Associate Management Analyst and (1.00) Administrative Aide I within the Energy, Sustainability, and Environmental Protection Division.	(0.55)	$ (23,109)	$ 0
Burn Site Program Transfer Increase in non-personnel expenses associated with the Burn Site Program. These expenses have been transferred to the Waste Reduction and Disposal Division.	0.00	$ (71,813)	$ 0

Waste Reduction and Disposal (1)	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 152,253	$ 0
Department Restructuring Adjustments to consolidate all expenses into the Waste Reduction and Disposal Division as a result of Business Process Reengineering.	(38.21)	$ (5,395,390)	$ (667,500)

Waste Reduction and Disposal (2)	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 129,774	$ 0

Significant Budget Adjustments

REFUSE DISPOSAL FUND

Waste Reduction and Disposal (2)	Positions	Cost	Revenue
Department Restructuring Adjustments to consolidate all expenses into the Waste Reduction and Disposal Division as a result of Business Process Reengineering.	38.21	$ 5,395,390	$ 667,500
Tarping Machine Increase allows for the purchase of a tarping machine, used to cover landfill refuse and waste to prevent exposure violations.	0.00	$ 185,000	$ 0
Overtime Increase Increase in budgeted overtime to reflect current trends and needs associated with supporting the Miramar Landfill.	0.00	$ 91,349	$ 0
Burn Site Program Transfer Increase in non-personnel expenses associated with the Burn Site Program. These expenses have been transferred from the Energy, Sustainability, and Environmental Protection Division.	0.00	$ 71,813	$ 0
Field Operations Maintenance Expenses Expenses for the replacement of telephone poles, replacement of a shed roof, and the repair of gunite slope.	0.00	$ 42,000	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 7,642	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ (2,770,000)
Removal of the Funding for the Enterprise Resources Planning (ERP) System Removal of the City's ERP system allocation established in the Fiscal Year 2008 Annual Budget and Fiscal Year 2009 Proposed Budget due to the utilization of alternative funding.	0.00	$ (15,700)	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (23,979)	$ 0
Non-General Fund Reductions Reductions to vacant positions and associated non-personnel expenditures.	(1.00)	$ (121,137)	$ 0

Environmental Services

Significant Budget Adjustments

REFUSE DISPOSAL FUND

Waste Reduction and Disposal (2)	Positions	Cost	Revenue
Personnel and Non-Personnel Expense Transfer Transfer of 1.00 Sr. Civil Engineer and the associated non-personnel expenses from the Waste Reduction and Disposal Division to the Office of the Director.	(1.00)	$ (135,370)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (214,112)	$ 0
One-time Expenditure Removal Removal of a one-time expenditure to purchase a tubgrinder now being used at the Miramar Greenery Facility to breakdown greenery and wood waste into mulch and woodchips.	0.00	$ (600,000)	$ 0

Office of the Director	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 42,102	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 268,647	$ 0
Personnel and Non-Personnel Expense Transfer Transfer of 1.00 Sr. Civil Engineer and the associated non-personnel expenses from the Waste Reduction and Disposal Division to the Office of the Director.	1.00	$ 135,370	$ 0
Heating, Ventilating, and Air-Conditioning (HVAC) Repair and Replacement Addition of a portion of expenses associated with the repair and replacement of a heating unit and control system at Ridgehaven Court.	0.00	$ 57,122	$ 0
Addition of Budgeted Hourly Wages Increase in the total hourly wage budget to support current staffing levels.	0.00	$ 50,960	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 25,813	$ 0

Significant Budget Adjustments

REFUSE DISPOSAL FUND

Office of the Director	Positions	Cost	Revenue
Addition of Special Pay Increase to reflect the Registration Pay for Engineers defined in the Memorandum of Understanding (MOU) at 15 percent of salary and bilingual pay for the Senior Civil Engineer job classification.	0.00	$ 21,352	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (39,645)	$ 0
Reduction in Service Level Agreement (SLA) Obligation Reduction in the expenses related to the Fiscal Year 2009 SLA with the City Attorney's Office.	0.00	$ (75,363)	$ 0

Collection Services	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (3,153)	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 23,517	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ 2,743
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (70,559)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (91,656)	$ 0

Environmental Services

Significant Budget Adjustments

RECYCLING FUND

Waste Reduction and Disposal	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 19,839	$ 0
Increases for Construction and Demolition Ordinance Addition of 1.00 Recycling Specialist II, 1.00 Recycling Specialist III, 1.00 Code Compliance Officer, 0.50 Administrative Aide II, and associated non-personnel expenses to support the Council-approved Construction and Demolition Ordinance.	3.50	$ 334,586	$ 0
Increases for Recycling Ordinance Addition of 2.00 Recycling Specialist IIs, 1.00 Code Compliance Officer, 0.50 Administrative Aide II, and associated non-personnel expenses to support the Council-approved City Recycling Ordinance.	3.50	$ 325,008	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 19,769	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 1,848	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ 613,620
Removal of the Funding for the Enterprise Resources Planning (ERP) System Removal of the City's ERP system allocation established in the Fiscal Year 2008 Annual Budget and Fiscal Year 2009 Proposed Budget due to the utilization of alternative funding.	0.00	$ (3,786)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (48,024)	$ 0

Significant Budget Adjustments

RECYCLING FUND

Collection Services	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 277,810	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ 220
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (5,428)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (1,116,113)	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (1,335,083)	$ 0

Energy, Sustainability & Env Prot	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (3,214)	$ 0
Service Level Agreement (SLA) Obligation Revision Increases in expense and revenue related to the SLA with Metropolitan Wastewater and Stormwater Departments.	0.00	$ 300,000	$ 300,000
Position Redistribution Redistribution of 0.05 Deputy Director and 0.10 Associate Management Analyst within the Energy, Sustainability, and Environmental Protection Division.	0.15	$ 18,279	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 8,937	$ 0

Environmental Services

Significant Budget Adjustments

RECYCLING FUND

Energy, Sustainability & Env Prot	Positions	Cost	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ (66,000)
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (2,717)	$ 0

Office of the Director	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 25,218	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 209,367	$ 0
Addition of Budgeted Hourly Wages Increase in the total hourly wage budget to support current staffing levels.	0.00	$ 34,038	$ 0
Heating, Ventilating, and Air-Conditioning (HVAC) Repair and Replacement Addition of a portion of expenses associated with the repair and replacement of a heating unit and control system at Ridgehaven Court.	0.00	$ 26,072	$ 0
Increase in Service Level Agreement (SLA) Obligation Increases in the expenses related to the Fiscal Year 2009 SLA with the City Attorney's Office.	0.00	$ 16,361	$ 0
Revenue Adjustment Decrease as a result of Recycling Fund revenue from Sycamore Canyon Landfill facility franchise fees being diverted to the General Fund.	0.00	$ 0	$ (615,000)
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ (1,025,000)
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (3,831)	$ 0

Significant Budget Adjustments

RECYCLING FUND

Office of the Director	Positions	Cost	Revenue
Vacancy Savings	0.00	$ (25,404)	$ 0
Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.			

AUTOMATED REFUSE CONTAINER FUND

Automated Refuse Container	Positions	Cost	Revenue
Refuse Containers	0.00	$ 500,000	$ 500,000
Adjustment to reflect the revenue and expense associated with the purchase and sale of automated refuse containers.			

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ 25,948,885	$ 25,641,709	**$ 25,107,811**
Fringe Benefits	$ 13,526,391	$ 14,123,888	**$ 14,121,908**
SUBTOTAL PERSONNEL	$ 39,475,276	$ 39,765,597	$ **39,229,719**
NON-PERSONNEL			
Supplies & Services	$ 54,238,394	$ 54,424,808	**$ 55,234,155**
Information Technology	$ 3,253,400	$ 3,108,424	**$ 2,599,640**
Energy/Utilities	$ 1,776,479	$ 1,966,392	**$ 1,988,110**
Equipment Outlay	$ 2,409,774	$ 1,611,368	**$ 487,363**
SUBTOTAL NON-PERSONNEL	$ 61,678,047	$ 61,110,992	$ **60,309,268**
TOTAL	$ 101,153,323	$ 100,876,589	$ **99,538,987**

Revenues by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Revenue from Money & Property	$ 154,079	$ 154,079	**$ 154,079**
Revenue from Other Agencies	$ -	$ 193,503	**$ 402,500**
Charges for Current Services	$ 200,000	$ 166,000	**$ 494,074**
Transfers from Other Funds	$ -	$ -	**$ 615,000**
TOTAL	$ 354,079	$ 513,582	**$ 1,665,653**

Environmental Services

Salary Schedule

GENERAL FUND

Office of the Director

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1104	Account Clerk	1.05	**1.05**	$	37,878	$	39,772
1106	Sr Management Analyst	0.35	**0.35**	$	71,271	$	24,945
1107	Administrative Aide II	0.35	**0.35**	$	50,491	$	17,672
1218	Assoc Management Analyst	0.00	**1.00**	$	64,335	$	64,335
1280	Building Service Technician	0.35	**0.35**	$	39,491	$	13,822
1348	Info Systems Analyst II	1.38	**1.38**	$	64,077	$	88,426
1349	Info Systems Analyst III	0.23	**0.23**	$	71,600	$	16,468
1365	Senior Department Human Resource Analyst	0.00	**0.35**	$	71,760	$	25,116
1389	Custodian II	0.35	**0.35**	$	31,149	$	10,902
1512	Heavy Truck Driver II	0.35	**0.00**	$	-	$	-
1557	Supv Recycling Specialist	0.35	**0.35**	$	79,340	$	27,769
1648	Payroll Specialist II	1.40	**1.40**	$	41,506	$	58,109
1746	Word Processing Operator	0.70	**0.70**	$	37,689	$	26,382
1776	Public Information Clerk	2.80	**2.80**	$	37,688	$	105,525
1777	Public Info Officer	0.70	**0.70**	$	52,516	$	36,761
1823	Safety Officer	0.35	**0.35**	$	70,177	$	24,562
1835	Area Refuse Collection Supv	0.70	**0.70**	$	60,243	$	42,170
1844	Sr Account Clerk	0.35	**0.35**	$	43,003	$	15,051
1876	Executive Secretary	0.35	**0.35**	$	52,009	$	18,203
1917	Supv Management Analyst	0.35	**0.35**	$	80,126	$	28,044
1926	Info Systems Analyst IV	0.46	**0.46**	$	79,815	$	36,715
1972	Safety & Training Manager	0.36	**0.36**	$	79,947	$	28,781
1979	Utility Worker II	0.35	**0.35**	$	39,500	$	13,825
2123	Asst Env Svcs Director	0.35	**0.35**	$	140,006	$	49,002
2192	Environmental Svcs Director	0.35	**0.35**	$	139,523	$	48,833
2214	Deputy Director	0.33	**0.33**	$	113,248	$	37,372
	Total	14.66	**15.66**			**$**	**898,562**

Energy, Sustainability & Env Prot

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1105	Administrative Aide I	0.00	**1.00**	$	43,820	$	43,820
1119	Asbestos Program Manager	1.00	**1.00**	$	88,411	$	88,411
1122	Asbestos and Lead Program Inspector	4.00	**4.00**	$	65,604	$	262,417
1218	Assoc Management Analyst	0.00	**0.50**	$	64,334	$	32,167
1221	Assoc Engineer-Civil	1.00	**0.00**	$	-	$	-
1353	Community Development Spec III	1.00	**1.00**	$	75,279	$	75,279
1527	HazMat Inspector II	4.30	**4.30**	$	66,107	$	284,261
1544	Hazardous Material Inspector III	1.00	**1.00**	$	73,758	$	73,758
1855	Sr Civil Engineer	1.00	**1.00**	$	92,566	$	92,566
1879	Sr Clerk/Typist	0.30	**0.30**	$	43,313	$	12,994
1896	Supv HazMat Inspector	1.00	**1.00**	$	81,138	$	81,138

Salary Schedule

GENERAL FUND

Energy, Sustainability & Env Prot

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
2214	Deputy Director	0.00	**0.05**	$	120,160	$	6,008
2270	Program Manager	0.50	**0.50**	$	113,360	$	56,680
	Asbestos Containment Team	0.00	**0.00**	$	-	$	477
	Field Training Pay	0.00	**0.00**	$	-	$	12,189
	Overtime Budgeted	0.00	**0.00**	$	-	$	7,062
	Total	15.10	**15.65**			**$**	**1,129,227**

Collection Services

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1104	Account Clerk	1.00	**1.00**	$	37,878	$	37,878
1107	Administrative Aide II	1.00	**1.00**	$	50,492	$	50,492
1218	Assoc Management Analyst	1.00	**0.00**	$	-	$	-
1766	Public Works Dispatcher	1.20	**1.20**	$	42,596	$	51,115
1824	Sanitation Driver III	12.00	**12.00**	$	55,962	$	671,543
1832	Sanitation Driver II	84.00	**84.00**	$	53,063	$	4,457,260
1834	Sanitation Driver I	14.00	**14.00**	$	42,809	$	599,322
1835	Area Refuse Collection Supv	7.00	**7.00**	$	60,241	$	421,690
1839	District Refuse Collection Supv	2.00	**2.00**	$	70,934	$	141,868
1979	Utility Worker II	2.50	**2.50**	$	39,499	$	98,748
2214	Deputy Director	0.75	**0.75**	$	113,300	$	84,975
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(540,000)
	Bilingual - Regular	0.00	**0.00**	$	-	$	6,905
	Overtime Budgeted	0.00	**0.00**	$	-	$	519,089
	Termination Pay Annual Leave	0.00	**0.00**	$	-	$	102,271
	Total	126.45	**125.45**			**$**	**6,703,156**
General Fund Total		156.21	**156.76**			**$**	**8,730,945**

ENERGY CONSERVATION PROGRAM FUND

Energy, Sustainability & Env Prot

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1105	Administrative Aide I	1.00	**0.00**	$	-	$	-
1106	Sr Management Analyst	1.00	**1.00**	$	71,273	$	71,273
1107	Administrative Aide II	0.00	**1.00**	$	50,492	$	50,492
1218	Assoc Management Analyst	3.00	**2.00**	$	64,335	$	128,670
1746	Word Processing Operator	1.00	**1.00**	$	37,690	$	37,690
1751	Project Officer I	1.00	**1.00**	$	79,940	$	79,940
1752	Project Officer II	1.00	**1.00**	$	92,598	$	92,598
1917	Supv Management Analyst	1.00	**1.00**	$	80,127	$	80,127

Environmental Services

Salary Schedule

ENERGY CONSERVATION PROGRAM FUND

Energy, Sustainability & Env Prot

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
2214	Deputy Director	1.00	**0.85**	$	126,922	$	107,884
	Total	10.00	**8.85**			**$**	**648,674**

REFUSE DISPOSAL FUND

Waste Reduction and Disposal (2)

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1106	Sr Management Analyst	1.00	**0.00**	$	-	$	-
1153	Asst Engineer-Civil	2.00	**2.00**	$	69,521	$	139,042
1218	Assoc Management Analyst	1.00	**1.57**	$	64,335	$	101,006
1221	Assoc Engineer-Civil	5.00	**5.00**	$	80,375	$	401,876
1356	Code Compliance Officer	3.00	**11.00**	$	44,492	$	489,414
1357	Code Compliance Supv	0.00	**2.00**	$	51,007	$	102,013
1412	Disposal Site Representative	14.00	**14.00**	$	39,100	$	547,405
1413	Disposal Site Supv	4.00	**4.00**	$	62,191	$	248,763
1437	Equipment Mechanic	2.00	**2.00**	$	52,941	$	105,882
1439	Equipment Operator I	0.00	**5.00**	$	44,949	$	224,747
1440	Equipment Operator II	3.00	**5.00**	$	49,096	$	245,481
1447	Equipment Service Writer	1.00	**1.00**	$	56,520	$	56,520
1512	Heavy Truck Driver II	0.00	**3.00**	$	45,069	$	135,208
1525	Principal Survey Aide	1.00	**1.00**	$	60,383	$	60,383
1573	Landfill Equipment Operator	20.00	**20.00**	$	56,064	$	1,121,276
1579	Laborer	11.00	**8.00**	$	33,271	$	266,165
1580	Laboratory Technician	1.00	**1.00**	$	48,022	$	48,022
1622	Biologist III	1.00	**1.00**	$	74,563	$	74,563
1624	Biologist II	1.00	**1.00**	$	65,227	$	65,227
1746	Word Processing Operator	1.00	**1.50**	$	37,689	$	56,534
1751	Project Officer I	1.00	**1.00**	$	79,940	$	79,940
1752	Project Officer II	1.00	**1.00**	$	92,598	$	92,598
1830	Sr Mechanical Engineer	1.00	**1.00**	$	92,655	$	92,655
1855	Sr Civil Engineer	2.00	**1.00**	$	92,566	$	92,566
1864	Sr Disposal Site Rep	2.00	**2.00**	$	43,447	$	86,893
1879	Sr Clerk/Typist	0.00	**0.57**	$	43,312	$	24,688
1912	Sr Code Compliance Supv	0.00	**1.00**	$	54,620	$	54,620
1917	Supv Management Analyst	0.00	**1.00**	$	80,127	$	80,127
1939	Land Surveying Assoc	1.00	**1.00**	$	80,338	$	80,338
1961	Public Works Supv	0.00	**2.00**	$	59,494	$	118,988
1976	General Utility Supv	0.00	**1.00**	$	71,755	$	71,755
1978	Utility Worker I	1.00	**9.00**	$	36,233	$	326,095
1979	Utility Worker II	1.00	**7.00**	$	39,499	$	276,495

Salary Schedule

REFUSE DISPOSAL FUND

Waste Reduction and Disposal (2)

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
2214	Deputy Director	1.00	**1.57**	$	117,394	$	184,308
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(184,548)
	Bilingual - Regular	0.00	**0.00**	$	-	$	4,716
	Class B	0.00	**0.00**	$	-	$	50
	Ex Perf Pay-Classified	0.00	**0.00**	$	-	$	12,952
	Field Training Pay	0.00	**0.00**	$	-	$	8,598
	Overtime Budgeted	0.00	**0.00**	$	-	$	555,671
	Reg Pay For Engineers	0.00	**0.00**	$	-	$	29,369
	Temporary Help	0.00	**0.00**	$	-	$	56,784
	Total	83.00	**119.21**			**$**	**6,635,185**

Waste Reduction and Disposal (1)

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1218	Assoc Management Analyst	0.57	**0.00**	$	-	$	-
1356	Code Compliance Officer	8.00	**0.00**	$	-	$	-
1357	Code Compliance Supv	2.00	**0.00**	$	-	$	-
1438	Equipment Technician II	1.00	**0.00**	$	-	$	-
1439	Equipment Operator I	1.00	**0.00**	$	-	$	-
1440	Equipment Operator II	2.00	**0.00**	$	-	$	-
1512	Heavy Truck Driver II	3.00	**0.00**	$	-	$	-
1746	Word Processing Operator	0.50	**0.00**	$	-	$	-
1879	Sr Clerk/Typist	0.57	**0.00**	$	-	$	-
1912	Sr Code Compliance Supv	1.00	**0.00**	$	-	$	-
1961	Public Works Supv	2.00	**0.00**	$	-	$	-
1976	General Utility Supv	1.00	**0.00**	$	-	$	-
1978	Utility Worker I	9.00	**0.00**	$	-	$	-
1979	Utility Worker II	6.00	**0.00**	$	-	$	-
2214	Deputy Director	0.57	**0.00**	$	-	$	-
	Total	38.21	**0.00**			**$**	**-**

Office of the Director

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1104	Account Clerk	1.02	**1.02**	$	37,878	$	38,636
1106	Sr Management Analyst	0.34	**0.34**	$	71,274	$	24,233
1107	Administrative Aide II	0.34	**0.34**	$	50,491	$	17,167
1280	Building Service Technician	0.34	**0.34**	$	39,491	$	13,427
1348	Info Systems Analyst II	2.60	**2.60**	$	64,077	$	166,600
1349	Info Systems Analyst III	0.55	**0.55**	$	71,600	$	39,380
1365	Senior Department Human Resource Analyst	0.00	**0.34**	$	71,759	$	24,398
1389	Custodian II	0.34	**0.34**	$	31,150	$	10,591
1512	Heavy Truck Driver II	0.34	**0.00**	$	-	$	-

Environmental Services

Salary Schedule

REFUSE DISPOSAL FUND

Office of the Director

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1557	Supv Recycling Specialist	0.34	**0.34**	$	79,338	$	26,975
1622	Biologist III	1.00	**0.00**	$	-	$	-
1648	Payroll Specialist II	1.36	**1.36**	$	41,507	$	56,449
1746	Word Processing Operator	0.67	**0.67**	$	37,688	$	25,251
1776	Public Information Clerk	2.73	**2.73**	$	37,688	$	102,887
1777	Public Info Officer	0.68	**0.68**	$	52,516	$	35,711
1823	Safety Officer	0.34	**0.34**	$	70,176	$	23,860
1835	Area Refuse Collection Supv	0.68	**0.68**	$	60,241	$	40,964
1844	Sr Account Clerk	0.34	**0.34**	$	43,003	$	14,621
1855	Sr Civil Engineer	0.00	**1.00**	$	92,566	$	92,566
1872	Sr Planner	0.00	**1.00**	$	78,544	$	78,544
1876	Executive Secretary	0.34	**0.34**	$	52,009	$	17,683
1917	Supv Management Analyst	0.34	**0.34**	$	80,126	$	27,243
1926	Info Systems Analyst IV	1.10	**1.10**	$	79,815	$	87,797
1972	Safety & Training Manager	0.33	**0.33**	$	79,948	$	26,383
1979	Utility Worker II	0.34	**0.34**	$	39,500	$	13,430
2123	Asst Env Svcs Director	0.34	**0.34**	$	138,726	$	47,167
2192	Environmental Svcs Director	0.34	**0.34**	$	139,521	$	47,437
2214	Deputy Director	0.35	**0.35**	$	113,246	$	39,636
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(34,171)
	Bilingual - Regular	0.00	**0.00**	$	-	$	1,456
	Ex Perf Pay-Classified	0.00	**0.00**	$	-	$	134
	Overtime Budgeted	0.00	**0.00**	$	-	$	6,429
	Reg Pay For Engineers	0.00	**0.00**	$	-	$	19,896
	Temporary Help	0.00	**0.00**	$	-	$	50,960
	Total	17.49	**18.49**			**$**	**1,183,740**

Energy, Sustainability & Env Prot

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1105	Administrative Aide I	1.00	**0.00**	$	-	$	-
1218	Assoc Management Analyst	0.00	**0.40**	$	64,335	$	25,734
1527	HazMat Inspector II	4.70	**4.70**	$	66,107	$	310,704
1879	Sr Clerk/Typist	0.50	**0.50**	$	43,314	$	21,657
1896	Supv HazMat Inspector	1.00	**1.00**	$	81,138	$	81,138
2214	Deputy Director	0.00	**0.05**	$	125,900	$	6,295
2270	Program Manager	0.50	**0.50**	$	98,472	$	49,236
	Ex Perf Pay-Classified	0.00	**0.00**	$	-	$	200
	Overtime Budgeted	0.00	**0.00**	$	-	$	3,320
	Total	7.70	**7.15**			**$**	**498,284**

Salary Schedule

REFUSE DISPOSAL FUND

Collection Services

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1218	Assoc Management Analyst	1.00	**1.00**	$	64,335	$	64,335
1766	Public Works Dispatcher	0.10	**0.10**	$	42,600	$	4,260
1835	Area Refuse Collection Supv	1.00	**1.00**	$	60,241	$	60,241
1979	Utility Worker II	7.00	**7.00**	$	39,499	$	276,494
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(79,000)
	1 Person Sanitation Truck Drvr	0.00	**0.00**	$	-	$	22,080
	Overtime Budgeted	0.00	**0.00**	$	-	$	29,872
	Total	9.10	**9.10**			**$**	**378,282**
Refuse Disposal Fund Total		155.50	**153.95**			**$**	**8,695,491**

RECYCLING FUND

Waste Reduction and Disposal

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1107	Administrative Aide II	0.00	**1.00**	$	50,492	$	50,492
1218	Assoc Management Analyst	0.43	**0.43**	$	64,335	$	27,664
1356	Code Compliance Officer	3.00	**5.00**	$	44,492	$	222,460
1512	Heavy Truck Driver II	1.00	**1.00**	$	45,069	$	45,069
1556	Recycling Program Manager	1.00	**1.00**	$	92,893	$	92,893
1558	Recycling Specialist II	6.50	**9.50**	$	64,768	$	615,294
1561	Recycling Specialist III	1.00	**2.00**	$	72,000	$	144,000
1746	Word Processing Operator	0.50	**0.50**	$	37,688	$	18,844
1879	Sr Clerk/Typist	0.43	**0.43**	$	43,316	$	18,626
1961	Public Works Supv	1.00	**1.00**	$	59,494	$	59,494
1978	Utility Worker I	1.00	**1.00**	$	36,233	$	36,233
2214	Deputy Director	0.43	**0.43**	$	113,244	$	48,695
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(41,393)
	Bilingual - Regular	0.00	**0.00**	$	-	$	1,077
	Ex Perf Pay-Classified	0.00	**0.00**	$	-	$	792
	Overtime Budgeted	0.00	**0.00**	$	-	$	21,537
	Temporary Help	0.00	**0.00**	$	-	$	34,646
	Total	16.29	**23.29**			**$**	**1,396,423**

Office of the Director

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1104	Account Clerk	0.93	**0.93**	$	37,878	$	35,227
1106	Sr Management Analyst	0.31	**0.31**	$	71,271	$	22,094
1107	Administrative Aide II	0.31	**0.31**	$	50,490	$	15,652
1280	Building Service Technician	0.31	**0.31**	$	39,490	$	12,242
1348	Info Systems Analyst II	1.02	**1.02**	$	64,076	$	65,358
1349	Info Systems Analyst III	0.22	**0.22**	$	71,600	$	15,752

Environmental Services

Salary Schedule

RECYCLING FUND

Office of the Director

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1365	Senior Department Human Resource Analyst	0.00	**0.31**	$	71,761	$	22,246
1389	Custodian II	0.31	**0.31**	$	31,148	$	9,656
1512	Heavy Truck Driver II	0.31	**0.00**	$	-	$	-
1557	Supv Recycling Specialist	0.31	**0.31**	$	79,339	$	24,595
1648	Payroll Specialist II	1.24	**1.24**	$	41,506	$	51,468
1746	Word Processing Operator	0.63	**0.63**	$	37,687	$	23,743
1776	Public Information Clerk	2.47	**2.47**	$	37,687	$	93,088
1777	Public Info Officer	0.62	**0.62**	$	52,516	$	32,560
1823	Safety Officer	0.31	**0.31**	$	70,177	$	21,755
1835	Area Refuse Collection Supv	0.62	**0.62**	$	60,242	$	37,350
1844	Sr Account Clerk	0.31	**0.31**	$	43,003	$	13,331
1876	Executive Secretary	0.31	**0.31**	$	52,010	$	16,123
1917	Supv Management Analyst	0.31	**0.31**	$	80,126	$	24,839
1926	Info Systems Analyst IV	0.44	**0.44**	$	79,816	$	35,119
1972	Safety & Training Manager	0.31	**0.31**	$	79,948	$	24,784
1979	Utility Worker II	0.31	**0.31**	$	39,500	$	12,245
2123	Asst Env Svcs Director	0.31	**0.31**	$	132,768	$	41,158
2192	Environmental Svcs Director	0.31	**0.31**	$	139,523	$	43,252
2214	Deputy Director	0.32	**0.32**	$	113,244	$	36,238
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(21,896)
	Temporary Help	0.00	**0.00**	$	-	$	34,038
	Total	12.85	**12.85**			**$**	**742,017**

Energy, Sustainability & Env Prot

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1107	Administrative Aide II	1.00	**1.00**	$	50,492	$	50,492
1218	Assoc Management Analyst	0.00	**0.10**	$	64,330	$	6,433
1527	HazMat Inspector II	1.00	**1.00**	$	66,107	$	66,107
1544	Hazardous Material Inspector III	1.00	**1.00**	$	73,758	$	73,758
1879	Sr Clerk/Typist	0.20	**0.20**	$	43,315	$	8,663
2214	Deputy Director	0.00	**0.05**	$	120,160	$	6,008
	Total	3.20	**3.35**			**$**	**211,461**

Collection Services

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1167	Asst Engineer-Mechanical	1.00	**1.00**	$	69,959	$	69,959
1218	Assoc Management Analyst	2.00	**2.00**	$	64,335	$	128,670
1535	Clerical Assistant II	1.95	**1.95**	$	35,402	$	69,034
1766	Public Works Dispatcher	1.70	**1.70**	$	42,596	$	72,413
1824	Sanitation Driver III	8.00	**8.00**	$	55,962	$	447,695
1832	Sanitation Driver II	60.98	**60.98**	$	53,063	$	3,235,759

Salary Schedule

RECYCLING FUND

Collection Services

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1834	Sanitation Driver I	18.15	**18.15**	$	42,809	$	776,978
18341	Sanitation Driver I	0.50	**0.50**	$	42,808	$	21,404
1835	Area Refuse Collection Supv	4.00	**4.00**	$	60,242	$	240,966
1879	Sr Clerk/Typist	1.00	**1.00**	$	43,313	$	43,313
1917	Supv Management Analyst	1.00	**1.00**	$	80,127	$	80,127
1974	Utility Supv	1.00	**1.00**	$	51,756	$	51,756
1979	Utility Worker II	3.50	**3.50**	$	39,499	$	138,247
2214	Deputy Director	0.25	**0.25**	$	113,300	$	28,325
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(962,000)
	Bilingual - Regular	0.00	**0.00**	$	-	$	11,629
	Overtime Budgeted	0.00	**0.00**	$	-	$	204,496
	Temporary Help	0.00	**0.00**	$	-	$	24,029
	Total	105.03	**105.03**			**$**	**4,682,800**
Recycling Fund Total		137.37	**144.52**			**$**	**7,032,701**
ENVIRONMENTAL SERVICES TOTAL		459.08	**464.08**			**$**	**25,107,811**

Environmental Services

Revenue and Expense Statement (Non-General Fund)

AUTOMATED REFUSE CONTAINER FUND 10509

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ -	$ -	**$ 1,406**
TOTAL BALANCE	$ -	$ -	**$ 1,406**
REVENUE			
Revenue from Sale of Automated Refuse Containers	$ -	$ -	**$ 500,000**
TOTAL REVENUE	$ -	$ -	**$ 500,000**
TOTAL BALANCE AND REVENUE	$ -	$ -	**$ 501,406**
OPERATING EXPENSE			
Purchase of Automated Refuse Containers	$ -	$ -	**$ 500,000**
TOTAL OPERATING EXPENSE	$ -	$ -	**$ 500,000**
TOTAL EXPENSE	$ -	$ -	**$ 500,000**
BALANCE	$ -	$ -	**$ 1,406**
TOTAL EXPENSE, RESERVE AND BALANCE	$ -	$ -	**$ 501,406**

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Revenue and Expense Statement (Non-General Fund)

ENERGY CONSERVATION PROGRAM FUND 10231

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 678,451	$ 471,776	**$ 956,550**
TOTAL BALANCE	$ 678,451	$ 471,776	**$ 956,550**
REVENUE			
Other Revenue	$ 405,000	$ 380,000	**$ 520,000**
Transfer from Development Services Enterprise Fund	$ 21,720	$ 15,447	**$ 12,859**
Transfer from General Fund	$ 394,555	$ 674,315	**$ 430,844**
Transfer from Sewer Funds	$ 827,049	$ 861,443	**$ 594,384**
Transfer from Stadium Operating Fund	$ 61,819	$ 56,066	**$ 42,713**
Transfer from Water Department Fund	$ 300,842	$ 257,713	**$ 201,368**
TOTAL REVENUE	$ 2,010,985	$ 2,244,984	**$ 1,802,168**
TOTAL BALANCE AND REVENUE	$ 2,689,436	$ 2,716,760	**$ 2,758,718**
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
Capital Improvements Program	$ -	$ 450,000	**$ 509,000** [1]
TOTAL CIP EXPENSE	$ -	$ 450,000	**$ 509,000**
OPERATING EXPENSE			
Energy Accounting	$ 544,534	$ 655,203	**$ 403,811**
Energy Management	$ 511,836	$ 653,468	**$ 553,011**
Green Construction	$ 376,645	$ 399,025	**$ 372,796**
Legislative Grant Analysis	$ 577,970	$ 537,288	**$ 463,550**
TOTAL OPERATING EXPENSE	$ 2,010,985	$ 2,244,984	**$ 1,793,168**
TOTAL EXPENSE	$ 2,010,985	$ 2,694,984	**$ 2,302,168**
RESERVE			
Funds Designated for Future Requirements	$ 471,776	$ 21,776	**$ 456,550**
TOTAL RESERVE	$ 471,776	$ 21,776	**$ 456,550**
TOTAL RESERVE	$ 471,776	$ 21,776	**$ 456,550**
BALANCE	$ 206,675	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 2,689,436	$ 2,716,760	**$ 2,758,718**

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

1. Included in this figure is $9,000 which is reflected as an operational expense for this activity in the Department Detail section of the Fiscal Year 2009 Budget.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

RECYCLING FUND 41210

		FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE				
Funds Designated for Future Requirements		$ 4,932,823	$ 4,290,000	**$ 6,900,000**
TOTAL BALANCE		$ 4,932,823	$ 4,290,000	**$ 6,900,000**
REVENUE				
Curbside Recycling Revenue		$ 2,850,000	$ 4,000,000	**$ 4,500,000**
Facility Franchise Fee Apportionment		$ 2,500,000	$ 2,500,000	**$ 1,985,000**
Federal Grant		$ 100,000	$ -	**$ -**
Interest Revenue		$ 140,000	$ 140,000	**$ 200,000**
Other Revenue		$ 121,000	$ 136,000	**$ 254,620**
Recycling Fees (AB 939)		$ 11,480,000	$ 11,500,000	**$ 10,715,000**
SB 332 Revenues		$ 800,000	$ 890,000	**$ 890,000**
Service to Other Departments		$ -	$ 407,700	**$ 707,920**
State Grants		$ 480,503	$ 387,000	**$ 316,000**
Transfer of Exempt Tonnage Subsidy from Refuse Disposal Enterprise Fund		$ 1,040,000	$ 1,040,000	**$ 640,000**
TOTAL REVENUE		$ 19,511,503	$ 21,000,700	**$ 20,208,540**
TOTAL BALANCE AND REVENUE		$ 24,444,326	$ 25,290,700	**$ 27,108,540**
CAPITAL IMPROVEMENTS PROGRAM (CIP)				
Total Capital Improvements Program		$ -	$ -	**$ 26,072** [1]
TOTAL CIP EXPENSE		$ -	$ -	**$ 26,072**
OPERATING EXPENSE				
Collection Services Division		$ 17,146,508	$ 17,880,828	**$ 15,702,014**
Energy Sustainability and Environmental Protection		$ 1,458,249	$ 964,664	**$ 1,285,949**
Office of the Director		$ 2,454,303	$ 1,997,795	**$ 2,253,544**
Waste Reduction and Disposal (1)	[2]	$ 3,393,717	$ 3,162,475	**$ 3,811,715**
TOTAL OPERATING EXPENSE		$ 24,452,777	$ 24,005,762	**$ 23,053,222**
TOTAL EXPENSE		$ 24,452,777	$ 24,005,762	**$ 23,079,294**
RESERVE				
Funds Designated for Future Requirements		$ (8,451)	$ 1,284,938	**$ 4,029,246**
TOTAL RESERVE		$ (8,451)	$ 1,284,938	**$ 4,029,246**
TOTAL RESERVE		$ (8,451)	$ 1,284,938	**$ 4,029,246**
BALANCE		$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE		$ 24,444,326	$ 25,290,700	**$ 27,108,540**

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) Included in this figure is $26,072 which is reflected as an operational expense for the Office of the Director Division in the Department Detail section of the Fiscal Year 2009 Budget.

(2) Formerly Waste Reduction and Enforcement Division.

Revenue and Expense Statement (Non-General Fund)

REFUSE DISPOSAL FUND 41200 & 41202

		FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE				
Funds Designated for Future Requirements		$ 14,185,886	$ 12,253,741	**$ 8,600,000**
TOTAL BALANCE		$ 14,185,886	$ 12,253,741	**$ 8,600,000**
REVENUE				
Disposal Fees		$ 30,975,000	$ 31,075,000	**$ 28,112,860**
General Fund Repayment of Loan for Operations Station		$ 1,845,196	$ 1,845,196	**$ 1,845,196**
Green Fees		$ 1,640,000	$ 1,675,000	**$ 1,675,000**
Interest Revenue		$ 1,235,000	$ 1,500,000	**$ 1,500,000**
Other Revenue		$ 1,608,453	$ 1,134,953	**$ 1,386,836**
TOTAL REVENUE		$ 37,303,649	$ 37,230,149	**$ 34,519,892**
TOTAL BALANCE AND REVENUE		$ 51,489,535	$ 49,483,890	**$ 43,119,892**
CAPITAL IMPROVEMENTS PROGRAM (CIP)				
Total Capital Improvements Program		$ 6,457,000	$ 4,457,000	**$ 6,042,122** [1]
TOTAL CIP EXPENSE		$ 6,457,000	$ 4,457,000	**$ 6,042,122**
OPERATING EXPENSE				
Collection Services Division		$ 2,380,927	$ 1,240,305	**$ 1,098,454**
Energy, Sustainability and Environmental Protection Division		$ 2,658,021	$ 1,125,439	**$ 1,025,114**
Landfill Closure Fund Interest Earnings		$ 500,000	$ 500,000	**$ 500,000**
Office of the Director		$ 3,684,505	$ 2,993,122	**$ 3,422,358**
Transfer of Navy/Other Exempt Tonnage Subsidy to Recycling Fund		$ 1,364,000	$ 1,040,000	**$ 640,000**
Transfer to Landfill Closure Fund		$ 1,950,000	$ 2,100,000	**$ 2,100,000**
Waste Reduction and Disposal (1)	[2]	$ 5,622,435	$ 5,243,137	**$ 25,303,156**
Waste Reduction and Disposal (2)	[3]	$ 18,806,992	$ 20,090,486	**$ -**
TOTAL OPERATING EXPENSE		$ 36,966,880	$ 34,332,489	**$ 34,089,082**
TOTAL EXPENSE		$ 43,423,880	$ 38,789,489	**$ 40,131,204**
RESERVE				
Funds Designated for Future Requirements		$ 8,065,655	$ 10,694,401	**$ 2,906,356**
TOTAL RESERVE		$ 8,065,655	$ 10,694,401	**$ 2,906,356**
TOTAL RESERVE		$ 8,065,655	$ 10,694,401	**$ 2,906,356**
BALANCE		$ -	$ -	**$ 82,332**
TOTAL EXPENSE, RESERVE AND BALANCE		$ 51,489,535	$ 49,483,890	**$ 43,119,892**

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) Included in this figure is $57,122 which is reflected as an operational expense for the Office of the Director Division in the Department Detail section of the Fiscal Year 2009 Budget.
(2) Formerly Waste Reduction and Enforcement Division.
(3) Formerly Refuse Disposal Division.

General Services



Department Description

The General Services Department is comprised of seven distinct divisions/programs. The Department operates with a core mission to provide the most efficient and effective service to the residents and visitors of San Diego and to its fellow City departments with every member of the Department striving for excellence in public service. Included in the General Services Department are the following divisions:

- Facilities Division
- Fleet Services Division
- Street Division
- Publishing Services Division

In addition, the Department manages the following programs:

- Contracts (under Facilities)
- Department Administration
- Public Works Dispatch Center (under Street)

General Services

Facilities Division



Division Description

The Facilities Division provides day-to-day maintenance and repair services to over 1,600 facilities, including preventive maintenance, scheduled maintenance, emergency repairs, and deferred maintenance. Deferred maintenance work includes re-roofing facilities, replacing Heating, Ventilating, and Air Conditioning (HVAC) systems, performing structural improvements, and other repair work.

The Division's mission is:

> ***To proactively, systematically, and in an environmentally-responsible manner maintain and enhance the City's capital assets, ensuring that they are safe, clean, and functional***

Goals and Objectives

The following goals and objectives represent the action plan for the Division.

Goal 1: Provide preventive, corrective, and emergency maintenance to City facilities to ensure efficient and effective operations

The Division will move toward accomplishing this goal by focusing on the following objectives.

- Develop and implement preventive maintenance programs for City facilities
- Provide ongoing condition assessment of facilities
- Utilize available resources effectively to maintain the City's physical assets

Goal 2: Provide quality facility services efficiently and economically

The Division will move toward accomplishing this goal by focusing on the following objectives.

- Provide quality customer service at a high level of user satisfaction
- Utilize a computerized maintenance management system for work control
- Respond to emergency requests in a timely manner

Goal 3: Ensure facilities comply with industry standards with regard to environmental responsibility

The Division will move toward accomplishing this goal by focusing on the following objectives.

- Comply with hazardous material regulations and laws
- Comply with City Administrative Regulation 35.80, Environmentally Preferable Purchasing Program

Goal 4: Provide a team of skilled facility professionals, prepared and able to serve as the City's provider of facilities asset management, maintenance, and repair

The Division will move toward accomplishing this goal by focusing on the following objectives.

- Provide ongoing professional training related to job classification
- Maximize workplace safety
- Provide on-going training to ensure knowledge of building codes

Service Efforts and Accomplishments

The Facilities Division focused on defining the backlog of deferred maintenance and reducing this backlog. A comprehensive Facilities Condition Assessment was performed on 31 critical Life/Safety facilities (Police, Fire, and Lifeguard Stations). The Facilities Division also upgraded its computer work management system *iMaint* to provide better work management, production control, and performance monitoring. The Division has completed roof repairs for Museum of Art, Museum of Man (Phase I), Old Globe Theatre, Main Library, Malcolm X Library, San Ysidro Community Center, San Ysidro Recreation Center, and Bud Kearns Pool. The Division is also well underway in its comprehensive facility assessment. This is expected to be complete by November 2008. More specifically, the Division has completed a condition assessment for the elevator systems in the City Administration Building (CAB) and the City Parkade. From this assessment, two contract actions were initiated to rehabilitate the electro-mechanical systems of all eight elevators in these facilities.

The Facilities Division has also increased its funding. The Mayor's Fiscal Year 2009 budget will add 500% more funding for addressing the deferred maintenance in City facilities. No funds were provided for the City's deferred maintenance needs by previous administrations during the budget year the Mayor took office. The Mayor's proposal dedicates much-needed dollars to deferred maintenance and capital improvements.

Budget Dollars at Work: Performance Expectations

Goal 1: Provide preventive, corrective and emergency maintenance to City facilities to ensure efficient and effective operations

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Number of facilities for which preventative maintenance program are established using the Division's Computer Maintenance Management System	1	40	30
2. Number of major City facilities for which a condition assessment has been completed	31	0[1]	370
3. Number of work orders in backlog	1,700	1,486	1,700
4. Age of open work orders – percent of tickets older than 120 days	42%	37%	35%

Goal 2: Provide quality facility services efficiently and economically

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Total number of work orders completed per month	620	725	650
2. Average response time for emergency requests during standard work hours	1 hour	1 hour	1 hour
3. Average response time for emergency requests during non-standard work hours	2 hours	2 hours	2 hours

Goal 3: Ensure facilities comply with industry standards with regard to environmental responsibility

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Number of Notices of Violation per year	1	0	0

[1] Contract awarded in July 2008

General Services

Goal 4: Provide a team of skilled facility professionals, prepared and able to serve as the City's provider of asset management, maintenance, and repair

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of employees current with on-going certification requirements	79%	79%	100%

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Sizing Data					
Number of facilities maintained	1,622	1,641	1,647	1,660	1,670
Square feet of facilities maintained	8,079,402	8,129,339	9,690,737	9,820,737	9,920,737
Number of work orders created for City facilities	9,929	9,653	11,266	8,635	10,200
Workload Data					
Number of work orders on City facilities completed	9,040	8,745	8,461	7,529	8,000

Fleet Services Division



Division Description

The newly consolidated Fleet Services Division provides all departments with motive equipment and a full range of fleet management services. These services include acquisition, fitting, maintenance and repair, the provision of parts and fuel, body repair, painting, metal fabrication, disposal services, and other motive equipment-related support services, such as machining, equipment rental, and operator training.

The Division's mission is:

> ***To provide our customers with safe, economical, state-of-the-art, environmentally friendly and reliable fleet services, delivered by highly skilled professionals***

Goals and Objectives

The following goals and objectives represent the action plan for the Division.

Goal 1: Be responsive to and accountable for meeting our customers' fleet mission requirements
The Division will move toward accomplishing this goal by focusing on the following objectives.
- Meet or exceed industry and customer standards for designated fleet availability rates
- Create and maintain life-cycle replacement plans for equipment
- Replace motive equipment in accordance with life cycle standards

Goal 2: Provide quality fleet services efficiently and economically
The Division will move toward accomplishing this goal by focusing on the following objectives.
- Ensure usage rates reflect the highest level of efficiency and effectiveness
- Provide quality customer service to achieve a high level of user satisfaction

Goal 3: Minimize the environmental impact of the fleet
The Division will move toward accomplishing this goal by focusing on the following objectives.
- Reduce overall vehicle emissions
- Comply with hazardous materials regulations and laws

Goal 4: Provide a highly-trained and certified team of professionals, prepared and able to serve as the City's consolidated provider of fleet services
The Division will move toward accomplishing this goal by focusing on the following objectives.
- Maximize workplace safety
- Enhance the level of employee and team professional certifications

General Services

Service Efforts and Accomplishments

In the beginning of Fiscal Year 2008, the Fleet Business Process Reengineering (BPR) project was completed. The project resulted in the consolidation of three distinct fleets, Police, Fire-Rescue, and Non-Safety, into one division and allowed for the reduction of 27 budgeted positions and one repair location. With fewer resources, the consolidated Fleet Services Division continues to complete at least 95 percent of preventive maintenance work within one day and maintain vehicle availability of approximately 95 percent. Additionally, one unleaded fuel tank was automated and 19 diesel vehicles were retrofitted to meet California Air Resources Board requirements. Two other retrofit projects involving 25 diesel vehicles are underway to further reduce fleet emissions.

A major achievement for the Division was recognized during the Fire Storm 2007 contingency operations. When the fires broke out on October 21, 2007, the Fleet Services Division was able to recall all critical personnel to fully staff the maintenance facilities, staff the Emergency Operations Center throughout the event and to field all 20 reserve Type 1 fire engines in addition to over 95% of the front line engines. The unity of command enabled the City of San Diego to place transportation assets in the best tactical locations to maximize its resources.

Budget Dollars at Work: Performance Expectations

Goal 1: Be responsive to and accountable for meeting our customers' fleet mission requirements

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of performance expectations in services to other departments that meet or exceed goals	N/A[2]	99%	98%
2. Percent of equipment classes that have established lifecycles	59%	99%	79%
3. Percent of the total fleet that is over age and/or over mileage	27%	25%	22%

Goal 2: Provide quality fleet services efficiently and economically

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of time spent on preventive maintenance as opposed to unscheduled repair	50.0%	50.6%	55.0%

Goal 3: Minimize the environmental impact of the fleet

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of Non-Safety Light Duty fleet vehicles classified as Low Emissions Vehicles II	31%	51%	55% (656 vehicles)
2. Percent of Non-Safety Medium/Heavy Duty fleet on-road diesel powered vehicles meeting CA Code Reg. Title 13	22%	31%	40% (178 vehicles)

[2] The Fleet was consolidated and set clear performance expectations for its service to other departments in Fiscal Year 2007.

Goal 4: Provide a highly-trained and certified team of professionals, prepared to and able to serve as the City's consolidated provider of fleet services

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of master technicians Automotive Service Excellence (ASE)/welder certified	49%	38%	51%
2. Number of shops ASE certified	0	2	1

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Sizing Data					
Number of pieces of motive equipment	N/A	4,426	4,371	4,343	4,330
Number of non-public safety fleet motive equipment pieces maintained	N/A	2,587	2,537	2,495	2,485
Number of public safety fleet motive equipment pieces maintained	N/A	1,839	1,834	1,848	1,845
Workload Data					
Number of pieces of equipment replaced or added	N/A	258	478	901	500
Number of Fleet Work Orders	N/A	43,113	42,375	65,104[3]	65,000

[3] Beginning in Fiscal Year 2008, the Police Department and Fire-Rescue Department fleets were combined with the Equipment Division to form the Fleet Services Division.

General Services

Publishing Services Division



Division Description

Publishing Services is the City of San Diego's full service, in-house reproduction and graphics center. Publishing Services provides full reproduction capability, including offset press operations, high-volume copying, and product finishing services. Also provided are graphic design and electronic publishing services. In addition, Publishing Services manages the City-wide Photocopier Program and provides more than 580 copiers for departmental needs.

The Division's mission is:

> ***To provide the highest quality of reprographic services to our customers in the most timely manner and at the lowest possible cost***

Goals and Objectives

The following goals and objectives represent the action plan for the Division.

Goal 1: Respond adeptly to the City's requirements for reprographic services
The Division will move toward accomplishing this goal by focusing on the following objectives.

- Effectively market the services available from Publishing Services to other City departments
- Provide consultative services to ensure that there is appropriate planning on City projects with significant reproductive implications

Goal 2: Support the current and future needs of the City by using the most current technology and delivering services in a flexible, responsive, and professional manner
Publishing Services strives to meet all of the City's reprographic needs. Publishing Services recognizes that being able to provide the must up-to-date technology and employ a flexible and responsive workforce is the best way to ensure that the operations keep up with ever changing customer demands. The Division will move toward accomplishing this goal by focusing on the following objectives.

- Maintain an agile, able, and cross-trained work force, able to use new technology and expand the product base as warranted
- Enhance the technical and customer services knowledge and skills of employees through appropriate training and education
- Keep Publishing Services current by using appropriate technology and investing in new technology as economically feasible
- Plan for the future needs of the City by keeping abreast of industry trends and soliciting feedback regarding customer demands

Goal 3: Offer the best technology at the best price for convenience copiers
Publishing Services is responsible for managing the City's photocopier program, including the maintenance and administration of over 580 photocopiers distributed throughout the City. As such, it is imperative that Publishing Services leverages its resources to obtain the best technology and price for the City so that customers' low-volume copying needs can be conveniently met. The Division will move toward accomplishing this goal by focusing on the following objectives.

- Get the best value from the photocopier contract by ensuring that customers have the appropriate equipment for their operations and that the contract is properly managed
- Keep updated on current market trends as preparation for future photocopier bid processes
- Ensure the photocopier program is accurately and fully reimbursed by customer departments

Goal 4: Recover costs of services through appropriate pricing structures

As an Internal Service Fund division, it is imperative that Publishing Services be fully cost recoverable in its operations. Therefore, Publishing Services has the priority of ensuring its rates, accounting, and work management practices are accurate and current. The Division will move toward accomplishing this goal by focusing on the following objectives.

- Ensure the Publishing Services rate/cost structure is updated, current, and appropriate
- Ensure that work management and accounting systems are stable and accurately recover costs of doing business

Service Efforts and Accomplishments

Publishing Services supported the City's reprographic needs throughout the year by maintaining the leases for the City's convenience copiers (those used by departments for their printing and day-to-day photocopying needs), providing quick print and offset press impressions, and providing graphics for inclusion in the City's hard copy and electronic publications. Over the last year, Division services included production of both hard copy (three volumes) and electronic (CD) versions of the annual budget document in both proposed and final versions. In addition, the Division provided rapid response support to the wildfire relief efforts by producing signage and informational flyers for the various information and evacuation centers.

Budget Dollars at Work: Performance Expectations

Goal 1: Respond adeptly to the City's requirements for reprographic services

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Amount of City dollars being spent with external vendors for reprographic services (not going through Publishing Services)	$232,260	$387,957	$320,000

Goal 2: Support the current and future needs of the City by using the most current technology and delivering services in a flexible, responsive and professional manner

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of "standard" jobs completed by staff within established turn-around times	N/A	85%	90%
2. Staff productivity rate	83.4%	85%	85%

Goal 3: Offer the best technology at the best price for convenience copiers

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of up-time for convenience copiers	99.4%	99.5%	99.5%
2. Percent of photocopiers read for usage information monthly	60%	75%	80%

Goal 4: Recover costs of services through appropriate pricing structures

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of billings completed within 30 days	99%	99%	100%

General Services

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Sizing Data					
Convenience photocopiers in service with the City	N/A	552	582	585	590
Work requests submitted annually	N/A	4,240	4,821	5,046	5,000
Workload Data					
Number of quick print impressions produced annually	N/A	16.8M	17.9M	19.9M	18.5M
Number of off-set press impressions produced annually	N/A	6.9M	6.5M	6.1M	6.4M
Direct graphic design labor hours performed annually	N/A	7,508	6,350	6,106	6,500
Direct bindery (finishing) labor hours performed annually	N/A	10,036	10,029	6,518	10,100

General Services

Street Division



Division Description

The Street Division maintains and repairs all streets, alleys, sidewalks, bridges, guardrails, and fences; administers annual resurfacing and slurry seal contracts; maintains and repairs street lights and traffic signals; performs traffic lane striping; paints and removes traffic markings and legends; maintains and manufactures traffic signs; and maintains street trees.

The Division's mission is:

> ***To provide a safe City street system through effective and efficient maintenance, with an emphasis on exceptional customer service***

Goals and Objectives

The following goals and objectives represent the action plan for the Division.

Goal 1: Streets, sidewalks, and associated infrastructure are safe, operable, and pedestrian-friendly, as appropriate
It is vital to ensure public safety, preserve our infrastructure and improve life quality. The Division will move toward accomplishing this goal by focusing on the following objectives.

- Achieve industry standards for overall pavement condition index
- Achieve acceptable level of response for sidewalk locations that need repair
- Ensure that electrical facilities are operable and traffic control devices meet safety standards
- Respond to potholes in a timely manner

Goal 2: Planned maintenance is conducted on annual basis
Planned preventative maintenance will reduce requests for service, achieve an enhanced level of response, and improve the safety and operability of our infrastructure. The Division will move toward accomplishing this goal by focusing on the following objective.

- Develop and implement planned maintenance schedules

Goal 3: Asset maintenance and replacement is planned and proactive
This will preserve infrastructure, facilitate planned maintenance, and ensure appropriate response to service requests. The Division will move toward accomplishing this goal by focusing on the following objectives.

- Track assets through a complete and accurate asset inventory
- Maintain an updated assessment of the condition of infrastructure assets

Goal 4: Personnel are responsive to customers and provide exceptional customer service
This is part of the City's commitment for quality, timely, and friendly customer service. The Division will move toward accomplishing this goal by focusing on the following objective.

- Continue to strive for exceptional customer service

General Services

Service Efforts and Accomplishments

Street Division is responsible for a wide range of services and operations that are provided by the Roadways, Electrical, Traffic, Urban Forestry, and Trench Restoration sections.

Roadways
This section is responsible for maintaining the streets pavement surfaces and sidewalks. This section receives and responds to over 9,000 service requests annually. This section also filled over 52,000 potholes. One of Street Division's major objectives is to meet the City's goal to resurface 134 miles of streets. Deferred maintenance funding for streets, sidewalks, and storm drains has significantly increased from $2.5 million to $33.1 million in Fiscal Year 2008. Additionally, planning and programming of Fiscal Year 2009 deferred maintenance projects was completed for the planned funding of $70 million in Fiscal Year 2009, which is in line with the Mayor's Five-Year Financial Outlook.

Electrical
This section is responsible for the maintenance and operations of over 1,600 traffic signals and flashing beacons and approximately 50,000 street and park lights. This section is also responsible for converting approximately 24,000 street lights from low pressure sodium (LPS) to high pressure sodium (HPS). The conversion process is expected to be completed by June 30, 2008 as mandated by City Council. The electrical crews respond to over 19,000 service requests annually.

Traffic
This section is responsible for maintaining traffic control devices and barriers along the City's 2,900 miles of streets and alleys. This section receives and responds to approximately 14,000 service requests per year for maintenance of lane line striping, pavement legends, traffic signs, wooden barricades, guardrails, and pavement markers.

Urban Forestry
This section is responsible for maintenance and planting of trees within the public right-of-way. This section receives and responds to over 4,000 service requests annually. In addition, the Urban Forestry staff coordinates tree planting events with community groups, council offices, and non-profit private organizations.

Trench Restoration
This section is responsible for performing trench restoration work under a Service Level Agreement (SLA) with the Water and Metropolitan Wastewater Departments. The Trench Restoration staff repairs damaged roadway surfaces and sidewalks associated with water and sewer work within the street right-of-way.

Street Division was a major respondent to the 2007 fire storm emergencies; Division staff cleared debris from evacuation routes, swept streets to minimize debris entering our storm drain system, replaced guardrails and damaged traffic signs, and provided materials/equipment and personnel support to the erosion control station at the local assistance center.

Budget Dollars at Work: Performance Expectations

Goal 1: Streets and sidewalks, and associated infrastructure are safe, operable, and pedestrian-friendly, as appropriate

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. City-wide Overall Condition Index (OCI) for street pavement	37% of streets with an OCI of 70 or greater	No survey conducted this year	39% of streets with an OCI of 70 or greater
2. Average time to respond to service notification for pothole repair after receipt of citizen-initiated service notification	100% repaired within 72 hours	60% repaired within 48 hours; 100 % repaired within 72 hours	90% repaired within 48 hours; 100% repaired within 72 hours

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
3. Average time to respond to service notification for sidewalk tripping hazard after receipt of citizen-initiated service notification	100% responded to within 24 hours	70% responded to within 24 hours	100% responded to within 24 hours
4. Average time to make permanent repairs to sidewalks after receipt of citizen-initiated service notification	100% within 2 years	100% within 2 years	100% within 1 year
5. Average time to respond to repair notification for urgent traffic signal repair	100% responded to within 1 hour	100% responded to within 1 hour	100% responded to within 1 hour

Goal 2: Planned maintenance is conducted on an on-going basis

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of street lights replaced through planned maintenance	0%	0%[4]	20% of all street lights re-lamped annually via group lamping
2. Percent of roadways maintained or improved annually	< 3.0%	4.9%	8.0%
3. Percent of palm trees trimmed annually	< 50%	<50%	60%
4. Percent of street trees trimmed annually	15%	16%	20%
5. Average number of trees planted annually	2,000	1,827	2,200

Goal 3: Asset maintenance and replacement is planned and proactive

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Frequency of street condition assessment completion	Every 2-4 years	Every 2-4 years	Every 2-4 years
2. Percent of street light assessments completed	10%	0%[5]	20%
3. Percent of traffic signal assessments completed	100%	100%	100%

Goal 4: Personnel are responsive to customers and provide exceptional customer service

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Customer satisfaction	N/A	N/A[6]	8 out of 10

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Sizing Data					
Miles of paved streets	2,650 (estimate)	2,685 (estimate)	2,700 (estimate)	2,721	2,735
Miles of sidewalks (estimate)	5,000	5,070	5,100	5,140	5,170

[4] Group Lamping Program starts in Fiscal Year 2009
[5] Street lights will be assessed in conjunction with the Group Lamping Program starting in Fiscal Year 2009
[6] Resident Satisfaction Survey to be implemented in January 2009

General Services

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Number of street lights (estimate)	41,000	42,000	50,000	50,000	50,000
Number of traffic signals (including flashing beacons)	1,500	1,588	1,588	1,668	1,678
Number of signs (estimate)	250,000	250,000	250,000	250,000	250,000
Number of street trees (estimate)	205,000	226,546	231,022	233,000	235,000
Workload Data					
Number of service orders/work requests filled for streets (including potholes), sidewalks, street lights, traffic signals, trees	45,000	49,238	46,569	45,000	35,000[7]
Miles of street repaved	7.0	4.5	28.3	39.2	62.0
Miles of street slurry sealed	19.5	20	110	95.3	91[8]
Number of potholes filled	49,552	38,255	52,215	50,000	55,000

[7] Street sweeping and storm drain maintenance service calls will be handled by the Storm Water Department for the first time in Fiscal Year 2009.

[8] Includes 29 miles of slurry seal funded with Proposition 42 funds.

Department Summary

General Services								
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**		FY 2008-2009 CHANGE
Positions		772.24		694.58		**659.42**		(35.16)
Personnel Expense	$	57,532,181	$	56,670,029	**$**	**53,680,324**	$	(2,989,705)
Non-Personnel Expense	$	69,354,576	$	113,950,507	**$**	**122,118,215**	$	8,167,708
TOTAL	$	126,886,757	$	170,620,536	**$**	**175,798,539**	$	5,178,003

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
General Services Administration			
General Services Administration	2.00	6.00	**7.00**
Total	**2.00**	**6.00**	**7.00**
Facilities Division			
ADA	16.00	0.00	**0.00**
Administration / Management	7.00	11.00	**9.00**
CAB and DSC Facility Maintenance	14.00	0.00	**0.00**
Contracts and Repair Support	3.00	0.00	**0.00**
Enterprise Facilities	24.00	0.00	**0.00**
Maintenance of Facilities	56.50	0.00	**0.00**
Preventive Maintenance	8.00	0.00	**0.00**
Region 1	0.00	47.00	**42.50**
Region 2	0.00	60.00	**57.50**
World Trade Center	2.00	0.00	**0.00**
Total	**130.50**	**118.00**	**109.00**
Street Division			
Electrical	49.33	49.33	**49.33**
Management	26.00	23.00	**16.00**
Roadways	72.00	63.00	**64.00**
Storm Drains	45.16	38.00	**0.00**
Traffic	57.00	55.00	**51.00**
Trench Restoration	0.00	0.00	**39.34**
Urban Forestry	68.00	55.00	**34.00**
Total	**317.49**	**283.33**	**253.67**
Contracts Division			
GRC/Improvements	0.00	5.00	**4.00**
Services Contracts	0.00	1.00	**1.00**
Total	**0.00**	**6.00**	**5.00**

General Services

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Parking Management			
Administration	1.00	0.00	**0.00**
Customer Service	21.15	0.00	**0.00**
Enforcement	69.85	0.00	**0.00**
Parking Meter Operations	8.00	0.00	**0.00**
Total	**100.00**	**0.00**	**0.00**
Station 38			
Station 38	7.75	7.25	**11.25**
Total	**7.75**	**7.25**	**11.25**
PUBLISHING SERVICES INTERNAL SERVICE FND			
Publishing Services			
Citywide Photocopy	5.25	3.25	**0.00**
Customer and Support Services	1.00	0.00	**0.00**
Division Administration	0.00	0.00	**5.00**
Printing Services	28.75	21.75	**20.00**
Total	**35.00**	**25.00**	**25.00**
FLEET SERVICES INTERNAL SERVICE FUND			
Fleet Services			
Acquisition, Fitting and Disposal	8.95	8.75	**8.75**
Material Support Section	12.00	7.00	**5.50**
Motive Equip Serv & Rep Units	7.20	11.00	**11.00**
Repair and Maintenance	151.35	222.25	**223.25**
Total	**179.50**	**249.00**	**248.50**
DEPARTMENT TOTAL	**772.24**	**694.58**	**659.42**

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
General Services Administration			
General Services Administration	$ 295,985	$ 841,559	**$ 909,233**
Total	**$ 295,985**	**$ 841,559**	**$ 909,233**
Facilities Division			
ADA	$ 1,507,587	$ (15,054)	**$ -**
Administration / Management	$ 1,293,340	$ 1,788,308	**$ 2,562,691**
CAB and DSC Facility Maintenance	$ 2,141,852	$ (12,412)	**$ -**
Contracts and Repair Support	$ 746,207	$ (1,685)	**$ -**
Crabtree Building	$ 198,407	$ -	**$ -**
Enterprise Facilities	$ 2,243,073	$ (16,900)	**$ -**

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	FY 2009 FINAL
GENERAL FUND			
Facilities Division			
Facilities	$ (436,759)	$ (32,454)	**$ (215,566)**
Maintenance of Facilities	$ 5,934,793	$ (42,224)	**$ -**
Preventive Maintenance	$ 681,506	$ (4,715)	**$ -**
Region 1	$ -	$ 5,073,372	**$ 4,796,210**
Region 2	$ -	$ 7,929,288	**$ 7,857,750**
World Trade Center	$ 833,784	$ (1,213)	**$ -**
Total	**$ 15,143,790**	**$ 14,664,311**	**$ 15,001,085**
Street Division			
Electrical	$ 11,486,943	$ 12,477,805	**$ 12,798,328**
Management	$ 3,288,640	$ 2,805,253	**$ 4,780,973**
Roadways	$ 10,067,079	$ 9,562,484	**$ 9,901,369**
Storm Drains	$ 7,079,817	$ 23,802,246	**$ -**
Street Division	$ (162,903)	$ -	**$ (620,184)**
Traffic	$ 9,850,263	$ 9,873,636	**$ 15,638,437**
Trench Restoration	$ -	$ -	**$ 3,009,226**
Urban Forestry	$ 9,071,247	$ 8,620,673	**$ 5,543,859**
Total	**$ 50,681,086**	**$ 67,142,097**	**$ 51,052,008**
Contracts Division			
Contracts Division	$ -	$ -	**$ (14,219)**
GRC/Improvements	$ -	$ 548,280	**$ 441,416**
Services Contracts	$ -	$ 1,301,293	**$ 1,151,822**
Total	**$ -**	**$ 1,849,573**	**$ 1,579,019**
Parking Management			
Administration	$ 100,286	$ -	**$ -**
Customer Service	$ 2,671,690	$ -	**$ -**
Enforcement	$ 5,877,070	$ -	**$ -**
Parking Management	$ (142,260)	$ -	**$ -**
Parking Meter Operations	$ 1,076,287	$ -	**$ -**
Total	**$ 9,583,073**	**$ -**	**$ -**
Station 38			
Station 38	$ 562,841	$ 556,512	**$ 783,532**
Total	**$ 562,841**	**$ 556,512**	**$ 783,532**
AB 2928 - TRANSPORTATION RELIEF			
AB 2928 - Transportation Relief			
AB 2928 - Transportation Relief	$ 5,000,000	$ -	**$ 12,676,642**
Total	**$ 5,000,000**	**$ -**	**$ 12,676,642**

General Services

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	FY 2009 FINAL
PUBLISHING SERVICES INTERNAL SERVICE FND			
Publishing Services			
Citywide Photocopy	$ 1,427,947	$ 1,323,230	**$ 842,510**
Customer and Support Services	$ 75,568	$ 17,633	**$ -**
Division Administration	$ 42,447	$ 33,656	**$ 1,188,830**
Printing Services	$ 3,196,228	$ 2,798,207	**$ 2,552,177**
Publishing Services	$ (387,089)	$ 21,097	**$ (38,531)**
Total	**$ 4,355,101**	**$ 4,193,823**	**$ 4,544,986**
FLEET SERVICES INTERNAL SERVICE FUND			
Fleet Services			
Acquisition, Fitting and Disposal	$ 805,160	$ 855,110	**$ 849,702**
Fleet Services	$ (349,134)	$ 151,156	**$ (443,318)**
Material Support Section	$ 9,150,471	$ 17,037,764	**$ 19,872,084**
Motive Equip Serv & Rep Units	$ 1,560,554	$ 2,561,651	**$ 2,486,942**
Repair and Maintenance	$ 17,114,430	$ 29,166,821	**$ 30,030,419**
Total	**$ 28,281,481**	**$ 49,772,502**	**$ 52,795,829**
FLEET SERVICES REPLACEMENT FUND			
Fleet Services - Replacement			
Fire-Rescue Fleet Replacement	$ -	$ -	**$ 12,215,055**
Fleet Services - Replacement	$ 12,983,400	$ 31,600,159	**$ -**
Non-GF Fleet Replacement	$ -	$ -	**$ 11,500,000**
Non-Safety GF Fleet Replacement	$ -	$ -	**$ 8,500,551**
Police Fleet Replacement	$ -	$ -	**$ 4,240,599**
Total	**$ 12,983,400**	**$ 31,600,159**	**$ 36,456,205**
DEPARTMENT TOTAL	**$ 126,886,757**	**$ 170,620,536**	**$ 175,798,539**

Significant Budget Adjustments

GENERAL FUND

General Services Administration	Positions	Cost	Revenue
Salary and Benefit Adjustments	0.00	$ 2,123	$ 0
Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.			

Significant Budget Adjustments

GENERAL FUND

General Services Administration	Positions	Cost	Revenue
Storm Water Department Transfer Transfer of 1.00 Laboratory Technician from the Storm Water Department to reclassify to an Associate Management Analyst.	1.00	$ 75,340	$ 0
Street Division Transfer Transfer of non-personnel expense allocation from Street Division to fund material and supply needs for positions that were previously transferred into the Division.	0.00	$ 20,000	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 438	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (7,297)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (22,930)	$ 0

Facilities Division	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 277,687	$ 0
Bond Interest Payment Bond interest payment for facilities deferred maintenance funding.	0.00	$ 900,000	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 203,524	$ 0
Funding of Terminal Leave Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.	0.00	$ 12,053	$ 0

General Services

Significant Budget Adjustments

GENERAL FUND

Facilities Division	Positions	Cost	Revenue
Support for Safety and Maintenance of Visitor-Related Facilities Support to reimburse the General Fund for expenditures associated with the safety and maintenance of visitor-related facilities.	0.00	$ 0	$ 600,000
Revenue Transfer Transfer of revenue from Contracts Division.	0.00	$ 0	$ 1,100,000
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (21,734)	$ 0
Elevator Maintenance Contract and Janitorial Services Transfer Transfer of elevator maintenance contract and janitorial services expenditures to Contracts Divsion.	0.00	$ (30,071)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (215,566)	$ 0
Savings from the Five-Year Financial Outlook Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules.	(9.00)	$ (789,119)	$ 0

Street Division	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 742,613	$ 0
Deferred Maintenance Funding Increase to street and storm drain deferred maintenance funding per the Mayor's Five-Year Financial Outlook. Increase in State Proposition 1B revenue to cover street and storm drain deferred maintenance costs.	0.00	$ 5,806,007	$ 5,806,007

Significant Budget Adjustments

GENERAL FUND

Street Division	Positions	Cost	Revenue
Stormwater Compliance Addition of 10.00 FTE positions and associated non-personnel expenses per the Mayor's Five-Year Financial Outlook to comply with the increased stormwater runoff regulations associated with the new Stormwater Permit.	10.00	$ 4,999,088	$ 0
Streets Trench Restoration Transfer Transfer of the Streets Trench Restoration personnel, non-personnel expenses, and related revenue from the Water and Metropolitan Wastewater Departments.	39.34	$ 3,007,153	$ 5,000,000
Bond Interest Payment Bond interest payment for Streets deferred maintenance funding.	0.00	$ 2,700,000	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 256,359	$ 0
Funding of Terminal Leave Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.	0.00	$ 85,006	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ (5,433,973)
Support for Safety and Maintenance of Visitor-Related Roadways Support to reimburse the General Fund for expenditures associated with the safety and maintenance of visitor high-use roadways.	0.00	$ 0	$ 290,056
General Services Administration Transfer Transfer of funding to General Services Administration to fund material and supply needs for positions that were previously transferred into the Division.	0.00	$ (20,000)	$ 0
Storm Water Department Transfer Transfer of 1.00 Utility Worker I to the Storm Water Department, which was reclassified to the Storm Water Department Director.	(1.00)	$ (61,485)	$ 0

General Services

Significant Budget Adjustments

GENERAL FUND

Street Division	Positions	Cost	Revenue
Engineering & Capital Projects Business Process Reengineering (BPR) Adjustments to reflect the budgetary implementation of the Engineering & Capital Projects BPR, including the consolidation of all engineering and capital project functions into the Engineering & Capital Projects Department.	(1.00)	$ (99,265)	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (241,784)	$ 0
Public Works Dispatch Center Transfer Transfer of 2.00 Public Works Dispatchers, 2.00 Public Information Clerks, and related non-personnel expenses to Station 38 in order to centralize the Public Works Dispatch Center.	(4.00)	$ (263,902)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (620,184)	$ 0
Savings from the Five-Year Financial Outlook Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules.	(10.00)	$ (736,827)	$ 0
One-Time Expenditure Removal Removal of Fiscal Year 2008 deferred maintenance funding.	0.00	$ (8,250,000)	$ 0
Transfer of Storm Drain and Street Sweeping Functions Transfer of the Storm Drain and Street Sweeping functions from Street Division to the Stormwater Department.	(63.00)	$ (23,392,868)	$ (5,145,091)

Contracts Division	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (5,167)	$ 0
Elevator Maintenance Contract and Janitorial Services Transfer Transfer of elevator maintenance contract and janitorial services expenditures from Facilities Divsion.	0.00	$ 30,071	$ 0

Significant Budget Adjustments

GENERAL FUND

Contracts Division	Positions	Cost	Revenue
Elevator Cost Increases Contractual cost increase for General Fund supported elevators at facilities, and an increase in State elevator inspection fees.	0.00	$ 30,000	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 30	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ (967,360)
Revenue Transfer Transfer of revenue to Facilities Division.	0.00	$ 0	$ (1,100,000)
Americans with Disabilities Act (ADA) Revenue Transfer Transfer of ADA budgeted revenue to the Architectural Engineering and Parks Division of the Engineering and Capital Projects Department. ADA work was previously a function of the General Services Department and has since transferred to the Engineering and Capital Projects Department.	0.00	$ 0	$ (1,057,690)
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (14,219)	$ 0
Savings from the Five-Year Financial Outlook Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules.	(1.00)	$ (311,269)	$ 0
Station 38	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (18,438)	$ 0
Public Works Dispatch Center Transfer Transfer of 2.00 Public Works Dispatchers, 2.00 Public Information Clerks, and related non-personnel expenses to Station 38 in order to centralize the Public Works Dispatch Center.	4.00	$ 263,902	$ 0

General Services

Significant Budget Adjustments

GENERAL FUND

Station 38	Positions	Cost	Revenue
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (48)	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (233)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (18,163)	$ 0

PUBLISHING SERVICES INTERNAL SERVICE FND

Publishing Services	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 17,365	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 330,504	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 42,961	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ 118,052
Removal of the Funding for the Enterprise Resources Planning (ERP) System Removal of the City's ERP system allocation established in the Fiscal Year 2008 Annual Budget and Fiscal Year 2009 Proposed Budget due to the utilization of alternative funding.	0.00	$ (1,136)	$ 0

Significant Budget Adjustments

PUBLISHING SERVICES INTERNAL SERVICE FND

Publishing Services	Positions	Cost	Revenue
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (38,531)	$ 0

FLEET SERVICES INTERNAL SERVICE FUND

Fleet Services	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 309,055	$ 0
Fuel Increase Adjustment to reflect an increase in projected fuel prices.	0.00	$ 3,618,912	$ 1,912,912
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 506,098	$ 0
Fitting Facility Expansion Funding for the expansion of the Chollas fleet fitting facility.	0.00	$ 175,000	$ 0
Addition of an Equipment Service Writer Addition of 1.00 supplemental Equipment Service Writer.	1.00	$ 90,451	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ 802,882
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (13,417)	$ 0
Removal of the Funding for the Enterprise Resources Planning (ERP) System Removal of the City's ERP system allocation established in the Fiscal Year 2008 Annual Budget and Fiscal Year 2009 Proposed Budget due to the utilization of alternative funding.	0.00	$ (15,723)	$ 0

General Services

Significant Budget Adjustments

FLEET SERVICES INTERNAL SERVICE FUND

Fleet Services	Positions	Cost	Revenue
Reduction of Refuse Packer LNG Fueling Program Reduction of 1.50 Motive Service Technicians and related non-personnel expenses budgeted for the refuse packer LNG fueling program. The LNG fueling program was discontinued in December 2007.	(1.50)	$ (287,731)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (443,318)	$ 0
Reduction of Phase II Enhanced Vapor Recovery Project Reduction of budget for Phase II Enhanced Vapor Recovery fuel project.	0.00	$ (916,000)	$ 0

FLEET SERVICES REPLACEMENT FUND

Fleet Services - Replacement	Positions	Cost	Revenue
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 4,445,605	$ 0
Vehicle Purchases Increase to vehicle cash replacement funding estimates.	0.00	$ 410,441	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ 4,222,591

AB 2928 - TRANSPORTATION RELIEF

AB 2928 - Transportation Relief	Positions	Cost	Revenue
State Funding for Transportation Relief Increase in sales tax funding from the State of California for traffic decongestion road work per Proposition 42.	0.00	$ 12,676,642	$ 12,676,642

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ 37,083,338	$ 35,825,245	**$ 34,011,671**
Fringe Benefits	$ 20,448,843	$ 20,844,784	**$ 19,668,653**
SUBTOTAL PERSONNEL	$ 57,532,181	$ 56,670,029	**$ 53,680,324**

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
NON-PERSONNEL			
Supplies & Services	$ 39,854,662	$ 59,039,203	**$ 58,913,579**
Information Technology	$ 2,058,248	$ 1,318,392	**$ 1,299,155**
Energy/Utilities	$ 13,393,822	$ 20,957,959	**$ 24,517,982**
Equipment Outlay	$ 14,047,844	$ 32,634,953	**$ 37,387,499**
SUBTOTAL NON-PERSONNEL	$ 69,354,576	$ 113,950,507	$ **122,118,215**
TOTAL	$ 126,886,757	$ 170,620,536	$ **175,798,539**

Revenues by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Licenses and Permits	$ 6,984,315	$ -	**$** -
Fines, Forfeitures, and Penalties	$ 19,453,901	$ -	**$** -
Revenue from Other Agencies	$ 128,000	$ 128,000	**$ 5,934,007**
Charges for Current Services	$ 6,859,290	$ 6,674,290	**$ 10,539,296**
Transfers from Other Funds	$ 34,081,109	$ 35,530,418	**$ 24,951,354**
TOTAL	$ 67,506,615	$ 42,332,708	**$ 41,424,657**

Salary Schedule

GENERAL FUND

Street Division

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
1104	Account Clerk	1.00	**1.00**	$ 37,878	$ 37,878
1106	Sr Management Analyst	1.00	**1.00**	$ 71,273	$ 71,273
1107	Administrative Aide II	1.00	**2.00**	$ 50,492	$ 100,984
1153	Asst Engineer-Civil	5.00	**4.00**	$ 69,521	$ 278,085
1157	Asst Engineer-Electrical	1.00	**1.00**	$ 69,515	$ 69,515
1221	Assoc Engineer-Civil	2.00	**1.00**	$ 80,375	$ 80,375
1227	Assoc Planner	1.00	**0.00**	$ -	$ -
1233	Assoc Engineer-Traffic	1.00	**1.00**	$ 80,212	$ 80,212
1293	Cement Finisher	12.00	**14.34**	$ 50,638	$ 726,154
1348	Info Systems Analyst II	2.00	**2.00**	$ 64,077	$ 128,153
1356	Code Compliance Officer	3.00	**3.00**	$ 44,492	$ 133,476
1428	Electrician	14.33	**14.33**	$ 56,221	$ 805,641
1431	Electrician Supv	3.00	**3.00**	$ 63,529	$ 190,587
1436	Equipment Technician I	2.00	**0.00**	$ -	$ -
1438	Equipment Technician II	2.00	**1.00**	$ 46,896	$ 46,896
1439	Equipment Operator I	8.00	**4.00**	$ 44,949	$ 179,797
1440	Equipment Operator II	15.00	**18.00**	$ 49,096	$ 883,734

General Services

Salary Schedule

GENERAL FUND

Street Division

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1443	Electronics Technician	1.00	**1.00**	$	56,718	$	56,718
1445	Equipment Operator III	3.00	**2.00**	$	51,834	$	103,668
1465	Field Representative	1.00	**0.00**	$	-	$	-
1512	Heavy Truck Driver II	17.00	**21.00**	$	45,070	$	946,464
1513	Heavy Truck Driver I	9.00	**11.00**	$	42,680	$	469,476
1514	Horticulturist	1.00	**1.00**	$	62,259	$	62,259
1535	Clerical Assistant II	2.00	**1.00**	$	35,401	$	35,401
1618	Motor Sweeper Supv	1.00	**0.00**	$	-	$	-
1625	Motor Sweeper Operator	16.00	**0.00**	$	-	$	-
1626	Traffic Striper Operator	4.00	**4.00**	$	48,506	$	194,022
1648	Payroll Specialist II	2.00	**2.00**	$	41,507	$	83,013
1666	Plant Process Control Electrician	1.00	**0.00**	$	-	$	-
1727	Principal Engineering Aide	2.00	**2.00**	$	60,401	$	120,802
1746	Word Processing Operator	1.00	**1.00**	$	37,689	$	37,689
1751	Project Officer I	1.00	**1.00**	$	79,940	$	79,940
1766	Public Works Dispatcher	2.00	**0.00**	$	-	$	-
1776	Public Information Clerk	3.00	**0.00**	$	-	$	-
1823	Safety Officer	0.00	**1.00**	$	70,176	$	70,176
1861	Sr Engineering Aide	2.00	**2.00**	$	53,281	$	106,562
1871	Sr Public Information Officer	1.00	**0.00**	$	-	$	-
1879	Sr Clerk/Typist	1.00	**0.00**	$	-	$	-
1891	Sign Painter	2.00	**2.00**	$	50,945	$	101,889
1895	Sign Shop Supv	1.00	**0.00**	$	-	$	-
1955	Traffic Signal Supv	2.00	**2.00**	$	75,060	$	150,120
1957	Traffic Signal Technician II	16.00	**16.00**	$	65,026	$	1,040,412
1961	Public Works Supv	16.00	**16.00**	$	59,494	$	951,906
1968	Tree Maintenance Crewleader	2.00	**2.00**	$	43,178	$	86,356
1969	Tree Trimmer	3.00	**3.00**	$	41,763	$	125,288
1977	Public Works Superintendent	5.00	**3.00**	$	81,518	$	244,553
1978	Utility Worker I	50.00	**51.00**	$	36,233	$	1,847,873
1979	Utility Worker II	36.00	**36.00**	$	39,499	$	1,421,971
1985	Welder	1.00	**1.00**	$	53,159	$	53,159
2103	Management Intern	3.00	**0.00**	$	-	$	-
2214	Deputy Director	1.00	**1.00**	$	117,998	$	117,998
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(534,549)
	Class B	0.00	**0.00**	$	-	$	1,375
	Confined Space Pay	0.00	**0.00**	$	-	$	2,960
	Ex Perf Pay-Unclassified	0.00	**0.00**	$	-	$	1,596
	Overtime Budgeted	0.00	**0.00**	$	-	$	462,322

Salary Schedule

GENERAL FUND

Street Division

Class	Position Title	FY 2008 Positions	FY 2009 Positions		Salary		Total
	Termination Pay Annual Leave	0.00	**0.00**	$	-	$	77,490
	Total	283.33	**253.67**			**$**	**12,331,669**

Station 38

Class	Position Title	FY 2008 Positions	FY 2009 Positions		Salary		Total
1766	Public Works Dispatcher	6.25	**8.25**	$	42,596	$	351,417
1767	Public Works Dispatch Supv	1.00	**1.00**	$	49,340	$	49,340
1776	Public Information Clerk	0.00	**2.00**	$	37,688	$	75,375
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(15,655)
	Overtime Budgeted	0.00	**0.00**	$	-	$	19,632
	Total	7.25	**11.25**			**$**	**480,109**

General Services Administration

Class	Position Title	FY 2008 Positions	FY 2009 Positions		Salary		Total
1580	Laboratory Technician	0.00	**1.00**	$	48,023	$	48,023
1612	Org Effectiveness Specialist III	1.00	**1.00**	$	71,648	$	71,648
1876	Executive Secretary	1.00	**1.00**	$	52,009	$	52,009
1917	Supv Management Analyst	1.00	**1.00**	$	80,127	$	80,127
1926	Info Systems Analyst IV	1.00	**1.00**	$	79,816	$	79,816
2132	Department Director	1.00	**1.00**	$	142,771	$	142,771
2181	Asst Department Director	1.00	**1.00**	$	126,709	$	126,709
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(19,764)
	Total	6.00	**7.00**			**$**	**581,339**

Facilities Division

Class	Position Title	FY 2008 Positions	FY 2009 Positions		Salary		Total
1104	Account Clerk	1.00	**1.00**	$	37,878	$	37,878
1105	Administrative Aide I	1.00	**0.00**	$	-	$	-
1106	Sr Management Analyst	1.00	**1.00**	$	71,273	$	71,273
1107	Administrative Aide II	0.00	**1.00**	$	50,492	$	50,492
1273	Building Maintenance Supv	5.00	**4.00**	$	74,804	$	299,216
1274	Building Supv	1.00	**1.00**	$	47,688	$	47,688
1275	Building Services Supv	1.00	**0.00**	$	-	$	-
1279	Sr Building Maintenance Supv	2.00	**2.00**	$	93,337	$	186,673
1280	Building Service Technician	18.00	**17.00**	$	39,491	$	671,351
1288	Carpenter	15.00	**12.00**	$	52,003	$	624,036
1290	Carpenter Supv	1.00	**1.00**	$	59,779	$	59,779
1389	Custodian II	10.00	**10.00**	$	31,149	$	311,488
1428	Electrician	11.00	**12.00**	$	56,221	$	674,648
1510	Heating Technician	4.00	**4.00**	$	56,439	$	225,756
1511	Heat, Vent & A/C Supv	1.00	**1.00**	$	65,184	$	65,184

General Services

Salary Schedule

GENERAL FUND

Facilities Division

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1597	Locksmith	2.00	**2.00**	$	52,847	$	105,694
1601	Construction Estimator	2.00	**0.00**	$	-	$	-
1635	Painter	10.00	**8.00**	$	50,142	$	401,132
1637	Painter Supv	1.00	**1.00**	$	57,010	$	57,010
1648	Payroll Specialist II	1.00	**1.00**	$	41,507	$	41,507
1672	Plasterer	1.00	**1.00**	$	54,721	$	54,721
1675	Plumber	10.00	**10.00**	$	56,524	$	565,244
1677	Plumber Supv	1.00	**1.00**	$	64,681	$	64,681
1746	Word Processing Operator	1.00	**1.00**	$	37,689	$	37,689
1802	Sr Locksmith	1.00	**1.00**	$	55,763	$	55,763
1810	Refrigeration Mechanic	7.00	**7.00**	$	54,622	$	382,354
1819	Roofer	4.00	**4.00**	$	47,689	$	190,756
1823	Safety Officer	1.00	**1.00**	$	70,176	$	70,176
1913	Sr Refrigeration Mechanic	3.00	**3.00**	$	59,583	$	178,749
2214	Deputy Director	1.00	**1.00**	$	119,999	$	119,999
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(185,801)
	Bilingual - Regular	0.00	**0.00**	$	-	$	1,565
	Overtime Budgeted	0.00	**0.00**	$	-	$	165,224
	Standby Pay	0.00	**0.00**	$	-	$	14,920
	Termination Pay Annual Leave	0.00	**0.00**	$	-	$	10,987
	Total	118.00	**109.00**			**$**	**5,657,832**

Contracts Division

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1153	Asst Engineer-Civil	1.00	**1.00**	$	69,521	$	69,521
1225	Assoc Engineer-Mechanical	1.00	**1.00**	$	80,276	$	80,276
1601	Construction Estimator	2.00	**1.00**	$	65,184	$	65,184
1727	Principal Engineering Aide	1.00	**1.00**	$	60,401	$	60,401
1752	Project Officer II	1.00	**1.00**	$	92,598	$	92,598
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(12,256)
	Total	6.00	**5.00**			**$**	**355,724**
General Fund Total		420.58	**385.92**			**$**	**19,406,673**

PUBLISHING SERVICES INTERNAL SERVICE FND

Publishing Services

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1104	Account Clerk	1.00	**1.00**	$	37,878	$	37,878
1107	Administrative Aide II	1.00	**1.00**	$	50,492	$	50,492
1261	Bindery Worker II	6.00	**6.00**	$	34,253	$	205,515
1262	Bindery Worker III	2.00	**2.00**	$	37,747	$	75,494

Salary Schedule

PUBLISHING SERVICES INTERNAL SERVICE FND

Publishing Services

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1401	Info Systems Technician	1.00	**1.00**	$	50,992	$	50,992
1490	Graphic Designer	4.00	**4.00**	$	52,160	$	208,640
1535	Clerical Assistant II	1.00	**1.00**	$	35,402	$	35,402
1583	Electronic Publishing Specialist	2.00	**2.00**	$	49,725	$	99,450
1595	Lithographic Technician	1.00	**1.00**	$	47,841	$	47,841
1736	Print Shop Supv	1.00	**1.00**	$	67,820	$	67,820
1868	Sr Offset Press Operator	5.00	**5.00**	$	45,496	$	227,480
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(33,210)
	Overtime Budgeted	0.00	**0.00**	$	-	$	19,461
	Total	25.00	**25.00**			**$**	**1,093,255**

FLEET SERVICES INTERNAL SERVICE FUND

Fleet Services

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1104	Account Clerk	2.00	**2.00**	$	37,878	$	75,756
1106	Sr Management Analyst	1.00	**1.00**	$	71,273	$	71,273
1225	Assoc Engineer-Mechanical	1.00	**1.00**	$	80,276	$	80,276
1237	Payroll Specialist I	0.50	**0.50**	$	39,514	$	19,757
1249	Fleet Parts Buyer Supervisor	1.00	**1.00**	$	62,666	$	62,666
1250	Fleet Parts Buyer	4.00	**5.00**	$	53,770	$	268,849
1264	Body And Fender Mechanic	5.00	**5.00**	$	53,397	$	266,986
1348	Info Systems Analyst II	1.00	**1.00**	$	64,076	$	64,076
1401	Info Systems Technician	2.00	**2.00**	$	50,993	$	101,985
1435	Equipment Repair Supv	17.00	**17.00**	$	65,484	$	1,113,234
1437	Equipment Mechanic	109.00	**109.00**	$	52,941	$	5,770,590
1442	Equipment Trainer	1.00	**1.00**	$	49,948	$	49,948
1446	Equipment Painter	2.00	**2.00**	$	51,976	$	103,952
1447	Equipment Service Writer	5.00	**6.00**	$	56,519	$	339,115
1450	Sr Motive Service Technician	27.00	**27.00**	$	43,610	$	1,177,472
1452	Motive Service Technician	25.50	**24.00**	$	40,857	$	980,566
1535	Clerical Assistant II	1.00	**1.00**	$	35,402	$	35,402
1602	Machinist	2.00	**2.00**	$	55,270	$	110,540
1616	Metal Fabrication Supv	2.00	**2.00**	$	63,687	$	127,373
1648	Payroll Specialist II	1.00	**1.00**	$	41,507	$	41,507
1746	Word Processing Operator	1.00	**1.00**	$	37,689	$	37,689
1762	Fleet Manager	3.00	**3.00**	$	92,900	$	278,699
1823	Safety Officer	1.00	**1.00**	$	70,176	$	70,176
1899	Stock Clerk	13.00	**12.00**	$	36,017	$	432,198
1902	Storekeeper I	2.00	**2.00**	$	41,330	$	82,660

General Services

Salary Schedule

FLEET SERVICES INTERNAL SERVICE FUND

Fleet Services

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1978	Utility Worker I	3.00	**3.00**	$	36,233	$	108,699
1982	Vehicle And Fuel Clerk	3.00	**3.00**	$	38,051	$	114,153
1985	Welder	12.00	**12.00**	$	53,159	$	637,903
2214	Deputy Director	1.00	**1.00**	$	113,300	$	113,300
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(382,104)
	ASE Cert	0.00	**0.00**	$	-	$	214,300
	Class B	0.00	**0.00**	$	-	$	107,000
	Ex Perf Pay-Classified	0.00	**0.00**	$	-	$	3,000
	Night Shift Pay	0.00	**0.00**	$	-	$	171,620
	Overtime Budgeted	0.00	**0.00**	$	-	$	645,527
	Standby Pay	0.00	**0.00**	$	-	$	15,600
	Total	249.00	**248.50**			**$**	**13,511,743**

GENERAL SERVICES TOTAL		694.58	**659.42**			**$**	**34,011,671**

Revenue and Expense Statement (Non-General Fund)

AB 2928 - TRANSPORTATION RELIEF

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
REVENUE			
AB 2928 Transportation Revenue	$ 5,000,000	$ -	**$ 12,676,642**
TOTAL REVENUE	$ 5,000,000	$ -	**$ 12,676,642**
TOTAL BALANCE AND REVENUE	$ 5,000,000	$ -	**$ 12,676,642**
OPERATING EXPENSE			
General Services-Street Division	$ 5,000,000	$ -	**$ 12,676,642**
TOTAL OPERATING EXPENSE	$ 5,000,000	$ -	**$ 12,676,642**
TOTAL EXPENSE	$ 5,000,000	$ -	**$ 12,676,642**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 5,000,000	$ -	**$ 12,676,642**

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

General Services

Revenue and Expense Statement (Non-General Fund)

FLEET SERVICES INTERNAL SERVICE FUNDS 50030 & 50031		FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE				
Balance from Prior Year		$ 40,107,615	$ 30,700,000	**$ 27,200,000**
Prior Year Encumbrances		$ 8,465,069	$ 8,100,000	**$ 19,400,000**
TOTAL BALANCE		$ 48,572,684	$ 38,800,000	**$ 46,600,000**
REVENUE				
Direct Charge for Services		$ 1,245,000	$ 1,220,000	**$ 1,095,000**
Equipment Usage Charge		$ 25,889,087	$ 46,633,035	**$ 49,712,912**
Other Revenue		$ 196,500	$ 222,000	**$ 245,000**
Sale of Equipment / Material / Fuel		$ 2,365,000	$ 3,505,000	**$ 3,742,917**
Transfer from General Fund		$ -	$ 2,932,606	**$ 3,119,490**
Vehicle Assignment		$ 20,160,429	$ 29,689,293	**$ 33,225,000**
TOTAL REVENUE		$ 49,856,016	$ 84,201,934	**$ 91,140,319**
TOTAL BALANCE AND REVENUE		$ 98,428,700	$ 123,001,934	**$ 137,740,319**
OPERATING EXPENSE				
Acquisition / Fitting		$ 8,895,342	$ 25,214,163	**$ 26,234,092**
Administration		$ 1,541,524	$ 2,561,651	**$ 2,467,319**
Equipment & Vehicle Lease Program (EVFP)		$ 4,883,400	$ 7,241,106	**$ 11,056,205**
Repair / Maintenance		$ 16,905,729	$ 29,317,977	**$ 29,632,146**
Support Services		$ 9,038,886	$ 17,037,764	**$ 19,862,272**
TOTAL OPERATING EXPENSE		$ 41,264,881	$ 81,372,661	**$ 89,252,034**
EXPENDITURE OF PRIOR YEAR FUND				
Encumbrances Expended	(1)	$ 8,465,069	$ 8,100,000	**$ 19,400,000**
TOTAL Expenditure of Prior Year Fund		$ 8,465,069	$ 8,100,000	**$ 19,400,000**
TOTAL EXPENSE		$ 49,729,950	$ 89,472,661	**$ 108,652,034**
RESERVE				
Reserve for Encumbrances		$ 8,100,000	$ 5,000,000	**$ -**
TOTAL RESERVE		$ 8,100,000	$ 5,000,000	**$ -**
TOTAL RESERVE		$ 8,100,000	$ 5,000,000	**$ -**
BALANCE		$ 40,598,750	$ 28,529,273	**$ 29,088,285**
TOTAL EXPENSE, RESERVE AND BALANCE		$ 98,428,700	$ 123,001,934	**$ 137,740,319**

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

* * Fiscal Years 2008 and 2009 reflect a consolidated fleet organization. Police and Fire fleets were previously budgeted in their respective departments.

(1) Encumbrances are not budgeted.

Revenue and Expense Statement (Non-General Fund)

PUBLISHING SERVICES INTERNAL SERVICE FUND
50020

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 119,022	$ (1,229,191)	**$ (1,400,000)**(1)
TOTAL BALANCE	$ 119,022	$ (1,229,191)	**$ (1,400,000)**
REVENUE			
Bindery Operations	$ 477,842	$ 427,811	**$ 427,811**
Blueprinting Operations	$ 65,000	$ 65,000	**$ -**
Citywide Photocopy Program	$ 1,367,290	$ 1,436,269	**$ 1,508,082**
Electronic Publishing	$ 103,195	$ 72,748	**$ -**
Graphics and Photography	$ 408,251	$ 355,214	**$ 427,962**(2)
Lithography Operations	$ 110,489	$ 79,557	**$ 79,557**
Miscellaneous Revenue	$ 6,500	$ 6,500	**$ -**
Printing Operations	$ 1,014,073	$ 989,770	**$ 1,107,509**
Quick Copy	$ 1,196,658	$ 1,067,131	**$ 1,067,131**(3)
TOTAL REVENUE	$ 4,749,298	$ 4,500,000	**$ 4,618,052**
TOTAL BALANCE AND REVENUE	$ 4,868,320	$ 3,270,809	**$ 3,218,052**
OPERATING EXPENSE			
Non-Personnel Expense	$ 2,407,702	$ 2,406,597	**$ 2,778,926**
Personnel Expense	$ 1,947,399	$ 1,787,226	**$ 1,766,060**
TOTAL OPERATING EXPENSE	$ 4,355,101	$ 4,193,823	**$ 4,544,986**
TOTAL EXPENSE	$ 4,355,101	$ 4,193,823	**$ 4,544,986**
BALANCE	$ 513,219	$ (923,014)	**$ (1,326,934)**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 4,868,320	$ 3,270,809	**$ 3,218,052**

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) It is anticipated the Publishing Services Fund will end Fiscal Year 2009 with a fund deficit. To mitigate this fund deficit several courses of action will be explored, including expenditure reductions, possible BPR efficiencies, and if necessary requesting assistance from the General Fund to balance the fund. Fee increases to make the fund cost recoverable have been approved and have been implemented.

(2) All Graphic and Electronic Publishing Operations have been consolidated for Fiscal Year 2009.

(3) All Quick Copy Operations have been consolidated for Fiscal Year 2009.



Metropolitan Wastewater



Department Description

The City's Metropolitan Wastewater Department (MWWD) provides regional wastewater treatment and disposal services for the City of San Diego and 15 other cities and special districts within a 450 square mile area stretching from Del Mar to the north, Alpine and Lakeside to the east, and the Mexican border to the south. The Department is also responsible for operating and maintaining the Municipal Sewage Collection System for the City. MWWD is comprised of five divisions as detailed below.

Administrative Services
The Administrative Services Division administers the Department's budgets, grant development, safety and training, human resources, information technology, rates and financing, as well as Participating Agency billing and customer service. The Division also manages programs designed to facilitate the Department's mission and strategic planning.

Engineering and Program Management
Engineering and Program Management provides engineering services for the Metropolitan and Municipal Wastewater System to ensure new facilities and upgrades are planned and implemented in a fiscally-sound manner to meet regulatory standards and environmental concerns. Specifically, the Division provides long-range master planning, condition assessment, sewer modeling, planning and pre-design for infrastructure, energy management, environmental support, and oversight of the implementation of the Capital Improvement Programs.

Environmental Monitoring and Technical Services
Environmental Monitoring and Technical Services (EMTS) carries out several crucial programs in support of the treatment and disposal of wastewater. Programs include the Industrial Wastewater Control Program, which regulates industrial discharges to the sewers; a comprehensive ocean monitoring program to evaluate the wastewater treatment plants at Point Loma and the South Bay; laboratory testing for process control and regulatory reporting purposes ensures compliance with all regulatory permits. The EMTS Division has obtained the International Organization for Standardization (ISO) 14001 Certification (featuring the first publicly-owned laboratory to become ISO 14001 certified).

Wastewater Collection
Wastewater Collection (WWC) is responsible for safe and effective wastewater conveyance throughout the Municipal Sewerage Collection System. The WWC Division provides ongoing preventive cleaning, maintenance, and repair of the system. To accomplish this, the Division repairs and replaces sewer laterals in the public rights-of-way as well as sewer mains throughout the collection system; operates and maintains 76 sewer pump stations as well as the Mission Bay and Coastal low-flow Storm Water Diversion Systems; and administers the Food Establishment

Metropolitan Wastewater

Wastewater Discharge Permitting Program, which permits and monitors food establishments to minimize the discharge of grease into the wastewater collection system. This Division has also obtained the ISO 14001 Certification and has received several California Water Environment Association awards in recent years.

Wastewater Treatment and Disposal
Wastewater Treatment and Disposal (WWTD) is responsible for the operation and maintenance of all wastewater treatment facilities including treatment and water reclamation facilities, major pump stations and bio-solids processing providing regional wastewater treatment and disposal services for the City of San Diego and 15 other cities and special districts within a 450 square mile area. The WWTD Division is the first publicly-owned wastewater treatment operation in the nation to receive ISO 14001 certification.

The Department's mission is:

To provide the public with safe, efficient, and effective regional wastewater service

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Provide uninterrupted wastewater service
The City of San Diego's Metropolitan Wastewater Department is committed to protecting the environment by providing the public with a safe and effective regional wastewater system. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Meet regulatory requirements
- Convey, treat, and dispose of all wastewater

Goal 2: Provide facilities that meet current and future needs
Provide wastewater collection, conveyance, treatment, and disposal infrastructure that meet current and future City needs consistent with approved regional and community plans. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Manage assets optimally through repair and replacement
- Identify and manage business and operational risk

Goal 3: Enhance fiscal management systems and support informed and timely resource allocation and decisions
The Metropolitan Wastewater Department is a fiscally-sound component of the City of San Diego striving to control expenditures and ensure adequate revenues to efficiently maintain the wastewater system. The Department will continue our accomplishment of these goals by focusing on the following objectives.

- Plan for and obtain required revenues
- Plan, execute, and control expenditures

Goal 4: Improve customer service
It is vital for the Department to provide exceptional customer service. The Department will move toward accomplishing this goal by focusing on the following objective.

- Enhance existing customer service and outreach efforts

Goal 5: Encourage productivity and increase job satisfaction
Employees are continuously developed through the utilization of career development seminars, training classes, and performance plans tailored to each individual. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Continue employee development activities
- Improve internal communications related to performance levels and work standards
- Continue to meet or exceed safety standards

Service Efforts and Accomplishments

The City of San Diego's Metropolitan Wastewater Department marked a new beginning in its achievement of higher service levels through many accomplishments. The Department successfully secured $225 million in private financing for its capital improvement program; signed the Final Consent Decree ending five years of negotiations and lawsuits over past sewer spills; implemented a department-wide Bid-to-Goal Agreement to achieve competitive service levels; prepared the application of the Point Loma Wastewater Treatment Plant's National Pollution Discharge Elimination System Permit and received City Council approval for the Beneficial Use of Digester Gas Project.

The Department hosted the Water Environment Federation Technical Exhibition and Conference, the largest national convention of its kind, attracting over 18,000 attendees from across the globe. MWWD showcased its treatment and disposal facilities along with its wastewater collection cleaning and canyon programs.

The Department also found success in the face of adversity during the Mount Soledad landslide and the 2007 Southern California wildfires. During the landslide, staff promptly responded and restored sewer service to the affected area. During the wildfires, several MWWD pump stations were impacted and while some lost electrical power, most were able to provide continuous wastewater treatment utilizing the stations' standby generators. MWWD staff assisted in extinguishing a fire that threatened Pump Station 77A, while others assisted through service at the relief centers. The contributions of all staff maintained regional wastewater services.

Budget Dollars at Work: Performance Expectations

Goal 1: Provide uninterrupted wastewater service

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Number of sanitary sewer overflows (SSOs)	85	69	< 69
2. Number of spills to public waters	10 (CY06)	2	< 10
3. Number of notice of violations (NOVs) received	10	1	0
4. Maintain ISO 14001 environmental management certification	Certification Maintained	Certification Maintained	Maintain Certification

Goal 2: Provide facilities that meet current and future needs

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Miles of sewer mains replaced, repaired and rehabilitated	26	29	45

Goal 3: Enhance fiscal management systems and support informed and timely resource allocation and decisions

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Days of operating reserve maintained	45	50	50

Goal 4: Improve customer service

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of field supervisors who were provided customer service training	N/A	N/A[1]	30%

[1] Target level is based on a three-year implementation initiative for customer service. Fiscal Year 2008 will focus on the development of a customer service training program with implementation commencing in Fiscal Year 2009.

Metropolitan Wastewater

Goal 5: Encourage productivity and increase job satisfaction

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Number of recordable injuries – all divisions	70	54	≤ 61
2. Number of preventable vehicle accidents	30	3	< 30

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Sizing Data					
Average daily flow for wastewater treatment (in millions of gallons per day – MGD)	180	180	175	175	175
Number of miles of municipal sewer system mains operated and maintained[2]	3,000	3,000	3,000	3,000	3,000
Number of miles of ocean outfall lines operated and maintained	9	9	9	9	9
Number of wastewater treatment plants operated and maintained	4	4	4	4	4
Number of sewer pump stations (PS) operated and maintained	83	83	84	84	84
Workload Data					
Number of pipe miles cleaned	2,235	2,366	2,037	1,869	1,900
Miles of sewer lines inspected using Closed Circuit Television	108.6[3]	109	103.6	102	102
Amount of reclaimed water produced (in millions of gallons per day – MGD)	5.5	5.2	8.1	9.0	10.0

[2] Repair and replacement does not add onto the total miles of sewer main within the system; however, 276 miles of sewer main have been rehabilitated or replaced since Calendar Year 2000.

[3] Tracking of CCTV sewer line inspection began January 1, 2005 with 54.3 miles inspected for the remainder of Fiscal Year 2005, for an estimated annual total of 108.6 miles.

Department Summary

Metropolitan Wastewater								
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**		FY 2008-2009 CHANGE
Positions		1,051.74		916.44		**840.50**		(75.94)
Personnel Expense	$	93,228,867	$	89,696,256	**$**	**80,258,389**	$	(9,437,867)
Non-Personnel Expense	$	320,706,705	$	380,750,282	**$**	**420,060,011**	$	39,309,729
TOTAL	$	413,935,572	$	470,446,538	**$**	**500,318,400**	$	29,871,862

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
METROPOLITAN SEWER FUND			
Administrative Services			
AS Administrative Support	0.00	24.40	**35.30**
AS Division Management	0.00	8.10	**8.30**
AS Fiscal Management	0.00	23.77	**34.40**
AS IT Management and Administration	0.00	12.80	**14.00**
AS Muni Administrative Support	0.00	8.90	**0.00**
AS Muni Division Management	0.00	1.20	**0.00**
AS Muni Fiscal Management	0.00	11.63	**0.00**
AS Muni IT Mgt & Administration	0.00	4.50	**0.00**
Department Management	0.00	9.20	**0.00**
IOS - Director's Office	5.20	0.00	**0.00**
IOS - Info & Organizational Support	5.60	0.00	**0.00**
IOS - Municipal Director's Office	2.10	0.00	**0.00**
IOS - Municipal Info & Org Support	2.40	0.00	**0.00**
IOS - Municipal Safety and Training	5.10	0.00	**0.00**
IOS - Municipal Tech Services Group	10.50	0.00	**0.00**
IOS - Safety and Training	11.60	0.00	**0.00**
IOS - Technology Services Group	24.50	0.00	**0.00**
Muni Department Management	0.00	1.80	**0.00**
MWWD Department Management	0.00	0.70	**9.50**
S&C - Agency Contracts	5.37	0.00	**0.00**
S&C - Division Management	2.10	0.00	**0.00**
S&C - Fiscal Review/Rates/Bonds	10.00	0.00	**0.00**
S&C - Municipal Agency Contracts	4.63	0.00	**0.00**
S&C - Municipal CIP/ Fiscal Support	6.00	0.00	**0.00**
S&C - Municipal Division Management	0.90	0.00	**0.00**

Metropolitan Wastewater

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
METROPOLITAN SEWER FUND			
Administrative Services			
S&C - Municipal Office Mgmt Support	5.40	0.00	**0.00**
S&C - Municipal Procurement Support	2.90	0.00	**0.00**
S&C - Office Management Support	11.60	0.00	**0.00**
S&C - Procurement Support	6.10	0.00	**0.00**
Total	**122.00**	**107.00**	**101.50**
CIP - Metro			
MWWD - 41509 Construction	12.50	11.50	**0.00**
Total	**12.50**	**11.50**	**0.00**
CIP - Muni			
Capital Improvement Program	22.50	20.00	**0.00**
Total	**22.50**	**20.00**	**0.00**
Engineering & Program Management			
EPM Administration	0.00	0.00	**65.00**
EPM Division Support	41.65	49.85	**0.00**
EPM Municipal Division Support	19.65	21.15	**0.00**
EPM Municipal Policy Direction	0.90	0.30	**0.00**
EPM Policy Direction	2.10	0.70	**1.00**
Total	**64.30**	**72.00**	**66.00**
Environmental Monitoring & Tech Services			
EMTS Administration	2.00	1.00	**1.00**
EMTS Business Support	7.00	4.00	**4.00**
EMTS Marine Biology/Ocean Operations	42.00	39.00	**28.00**
EMTS Marine Microbiology/Vector Mgt.	0.00	0.00	**12.00**
EMTS Muni Transfer into Metro Fund	0.00	0.00	**46.00**
EMTS Permits and Compliance	6.00	3.00	**3.00**
EMTS Wastewater Chemistry Services	49.00	48.00	**48.00**
Industrial Waste Compliance	22.00	19.00	**0.00**
Industrial Waste Laboratory	28.00	28.00	**0.00**
Total	**156.00**	**142.00**	**142.00**
Wastewater Collection			
WWC Assessment	0.00	7.00	**0.00**
WWC Construction	64.95	65.50	**60.00**
WWC Division Adm & Gen Exp	2.00	2.00	**2.00**
WWC Division Support Services	17.00	9.00	**9.00**
WWC Engineering	16.00	5.00	**10.00**
WWC Food Estb WW Program	18.00	14.00	**15.00**

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
METROPOLITAN SEWER FUND			
Wastewater Collection			
WWC Main Cleaning	126.00	105.50	**95.00**
WWC Planning/Scheduling Services	9.00	7.00	**7.00**
WWC Sewer Lateral Maint & Install	19.05	1.00	**0.00**
WWC Sewer Pump Stations	56.00	43.50	**43.00**
WWC Trench Repair Services	15.44	15.44	**0.00**
Total	**343.44**	**274.94**	**241.00**
Wastewater Treatment & Disposal			
WWTD Central Support Facility	86.70	84.00	**82.00**
WWTD COMNET	1.00	2.10	**3.10**
WWTD COMNET for Muni Fac	0.00	0.90	**0.00**
WWTD Division Administration	3.00	2.00	**2.00**
WWTD East Mission Gorge PS	2.50	2.50	**0.00**
WWTD Financial Services	14.50	9.00	**8.00**
WWTD Grove Avenue Pump Station	1.30	1.10	**1.25**
WWTD Metro Biosolids Center	47.00	39.50	**39.00**
WWTD Muni Facilities Maint	1.80	1.50	**0.00**
WWTD Municipal Facilities	0.00	0.00	**17.40**
WWTD North City WRP	32.00	24.50	**24.50**
WWTD Operations Support	0.00	5.00	**5.50**
WWTD Otay River Pump Station	1.10	1.10	**1.25**
WWTD Penasquitos Pump Station	2.50	2.50	**0.00**
WWTD Point Loma WWTP	69.00	58.50	**60.00**
WWTD Pump Station 1	12.35	10.65	**10.75**
WWTD Pump Station 2	16.00	11.40	**10.75**
WWTD Pump Station 64	9.75	8.75	**0.00**
WWTD Pump Station 65	1.50	1.50	**0.00**
WWTD South Bay WRP	29.00	22.50	**24.50**
Total	**331.00**	**289.00**	**290.00**
Total Operating	**1,016.74**	**884.94**	**840.50**
Total Capital Improvement Program	**35.00**	**31.50**	**0.00**
TOTAL SEWER FUNDS	**1,051.74**	**916.44**	**840.50**

Metropolitan Wastewater

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	FY 2009 FINAL
METROPOLITAN SEWER FUND			
Administrative Services			
AS Administrative Support	$ -	$ 2,394,434	**$ 3,470,167**
AS Division Management	$ -	$ 2,381,247	**$ 1,226,966**
AS Fiscal Management	$ -	$ 3,088,012	**$ 4,429,065**
AS IT Management and Administration	$ -	$ 8,288,633	**$ 9,979,578**
AS Muni Administrative Support	$ -	$ 829,783	**$ -**
AS Muni Division Management	$ -	$ 388,884	**$ -**
AS Muni Fiscal Management	$ -	$ 1,353,245	**$ -**
AS Muni IT Mgt & Administration	$ -	$ 2,859,316	**$ -**
AS Muni Non-Activity	$ -	$ 42,960,302	**$ -**
AS Non - Activity	$ -	$ 114,392,361	**$ 26,999,383**
Department Management	$ -	$ 13,988,410	**$ -**
IOS - Director's Office	$ 810,148	$ 6,902	**$ -**
IOS - Info & Organizational Support	$ 1,139,846	$ 3,509	**$ -**
IOS - Municipal Director's Office	$ 336,805	$ -	**$ -**
IOS - Municipal Info & Org Support	$ 493,140	$ -	**$ -**
IOS - Municipal Safety and Training	$ 493,426	$ -	**$ -**
IOS - Municipal Strat Plann & Perf Meas	$ 8,992	$ -	**$ -**
IOS - Municipal Tech Services Group	$ 4,047,253	$ -	**$ -**
IOS - Safety and Training	$ 1,199,318	$ 47,509	**$ -**
IOS - Strategic Planning & Perf Meas	$ 26,512	$ 1,472	**$ -**
IOS - Technology Services Group	$ 8,272,359	$ 10,516	**$ -**
Muni Department Management	$ -	$ 326,067	**$ -**
MWWD Department Management	$ (11,254)	$ 139,769	**$ -**
S&C - Agency Contracts	$ 1,462,615	$ 17,955	**$ -**
S&C - Bond Interest Payments	$ 41,387,884	$ -	**$ -**
S&C - Bond Principal Payments	$ 27,052,112	$ -	**$ -**
S&C - Contingency Reserve	$ 14,070,536	$ -	**$ -**
S&C - Division Management	$ 214,278	$ 3,523	**$ -**
S&C - Fiscal Review/Rates/Bonds	$ 989,194	$ 21,378	**$ -**
S&C - General Government Services	$ 694,958	$ -	**$ -**
S&C - Municipal Agency Contracts	$ 512,618	$ 3,348	**$ -**
S&C - Municipal CIP/ Fiscal Support	$ 558,011	$ -	**$ -**
S&C - Municipal Division Management	$ 89,886	$ -	**$ -**
S&C - Municipal Office Mgmt Support	$ 388,062	$ -	**$ -**
S&C - Municipal Procurement Support	$ 322,695	$ -	**$ -**
S&C - Non-Activity Related Items	$ 11,778,321	$ -	**$ -**
S&C - Office Management Support	$ 994,467	$ 12,125	**$ -**
S&C - Procurement Support	$ 846,815	$ 33,295	**$ -**
S&C - Unallocated Reserve	$ 3,295,536	$ -	**$ -**
S&C-Bond Interest Payments	$ 13,003,455	$ -	**$ -**
S&C-Bond Principal Payments	$ 16,907,888	$ -	**$ -**
S&C-Contingency Reserve	$ 12,317,744	$ -	**$ -**
S&C-General Government Services	$ 105,618	$ -	**$ -**

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	FY 2009 FINAL
METROPOLITAN SEWER FUND			
Administrative Services			
S&C-Hale Avenue	$ 2,837,050	$ -	**$ -**
S&C-Municipal Non-Activity Related Items	$ 21,754,713	$ -	**$ -**
Total	**$ 188,376,069**	**$ 193,948,524**	**$ 55,332,400**
CIP - Metro			
MWWD - 41508 Construction	$ 1,797,340	$ -	**$ -**
MWWD - 41509 Construction	$ 6,353,876	$ 27,485,393	**$ 17,494,428**
Total	**$ 8,151,216**	**$ 27,485,393**	**$ 17,494,428**
CIP - Muni			
Capital Improvement Program	$ 31,353,616	$ 73,193,563	**$ -**
Muni - Capital Improvement Program	$ -	$ -	**$ 85,623,922**
Total	**$ 31,353,616**	**$ 73,193,563**	**$ 85,623,922**
Engineering & Program Management			
Engineering and Prgm Mgmt	$ -	$ -	**$ (164,238)**
EPM Administration	$ -	$ -	**$ 17,767,689**
EPM Division Support	$ 5,176,290	$ 5,756,137	**$ -**
EPM Municipal Division Support	$ 6,709,514	$ 9,367,922	**$ -**
EPM Municipal Policy Direction	$ 107,943	$ 251,028	**$ -**
EPM Policy Direction	$ 256,758	$ 237,386	**$ 889,275**
Total	**$ 12,250,505**	**$ 15,612,473**	**$ 18,492,726**
Environmental Monitoring & Tech Services			
EMTS Administration	$ 466,469	$ 294,787	**$ 313,739**
EMTS Business Support	$ 625,133	$ 397,975	**$ 409,896**
EMTS Marine Biology/Ocean Operations	$ 5,030,185	$ 4,723,410	**$ 3,732,388**
EMTS Marine Microbiology/Vector Mgt.	$ -	$ -	**$ 1,108,516**
EMTS Muni Transfer into Metro Fund	$ -	$ -	**$ 5,981,598**
EMTS Non-Activity Group Metro	$ 2,419,203	$ 2,072,330	**$ 2,052,781**
EMTS Permits and Compliance	$ 740,131	$ 470,233	**$ 473,421**
EMTS Wastewater Chemistry Services	$ 5,706,384	$ 6,185,515	**$ 6,230,339**
Enviro Monitoring & Tech Services	$ (101,113)	$ 113,221	**$ -**
Enviro Monitoring &Tech Services	$ (17,813)	$ 350,162	**$ (191,260)**
General Government Services	$ 102,532	$ -	**$ -**
Industrial Waste Compliance	$ 2,132,357	$ 2,034,829	**$ -**
Industrial Waste Laboratory	$ 2,788,786	$ 3,335,523	**$ -**
Non-Activity Related Exp	$ 430,109	$ 425,269	**$ -**
Total	**$ 20,527,428**	**$ 20,403,254**	**$ 20,111,418**
MWWD Debt Service and Reserves			
MWWD Debt Service and Reserves	$ -	$ -	**$ 161,262,349**
Total	**$ -**	**$ -**	**$ 161,262,349**

Metropolitan Wastewater

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	FY 2009 FINAL
METROPOLITAN SEWER FUND			
Wastewater Collection			
General Government Services	$ 1,086,624	$ -	**$ -**
Muni - Wastewater Collection	$ (36,697)	$ 718,639	**$ (408,419)**
WWC Assessment	$ -	$ 737,852	**$ 195,150**
WWC Assurance Program Reserve	$ 4,000,000	$ -	**$ -**
WWC Construction	$ 9,777,780	$ 12,476,934	**$ 12,817,900**
WWC Division Adm & Gen Exp	$ 829,917	$ 3,067,201	**$ 1,676,785**
WWC Division Support Services	$ 13,338,316	$ 5,908,918	**$ 7,121,778**
WWC Engineering	$ 3,968,386	$ 1,745,065	**$ 1,883,939**
WWC Food Estb WW Program	$ 1,681,575	$ 1,305,254	**$ 1,588,785**
WWC Main Cleaning	$ 14,624,591	$ 14,026,537	**$ 13,163,527**
WWC Planning/Scheduling Services	$ 789,265	$ 668,474	**$ 684,598**
WWC Sewer Lateral Maint & Install	$ 2,667,186	$ 1,187,743	**$ 980,091**
WWC Sewer Pump Stations	$ 8,924,783	$ 9,438,425	**$ 8,741,816**
WWC Trench Repair Services	$ 1,768,511	$ 1,120,235	**$ 247,941**
Total	**$ 63,420,237**	**$ 52,401,277**	**$ 48,693,891**
Wastewater Treatment & Disposal			
O&M Municipal Facilities	$ (79,506)	$ 43,329	**$ -**
WWTD Assurance Program Reserve	$ 4,000,000	$ -	**$ -**
WWTD Central Support Facility	$ 21,216,709	$ 22,141,805	**$ 21,113,330**
WWTD COMNET	$ 159,560	$ 2,657,978	**$ 2,813,372**
WWTD COMNET for Muni Fac	$ -	$ 804,589	**$ -**
WWTD Division Administration	$ (173,980)	$ 1,083,831	**$ (255,651)**
WWTD East Mission Gorge PS	$ 592,064	$ 558,544	**$ -**
WWTD Financial Services	$ 4,093,041	$ 1,309,784	**$ 6,481,438**
WWTD General Government Services	$ 1,063,296	$ -	**$ -**
WWTD Grove Avenue Pump Station	$ 409,718	$ 387,201	**$ 568,385**
WWTD Metro Biosolids Center	$ 13,850,641	$ 13,102,972	**$ 13,057,629**
WWTD Muni Facilities Maint	$ 577,555	$ 412,886	**$ -**
WWTD Muni General Government Serv	$ 106,329	$ -	**$ -**
WWTD Municipal Facilities	$ -	$ -	**$ 6,924,287**
WWTD North City WRP	$ 7,145,975	$ 6,794,548	**$ 7,595,566**
WWTD Operations Support	$ -	$ 495,515	**$ 716,421**
WWTD Otay River Pump Station	$ 490,128	$ 306,109	**$ 339,187**
WWTD Penasquitos Pump Station	$ 955,588	$ 995,117	**$ -**
WWTD Point Loma WWTP	$ 14,862,727	$ 15,791,706	**$ 16,163,144**
WWTD Pump Station 1	$ 2,500,078	$ 2,405,794	**$ 2,538,211**
WWTD Pump Station 2	$ 7,008,299	$ 8,648,311	**$ 8,645,312**
WWTD Pump Station 64	$ 3,042,103	$ 3,050,986	**$ -**
WWTD Pump Station 65	$ 629,807	$ 550,386	**$ -**
WWTD San Pasqual WRP	$ 68,023	$ 87,581	**$ -**
WWTD South Bay WRP	$ 6,706,650	$ 5,773,082	**$ 6,606,635**

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	FY 2009 FINAL
METROPOLITAN SEWER FUND			
Wastewater Treatment & Disposal			
WWTD Unallocated Reserve	$ 631,696	$ -	$ -
Total	**$ 89,856,501**	**$ 87,402,054**	**$ 93,307,266**
Total Operating	**$ 374,430,740**	**$ 369,767,582**	**$ 397,200,050**
Total Capital Improvement Program	**$ 39,504,832**	**$ 100,678,956**	**$ 103,118,350**
TOTAL SEWER FUNDS	**$ 413,935,572**	**$ 470,446,538**	**$ 500,318,400**

Significant Budget Adjustments

METROPOLITAN SEWER FUND

Administrative Services	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (291,174)	$ 0
Increase to Contingency Reserve Increase to contingency reserve for unanticipated expenditures throughout the fiscal year.	0.00	$ 3,320,082	$ 0
Consumer Price Index (CPI) Adjustment CPI Adjustment per Public Contract Operations (MWWD Department-wide Bid to Goal) adopted by City Council October 29, 2007, R-303097.	0.00	$ 1,241,423	$ 0
Increase to Temporary Help Funding for Management Interns for Administrative Services Division.	0.00	$ 36,741	$ 0
Adjustment to Fee Revenue Adjustments reflect a decrease in Truck Water Permit Fee due to a decrease in service demand resulting from the increase in rates.	0.00	$ 0	$ (877,000)
MWWD Revenue Adjustments Revised revenue reflects debt refinancing and retirement of 2007 private financing.	0.00	$ 0	$ 324,267,652
MWWD Revenue Adjustments Revised revenue reflects approved rate increases, rate modifications from strength studies, and agreements with US Navy and local detention facilities.	0.00	$ 0	$ 27,927,435
Sewer Debt Financing Adjustment reflects a change in how proceeds from debt issuances used to refund the principal on short term notes will be recorded.	0.00	$ 0	$ (224,000,000)

Metropolitan Wastewater

Significant Budget Adjustments

METROPOLITAN SEWER FUND

Administrative Services	Positions	Cost	Revenue
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (32,289)	$ 0
Removal of the Funding for the Enterprise Resources Planning (ERP) System Removal of the City's ERP system allocation established in the Fiscal Year 2008 Annual Budget and Fiscal Year 2009 Proposed Budget due to the utilization of alternative funding.	0.00	$ (63,235)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (228,814)	$ 0
Non-General Fund Reductions Reductions to vacant positions and associated non-personnel expenditures.	(2.50)	$ (309,467)	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (321,155)	$ 0
Engineering & Capital Projects Business Process Reengineering (BPR) Adjustments to reflect the budgetary implementation of the Engineering & Capital Projects BPR, including the consolidation of all engineering and capital project functions into the Engineering & Capital Projects Department.	(5.00)	$ (598,766)	$ 0
Intradepartmental Transfer Intradepartmental transfer within Metropolitan Wastewater Budget Department to achieve greater efficiency due to restructuring.	(70.00)	$ (156,978,758)	$ 0

CIP - Metro	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (13,701)	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (912)	$ 0

Significant Budget Adjustments

METROPOLITAN SEWER FUND

CIP - Metro	Positions	Cost	Revenue
Non-General Fund Reductions Reduction of 2.50 vacant positions (Senior Structural Engineer, Project Assistant, and Project Officer II) and associated non-personnel expenditures.	(2.50)	$ (389,651)	$ 0
Engineering & Capital Projects Business Process Reengineering (BPR) Adjustments to reflect the budgetary implementation of the Engineering & Capital Projects BPR, including the consolidation of all engineering and capital project functions into the Engineering & Capital Projects Department.	(9.00)	$ (984,876)	$ 0
Capital Improvements Program (CIP) Adjustments Adjustments to reflect the Fiscal Year 2009 CIP Budget.	0.00	$ (8,601,825)	$ 0

CIP - Muni	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 26,981	$ 0
Capital Improvements Program (CIP) Adjustments Adjustments to reflect the Fiscal Year 2009 CIP Budget.	0.00	$ 14,579,588	$ 0
Intradepartmental Transfer Intradepartmental transfer within Metropolitan Wastewater Budget Department to achieve greater efficiency due to restructuring.	(2.00)	$ (220,069)	$ 0
Non-General Fund Reductions Reductions to vacant positions and associated non-personnel expenditures.	(2.00)	$ (236,220)	$ 0
Engineering & Capital Projects Business Process Reengineering (BPR) Adjustments to reflect the budgetary implementation of the Engineering & Capital Projects BPR, including the consolidation of all engineering and capital project functions into the Engineering & Capital Projects Department.	(16.00)	$ (1,719,921)	$ 0

Engineering & Program Management	Positions	Cost	Revenue
Intradepartmental Transfer Intradepartmental transfer within Metropolitan Wastewater Budget Department to achieve greater efficiency due to restructuring.	72.00	$ 15,721,130	$ 0

Metropolitan Wastewater

Significant Budget Adjustments

METROPOLITAN SEWER FUND

Engineering & Program Management	Positions	Cost	Revenue
Contractual Services Increase Increase for various waiver-related issues and funding for Close Circuit TV program, which is the continuation of the Department's condition assessment program required by the consent decree.	0.00	$ 3,000,000	$ 0
Consumer Price Index (CPI) Adjustment CPI Adjustment per Public Contract Operations (MWWD Department-wide Bid to Goal) adopted by City Council October 29, 2007, R-303097.	0.00	$ 239,934	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 158,185	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 122,019	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (164,238)	$ 0
Engineering & Capital Projects Business Process Reengineering (BPR) Adjustments to reflect the budgetary implementation of the Engineering & Capital Projects BPR, including the consolidation of all engineering and capital project functions into the Engineering & Capital Projects Department.	(6.00)	$ (587,489)	$ 0

Environmental Monitoring & Tech Services	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (157,029)	$ 0
Consumer Price Index (CPI) Adjustment CPI Adjustment per Public Contract Operations (MWWD Department-wide Bid to Goal) adopted by City Council October 29, 2007, R-303097.	0.00	$ 189,885	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 13,823	$ 0

Significant Budget Adjustments

METROPOLITAN SEWER FUND

Environmental Monitoring & Tech Services	Positions	Cost	Revenue
Revenue Adjustments Revised revenue reflects the revised agreement with the International Boundary and Water Commission for increased scope of work.	0.00	$ 0	$ 45,000
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (24,010)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (314,505)	$ 0

MWWD Debt Service and Reserves	Positions	Cost	Revenue
Intradepartmental Transfer Intradepartmental transfer within Metropolitan Wastewater Budget Department to achieve greater efficiency due to restructuring.	0.00	$ 141,308,344	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 17,849,598	$ 0
Increase to Employee Efficiency Incentive Reserve Bid to Goal Program increased from two divisions to five divisions.	0.00	$ 2,000,000	$ 0
Consumer Price Index (CPI) Adjustment CPI Adjustment per Public Contract Operations (MWWD Department-wide Bid to Goal) adopted by City Council October 29, 2007, R-303097.	0.00	$ 98,866	$ 0
Adjustment to State Revolving Loan Fund (SRF) Adjustment to SRF loan per debt schedule.	0.00	$ 5,541	$ 0

Wastewater Collection	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (227,730)	$ 0

Metropolitan Wastewater

Significant Budget Adjustments

METROPOLITAN SEWER FUND

Wastewater Collection	Positions	Cost	Revenue
Consumer Price Index (CPI) Adjustment CPI Adjustment per Public Contract Operations (MWWD Department-wide Bid to Goal) adopted by City Council October 29, 2007, R-303097.	0.00	$ 847,501	$ 0
Intradepartmental Transfer Intradepartmental transfer within Metropolitan Wastewater Budget Department to achieve greater efficiency due to restructuring.	(1.00)	$ (102,850)	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (372,938)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (408,419)	$ 0
Non-General Fund Reductions Reductions to vacant positions and associated non-personnel expenditures.	(17.50)	$ (1,124,091)	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (1,157,826)	$ 0
General Services Transfer Transfer of 15.44 FTE positions to General Services Street Division related to the Trench Restoration Program.	(15.44)	$ (1,161,033)	$ 0
Wastewater Treatment & Disposal	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ (103,810)	$ 0
Treatment Chemicals Increase to costs resulting from a new Government Regulation requiring addition of sodium hypochlorite for the Pt. Loma Wastewater Treatment Plant.	0.00	$ 2,982,813	$ 0
Consumer Price Index (CPI) Adjustment CPI Adjustment per Public Contract Operations (MWWD Department-wide Bid to Goal) adopted by City Council October 29, 2007, R-303097.	0.00	$ 1,750,270	$ 0

Significant Budget Adjustments

METROPOLITAN SEWER FUND

Wastewater Treatment & Disposal	Positions	Cost	Revenue
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 1,550,179	$ 0
Intradepartmental Transfer Intradepartmental transfer within Metropolitan Wastewater Budget Department to achieve greater efficiency due to restructuring.	1.00	$ 274,911	$ 0
Increase to Temporary Help Additional funding for Management Interns to Wastewater Treatment & Disposal at various facilities.	0.00	$ 122,143	$ 0
Revenue Adjustments Revised revenue reflects higher rate for energy sales.	0.00	$ 0	$ 374,490
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (65,788)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (605,506)	$ 0

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ 63,231,152	$ 59,837,143	**$ 53,688,994**
Fringe Benefits	$ 29,997,715	$ 29,859,113	**$ 26,569,395**
SUBTOTAL PERSONNEL	$ 93,228,867	$ 89,696,256	$ **80,258,389**
NON-PERSONNEL			
Supplies & Services	$ 285,116,655	$ 343,631,082	**$ 382,889,967**
Information Technology	$ 14,949,227	$ 14,577,814	**$ 12,984,255**
Energy/Utilities	$ 18,384,471	$ 20,839,453	**$ 22,483,856**
Equipment Outlay	$ 2,256,352	$ 1,701,933	**$ 1,701,933**
SUBTOTAL NON-PERSONNEL	$ 320,706,705	$ 380,750,282	$ **420,060,011**
TOTAL	$ 413,935,572	$ 470,446,538	$ **500,318,400**

Metropolitan Wastewater

Salary Schedule

METROPOLITAN SEWER FUND

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1100	Accountant III	1.00	1.00	$	70,639	$	70,639
1104	Account Clerk	7.00	7.00	$	37,878	$	265,146
1105	Administrative Aide I	1.00	3.00	$	43,820	$	131,460
1106	Sr Management Analyst	13.00	12.00	$	67,115	$	805,382
1107	Administrative Aide II	13.00	10.00	$	50,492	$	504,917
1136	Asst Chemist	40.00	40.00	$	65,162	$	2,606,469
1153	Asst Engineer-Civil	41.00	30.00	$	69,521	$	2,085,639
1157	Asst Engineer-Electrical	2.00	1.00	$	69,516	$	69,516
1160	Asst Laboratory Technician	2.00	2.00	$	40,743	$	81,485
1218	Assoc Management Analyst	20.00	21.00	$	64,335	$	1,351,032
1220	Assoc Chemist	11.00	11.00	$	74,706	$	821,769
1221	Assoc Engineer-Civil	32.00	22.00	$	80,375	$	1,768,251
1223	Assoc Engineer-Electrical	4.00	3.00	$	80,290	$	240,870
1225	Assoc Engineer-Mechanical	1.00	0.00	$	-	$	-
1227	Assoc Planner	3.00	2.00	$	66,313	$	132,626
1243	Info Systems Administrator	1.00	1.00	$	89,277	$	89,277
1250	Fleet Parts Buyer	1.00	1.00	$	53,770	$	53,770
1266	Boat Operator	1.00	1.00	$	52,073	$	52,073
1267	Sr Boat Operator	1.00	1.00	$	57,304	$	57,304
1273	Building Maintenance Supv	1.00	1.00	$	74,803	$	74,803
1274	Building Supv	1.00	1.00	$	47,688	$	47,688
1275	Building Services Supv	1.00	1.00	$	55,481	$	55,481
1280	Building Service Technician	3.00	3.00	$	39,491	$	118,473
1293	Cement Finisher	2.34	1.00	$	50,638	$	50,638
1348	Info Systems Analyst II	6.00	6.00	$	64,077	$	384,461
1349	Info Systems Analyst III	2.00	2.00	$	71,601	$	143,202
1364	Assoc Department Human Resource Analys	0.00	3.00	$	65,312	$	195,936
1372	Pump Station Operator	15.00	15.00	$	51,484	$	772,255
1373	Pump Station Operations Supv	2.00	2.00	$	56,643	$	113,286
1375	Wastewater Pretreatment Inspector II	8.00	8.00	$	65,829	$	526,635
1376	Wastewater Pretreatment Inspector III	5.00	5.00	$	73,419	$	367,095
1378	Supv Wastewater Pretreatment Inspector	3.00	3.00	$	80,204	$	240,611
1401	Info Systems Technician	1.00	0.00	$	-	$	-
1423	Sr Drafting Aide	2.00	2.00	$	53,712	$	107,424
1436	Equipment Technician I	13.00	13.00	$	42,342	$	550,443
1438	Equipment Technician II	11.00	11.00	$	46,896	$	515,861
1439	Equipment Operator I	33.50	31.00	$	44,949	$	1,393,430
1440	Equipment Operator II	15.33	13.00	$	49,096	$	638,253
1441	Equipment Technician III	1.00	1.00	$	51,987	$	51,987
1445	Equipment Operator III	2.00	2.00	$	51,834	$	103,668

Salary Schedule

METROPOLITAN SEWER FUND

Class	Position Title	FY 2008 Positions	FY 2009 Positions	Salary	Total
1465	Field Representative	1.00	1.00	$ 38,916	$ 38,916
1488	General Water Utility Supv	4.00	4.00	$ 71,398	$ 285,592
1512	Heavy Truck Driver II	7.00	3.00	$ 45,070	$ 135,209
1513	Heavy Truck Driver I	3.00	2.00	$ 42,680	$ 85,360
1522	Instrumentation & Control Supv	2.00	2.00	$ 68,461	$ 136,922
1523	Instrumentation & Control Tech	11.00	11.00	$ 61,866	$ 680,529
1528	Wastewater Pretreatment Program Manager	1.00	1.00	$ 88,166	$ 88,166
1535	Clerical Assistant II	14.00	14.00	$ 35,402	$ 495,626
1555	Junior Engineering Aide	1.00	1.00	$ 46,573	$ 46,573
1556	Recycling Program Manager	1.00	1.00	$ 92,893	$ 92,893
1579	Laborer	0.50	0.00	$ -	$ -
1580	Laboratory Technician	24.00	24.00	$ 48,023	$ 1,152,541
1602	Machinist	5.00	5.00	$ 55,270	$ 276,349
1605	Millwright	0.00	2.00	$ 62,088	$ 124,176
1610	Marine Biologist II	18.00	18.00	$ 65,287	$ 1,175,157
1611	Marine Biologist III	5.00	5.00	$ 75,320	$ 376,602
1612	Org Effectiveness Specialist III	2.00	1.00	$ 71,647	$ 71,647
1614	Org Effectiveness Specialist II	3.00	1.00	$ 64,733	$ 64,733
1615	Org Effectiveness Supv	1.00	1.00	$ 80,404	$ 80,404
1622	Biologist III	1.00	1.00	$ 74,563	$ 74,563
1624	Biologist II	6.00	6.00	$ 65,227	$ 391,362
1635	Painter	3.00	3.00	$ 50,141	$ 150,424
1648	Payroll Specialist II	6.00	6.00	$ 41,507	$ 249,040
1652	Plant Technician I	23.00	23.00	$ 43,913	$ 1,009,993
1653	Plant Technician II	26.00	26.00	$ 49,063	$ 1,275,632
1654	Plant Technician III	13.00	13.00	$ 53,657	$ 697,538
1666	Plant Process Control Electrician	31.00	29.00	$ 62,300	$ 1,806,705
1668	Plant Process Control Supv	20.00	20.00	$ 68,081	$ 1,361,614
1669	Plant Technician Supv	9.00	9.00	$ 62,378	$ 561,402
1670	Principal Plant Technician Sup	2.00	2.00	$ 76,297	$ 152,594
1671	Sr Plant Technician Supv	10.00	10.00	$ 72,209	$ 722,087
1717	Power Plant Operator	2.00	2.00	$ 59,541	$ 119,081
1718	Power Plant Supv	3.00	3.00	$ 66,812	$ 200,435
1727	Principal Engineering Aide	13.00	10.00	$ 60,401	$ 604,010
1734	Principal Water Utility Supv	2.00	2.00	$ 62,743	$ 125,486
1746	Word Processing Operator	14.00	13.00	$ 37,689	$ 489,957
1750	Project Assistant	3.00	2.00	$ 69,959	$ 139,918
1751	Project Officer I	6.00	3.00	$ 79,940	$ 239,820
1752	Project Officer II	2.50	2.00	$ 92,598	$ 185,196
1776	Public Information Clerk	1.00	1.00	$ 37,688	$ 37,688

Metropolitan Wastewater

Salary Schedule

METROPOLITAN SEWER FUND

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1804	Sr Biologist	1.00	1.00	$	86,123	$	86,123
1823	Safety Officer	2.00	2.00	$	70,176	$	140,352
1826	Safety Representative II	7.00	7.00	$	60,959	$	426,710
1830	Sr Mechanical Engineer	2.00	2.00	$	92,654	$	185,308
1844	Sr Account Clerk	1.00	1.00	$	43,002	$	43,002
1851	Sr Marine Biologist	1.00	1.00	$	86,354	$	86,354
1854	Sr Chemist	3.00	3.00	$	85,030	$	255,090
1855	Sr Civil Engineer	11.00	9.00	$	92,566	$	833,094
1861	Sr Engineering Aide	12.00	12.00	$	53,281	$	639,366
1863	Sr Electrical Engineer	2.00	2.00	$	93,163	$	186,326
1870	Senior Water Utility Supv	14.00	14.00	$	55,953	$	783,343
1871	Sr Public Information Officer	2.00	2.00	$	64,783	$	129,566
1872	Sr Planner	3.00	2.00	$	78,544	$	157,087
1875	Structural Engineering Sr	1.00	0.00	$	-	$	-
1876	Executive Secretary	1.00	1.00	$	52,009	$	52,009
1879	Sr Clerk/Typist	2.00	1.00	$	43,313	$	43,313
1883	Wastewater Treatment Superintendant	4.00	4.00	$	94,892	$	379,568
1887	Wastewater Operations Supv	24.00	24.00	$	76,731	$	1,841,549
1888	Sr Wastewater Operation Supv	6.00	6.00	$	85,505	$	513,031
1890	Wastewater Plant Operator	41.00	41.00	$	63,213	$	2,591,724
1899	Stock Clerk	5.00	5.00	$	36,017	$	180,083
1901	Storekeeper III	1.00	1.00	$	47,682	$	47,682
1902	Storekeeper I	5.00	5.00	$	41,330	$	206,648
1915	Sr Power Plant Supv	1.00	1.00	$	76,710	$	76,710
1917	Supv Management Analyst	6.00	6.00	$	80,127	$	480,763
1926	Info Systems Analyst IV	5.00	5.00	$	79,816	$	399,079
1940	Supv Public Info Officer	1.00	0.00	$	-	$	-
1961	Public Works Supv	1.33	0.00	$	-	$	-
1971	Training Supv	1.00	1.00	$	68,521	$	68,521
1972	Safety & Training Manager	1.00	1.00	$	79,947	$	79,947
1977	Public Works Superintendent	0.44	0.00	$	-	$	-
1978	Utility Worker I	63.17	46.00	$	36,233	$	1,666,707
1979	Utility Worker II	1.33	0.00	$	-	$	-
1985	Welder	2.00	2.00	$	53,159	$	106,317
1991	Water Utility Supv	15.00	14.00	$	51,636	$	722,908
1992	Water Utility Worker	32.00	32.00	$	39,452	$	1,262,468
2214	Deputy Director	6.00	5.00	$	119,758	$	598,790
2250	Asst Deputy Director	2.00	2.00	$	108,123	$	216,246
2267	MWWD Director	1.00	0.50	$	112,000	$	56,000
2270	Program Manager	2.00	2.00	$	108,019	$	216,038

Salary Schedule

METROPOLITAN SEWER FUND

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
2276	Asst MWWD Director	1.00	1.00	$	140,001	$	140,001
	Vacancy Factor Adjustment	0.00	0.00	$	-	$	(1,483,779)
	Bilingual - Regular	0.00	0.00	$	-	$	24,469
	Confined Space Pay	0.00	0.00	$	-	$	671,955
	Ex Perf Pay-Classified	0.00	0.00	$	-	$	5,069
	Field Training Pay	0.00	0.00	$	-	$	10,876
	Night Shift Pay	0.00	0.00	$	-	$	142,475
	Overtime Budgeted	0.00	0.00	$	-	$	3,489,906
	Reg Pay For Engineers	0.00	0.00	$	-	$	288,723
	Split Shift Pay	0.00	0.00	$	-	$	36,835
	Standby Pay	0.00	0.00	$	-	$	193,806
	Tech Cert Pay	0.00	0.00	$	-	$	431,305
	Temporary Help	0.00	0.00	$	-	$	338,335
METROPOLITAN SEWER FUND TOTAL		916.44	**840.50**			**$**	**53,688,994**

Metropolitan Wastewater

Revenue and Expense Statement (Non-General Fund)

SEWER FUNDS 41506, 41508 & 41509

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Operating Reserve	$ 26,388,280	$ 28,362,787	**$ 31,653,907**
Balance from Prior Year	$ 5,359,061	$ 123,763,507 (1)	**$ -**
Prior Year Continuing Appropriations/DRES	$ 108,438,587	$ 36,099,847	**$ 76,810,026**
TOTAL BALANCE	$ 140,185,928	$ 188,226,141	**$ 108,463,933**
REVENUE			
Bond Proceeds	$ -	$ -	**$ 106,200,000**
Capacity Charges	$ 12,000,000	$ 15,796,074	**$ 12,000,000**
Contributions in Aid	$ 5,089,566	$ -	**$ -**
Electrical Cogeneration	$ 1,060,322	$ 1,397,510	**$ 1,772,000**
Grants Receipts	$ -	$ 375,498	**$ 375,500**
Interest Earnings	$ 5,000,000	$ 4,400,172	**$ 5,500,000**
New Sewer Connections	$ 200,000	$ 200,000	**$ 50,000**
Other Revenue	$ 210,133	$ 199,073	**$ 167,000**
Services Rendered to Others	$ 7,345,168	$ 7,489,900	**$ 6,816,000**
Sewage Treatment Plant Services	$ 65,111,027	$ 68,312,656	**$ 62,000,000**
Sewer Service Charges	$ 242,548,300	$ 260,859,540	**$ 291,887,500**
TOTAL REVENUE	$ 338,564,516	$ 359,030,423	**$ 486,768,000**
TOTAL BALANCE AND REVENUE	$ 478,750,444	$ 547,256,564	**$ 595,231,933**
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
CIP Expenditures	$ 39,504,832	$ 100,678,956	**$ 103,118,352**
TOTAL CIP EXPENSE	$ 39,504,832	$ 100,678,956	**$ 103,118,352**
OPERATING EXPENSE			
Assurance Program	$ -	$ 8,000,000	**$ 10,000,000**
Debt Service	$ 104,521,954	$ 94,358,901	**$ 112,214,040** (2)
Department Expenditures & Encumbrances	$ 237,618,767	$ 228,459,238	**$ 239,937,701**
Unallocated Reserve	$ 3,927,232	$ 7,295,536	**$ 3,394,400**
TOTAL OPERATING EXPENSE	$ 346,067,953	$ 338,113,675	**$ 365,546,141**
TOTAL EXPENSE	$ 385,572,785	$ 438,792,631	**$ 468,664,493**
RESERVE			
CIP Cont. Appropriations & Encumbrances/DRES	$ 31,099,847	$ 71,810,026	**$ 89,913,533**
Emergency Bond Reserve	$ 5,000,000	$ 5,000,000	**$ 5,000,000**
Operating Reserve/Contingency	$ 28,362,787 (3)	$ 31,653,907 (4)	**$ 31,653,907** (4)

Revenue and Expense Statement (Non-General Fund)

SEWER FUNDS 41506, 41508 & 41509

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
RESERVE			
Phase Funded CIP Projects	$ 300,000	$ -	**$ -**
TOTAL RESERVE	$ 64,762,634	$ 108,463,933	**$ 126,567,440**
TOTAL RESERVE	$ 64,762,634	$ 108,463,933	**$ 126,567,440**
BALANCE	$ 28,415,025	$ -	**$ -**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 478,750,444	$ 547,256,564	**$ 595,231,933**

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) The FY 2008 balance from prior year includes bond proceeds of $80,422,328 and State Revolving Loans of $14,926,154 which were received in FY 2007. At the time when the FY 2007 budget was established, funds were not anticipated.
(2) Debt Service includes $106 million Debt Service.
(3) 45-Day Reserve
(4) 50-Day Reserve

Department Summary

Public Works								
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**		FY 2008-2009 CHANGE
Positions		1.00		4.50		**1.50**		(3.00)
Personnel Expense	$	190,520	$	804,048	**$**	**278,235**	$	(525,813)
Non-Personnel Expense	$	-	$	50,482	**$**	**46,153**	$	(4,329)
TOTAL	$	190,520	$	854,530	**$**	**324,388**	$	(530,142)

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Public Works			
Public Works	1.00	4.50	**1.50**
Total	**1.00**	**4.50**	**1.50**

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Public Works			
Public Works	$ 190,520	$ 854,530	**$ 324,388**
Total	**$ 190,520**	**$ 854,530**	**$ 324,388**

Significant Budget Adjustments

GENERAL FUND

Public Works	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 227	$ 0

Public Works

Significant Budget Adjustments

GENERAL FUND

Public Works	Positions	Cost	Revenue
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (634)	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (3,695)	$ 0
Savings from the Five-Year Financial Outlook Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules.	(3.00)	$ (526,040)	$ 0

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ 135,000	$ 559,004	**$ 194,006**
Fringe Benefits	$ 55,520	$ 245,044	**$ 84,229**
SUBTOTAL PERSONNEL	$ 190,520	$ 804,048	$ **278,235**
NON-PERSONNEL			
Supplies & Services	$ -	$ 37,446	**$ 38,945**
Information Technology	$ -	$ 4,497	**$ 794**
Energy/Utilities	$ -	$ 7,039	**$ 4,914**
Equipment Outlay	$ -	$ 1,500	**$ 1,500**
SUBTOTAL NON-PERSONNEL	$ -	$ 50,482	$ **46,153**
TOTAL	$ 190,520	$ 854,530	$ **324,388**

Salary Schedule

GENERAL FUND

Public Works

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
1876	Executive Secretary	0.50	**0.50**	$ 52,008	$ 26,004
2153	Deputy Chief	1.00	**1.00**	$ 168,002	$ 168,002
2164	Assistant Deputy Chief	1.00	**0.00**	$ -	$ -

Salary Schedule

GENERAL FUND
Public Works

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
2270	Program Manager	2.00	**0.00**	$ -	$ -
	Total	4.50	**1.50**		**$ 194,006**
PUBLIC WORKS TOTAL		4.50	**1.50**		**$ 194,006**

Water



Department Description

The City of San Diego has one of the largest and most complex water storage, treatment, and delivery systems in the world. Since the San Diego region is considered semi-arid and lacks water as a natural resource, 85-90 percent of the water used by residents is imported. One of the Water Department's primary responsibilities is to secure imported water supplies for the residents of San Diego while continuing to both manage demand through improved water conservation and to research alternative water supplies such as recycled water, groundwater, desalinated sea water, etc. In addition to supplying water, the Department also performs a variety of functions and provides a number of services including water system repair and maintenance.

The Department's mission is:

To provide safe, reliable water in an efficient, cost-effective, and environmentally-responsible manner

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Safe, reliable water
The Water Department is dedicated to its public health responsibilities of providing safe and reliable water. The Department strives to exceed all federal and State water quality standards, maintain and build needed infrastructure, and deliver water to customers efficiently and reliably. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Maintain and improve infrastructure
- Exceed environmental and public health standards
- Ensure efficient treatment and delivery of water

Goal 2: Fiscally-sound, operationally efficient Water Department
The Water Department utilizes strategic financial planning to ensure financial viability to operate and maintain the water system. The Department provides a fiscally sound, efficient organization that is responsive and dependable. By doing so, the Water Department enhances its long-term viability, accountability, ethics, and transparency as cornerstones with which to build trust with customers. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Build public trust through timely response and resolution to inquiries

Water

- Provide cost-effective, customer-focused service
- Utilize integrated information systems to support decision-making
- Control expenditures to minimize rate impacts

Goal 3: Sustainable growth and economic prosperity
The Water Department recognizes that water supplies are critical to preserving the quality of life, economic prosperity, and growth of the City. The Water Department identifies, evaluates, and plans short and long-term water demand and supply reliability options. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Engage in regional initiatives with other water agencies which provide viable, environmentally-responsible and cost-effective alternative sources of water supply
- Provide high quality water demand and supply assessments in conjunction with local and regional development planning
- Complete comparative analysis of alternative water supply options available to the City as a retail agency

Goal 4: Responsive, safe, and innovative workforce
The Water Department is proud of its professional, technically-proficient, and diverse workforce. The Department is dedicated to ensuring its employees have the training and equipment necessary to provide safe, reliable water in a customer–friendly manner. The Department will continue to meet its goal of being a service-oriented and innovative utility through strategic workforce planning and by providing employees the knowledge, skills, and abilities necessary to perform their jobs safely. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Ensure employees have the necessary training, knowledge, skills, and abilities
- Ensure employees have the necessary equipment to do their jobs
- Ensure that we have a safety-conscious workforce
- Recognize and when possible reward high performing employees
- Ensure adequate staffing to meet the operational needs of the Department

Service Efforts and Accomplishments

Water Operations Bid-to-Goal Program
The Water Operations Bid-to-Goal Program is currently in its fourth year of a five-year Bid-to-Goal contract. The result of the audited bid savings in Fiscal Year 2006 was $9,859,982. The Fiscal Year 2007 estimated bid savings is $11,429,504.

The Water Department was the first public water agency in the nation to combine a Bid-to-Goal management tool with the International Organization for Standardization (ISO) 14001 certification. In Fiscal Year 2007, the Water Operations Division maintained ISO 14001 certification as verified by an external surveillance audit.

The Water Quality Laboratory is now one of only a few labs in the country to identify the Quagga mussel (*Dreissena rostriformis bugensis*) at the larval stage. This mussel is a threat to the raw water distribution systems and the ability for early detection will not only provide excellent timeliness in identifications, but also prevent the cost of $200 - $300 per sample when testing is sent to outside labs.

In partnership with Sun Edison, the Department has created two large-scale solar energy projects at the Alvarado Water Treatment Plant. The energy generated from the system is sold to the City at a reduced cost. One of the projects provides over 60% of the energy needed to operate the Lake Murray Pump Station and the other provides over 80% of the energy needs of the Water Quality Laboratory. These projects have received three awards: an Outstanding Environmental Solution Award from the Association of Environmental Professionals; a San Diego Earthworks E.A.R.T.H. Award for 2007; and a Significant Achievement Solutions Award from the Public Technology Institute. Additional solar facilities are planned for Fiscal Year 2008 at the Rancho Bernardo Reservoir to serve the Rancho Bernardo Industrial Pump Station and for Fiscal Year 2009 at the Otay Treatment Plant.

The Customer Support Division in the Water Department responded to more than 455,000 phone calls and emails in the past year. These included inquiries regarding customer accounts, information about water conservation, and general questions to the Public Information Section. Also, through the efforts of the Water conservation staff, San Diego uses approximately the same amount of water it did 16 years ago, even with a 21 percent increase in population.

The Water Department recently celebrated the completion of an $83 million upgrade and expansion of the Miramar Water Treatment Plant. This is the second of four projects which will ultimately increase the capacity and reliability at the treatment plant and allow the Water Department to meet or exceed new stricter federal and State drinking water standards.

Over 400 retail customers and three wholesale customers are now connected to the City's recycled water distribution systems. The beneficial reuse of recycled water exceeded 8,040 acre-feet (AF) in Fiscal Year 2007 (6,137.6 AF from the North City Water Reclamation Plant and 1,902.7 AF from South Bay). The Water Department qualified for over $2.1 million in financial incentives from water wholesalers for recycled water sales.

The City Council approved the San Pasqual Groundwater Management Plan in November 2007. This plan will allow the City to qualify for State and federal funds to assist in the management of the groundwater basin and implementation of projects. The Water Resources section of the Water Department completed the Mount Hope and installed the Balboa Park groundwater monitoring wells. These wells will provide valuable information on the condition of the groundwater basin and water quality to be used for water resources planning.

The Water Department's Grant section is working to complete final State Proposition 50 grant agreements for the upgrade and expansion of three water treatment plants and department security projects. The projects would improve the water treatment process at each of the plants and provide additional security measures at City water facilities. There is an estimated $58 million in potential grant awards the Department is working to secure in Fiscal Year 2008.

The Information Technology section of the Water Department completed three exciting projects. The Water Executive Team Data Warehouse Dashboards will provide the Executive Team with daily real-time information related to their area of responsibility in order to help them manage the Water Department more efficiently. A Water Fluoridation web page was also created and implemented to provide information for City of San Diego residents regarding fluoridation concentration levels in the water. Lastly, a new Electronic Bill Presentment and Payment (EBPP) system was developed for residents to pay water and sewer bills online.

The Training section of the Water Department received its five year International Association for Continuing Education and Training (IACET) Certification Renewal without any deficiencies. They also successfully completed the Weapons of Mass Destruction Training for all Water Department employees and successfully completed the seven year transition from a non-certified workforce to a California Department of Public Health-certified Distribution Operator workforce.

The Rate Analysis & Capital Improvement Program Monitoring section implemented a pass-thru rate increase effective January 1, 2008, as a result of increased cost of water purchased from the County Water Authority (CWA). The section has also worked closely with the Debt Management Department to issue short-term notes to borrow $150 million to continue approved capital improvements programs.

Budget Dollars at Work: Performance Expectations

Goal 1: Safe, reliable water

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Number of Primary Maximum Contaminant Level (MCL) violations as a result of potable water quality sampling	0	0	0

Water

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
2. Percent of service leaks investigated within two (2) working days	85.6%	86.2%	87%
3. Percent of service leaks repaired within seven (7) working days after referral	95.6%	97.4%	94%[1]
4. Percent of water main breaks and hydrant knock-overs responded to within one (1) hour	88.4%	80.8%	100%
5. Percent of City-side valve leaks repaired within five (5) working days after referral	95.5%	90.7%	93%[1]

Goal 2: Fiscally-sound, operationally-efficient Water Department

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Average number of days to respond to and resolve customer-initiated service investigations	13 days	10 days	13 days
2. Percent increase/decrease in the usage of Electronic Bill Presentment and Payment (EBPP)	13,400/month[2]	4.9% increase	10.0% increase
3. Deviation between Operating and Maintenance (O&M) expenditures and those anticipated through the Rate Case	$350,261,936[3]	$14,839,619	0% or negative

Goal 3: Sustainable growth and economic prosperity

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Volume of raw water purchases reduced as a result of water conservation (in acre-feet per year)	9,504 AFY	10,314 AFY	10,000 AFY
2. Percent increase/decrease in the City-wide use of recycled water (in acre-feet per year)	6,760 AFY[4]	7,328 AFY	6,960 AFY (3% increase)

Goal 4: Responsive, safe and innovative workforce

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of equipment and facilities inventories completed	90%	N/A[5]	100%

[1] Resources allocated to increase service levels of other performance measures and provide increased support to the Capital Improvement Program.
[2] This number represents the number of customers estimated to be using EBPP in Fiscal Year 2008. The goal is to increase this by 10% for Fiscal Year 2009.
[3] This amount reflects Operating & Maintenance (O&M) expenditures planned for Fiscal Year 2009 developed through the Rate Case. An increase in expenditures is not expected for Fiscal Year 2009.
[4] Fiscal Year 2007 actual recycled water used within the City of San Diego only. Recycled water deliveries to the City of Poway, Olivenhain Municipal Water District, and Otay Water District have been excluded. Fiscal Year 2009 Target is 3% of Fiscal Year 2007.
[5] The City Auditor conducts inventory of all equipment and facilities and Water Department collects data. Last inventory conducted was in Fiscal Year 2003 and at this time, future inventory schedule has not been determined.

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Sizing Data					
Population of City of San Diego	1,305,736	1,311,162	1,316,837	1,336,865	1,343,305
Square miles of land and water (City of San Diego)	404	404	404	404	404
Number of treatment plants	3	3	3	3	3
Number of pump stations	49	49	50	50	50
Number of reservoirs	9	9	9	9	9
Average daily City water consumption (million gallons)	198.50	204.74	221.80	204.00	192.20[6]
Total City water consumed including South Bay (million gallons)	72,453.38	74,729.67	73,963	74,430	63,858[6]
Total water deliveries (million gallons)[7]	75,979.03	79,485.75	80,938.30	80,100.00	70,174.00[7]
Workload Data					
Miles of operated and maintained pipelines	3,318.98	3,335.50	3,381.20	3,263.00	3,338.00
Number of water meters operated	271,204	272,466	273,304	278,692	275,600
Number of fire hydrants operated and maintained	24,600	24,661	24,905	25,003	24,864
Customer service calls answered (beginning in FY2007, data include e-mail inquiries)	282,184	282,184	455,329	529,255	580,770
Millions of gallons of water (raw and filtered) delivered[8]	70,983.71	79,485.75	74,842.00	71,451.20	64,300.00[8]
Managed acres of Water Department-owned rural lands for watershed and habitat values	N/A	N/A	40,100	41,100	40,100
Acres of burned watershed lands assessed and being remediated in cooperation with other agencies	N/A	N/A	16,681	209,200	Unknown[9]
Number of preventive maintenance activities (PMs) to air valves, hydrants, blow-offs and valves (≥6") conducted[10]	N/A	N/A	N/A	16,826	16,150
Number of preventive maintenance activities (PMs) on control and regulator valves completed	300	300	467	367	477

[6] Projection for the Fiscal Year 2009 water volumetric and sales data reflects an anticipated 15% reduction due to conservation efforts.

[7] Total Water Deliveries represents total water produced by the treatment plants and water delivered by the treated water connections of County Water Authority's (CWA) aqueduct. All of this water is delivered to the City's distribution system

[8] Raw and filtered water delivered includes all water purchased from CWA. All delivered water combined with local water is used to produce total water deliveries.

[9] This assessment only occurs following large wildfires which are not predictable. Thus, it is not possible to set numerical targets for future years.

[10] Number of preventative maintenance activities (PM's) to air valves, hydrant, blow-offs, and in-line valves completed does not show activity in Fiscal Year 2005 through Fiscal Year 2007 as that information was not tracked until Fiscal Year 2008.

Department Summary

Water				
	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**	FY 2008-2009 CHANGE
Positions	914.06	850.90	**778.50**	(72.40)
Personnel Expense	$ 74,197,208	$ 75,996,588	**$ 67,682,756**	$ (8,313,832)
Non-Personnel Expense	$ 285,157,722	$ 429,957,941	**$ 466,210,159**	$ 36,252,218
TOTAL	$ 359,354,930	$ 505,954,529	**$ 533,892,915**	$ 27,938,386

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
WATER DEPARTMENT FUND			
Water Department			
Business and Support Services	35.00	49.00	**59.00**
Capital Improvement Projects	45.00	21.00	**0.00**
CIP Corrosion Engineering	7.00	0.00	**0.00**
CIP Division Management	2.00	2.00	**0.00**
CIP Planning	12.00	13.00	**0.00**
CIP Program Management	0.00	9.00	**29.00**
CIP Water Review	13.00	10.00	**0.00**
Construction and Maintenance	155.00	203.00	**184.00**
Cust Support - Information Systems	19.00	0.00	**0.00**
Customer Services Office	57.00	53.00	**52.00**
Customer Support - Meter Services	76.00	70.00	**68.00**
Customer Support Division Administration	7.00	7.00	**7.00**
Department Management	3.00	3.00	**2.50**
Division Administration	2.00	2.00	**15.00**
Field Services & Investigations	47.00	47.00	**45.00**
Human Resources	33.50	27.00	**14.00**
Plant Operations	28.00	49.00	**46.00**
Public Information & Community Outreach	3.00	3.00	**0.00**
Raw Water Storage and Distribution	0.00	40.00	**44.00**
Recycled Water Program	17.00	15.00	**11.00**
Safety Program	6.00	6.00	**7.00**
Stormwater/Watershed	5.00	0.00	**0.00**
Trench Repair	24.56	23.90	**0.00**
Water Conservation Program	20.00	18.00	**18.00**
Water Laboratory	50.00	46.00	**44.00**
Water Legislation & Policy Analysis	1.00	3.00	**2.00**
Water Operations Administration	23.00	15.00	**15.00**

Water

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
WATER DEPARTMENT FUND			
Water Department			
Water Operations/Lakes Recreation	56.00	13.00	**13.00**
Water Pol Div - Administration	3.00	0.00	**0.00**
Water Pol Div - Strat Planning	2.00	2.00	**0.00**
Water Reliability Program	8.00	9.00	**7.00**
Water Shed Mgmt - Division Mgt	0.00	1.00	**0.00**
Water System Engineering	49.00	29.00	**29.00**
Wtr Ops Div - System Operations	102.00	59.00	**64.00**
Wtrshed & Resource Protection	3.00	3.00	**3.00**
Total	**914.06**	**850.90**	**778.50**

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
WATER DEPARTMENT FUND			
Water Department			
Appropriated Reserve Transfer	$ 1,320,000	$ 5,822,200	**$ 5,822,200**
Assurance Fund	$ 3,900,000	$ 4,500,000	**$ 4,500,000**
Bond Debt Service and Loan Payments	$ 39,084,361	$ 58,888,385	**$ 63,553,164**
Business and Support Services	$ 8,252,371	$ 12,001,672	**$ 14,389,526**
Capital Improvement Projects	$ 31,028,719	$ 149,166,117	**$ 177,877,581**
CIP Corrosion Engineering	$ 1,181,757	$ -	**$ -**
CIP Division Management	$ 3,618,211	$ 3,086,554	**$ 771,156**
CIP Planning	$ 1,706,526	$ 1,840,829	**$ -**
CIP Program Management	$ -	$ 1,019,447	**$ 3,433,692**
CIP Project Management South	$ 75,388	$ 75,388	**$ -**
CIP Project Management WTP	$ 114,102	$ 114,102	**$ -**
CIP Water Review	$ 2,714,269	$ 2,573,883	**$ -**
Construction and Maintenance	$ 19,317,768	$ 24,058,512	**$ 28,123,631**
Cust Support - Information Systems	$ 7,446,404	$ 5,892,264	**$ 4,060**
Customer Services Office	$ 8,801,695	$ 7,027,426	**$ 6,574,651**
Customer Support - Meter Services	$ 9,579,143	$ 8,989,757	**$ 8,829,799**
Customer Support Division Administration	$ 2,002,616	$ 1,901,209	**$ 1,927,573**
CWA Water	$ -	$ -	**$ 125,218,503**
Department Management	$ 659,576	$ 658,121	**$ 408,679**
Division Administration	$ 592,113	$ 549,705	**$ 4,989,517**
Field Services & Investigations	$ 3,456,591	$ 3,830,856	**$ 4,039,828**
General Government Services	$ 3,414,000	$ 4,755,513	**$ 6,083,917**
Human Resources	$ 3,461,371	$ 2,928,655	**$ 1,153,694**
Operating Reserve	$ 18,338,225	$ 19,936,102	**$ 19,936,102**

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	FY 2009 FINAL
WATER DEPARTMENT FUND			
Water Department			
Plant Operations	$ 7,045,349	$ 10,691,617	**$ 9,179,136**
Project Management - North	$ 32,798	$ 32,798	**$ -**
Public Information & Community Outreach	$ 409,738	$ 388,047	**$ -**
Raw Water Storage and Distribution	$ -	$ 3,890,751	**$ 4,367,543**
Recycled Water Program	$ 1,910,283	$ 1,796,790	**$ 1,290,973**
Safety Program	$ 2,254,356	$ 2,264,239	**$ 2,295,763**
Special Projects	$ 10,172	$ 10,172	**$ -**
Stormwater/Watershed	$ 976,491	$ 62,864	**$ -**
Trench Repair	$ 2,719,137	$ 4,941,072	**$ -**
Water Conservation Program	$ 3,510,870	$ 2,778,543	**$ 2,323,216**
Water Department	$ (3,577,813)	$ 441,837	**$ (2,476,600)**
Water Laboratory	$ 5,996,260	$ 5,747,552	**$ 5,111,686**
Water Legislation & Policy Analysis	$ 113,028	$ 257,316	**$ 284,282**
Water Operations Administration	$ 19,853,659	$ 17,564,258	**$ 19,090,830**
Water Operations/Lakes Recreation	$ 7,382,534	$ 1,738,622	**$ 1,698,599**
Water Pol Div - Administration	$ 1,613,127	$ 1,047,132	**$ -**
Water Pol Div - Strat Planning	$ 211,874	$ 255,694	**$ -**
Water Purchases	$ 119,298,000	$ -	**$ -**
Water Purchases New Division	$ -	$ 120,025,426	**$ -**
Water Reliability Program	$ 2,258,388	$ 1,761,975	**$ 1,966,383**
Water Shed Mgmt - Division Mgt	$ -	$ 226,275	**$ -**
Water System Engineering	$ 5,403,957	$ 2,957,517	**$ 3,112,782**
Wtr Ops Div - System Operations	$ 11,561,365	$ 7,137,498	**$ 7,509,625**
Wtrshed & Resource Protection	$ 306,151	$ 319,837	**$ 501,425**
Total	**$ 359,354,930**	**$ 505,954,529**	**$ 533,892,915**

Significant Budget Adjustments

WATER DEPARTMENT FUND

Water Department	Positions	Cost	Revenue
Salary and Benefit Adjustments	0.00	$ 1,695,500	$ 0
Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.			

Water

Significant Budget Adjustments

WATER DEPARTMENT FUND

Water Department	Positions	Cost	Revenue
Capital Improvement Program (CIP) Additions Adjustment to reflect increases to the CIP program for potable and reclaimed water projects.	0.00	$ 18,093,826	$ 0
Scheduling Change in Capital Improvement Program Increase in revenue earnings from proceeds from bonds and notes due to the increase in reimbursable Capital Improvement Program expenditures for Fiscal Year 2009.	0.00	$ 14,200,000	$ 11,360,000
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 6,935,372	$ 0
Water Purchase Increase Increase in water purchases based on Fiscal Year 2009 projected expenses.	0.00	$ 5,193,077	$ 0
Addition of Service Level Agreement (SLA) Addition of non-personnel expense to support the SLA with General Services Department for the Trench Restoration Program.	0.00	$ 2,837,060	$ 0
Fee Reinstatement Reinstatement of previously budgeted funds to provide for fees imposed by various regulatory agencies.	0.00	$ 346,000	$ 0
Urban Water Management Plan Increase in non-personnel expenses to provide for a comprehensive Urban Water Management Plan required by the State of California Department of Water Resources.	0.00	$ 200,000	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ 36,875,554
Removal of the Funding for the Enterprise Resources Planning (ERP) System Removal of the City's ERP system allocation established in the Fiscal Year 2008 Annual Budget and Fiscal Year 2009 Proposed Budget due to the utilization of alternative funding.	0.00	$ (92,625)	$ 0
Engineering & Capital Projects Business Process Reengineering (BPR) Adjustments to reflect the budgetary implementation of the Engineering & Capital Projects BPR, including the consolidation of all engineering and capital project functions into the Engineering & Capital Projects Department.	(25.00)	$ (308,395)	$ 0

Significant Budget Adjustments

WATER DEPARTMENT FUND

Water Department	Positions	Cost	Revenue
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (384,895)	$ 0
Street Trench Restoration Transfer Transfer of 23.90 positions to General Services - Street Division to perform work via a Service Level Agreement for the Trench Restoration Program.	(23.90)	$ (1,770,812)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (2,476,600)	$ 0
Personnel Reductions Reduction of positions and temporary help to appropriately align departmental expenditures with anticipated revenues.	(23.50)	$ (3,005,770)	$ 0
Departmental Reduction Plan Reduction of non-personnel expense to appropriately align departmental expenditures with anticipated revenues.	0.00	$ (13,523,352)	$ 0

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ 50,372,788	$ 50,268,860	**$ 44,576,486**
Fringe Benefits	$ 23,824,420	$ 25,727,728	**$ 23,106,270**
SUBTOTAL PERSONNEL	$ 74,197,208	$ 75,996,588	$ **67,682,756**
NON-PERSONNEL			
Supplies & Services	$ 263,788,792	$ 411,020,929	**$ 446,302,254**
Information Technology	$ 11,877,849	$ 9,725,265	**$ 8,619,440**
Energy/Utilities	$ 8,321,888	$ 8,287,554	**$ 10,431,508**
Equipment Outlay	$ 1,169,193	$ 924,193	**$ 856,957**
SUBTOTAL NON-PERSONNEL	$ 285,157,722	$ 429,957,941	$ **466,210,159**
TOTAL	$ 359,354,930	$ 505,954,529	$ **533,892,915**

Water

Salary Schedule

WATER DEPARTMENT FUND

Water Department

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1013	Water Systems Technician III	209.00	**195.00**	$	47,934	$	9,347,207
1014	Water Systems Technician IV	62.00	**61.00**	$	55,484	$	3,384,510
1015	Water Systems Technician Supervisor	21.00	**21.00**	$	65,016	$	1,365,336
1016	Water Systems District Manager	5.00	**4.00**	$	73,844	$	295,375
1104	Account Clerk	6.00	**6.00**	$	37,878	$	227,268
1106	Sr Management Analyst	8.00	**7.00**	$	71,273	$	498,911
1107	Administrative Aide II	10.00	**10.00**	$	50,492	$	504,919
1136	Asst Chemist	15.00	**14.00**	$	65,162	$	912,264
1153	Asst Engineer-Civil	37.00	**28.00**	$	69,521	$	1,946,598
1193	Asst Reservoir Keeper	8.00	**8.00**	$	41,339	$	330,712
1218	Assoc Management Analyst	24.00	**24.00**	$	64,335	$	1,544,039
1220	Assoc Chemist	4.00	**4.00**	$	74,707	$	298,826
1221	Assoc Engineer-Civil	32.00	**25.00**	$	80,375	$	2,009,375
1227	Assoc Planner	2.00	**1.00**	$	66,313	$	66,313
1230	Multimedia Production Specialist	1.00	**1.00**	$	51,768	$	51,768
1235	Multimedia Production Coordinator	1.00	**0.00**	$	-	$	-
1237	Payroll Specialist I	1.00	**1.00**	$	39,515	$	39,515
1238	Payroll Supv	1.00	**1.00**	$	47,683	$	47,683
1243	Info Systems Administrator	1.00	**1.00**	$	89,277	$	89,277
1275	Building Services Supv	1.00	**1.00**	$	55,481	$	55,481
1288	Carpenter	2.00	**2.00**	$	52,003	$	104,006
1293	Cement Finisher	3.00	**1.00**	$	50,638	$	50,638
1330	Cashier	5.00	**5.00**	$	37,620	$	188,098
1348	Info Systems Analyst II	6.00	**8.00**	$	64,077	$	512,615
1349	Info Systems Analyst III	3.00	**3.00**	$	71,601	$	214,803
1356	Code Compliance Officer	4.00	**3.00**	$	44,492	$	133,477
1357	Code Compliance Supv	1.00	**1.00**	$	51,007	$	51,007
1369	Water Distribution Operator	6.00	**6.00**	$	56,870	$	341,222
1370	Water Distribution Operations Supv	1.00	**1.00**	$	64,212	$	64,212
1393	Customer Services Supv	4.00	**4.00**	$	65,867	$	263,467
1394	Customer Services Representative	34.00	**34.00**	$	38,488	$	1,308,577
1398	Ranger/Diver I	3.00	**3.00**	$	50,114	$	150,341
1399	Ranger/Diver II	2.00	**2.00**	$	56,545	$	113,090
1401	Info Systems Technician	3.00	**1.00**	$	50,993	$	50,993
1423	Sr Drafting Aide	7.00	**7.00**	$	53,712	$	375,984
1436	Equipment Technician I	1.00	**0.00**	$	-	$	-
1437	Equipment Mechanic	1.00	**1.00**	$	52,942	$	52,942
1440	Equipment Operator II	17.67	**14.00**	$	49,096	$	687,348
1443	Electronics Technician	1.00	**1.00**	$	56,718	$	56,718
1445	Equipment Operator III	2.00	**1.00**	$	51,834	$	51,834
1465	Field Representative	15.00	**15.00**	$	38,916	$	583,740

Salary Schedule

WATER DEPARTMENT FUND

Water Department

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1508	Irrigation Specialist	3.00	**3.00**	$	44,632	$	133,897
1512	Heavy Truck Driver II	6.00	**2.00**	$	45,070	$	90,139
1513	Heavy Truck Driver I	1.00	**0.00**	$	-	$	-
1520	Hydrography Aide	1.00	**1.00**	$	51,422	$	51,422
1523	Instrumentation & Control Tech	7.00	**7.00**	$	61,866	$	433,062
1535	Clerical Assistant II	9.00	**8.00**	$	35,402	$	283,215
1556	Recycling Program Manager	1.00	**1.00**	$	92,893	$	92,893
1560	Lake Aide II	14.00	**14.00**	$	32,360	$	453,039
1575	Data Entry Operator	1.00	**1.00**	$	38,318	$	38,318
1580	Laboratory Technician	10.00	**10.00**	$	48,023	$	480,225
1599	Lakes Program Manager	1.00	**1.00**	$	88,551	$	88,551
1612	Org Effectiveness Specialist III	1.00	**1.00**	$	71,648	$	71,648
1614	Org Effectiveness Specialist II	3.00	**3.00**	$	64,734	$	194,203
1615	Org Effectiveness Supv	1.00	**1.00**	$	80,404	$	80,404
1620	Meter Reader	17.00	**17.00**	$	34,543	$	587,224
1622	Biologist III	3.00	**3.00**	$	74,563	$	223,690
1624	Biologist II	8.00	**8.00**	$	65,227	$	521,816
1648	Payroll Specialist II	6.00	**6.00**	$	41,507	$	249,040
1666	Plant Process Control Electrician	5.00	**5.00**	$	62,300	$	311,500
1668	Plant Process Control Supv	1.00	**1.00**	$	68,081	$	68,081
1725	Principal Drafting Aide	4.00	**4.00**	$	60,756	$	243,023
1727	Principal Engineering Aide	13.00	**11.00**	$	60,401	$	664,412
1746	Word Processing Operator	24.00	**21.00**	$	37,689	$	791,469
1751	Project Officer I	1.00	**1.00**	$	79,940	$	79,940
1752	Project Officer II	1.00	**1.00**	$	92,598	$	92,598
1776	Public Information Clerk	4.00	**4.00**	$	37,688	$	150,751
1777	Public Info Officer	2.00	**1.00**	$	52,516	$	52,516
1798	Golf Course Manager	1.00	**1.00**	$	71,502	$	71,502
1804	Sr Biologist	1.00	**1.00**	$	86,123	$	86,123
1816	Claims & Insurance Manager	2.00	**2.00**	$	85,907	$	171,814
1817	Reservoir Keeper	8.00	**8.00**	$	47,715	$	381,716
1823	Safety Officer	1.00	**1.00**	$	70,176	$	70,176
1826	Safety Representative II	3.00	**3.00**	$	60,959	$	182,876
1844	Sr Account Clerk	1.00	**1.00**	$	43,002	$	43,002
1854	Sr Chemist	1.00	**1.00**	$	85,030	$	85,030
1855	Sr Civil Engineer	8.00	**6.00**	$	92,566	$	555,396
1860	Sr Customer Services Rep	7.00	**6.00**	$	45,751	$	274,505
1861	Sr Engineering Aide	13.00	**13.00**	$	53,281	$	692,648
1870	Senior Water Utility Supv	1.00	**1.00**	$	55,953	$	55,953
1872	Sr Planner	2.00	**2.00**	$	78,544	$	157,088
1876	Executive Secretary	1.00	**1.00**	$	52,009	$	52,009

Water

Salary Schedule

WATER DEPARTMENT FUND

Water Department

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1879	Sr Clerk/Typist	2.00	**2.00**	$	43,313	$	86,626
1884	Water Production Superintendent	2.00	**2.00**	$	98,556	$	197,112
1899	Stock Clerk	1.00	**1.00**	$	36,017	$	36,017
1902	Storekeeper I	1.00	**1.00**	$	41,330	$	41,330
1917	Supv Management Analyst	6.00	**6.00**	$	80,127	$	480,762
1921	Supv Field Representative	3.00	**2.00**	$	43,043	$	86,086
1923	Supv Economist	1.00	**1.00**	$	78,079	$	78,079
1925	Supv Meter Reader	2.00	**2.00**	$	44,275	$	88,549
1926	Info Systems Analyst IV	2.00	**2.00**	$	79,816	$	159,632
1940	Supv Public Info Officer	3.00	**3.00**	$	71,999	$	215,997
1961	Public Works Supv	1.67	**0.00**	$	-	$	-
1971	Training Supv	1.00	**1.00**	$	68,521	$	68,521
1972	Safety & Training Manager	2.00	**2.00**	$	79,948	$	159,896
1977	Public Works Superintendent	0.56	**0.00**	$	-	$	-
1978	Utility Worker I	6.33	**0.00**	$	-	$	-
1979	Utility Worker II	3.67	**0.00**	$	-	$	-
1985	Welder	3.00	**3.00**	$	53,159	$	159,476
1986	Water Operations Supv	3.00	**3.00**	$	79,620	$	238,860
1987	Sr Water Operations Supv	4.00	**3.00**	$	93,517	$	280,551
1988	Water Plant Operator	22.00	**24.00**	$	69,373	$	1,664,962
2181	Asst Department Director	1.00	**1.00**	$	140,001	$	140,001
2194	Water Department Director	1.00	**0.50**	$	175,000	$	87,500
2214	Deputy Director	5.00	**4.00**	$	119,758	$	479,032
2250	Asst Deputy Director	1.00	**1.00**	$	108,123	$	108,123
2270	Program Manager	4.00	**5.00**	$	108,164	$	540,820
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(2,158,766)
	Bilingual - Regular	0.00	**0.00**	$	-	$	9,034
	Confined Space Pay	0.00	**0.00**	$	-	$	212,287
	Emergency Medical Tech	0.00	**0.00**	$	-	$	27,438
	Ex Perf Pay-Classified	0.00	**0.00**	$	-	$	52,418
	Ex Perf Pay-Unclassified	0.00	**0.00**	$	-	$	3,168
	Overtime Budgeted	0.00	**0.00**	$	-	$	1,976,542
	Reg Pay For Engineers	0.00	**0.00**	$	-	$	417,149
	Standby Pay	0.00	**0.00**	$	-	$	92,446
	Tech Cert Pay	0.00	**0.00**	$	-	$	3,704
	Temporary Help	0.00	**0.00**	$	-	$	765,731
	Total	850.90	**778.50**			**$**	**44,576,486**
WATER TOTAL		850.90	**778.50**			**$**	**44,576,486**

Revenue and Expense Statement (Non-General Fund)

WATER DEPARTMENT FUND 41500

		FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE				
Balance from Prior Year		$ 18,989,387	$ 17,175,474	**$ 40,689,986**
Prior Year Continuing Appropriations		$ -	$ 37,075,453	**$ 84,809,460**
Prior Year Encumbrances Cancelled		$ 2,000,000	$ 2,000,000	**$ 2,000,000**
Reserve Balance		$ 41,721,321	$ 99,372,027	**$ 91,089,003**
TOTAL BALANCE		$ 62,710,708	$ 155,622,954	**$ 218,588,449**
REVENUE				
Capacity Charges		$ 12,457,000	$ 11,244,286	**$ 11,465,528**
Contributions in Aid		$ 75,000	$ 75,000	**$ 75,000**
Damages Recovered		$ 290,200	$ 290,200	**$ 264,596**
Financing Proceeds		$ 37,307,762	$ 117,753,345	**$ 165,193,489**
Grant Receipts		$ 4,110,000	$ 3,385,000	**$ 8,000,000**
Interest Earnings		$ 3,032,000	$ 4,132,000	**$ 4,132,000**
Lakes Recreation		$ 1,839,800	$ 1,841,845	**$ 2,500,000**
Land and Building Rentals		$ 4,252,382	$ 5,144,436	**$ 5,818,210**
New Water Services		$ 2,402,400	$ 2,402,400	**$ 2,115,497**
Other Revenue		$ 379,883	$ 380,047	**$ 806,870**
Reclaimed Water		$ 4,012,261	$ 5,628,593	**$ 7,876,063**
Reimbursement from Capital Outlay Fund		$ 100,000	$ 100,000	**$ 600,000**
Sale of Discarded Materials		$ 14,000	$ 14,000	**$ -**
Sale of Water	(1)	$ 277,875,129	$ 297,677,782	**$ 292,330,535**
Service Charges		$ 1,375,000	$ 1,375,000	**$ 1,227,488**
Service Rendered to Others		$ 10,302,589	$ 10,730,528	**$ 8,004,740**
TOTAL REVENUE		$ 359,825,406	$ 462,174,462	**$ 510,410,016**
TOTAL BALANCE AND REVENUE		$ 422,536,114	$ 617,797,416	**$ 728,998,465**
CAPITAL IMPROVEMENTS PROGRAM (CIP)				
CIP Expenditures/Budget		$ 31,052,107	$ 145,575,252	**$ 177,869,077**
TOTAL CIP EXPENSE		$ 31,052,107	$ 145,575,252	**$ 177,869,077**
OPERATING EXPENSE				
Assurance Fund		$ 3,900,000	$ 4,500,000	**$ 4,500,000**
Debt Service		$ 37,708,439	$ 57,512,463	**$ 63,440,664**
Department Expenditures/Encumbrances		$ 142,948,237	$ 146,451,651	**$ 131,684,529**
State Revolving Fund Loan Expense		$ 1,375,922	$ 1,375,922	**$ 1,375,922**
Transfers to Other Funds		$ 3,414,000	$ 4,755,513	**$ 6,083,917**
Unallocated Reserve		$ 1,320,000	$ 5,822,200	**$ 5,822,200**
Water Purchases (Commodity)		$ 90,936,000	$ 81,617,290	**$ 110,527,369**
Water Purchases (Fixed Charges)		$ 28,362,000	$ 38,408,136	**$ 12,653,135**
TOTAL OPERATING EXPENSE		$ 309,964,598	$ 340,443,175	**$ 336,087,736**
TOTAL EXPENSE		$ 341,016,705	$ 486,018,427	**$ 513,956,813**

Water

Revenue and Expense Statement (Non-General Fund)

WATER DEPARTMENT FUND 41500

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
RESERVE			
Capital Reserve	$ 5,000,000	$ 5,000,000	**$ 5,000,000**
Expenditures of Prior Year Enc. & Cont. Approp.	$ -	$ 37,075,453	**$ 144,795,315**
Operating Reserve	$ 18,338,225	$ 19,936,102	**$ 19,936,102**
Phase Funded	$ 22,244,696	$ -	**$ -**
Rate Stabilization Fund	$ 10,500,000	$ 20,500,000	**$ 20,500,000**
Reserve for State Revolving Fund Loan	$ -	$ 1,375,922	**$ 1,375,922**
Secondary Purchase Reserve	$ 7,157,880	$ 7,201,526	**$ 7,390,830**
TOTAL RESERVE	$ 63,240,801	$ 91,089,003	**$ 198,998,169**
TOTAL RESERVE	$ 63,240,801	$ 91,089,003	**$ 198,998,169**
BALANCE	$ 18,278,608	$ 40,689,986	**$ 16,043,483**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 422,536,114	$ 617,797,416	**$ 728,998,465**

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) Sale of water reflects change from cash to accrual accounting.

Airports



Division Description

The Airports Division is responsible for operating two general aviation airports, Montgomery Field and Brown Field, within the City of San Diego. General aviation includes all aviation activities except scheduled airline and military flights. The City's two airports generate over half of the San Diego region's total annual civilian flight operations and about one-third of the combined civil and military flight operations. Aviation lessees of the airports include Fixed Base Operators (FBOs) that sell fuel and provide airplane and helicopter maintenance and storage facilities, flight schools, Fire-Rescue helicopter operations, San Diego Police Air Support Unit, and 105 individual aircraft owners. The majority of airports' revenues are derived from non-aviation lessees that includes a hotel, business park, restaurants, City fire station, City Field Engineering, U.S. Border Patrol, office space tenants, and other individual lessees. City staff has the responsibility of maintaining the airports in conformance with Federal Aviation Administration (FAA) regulations and guidelines and administering the various revenue-producing leases.

The Division's mission is:

> ***To operate, maintain, and develop Montgomery and Brown Field Airports to meet the general aviation needs of the San Diego region in a safe, efficient, economically self-sufficient, environmentally sensitive, and professional manner in accordance with federal, State, and local regulations. The airports will provide access to the National Air Transportation System, while respecting the concerns of the community and stakeholders***

Goals and Objectives

The following goals and objectives represent the action plan for the Division.

Goal 1: Develop the City airports to be financially self-sufficient, maximize aviation uses, create economic activity, and meet the general aviation needs of the region

It is the goal of the Airports Division, as an enterprise fund, to have sufficient revenues to operate independently of the City's General Fund. Federal regulations require the airport operator to keep airport revenues separate from non-airport funds and return its revenues to the maintenance and upkeep of the airport. By creating economic activity and maximizing aviation uses, the Division can generate the revenues necessary to meet the aviation needs of the region and remain self-sufficient. The Division will move toward accomplishing this goal by focusing on the following objectives.

Airports

- Maintain the Airports as a self-sufficient, economically viable enterprise
- Provide for the needs of general aviation and provide conditions for viable aviation businesses
- Provide a facility that offers necessary services to support airport business, local area business, and visitors at reasonable prices

Goal 2: Ensure City Airports are operated safely and efficiently, and that airport facilities are constructed and maintained in accordance with applicable rules and regulations

It is necessary to maintain the airport runways, taxiways, lighting, navigational aids, obstruction clearances, and other airport components in good condition to maintain the level of safety required by federal regulations. Maintaining a minimum level of safety is a requirement of eligibility for federal grants. The Division will move toward accomplishing this goal by focusing on the following objective.

- Maintain the Airports as safe and reliable components of the Regional and National Air Transportation Systems in conformance with all applicable federal, State, and local regulations

Goal 3: Provide highly trained professional staff to promote a climate of trust and foster positive relationships with tenants, users, business interests, the community, and regulatory agencies

Key airport staff members need to interact on a daily basis with the FAA, CALTRANS Division of Aeronautics, airport users, tenants, and members of the community. It is necessary that staff have a working knowledge of and proficiency in the application of federal regulations so they can be viewed as knowledgeable professionals in their field. A close and cooperative relationship with the Airports Advisory Committee involves airport users and the nearby communities in the operation of the airport and enhances dialogue among the different stakeholders. The Division will move toward accomplishing this goal by focusing on the following objectives.

- Involve the Airports Advisory Committee, users, citizens, and other beneficiaries in the operation, utilization and development of the Airports
- Recruit and retain experienced professionals versed in airport management and provide training to maintain readiness

Goal 4: Be responsive to citizen complaints and encourage pilots to practice a good neighbor policy

A dedicated Noise Abatement Officer responds to citizen complaints, enforces airport noise rules established by the City Council, provides noise abatement information to pilots, and participates in local planning group meetings. This effort has been shown to reduce community opposition to airport operations. The Division will move toward accomplishing this goal by focusing on the following objective.

- Minimize the negative impacts of the Airports' operations

Service Efforts and Accomplishments

The Airports Division had a number of accomplishments and successes in Fiscal Year 2008.

- **Support for the Harris and Witch Creek Fires:** Brown Field accommodated and supported ultra-large helicopters that flew over 150 fire-fighting sorties to extinguish the Harris fire. At Montgomery Field, accommodated and supported 1,300 National Guard personnel, equipment, and helicopters, who assisted the City by providing security in neighborhoods affected by the fires.
- **Brown Field RFQ/RFP Development Project:** Conducted a Request for Qualifications and a Request for Proposals, estimated to have a value of $100-$700 million in capital improvements alone. The Brown Field development is expected to act as a catalyst for economic development and job creation in the Otay community.
- **Increased Revenues:** The Airports Division gross revenues increased from $3.5 million to $4.2 million, an increase of over 20 percent.
- **Capital Improvements:** $1.8 million worth of airport projects were completed to enhance airport safety.
- **Integrity:** Re-established the integrity and trust of the City Airports Division with surrounding communities, airport users, the FAA, employees, and the press.

Budget Dollars at Work: Performance Expectations

Goal 1: Develop the City airports to be financially self-sufficient, maximize aviation uses, create economic activity, and meet the general aviation needs of the region

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of projects funded by federal grants	86%	100%	100%
2. Ratio of non-aviation revenue to total revenue expressed as a percent	67%	70%	67%
3. Percent deviation between cost of services at City Airports and other similar regional airports	10%	10%	10%
4. Number of tie-downs and hangars provided for storage (City-operated)	154	154	154

Goal 2: Ensure City Airports are operated safely and efficiently, and that airport facilities are constructed and maintained in accordance with applicable rules and regulations

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of contracts in accordance with applicable advisory circulars	100%	100%	100%
2. Percent adherence to FAA grant requirements	100%	100%	100%
3. Number of discrepancies found during the annual Caltrans Division of Aeronautics inspection	0	0	0
4. Number of days/year airports are closed or otherwise unavailable to serve as part of the Regional and National Air Transportation System	0	0	0

Goal 3: Provide highly trained professional staff to promote a climate of trust and foster positive relationships with tenants, users, business interests, the community, and regulatory agencies

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Average number of hours of training per employee	12.0 hours	20.5 hours	12.0 hours

Goal 4: Be responsive to citizen complaints and encourage pilots to practice a good neighbor policy

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent response to noise complaints received	100%	100%	100%
2. Average number of days to respond to a noise complaint	2 working days	2 working days	2 working days
3. Number of Notices of Violations issued in response to noise violations	Less than 1 per violation (95%)	1 per violation (100%)	1 per violation (100%)

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Sizing Data					
Aircraft Operations (take-offs and landings), Montgomery Field	235,962	238,960	225,818	243,725	230,000

Airports

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Aircraft Operations (take-offs and landings), Brown Field	102,810	133,696	134,404	139,007	150,000

Department Summary

Airports								
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**		FY 2008-2009 CHANGE
Positions		19.50		19.50		**19.00**		(0.50)
Personnel Expense	$	1,381,215	$	1,641,048	**$**	**1,576,689**	$	(64,359)
Non-Personnel Expense	$	1,758,817	$	3,023,256	**$**	**4,004,264**	$	981,008
TOTAL	$	3,140,032	$	4,664,304	**$**	**5,580,953**	$	916,649

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
CITY AIRPORT FUND			
Airports			
Airport Management	4.50	4.50	**5.00**
Brown Field	7.50	7.50	**6.50**
Montgomery Field	6.50	6.50	**6.50**
Noise Abatement	1.00	1.00	**1.00**
Total	**19.50**	**19.50**	**19.00**

Department Expenditures

		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**
CITY AIRPORT FUND						
Airports						
Airport Management	$	590,141	$	833,078	**$**	**777,111**
Airports	$	(184,778)	$	27,594	**$**	**(34,716)**
Brown Field	$	1,345,767	$	1,856,964	**$**	**3,065,845**
Montgomery Field	$	1,295,202	$	1,848,088	**$**	**1,674,268**
Noise Abatement	$	93,700	$	98,580	**$**	**98,445**
Total	**$**	**3,140,032**	**$**	**4,664,304**	**$**	**5,580,953**

Airports

Significant Budget Adjustments

CITY AIRPORT FUND

Airports	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 21,078	$ 0
Capital Improvement Projects (CIP) Allocation Adjustment to reflect the increase in annual allocation for Capital Improvement Projects.	0.00	$ 984,947	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 31,135	$ 0
Support for Training Increase in funding for airport-rescue fire fighting training.	0.00	$ 3,000	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ (317,740)
One Time Expenditure Removal Continued funding in Fiscal Year 2009 is no longer necessary to replace conference room chairs as they were replaced in Fiscal Year 2008.	0.00	$ (2,000)	$ 0
Removal of the Funding for the Enterprise Resources Planning (ERP) System Removal of the City's ERP system allocation established in the Fiscal Year 2008 Annual Budget and Fiscal Year 2009 Proposed Budget due to the utilization of alternative funding.	0.00	$ (2,037)	$ 0
Contractual Services Adjustment Adjustment to Service Level Agreements (SLA) with the City Attorney's Office, the City Comptroller's Office, and Real Estate Assets Department.	0.00	$ (6,061)	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (7,976)	$ 0
Ventilation Maintenance Reduction in ventilation maintenance services.	0.00	$ (20,000)	$ 0

Significant Budget Adjustments

CITY AIRPORT FUND

Airports	Positions	Cost	Revenue
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (35,472)	$ 0
Non-General Fund Reductions Reductions to vacant positions and associated non-personnel expenditures.	(0.50)	$ (49,965)	$ 0

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ 906,345	$ 1,051,500	**$ 1,017,664**
Fringe Benefits	$ 474,870	$ 589,548	**$ 559,025**
SUBTOTAL PERSONNEL	$ 1,381,215	$ 1,641,048	$ **1,576,689**
NON-PERSONNEL			
Supplies & Services	$ 1,456,458	$ 2,686,451	**$ 3,682,055**
Information Technology	$ 83,673	$ 98,902	**$ 84,233**
Energy/Utilities	$ 200,827	$ 218,044	**$ 220,117**
Equipment Outlay	$ 17,859	$ 19,859	**$ 17,859**
SUBTOTAL NON-PERSONNEL	$ 1,758,817	$ 3,023,256	$ **4,004,264**
TOTAL	$ 3,140,032	$ 4,664,304	$ **5,580,953**

Salary Schedule

CITY AIRPORT FUND
Airports

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***	*Salary*	*Total*
1105	Administrative Aide I	1.00	**1.00**	$ 43,820	$ 43,820
1116	Noise Abatement Officer	1.00	**1.00**	$ 65,240	$ 65,240
1117	Airport Operations Assistant	4.00	**4.00**	$ 41,250	$ 165,000
1118	Airport Manager	2.00	**2.00**	$ 59,035	$ 118,070
1218	Assoc Management Analyst	1.00	**1.00**	$ 64,335	$ 64,335
1348	Info Systems Analyst II	0.50	**0.00**	$ -	$ -
1439	Equipment Operator I	1.00	**1.00**	$ 44,950	$ 44,950
1535	Clerical Assistant II	1.00	**0.00**	$ -	$ -
1746	Word Processing Operator	0.00	**1.00**	$ 37,689	$ 37,689
1756	Property Agent	1.00	**1.00**	$ 71,230	$ 71,230
1808	Sr Airport Operations Asst	2.00	**2.00**	$ 45,952	$ 91,904

Airports

Salary Schedule

CITY AIRPORT FUND

Airports

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1879	Sr Clerk/Typist	1.00	**1.00**	$	43,313	$	43,313
1929	Supv Property Agent	1.00	**1.00**	$	79,594	$	79,594
1979	Utility Worker II	2.00	**2.00**	$	39,500	$	79,000
2214	Deputy Director	1.00	**1.00**	$	114,999	$	114,999
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(30,574)
	Ex Perf Pay-Classified	0.00	**0.00**	$	-	$	2,714
	Overtime Budgeted	0.00	**0.00**	$	-	$	26,380
	Total	19.50	**19.00**			**$**	**1,017,664**
AIRPORTS TOTAL		19.50	**19.00**			**$**	**1,017,664**

Revenue and Expense Statement (Non-General Fund)

CITY AIRPORT FUND 41100

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 3,810,268	$ 3,771,431	**$ 3,975,085**
Prior Encumbrances	$ 100,000	$ 100,000	**$ 100,000**
Prior Year Continuing Appropriations - CIP	$ 1,541,859	$ 1,541,859	**$ 1,541,859**
Prior Year Continuing Appropriations, Encumbered	$ 1,100,000	$ 1,100,000	**$ 1,100,000**
Reserve for Federal Aviation Administration	$ 850,000	$ 850,000	**$ 850,000**
TOTAL BALANCE	$ 7,402,127	$ 7,363,290	**$ 7,566,944**
REVENUE			
Aircraft Fuel Fees	$ 246,920	$ 261,240	**$ 261,240**
Aviation Leases	$ 1,033,195	$ 1,236,139	**$ 1,168,399**
Commercial Landing Fees	$ 79,000	$ 79,000	**$ 79,000**
Commercial Leases	$ 2,021,934	$ 2,532,791	**$ 2,282,791**
Fund Interest	$ 150,000	$ 165,000	**$ 165,000**
Leases - To Other City Departments	$ 310,968	$ 332,528	**$ 332,528**
Miscellaneous Revenue	$ 29,958	$ 32,040	**$ 32,040**
Parking Fees	$ 229,220	$ 229,220	**$ 229,220**
TOTAL REVENUE	$ 4,101,195	$ 4,867,958	**$ 4,550,218**
TOTAL BALANCE AND REVENUE	$ 11,503,322	$ 12,231,248	**$ 12,117,162**
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
Capital Improvements Program - Annual Allocation	$ 1,000,000	$ 1,800,000	**$ 2,400,000**
TOTAL CIP EXPENSE	$ 1,000,000	$ 1,800,000	**$ 2,400,000**
OPERATING EXPENSE			
Non-Personnel Expense	$ 1,381,215	$ 1,223,256	**$ 1,604,264**
Personnel Expense	$ 1,758,817	$ 1,641,048	**$ 1,576,689**
TOTAL OPERATING EXPENSE	$ 3,140,032	$ 2,864,304	**$ 3,180,953**
TOTAL EXPENSE	$ 4,140,032	$ 4,664,304	**$ 5,580,953**
RESERVE			
Continuing Appropriations Encumbered	$ 1,100,000	$ 1,100,000	**$ 1,100,000**
Reserve for Continuing Appropriations - CIP	$ 1,541,859	$ 1,541,859	**$ 1,541,859**
Reserve for Encumbrances	$ 100,000	$ 100,000	**$ 100,000**

Airports

Revenue and Expense Statement (Non-General Fund)

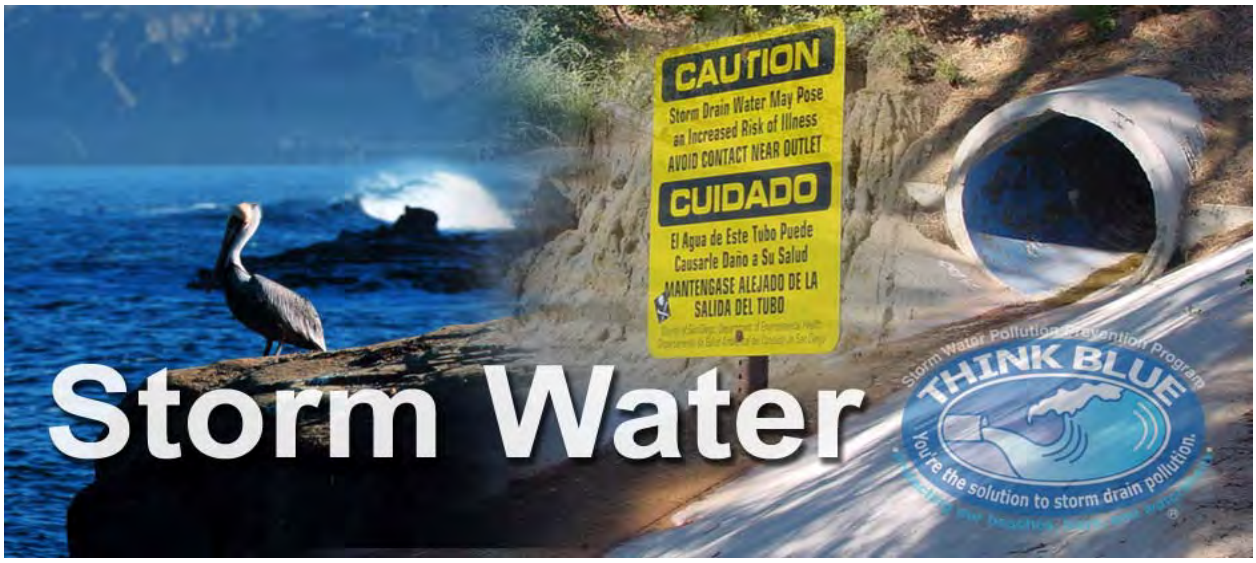
CITY AIRPORT FUND 41100

	FY 2007* BUDGET	FY 2008* BUDGET	**FY 2009 FINAL**
RESERVE			
Reserve for Federal Aviation Administration	$ 850,000	$ 850,000	**$ 850,000**
TOTAL RESERVE	$ 3,591,859	$ 3,591,859	**$ 3,591,859**
TOTAL RESERVE	$ 3,591,859	$ 3,591,859	**$ 3,591,859**
BALANCE	$ 3,771,431	$ 3,975,085	**$ 2,944,350**
TOTAL EXPENSE, RESERVE AND BALANCE	$ 11,503,322	$ 12,231,248	**$ 12,117,162**

* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.



Storm Water



Department Description

The new Storm Water Department has been designated as the lead in protecting and improving the water quality of rivers, creeks, bays, and the ocean in compliance with the updated Municipal Storm Water Permit and other surface water quality regulations and orders issued by the State of California. The Department's main objectives are to: (1) identify sources of pollution and abate them through the implementation of innovative and efficient public education, watershed management, storm water development regulations, monitoring, investigation, enforcement, and City-wide training programs; and (2) provide the most efficient storm drain system operation and maintenance services to San Diego's residents, businesses, and visitors.

The City of San Diego has over 70,000 storm drain structures and over 800 miles of drainage pipe. The Department is responsible for inspection, maintenance, and repair of the storm drain system in the public right-of-way and in drainage easements. This includes clearing blocked drains, removing debris from storm drain structures, and cleaning and repairing damaged drainpipes. In addition, the City of San Diego maintains 84 miles of concrete and dirt drainage channels and ditches.

This department is also responsible for street sweeping which provides two primary benefits to the City. The more obvious benefit is the collection and removal of paper, leaves, and other visible debris that collect in the gutters. This debris can block storm water facilities causing localized flooding during heavy rains. An equally important, but less visible benefit is the removal of metal particles and other hazardous waste products left by passing vehicles. Although they are virtually invisible, these particles can be extremely harmful to fish and other wildlife if they reach our creeks, rivers, beaches, and bays. Street sweeping is an effective method of removing both the large and microscopic pollutants that collect on City streets. This sweeping also serves as a Best Management Practice (BMP) to control and improve water quality. Motorized sweeping removes an average of 220,000 pounds of debris from the street before it goes into the storm drains. The City currently has over 2,700 miles of improved streets that are included in the sweeping program. The Department has 20 power sweepers and operators, with a support staff of truck drivers and parking enforcement officers.

The Department's mission is:

> ***To protect and improve the water quality of creeks, rivers, bays, and the ocean for the citizens of and visitors to San Diego and for future generations***

Storm Water

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Identify, reduce, and eliminate pollutants in urban run-off and storm water
Pollution in urban run-off has the potential to harm the region's creeks, beaches, and bays and threatens its social and economic quality of life. Preserving San Diego's natural water resources is one of the most important goals of the City of San Diego. The Storm Water Department is designated as the lead City agency to achieve this goal. The Department will move toward accomplishing this goal by focusing on the following objective.

- Ensure that the City complies with all storm water permits and other regulations

Goal 2: Deliver storm water services in an efficient and effective manner
The Storm Water Department has a responsibility to the citizens of San Diego to provide storm water services in an efficient and effective manner making the most of resources that are made available to the Department. The Department will move toward accomplishing this goal by focusing on the following objective.

- Develop and deliver effective pilot projects

Goal 3: Collaborate effectively with the State, the region, the watershed areas, and other City departments to deliver outstanding storm water services
Storm water regulations have an effect across the City and the region. It is imperative that the Storm Water Department collaborate with all different groups both within the City and the region in order to have comprehensive storm water efforts that will benefit the City and the environment. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Work with stakeholders to proactively influence new regulations
- Create a mechanism for stakeholder participation in projects and programs

Goal 4: Deliver asset maintenance and replacement in a planned and proactive fashion
This will preserve the storm water infrastructure, facilitate planned maintenance and ensure appropriate response to service requests. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Perform planned and unscheduled maintenance to optimize the condition of the storm water collection system assets
- Track assets through a complete and accurate asset inventory
- Maintain an updated assessment of the condition of the storm drain system
- Secure environmental permits to allow for timely maintenance

Goal 5: Enhance street sweeping levels to comply with the storm water permit requirements
This is to comply with the applicable provision of the Regional Storm Water Permit. The Department will move toward accomplishing this goal by focusing on the following objective.

- Comply with storm water permit mandates

Service Efforts and Accomplishments

Regulatory Policy Development
The Regulatory Policy Development Section is responsible for interpreting and negotiating new storm water regulations that affect the City. This section has been participating with the Regional Water Quality Control Board and interested stakeholders in the development of Clean up and Abatement Orders, the Regional Harbor Monitoring program, and Total Maximum Daily Load (TMDL) regulations for dissolved metals in Chollas Creek and bacteria at our beaches and creeks. In addition, the Section participated in groups developing monitoring plans for Los Peñasquitos lagoon and Famosa Slough, developed basin plan amendments, commented on draft sediment quality objectives, and conducted dry weather aerial deposition and bacteria source identification studies. The Department's goal in participating in these efforts is to develop regulations that maximize the protection and improvement of water quality in our creeks, beaches, and bays while being cost-effective.

Monitoring
The Monitoring Section has been responsible for conducting permit-required monitoring for the Coastal, Dry Weather, and Illicit Discharge Detection and Elimination (IDDE) programs. This section has also been responsible for overseeing the Industrial Inspection consultant contract. These programs were mandated by the 2001 Municipal permit. With the adoption of the 2007 Municipal Permit, the monitoring section has significantly expanded its monitoring and IDDE programs, including: increasing the dry weather sampling program from 300 to 700 sample locations, increasing the coastal storm drain outfall monitoring program from 17 to 151 sample locations, and revising the IDDE program to ensure that exceedances in water quality sampling standards are investigated within 1-2 business days.

Construction & Development Standards
To meet the requirements of the 2007 Municipal Permit, the Construction & Development Standards Section has established a treatment control BMP inspection program, compiling a complete inventory of all approved treatment control BMPs, developing hydromodification criteria, establishing minimum BMPs for existing development, and updating the Storm Water Standards Manual and requirements for construction and development planning. They have also been working with the Development Services Department to establish geotechnical guidelines for storm water infiltration, and with the General Services Department's Information Technology section to develop an integrated database system for the Department.

Jurisdictional and Watershed Implementation
In partnership with departments City-wide, the Jurisdictional and Watershed Implementation Section led the update and implementation of the City's Jurisdictional Urban Run-off Management Program. In partnership with other jurisdictions in the region, the Section has been involved in the update and implementation of six Watershed Urban Run-off Management programs. Under the watershed programs, the Section is in the process of planning, designing, or implementing 17 storm water infiltration projects, continued planning of targeted street sweeping pilot projects in three communities, has implemented a targeted watershed-based industrial inspection program, and has begun planning for a pilot rain barrel program at municipal facilities. In addition, the Section led the updates to the City's storm water ordinance in conformance with the 2007 Municipal Permit.

Enforcement
During Fiscal Year 2008, the Enforcement Section initiated 1,925 investigations, 720 Notices of Violation, 278 Administrative Citations, and processed 150 Notices of Violation for Civil Penalties. The Section also conducted a pilot project to assess the cost effectiveness of 24 hour enforcement staffing.

Education and Outreach
The Education and Outreach Section has conducted public outreach for projects including the La Jolla Area of Special Biological Significance (ASBS), Mission Bay, several pilot projects, and the minimum BMPs developed by the engineering section. They have conducted City and county-wide storm water surveys and initiated Community-Based Social Marketing outreach pilot projects in both the Chollas Creek and La Jolla areas. They have been responsible for developing and airing storm water public service announcements to over 3 million viewers. They implemented the second grade Project SWELL curriculum and are developing the kindergarten curricula for the San Diego Unified School District. The Section sponsored public events including December Nights and the San Diego Crew Classic. This Section has also worked on the post fire response, the storm water office move, and training for municipal employees.

Street Sweeping
The Street Sweeping Section is responsible for sweeping all improved City streets using motorized sweepers. Street Sweeping provides two primary benefits to the City. The more obvious benefit is the collection and removal of paper, leaves, and other visible debris that collect in the gutters. This debris can block storm water facilities, causing localized flooding during heavy rains. An equally important, but less visible benefit is the removal of metal particles and other hazardous waste products left by passing vehicles. Although they are virtually invisible, these particles can be extremely harmful to fish and other wildlife if they reach our creeks, rivers, beaches, and bays. Street sweeping is an effective method of removing both the large and microscopic pollutants that collect on City streets. Approximately 4,400 tons of debris is removed annually from the streets before it passes into the storm drain system. The Section's staff also works closely with residents to establish parking restrictions for sweeping, recommends appropriate sweeping times, determines the number of needed signs, and adjust the route accordingly.

Storm Water

After the 2007 wildfires, the Section swept 430 miles and collected approximately 180 yards of debris from the fire-impacted streets.

Storm Drain Operations and Maintenance
The Storm Drain Section is responsible for the maintenance and repair of the City's storm drain system, including the maintenance and operation of 15 storm water pump stations. The Section receives and responds to over 13,000 service requests annually. The Section removes approximately 5,200 tons of debris from storm drains and channels annually. In conjunction with the Engineering and Capital Projects Department and the City Attorney's Office, the Section issues Right-of-Entry permits needed for non-City personnel to perform work on public property and works closely with community groups, volunteers, and private organizations on cleaning and removing trash from storm drains channels. The Section is also responsible for issuing inclement weather reports and identifying the storm condition operational procedures.

Budget Dollars at Work: Performance Expectations

Goal 1: Identify, reduce, and eliminate pollutants in urban runoff and storm water

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Number of Notices of Violation (NOV) received from Regional Water Quality Control Board (RWQCB)	4.3	0	0
2. Percent of beach receiving water samples above State recreational water quality standards (AB411)	2.9%	0%	3.5%
3. Miles of beaches in the City of San Diego negatively impacted by storm water run-off	13.70	2.20	7.05

Goal 2: Deliver storm water services in an efficient and effective manner

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Cost/benefit ratio of pilot projects (change between Level IV water quality data and BMP versus cost)	3.44 lbs. /$1.00[1]	N/A[2]	> 3.44 lbs./$1.00[3]

Goal 3: Collaborate effectively with the state, the region, the watershed area and other City departments to deliver outstanding storm water services

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of requested policy recommendations made to external agencies that are implemented	N/A	N/A[4]	15%

Goal 4: Deliver asset maintenance and replacement in a planned and proactive fashion

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of storm drain asset assessment completed	< 1%	10%	33%
2. Percent of storm drain structures cleaned on a quarterly basis	5%	38%	25%

[1] Baseline cost/benefit data derived from Street Division's City-wide street sweeping data for Fiscal Year 2007
[2] Data will be available in January 2009
[3] Target established for Storm Water Department's pilot street sweeping project
[4] Pending response from regulatory agency

Goal 5: Enhance street sweeping levels to comply with the Storm Water Permit requirements

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of residential streets swept monthly	Estimate: 50%	82%	100%
2. Percent of commercial streets swept weekly	Estimate: 100%	78%	100%

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
Sizing Data					
Miles of storm drain pipes	800	800	800	800	800
Number of storm drain structures	70,000	70,000	70,000	70,000	70,000
Workload Data					
Number of samples collected	4,891	5,624	6,287	7,519	10,672
Number of Illicit Discharge Detection and Elimination investigations initiated	105	228	206	178	2,000
Number of Technical/Stakeholder Advisory Groups participated in	9	12	12	21	21
Number of purchase orders/contracts required to perform the work of the Department	31	27	69	29[5]	230
Number of enforcement investigations initiated	1,747	1,961	2,290	1,925	2,135
Percent of enforcement investigations conducted in 2 business days	N/A	N/A	N/A	75%	100%
Miles of streets swept	90,632	88,472	74,000	78,131	100,000
Lineal feet of storm drains cleaned	28,964	12,428	12,929	17,992	10,500

[5] Data reflects last quarter of Fiscal Year 2008

Department Summary

Storm Water								
		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**		FY 2008-2009 CHANGE
Positions		25.34		42.00		**131.00**		89.00
Personnel Expense	$	2,233,545	$	3,741,661	**$**	**11,566,596**	$	7,824,935
Non-Personnel Expense	$	11,328,063	$	19,253,748	**$**	**37,253,740**	$	17,999,992
TOTAL	$	13,561,608	$	22,995,409	**$**	**48,820,336**	$	25,824,927

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Storm Water			
Administration	5.00	7.00	**23.00**
Enforcement & Inspections	5.00	12.00	**0.00**
Engineering & BMP Development	3.50	4.00	**0.00**
Juris. & Watershed Impl.	3.50	6.00	**0.00**
Policy Develop. & Monitoring	5.34	10.00	**0.00**
Pollution Prevention Division	0.00	0.00	**36.00**
Public Education & Contracting	3.00	3.00	**0.00**
Storm Drain O&M Division	0.00	0.00	**72.00**
Total	**25.34**	**42.00**	**131.00**

Department Expenditures

		FY 2007 BUDGET		FY 2008 BUDGET		**FY 2009 FINAL**
GENERAL FUND						
Storm Water						
Administration	$	1,347,496	$	2,021,075	**$**	**7,668,773**
Enforcement & Inspections	$	406,391	$	1,753,277	**$**	**-**
Engineering & BMP Development	$	1,054,526	$	2,029,749	**$**	**-**
Juris. & Watershed Impl.	$	3,927,777	$	6,388,486	**$**	**-**
Policy Develop. & Monitoring	$	4,494,537	$	6,449,821	**$**	**-**
Pollution Prevention Division	$	-	$	-	**$**	**17,342,495**
Public Education & Contracting	$	2,330,135	$	4,805,944	**$**	**-**
Storm Drain O&M Division	$	-	$	-	**$**	**24,177,982**

Storm Water

Department Expenditures

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Storm Water			
Storm Water	$ 746	$ (452,943)	**$ (368,916)**
Total	**$ 13,561,608**	**$ 22,995,409**	**$ 48,820,336**

Significant Budget Adjustments

GENERAL FUND

Storm Water	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00	$ 720,297	$ 0
Creation of Centralized Storm Drain and Street Sweeping Functions The Storm Drain and Street Sweeping programs and enforcement were transferred from General Services Street Division and the Police Department to the Storm Water Department. The centralization of these functions will create greater efficiencies.	74.00	$ 24,214,707	$ 6,045,091
Stormwater Compliance Additions per the Mayor's Five-Year Financial Outlook in order to comply with the increased storm water runoff regulations associated with the new Stormwater Permit.	18.00	$ 4,518,710	$ 0
Non-Discretionary Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 102,651	$ 0
Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 65,563	$ 0
Street Division Transfer Transfer of 1.00 Utility Worker I from General Services Street Division which was reclassified to the Storm Water Department Director.	1.00	$ 61,485	$ 0

Significant Budget Adjustments

GENERAL FUND

Storm Water	Positions	Cost	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2009 revenue projections.	0.00	$ 0	$ 15,000
General Services Administration Division Transfer Transfer of 1.00 Laboratory Technician to the General Services Administration Division.	(1.00)	$ (75,340)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.	0.00	$ (368,916)	$ 0
Savings from the Five-Year Financial Outlook Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules.	(3.00)	$ (3,414,230)	$ 0

Expenditures by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
PERSONNEL			
Salaries & Wages	$ 1,518,861	$ 2,437,162	**$ 7,449,257**
Fringe Benefits	$ 714,684	$ 1,304,499	**$ 4,117,339**
SUBTOTAL PERSONNEL	$ 2,233,545	$ 3,741,661	$ **11,566,596**
NON-PERSONNEL			
Supplies & Services	$ 11,255,266	$ 19,179,195	**$ 36,958,623**
Information Technology	$ 45,205	$ 34,558	**$ 92,787**
Energy/Utilities	$ 27,592	$ 19,995	**$ 43,830**
Equipment Outlay	$ -	$ 20,000	**$ 158,500**
SUBTOTAL NON-PERSONNEL	$ 11,328,063	$ 19,253,748	$ **37,253,740**
TOTAL	$ 13,561,608	$ 22,995,409	$ **48,820,336**

Revenues by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Fines, Forfeitures, and Penalties	$ -	$ -	**$ 900,000**
Charges for Current Services	$ 428,782	$ 200,000	**$ 215,000**

Storm Water

Revenues by Category

	FY 2007 BUDGET	FY 2008 BUDGET	**FY 2009 FINAL**
GENERAL FUND			
Transfers from Other Funds	$ 43,202	$ -	**$ 5,145,091**
TOTAL	$ 471,984	$ 200,000	**$ 6,260,091**

Salary Schedule

GENERAL FUND

Storm Water

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1104	Account Clerk	1.00	**2.00**	$	37,878	$	75,756
1106	Sr Management Analyst	1.00	**1.00**	$	71,273	$	71,273
1107	Administrative Aide II	1.00	**2.00**	$	50,492	$	100,984
1153	Asst Engineer-Civil	2.00	**2.00**	$	69,521	$	139,042
1218	Assoc Management Analyst	1.00	**1.00**	$	64,335	$	64,335
1221	Assoc Engineer-Civil	1.00	**5.00**	$	80,375	$	401,876
1227	Assoc Planner	5.00	**4.00**	$	66,313	$	265,252
1237	Payroll Specialist I	0.00	**1.00**	$	39,515	$	39,515
1293	Cement Finisher	0.00	**1.00**	$	50,639	$	50,639
1348	Info Systems Analyst II	0.00	**1.00**	$	64,077	$	64,077
1349	Info Systems Analyst III	1.00	**1.00**	$	71,601	$	71,601
1356	Code Compliance Officer	0.00	**1.00**	$	44,492	$	44,492
1375	Wastewater Pretreatment Inspector II	0.00	**1.00**	$	65,829	$	65,829
1436	Equipment Technician I	0.00	**2.00**	$	42,342	$	84,684
1438	Equipment Technician II	0.00	**1.00**	$	46,896	$	46,896
1439	Equipment Operator I	0.00	**4.00**	$	44,949	$	179,797
1440	Equipment Operator II	0.00	**1.00**	$	49,096	$	49,096
1445	Equipment Operator III	0.00	**2.00**	$	51,835	$	103,669
1465	Field Representative	0.00	**1.00**	$	38,916	$	38,916
1512	Heavy Truck Driver II	0.00	**5.00**	$	45,070	$	225,349
1528	Wastewater Pretreatment Program Manager	0.00	**1.00**	$	88,166	$	88,166
1535	Clerical Assistant II	1.00	**2.00**	$	35,402	$	70,804
1556	Recycling Program Manager	0.00	**2.00**	$	92,893	$	185,786
1558	Recycling Specialist II	0.00	**1.00**	$	64,768	$	64,768
1580	Laboratory Technician	2.00	**0.00**	$	-	$	-
1618	Motor Sweeper Supv	0.00	**1.00**	$	55,980	$	55,980
1622	Biologist III	3.00	**5.00**	$	74,563	$	372,817
1624	Biologist II	6.00	**6.00**	$	65,227	$	391,362
1625	Motor Sweeper Operator	0.00	**24.00**	$	48,499	$	1,163,973
1630	Parking Enforcement Officer II	0.00	**1.00**	$	47,093	$	47,093
1640	Parking Enforcement Officer I	0.00	**9.00**	$	42,681	$	384,130
1666	Plant Process Control Electrician	0.00	**1.00**	$	62,300	$	62,300
1746	Word Processing Operator	1.00	**2.00**	$	37,689	$	75,378

Salary Schedule

GENERAL FUND

Storm Water

Class	*Position Title*	*FY 2008 Positions*	***FY 2009 Positions***		*Salary*		*Total*
1751	Project Officer I	1.00	**1.00**	$	79,940	$	79,940
1855	Sr Civil Engineer	0.00	**1.00**	$	92,566	$	92,566
1871	Sr Public Information Officer	2.00	**2.00**	$	64,783	$	129,566
1879	Sr Clerk/Typist	1.00	**1.00**	$	43,313	$	43,313
1880	Sr Zoning Investigator	2.00	**2.00**	$	66,764	$	133,528
1940	Supv Public Info Officer	1.00	**1.00**	$	71,999	$	71,999
1961	Public Works Supv	0.00	**5.00**	$	59,494	$	297,470
1977	Public Works Superintendent	0.00	**1.00**	$	81,517	$	81,517
1978	Utility Worker I	0.00	**8.00**	$	36,233	$	289,862
1979	Utility Worker II	0.00	**4.00**	$	39,499	$	157,996
1998	Zoning Investigator II	8.00	**8.00**	$	60,881	$	487,051
2132	Department Director	0.00	**1.00**	$	138,000	$	138,000
2214	Deputy Director	1.00	**1.00**	$	120,170	$	120,170
2250	Asst Deputy Director	0.00	**1.00**	$	108,241	$	108,241
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(317,977)
	Bilingual - Regular	0.00	**0.00**	$	-	$	6,026
	Class B	0.00	**0.00**	$	-	$	20,625
	Confined Space Pay	0.00	**0.00**	$	-	$	85,908
	Overtime Budgeted	0.00	**0.00**	$	-	$	211,984
	Reg Pay For Engineers	0.00	**0.00**	$	-	$	21,490
	Temporary Help	0.00	**0.00**	$	-	$	44,348
	Total	42.00	**131.00**			**$**	**7,449,257**
STORM WATER TOTAL		42.00	**131.00**			**$**	**7,449,257**

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The Capital Improvements Program (CIP) Budget supports construction projects, such as the development of park land, the construction of sewer pump plants, the acquisition of land for City use, the installation of traffic signals or street lighting systems, and the construction and remodeling of City facilities. These funds are derived from various sources, including sewer and water fees, a one half-cent local sales tax for transportation improvements (TransNet and TransNet Extension), development impact fees, sale of City-owned property, and State and federal grants. The issuance of bonds is typically made for large and costly projects such as deferred maintenance, sewer and water treatment plants, pump stations, and pipe replacement or rehabilitation.

Overview of the Fiscal Year 2009 Annual CIP Budget

The Fiscal Year 2009 Annual CIP Budget totals $587.0 million. This is an increase of $95.3 million or 19.4 percent from the Fiscal Year 2008 Annual CIP Budget of $491.6 million. The increase in the Fiscal Year 2009 Annual CIP Budget is primarily due to an increase in funding for capital projects addressing deferred maintenance needs.

Deferred maintenance and Americans with Disabilities Act (ADA) obligations are two of the eight significant areas identified in the Five-Year Financial Outlook. The Annual CIP Budget includes $99.7 million for deferred maintenance projects for facilities, streets, storm drains, and sidewalks funded by proceeds from land sales, Proposition 1B funds and financing[1]. This is a significant increase from the $30.0 million budgeted in Fiscal Year 2008 and reflects enhanced efforts to address the City's estimated $800-900 million backlog of deferred maintenance needs. The Fiscal Year 2009 Annual CIP Budget includes approximately $11.0 million for ADA improvements funded by proceeds from land sales and Community Development Block Grants (CDBG). This is a reduction of $1.3 million from the $12.3 million budgeted in Fiscal Year 2008 due to an anticipated reduction in CDBG funding available for ADA improvements. In addition, the Annual CIP Budget includes $29.8 million of TransNet Extension cash and commercial paper funding for transportation projects.

Water and sewer projects in the Fiscal Year 2009 Annual CIP Budget are funded by water and sewer rates. On February 26, 2007, City Council approved water and sewer rate increases. Water rates will increase 6.5 percent each year through Fiscal Year 2011. Sewer rates increased 8.75 percent in May 2007 and May 2008 and will increase 7 percent in May 2009 and May 2010. The revenues generated from these rate increases are projected to fund $585.0 million of water projects and $648.0 million of sewer projects over this time period.

Table 1 and the chart following show the total Fiscal Year 2009 Annual CIP Budget by department. The greatest increases in the Fiscal Year 2009 Annual CIP Budget are in the General Services Department for deferred maintenance capital projects. The CIP Budget identifies $7.6 billion in total projected CIP project costs through Fiscal Year 2019 for continuing, new and future projects. Of this amount, $2.3 billion is currently unidentified funding, including $545.4 million in projects that are fully unfunded.

[1] The City Attorney has raised some concerns over the legality of the proposed financing structure. The financing is expected to be implemented upon successful resolution of the legal concerns.

Fiscal Year 2009 Annual CIP Budget by Department Compared to Fiscal Year 2008
Table 1

Department	FY 2008 [2]	FY 2009 FINAL	CHANGE BETWEEN FY08 - FY09
Airports	$ 1,800,000	$ 2,400,000	$ 600,000
City Comptroller	$ 16,300,000	$ 6,825,624	$ (9,474,376)
City Planning and Community Investment	$ 3,203,949	$ 1,894,000	$ (1,309,949)
Development Services	$ 150,000	$ -	$ (150,000)
Engineering and Capital Projects	$ 146,926,837	$ 151,885,792	$ 4,958,955
Environmental Services	$ 5,823,000	$ 6,607,194	$ 784,194
Fire-Rescue	$ 4,776,346	$ 21,000	$ (4,755,346)
General Services	$ 26,950,000	$ 84,812,544	$ 57,862,544
Library	$ -	$ 600,000	$ 600,000
Metropolitan Wastewater	$ 100,678,956	$ 103,118,352	$ 2,439,396
Office of the Chief Information Officer	$ 3,324,548	$ 3,341,763	$ 17,215
Park and Recreation	$ 30,600,251	$ 34,629,253	$ 4,029,002
QUALCOMM Stadium	$ 750,000	$ 750,000	$ -
Storm Water	$ 4,777,099	$ 12,205,000	$ 7,427,901
Water	$ 145,575,252	$ 177,869,077	$ 32,293,825
TOTAL	**$ 491,636,238**	**$ 586,959,599**	**$ 95,323,361**

[2] Fiscal Year 2008 amounts have been revised to reflect restructuring and re-assignment of capital projects among departments, primarily resulting from the Engineering and Capital Projects BPR.

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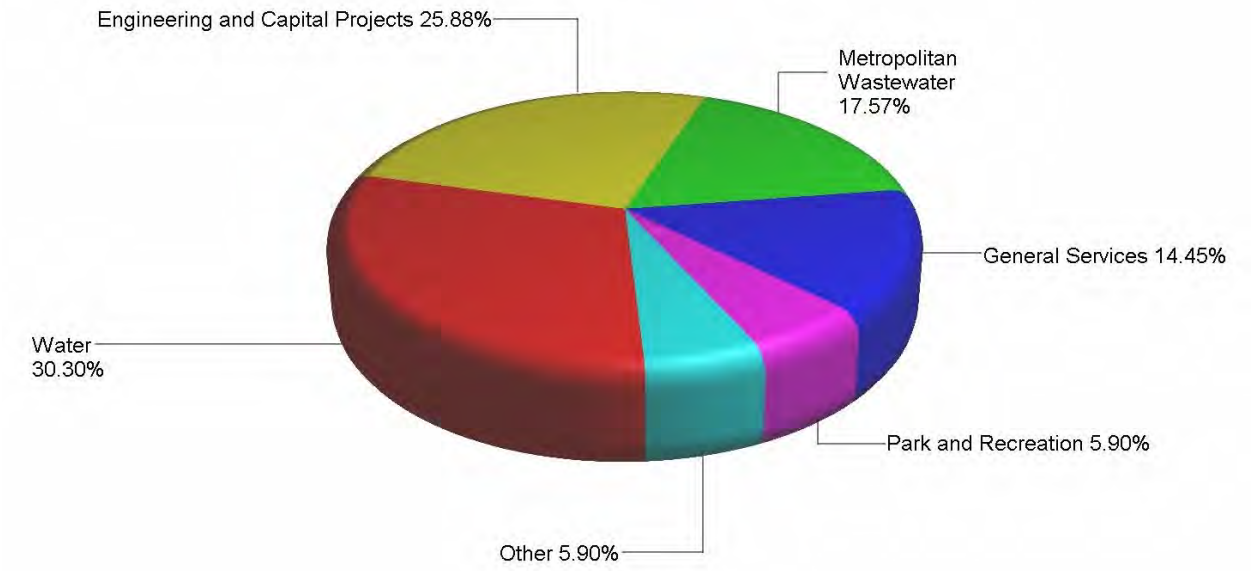
Fiscal Year 2009 Annual CIP Budget - $587.0 Million



Highlights of the Fiscal Year 2009 Annual CIP Budget by Department

For additional information on budgeted capital projects, please refer to the individual department sections in Volume III of the Fiscal Year 2009 Annual Budget.

Airports

The Department's Fiscal Year 2009 Annual CIP Budget is $2.4 million. Projects for Brown and Montgomery Fields are funded by a variety of sources, including revenue from leases, parking fees, landing fees, fuel flowage fees, and Federal Aviation Administrative (FAA) grants.

City Comptroller

The Department's Fiscal Year 2009 Annual CIP Budget is $6.8 million, all of which is for the Enterprise Resource Planning System (ERP).

City Planning and Community Investments

The Department's Fiscal Year 2009 Annual CIP Budget is $1.9 million. Downtown parking projects account for $1.5 million. The Chollas Lake South Branch Phase I Implementation project will receive $394,000 in state grants.

Engineering and Capital Projects

The Department's Fiscal Year 2009 Annual CIP Budget is $151.9 million. This includes $60.0 million from the Undergrounding Surcharge Fund for new projects for utilities undergrounding, City-owned street lighting and resurfacing of roadways impacted by the undergrounding of utilities and to augment funding for underground conversion projects associated with the California Public Utilities Commission Rule 20A,. In Fiscal Year 2009, approximately 24 miles of dry utilities will be placed underground. Other significant allocations of the Department's CIP Budget include:

- $11.0 million for ADA improvements
- $7.4 million for 43rd Street and Logan/National Avenue Intersection

- $5.0 million for State Route 163 and Friars Road
- $2.4 million for Otay Truck Route Widening Phase III
- $1.8 million for Aldine Drive and Fairmount Avenue – Slope Restoration
- $300,000 for First Avenue Bridge over Maple Canyon - Rehabilitation

Environmental Services
The Department's Fiscal Year 2009 Annual CIP Budget is $6.6 million. The major projects for Fiscal Year 2009 include:

- $1.8 million for Future Waste Management Disposal and Processing Facilities
- $1.5 million for South Miramar Landfill Slopes
- $1.0 million for South Chollas Landfill – Gas Upgrades
- $480,000 for West Miramar Phase II – Landfill Gas System

General Services
The Department's Fiscal Year 2009 Annual CIP Budget is $84.8 million. The significant allocations of the Department's CIP Budget are:

- $45.4 million for street resurfacing
- $31.8 million for City facilities improvements, including roof replacements and air conditioning and heating upgrades and replacements
- $7.5 million for sidewalk replacement and reconstruction

Metropolitan Wastewater
The Department's Fiscal Year 2009 Annual CIP Budget is $103.1 million. The funding for sewer projects is provided by the sewer rate increase which also supports private financing. The Department's CIP Budget includes the execution of Federal Consent Decree projects. The major projects for Fiscal Year 2009 include:

- $59.1 million for pipeline repair, replacement, and rehabilitation
- $19.5 million for repair and upgrade of pump stations
- $12.8 million for replacement of trunk sewers
- $8.1 million for repair and upgrade of treatment plants

Office of the CIO
The Department's Fiscal Year 2009 Annual CIP Budget is $3.3 million, all of which provides for ongoing master lease payments for the Public Safety Communications Project.

Park and Recreation
The Department's Fiscal Year 2009 Annual CIP Budget is $34.6 million. Park and recreation projects are funded by a variety of sources, including Facilities Benefit Assessment Fees, Park Development Fees, Development Impact Fees, State and federal grants, and City funds. Projects for Fiscal Year 2009 include: Balboa Park, Mission Bay Park and Mission Trails Regional Park improvements; play area upgrades; joint use fields; accessibility improvements; comfort stations; picnic shelters; sports field and security lighting; and new park development.

Storm Water
The Department's Fiscal Year 2009 Annual CIP Budget is $12.2 million, all of which is for storm drain repair, replacement and reconstruction.

Water

The Department's Fiscal Year 2009 Annual CIP Budget is $177.9 million and reflects the primary focus on continued funding for the upgrade and expansion of the water system. The funding for water projects is provided by the water rates which also supports financing for the projects. The Department's CIP Budget supports the infrastructure for a reliable water supply and includes projects contained in the Compliance Order from the California Department of Public Health. These projects will meet the requirements of the federal Safe Drinking Act and provide for the needed rehabilitation of aging infrastructure. The following are major projects planned for Fiscal Year 2009:

- $44.0 million for Miramar Water Treatment Plant – Upgrade and Expansion
- $41.6 million for water main replacements
- $36.9 million for Alvarado Water Treatment Plant – Upgrade and Expansion
- $9.3 million for Otay Water Treatment Plant – Upgrade and Expansion
- $8.6 million for Otay Second Pipeline Improvements
- $5.2 million for Rancho Peñasquitos Pump Station
- $2.2 million for the North City Reclamation System
- $1.9 million for security upgrades

Future Outlook for the City's CIP

The Fiscal Year 2009 Annual CIP Budget increased by $95.3 million or 19.4 percent over Fiscal Year 2008. The Mayor is committed to funding ADA improvements and deferred maintenance capital projects for City facilities and other City infrastructure. The CIP Budget identifies over $688.2 million of funding for these capital needs through Fiscal Year 2013.

A CIP prioritization policy (Council Policy 800-14) was adopted for transportation projects in Fiscal Year 2007. Currently, approximately 80 percent of existing transportation projects has been scored in accordance with the detailed requirements in the Council Policy. It is anticipated that all transportation projects will be scored and prioritized by the middle of Fiscal Year 2009, allowing for the use of this prioritization in determining transportation project funding for the Fiscal Year 2010 CIP Budget.

Council Policy 800-14 was revised during Fiscal Year 2008 to incorporate the prioritization of all capital projects. The scoring and prioritizing of all non-transportation CIP projects will require about two years.

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In order to showcase those projects that are funded and have work in progress, the Fiscal Year 2009 Annual Capital Improvements Program (CIP) Budget incorporates project pages for projects with funding encumbered or expended, continuing appropriations, or budget appropriations in the budget year. The CIP currently incorporates 11 fiscal years of data; however, there are many projects that are not scheduled to begin for several years. Many of these projects will undergo dramatic changes in scope before they begin, thus rendering schedule and cost data in the project pages obsolete. In addition, projects with no funding identified are listed in the departments' Unfunded Needs List.

CIP Schedule X shows a one-line summary of every current and future project, through Fiscal Year 2019, in the planned CIP. The projects are sorted by department and are shown sequentially by project number. Projects shown in bold have corresponding project pages, whereas those in regular font are future projects that will be published when the project is scheduled to begin.

Project Pages

The CIP project pages are designed to provide citizens and City officials with accurate and informative financial and logistical information for every CIP project currently in progress or scheduled for Fiscal Year 2009. A brief description of project page components is as follows.

Department and Improvement Type

The department listed is the operating department sponsoring the CIP project. Each department's CIP may be broken down into improvement types. Improvement types are a more specific manner of categorizing the kinds of improvement offered by each project. In the project pages, the improvement type is listed below the department name. In some cases, the improvement type may be the same as the department name. A few improvement types, such as Facilities, are used in several departments. Following is a list of improvement types found in the Fiscal Year 2009 Annual CIP Budget.

Improvement Types

Airports
Balboa Park
Bikeways
Centre City Development Corporation
Communications
Economic Development
Energy Program
Environmental Protection
Facilities
Fire
Golf Course
Library
Lifeguard Services
Mission Bay
Municipal Water
Other Parks
Police
QUALCOMM Stadium
Reclaimed Water
Refuse Disposal
Sewer - Metropolitan
Sewer - Municipal
Storm Drains and Flood Control
Storm Water Program
Streets and Bridges
Traffic Control

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Project Number and Title
The first two digits of the CIP number represent the project type. The next digits represent the assigned project number.

Project Types

11 Storm Drains – Storm Drains
12 Flood Control – Flood Control
13 Flood Control – Annual Allocations
20 Other Parks – Annual Allocations
21 Balboa Park
22 Mission Bay Park
25 Golf Course
29 Other Parks – Community Parks
31 Buildings and Land – Airports
32 Environmental Services – Refuse Disposal and Environmental Protection
33 Buildings and Land – Fire
34 Buildings and Land – Stadium
35 Buildings and Land – Libraries
36 Buildings and Land – Police
37 Buildings and Land – Miscellaneous Buildings
39 Buildings and Land – Economic Development and Redevelopment
40 Sewer – Mains and Trunk Sewers
41 Sewer – Pump Stations, Force Mains
42 Sewer – Treatment Plants, Labs and Disposal
44 Sewer – Existing
45 Sewer – Other
46 Sewer – Existing
52 Streets and Highways – Streets
53 Streets and Highways – Bridges
54 Streets and Highways – Pedestrian Bridges
58 Streets and Highways – Bikeways
59 Streets and Highways – Miscellaneous
61 Traffic Control – Street Lighting
62 Traffic Control – Traffic Signals
63 Traffic Control – Median Barriers, Miscellaneous
68 Traffic Control – Annual Allocations
70 Water – Mains and Transmission Pipelines
73 Water – Existing Facilities Improvements and Upgrades
74 Water – Storage, including Reservoirs and Standpipes
75 Water – Upgrades and Improvements to Other Water Facilities
92 Enterprise Resource Planning System

Council District
This lists the City Council District (1-8) in which a project is located. Projects that have a Citywide impact or are outside the City limits are so noted.

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Community Plan
This component lists affected Community Planning Area(s). Projects that have a Citywide impact or are outside the City limits are so noted.

Description
This component represents a brief statement explaining the scope and boundaries of a project as well as defining its outcome in the surrounding neighborhood(s).

Justification
This component explains why a project is needed and describes any legal requirements for the project, including State or federal mandates.

Operating Budget Effect
This component describes any ongoing operating expenses anticipated upon completion of a project. An operating budget effect table may be included to provide more information. The table indicates the fiscal year of the impact; if the completion date of the project is unknown, the fiscal year will be listed as TBD (to be determined). Operating budget effects are displayed in three categories in the table: operating costs are the expenses for operating the building, facility, park, or other infrastructure once it is opened; maintenance costs are the expenses for maintaining the new project; and other department are other expenses associated with the project that are not related to operating or maintaining the facility. Staffing refers to the number of full-time equivalent (FTE) positions required to operate and/or maintain the facility. The personnel expense (PE) represents the cost of positions or other personnel expense, and the non-personnel expense (NPE) represents other costs associated with ongoing operations and maintenance. The operating budget effect table shows the estimated net impact of the new or expanded facility or infrastructure on the operating budget.

Relationship to General and Community Plans
This component indicates whether a project is consistent with the affected community plan(s) and is in conformance with the City's Progress Guide and General Plan. Additional information can be found in the Community Planning section.

Scheduling
This component provides the anticipated project schedule and includes the year(s) when design, construction, and other phases are expected to begin and end.

Summary of Project Changes
This component provides a comparison between the Fiscal Year 2008 and 2009 Annual Budgets. Changes may have resulted from modifications to the project scope, City Council action (resolutions and/or ordinances), changes to a community's Public Facilities Financing Plan, updated total project cost estimates, and/or revised revenue sources.

Expenditures by Revenue Source
This component's table lists the amounts and sources of funding (revenue sources) for the project through Fiscal Year 2019. Not all projects will have funding for the entire projected time. Descriptions of common funding sources can be found in the Revenue Sources section.

Total Estimated Project Cost

Projects typically extend beyond a given fiscal year. The 11-year CIP presents the total estimated project cost since project inception, including expenditures, encumbrances, continuing appropriations, Fiscal Year 2009 Annual Budget and projections of expenses in outlying years. Any project, other than an annual allocation, that was initiated prior to the current fiscal year will have expenditures, encumbrances, and/or continuing appropriations. These projects may be budgeted for additional funding in Fiscal Year 2009, as well as in outlying years, depending upon project scheduling. Any project budgeted to begin during Fiscal Year 2009 will have a budget for that year as well as any outlying years, depending upon project scheduling. The total estimated project cost for annual allocation projects only includes the current budget year.

Expended and Encumbered - Projects initiated prior to Fiscal Year 2009 typically have costs and encumbrances. This is shown on the project page as expended and encumbered and includes all funds that have been expended in the project as well as any contractual or other obligations shown as encumbrances. Expended and encumbered is a cumulative amount since project inception.

Continuing Appropriations - Appropriated funding previously approved by Council but not yet expended or encumbered is reflected as continuing appropriation amounts. Continuing appropriations are a cumulative amount of unexpended and unencumbered appropriations since project inception.

Fiscal Year 2009 Budget - The Fiscal Year 2009 budget is the programmed expenditure for the project for the upcoming budget year. This budget amount is included in the annual appropriation ordinance, which gives the City the authority to expend from that capital improvement project. The annual appropriation ordinance also provides guidance regarding the administration of the CIP during the course of the fiscal year. Modifications to a project budget may occur during the course of the fiscal year through City Council action.

Outlying Fiscal Year Projected Cost Estimate - Projects that extend beyond Fiscal Year 2009 are projected based on project scheduling and funding availability. The City is not legally bound to any projections made in Fiscal Years 2010-2019 because they are not contained within the annual appropriation ordinance. Revisions and refinements of project scope, cost estimates, scheduling, and funding will affect the outlying year projections.

Capital Project Funding

In addition to traditional project funding, annual allocations, phased funding, and split funding methods are used in the CIP.

Annual Allocation - Annual allocations are programmed expenditures that allow the City to better plan for the expansion, renovation, relocation, or replacement of facilities and equipment that have reached or exceeded their anticipated service life; provide for emergency and accelerated construction needs; and provide for capital improvement project contingency needs. Annual allocations have many component

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tasks which are typically completed on an annual basis. Funding in annual allocation projects does not carry forward from year-to-year. Any amount not allocated to a component task is returned to the contributing fund. This type of financial planning has allowed the City to better address State and federal standards and provide for implementation of City Council policies, such as traffic light and streetlight construction and replacement.

Phased Funding - Phased funding is a means by which large projects may be budgeted, appropriated, and contracted for in an efficient manner that maximizes the City's use of available funds. This method of funding allows the contract or project to be broken down into clearly defined portions, or phases, to fund on a contingent basis. A single large project may be considered as a series of component tasks and contracted for by phase, making pursuit of each phase contingent on the availability of funds.

Split Funding - Split funding is a method by which two different revenue sources are used to fund a capital project on a percentage basis. This approach is most commonly used in Water, Metropolitan Wastewater, and Real Estate Assets - Airports projects to differentiate revenue sources that are frequently used for projects within these programs.

Work Codes

Work codes are required in projects, except annual allocations, to identify the type of expenditure.

A	Apparatus, including fire engines and trucks
C	Construction costs, including construction, demolition, and project management
D	Design, including environmental analysis, project engineering and related costs
F	Furnishings for a completed new facility, such as furniture, modular equipment
L	Land acquisition
M	Mitigation for impacts to construction site
P	Preliminary design for a project prior to initial construction
R	Reimbursement to various entities or funds
B	Library books for proposed branch libraries
T	Telecommunications equipment such as telephones, computers, IT infrastructure
S	Reserve payments for future
I	Interest payments
Y	Debt payment for financed projects

Contact Information

This provides the contact person for the project including name, email address, and phone number. If a specific person has not been identified in connection with a project, a generic contact name is provided instead.

Unfunded Needs List

The Unfunded Needs List for each department provides a concise list of projects that are partially funded or not funded in the Fiscal Year 2009 Annual Budget. This list provides the project number, title, amount of funding required for the project to be initiated in Fiscal Year

2010, and the amount of funding required for the project to continue or be completed in Fiscal Years 2011 through 2019. If a project has a project sheet and also appears in the Unfunded Needs List, the amount of funding required will match the Unidentified Funding line in the Expenditures by Revenue Source table on the project page.

Financial Summary - Schedules

The schedules summarize the funding sources and spending areas of the CIP. These are presented in the Financial Summaries - Schedules section.

Schedule VIII: Capital Improvements Program by Revenue Source
This schedule displays expended and/or encumbered funds, continuing appropriations, this fiscal year's budget, and ten years of projected expenditures by the revenue sources utilized.

Schedule IX: Capital Improvements Program by Improvement Type
This schedule displays expended and/or encumbered funds, continuing appropriations, this fiscal year's budget, and ten years of projected expenditures by department and improvement type.

Schedule X: Capital Improvement Project by Department
This schedule displays all projects that have expended/encumbered, continuing appropriations, or budgets in any fiscal year from 2009 to 2019. Projects are ordered by department and sequentially by project number. Projects in bold have a project page. For specific project pages, refer to the Index by Number or Index by Project Title.

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The Capital Improvements Program (CIP) uses a variety of revenue sources to fund projects. This section outlines some of the more common revenue sources used in the CIP. The CIP revenue source codes used in the project pages are listed at the end of this section.

Capital Outlay
Capital Outlay Funds are used exclusively for the acquisition, construction, and completion of permanent public improvements or real property; replacement or reconstruction of public facilities; and other improvements of a permanent character. Repair or maintenance expenditures cannot be made from the Capital Outlay Funds. Revenue for the Capital Outlay Funds is derived primarily from the sale of City-owned property but may also come from other sources per Section 77 of the San Diego City Charter.

City General Fund
Some allocations to the CIP budget are budgeted within the operating budget of General Fund departments.

Community Development Block Grants (CDBG)
Community Development Block Grant (CDBG) funding is programmed in accordance with Council Policy 700-2 (amended February 11, 2008). CIP priorities are developed irrespective of whether or not CDBG funding is to be received by the City. CDBG funding is to be used to supplement the City's CIP program and not as a substitute for other City funding. In addition, certain projects have allocations of Housing and Urban Development Section 108 loan funding. These loans are received during the fiscal year, and they are paid back in anticipation of future Community Development Block Grant receipts.

Development Impact Fees (DIF)
Within urbanized communities that are near buildout, Development Impact Fees (DIF) are collected to mitigate the impact of new development through provision of a portion of the financing needed for identified public facilities and to maintain existing levels of service for that community. Development Impact Fees levied in Planned Urbanizing Areas are known as Planned Urbanizing Development Impact Fees (PDIF).

Enterprise Funds
Enterprise funds account for specific services that are funded directly by fees and charges to users. These include the services provided by the Water, Metropolitan Wastewater, Development Services, Environmental Services Departments, and Airports and Golf Course operations. These funds are intended to be fully self-supporting and are not typically subsidized by any general revenue or taxes. Within each enterprise fund, budgets are developed which are sufficient to fund current year operations and maintenance expenses, as well as provide for current and future years' upgrade, replacement, and expansion-related capital construction requirements.

Enterprise fund budgets typically provide for the accumulation of revenues over several years to fund major capital projects or stabilize fees and charges. Current and anticipated user charges and other revenue streams are analyzed to determine whether they are sufficient to meet proposed funding requirements; if not, adjustments are required. Adjustments may take

the form of rate increases, changes in anticipated use of debt, operating budget reductions, and/or capital budget reductions or rescheduling.

Facilities Benefit Assessment
A Facilities Benefit Assessment (FBA) provides 100 percent of funds for public facilities projects that service a designated area of benefit and are identified in the Public Facilities Financing Plan (PFFP). The dollar amount of the assessment is based upon the cost of each public facility equitably distributed over a designated area of benefit in the community planning area. Liens are recorded with the County Assessor's Office.

At the time of building permit issuance, property being developed is assessed an amount determined by the type and size of the development for the permit to be issued. Monies collected are placed in a City revenue account, used solely for those major public facilities shown in the financing plan for the area of benefit. The same timing for collection of fees applies to both Facilities Benefit Assessments and to Development Impact Fees.

Gas Tax
The Gas Tax Fund is the result of a combination of laws that tax the use of gasoline. The current total tax on fuel is .18 cents per gallon. The City's share of Gas Tax revenue is based on a formula using vehicle registration, assessed valuation, and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of needed facilities within the public rights-of-way.

Grants and Reimbursements
Some projects are entirely or partially funded by grants and reimbursements from the State and federal government and other agencies. The receipts of certain grants and reimbursements follow the award of contracts; therefore, City funding is programmed for front-end financing of the total costs. Grant funding includes State and federal grants and grants from proceeds from State bond issuances. Grant funding sources include Congestion Mitigation Air Quality (CMAQ), Highway Bridge Replacement and Repair (HBRR), State and Local Partnership (S/L), Surface Transportation Program (STP), and Proposition 14/State Library Bond Act.

Infrastructure Improvement Funds
The Infrastructure Improvement Funds (one each for the Mayor and eight Council Districts) were established as part of the Fiscal Year 2002 Annual Budget. Funding is appropriated in various capital improvement projects for major maintenance of streetlights, sidewalks, traffic signals, libraries, parks and recreation facilities, roadways, or other purposes as identified by the Mayor or individual Council District.

Private Contributions and Donations
Projects may be funded by contributions and/or donations from private sources, such as residents, developers, private organizations, and businesses. Contributions by developers and vendors may be reimbursed by City funds in future years.

Public/Private Partnerships
The City encourages the private sector to match City contributions to various capital improvement projects.

QUALCOMM Stadium
QUALCOMM Stadium, built in 1967, has hosted many entertainment and sporting events. The Stadium Operating Fund is based on receipts from these events.

Storm Drain
Storm Drain fees were implemented by the City in 1990 and are included in the water and sewer utility bills. The revenue collected is expended for operation and maintenance of storm drains; construction of capital projects; and the general management of the storm drain system, including monitoring the system for silt, toxic material, and related pollutants.

Transient Occupancy Tax
Transient Occupancy Tax (TOT) is a tax levied on the hotel/motel room rent of visitors staying in San Diego for less than one month. The TOT rate is 10.5 percent. The equivalent of 5.5 of the 10.5 cents of TOT collected is allocated directly to the General Fund for general government-related purposes. An amount equivalent to 5.0 cents of TOT is allocated for various promotional and other purposes, as designated by the Municipal Code, through the Special Promotional Programs budget. Eligible organizations may submit TOT funding requests annually.

TransNet
The initial San Diego Transportation Improvement Program (TransNet), approved in 1987, resulted in a .5 cent increase to the local sales tax. TransNet funds go toward countywide traffic congestion relief and transportation improvements. In November 2004, voters approved a 40-year extension of TransNet (TransNet Extension Congestion Relief) which will continue the .5 cent sales tax through 2048. TransNet includes a Maintenance of Effort Provision (MOE) to guarantee that the City spends a certain amount of discretionary funds on the maintenance and improvement of the public right-of-way.

The City utilizes TransNet cash for projects as much as possible in an attempt to minimize the issuance of bonds due to the high costs associated with debt service. In an attempt to further minimize debt service costs, the issuance of TransNet Commercial Paper is utilized when feasible. TransNet Commercial Paper is a borrowing tool used to raise cash needed to cover cash-flow deficits and is generally viewed as a lower-cost alternative to bank loans. TransNet Commercial Paper funding gives the City an opportunity to build projects and make improvements now versus waiting until sufficient cash is accumulated. This also allows the City to build projects at current costs rather than escalated costs in the future. Because TransNet funding is projected to be available in future years, the issuance of TransNet Commercial Paper will not negatively impact other transportation projects.

TransNet Infrastructure Funds
The TransNet Infrastructure Funds (one each for the Mayor and eight Council Districts) were established as a result of the Fiscal Year 2003 budget deliberations. Funding is appropriated in various capital improvement projects for major maintenance of streetlights, sidewalks,

traffic signals, roadways, or other TransNet-eligible projects as identified by the Mayor or individual Council District.

TransNet – Other Funding
Some TransNet funding is restricted to specific uses. Some of the restricted funding is used for projects involving bikeways, the Walkable Communities Demonstration Program, older communities, and livable neighborhoods.

Unidentified Funding
Some projects may have funding identified for the budget fiscal year or prior years but none identified in the outlying fiscal years. These projects display an "unidentified funding" revenue source in the project pages. Each project with an unidentified amount is summarized in each department's Unfunded Needs List.

Revenue Source Codes
The Expenditures by Revenue Source Table on each project page uses a coding system to identify funding and revenue sources. This table provides a brief description of each source and detail tag.

Revenue Source/Tag		Fund	Revenue Source/Tag Title
ANTN P&R		010150	Antenna Lease Revenue - Park and Recreation
ARPRT	AS	010511	Airports Speed Capital Improvement Projects Fund
ARPRT	BF	010510	Airports - Brown Field
ARPRT	MF	010520	Airports - Montgomery Field
ASSESS	MC	702341	Mid City MAD Capital Improvement Fund
ASSESS	NP	702491	North Park MAD Capital Improvement Fund
ASSESS	TA	702591	Talmadge MAD Capital Improvement Fund
BENJ		067014	Benjamin Trust Fund
CAPOTH		302453	Capital Outlay Fund/Other
CAPOUT		030245	Capital Outlay Fund/Sales Tax
CDBG		018205	Community Development Block Grants
CDBG		018502	Community Development Block Grants
CDBG		018535	Community Development Block Grants
CDBG		018536	Community Development Block Grants
CDBG		018537	Community Development Block Grants
CDBG		018538	Community Development Block Grants
CDBG		018539	Community Development Block Grants
CDBG		018540	Community Development Block Grants
CITYGF		630221	Contributions From 100 Fund
CMAQ	15	038687	Congestion Mitigation Air Quality - State Route/Interstate 15 corridor
CMAQ	93	038693	Congestion Mitigation Air Quality - Coastal Rail Trail
CMAQ	DH	038740	CMAQ – Del Mar Heights Road Interconnect
CMAQ	NR	038741	Navajo Road Interconnect
CMAQ	SR	038601	Congestion Mitigation Air Quality - State Route 905 Environmental Study
CMPR		030306	TransNet Commercial Paper

Revenue Source/Tag		Fund	Revenue Source/Tag Title
CMPR	CP	030313	TransNet Ext/Commercial Paper
COP	1A	630231	Certificates of Participation 1A - RFD 1996B Surety Policy
CRA		010227	Contribution to Redevelopment Agency
DEV	56	010515	State Route 56 Participation Agreement
DEV	BM	392190	Black Mountain Ranch Developer Agreement
DEV	DF	000014	Subdivider
DEV	EC	000014	El Camino Real Developer/Fairbanks Country Club and Via De La Valle/Flowerhill
DEV	HB	010571	Habitat Acquisition Fund
DEV	MC	392201	Mission City Parkway Bridge over the San Diego River – Developer Contribution
DEV	OM	000014	Otay Mesa Developer - Traffic Signals
DEV	PE	392044	Pv Est-Other P & R Facilities
DEV	RI	000029	Redevelopment Imperial Ave Lights
DEV	TR	010608	Torrey Reserve Gateway Developer
DEV	WF	392161	Wuest - Fire Station
DEVADV	DA	000018	Developer Advance
DIF	02	079521	Clairemont Mesa Development Impact Fees
DIF	03	079513	Centre City Development Impact Fees
DIF	04	079501	Golden Hill Development Impact Fees
DIF	05	079514	La Jolla/La Jolla Shores Development Impact Fees
DIF	07	079503	Linda Vista Development Impact Fees
DIF	08	079504	Mid-City Development Impact Fees
DIF	09	079505	Midway/Pacific Highway Development Impact Fees
DIF	10	079522	Mission Beach Development Impact Fees
DIF	11	079529	Mission Valley Development Impact Fees
DIF	12	079506	Navajo Development Impact Fees
DIF	13	079502	North Park Development Impact Fees
DIF	14	079516	Ocean Beach Development Impact Fees
DIF	15	079523	Old San Diego Development Impact Fees
DIF	16	079517	Otay Mesa/Nestor Development Impact Fees
DIF	17	079507	Pacific Beach Development Impact Fees
DIF	18	079530	Kearny Mesa Development Impact Fees
DIF	19	079508	Peninsula Development Impact Fees
DIF	20	079518	San Ysidro/Tia Juana River Valley Development Impact Fees
DIF	23	079509	Skyline/Paradise Hills Development Impact Fees
DIF	24	079511	Southeastern San Diego Development Impact Fees
DIF	27	079527	Torrey Pines Development Impact Fees
DIF	28	079528	University City South Development Impact Fees
DIF	29	079512	Uptown Development Impact Fees
DIF	DF	079500	Development Impact Fees
DONATN	MS	010597	Mesa Shopping Center - Oak Trees
DONATN	RD	010259	Redevelopment Agency Donation
DONATN	SC	067031	San Carlos Branch Library

Capital Improvements Program
Revenue Sources

Revenue Source/Tag		Fund	Revenue Source/Tag Title
DVSRV		041300	Development Services Enterprise Fund
EGF	50	010505	Environmental Growth Fund
EGF	51	105051	Environmental Growth Fund
EGF	52	105052	Environmental Growth Fund
ENTFND		041201	Environmental Services - Refuse Disposal Fund
EQUIP		050030	General Services/Equipment Division Operating Fund
FBA	01	079006	Mira Mesa Facilities Benefit Assessment
FBA	02	079002	Carmel Valley North Facilities Benefit Assessment
FBA	03	079001	University City Facilities Benefit Assessment
FBA	04	079004	Rancho Penasquitos Facilities Benefit Assessment
FBA	05	079003	Sabre Springs Facilities Benefit Assessment
FBA	06	079007	Scripps Miramar Ranch Facilities Benefit Assessment
FBA	08	079008	Carmel Valley South Facilities Benefit Assessment
FBA	09	079010	Del Mar Mesa Facilities Benefit Assessment
FBA	10	079012	Black Mountain Ranch Facilities Benefit Assessment
FBA	11	079011	Pacific Highlands Ranch Facilities Benefit Assessment
FBA	13	079013	Eastern Subarea of Otay Mesa Facilities Benefit Assessment
FBA	14	079014	Western Subarea of Otay Mesa Facilities Benefit Assessment
FBA	16	079016	Rancho Encantada Facilities Benefit Assessment
FBA	17	079015	Torrey Highlands FBA
FBA	DF	000018	Facilities Benefit Assessment - default
FDGRNT	02	038609	Transportation Efficiency Act for the 21st Century Grant-Mission Beach Boardwalk
FDGRNT	5C	038521	I5/SR56 N Connector-FED CBI
FDGRNT	5D	038522	I5/SR56 N Connector-FED Demo
FDGRNT	BR	000005	Federal Grant - Economic Development Admin for Border Infrastructure Study
FDGRNT	CH	019289	California Historic Preservation Fund
FDGRNT	07	018543	Community Dev Block Grant 07
FDGRNT	CL	018551	Federal Grant - EDI - SP Coastal Low Flow Drain
FDGRNT	DF	000005	Federal Grant
FDGRNT	EC	038606	Federal Grant - El Cajon Boulevard Median Enhancement
FDGRNT	FA	038523	Fairmount Ave Realigment Fam - Fed
FDGRNT	ST	038958	Federal Grant - STAG - Coast Low Flow Storm Drain
FDGRNT	TR	038289	Te Res Med City Urban Trails
FDGRNT	US	038059	Federal Grant - Underground Storage Tanks Cleanup
FEMA		030330	Federal Emergency Management Administration
GASTAX	01	030219	Gas Tax
GCEF	BP	041401	Golf Course Enterprise Fund - Balboa Park
GCEF	TP	041402	Golf Course Enterprise Fund - Torrey Pines
GCEF		041403	Golf Course Enterprise Fund
GSFIFD		010503	Facilities Improvement Fund
HBRR	DF	038700	Highway Bridge Replacement and Repair Fund - Default

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Revenue Source/Tag		Fund	Revenue Source/Tag Title
HBRR	EC	038728	Highway Bridge Replacement and Repair Fund - El Camino Bridge over San Dieguito
HBRR	FA	038701	Highway Bridge Replacement and Repair Fund - First Avenue Bridge
HBRR	GS	038703	Highway Bridge Replacement and Repair Fund - Georgia Street Bridge
HBRR	HN	038714	HBRR - North Harbor Dr Over Navy Estuary Bridge
HBRR	MS	038724	Highway Bridge Replacement and Repair - West Mission Bay Dr Bridge over SD River
HBRR	NS	038734	Highway Bridge Replacement and Repair Fund - N Torrey Pines Rd over Penasquitos
HBRR	WM	038718	HBRR - West Mission Bay Dr Over Mission Bay Channel Bridge
HUD108	DI	018518	Housing and Urban Development (HUD) Section 108 Loan - Days Inn Hotel
HUD108	LH	000019	Housing and Urban Development (HUD) Section 108 Loan – Logan Heights Library
HUD108	MC	000019	Housing and Urban Development (HUD) Section 108 Loan - Mid-City Area
HUD108	MC	018521	Housing and Urban Development (HUD) Section 108 Loan - Mid-City Area
HUD108	ML	018506	Martin Luther King, Jr. Community Park - Senior Center
HUD108	OB	000019	Housing and Urban Development (HUD) Section 108 Loan – Ocean Beach Library
IDF		030248	Capital Outlay - Industrial Development Fund
LN-ENF		030304	Livable Neighborhood/Economic Need Fund
LTF	00	390063	Local Transportation Fund - SANDAG Claim (Fiscal Year 2000)
LTF	01	390064	LTF-SANDAG Claim (FY01)
LTF	02	390065	Local Transportation Fund - SANDAG Claim (Fiscal Year 2002)
LTF	03	390066	Local Transportation Fund - SANDAG Claim (Fiscal Year 2003)
LTF	05	390068	TDA-Bike Lane SANDAG Claim (FY05)
LTF	94	390057	Local Transportation Fund - SANDAG Claim (Fiscal Year 1994)
LTF	LT	039005	LTF - Bicycle Lane State Grant
MBR	RP	010518	Regional Parks Improvements Fund
MISTR		010580	Mission Trails Regional Park
MTDB		000025	Metropolitan Transit Development Board
NCF		010225	New Convention Facility
OCITY	AL	050066	Citywide D.P. A List Project
OCITY	CU	392142	CURRY - Library
OCITY	IN	010529	Infrastructure Improvements Fund
OCITY	IT	050064	Information Technology Fund
OCITY	LB	102216	TOT Interim Funding for Library System

Capital Improvements Program
Revenue Sources

Revenue Source/Tag		Fund	Revenue Source/Tag Title
OCITY	MC	392130	MCCRINK - Recreation Bldg
OCITY	MN	392132	MCCRINK - Library
OCITY	MR	392123	MRN – Recreational Park/Open Space
OCITY	RP	102341	Regional Parks Infrastructure Fund
OCITY	SL	392112	Sec 1st Library
OCITY	TH	010249	Transitional Housing for Homeless Special Revenue Fund
OLDCOM		030305	Older Community Fund (40 Years)
OTHER	CC	099030	Centre City Development Corporation - Contributions
OTHER	DF	000006	Other – Funding
OTHER	EC	010231	Energy Conservation Program Fund
OTHER	F5	038030	First Five Comm Library Grant
OTHER	MF	010502	Mission Bay Improvements Fund
OTHER	MW	038241	Language Academy/Montezuma Elementary School – Joint Use Improvements
OTHER	NP	010272	NP-Landscape & Lightning Proj
OTHER	OB	010575	Ocean Beach Pier Concessions
OTHER	PD	070303	Parking Meter Dist Uptown
OTHER	PM	703001	Parking Meter District - Captial Improvements Program
OTHER	RI	070240	First SD River Improvements Project
OTHER	SC	063034	Sunset Cliffs Natural Park
OTHER	SL	010232	Energy Upgrade - California Energy Commission Loan Program
OTHER		500711	Other Funding
P/P		010365	Public/Private Partnership
PABIKE		030301	Proposition A Bike Ways
PDIF	02	039051	Fairbanks Ranch Country Club Planned Urbanizing Area Development Impact Fee
PDIF	04	039056	Rancho Bernardo Planned Urbanizing Area Development Impact Fee
PDIF	06	039062	Otay Mesa - Eastern Area Planned Urbanizing Area Development Impact Fee
PDIF	09	039067	Otay Mesa - Western Area Planned Urbanizing Area Development Impact Fee
PDIF	11	039069	Torrey Highlands (Subarea 4) Planned Urbanizing Area Development Impact Fee
PDIF	12	039063	Sorrento Hills Planned Urbanizing Area Development Impact Fee
PDIF	14	390662	Subarea 2 Planned Urbanizing Area Development Impact Fee
PDIF	DF	000017	Planned Urbanizing Area Development Impact Fee – Default
PET		010596	Penasquitos East Trust Fund
PRIV		063022	Private Contributions
PRIV	DN	063022	Private Donations - Default
PRIV	FP	999995	Library Financing Plan
PRIVR		000003	Private - Reimbursement

Revenue Source/Tag		Fund	Revenue Source/Tag Title
PRKBD	02	038223	2002 Bond Resources Per Capita Allocation
PRKBD	CA	038210	Balboa Park Historical Project California Tower
PRKBD	DP	038212	Balboa Park Historical Project Casa Del Prado
PRKBD	MA	038211	Balboa Park Historical Project Museum of Art
PRKBD	VE	038213	Balboa Park Historical Project Veterans Memorial Garden
PRKDIF	MC	039094	Mid-City Park Development Impact Fee
PRKDIF	PE	039085	Penasquitos East Park Development Impact Fee
PRKDIF	PN	039095	Park Northeast Park Development Impact Fee
PRKFEE	DA	012000	Park Fees - Park and Recreation Building Permit Fee District A
PRKFEE	DS	014000	Park Fees - Park and Recreation Building Permit Fee District C
PRKFEE	DT	000015	PRKFEE - Park Fee Default
PRKFEE	MO	011720	PRKFEE - Montgomery Waller Major District
PRKFEE	PN	011140	Park Fees - Penasquitos North Major District
PRKFEE	SC	011360	PRKFEE - San Carlos Major District
PRKFEE	SM	011230	Park Fees - Scripps Miramar Major District
RECYCL		041210	Recycling Fund
REDEV		098000	Redevelopment Agency
REVBND	01	092110	PFFA - Fire and Lifeguard Facilities 2002 Bond Issuance for Construction
REVBND	GS	000027	Bond Revenue – General Services
S/L	C8	038818	State/Local Partnership - Cycle 8
SANDAG	03	000026	San Diego Association of Governments Allocation for Bikeways - Fiscal Year 2003
SANDAG	MC	030316	TransNet Major Corridor
SCRIPPS		039302	Scripps/Miramar Traffic
SEDC	CC	010267	SD-RDA Contrib to CIP
SEWER-E		041506	Sewer Expansion
SEWER-E		041508	Sewer Expansion
SEWER-R		010525	Sewer Replacement
SEWER-R		041506	Sewer Replacement
SEWER-R		041508	Sewer Replacement
SMF		010507	Sludge Mitigation Fund
SPRING		039303	Spring Canyon Improvement
ST	DF	000020	State Reimbursement
STAD		010332	Qualcomm Stadium Fund
STATE	01	038101	State Grant - Rancho Bernardo Soccer Fields Lighting
STATE	08	038118	North Chollas Community Park
STATE	15	038040	Interstate 15/40th Street Urban Forestry
STATE	1B	000028	Prop 1B - default
STATE	44	038144	North Chollas Community Park Phase II - Roberti-Z'Berg Harris State Grant Fund
STATE	52	038314	Tecolote Nature Center - Per Capita Fund (Fiscal Year 2002)

Capital Improvements Program
Revenue Sources

Revenue Source/Tag		Fund	Revenue Source/Tag Title
STATE	60	038160	Pershing Elementary Joint Use - Per Capita Fund (Fiscal Year 2002)
STATE	70	038170	Capehart Open Space Park - Per Capita Fund (Fiscal Year 2002)
STATE	87	038978	State Routes 209 and 274 Caltrans Cooperative Agreement State Grant
STATE	AB	030307	Assembly Bill 2928 Fund/Congestion Mitigation Relief Fund
STATE	BD	038260	Mlk Co Pk Rec Ctr Roof 02BDS
STATE	BG	038251	Kit Carson Elem Joint Use Field
STATE	BP	039006	OTS Bike/Ped Safety Education
STATE	CL	038263	Central Avenue Acquisition
STATE	CR	038261	Mlk Co Pk Rec Ctr Roof RZH
STATE	CY	038341	38th St Cyn Park Dev Fed LWCF
STATE	DE	038264	39th Street Park Dev
STATE	DL	038062	Park de la Cruz/38th Street Canyon Park
STATE	EG	038077	Encanto Community Park - General Development Plan
STATE	EP	018871	Teen Seat Belt Education Program
STATE	EW	038331	East Elliott Wildlife Conserv
STATE	FR	030380	Fire Station #22 State Grant
STATE	H2	038262	Park De La Cruz NP PH2
STATE	HG	038250	Kit Carson Elem Joint Use Field
STATE	HM	038097	Highway Mitigation (PTB 00)
STATE	L1	038242	La Mirada Elem School Joint Use
STATE	MD	038230	Old Mission Dam Preservation
STATE	ME	038330	MSCP-East Elliott (WCB)
STATE	MP	038227	Memorial Pool Deck RZH02BDS
STATE	N1	038308	Del Mar Mesa/Normal Heights Park Acquisition - 2001 Grant
STATE	N2	038309	Del Mar Mesa/Normal Heights Park Acquisition - 2002 Grant
STATE	N3	038116	La Mirada Elementary School Joint-Use State Grant
STATE	NA	038963	Nobel Drive Extension (Min A)
STATE	ND	038962	Nobel Drive Extension (STRIP)
STATE	NH	038854	STATE - North Harbor o/Navy Estuary
STATE	NI	038307	Del Mar Mesa/Normal Heights Acquisition State Grant
STATE	OT	038221	Otay Valley Park Stag/Trl05
STATE	PD	039032	Paradise Hills Revitalization
STATE	PE	038257	Vista Terrace Play Area Per Ca
STATE	RZ	038240	39th St Park Land Acquisition RZ
STATE	SC	038103	Santa Clara Point Boat Ramp
STATE	TP	038234	Teralta Park Dev RZH2002
STATE	TR	038288	Te Res MC Urban Trails
STATE	WC	038332	East Elliott Wildlife Conservation
STATE	WQ	038350	Rose and Tecolote Creek Water Quality Improvements State Grant

Revenue Source/Tag		Fund	Revenue Source/Tag Title
STATE	WM	038858	STATE – W. Mission Bay o/MB Channel
STATE	ZH	038258	Vista Terrace Play Area - RZH
STP	FA	038974	Surface Transportation Program - Fairmount Avenue/Federal Avenue
STP	MB	038605	Surface Transportation Program - Mission Beach Boardwalk
STP	MC	038610	Surface Transportation Program - Trans Efficiency Act Mid-City Transit Gateways
STP	P2	038981	Surface Transportation Program - State Route 163 and Friars Road
STRDIV		010440	Street Division Operating Fund
STRMDR		010508	Storm Drain Fund
SUBDIV	SD	000014	Developer Subdivider
TN-INF		030309	TransNet Infrastructure Fund
TNBOND		030302	TransNet Bonds
TOTAX	BP	102244	Balboa Park - Transient Occupancy Tax Capital Improvements Program
TOTAX	UG	038200	University Gardens TOT Lot 02PERCAP
TRANS		030300	TransNet Fund
TRANS	CR	030310	TransNet Ext/Congestion Relief
TRANS	AD	030312	TransNet Ext/Admin & Debt
TRANSP		030303	TransNet/Intermodal Surface Transportation Efficiency Act Funds
UNIDEN		999999	Unidentified Funding
UTILITY		030100	Utility Surcharge
WALK		030308	Walkable Communities Demonstration Program
WATER-E		041500	Water Expansion
WATER-R		041500	Water Replacement

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The City's General Plan

Planning is critical to assist a city in its evolution, as well as to protect the health, safety, and welfare of its residents. Recognizing this, the State of California requires each city to have a General Plan to guide its future and mandates through the Government Code that the plan be periodically updated to ensure relevance and utility. The City of San Diego adopted a comprehensive update to its *General Plan* on March 10th, 2008. The 2008 *General Plan* expresses a citywide long-range vision and provides a comprehensive policy framework for how the City should plan for projected growth and development, provide public services, address sustainability, and maintain the qualities that define San Diego over the next 20 to 30 years. Upon adoption of the 2008 *General Plan* the *1979 Progress Guide and General Plan* and *2002 Strategic Framework Element* were rescinded.

The 1979 *Progress Guide and General Plan's* basic goal was the "fostering of a physical environment in San Diego that will be most congenial to healthy human development." The plan established an encompassing framework of policies that addressed Citywide issues of growth management and development. In 2002, the City adopted the Strategic Framework Element of the General Plan, which set forth the City of Villages strategy and provided the framework for comprehensively updating the General Plan. The City of Villages strategy is to focus growth into mixed-use villages that are pedestrian-friendly districts of different scales, linked to the transit system. A "village" is a place where a mix of residential, commercial, employment and civic uses are present and integrated. The strategy draws upon the character and strengths of San Diego's natural environment, distinctive neighborhoods, commercial centers, institutions, and employment centers that together form the City as a whole.

The 2008 *General Plan* is comprised of an introductory Strategic Framework section and the following elements: Land Use and Community Planning; Mobility; Economic Prosperity; Public Facilities, Services and Safety; Urban Design; Recreation; Historic Preservation; Conservation; and Noise. The Housing Element update was adopted under separate cover in 2006. The City of Villages strategy was incorporated into the updated General Plan. The policies within each element of the General Plan were developed with the City of Villages strategy and ten guiding principles in mind. These principles are to achieve:

1. An open space network formed by parks, canyons, river valleys, habitats, beaches, and ocean;
2. Diverse residential communities formed by the open space network;
3. Compact and walkable mixed-use villages of different scales within communities;
4. Employment centers for a strong economy;
5. An integrated regional transportation network of walkways, bikeways, transit, roadways, and freeways that efficiently link communities and villages to each other and to employment centers;
6. High quality, affordable, and well-maintained public facilities to serve the City's population, workers, and visitors;
7. Historic districts and sites that respect our heritage;
8. Balanced communities that offer opportunities for all San Diegans and share citywide responsibilities;
9. A clean and sustainable environment; and,
10. A high aesthetic standard.

Capital Improvements Program
Community Planning

The Public Facilities, Services and Safety Element of the General Plan includes policies on the prioritization and provision of public facilities and services, evaluation of new growth, guidelines for implementing a financing strategy, and guidelines for the provision of specific facilities. The Element discusses City challenges including a public facilities deficit, and calls for facilities deficiencies to be remedied through diverse funding resources.

A General Plan Action Plan is currently being drafted to identify specific measures needed to implement the General Plan. Key implementation tools include: community plan and facilities financing plan updates, zoning and Land Development Code amendments, redevelopment plans, Capital Improvements Program projects, development permits, and, resource conservation and management plans.

Community Plans

The City's community plans contain additional detailed planning guidance, and are a part of the Land Use Element of the General Plan. Community plans establish specific recommendations and objectives in a given community for future land uses and public improvements. The community plan provides a long range physical development guideline for elected officials and citizens engaged in community development. Citizen involvement has been a long-standing concept in the City of San Diego. In the 1960s and 1970s, the City Council adopted policies that established and recognized community planning groups as formal mechanisms for community input in the decision making processes. Community planning groups provide citizens with an opportunity for involvement in advising the City Council, the Planning Commission, and other decision makers on development projects, community plan amendments, rezoning projects, and public facilities. The recommendations of the planning groups are integral components of the planning process, and are highly regarded by the City Council and staff.

The general and community plans are policy documents, which require regulatory tools and programs to help implement their goals and standards. The implementation tools for planning documents include the Municipal Code, the Multiple Species Conservation Program (MSCP), zoning, Neighborhood Code Compliance, facilities financing plans, and redevelopment plans. These regulations and programs help guide land use, development, and design.

CIP Conformance to the City's General Plan and Community Plans

This year's capital improvement projects were reviewed for conformance with the *1979 Progress Guide and General Plan* and 2002 *Strategic Framework Element,* as they were in progress prior to the *2008 General Plan* being adopted. The vast majority of capital improvement projects are consistent with the relevant community plan(s) and public facilities financing plans. Most projects are also in conformance with the City's *Progress Guide and General Plan (*including the *Strategic Framework Element*). Those few projects that are not consistent with the relevant community plan(s) or the City's *Progress Guide and General Plan* will include a community plan amendment as part of the approval process.

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Community Planning Areas



Capital Improvements Program
Community Planning

Community Planning Areas by Council District



CODE	Community Plan Title
BL	Barrio Logan
BMR	Black Mountain Ranch
BP	Balboa Park
CA	College Area
CC	Centre City
CM	Clairemont Mesa
CMR	Carmel Mountain Ranch
CV	Carmel Valley
DMM	Del Mar Mesa
EE	East Elliott
FCC	Fairbanks Country Club
GGH	Greater Golden Hill
GNP	Greater North Park
KM	Kearny Mesa
LJ	La Jolla
LPC	Los Penasquitos Canyon
LV	Linda Vista
CH	Mid-City:City Heights
EA	Mid-City:Eastern Area
KT	Mid-City:Kensington-Talmadge
NH	Mid-City:Normal Heights
MB	Mission Beach
MBP	Mission Bay Park
MM	Mira Mesa
MPH	Midway-Pacific Highway
MRN	Miramar Ranch North
MV	Mission Valley
NAV	Navajo
NUC	University
OB	Ocean Beach
OM	Otay Mesa
OMN	Otay Mesa-Nestor
OSD	Old San Diego
PB	Pacific Beach
PEN	Peninsula
PHR	Pacific Highlands Ranch
RB	Rancho Bernardo
RE	Rancho Encantada
RP	Rancho Penasquitos
SM	Serra Mesa
SMR	Scripps Miramar Ranch
SPH	Skyline-Paradise Hills
SPV	San Pasqual Valley
SS	Sabre Springs
EN	Encanto Neighborhoods*
SSD	Southeastern San Diego*
SY	San Ysidro
TH	Torrey Highlands
THS	Torrey Hills**
TIR	Tierrasanta
TP	Torrey Pines
TRV	Tijuana River Valley
UPT	Uptown
V V	Via De La Valle

*Southeastern San Diego
**Formerly Sorrento Hills

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Community Planning Areas and Policing Neighborhoods

The City of San Diego has several neighborhood policing areas. Each community planning area consists of one or more neighborhoods under a Police Service Area. The following list shows the neighborhoods sorted by community planning area. Some policing neighborhoods extend beyond a single community planning area; in these cases, the neighborhood is listed more than once.

Balboa Park (BP)
- Balboa Park

Barrio Logan (BL)
- Barrio Logan

Black Mountain Ranch (BMR)
- Black Mountain

Carmel Mountain Ranch (CMR)
- Carmel Mountain
- Rancho Bernardo

Carmel Valley (CV)
- Carmel Valley

Centre City (CC)
- Barrio Logan
- Core-Columbia
- Cortez
- East Village
- Gaslamp
- Harborview
- Horton Plaza
- Little Italy
- Marina
- Park West

Clairemont Mesa (CM)
- Bay Ho
- Bay Park
- Clairemont Mesa East
- Clairemont Mesa West
- North Clairemont

College Area (CA)
- College Area East
- College Area West
- Talmadge

Del Mar Mesa (DMM)
- Carmel Valley
- Torrey Highlands

East Elliott (EE)
- Tierrasanta

Fairbanks Country Club (FCC)
- North City

Greater Golden Hill (GGH)
- Golden Hill
- South Park

Greater North Park (GNP)
- Burlingame
- South Park
- North Park
- University Heights

Kearny Mesa (KM)
- Kearny Mesa
- Serra Mesa

La Jolla (LJ)
- La Jolla
- Pacific Beach
- Torrey Pines

Linda Vista (LV)
- Linda Vista
- Morena

Mid-City (MC)
- Adams North
- Azalea/Hollywood Park
- Castle
- Cherokee Point
- Chollas Creek
- Colina del Sol
- Corridor
- Darnall
- El Cerrito
- Fairmount Park
- Fairmount Village
- Fox Canyon
- Islenair
- Kensington
- Normal Heights
- Oak Park
- Ridgeview/Webster
- Rolando
- Swan Canyon
- Talmadge
- Teralta East

Mid-City (MC) (continued)
- Teralta West

Midway/Pacific Highway (MPH)
- Midway District
- Mission Hills
- Point Loma Heights

Miramar Ranch North (MRN)
- Miramar Ranch North

Mira Mesa (MM)
- Miramar
- Mira Mesa
- Sorrento Valley

Mission Bay Park (MBP)
- Mission Beach
- Ocean Beach

Mission Beach (MB)
- Mission Beach

Mission Valley (MV)
- Grantville
- Mission Valley East
- Mission Valley West
- Serra Mesa

Navajo (NAV)
- Allied Gardens
- Del Cerro
- Grantville
- Lake Murray
- San Carlos

Ocean Beach (OB)
- Ocean Beach
- Point Loma Heights

Old San Diego (OSD)
- Midway District
- Old Town

Otay Mesa (OM)
- Ocean Crest
- Otay Mesa

Otay Mesa/Nestor (OMN)
- Egger Highlands
- Nestor
- Otay Mesa West
- Palm City

Pacific Beach (PB)
- La Jolla
- Pacific Beach

Pacific Highlands Ranch (PHR)
- Carmel Valley
- North City
- Torrey Highlands

Peninsula (PEN)
- La Playa
- Loma Portal
- Point Loma Heights
- Roseville/Fleet Ridge
- Sunset Cliffs
- Wooded Area

Rancho Bernardo (SPV)
- Rancho Bernardo

Rancho Encantada (RE)
- Rancho Encantada

Rancho Penasquitos (RP)
- Rancho Penasquitos

Sabre Springs (SS)
- Sabre Springs

San Pasqual Valley (SPV)
- Rancho Bernardo
- San Pasqual

San Ysidro (SY)
- Border
- San Ysidro

Scripps Miramar Ranch (SMR)
- Miramar Ranch North
- Scripps Ranch

Serra Mesa (SM)
- Birdland
- Serra Mesa

Skyline-Paradise Hills (SPH)
- Bay Terraces
- Jamacha-Lomita
- Paradise Hills
- Skyline

Southeastern San Diego (SSD)
- Grant Hill
- Logan Heights
- Mountain View
- Mount Hope
- Shelltown
- Sherman Heights
- Southcrest
- Stockton

Sub Area 2 (North City Future Urbanizing Area) (FUA)
- North City

Tijuana River Valley (TRV)
- Egger Highlands
- Nestor
- Tijuana River Valley

Tierrasanta (TIR)
- Grantville
- Tierrasanta

Torrey Highlands (TH)
- Torrey Highlands

Torrey Hills (THS)
- Carmel Valley
- Rancho Penaquitos

Torrey Pines (TP)
- Del Mar Heights
- Torrey Preserve
- Torrey Pines

University (NUC)
- La Jolla Village
- Torrey Preserve
- Torrey Pines
- Sorrento Valley
- University City

Uptown (UPT)
- Hillcrest
- Midtown
- Mission Hills
- Park West
- University Heights

Via de la Valle (VV)
- North City

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Council District: 8 **Community Plan:** Otay Mesa

Description: This annual allocation provides for capital improvements at Brown Field. The improvements are financed by the Airports Enterprise Fund, which may receive State and federal grants. Individual projects are recommended to the City Council based on the Master Plan for the airport and on the availability of funding. These improvements will not be impacted by the Brown Field Development Project.

Justification: This project may be used to provide matching local funds for capital improvement projects, which are supported by State and federal grants that require local financial participation, and to provide permanent public improvements for which no State and federal grant funding is available.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2009 has increased by $800,000 to fund 2 new sublet projects, Brown Field Airport Airfield Electrical System Upgrade I and III and Brown Field Perimeter Security Fencing Phase II. This project replaces the previous Brown Field Annual Allocation project (31-300.0) which was converted to an electrical system upgrade project for Brown Field via Council Resolution R-302176 on 12-15-06.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
ARPRT BF	010510			1,800,000	1,000,000	1,000,000	1,000,000	1,000,000
Total				1,800,000	1,000,000	1,000,000	1,000,000	1,000,000
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
ARPRT BF	010510	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	**1,800,000**
Total		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	**1,800,000**
Work Codes								

Contact: Grace Chao E-Mail: gchao@sandiego.gov Phone: 858-573-1434

Airports

Airports

Annual Allocation - Montgomery Field 31-001.0

Council District: 6 **Community Plan:** Kearny Mesa

Description: This annual allocation provides for capital improvements at Montgomery Field. The improvements are financed by the Airports Enterprise Fund, which may receive State and federal grants. Individual projects are recommended to the City Council based on the Master Plan for the airport and on the availability of funding.

Justification: This project may be used to provide matching local funds for capital improvement projects, which are supported by State and federal grants that require local financial participation, and to provide permanent public improvements for which no State and federal grant funding is available.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The improvements will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2009 has decreased by $400,000 because department funds are needed for 2 new projects in Brown Field. Funding in this project was decreased in order to increase funding in Brown Field projects.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
ARPRT MF	010520			600,000	1,000,000	1,000,000	1,000,000	1,000,000
Total				600,000	1,000,000	1,000,000	1,000,000	1,000,000
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
ARPRT MF	010520	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	**600,000**
Total		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	**600,000**
Work Codes								

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Brown Field Airport Airfield Electrical System Upgrades Phase I 31-300.0

Council District: 8 **Community Plan:** Otay Mesa

Description: This project provides for the design and construction of electrical system upgrades at the Brown Field Airport Airfield.

Justification: This project enhances airport safety.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: This project, previously titled Annual Allocation - Brown Field, has been converted to traditional project funding to address electrical system upgrades.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
ARPRT BF	010510	813,877	921,504					
Total		813,877	921,504					
Work Codes		D	C					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
ARPRT BF	010510							**1,735,381**
Total								**1,735,381**
Work Codes								

Contact: Grace Chao E-Mail: gchao@sandiego.gov Phone: 858-573-1434

Airports

Airports

Montgomery Field Airport Northwest Heliport 31-313.0

Council District: 6 **Community Plan:** Kearny Mesa

Description: This project provides for redesign of the heliport to address all environmental constraints which delayed the construction of the heliport under the previous design. The current design agreement with P&D (DMJM) will be amended to provide the additional design services. This heliport will meet the needs of airport users.

Justification: Constructing the heliport will result in redefining helicopter flight patterns, reducing noise and flight over residential areas to the south of the airport.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction will be scheduled upon resolution of environmental constraints.

Summary of Project Changes: The total estimated project cost has increased by $546,086 due to additional environmental costs associated with the redesign of the project. Environmental constraints have delayed the construction of the project. Appropriation from the General Fund was established via Council Resolution R-300758 on 08-08-05.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
ARPRT MF	010520	457,674			273,043	273,043		
CITYGF	630221	100,000						
Total		557,674			273,043	273,043		
Work Codes		D			CD	CD		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
ARPRT MF	010520							**1,003,760**
CITYGF	630221							**100,000**
Total								**1,103,760**
Work Codes								

Contact: Grace Chao E-Mail: gchao@sandiego.gov Phone: 858-573-1434

CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
31-178.0	**Brown Field Runway 8L/26R Pavement Rehabilitation**	**$ 315,000**	**$ -**

This project would provide for design of the Brown Field Runway 8L/26R pavement rehabilitation. A consultant will evaluate the deteriorated conditions of the various runways, concrete and asphalt pavement sections, and provide a pavement design to return this runway to current engineering, construction, and Federal Aviation Administration (FAA) specifications. The total estimated project cost of $315,000 is entirely unfunded.

31-177.0	**Brown Field Taxiway Bravo Rehabilitation**	**$ 135,000**	**$ -**

This project would provide for design of the Brown Field Taxiway Bravo pavement rehabilitation. A consultant will evaluate the deteriorated conditions of the various taxiways and asphalt pavement sections and provide a pavement design to bring this Taxiway to current engineering and construction specifications. The total estimated project cost of $135,000 is entirely unfunded.

31-347.0	**Montgomery Field Runway 5/23 Pavement Rehabilitation**	**$ 270,000**	**$ -**

This project would provide for design of the Montgomery Field Runway 5/23 pavement rehabilitation. A consultant will evaluate the deteriorated conditions of the various runways and asphalt pavement sections and provide a pavement design to bring this runway to current engineering, construction, and Federal Aviation Administration (FAA) specifications. The total estimated project cost of $270,000 is entirely unfunded.

Airports Subtotal	**$ 720,000**	**$ -**
Airports Total	**$ 720,000**	**$ -**

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Schedule VIII: Capital Improvements Program by Revenue Source

	Expended Encumbered Amount	Continuing Appropriation Amount	FY2009 Amount	FY2010-2019 Amount	Revenue Source Total
Airports Fund	1,272,099	1,698,286	2,400,000	20,546,086	25,916,471
Benjamin Trust Fund	50,000	-	-	-	50,000
Capital Outlay - Sales Tax and Other	8,567,605	264,668	16,800,000	190,100,000	215,732,273
Certificates of Participation	-	38,921	-	-	38,921
City General Fund	4,501,766	1,657,585	446,955	4,076,731	10,683,037
Community Development Block Grants	3,755,092	652,881	1,486,074	1,360,000	7,254,047
Congestion Mitigation and Air Quality	1,067,450	241,707	-	-	1,309,157
Developer	7,705,455	11,963,246	153,000	938,100	20,759,801
Development Impact Fees	6,148,249	2,709,005	1,285,000	-	10,142,254
DIF - Planned Urbanizing Communities	12,782,769	7,075,500	3,500	2,396,772	22,258,541
Environmental Growth Funds	295,744	2,082,850	-	-	2,378,594
Environmental Services	46,518,665	16,572,959	6,042,122	23,891,122	93,024,868
Facilities Benefit Assessment	160,814,451	133,660,876	58,425,854	236,217,210	589,118,391
Federal Grants	12,011,873	20,242,819	5,894,000	1,820,000	39,968,692
Gas Tax Fund	841,040	-	-	-	841,040
Golf Course Enterprise Fund	884,708	9,869,302	150,000	-	10,904,010
Highway Bridge Replacement/Repair	20,265,973	19,288,869	446,000	13,488,000	53,488,842
Housing and Urban Development 108	5,583,000	694,115	-	-	6,277,115
Lease Revenue Bonds	6,066,864	113,984	77,500,000	370,000,000	453,680,848
Local Transportation Fund	1,186,031	355,849	-	-	1,541,880
Other Funding	67,640,354	55,243,794	27,084,016	45,105,430	195,073,594
Park Development Fees	2,805,656	2,126,090	66,713	-	4,998,459
Park Service District Fees	276,407	2,236,078	-	567,647	3,080,132
Private Contributions	2,785,076	2,672,451	1,000,000	91,936,493	98,394,020
Public/Private Partnership	227,991	54,829	-	-	282,820
QUALCOMM Stadium	53,084	-	750,000	5,250,000	6,053,084
Redevelopment	4,805,169	42,312,727	-	29,876,204	76,994,100
San Diego Association of Governments	5,221,719	1,656,280	-	-	6,877,999
Sewer Revenue - Expansion	29,728,094	3,227,000	9,722,775	268,986,744	311,664,613
Sewer Revenue - Replacement	33,964,827	3,483,146	93,395,577	841,238,852	972,082,402
Sludge Mitigation Fund	357,835	3,140,517	-	-	3,498,352
Southeastern Economic Development	-	1,600,000	-	-	1,600,000
State Grants	34,586,104	37,816,843	16,265,941	16,872,000	105,540,888
Storm Drain Fund	566,289	-	-	-	566,289
Surface Transportation Program	2,339,809	-	-	-	2,339,809
Transient Occupancy Tax	3,409,360	201,589	-	-	3,610,949
TransNet	28,673,816	11,828,823	17,134,022	74,660,532	132,297,193
TransNet Commercial Paper	2,440,992	563,944	12,638,973	20,000,000	35,643,909
TransNet Proposition A Bikeways	2,933,775	1,661,413	-	-	4,595,188
Utility	-	-	60,000,000	296,100,000	356,100,000
Water Revenue - Expansion	220,459,734	33,276,674	47,920,680	97,114,631	398,771,719
Water Revenue - Replacement	151,146,334	43,635,735	129,948,397	773,007,102	1,097,737,568
Unidentified Funding	-	-	-	2,256,052,431	2,256,052,431
Grand Totals	**894,741,259**	**475,921,355**	**586,959,599**	**5,681,602,087**	**7,639,224,300**

Financial Summary

Schedule IX: Capital Improvements Program by Improvement Type

	Expended Encumbered Amount	Continuing Appropriation Amount	FY2009 Amount	FY2010-2019 Amount	Improvement Type Total
Airports					
Airports	1,371,551	921,504	2,400,000	21,266,086	25,959,141
City Comptroller					
Communications	5,800,000	15,500,000	6,825,624	1,374,376	29,500,000
City Planning and Community Investment					
Centre City Development Corporation	-	-	1,500,000	13,500,000	15,000,000
Economic Development	1,252,495	50,000	-	700,000	2,002,495
Facilities - Eng	15,097,017	426,677	394,000	40,500,000	56,417,694
Other Parks	-	500,000	-	-	500,000
Development Services					
Facilities - Eng	-	-	-	1,560,000	1,560,000
Engineering & Capital Projects					
Bikeways	11,312,683	5,619,111	2,275,000	34,875,600	54,082,394
Economic Development	4,688,391	3,663,616	310,000	487,192	9,149,199
Facilities	-	-	10,960,979	42,785,000	53,745,979
Facilities - Eng	1,198,000	-	60,061,000	312,419,328	373,678,328
Storm Drains/Flood Control	2,272,219	1,275,447	880,000	207,000	4,634,666
Storm Water Program	5,921,298	546,949	-	-	6,468,247
Streets and Bridges	236,538,233	154,895,893	72,866,215	779,191,005	1,243,491,346
Traffic Control	1,009,167	2,682,287	4,532,598	37,144,100	45,368,152
Environmental Services					
Energy Program	-	450,000	500,000	600,000	1,550,000
Enviro. Protection	5,988,524	4,543,800	-	2,681,000	13,213,324
Facilities	-	-	122,194	176,330	298,524
Refuse Disposal	46,464,749	16,572,959	5,985,000	76,811,100	145,833,808
Fire-Rescue					
Fire	6,212,714	9,637,597	21,000	575,875,253	591,746,564
Lifeguard Services	6,817,815	1,880,332	-	20,325,061	29,023,208
General Services					
Facilities	-	-	31,800,000	200,000,000	231,800,000
Streets and Bridges	-	-	52,937,544	637,000,000	689,937,544
Traffic Control	-	-	75,000	2,700,000	2,775,000
Library					
Library	37,600,084	64,146,346	600,000	233,942,331	336,288,761
Metropolitan Wastewater					
Sewer - Metropolitan	25,019,206	5,000,000	17,494,430	288,028,717	335,542,353
Sewer - Municipal	34,501,395	1,357,500	85,623,922	824,321,743	945,804,560
Office of the CIO					
Communications	13,521,641	3,099,005	3,341,763	13,214,719	33,177,128
Park & Recreation					
Balboa Park	6,838,104	2,286,723	1,450,000	200,000	10,774,827
Economic Development	849,921	736,715	380,566	1,175,000	3,142,202
Facilities - Eng	337,860	-	-	48,480	386,340
Golf Course	884,708	9,869,302	150,000	17,034,120	27,938,130
Mission Bay	357,835	4,004,438	2,466,802	274,554,000	281,383,075
Other Parks	51,096,687	88,012,022	30,181,885	231,358,213	400,648,807
Storm Drains/Flood Control	116,562	308,438	-	-	425,000
Police					
Police	505,000	-	-	42,000,000	42,505,000
QUALCOMM Stadium					
QUALCOMM Stadium	-	-	750,000	5,250,000	6,000,000
Storm Water					
Storm Drains/Flood Control	192,000	-	12,205,000	78,174,600	90,571,600
Storm Water Program	1,147,715	1,022,285	-	-	2,170,000

Schedule IX: Capital Improvements Program by Improvement Type

	Expended Encumbered Amount	Continuing Appropriation Amount	FY2009 Amount	FY2010-2019 Amount	Improvement Type Total
Water					
Municipal Water	332,359,433	67,669,687	174,889,737	847,719,783	1,422,638,640
Reclaimed Water	37,468,252	9,242,722	2,979,340	22,401,950	72,092,264
Grand Totals	**894,741,259**	**475,921,355**	**586,959,599**	**5,681,602,087**	**7,639,224,300**

Financial Summary

Schedule X: Capital Improvement Project by Department

		Expended Encumbered Amount	Continuing Appropriation Amount	FY2009 Amount	FY2010-2019 Amount	Project Cost Amount
Airports						
31-001.0	**Annual Allocation - Montgomery Field**	-	-	600,000	10,000,000	600,000
31-001.1	**Annual Allocation - Brown Field**	-	-	1,800,000	10,000,000	1,800,000
31-177.0	Brown Field Taxiway Bravo Rehabilitation	-	-	-	135,000	135,000
31-178.0	Brown Field Runway 8L/26R Pavement Rehabilitation	-	-	-	315,000	315,000
31-300.0	**Brown Field Airport Airfield Electrical System Upgrades Phase I**	813,877	921,504	-	-	1,735,381
31-313.0	**Montgomery Field Airport Northwest Heliport**	557,674	-	-	546,086	1,103,760
31-347.0	Montgomery Field Runway 5/23 Pavement Rehabilitation	-	-	-	270,000	270,000
	Airports Totals	1,371,551	921,504	2,400,000	21,266,086	5,959,141
City Comptroller						
92-000.0	**Enterprise Resource Planning System Core Project**	5,800,000	15,500,000	6,825,624	1,374,376	29,500,000
	City Comptroller Totals	5,800,000	15,500,000	6,825,624	1,374,376	29,500,000
City Planning and Community Investment						
29-965.0	**Torrey Pines City Park General Development Plan**	-	500,000	-	-	500,000
37-443.0	**Multiple Species Conservation Program - Property Acquisition**	14,183,692	77,358	-	500,000	14,761,050
37-446.0	**Chollas Creek South Branch Phase One Implementation**	913,325	349,319	394,000	40,000,000	41,656,644
39-084.0	**Ray Street Improvements**	100,000	25,000	-	-	125,000
39-210.0	**City Heights/University Avenue - Streetscape Improvements**	1,052,495	25,000	-	600,000	1,677,495
39-235.0	**Border Infrastructure Study (SB 207)**	100,000	-	-	100,000	200,000
39-803.0	**Annual Allocation - Downtown Parking Projects**	-	-	1,500,000	13,500,000	1,500,000
	City Planning and Community Investment Totals	16,349,512	976,677	1,894,000	54,700,000	60,420,189
Development Services						
58-001.0	Annual Allocation - New Development	-	-	-	1,560,000	-
	Development Services Totals	-	-	-	1,560,000	-
Engineering & Capital Projects						
12-124.0	**Beach Area Sewage Interception/Low Flow Storm Drain Diversion**	5,921,298	546,949	-	-	6,468,247
12-127.0	**Storm Station N Improvements**	1,885,666	-	-	185,000	2,070,666
12-151.0	**Tia Juana River Valley Channel Study**	553	39,447	-	-	40,000
12-152.0	**Famosa Slough Salt Marsh Restoration**	176,000	66,000	24,000	22,000	288,000
12-160.0	**La Jolla Ecological Reserve Area of Special Biological Significance**	-	920,000	-	-	920,000
13-501.0	**Talbot Street Slope**	210,000	250,000	856,000	-	1,316,000
29-914.0	**Martin Luther King Junior Community Park - Recreation Center Roof Replacement**	-	-	61,000	119,328	180,328
37-020.0	Annual Allocation - ADA Retrofitting of City Facilities	-	-	-	11,200,000	-

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Engineering & Capital Projects

		Expended Encumbered Amount	Continuing Appropriation Amount	FY2009 Amount	FY2010-2019 Amount	Project Cost Amount
37-028.0	**Annual Allocation-Underground of City Utilities**	-	-	60,000,000	296,100,000	60,000,000
37-064.0	**Annual Allocation - ADA Improvements**	-	-	10,960,979	41,360,000	10,960,979
37-073.0	City Council Chamber Improvements	-	-	-	1,425,000	1,425,000
37-200.0	Annual Allocation - Consultant Services/Right-Of-Way Projects	-	-	-	200,000	-
37-900.0	**City Administration Building Fire Protection and Life Safety Improvement**	1,198,000	-	-	5,000,000	6,198,000
39-086.0	**Azalea Park Roadway Improvements and Neighborhood Identification**	103,084	199,348	50,000	210,000	562,432
39-087.0	**Shirley Ann Place Sidewalks and Lighting**	78,000	-	-	-	78,000
39-207.0	**North Park/University Avenue - Streetscape Improvements**	1,571,500	735,000	-	-	2,306,500
39-209.0	**El Cajon Boulevard Commercial Revitalization - Interstate 805 to 54th Street**	2,100,026	184,061	50,000	487,192	2,821,279
39-216.0	**Washington/Goldfinch Improvements**	527,500	1,173,000	100,000	-	1,800,500
39-233.0	**Reo Drive Streetscape**	567,223	1,534,115	-	-	2,101,338
39-234.0	**El Cajon Boulevard Median Improvements**	489,365	1,571,555	160,000	-	2,220,920
52-209.0	**Rosecrans Street Corridor Improvements**	172,925	2,219,714	-	-	2,392,639
52-274.0	**Balboa Avenue Corridor Improvements**	436,186	2,710,825	-	-	3,147,011
52-293.0	**Annual Allocation - Street Lights - Citywide**	-	-	617,460	4,200,000	617,460
52-307.0	**Spring Canyon Road between Scripps Ranch Boulevard and Pomerado Road**	-	35,000	750,000	-	785,000
52-311.0	**Interstate 5/State Route 56 North Freeway Connectors**	3,236,622	-	-	6,700,676	9,937,298
52-338.0	Annual Allocation - Beach Access Reconstruction	-	-	-	300,000	-
52-347.0	**Division Street - Interstate 5 to 43rd Street**	278,436	-	-	1,200,000	1,478,436
52-349.0	Interstate 8/Fairmount Avenue/Mission Gorge Road Interchange Improvements	-	-	-	750,000	750,000
52-357.0	**Scripps Ranch Boulevard - Carroll Canyon Road to Aviary Drive**	244,171	1,255,829	-	-	1,500,000
52-358.0	**Scripps Ranch/Mira Mesa Boulevard Medians**	295,110	782,884	-	21,000	1,098,994
52-372.0	**Genesee Avenue - Widen Interstate 5 Crossing**	6,338,981	3,361,019	-	380,300,000	390,000,000
52-373.0	**Genesee Avenue - Interstate 5 to Campus Point Drive**	6,179,002	1,037,218	-	-	7,216,220
52-378.0	**East San Rafael Street Deceleration Lane**	191,372	578,628	-	-	770,000
52-389.0	**Camino Ruiz - Gold Coast Drive to Jade Coast and Miralani Drive to Miramar Road**	23,151	-	-	7,776,849	7,800,000
52-392.0	**Carroll Canyon Road - Sorrento Valley Road to Scranton Road**	4,308,000	3,300,000	-	12,000,000	19,608,000
52-401.0	**Camino Ruiz, Santaluz to Camino del Norte - Street Improvements**	8,355,751	6,610,919	-	-	14,966,670
52-402.0	**Camino Ruiz, Santaluz to Resort Street - Wildlife Crossing**	5,193,235	-	-	-	5,193,235
52-403.0	**Camino del Sur, San Dieguito Road to Carmel Valley Road - Street Improvements**	21,997,448	-	5,330,000	-	27,327,448
52-404.0	Camino Ruiz, San Dieguito Road to Carmel Valley Road - Wildlife Crossing	-	-	-	4,243,200	4,243,200
52-406.0	**Thorn Street Median Improvements**	90,902	130,298	-	210,000	431,200
52-409.0	**43rd Street and Logan/National Avenue Intersection**	3,455,511	500,000	7,422,375	-	11,377,886
52-411.0	**Carmel Mountain Road - Neighborhood 10 Boundary to Del Mar Mesa Road**	-	5,387,000	900,000	900,000	7,187,000

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Financial Summary

Schedule X: Capital Improvement Project by Department

Engineering & Capital Projects

		Expended Encumbered Amount	Continuing Appropriation Amount	FY2009 Amount	FY2010-2019 Amount	Project Cost Amount
52-417.0	**Eastgate Mall - Miramar Road to San Diego Gas and Electric (SDG&E) Easement**	723,621	276,379	450,000	2,402,500	3,852,500
52-421.0	**Carroll Canyon Road - Interstate 15 to Maya Linda Road**	78,373	-	-	250,000	328,373
52-424.0	**Carmel Mountain Road - Interstate 5 Interchange**	10,669,090	7,130,910	-	-	17,800,000
52-430.0	**Napa Street Traffic Improvements**	655,740	-	-	5,104,260	5,760,000
52-436.0	**National Avenue - State Route 15 to 43rd Street**	1,443,626	12,377	-	5,158,000	6,614,003
52-455.0	**State Route 163 and Friars Road**	3,033,936	1,180,000	5,000,000	42,951,648	52,165,584
52-458.0	**Genesee Avenue - Nobel Drive to State Route 52**	1,439,109	509,491	-	22,353,100	24,301,700
52-466.0	**Carmel Valley Road - Via Albutura to Camino Del Sur**	2,674,667	5,825,333	-	-	8,500,000
52-478.0	**Del Mar Heights Road North of Neighborhood #4 Park and School**	-	845,250	-	-	845,250
52-479.0	**El Camino Real - San Dieguito Road to Via de la Valle**	1,773,161	12,227,529	300,000	5,999,310	20,300,000
52-485.0	**La Jolla Village Drive/Interstate 805 Interchange Ramps**	22,807,910	1,166,626	-	-	23,974,536
52-492.0	**Del Sol Boulevard - Central**	26,544	2,473,456	4,000,000	-	6,500,000
52-503.0	**Sports Arena Boulevard - Rosecrans Street to Midway Drive**	378,110	531	-	-	378,641
52-517.0	**Carmel Valley Road - 300 Feet East of Portofino Drive to Del Mar**	8,849,641	-	120,000	75,000	9,044,641
52-519.0	**Annual Allocation - Bridge Rehabilitation - Citywide**	-	-	100,000	3,854,100	100,000
52-545.0	Coastal Erosion Affecting City Streets	-	-	-	4,000,000	-
52-553.0	**Saturn Boulevard - Palm Avenue to Coronado Avenue**	314,816	407	-	1,115,955	1,431,178
52-554.0	**First Avenue Bridge over Maple Canyon - Rehabilitation**	1,443,264	8,017,604	300,000	-	9,760,868
52-555.0	**Georgia Street Bridge/University Avenue Separation Replacement**	1,229,717	274,896	671,000	6,788,000	8,963,613
52-588.0	**Streamview Drive Improvement - 54th Street to College Avenue**	137,000	100,000	430,000	1,440,000	2,107,000
52-592.0	**Aldine Drive and Fairmount Avenue - Slope Restoration**	152,804	431,985	1,825,000	-	2,409,789
52-594.0	**Genesee Avenue - Interstate 5 to Eastgate Mall**	97,989	229,761	-	-	327,750
52-595.0	**La Jolla Village Drive and Regents Road**	430,495	549,505	-	-	980,000
52-616.0	**North Torrey Pines Road - Genesee Avenue to Torrey Pines Science Park**	174,262	1,061,988	-	3,010,750	4,247,000
52-640.0	**Palm Avenue/Interstate 805 Interchange**	1,528,864	7,930,022	1,729,000	2,675,000	13,862,886
52-641.0	Triple Pipe Crossing - Dennery Road	-	-	-	775,101	775,101
52-642.0	**Old Otay Mesa Road - Westerly**	-	850,000	2,400,000	-	3,250,000
52-643.0	**West Mission Bay Drive Bridge over San Diego River**	724,000	2,850,000	100,000	58,643,000	62,317,000
52-653.0	**Camino del Sur - Carmel Mountain Road to 1,600 Feet North of Park Village Road**	1,163,641	7,126,726	1,509,633	825,000	10,625,000
52-657.0	Dennery Road - East	-	-	-	1,318,370	1,318,370
52-671.0	**Ocean Front Walk Reconstruction - San Fernando Place to Ventura Place**	339,485	250,515	-	3,437,000	4,027,000
52-674.0	**Torrey Pines Road - Slope Reconstruction**	326,220	-	-	930,000	1,256,220
52-676.0	**Mira Sorrento Place - Scranton Road to Vista Sorrento Parkway**	12,233,123	460,000	60,000	120,000	12,873,123
52-679.0	**Miramar Road - Interstate 805 Easterly Ramps to 300 Feet East of Eastgate Mall**	4,428,240	2,721,760	500,000	-	7,650,000
52-680.0	**Regents Road - Executive Drive to Genesee Avenue**	618,889	5,062,331	-	1,100,000	6,781,220
52-681.0	**Ocean View Hills Parkway Improvements**	15,598,237	-	-	-	15,598,237
52-682.1	**Otay Truck Route Widening Phase III & IV**	1,048,747	-	2,386,253	5,950,000	9,385,000

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Engineering & Capital Projects

		Expended Encumbered Amount	Continuing Appropriation Amount	FY2009 Amount	FY2010-2019 Amount	Project Cost Amount
52-683.0	**Annual Allocation - Debt Service for TransNet Commercial Paper Funded Projects**	-	-	142,188	14,060,858	142,188
52-686.0	**Del Mar Heights Road Median - Mango Drive to City Limits**	229,714	225,286	-	2,000,000	2,455,000
52-696.0	**Pershing Drive/Redwood Street Intersection**	97,132	177,352	900,000	-	1,174,484
52-697.0	**State Route 905**	3,341,000	1,046,500	-	-	4,387,500
52-699.0	**Euclid Avenue Improvements - Home Avenue to Thorn Street**	1,017,240	70,000	-	-	1,087,240
52-700.0	**Rancho Bernardo Street and Sidewalk Improvements**	211,753	1,247	80,000	65,800	358,800
52-706.0	**Sea World Drive Widening and Interstate 5 Interchange Improvements**	813,029	186,971	1,000,000	15,424,775	17,424,775
52-712.0	**Del Mar Mesa Road - Carmel Country Road to Carmel Mountain Road**	5,285,028	4,119,972	-	-	9,405,000
52-713.0	**Alvarado Canyon Road Realignment**	10,000	450,000	100,000	4,090,000	4,650,000
52-715.0	**Annual Allocation - Sidewalks - Citywide**	-	-	350,000	3,600,000	350,000
52-717.0	**Bird Rock Coastal Traffic Flow Improvements**	5,333,039	250,000	-	-	5,583,039
52-718.0	**La Jolla Parking Structure Design**	-	50,000	-	-	50,000
52-721.0	Nobel Drive - Lebon Drive to Regents Road and Genesee Ave to Town Center Drive	-	-	-	3,910,000	3,910,000
52-723.0	**Little McGonigle Ranch Road - Del Mar Mesa Road to State Route 56**	20,000	7,105,000	-	-	7,125,000
52-725.0	**Camino del Sur - Widen to Six Lanes Northerly of State Route 56**	9,715,000	-	3,649,810	-	13,364,810
52-729.0	Juan Street Reconstruction	-	-	-	3,000,000	3,000,000
52-733.0	**Carmel Valley Road - Four/Six lanes southerly of Street A**	1,528,115	-	1,300,000	1,800,000	4,628,115
52-737.0	**MTS Station Improvement Project**	219,144	90,856	-	-	310,000
52-739.0	**Del Mar Heights Road - Four to Six Lanes**	10,700,000	-	-	-	10,700,000
52-743.0	**Euclid Avenue Corridor Improvements**	50,469	177,000	116,000	2,250,000	2,593,469
52-745.0	**Clairemont Mesa Boulevard/SR-163 Improvements**	3,216,000	6,784,000	1,000,000	8,000,000	19,000,000
52-747.0	**Carmel Valley Road - Street A to Neighborhood Parkway**	-	4,368,800	6,900,000	500,000	11,768,800
52-754.0	**Linda Vista Road at Genesee Avenue**	-	53,000	70,000	630,000	753,000
52-760.0	**Jackson Drive Median Replacement**	-	20,000	-	-	20,000
52-761.0	**University Avenue Sidewalk from 54th St to 68th St**	-	500,000	-	2,500,000	3,000,000
52-762.0	**University Avenue Street Lights from 54th Street to 68th Street**	-	500,000	-	-	500,000
52-763.0	**Skyline Drive Median & Parkway Improvements**	140,000	-	1,275,000	-	1,415,000
52-764.0	**Palm Avenue Roadway Improvements**	165,000	-	419,000	4,101,000	4,685,000
52-765.0	**Sorrento Valley Road & Interstate 5 Interchange**	-	1,939,000	3,394,000	47,000,000	52,333,000
52-766.0	**University Avenue Mobility Project**	45,000	155,000	500,000	8,500,000	9,200,000
52-767.0	**El Camino Real Widening**	100,000	-	-	-	100,000
52-768.0	Genesee Avenue - Northbound Dual Left Turn Lanes at Eastgate Mall	-	-	-	1,477,000	1,477,000
52-769.0	**Normal Street Median Improvements**	15,000	213,250	65,000	-	293,250
52-770.0	**Village Loop Road - Carmel Valley Road East to Property Line**	1,065,309	1,814,691	-	332,800	3,212,800
52-771.0	**State Route 56/Interstate 15 Interchange Improvements**	-	1,160,000	-	-	1,160,000
52-773.0	**Cherokee Street Improvements**	-	30,000	70,000	1,258,470	1,358,470

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Schedule X: Capital Improvement Project by Department

Engineering & Capital Projects

		Expended Encumbered Amount	Continuing Appropriation Amount	FY2009 Amount	FY2010-2019 Amount	Project Cost Amount
52-774.0	**34th and 35th at Madison Avenue - Curb, Gutter and Sidewalk (CD3 Sidewalk)**	-	60,000	120,000	1,080,000	1,260,000
52-775.0	**Old Otay Mesa Road Sidewalk**	-	-	200,000	-	200,000
52-776.0	**Prospect Street/Silverado Street Roundabout**	10,000	140,000	770,000	-	920,000
52-777.0	**Potomac Street Improvements**	-	380,000	-	-	380,000
52-778.0	**62nd to 65th Street Channel Improvements**	-	75,000	-	-	75,000
52-779.0	**Skyline at Cardiff Improvements**	-	25,000	-	-	25,000
52-780.0	**La Jolla Mesa Drive Sidewalk**	-	115,000	-	-	115,000
52-781.0	**San Diego River Bike Path - Mission Trails to Mission Bay**	-	75,000	-	-	75,000
52-782.0	**38th Street Improvements**	-	100,000	-	3,555,246	3,655,246
52-805.0	**Soledad Mountain Road Emergency Repair**	5,623,813	1,876,187	-	-	7,500,000
52-808.0	**Annual Allocation - Median Installation**	-	-	300,000	3,162,300	300,000
52-810.0	**Hollister Street Widening**	-	-	200,000	1,775,000	1,975,000
53-037.0	Earthquake Restrainers for Bridges	-	-	-	210,000	-
53-038.1	**North Harbor Drive Bridge over Navy Estuary**	809,123	16,820,209	-	-	17,629,332
53-044.0	**Regents Road Bridge**	4,951,347	961,452	10,700,000	29,997,201	46,610,000
53-050.0	**North Torrey Pines Road Bridge over Los Penasquitos Creek**	12,849,000	112,000	496,000	25,000	13,482,000
53-053.0	**Mission City Parkway Bridge over San Diego River**	1,912,122	1,039,137	-	7,270,497	10,221,756
53-055.0	**West Mission Bay Drive Bridge over Mission Bay Channel Seismic Retrofit**	8,693,443	1,129,048	-	-	9,822,491
53-061.0	**Laurel Street (Cabrillo) Bridge over Highway 163 - Structural Retrofit**	10,000	410,000	50,000	-	470,000
53-062.0	**Bridge Preventative Maintenance Assessment Program**	151,682	100,318	-	-	252,000
54-012.0	**Shoal Creek Pedestrian Bridge**	68,000	831,920	255,000	4,000,000	5,154,920
54-013.0	**Spruce Street Pedestrian Bridge Emergency Repair**	54,300	24,518	-	-	78,818
58-007.0	Overhead/Other City Costs for Streets Projects	-	-	-	600,000	-
58-089.0	**Poway Road - Class I Bicycle Lane**	295,149	997,851	-	-	1,293,000
58-127.0	**State Route 15 Bikeway**	751,092	92,776	40,000	120,000	1,003,868
58-140.0	**Bayshore Bikeway**	4,080,100	578,674	-	536,500	5,195,274
58-144.0	**San Diego River Bike Path - Mission Valley**	41,440	160,060	-	-	201,500
58-147.0	**Rose Creek Bikeway**	1,299,455	500,545	-	3,300,000	5,100,000
58-150.0	**Friars Road to Pacific Highway Bike Path**	103,121	-	-	625,000	728,121
58-153.0	**City Bicycle Master Plan**	125,000	-	150,000	-	275,000
58-156.0	**Ocean Beach Bike Path/Hotel Circle North Bikeway Design**	2,131,387	418,613	-	-	2,550,000
58-157.0	**Vista Sorrento Parkway Bike Lanes**	108,150	499,350	-	-	607,500
58-160.0	**Mission Trails Bike Path Study**	98,025	1,975	-	-	100,000
58-162.0	**Coastal Rail Trail**	855,429	73,609	-	21,087,100	22,016,138
58-164.0	**Camino del Rio North Bike Lanes**	1,041	84,959	-	330,000	416,000
58-167.0	**Bicycle Safety and Commuting Education Program**	1,159,435	206,559	-	-	1,365,994
58-171.0	**State Route 56 Bike Interchanges**	54,505	1,145,495	1,750,000	8,327,000	11,277,000
58-179.0	**54th Street and Euclid Avenue Bike Lanes and Route**	10,435	119,565	-	-	130,000
58-191.0	**San Diego River Multi-Use Bicycle and Pedestrian Path**	102,525	5,474	320,000	400,000	827,999

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		Expended Encumbered Amount	Continuing Appropriation Amount	FY2009 Amount	FY2010-2019 Amount	Project Cost Amount
Engineering & Capital Projects						
58-196.0	**University Avenue at Alabama Street Bicycle and Pedestrian Safety Improvements**	23,350	96,650	-	-	120,000
58-198.0	**Kearny Villa Road Bike Lane Improvements**	3,044	296,956	-	-	300,000
58-201.0	**Traffic Safety and Education Program**	50,000	-	-	-	50,000
58-202.0	**Safety in Traffic Education Program (STEP)**	20,000	-	-	-	20,000
58-203.0	**Taylor Street - Bikeway**	-	250,000	-	-	250,000
58-204.0	**Minor Bicycle Facilities**	-	15,000	15,000	150,000	15,000
59-021.0	**Annual Allocation - Transporation Grant Matches**	-	-	935,000	2,400,000	935,000
59-023.0	**Annual Allocation - Preliminary Engineering for Congestion Relief Projects**	-	-	1,175,956	5,527,239	1,175,956
61-001.0	**Annual Allocation - Traffic Control/Calming Measures**	-	-	791,414	5,000,000	791,414
61-203.0	Installation of Street Lights - Imperial Avenue from 61st to 69th Streets	-	-	-	210,000	210,000
62-210.0	**Ash Street at 2nd, 3rd, 7th, and 9th Avenues**	20,000	-	-	100,000	120,000
62-266.0	**Safe Routes to School Program - Willow Elementary School**	102,770	397,230	150,000	-	650,000
62-267.0	**Safe Routes to School - Central Elementary School**	58,500	376,500	-	-	435,000
62-290.0	**Traffic Signals - Modifications/Modernization - Development Impact Fee Funded**	-	100,954	-	-	100,954
62-328.0	**Del Mar Heights Road Traffic Signal Interconnect**	56,860	127,640	-	-	184,500
62-329.0	**Navajo Road Traffic Signal Interconnect**	10,542	40,458	-	-	51,000
62-331.0	**Annual Allocation - Traffic Signal Interconnect Projects**	-	-	100,000	1,064,100	100,000
62-332.0	**25th Street Renaissance Project**	-	-	200,000	650,000	850,000
62-333.0	**Via Capri Traffic Calming Project**	-	-	100,000	-	100,000
63-001.0	Annual Allocation - Traffic Count Stations	-	-	-	420,000	-
68-001.0	**Annual Allocation - Traffic Signals - Cooperative Projects**	-	-	200,000	2,000,000	200,000
68-006.0	**Annual Allocation - Guard Rails**	-	-	200,000	-	200,000
68-010.0	**Annual Allocation - Traffic Signals - Citywide**	-	-	471,635	11,200,000	471,635
68-011.0	**Annual Allocation - Traffic Signals - Modifications/Modernization**	-	-	1,372,189	10,300,000	1,372,189
68-017.0	**Annual Allocation - School Traffic Safety Improvements**	-	-	329,900	2,000,000	329,900
68-020.0	**Pacific Highlands Ranch Traffic Signals**	760,495	1,639,505	-	-	2,400,000
	Engineering & Capital Projects Totals	262,939,991	168,683,303	151,885,792	1,207,109,225	1,367,694,714
Environmental Services						
32-010.0	**Unclassified Disposal/Burn Site Closures**	-	199,705	155,000	1,268,000	1,622,705
32-011.0	**Arizona Landfill - Closure**	985,841	172,701	60,000	455,000	1,673,542
32-014.0	**West Miramar Phase II - Landfill Gas System**	151,541	248,459	480,000	2,180,000	3,060,000
32-017.0	**Annual Allocation - Groundwater Monitoring Network**	-	-	250,000	2,800,000	250,000
32-018.0	**South Chollas Landfill - Gas Upgrades**	348,995	221,005	1,040,000	301,000	1,911,000
32-024.0	**South Miramar Landfill Slopes**	-	10,000	1,500,000	1,500,000	3,010,000
33-084.0	**Underground Hazardous Materials Storage Tanks**	5,988,524	4,543,800	-	2,681,000	13,213,324
37-004.0	**Annual Allocation - Minor Landfill Requirements**	-	-	250,000	2,800,000	250,000
37-041.0	**Citywide Energy Improvements**	-	450,000	500,000	600,000	1,550,000

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Schedule X: Capital Improvement Project by Department

		Expended Encumbered Amount	Continuing Appropriation Amount	FY2009 Amount	FY2010-2019 Amount	Project Cost Amount
Environmental Services						
37-056.0	**West Miramar Refuse Disposal Facility - Phase II**	41,729,218	9,320,546	300,000	2,100,000	53,449,764
37-057.0	**Miramar Landfill Greenery Expansion**	-	-	200,000	-	200,000
37-074.0	**Environmental Services Facilities Improvement**	-	-	122,194	176,330	298,524
37-254.0	**Future Waste Management Disposal and Processing Facilities**	3,249,154	6,400,543	1,750,000	63,407,100	74,806,797
	Environmental Services Totals	52,453,273	21,566,759	6,607,194	80,268,430	155,295,656
Fire-Rescue						
29-473.0	**Pacific Beach Lifeguard Tower and Grand Avenue Restroom**	4,734,282	73,384	-	-	4,807,666
29-494.0	**Children's Pool - Lifeguard Station and Restroom Improvements**	193,520	22,066	-	3,684,561	3,900,147
33-066.0	Annual Allocation - Opticom Emergency Vehicle Preemption System	-	-	-	250,000	-
33-069.0	Kearny Mesa Maintenance and Material Complex	-	-	-	612,532	612,532
33-080.0	**Fire Station 17 - Mid-City**	33,071	553	-	5,287,264	5,320,888
33-086.0	**Otay Mesa and Otay Mesa/Nestor Fire Station**	75,363	1,809,637	-	8,365,000	10,250,000
33-089.0	**Skyline North Fire Stations**	858,125	8,051	-	8,257,149	9,123,325
33-090.0	**Fire Station 45 - Mission Valley**	963,554	15,138	-	9,659,308	10,638,000
33-091.0	**Paradise Hills/South Bay Terrace Fire Station**	83,654	281	-	9,800,613	9,884,548
33-093.0	**Fire Station 1 Rehabilitation**	514,904	1,502,212	-	-	2,017,116
33-098.0	**Fire Station Major Component Replacement and Rehabilitation**	160,960	724	-	1,730,464	1,892,148
33-102.0	**Fire Station 22 - Point Loma Reconstruction**	530,075	-	-	3,959,333	4,467,494
33-104.0	**Fire Station 5 - Hillcrest**	91,088	50,835	-	8,944,740	9,086,663
33-105.0	**Fire Station 47 - Pacific Highlands Ranch**	2,901,920	6,272,080	21,000	-	9,195,000
33-106.0	Fire Station 48 - Black Mountain Ranch North	-	-	-	9,008,850	9,008,850
33-119.0	Fire-Rescue Vehicle Maintenance Facility	-	-	-	30,000,000	30,000,000
33-120.0	Fire-Rescue Logistics Facility	-	-	-	40,000,000	40,000,000
33-121.0	Fire-Rescue Air Operations Base	-	-	-	15,000,000	15,000,000
33-122.0	Regional Public Safety Training Facility	-	-	-	240,000,000	240,000,000
33-123.0	Regional Public Safety Communications Facility/System	-	-	-	140,000,000	140,000,000
33-124.0	Fire-Rescue Headquarters	-	-	-	45,000,000	45,000,000
33-502.0	**North Pacific Beach Lifeguard Station**	133,001	15,999	-	2,851,000	3,000,000
33-503.0	**La Jolla Shores Lifeguard Station**	289,843	-	-	2,611,157	2,901,000
33-504.0	**South Mission Beach Lifeguard Station**	211,730	8,206	-	2,980,059	3,199,995
33-505.0	**La Jolla Cove Lifeguard Station**	169,962	36,250	-	743,788	950,000
33-507.0	**Mission Beach Lifeguard Station**	85,477	9,427	-	769,496	864,400
33-508.0	**Lifeguard Headquarters and Boating Safety Unit Dock**	1,000,000	1,715,000	-	6,685,000	9,400,000
	Fire-Rescue Totals	13,030,529	11,517,929	21,000	596,200,314	620,519,772
General Services						
37-068.0	**Annual Allocation - City Facilities Improvements**	-	-	31,800,000	200,000,000	31,800,000

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		Expended Encumbered Amount	Continuing Appropriation Amount	FY2009 Amount	FY2010-2019 Amount	Project Cost Amount
General Services						
59-001.0	**Resurfacing of City Streets**	-	-	45,437,544	580,000,000	45,437,544
59-002.0	**Sidewalks - Replacement and Reconstruction**	-	-	7,500,000	57,000,000	7,500,000
63-002.0	**Traffic Signals - Replace Obsolete Controllers**	-	-	75,000	2,700,000	75,000
	General Services Totals	-	-	84,812,544	839,700,000	84,812,544
Library						
35-065.0	**Kensington-Normal Heights Library**	25,000	-	-	2,471,530	2,496,530
35-082.0	**San Diego Main Library**	16,138,711	59,732,092	-	109,029,197	184,900,000
35-086.0	Otay East Branch Library	-	-	-	15,885,000	15,885,000
35-088.0	**San Carlos Branch Library Expansion**	600,547	134,648	-	8,526,582	9,261,777
35-093.0	**San Ysidro Branch Library**	177,614	138,386	-	14,370,000	14,686,000
35-096.0	**Mission Hills Branch Library**	2,816,806	174,694	-	6,955,500	9,947,000
35-100.0	**Ocean Beach Branch Library**	2,243,360	-	-	7,864,860	10,108,220
35-101.0	**Logan Heights Branch Library**	11,592,724	1,509,679	600,000	-	13,702,403
35-102.0	**Balboa Branch Library (Clairemont Mesa)**	277,156	19,751	-	6,955,093	7,252,000
35-104.0	**North Park Branch Library**	62,265	453,042	-	13,563,291	14,078,598
35-105.0	Pacific Beach Branch Library Improvements	-	-	-	2,589,000	2,589,000
35-106.0	**Paradise Hills Branch Library**	33,582	39,503	-	8,866,448	8,939,533
35-107.0	**Skyline Hills Branch Library**	3,580,485	1,923,767	-	6,114,748	11,619,000
35-111.0	Carmel Mountain Ranch Branch Library	-	-	-	2,221,000	2,221,000
35-112.0	**Scripps Ranch Branch Library**	21,797	13,803	-	1,090,400	1,126,000
35-113.0	South University Community Branch Library	-	-	-	5,972,000	5,972,000
35-114.0	**Rancho Bernardo Library**	30,037	6,981	-	3,467,682	3,505,769
35-236.0	Pacific Highlands Ranch Library	-	-	-	18,000,000	18,000,000
	Library Totals	37,600,084	64,146,346	600,000	233,942,331	336,289,830
Metropolitan Wastewater						
40-930.0	**Otay Mesa Trunk Sewer**	14,334,449	-	-	6,000,000	20,334,449
40-931.0	**South Mission Valley Trunk Sewer**	1,552,064	-	3,500,000	5,500,000	10,552,064
40-933.0	**Annual Allocation - MWWD Trunk Sewers**	-	-	3,374,592	32,282,527	3,374,592
41-926.0	**Annual Allocation - Metropolitan System Pump Stations**	-	-	6,500,000	6,922,240	6,500,000
41-927.0	**Annual Allocation - Pump Stations 64, 65, Penasquitos and East Mission Gorge**	-	-	2,100,000	3,077,627	2,100,000
41-929.0	**Pump Station Upgrades**	5,593,137	-	5,577,076	8,468,878	19,639,091
41-933.0	Pump Station 2 Screens	-	-	-	6,999,711	6,999,711
41-939.0	**Pump Station 84 Upgrade and Pump Station 62 Abandonment**	54,080	-	-	1,849,112	1,903,192
41-942.0	**NCWRP Sludge Pump Station Upgrade**	20,800	-	216,320	216,320	453,440
41-943.0	South Bay Pump Station and Conveyance System Phase 1	-	-	-	11,163,826	19,605,142
42-913.0	**Annual Allocation - Metro Biosolids Center**	-	-	674,918	6,749,180	674,918
42-926.0	**Annual Allocation - North City Water Reclamation Plant**	-	-	473,741	1,628,410	473,741
42-930.0	**SBWRP Demineralization Facility Phases 1&2**	114,400	-	508,439	25,545,660	26,168,499

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Schedule X: Capital Improvement Project by Department

Metropolitan Wastewater

		Expended Encumbered Amount	Continuing Appropriation Amount	FY2009 Amount	FY2010-2019 Amount	Project Cost Amount
42-931.0	South Bay Wastewater Treatment Plant Phase 1	-	-	-	26,504,045	60,353,675
42-932.0	Point Loma Site Improvements Phase II	-	-	-	4,843,867	4,843,867
42-933.0	NCWRP Ultrafiltration	-	-	-	6,655,999	6,655,999
44-001.0	**Annual Allocation - Sewer Main Replacements**	-	-	25,871,872	362,206,208	25,871,872
45-915.0	**Pump Station 2 Onsite Standby Power**	4,551,481	-	-	4,441,000	8,992,481
45-922.0	**Bond Issuance CIP Reserve**	-	5,000,000	-	-	5,000,000
45-932.0	**Annual Allocation - South Bay Water Reclamation Plant**	-	-	168,730	2,530,945	168,730
45-940.0	**Wet Weather Storage Facility - Phase 1**	2,710,860	-	-	87,346,086	90,056,946
45-943.0	**Point Loma - Grit Processing Improvements**	5,035,022	-	3,204,342	34,291,683	42,531,047
45-956.0	**Annual Allocation - Metro Operations Center**	-	-	129,075	1,290,750	129,075
45-960.0	**Point Loma - South Access Road Protection Project**	351,698	-	-	3,588,877	6,239,800
45-961.0	**South Metro Sewer Rehabilitation, Phase 3B**	157,506	-	-	8,907,995	9,065,501
45-965.0	**Environmental Monitoring and Technical Services Lab Esplanade and Stream Line**	2,434,253	-	-	-	2,434,253
45-966.0	**Metro Facilities Control System Upgrade**	5,656,426	-	2,306,407	5,082,075	13,044,908
45-975.0	**Annual Allocation - Developer Projects**	-	-	562,432	5,624,320	562,432
45-979.0	Wet Weather Storage Facility Phase 2	-	-	-	709,909	16,387,033
45-981.0	**MBC Standby Centrifuge Feed Facilities**	354,120	-	-	1,313,063	1,667,183
45-982.0	**MBC Centrate Collection Upgrades**	532,200	-	1,687,295	-	2,219,495
45-983.0	**MBC Dewatering Centrifuges Replacement**	-	-	158,995	4,339,380	4,498,375
45-984.0	**MBC Biosolids Storage Silos**	1,657,760	-	-	7,383,002	9,040,762
45-989.0	**MBC Odor Control Facility Upgrades**	1,442,680	-	-	3,965,146	5,407,826
45-990.0	MBC Storm Drainage Upgrades	-	-	-	3,374,591	3,374,591
45-991.0	MBC Switchgear Reconfiguration	-	-	-	2,249,727	2,249,727
45-992.0	**NCWRP - EDR Upgrade**	-	-	476,513	958,598	1,435,111
45-993.0	NCWRP - EDR Enclosure	-	-	-	1,076,697	1,076,697
46-050.0	**Annual Allocation - Pipeline Rehabilitation**	-	-	31,496,192	170,979,328	31,496,192
46-106.0	Annual Allocation - Sewer Pump Station Restorations	-	-	-	400,000	-
46-119.0	**Annual Allocation - Point Loma Treatment Plant/Related Facilities**	-	-	772,335	11,254,026	772,335
46-169.0	**East Mission Gorge Force Main Rehabilitations**	771,080	-	329,600	5,275,518	6,376,198
46-193.0	**Annual Allocation - CIP Contingencies**	-	-	458,709	2,430,935	458,709
46-194.0	**Annual Allocation - Trunk Sewer Rehabilitations**	-	-	3,507,155	151,137,024	3,507,155
46-195.6	**East Point Loma Trunk Sewer**	530,000	-	2,200,000	9,000,000	11,730,000
46-195.8	**Miramar Road Trunk Sewer**	5,150,567	-	23,398	-	5,173,965
46-196.6	**Balboa Avenue Trunk Sewer**	892,489	-	-	4,084,430	4,976,919
46-196.9	**Montezuma Trunk Sewer**	662,774	-	-	2,611,426	3,274,200
46-197.6	**USIU Trunk Sewer**	2,602,040	-	23,397	10,632,329	13,257,766
46-197.9	**Lake Murray Trunk Sewer - In Canyon**	1,303,305	-	-	13,757,779	15,061,084
46-205.0	**Harbor Drive Trunk Sewer Replacement**	872,186	-	112,486	13,912,486	14,897,158
46-206.0	**Annual Allocation - Accelerated Projects**	-	-	224,973	1,442,308	224,973
46-501.0	**Annual Allocation - Metropolitan Sewer Pooled Contingencies**	-	-	81,095	1,077,407	81,095
46-502.0	**Annual Allocation - Clean Water Program Pooled Contingencies**	-	-	136,225	5,618,502	136,225

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		Expended Encumbered Amount	Continuing Appropriation Amount	FY2009 Amount	FY2010-2019 Amount	Project Cost Amount
Metropolitan Wastewater						
46-505.0	**Annual Allocation - Unscheduled Projects**	-	-	1,124,864	11,248,640	1,124,864
46-602.0	**Sewer Pump Station 41 Rehabilitation**	183,224	1,357,500	5,137,176	2,400,868	9,078,768
	Metropolitan Wastewater Totals	59,520,601	6,357,500	103,118,352	1,112,350,460	563,713,831
Office of the CIO						
37-508.0	**Public Safety Communications Project**	13,521,641	3,099,005	3,341,763	13,214,719	33,177,128
	Office of the CIO Totals	13,521,641	3,099,005	3,341,763	13,214,719	33,177,128
Park & Recreation						
12-157.0	**San Diego River Dredging, Qualcomm Way to State Route 163 - Phase One**	116,562	308,438	-	-	425,000
20-010.0	Annual Allocation - Resource-Based Open Space Parks	-	-	-	-	-
20-013.0	**Annual Allocation-Park and Recreation Grant Match Funding**	-	-	446,955	4,022,595	446,955
20-100.3	**Old Mission Dam Preservation**	288,667	1,013,860	-	-	1,302,527
21-843.0	**Balboa Park Golf Course - Clubhouse and Parking Lot**	194,777	309,233	-	7,534,120	8,038,130
21-855.0	**Balboa Park Historical/Cultural Projects**	6,645,749	2,005,571	-	-	8,651,320
21-865.0	**Balboa Park Improvements**	190,507	233,000	-	-	423,507
21-870.0	**Balboa Park - Myrtle Way Pergola**	1,848	48,152	350,000	200,000	600,000
21-875.0	**Balboa Park - Morley Field Evaluation and Repair of Collapsed Storm Drain**	-	-	50,000	-	50,000
21-876.0	**Balboa Park - Florida Canyon Evaluation and Repair of Broken Storm Drain**	-	-	1,000,000	-	1,000,000
21-877.0	**Balboa Park - Marston Point Evaluation and Repair of Collapsed Storm Drain**	-	-	50,000	-	50,000
22-959.0	**Mission Bay - Fiesta Island General Development Plan**	357,083	62,917	-	-	420,000
22-960.0	**Fiesta Island Infrastructure Improvements**	752	3,116,521	-	250,000,000	253,117,273
22-965.0	**Annual Allocation - Mission Bay Improvements**	-	-	76,802	22,500,000	76,802
22-966.0	**West Ski Island - Shoreline Stabilization**	-	-	500,000	2,000,000	2,500,000
22-968.0	**Mariner's Point Road Curbs and Parking Lot - Improvements**	-	-	400,000	-	400,000
22-969.0	**Mission Bay Park Drinking Fountains - Replacement**	-	-	150,000	-	150,000
22-970.0	**Mission Point/Bayside Walk Security Lighting - Upgrade**	-	-	275,000	-	275,000
22-972.0	**North Crown Point Gazebo - Replacement**	-	75,000	265,000	54,000	394,000
22-973.0	**North Tecolote Children's Play Area - Replacement**	-	750,000	-	-	750,000
22-976.0	**Sunset Point Parking Lot - Security Lighting**	-	-	150,000	-	150,000
22-977.0	**Vacation Isle North Cove Parking Lot - Security Lighting**	-	-	150,000	-	150,000
22-978.0	**Vacation Isle North Cove Road Improvements**	-	-	150,000	-	150,000
22-979.0	**Vacation Isle Northeast Parking Lot Security Lighting**	-	-	150,000	-	150,000
22-980.0	**West Bonita Cove Children's Play Area Upgrades**	-	-	200,000	-	200,000
25-005.0	**Torrey Pines Golf Course - North Course Reconstruction of Eighteen Holes**	256,312	2,343,688	-	-	2,600,000
25-008.0	**Balboa Park Golf Course: Concrete Step and Hand Railing Replacement**	-	100,000	150,000	-	250,000
25-009.0	**Torrey Pines Golf Course Clubhouse and Parking Lot**	428,665	4,071,335	-	9,500,000	14,000,000

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Schedule X: Capital Improvement Project by Department

Park & Recreation

		Expended Encumbered Amount	Continuing Appropriation Amount	FY2009 Amount	FY2010-2019 Amount	Project Cost Amount
25-014.0	**Mission Bay Golf Course and Practice Center - New Landscaping**	185	99,815	-	-	100,000
25-015.0	**Mission Bay Golf Course and Practice Center - Existing Building Improvements**	-	400,000	-	-	400,000
25-016.0	**Mission Bay Golf Course and Practice Center - New Practice Area Upgrade**	3,926	396,074	-	-	400,000
25-017.0	**Mission Bay Course Golf Course - New Irrigation System**	843	99,157	-	-	100,000
25-019.0	**Balboa Park Golf Course - Irrigation System - Upgrades**	-	1,800,000	-	-	1,800,000
25-020.0	**Torrey Pines Golf Course - Irrigation & Fence Upgrades**	-	250,000	-	-	250,000
29-002.0	**Central Avenue Mini Park-Acquisition and Development**	526,324	13,676	-	292,000	832,000
29-282.1	**Hilltop Community Park - Development, Phases I, II & III**	4,657,945	740,224	621,889	450,614	6,470,672
29-407.0	**Carmel Valley Community Park South - Recreation Building**	686,568	4,960,432	153,000	-	5,800,000
29-408.0	**Dennery Ranch Neighborhood Park - Acquisition and Construction**	45	-	2,000,956	7,201,000	9,202,001
29-427.0	**Black Mountain Ranch Community Park - Acquisition and Development**	10,332,094	-	450,000	6,767,906	17,550,000
29-429.0	Black Mountain Ranch Community Park Swimming Pool	-	-	-	4,500,000	4,500,000
29-482.0	**Carmel Valley Neighborhood Park - Neighborhood #8**	-	2,750,000	-	350,000	3,100,000
29-499.0	Black Mountain Ranch Community Park Recreation Building	-	-	-	6,700,000	6,700,000
29-514.0	**Carson Elementary School - Joint Use Improvements**	71,529	678,133	-	-	749,662
29-533.0	**Del Mar Mesa Neighborhood Park**	1,237,573	2,162,427	-	350,000	3,750,000
29-534.0	**Gonzales Canyon Neighborhood Park - Acquisition and Development**	11,711	1,232,289	-	4,556,000	5,800,000
29-535.0	**Hidden Trails Neighborhood Park Acquisition and Development**	-	200,000	-	2,900,000	3,100,000
29-536.0	**La Jolla Valley Trail**	385,000	-	-	-	385,000
29-538.0	**La Jolla Valley Trail - North Loop**	-	638,000	-	-	638,000
29-540.0	McGonigle Canyon Neighborhood Park Acquisition and Development	-	-	-	6,100,000	6,100,000
29-541.0	**Pacific Breezes Community Park (Ocean View Hills Community Park)**	849,870	10,920,130	-	-	11,770,000
29-542.0	Pacific Breezes Community Park Recreation Center (Ocean View Hills CP)	-	-	-	6,367,000	6,367,000
29-543.0	**Pacific Highlands Ranch Community Park Acquisition and Development**	1,000,000	-	-	15,932,000	16,932,000
29-544.0	Pacific Highlands Ranch Community Park Recreation Building	-	-	-	1,346,000	5,950,000
29-546.0	**Torrey Del Mar Neighborhood Park**	4,766,142	783,858	-	-	5,550,000
29-547.0	**Torrey Highlands Neighborhood Park**	1,892,619	3,027,470	840,000	914,911	6,675,000
29-548.0	**Torrey Highlands Trail System**	600,722	199,278	-	200,000	1,000,000
29-550.0	**Otay Valley Athletic Complex**	145,005	54,995	-	21,800,000	22,000,000
29-610.0	**Rancho Encantada Park - Neighborhood No. 1**	-	2,800,000	3,200,000	-	6,000,000
29-611.0	**Rancho Encantada Bicycle, Pedestrian, and Equestrian Trail System**	165,000	938,000	-	-	1,103,000
29-612.0	**Rancho Encantada Park - Neighborhood No. 2**	-	3,900,000	-	-	3,900,000
29-617.0	**Del Mar Mesa Multiple Species Conservation Program Land Acquisition**	1,866,642	257,358	-	-	2,124,000
29-651.0	**Riviera Del Sol Neighborhood Park - Acquisition and Development**	-	1,450,000	2,100,000	-	3,550,000

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Park & Recreation

		Expended Encumbered Amount	Continuing Appropriation Amount	FY2009 Amount	FY2010-2019 Amount	Project Cost Amount
29-657.0	**La Mirada Elementary School - Joint Use Improvements**	623,547	618,048	-	-	1,241,595
29-666.0	**San Diego River Park Master Plan**	700,000	932,000	50,000	-	1,682,000
29-667.0	**North Chollas Community Park - Improvements**	2,755,868	540,165	-	26,343,967	29,640,000
29-671.0	**Kumeyaay Lakes Berm Restoration and Dredging**	121,662	38,338	-	9,840,000	10,000,000
29-675.0	**Ocean Beach Fishing Pier Preservation**	205,000	-	-	-	205,000
29-680.0	**Windansea Improvements**	295,171	354,829	-	275,000	925,000
29-684.0	**Park de la Cruz/38th Street Canyon and Future Phases**	752,992	1,459,174	-	-	2,212,166
29-685.0	**Teralta Neighborhood Park - Development**	739,102	828,890	-	-	1,567,992
29-688.0	**Del Sur Neighborhood Park North (Black Mountain Neighborhood Park North)**	-	-	3,700,000	-	3,700,000
29-689.0	**Carmel Grove Mini-Park - Play Area Upgrade**	5,329	69,959	352,712	39,467	467,467
29-690.0	**Mira Mesa Parks - Tree Replacement**	-	56,000	-	-	56,000
29-692.0	**Public Roads Supporting Park Access**	-	-	100,000	4,500,000	100,000
29-702.0	**39th Street/Ward Canyon Park Development**	1,547,637	380,071	-	-	1,927,708
29-706.0	Cypress Canyon Neighborhood Park - Phase II	-	-	-	2,384,466	2,384,466
29-717.0	**Fairbrook Neighborhood Park - Acquisition**	24,846	395,154	-	-	420,000
29-727.0	**McAuliffe Community Park - Development**	203,814	892,716	2,301,157	806,127	4,203,814
29-738.0	**Hourglass Field Community Park - Field House**	248,607	3,420,894	-	-	3,669,501
29-757.0	**Mira Mesa Community Park - Expansion (Carroll Neighborhood Park - Development)**	1,579,981	7,420,019	5,000,000	7,200,000	21,200,000
29-761.0	**Fairbrook Neighborhood Park - Development**	76	1,820,924	-	579,000	2,400,000
29-764.0	**Carmel Valley Community Park South - Neighborhood #8A**	2,335,122	7,226,843	207,983	-	9,769,948
29-796.0	**Tecolote Canyon Natural Park Resource Management Plan**	101,000	-	-	-	101,000
29-852.0	**Beyer Community Park**	1,927,761	34,239	-	13,000,000	14,962,000
29-864.0	**Rancho Penasquitos Parks - Playground Upgrades**	278,449	21,551	900,000	1,250,000	2,450,000
29-865.0	**Home Avenue Neighborhood Park - Development**	334,131	265,869	50,000	2,400,000	3,050,000
29-866.0	**Montgomery-Waller Community Park Sports Field Lighting and Parking Improvements**	315,844	474,156	-	-	790,000
29-871.0	**Sunset Cliffs Natural Park - Drainage Study**	303,975	1,025	-	90,000	395,000
29-886.0	**West Lewis and Falcon Streets - Mini-Park**	82,935	367,065	-	180,000	630,000
29-887.0	**Carmel Valley Skate Park**	477,585	2,522,415	210,000	-	3,210,000
29-889.0	**Joint Use Improvements - Citywide**	-	737,705	-	1,672,295	2,410,000
29-890.0	**Sunshine Berardini Fields Development**	207,459	52,541	-	14,250,000	14,510,000
29-891.0	**West Maple Canyon Mini-Park**	72,557	302,443	-	200,000	575,000
29-893.0	**Memorial Community Park - Miscellaneous Pool Improvements**	4,844	317,193	-	16,463	338,500
29-896.0	**Roosevelt Junior High School - Joint Use Improvements**	164,008	235,992	-	600,000	1,000,000
29-897.0	**North Park Mini-Park and Streetscape Improvements**	-	2,550,000	-	1,320,000	3,870,000
29-901.0	**Angier Elementary School - Joint Use Improvements**	-	1,730,000	-	500,000	2,230,000
29-902.0	**Cabrillo Heights Neighborhood Park - Improvements**	-	678,000	-	165,000	843,000
29-903.0	**Wegeforth Elementary School - Joint Use Improvements**	-	1,992,000	-	294,000	2,286,000
29-904.0	**La Jolla Valley Bike Path**	-	638,000	-	-	638,000
29-905.0	**Taylor Street Slope Reconstruction**	81,406	1,145,442	-	-	1,226,848

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Financial Summary

Schedule X: Capital Improvement Project by Department

		Expended Encumbered Amount	Continuing Appropriation Amount	FY2009 Amount	FY2010-2019 Amount	Project Cost Amount
Park & Recreation						
29-907.0	**Dingeman Elementary School - Spring Canyon Neighborhood Park Improvements**	27,770	88,120	-	-	115,890
29-909.0	**Regional Park Improvements**	-	200,000	41,803	10,000,000	41,803
29-910.0	**Open Space Improvements**	105,488	994,512	-	900,000	2,000,000
29-911.0	**Sefton Field Neighborhood Park (San Diego River Improvements)**	-	500,000	-	500,000	1,000,000
29-913.0	**Coastal Bluff Erosion and Access**	-	582,933	-	2,702,402	3,285,335
29-916.0	**Vista Terrace Park Tot Lot Upgrades**	-	-	381,617	50,000	431,617
29-918.0	**Hourglass Field House Parking Areas**	3,875	1,326,125	-	-	1,330,000
29-922.0	Rattlesnake Canyon Neighborhood Park	-	-	-	5,700,000	5,700,000
29-923.0	Parkdale Neighborhood Park - Acquisition and Development	-	-	-	6,350,000	6,350,000
29-925.0	**Wightman Street Park**	288,011	397,989	-	2,363,000	3,049,000
29-928.0	**Pacific Highlands Ranch Hiking and Biking Trails**	1,610,000	175,000	-	3,290,000	5,075,000
29-930.0	Ahrens Field Development	-	-	-	1,250,000	1,250,000
29-932.0	**Treena Mesa Joint Use Sports Field**	-	-	3,500,000	-	3,500,000
29-938.0	**Canyonside Community Park Sportsfield Lighting Upgrade**	345,000	-	-	-	345,000
29-941.0	**Language Academy/Montezuma Elementary School - JU Improvements**	-	-	668,000	731,000	1,399,000
29-942.0	**Otay Valley Regional Park-Beyer Way Equestrian & Regional Staging Area & Trail**	-	200,000	-	2,550,000	2,750,000
29-943.0	**Mission Trails Regional Park Master Plan Update and Natural Resource Mgmt Plan**	-	148,000	-	472,000	620,000
29-944.0	**Florida Canyon Drainage and Trail Improvements and Exotic Plant Removal**	-	357,000	-	-	357,000
29-945.0	Rose Canyon Improvements	-	-	-	2,000,000	2,000,000
29-951.0	**Martin Luther King Jr. Community Park - Play Area Upgrades**	-	-	500,000	-	500,000
29-953.0	**Encanto Community Park Concession Stand Expansion at Verna Quinn Fields**	-	-	155,000	-	155,000
29-954.0	**Montgomery Academy - Joint Use Improvements**	-	-	909,000	421,000	1,330,000
29-966.0	**Mission Trails Regional Park Cowles Mountain Trail Rehabilitation**	-	-	400,000	-	400,000
29-967.0	**Mission Trails Regional Park Trail Realignments**	-	-	300,000	-	300,000
29-968.0	**Azalea Neighborhood Park - Expansion**	-	585,000	-	-	585,000
29-969.0	**Azalea Neighborhood Park Recreation Center - Improvements**	-	-	141,713	1,693,000	1,834,713
29-970.0	**252 Corridor Park Improvements - Phase II**	-	1,600,000	-	-	1,600,000
29-973.0	**Marshall Elementary School - Joint Use Improvements**	-	-	35,000	699,000	734,000
29-974.0	**Gonzales Canyon Resource Management Plan**	-	-	200,000	-	200,000
29-975.0	**Crest Canyon Resource Management Plan**	-	-	75,000	-	75,000
39-010.0	**Talmadge Streetscape and Lighting Improvements**	34,595	598,455	375,566	450,000	1,458,616
39-011.0	**Switzer Canyon/30th Street Bridge Enhancement Program**	326	68,260	5,000	225,000	298,586
39-092.0	**North Park Lighting Improvement Project**	337,860	-	-	48,480	386,340
39-220.0	**North Ocean Beach - Streetscape Enhancement**	815,000	70,000	-	500,000	1,385,000
52-533.0	**Mission Beach - Boardwalk Widening**	1,901,107	100,000	-	2,753,000	4,754,107
52-660.0	**Carmel Valley Multi-use Trail - Neighborhood 10**	104,868	475,132	40,600	-	620,600
52-708.0	**Del Mar Mesa Southern Multi-Use Trail**	8,190	102,110	-	150,000	260,300

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		Expended Encumbered Amount	Continuing Appropriation Amount	FY2009 Amount	FY2010-2019 Amount	Project Cost Amount
Park & Recreation						
52-709.0	**Del Mar Mesa Central Multi-Use Trail**	257	160,743	-	-	161,000
52-710.0	**Del Mar Mesa Eastern Multi-Use Trail**	854	228,446	-	-	229,300
52-711.0	**Del Mar Mesa Northern Hiking/Equestrian Trail**	27,878	358,122	-	-	386,000
52-719.0	**Mission Beach Bulkhead Preservation**	699,225	193,000	149,500	8,128,000	9,169,725
	Park & Recreation Totals	60,481,677	105,217,638	34,629,253	524,369,813	688,079,786
Police						
36-064.0	**Police and Fire Training Facility (Regional Public Safety Training Institute)**	505,000	-	-	42,000,000	42,505,000
	Police Totals	505,000	-	-	42,000,000	42,505,000
QUALCOMM Stadium						
34-200.0	**Annual Allocation - QUALCOMM Stadium Improvements**	-	-	750,000	5,250,000	750,000
	QUALCOMM Stadium Totals	-	-	750,000	5,250,000	750,000
Storm Water						
11-302.0	**Ransom Street and Darwin Way Storm Drain**	192,000	-	-	950,000	1,142,000
13-005.0	**Annual Allocation - Emergency Drainage Projects**	-	-	12,205,000	77,224,600	12,205,000
32-050.0	**Rose and Tecolote Creeks Water Quality Improvements**	1,147,715	1,022,285	-	-	2,170,000
	Storm Water Totals	1,339,715	1,022,285	12,205,000	78,174,600	15,517,000
Water						
70-910.7	**Miramar Pipeline Monitoring & Reinspection**	4,906	173,591	70,097	1,428,234	1,676,828
70-942.0	**Annual Allocation - CIP Contingencies - Reclaimed Water Distribution System/RWDS**	-	-	250,000	4,500,000	250,000
70-949.0	**Annual Allocation - Reclaimed Water Extension**	-	-	500,000	5,000,000	500,000
70-953.0	**Torrey Pines Road/La Jolla Boulevard Water Main Replacement**	15,131,491	925,002	-	2,008,089	18,064,582
70-954.0	**North City Reclamation System**	37,468,252	9,242,722	2,229,340	12,901,950	61,842,264
70-957.0	**Harbor Drive Pipeline**	22,316	132,972	419,801	4,571,103	5,146,192
70-963.3	Miramar Service Area Improvement	-	-	-	83,000,000	93,000,000
73-024.0	**Annual Allocation - Freeway Relocation**	-	-	2,994,197	500,000	2,994,197
73-083.0	**Annual Allocation - Water Main Replacements**	-	-	41,600,000	416,000,000	41,600,000
73-261.3	**Alvarado Water Treatment Plant -Upgrade and Expansion**	60,809,304	12,000,549	36,927,440	46,795,784	156,533,077
73-263.0	Annual Allocation - Water Pump Station Rehabilitations	-	-	-	8,941,511	-
73-277.0	Annual Allocation - Standpipe and Reservoir Rehabilitations	-	-	-	18,313,235	-
73-284.0	**Miramar Water Treatment Plant - Upgrade and Expansion**	181,076,193	19,727,490	44,026,817	16,389,577	261,220,077
73-285.0	**Otay Water Treatment Plant - Upgrade and Expansion**	9,107,379	17,278,584	9,308,292	20,409,104	56,103,359
73-286.0	**Otay Second Pipeline Improvements**	16,625,912	2,418,507	8,617,978	1,309,157	28,971,554

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Financial Summary

Schedule X: Capital Improvement Project by Department

Water

		Expended Encumbered Amount	Continuing Appropriation Amount	FY2009 Amount	FY2010-2019 Amount	Project Cost Amount
73-310.0	Annual Allocation - Corrosion Control	-	-	-	1,000,000	-
73-314.0	**San Diego 17 Flow Control Facility and Pump Station**	1,568,955	424,210	11,705,514	5,554,895	19,253,574
73-317.0	**Barrett Reservoir Outlet Tower Upgrade**	2,615,662	1,372,530	-	-	3,988,192
73-328.0	**Rancho Bernardo Reservoir Rehabilitation**	7,929,495	1,172,275	-	-	9,101,770
73-331.0	**Annual Allocation - CIP Contingencies**	-	-	7,000,000	65,500,000	7,000,000
73-342.0	**Rancho Penasquitos Pump Station**	3,102,525	3,394,508	5,219,831	1,098,965	12,815,829
73-347.1	**Program Management**	18,929	4,141,071	-	40,000,000	44,160,000
73-348.0	**Telemetry Control Systems - SCADA - Phase II**	13,244,740	119,859	-	-	13,364,599
73-350.0	**Water Flow Meter Installation**	314,922	55,981	-	263,648	634,551
73-361.0	**Annual Allocation - Meter Boxes**	-	-	500,000	5,000,000	500,000
73-900.0	**Annual Allocation - Pressure Reduction Facility Upgrades**	-	-	200,000	8,700,000	200,000
73-910.0	**Annual Allocation - Seismic Upgrades**	-	-	344,710	5,889,634	344,710
74-925.0	**Annual Allocation - Dams and Reservoirs**	-	-	250,000	6,181,519	250,000
75-931.0	**Water Department Security Upgrades**	13,041,430	3,373,302	1,943,966	2,737,082	21,095,780
75-932.0	**Groundwater Asset Development Program**	7,745,274	959,256	2,981,094	86,128,246	97,813,870
75-939.0	**South County Raw Water Reservoir Intertie Study**	-	-	780,000	-	780,000
	Water Totals	369,827,685	76,912,409	177,869,077	870,121,733	959,205,005
	Grand Totals	**894,741,259**	**475,921,355**	**586,959,599**	**5,681,602,087**	**4,963,439,596**

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Council District: Citywide **Community Plan:** Citywide

Description: This project provides for replacement of legacy software systems currently in use by City departments under the Office of the Chief Financial Officer (CFO) and Business and Support Services. The Enterprise Resource Planning (ERP) System will be used by all City departments for day-to-day business operations and human resource needs and is expected to support the City's information technology (IT) needs for the next 15 years.

Justification: As identified in the Audit Committee's recommendation (Kroll Report), the major software systems being used by the departments under the Office of the Chief Financial Officer (CFO) and Business and Support Services no longer meet the City's requirements for responsible financial management, efficient human resources management, and IT operational efficiency. This includes the following major systems: AMRIS (General Ledger), ALVA (Financial Reporting), APIS (Accounts Payable), ARIS (Accounts Receivable), FMIS (Budgeting and Financial Management), FAMIS (Fixed Assest Management), OPIS (Purchasing), CAPPS (Payroll), and PATS (Applicant Tracking).

Operating Budget Effect: Savings are anticipated after implementation of the system; however, the magnitude of the savings are yet to be determined.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Planning and acquisition began in Fiscal Year 2007 and was completed in Fiscal Year 2008. Design is scheduled to be completed in Fiscal Year 2009. Full project implementation is scheduled to be completed in Fiscal Year 2010.

Summary of Project Changes: The project schedule has been revised and full implementation will not be completed until Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
OTHER	OT	500711	5,800,000	15,500,000	6,825,624	1,374,376			
Total			5,800,000	15,500,000	6,825,624	1,374,376			
Work Codes			DT	DT	DT	YT			

Revenue Source/Tag		Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
OTHER	OT	500711							**29,500,000**
Total									**29,500,000**
Work Codes									

Contact: Elena Perez E-Mail: Eperez@sandiego.gov Phone: 619-236-6749

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04725

Council District: 2, 8 **Community Plan:** Centre City

Description: This annual allocation provides funding to implement and facilitate projects and programs to maximize the use of existing parking resources. Parking management projects and programs include design and implementation of a "Wayfinding" program throughout downtown to place directional signs in the Downtown San Diego area, implementation of residential parking permits, and payment of debt service. These funds have also been pledged for the payment of 6th Avenue and Market Street, and 6th Avenue and K Street parking facilities.

Justification: The Redevelopment Plan of the Centre City Redevelopment Area calls for the elimination of blight in Centre City. The Redevelopment Plan was adopted on May 11, 1992 by Council Ordinance O-17767. The Parking Meter Revenue Allocation Policy (Council Policy 100-18) was adopted on March 4, 1997 and the Comprehensive Downtown Parking Plan was adopted on December 2, 1997.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Debt service payments on bonds are made in March and September of each fiscal year.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
OTHER PM	703001			1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
Total				1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
OTHER PM	703001	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000		**1,500,000**
Total		1,500,000	1,500,000	1,500,000	1,500,000	1,500,000		**1,500,000**
Work Codes								

Contact: Mae Alonsagay E-Mail: alonsagay@ccdc.com Phone: 619-533-7129

City Planning and Community Investment

Economic Development
Border Infrastructure Study (SB 207) 39-235.0
Council District: 8 **Community Plan:** Otay Mesa

Description: The project provides for a vision and an implementation strategy for infrastructure development in Otay Mesa. This is the first phase in establishing a Border Development Zone (a 30-year designation) as authorized by State legislation (SB 207). The study will identify the needed public infrastructure to enhance economic development along the U.S./Mexico border.

Justification: The study will identify the public infrastructure needed to support future industrial development in Otay Mesa. This is the first and necessary step in creating an infrastructure financing plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The study began in Fiscal Year 2001 and will coincide with changes to the Otay Mesa Community Plan. Completion of the study is contingent upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FDGRNT BR	000005	100,000						
Unidentified Funding	999999				100,000			
Total		100,000			100,000			
Work Codes		P			P			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FDGRNT BR	000005							**100,000**
Unidentified Funding	999999							**100,000**
Total								**200,000**
Work Codes								

Contact: Lydia Moreno E-Mail: lmoreno@sandiego.gov Phone: 619-533-7512

Council District: 3 **Community Plan:** Mid-City

Description: This project provides for public improvements along University Avenue in City Heights to improve deteriorated infrastructure, provide visual enhancements, and support commercial revitalization.

Justification: Individual projects are important components of the Mid-City Commercial Revitalization Program and the City Heights Redevelopment Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Construction from 50th Street to 54th Street was completed in Fiscal Year 1999. Construction between Interstate 805 and Wilson Avenue was completed in Fiscal Year 2002. Construction of sidewalk and pedestrian ramp improvements at the 4500 block of University Avenue were completed in Fiscal Year 2006. Future phases are contingent upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CAPOTH	302453	37,295						
CDBG	018502	490,200						
REDEV	098000		25,000					
STATE DF	000001	342,000						
TRANS	030300	183,000						
Unidentified Funding	999999				600,000			
Total		1,052,495	25,000		600,000			
Work Codes		CD	C		CD			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CAPOTH	302453							**37,295**
CDBG	018502							**490,200**
REDEV	098000							**25,000**
STATE DF	000001							**342,000**
TRANS	030300							**183,000**
Unidentified Funding	999999							**600,000**
Total								**1,677,495**
Work Codes								

Contact: Melissa Garcia E-Mail: magarcia@sandiego.gov Phone: 619-236-6547

City Planning and Community Investment

Economic Development
Ray Street Improvements 39-084.0
Council District: 3 **Community Plan:** Greater North Park

Description: This project provides for sidewalk, curb and gutter replacement, trees, enhanced paving, street furniture, and identity signage on one block of Ray Street from University Avenue to North Park Way in the North Park Community.

Justification: This one-block area of Ray Street lies within the boundaries of the North Park Main Street Business Improvement District and the North Park Redevelopment Project Area. Due to the activism of the business owners on the street, this blighted area is being enhanced with facade improvements, a monthly gallery event and leasehold turnover consistent with the art-oriented theme of this small district. This project will add enhancements in the public right-of-way.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and installation of trees, grates, guards, benches, trash receptacles and signage began during Fiscal Year 2004 and was completed in Fiscal Year 2005. Future projects will be phased in based on community priorities as funding becomes available.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CDBG	018502		25,000					
HUD108 MC	018521	100,000						
Total		100,000	25,000					
Work Codes		CD	C					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CDBG	018502							**25,000**
HUD108 MC	018521							**100,000**
Total								**125,000**
Work Codes								

Contact: Alicia Martinez-Higgs E-Mail: AMHiggs@sandiego.gov Phone: 619-236-6488

Council District: 4, 8 **Community Plan:** Mid-City, Barrio Logan, Southeastern San Diego

Description: This project provides for the Chollas Creek Enhancement Program, which builds upon long-standing City Council adopted policies to create a greater level of design guidance for future development related to wetland and upland restoration, channel reconstruction, trail systems and landscaping design, public art, an educational component and interpretive program, as well as long-term funding of improvements to the creek. The Enhancement Program identifies eight segments of the creek with recommendations and proposed projects for each segment.

Justification: The Chollas Creek Enhancement Program began in the 1970s with the identification of the creek's potential and guidelines being added to several community plans. The adoption of the Chollas Creek Enhancement Program in 2002 puts various guidelines from the below mentioned community plans into one document for better coordinated implementation. Long-term funding proposals relate to the six phases identified by the Enhancement Program with implementation to occur pursuant to funding availability.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego, Mid-City, and Barrio Logan Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The Chollas Creek Enhancement Program was approved by City Council on May 14, 2002 per Resolution R-296487. Implementation of the Phase I Pilot Projects were completed in June 2008. Implementation of subsequent phases will be conducted pursuant to funding availability. Implementation of all projects proposed for all eight segments in the Chollas Creek Enhancement Program would have cost approximately $42 million in 2000 when the Enhancement Program was prepared. Implementation costs to date have totaled approximately $1.8 million. This amount includes a $144,000 grant received from the State Department of Housing and Community Development that was not deposited into the CIP account. Thus, approximately $40 million (Year 2000 dollars) in unidentified funding remains.

Summary of Project Changes: The two Phase I pilot projects (Segments 2A and 8) were completed June 2008 with available grant funding. The total estimated project cost increased by approximately $40 million dollars, consistent with the Chollas Creek Enhancement Program.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
STATE DF	000001	913,325	349,319	394,000				
Unidentified Funding	999999				4,000,000	4,000,000	4,000,000	4,000,000
Total		913,325	349,319	394,000	4,000,000	4,000,000	4,000,000	4,000,000
Work Codes		CD	C	C				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	Total
STATE DF	000001							**1,656,644**
Unidentified Funding	999999	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	**40,000,000**
Total		4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	**41,656,644**
Work Codes								

Contact: Myles Pomeroy E-Mail: mpomeroy@sandiego.gov Phone: 619-2355219

City Planning and Community Investment

Facilities - Eng

Multiple Species Conservation Program - Property Acquisition 37-443.0

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for acquiring property in support of the Multiple Species Conservation Program (MSCP).

Justification: The Multiple Species Conservation Program Implementing Agreement, Section 10(a), Take Authorization of the Endangered Species Act, mandates a statutory responsibility on the part of the City to assemble the MSCP preserve. This responsibility includes public land acquisition to be used for wildlife habitat.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Land acquisition began in Fiscal Year 2000 and will continue as funding becomes available until Fiscal Year 2047. The total project cost has been updated to reflect the funding for the properties acquired and for future property acquisitions pursuant to the MSCP implementation agreement established by Council Resolution R-28455 on March 19, 1997.

Summary of Project Changes: The total estimated project cost increased by $12.6 million. This project has been extended to Fiscal Year 2018 per Council Resolution R-28455.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CAPOUT	030245	26,000						
DEV HB	010571	4,452,642	77,358					
STATE EW	038331	5,000,000						
STATE ME	038330	2,985,050						
STATE WC	038332	1,720,000						
Unidentified Funding	999999				500,000			
Total		14,183,692	77,358		500,000			
Work Codes		L	L		L			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CAPOUT	030245							**26,000**
DEV HB	010571							**4,530,000**
STATE EW	038331							**5,000,000**
STATE ME	038330							**2,985,050**
STATE WC	038332							**1,720,000**
Unidentified Funding	999999							**500,000**
Total								**14,761,050**
Work Codes								

Contact: Jeanne Krosch E-Mail: jkrosch@sandiego.gov Phone: 619-236-6545

Council District: 1 **Community Plan:** University

Description: This project provides for the preparation of a General Development Plan for the 447.0 gross acre park located on North Torrey Pines Road. The General Development Plan will incorporate the Glider Port Leasehold and will provide guidance for the development and protection of the Park's beautiful and historic nature. Amenities may include passive use areas, access road and parking lot, children's play area, pedestrian/bicycle paths connecting to beach access, accessibility improvements, signage, site furnishings, and miscellaneous landscaping. Construction may be a component of this project and may begin once design is completed.

Justification: This project is required pursuant to a Settlement Agreement between the City and the Coastal Law Enforcement Action Network for violations resulting from unapproved on-site grading activities by the Lessee. Additionally, the park site is located in a community deficient in parks and recreational facilities per the City Progress Guide and General Plan Guidelines.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan, La Jolla Community Plan and Local Coastal Program Land Use Plan, and it is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design will begin in FY 2009 and will be completed in FY2010.

Summary of Project Changes: This is a newly published project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
MBR RP	010518		500,000					
Total			500,000					
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
MBR RP	010518							**500,000**
Total								**500,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: (619) 525-8261

Unfunded Needs List

City Planning and Community Investment — **Economic Development**

CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
39-236.0	**25th Street Walkable Community Demonstration Project**	**$ 488,850**	**$ -**

This project provides for public streetscape improvements on 25th Street from G Street to Commercial Avenue. The total estimated project cost of $727,850 includes an unfunded amount of $488,850.

39-235.0	**Border Infrastructure Study (SB 207)**	**$ 100,000**	**$ -**

This project provides for the establishment of a Border Development Zone as authorized by State legislation (SB207). The total estimated project cost of $200,000 includes an unfunded amount of $100,000.

39-210.0	**City Heights/University Avenue - Streetscape Improvements**	**$ 600,000**	**$ -**

This project provides for public improvements along University Avenue in City Heights. The total estimated project cost of $1.7 million includes an unfunded amount of $600,000.

Economic Development Subtotal	**$ 1,188,850**	**$ -**

City Planning and Community Investment — **Facilities - Eng**

CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
37-446.0	**Chollas Creek South Branch Phase One Implementation**	**$ 4,000,000**	**$ 36,000,000**

This project provides for the Chollas Creek Enhancement Program, which builds upon long-standing City Council adopted policies to create a greater level of design guidance for future development related to wetland and upland restoration, channel reconstruction, trail systems and landscaping design, public art, an educational component and interpretive program, as well as long-term funding of improvements to the creek. The total estimated project cost of $41.7 million includes an unfunded amount of $40.0 million.

37-443.0	**Multiple Species Conservation Program - Property Acquisition**	**$ 500,000**	**$ -**

This project provides for acquiring property in support of the Multiple Species Conservation Program Implementing Agreement. The total estimated project cost of $14.8 million includes an unfunded amount of $500,000.

Facilities - Eng Subtotal	**$ 4,500,000**	**$ 36,000,000**
City Planning and Community Investment Total	**$ 5,688,850**	**$ 36,000,000**

Unfunded Needs List

Development Services **Facilities - Eng**

CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
58-001.0	**Annual Allocation - New Development**	**$ 210,000**	**$ 1,350,000**

This project provides for street and utility improvements along City-owned land and for reimbursing adjoining developers for installing such improvements. An allocation of $210,000 in Fiscal Year 2010 and an annual allocation of $150,000 in future fiscal years are entirely unfunded.

Facilities - Eng Subtotal	**$ 210,000**	**$ 1,350,000**
Development Services Total	**$ 210,000**	**$ 1,350,000**

Water Boards Vol. 1-3
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54th Street and Euclid Avenue Bike Lanes and Route 58-179.0

Council District: 4, 7 **Community Plan:** Southeastern San Diego, College Area

Description: This project provides for the installation of Class II Bike Lanes on 54th Street between Trojan and Euclid Avenues and for Class III Bike Route signage and pavement markings along Euclid Avenue between 54th Street and Market Street.

Justification: This project will close a gap in bicycle routes between the College Area and Southeastern San Diego and its neighborhoods.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego and College Area Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary design to start in Fiscal Year 2009. Construction was scheduled to begin in Fiscal Year 2007 and has been rescheduled to Fiscal Year 2009. Design contract will be awarded via City Council action in FY09. Design and construction dates to be determined by contractor.

Summary of Project Changes: Construction has been rescheduled to Fiscal Year 2009 due to reallocation of resources.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
LTF 05	390068	10,435	119,565					
Total		10,435	119,565					
Work Codes		D	CD					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
LTF 05	390068							**130,000**
Total								**130,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Bikeways
Bayshore Bikeway 58-140.0
Council District: 8 **Community Plan:** Otay Mesa/Nestor

Description: This project provides for constructing a Class I bikeway from the northern end of 13th Street to Main Street at the Interstate 5 interchange at the southeast corner of San Diego Bay.

Justification: This project completes the missing segment of the planned bike path around San Diego Bay from Point Loma to Coronado.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa/Nestor Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2007. Construction began in Fiscal Year 2008 and is scheduled to be completed in FY09.

Summary of Project Changes: Funding has been revised to reflect the removal of Congestion Mitigation Air Quality funding from this project. The San Diego Association of Governments (SANDAG) has identified TransNet Major Corridor funds in the amount of $3,8 million as replacement funding. This action was approved by the SANDAG Transportation Committee in July 2007 and authorized by Council Resolution R-303018 on September 18, 2007. Additional SANDAG funds may be made available for project completion. These funds are shown in the table below as unidentified funding in Fiscal Year 2010. With these actions, the total estimated project cost has increased by $1.2 million to $5.2 million.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CAPOUT	030245	16,775						
LTF LT	039005	50,000						
PABIKE	030301	818,000						
SANDAG MC	030316	3,195,325	578,674					
Unidentified Funding	999999				536,500			
Total		4,080,100	578,674		536,500			
Work Codes		CD			C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CAPOUT	030245							**16,775**
LTF LT	039005							**50,000**
PABIKE	030301							**818,000**
SANDAG MC	030316							**3,773,999**
Unidentified Funding	999999							**536,500**
Total								**5,195,274**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for a Bicycle Safety and Commuting Education Program. This program reaches out to school children, teachers, parents, law enforcement personnel, and others through school workshops and hands-on training. This project is funded by SANDAG.

Justification: This project is needed to continue the Bicycle Safety and Commuting Education Program for another year.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: This project was scheduled to be completed in Fiscal Year 2008, but was awarded additional funding through Sandag and The Office of Traffic Safety (OTS). The program is scheduled to continue through Fiscal Year 2009.

Summary of Project Changes: The total estimated project cost has increased by $386,539 due to receipt of grant funds per R-301637 dated 2-09-07.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
PABIKE	030301	150,000						
STATE BP	039006	656,006	128,760					
STATE EP	018871	353,429	77,799					
Total		1,159,435	206,559					
Work Codes		P	P					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
PABIKE	030301							**150,000**
STATE BP	039006							**784,766**
STATE EP	018871							**431,228**
Total								**1,365,994**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Bikeways

Camino del Rio North Bike Lanes 58-164.0

Council District: 6 **Community Plan:** Mission Valley

Description: This project provides for the widening of Camino Del Rio North from State Route 15 crossing to Mission City Parkway to accommodate new bike lanes.

Justification: This project is needed to complete the missing bike lane segment on Camino Del Rio North.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
LTF 03	390066	1,041	84,959					
Unidentified Funding	999999				330,000			
Total		1,041	84,959		330,000			
Work Codes		P	P		C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
LTF 03	390066							**86,000**
Unidentified Funding	999999							**330,000**
Total								**416,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for documenting existing conditions and making recommendations for future bicycle facilities. It is an essential reference tool for updating community plan, and for use in reviewing development proposals and street improvement plans.

Justification: To facilitate grant fund appliations, a new Master Plan is required to update the existing 2002 Biclycle Master Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The Request for Proposal was issued in January 2008 and the project is expected to be completed in December 2009.

Summary of Project Changes: This project was established by Council Resolution (R-29646 on 7-30-02) with an initial budget of $125,000. Additionally, $150,000 in grant funding will be added to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FDGRNT DF	000005			150,000				
LTF 00	390063	100,000						
LTF 02	390065	25,000						
Total		125,000		150,000				
Work Codes		D		D				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FDGRNT DF	000005							**150,000**
LTF 00	390063							**100,000**
LTF 02	390065							**25,000**
Total								**275,000**
Work Codes								

Contact: Transportation Engineering/Design E-Mail: Phone: 619-533-3173

Engineering & Capital Projects

Bikeways
Coastal Rail Trail 58-162.0
Council District: 1 **Community Plan:** Torrey Pines, University

Description: This project provides for a bikeway route between the San Diego-Del Mar city limit and Gilman Drive, generally in the existing San Diego Northern Railway right-of-way.

Justification: This project is part of a larger multi-jurisdictional project, which proposes a bikeway along the coast in the cities of Oceanside, Encinitas, Solana Beach, Carlsbad, Del Mar, and San Diego. It is intended to provide regional connectivity for both commuting bicylists and recreational activities.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines and University Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary engineering and design occurred in Fiscal Years 2004 and 2005. Final design and construction will be scheduled as funding is identified.

Summary of Project Changes: Resolution (R-303713) dated 5/20/08, accepted additional funding and increased total project cost by $787,100.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CAPOUT	030245	17,469						
CMAQ 93	038693	557,521	73,609					
PABIKE	030301	280,439						
Unidentified Funding	999999				2,087,100	19,000,000		
Total		855,429	73,609		2,087,100	19,000,000		
Work Codes		DP	D		D	C		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CAPOUT	030245							**17,469**
CMAQ 93	038693							**631,130**
PABIKE	030301							**280,439**
Unidentified Funding	999999							**21,087,100**
Total								**22,016,138**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 6 **Community Plan:** Linda Vista, Mission Valley

Description: This project provides for designing and constructing a Class I bike path connecting Friars Road to Pacific Highway.

Justification: This project will provide shortcut access between the one-way Class II eastbound bike paths on Friars Road to a one-way Class II bike path northbound on the Pacific Highway bridge.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Linda Vista and Mission Valley Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was completed in FY07. Construction will be scheduled when funding is identified.

Summary of Project Changes: The total estimated project cost has been increased by $125,000 due to inflation. Total project cost is $714,518; $625,000 of this amount is unidentified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
LTF 01	390064	103,121						
Unidentified Funding	999999				625,000			
Total		103,121			625,000			
Work Codes		D			C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
LTF 01	390064							**103,121**
Unidentified Funding	999999							**625,000**
Total								**728,121**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Bikeways

Kearny Villa Road Bike Lane Improvements 58-198.0

Council District: 6 **Community Plan:** Kearny Mesa

Description: This project provides for the resurfacing and repair of damaged bicycle lanes on Kearny Villa Road between Miramar Way and State Route 163.

Justification: The deteriorating asphalt in the bicycle lane causes bicyclists to ride close to the main travel lanes, where there are high volumes of high-speed traffic. This project will replace the existing bicycle lane with a newer, blue-colored asphalt that will be more durable and more visible.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is conformance with the City's Progress Guide and General Plan.

Scheduling: The project is currently in preliminary design and will be done FY08. Design and Construction will be scheduled following award of design/build contract authorized by City Council in Fiscal Year 2008.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SANDAG	03	000026	3,044	296,956					
Total			3,044	296,956					
Work Codes			P	P					

Revenue Source/Tag		Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SANDAG	03	000026							**300,000**
Total									**300,000**
Work Codes									

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for the installation of signage and pavement markings for Class II bike lanes or Class III bike routes at various locations throughout the City on an as-needed basis.

Justification: Minor bicycle projects are too low-cost to compete for regional grant funding and rely on City funding for installation. This project will provide a funding source for small, low-cost bicycle projects.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Project Scheduled in Fiscal Year: It is anticipated the signage along SR56 bike path and loop detector upgrades will be installed at various locations.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
TRANS CR	030310		15,000	15,000	15,000	15,000	15,000	15,000
Total			15,000	15,000	15,000	15,000	15,000	15,000
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
TRANS CR	030310	15,000	15,000	15,000	15,000	15,000	15,000	**30,000**
Total		15,000	15,000	15,000	15,000	15,000	15,000	**15,000**
Work Codes								

Contact: Engineering and Capital Projects Phone: 619-533-3173

Engineering & Capital Projects

Bikeways
Mission Trails Bike Path Study 58-160.0
Council District: 7 **Community Plan:** Mission Trails Regional Park, Navajo

Description: This project provides for a feasibility study of a Class I bike path between Zion Avenue and City Limits/City of Santee along the San Diego River. The feasibility study will devise several alternative alignments for the bike path, analyze the cost, determine environmental impacts, solicit community input, and consider other factors associated with each alternative.

Justification: This bike path is needed for the continuity of the bikeway system along the San Diego River in accordance with Navajo Community Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and Mission Trails Regional Park and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The feasibility studies which began in FY2002 of Phase I and FY 2005 of Phase II were scheduled to be completed in Fiscal Year 2008.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
LTF 03	390066	48,025	1,975					
PABIKE	030301	50,000						
Total		98,025	1,975					
Work Codes		P	P					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
LTF 03	390066							**50,000**
PABIKE	030301							**50,000**
Total								**100,000**
Work Codes								

Contact: Transportation Engineering/Design Phone: 619-533-3173

Council District: 2, 6 **Community Plan:** Mission Valley, Ocean Beach

Description: This project provides for Class I bike path to connect the existing Ocean Beach bike path (at its easterly end) to Hotel Circle North, along the south side of the San Diego River.

Justification: This bike path is needed as a critical connection for bicyclists in this area in accordance with the Mission Valley Community Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley and Ocean Beach Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2006. Construction began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
GASTAX 01	030219	150,000						
LTF 02	390065	150,000						
PABIKE	030301	150,000						
STATE DF	038992	1,581,387	418,613					
TRANS	030300	100,000						
Total		2,131,387	418,613					
Work Codes		CD	C					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
GASTAX 01	030219							**150,000**
LTF 02	390065							**150,000**
PABIKE	030301							**150,000**
STATE DF	038992							**2,000,000**
TRANS	030300							**100,000**
Total								**2,550,000**
Work Codes								

Contact: Transportation Engineering/Design Phone: 619-533-3173

Engineering & Capital Projects

Bikeways
Poway Road - Class I Bicycle Lane 58-089.0
Council District: 5 **Community Plan:** Sabre Springs

Description: This project provides for the construction of a Class I bicycle path (combined pedestrian and bicycle travel) easterly along the south side of Poway Road from the I-15 Poway Road interchange to Sabre Springs Parkway, approximately 1,950 feet in length. This project replaces the existing Class II bikeway located within the shoulder of Poway Road.

Justification: The Sabre Springs Community Plan encourges the development of a system of bikeways within the community, tying into the regional bicycle network.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Sabre Springs Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2009. Construction is scheduled to begin in FY2010.

Summary of Project Changes: This project was established by Council Resolution R-287907 on 10/08/96 with an initial budget of $793,000.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 05	079003	295,149	497,851					
PABIKE	030301		500,000					
Total		295,149	997,851					
Work Codes		CD	C					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 05	079003							**793,000**
PABIKE	030301							**500,000**
Total								**1,293,000**
Work Codes								

Contact: Enginering & Capital Projects
Phone: 619-533-3173

Council District: 2, 6 **Community Plan:** Mission Bay Park, Pacific Beach

Description: This project provides for designing and constructing a pedestrian/bicycle bridge across Rose Creek and a paved Class I bike path to connect the westerly end of the new bridge to Pacific Beach Drive.

Justification: This project will close a gap in the existing network of bike paths and lanes in Mission Bay Park. The project will allow pedestrians and bicyclists to circumvent a much longer existing route along Grand Avenue.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project implements the Pacific Beach Community Plan and the Mission Bay Park Master Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2001 and continued through Fiscal Year 2006, due to environmental delays. Construction will be scheduled pending identification of funding.

Summary of Project Changes: TransNet commercial paper will be de-appropriated at the end of Fiscal Year 2008, increasing unidentified funding in the project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
LTF 05	390068	150,000						
PABIKE	030301	1,000,000						
STATE DF	000001	2,635	497,365					
TRANS	030300	146,820	3,180					
Unidentified Funding	999999				3,300,000			
Total		1,299,455	500,545		3,300,000			
Work Codes		D	C		C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
LTF 05	390068							**150,000**
PABIKE	030301							**1,000,000**
STATE DF	000001							**500,000**
TRANS	030300							**150,000**
Unidentified Funding	999999							**3,300,000**
Total								**5,100,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Bikeways

Safety in Traffic Education Program (STEP) 58-202.0

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for development of a public education campaign to promote safe use of streets by motorists, pedestrians, and bicyclists.

Justification: This project will result in a guide for a multi-media ad campaign to raise public awareness of the interactions of motorists, pedestrians, and bicyclists on City streets. Various aspects of the public education campaign will target specific elements of the traveling public. Additional funding will be required for campaign implementation.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: This project was developed and implemented in Fiscal Year 2008 and will continue in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
PABIKE	030301	20,000						
Total		20,000						
Work Codes		P						

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
PABIKE	030301							**20,000**
Total								**20,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

San Diego River Bike Path - Mission Trails to Mission Bay 52-781.0

Council District: 6, 7 **Community Plan:** Mission Valley, Navajo

Description: This project provides for various bikeway projects along the San Diego River Bike Path between Mission Trails Park and MIssion Bay.

Justification: This project will provide an alternate to Old Town, Ocean Beach, Friars Road and Mission Gorge Road for bicyclists and pedestrians along the San Diego River and Navajo Community Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley and Navajo Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary engineering is scheduled to be complete in Fiscal Year 2010. The project description is preliminary and the scope of work is not established. The project schedule and cost estimate for design and construction will be established once the scope of work is approved.

Summary of Project Changes: In Fiscal Year 2008, the project was established ,via FY2008 budget, with an initial amount of $75,000.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
TRANS	030300		75,000					
Total			75,000					
Work Codes			P					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
TRANS	030300							**75,000**
Total								**75,000**
Work Codes								

Contact: Engineering and Capital Projects

Phone: (619) 533-3173

Engineering & Capital Projects

Bikeways

San Diego River Bike Path - Mission Valley 58-144.0

Council District: 6 **Community Plan:** Mission Valley

Description: This project provides for various bikeway projects in the Mission Valley community.

Justification: This project will provide various, as-needed bikeways for bicyclists and pedestrians for the Mission Valley Community.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2000 and was completed in Fiscal Year 2006. Construction will be scheduled when the scope of work is determined.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CAPOTH		302453	30,000	130,460					
CAPOUT		030245	400	29,600					
GASTAX	01	030219	11,040						
Total			41,440	160,060					
Work Codes			D	D					

Revenue Source/Tag		Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CAPOTH		302453							**160,460**
CAPOUT		030245							**30,000**
GASTAX	01	030219							**11,040**
Total									**201,500**
Work Codes									

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 6 **Community Plan:** Mission Valley

Description: This project provides for a Class I bicycle and pedestrian path under State Route 163 from Hazard Center Drive to Fashion Valley Mall on the north side of the San Diego River. The project includes a paved bicycle and pedestrian path, grading, fill, striping, signage, bollards, and lighting for the path including the State Route 163 undercrossing.

Justification: This project is part of the Bicycle Master Plan to guide the development and the creation of a firm foundation for a bicycle-friendly environment to serve bicyclists and pedestrians throughout the City. These improvements will benefit the community by increasing the mobility and safety through the enhancement of the bicycle path environment.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Commmunity Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary engineering began in Fiscal Year 2006. Design began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2009. Construction is scheduled to begin in Fiscal Year 2010.

Summary of Project Changes: Project was established by Council Resolution (R-301050) on 11-21-05. The TransNet funding of $320,000 is allocated to this project for Fiscal Year 2009. The project scheduling has been revised to allow for acquisition of CALTRANS permits and expanded environmental process required due to the use of Federal funds. Construction funding has been identified for this project through SANDAG and the SAFETEA-LU program. This funding is shown as unidentified in Fiscal Year 2010 pending receipt of funds.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
PABIKE	030301	102,525	5,474					
TRANS CR	030310			320,000				
Unidentified Funding	999999				400,000			
Total		102,525	5,474	320,000	400,000			
Work Codes		D	D		C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
PABIKE	030301							**107,999**
TRANS CR	030310							**320,000**
Unidentified Funding	999999							**400,000**
Total								**827,999**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Bikeways
State Route 15 Bikeway 58-127.0
Council District: 3 **Community Plan:** Mid-City

Description: This project provides for the construction of a Class I bikeway along State Route 15 from Landis Street to Adams Avenue.

Justification: This project provides the needed bikeway/bike path parallel with State Route 15 from Landis Street to Adams Avenue.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project implements the Mid-City Community Plan and in conformance with the City's Progress Guide and General Plan. The Mission Valley Community Plan is in the process of being updated, and this project will be incorporated into that update.

Scheduling: Design was scheduled to be completed in FY08.

Summary of Project Changes: TransNet funding of $40,000 is allocated in Fiscal Year 2009 as matching funds to the Smart Growth Grant of $120,000 which is anticipated to be received in Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CMAQ 15	038687	442,527						
FDGRNT DF	000005		82,332		120,000			
LTF 94	390057	50,259						
PABIKE	030301	258,306	10,444					
TRANS CR	030310			40,000				
Total		751,092	92,776	40,000	120,000			
Work Codes		DP	D	D	C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CMAQ 15	038687							**442,527**
FDGRNT DF	000005							**202,332**
LTF 94	390057							**50,259**
PABIKE	030301							**268,750**
TRANS CR	030310							**40,000**
Total								**1,003,868**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 1

Community Plan: Rancho Penasquitos, Pacific Highlands Ranch, Del Mar Mesa, Torrey Highlands, Black Mountain Ranch

Description: This project will provide for a bicycle path interchange and community connection points at Black Mtn. Rd., Cam. Del Sur, Rancho Del Sol Wy, and Torey Meadows Dr along State Route 56.

Justification: Bicyclists and pedestrians traveling the SR-56 bicycle path and needing to cross through the interchange areas have to contend with high volumes of conflicting vehicular traffic. This project will expedite the movements along the bicycle path through and connecting to the interchange areas.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, Rancho Penasquitos, and Torrey Highlands Community Plans, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The project study report was scheduled for Fiscal Year 2006. Modifications requested by the community extended the project study report into Fiscal Year 2007. Design and construction is scheduled from Fiscal Year 2009 through Fiscal Year 2014 for various segments of the bicycle path.

Summary of Project Changes: The total extimated project cost increased by $1.4 million due to modifications of scope as requested by the community.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 04	079004			1,750,000				
FBA 09	079010				72,592			
FBA 10	079012					605,168		
FBA 11	079011							
FBA 17	079015				295,900			
PABIKE	030301	54,505	1,145,495					
Unidentified Funding	999999				6,822,940			
Total		54,505	1,145,495	1,750,000	7,191,432	605,168		
Work Codes		D	D	C	C	C		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 04	079004							**1,750,000**
FBA 09	079010							**72,592**
FBA 10	079012							**605,168**
FBA 11	079011	530,400						**530,400**
FBA 17	079015							**295,900**
PABIKE	030301							**1,200,000**
Unidentified Funding	999999							**6,822,940**
Total		530,400						**11,277,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Bikeways
Taylor Street - Bikeway 58-203.0
Council District: 2 **Community Plan:** Old San Diego

Description: This project provides for the replacement of a bicycle lane on Taylor Street between Presidio Drive and Hotel Circle South, adjacent to Presidio Park.

Justification: Erosion has caused the cliffside at this location to destabilize. Temporary barriers are in place to prevent additional rockslide onto Taylor Street; however, these barriers have eliminated the bicycle lane. This project will re-establish the bike lane.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Old San Diego Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Construction schedule and funding will be deteremined upon completion of design.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
TRANS	030300		250,000					
Total			250,000					
Work Codes			D					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
TRANS	030300							**250,000**
Total								**250,000**
Work Codes								

Contact: Engineering and Capital Projects

Phone: (619) 533-3173

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for 100 classes in bicycle safety, specifically tailored for commuters.

Justification: This project builds on the City's Smart Cycling and Bike to Work commuter education programs. The classes will focus on bicycle safety and route selection and can include components relative to specific employment locations. The project's ultimate goal is to increase bicycling as a viable commuting option.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Classes will be conducted during Fiscal Year 2009.

Summary of Project Changes: Classes have been rescheduled from Fiscal Years 2007 and 2008 to Fiscal Year 2009 due to reallocation of resources.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
PABIKE	030301	50,000						
Total		50,000						
Work Codes		D						

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
PABIKE	030301							**50,000**
Total								**50,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Bikeways

University Avenue at Alabama Street Bicycle and Pedestrian Safety Improvements 58-196.0

Council District: 3 **Community Plan:** Greater North Park

Description: This project provides for the restriping of University Avenue from east of Florida Street to the west side of Mississippi Street, including the two intersections of University Avenue at Alabama Street to provide a center refuge median and wider travel lanes to improve bicycle and pedestrian safety.

Justification: This project will provide for the removal of parking on both sides of the street and eliminate left turns in and out of both intersections of University Avenue and Alabama Street. In addition, the project will provide center refuge median and wider travel lanes to improve bicycle and pedestrian safety.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled to be completed in Fiscal Year 2009. Construction is scheduled to be complete in Fiscal Year 2009.

Summary of Project Changes: The total budget established by R-301870, Sept. 12, 2006 a total of $750,000 will be available from SANDAG for design and construction of the project.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SANDAG	03	000026	23,350	96,650					
Total			23,350	96,650					
Work Codes			D	CD					

Revenue Source/Tag		Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SANDAG	03	000026							**120,000**
Total									**120,000**
Work Codes									

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 1, 5 **Community Plan:** Mira Mesa, Torrey Pines

Description: This project provides for the construction of bike lanes on Vista Sorrento Parkway between Sorrento Valley Boulevard and Lusk Boulevard by widening the existing roadway.

Justification: Bicyclists along this section of Vista Sorrento Parkway currently must contend with heavy volumes and high speeds from vehicular traffic in common lanes. The proposed bike lanes will provide a separate venue for bicyclists to use, which is in accordance with the Torrey Pines and Mira Mesa Community Plans.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines and Mira Mesa Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2002 and continued into Fiscal Year 2007. Construction started in Fiscal Year 2008 and will be completed in Fiscal Year 2009.

Summary of Project Changes: A total of $400,000 was allocated to this project in Fiscal Year 2008 per the Mira Mesa Public Facilities Financing Plan and Council Resolution R-301860, dated September 2006. The total estimated project cost has decreased by $91,500 due to the removal of Pabike funding was never approved for this project.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA	01	079006		400,000					
LTF	02	390065	108,150	99,350					
	Total		108,150	499,350					
Work Codes			D	C					

Revenue Source/Tag		Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA	01	079006							**400,000**
LTF	02	390065							**207,500**
	Total								**607,500**
Work Codes									

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Economic Development

El Cajon Boulevard Commercial Revitalization - Interstate 805 to 54th Street 39-209.0

Council District: 3, 7 **Community Plan:** Greater North Park, Mid-City

Description: This project provides for streetscape improvements, which include sidewalk replacement, curb and gutter replacement, and the installation of street lights, along El Cajon Boulevard from Interstate 805 east to 54th Street.

Justification: The El Cajon Boulevard revitalization project has been a part of the Mid-City Commercial Revitalization Program as a Community Development Block Grant and TransNet funded activity. This project will continue the approved design along additional commercial blocks. The El Cajon Boulevard Maintenance Assessment District (MAD) Assessment Engineer's Report also identifies lighting as an improvement within the project area.

Operating Budget Effect: Those projects that are identified as improvements in the El Cajon Boulevard MAD Assessment Engineer's Report will be maintained by the El Cajon Boulevard MAD. The MAD will fund the maintenance and energy costs associated with the special benefit street lighting installed by this project.

Relationship to General and Community Plans: This project implements the Greater North Park and Mid-City Communities Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Street lighting along El Cajon Boulevard between Interstate 805 and 54th Street will be installed in Fiscal Years 2005 through 2009 using funding from the El Cajon Boulevard MAD. Curb, sidewalk and gutter improvements are planned when funding becomes available.

Summary of Project Changes: An additional $50,000 of El Cajon Boulevard MAD funding will be added in Fiscal Year 2009, increasing the total estimated project cost. Transnet commerical paper will be de-appropriated at the end of Fiscal Year 2008, increasing unidentified funding in the project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
ASSESS MC	702341	397,427	182,573	50,000				
CDBG	018205	476,000						
FDGRNT EC	038606	565,000						
STATE DF	000001	92,000						
TRANS	030300	530,599	1,488					
TRANSP	030303	39,000						
Unidentified Funding	999999				487,192			
Total		2,100,026	184,061	50,000	487,192			
Work Codes		CD	CD	D				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
ASSESS MC	702341							**630,000**
CDBG	018205							**476,000**
FDGRNT EC	038606							**565,000**
STATE DF	000001							**92,000**
TRANS	030300							**532,087**
TRANSP	030303							**39,000**
Unidentified Funding	999999							**487,192**
Total								**2,821,279**
Work Codes								

Contact: Engineering and Capital Projects

Phone: 619-533-3173

Council District: 7 **Community Plan:** College Area

Description: This project provides for median improvements on El Cajon Boulevard. Phase I provides for landscape improvements on El Cajon Boulevard between 54th Street and 73rd Street (the City boundary with La Mesa). It will replace substandard curbs and asphalt-surfaced raised medians with new curbs and color stamped concrete. Phase II will install landscaping and irrigation. Enhancements may include street trees, shrubs, ground covers, automatic irrigation, enriched paving, signage and art work. The project also includes provisions for the installation of community area signs within the medians and a new traffic signal at the intersection of El Cajon Boulevard and Dayton Street.

Justification: Streetscape and landscape improvements on El Cajon Boulevard have been part of the commercial revitalization efforts of property owners, the business district and the City for more than ten years. The College Area Business Improvement District has adopted a Master Plan for their area that includes signage, public artwork, street trees, sidewalk replacements, enhanced paving, lighting and landscaping.

Operating Budget Effect: The operating budget effect will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with the College Area Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase I and Phase II were scheduled to be completed in Fiscal Year 2008.

Summary of Project Changes: TransNet Commercial Paper funding of $160,000 will be appropriated in Fiscal Year 2009 resulting from the programmatic reprioritization and reallocation of TransNet appropriations, consistent with the City's cash management policies to utilize available cash in lieu of issuing new debt. The total estimated project cost has decreased by $417,000 due to revised scope resulting in removal of unidentified funding in FY10.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CDBG	018502	235,000						
CMPR CP	030313			160,000				
OTHER DF	000006	60,000						
PRIV DN	063022		15,920					
REDEV	098000	194,365	1,555,635					
Total		489,365	1,571,555	160,000				
Work Codes		CD	C	C				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CDBG	018502							**235,000**
CMPR CP	030313							**160,000**
OTHER DF	000006							**60,000**
PRIV DN	063022							**15,920**
REDEV	098000							**1,750,000**
Total								**2,220,920**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Economic Development

North Park/University Avenue - Streetscape Improvements 39-207.0

Council District: 3 **Community Plan:** Greater North Park

Description: This project provides for neighborhood identification signage and public improvements along University Avenue and adjacent streets in North Park.

Justification: Public improvement and neighborhood identification are an important part of the revitalization project, which is a continuing effort to improve the economic base of the North Park community. This project will extend the existing demonstration block concept east and west of the completed phases at 30th Street and University Avenue.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project implements the Greater North Park Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Community sign construction was completed in Fiscal Year 1994. Construction of streetscape improvements on University Avenue west of 30th Street was completed in Fiscal Year 1998. The Gateway Project near Interstate 805 was completed in Fiscal Year 2000. Street trees were planted on University Avenue between Ohio Street and Interstate 805 in Fiscal Year 2001. Design of streetscape improvements between Idaho and Granada Streets was completed in Fiscal Year 2006. Construction was scheduled to begin in Fiscal Year 2008.

Summary of Project Changes: This project received $310,000 in Developer Impact Fee (DIF) funding in Fiscal Year 2008 by Council Resolutions R-302871 and R-303027. The project is now fully funded.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CDBG	018502	694,000						
DIF 13	079502		310,000					
HUD108 MC	000019	55,000	395,000					
LN-ENF	030304	55,000						
TNBOND	030302	122,000						
TRANS	030300	645,500	30,000					
Total		1,571,500	735,000					
Work Codes		CD	C					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CDBG	018502							**694,000**
DIF 13	079502							**310,000**
HUD108 MC	000019							**450,000**
LN-ENF	030304							**55,000**
TNBOND	030302							**122,000**
TRANS	030300							**675,500**
Total								**2,306,500**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 2 **Community Plan:** Uptown

Description: This project provides for streetscape improvements on Washington Street between San Diego Avenue and Front Street, and on Goldfinch Street between University Avenue and Fort Stockton Drive.

Justification: The Mission Hills Community adopted the Washington Street Beautification Master Plan in Fiscal Year 1997. Streetscape improvements are being installed to revitalize the Mission Hills Business District.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project implements the Uptown Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Construction of Phase I was completed in Fiscal Year 1994. A community tree planting added 80 street trees to Washington Street in Fiscal Year 1998. Design of Phase II was completed in Fiscal Year 1999. Construction of Phase II segment 1, which included upgrades and public artwork in two medians, was completed in Fiscal Year 2000. Improvements in the intersection of Washington Street and Goldfinch Street were designed in Fiscal Years 2003 and 2004 and construction was completed in Fiscal Year 2008. Median improvements on Washington Street between India Street and San Diego Avenue were scheduled to be completed in Fiscal Year 2007, but rescheduled to FY08 and scheduled to be completed in FY09.

Summary of Project Changes: Sandag funding of $684,000 was added by Council Resolution R-300698 on 7-25-05, removing all unidentified funding. TransNet funding of $100,000 will be added to this project in Fiscal Year 2009, increasing the the total estimated project cost to $1.8 million.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CDBG	018502	457,500	16,000					
DIF 29	079512		60,000					
DONATN RD	010259		40,000					
OTHER PM	703001		168,000					
PRIV DN	063022		25,000					
SANDAG 03	000026		684,000					
TRANS	030300	70,000	180,000					
TRANS CR	030310			100,000				
Total		527,500	1,173,000	100,000				
Work Codes		CD	C	C				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CDBG	018502							**473,500**
DIF 29	079512							**60,000**
DONATN RD	010259							**40,000**
OTHER PM	703001							**168,000**
PRIV DN	063022							**25,000**
SANDAG 03	000026							**684,000**
TRANS	030300							**250,000**
TRANS CR	030310							**100,000**
Total								**1,800,500**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Facilities

Annual Allocation - ADA Improvements 37-064.0

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for City facilities improvements related to the Americans with Disability Act (ADA). Funding ADA obligation's is one of the Mayor's eight significant areas.

Justification: City facilities improvements related to ADA will allow greater access to City facilities for citizens with disabilities.

Operating Budget Effect: The operating budget effect will be determined upon completion of each project.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: A significant portion, $10 million, of annual funding is contingent upon land sales.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CAPOTH	302453			10,000,000	10,000,000	10,000,000	10,000,000	10,000,000
CDBG	018502			960,979	340,000	340,000	340,000	340,000
Total				10,960,979	10,340,000	10,340,000	10,340,000	10,340,000
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CAPOTH	302453							**10,000,000**
CDBG	018502							**960,979**
Total								**10,960,979**
Work Codes								

Contact: John Montoya E-Mail: JMontoya@sandiego.gov Phone: 619-525-8544

Annual Allocation - Undergrounding of City Utilities 37-028.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for additional underground conversion projects to augment the California Public Utilities Commission (CPUC) Rule 20A projects as well as provides for the necessary administrative expenses, conversion of City-owned street lighting, and resurfacing of roadways associated with the undergrounding of utilities.

Justification: The CPUC mandates that local utility companies allocate funding for undergrounding of utilities at the direction of the local municipality. San Diego Gas and Electric, Pacific Bell and the cable television companies spend several million dollars annually to underground overhead facilities. The City must provide the utility companies with a priority listing of projects, aid coordination, establish underground utility districts and give informational support. Construction costs for undergrounding are paid by utility companies in accordance with Public Utilities Commission Decisions 73078, 820118 and Case 8209. If not provided with administrative support, millions of dollars of utility company construction money could go unused. Additional underground conversion projects are funded through the City Undergrounding Surcharge Fund. This fund is used solely for the undergrounding of utilities and cannot be used for other purposes.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate will be provided with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with applicable appropriate community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Undergrounding projects are scheduled each calendar year to correspond with the utility company programming and budgeting practices.

Summary of Project Changes: The total project cost for annual allocation projects is reflective of the Fiscal Year 2009 budget only. In addition, annual allocations do not show prior year appropriations in the annual budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
UTILITY	030100			60,000,000	42,300,000	42,300,000	42,300,000	42,300,000
Total				60,000,000	42,300,000	42,300,000	42,300,000	42,300,000
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
UTILITY	030100	42,300,000	42,300,000	42,300,000				**60,000,000**
Total		42,300,000	42,300,000	42,300,000				**60,000,000**
Work Codes								

Contact: Architectural Engineering & Contracts

Phone: 619-533-3101

Engineering & Capital Projects

Facilities - Eng

City Administration Building Fire Protection and Life Safety Improvement 37-900.0

Council District: 2 **Community Plan:** Centre City

Description: This project provides for the installation of a fire sprinkler system and for upgrading the existing fire alarm system at the City Administration Building located at 202 C Street in Centre City. One component of the project is asbestos spot abatement. All work will be performed during non-working hours allowing the facility to remain occupied and operational during construction. Phase I provided for the installation of fire sprinklers on the 10th, 14th, and 15th floors. Phase II provided for the installation of eight-inch stand pipes and eight-inch basement lateral. Phase III provided for the installation of sprinklers in the remaining basement and on the 11th and 13th floors and a fire alarm system in the basement and on the 10th, 11th, and 13th floors. Included in Phase III was abatement of amosite ceiling tile on the 11th floor. Phase IV will provide for the installation of sprinklers and alarm system for the 1st through the 9th, and 12th floors. Spot asbestos abatement is not required on the 6th and 7th floors due to prior asbestos abatement.

Justification: This facility currently does not comply with Council Ordinance O-17172 requiring sprinkler retrofitting for high-rise buildings.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phases I, II and III were completed in Fiscal Years 2000, 2002, and 2003, respectively. Phase IV will be scheduled when funds are identified.

Summary of Project Changes: Phase IV construction has been rescheduled to Fiscal Year 2010 pending identification of funding. The total estimated project cost has increased $250,000 due to inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CAPOUT	030245	1,198,000						
Unidentified Funding	999999				5,000,000			
Total		1,198,000			5,000,000			
Work Codes		C						

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CAPOUT	030245							**1,198,000**
Unidentified Funding	999999							**5,000,000**
Total								**6,198,000**
Work Codes								

Contact: Darren Greenhalgh E-Mail: dgreenhalgh@sandiego.gov Phone: 619-533-3104

Martin Luther King Junior Community Park - Recreation Center Roof Replacement 29-914.0

Council District: 4 **Community Plan:** Southeastern San Diego

Description: This project provides for the replacement of approximately 11,000 square feet of asphalt concrete shingle roof at the Martin Luther King Junior Community Park Recreation Center.

Justification: This project provides for the necessary roof replacement to prevent further water damage, during inclimate weather, to the Martin Luther King Junior Community Park Recreation Center.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and it is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction are scheduled in Fiscal Year 2009.

Summary of Project Changes: This project is new for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
STATE BD	038260			25,000				
STATE CR	038261			36,000				
Unidentified Funding	999999				119,328			
Total				61,000	119,328			
Work Codes				CD	CD			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
STATE BD	038260							**25,000**
STATE CR	038261							**36,000**
Unidentified Funding	999999							**119,328**
Total								**180,328**
Work Codes								

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-533-5301

Engineering & Capital Projects

Storm Drains/Flood Control
Famosa Slough Salt Marsh Restoration 12-152.0
Council District: 2 **Community Plan:** Peninsula

Description: This project provides for 0.64 acres of tidal salt marsh habitat and associated upland buffer as mitigation for impacts to 0.1 acres of coastal salt marsh by the Sorrento West channel clearing project resulting from the El Nino storms of 1997. The mitigation site is located on the tidal channel that is north of West Point Loma Boulevard. The high area adjacent to an access road will be graded to the elevation of the existing salt marsh habitat and will be planted with salt marsh plant species.

Justification: The 0.64 acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The Famosa Slough was chosen as the mitigation site because opportunities for coastal salt marsh mitigation in the Los Penasquitos Lagoon have been exhausted. This option utilizes an available, City-owned site within the Coastal Zone and is consistent with the 1993 Famosa Slough Enhancement Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and the Famosa Slough Enhancement Plan and it is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2005. Construction was completed in Fiscal Year 2005. The five year maintenance and monitoring period began in Fiscal Year 2006 and is anticipated to end in Fiscal Year 2010.

Summary of Project Changes: TransNet funding has been identified to fund the remainder of the project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
TRANS	030300	176,000	66,000					
TRANS CR	030310			24,000	22,000			
Total		176,000	66,000	24,000	22,000			
Work Codes		CDM	M	M	M			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
TRANS	030300							**242,000**
TRANS CR	030310							**46,000**
Total								**288,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

La Jolla Ecological Reserve Area of Special Biological Significance 12-160.0

Council District: 1 **Community Plan:** La Jolla

Description: This project provides for diversion systems for the 17 storm drain system outfalls that discharge directly into the La Jolla Ecological Reserve Area of Special Biological Significance (ASBS 29).

Justification: This project will address the stringent storm drain discharge water quality standards requried by the California Ocean Plan's Areas of Special Biological Significance requirements in the La Jolla Shores area.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in with the City's Progress Guide and General Plan.

Scheduling: Design was scheduled to begin in Fiscal Year 2008. Construction is scheduled to begin in Fiscal Year 2009.

Summary of Project Changes: This project was established by Council Resolution R-302687 on 6-05-07.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CITYGF	630221		920,000					
Total			920,000					
Work Codes			CD					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CITYGF	630221							**920,000**
Total								**920,000**
Work Codes								

Contact: Engineering & Capital Projects

Phone: 619-533-3173

Engineering & Capital Projects

Storm Drains/Flood Control
Storm Station N Improvements 12-127.0
Council District: 2 **Community Plan:** Mission Beach

Description: This project provides for eliminating the submerged outfall and for relocating and/or modifying the existing control system at the storm water pumping station at Santa Clara Point in Mission Beach.

Justification: This station has not operated reliably. This project will improve the reliability of the pump station, thus preventing potential flooding of City streets.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with Mission Beach Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction were completed in FY05. Additional biological monitoring may be required and will be scheduled upon identification of funding.

Summary of Project Changes: Biological monitoring has been rescheduled to Fiscal Year 2010 pending identification of funding.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CAPOUT	030245	30,877						
CMPR	030306	205,911						
TNBOND	030302	120,250						
TRANS	030300	1,519,028						
TRANSP	030303	9,600						
Unidentified Funding	999999				185,000			
Total		1,885,666			185,000			
Work Codes		CD			CDM			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CAPOUT	030245							**30,877**
CMPR	030306							**205,911**
TNBOND	030302							**120,250**
TRANS	030300							**1,519,028**
TRANSP	030303							**9,600**
Unidentified Funding	999999							**185,000**
Total								**2,070,666**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 2 **Community Plan:** Peninsula

Description: This project provides for the stabilization of the slope adjacent to Talbot Street at Martinez Street.

Justification: The winter storms of 2004 and 2005 eroded the steep slope adjacent to Talbot Street and threatened the houses at the top of the slope. This project is eligible for Federal Highways Adminstration (FHWA) reimbursement.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2009. Construction is scheduled to begin in FY10 and will be completed in early FY11.

Summary of Project Changes: TransNet funding has been identified to complete this project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
TRANS	030300	210,000	250,000					
TRANS CR	030310			856,000				
Total		210,000	250,000	856,000				
Work Codes		P	D	C				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
TRANS	030300							**460,000**
TRANS CR	030310							**856,000**
Total								**1,316,000**
Work Codes								

Contact: Transportation Engineering/Design Phone: 619-533-3173

Engineering & Capital Projects

Storm Drains/Flood Control

Tia Juana River Valley Channel Study 12-151.0

Council District: 8 **Community Plan:** Tia Juana River Valley

Description: This project provides for the feasibility study relating to the Tia Juana River Valley pilot channel and to eliminate ponding in the channel.

Justification: The study will investigate the feasibility of various improvements in the Tia Juana River Valley pilot channel, which will provide better accessibility to both pedestrians and equestrians. In addition, this study will examine the elimination of ponding in the channel.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Tia Juana River Valley Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The feasibility study is scheduled to be completed in Fiscal Year 2009.

Summary of Project Changes: The feasibility study has been rescheduled to Fiscal Year 2009, due to reallocation of resources.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
TRANS	030300	553	39,447					
Total		553	39,447					
Work Codes		P	P					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
TRANS	030300							**40,000**
Total								**40,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Beach Area Sewage Interception/Low Flow Storm Drain Diversion 12-124.0

Council District: 1, 2 **Community Plan:** La Jolla, Pacific Beach

Description: This project provides for the beach area interception and diversion of sewer spills and storm drain low-flows. Federal grants are available for 55 percent of the construction costs for Phase II, which has 10 sites and Phase III, which has 11 sites. Sewer funds are available as City match for the construction of Phase II and the design and construction of Phase III.

Justification: This project provides for returning dry weather sewer overflows and low flow storm runoff to the sewer, preventing pollution in the beach areas.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla/La Jolla Shores and Pacific Beach Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase I, completed construction. Phase II, design completed in Fiscal Year 2004 and construction was completed in early Fiscal Year 2008. Phase III, design and construction will continue through Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FDGRNT	CL	018551	150,000						
FDGRNT	ST	038958	1,062,526	242,474					
GASTAX	01	030219	200,000						
SEWER-R		010525	3,952,272	304,475					
STRMDR		010508	556,500						
	Total		5,921,298	546,949					
Work Codes			CD	CD					

Revenue Source/Tag		Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FDGRNT	CL	018551							**150,000**
FDGRNT	ST	038958							**1,305,000**
GASTAX	01	030219							**200,000**
SEWER-R		010525							**4,256,747**
STRMDR		010508							**556,500**
	Total								**6,468,247**
Work Codes									

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Laurel Street (Cabrillo) Bridge over Highway 163 - Structural Retrofit 53-061.0

Council District: 3 **Community Plan:** Balboa Park

Description: This project provides for the maintenance, rehabilitation, and seismic retrofitting of the Laurel Street (Cabrillo) Bridge over Highway 163.

Justification: This bridge has been identified by Caltrans as requiring maintenance and rehabilitation and is also seismically deficient.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The environmental process began in Fiscal Year 2007 and continued through Fiscal Year 2008. Design began in Fiscal Year 2008 and will continue through Fiscal Year 2009. Construction is scheduled to begin in Fiscal Year 2010. This work is contigent upon the identification of Federal/State funds as well as the required local agency matching funds.

Summary of Project Changes: TransNet funding of $50,000 will be allocated to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
TRANS		030300	10,000	410,000					
TRANS	CR	030310			50,000				
	Total		10,000	410,000	50,000				
Work Codes			D	D	D				

Revenue Source/Tag		Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
TRANS		030300							**420,000**
TRANS	CR	030310							**50,000**
	Total								**470,000**
Work Codes									

Contact: Transportation Engineering/Design

Phone: 619-533-3173

34th and 35th at Madison Avenue - Curb, Gutter and Sidewalk (CD3 Sidewalk) 52-774.0

Council District: 3 **Community Plan:** Mid-City, Uptown

Description: This project provides for the reconstruction of the curb, gutter and sidewalk on 34th and 35th Streets from Adams Avenue to Madison Avenue, and on Madison Avenue from Felton Street to 35th Street.

Justification: This project is required in order to mitigate drainage problems and reduce flooding.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City and the Uptown Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: This project description is preliminary and the scope of work is not established, only planning and other preliminary activities have been performed to date. The project schedule for design and construction will be established, once the scope of work is approved.

Summary of Project Changes: TransNet funding has been identified to fund the total estimated project cost of $1.3 million.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
TRANS		030300		60,000					
TRANS	CR	030310			120,000	480,000	600,000		
	Total			60,000	120,000	480,000	600,000		
Work Codes				D	D	CD	C		

Revenue Source/Tag		Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
TRANS		030300							**60,000**
TRANS	CR	030310							**1,200,000**
	Total								**1,260,000**
Work Codes									

Contact: Engineering and Capital Projects

Phone: (619) 533-3173

Engineering & Capital Projects

Streets and Bridges
38th Street Improvements 52-782.0
Council District: 3 **Community Plan:** Mid-City

Description: This project provides full street improvements on 38th Street from Dwight Street north to terminus. Improvements will include curb, gutter, driveways, sidewalk, pedestrian ramps, pavement, drainage facilities, angled on-street parking, etc. The improvements will comply with current local, state and federal safety and accessibility codes and regulations.

Justification: This portion of the road is currently unimproved. Street improvements are needed to comply with the City's design guides for the improvement of public right of way.

Operating Budget Effect: None.

Relationship to General and Community Plans: The project is consistent with the Mid-City Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary engineering and feasibility studies began in Fiscal Year 2008. Design and construction will be scheduled upon completion of the preliminary engineering and feasibility studies.

Summary of Project Changes: The total project cost has been estimated to be $3,655,246.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
TRANS	030300		100,000					
TRANS CR	030310					1,655,246		
Unidentified Funding	999999				500,000	1,400,000		
Total			100,000		500,000	3,055,246		
Work Codes			P		D	C		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
TRANS	030300							**100,000**
TRANS CR	030310							**1,655,246**
Unidentified Funding	999999							**1,900,000**
Total								**3,655,246**
Work Codes								

Contact: Engineering and Capital Projects

Phone: 619-533-3173

43rd Street and Logan/National Avenue Intersection 52-409.0

Council District: 4 **Community Plan:** Southeastern San Diego

Description: This project provides for realigning the intersection at 43rd Street and National Avenue. This project will make necessary traffic enhancements to handle the increased daily traffic associated with the residential, industrial and commercial development of the State Route 252 Corridor (approximately 66 acres).

Justification: This project is a major component in the development of the State Route 252 Corridor within the Southcrest Project. The street currently handles approximately 12,000 weekday trips. Once development on the corridor is complete, the number of trips will increase significantly. The Southeastern San Diego Community Plan recommends improvement to four lanes to handle the current capacity.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and land acquisition began in Fiscal Year 2002 and was completed in Fiscal Year 2008. Construction is scheduled for Fiscal Year 2009.

Summary of Project Changes: TransNet funding of $5.0 million and State Proposition IB funds of $2.4 million have been identified to fund this project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CAPOUT	030245	116,981						
CMPR CP	030313			5,000,000				
STATE 1B	000028			2,422,375				
TRANS	030300	3,312,525	500,000					
TRANSP	030303	26,005						
Total		3,455,511	500,000	7,422,375				
Work Codes		DL	C	C				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CAPOUT	030245							**116,981**
CMPR CP	030313							**5,000,000**
STATE 1B	000028							**2,422,375**
TRANS	030300							**3,812,525**
TRANSP	030303							**26,005**
Total								**11,377,886**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges
62nd to 65th Street Channel Improvements 52-778.0
Council District: 4 **Community Plan:** Southeastern San Diego

Description: This project will provides for the installation of an upgraded fence along the existing drainage channel between 62nd and 65th Streets.

Justification: This project is required in order to prevent unauthorized access to the drainage channel.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with Sourtheasthern San Diego Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The project description is preliminary and the scope of work is not established, only planning and other preliminary activities have been performed to date. The project schedule for design and construction will be established, once the scope of work is approved.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
TRANS	030300		75,000					
Total			75,000					
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
TRANS	030300							**75,000**
Total								**75,000**
Work Codes								

Contact: Engineering and Capital Projects

Phone: (619) 533-3173

Aldine Drive and Fairmount Avenue - Slope Restoration 52-592.0

Council District: 3 **Community Plan:** Mid-City

Description: This project provides for the evaluation, design and construction of slope stability improvements for two slope areas. The first area is Fairmount Avenue slope north of Meade Avenue and south of Aldine Drive. The second area is the Aldine Drive south slope between Fairmount Avenue and Adams Avenue.

Justification: The slope on the east side of Fairmount Avenue and south side of Aldine Drive is eroding and failing in some locations due to heavy winter rains.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project implements the Mid-City Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was completed in Fiscal Year 2008. Construction is scheduled for Fiscal Year 2009.

Summary of Project Changes: TransNet funding of $1.8 million will fully fund this project. The total estimated project cost has increased by $759,233 due to revised cost estimate.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
STRMDR	010508	9,789						
TRANS	030300	143,015	431,985					
TRANS CR	030310			1,825,000				
Total		152,804	431,985	1,825,000				
Work Codes		DP	CD	C				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
STRMDR	010508							**9,789**
TRANS	030300							**575,000**
TRANS CR	030310							**1,825,000**
Total								**2,409,789**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges
Alvarado Canyon Road Realignment 52-713.0
Council District: 7 **Community Plan:** Navajo

Description: This project provides for the realignment of Alvarado Canyon Road from 380 feet east of the Fairmount Avenue and Camino Del Rio North intersection to the Fairmount Avenue and Mission Gorge Road intersection. Improvements for this two-lane collector street will include a structure over the existing concrete drainage channel, removal of some existing pavement, re-grading of affected private parcels and traffic signal modifications.

Justification: This project will improve the traffic flow at the Interstate 8, Fairmount Avenue and Mission Gorge Road interchange.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan. The proposed realignment requires an amendment to the Navajo Community Plan. This proposed change is being processed by the Metropolitan Transit Development Board (MTDB) as part of an amendment to identify the Mission Valley East Light Rail alignment through the corridor.

Scheduling: Land acquisition was scheduled to begin in Fiscal Year 2003 and continue in Fiscal Year 2004. The Metropolitan Transit Development Board (MTDB) funded a portion of the land acquisition through an in-kind donation. Design began in Fiscal Year 2008 and is scheduled to continue in Fiscal Year 2009. Construction is scheduled in Fiscal Year 2011.

Summary of Project Changes: TransNet funding has been identified to fully fund this project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
TRANS	030300	10,000	450,000					
TRANS CR	030310			100,000		4,090,000		
Total		10,000	450,000	100,000		4,090,000		
Work Codes		D	D	D		CL		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
TRANS	030300							**460,000**
TRANS CR	030310							**4,190,000**
Total								**4,650,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Annual Allocation - Bridge Rehabilitation - Citywide 52-519.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for the City's match to grant funding for miscellaneous bridge rehabilitation projects.

Justification: This project maintains an ongoing program to promote safety within the public right-of-way. Funding is provided on an as-needed basis.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction are scheduled each year.

Summary of Project Changes: The annual project cost is reduced to $100,000 for Fiscal Year 2009 due to limited available funding.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
TRANS CR	030310			100,000	100,000	121,000	133,100	146,410
Unidentified Funding	999999							353,590
Total				100,000	100,000	121,000	133,100	500,000
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
TRANS CR	030310							**100,000**
Unidentified Funding	999999	500,000	500,000	500,000	500,000	500,000	500,000	
Total		500,000	500,000	500,000	500,000	500,000	500,000	**100,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Annual Allocation - Debt Service for TransNet Commercial Paper Funded Projects 52-683.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for debt service on TransNet Commercial Paper funded projects.

Justification: Debt service payments for TransNet Commercial Paper issuances are required annually.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Planned Commercial Paper issuances in Fiscal Years 2009 and 2010 will require annual payments through Fiscal Year 2014.

Summary of Project Changes: Debt service payments have been updated to reflect the planned issuance of $32.6 million in Commercial Paper in Fiscal Years 2009 and 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
TRANS AD	030312			142,188	3,728,497	3,586,309	3,444,120	3,301,932
Total				142,188	3,728,497	3,586,309	3,444,120	3,301,932
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
TRANS AD	030312							**142,188**
Total								**142,188**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for the installation of medians citywide.

Justification: This project provides median installation for safety improvement or left-turn movements.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be scheduled on a priority basis. In Fiscal Year 2009, there is a project plan from Florida Avenue between Bob Wilson Drive & Pershing Drive.

Project Scheduled in Fiscal Year: Projects will be scheduled on a priority basis.

Summary of Project Changes: This annual allocation is new for fiscal year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
TRANS CR	030310			300,000	300,000	300,000	363,000	399,300
Total				300,000	300,000	300,000	363,000	399,300
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
TRANS CR	030310	300,000	300,000	300,000	300,000	300,000	300,000	**300,000**
Total		300,000	300,000	300,000	300,000	300,000	300,000	**300,000**
Work Codes								

Contact: Engineering and Capital Projects

Phone: (619) 533-3173

Engineering & Capital Projects

Streets and Bridges

Annual Allocation - Preliminary Engineering for Congestion Relief Projects 59-023.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides funding for the planning and preliminary design work for potential future transportation projects submitted by City Council, , City departments, constituents, and other agencies.

Justification: This project funds required work by City staff to evaluate, plan and perform preliminary design as requested.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: The Fiscal Year 2009 budget has been reduced by $1.2 million due to limited available funding.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CMPR CP	030313			600,000				
TRANS CR	030310			575,956	415,264	456,790	502,469	552,716
Total				1,175,956	415,264	456,790	502,469	552,716
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CMPR CP	030313							**600,000**
TRANS CR	030310	600,000	600,000	600,000	600,000	600,000	600,000	**575,956**
Total		600,000	600,000	600,000	600,000	600,000	600,000	**1,175,956**
Work Codes								

Contact: Engineering and Capital Projects

Phone: 619-533-3173

Annual Allocation - Sidewalks - Citywide 52-715.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for the construction of sidewalks at locations where none exist in order to provide safe routes for pedestrians and to provide access routes for school children.

Justification: There are streets that are lacking sidewalks for various reasons. This project provides permanent sidewalks along streets in areas where children are required to walk to school and contributes to the City's ongoing efforts to promote safety in the public right-of-way.

Operating Budget Effect: The operating budget effect will be determined upon completion of each project.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority and funds. The following are actual project lists: Genesse Ave @ Marlesta Drive, Satellite Bl between Thermal & Saturn, Hollister & Iris, 28th Street from Treat St. to North Interstate-15, La Jolla Shores Dr. North of Camino Del Collado, Nimitz @ W. Pt. Loma, Juniper from Felton to Westland, 67th St. from El Cajon to Amhurst and Bluffside/Mission Bay Dr. to Rose Creek Crossing and Green Bay, and Iris to Rimbey.

Summary of Project Changes: TransNet funding has been allocated to this project for Fiscal Years 2009 through 2013.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
TRANS CR	030310			350,000	350,000	350,000	350,000	350,000
Unidentified Funding	999999							
Total				350,000	350,000	350,000	350,000	350,000
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
TRANS CR	030310							**350,000**
Unidentified Funding	999999	550,000	550,000	550,000	550,000			
Total		550,000	550,000	550,000	550,000			**350,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Annual Allocation - Transporation Grant Matches 59-021.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides funding for matching fund obligations for various types of transportation grants. Grants may require City matching funds as a condition of approval.

Justification: In order to qualify for future additional grant funds, the city may be required to ensure that matching funds are available.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Funding will be allocated to other projects as grants are secured.

Summary of Project Changes: TransNet funding has been allocated to this project through Fiscal Year 2013.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CMPR CP	030313			827,464				
TRANS CR	030310			107,536	600,000	600,000	600,000	600,000
Total				935,000	600,000	600,000	600,000	600,000
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CMPR CP	030313							**827,464**
TRANS CR	030310							**107,536**
Total								**935,000**
Work Codes								

Contact: Engineering and Capital Projects

Phone: 619-533-3173

Azalea Park Roadway Improvements and Neighborhood Identification 39-086.0

Council District: 3 **Community Plan:** Mid-City

Description: This project provides for the construction of new vehicular and pedestrian improvements, including raised medians, sidewalks and curb ramps, enhanced crosswalks and curb-extensions, (which are to be funded by Development Impact Fees), neighborhood identification signs (which are to be funded by Community Development Block Grants), and seating areas. This project is part of a community revitalization effort outlined in the Azalea Park-Hollywood Park Revitalization Action Program. The specific locations of this portion of the project are the intersections of Poplar Street and Fairmount Avenue and Poplar Street and Tulip Street.

Justification: These improvements will benefit the community by increasing safety, improving the flow of traffic, enhancing pedestrian access, and promoting community identification.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project implements the recommendations found in the Mid-City Community Plan and the Azalea Park-Hollywood Park Revitalization Action Program and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The preliminary design process for the raised medians, neighborhood identification signs and seating areas, which included neighborhood residents' involvement, has been completed. With completion of the conceptual design phase in early Fiscal Year 2006, work is in progress to complete design and actual construction. Design began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2009. Construction is scheduled to begin and to be completed in Fiscal Year 2010.

Summary of Project Changes: Redevelopment Agency funding of $156,000 was added by Council Resolution R-300859 on 9-20-05. The total estimated project cost increased by $260,000 as a result of additional scope which includes roadway improvements. TransNet funding in Fiscal Years 2009 and 2010 will fund the design and construction of roadway improvements.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CDBG	018537	60,084	66,348					
DIF 08	079504		20,000					
DONATN RD	010259	43,000	113,000					
TRANS CR	030310			50,000	210,000			
Total		103,084	199,348	50,000	210,000			
Work Codes		D	D	D	CD			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CDBG	018537							**126,432**
DIF 08	079504							**20,000**
DONATN RD	010259							**156,000**
TRANS CR	030310							**260,000**
Total								**562,432**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Balboa Avenue Corridor Improvements 52-274.0

Council District: 6 **Community Plan:** Kearny Mesa, Clairemont Mesa

Description: This project provides for improvements to the former State Route 274, which is Balboa Avenue. This project is divided into two phases. Phase I begins at Interstate 5 and ends at Interstate 805. Phase II begins at Interstate 805 and ends at Interstate 15. Improvements to both phases consist of roadway widening, construction of new curbs, gutters, and sidewalks, reconstruction of existing sidewalks and medians, installation of a new traffic signal(s), modification of existing traffic signals, and new bicycle routes.

Justification: This project is funded by a state contribution agreement as part of the relinquishment of State Route 274 to the City of San Diego.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont and Kearny Mesa Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase I - Preliminary engineering was completed in Fiscal Year 2005. Design began in Fiscal Year 2005 and was completed in Fiscal Year 2006. Construction was scheduled to begin in late Fiscal Year 2006 or early Fiscal Year 2007 pending sale of real property. Phase II - Preliminary engineering was scheduled to begin in Fiscal Year 2006 and design is scheduled for Fiscal Year 2008. Construction is scheduled to begin in Fiscal Year 2009 and continue through Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
STATE 87	038978	436,186	2,710,825					
Total		436,186	2,710,825					
Work Codes		P	CD					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
STATE 87	038978							**3,147,011**
Total								**3,147,011**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Bird Rock Coastal Traffic Flow Improvements 52-717.0

Council District: 1 **Community Plan:** La Jolla

Description: This project provides traffic calming measures to reduce speed and improve safety and walkability on La Jolla Boulevard. The project includes three modern roundabouts on La Jolla Boulevard and three mini roundabouts on connecting residential streets. La Jolla Boulevard will be reduced from four to two lanes. The project also includes 20 additional traffic calming measures on connecting residential streets.

Justification: This project will reduce traffic speed and improve traffic flow and safety on La Jolla Boulevard. The project also reduces speed and minimizes traffic on surrounding area streets. This project is in accordance with the La Jolla Public Facilities Financing Plan, Project T-13.

Operating Budget Effect: A Maintenance Assessment District was approved by City Council Resolution R-300744 on 8-02-05 to maintain landscaping and other improvements.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2007. Construction will be scheduled in two phases. Phase I construction completed in Fiscal Year 2008 and Phase II will be completed early FY09.

Summary of Project Changes: Funding of $2.0 million from SANDAG was appropriated to this project by Council Resolution R-300698 on 7-25-05.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CITYGF	630221	80,000						
DIF 05	079514	1,450,000	200,000					
LTF 05	390068	350,000	50,000					
SANDAG 03	000026	2,000,000						
TNBOND	030302	250,000						
TN-INF	030309	100,000						
TRANS	030300	1,103,039						
Total		5,333,039	250,000					
Work Codes		CD	C					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CITYGF	630221							**80,000**
DIF 05	079514							**1,650,000**
LTF 05	390068							**400,000**
SANDAG 03	000026							**2,000,000**
TNBOND	030302							**250,000**
TN-INF	030309							**100,000**
TRANS	030300							**1,103,039**
Total								**5,583,039**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Bridge Preventative Maintenance Assessment Program 53-062.0

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for the development of bridge preventive maintenance assessments. It will provide an evaluation of 318 existing vehicular bridges, analyze current industry practices, and determine the cost benefits of program implementation.

Justification: Bridges identified in this assessment will be considered for participation in a future preventive maintenance construction contract.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: The program began in Fiscal Year 2007 and will continue through Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CAPOUT	030245		28,905					
HBRR DF	038700	151,682	71,413					
Total		151,682	100,318					
Work Codes		D	D					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CAPOUT	030245							**28,905**
HBRR DF	038700							**223,095**
Total								**252,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Camino del Sur - Carmel Mountain Road to 1,600 Feet North of Park Village Road 52-653.0

Council District: 1 **Community Plan:** Rancho Penasquitos, Torrey Highlands

Description: This project provides for the construction of Camino del Sur (formerly Camino Ruiz) as a four-lane major street with Class II bicycle lanes from Carmel Mountain Road to 1,600 feet north of Park Village Road.

Justification: Camino del Sur is the major street connecting the southwest corner of Rancho Penasquitos to the future Carmel Mountain Road extension and to State Route 56.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and the Torrey Highlands Subarea Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The environmental document (EIR) was completed in Fiscal Year 2006. Design will be completed Fiscal Year 2008. Construction is scheduled to occur in conjunction with anticipated development in Fiscal Year 2009.

Summary of Project Changes: The total estimated project cost increased by $825,000 due to revised cost estimate.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 04	079004	1,163,641	377,726	1,509,633				
FBA 17	079015		3,400,000					
SUBDIV SD	000014		3,349,000					
Unidentified Funding	999999				825,000			
Total		1,163,641	7,126,726	1,509,633	825,000			
Work Codes		DL	CD	C	C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 04	079004							**3,051,000**
FBA 17	079015							**3,400,000**
SUBDIV SD	000014							**3,349,000**
Unidentified Funding	999999							**825,000**
Total								**10,625,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Camino del Sur - Widen to Six Lanes Northerly of State Route 56 52-725.0

Council District: 1 **Community Plan:** Torrey Highlands

Description: This project provides for the construction of Camino del Sur between State Route 56 and Carmel Valley Road as a two-lane interim roadway (40-foot paved width) within the right-of-way for a future six-lane facility. Additional lanes may be required in the immediate vicinity of the interchange. This project will be constructed by the developer who will be reimbursed.

Justification: This project will accommodate the increase in vehicular traffic caused by development in the area and is funded by development within Torrey Highlands.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: This project is complete and reimbursement to developers is scheduled for FY2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 17	079015	9,715,000		3,649,810				
Total		9,715,000		3,649,810				
Work Codes		R		R				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 17	079015							**13,364,810**
Total								**13,364,810**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Camino del Sur, San Dieguito Road to Carmel Valley Road - Street Improvements 52-403.0

Council District: 1 **Community Plan:** Torrey Highlands, Black Mountain Ranch

Description: This project provides for reimbursement to a developer for the design and construction of Camino del Sur between San Dieguito Road south to Carmel Valley Road as a two-lane interim facility within a six-lane right-of way. It also provides a wildlife undercrossing, traffic signals and intersection widening at San Dieguito Road, B Street and Carmel Valley Road. A second phase of the project will construct two additional lanes on Camino del Sur from San Dieguito Road southward to Carmel Valley Road and modify the traffic signals accordingly. The developer will advance funding for this project and be reimbursed.

Justification: This project is in accordance with the Black Mountain Ranch Public Facilities Financing Plan, Projects T-9 and T-10, and the Torrey Highlands Public Facilities Financing Plan, Project T-2.4.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plan and the Torrey Highlands Public Facilities Financing Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Reimbursement to the developer is scheduled in FY09 and FY10.

Summary of Project Changes: The total estimated project cost and funding have been revised based on the most recent cost information available.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
DEVADV DA	000018	3,505,907		5,330,000	-8,835,907			
FBA 10	079012	15,477,889			8,835,907			
SUBDIV SD	000014	3,013,652						
Total		21,997,448		5,330,000				
Work Codes		R		R	R			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
DEVADV DA	000018							
FBA 10	079012							**24,313,796**
SUBDIV SD	000014							**3,013,652**
Total								**27,327,448**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Camino Ruiz - Gold Coast Drive to Jade Coast and Miralani Drive to Miramar Road 52-389.0

Council District: 5 **Community Plan:** Mira Mesa

Description: This project provides for widening Camino Ruiz from Gold Coast Drive to the east leg of Jade Coast Road and from the northern most boundaries of Miralani Business Park to Miramar Road, widening Camino Ruiz to a modified six-lane major street/primary arterial. The project includes Class II bike lanes between Mira Mesa Boulevard and Gold Coast Drive and within the project limits. See Project Number 10 in the Mira Mesa Public Facilities Financing Plan.

Justification: Widening this portion of Camino Ruiz will accommodate increased vehicular traffic generated by the Mira Mesa Community.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary design is scheduled in Fiscal Year 2011. Design is scheduled to begin in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2013. This schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: The total estimated project cost and schedule have been revised to be consistent with the most recent Mira Mesa Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 01	079006	23,151				50,000	976,849	6,750,000
Total		23,151				50,000	976,849	6,750,000
Work Codes		P				P	D	C

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 01	079006							**7,800,000**
Total								**7,800,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 1 **Community Plan:** Black Mountain Ranch

Description: This project provides for reimbursement to a developer for the design and construction of Camino Ruiz between Santaluz and Camino del Norte.

Justification: This project is in accordance with the Black Mountain Ranch Public Facilities Financing Plan, Project T-5.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The road was built and completed in FY06. Reimbursement began in Fiscal Year 2007.

Summary of Project Changes: The Facilities Benefit Assessment (FBA) reconcilliation de-appropriated $900,420 of FBA funding due to FBA reimbursement credit recorded 6/30/07.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 10	079012	8,355,751	6,610,919					
Total		8,355,751	6,610,919					
Work Codes		R	R					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 10	079012							**14,966,670**
Total								**14,966,670**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Camino Ruiz, Santaluz to Resort Street - Wildlife Crossing 52-402.0

Council District: 1 **Community Plan:** Black Mountain Ranch

Description: This project provides for reimbursement to a developer for the design and construction of wildlife crossings along Camino Ruiz between Santaluz and Resort Street.

Justification: This project is in accordance with the Black Mountain Ranch Public Facilities Financing Plan, Project T-7.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The wildlife crossing was completed in FY06. Reimbursement began in Fiscal Year 2007.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 10	079012	4,506,381						
SUBDIV SD	000014	686,854						
Total		5,193,235						
Work Codes		R						

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 10	079012							**4,506,381**
SUBDIV SD	000014							**686,854**
Total								**5,193,235**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Carmel Mountain Road - Interstate 5 Interchange 52-424.0

Council District: 1 **Community Plan:** Carmel Valley

Description: This project provides for a diamond interchange at Interstate 5 and Carmel Mountain Road. The design and construction will be completed by Caltrans. The project will be City-funded by Council-approved agreement.

Justification: This interchange is needed to accommodate the increase in vehicular traffic created by development in the communities of Carmel Valley and Sorrento Hills. See Project Number 16 in the Carmel Valley Public Facilities Financing Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and land acquisition were scheduled to begin in Fiscal Year 1993. Additional land acquisition and design were scheduled in Fiscal Year 2000 and were scheduled again in Fiscal Year 2001. This project is being designed and constructed by the State in stages concurrent with the widening of Interstate 5. This schedule is contingent upon the rate of development and fees collected in the community. The completion date is Aug. 2008.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 02	079002	2,614,590	55,410					
FBA 08	079008	4,450,000						
PDIF 12	039063	3,604,500	7,075,500					
Total		10,669,090	7,130,910					
Work Codes		CDLP	C					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 02	079002							**2,670,000**
FBA 08	079008							**4,450,000**
PDIF 12	039063							**10,680,000**
Total								**17,800,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Carmel Mountain Road - Neighborhood 10 Boundary to Del Mar Mesa Road 52-411.0

Council District: 1 **Community Plan:** Del Mar Mesa

Description: This project provides for the construction of Carmel Mountain Road as a two lane collector street from the Carmel Valley Neighborhood easterly boundary to Little McGonigle Ranch Road (formerly Del Mar Mesa Road). The 4,050 linear feet of half-width road (FBA funded) which traverses open space will be 40-foot/62-foot. Also included as part of this project is a wildlife crossing under Carmel Mountain Road. The remainder (sub-divider funded) will be both 40-foot/62-foot and 50-foot/72-foot and will include left-turn lanes at intersections and major driveways as needed. A multi-use trail will be constructed as part of this project along the entire project length.

Justification: This project is required to accommodate the additional traffic generated as a result of development in Del Mar Mesa.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The sub-divider will complete land acquisition, design, and construction. The developer has a better handle of the development and completion of the project.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 09	079010		900,000	900,000	900,000			
SUBDIV SD	000014		4,487,000					
Total			5,387,000	900,000	900,000			
Work Codes			CDL	C	C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 09	079010							**2,700,000**
SUBDIV SD	000014							**4,487,000**
Total								**7,187,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Carmel Valley Road - 300 Feet East of Portofino Drive to Del Mar 52-517.0

Council District: 1 **Community Plan:** Torrey Pines

Description: This project provides for improving Carmel Valley Road to a modified two-lane collector street from 300 feet east of Portofino Drive to the Del Mar city limits. The improvements include construction of curb, gutter, sidewalks and drainage improvements as well as construction of a Class II bicycle lane on both sides of Carmel Valley Road.

Justification: This project will improve traffic flow and turning movements on this roadway and provide bike paths on Carmel Valley Road.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design of the project is complete. Construction began in Fiscal Year 2007 and was completed in Fiscal Year 2008. The five year mitigation and monitoring program began in Fiscal Year 2008.

Summary of Project Changes: The total estimated project cost has increased by $195,000 for anticipated mitigation and monitoring costs, which will be funded by TransNet.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CMPR	030306	339,464						
DIF 27	079527	562,000						
TRANS	030300	7,945,040						
TRANS CR	030310			120,000	25,000	25,000	25,000	
TRANSP	030303	3,137						
Total		8,849,641		120,000	25,000	25,000	25,000	
Work Codes		CD		M	M	M	M	

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CMPR	030306							**339,464**
DIF 27	079527							**562,000**
TRANS	030300							**7,945,040**
TRANS CR	030310							**195,000**
TRANSP	030303							**3,137**
Total								**9,044,641**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Carmel Valley Road - Four/Six lanes southerly of Street A 52-733.0

Council District: 1 **Community Plan:** Pacific Highlands Ranch, Torrey Highlands

Description: This project provides for the design and construction of Carmel Valley Road from the Camino Santa Fe Interchange to Pacific Highlands Ranch Parkway as a six-lane facility within a 146 foot right-of-way transitioning to a four lane facility within a 122 foot right-of-way (4,000 linear feet). The expanded right-of-way will permit widening of up to 24 additional feet for a future transit oriented facility. In the interim, these two lanes shall be landscaped and incorporated into the center median improvements. See Project T-4.2 and Torrey Highlands Public Facilities Financing Plan Project T-4.5.

Justification: Due to anticipated traffic volumes on Carmel Valley Road, the portion between SR-56 and Del Mar Heights Road will be constructed as a six lane facility, in two phases, as required by the Transportation Phasing Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch and Torrey Highlands Public Facilities Financing Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The developer (Pardee) provided advanced funding for this project and will be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment under the terms of a reimbursement agreement.

Summary of Project Changes: The total estimated poject cost has increased by $215,115 consistent with the Pacific Highlands Ranch Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 11	079011	1,528,115		1,300,000				
Total		1,528,115		1,300,000				
Work Codes		R		R				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 11	079011	1,800,000						**4,628,115**
Total		1,800,000						**4,628,115**
Work Codes		R						

Contact: Engineering & Capital Projects

Phone: 619-533-3173

Carmel Valley Road - Street A to Neighborhood Parkway 52-747.0

Council District: 1 **Community Plan:** Pacific Highlands Ranch

Description: This project provides for design and construction of Carmel Valley Road from Street "A" to the Neighborhood Parkway as a four-lane facility within a 122 foot right-of-way that can accomodate six lanes in the future. The two internal lanes will be left unimproved for future expansion to accomodate six lanes of traffic or another transit oriented facility. In the interim, these two lanes shall be landscaped and incorporated into the center median improvements. This section of Carmel Valley Road includes the pedestrian undercrossing at the Neighborhood Parkway. See Project T-4.3 in the Pacific Highlands Ranch Public Facilities Financing Plan. This project will be built by the developer who will be reimbursed.

Justification: Due to anticipated traffic volumes on Carmel Valley Road, the section between Street "A" and Neighborhood Parkway will be constructed as a four-lane facility that can be expanded to six lanes in the future.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: This project is scheduled to be completed in Fiscal Year 2009. Reimbursement to the developer will be made in accordance with the agreement.

Summary of Project Changes: Prior year funding was reduced by Council Resolution approved on 1-05-07 due to PFFP reconciliation. The total estimated project cost has increased by $2.7 million consistent with the Pacific Highlands Ranch Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 11	079011		4,368,800	6,900,000	500,000			
Total			4,368,800	6,900,000	500,000			
Work Codes				R	R	R		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 11	079011							**11,768,800**
Total								**11,768,800**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Carmel Valley Road - Via Albutura to Camino Del Sur 52-466.0

Council District: 1 **Community Plan:** Torrey Highlands

Description: This project provides for widening Carmel Valley Road between via Albutura and Camino Ruiz into a four-lane street. This project will be built by the developer who will be reimbursed.

Justification: This project is in accordance with the Torrey Highlands Public Facilities Financing Plan, Project T-4.3.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Project scheduled for completion in Fiscal Year 2008. Reimbursement to the developer pending.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 17	079015	2,674,667	5,825,333					
Total		2,674,667	5,825,333					
Work Codes		R	R					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 17	079015							**8,500,000**
Total								**8,500,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Carroll Canyon Road - Interstate 15 to Maya Linda Road 52-421.0

Council District: 5 **Community Plan:** Mira Mesa

Description: This project provides for widening the south side of Carroll Canyon Road from Interstate 15 to 150 feet east of Maya Linda Road in order to provide a right-turn lane with a Class II bike lane. See Project Number 7A in the Mira Mesa Public Facilities Financing Plan.

Justification: Traffic volumes will require an exclusive right-turn lane to southbound Interstate 15.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Final design, land acquisition and construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
TRANS	030300	78,373						
Unidentified Funding	999999				250,000			
Total		78,373			250,000			
Work Codes		P						

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
TRANS	030300							**78,373**
Unidentified Funding	999999							**250,000**
Total								**328,373**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Carroll Canyon Road - Sorrento Valley Road to Scranton Road 52-392.0

Council District: 5 **Community Plan:** Mira Mesa

Description: This project provides for a modified four-lane collector street from Sorrento Valley Road, under Interstate 805 to Scranton Road as part of a joint project with Caltrans. Carroll Canyon Road will include Class II bike lanes and direct access ramps onto I-805 from Carroll Canyon Road to the I-5 interchange.

Justification: Carroll Canyon Road is necessary in accordance with the community plan and the average daily trip forecast is 25,000 a year.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Land acquisition was scheduled in Fiscal Year 2005 and rescheduled to Fiscal Year 2009 due to changes in scope and alignment. Design is scheduled to be completed in Fiscal Year 2009. Construction is scheduled to begin in Fiscal Year 2010.

Summary of Project Changes: Caltrans will administer the construction of the project. Funding in Fiscal Year 2010 represents a part of the City's share of the project. Additionally, per Council Resolution R-302290 on 1-16-07, the City and the City of Calsbad entered into a fund exchange agreement. RSTP funds of $7.4 million previously budgeted in the project have been de-appropriated and local funds of $6.6 million accepted from Carlsbad. The appropriation of $4.3 million in funding received from Carlsbad reflects the transfer of $2.3 million to the Clairemont Mesa/State Route 163 project (CIP 52-745.0) per Council Resolution R-302684 dated June 5, 2007. In addition, $4.5 million of TransNet Commercial Paper appropriations will be de-appropriated in Fiscal Year 2008 and re-appropriated when needed in Fiscal Year 2010 consistent with the City's cash management policy to use available cash in lieu of issuing new debt. The total estimated project cost has decreased by $26.9 million.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CMPR CP	030313				12,000,000			
FBA 01	079006	3,308,000						
OTHER DF	000006	1,000,000	3,300,000					
Total		4,308,000	3,300,000		12,000,000			
Work Codes		DL	D		C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CMPR CP	030313							**12,000,000**
FBA 01	079006							**3,308,000**
OTHER DF	000006							**4,300,000**
Total								**19,608,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 3 **Community Plan:** Mid-City, Uptown

Description: This project provides for the reconstruction of the curb, gutter, and sidewalk on Cherokee Street from Monroe Avenue to East Mountain View.

Justification: This project is required in order to mitigate drainage problems and reduce flooding.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City and Uptown Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The project description is preliminary and the scope of work is not established; only planning and other preliminary activities have been performed to date. The project schedule for design and construction will be established once the scope of work is approved.

Summary of Project Changes: TransNet funding has been identified, increasing the total estimated project cost to $1,358,470.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
TRANS		030300		30,000					
TRANS	CR	030310			70,000	305,000	375,000	578,470	
	Total			30,000	70,000	305,000	375,000	578,470	
Work Codes				C	D	CD	C	C	

Revenue Source/Tag		Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
TRANS		030300							**30,000**
TRANS	CR	030310							**1,328,470**
	Total								**1,358,470**
Work Codes									

Contact: Engineering and Capital Projects Phone: (619) 533-3173

Engineering & Capital Projects

Streets and Bridges

Clairemont Mesa Boulevard/SR-163 Improvements 52-745.0

Council District: 6 **Community Plan:** Kearny Mesa

Description: This project provides for improving Clairemont Mesa Boulevard/State Route 163 to six-lane prime arterial standards. Phase I of the project consists of bridge widening and ramp realignment on the eastern side of the interchange. Phase II consists of ramp realignment on the western side. The interchange will be re-configured to eliminate existing loop on-ramps. The ramps will be re-configured to intersect Clairemont Mesa Boulevard at standard signalized intersections. High-occupancy vehicle/bus bypass lanes will be incorporated on the on-ramps and preemption for emergency vehicles and bus priority will be included on the traffic signals.

Justification: These improvements will eliminate existing pedestrian/bike high-speed crossings and all vehicle, bike and pedestrian moves will be controlled, thus improving safety. Transit movement through the interchange area will be greatly enhanced.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase I construction was completed in Fiscal Year 2008. Phase II design began in Fiscal Year 2008 and construction is scheduled for Fiscal Year 2010.

Summary of Project Changes: TransNet funding in the amount of $1.0 million has been allocated to this project for Fiscal Year 2009. In addition, it is proposed to allocate $8.0 million in TransNet funding to this project in Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CMPR CP	030313				8,000,000			
DEV DF	000014		6,309,000					
OTHER DF	000006	2,300,000						
PRIV DN	063022	191,000						
TRANS	030300	725,000	475,000					
TRANS CR	030310			1,000,000				
Total		3,216,000	6,784,000	1,000,000	8,000,000			
Work Codes		CD	CD	CD	C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CMPR CP	030313							**8,000,000**
DEV DF	000014							**6,309,000**
OTHER DF	000006							**2,300,000**
PRIV DN	063022							**191,000**
TRANS	030300							**1,200,000**
TRANS CR	030310							**1,000,000**
Total								**19,000,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Del Mar Heights Road - Four to Six Lanes 52-739.0

Council District: 1 **Community Plan:** Pacific Highlands Ranch

Description: This project provides for construction of Del Mar Heights Road from Old Carmel Valley Road to the new alignment of Carmel Valley Road as a modified five-lane roadway within a 122 foot right-of-way for a future six-lane facility. The project includes an eastbound third lane as the roadway approaches Carmel Valley Road. This project includes the bridge crossing over the open space corridor. This is the second phase of the project and will provide local access to the central area of development. The developer will advance funding for this project and be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment under the terms of a reimbursement agreement.

Justification: This facility is required to accommodate traffic being generated by new development in Pacific Highlands Ranch as well as by existing sub-regional traffic needs.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan (Project T-3.2) and is in conformance with the City's Progress Guide and General Plan.

Scheduling: This project was completed in Fiscal Year 2004. Reimbursements to the developer will continue through Fiscal Year 2011.

Summary of Project Changes: The total estimated project cost and funding in all years has been updated consistent with the most recent Pacific Highlands Ranch Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
DEVADV DA	000018	7,300,000	-3,700,000	-2,700,000		-900,000		
FBA 11	079011	3,400,000	3,700,000	2,700,000		900,000		
Total		10,700,000						
Work Codes		R	R	R		R		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
DEVADV DA	000018							
FBA 11	079011							**10,700,000**
Total								**10,700,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: (619) 533-3173

Engineering & Capital Projects

Streets and Bridges

Del Mar Heights Road Median - Mango Drive to City Limits 52-686.0

Council District: 1 **Community Plan:** Torrey Pines

Description: This project provides for raised center decorative concrete medians on Del Mar Heights Road, between Mango Drive and the San Diego upper city limits . The future landscaping area is to be covered with landscape fabric and mulch above top soil, and irrigation sleeves under the vehicular area.

Justification: Construction of the median is required to control turning movements and reduce traffic conflicts.

Operating Budget Effect: Basic landscaping and on-going maintenance costs are anticipated for this project.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was completed in Fiscal Year 2004. Construction will be scheduled when remaining funding is identified and a new maintenance assessment district is created.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
DIF 27	079527	229,714	225,286					
Unidentified Funding	999999				2,000,000			
Total		229,714	225,286		2,000,000			
Work Codes		D	D		C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
DIF 27	079527							**455,000**
Unidentified Funding	999999							**2,000,000**
Total								**2,455,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Del Mar Heights Road North of Neighborhood #4 Park and School 52-478.0

Council District: 1 **Community Plan:** Carmel Valley

Description: This project provides for reimbursing the developer for constructing the half-width improvement of Del Mar Heights Road north of the proposed site of the neighborhood park to a six-lane major arterial with Class II bike lanes.

Justification: The developer is required to build this road and will be reimbursed from Facilities Benefit Assessment funding by agreement. See Project Number 27 in the Carmel Valley Public Facilities Financing Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: This project was constructed in prior years by the developer. Reimbursement to the developer is pending.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 02	079002		845,250					
Total			845,250					
Work Codes			R					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 02	079002							**845,250**
Total								**845,250**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Del Mar Mesa Road - Carmel Country Road to Carmel Mountain Road 52-712.0

Council District: 1 **Community Plan:** Del Mar Mesa

Description: This project provides for the construction of Del Mar Mesa Road as a two lane rural residential road from Carmel Country Road to the future Carmel Mountain Road. The improvements also include a 16-inch water line and a multi-use trail. This roadway will provide access to the east until other road improvements are in place. This project was formerly named Shaw Ridge Road. This project will be constructed by three developers under three separate reimbursement agreements.

Justification: This project is required to accommodate the additional traffic generated as a result of development in Del Mar Mesa. See Project Number 43-3 in the Del Mar Mesa Public Facilities Financing Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: This project was constructed by developers in Fiscal Years 1999 through 2003. Reimbursements will be made from the Del Mar Mesa Facilities Benefit Assessment fund as scheduled in the Public Facilities Financing Plan.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 09	079010	5,285,028	4,119,972					
Total		5,285,028	4,119,972					
Work Codes		R	R					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 09	079010							**9,405,000**
Total								**9,405,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 8 **Community Plan:** Otay Mesa

Description: This project provides for construction of the central section of Del Sol Boulevard from the eastern boundary of Palm Ridge through the Multiple Species Conservation Program (MSCP) open space, and along the frontage of the proposed community park, elementary and middle school site. The roadway will consist of 800 linear feet of a two-lane collector and 2,000 linear feet of a four-lane collector street. See companion projects T-4.1 and T-4.2 in the Otay Mesa Public Facilities Financing Plan.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility and accessibility for the residents and business travelers to, from and through the community.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was scheduled for Fiscal Year 2008. Construction is scheduled in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 14	079014	26,544	2,473,456	4,000,000				
Total		26,544	2,473,456	4,000,000				
Work Codes		D	CD	C				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 14	079014							**6,500,000**
Total								**6,500,000**
Work Codes								

Contact: Transportation Engineering/Design Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Division Street - Interstate 5 to 43rd Street 52-347.0

Council District: 8 **Community Plan:** Southeastern San Diego

Description: This project provides for widening Division Street to a modified four-lane roadway from Interstate 5 to 43rd Street. The project has been split into two phases. Phase I provides for signal additions, drainage rehabilitation, and smaller scope street improvements. Phase II provides for widening the street. There will be further study of the feasibility of extending this project further east. This project description is preliminary. The total funding needs of the project will be determined once a final scope of work is established.

Justification: The City is required to widen Division Street to mitigate the deletion of State Route 252 as part of an agreement with the City of National City. The widening of Division Street will provide increased capacity and improve traffic flow in the same corridor.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate will be provided with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase I has been completed. The project description for Phase II is preliminary and the scope of work is not established; only planning and other preliminary activities have been performed to date. The project schedule for design and construction will be established once the scope of work is approved and the remaining funding appropriated.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CAPOUT	030245	50,000						
TRANS	030300	198,436						
TRANSP	030303	30,000						
Unidentified Funding	999999				1,200,000			
Total		278,436			1,200,000			
Work Codes		CDP			C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CAPOUT	030245							**50,000**
TRANS	030300							**198,436**
TRANSP	030303							**30,000**
Unidentified Funding	999999							**1,200,000**
Total								**1,478,436**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 1 **Community Plan:** Carmel Valley

Description: This project provides a right-hand deceleration lane to East San Raphael Drive into the San Raphael Development from El Camino Real.

Justification: This project is desired by the community to address safety concerns. See Project 21A-32 in the Carmel Valley Public Facilities Financing Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was completed in Fiscal Year 2008. Construction has not been scheduled due to community input.

Summary of Project Changes: PFFP reconciliation on 6-13-07 appropriated an additional $160,000 to the project, increasing the total estimated project cost.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 08	079008	191,372	578,628					
Total		191,372	578,628					
Work Codes		D	C					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 08	079008							**770,000**
Total								**770,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Eastgate Mall - Miramar Road to San Diego Gas and Electric (SDG&E) Easement 52-417.0

Council District: 1 **Community Plan:** University

Description: This project provides for widening Eastgate Mall to a four-lane collector street between Miramar Road and the San Diego Gas and Electric (SDG&E) easement. In addition, this project provides for Class II bicycle lanes. This project description is preliminary and the amounts shown below only reflect the funding currently programmed. The total funding needs of the project will be determined once a final scope of work is established.

Justification: These improvements will enhance traffic flow at this location. See project Number 34 in the North University City Public Facilities Financing Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The project description is preliminary and the scope of work is not established; only planning and other preliminary activities have been performed to date. The project schedule for the design and construction will be established once the scope of work is approved.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 03	079001	723,621	276,379	450,000	2,402,500			
Total		723,621	276,379	450,000	2,402,500			
Work Codes		D	D	CD	C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 03	079001							**3,852,500**
Total								**3,852,500**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

El Camino Real - San Dieguito Road to Via de la Valle 52-479.0

Council District: 1

Community Plan: Subarea II Future Urbanizing Area, Fairbanks Ranch Country Club

Description: This project provides for reconstruction and widening of the existing two-lane bridge to a four-lane bridge. It provides for widening the existing two-lane roadway to a modified four-lane major road and includes improvements on eastbound Via de la Valle as far as northbound El Camino Real.

Justification: The Fairbanks Ranch Country Club and Via de la Valle Precise Plans identify El Camino Real as a four-lane major road.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Fairbanks Ranch Country Club Specific Plan and the North City Future Urbanizing Area Framework Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary design was scheduled to begin in Fiscal Year 1992 and continued in Fiscal Years 1994 and 1995. Design began in Fiscal Year 1998 and continued through Fiscal Year 2006. The final environmental document is scheduled for early Fiscal Year 2009. Land acquisition is scheduled in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2010 and be completed in Fiscal Year 2012.

Summary of Project Changes: It is proposed to allocate $300,000 in TransNet funding to this project for Fiscal Years 2009 and 2010. Additionally, it is proposed to allocate $500,000 in TransNet funding to this project for Fiscal Year 2011. Total project cost is $20,300,000 and $1,400,749 of this amount is unidentified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
DEV EC	000014		2,799,000					
HBRR EC	038728	697,600	9,302,400					
PDIF 02	039051	675,561						
TRANS	030300	400,000	126,129					
TRANS CR	030310			300,000	300,000	500,000	3,798,561	
Unidentified Funding	999999						1,400,749	
Total		1,773,161	12,227,529	300,000	300,000	500,000	5,199,310	
Work Codes		DP	CDL	D	CDL	C	C	

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
DEV EC	000014							**2,799,000**
HBRR EC	038728							**10,000,000**
PDIF 02	039051							**675,561**
TRANS	030300							**526,129**
TRANS CR	030310							**4,898,561**
Unidentified Funding	999999							**1,400,749**
Total								**20,300,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges
El Camino Real Widening 52-767.0
Council District: 1 **Community Plan:** Pacific Highlands Ranch

Description: This project provides for completion of the construction of the existing El Camino Real between Half Mile Drive and San Dieguito Road as a 4-lane major street within the existing, graded right of way. The estimated cost includes environmental analysis and alignment studies for the entire length of El Camino Real (Half Mile Drive to Via de la Valle). The developer will advance funding for this project and be reimbursed.

Justification: This project is required in order to accommodate the additional traffic generated as a result of development in the surrounding communities, including Pacific Highlands Ranch, as well as the existing sub-regional traffic needs.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Public Facility Financing Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: This project is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: An additional $100,000 was contributed to this project in Fiscal Year 2008 by the developer, Pardee Construction.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
DEVADV DA	000018	100,000	-100,000					
FBA 11	079011		100,000					
Total		100,000						
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
DEVADV DA	000018							
FBA 11	079011							**100,000**
Total								**100,000**
Work Codes								

Contact: Engineering and Capital Projects Phone: 619-533-3173

Council District: 3, 7 **Community Plan:** Mid-City, Southeastern San Diego

Description: This project provides improvements on Euclid Avenue from 300 feet north of Redwood Street to El Cajon Boulevard and will include curb, gutter, sidewalk, curb ramps, landscaping, roadway restoration, striping, and traffic calming installations.

Justification: Euclid Avenue carries a traffic volume in excess of its design capacity, resulting in significant congestion, which impacts neighboring properties. Traffic speed, volume, and deficiency in pedestrian infrastructure compromise pedestrian safety.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project implements the Mid-City and Southeastern San Diego Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary engineering began in Fiscal Year 2005. Design was scheduled for Fiscal Year 2006 and rescheduled for Fiscal Year 2008; it is scheduled to be completed in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2010.

Summary of Project Changes: TransNet Commercial Paper will be de-appropriated in Fiscal Year 2008 and re-appropriated when the funds are needed in Fiscal Year 2009, consistent with the City's cash management policy to use available cash in lieu of issuing new debt. The total estimated project cost has increased $518,469 due to revised cost estimate.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CMPR CP	030313			116,000				
DIF 08	079504	32,469	18,000					
TRANS	030300	18,000	159,000					
Unidentified Funding	999999				2,250,000			
Total		50,469	177,000	116,000	2,250,000			
Work Codes		P	D	D				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CMPR CP	030313							**116,000**
DIF 08	079504							**50,469**
TRANS	030300							**177,000**
Unidentified Funding	999999							**2,250,000**
Total								**2,593,469**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Euclid Avenue Improvements - Home Avenue to Thorn Street 52-699.0

Council District: 3, 4, 7 **Community Plan:** Mid-City

Description: This project provides for the completion of street improvements recommended in the Euclid Avenue Revitalization Program and the Mid-City Community Plan. Improvements will extend from Home Avenue to Thorn Street and will include curb, gutter, sidewalk, landscaping, paving, and traffic calming installations. See also CIP 52-743.0, Euclid Avenue Corridor Improvements.

Justification: Euclid Avenue carries a traffic volume in excess of its design capacity, resulting in significant congestion, which impacts neighboring properties. Traffic speed, volume, and a deficiency in pedestrian infrastructure compromise pedestrian safety.

Operating Budget Effect: Landscape maintenance district pending.

Relationship to General and Community Plans: This project implements the Mid-City Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary engineering began in Fiscal Year 2001 and continued in Fiscal Year 2002. Design was completed in Fiscal Year 2004 and construction is expected to be completed in Fiscal Year 2009.

Summary of Project Changes: Remaining work contingent upon approval of the Maintenance Assessment District (MAD) Funds.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CAPOUT	030245	156,000						
CDBG	018535	94,000						
DIF 08	079504	274,631						
DONATN RD	010259	160,000						
TRANS	030300	332,609	70,000					
Total		1,017,240	70,000					
Work Codes		CDP	C					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CAPOUT	030245							**156,000**
CDBG	018535							**94,000**
DIF 08	079504							**274,631**
DONATN RD	010259							**160,000**
TRANS	030300							**402,609**
Total								**1,087,240**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

First Avenue Bridge over Maple Canyon - Rehabilitation 52-554.0

Council District: 3 **Community Plan:** Uptown

Description: This project provides for seismic retrofit to the abutments, expansion joints and bracing of the First Avenue bridge and for replacement of corroded rivets. Miscellaneous painting is required to prevent rusting.

Justification: This bridge needs extensive hardware restoration and replacement, miscellaneous painting, and seismic upgrades to prevent collapse during a catastrophic earthquake.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project implements the Uptown Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: An initial study begn in late Fiscal Year 1993. Design began in Fiscal Year 1996 and was completed Fiscal Year 2007. Construction will be completed in Fiscal Year 2009.

Summary of Project Changes: State proposition 1B funding of $300,000 will be added to this project for Fiscal Year 2009. This allocation will complete the City's match to grant funding in the project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
DIF 29	079512	131,765	279,235					
HBRR FA	038701	461,118	7,324,369					
STATE 1B	000028			300,000				
TRANS	030300	850,381	414,000					
Total		1,443,264	8,017,604	300,000				
Work Codes		D	CD	C				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
DIF 29	079512							**411,000**
HBRR FA	038701							**7,785,487**
STATE 1B	000028							**300,000**
TRANS	030300							**1,264,381**
Total								**9,760,868**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Genesee Avenue - Interstate 5 to Campus Point Drive 52-373.0

Council District: 1 **Community Plan:** University

Description: This project provides for widening Genesee Avenue to a modified six-lane primary arterial from Interstate 5 to Campus Point Drive. The total project length is approximately 2,500 feet with Class II bicycle lanes. A separate project (CIP 52-372.0) is scheduled to redesign the freeway interchange and widen Genesee Avenue at Interstate 5.

Justification: This project is needed to improve traffic flow and is included in the Council-approved North University City Community Financing Plan and Facilities Benefit Assessment Document. See Project Number 3 in the North University City Public Facilities Financing Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Land acquisition began in Fiscal Year 1995 and continued through Fiscal Year 2005. Design began in Fiscal Year 2002 and continued in Fiscal Year 2004. Construction is scheduled to be completed in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 03	079001	5,829,562	1,037,218					
SUBDIV SD	000014	349,440						
Total		6,179,002	1,037,218					
Work Codes		CDL	C					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 03	079001							**6,866,780**
SUBDIV SD	000014							**349,440**
Total								**7,216,220**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Genesee Avenue - Interstate 5 to Eastgate Mall 52-594.0

Council District: 1 **Community Plan:** University

Description: This project provides for a median closure at Fez Street and dual left-turn lanes in the southbound direction at the Eastgate Mall intersection. See Project Number G in the North University City Public Facilities Financing Plan.

Justification: This project will improve traffic circulation in the University community.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary design began in Fiscal Year 2002. Design began in Fiscal Year 2003 and was completed in Fiscal Year 2005. Construction was scheduled to begin in Fiscal Year 2004 and was rescheduled to Fiscal Year 2007. Also, construction was delayed due to reallocation of resources.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 03	079001	97,989	229,761					
Total		97,989	229,761					
Work Codes		D	CD					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 03	079001							**327,750**
Total								**327,750**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Genesee Avenue - Nobel Drive to State Route 52 52-458.0

Council District: 1 **Community Plan:** University

Description: This project provides for widening Genesee Avenue from Nobel Drive to State Route 52 to a modified six-lane major street north of Decoro Street and a modified six-lane primary arterial south of Decoro Street. The project includes a right-turn lane, eastbound to southbound, at the Genesee Avenue/Nobel Drive intersection; additional left turn lane, including a traffic signal at State Route 52 interchange; and Class II bicycle lanes.

Justification: This project is needed to increase the capacity of this facility. See Project Number A in the North University City Public Facilities Financing Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled to begin in Fiscal Year 2011, contingent upon Council approval of the project described in the University Community Plan. Land acquisition is scheduled in Fiscal Year 2012 and construction is scheduled to begin in Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 03	079001	1,439,109	509,491			2,675,000	1,605,000	10,700,000
STATE DF	000001						172,000	
Total		1,439,109	509,491			2,675,000	1,777,000	10,700,000
Work Codes		D	D			D	L	C

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 03	079001	7,201,100						**24,129,700**
STATE DF	000001							**172,000**
Total		7,201,100						**24,301,700**
Work Codes		C						

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Genesee Avenue - Widen Interstate 5 Crossing 52-372.0

Council District: 1 **Community Plan:** University

Description: This project provides for widening Genesee Avenue to six lanes plus dual turn lanes with a 26-foot median (800 feet on each side of overcrossing); replacing the existing Genesee Avenue overcrossing with a higher, wider (124-foot) structure; and replacing the existing Voigt Drive bridge on the University of California San Diego campus with a longer, wider (60-foot) structure. The project also includes modification of existing ramps and auxiliary lanes on both sides of the freeway. The project scope has been increased to include Interstate 5 Corridor (freeway) improvements, which will be constructed with regional funds. A separate project (CIP 52-373.0) is scheduled for widening Genesee Avenue from Interstate 5 to Campus Point Drive.

Justification: This project is needed to improve traffic flow. It is included in the Council-approved North University City Public Facilities Financing Plan as Project Number 24.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and land acquisition were scheduled to begin in Fiscal Year 1996. Land acquisition was rescheduled in Fiscal Year 2008 due to required environmental documentation. Design continued through Fiscal Year 2008 due to increased scope. Construction is rescheduled to Fiscal Year 2010 as a result of the increase in scope. This schedule is contingent upon the rate of development and fees collected in the community and identification of funding.

Summary of Project Changes: FBA funding has been rescheduled to Fiscal Year 2010 to coincide with construction.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 03	079001	6,338,981	3,361,019		14,600,000			
Unidentified Funding	999999				365,700,000			
Total		6,338,981	3,361,019		380,300,000			
Work Codes		DLP	CD		C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 03	079001							**24,300,000**
Unidentified Funding	999999							**365,700,000**
Total								**390,000,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Georgia Street Bridge/University Avenue Separation Replacement 52-555.0

Council District: 3 **Community Plan:** Greater North Park

Description: This project provides for replacing the bridge, the adjacent retaining walls, and the corresponding guardrails along the bridge walls.

Justification: This bridge has severe spalling due to age and has severe height limitations which need to be corrected. Trucks continue to hit the low arches of the bridge. The retaining walls on either side are an integral part of the bridge and also need restoration or replacement. The guardrails of the bridge and adjacent walls are deteriorating.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project implements the Greater North Park Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was scheduled to begin in Fiscal Year 1994 and is scheduled to continue through Fiscal Year 2008 due to environmental and funding delays. Construction will be scheduled following completion of the environmental process and final design. The project will be completed in Fiscal Year 2012.

Summary of Project Changes: TransNet Commercial Paper will be de-appropriated in Fiscal Year 2008 and re-appropriated when needed in Fiscal Year 2009, consistent with the City's cash management policy to use available cash in lieu of issuing new debt. The total estimated project cost has increased by $114,811 due to inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CMPR CP	030313			671,000				
HBRR GS	038703	414,293	189,707				6,788,000	
TNBOND	030302	51,000						
TRANS	030300	764,424	85,189					
Total		1,229,717	274,896	671,000			6,788,000	
Work Codes		D	D	D			C	

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CMPR CP	030313							**671,000**
HBRR GS	038703							**7,392,000**
TNBOND	030302							**51,000**
TRANS	030300							**849,613**
Total								**8,963,613**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 8 **Community Plan:** Otay Mesa/Nestor

Description: This project provides for improvements to the west side of the 900 block of Hollister Street. Improvements include new curb, gutter, sidewalk, and asphalt pavement.

Justification: This project addresses the need for adequate drainage, pedestrian accessibility, and traffic calming.

Operating Budget Effect: Operating budget effect estimate will be provided with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa/Nestor Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary engineering is scheduled to begin in Fiscal Year 2009.

Summary of Project Changes: This project is new for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
TRANS CR	030310			200,000	175,000	625,000		975,000
Total				200,000	175,000	625,000		975,000
Work Codes				P	D	C		C

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
TRANS CR	030310							**1,975,000**
Total								**1,975,000**
Work Codes								

Contact: Engineering & Capital Projects/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Interstate 5/State Route 56 North Freeway Connectors 52-311.0

Council District: 1 **Community Plan:** Carmel Valley

Description: This project provides for the preparation of a project report and environmental document (PR/ED) for northerly connections of the Interstate 5 and State Route 56 freeways. The improvements include the westerly State Route 56 to northerly Interstate 5 and the southerly Interstate 5 to easterly State Route 56 connections.

Justification: State Route 56 opened to traffic in July 2004 and provides a new east/west connection between Interstates 5 and 15. This will introduce a significantly new volume of traffic to the Interstate 5 corridor in Carmel Valley, some of which will need to go to or from the north. This project will provide the improvements necessary to make these moves most efficiently and avoid the heavy use of local streets.

Operating Budget Effect: None. These facilities are operated by the State of California.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preparation of the PR/ED began in Fiscal Year 2004 and is scheduled to continue through Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 10	079012					580,000		
FBA 11	079011	879,324			6,120,676			
FDGRNT 5C	038521	1,942,000						
FDGRNT 5D	038522	375,298						
FDGRNT FA	038523							
LTF 03	390066	40,000						
Total		3,236,622			6,120,676	580,000		
Work Codes		CDP			C	D		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 10	079012							**580,000**
FBA 11	079011							**7,000,000**
FDGRNT 5C	038521							**1,942,000**
FDGRNT 5D	038522							**375,298**
FDGRNT FA	038523							
LTF 03	390066							**40,000**
Total								**9,937,298**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 7 **Community Plan:** Navajo

Description: This project provides removal of the existing asphalt paved medians and replacement with new decorative stamped concrete medians.

Justification: The existing asphalt cover is deteriorated. This project will substantially upgrade the appearance of the medians.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate will be provided with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design will begin as funding becomes available. Construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
TN-INF	030309		20,000					
Total			20,000					
Work Codes			P					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
TN-INF	030309							**20,000**
Total								**20,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges
La Jolla Mesa Drive Sidewalk 52-780.0
Council District: 1 **Community Plan:** La Jolla

Description: This project provides for the construction of a curb, gutter, and sidewalk on the east side of La Jolla Mesa south of Deer Hill Court.

Justification: This project is required in order to provide safer pedestrian access.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate will be provided with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled for Fiscal Year 2009. Construction is scheduled to begin in Fiscal Year 2009.

Summary of Project Changes: Design has been rescheduled to Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
TRANS	030300		115,000					
Total			115,000					
Work Codes			CD					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
TRANS	030300							**115,000**
Total								**115,000**
Work Codes								

Contact: Engineering and Capital Projects Phone: (619) 533-3173

Council District: 1 **Community Plan:** La Jolla

Description: This project provides for the design of a parking structure in the La Jolla community.

Justification: This project will assist with parking concerns in the La Jolla community.

Operating Budget Effect: The operating budget effect will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary engineering and design are scheduled to begin in Fiscal Year 2009. Design is scheduled for Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
TOTAX	CI	102232		50,000					
	Total			50,000					
Work Codes				D					

Revenue Source/Tag		Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
TOTAX	CI	102232							**50,000**
	Total								**50,000**
Work Codes									

Contact: Siavash Pazargadi E-Mail: spazargadi@sandiego.gov Phone: 619-236-6608

Engineering & Capital Projects

Streets and Bridges

La Jolla Village Drive and Regents Road 52-595.0

Council District: 1 **Community Plan:** University

Description: This project provides for a southbound-to-westbound right-turn lane at the La Jolla Village Drive/Regents Road intersection. A Class II bike lane is included for southbound bicyclists. An additional right-of-way will be acquired from the University of California San Diego at no cost.

Justification: This project is needed to improve traffic flow at this intersection per the North University Public Facilities Financing Plan - Project 41.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate will be provided with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary design was completed in Fiscal Year 1995. Design began in Fiscal Year 1999 and continued through Fiscal Year 2000. Construction is rescheduled to begin upon completion of the property exchange with UCSD in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA	03	079001	430,495	549,505					
	Total		430,495	549,505					
Work Codes			CDP	C					

Revenue Source/Tag		Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA	03	079001							**980,000**
	Total								**980,000**
Work Codes									

Contact: Transportation Engineering/Design

Phone: 619-533-3173

La Jolla Village Drive/Interstate 805 Interchange Ramps 52-485.0

Council District: 1 **Community Plan:** University

Description: This project converts the existing La Jolla Village Drive/Interstate 805 full cloverleaf interchange configuration to a partial cloverleaf configuration, including widening the overpass structure and approaches to provide three through lanes with an auxiliary lane in each direction. The project also provides for widening La Jolla Village Drive to eight lanes and constructing three lanes to the southbound on-ramp. Bike lanes will be included.

Justification: This project is needed to improve traffic circulation and safety in the University community per the North University City Public Facilities Financing Plan - Project C.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate will be provided with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and land acquisition began in Fiscal Year 2001. Design continued in Fiscal Year 2004. Construction began in Fiscal Year 2008 and is scheduled to continue through Fiscal Year 2010.

Summary of Project Changes: Construction was rescheduled to incorporate changes in the design plans to meet the current State of California stormwater and traffic design standards.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 03	079001	22,671,996	1,166,626					
SUBDIV SD	000014	135,914						
Total		22,807,910	1,166,626					
Work Codes		CDL	C					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 03	079001							**23,838,622**
SUBDIV SD	000014							**135,914**
Total								**23,974,536**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges
Linda Vista Road at Genesee Avenue 52-754.0
Council District: 6 **Community Plan:** Linda Vista

Description: This project provides for lengthening the Genesee Avenue westbound left-turn lanes to 300 feet of vehicle storage and re-striping Genesee Avenue to provide an exclusive eastbound right-turn lane. It will also widen Linda Vista Road to provide an exclusive northbound right-turn lane.

Justification: This project will improve the traffic flow through the intersection.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate will be provided with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in comformance with the City's Progress Guide and General Plan.

Scheduling: The project description is preliminary and the scope of work is not established; only planning and other preliminary activities have been performed to date. The project schedule for design and construction will be established once the scope of work is approved.

Summary of Project Changes: TransNet will fully fund this project. The total estimated project cost decreased by $42,000 due to revised cost estimate.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
DIF 07	079503		53,000					
TRANS CR	030310			70,000		280,000	350,000	
Total			53,000	70,000		280,000	350,000	
Work Codes			D	DP		D	C	

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
DIF 07	079503							**53,000**
TRANS CR	030310							**700,000**
Total								**753,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Little McGonigle Ranch Road - Del Mar Mesa Road to State Route 56 52-723.0

Council District: 1 **Community Plan:** Del Mar Mesa

Description: This project provides construction of Little McGonigle Ranch Road and will be completed in two phases. Phase I provides for the construction of Little McGonigle Ranch Road (formerly Camino Santa Fe) (45'/65') from the northerly terminus of Carmel Mountain Road at Del Vino Court, northwesterly to the easterly terminus of Del Mar Mesa Road. The project includes a multi-use trail adjacent to the roadway. Phase II provides for the construction of Little McGonigle Ranch Road (40'/62') from Del Mar Mesa Road to State Route 56. The project will include a 100-foot bridge. A multi-use trail will also be constructed adjacent to the roadway.

Justification: This project is required to accommodate additional traffic in Del Mar Mesa and will provide access from Del Mar Mesa to adjoining communities.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate will be provided with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Land acquisition, design and construction are expected to be completed by the developer in Fiscal Year 2008. Reimbursement from the Facilities Benefit Assessment will be made as funds become available.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 09	079010	20,000	7,105,000					
Total		20,000	7,105,000					
Work Codes		R	R					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 09	079010							**7,125,000**
Total								**7,125,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Mira Sorrento Place - Scranton Road to Vista Sorrento Parkway 52-676.0

Council District: 5 **Community Plan:** Mira Mesa

Description: This project provides for widening and extending Mira Sorrento Place to a four-lane collector street between Scranton Road and Vista Sorrento Parkway. It includes widening the Mira Sorrento Place/Scranton Road intersection.

Justification: This project is needed to improve traffic flow and is included in the Council-approved Mira Mesa Community Financing Plan and Facilities Benefit Assessment Document. See Project Number 56 in the Mira Mesa Public Facilities Financing Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and land acquisition were completed in Fiscal Year 2002. Construction began in Fiscal Year 2004 and was completed in Fiscal Year 2008. The project will be in a five year biological monitoring period through Fiscal Year 2011.

Summary of Project Changes: TransNet Commercial Paper will be de-appropriated in Fiscal year 2008, consistent with the City's cash management policy to use available cash in lieu of issuing new debt. TransNet funding will be allocated to this project for biological monitoring. The total estimated project cost has decreased by $220,000 due to revised cost estimate for mitigation and funding of mitigation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CMPR	030306		400,000					
FBA 01	079006	11,517,123						
PRIV DN	063022	366,000						
STATE DF	000001							
TRANS	030300	350,000	60,000					
TRANS CR	030310			60,000	60,000	60,000		
Total		12,233,123	460,000	60,000	60,000	60,000		
Work Codes		CDL	M	M	M	M		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CMPR	030306							**400,000**
FBA 01	079006							**11,517,123**
PRIV DN	063022							**366,000**
STATE DF	000001							
TRANS	030300							**410,000**
TRANS CR	030310							**180,000**
Total								**12,873,123**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Miramar Road - Interstate 805 Easterly Ramps to 300 Feet East of Eastgate Mall 52-679.0

Council District: 1 **Community Plan:** University

Description: This project provides for widening Miramar Road to eight lanes from the Interstate 805 easterly on and off-ramps to 300 feet east of Eastgate Mall. It includes dual left-turn lanes at Eastgate Mall.

Justification: This project is needed to improve traffic flow, and is included in the Council-approved North University City Community Plan and Facilities Benefit Assessment Document per the North University City Public Facilities Financing Plan - Project 50.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate will be provided with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and land acquisition began in Fiscal Year 2002 and continued through Fiscal Year 2005. Construction began in Fiscal Year 2006 and is scheduled to be completed in Fiscal Year 2009.

Summary of Project Changes: It is proposed to reschedule construction completion to Fiscal Year 2009 to complete the westbound right turn lane on Miramar Road at Eastgate Mall. With the adoption of the North University City Public Facilities Financing Plan, this project is fully funded. TransNet funding of $500,000 has been added to this project for Fiscal Year 2009. The total estimated project cost has decreased by $1.7 million.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 03	079001	4,428,240	1,796,760					
TRANS	030300		925,000					
TRANS CR	030310			500,000				
Total		4,428,240	2,721,760	500,000				
Work Codes		CDL	CD	C				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 03	079001							**6,225,000**
TRANS	030300							**925,000**
TRANS CR	030310							**500,000**
Total								**7,650,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Mission City Parkway Bridge over San Diego River 53-053.0

Council District: 6 **Community Plan:** Mission Valley

Description: This project provides for a new two-lane bridge extending Mission City Parkway from the intersection of Camino Del Rio North to the north over the San Diego River. Mission City Parkway would connect to Fenton Parkway, which was constructed by a developer as part of the Mission City Development. This project also provides for an additional entrance to QUALCOMM Stadium. This project description is preliminary and the amounts shown below only reflect the funding currently programmed. The total funding needs of the project will be determined once a final scope of work is established.

Justification: The bridge is part of the approved Mission City Plan and is being constructed from funding provided by H. G. Fenton as part of the settlement with the City implementing the Mission City Development, specifically for the construction of the bridge and roadway.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate will be provided with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The project description is preliminary and the scope of work is not established; only planning and other preliminary activities have been performed to date. The project schedule for the design and construction will be established once the scope of work is approved and the remaining funding identified.

Summary of Project Changes: TransNet Commercial Paper will be de-appropriated in Fiscal Year 2008, consistent with the City's cash management policy to use available cash in lieu of issuing new debt.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CMPR	030306		163,944					
DEV MC	392201	1,912,122	875,193					
Unidentified Funding	999999				7,270,497			
Total		1,912,122	1,039,137		7,270,497			
Work Codes		D	D		C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CMPR	030306							**163,944**
DEV MC	392201							**2,787,315**
Unidentified Funding	999999							**7,270,497**
Total								**10,221,756**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 4 **Community Plan:** Southeastern San Diego

Description: This project provides for improvements to various trolley stations including aesthetics and pedestrian access enhancements such as landscaping, irrigation, sidewalks, and related work. The trolley stations identified as potential sites are located at 47th Street, Euclid Avenue and Encanto/62nd Street.

Justification: This project will enhance and beautify trolley stations.

Operating Budget Effect: None. Ongoing maintenance will be provided by the Metropolitan Transit System (MTS).

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2008.

Summary of Project Changes: The total estimated project cost has increased by $90,000.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
PRIV DN	063022	219,144	90,856					
Total		219,144	90,856					
Work Codes		CDP	C					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
PRIV DN	063022							**310,000**
Total								**310,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: (619) 533-3173

Engineering & Capital Projects

Streets and Bridges
Napa Street Traffic Improvements 52-430.0
Council District: 6 **Community Plan:** Linda Vista

Description: This project provides for improved traffic flow at the Napa Street/Linda Vista Road intersection. The project scope is now unidentified pending the completion of the feasibility study. This project description is preliminary and the amounts shown below only reflect the funding currently programmed. The total funding needs of the project will be determined once a final scope of work is established.

Justification: Napa Street is classified as a major street in the Linda Vista Community Plan. Current traffic volumes in excess of 19,000 average daily trips are beyond the desirable capacity of the existing facility. The proposed design would eliminate congestion.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The project description is preliminary and the scope of work is not established; only planning and other preliminary activities have been performed to date. The project schedule for the design and construction will be established once the scope of work is approved and the remaining funding identified.

Summary of Project Changes: TransNet Commercial Paper will be de-appropriated in Fiscal Year 2008, consistent with the City's cash management policy to use available cash in lieu of issuing new debt.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CMPR	030306	217,952						
TRANS	030300	437,788						
Unidentified Funding	999999				1,400,000	3,704,260		
Total		655,740			1,400,000	3,704,260		
Work Codes		DLP			CD	C		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CMPR	030306							**217,952**
TRANS	030300							**437,788**
Unidentified Funding	999999							**5,104,260**
Total								**5,760,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

National Avenue - State Route 15 to 43rd Street 52-436.0

Council District: 4, 8 **Community Plan:** Southeastern San Diego

Description: This project provides for improvements on National Avenue. Phase I provides for improving drainage systems at 36th Street and National Avenue and at 37th Street. Phase II provides for widening National Avenue to a modified four-lane major street from State Route 15 to 43rd Street, which utilizes a 60/80 street width. This project does not include widening the bridge over South Chollas Creek.

Justification: National Avenue is classified as a major street in the Southeastern San Diego Community Plan. Current traffic volumes in excess of 13,500 average daily trips are beyond the desirable capacity of the existing facility, which is striped for two traffic lanes. Improvement of this facility to accommodate four traffic lanes is required to assure efficient movement of traffic.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design of Phase I was completed in Fiscal Year 2001. Construction began in Fiscal Year 2003 and was completed in Fiscal Year 2004. Design and construction of Phase II will be scheduled upon identification of funds.

Summary of Project Changes: TransNet Commercial Paper will be de-appropriated in Fiscal Year 2008, consistent with the City's cash management policy to use available cash in lieu of issuing new debt.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CMPR	030306	1,271,765						
TNBOND	030302	30,000						
TRANS	030300	141,861	12,377					
Unidentified Funding	999999				5,158,000			
Total		1,443,626	12,377		5,158,000			
Work Codes		CD	C		C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CMPR	030306							**1,271,765**
TNBOND	030302							**30,000**
TRANS	030300							**154,238**
Unidentified Funding	999999							**5,158,000**
Total								**6,614,003**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges
Normal Street Median Improvements 52-769.0
Council District: 3 **Community Plan:** Uptown

Description: This project provides for improvements to traffic circulation in order to prevent illegal u-turns, and enhance pedestrian safety. New landscaped medians will include aesthetic enhancements that provide for the creation of additional parking spaces.

Justification: This project will improve traffic circulation and provide additional parking spaces.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate wil be provided with City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2008. Construction is scheduled to begin in Fiscal Year 2009.

Summary of Project Changes: This newly published project was authorized by Resolution R-302720 on June 12, 2007.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
DIF 29	079512	15,000	89,000					
OTHER PD	070303		124,250					
STATE 1B	000028			65,000				
Total		15,000	213,250	65,000				
Work Codes		D	CD	C				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
DIF 29	079512							**104,000**
OTHER PD	070303							**124,250**
STATE 1B	000028							**65,000**
Total								**293,250**
Work Codes								

Contact: Engineering and Capital Projects

Phone: 619-533-3173

North Harbor Drive Bridge over Navy Estuary 53-038.1

Council District: 2 **Community Plan:** Peninsula

Description: This project provides for the seismic retrofit of the North Harbor Drive Bridge, which will consist of stabilizing the existing piers and joining the paired piers together at the waterline to increase support during seismic events.

Justification: The North Harbor Drive Bridge over Navy Estuary has been identified as a seismically deficient bridge by Caltrans.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was completed in Fiscal Year 2007. Construction is scheduled to begin in Fiscal Year 2009 pending receipt of Highway Bridge Program (HBP) funding.

Summary of Project Changes: The total estimated project cost decreased by $277,411 due to revisions to cost estimate and actual amount of grant funding received.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FDGRNT DF	000005		14,673,297					
HBRR HN	038714	277,723	200,980					
STATE DF	000001		1,901,081					
STATE NH	038854	60,649	44,851					
TRANS	030300	470,751						
Total		809,123	16,820,209					
Work Codes		D	C					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FDGRNT DF	000005							**14,673,297**
HBRR HN	038714							**478,703**
STATE DF	000001							**1,901,081**
STATE NH	038854							**105,500**
TRANS	030300							**470,751**
Total								**17,629,332**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

North Torrey Pines Road - Genesee Avenue to Torrey Pines Science Park 52-616.0

Council District: 1 **Community Plan:** University

Description: This project provides for median curb, gutter, drainage and landscaping improvements, from 600 feet north of Genesee Avenue to the northern boundary of the Torrey Pines Science Park subdivision.

Justification: This project will improve safety and drainage on North Torrey Pines Road per the North University City Public Facilities Financing Plan - Project D.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary design was completed in Fiscal Year 2004. Design began in Fiscal Year 2008. Construction is scheduled for Fiscal Year 2010, pending identification of funding. Maintenance Assessment District has been formed.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 03	079001	174,262	1,061,988					
Unidentified Funding	999999				3,010,750			
Total		174,262	1,061,988		3,010,750			
Work Codes		P	CDP		C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 03	079001							**1,236,250**
Unidentified Funding	999999							**3,010,750**
Total								**4,247,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

North Torrey Pines Road Bridge over Los Penasquitos Creek 53-050.0

Council District: 1 **Community Plan:** Torrey Pines

Description: This project provides for demolishing and reconstructing the North Torrey Pines Road Bridge over Los Penasquitos Creek and for transitionally widening both road approaches from approximately 770 feet south of the bridge to 1,100 feet north of the bridge.

Justification: This project is needed to replace the structurally deficient and functionally obsolete bridge.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Environmental review was completed in Fiscal Year 2000. Design began in Fiscal Year 2000 and was completed in Fiscal Year 2003. Construction was completed in Fiscal Year 2006. Environmental mitigation and monitoring began in Fiscal Year 2006 and will continue until Fiscal Year 2012.

Summary of Project Changes: Federal Funding of $446,000 is anticipated in Fiscal Year 2009 for mitigation and monitoring. TransNet funding will be used as matching funds to the Federal Grant. The total estimated project has increased by $521,000 for environmental mitigation and monitoring.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
DIF 27	079527	68,000						
GASTAX 01	030219	140,000						
HBRR NS	038734	10,000,000		446,000				
TRANS	030300	2,641,000	112,000					
TRANS CR	030310			50,000	25,000			
Total		12,849,000	112,000	496,000	25,000			
Work Codes		CDMP	M	M	M			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
DIF 27	079527							**68,000**
GASTAX 01	030219							**140,000**
HBRR NS	038734							**10,446,000**
TRANS	030300							**2,753,000**
TRANS CR	030310							**75,000**
Total								**13,482,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Ocean Front Walk Reconstruction - San Fernando Place to Ventura Place 52-671.0

Council District: 2 **Community Plan:** Mission Beach

Description: This project provides for the removal and replacement of the existing pile cap, parapet wall, lights, and walkway along Ocean Front Walk between San Fernando Place and Ventura Place to their original 1925 appearance, in accordance with the Secretary of the Interior Standard for the Treatment of Historic Properties.

Justification: These structures are significant to the history of San Diego. They were constructed in 1925 to protect and complement the John D. Spreckels Amusement Center, now named Belmont Park. Extensive patching of spalled concrete and asphalt overlay of the walkway have robbed these structures of their character. Patching is no longer an option to restore and preserve these structures.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2001 and continued in Fiscal Year 2007 using continuing appropriations. Construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
TOTAX CI	102232	336,138	53,862					
TRANS	030300	3,347	196,653					
Unidentified Funding	999999				3,437,000			
Total		339,485	250,515		3,437,000			
Work Codes		D	CD		C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
TOTAX CI	102232							**390,000**
TRANS	030300							**200,000**
Unidentified Funding	999999							**3,437,000**
Total								**4,027,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 8 **Community Plan:** Otay Mesa

Description: This project provides for reimbursing the developer for the City's share of the design and construction of Ocean View Hills Parkway (Phases II and III) from Dennery Road to Otay Mesa Road. The project includes approximately 5,200 lineal feet of a four-lane major street and 4,900 lineal feet of a six-lane major street per the Otay Mesa Public Facilities Financing Plan - Projects T 2.1, T 2.2, and T 2.3.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility, accessibility and safety for the residences and businesses traveling to, from and through the community.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phases I and II were completed in previous years with reimbursements to date. Phase III design was scheduled in Fiscal Year 2005, and construction was scheduled in Fiscal Year 2006. This schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: The total estimated project cost has increased by $540,000 to reflect the most recent Otay Mesa Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 13	079013	5,542,664						
FBA 14	079014	4,092,038						
PDIF 06	039062	3,818,542						
PDIF 09	039067	1,604,993						
SUBDIV SD	000014	540,000						
Total		15,598,237						
Work Codes		R						

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 13	079013							**5,542,664**
FBA 14	079014							**4,092,038**
PDIF 06	039062							**3,818,542**
PDIF 09	039067							**1,604,993**
SUBDIV SD	000014							**540,000**
Total								**15,598,237**
Work Codes								

Contact: Transportation Engineering/Design Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges
Old Otay Mesa Road - Westerly 52-642.0
Council District: 8 **Community Plan:** Otay Mesa

Description: This project provides for design and construction of Old Otay Mesa Road from the intersection of B Street, as shown on the Remington Hills Tentative Map, easterly to the intersection with Otay Mesa Road (Town Center Drive Extension South), per the Otay Mesa Public Facilities Financing Plan - Project T-50.2. This project includes approximately 2,400 lineal feet of a two-lane collector street.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility, accessibility and safety for persons traveling to, from and through the community. This project is being funded with Facilities Benefit Assessment Fees funding because there is either no project fronting this roadway or the projects fronting the roadway are also public facility projects, e.g., school, park. Should the adjacent properties be developed, these properties shall reimburse the Facilities Benefit Assessment Fees Fund for the actual cost of the project as a condition of approval of their developments.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate will be provided with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is required in and consistent with the Otay Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was scheduled to begin in Fiscal Year 2008. Construction is scheduled in Fiscal Year 2009. This schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 14	079014		850,000	2,400,000				
Total			850,000	2,400,000				
Work Codes			D	C				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 14	079014							**3,250,000**
Total								**3,250,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 8 **Community Plan:** Otay Mesa

Description: This project provides for an asphalt sidewalk, berm and retaining walls from Hawkin Drive to 1,100 feet west of Crescent Bay Drive on Old Otay Mesa Road.

Justification: This project is required in order to provide a safe and effective route for pedestrian traffic.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The project description is preliminary and the scope of work is not established; only planning and other preliminary activities have been performed to date. The project schedule for design and construction will be established once the scope of work is approved and funding identified.

Summary of Project Changes: TransNet Commercial Paper will be de-appropriated in Fiscal Year 2008 and re-appropriate when needed in Fiscal Year 2009, consistent with the City's cash management policy to use available cash in lieu of issuing new debt.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CMPR CP	030313			200,000				
Total				200,000				
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CMPR CP	030313							**200,000**
Total								**200,000**
Work Codes								

Contact: Engineering and Capital Projects Phone: (619) 533-3173

Engineering & Capital Projects

Streets and Bridges

Otay Truck Route Widening Phase III & IV 52-682.1

Council District: 8 **Community Plan:** Otay Mesa

Description: This project provides for construction of an additional lane along the existing Otay Truck Route from Drucker Lane to the Port of Entry in order to allow for emergency vehicle access (phase III) and extend the truck route from La Meda to Brittania (phase IV).

Justification: The additional lane is needed for safety reasons.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate will be provided with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase III design and construction were completed in Fiscal Year 2008. Design for phase IV is scheduled to begin in Fiscal Year 2009 and construction is scheduled to begin in Fiscal Year 2010.

Summary of Project Changes: The total estimated project cost has increased by $8.0 million to incorporate phase IV of the project. In addition TransNet Commercial Paper will be de-appropriated in Fiscal Year 2008 and replaced with TransNet cash in Fiscal Year 2009, consistent with the City's cash management policy to use available cash in lieu of issuing new debt.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 13	079013	735,000						
FDGRNT DF	000005			2,000,000				
HBRR DF	038700				4,200,000			
TRANS	030300	313,747						
TRANS CR	030310			386,253	500,000	1,250,000		
Total		1,048,747		2,386,253	4,700,000	1,250,000		
Work Codes		CD		CD	C	C		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 13	079013							**735,000**
FDGRNT DF	000005							**2,000,000**
HBRR DF	038700							**4,200,000**
TRANS	030300							**313,747**
TRANS CR	030310							**2,136,253**
Total								**9,385,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: (619) 533-3173

Council District: 8 **Community Plan:** Otay Mesa/Nestor

Description: This project provides for vehicular and traffic safety improvements on Palm Avenue from Beyer Way to Interstate 805. The improvements include installation of raised center medians, turn pockets, traffic signals, a pedestrian refuge area, crosswalks, landscaping, striping and signage. Subsequent phases of this project may include further analysis of the pedestrian and streetscape aspects of the project area.

Justification: These improvements will benefit the community by increasing the safety and flow of traffic.

Operating Budget Effect: Operating budget effect estimate will be provided with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa-Nestor Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary project planning began in Fiscal Year 2007 and was completed in Fiscal Year 2008. Design was scheduled to begin in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2009. Construction is scheduled in Fiscal Year 2010, pending identification of funding.

Summary of Project Changes: A total of $734,000 in TransNet Funding has been added to this project. In addition, TransNet Commerical Paper will be deappropriated in Fiscal Year 2008 and reappropriated when needed in Fiscal Year 2009, consistent with the City's cash mangament policy to use available cash in lieu of issuing debt.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CMPR CP	030313			150,000				
TRANS	030300	165,000						
TRANS CR	030310			269,000	300,000			
Unidentified Funding	999999				3,801,000			
Total		165,000		419,000	4,101,000			
Work Codes		D		D	CD			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CMPR CP	030313							**150,000**
TRANS	030300							**165,000**
TRANS CR	030310							**569,000**
Unidentified Funding	999999							**3,801,000**
Total								**4,685,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Palm Avenue/Interstate 805 Interchange 52-640.0

Council District: 8 **Community Plan:** Otay Mesa, Otay Mesa/Nestor

Description: This project provides for improving the Palm Avenue/Interstate 805 interchange in three phases. The first phase has been completed. The second phase consists of repairs to the bridge approaches and abutments; bridge widening to the south; installation of sidewalk and signal; restriping; and signage modifications. The third stage consists of bridge widening to the north, relocation of north bound on and off-ramp, and widening of the two on-ramps. All three phases of the project provide improvements per the Otay Mesa Public Facilities Financing Plan - Projects T1.1, 1.2, 1.3, and 1.4.

Justification: This project is required to accommodate the additional traffic generated as a result of development in the Otay Mesa Community. Improvements to this interchange will also help to reduce traffic volumes on State Route 905.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate will be provided with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans. This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase I is complete. Phase II design was completed in Fiscal Year 2006 and construction is scheduled in Fiscal Year 2009. Phase III environmental study is scheduled in Fiscal Year 2008, and design is scheduled in Fiscal Year 2011. Construction for Phase III is scheduled to begin in Fiscal Year 2013 pending identification of funding. This schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 13	079013	959,039	4,802,450	1,175,000		1,658,500		
FBA 14	079014	569,825	3,127,572	554,000		1,016,500		
Total		1,528,864	7,930,022	1,729,000		2,675,000		
Work Codes		D	CD	C		D		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 13	079013							**8,594,989**
FBA 14	079014							**5,267,897**
Total								**13,862,886**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 3 **Community Plan:** Greater North Park

Description: This project provides for a permanent roundabout improvement of the intersection of Pershing Drive and Redwood Street. This project originally proposed to reconfigure the intersection to a "T" configuration. The Community and Council District preferred a roundabout. An interim striping plan was implemented. The City was awarded a $150,000 State Community-Based Transportation Planing Grant for preliminary engineering activities.

Justification: The re-configuration of this intersection will improve traffic control and safety.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate will be provided with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the East Mesa Precise Plan and the Greater North Park Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary design was completed in Fiscal Year 2008. Construction is scheduled for Fiscal Year 2009.

Summary of Project Changes: TransNet funding of $900,000 has been added to this project for Fiscal Year 2009. The total estimated project cost has increased by $74,484.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CAPOUT	030245	30,000						
STATE DF	000001		150,000					
TRANS	030300	67,132	27,352					
TRANS CR	030310			900,000				
Total		97,132	177,352	900,000				
Work Codes		D	D	C				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CAPOUT	030245							**30,000**
STATE DF	000001							**150,000**
TRANS	030300							**94,484**
TRANS CR	030310							**900,000**
Total								**1,174,484**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges
Potomac Street Improvements 52-777.0
Council District: 4 **Community Plan:** Skyline/Paradise Hills

Description: This project provides for installation of a concrete sidewalk with curb and gutter on Potomac Street along the west side of the road adjacent to the Paradise Hills Community Park.

Justification: The surrounding streets to the Paradise Hills Community Park, Potomac Street and Paradise Valley Road, have existing sidewalk except for the segment in front of the park site. The concrete sidewalk will improve pedestrian access to the park.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate will be provided with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The project description is preliminary and the scope of work is not established; only planning and other preliminary activities have been performed to date. The project schedule for design and construction will be established once the scope of work is approved and funding identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
TRANS	030300		380,000					
Total			380,000					
Work Codes			CD					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
TRANS	030300							**380,000**
Total								**380,000**
Work Codes								

Contact: Engineering and Capital Projects Phone: 619-533-3173

Council District: 1 **Community Plan:** La Jolla

Description: This project provides for intersection improvements at Prospect Street and Silverado Street.

Justification: The arrangement of the existing intersection does not meet current geometric standards. This makes effective traffic circulation and pedestrian usage difficult. This project will address these issues through the installation of a roundabout or similar improvement.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate will be provided with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and environmental documentation were scheduled to be complete in Fiscal Year 2008. Construction is scheduled for Fiscal Year 2009.

Summary of Project Changes: The total estimated project cost has increased by $700,000. Additionally, the project title has been changed from La Jolla Museum Traffic Circle to Prospect Street/Silverado Street Roundabout.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
TRANS		030300	10,000	140,000					
TRANS	CR	030310			770,000				
	Total		10,000	140,000	770,000				
Work Codes			D	D	C				

Revenue Source/Tag		Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
TRANS		030300							**150,000**
TRANS	CR	030310							**770,000**
	Total								**920,000**
Work Codes									

Contact: Engineering and Capital Projects

Phone: (619) 533-3173

Engineering & Capital Projects

Streets and Bridges

Rancho Bernardo Street and Sidewalk Improvements 52-700.0

Council District: 5 **Community Plan:** Rancho Bernardo

Description: This project provides for improvements to streets and sidewalks throughout Rancho Bernardo the community, as needed. Other improvements may include installation of landscaping and irrigation systems and construction of retaining and sound walls.

Justification: This project provides funding for needed street and sidewalk improvements.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: As of Fiscal Year 2008, Sublet 52-700.1 has replaced landscaping and irrigation in the parkway on Rancho Bernardo Road between W. Bernardo Drive to West of Matinal Road. Future construction will begin when funding is identified.

Summary of Project Changes: TransNet Commercial Paper will be deappropriated in Fiscal Year 2008 and reappropriated when needed in Fiscal Year 2009, consistent with the City's cash management policy to use available cash in lieu of issuing new debt.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CMPR CP	030313			80,000				
TRANS	030300	211,753	1,247					
Unidentified Funding	999999				65,800			
Total		211,753	1,247	80,000	65,800			
Work Codes		CD	C	C	C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CMPR CP	030313							**80,000**
TRANS	030300							**213,000**
Unidentified Funding	999999							**65,800**
Total								**358,800**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Regents Road - Executive Drive to Genesee Avenue 52-680.0

Council District: 1 **Community Plan:** University

Description: This project provides for widening Regents Road to a modified four-lane major street from Genesee Avenue to Executive Drive, relocation of the Genesee Avenue/Regents Road intersection to the east, and bike lanes. This project description is preliminary and the amounts shown below only reflect the funding currently programmed. The total funding needs of the project will be determined once a final scope of work is established.

Justification: This project is needed to improve traffic flow and is included in the Council-approved North University City Community Financing Plan - Project 13 and Facilities Benefit Assessment Document.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate will be provided with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design will continue in Fiscal Year 2009. The project schedule for design and construction will be established once the scope of work is approved and the remaining costs identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 03	079001	618,889	4,326,111					
PRIV DN	063022		736,220					
Unidentified Funding	999999				1,100,000			
Total		618,889	5,062,331		1,100,000			
Work Codes		DLP	CL		C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 03	079001							**4,945,000**
PRIV DN	063022							**736,220**
Unidentified Funding	999999							**1,100,000**
Total								**6,781,220**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges
Regents Road Bridge 53-044.0
Council District: 1 **Community Plan:** University

Description: This project provides for an 870-foot bridge spanning the AT&SF Railroad and a portion of the flood plain. Additionally, this project provides for a four-lane major street with Class II bike lanes on Regents Road from the AT&SF railroad bridge to 100 feet north of Lahitte Court as well as widening the existing half width street to a four-lane major street from 100 feet north of Lahitte Court to Governor Drive, including Class II bike lanes. The project includes the Limited Roadway Changes, which are the widening of westbound Governor Drive to provide an additional left-turn lane to southbound and a right-turn lane to northbound Regents Road. The project also provides for widening of the southbound portion of Regents Road at the State Route 52 eastbound entrance ramp an additional left-turn lane for traffic entering the eastbound ramp an additional right-turn lane from the park access to the ramp, and the widening of the southbound portion of Genesee Avenue at the State Route 52 eastbound ramp to provide an additional left-turn lane for traffic entering the eastbound ramp. In addition, the project provides recreational improvements in the canyon, which include limiting noise to the greatest extent possible, traffic calming, walkability, profile/light penetration structure design, habitat restoration, recreational improvements for pedestrians, and bike access trails.

Justification: This project will complete Regents Road and provide continuous access to northern communities. This project is included in the Council-approved North University City Financing Plan and Facilities Benefit Assessment Plan - Project NUC-18.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate will be provided with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2008. Land acquisition is scheduled for Fiscal Year 2009 and construction is scheduled to begin in Fiscal Year 2010.

Summary of Project Changes: Nearly $1.0 million of funding was added to this project by Council action in Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 03	079001	4,951,347	961,452	10,700,000	14,172,150			
Unidentified Funding	999999				15,825,051			
Total		4,951,347	961,452	10,700,000	29,997,201			
Work Codes		D	D	L	C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 03	079001							**30,784,949**
Unidentified Funding	999999							**15,825,051**
Total								**46,610,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3419

Council District: 4 **Community Plan:** Skyline/Paradise Hills

Description: This project provides for a vision and implementation strategy for rehabilitating an older commercial strip development on Reo Drive between Albemarle Street and Cumberland Street in the heart of Paradise Hills. Phase I added crosswalks, pop-outs, and surface improvements on Reo Drive between Albemarle Street and Cumberland Drive. Phase II will widen Reo Drive from 60 to 80 feet, including diagonal parking, and surface improvements between Albemarle Street and Cumberland Drive.

Justification: Revitalization of this strip will encourage commercial opportunities in this underserved community.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase I design and construction have been completed. Land was dedicated to the City. Phase II design has been completed and construction was scheduled to begin in Fiscal Year 2008.

Summary of Project Changes: TransNet funding of $450,000 was moved to this project from the 43rd Street and Logan/National Avenue Intersection project (52-409.0) per Council Resolution R-303360 on January 29, 2008. The total project cost has decreased by $206,000.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CDBG	018502	17,108						
HUD108 ML	018506		149,115					
OLDCOM	030305	55,375						
STATE PD	039032	279,740						
TRANS	030300	215,000	1,385,000					
Total		567,223	1,534,115					
Work Codes		CD	C					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CDBG	018502							**17,108**
HUD108 ML	018506							**149,115**
OLDCOM	030305							**55,375**
STATE PD	039032							**279,740**
TRANS	030300							**1,600,000**
Total								**2,101,338**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Rosecrans Street Corridor Improvements 52-209.0

Council District: 2

Community Plan: Midway/Pacific Highway Corridor, Peninsula

Description: This project provides for improvements to the former State Route 209, which includes all or parts of Camino del Rio West, Rosecrans Street, Canon Street, Catalina Boulevard, and Cabrillo Memorial Drive. Camino del Rio West will be widened from an existing six-lane major street between Sports Arena Boulevard and Interstate 5 to an eight-lane primary arterial. Other improvements consist of upgrading the sidewalk facilities, including installation of pedestrian ramps and traffic signal modifications, and construction of turn pocket and signal modifications on Rosecrans at Midway.

Justification: This project is funded with State cooperative agreement funding as part of the relinquishment of State Route 209 to the City of San Diego.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate will be provided with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Peninsula and Midway Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The project description is preliminary and the scope of work is not established; only planning and other preliminary activities have been performed to date. The project schedule for the design and construction will be established once the scope of work is approved.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
STATE 87	038978	172,925	2,219,714					
Total		172,925	2,219,714					
Work Codes		P	CDP					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
STATE 87	038978							**2,392,639**
Total								**2,392,639**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Saturn Boulevard - Palm Avenue to Coronado Avenue 52-553.0

Council District: 8 **Community Plan:** Otay Mesa/Nestor

Description: This project provides for widening the west side of Saturn Boulevard to a four-lane collector street from Palm Avenue to Coronado Avenue. Improvements include construction of concrete curb, gutter, sidewalk, drainage facilities, asphalt concrete pavement, and landscaping as necessary.

Justification: This project is needed to widen the existing southbound traffic lanes to a four-lane collector and to standardize the street width to accommodate the increase in traffic volume.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa/Nestor Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary design was completed in Fiscal Year 1995 and design was completed in Fiscal Year 2002. Construction is scheduled to begin upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CMPR	030306	141,778						
DIF 16	079517	55,000						
TRANS	030300	98,038	407					
TRANSP	030303	20,000						
Unidentified Funding	999999				1,115,955			
Total		314,816	407		1,115,955			
Work Codes		DP	D		C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CMPR	030306							**141,778**
DIF 16	079517							**55,000**
TRANS	030300							**98,445**
TRANSP	030303							**20,000**
Unidentified Funding	999999							**1,115,955**
Total								**1,431,178**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Scripps Ranch Boulevard - Carroll Canyon Road to Aviary Drive 52-357.0

Council District: 5 **Community Plan:** Scripps Miramar Ranch

Description: This project provides for constructing a fourteen-foot landscaped center median with left-turn pockets and additional pavement in the unimproved median area from Carroll Canyon Road to Aviary Drive. The street will be striped to include bike lanes and parking on both sides.

Justification: The general community plan is currently being amended to reflect Scripps Ranch Boulevard as a two-lane connector road. This project will complete this section of roadway per the Scripps Miramar Ranch Public Facilities Financing Plan - Project 34-1.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate will be provided with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary design occurred in previous years. Design was completed in Fiscal Year 2006 and updated in Fiscal Year 2008. Construction was scheduled to begin in Fiscal Year 2008 and will be completed in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 06	079007	244,171	1,255,829					
Total		244,171	1,255,829					
Work Codes		DP	CD					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 06	079007							**1,500,000**
Total								**1,500,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Scripps Ranch/Mira Mesa Boulevard Medians 52-358.0

Council District: 5 **Community Plan:** Scripps Miramar Ranch

Description: This project provides for median improvements, including landscaping, on Scripps Ranch Boulevard between Hibert Street and Mira Mesa Boulevard and on Mira Mesa Boulevard from Interstate 15 to Scripps Ranch Boulevard. Bike lanes will also be added along Mira Mesa Boulevard.

Justification: This portion of Scripps Ranch Boulevard and Mira Mesa Boulevard is classified as a four-lane major street. The median improvement will improve vehicle access and operations per the Scripps Miramar Ranch Public Facilities Financing Plan - Project 34-2A.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2004 and continued into Fiscal Year 2007. Construction is scheduled to begin in Fiscal Year 2009. This schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: The total estimated project cost increased by $21,000.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 06	079007	295,110	626,208					
SUBDIV SD	000014		156,676					
Unidentified Funding	999999				21,000			
Total		295,110	782,884		21,000			
Work Codes		DP	C		C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 06	079007							**921,318**
SUBDIV SD	000014							**156,676**
Unidentified Funding	999999							**21,000**
Total								**1,098,994**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Sea World Drive Widening and Interstate 5 Interchange Improvements 52-706.0

Council District: 2, 6 **Community Plan:** Mission Bay Park

Description: This project provides for interchange improvements at Interstate 5 and Sea World Drive. Improvements include vehicle queue within the northbound and southbound on-ramps, additional eastbound and northbound approach lanes to the freeway, and signal coordination along Sea World Drive between Friars Road and Interstate 5. In addition, when funding is identified, Sea World Drive will be widened to six lanes between Sea World Way and Interstate 5.

Justification: Widening Sea World Drive to six lanes and improving the Sea World Drive/Interstate 5 interchange are necessary to meet existing and forecasted traffic volumes.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the 1985 Mission Bay South Shores Master Plan and Mission Bay Park Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and preparation of the environmental document for Interstate 5 interchange improvements is scheduled to begin in Fiscal year 2009. Construction is scheduled to begin in Fiscal year 2014. Sea World Drive widening will be scheduled once funding is identified from future developments and other sources.

Summary of Project Changes: Sea World is donating $1.0 million for the design of this project in Fiscal Year 2009. The total estimated project cost has increased by $5.7 million due to revised cost estimate and inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
PRIV DN	063022	813,029	186,971	1,000,000				
Unidentified Funding	999999				2,284,955			
Total		813,029	186,971	1,000,000	2,284,955			
Work Codes		D	D	D	P			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
PRIV DN	063022	3,315,400						**5,315,400**
Unidentified Funding	999999	9,824,420						**12,109,375**
Total		13,139,820						**17,424,775**
Work Codes		C						

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 3 **Community Plan:** Greater North Park

Description: This project provides for installation of four pedestrian-oriented street lights, construction of pop-outs and reconstruction of sidewalks within the Shirley Ann Place Historical District in the University Heights Community. The comprehensive program that was developed by Shirley Ann Place residents and City staff relate to improving the character and visual quality of the street.

Justification: Recommendations made by the Shirley Ann Place Historic Designation and Revitalization Committee were developed in recognition of the need for lighting improvements, community identifying landmarks and pedestrian safety.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate will be provided with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction of sidewalk improvements began in Fiscal Year 2006 and were completed in Fiscal Year 2007. It is anticipated additional funds may be received for future needs.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CDBG	018540	23,000						
HUD108 MC	018521	45,000						
TRANS	030300	10,000						
Total		78,000						
Work Codes		CD						

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CDBG	018540							**23,000**
HUD108 MC	018521							**45,000**
TRANS	030300							**10,000**
Total								**78,000**
Work Codes								

Contact: Engineering & Capital Projects/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges
Shoal Creek Pedestrian Bridge 54-012.0
Council District: 5 **Community Plan:** Carmel Mountain Ranch

Description: This project provides for construction of a pedestrian bridge along Shoal Creek Drive to facilitate crossing Ted Williams Parkway. This phase of the project includes design and environmental studies.

Justification: The intersection is in close proximity to Shoal Creek Elementary School and has a high volume of children crossing Ted Williams Parkway. This project will increase pedestrian safety and was requested by City Council and the community.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate will be provided with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Carmel Mountain Ranch Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and preparation of environmental documents began Fiscal Year 2008. Construction is scheduled to begin in Fiscal Year 2010 upon identification of funding.

Summary of Project Changes: Council Resolution R-303002, dated September 27, 2007, increased project funding by $221,094 from CALTRANS SAFETEA-LU funds and $56,687 in TransNet funds as a match to the grant. The total estimated project cost has increased to $5.2 million.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
STATE DF	000001	53,000	580,233	225,000				
TRANS	030300	15,000	251,687					
TRANS CR	030310			30,000				
Unidentified Funding	999999				4,000,000			
Total		68,000	831,920	255,000	4,000,000			
Work Codes		D	D	D	C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
STATE DF	000001							**858,233**
TRANS	030300							**266,687**
TRANS CR	030310							**30,000**
Unidentified Funding	999999							**4,000,000**
Total								**5,154,920**
Work Codes								

Contact: Engineering & Capital Projects/Design

Phone: 619-533-3173

Council District: 4 **Community Plan:** Skyline/Paradise Hills

Description: This project provides for a pop-out on the northwest corner of Skyline and Cardiff.

Justification: This project is required in order to provide traffic calming and safer pedestrian crossing.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate will be provided with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled for Fiscal Year 2008. Construction is scheduled for Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
TRANS	030300		25,000					
Total			25,000					
Work Codes			CD					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
TRANS	030300							**25,000**
Total								**25,000**
Work Codes								

Contact: Engineering and Capital Projects

Phone: (619) 533-3173

Engineering & Capital Projects

Streets and Bridges

Skyline Drive Median & Parkway Improvements 52-763.0

Council District: 4 **Community Plan:** Skyline/Paradise Hills

Description: This project provides for improvements along Skyline Drive from Sears Avenue to 58th Street. These improvements include landscaped medians, trees, pavement enhancements, street lights, bus stops, pedestrian crossing improvements, traffic calming, and community signs.

Justification: This project will provide for median and parkway improvements along Skyline Drive.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate will be provided with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was completed in Fiscal Year 2008. Construction is scheduled to begin in Fiscal Year 2009.

Summary of Project Changes: TransNet funding has been identified to complete this project. TransNet Commercial Paper will be de-appropriated in Fiscal Year 2008 and re-appropriated when needed in Fiscal Year 2009, consistent with the City's cash management available cash in lieu of issuing new debt. The total estimated project cost increased by $165,000.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CMPR CP	030313			325,000				
TRANS	030300	140,000						
TRANS CR	030310			950,000				
Total		140,000		1,275,000				
Work Codes		D		C				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CMPR CP	030313							**325,000**
TRANS	030300							**140,000**
TRANS CR	030310							**950,000**
Total								**1,415,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 2 **Community Plan:** Pacific Beach

Description: This project provides for the reconstruction of Soledad Mountain Road. On October 3, 2007, a landslide occured on Mt. Soledad and destroyed a large section of the 5700 block of Soledad Mountain Road and Desert View Drive Alley.

Justification: Soledad Mountain Road is classified as a 4-lane major street with approximately 8,470 average daily traffic volume. The road is heavily utilized as a through access to and from La Jolla.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Construction began in Fiscal Year 2008.

Summary of Project Changes: Total construction funding for the project has not been identified. This new project was authorized by Council Resolution R-303265 on December 18, 2007.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CITYGF	630221	2,000,000						
STATE AB	030307	1,485,964	514,036					
TRANS	030300	2,137,849	1,362,151					
Total		5,623,813	1,876,187					
Work Codes		CD	C					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CITYGF	630221							**2,000,000**
STATE AB	030307							**2,000,000**
TRANS	030300							**3,500,000**
Total								**7,500,000**
Work Codes								

Contact: Jamal Batta E-Mail: jbatta@sandiego.gov Phone: (619) 533-7482

Engineering & Capital Projects

Streets and Bridges

Sorrento Valley Road & Interstate 5 Interchange 52-765.0

Council District: 1 **Community Plan:** Torrey Pines

Description: This project provides for a new freeway interchange to address traffic congestion. The project will be constructed in coordination with Caltrans and FHWA. Land acquistion is required.

Justification: Traffic is at Level of Service I and is severly impacted by stoppage for trains at the Coaster Station.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate will be provided with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary design began in Fiscal Year 2007. Design is scheduled in Fiscal Year 2009 and construction is scheduled for Fiscal Year 2012 contingent upon receipt of funding.

Summary of Project Changes: Project funding has been revised to reflect the acceptance and appropriation of grant funds as authorized by Council Resolution R-302289 on January 16, 2007. TransNet funding originally allocated to this project was transferred to the Shoal Creek Bridge project (54-012.0) by Council Resolution R-302591 on May 8, 2007. The total estimated project cost increased $1.9 million.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FDGRNT DF	000005		1,939,000	3,394,000				
Unidentified Funding	999999				10,000,000	37,000,000		
Total			1,939,000	3,394,000	10,000,000	37,000,000		
Work Codes			D	D	DL	C		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FDGRNT DF	000005							**5,333,000**
Unidentified Funding	999999							**47,000,000**
Total								**52,333,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Sports Arena Boulevard - Rosecrans Street to Midway Drive 52-503.0

Council District: 2 **Community Plan:** Midway/Pacific Highway Corridor

Description: This project provides for modifying the intersection of Sports Arena Boulevard, Rosecrans Street and Camino del Rio West and widening Sports Arena Boulevard to a six-lane major street between Midway Drive and Rosecrans Street by modifying the median and restriping the street. This project description is preliminary and the amounts shown below only reflect the funding currently programmed. The total funding needs of the project will be determined, once a final scope of work is established.

Justification: The eastbound traffic on Sports Arena Boulevard will be able to continue eastbound through the intersection of Sports Arena Boulevard/Rosecrans Street/Camino del Rio. Widening Sports Arena Boulevard will improve the traffic circulation. The average number of daily trips forecast for this segment of Sports Arena Boulevard is 50,000.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate will be provided with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Midway/Pacific Highway Corridor Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The project description is preliminary and the scope of work is not established; only planning and other preliminary activities have been performed to date. The project schedule for the design and construction will be established once the scope of work is approved and funding identified.

Summary of Project Changes: Unidentifed funding has been removed from this project pending revised project scope and cost estimate.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CAPOUT		030245	10,000						
GASTAX	01	030219	200,000						
TRANS		030300	168,110	531					
Total			378,110	531					
Work Codes			CDLP	D					

Revenue Source/Tag		Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CAPOUT		030245							**10,000**
GASTAX	01	030219							**200,000**
TRANS		030300							**168,641**
Total									**378,641**
Work Codes									

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Spring Canyon Road between Scripps Ranch Boulevard and Pomerado Road 52-307.0

Council District: 5 **Community Plan:** Scripps Miramar Ranch

Description: This project provides for the installation of traffic signals at three locations and the construction of raised medians at a number of intersections to reduce cut-through traffic on local collector streets. The project includes interconnection of the traffic signals in the segment. Specific locations will be determined by a traffic study which is included in this scope of work.

Justification: The traffic signals will allow pedestrians to cross at controlled intersections. The raised medians at the three intersections will provide additional control of the traffic movements. The additional raised medians at specific intersections will reduce cut-through traffic on local collector streets. Interconnecting the traffic signals will be an effective means of controlling traffic speeds without sacrificing roadway capacity.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate will be provided with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Rancho Encantada Precise Plan and Scripps Miramar Ranch Community Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The traffic study was scheduled for Fiscal Year 2008, design is scheduled for Fiscal Year 2009, and construction is scheduled for Fiscal Year 2010. These improvements will be assured by the City Engineer concurrent with the construction of the first residential units in Rancho Encantada.

Summary of Project Changes: This project is on hold pending community resolution regarding timing of the traffic study.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SCRIPPS	039302		35,000					
SPRING	039303			750,000				
Total			35,000	750,000				
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SCRIPPS	039302							**35,000**
SPRING	039303							**750,000**
Total								**785,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Spruce Street Pedestrian Bridge Emergency Repair 54-013.0

Council District: 2 **Community Plan:** Uptown

Description: This project provides for the repair of suspension cables and bridge towers to extend the service life of the bridge.

Justification: The Spruce Street Bridge is a historic suspension bridge that was constructed in 1913. In 1986, restoration work was done to help maintain the structural integrity of the bridge. Currently, the aged Spruce Street Bridge has experienced continued deterioration, which affects service life and overall safety.

Operating Budget Effect: The operating budget effect is estimated to be minimal.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's Progress Plan and General Guide.

Scheduling: Emergency repair of the bridge was completed in Fiscal Year 2008.

Summary of Project Changes: This newly published project provides for the emergency repair of the Spruce Street Pedestrian Bridge.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CITYGF	630221	54,300	24,518					
Total		54,300	24,518					
Work Codes		C	C					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CITYGF	630221							**78,818**
Total								**78,818**
Work Codes								

Contact: Engineering and Capital Projects

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

State Route 163 and Friars Road 52-455.0

Council District: 6 **Community Plan:** Mission Valley

Description: This project provides for construction of a new southbound State Route 163 to westbound Friars Road off-ramp, widening of the Friars Road overcrossing structure to eight lanes extending to Frazee Road, construction of a third westbound lane on Friars Road to Fashion Valley Road, the addition of an exclusive right-turn lane on southbound Frazee Road to westbound Friars Road, other modifications to the existing on and off-ramps, and improvements to the existing State Route 163 southbound travel lanes to improve the weaving problems. This project also includes an auxiliary lane on southbound State Route 163 from Genesee Avenue to westbound Interstate 8, which requires major structural work to widen the bridge over the San Diego River. Additionally, over 5,300 feet of retaining walls will need to be constructed along State Route 163 and Friars Road, including one that is over 30 feet high.

Justification: This project will alleviate some of the severe traffic delays along Friars Road due to new development in Mission Valley and the backup that occurs on the existing southbound off-ramp because of the weaving situation with the southbound on-ramp.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate will be provided with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary engineering was completed in Fiscal Year 1996. Phase I design began in Fiscal Year 2002 and will continue through Fiscal Year 2009. Land acquisition and phase I construction are scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: TransNet funding of $2.0 million will be added to this project for Fiscal Year 2009. Additionally, TransNet Commercial Paper will be de-appropriated in Fiscal Year 2008 and re-approved when needed in Fiscal Year 2009, consistent with the City's cash management policy to use available cash in lieu of issuing new debt. Council Ordinance O-19720, dated Feb. 28, 2008, authorized increase of $300,000 in Fund 63022 from private donation. The total estimated project cost decreased by $82.1 million.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CMPR CP	030313			3,000,000				
DIF 11	079529	502,988						
PRIV DN	063022	171,139	300,000					
STP P2	038981	2,239,809						
TRANS	030300	120,000	880,000					
TRANS CR	030310			2,000,000	4,951,648			
Unidentified Funding	999999					38,000,000		
Total		3,033,936	1,180,000	5,000,000	4,951,648	38,000,000		
Work Codes		DP	D	D		CL		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CMPR CP	030313							**3,000,000**
DIF 11	079529							**502,988**
PRIV DN	063022							**471,139**
STP P2	038981							**2,239,809**
TRANS	030300							**1,000,000**
TRANS CR	030310							**6,951,648**
Unidentified Funding	999999							**38,000,000**
Total								**52,165,584**

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

State Route 56/Interstate 15 Interchange Improvements 52-771.0

Council District: 1 **Community Plan:** Pacific Highlands Ranch

Description: This project provides for the design and construction of the missing loop ramp in the southeast quadrant of SR-56 at I-15 in Rancho Penasquitos for eastbound to northbound movements to eliminate the need for making left turns at the existing traffic signal. It will also widen the southbound to westbound ramp and the eastbound to southbound ramp per the Pacific Highlands Ranch Public Facilities Financing Plan - T-1.6 and the Black Mountain Ranch Public Facilities Financing Plan - Project T-56.

Justification: This facility is required to accommodate the additional traffic generated as a result of development in the I-15 Corridor, with Pacific Highlands Ranch contributing its fair share based on percentage of increased traffic.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate will be provided with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Public Facility Financing Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Construction was scheduled to be complete in Fiscal Year 2008.

Summary of Project Changes: The project schedule and cost have been revised to reflect the most recent Pacific Highlands Ranch Community Plan. The total estimated project cost increased by $580,000.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 11	079011		1,160,000					
Total			1,160,000					
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 11	079011							**1,160,000**
Total								**1,160,000**
Work Codes								

Contact: Engineering & Capital Projects

Phone: 619-533-3173

Council District: 8 **Community Plan:** Otay Mesa

Description: This project provides the debt service for TransNet funding used for the City's contribution to the State Route 905 project.

Justification: From Fiscal Year 2003 through Fiscal Year 2007, the two Facilities Benefit Assessments within the State Route 905 Corridor and the Otay Mesa community planning area will reimburse the TransNet funding utilized in prior fiscal years.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and it is in conformance with the City's Progress Guide and General Plan.

Scheduling: For each fiscal year between Fiscal Year 2003 and Fiscal Year 2007, interest and/or interest plus principal payments are required from the two Otay Mesa Facilities Benefit Assessment funds.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA	13	079013	2,071,420	648,830					
FBA	14	079014	1,269,580	397,670					
	Total		3,341,000	1,046,500					
Work Codes			Y	Y					

Revenue Source/Tag		Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA	13	079013							**2,720,250**
FBA	14	079014							**1,667,250**
	Total								**4,387,500**
Work Codes									

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Streamview Drive Improvement - 54th Street to College Avenue 52-588.0

Council District: 7 **Community Plan:** Mid-City

Description: This project provides for street improvements on Streamview Drive (from 54th Street to College Avenue) to reduce excessive speeds, increase safety and enhance visual impacts.

Justification: A study is required to determine solutions to several problems on Streamview Drive. Design solutions and construction, predicated on the study, will address these problems.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project implements the Mid-City Communities Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The project description is preliminary and the scope of work is not established; only planning and other preliminary activities have been performed to date. The project schedule for design and construction will be established once the scope of work is approved.

Summary of Project Changes: It is proposed to allocate $180,000 in TransNet funding to this project for Fiscal Year 2009. TransNet Commercial Paper will be de-appropriated in Fiscal Year 2008 and re-appropriated when needed in Fiscal Year 2009, consistent with the City's cash management policy to use available cash in lieu of issuing new debt. TransNet funding has been identified for this project. The total estimated project cost increased by $537,000.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CDBG	018502	137,000						
CMPR CP	030313			250,000				
TRANS	030300		100,000					
TRANS CR	030310			180,000	200,000	1,240,000		
Unidentified Funding	999999							
Total		137,000	100,000	430,000	200,000	1,240,000		
Work Codes		P	D	D	D	C		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CDBG	018502							**137,000**
CMPR CP	030313							**250,000**
TRANS	030300							**100,000**
TRANS CR	030310							**1,620,000**
Unidentified Funding	999999							
Total								**2,107,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 3 **Community Plan:** Greater North Park

Description: This project provides for the construction of a landscaped median along Thorn Street between 33rd Street and Felton Street in Greater North Park.

Justification: This project provides for traffic calming.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project implements the Greater North Park Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2005 and completion date is scheduled for FY09. Construction is contingent upon identification of funds for both construction and landscape maintenance.

Summary of Project Changes: The total estimated project cost increased by $80,000. Developer Impact Fee (DIF) funds of $210,000 have been identified for this project but are shown as unidentified pending City Council action.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CDBG	018536	1,200						
TN-INF	030309	89,702	10,298					
TRANS	030300		120,000					
Unidentified Funding	999999				210,000			
Total		90,902	130,298		210,000			
Work Codes		D	D		C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CDBG	018536							**1,200**
TN-INF	030309							**100,000**
TRANS	030300							**120,000**
Unidentified Funding	999999							**210,000**
Total								**431,200**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619/533-3173

Engineering & Capital Projects

Streets and Bridges

Torrey Pines Road - Slope Reconstruction 52-674.0

Council District: 1 **Community Plan:** La Jolla

Description: This project provides for reconstructing a 350-foot section of earthen slope along the south side of Torrey Pines Road between Lookout Drive and Roseland Drive.

Justification: The existing slope is eroding. This project will eliminate the possibility of soil slough landing in the travel lane of a primary arterial street.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design has been completed. Construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
TRANS	030300	326,220						
Unidentified Funding	999999				930,000			
Total		326,220			930,000			
Work Codes		D			C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
TRANS	030300							**326,220**
Unidentified Funding	999999							**930,000**
Total								**1,256,220**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 3 **Community Plan:** Greater North Park

Description: This project provides for multi-modal improvements along University Avenue from Florida Street to Boundary Street. The project includes the installation of landscaped and painted medians, restriping of University Avenue, and installation of pedestrian pop-outs. Additional improvements include the removal of an old traffic signal and installation of two new traffic signals, three enhanced pedestrian crossings with in-pavement flashers, 110 pedestrian countdown signal heads, eastbound and westbound transit/right-turn only lanes, and new bicycle racks.

Justification: This project will significantly improve safety and mobility along the corridor for pedestrians, bicyclists, transit, and automobile traffic.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary design began in Fiscal Year 2007. Design began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2010.

Summary of Project Changes: This project will receive $1.8 million from a Smart Growth Grant per Council Resolution R-300698, dated July 25, 2005. A portion of the grant was received during Fiscal Year 2008 and the balance is scheduled to be received for construction in Fiscal Year 2010. TransNet Commerical Paper will be de-appropriated in Fiscal Year 2008 and re-appropriated when needed in Fiscal Year 2009, consistent with the City's cash management policy to use available cash in lieu of issuing new debt. TransNet funds are added to this project in Fiscal Year 2009 as the City's match to the Smart Growth grant. The total estimated project cost increased by $6.8 million due to revised cost estimate.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CMPR CP	030313			300,000				
FDGRNT DF	000005	40,000	60,000		1,700,000			
TRANS	030300	5,000	95,000					
TRANS CR	030310			200,000		800,000	6,000,000	
Total		45,000	155,000	500,000	1,700,000	800,000	6,000,000	
Work Codes		D	D	D	CD	C	C	

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CMPR CP	030313							**300,000**
FDGRNT DF	000005							**1,800,000**
TRANS	030300							**100,000**
TRANS CR	030310							**7,000,000**
Total								**9,200,000**
Work Codes								

Contact: Transportation Engineering/Design Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

University Avenue Sidewalk from 54th St to 68th St 52-761.0

Council District: 7 **Community Plan:** Mid-City

Description: This project provides for the installation of approximately 16,000 feet of new concrete sidewalk on both sides of University Avenue from 54th Street to 68th Street.

Justification: The existing sidewalk has settled and cracked necessitating replacement in order to provide safe pedestrian access. Portions of University Avenue within the limits of this project are without sidewalks. New sidewalk will be constructed in these areas.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City Communities Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction will be scheduled when funding is secured. It is anticipated that funding will become available from Crossroads Redevelopment Tax Increment funds.

Summary of Project Changes: Council Resolution R-303038, dated September 25, 2007, established this project and authorized a $500,000 increase in Crossroads Redevelopment funds for this project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
REDEV	999999		500,000		2,500,000			
Total			500,000		2,500,000			
Work Codes			D		CD			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
REDEV	999999							**3,000,000**
Total								**3,000,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

University Avenue Street Lights from 54th Street to 68th Street 52-762.0

Council District: 7 **Community Plan:** Mid-City

Description: This project provides for the installation of approximately 47 additional street lights on both sides of University Avenue from 54th Street to 68th Street.

Justification: The existing street lighting within the project limits does not meet the current City standard for transit corridor lighting requirements.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City Communities Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2009. Construction is scheduled to begin and to be completed in Fiscal Year 2009.

Summary of Project Changes: Council Resolution R-302984 dated September 20, 2007, established this project and authorized the allocation of $500,000 from Crossroads Redevelopment Project Area funds to this project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
REDEV	999999		500,000					
Total			500,000					
Work Codes			CD					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
REDEV	999999							**500,000**
Total								**500,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Village Loop Road - Carmel Valley Road East to Property Line 52-770.0

Council District: 1 **Community Plan:** Pacific Highlands Ranch

Description: This project provides for construction of Village Loop Drive, from the intersection of Del Mar Heights Road and Carmel Valley Road easterly to the property line (approximately 2,000 linear feet), as a four-lane collector roadway within a 108 foot right-of-way route providing access to the high school site and the core residential areas.

Justification: This project is dependent upon the development of the high school, community park, and core residential area including the village area of the community.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Public Facility Financing Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The developer (Pardee) advanced funding for this project and will be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment (FBA) under the terms of a reimbursement agreement. Reimbursement is programmed from Fiscal Years 2006 through 2009.

Summary of Project Changes: The remaining Facilities Benefit Assessment (FBA) funding has been rescheduled to Fiscal Year 2010. The FBA funding is contingent upon rate of fees collected in the community.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA	11	079011	1,065,309	1,814,691		332,800			
	Total		1,065,309	1,814,691		332,800			
Work Codes									

Revenue Source/Tag		Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA	11	079011							**3,212,800**
	Total								**3,212,800**
Work Codes									

Contact: Engineering & Capital Projects

Phone: 619-533-3173

West Mission Bay Drive Bridge over Mission Bay Channel Seismic Retrofit 53-055.0

Council District: 2 **Community Plan:** Mission Bay Park

Description: This project provides for the seismic retrofit which will consist of stabilizing the existing piers and joining the paired piers together at the waterline to increase support during seismic event.

Justification: The West Mission Bay Drive Bridge over Misssion Bay Channel has been identified as a seismically deficient bridge by Caltrans.

Operating Budget Effect: The operating budget effect is estimated to be minimal.

Relationship to General and Community Plans: This project is consistent with the "Mission Bay Park" Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was completed in Fiscal Year 2002. Construction began in Fiscal Year 2003 and is scheduled to be completed in Fiscal Year 2004, using continuing appropriations.

Summary of Project Changes: Due to Managerial decision, the Transportation Department and the Engineering and Capital Projects Department were restructured in Fiscal Year 2003. The changes to the departments became effective in Fiscal Year 2004. As a result of restructuring, this project was previously budgeted within the Transportation Department and is now budgeted within the Engineering and Capital Projects Department. This project, which provided for the seismic retrofit which will consist of stabilizing the existing piers and joining the paired piers together at the waterline to increase support during seismic event, is complete.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
HBRR WM	038718	7,863,557						
STATE WM	038858	815,886	1,129,048					
TRANS	030300	14,000						
Total		8,693,443	1,129,048					
Work Codes		CD	C					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
HBRR WM	038718							**7,863,557**
STATE WM	038858							**1,944,934**
TRANS	030300							**14,000**
Total								**9,822,491**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3159

Engineering & Capital Projects

Streets and Bridges

West Mission Bay Drive Bridge over San Diego River 52-643.0

Council District: 2 **Community Plan:** Midway/Pacific Highway Corridor, Mission Bay Park, Peninsula

Description: This project provides for replacing the existing four-lane West Mission Bay Drive bridge with a six-lane bridge.

Justification: A six-lane facility is needed to accommodate both the existing and the projected future traffic volumes. It was determined that a bridge replacement was more cost effective than widening the existing bridge.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary engineering was scheduled to begin in Fiscal Year 1998, however the scope changed from bridge widening to bridge replacement. Feasibility and environmental studies began in Fiscal Year 2001. Environmental clearance requirements are scheduled to continue through Fiscal Year 2011. Design is scheduled to begin in Fiscal Year 2012 and is scheduled to continue through Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2014. This schedule is contingent upon availability of funding.

Summary of Project Changes: It is proposed to revise project funding for Fiscal Year 2009, to allocate $100,000 in TransNet funding to this project. Additionally, it is proposed to revise the project schedule to accommodate environmental work, which is anticipated to continue through Fiscal Year 2011. On August 16, 2007 SANDAG notified the City that they no longer wished to participate in the preparation of the environmental documents which would have included two Bus Rapid Transit (BRT) lanes. Therefore, the project scope has been revised to reflect the reduction of lanes to a six-lane bridge.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CMPR	030306	264,122						
HBRR MS	038724	400,000	2,200,000				2,500,000	
TRANS	030300	59,878	650,000					
TRANS CR	030310			100,000	100,000	100,000	100,000	200,000
Unidentified Funding	999999							
Total		724,000	2,850,000	100,000	100,000	100,000	2,600,000	200,000
Work Codes		DP	D	D	D	D	D	D

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CMPR	030306							**264,122**
HBRR MS	038724							**5,100,000**
TRANS	030300							**709,878**
TRANS CR	030310							**600,000**
Unidentified Funding	999999	55,643,000						**55,643,000**
Total		55,643,000						**62,317,000**
Work Codes		C						

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 3 **Community Plan:** Greater Golden Hill

Description: This project provides for the construction of pedestrian amenities, traffic calming, streetscape improvements and parking along 25th Street from Highway 94 to Balboa Park. The focus of the improvements is between Broadway and B Street.

Justification: This project will provide traffic calming and improve pedestrian safety.

Operating Budget Effect: None. A maintenance assessment district is in place.

Relationship to General and Community Plans: This project is consistent with the Greater Golden Hill Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary design began in Fiscal Year 2008. Design is expected to be completed in Fiscal Year 2009. Project construction is expected to begin in Fiscal Year 2010.

Summary of Project Changes: This is a newly published project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
TRANS CR	030310			200,000	650,000			
Total				200,000	650,000			
Work Codes				D	C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
TRANS CR	030310							**850,000**
Total								**850,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Traffic Control
Annual Allocation - Guard Rails 68-006.0
Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for installing new and replacing old guard rails along streets where needed.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location will occasionally show that some minor improvements in the area will help to reduce the number and/or severity of accidents. This annual allocation provides the flexibility necessary for timely initiation of such improvements.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: A contract for the design of guardrails at 15 locations was awarded in Fiscal Year 2008. Construction schedule will be determined upon competition of the design contract and availability of funding. Not all 15 locations will be constructed in Fiscal Year 2009. There are fifteen guardrails scope of services citywide: Clairemont Dr. (E/O Erie St.), Florida Dr. (Pershing Drive - Bob Wilson Drive), Zest St. (@ Paradise Valley Rd.), Carmel Country Rd. (S/O Cloverhurst Dr. - N/O Cloverhurst Dr.), Sports Arena (@ I-8), Bernardo Center Dr. (@ Escala Rd.), Canon St. (Talbot St.- Udall St.), 60th St. (Upland St.- Weaver St.), 28th St. (N/O Treat St.), 60th St. (Broadway - Radio Drive), Linbrook Dr. (Ulric St.- Acari St.), Leghorn Dr. (@ Skyline Dr.), Camino Ruiz (Calle Morelos - Capricorn Wy.), Balboa Ave. (@ Balboa Ave.), and San Pasqual Rd. (0.5 miles W/O Viento Valle.

Summary of Project Changes: Proposition 1B funding of $200,000 has been added to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
STATE 1B	000028			200,000				
Total				200,000				
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
STATE 1B	000028							**200,000**
Total								**200,000**
Work Codes								

Contact: Transportation Engineering/Operations

Phone: 619-533-3173

Annual Allocation - School Traffic Safety Improvements 68-017.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for development of preferred, safe routes to school through the installation of traffic signals, based on deficiency assessments. The Engineering and Capital Projects Department maintains a list of candidate locations in order of priority, which will be used to select locations for funding every year. This allocation can also be used to match State or federal grants for the purpose of installing traffic control devices at school locations.

Justification: The Public Safety and Neighborhood Services Committee of the City Council requested that this program be instituted in order to proactively respond to school traffic safety problems in the City.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be identified each year based on the priorities identified by the Engineering and Capital Projects Department.

Summary of Project Changes: TransNet funding has been allocated to this project through Fiscal Year 2019.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
TRANS CR	030310			329,900	200,000	200,000	200,000	200,000
Total				329,900	200,000	200,000	200,000	200,000
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
TRANS CR	030310	200,000	200,000	200,000	200,000	200,000	200,000	**329,900**
Total		200,000	200,000	200,000	200,000	200,000	200,000	**329,900**
Work Codes								

Contact: Transportation Engineering/Operations

Phone: 619-533-3173

Engineering & Capital Projects

Traffic Control

Annual Allocation - Street Lights - Citywide 52-293.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for installing City-owned safety street lights where needed.

Justification: Additional street lights will increase the level of lighting for motorists, bicyclists and pedestrians on public streets. Transit users are especially reliant on adequate street lighting. Street lights are required at all intersections. Mid-block street light spacing has been reduced in recent years from 800 feet to 150 feet within one-quarter mile of transit stops and to 300 feet in other areas. Previous funding has not kept pace with requests for additional street lights. Streets in census tracts in which the crime rate is 1.5 times greater than the citywide average for two or more consecutive years receive priority funding.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis. The lists as follows: Install new street lights, Donahue St @ Friars Rd, northeast corner, Donahue St @ Friars Rd, northwest corner, Donahue St @ Friars Rd, southside, Fifth Ave @ Brookes Ave, northeast corner, Fifth Ave @ Anderson PI, southeast corner, 29th St @ Broadway, norhwest corner, 18th St @ Coronado Ave (sb), northeast corner, 18th St @ Coronado Ave (sb), northwest corner, 18th St @ Coronado Ave (sb), southside - in San Diego, install new street lights.

Summary of Project Changes: TransNet and State Proposition 1B funding have been added to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CMPR CP	030313			106,460				
STATE 1B	000028			200,000				
TRANS CR	030310			311,000	300,000	300,000	300,000	300,000
Unidentified Funding	999999				300,000	300,000	300,000	300,000
Total				617,460	600,000	600,000	600,000	600,000
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CMPR CP	030313							**106,460**
STATE 1B	000028							**200,000**
TRANS CR	030310							**311,000**
Unidentified Funding	999999	300,000	300,000	300,000	300,000	300,000	300,000	
Total		300,000	300,000	300,000	300,000	300,000	300,000	**617,460**
Work Codes								

Contact: Transportation Engineering/Operations

Phone: 619-533-3173

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for installing traffic control measures at locations to be identified in "Smart Growth" areas on an as-needed basis where sudden changes in the character of traffic, such as increased volumes and new route patterns, make it necessary to provide positive traffic control measures on an accelerated time schedule and respond to a variety of traffic concerns in residential neighborhoods, ranging from speeding motorists and shortcutting traffic to pedestrian safety and education. Solutions used include the construction of flashing beacons and geometric design features such as road humps and traffic islands.

Justification: This annual allocation is needed to mitigate many of the traffic problems that exist today on residential streets such as speeding, shortcutting traffic, and pedestrian safety, and to react to sudden changes in traffic characteristics.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: TransNet and $162,625 in State Proposition 1B funding has been added to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CMPR CP	030313			428,789				
STATE 1B	000028			162,625				
TRANS CR	030310			200,000	200,000	200,000	200,000	200,000
Unidentified Funding	999999				300,000	300,000	300,000	300,000
Total				791,414	500,000	500,000	500,000	500,000
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CMPR CP	030313							**428,789**
STATE 1B	000028							**162,625**
TRANS CR	030310							**200,000**
Unidentified Funding	999999	500,000	500,000	500,000	500,000	500,000	500,000	
Total		500,000	500,000	500,000	500,000	500,000	500,000	**791,414**
Work Codes								

Contact: Transportation Engineering/Operations

Phone: 619-533-3173

Engineering & Capital Projects

Traffic Control

Annual Allocation - Traffic Signal Interconnect Projects 62-331.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for installing traffic signal interconnect systems citywide to increase central communication.

Justification: This project provides for traffic signal coordination and interconnection citywide.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be scheduled on a priority basis. Upgrading hardware and software to centrally controlled traffic signal to optimization system.

Summary of Project Changes: This annual allocation is new for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
TRANS CR	030310			100,000	100,000	110,000	121,000	133,100
Total				100,000	100,000	110,000	121,000	133,100
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
TRANS CR	030310	100,000	100,000	100,000	100,000	100,000	100,000	**100,000**
Total		100,000	100,000	100,000	100,000	100,000	100,000	**100,000**
Work Codes								

Contact: Engineering and Capital Projects

Phone: (619) 533-3173

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for installing traffic signals at high-priority locations and the City's share of the costs of traffic signals undertaken in cooperation with others.

Justification: The City maintains an inventory of candidate intersections which are periodically surveyed for significant changes in operating conditions. Installing traffic signals in select intersection provides for the orderly movement of traffic, increased traffic handling capacity, reduced frequency of accidents, and for improved traffic flow. Signals also permit vehicles and pedestrians from a minor street to enter or cross continuous traffic on the major street. Cost-sharing opportunities arise at intersections with a State highway, a County road, or a street that is the responsibility of another city. The criteria for installing traffic signals are governed by Council Policy 200-6.

Operating Budget Effect: The operating budget effect will be determined upon completion of each project.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: TransNet funding of $471,635 has been added to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CMPR CP	030313			56,635				
TRANS CR	030310			415,000	440,000	400,000	400,000	400,000
Unidentified Funding	999999				960,000	1,000,000	1,000,000	1,000,000
Total				471,635	1,400,000	1,400,000	1,400,000	1,400,000
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CMPR CP	030313							**56,635**
TRANS CR	030310							**415,000**
Unidentified Funding	999999	1,400,000	1,400,000	1,400,000	1,400,000			
Total		1,400,000	1,400,000	1,400,000	1,400,000			**471,635**
Work Codes								

Contact: Transportation Engineering/Operations

Phone: 619-533-3173

Engineering & Capital Projects

Traffic Control

Annual Allocation - Traffic Signals - Cooperative Projects 68-001.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for the City's share of the cost of traffic signal improvements undertaken in cooperation with others.

Justification: It is often beneficial for the City to share in the cost of traffic signal improvements undertaken in cooperation with other parties. The most common situation involves the intersection of a City street with a State highway, County road, or street that is the responsibility of another city. This project provides the flexibility necessary for timely initiation of these improvements.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: TransNet funding of $200,000 has been added to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
TRANS CR	030310			200,000	200,000	200,000	200,000	200,000
Total				200,000	200,000	200,000	200,000	200,000
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
TRANS CR	030310	200,000	200,000	200,000	200,000	200,000	200,000	**200,000**
Total		200,000	200,000	200,000	200,000	200,000	200,000	**200,000**
Work Codes								

Contact: Transportation Engineering/Operations

Phone: 619-533-3173

Annual Allocation - Traffic Signals - Modifications/Modernization 68-011.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for upgrading existing traffic signals as necessary to improve traffic flow and promote safety. Improvements may include conversion from post-mounted to mast-arm-mounted indicators, addition of pedestrian signals, and additional phases to accommodate separate turning moves.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location often shows that some minor improvement would help to reduce the number and/or severity of accidents. Increasing traffic volumes and changing traffic patterns typically reduce the effectiveness and efficiency of existing traffic signal controls at certain intersections, warranting upgrades.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: TransNet funding of $1.3 million has been added to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
TRANS CR	030310			1,372,189	850,000	850,000	850,000	850,000
Unidentified Funding	999999							
Total				1,372,189	850,000	850,000	850,000	850,000
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
TRANS CR	030310							**1,372,189**
Unidentified Funding	999999	1,150,000	1,150,000	1,150,000	1,150,000	1,150,000	1,150,000	
Total		1,150,000	1,150,000	1,150,000	1,150,000	1,150,000	1,150,000	**1,372,189**
Work Codes								

Contact: Transportation Engineering/Operations Phone: 619-533-3173

Engineering & Capital Projects

Traffic Control

Ash Street at 2nd, 3rd, 7th, and 9th Avenues 62-210.0

Council District: 2 **Community Plan:** Centre City

Description: This project provides for modifying existing traffic signals on Ash Street at the instersections of Second, Third, Seventh, and Ninth Avenues.

Justification: The traffic signals at these intersections meet the Criteria for Installation requirements per Council Policy 200-06.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2003. Construction was scheduled for Fiscal Year 2004; however, due to State budget constraints, it has been postponed until funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
STP FA	038974	20,000						
Unidentified Funding	999999				100,000			
Total		20,000			100,000			
Work Codes		D			C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
STP FA	038974							**20,000**
Unidentified Funding	999999							**100,000**
Total								**120,000**
Work Codes								

Contact: Transportation Engineering/Operations

Phone: 619-533-3173

Del Mar Heights Road Traffic Signal Interconnect 62-328.0

Council District: 1 **Community Plan:** Carmel Valley, Torrey Pines

Description: This project provides for the installation of traffic signal interconnect systems on Del Mar Heights Road from Mango Drive to Carmel Canyon Road, El Camino Real from Half Mile Drive to High Bluff Drive, and Carmel Country Road from Del Mar Heights Road to Townsgate Drive. The system will provide central communication to 16 traffic signals, improving traffic control.

Justification: This project will accommodate the need to centrally control heavily-traveled arterials and provide constant surveillance for efficient traffic signal operation and maintenance. The benefits include reduced stops, delays, fuel consumption and emissions.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley and Torrey Pines Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2006. Construction began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2009.

Summary of Project Changes: Completion of construction has been rescheduled from Fiscal Year 2008 due to reallocation of resources.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CMAQ DH	038740	56,860	127,640					
Total		56,860	127,640					
Work Codes		D	C					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CMAQ DH	038740							**184,500**
Total								**184,500**
Work Codes								

Contact: Transportation Engineering/Operations

Phone: 619-533-3173

Engineering & Capital Projects

Traffic Control

Navajo Road Traffic Signal Interconnect 62-329.0

Council District: 7 **Community Plan:** Navajo

Description: This project provides for traffic signal communication between seven traffic signals on Navajo Road from Park Ridge Boulevard to Lake Murray Boulevard. Wireless interconnect systems will be used in order to avoid street trenching.

Justification: This project will accommodate the need to centrally control heavily-traveled arterials and provide constant surveillance for efficient traffic signal operation and maintenance. The benefits include reduced stops, delays, fuel consumption and emissions.

Operating Budget Effect: None.

Scheduling: Design was completed FY08. Construction is scheduled to be completed in FY2009.

Summary of Project Changes: Completion of construction has been rescheduled from Fiscal Year 2008 to Fiscal Year 2009 due to reallocation of resources.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CMAQ	NR	038741	10,542	40,458					
Total			10,542	40,458					
Work Codes			D	CD					

Revenue Source/Tag		Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CMAQ	NR	038741							**51,000**
Total									**51,000**
Work Codes									

Contact: Transportation Engineering/Operations

Phone: 619-533-3173

Council District: 1 **Community Plan:** Pacific Highlands Ranch

Description: This project provides for installing up to 16 different traffic signals within the Pacific Highland Ranch Community.

Justification: These signals will be installed as a part of the traffic control system for the Pacific Highlands Ranch community. They are needed to accommodate the increase in traffic generated by this community.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Subarea Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Traffic signal installation will be scheduled as the community develops. Reimbursement pending upon developer's submitting invoices.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 11	079011	760,495	1,639,505					
Total		760,495	1,639,505					
Work Codes		R	R					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 11	079011							**2,400,000**
Total								**2,400,000**
Work Codes								

Contact: Transportation Engineering/Operations

Phone: (619) 533-3173

Engineering & Capital Projects

Traffic Control

Safe Routes to School - Central Elementary School 62-267.0

Council District: 3 **Community Plan:** Mid-City

Description: This project provides for pedestrian improvements in the vicinity of Central Elementary School. Proposed improvements include curb extensions and enhanced paved crosswalks.

Justification: Improvements in the vicinity of Central Elementary School will provide traffic calming elements to reduce traffic.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City Communities Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2007 and continued through Fiscal Year 2008. Construction is scheduled to begin in Fiscal Year 2009.

Summary of Project Changes: Construction has been rescheduled from Fiscal Year 2008 due to reallocation of resources.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
ST DF	000020	15,000	376,500					
TRANS	030300	43,500						
Total		58,500	376,500					
Work Codes		D	C					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
ST DF	000020							**391,500**
TRANS	030300							**43,500**
Total								**435,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 8 **Community Plan:** San Ysidro

Description: This project provides for improved pedestrian safety around Willow Elementary School. The scope includes the construction of new sidewalks, retaining walls, curb ramps, curb extensions, an enhanced school entry crosswalk, and solar flashing beacon crossing equipment.

Justification: The area surrounding Willow Elementary School has high automobile, bicycle, and pedestrian injury rates. This project will provide a safer walking environment for both students and members of the community.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2006 and continued in Fiscal Year 2008. Construction is scheduled to begin in Fiscal Year 2009.

Summary of Project Changes: The total estimated project cost increased by $150,000 and will be funded by Proposition 1B funds in Fiscal Year 2009. A traffic engineering study resulted in a 90% change in project scope and subsequently increased project cost estimate. The project was redesigned and resulting in rescheduling construction.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
STATE	1B	000028			150,000				
STATE	DF	000001	102,770	347,230					
TRANS		030300		50,000					
	Total		102,770	397,230	150,000				
Work Codes			D	C					

Revenue Source/Tag		Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
STATE	1B	000028							**150,000**
STATE	DF	000001							**450,000**
TRANS		030300							**50,000**
	Total								**650,000**
Work Codes									

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Traffic Control

Traffic Signals - Modifications/Modernization - Development Impact Fee Funded 62-290.0

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for upgrading existing traffic signals as necessary to improve traffic flow and promote safety. Improvements may include the addition of mast-arm-mounted signal heads, the addition of pedestrian signals, and the modification of medians to accommodate separate turning lanes.

Justification: Increasing traffic volumes and changing traffic patterns typically reduce the effectiveness and efficiency of traffic signal controls at certain intersections. This project funds modification to traffic signals in various urbanized communities for improved traffic control.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled based on expected Development Impact Fee revenues.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
DIF 03	079513		12,676					
DIF 05	079514		9					
DIF 12	079506		10,000					
DIF 13	079502		52,000					
DIF 15	079523		13,269					
DIF 24	079511		13,000					
Total			100,954					
Work Codes			CD					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
DIF 03	079513							**12,676**
DIF 05	079514							**9**
DIF 12	079506							**10,000**
DIF 13	079502							**52,000**
DIF 15	079523							**13,269**
DIF 24	079511							**13,000**
Total								**100,954**
Work Codes								

Contact: Transportation Engineering/Operations

Phone: 619-533-3173

Council District: 1 **Community Plan:** La Jolla

Description: This project provides for the construction of curb pop-outs on Via Capri at Hidden Valley Road and a traffic circle on Via Capri at Senn Way. This project will include excavation, tree removal, and installation of new curb, gutter, sidewalk, pavement, and landscaping.

Justification: This project will increase the level of safety in the community of La Jolla by reducing automobile traffic speed.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction are scheduled to begin in Fiscal Year 2009 and will be completed in Fiscal Year 2010.

Summary of Project Changes: This is a newly published project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
DIF 05	079514			100,000				
Total				100,000				
Work Codes				CD				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
DIF 05	079514							**100,000**
Total								**100,000**
Work Codes								

Contact: Gary Pence Phone: 619-533-3765

Unfunded Needs List

Engineering & Capital Projects **Bikeways**

CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
58-140.0	**Bayshore Bikeway**	**$ 536,500**	**$ -**

This project provides for constructing a class I bikeway from the northern end of 13th Street to Main Street at the Insterstate 5 interchange at the Southeast corner of San Diego Bay. The total estimated project cost of $5.2 million includes an unfunded amount of $536,500. Additional SANDAG funds in the amount of $536,500 may be made available for project completion.

58-164.0	**Camino del Rio North Bike Lanes**	**$ 330,000**	**$ -**

This project provides for the widening of Camino Del Rio North from State Route 15 crossing to Mission City Parkway to accommodate new bike lanes. The total project cost of $416,000 includes an unfunded amount of $330,000.

58-162.0	**Coastal Rail Trail**	**$ 2,087,100**	**$ 19,000,000**

This project provides for construction of a bicycle route between the San Diego-Del Mar city limit and Downtown San Diego, generally in the existing San Diego Northern Railway right-of-way. The total estimated project cost of $22.0 million includes an unfunded amount of $21.1 million.

58-150.0	**Friars Road to Pacific Highway Bike Path**	**$ 625,000**	**$ -**

This project provides for designing and constructing a Class I bike path connecting Friars Road to Pacific Highway. The total estimated project cost of $714,518 includes an unfunded amount of $625,000.

58-147.0	**Rose Creek Bikeway**	**$ 3,300,000**	**$ -**

This project provides for a pedestrian/bicycle bridge across Rose Creek and a paved Class I bike path to connect the westerly end of the new bridge to Pacific Beach Drive. The total estimated project cost of $5.1 million includes an unfunded amount of $3.3 million.

58-191.0	**San Diego River Multi-Use Bicycle and Pedestrian Path**	**$ 400,000**	**$ -**

This project provides for a Class I bicycle and pedestrian path from Hazard Center Drive to Fashion Valley Mall. The total estimated project cost of $827,999 includes an unfunded amount of $400,000. Funding has been identified through SANDAG and the SAFETEA-LU program, but are shown as unidentified until received.

58-171.0	**State Route 56 Bike Interchanges**	**$ 6,822,940**	**$ -**

This project provides at-grade or grade-serparated bicycle path interchange facilities along State Route 56. The total estimated project cost of $11.3 million includes an unfunded amount of $6.8 million.

Bikeways Subtotal	**$ 14,101,540**	**$ 19,000,000**

Engineering & Capital Projects **Economic Development**

CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
39-209.0	**El Cajon Boulevard Commercial Revitalization - Interstate 805 to 54th Street**	**$ 487,192**	**$ -**

This project provides for streetscape improvements; which include sidewalk replacement, curb and gutter replacement and the installation of street lights; along El Cajon Boulevard from Interstate 805 east to 54th Street. The total estimated project cost of $2.8 million includes an unfunded amount of $487,192.

Economic Development		Engineering & Capital Projects	
CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
39-013.0	**Ocean Beach Commercial Revitalization - Newport Avenue**	**$ 840,000**	**$ -**

This project provides for improvements along Newport Avenue from Sunset Cliffs Boulevard to Abbott Street. The total estimated project cost of $1.2 million includes an unfunded amount of $840,000.

Economic Development Subtotal	**$ 1,327,192**	**$ -**

Facilities		Engineering & Capital Projects	
CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
37-073.0	**City Council Chamber Improvements**	**$ 1,425,000**	**$ -**

This project would remodel approximately 2,000 square feet of the existing Council chambers area to accommodate additional Council Districts and address ADA issues. The remodel includes redesign of the Council dais (raised platform) casework at the front of the current chambers, media platform, Mayor's staff and presentation area, and presentation lectern, and will ensure compliance with the ADA requirements. The total estimated project cost of $1.4 million is entirely unfunded.

Facilities Subtotal	**$ 1,425,000**	**$ -**

Facilities - Eng		Engineering & Capital Projects	
CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
37-020.0	**Annual Allocation - ADA Retrofitting of City Facilities**	**$ 1,400,000**	**$ 9,800,000**

This project will identify City facilities that need to be upgraded to meet ADA requirements. Facility upgrades may include, but are not limited to, the installation of curb ramps, rails, ramps, parking, and others. Total estimated project cost of $11.2 million is entirely unfunded.

37-900.0	**City Administration Building Fire Protection and Life Safety Improvement**	**$ 5,000,000**	**$ -**

This project provides for the installation of a fire sprinkler system and upgrading the existing fire alarm system at the City Administration Building located at 202 C Street in Centre City. The total estimated project cost of $6.2 million includes an unfunded amount of $5.0 million.

29-914.0	**Martin Luther King Junior Community Park - Recreation Center Roof Replacement**	**$ 119,328**	**$ -**

This project provides for replacement of the roof at the Martin Luther King Junior Community Park Recreation Center. The total estimated project cost of $180,328 includes an unfunded amount of $119,328.

Facilities - Eng Subtotal	**$ 6,519,328**	**$ 9,800,000**

Storm Drains/Flood Control		Engineering & Capital Projects	
CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
12-127.0	**Storm Station N Improvements**	**$ 185,000**	**$ -**

Unfunded Needs List

Engineering & Capital Projects — **Storm Drains/Flood Control**

CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
	This project provides for eliminating the submerged outfall and for relocating and/or modifying the existing control system at the storm water pumping station at Santa Clara Point in Mission Beach. The total estimated project cost of $2.1 million includes an unfunded amount of $185,000.		
	Storm Drains/Flood Control Subtotal	**$ 185,000**	**$ -**

Engineering & Capital Projects — **Streets and Bridges**

CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
52-782.0	**38th Street Improvements**	**$ 500,000**	**$ 1,400,000**
	This project provides full street improvements on 38th Street from Dwight Street north to terminus. The total estimated project cost of $3.7 million includes an unfunded amount of $1.9 million.		
52-338.0	**Annual Allocation - Beach Access Reconstruction**	**$ 30,000**	**$ 270,000**
	This annual allocation would provide for reconstructing and protecting stairs, walkways, bridges, and walls located in non-park areas which provide beach access in the public right-of-way. The annual funding needs of $30,000 are entirely unfunded.		
52-519.0	**Annual Allocation - Bridge Rehabilitation - Citywide**	**$ -**	**$ 3,353,590**
	This annual allocation provides for the City's match to grant funding for miscellaneous bridge rehabilitation projects. The annual funding needs of $500,000 in Fiscal Years 2014 and beyond are entirely unfunded.		
37-200.0	**Annual Allocation - Consultant Services/Right-Of-Way Projects**	**$ 20,000**	**$ 180,000**
	This annual allocation would provide for miscellaneous engineering and architectural services by consultants for the improvement of streets. The annual funding needs of $20,000 are entirely unfunded.		
52-715.0	**Annual Allocation - Sidewalks - Citywide**	**$ -**	**$ 2,200,000**
	This annual allocation provides for the construction of walkways at locations where none exist in order to provide safe routes for pedestrians and in the vicinity of school areas. The annual funding needs of $550,000 in Fiscal Year 2014 and beyond are entirely unfunded.		
52-653.0	**Camino del Sur - Carmel Mountain Road to 1,600 Feet North of Park Village Road**	**$ 825,000**	**$ -**
	This project provides for the construction of Camino del Sur as a four-lane major street with class II bicycle lanes from Carmel Mountain Road to 1,600 feet north of Park Village Road. The total estimated project cost of $10.6 million includes an unfunded amount of $825,000.		
52-421.0	**Carroll Canyon Road - Interstate 15 to Maya Linda Road**	**$ 250,000**	**$ -**
	This project provides for widening the south side of Carroll Canyon Road from Interstate 15 to 150 feet east of Maya Linda Road in order to provide a right-turn lane with a Class II bike lane. The total estimated project cost of $328,373 includes an unfunded amount of $250,000.		
52-545.0	**Coastal Erosion Affecting City Streets**	**$ 500,000**	**$ 3,500,000**
	This annual allocation would provide for corrections of miscellaneous erosion problems along the shorelines that affect City streets. The annual funding needs of $500,000 are entirely unfunded.		

CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
52-686.0	**Del Mar Heights Road Median - Mango Drive to City Limits**	**$ 2,000,000**	**$ -**

This project provides for raised medians on Del Mar Heights Road. The total estimated project cost of $2.5 million includes an unfunded amount of $2.0 million.

52-347.0	**Division Street - Interstate 5 to 43rd Street**	**$ 1,200,000**	**$ -**

This project provides for widening Division Street to a modified four-lane roadway from Interstate 5 to 43rd Street. The total estimated project cost of $1.5 million includes an unfunded amount of $1.2 million.

53-037.0	**Earthquake Restrainers for Bridges**	**$ 30,000**	**$ 180,000**

This annual allocation would provide for seismic restraining units on City bridges that are susceptible to damage during strong earthquakes. The annual funding needs of $30,000 are entirely unfunded.

52-479.0	**El Camino Real - San Dieguito Road to Via de la Valle**	**$ -**	**$ 1,400,749**

This project provides for reconstruction and widening of the existing two-lane bridge to a four-lane bridge and widening the existing two-lane roadway to a modified four-lane major road.

52-743.0	**Euclid Avenue Corridor Improvements**	**$ 2,250,000**	**$ -**

The total estimated project cost of $2.6 miilion includes an unfunded amount of $2.3 million.

52-372.0	**Genesee Avenue - Widen Interstate 5 Crossing**	**$ 365,700,000**	**$ -**

This project provides for widening Genesee Avenue and Interstate 5 Corridor improvements. The total estimated project cost of $390.0 million includes an unfunded amount of $365.7 million.

52-349.0	**Interstate 8/Fairmount Avenue/Mission Gorge Road Interchange Improvements**	**$ 750,000**	**$ -**

The total estimated project cost of $750,000 is entirely unfunded.

52-729.0	**Juan Street Reconstruction**	**$ 3,000,000**	**$ -**

This project provides for the replacement of the existing concrete pavement, curb, gutter and sidewalk on Juan Street from Taylor Street to Sunset Road. Reconstruction will be done in two phases. Phase I (Taylor Street to Harney Street) will provide new asphalt cement and cement treated base pavement. Phase II (Harney Street to Sunset Road) will provide new Portland cement concrete pavement. The total estimated project cost of $3.0 million is entirely unfunded.

53-053.0	**Mission City Parkway Bridge over San Diego River**	**$ 7,270,497**	**$ -**

This project provides for a new two-lane bridge extending Mission City Parkway from the intersection of Camino Del Rio North to the north over the San Diego River and connecting to the extension of Mission City Parkway being constructed as part of the Mission City Development. This project also provides for an additional stadium entrance. The total estimated project cost of $10.2 million includes an unfunded amount of $7.3 million.

52-430.0	**Napa Street Traffic Improvements**	**$ 1,400,000**	**$ 3,704,260**

This project provides for improved traffic at the Napa Street/Linda Vista Road intersection. The total estimated project cost of $5.8 million includes an unfunded amount of $5.1 million.

CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
52-436.0	**National Avenue - State Route 15 to 43rd Street**	**$ 5,158,000**	**$ -**
	This project provides for drainage improvements and widening of National Avenue. The total estimated project cost of $6.6 million includes an unfunded amount of $5.2 million.		
52-616.0	**North Torrey Pines Road - Genesee Avenue to Torrey Pines Science Park**	**$ 3,010,750**	**$ -**
	This project provides for median curb, gutter, drainage and landscaping improvements on North Torrey Pines Road. The total estimated project cost of $4.2 million includes an unfunded amount of $3.0 million.		
52-671.0	**Ocean Front Walk Reconstruction - San Fernando Place to Ventura Place**	**$ 3,437,000**	**$ -**
	The project provides for returning the walkway along Ocean front Walk to the original 1925 appearance. The total estimated project cost of $4.0 million includes an unfunded amount of $3.4 million.		
52-764.0	**Palm Avenue Roadway Improvements**	**$ 3,801,000**	**$ -**
	This project provides for vehicular and traffic safety improvements on Palm Avenue from Beyer Way to Interstate 805. The total estimated project cost of $4.7 million includes an unfunded amount of $3.8 million.		
52-700.0	**Rancho Bernardo Street and Sidewalk Improvements**	**$ 65,800**	**$ -**
	This project provides for improvements to streets and sidewalks, installation of landscaping and irrigation systems, and construction of retaining and sound walls in the Rancho Bernardo Community. The total estimated project cost of $358,800 includes an unfunded amount of $65,800.		
52-368.0	**Regents Road - 100 Feet North of Lahitte Court to Governor Drive**	**$ 991,460**	**$ -**
	Funds are needed for the construction of this project. Total project cost is $1,172,612. $991,460 of this amount is unidentified.		
52-302.0	**Regents Road - AT&SF Railroad Bridge to 100 Feet North of Lahitte**	**$ 3,212,922**	**$ -**
	Funds are needed for the construction of this project. Total project cost is $3,789,000. $3,212,922 of this amount is unidentified.		
52-680.0	**Regents Road - Executive Drive to Genesee Avenue**	**$ 1,100,000**	**$ -**
	This project provides for widening Regent Road to a modified four-lane major street from Genesee Avenue to Executive Drive. The total estimated project cost of $6.8 million includes an unfunded amount of $1.1 million.		
53-044.0	**Regents Road Bridge**	**$ 15,825,051**	**$ -**
	This project provides for a bridge, street improvements, and bike lanes on Regent Road. The total estimated project cost of $46.6 million includes an unfunded amount of $15.8 million.		
52-553.0	**Saturn Boulevard - Palm Avenue to Coronado Avenue**	**$ 1,115,955**	**$ -**
	This project provides for widening the west side of Saturn Boulevard to a four-lane collector street from Palm Avenue to Coronado Avenue. The total estimated project cost of $1.4 million includes an unfunded amount of $1.1 million.		

Streets and Bridges — **Engineering & Capital Projects**

CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
52-358.0	**Scripps Ranch/Mira Mesa Boulevard Medians**	**$ 21,000**	**$ -**

This project provides for median improvements on Scripps Ranch Boulevard and Mira Mesa Boulevard. The total estimated project cost of $1.1 million includes an unfunded amount of $21,000.

52-706.0	**Sea World Drive Widening and Interstate 5 Interchange Improvements**	**$ 2,284,955**	**$ 9,824,420**

This project provides for interchange improvements at Interstate 5 and Sea World Drive. The total estimated project cost of $17.4 million includes an unfunded amount of $12.1 million.

54-012.0	**Shoal Creek Pedestrian Bridge**	**$ 4,000,000**	**$ -**

This project provides for the construction of a pedestrian bridge along Shoal Creek Drive to facilitate crossing Ted Williams Parkway. The total estimated project cost of $5.2 million includes and unfunded amount of $4.0 million.

52-765.0	**Sorrento Valley Road & Interstate 5 Interchange**	**$ 10,000,000**	**$ 37,000,000**

This project provides for a new freeway interchange to address traffic congestion. The total estimated project cost of $52.3 million includes an unfunded amount of $47.0 million.

52-455.0	**State Route 163 and Friars Road**	**$ -**	**$ 38,000,000**

This project provides for reconfiguration of the State Route 163 and Friars Road on and off-ramps and other Friars Road improvements. The total estimated project cost of $52.2 million includes an unfunded amount of $38.0 million. It is anticipated that federal funds will be available.

52-406.0	**Thorn Street Median Improvements**	**$ 210,000**	**$ -**

This project provides for the construction of a landscaped median along Thorn Street. The total estimated project cost of $431,200 includes an unfunded amount of $210,000. DIF funds of $210,000 have been identified for this project, but are shown as unidentified pending City Council action.

52-674.0	**Torrey Pines Road - Slope Reconstruction**	**$ 930,000**	**$ -**

This project provides for reconstructing a 350-foot section of earthen slope along the south side of Torrey Pines Road. The total estimated project cost of $1.3 million includes an unfunded amount of $930,000.

52-643.0	**West Mission Bay Drive Bridge over San Diego River**	**$ -**	**$ 55,643,000**

This project provides for replacing the existing four-lane West Mission Bay Drive bridge with a six-lane bridge. The total estimated project cost of $62.3 million includes an unfunded amount of $55.6 million.

Streets and Bridges Subtotal	**$ 440,889,390**	**$ 156,656,019**

Traffic Control — **Engineering & Capital Projects**

CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
52-293.0	**Annual Allocation - Street Lights - Citywide**	**$ 300,000**	**$ 2,700,000**

This annual allocation provides for installing City-owned safety street lights where needed. An annual allocation of $300,000 in future fiscal years is unfunded.

Unfunded Needs List

Engineering & Capital Projects **Traffic Control**

CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
61-001.0	**Annual Allocation - Traffic Control/Calming Measures**	**$ 300,000**	**$ 3,900,000**
	This annual allocation provides for traffic control measures in "Smart Growth" areas. An annual allocation of $300,000 in Fiscal Years 2010 through 2013 and an annual allocation of $500,000 in future years are unfunded.		
63-001.0	**Annual Allocation - Traffic Count Stations**	**$ 60,000**	**$ 360,000**
	The annual funding needs of $60,000 are entirely unfunded.		
68-010.0	**Annual Allocation - Traffic Signals - Citywide**	**$ 960,000**	**$ 8,600,000**
	An allocation of $960,000 in Fiscal Year 2010, $1.0 million in Fiscal Years 2011-2013, and $1.4 million in Fiscal Years 2014-2017 are unfunded.		
68-011.0	**Annual Allocation - Traffic Signals - Modifications/Modernization**	**$ -**	**$ 6,900,000**
	This annual allocation provides for ugrading existing traffic signals as necessary to improve traffic flow and promote safety. The annual funding needs of $1.2 million in Fiscal Year 2014 and beyond are entirley unfunded.		
62-210.0	**Ash Street at 2nd, 3rd, 7th, and 9th Avenues**	**$ 100,000**	**$ -**
	This project provides for modifying existing traffic signals on Ash Street at the intersections of 2nd, 3rd, 7th, and 9th Avenues. The total estimated project cost of $120,000 includes and unfunded amount of $100,000.		
	Traffic Control Subtotal	**$ 1,720,000**	**$ 22,460,000**
	Engineering & Capital Projects Total	**$ 466,167,450**	**$ 207,916,019**

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for energy efficiency improvements in City facilities. Projects typically address lighting, air conditioning, chiller, pumping and fan systems. Newer, more efficient technologies greatly reduce energy consumption.

Justification: Energy efficiency improvements repay capital costs in one to nine years, depending upon the project. The energy savings continue each year thereafter. Energy audits are performed in a variety of City owned facilities to identify opportunities for energy savings.

Operating Budget Effect: None

Relationship to General and Community Plans: Energy conservation is a component of the General Plan. The project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Several projects are under evaluation for Fiscal Year 2009 at this time.

Summary of Project Changes: The total estimated project cost increased by $300,000 due to the anticipation of incentive funds, which will allow additional energy efficiency improvement projects to be pursued.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
OTHER SL	010232		450,000	500,000	200,000	200,000	200,000	
Total			450,000	500,000	200,000	200,000	200,000	
Work Codes			CD	C	C	C	C	

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
OTHER SL	010232							**1,550,000**
Total								**1,550,000**
Work Codes								

Contact: John Helminski E-Mail: jhelminski@sandiego.gov Phone: 858-462-6002

Environmental Services

Enviro. Protection

Underground Hazardous Materials Storage Tanks 33-084.0

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for implementing the Citywide Underground Hazardous Materials Storage Tank Master Plan. The Master Plan addresses the removal, installation, closure, site assessment and mitigation, replacement, testing, and rehabilitation of the 69 City-owned underground storage tanks (USTs). Site assessment and mitigation activities related to 32 unauthorized releases are ongoing to maintain regulatory compliance, eligibility for State reimbursement, protection of groundwater and public health and safety. In addition, 12 USTs are required to have Phase II Enhanced Vapor Recovery (EVR) systems in place by April 2009 per the State of California.

Justification: The State Underground Storage of Hazardous Substances Law (Sher Bill AB 1362) and SB989 established guidelines and regulations for the design, installation, rehabilitation, testing and maintenance, triennial integrity testing of secondary containment components, and monthly facility inspections by a "Designated UST Operator." Non-compliance with UST laws or site assessment and mitigation (SA/M) requirements may make the City ineligible for reimbursement of an estimated $4.0 million in current and future SA/M costs as well as liable for civil penalties of up to $25,000 per day per site.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design, construction and Phase II EVR system upgrades occurred in Fiscal Years 1991 through 2008. The phase II EVR project was funded and designed in Fiscal Year 2008. Construction will be completed in Fiscal Year 2009. No new projects are scheduled in Fiscal Year 2009. Funding budgeted in Fiscal Years 2010-2017 are intended to cover the costs for projects that may arise due to future regulatory upgrade mandates. Aside from the Phase II EVR upgrade projects budgeted in Fiscal Year 2008, there are currently no regulatory mandate-driven projects on the horizon.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
ARPRT AS	010511	548	776,782					
CAPOTH	302453	2,091,352						
CAPOUT	030245	1,139,670						
CITYGF	630221	5,331	228,158					
ENTFND	041201	53,916						
EQUIP	050030	917,000	916,000					
FDGRNT US	038059	2,143	979,194					
FED-RS US	018014	183,120						
GSFIFD	010503	15,833	1,595,495					
NCF	010225	78,096						
SEWER-R	041506	220,048	48,171					
STAD	010332	53,084						
Unidentified Funding	999999				392,500	326,500	326,500	326,500
WATER-R	041500	1,228,383						
Total		5,988,524	4,543,800		392,500	326,500	326,500	326,500
Work Codes		CD	CD		CD	CD	CD	CD

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
ARPRT AS	010511							**777,330**
CAPOTH	302453							**2,091,352**
CAPOUT	030245							**1,139,670**
CITYGF	630221							**233,489**
ENTFND	041201							**53,916**
EQUIP	050030							**1,833,000**
FDGRNT US	038059							**981,337**
FED-RS US	018014							**183,120**
GSFIFD	010503							**1,611,328**
NCF	010225							**78,096**
SEWER-R	041506							**268,219**
STAD	010332							**53,084**
Unidentified Funding	999999	326,500	327,500	327,500	327,500			**2,681,000**
WATER-R	041500							**1,228,383**
Total		326,500	327,500	327,500	327,500			**13,213,324**
Work Codes		CD	CD	CD	CD			

Contact: Craig Fergusson E-Mail: CFergusson@sandiego.gov Phone: 858-627-3311

Environmental Services

Facilities

Environmental Services Facilities Improvement 37-074.0

Council District: 6 **Community Plan:** Kearny Mesa

Description: This project provides for needed facility improvements for the Environmental Services Department. Facilities include the Ridgehaven building, Miramar Operations Station, and facilities at the Miramar Landfill.

Justification: The Ridgehaven Facility is scheduled for a heating, ventilation and air conditioning (HVAC) system replacement. No capital upgrades are required at this time for the Miramar Operations Station or facilities at the Miramar Landfill.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: This project is scheduled to begin in Fiscal Year 2009 and be completed by Fiscal Year 2010.

Summary of Project Changes: This is a newly published project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CITYGF	630221				54,136			
DVSRV	041300			30,000	30,000			
ENTFND	041201			57,122	57,122			
OTHER EC	010231			9,000	9,000			
RECYCL	041210			26,072	26,072			
Total				122,194	176,330			
Work Codes				C	CD			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CITYGF	630221							**54,136**
DVSRV	041300							**60,000**
ENTFND	041201							**114,244**
OTHER EC	010231							**18,000**
RECYCL	041210							**52,144**
Total								**298,524**
Work Codes								

Contact: Environmental Services Department

Phone: 858-573-1200

Annual Allocation - Groundwater Monitoring Network 32-017.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for minor improvements to existing Groundwater Monitoring Networks at all closed and operating landfills managed by the City. Such improvements may include new facilities to monitor groundwater, preparation of reports necessary to modify the groundwater monitoring programs, or potential groundwater mitigation measures.

Justification: This project provides the flexibility necessary to respond to operational issues and possible changes in the Groundwater Monitoring Program required by Title 23, Chapter 15, Article 5 of the California Code of Regulations.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis to meet regulatory requirements. Projects scheduled for Fiscal Year 2009 include construction of one groundwater well with investigational report and procurement and installation of two low flow sampling pumps.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
ENTFND	041201			250,000	250,000	250,000	270,000	270,000
Unidentified Funding	999999							
Total				250,000	250,000	250,000	270,000	270,000
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
ENTFND	041201	270,000	290,000	290,000				**250,000**
Unidentified Funding	999999				290,000	310,000	310,000	
Total		270,000	290,000	290,000	290,000	310,000	310,000	**250,000**
Work Codes								

Contact: Steven Fontana E-Mail: sfontana@sandiego.gov Phone: 858-492-5077

Environmental Services

Refuse Disposal

Annual Allocation - Minor Landfill Requirements 37-004.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for minor improvements to existing sanitary landfills to comply with operating permits and regulatory requirements. Such improvements may include fencing, access roads, drains, small structures, and environmental protection projects.

Justification: This project provides the flexibility for timely initiation of minor improvements and construction needed to meet operational and regulatory requirements.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis to meet requlatory requirements. Projects scheduled for Fiscal Year 2009 include design and construction of multiple inlet structures and down drains, procurement and installation of 300 feet of rock gabion baskets and rip rap, and minor grading to promote positive drainage.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
ENTFND	041201			250,000	250,000	250,000	270,000	270,000
Unidentified Funding	999999							
Total				250,000	250,000	250,000	270,000	270,000
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
ENTFND	041201	270,000	290,000	290,000				**250,000**
Unidentified Funding	999999				290,000	310,000	310,000	
Total		270,000	290,000	290,000	290,000	310,000	310,000	**250,000**
Work Codes								

Contact: Steven Fontana E-Mail: sfontana@sandiego.gov Phone: 858-492-5077

Council District: 3 **Community Plan:** Balboa Park

Description: This project provides for modifications to the existing landfill gas collection system at the Arizona Landfill to enhance operations and maintain regulatory compliance.

Justification: Federal and State waste disposal legislation require proper environmental safeguards to control landfill gas.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction began in Fiscal Year 1995 and will continue through each phase of the project. The project is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
ENTFND	041201	985,841	172,701	60,000	60,000	60,000	65,000	65,000
Total		985,841	172,701	60,000	60,000	60,000	65,000	65,000
Work Codes		CD	CD	CD	CD	CD	CD	CD

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
ENTFND	041201	65,000	70,000	70,000				**1,673,542**
Total		65,000	70,000	70,000				**1,673,542**
Work Codes		CD	CD	CD				

Contact: Steven Fontana E-Mail: sfontana@sandiego.gov Phone: 858-492-5077

Environmental Services

Refuse Disposal

Future Waste Management Disposal and Processing Facilities 37-254.0

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for the development and construction of solid waste disposal and processing options, which may include a new landfill and transfer facility. Strategic planning, potential land acquisition, design, construction, environmental review and potential purchase of mitigation property are all within the scope of the project.

Justification: The City must continue to have adequate disposal or processing facilities for the solid waste it generates each year. Technology to recover and/or convert portions of refuse material into an energy base is being explored and developed. However, it appears that there will always be a need for landfilling part of the generated waste stream and residue from other solid waste disposal facilities.

Operating Budget Effect: None.

Relationship to General and Community Plans: The City's Progress Guide and General Plan and the community plans do not provide for this project. An amendment to these plans will be required prior to implementation.

Scheduling: Ongoing efforts are being made to identify potential sites and funding for future landfill and transfer facilities and are scheduled to continue through Fiscal Year 2016. The construction of a new solid waste handilng and processing facility will begin during the Fiscal Year 2011-2012 time frame.

Summary of Project Changes: The total estimated project cost increased by $34.9 million due to the construction of a new solid waste handling and processing facility.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
ENTFND	041201	3,249,154	6,400,543	1,750,000	1,750,000	1,750,000	1,750,000	1,750,000
Unidentified Funding	999999				41,700,000	3,350,000	2,035,700	2,035,700
Total		3,249,154	6,400,543	1,750,000	43,450,000	5,100,000	3,785,700	3,785,700
Work Codes		L	CDL	DL	CDL	CDL	CDL	CDL

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
ENTFND	041201	1,750,000	1,750,000	1,750,000				**23,649,697**
Unidentified Funding	999999	2,035,700						**51,157,100**
Total		3,785,700	1,750,000	1,750,000				**74,806,797**
Work Codes		CDL	CDL	CDL				

Contact: Sylvia Castillo E-Mail: SMCastillo@sandiego.gov Phone: 858-492-5032

Miramar Landfill Greenery Expansion 37-057.0

Council District: None **Community Plan:** No Community Planning Area

Description: This project provides for the expansion of the existing Miramar greenery operation currently located at the Miramar Landfill. The expansion of curbside greens collection to additional neighborhoods in the City will increase the tonnage coming into the facility, requiring additional acreage and equipment.

Justification: Expansion of curbside greens collection will increase the diversion of solid waste required by the State of California. The current facility is operating at maximum capacity. A larger facility is required to process the increased tonnage expected as a result of expanded curbside pickup.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: The project is expected to commence with the relocation of utilities in early Fiscal Year 2009.

Summary of Project Changes: This is a new capital project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
ENTFND	041201			200,000				
Total				200,000				
Work Codes				CD				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
ENTFND	041201							**200,000**
Total								**200,000**
Work Codes								

Contact: Kip Sturdevan E-Mail: gsturdevan@sandiego.gov Phone: (858) 573-1214

Environmental Services

Refuse Disposal

South Chollas Landfill - Gas Upgrades 32-018.0

Council District: 4 **Community Plan:** Mid-City

Description: This project provides for modifying the existing landfill gas collection system to enhance operations and maintain regulatory compliance.

Justification: Federal and State waste disposal legislation require proper environmental safeguards to control landfill gas.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City Communities Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction began in Fiscal Year 2000 and are scheduled to continue through Fiscal Year 2016.

Summary of Project Changes: The total estimeated project cost increased by $1.0 million due to landfill gas upgrades needed to keep system performance within regulatory requirements.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
ENTFND	041201	348,995	221,005	1,040,000	40,000	40,000	43,000	43,000
Total		348,995	221,005	1,040,000	40,000	40,000	43,000	43,000
Work Codes		CD	CD	CD	CD	CD	CD	CD

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
ENTFND	041201	43,000	46,000	46,000				**1,911,000**
Total		43,000	46,000	46,000				**1,911,000**
Work Codes		CD	CD	CD				

Contact: Steven Fontana E-Mail: sfontana@sandiego.gov Phone: 858-492-5077

Council District: None **Community Plan:** No Community Planning Area

Description: This project provides cover material, grading, drainage, and site improvements at the inactive South Miramar Landfill.

Justification: This project is required in order to maintain compliance with various State and federal regulatory requirements.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled to begin in Fiscal Year 2009 with construction continuing through Fiscal Year 2010.

Summary of Project Changes: This project was delayed for two years. Prior allocations in Fiscal Years 2007 and 2008 of $1.5 million each year were reallocated to Fiscal Years 2009 and 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
ENTFND	041201		10,000	1,500,000	1,500,000			
Total			10,000	1,500,000	1,500,000			
Work Codes			D	CD	C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
ENTFND	041201							**3,010,000**
Total								**3,010,000**
Work Codes								

Contact: Steven Fontana E-Mail: sfontana@sandiego.gov Phone: 858-492-5077

Environmental Services

Refuse Disposal

Unclassified Disposal/Burn Site Closures 32-010.0

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for preliminary assessments and remediation of various burn sites and unclassified disposal sites. These sites have been identified as potential health or environmental risks.

Justification: Assessments are required to determine potential impacts to public health and the environment. Sites that are determined to pose potential impacts must be remediated to prevent any impacts.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: It is anticipated that known burn sites will be addressed over the next five years. Future allocations are for potential improvement to these sites.

Summary of Project Changes: The total estimated project cost decreased by $710,295 due to a reimbursement to the Environmental Services Department CIP fund for funds used in the Quince Street Remediation project. This action was authorized by Council Resolution R-295629 on October 29,2001.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
ENTFND	041201		199,705	155,000	170,000	170,000	170,000	185,000
Total			199,705	155,000	170,000	170,000	170,000	185,000
Work Codes			CD	CD	CD	CD	CD	CD

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
ENTFND	041201	185,000	185,000	203,000				**1,622,705**
Total		185,000	185,000	203,000				**1,622,705**
Work Codes		CD	CD	CD				

Contact: Sylvia Castillo E-Mail: scastillo@sandiego.gov Phone: 858-492-5032

Council District: None **Community Plan:** No Community Planning Area

Description: This project provides for a landfill gas collection system for the West Miramar Phase II Landfill.

Justification: This improvement is required in order to maintain compliance with various State and federal regulatory requirements.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction began in Fiscal Year 1996 and will continue through the life of the landfill. The landfill is anticipated to close in Fiscal Year 2012 if there is no height increase. In the event of a height increase, the landfill is anticipated to close in Fiscal Year 2016. Loan obligations will be repaid in Fiscal Years 2009 and 2010 with the remainder of the design and construction to begin in Fiscal Year 2011.

Summary of Project Changes: The total estimated project cost decreased by $43,364 due to a correction in the amount reflected as continuing appropriations.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
ENTFND	041201	151,541	248,459	480,000	480,000	1,700,000		
Total		151,541	248,459	480,000	480,000	1,700,000		
Work Codes		CD	C	Y	Y	CD		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
ENTFND	041201							**3,060,000**
Total								**3,060,000**
Work Codes								

Contact: Ray A. Purtee E-Mail: rpurtee@sandiego.gov Phone: 858-573-1208

Environmental Services

Refuse Disposal

West Miramar Refuse Disposal Facility - Phase II 37-056.0

Council District: None **Community Plan:** No Community Planning Area

Description: This project provides for continuing development of the West Miramar Landfill, located southwest of Marine Corps Air Station Miramar. The facility will accommodate over 35 million cubic yards of refuse fill on 807 acres. Phase II will develop the second half of the facility, including design and construction of entry roads and drainage systems, excavation, federally-mandated liner systems, and stockpiling and spreading of earthen materials. This project also includes development of the General Development Plan elements for the entire site.

Justification: These improvements are required in order to ensure compliance with conditions set forth in the operations permit issued by the California Integrated Waste Management Board and the Regional Water Quality Control Board.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Engineering design and construction will continue through Fiscal Year 2016 in order to facilitate modular development as additional capacity is required.

Summary of Project Changes: The total estimated project cost increased by $9.5 million to cover the increased construction costs due to the complexity of the design and the increased expense in the production of petroleum-based products. This increase was authorized by Council Resolution R-302729 on June 27, 2007.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
ENTFND	041201	41,729,218	9,320,546	300,000	300,000	300,000	300,000	300,000
Total		41,729,218	9,320,546	300,000	300,000	300,000	300,000	300,000
Work Codes			CD	CD	CD	CD	CD	CD

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
ENTFND	041201	300,000	300,000	300,000				**53,449,764**
Total		300,000	300,000	300,000				**53,449,764**
Work Codes		CD	CD	CD				

Contact: Steven Fontana E-Mail: sfontana@sandiego.gov Phone: 858-492-5077

Enviro. Protection **Environmental Services**

CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
33-084.0	**Underground Hazardous Materials Storage Tanks**	**$ 392,500**	**$ 2,288,500**

This project provides for bringing the City's Underground Storage Tanks into compliance with State and federal regulations. The total estimated project cost of $13.2 million includes an unfunded amount of $2.7 million.

Enviro. Protection Subtotal $ 392,500 $ 2,288,500

Refuse Disposal **Environmental Services**

CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
32-017.0	**Annual Allocation - Groundwater Monitoring Network**	**$ -**	**$ 910,000**

This annual allocation provides for minor improvements to existing Groundwater Monitoring Networks at all closed and operating landfills managed by the City. An allocation of $290,000 in Fiscal Year 2017 and an annual allocation of $310,000 in Fiscal Years 2018 and 2019 are unfunded.

37-004.0	**Annual Allocation - Minor Landfill Requirements**	**$ -**	**$ 910,000**

This annual allocation provides for minor improvements to existing sanitary landfills to comply with operating permits and regulatory requirements. An allocation of $290,000 in Fiscal Year 2017 and an annual allocation of $310,000 in Fiscal Years 2018 and 2019 are unfunded.

37-254.0	**Future Waste Management Disposal and Processing Facilities**	**$ 41,700,000**	**$ 9,457,100**

This project provides for a new landfill, transfer station site, and/or other waste management options. The total estimated project cost of $74.8 million includes an unfunded amount of $51.2 million.

Refuse Disposal Subtotal $ 41,700,000 $ 11,277,100

Environmental Services Total $ 42,092,500 $ 13,565,600

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Council District: 2 **Community Plan:** Centre City

Description: This project provides for the design and construction of modifications to rehabilitate Fire Station 1 which include different floor layouts, new electrical plans, ventilation and exhaust extraction system, new roll up doors, modified asbestos abatement plans to include only portions to be disturbed as part of other improvements, modified mechanical/ventilation system designed for the new configuration, kitchen area remodel and a new accessible restroom. On March 27, 2007, the City Council approved (R-302472 and 302473) a cooperation agreement with the Redevelopment Agency for funding improvements and authorize the expenditure of funds needed to rehabilitate Fire Station 1 in an amount not to exceed $1.5 million.

Justification: This 29-year-old fire station is in need of repair and renovation in order to maintain a safe and livable facility.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the City's Progress Guide and General Plan.

Scheduling: This project is being redesigned and construction is scheduled in Fiscal Years 2008 and 2009.

Summary of Project Changes: The project budget reflects revisions to the scope and is being funded by Center City Development Corporation. The total estimated project cost decreased by $4.3 million.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
OCITY LB	102216	225,000						
OTHER CC	099030		1,500,000					
REVBND 01	092110	289,904	2,212					
Total		514,904	1,502,212					
Work Codes		CDP	CD					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
OCITY LB	102216							**225,000**
OTHER CC	099030							**1,500,000**
REVBND 01	092110							**292,116**
Total								**2,017,116**
Work Codes								

Contact: Brent Lindberg E-Mail: blindberg@sandiego.gov Phone: 858-573-1362

Fire-Rescue

Fire

Fire Station 17 - Mid-City 33-080.0

Council District: 3 **Community Plan:** Mid-City

Description: This project provides for reconstructing the 50-year-old fire station at 4206 Chamoune Avenue in the Mid-City area. The station will accommodate up to ten personnel, two fire apparatus and one paramedic unit. This is one of 12 projects included in the Fire and Life Safety Services Facility Improvement Program approved by the Mayor and City Council on February 27, 2001 per Council Resolution R-294609 and amended by the Mayor and City Council on April 16, 2002 per Council Ordinance O-19054.

Justification: This is the sixth busiest engine company in the United States. The present station, which has been in continuous service for the last 35 years, is in a state of deterioration.

Operating Budget Effect: The square footage increase of this fire station will result in increased maintenance costs.

Relationship to General and Community Plans: This project is consistent with the Mid-City Communities Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The project is currently on hold and the schedule will be revised once funding is identified.

Summary of Project Changes: The project budget reflects estimates as of November 2005. The revenue source for this project is unidentified, contingent upon future bond financing. The project cost and schedule will be revised when funding is identified.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CAPOTH		302453	9,488						
REVBND	01	092110	23,583	553					
Unidentified Funding		999999				5,287,264			
Total			33,071	553		5,287,264			
Work Codes			DP	D		CD			

Revenue Source/Tag		Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CAPOTH		302453							**9,488**
REVBND	01	092110							**24,136**
Unidentified Funding		999999							**5,287,264**
Total									**5,320,888**
Work Codes									

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	-	-	-	-
PE	$ -	$ -	$ -	$ -
NPE	$ -	$ 15,086	$ -	$ 15,086
Total Impact	$ -	$ 15,086	$ -	$ 15,086

Contact: Brent Lindberg E-Mail: blindberg@sandiego.gov Phone: 858-573-1362

Fire Station 22 - Point Loma Reconstruction 33-102.0

Council District: 2 **Community Plan:** Peninsula

Description: This project provides for the expansion of Fire Station 22, located at 1055 Catalina Boulevard in Point Loma. This is one of 12 projects included in the Fire and Life Safety Services Facility Improvement Program approved by the Mayor and City Council on February 27, 2001 per Council Resolution R-294609 and amended by the Mayor and City Council on April 16, 2002 per Council Ordinance O-19054.

Justification: The existing fire station was built in the early 1940s and is now too small to accommodate new fire engines.

Operating Budget Effect: The square footage increase of this fire station will result in increased maintenance costs.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The project design is scheduled to be completed in Fiscal Year 2008. Construction will be scheduled when funding is identified.

Summary of Project Changes: The project budget reflects estimates as of November 2005. The revenue source for this project is unidentified contingent upon future bond financing. The project cost and schedule will be revised when funding is identified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
REVBND 01	092110	159,223	-51,062					
STATE FR	030380	370,852	29,148					
Unidentified Funding	999999				3,959,333			
Total		530,075	-21,914		3,959,333			
Work Codes		D	D		C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
REVBND 01	092110							**108,161**
STATE FR	030380							**400,000**
Unidentified Funding	999999							**3,959,333**
Total								**4,467,494**
Work Codes								

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	-	-	-	-
PE	$ -	$ -	$ -	$ -
NPE	$ -	$ 17,984	$ -	$ 17,984
Total Impact	$ -	$ 17,984	$ -	$ 17,984

Contact: Brent Lindberg E-Mail: blindberg@sandiego.gov Phone: 858-573-1362

Fire-Rescue

Fire

Fire Station 45 - Mission Valley 33-090.0

Council District: 6 **Community Plan:** Mission Valley

Description: This project provides for a new station in Mission Valley (formerly named Fire Station 2). The station will accommodate up to 17 personnel, two engines, one aerial truck, two hazardous material apparatus, one paramedic ambulance and one Battalion Chief vehicle. In addition, this project provides for a mini-park adjacent to Fire Station 45. This is one of 12 projects included in the Fire and Life Safety Services Facility Improvement Program approved by the Mayor and City Council on February 27, 2001 per Council Resolution R-294609 and amended by the Mayor and City Council on April 16, 2002 per Council Ordinance O-19054.

Justification: A fire station is needed to serve the Mission Valley community. This project is consistent with City Council policy to meet response time guidelines.

Operating Budget Effect: Staffing and maintenance costs for the temporary facility are reflected in the Fire-Rescue Department's Fiscal Year 2009 Final Budget. Additional staffing and maintenance will be needed for the permanent facility and adjacent mini-park.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan; however, the Mission Valley Community Plan does not currently provide for this project. An amendment to the Community Plan may be required prior to implementation of this project.

Scheduling: Design was completed in Fiscal Year 2005. A temporary facility for one engine company is located in the QUALCOMM Stadium parking lot. The construction schedule for the permanent facility will be revised when funding is identified.

Summary of Project Changes: The project budget reflects estimates as of November 2003. The revenue source for construction of the permanent facility is unidentified contingent upon future bond financing. The project cost and schedule will be revised when funding is identified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
REVBND 01	092110	963,554	15,138					
Unidentified Funding	999999				6,336,653	3,322,655		
Total		963,554	15,138		6,336,653	3,322,655		
Work Codes		CDP	C		CF	CF		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
REVBND 01	092110							**978,692**
Unidentified Funding	999999							**9,659,308**
Total								**10,638,000**
Work Codes								

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	26.00	-	-	26.00
PE	$ 3,388,651	$ -	$ -	$ 3,388,651
NPE	$ -	$ 155,528	$ -	$ 155,528
Total Impact	$ 3,388,651	$ 155,528	$ -	$ 3,544,179

Contact: Brent Lindberg E-Mail: blindberg@sandiego.gov Phone: 858-573-1362

Fire Station 47 - Pacific Highlands Ranch 33-105.0

Council District: 1

Community Plan: Pacific Highlands Ranch, Del Mar Mesa, Black Mountain Ranch

Description: This project provides for a 10,500 square foot fire station to serve the Pacific Highlands Ranch community. This station will have an engine and an aerial ladder truck. The project budget and funding reflect the Pacific Highlands Ranch Public Facilities Financing Plan for Fiscal Year 2006 as approved by the Mayor and City Council on December 7, 2004, per Resolution R-299980.

Justification: This is the second of three fire stations required to provide fire protection to the North City Planned Urbanizing Area.

Operating Budget Effect: The operation of Fire Station 47 will require an additional 12.97 positions to staff the station. Annualized costs were recieved for Fiscal Year 2009.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Subarea Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Land acquisition was completed in Fiscal Year 2005. Design, construction and apparatus acquisition began in Fiscal Year 2006.

Summary of Project Changes: The total estimated project cost decreased by $1.66 million due to a minimal use of contingency funds.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA	09	079010		944,500	21,000				
FBA	11	079011	2,901,920	4,472,080					
FBA	17	079015		855,500					
Total			2,901,920	6,272,080	21,000				
Work Codes			L	ACDFL	D				

Revenue Source/Tag		Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA	09	079010							**965,500**
FBA	11	079011							**7,374,000**
FBA	17	079015							**855,500**
Total									**9,195,000**
Work Codes									

Operating Budget Effect

Fiscal Year 2008	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	25.94	-	-	25.94
PE	$ 3,388,651	$ -	$ -	$ 3,388,651
NPE	$ -	$ 155,528	$ -	$ 155,528
Total Impact	$ 3,388,651	$ 155,528	$ -	$ 3,544,179

Contact: Brent Lindberg E-Mail: blindberg@sandiego.gov Phone: 858-573-1362

Fire-Rescue

Fire

Fire Station 5 - Hillcrest 33-104.0

Council District: 3 **Community Plan:** Uptown

Description: This project provides for an approximate 10,200 square foot fire station located at 3902 9th Avenue. The existing fire station will be demolished and replaced by a new, modern fire station. This station will house a crew of eight and one Battalion Chief. It will accommodate one engine, one aerial truck, and one Battalion Chief vehicle. This is one of 12 projects included in the Fire and Life Safety Services Facility Improvement Program approved by the Mayor and City Council on February 27, 2001 per Council Resolution R-294609 and amended by the Mayor and City Council on April 16, 2002 per Council Ordinance O-19054.

Justification: The current station is 48 years old. The water and sewer service to the existing station is deteriorating and requires immediate repairs. The station is too small to accommodate a new style fire engine and the larger type of aerial ladder truck.

Operating Budget Effect: The square footage increase of this fire station will result in increased maintenance costs.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The project is currently on hold and the schedule will be revised when funding is identified.

Summary of Project Changes: The project budget reflects estimates as of November 2003. The revenue source for this project is unidentified contingent upon future bond financing. The project cost and schedule will be revised when funding is identified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
DIF 29	079512		50,500					
REVBND 01	092110	91,088	335					
Unidentified Funding	999999				5,766,101	3,178,639		
Total		91,088	50,835		5,766,101	3,178,639		
Work Codes		DP	D		CD	CD		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	Total
DIF 29	079512							**50,500**
REVBND 01	092110							**91,423**
Unidentified Funding	999999							**8,944,740**
Total								**9,086,663**
Work Codes								

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	-	-	-	-
PE	$ -	$ -	$ -	$ -
NPE	$ -	$ 24,547	$ -	$ 24,547
Total Impact	$ -	$ 24,547	$ -	$ 24,547

Contact: Brent Lindberg E-Mail: blindberg@sandiego.gov Phone: 858-573-1362

Fire Station Major Component Replacement and Rehabilitation 33-098.0

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for the replacement and/or rehabilitation of major structural and construction components in older fire facilities throughout the City. Included are electrical service upgrades, heating, ventilating and air-conditioning (HVAC), roofs, dormitory remodels, kitchen remodels, driveway and parking paving, exterior finishes and miscellaneous renovations. This is one of 12 projects included in the Fire and Life Safety Services Facility Improvement Program approved by the Mayor and City Council on February 27, 2001 per Council Resolution R-294609 and amended by the Mayor and City Council on April 16, 2002 per Council Ordinance O-19054.

Justification: The San Diego Fire-Rescue Department currently maintains 50 fire facilities. Over half of these facilities have been in service for more than 25 years. Many of the major components have exceeded their expected service life and must be replaced. The needs of modern technology and a diversified workforce also require changes in fire facility configuration, HVAC systems distribution and energy capacity.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Construction began in Fiscal Year 2007 and will continue when funding is identified.

Summary of Project Changes: The project budget reflects estimates as of November 2003. The revenue source for this project is unidentified contingent upon future bond financing. The project cost and schedule will be revised when funding is identified.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CAPOTH		302453	11,743						
REVBND	01	092110	149,217	724					
Unidentified Funding		999999				1,730,464			
Total			160,960	724		1,730,464			
Work Codes			CDP	CDF		C			

Revenue Source/Tag		Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CAPOTH		302453							**11,743**
REVBND	01	092110							**149,941**
Unidentified Funding		999999							**1,730,464**
Total									**1,892,148**
Work Codes									

Contact: Brent Lindberg E-Mail: blindberg@sandiego.gov Phone: 858-573-1362

Fire-Rescue

Fire

Otay Mesa and Otay Mesa/Nestor Fire Station 33-086.0

Council District: 8 **Community Plan:** Otay Mesa, Otay Mesa/Nestor

Description: This project provides for an approximate 11,000 square foot fire station to serve the Otay Mesa and Otay Mesa/Nestor Communities. The fire station or facility will be located near the intersection of Palm Avenue and Del Sol Boulevard and will serve the community in addition to Fire Station 6 located at 693 Twining Avenue. The fire station or facility will accommodate two fire apparatus and a paramedic ambulance.

Justification: A second fire station is needed to serve the Otay Mesa Community and is consistent with City Council policy to provide five minute response times to all residential areas. Funding is included in the Otay Mesa Public Facilities Financing Plan.

Operating Budget Effect: The operation of the Otay Mesa/Nestor Communities Fire Station will require an additional 12.97 positions for staff. Annualized costs were recieved for Fiscal Year 2009.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Land acquisition is in progess. Design, construction and acquisition of furnishings and apparatus are scheduled to be begin in Fiscal Year 2009. This station is scheduled to be operational in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA	14	079014	75,363	1,809,637		8,365,000			
	Total		75,363	1,809,637		8,365,000			
Work Codes			L	DL		ACDF			

Revenue Source/Tag		Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA	14	079014							**10,250,000**
	Total								**10,250,000**
Work Codes									

Operating Budget Effect

Fiscal Year 2009	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	12.97	-	-	12.97
PE	$ 1,807,584	$ -	$ -	$ 1,807,584
NPE	$ -	$ 143,856	$ -	$ 143,856
Total Impact	$ 1,807,584	$ 143,856	$ -	$ 1,951,440

Contact: Brent Lindberg E-Mail: blindberg@sandiego.gov Phone: 858-573-1362

Paradise Hills/South Bay Terrace Fire Station 33-091.0

Council District: 4 **Community Plan:** Skyline/Paradise Hills

Description: This project provides for a new station in the Paradise Hills area to serve the Paradise Hills/South Bay Terrace area of San Diego.

Justification: This station is needed to serve the Paradise Hills/South Bay Terrace community and is consistent with City Council policy to provide five-minute response times to all residential areas.

Operating Budget Effect: The operation of the Paradise Hills/South Bay Terrace Fire Station will require an additional 12.97 positions for staff. Annualized costs were recieved for Fiscal Year 2009.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The schedule will be revised when funding is identified.

Summary of Project Changes: The project budget reflects estimates as of November 2005. The revenue source for completion of this project is unidentified contingent upon future bond financing. The project cost and schedule will be revised when funding is identified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
REVBND 01	092110	83,654	281					
Unidentified Funding	999999				6,265,388	3,535,225		
Total		83,654	281		6,265,388	3,535,225		
Work Codes		LP	LP		C	C		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
REVBND 01	092110							**83,935**
Unidentified Funding	999999							**9,800,613**
Total								**9,884,548**
Work Codes								

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	12.97	-	-	12.97
PE	$ 1,807,584	$ -	$ -	$ 1,807,584
NPE	$ -	$ 143,856	$ -	$ 143,856
Total Impact	$ 1,807,584	$ 143,856	$ -	$ 1,951,440

Contact: Brent Lindberg E-Mail: blindberg@sandiego.gov Phone: 858-573-1362

Fire-Rescue

Fire

Skyline North Fire Stations 33-089.0

Council District: 4 **Community Plan:** Skyline/Paradise Hills

Description: This project provides for an additional station to be located at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. This is one of 12 projects included in the Fire and Life Safety Services Facility Improvement Program approved by the City Council on February 27, 2001 per Council Resolution R-294609 and amended by the City Council on April 16, 2002 per Council Ordinance O-19054.

Justification: An additional fire station is needed in this area to meet response time guidelines in this growing community.

Operating Budget Effect: The operation of the Skyline North Fire Station will require an additional 12.97 positions for staff. Annualized costs were recieved for Fiscal Year 2009.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Land acquisition is complete. The project is currently on hold and the schedule will be revised when funding is identified.

Summary of Project Changes: The project budget reflects estimates as of December 2005. The revenue source for completion of this project is unidentified contingent upon future bond financing. The project cost and schedule will be revised when funding is identified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
REVBND 01	092110	858,125	8,051					
Unidentified Funding	999999				4,346,002	3,911,147		
Total		858,125	8,051		4,346,002	3,911,147		
Work Codes		DLP	D		CD	CD		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
REVBND 01	092110							**866,176**
Unidentified Funding	999999							**8,257,149**
Total								**9,123,325**
Work Codes								

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	12.97	-	-	12.97
PE	$ 1,807,584	$ -	$ -	$ 1,807,584
NPE	$ -	$ 143,856	$ -	$ 143,856
Total Impact	$ 1,807,584	$ 143,856	$ -	$ 1,951,440

Contact: Brent Lindberg E-Mail: blindberg@sandiego.gov Phone: 858-573-1362

Children's Pool - Lifeguard Station and Restroom Improvements 29-494.0

Council District: 1 **Community Plan:** La Jolla

Description: This project provides for a new lifeguard station and family restroom at the Children's Pool in La Jolla. This is one of ten lifeguard projects included in the Fire and Life Safety Services Facility Improvement Program approved by the City Council on April 16, 2002, per Council Resolution R-296359 and Ordinance O-19054.

Justification: The existing structure is deteriorating and does not meet the current or future needs of Lifeguard Services.

Operating Budget Effect: Personnel expenses are expected to increase by approximately $162,000. Maintenance costs for the new facility are expected to increase by approximately $5,000 to $15,000.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is in progress. The project schedule will be revised when funding is identified.

Summary of Project Changes: The project budget reflects estimates as of December 2005. The revenue source for completion of this project is unidentified contingent upon future bond financing. The project cost and schedule will be revised when funding is identified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
REVBND 01	092110	85,101	10,485					
TOTAX CI	102232	108,419	11,581					
Unidentified Funding	999999				1,984,414	1,700,147		
Total		193,520	22,066		1,984,414	1,700,147		
Work Codes		DP	D		CDF	CDF		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
REVBND 01	092110							**95,586**
TOTAX CI	102232							**120,000**
Unidentified Funding	999999							**3,684,561**
Total								**3,900,147**
Work Codes								

Contact: John Greenhalgh E-Mail: johngreenhalgh@sandiego.gov Phone: 619-221-874

Fire-Rescue

Lifeguard Services

La Jolla Cove Lifeguard Station 33-505.0

Council District: 1 **Community Plan:** La Jolla

Description: This project provides for the La Jolla Cove Lifeguard Station, located at 100 Coast Boulevard, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, and locker room/restroom areas for males and females. This project will also provide for an accessible ramp for the motlanding from the City right-of-way. This is one of ten lifeguard projects included in the Fire and Life Safety Services Facility Improvement Program approved by the City Council on April 16, 2002, per Council Resolution R-296359 and Ordinance O-19054.

Justification: The existing facility consists of a station constructed in the 1950s and an observation tower added in 1980. It is inadequate to accommodate staff or provide adequate water safety protection.

Operating Budget Effect: Personnel expenses are not expected to increase; however, non-personnel expenses for utilties and on-going maintenance are estimated to increase by approximately $5,000.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is in progress and the schedule will be revised when funding is identified.

Summary of Project Changes: The project budget reflects estimates as of December 2005. The revenue source for this project is unidentified contingent upon future bond financing. The project cost and schedule will be revised when funding is identified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
REVBND 01	092110	169,962	36,250					
Unidentified Funding	999999				743,788			
Total		169,962	36,250		743,788			
Work Codes		CDP	C		CF			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
REVBND 01	092110							**206,212**
Unidentified Funding	999999							**743,788**
Total								**950,000**
Work Codes								

Contact: John Greenhalgh E-Mail: johngreenhalgh@sandiego.gov Phone: 619-221-8874

Council District: 1 **Community Plan:** La Jolla

Description: This project provides for the La Jolla Shores Lifeguard Station located at 8100 Camino del Oro, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room/restroom areas for males and females, and a separate facility for rescue vehicles and emergency equipment. This is one of ten lifeguard projects included in the Fire and Life Safety Services Facility Improvement Program approved by the Mayor and City Council on April 16, 2002, per Council Resolution R-296359 and Ordinance O-19054.

Justification: The existing facility was built in 1981 and is inadequate to accommodate current and future staff and to allow for adequate water safety protection to the public.

Operating Budget Effect: Personnel expenses are not expected to increase; however, non-personnel expenses for utilties and on-going maintenance are estimated to increase by approximately $6,000.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Community approval, project design and permitting are complete. Construction will be scheduled when funds are identified. Delays in project funding will require the City to reapply for permits causing further project delays.

Summary of Project Changes: The project budget reflects estimates as of December 2005. The revenue source for the completion of this project is unidentified contingent upon future bond financing. The project cost and schedule will be revised when funding is identified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
REVBND 01	092110	140,843						
TOTAX CI	102232	149,000						
Unidentified Funding	999999				2,611,157			
Total		289,843			2,611,157			
Work Codes		DP			CDF			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
REVBND 01	092110							**140,843**
TOTAX CI	102232							**149,000**
Unidentified Funding	999999							**2,611,157**
Total								**2,901,000**
Work Codes								

Contact: John Greenhalgh E-Mail: johngreenhalgh@sandiego.gov Phone: 619-221-8874

Fire-Rescue

Lifeguard Services

Lifeguard Headquarters and Boating Safety Unit Dock 33-508.0

Council District: 2 **Community Plan:** Mission Bay Park

Description: This project provides for construction of the Lifeguard Headquarters Boating Safety Unit Dock located at 2581 Quivira Court. The replacement facility will house lifeguards, mechanics, 24-hour, administrative, and training staff, and will provide an operation yard and storage for the rescue fleet. Construction of this lifeguard facility will occur in two phases. This is one of ten lifeguard projects included in the Fire and Life Safety Services Facility Improvement Program approved by the City Council on April 16, 2002, per Council Resolution R-296359 and Ordinance O-19054.

Justification: The existing facility and dock were constructed in 1956. They are inadequate to accommodate staff and equipment. During the January 2005 storms, the dock was damaged making it necessary for the Department to rent space at Driscol Pier to accommodate the boating equipment.

Operating Budget Effect: Personnel expenses are not expected to increase; however, non-personnel expenses for utilties and on-going maintenance are estimated to increase by approximately $8,000.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The design of the Boating Safety Unit Dock is underway and construction began in Fiscal Year 2007. The Lifeguard Headquarters facility has been deferred due to lack of funds.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009; however, an additional $715,000 in reimbursements from the Federal Emergency Management Agency has been requested for Fiscal Year 2008. The project budget reflects estimates as of December 2005. The revenue source for the completion of this project is unidentified contingent upon future bond financing. The project cost and schedule will be revised when funding is identified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CITYGF	630221	1,000,000						
FEMA	030330		715,000					
OTHER MF	010502		1,000,000					
Unidentified Funding	999999				6,685,000			
Total		1,000,000	1,715,000		6,685,000			
Work Codes		D	CD		CD			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CITYGF	630221							**1,000,000**
FEMA	030330							**715,000**
OTHER MF	010502							**1,000,000**
Unidentified Funding	999999							**6,685,000**
Total								**9,400,000**
Work Codes								

Contact: John Greenhalgh E-Mail: johngreenhalgh@sandiego.gov Phone: 619 221-8874

Council District: 2 **Community Plan:** Mission Bay Park

Description: This project provides for remodeling the existing Mission Beach Station located at 3141 Oceanfront Walk. This is one of ten lifeguard projects included in the Fire and Life Safety Services Facility Improvement Program approved by the Mayor and City Council on April 16, 2002 per Council Resolution R-296359 and Ordinance O-19054.

Justification: The existing facility consists of a station constructed in 1974 and does not accommodate changing workforce demographics.

Operating Budget Effect: Personnel expenses are not expected to increase; however, non-personnel expenses for utilities or on-going maintenance are estimated to increase by approximately $5,000.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is in progress and the schedule will be revised when funding is identified.

Summary of Project Changes: The project budget reflects estimates as of December 2005. The revenue source for completion of this project is unidentified contingent upon future bond financing. The project cost and schedule will be revised when funding is identified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
REVBND 01	092110	85,477	9,427					
Unidentified Funding	999999				769,496			
Total		85,477	9,427		769,496			
Work Codes		DP	D		CD			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
REVBND 01	092110							**94,904**
Unidentified Funding	999999							**769,496**
Total								**864,400**
Work Codes								

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Fire-Rescue

Lifeguard Services

North Pacific Beach Lifeguard Station 33-502.0

Council District: 2 **Community Plan:** Pacific Beach

Description: This project provides for the North Pacific Beach Lifeguard Station to be located at the foot of Diamond Street, which will be a year-round facility replacing the current station seasonal towers. The structure will include an observation tower, first aid room, reception area, kitchen, locker room and restroom areas for males and females, and a rescue vehicle and emergency equipment facility. This is one of ten lifeguard projects included in the Fire and Life Safety Services Facility Improvement Program approved by the Mayor and City Council on April 16, 2002 per Council Resolution R-296359 and Ordinance O-19054.

Justification: The current facility (a mobile storage unit) is inadequate to accommodate staff or provide adequate water safety protection to the public.

Operating Budget Effect: Personnel expenses are not expected to increase; however, non-personnel expenses for utilties and on-going maintenance are estimated to increase by approximately $5,000.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The project schedule will be revised when funding is identified.

Summary of Project Changes: The project budget reflects estimates as of December 2005. The revenue source for completion of this project is unidentified contingent upon future bond financing. The project cost and schedule will be revised when funding is identified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
REVBND 01	092110							
TOTAX CI	102232	133,001	15,999					
Unidentified Funding	999999				2,851,000			
Total		133,001	15,999		2,851,000			
Work Codes		DP	D		CD			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
REVBND 01	092110							
TOTAX CI	102232							**149,000**
Unidentified Funding	999999							**2,851,000**
Total								**3,000,000**
Work Codes								

Contact: John Greenhalgh E-Mail: johngreenhalgh@sandiego.gov Phone: 619-221-8874

Pacific Beach Lifeguard Tower and Grand Avenue Restroom 29-473.0

Council District: 2 **Community Plan:** Pacific Beach

Description: This project provides for the design of a permanent lifeguard tower, restroom and changing room facility, demolishing the existing 1968 combination structure, and constructing replacement facilities, separately, on the Pacific Beach oceanfront at the foot of Grand Avenue. This project has been consolidated with CIP 33-501.0, South Pacific Beach Lifeguard Station. This is one of ten lifeguard projects included in the Fire and Life Safety Services Facility Improvement Project approved by the Mayor and City Council on April 16, 2002 per Council Resolution R-296359 and Ordinance O-19054.

Justification: This combination facility was constructed at the foot of Grand Avenue in Pacific Beach in 1968 and is deteriorated, undersized, and not compliant with the Americans with Disabilities Act. The garage is not large enough to fit modern lifeguard vehicles.

Operating Budget Effect: Personnel expenses are not expected to increase; however, non-personnel expenses for utilities or on-going maintenance are estimated to increase by approximately $5,000.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Contruction was completed in Fiscal Year 2008.

Summary of Project Changes: Project construction is complete, however minor facility repairs are needed prior to project closing.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
PRIV DN	063022	151,239						
REVBND 01	092110	2,755,403	73,384					
TOTAX CI	102232	1,827,640						
Total		4,734,282	73,384					
Work Codes		CDFP	C					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
PRIV DN	063022							**151,239**
REVBND 01	092110							**2,828,787**
TOTAX CI	102232							**1,827,640**
Total								**4,807,666**
Work Codes								

Contact: John Greenhalgh E-Mail: johngreenhalgh@sandiego.gov Phone: 619-221-8874

Fire-Rescue

Lifeguard Services

South Mission Beach Lifeguard Station 33-504.0

Council District: 2 **Community Plan:** Mission Beach

Description: This project provides for the South Mission Beach Station located at 700 North Jetty Road, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room and restroom areas for males and females, and a rescue vehicle and emergency equipment facility. This is one of ten lifeguard projects included in the Fire and Life Safety Services Facility Improvement Program approved by the Mayor and City Council on April 16, 2002 per Council Resolution R-296359 and Ordinance O-19054.

Justification: The existing facility was constructed in 1974 and was intended to be a temporary lifeguard station. It is inadequate to accommodate staff or to provide adequate water safety protection.

Operating Budget Effect: Personnel expenses are not expected to increase; however, non-personnel expenses for utilties and on-going maintenance are estimated to increase by approximately $5,000.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The project schedule will be revised when funding is identified for construction.

Summary of Project Changes: The project budget reflects estimates as of December 2005. The revenue source for this project is unidentified contingent upon future bond financing. The project cost and schedule will be revised when funding is identified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
REVBND 01	092110	211,730	8,206					
Unidentified Funding	999999				2,980,059			
Total		211,730	8,206		2,980,059			
Work Codes		DP	D		CDF			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
REVBND 01	092110							**219,936**
Unidentified Funding	999999							**2,980,059**
Total								**3,199,995**
Work Codes								

Contact: John Greenhalgh E-Mail: johngreenhalgh@sandiego.gov Phone: 619-221-8874

CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
33-066.0	**Annual Allocation - Opticom Emergency Vehicle Preemption Svstem**	**$ 75,000**	**$ 175,000**
	This project would provide for retrofitting signalized intersections with Opticom Emergency Vehicle Preemption System equipment. The total estimated project cost of $250,000 is entirely unfunded.		
33-080.0	**Fire Station 17 - Mid-City**	**$ 5,287,264**	**$ -**
	This project provides for reconstructing the 50-year-old fire station at 4206 Chamoune Avenue in the Mid-City area. The total estimated project cost of $5.3 million includes an unfunded amount of nearly $5.3 million.		
33-102.0	**Fire Station 22 - Point Loma Reconstruction**	**$ 3,959,333**	**$ -**
	This project provides for the expansion of the fire station located at 1055 Catalina Boulevard in Point Loma. The total estimated project cost of $4.5 million includes an unfunded amount of $4.0 million.		
33-116.0	**Fire Station 28 - Kearny Mesa Relocation and New Construction**	**$ 3,840,000**	**$ 3,800,000**
	This project would provide for the relocation and new construction of a fire station replacing the existing station located at 3880 Kearny Villa Road in Kearny Mesa. This fire station was built in 1958 and is too small and outdated to accommodate the growing needs of the community. The total estimated project cost of $6.2 million is entirely unfunded.		
33-059.0	**Fire Station 39 - Tierrasanta Relocation and New Construction**	**$ 5,767,540**	**$ 130,447**
	This project would provide for the relocation and new construction of a fire station replacing the the existing station located at 4949 La Cuenta Drive in Tierrasanta. The fire station is too small and outdated to accommodate the growing needs of the community. The total estimated project cost of $5.7 million is entirely unfunded.		
33-090.0	**Fire Station 45 - Mission Valley**	**$ 6,336,653**	**$ 3,322,655**
	This project provides for a new station in central Mission Valley and provides for a mini-park adjacent to the fire station. The total estimated project cost of $10.6 million includes an unfunded amount of $9.7 million.		
33-104.0	**Fire Station 5 - Hillcrest**	**$ 5,766,101**	**$ 3,178,639**
	This project provides for the construction of a new 10,200 square foot fire station replacing the existing station located at 3902 9th Avenue in Hillcrest. The total estimated project cost of $9.1 million includes an unfunded amount of $8.9 million.		
33-098.0	**Fire Station Major Component Replacement and Rehabilitation**	**$ 1,730,464**	**$ -**
	This project provides for the replacement and/or rehabilitation of major structural and construction components in older fire facilities throughout the City. The total estimated project cost of $1.9 million includes an unfunded amount of $1.7 million.		
33-121.0	**Fire-Rescue Air Operations Base**	**$ 15,000,000**	**$ -**
	This project would provide for a 30,000 square foot air operations base configured on 3 to 5 acres of land. The facility would include a helicopter hanger, crew quarters, and administrative space. The total estimated project cost of $15.0 million is entirely unfunded.		

Unfunded Needs List

Fire-Rescue **Fire**

CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
33-124.0	**Fire-Rescue Headquarters**	**$ 45,000,000**	**$ -**
	This project would provide for a 100,000 square foot modern Fire-Rescue administrative office complex. The total estimated project cost of $45.0 million is entirely unfunded.		
33-120.0	**Fire-Rescue Logistics Facility**	**$ 40,000,000**	**$ -**
	This project would provide for a 100,000 square foot warehouse, storeroom, and administrative facility. The total estimated project cost of $40.0 million is entirely unfunded.		
33-119.0	**Fire-Rescue Vehicle Maintenance Facility**	**$ 30,000,000**	**$ -**
	This project would provide for a 50,000 square foot facility properly sized, equipped and configured to efficiently maintain and repair Fire-Rescue's heavy fleet of apparatus. This facility would also include enough vehicle storage to maintain a ready fleet of replacement or pool vehicles and all associated staff and support functions. The total estimated project cost of $30.0 million is entirely unfunded.		
33-069.0	**Kearny Mesa Maintenance and Material Complex**	**$ 152,989**	**$ 459,543**
	This project would provide for the repair and upgrade of the Fire-Rescue Department's Apparatus Repair Facility at 3870 Kearny Villa Road. This is one of 12 projects included in the Fire and Life Safety Services Facility Improvement Program. The total estimated project cost of $612,532 is entirely unfunded.		
33-111.0	**North Park/Golden Hill Fire Station**	**$ 2,000,000**	**$ -**
	This project would provide for a new fire station in the Southern Greater North Park and Greater Golden Hill communities. The total estimated project cost of $2.0 million is entirely unfunded.		
33-091.0	**Paradise Hills/South Bay Terrace Fire Station**	**$ 6,265,388**	**$ 3,535,225**
	This project provides for a new station in the Paradise Hills area to serve the Paradise Hills/South Bay Terrace area of San Diego. The total estimated project cost of $9.9 million includes an unfunded amount of $9.8 million.		
33-123.0	**Regional Public Safety Communications Facility/System**	**$ 140,000,000**	**$ -**
	This project would provide for a regional public safety communication and disaster emergency management facility and technological equipment upgrade to meet current and anticipated needs. Significant portions of this have been identified in the Office of the CIO Wireless Communications Plan. The total estimated project cost of $140.0 million is entirely unfunded.		
33-122.0	**Regional Public Safety Training Facility**	**$ 240,000,000**	**$ -**
	This project would provide for a 70,000 square foot modern Fire-Rescue, law enforcement and medical training facility including classrooms, props, water reclamation, fire simulation, drill areas, and administration and storage. The facility would be located on approximately 15 acres and fill all public safety training needs. The total estimated project cost of $240 million is entirely unfunded.		
33-089.0	**Skyline North Fire Stations**	**$ 4,346,002**	**$ 3,911,147**

Fire **Fire-Rescue**

CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
	This project provides for a new station, in addition to the existing Fire Station 32 located at 484 Briarwood Road, to better serve the growing community of Skyline/Paradise Hills. The total estimated project cost of $9.1 million includes an unfunded amount of $8.3 million.		
33-101.0	**Western Mission Valley Fire Station**	**$ 10,640,000**	**$ -**
	This project would provide for a new fire station to serve the Western Mission Valley community to meet response time guidelines consistent with City Council policy. The total estimated project cost of $10.6 million is entirely unfunded.		
	Fire Subtotal	**$ 566,166,734**	**$ 18,512,656**

Lifeguard Services **Fire-Rescue**

CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
29-494.0	**Children's Pool - Lifeguard Station and Restroom Improvements**	**$ 1,984,414**	**$ 1,700,147**
	This project provides for a new lifeguard station and family restroom at the Children's Pool. The total estimated project cost of $3.9 million includes an unfunded amount of $3.7 million.		
33-505.0	**La Jolla Cove Lifeguard Station**	**$ 743,788**	**$ -**
	This project provides for a new, year-round La Jolla Cove Lifeguard Station located at 100 Coast Boulevard, which will replace the current station. The total estimated project cost of $950,000 includes an unfunded amount of $743,788.		
33-503.0	**La Jolla Shores Lifeguard Station**	**$ 2,611,157**	**$ -**
	This project provides for a new, year-round La Jolla Shores Lifeguard Station located at 8100 Camino del Oro, which will replace the current station. The total estimated project cost of $2.9 million includes an unfunded amount of $2.6 million.		
33-508.0	**Lifeguard Headquarters and Boating Safety Unit Dock**	**$ 6,685,000**	**$ -**
	This project provides for the replacement of the Lifeguard Headquarters and Boating Safety Unit Dock located at 2581 Quivira Court. The total estimated project cost of $9.4 million includes an unfunded amount of $6.7 million.		
33-507.0	**Mission Beach Lifeguard Station**	**$ 769,496**	**$ -**
	This project provides for remodeling the existing Mission Beach Station located at 3141 Oceanfront Walk. The total estimated project cost of $864,400 includes an unfunded amount of $769,496.		
33-502.0	**North Pacific Beach Lifeguard Station**	**$ 2,851,000**	**$ -**

CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
	This project provides for a new, year-round North Pacific Beach Lifeguard Station located at the foot of Diamond Street, replacing the current seasonal towers. The total estimated project cost of $3.0 million includes an unfunded amount of $2.9 million.		
33-506.0	**Ocean Beach Lifeguard Station**	**$ 2,300,000**	**$ -**
	This project provides for improving the existing Ocean Beach Station located at 1950 Abbott Street. The existing facility was constructed in 1980 and is inadequate to accommodate staff and equipment. The total estimated project cost of $2.3 million is entirely unfunded.		
33-504.0	**South Mission Beach Lifeguard Station**	**$ 2,980,059**	**$ -**
	This project provides for a new year-round South Mission Beach Station located at 700 North Jetty Road, which replaces the current station. The total estimated project cost of $3.2 million includes an unfunded amount of $3.0 million.		
	Lifeguard Services Subtotal	**$ 20,924,914**	**$ 1,700,147**
	Fire-Rescue Total	**$ 587,091,648**	**$ 20,212,803**

Annual Allocation - City Facilities Improvements 37-068.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for capital improvements at all City facilities. Potential improvements include roof; heating, ventilation, and air conditioning; and elevator replacements.

Justification: Several City owned facilities are aged and in need of repair. High priority repairs will be completed with this project. Funding for this annual allocation will ensure the facilities remain safe.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: Fiscal Year 2009 funding is contingent upon the issuance of bonds and sale of City-owned property. This project has been updated to reflect the funding identified in the Five-Year Financial Outlook.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CAPOTH	302453			6,800,000	25,000,000	25,000,000	25,000,000	25,000,000
REVBND GS	000027			25,000,000	25,000,000	25,000,000	25,000,000	25,000,000
Total				31,800,000	50,000,000	50,000,000	50,000,000	50,000,000
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CAPOTH	302453							**6,800,000**
REVBND GS	000027							**25,000,000**
Total								**31,800,000**
Work Codes								

Contact: Bob Garcia E-Mail: BGarcia@sandiego.gov Phone: 619-525-8500

General Services
Streets and Bridges
Resurfacing of City Streets 59-001.0
Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for street resurfacing.

Justification: Resurfacing of City streets is necessary to maintain the streets in serviceable condition and prevent deterioration of the roadway.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: This project has been updated to reflect the funding identified in the Five-Year Financial Outlook. In addition, $168,125 of TransNet Commercial paper has been added to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CAPOTH	302453					11,000,000	11,000,000	11,000,000
CMPR CP	030313			168,125				
REVBND GS	000027			35,000,000	44,000,000	44,000,000	44,000,000	44,000,000
STATE 1B	000028			10,269,419	11,000,000			
Unidentified Funding	999999							
Total				45,437,544	55,000,000	55,000,000	55,000,000	55,000,000
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CAPOTH	302453							
CMPR CP	030313							**168,125**
REVBND GS	000027							**35,000,000**
STATE 1B	000028							**10,269,419**
Unidentified Funding	999999	60,000,000	60,000,000	60,000,000	60,000,000	60,000,000	60,000,000	
Total		60,000,000	60,000,000	60,000,000	60,000,000	60,000,000	60,000,000	**45,437,544**
Work Codes								

Contact: Hasan Yousef E-Mail: HYousef@sandiego.gov Phone: 619-527-7504

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for sidewalk reconstruction and replacement.

Justification: Replacement of sidewalks is necessary to prevent deterioration of public walkways.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis and as funding is identified.

Summary of Project Changes: Fiscal Year 2009 funding is contingent upon the issuance of bonds. This project has been updated to reflect the funding identified in the Five-Year Financial Outlook.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CAPOTH	302453					2,700,000	2,700,000	2,700,000
REVBND GS	000027			7,500,000	11,100,000	11,100,000	11,100,000	11,100,000
STATE 1B	000028				2,700,000			
Unidentified Funding	999999							
Total				7,500,000	13,800,000	13,800,000	13,800,000	13,800,000
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CAPOTH	302453							
REVBND GS	000027							**7,500,000**
STATE 1B	000028							
Unidentified Funding	999999	300,000	300,000	300,000	300,000	300,000	300,000	
Total		300,000	300,000	300,000	300,000	300,000	300,000	**7,500,000**
Work Codes								

Contact: Hasan Yousef E-Mail: HYousef@sandiego.gov Phone: 619-527-7504

General Services

Traffic Control

Traffic Signals - Replace Obsolete Controllers 63-002.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for replacing obsolete and/or out-of-production traffic signal controller units.

Justification: Present day requirements for coordinated signal operation, protected left turns, and emergency vehicle preemption are increasingly difficult or impossible to incorporate into some older controller units now in service. Older units function with moving parts and electrical contacts, both of which are subject to wear. Maintenance costs are increasing and parts are becoming difficult to find. The new controllers are solid-state, less costly to maintain, and more adaptable to today's needs.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: TransNet funding of $75,000 has been added to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
TRANS CR	030310			75,000	75,000	75,000	75,000	75,000
Unidentified Funding	999999				225,000	225,000	225,000	225,000
Total				75,000	300,000	300,000	300,000	300,000
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
TRANS CR	030310							**75,000**
Unidentified Funding	999999	300,000	300,000	300,000	300,000	300,000		
Total		300,000	300,000	300,000	300,000	300,000		**75,000**
Work Codes								

Contact: Hasan Yousef E-Mail: HYousef@sandiego.gov Phone: 619-527-7504

Balboa Park — **General Services**

CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
37-153.0	**Museum of Art**	**$ 385,000**	**$ -**

This project would provide for improvements to the building facade and replacement of the outdated electrical system. The total estimated project cost of $385,000 is entirely underfunded.

Balboa Park Subtotal	**$ 385,000**	**$ -**

Streets and Bridges — **General Services**

CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
59-001.0	**Resurfacing of City Streets**	**$ -**	**$ 360,000,000**

This annual allocation provides for street resurfacing. The annual funding needs of $60.0 million in Fiscal Year 2014 and beyond are entirely unfunded.

59-002.0	**Sidewalks - Replacement and Reconstruction**	**$ -**	**$ 1,800,000**

This annual allocation provides for sidewalk reconstruction and replacement. The annual funding needs of $300,000 in Fiscal Year 2014 and beyond are entirely unfunded.

Streets and Bridges Subtotal	**$ -**	**$ 361,800,000**

Traffic Control — **General Services**

CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
63-002.0	**Traffic Signals - Replace Obsolete Controllers**	**$ 225,000**	**$ 2,175,000**

This annual allocation provides for replacing obsolete and/or out-of-production traffic signal controller units. The annual funding needs of $225,000 in Fiscal Years 2010 through 2013 and $300,000 in Fiscal Year 2014 and beyond are unfunded.

Traffic Control Subtotal	**$ 225,000**	**$ 2,175,000**
General Services Total	**$ 610,000**	**$ 363,975,000**

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04951

Council District: 6 **Community Plan:** Clairemont Mesa

Description: This project provides for a new 15,000 square-foot branch library on the current site to replace the existing facility at 4255 Mount Abernathy. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing undersized facility provides inadequate library services to the community. There are no meeting room facilities, no computer lab, nor adequate seating and collection space.

Operating Budget Effect: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Schematic design began in Fiscal Year 2003 and will be completed in Fiscal Year 2009. The estimated cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: Expenses previously planned for Fiscal Year 2010 have been rescheduled to Fiscal Year 2011, pending identification of funding.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
DIF 02	079521	65,000						
OCITY LB	102216	212,156	19,751					
Unidentified Funding	999999					6,955,093		
Total		277,156	19,751			6,955,093		
Work Codes		D	CD			CF		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
DIF 02	079521							**65,000**
OCITY LB	102216							**231,907**
Unidentified Funding	999999							**6,955,093**
Total								**7,252,000**
Work Codes								

Operating Budget Effect

Fiscal Year 2009	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	1.57	-	-	1.57
PE	$ 88,371	$ -	$ -	$ 88,371
NPE	$ 225,293	$ -	$ -	$ 225,293
Total Impact	$ 313,664	$ -	$ -	$ 313,664

Contact: Afshin Oskoui E-Mail: aoskoui@sandiego.gov Phone: 619-533-3102

Library
Library
Kensington-Normal Heights Library 35-065.0
Council District: 3 **Community Plan:** Mid-City

Description: This project provides for a 2,000 square-foot expansion of the existing building at 4121 Adams Avenue.

Justification: The Kensington/Normal Heights Branch Library is the smallest branch in the Library System. The community has expressed a desire for the library to remain at the same location.

Operating Budget Effect: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary design and site studies were performed in Fiscal Years 2002 through 2005. The estimated cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: Expenses previously planned for Fiscal Year 2010 have been rescheduled to Fiscal Year 2011, pending identification of funding.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CITYGF	630221	15,000						
OCITY IN	010529	10,000						
Unidentified Funding	999999					2,471,530		
Total		25,000				2,471,530		
Work Codes		D				CD		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CITYGF	630221							**15,000**
OCITY IN	010529							**10,000**
Unidentified Funding	999999							**2,471,530**
Total								**2,496,530**
Work Codes								

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	2.25	-	-	2.25
PE	$ 153,858	$ -	$ -	$ 153,858
NPE	$ 67,993	$ -	$ -	$ 67,993
Total Impact	$ 221,851	$ -	$ -	$ 221,851

Contact: Afshin Oskoui E-Mail: aoskoui@sandiego.gov Phone: 619-533-3102

Council District: 8 **Community Plan:** Southeastern San Diego

Description: This project provides for a new 25,000 square foot library at 28th Street and Ocean View Boulevard to serve the Logan Heights Community between the elementary school and the Memorial Charter Middle School. This project was awarded a grant under the State Library Bond Act.

Justification: The Logan Heights Branch Library, located at 811 South 28th Street in the heart of Logan Heights, was built in 1927 and serves a community of 28,883. The 3,967 square foot building has no meeting rooms or a computer lab for its residents and work spaces for staff are very constrained. Updating the existing telecommunications infrastructure is not feasible in the existing facility due to its age and inadequate size. In addition, there is no on-site parking.

Operating Budget Effect: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The total estimated project cost has increased by $1.1 million. City Council Resolution R-303475, dated March 14, 2008, transferred $509,679 from College Heights to Logan Heights Branch Library for additional design and construction services. In Fiscal Year 2009, ths project has increased by $600,000 from the TOT Interim Funding for Library system Fund to purchase fixtures, furnishings, and equipment.

Summary of Project Changes: The total estimated project has increased by $600,000 from the TOT Interim Funding for Libarary System Fund in Fiscal Year 2009 per City Council Resolution R-303475, dated March 14, 2008, to purchase fixtures, furnishings, and equipment for the project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
DIF 24	079511	150,000						
HUD108 LH	000019	3,383,000						
OCITY LB	102216	2,700,000		600,000				
OTHER F5	038030		1,509,679					
STATE DF	000001	5,359,724						
Total		11,592,724	1,509,679	600,000				
Work Codes		CD	CF	F				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
DIF 24	079511							**150,000**
HUD108 LH	000019							**3,383,000**
OCITY LB	102216							**3,300,000**
OTHER F5	038030							**1,509,679**
STATE DF	000001							**5,359,724**
Total								**13,702,403**
Work Codes								

Operating Budget Effect				
Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	4.75	-	-	4.75
PE	$ 369,806	$ -	$ -	$ 369,806
NPE	$ 489,876	$ -	$ -	$ 489,876
Total Impact	$ 859,682	$ -	$ -	$ 859,682

Contact: Afshin Oskoui E-Mail: aoskoui@sandiego.gov Phone: 619-533-3102

Council District: 3 **Community Plan:** Uptown

Description: This project provides for a 15,000 square-foot library at a site adjacent to the Florence Elementary School, on a block bounded by Front Street, Washington Street, Albatross Street and University Avenue. This project will serve the Mission Hills and Hillcrest neighborhoods and is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The current facility is too small to provide adequate library services to the community. There are no meeting room facilities, no computer lab, nor adequate seating space.

Operating Budget Effect: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary studies and design concepts began in Fiscal Year 2001. Land acquisition was completed in Fiscal Year 2004 and design work began in Fiscal Year 2006. The estimated cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: Expenses previously planned for Fiscal Year 2010 have been rescheduled to Fiscal Year 2011, pending identification of funding.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
DIF 29	079512	511,500						
OCITY LB	102216	2,305,306	174,694					
Unidentified Funding	999999					6,955,500		
Total		2,816,806	174,694			6,955,500		
Work Codes		DL	D			CF		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
DIF 29	079512							**511,500**
OCITY LB	102216							**2,480,000**
Unidentified Funding	999999							**6,955,500**
Total								**9,947,000**
Work Codes								

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	4.50	-	-	4.50
PE	$ 261,317	$ -	$ -	$ 261,317
NPE	$ 263,774	$ -	$ -	$ 263,774
Total Impact	$ 525,091	$ -	$ -	$ 525,091

Contact: Afshin Oskoui E-Mail: aoskoui@sandiego.gov Phone: 619-533-3102

Library
Library
North Park Branch Library 35-104.0
Council District: 3 **Community Plan:** Greater North Park

Description: This project provides for a new 25,000 square-foot library at an unspecified site to replace the existing facility at 3795 31st Street. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility is too small to provide adequate library services to the community. There are no meeting room facilities, no computer lab, nor adequate seating and collection space.

Operating Budget Effect: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary studies and meetings with the community were completed in Fiscal Year 2004. A Request for Proposal process was completed in Fiscal Year 2005, but did not result in a redevelopment agreement. The estimated cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: Expenses previously planned for Fiscal Year 2010 have been rescheduled to Fiscal Year 2011, pending indentification of funding.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CDBG	018502	25,000						
OCITY LB	102216	37,265	453,042					
Unidentified Funding	999999					13,563,291		
Total		62,265	453,042			13,563,291		
Work Codes		D	D			CDL		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CDBG	018502							**25,000**
OCITY LB	102216							**490,307**
Unidentified Funding	999999							**13,563,291**
Total								**14,078,598**
Work Codes								

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	3.74	-	-	3.74
PE	$ 191,619	$ -	$ -	$ 191,619
NPE	$ 395,512	$ -	$ -	$ 395,512
Total Impact	$ 587,131	$ -	$ -	$ 587,131

Contact: Afshin Oskoui E-Mail: aoskoui@sandiego.gov Phone: 619-533-3102

Council District: 2 **Community Plan:** Ocean Beach

Description: This project provides for a 15,000 square-foot library using the current site and adjacent property to serve the Ocean Beach community. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The current facility, originally built in 1927, is too small to provide adequate library services to the community. There are no meeting room facilities, no computer lab, nor adequate seating space.

Operating Budget Effect: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary studies and design concepts began in Fiscal Year 2001. Property acquisition and design were completed in Fiscal Year 2005. Revision of the design documents is in progress. The estimated cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: $750,000 of previously appropriated funding was redirected to the North Park Branch Library, CIP 35-104.0, and Otay Mesa/Nestor Branch Library, CIP 35-087.0, per Council Resolution R-300103 on February 1, 2005. Expenses previously planned for Fiscal Year 2010 have been rescheduled to Fiscal Year 2011, pending indentification of funding. The revised Fiscal Year 2011 unidentified funding includes the $750,000 of redirected funds to maintain the project total of $10.1 million.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CDBG	018502	100,000						
DIF 14	079516	71,500						
HUD108 OB	000019	2,000,000						
OCITY LB	102216	71,860						
Unidentified Funding	999999					7,864,860		
Total		2,243,360				7,864,860		
Work Codes		DL				CF		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CDBG	018502							**100,000**
DIF 14	079516							**71,500**
HUD108 OB	000019							**2,000,000**
OCITY LB	102216							**71,860**
Unidentified Funding	999999							**7,864,860**
Total								**10,108,220**
Work Codes								

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	2.77	-	-	2.77
PE	$ 164,014	$ -	$ -	$ 164,014
NPE	$ 243,113	$ -	$ -	$ 243,113
Total Impact	$ 407,127	$ -	$ -	$ 407,127

Contact: Afshin Oskoui E-Mail: aoskoui@sandiego.gov Phone: 619-533-3102

Council District: 4 **Community Plan:** Skyline/Paradise Hills

Description: This project provides for a new 15,000 square-foot library at an unspecified site to replace the existing facility located at 5922 Rancho Hills Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility is too small to provide adequate library services to the community. There are no meeting room facilities, no computer lab, nor adequate seating and collection space.

Operating Budget Effect: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Site identification began in Fiscal Year 2008. The estimated cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: Expenses previously planned for Fiscal Year 2010 have been rescheduled to Fiscal Year 2011, pending identification of funding.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
OCITY LB	102216	33,582	39,503					
Unidentified Funding	999999					8,866,448		
Total		33,582	39,503			8,866,448		
Work Codes		C	D			CDFL		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
OCITY LB	102216							**73,085**
Unidentified Funding	999999							**8,866,448**
Total								**8,939,533**
Work Codes								

Operating Budget Effect

Fiscal Year 2011	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	2.65	-	-	2.65
PE	$ 122,186	$ -	$ -	$ 122,186
NPE	$ 193,191	$ -	$ -	$ 193,191
Total Impact	$ 315,377	$ -	$ -	$ 315,377

Contact: Afshin Oskoui E-Mail: aoskoui@sandiego.gov Phone: 619-533-3102

Library
Library
Rancho Bernardo Library 35-114.0
Council District: 5 **Community Plan:** Rancho Bernardo

Description: This project provides for a 2,500 square-foot expansion to the existing branch library at 17110 Bernardo Center Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility does not have a computer lab and additional seating and collection space would enhance service to the community.

Operating Budget Effect: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary studies and design concepts took place in Fiscal Years 2004 and 2005. The estimated cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: Expenses previously planned for Fiscal Year 2010 have been rescheduled to Fiscal Year 2011, pending identification of funding.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
OCITY LB	102216	30,037	6,981					
Unidentified Funding	999999					3,467,682		
Total		30,037	6,981			3,467,682		
Work Codes		D	D			D		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
OCITY LB	102216							**37,018**
Unidentified Funding	999999							**3,467,682**
Total								**3,504,700**
Work Codes								

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	0.54	-	-	0.54
PE	$ 29,377	$ -	$ -	$ 29,377
NPE	$ 32,800	$ -	$ -	$ 32,800
Total Impact	$ 62,177	$ -	$ -	$ 62,177

Contact: Afshin Oskoui E-Mail: aoskoui@sandiego.gov Phone: 619-533-3102

Council District: 7 **Community Plan:** Navajo

Description: This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing library is too small to provide adequate library services. It does not have a computer lab and the meeting room, public seating and collection space are inadequate.

Operating Budget Effect: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary design began in Fiscal Year 2004 and design was completed in Fiscal Year 2008. The cost estimate and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: Expenses previously planned for Fiscal Year 2010 have been rescheduled to Fiscal Year 2011 pending identification of funding.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
BENJ	067014	50,000						
CITYGF	630221	50,000						
DIF 12	079506	466,064	134,648					
DONATN SC	067031	1,353						
OCITY LB	102216	33,130						
Unidentified Funding	999999					8,526,582		
Total		600,547	134,648			8,526,582		
Work Codes		D	DL			CDF		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
BENJ	067014							**50,000**
CITYGF	630221							**50,000**
DIF 12	079506							**600,712**
DONATN SC	067031							**1,353**
OCITY LB	102216							**33,130**
Unidentified Funding	999999							**8,526,582**
Total								**9,261,777**
Work Codes								

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	3.23	-	-	3.23
PE	$ 163,670	$ -	$ -	$ 163,670
NPE	$ 375,764	$ -	$ -	$ 375,764
Total Impact	$ 539,434	$ -	$ -	$ 539,434

Contact: Afshin Oskoui E-Mail: aoskoui@sandiego.gov Phone: 619-533-3102

Library

Library

San Diego Main Library 35-082.0

Council District: 2 **Community Plan:** Centre City

Description: This project provides for the design and construction of a new main library of approximately 500,000 square-feet, with approximately 250 underground parking spaces dedicated to library patrons. It will be large enough to accommodate library needs for 20 years and contain expansion space to accommodate growth for another 30 years. The expansion space will be leased as office space until required for library purposes. The lobby will open into a courtyard, which will contain an outdoor cafe, and there will be a 350-seat auditorium adjacent to the lobby. The top floor will house special collections and provide public amenities including an airy reading room, a 400-seat multi-purpose room, an art gallery, a small public meeting room, and a series of open terraces.

Justification: The existing library is too small to provide adequate library and informational services to the region, and cannot support the technological and programmatic needs of the future.

Operating Budget Effect: The operating budget effect has been estimated, but will be refined as the design is further developed. This need will be partially addressed by project-related revenue, which is incorporated in the costs of the project in the amount of $1.8 million in Fiscal Year 2012, the first full year of operation. In Fiscal Year 2012 an additional $5.7 million in operating and maintenance expense is estimated for the over 200,000 square foot size increase from the current Central Library. This includes $1.1 million for 16.94 additional full-time equivelant positions and $4.6 million in non-personnel expense.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2001. Construction is scheduled to begin in Fiscal Year 2010 and to be completed in Fiscal Year 2013, pending receipt of funding.

Summary of Project Changes: The total estimated project cost has increased by $400,000 and funding has been rescheduled to Fiscal Year 2010 in anticipation of private funding being indentified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CAPOTH	302453	2,800,000						
IDF	030248	2,200,000						
OCITY LB	102216	6,617,907						
PRIV FP	999995				83,282,093			
REDEV	098000	4,520,804	39,732,092		25,747,104			
STATE DF	000001		20,000,000					
Total		16,138,711	59,732,092		109,029,197			
Work Codes		D	C		C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CAPOTH	302453							**2,800,000**
IDF	030248							**2,200,000**
OCITY LB	102216							**6,617,907**
PRIV FP	999995							**83,282,093**
REDEV	098000							**70,000,000**
STATE DF	000001							**20,000,000**
Total								**184,900,000**
Work Codes								

Operating Budget Effect				
Fiscal Year	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	16.94	-	-	16.94
PE	$ 1,122,961	$ -	$ -	$ 1,122,961
NPE	$ 4,641,377	$ -	$ -	$ 4,641,377
Total Impact	$ 5,764,338	$ -	$ -	$ 5,764,338

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Library

Library
San Ysidro Branch Library 35-093.0
Council District: 8 **Community Plan:** San Ysidro

Description: This project provides for a 15,000 square-foot facility to serve the San Ysidro Community. Discussions are currently underway with the Redevelopment Agency of the City of San Diego to build the new library as part of a redevelopment project currently planned along San Ysidro Boulevard.

Justification: The existing library, built in 1924 and remodeled in 1983, is only 4,089 square feet. It contains no meeting rooms or computer lab, no on-site parking, and no separation of the children's area and quiet study areas.

Operating Budget Effect: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The preliminary study, including siting a new library, is scheduled to be completed in Fiscal Year 2009. The estimated cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: Expenses previously planned for Fiscal Year 2010 have been rescheduled to Fiscal Year 2011, pending identification of funding.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
DIF 20	079518	177,614	138,386					
REDEV	098000				1,629,100			
Unidentified Funding	999999					12,740,900		
Total		177,614	138,386		1,629,100	12,740,900		
Work Codes		D	D		CF	CF		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
DIF 20	079518							**316,000**
REDEV	098000							**1,629,100**
Unidentified Funding	999999							**12,740,900**
Total								**14,686,000**
Work Codes								

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	4.02	-	-	4.02
PE	$ 177,346	$ -	$ -	$ 177,346
NPE	$ 355,099	$ -	$ -	$ 355,099
Total Impact	$ 532,445	$ -	$ -	$ 532,445

Contact: Afshin Oskoui E-Mail: aoskoui@sandiego.gov Phone: 619-533-3102

Council District: 5 **Community Plan:** Scripps Miramar Ranch

Description: This project provides for an expansion of the Scripps Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The current facility is fully occupied and the current parking lot does not have the capacity to serve the needs of the community.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Some preliminary inquiries were made of available properties in Fiscal Year 2004. The estimated cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: Expenses previously planned for Fiscal Year 2010 have been rescheduled to Fiscal Year 2011, pending identification of funding.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
OCITY LB	102216	21,797	13,803					
Unidentified Funding	999999					1,090,400		
Total		21,797	13,803			1,090,400		
Work Codes		D	D			CD		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
OCITY LB	102216							**35,600**
Unidentified Funding	999999							**1,090,400**
Total								**1,126,000**
Work Codes								

Contact: Afshin Oskoui E-Mail: aoskoui@sandiego.gov Phone: 619-533-3102

Library
Library
Skyline Hills Branch Library 35-107.0
Council District: 4 **Community Plan:** Skyline/Paradise Hills

Description: This project provides for a 15,000 square-foot library expansion to the existing facility located at 480 South Meadowbrook Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility is too small to provide adequate library services to the community. There are no meeting room facilities or computer lab, and limited collection space and patron seating.

Operating Budget Effect: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Land acquisition was completed in Fiscal Year 2004. Schematic design is in progress. The estimated cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: Expenses previously planned for Fiscal Year 2010 have been rescheduled to Fiscal Year 2011, pending indentification of funding.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
DIF 23	079509	545,000						
OCITY LB	102216	3,035,485	173,767					
OTHER F5	038030		1,000,000					
PRIV FP	999995		750,000			2,750,000		
Unidentified Funding	999999					3,364,748		
Total		3,580,485	1,923,767			6,114,748		
Work Codes		DLM	CD			CDF		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
DIF 23	079509							**545,000**
OCITY LB	102216							**3,209,252**
OTHER F5	038030							**1,000,000**
PRIV FP	999995							**3,500,000**
Unidentified Funding	999999							**3,364,748**
Total								**11,619,000**
Work Codes								

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	4.19	-	-	4.19
PE	$ 277,051	$ -	$ -	$ 277,051
NPE	$ 336,936	$ -	$ -	$ 336,936
Total Impact	$ 613,987	$ -	$ -	$ 613,987

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CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
35-102.0	**Balboa Branch Library (Clairemont Mesa)**	**$ -**	**$ 6,955,093**
	This project provides for a new 15,000 square-foot branch library on the current site to replace the existing facility at 4255 Mount Abernathy. The total estimated project cost of $7.3 million includes an unfunded amount of $7.0 million.		
35-111.0	**Carmel Mountain Ranch Branch Library**	**$ 151,372**	**$ 2,069,628**
	This project would provide for a 2,000 square-foot expansion of the existing branch library located at 12095 World Trade Drive to better serve the Carmel Mountain Ranch community. This project is part of the 21st Century Library System/Library Department Facility Improvements Program. The total estimated project cost of $2.2 million is entirely unfunded. The cost estimate and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.		
35-065.0	**Kensington-Normal Heights Library**	**$ -**	**$ 2,471,530**
	This project provides for a 2,000 square-foot expansion of the existing building at 4121 Adams Avenue. The total estimated project cost of $2.5 million includes an unfunded amount of nearly $2.5 million.		
35-103.0	**Linda Vista Branch Library**	**$ -**	**$ 2,275,000**
	This project would expand the existing 10,000 square-foot facility located at 2160 Ulric Street by 5,000 square feet, adding a computer lab and additional patron and collection space. The total estimated project cost of $2.3 million is entirely unfunded. The cost estimate was developed in Fiscal Year 2003 and will be revised when funding is identified.		
35-096.0	**Mission Hills Branch Library**	**$ -**	**$ 6,955,500**
	This project provides for a 15,000 square-foot library at a site adjacent to the Florence Elementary School to better serve the Mission Hills and Hillcrest neighborhoods. The total estimated project cost of $9.9 million includes an unfunded amount of $7.0 million.		
35-104.0	**North Park Branch Library**	**$ -**	**$ 13,563,291**
	This project provides for a new 25,000 square-foot library at an unspecified site to replace the existing facility at 3795 31st Street. The total estimated project cost of $14.1 million includes an unfunded amount of $13.6 million.		
35-100.0	**Ocean Beach Branch Library**	**$ -**	**$ 7,864,860**
	This project provides for a 15,000 square-foot library using the current site and adjacent property to serve the Ocean Beach community. The total estimated project cost of $10.1 million includes an unfunded amount of $7.9 million.		
35-236.0	**Pacific Highlands Ranch Library**	**$ -**	**$ 5,213,168**
	This project will provide for an 18,000 square-foot branch library on a three-acre site in Pacific Highlands Ranch to serve the Pacific Highlands Ranch, Torrey Highlands, Black Mountain Ranch, and Del Mar Mesa communities. The project is scheduled to begin in Fiscal Year 2013. The total estimated project cost of $18.0 million includes an unfunded amount of $5.2 million.		
35-106.0	**Paradise Hills Branch Library**	**$ -**	**$ 8,866,448**

Unfunded Needs List

Library			Library
CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
	This project provides for a new 15,000 square-foot library at an unspecified site to replace the existing facility located at 5922 Rancho Hills Drive. The total estimated project cost of $8.9 million includes an unfunded amount of nearly $8.9 million.		
35-114.0	**Rancho Bernardo Library**	**$ -**	**$ 3,467,682**
	This project provides for a 2,500 square-foot expansion to the existing branch library at 17110 Bernardo Center Drive. The total estimated project cost of $3.5 million includes an unfunded amount of nearly $3.5 million.		
35-088.0	**San Carlos Branch Library Expansion**	**$ -**	**$ 8,526,582**
	This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. The total estimated project cost of $9.3 million includes an unfunded amount of $8.5 million.		
35-093.0	**San Ysidro Branch Library**	**$ -**	**$ 12,740,900**
	This project provides for a 15,000 square-foot facility to serve the San Ysidro Community. The total estimated project cost of $14.7 million includes an unfunded amount of $12.7 million.		
35-112.0	**Scripps Ranch Branch Library**	**$ -**	**$ 1,090,400**
	This project provides for an expansion of the Scripps Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. The total estimated project cost of $1.1 million includes an unfunded amount of nearly $1.1 million.		
35-107.0	**Skyline Hills Branch Library**	**$ -**	**$ 3,364,748**
	This project provides for a 15,000 square-foot library expansion to the existing facility located at 480 South Meadowbrook Drive. The total estimated project cost of $11.6 million includes an unfunded amount of $3.4 million.		
35-113.0	**South University Community Branch Library**	**$ 5,972,000**	**$ -**
	This project would provide for a 5,000 square-foot expansion of the existing facility at 4155 Governor Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program. The total estimated project cost of $6.0 million is entirely unfunded. The cost estimate was developed in Fiscal Year 2003 and will be revised when funding is indentified.		
35-108.0	**Tierrasanta Branch Library**	**$ -**	**$ 4,382,000**
	This project will provide for a 6,234 square-foot expansion to the existing branch library at 4985 La Cuenta Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program. The total estimated project cost of $4.4 million is entirely unfunded. The cost estimate was developed in Fiscal Year 2003 and will be revised when funding is identified.		
	Library Subtotal	**$ 6,123,372**	**$ 89,806,830**
	Library Total	**$ 6,123,372**	**$ 89,806,830**

Annual Allocation - Clean Water Program Pooled Contingencies 46-502.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for Capital Improvements Program (CIP) contingency needs for Metropolitan Sewer projects.

Justification: This project will provide better CIP budget control. Project contingency needs (except annual allocation projects) will be met by this annual allocation.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Pooled contingencies are used on an as needed basis.

Summary of Project Changes: The annual project cost decreased in the Sewer Expansion funding by $444,169 due to revised requirements.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-E	041509			136,225	302,069	556,333	496,430	13,287
Total				136,225	302,069	556,333	496,430	13,287
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-E	041509	547,007	776,821	1,444,236	645,596	558,607	278,116	**136,225**
Total		547,007	776,821	1,444,236	645,596	558,607	278,116	**136,225**
Work Codes								

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Metropolitan Wastewater

Sewer - Metropolitan
Annual Allocation - Metro Biosolids Center 42-913.0
Council District: 7 **Community Plan:** No Community Planning Area

Description: This annual allocation provides for minor renovation or replacement of facilities at the Metro Biosolids Center treatment plant and associated facilities.

Justification: The Metro Biosolids Center became operational in 1999. Since the start-up period, several projects will be required within this facility to enhance or maintain operation. This annual allocation will be considered an enhancement to the facility and does not include operation and maintenance.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be scheduled each year on a priority basis.

Summary of Project Changes: The annual project cost increased in the Sewer Expansion funding by $25,958 due to revised requirements.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-E	041509			674,918	674,918	674,918	674,918	674,918
Total				674,918	674,918	674,918	674,918	674,918
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-E	041509	674,918	674,918	674,918	674,918	674,918	674,918	**674,918**
Total		674,918	674,918	674,918	674,918	674,918	674,918	**674,918**
Work Codes								

Contact: Pete Wong E-Mail: PWong@sandiego.gov Phone: 858-292-6475

Council District: 6 **Community Plan:** Kearny Mesa

Description: This annual allocation provides for minor renovations or upgrades to the Metropolitan Operations Center (MOC) facilities.

Justification: This annual allocation provides for renovation/upgrades to the various facilities that comprise the MOC. The MOC facilities are used to house Metropolitan Wastewater Department (MWWD) employees, as well as warehouse/storage space for MWWD assets and vehicles.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-R	041509			129,075	129,075	129,075	129,075	129,075
Total				129,075	129,075	129,075	129,075	129,075
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-R	041509	129,075	129,075	129,075	129,075	129,075	129,075	**129,075**
Total		129,075	129,075	129,075	129,075	129,075	129,075	**129,075**
Work Codes								

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Metropolitan Wastewater

Sewer - Metropolitan

Annual Allocation - Metropolitan Sewer Pooled Contingencies 46-501.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for Capital Improvements Program (CIP) project pooled contingency needs for Metropolitan Sewer Fund projects.

Justification: This project will provide better CIP budget control. Project contingency needs (except annual allocation projects) will be met by this annual allocation.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Pooled contingencies are used on an as needed basis.

Summary of Project Changes: This project is newly published for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-E	041508			81,095	424,784	424,784	227,839	
Total				81,095	424,784	424,784	227,839	
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-E	041508							**81,095**
Total								**81,095**
Work Codes								

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Annual Allocation - Metropolitan System Pump Stations 41-926.0

Council District: 2, 8

Community Plan: Midway/Pacific Highway Corridor, Barrio Logan

Description: This annual allocation provides for comprehensive upgrades, design modifications, and major renovations or replacement of major equipment, such as pumps, valves, tanks, controls, odor control systems, etc. at Metropolitan System Pump Stations. The allocation also provides for the addition of an office/shop/storage building.

Justification: These improvements will allow the pump stations to be run more efficiently and increase the reliability of the Metropolitan Wastewater System.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Midway/Pacific Highway Corridor and Barrio Logan Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: The annual project cost increased in the Sewer Expansion and Replacement funding by $6.2 million due to revised requirements including upgrades and replacements.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-E	041509			650,000	32,448	32,448	32,448	32,448
SEWER-R	041509			5,850,000	292,032	292,032	292,032	292,032
Total				6,500,000	324,480	324,480	324,480	324,480
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-E	041509	32,448	32,448	32,448	32,448	167,648	264,992	**650,000**
SEWER-R	041509	292,032	292,032	292,032	292,032	1,508,832	2,384,928	**5,850,000**
Total		324,480	324,480	324,480	324,480	1,676,480	2,649,920	**6,500,000**
Work Codes								

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Metropolitan Wastewater

Sewer - Metropolitan

Annual Allocation - North City Water Reclamation Plant 42-926.0

Council District: 1 **Community Plan:** University

Description: This annual allocation provides for minor renovation or replacement of facilities at the North City Water Reclamation Plant (NCWRP) and associated facilities.

Justification: The NCWRP became operational in mid-1997. Since the start-up period, several projects will be required within this facility to enhance or maintain operation.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-E	041509			473,741	351,520	190,362		
Unidentified Funding	999999							
Total				473,741	351,520	190,362		
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-E	041509		86,528					**473,741**
Unidentified Funding	999999	200,000		200,000	200,000	200,000	200,000	
Total		200,000	86,528	200,000	200,000	200,000	200,000	**473,741**
Work Codes								

Contact: Pete Wong E-Mail: PWong@sandiego.gov Phone: 858-292-6475

Annual Allocation - Point Loma Treatment Plant/Related Facilities 46-119.0

Council District: 2 **Community Plan:** Peninsula

Description: This annual allocation provides for minor renovation or replacement of facilities at the Point Loma treatment plant, pump stations, and associated facilities.

Justification: Various facilities require replacement due to increasing wastewater flows and higher required levels of treatment.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-R	041508			772,335	772,335	772,335	1,103,336	1,103,336
Total				772,335	772,335	772,335	1,103,336	1,103,336
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-R	041508	1,103,336	1,103,336	1,324,003	1,324,003	1,324,003	1,324,003	**772,335**
Total		1,103,336	1,103,336	1,324,003	1,324,003	1,324,003	1,324,003	**772,335**
Work Codes								

Contact: Pete Wong E-Mail: PWong@sandiego.gov Phone: 858-292-6475

Metropolitan Wastewater

Sewer - Metropolitan

Annual Allocation - South Bay Water Reclamation Plant 45-932.0

Council District: 8 **Community Plan:** Tia Juana River Valley

Description: This annual allocation provides for minor renovation or replacement of facilities at the South Bay Water Reclamation Plant, pump station, and associated facilities.

Justification: Various facilities require replacement or modification due to changing and improved technology.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Tia Juana River Valley Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-R	041509			168,730	168,730	224,973	224,973	224,973
Total				168,730	168,730	224,973	224,973	224,973
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-R	041509	224,973	281,216	281,216	281,216	281,216	337,459	**168,730**
Total		224,973	281,216	281,216	281,216	281,216	337,459	**168,730**
Work Codes								

Contact: Pete Wong E-Mail: PWong@sandiego.gov Phone: 858-292-6475

Council District: Citywide **Community Plan:** No Community Planning Area

Description: This project provides an emergency reserve for Metropolitan Wastewater Department capital improvement projects.

Justification: This reserve is required to comply with the stipulation from Bond Counsel.

Operating Budget Effect: None.

Relationship to General and Community Plans: None.

Scheduling: The reserve will be used on an as-needed basis, in conformance with Bond Counsel requirements.

Summary of Project Changes: No significant change has been made to this reserve for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-E	041509		3,227,000					
SEWER-R	041509		1,773,000					
Total			5,000,000					
Work Codes			C					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-E	041509							**3,227,000**
SEWER-R	041509							**1,773,000**
Total								**5,000,000**
Work Codes								

Contact: Darlene Morrow-Truver E-Mail: DMtruver@sandiego.gov Phone: 858-292-6384

Metropolitan Wastewater

Sewer - Metropolitan

Environmental Monitoring and Technical Services Lab Esplanade and Stream Line 45-965.0

Council District: 2 **Community Plan:** Peninsula

Description: This project provides for design and construction of an esplanade (park) within an approximately 1.25 acre parcel located between the existing Metropolitan Wastewater Department laboratory and adjacent boat channel as well as under-grounding approximately 600 feet of an above ground stream line situated along the boat channel.

Justification: A new 40,000 square foot ocean monitoring laboratory was recently constructed and is now in operation. As a condition of our use of the site, MWWD is required to fund a portion of the esplanade improvements along our frontage. Also, to gain future unobstructed access to the boat channel, the existing stream line must be undergrounded.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2006 and is scheduled be completed in Fiscal Year 2011. Land acquisition is scheduled to be completed in Fiscal Year 2008. Construction began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-E	041509	2,434,253						
Total		2,434,253						
Work Codes		CDL						

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-E	041509							**2,434,253**
Total								**2,434,253**
Work Codes								

Contact: Mike Elling E-Mail: MElling@sandiego.gov Phone: 858-292-6477

Council District: None **Community Plan:** No Community Planning Area

Description: This project provides for two additional biosolid storage silos (numbers 9 and 10).

Justification: When a silo is out of service, silo storage capacity is frequently exceeded. In order to accommodate such events and to restore adequate silo capacity, it is essential to build two more storage silos.

Operating Budget Effect: Design will be completed at the end of Fiscal Year 2009. This project is estimated to go before City Council in October of Fiscal Year 2009 for design. Notice to Proceed (NTP) is scheduled for December. The cost is estimated at $850,000.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2010 and be completed in Fiscal Year 2012.

Summary of Project Changes: The total estimated project cost increased in the Sewer Expansion funding by $283,962 due to an increase for inflation. The project scheduled has been pushed out a year with completion now scheduled in Fiscal Year 2012.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-E	041509	1,657,760			3,736,712	2,928,756	717,534	
Total		1,657,760			3,736,712	2,928,756	717,534	
Work Codes		D			CD	CD	CD	

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-E	041509							**9,040,762**
Total								**9,040,762**
Work Codes								

Contact: Pete Wong E-Mail: PWong@sandiego.gov Phone: 858-292-6475

Metropolitan Wastewater

Sewer - Metropolitan
MBC Centrate Collection Upgrades 45-982.0
Council District: 7 **Community Plan:** No Community Planning Area

Description: This project provides for converting the existing foul air ducting into dual-use headers for centrate and foul air collection and will increase the size of the existing centrate collection headers.

Justification: This project replaces the foul air header ducts at the centrifuges to a material that will handle both centrate and foul air. These improvements will provide a bypass pipeline for the centrate flow during additional improvements. The additional improvements will upgrade the undersized centrate collection headers for future larger centrate flows and prevent on-going centrate backups into the foul-air duct headers and damage to the centrifuges.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: This Design-build project is scheduled for Fiscal Year 2009. Construction is scheduled to begin in Fiscal Year 2009 and be completed in Fiscal Year 2010.

Summary of Project Changes: The total estimated project cost increased in the Sewer Expansion and Replacement funding by $64,895 due to an increase in inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-E	041509	266,100		843,647				
SEWER-R	041509	266,100		843,648				
Total		532,200		1,687,295				
Work Codes		CD		CD				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-E	041509							**1,109,747**
SEWER-R	041509							**1,109,748**
Total								**2,219,495**
Work Codes								

Contact: Pete Wong E-Mail: PWong@sandiego.gov Phone: 858-292-6475

MBC Dewatering Centrifuges Replacement 45-983.0

Council District: 7 **Community Plan:** No Community Planning Area

Description: This project provides for the replacement of four existing dewatering centrifuges with four larger capacity units to handle larger future biosolids flows.

Justification: This project will increase the production capacity of the dewatering centrifuges to accommodate plant shutdowns for maintenance and construction, to accommodate future flows, and to address diverse types of constraining operational factors that limit current capacity. To achieve the required capacity, the existing dewatering centrifuge units must be replaced with larger units.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled to begin in Fiscal Year 2009 and be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2011 and be completed in Fiscal Year 2014.

Summary of Project Changes: This is a newly published project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-E	041509			63,598	106,862	687,465	579,305	224,540
SEWER-R	041509			95,397	160,293	1,031,197	868,958	336,811
Total				158,995	267,155	1,718,662	1,448,263	561,351
Work Codes				D	D	CD	CD	CD

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-E	041509	137,580						**1,799,350**
SEWER-R	041509	206,369						**2,699,025**
Total		343,949						**4,498,375**
Work Codes		CD						

Contact: Pete Wong E-Mail: PWong@sandiego.gov Phone: 858-292-6475

Metropolitan Wastewater

Sewer - Metropolitan
MBC Odor Control Facility Upgrades 45-989.0
Council District: 7 **Community Plan:** No Community Planning Area

Description: This project provides for upgrading the odor control yystem fans and ducting to reduce system headlosses and improve overall foul air collection efficiency at the various process areas. Access platforms will also be installed at monitoring instruments and damper locations.

Justification: Several areas at the Metro Biosolids Center (MBC) have been identified to cause significant odor problems due to foul air collection deficiencies because of insufficient fan capacity and high headlosses, including poorly located foul air collection registers. Installing access platforms at the monitoring instruments and air volume control dampers will provide safe and timely access for operation and maintenance needs.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2012. Construction is scheduled in Fiscal Year 2012. The delay in design and construction is due to the completion of other high priority projects.

Summary of Project Changes: The total estimated project cost increased in the Sewer Expansion and Replacement funding by $152,506 due to a increase for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-E	041509	865,608					2,379,088	
SEWER-R	041509	577,072					1,586,058	
Total		1,442,680					3,965,146	
Work Codes		D					CD	

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-E	041509							**3,244,696**
SEWER-R	041509							**2,163,130**
Total								**5,407,826**
Work Codes								

Contact: Pete Wong E-Mail: PWong@sandiego.gov Phone: 858-292-6475

Council District: 7 **Community Plan:** No Community Planning Area

Description: This project provides for the addition of two standby centrifuge feed pumps and two standby polymer feed pumps. One set (consisting of a sludge pump and a polymer pump) will be dedicated to each of the two sets of 4-unit dewatering centrifuges to provide the true standby redundancy capability that was intended by the initial design.

Justification: Due to the high frequency of repairs and maintenance on these centrifuges, the standby centifuge set is called to duty for significant amounts of time. During these times the sludge and chemical feed pumps are no longer available. Therefore, the failure of a sludge or polymer feed pump in a normal duty set gravely hampers biosolids production.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2010 and be completed in Fiscal Year 2011. The delay in construction is due to priority scheduling for the MBC Centrate Collection Upgrades project (45-982.0).

Summary of Project Changes: The total estimated project cost increased in the Sewer Expansion funding by $50,503 due to an increase for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-E	041509	354,120			1,071,325	241,738		
Total		354,120			1,071,325	241,738		
Work Codes		D			CD	CD		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-E	041509							**1,667,183**
Total								**1,667,183**
Work Codes								

Contact: Pete Wong E-Mail: PWong@sandiego.gov Phone: 858-292-6475

Metropolitan Wastewater

Sewer - Metropolitan

Metro Facilities Control System Upgrade 45-966.0

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for replacement and upgrade of existing control systems at various Metropolitan Wastewater treatment and pump station facilities. These include the Metro Biosolids Center, North City Water Reclamation Plant, Point Loma Treatment Plant, and South Bay Water Reclamation Plant.

Justification: This project is needed to provide replacement of existing control systems at various facilities. The existing control systems are microprocessor/computer-based. The life cycle of these systems is seven to ten years. The control systems at these facilities entered the life cycle replacement phase in Fiscal Year 2007. Replacement will also provide an upgrade in technology. The change in technology will provide the facilities with greater control system capabilities and are essential for future facility expansion.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction began in Fiscal Year 2007 and are scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: The total estimated project cost increased in the Sewer Expansion and Replacement funding by $284,174 due to inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-E	041509	848,464		345,961	532,235			
SEWER-R	041509	4,807,962		1,960,446	3,015,997			
Total		5,656,426		2,306,407	3,548,232			
Work Codes		CD		CD	CD			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-E	041509		138,593	91,483				**1,956,736**
SEWER-R	041509		785,362	518,405				**11,088,172**
Total			923,955	609,888				**13,044,908**
Work Codes			CD	CD				

Contact: Pete Wong E-Mail: PWong@sandiego.gov Phone: 858-292-6475

Council District: 1 **Community Plan:** University

Description: This project provides for the upgrade of the electro dialysis reversal (EDR) equipment at the North City Water Reclamation Plant including piping, pumps and a chemical feed system.

Justification: The EDR was constructed to be a temporary facility with no enclosure. As a result, the EDR's cartridge filters, pumps, piping, and other associated equipment are currently open to the environment and are prone to ultraviolet light attack and a high salinity environment.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is consistent with the Univeristy Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction are scheduled to begin in Fiscal Year 2009 and be completed in Fiscal Year 2011.

Summary of Project Changes: This project is new for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-E	041509			476,513	479,299	479,299		
Total				476,513	479,299	479,299		
Work Codes				CD	CD	CD		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-E	041509							**1,435,111**
Total								**1,435,111**
Work Codes								

Contact: Pete Wong E-Mail: PWong@sandiego.gov Phone: 858-292-6475

Metropolitan Wastewater

Sewer - Metropolitan
NCWRP Sludge Pump Station Upgrade 41-942.0
Council District: 1 **Community Plan:** University

Description: This project provides for correction of a vibration problem at the North City Water Reclamation Plant (NCWRP) Sludge Pump Station.

Justification: Excessive vibration of the pump and flywheel contribute to wear and tear of equipment. The vibration also generates tremendous heat. The excessive vibration and heat can cause premature failure of equipment, impact operational efficiency and have structural impacts at the facility.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2009 and be completed in Fiscal Year 2011.

Summary of Project Changes: The total estimated project cost increased in the Sewer Replacement funding by $16,641 due to inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-R	041509	20,800		216,320	108,160	108,160		
Total		20,800		216,320	108,160	108,160		
Work Codes		D		CD	CD	CD		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-R	041509							**453,440**
Total								**453,440**
Work Codes								

Contact: Pete Wong E-Mail: PWong@sandiego.gov Phone: 858-292-6475

Council District: 2 **Community Plan:** Peninsula

Description: This project provides for upgrading the existing grit removal process at the Point Loma Wastewater Treatment Plant. The revised project scope includes grit agitation blowers enclosed in a sound dampening facility and the associated air piping.

Justification: The Point Loma Wastewater Treatment Plant has six aerated grit removal tanks. Grit removal from influent flows was found to be more efficient when the two south grit tanks were not used. The plant is not achieving desirable grit removal because the existing grit processing equipment is unable to extract fine sand or silt. The grit accumulated downstream of the grit tanks reduces the efficiency of processing equipment and minimizes the biosolid treatment in the digesters.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2001 and is scheduled to be completed in Fiscal Year 2012. Construction began in Fiscal Year 2006 and is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: The total estimated project cost increased in the Sewer Replacement funding by $738,681 due to inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-R	041508	5,035,022		3,204,342	13,383,466	13,383,466	7,524,751	
Total		5,035,022		3,204,342	13,383,466	13,383,466	7,524,751	
Work Codes		CD		CD	CD	CD	CD	

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-R	041508							**42,531,047**
Total								**42,531,047**
Work Codes								

Contact: Pete Wong E-Mail: PWong@sandiego.gov Phone: 858-292-6475

Metropolitan Wastewater

Sewer - Metropolitan

Point Loma - South Access Road Protection Project 45-960.0

Council District: 2 **Community Plan:** Peninsula

Description: This project provides for continued access to the Point Loma Wastewater Treatment Plant and investigates, and may implement, options to mitigate erosion at two sea coves adjacent to the plant's access road.

Justification: The treatment plant has only one access road as granted by the federal government and this project is needed to ensure continued access.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase I design began in Fiscal Year 2002 and was completed in Fiscal Year 2007. Phase II design is scheduled to begin in Fiscal Year 2018 and be completed in Fiscal Year 2019. Land acquisition is scheduled in Fiscal Year 2019. Construction is scheduled to begin in Fiscal Year 2018 and be completed in Fiscal Year 2020.

Summary of Project Changes: The total estimated project cost increased in the Sewer Replacement funding by $3,232,070 due to an increase for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-R	041509	351,698						
Total		351,698						
Work Codes		D						

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-R	041509					371,079	3,217,798	**3,940,575**
Total						371,079	3,217,798	**3,940,575**
Work Codes						CD	CDL	

Contact: Pete Wong E-Mail: PWong@sandiego.gov Phone: 858-292-6475

Pump Station 2 Onsite Standby Power 45-915.0

Council District: 2 **Community Plan:** Midway/Pacific Highway Corridor

Description: This project provides for the replacement of two of the existing on-site substation transformers to 10 million volt-amp (MVA) capacity and replacement of existing two engine pumps with two 3-megawatt engine generators. This will provide the station with four 50 percent utility feeds to comply with Environmental Protection Agency (EPA) power requirements.

Justification: The current utility power system does not meet the required EPA power requirements. Two of the existing utility feeds are only rated at 5 MVA with the third rated at 10 MVA. All feeds are limited to two pumps, except during emergency conditions, which provide less than 50 percent of the possible demand. By upgrading the two 5 MVA feeds to 10 MVA and installing a fourth 10 MVA feed, the station will have four 50 percent feeds which will comply with the EPA required two 100 percent feeds. This will also enhance station reliability by allowing any pump to be powered by the engine generators instead of pumps #4 and #5 as currently configured.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Midway/Pacific Highway Corridor Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2010. Land acquisition was completed in Fiscal Year 2008. Construction began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: The total estimated project cost decreased in the Sewer Expansion funding by $22,010. In addition, project completion has been rescheduled from Fiscal Year 2009 to Fiscal Year 2011.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-E	041509	4,551,481				4,441,000		
Total		4,551,481				4,441,000		
Work Codes		CDL				C		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-E	041509							**8,992,481**
Total								**8,992,481**
Work Codes								

Contact: Pete Wong E-Mail: PWong@sandiego.gov Phone: 858-292-6475

Metropolitan Wastewater

Sewer - Metropolitan

SBWRP Demineralization Facility Phases 1&2 42-930.0

Council District: 8 **Community Plan:** Tia Juana River Valley

Description: This project provides for demineralization of reclaimed water. Phase I will construct a demineralization facility to provide 7.5 million gallons a day (mgd) of reclaimed water for conveyance to the users. Phase II will expand the facility to provide 15 mgd of reclaimed water.

Justification: The majority of reclaimed water is used for irrigation. Too high a level of total dissolved solids (TDS) in the reclaimed water can affect agronomic conditions. Demineralization will reduce the level of TDS in the reclaimed water.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Tia Juana River Valley Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase I design began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2011. Phase I construction is scheduled to begin in Fiscal Year 2011 and be completed in Fiscal Year 2012. Phase II design is scheduled to begin in Fiscal Year 2013 and be completed in Fiscal Year 2016. Phase II construction is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2016.

Summary of Project Changes: The total estimated project cost increased in the Sewer Expansion funding by $1.0 million due to inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-E	041509	114,400		508,439	1,079,869	8,042,778	5,736,806	753,658
Total		114,400		508,439	1,079,869	8,042,778	5,736,806	753,658
Work Codes		D		D	D	CD	C	D

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-E	041509	877,393	3,937,024	5,118,132				**26,168,499**
Total		877,393	3,937,024	5,118,132				**26,168,499**
Work Codes		D	CD	CD				

Contact: Pete Wong E-Mail: PWong@sandiego.gov Phone: 858-292-6475

Council District: 8 **Community Plan:** Barrio Logan, Centre City

Description: This project provides for the rehabilitation of existing sections of the South Metro Interceptor (SMI) that have been discovered and scoped as part of the South Metro Downtown Tunnel Rehabilitation project. The sections of the SMI to be repaired include force main and gravity sections between Pump Station #1 and Pump Station #2.

Justification: Sections of the South Metro Interceptor have deteriorated significantly due to the corrosive effects of sewer gases over 40 years.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan and Centre City Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2014. Construction is scheduled in Fiscal Year 2014.

Summary of Project Changes: The total estimated project cost increased in the Sewer Replacement funding by $342,615 due to inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-R	041509	157,506						176,265
Total		157,506						176,265
Work Codes		D						D

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-R	041509	8,731,730						**9,065,501**
Total		8,731,730						**9,065,501**
Work Codes		CD						

Contact: Craig Whittemore E-Mail: CWhittemore@sandiego.gov Phone: 858-292-6471

Metropolitan Wastewater

Sewer - Metropolitan

Wet Weather Storage Facility - Phase 1 45-940.0

Council District: 1, 2 **Community Plan:** Citywide

Description: This project provides a seven million gallon storage facility to intercept peak wet-weather flows generated in the Metropolitan Sewage System, including live stream discharge.

Justification: The facility will reduce the risk of potential wet weather overflows, which may be caused by the capacity limitation of the existing collection system during rainfall events.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: A feasibility study was conducted and completed in Fiscal Year 2000. Predesign was completed in Fiscal Year 2001. Construction is scheduled to begin in Fiscal Year 2012 for live stream discharge. Additional construction for a seven million gallon storage facility is scheduled to begin in Fiscal Year 2014 and be completed in Fiscal Year 2019.

Summary of Project Changes: The total estimated project cost increased in the Sewer Expansion funding by $4,753,071 due to inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-E	041509	2,710,860			269,967	400,000	4,384,641	62,210
Total		2,710,860			269,967	400,000	4,384,641	62,210
Work Codes		CDL			C	C	D	D

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-E	041509	3,982,508	13,666,436	35,542,252	18,445,606	9,159,312	1,433,154	**90,056,946**
Total		3,982,508	13,666,436	35,542,252	18,445,606	9,159,312	1,433,154	**90,056,946**
Work Codes		C	C	C	C	C	C	

Contact: Guann Hwang E-Mail: GHwang@sandiego.gov Phone: 858-292-6476

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for the accelerated construction of the Municipal Sewer System.

Justification: This annual allocation provides for the replacement of sewer mains that are in imminent danger of failing.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost increased in the Sewer Replacement funding by $8,653 due to revised requirements.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-R	041506			224,973	1,442,308			
Total				224,973	1,442,308			
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-R	041506							**224,973**
Total								**224,973**
Work Codes								

Contact: Criag Whittemore E-Mail: CWhittemore@sandiego.gov Phone: 858-292-6471

Metropolitan Wastewater

Sewer - Municipal
Annual Allocation - CIP Contingencies 46-193.0
Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for Capital Improvements Program (CIP) contingency needs for Municipal Sewer projects.

Justification: This project will provide better CIP budget control. Project contingency needs (except annual allocation projects) will be met by this annual allocation.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Pooled contingencies are used on an as needed basis.

Summary of Project Changes: The annual project cost decreased in the Sewer Expansion and Sewer Replacement funding by $1.5 million due to revised requirements.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-E	041506			137,613	385,115	201,748	142,417	
SEWER-R	041506			321,096	898,603	470,746	332,306	
Total				458,709	1,283,718	672,494	474,723	
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-E	041506							**137,613**
SEWER-R	041506							**321,096**
Total								**458,709**
Work Codes								

Contact: Ann Sasaki E-Mail: ASasaki@sandiego.gov Phone: 858-292-6469

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for the City's share of costs to upgrade sewers at new developments at various locations within the City.

Justification: This annual allocation provides for the upgrading of sewers that are required of new developments in which the City of San Diego will share in financing, design and construction. The City funds the cost related to existing conditions and the developer pays for upgrades to capacity to accommodate their flows.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost increased in the Sewer Replacement funding by $21,632 due to revised requirements.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-R	041506			562,432	562,432	562,432	562,432	562,432
Unidentified Funding	999999							
Total				562,432	562,432	562,432	562,432	562,432
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-R	041506	562,432	562,432	562,432	562,432			**562,432**
Unidentified Funding	999999					562,432	562,432	
Total		562,432	562,432	562,432	562,432	562,432	562,432	**562,432**
Work Codes								

Contact: Criag Whittemore E-Mail: CWhittemore@sandiego.gov Phone: 858-292-6471

Metropolitan Wastewater

Sewer - Municipal

Annual Allocation - MWWD Trunk Sewers 40-933.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for the replacement of trunk sewers and sewer mains at various locations, including canyons, within the City.

Justification: This annual allocation provides for the upgrading of trunk sewers, which are approaching maximum capacity, to improve the level of service to the residents of San Diego and to comply with regulatory agencies by reducing the impact of sewer spills.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost increased in the Sewer Replacement funding by $129,792 due to inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-R	041506			3,374,592	3,374,592	3,318,349	3,374,630	2,719,066
Total				3,374,592	3,374,592	3,318,349	3,374,630	2,719,066
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-R	041506	5,741,637	2,415,477	2,331,561	3,002,405	3,002,405	3,002,405	**3,374,592**
Total		5,741,637	2,415,477	2,331,561	3,002,405	3,002,405	3,002,405	**3,374,592**
Work Codes								

Contact: Craig Whittemore E-Mail: CWhittemore@sandiego.gov Phone: 858-292-6471

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for the rehabilitation and repair of sewers and manholes at various locations within the City.

Justification: This annual allocation provides for the extension of the useful life of sewers and manholes, improvements in the level of service to the residents of San Diego, and compliance with regulatory agencies' standards by reducing the impact of sewer spills.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost increased in the Sewer Replacement funding by $1.2 million due to revised requirements.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-R	041506			31,496,192	22,497,280	22,497,280	22,497,280	22,497,280
Total				31,496,192	22,497,280	22,497,280	22,497,280	22,497,280
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-R	041506	13,498,368	13,498,368	13,498,368	13,498,368	13,498,368	13,498,368	**31,496,192**
Total		13,498,368	13,498,368	13,498,368	13,498,368	13,498,368	13,498,368	**31,496,192**
Work Codes								

Contact: Craig Whittemore E-Mail: CWhittemore@sandiego.gov Phone: 858-292-6471

Metropolitan Wastewater

Sewer - Municipal

Annual Allocation - Pump Stations 64, 65, Penasquitos and East Mission Gorge 41-927.0

Council District: 1, 7 **Community Plan:** Mission Trails Regional Park, Navajo, University

Description: This annual allocation provides for the comprehensive upgrades, design modifications, and major renovations or replacement of major equipment, such as pumps, valves, tanks, controls, and odor control systems at the pump stations.

Justification: These improvements will allow the pump stations to run more efficiently and increase the reliability of the Municipal Wastewater System.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Navajo and University Community Plans and the Mission Trails Regional Park Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost increased in the Sewer Expansion and Replacement funding by $1.8 million due to revised requirements.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-E	041506			210,000	4,050	33,746	33,746	33,746
SEWER-R	041506			1,890,000	36,446	303,713	303,713	303,713
Total				2,100,000	40,496	337,459	337,459	337,459
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-E	041506	33,746	33,746	33,746	33,746	33,746	33,746	**210,000**
SEWER-R	041506	303,713	303,713	303,713	303,713	303,713	303,713	**1,890,000**
Total		337,459	337,459	337,459	337,459	337,459	337,459	**2,100,000**
Work Codes								

Contact: Craig Whittemore E-Mail: CWhittemore@sandiego.gov Phone: 858-292-6471

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for the replacement of sewer mains at various locations within the City.

Justification: This annual allocation provides for the replacement of sewer mains that are in a deteriorated condition or are undersized.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost increased in the Sewer Expansion and Replacement funding by nearly $1.0 million due to inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-E	041506			1,293,594	2,587,187	2,587,187	2,587,187	2,587,187
SEWER-R	041506			24,578,278	49,156,557	49,156,557	49,156,557	49,156,557
Total				25,871,872	51,743,744	51,743,744	51,743,744	51,743,744
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-E	041506	1,293,594	1,293,594	1,293,594	1,293,594	1,293,594	1,293,594	**1,293,594**
SEWER-R	041506	24,578,278	24,578,278	24,578,278	24,578,278	24,578,278	24,578,278	**24,578,278**
Total		25,871,872	25,871,872	25,871,872	25,871,872	25,871,872	25,871,872	**25,871,872**
Work Codes								

Contact: Craig Whittemore E-Mail: CWhittemore@sandiego.gov Phone: 858-292-6471

Metropolitan Wastewater

Sewer - Municipal

Annual Allocation - Trunk Sewer Rehabilitations 46-194.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for the replacement of trunk sewer portions at various locations within the City.

Justification: This annual allocation provides for the replacement of portions of trunk sewers that are in deteriorated condition and/or undersized.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost increased in the Sewer Expansion and Replacement Funding by $134,890 due to inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-E	041506			701,431	4,095,898	7,204,811	5,083,305	3,494,642
SEWER-R	041506			2,805,724	16,383,592	28,819,246	20,333,218	13,978,568
Total				3,507,155	20,479,490	36,024,057	25,416,523	17,473,210
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-E	041506	2,587,187	2,587,187	2,587,187	2,587,187			**701,431**
SEWER-R	041506	10,348,749	10,348,749	10,348,749	10,348,749			**2,805,724**
Total		12,935,936	12,935,936	12,935,936	12,935,936			**3,507,155**
Work Codes								

Contact: Craig Whittemore E-Mail: CWhittemore@sandiego.gov Phone: 858-292-6471

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for repair and replacement of sewers in need of emergency or unscheduled repairs.

Justification: This annual allocation provides for emergency repairs and replacement of sewer pipeline to avoid failures of the Municipal Sewer System.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis as emergencies occur.

Summary of Project Changes: The annual project cost increased in the Sewer Replacement funding by $43,264 due to inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-R	041506			1,124,864	1,124,864	1,124,864	1,124,864	1,124,864
Total				1,124,864	1,124,864	1,124,864	1,124,864	1,124,864
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-R	041506	1,124,864	1,124,864	1,124,864	1,124,864	1,124,864	1,124,864	**1,124,864**
Total		1,124,864	1,124,864	1,124,864	1,124,864	1,124,864	1,124,864	**1,124,864**
Work Codes								

Contact: Craig Whittemore E-Mail: CWhittemore@sandiego.gov Phone: 858-292-6471

Metropolitan Wastewater

Sewer - Municipal
Balboa Avenue Trunk Sewer 46-196.6
Council District: 6 **Community Plan:** Clairemont Mesa

Description: This project provides for the replacement and upgrade of the Balboa Trunk Sewer.

Justification: This project will upgrade the existing 15-inch diameter pipe to 18-inch and 24-inch diameter pipes.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2002 but was not completed. Design is scheduled to begin again in Fiscal Year 2010 and be completed in Fiscal Year 2011. Construction is scheduled to begin in 2011 and be complete in Fiscal Year 2012.

Summary of Project Changes: The total estimated project cost decreased in the Sewer Replacement funding by $6.2 million due to transposed costs with United States International University Trunk Sewer.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-R	041506	892,489			72,253	4,012,177		
Total		892,489			72,253	4,012,177		
Work Codes		D			D	CD		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-R	041506							**4,976,919**
Total								**4,976,919**
Work Codes								

Contact: Craig Whittemore E-Mail: CWhittemore@sandiego.gov Phone: 858-292-6471

Council District: 7 **Community Plan:** Mission Trails Regional Park

Description: This project provides for the rehabilitation of various sections of the East Mission Gorge force main due to deterioration of the pipeline concrete lining from sulfuric acid build up. Additional assessment is planned in Fiscal Year 2009 for refined scope.

Justification: This project provides for the rehabilitation of the force main in order to prevent breakage of the force main and prevent potential sewage spills.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2004 and is scheduled to be completed in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2009 and be completed in Fiscal Year 2010.

Summary of Project Changes: The total estimated project cost increased in the Sewer Replacement funding by $215,582 for inflation and rescheduling.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-R	041506	771,080		329,600	3,275,518	2,000,000		
Total		771,080		329,600	3,275,518	2,000,000		
Work Codes		CD		CD	CD	C		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-R	041506							**6,376,198**
Total								**6,376,198**
Work Codes								

Contact: Ann Sasaki E-Mail: ASasaki@sandiego.gov Phone: 858-292-6469

Metropolitan Wastewater

Sewer - Municipal
East Point Loma Trunk Sewer 46-195.6
Council District: 2 **Community Plan:** Peninsula

Description: This project provides for the replacement of the existing 27-inch and 30-inch vitrified clay trunk sewer pipe with 36-inch and 39-inch pipe beneath Cushing Road between Barnett and Nimitz, including the 848 feet of new 8-inch, 10-inch and 15-inch sewer pipe.

Justification: This project provides for the replacement of a trunk sewer with a larger trunk sewer to accommodate additional flow in the future.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2004 but was not completed. Design began again in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2010. Construction is scheduled to be completed in Fiscal Year 2010.

Summary of Project Changes: The total estimated project cost decreased in the Sewer Expansion and Replacement Funding by $7.9 million due to a decrease of $1.6 million for design, a decrease of $7.1 million for construction, and an increase of $762,862 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-E	041506	466,400		1,936,000	7,920,000			
SEWER-R	041506	63,600		264,000	1,080,000			
Total		530,000		2,200,000	9,000,000			
Work Codes		D		CD	CD			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-E	041506							**10,322,400**
SEWER-R	041506							**1,407,600**
Total								**11,730,000**
Work Codes								

Contact: Craig Whittemore E-Mail: CWhittemore@sandiego.gov Phone: 858-292-6471

Council District: 2, 8 **Community Plan:** Centre City

Description: This project provides for upgrading and replacing existing portions of Harbor Drive trunk sewer with 15-inch, 18-inch, 48-inch, and 54-inch pipelines.

Justification: The existing trunk sewer has a portion constructed of techite pipeline, which has been prone to structural failure.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2002 but was not completed. Design began again in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2011 and be completed in Fiscal Year 2012.

Summary of Project Changes: The total estimated project cost decreased in the Sewer Replacement Funding by $5.6 million due to an increase of $832,487 for design and a decrease of $6.4 million for construction which includes $783,117 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-R	041506	872,186		112,486	112,486	1,000,000	12,800,000	
Total		872,186		112,486	112,486	1,000,000	12,800,000	
Work Codes		D		D	D	CD	CD	

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-R	041506							**14,897,158**
Total								**14,897,158**
Work Codes								

Contact: Craig Whittemore E-Mail: CWhittemore@sandiego.gov Phone: 858-292-6471

Metropolitan Wastewater

Sewer - Municipal

Lake Murray Trunk Sewer - In Canyon 46-197.9

Council District: 7 **Community Plan:** Navajo

Description: This project provides for the replacement of three miles of existing trunk sewer and installation of maintenance access pathways.

Justification: This project provides for the upsizing of the trunk sewer to meet buildout capacity.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2003 and is scheduled to be completed in Fiscal Year 2010. Construction and environmental mitigation are scheduled in Fiscal Year 2010.

Summary of Project Changes: The total estimated project cost increased in the Sewer Replacement funding by $529,145 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-R	041506	1,303,305			13,757,779			
Total		1,303,305			13,757,779			
Work Codes		D			CDM			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-R	041506							**15,061,084**
Total								**15,061,084**
Work Codes								

Contact: Craig Whittemore E-Mail: CWhittemore@sandiego.gov Phone: 858-292-6431

Council District: 7 **Community Plan:** Mira Mesa, University

Description: This project provides for the replacement and upgrade of the Miramar Trunk Sewer.

Justification: This project provides for upgrading the existing 15-inch diameter pipe to 18-inch diameter pipe in order to accommodate the flow from the Marine Corps Air Station, Miramar.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the University and Mira Mesa Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2007. Construction began in Fiscal Year 2007 and was completed in Fiscal Year 2008. Environmental mitigation is scheduled in Fiscal Year 2009.

Summary of Project Changes: The total estimated project cost increased in the Sewer Replacement funding by $900 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-R	041506	5,150,567		23,398				
Total		5,150,567		23,398				
Work Codes		CD		M				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-R	041506							**5,173,965**
Total								**5,173,965**
Work Codes								

Contact: Craig Whittemore E-Mail: CWhittemore@sandiego.gov Phone: 858-292-6471

Metropolitan Wastewater

Sewer - Municipal
Montezuma Trunk Sewer 46-196.9
Council District: 7 **Community Plan:** College Area

Description: This project provides for the replacement and upgrade of a portion of the Montezuma Trunk Sewer. The project involves the relocation of approximately 1,610 feet of pipe at Camino Del Rio South and Fairmount Avenue.

Justification: A portion of this trunk sewer will be upgraded with a larger pipe to eliminate constrictions and have more capacity, while removing pipe from CALTRANS Row.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the College Area Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2004 with final design modifications scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: The total estimated project cost increased in the Sewer Replacement funding by $100,440 for inflation and rescheduling. The delay in construction was due to priority shceduling for the MBC Centrate Collection Upgrades project (45-982.0).

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-E	041506	596,497			42,563	2,307,721		
SEWER-R	041506	66,277			4,729	256,413		
Total		662,774			47,292	2,564,134		
Work Codes		D			D	CD		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-E	041506							**2,946,781**
SEWER-R	041506							**327,419**
Total								**3,274,200**
Work Codes								

Contact: Craig Whittemore E-Mail: CWhittemore@sandiego.gov Phone: 858-292-6471

Council District: 8 **Community Plan:** Otay Mesa

Description: In order to provide adequate sewage capacity and accommodate future growth in the Otay Mesa community, the City of San Diego and developers have entered into cooperative agreements to design and construct the Otay Mesa Trunk Sewer project. This is a multi-phased, major trunk sewer system to serve the Otay Mesa area as described in the 2004 Otay Mesa Sewer Master Plan and Alignment Study. The project constructs all sewer pipes 18-inches and larger and upgrades the existing pump station 23T. Phase 2A1 constructs 2,634 feet of 42-inch pipe in Old Otay Mesa Road. Phase 2A2 constructs a continuation of the pipe for another 4,282 feet. Phase 2B1 constructs a continuation of the pipe for another 6,180 feet to connect to the San Ysidro Trunk Sewer

Justification: The project will provide service for the future wastewater flows in the Otay Mesa Area.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design for Phases 2A1, 2A2,and 2B1 began in Fiscal Year 2001 and is scheduled to be completed in Fiscal Year 2010. Construction for 2A1 and 2A2 began in Fiscal Year 2004 and is scheduled to be completed in Fiscal Year 2010.

Summary of Project Changes: The total estimated project cost decreased in the Sewer Expansion funding by $7.8 million due to an increase in design of $16,008 and a decrease in construction of $7.8 million which includes $552,031 for inflation. Completion of the project has been delayed due to private development in the area.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-E	041506	14,334,449			6,000,000			
Total		14,334,449			6,000,000			
Work Codes		CD			CD			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-E	041506							**20,334,449**
Total								**20,334,449**
Work Codes								

Contact: Craig Whittemore E-Mail: CWhittemore@sandiego.gov Phone: 858-292-6471

Metropolitan Wastewater

Sewer - Municipal

Pump Station 84 Upgrade and Pump Station 62 Abandonment 41-939.0

Council District: 1, 5 **Community Plan:** Rancho Bernardo, Rancho Penasquitos

Description: This project provides for the possible elimination of Sewer Pump Station 62 through the installation of various pipelines and the upsizing of Sewer Pump Station 84, or upgrades to both pump stations depending on the most feasible option.

Justification: This project is needed to optimize the sewage system and possibly to eliminate Sewer Pump Station 62.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo and Rancho Penasquitos Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2011. Construction is scheduled in Fiscal Year 2011.

Summary of Project Changes: The total estimated project cost increased in the Sewer Replacement funding by $71,120 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-R	041506	54,080				1,849,112		
Total		54,080				1,849,112		
Work Codes		D				CD		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-R	041506							**1,903,192**
Total								**1,903,192**
Work Codes								

Contact: Craig Whittemore E-Mail: CWhittemore@sandiego.gov Phone: 858-292-6471

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for the upgrade of 23 pump stations, divided into four groups, located throughout San Diego. The upgrades involve providing new and backup pumps and motors, new control panels, new generators, redundant force mains, underground storage tanks, and miscellaneous civil work.

Justification: This project will provide for the upgrading of deteriorated pump stations, improvement of the level of service to the residents of San Diego, and compliance with regulatory agencies by reducing the impact of sewer spills.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Group I design began in Fiscal Year 2003 and is scheduled to be completed in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2009 and be completed in Fiscal Year 2010.

Group II design began in Fiscal Year 2005 and is scheduled to be completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2010 and be completed in Fiscal Year 2011.

Group III design began in Fiscal Year 2005 and is scheduled to be completed in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2011 and be completed in Fiscal Year 2012.

Group IV design began in Fiscal Year 2005. Construction began in Fiscal Year 2008 and Group IV was completed in Fiscal Year 2008.

Summary of Project Changes: The total estimated project cost increased in the Sewer Replacement funding by $593,232 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-R	041506	5,593,137		5,577,076	5,367,627	3,101,251		
Total		5,593,137		5,577,076	5,367,627	3,101,251		
Work Codes		CD		CD	CD	CD		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-R	041506							**19,639,091**
Total								**19,639,091**
Work Codes								

Contact: Craig Whittemore E-Mail: CWhittemore@sandiego.gov Phone: 858-292-6471

Metropolitan Wastewater

Sewer - Municipal
Sewer Pump Station 41 Rehabilitation 46-602.0
Council District: 2, 6 **Community Plan:** Mission Bay Park

Description: This project provides for constructing a new pump station, emergency overflow storage structure, 2,200 linear feet of primary and secondary force main to be located in the right-of-way. The project includes the abandonment of the original pump station and existing force main currently located within the recreational space of Mission Bay Park.

Justification: The existing pump station and force main were built in 1953 and have exceeded their service life. The project's goal is to restore and improve the reliability of the pump station and bring it up to current standards and regulations. This project is mandated by the Environmental Protection Agency.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consisntent with the Mission Bay Park Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2000 and is scheduled to be completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2009 and be completed in Fiscal Year 2011.

Summary of Project Changes: This project is newly published for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-R	041506	183,224	1,357,500	5,137,176	984,026	1,416,842		
Total		183,224	1,357,500	5,137,176	984,026	1,416,842		
Work Codes		D	D	CD	CD	CD		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-R	041506							**9,078,768**
Total								**9,078,768**
Work Codes								

Contact: Craig Whittemore E-Mail: cwhittemore@sandiego.gov Phone: (858) 292-6471

Council District: 6 **Community Plan:** Mission Valley

Description: This project provides for Phase I replacement of the existing trunk sewer in Mission Valley and installing a larger trunk along approximately 3,500 feet of Taylor Street.

Justification: This project will increase the flow capacity of the South Mission Valley Trunk Sewer.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2002 and is scheduled to be completed in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2009 and be completed in Fiscal Year 2010.

Summary of Project Changes: The total estimated project cost decreased in the Sewer Expansion and Replacement Funding by $3.5 million due to a decrease of $119,255 for design, a decrease of $3.9 million for construction, and an increase of $501,923 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-E	041506	527,702		1,190,000	1,870,000			
SEWER-R	041506	1,024,362		2,310,000	3,630,000			
Total		1,552,064		3,500,000	5,500,000			
Work Codes		D		CD	CD			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-E	041506							**3,587,702**
SEWER-R	041506							**6,964,362**
Total								**10,552,064**
Work Codes								

Contact: Craig Whittemore E-Mail: CWhittemore@sandiego.gov Phone: 858-292-6471

Metropolitan Wastewater

Sewer - Municipal
USIU Trunk Sewer 46-197.6
Council District: 7 **Community Plan:** Scripps Miramar Ranch

Description: This project provides for the replacement of the existing 2.2-mile trunk sewer and installation of maintenance access pathways and a junction structure at the United States International University. The trunk sewer starts on the west side of Interstate 15, proceeds east through Horse Ranch Canyon, and continues east on the edge of Pomerado Road to 400 feet east of Avenida Magnifica.

Justification: This project will provide for the rehabilitation of the trunk sewer to meet buildout capacity.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2002 and is scheduled to be completed in Fiscal Year 2012. Land acquisition was completed in Fiscal Year 2008. Construction is scheduled to begin in 2010 and be completed in 2012.

Summary of Project Changes: The total estimated project cost increased in the Sewer Replacement funding by $6.7 million which includes $157,093 for inflation. In addition, project completion has been rescheduled for Fiscal Year 2012.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEWER-R	041506	2,602,040		23,397	72,253	6,927,442	3,632,634	
Total		2,602,040		23,397	72,253	6,927,442	3,632,634	
Work Codes		DL		D	CD	CD	CD	

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEWER-R	041506							**13,257,766**
Total								**13,257,766**
Work Codes								

Contact: Craig Whittemore E-Mail: CWhittemore@sandiego.gov Phone: 858-292-6471

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for replacing the City's wireless communications infrastructure including the City's microwave network, 800 MHZ radio network, Mobile Data Terminal System, public safety dispatch systems, Police and Fire-Rescue Computer Aided Dispatch, and prime and remote site facilities used to support these networks and systems.

Justification: The City's current wireless communications infrastructure was placed in service as part of the original Public Safety Communications Project in the early 1990s. These critical public networks are now reaching the end of the useful life cycle, and the City has developed a Wireless Communications Long Range Plan to provide for replacing these networks. Without this infrastructure replacement, Police and Fire-Rescue would not be able to provide the level of response needed for their critical life saving missions.

Operating Budget Effect: See Operating Budget Effect Table.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2003 and was completed in Fiscal Year 2008. Construction is scheduled to be completed in Fiscal Year 2009. Master Lease payments will continue through Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FDGRNT DF	000005	6,722,101						
OCITY AL	050066	4,018,000						
OCITY IT	050064	2,781,540	3,099,005	3,341,763	3,359,838	2,980,256	2,980,256	3,894,369
Total		13,521,641	3,099,005	3,341,763	3,359,838	2,980,256	2,980,256	3,894,369
Work Codes		CD	C	Y	Y	Y	Y	Y

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FDGRNT DF	000005							**6,722,101**
OCITY AL	050066							**4,018,000**
OCITY IT	050064							**22,437,027**
Total								**33,177,128**
Work Codes								

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	-	1.50	-	1.50
PE	$ -	$ 162,393	$ -	$ 162,393
NPE	$ -	$ 26,226	$ -	$ 26,226
Total Impact	$ -	$ 188,619	$ -	$ 188,619

Contact: Dave Hazlett E-Mail: dhazlett@sandiego.gov Phone: 619-525-8651

Council District: 3 **Community Plan:** Balboa Park

Description: This project provides for permanent public capital improvements and deferred maintenance of existing facilities in Balboa Park in accordance with Ordinance 0-19113 and Municipal Code section 22.0229.

Justification: Balboa Park, as well as open spaces and coastal beaches, helps define the City's identity, enriches quality of life and serves as a visitor attraction that strengthens the local economy. This regional treasure is threatened by increasing use and a backlog of needed improvements. This project provides funding for some of these improvements.

Operating Budget Effect: This facility will likely not require any additional on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the Balboa Park Master Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase I of this project provided for televising, repair, and replacement of laterals in 20 buildings. Phase II will televise, repair, and replace the laterals in the next 20 buildings. Phase III will continue with the remaining 20 buildings. The project is currently on hold in Fiscal Year 2009 pending coordination with the Metropolitan Wastewater Department on televising and re-routing of sewer laterals within Balboa Park.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CAPOUT	030245	167,502	3,072					
MBR RP	010518		182,933					
OCITY RP	102341	10,000						
TOTAX BP	102244	13,005	46,995					
Total		190,507	233,000					
Work Codes		CD	CD					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CAPOUT	030245							**170,574**
MBR RP	010518							**182,933**
OCITY RP	102341							**10,000**
TOTAX BP	102244							**60,000**
Total								**423,507**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-5328

Park & Recreation

Balboa Park

Balboa Park - Florida Canyon Evaluation and Repair of Broken Storm Drain 21-876.0

Council District: 3 **Community Plan:** Balboa Park

Description: This project provides for evaluation, design, and construction to repair a damaged storm drain that leads from Park Boulevard and the San Diego Zoo Parking Lot into the Florida Canyon creek bed.

Justification: The damaged storm drain has caused a large erosion gully that fully spans the entire length of Florida Canyon from Park Boulevard east to the creek bed. This project will repair the storm drain to prevent further erosion and allow a north-south trail access to continue through the west side of Florida Canyon.

Operating Budget Effect: This facility will likely not require any additional on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the recommendations found in the Balboa Park Master Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design will begin in Fiscal Year 2009. Construction will be scheduled upon identification of funding.

Summary of Project Changes: This is a newly published project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
MBR RP	010518			1,000,000				
Total				1,000,000				
Work Codes				D				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
MBR RP	010518							**1,000,000**
Total								**1,000,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Balboa Park - Marston Point Evaluation and Repair of Collapsed Storm Drain 21-877.0

Council District: 3 **Community Plan:** Balboa Park

Description: This project provides for evaluation, design and construction to repair a damaged storm drain in the Marston Point parking lot area.

Justification: The damaged storm drain causes a portion of the Marston Point parking lot area to flood and remain under water for several days after rain events. This project will repair the damaged storm drain to prevent future flooding.

Operating Budget Effect: This facility will likely not require any additional on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the recommendations found in the Balboa Park Master Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design will begin in Fiscal Year 2009. Construction will be scheduled upon identification of funding.

Summary of Project Changes: This is a newly published project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
MBR RP	010518			50,000				
Total				50,000				
Work Codes				CD				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
MBR RP	010518							**50,000**
Total								**50,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Park & Recreation

Balboa Park

Balboa Park - Morley Field Evaluation and Repair of Collapsed Storm Drain 21-875.0

Council District: 3 **Community Plan:** Balboa Park

Description: This project provides for evaluation, design and construction to repair a damaged storm drain in the western tennis court area of Morley Field.

Justification: The damaged storm drain causes heavy debris flow after rain events into the parking lot of the off-leash dog park. This project is needed to repair the damaged storm drain to prevent future debris flow.

Operating Budget Effect: This facility will likely not require any additional on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the recommendations found in the Balboa Park Master Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design will begin in Fiscal Year 2009. Construction will be scheduled upon identification of funding.

Summary of Project Changes: This is a newly published project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
MBR RP	010518			50,000				
Total				50,000				
Work Codes				CD				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
MBR RP	010518							**50,000**
Total								**50,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Council District: 3 **Community Plan:** Balboa Park

Description: This project provides for reconstruction of the Myrtle Way Pergola in Balboa Park.

Justification: The pergola collapsed in 2005. This project will reconstruct the pergola and reopen it to the public.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $40,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the Balboa Park Master Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: A structural evaluation was completed in Fiscal Year 2006. Design is scheduled to begin in Fiscal Year 2009. Construction is scheduled to begin when funding is identified.

Summary of Project Changes: The total estimated project cost increased by $200,000 after the construction cost estimate was revised at the completion of the structrual evaluation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CITYGF	630221		25,000					
MBR RP	010518			350,000				
TOTAX BP	102244	1,848	23,152					
Unidentified Funding	999999				200,000			
Total		1,848	48,152	350,000	200,000			
Work Codes		D	D	C	C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CITYGF	630221							**25,000**
MBR RP	010518							**350,000**
TOTAX BP	102244							**25,000**
Unidentified Funding	999999							**200,000**
Total								**600,000**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-5328

Park & Recreation

Balboa Park

Balboa Park Historical/Cultural Projects 21-855.0

Council District: 3 **Community Plan:** Balboa Park

Description: This project provides for Balboa Park historical and cultural projects, including reconstruction of the West Arcade; construction of the Veterans Memorial Garden; and improvements to the Museum of Art front facade, Casa del Prado east and south facades, and the California Tower.

Justification: The Historical and Cultural Resources Preservation Opportunity Grant Program provides State funding to restore several Balboa Park facilities and construct a Veterans Memorial Garden in the park.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $65,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the Balboa Park Master Plan and Central Mesa Precise Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Recontruction of the West Arcade and construction of the Veterans Memorial Garden have been completed. Improvements to the Museum of Art front facade, Casa del Prado east and west facades, and the Museum of Man California Tower are currenty in construction.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CAPOUT	030245	426,000						
OCITY IN	010529	43,616						
OCITY RP	102341	100,000						
PRIV DN	063022	170,000						
PRKBD CA	038210	470,000						
PRKBD DP	038212	291,232	1,073,768					
PRKBD MA	038211	1,078,108	286,892					
PRKBD VE	038213	1,255,726	18,274					
STATE DF	000001	2,710,933	626,637					
TOTAX BP	102244	100,134						
Total		6,645,749	2,005,571					
Work Codes		CD	C					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CAPOUT	030245							**426,000**
OCITY IN	010529							**43,616**
OCITY RP	102341							**100,000**
PRIV DN	063022							**170,000**
PRKBD CA	038210							**470,000**
PRKBD DP	038212							**1,365,000**
PRKBD MA	038211							**1,365,000**
PRKBD VE	038213							**1,274,000**
STATE DF	000001							**3,337,570**
TOTAX BP	102244							**100,134**
Total								**8,651,320**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-5328

Park & Recreation

Economic Development

North Ocean Beach - Streetscape Enhancement 39-220.0

Council District: 2 **Community Plan:** Ocean Beach

Description: This project provides for streetscape improvements such as street trees, ornamental lighting, sidewalk repairs, bicycle facilities and signage. The first phase of improvements is focused on the area at and adjacent to the intersection of Sunset Cliffs Boulevard and West Point Loma Boulevard, one of the main entries into the Ocean Beach Community. Part of the North Ocean Beach Master Plan calls for widening Sunset Cliffs Boulevard, which is under CIP 52-698.0, Sunset Cliffs Boulevard Improvements, published under the Engineering and Capital Projects Department.

Justification: The North Ocean Beach entryway has been identified as a location for streetscape improvements by Council District 2 and by the community. The goals are to increase safety and security, enhance the community image, and contribute positively to the commercial revitalization of the affected area.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Development of a master plan was completed in Fiscal Year 1999. The Anthony's Pizza site, at the northwest corner of Sunset Cliffs and West Point Loma Boulevards, was acquired and street trees and other streetscape improvements were installed on Voltaire Street and Sunset Cliffs Boulevard in Fiscal Year 2000. A pedestrian plaza design was completed in Fiscal Year 2006 utilizing the Anthony's Pizza site. Environmental documents are expected to be completed in Fiscal Year 2009. Future funding will be needed to complete construction of the plaza and pathways.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CDBG	018502	765,000	70,000					
CITYGF	630221	50,000						
Unidentified Funding	999999				500,000			
Total		815,000	70,000		500,000			
Work Codes		CD	CD		C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CDBG	018502							**835,000**
CITYGF	630221							**50,000**
Unidentified Funding	999999							**500,000**
Total								**1,385,000**
Work Codes								

Contact: Tony Bonacorsi E-Mail: tbonacorsi@sandiego.gov Phone: 619-533-4620

Switzer Canyon/30th Street Bridge Enhancement Program 39-011.0

Council District: 3 **Community Plan:** Greater North Park

Description: This project provides for bridge landscaping, hardscape, tree planting, signage, sidewalk, median, design of traffic calming devices, and pedestrian safety features for the Switzer Canyon/30th Street Bridge.

Justification: This project provides for a variety of improvements within the boundaries of the North Park Maintenance Assessment District (MAD).

Operating Budget Effect: The North Park MAD will maintain this enhanced area after the required developer maintenance period is completed. Maintenance of this area is identified as an improvement in the North Park MAD Assessment Engineer's Report.

Relationship to General and Community Plans: This project implements the Greater North Park Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Scheduling is contingent upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
ASSESS NP	702491	326	43,260	5,000	5,000	5,000	5,000	5,000
OCITY IN	010529		25,000					
Unidentified Funding	999999				175,000			
Total		326	68,260	5,000	180,000	5,000	5,000	5,000
Work Codes		C	CD	C	C	C	C	C

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
ASSESS NP	702491	5,000	5,000	5,000	5,000	5,000	5,000	**98,586**
OCITY IN	010529							**25,000**
Unidentified Funding	999999							**175,000**
Total		5,000	5,000	5,000	5,000	5,000	5,000	**298,586**
Work Codes		C	C	C	C	C	C	

Contact: Andrew Field E-Mail: afield@sandiego.gov Phone: 619-685-1350

Park & Recreation

Economic Development

Talmadge Streetscape and Lighting Improvements 39-010.0

Council District: 3 **Community Plan:** Mid-City

Description: This project provides for improvements within the Talmadge Maintenance Assessment District (MAD) including historic metal gate restoration and replacement; landscaping of the existing traffic circle located at 49th Street and Lorraine Drive; lighting improvements; and new signage, sidewalk, curb, and gutter upgrades. The MAD is divided into two zones (east and west). Ornamental lighting improvements are planned for Zone 1 (east). Upgrades and improvements to the existing lighting infrastructure are planned for Zone 2 (west).

Justification: This project provides for a variety of improvements within the boundaries of the Talmadge MAD which will provide visual neighborhood enhancements and support commercial revitalization.

Operating Budget Effect: The Talmadge MAD will maintain the enhanced street lights and other improvements installed through this project. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan.

Relationship to General and Community Plans: This project implements the Mid-City Communities Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Initial restoration and replacement of the historic gates has been completed. Additional landscaping and lighting improvements, new signage, sidewalk, curb, and gutter upgrades are ongoing. This project will be scheduled in phases as funding becomes available.

Summary of Project Changes: The total estimated project cost increased by $650,566 to $1,458,616 due to revised project scope and estimate.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
ASSESS TA	702591	9,595	545,405	375,566	150,000	150,000	150,000	
CDBG	018537		53,050					
OCITY IN	010529	25,000						
Total		34,595	598,455	375,566	150,000	150,000	150,000	
Work Codes		CD	CD	C	C	C	C	

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
ASSESS TA	702591							**1,380,566**
CDBG	018537							**53,050**
OCITY IN	010529							**25,000**
Total								**1,458,616**
Work Codes								

Contact: Andrew Field E-Mail: afield@sandiego.gov Phone: 619-685-1350

Council District: 3 **Community Plan:** Greater North Park

Description: This project provides for the installation of approximately 150 street lights within the boundaries of the North Park Maintenance Assessment District (MAD).

Justification: The North Park MAD was formed in 1996. The Assessment Engineer's report calls for the addition of approximately 150 new mid-block street lights and streetscape improvements.

Operating Budget Effect: The North Park MAD will provide for the maintenance and energy costs associated with the enhanced street lighting. Maintenance of the street lights is identified as an improvement in the North Park MAD Assessment Engineer's Report.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Light installation began in Fiscal Year 2004 and will continue through Fiscal Year 2009.

Summary of Project Changes: The total estimated project cost increased by $48,480 due to reconciliation with actual project appropriation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
ASSESS NP	702491	247,860			48,480			
REDEV	098000	90,000						
Total		337,860			48,480			
Work Codes		CD			C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
ASSESS NP	702491							**296,340**
REDEV	098000							**90,000**
Total								**386,340**
Work Codes								

Contact: Margaret May E-Mail: mmay@sandiego.gov Phone: 619-533-6778

Park & Recreation

Golf Course

Balboa Park Golf Course - Clubhouse and Parking Lot 21-843.0

Council District: 3 **Community Plan:** Balboa Park

Description: This project provides for a master plan, design, and construction of a new clubhouse and a parking lot at the Balboa Park Golf Course.

Justification: Currently the clubhouse is inadequate and there is insufficient parking available to serve users of the golf course.

Operating Budget Effect: This park will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been completed or approved, therefore, the current cost estimate is not available. Operational costs for the project will be developed as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the Balboa Park Master Plan and East Mesa Precise Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Preliminary assessments are complete. Design of the clubhouse and construction will be scheduled when the remaining funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
GCEF BP	041401	194,777	309,233					
Unidentified Funding	999999							634,120
Total		194,777	309,233					634,120
Work Codes		P	P					D

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
GCEF BP	041401							**504,010**
Unidentified Funding	999999	400,000	6,500,000					**7,534,120**
Total		400,000	6,500,000					**8,038,130**
Work Codes		D	C					

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-5328

Balboa Park Golf Course - Irrigation System - Upgrades 25-019.0

Council District: 3 **Community Plan:** Balboa Park

Description: This project provides for a new irrigation system for the 18-hole golf course at Balboa Park.

Justification: This project provides for replacement of the existing, antiquated, deteriorated, and inefficient irrigation system.

Operating Budget Effect: This facility will likely not require any additional on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan Update and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was scheduled in Fiscal Year 2008 and will continue in Fiscal Year 2009 using Continuing Appropriations. A full study of the existing water mains needs to be completed to determine whether or not a new larger water main is needed. Construction will be scheduled after the completion of the study.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
GCEF BP	041401		1,800,000					
Total			1,800,000					
Work Codes			D					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
GCEF BP	041401							**1,800,000**
Total								**1,800,000**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-5328

Park & Recreation

Golf Course

Balboa Park Golf Course: Concrete Step and Hand Railing Replacement 25-008.0

Council District: 3 **Community Plan:** Balboa Park

Description: This project provides for replacement of wooden steps with concrete steps and hand railings on the 18-hole golf course at Balboa Park.

Justification: Replacement of existing, worn wooden steps with concrete steps and hand rails is needed for safety precautions.

Operating Budget Effect: This facility will likely not require any additional on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Construction began in Fiscal Year 2008 and is scheduled to continue in Fiscal Year 2009.

Summary of Project Changes: The total estimated project cost increased by $150,000 in order to complete the project. The scope of the project has not changed. However, the original appropration for the project was $100,000 while the original project cost was estimated to be $250,000.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
GCEF BP	041401		100,000	150,000				
Total			100,000	150,000				
Work Codes			C	C				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
GCEF BP	041401							**250,000**
Total								**250,000**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-5328

Mission Bay Course Golf Course - New Irrigation System 25-017.0

Council District: 6 **Community Plan:** Mission Bay Park

Description: This project provides for a new irrigation system for the Mission Bay Golf Course and Practice Center.

Justification: This project provides for replacement of the existing, antiquated, deteriorated, and inefficient irrigation system.

Operating Budget Effect: This facility will likely not require any additional on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was scheduled in Fiscal Year 2008. A full study of the existing water mains needs to be completed to determine whether or not a new larger water main is needed. Construction will be scheduled after the completion of the study.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
GCEF MB	041403	843	99,157					
Total		843	99,157					
Work Codes		D	D					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
GCEF MB	041403							**100,000**
Total								**100,000**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-5328

Park & Recreation

Golf Course

Mission Bay Golf Course and Practice Center - Existing Building Improvements 25-015.0

Council District: 6 **Community Plan:** Mission Bay Park

Description: This project provides upgrades to the existing, antiquated building for Americans with Disabilities Act requirements, deferred building maintenance, tenant improvements, and code upgrades at the Mission Bay Golf Course Practice Center.

Justification: These improvements are necesssary to comply with current codes, address maintenance needs, and increase the viability of identifying potential future lessees.

Operating Budget Effect: This facility will likely not require any additional on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was scheduled in Fiscal Year 2008. Construction will be scheduled upon design completion and funding appropriation, if necessary.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
GCEF MB	041403		400,000					
Total			400,000					
Work Codes			CD					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
GCEF MB	041403							**400,000**
Total								**400,000**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-5328

Mission Bay Golf Course and Practice Center - New Landscaping 25-014.0

Council District: 6 **Community Plan:** Mission Bay Park

Description: This project provides for new landscaping at the Mission Bay Golf Course and Practice Center.

Justification: This project provides for new landscaping to augment the existing landscaping and to replace aged and dying plant material.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $75,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was scheduled in Fiscal Year 2008. Construction is scheduled to begin in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
GCEF MB	041403	185	99,815					
Total		185	99,815					
Work Codes		C	C					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
GCEF MB	041403							**100,000**
Total								**100,000**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-5328

Park & Recreation

Golf Course

Mission Bay Golf Course and Practice Center - New Practice Area Upgrade 25-016.0

Council District: 6 **Community Plan:** Mission Bay Park

Description: This project provides for the demolition of existing, dilapidated miniature golf facilities (phase I) and the construction of additional practice areas at the Mission Bay Golf Course (phase II).

Justification: The proposed area is in a state of disrepair, does not meet current code requirements and poses a potential safety hazard.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $75,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was scheduled to begin in Fiscal Year 2008. Phase I construction was completed in Fiscal Year 2008. Phase II design and construction are scheduled in Fiscal Year 2009 using continuing appropriation.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
GCEF MB	041403	3,926	396,074					
Total		3,926	396,074					
Work Codes		D	CD					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
GCEF MB	041403							**400,000**
Total								**400,000**
Work Codes								

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Torrey Pines Golf Course - Irrigation & Fence Upgrades 25-020.0

Council District: 1 **Community Plan:** Torrey Pines

Description: This project provides for improvements to the existing irrigation system and the perimeter fence at the maintenance area and along Torrey Pines Golf Course.

Justification: The irrigation system and the fencing surrounding Torrey Pines Golf Course are in need of maintenance prior to the U.S. Open being held in June of 2008.

Operating Budget Effect: This facility will likely not require any additional on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Construction began in Fiscal Year 2008 and will continue in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
GCEF TP	041402		250,000					
Total			250,000					
Work Codes			C					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
GCEF TP	041402							**250,000**
Total								**250,000**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-5328

Park & Recreation

Golf Course

Torrey Pines Golf Course - North Course Reconstruction of Eighteen Holes 25-005.0

Council District: 1 **Community Plan:** University

Description: This project provides for course improvements at the Torrey Pines Municipal Golf Course (North Course). Other improvements include construction of a new wash rack facility and a sand storage bin.

Justification: This project provides needed reconstruction and improvements of 18 golf course holes.

Operating Budget Effect: This facility will likely not require any additional on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the University City Community Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction of the wash rack facility and sand storage bin were completed in Fiscal Year 2008. Construction of course improvements is scheduled in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
GCEF TP	041402	256,312	2,343,688					
Total		256,312	2,343,688					
Work Codes		D	CD					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
GCEF TP	041402							**2,600,000**
Total								**2,600,000**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-5328

Torrey Pines Golf Course Clubhouse and Parking Lot 25-009.0

Council District: 1 **Community Plan:** University

Description: This project provides for the construction of a new 27,000 square foot clubhouse facility at Torrey Pines Golf Course, including a golf shop and associated office space, City administration offices, food and beverage services, restrooms, storage areas, utility rooms, and a cart barn. The surrounding improvements include reconfiguration of existing parking and addition of new parking areas, a bag drop area, a pedestrian plaza and courtyard, walkways, practice putting greens, cart staging areas, seat and screen walls, landscaping, and demolition of the existing clubhouse.

Justification: The existing clubhouse and parking lot are inadequate to address the long-term facility needs.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $40,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the University City Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was completed in Fiscal Year 2006. Parking lot construction was completed in 2008. Clubhouse design and construction will be scheduled when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
GCEF TP	041402	428,665	4,071,335					
Unidentified Funding	999999				1,500,000	1,000,000	1,000,000	1,000,000
Total		428,665	4,071,335		1,500,000	1,000,000	1,000,000	1,000,000
Work Codes		D	D		R	R	R	R

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
GCEF TP	041402							**4,500,000**
Unidentified Funding	999999	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000		**9,500,000**
Total		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000		**14,000,000**
Work Codes		R	R	R	R	R		

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Park & Recreation

Mission Bay

Annual Allocation - Mission Bay Improvements 22-965.0

Council District: 2, 6 **Community Plan:** Mission Bay Park

Description: This annual allocation provides for permanent public capital improvements and deferred maintenance of existing facilities in Mission Bay Park pursuant to the Mission Bay Park Master Plan and in accordance with Ordinance 0-19113 and Municipal Code section 22.0229.

Justification: Mission Bay Park, as well as other regional parks, open spaces and coastal beaches, helps define the City's identity, enriches quality of life and serves as a visitor attraction that strengthens the local economy. This regional treasure is threatened by increasing use and a backlog of needed improvements. This project provides funding for some of these improvements

Operating Budget Effect: The operating budget effect will be determined upon completion of each sub-project.

Relationship to General and Community Plans: This project implements the recommendations found in the Mission Bay Park Master Plan Update and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction will be scheduled in accordance with the scope of various sub-projects.

Summary of Project Changes: Funding is allocated annually in accordance with the Mission Bay Ordinance.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
OTHER MF	010502			76,802	2,500,000	2,500,000	2,500,000	2,500,000
Total				76,802	2,500,000	2,500,000	2,500,000	2,500,000
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
OTHER MF	010502	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000		**76,802**
Total		2,500,000	2,500,000	2,500,000	2,500,000	2,500,000		**76,802**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Council District: 6 **Community Plan:** Mission Bay Park

Description: This project provides for design and construction of recreational improvements at Fiesta Island consistent with the general development plan and Mission Bay Park Master Plan, including an expanded causeway that has been identified as a high priority, turfed multi-purpose areas, parking lots, playgrounds, comfort stations, walkways, a personal watercraft launching and service area, relocation of the sand area, south beach jetty, coastal landscaping, and additional utilities infrastructure.

Justification: This project provides infrastructure necessary to support future recreational facilities.

Operating Budget Effect: This park will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been completed or approved, therefore the current cost estimate is not available. Operational costs for the project will be developed as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the Mission Bay Park Master Plan Update and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction will be scheduled in phases as funding is identified and upon completion of the Mission Bay-Fiesta Island General Development Plan (CIP 22-959.0).

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
COP 1A	630231		38,921					
SMF	010507	752	3,077,600					
Unidentified Funding	999999				25,000,000	25,000,000	25,000,000	25,000,000
Total		752	3,116,521		25,000,000	25,000,000	25,000,000	25,000,000
Work Codes		D	CD		CD	CD	CD	CD

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
COP 1A	630231							**38,921**
SMF	010507							**3,078,352**
Unidentified Funding	999999	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	**250,000,000**
Total		25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	**253,117,273**
Work Codes		CD	CD	CD	CD	CD	CD	

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Park & Recreation

Mission Bay

Mariner's Point Road Curbs and Parking Lot - Improvements 22-968.0

Council District: 2 **Community Plan:** Mission Bay Park

Description: This project provides for the design and construction of roadway curbs and a new parking lot on Mariner's Point Road.

Justification: These improvements will provide additional parking, stabilize the existing roadway edge, and reduce maintenance requirements.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $20,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the recommendations found in the Mission Bay Park Master Plan Update and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled to begin in Fiscal Year 2009. Construction is scheduled to begin in Fiscal Year 2010.

Summary of Project Changes: This is a newly published project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
OTHER MF	010502			400,000				
Total				400,000				
Work Codes				CD				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
OTHER MF	010502							**400,000**
Total								**400,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: (619) 525-8261

Mission Bay - Fiesta Island General Development Plan 22-959.0

Council District: 6 **Community Plan:** Mission Bay Park

Description: This project provides for the refinement and design development of the general development plan for Fiesta Island as proposed in the Mission Bay Park Master Plan Update.

Justification: General development plan refinement and design development will provide the next necessary step, prior to preparation of construction documents, for Fiesta Island development, which will implement the recommendations of the Mission Bay Master Plan Update.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project implements the recommendations found in the Mission Bay Park Master Plan Update, approved by the California Coastal Commission, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2006 and is scheduled to be complete in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SMF	010507	357,083	62,917					
Total		357,083	62,917					
Work Codes		D	D					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SMF	010507							**420,000**
Total								**420,000**
Work Codes								

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Park & Recreation

Mission Bay

Mission Bay Park Drinking Fountains - Replacement 22-969.0

Council District: 2, 6 **Community Plan:** Mission Bay Park

Description: This project provides for the replacement of existing drinking fountains at various locations throughout Mission Bay Park.

Justification: These improvements are necessary to comply with federal and State safety and accessibility guidelines.

Operating Budget Effect: This facility will likely not require any additional on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the recommendations found in the Mission Bay Park Master Plan Update and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction are scheduled to begin in Fiscal Year 2009.

Summary of Project Changes: This is a newly published project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
OTHER MF	010502			150,000				
Total				150,000				
Work Codes				CD				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
OTHER MF	010502							**150,000**
Total								**150,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: (619) 525-8261

Mission Point/Bayside Walk Security Lighting - Upgrade 22-970.0

Council District: 2 **Community Plan:** Mission Bay Park

Description: This project provides for the design, construction, and/or replacement of existing security lighting bollards located on approximately 2 miles of the Bayside Walk between Fanuel Street and Mission point.

Justification: The bollards, which are over 15 years old, are deteriorated and inefficient.

Operating Budget Effect: This facility will likely not require any additional on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the recommendations found in the Mission Bay Park Master Plan Update and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction are scheduled to begin in Fiscal Year 2009.

Summary of Project Changes: This is a newly published project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
OTHER MF	010502			275,000				
Total				275,000				
Work Codes				CD				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
OTHER MF	010502							**275,000**
Total								**275,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: (619) 525-8261

Park & Recreation

Mission Bay

North Crown Point Gazebo - Replacement 22-972.0

Council District: 2 **Community Plan:** Mission Bay Park

Description: This project provides for the demolition of the existing gazebo, the design and construction of a new gazebo, and upgrades to the existing associated paths of travel at North Crown Point.

Justification: The existing gazebo has termite damage and the wood frame has been partially removed. Site improvements are necessary to comply with federal and State safety and accessibility guidelines.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $7,500 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the Mission Bay Park Master Plan Update and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction are scheduled to begin in Fiscal Year 2009.

Summary of Project Changes: This is a newly published project for Fiscal Year 2009. An unfunded amount of $30,000 will be processed for a mid-year amendment to the Fiscal Year 2009 CIP Budget via a 1472.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
OTHER MF	010502		75,000	265,000				
Unidentified Funding	999999				54,000			
Total			75,000	265,000	54,000			
Work Codes			D	CD	C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
OTHER MF	010502							**340,000**
Unidentified Funding	999999							**54,000**
Total								**394,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: (619) 525-8261

North Tecolote Children's Play Area - Replacement 22-973.0

Council District: 6 **Community Plan:** Mission Bay Park

Description: This project provides for the design and construction of upgrades to, or the replacement of, the existing children's play area and associated paths of travel at the North Tecolote Children's Play Area.

Justification: These improvements are necessary to comply with federal and State safety and accessibility guidelines.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $20,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the Mission Bay Park Master Plan Update and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled to begin in Fiscal Year 2009. Construction is scheduled to begin in Fiscal Year 2010.

Summary of Project Changes: This is a newly published project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
OTHER MF	010502		750,000					
Total			750,000					
Work Codes			CD					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
OTHER MF	010502							**750,000**
Total								**750,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: (619) 525-8261

Park & Recreation

Mission Bay

Sunset Point Parking Lot - Security Lighting 22-976.0

Council District: 2 **Community Plan:** Mission Bay Park

Description: This project provides for the design and construction of security lighting for the Sunset Point parking lot.

Justification: These improvements will provide opportunities to expand park use and prevent crime by providing security lighting.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $7,500 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the recommendations found in the Mission Bay Park Master Plan Update and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction are scheduled to begin in Fiscal Year 2009.

Summary of Project Changes: This is a newly published project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
OTHER MF	010502			150,000				
Total				150,000				
Work Codes				CD				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
OTHER MF	010502							**150,000**
Total								**150,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: (619) 525-8261

Vacation Isle North Cove Parking Lot - Security Lighting 22-977.0

Council District: 2 **Community Plan:** Mission Bay Park

Description: This project provides for the design and construction of security lighting for the North Cove parking lot.

Justification: These improvements will provide opportunities to expand park use and prevent crime by providing security lighting.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $7,500 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the recommendations found in the Mission Bay Park Master Plan Update and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction are scheduled to begin in Fiscal Year 2009.

Summary of Project Changes: This is a newly published project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
OTHER MF	010502			150,000				
Total				150,000				
Work Codes				CD				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
OTHER MF	010502							**150,000**
Total								**150,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: (619) 525-8261

Park & Recreation

Mission Bay

Vacation Isle North Cove Road Improvements 22-978.0

Council District: 2 **Community Plan:** Mission Bay Park

Description: This project provides for the design and construction of drainage and curb improvements to North Cove Road.

Justification: These improvements are necessary to address access and maintenance needs.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $7,500 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the recommendations found in the Mission Bay Park Master Plan Update and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction are scheduled to begin in Fiscal Year 2009.

Summary of Project Changes: This is a newly published project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
OTHER MF	010502			150,000				
Total				150,000				
Work Codes				CD				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
OTHER MF	010502							**150,000**
Total								**150,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: (619) 525-8261

Vacation Isle Northeast Parking Lot Security Lighting 22-979.0

Council District: 2 **Community Plan:** Mission Bay Park

Description: This project provides for the design and construction of security lighting for the Vacation Isle Northeast parking lot.

Justification: These improvements will provide opportunities to expand park use and prevent crime by providing security lighting.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $7,500 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the recommendations found in the Mission Bay Park Master Plan Update and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction are scheduled to begin in Fiscal Year 2009.

Summary of Project Changes: This is a newly published project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
OTHER MF	010502			150,000				
Total				150,000				
Work Codes				CD				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
OTHER MF	010502							**150,000**
Total								**150,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: (619) 525-8261

Park & Recreation

Mission Bay

West Bonita Cove Children's Play Area Upgrades 22-980.0

Council District: 2 **Community Plan:** Mission Bay Park

Description: This project provides for the design and construction of upgrades to the existing children's play area and associated paths of travel at West Bonita Cove.

Justification: These improvements are necessary to comply with federal and State safety and accessibility guidelines.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $20,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the recommendations found in the Mission Bay Park Master Plan Update and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction are scheduled to begin in Fiscal Year 2009.

Summary of Project Changes: This is a newly published project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
OTHER MF	010502			200,000				
Total				200,000				
Work Codes				CD				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
OTHER MF	010502							**200,000**
Total								**200,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: (619) 525-8261

Council District: 2 **Community Plan:** Mission Bay Park

Description: This project provides for the design and construction of shoreline stabilization at West Ski Island.

Justification: These improvements are necessary to prevent shoreline erosion and water pollution, and reduce potential safety hazards and maintenance requirements.

Operating Budget Effect: This park will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been completed or approved, therefore, the current cost estimate is not available. Operational costs for the project will be developed as the project is refined.

Relationship to General and Community Plans: This project is consistent with the recommendations found in the Mission Bay Park Master Plan Update and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled to begin in Fiscal Year 2009. Construction will be scheduled when funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
OTHER MF	010502			500,000				
Unidentified Funding	999999				2,000,000			
Total				500,000	2,000,000			
Work Codes				D	C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
OTHER MF	010502							**500,000**
Unidentified Funding	999999							**2,000,000**
Total								**2,500,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Park & Recreation

Other Parks

252 Corridor Park Improvements - Phase II 29-970.0

Council District: 8 **Community Plan:** Southeastern San Diego

Description: This project provides for design and construction of an approximately 5.8 gross acre, 2.0 useable acre, neighborhood park in the Southcrest Neighborhood of the Southeastern Community Plan Area. Improvements may include picnic shelters, children's play area, hardcourts, walkways, fencing, amphitheater, open turf areas, security lighting, and site furnishings.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $20,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations of the Southeastern Community Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled to begin in Fiscal Year 2009. Construction is scheduled to begin in Fiscal Year 2010 and be completed in Fiscal Year 2011.

Summary of Project Changes: This is a newly published project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SEDC	CC	010267		1,600,000					
	Total			1,600,000					
Work Codes				CD					

Revenue Source/Tag		Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SEDC	CC	010267							**1,600,000**
	Total								**1,600,000**
Work Codes									

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Council District: 3 **Community Plan:** Mid-City

Description: This project provides for the development of an approximately 5 acre park at 39th Street and Ward Canyon. Park amenities include in phase I will be an open turf play area, children's play area, picnic and seating facilities, and a basketball court. Phase II provides for a comfort station and the purchase of additional land adjacent to the park. Future phases will include the development of approximately two acres of City owned property and a community center.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City of San Diego's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $87,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the Mid-City Communities Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase I construction was completed in Fiscal Year 2003. Phase II design began in Fiscal Year 2007 and construction was completed in Fiscal Year 2008. This project is complete; close-out phase is scheduled in Fiscal Year 2009.

Summary of Project Changes: This project title has been changed from Normal Heights Community Park/39th Street Park Development to 39th Street/Ward Canyon Park Development. In addition, the total estimated project cost has decreased by $2.5 million.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
PRKDIF MC	039094	462,637	65,071					
STATE DE	038264		315,000					
STATE HM	038097	585,000						
STATE RZ	038240	500,000						
Total		1,547,637	380,071					
Work Codes		CD	C					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
PRKDIF MC	039094							**527,708**
STATE DE	038264							**315,000**
STATE HM	038097							**585,000**
STATE RZ	038240							**500,000**
Total								**1,927,708**
Work Codes								

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-533-5301

Park & Recreation

Other Parks

Angier Elementary School - Joint Use Improvements 29-901.0

Council District: 6 **Community Plan:** Serra Mesa

Description: This project provides for the design and construction of approximately 3.95 acres at Angier Elementary School for joint use facilities to supplement existing park acreage in the Serra Mesa Community. Improvements may include turfed multi-purpose sports fields, multi-purpose courts, walkways, landscaping, a comfort station, and accessibility upgrades.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $134,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the Kearny Mesa and Serra Mesa Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled to begin in Fiscal Year 2009. Construction is scheduled to begin in Fiscal Year 2010 and be completed in Fiscal Year 2011.

Summary of Project Changes: Funding previously estimated to be provided by the subdivider is reflected as unidentified funding.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SUBDIV SD	000014		1,730,000					
Unidentified Funding	999999				500,000			
Total			1,730,000		500,000			
Work Codes			CD		C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SUBDIV SD	000014							**1,730,000**
Unidentified Funding	999999							**500,000**
Total								**2,230,000**
Work Codes								

Contact: Kevin Oliver E-Mail: koliver@sandiego.gov Phone: 619-525-3015

Annual Allocation-Park and Recreation Grant Match Funding 20-013.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for matching fund requirements and other unfunded needs for projects funded with alternative financing, which includes grants and private donations.

Justification: Grant match funding greatly enhances the Park and Recreation Department's ability to secure grants and donations to provide funding for projects.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Funds will be used as grants and alternative financing are identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CITYGF	630221			446,955	446,955	446,955	446,955	446,955
Total				446,955	446,955	446,955	446,955	446,955
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CITYGF	630221	446,955	446,955	446,955	446,955	446,955		**446,955**
Total		446,955	446,955	446,955	446,955	446,955		**446,955**
Work Codes								

Contact: Carol Wood E-Mail: cwood@sandiego.gov Phone: 619-525-8217

Park & Recreation

Other Parks

Azalea Neighborhood Park - Expansion 29-968.0

Council District: 3 **Community Plan:** Mid-City

Description: This project provides for acquisition, design, and construction of an approximately 0.35 acre parcel of unimproved property contiguous with the northeast corner of the existing neighborhood park, in the City Heights area of the Mid City Community, to expand the useable park acreage. Improvements may include multi-purpose turf areas, seating, walkways, landscaping, and security lighting consistent with a revised General Development Plan for the park.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's Progress Guide and General Plan in a community currently deficient per General Plan Guidelines.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $5,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations of the Mid City Community Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Land acquisition was completed in Fiscal Year 2008. Design and construction will be scheduled as funding becomes available.

Summary of Project Changes: An action was brought forward to Council in Fiscal Year 2008 to establish this project and appropriate the funding shown below as continuing appropriations.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
DONATN RD	010259		180,000					
STATE DF	000001		405,000					
Total			585,000					
Work Codes			D					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
DONATN RD	010259							**180,000**
STATE DF	000001							**405,000**
Total								**585,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Council District: 3 **Community Plan:** Mid-City

Description: This project provides for replacement of the existing 1,790 square foot recreation center at Azalea Park with a 5,000 square foot building to expand programmed uses for the City Heights area of the Mid-City Communities consistent with a revised General Development Plan for the park.

Justification: This project will contribute to satisfying population-based park and recreation requirements set forth in the City's Progress Guide and General Plan in a community currently deficient per General Plan Guidelines.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $5,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mid-City Communities Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled to begin in Fiscal Year 2009. Construction will be scheduled as funding becomes available.

Summary of Project Changes: This is a newly published project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FDGRNT 07	018543			75,000				
PRKDIF MC	039094			66,713				
Unidentified Funding	999999				1,693,000			
Total				141,713	1,693,000			
Work Codes				D	C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FDGRNT 07	018543							**75,000**
PRKDIF MC	039094							**66,713**
Unidentified Funding	999999							**1,693,000**
Total								**1,834,713**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Park & Recreation

Other Parks

Beyer Community Park 29-852.0

Council District: 8 **Community Plan:** Otay Mesa, San Ysidro

Description: This project provides for the acquisition, design, and construction of approximately 12.6 useable acres, out of approximately 43 total acres, for a community and neighborhood park on Beyer Boulevard.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan, and population-based needs for a neighborhood park in San Ysidro and a community park in Otay Mesa.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $127,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and San Ysidro Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Land acquisition was completed in Fiscal Year 2002. Design and construction schedules are dependent upon the actual rate of development within the Otay Mesa and San Ysidro communities. Phase II will be completed when funding is identified.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent Otay Mesa Public Facilities Financing Plan, including a $13 million increase in total estimated project cost.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 14	079014	177,761	34,239					
STATE DF	000001	1,750,000						
Unidentified Funding	999999				13,000,000			
Total		1,927,761	34,239		13,000,000			
Work Codes		CDL	D		C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 14	079014							**212,000**
STATE DF	000001							**1,750,000**
Unidentified Funding	999999							**13,000,000**
Total								**14,962,000**
Work Codes								

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-533-5301

Black Mountain Ranch Community Park - Acquisition and Development 29-427.0

Council District: 1 **Community Plan:** Torrey Highlands, Black Mountain Ranch

Description: This project provides for the acquisition, design and construction of a 30 useable-acre community park serving the Black Mountain Ranch and Torrey Highlands communities. Phase I includes the construction of 13 acres, including the athletic fields and a parking lot. Phase II will complete the remaining 17 acres and its associated amenities. The project costs are dependent upon all developments within the Black Mountain Ranch and Torrey Highlands communities providing their fair share toward the costs of the park.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $268,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the Black Mountain Ranch and Torrey Highlands Subarea Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase I construction was complete in Fiscal Year 2006. Phase II will begin when funding becomes availabile.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent cost information available, including a $200,000 increase in the total estimated project cost for the addition of a traffic signal.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
DEVADV DA	000018	7,382,094	-1,608,784		-450,000	-5,323,310		
FBA 10	079012	2,950,000		450,000		12,541,216		
FBA 17	079015		1,608,784					
Total		10,332,094		450,000	-450,000	7,217,906		
Work Codes		C	C	C	R	CR		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
DEVADV DA	000018							
FBA 10	079012							**15,941,216**
FBA 17	079015							**1,608,784**
Total								**17,550,000**
Work Codes								

Contact: Kevin Oliver E-Mail: koliver@sandiego.gov Phone: 619-533-5139

Park & Recreation

Other Parks

Cabrillo Heights Neighborhood Park - Improvements 29-902.0

Council District: 6 **Community Plan:** Serra Mesa

Description: This project provides for improvements at Cabrillo Heights Neighborhood Park. Phase I improvements may consist of development of an off-leash dog area on a 0.32 acre portion of the park; paving of approximately 700 feet of the road located along the north property line; tree planting or landscape buffering along the entire 1,200-foot length of the north road; ballfield area furnishings, including benches and drinking fountains; and accessibility upgrades. Phase II improvements may include a group picnic shelter.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $4,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the Serra Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2008 and will be completed in Fiscal Year 2009. Construction is scheduled to begin in and be completed by Fiscal Year 2010.

Summary of Project Changes: Funding previously estimated to be provided by the subdivider is reflected as unidentified funding.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SUBDIV SD	000014		678,000					
Unidentified Funding	999999				165,000			
Total			678,000		165,000			
Work Codes			CD		C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SUBDIV SD	000014							**678,000**
Unidentified Funding	999999							**165,000**
Total								**843,000**
Work Codes								

Contact: Kevin Oliver E-Mail: koliver@sandiego.gov Phone: 619-525-3015

Canyonside Community Park Sportsfield Lighting Upgrade 29-938.0

Council District: 1 **Community Plan:** Rancho Penasquitos

Description: Conversion of existing, outdated, luminaries to energy efficient luminaries at fields 6, 7, 8, and 9.

Justification: This project is a high priority in the needs list of various park improvements in the Community of Rancho Penasquitos.

Operating Budget Effect: None.

Relationship to General and Community Plans: The project is consistent with the Canyonside Community Park General Development Plan, the Rancho Penasquitos Community Plan and in conformance with the City's Progress Guide and General Plan.

Scheduling: Project construction is scheduled to begin in Fiscal Year 2008 and completed in Fiscal Year 2009.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
DEV BM	392190	140,000						
PRKDIF PE	039085	205,000						
Total		345,000						
Work Codes		C						

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
DEV BM	392190							**140,000**
PRKDIF PE	039085							**205,000**
Total								**345,000**
Work Codes								

Contact: Gus Button E-Mail: Button@sandiego.gov Phone: (619) 533-5107

Park & Recreation

Other Parks

Carmel Grove Mini-Park - Play Area Upgrade 29-689.0

Council District: 1 **Community Plan:** Carmel Valley, Clairemont Mesa

Description: This project provides for the upgrade and replacement of playground equipment at the Carmel Grove Mini-Park to meet State and federal safety and accessibility requirements. The total estimated project cost of $467,467 includes an unfunded amount of $39,467.

Justification: This project will provide a play area that is fully compliant with State and federal safety and accessibility regulations.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project implements the recommendations found in the Carmel Valley Neighborhood 1 Precise Plan and the Carmel Valley Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction are scheduled to begin begin in Fiscal Year 2009..

Summary of Project Changes: The total estimated project cost increased by $317,179 due to a revised project cost estimate.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 02	079002	5,329	69,959	352,712				
Unidentified Funding	999999				39,467			
Total		5,329	69,959	352,712	39,467			
Work Codes		D	CD	C	C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 02	079002							**428,000**
Unidentified Funding	999999							**39,467**
Total								**467,467**
Work Codes								

Contact: Kevin Oliver E-Mail: koliver@sandiego.gov Phone: 619-533-5139

Carmel Valley Community Park South - Neighborhood #8A 29-764.0

Council District: 1 **Community Plan:** Carmel Valley, Torrey Hills

Description: This project provides for developing a 15 useable acre community park in the Torrey Hills and Carmel Valley Neighborhoods, south of State Route 56, located in Carmel Valley Neighborhood 8A.

Justification: This project will contribute to satisfying the population-based park acreage requirements of the City's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $142,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the Carmel Valley Neighborhood 8A Precise Plan and the Carmel Valley and Torrey Hills Community Plans, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2010.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent Carmel Valley and Torrey Hills Public Facilities Financing Plans, including a $204,983 increase in total esitmated project cost.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
DEV TR	010608	815,691	1,190,905					
FBA 08	079008		3,949,386	207,983				
OTHER DF	000006	1,508,431	2,086,552					
PDIF 12	039063	11,000						
Total		2,335,122	7,226,843	207,983				
Work Codes		CD	CD	C				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	Total
DEV TR	010608							**2,006,596**
FBA 08	079008							**4,157,369**
OTHER DF	000006							**3,594,983**
PDIF 12	039063							**11,000**
Total								**9,769,948**
Work Codes								

Contact: Kevin Oliver E-Mail: koliver@sandiego.gov Phone: 619-533-5139

Park & Recreation

Other Parks

Carmel Valley Community Park South - Recreation Building 29-407.0

Council District: 1 **Community Plan:** Carmel Valley, Torrey Pines

Description: This project provides for a 16,347 square foot recreation building to serve the Torrey Hills and Carmel Valley Neighborhoods, south of State Route 56, located in Carmel Valley Community Park South Neigborhood 8A.

Justification: This project will contribute to satisfying the population-based park acreage requirements of the City's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $300,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas and facilities. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the Torrey Hills Community Plan and the Carmel Valley Neighborhood 8A Precise Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2010.

Summary of Project Changes: Receipt of developer funding, anticipated in prior years, is rescheduled in Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
DEV TR	010608			153,000				
FBA 08	079008	59,568	4,940,432					
PDIF 12	039063	627,000						
PRKFEE DT	000015		20,000					
Total		686,568	4,960,432	153,000				
Work Codes		D	CD	C				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
DEV TR	010608							**153,000**
FBA 08	079008							**5,000,000**
PDIF 12	039063							**627,000**
PRKFEE DT	000015							**20,000**
Total								**5,800,000**
Work Codes								

Contact: Kevin Oliver E-Mail: koliver@sandiego.gov Phone: 619-533-5139

Carmel Valley Multi-use Trail - Neighborhood 10 52-660.0

Council District: 1 **Community Plan:** Carmel Valley

Description: This project provides for a multi-use trail connection from Del Mar Mesa to Neighborhood 10 Precise Plan.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $20,000 is based upon the Park and Recreation Department's current cost to maintain various open space areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the Carmel Valley Community Plan and the Carmel Valley Neigborhood 10 Precise Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2008. This schedule is contingent upon the rate of development and fees collected in the community. The project is expected to be completed in Fiscal Year 2009. Completion is dependent on development construction build out.

Summary of Project Changes: Project cost and schedule are updated to reflect the most recent Carmel Valley Community Public Facilities Financing Plans, including a $40,600 increase in total estimated project cost.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 08	079008	104,868	475,132	40,600				
Total		104,868	475,132	40,600				
Work Codes		D	CD	C				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 08	079008							**620,600**
Total								**620,600**
Work Codes								

Contact: Rick Thompson E-Mail: rthompson@sandiego.gov Phone: 619-533-6756

Park & Recreation

Other Parks

Carmel Valley Neighborhood Park - Neighborhood #8 29-482.0

Council District: 1 **Community Plan:** Carmel Valley

Description: This project provides for acquiring and developing a 4 useable acre neighborhood park in Carmel Valley. Amenities may include a play area, picnic facilities, open turf area, and landscaping. Frontage road improvement will be provided by another project.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City of San Diego's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $36,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and the Carmel Valley Neighborhood 8 Precise Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The land was acquired as part of the Carmel Valley Restoration and Enhancement Project. Design and construction will be scheduled contingent upon the actual rate of development fees collected within the community and the identification of funding. Design is scheduled to start Fiscal Year 2008 and to be completed in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 08	079008		2,750,000					
Unidentified Funding	999999				350,000			
Total			2,750,000		350,000			
Work Codes			CD		C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 08	079008							**2,750,000**
Unidentified Funding	999999							**350,000**
Total								**3,100,000**
Work Codes								

Contact: Kevin Oliver E-Mail: koliver@sandiego.gov Phone: 619-533-5139

Council District: 1 **Community Plan:** Carmel Valley

Description: This project provides for the design and construction of a 33,000 square foot skate park in Carmel Valley, which will include a 15,000 square foot skating surface area, a concessions and restroom building, lighting for night-time use, and landscaping. The skate park is proposed to be located on City-owned land.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $150,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas and facilities. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the Carmel Valley Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was completed in Fiscal Year 2007 and construction began in Fiscal Year 2008. Construction is estimated to be completed by Fiscal Year 2009. The project will remain open approximately 1 year after construction has been completed to comply with the 1 year warranty period.

Summary of Project Changes: The project cost has been updated to reflect a 7 percent increase, or $210,000, above the Fiscal Year 2007 Carmel Valley Community Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA	02	079002	427,585	2,522,415	206,500				
PDIF	14	390662	50,000		3,500				
Total			477,585	2,522,415	210,000				
Work Codes			D	CD	C				

Revenue Source/Tag		Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA	02	079002							**3,156,500**
PDIF	14	390662							**53,500**
Total									**3,210,000**
Work Codes									

Contact: Alex Garcia E-Mail: agarica@sandiego.gov Phone: 619-533-4640

Park & Recreation

Other Parks

Carson Elementary School - Joint Use Improvements 29-514.0

Council District: 6 **Community Plan:** Linda Vista

Description: This project provides for the improvement of approximately 1.8 acres of existing fields at Carson Elementary School for joint use purposes. The improvements may include turfing for multi-use ball fields and back stops.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $22,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the Linda Vista Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was completed in Fiscal Year 2007. Construction is scheduled to be completed in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
DIF 07	079503	71,529	13,471					
P/P	010365		30,000					
STATE BG	038251		490,079					
STATE HG	038250		144,583					
Total		71,529	678,133					
Work Codes		D	CD					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
DIF 07	079503							**85,000**
P/P	010365							**30,000**
STATE BG	038251							**490,079**
STATE HG	038250							**144,583**
Total								**749,662**
Work Codes								

Contact: Kevin Oliver E-Mail: KOliver@sandiego.gov Phone: 619-533-5139

Central Avenue Mini Park-Acquisition and Development 29-002.0

Council District: 3 **Community Plan:** Mid-City

Description: This project provides for the acquisition of an approximately 16,000 square foot parcel, remaining from the construction of the Interstate 15 freeway through Mid-City at the corner of Central Avenue and Landis Street, to be developed as a mini park. Amenities may include an open turf area, children's play area, skate park, seating areas, walkways, and security lighting.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $3,500 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mid-City Communities Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Land acquisition was completed in Fiscal Year 2008. Design and construction will be scheduled contingent upon identification of funding.

Summary of Project Changes: The total estimated project cost increased by $32,000 due to inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CITYGF	630221	135,000						
DONATN RD	010259	136,324	13,676					
PRKDIF MC	039094	199,000						
STATE CL	038263	56,000						
Unidentified Funding	999999				292,000			
Total		526,324	13,676		292,000			
Work Codes		DL	CD		CD			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CITYGF	630221							**135,000**
DONATN RD	010259							**150,000**
PRKDIF MC	039094							**199,000**
STATE CL	038263							**56,000**
Unidentified Funding	999999							**292,000**
Total								**832,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Park & Recreation

Other Parks

Coastal Bluff Erosion and Access 29-913.0

Council District: Citywide **Community Plan:** Citywide

Description: This project provides partial funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, that were identified and prioritized in a 2003 Coastal Erosion Assessment Survey. High priority sites are those that present potential public hazards.

Justification: This project is needed to provide funding for improvements to coastal erosion sites that present potential public hazards.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $65,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Shell Beach and Sea Ridge were completed in Fiscal Year 2008. Design for the next six locations began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2009. Future design and construction will be scheduled as funding becomes available.

Summary of Project Changes: The total estimated project cost has decreased by $914,665.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
EGF 52	105052		250,000					
MBR RP	010518		332,933					
Unidentified Funding	999999				459,879	426,947	226,947	226,947
Total			582,933		459,879	426,947	226,947	226,947
Work Codes			D		CD	C	C	C

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
EGF 52	105052							**250,000**
MBR RP	010518							**332,933**
Unidentified Funding	999999	226,947	226,947	226,947	226,947	226,947	226,947	**2,702,402**
Total		226,947	226,947	226,947	226,947	226,947	226,947	**3,285,335**
Work Codes		C	C	C	C	C	C	

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-5328

Council District: 1 **Community Plan:** Carmel Valley, Torrey Pines

Description: This project provides for the completion of an existing biology report, a literature review, data collection, and formulation of Area Specific Management Directives to manage the Multiple Species Conservation Program (MSCP) covered species within Crest Canyon.

Justification: This project will provide a management framework for sensitive resources within the plan area.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley and Torrey Pines Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: This project is scheduled to begin in Fiscal Year 2009 and be completed in Fiscal Year 2011

Summary of Project Changes: This is a newly published project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
MBR RP	010518			75,000				
Total				75,000				
Work Codes				D				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
MBR RP	010518							**75,000**
Total								**75,000**
Work Codes								

Contact: Joshua Garcia E-Mail: jggarcia@sandiego.gov Phone: 619-533-6713

Park & Recreation

Other Parks

Del Mar Mesa Central Multi-Use Trail 52-709.0

Council District: 1 **Community Plan:** Del Mar Mesa

Description: This project provides for the construction of a four-foot wide multi-use trail one mile long extending easterly from the northerly section of Carmel Mountain Road through the Lorenz Parcel, then southerly into Penasquitos Canyon.

Justification: This project provides additional recreational opportunities in Del Mar Mesa.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $20,000 is based upon the Park and Recreation Department's current cost to maintain various open space areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the Del Mar Mesa Specific Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was completed in Fiscal Year 2005. Construction began in Fiscal Year 2007. The project is expected to be completed in Fiscal Year 2010. Completion is dependent on development construction build out.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 09	079010	257	160,743					
Total		257	160,743					
Work Codes		D	CDL					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 09	079010							**161,000**
Total								**161,000**
Work Codes								

Contact: Rick Thompson E-Mail: rthompson@sandiego.gov Phone: 619-533-6756

Council District: 1 **Community Plan:** Del Mar Mesa

Description: This project provides for the construction of an unimproved multi-use trail, 8,000 feet long extending easterly from the end of Street "Z" to the San Diego Gas and Electric easement. The trail will continue southerly within the easement into Penasquitos Canyon.

Justification: This project provides additional recreational opportunities in Del Mar Mesa.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $20,000 is based upon the Park and Recreation Department's current cost to maintain various open space areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the Del Mar Mesa Specific Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was completed in Fiscal Year 2007. Construction is scheduled to begin in Fiscal Year 2010. The project is expected to be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 09	079010	854	228,446					
Total		854	228,446					
Work Codes		D	CL					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 09	079010							**229,300**
Total								**229,300**
Work Codes								

Contact: Rick Thompson E-Mail: rthompson@sandiego.gov Phone: 619-533-6756

Park & Recreation

Other Parks

Del Mar Mesa Multiple Species Conservation Program Land Acquisition 29-617.0

Council District: 1 **Community Plan:** Del Mar Mesa

Description: This project provides for land acquisition in the Del Mar Mesa community planning area for the Multiple Species Conservation Program (MSCP).

Justification: The MSCP Implementing Agreement, Section 10(a), Take Authorization of the Endangered Species Act, mandates a statutory responsibility on the part of the City to assemble the MSCP preserve. This responsibility includes acquisition of public land to be used for wildlife habitat.

Operating Budget Effect: This park will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been completed or approved, therefore, the current cost estimate is not available. Operational costs for the project will be developed as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Property acquisition began in Fiscal Year 2002 and will continue through Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CITYGF	630221	492,648	181,352					
STATE N1	038308	250,000						
STATE N2	038309	950,000						
STATE NI	038307	173,994	76,006					
Total		1,866,642	257,358					
Work Codes		L	L					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CITYGF	630221							**674,000**
STATE N1	038308							**250,000**
STATE N2	038309							**950,000**
STATE NI	038307							**250,000**
Total								**2,124,000**
Work Codes								

Contact: Jeanne Krosch E-Mail: jkrosch@sandiego.gov Phone: 619-236-6545

Council District: 1 **Community Plan:** Del Mar Mesa

Description: This project provides for the acquisition, design and construction of a 4 useable acre park to serve the Del Mar Mesa population. Amenities may include a comfort station, turf, and active and passive play areas.

Justification: This project will contribute to satisfying the population-based park requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $74,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the Del Mar Mesa Specific Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Land acquisition was completed in Fiscal Year 2005 and design was completed in Fiscal Year 2007. Construction is scheduled to begin in Fiscal Year 2010. The project is on hold in Fiscal Year 2009 pending identification of additional funds. Completion of the project will be scheduled upon identification of additional funds.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent Del Mar Mesa Public Facilities Financing Plan, including a $350,000 increase in the total estimated project cost.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 09	079010	1,237,573	2,162,427					
Unidentified Funding	999999				350,000			
Total		1,237,573	2,162,427		350,000			
Work Codes		DL	CD		C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 09	079010							**3,400,000**
Unidentified Funding	999999							**350,000**
Total								**3,750,000**
Work Codes								

Contact: Kevin Oliver E-Mail: KOliver@sandiego.gov Phone: 619-533-5139

Park & Recreation

Other Parks

Del Mar Mesa Northern Hiking/Equestrian Trail 52-711.0

Council District: 1 **Community Plan:** Del Mar Mesa

Description: This project provides for an eight-foot wide hiking and equestrian trail, 8,000 feet long, extending northerly from the Carmel Mountain Road and Del Mar Mesa Road intersection area, then westerly in the developable area along open space. The trail will continue to the westerly end of Del Mar Mesa Road. This project also includes improvements to a 1,000-foot long existing trail that extends northerly into Carmel Valley Neighborhood 8.

Justification: This project provides additional recreational opportunities in Del Mar Mesa.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $20,000 is based upon the Park and Recreation Department's current cost to maintain various open space areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the Del Mar Mesa Specific Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2010; however, it is contingent upon construction development.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 09	079010	27,878	358,122					
Total		27,878	358,122					
Work Codes		L	CDL					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 09	079010							**386,000**
Total								**386,000**
Work Codes								

Contact: Rick Thompson E-Mail: rthompson@sandiego.gov Phone: 619-533-6756

Council District: 1 **Community Plan:** Del Mar Mesa

Description: This project provides for a surfaced eight-foot wide multi-use trail, 2,000 feet long, extending southerly from the end of Del Mar Mesa Road, crossing the "Bougainvillea" entry road. The trail will branch westerly to connect to the wildlife crossing under Carmel Country Road, and easterly to connect to the Shaw Valley and Neighborhood 10 trails in Carmel Valley.

Justification: This project provides additional recreational opportunities.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $20,000 is based upon the Park and Recreation Department's current cost to maintain various open space areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in Del Mar Mesa Specific Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2009.

Summary of Project Changes: The project cost of $260,300 and schedule have been updated to reflect the most recent Del Mar Mesa Public Facilities Financing Plan, including a $150,000 increase in total estimated project cost.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 09	079010	8,190	102,110					
Unidentified Funding	999999				150,000			
Total		8,190	102,110		150,000			
Work Codes		D	CD		C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 09	079010							**110,300**
Unidentified Funding	999999							**150,000**
Total								**260,300**
Work Codes								

Contact: Rick Thompson E-Mail: rthompson@sandiego.gov Phone: 619-533-6756

Park & Recreation

Other Parks

Del Sur Neighborhood Park North (Black Mountain Neighborhood Park North) 29-688.0

Council District: 1 **Community Plan:** Black Mountain Ranch

Description: This project provides for the acquisition and development of a 5 useable acre neighborhood park adjacent to a proposed elementary school site. This project includes the cost of half-width street improvements for the local roadway adjacent to the project.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $37,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The scheduling of this project is dependent upon the actual rate of development within Black Mountain Ranch. Project construction is scheduled to begin in Fiscal Year 2009.

Summary of Project Changes: Funding previously anticipated in Fiscal Year 2008 has been rescheduled to Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
DEVADV DA	000018			3,700,000	-3,700,000			
FBA 10	079012				3,700,000			
Total				3,700,000				
Work Codes				C	CR			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
DEVADV DA	000018							
FBA 10	079012							**3,700,000**
Total								**3,700,000**
Work Codes								

Contact: Kevin Oliver E-Mail: KOliver@sandiego.gov Phone: 619-533-5139

Dennery Ranch Neighborhood Park - Acquisition and Construction 29-408.0

Council District: 8 **Community Plan:** Otay Mesa

Description: This project provides for acquisition, design, and construction of an 11 useable acre park site in the Otay Mesa Community Plan and the Dennery Ranch Precise Plan area. The park may include a multi-purpose court, restroom, children's play area, picnic area and facilities, open turf area, staging area, and trail with connectivity to the Otay Valley Regional Park.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $134,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and the Dennery Ranch Precise Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Acquisition, design and construction will be scheduled contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 14	079014	45		2,000,956		4,000,000	3,201,000	
Total		45		2,000,956		4,000,000	3,201,000	
Work Codes		D		DL		CD	C	

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 14	079014							**9,202,001**
Total								**9,202,001**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Park & Recreation

Other Parks

Dingeman Elementary School - Spring Canyon Neighborhood Park Improvements 29-907.0

Council District: 5 **Community Plan:** Miramar Ranch North

Description: This project provides for the improvement of the fields at Spring Canyon Neighborhood Park.

Justification: Improvements are in accordance with the recommendations of the Miramar Ranch North Planning Committee.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project implements the recommendations found in the Miramar Ranch North Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Construction began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
DEV WF	392161		73,790					
OCITY CU	392142		527					
OCITY MC	392130	26,478	13,362					
OCITY MN	392132		441					
OCITY MR	392123	1,141						
OCITY SL	392112	151						
Total		27,770	88,120					
Work Codes		C	C					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
DEV WF	392161							**73,790**
OCITY CU	392142							**527**
OCITY MC	392130							**39,840**
OCITY MN	392132							**441**
OCITY MR	392123							**1,141**
OCITY SL	392112							**151**
Total								**115,890**
Work Codes								

Contact: Ricky Duran E-Mail: eduran@sandiego.gov Phone: 858-538-8172

Encanto Community Park Concession Stand Expansion at Verna Quinn Fields 29-953.0

Council District: 4 **Community Plan:** Southeastern San Diego

Description: This project provides for the design and construction of the expansion of the existing concession stand at Verna Quinn Fields and all associated accessibility and drainage improvements required to comply with all State and federal accessibilitly guidelines and City standards.

Justification: This project provides for recreational and other facilities in a community deficient in parks and recreation facilities per the City Progress Guide and General Plan Guidelines.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled to begin in Fiscal Year 2009. Construction is scheduled to begin and be completed in Fiscal Year 2010.

Summary of Project Changes: This is a newly published project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FDGRNT	07	018543			155,000				
	Total				155,000				
Work Codes					CD				

Revenue Source/Tag		Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FDGRNT	07	018543							**155,000**
	Total								**155,000**
Work Codes									

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-533-5301

Park & Recreation

Other Parks

Fairbrook Neighborhood Park - Acquisition 29-717.0

Council District: 5 **Community Plan:** Scripps Miramar Ranch

Description: This project provides for land acquisition of approximately 3 useable acres for a neighborhood park south of Pomerado Road in the Scripps Miramar Ranch area.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Scheduling is contingent upon development of the subdivision, which has been deferred by the property owner, San Diego Unified School District. The City will acquire property for the park subsequent to completion of public infrastructure improvements pursuant to a development agreement.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
PRKFEE SM	011230	24,846	395,154					
Total		24,846	395,154					
Work Codes		L	L					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
PRKFEE SM	011230							**420,000**
Total								**420,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Council District: 5 **Community Plan:** Scripps Miramar Ranch

Description: This project provides for development of an approximately 3 useable acre neighborhood park south of Pomerado Road in the Scripps Miramar Ranch area, adjacent half-width street improvements, and utilities to serve the park.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $60,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Scheduling is contingent upon acquisition of the site, which has been deferred by the San Diego Unified School District. The City will acquire property for the park subsequent to completion of public infrastructure improvements pursuant to a development agreement.

Summary of Project Changes: No major changes are aniticipated for this project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 06	079007				579,000			
PRKFEE SM	011230	76	1,820,924					
Total		76	1,820,924		579,000			
Work Codes		D	CDL		C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 06	079007							**579,000**
PRKFEE SM	011230							**1,821,000**
Total								**2,400,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Park & Recreation

Other Parks

Florida Canyon Drainage and Trail Improvements and Exotic Plant Removal 29-944.0

Council District: 3 **Community Plan:** Balboa Park

Description: This project provides for Florida Canyon drainage and trail improvements and exotic plant removal.

Justification: This project will provide erosion prevention in Florida Canyon by removing the exotic plant material and improving the drainage. This project will also improve existing trails within the canyon.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $20,000 is based upon the Park and Recreation Department's current cost to maintain various open space areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the East Mesa Precise Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2008 and construction is scheduled to begin in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
MBR RP	010518		357,000					
Total			357,000					
Work Codes			CD					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
MBR RP	010518							**357,000**
Total								**357,000**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-5328

Gonzales Canyon Neighborhood Park - Acquisition and Development 29-534.0

Council District: 1 **Community Plan:** Pacific Highlands Ranch

Description: This project provides for the acquisition, design and construction of a 5 useable acre neighborhood park adjacent to an elementary school in the Gonzales Canyon area of Pacific Highlands Ranch.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $78,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Sub-area Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Land acquisition began in Fiscal Year 2007. The project schedule is dependent upon the actual rate of development within the Pacific Highlands Ranch Community.

Summary of Project Changes: The total estimated project cost has decreased by $300,000 to reflect the most recent Pacific Highlands Ranch Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 11	079011	11,711	1,232,289		4,556,000			
Total		11,711	1,232,289		4,556,000			
Work Codes		L	L		CDL			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 11	079011							**5,800,000**
Total								**5,800,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Park & Recreation

Other Parks

Gonzales Canyon Resource Management Plan 29-974.0

Council District: 1 **Community Plan:** Pacific Highlands Ranch

Description: This project provides for the completion of an existing biology report, a literature review, data collection, and formulation of Area Specific Management Directives to manage the Multiple Species Conservation Program (MSCP) covered species within Gonzales Canyon.

Justification: This project will provide a management framework for sensitive resources within the plan area.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: This project is scheduled to begin in Fiscal Year 2009 and be completed in Fiscal Year 2011.

Summary of Project Changes: This is a newly published project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
MBR RP	010518			200,000				
Total				200,000				
Work Codes				D				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
MBR RP	010518							**200,000**
Total								**200,000**
Work Codes								

Contact: Joshua Garcia E-Mail: jggarcia@sandiego.gov Phone: 619-533-6713

Hidden Trails Neighborhood Park Acquisition and Development 29-535.0

Council District: 8 **Community Plan:** Otay Mesa

Description: This project provides for the acquisition, design and construction of a 4 useable acre neighborhood park serving the Otay Mesa community. Amenities may include an open turfed area and children's play area, as well as off-site improvements to serve the park.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $40,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and Hidden Trails Precise Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Land acquisition began in Fiscal Year 2008. The project schedule is dependent upon the actual rate of development within the Otay Mesa Community.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent Otay Mesa Public Facilities Financing Plan with an increase of $680,000.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 14	079014		200,000		2,220,000			
Unidentified Funding	999999				680,000			
Total			200,000		2,900,000			
Work Codes			L		CD			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 14	079014							**2,420,000**
Unidentified Funding	999999							**680,000**
Total								**3,100,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Park & Recreation

Other Parks

Hilltop Community Park - Development, Phases I, II & III 29-282.1

Council District: 1 **Community Plan:** Rancho Penasquitos

Description: This project provides for the development of a community park in Rancho Penasquitos on approximately 34 acres, of which approximately 14 are useable-acres. Phase I comprised approximately 12 acres of improvements including a recreation building, basketball courts, open play areas, picnic areas, a comfort station, and utilities. Phase II will provide for the development of the remaining two acres and will potentially include additional parking, children's play area, open grass area, irrigation system, picnic area, security lighting, concrete walkways, and shade structures. Phase III will include a soccer and roller hockey arena.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $50,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the Rancho Penasquitos Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase I construction of Hilltop Community Park is complete. Construction of Phase II began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2009. Phase III construction will be scheduled when funding becomes available.

Summary of Project Changes: Project cost and schedule have been updated to reflect the most recent Rancho Penasquitos Community Public Facilities Financing Plan, including a $205,386 increase in total estimated project cost.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CAPOUT	030245	10,184						
FBA 04	079004	4,051,776	140,224	416,503		450,614		
PET	010596			205,386				
PRKDIF PE	039085	344,500						
PRKFEE DA	012000	44,414						
PRKFEE PN	011140	207,071						
STATE DF	000001		600,000					
Total		4,657,945	740,224	621,889		450,614		
Work Codes		CD	CD	C		C		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CAPOUT	030245							**10,184**
FBA 04	079004							**5,059,117**
PET	010596							**205,386**
PRKDIF PE	039085							**344,500**
PRKFEE DA	012000							**44,414**
PRKFEE PN	011140							**207,071**
STATE DF	000001							**600,000**
Total								**6,470,672**
Work Codes								

Contact: Kevin Oliver E-Mail: KOliver@sandiego.gov Phone: 619-533-5139

Council District: 4 **Community Plan:** Mid-City

Description: This project provides for the design and construction of a new 6 acre neighborhood park with approximately 2 useable acres, enhancements to Chollas Creek, and associated traffic improvements on Home Avenue for pedestrian crossing.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $19,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mid-City Communities Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled to be completed in Fiscal Year 2009. The construction schedule is contingent upon funding availability.

Summary of Project Changes: The total estimated project cost decreased by $200,000 with the deappropriation of TransNet Commercial Paper in Fiscal Year 2008 in order for the project to be consistent with the City's cash management policy to use available cash in lieu of issuing new debt.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CMPR CP	030313			50,000				
PRKDIF MC	039094	334,131	265,869					
Unidentified Funding	999999				2,400,000			
Total		334,131	265,869	50,000	2,400,000			
Work Codes		D	D	D				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CMPR CP	030313							**50,000**
PRKDIF MC	039094							**600,000**
Unidentified Funding	999999							**2,400,000**
Total								**3,050,000**
Work Codes								

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-533-5301

Park & Recreation

Other Parks

Hourglass Field Community Park - Field House 29-738.0

Council District: 5 **Community Plan:** Mira Mesa

Description: This project provides for a joint use field house including a gymnasium, shower and locker facilities, multi-purpose rooms, and meeting rooms at Hourglass Field Community Park.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $300,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the Mira Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Field house construction began in Fiscal Year 2007 and will be completed in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 01	079006	248,607	3,420,894					
Total		248,607	3,420,894					
Work Codes		D	CD					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 01	079006							**3,669,501**
Total								**3,669,501**
Work Codes								

Contact: Kevin Oliver E-Mail: koliver@sandiego.gov Phone: 619-533-5139

Council District: 5 **Community Plan:** Mira Mesa

Description: This project provides for reimbursing the San Diego College District for building and providing parking areas for the public that visit the Hourglass Field House, a joint-use facility with Mira Mesa City College.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $27,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the Mira Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Construction began in Fiscal Year 2008. Reimbursement to the San Diego College District will be completed in Fiscal Year 2009.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent Mira Mesa Public Facilities Financing Plan, including a $430,000 increase in the total estimated project cost.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 01	079006	3,875	1,326,125					
Total		3,875	1,326,125					
Work Codes		R	R					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 01	079006							**1,330,000**
Total								**1,330,000**
Work Codes								

Contact: Kevin Oliver E-Mail: koliver@sandiego.gov Phone: 619-533-3015

Park & Recreation

Other Parks

Joint Use Improvements - Citywide 29-889.0

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for design and construction of miscellaneous improvements on joint use facilities throughout the City, such as replacement and upgrades to turf, irrigation, fencing, and disabled access.

Justification: This project will provide necessary improvements which have been identified through the joint use agreement renewal process, derived from individual, on-site inspections and cost estimates, in order to upgrade the joint use facilities to meet current codes, regulations and standards, and to endure another 25 years of use pursuant to the terms of the joint use agreements.

Operating Budget Effect: This park will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been completed or approved, therefore, the current cost estimate is not available. Operational costs for the project will be developed as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Sub-projects will be scheduled individually based on priority, school schedules, and league use of the fields. Design of some projects will be completed in Fiscal Year 2009 and construction will be completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
ANTN P&R	010150		150,000					
STATE DF	000001		587,705					
Unidentified Funding	999999				1,672,295			
Total			737,705		1,672,295			
Work Codes			CD		CD			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
ANTN P&R	010150							**150,000**
STATE DF	000001							**587,705**
Unidentified Funding	999999							**1,672,295**
Total								**2,410,000**
Work Codes								

Contact: Kevin Oliver E-Mail: koliver@sandiego.gov Phone: 619-533-3015

Kumeyaay Lakes Berm Restoration and Dredging 29-671.0

Council District: 7 **Community Plan:** Mission Trails Regional Park

Description: This project provides for the dredging of two lakes and reconstruction of a lake berm within the Kumeyaay Lake system at Mission Trails Regional Park.

Justification: A berm that surrounds the lakes was breached during the 1995-96 rainy season. Since that time, the San Diego River's flow has been redirected through the Kumeyaay Lakes, to the detriment of the lakes. Impacts include sedimentation of the lakes, the introduction of exotic invasive aquatic plants and the decline of an adjacent state wetland mitigation site through which the river once flowed.

Operating Budget Effect: This facility will likely not require any additional on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Development Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Planning began in Fiscal Year 2003. Design and construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
EGF 50	010505	36,662	38,338					
MISTR	010580	85,000						
Unidentified Funding	999999				9,840,000			
Total		121,662	38,338		9,840,000			
Work Codes		D	D		CD			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
EGF 50	010505							**75,000**
MISTR	010580							**85,000**
Unidentified Funding	999999							**9,840,000**
Total								**10,000,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Park & Recreation

Other Parks

La Jolla Valley Bike Path 29-904.0

Council District: 1 **Community Plan:** Black Mountain Ranch

Description: This project provides for construction of 1.7 miles of 8 feet wide, asphalt bike path along the south side of La Jolla Valley, between Carmel Valley Road and Camino Del Sur, within the area of Black Mountain Ranch to be dedicated for public use. Completion of connections will require design and construction of approximately 4,000 feet of paved path from the northwest and southwest extensions of paved roads within the Santa Luz Development to connect to Carmel Valley Road northwest, and Camino del Sur southeast. This project is to be completed under the terms of development agreement, extraordinary benefits.

Justification: Trail and bike access is a requirement of the Subarea plan for Black Mountain Ranch.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $20,000 is based upon the Park and Recreation Department's current cost to maintain various open space areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the Black Mountain Ranch Community Plan and the Black Mountain Ranch Development Agreement, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The project schedule is dependent upon the actual rate of development within the Black Mountain Ranch Community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SUBDIV SD	000014		638,000					
Total			638,000					
Work Codes			CD					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SUBDIV SD	000014							**638,000**
Total								**638,000**
Work Codes								

Contact: Rick Thompson E-Mail: rthompson@sandiego.gov Phone: 619-533-6756

Council District: 1

Community Plan: Carmel Mountain Ranch, Black Mountain Ranch

Description: This project provides for the design and construction of a 3.6 mile multi-use unpaved trail, meeting City trail standards, within the open space to be granted to the City by the Black Mountain Ranch community. The trail will extend from the City limits to Black Mountain Park.

Justification: The trail is required by the Black Mountain Ranch Development Agreement under terms of extraordinary benefits.

Operating Budget Effect: This project is estimated to affect the Operating Budget by approximately $5,000 each year after completion.

Relationship to General and Community Plans: This project implements the recommendations found in the Black Mountain Ranch Community Plan and the Carmel Mountain Ranch Master Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: This trail will be designed and constructed during construction of the Black Mountain Ranch development.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent cost information available, including a $115,000 decrease in total estimated project cost.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
DEV BM	392190	385,000						
Total		385,000						
Work Codes		CD						

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
DEV BM	392190							**385,000**
Total								**385,000**
Work Codes								

Contact: Rick Thompson E-Mail: rthompson@sandiego.gov Phone: 619-533-6756

Park & Recreation

Other Parks

La Jolla Valley Trail - North Loop 29-538.0

Council District: 1 **Community Plan:** Black Mountain Ranch

Description: This project provides for the design and construction of a 6.6 mile multi-use trail, meeting City standards, located along the northern and western City boundary and southerly to the La Jolla Valley Trail.

Justification: The trail is required by the Black Mountain Ranch Development Agreement under terms of extraordinary benefits.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $20,000 is based upon the Park and Recreation Department's current cost to maintain various open space areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the Black Mountain Ranch Community Plan and the Black Mountain Ranch Development Agreement, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2010. Completion is dependent on development construction.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent cost information available, including a $278,000 decrease in total estimated project cost.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
DEV BM	392190		638,000					
Total			638,000					
Work Codes			CD					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
DEV BM	392190							**638,000**
Total								**638,000**
Work Codes								

Contact: Rick Thompson E-Mail: rthompson@sandiego.gov Phone: 619-533-6756

La Mirada Elementary School - Joint Use Improvements 29-657.0

Council District: 8 **Community Plan:** San Ysidro

Description: This project provides for the turfing of approximately 2 acres in Phase I and 1.7 acres in Phase II of undeveloped fields at La Miranda Elementary School. Improvements include a running track, a softball field, an accessible ramp to San Ysidro Activity Center, and relocation of the existing school garden for joint-use purposes.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $20,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the San Ysidro Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Construction of Phase I is complete. Phase II design began in Fiscal Year 2007 and construction is scheduled to begin in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
DIF 20	079518		110,000					
P/P	010365	182,820						
STATE L1	038242	62,727	508,048					
STATE N3	038116	378,000						
Total		623,547	618,048					
Work Codes		CD	C					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
DIF 20	079518							**110,000**
P/P	010365							**182,820**
STATE L1	038242							**570,775**
STATE N3	038116							**378,000**
Total								**1,241,595**
Work Codes								

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-533-5301

Park & Recreation

Other Parks

Language Academy/Montezuma Elementary School - JU Improvements 29-941.0

Council District: 7 **Community Plan:** College Area

Description: This project provides for design and construction of approximately 1.37 acres at the Language Academy (formerly Montezuma Elementary School) for joint use facilities to supplement existing park acreage in the College Area Community. Improvements may include artificially-turfed multi-purpose sports fields, multi-purpose courts, walkways, landscaping and Americans with Disability Act (ADA)/accessibility upgrades.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's Progress Guide and General Plan in a community currently deficient per General Plan Guidelines.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $16,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the College Area Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design will begin in Fiscal year 2009 and construction is scheduled for Fiscal year 2010.

Summary of Project Changes: This is a newly published project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CDBG	018537			418,000				
DIF 12	079506			215,000				
FDGRNT 07	018543			35,000				
Unidentified Funding	999999				731,000			
Total				668,000	731,000			
Work Codes				D	C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CDBG	018537							**418,000**
DIF 12	079506							**215,000**
FDGRNT 07	018543							**35,000**
Unidentified Funding	999999							**731,000**
Total								**1,399,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Council District: 7 **Community Plan:** Mid-City

Description: This project provides for design and construction of approximately 1.46 acres of Marshall Elementary School for joint use facilities to supplement existing park acreage in the City Heights area of the Mid-City Communities. Improvements may include turfed multi-purpose sports fields, multi-purpose courts, walkways, landscaping, and Americans with Disability Act (ADA)/accessibility upgrades.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's Progress Guide and General Plan in a community currently deficient per General Plan Guidelines.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $14,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mid-City Communities Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction will be scheduled as funding becomes available.

Summary of Project Changes: This project is newly published in Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FDGRNT 07	018543			35,000				
Unidentified Funding	999999				699,000			
Total				35,000	699,000			
Work Codes				CD	CD			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FDGRNT 07	018543							**35,000**
Unidentified Funding	999999							**699,000**
Total								**734,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Park & Recreation

Other Parks

Martin Luther King Jr. Community Park - Play Area Upgrades 29-951.0

Council District: 4 **Community Plan:** Southeastern San Diego

Description: This project provides for upgrades of the play ground area and access walkway at Martin Luther King Jr. Community Park to be in compliance with State and federal safety and accessibility guidelines.

Justification: This project will provide a play area which is fully compliant with current State safety regulations and State and federal accessibiity guidelines.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled to be completed in Fiscal Year 2009. Construction is scheduled to begin in Fiscal Year 2009.

Summary of Project Changes: This is a newly published project for Fiscal Year 2009. This project was established by Council Resolution R-302747 on June 27, 2007 with an initial budget of $500,000.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
DIF 24	079511			500,000				
Total				500,000				
Work Codes				CD				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
DIF 24	079511							**500,000**
Total								**500,000**
Work Codes								

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-533-5301

Council District: 5 **Community Plan:** Mira Mesa

Description: This project provides for design and construction of park improvements on approximately 3.0 useable acres at McAuliffe Community Park, located at the west end of Winterwood Lane in the Mira Mesa Community Plan area. Improvements may consist of open turf area, parking areas, picnic facilities, a children's play area, trails and walkways, interpretive overlooks, security lighting, comfort station, and a skate park.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $70,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the Mira Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Completion of design has been delayed due to environmental contraints. Construction will begin as soon as design has been completed. The project schedule will be updated when environmental constraints have been resolved.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 01	079006	203,814	892,716	2,301,157	806,127			
Total		203,814	892,716	2,301,157	806,127			
Work Codes		D	D	CD	C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 01	079006							**4,203,814**
Total								**4,203,814**
Work Codes								

Contact: Kevin Oliver E-Mail: KOliver@sandiego.gov Phone: 619-533-5139

Park & Recreation

Other Parks

Memorial Community Park - Miscellaneous Pool Improvements 29-893.0

Council District: 8 **Community Plan:** Southeastern San Diego

Description: This project provides for the demolition of an existing pool and the design and construction of a new pool.

Justification: This project will address deterioration of the existing pool decking and piping due to age.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project implements the recommendations found in the Southeastern San Diego Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The scope of this project has changed. The new scope of the project will include the demolition of an existing pool and the design and construction of a new pool. Design for the original scope had been completed. The schedule for the new scope will be determined once a consultant is hired.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CITYGF	630221		72,037					
STATE MP	038227	4,844	245,156					
Unidentified Funding	999999				16,463			
Total		4,844	317,193		16,463			
Work Codes		D	CD		C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CITYGF	630221							**72,037**
STATE MP	038227							**250,000**
Unidentified Funding	999999							**16,463**
Total								**338,500**
Work Codes								

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-533-5301

Mira Mesa Community Park - Expansion (Carroll Neighborhood Park - Development) 29-757.0

Council District: 5 **Community Plan:** Mira Mesa

Description: This project provides for developing approximately 11 useable acres of the former Carroll School parksite across the street from Mira Mesa Community Park. Amenities include a comfort station and ballfields. The Mira Mesa Community Park will also be upgraded to include a pool complex, improved recreation center, and skate plaza. The street between the two sites will include parking and street calming. This project will be phased as funding becomes available. Phase I includes the ballfields and street calming. Phase II includes the pool complex and skate plaza. Phase III includes recreation center improvements.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City of San Diego's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $171,000 for Phase I is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the Mira Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Park design was completed in Fiscal Year 2008. Construction is scheduled to begin in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 01	079006	1,579,981	7,270,019	5,000,000	3,500,000	3,500,000		
PRIV DN	063022		150,000					
Unidentified Funding	999999				100,000	100,000		
Total		1,579,981	7,420,019	5,000,000	3,600,000	3,600,000		
Work Codes		D	CD	C	C	C		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 01	079006							**20,850,000**
PRIV DN	063022							**150,000**
Unidentified Funding	999999							**200,000**
Total								**21,200,000**
Work Codes								

Contact: Kevin Oliver E-Mail: KOliver@sandiego.gov Phone: 619-533-5139

Park & Recreation

Other Parks

Mira Mesa Parks - Tree Replacement 29-690.0

Council District: 5 **Community Plan:** Mira Mesa

Description: This project provides for replacement of trees in parks in the Mira Mesa Community.

Justification: It was necessary to remove a number of diseased red gum eucalyptus trees from parts of the Mira Mesa community. This project provides for replacement of these trees.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project implements the recommendations found in the Mira Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Work on replacing the trees will start at the end of Summer 2008 and is scheduled to be completed by Spring 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
DONATN MS	010597		56,000					
Total			56,000					
Work Codes			C					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
DONATN MS	010597							**56,000**
Total								**56,000**
Work Codes								

Contact: Enrique Duran E-Mail: eduran@sandiego.gov Phone: 858-538-8172

Council District: 2 **Community Plan:** Mission Beach, Pacific Beach

Description: This project increases public accesibility of the beach areas in Pacific and Mission Beach. Phase I of this project completed the widening of 1.34 miles of boardwalk along Oceanfront Walk and Ocean Boulevard from Ventura Place to Santa Rita Place. This included widening of the existing concrete boardwalk by nine feet and the creation of a three foot wide landscape buffer zone immediately to the east of, and adjacent to, the boardwalk. Phase II, which is complete, included a safety study. Phase III provides for the acquisition of the right-of-way at Santa Rita Place and from Pacific Beach Drive to Oliver Avenue. Phase IV will complete the widening from Santa Rita Place to Thomas Avenue.

Justification: This project will enhance public access to this section of beach.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project implements the recommendations found in the Mission Beach Precise Plan and Pacific Beach Community Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase I was completed in Fiscal Year 2004 and the phase II follow-up safety study was completed in the summer of 2003. Phases III and IV will be scheduled when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FDGRNT 02	038609	1,050,657						
GASTAX 01	030219	140,000						
STP MB	038605	80,000						
TOTAX CI	102232	465,175						
TRANS	030300	165,275	100,000					
Unidentified Funding	999999				2,753,000			
Total		1,901,107	100,000		2,753,000			
Work Codes		CD	C		C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FDGRNT 02	038609							**1,050,657**
GASTAX 01	030219							**140,000**
STP MB	038605							**80,000**
TOTAX CI	102232							**465,175**
TRANS	030300							**265,275**
Unidentified Funding	999999							**2,753,000**
Total								**4,754,107**
Work Codes								

Contact: Danny Schrotberger E-Mail: DSchrotberger@sandiego.gov Phone: 619-533-7465

Park & Recreation

Other Parks

Mission Beach Bulkhead Preservation 52-719.0

Council District: 2 **Community Plan:** Mission Beach, Pacific Beach

Description: This project provides for preserving the life of the historic Mission Beach bulkhead from Balboa Court to Pacific Beach Drive. The project includes replacing the concrete deck, restoring the wall backfill, and replacing the parapet.

Justification: This project will preserve the life of the 1928 bulkhead.

Operating Budget Effect: This facility will likely not require any additional on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Two sections of walkway have been removed and replaced, a total of 900 lineal feet. Design has begun on the next phase to remove and replace another 500-600 lineal feet. The project is on hold pending replacement of funds for $245,000 loaned to the Mt. Soledad project.

Summary of Project Changes: TransNet Commercial Paper will be de-appropriated in Fiscal Year 2008 and re-appropriated when needed in Fiscal Year 2009, consistent with the City's cash management policy to use available cash in lieu of issuing new debt.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CMPR CP	030313			149,500				
TOTAX CI	102232	50,000						
TRANS	030300	649,225	193,000					
Unidentified Funding	999999				8,128,000			
Total		699,225	193,000	149,500	8,128,000			
Work Codes		CD	C	C	C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CMPR CP	030313							**149,500**
TOTAX CI	102232							**50,000**
TRANS	030300							**842,225**
Unidentified Funding	999999							**8,128,000**
Total								**9,169,725**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-5328

Mission Trails Regional Park Cowles Mountain Trail Rehabilitation 29-966.0

Council District: 7 **Community Plan:** Navajo, Tierrasanta

Description: This project provides for design, engineering, construction, and installation of structures and the rehabilitation and installation of appropriate material to re-establish approximately 2,000 linear feet of existing trail. This project is to supplement existing and increased recreational activity of hikers and the increase of sensitive resource impacts caused by hikers leaving the official trail. When completed, this trail rehabilitation will improve safety, improve maintenance, and reduce or eliminate loss of sensitive natural resources due to visitor use and erosion. Improvements will include minimal pruning and hand crew installation of materials. No grading will be done; however, some hand tool manipulation of existing soils may occur. This project will also provide funding to improve existing Americans with Disabilities Act (ADA) facilities at the trailhead at Golfcrest Drive and Navajo Road. The remainder of this trail is not ADA accessible.

Justification: This project will contribute to implementing the recreational element of the Mission Trails Regional Park Master Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $20,000 is based upon the Park and Recreation Department's current cost to maintain various open space areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction are scheduled to begin in Fiscal Year 2009.

Summary of Project Changes: This project is newly published for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
MBR RP	010518			400,000				
Total				400,000				
Work Codes				CD				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
MBR RP	010518							**400,000**
Total								**400,000**
Work Codes								

Contact: Rick Thompson E-Mail: rthompson@sandiego.gov Phone: (619) 533-6756

Park & Recreation

Other Parks

Mission Trails Regional Park Master Plan Update and Natural Resource Mgmt Plan 29-943.0

Council District: 7 **Community Plan:** Navajo, Tierrasanta

Description: This project provides for an update to the 1985 Mission Trail Regional Park (MTRP) Master Development Plan to identify completed capital projects and to guide future development and preservation within the park. A Natural Resource Management Plan will also be prepared and incorporated into the master plan document to provide City park rangers with information and tools to manage the Park's sensitive resources.

Justification: MTRP faces numerous challenges and issues due to the high number of vistorsand the Park's location within a densely populated area. Ezxtensive recreational use, illegal off-road vehicle activity, erosion, urban runoff, and invasive non-native plants are potential threats to the continued health of the Park's natural Resources. The MTRP Natural Resource Management Plan is a part of the implementation task of the City of San Diego's Multiple Species Conservation Program (MSCP). The MSCP was officially adopted on March 18, 1997, with the United States Fish and Wildlife Service and the California Department of Fish and Game approving the plan on July 17, 1997.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project implements the recommendations found in the MSCP, is consistent with the Navajo and Tierrasanta Community Plans, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Planning began in Fiscal Year 2008 and completion of the document is scheduled for Fiscal Year 2010. This project is being combined with the Mission Trails Regional Park (MTRP) Master Plan.

Summary of Project Changes: Total project cost has increased by $472,000 due to the incorporation of the master plan update scope of work, which will be reflected in Fiscal Year 2010, but will be moved into the CIP project via a 1472 processed for mid-year amendment to the FY 2009 CIP budget. Additionally, $170,000 from CIP No. 20-010.3 will be moved into the CIP project via 1472, which will further increase the total project cost to $790,000.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
MBR RP	010518		148,000					
MISTR	010580				472,000			
Total			148,000		472,000			
Work Codes			D		D			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
MBR RP	010518							**148,000**
MISTR	010580							**472,000**
Total								**620,000**
Work Codes								

Contact: Joshua Garcia E-Mail: jggarcia@sandiego.gov Phone: 619-533-6713

Council District: 7 **Community Plan:** Navajo, Tierrasanta

Description: This project provides for design, engineering and construction of approximately 5,000 linear feet of new (realignment) trail and rehabilitation of approximately 3,500 linear feet of existing trail. This is to supplement existing and increased recreational activity of all visitor user groups (hikers, bikes, equestrian) and to stabilize and protect sensitive habitat and natural resources currently impacted by poor trail alignment. Improvements will include vegetation pruning and trimming, as well as hand crew manipulation of soils for "best location" of trails that will meet City Trail Standards (safety, sustainability). Locations of these trail realignments have been roughly engineered on-site but will require environmental review and approval. No grading is anticipated. No trails in this area are Americans with Disabilities Act ADA) accessible and this realignment would not provide ADA opportunities due to lack of access.

Justification: This project will contribute to implementing the recreational element of the Mission Trails Regional Park Master Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $20,000 is based upon the Park and Recreation Department's current cost to maintain various open space areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction are scheduled to begin in Fiscal Year 2009.

Summary of Project Changes: This project is newly published for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
MBR RP	010518			300,000				
Total				300,000				
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
MBR RP	010518							**300,000**
Total								**300,000**
Work Codes								

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Park & Recreation

Other Parks

Montgomery Academy - Joint Use Improvements 29-954.0

Council District: 6 **Community Plan:** Linda Vista

Description: This project provides for the construction of approximately 3.0 acres of joint use play fields at the Montgomery Academy and associated Americans with Disabilities Act (ADA) improvements to comply with all State and federal accessibility guidelines and City standards. Phase I amenities may include a turfed multi-purpose sports field, security lighting, decomposed granite running track, accessibility improvements, signage and site furnishings, and miscellaneous landscaping. Phase II amenities may include picnic shelters and site furnishings, accent plantings, and enhanced gateway treatments.

Justification: This project provides for joint use recreational facilities in a community deficient in parks and recreational facilities per the City's Progress Guide and General Plan Guidelines.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $36,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is complete. Construction is scheduled to begin in Fiscal Year 2009 and be complete in Fiscal Year 2010.

Summary of Project Changes: This project is newly published for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CDBG	018537			107,095				
DIF 07	079503			230,000				
PRIVR	000003			502,000				
STATE DF	000001			69,905				
Unidentified Funding	999999				421,000			
Total				909,000	421,000			
Work Codes				C	C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CDBG	018537							**107,095**
DIF 07	079503							**230,000**
PRIVR	000003							**502,000**
STATE DF	000001							**69,905**
Unidentified Funding	999999							**421,000**
Total								**1,330,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Montgomery-Waller Community Park Sports Field Lighting and Parking Improvements 29-866.0

Council District: 8 **Community Plan:** Otay Mesa/Nestor

Description: This project provides for lighting and parking improvements at the Montgomery-Waller Community Park. Phase I of this project provides for the addition of lighting to the existing multi-purpose softball, soccer, and football field; Phase II will develop additional parking for the park.

Justification: This project will meet the community needs for a lighted multi-purpose ball field.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $10,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa/Nestor Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase I was completed in Fiscal Year 2006. Phase II design began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2009.

Summary of Project Changes: The total estimated project cost decreased by $10,000.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
DIF 16	079517	225,000						
OTHER MW	038241	77	312,581					
PRKBD 02	038223	90,767	161,575					
Total		315,844	474,156					
Work Codes		CD	CD					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
DIF 16	079517							**225,000**
OTHER MW	038241							**312,658**
PRKBD 02	038223							**252,342**
Total								**790,000**
Work Codes								

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Park & Recreation

Other Parks

North Chollas Community Park - Improvements 29-667.0

Council District: 4 **Community Plan:** Mid-City

Description: This project provides for the design and development of North Chollas Community Park, located on College Grove Drive midway between 54th Street and College Avenue. Phase I improvements consist of a sports field, parking area, access road, tot lot, and comfort station with concession area. Future phases may include additional sports and multi-purpose fields, a play area, basketball courts, picnic areas, additional parking areas, creek enhancement, trails, a gymnasium, and a dog off-leash area.

Justification: This project will provide a park and athletic facility to serve the greater community. The surrounding area is not currently served by a community park and the region is deficient in sports facilities and open park areas based on General Plan Guidelines.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $50,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mid-City Communities Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The multi-purpose ballfield is complete. Remaining Phase II improvements and additional phases will be scheduled as funding is identified.

Summary of Project Changes: The total estimated project cost increased by $6.8 million due to a revised project cost estimate.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CDBG	018502		422,483					
CITYGF	630221	182,318	97,682					
P/P	010365		20,000					
PRKDIF MC	039094	381,550						
STATE 08	038118	1,892,000						
STATE 44	038144	300,000						
Unidentified Funding	999999				26,343,967			
Total		2,755,868	540,165		26,343,967			
Work Codes		CD	CD		C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CDBG	018502							**422,483**
CITYGF	630221							**280,000**
P/P	010365							**20,000**
PRKDIF MC	039094							**381,550**
STATE 08	038118							**1,892,000**
STATE 44	038144							**300,000**
Unidentified Funding	999999							**26,343,967**
Total								**29,640,000**
Work Codes								

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North Park Mini-Park and Streetscape Improvements 29-897.0

Council District: 3 **Community Plan:** Greater North Park

Description: This project provides for the design and construction of an approximately 0.50 useable acre, urban mini-park to be located behind the recently renovated North Park Theatre. The project may include public art, plaza areas, specialty/enhanced paving areas for performances and events, an amphitheater or audience seating area, a gazebo/shade structure, a water feature, unique site furniture, walkways, seat walls, security and decorative lighting, and landscape and irrigation. This project also provides for the design and construction of approximately 1,800 linear feet of streetscape which may include enhanced street/pedestrian paving and walkways, street trees with tree grates, landscaping, irrigation, unique street furniture including benches and trash receptacles, security and decorative lighting, pedestrian ramps, curbs and gutters.

Justification: This project provides for recreational and other facilities in a community deficient in parks and recreational facilities per the City's Progress Guide and General Plan Guidelines.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $5,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design will begin in Fiscal Year 2009. Construction will be scheduled as funding becomes available.

Summary of Project Changes: This project is newly published for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
OTHER NP	010272		1,300,000					
PRKDIF PN	039095		1,250,000					
Unidentified Funding	999999				1,320,000			
Total			2,550,000		1,320,000			
Work Codes			D		CD			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
OTHER NP	010272							**1,300,000**
PRKDIF PN	039095							**1,250,000**
Unidentified Funding	999999							**1,320,000**
Total								**3,870,000**
Work Codes								

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Park & Recreation

Other Parks

Ocean Beach Fishing Pier Preservation 29-675.0

Council District: 2 **Community Plan:** Ocean Beach

Description: This project provides for a comprehensive preservation effort to prolong the overall life of the historic Ocean Beach Fishing Pier. Phase I includes completion of a structural survey to determine the stability of the pier. Phase II, which includes upgrade and restoration efforts to extend the life of the pier, will be done in a separate project.

Justification: The structural survey required inspecting the pier above and below the waterline to determine its stability and provided engineering recommendations for pier improvements. The pier, built in 1965, requires upgrades and restoration to extend and preserve its useful life.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project implements the recommendations found in the Ocean Beach Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The survey was completed in Fiscal Year 2005 and the project will be closed in Fiscal Year 2009. A new project will be established for phase II when funding becomes available.

Summary of Project Changes: Phase II, which includes upgrade and restoration efforts to extend the life of the pier, is no longer part of this project. This project only includes phase I.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
OTHER	OB	010575	80,000						
TOTAX	UG	038200	125,000						
	Total		205,000						
Work Codes			D						

Revenue Source/Tag		Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
OTHER	OB	010575							**80,000**
TOTAX	UG	038200							**125,000**
	Total								**205,000**
Work Codes									

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Council District: 7 **Community Plan:** Mission Trails Regional Park

Description: This project provides for dredging behind the Old Mission Dam for the purpose of removing silt buildup.

Justification: This project will protect the structural integrity of the historic dam and improve water quality.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project implements the recommendations found in the Mission Trails Regional Park Master Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Construction was completed in Fiscal Year 2008. Wetland mitigation began in Fiscal Year 2008 and will continue in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
EGF 51	105051	153,594						
MBR RP	010518		432,933					
MISTR	010580	16,000						
STATE MD	038230	119,073	580,927					
Total		288,667	1,013,860					
Work Codes		C	CD					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
EGF 51	105051							**153,594**
MBR RP	010518							**432,933**
MISTR	010580							**16,000**
STATE MD	038230							**700,000**
Total								**1,302,527**
Work Codes								

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Park & Recreation

Other Parks
Open Space Improvements 29-910.0
Council District: Citywide **Community Plan:** Citywide

Description: This project provides for developing public facilities within the City's resource-based open space parks. Improvements may include rehabilitation of Cowles Mountain Trail, drainage improvements within Tecolote Open Space, San Diego River improvements, Arizona Landfill reclamation test plot, and North Chollas Open Space enhancement.

Justification: This project is needed to provide funding to preserve and enhance the City's open space areas.

Operating Budget Effect: This park will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been completed or approved, therefore, the current cost estimate is not available. Operational costs for the project will be developed as the project is refined.

Relationship to General and Community Plans: This project is consistent with applicable community plans and the concepts relative to specific open space systems, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The Arizona Landfill is currently in design. North Chollas Open Space enhancement is ongoing. Design for improvements at Cowles Mountain and Tecolote will begin in Fiscal Year 2009. Florida Canyon Riparian Restoration will begin after the completion of the Florida Canyon drainage project.

Summary of Project Changes: Regional Park Improvement Funds previously anticipated are now reflected as unidentified funding in Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
EGF 52	105052	105,488	994,512					
Unidentified Funding	999999				900,000			
Total		105,488	994,512		900,000			
Work Codes		D	CD		C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
EGF 52	105052							**1,100,000**
Unidentified Funding	999999							**900,000**
Total								**2,000,000**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-5328

Council District: 8 **Community Plan:** Otay Mesa/Nestor

Description: This project provides for an approximately 14 useable acre athletic complex in Otay Valley. Amenities may include a recreation center, athletic fields, a comfort station, parking areas, and other improvements to be determined.

Justification: This project will construct community identified recreational facilities in an area deficient in population-based parks.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $173,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa/Nestor Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The request for proposal has been drafted to solicit a design-build operator who will partner with the City to provide this project. Design and construction will be scheduled when funding is available.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
DIF 16	079517	50,000						
OCITY RP	102341	59,813	40,187					
PRIV DN	063022	35,192	14,808					
Unidentified Funding	999999				21,800,000			
Total		145,005	54,995		21,800,000			
Work Codes		D	D					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
DIF 16	079517							**50,000**
OCITY RP	102341							**100,000**
PRIV DN	063022							**50,000**
Unidentified Funding	999999							**21,800,000**
Total								**22,000,000**
Work Codes								

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Park & Recreation

Other Parks

Otay Valley Regional Park-Beyer Way Equestrian & Regional Staging Area & Trail 29-942.0

Council District: 8 **Community Plan:** Otay Mesa

Description: This project provides for design of the regional staging area in Otay Valley Regional Park and will include grading, drainage, utiltities, restroom, security lights, interpretive kiosk, horse corals, a project sign, drinking fountain, and trails for hiking, biking, and equestrian users.

Justification: This project will provide equestrian, hiking, and biking access to the Otay Valley Regional Park.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $150,000 is based upon the Park and Recreation Department's current cost to maintain various open space areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the Otay River Regional Park Concept Plan, the Otay River Valley Natural Resource Management Plan, and the Otay Mesa-Nestor Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
MBR RP	010518		200,000					
Unidentified Funding	999999				2,550,000			
Total			200,000		2,550,000			
Work Codes			D		CD			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
MBR RP	010518							**200,000**
Unidentified Funding	999999							**2,550,000**
Total								**2,750,000**
Work Codes								

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Pacific Breezes Community Park (Ocean View Hills Community Park) 29-541.0

Council District: 8 **Community Plan:** Otay Mesa

Description: This project provides for the acquisition, design and construction of the Pacific Breezes Community Park. This park will be 15 acres with an additional 5 acres of joint-use with the adjacent Ocean View Hills Elementary School. Amenities may include tennis courts, lighted ballfields, a comfort station, a children's play area, and other improvements. A recreation center and pool complex are also scheduled to be developed at this site as separate future projects.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City of San Diego's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $20,000 is based upon the Park and Recreation Department's current cost to maintain various open space areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and the Ocean View Hills Precise Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was completed in Fiscal Year 2007. Construction was scheduled to begin in Fiscal Year 2008 dependent upon the actual rate of development within the residential community. However, construction is delayed pending property acquisition and a reimbursement agreement.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 14	079014	849,870	10,920,130					
Total		849,870	10,920,130					
Work Codes		L	CDL					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 14	079014							**11,770,000**
Total								**11,770,000**
Work Codes								

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Park & Recreation

Other Parks

Pacific Highlands Ranch Community Park Acquisition and Development 29-543.0

Council District: 1 **Community Plan:** Pacific Highlands Ranch

Description: This project provides for the acquisition, design and construction of a 20 useable acre community park to serve the residents of Pacific Highlands Ranch and Del Mar Mesa communities. The proposed location, in Pacific Highlands Ranch, is immediately east and adjacent to the proposed senior high/middle school.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $230,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Subarea Plan and the Del Mar Mesa Specific Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The schedule of this project is dependent upon the actual rate of development in the Pacific Highlands Ranch community.

Summary of Project Changes: The total estimated project cost decreased by $2.4 million to reflect the most recent Pacific Highlands Ranch Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 11	079011					1,000,000		
SUBDIV SD	000014	1,000,000				-1,000,000		
Total		1,000,000						
Work Codes		R				CR		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 11	079011			15,932,000				**16,932,000**
SUBDIV SD	000014							
Total				15,932,000				**16,932,000**
Work Codes				CL				

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Council District: 1 **Community Plan:** Pacific Highlands Ranch

Description: This project provides for the design and construction of approximately 80,000 linear feet (15 miles) of hiking, equestrian and biking trails built to City Trail Standards to be located throughout the community in accordance with the Pacific Highlands Ranch Subarea Plan. The trail system will provide access into the multiple habitat planning area of McGonigle Canyon; provide pathways along Del Mar Heights Road, Little McGonigle Ranch Road, Pacific Highlands Ranch Parkway, Lopelia Meadows Place, Old Carmel Valley Road crossing under State Route-56, and Carmel Valley Road; and provide access into the Rancho Penasquitos Community.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $20,000 is based upon the Park and Recreation Department's current cost to maintain various open space areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Subarea Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: This project is to be completed in segments between Fiscal Years 2005 and 2017. It is approximately 60% complete, which includes design and construction.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent Pacific Highlands Ranch Public Facilities Financing Plan, including a $2.8 million increase in total estimated project cost.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 11	079011		175,000				207,500	1,402,500
SUBDIV SD	000014	1,610,000					-207,500	-1,402,500
Total		1,610,000	175,000					
Work Codes		CD	CD				CD	CD

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 11	079011			686,800	2,603,200			**5,075,000**
SUBDIV SD	000014							
Total				686,800	2,603,200			**5,075,000**
Work Codes				C	C			

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Park & Recreation

Other Parks

Park de la Cruz/38th Street Canyon and Future Phases 29-684.0

Council District: 3 **Community Plan:** Mid-City

Description: This project provides for an approximately 7.16 total useable acre park as a result of the Interstate 15 freeway expansion. Phase I improvements are complete and include a children's play area, a play field, paved walkways, landscaping, and site furnishings on 5.16 acres. Phase II of the project will provide for the design and construction of 2.0 acres of passive park facilities in the 38th Street canyon area of the park. Future phases will include a monument sign, community identification theme element/art, bollards, additional parking on south 38th Street, curb, gutter and sidewalk, and various park amenities. The improvements will comply with current local, State and federal safety and accessibility codes and regulations.

Justification: This project is in conformance with the City's Progress Guide and General Plan guidelines for population-based park acreage and implements the Mid-City Communities Plan recommendations.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate for Phase II of $61,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined

Relationship to General and Community Plans: This project is consistent with the Mid-City Communities Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase I and phase II are both complete. This project is complete; close-out phase is scheduled in Fiscal Year 2009.

Summary of Project Changes: The total estimated project cost increased by $340,000 due to a change in project scope that includes the addition of a tot lot.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CITYGF	630221	9,960	108,000					
FDGRNT DF	000005		685,250					
HUD108 MC	018521		150,000					
PRKDIF MC	039094	485,585	147,161					
STATE CY	038341		272,960					
STATE DL	038062	246,250						
STATE H2	038262	11,197	95,803					
Total		752,992	1,459,174					
Work Codes		CD	C					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CITYGF	630221							**117,960**
FDGRNT DF	000005							**685,250**
HUD108 MC	018521							**150,000**
PRKDIF MC	039094							**632,746**
STATE CY	038341							**272,960**
STATE DL	038062							**246,250**
STATE H2	038262							**107,000**
Total								**2,212,166**
Work Codes								

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-266-5301

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides funding for public roads (citywide) that support park access.

Justification: This project is needed to provide funding for public roads (citywide) that support park access.

Operating Budget Effect: The operating budget effect will be determined based upon the individual project.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Project schedules will be determined individually.

Summary of Project Changes: TransNet funding of $100,000 has been added to this project in Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
TRANS CR	030310			100,000	100,000	100,000	100,000	100,000
Unidentified Funding	999999				400,000	400,000	400,000	400,000
Total				100,000	500,000	500,000	500,000	500,000
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
TRANS CR	030310							**100,000**
Unidentified Funding	999999	500,000	500,000	500,000	500,000	500,000		
Total		500,000	500,000	500,000	500,000	500,000		**100,000**
Work Codes								

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-5328

Park & Recreation

Other Parks

Rancho Encantada Bicycle, Pedestrian, and Equestrian Trail System 29-611.0

Council District: 7 **Community Plan:** Rancho Encantada

Description: This project provides for design and construction of approximately 6.5 miles of hiking and riding trails to be located throughout the community in accordance with the precise plan. The trail system will consist of a network of paved (8,000 linear feet), improved multi-purpose (13,000 linear feet), and unpaved (14,000 linear feet) trails and will provide access into the Multiple Species Conservation Program preserve area of Sycamore Canyon.

Justification: The system of trails has been incorporated as an integral component of the Rancho Encantada Precise Plan and provides linkage to existing, adjacent trail systems.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $20,000 is based upon the Park and Recreation Department's current cost to maintain various open space areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Rancho Encantada Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Funding for this project has been phased to coincide with the acquisition and/or development of the right-of-way and open space parcels in which the trails will be located. The system of trails will be completed by the developer prior to buildout of the community. This project is expected to be completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SUBDIV	SD	000014	165,000	938,000					
Total			165,000	938,000					
Work Codes			D	CD					

Revenue Source/Tag		Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SUBDIV	SD	000014							**1,103,000**
Total									**1,103,000**
Work Codes									

Contact: Rick Thompson E-Mail: rthompson@sandiego.gov Phone: 619-533-6756

Council District: 7 **Community Plan:** Rancho Encantada

Description: This project provides for acquisition and development of an 8 acre neighborhood park.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City of San Diego's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $129,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Rancho Encantada Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Construction is scheduled to be completed in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
DEVADV DA	000018		2,100,000	-2,100,000				
FBA 16	079016		700,000	2,100,000				
SUBDIV SD	000014			3,200,000				
Total			2,800,000	3,200,000				
Work Codes			CDR	LR				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
DEVADV DA	000018							
FBA 16	079016							**2,800,000**
SUBDIV SD	000014							**3,200,000**
Total								**6,000,000**
Work Codes								

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-533-5301

Park & Recreation

Other Parks

Rancho Encantada Park - Neighborhood No. 2 29-612.0

Council District: 7 **Community Plan:** Rancho Encantada

Description: This project provides for acquisition and development of approximately 6 acres for a neighborhood park to include active and passive uses.

Justification: This park will exceed the requirements of the population-based park acreage requirements set forth in the Rancho Encantada Precise Plan and the City of San Diego's Progress Guide and General Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Encantada Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design was completed in Fiscal Year 2008. Construction is contingent upon the finalization of reimbursement agreements.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 16	079016		1,500,000					
SUBDIV SD	000014		2,400,000					
Total			3,900,000					
Work Codes			CDL					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 16	079016							**1,500,000**
SUBDIV SD	000014							**2,400,000**
Total								**3,900,000**
Work Codes								

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-533-5301

Rancho Penasquitos Parks - Playground Upgrades 29-864.0

Council District: 1 **Community Plan:** Rancho Penasquitos

Description: This project provides for upgrades to the play area and replacement of playground equipment at Rancho Penasquitos Park. New playground equipment will comply with State and federal safety and accessibility requirements.

Justification: This project will provide for play area upgrades and replacement of playground equipment to meet current State and federal safety and accessibility requirements.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The first upgrade was completed in Fiscal Year 2006. Future upgrades will be scheduled when funding is identified. Construction will begin on the second upgrade in Fiscal Year 2008.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 04	079004	278,449	21,551	900,000	350,000	350,000		
Unidentified Funding	999999				550,000			
Total		278,449	21,551	900,000	900,000	350,000		
Work Codes		CD	CD	C	C	C		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 04	079004							**1,900,000**
Unidentified Funding	999999							**550,000**
Total								**2,450,000**
Work Codes								

Contact: Kevin Oliver E-Mail: KOliver@sandiego.gov Phone: 619-533-5139

Park & Recreation

Other Parks

Regional Park Improvements 29-909.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides funding for permanent public capital improvements, planning, deferred maintenance, and land acquisitions for San Diego regional parks in accordance with Ordinance O-19113 and Municipal Code section 22.0229.

Justification: San Diego's regional park system contains recreation resources unique to the City. Parks such as Balboa Park, Mission Bay Park, Mission Trails Regional Park, Otay River Valley Park, and San Diego River Park, as well as open spaces and coastal beaches, help define the City's identity, enrich the quality of life for residents, and serve as visitor attractions that strengthen the local economy. These regional treasures are threatened by increasing use and a backlog of needed improvements.

Operating Budget Effect: The operating budget effect will be determined upon completion of each project.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction will be scheduled in accordance with the scope of the various sub-projects.

Summary of Project Changes: The total estimated project cost increased by $6.4 million in anticipation of Regional Park Improvement Funds in future years.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
MBR RP	010518		200,000	41,803	2,500,000	2,500,000	2,500,000	2,500,000
Total			200,000	41,803	2,500,000	2,500,000	2,500,000	2,500,000
Work Codes			CD					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
MBR RP	010518							**241,803**
Total								**41,803**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Riviera Del Sol Neighborhood Park - Acquisition and Development 29-651.0

Council District: 8 **Community Plan:** Otay Mesa

Description: This project provides for land acquisition and development of a 4.9 useable acre neighborhood park at a site located in the Riviera del Sol subdivision.

Justification: This project contributes to satisfying the population-based park acreage requirements set forth in the City of San Diego's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $46,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and Riviera del Sol Precise Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Land acquisition began in Fiscal Year 2008 and is scheduled to be complete in Fiscal Year 2009. Design is scheduled to begin in Fiscal Year 2009. Construction is scheduled to begin in Fiscal Year 2010. This schedule is dependent upon the actual rate of development within the community.

Summary of Project Changes: The total estimated project cost decreased by $1.4 million and the schedule has been updated, to reflect the most recent Otay Mesa Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 14	079014		1,450,000	2,100,000				
Total			1,450,000	2,100,000				
Work Codes			L	CDL				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 14	079014							**3,550,000**
Total								**3,550,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Park & Recreation

Other Parks

Roosevelt Junior High School - Joint Use Improvements 29-896.0

Council District: 3 **Community Plan:** Uptown

Description: This project provides for the design and construction of joint-use athletic fields at Roosevelt Junior High School. Phase I of the project provides for 1.8 useable acres of joint-use and decomposed granite path surrounding the field area. Future phases will provide an additional 1.9 useable acres of joint-use artificial turf, joint-use parking, a comfort station, overhead shade structures, and other amenities.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $17,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase I design began in Fiscal Year 2007 and construction is scheduled to begin in Fiscal Year 2010. Future phases will be scheduled when funding is identified.

Summary of Project Changes: The total estimated project decreased by $3.6 million because it no longer includes the costs of future phases beyond Phase I.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
DIF 29	079512	164,008	235,992					
Unidentified Funding	999999				600,000			
Total		164,008	235,992		600,000			
Work Codes		D	D		CD			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
DIF 29	079512							**400,000**
Unidentified Funding	999999							**600,000**
Total								**1,000,000**
Work Codes								

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-533-5301

Council District: 2, 6, 7

Community Plan: Linda Vista, Midway/Pacific Highway Corridor, Mission Bay Park, Mission Beach, Mission Valley, Navajo, Ocean Beach, Tierrasanta, East Elliott

Description: This project provides for the development of a Master Plan, including preparation of an environmental document and an economic analysis, for approximately 17 miles of the San Diego River within the City of San Diego.

Justification: This project will provide a policy document to guide development, preservation, enhancement and recreation along the river over the next 20 years.

Operating Budget Effect: None.

Relationship to General and Community Plans: Once the Master Plan is developed, the relationship to the respective community plans and the City's Progress Guide and General Plan will be determined.

Scheduling: The project began in Fiscal Year 2004 and will be completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
EGF 50	010505		300,000					
FDGRNT 07	018543			50,000				
MBR RP	010518		507,000					
OCITY IN	010529		125,000					
OCITY RP	102341	150,000						
WATER-R	041500	550,000						
Total		700,000	932,000	50,000				
Work Codes		D	D	CD				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
EGF 50	010505							**300,000**
FDGRNT 07	018543							**50,000**
MBR RP	010518							**507,000**
OCITY IN	010529							**125,000**
OCITY RP	102341							**150,000**
WATER-R	041500							**550,000**
Total								**1,682,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dharpe@sandiego.gov Phone: 619-525-8261

Park & Recreation

Other Parks

Sefton Field Neighborhood Park (San Diego River Improvements) 29-911.0

Council District: 2, 6 **Community Plan:** Mission Valley, Navajo

Description: This project provides design and construction of improvements to enhance the 11 acre site currently maintained by the Presidio Little League. The improvements may include walkways, an entry monument, picnic areas, paved parking lots and roadways, landscaping, and irrigation upgrades for the existing athletic fields.

Justification: This project will preserve and enhance the areas along the San Diego River as set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $5,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mission Valley and Navajo Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design commenced in Fiscal Year 2007. Construction will be scheduled as funding is identified.

Summary of Project Changes: The total estimated project cost decreased $500,000.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
EGF 52	105052		500,000					
Unidentified Funding	999999				500,000			
Total			500,000		500,000			
Work Codes			L		C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
EGF 52	105052							**500,000**
Unidentified Funding	999999							**500,000**
Total								**1,000,000**
Work Codes								

Contact: Kevin Oliver E-Mail: koliver@sandiego.gov Phone: 619-533-5139

Council District: 2 **Community Plan:** Peninsula

Description: This project provides for a study to identify and analyze drainage and erosion issues at Sunset Cliffs National Park, recommend solutions, and provide environmental review of the recommendations.

Justification: Drainage and erosion improvements to the park are recommended in the Peninsula Community Plan and the draft Sunset Cliffs Natural Park Master Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The study began in Fiscal Year 2006 and will continue through Fiscal Year 2008.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
DIF 19	079508	173,975	1,025					
OTHER SC	063034	100,000						
TRANS	030300	30,000						
Unidentified Funding	999999				90,000			
Total		303,975	1,025		90,000			
Work Codes		D	D					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
DIF 19	079508							**175,000**
OTHER SC	063034							**100,000**
TRANS	030300							**30,000**
Unidentified Funding	999999							**90,000**
Total								**395,000**
Work Codes								

Contact: Jim Winter E-Mail: jwinter@sandiego.gov Phone: 619-533-3040

Park & Recreation

Other Parks

Sunshine Berardini Fields Development 29-890.0

Council District: 4 **Community Plan:** Mid-City

Description: This project provides for a general development plan and design and development of the Sunshine Berardini Fields. The proposed improvements may include a comfort station, playground area, picnic area and amenities, landscaping, security and sport lighting, accessible parking and walkway, pedestrian bridge, ball field upgrades, and habitat restorations as part of the Chollas Creek Enhancement Program.

Justification: This project contributes to satisying the population-based park acreage requirement set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $30,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mid-City Communities Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The general development plan will begin in Fiscal Year 2010. A consultant has been hired to prepare the gross domestic product (GDP) for the proposed park and increased staff time needed. Additional phases will be scheduled contingent upon identification of funding.

Summary of Project Changes: The total estimated project cost increased by $5.7 million due to additional construction costs.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CDBG	018539	180,000						
CITYGF	630221	27,459	52,541					
Unidentified Funding	999999				9,109,200	5,140,800		
Total		207,459	52,541		9,109,200	5,140,800		
Work Codes		P	P		C	C		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	Total
CDBG	018539							**180,000**
CITYGF	630221							**80,000**
Unidentified Funding	999999							**14,250,000**
Total								**14,510,000**
Work Codes								

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-533-5301

Council District: 3 **Community Plan:** Old San Diego

Description: This project provides for the reconstruction of a failed slope at the northeastern end of Presidio Park along Taylor Street.

Justification: This project is needed to stabilize the slope to prevent further deterioration and damage to Taylor Street. State and federal grants have been authorized for this project and will reimburse the General Fund upon completion of construction.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Old San Diego Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2007 and was completed in Fiscal Year 2008. Construction is scheduled to begin in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CITYGF	630221	81,406	-51,703					
FDGRNT DF	000005		941,610					
STATE DF	000001		255,535					
Total		81,406	1,145,442					
Work Codes		D	CDR					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CITYGF	630221							**29,703**
FDGRNT DF	000005							**941,610**
STATE DF	000001							**255,535**
Total								**1,226,848**
Work Codes								

Contact: Kevin Oliver E-Mail: KOliver@sandiego.gov Phone: 619-533-5139

Park & Recreation

Other Parks

Tecolote Canyon Natural Park Resource Management Plan 29-796.0

Council District: 6 **Community Plan:** Linda Vista, Clairemont Mesa

Description: This project provides baseline environmental and cultural resource data upon which to base a natural resource management plan for Tecolote Canyon National Park, including Multiple Species Conservation Program (MSCP) management directives.

Justification: This project will provide a baseline environmental study to manage and maintain the MSCP area.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Linda Vista and Clairemont Mesa Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: This management plan is scheduled to be completed in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CITYGF	630221	41,000						
STATE 52	038314	60,000						
Total		101,000						
Work Codes		D						

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CITYGF	630221							**41,000**
STATE 52	038314							**60,000**
Total								**101,000**
Work Codes								

Contact: Joshua Garcia E-Mail: jggarcia@sandiego.gov Phone: 619-533-6713

Council District: 3 **Community Plan:** Mid-City

Description: This project provides for the development of a 5 acre park that includes a children's play area, basketball courts, paved walkways, landscaping, and site furnishings. Phase I, the construction of the park, including a bike path and lighting, is complete. Phase II of the project will include the addition of a comfort station to the park and the development of Central Avenue as a pedestrian and bicycle corridor from the park to University Avenue (History Lane).

Justification: The approved general development plan for Teralta Park includes a comfort station to serve park users. History Lane will contribute to the north/south bike route through the Mid-City Communities. Children's Mall will contribute toward the community goal of establishing Polk Avenue as a pedestrian corridor.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $39,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mid-City Communities Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase I and Phase II are both complete. This project is complete; close-out phase is scheduled in Fiscal Year 2009.

Summary of Project Changes: The total estimated project cost increased by $123,001 due to a change in project scope that includes the construction of additional facilities.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CAPOUT	030245	191,869	72,631					
CDBG	018502							
FDGRNT DF	000005	2,148	462,602					
FDGRNT TR	038289		177,060					
PRKDIF MC	039094	105,242						
STATE HM	038097	400,000						
STATE TP	038234	39,843	93,657					
STATE TR	038288		22,940					
Total		739,102	828,890					
Work Codes		CD	C					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CAPOUT	030245							**264,500**
CDBG	018502							
FDGRNT DF	000005							**464,750**
FDGRNT TR	038289							**177,060**
PRKDIF MC	039094							**105,242**
STATE HM	038097							**400,000**
STATE TP	038234							**133,500**
STATE TR	038288							**22,940**
Total								**1,567,992**
Work Codes								

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-533-5301

Park & Recreation

Other Parks

Torrey Del Mar Neighborhood Park 29-546.0

Council District: 1 **Community Plan:** Torrey Highlands

Description: This project provides for the acquisition, design and construction of a 5 useable acre neighborhood park to serve the northern area of the Torrey Highlands community, including half-width street improvements.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City of San Diego's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $88,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Construction was completed in Fiscal Year 2008. The project is in close-out phase in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 17	079015	2,374,969	783,858					
PDIF 11	039069	2,391,173						
Total		4,766,142	783,858					
Work Codes		CDL	CDL					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 17	079015							**3,158,827**
PDIF 11	039069							**2,391,173**
Total								**5,550,000**
Work Codes								

Contact: Kevin Oliver E-Mail: koliver@sandiego.gov Phone: 619-533-5139

Council District: 1 **Community Plan:** Torrey Highlands

Description: This project provides for the acquisition, design and construction of a 5 useable acre neighborhood park in Torrey Highlands adjacent to a proposed elementary school, including half-width street improvements and a comfort station.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $83,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled to begin in Fiscal Year 2009. Construction is scheduled to begin in Fiscal Year 2009 and be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 17	079015	1,892,619	3,027,470	840,000	914,911			
Total		1,892,619	3,027,470	840,000	914,911			
Work Codes		LP	CDP	CD	C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 17	079015							**6,675,000**
Total								**6,675,000**
Work Codes								

Contact: Kevin Oliver E-Mail: KOliver@sandiego.gov Phone: 619-533-5139

Park & Recreation

Other Parks

Torrey Highlands Trail System 29-548.0

Council District: 1

Community Plan: Pacific Highlands Ranch, Torrey Highlands

Description: This project provides for the design and construction of over 6.5 miles of bicycle, pedestrian and equestrian trails throughout the Pacific Highlands Ranch Subdivision. The trail system, which will meet City standards, will consist of paved, improved, multi-purpose, and unpaved trails providing access from Black Mountain Park to Penasquitos Canyon and Torrey Pines Lagoon, including a footbridge at the bottom of McGonigle Canyon.

Justification: The trail system is a critical component of the Torrey Highlands Community Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $20,000 is based upon the Park and Recreation Department's current cost to maintain various open space areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch and Torrey Highlands Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Funding has been scheduled to be phased with the acquisition and development of the right-of-way and open space parcels in which the trails will be located. This project is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 17	079015	600,722	199,278		200,000			
Total		600,722	199,278		200,000			
Work Codes		CD	CD		CD			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 17	079015							**1,000,000**
Total								**1,000,000**
Work Codes								

Contact: Rick Thompson E-Mail: rthompson@sandiego.gov Phone: 619-533-6756

Council District: 5 **Community Plan:** Scripps Miramar Ranch

Description: This project provides for the design and construction of 7.0 acres of lighted multi-sports fields at a location west of Treena Street on San Diego Unified School District-owned property. This project will require a joint-use agreement between the City of San Diego and the San Diego Unified School District.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $113,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: This project is tentatively scheduled for Fiscal Year 2009 and is dependent on the negotiation of a joint-use agreement with the school district.

Summary of Project Changes: This is a newly published project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
FBA 06	079007			3,500,000				
Total				3,500,000				
Work Codes				CD				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
FBA 06	079007							**3,500,000**
Total								**3,500,000**
Work Codes								

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Park & Recreation

Other Parks

Vista Terrace Park Tot Lot Upgrades 29-916.0

Council District: 8 **Community Plan:** San Ysidro

Description: This project provides for upgrades to the Vista Terrace Park playground area and path of travel, in compliance with State and federal safety and accessibility guidelines, and City standards.

Justification: This project will provide a play area which is fully compliant with current State safety regulations and State and federal accessibility guidelines.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction are scheduled to begin in Fiscal Year 2009. Construction is scheduled to be completed in Fiscal Year 2010, as funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
DIF 20	079518			240,000				
STATE PE	038257			101,492				
STATE ZH	038258			40,125				
Unidentified Funding	999999				50,000			
Total				381,617	50,000			
Work Codes				CD	C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
DIF 20	079518							**240,000**
STATE PE	038257							**101,492**
STATE ZH	038258							**40,125**
Unidentified Funding	999999							**50,000**
Total								**431,617**
Work Codes								

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-533-5301

Wegeforth Elementary School - Joint Use Improvements 29-903.0

Council District: 6 **Community Plan:** Serra Mesa

Description: This project provides for the design and construction of approximately 4.0 acres at Wegeforth Elementary School for joint-use facilities to supplement existing park acreage in the Serra Mesa Community. Phase I joint-use improvements may include turfed multi-purpose sports fields, multi-purpose courts, walkways, landscaping, and accessibility upgrades. Phase II improvements may include a comfort station.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $36,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled to begin in Fiscal Year 2009. Construction is scheduled to begin in Fiscal Year 2010 and be completed in Fiscal Year 2011, as funding is identified.

Summary of Project Changes: Funding previously anticipated from the subdivider is now reflected as unidentified in Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
SUBDIV SD	000014		1,992,000					
Unidentified Funding	999999				294,000			
Total			1,992,000		294,000			
Work Codes			CD		C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
SUBDIV SD	000014							**1,992,000**
Unidentified Funding	999999							**294,000**
Total								**2,286,000**
Work Codes								

Contact: Kevin Oliver E-Mail: koliver@sandiego.gov Phone: 619-525-3015

Park & Recreation

Other Parks

West Lewis and Falcon Streets - Mini-Park 29-886.0

Council District: 2 **Community Plan:** Uptown

Description: This project provides for design and construction of a 0.35 acre mini-park within the West Lewis and Falcon Streets rights-of-way. Amenities may include walkways, landscaping, seating areas, and public art.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $5,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2007. Construction is scheduled to begin and be completed in Fiscal Year 2010, as funding is identified.

Summary of Project Changes: The total estimated project cost has decreased by $264,882.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
DIF 29	079512	82,935	367,065					
Unidentified Funding	999999				180,000			
Total		82,935	367,065		180,000			
Work Codes		D	CD		C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
DIF 29	079512							**450,000**
Unidentified Funding	999999							**180,000**
Total								**630,000**
Work Codes								

Contact: Kevin Oliver E-Mail: koliver@sandiego.gov Phone: 619-533-5139

Council District: 2 **Community Plan:** Uptown

Description: This project provides for the design and construction of a 0.25 acre mini-park to be located within the dedicated portion of the Maple Canyon Open Space. Amenities may include walkways, landscaping, seating areas, and public art.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $5,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is scheduled to begin in Fiscal Year 2009. Construction is scheduled to begin in Fiscal Year 2011, as funding is identified.

Summary of Project Changes: The total estimated project cost has increased by $200,000 due to permit requirements.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
DIF 29	079512	72,557	302,443					
Unidentified Funding	999999				200,000			
Total		72,557	302,443		200,000			
Work Codes		D	CD		C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
DIF 29	079512							**375,000**
Unidentified Funding	999999							**200,000**
Total								**575,000**
Work Codes								

Contact: Kevin Oliver E-Mail: koliver@sandiego.gov Phone: 619-533-5139

Park & Recreation

Other Parks
Wightman Street Park 29-925.0
Council District: 7 **Community Plan:** Mid-City

Description: This project provides for the design and development of Wightman Street Neighborhood Park on 0.9 acres of parkland. The park development will also include the implementaton of the Chollas Creek Enhancement Program for Auburn Creek located on site.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: This park will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been completed or approved, therefore, the current cost estimate is not available. Operational costs for the project will be developed as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mid-City Communities Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2007. Construction is scheduled to begin in Fiscal Year 2010, as funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2009. This project was added as a mid-year adjustment to the Fiscal Year 2007 Budget process per City Council Resolution R-302498.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
PRKDIF MC	039094	288,011	397,989					
Unidentified Funding	999999				2,363,000			
Total		288,011	397,989		2,363,000			
Work Codes		D	D		C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
PRKDIF MC	039094							**686,000**
Unidentified Funding	999999							**2,363,000**
Total								**3,049,000**
Work Codes								

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-533-5301

Council District: 1 **Community Plan:** La Jolla

Description: This project provides for beach access and parking lot improvements, and protection of cliffs and beaches through storm drain erosion control at Windansea Beach. The improvements will be completed in phases as funding becomes available. Phase I includes the construction of three sets of stairs. Phase II includes parking lot and drainage improvements. Future phases may be necessary to address the protection of cliffs and beaches through storm drain erosion control.

Justification: This project will provide stairs to the beach, coastal bluff stability, improve storm water protection through upgrades to the existing storm drain systems, and parking lot improvements.

Operating Budget Effect: This park will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been completed or approved, therefore, the current cost estimate is not available. Operational costs for the project will be developed as the project is refined.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and Local Coastal Program Land Use Plan, and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Phase I construction was completed in Fiscal Year 2004. Design for Phase II began in Fiscal Year 2008 and construction will begin in Fiscal Year 2009. Construction will be completed after Fiscal Year 2010, as funding becomes available.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
P/P	010365	45,171	4,829					
STATE 01	038101	150,000						
TOTAX CI	102232	100,000						
TRANS	030300		350,000					
Unidentified Funding	999999				275,000			
Total		295,171	354,829		275,000			
Work Codes		CD	C		C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
P/P	010365							**50,000**
STATE 01	038101							**150,000**
TOTAX CI	102232							**100,000**
TRANS	030300							**350,000**
Unidentified Funding	999999							**275,000**
Total								**925,000**
Work Codes								

Contact: Kevin Oliver E-Mail: koliver@sandiego.gov Phone: 619-533-5139

Park & Recreation

Storm Drains/Flood Control

San Diego River Dredging, Qualcomm Way to State Route 163 - Phase One 12-157.0

Council District: 6 **Community Plan:** Mission Valley

Description: This project provides for the first phase of dredging within the San Diego River between Qualcomm Way and State Route 163. The first phase will remove a small island of sediment located at the Murray Creek outfall near the western end of Hazard Center Drive. Other phases of dredging within the project area may be required in the future, pending funding identification.

Justification: This project will protect adjacent property from potential flooding during rain events.

Operating Budget Effect: Soundings of the river and other ancillary costs related to dredging are part of the maintenance obligations of the First San Diego River Improvement Project Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and the First San Diego River Improvement Project Natural Resource Management Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and environmental studies for the removal of sediment from the Murray Creek outfall in the San Diego River are scheduled for completion in Fiscal Year 2009. Dredging of this area is scheduled to begin in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
OTHER RI	070240	116,562	308,438					
Total		116,562	308,438					
Work Codes		CD	C					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
OTHER RI	070240							**425,000**
Total								**425,000**
Work Codes								

Contact: Danny Schrotberger E-Mail: dschrotberger@sandiego.gov Phone: 619-533-3778

Balboa Park — **Park & Recreation**

CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
21-870.0	**Balboa Park - Myrtle Way Pergola**	**$ 200,000**	**$ -**

This project provides for reconstruction of the Myrtle Way Pergola in Balboa Park. The total estimated project cost of $600,000 includes an unfunded amount of $200,000.

21-868.0 Balboa Park Parking, Circulation and Land Use Study - Phase II — **$ 3,000,000** — **$ -**

This project would provide for Phase II of the Balboa Park - Parking, Circulation and Land Use Study to evaluate parking alternatives and traffic circulation in Balboa Park to improve traffic issues. Phase II will include plan amendments and environmental documents. The total estimated project cost of $3.0 million is entirely unfunded.

Balboa Park Subtotal — **$ 3,200,000** — **$ -**

Economic Development — **Park & Recreation**

CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
39-220.0	**North Ocean Beach - Streetscape Enhancement**	**$ 500,000**	**$ -**

This project provides for streetscape improvements in North Ocean Beach. The total estimated project cost of $1.4 million includes an unfunded amount of $500,000.

39-011.0 Switzer Canyon/30th Street Bridge Enhancement Program — **$ 175,000** — **$ -**

This project provides for bridge landscaping, hardscape, tree planting, signage, sidewalk, median, design of traffic calming devices, and pedestrian safety features for the Switzer Canyon/30th Street Bridge. The total estimated project cost of $298,586 includes an unfunded amount of $175,000.

Economic Development Subtotal — **$ 675,000** — **$ -**

Golf Course — **Park & Recreation**

CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
21-843.0	**Balboa Park Golf Course - Clubhouse and Parking Lot**	**$ -**	**$ 7,534,120**

This project provides for a master plan, design and construction of a new clubhouse and a parking lot at the Balboa Park Golf Course. The total estimated project cost of $8.0 million includes an unfunded amount of $7.5 million.

25-009.0 Torrey Pines Golf Course Clubhouse and Parking Lot — **$ 1,500,000** — **$ 8,000,000**

This project provides for replacement of the clubhouse and parking lot improvements at Torrey Pines Golf Course. The total estimated project cost of $14.0 million includes an unfunded amount of $9.5 million.

25-006.0 Torrey Pines Golf Course: North Maintenance Building Improvements — **$ 500,000** — **$ 2,500,000**

This project provides for a new maintenance facility for the Torrey Pines North Golf Course to include amenities such as men's and women's shower and locker facilities, wash racks, and a storage area. The total estimated project cost of $3.0 million is entirely unfunded.

Golf Course Subtotal — **$ 2,000,000** — **$ 18,034,120**

Unfunded Needs List

Park & Recreation — **Mission Bay**

CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
22-960.0	**Fiesta Island Infrastructure Improvements**	**$ 25,000,000**	**$ 225,000,000**

This project provides for the design and construction of recreational improvements at Fiesta Island consistent with the general development plan and Mission Bay Park Master Plan, including an expanded causeway that has been identified as a high priority, turfed multi-purpose areas, parking lots, playgrounds, comfort stations, walkways, a personal watercraft launching and service area, sand area relocation, south beach jetty, coastal landscaping, and additional utilities infrastructure. The total estimated project cost of $253.1 million includes an unfunded amount of $250.0 million.

22-955.0	**Mission Bay Marshes - Phase II**	**$ 3,830,000**	**$ -**

This project would provide for construction of filtration marshes at the mouth of Tecolote Creek. An existing project, CIP 22-945.0, Mission Bay Marshes - Phase I, provides for designing and permitting these improvements. Total estimated project cost is $3,830,000. Funding is unidentified.

22-972.0	**North Crown Point Gazebo - Replacement**	**$ 54,000**	**$ -**

This project provides for demolition of existing gazebos, design and construction of new gazebos, and upgrades to the existing path of travel at North Crown Point. The total estimated project cost of $394,000 includes an unfunded amount of $54,000.

22-954.0	**South Shores Improvements**	**$ 10,600,000**	**$ 52,000,000**

This project would provide for construction of recreational improvements in the remaining undeveloped portion of South Shores in Mission Bay Park, consistent with the general development plan. The total estimated project cost of $62.6 million is entirely unfunded.

22-966.0	**West Ski Island - Shoreline Stabilization**	**$ 2,000,000**	**$ -**

This project provides for the design and construction of shoreline stabilization at West Ski Island. The total estimated project cost of $2.5 million includes an unfunded amount of $2.0 million.

	Mission Bay Subtotal	**$ 41,484,000**	**$ 277,000,000**

Park & Recreation — **Other Parks**

CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
29-873.0	**Alice Birney Elementary School - Joint Use Improvements**	**$ 770,000**	**$ -**

This project would provide for the design and construction of joint-use athletic fields at Alice Birney Elementary School and would include 1.6 acres of natural turf. The total estimated project cost of $770,000 is entirely unfunded.

29-884.0	**Allied Gardens Recreation Center Expansion**	**$ 4,063,280**	**$ -**

This project would provide for the design and construction of an approximately 7,814 square foot expansion of the existing Allied Gardens Community Park Recreation Center, from 9,186 square feet to 17,000 square feet, to serve future residents within the Navajo community at projected build-out in 2030. The total estimated project cost of $4.1million is entirely unfunded.

29-901.0	**Angier Elementary School - Joint Use Improvements**	**$ 500,000**	**$ -**

CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
	This project provides for the design and construction of approximately 3.95 acres at Angier Elementary School for joint use facilities to supplement existing park acreage in the Serra Mesa Community. The total estimated project cost of $2.2 million includes an unfunded amount of $500,000.		
29-694.0	**Annual Allocation - Park Storm Drains**	**$ 1,000,000**	**$ 4,500,000**
	This annual allocation would provide for park storm drain replacement and repair citywide, including coastal areas where loss of improvements could occur if storm drain issues are not addressed. The annual funding needs of $500,000 are entirley unfunded.		
20-105.0	**Annual Allocation - Coastal Infrastructure**	**$ 700,000**	**$ 3,150,000**
	This annual allocation would provide for coastal infrastructure improvements citywide. The annual funding needs of $350,000 are entirely unfunded.		
29-691.0	**Annual Allocation - Court Resurfacing**	**$ 120,000**	**$ 540,000**
	This annual allocation would provide for resurfacing athletic courts within the City's parks. The annual funding needs of $60,000 is entirely unfunded.		
20-103.0	**Annual Allocation - Dedications of Park Land**	**$ 382,000**	**$ 3,438,000**
	This annual allocation would provide for park and open space dedications in compliance with Council Policy 700-17. The annual funding needs of $382,000 are entirely unfunded.		
29-603.0	**Annual Allocation - Park Irrigation System Upgrades**	**$ 200,000**	**$ 900,000**
	This annual allocation would provide for park irrigation system upgrades citywide. The annual funding needs of $100,000 are entirely unfunded.		
29-693.0	**Annual Allocation - Structural Surveys and Emergency Consultants**	**$ 200,000**	**$ 900,000**
	This annual allocation would provide funding for structural surveys and emergency consultants for City park facilites. The annual funding needs of $100,000 are entirley unfunded.		
29-969.0	**Azalea Neighborhood Park Recreation Center - Improvements**	**$ 1,693,000**	**$ -**
	This project provides for replacement of the existing 1,790 square foot recreation center at Azalea Park with a 5,000 square foot building to expand programmed uses for the City Heights Area. The total estimated project cost of $1.8 million includes an unfunded amount of $1.7 million.		
29-927.0	**Bay Terraces Community Center and Joint Use Improvements - Phase II**	**$ 1,633,000**	**$ -**
	This project would provide for construction of a 3,200 square foot community and senior center at Bay Terraces Community Park. The total estimated project cost of $ 1.6 million is entirely unfunded.		
29-852.0	**Beyer Community Park**	**$ 13,000,000**	**$ -**
	This project provides for the acquisition, design, and construction of approximately 12.6 useable acres for a community and neighborhood park on Beyer Boulevard. The total estimated project cost of $15.0 million includes an unfunded amount of $13.0 million.		
29-429.0	**Black Mountain Ranch Community Park Swimming Pool**	**$ -**	**$ 339,000**

CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019

This project provides for the design and construction of a 25-meter by 25-yard swimming pool and related facilities to serve the North City Future Urbanizing Area. This project is scheduled to begin in Fiscal Year 2011. The total estimated project cost of $4.5 million includes an unfunded amount of $339,000.

29-902.0 Cabrillo Heights Neighborhood Park - Improvements **$ 165,000** **$ -**

This project provides for improvements at Cabrillo Heights Neighborhood Park. The total estimated project cost of $843,000 includes an unfunded amount of $165,000.

29-689.0 Carmel Grove Mini-Park - Play Area Upgrade **$ 39,467** **$ -**

This project provides for the upgrade and replacement of playground equipment at the Carmel Grove Mini-Park to meet State and federal safety and accessibility requirements. The total estimated project cost of $467,467 includes an unfunded amount of $39,467.

29-482.0 Carmel Valley Neighborhood Park - Neighborhood #8 **$ 350,000** **$ -**

This project provides for acquiring and developing a 4 useable-acre neighborhood park in Carmel Valley, including a play area, picnic facilities, open turf area, and landscaping. The total estimated project cost of $3.1 million includes an unfunded amount of $350,000.

29-002.0 Central Avenue Mini Park-Acquisition and Development **$ 292,000** **$ -**

This project provides for the acquisition of an approximately 16,000 square foot parcel, remaining from the construction of the Interstate 15 freeway through Mid-City at the corner of Central Avenue and Landis Street, to be developed as a mini park. The total estimated project cost of $832,000 includes an unfunded amount of $292,00.

29-913.0 Coastal Bluff Erosion and Access **$ 459,879** **$ 2,242,523**

This project provides partial funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, that were identified and prioritized in a 2003 Coastal Erosion Assessment Survey. The total estimated project cost of $3.3 million includes an unfunded amount of $2.7 million.

29-533.0 Del Mar Mesa Neighborhood Park **$ 350,000** **$ -**

This project provides for the acquisition, design, and construction of a 4 useable acre park to serve the Del Mar Mesa population. The total estimated project cost of $3.8 million includes an unfunded amount of $350,000.

52-708.0 Del Mar Mesa Southern Multi-Use Trail **$ 150,000** **$ -**

This project provides for a surfaced eight-foot wide multi-use trail, 2,000 feet long, extending southerly from the end of Del Mar Mesa Road, crossing the "Bougainvillea" entry road. The trail will then branch westerly to connect to the wildlife crossing under Carmel Country Road, and easterly to connect to the Shaw Valley and Neighborhood 10 trails in Carmel Valley. The total estimated project cost of $260,300 includes an unfunded amount of $150,000.

29-409.0 Field Elementary School Joint-Use Improvements **$ 2,340,000** **$ -**

This project would provide for design and construction of a 3.35 acre turfed, multi-sports field on the existing joint-use area of Field Elementary School. The total estimated project cost of $2.3 million is entirely unfunded.

CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
29-596.0	**Fox Canyon Park - Acquisition and Development**	**$ 1,372,000**	**$ -**

This project will provide for the acquisition and development of an approximately 1.9 gross-acre park, creek enhancements, street improvements and other recreational amenities in the Mid-City neighborhoods of Fox Canyon and Chollas Creek. The total estimated project cost of $5.1 million includes an unfunded amount of $1.4 million.

29-795.0	**Hickman Fields**	**$ 2,500,000**	**$ 28,000,000**

This project would provide for a 44 acre athletic area in the Kearny Mesa Community Planning Area to include multi-purpose fields, a recreation building, and a swimming pool. The total estimated project cost of $30.5 million is entirely unfunded.

29-535.0	**Hidden Trails Neighborhood Park Acquisition and Development**	**$ 680,000**	**$ -**

This project provides for the acquisition, design and construction of a 4 useable-acre neighborhood park serving the Otay Mesa community. The total estimated project cost of $ 3.1 million includes an unfunded amount of $680,000.

29-865.0	**Home Avenue Neighborhood Park - Development**	**$ 2,400,000**	**$ -**

This project provides for the design and construction of a new six acre neighborhood park with approximately two useable-acres, enhancements to Chollas Creek, and traffic improvements on Home Avenue. The total estimated project cost of $3.1 million includes an unfunded amount of $2.4 million.

29-521.0	**John F. Kennedy Neighborhood Park - Play Area Upgrade**	**$ 464,618**	**$ -**

This project will provide for the upgrade of the play area and existing comfort station at John F. Kennedy Neighborhood Park. The total estimated project cost of $500,000 includes an unfunded amount of $464,618.

29-889.0	**Joint Use Improvements - Citywide**	**$ 1,672,295**	**$ -**

This project provides for design and construction of miscellaneous improvements on joint-use facilities throughout the City, such as replacement and upgrades to turf, irrigation, fencing, and/or disabled access. The total estimated project cost of $2.4 million includes an unfunded amount of $1.7 million.

29-671.0	**Kumeyaay Lakes Berm Restoration and Dredging**	**$ 9,840,000**	**$ -**

This project provides for the dredging of two lakes and reconstruction of a lake berm within the Kumeyaay Lake system at Mission Trails Regional Park. The total estimated project cost of $10.0 million includes an unfunded amount of $9.8 million.

29-941.0	**Language Academy/Montezuma Elementary School - JU Improvements**	**$ 731,000**	**$ -**

This project provides for design and construction of approximately 1.37 acres at the Language Academy (formerly Montezuma Elementary School) for joint use facilities to supplement existing park acreage in the College Area Community. The total estimated project cost of $1.4 million includes an unfunded amount of $731,000.

29-973.0	**Marshall Elementary School - Joint Use Improvements**	**$ 699,000**	**$ -**

This project provides for design and construction of approximately 1.46 acres of Marshall Elementary School for joint use facilities to supplement existing park acreage in the City Heights area of the Mid-City Communities. The total estimated project cost of $734,000 includes an unfunded amount of $699,000.

CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
29-518.0	**Martin Luther King Community Park - Play Area Upgrade**	**$ 1,150,000**	**$ -**

This project would provide for a universally accessible children's play area, adjacent to the existing swimming pool at the north end of Martin Luther King Community Park, including ramps and surfacing. Ramps of varying elevation would allow access to all playground equipment within the playground. The total estimated project cost of $1.2 is entirely unfunded.

29-893.0	**Memorial Community Park - Miscellaneous Pool Improvements**	**$ 16,463**	**$ -**

This project provides for the repair and replacement of the pool decking and piping at Memorial Pool. The total estimated project cost of $338,500 includes an unfunded amount of $16,463.

29-757.0	**Mira Mesa Community Park - Expansion (Carroll Neighborhood Park - Development)**	**$ 100,000**	**$ 100,000**

This project provides for developing approximately 11 useable-acres of the former Carroll School parksite across the street from Mira Mesa Community Park. The total estimated project cost of $21.2 million includes an unfunded amount of $200,000.

52-533.0	**Mission Beach - Boardwalk Widening**	**$ 2,753,000**	**$ -**

This project increases public accessibility of the beach areas in Pacific and Mission Beach, including the acquisition of the right-of-way at Santa Rita Place and from Pacific Beach Drive to Oliver Avenue, and the widening of the boardwalk from Santa Rita Place to Thomas Avenue. The total estimated project cost of $4.8 million includes an unfunded amount of $2.8 million.

52-719.0	**Mission Beach Bulkhead Preservation**	**$ 8,128,000**	**$ -**

This project provides for preserving the life of the Mission Beach bulkhead from Balboa Court to Pacific Beach Drive. The total estimated project cost of $9.2 million includes an unfunded amount of $8.1 million.

29-668.0	**Mission Valley Preserve - Geological Impact Report**	**$ 50,000**	**$ -**

This project would provide for an evaluation and recommend solutions regarding a former burn site within Mission Valley Preserve. The total estimated project cost of $50,000 is entirely unfunded.

29-954.0	**Montgomery Academy - Joint Use Improvements**	**$ 421,000**	**$ -**

This project provides for the construction of approximately 3.0 acres of joint use play fields at the Montgomery Academy and associated Americans with Disablities Act (ADA) improvements. The total estimated project cost of $1.3 million includes an unfunded amount of $421,000.

29-771.0	**Mt Hope Cemetery - Division 14 Development**	**$ 2,600,000**	**$ -**

This project would provide for development of approximately 3 acres for burial sites at Mt. Hope Cemetery. The total estimated project cost of $2.6 million is entirely unfunded.

29-707.0	**Mt. Hope Cemetery Southern Storm Flood Channel**	**$ 150,000**	**$ -**

This project would provide for a storm flood channel to be dredged and cleared, allowing for proper water drainage at Mt. Hope Cemetery. The total estimated project cost of $150,000 is entirely unfunded.

CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
29-667.0	**North Chollas Community Park - Improvements**	**$ 26,343,967**	**$ -**

This project provides for the design and development of North Chollas Community Park. The total estimated project cost of $29.6 million includes an unfunded amount of $26.3 million.

29-897.0	**North Park Mini-Park and Streetscape Improvements**	**$ 1,320,000**	**$ -**

This project provides for the design and construction of an approximately 0.50 useable acre, urban mini-park to be located behind the recently renovated North Park Theatre. The total estimated project cost of $3.9 million includes an unfunded amount of $1.3 million.

29-910.0	**Open Space Improvements**	**$ 900,000**	**$ -**

This project provides for developing public facilities within the City's resource-based open space parks. The total estimated project cost of $2.0 million includes an unfunded amount of $900,000.

29-550.0	**Otay Valley Athletic Complex**	**$ 21,800,000**	**$ -**

This project provides for an approximately 14 useable acre athletic complex in Otay Valley. The total estimated project cost of $22.0 million includes an unfunded amount of $21.8 million.

29-942.0	**Otay Valley Regional Park-Beyer Way Equestrian & Regional Staging Area & Trail**	**$ 2,550,000**	**$ -**

This project provides for design of the regional staging area in Otay Valley Regional Park and will include grading, drainage, utiltities, restroom, security lights, interpretive kiosk, a project sign, drinking fountain, and trails. The total estimated project cost of $2.8 million includes an unfunded amount of $2.6 million.

29-709.0	**Park Master Plan**	**$ 1,828,000**	**$ 2,264,000**

This project would provide for a Citywide Parks Master Plan that would define and guide long-range planning and policy for acquiring, preserving, developing, and managing parks and open space in San Diego. The total estimated project cost of $4.1 million is entirely unfunded.

29-923.0	**Parkdale Neighborhood Park - Acquisition and Development**	**$ -**	**$ 500,000**

This project would provide for the acquisition, design, and construction of a 5 useable-acre neighborhood park located at the south end of Parkdale Avenue in the vicinity of Osgood Way and Backer Road. Park amenities may include multi-purpose turfed areas, children's play areas, multi-purpose courts, picnic facilities, walkways, security lighting, and landscaping. The park will also include an approximately 1,000 square foot interpretive center for an adjoining seven-acre vernal pool site. This project is scheduled to begin in Fiscal Year 2017. The total estimated project cost of $6.4 million includes an unfunded amount of $500,000.

29-582.0	**Penasquitos Creek Restoration**	**$ 296,000**	**$ -**

This project would provide for a drainage and engineering study plus the removal of sedimentation from Penasquitos Creek and two drainage swales. It would also include the reengineering and/or extension of the drainage pipe just east of the Black Mountain Road bridge. The total estimated project cost of $296,000 is entirely unfunded.

29-669.0	**Playground Equipment Upgrades**	**$ 4,200,250**	**$ 4,200,250**

This project would provide for replacement and upgrade of playground equipment at various park sites citywide that have been affected by equipment removals as a result of playground safety audits. The total estimated project cost of $8.4 million is entirely unfunded.

Unfunded Needs List

Park & Recreation **Other Parks**

CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
29-692.0	**Public Roads Supporting Park Access**	**$ 400,000**	**$ 3,700,000**

This project provides funding for public roads that support park access. The annual funding needs of $400,000 in Fiscal Years 2010 through 2013 and $500,000 in Fiscal Years 2014 through 2018 are unfunded.

29-864.0	**Rancho Penasquitos Parks - Playground Upgrades**	**$ 550,000**	**$ -**

This project provides for upgrades of the play area and the replacement of playground equipment at Rancho Penasquitos Park. The total estimated project cost of $2.5 million includes an unfunded amount of $550,000.

29-922.0	**Rattlesnake Canyon Neighborhood Park**	**$ -**	**$ 1,050,000**

This project would provide for the design and construction of a 10 useable-acre neighborhood park, including a trail connection to Maddox Neighborhood Park. Park amenities may include multi-purpose sports fields, sports field lighting, multi-purpose turfed areas, children's play areas, multi-purpose courts, picnic facilities, walkways, security lighting, a comfort station and concessions facility, and landscaping. This project is scheduled to begin in Fiscal Year 2015. The total estimated project cost of $5.7 million includes an unfunded amount of $1.1 million.

29-896.0	**Roosevelt Junior High School - Joint Use Improvements**	**$ 600,000**	**$ -**

This project provides for the design and construction of joint-use athletic fields at Roosevelt Junior High School. The total estimated project cost of $1.0 million includes an unfunded amount of $600,000.

29-911.0	**Sefton Field Neighborhood Park (San Diego River Improvements)**	**$ 500,000**	**$ -**

This project provides for the design and construction of improvements to enhance the 11 acre site currently maintained by the Presidio Little League. The total estimated project cost of $1.0 million includes an unfunded amount of $500,000.

29-871.0	**Sunset Cliffs Natural Park - Drainage Study**	**$ 90,000**	**$ -**

This project provides for a study to identify and analyze drainage and erosion issues at Sunset-Cliffs Natural Park, recommend solutions, and provide environmental review of the recommendations. The total estimated project cost of $395,000 includes an unfunded amount of $90,000.

29-890.0	**Sunshine Berardini Fields Development**	**$ 9,109,200**	**$ 5,140,800**

This project provides for a general development plan and design and development of the Sunshine Berardini Fields. The total estimated project cost of $14.5 million includes an unfunded amount of $14.3 million.

29-437.0	**Torrey Pines Pocket Park - Acquisition and Development**	**$ 1,662,000**	**$ -**

This project would provide for acquisition, design and construction of a pocket park in the Torrey Pines Community Planning area. The total estimated project cost of $1,662,000 is entirely unfunded.

29-916.0	**Vista Terrace Park Tot Lot Upgrades**	**$ 50,000**	**$ -**

This project provides for upgrades to the Vista Terrace Park playground area and path of travel, in compliance with State and federal safety and accessibility guidelines, and City standards. The total estimated project cost of $431,617 includes an unfunded amount of $50,000.

CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
29-903.0	**Wegeforth Elementary School - Joint Use Improvements**	**$ 294,000**	**$ -**

This project provides for the design and construction of approximately 4.0 acres at Wegeforth Elementary School for joint use facilities. The total estimated project cost of $2.3 million includes an unfunded amount of $294.000.

29-886.0	**West Lewis and Falcon Streets - Mini-Park**	**$ 180,000**	**$ -**

This project provides for design and construction of a 0.35 acre mini-park within the West Lewis and Falcon Streets rights-of way. The total estimated project cost of $630,000 includes an unfunded amount of $180,000.

29-891.0	**West Maple Canyon Mini-Park**	**$ 200,000**	**$ -**

This project provides for the design and construction of a 0.25 acre mini-park to be located within the dedicated portion of the Maple Canyon Open Space. The total estimated project cost of $575,000 includes an unfunded amount of $200,000.

29-925.0	**Wightman Street Park**	**$ 2,363,000**	**$ -**

This project provides for the design and development of Wightman Street Neighborhood Park on 0.9 acres of parkland. The total estimated project cost of $3.0 million includes an unfunded amount of $2.4 million.

29-680.0	**Windansea Improvements**	**$ 275,000**	**$ -**

This project provides for beach access improvements and protection of cliffs and beaches through storm drain erosion control. The total estimated project cost of $925,000 includes an unfunded amount of $275,000.

Other Parks Subtotal	**$ 139,646,419**	**$ 60,964,573**
Park & Recreation Total	**$ 187,005,419**	**$ 355,998,693**

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Police and Fire Training Facility (Regional Public Safety Training Institute) 36-064.0

Council District: 2 **Community Plan:** Peninsula

Description: This project provides for a regional police and fire training facility (Regional Public Safety Training Institute [RPSTI]) in the Camp Nimitz area of the former Naval Training Center, as well as for a regional emergency vehicle operations course, which will be located at a site yet to be identified. Currently, law enforcement training takes place at Miramar College and Fire-Rescue training takes place in the aging existing buildings at Camp Nimitz. The Naval Training Center reuse plan, approved by the Navy and City Council, set aside 24.7 acres for this purpose. The City Council has also approved a Joint Powers Authority between the City of San Diego, County of San Diego, and San Diego Community College District for the development, financing and administration of the RPSTI. The City's projected share of the total cost of the project will be funded jointly by the San Diego Fire-Rescue and Police Departments.

Justification: The expansion of the campus at Miramar College would require the relocation of law enforcement training to the Camp Nimitz site. Construction of a regional state-of-the-art facility will satisfy current Peace Officer Standards and Training, State Fire Marshal's Office, and Standards for Corrections Training requirements and allow for consistent training of all emergency responders countywide. RPSTI will also provide a venue for training private security and State and other government agencies.

Operating Budget Effect: The impact on the Police Department's operating budget cannot be determined at this time due to the unavailability of detailed project information.The key elements of the project are yet to be determined, including the size of the facility, location of the facility (Emergency Vehicles Operations Course), commitment of City staff and resources, etc. The actual impact will depend on the final design/program. This project would impact the operating budget of the Police and Fire-Rescue Departments by the same amount.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The project schedule will be determined upon completion of design, which is expected to be complete by Fiscal Year 2010. Preliminary construction has been rescheduled for Fiscal Year 2010, pending identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CITYGF	630221	177,344						
PRIV DN	063022	327,656						
Unidentified Funding	999999				42,000,000			
Total		505,000			42,000,000			
Work Codes		D			CDL			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CITYGF	630221							**177,344**
PRIV DN	063022							**327,656**
Unidentified Funding	999999							**42,000,000**
Total								**42,505,000**
Work Codes								

Contact: Marta Williams E-Mail: mcwilliams@pd.sandiego.gov Phone: 619-531-2662

Unfunded Needs List

Police **Police**

CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
36-068.0	**Otay Mesa Police Facility**	**$ -**	**$ 30,000,000**

This project would provide for acquisition of land and construction of a police facility to serve the east Otay Mesa area. This facility would accommodate the need for increased police services due to population growth and development in this area. The total estimated project cost of $30.0 million is entirely unfunded. The cost estimate will be revised when the final scope of work is established.

36-069.0	**Permanent Canine and SWAT Facility**	**$ 6,000,000**	**$ -**

This project would provide for permanent Canine and SWAT facilities east of the Pistol Range at Federal Boulevard. In Fiscal Year 2006, the Police Vehicle Mainetance Facility was relocated to Federal Boulevard. As a result, the Canine and SWAT Units were relocated east of the Pistol Range and the initial project only included funding for temporary modular office space for the two units. This project would include public right-of-way improvements on the south side of Federal Boulevard, as directed by the Mayor and City Council. The total estimated project cost of $6.0 million is entirely unfunded. The cost estimate will be revised when the final scope of work is established.

36-077.0	**Police Mounted Enforcement Facility**	**$ -**	**$ 5,500,000**

This project would provide for a replacement facility for the Police Mounted Enforcement Unit. The current Mounted Enforcement Unit is housed in a double-wide trailer that was relocated from the old Canine Unit site. While serviceable, the trailer is aging and will need to be replaced. The total estimated project cost of $5.5 million is entirely unfunded. The cost estimate will be revised when the final scope of work is established.

36-074.0	**Police Pistol Range Improvements**	**$ 8,000,000**	**$ -**

This project would provide for improvements to the Police Pistol Range. The existing Police Pistol Range at 4000 Federal Boulevard has been in operation since the 1930s. While the range has not changed significantly over the years, the surrounding community has with developments and freeways now surrounding the complex. Many modifications are needed to enhance its safety and usability, as well as comply with existing codes, while still maintaining the historic significance of the structures. This range is used by multiple law enforcement agencies, the training academy, the Community College District, and is open to the public through the Revolver Club. The total estimated project cost of $8.0 million is entirely unfunded. The cost estimate will be revised when the final scope of work is established.

36-055.0	**Police Property Storage Facility**	**$ 5,000,000**	**$ -**

This project would provide for additional evidence storage space in anticipation of future storage needs. An estimated 50,000 square feet of space would house property and evidence and eliminate the need to lease property storage space. The total funding needs of this project, currently estimated at $5.0 million, will be determined once a final scope of work is established.

36-064.0	**Police and Fire Training Facility (Regional Public Safety Training Institute)**	**$ 42,000,000**	**$ -**

This project provides for the Police and San Diego Fire-Rescue Department's shares of the Regional Public Safety Training Institute (RPSTI) in the Camp Nimitz area of the former Naval Training Center. The total estimated project cost of $42.5 million includes an unfunded amount of $42.0 million. The cost estimate will be revised when the final scope of work is established.

Police Subtotal	**$ 61,000,000**	**$ 35,500,000**
Police Total	**$ 61,000,000**	**$ 35,500,000**

QUALCOMM Stadium

QUALCOMM Stadium

Annual Allocation - QUALCOMM Stadium Improvements 34-200.0

Council District: 6 **Community Plan:** Mission Valley

Description: This annual allocation provides for needed improvements at QUALCOMM Stadium, including the electrical system, parking lot, and working press area.

Justification: As the stadium ages, regular upgrades and renovations are required for various components of the facility.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction will be phased in accordance with the scope of various projects.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
STAD	010332			750,000	750,000	750,000	750,000	750,000
Total				750,000	750,000	750,000	750,000	750,000
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
STAD	010332	750,000	750,000	750,000				**750,000**
Total		750,000	750,000	750,000				**750,000**
Work Codes								

Contact: Lydia Medina E-Mail: Lmedina@sandiego.gov Phone: (619) 641-3105

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Real Estate Assets

Council District: 8 **Community Plan:** Otay Mesa

Description: This annual allocation provides for capital improvements at Brown Field. The improvements are financed by the Airports Enterprise Fund, which may receive federal and State grants. Individual projects are recommended to the City Council based on the Master Plan for the airport and on the availability of funding. These projects will not be impacted by the Brown Field development project.

Justification: This project may be used to provide matching local funds for capital improvement projects which are supported by State or federal grants and require local financial participation, and to provide permanent public improvements for which no State and/or federal grant funding is available.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
ARPRT BF	010510			1,500,000	1,000,000	1,000,000	1,000,000	1,000,000
Total				1,500,000	1,000,000	1,000,000	1,000,000	1,000,000
Work Codes				C				

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
ARPRT BF	010510	1,000,000	1,000,000					**7,500,000**
Total		1,000,000	1,000,000					**7,500,000**
Work Codes								

Contact: Grace Chao E-Mail: gchao@sandiego.gov Phone: 858-573-1434

Real Estate Assets

Airports

Annual Allocation - Montgomery Field 31-001.0

Council District: 6 **Community Plan:** Kearny Mesa

Description: This annual allocation provides for capital improvements at Montgomery Field. The improvements are financed by the Airports Enterprise Fund, which may receive federal and State grants. Individual projects are recommended to the City Council based on the Master Plan for the airport and on the availability of funding.

Justification: This project may be used to provide matching local funds for capital improvement projects which are supported by State or federal grants and require local financial participation, and to provide permanent public improvements for which no State or federal grant funding is available.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: No major changes are anticipated for this project. The total project cost for annual allocations is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
ARPRT MF	010520			300,000	1,000,000	1,000,000	1,000,000	1,000,000
Total				300,000	1,000,000	1,000,000	1,000,000	1,000,000
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
ARPRT MF	010520	1,000,000	1,000,000	1,000,000				**300,000**
Total		1,000,000	1,000,000	1,000,000				**300,000**
Work Codes								

Contact: Grace Chao E-Mail: gchao@sandiego.gov Phone: 858-573-1434

Council District: 6 **Community Plan:** Kearny Mesa

Description: This project provides for relocating a heliport at Montgomery Field Airport. It includes the associated facilities to fully support a heliport such as lighting, ground ingress/egress and parking for helicopters.

Justification: Relocating the heliport will result in redefining helicopter flight patterns, reducing noise and flight over residential areas to the south of the airport.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction will be scheduled upon indentification of funding.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
ARPRT MF	010520	457,674						
Unidentified Funding	999999							
Total		457,674						
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
ARPRT MF	010520							**457,674**
Unidentified Funding	999999							
Total								**457,674**
Work Codes								

Contact: Matt Anderson E-Mail: manderson@sandiego.gov Phone: 858-573-1431

Real Estate Assets
QUALCOMM Stadium
Annual Allocation - QUALCOMM Stadium Improvements 34-200.0
Council District: 6 **Community Plan:** Mission Valley

Description: This annual allocation provides for needed improvements at QUALCOMM Stadium, including the electrical system, parking lot, and working press area.

Justification: As the stadium ages, regular upgrades and renovations are required for various components.

Operating Budget Effect: The operating budget effect will be determined upon completion of individual projects.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction will be phased in accordance with the scope of various projects.

Summary of Project Changes: This project received $750,000 in Qualcomm Stadium funds in Fiscal Year 2008. This provides funding to repair key elements of the stadium, which include the electrical system, parking lot and working press area. The total project cost for annual allocations is reflective of the Fiscal Year 2008 budget only. In addition, annual allocations do not show prior year appropriations in the Annual Budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2008	FY2009	FY2010	FY2011	FY2012
STAD	010332			750,000	500,000	500,000	500,000	500,000
Total				750,000	500,000	500,000	500,000	500,000
Work Codes								

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	**Total**
STAD	010332	500,000	500,000	500,000	500,000			**750,000**
Total		500,000	500,000	500,000	500,000			**750,000**
Work Codes								

Contact: Erik Stover E-Mail: estover@sandiego.gov Phone: (619) 641-3102

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for reconstructing or replacing failed drainage facilties citywide by use of an as-needed construction contract.

Justification: Drainage facilities are found to be in deteriorated condition periodically. An annual as-needed construction contract allows the City to be responsive to unanticipated reconstruction work that is beyond the capabilities of City forces.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction are scheduled each year.

Summary of Project Changes: Financing, Proposition 1B revenue, and TransNet funds have been added to this project for Fiscal Year 2009, increasing the annual project cost to $12.2 million.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
CAPOTH	302453					3,000,000	3,000,000	3,000,000
REVBND GS	000027			10,000,000	12,400,000	12,400,000	12,400,000	12,400,000
STATE 1B	000028			1,605,000	3,000,000			
TRANS CR	030310			600,000	600,000	600,000	726,000	798,600
Unidentified Funding	999999							
Total				12,205,000	16,000,000	16,000,000	16,126,000	16,198,600
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
CAPOTH	302453							
REVBND GS	000027							**10,000,000**
STATE 1B	000028							**1,605,000**
TRANS CR	030310							**600,000**
Unidentified Funding	999999	2,150,000	2,150,000	2,150,000	2,150,000	2,150,000	2,150,000	
Total		2,150,000	2,150,000	2,150,000	2,150,000	2,150,000	2,150,000	**12,205,000**
Work Codes								

Contact: Drew Kleis E-Mail: AKleis@sandiego.gov Phone: 619-525-8623

Storm Water

Storm Drains/Flood Control

Ransom Street and Darwin Way Storm Drain 11-302.0

Council District: 8 **Community Plan:** Otay Mesa/Nestor

Description: This project provides for a replacement storm drain pipe at Darwin Way and Ransom Street. Approximately 1,200 feet of 42-inch corrugated metal pipe will be replaced with reinforced concrete pipe.

Justification: The existing corrugated metal pipe under Darwin Way and Ransom Street is badly corroded and has created sinkholes on Ransom Street. Replacement is needed to prevent flooding of the streets.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa/Nestor Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is complete. Construction will be scheduled when funding is identified.

Summary of Project Changes: TransNet funding of $30,000 was appropriated to this project by Council Resolution R-302719 on June 27, 2007. The total estimated project cost has increased to $1.1 million.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
TRANS	030300	192,000						
Unidentified Funding	999999				950,000			
Total		192,000			950,000			
Work Codes		CD			C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
TRANS	030300							**192,000**
Unidentified Funding	999999							**950,000**
Total								**1,142,000**
Work Codes								

Contact: Drew Kleis E-Mail: AKleis@sandiego.gov Phone: 619-525-8623

Rose and Tecolote Creeks Water Quality Improvements 32-050.0

Council District: 1, 2, 6, 7

Community Plan: Linda Vista, Pacific Beach, University, Clairemont Mesa

Description: This project provides for improvements to the water quality in the Rose and Tecolote Creek watersheds. Utilizing existing storm water monitoring data, best managemet practices (BMPs) will be developed to address pollutants of concern within these watersheds. BMPs are structural controls, such as vegetated swales and strips, infiltration basins, wet ponds, constructed wetlands, and filtration systems. Initially, entire watersheds will be evaluated to identify potential areas for water quality enhancement. These areas will then be prioritized and a few locations will be selected for implementation of structural controls, including baseline and post-construction water quality monitoring. The City completed the construction of the first BMP in Fiscal Year 2006 and a baffle-box was installed in the Tecolote Creek sub-watershed. A second BMP includes a right-of-way landscape infiltration project in the Clairemont Mesa community in the Tecolote Creek sub-watershed.

Justification: This project addresses pollutants of concern within the Rose and Tecolote Creek watersheds.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa, Linda Vista, Pacific Beach and University Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Construction of the first BMP was completed in Fiscal Year 2006. Design and construction of the second BMP are scheduled to be completed in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
STATE	DF	000001	170,000						
STATE	WQ	038350	977,715	1,022,285					
Total			1,147,715	1,022,285					
Work Codes			CD	CD					

Revenue Source/Tag		Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
STATE	DF	000001							**170,000**
STATE	WQ	038350							**2,000,000**
Total									**2,170,000**
Work Codes									

Contact: Drew Kleis E-Mail: AKleis@sandiego.gov Phone: 619-525-8623

Unfunded Needs List

Storm Water — **Storm Drains/Flood Control**

CIP Number	Project Title	Funding Required in FY2009-2010	Funding Required in FY2011-2019
13-005.0	**Annual Allocation - Emergency Drainage Projects**	**$ -**	**$ 12,900,000**

This annual allocation provides for restructuring or replacing failed drainage facilities citywide. An allocation of $2.2 million in Fiscal Year 2014 and beyond are entirely unfunded, contingent upon an increase in the storm drain fee or identification of other funding.

11-302.0	**Ransom Street and Darwin Way Storm Drain**	**$ 950,000**	**$ -**

This project provides for a replacement storm drain pipe at Darwin Way and Ransom Street. The total estimated project cost of $1.1 million includes an unfunded amount of $950,000.

12-142.0	**Replacement of Deteriorated Corrugated Metal Pipe Citywide**	**$ 1,000,000**	**$ 9,000,000**

This annual allocation would provide for replacing existing street deteriorated corrugated metal pipe systems citywide. The annual funding needs of $1.0 million are entirely unfunded.

12-141.0	**Replacement of Street Underdrains Citywide**	**$ 200,000**	**$ 1,800,000**

This annual allocation would provide for replacing existing street underdrains and for reconstructing the associated curbs and gutters citywide. The annual funding needs of $200,000 are entirely unfunded.

Storm Drains/Flood Control Subtotal	**$ 2,150,000**	**$ 23,700,000**
Storm Water Total	**$ 2,150,000**	**$ 23,700,000**

Council District: 7 **Community Plan:** Mission Trails Regional Park, Navajo

Description: This project increases the treatment capacity of the Alvarado Water Treatment Plant from 150 million gallons of water per day (mgd) to 200 mgd and upgrades the existing treatment plant facilities to replace aged equipment to comply with new drinking water regulations. This project is split into multiple construction projects and will be phase funded. The major project components consist of the construction of two new sedimentation basins, the rehabilitation of existing 1950's-era sedimentation basins, the rehabilitation of the mechanical equipment and controls on the filters, ozone generation, and treatment facilities. Various site and landscaping improvements will also be made.

Justification: The Safe Drinking Water Act, Environmental Protection Agency regulations, and a Department of Public Health Compliance Order dictate the need to upgrade the treatment plant process and equipment. Anticipated future demands within the Alvarado Water Service Area also require the plant to be expanded to 200 mgd, allowing for better utilization of the raw water storage in the San Vicente and El Capitan Reservoirs.

Operating Budget Effect: The upgrade from chlorine to ozone, as the primary disinfectant, will have a significant impact on the electrical and chemical comsumption of the plant (an increase of approximately of $1.6 million annually). The increase in treated water capacity and the technical aspect of the equipment will also impact the cost for maintaining and operating the plant.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Plan and the Navajo Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 1999 and has continued through subsequent phases of work. Construction began on the initial phase of work in Fiscal Year 2004 and is scheduled to be completed in Fiscal Year 2013.

Summary of Project Changes: The budget in Fiscal Year 2009 increased from $30.6 million to $36.9 million, as the Basins Rehabilitation (Phase III) was moved forward by one year to coincide with Ozone project (Phase IV). This change will provide efficiency for operation of the plant. The increase in total estimated project cost of $8.1 million is related to an updated cost estimate for the Phase III construction. An additional $1.2 million was added in Fiscal Year 2008 per Council Ordinance O-19569 and O-19570, dated on January 09, 2007.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
WATER-E	041500	30,404,652	6,000,274	18,463,720	19,937,592	1,929,338	261,113	1,259,394
WATER-R	041500	30,404,652	6,000,275	18,463,720	19,937,592	1,929,339	261,113	1,259,395
Total		60,809,304	12,000,549	36,927,440	39,875,184	3,858,677	522,226	2,518,789
Work Codes		CD	CD	C	C	C	C	C

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
WATER-E	041500	10,454						**78,266,537**
WATER-R	041500	10,454						**78,266,540**
Total		20,908						**156,533,077**
Work Codes		C						

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Water

Municipal Water

Annual Allocation - CIP Contingencies 73-331.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for the Water Department's Municipal Water Capital Improvements Program contingency needs.

Justification: To provide better project budget control, project contingency needs (except for annual allocation projects) will be met by this annual allocation.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis as contingency needs arise.

Summary of Project Changes: The budget in Fiscal Year 2009 decreased from $7.3 million to $7.0 million due to lower than anticipated construction projects awarded in Fiscal Year 2008, therefore, requiring less contingencies.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
WATER-E	041500			2,100,000	1,950,000	1,800,000	1,800,000	2,100,000
WATER-R	041500			4,900,000	4,550,000	4,200,000	4,200,000	4,900,000
Total				7,000,000	6,500,000	6,000,000	6,000,000	7,000,000
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
WATER-E	041500	2,100,000	2,100,000	2,100,000	2,100,000	1,800,000	1,800,000	**2,100,000**
WATER-R	041500	4,900,000	4,900,000	4,900,000	4,900,000	4,200,000	4,200,000	**4,900,000**
Total		7,000,000	7,000,000	7,000,000	7,000,000	6,000,000	6,000,000	**7,000,000**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for rehabilitating and reconstructing improvement projects at reservoirs and dams. Projects include resurfacing access roads, reconstructing berms, installing lighting around dams, and sandblasting and shotcreting all exposed surfaces of the dams.

Justification: The rehabilitation and reconstruction of access roads and the upgrading of berms, lighting, and all exposed surfaces of the dams are necessary to maintain access to and safety in the dam area. The State required improvements will also serve to satisfy a portion of the Division of Safety of Dams.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis. Modifications to Lake Hodges Dam will begin in Fiscal Year 2009.

Summary of Project Changes: The budget for Fiscal Year 2009 decreased from $363,153 to $250,000 due to re-prioritization of projects and cash availability.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
WATER-R	041500			250,000	250,000	250,000	347,704	952,728
Total				250,000	250,000	250,000	347,704	952,728
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
WATER-R	041500	3,131,087	250,000	250,000	250,000	250,000	250,000	**250,000**
Total		3,131,087	250,000	250,000	250,000	250,000	250,000	**250,000**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Water

Municipal Water

Annual Allocation - Freeway Relocation 73-024.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides funding to relocate water lines in conflict with the State Department of Transportation highway construction zones.

Justification: Waterline relocation is necessitated by the State Department of Transportation's effort to expand the State Highway System. Relocation projects are accomplished in conjunction with highway projects scheduled by the State Department of Transportation.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis. Projects planned for Fiscal Year 2009 are the Duenda Rd I-15, I-905, El Monte - Route 67, and the Carroll Canyon and I-15 Potable and Reclaimed Water projects.

Summary of Project Changes: The budget in Fiscal Year 2009 increased from $54,395 to nearly $3.0 million due to the addition of Carrol Canyon and the I-15 Potable and Reclaimed Water project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
WATER-R	041500			2,994,197	50,000	50,000	50,000	50,000
Total				2,994,197	50,000	50,000	50,000	50,000
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
WATER-R	041500	50,000	50,000	50,000	50,000	50,000	50,000	**2,994,197**
Total		50,000	50,000	50,000	50,000	50,000	50,000	**2,994,197**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for the upgrade and replacement of water meter boxes.

Justification: Replacement and upgrades are necessary for the ongoing use of the water billing system.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis. Water Meter Box Replacements - Group I, II and III projects are planned for Fiscal Year 2009.

Summary of Project Changes: The budget in Fiscal Year 2009 decreased from $520,000 to $500,000 due to re-prioritization of projects and cash availability.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
WATER-R	041500			500,000	500,000	500,000	500,000	500,000
Total				500,000	500,000	500,000	500,000	500,000
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
WATER-R	041500	500,000	500,000	500,000	500,000	500,000	500,000	**500,000**
Total		500,000	500,000	500,000	500,000	500,000	500,000	**500,000**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Water

Municipal Water

Annual Allocation - Pressure Reduction Facility Upgrades 73-900.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for replacing existing pressure reducing stations, or expanding pressure capacities to meet present and future water demands.

Justification: Increasing demands for water throughout the City dictate the need to better control water pressure throughout the City's system. This annual allocation will continue to fund the replacement and expansion of pressure reduction facilities.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: The budget in Fiscal Year 2009 increased from $104,000 to $200,000 due to increase in preventative maintenance to pressure reduction meters.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
WATER-R	041500			200,000	200,000	500,000	1,000,000	1,000,000
Total				200,000	200,000	500,000	1,000,000	1,000,000
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
WATER-R	041500	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	**200,000**
Total		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	**200,000**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for seismic retrofits and upgrades to existing facilities to protect the water system in case of an earthquake.

Justification: Many existing facilities throughout the City have serious structural and seismic defects. This annual allocation provides funding to upgrade these facilities to meet current compliance requirements and guidelines. This project allows City crews the ability to rapidly restore water services to affected areas after a large earthquake.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis. Fault crossing retrofits to large pipelines and Landslide/Liquefaction pipeline mitigation projects will begin in Fiscal Year 2009.

Summary of Project Changes: The budget in Fiscal Year 2009 increased from $129,950 to $344,710. In Fiscal Year 2008 this project received $3.8 million from CIP# 73-284.0 Miramar Water Treatment Plant, per Council Resolution R-303708, dated May 21, 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
WATER-R	041500			344,710	1,058,141	8,527	4,552,019	56,678
Total				344,710	1,058,141	8,527	4,552,019	56,678
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
WATER-R	041500	54,793	140,533	3,817	3,833	11,204	89	**344,710**
Total		54,793	140,533	3,817	3,833	11,204	89	**344,710**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Water

Municipal Water

Annual Allocation - Water Main Replacements 73-083.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation allows for the replacement of water mains at various locations throughout the City.

Justification: Water mains require replacement due to their deteriorated condition or size limitation. The existing cast-iron system is either approaching or has exceeded its expected life of 40 years. Breaks are now occurring at the rate of over 200 annually.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
WATER-E	041500			2,080,000	2,080,000	2,080,000	2,080,000	2,080,000
WATER-R	041500			39,520,000	39,520,000	39,520,000	39,520,000	39,520,000
Total				41,600,000	41,600,000	41,600,000	41,600,000	41,600,000
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
WATER-E	041500	2,080,000	2,080,000	2,080,000	2,080,000	2,080,000	2,080,000	**2,080,000**
WATER-R	041500	39,520,000	39,520,000	39,520,000	39,520,000	39,520,000	39,520,000	**39,520,000**
Total		41,600,000	41,600,000	41,600,000	41,600,000	41,600,000	41,600,000	**41,600,000**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Council District: None **Community Plan:** No Community Planning Area

Description: This project provides for upgrades to the electrical and operating systems and the replacement of outlet tower ladders, valves and platforms to the Barrett Reservoir Outlet Tower.

Justification: The aging outlet tower components are in need of replacement for safety and ease of operation. The electrical and operating systems need to be upgraded to meet current standards and provide better control, safety and accessibility.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2001, was on hold for three years, and was completed in Fiscal Year 2006. Construction began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2009.

Summary of Project Changes: Total estimated project cost increased from $3.6 million to nearly $4.0 million. An additional $438,548 was added in Fiscal Year 2008, per Council Resolution R-302014, dated on November 24, 2006 and per Council Resolution R-302288, dated on January 16, 2007. The project was originally scheduled for completion in Fiscal Year 2008, but was delayed due to the Harris Fire and unforeseen deterioration of the structure.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
WATER-R	041500	2,615,662	1,372,530					
Total		2,615,662	1,372,530					
Work Codes		D	C					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
WATER-R	041500							**3,988,192**
Total								**3,988,192**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Water

Municipal Water

Groundwater Asset Development Program 75-932.0

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for investigation work related to legal, technical, regulatory, and water quality issues; and for the planning, design, and construction of groundwater facilities to increase the local water supply.

Justification: The City imports 90 percent of its water from the Colorado River and the State Water Project. The City has access to nine under-utilized groundwater assets that could be developed to supply new yield, seasonal storage or carryover storage.

Operating Budget Effect: The operating budget effect will be determined at the completion of each individual project.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Research, exploration and demostration began in Fiscal Year 2001 and will continue through Fiscal Year 2010. Design and construction of sub-projects identified in the research/exploration/demostration phase are anticipated to begin in Fiscal Year 2010 and continue through Fiscal Year 2019 and beyond.

Summary of Project Changes: The scope and schedule of this project are still preliminary. Initially the program was defined as a single phase project including research, planning, design, and construction starting at 2001 through 2017. Currently, the program is being implemented in two distinct phases. The first phase (2001-2010) includes research, planning, pilot and demonstration. The second phase (2010 - 2019) is the project implementation /construction phase, which results in producing new water. In Fiscal Year 2009 two projects were added to the program - Groundwater Pilot Production Wells, and the San Pasqual Brackish Groundwater Desalination Demo.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
WATER-R	041500	7,745,274	959,256	2,981,094	11,676,854	15,612,745	14,214,200	2,909,854
Total		7,745,274	959,256	2,981,094	11,676,854	15,612,745	14,214,200	2,909,854
Work Codes		CD	D	D	CD	C	C	C

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
WATER-R	041500	5,651,300	19,461,703	10,785,283	5,583,753	146,127	86,427	**97,813,870**
Total		5,651,300	19,461,703	10,785,283	5,583,753	146,127	86,427	**97,813,870**
Work Codes		C	C	C	C	C	C	

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Council District: 2, 8

Community Plan: Ocean Beach, Old San Diego, Peninsula, Centre City

Description: This project replaces 1.5 miles of water pipeline along Harbor Drive.

Justification: These improvements are necessary to prevent water pipe breaks and to ensure a continuous water supply to the Ocean Beach, Fleetridge, Old San Diego, Centre City, and Peninsula community planning areas.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the applicable community planning areas and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design phase began in Fiscal Year 2009. Construction is scheduled to begin in Fiscal Year 2011 and will be completed in Fiscal Year 2013.

Summary of Project Changes: The scope and schedule of this project are still preliminary. Changes to project cost and schedule reflect changes to initial estimates.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
WATER-R	041500	22,316	132,972	419,801	18,635	4,441,044	99,330	12,094
Total		22,316	132,972	419,801	18,635	4,441,044	99,330	12,094
Work Codes		D	D	D	D	CD	C	C

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
WATER-R	041500							**5,146,192**
Total								**5,146,192**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Water

Municipal Water

Miramar Pipeline Monitoring & Reinspection 70-910.7

Council District: 5 **Community Plan:** Mira Mesa

Description: This project provides for monitoring and reinspection of 26,870 linear feet of existing 66"- 51" diameter pre-stressed concrete cylinder pipe on Mira Mesa Boulevard from Pacific Heights Blvd eastward to the Miramar Water Treatment Plant. A pipeline condition assessment will be performed prior to initiating design.

Justification: These improvements are necessary to prevent water pipe breaks and to assure a continuous water supply to the Mira Mesa Community.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The Miramar Pipeline will be reinspected starting in Fiscal Year 2009 and is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: This project replaces CIP 70-910.5 Miramar Pipeline Improvements - Phase 3 and is a newly published project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
WATER-R	041500	4,906	173,591	70,097	1,070,189	275,486	82,559	
Total		4,906	173,591	70,097	1,070,189	275,486	82,559	
Work Codes				D	D	D	D	

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
WATER-R	041500							**1,676,828**
Total								**1,676,828**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Miramar Water Treatment Plant - Upgrade and Expansion 73-284.0

Council District: 5 **Community Plan:** Scripps Miramar Ranch

Description: This project provides for upgrades to and the expansion of the Miramar Water Treatment Plant, including construction of state-of-the-art filters, rapid mix and de-aeration facilities, cholorine and chemical facilities, four flocculation and sedimentation basins, an ozone structure with generation equipment, site paving, landscaping, and an administration building.

Justification: The Safe Drinking Water Act, mandated by the Environmental Protection Agency and the Department of Public Health, dictates the need to upgrade the existing treatment plant. Increasing demands on the plant by the rapidly growing North City area also necessitate its expansion.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 1997 and will continue through subsequent phases of work. Construction began on the initial phase of work in Fiscal Year 2001 and is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: The budget for Fiscal Year 2009 has increased by $8.2 million due to additional costs in construction support services and construction work. Construction for the SD Flow Control Facilities phase of project began in Fiscal Year 2009. In addition, $3,818,092 transferred from Miramar Water Treatment Plant project (CIP 732840) to Seismic Retrofit project (CIP 739100) per Council Resolution R-303708, dated May 21, 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
WATER-E	041500	132,185,621	14,401,068	14,969,118	4,123,854	1,396,012	38,573	14,018
WATER-R	041500	48,890,572	5,326,422	29,057,699	8,005,127	2,709,906	74,877	27,210
Total		181,076,193	19,727,490	44,026,817	12,128,981	4,105,918	113,450	41,228
Work Codes		CD	C	CD	C	C	C	C

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
WATER-E	041500							**167,128,264**
WATER-R	041500							**94,091,813**
Total								**261,220,077**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Water

Municipal Water

Otay Second Pipeline Improvements 73-286.0

Council District: 4, 8

Community Plan: Skyline/Paradise Hills, Southeastern San Diego

Description: This project provides funding to evaluate the condition of existing pipelines and to make appropriate upgrades and replacements to the water pipeline south of State Route 94.

Justification: This pipeline was originally installed in 1928 and has exceeded its useful life expectancy of 60 years. Breaks in the pipeline have revealed severe pipe corrosion in certain locations, requiring upgrades and replacement.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills and Southeastern San Diego Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Engineering studies and design began in Fiscal Year 1999 and were completed in Fiscal Year 2007. Construction began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2015. However, this scheduling is contingent on the assessed condition of the pipeline.

Summary of Project Changes: The total estimated project cost decreased by $4.4 million due to lower then expected construction contract bids.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
WATER-R	041500	16,625,912	2,418,507	8,617,978	158,864	85,426	626,226	80,001
Total		16,625,912	2,418,507	8,617,978	158,864	85,426	626,226	80,001
Work Codes		CD	CD	C	C	C	C	C

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
WATER-R	041500	347,609	11,031					**28,971,554**
Total		347,609	11,031					**28,971,554**
Work Codes		C	C					

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Otay Water Treatment Plant - Upgrade and Expansion 73-285.0

Council District: None **Community Plan:** No Community Planning Area

Description: This project provides for upgrading the treatment processes at the Otay Water Treatment Plant to comply with the Safe Drinking Water Act standards.

Justification: New standards required by the Safe Drinking Water Act dictate the need to upgrade the existing water treatment plant standards.

Operating Budget Effect: Operating budget for Fiscal Year 2010 is estimated at $2.9 million.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2001 and will continue through subsequent phases of work. Construction began on the initial phase of work in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: The scope and schedule of this project are still preliminary. Changes to project cost and schedule reflect changes to initial estimates.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
WATER-R	041500	9,107,379	17,278,584	9,308,292	7,453,608	285,633	36,320	1,872,000
Total		9,107,379	17,278,584	9,308,292	7,453,608	285,633	36,320	1,872,000
Work Codes		CD	CD	C	C	C	C	D

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
WATER-R	041500		10,509,424	252,119				**56,103,359**
Total			10,509,424	252,119				**56,103,359**
Work Codes			C	C				

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Water

Municipal Water
Program Management 73-347.1
Council District: Citywide **Community Plan:** Citywide

Description: This project provides for consultant activity related to the preparation and management of the Water Department's Capital Improvements Program, value engineering, and program management. This project also provides for specialized studies and activities related to water facility master plans, financing, organization and management structure, scheduling, engineering, cost estimation, bond funding, and project impacts on operations and maintenance.

Justification: These activities are required to plan and continue to keep the Water Department's Capital Improvements Program, which is in excess of $1.0 billion, in conformance with the Strategic Plan for Water Supply.

Operating Budget Effect: The operating budget effect will be determined upon completion of design.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Summary of Project Changes: The budget in Fiscal Year 2009 decreased from $4.2 million to $0 due to sufficient budget carried forward from Fiscal Year 2008 to cover Fiscal Year 2009 needs.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
WATER-R	041500	18,929	4,141,071		4,000,000	4,000,000	4,000,000	4,000,000
Total		18,929	4,141,071		4,000,000	4,000,000	4,000,000	4,000,000
Work Codes			D		D	D	D	D

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
WATER-R	041500	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	**44,160,000**
Total		4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	**44,160,000**
Work Codes		D	D	D	D	D	D	

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Council District: 5 **Community Plan:** Rancho Bernardo

Description: This project rehabilitates the ten million gallon concrete reservoir to better meet operational needs and seismic codes.

Justification: This rehabilitation project will extend the service life of the existing reservoir and reduce the maintenance required to keep it in safe operating condition.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2000 and was completed in Fiscal Year 2007. Construction began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2009.

Summary of Project Changes: The total estimated project cost has increased by $5.8 million. The scope of work required was changed from rehabilitation of the original roof to replacement with a brand new roof, per City Council Resolution R-303379 on February 6, 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
WATER-R	041500	7,929,495	1,172,275					
Total		7,929,495	1,172,275					
Work Codes		CD	C					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
WATER-R	041500							**9,101,770**
Total								**9,101,770**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Water
Municipal Water
Rancho Penasquitos Pump Station 73-342.0
Council District: 1, 5 **Community Plan:** Mira Mesa, Rancho Penasquitos

Description: This project provides for the construction of a new water pump station in Rancho Penasquitos.

Justification: This plant is required to deliver treated water from the Miramar Water Treatment Plant to the service area of Rancho Bernando and most of Rancho Penasquitos and will include Black Mountain Ranch development. This delivery of Miramar Water Treatment Plant water will reduce dependency on imported filtered water and will support future development and growth.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos and Mira Mesa Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The planning phase started in Fiscal Year 2001. The project was then put on hold until funding could be indentified. Presently, the project will be designed and built under a Design-Build delivery process. The Design-Build project started in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2010.

Summary of Project Changes: The total estimated project cost increased by $5.5 million due to the California Department of Public Health mandating the replacement of the existing 40 year old pump station, instead of a rehab of the facility.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
WATER-R	041500	3,102,525	3,394,508	5,219,831	1,098,965			
Total		3,102,525	3,394,508	5,219,831	1,098,965			
Work Codes		D	C	C	C			

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
WATER-R	041500							**12,815,829**
Total								**12,815,829**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

San Diego 17 Flow Control Facility and Pump Station 73-314.0

Council District: 3, 7 **Community Plan:** Mid-City, Navajo, College Area

Description: This project provides for the installation of a new flow control facility and a water pump station at the Alvarado Water Treatment Plant to pump potable water into the County Water Authority's pipeline.

Justification: This pump station will supply the Mid-City Pipeline project, serving the College Area and Mid-City communities.

Operating Budget Effect: The operating budget effect will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with the College Area, Mid-City and Navajo Community Plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 1999 and was deferred at 90 percent completed and completed in Fiscal Year 2008. Construction began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: The total estimated project cost reflects an increase of $1.9 million in Water Replacement funding to reflect changes to the initial cost estimates and project scope.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
WATER-E	041500	737,409	199,379	5,384,536	2,399,798	138,962	16,491	
WATER-R	041500	831,546	224,831	6,320,978	2,817,155	163,130	19,359	
Total		1,568,955	424,210	11,705,514	5,216,953	302,092	35,850	
Work Codes		D	CD	C	C	C	C	

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
WATER-E	041500							**8,876,575**
WATER-R	041500							**10,376,999**
Total								**19,253,574**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Water

Municipal Water

South County Raw Water Reservoir Intertie Study 75-939.0

Council District: Citywide **Community Plan:** Citywide

Description: This study will coordinate the connection of four outlying reservoirs (Loveland, Murray, San Vicente, and El Capitan) to more efficiently operate our raw water reservoirs. The study will be performed in conjuction with the Secretary of the Interior and the Sweetwater Authority. These funds will be the City's share of a match to the Federal Funding.

Justification: This study will look for ways to improve the water supply reliability and operational efficiencies of the existing reservoirs.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design.

Relationship to General and Community Plans: This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Planning is scheduled to begin in Fiscal Year 2009. Future scheduling would be dependent upon the outcome of the study.

Summary of Project Changes: This project is new for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
WATER-R	041500			780,000				
Total				780,000				
Work Codes				D				

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
WATER-R	041500							**780,000**
Total								**780,000**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Council District: Citywide **Community Plan:** Citywide

Description: This is phase II of a two-phase program to install a modern Supervisory Control and Data Acquisition (SCADA) system. The SCADA system monitors and controls all critical water distribution sites. Phase I included the central control and operations component, as well as Remote Control Panels (RCPs) at 42 of the water distribution sites. Due to additional work that had been identified, phase II was divided into five parts, phases IIa, IIb, IIc, IId, and IIe. Phase IIa included the installation of RCPs to control 60 additional water distribution sites. Phase IIb included remediation work at 36 existing sites. Phase IIc included installation of RCPs at 29 large meter sites. Phase IId included installation of RCPs at 72 sites, an operating efficiency assessment, a communication network upgrade, and intranet functionality for data acess. Phase IIe included the work identified in the Water Operations Optimization plan.

Justification: Although electronic monitoring systems are currently in operation, City crews have no ability to remotely control the water system, and crews must still personally visit various system locations to turn valves and control pumps manually in emergencies. With recent technological advances, new telemetry installations can provide versatility and flexibility. The new SCADA system will upgrade and centralize all telemetry controls into one location to facilitate the control, monitoring and tracking of data. Improved service and quick emergency control over the entire water system will be the ultimate result.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2000 and was completed in Fiscal Year 2001. Construction began in Fiscal Year 2000 and is scheduled to be completed in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
WATER-E	041500	6,622,370	59,929					
WATER-R	041500	6,622,370	59,930					
Total		13,244,740	119,859					
Work Codes		CD	C					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
WATER-E	041500							**6,682,299**
WATER-R	041500							**6,682,300**
Total								**13,364,599**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4156

Water

Municipal Water

Torrey Pines Road/La Jolla Boulevard Water Main Replacement 70-953.0

Council District: 1 **Community Plan:** La Jolla

Description: This project provides for the replacement of approximately 31,496 linear feet of aged 16-inch cast iron pipe along Torrey Pines Road and La Jolla Boulevard.

Justification: This pipeline improvement project is necessary to prevent water pipe breaks and to ensure a continuous water supply to the La Jolla community.

Operating Budget Effect: The operating budget effect will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2001 and was scheduled in Fiscal Year 2008. Construction began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2014. The La Jolla Shores Drive 16" water main replacement will begin construction in Fiscal Year 2012.

Summary of Project Changes: Construction of the La Jolla Shores Drive 16" water main Replacement deferred to Fiscal Year 2012. The total estimated project cost has decreased $139,397.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
WATER-R	041500	15,131,491	925,002			92,382	1,802,316	84,618
Total		15,131,491	925,002			92,382	1,802,316	84,618
Work Codes		CD	C			D	C	C

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
WATER-R	041500	28,773						**18,064,582**
Total		28,773						**18,064,582**
Work Codes		C						

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for the design and installation of miscellaneous security systems at various facilities.

Justification: This project provides deterrence, detection and apprehension of unauthorized personnel.

Operating Budget Effect: The operating budget effect will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Implementation began in Fiscal Year 2001 and will continue through Fiscal Year 2011.

Summary of Project Changes: The budget in Fiscal Year 2009 increased from $1,793,971 to $1,943,966 due to reprioritization of security projects to include reservoir and dam projects.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
WATER-E	041500	13,041,430	3,373,302	1,943,966	746,811	1,990,271		
Total		13,041,430	3,373,302	1,943,966	746,811	1,990,271		
Work Codes			CD	CD	CD	CD	CD	

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
WATER-E	041500							**21,095,780**
Total								**21,095,780**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Water

Municipal Water

Water Flow Meter Installation 73-350.0

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for the installation of flow meters throughout the water distribution system in order to monitor flows.

Justification: This project is necessary to provide adequate data for management of the distribution system.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicalbe community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design and construction began in Fiscal Year 1999. Additional construction began in Fiscal Year 2000 and was scheduled to continue through Fiscal Year 2007. Installation of meters to monitor the distribution system are schedule to begin in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
WATER-R	041500	314,922	55,981					
Total		314,922	55,981					
Work Codes		CD	C					

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
WATER-R	041500			122,125	88,633	52,890		**634,551**
Total				122,125	88,633	52,890		**634,551**
Work Codes				CD	C	C		

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Annual Allocation - CIP Contingencies - Reclaimed Water Distribution System/RWDS 70-942.0

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for the Water Department's Reclaimed Water Capital Improvements Program project contingency needs.

Justification: To provide better project budget control, reclaimed water project contingency needs (except for annual allocation projects) will be met by this annual allocation.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis. Los Penasquitos Canyon, Camino Del Sur, Los Penasquitos Canyon Reclaimed Water projects are scheduled to begin in Fiscal Year 2009.

Summary of Project Changes: The budget in Fiscal Year 2009 decreased from $520,004 to $250,000 due to sufficient budget carried forward from Fiscal Year 2008 to cover Fiscal Year 2009 needs.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
WATER-E	041500			250,000	500,000	500,000	500,000	500,000
Total				250,000	500,000	500,000	500,000	500,000
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
WATER-E	041500	500,000	500,000	500,000	500,000	500,000		**250,000**
Total		500,000	500,000	500,000	500,000	500,000		**250,000**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Water

Reclaimed Water

Annual Allocation - Reclaimed Water Extension 70-949.0

Council District: 1 **Community Plan:** University

Description: This annual allocation provides for pipeline extensions of the City's Recycled Water Distribution System.

Justification: This project provides recycled water to customer's served by the pipeline extensions.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: The budget for Fiscal Year 2009 decreased by $20,000 due to re-prioritization of projects and cash availability.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
WATER-E	041500			500,000	500,000	500,000	500,000	500,000
Total				500,000	500,000	500,000	500,000	500,000
Work Codes								

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
WATER-E	041500	500,000	500,000	500,000	500,000	500,000	500,000	**500,000**
Total		500,000	500,000	500,000	500,000	500,000	500,000	**500,000**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Council District: 1 **Community Plan:** Rancho Penasquitos

Description: This project continues to expand service for recycled water produced at the North City Water Reclamation Treatment Plant. The expanded recycled water distribution system will ultimately increase total pipeline from 76 miles to approximately 114 miles. With the expansion, Olivenhain Water District, Santaluz, North Villages and Pacific Highlands Development will be some of the largest customers served. Grants provided through Proposition 13, and 50 and the Bureau of Reclamation (BOR) have been identified for this project.

Justification: Recycled water pipelines have been constructed by private developers or Caltrans. The City needs to construct the gaps to complete the system and start delivering recycled water. The City also needs to expand the distribution system to customers already retrofitted to use recycled water.

Operating Budget Effect: The operating budget effect will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Planning, design and construction began in Fiscal Year 2001 and will be completed in Fiscal Year 2011.

Summary of Project Changes: The budget for Fiscal Year 2009 increased from $770,104 to $2.2 million due to addition of Los Penasquitos Canyon Reclaimed Water project and Los Penasquitos Canyon Reclaimed Water project - Participation Agreement.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2009	FY2010	FY2011	FY2012	FY2013
WATER-E	041500	37,468,252	9,242,722	2,229,340	10,757,090	2,144,860		
Total		37,468,252	9,242,722	2,229,340	10,757,090	2,144,860		
Work Codes		CD	C	CD	CD	C		

Revenue Source/Tag	Fund	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	**Total**
WATER-E	041500							**61,842,264**
Total								**61,842,264**
Work Codes								

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 619-533-4186

Vision Statement

SAN DIEGO
"America's Finest City"

OUR VISION

A well managed City in a thriving community!

OUR MISSION

We provide a fiscally-sound, effective government that is responsive and dependable; a safe, well-maintained and healthy environment; and abundant opportunities so our residents and visitors can enjoy the highest quality of life.

OUR VALUES

ACCOUNTABILITY
We take responsibility for our actions and for delivering results

DIVERSITY
We treat each person with dignity, fairness, and respect; we respect the diversity of our workforce and our community

INTEGRITY
We demonstrate honor in all we do, we do the right thing

ONE CITY
We work as a team across all boundaries to achieve more

OPENNESS
We are honest and open as we do our work

SERVICE
We are responsive to the needs of our community, we are proud to deliver City services with excellence

OUR GOALS

Safe, clean neighborhoods

Fiscally-sound, efficient city government

Sustainable growth and economic prosperity

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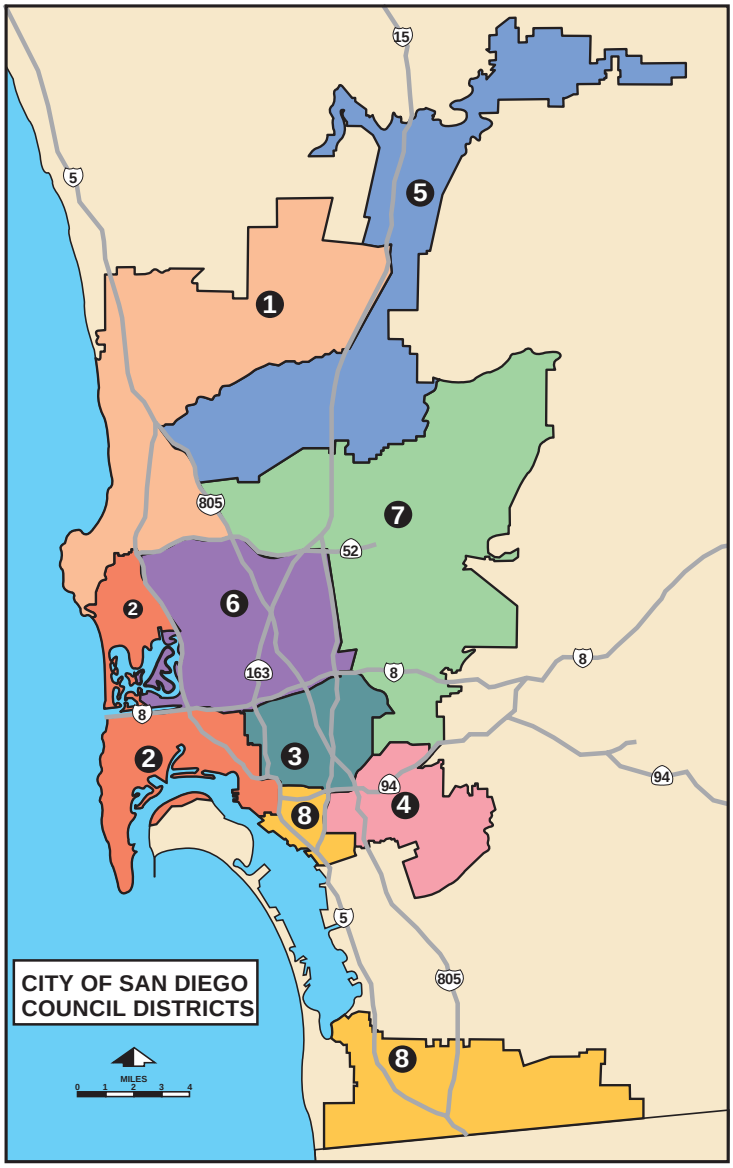



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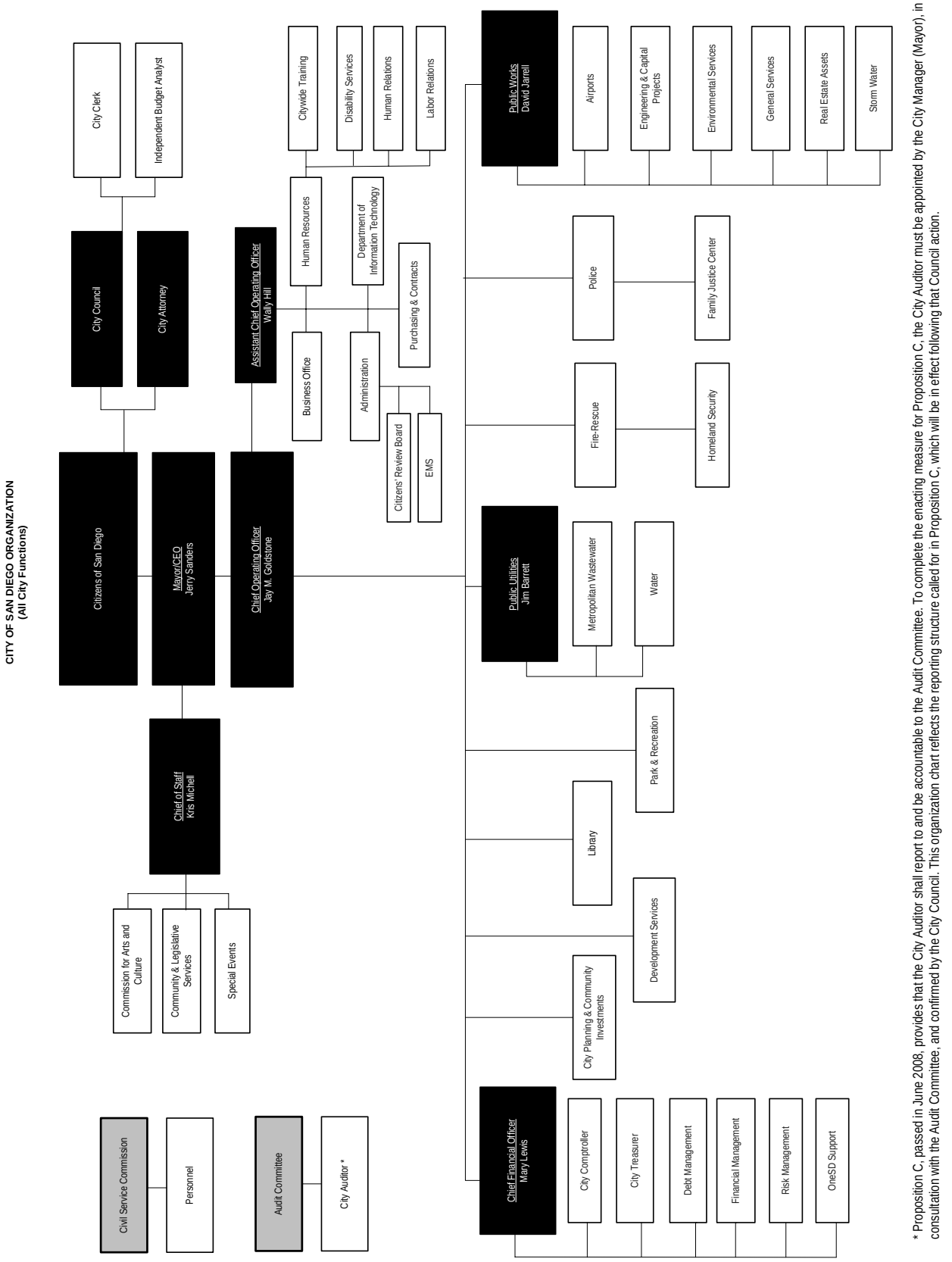
Citywide Organizational Structure



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As your Mayor, I am committed to sustaining the important financial reforms that have restored the stability and credibility of our City. Whatever circumstances we face, be assured that I will run this City in a fiscally responsible way and keep my pact with the public to put their interests before all others.

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I have worked successfully with my management team to develop this balanced budget, mindful of not only our immediate needs, but of the need to reduce the City's structural deficit and to update the significant fiscal initiatives described in the comprehensive Five-Year Financial Outlook that I released in November.

I am indebted to the hundreds of employees who sent me their suggestions on budget efficiencies, and to Councilman Tony Young, the chairman of the Council Budget and Finance Committee, for organizing public input through his "San Diego Speaks" program. This budget incorporates many thoughtful ideas from these sources, while others are being considered for Fiscal Year 2011.

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7) protect our hard-working employees and their families by saving jobs at a time when the job market offers few opportunities for new employment.

This budget accomplishes these goals despite our increasing financial obligations and an economic downturn that has lowered revenue growth. To do so, however, we have had to make tough choices, especially when deciding how to reduce the ever-widening portion of our budget that is devoted to compensation and retirement costs.

In previous budgets, I have taken savings by reducing positions and keeping compensation increases to a minimum. Since Fiscal Year 2007, the City has eliminated 882.71 total positions, trying whenever possible to cut vacant positions to minimize the trauma that layoffs bring to employees and their families. These position cuts are part of my ongoing effort to streamline the City's workforce and reduce the layers of management that have built up at the City over many years.

The positions eliminated from the budget in that time have resulted in permanent savings to the City in personnel costs alone of $69.2 million. This budget reflects a net elimination of 157.18 FTE positions, an amount that includes the 150.95 positions cut as part of the Fiscal Year 2009 Revised Budget approved by City Council on December 9, 2008 and modified on February 3, 2009, and carried forward into Fiscal Year 2010.

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TOTAL POSITION CUTS	**882.71**

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The total citywide savings resulting from the labor concessions is $43.8 million. This included $32.9 million in General Fund concessions needed to balance the budget. The savings to the Non-General Funds is $10.9 million.

The compensation concessions we achieved for this fiscal year will benefit the City long after I have left office through corresponding reductions in our long-term benefit and retirement costs. Those costs must be addressed comprehensively, or they will grow at a rate that undermines the very mission of City government. As I will continue to make clear, our primary purpose must remain focused on providing services to the public.

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Since taking office in the midst of a civic leadership crisis, restoring the City's fiscal stability has been my top priority. In the past two years, the City has also made extraordinary progress in bringing its long-overdue financial reports up to date. Thanks to the work done by the City's new financial management team, we have been able to release Comprehensive Annual Financial Reports with unqualified audit opinions for fiscal years 2003, 2004, 2005, 2006, 2007, and 2008.

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Sincerely,



Mayor

City of San Diego
FISCAL YEAR
2010
ANNUAL BUDGET

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Chief Operating Officer

Jan I. Goldsmith
City Attorney

Prepared by Financial Management

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Volume I : Budget Overview and Schedules

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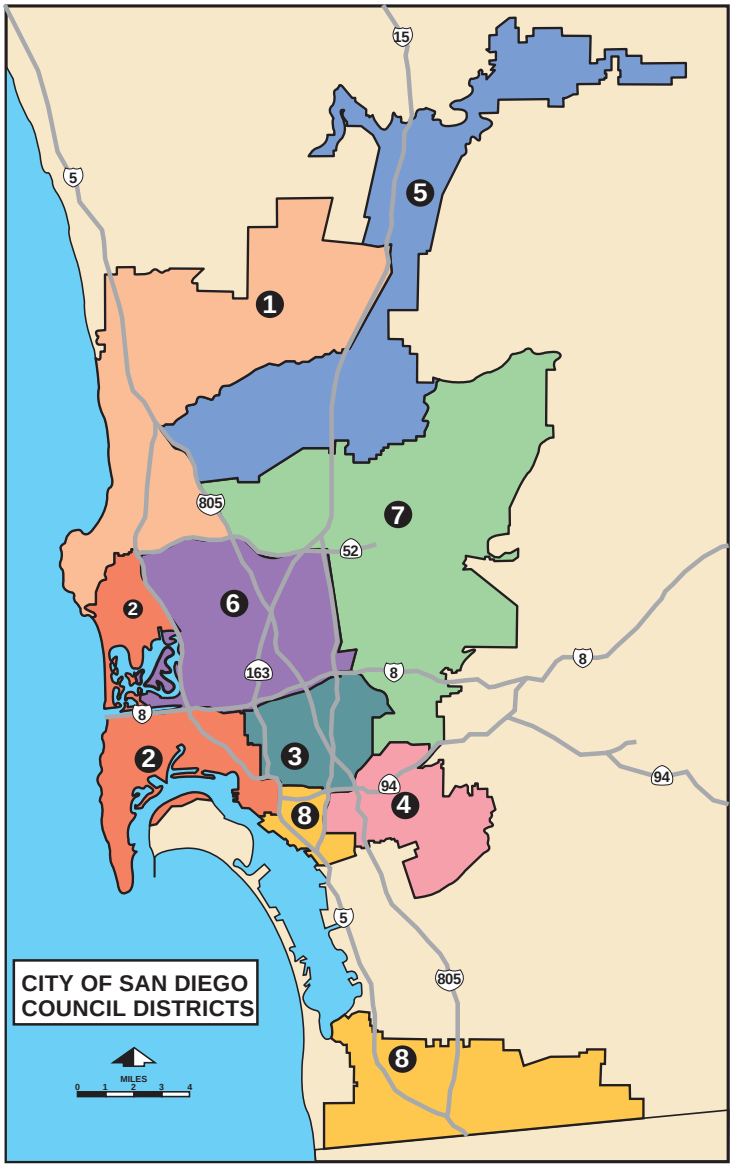



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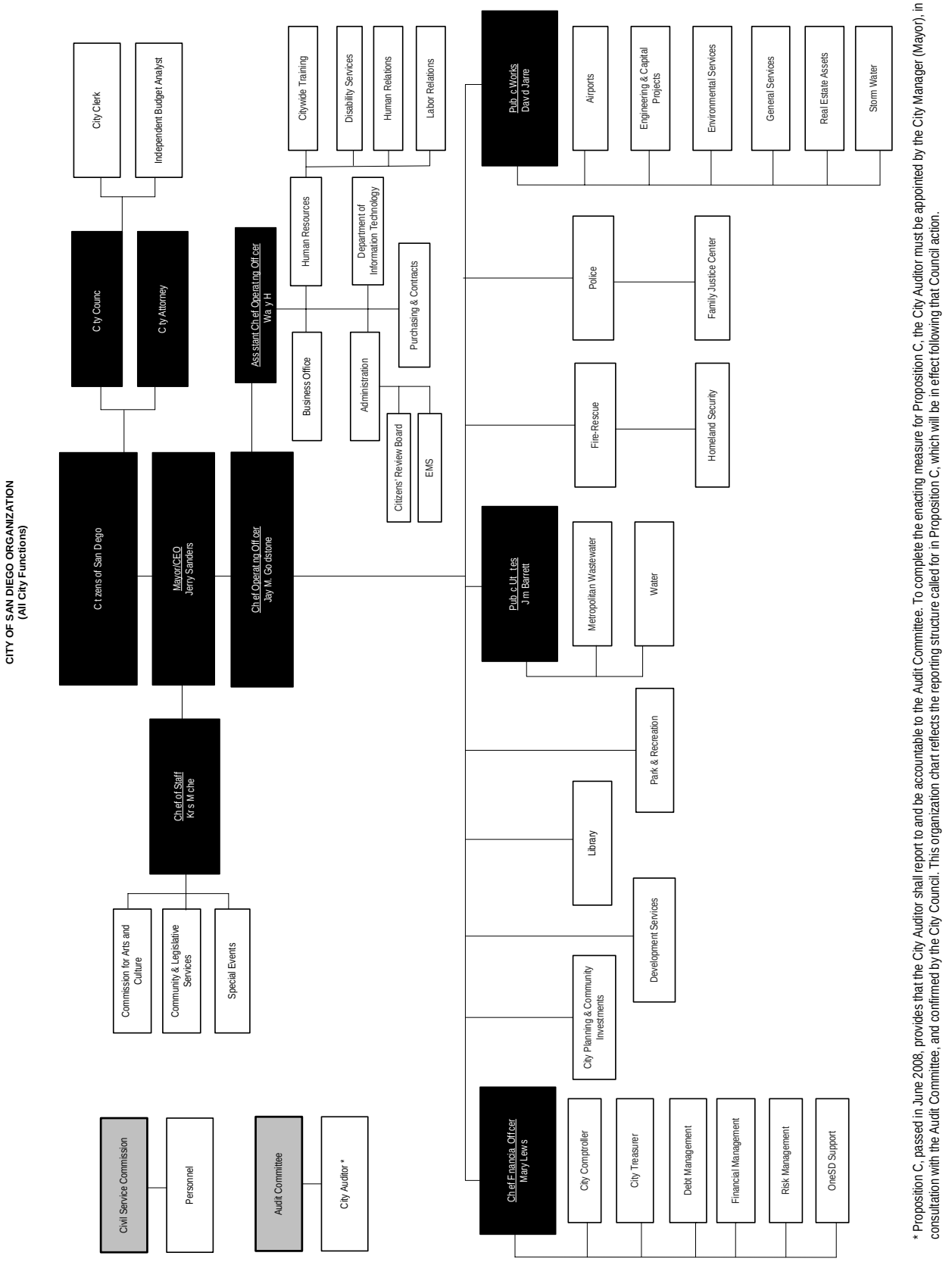
Citywide Organizational Structure



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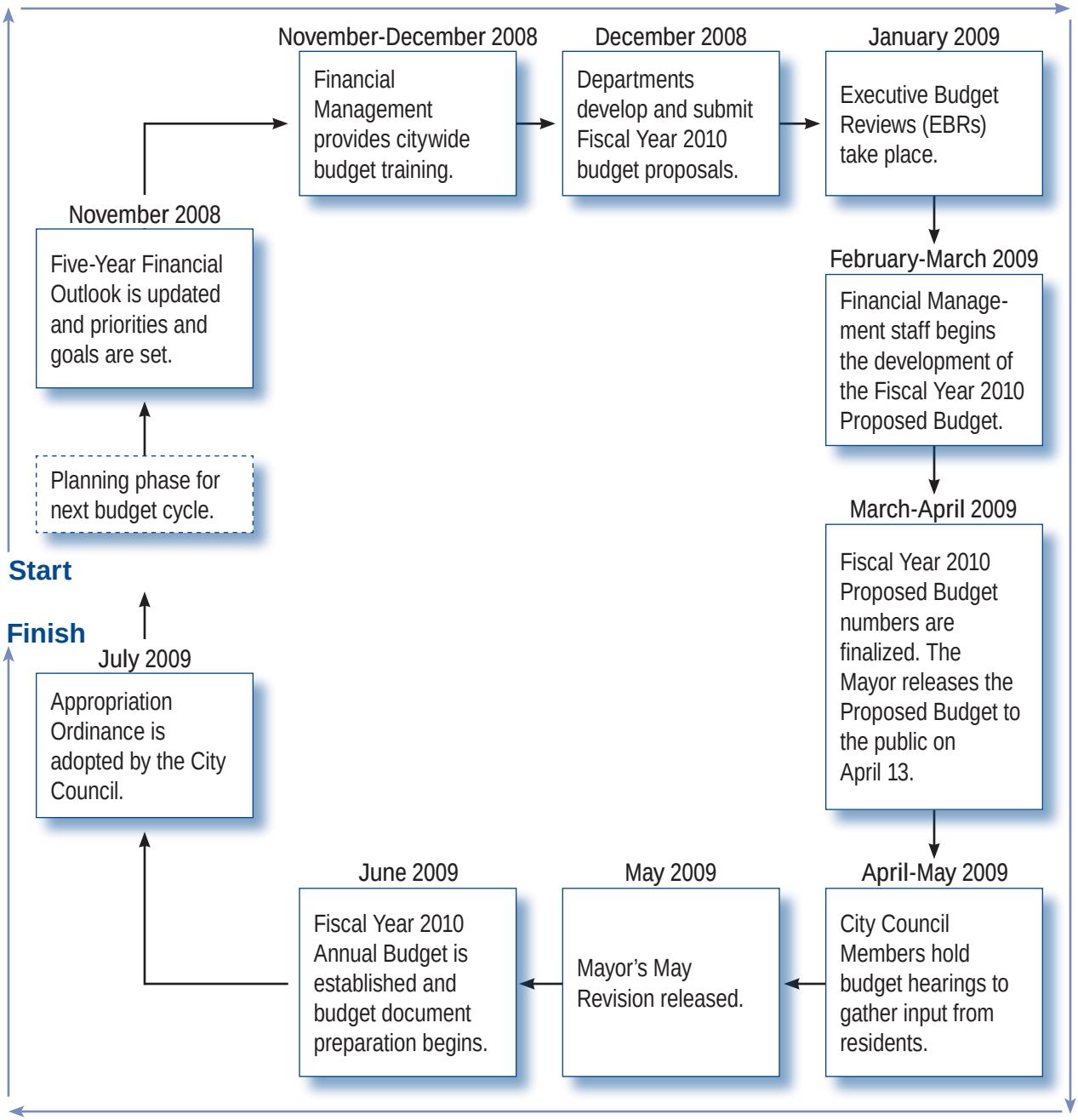
Fiscally-sound, efficient city government

Sustainable growth and economic prosperity

Responsive and innovative workforce

City Budget Process Overview

The City of San Diego's budget is created in conjunction with the Mayor, City Council, and City departments, with public input. The incremental budget process considers the fiscal and policy goals for the upcoming fiscal year, while following a timeline for budget publication codified within the City of San Diego's Charter. This section provides an overview of the annual workflow and the specific processes that contribute to producing the City's budget. The chart below summarizes the process, and more detailed descriptions of key points are listed on the following pages.



City Budget Process Overview

The Budget Process consists of three main phases: Budget Development, Budget Review, and Annual Budget Adoption.

Budget Development

November 2008: Fiscal Planning

The Fiscal Year 2010 Budget Development Process began with the development of the Five-Year Financial Outlook (Outlook). The Outlook for Fiscal Years 2010 through 2014 served as the framework for the development of the Fiscal Year 2010 Proposed Budget by incorporating a variety of economic assumptions and newly mandated expenditure requirements into the budget document.

November-December 2008: Citywide Budget Development Training

Budget development training was provided to all City departments. In these trainings, guidance and expectations were provided to department representatives so that they would be able to develop budget requests for their departments that fit within the goals and priorities established for the Fiscal Year 2010 Proposed Budget.

December 2008: Budget Submission

Departments developed and submitted their proposed budget requests based on the Outlook and other foreseeable needs for the coming fiscal year. In order to manage the variance between forecasted revenues and expenses, direction was given to General Fund departments to reduce operating budget expenditures by 15 percent, and to limit the budget requests to those included in the Outlook. Financial Management staff analyzed budget submissions and prepared a summary of changes and adjustment recommendations for discussion at the Executive Budget Reviews (EBRs).

January 2009: Budget Meetings

The EBRs took place during the month of January. In these EBRs, the Deputy Chief Operating Officers, department directors, and support staff met with the Chief Operating Officer, the Chief Financial Officer, and the Financial Management Director to discuss strategic priorities. City Management reviewed the department's budget proposal and provided input to ensure that requests were aligned with the City's fiscal policies.

February-March 2009: Budget Development

Based on information provided by management at the EBRs, Financial Management staff began the development of the Proposed Budget. During the development of the budget, General Fund revenues were balanced with expenditures and adjustments were made to keep the budget in line with the City's fiscal policies and priorities.

March-April 2009: Proposed Budget Finalized

In March, General Fund expenditures and revenues were balanced, any remaining changes to the non-general funds were made, and the Fiscal Year 2010 Proposed Budget numbers became finalized. The budget document was then created from the end of March to the beginning of April. The Mayor released the Fiscal Year 2010 Proposed Budget to the public on April 13, 2009 in compliance with the City of San Diego Charter [Article XV, Section 265, Item (b) (15)]. The Mayor officially presented the Proposed Budget to the City Council on April 20, 2009.

Budget Review

April-June 2009: City Council Budget Hearings

From the end of April through early June, the City Council held a series of public budget hearings to obtain input from San Diego residents on spending priorities. Council members used the information received at these hearings to develop the districts' priorities and to recommend changes to the proposed budget. The Mayor also solicited suggestions on budget efficiencies from the public and City employees, many of which have been incorporated into the budget.

May 2009: Mayor's Recommended Revision Report

On May 18, 2009, the Mayor's May Revision to the Fiscal Year 2010 Proposed Budget was released. In this report, the Mayor made changes to the budget based on up-to-date policy-related issues and revised Fiscal Year 2009 year-end expenditure and revenue projections. On May 29, 2009, the Office of the Independent Budget Analyst (IBA) issued IBA Report Number 09-45 that provided budget recommendations to the City Council based on the Fiscal Year 2010 Proposed Budget and the May Revision report.

City Budget Process Overview

Annual Budget Adoption

June 2009: Annual Budget

The Budget and Finance Committee approved final modifications to the Fiscal Year 2010 Proposed Budget on June 3, 2009. On June 4, 2009, the Office of the IBA issued IBA Report Number 09-47, a revision to IBA Report Number 09-45. The final modifications to the budget were presented to the City Council on June 8, 2009. On June 17, 2009, the Mayor signed Resolution Number R-304958, establishing the Fiscal Year 2010 Annual Budget.

July 2009: Annual Budget Document

During the month of July, the final changes to the Fiscal Year 2010 budget were implemented. Once these changes were made, preparation of the Fiscal Year 2010 Annual Budget was completed. The Change Letter was created summarizing the May Revision and Council Action changes to the Fiscal Year 2010 Proposed Budget by department.

July 2009: Appropriation Ordinance

On July 8, 2009, the Fiscal Year 2010 Appropriation Ordinance was presented to the Budget and Finance Committee, and then to the City Council on July 20, 2009. The Appropriation Ordinance was adopted by the City Council on July 27, 2009, codifying the Fiscal Year 2010 Annual Budget into law.

Executive Summary



Introduction

The Fiscal Year 2010 Annual Budget continues the corrective fiscal actions that began in Fiscal Year 2007 and continued through Fiscal Years 2008 and 2009. In November 2008, the Mayor released an update to his Five-Year Financial Outlook. This document not only presented the update to the first critical examination of the City of San Diego's long-range fiscal condition and financial challenges, but also served as a road map in the development of the Fiscal Year 2010 Annual Budget.

The Five-Year Financial Outlook contains funding for eight significant areas that had been neglected or under-funded for many years. These areas include funding for:

- The City's Pension Plan
- The City's General Fund reserves
- The City's deferred maintenance and capital improvement needs
- The City's Retiree Health-Other Post Employment Benefits (OPEB)
- The City's obligations under the California Regional Water Quality Control Board (Municipal Storm Water Permit)
- The City's obligations under the Americans with Disabilities Act (ADA)
- The City's Workers' Compensation Fund reserves
- The City's Public Liability Fund reserves

The funding for each of these areas in the Fiscal Year 2010 Annual Budget is described in the Fiscal Recovery Section of this Volume.

City Budget Overview

The City of San Diego's Fiscal Year 2010 Annual Budget of $2.94 billion is comprised of seven main fund types: the General Fund, Debt Service and Tax Funds, Special Revenue Funds, Enterprise Funds, Internal Service Funds, Capital Improvements Program, and other funds. **Table 1** shows the change in budgeted expenditures from Fiscal Year 2009 to Fiscal Year 2010 by fund type.

TABLE 1
TOTAL CITY EXPENDITURE CHANGES FISCAL YEAR 2009 – 2010 BY FUND TYPE

FUND TYPE	FY 2009 ANNUAL BUDGET	FY 2010 ANNUAL BUDGET	CHANGE	PERCENT CHANGE
General Fund	$ 1,192,608,391	$ 1,129,706,375	$ (62,902,016)	-5.3%
Debt Service and Tax Funds[1]	$ 15,106,114	$ 3,654,129	$ (11,451,985)	-75.8%
Special Revenue Funds[1,2]	$ 276,637,799	$ 305,642,998	$ 29,005,199	10.5%
Enterprise Funds	$ 875,953,606	$ 863,068,584	$ (12,885,022)	-1.5%
Internal Service Funds[2]	$ 137,457,771	$ 124,477,139	$ (12,980,632)	-9.4%
Capital Improvements Program[3]	$ 586,959,599	$ 478,437,916	$ (108,521,683)	-18.5%
Other Funds	$ 42,722,371	$ 39,295,564	$ (3,426,807)	-8.0%
TOTAL	$ 3,127,445,651	$ 2,944,282,705	$ (183,162,946)	-5.9%

[1] The Fiscal Year 2010 Annual Budget includes the fund type restructure of the Zoological Exhibits Fund from Debt Service and Tax Funds to Special Revenue Funds.
[2] The Fiscal Year 2010 Annual Budget includes the fund type restructure of the Balboa/Mission Bay Improvements Fund from Internal Service Funds to Special Revenue Funds.
[3] The Fiscal Year 2010 Annual Budget excludes continuing (or prior year) appropriations for capital projects that span multiple years.

Figure 1 displays the Fiscal Year 2010 Annual Expenditure Budget by fund type.

Figure 1 – Fiscal Year 2010 Annual Expenditures by Fund Type

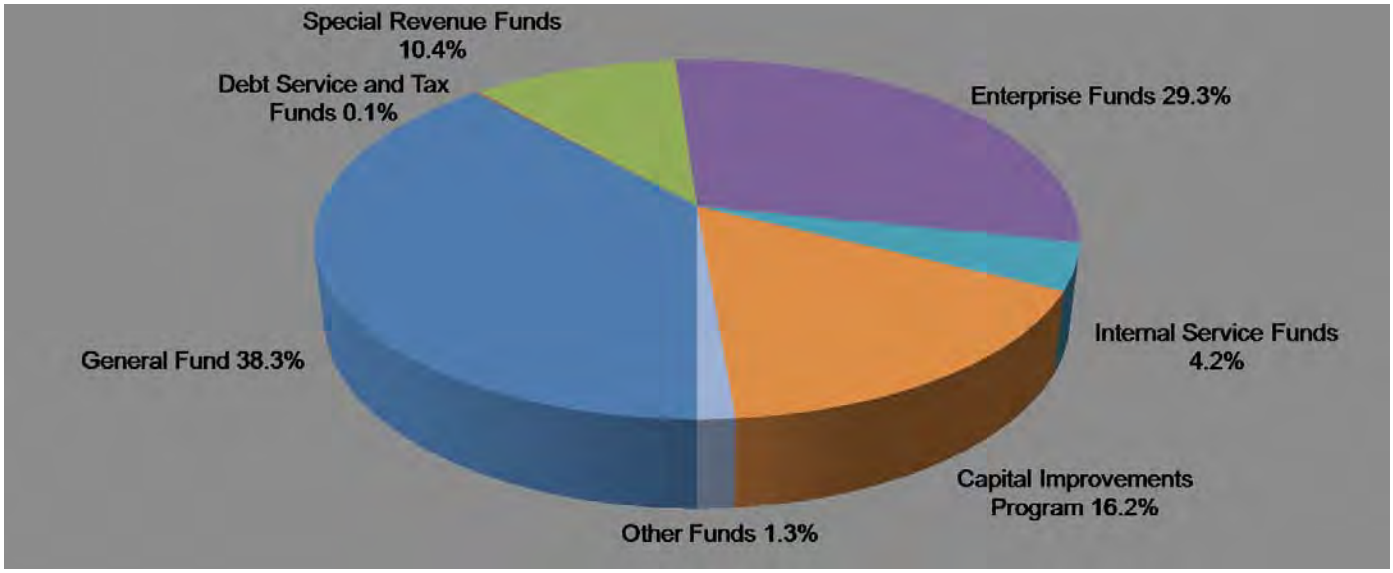


Table 2 presents the changes in budgeted revenues from Fiscal Year 2009 to Fiscal Year 2010 by fund type.

TABLE 2
TOTAL CITY REVENUE CHANGES FISCAL YEAR 2009 – 2010 BY FUND TYPE

FUND TYPE	FY 2009 ANNUAL BUDGET	FY 2010 ANNUAL BUDGET	CHANGE	PERCENT CHANGE
General Fund	$ 1,192,608,391	$ 1,129,706,375	$ (62,902,016)	-5.3%
Debt Service and Tax Funds[1]	$ 14,781,271	$ 3,215,639	$ (11,565,632)	-78.2%
Special Revenue Funds[1,2]	$ 346,933,701	$ 358,542,920	$ 11,609,219	3.3%
Enterprise Funds	$ 1,121,452,664	$ 1,078,240,410	$ (43,212,254)	-3.9%
Internal Service Funds[2]	$ 142,475,724	$ 137,298,719	$ (5,177,005)	-3.6%
Capital Improvements Program	$ 191,190,989	$ 92,843,804	$ (98,347,185)	-51.4%
Other Funds	$ 488,100	$ -	$ (488,100)	-100.0%
TOTAL[3]	$ 3,009,930,840	$ 2,799,847,867	$ (210,082,973)	-7.0%

[1] The Fiscal Year 2010 Annual Budget includes the fund type restructure of the Zoological Exhibits Fund from Debt Service and Tax Funds to Special Revenue Funds.
[2] The Fiscal Year 2010 Annual Budget includes the fund type restructure of the Balboa/Mission Bay Improvements Fund from Internal Service Funds to Special Revenue Funds.
[3] Non-General Fund operating revenues may be less than operating expenditures due to the use of fund balance.

General Fund



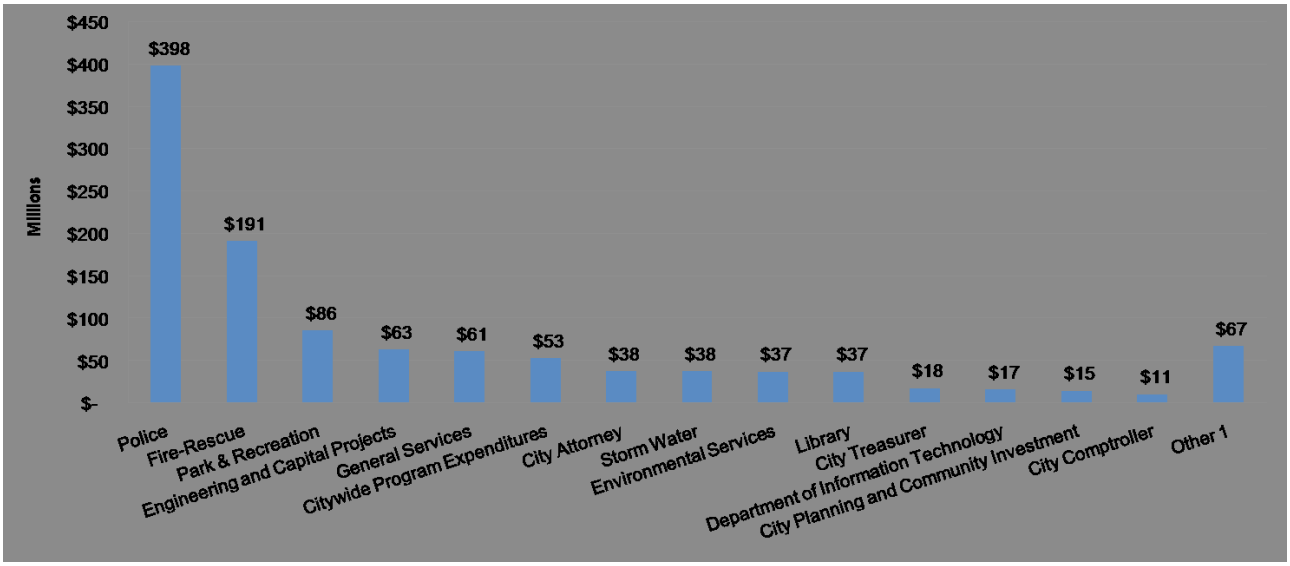
Departments within the General Fund provide core community services, such as public safety (including police and fire protection), parks and recreation, library services, and refuse collection, as well as vital support functions such as finance, legal, and human resources. These core services are primarily supported by major revenue sources that include property tax, sales tax, Transient Occupancy Tax, and franchise fees.

The City's Fiscal Year 2010 Annual Budget reflects General Fund revenues and expenditures totaling $1.13 billion, representing a decrease of $62.9 million or a 5.3 percent decline over the Fiscal Year 2009 Annual Budget. The Fiscal Year 2010 General Fund budget includes 7,396.92 budgeted full-time equivalent (FTE) positions, a decrease of 148.30 FTE positions over the General Fund portion of the Fiscal Year 2009 Annual Budget. The net decrease in General Fund positions is primarily due to the elimination of 146.95 FTE positions as part of the Fiscal Year 2009 Revised Budget approved by City Council. In addition, included in the Fiscal Year 2010 General Fund budget is the addition of positions for new facilities and for existing facilities that were partially staffed last fiscal year, and other priority staff.

Executive Summary

Figure 2 summarizes the Fiscal Year 2010 General Fund budgeted expenses by department. Only those departments with a total General Fund expenditure budget of over $10.0 million are displayed. All other General Fund departments are combined in the "Other" category. For a complete review of the expenditures by department in the General Fund refer to the Financial Summary and Schedules Section of this Volume.

Figure 2 – Fiscal Year 2010 Annual General Fund Expenditures by Department



Debt Service and Tax Funds

Debt Service Funds are used for the payment of principal and interest on the General Obligation bonds for Public Safety Communication projects. The Tax Fund contains monies that are borrowed from the sale of Tax and Revenue Anticipation Notes (TRANs) on a short-term basis to meet the cash-flow requirements of the City prior to the receipt of property and sales tax revenues. The Fiscal Year 2010 Annual Budget for Debt Service and Tax Funds totals $3.7 million, which is a decrease of $11.5 million or 75.8 percent over the Fiscal Year 2009 Annual Budget. The net decrease of $11.5 million is primarily due to the fund restructure of the Zoological Exhibits Fund to the Special Revenue Funds type. Other debt service obligations of the City related to the financing and issuance of bonds are budgeted within the department's operating budgets.

[1] The Other category includes: City Council, Neighborhood Code Compliance, Personnel, Community & Legislative Services, City Clerk, Purchasing & Contracting, Financial Management, Administration, Real Estate Assets, City Auditor, Debt Management, Human Resources, Reservoir Recreation, Business Office, Administration, General Fund Appropriated Reserve, Office of Homeland Security, Office of the IBA, Ethics Commission, Office of the Chief Financial Officer, Office of the Mayor and COO, Office of the Assistant COO, and Public Works.

Special Revenue Funds

Special Revenue Funds account for revenues that are received for specifically identified purposes. The larger funds include TransNet, Gas Tax, and Special Promotional Programs. The Fiscal Year 2010 Annual Operating Budget for Special Revenue Funds is $305.6 million, representing an increase of $29.0 million or 10.5 percent from the Fiscal Year 2009 Annual Budget. The net increase of $29.0 million is primarily due to the newly created OneSD Support Department to manage the integrated ERP System and the fund restructure of the Balboa/Mission Bay Improvements Fund from the Internal Service Funds type and the Zoological Exhibits Fund from the Debt Service and Tax Funds type.

Enterprise Funds

Enterprise Funds account for specific services that are funded directly through user fees. These funds include Water, Metropolitan Wastewater, Development Services, Refuse Disposal, Recycling, Golf Course, and Airports. Typically, these funds are intended to be fully self-supporting and are not subsidized by the General Fund. The Fiscal Year 2010 Annual Operating Budget for all Enterprise Funds is $863.1 million, representing a decrease of $12.9 million or 1.5 percent from the Fiscal Year 2009 Annual Budget. This decrease is primarily the result of the following changes:

- The Metropolitan Wastewater Department budget decreased by $37.9 million.
- The Water Department budget increased by $28.5 million.
- Other Enterprise Fund departments decreased by $3.5 million.

Internal Service Funds

Internal Service Funds are created to finance and account for services provided by one City department to another City department. Services provided by Internal Service Fund departments are paid by fees or fund transfers. The Fiscal Year 2010 Annual Operating Budget for Internal Service Funds totals $124.5 million, which is a decrease of $13.0 million or 9.4 percent from the Fiscal Year 2009 Annual Budget. The net decrease of $13.0 million is mainly a result of the fund restructure of the Balboa/Mission Bay Improvements Fund to the Special Revenue Funds type.

Capital Improvement Funds

The Capital Improvements Program (CIP) Budget allocates existing funds and anticipated revenues to rehabilitate, restore, improve, enhance, and increase the City's capital facilities. This budget supports the design and construction of a wide range of infrastructure improvement projects and other significant capital infrastructure investments. Projects include the development of park land, construction of water and sewer facilities, acquisition of land for City use, installation of traffic signals or street lighting systems, seismic retrofit of bridges, improvement of street and drainage systems, construction or renovation of City facilities, and acquisition of information technology infrastructure. These funds are derived from various sources, including sewer and water fees, a one half-cent local sales tax for transportation improvements (TransNet and TransNet Extension), development impact fees, sale of City-owned property, and State and federal grants. The City typically issues bonds for large and costly projects such as sewer and water treatment plants, pump stations, and pipe replacement or rehabilitation; and capital projects to address deferred maintenance.

Executive Summary

The Fiscal Year 2010 Annual CIP Budget totals $478.4 million. This is a reduction of $108.5 million or 18.5 percent from the Fiscal Year 2009 Annual CIP Budget of $587.0 million. The Annual CIP Budget includes funding for deferred maintenance capital projects and Americans with Disabilities Act (ADA) obligations, two of the eight significant areas identified in the Five-Year Financial Outlook. Included in the Fiscal Year 2010 Annual CIP Budget is $11.8 million for facilities deferred maintenance capital projects funded by proceeds from land sales and $11.1 million for ADA improvements funded by proceeds from land sales and Community Development Block Grants (CDBG).

Summary of Major General Fund Budget Changes

This section shows the major contributors to the 5.3 percent decline in revenues and expenditures in the General Fund in the Fiscal Year 2010 Annual Budget. Major General Fund revenues–property tax, sales tax, Transient Occupancy Tax (TOT), and franchise fees–account for approximately $742.3 million or 65.7 percent of the total General Fund revenues. The decline in major revenues in the Fiscal Year 2010 Annual Budget accounts for approximately $51.0 million or 81.2 percent of the total General Fund decline of $62.9 million compared to the Fiscal Year 2009 Annual Budget. Property tax is budgeted in Fiscal Year 2010 at $382.6 million, down $28.5 million or 6.9 percent from the Fiscal Year 2009 Annual Budget due to the decline in the housing market, including the decline in the median price of homes in San Diego. Sales tax revenue budgeted in the Fiscal Year 2010 Annual Budget is $210.1 million, which represents a decrease of $11.9 million or 5.4 percent from the Fiscal Year 2009 Annual Budget due to the decline in per capita income and consumer spending, and increased unemployment rates in the City. TOT is budgeted at $75.9 million, down $14.7 million or 16.2 percent less than the Fiscal Year 2009 Annual Budget due to the decline in consumer spending on discretionary items such as leisure and travel, in addition to a decline in business travel. Franchise Fees are budgeted at $73.6 million, up $4.1 million or 5.9 percent from the Fiscal Year 2009 Annual Budget. Franchise fee revenue includes $1.7 million from an anticipated rate increase in Refuse Collection franchise fees and $2.6 million from facility franchise fees.



Table 3 displays the overall net changes to both General Fund revenues and General Fund expenditures from Fiscal Year 2009 to Fiscal Year 2010.

TABLE 3 GENERAL FUND REVENUE DECLINE OVER FISCAL YEAR 2009 ANNUAL BUDGET	
MAJOR REVENUE CATEGORIES	(IN MILLIONS)
Property Tax	$ (28.5)
Sales Tax	$ (11.9)
Safety Sales Tax	$ (1.1)
Transient Occupancy Tax	$ (14.7)
Property Transfer Tax	$ (4.4)
Franchise Fees	$ 4.1
Interest Earnings	$ (5.5)
Motor Vehicle License Fees	$ (3.0)
Other Revenue Increases and Budgetary Adjustments	$ 2.1
TOTAL REVENUE REDUCTIONS[1]	$ (62.9)
[1] Refer to General Fund Revenue section of this document for more detailed information regarding General Fund revenue decline.	
GENERAL FUND EXPENDITURE DECLINE OVER FISCAL YEAR 2009 ANNUAL BUDGET	
MAJOR EXPENDITURE ADJUSTMENTS	(IN MILLIONS)
Public Safety	
Adjustment to Salaries and Benefits (includes all departments within the Public Safety Business Center)	$ 3.8
Additions	$ 3.6
Subtotal Public Safety	$ 7.4
Non-Public Safety	
Adjustment to Salaries and Benefits	$ 0.3
New Facility and Annualization of Facility Operating Costs	$ 2.2
Additions	$ 10.0
Subtotal Non-Public Safety	$ 12.5
Expenditure Requirements	
Non-Discretionary (insurance, energy, vehicle usage, information technology, etc.)	$ 12.1
Public Liability	$ (2.9)
Terminal Leave	$ 4.3
Business Process Reengineering	$ (0.2)
Appropriated Reserve	$ 1.7
Other Department Transfers/Swaps/Reductions	$ (0.2)
Subtotal Expenditure Requirements	$ 14.8
Total Subtotal	$ 34.7
Expenditure Reductions	
Department Funding Reductions	$ (12.8)
Fiscal Year 2009 Budget Amendment	$ (29.9)
One-Time Reductions	$ (22.0)
Projected Concessions from Labor Negotiations	$ (32.9)
Total Expenditure Reductions	$ (97.6)
TOTAL EXPENDITURE REDUCTIONS	$ (62.9)

Executive Summary

Table 4 represents the expenditure change in the General Fund over the last three fiscal years.

TABLE 4 GENERAL FUND EXPENDITURE SUMMARY FISCAL YEARS 2008 – 2010			
	FY 2008 ANNUAL BUDGET	FY 2009 ANNUAL BUDGET	FY 2010 ANNUAL BUDGET
Total General Fund Budget	$ 1,106,330,952	$ 1,192,608,391	$ 1,129,706,375
Percent Change from Previous Year	8.3%	7.8%	-5.3%

Table 5 identifies the allocation of General Fund dollars to the Police and Fire-Rescue Departments compared to the other General Fund departments. In Fiscal Year 2010, the General Fund annual budget decreased by approximately $62.9 million or approximately 5.3 percent from Fiscal Year 2009 with the Police and Fire-Rescue Departments receiving approximately 52.2 percent of the total General Fund expenditures and other General Fund departments receiving 47.8 percent of the total General Fund expenditures.

TABLE 5 GENERAL FUND EXPENDITURE SUMMARY FISCAL YEARS 2008 – 2010 BY CATEGORY			
	FY 2008 ANNUAL BUDGET	FY 2009 ANNUAL BUDGET	FY 2010 ANNUAL BUDGET
Police and Fire-Rescue Budgets	$ 572,279,793	$ 601,367,622	$ 589,351,139
Percent of Total General Fund Budget	51.7%	50.4%	52.2%
Other General Fund Department Budgets	$ 534,051,159	$ 591,240,769	$ 540,355,236
Percent of Total General Fund Budget	48.3%	49.6%	47.8%

Total City Personnel

The Fiscal Year 2010 Annual Budget includes a total of 10,571.64 FTE positions with 7,396.92, or 70.0 percent, of these positions budgeted within the General Fund. **Table 6** presents the change in positions from Fiscal Year 2009 to Fiscal Year 2010 including positions for the Maintenance Assessment Districts by fund type.

TABLE 6 TOTAL CITY FTE POSITION CHANGES FISCAL YEARS 2009 – 2010							
FUND TYPE	FY 2009 ANNUAL BUDGET	ADDI-TIONS	REDUC-TIONS	REORGAN-IZATIONS	FY 2010 ANNUAL BUDGET	CHANGE	PERCENT CHANGE
General Fund	7,545.22	43.15	(186.95)	(4.50)	7,396.92	(148.30)	-2.0%
Special Revenue Funds[1]	255.13	22.00	(7.38)	24.50	294.25	39.12	15.3%
Enterprise Funds	2,485.22	13.00	(40.00)	(21.00)	2,437.22	(48.00)	-1.9%
Internal Service Funds	378.25	0.50	(0.50)	0.00	378.25	0.00	0.0%
Other Funds	65.00	0.00	0.00	0.00	65.00	0.00	0.0%
TOTAL	10,728.82	78.65	(234.83)	(1.00)	10,571.64	(157.18)	-1.5%

[1]Total number of budgeted positions includes positions from Maintenance Assessment Districts (MADs).

Table 7 further illustrates the annual budgeted FTE positions, salaries and wages, fringe, and total personnel expenditures by fund type. A total of $695.7 million has been allocated for salaries and wages, and $360.6 million allocated for fringe expenditures resulting in a total budget of $1.06 billion in personnel expenditures (PE) citywide.

TABLE 7
FISCAL YEAR 2010 ANNUAL PERSONNEL EXPENDITURES BUDGET

FUND TYPE	BUDGETED FTE POSITIONS	BUDGETED SALARIES AND WAGES	BUDGETED FRINGE	BUDGETED PERSONNEL EXPENSE
General Fund	7,396.92	$ 516,133,494	$ 269,391,323	$ 785,524,817
Special Revenue Funds[1]	294.25	$ 20,125,867	$ 9,520,376	$ 29,646,243
Enterprise Funds	2,437.22	$ 134,892,697	$ 69,353,896	$ 204,246,593
Internal Service Funds	378.25	$ 19,559,108	$ 10,078,066	$ 29,637,174
Other Funds	65.00	$ 5,003,580	$ 2,244,705	$ 7,248,285
TOTAL	10,571.64	$ 695,714,746	$ 360,588,366	$ 1,056,303,112

[1] Total number includes positions and personnel expenditures from Maintenance Assessment Districts (MADs).

The Fiscal Year 2010 Annual Budget includes 10,571.64 FTE positions that represent a net reduction in the City's budget of 157.18 FTE positions[1] from the Fiscal Year 2009 Annual Budget of 10,728.82 FTE positions. The net reduction is a result of eliminating approximately 234.83 positions, both vacant and filled, and the addition of approximately 78.65 positions for new facilities and existing facilities that were partially staffed last fiscal year, and other priorities. The position reductions are positions no longer funded in the City's budget and represent a real reduction in labor costs.

As shown on **Table 6**, of the nearly 148 position net change to the General Fund, approximately five positions were transferred to other funds, 43 are new positions, 147 positions were removed per the Fiscal Year 2009 Revised Budget (for a detailed look at the reductions please refer to the Fiscal Year 2009 Budget Amendment portion of this section), and 40 positions per the Fiscal Year 2010 reductions. Of the nearly 39 positions that were added to the Special Revenue Funds, 22 positions are new, approximately seven positions were reduced from the budget, and 25 positions were transferred from other funds. Of the 48 positions that were reduced from Enterprise Funds, 21 positions were transferred to other funds, 13 positions are new, and 40 positions were removed from the budget. In the Internal Service Funds, no positions were transferred from other funds, approximately one position is new, and one position was removed from the budget.

[1] This net reduction of positions includes the elimination of 150.95 FTE positions as part of the Fiscal Year 2009 Revised Budget approved by City Council.

Executive Summary

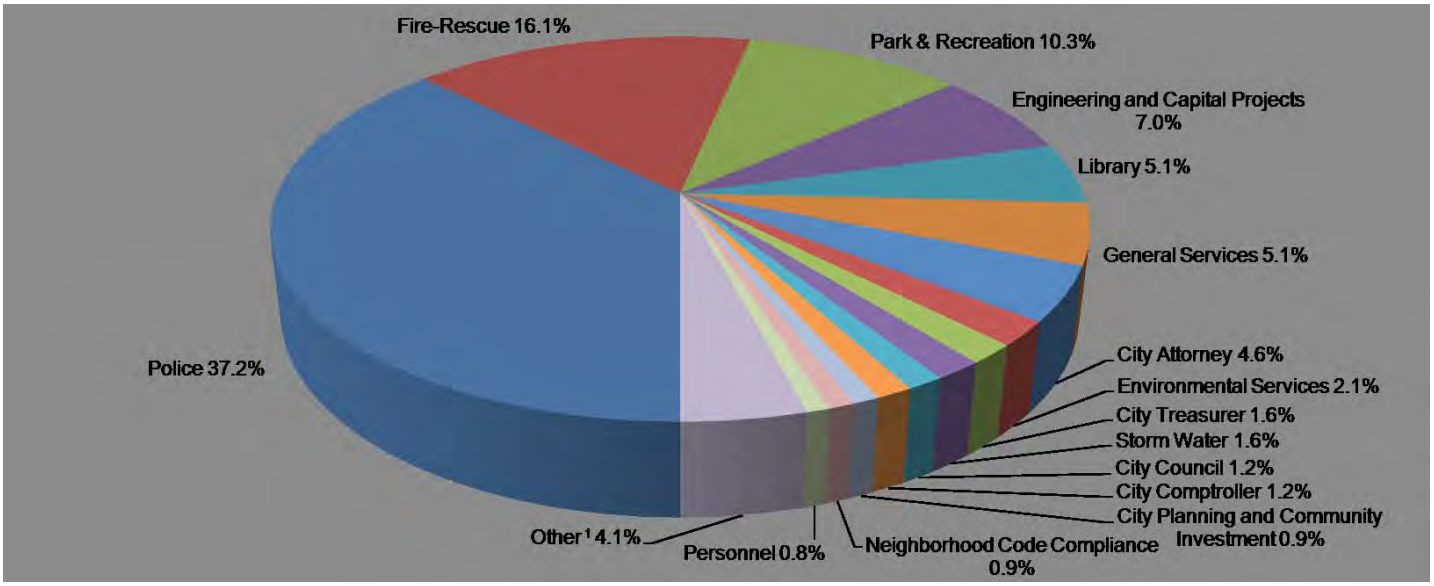
Table 8 shows the change in the number of budgeted positions in the General Fund over the last three fiscal years. In Fiscal Year 2010, General Fund positions decreased by 148.30 FTE positions, or approximately 2.0 percent from the Fiscal Year 2009 Annual Budget. This net decrease is due to several factors including the reductions identified in the Fiscal Year 2009 Revised Budget, the addition of staff for new facilities and existing facilities that were partially staffed last fiscal year, the addition of other priority staff, and the elimination of positions. **Figure 3** summarizes the Fiscal Year 2010 General Fund FTE positions by department. Only those departments with over 50 General Fund budgeted FTE positions are displayed. All other General Fund departments are combined under the "Other" category. For a detailed look at the budgeted FTE positions in the General Fund refer to the Financial Summary and Schedules Section of this Volume.

TABLE 8
GENERAL FUND FTE POSITION SUMMARY FISCAL YEARS 2008 – 2010

	FY 2008 ANNUAL BUDGET	FY 2009 ANNUAL BUDGET[1]	FY 2010 ANNUAL BUDGET
Total General Fund Budgeted FTE Positions	$ 7,257.93	$ 7,545.22	$ 7,396.92
Percent Change from Previous Year	-3.5%	4.0%	-2.0%

[1] The Fiscal Year 2009 General Fund Annual Budget included 273.42 FTE position additions resulting from the Engineering & Capital Projects Department and Trench Restoration function restructures.

Figure 3 – Fiscal Year 2010 General Fund FTE Positions by Department



[1] The Other category includes: Purchasing & Contracting, City Clerk, Community & Legislative Services, Real Estate Assets, Financial Management, Debt Management, Administration, Human Resources, City Auditor, Reservoir Recreation, Business Office, Administration, Office of Homeland Security, Office of the IBA, Ethics Commission, Office of the Chief Financial Officer, Office of the Mayor and COO, Office of the Assistant COO, and Public Works.

Table 9 represents the allocation of FTE positions per employee labor group within each budgeted fund type. The largest employee labor group, Municipal Employees Association (MEA), represents 38.5 percent of General Fund positions and 43.9 percent of all City positions.

TABLE 9
FISCAL YEAR 2010 ANNUAL FTE POSITIONS BY LABOR GROUP AND FUND TYPE

LABOR GROUP	GENERAL FUND	ENTERPRISE FUND	INTERNAL SERVICE FUND	SPECIAL REVENUE FUND	OTHER FUNDS	LABOR GROUP TOTALS
MEA	2,849.66	1,479.49	152.25	121.75	43.00	4,646.15
POA	2,103.10	0.00	0.00	0.00	0.00	2,103.10
IAFF LOCAL 145	942.62	2.00	0.00	45.40	0.00	990.02
ASFCME LOCAL 127	897.94	837.68	204.00	63.00	0.00	2,002.62
Unrepresented	151.12	75.88	19.00	42.00	5.00	293.00
Unclassified	304.62	42.17	3.00	22.10	17.00	388.89
DCAA	137.86	0.00	0.00	0.00	0.00	137.86
Elected Officials	10.00	0.00	0.00	0.00	0.00	10.00
FUND TOTALS	7,396.92	2,427.22	378.25	294.25	65.00	10,571.64

Table 10 displays the percentage of positions in the Police and Fire-Rescue Departments compared to the remaining General Fund departments. The Fiscal Year 2010 annual budgets for the Police and Fire-Rescue Departments include 3,942.38 FTE positions or approximately 53.3 percent of total General Fund FTE positions. The budgeted positions in the Police Department decreased from 2,787.00 FTE positions in Fiscal Year 2009 to 2,754.75 FTE positions in the Fiscal Year 2010 Annual Budget due to the reduction in civilian positions. For the Fire-Rescue Department, the number of FTE positions decreased from 1,200.63 FTE positions to 1,187.63 FTE positions primarily due to a transfer of 15 positions from the Development Services Department to support the Fire Plan Check and Inspection Program and a reduction of the D Division (24.00 FTE positions) per the Local 145 labor agreement.

TABLE 10
GENERAL FUND FTE POSITION SUMMARY FISCAL YEARS 2008 – 2010 BY CATEGORY

	FY 2008 ANNUAL BUDGET	FY 2009 ANNUAL BUDGET[1]	FY 2010 ANNUAL BUDGET
Police and Fire-Rescue Budgets	3,994.00	3,987.63	3,942.38
Percent of Total General Fund Budget	55.0%	52.8%	53.5%
Other General Fund Department Budgets	3,263.93	3,557.59	3,454.54
Percent of Total General Fund Budget	45.0%	47.2%	46.7%

[1] The Fiscal Year 2009 General Fund Annual Budget included 273.42 FTE position additions resulting from the Engineering & Capital Projects Department and Trench Restoration function restructures.

Executive Summary

The Fiscal Year 2010 Annual Budget reduces 157.18 FTE positions from the City's payroll, saving $14.5 million compared to the Fiscal Year 2009 Annual Budget. This is in addition to the $54.7 million in permanent savings that has already been accomplished by eliminating 726 positions in the previous three fiscal year budgets. The Fiscal Year 2010 position cuts that have been included in this budget are part of the Mayor's ongoing effort to streamline the City's workforce. **Table 11** shows the total number of net FTE position reductions over Fiscal Years 2007 through Fiscal Year 2010.

TABLE 11
TOTAL CITY FTE POSITION REDUCTIONS BY FISCAL YEAR

FY 2007 ANNUAL BUDGET	FY 2008 ANNUAL BUDGET	FY 2009 ANNUAL BUDGET	FY 2010 ANNUAL BUDGET[1]	TOTAL
(38.00)	(629.71)	(57.82)	(157.18)	(882.71)

[1] Includes the elimination of 150.95 FTE positions as part of the Fiscal Year 2009 Revised Budget approved by City Council

Total Budgeted Fringe Allocations

Fixed fringe costs are expenditures that meet specific obligations established through agreements with the labor unions, City ordinances, or the City's Reserve Policy, regardless of current FTE count or salary amounts. Fixed fringe costs include the San Diego City Employees' Retirement System's (SDCERS) Annual Required Contribution (ARC), Workers' Compensation, Long-Term Disability, Retiree Health Care, Other Post-Employment Benefits (OPEB), and Risk Management Administration (RMA). These expenditures account for $248.9 million, or 69.0 percent, of budgeted fringe in Fiscal Year 2010. Remaining fringe allocations vary with salaries or positions.

Table 12 displays the citywide fringe allocation which totals $360.6 million for Fiscal Year 2010 of which $269.4 million, or 74.7 percent, is budgeted in the General Fund.

TABLE 12
FISCAL YEAR 2010 ANNUAL BUDGETED FRINGE BY FUND

FRINGE TYPE	GENERAL FUND	ENTERPRISE FUND	INTERNAL SERVICE FUND	SPECIAL REVENUE FUND	OTHER FUNDS	FRINGE TOTALS
SDCERS ARC	$ 124,871,402	$ 21,978,352	$ 3,050,564	$ 3,559,844	$ 783,159	$ 154,243,321
Flexible Benefits	$ 39,007,082	$ 13,339,893	$ 2,032,857	$ 1,708,969	$ 398,103	$ 56,486,904
Retiree Health Care Contribution[1]	$ 22,320,912	$ 7,509,951	$ 1,168,523	$ 909,009	$ 200,796	$ 32,109,191
Workers' Compensation	$ 20,418,061	$ 3,952,856	$ 744,397	$ 447,577	$ 82,641	$ 25,645,532
Retirement Offset Contribution	$ 5,246,164	$ 2,894,882	$ 248,737	$ 254,611	$ 83,444	$ 8,727,838
Other Post-Employment Benefits[2]	$ 17,384,195	$ 5,848,971	$ 910,078	$ 707,973	$ 156,390	$ 25,007,607
Supplemental Pension Savings Plan	$ 13,491,263	$ 7,766,994	$ 1,086,494	$ 984,985	$ 278,473	$ 23,608,209
Employee Offset Savings	$ 10,042,664	$ 1,150,529	$ 123,032	$ 308,115	$ 102,578	$ 11,726,918
Medicare	$ 6,907,227	$ 1,961,869	$ 273,993	$ 266,635	$ 70,226	$ 9,479,950
Risk Management Administration	$ 5,503,957	$ 1,813,473	$ 281,448	$ 218,937	$ 48,362	$ 7,866,177
Long Term Disability	$ 2,954,884	$ 852,142	$ 118,269	$ 115,101	$ 30,370	$ 4,070,766
Unemployment Insurance	$ 911,037	$ 202,926	$ 28,336	$ 27,579	$ 7,258	$ 1,177,136
Unused Sick Leave	$ 332,475	$ 81,058	$ 11,338	$ 11,041	$ 2,905	$ 438,817
FUND TOTALS	$ 269,391,323	$ 69,353,896	$ 10,078,066	$ 9,520,376	$ 2,244,705	$ 360,588,366

[1] Reflects the annual pay-as-you-go portion.
[2] Reflects the contribution to pre-fund future liabilities.

City Retirement Contributions

The City's payment for retirement benefits in Fiscal Year 2010 is budgeted at $164.3 million and is described below:

- The SDCERS ARC, which was determined by SDCERS' actuarial valuation as of June 30, 2008, is $154.2 million and assumes no negative amortization with the use of a 20-year amortization schedule of the Unfunded Actuarial Accrued Liability (UAAL). Approximately $124.9 million or 81.0 percent of the ARC is budgeted in the General Fund.
- The Retirement Offset Contribution or "pick-up", which represents the amount of City employees' retirement contributions that the City pays as an offset for employees, was significantly reduced as a result of labor negotiation concessions. In Fiscal Year 2010, the budgeted allocation is $8.7 million, which is a $10.8 million reduction over the Fiscal Year 2009 Annual Budget.
- In addition, $1.4 million is budgeted in the Citywide Program Expenditures Department for SDCERS to cover benefit payments in excess of Internal Revenue Service (IRS) limits.

The Other Post Employment Benefits (OPEB) UAAL as of June 30, 2008 is approximately $1.2 billion and the ARC for Fiscal Year 2010 is estimated at $113.4 million and assumes a 6.69 percent discount rate based on the City's current level of pre-funding. The City entered into an agreement on January 18, 2008 with the CalPERS Employer Retiree Benefit Trust (CERBT) to pre-fund expenses related to post-employment healthcare benefits. The City budgeted $57.1 million in Fiscal Year 2010, which is comprised of $32.1 million for the annual retiree health benefits payments (pay-as-you-go) and $25.0 million for pre-funding retiree health care benefits. The $25.0 million is expected to be transferred to CERBT during Fiscal Year 2010.



Employee Offset Savings (EOS)

During the labor negotiations in Fiscal Year 2005, agreements with labor unions and impasses resulted in the reduction of the City's "pick-up" (Retirement Offset Contribution). These agreements specified that the savings the City realizes as a result of this reduction must be used to address the City's pension UAAL. Each City department is charged based upon its respective payroll and these funds are transferred into the EOS account. In Fiscal Year 2006, the City issued approximately $100 million in Tobacco Securitization Bonds and used the proceeds to partially satisfy its obligations under the labor agreements. In order to backfill the Tobacco Settlement Revenues securitized in Fiscal Year 2006 and to protect the programs previously supported with the Tobacco Settlement Revenues, a portion of the EOS funds are transferred each year to the General Fund. The Fiscal Year 2010 amount budgeted is $11.7 million.

Executive Summary

Workers' Compensation

State Workers' Compensation laws ensure that employees who are injured or disabled on the job are provided with fixed monetary awards. These laws are intended to reduce litigation and to provide benefits for workers (and their dependents) who suffer work-related accidents or illnesses. State Workers' Compensation statutes establish this framework of laws for the City of San Diego. The Workers' Compensation contribution in the Fiscal Year 2010 Annual Budget is $25.6 million. This contribution includes $5.0 million to build the City Workers' Compensation Fund reserve level in accordance with the City's Reserve Policy.

Long-Term Disability

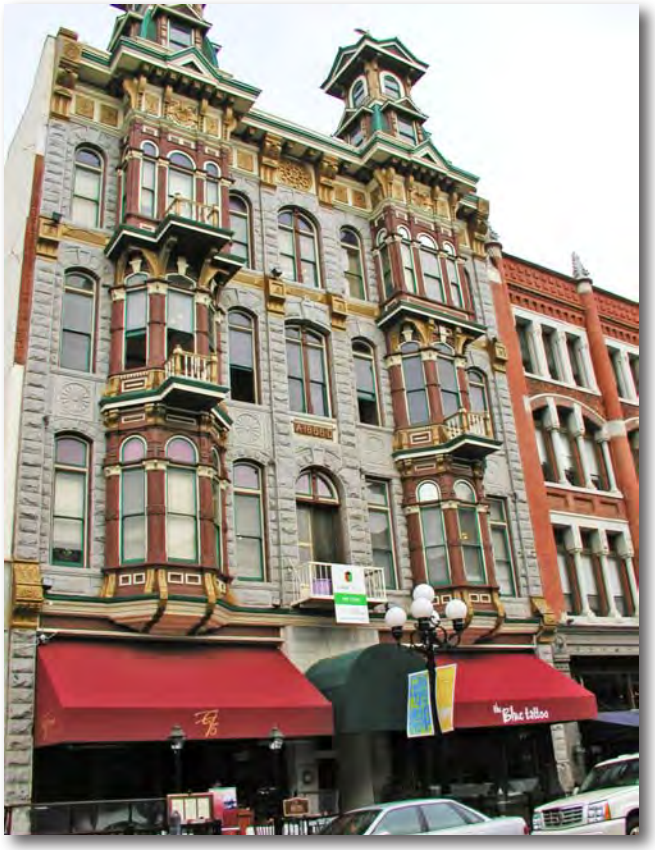
The Long-Term Disability (LTD) contribution in the Fiscal Year 2010 Annual Budget is $4.1 million. This contribution includes funding of $2.3 million toward the Long-Term Disability Fund Reserves in accordance with the City's Reserve Policy.

Flexible Benefits

An Internal Revenue Service (IRS) qualified cafeteria-style benefits program is offered to all eligible employees. All employees in one-half, three-quarter, or full-time status are eligible. The Fiscal Year 2010 Annual Budget for Flexible Benefits is $56.5 million.

Supplemental Pension Savings Plan (SPSP)

The City opted out of Social Security in January 1982 and replaced it with the Supplemental Pension and Savings Plan (SPSP). SPSP accounts provide a way for eligible employees to add to their savings for retirement income, which is in addition to SDCERS' benefits. Employees must pay a mandatory 3.0 percent and can voluntarily contribute up to an additional 3.05 percent for employees hired after July 1, 1986, or 4.5 percent for employees hired on or before July 1, 1986. This amount is deducted from employees' paychecks and placed into an SPSP account for the employee. The City also matches these contributions up to 6.05 percent and this amount is deposited into the employee's SPSP account. The Fiscal Year 2010 Annual Budget for SPSP is $23.6 million. Due to labor concessions, some employee groups have the option to waive the City's match to employee mandatory contributions or take a 3.0 percent salary reduction. For budgetary purposes, the Fiscal Year 2010 budget assumes that employees will take a 3.0 percent salary reduction.



Risk Management Administration

The Risk Management Administration (RMA) rate is established to support the appropriated expenditures that fund all of the programs and services provided by the Risk Management Department, which is an Internal Service Fund. These services include the administration of Workers' Compensation, Public Liability and Loss Recovery, Safety and Environmental Health Services, Employee Benefits, Savings Plans, Long-Term Disability, and Employee Assistance programs. The Risk Management Administration expenditure was reduced as a result of the labor negotiation concessions and additional fund balance available to partially offset the department's projected expenditures. The Fiscal Year 2010 Annual Budget for Risk Management Administration is $7.9 million.



Medicare

Medicare is a federal tax established by the Federal Insurance Contributions Act (FICA) that all employees and employers are required to pay. The application of this rate applies to all City employees and is based on earned income, including any earned income related to overtime and other employee special pays. The Fiscal Year 2010 Annual Budget for Medicare is $9.5 million.

Unemployment Insurance

Unemployment Insurance provides temporary unemployment benefits to eligible workers who are unemployed and meet State law eligibility requirements to receive the benefit. The Fiscal Year 2010 Annual Budget for Unemployment Insurance is $1.2 million and is reflective of recent increases experienced in the State unemployment rate.

Unused Sick Leave

Employees hired prior to July 1, 1975 who have accrued sick leave on the City Comptroller's payroll records upon termination will be paid out an amount not to exceed 50.0 percent of their balance at their current salary rate. An employee may also use this sick leave in the same manner as annual leave while employed. The Fiscal Year 2010 Annual Budget for Unused Sick Leave is $0.44 million.

Executive Summary

Funding of Terminal Leave

In the past, the City had not completely funded the additional expense of Terminal Leave paid to employees who end their employment with the City with leave balances. While a portion of terminal leave expense has been absorbed in departmental budgets, there will be a large number of employees with high leave balances expected to retire over the next several years. The Fiscal Year 2010 Annual Budget includes $4.3 million and is based on anticipated retirements from the Deferred Retirement Option Plan (DROP) within the fiscal year and the projected value of the accrued leave balance.

Salary & Wages and Vacancy Savings



The budgeted salaries and wages in the Fiscal Year 2010 Annual Budget totals $695.7 million, of which $516.1 million is budgeted within the General Fund. The Fiscal Year 2010 Annual Budget also incorporates the "annualization" of the general salary raises for members of Firefighters Local 145 effective September 1, 2008 of 2.0 percent as well as the "annualizations" of the salary raises for members of the Police Officer Association (POA) of the 3.0 percent salary, effective December 28, 2008. The annualized amount applied to the Fiscal Year 2010 budget is approximately $2.9 million in salaries and is inclusive of impacts to special pays and projected overtime that vary with actual salary expense.

Estimates of the savings in personnel expenses attributable to vacancies, attrition, leaves of absence, etc. throughout the fiscal year (vacancy savings) are budgeted as projected savings in the Annual Budget. Budgeted positions are generally not filled at all times throughout the fiscal year, resulting in savings from short-term vacancies, under-filled positions, and newly-hired employees who may start at a lower salary than the average budgeted salary for a given position. These estimates of vacancy savings will be reviewed throughout the fiscal year and adjusted if warranted to give departments as much flexibility as possible to fill approved budgeted positions.

For Fiscal Year 2010, departments project savings from position vacancies. A 3.5 percent vacancy factor was established for most General Fund departments and a 3.0 percent vacancy factor was established for most Non-General funds. Higher vacancy rates for the Police, Fire-Rescue, and Development Services Departments were established based on the departments' projected vacancies and attrition trends. General Fund and Non-General Fund departments with less than 11.00 budgeted FTE positions had no vacancy factor applied. The budgeted vacancy savings in the General Fund for Fiscal Year 2010 is $36.0 million, while the projected citywide vacancy savings is $50.0 million. **Table 13** displays a summary of each department's budgeted vacancy savings.

TABLE 13
FISCAL YEAR 2010 ANNUAL VACANCY SAVINGS BUDGET

DEPARTMENT	GENERAL FUND	NON-GENERAL FUND
Administration	$ (49,558)	$ -
Airports	$ -	$ (31,077)
City Attorney	$ (849,636)	$ -
City Auditor	$ (44,948)	$ -
City Clerk	$ (80,634)	$ -
City Comptroller	$ (219,969)	$ -
City Council	$ (33,635)	$ -
City Planning & Community Investment	$ (168,819)	$ (129,089)
City Treasurer	$ (236,592)	$ -
Debt Management	$ (55,316)	$ -
Department of Information Technology	$ -	$ (50,748)
Development Services	$ -	$ (9,214,290)
Engineering and Capital Projects	$ (1,272,259)	$ -
Environmental Services	$ (293,548)	$ (458,486)
Financial Management	$ (81,546)	$ -
Fire-Rescue	$ (8,788,159)	$ (124,311)
General Services	$ (636,707)	$ (556,159)
Human Resources	$ (45,290)	$ -
Library	$ (594,768)	$ -
Metropolitan Wastewater	$ -	$ (1,635,362)
Neighborhood and Code Compliance	$ (128,548)	$ -
Office of Homeland Security	$ (29,597)	$ -
OneSD Support	$ -	$ (41,192)
Park & Recreation	$ (1,133,781)	$ (125,623)
Personnel	$ (129,647)	$ -
Police	$ (20,684,611)	$ -
Purchasing & Contracting	$ (86,732)	$ (26,255)
QUALCOMM Stadium	$ -	$ (62,590)
Real Estate Assets	$ (80,073)	$ -
Risk Management	$ -	$ (142,137)
Storm Water	$ (234,355)	$ -
Water	$ -	$ (1,402,150)
TOTAL VACANCY SAVINGS	$ (35,958,728)	$ (13,999,469)

Executive Summary

Projected Labor Negotiation Concessions

In order to balance the Fiscal Year 2010 General Fund budget, the City sought approximately $30.0 million in concessions from its labor organizations via contract negotiations as well as from unclassified and unrepresented employees from Mayoral and non-Mayoral departments. The City engaged in these negotiations with its five recognized labor organizations from late January 2009 through early April 2009. The City reached agreements with the International Association of Firefighters Local 145 (IAFF Local 145), the Municipal Employees Association (MEA), and the Deputy City Attorneys Association (DCAA) labor unions. The City imposed terms and conditions on the Police Officers Association (POA) and the American Federation of State, County, and Municipal Employees Local 127 (AFSCME Local 127).



The total citywide savings resulting from the labor concessions is $43.8 million. This included $32.9 million in General Fund concessions needed to balance the budget. The savings to the Non-General Funds is $10.9 million. The budgetary impacts to each General Fund department are listed in **Table 14** and Non-General Fund departments are listed in **Table 15**.

TABLE 14
FISCAL YEAR 2010 GENERAL FUND LABOR CONCESSION ADJUSTMENTS

DEPARTMENT	GENERAL FUND
Administration	$ (88,811)
Business Office	$ (45,732)
City Attorney	$ (1,447,159)
City Auditor	$ (94,383)
City Clerk	$ (140,984)
City Comptroller	$ (393,772)
Council Districts 1,2,3, & 4*	$ (100,514)
Council Administration	$ (59,212)
City Planning & Community Investment	$ (299,243)
City Treasurer	$ (400,106)
Community & Legislative Services	$ (193,623)
Debt Management	$ (99,001)
Development Services	$ (221,965)
Engineering and Capital Projects	$ (2,216,746)
Environmental Services	$ (482,240)
Ethics Commission	$ (36,927)
Financial Management	$ (143,631)
Fire-Rescue	$ (7,003,177)
General Services	$ (1,089,183)
Human Resources	$ (80,833)
Library	$ (1,051,069)
Office of Homeland Security	$ (52,350)
Office of the Assistant COO	$ (22,449)
Office of the Chief Financial Officer	$ (19,977)
Office of the IBA	$ (61,857)
Office of the Mayor and COO	$ (27,286)
Park & Recreation	$ (1,801,548)
Personnel	$ (231,694)
Police	$ (13,814,856)
Public Works	$ (12,206)
Purchasing & Contracting	$ (151,415)
Real Estate Assets	$ (140,851)
Storm Water	$ (397,250)
PERSONNEL ADJUSTMENT TOTAL	$ (32,422,050)
NON-PERSONNEL ADJUSTMENT TOTAL	$ (428,400)
TOTAL	$ (32,850,450)

* Total includes a 6 percent compensation reduction of $32,000 each from Council Districts 1,2, and 4 and a reduction of $4,514 from Council District 3. Other Council Districts opted to transfer revenue from Infrastructure Funds in lieu of a reduction in expenditures.

TABLE 15 FISCAL YEAR 2010 NON-GENERAL FUND LABOR CONCESSION ADJUSTMENTS	
DEPARTMENT	GENERAL FUND
Airports	$ (59,840)
Central Stores	$ (52,093)
City Planning & Community Investment	$ (258,747)
City Retirement System	$ (313,826)
Commission for Arts and Culture	$ (26,355)
Department of Information Technology	$ (102,235)
Development Services	$ (1,663,342)
Engineering and Capital Projects	$ (24,219)
Environmental Services	$ (977,015)
Fire-Rescue	$ (112,256)
General Services (Communications, Publishing Services, Fleet Services, Fleet Services Replacement, AB2928)	$ (990,832)
Maintenance Assess Districts	$ (92,227)
Metropolitan Wastewater	$ (2,889,998)
OneSD Support	$ (85,588)
Park & Recreation	$ (232,124)
PETCO Park	$ (6,972)
QUALCOMM Stadium	$ (107,478)
Real Estate Assets	$ (7,202)
Risk Management	$ (285,379)
Special Promotional Programs	$ (13,567)
Water	$ (2,581,638)
TOTAL	$ (10,882,933)

One-Time Revenues and Expenditures

Internal Stabilization Reserves

At its sole discretion, the City in the past established internal stabilization reserves equal to one-half of annual debt service of outstanding bond financings funded from the Special Promotional Programs Fund, or TOT revenue, for the Ballpark Refunding Bonds, City/MTDB Authority Trolley Bonds, Balboa Park/Mission Bay Certificate of Participation (COPs), and the Convention Center Expansion Bonds. The combined internal stabilization reserve is equal to $17.8 million and is different from the General Fund reserve in that it has been established as a contingency back up to the required debt service reserve for those debt service obligations paid from the Special Promotional Programs Fund. This reserve, unlike the reserve that is an obligation of the City under the bond covenants, is discretionary and can be used by the City for any purpose available under the Municipal Code.

This internal stabilization reserve should not be confused with the cash funded debt service reserve or a surety policy (in place of a cash reserve) established with the bond trustees at the time of the issuance of bonds. The debt service reserve is equal to the maximum annual debt service payment and is established to insulate bondholders against shortfalls in the revenues pledged for bond issuances for all General Fund supported City bond financings. In addition, the internal stabilization reserve should not be confused with the General Fund Reserve, which is the primary reserve for the General Fund and is one of the eight significant funding priorities of the Mayor. The General Fund Reserve is to be used for qualifying emergencies, revenue shortfalls, or unexpected expenses. The amount of the General Fund Reserve is an important factor in how the credit rating agencies evaluate the City's fiscal strength in determining the credit rating.

The Fiscal Year 2010 Annual Budget includes the use of the internal stabilization reserves and the use of funds from the Library System Improvement Program Fund and the Trolley Extension Reserve Fund to pay for one-time expenditures budgeted in the General Fund. Since these reserves/funds were established with TOT revenue, the Municipal Code Section 350128(a) was amended and waived in the Fiscal Year 2010 Appropriation Ordinance to allow the use of the $17.8 million in internal stabilization reserves and a combined $7.2 million in funds from the Library System Improvement and Trolley Extension Reserve funds for general government purposes.

One-Time Revenues

The Fiscal Year 2010 Annual Budget includes $54.5 million in one-time revenue additions. The annual budget includes transfers from the Concourse and Parking Garages Fund, the Helicopter Program Fund, the Library System Improvement Program Fund, TOT revenue from the Trolley Extension Reserve Fund, funding from the Fiscal Year 2009 Tobacco Settlement revenue, funds from the release of internal stabilization reserves, fund balance relief, and funding related to Proposition 42 in the Transportation Relief Fund (AB 2928). **Table 16** displays the one-time revenue additions included in the Fiscal Year 2010 Annual Budget.

TABLE 16 TOTAL CITY ONE-TIME REVENUE ADDITIONS FOR FISCAL YEAR 2010 BY DEPARTMENT		
ONE-TIME REVENUE ADDITIONS		
City Treasurer		
2006 Franchise Tax Board File Revenue Adjustment	$	593,000
Citywide Revenues		
Motive Equipment Usage, IT Interfund Transfer, and Wireless Communication Savings Rate Reduction	$	5,074,356
Risk Management Administration Fund Rate Reduction	$	786,937
Community and Legislative Services		
EZPay Program	$	75,000
Fire-Rescue		
Transfer from the Helicopter Program Fund	$	1,074,000
Reimbursement from FEMA	$	490,000
General Services – AB2928		
Funding Related to Proposition 42	$	15,535,558
Major General Fund Revenues		
Transfer from Concourse and Parking Garages	$	1,695,140
Transfer from Funds with Internal Rate Stabilization Reserves	$	17,836,967
Transfer from Library System Improvement Program Fund	$	4,339,833
Fiscal Year 2009 Tobacco Settlement Revenue	$	1,329,293
TOT Transfer from Trolley Extension	$	2,847,906
Transfer of PC Replacement Funds	$	705,593
Park & Recreation – Administrative Services		
Antenna Lease Revenue	$	816,000
Park & Recreation – Developed Regional Parks		
Funding for Personnel Maintaining the Fire Pits (Donation)	$	172,875
Park & Recreation – Open Space Division		
Funding from FEMA Brush Management Grant	$	1,160,315
TOTAL ONE-TIME REVENUE ADDITIONS	$	54,532,773

One-Time Expenditures

The Fiscal Year 2010 Annual Budget includes $63.1 million in one-time expenditure additions. The expenses are primarily due to an increase in community plan updates throughout the City, reserve contributions (Workers' Compensation, Long Term Disability, and Public Liability), and expenses for street maintenance associated with Proposition 42 funding. **Table 17** displays the one-time expenditure additions included in the Fiscal Year 2010 Annual Budget.

TABLE 17 TOTAL CITY ONE-TIME EXPENSE ADDITIONS FOR FISCAL YEAR 2010 BY DEPARTMENT	
ONE-TIME EXPENDITURE ADDITIONS	
City Planning & Community Investment	
Public Use Lease Adjustment	$ 376,674
Mission Valley/Ocean Beach Community Plan Update	$ 1,450,000
Otay Mesa Community Plan Update	$ 287,500
Uptown/North Park/Golden Hill Community Plan Update	$ 1,176,000
Skyline/Paradise Hills Community Plan Update	$ 500,000
Citywide Expenses	
Public Liability Reserve Contribution	$ 7,071,350
Workers' Compensation Reserve Contribution	$ 5,046,594
Long Term Disability Reserve Contribution	$ 2,250,000
Citywide Elections	$ 2,000,000
Appropriated Reserve	$ 1,666,935
City Treasurer	
Pre-Paid Parking Card System	$ 50,000
Community and Legislative Services	
Automated System for the EZPay Program	$ 75,000
Fire-Rescue	
Annual Flight Simulator Training	$ 74,000
Station Alerting System	$ 1,600,000
General Services – Communication	
Antenna Movement for Police Communications Backbone	$ 57,039
FCC Radio Technology Mandate	$ 250,000
General Services – AB2928	
Expense Associated with Funding from Proposition 42	$ 15,535,558
Park & Recreation – Developed Regional Parks	
Non-Personnel Expenses for a New Facility	$ 290,000
Re-Budgeting of Balances on Open Purchase Orders from Fiscal Year 2007 and 2008	$ 97,551
Balboa/Mission Bay Park Improvement Fund	
Transfer of the Internal Stabilization Reserve to the General Fund	$ 3,286,878
Concourse and Parking Garages Fund	
Transfer to General Fund	$ 1,695,140
Convention Center Expansion Project Fund	
Transfer of the Internal Stabilization Reserve to the General Fund	$ 6,849,219
City Airport Fund	
Re-Budgeting of Balances on Open Purchase Orders from Fiscal Year 2007 and 2008	$ 42,228

Development Services Enterprise Fund		
Re-Budgeting of Balances on Open Purchase Orders from Fiscal Year 2007 and 2008	$	7,033
PETCO Park Fund		
Transfer of the Internal Stabilization Reserve to the General Fund	$	5,657,279
Transient Occupancy Tax Fund		
Re-Budgeting of Balances on Open Purchase Orders from Fiscal Year 2007 and 2008	$	25,000
Trolley Extension Reserve Fund		
Transfer of the Internal Stabilization Reserve to the General Fund	$	2,043,591
Transfer to General Fund	$	2,847,906
Metropolitan WasteWater Department Funds		
Re-Budgeting of Balances on Open Purchase Orders from Fiscal Year 2007 and 2008	$	170,305
Seized & Forfeited Assets Fund		
Re-Budgeting of Balances on Open Purchase Orders from Fiscal Year 2007 and 2008	$	8,000
Water Fund		
Re-Budgeting of Balances on Open Purchase Orders from Fiscal Year 2007 and 2008	$	595,379
TOTAL ONE-TIME EXPENDITURE ADDITIONS	$	63,082,159

Funding for Operations of Facilities

The Fiscal Year 2010 Annual Budget includes $2.2 million in operating funds for new and enhanced facilities and for new facilities that were open for only part of Fiscal Year 2009. Establishing an annual operating budget to enhance a partial year budget for staff and other operational costs is referred to as an "annualization." This funding will support start-up costs and operations of new Park & Recreation facilities or provide annual support to facilities that opened during Fiscal Year 2009 and received partial funding.

Typically, the costs of new and enhanced facilities are paid from restricted funds which support construction or acquisition costs, referred to as capital expenses. These types of funds include Facilities Benefit Assessment (FBA) Fees, Development Impact Fees (DIF), and Community Development Block Grants (CDBG). In most cases, these fees are restricted for capital projects only and cannot be used for operating expenses, including maintenance. As a result, the General Fund must support the operations of the facility (such as a new library, playground, or an expanded grass field) once the project is completed.

Park & Recreation – Annualizations and New Facilities

The Park & Recreation Department's Fiscal Year 2010 Annual Budget includes funding for the entire year for the following facilities that opened in Fiscal Year 2009 (the Fiscal Year 2010 Annual Budget includes funding for an additional 0.73 FTE position and operational funding totaling $120,156 for these facilities):

- Mira Mesa Hourglass Community Park Field House
  - Additional 0.50 FTE position to complete the annual staffing requirement. The full-year's operational needs are 2.00 FTE positions (1.50 FTE positions were included in the Fiscal Year 2009 Annual Budget)

- Carmel Valley Skate Park
  - Additional 0.13 FTE position to complete the annual staffing requirement. The full-year's operational need is 0.39 FTE position for the maintenance of the skate park
- La Mirada Elementary School Joint Use
  - Additional 0.10 FTE position to complete the annual staffing requirement. The full-year's operational need is 0.20 FTE position (0.10 FTE position was included in the Fiscal Year 2009 Annual Budget)

The Park & Recreation Department plans to open the following facilities in Fiscal Year 2010. The Fiscal Year 2010 Annual Budget includes funding for an additional 12.48 FTE positions and operational funding totaling $1.5 million for these facilities.

- Mt. Hope Cemetery
  - Additional 1.00 FTE position to fund the annual staffing requirements for increased burial areas
- Ocean Air Recreation Center and Park (formerly Carmel Valley South Recreation Center)
  - Additional 3.64 FTE positions to fund nine months of operations. The full-year's operational needs are 4.85 FTE positions
- Naval Training Center Liberty Station (Phase II)
  - Additional 2.15 FTE positions to fund eight months of operations. The full-year's operational needs are 3.20 FTE positions
- Alice Birney Elementary School Joint Use
  - Additional 0.05 FTE position to fund three months of operations. The full-year's operational need is 0.20 FTE position
- Roosevelt Middle School Joint Use
  - Additional 0.07 FTE position to fund three months of operations. The full-year's operational need is 0.24 FTE position
- Hilltop Community Park (Phase III)
  - Additional 0.52 FTE position to fund four months of operations. The full-year's operational need is 0.63 FTE position
- Additional Open Space Acreage - 200 Acres
  - Additional 1.00 FTE position to fund a full year of operations
- Rancho Encantada Open Space Acreage - 962 Acres
  - Additional 1.00 FTE position to fund a full year of operations

In addition to the 9.43 FTE positions listed above, 3.05 FTE positions were added for irrigation maintenance, aquatic maintenance, and pesticide management at City-owned parks for a total of 12.48 FTE positions.

Executive Summary

Library – New Facility

The Library Department plans to open the Logan Heights Library in August 2009. The Fiscal Year 2010 Annual Budget includes funding for an additional 4.25 FTE positions and operational funding totaling $599,215 for this facility. This will fund the facility for a full year of operations.



Citywide Reorganization/ Restructuring

The Fiscal Year 2010 Annual Budget restructuring of several departments is a result of executive management and department-initiated reorganizations. Reorganization includes restructuring of departments, major divisions, and/or activity groups within a department and is intended to increase the overall efficiencies and effectiveness of City operations. The following provides an overview of significant changes to the City's organizational structure that are included in the Fiscal Year 2010 Annual Budget. This also includes the reorganization that occurred during the Fiscal Year 2009 revised budget process.

Fiscal Year 2009 Reorganization

- Human Resources: The Labor Relations Department was renamed Human Resources and several activities and programs from various departments were transferred to this department. Citywide Training was transferred from the Customer Services Department, and the Disability Services, Diversity, and the Human Relations Commission were transferred from the Office of Ethics and Integrity.
- Community Services: The Customer Services Department was dissolved. The Environmental Services Department was transferred to the Public Works Business Center. The public information function was transferred to the Administration Department.
- Office of Ethics and Integrity: The Disability Services, Diversity, and the Human Relations Commission were transferred to the Human Resources Department. The Citizens' Review Board was transferred to the Administration Department.
- City Planning and Development: The Real Estate Assets Department was transferred to the Public Works Business Center.
- Public Safety: Emergency Medical Services was transferred to the Administration Department. The Family Justice Center and the Gang Commission were transferred to the Police Department.
- Office of the Assistant COO: This newly created department will oversee the Office of the CIO, the Human Resources Department, the Business Office, and the Administration Department.

- Economic Growth Services: The Business Expansion and Retention and Government Incentives functions of the City Planning & Community Investment Department were transferred to the Community & Legislative Services Department under the Economic Growth Services activity.

Fiscal Year 2010 Reorganization

- Office of the City Attorney: The Office of the City Attorney was restructured after the new City Attorney took the office. The Criminal Division was split to form the Criminal Division and the Community Justice Division. The Civil Division was split to form the Civil Advisory Division and the Civil Litigation Division. The Administration Division was not significantly changed.
- Office of the Chief of Staff: The Community and Legislative Business Center has been renamed to Office of the Chief of Staff.
- HUD Programs Administration: In order to better comply with U.S. Department of Housing and Urban Development (HUD) audit recommendations, the Economic Development Division's Community Development Block Grant (CDBG) Administrative Group has been transferred from City Planning & Community Investment's General Fund budget into its own fund. This new HUD Programs Administration Fund will provide oversight for various HUD programs as well as the CDBG allotments and spending throughout the City, allowing for improved efficiencies, transparency, and oversight of the program.
- General Services - Communications: The Communications Division of the Office of the CIO transferred to the General Services Department and became its own stand-alone fund.
- OneSD Support: The newly created OneSD Support Department will report to the Chief Financial Officer. This department was created to provide ongoing support to departments citywide after the implementation of the City's new ERP system.
- Office of the Chief Information Officer: The Office of the CIO was renamed Department of Information Technology and will report to the Assistant Chief Operating Officer.
- Purchasing & Contracting: The Purchasing & Contracting Department was transferred to the Office of the Assistant COO Business Center.
- Reservoir Recreation Program: The Reservoir Recreation Program was transferred from the Park & Recreation Department to the Water Department.
- Fund Type Restructure: The Balboa/Mission Bay Improvement Fund and Zoological Exhibits Fund have been restructured as Special Revenue Funds.

Fiscal Year 2009 Budget Amendment

In response to a prolonged, economic downturn, the City reduced its General Fund revenue projections that were the basis for the Fiscal Year 2009 Budget and restricted departmental spending. Upon review of preliminary first quarter data, the City forecasted a General Fund budget deficit of approximately $42.8 million for Fiscal Year 2009. The Mayor addressed the projected deficit and presented a revised Fiscal Year 2009 budget proposal to the City Council on November 12, 2008 to reduce expenditure appropriations by $41.2 million. City Council adopted a Fiscal Year 2009 Revised Budget on December 9, 2008 that balanced the General Fund by including most of the annual expenditure reductions totaling $36.8 million. City Council added back $4.2 million in expenditures and funded these costs with one-time revenues in Fiscal Year 2009. On February 3, 2009, City Council added back $207,125 to restore three painter positions using one-time revenues in General Services, and through a generous donation to the City, the Fire Pit Program in the Park & Recreation Department was restored. Adjustments were carried forward into Fiscal Year 2010 and are reflected in **Table 18**, which illustrates a total FTE position reduction of 150.95, decreased personnel and non-personnel expenditures of $30.4 million, and increased revenues of $1.1 million[1]. Below are the most significant of these adjustments:



- The Customer Services Department reduced all department functions except for Citywide Training, including 18.00 FTE positions with a personnel expense savings of $1.6 million, and a non-personnel expense cost savings of $234,332. Consequently, revenues associated with these services decreased by $704,021.
- The Environmental Services Department reduced 2.00 Sanitation Driver II, 1.00 Area Refuse Collection Supervisor, and 1.00 Associate Management Analyst positions, and suspended extra summer refuse collection at Mission Beach resulting in total personnel expense cost savings of $368,221. Additionally, the establishment of a Preferred Landfill Disposal Fee Rate for all tonnage delivered or brought to the Miramar Landfill, resulted in a cost savings of $1.4 million.
- The Fire-Rescue Department reduced 2.00 Clerical Assistant II, 1.00 Senior Clerk/Typist, 2.00 Code Compliance Officers, 1.00 Project Assistant, 2.00 Lifeguard II positions, and Lifeguard seasonal hours at a personnel expense savings of $680,446. Additionally, the department's vacancy savings was increased by maintaining 1.00 vacant Deputy Fire Chief at a personnel cost savings of $213,587.

[1] Note that these figures are based on Fiscal Year 2010 annualized amounts.

A number of reductions resulted in a total cost savings of $1.3 million. They included the cross-staffing of one helicopter during non-wildfire season, the cancellation of one Fire Rescue Academy class, the reversal of funding for supplies and services in the Lifeguard Division, reduced funding for community outreach activities, the reclassification of 1.00 Fire Captain to a Building Services Supervisor, and reclassifying a Marine Safety Captain to a Marine Safety Lieutenant. Lastly, revenue gains of $109,764 were realized by increasing fees for the Junior Lifeguard Program in the Lifeguard Division.

- The General Services Department adjustments in Street Division included the reduction of 1.00 Public Works Supervisor, 1.00 Electrician Supervisor, and 1.00 Associate Engineer-Traffic position for a savings of $298,551. Reductions in street maintenance total $1.5 million in non-personnel expense savings. Expenditure adjustments in the Facilities Division reduced 1.00 Custodian II, 1.00 Plasterer, 1.00 Refrigeration Mechanic, 1.00 Painter Supervisor, and 1.00 Painter position for a total personnel savings of $364,790 and a savings in non-personnel expenditures of $30,800. The Contracts Division of the department reduced 1.00 Principal Engineering Aide position for a savings of $87,275, and non-personnel expenditures were also reduced for an additional savings of $170,000.
- The Park & Recreation Department executed numerous adjustments including the reduction in General Fund funding for grant-funded capital improvement park projects, the conversion of skate parks to unsupervised facilities, reduced hours of operations for 14 gyms and activity centers, reduced security services at three recreation center locations, elimination of the competitive level swim team program, and the removal of power washing and sweeping at Ocean Beach Pier. The cumulative result of these adjustments was a reduction of 22.95 FTE positions, total cost savings of $2.1 million, and decreased revenues of $166,100.
- The Police Department increased its vacancy factor and reduced 35.00 vacant civilian positions resulting in a savings of $3.7 million. Reductions in the supplies and services accounts total $1.8 million. Additionally, the limiting of Police Academy attendance to 25 recruits resulted in a savings of $3.2 million, and the reduction of the department's equipment outlay budget saves $0.5 million.
- The Storm Water Department reduced funding for storm drain repairs saving $2.3 million in non-personnel expenditures. Reduced funding for pollution prevention education and outreach activities resulted in an additional savings of $1.1 million in non-personnel expenditures. The reduction of 1.00 Administrative Aide II, 1.00 Associate Engineer-Civil, 1.00 Biologist II, 2.00 Biologist III, 1.00 Information Systems Analyst II, 1.00 Senior Zoning Investigator, 2.00 Zoning Investigator II, and 1.00 Word Processing Operator positions resulted in a personnel expenditure savings of $917,315.

Executive Summary

TABLE 18 FISCAL YEAR 2009 BUDGET AMENDMENT					
DEPARTMENT TITLE	FULL TIME EQUIVALENT POSITIONS	PERSONNEL EXPENSE[1]	NON-PERSONNEL EXPENSE[1]	EXPENDITURE[1]	REVENUE[1]
Administration	(1.00)	$ (91,714)	$ -	$ (91,714)	$ -
Business Office	(2.00)	$ (206,949)	$ -	$ (206,949)	$ -
City Clerk	0.00	$ -	$ (26,000)	$ (26,000)	$ -
City Planning and Community Investment	(1.00)	$ (128,888)	$ (50,000)	$ (178,888)	$ -
City Planning and Development	(1.00)	$ (162,440)	$ (42,661)	$ (205,101)	$ -
City Treasurer	(5.00)	$ (445,135)	$ (304,500)	$ (749,635)	$ -
Citywide Program Expenditures	0.00	$ -	$ (187,929)	$ (187,929)	$ -
Citywide Revenues	0.00	$ -	$ -	$ -	$ 1,985,000
Community & Legislative Services	(4.00)	$ (327,113)	$ (119,250)	$ (446,363)	$ -
Community Services	(2.00)	$ (299,562)	$ (29,741)	$ (329,303)	$ -
Customer Services	(18.00)	$ (1,560,648)	$ (234,332)	$ (1,794,980)	$ (704,021)
Department of Information Technology	0.00	$ -	$ (198,340)	$ (198,340)	$ -
Development Services	(4.00)	$ (269,914)	$ -	$ (269,914)	$ -
Engineering and Capital Projects	0.00	$ -	$ (209,496)	$ (209,496)	$ -
Environmental Services	(4.00)	$ (368,221)	$ (1,445,811)	$ (1,814,032)	$ -
Ethics Commission	(1.00)	$ (91,714)	$ (2,848)	$ (94,562)	$ -
Family Justice Center	(2.00)	$ (182,504)	$ -	$ (182,504)	$ -
Financial Management	(2.00)	$ (183,428)	$ (223,464)	$ (406,892)	$ (136,000)
Fire-Rescue	(8.00)	$ (2,208,619)	$ (12,400)	$ (2,221,019)	$ 109,764
General Services	(9.00)	$ (750,616)	$ (1,700,800)	$ (2,451,416)	$ -
Library	(1.00)	$ (91,714)	$ (250,000)	$ (341,714)	$ -
Office of Ethics & Integrity	(6.00)	$ (634,096)	$ (132,565)	$ (766,661)	$ -
Office of Homeland Security	0.00	$ -	$ (83,801)	$ (83,801)	$ -
Office of the Chief Financial Officer	(1.00)	$ (130,310)	$ -	$ (130,310)	$ -
Office of the IBA	(1.00)	$ (105,247)	$ -	$ (105,247)	$ -
Park & Recreation	(22.95)	$ (1,367,665)	$ (715,370)	$ (2,083,035)	$ (166,100)
Personnel	(1.00)	$ (94,402)	$ (7,500)	$ (101,902)	$ -
Police	(35.00)	$ (6,938,511)	$ (2,300,000)	$ (9,238,511)	$ -
Public Safety	(2.00)	$ (299,562)	$ (24,581)	$ (324,143)	$ -
Purchasing & Contracting	(1.00)	$ (167,802)	$ (50,000)	$ (217,802)	$ -
Real Estate Assets	(2.00)	$ (153,413)	$ (38,600)	$ (192,013)	$ -
Storm Water	(10.00)	$ (917,315)	$ (3,304,250)	$ (4,221,565)	$ -
GENERAL FUND TOTAL	(146.95)	$ (18,177,502)	$ (11,694,239)	$ (29,871,741)	$ 1,088,643
Department of Information Technology	(2.00)	$ (206,264)	$ (139,000)	$ (345,264)	$ -
Commission for Arts and Culture	(1.00)	$ (91,714)	$ -	$ (91,714)	$ -
Real Estate Assets	(1.00)	$ (91,714)	$ -	$ (91,714)	$ -
NON-GENERAL FUND TOTAL	(4.00)	$ (389,692)	$ (139,000)	$ (528,692)	$ -
TOTAL	(150.95)	$ (18,567,194)	$ (11,833,239)	$ (30,400,433)	$ 1,088,643

[1] Figures are based on Fiscal Year 2010 annualized amounts.

General Fund Revenues

General Fund revenues are dependent on the financial health of the local economy in addition to the State and nationwide economy. As the local, State, and nationwide economic outlook continues to decline for the upcoming fiscal year, General Fund revenue growth rates are reviewed and revised. Based on updated period revenue reports, economic trends that affect specific revenues within the General Fund, forward looking indicators, and guidance provided by the State and other sources, the budget for Fiscal Year 2010 has been updated to reflect this continually updated economic information.

The following are some of the economic assumptions and indicators that have been used in the preparation of the Fiscal Year 2010 Annual Budget for the General Fund[1]:

- The median price of homes in San Diego County is estimated to have declined 38.9 percent from its peak in November 2005 ($518,000) to the end of June 2009 ($316,309). However, the median home price has increased 11.2 percent from January 2009 and is forecasted to stabilize during Fiscal Year 2010.
- National stock indices have dropped 34.5 percent since January 2008 (through July 1st, 2009 as measured by the Dow Jones Industrial Average), reducing retirement wealth and discretionary income.
- Initial unemployment claims in May 2009 exceeded 30,000 applications for the fifth consecutive month in the City as the unemployment rate has risen to 10.0 percent (as measured by the California Employment Development Division). The number of unemployed eligible workers in the City has grown from 41,900 in June 2008 to 70,500 in June 2009, or 68.3 percent.
- California's unemployment rate at the end of June 2009 was 11.6 percent, up from 7.1 percent in June 2008. San Diego County's unemployment level, which is historically below that of the State level, was 10.1 percent in June 2009 compared to 6.0 percent in June 2008 (as measured by the California Employment Development Division).
- National consumer confidence reached a measure of 24.8 in February 2009, the lowest recorded levels since statistics were compiled, starting in 1967 (as measured by the Consumer Conference Board). This increased to 49.3 in June 2009, but is still down from the June 2007 highs of 112.6, prior to the start of the current recession in December 2007. This drop in consumer confidence has led to an increase in consumer savings rates to provide a hedge against fiscal problems. Combined with the drop in housing equity, retirement wealth, and increased unemployment, the increase in savings rate has led to large declines in consumer spending. City of San Diego consumer confidence has dropped in excess of 34.0 percent since the beginning of 2008 to June 1st, 2009.
- San Diego's Gross Metro Product (as estimated by the Bureau of Economic Analysis), the estimated value of San Diego metro area's total economic activity, is expected to decline by 0.3 percent in calendar year 2009.
- Leading economic indicators for San Diego have dropped 19.7 percent from the beginning of 2008 to May 2009, and are forecasted to continually decline during 2009 (University of San Diego, Index of Economic Indicators).

[1] The following sources were used for the budget publication: City of San Diego City Planning and Community Investment Department, San Diego Regional Chamber of Commerce, Economic Bulletin, California Employment Development Department, San Diego Convention and Visitors Bureau, San Diego Union Tribune, The Conference Board, and DataQuick Information Systems.

- San Diego County tourism is expected to continue to decline in Fiscal Year 2010, including both recreational tourism and convention or business visitors (CONVIS).

With the continuing economic weakness in the local, State, and national economies, the outlook on the City's revenue sources remains cautious. The local economy has shown certain signs of stabilization, including stabilization in the median house price and a slight increase in consumer confidence, but continued weakness in consumer spending is continuing to cause uncertainty in the short term outlook for the economy on a local, State, and national scale. Stabilization may occur as federal fiscal stimulus continues to circulate through the economy, job losses stabilize, and the housing market and consumer spending improves.

The Fiscal Year 2010 General Fund Revenue Budget totals $1.13 billion including property tax, sales tax, Transient Occupancy Tax, and franchise fees, comprising 65.7 percent of the General Fund. **Figure 4** displays the Fiscal Year 2010 General Fund Revenues by Major Revenue Category.

Figure 4 – Fiscal Year 2010 General Fund Revenues

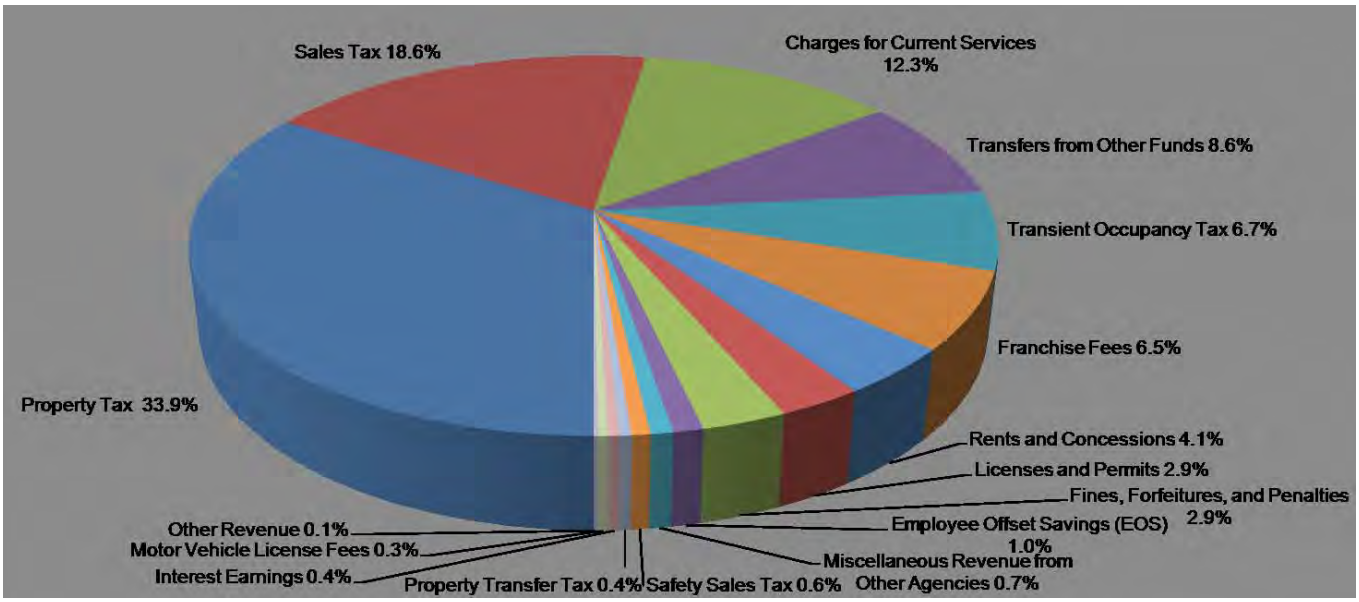


Table 19 demonstrates the growth rates for Fiscal Years 2008 to 2010 for the major General Fund revenues. Forecasting of revenue growth rates is important in determining funding for most General Fund expenditures. It should be noted that for the purpose of revenue forecasting, budgeted growth rates listed below are applied to Fiscal Year 2009 projections of actual year- end results and do not represent the percentage increase from one year's budget to the next.

TABLE 19
MAJOR REVENUE GROWTH RATE

MAJOR REVENUE SOURCES	FY 2008 ANNUAL BUDGET	FY 2009 ANNUAL BUDGET	FY 2009 REVISED BUDGET	FY 2010 ANNUAL BUDGET
Property Tax	6.0%	5.8%	3.2%	-3.3%
Sales Tax[1]	3.0%	0.8%	-5.2%	-1.4%
Transient Occupancy Tax	7.5%	6.0%	-1.8%	-3.4%
Franchise Fees[2]				
SDG&E	8.5%	7.5%	5.0%	2.8%
Cable Franchise Fees	7.5%	7.5%	8.1%	2.4%

[1] Does not include Proposition 172 sales tax
[2] Franchise fees do not include underground utility surcharge

User Fees

User fees, which are charges for services provided by the City to residents and businesses, were evaluated in Fiscal Year 2009 to bring fees to the level of cost recovery. The majority of these fees are not charged at a rate that allows the City to recover the costs of providing services. The User Fee Policy was adopted by the City Council on March 10, 2009, which includes guidelines for establishing a comprehensive user fee schedule. In addition, it requires that the full cost of services be identified and all fees be categorized according to the level of cost recovery. The objective of the Policy is to bring existing fee levels in-line with service costs to ensure that all reasonable costs incurred in the provision of services are being recovered.

According to the adopted User Fee Policy, fees will be adjusted annually during the budget development process based on the Consumer Price Index (CPI) rate to maintain the cost recovery level. On April 20, 2009, the City Council approved the user fee increases for fees budgeted in the following departments: City Clerk, City Treasurer, Community and Legislative Services, Engineering and Capital Projects, Library, Park and Recreation, and Police Departments, as well as the Neighborhood Code Compliance Division of the Development Services Department. The City Council approved increases to user fees for the Fire-Rescue Department on May 4, 2009. In addition, user fees were increased for the Mills Act Program administered by the City Planning and Community Investment Department was approved by the City Council on December 2, 2008. As a result, the Fiscal Year 2010 Annual Budget includes adjusted user fees for a total increase in user fee revenue of $6.5 million.

Table 20 shows the total increase in user fee revenue budgeted in each department for Fiscal Year 2010.

TABLE 20
FISCAL YEAR 2010 USER FEE ADJUSTMENTS

DEPARTMENT	INCREASE FROM NEW FEES	INCREASE FROM REVISED FEES	TOTAL REVENUE INCREASE
City Clerk	$ -	$ 875	$ 875
City Planning and Community Investment	$ 74,200	$ 16,400	$ 90,600
City Treasurer	$ 120,000	$ -	$ 120,000
Community & Legislative Services	$ -	$ 225,000	$ 225,000
Engineering and Capital Projects	$ -	$ 44,750	$ 44,750
Fire-Rescue	$ 30,576	$ 2,423,103	$ 2,453,679
Neighborhood Code Compliance	$ -	$ 16,000	$ 16,000
Park and Recreation	$ 383,350	$ 784,015	$ 1,167,365
Police	$ -	$ 2,368,671	$ 2,368,671
TOTAL	$ 608,126	$ 5,878,814	$ 6,486,940

Examples of fees that are new in the Fiscal Year 2010 Annual Budget are the alarm permit fees administered by the Police Department and the service permit and inspection fees in the Fire-Rescue Department.

Environmental Services Department Fee Increases

Revisions to existing fees associated with the City's Solid Waste System (Recycling Fund, Refuse Disposal Fund, and portions of the General Fund associated with the City's Non-Exclusive Solid Waste Collection Franchise Fee and the Preferred Government Disposal Rate) were adopted by the City Council on May 12, 2009. Each fee has a distinct basis for assessment which is outlined in each of the following descriptions.

Refuse Hauler Franchise Fee

Revenue from private refuse haulers is based on the tons of refuse collected annually in the City by franchised haulers. The City Council approved increasing the fee charged per ton by $4, bringing it to $15/ton for Class I haulers and $16/ton for Class II haulers effective on July 1, 2009, resulting in an anticipated increase to the General Fund of $1.7 million for Fiscal Year 2010.

AB 939 Fee

Revenue assessed on tons of refuse collected in the City or disposed at the Miramar Landfill has been used since 1998 to fund the Environmental Services Department's State-mandated recycling programs. The Fiscal Year 2010 Annual Budget includes an increase to the fee of $3/ton, which means the fee will be $10/ton beginning July 1, 2009. This results in a revenue increase to the Recycling Fund of $3.2 million in Fiscal Year 2010 to support these mandated programs. In addition, expenses in the General Fund will increase by approximately $1.1 million.

Refuse Disposal Fee

Revenue assessed on refuse disposed of at the Miramar Landfill is used to fund the current landfill's operations and maintenance of eight closed landfill sites within the City along with other waste management programs. The Fiscal Year 2010 budget includes an increase to this fee by $2/ton beginning on July 1, 2009. This results in an estimated $1.9 million revenue increase to the Refuse Disposal Fund in Fiscal Year 2010. In addition, expenses in the General Fund will increase by $0.7 million.

Preferred Disposal Rate

All City Departments that currently dispose of refuse at the Miramar Landfill are charged a per ton fee. Since the City is the landfill's largest customer, the Fiscal Year 2010 budget includes $5/ton discount citywide on refuse disposed effective January 1, 2009. Based on current tonnage estimates, this is anticipated to save the General Fund $1.8 million in Fiscal Year 2010.

State Budget Impacts

California's Proposition 1B (known as the Highway Safety, Traffic Reduction, Air Quality, and Port Security Bond Act), passed in 2006 for the improvement of roadway infrastructure throughout the State, has allocated and distributed $550.0 million to cities throughout the State; of which, the City received $21.2 million in Fiscal Year 2008. The second round of disbursements was expected to occur in Fiscal Year 2010; however, with the deterioration in the national credit markets, the $187.0 million in Proposition 1B bonds that were to be issued by the State to raise the monies for this distribution were not sold. These bonds that were attempted to be sold on the open market in December 2008 faced difficulties due to California's budget shortfalls and downgraded credit ratings. The State is expected to issue the bonds once the State's credit rating and the overall debt market improves. The City of San Diego does not expect any Proposition 1B funds from this $187.0 million second round of State distributions in Fiscal Year 2010; however, the City may receive Proposition 1B funds in Fiscal Year 2011.

The City is expected to receive State funds related to Proposition 42 in Fiscal Year 2010. These funds, like Proposition 1B, are set aside for the improvements of local streets and roads as well as interstate highways. The City expects to receive $15.5 million in Proposition 42 payments in Fiscal Year 2010. The Proposition 42 funds have been budgeted in the Special Revenue Fund AB 2928.

In Fiscal Year 2010, the City is expected to receive State money restricted for specific purposes. The expected annual payment for the Citizen's Options for Public Safety (COPS) included in the budget was reduced from $2.1 million to $1.3 million; however, the actual payment that will be made by the State is $762,000, which is $730,000 less than the current budgeted amount. This money will support public safety programs in the Police Department.

The State of California's recently adopted fiscal measures to stem the $26 billion budgetary shortfall have placed additional pressure on the City's Fiscal Year 2010 financial outlook. The fiscal measures adopted by the State include an estimated $1.7 billion in property tax revenues borrowed from local municipalities and $2.1 billion in funds that are being taken away from redevelopment agencies throughout the State. More specifically, the State of California's budget borrows $36.0 million in property tax revenue that is due to the City for Fiscal Year 2010 to aid in addressing this budgetary shortfall. The property tax revenues that

[1] In Fiscal Year 2009 the City received $21.2 million in Proposition 1B funding.

are being appropriated from the City will be secured by the State with a promissory note that will specify repayment of the funds, plus a designated interest rate. The City is currently working to address the details of the promissory note to potentially transfer its interest to an outside investor for the principal amount of funds that will be redirected away from the City.

Additionally, the State budget takes $55 million in funds from the City of San Diego Redevelopment Agency. These funds will not be securitized and will result in a revenue loss for the Agency. This specific State action does not affect the General Fund budgeted revenues.

These fiscal measures taken by the State are being monitored by the City for their potential effects on revenues and expected cash flows, including the State's potential appropriation of local gas tax revenues. Potential budgeted impacts to the City of San Diego from State funding are summarized in **Table 21**.

TABLE 21
TOTAL CITY STATE BUDGET IMPACTS (IN MILLIONS)

	FY 2009 ANNUAL BUDGET	FY 2010 ANNUAL BUDGET	CHANGE
General Fund			
Citizen's Option for Public Safety	$ 1.5	$ 1.3	$ (0.2)
Proposition 1B[1]	$ 5.8	$ -	$ (5.8)
Non-General Fund			$ -
Proposition 42	$ 12.6	$ 15.5	$ 2.9
Capital Improvement Program			$ -
Proposition 1B[1]	$ 15.4	$ -	$ (15.4)
TOTAL	$ 35.3	$ 16.8	$ (18.5)

[1] In Fiscal Year 2009 the City received $21.2 million in Proposition 1B funding.

Fiscal Policies

The City of San Diego has made progress in developing sound fiscal policies to guide decision making. The City has established new policies for reserves and user fees, and modified existing policies and procedures to foster responsible fiscal management. A detailed explanation of these fiscal policies is included in the Fiscal Policies section of this Volume.

Economic Recovery

As the nation looks to Washington to help develop and implement strategies for economic recovery and long-term economic growth, our community looks to the City for leadership and progressive planning to help stem the tide of economic woes and prepare us to be well-positioned for future economic expansion.

The City is focusing its efforts on regaining fiscal stability through a number of programs and initiatives:

- Business Support and Expansion Programs
- Economic Roundtable
- Small Business Development Programs
- Federal and State Stimulus Programs

San Diego's economic policy will also continue to focus on the growth of its economic base. This base primarily consists of four sectors or groups of related industries: manufacturing, international trade and logistics, tourism, and the military.

The City of San Diego has made it a top priority to focus on economic recovery for the City and its residents. This recovery plan is aimed at preparing the local economy to rebound with the national economy, or even sooner. It relies on the City's position as a military town, a tourism draw, and a manufacturing leader, specializing in the defense and biotechnology industries.

Reengineering

The Reengineering Program oversees the City's Business Process Reengineering (BPR) studies, conducts efficiency studies, and provides support for management reforms and effectiveness improvements. In this time of decreasing revenues, the Reengineering Program helps identify efficiency gains that can permit "smart" budget reduction proposals and works to improve efficiency to support organizational success, even in an environment of fewer resources.

The City has completed, or is in the process of completing, 25 BPR studies and three efficiency studies. From Fiscal Year 2007 to present, BPRs have resulted in reductions of over 400 full-time equivalent positions and have produced savings of over $32.0 million in personnel expenditures. In addition, BPRs have resulted in millions of dollars in non-personnel savings and nearly $4.6 million in cost avoidance (effectiveness savings), which—while not actual budget reductions—are efficiencies that permit staff to focus on other productive work.

Managed Competition

The voters expressed support for a managed competition program through approval of Proposition C in November 2006. In Fiscal Year 2008, the City negotiated and imposed the implementing ordinance for Proposition C and developed a Managed Competition Guide with labor organization input. During Fiscal Year 2009, a significant setback in implementation of the Managed Competition Program occurred due to the filing of an Unfair Labor Practice Charge by AFSCME Local 127 (later joined by MEA) and the subsequent decision of the California Public Employment Relations Board (PERB). This decision required the City to renegotiate the Proposition C implementing ordinance and negotiate the Managed Competition Guide with both labor organizations. Since September 2008, the City has invested significant resources in negotiating on the Managed Competition Program. The City continues to negotiate in good faith while remaining anxious to move forward in implementing the program.

City Management Program

The City Management Program (CMP) integrates strategic planning and performance monitoring efforts with the budget decision-making process. Its goal is to create a more strategically-oriented organization that optimizes its operations to serve the City's residents in the most effective and efficient way possible. Founded on Balanced Scorecard principles, the CMP is designed to infuse accountability for performance into City services at every level of the organization. In addition, the CMP improves communication within the City and to the residents of the City, it instills accountability into our actions and supports data-based decision making.

As part of the CMP, all of the Mayoral departments participate in a planning process to develop and maintain a plan which includes: mission, vision, goals, objectives, performance measures, and targets. The departmental plans were initially created in advance of the Fiscal Year 2009 budget and excerpts of these plans were published in the Proposed and Annual Budget documents. The plans have been reviewed and updated in advance of this Fiscal Year 2010 budget cycle. The annual review enables departments to determine the strategic direction of where the department is headed in Fiscal Year 2010 and ensures that direction is aligned with the City's overall strategic direction as well as the departments' resource requests. Excerpts from the departmental plans are included in the departments' budget narratives (Volume II of the Fiscal Year 2010 Annual Budget).

Conclusion

The Fiscal Year 2010 Annual Budget for the City totals $2.94 billion, with $1.13 billion budgeted in the General Fund. A total of 157.18 net FTE positions have been removed from the City's Fiscal Year 2010 Annual Budget. This decrease is mainly due to the elimination of 150.95 FTE positions from the budget as a result of the Fiscal Year 2009 Revised Budget approved by City Council on December 9, 2008 and February 3, 2009. The budget incorporates the fiscal policies and initiatives outlined in the Mayor's updated Five-Year Financial Outlook which was released in November 2008. The annual budget funds the eight significant areas outlined in the Financial Outlook and maintains the City's core services.

Fiscal Recovery



The City of San Diego remains committed to restoring fiscal stability, addressing its financial obligations, and meeting its responsibility to provide essential core services to San Diego residents. The Fiscal Year 2010 Annual Budget reflects this commitment and continues to enhance funding for eight significant areas of concern as described in the Mayor's Five-Year Financial Outlook. For many years prior to the Mayor taking office, funding for these areas was either neglected or under-funded. The Five-Year Financial Outlook established funding for the following eight significant areas and made them a priority of the City's budget process:

- The City's Pension Plan
- The City's General Fund reserves
- The City's deferred maintenance and capital improvement needs
- The City's Retiree Health-Other Post Employment Benefits (OPEB)
- The City's obligations under the California Regional Water Quality Control Board (Municipal Storm Water Permit)
- The City's obligations under the Americans with Disabilities Act (ADA)
- The City's Workers' Compensation Fund reserves
- The City's Public Liability Fund reserves

The Fiscal Year 2010 Annual Budget also continues many other initiatives designed to help restore fiscal stability to the City. It protects the City's ability to deliver essential core services, continues the Business Process Reengineering effort, and will continue the implementation of the voter-approved Managed Competition initiative.

Fiscal Recovery

Citywide Reorganization

The structure of the City continues to undergo a realignment intended to convert the City into a more efficient organization. These changes to the organization will allow for a better use of resources and promote accountability. Annual reform efforts made since Fiscal Year 2007 continue to streamline the City's organizational structure. The Fiscal Year 2009 Budget had a net reduction of 57.82 FTE positions. Significant reductions in revenues as a result of the economic downturn caused a budget gap during Fiscal Year 2009; as a result, the City eliminated an additional 150.95 FTE positions. This reduction is carried forward in the Fiscal Year 2010 Annual Budget for a total net reduction of 157.18 FTE positions.

Funding the Pension Plan

It is critical for the long-term fiscal health and stability of the City that adequate funding for the City's Retirement System is assured. Voters approved the Mayor's initiative, Proposition B in November 2006, calling for voter approval of any future increases in pension benefits for City employees. In Fiscal Year 2009 the Mayor and City Council passed a new pension reform plan, effective July 1, 2009, which will achieve savings in future years and are expected to lower future Annual Required Contribution (ARC) payments. In June 2008, the San Diego City Employees' Retirement System (SDCERS) released its 2008 actuarial valuation report for the City and determined that the City's ARC for Fiscal Year 2010 is $154.2 million. This valuation applied the Entry Age Normal (EAN) method (calculating future actuarial liabilities beginning with the Fiscal Year 2008 valuation), assumed a 20-year Unfunded Actuarial Accrued Liability (UAAL) amortization period, and eliminated negative amortization. The ARC payment was transferred to the Retirement System on July 1, 2009.

Building Reserves

Healthy reserves help insulate the City services against periodic swings in the economy, as well as costs of emergencies, such as natural disasters. In addition, since the City's reserves are one of several factors considered by rating agencies, a strong reserve balance may help lower the cost to the City to borrow money. The City currently maintains several reserves for its operations, including the Emergency Reserve for the General Fund, established to fund unanticipated liabilities for natural disasters, catastrophic occurrences, and judgments.

The City's Reserve Policy calls for: a) the maintenance of adequate reserve levels for all of its reserves including the Emergency Reserve and the Appropriated Reserve in the General Fund; b) enhanced operating reserves for Enterprise Funds such as Water and Wastewater; c) a capital reserve; and d) other types of reserves. The City's policy defines a goal of having a minimum of 8.0 percent of General Fund revenues held in reserves by Fiscal Year 2012. For Fiscal Year 2010, the Reserve Policy calls for 7.0 percent of General Fund revenues to be held in the General Fund reserves. The Fiscal Year 2010 Annual Budget does not include additional funding for the General Fund reserves. The City is monitoring the General Fund reserves as revenues may vary from estimates and if needed will present a budget modification to City Council to fund reserves to policy levels.

Funding Deferred Maintenance

Streets

Over the years, the City has undertaken several studies to catalog deferred maintenance needs for which no funding had been identified. For instance, the streets condition assessment was funded in Fiscal Year 2007 and completed at the end of calendar year 2007. The assessment found that 38.0 percent of street sections were considered "Acceptable" while 45.0 percent were "Fair" and 17.0 percent were "Poor". The City plans to assess street conditions every four years, with the next assessment scheduled for Fiscal Year 2011.

Storm Drains

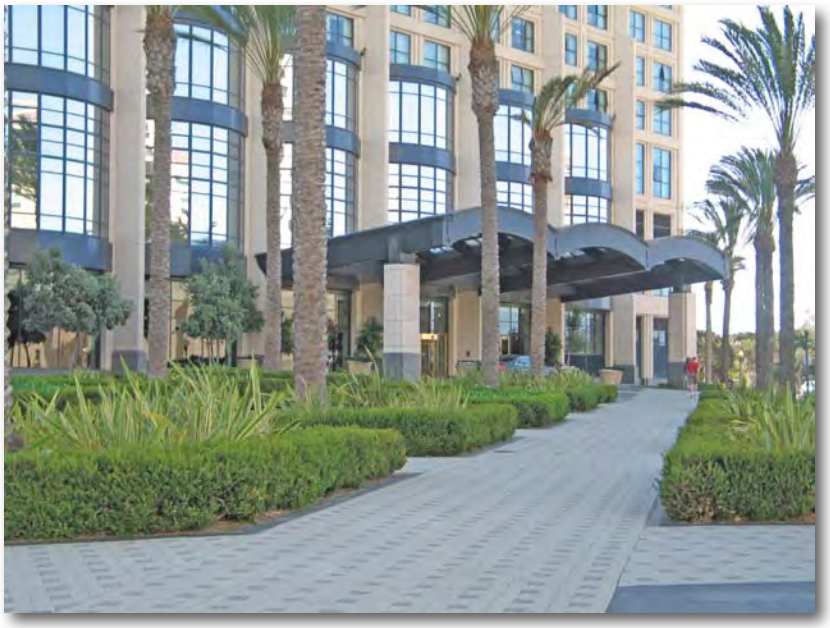
The phase I storm drain assessment was completed in summer 2009 and is currently being reviewed by the Storm Water Department. This assessment addressed the corrugated metal pipe storm drains that are in easements only (i.e., outside of the City's right of way) and included the identification of urgent construction requirements. The phase II storm drain assessment began at the end of Fiscal Year 2009 and will address the corrugated metal pipe storm drains within the City's right of way.

Facilities

The phase I facilities assessment was funded in Fiscal Year 2007 addressing 11 fire stations, eight police stations, and seven lifeguard facilities and was completed in Fiscal Year 2008. Phase II of the facilities assessment was funded in Fiscal Year 2008 and was completed in summer of 2009 addressing 370 facilities including 34 fire stations, five police stations, 35 libraries, and 57 recreation facilities. Phase III of the facilities assessment will be funded in Fiscal Year 2010, and will cover the remaining minor facilities.

At the time of the Fiscal Year 2010 Annual Budget preparation, it was estimated that the City's deferred maintenance and capital needs, excluding the Water and Wastewater enterprises, range between $800.0 and $900.0 million.

On May 6, 2008 the City Council authorized the issuance of bonds (City of San Diego Lease Revenue Bonds, Series 2008A - Various Capital Improvement Projects) in the principal amount not to exceed $108.0 million to finance various General Fund Deferred Maintenance Capital Improvement Projects and the cost of issuance. On March 20, 2009 the City closed a $103.0 million private placement of Series 2008A Lease Revenue Bonds to fund repairs and maintenance to streets, park buildings, libraries, public safety facilities, and storm drains throughout the City. Based on a resolution approved by City Council on July 28, 2009, funds from the financing will be allocated to street resurfacing ($55.3 million), sidewalk repairs ($9.6 million), maintenance and repairs of public facilities ($24.9 million), and storm drain replacement and repair ($12.9 million). The bonds were priced at an interest rate of 3.9 percent effective through May 31, 2010. The new rate will be determined (based on a pre-set formula) and go into effect on June 1, 2010; however, the City intends to refinance the bonds before the rate reset.



The Fiscal Year 2010 Annual Budget includes a total of $32.2 million in deferred maintenance: $15.5 million from Proposition 42; $11.8 million from the sale of underperforming City-owned real estate; and $4.9 million in debt service related to the $103.0 million bond issuance.

Fiscal Recovery

Addressing Escalating Retiree Health Care Costs

The City continues to fund retiree health care benefits, otherwise known as Other Post Employment Benefits (OPEB), as this annual cost is expected to increase dramatically in future years. The City entered into an agreement on January 18, 2008 with the CalPERS Employer Retiree Benefit Trust (CERBT) to pre-fund expenses related to post-employment healthcare benefits. The City budgeted $57.1 million in Fiscal Year 2010, which is comprised of $32.1 million for the annual retiree health benefits payments (pay-as-you-go) and $25.0 million for pre-funding retiree health care benefits which are expected to be transferred to CERBT during Fiscal Year 2010.

Maintaining Compliance with the Municipal Storm Water Permit

Compliance with the Municipal Storm Water Permit required by the California Regional Water Quality Control Board impacts the City's budget significantly. The Fiscal Year 2009 Annual Budget included $48.8 million to comply with the permit. Functions include storm water pollution prevention, street sweeping, and storm drains and in Fiscal Year 2010 the City will continue to comply with the permit regulations by funding programs and services from a Fiscal Year 2010 $37.7 million budget. In addition, the Storm Water Department encumbered funds in Fiscal Year 2009 for projects that carry forward into Fiscal Year 2010. As a result, a budget reduction of $7.4 million in contractual services is included in the Fiscal Year 2010 Annual Budget.

Compliance with the Americans with Disabilities Act

The Americans with Disabilities Act (ADA) went into effect in 1990 requiring public and private agencies to make facilities and infrastructure universally accessible. ADA improvements are permanent improvements to public sidewalks and facilities and include additional capital projects such as the installation of audible signals at intersections.

The City's first Five-Year Financial Outlook included a forecast of an annual allocation of $10.0 million beginning in Fiscal Year 2008 to fund ADA projects, and the Fiscal Year 2010 Annual Budget continues this practice by including $10.0 million. The source of the funding comes from the sale of underperforming City-owned real estate. In addition, the budget includes $1.1 million from the Community Development Block Grant for a total ADA budget of $11.1 million. This amount is budgeted in the Capital Improvements Program budget.

Building the Workers' Compensation Fund Reserve

The City continues to work on establishing sufficient reserves in the Workers' Compensation Fund to cover increases in Workers' Compensation liabilities estimated to be approximately $156.1 million in filed claims. The establishment of an acceptable reserve level would provide the City better protection against adverse impacts on General Fund services. The Fiscal Year 2010 Annual Budget includes an annual contribution of $20.6 million of pay-as-you-go payment for Workers' Compensation claims, as well as a $5.0 million contribution to achieve the 22.0 percent goal of value of outstanding claims as specified in the City's Reserve Policy. The $5.0 million contribution to the Workers' Compensation Reserve will increase the reserve level to $34.3 million.

Building the Public Liability Fund Reserve

As with Workers' Compensation liabilities, the City has liabilities resulting from litigation whose value changes each year. These liabilities are currently estimated to be $114.5 million in filed claims. The establishment of a sufficient reserve would insulate General Fund services from excessive payouts should the City be found liable in a large claim or claims. The Fiscal Year 2010 Annual Budget includes $7.1 million to build the Public Liability Fund Reserve, an amount that is in addition to the annual pay-as-you-go allocation of $18.0 million, for a total budgeted amount of $25.1 million. The Fiscal Year 2010 goal for the Public Liability Reserve is 15.0 percent of outstanding claims value according to the City's Reserve Policy. The $7.1 million contribution to the Public Liability Reserve will increase the reserve level to $17.1 million.

Table 1 compares the projections in the Fiscal Years 2010-2014 Five-Year Financial Outlook with the Fiscal Year 2010 Annual Budget. The Fiscal Year 2010 Annual Budget provides funding for each of the eight significant areas and demonstrates the Mayor's continuing commitment to implementing the Five-Year Financial Outlook to restore and maintain the City's financial strength.

TABLE 1
FUNDING FOR EIGHT SIGNIFICANT AREAS
(IN MILLIONS)

	FY 2010 Projected in Outlook		FY 2010 Annual Budget	
	All Funds	General Fund Amount	All Funds	General Fund Amount
ARC Payment [1]	$ 166.0	$ 130.3	$ 154.2	$ 125.3
Reserves	$ 5.2	$ 5.2	$ -	$ -
Deferred Maintenance [2]	$ 3.6	$ 3.6	$ 32.2	$ 4.9
OPEB	$ 57.1	$ 40.1	$ 57.1	$ 39.8
Municipal Storm Water Permit [3]	$ 27.5	$ 27.5	$ 37.7	$ 37.7
ADA Compliance [4]	$ 10.0	$ -	$ 10.0	$ -
Workers' Compensation Fund	$ -	$ -	$ 5.0	$ 4.0
Public Liability Fund	$ 5.0	$ 5.0	$ 7.1	$ 7.1
SUB-TOTAL	$ 274.4	$ 211.7	$ 303.3	$ 218.8
Financed Capital Projects	$ -	$ -	$ -	$ -
TOTAL	$ 274.4	$ 211.7	$ 303.3	$ 218.8

[1] The Preservation of Benefit payments, in excess of Internal Revenue Service (IRS) limits, are excluded from this amount and $1.4 million is budgeted in the Citywide Program Expenditures Department.
[2] Deferred maintenance is budgeted as follows: $15.5 million in the non-general fund, $4.9 million is budgeted in the General Fund for debt service, and the remaining $11.8 million from land sales is budgeted in the Capital Improvements Program Budget.
[3] Fiscal Year 2010 Annual Budget includes all stormwater related programs which were consolidated in Fiscal Year 2009 into a single department. Five-Year Financial Outlook reflected only the amount that was budgeted in the Storm Water Department prior to consolidation.
[4] $10.0 million for ADA compliance is budgeted in the Capital Improvements Program Budget.

Corrective Actions Incorporated into the Fiscal Year 2010 Proposed Budget

In order to achieve a balanced budget, several solutions recommended in the Mayor's Five-Year Financial Outlook have been implemented in the Fiscal Year 2010 Annual Budget.

Cost Recovery Increase to Existing and New User Fees ($6.5 Million)

A User Fee Policy was adopted by the City Council on March 10, 2009. The goal of the User Fee Policy is to recover costs for City services through annual reviews of cost recovery levels and adjustments to user fees. Included in the Fiscal Year 2010 Annual Budget are adjustments to fees for the City Clerk, City Planning and Community Investment, City Treasurer, Community and Legislative Services, Engineering and Capital Projects, Fire-Rescue, Park and Recreation, and Police Departments, as well as the Neighborhood Code Compliance Division of the Development Services Department totaling $6.5 million (refer to the Executive Summary Section of this Volume for more details on user fees.) The most significant changes to fee revenue are an increase of $0.9 million in Alarm Permit Fees administered by the Police Department and an increase of $1.2 million in Hazardous Materials Inspection Fees administered by the Fire-Rescue Department.

Environmental Services Division Franchise Fees ($1.7 Million)

The Fiscal Year 2010 Annual Budget includes an additional $1.7 million in revenue from a $4/ton increase related to Solid Waste Collection Franchise Fees (the Class I Franchise Fees from $11/ton to $15/ton and the Class II Franchise Fees from $12/ton to $16/ton), effective July 1, 2009. City Council approved Ordinance 19854 to increase these fees on May 12, 2009.

Proposition 42 ($15.5 Million)

Proposition 42 provides infrastructure and operational funding for highways, public transit, and local street and road improvements. The Fiscal Year 2010 Annual Budget includes $15.5 million in Proposition 42 funds and is budgeted in the Transportation Relief Fund (AB 2928).

Sale of Underperforming City Assets ($21.8 Million)

The Real Estate Assets Department has identified properties for sale that will generate one-time revenue. To comply with the City Charter, revenues generated from the sale of public property will be used for funding of capital improvement projects. The Fiscal Year 2010 Annual Budget includes revenue of $21.8 million for CIP projects which is an increase of $5 million above what was budgeted in Fiscal Year 2009.

General Fund Reimbursement for Special Promotional Programs ($10.6 Million)

The Fiscal Year 2010 Annual General Fund Budget includes $10.6 million for the reimbursement of services in the General Fund that enhance or support tourism. This is an increase of $1.9 million above what was budgeted in Fiscal Year 2009 for this purpose. This transfer will support miscellaneous activities such as Balboa Park events, maintenance of buildings in tourist areas, and other tourism related activities. The Fiscal Year 2010 Annual Budget also includes the one cent of discretionary Transient Occupancy Tax that will be transferred back to the General Fund in the amount of $13.6 million (per Municipal Code section 35.0128).

Fiscal Year 2009 Budget Amendment ($31.0 Million)

At the present time, the City is experiencing, as are other state and local governments across the country, extraordinary conditions in both the equity and debt markets and revised negative economic forecasts for the local, national, and world economies. In the first quarter of Fiscal Year 2009, the City recognized the impact of the prolonged economic downturn by revising downward its General Fund revenue projections that were the basis for the Fiscal Year 2009 budget. The City reviewed preliminary first quarter data and forecasted a General Fund budget deficit of approximately $42.8 million for Fiscal Year 2009. This projected deficit was primarily the result of reduced revenues in the areas of sales tax, property tax, transient occupancy tax, franchise fees, and interest earnings, as well as higher expenditures in booking fees and property tax administrative fees paid to the County. The $42.8 million projected deficit represented roughly 3.0 percent of the General Fund.



The Mayor addressed the projected deficit by presenting to City Council on November 12, 2008 a revised Fiscal Year 2009 budget proposal to reduce expenditure appropriations by $41.2 million. City Council adopted a Fiscal Year 2009 Revised Budget on December 9, 2008 that balanced the General Fund by including most of the proposed expenditure reductions totaling $36.8 million. City Council added back $4.2 million in expenditures and funded these costs with one-time revenues in Fiscal Year 2009. On February 3, 2009, City Council added back $207,125 using one-time revenues to restore three painter positions in General Services, and through a generous donation to the City restored the Fire Pit Program in the Park and Recreation Department.

This budget carries forward into Fiscal Year 2010 the adjustments approved by City Council, which resulted in personnel expense and non-personnel expense reductions totaling $29.9 million and a revenue increase of $1.1 million. The personnel expense reduction includes the elimination of 150.95 FTE positions. These adjustments are further explained in the Executive Summary Section of this Volume.

Fiscal Recovery

Concessions from Labor Negotiations ($43.8 Million)

The City engaged in negotiations with its five recognized labor organizations from late January 2009 through early April. The City reached agreements with the International Association of Firefighters Local 145 (IAFF Local 145), the Municipal Employees Association (MEA), and the Deputy City Attorneys Association (DCAA) labor unions. The City imposed terms and conditions on the Police Officers Association (POA) and the American Federation of State, County, and Municipal Employees Local 127 (AFSCME Local 127). The total citywide savings resulting from the labor concessions is $43.8 million. This included $32.9 million in General Fund concessions needed to balance the budget. The savings to the Non-General Funds is $10.9 million.

Conclusion

In Fiscal Year 2010, the City will continue to pursue fiscal recovery while managing the sharp decline in major City revenues. In keeping with the City's goal of reducing structural budget gaps in coming years, the budget incorporates $63.4 million in ongoing expenditure savings from the Fiscal Year 2009 Revised Budget and the projected concessions from labor negotiations, and an increase in revenue of $9.3 million from user fees and franchise fees.

The City is committed to preserving core services while fulfilling its financial obligations related to the eight significant areas.

Economic Recovery



The economic situation of our nation has not left San Diego untouched. Reduced economic activity overall has led to a spike in the local unemployment rate, currently standing at 10.1 percent as of June 2009. Spending in the construction, manufacturing, finance, and real estate sectors has been reduced, which in turn has affected the wholesale and retail sectors. The City of San Diego, itself dependent on sales tax revenue to provide General Fund services such as fire and police protection, faced a projected General Fund revenue shortfall that resulted in difficult decisions and trade-offs in order to develop this Fiscal Year 2010 budget.

As the nation looks to Washington to help develop and implement strategies for economic recovery and long-term economic growth, our community looks to the City for leadership and progressive planning to help stem the tide of economic woes, allow us to bounce back from this downturn quickly, and prepare us to be well-positioned for future economic expansion. The City is focusing its efforts on strengthening its economic base and regaining fiscal stability through a number of programs and initiatives:

- Business Support and Expansion Programs
- Economic Roundtable
- Small Business Development Programs
- Federal and State Stimulus Programs

Business Support and Expansion Programs

The City of San Diego remains committed to restoring economic stability and reducing the level of local unemployment. By focusing on its comparative advantages such as its skilled labor force, desirable climate, and its strategic location adjacent to Mexico and the Pacific Rim, San Diego can compete for new job-creating public and private-sector investment. A few of the City's initiatives are outlined below.

Economic Development Efforts

The Mayor is committed to building on the City's economic development programs that have contributed to the economic growth of the business community. This plan for economic recovery is centered on a four-pronged strategy designed to ensure that investment dollars flow into San Diego quickly:

(1) A business expansion, attraction, and retention effort designed to highlight the advantages of doing business in San Diego

Economic Recovery

(2) A regulatory streamlining effort that eliminates duplicative and bureaucratic procedures which do not meaningfully contribute to protecting the public interests

(3) A focus on emerging technologies, including the adoption of a new CleanTech Industry Program which will capitalize on the increasing demand for renewable energy (e.g. solar), biofuels, energy efficient solutions, and "green" products

(4) The completion of critical path infrastructure facilities which will be especially attractive to base sector businesses

The local biotechnology industry has grown to over 500 companies, employing over 37,000 skilled staff producing an annual economic impact to our local economy of over $9 billion. Other industries such as telecommunications, software, electronics, and defense have had similar successes. The Mayor's CleanTech Initiative demonstrates the City's commitment to capture the economic benefits of new and emerging technologies.



In November 2008, the Mayor elevated the focus of his administration on economic development through an internal reorganization which brought two business development teams, the Business, Expansion, Attraction, and Retention (BEAR) Team and Government Incentives Team, under his direct purview. These two specialized teams make up the Economic Growth Services Division of the Community and Legislative Services Department. The change will allow the Mayor to become more directly involved in business development efforts that focus on the growth of the City's economic base.

The BEAR Team provides economic development services to businesses on a citywide basis with a particular focus on the North City industrial parks. BEAR administers the Business & Industry Incentive Program (permit assistance, due diligence, and incentives), Business Cooperation Program (sales and use tax rebates), and the Guaranteed Water for Industry Program (the industrial use of reclaimed water). The BEAR Team also analyzes the fiscal and economic impacts of proposed projects, policies, and other issues that affect economic development within the city.

The Government Incentives Team is focused on State and federal incentive programs for designated geographic areas. The Government Incentives Team's programs include: the State Enterprise Zone and Recycling Market Development Zone, the federal Renewal Community, and the federal Foreign Trade Zone (for businesses within 60 miles of the Otay Mesa Port of Entry involved in the import/export of merchandise or materials used in the manufacturing/assembly process).

General Plan Update

In March 2008 the Mayor recommended, and the City Council adopted, the City of San Diego General Plan, the first comprehensive policy document in over 20 years to guide future development within the City. The City's BEAR Team contributed significantly to the Plan's Economic Prosperity Element, the stated purpose of which is to "increase wealth and the standard of living of all San Diegans with policies that support a diverse, innovative, competitive, entrepreneurial, and sustainable local economy." The BEAR Team also developed land use policies specifically designed to preserve prime industrial land from encroachment from incompatible non-industrial uses. The implementation of these ground-breaking policy initiatives will be a major contributing factor to the preservation of high-quality industrial jobs for San Diego residents.

Tourism Marketing District

In April 2008 the Mayor recommended, and the City Council adopted, a new Tourism Marketing District to ensure a stable funding source for the marketing of the City to tourists and business travelers. This district requires hoteliers to collect a surcharge from customers which is pooled to provide funding for the San Diego Convention & Visitors Bureau, the organization responsible for national advertising campaigns. This dedicated funding source will bolster the City's ability to maintain its attractiveness as a visitor location.

Economic Roundtable

As one of the top priorities of his administration, the Mayor called upon business and civic leaders from the San Diego region to meet and help shape an agenda to proactively deal with the regional economy. In a series of "Economic Roundtables" hosted by the Mayor, he and a diverse group of leaders brainstormed and produced a list of four focus areas that will help grow jobs and sustain the economy in San Diego.

These four focus areas are:

- Retain, grow, and attract companies to promote expansion of existing and emerging business sectors
- Streamline local regulation for business including planning, permitting, and license processes
- Promote the expansion, attraction, and retention of CleanTech industries with the objective of becoming a recognized leader in the development of clean technology-based products and solutions
- Aggressively pursue increased investment by State/federal government for local infrastructure projects which are important to the business community. Federal stimulus funds will be prioritized to complete public infrastructure within the city's industrial parks. Additional funding will be sought for other projects to support business expansion and increased efficiency.

The Mayor has asked various organizations to assist him in overseeing the implementation of next steps associated with these four areas of focus as well as to provide regular updates on how we are achieving success in dealing with the regional economy.

Economic Recovery

Small Business Development Programs

Small businesses are a major contributor to San Diego's economy representing more than 80,000 businesses (approximately 92 percent of all businesses in the City) and about half of San Diego's job growth since 1991. In 1991, the City of San Diego created one of the first municipal offices in California dedicated solely to helping small businesses succeed—the Office of Small Business. The City also sets aside millions of dollars each year for programs to help small businesses prosper.



Direct Assistance

There are a variety of programs to directly assist small businesses ranging from providing detailed information on City and regional services, to help with start-up questions and providing assistance with permitting issues. The City also provides matching grants to businesses in targeted areas for storefront renovation projects.

Development and Retention Programs

The Office of Small Business, in partnership with the business community and economic development agencies, administers several programs for small business development and retention to create a more healthy economy for San Diego including the following:

- Business Improvement Districts
- City/Business Improvement District Council Partnerships
- Community Parking District Program
- Technical Assistance Coordination

Advocacy and Regulatory Relief

The Office of Small Business staff is an advocate for small business concerns and coordinates several programs to ensure that small businesses have a voice in many issues that affect their ability to succeed.

Local and Small Local Business Enterprise Program (L/SLBE)

In order to provide economic opportunity for its residents and businesses and stimulate economic development, the City has developed and implemented various policies that directly impact how public funds are spent. These policies are aimed at using the power of the public purse to stimulate economic development through the support and empowerment of the local community, especially those aspects of it that have been placed at a disadvantage in the past. The major programs that were created to serve these respective groups are:

- Mentor Protégé Program
- Subcontracting Outreach Program (SCOPe)
- Minor Construction Program
- Considering Local Small Business Program

Supporting and/or complementing these programs are policies regarding living wage, prevailing wage, disadvantaged business enterprises, certifications, and apprenticeship.

The L/SLBE Program supports policies that established a 20 percent participation requirement and a minimum bid discount of 2 percent for meeting that requirement. In addition to bid discounts, the Program provides for additional points in negotiated professional services contracts and increased points and discounts as the level of local and small local business participation increases.

The intended impacts included:

- Increasing the number of certified businesses participating in City contracting and in development projects
- Increasing the circulation of City dollars within the community and thus stimulating a stronger economic base
- Promoting the development of certified businesses through joint ventures and mentor/protégé relationships

The new policies provide economic opportunity to local residents and businesses by supporting local economic development while paying competitive prices for goods and services. At the same time, the Program does not obstruct efforts to attract outside investments that are critical to the City's economic growth.

Federal and State Stimulus Programs

The local construction industry has been one of the economic sectors hardest hit by the economic downturn. Bringing transportation construction jobs to San Diego is one way to alleviate those job losses. The American Recovery and Reinvestment Act (ARRA) contains over $46 billion for transportation including $27.5 billion for highways, $7 billion for transit, $8 billion for high speed rail, over $1 billion for Amtrak capital improvements, and $1 billion for airports.

These transportation dollars will not just help San Diego in the short-term. Improvements to highways, rail, ports, and airports will help the region move goods more efficiently for years to come. California Gateways, including our border and our port, move well over $297 billion in trade for other states according to the 2000 California Global Gateways Report. This is an important function for both the national and local economy because trade generates employment, taxes, business profits, and jobs. San Diego is set to receive over $112 million in total stimulus funding for economically important transportation projects located within the City. More specifically, $74.0 million has been allocated to complete the 905 Freeway, thus better connecting the Otay Mesa industrial parks to the international Port-of-Entry, $18.0 million to complete Carroll Canyon Road, thus better connecting Sorrento Mesa industrial parks with those in Sorrento Valley, and $20.2 million for various smaller projects in neighborhoods throughout the City.

Goods movement at the border is particularly important to the City's long-term economic health. Mexico is California's number one export market and a significant amount of those exported goods produced in factories and fields around the state go through San Diego. A recent study found that constrained border infrastructure had a negative economic impact on the state of California of over $3 billion annually. The City has successfully lobbied for State and federal money for the expansion of the San Ysidro crossing, for a new third port of entry, and for a new six lane freeway (SR 905) to move goods easily in and out of the border zone. The stimulus package includes $700 million for border projects to supplement these important projects.

Another important funding area included within the ARRA is money for clean energy technology. San Diego has been a leader in the area of clean energy and has an emerging clean tech industry that could potentially rival its biotech and wireless industries in producing jobs for the region. The stimulus package includes $12.5 million of block grant monies for local clean energy initiatives, renewable energy grants, and tax incentives to help San Diego's emerging clean tech businesses grow. In addition to seeking its own funding, the City will also be partnering with other public agencies in the region whether they are local, State or Federal in their efforts in to bring clean energy dollars into the region.

Future of the City's Economic Health

San Diego's economic policies will continue to focus on the growth of the city's economic base. This base primarily consists of four sectors or groups of related industries: manufacturing, international trade and logistics, tourism, and the military.

Manufacturing

Despite many recent plant closures, the manufacturing sector still employs over 49,000 city residents, and contributes the largest single economic impact to the regional economy—$25.8 billion.[1] San Diego's manufacturers are engaged in research and development (R&D), manufacturing, sales, distribution, product servicing, and repair activities in a wide range of industries such as biotech and medical, CleanTech, defense and security, food manufacturing, and telecommunications. As land and fiscal resources become more constrained due to a variety of factors, regulatory land use policy and fiscal policy (e.g. financial incentives) should be targeted specifically to those private-sector businesses which are both part of the economic base and which have the willingness and ability to create middle income job opportunities for local residents. These businesses are primarily found in the manufacturing sector and have significant job growth potential.

[1] Statistical information provided by National University System Institute for Policy Research



San Diego has a comparative advantage in these industries for primarily two reasons: (1) very high labor quality including ex-military personnel with security clearances, and (2) proximity to Mexico which has its own comparative advantage in the manufacturing of high quality and high-technology products in high production volumes, where national security, product safety, and intellectual property concerns are not a major consideration.

In order to better support the local manufacturing sector, the Mayor will recommend to the City Council that the City apply to the State of California for an expansion of the San Diego Regional Enterprise Zone to include many of the northern industrial parks where the City's biotech, telecom, electronics, defense, and CleanTech manufacturers are located. Expansion of the Enterprise Zone will provide a strong supply-side stimulus to the local manufacturing sector by permitting these firms to substantially reduce their California income tax.

International Trade & Logistics

San Diego's proximity to Mexico provides the City with an important comparative advantage in terms of capturing international trade activity. The Otay Mesa border crossing is adjacent to several large industrial parks containing over 14 million square feet of existing industrial space and over 1,000 acres of developable industrial land. This part of the city has been designated by the State as an Enterprise Zone and portions of it have been designated by the federal government as a Foreign Trade Zone. These designations allow logistics businesses to claim lucrative state income tax credits and the ability to defer, reduce, or eliminate trade duties. The recent and proposed construction of several modern distribution centers, comparatively low lease rates, tax and duty advantages, and the completion of the SR 905 Freeway will enable the City to position itself as an attractive location for trade-servicing and logistics companies.

Tourism

Because of its warm Mediterranean climate, San Diego is a top-ranked tourist destination. San Diego competes with similar cities such as Los Angeles, San Francisco, Seattle, and Miami for vacationing tourists and business travelers. The construction of the San Diego Convention Center has dramatically improved the City's ability to attract business travelers while retention and enhancement of family-oriented attractions such as the San Diego Zoo, Balboa Park Museums, and Sea World has helped attract vacationing families.

The City will continue to maintain facilities under its purview and to ensure the preservation of clean, safe beaches and well-maintained parks. Using the dedicated funding source provided by the new Tourist

Economic Recovery



Marketing District, the City will be able to maintain one of the nation's lowest transient occupancy taxes (TOT), which should also help keep San Diego competitive with other tourist destinations.

In addition, the City established a Citizens' Task Force on the Convention Center Project under the Mayor's leadership to support San Diego's tourism industry. Since opening in 1989, the San Diego Convention Center has generated over $18 billion in economic impact by hosting over 4,200 events that utilized more than 11 million hotel room nights.[1] This task force is intended to facilitate a civic dialogue on the feasibility of an expansion of the San Diego Convention Center and related developments and/or enhancements. The mission of the Mayor's Citizen Task Force on the Convention Center Project is to evaluate and recommend to the Mayor the necessary steps required to ensure San Diego's ability to protect and expand local jobs and retain and enhance its current market position in the convention and meeting industry.

Military

The City has a long history of accommodating the Department of the Navy, including not only the Pacific Fleet, but also the United States Marine Corps (USMC), the Space and Naval Warfare Systems Command (SPAWAR), along with several smaller commands. The Department of the Navy has announced its intention to construct several new facilities throughout the County ensuring a long-term presence. Beyond supporting these efforts however, the City can do little to increase or influence the size of the military presence in San Diego. Fortunately, the military has increased its physical presence in San Diego County providing a pillar of stability for the local economy.

Conclusion

San Diego's workers and entrepreneurs have dealt with difficult economic times in the past such as the massive restructuring that accompanied the recession of the early 1990's. During this time, the City's manufacturing sector had to undergo a serious structural reorganization because of the sudden decline of defense spending as a result of the end of the Cold War. The manufacturing sector became more diversified, most notably illustrated by the growth and development of the biotechnology and telecommunication industries and the transformation of the local defense industry.

The City of San Diego has made it a top priority to focus on economic recovery for the City and its residents. This recovery plan is aimed at preparing the local economy to rebound with the national economy, or even sooner. It relies on the City's position as a military town, a tourism draw, and a manufacturing leader, specializing in the defense and biotechnology industries.

[1] Statistical information provided by San Diego Convention Center Corporation

Fiscal Policies

The City of San Diego has established fiscal policies through the City Charter, Council Policies, and Mayoral initiatives to guide responsible long-range fiscal planning and to develop the annual budget. In the past fiscal year, the City has amended existing policies and adopted new policies that foster responsible fiscal management. The Government Finance Officers Association (GFOA) recommends that local governments follow a financial planning process based upon established financial policies and strategies. Additionally, rating agencies such as Standard and Poor's, Moody's Investor Services, and Fitch Ratings consider fiscal policies which clearly delineate sound financial planning practices when evaluating credit ratings. The policies listed below describe the framework that the City has in place that guide fiscal decision-making. A new User Fee Policy was implemented in Fiscal Year 2009 to ensure that activities supported by user fees are cost recoverable.



The City's fiscal policies described below are, in most cases, summaries of the City Charter or Council Policy language. This list is not exhaustive and as policies are modified or adopted, they will be incorporated into future budget publications.

Guidelines – Eight Significant Areas

The annual budget is based on the framework for revenues and expenditures projected in the Five-Year Financial Outlook and includes funding for the eight significant areas that are mayoral priorities. Funding these eight areas is necessary to restore or preserve the fiscal integrity of the City and/or to meet its legal and operational obligations. The eight significant areas that are priorities to fund are:

- The City's Pension Plan
- The City's General Fund reserves
- The City's deferred maintenance and capital improvement needs
- The City's Retiree Health-Other Post Employment Benefits (OPEB)
- The City's obligations under the California Regional Water Quality Control Board (Municipal Storm Water Permit)
- The City's obligations under the Americans with Disabilities Act (ADA)
- The City's Workers' Compensation Fund reserves
- The City's Public Liability Fund reserves
  – *Mayoral Initiative*

Fiscal Policies

Legal Authority

The City Council will pass an Annual Appropriation Ordinance which establishes the legal spending authority for each budgeted fund and/or department based upon the annual budget.

– Charter Section 71

Planning – Five-Year Financial Outlook

In his first year in office, the Mayor began the practice of developing the Five-Year Financial Outlook for the City of San Diego, the first of which was released in November 2006. The most recent Outlook was updated and released in November 2008 and continues to present a comprehensive examination of the City's long-range fiscal condition. The Outlook has proven to be an important planning tool for the City. Beginning with Fiscal Year 2007, the Outlook has guided the City in developing the Annual Budgets, and has served as the basis for the City's long-term fiscal decision-making. The Outlook communicates the City's fiscal priorities, the City's strengths, and the challenges that remain in achieving a balanced General Fund budget and improved fiscal health.



Interim Financial Reporting

The City Comptroller provides monthly reports to the City Council detailing the fiscal status of the City with a comparison of actual revenues and expenditures to budgeted amounts.

– Charter Section 39 and 89

Financial Management provides the City Council with quarterly reports forecasting the end-of-year status of the City's finances in relation to the annual spending plan established at the onset of each fiscal year. Recommendations for appropriation adjustments necessary to maintain balanced revenue and expenses may be included.

– Council Policy 000-020

Balanced Budget

A summary outlining the figures of the budget that describes the balance between the ensuing year's total expenditures and the total revenues, contrasted with corresponding figures for the current year, is presented by the Mayor no later than April 15 of each year. The classification of the estimate shall be as nearly uniform as possible for the main divisions of all departments and shall furnish necessary detailed fiscal information.

– Charter Section 69 and 265



Basis of Budgeting

The City's budgets for Governmental Funds, such as the General Fund, Debt Service Funds, Special Revenue Funds, and Capital Project Funds shall be prepared based on the modified accrual basis of accounting (revenues are recognized in the accounting period in which they become available and measurable, and expenditures are recognized in the accounting period in which the fund liability is incurred), except that (1) encumbrances outstanding at year-end shall be considered expenditures and (2) the increase/decrease in reserve for advances and deposits to other funds and agencies shall be considered as additions/deductions of expenditures.

The City's Proprietary Funds, which are comprised of Enterprise Funds and Internal Service Funds, shall also be prepared on the modified accrual basis of accounting with the exception that revenues are recognized when they are earned.

The City's operating budget shall exclude unrealized gains or losses resulting from the change in fair value of investments, and proceeds from capital leases. These calculations are performed solely for financial statement reporting purposes, to be in compliance with Generally Accepted Accounting Principles (GAAP).

Capital Improvements and Fixed-Assets

Capital improvements include repairs to City facilities that increase the life of the asset, such as roof replacement, heating and cooling system upgrades, structural repairs, as well as repairs and improvements to storm drains and streets. Additionally, capital projects may be established for the procurement of real estate, vehicles, computer software, and other items that will have a useful life beyond two fiscal years. Fixed or capital assets include tangible and long-term physical improvements or additions of a fixed or permanent nature, such as land, buildings, building expansions, vehicles, machinery, equipment, and infrastructure.

Fiscal Policies

Capital Improvement Program (CIP) Prioritization

An objective process for evaluating CIP projects with respect to the overall needs of the City will be established through the ranking of CIP projects. The ranking of projects will be used to successfully allocate and maximize all available resources to ensure projects are completed effectively and efficiently, resulting in more projects delivered citywide. Prioritization efforts are currently underway and will continue in preparation for inclusion in the Fiscal Year 2011 budget.

– Council Policy 800-14

Capital Outlay

All proceeds received from the sale of city-owned real property are deposited in the Capital Outlay Fund. This fund is used exclusively for capital improvements.

– Charter Section 77

Debt Management

An appropriation for the repayment of the debt of the municipality is to be included in the annual budget and in each Annual Appropriation Ordinance passed by the Council. The inclusion of this appropriation in the Annual Appropriation Ordinance will facilitate accurate and timely payment of debt obligations.

– Charter Section 74



No bonds shall be issued on the credit of the City, which will increase the City's bonded indebtedness beyond 10 percent of the assessed valuation of all taxable real and personal City property, as shown by the last preceding valuation for City taxes. Bonds regarded as exceptions are those issued by a two-thirds vote of Council for the purpose of acquiring, constructing, or completing improvements for the development, conservation, and furnishing of water. These bonds can increase the bonded indebtedness to 15 percent of the assessed valuation of City property.

– Charter Section 90

The City's Debt Policy, adopted by the City Council in Fiscal Year 2008, documents the procedures and goals for the use of debt instruments to finance City needs. Credit rating agencies and the investment community look favorably upon formal debt policies as evidence of prudent and sound fiscal management, and as a reflection of a commitment to long-term financial planning. The Debt Policy is an important tool that supports the use of the City's resources to meet its financial commitments and to maintain sound financial management practices.

The Debt Policy establishes guidelines to address the following: purpose and need for financing, creditworthiness objectives, types of debt, affordability targets, structure and term of City indebtedness, method of issuance and sale, financing team role and selection process, refunding considerations, and post issuance administration. Appendices of the Policy include specific policies for Special Districts. The Special Districts Formation and Financing Policy provides uniform guidelines for the City's Community Facilities District (CFD) and 1913/1915 Act Assessment District Formation and Financing, which are typically formed to finance public infrastructure in connection with new development or finance improvements pertaining to established communities. Also included in the appendices are copies of the City's Industrial Development Bond Program and San Diego Housing Commission's Policy.

– City Debt Policy (Resolutions 303152 and 303153)

Investment

The City's pooled investment fund shall be comprised of a core and liquidity portfolio. The liquidity portfolio is designed to ensure that the projected expenditures and related demands for cash can be met over a six month period. The investment process is governed by the City's Investment Policy, which is reviewed and approved by the City Council annually. The City's Investment Policy was re-certified by the Association of Public Treasurers of the United States and Canada in June 2007.

– City Treasurer's Investment Policy

Financial Reserves

The City Reserve Policy, approved by Council on July 21, 2008, defines the City's reserves and sets policy targets for reserve balances intended to be the foundation for ensuring that strong fiscal management guides future City decisions.

General Fund Reserves

General Fund Reserves, which includes the Emergency Reserve, the Appropriated Reserve, and the Unappropriated Reserve, are set at a minimum of 8.0 percent of annual General Fund revenues. The City shall reach this level no later than Fiscal Year 2012.

Emergency Reserve

An Emergency Reserve is to be maintained for the purpose of sustaining General Fund operations at the time of qualifying emergencies as declared by the Mayor and/or City Council and ultimately approved by City Council. Until the City reaches a reserve level in excess of 8.0 percent of annual General Fund revenues, for purposes of calculating the City's General Fund Reserve level, the City shall combine the balance in the Emergency Reserve with the balances in the Appropriated and the Unappropriated Reserves in order to achieve the targeted reserve balance percentages. At no time shall the balance in the General Fund Emergency Reserve fall below 5.0 percent unless specifically waived by the City Council because of an unforeseen emergency as defined in the Reserve Policy.

Fiscal Policies

Appropriated Reserve

An Appropriated Reserve may be maintained with the purpose of paying for unanticipated operational needs that arise during the fiscal year but not anticipated during the budget process. Funds appropriated to this Reserve will be identified and appropriated to a single account within the General Fund annual budget. There shall be no maximum or minimum amount appropriated to this Reserve in any given year. Any funds that are not expended in a given fiscal year will revert back to the General Fund's Unappropriated Reserve and may then be re-appropriated in the subsequent year, consistent with the Reserve Policy.

Unappropriated Reserve

An Unappropriated Reserve is maintained to support General Fund operations in the event of unanticipated requirement for additional appropriations where the use of the Emergency Reserves would not be appropriate. Should the funds in the Appropriated Reserve be exhausted in a fiscal year, the Unappropriated Reserve may be used. Recommendations to appropriate these funds would be brought forward by the Mayor or the City Council and would require approval by a majority of the City Council.

Workers' Compensation Fund Reserve Policy

The City shall maintain Dedicated Reserves equal to but not less than 50 percent of the value of the outstanding claims. This amount should be achieved no later than Fiscal Year 2014.

Public Liability Reserve

The City shall maintain Dedicated Reserves equal to but not less than 50 percent of the value of the outstanding claims and reach this level of reserve by Fiscal Year 2014. This level recognizes that not all claims will become due and payable at one point in time, yet there may be more than one large claim that could require an immediate payment.

Long-Term Disability Fund Reserve Policy

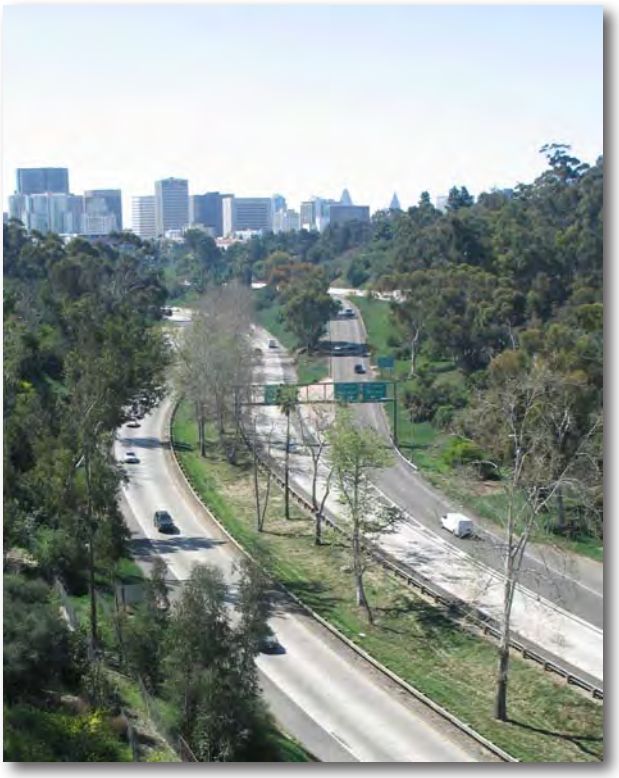
The reserve level in this fund shall be established to equal $12.0 million by Fiscal Year 2012, as recommended in the Long-Term Disability Actuarial report. The City shall increase the reserve by a minimum of $2.25 million in Fiscal Year 2009 and a minimum of $2.25 million annually thereafter to achieve the reserve target of $12.0 million by Fiscal Year 2012.

The City Reserve Policy also outlines reserve requirements for specific enterprise funds and establishes appropriated, operating, and capital reserves for each fund. Additionally funds such as rate stabilization, secondary purchase reserve, and a Dedicated Reserve from Efficiency and Savings (DRES) fund are defined for the following departments.

- Development Services
- Water
- Wastewater

– City Reserve Policy (Ordinance 19679)

User Fees



User fees are charged for services provided to residents and businesses in the City as a result of public need. Abiding by the standards and best practice guidelines established by the Government Finance Officers Association (GFOA) and the National Advisory Council on State and Local Budgeting (NACSLB), the City has formed a policy to identify factors to be considered in calculating the full cost of services in order to appropriately set fees. The City Council approved the User Fee Policy in Fiscal Year 2009.

The User Fee Policy requires that all fees be categorized according to the level of cost recovery (full or partial recovery or be considered as penalties which would not require a specific cost recovery level). Cost recovery rates shall be determined based upon direct and indirect costs.

According to the Policy, fees will be adjusted annually during the budget development process based on Consumer Price Index (CPI) inflation to maintain the cost recovery level. A comprehensive user fee study and review of the Policy will be conducted every three years.

All approved fee changes will be published in the City's user fee rate book and on the City's website.
– Council Policy 100-05 (Resolution 304723)

Ongoing review of the City's fiscal policies will continue to support the City's continued efforts to improve financial transparency and improve the fiscal strength of the City.

A Budgetary Policy is currently underway to guide the creation of the City's budget, and outline standards for operating and capital expenditure execution, revenue generation, and budget implementation.

Reengineering

The Reengineering Program oversees the City's Business Process Reengineering (BPR) studies, conducts efficiency studies, and provides support for management reforms and effectiveness improvements. In this time of decreasing revenues, the Reengineering Program helps identify efficiency gains that can permit "smart" budget reduction proposals and works to improve efficiency to support organizational success, even in an environment of fewer resources.

BPR is the redesign of work processes (activities, services, or functions) for substantial improvement. In the City of San Diego, these work processes occur within or between divisions and departments. BPR focuses on rethinking from the ground up and finding more efficient ways of working including eliminating work that is unnecessary. Efficiency studies include, for instance, reviewing the City's training practices and policies to determine the most efficient way to invest our training dollars, developing a 'one stop shop' web site for training information for City employees, and understanding whether training dollars are invested in a manner to adhere to regulations, avert risk, and offer equity among personnel to the extent possible.



Accomplishments

An organization creates value through its processes. BPR provides a method for work groups to identify and prioritize issues and concerns in work processes. It also provides a structure for employees in all levels in the organization to have an open dialogue regarding those issues and concerns. BPR encourages an organization to become introspective in assessing how it does its business and utilizes its staff.

The City has completed, or is in the process of completing, 25 BPR studies and three efficiency studies. From Fiscal Year 2007 to the present, BPRs have resulted in reductions of over 400 full-time equivalent (FTE) positions and have produced savings of over $32.0 million in personnel expenditures. In addition, BPRs have resulted in millions of dollars in non-personnel savings and nearly $4.6 million in cost avoidance (effectiveness savings), which—while not actual budget reductions—are efficiencies that permit staff to focus on other productive work.

Reengineering

The following sections describe a few of the significant accomplishments that resulted from BPR.



Grants and Gifts BPR

The Grants and Gifts BPR study addressed a highly decentralized function with personnel in 15 departments. Benchmarking revealed that other public entities realized an increase in competitive grant awards with the establishment of a strong, centralized resource center. The BPR study made a number of recommendations to streamline, coordinate, standardize, simplify, and accelerate the Grants and Gifts processes related to grant and gift identification, proposal preparation, interdepartmental coordination/ collaboration, management, and award success.

Library BPR

The Library BPR study focused on standardizing core processes across the department. The BPR resulted in staff hours saved in a number of areas which can avoid the cost of adding additional staff as demand for library services grows. This staff savings allows existing staff to focus on more complex reference questions and provide enhanced customer service. The cost avoidance also allows the Library to provide better tools to serve the public. One example, which was featured in Governing magazine, demonstrates an outcome of the Library BPR study: the Library Department experienced an 18 percent decrease in fines collected for overdue books and other library materials. Library officials attribute the decrease in some part to email notices, including a link to renew online, that the system now sends patrons three days ahead of due dates. The email notices were a BPR recommendation intended to save staff time and mailing expenses, but the additional benefit has been to improve utilization of the collection by reducing overdue materials.

Police Department BPR

The Police Department's initial phase of its BPR study resulted in approximately $2.4 million in cost savings for Fiscal Year 2008. Approved in May 2008, a second phase of the Police BPR study continued the evaluation of the Department's core and non-core functions. The BPR team focused on improving the efficiency of processes that take officers away from core functions. The BPR recommendations are now being implemented and are reaping significant rewards for the Department as they are expected to result in many hours of time savings, primarily for sworn line employees, allowing these employees to spend more of their time responding to high priority calls for service, engaging in proactive or targeted enforcement efforts, problem solving, or investigating crime cases.

Future Expectations

In Fiscal Year 2010, the Reengineering group will continue to assist the City in developing efficient processes and organizational structures to deliver services in the most efficient and effective manner in accordance with the City's strategic goals and adopted budget. This is expected to realize additional cost savings and improve the services that the City provides to its residents in Fiscal Year 2010 and beyond.

City Management Program

About the City Management Program

The City Management Program (CMP) integrates strategic planning and performance monitoring efforts with the budget decision-making process. Its goal is to create a more strategically-oriented organization that optimizes its operations to serve the City's residents in the most effective and efficient way possible. Founded on Balanced Scorecard principles, the CMP is designed to infuse accountability for performance into City services at every level of the organization. In addition, the CMP is intended to improve communication throughout the City, instill accountability, and support data-based decision making.



As part of the CMP, all of the Mayoral departments participate in a planning process to develop and maintain a tactical plan which includes: mission, vision, goals, objectives, performance measures, and targets. The departmental plans were initially created in advance of the Fiscal Year 2009 budget and excerpts of these were published along with the Proposed and Annual Budget documents. The plans were reviewed and updated in advance of this Fiscal Year 2010 budget cycle. The annual review enables departments to determine the strategic direction for Fiscal Year 2010 and ensure that it is aligned with the City's overall strategic direction and departments' resource requests. Excerpts from the departmental plans are included in the departments' budget narratives (Volume II of this document).

Features of the Budget

As a result of the City's continued strategic planning efforts, the Fiscal Year 2010 budget includes goals, objectives, and performance measures for every Mayoral department. In addition, baseline and target data is provided for each performance measure, along with sizing and workload information to put the budget into context. Excerpts from the departmental plans are included in the departments' budget narratives (Volume II of this document). Section descriptions of the budget narratives can be found below.

DEPARTMENT DESCRIPTION

This is a brief overview of the department that describes its history and the services it provides. It also includes the department's mission statement.

City Management Program

GOALS AND OBJECTIVES

This section describes the goals and objectives that make up the action plan for the department. Strategic goals are broad, multi-year areas of focus, while strategic objectives are articulated aims that support the identified goals.

SERVICE EFFORTS AND ACCOMPLISHMENTS

This is a narrative describing major efforts and achievements. Programs, grants, and other major activities not included in the tactical plan are included at the discretion of the department. This section is appropriate for describing milestones met, services provided, accomplishments, as well as awards and special recognitions the department has received.



BUDGET DOLLARS AT WORK: PERFORMANCE EXPECTATIONS

This section of the budget presents the performance measures that are used to set expectations for performance against goals.

To help put the performance measures into context, baseline performance information, current fiscal year performance estimates, and target performance information has also been included. Baseline information (Fiscal Year 2008 actuals and Fiscal Year 2009 actuals) helps the budget reader understand how the department is currently performing. Target information shows what the department aspires to accomplish in the next fiscal year.

BUDGET DOLLARS AT WORK: SIZING AND WORKLOAD DATA

This section expands on existing sizing data and includes workload statistics. This section highlights five fiscal years worth of information spanning from Fiscal Year 2006 to Fiscal Year 2008, with actuals for Fiscal Year 2009, and targets for Fiscal Year 2010. This information helps the public understand department resources, as well as the scope and volume of work effort being produced.

The budget format helps budget readers effectively evaluate City services and enables the City to accurately quantify service levels for all departments.

The City Strategic Plan

The CMP is intended to ensure that the City creates and adheres to its goals and priorities. This process begins at the citywide level with strategic planning. Being strategic and proactive in its approach to governance is integral to achieving the City's goals. The use of strategic planning enables the City to map its goals and manage the tools and resources necessary for achieving them.

A vital component of the CMP is the City Strategic Plan which charts the strategic direction of the City. It contains the City's mission, vision, goals, and objectives. The City Strategic Plan was a product of collaboration between City leadership and subject matter experts from across all departments. It defines the direction for the City and provides a strategic framework for the strategies and activities of the departments. The City's Plan has been updated in preparation for Fiscal Year 2010 using feedback received from Council members and from the public via a feedback page which was posted on the City Strategic Plan website. As a result of the feedback received, the City has developed two new objectives and a number of new performance measures that focus on the effective management of the City's water supply and the provision of quality park and library services.

The City Strategic Plan centers on four main goals:

- Safe, clean neighborhoods
- Fiscally-sound, efficient city government
- Sustainable growth and economic prosperity
- Responsive and innovative workforce

These are broad areas of focus for the City and are intended to be supported by each department. The City's objectives are more specific, mid-term achievements that will help the City achieve its goals. They appear below, under each of the goals that they support.



Safe, clean neighborhoods

- Ensure effective public safety
- Maintain safe and effective infrastructure
- Protect our oceans and bays and provide clean water

City Management Program

Fiscally-sound, efficient city government

- Utilize strategic financial planning and ensure financial viability
- Create public trust through an open and ethical government
- Provide the public with competitive, customer-focused services



Sustainable growth and economic prosperity

- Manage our water supply to promote our economy and quality of life
- Deliver quality park and library services

Responsive and innovative workforce

- Build a diverse workforce reflective of, and responsive to, the diverse citizens of San Diego

These objectives and their corresponding initiatives will be evaluated annually and updated as necessary in order to respond to new challenges and/or demands of the City's residents, as well as to unexpected changes to the environment (e.g., economy, physical environment). The strategic goals are expected to remain fairly stable for the five-year planning period.

Citywide Performance Measures

As part of its strategic plan, there are performance measures the City uses to gauge its progress in achieving its goals. They are listed below by strategic objective:

Ensure effective public safety

- Average Police response time to priority E and 1 calls
- Clearance rates for violent crimes (homicide, rape, robbery, aggravated assault)
- Violent crimes per 1,000 residents (homicide, rape, robbery, aggravated assault)
- Gang-related crimes (homicide, attempted homicide, assault, robbery, auto theft, other)
- Percent of initial unit emergency response arrival within National Fire Protection Association (NFPA) 1710 guidelines

- Percent of effective fire force emergency response arrival within NFPA 1710 guidelines of nine minutes or less (by fire station district)
- Percent EMS response time complies with citywide standards (by service area)
- Percent of structure fires confined to area or room of origin
- Number of fire deaths per 100,000 population
- Ratio of drownings to beach attendance at guarded beaches (U.S. Lifeguard Association standard is 1 for every 18 million)

Maintain safe and effective infrastructure

- Percent condition assessment completed by asset type
- Ratio of emergency repair to routine maintenance on City infrastructure
- Citywide Overall Condition Index (OCI) for street pavement
- Percent reduction in the City's non-utility deferred maintenance (asset recapitalization) backlog

Protect our oceans and bays and provide clean water

- Percent compliant with healthy water standards
  - ✓ Percent compliant with permits regarding reclamation
  - ✓ Percent compliant with permits regarding ocean discharges
  - ✓ Number of primary water quality Maximum Contamination Level (MCL) violations for the City's water system
  - ✓ Percent compliant with consent decrees for sewer spills
  - ✓ Percent compliant with compliance orders
- Percent of service connections affected by breaks in water lines
- Percent of service leaks repaired within seven working days after referral
- Average time to relieve sewer spill
- Number of beach closure days (as defined by Storm Water—"beaches" includes Mission Bay)

Utilize strategic financial planning and to ensure financial viability

- Percent General Fund reserve balance
- Credit rating
- Compliance with planned milestone to update Five-Year Financial Outlook (annually)
- Percent of General Fund budget adjusted in revised budget (Proposed Budget versus Annual Budget)

City Management Program

Create public trust through an open and ethical government

- Number of community opportunities to comment on budget
- Number of external communications conducted by the Mayor

Provide the public with competitive, customer-focused services

- Percent of major City functions reengineered

Manage our water supply to promote our economy and quality of life

- Volume of raw water purchases reduced as a result of water conservation
- Percent increase/decrease in the citywide use of recycled water
- Number of years for which water supply is stable

Deliver quality park and library services

- Acres of open space land dedicated for multiple-species habitat
- Acres of park per 1,000 residents
- Acres of undeveloped/developed parks
- Acres of park land maintained
- Acres of open space maintained
- Total operating hours for libraries
- Library materials circulation per capita
- Number of library patron visits



Build a diverse workforce reflective of, and responsive to, the diverse citizens of San Diego

- Workforce diversity versus City workforce availability

General Fund Revenues

The total Fiscal Year 2010 General Fund Annual Budget is $1.13 billion, which represents a decline of $62.9 million or 5.3 percent from the Fiscal Year 2009 Annual Budget. General Fund revenue pays for essential City services including police, fire, refuse collection, library services, and park and recreation programs.

Table 1 below illustrates the components of the decline in revenues of 5.3 percent or $62.9 million in General Fund revenue for Fiscal Year 2010:

TABLE 1
FISCAL YEAR 2010 GENERAL FUND REVENUE GROWTH BREAKDOWN

	Percent Change	Change (in millions)
Major Revenues	-4.3%	$ (51.1)
Other Revenue Sources	-1.0%	$ (11.8)
TOTAL	-5.3%	$ (62.9)

The General Fund Revenue section provides a detailed description of the revenue categories listed to the right on this page, including background information describing methods of allocation, growth trends, and economic factors affecting the revenue source. This information provides insight into the formulation of the Fiscal Year 2010 Annual General Fund revenue projections.

The four major General Fund revenue sources: property tax, sales tax, transient occupancy tax (TOT), and franchise fees, account for 65.7 percent of the City's General Fund revenue in the Fiscal Year 2010 Annual Budget. Changes in the local, State, and national economic environments can impact each of these revenue sources and trends, and their possible effects on the City's finances in Fiscal Year 2010 are outlined below. Other General Fund revenue sources are influenced by these same economic conditions as well as various other non-economic events, such as a fee change or the implementation of a new policy in an existing program.

The Fiscal Year 2010 Annual General Fund Budget was prepared using data current as of the end of May 2009, the most recent data available at the time the budget was prepared.

Revenue Categories

Property Tax

Other Local Taxes
- Sales Tax
- Safety Sales Tax
- Transient Occupancy Tax
- Property Transfer Tax

Licenses and Permits

Fines, Forfeitures, and Penalties

Revenue from Money and Property
- Franchise Fees
- Interest Earnings
- Rents and Concessions

Revenue from Other Agencies
- Motor Vehicle License Fees
- Miscellaneous Revenue from Other Agencies

Charges for Current Services

Transfers from Other Funds

Other Revenue

General Fund Revenues

Volume II shows the detailed budgeted revenue that is generated by departments. Each revenue source generated by individual General Fund departments also falls under one of the revenue categories listed on the previous page and is discussed in this section of the budget document.

San Diego's Economic Environment[1]

With the current recession now well into its second year, the continued financial impact on national, State, and local revenue levels are more significant than originally anticipated. Indications are arising that a nascent stabilization on a national and localized level are potentially occurring; however, significant obstacles to any economic recovery still exist.

The global economy is currently in the deepest recession since World War II, and the national economy has contracted sharply in the fourth quarter of last year and the first quarter of this year. This has placed severe economic pressures on the State of California and the City of San Diego. Inflation remains a large risk to the economy, local unemployment remains at more than a 25-year high, fiscal impacts from the State of California's budget shortfall jeopardize services and revenues on a local level, and the continued decline in consumer spending has placed further pressures on the economy as a whole. While most economic gauges on a local and State level continue to show weakness, certain parts of the economy are showing indications of a potential nascent economic stabilization.

The local housing market, which has contracted sharply, has shown signs of stabilization. After declining 18 out of 19 months from July 2007, the average County-wide home price has increased 4 out of the last 5 months. Local consumer confidence has increased over the last 2 months after a 23 month slide, while national consumer confidence has increased 47.1 percent from February lows (returning to June 2008 levels), reported earnings from retailers and financial companies have exceeded expectations in the second quarter of 2009 (with the Dow Jones Industrial average breaking 9,000 points for the first time since January 6th), and economic stimulus funds now beginning to be circulated through the national economy. However, the obstacles that still remain are many, with the largest driver of economic stimulus, consumer spending, still at historically low levels.

Figure 1
San Diego Unemployment



Figure 1. Source: US Bureau of Labor

Figure 2
County-Wide Average Home Price & Sales

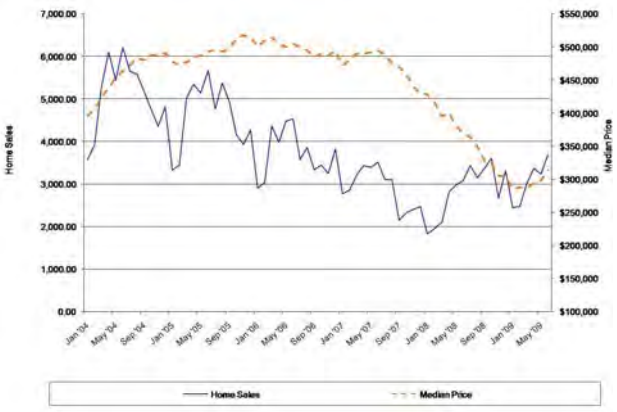


Figure 2. Source: DataQuick Info Systems

[1] The following sources were used for the budget publication: City of San Diego City Planning and Community Investment Department, San Diego Regional Chamber of Commerce, Economic Bulletin, California Employment Development Department, San Diego Convention and Visitors Bureau, San Diego Union Tribune, The Consumer Confidence Board, and DataQuick Information Systems.

The following are some of the economic assumptions and indicators that have been used in the preparation of the Fiscal Year 2010 Annual Budget for the General Fund[1].

- The median price of homes in San Diego County is estimated to have declined 38.9 percent from its peak in November 2005 ($518,000) to the end of June 2009 ($316,309). However, the median home price has increased 11.2 percent from January 2009 and is forecasted to stabilize during Fiscal Year 2010.
- National stock indices have dropped 34.5 percent since January 2008 (through July 1st, 2009 as measured by the Dow Jones Industrial Average), reducing retirement wealth and discretionary income.
- Initial unemployment claims in May 2009 exceeded 30,000 applications for the fifth consecutive month in the City as the unemployment rate has risen to 10.0 percent (as measured by the California Employment Development Division). The number of unemployed eligible workers in the City has grown from 41,900 in June 2008 to 70,500 in June 2009, or 68.3%.
- California's unemployment rate at the end of June 2009 was 11.6 percent, up from 7.1 percent in June 2008. San Diego County's unemployment level, which is historically below that of the State level, was 10.1 percent in June 2009 compared to 6.0 percent in June 2008 (as measured by the California Employment Development Division).
- National consumer confidence reached a measure of 24.8 in February 2009, the lowest recorded levels since statistics were compiled, starting in 1967 (as measured by the Consumer Conference Board). This increased to 49.3 in June 2009, but is still down from the June 2007 highs of 112.6, prior to the start of the current recession in December 2007. This drop in consumer confidence has led to an increase in consumer savings rates to provide a hedge against fiscal problems. Combined with the drop in housing equity, retirement wealth, and increased unemployment, the increase in savings rate has led to large declines in consumer spending. City of San Diego consumer confidence has dropped in excess of 34 percent since the beginning of 2008 to June 1, 2009.
- San Diego's Gross Metro Product (as estimated by the Bureau of Economic Analysis), the estimated value of San Diego metro area's total economic activity, is expected to decline by 0.3 percent in calendar year 2009.
- Leading economic indicators for San Diego have dropped 19.7 percent from the beginning of 2008 to May 2009, and are forecasted to continually decline during 2009 (University of San Diego, Index of Economic Indicators).
- San Diego County tourism is expected to continue to decline in Fiscal Year 2010, including both recreational tourism and convention or business visitors (CONVIS).

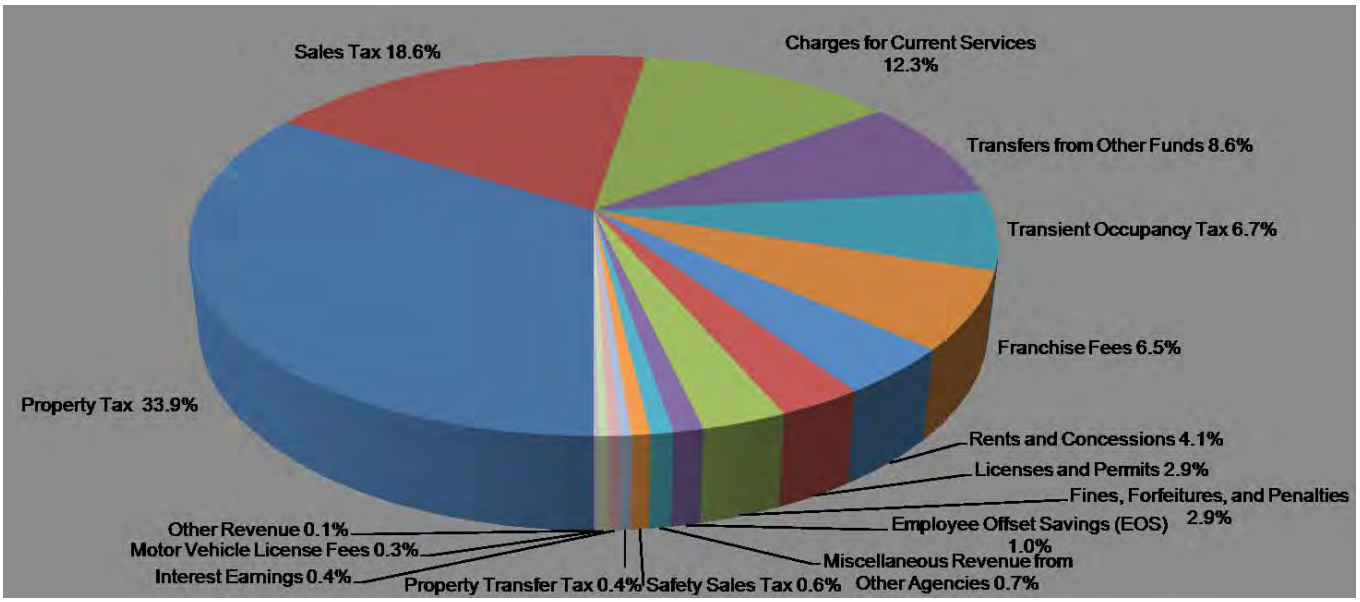
With the continuing economic weakness in the local, State, and national economies, the outlook on the City's revenue sources remains cautious. The local economy has shown certain signs of stabilization, including stabilization in the median house price and a slight increase in consumer confidence, but continued weakness in consumer spending is continuing to cause uncertainty in the short term outlook for the economy on a local, State, and national scale. Stabilization may occur as federal fiscal stimulus continues to circulate through the economy, job losses stabilize, and the housing market and consumer spending improves.

[1] The following sources were used for the budget publication: City of San Diego City Planning & Community Investment Department, San Diego Regional Chamber of Commerce, Economic Bulletin, California Employment Development Department, San Diego Convention and Visitors Bureau, San Diego Union Tribune, The Conference Board, and DataQuick Information Systems.

General Fund Revenues

TABLE 2 FISCAL YEAR 2010 GENERAL FUND REVENUES – $1.13 BILLION (IN MILLIONS)							
REVENUE CATEGORY	FY 2009 ADOPTED BUDGET	FY 2009 REVISED BUDGET	FY 2010 ANNUAL BUDGET	$ CHANGE FY '10 - FY '09 ADOPTED	% CHANGE FY '10 - FY '09 ADOPTED	$ CHANGE FY '10 - FY '09 REVISED	% CHANGE FY '10 - FY '09 REVISED
Property Tax	$ 411.1	$ 396.6	$ 382.6	$ (28.5)	-6.9%	$ (14.0)	-3.5%
Sales Tax	$ 222.1	$ 216.0	$ 210.1	$ (11.9)	-5.4%	$ (5.9)	-2.7%
Safety Sales Tax	$ 8.1	$ 7.3	$ 7.1	$ (1.1)	-13.0%	$ (0.3)	-3.6%
Transient Occupancy Tax	$ 90.6	$ 82.2	$ 75.9	$ (14.7)	-16.2%	$ (6.3)	-7.6%
Property Transfer Tax	$ 8.9	$ 6.5	$ 4.5	$ (4.4)	-49.3%	$ (1.9)	-30.1%
Licenses and Permits	$ 32.6	$ 32.6	$ 32.4	$ (0.3)	-0.8%	$ (0.3)	-0.8%
Fines, Forfeitures, and Penalties	$ 34.5	$ 34.5	$ 32.3	$ (2.3)	-6.5%	$ (2.3)	-6.5%
Franchise Fees	$ 69.6	$ 68.4	$ 73.7	$ 4.1	5.9%	$ 5.4	7.8%
Interest Earnings	$ 9.6	$ 7.9	$ 4.1	$ (5.5)	-57.4%	$ (3.9)	-48.5%
Rents and Concessions	$ 47.2	$ 47.2	$ 46.0	$ (1.2)	-2.6%	$ (1.2)	-2.6%
Motor Vehicle License Fees	$ 6.9	$ 6.0	$ 3.9	$ (3.0)	-43.3%	$ (2.1)	-35.3%
Miscellaneous Revenue from Other Agencies	$ 20.3	$ 20.3	$ 8.5	$ (11.9)	-58.4%	$ (11.8)	-58.2%
Employee Offset Savings (EOS)	$ 17.7	$ 10.1	$ 11.4	$ (6.3)	-35.5%	$ 1.3	13.2%
Charges for Current Services	$ 134.1	$ 133.5	$ 138.6	$ 4.5	3.3%	$ 5.0	3.8%
Transfers from Other Funds (excludes EOS)	$ 78.2	$ 85.7	$ 97.1	$ 18.8	24.1%	$ 11.3	13.2%
Other Revenue	$ 0.8	$ 0.8	$ 1.6	$ 0.7	88.6%	$ 0.7	88.9%
TOTAL	$ 1,192.6	$ 1,155.7	$ 1,129.7	$ (62.9)	-5.3%	$ (26.0)	-2.3%

Fiscal Year 2010 General Fund Revenues – $1.13 Billion

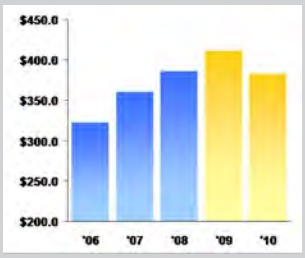


Property Tax

Total City Budget
$392.5 million

General Fund Budget
$382.6 million

Percent of General Fund
33.9 percent



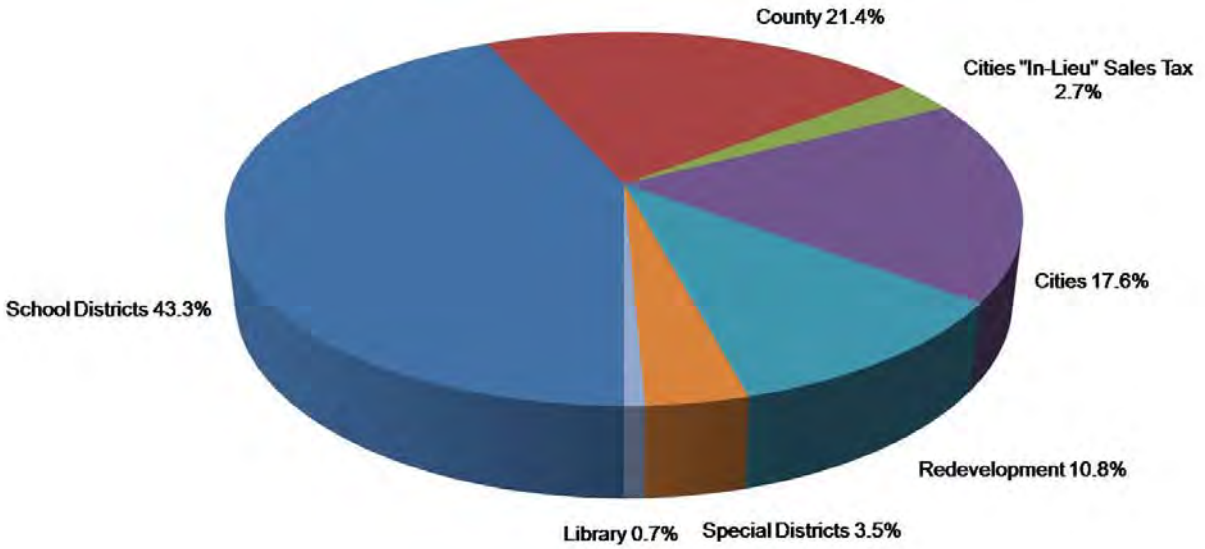
Property Tax Background

Property tax revenue is the City's largest revenue source, representing 33.9 percent of total General Fund revenue. Property tax revenue collected by the San Diego County Tax Collector comes from a 1.0 percent levy on the fair market value of all real property. Proposition 13, passed by voters in 1979, specifies that an assessed value may increase at the rate of the Consumer Price Index, but cannot exceed 2.0 percent per year based on the 1979 value unless the property is improved or sold to establish a new market value.

The 1.0 percent property tax levy is collected and distributed to a number of agencies within the City's geographic area, including the County, school districts, and special districts. For every $100 collected, the allocation to the City totals $17.70 (with an additional $3.30 also going to the City for the sales tax "triple-flip" outlined in the sales tax section), which includes offsets from Motor Vehicle License Fees, according to the County of San Diego Assessor's Office.

Property tax revenue is also collected for purposes other than the General Fund. An additional levy over the 1.0 percent rate is collected to pay debt service on voter-approved debt. In June 1990, voters approved a $25.5 million debt issuance to finance a new public safety communication system for the City which will reach maturity in Fiscal Year 2012. Additionally, a special tax levy prescribed by the City Charter of $0.005 per $100 of assessed valuation is used to fund zoological exhibits within the City.

Property Tax Distribution



General Fund Revenues

Since the early 1990s, many factors have contributed to changes in the amount of revenue the City has received from property tax:

- In Fiscal Year 1993, the State of California faced a serious deficit and in order to meet its obligations to fund school districts at specified levels under Proposition 98, the State enacted legislation that shifted partial financial responsibility for funding education to local governments. These revenue shifts were otherwise known as the Educational Revenue Augmentation Fund (ERAF) shifts.
- The State authorized counties to charge cities for administrative fees in order to collect and distribute property tax, further reducing the City's annual property tax receipts by approximately $4.0 million per fiscal year.
- Another ERAF shift was enacted in Fiscal Year 2005, mandating local agencies to contribute $1.30 billion per year to the State. This shift ended in Fiscal Year 2006, resulting in an annual impact of $16.9 million to the City.
- Beginning in Fiscal Year 2005, the Motor Vehicle License Fee (MVLF) backfill was eliminated by the State and was replaced dollar-for-dollar with property tax, resulting in a property tax revenue increase.

Property Tax Trends and Outlook

The Fiscal Year 2010 Property Tax Annual Budget is based on the decline in total assessed value of commercial and residential properties in the City, and is projected to be $382.6 million. This represents a $12.8 million or 3.2 percent decrease from the Fiscal Year 2009 Year-End Projection and a $16.7 million or 4.2 percent decrease from the Fiscal Year 2010 Proposed Budget.

The State of California, to balance their Fiscal Year 2010 budget, has suspended Proposition 1A (2004), which protected local government's sales and property tax revenues. By suspending this Proposition, the State borrows $2 billion in local government property tax revenues to aid in balancing their budget. More specifically, the State borrows $36 million in property tax revenues from the City of San Diego in exchange for a promissory note that would accrue interest over a three year period before repayment of the principal amount. To address the State borrowing these funds, the City plans on securitizing this note to replace these borrowed funds within the fiscal year; therefore, having no planned impact on total projected property tax revenue receipts.

The $382.6 million consists of $277.6 million in base property tax (Proposition 13) and an estimated "in-lieu of MVLF" payment of $105.0 million.

TABLE 3
FISCAL YEAR 2010 ADOPTED PROPERTY TAX BUDGET

Base Property Tax	$ 277.6 million
MVLF "In-Lieu" Property Tax	$ 105.0 million
TOTAL PROPERTY TAX	$ 382.6 million

Although the median price of a home in San Diego has dropped over 38.9 percent from February 2008 to June 2009[1], the actual property tax receipts do not reflect the full impact of this drop due to Proposition 13.

Homeowners who have owned the same property for an extended period of time have received the benefit of a high rate of annual growth in property value, while their property tax bills were capped at a 2 percent maximum growth rate. These residents, although losing equity in their properties in this declining price environment, are still eligible for a property tax rate increase this year as their current house value exceeds the value of their property based on their assessed value and the 2.0 percent annual compounded maximum growth rate of their taxes. However, a decline in property tax receipts is still forecasted as the total assessed value of all combined properties within the City has decreased 0.65 percent (as estimated by the County Assessor's Office) from Fiscal Year 2009 to Fiscal Year 2010. This decrease in assessed value is due to the decline in median home prices in San Diego City and County in addition to a drop in commercial property values. This negative growth in total assessed value is due to a number of causes, including the growth in foreclosure properties, a reduction in the number of home purchases due to rising unemployment and erosion in consumer confidence, and increasingly stringent underwriting standards for a home loan.

Supplemental assessments, where State law requires the County Assessor to reappraise property and issue a supplemental assessment based on a new sale or purchase of a home, have been significantly reduced as more properties are sold for less than their original assessment due to the 38.9 percent decline in housing prices since the 2005 high levels. This has resulted in supplemental property tax revenue decreasing from a high of $22.6 million in Fiscal Year 2006 to a Fiscal Year 2010 supplemental property tax projection of $8.0 million.

Foreclosures in the County of San Diego have remained at the same level for the past year, with the exception of September through December 2008. During this time, State Bill CC 2923.5 required that a lender, before filing a new default notice, conduct an in-person interview with the borrower to assess the borrower's financial situation; provide borrower with a list of HUD-certified credit counselors; explore options for borrower to avoid foreclosure; offer restructuring or other options; and do not file the notice of default until at least 30-days after the in-person meeting. This reduced the amount of foreclosures in the fourth quarter of calendar year 2008, which allowed time for the amount of foreclosed properties available on the market to decline as foreclosed properties were purchased without additional properties being foreclosed. However, after this State Bill lapsed at the beginning of calendar year 2009, approximately 3,000 new notices of default were sent out in January, and have averaged 3,600 notices per month up to May 2009. Of these foreclosed homes, approximately 45.0 percent of properties are re-sold on a monthly basis, while the remaining 55.0 percent unsold inventory of foreclosed homes are increasing the amount of available properties on the market[2]. Additionally, the County Assessor's Office expects an increase in the number of foreclosed properties from June to August 2009 due to State Bill CC 2923.5. While this State Bill delayed foreclosure on properties due to an increase in both the notification period and mitigation process, the Assessor expects the majority of these properties to be foreclosed upon in summer 2009 in addition to other properties that are currently in the foreclosure process.

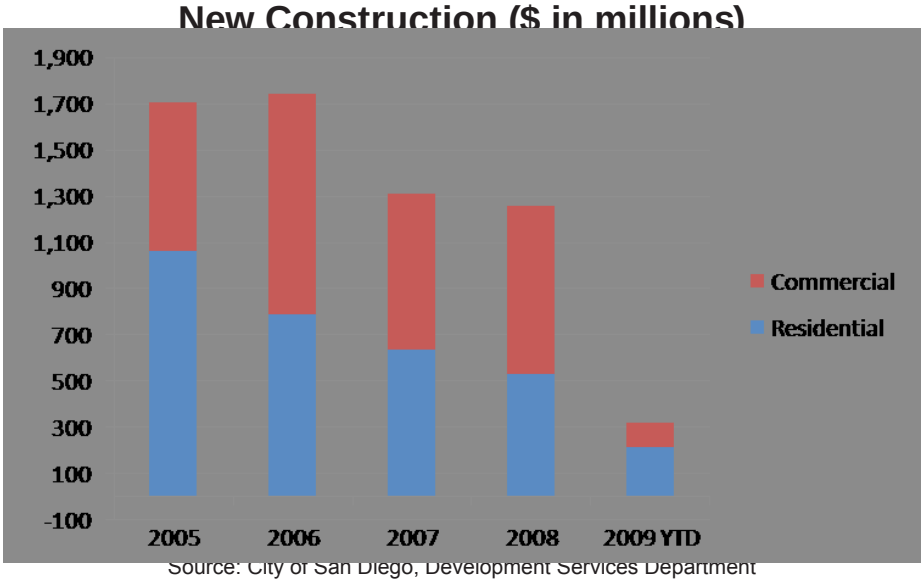
While the average home price has seen recent stabilization, both the number of continuing foreclosures and existing foreclosed properties available on the market would need to decline to help stabilize the overall residential real estate market to return to historical growth rates in property tax revenue to the City.

[1] DataQuick Information
[2] San Diego County Recorder's Office

Property Tax Economic Indicators

Total issued building permits and permit valuation (residential and non-residential) are used as indicators of overall construction activity. The graphs below represent the trends in building permits issued and building permit valuations through June 2009. Fiscal Year 2009 commercial new construction permits are down 85.5 percent ($620 million reduction) from 2008, while residential permits are down 59.3 percent ($316.9 million reduction) from the same time period. The Fiscal Year 2008 annual figures were down 16.4 percent from Fiscal Year 2007, and 32.2 percent down from Fiscal Year 2006 highs. With the illustrated decline in building permits for both residential and commercial construction, the real estate market in San Diego has slowed dramatically and is expected to continue to show low new construction during Fiscal Year 2010.

Total Building Permit Valuation by Fiscal Year – New Construction ($ in millions)



Source: City of San Diego, Development Services Department

TABLE 4 – NEW RESIDENTIAL PERMITS VALUATIONS (IN MILLIONS)					
DESCRIPTION	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Total Single Family	$ 349.5	$ 377.8	$ 257.5	$ 210.7	$ 138.7
Apartment	$ 321.4	$ 189.0	$ 73.4	$ 202.7	$ 69.2
Condominium	$ 394.7	$ 221.5	$ 307.9	$ 120.8	$ 9.3
Total Multi-Family	$ 716.0	$ 410.5	$ 381.4	$ 323.5	$ 78.5
TOTAL RESIDENTIAL	$ 1,065.5	$ 788.3	$ 638.8	$ 534.2	$ 217.3
TOTAL COMMERCIAL	$ 641.9	$ 953.7	$ 670.5	$ 724.8	$ 104.8

TABLE 5 – NEW RESIDENTIAL PERMITS ISSUED					
DESCRIPTION	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Total Single Family	1,271	1,290	903	719	490
Apartment	242	106	72	72	32
Condominium	164	72	192	48	12
Total Multi-Family	406	178	264	120	44
TOTAL RESIDENTIAL	1,677	1,468	1,167	839	534

Source: City of San Diego, Development Services Department

Other Local Taxes

Sales Tax

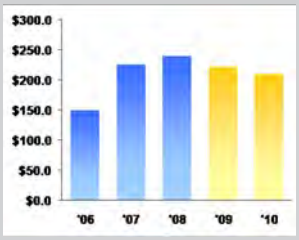
Sales Tax Background

Sales tax is the City's second largest revenue source, representing 18.6 percent of the total General Fund revenue. Collected at the point of sale, sales tax receipts are remitted to the State Board of Equalization, which allocates tax revenue owed to the City in the form of monthly payments. According to the Bradley-Burns Sales and Use Tax law, cities are to receive one cent of the total 7.25 cent State-wide sales tax levied on each dollar of taxable sales. In addition to the Bradley-Burns sales tax, San Diego County voters approved a half-cent supplemental sales tax in 1987 to fund the San Diego Transportation Improvement Program (TransNet), resulting in a total countywide sales tax of 7.75 percent. The TransNet Extension Ordinance and Expenditure Plan, which went into effect April 2008, renewed the half-cent obligation for an additional 40-year term. Sales tax also includes a half-cent tax approved by California voters in 1993 for the purpose of funding local public safety expenditures. The revenue from this half-cent sales tax, known as the safety sales tax, is discussed in the following section.

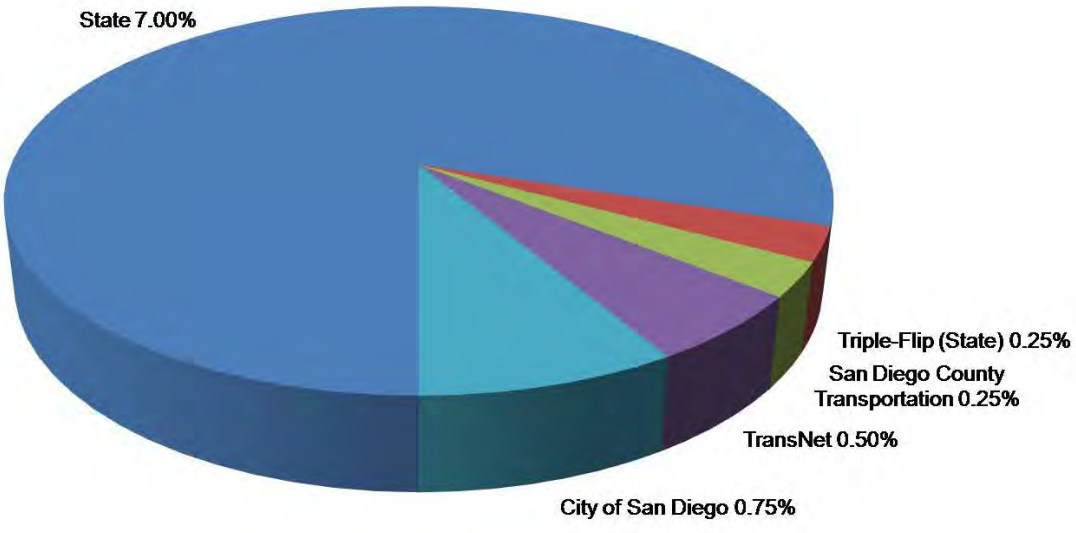
Total City Budget
$210.1 million

General Fund Budget
$210.1 million

Percent of General Fund
18.6 percent



City Sales Tax Rate (8.75 percent)[1]



[1] California's State sales tax was increased 1% effective April 1, 2009

General Fund Revenues

Sales Tax Trends

Consumer and business spending within the City determines sales tax receipts. Consumer spending depends upon numerous factors, of which, growth in per capita income and percent of income spent on goods and services can be the strongest predictor of sales tax revenue trends. Per capita income in California has declined 2.1 percent from January 2008 due to rising unemployment, reduced hiring by new and existing business, and reduced business profits. The average consumer savings rate as of May 2009 has risen to 6.9 percent of disposable personal income (compared to 0.4 percent in April 2008) due to greater uncertainty in the economy and greater need for savings, and the direct result is that spending as a percent of income has declined[1]. Business spending is directly linked to consumer spending on goods and services, and in a recession, business spending is reduced and job creation slows.

As per capita income growth slows and perceived wealth in the form of home equity decreases, it is anticipated that consumer spending will continue to slow during the first half of Fiscal Year 2010. National consumer spending was buoyed by over 3.0 percent per year[2] due to the increased valuation of homes which has declined during the recession. Consumer spending from local residents and visitors to the region must increase for sales tax revenues to recover.

Sales Tax Outlook

The projected sales tax revenue for the Fiscal Year 2010 Annual Budget is $210.1 million, a decline of $3.0 million or 1.4 percent less than the projection in the Fiscal Year 2009 Year-End Projection and no change from the Fiscal Year 2010 Proposed Budget. The Fiscal Year 2010 sales tax projection also includes the property tax reimbursement that the City will receive as a result of the triple-flip (triple-flip is the shift enacted by the State in Fiscal Year 2005 whereby local governments shift one-quarter of a cent of their Bradley-Burns Sales and Use Tax to the State in exchange for an equivalent amount of property tax). Once the State's Economic Recovery Bonds are paid off (estimated in Fiscal Year 2011-2012 by the California Department of Finance), local governments will no longer receive the property tax reimbursement, but will instead regain the one-quarter-cent sales tax that was diverted to the State by the triple-flip. This shift is different from the MVLF property tax swap which is considered to be a permanent shift of revenues from MVLF to property tax.

TABLE 6
FISCAL YEAR 2010 ANNUAL SALES TAX BUDGET

Sales Tax Revenue	$	159.2 million
Property Tax Reimbursement	$	50.9 million
TOTAL SALES TAX	$	210.1 million

The State of California Board of Equalization, which controls the distribution of sales tax to individual jurisdictions, issues guidance on growth in State-wide taxable sales. Growth estimates for the State of California as issued by the Board of Equalization for Fiscal Year 2010 projects a decline in taxable sales in the first half of the fiscal year and then zero growth for the remainder of the year (as measure by growth over the previous fiscal year's comparable quarter).

While San Diego has historically been economically stronger than the State of California in aggregate as previously mentioned, growth estimates for the City's sales tax receipts are monitored closely based on updated performance measures received on local taxable sales growth.

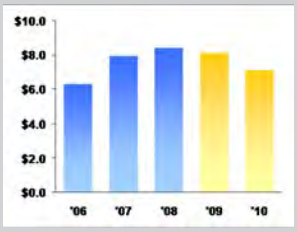
[1] US Federal Reserve & Bureau of Economic Analysis compiled information
[2] "Sources & Uses of Extracted Home Equity" – Alan Greenspan, James Kennedy (2007)

Safety Sales Tax

Total City Budget
$7.1 million

General Fund Budget
$7.1 million

Percent of General Fund
0.6 percent



Safety Sales Tax Background

Safety sales tax revenue makes up 0.6 percent of the General Fund revenue budget and is derived from a half-cent sales tax resulting from the passage of Proposition 172 in November 1993, and must be used solely for local public safety purposes. The State Controller's Office disburses safety sales tax revenue to the County Local Public Safety Fund for distribution. Cities receive 5.0 percent of the amount of the fund, which is allocated based upon a city's proportionate loss of property tax revenue in the 1993-1994 ERAF Shift. Subsequent legislation (Senate Bill 8) changed the allocation system for Proposition 172 revenue and lifted the cap on the share that the City of San Diego and other cities within the County could receive. Total revenues reflect additional funds received by the City as a result of this legislation.

Safety Sales Tax Trends

Safety sales tax receipts generally follow the same economic trends as sales tax receipts including taxable sales, per-capita income levels, and employment rates. The primary difference is that safety sales tax is first allocated to counties in proportion to their share of taxable sales and then distributed to the cities within the County based upon the individual cities' proportion of taxable sales in the County. Safety sales tax revenue entirely depends on the County's share of total State-wide taxable sales, not on taxable sales within the City.

Safety Sales Tax Outlook

The Fiscal Year 2010 Annual General Fund Budget projects $7.1 million in safety sales tax revenue, a 1.0 percent decrease over projections in the Fiscal Year 2009 Year-End Projection and no change from the Fiscal Year 2010 Proposed Budget. Proposition 172 funds are used for local public safety activities, including police and fire protection. In Fiscal Year 2010, approximately $1.6 million will be allocated to the Fire and Lifeguard Facilities Fund for debt service payments on the fire facility improvements, while the remaining $5.5 million is allocated for public safety expenditures within the General Fund.

General Fund Revenues

Transient Occupancy Tax

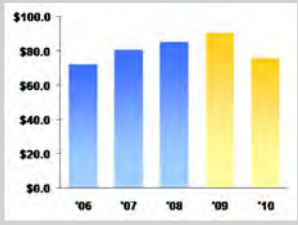
Transient Occupancy Tax Background

Transient occupancy tax (TOT) makes up 6.7 percent of the General Fund revenue budget and is levied at 10.5 cents per dollar of the daily room price in hotels and motels used by visitors staying in San Diego for less than 30 consecutive days. The allocation of TOT is at the discretion of the Mayor and City Council with guidelines provided by City Council Policy 100-3. The policy stipulates that of the 10.5 cents of collected TOT, 4.0 cents shall be applied toward promoting the City as a tourist destination; 5.5 cents shall be applied toward general government purposes, and the remaining 1.0 cent to be allocated for any purposes approved by the City Council.

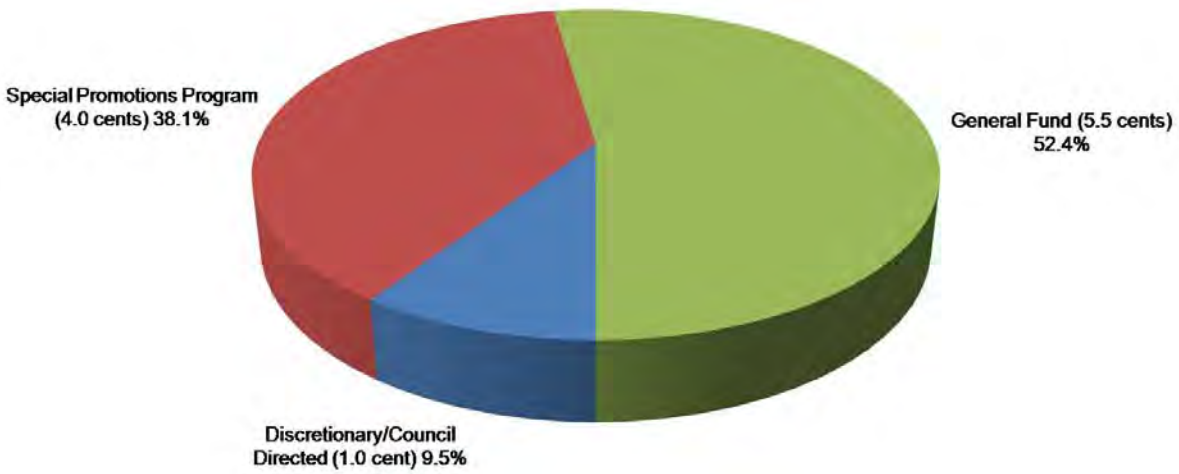
Total City Budget
$144.9 million

General Fund Budget
$75.9 million

Percent of General Fund
6.7 percent



Transient Occupancy Tax Allocation[1]



[1] Distribution according to Council Policy 100-3

Transient Occupancy Tax Trends

Although San Diego's local attractions, natural amenities, and proximity to other popular tourist sites continue to make the area a top destination, the economic recession has had a negative effect on tourism over the last two years. The 2009 forecast for San Diego's visitor industry is a continued negative growth. Room demand is anticipated to drop by 7.5 percent during calendar year 2009. Reduced number of group bookings, for conventions and other large events, contributes a large part to the decline in tourism, with the latest data showing a decline of over 23 percent for 2009 compared to 2008. The Average Daily Rate (ADR) in 2009 is forecasted to decline to 8.8 percent to $129 per night, compared to $141.50 in 2008, as local hotels try to entice visitors to come to San Diego with special room packages and lower room rates to increase demand and in turn revenues. However, combined with an estimated increase of 3.4 percent in the supply of available rooms, revenue per available room (RevPAR) is expected to decrease by 18.4 percent. Average occupancy is also anticipated to drop to a five-year low of 62.2 percent compared to 69.5 percent in 2008 (totaling 13.0 million rooms sold). Stabilization in tourism is expected to begin in the second half of 2009 with small growth starting in the third quarter of calendar year 2010[1].

Table 7 illustrates a breakout of hotel and motel performance in San Diego over the last four years and projections for calendar year 2009:

TABLE 7
2005 - 2009 SAN DIEGO TOURIST INFORMATION[1]

	Projected 2009	2008	2007	2006	2005	% Projected Change '08-'09	% Change '07-'08	% Change '06-'07	% Change '05-'06
Total Visitors	30.0	31.1	31.6	32.2	31.8	-3.5%	-1.5%	-2.0%	1.3%
Overnight Visitors	14.4	15.2	15.4	15.8	15.7	-4.9%	-1.3%	-2.9%	0.6%
Day Visitors	15.6	15.9	16.2	16.4	16.1	-2.1%	-1.6%	-1.1%	2.1%
Supply - Room Inventory	20.8	20.2	19.7	19.4	19.4	3.4%	2.2%	1.7%	-0.2%
Demand - Rooms Sold	13.0	14.0	14.4	14.2	14.0	-7.5%	-2.6%	1.1%	1.3%
Average Occupancy	62.2%	69.5%	72.9%	73.3%	72.2%	-10.5%	-4.7%	-0.5%	1.5%
Average Daily Rate	$129.00	$141.50	$138.60	$130.80	$121.90	-8.8%	-2.1%	5.9%	7.4%

Transient Occupancy Tax Outlook

Total TOT revenue has been revised downward 3.1 percent from $149.6 million in the Fiscal Year 2010 Proposed Budget to $144.9 million in the Fiscal Year 2010 Annual Budget due to a continued decline in TOT revenue collection. Of this amount, $75.9 million will be allocated to the General Fund with the remaining funds allocated to Special Promotional Programs. This assumes a growth rate of negative 3.4 percent or $2.7 million decline from the projections in the Fiscal Year 2009 Year-End Projection.

Factors such as the housing crisis, the recession, and rising unemployment continue to influence consumer spending, forcing cutbacks on travel plans and other discretionary spending for the individual consumer and corporations alike. As previously mentioned, this trend is expected to persist until mid-calendar year 2010 when an anticipated national economic recovery is underway alongside growing consumer confidence. Although the continuing trend in declining TOT is forecasted to reverse in 2010, peak levels in San Diego hotel room demand from 2006-2008 are not forecasted to be reached until 2013[1].

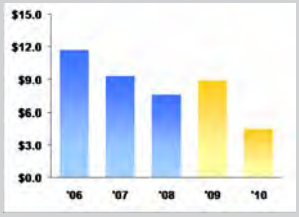
[1] CONVIS

Property Transfer Tax

Total City Budget
$4.5 million

General Fund Budget
$4.5 million

Percent of General Fund
0.4 percent



Property Transfer Tax Background

Property transfer tax makes up 0.4 percent of the General Fund revenue budget and is levied on the sale of real property. The County of San Diego collects $1.10 per $1,000 of the sale price when any real property is transferred. The City charges 55 cents per $1,000, which is credited against the County's charge, giving both the County and City each 55 cents per $1,000 received. The funds are collected by the County for property transfers occurring within City limits and then transferred to the City in 13 payments throughout the year.

Property Transfer Tax Trends

The estimated property transfer tax revenue for Fiscal Year 2010 reflects the same trends that were discussed in the property tax revenue section. The economic factors that affect property tax also influence the transfer tax as it is assessed upon the transfer of newly constructed properties, the sale of existing homes, and when foreclosed properties are purchased. The total amount of deeds transferred to home buyers in the County of San Diego has averaged 9,828 per month in 2009 through the month of June, 9,628 in 2008, 11,113 in 2007, 13,745 in 2006, and 16,704 in 2005[1]. These historically low numbers are forecasted to continue into the first part of Fiscal Year 2010, with growth occurring thereafter and a corresponding stabilization in revenue. This low amount of turnover in home sales directly affects the amount of property transfer tax revenue received by the City in addition to the decline in the average home price in the City. Lower sales prices reduce revenue further since the revenue generated from transfers in ownership is assessed based on a percentage of sales price. The average home price in San Diego County has declined 13.1 percent in the last year and is down 38.9 percent from 2005 highs[2]; however, since January, home prices have increased 11.2 percent, potentially signaling a nascent recovery. The downward trend in revenue is forecasted to continue until mid-Fiscal Year 2010, when prices are expected to stabilize and the amount of home sales in the City increases to more historically normalized levels.

Property Transfer Tax Outlook

The Fiscal Year 2010 Annual Budget projects a property transfer tax revenue of $4.5 million, which represents a $750,000 decrease or 14.1 percent from the Fiscal Year 2009 Year-End Projection and $1.5 million or 25.0 percent from the Fiscal Year 2010 Proposed Budget. The Fiscal Year 2010 Annual Budget amount for property transfer tax revenue was revised significantly due to the prolonged and continual deterioration of the housing market (notices of default, foreclosures, and average price change) during late Fiscal Year 2009. With housing prices reaching a tentative stabilization, the lack of availability of credit, and the amount of foreclosures increasing, the amount of property transfer tax revenue will continue to be comparatively low to historical levels of revenue received. However, the City of San Diego may be better poised for a recovery in the housing market than the majority of other California cities due to lower unemployment, diversity in the local economy, and the narrowing of the gap between average home prices and average per capita income for San Diego.

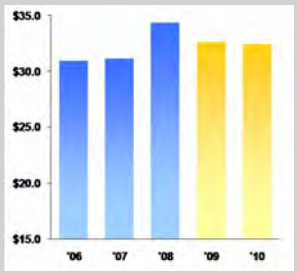
[1] San Diego County Recorder's Office
[2] DataQuick Information Systems

Licenses and Permits

Total City Budget
$58.3 million

General Fund Budget
$32.4 million

Percent of General Fund
2.9 percent



Licenses and Permits Background

Licenses and permits generate revenue for the purpose of recovering the costs associated with regulating an activity and make up 2.9 percent of the General Fund revenue budget. These regulatory functions are typically performed by the City in the interests of promoting public safety. Included in this category are business licenses, rental unit taxes, parking meter collections, and referral fees received from the City's towing operators.

Business and rental unit business tax, parking and Police permits are captured under the license and permits allotment class. The business tax is a tax levied on any businesses operating within the City of San Diego based on the number of employees. Those with 12 or fewer employees pay an annual flat tax of $34 and businesses with 13 or more employees pay an annual flat tax of $125 plus an additional $5 per employee. The rental unit business tax is calculated as a flat rate plus a per-rental unit fee. Currently, the rental unit business tax has three rate tiers for residential properties and two rate tiers for hotel/motel properties. City parking meters attempt to maximize revenues base on location and turnover of on-street parking in commercial districts.

Licenses and Permits Trends and Outlook

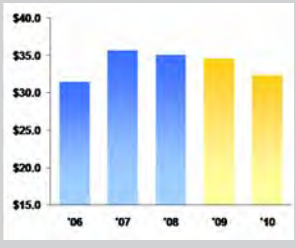
For Fiscal Year 2010, the licenses and permits revenue budget is $32.4 million, a decrease of $300,000 or 0.8 percent from the Fiscal Year 2009 Revised Budget due to a budgeted decline in business taxes.

Fines, Forfeitures, and Penalties

Total City Budget
$33.5 million

General Fund Budget
$32.3 million

Percent of General Fund
2.9 percent



Fines, Forfeitures, and Penalties Background

Fines, forfeitures, and penalties include revenue generated from monetary sanctions associated with the violation of a law or regulation such as California Vehicle Code violations, City parking and ordinance violations, and litigation awards. City parking violations represent approximately half of this revenue category. Fines, forfeitures, and penalties make up 2.9 percent of the General Fund revenue budget.

Fines, Forfeitures, and Penalties Trends and Outlook

The Fiscal Year 2010 Annual Budget for fines, forfeitures, and penalties is $32.3 million, a $2.3 million or a 6.5 percent decrease from the Fiscal Year 2009 Revised Budget due mostly to an estimated $2.1 million decrease in parking citation revenue.

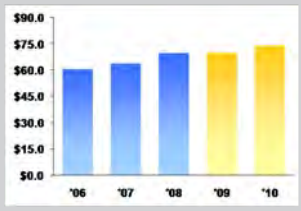
Revenue from Money and Property

Franchise Fees

Total City Budget $137.0 million

General Fund Budget $73.7 million

Percent of General Fund 6.5 percent



Franchise Fees Background

Franchise fees revenue makes up 6.5 percent of the General Fund revenue budget and results from agreements with private utility companies in exchange for the City's rights-of-way. Currently, San Diego Gas and Electric (SDG&E), Cox Communications, Time Warner Cable, and AT&T are the franchises that pay the City. In addition, the City collects franchise fees from private refuse haulers that conduct business within its borders. The revenue received from the above agreements is based on a percentage of gross sales.

SDG&E, the single largest generator of franchise fee revenue, is charged 3.0 percent of the gross sales of gas and electricity within the City of San Diego - which is split between the General Fund (75 percent) and the Environmental Growth Fund (25 percent), according to the City Council Policy. In addition, the City receives a 3.5 percent surcharge on SDG&E's electricity sales for the undergrounding of electric utility lines that was approved by the California Public Utilities Commission in December 2002. The City also generates revenue by collecting 5.0 percent of gross revenues from Cox Communications, Time Warner Cable, and AT&T. Refuse hauler fees are imposed on private refuse haulers depending on tonnage per year: Class I haulers (less than or equal to 75,000 tons per year) or Class II haulers (more than 75,000 tons per year).

Franchise Fees Trends and Outlook

SAN DIEGO GAS & ELECTRIC. The projected revenue for Fiscal Year 2010 from SDG&E franchise fees is $55.2 million, reflecting 2.8 percent growth over the projections in the Fiscal Year 2009 Year-End Projection. In accordance with City Council policy, 25.0 percent of revenue received from SDG&E or $13.8 million is to be deposited into the Environmental Growth Fund (EGF). One-third of the EGF is used to finance the maintenance of parks, the remaining two-thirds are used for the annual interest payments for debt service on open space acquisition bonds and parkland maintenance. The remaining revenue balance of approximately $41.4 million received from SDG&E franchise fees is allocated to the General Fund.

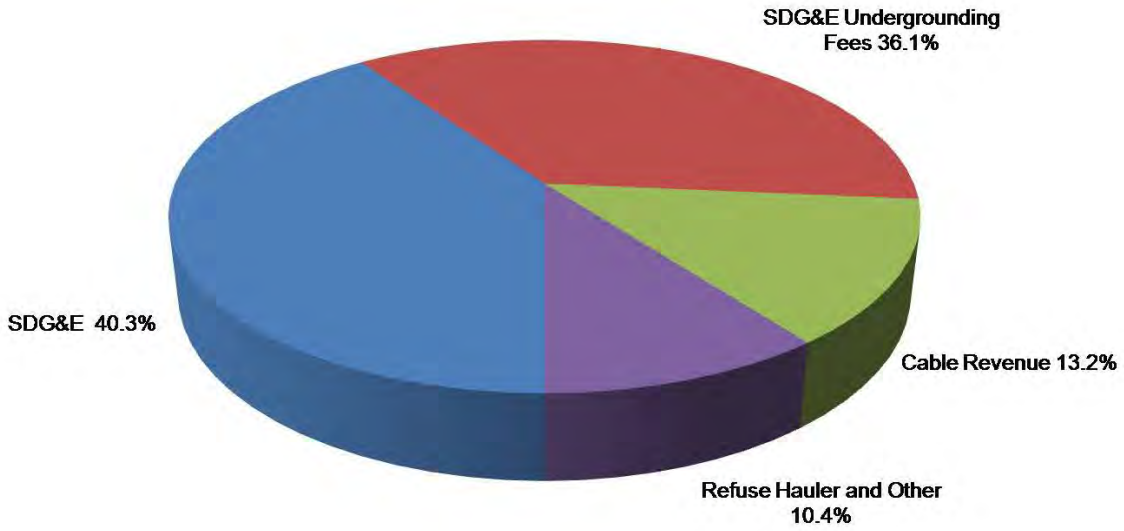
CABLE COMPANIES. The projected revenue for Fiscal Year 2010 from cable franchise fees is $18.1 million. This is a 2.4 percent growth rate over the projections in the Fiscal Year 2009 Year-End Projection and reflects the steady growth of this revenue source over the last two fiscal years. Cable franchise fee revenue is received from Cox Communications, Time Warner Cable, and AT&T (AT&T began remitting cable franchise fees during Fiscal Year 2008). Cox Communications and Time Warner Cable will provide the majority of cable franchise fees revenue in Fiscal Year 2010 but AT&T is expected to steadily increase its share of the limited San Diego market.

REFUSE HAULERS AND OTHER FRANCHISES. Revenue from private refuse haulers is based on the total amount of refuse hauled annually. The City projects Fiscal Year 2010 revenue at $11.3 million, a $3.2 million or 40 percent increase from the projections in the Fiscal Year 2009 Year-End Projection. The large increase in projected revenues from the Fiscal Year 2009 Year-End Projection is due to an approved fee increase of $4 per ton in the City's Non-Exclusive Solid Waste Collection Franchise Fee for Class I and II refuse haulers.

UNDERGROUNDING UTILITY FEE. The utility undergrounding surcharge is estimated to be $49.5 million in Fiscal Year 2010. This revenue will be deposited into the Underground Utility District Fund to be used solely for the purpose of placing utility lines underground. This money is budgeted outside of the General Fund.

Franchise fees also include a $2.6 million franchise payment from the Sycamore Canyon Landfill Facility. This revenue item was transferred from the Enterprise Fund to the General Fund for 2010.

Franchise Fee Revenue Breakdown



Interest Earnings

Interest Earnings Background

In accordance with the City Charter and authority granted by the City Council, the City Treasurer is responsible for investing the City's cash assets, exclusive of City Pension Trust Funds. With the exception of certain bond funds, all City funds are pooled and invested together in a Pooled Investment Fund ("Fund") to facilitate increased flexibility in the management of the City's cash flow requirements. Fund investments must comply with the City Treasurer's Investment Policy and the State of California Government Code guidelines and restrictions. The maximum maturity of any investment may not exceed five years. Selection of an investment is based on safety, liquidity, risk, interest rate environment, and the cash flow requirements of the City. Major deviations in returns from one fiscal year to the next can generally be attributed to changes in market interest rates or the actual average amount invested during the fiscal year. Past interest earnings performance is no guarantee or indicator of future results.

General Fund Revenues

Interest Earnings Trends

Interest rates decreased dramatically during Fiscal Year 2008 and 2009, due to the ongoing global economic recession and credit crisis. During Fiscal Year 2009, the Federal Reserve cut the Federal Funds rate from 2.00 percent to its current target of 0.00 to 0.25 percent in response to the financial market crises and an economy that has officially been in a recession since December 2007. In the Federal Open Market Committee meeting in June, the Committee indicated that economic conditions are likely to warrant keeping interest rates exceptionally low for an extended period of time. The dramatic decrease in rates has helped the Fund generate superior returns in Fiscal Year 2009 through the realization of capital gains. Earnings in Fiscal Year 2010 are expected to be much lower as the Fund reinvests its cash flows at the significantly lower interest rates.

Interest Earnings Outlook

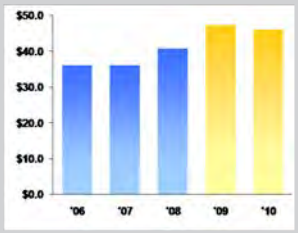
Recent statements by the Federal Reserve have indicated they are likely to keep interest rates at historical lows through the majority of Fiscal Year 2010. Any action by the Federal Reserve before the end of the calendar year is highly unlikely since the economy is still weak, and any interest rate hike could reverse the recent progress in stabilizing the economy and throw it back into a deeper recession. As a result, a more likely scenario is that the Federal Reserve keeps rates at current levels through most of the remainder of Fiscal Year 2010. This will result in a significant drop off in interest earnings compared to Fiscal Year 2009, as we are starting from a low yield environment and will not have the same capital gains effect enjoyed in Fiscal Year 2009. Additionally, if the economy were to recover more quickly than expected, the Federal Reserve may be forced to start raising rates quickly during Fiscal Year 2010 to prevent runaway inflation. Although this seems unlikely at this point, if that were to happen, it would negatively impact interest earnings further in Fiscal Year 2010 as realized capital losses would detract from earnings.
It should be noted that interest rates are market driven and subject to a number of uncontrollable or unpredictable factors, and the primary risk to the constant interest rate forecast is that inflation accelerates rapidly, causing the Federal Reserve to increase rates sooner than expected.

Rents and Concessions

Total City Budget
$84.7 million

General Fund Budget
$46.0 million

Percent of General Fund
4.0 percent



Rents and Concessions Background

The rents and concessions category makes up 4.0 percent of the General Fund revenue budget and include revenue generated from Mission Bay Park, Balboa Park, and Torrey Pines Golf Course. The largest component of this category is revenue from Mission Bay Park rents and concessions, the majority of which is generated from leases with Sea World, the Marina Village Conference Center, and the hotels and marinas within Mission Bay Park. Other contributing components in the Rents and Concessions category include lease agreements for City Pueblo lands.

The new Mission Bay Ordinance changed the minimum threshold of revenue to be placed into the general fund for use in any municipal purpose. The minimum threshold amount to be placed into the General Fund without restriction is $23 million. This threshold amount will remain at the same level until Fiscal Year 2015, when it will be reduced to $20 million. The remainder of funds greater than the threshold amount will be allocated to the San Diego Regional Park Improvement Fund and the Mission Bay Park Improvement Fund. 25.0 percent of revenues in excess of the threshold amount or $2.5 million, whichever is greater, will be allocated to the San Diego Regional Park Improvement Fund, with 75.0 percent or the remaining amount allocated to the Mission Bay Park Improvement Fund. The prior ordinance specified a minimum General Fund threshold of $20.0 million, a $2.5 million maximum allocation for the Mission Bay Improvement Fund and Regional Park Improvement Fund, with the remaining funds above these allocations placed back within the General Fund.

Rents and Concessions Trends

The Mission Bay Park rents and concessions are projected to generate $28.0 million in Fiscal Year 2010. The threshold amount for the General Fund allocation will be $23.0 million as stipulated in the Mission Bay Ordinance. The $5.0 million excess above the threshold amount will then be split between the San Diego Park Fund and Mission Bay Park Fund according to the formula previously outlined. The 25.0 percent allocation to the San Diego Regional Park Fund does not meet the minimum dollar threshold, so the amount allocated to this fund will be the minimum contribution of $2.5 million. The remaining $2.5 million will go to the Mission Bay Park Regional Park Improvement Fund.

Rents and Concessions Outlook

The Fiscal Year 2010 Annual Budget for rents and concessions is $46.0 million, a decrease of $1.2 million or 2.6 percent from the Fiscal Year 2009 Annual Budget. The majority of this decrease is due to lower expected revenues from Mission Bay Park rents caused by the decline in actual Fiscal Year 2009 lease revenues.

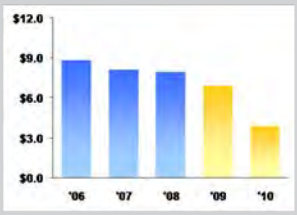
Revenue from Other Agencies

Motor Vehicle License Fees

Total City Budget
$3.9 million

General Fund Budget
$3.9 million

Percent of General Fund
0.3 percent



Motor Vehicle License Fees Background

Motor vehicle license fees (MVLF) make up 0.3 percent of the General Fund revenue budget and are levied as a percentage of an automobile's purchase price, subject to depreciation, and are paid annually to the California Department of Motor Vehicles as part of the owner's registration. The fees are then forwarded to the State Controller's Office, which allocates the funds to local governments per capita on a monthly basis.

Motor Vehicle License Fees Trends

Beginning in 1999, the MVLF underwent a series of offsets, first initiated by the State legislature as part of the 1998-1999 Budget agreement. These offsets ultimately resulted in a 67.0 percent reduction in the effective MVLF rate, from 2.0 percent of a vehicle's current depreciated value to 0.65 percent. To compensate cities and counties for the tax offset, the State began providing State General Fund revenue to cities and counties on a dollar-for-dollar basis, otherwise known as the MVLF backfill. As part of the 2004-2005 Budget agreement, the MVLF rate was statutorily reduced to 0.65 percent, thereby eliminating the MVLF backfill. As described in the property tax section, cities were compensated for the loss in MVLF revenue with increased property tax revenues.

The State budget package that was passed in February 2009 includes an increase to the MVLF tax rate from 0.65 percent to 1.15 percent beginning May 19, 2009. Of this increase, 0.35 percent will be deposited to the State's General Fund and 0.15 percent will be dedicated to public safety programs. Since no portion of the increase is dedicated to the cities' proportionate MVLF allocation, there will be no effect on the City's revenue as a result of this change.

Motor Vehicle License Fees Outlook

The Fiscal Year 2010 Annual Budget for MVLF is $3.9 million, which represents an 8.6 percent decrease or $370,000 over the projections in the Fiscal Year 2009 Year-End Projection and no change from the Fiscal Year 2010 Proposed Budget. This revenue outlook is based on stagnant State-wide auto sales activity over Fiscal Year 2009 levels. The number of vehicles in the State, the age of those vehicles, and their most recent depreciated value affect the amount of MVLF raised. The total number of vehicles in California (autos, trucks, trailers, and motorcycles) is estimated to be 30.9 million in Fiscal Year 2010, remaining mostly flat over the projections in the Fiscal Year 2009 Mid-Year Report[1]. It is projected by the State that there will be 1.9 million new vehicles registered in Fiscal Year 2010. It should be noted, however, that this does not necessarily translate into increased revenue for the City as State-wide revenues are distributed on a per capita basis for local governments and therefore growth in the amount of local vehicle sales does not directly translate into an increase in the City's MVLF revenue.

[1] 2009-10 California Budget: Governor's Proposed Budget, January 2009.

Miscellaneous Revenue from Other Agencies

Total City Budget
$59.6 million

General Fund Budget
$8.5 million

Percent of General Fund
0.8 percent



Miscellaneous Revenue Background

A significant amount of revenue paid to the City is initially collected by other agencies and then returned (or subvened) to the City. Within the General Fund, revenues from other agencies include federal and State grants and reimbursements for general City services provided to the San Diego Unified Port District and other cities in the region such as emergency fire dispatch services for the City of Chula Vista. These revenues make up 0.8 percent of the General Fund revenue budget.

Miscellaneous Revenue Trends and Outlook

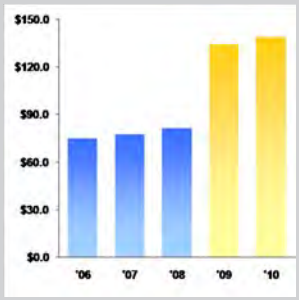
The Fiscal Year 2010 Annual Budget for miscellaneous revenue is $8.5 million, an $11.8 million or 58.2 percent decrease from the Fiscal Year 2009 Revised Budget and a $100,000 decrease or -1.3 percent from the Fiscal Year 2010 Proposed Budget. The large decrease in revenue from Fiscal Year 2009 is due to the elimination in Fiscal Year 2010 of Federal Emergency Management Agency (FEMA) reimbursements related to the October 2007 wildfires, Mount Soledad emergency road reimbursements, and Proposition 1B funding for street and storm drain deferred maintenance (all of which were budgeted in Fiscal Year 2009). Included in this category is $1.3 million from the State for the Citizens' Option for Public Safety (COPS) Program, $460,000 from the Chula Vista Dispatch Contract (which provides fire communication operations for dispatching emergency services), and other federal and State grants or reimbursements.

Charges for Current Services

Total City Budget
$963.7 million

General Fund Budget
$138.6 million

Percent of General Fund
12.3 percent



Charges for Current Services Background

Charges for current services revenue make up 12.3 percent of the General Fund revenue budget and are generated by payments for services provided to the public and other City funds. The City's General Fund pays for basic City services such as public safety, parks, and libraries. In addition, the City allocates the costs associated with central service departments, such as City Auditor, City Comptroller, City Attorney, City Clerk, and Financial Management to all City departments by means of a rate based on the General Government Services Billing (GGSB) standard. The amounts allocated to non-General Fund departments are billed and received into the General Fund as revenue to offset the cost of the services provided by these central service departments.

Included in current services is a User Fee Policy (adopted March, 2009) that has been proposed to help recoup the cost of services provided to people in the City of San Diego.

Charges for Current Trends and Outlook

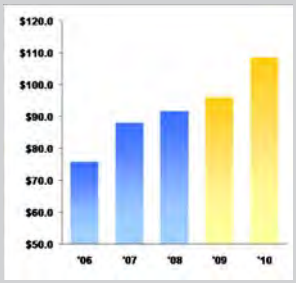
The Fiscal Year 2010 Annual General Fund Budget for charges for current services within the General Fund is $138.6 million, a $5.0 million or 3.8 percent increase over the Fiscal Year 2009 Revised Budget and a $1.5 million or 1.0 percent decrease from the Fiscal Year 2010 Proposed Budget. This category includes an additional $7.0 million in user fee revenue that the City anticipates to receive in Fiscal Year 2010.

Transfers from Other Funds

Total City Budget
$353.3 million

General Fund Budget
$108.5 million

Percent of General Fund
9.6 percent



Transfers from Other Funds Background

Transfers from other funds include transfers to the General Fund from Capital Improvement Programs, Special Promotional Programs, Environmental Growth Fund, TransNet Fund, Gas Tax Fund, Storm Drain Fund, and other funds. These transfers make up 9.6 percent of the General Fund revenue budget.

Also included in this category is Employee Offset Savings (EOS) revenue. In Fiscal Year 2006, the City securitized $10.1 million of the revenues it received under the Master Settlement Agreement with tobacco companies (Tobacco Settlement Revenues or TSRs). Due to securitization, TSRs that supported a variety of City programs, including the General Fund, were backfilled by EOS revenue.

Transfers from Other Funds Trends and Outlook

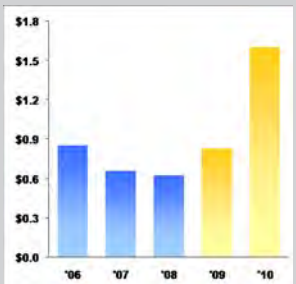
The Fiscal Year 2010 Annual Budget for transfers from other funds is $108.5 million, a $12.7 million or 13.2 percent increase from the Fiscal Year 2009 Revised Budget and $5.4 million or 5.2 percent increase from the Fiscal Year 2010 Proposed Budget. This includes revenue from the Transient Occupancy Fund, Environmental Growth Fund, Employee Offset Fund, and Rate Stabilization Reserves. The large increase from the revised budget was due to a transfer of $21.4 million to the General Fund for rate stabilization reserves in combination with unused fund balances in departmental budgets that were unencumbered.

Other Revenue

Total City Budget
$300.7 million

General Fund Budget
$1.6 million

Percent of General Fund
0.1 percent



Other revenue makes up 0.1 percent of the General Fund revenue budget and is mainly composed of refunds and revenue generated from the sale of publications, excess inventory, and auctioned police items. The Fiscal Year 2010 Annual Budget includes other revenues totaling $1.6 million.

State of California Budget Impacts

California's Proposition 1B (known as the Highway Safety, Traffic Reduction, Air Quality, and Port Security Bond Act), passed in 2006 for the improvement of roadway infrastructure throughout the State, has allocated and distributed $550.0 million to cities throughout the State; of which, the City received $21.2 million in Fiscal Year 2008. The second round of disbursements was expected to occur in Fiscal Year 2010, however, with the deterioration in the national credit markets, the $187.0 million in Proposition 1B bonds that were to be issued by the State to raise the monies for this distribution were not sold. These bonds that were attempted to be sold on the open market in December 2008 faced difficulties due to California's budget shortfalls and downgraded credit ratings. The State is expected to issue the bonds once the State's credit rating and the overall debt market improves. The City of San Diego does not expect any Proposition 1B funds from this $187 million second round of State distributions in Fiscal Year 2010; however, the City may receive Proposition 1B funds in FY 2011.

The City is expected to receive State funds related to Proposition 42 in Fiscal Year 2010. These funds, like Proposition 1B, are set aside for the improvements of local streets and roads as well as interstate highways. The City expects to receive $15.5 million in Proposition 42 payments in Fiscal Year 2010. The Proposition 42 funds have been budgeted in the Special Revenue Fund AB 2928.

In Fiscal Year 2010, the City is expected to receive State money restricted for specific purposes. The expected annual payment for the Citizen's Options for Public Safety (COPS) included in the budget was reduced from $2.1 million to $1.3 million; however, the actual payment that will be made by the State is $762,000, which is $730,000 less than the current budgeted amount. This money will support public safety programs in the Police Department.

The State of California's recently adopted fiscal measures to stem the $26 billion budgetary shortfall have placed additional pressure on the City's Fiscal Year 2010 financial outlook. The fiscal measures adopted by the State include an estimated $1.7 billion in property tax revenues borrowed from local municipalities and $2.1 billion in funds that are being taken away from redevelopment agencies throughout the State. More specifically, the State of California's budget borrows $36 million in property tax revenue that is due to the City for Fiscal Year 2010 to aid in addressing the State's budgetary shortfall. The property tax revenues that are being appropriated from the City will be secured by the State with a promissory note that will specify repayment of the funds, plus a designated interest rate. The City is currently working to address the details of the promissory note to potentially transfer its interest to an outside investor for the principal amount of funds that will be redirected away from the City.

Additionally, the State takes $55 million in funds from the City of San Diego Redevelopment Agency. These funds will not be securitized and will result in a revenue loss for the Agency. This specific State action does not affect the General Fund budgeted revenues.

These fiscal measures taken by the State are being monitored by the City for their potential effects on revenues and expected cash flows, including the State's potential appropriation of local gas tax revenues.

Annual Tax Appropriation Limit (Gann Limit)

In November 1979, California voters approved Proposition 4 (Gann Initiative) and added Article XIIIB to the California State Constitution. In 1980, the State Legislature added Division 9 (commencing with Section 7900) to Title I of the Government Code to implement Article XIIIB. This legislation required the governing body of each local jurisdiction in California to establish an Annual Tax Appropriations Limit (Gann Limit) on or before June 30 for the following fiscal year. The Tax Appropriations Limit was based on actual appropriations during the fiscal years 1978-79, and was increased each year using the growth in population and inflation.

On June 5, 1990, California voters approved Proposition 111, amending Article XIIIB. Proposition 111 allowed local jurisdictions to choose the annual adjustment factors. The adjustment factors include the growth in the California Per Capita Income, or the growth in the non-residential assessed valuation due to construction within the city and the population growth within the county or the city.

The Tax Appropriations Limit is applicable only to proceeds of taxes. Appropriations not subject to the limit are debt service on voter-approved debt and qualified capital outlays (a fixed asset, including land, with a useful life of more than 10 years and a value that equals or exceeds $100,000).

The San Diego City Council adopted a resolution in June 2009 that established the Tax Appropriations Limit for Fiscal Year 2010 at $1,392,023,944. Using the Fiscal Year 2010 Annual Budget, the appropriations subject to the limit (i.e., proceeds of taxes, excluding debt service on voter-approved debt and qualified capital outlays) were calculated to be $760.1 million, which was $632.0 million lower than the Gann Limit.

Debt Obligations

Under the direction of the Chief Financial Officer, with attention to current economic conditions and funding needs, the City executes debt instruments, administers debt proceeds, manages ongoing disclosure and debt compliance, and makes timely debt service payments. Debt is an equitable means of financing projects and represents an important component of the City's Five-Year Financial Outlook and the Water and Metropolitan Wastewater Departments' capital planning for meeting the City's infrastructure needs.



The City finances approximately 80.0 percent of its capital needs related to the City's Water and Wastewater Funds through debt offerings. New capital requirements of $145.0 million for the Wastewater System and $150.0 million for the City's Water System were financed through bond issuances in May/June 2009 to meet the CIP needs for the following 12 to 18 months. The Water and Wastewater bonds issued in 2009 also refunded certain outstanding long-term bonds resulting in substantial future debt service savings to the rate payers, as well as repaid various short-term interim note borrowings.

City of San Diego's existing long-term debt obligations[1]:

Projected Outstanding Principal as of June 30, 2009

- General Obligation Bonds: $6.3 million
- General Fund backed Lease-Revenue Obligations: $537.3 million
- Water System Obligations: $899.4 million
- Wastewater System Obligations: $1.27 billion

Fiscal Year 2010 Projected Debt Service

- General Obligation Bonds: $2.3 million
- General Fund backed Lease-Revenue Obligations: $43.6 million
- Water System Obligations: $52.8 million
- Wastewater System Obligations: $103.0 million

[1] Does not reflect debt obligations of City Agencies (Redevelopment Agency and Housing Authority), Community Facilities Districts, or Special Assessment Districts.

Debt Obligations

City of San Diego's General Obligation Bond Ratings as of June 2009

- Standard & Poor's: A, Positive Outlook
- Fitch Ratings: A+, Stable Outlook
- Moody's Investors Service: A2, Stable Outlook

Water and Wastewater Bond Ratings as of June 2009

Water (Senior/Subordinate)

- Standard & Poor's: AA-/A+, Stable Outlook
- Fitch Ratings: AA-/A+, Stable Outlook
- Moody's Investors Service: A1/A2, Stable Outlook

Wastewater

- Standard & Poor's: A+, Stable Outlook
- Fitch Ratings: AA-, Stable Outlook
- Moody's Investors Service: A2, Stable Outlook

Under the California Constitution, the City may issue General Obligation Bonds subject to the approval of two-thirds of those voting on the bond proposition. General Obligation Bonds represent an indebtedness of the City secured by its full faith and credit. An ad valorem (value-based) tax on real property is levied to pay principal and interest on General Obligation Bonds.

Lease Revenue Bonds and Certificates of Participation are lease obligations secured by an installment sale agreement or by a lease-back arrangement with a public entity, where the general operating revenues are pledged to pay the lease payments, and in turn are used to pay debt service on the bonds or Certificates of Participation. These obligations do not constitute indebtedness under the State constitutional debt limitation and, therefore, are not subject to voter approval. Payments to be made under valid leases are payable only in the year in which use and occupancy of the leased property is available, and lease payments may not be accelerated. The governmental lessee is obligated to place in its annual budget the rentals that are due and payable during each fiscal year the lessee has use of the leased property.

Revenue Bonds are payable solely from net or gross non-ad valorem tax revenues derived from General Fund revenues, tax increment revenues, rates or tolls, fees, charges, or rents paid by users of the facility constructed with the proceeds of the bond issue.

The following table summarizes the City's projected outstanding long-term bond obligations as of June 30, 2009, and the projected debt/lease payment for each outstanding issuance for Fiscal Year 2010.

SUMMARY OF DEBT OBLIGATIONS

		Projected Principal Outstanding 6/30/2009	Projected FY 2010 Debt/Lease Payment	Final Maturity	Primary Funding Source
GENERAL OBLIGATION BONDS					
1991	San Diego General Obligation Bonds (Public Safety Communications Project)	$6,315,000	$2,327,798	FY 2012	Property Tax
Total General Obligation Bonds		$6,315,000	$2,327,798		
GENERAL FUND BACKED LEASE-REVENUE OBLIGATIONS					
Certificates of Participation					
1996A	Certificates of Participation Balboa Park/ Mission Bay Park Improvements Program	$6,685,000	$3,531,735	FY 2011	Transient Occupancy Tax
1996B	Refunding Certificates of Participation Balboa Park/Mission Bay Park Improvements Program	$8,050,000	$884,778	FY 2022	Transient Occupancy Tax
2003	1993 Balboa Park/Mission Bay Park Improvements Program Refunding Certificates of Participation	$8,655,000	$758,099	FY 2024	Transient Occupancy Tax
Lease Revenue Bonds					
1994	City/MTDB Authority Refunding - Bayside Trolley Extension	$2,770,000	$0[1]	FY 2010	Transient Occupancy Tax
1996	Qualcomm (Jack Murphy) Stadium	$56,275,000	$5,769,853	FY 2027	Stadium Revenue & Transient Occupancy Tax
1998	Convention Center Expansion Authority	$168,065,000	$13,700,968	FY 2028	Transient Occupancy Tax & Port Authority Contribution
2002B	Fire and Life Safety Facilities Project	$22,280,000	$1,617,570	FY 2032	Safety Sales Tax
2003	1993 City/MTDB Authority Refunding - Old Town Trolley Extension	$12,120,000	$1,151,574	FY 2023	Transient Occupancy Tax
2007A	Ballpark Refunding Bonds	$149,390,000	$11,320,750	FY 2032	Centre City Development Corporation
2009A	Various Capital Improvement Projects (Deferred Maintenance)	$103,000,000	$4,875,545[2]	FY 2019	General Fund Revenue
Total General Fund Backed Lease-Revenue Obligations		$537,290,000	$43,610,872		
WASTEWATER AND WATER SYSTEM OBLIGATIONS[3]					
Wastewater System Obligations					
1995	Sewer Revenue Bonds	$43,850,000	$2,192,500	FY 2025	Net Wastewater System Revenues
1997	Sewer Revenue Bonds	$30,825,000	$1,618,313	FY 2027	Net Wastewater System Revenues
1999	Sewer Revenue Bonds	$104,100,000	$5,205,000	FY 2029	Net Wastewater System Revenues
2009A	Sewer Revenue Bonds[4]	$453,775,000	$28,978,120	FY 2039	Net Wastewater System Revenues
2009B	Sewer Revenue Refunding Bonds[5]	$634,940,000	$65,026,682	FY 2025	Net Wastewater System Revenues
Subtotal Wastewater System Obligations		$1,267,490,000	$103,020,615		
Water System Obligations					
1998	Water Certificates of Undivided Interest	$141,320,000	$6,885,522	FY 2028	Net Water System Revenues
2002	Subordinated Water Revenue Bonds	$272,845,000	$27,299,110	FY 2032	Net Water System Revenues
2009A	Water Revenue Bonds, Refunding Series 2009A[6]	$157,190,000	$8,679,420	FY 2039	Net Water System Revenues
2009B	Water Revenue Bonds, Series 2009B[7]	$328,060,000	$9,888,175	FY 2039	Net Water System Revenues
Subtotal Water System Obligations		$899,415,000	$52,752,227		
TOTAL WATER AND WASTEWATER SYSTEM OBLIGATIONS		$2,166,905,000	$155,722,842		

(1) The final debt service payment is due on 9/1/2009; the associated lease payment to the Trustee is budgeted in FY 2009, and due to the Trustee on 6/1/2009.
(2) Interest only payments.
(3) In addition to outstanding bonds, the Water and Wastewater Systems have outstanding State Revolving Fund (SRF) loan obligations. Currently, the Water System has one SRF loan; the principal outstanding as of 6/30/09 is an estimated $18.0 million. The Wastewater System has 11 SRF loans; the principal and interest outstanding as of 6/30/09 is an estimated $81.9 million.
(4 Includes the refunding of the Subordinate Sewer Revenue Notes, Series 2007 in an amount of $223.8 million, $145.0 million in funding for the Wastewater Capital Improvement Program, and the refunding of a portion of the outstanding Sewer Revenue Bonds, Series 1997A&B in an amount of $51.0 million.
(5) The proceeds of the Series 2009B Bonds were used to refund the outstanding Sewer Revenue Bonds, Series 1993 and portions of the outstanding Sewer Revenue Bonds, Series 1995, Series 1997A&B and Series 1999A&B totaling $633.0 million.
(6) Includes the refunding of the 1998 Certificates of Participation in an amount of $94.2 million and the repayment of the 2007 Note in an amount of $57.0 million.
(7) Includes repayment of the 2008A Notes in an amount of $150.0 million in additional bond funds to meet new CIP needs.

Debt Obligations

In addition to long-term debt obligations, the City annually issues the Tax and Revenue Anticipation Notes (TRAN) in June to meet General Fund cash flow needs for the following fiscal year in anticipation of the receipt of property tax revenues later in the fiscal year. In order to meet Fiscal Year 2010 cash flow needs, the City borrowed $124.1 million on July 1, 2009, in three note portions with six, seven, and ten month maturities. The City will repay the Fiscal Year 2010 TRAN out of current year revenues by April 30, 2010.

The City's **Equipment and Vehicle Financing Program** provides a mechanism for the lease purchases of essential equipment in addition to pay-as-you-go funding. The lease purchases are typically over a three- to ten-year term and based on useful life expectancy of the equipment. Some examples of purchases made using this mechanism include fire trucks and other public safety vehicles, refuse packers, service trucks, six Fire and Police helicopters, telecommunications equipment for public safety departments, and the City's recently launched Enterprise Resource Planning Project.



State Revolving Fund (SRF) Loans are a low interest loan program for the construction of Water and Wastewater infrastructure projects offered by the State of California. Generally, these loans are low-cost interest loans over a 20-year term. The terms of the loans differ somewhat between Water and Wastewater Enterprises. As of February 2009, Wastewater has 11 outstanding SRF loans; these loans require the department to contribute 16.7 percent of the loan amount and receive 83.3 percent in loan proceeds from the State. Given that the Enterprise pays back 100.0 percent of the loan, the effective interest rate on the loan is calculated at approximately 2.0 percent. The Water Enterprise currently has one outstanding loan with an effective interest rate of 2.5 percent. No department contribution on the loan amount was required.

Periodically, the City of San Diego Redevelopment Agency, Special Assessment or Community Facilities Districts, and the San Diego Housing Commission issue long-term bond obligations. The State Redevelopment Law gives the City of San Diego Redevelopment Agency, administered by the City's Redevelopment Division, the Centre City Development Corporation (CCDC), and the Southeastern Economic Development Corporation (SEDC), the authority to issue Tax Allocation Bonds as a means for financing redevelopment projects. The **Tax Allocation Bonds** are secured by allocation of tax increment revenues collected within a redevelopment project area. The bonds are special obligations of the Redevelopment Agency and are not a debt of the City, the State, or any of their political subdivisions other than the Redevelopment Agency.

In addition to the long-term bond issuances, the City and the City of San Diego Redevelopment Agency have outstanding **Housing and Urban Development loan** obligations to be repaid from the future Community Development Block Grant entitlements and other sources of revenues.

Under various sections of State law, the City may establish **Special Assessment or Community Facilities** (Mello-Roos) **Districts** and issue limited obligation bonds to finance infrastructure facilities and other public improvements necessary to facilitate development of the properties within each district. The bonds are secured solely by the properties in the district, and are not personal obligations of the property owners. The bonds are repaid through revenues generated by the annual levy of special assessments or special taxes on the benefiting properties.

Debt Obligations



The San Diego Housing Commission's Multifamily Bond Program administers multifamily tax-exempt financing for various projects. By utilizing the tax exempt interest income earned from municipal bonds, the Multifamily Bond Program offers below-market financing to developers of multifamily rental projects that set aside a portion of the units in their projects as affordable housing. Activities eligible for financing include new construction, acquisition, and rehabilitation of projects located in the City. The bonds do not constitute a debt or liability of the City, the Housing Authority, or the Housing Commission. The security for bond repayment is limited to specific private revenue sources such as project revenues, guaranteed by the credit provider, or the value of the projects themselves. The program is self-supporting and the developers are responsible for paying the costs associated with each financing agreement.

Financial Summary and Schedules

The following schedules summarize key information in the City's budget, specifically revenues, expenditures, and positions for all departments and funds, and reflects the funding sources and spending areas of the Capital Improvements Program. In addition, these schedules provide the City's Total Combined Budget, summarizing all of this information.



Note: The Fiscal Year 2008 and Fiscal Year 2009 columns in the budget schedules reflect the Annual Fiscal Year 2008 and 2009 Budget amounts.

Schedule I

Summary of City Funds

This schedule summarizes all City funds by fund type for three fiscal years, first by operating funds and then capital funds, specifically as follows:

- General Fund
- Debt Service and Tax Funds
- Special Revenue Funds
- Enterprise Funds
- Internal Service Funds
- Capital Improvements Program Funds

General Fund revenues and expenditures are listed by department. Total General Fund revenues must match General Fund expenditures. Internal Service Funds, Other Service Funds, and Inter-fund Transactions are subtracted from the Gross Total Operating Expenditures to arrive at the Net Total Combined Budget.

Financial Summary and Schedules

Schedule II

Summary of Positions by Department

This schedule summarizes all positions, by department, by fund type as follows:

- General Fund
- Special Revenue Fund
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule III

Analysis of Revenue and Debt Obligations by Fund

This schedule summarizes the City's revenue sources by fund type and by revenue source for three fiscal years by operating funds as follows:

- General Fund
- Debt Service and Tax Funds
- Special Revenue Funds
- Enterprise Funds

This schedule also shows the Total Combined and Net Total Combined Budgets.

Schedule IV

Summary of Revenues by Category by Fund

This schedule provides an overview of the entire City budget and displays all budgeted revenues by revenue category. The information in this schedule summarizes the revenue detail for each department found in Schedules II through V.

Schedule V

Summary of Revenues, Expenditures, and Fund Balances

This schedule displays fund balances, reserves, and total revenues, reflecting total available resources by fund, grouped by fund type. In addition, this schedule shows operating and capital expenses and total budgeted expenditures, as well as the projected expenditures of prior year funds, and resulting reserves and fund balances projected for fiscal year-end. This schedule includes the budgeted expenditures of the Capital Improvements Program, total revenues and expenditures, and the gross total combined budget. In addition, reserves and fund balances are summarized for the entire City budget.



Schedule VI

Summary of Expenditures by Category by Fund

This schedule provides an overview of the entire City budget and displays all budgeted funds by fund type, showing the allocation of each fund's budgeted expenditures by major expenditure category, specifically Salaries and Wages, Fringe Benefits, Supplies and Services, Data Processing, Energy and Utilities, and Equipment Outlay.

Schedule VII

Maintenance Assessment Districts

This schedule provides a summary of the expenditures for the Maintenance Assessment Districts.

Financial Summary and Schedules

NOTE: THE FISCAL YEAR 2008 AND 2009 COLUMNS IN THE BUDGET SCHEDULES REFLECT THE ANNUAL FISCAL YEAR 2008 AND FISCAL YEAR 2009 BUDGETED AMOUNTS.

SCHEDULE I
SUMMARY OF CITY FUNDS

	FY 2008 ADOPTED BUDGET	FY 2009 ADOPTED BUDGET	**FY 2010 ADOPTED BUDGET**
GENERAL FUND REVENUE			
Property Tax	$ 385,688,853	$ 411,141,755	**$ 382,627,885**
Sales Tax	239,485,958	222,081,552	**210,141,169**
Safety Sales Tax	8,401,528	8,114,255	**7,057,580**
Transient Occupancy Tax	85,184,936	90,628,826	**75,907,285**
Property Transfer Tax	7,570,860	8,901,320	**4,511,178**
Interest Earnings	7,777,122	9,613,317	**4,091,471**
Franchises	69,431,697	69,482,159	**73,586,929**
Motor Vehicle License Fees	7,938,333	6,875,220	**3,900,000**
Refuse Collector Business Tax	2,000,000	1,800,000	**1,000,000**
Transfers from Other Funds	58,929,619	71,418,268	**82,408,793**
Administration [1]	$ -	$ 103,074	**$ 253,500**
Business Office	25,000	-	**-**
City Attorney [2]	6,163,262	5,001,558	**6,183,020**
City Auditor	-	-	**122,323**
City Clerk	54,625	29,477	**30,352**
City Comptroller	2,750,837	3,870,654	**2,723,824**
City Council District 3 [3]	-	-	**27,486**
City Council District 5 [3]	-	-	**32,000**
City Council District 6 [3]	-	-	**32,000**
City Council District 7 [3]	-	-	**32,000**
City Council District 8 [3]	-	-	**32,000**
City Planning and Community Investment [1]	3,719,778	4,640,508	**2,762,148**
City Treasurer	30,584,549	29,048,691	**26,298,217**
Community and Legislative Services [1]	258,900	266,900	**1,587,244**
Council Administration	-	-	**59,212**
Customer Services [4]	676,814	704,021	**-**
Debt Management	1,526,389	1,243,485	**1,137,885**
Development Services	1,321,088	730,267	**810,134**
Engineering and Capital Projects	26,999,153	63,064,976	**63,400,000**
Environmental Services	513,582	1,665,653	**1,144,105**
Family Justice Center [4]	-	59,753	**-**
Financial Management	116,658	652,784	**371,695**
Fire-Rescue	9,114,413	9,574,413	**16,155,140**
General Services	42,532,708	41,424,657	**35,865,128**
Library	1,694,422	1,745,548	**1,539,418**
Office of Ethics and Integrity [4]	859,466	604,101	**-**
Office of Homeland Security	983,992	765,895	**915,742**
Office of the Chief Financial Officer	350,000	350,000	**500,000**
Park and Recreation [5]	20,953,228	31,031,101	**29,893,493**
Personnel	-	147,000	**73,500**
Police [1]	41,642,463	44,785,622	**38,956,001**
Public Safety (Emergency Medical Services) [4]	221,742	311,775	**-**
Purchasing and Contracting	1,376,981	865,121	**796,856**
Real Estate Assets	39,194,996	43,604,594	**41,794,909**
Special Events	287,000	-	**-**
Storm Water	-	6,260,091	**9,109,240**
Water (Reservoir Recreation) [5]	-	-	**1,835,513**
TOTAL GENERAL FUND REVENUE	$ 1,106,330,952	$ 1,192,608,391	**$ 1,129,706,375**

[1] Reflects the FY 2009 First Quarter Budget Adjustment.

[2] Department was restructured beginning FY 2010.

[3] Transfer from the Infrastructure Improvement Fund to the General Fund.

[4] Department was eliminated as part of the FY 2009 First Quarter Budget Adjustment.

[5] The Reservoir Recreation Division of Park & Recreation was moved to the Water Department beginning FY 2010, remaining a General Fund division.

Note: Details to FY 2010 adjustments can be found in the departments' Significant Budget Adjustments in the FY 2010 Annual Budget Volume II .

Financial Summary and Schedules

SCHEDULE I
SUMMARY OF CITY FUNDS

GENERAL FUND EXPENDITURES	FY 2008 ADOPTED BUDGET	FY 2009 ADOPTED BUDGET	**FY 2010 ADOPTED BUDGET**
Administration [1]	$ -	$ 1,897,380	**$ 3,915,763**
Business Office	2,383,091	1,948,924	**1,456,057**
City Attorney [2]	36,911,174	36,391,174	**37,790,631**
City Auditor	-	1,677,628	**2,531,417**
City Clerk	4,408,261	4,496,396	**4,404,528**
City Comptroller	11,511,090	12,097,492	**10,598,676**
City Council District 1	990,000	990,000	**939,500**
City Council District 2	990,000	990,000	**939,500**
City Council District 3	990,000	990,000	**966,986**
City Council District 4	990,000	990,000	**939,500**
City Council District 5	990,000	990,000	**971,500**
City Council District 6	990,000	990,000	**971,500**
City Council District 7	990,000	990,000	**971,500**
City Council District 8	990,000	990,000	**971,500**
City Planning and Community Investment [1]	16,716,335	17,898,126	**14,802,681**
City Planning and Development [3]	698,999	534,098	**-**
City Treasurer	14,441,916	14,917,574	**17,866,743**
Citywide Program Expenditures	47,811,862	67,542,463	**52,921,079**
Community and Legislative Services [1]	4,380,533	4,186,805	**5,878,025**
Community Services [3]	-	348,585	**-**
Council Administration	1,849,471	1,975,158	**1,712,081**
Customer Services [3]	2,523,132	2,328,997	**-**
Debt Management	2,730,401	2,753,916	**2,632,092**
Department of Information Technology [4]	29,063,056	24,963,599	**16,511,184**
Development Services	6,703,916	6,499,347	**6,530,597**
Engineering and Capital Projects	35,424,428	65,159,933	**63,344,067**
Environmental Services	40,793,354	40,511,321	**37,270,592**
Ethics Commission	1,021,106	1,006,299	**891,287**
Family Justice Center [3]	537,358	643,682	**-**
Financial Management	4,117,777	4,271,664	**3,788,279**
Fire-Rescue	179,943,098	190,696,777	**191,092,571**
General Fund Appropriated Reserve	-	-	**1,666,935**
General Services	108,049,461	69,324,877	**61,393,308**
Human Resources [5]	809,621	963,547	**2,466,151**
Library	37,630,664	37,013,557	**37,068,257**
Office of Ethics and Integrity [3]	2,400,537	2,087,168	**-**
Office of Homeland Security	1,781,242	1,603,908	**1,536,220**
Office of the Assistant COO [1]	-	-	**526,242**
Office of the Chief Financial Officer	1,067,349	1,025,169	**879,473**
Office of the IBA	1,316,334	1,615,215	**1,453,234**
Office of the Mayor and COO	627,891	775,950	**642,234**
Park and Recreation [6]	87,520,141	88,333,436	**85,952,859**
Personnel	6,620,002	6,458,415	**6,227,456**
Police [1]	392,336,695	410,670,845	**398,258,568**
Public Safety (Emergency Medical Services) [3]	3,053,186	2,421,907	**-**
Public Works	854,530	324,388	**314,407**
Purchasing and Contracting	5,613,499	4,440,215	**4,267,264**
Real Estate Assets	4,261,462	4,062,120	**3,798,100**
Special Events	497,980	-	**-**
Storm Water	-	48,820,336	**37,651,248**
Water (Reservoir Recreation) [6]	-	-	**1,994,583**
TOTAL GENERAL FUND EXPENDITURES	$ 1,106,330,952	$ 1,192,608,391	**$ 1,129,706,375**

[1] Reflects the FY 2009 First Quarter Budget Adjustment.

[2] Department was restructured beginning FY 2010.

[3] Department was eliminated as part of the FY 2009 First Quarter Budget Adjustment.

[4] Office of the Chief Information Officer was re-titled to Department of Information Technology beginning FY 2010.

[5] Labor Relations was re-titled to Human Resources beginning FY 2010.

[6] The Reservoir Recreation Division of Park & Recreation was moved to the Water Department beginning FY 2010.

Note: Details to FY 2010 adjustments can be found in the departments' Significant Budget Adjustments in the FY 2010 Annual Budget Volume II .

SCHEDULE I
SUMMARY OF CITY FUNDS

	FY 2008 ADOPTED BUDGET	FY 2009 ADOPTED BUDGET	**FY 2010 ADOPTED BUDGET**
DEBT SERVICE AND TAX FUNDS			
Bond Interest and Redemption	$ 2,328,947	$ 2,332,273	**$ 2,327,798**
Tax and Revenue Anticipation Notes	5,109,000	3,094,061	**1,326,331**
Zoological Exhibits [1]	8,946,525	9,679,780	**-**
TOTAL DEBT SERVICE AND TAX FUND EXPENDITURES	$ 16,384,472	$ 15,106,114	**$ 3,654,129**
SPECIAL REVENUE FUNDS OPERATING EXPENDITURES			
AB 2928 - Transportation Relief	$ -	$ 12,676,642	**$ 15,535,558**
Automated Refuse Container	-	500,000	**500,000**
Balboa Park/Mission Bay Improvements [1]	-	-	**9,041,884**
City Redevelopment Administration	3,661,696	3,338,616	**3,399,596**
Community Development Block Grant	202,856	-	**-**
Concourse and Parking Garages	2,826,170	4,592,461	**3,984,236**
Convention Center Complex	14,295,070	20,718,894	**21,784,341**
Energy Conservation Program	2,244,984	1,793,168	**1,845,379**
Environmental Growth - 1/3	5,068,068	5,489,127	**5,552,099**
Environmental Growth - 2/3 [2]	9,333,907	12,816,482	**8,896,882**
Facilities Financing	2,687,127	2,655,287	**2,473,364**
Fire and Lifeguard Facilities	1,667,420	1,657,420	**1,663,782**
Fire/Emergency Medical Services Transport Program	6,667,968	7,105,288	**7,154,723**
Gas Tax	24,358,245	24,403,398	**24,644,732**
HUD Programs Administration [3]	-	-	**2,300,196**
Information Technology Fund [4]	15,137,320	12,062,867	**4,304,839**
Library Grants Fund [5]	731,373	-	**455,000**
Los Peñasquitos Canyon Preserve	226,695	227,838	**194,838**
New Convention Facility	4,339,198	4,339,198	**3,905,278**
OneSD Support Fund [3]	-	-	**12,592,861**
PETCO Park [6]	17,454,161	17,668,821	**23,423,234**
Police Decentralization	9,096,768	7,092,333	**7,824,648**
Public Art	30,000	30,000	**30,000**
QUALCOMM Stadium	17,741,579	17,962,887	**18,080,125**
Seized and Forfeited Assets	1,521,105	5,521,984	**2,042,684**
Serious Traffic Offenders Program	1,327,904	1,200,000	**1,200,000**
Solid Waste Local Enforcement Agency	931,929	934,850	**894,705**
Special Promotional Programs	77,553,848	90,089,843	**80,477,372**
Storm Drain	6,046,746	6,046,746	**6,046,746**
TransNet	16,255,048	-	**-**
TransNet Extension	-	10,458,978	**10,066,296**
Trolley Extension Reserve [7]	4,110,150	4,108,096	**6,074,131**
Undergrounding Utility Program	1,540,602	1,146,575	**1,173,395**
Wireless Communications Technology [4]	-	-	**10,055,665**
Zoological Exhibits [1]	-	-	**8,024,409**
TOTAL SPECIAL REVENUE FUND OPERATING EXPENDITURES	$ 247,057,937	$ 276,637,799	**$ 305,642,998**

[1] Fund was re-categorized as "Special Revenue Fund" beginning in FY 2010.
[2] Decrease reflects the removal of a one-time transfer of funds in FY 2009 for use in Open Space and Developed Regional Parks activities and maintenance.
[3] Fund was created beginning FY 2010.
[4] Wireless Communications Technology was moved from Department of Information Technology beginning FY 2010.
[5] Reflects reinstatement of grant funds from the State for FY 2010.
[6] Increase reflects a one-time transfer of the internal stabilization reserve in the PETCO Fund to the General Fund.
[7] Increase reflects a one-time transfer of excess fund balance in the Trolley Extension Reserve Fund to the General Fund.

Note: Details to FY 2010 adjustments can be found in the departments' Significant Budget Adjustments in the FY 2010 Annual Budget Volume II.

Financial Summary and Schedules

SCHEDULE I
SUMMARY OF CITY FUNDS

	FY 2008 ADOPTED BUDGET	FY 2009 ADOPTED BUDGET	**FY 2010 ADOPTED BUDGET**
ENTERPRISE FUNDS OPERATING EXPENDITURES			
Airports	$ 2,864,304	$ 3,180,953	**$ 3,100,398**
Development Services	53,047,886	49,281,163	**44,009,130**
Golf Course	12,846,992	13,625,300	**13,685,717**
Recycling	24,005,762	23,053,222	**21,695,273**
Refuse Disposal	33,832,489	33,589,082	**36,765,823**
Sewer	369,767,582	397,200,048	**359,271,205**
Water	360,379,277	356,023,838	**384,541,038**
TOTAL ENTERPRISE FUNDS OPERATING EXPENDITURES	$ 856,744,292	$ 875,953,606	**$ 863,068,584**
INTERNAL SERVICE FUNDS OPERATING EXPENDITURES			
Balboa Park/Mission Bay Improvements [1]	$ 6,949,448	$ 6,955,219	**$ -**
Central Stores	23,829,301	23,773,316	**23,780,557**
Engineering and Capital Projects - Water/Wastewater	25,487,865	-	**-**
Enterprise Resource Planning (ERP) [2]	4,342,500	4,064,106	**-**
Fleet Services	81,372,661	89,252,034	**86,120,515**
Publishing Services	4,193,823	4,544,986	**5,475,862**
Risk Management	9,073,934	8,868,110	**9,100,205**
TOTAL INTERNAL SERVICE FUNDS OPERATING EXPENDITURES	$ 155,249,532	$ 137,457,771	**$ 124,477,139**
OTHER SERVICE FUNDS OPERATING EXPENDITURES			
City Employees' Retirement System	$ 42,200,211	$ 41,560,349	**$ 39,295,564**
Open Space Park Facilities [3]	437,025	1,162,022	**-**
TOTAL OTHER SERVICE FUNDS OPERATING EXPENDITURES	$ 42,637,236	$ 42,722,371	**$ 39,295,564**
GROSS TOTAL OPERATING EXPENDITURES	$ 2,424,404,421	$ 2,540,486,052	**$ 2,465,844,789**
Less: Internal Service Funds	$ (155,249,532)	$ (137,457,771)	**$ (124,477,139)**
Less: Other Service Funds	(42,637,236)	(42,722,371)	**(39,295,564)**
NET TOTAL OPERATING EXPENDITURES	$ 2,226,517,653	$ 2,360,305,910	**$ 2,302,072,086**

[1] Fund was re-categorized as "Special Revenue Fund" beginning in FY 2010.

[2] All required funding has been appropriated in prior fiscal years and unspent portions have carried forward for the purpose of project completion. Therefore, no additional funding has been included for FY 2010.

[3] Fund was eliminated beginning FY 2010 due to retirement of bond payments.

Note: Details to FY 2010 adjustments can be found in the departments' Significant Budget Adjustments in the FY 2010 Annual Budget Volume II.

SCHEDULE I
SUMMARY OF CITY FUNDS

	FY 2008 ADOPTED BUDGET	FY 2009 ADOPTED BUDGET	**FY 2010 ADOPTED BUDGET**
CAPITAL IMPROVEMENTS PROGRAM FUNDS			
Airports Fund	$ 1,800,000	$ 2,400,000	**$ 1,800,000**
Capital Outlay - Sales Tax and Other	15,425,000	16,800,000	**21,800,000**
City General Fund	-	446,955	**1,002,149**
Community Development Block Grant Funds	3,997,624	1,486,074	**1,069,316**
Developer	1,056,888	153,000	**1,017,766**
Developer Advance [1]	-	-	**(17,435,907)**
Developer Subdivider [1]	-	-	**3,368,000**
Development Impact Fees	-	1,285,000	**12,100,000**
Development Services Enterprise Fund [1]	-	-	**30,000**
DIF - Planned Urbanizing Communities	-	3,500	**-**
Energy Conservation Program Fund [1]	-	-	**209,000**
Environmental Services	4,457,000	6,042,122	**-**
ERP Fund [1]	-	-	**9,874,376**
Facilities Benefit Assessment	69,870,711	58,425,854	**54,142,129**
Federal Grants	941,610	5,894,000	**320,000**
Fleet Services Internal Service Fund [1]	-	-	**350,000**
General Services Bonds	24,700,000	-	**-**
General Services/Equipment	916,000	-	**-**
Golf Course Enterprise Fund	2,600,000	150,000	**3,334,120**
Highway Bridge Replacement/Repair Fund	400,000	446,000	**2,126,000**
Lease Revenue Bonds	-	77,500,000	**-**
Maintenance Assessment Districts [1]	-	-	**2,860,704**
Mission Bay Improvements Fund [1]	-	-	**2,536,208**
Mission Trails Regional Park [1]	-	-	**472,000**
Other Funding	26,130,316	27,084,016	**1,108,855**
Park Development Fees	-	66,713	**60,000**
Park Service District Fees	-	-	**33,792**
Parking Meter Districts [1]	-	-	**5,500,000**
Private Contributions	-	1,000,000	**2,000,000**
QUALCOMM Stadium	750,000	750,000	**750,000**
Recycling Fund [1]	-	-	**26,072**
Redevelopment Agency [1]	-	-	**200,000**
Refuse Disposal Fund [1]	-	-	**7,237,122**
Regional Park Improvements Fund [1]	-	-	**2,500,000**
San Diego Association of Governments [1]	-	-	**630,000**
Sewer Revenue - Expansion	19,729,907	9,722,775	**18,799,359**
Sewer Revenue - Replacement	80,949,049	93,395,577	**115,281,277**
State Grants	255,535	16,265,941	**469,000**
TransNet	20,237,952	-	**-**
TransNet Commercial Paper	13,238,147	-	**-**
TransNet Extension	-	17,134,022	**16,233,232**
TransNet Extension Commercial Paper	-	12,638,973	**8,000,000**
Undergrounding Utility District	58,605,247	60,000,000	**48,857,037**
Water Revenue - Expansion	32,798,639	47,920,680	**48,158,674**
Water Revenue - Replacement	112,776,613	129,948,397	**101,617,635**
TOTAL CAPITAL IMPROVEMENTS PROGRAM	$ 491,636,238	$ 586,959,599	**$ 478,437,916**
TOTAL COMBINED BUDGET EXPENDITURES	$ 2,718,153,891	$ 2,947,265,509	**$ 2,780,510,002**
Less: Interfund Transactions	$ (212,485,553)	$ (276,580,027)	**$ (273,298,602)**
NET TOTAL COMBINED BUDGET	$ 2,505,668,338	$ 2,670,685,482	**$ 2,507,211,400**

[1] FY 2008 and FY 2009 CIP Budget was included as part of Other Funding.

Financial Summary and Schedules

SCHEDULE II
SUMMARY OF POSITIONS BY DEPARTMENT

	FY 2008 ADOPTED BUDGET	FY 2009 ADOPTED BUDGET	**FY 2010 ADOPTED BUDGET**
GENERAL FUND			
Administration [1]	-	17.75	**20.75**
Business Office	19.25	11.25	**9.25**
City Attorney [2]	338.22	339.22	**341.22**
City Auditor	-	11.00	**16.50**
City Clerk	45.00	46.00	**45.00**
City Comptroller	99.00	104.00	**92.00**
City Council District 1	10.00	10.00	**10.00**
City Council District 2	11.00	11.00	**10.00**
City Council District 3	10.00	10.00	**10.00**
City Council District 4	10.00	10.00	**10.00**
City Council District 5	9.00	9.00	**9.00**
City Council District 6	10.00	10.00	**10.00**
City Council District 7	10.00	10.00	**10.00**
City Council District 8	10.00	10.00	**10.00**
City Planning and Community Investment [1]	93.45	84.45	**65.70**
City Planning and Development [3]	4.00	3.00	**-**
City Treasurer	124.00	126.00	**122.00**
Community and Legislative Services [1]	29.00	28.00	**37.00**
Community Services [3]	-	2.00	**-**
Council Administration	12.50	13.00	**12.50**
Customer Services [3]	20.00	23.00	**-**
Debt Management	22.00	22.00	**21.00**
Development Services	68.00	68.00	**64.00**
Engineering and Capital Projects	286.47	520.50	**519.50**
Environmental Services	156.21	156.76	**151.76**
Ethics Commission	8.00	8.00	**7.00**
Family Justice Center [3]	5.00	6.00	**-**
Financial Management	30.00	31.00	**31.00**
Fire-Rescue	1,175.50	1,200.63	**1,187.63**
General Services	462.58	385.92	**377.92**
Human Resources [4]	6.00	7.00	**16.00**
Library	379.76	375.21	**378.46**
Mayor	4.00	4.00	**3.00**
Office of the Assistant COO [1]	-	-	**3.00**
Office of Ethics and Integrity [3]	14.00	13.00	**-**
Office of Homeland Security	11.35	11.35	**11.70**
Office of the Chief Financial Officer	4.00	4.00	**3.00**
Office of the IBA	9.00	11.00	**10.00**
Park and Recreation [5]	769.94	770.68	**765.28**
Personnel	60.20	59.00	**57.50**
Police [1]	2,818.50	2,787.00	**2,754.75**
Public Safety (Emergency Medical Services) [3]	7.00	5.50	**-**
Public Works	4.50	1.50	**1.50**
Purchasing and Contracting	52.00	43.00	**40.00**
Real Estate Assets	36.50	34.50	**32.00**
Special Events	3.00	-	**-**
Storm Water	-	131.00	**120.00**
TOTAL GENERAL FUND	7,257.93	7,545.22	**7,396.92**

[1] Reflects the FY 2009 First Quarter Budget Adjustment.
[2] Department was restructured beginning FY 2010.
[3] Department was eliminated as part of the FY 2009 First Quarter Budget Adjustment.
[4] Labor Relations was re-titled to Human Resources beginning FY 2010.
[5] The Reservoir Recreation Division of Park & Recreation was moved to the Water Department beginning FY 2010.

SCHEDULE II
SUMMARY OF POSITIONS BY DEPARTMENT

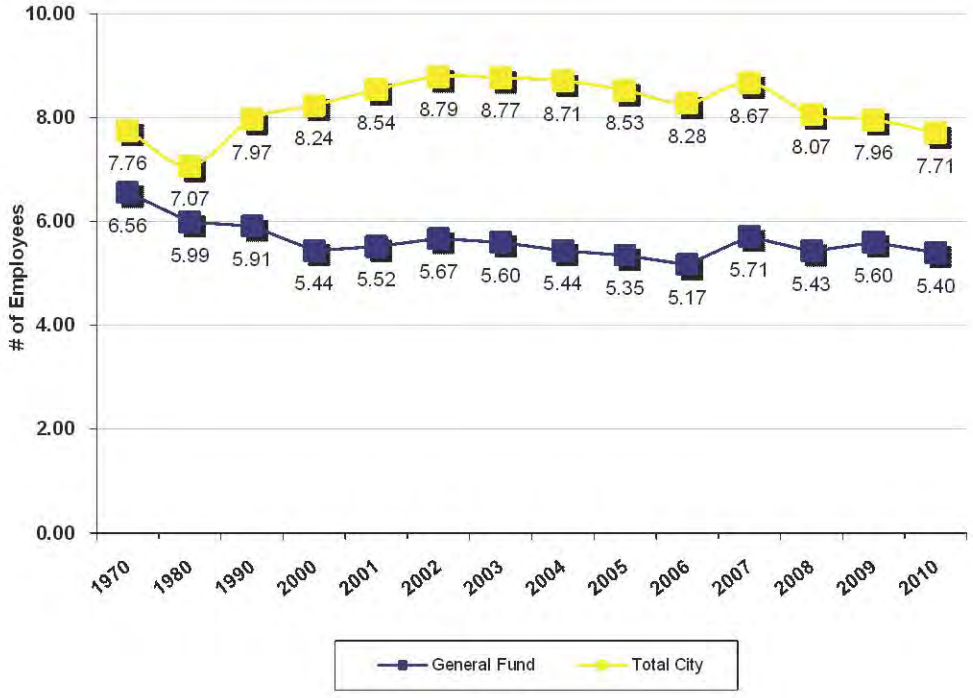
	FY 2008 ADOPTED BUDGET	FY 2009 ADOPTED BUDGET	**FY 2010 ADOPTED BUDGET**
SPECIAL REVENUE FUNDS			
City Redevelopment Administration	28.00	28.00	**29.00**
Concourse and Parking Garages	3.00	3.00	**2.00**
Energy Conservation Program	10.00	8.85	**8.85**
Facilities Financing	16.00	16.00	**16.00**
Fire/Emergency Medical Service Transport Program	48.40	48.40	**48.40**
HUD Programs Administration [1]	-	-	**14.00**
Library Grant Funds [2]	8.60	-	**-**
Los Peñasquitos Canyon Preserve	2.00	2.00	**2.00**
Department of IT	88.38	79.38	**72.00**
OneSD Support Fund [3]	**-**	**-**	**19.00**
PETCO Park	0.50	0.50	**1.00**
QUALCOMM Stadium [4]	22.75	22.75	**36.75**
Solid Waste Local Enforcement Agency	6.00	6.00	**6.00**
Special Promotional Programs	7.00	10.00	**9.00**
Undergrounding Utilities District	10.80	6.50	**6.50**
TOTAL SPECIAL REVENUE FUNDS	251.43	231.38	**270.50**
ENTERPRISE FUNDS			
Airports	19.50	19.00	**19.00**
Development Services	469.00	453.00	**410.00**
Golf Course	95.75	95.75	**95.75**
Recycling	137.37	144.52	**131.53**
Refuse Disposal	155.50	153.95	**167.94**
Sewer	916.44	840.50	**827.50**
Water	850.90	778.50	**785.50**
TOTAL ENTERPRISE FUNDS	2,644.46	2,485.22	**2,437.22**
INTERNAL SERVICE FUNDS			
Central Stores	22.00	22.00	**22.00**
Engineering and Capital Projects - Water/Wastewater	165.73	-	**-**
Fleet Services	249.00	248.50	**249.00**
Publishing Services	25.00	25.00	**25.00**
Risk Management	84.25	82.75	**82.25**
TOTAL INTERNAL SERVICE FUNDS	545.98	378.25	**378.25**
OTHER FUNDS			
City Employees' Retirement System	64.00	65.00	**65.00**
TOTAL OTHER FUNDS	64.00	65.00	**65.00**
TOTAL BUDGETED POSITIONS [5]	10,763.80	10,705.07	**10,547.89**

[1] Fund was created beginning FY 2010.
[2] Grant funds reinstated from State in FY 2010, but no positions were budgeted.
[3] Fund was created beginning FY 2010 to support all departments citywide for the City's new ERP system.
[4] Increase of 14 FTE's in Qualcomm stadium maintenance.
[5] Total number of budgeted positions excludes positions from Maintenance Assessment Districts (MADs). Refer to Schedule VII for details on MADs budgets.

CITY EMPLOYEES PER 1,000 POPULATION

FISCAL YEAR	NUMBER OF BUDGETED EMPLOYEES		CITY POPULATION	EMPLOYEES PER 1,000 POPULATION	
	General Fund	*Total City*		*General Fund*	*Total City*
1970	4,570	5,407	697,027	6.56	7.76
1980	5,246	6,187	875,538	5.99	7.07
1990	6,565	8,852	1,110,623	5.91	7.97
2000	6,650	10,083	1,223,400	5.44	8.24
2001	6,836	10,576	1,238,500	5.52	8.54
2002	7,100	11,000	1,251,700	5.67	8.79
2003	7,172	11,236	1,281,400	5.60	8.77
2004	7,043	11,269	1,294,000	5.44	8.71
2005	6,955	11,096	1,300,343	5.35	8.53
2006	6,748	10,816	1,305,625	5.17	8.28
2007	7,518	11,416	1,316,837	5.71	8.67
2008	7,258	10,787	1,333,617	5.44	8.09
2009	7,545	10,729	1,353,993 (1)	5.57	7.92
2010	7,397	10,572	1,371,000 (1)	5.40	7.71

(1) Reflects January 1 estimate, based on California E-4 Population Estimate. Provided by San Diego City Planning and Community Investment Department (subject to revision).



SCHEDULE III
ANALYSIS OF FINANCING DOLLARS

	FY 2008 ADOPTED BUDGET	FY 2009 ADOPTED BUDGET	**FY 2010 ADOPTED BUDGET**
GENERAL FUND			
PROPERTY TAX REVENUE	$ 385,688,853	$ 411,141,755	**$ 382,627,885**
NON-PROPERTY TAX REVENUE			
OTHER LOCAL TAXES			
Sales Tax	$ 239,485,958	$ 222,081,552	**$ 210,141,169**
Safety Sales Tax	8,401,528	8,114,255	**7,057,580**
Property Transfer Tax	7,570,860	8,901,320	**4,511,178**
Transient Occupancy Tax	85,184,936	90,628,826	**75,907,285**
Subtotal Other Local Taxes	$ 340,643,282	$ 329,725,953	**$ 297,617,212**
LICENSES AND PERMITS			
General Business Taxes	$ 19,958,041	$ 17,810,935	**$ 15,556,861**
Other Regulatory Licenses	876,122	876,122	**2,374,956**
Bicycle Licenses	16,150	16,150	**60,900**
Street and Curb Permits	145,500	95,500	**110,500**
Other Licenses and Permits	6,472,672	6,220,438	**6,656,978**
Parking Meter Revenue	6,883,999	7,614,000	**7,614,000**
Subtotal Licenses and Permits	$ 34,352,484	$ 32,633,145	**$ 32,374,195**
FINES, FORFEITURES, AND PENALTIES			
California Vehicle Code Violations	$ 7,493,928	$ 7,493,928	**$ 7,693,928**
Other California and Municipal Violations	594,000	590,000	**600,000**
City Parking Violations	19,417,599	19,417,599	**17,323,315**
Litigation Awards and Cost Recovery	7,590,000	7,044,000	**6,677,034**
Subtotal Fines, Forfeitures, and Penalties	$ 35,095,527	$ 34,545,527	**$ 32,294,277**
REVENUE FROM MONEY AND PROPERTY			
Interest Earnings	$ 7,777,122	$ 9,613,317	**$ 4,091,471**
Franchises	69,585,776	69,636,238	**73,716,929**
Balboa Park Rents and Concessions	606,200	612,079	**683,850**
Mission Bay Park Rents and Concessions	30,065,000	29,932,209	**28,145,208**
Other Parks and Recreation Facilities Rents and Concessions	1,804,268	1,450,546	**2,067,665**
Centre City Rents	626,047	2,064,458	**2,160,234**
Other Rents and Concessions	7,656,389	13,145,088	**12,932,684**
Subtotal Revenue from Money and Property	$ 118,120,802	$ 126,453,935	**$ 123,798,041**
REVENUE FROM OTHER AGENCIES			
Motor Vehicle License Fees	$ 7,938,333	$ 6,875,220	**$ 3,900,000**
Other State Grants and Allocations	7,619,759	2,635,374	**2,280,392**
Federal Grants	1,881,807	1,629,856	**2,223,742**
Revenue from Other Sources [(1)]	674,798	15,329,787	**3,228,218**
Unified Port District Reimbursement	753,760	753,760	**739,562**
Subtotal Revenue from Other Agencies	$ 18,868,457	$ 27,223,997	**$ 12,371,914**

[(1)] FY 2009 included Proposition 1B funding, FEMA reimbursements, and Mt. Soledad reimbursements. These revenue items are not budgeted in FY 2010.

Financial Summary and Schedules

SCHEDULE III
ANALYSIS OF FINANCING DOLLARS

	FY 2008 ADOPTED BUDGET	FY 2009 ADOPTED BUDGET	**FY 2010 ADOPTED BUDGET**
CHARGES FOR CURRENT SERVICES			
Cemetery Revenue	$ 810,566	$ 810,566	**$ 877,614**
Community Services to Other City Funds	281,139	281,139	**281,139**
Election Fees	18,625	8,600	**8,600**
Emergency Medical Services	173,127	161,663	**166,500**
Engineering Services	5,925,508	5,752,461	**5,777,461**
Engineering Services to Other City Funds	13,608,537	27,287,864	**30,827,107**
Facilities Maintenance Services to Other City Funds	3,096,053	2,897,100	**3,158,553**
Fire Services [1]	5,183,678	5,278,778	**10,123,441**
General Government and Financial Services to Other City Funds [2]	25,996,951	53,973,743	**35,591,705**
Golf Course Revenue	255,587	281,037	**236,133**
Library Revenue	1,537,779	1,588,905	**1,477,775**
Miscellaneous Recreation Revenue	3,445,506	6,450,543	**4,416,782**
Miscellaneous Services to Other City Funds	5,843,509	5,051,544	**4,749,500**
Other Services [3]	3,849,931	8,237,370	**24,352,933**
Parking Citation Processing	110,000	100,000	**130,000**
Planning and Miscellaneous Filing Fees	227,003	137,003	**5,300**
Police Services	3,754,307	3,517,307	**3,524,307**
Real Estate Assets Services to Other City Funds	748,100	805,795	**890,150**
Repair and Damage Recoveries	235,000	235,000	**235,000**
Services to Transient Occupancy Tax Fund	568,279	568,279	**921,994**
Services to Unified Port District	3,263,000	3,263,000	**3,263,000**
Street Division Services to Other Funds	1,169,000	6,169,000	**6,356,864**
Swimming Pool Revenue	1,245,521	1,258,286	**1,199,087**
Subtotal Charges for Current Services	$ 81,346,706	$ 134,114,983	**$ 138,570,945**
TRANSFERS FROM OTHER FUNDS			
Transient Occupancy Tax Fund	$ 10,579,289	$ 16,227,968	**$ 13,581,324**
Engineering Services to Other City Funds	6,361,814	6,789,256	**6,822,247**
Street Maintenance Services to Other City Funds	17,063,654	13,167,870	**12,918,091**
General Government and Financial Services to Other City Funds	2,827,239	2,861,498	**2,621,723**
Miscellaneous Services to Other City Funds	1,247,700	1,376,285	**1,602,512**
Environmental Growth Fund	11,137,255	11,737,255	**11,137,255**
Employee Offset Savings	20,200,000	17,714,000	**11,429,293**
Other Transfers and Contributions [4]	22,170,890	26,068,740	**48,381,026**
Subtotal Transfers from Other Funds	$ 91,587,841	$ 95,942,872	**$ 108,493,471**
OTHER REVENUE			
Sale of Personal Property	$ 136,000	$ 120,877	**$ 124,752**
Miscellaneous Revenue	491,000	705,347	**1,433,683**
Subtotal Other Revenue	$ 627,000	$ 826,224	**$ 1,558,435**
TOTAL NON-PROPERTY TAX REVENUE	$ 720,642,099	$ 781,466,636	**$ 747,078,490**
TOTAL GENERAL FUND BALANCE AND REVENUE	$ 1,106,330,952	$ 1,192,608,391	**$ 1,129,706,375**

[1] Includes $2.5 million in new fees for fire inspection permits.
[2] Decrease in revenue due to reclassification of $18 million in transfers from water / sewer utilities to "Other Services".
[3] Reflects new / revised user fees budgeted in FY 2010 in addition to an increase in revenue from reclassification of revenue. from General Govt. & Financial Services to Other City Funds.
[4] Increase in revenue attributable to one-time $17.8 million interest rate stabilization reserve transfer.

SCHEDULE III
ANALYSIS OF FINANCING DOLLARS

	FY 2008 ADOPTED BUDGET	FY 2009 ADOPTED BUDGET	**FY 2010 ADOPTED BUDGET**
DEBT SERVICE AND TAX FUNDS			
BALANCES FROM PRIOR YEAR	$ 3,881,341	$ 2,519,256	**$ 2,571,506**
PROPERTY TAX REVENUE			
Bond Interest and Redemption	$ 2,097,999	$ 1,996,510	**$ 1,889,308**
Zoological Exhibits [1]	8,946,525	9,679,780	**-**
Total Property Tax Revenue	$ 11,044,524	$ 11,676,290	**$ 1,889,308**
NON-PROPERTY TAX REVENUE			
Tax Anticipation Notes	$ 5,109,000	$ 3,104,981	**$ 1,326,331**
Total Non-Property Tax Revenue	$ 5,109,000	$ 3,104,981	**$ 1,326,331**
REVENUE RESERVED FOR FUTURE OBLIGATIONS	$ (3,650,393)	$ (2,194,413)	**$ (2,133,016)**
TOTAL DEBT SERVICE AND TAX FUND BALANCES AND REVENUE	$ 16,384,472	$ 15,106,114	**$ 3,654,129**
SPECIAL REVENUE FUNDS			
BALANCES FROM PRIOR YEAR	$ 50,213,627	$ 63,232,538	**$ 95,560,979**
REVENUES			
OTHER LOCAL TAXES			
Transient Occupancy Tax	$ 77,440,851	$ 82,389,843	**$ 69,006,622**
Property Tax [1]	-	-	**8,024,409**
Safety Sales Tax	-	-	**1,617,570**
Facilities Benefits Assessments	1,879,604	2,266,087	**2,090,679**
Subtotal Other Local Taxes	$ 79,320,455	$ 84,655,930	**$ 80,739,280**
REVENUE FROM MONEY AND PROPERTY			
QUALCOMM Stadium	$ 6,481,553	$ 6,611,553	**$ 7,318,159**
Midway and Sports Arena Leases [2]	3,522,454	-	**-**
Franchises	59,811,440	62,298,144	**63,285,477**
Interest Earnings	1,244,336	1,459,647	**1,484,382**
Miscellaneous	2,913,035	3,229,035	**3,342,265**
Subtotal Revenue from Money and Property	$ 73,972,818	$ 73,598,379	**$ 75,430,283**
REVENUE FROM OTHER AGENCIES			
Gas Tax	$ 24,011,388	$ 24,055,572	**$ 24,295,928**
TransNet Funds	35,483,500	27,593,000	**26,299,528**
Storm Drain Fees	6,046,746	6,046,746	**6,046,746**
Miscellaneous	369,400	369,400	**244,500**
Federal Seized Assets	800,000	1,000,000	**1,000,000**
Library Grant	753,000	-	**455,000**
CDBG Federal Grant [3]	1,326,000	-	**-**
AB 2928 - Transportation Relief	-	12,676,642	**15,535,558**
Other Agencies	9,482,059	15,612,479	**21,853,178**
Subtotal Revenue from Other Agencies	$ 78,272,093	$ 87,353,839	**$ 95,730,438**

[1] Fund was re-categorized as "Special Revenue Fund" in FY 2010.

[2] Beginning FY 2009 Midway and Sports Arena Lease revenue was transferred to the General Fund.

[3] Community Development Block Grant (CDBG) was incorporated into the City Planning and Community Investment Department in FY 2009.

Financial Summary and Schedules

SCHEDULE III
ANALYSIS OF FINANCING DOLLARS

	FY 2008 ADOPTED BUDGET	FY 2009 ADOPTED BUDGET	**FY 2010 ADOPTED BUDGET**
TRANSFERS FROM OTHER FUNDS			
Transfers from Transient Occupancy Tax Fund	$ 38,703,889	$ 47,585,798	**$ 46,632,922**
Transfers Miscellaneous	16,194,671	14,349,104	**10,811,154**
Transfers from General Fund	16,555,690	15,036,027	**28,861,427**
Transfers from TransNet Fund	134,765	-	**-**
Transfers from Water and Sewer Funds	1,119,156	795,752	**941,502**
Subtotal Transfers from Other Funds	$ 72,708,171	$ 77,766,681	**$ 87,247,005**
OTHER REVENUE			
Unlicensed Driver Vehicle Impound Fees	$ 1,165,000	$ 1,165,000	**$ 1,165,000**
Facility Fees	846,465	846,465	**846,465**
Tonnage Fees	317,200	317,200	**317,200**
Paramedic Limited Liability Company Fees	5,336,545	5,309,467	**5,309,467**
Bond Proceeds	13,238,147	12,638,973	**8,000,000**
Miscellaneous	1,323,795	3,281,767	**3,757,782**
Subtotal Other Revenue	$ 22,227,152	$ 23,558,872	**$ 19,395,914**
TOTAL SPECIAL REVENUES	$ 326,500,689	$ 346,933,701	**$ 358,542,920**
REVENUE RESERVED FOR FUTURE OBLIGATIONS	$ (129,656,379)	$ (133,528,440)	**$ (148,460,901)**
TOTAL SPECIAL REVENUE FUND BALANCES AND REVENUE	$ 247,057,937	$ 276,637,799	**$ 305,642,998**
ENTERPRISE FUNDS			
AIRPORTS FUND			
BALANCE FROM PRIOR YEAR	$ 7,363,290	$ 7,566,944	**$ 6,536,209**
REVENUE			
Interest	$ 165,000	$ 165,000	**$ 300,000**
Leases - Aviation/Non-Aviation	3,768,930	3,451,190	**4,144,116**
Leases to Other City Departments	332,528	332,528	**524,330**
Airport Fees	569,460	569,460	**427,686**
Miscellaneous Revenue	32,040	32,040	**38,756**
Revenue For Future Obligations/CIP	(9,366,944)	(8,936,209)	**(8,870,699)**
TOTAL AIRPORTS FUND BALANCE AND REVENUE	$ 2,864,304	$ 3,180,953	**$ 3,100,398**

SCHEDULE III
ANALYSIS OF FINANCING DOLLARS

	FY 2008 ADOPTED BUDGET	FY 2009 ADOPTED BUDGET	**FY 2010 ADOPTED BUDGET**
DEVELOPMENT SERVICES FUND			
BALANCE FROM PRIOR YEAR	$ 7,597,378	$ 56,945	**$ (11,588,205)**
REVENUE			
Building Permits/Plan Check Fees	$ 7,319,261	$ 7,740,713	**$ 7,083,511**
Structural, Electrical, Mechanical, and Combination Permits	10,275,019	9,853,480	**9,348,185**
Engineering and Development Fees	517,999	587,310	**537,446**
Interest	1,325,671	877,072	**802,607**
Other Fees and Revenue	6,601,781	5,680,942	**5,544,148**
Zoning and Sign Permit Revenue	524,350	614,847	**562,645**
Development and Environmental Planning	2,640,061	6,438,202	**5,391,586**
Fire Plan Check and Inspection	2,652,514	2,952,932	**2,702,223**
TransNet	526,935	-	**-**
Water/Sewer Reimbursement	169,398	189,545	**173,452**
Subdivision Permits	13,004,464	13,902,955	**13,022,567**
Reimbursement for Fire Permit Fees Waived	-	700,000	**700,000**
Revenue Reserved for Transfer - CIP	-	(30,000)	**(30,000)**
Revenue for Future Obligations	(106,945)	(283,780)	**9,758,965**
TOTAL DEVELOPMENT SERVICES FUND BALANCE AND REVENUE	$ 53,047,886	$ 49,281,163	**$ 44,009,130**
GOLF COURSE FUND			
BALANCE FROM PRIOR YEAR	$ 15,471,457	$ 14,662,618	**$ 20,961,402**
REVENUE			
Golf Fees	$ 13,149,100	$ 13,240,300	**$ 14,764,073**
Rents and Concessions	1,917,900	1,819,300	**1,896,967**
Interest	363,800	398,400	**351,979**
Revenue Reserved for Transfer - CIP	(2,600,000)	(150,000)	**(3,334,120)**
Revenue For Future Obligations	(15,455,265)	(16,345,318)	**(20,954,584)**
TOTAL GOLF COURSE FUND BALANCE AND REVENUE	$ 12,846,992	$ 13,625,300	**$ 13,685,717**
RECYCLING FUND			
BALANCE FROM PRIOR YEAR	$ 4,290,000	$ 6,900,000	**$ 6,797,901**
REVENUE			
Recycling Fees	$ 11,500,000	$ 10,715,000	**$ 10,270,000**
Interest Revenue	140,000	200,000	**360,000**
SB 332 Revenue	890,000	890,000	**870,000**
Transfer of Navy and Other Exempt Tonnage Subsidy	1,040,000	640,000	**480,000**
Facility Franchise Fee Apportionment	2,500,000	1,985,000	**-**
Curbside Recycling Revenue	4,000,000	4,500,000	**2,400,000**
State Grants	387,000	316,000	**316,000**
Other Revenue	136,000	254,620	**262,874**
Service to Other Departments	407,700	707,920	**907,920**
Revenue Reserved for Transfer - CIP	-	(26,072)	**(26,072)**
Revenue for Future Obligations	(1,284,938)	(4,029,246)	**(943,350)**
TOTAL RECYCLING FUND BALANCE AND REVENUE	$ 24,005,762	$ 23,053,222	**$ 21,695,273**

Financial Summary and Schedules

SCHEDULE III
ANALYSIS OF FINANCING DOLLARS

		FY 2008 ADOPTED BUDGET		FY 2009 ADOPTED BUDGET		**FY 2010 ADOPTED BUDGET**
REFUSE DISPOSAL FUND						
BALANCE FROM PRIOR YEAR	$	12,253,741	$	8,600,000	**$**	**14,926,768**
REVENUE						
Interest	$	1,500,000	$	1,500,000	**$**	**2,000,000**
Green Fees		1,675,000		1,675,000		**1,710,000**
General Fund Loan Repayment for Operations Station		1,845,196		1,845,196		**1,845,196**
Miscellaneous Revenue		1,134,953		1,386,836		**1,535,574**
Disposal Fees		31,075,000		28,112,860		**24,003,741**
Revenue Reserved for Transfer - CIP		(4,457,000)		(6,042,122)		**(7,237,122)**
Revenue for Future Obligations		(11,194,401)		(3,488,688)		**(2,018,334)**
TOTAL REFUSE DISPOSAL FUND BALANCE AND REVENUE	$	33,832,489	$	33,589,082	**$**	**36,765,823**
SEWER FUND						
BALANCE FROM PRIOR YEAR	$	188,226,141	$	108,463,933	**$**	**126,567,440**
REVENUE						
Bond Proceeds	$	-	$	106,200,000	**$**	**65,425,000**
Grant Receipts		375,498		375,500		**250,000**
Capacity Charges		15,796,074		12,000,000		**5,200,000**
Sewer Service Charges		260,859,540		291,887,500		**294,720,728**
New Sewer Service Connections		200,000		50,000		**10,000**
Sewage Treatment Plant Services		68,312,656		62,000,000		**72,000,000**
Services Rendered to Others		7,489,900		6,816,000		**5,743,874**
Other Revenue		199,073		167,000		**172,000**
Interest		4,400,172		5,500,000		**4,200,000**
Cogeneration Electric Power Sales		1,397,510		1,772,000		**1,610,954**
Revenue Reserved for Transfer - CIP		(100,678,956)		(103,118,352)		**(134,080,636)**
Revenue Reserved for Future Obligations		(76,810,026)		(94,913,533)		**(82,548,155)**
TOTAL SEWER FUND BALANCE AND REVENUE	$	369,767,582	$	397,200,048	**$**	**359,271,205**

SCHEDULE III
ANALYSIS OF FINANCING DOLLARS

	FY 2008 ADOPTED BUDGET	FY 2009 ADOPTED BUDGET	**FY 2010 ADOPTED BUDGET**
WATER FUND			
BALANCE FROM PRIOR YEAR	$ 155,622,954	$ 218,588,449	**$ 247,672,000**
REVENUE			
Bond Proceeds	$ 117,753,345	$ 165,193,489	**$ 119,857,000**
Capacity Charges	11,244,286	11,465,528	**7,736,000**
Contributions in Aid	75,000	75,000	**75,000**
Grant Receipts	3,385,000	8,000,000	**7,744,703**
Reimbursement from Capital Outlay Fund	100,000	600,000	**600,000**
Water Sales	297,677,782	292,330,535	**342,798,830**
Reclaimed Water	5,628,593	7,876,063	**7,399,000**
Land and Building Rentals	5,144,436	5,818,210	**5,472,956**
New Water Services	2,402,400	2,115,497	**1,860,000**
Sale of Discarded Materials and Facilities	14,000	-	**46,000**
Interest	4,132,000	4,132,000	**6,032,000**
Damages Recovered	290,200	264,596	**265,000**
Services Rendered to Others	10,730,528	8,004,740	**8,564,000**
Service Charges	1,375,000	1,227,488	**1,543,000**
Other Revenue	380,047	806,870	**1,136,783**
Lakes Recreation	1,841,845	2,500,000	**2,500,000**
Revenue Reserved for Transfer - CIP	(145,575,252)	(177,869,077)	**(149,776,309)**
Revenue Reserved for Future Obligations	(111,842,887)	(195,105,550)	**(226,984,925)**
TOTAL WATER FUND BALANCE AND REVENUE	$ 360,379,277	$ 356,023,838	**$ 384,541,038**
TOTAL ENTERPRISE FUND BALANCES AND REVENUE	$ 856,744,292	$ 875,953,606	**$ 863,068,584**
TOTAL OPERATING BUDGET	$ 2,226,517,653	$ 2,360,305,910	**$ 2,302,072,086**

SCHEDULE IV
SUMMARY OF REVENUES BY CATEGORY BY FUND

Fund Type / Title	Property Taxes	Sales and Other Local Taxes	Licenses and Permits	Fines, Forfeitures, and Penalties	Revenue from Money and Property
GENERAL FUND	**$ 382,627,885**	**$ 297,617,212**	**$ 32,374,195**	**$ 32,294,277**	**$ 123,798,041**
Debt Service and Tax Funds					
Bond Interest and Redemption	$ 1,864,308	$ -	$ -	$ -	$ 25,000
Tax and Revenue Anticipation Notes	-	-	-	-	-
TOTAL	**$ 1,864,308**	**$ -**	**$ -**	**$ -**	**$ 25,000**
Special Revenue Funds					
AB 2928 - Transportation Relief	$ -	$ 15,535,558	$ -	$ -	$ -
Automated Refuse Container	-	-	-	-	-
Balboa Park/Mission Bay Improvements [1]	-	-	-	-	-
City Redevelopment Administration	-	-	-	-	-
Concourse and Parking Garages	-	-	-	-	3,323,005
Convention Center Complex	-	-	-	-	185,000
Energy Conservation Program	-	-	-	-	-
Environmental Growth - 1/3	-	4,601,196	-	-	53,500
Environmental Growth - 2/3	-	9,202,391	-	-	53,500
Facilities Financing	-	-	2,090,679	-	2,100
Fire and Lifeguard Facilities	-	-	-	-	-
Fire/Emergency Medical Services Transport Program	-	-	-	-	-
Gas Tax	-	-	-	-	348,804
HUD Programs Administration	-	-	-	-	-
Information Technology Fund	-	-	-	-	-
Library Grants Fund	-	-	-	-	-
Los Peñasquitos Canyon Preserve	-	-	-	-	6,000
Mission Bay Improvements Fund	-	-	-	-	-
New Convention Facility	-	-	-	-	-
OneSD Support Fund [2]	-	-	-	-	-
PETCO Park	-	-	-	-	1,915,000
Police Decentralization	-	-	-	-	-
Public Art	-	-	-	-	-
QUALCOMM Stadium	-	-	-	-	6,804,359
Regional Park Improvements Fund	-	-	-	-	-
Seized and Forfeited Assets	-	-	-	-	-
Serious Traffic Offenders Program	-	-	-	1,165,000	35,000
Solid Waste Local Enforcement Agency	-	-	563,665	-	20,000
Special Promotional Programs	-	69,006,622	50,000	-	-
Storm Drain	-	-	-	-	-
TransNet Extension	-	26,299,528	-	-	-
Trolley Extension Reserve	-	-	-	-	-
Undergrounding Utility District	-	49,481,890	-	-	450,282
Wireless Communications Technology	-	-	-	-	-
Zoological Exhibits [1]	8,024,409	-	-	-	-
TOTAL	**$ 8,024,409**	**$ 174,127,185**	**$ 2,704,344**	**$ 1,165,000**	**$ 13,196,550**
Enterprise Funds					
Airports	$ -	$ -	$ -	$ -	$ 4,987,702
Development Services	-	-	23,252,390	2,006	877,072
Golf Course	-	-	-	-	1,396,689
Recycling	-	-	-	-	518,000
Refuse Disposal	-	-	-	30,000	2,000,000
Sewer	-	-	-	5,000	4,277,000
Water	-	-	1,000	-	11,470,588
TOTAL	**$ -**	**$ -**	**$ 23,253,390**	**$ 37,006**	**$ 25,527,051**
Capital Project Funds	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Internal Service Funds					
Central Stores	$ -	$ -	$ -	$ -	$ -
Enterprise Resource Planning (ERP)	-	-	-	-	-
Fleet Services	-	-	-	20,000	-
Publishing Services	-	-	-	-	-
Risk Management	-	-	-	-	-
TOTAL	**$ -**	**$ -**	**$ -**	**$ 20,000**	**$ -**
GROSS TOTAL COMBINED BUDGET REVENUES	**$ 392,516,602**	**$ 471,744,397**	**$ 58,331,929**	**$ 33,516,283**	**$ 162,546,642**
Percent of Total	**14.0%**	**16.8%**	**2.1%**	**1.2%**	**5.8%**

[1] Fund was re-categorized as "Special Revenue Fund" beginning in FY 2010.

[2] Fund was created beginning in FY 2010 to support all departments citywide for the City's new ERP system.

SCHEDULE IV
SUMMARY OF REVENUES BY CATEGORY BY FUND

Revenue from Other Agencies	Charges for Current Services	Other Revenue	Transfers from Other Funds	Total Revenues	Fund Type / Title
$ 12,371,914	**$ 138,570,945**	**$ 1,558,435**	**$ 108,493,471**	**$ 1,129,706,375**	**GENERAL FUND**
					Debt Service and Tax Funds
$ -	$ -	$ -	$ -	**$ 1,889,308**	Bond Interest and Redemption
-	-	-	1,326,331	**1,326,331**	Tax and Revenue Anticipation Notes
$ -	**$ -**	**$ -**	**$ 1,326,331**	**$ 3,215,639**	**TOTAL**
					Special Revenue Funds
$ -	$ -	$ -	$ -	**$ 15,535,558**	AB 2928 - Transportation Relief
-	500,000	-	-	**500,000**	Automated Refuse Container
-	-	-	5,468,428	**5,468,428**	(1) Balboa Park/Mission Bay Improvements
-	-	-	3,399,596	**3,399,596**	City Redevelopment Administration
-	-	-	-	**3,323,005**	Concourse and Parking Garages
4,500,000	-	-	9,474,142	**14,159,142**	Convention Center Complex
-	-	-	2,002,305	**2,002,305**	Energy Conservation Program
-	-	-	-	**4,654,696**	Environmental Growth - 1/3
-	-	-	-	**9,255,891**	Environmental Growth - 2/3
-	20,000	300	224,500	**2,337,579**	Facilities Financing
-	-	-	1,617,570	**1,617,570**	Fire and Lifeguard Facilities
500,000	1,517,828	5,309,467	-	**7,327,295**	Fire/Emergency Medical Services Transport Program
24,295,928	-	-	-	**24,644,732**	Gas Tax
-	2,358,969	-	-	**2,358,969**	HUD Programs Administration
-	-	-	3,164,595	**3,164,595**	Information Technology Fund
455,000	-	-	-	**455,000**	Library Grants Fund
-	-	-	170,000	**176,000**	Los Peñasquitos Canyon Preserve
-	-	-	2,536,208	**2,536,208**	Mission Bay Improvements Fund
-	-	-	4,153,439	**4,153,439**	New Convention Facility
-	-	-	12,898,704	**12,898,704**	(2) OneSD Support Fund
-	-	1,043,000	14,743,165	**17,701,165**	PETCO Park
-	-	-	7,824,648	**7,824,648**	Police Decentralization
-	-	-	30,000	**30,000**	Public Art
-	-	46,600	11,821,670	**18,672,629**	QUALCOMM Stadium
-	-	-	2,500,000	**2,500,000**	Regional Park Improvements Fund
1,000,000	-	-	-	**1,000,000**	Seized and Forfeited Assets
-	-	-	-	**1,200,000**	Serious Traffic Offenders Program
-	-	-	273,863	**857,528**	Solid Waste Local Enforcement Agency
11,420,750	-	-	-	**80,477,372**	Special Promotional Programs
-	6,046,746	-	-	**6,046,746**	Storm Drain
-	-	8,000,000	-	**34,299,528**	TransNet Extension
-	-	-	942,078	**942,078**	Trolley Extension Reserve
-	-	-	98,260	**50,030,432**	Undergrounding Utility District
-	151,000	-	8,816,673	**8,967,673**	Wireless Communications Technology
-	-	-	-	**8,024,409**	(1) Zoological Exhibits
$ 42,171,678	**$ 10,594,543**	**$ 14,399,367**	**$ 92,159,844**	**$ 358,542,920**	**TOTAL**
					Enterprise Funds
$ -	$ 447,186	$ -	$ -	**$ 5,434,888**	Airports
-	19,599,527	101,115	2,036,260	**45,868,370**	Development Services
-	15,252,268	-	364,062	**17,013,019**	Golf Course
870,000	11,665,000	2,753,920	59,874	**15,866,794**	Recycling
-	25,735,829	462,140	2,866,542	**31,094,511**	Refuse Disposal
250,000	377,616,682	65,425,000	1,758,874	**449,332,556**	Sewer
7,819,703	362,462,981	120,812,000	11,064,000	**513,630,272**	Water
$ 8,939,703	**$ 812,779,473**	**$ 189,554,175**	**$ 18,149,612**	**$ 1,078,240,410**	**TOTAL**
$ -	**$ -**	**$ 92,843,804**	**$ -**	**$ 92,843,804**	**Capital Project Funds**
					Internal Service Funds
$ -	$ -	$ 30,000	$ 23,750,557	**$ 23,780,557**	Central Stores
-	-	-	9,874,376	**9,874,376**	Enterprise Resource Planning (ERP)
-	1,772,917	2,295,000	86,184,428	**90,272,345**	Fleet Services
-	-	-	5,475,862	**5,475,862**	Publishing Services
-	-	-	7,895,579	**7,895,579**	Risk Management
$ -	**$ 1,772,917**	**$ 2,325,000**	**$ 133,180,802**	**$ 137,298,719**	**TOTAL**
$ 63,483,295	**$ 963,717,878**	**$ 300,680,781**	**$ 353,310,060**	**$ 2,799,847,867**	**GROSS TOTAL COMBINED BUDGET REVENUES**
2.3%	**34.4%**	**10.7%**	**12.6%**	**100%**	Percent of Total

Financial Summary and Schedules

SCHEDULE V
SUMMARY OF REVENUES, EXPENDITURES AND FUND BALANCES

Fund Type / Title	Fund Balances and Reserves	CIP and Operating Revenue	Total Resources	CIP Project Expense	Operating Expense
GENERAL FUND	$ -	$ 1,129,706,375	**$ 1,129,706,375**	$ -	**$ 1,129,706,375**
Debt Service and Tax Funds					
Bond Interest and Redemption	$ 2,571,506	$ 1,889,308	**$ 4,460,814**	$ -	**$ 2,327,798**
Tax and Revenue Anticipation Notes	-	1,326,331	**1,326,331**	-	**1,326,331**
TOTAL	**$ 2,571,506**	**$ 3,215,639**	**$ 5,787,145**	**$ -**	**$ 3,654,129**
Special Revenue Funds					
AB 2928 - Transportation Relief	$ -	$ 15,535,558	**$ 15,535,558**	$ -	**$ 15,535,558**
Automated Refuse Container	392,314	500,000	**892,314**	-	**500,000**
Balboa Park/Mission Bay Improvements [5]	3,916,934	5,468,428	**9,385,362**	-	**9,041,884**
City Redevelopment Administration	-	3,399,596	**3,399,596**	-	**3,399,596**
Concourse and Parking Garages	1,549,072	3,323,005	**4,872,077**	-	**3,984,236**
Convention Center Complex	9,301,984	14,159,142	**23,461,126**	-	**21,784,341**
Energy Conservation Program	456,550	2,002,305	**2,458,855**	209,000	**1,845,379**
Environmental Growth - 1/3	1,472,423	4,654,696	**6,127,119**	-	**5,552,099**
Environmental Growth - 2/3	1,954,110	9,255,891	**11,210,001**	-	**8,896,882**
Facilities Financing	135,785	2,337,579	**2,473,364**	-	**2,473,364**
Fire and Lifeguard Facilities	216,943	1,617,570	**1,834,513**	-	**1,663,782**
Fire/Emergency Medical Services Transport Program	4,865,186	7,327,295	**12,192,481**	-	**7,154,723**
Gas Tax	878,656	24,644,732	**25,523,388**	-	**24,644,732**
HUD Programs Administration	-	2,358,969	**2,358,969**	-	**2,300,196**
Information Technology Fund	1,937,660	3,164,595	**5,102,255**	-	**4,304,839**
Library Grants Fund	72,399	455,000	**527,399**	-	**455,000**
Los Peñasquitos Canyon Preserve	90,959	176,000	**266,959**	-	**194,838**
Mission Bay Improvements Fund	-	2,536,208	**2,536,208**	2,536,208	**-**
New Convention Facility	751,124	4,153,439	**4,904,563**	-	**3,905,278**
OneSD Support Fund [6]	-	12,898,704	**12,898,704**	-	**12,592,861**
PETCO Park	7,218,373	17,701,165	**24,919,538**	-	**23,423,234**
Police Decentralization	-	7,824,648	**7,824,648**	-	**7,824,648**
Public Art	126,268	30,000	**156,268**	-	**30,000**
QUALCOMM Stadium	449,113	18,672,629	**19,121,742**	750,000	**18,080,125**
Regional Park Improvements Fund	-	2,500,000	**2,500,000**	2,500,000	**-**
Seized and Forfeited Assets	1,339,401	1,000,000	**2,339,401**	-	**2,042,684**
Serious Traffic Offenders Program	2,238	1,200,000	**1,202,238**	-	**1,200,000**
Solid Waste Local Enforcement Agency	420,609	857,528	**1,278,137**	-	**894,705**
Special Promotional Programs	6,757,278	80,477,372	**87,234,650**	-	**80,477,372**
Storm Drain	-	6,046,746	**6,046,746**	-	**6,046,746**
TransNet Extension	16,230,188	34,299,528	**50,529,716**	24,233,232	**10,066,296**
Trolley Extension Reserve	5,710,752	942,078	**6,652,830**	-	**6,074,131**
Undergrounding Utility District	27,630,513	50,030,432	**77,660,945**	48,857,037	**1,173,395**
Wireless Communications Technology	1,690,000	8,967,673	**10,657,673**	-	**10,055,665**
Zoological Exhibits [5]	-	8,024,409	**8,024,409**	-	**8,024,409**
TOTAL	**$ 95,566,832**	**$ 358,542,920**	**$ 454,109,752**	**$ 79,085,477**	**$ 305,642,998**
Enterprise Funds					
Airports	$ 6,536,209	$ 5,434,888	**$ 11,971,097**	$ 1,800,000	**$ 3,100,398**
Development Services	(11,588,205)	45,868,370	**34,280,165**	30,000	**44,009,130**
Golf Course	20,961,402	17,013,019	**37,974,421**	3,334,120	**13,685,717**
Recycling	6,797,901	15,866,794	**22,664,695**	26,072	**21,695,273**
Refuse Disposal	14,926,768	31,094,511	**46,021,279**	7,237,122	**36,765,823**
Sewer	126,567,440	449,332,556	**575,899,996**	134,080,636	**359,271,205**
Water	247,672,000	513,630,272	**761,302,272**	149,776,309	**384,541,038**
TOTAL	**$ 411,873,515**	**$ 1,078,240,410**	**$ 1,490,113,925**	**$ 296,284,259**	**$ 863,068,584**
Capital Project Funds	**$ -**	**$ 92,843,804**	**$ 92,843,804**	**$ 92,843,804**	**$ -**
Internal Service Funds					
Central Stores	$ 777,443	$ 23,780,557	**$ 24,558,000**	$ -	**$ 23,780,557**
Enterprise Resource Planning (ERP)	1,723,933	9,874,376	**11,598,309**	9,874,376	**-**
Fleet Services	53,700,000	90,272,345	**143,972,345**	350,000	**86,120,515**
Publishing Services	(1,000,000)	5,475,862	**4,475,862**	-	**5,475,862**
Risk Management	2,004,626	7,895,579	**9,900,205**	-	**9,100,205**
TOTAL	**$ 57,206,002**	**$ 137,298,719**	**$ 194,504,721**	**$ 10,224,376**	**$ 124,477,139**
Other Funds					
City Employees' Retirement System	$ -	$ -	**$ -**	$ -	**$ 39,295,564**
TOTAL	**$ -**	**$ -**	**$ -**	**$ -**	**$ 39,295,564**
GROSS TOTAL COMBINED BUDGET	**$ 567,217,855**	**$ 2,799,847,867**	**$ 3,367,065,722**	**$ 478,437,916**	**$ 2,465,844,789** [4]
General Fund Reserves [1]	**$ 73,754,466** [2]	**$ 1,666,935** [3]	**$ 75,421,401**	**$ -**	**$ -**

[1] General Fund Reserves include the Emergency Reserves, the Appropriated Reserves and the Unappropriated Reserves, or fund balance.

[2] Projected beginning balance for FY 2010.

[3] Appropriated reserve to be funded by anticipated FY 2010 revenues.

[4] Operating Expense excludes transfers to the Capital Improvements Program.

[5] Fund was re-categorized as "Special Revenue Fund" beginning in FY 2010.

[6] Fund was created beginning in FY 2010 to support all departments citywide for the City's new ERP system.

SCHEDULE V
SUMMARY OF REVENUES, EXPENDITURES AND FUND BALANCES

Total Expense	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/10	Fund Type / Title
$ 1,129,706,375	**$ -**	**$ -**	**$ -**	**GENERAL FUND**
				Debt Service and Tax Funds
$ 2,327,798	$ -	$ -	$ 2,133,016	Bond Interest and Redemption
1,326,331	-	-	-	Tax and Revenue Anticipation Notes
$ 3,654,129	**$ -**	**$ -**	**$ 2,133,016**	**TOTAL**
				Special Revenue Funds
$ 15,535,558	$ -	$ -	$ -	AB 2928 - Transportation Relief
500,000	-	-	392,314	Automated Refuse Container
9,041,884	988	88,883	253,607	(5) Balboa Park/Mission Bay Improvements
3,399,596	-	-	-	City Redevelopment Administration
3,984,236	-	668,663	219,178	Concourse and Parking Garages
21,784,341	-	-	1,676,785	Convention Center Complex
2,054,379	-	404,476	-	Energy Conservation Program
5,552,099	-	300,000	275,020	Environmental Growth - 1/3
8,896,882	-	1,814,176	498,943	Environmental Growth - 2/3
2,473,364	-	-	-	Facilities Financing
1,663,782	-	-	170,731	Fire and Lifeguard Facilities
7,154,723	-	500,000	4,537,758	Fire/Emergency Medical Services Transport Program
24,644,732	-	-	878,656	Gas Tax
2,300,196	-	-	58,773	HUD Programs Administration
4,304,839	-	500,000	297,416	Information Technology Fund
455,000	-	-	72,399	Library Grants Fund
194,838	-	1,000	71,121	Los Peñasquitos Canyon Preserve
2,536,208	-	-	-	Mission Bay Improvements Fund
3,905,278	-	999,285	-	New Convention Facility
12,592,861	-	-	305,843	(6) OneSD Support Fund
23,423,234	-	-	1,496,304	PETCO Park
7,824,648	-	-	-	Police Decentralization
30,000	4,865	-	121,403	Public Art
18,830,125	-	-	291,617	QUALCOMM Stadium
2,500,000	-	-	-	Regional Park Improvements Fund
2,042,684	-	296,717	-	Seized and Forfeited Assets
1,200,000	-	1,136	1,102	Serious Traffic Offenders Program
894,705	-	250,000	133,432	Solid Waste Local Enforcement Agency
80,477,372	-	6,757,278	-	Special Promotional Programs
6,046,746	-	-	-	Storm Drain
34,299,528	-	16,230,188	-	TransNet Extension
6,074,131	-	-	578,699	Trolley Extension Reserve
50,030,432	27,630,513	-	-	Undergrounding Utility District
10,055,665	-	-	602,008	Wireless Communications Technology
8,024,409	-	-	-	(5) Zoological Exhibits
$ 384,728,475	**$ 27,636,366**	**$ 28,811,802**	**$ 12,933,109**	**TOTAL**
				Enterprise Funds
$ 4,900,398	$ -	$ 3,591,859	$ 3,478,840	Airports
44,039,130	50,000	50,000	(9,858,965)	Development Services
17,019,837	239,885	7,325,385	13,389,314	Golf Course
21,721,345	-	943,350	-	Recycling
44,002,945	-	2,018,334	-	Refuse Disposal
493,351,841	-	82,548,155	-	Sewer
534,317,347	-	192,642,562	34,342,363	Water
$ 1,159,352,843	**$ 289,885**	**$ 289,119,645**	**$ 41,351,552**	**TOTAL**
$ 92,843,804	**$ -**	**$ -**	**$ -**	**Capital Project Funds**
				Internal Service Funds
$ 23,780,557	$ -	$ -	$ 777,443	Central Stores
9,874,376	-	1,723,933	-	Enterprise Resource Planning (ERP)
86,470,515	10,000,000	2,900,000	44,601,830	Fleet Services
5,475,862	-	-	(1,000,000)	Publishing Services
9,100,205	-	800,000	-	Risk Management
$ 134,701,515	**$ 10,000,000**	**$ 5,423,933**	**$ 44,379,273**	**TOTAL**
				Other Funds
$ 39,295,564	$ -	$ -	$ (39,295,564)	City Employees' Retirement System
$ 39,295,564	**$ -**	**$ -**	**$ (39,295,564)**	**TOTAL**
$ 2,944,282,705	**$ 37,926,251**	**$ 323,355,380**	**$ 61,501,386**	**GROSS TOTAL COMBINED BUDGET**
$ -	**$ -**	**$ 75,421,401**	**$ -**	General Fund Reserves (1)

Financial Summary and Schedules

SCHEDULE VI
SUMMARY OF EXPENDITURES BY CATEGORY BY FUND

Fund Type/Title	Salaries and Wages	Fringe Benefits	Subtotal Personnel Expense	Supplies and Services
GENERAL FUND	**$ 516,133,494**	**$ 269,391,323**	**$ 785,524,817**	**$ 269,171,821**
Debt Service & Tax Funds				
Bond Interest and Redemption	$ -	$ -	$ -	$ 2,327,798
Tax and Revenue Anticipation Notes	-	-	-	1,326,331
TOTAL	**$ -**	**$ -**	**$ -**	**$ 3,654,129**
Special Revenue Funds				
AB 2928 - Transportation Relief	$ -	$ -	$ -	$ 15,535,558
Automated Refuse Container	-	-	-	500,000
Balboa / Mission Bay Improvements [1]	-	-	-	9,041,884
City Redevelopment Administration	2,109,257	970,886	**3,080,143**	208,959
Concourse and Parking Garages	112,265	58,044	**170,309**	3,674,940
Convention Center Complex	-	-	-	21,784,341
Energy Conservation Program	611,843	288,605	**900,448**	681,923
Environmental Growth 1/3	-	-	-	3,804,397
Environmental Growth 2/3	-	-	-	8,896,882
Facilities Financing	1,023,244	502,804	**1,526,048**	845,254
Fire and Lifeguard Facilities	-	-	-	1,663,782
Fire/Emergency Medical Services Transport Program	4,012,859	1,972,250	**5,985,109**	395,366
Gas Tax	-	-	-	24,644,732
HUD Programs Administration	862,952	427,800	**1,290,752**	985,175
Information Technology Fund	1,585,747	728,740	**2,314,487**	1,054,551
Library Grants Fund	150,000	-	**150,000**	285,000
Los Peñasquitos Canyon Preserve	104,673	57,442	**162,115**	31,882
Mission Bay Improvement	-	-	-	2,536,208
New Convention Facility	-	-	-	3,905,278
OneSD Support Fund [2]	1,277,973	629,638	**1,907,611**	343,841
PETCO Park	106,700	43,208	**149,908**	23,260,033
Police Decentralization	-	-	-	7,824,372
Public Art	-	-	-	27,000
QUALCOMM Stadium	1,998,526	939,827	**2,938,353**	14,139,933
Regional Park Improvements	-	-	-	2,500,000
Seized & Forfeited Assets	-	-	-	1,542,684
Serious Traffic Offenders Program	-	-	-	1,180,000
Solid Waste Local Enforcement Agency	383,226	186,595	**569,821**	299,093
Special Promotional Programs	618,616	293,664	**912,280**	79,333,599
Storm Drain	-	-	-	6,046,746
TransNet Extension	-	-	-	34,299,528
Trolley Extension Reserve	-	-	-	6,074,131
Undergrounding Utility District	378,021	193,767	**571,788**	49,298,676
Wireless Communications Technology	3,347,975	1,514,721	**4,862,696**	1,212,800
Zoological Exhibits [1]	-	-	-	8,024,409
TOTAL	**$ 18,683,877**	**$ 8,807,991**	**$ 27,491,868**	**$ 337,538,328**
Enterprise Funds				
Airports	$ 972,661	$ 507,823	**$ 1,480,484**	$ 3,130,990
Development Services	18,213,337	12,771,550	**30,984,887**	9,154,374
Golf Course	3,973,130	2,175,876	**6,149,006**	8,829,240
Recycling	7,033,005	3,629,372	**10,662,377**	10,348,234
Refuse Disposal	9,244,355	4,686,679	**13,931,034**	26,671,058
Sewer	51,186,936	23,906,027	**75,092,963**	378,244,096
Water	44,269,273	21,676,569	**65,945,842**	444,891,294
TOTAL	**$ 134,892,697**	**$ 69,353,896**	**$ 204,246,593**	**$ 881,269,286**
Capital Project Funds	**$ -**	**$ -**	**$ -**	**$92,843,804**
Internal Service Funds				
Central Stores	$ 802,301	$ 526,698	**$ 1,328,999**	$ 22,267,115
Enterprise Resource Planning (ERP)	-	-	-	9,874,376
Fleet Services	13,319,686	6,556,752	**19,876,438**	13,293,890
Publishing Services	1,062,520	620,771	**1,683,291**	3,565,413
Risk Management	4,374,601	2,373,845	**6,748,446**	1,425,538
TOTAL	**$ 19,559,108**	**$ 10,078,066**	**$ 29,637,174**	**$ 50,426,332**
Other Service Funds				
City Employees' Retirement System	$ 5,003,580	$ 2,244,705	**$ 7,248,285**	$ 31,579,093
TOTAL	**$ 5,003,580**	**$ 2,244,705**	**$ 7,248,285**	**$ 31,579,093**
GROSS TOTAL COMBINED BUDGET EXPENDITURES	**$ 694,272,756**	**$ 359,875,981**	**$ 1,054,148,737**	**$ 1,666,482,793**
Percent of Total	**23.6%**	**12.2%**	**35.8%**	**56.6%**

[1] Fund was re-categorized as "Special Revenue Fund" beginning in FY 2010.
[2] Fund was created beginning in FY 2010 to support all departments citywide for the City's new ERP system.

SCHEDULE VI
SUMMARY OF EXPENDITURES BY CATEGORY BY FUND

Data Processing	Energy and Utilities	Equipment Outlay	Subtotal Non-Personnel Expense	Total Expenditures	Fund Type/Title
$ 36,738,343	**$ 28,363,036**	**$ 9,908,358**	**$ 344,181,558**	**$ 1,129,706,375**	**GENERAL FUND**
					Debt Service & Tax Funds
$ -	$ -	$ -	**$ 2,327,798**	**$ 2,327,798**	Bond Interest and Redemption
-	-	-	**1,326,331**	**1,326,331**	Tax and Revenue Anticipation Notes
$ -	**$ -**	**$ -**	**$ 3,654,129**	**$ 3,654,129**	**TOTAL**
					Special Revenue Funds
$ -	$ -	$ -	**$ 15,535,558**	**$ 15,535,558**	AB 2928 - Transportation Relief
-	-	-	**500,000**	**500,000**	Automated Refuse Container
-	-	-	**9,041,884**	**9,041,884**	(1) Balboa / Mission Bay Improvements
100,126	9,810	558	**319,453**	**3,399,596**	City Redevelopment Administration
14,516	89,471	35,000	**3,813,927**	**3,984,236**	Concourse and Parking Garages
-	-	-	**21,784,341**	**21,784,341**	Convention Center Complex
425,546	16,084	30,378	**1,153,931**	**2,054,379**	Energy Conservation Program
498	1,747,204	-	**5,552,099**	**5,552,099**	Environmental Growth 1/3
-	-	-	**8,896,882**	**8,896,882**	Environmental Growth 2/3
92,143	7,143	2,776	**947,316**	**2,473,364**	Facilities Financing
-	-	-	**1,663,782**	**1,663,782**	Fire and Lifeguard Facilities
44,164	14,343	715,741	**1,169,614**	**7,154,723**	Fire/Emergency Medical Services Transport Program
-	-	-	**24,644,732**	**24,644,732**	Gas Tax
20,950	2,319	1,000	**1,009,444**	**2,300,196**	HUD Programs Administration
880,719	28,882	26,200	**1,990,352**	**4,304,839**	Information Technology Fund
-	-	20,000	**305,000**	**455,000**	Library Grants Fund
41	800	-	**32,723**	**194,838**	Los Peñasquitos Canyon Preserve
-	-	-	**2,536,208**	**2,536,208**	Mission Bay Improvement
-	-	-	**3,905,278**	**3,905,278**	New Convention Facility
5,666,399	33,664	4,641,346	**10,685,250**	**12,592,861**	(2) OneSD Support Fund
2,220	11,073	-	**23,273,326**	**23,423,234**	PETCO Park
	276	-	**7,824,648**	**7,824,648**	Police Decentralization
3,000	-	-	**30,000**	**30,000**	Public Art
47,584	1,637,555	66,700	**15,891,772**	**18,830,125**	QUALCOMM Stadium
-	-	-	**2,500,000**	**2,500,000**	Regional Park Improvements
-	500,000	-	**2,042,684**	**2,042,684**	Seized & Forfeited Assets
-	-	20,000	**1,200,000**	**1,200,000**	Serious Traffic Offenders Program
23,853	1,938	-	**324,884**	**894,705**	Solid Waste Local Enforcement Agency
220,338	9,355	1,800	**79,565,092**	**80,477,372**	Special Promotional Programs
-	-	-	**6,046,746**	**6,046,746**	Storm Drain
-	-	-	**34,299,528**	**34,299,528**	TransNet Extension
-	-	-	**6,074,131**	**6,074,131**	Trolley Extension Reserve
118,764	4,998	36,206	**49,458,644**	**50,030,432**	Undergrounding Utility District
487,259	240,450	3,252,460	**5,192,969**	**10,055,665**	Wireless Communications Technology
-	-	-	**8,024,409**	**8,024,409**	(1) Zoological Exhibits
$ 8,148,120	**$ 4,355,365**	**$ 8,850,165**	**$ 357,236,607**	**$ 384,728,475**	**TOTAL**
					Enterprise Funds
$ 72,343	$ 198,722	$ 17,859	**$ 3,419,914**	**$ 4,900,398**	Airports
2,825,782	676,944	397,143	**13,054,243**	**44,039,130**	Development Services
256,920	1,392,021	392,650	**10,870,831**	**17,019,837**	Golf Course
612,298	82,655	15,781	**11,058,968**	**21,721,345**	Recycling
1,492,350	1,774,110	134,393	**30,071,911**	**44,002,945**	Refuse Disposal
14,650,836	23,826,935	1,537,011	**418,258,878**	**493,351,841**	Sewer
11,571,975	9,741,215	2,167,021	**468,371,505**	**534,317,347**	Water
$ 31,482,504	**$ 37,692,602**	**$ 4,661,858**	**$ 955,106,250**	**$ 1,159,352,843**	**TOTAL**
$ -	**$ -**	**$ -**	**$ 92,843,804**	**$ 92,843,804**	**Capital Project Funds**
					Internal Service Funds
$ 90,069	$ 94,374	$ -	**$ 22,451,558**	**$ 23,780,557**	Central Stores
-	-	-	**9,874,376**	**9,874,376**	Enterprise Resource Planning (ERP)
580,506	17,648,701	35,070,980	**66,594,077**	**86,470,515**	Fleet Services
128,170	98,988	-	**3,792,571**	**5,475,862**	Publishing Services
873,605	48,156	4,460	**2,351,759**	**9,100,205**	Risk Management
$ 1,672,350	**$ 17,890,219**	**$ 35,075,440**	**$ 105,064,341**	**$ 134,701,515**	**TOTAL**
					Other Service Funds
$ 28,785	$ -	$ 439,401	**$ 32,047,279**	**$ 39,295,564**	City Employees' Retirement System
$ 28,785	**$ -**	**$ 439,401**	**$ 32,047,279**	**$ 39,295,564**	**TOTAL**
$ 78,070,102	**$ 88,301,222**	**$ 58,935,222**	**$ 1,890,133,968**	**$ 2,944,282,705**	**GROSS TOTAL COMBINED BUDGET EXPENDITURES**
2.7%	**3.0%**	**2.0%**	**64.2%**	**100%**	Percent of Total

Financial Summary and Schedules

SCHEDULE VII
MAINTENANCE ASSESSMENT DISTRICTS EXPENDITURE SUMMARY

	Positions	Personnel Expense	Non-Personnel Expense	FY 2010 ADOPTED BUDGET
Adams Avenue MAD	-	$ -	$ 73,180	**$ 73,180**
Assessment District Management	8.75	842,166	981,434	**1,823,600**
Bay Terraces - Honey Drive MAD	0.02	1,747	26,523	**28,270**
Bay Terraces - Parkside MAD	0.03	2,616	64,738	**67,354**
Bird Rock MAD	-	-	453,444	**453,444**
Black Mountain Ranch North MAD	-	-	657,343	**657,343**
Black Mtn Ranch South MAD	0.70	61,087	1,987,149	**2,048,236**
Calle Cristobal MAD	0.10	8,727	392,987	**401,714**
Camino Santa Fe MAD	0.10	8,728	686,200	**694,928**
Campus Point MAD	0.02	1,747	33,503	**35,250**
Carmel Mountain Ranch MAD	0.30	26,180	626,616	**652,796**
Carmel Valley MAD	1.45	126,533	2,852,115	**2,978,648**
Carmel Valley Nbhd #10 MAD	0.20	17,452	521,514	**538,966**
CED MAD Management	-	-	193,255	**193,255**
Central Commercial MAD	-	-	376,631	**376,631**
City Heights MAD	-	-	370,399	**370,399**
College Heights MAD	-	-	551,000	**551,000**
Coral Gate MAD	0.10	8,726	192,637	**201,363**
Coronado View MAD	0.03	2,616	20,928	**23,544**
Del Mar Heights Road MAD	-	-	-	**-**
Del Mar Terrace MAD	-	-	542,743	**542,743**
Downtown PBID	-	-	5,647,644	**5,647,644**
Eastgate Technology Park MAD	0.15	13,090	218,944	**232,034**
El Cajon Boulevard MAD	0.40	34,905	595,978	**630,883**
First SD River Imp Project MAD	0.30	26,180	324,099	**350,279**
Gateway Center East MAD	0.20	17,452	254,813	**272,265**
Genesee/North Torrey Pines MAD [1]	0.20	17,452	1,065,472	**1,082,924**
Greater Golden Hill MAD	-	-	1,138,890	**1,138,890**
Hillcrest Commercial Core MAD	-	-	180,000	**180,000**
Hillcrest MAD	0.05	4,362	27,251	**31,613**
Kings Row MAD	0.03	2,616	11,015	**13,631**
La Jolla Village Drive MAD	0.18	15,710	77,871	**93,581**
Liberty Station/NTC MAD	-	-	338,933	**338,933**
Linda Vista Community MAD	0.25	21,815	281,251	**303,066**
Little Italy MAD	-	-	755,351	**755,351**
Mira Mesa MAD	0.90	78,540	1,803,862	**1,882,402**
Miramar Ranch North MAD	1.00	87,266	1,915,641	**2,002,907**
Mission Boulevard MAD	0.05	4,362	112,376	**116,738**
North Park MAD	0.42	36,656	967,146	**1,003,802**
Ocean View Hills MAD	0.70	61,084	962,771	**1,023,855**
Otay International Center MAD	0.60	52,361	399,302	**451,663**
Pacific Highlands Ranch MAD	0.15	13,090	293,730	**306,820**
Park Village MAD	0.40	34,909	676,773	**711,682**
Peñasquitos East MAD	0.50	43,634	536,561	**580,195**
Rancho Encantada MAD	-	-	350,810	**350,810**
Remington Hills MAD	0.04	3,491	87,744	**91,235**
Robinhood Ridge MAD	0.10	8,725	110,627	**119,352**
Sabre Springs MAD	0.30	26,180	318,636	**344,816**
Scripps/Miramar Ranch MAD	1.00	87,266	1,261,801	**1,349,067**
Stonecrest Village MAD	0.60	52,356	1,140,365	**1,192,721**
Street Light District #1 MAD	-	-	753,094	**753,094**
Talmadge MAD	0.08	6,979	182,116	**189,095**
Tierrasanta MAD	1.00	90,498	2,054,548	**2,145,046**
Torrey Highlands MAD	0.65	56,723	1,338,024	**1,394,747**
Torrey Hills MAD	1.00	87,266	2,267,057	**2,354,323**
University Heights MAD	0.05	4,362	85,224	**89,586**
Washington Street MAD	0.10	8,724	134,205	**142,929**
Webster-Federal Boulevard MAD	0.05	4,362	78,266	**82,628**
TOTAL	**23.75**	**2,154,375**	**41,547,864**	**43,702,239**

[1] North Torrey Pines Road MAD was renamed to Genesee/North Torrey Pines MAD.

Capital Improvements Program



The Capital Improvements Program (CIP) Budget allocates existing funds and anticipated revenues to rehabilitate, restore, improve, enhance, and increase the City's capital facilities. This budget supports the design and construction of a wide range of infrastructure improvement projects and other significant capital infrastructure investments. Projects include the development of park land, construction of water and sewer facilities, acquisition of land for City use, installation of traffic signals or street lighting systems, seismic retrofit of bridges, improvement of street and drainage systems, construction or renovation of City facilities, and acquisition of information technology infrastructure. These funds are derived from various sources, including sewer and water fees, a one half-cent local sales tax for transportation improvements (TransNet and TransNet Extension), development impact fees, sale of City-owned property, and State and federal grants. The issuance of bonds is typically made for large and costly projects such as sewer and water treatment plants, pump stations, and pipe replacement or rehabilitation; and capital projects to address deferred maintenance.

Overview of the Fiscal Year 2010 Annual CIP Budget

The Fiscal Year 2010 Annual CIP Budget totals $478.4 million. This is a reduction of $108.5 million or 18.5 percent from the Fiscal Year 2009 Annual CIP Budget of $587.0 million. The reduction between Fiscal Years 2009 and 2010 is primarily due to one-time financing and Proposition 1B funds included in the Fiscal Year 2009 Annual CIP Budget for capital deferred maintenance.

Deferred maintenance and Americans with Disabilities Act (ADA) obligations are two of the eight significant areas identified in the Five-Year Financial Outlook. The Annual CIP Budget includes $11.8 million for facilities deferred maintenance capital projects, funded by proceeds from land sales, to continue efforts to address the City's estimated $800-900 million backlog of deferred maintenance needs. This is in addition to the $129.7 million of funding that was approved in the Fiscal Years 2008 and 2009 Annual CIP Budgets for facilities, streets, storm drains, and sidewalk capital deferred maintenance projects. The funding appropriated in prior years had included $102.2 million of bond financing for capital deferred maintenance projects. In March 2009, the City received $102.7 million in bond financing requiring an adjustment in appropriations to deferred maintenance projects. In July 2009, City Council appropriated the additional $498,000 of bond proceeds for CIP projects. The Fiscal Year 2010 Annual CIP Budget also includes $11.1 million for ADA improvements funded by proceeds from land sales and Community Development Block Grants (CDBG), which is in addition to the $23.3 million of funding approved in Fiscal Years 2008 and 2009.

Capital Improvements Program

Water and sewer projects in the Fiscal Year 2010 Annual CIP Budget are funded by water and sewer rates. On February 26, 2007, City Council approved water and sewer rate increases. Water rates will increase 6.5 percent each year through Fiscal Year 2011. Sewer rates increased 8.75 percent in May 2007 and May 2008, 7 percent in May 2009, and will increase another 7 percent in May 2010. The revenues generated from these rate increases are projected to fund $585.0 million of water and $648.0 million of sewer projects over this time period. In addition, the Fiscal Year 2010 Annual CIP Budget includes $24.2 million of TransNet Extension cash and commercial paper funding for transportation projects.

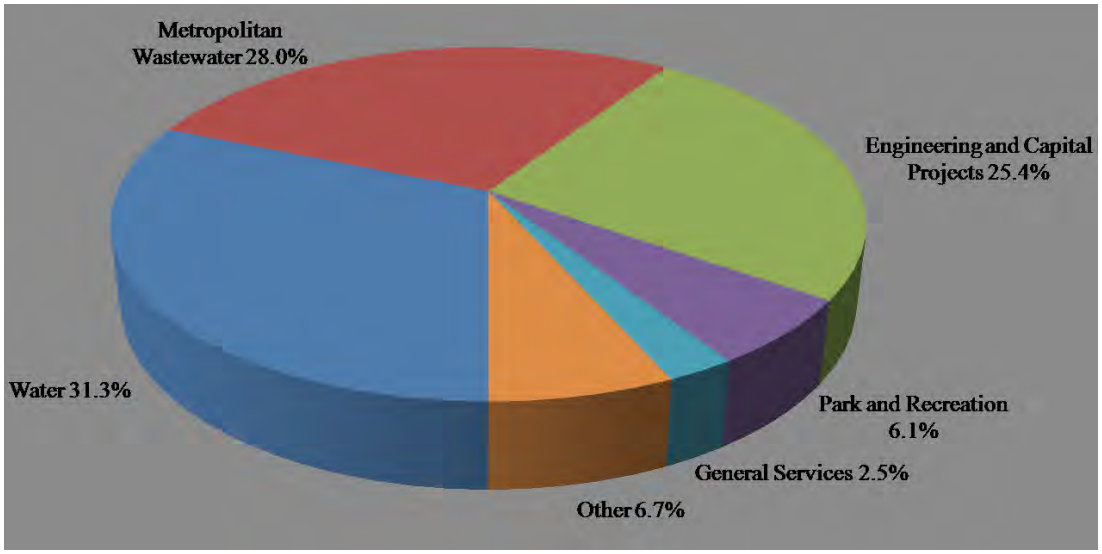
The following table shows the total Fiscal Year 2010 Annual CIP Budget by department. The most significant change in the CIP Budget is due to the $77.5 million of one-time bond financing and the $15.4 million of Proposition 1B funds that were included in the Engineering and Capital Projects, General Services and Storm Water Departments' Fiscal Year 2009 Annual CIP Budgets for deferred maintenance capital projects. Bond financing for capital deferred maintenance needs was received in March 2009 and will fund $102.7 million of bond financing previously appropriated in deferred maintenance capital projects.

FISCAL YEAR 2010 ANNUAL CIP BUDGET BY DEPARTMENT
COMPARED TO FISCAL YEAR 2009

DEPARTMENT	FY 2009	FY 2010	CHANGE BETWEEN FY 09 - FY 10
Airports	$ 2,400,000	$ 1,800,000	$ (600,000)
City Planning and Community Investment	$ 1,894,000	$ 5,500,000	$ 3,606,000
Engineering and Capital Projects	$ 151,885,792	$ 125,547,754	$ (30,338,038)
Environmental Services	$ 6,607,194	$ 7,502,194	$ 895,000
Fire-Rescue	$ 21,000	$ 4,100,000	$ 4,079,000
General Services	$ 84,812,544	$ 12,150,000	$ (72,662,544)
Library	$ 600,000	$ 1,410,000	$ 810,000
Metropolitan Wastewater	$ 103,118,352	$ 134,080,636	$ 30,962,284
Office of the Chief Information Officer	$ 3,341,763	$ -	$ (3,341,763)
OneSD Support	$ 6,825,624	$ 9,874,376	$ 3,048,752
Park and Recreation	$ 34,629,253	$ 27,407,498	$ (5,221,755)
QUALCOMM Stadium	$ 750,000	$ 750,000	$ -
Storm Water	$ 12,205,000	$ 539,149	$ (11,665,851)
Water	$ 177,869,077	$ 149,776,309	$ (28,092,768)
TOTAL	$ 586,959,599	$ 478,437,916	$ (108,521,683)

As reflected in the following chart, water and sewer projects account for 59.3 percent of the total Fiscal Year 2010 Annual CIP Budget. Facilities and transportation projects account for 27.9 percent while library and park and recreation projects account for 6.4 percent. The CIP Budget identifies $6.9 billion in total projected CIP project costs through Fiscal Year 2020 for continuing[1], new and future projects. Of this amount, $1.9 billion is currently unidentified funding, including $292.8 million in projects that are unfunded.

Fiscal Year 2010 Annual CIP Budget – $478.4 Million



Highlights of the Fiscal Year 2010 Annual CIP Budget by Department

For additional information on budgeted capital projects, please refer to the individual department sections in Volume III of the Fiscal Year 2010 Annual Budget.

Airports

The Department's Fiscal Year 2010 Annual CIP Budget is $1.8 million. Projects for Brown and Montgomery Field are funded by a variety of sources, including revenue from leases, parking fees, landing fees, fuel flowage fees, and Federal Aviation Administrative (FAA) grants.

City Planning and Community Investments

The Department's Fiscal Year 2010 Annual CIP Budget is $5.5 million, all of which is for downtown parking projects.

[1] Note: Continuing (or prior year) project costs for annual allocation projects are not included in the CIP Budget.

Capital Improvements Program

Engineering and Capital Projects

The Department's Fiscal Year 2010 Annual CIP Budget is $121.5 million. This includes $48.9 million from the Undergrounding Surcharge Fund for new projects for utilities undergrounding, for City-owned street lighting and resurfacing of roadways impacted by the undergrounding of utilities, and to augment funding for underground conversion projects associated with the California Public Utilities Commission Rule 20A. In Fiscal Year 2010, approximately 21.2 miles of dry utilities will be placed underground. Other significant allocations of the Department's CIP Budget include:

- $14.6 million for Genesee Avenue – Widen Interstate 5 Crossing
- $11.1 million for ADA improvements
- $10.2 million for Carroll Canyon Road – Sorrento Valley Road to Scranton Road
- $3.5 million for North Torrey Pines Road – Genesee Avenue to Torrey Pines Science Park
- $3.0 million for 43rd Street and Logan/National Avenue Intersection
- $2.5 million for State Route 163 and Friars Road
- $2.0 million for Sea World Drive Widening and Interstate 5 Interchange Improvements
- $2.0 million for Talbot Street Slope
- $1.5 million for traffic signals
- $1.1 million for Aldine Drive and Fairmount Avenue – Slope Restoration
- $630,000 for University Avenue at Alabama Street Bicycle and Pedestrian Safety Improvements

Environmental Services

The Department's Fiscal Year 2010 Annual CIP Budget is $7.5 million. Major projects for Fiscal Year 2010 include:

- $2.1 million for South Miramar Landfill Slopes
- $1.8 million for Future Waste Management Disposal and Processing Facilities
- $800,000 for South Chollas Landfill – Improvements
- $480,000 for West Miramar Phase II – Landfill Gas System

Fire-Rescue

The Department's Fiscal Year 2010 Annual CIP Budget is $4.1 million. This includes $3.0 million of Development Impact Fees for Fire Station 45 in Mission Valley.

General Services

The Department's Fiscal Year 2010 Annual CIP Budget is $12.2 million. This includes $11.8 million of proceeds from land sales for facilities deferred maintenance capital projects.

Library



The Department's Fiscal Year 2010 Annual CIP Budget is $1.4 million of Facilities Benefit Assessment and Development Impact Fee funds to continue work on the Otay East, Balboa, and Ocean Beach Branch Libraries.

Metropolitan Wastewater

The Department's Fiscal Year 2010 Annual CIP Budget is $134.1 million. The funding for sewer projects is provided by the sewer rate increase which also supports private financing. The Department's CIP Budget includes the execution of Federal Consent Decree projects. The major projects for Fiscal Year 2010 include:

- $74.3 million for pipeline repair, replacement, and rehabilitation
- $39.2 million for replacement of trunk sewers
- $8.9 million for repair and upgrade of pump stations
- $7.6 million for repair and upgrade of treatment plants

OneSD Support

The Department's Fiscal Year 2010 Annual CIP Budget is $9.9 million, all of which is for completion of the Enterprise Resource Planning System (ERP).

Park and Recreation

The Department's Fiscal Year 2010 Annual CIP Budget is $29.4 million. Park and recreation projects are funded by a variety of sources, including Facilities Benefit Assessment Fees, Park Development Fees, Development Impact Fees, State and federal grants, and City funds. Projects for Fiscal Year 2010 include: Balboa Park, Mission Bay Park and Mission Trails Regional Park improvements; play area upgrades; joint use fields; accessibility improvements; comfort stations; picnic shelters; sports field and security lighting; new park development; and golf course improvements and upgrades.

Storm Water

The Department's Fiscal Year 2010 Annual CIP Budget is $539,149, all of which is for storm drain repair, replacement and reconstruction.

Capital Improvements Program

Water

The Department's Fiscal Year 2010 Annual CIP Budget is $149.8 million and reflects the primary focus on continued funding for the upgrade and expansion of the water system. The funding for water projects is provided by the water rates which also support financing for the projects. The Department's CIP Budget supports the infrastructure for a reliable water supply and includes projects contained in the Compliance Order from the California Department of Public Health. These projects will meet the requirements of the federal Safe Drinking Act and provide for the needed rehabilitation of aging infrastructure. The following are major projects planned for Fiscal Year 2010:

- $43.3 million for water main replacements
- $37.9 million for Alvarado Water Treatment Plant – Upgrade and Expansion
- $15.7 million for Miramar Water Treatment Plant – Upgrade and Expansion
- $9.4 million for the North City Reclamation System
- $5.9 million for Otay Water Treatment Plant – Upgrade and Expansion
- $4.9 million for Lower Otay Reservoir – Emergency Outlet Improvements
- $3.2 million for reclaimed water pipeline extensions
- $2.7 million for Kearny Mesa Pipeline Upgrade
- $2.5 million for El Monte Pipeline No. 2
- $2.5 million for standpipe and reservoir rehabilitations
- $2.1 million for El Capitan Pipeline No. 2

Future Outlook for the City's CIP

The Mayor is committed to funding ADA improvements and deferred maintenance capital projects for City facilities and other City infrastructure. The Fiscal Year 2010 Annual CIP Budget of $478.4 million includes $22.9 million of funding for capital deferred maintenance and ADA improvements. In accordance with the Five-Year Financial Outlook, the CIP Budget forecasts over $306.7 million of funding for these capital needs through Fiscal Year 2014. This is in addition to the $152.9 million of funding approved in Fiscal Years 2008 and 2009 for capital deferred maintenance and ADA improvements.

A CIP prioritization policy (Council Policy 800-14) was adopted for transportation projects in Fiscal Year 2007. The Council Policy was revised in Fiscal Year 2008 to incorporate the prioritization of all capital projects. The Engineering and Capital Projects Department continues to score both existing and new projects in accordance with the detailed requirements of the Council Policy. It is anticipated that prioritization scoring will occur in the upcoming fiscal year for all transportation projects, along with many of the other types of projects, and may be used to determine funding allocations for transportation projects in the Fiscal Year 2011 CIP Budget. Existing projects will continue as scheduled or as funding becomes available without prioritization due to the previous investment of time and funds into these projects.

City Agencies

The Fiscal Year 2010 Annual Budget includes summary budget information as developed and reported by five City agencies: the Redevelopment Agency, Southeastern Economic Development Corporation (SEDC), Centre City Development Corporation (CCDC), San Diego Housing Commission (SDHC), and the San Diego Data Processing Corporation (SDDPC).

The budgets for these agencies are approved by their respective governing boards.

Table 1 summarizes the Fiscal Year 2010 budgets for these City agencies.

TABLE 1
FISCAL YEAR 2010 BUDGET (IN MILLIONS)

	Fiscal Year 2010 Budget	Positions
Redevelopment Agency	$ 54.7	29.00
Southeastern Economic Development Corporation	$ 15.2	15.50
Centre City Development Corporation	$ 159.5	52.50
San Diego Housing Commission	$ 279.4	250.50
San Diego Data Processing Corporation	$ 47.2	280.00

Redevelopment Agency

Mission Statement

To improve the quality of life and ensure a healthy economy for all San Diegans through job development, business development, neighborhood revitalization, public improvements, redevelopment, social services, and revenue enhancement.

The Redevelopment Agency was created by the City Council in 1958 to alleviate blight in older urban areas. The Redevelopment Agency is able to use special legal and financial mechanisms to eliminate blight and to improve economic and physical conditions in designated areas of the City. This authority is conferred to the Agency through the State of California Health and Safety Code (Section 33000-et.seq.), also known as the California Community Redevelopment Law.

Although the Redevelopment Agency is a separate legal entity, the City Council serves as its legislative body. The Council President chairs the Agency, and the City Attorney serves as general counsel. The Redevelopment Division of the City Planning and Community Investment Department serves as staff to the Agency.

City staff working on behalf of the Agency coordinate budget and reporting requirements, prepare the Redevelopment Agency Docket, and maintain the Agency's official records. Staff also coordinate the activities of the Agency's two public nonprofit corporations—Centre City Development Corporation (CCDC) and Southeastern Economic Development Corporation (SEDC).

The Redevelopment Agency manages 17 Redevelopment Project Areas encompassing more than 11,759 acres. Of the 17 redevelopment areas, 11 are managed by the Redevelopment Division, with the other areas managed by CCDC and SEDC. The project areas managed by the Redevelopment Division are Barrio Logan, City Heights, College Community, College Grove, Crossroads, Grantville, Linda Vista, Naval Training Center (NTC), North Bay, North Park, and San Ysidro.

The Redevelopment Division administers six Project Area Committees that advise the Agency regarding plan adoption and project implementation activities.

TABLE 2.1
REDEVELOPMENT AGENCY BUDGET SUMMARY
CITY REDEVELOPMENT PROJECT AREAS

	FY 2008 Budget	FY 2009 Budget	FY 2010 Budget	FY 2009-2010 Change
Positions*	28.00	28.00	29.00	1.00
Personnel Expense*	$ 3,028,799	$ 3,010,987	$ 3,080,143	$ 69,156
Non-Personnel Expense (Redevelopment Division)	$ 632,897	$ 327,629	$ 319,453	$ (8,176)
Non-Personnel Expense (Redevelopment Agency)	$ 83,288,304	$ 61,525,751	$ 51,295,577	$ (10,230,174)
TOTAL	$ 86,950,000	$ 64,864,367	$ 54,695,173	$ (10,169,194)

* All positions and personnel expenses are budgeted in the City of San Diego's Redevelopment Division within the City Planning and Community Investment Department. These amounts are slightly reduced from the Budget passed by the Redevelopment Agency, since the City figures were finalized after the Agency budget was passed. For further details on salary, fringe, non-personnel expenditures, and revenue for the Redevelopment Division, please refer to Volume II: Department Detail.

Note: All Division Expenses are paid for by the Redevelopment Agency. They are shown separately to reflect the administrative work done by City staff.

TABLE 2.2 REDEVELOPMENT AGENCY EXPENDITURES CITY REDEVELOPMENT PROJECT AREAS				
	FY 2008 Budget	FY 2009 Budget	FY 2010 Budget	FY 2009-2010 Change
PERSONNEL[1]				
Salaries & Wages	$ 2,009,699	$ 1,997,042	$ 2,109,257	$ 112,215
Fringe Benefits	$ 1,019,100	$ 1,013,945	$ 970,886	$ (43,059)
SUBTOTAL PERSONNEL	$ 3,028,799	$ 3,010,987	$ 3,080,143	$ 69,156
NON-PERSONNEL (Redevelopment Division)[1]				
Supplies and Services	$ 564,569	$ 200,238	$ 208,959	$ 8,721
Information Technologies	$ 56,384	$ 114,138	$ 100,126	$ (14,012)
Energy/Utilities	$ 11,186	$ 12,695	$ 9,810	$ (2,885)
Equipment Outlay	$ 758	$ 558	$ 558	$ -
SUBTOTAL NON-PERSONNEL (Redevelopment Division)	$ 632,897	$ 327,629	$ 319,453	$ (8,176)
NON-PERSONNEL (Redevelopment Agency)				
Capital Projects[2]	$ 29,170,304	$ 28,419,913	$ 19,661,934	$ (8,757,979)
Low/Mod Housing	$ 30,796,000	$ 10,143,565	$ 8,731,761	$ (1,411,804)
Tax Sharing	$ 9,918,000	$ 10,417,675	$ 12,280,300	$ 1,862,625
Debt Service	$ 13,404,000	$ 12,544,598	$ 10,621,582	$ (1,923,016)
SUBTOTAL NON-PERSONNEL (Redevelopment Agency)[3]	$ 83,288,304	$ 61,525,751	$ 51,295,577	$ (10,230,174)
TOTAL	$ 86,950,000	$ 64,864,367	$ 54,695,173	$ (10,169,194)

[1] All positions and personnel expenses are budgeted in the City of San Diego's Redevelopment Division within the City Planning and Community Investment Department. These amounts are slightly reduced from the Budget passed by the Redevelopment Agency, since the City figures were finalized after the Agency budget was passed. For further details on salary, fringe, non-personnel expenditures, and revenue for the Redevelopment Division, please refer to Volume II: Department Detail.

[2] Capital Projects includes Administration appropriations as identified within the Redevelopment Agency Budget.

[3] Some Subtotals may not equal sum of the column, due to rounding.

Note: All Division Expenses are paid for by the Redevelopment Agency. They are shown separately to reflect the administrative work done by City staff.

TABLE 2.3 REDEVELOPMENT AGENCY SIGNIFICANT BUDGET ADJUSTMENTS			
Significant Budget Adjustments	Position	Revenue	Expenses
Non-Personnel Expenditure Adjustments (Redevelopment Agency)			
Adjustment includes a reduction of drawdowns from line of credit short-term financing, an increase in City services including costs associated with the Redevelopment Division, and a reduction in the Debt Service appropriation.	0.00	$ -	$ (10,169,194)
Revenue Adjustments			
Adjustment due to a reduction of drawdowns from line of credit short-term financing. Prior year revenues is also less in Fiscal Year 2010 than in Fiscal Year 2009 due to utilizing a different tax increment projection methodology and the lower property tax growth.	0.00	$ (10,153,708)	$ 0

TABLE 2.4 REDEVELOPMENT AGENCY REIMBURSEMENTS TO DEPARTMENTS/ENTITIES			
Department/Entities	FY 2009 Budget	FY 2010 Budget	FY 2009-FY 2010 Change
Redevelopment Division (City Planning and Community Investment)	$ 3,338,616	$ 3,399,596	$ 60,980
City Comptroller	$ 525,037	$ 205,000	$ (320,037)
City Attorney	$ 350,000	$ 450,000	$ 100,000
City Clerk	$ 58,511	$ 56,511	$ (2,000)
City Treasurer	$ 12,800	$ 12,800	$ -
Debt Management	$ 102,367	$ 102,367	$ -
Neighborhood Code Compliance (Development Services)	-	$ 262,000	$ 262,000
City Planning and Community Investment	$ -	$ 72,000	$ $72,000
General Government Services Billing (GGSB)	$ 220,708	$ 243,913	$ 23,205
TOTAL	$ 4,608,039	$ 4,804,187	$ 196,148

Note: Reimbursements were not budgeted as a separate schedule prior to Fiscal Year 2009, and therefore Fiscal Year 2008 Budget numbers are unavailable for publication. Items published as reimbursements in the Fiscal Year 2009 Annual Budget were tax sharing payments to the City that are not properly characterized as reimbursements and so are not republished here.

TABLE 2.5 REDEVELOPMENT AGENCY REVENUES				
Revenue Source	FY 2008 Budget	FY 2009 Budget	FY 2010 Budget	FY 2009-FY 2010 Change
Tax Increment	$ 40,513,000	$ 45,905,800	$ 46,967,410	$ 1,061,610
Line of Credit Proceeds	$ 42,153,000	$ 14,379,400	$ 5,023,696	$ (9,355,704)
Developer Proceeds/ Advances	$ 923,000	$ 394,700	$ 302,000	$ (92,700)
Interest/Lease/Note/ Other Revenue	$ 854,000	$ 617,100	$ 618,641	$ 1,541
Revenue from Other Agency	$ -	$ 116,400	$ -	$ (116,400)
Prior Year Revenues	$ 2,507,000	$ 3,451,000	$ 1,798,945	$ (1,652,055)
TOTAL	$ 86,950,000	$ 64,864,400	$ 54,710,692	$ (10,153,708)

Southeastern Economic Development Corporation

Mission Statement

To balance public investment and careful planning with a commitment to stimulate development designed to increase services, housing, and employment opportunities which will ultimately improve the quality of life for the residents of Southeastern San Diego.

Southeastern Economic Development Corporation (SEDC) is a public benefit, non-profit corporation responsible for all redevelopment activities within a seven-square-mile area immediately east of downtown San Diego. SEDC has a nine member Board of Directors appointed by the Mayor and the City Council. Established in 1981 by the City of San Diego, SEDC is responsible for an area bound by the Martin L. King, Jr. freeway (State Route 94) to the north, Interstate 5 to the south and west, and 69th Street to the east. SEDC's sphere of influence covers 15 neighborhoods consisting of four redevelopment projects areas: Central Imperial, Gateway Center West, Mount Hope and Southcrest, and the Dells Imperial Study Area.

Economic development activities undertaken by SEDC complement the redevelopment activities that have already occurred throughout SEDC's jurisdiction. The economic activities include but are not limited to: support to the Diamond Business Improvement District, oversight of the Agency's Employment and Training requirements for developers, The Entrepreneur Academy, technical assistance for small businesses, a commercial rehabilitation program, a water conservation campaign, and various housing-related workshops.

SEDC's budget has five components: administration, capital projects, low and moderate income housing, economic development, and long term debt. The Fiscal Year 2010 Annual Budget for SEDC is $15.2 million.

The annual corporate budget was presented to the SEDC Board of Directors for approval before a final submission to the San Diego Redevelopment Agency was approved on June 9, 2009.

TABLE 3.1 SOUTHEASTERN ECONOMIC DEVELOPMENT CORPORATION BUDGET SUMMARY				
	FY 2008 Budget	FY 2009 Budget	FY 2010 Budget	FY 2009-2010 Change
Positions	14.50	16.00	15.50	(0.50)
Personnel Expense	$ 1,675,000	$ 1,750,700	$ 1,452,600	$ (298,100)
Non-Personnel Expense	$ 30,785,000	$ 16,487,300	$ 13,704,400	$ (2,782,900)
TOTAL	$ 32,460,000	$ 18,238,000	$ 15,157,000	$ (3,081,000)

TABLE 3.2 SOUTHEASTERN ECONOMIC DEVELOPMENT CORPORATION EXPENDITURES				
	FY 2008 Budget	FY 2009 Budget	FY 2010 Budget	FY 2009-2010 Change
PERSONNEL				
Salaries & Wages	$ 1,307,000	$ 1,335,700	$ 1,107,100	$ (228,600)
Fringe Benefits (health)	$ 169,268	$ 206,900	$ 167,500	$ (39,400)
Fringe Benefits (pension)	$ 161,751	$ 169,600	$ 132,900	$ (36,700)
Fringe Benefits (Life Insurance, Workers' Comp, Employer Employment Taxes)	$ 36,981	$ 38,500	$ 45,100	$ 6,600
SUBTOTAL PERSONNEL	$ 1,675,000	$ 1,750,700	$ 1,452,600	$ (298,100)
NON-PERSONNEL				
Supplies & Services	$ 627,200	$ 750,400	$ 648,050	$ (102,350)
Professional Services	$ 156,000	$ 161,000	$ 180,500	$ 19,500
Information Technologies	$ 57,000	$ 11,600	$ 32,400	$ 20,800
Energy/Utilities	$ 33,600	$ 27,600	$ 31,400	$ 3,800
Equipment Outlay	$ 27,900	$ 15,600	$ 650	$ (14,950)
Project Costs	$ 23,253,300	$ 11,274,100	$ 9,720,400	$ (1,553,700)
Debt Service appropriation	$ 6,630,000	$ 4,247,000	$ 3,091,000	$ (1,156,000)
SUBTOTAL NON-PERSONNEL	$ 30,785,000	$ 16,487,300	$ 13,704,400	$ (2,782,900)
TOTAL	$ 32,460,000	$ 18,238,000	$ 15,157,000	$ (3,081,000)

TABLE 3.3 SOUTHEASTERN ECONOMIC DEVELOPMENT CORPORATION SIGNIFICANT BUDGET ADJUSTMENTS			
Significant Budget Adjustments	Position	Revenue	Expenses
Salaries and Benefits Adjustments			
Reduction due to company reorganization which reduced payroll and fringe benefits costs.	(0.50)	$ -	$ (298,100)
Non-Personnel Expenditure Adjustments			
Supplies & Services Adjustment reflects a reduction in administrative costs in order to bring budget in line with prior-year actual spending.	0.00	$ -	$ (102,350)
Professional Services Adjustment reflects an additional increase due to the audit.	0.00	$ -	$ 19,500
Information Technologies Adjustment is a result of costs associated with the implementation of the City's SAP system.	0.00	$ -	$ 20,800
Energy/Utilities Increase brings budget in line with actual spending.	0.00	$ -	$ 3,800
Equipment Outlay Adjustment due to cutbacks.	0.00	$ -	$ (14,950)
Project Costs and Debt Service Appropriation Adjustments reflect the amount of the $24.2 million 2007 tax allocation net bond proceeds that were used to fund projects in prior fiscal years and therefore are not available in the subsequent years.	0.00	$ -	$ (2,709,700)
TOTAL EXPENSE ADJUSTMENTS	(0.50)	$ -	$ (3,081,000)
Revenue Adjustments			
Adjustment reflects an anticipated reduction in tax increment due to foreclosures and appeals.	0.00	$ (543,775)	$ -
Reduction in Carryover and Other Income due to depleted bond proceed balances.	0.00	$ (4,173,925)	$ -
TOTAL REVENUE ADJUSTMENTS	0.00	$ (4,717,700)	$ -

TABLE 3.4 SOUTHEASTERN ECONOMIC DEVELOPMENT CORPORATION REIMBURSEMENTS TO DEPARTMENTS/ENTITIES				
Department/Entities	FY 2008 Budget	FY 2009 Budget	FY 2010 Budget	FY 2009-2010 Change
City Attorney	$ 52,000	$ 45,500	$ 45,500	$ -
City Comptroller	$ 100,100	$ 100,100	$ 100,100	$ -
Financial Management	$ 1,000	$ 1,000	$ 1,000	$ -
City Treasurer	$ 30,000	$ 30,000	$ 30,000	$ -
Redevelopment Division	$ 83,200	$ 78,000	$ 78,000	$ -
Arbitrage	$ 19,500	$ 12,000	$ 12,000	$ -
General Government Services	$ 66,300	$ 66,300	$ 66,300	$ -
Redevelopment Audit Fees	$ 75,000	$ 75,000	$ 75,000	$ -
Community Development Block Grant (audit fees)	$ 25,000	$ 25,000	$ 25,000	$ -
Municipal Revenue Advisor	$ 2,500	$ 2,500	$ 2,500	$ -
County Services (accounting services)[1]	$ -	$ -	$ 54,000	$ 54,000
General Liabilities Insurance	$ 70,000	$ 95,000	$ 95,000	$ -
Maintenance (street light/ storage)	$ 1,200	$ 1,200	$ 1,200	$ -
Neighborhood Code Compliance	$ 100,000	$ 132,000	$ 132,000	$ -
TOTAL	$ 625,800	$ 663,600	$ 717,600	$ 54,000

[1] County Services are combined with the City Reimbursements effective with the Fiscal Year 2010 Budget.

Note: Some of the City services such as General Liabilities Insurance, Maintenance, and Neighborhood Code Compliance are reflected in project costs for the Fiscal Year 2010 Budget.

TABLE 3.5 SOUTHEASTERN ECONOMIC DEVELOPENT CORPORATION REVENUES				
Revenue Source	FY 2008 Budget	FY 2009 Budget	FY 2010 Budget	FY 2009-FY 2010 Change
Tax Increment[1]	$ 6,782,000	$ 7,366,775	$ 6,823,000	$ (543,775)
Bond Proceeds	$ 24,206,000	$ -	$ -	$ -
Interest	$ -	$ -	$ -	$ -
Carryover and Other Income[2]	$ 1,472,000	$ 12,507,925	$ 8,334,000	$ (4,173,925)
TOTAL	$ 32,460,000	$ 19,874,700	$ 15,157,000	$ (4,717,700)

[1] Anticipated reduction in tax increment revenue in Fiscal Year 2010 due to foreclosures and appeals.
[2] Carryover includes use of bond proceeds from prior year bond issuances.

TABLE 3.6
SOUTHEASTERN ECONOMIC DEVELOPMENT CORPORATION
SALARY SCHEDULE

	FY 2009 BUDGET						FY 2010 BUDGET					
Position Title	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)	Pay-in-Lieu[2]	Salary Subtotal	Fringe Benefits	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)	Pay-in-Lieu[2]	Salary Subtotal	Fringe Benefits
President	1.00	$ 178,880	$ 7,155	$ 17,200	$ 203,235	$ 41,227	1.00	$ 172,000	$ -	$ 9,923	$ 181,923	$ 45,057
CFO	0.00	$ -	$ -	$ -	$ -	$ -	1.00	$ 115,000	$ -	$ 11,923	$ 126,923	$ 36,812
Director of Finance	1.00	$ 109,200	$ 4,368	$ 6,300	$ 119,868	$ 40,613	0.00	$ -	$ -	$ -	$ -	$ -
Manager of Projects & Development	0.00	$ -	$ -	$ -	$ -	$ -	1.00	$ 90,000	$ -	$ 5,192	$ 95,192	$ 29,760
Project and Other Managers	6.00	$ 365,470	$ 14,576	$ 22,185	$ 402,231	$ 135,193	5.00	$ 266,250	$ -	$ 20,815	$ 287,065	$ 99,746
Staff Accountants	2.00	$ 122,720	$ 4,908	$ 7,080	$ 134,708	$ 45,398	2.00	$ 118,000	$ -	$ 9,928	$ 127,928	$ 39,818
Administrative/Support Staff	6.00	$ 273,412	$ 10,896	$ 17,035	$ 301,343	$ 126,479	5.50	$ 234,900	$ -	$ 17,812	$ 252,712	$ 86,566
Overtime[3]		$ 3,348	$ 170,997	$ -	$ 174,345	$ 26,090		$ 35,357	$ -	$ -	$ 35,357	$ 7,741
TOTAL	16.00	$ 1,053,030	$ 212,900	$ 69,800	$ 1,335,730	$ 415,000	15.50	$ 1,031,507	$ -	$ 75,593	$ 1,107,100	$ 345,500

[1] No bonuses have been paid, or will be paid, for Fiscal Year 2009.
[2] Pay-in-Lieu are payments to employees for unused vacation (up to 80 hours) and unused sick leave (up to 40 hours) per the current company policy.
[3] Fiscal Year 2009 figures include bonuses that were budgeted in this line item, while the Fiscal Year 2010 budget includes only overtime.

Centre City Development Corporation

Mission Statement

To act on behalf of the Redevelopment Agency of the City of San Diego to create a 24-hour livable, downtown community by eliminating blight, providing affordable housing, improving the public realm, facilitating public and private developments, stimulating economic development, and creating jobs.

Centre City Development Corporation (CCDC) was created by the City of San Diego as an independent non-profit corporation in 1975 in order to plan, implement, and direct the redevelopment of San Diego's urban core. CCDC oversees the redevelopment of approximately 1,450 acres, an area that includes Centre City and Horton Plaza Redevelopment Project Areas.

The Fiscal Year 2010 Budget was presented to the Centre City Advisory Committee on March 11, 2009, to the CCDC Board on March 18, 2009, and approved by the Redevelopment Agency on June 9, 2009.

The Fiscal Year 2010 Annual Budget consists of three components: project activities inclusive of the use of low and moderate housing funds, long-term debt, and administration. CCDC's budget totals $159.5 million and is funded primarily from tax increments. The project budget is $95.0 million and is made up

of $56.1 million for projects, $17.5 million for affordable housing, and $21.4 for tax sharing entities and City services. The balance of the budget is composed of $44.3 million for debt service, $11.3 million for City payments, and $8.9 million for CCDC administration.

CCDC has a seven member Board of Directors appointed by the City Council to manage the Corporation and its professional staff.

TABLE 4.1
CENTRE CITY DEVELOPMENT CORPORATION
BUDGET SUMMARY

	FY 2008 Budget	FY 2009 Budget	FY 2010 Budget	FY 2009-2010 Change
Positions	55.20	56.50	52.50	(4.00)
Personnel Expense	$ 6,834,500	$ 7,178,000	$ 6,424,000	$ (754,000)
Non-Personnel Expense	$ 210,701,500	$ 228,322,000	$ 153,124,000	$ (75,198,000)
TOTAL	$ 217,536,000	$ 235,500,000	$ 159,548,000	$ (75,952,000)

TABLE 4.2
CENTRE CITY DEVELOPMENT CORPORATION EXPENDITURES

	FY 2008 Budget	FY 2009 Budget	FY 2010 Budget	FY 2009-2010 Change
PERSONNEL				
Salaries & Wages	$ 4,775,500	$ 4,917,000	$ 4,175,000	$ (742,000)
Overtime/Interns	$ 92,000	$ 125,000	$ 120,000	$ (5,000)
Fringe Benefits (health)	$ 664,541	$ 727,798	$ 772,175	$ 44,377
Fringe Benefits (pension)	$ 1,050,243	$ 1,123,910	$ 1,050,376	$ (73,534)
Fringe Benefits (other)*	$ 252,216	$ 284,292	$ 306,449	$ 22,157
SUBTOTAL PERSONNEL	$ 6,834,500	$ 7,178,000	$ 6,424,000	$ (754,000)
NON-PERSONNEL				
Corporation Professional Services	$ 280,000	$ 360,000	$ 625,000	$ 265,000
Other G & A Expenses	$ 2,241,500	$ 2,338,500	$ 1,851,000	$ (487,500)
Project Budgets	$ 171,559,000	$ 174,999,500	$ 94,989,000	$ (80,010,500)
Debt Service / City Payments	$ 36,621,000	$ 50,624,000	$ 55,659,000	$ 5,035,000
SUBTOTAL NON-PERSONNEL	$ 210,701,500	$ 228,322,000	$ 153,124,000	$ (75,198,000)
TOTAL	$ 217,536,000	$ 235,500,000	$ 159,548,000	$ (75,952,000)

* Other Fringe Benefits are: Life Insurance, L-T Disability, Federal Medicare Insurance, Unemployment Insurance, Transit/Parking, Tuition Reimbursement, 125 Plan-Flex Benefit, Management Package, Vacation-In-Lieu, Employee Assistance Program, and Contingency for fringe benefits.

TABLE 4.3 CENTRE CITY DEVELOPMENT CORPORATION SIGNIFICANT BUDGET ADJUSTMENTS			
Significant Budget Adjustments	Position	Revenue	Expenses
Salaries and Benefits Adjustments			
Adjustment reflects the reduction of 4.00 FTE positions (1.00 Vice President Real Estate, 1.00 Assistant Vice President Architecture & Planning, 1.00 External Relations Coordinator, 1.00 Planner) and a reclassification of 9.00 FTE positions (1.00 Vice President & CFO to 1.00 Executive Vice President & CFO position; 2.00 Assistant Vice President to 2.00 Vice President positions; 1.00 HR Manager to 1.00 Vice President of HR, Compliance, & Systems; 2.00 Planning Manager to 2.00 Assistant Vice President positions; 1.00 Finance/Accounting Manager to 1.00 Assistant Vice President/Controller position; 1.00 Sr. Project Manager to 1.00 Assistant Vice President, Public Works position; 1.00 IT Manager to 1.00 Senior Manager, System/Information Technology).	(4.00)	$ -	$ (754,000)
Non-Personnel Expenditure Adjustments			
General and administrative expenses decreased due to reductions in leasehold improvements, furniture fixture and equipment, and computer equipment as a result of the office move, a decrease in consulting expenses due to the exclusion of the performance audit, and reductions in travel, professional development, and communication materials.	0.00	$ -	$ (222,500)
Reduction in Project Budgets due to the reversal of the budget for a third parking garage downtown, and a decrease in prior year revenues and associated project expenditures.	0.00	$ -	$ (80,010,500)
Adjustment reflects an increase in City Payments.	0.00	$ -	$ 5,035,000
TOTAL EXPENSE ADJUSTMENTS	(4.00)	$ -	$ (75,952,000)
Revenue Adjustments			
Reduction in Project Budgets due to the reversal of the budget for a third parking garage downtown, and a decrease in prior year revenues and associated project expenditures.	0.00	$ (75,952,000)	$ -

TABLE 4.4 CENTRE CITY DEVELOPMENT CORPORATION REIMBURSEMENTS TO DEPARTMENTS/ENTITIES				
Department/Entities	FY 2008 Budget	FY 2009 Budget	FY 2010 Budget	FY 2009-FY2010 Change
Neighborhood Code Compliance	$ 220,000	$ 301,000	$ 301,000	$ -
City Comptroller	$ 260,000	$ 270,000	$ 270,000	$ -
City Attorney	$ 260,000	$ 250,000	$ 238,500	$ (11,500)
City Treasurer	$ 220,000	$ 290,000	$ 250,000	$ (40,000)
City Planning and Community Investment	$ 125,000	$ 40,000	$ 25,000	$ (15,000)
Redevelopment Division	$ 120,000	$ 120,000	$ 100,000	$ (20,000)
Homeless Coordinator	$ 60,000	$ 60,000	$ 21,500	$ (38,500)
Purchasing–EEO	$ 15,000	$ 15,000	$ 10,000	$ (5,000)
General Government Services	$ 170,000	$ 300,000	$ 500,000	$ 200,000
Downtown Economic Development Specialist	$ 150,000	$ 150,000	$ 150,000	$ -
Maintenance District	$ -	$ -	$ 175,000	$ 175,000
Other/Misc./Contingency	$ 100,000	$ 104,000	$ 59,000	$ (45,000)
TOTAL	$ 1,700,000	$ 1,900,000	$ 2,100,000	$ 200,000

TABLE 4.5 CENTRE CITY DEVELOPMENT CORPORATION REVENUES				
Revenue Source	FY 2008 Budget	FY 2009 Budget	FY 2010 Budget	FY 2009-FY 2010 Change
Tax Increment	$ 102,127,000	$ 123,275,000	$ 133,578,000	$ 10,303,000
Developer Proceeds	$ 1,950,000	$ 14,550,000	$ 4,640,000	$ (9,910,000)
Interest, Rent, & Other Revenues	$ 19,384,000	$ 21,114,000	$ 17,708,000	$ (3,406,000)
Bond Proceeds	$ 60,115,000	$ 30,000,000	$ -	$ (30,000,000)
Revenues from Other Agencies	$ 1,000,000	$ 4,800,000	$ 1,400,000	$ (3,400,000)
Misc./Prior Year Adjustments	$ 32,960,000	$ 41,761,000	$ 2,222,000	$ (39,539,000)
TOTAL	$ 217,536,000	$ 235,500,000	$ 159,548,000	$ (75,952,000)

TABLE 4.6
CENTRE CITY DEVELOPMENT CORPORATION
SALARY SCHEDULE

	FY 2009 BUDGET					FY 2010 BUDGET				
Position Title	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)[1]	Salary Subtotal	Fringe Benefits[2]	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)[3]	Salary Subtotal	Fringe Benefits[4]
President & COO	1.00	$ 248,000	$ 13,850	$ 261,850	$ 116,548	1.00	$ 225,000	$ -	$ 225,000	$ 119,050
Senior Vice President & CFO	1.00	$ 176,800	$ 9,873	$ 186,673	$ 84,092	1.00	$ 176,800	-	$ 176,800	$ 94,296
Vice President	2.00	$ 292,500	$ 16,334	$ 308,834	$ 140,332	4.00	$ 465,720	-	$ 465,720	$ 204,737
Assistant Vice President	3.00	$ 395,000	$ 22,058	$ 417,058	$ 190,556	4.00	$ 409,855	-	$ 409,855	$ 161,510
Senior Project Manager	6.00	$ 658,640	$ 36,780	$ 695,420	$ 300,232	5.00	$ 546,917	-	$ 546,917	$ 340,344
Associate/ Assistant Project Manager	4.00	$ 273,340	$ 15,264	$ 288,604	$ 124,598	4.00	$ 273,340	-	$ 273,340	$ 140,375
Planning Manager	2.00	$ 204,100	$ 11,397	$ 215,497	$ 93,036	0.00	$ -	-	$ -	$ -
Finance/ Accounting Manager	1.00	$ 91,000	$ 5,082	$ 96,082	$ 41,481	0.00	$ -	-	$ -	$ -
Managers: Marketing, HR, IT	5.00	$ 392,730	$ 21,931	$ 414,661	$ 182,521	4.00	$ 305,230	-	$ 305,230	$ 205,188
Planner	7.00	$ 505,590	$ 28,233	$ 533,823	$ 230,467	6.00	$ 420,630	-	$ 420,630	$ 216,016
Executive and Administrative Assistant	8.00	$ 413,975	$ 23,117	$ 437,092	$ 188,705	8.00	$ 413,975	-	$ 413,975	$ 212,600
Specialist: Marketing, Graphic, EEO, IT, GIS	7.50	$ 472,688	$ 26,396	$ 499,084	$ 215,469	6.50	$ 385,732	-	$ 385,732	$ 198,094
Accountant & Financial Analyst	5.00	$ 340,480	$ 19,013	$ 359,493	$ 155,203	5.00	$ 329,980	-	$ 329,980	$ 169,463
Clerical Support	4.00	$ 131,100	$ 7,321	$ 138,421	$ 59,760	4.00	$ 131,100	-	$ 131,100	$ 67,327
Overtime/ Interns		$ 125,000		$ 125,000			$ 120,000		$ 120,000	
Contingency[5]		$ 77,408		$ 77,408			$ 90,721		$ 90,721	
TOTAL	56.50	$ 4,798,351	$ 256,649	$ 5,055,000	$ 2,123,000	52.50	$ 4,295,000	$ -	$ 4,295,000	$ 2,129,000

[1] Salary increases (3 percent) and $120,000 of incentive (bonus) pay have been allocated proportionately based on the percentage of position base salary to total base salary in order to comply with the City's budget template. CCDC does not budget salary increases or incentive pay by position or job classification. However in order to comply with the City's budget request, the Salary Increases column above has been allocated by the Position Title. No increases or incentive pay have been paid in Fiscal Year 2009.

[2] Fringe benefits have been allocated proportionately based on the percentage of position base salary to total base salary in order to comply with the City's budget template. CCDC does not budget Fringe Benefits by position or job classification but overall for the Corporation, based on the total base salary.

[3] There are no salary increases or incentive pay budgeted in Fiscal Year 2010.

[4] Fringe benefits have been allocated proportionately based on the percentage of position base salary to total base salary in order to comply with the City's budget template. CCDC does not budget Fringe Benefits by position or job classification but overall for the Corporation, based on the total base salary.

[5] Contingency is a provision for payout of accrued vacation for any potential attrition. In addition, it includes a provision for any additional needs when hiring and/or for special circumstances such as a severance package or a retention adjustment.

San Diego Housing Commission

Mission Statement

To provide quality housing opportunities in order to improve the lives of those in need.

The San Diego Housing Commission (SDHC) is a public agency working to expand affordable housing opportunities in the City of San Diego. Each year the agency helps more than 80,000 lower-income individuals to access affordable housing through its award-winning programs. SDHC's programs benefit the City's economy and revitalize its neighborhoods through three major areas of work: housing assistance, housing development and finance partnerships, and housing policy advice. In Fiscal Year 2010, SDHC will provide new opportunities to access affordable housing including help for families who purchase foreclosed homes or need assistance to prevent foreclosure, and help for individuals and families who need supportive housing or homeless services. The Agency will also have opportunities to develop and finance a significant number of new affordable homes.

The agency's housing assistance programs provide a variety of services that includes helping more than 13,780 families pay rent in private housing, owning and managing nearly 1,800 apartments, and providing clients with academic support and career development tools. SDHC's housing finance partnerships have helped nonprofit and for-profit developers create nearly 25,000 for-sale and rental homes, of which 12,000 are deemed affordable. Agency programs have also enabled 4,300 families to buy their first homes and 10,000 to repair older homes. Finally, the agency helps to shape the City's affordable housing programs by providing policy advice to the San Diego City Council as well as initiating, monitoring, or implementing municipal ordinances that advance affordable housing production and protect existing stock. Examples of municipal ordinances worked on by SDHC are inclusionary zoning, density bonus, single room occupancy preservation, and condo conversion protections.

The Fiscal Year 2010 Budget for the San Diego Housing Commission was approved by the Housing Authority on June 16, 2009.

TABLE 5.1
SAN DIEGO HOUSING COMMISSION
BUDGET SUMMARY

	FY 2008 Budget	FY 2009 Budget	FY 2010 Budget	FY 2009-2010 Change
Positions	238.00	243.50	250.50	7.00
Personnel Expense	$ 17,838,859	$ 18,686,970	$ 19,734,336	$ 1,047,366
Non-Personnel Expense	$ 256,558,564	$ 282,194,446	$ 259,704,587	$ (22,489,859)
TOTAL	$ 274,397,423	$ 300,881,416	$ 279,438,923	$ (21,442,493)

TABLE 5.2 SAN DIEGO HOUSING COMMISSION EXPENDITURES				
	FY 2008 Budget	FY 2009 Budget	FY 2010 Budget	FY 2009-2010 Change
PERSONNEL				
Salaries & Wages	$ 13,049,014	$ 13,654,510	$ 14,449,242	$ 794,732
Overtime	$ 150,000	$ 150,000	$ 150,004	$ 4
Fringe Benefits (health)	$ 1,687,170	$ 1,777,542	$ 1,917,296	$ 139,754
Fringe Benefits (pension)	$ 1,847,867	$ 1,932,637	$ 2,043,891	$ 111,254
Fringe Benefits (Life, LTD, Medicare, Workers Comp, SUI, and 457)	$ 1,104,808	$ 1,172,281	$ 1,173,903	$ 1,622
SUBTOTAL PERSONNEL	$ 17,838,859	$ 18,686,970	$ 19,734,336	$ 1,047,366
NON-PERSONNEL				
Legal	$ 648,550	$ 764,750	$ 718,691	$ (46,059)
Training	$ 172,113	$ 207,644	$ 203,272	$ (4,372)
Travel	$ 111,105	$ 115,848	$ 129,941	$ 14,093
Audit	$ 94,000	$ 91,000	$ 91,000	$ -
Professional Services	$ 3,096,798	$ 3,894,486	$ 3,349,354	$ (545,132)
Office Rent	$ 1,898,678	$ 1,898,678	$ 2,808,691	$ 910,013
Sundry	$ 1,923,502	$ 1,983,274	$ 2,045,161	$ 61,887
Management Fees	$ 752,900	$ -	$ -	$ -
Insurance	$ 521,992	$ 488,662	$ 522,591	$ 33,929
Office Equipment	$ 600,628	$ 735,785	$ 681,312	$ (54,473)
WED Expenses	$ 1,317,746	$ 1,277,596	$ 896,103	$ (381,493)
Maintenance Expenses	$ 2,948,440	$ 2,949,581	$ 3,021,548	$ 71,967
Utilities	$ 1,977,635	$ 2,014,887	$ 2,128,587	$ 113,700
Property Taxes	$ 28,200	$ 42,450	$ 42,450	$ -
Collection Loss	$ 124,156	$ 155,762	$ 155,762	$ -
Mortgage Payments	$ 5,127,073	$ 2,106,255	$ 2,049,502	$ (56,753)
Protective Services	$ 447,815	$ 416,385	$ 428,744	$ 12,359
Rent to Owners	$ 145,838,511	$ 158,323,324	$ 157,045,949	$ (1,277,375)
Loans/Grants	$ 47,001,628	$ 51,400,945	$ 28,698,321	$ (22,702,624)
Relocation	$ 1,260,983	$ 1,356,070	$ 705,900	$ (650,170)
Site Acquisition & Housing Development	$ 9,267,748	$ 14,158,199	$ 20,387,423	$ 6,229,224
Capital Improvements	$ 3,779,330	$ 1,466,123	$ 1,819,482	$ 353,359
Dwelling Equipment	$ 1,065,700	$ 867,692	$ 171,250	$ (696,442)
Reserves	$ 26,553,333	$ 35,479,050	$ 31,603,553	$ (3,875,497)
SUBTOTAL NON-PERSONNEL	$ 256,558,564	$ 282,194,446	$ 259,704,587	$ (22,489,859)
TOTAL	$ 274,397,423	$ 300,881,416	$ 279,438,923	$ (21,442,493)

TABLE 5.3 SAN DIEGO HOUSING COMMISSION SIGNIFICANT BUDGET ADJUSTMENTS			
Significant Budget Adjustments	Position	Revenue	Expenses
Salaries and Benefits Adjustments			
Adjustment includes the addition of 7.00 positions, the reclassification of 8.00 positions, an approved 2 percent salary step increase, anticipated employee movement along the seven-step merit pay plan in Fiscal Year 2010, a change in benefits based on a percentage of salary, and an approved increase in the flex credit plan. A 5 percent Classification & Compensation factor of $877,571 was transferred from Salaries and Benefits to Reserves as directed by the Housing Authority.	7.00	$ -	$ 1,047,366
Non-Personnel Expenditure Adjustments			
Legal Adjustment is due to the elimination of Policy & Public Affairs.	0.00	$ -	$ (46,059)
Training Adjustment is the net result of a reduction in several activities to align budget with actual expenditures–($16,697), an increase in Organizational Development & Training for professional development and assessment–$8,125, and an increase in Board & Executive Functions for new Commissioners and staff training–$4,200.	0.00	$ -	$ (4,372)
Travel Increase in travel is the net result of an increase in Board & Executive Functions to provide travel for new commissioners that included the transfer of the Policy & Public Affairs travel budget to Board & Executive Functions–$24,000, and a net reduction in several activities to align budget with actual expenditures–($9,907).	0.00	$ -	$ 14,093
Professional Services Adjustment in contracts/consultants is due to a variety of changes: the reduction in Rehab Rental Housing & Owner Occupied activities due to the transfer of two direct hire contract positions to permanent positions in Fiscal Year 2010; the elimination of Program & Policy Affairs; a reduction in Rental Assistance, Workforce & Economic Development, and Human Resources; an increase in Rental Housing Development to provide for housing development acquisition and new construction consultants; an increase in Financial Services and Board & Executive Functions; an increase in Homeownership due to the addition of 1.5 direct hire positions for the Neighborhood Stabilization Program; an increase in Special Purpose Housing for the Emergency Housing and Assistance Program (EHAP) application; and decreases in various activities.	0.00	$ -	$ (545,132)

Significant Budget Adjustments	Position	Revenue	Expenses
Office Rent Adjustment due to the increase in the per square foot charge from $2.35 to $3.15.	0.00	$ -	$ 910,013
Sundry Adjustment is the net of the following changes: an increase for software support–$25,800, an increase in business expense to provide for quarterly agency staff meetings–$24,116, an increase in Agency memberships in housing related and professional organizations–$22,157, an increase in office supplies for wireless phone headsets for the Rental Assistance staff–$21,150, an increase in paper shredding services–$19,508, an increase to provide parking, trolley, and bus reimbursement for staff–$19,389, an increase in advertising for hiring and requests for proposals–$13,760, an increase to provide additional machines for Property Management–$12,000, a reduction in moving expenses, Board & Executive Functions, and Information Technology–($45,000), a reduction primarily due to the result of eliminating auto allowances–($36,138), a reduction in janitorial services due to the closure of office at Calle Primera–($12,000), and a net reduction in other sundry accounts–($2,855).	0.00	$ -	$ 61,887
Insurance Adjustment reflects an increase due to the providers' estimate of higher costs for property, employment practices, and vehicle insurance, while costs for general liability, boiler and machinery, crime and fiduciary insurance are expected to decrease.	0.00	$ -	$ 33,929
Office Equipment Adjustment reflects a decrease in Information Technology, Financial Services, Rehab Owner Occupied, and Policy & Public Affairs, as well as an increase to provide furniture for the Economic Development Academy.	0.00	$ -	$ (54,473)
Workforce & Economic Development Expenses Adjustment is the result of spending or committing prior year and current year funding in Fiscal Year 2009. It is expected that new awards to replenish these decreases will occur during Fiscal Year 2010.	0.00	$ -	$ (381,493)
Maintenance Expenses Adjustment reflects additional maintenance contracting for the Smart Corner office facility–$42,667, maintenance materials and contracts for the planned acquisition of new units in Property Management–$31,000, a reduction in janitorial services for Workforce and Economic Development–($1,700).	0.00	$ -	$ 71,967
Utilities Adjustment reflects anticipated increases in Fiscal Year 2010 rates for water, sewer, gas and electric utilities for agency-managed units and office facilities.	0.00	$ -	$ 113,700

Significant Budget Adjustments	Position	Revenue	Expenses
Mortgage Adjustment reflects loan payoffs to the State of California on the Casa Colina and 52nd Street properties.	0.00	$ -	(56,753)
Protective Services Adjustment provides for additional monitoring equipment and services at the Smart Corner office facility and at the economic development academies.	0.00	$ -	12,359
Rent to Owners Reduction is due primarily to a decrease in Section 8 Voucher funds for rent to owners–($758,834), a decrease in Shelter Plus Care funds–($345,432), a decrease resulting from less carryover of HOME Tenant Based Rental Assistance for special purpose transitional vouchers–($210,000), and other changes including an addition for the Section 8 Mod Rehab program and a reduction in the Disaster Voucher program–$36,891.	0.00	$ -	(1,277,375)
Loans & Grants Adjustment is due to less new revenues anticipated in Fiscal Year 2010, less carryover anticipated in Fiscal Year 2010, reduction due to the completion of the first round of lead control grants, an addition of new funds in several programs including HOME, Cal State Housing Trust Fund, Shelter Plus Care, and Property Management, and the transfer of CDBG funds from Site Acquisition/Housing Development to Loans & Grants for rehabilitation.	0.00	$ -	(22,702,624)
Relocation Adjustment reflects a transfer of PH repositioning fees from relocation in Property Management to Site Acquisition/Housing Development in Rental Housing Development–($555,821), a reduction in Construction Services to provide for relocation–($50,000), and a reduction in Rehab Rental Housing and Rehab Owner Occupied to reflect the new lead grants–($44,349).	0.00	$ -	(650,170)
Site Acquisition Adjustment includes net additions in Rental Housing Development, Smart Corner Office Facility, and Portfolio Servicing, and the transfer of $2.0 million from Loans & Grants.	0.00	$ -	6,229,224
Capital Improvements The increase will provide for capital improvements at the Housing Commission-owned, Public Housing, and State Rental Housing properties.	0.00	$ -	353,359
Dwelling Equipment Adjustment reflects the Fiscal Year 2009 purchase of stoves for the SDHC local units.	0.00	$ -	(696,442)

Significant Budget Adjustments	Position	Revenue	Expenses
Reserves Adjustment reflects the addition of surplus carryover and new funds to reserves–$11,057,352, the transfer from reserves to Rental Housing Development for site acquisition/housing development–($6,460,049), the transfer from reserves to fund administrative expenses in several activities–($4,738,616), the transfer from reserves to various activities for the Move to Work program–($4,236,755), and the transfer of repositioning fees to Property Management to provide for relocation–($275,000). There was also a reduction of NSP funds to be used by the City of San Diego for the administration of the NSP program–($100,000) as well as the transfer of the 5 percent class and comp factor from personnel to Reserves as directed by the Housing Authority–$877,571.	0.00	$ -	(3,875,497)
TOTAL EXPENSE ADJUSTMENTS	7.00	$ -	$(21,442,493)
Revenue Adjustments			
Asset for Independence The net reduction reflects the pace of expenditures in Fiscal Year 2009 that will result in more carryover in Fiscal Year 2010–$200,798, and the new funds anticipated in Fiscal Year 2010 will be less than in Fiscal Year 2009–($300,000).	0.00	$(99,202)	$ -
Cal State Housing Trust Fund Adjustment reflects a net increase due to expected obligation/expenditure in Special Purpose Housing in Fiscal Year 2009–($146,932), and a new award that is expected for Rental Housing Finance, Homeownership, & Special Purpose Housing activities–$1,000,000.	0.00	853,068	$ -
CalHome Program Adjustment reflects reductions in expected obligation/expenditures in Homeownership in Fiscal Year 2009–($184,783), the elimination of the grant included in the Fiscal Year 2009 budget that was not awarded–($1,000,000), and the fact that no award of new funds is anticipated for Fiscal Year 2010.	0.00	(1,184,783)	$ -
CDBG Adjustment reflects carryovers and increases in CDBG funds awarded by the City that is budgeted in Rehab Rental Housing and CDBG Foreclosure funds budgeted in Portfolio Servicing.	0.00	565,107	$ -

Significant Budget Adjustments	Position	Revenue	Expenses
Coastal Housing Adjustment reflects decreases in the expected obligation/expenditure of funds in Rental Housing Finance in Fiscal Year 2009–($318,291), and no anticipation of new award funds in Fiscal Year 2010–($100,214).	0.00	$ (418,505)	$ -
Condo Conversion Adjustment reflects reductions of the expected obligation/expenditure of funds in Homeownership and Rental Housing Finance in Fiscal Year 2009–($33,266), and a reduction of new monitoring fees–($34,864).	0.00	$ (68,130)	$ -
County CDBG Reinvestment Task Force Adjustment reflects less support in Fiscal Year 2010.	0.00	$ (10,000)	$ -
Family Health Centers of San Diego Adjustment reflects a net of an increase in the amount of carryover from Fiscal Year 2009 into Fiscal Year 2010–$19,381, and the anticipation of no new award funds in Fiscal Year 2010–($23,872).	0.00	$ (4,491)	$ -
HOME Program Adjustment reflects decreases in carryover as a result of expected obligation and/or completion of Rental Housing Finance, Homeownership, Rehabilitation and Special Purpose projects in Fiscal Year 2009–($2,180,442) and in new funds, due to a nonrecurring loan payoff–($4,327,553).	0.00	$ (6,507,995)	$ -
Housing Rehab Trust Fund Adjustment reflects reductions due to expected obligation/expenditure of funds in Rehab Owner Occupied in Fiscal Year 2009–($144,412), and a reduction in new funds–($15,677).	0.00	$ (160,089)	$ -
HTF CDBG Adjustment reflects reductions in the expected obligation/expenditure of funds in Rehab Owner Occupied–($290,312), and in new funds anticipated for Fiscal Year 2010–($63,484).	0.00	$ (353,796)	$ -
HTF Linkage Adjustment reflects reductions in carryover in Fiscal Year 2010–($4,393,609), a decrease of new fees budgeted in Fiscal Year 2009 that are not expected due to the change in economic conditions–($1,120,337), and a decrease in new funds–($1,223,829).	0.00	$ (6,737,775)	$ -
HTF Redevelopment Agency Adjustment is the net result of less carryover and an increase in estimated income.	0.00	$ (101)	$ -
HTF Transient Occupancy Tax Adjustment is the net result of less carryover and an increase in estimated income.	0.00	$ 562	$ -

Significant Budget Adjustments	Position	Revenue	Expenses
HUD Lead Control Grants Adjustment reflects decreases in original lead grants–($886,439) and the anticipated expenditure/obligation of the new awards in Rehabilitation–($566,470)	0.00	$ (1,452,909)	$ -
Inclusionary Housing Fund Adjustment reflects decreases in carryover–($6,948,142) and in new fees due to economic conditions–($505,618).	0.00	$ (7,453,760)	$ -
Local Funds Adjustment is the net change due to less carryover–($3,043,856) and an increase in funds from more rental income to the Smart Corner facilities and additional funds expected from bond fees, SRO admin fees, tenant rents, and site leases–$835,369.	0.00	$ (2,208,487)	$ -
National City CDBG RTF Reduction is due to the expected use of all funding in Fiscal Year 2009 and no new funds expected in Fiscal Year 2010.	0.00	$ (25,766)	$ -
Neighborhood Stabilization Programs Adjustment reflects a reduction in the expected obligation/expenditure of funds in Fiscal Year 2009 in Homeownership.	0.00	$ (773,600)	$ -
North County Future Urbanizing Area (NCFUA) Adjustment includes reductions in expected obligation/ expenditure of funds in Fiscal Year 2009 in Rental Housing Finance–($4,985), and a decrease in estimated new income–($897).	0.00	$ (5,882)	$ -
Property Management – Chollas Creek Adjustment is rental and other income to provide for the property management and maintenance of the newly acquired 31-unit complex.	0.00	$ 358,108	$ -
Property Management – City Properties Adjustment reflects the reduction from seven to four units managed by the Housing Commission for the City of San Diego.	0.00	$ (37,130)	$ -
Property Management – Maya Apartments Adjustment reflects the net of a reduction in the expected obligation/ expenditure of funds in Fiscal Year 2009 in Property Management–($131,046), and additional rental and other income estimated for Fiscal Year 2010–$86,079.	0.00	$ (44,967)	$ -
Property Management – SDHC Local Units Adjustment reflects the net of the expected obligation/expenditure of funds in Fiscal Year 2009 in Property Management–($1,017,754), and the estimated increase in rental and other income in Fiscal Year 2010–$621,955.	0.00	$ (395,799)	$ -

Significant Budget Adjustments	Position	Revenue	Expenses
Property Management – State Rental Housing Adjustment reflects the net of the expected obligation/expenditure of funds in Fiscal Year 2009 in Property Management–($102,006) and the estimated increase in rental and other income in Fiscal Year 2010–$157,848.	0.00	$ 55,842	$ -
Property Management – University Canyon Adjustment reflects decreases in the expected obligation/expenditure of funds in Fiscal Year 2009 in Property Management–($1,087,202) and in new income–($40,381).	0.00	$ (1,127,583)	$ -
Public Housing Capital Funds Adjustment reflects increases due to the carryover of Capital Fund administration and operation funds from grants 501-05, 501-06, and 501-07 for housing development–$566,333, the new award of Capital Fund 501-09 ARRA for housing development–$2,173,051, and the application for Capital Funds for capital improvements on 36 units of public housing–$47,000.	0.00	$ 2,786,384	$ -
Public Housing – Management Adjustment reflects the estimated carryover public housing reserves and anticipated new award repositioning fees to recover costs related to the disposition of public housing.	0.00	$ 2,181,109	$ -
Public Housing – ROSS Neighborhood Networks Adjustment reflects the net changes in expected obligation/ expenditure of funds in Workforce & Economic Development in Fiscal Year 2009–($19,988), and a new award for Neighborhood Networks–$300,000.	0.00	$ 280,012	$ -
Redevelopment Agency – CCDC Homeownership Adjustment reflects net changes due to an increase in estimated carryover–$5,205, and a reduction of a grant included in the Fiscal Year 2009 budget that was not awarded–($700,000).	0.00	$ (694,795)	$ -
Redevelopment Agency - City Heights Adjustment reflects net changes in the expected obligation/expenditure of funds in the Rehab Owner Occupied activity in Fiscal Year 2009, a change in the estimated new funds for Fiscal Year 2010.	0.00	$ (79,660)	$ -
Redevelopment Agency – College Grove Increase is due to the estimated new funds for Fiscal Year 2010.	0.00	$ 100,000	$ -
Redevelopment Agency – Crossroads Adjustment reflects the net changes to expected obligation/expenditure of funds in the Rehab Owner Occupied activity in Fiscal Year 2009–($19,422) and an increase in estimated new funds–$3,980.	0.00	$ (15,442)	$ -

Significant Budget Adjustments	Position	Revenue	Expenses
Redevelopment Agency – Grantville Addition of a new program for the rehabilitation of existing owner occupied housing in the Grantville Redevelopment Area.	0.00	$ 250,000	$ -
Redevelopment Agency – Linda Vista Adjustment reflects the expected obligation/expenditure of funds in the Rehab Owner Occupied activity in Fiscal Year 2009.	0.00	$ (93,995)	$ -
Redevelopment Agency – North Park Adjustment reflects the net changes of the expected obligation/expenditure of funds in the Rehab Owner Occupied activity in Fiscal Year 2009–$166,568, and new awards that are less than received in Fiscal Year 2009–($212,800).	0.00	$ (46,232)	$ -
Redevelopment Agency – San Ysidro Adjustment reflects a net reduction of an expected obligation/expenditure of funds in the Rehab Owner Occupied activity in Fiscal Year 2009–$423,217 and a reduction in funds expected in Fiscal Year 2010 from investment income–($495,000).	0.00	$ (71,783)	$ -
Redevelopment Agency – SEDC Market Street Redevelopment Adjustment reflects an increase due to the expected obligation/expenditure of funds in the Rehab Owner Occupied activity in Fiscal Year 2009.	0.00	$ 3,061	$ -
Redevelopment Agency: SEDC Mt Hope Rehabilitation Adjustment reflects the net changes of an expected obligation/completion of Rehab Owner Occupied projects during Fiscal Year 2009–($20,491) and the addition of new funds that are expected from principal and interest payments, and investment income–$3,136.	0.00	$ (17,355)	$ -
Redevelopment Agency – SEDC Southcrest Adjustment reflects the addition of an expected obligation/completion of Rehab Owner Occupied projects during Fiscal Year 2009.	0.00	$ 3,342	$ -
Redevelopment Agency – SEDC Southeast Addition is for a new program for the rehabilitation of existing owner occupied housing in the Southeast San Diego Redevelopment Area.	0.00	$ 300,000	$ -
Rental Rehabilitation Reduction is due to a reduction of new funds from principal and interest payments, and investment income.	0.00	$ (32,691)	$ -
Section 8 Programs Adjustment reflects the net changes of a reduction in the estimated carryover–($3,439,193), and an increase in Fiscal Year 2010 new funds–$4,791,882.	0.00	$ 1,352,689	$ -

Significant Budget Adjustments	Position	Revenue	Expenses
Shea Homes: Addition is the result of an increase in carryover–$7,642 and new funds from investment income–$3,653.	0.00	$ 11,295	$ -
Shelter Plus Care Adjustment reflects reductions due to the expected obligation/completion of the Fiscal Year 2009 Shelter Plus Care grants–($355,199) and a decrease in the award of seven annual grants and one five year grant–($60,632).	0.00	$ (415,831)	$ -
State REO Addition due to carryover.	0.00	$ 380	$ -
WED Youth Individual Development Accounts Reduction due to less carryover.	0.00	$ (4,918)	$ -
TOTAL REVENUE ADJUSTMENTS	0.00	$ (21,442,493)	$ -

TABLE 5.4
SAN DIEGO HOUSING COMMISSION REVENUES

Revenue Source	FY 2008 Budget	FY 2009 Budget	FY 2010 Budget	FY 2009-2010 Budget Change
Assets for Independence	$ 200,000	$ 472,127	$ 372,925	$ (99,202)
Cal State Housing Trust Fund	$ 604	$ 146,932	$ 1,000,000	$ 853,068
CalHome EAGR	$ 33,942	$ -	$ -	$ -
CalHome Program	$ 34,871	$ 1,259,185	$ 74,402	$ (1,184,783)
CDBG	$ 3,488,119	$ 2,187,639	$ 2,752,746	$ 565,107
Coastal Housing/FUA	$ 665,211	$ 447,428	$ 28,923	$ (418,505)
Condo Conversion/ Density Bonus	$ 331,432	$ 249,882	$ 181,752	$ (68,130)
County CDBG - RTF	$ 60,000	$ 60,000	$ 50,000	$ (10,000)
Family Health Centers of SD	$ 30,589	$ 53,023	$ 48,532	$ (4,491)
HOME Program	$ 25,678,616	$ 18,328,805	$ 11,820,810	$ (6,507,995)
Housing Rehab Trust Fund	$ 897,062	$ 487,444	$ 327,355	$ (160,089)
HTF - CDBG	$ 602,512	$ 419,856	$ 66,060	$ (353,796)
HTF - Linkage Fees	$ 5,174,353	$ 8,531,608	$ 1,793,833	$ (6,737,775)
HTF - Redevelopment Agency	$ 40,675	$ 51,953	$ 51,852	$ (101)
HTF -Transient Occupancy Tax	$ 26,433	$ 29,574	$ 30,136	$ 562
HUD Development	$ 443,207	$ 443,207	$ 443,207	$ -

Revenue Source	FY 2008 Budget	FY 2009 Budget	FY 2010 Budget	FY 2009-2010 Budget Change
HUD Economic Development Initiative	$ 148,500	$ -	$ -	$ -
HUD Lead Grant Reduction & Control Grants	$ 3,189,273	$ 7,886,439	$ 6,433,530	$ (1,452,909)
HUD Model Schools	$ 5,000,000	$ -	$ -	$ -
Inclusionary Housing Fund	$ 10,941,545	$ 10,007,913	$ 2,554,153	$ (7,453,760)
Local Funds	$ 24,155,456	$ 23,191,965	$ 20,983,478	$ (2,208,487)
National City CDBG - RTF	$ 49,222	$ 25,766	$ -	$ (25,766)
Neighborhood Stabilization Program	$ -	$ 9,442,370	$ 8,668,770	$ (773,600)
North County Future Urbanizing Area	$ 233,470	$ 155,091	$ 149,209	$ (5,882)
Property Mgmt - Chollas Creek	$ -	$ -	$ 358,108	$ 358,108
Property Mgmt - City Properties	$ 95,942	$ 76,236	$ 39,106	$ (37,130)
Property Mgmt - Maya Apartments	$ 2,199,107	$ 2,300,479	$ 2,255,512	$ (44,967)
Property Mgmt - SDHC Local Units	$ 6,933,098	$ 20,794,539	$ 20,398,740	$ (395,799)
Property Mgmt - State Rental Housing	$ 998,591	$ 892,894	$ 948,736	$ 55,842
Property Mgmt - University Canyon	$ 7,102,601	$ 4,682,342	$ 3,554,759	$ (1,127,583)
Public Housing - Capital Fund Grants	$ 2,474,480	$ -	$ 2,786,384	$ 2,786,384
Public Housing - Community Outreach Partnership Center	$ 20,163	$ -	$ -	$ -
Public Housing - Management	$ 9,745,634	$ 10,052,892	$ 12,234,001	$ 2,181,109
Public Housing – ROSS Neighborhood Networks	$ 1,126,800	$ 61,600	$ 341,612	$ 280,012
Redevelopment Agency - CCDC Homeownership	$ 1,246,420	$ 742,415	$ 47,620	$ (694,795)
Redevelopment Agency - City Heights Redev HELP	$ 1,865,096	$ 1,401,117	$ 1,321,457	$ (79,660)
Redevelopment Agency - College Grove Redev HELP	$ -	$ 200,000	$ 300,000	$ 100,000

City Agencies

Revenue Source	FY 2008 Budget	FY 2009 Budget	FY 2010 Budget	FY 2009-2010 Budget Change
Redevelopment Agency - Cross Roads HELP	$ 443,919	$ 548,064	$ 532,622	$ (15,442)
Redevelopment Agency - Grantville Redev HELP	$ -	$ -	$ 250,000	$ 250,000
Redevelopment Agency - Linda Vista HELP	$ 357,107	$ 270,875	$ 176,880	$ (93,995)
Redevelopment Agency - Market Street	$ 125,439	$ 117,447	$ 120,508	$ 3,061
Redevelopment Agency - North Park HELP	$ -	$ 470,000	$ 423,768	$ (46,232)
Redevelopment Agency - San Ysidro HELP	$ -	$ 500,000	$ 428,217	$ (71,783)
Redevelopment Agency - SEDC	$ -	$ -	$ 300,000	$ 300,000
Redevelopment Agency - SEDC Mt. Hope Rehabilitation	$ 99,978	$ 90,587	$ 73,232	$ (17,355)
Redevelopment Agency - SEDC Southcrest	$ 143,187	$ 79,164	$ 82,506	$ 3,342
Rental Rehabilitation	$ 34,848	$ 37,788	$ 5,097	$ (32,691)
Section 8 Programs	$ 156,662,470	$ 171,499,657	$ 172,852,346	$ 1,352,689
Shea Homes	$ 24,581	$ 9,919	$ 21,214	$ 11,295
Shelter Plus Care	$ 1,252,062	$ 2,133,763	$ 1,717,932	$ (415,831)
State REO	$ 20,808	$ 21,810	$ 22,190	$ 380
WED Youth Individual Development Account	$ -	$ 19,621	$ 14,703	$ (4,918)
TOTAL	$ 274,397,423	$ 300,881,416	$ 279,438,923	$ (21,442,493)

TABLE 5.5
SAN DIEGO HOUSING COMMISSION
SALARY SCHEDULE

	FY 2009 BUDGET					FY 2010 BUDGET				
Position Title	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)*	Salary Subtotal	Fringe Benefits**	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)*	Salary Subtotal	Fringe Benefits**
Accountant	2.00	$ 100,962	$ 2,019	$ 102,981	$ 36,408	2.00	$ 106,039	$ 2,121	$ 108,160	$ 38,599
Accounting Assistant	1.00	$ 36,005	$ 720	$ 36,725	$ 15,110	1.00	$ 34,112	$ 682	$ 34,794	$ 15,216
Accounting Supervisor	4.00	$ 274,855	$ 17,794	$ 292,649	$ 89,928	4.00	$ 281,041	$ 10,098	$ 291,139	$ 91,896
Accounting Technician	4.00	$ 161,758	$ 6,461	$ 168,219	$ 64,908	4.00	$ 166,991	$ 7,669	$ 174,660	$ 68,373
Administrative Assistant	1.00	$ 43,731	$ 2,860	$ 46,591	$ 17,177	1.00	$ 44,596	$ 4,074	$ 48,670	$ 18,647
Assistant Vice President, HD&F	0.00	$ -	$ -	$ -	$ -	1.00	$ 112,943	$ 4,406	$ 117,349	$ 34,695
Asst Director of Hsg Programs	3.00	$ 247,412	$ 21,843	$ 269,255	$ 77,233	3.00	$ 247,000	$ 22,996	$ 269,996	$ 80,074
Budget Analyst	1.00	$ 53,102	$ 1,062	$ 54,164	$ 17,982	1.00	$ 57,346	$ 1,147	$ 58,493	$ 19,345
Budget Officer	1.00	$ 80,455	$ 1,609	$ 82,064	$ 23,426	1.00	$ 84,116	$ 1,682	$ 85,798	$ 24,712
Business Analyst	1.00	$ 79,989	$ 1,600	$ 81,589	$ 24,509	1.00	$ 67,455	$ 1,349	$ 68,804	$ 22,416
Client Services Receptionist	2.00	$ 64,389	$ 4,236	$ 68,625	$ 29,211	2.00	$ 66,582	$ 4,307	$ 70,889	$ 31,405
Communications Officer	1.00	$ 82,470	$ 3,753	$ 86,223	$ 25,480	1.00	$ 84,115	$ 3,825	$ 87,940	$ 26,467
Community Liaison	1.00	$ 71,220	$ 7,972	$ 79,192	$ 24,008	1.00	$ 72,634	$ 8,901	$ 81,535	$ 25,110
Community Relations Specialist	1.00	$ 64,584	$ 2,374	$ 66,958	$ 21,444	0.00	$ -	$ -	$ -	$ -
Director	6.00	$ 613,252	$ 82,900	$ 696,152	$ 209,314	0.00	$ -	$ -	$ -	$ -
Docket Coordinator	1.00	$ 55,807	$ 2,411	$ 58,218	$ 19,610	1.00	$ 56,930	$ 2,433	$ 59,363	$ 20,417
Executive Vice President & COO	1.00	$ 144,626	$ 9,339	$ 153,965	$ 43,432	1.00	$ 162,594	$ 9,878	$ 172,472	$ 54,060
Financial Specialist	2.00	$ 151,424	$ 4,110	$ 155,534	$ 46,260	2.00	$ 154,482	$ 3,960	$ 158,442	$ 49,978
Fiscal Services Specialist	1.00	$ 51,496	$ 1,030	$ 52,526	$ 18,422	1.00	$ 56,930	$ 1,139	$ 58,069	$ 20,142
Housing Aide II	1.50	$ 38,376	$ 767	$ 39,143	$ 19,326	1.50	$ 39,136	$ 783	$ 39,919	$ 20,228
Housing Assistant II	37.00	$ 1,559,806	$ 91,525	$ 1,651,331	$ 619,518	37.00	$ 1,572,214	$ 88,653	$ 1,660,867	$ 656,974
Housing Construction Officer	2.00	$ 164,941	$ 11,728	$ 176,669	$ 49,689	2.00	$ 168,231	$ 12,743	$ 180,974	$ 53,567

	FY 2009 BUDGET					FY 2010 BUDGET				
Position Title	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)*	Salary Subtotal	Fringe Benefits**	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)*	Salary Subtotal	Fringe Benefits**
Housing Construction Specialist	8.00	$ 541,028	$ 13,636	$ 554,664	$ 174,105	10.00	$ 685,324	$ 16,320	$ 701,644	$ 228,447
Housing Construction Supervisor	2.00	$ 148,527	$ 5,135	$ 153,662	$ 45,131	3.00	$ 223,435	$ 6,421	$ 229,856	$ 71,011
Housing Inspector	9.00	$ 446,655	$ 26,611	$ 473,266	$ 162,700	9.00	$ 458,050	$ 26,722	$ 484,772	$ 172,374
Housing Specialist	6.00	$ 312,105	$ 18,141	$ 330,246	$ 112,869	7.00	$ 358,223	$ 12,956	$ 371,179	$ 136,415
Housing Supervisor	9.00	$ 571,309	$ 17,239	$ 588,548	$ 189,062	9.00	$ 590,604	$ 13,485	$ 604,089	$ 202,923
Human Resources Analyst	1.00	$ 58,573	$ 2,254	$ 60,827	$ 20,160	1.00	$ 61,889	$ 2,320	$ 64,209	$ 21,443
Human Resources Officer	1.00	$ 80,454	$ 2,691	$ 83,145	$ 24,834	1.00	$ 84,116	$ 1,682	$ 85,798	$ 26,012
Information Technology Analyst	1.00	$ 64,584	$ 1,292	$ 65,876	$ 21,218	1.00	$ 65,874	$ 1,317	$ 67,191	$ 22,073
Information Technology Assistant	2.00	$ 62,130	$ 1,242	$ 63,372	$ 28,107	2.00	$ 65,288	$ 1,306	$ 66,594	$ 29,799
Information Technology Officer	2.00	$ 160,969	$ 13,767	$ 174,736	$ 51,441	2.00	$ 162,240	$ 13,833	$ 176,073	$ 52,972
Information Technology Technician	1.00	$ 37,031	$ 741	$ 37,772	$ 15,329	1.00	$ 39,683	$ 794	$ 40,477	$ 16,419
Inspection Coordinator	1.00	$ 58,594	$ 2,225	$ 60,819	$ 20,160	1.00	$ 59,758	$ 3,776	$ 63,534	$ 21,290
Loan Management Supervisor	1.00	$ 82,471	$ 1,649	$ 84,120	$ 23,828	1.00	$ 84,117	$ 1,682	$ 85,799	$ 25,584
Loan Production Specialist	2.00	$ 99,847	$ 1,996	$ 101,843	$ 35,427	2.00	$ 101,861	$ 2,036	$ 103,897	$ 37,951
Loan Servicing Specialist	2.00	$ 111,614	$ 2,232	$ 113,846	$ 37,040	2.00	$ 115,274	$ 2,306	$ 117,580	$ 40,000
Maintenance Supervisor	3.00	$ 141,087	$ 13,323	$ 154,410	$ 82,521	2.00	$ 95,930	$ 10,154	$ 106,084	$ 53,694
Maintenance Technician II	13.00	$ 514,348	$ 56,658	$ 571,006	$ 318,648	13.00	$ 523,970	$ 65,755	$ 589,725	$ 312,439
Office Assistant II	11.00	$ 377,676	$ 25,065	$ 402,741	$ 165,971	12.00	$ 421,862	$ 25,078	$ 446,940	$ 193,245
PIU Hearing Coordinator	1.00	$ 55,805	$ 5,403	$ 61,208	$ 19,357	1.00	$ 56,930	$ 2,581	$ 59,511	$ 20,149
President & Chief Executive Officer	1.00	$ 225,000	$ -	$ 225,000	$ 84,168	1.00	$ 249,600	$ 27,480	$ 277,080	$ 91,686

	FY 2009 BUDGET					FY 2010 BUDGET				
Position Title	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)*	Salary Subtotal	Fringe Benefits**	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)*	Salary Subtotal	Fringe Benefits**
Program Analyst	3.00	$ 169,357	$ 13,504	$ 182,861	$ 60,558	3.00	$ 179,381	$ 5,178	$ 184,559	$ 63,223
Project Manager	6.00	$ 469,477	$ 9,391	$ 478,868	$ 147,222	5.00	$ 394,785	$ 7,897	$ 402,682	$ 125,683
Property Manager	0.00	$ -	$ -	$ -	$ -	12.00	$ 420,379	$ 15,707	$ 436,086	$ 186,516
Purchasing Supervisor	1.00	$ 59,967	$ 1,199	$ 61,166	$ 20,232	1.00	$ 61,173	$ 1,223	$ 62,396	$ 21,058
Reinvestment Coordinator	1.00	$ 100,564	$ 2,011	$ 102,575	$ 26,895	0.00	$ -	$ -	$ -	$ -
Res Initiatives Coordinator	2.00	$ 101,299	$ 5,482	$ 106,781	$ 37,204	4.00	$ 199,869	$ 6,819	$ 206,688	$ 76,233
Resident Manager	12.00	$ 404,407	$ 20,088	$ 424,495	$ 175,735	0.00	$ -	$ -	$ -	$ -
Secretary to the President & CEO	1.00	$ 64,810	$ 2,296	$ 67,106	$ 23,678	1.00	$ 69,556	$ 4,391	$ 73,947	$ 25,725
Senior Accounting Technician	2.00	$ 91,915	$ 1,838	$ 93,753	$ 34,474	2.00	$ 96,591	$ 1,932	$ 98,523	$ 36,557
Senior Administrative Assistant	9.00	$ 430,940	$ 16,588	$ 447,528	$ 159,757	11.00	$ 555,278	$ 26,058	$ 581,336	$ 212,284
Senior Budget Analyst	1.00	$ 69,351	$ 1,387	$ 70,738	$ 21,216	1.00	$ 72,634	$ 1,453	$ 74,087	$ 22,411
Senior Housing Assistant	16.00	$ 755,873	$ 46,683	$ 802,556	$ 286,067	16.00	$ 778,793	$ 48,811	$ 827,604	$ 308,238
Senior Information Technology Analyst	3.00	$ 180,649	$ 4,696	$ 185,345	$ 61,080	3.00	$ 197,685	$ 13,820	$ 211,505	$ 68,325
Senior Maintenance Technician	2.00	$ 78,521	$ 8,571	$ 87,092	$ 48,831	2.00	$ 81,911	$ 9,874	$ 91,785	$ 48,556
Senior Manager	0.00	$ -	$ -	$ -	$ -	1.00	$ 84,116	$ 1,681	$ 85,797	$ 26,879
Senior Office Assistant	8.00	$ 291,357	$ 22,843	$ 314,200	$ 125,167	8.00	$ 306,462	$ 22,375	$ 328,837	$ 135,710
Senior Program Analyst	14.00	$ 956,947	$ 32,967	$ 989,914	$ 308,210	15.00	$ 1,040,214	$ 33,949	$ 1,074,163	$ 350,808
Senior Resident Initiatives Coordinator	4.00	$ 246,259	$ 10,485	$ 256,744	$ 82,466	4.00	$ 246,357	$ 5,797	$ 252,154	$ 86,707
Senior Storekeeper	2.00	$ 79,416	$ 1,588	$ 81,004	$ 31,802	2.00	$ 80,996	$ 1,620	$ 82,616	$ 33,609
Senior Vice President, HD&F	0.00	$ -	$ -	$ -	$ -	1.00	$ 159,600	$ 9,717	$ 169,317	$ 46,166
Storekeeper	1.00	$ 34,237	$ 685	$ 34,922	$ 14,733	1.00	$ 34,924	$ 698	$ 35,622	$ 15,391
Supervising Project Manager	2.00	$ 164,946	$ 3,297	$ 168,243	$ 49,648	1.00	$ 82,077	$ 1,641	$ 83,718	$ 26,421

	FY 2009 BUDGET					FY 2010 BUDGET				
Position Title	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)*	Salary Subtotal	Fringe Benefits**	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)*	Salary Subtotal	Fringe Benefits**
Supervising Res Initiatives Coord	2.00	$ 130,812	$ 3,699	$ 134,511	$ 43,014	2.00	$ 138,362	$ 2,768	$ 141,130	$ 45,576
Vice President	0.00	-	-	-	-	5.00	555,042	38,872	593,914	178,545
Vacancy Factor[1]	0.00	(65,772)	-	(65,772)	-	0.00	(69,585)	-	(69,585)	-
Tsf of Factor for Classification & Compensation Study to Reserves, including Fringe[2]	0.00	-	-	-	-	0.00	-	-	-	(153,778)
TOTAL	243.50	$ 13,105,799	$ 698,711	$ 13,804,510	$ 4,882,460	250.50	$ 13,906,115	$ 693,131	$ 14,599,246	$ 5,135,090

* Salary Increases include provisions for merit pay, differentials, bilingual, on-call (Fiscal Year 2009 only), overtime, bonuses, and the Housing Authority approved 2 percent salary step increase. SDHC bonuses are budgeted at $43,005: $15,000 for the President & CEO (amount to be determined by the Housing Authority), $5,000 for the Vice President & COO (amount will be determined and awarded by the President &CEO), $20,005 for Vice Presidents (individual amounts will be determined and awarded by the President & CEO and Vice President &COO). Merit increases are awarded to staff based on their performance as determined by their supervisor, with director review and approval. A merit increase is 2.5 percent (one step on the pay plan) given for one year. In order to have a provision for merit increases in the budget, SDHC budgets based on all staff that are currently receiving a merit. The provision in the Fiscal Year 2010 Budget is $56,517 based on merit for 41 staff members.

**Fringe Benefits include provisions for 14 percent Defined Contribution Pension, 2.5 percent 457 contribution, Life Insurance, Long Term Disability, Workers' Compensation, Medicare, State Unemployment Insurance, and Flex Plan benefits.

[1] A Vacancy Factor of 0.5 percent is incorporated into the budget to provide for vacant positions.

[2] A 5 percent factor was included in Fiscal Year 2010 due to a Classification & Compensation Study, but the $877,571 cost of the study ($723,793 salary, $153,778 fringe) has been transferred to Reserves. The fringe benefits associated with that study were originally built into the fringe amounts associated with each position, and so this line item removes the amount.

San Diego Data Processing Corporation

Mission Statement

To support, improve, build, and maintain clients' information technology needs through an open and honest partnership.

San Diego Data Processing Corporation (SDDPC) was formed in 1979 by the City of San Diego to realize the benefit of privatizing its information technology (IT) functions. SDDPC continues to provide those benefits, while also supporting the City with professional, quality IT services.

SDDPC is at the forefront of providing IT and telecommunications services to the departments of the City of San Diego, as well as other municipal and nonprofit organizations. SDDPC provides state-of-the-art hardware, software, and networks to give our customers immediate access to the information they need. These programs and services have been nationally recognized for innovation and efficiency.

The Fiscal Year 2010 Budget for SDDPC was developed based on the Fiscal Year 2010 IT budgets of City departments and other (non-City) customers. SDDPC has its own Board of Directors, appointed by the Mayor. The Fiscal Year 2010 Budget was approved by the SDDPC Board of Directors on April 29, 2009.

SDDPC has been acknowledged by the Gartner Group, an independent analyst of IT customer service, as an industry leader and trendsetter in customer satisfaction throughout the country. This level of achievement puts SDDPC in the top 10 percent of IT providers in the United States. Areas that were reviewed included support responsiveness, availability and expertise, system performance, functionality and quality, cost, impact of IT services, and support.

As a partner of the City, SDDPC is committed to delivering quality, efficient, and cost-effective IT services so that the residents of San Diego receive quality public safety, library, parks and recreation, and related services that depend on the performance of IT services.

TABLE 6.1
SAN DIEGO DATA PROCESSING CORPORATION BUDGET SUMMARY

	FY 2008 Budget	FY 2009 Budget	FY 2010 Budget	FY 2009-2010 Change
Positions	249.00	258.00	280.00	22.00
Operating Expenses				
Personnel Expense	$ 25,429,000	$ 26,799,000	$ 26,999,966	$ 200,966
Non-Personnel Expense	$ 20,335,000	$ 19,739,000	$ 18,226,184	$ (1,512,816)
Subtotal Operating	$ 45,764,000	$ 46,538,000	$ 45,226,150	$ (1,311,850)
Special Items–Use of Prior Year Net Assets				
Personnel Expense	$ -	$ 420,000	$ -	$ (420,000)
Non-Personnel Expense	$ -	$ 1,241,000	$ 2,000,000	$ 759,000
Subtotal Special Items	$ -	$ 1,661,000	$ 2,000,000	$ 339,000
Total SDDPC				
Personnel Expense	$ 25,429,000	$ 27,219,000	$ 26,999,966	$ (219,034)
Non-Personnel Expense	$ 20,335,000	$ 20,980,000	$ 20,226,184	$ (753,816)
TOTAL	$ 45,764,000	$ 48,199,000	$ 47,226,150	$ (972,850)

TABLE 6.2 SAN DIEGO DATA PROCESSING CORPORATION OPERATING EXPENDITURES				
	FY 2008 Budget	FY 2009 Budget	FY 2010 Budget	FY 2009-2010 Change
PERSONNEL				
Salaries & Wages	$ 19,005,000	$ 20,070,000	$ 20,229,939	$ 159,939
Overtime	$ 138,000	$ 163,000	$ 166,040	$ 3,040
Fringe Benefits (Health, Worker's Compensation, Insurance)	$ 1,842,000	$ 1,799,000	$ 1,897,477	$ 98,477
Fringe Benefits (pension)	$ 3,811,000	$ 4,049,000	$ 4,049,999	$ 999
Fringe Benefits (other – Payroll Taxes, Benefit Allowance, Tuition, Recognition, Recruiting, Accrued Vacation)	$ 633,000	$ 718,000	$ 656,512	$ (61,488)
SUBTOTAL PERSONNEL	$ 25,429,000	$ 26,799,000	$ 26,999,966	$ 200,966
NON-PERSONNEL				
Data/Voice Circuits & Lines	$ 5,249,000	$ 4,896,000	$ 4,555,672	$ (340,328)
Professional Services	$ 2,344,820	$ 1,562,000	$ 1,456,632	$ (105,368)
Equipment & Software Maintenance	$ 6,015,130	$ 6,899,000	$ 5,367,429	$ (1,531,571)
Depreciation	$ 4,620,920	$ 4,434,000	$ 4,984,847	$ 550,847
Facilities	$ 1,288,349	$ 1,102,000	$ 1,091,976	$ (10,024)
Supplies & Other	$ 816,781	$ 846,000	$ 769,628	$ (76,372)
SUBTOTAL NON-PERSONNEL	$ 20,335,000	$ 19,739,000	$ 18,226,184	$ (1,512,816)
TOTAL	$ 45,764,000	$ 46,538,000	$ 45,226,150	$ (1,311,850)

Note: Totals may not equal sum of the column, due to rounding.

TABLE 6.3 SAN DIEGO DATA PROCESSING CORPORATION SIGNIFICANT OPERATING BUDGET ADJUSTMENTS			
Significant Budget Adjustments	Position	Revenue	Expenses
Salaries and Benefits Adjustments			
Adjustment is due to an increase in salaries and wages, overtime, and benefits associated with the addition of 22.00 new positions. These position additions include 19.00 positions to meet higher customer demand, and 3.00 part-time positions for additional administrative services. Salary compensation was reduced by 6 percent through salary reductions, furloughs, and benefit program reductions.	22.00	$ -	$ 200,966
Adjustment in Non-Personnel Expenditures			
Addition is due to the depreciation of planned Fiscal Years 2009 and 2010 capital asset additions	0.00	$ -	$ 550,847
Reduction reflects lower costs for Data and Voice Circuits and Lines from the WAN Network Upgrade Project.	0.00	$ -	$ (340,328)
Reduction is primarily due to lower premiums for Property and Equipment Insurance.	0.00	$ -	$ (10,024)
An addition in contractors & temporaries $215,773 combined with reductions in consulting services/training ($250,691), professional services ($69,400), directors fees ($1050), reflects overall lower consulting fees charged.	0.00	$ -	$ (105,368)
Reduction is primarily the result of lower consulting fees.	0.00	$ -	$ (1,531,571)
Reduction in the Supplies & Other category is due to lower printing/photocopying, microfilming, and operating supplies expenses.	0.00	$ -	$ (76,372)
TOTAL EXPENSE ADJUSTMENTS	22.00	$ -	$ (1,311,850)
Revenue Adjustments			
Reduction in revenue reflects an overall shift in resource needs in support of legacy applications to OneSD.	0.00	$ (4,013,293)	$ -
Addition in revenue reflects additional resources and services required in support of OneSD.	0.00	$ 2,928,175	$ -
Addition in revenue from all other customers reflects an increasing demand for the services provided by SDDPC in support of other non-City customers such as SDCERS and ARJIS.	0.00	$ 160,671	$ -
TOTAL REVENUE ADJUSTMENTS	0.00	$ (924,447)	$ -

Note: The Fiscal Year 2010 Proposed Budget reflects SDDPC operating at a deficit of $2.6 million for the year. SDDPC will use projected Fiscal Year 2009 net revenues versus expenses as the primary funding source. Fiscal Year 2010 OneSD Project expenses comprise $2.0 million of the $2.6 million deficit. The use of Prior Year Net Revenue totalling $1.7 million was also part of the Fiscal Year 2009 Annual Budget.

TABLE 6.4
SAN DIEGO DATA PROCESSING CORPORATION
REVENUES

Revenue Source	FY 2008 Budget	FY 2009 Budget	FY 2010 Budget	FY 2009-FY 2010 Change
City of San Diego	$ 41,554,014	$ 39,463,734	$ 35,450,441	$ (4,013,293)
OneSD	$ -	$ 1,557,692	$ 4,485,867	$ 2,928,175
SDCERS	$ 1,139,312	$ 1,230,703	$ 1,264,274	$ 33,571
ARJIS	$ 2,890,976	$ 2,925,719	$ 3,251,985	$ 326,266
San Diego County	$ 167,698	$ 125,873	$ 85,776	$ (40,097)
Other	$ 12,000	$ 246,876	$ 87,806	$ (159,070)
TOTAL	$ 45,764,000	$ 45,550,597	$ 44,626,150	$ (924,447)

Note: Totals may not equal sum of the column, due to rounding.

TABLE 6.5
SAN DIEGO DATA PROCESSING CORPORATION
SALARY SCHEDULE

	FY 2009 BUDGET					FY 2010 BUDGET				
Position Title	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)	Salary Subtotal	Fringe Benefits	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)	Salary Subtotal	Fringe Benefits
Admin Asst. II	1.00	$ 38,462	$ 321	$ 38,783	$ 12,586	0.00	$ -	$ -	$ -	$ -
Admin Asst. III	1.00	$ 49,638	$ 207	$ 49,845	$ 16,176	1.00	$ 50,120	$ -	$ 50,120	$ 16,228
Asst. Programmer Analyst	2.00	$ 101,821	$ 1,306	$ 103,127	$ 33,468	3.00	$ 151,334	$ -	$ 151,334	$ 49,000
Billing Supp. Analyst II	1.00	$ 49,670	$ 1,656	$ 51,326	$ 16,657	1.00	$ 50,980	$ -	$ 50,980	$ 16,507
Business Analyst II	1.00	$ 79,181	$ 2,309	$ 81,490	$ 26,447	1.00	$ 78,797	$ -	$ 78,797	$ 25,514
Business Analyst III	1.00	$ 87,829	$ 4,025	$ 91,854	$ 29,810	1.00	$ 87,829	$ -	$ 87,829	$ 28,438
Buyer II	1.00	$ 53,914	$ 225	$ 54,139	$ 17,570	2.00	$ 107,531	$ -	$ 107,531	$ 34,817
Buyer III	1.00	$ 73,649	$ 614	$ 74,263	$ 24,101	1.00	$ 73,291	$ -	$ 73,291	$ 23,731
Chief Financial Officer	1.00	$ 135,928	$ 1,699	$ 137,627	$ 44,665	1.00	$ 135,268	$ -	$ 135,268	$ 43,798
Corporate Counsel	1.00	$ 175,929	$ 4,398	$ 180,327	$ 58,523	1.00	$ 177,637	$ -	$ 177,637	$ 57,517
Corporate Legal Assistant	1.00	$ 55,000	$ 2,292	$ 57,292	$ 18,593	1.00	$ 52,000	$ -	$ 52,000	$ 16,837
Data Center Operations Analyst	1.00	$ 68,196	$ 568	$ 68,764	$ 22,317	1.00	$ 67,865	$ -	$ 67,865	$ 21,974
Data Center Operator I	6.00	$ 238,113	$ 4,101	$ 242,214	$ 78,607	6.00	$ 238,701	$ -	$ 238,701	$ 77,289
Data Center Operator II	3.00	$ 145,209	$ 4,306	$ 149,515	$ 48,523	3.00	$ 146,133	$ -	$ 146,133	$ 47,316
Data Entry Operator	1.00	$ 24,452	$ 306	$ 24,758	$ 8,035	1.00	$ 24,215	$ -	$ 24,215	$ 7,841
Database Admin. III	5.00	$ 419,794	$ 14,469	$ 434,263	$ 140,934	5.00	$ 415,620	$ -	$ 415,620	$ 134,573
Database Admin. IV	3.00	$ 278,481	$ 9,770	$ 288,251	$ 93,548	2.00	$ 179,234	$ -	$ 179,234	$ 58,034
Database Admin. V	1.00	$ 114,146	$ 1,902	$ 116,048	$ 37,662	2.00	$ 214,146	$ -	$ 214,146	$ 69,338
Desktop Support Analyst I	6.00	$ 276,404	$ 7,031	$ 283,435	$ 91,985	4.00	$ 182,577	$ -	$ 182,577	$ 59,117
Desktop Support Analyst II	11.00	$ 602,075	$ 12,814	$ 614,889	$ 199,554	12.00	$ 630,672	$ -	$ 630,672	$ 204,205
Desktop Support Analyst III	0.00	$ -	$ -	$ -	$ -	2.00	$ 122,469	$ -	$ 122,469	$ 39,654
Division Director	2.00	$ 286,874	$ 7,172	$ 294,046	$ 95,429	2.00	$ 288,269	$ -	$ 288,269	$ 93,338
Executive Assistant	1.00	$ 55,702	$ 232	$ 55,934	$ 18,153	1.00	$ 55,973	$ -	$ 55,973	$ 18,123
Facilities Manager	1.00	$ 83,842	$ 699	$ 84,541	$ 27,437	1.00	$ 84,249	$ -	$ 84,249	$ 27,279
Financial Analyst III	2.00	$ 132,453	$ 1,944	$ 134,397	$ 43,616	2.00	$ 132,453	$ -	$ 132,453	$ 42,887
General Maintenance	1.00	$ 34,278	$ 571	$ 34,849	$ 11,310	0.00	$ -	$ -	$ -	$ -
Help Desk Specialist I	0.00	$ -	$ -	$ -	$ -	2.00	$ 75,962	$ -	$ 75,962	$ 24,596

	FY 2009 BUDGET					FY 2010 BUDGET				
Position Title	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)	Salary Subtotal	Fringe Benefits	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)	Salary Subtotal	Fringe Benefits
Help Desk Specialist II	10.00	$ 504,242	$ 21,966	$ 526,208	$ 170,774	7.00	$ 316,625	$ -	$ 316,625	$ 102,520
Human Resources Rep. I	1.00	$ 51,500	$ 429	$ 51,929	$ 16,853	1.00	$ 52,000	$ -	$ 52,000	$ 16,837
Information Security Officer	1.00	$ 129,590	$ 1,080	$ 130,670	$ 42,407	1.00	$ 128,961	$ -	$ 128,961	$ 41,756
Information Security Specialist	3.00	$ 241,618	$ 9,324	$ 250,942	$ 81,440	3.00	$ 257,000	$ -	$ 257,000	$ 83,214
Intern Programmer Analyst	1.00	$ 38,563	$ 1,767	$ 40,330	$ 13,089	1.00	$ 41,413	$ -	$ 41,413	$ 13,409
Inventory Control Specialist	0.00	$ -	$ -	$ -	$ -	1.00	$ 36,442	$ -	$ 36,442	$ 11,800
Mail Systems Admin. I	1.00	$ 56,706	$ 2,126	$ 58,832	$ 19,093	1.00	$ 56,706	$ -	$ 56,706	$ 18,361
Mail Systems Admin. II	3.00	$ 189,282	$ 4,186	$ 193,468	$ 62,788	3.00	$ 192,447	$ -	$ 192,447	$ 62,312
Mail Systems Admin. III	2.00	$ 160,476	$ 2,739	$ 163,215	$ 52,969	2.00	$ 167,507	$ -	$ 167,507	$ 54,237
Maintenance	1.00	$ 31,200	$ -	$ 31,200	$ 10,126	1.00	$ 34,840	$ -	$ 34,840	$ 11,281
Network Administrator I	2.00	$ 122,155	$ 1,515	$ 123,670	$ 40,135	0.00	$ -	$ -	$ -	$ -
Network Administrator II	11.00	$ 808,752	$ 20,124	$ 828,876	$ 269,001	12.00	$ 810,684	$ -	$ 810,684	$ 262,490
Network Administrator III	0.00	$ -	$ -	$ -	$ -	3.00	$ 239,573	$ -	$ 239,573	$ 77,571
Network Coordinator	1.00	$ 76,050	$ 1,584	$ 77,634	$ 25,195	1.00	$ 75,681	$ -	$ 75,681	$ 24,505
Network Engineer I	1.00	$ 79,994	$ 2,000	$ 81,994	$ 26,610	0.00	$ -	$ -	$ -	$ -
Network Engineer II	2.00	$ 172,700	$ 6,704	$ 179,404	$ 58,223	0.00	$ -	$ -	$ -	$ -
Network Engineer III	3.00	$ 315,126	$ 5,669	$ 320,795	$ 104,110	5.00	$ 504,016	$ -	$ 504,016	$ 163,195
Network Engineer IV	1.00	$ 124,630	$ 2,077	$ 126,707	$ 41,121	1.00	$ 120,000	$ -	$ 120,000	$ 38,855
Network Support Engineer	3.00	$ 197,097	$ 5,812	$ 202,909	$ 65,851	0.00	$ -	$ -	$ -	$ -
Network Svcs. Tech II	2.00	$ 99,452	$ 3,540	$ 102,992	$ 33,425	2.00	$ 100,169	$ -	$ 100,169	$ 32,434
Network Svcs. Tech III	5.00	$ 283,137	$ 9,930	$ 293,067	$ 95,111	5.00	$ 285,837	$ -	$ 285,837	$ 92,551
Network Sys. Analyst I	1.00	$ 43,661	$ 1,819	$ 45,480	$ 14,760	0.00	$ -	$ -	$ -	$ -
NOC Analyst I	0.00	$ -	$ -	$ -	$ -	1.00	$ 45,684	$ -	$ 45,684	$ 14,792
NOC Analyst II	0.00	$ -	$ -	$ -	$ -	1.00	$ 61,737	$ -	$ 61,737	$ 19,990
NOC Analyst III	0.00	$ -	$ -	$ -	$ -	3.00	$ 226,266	$ -	$ 226,266	$ 73,262
Payroll Specialist	1.00	$ 51,500	$ 644	$ 52,144	$ 16,923	1.00	$ 51,500	$ -	$ 51,500	$ 16,675
President/CEO*	1.00	$ 230,000	$ 76,666	$ 306,666	$ 99,525	1.00	$ 230,000	$ -	$ 230,000	$ 74,471
Principal Analyst I	36.00	$ 3,211,868	$ 82,538	$ 3,294,406	$ 1,069,157	45.00	$ 3,792,823	$ -	$ 3,792,823	$ 1,228,073
Principal Analyst II	11.00	$ 1,024,387	$ 24,288	$ 1,048,675	$ 340,334	14.00	$ 1,345,744	$ -	$ 1,345,744	$ 435,737

	FY 2009 BUDGET					FY 2010 BUDGET				
Position Title	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)	Salary Subtotal	Fringe Benefits	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)	Salary Subtotal	Fringe Benefits
Prod Control Analyst I	3.00	$ 124,317	$ 4,180	$ 128,497	$ 41,702	2.00	$ 83,859	$ -	$ 83,859	$ 27,152
Prod Control Analyst II	1.00	$ 50,080	$ 1,252	$ 51,332	$ 16,659	2.00	$ 91,518	$ -	$ 91,518	$ 29,633
Program Manager	1.00	$ 93,000	$ 4,650	$ 97,650	$ 31,691	0.00	$ -	$ -	$ -	$ -
Program Manager II	2.00	$ 187,672	$ 6,287	$ 193,959	$ 62,947	5.00	$ 423,054	$ -	$ 423,054	$ 136,980
Program Manager III	4.00	$ 428,719	$ 11,755	$ 440,474	$ 142,950	3.00	$ 324,394	$ -	$ 324,394	$ 105,035
Program Manager IV	1.00	$ 150,000	$ 7,500	$ 157,500	$ 51,115	0.00	$ -	$ -	$ -	$ -
Programmer Analyst	2.00	$ 123,561	$ 4,846	$ 128,407	$ 41,673	2.00	$ 99,299	$ -	$ 99,299	$ 32,152
Project Manager I	3.00	$ 214,565	$ 7,295	$ 221,860	$ 72,002	3.00	$ 228,390	$ -	$ 228,390	$ 73,950
Project Manager II	5.00	$ 446,604	$ 12,000	$ 458,604	$ 148,834	3.00	$ 263,961	$ -	$ 263,961	$ 85,468
Project Manager III	0.00	$ -	$ -	$ -	$ -	1.00	$ 106,000	$ -	$ 106,000	$ 34,322
Receptionist I	0.00	$ -	$ -	$ -	$ -	1.00	$ 4,160	$ -	$ 4,160	$ 1,347
Receptionist II	0.00	$ -	$ -	$ -	$ -	1.00	$ 38,462	$ -	$ 38,462	$ 12,454
Recruiter	0.00	$ -	$ -	$ -	$ -	1.00	$ 50,000	$ -	$ 50,000	$ 16,189
Resource Manager I	5.00	$ 487,954	$ 17,867	$ 505,821	$ 164,158	2.00	$ 180,457	$ -	$ 180,457	$ 58,430
Resource Manager II	10.00	$ 1,106,599	$ 30,754	$ 1,137,353	$ 369,113	13.00	$ 1,451,679	$ -	$ 1,451,679	$ 470,037
Service Delivery Analyst I	2.00	$ 79,550	$ 2,488	$ 82,038	$ 26,624	1.00	$ 48,110	$ -	$ 48,110	$ 15,578
Service Delivery Analyst II	4.00	$ 223,178	$ 5,997	$ 229,175	$ 74,376	5.00	$ 272,571	$ -	$ 272,571	$ 88,255
Service Delivery Analyst III	3.00	$ 201,618	$ 4,702	$ 206,320	$ 66,959	3.00	$ 204,346	$ -	$ 204,346	$ 66,165
Sr. Accountant	1.00	$ 61,500	$ 3,075	$ 64,575	$ 20,957	1.00	$ 63,038	$ -	$ 63,038	$ 20,411
Sr. Data Entry Operator	1.00	$ 25,736	$ 322	$ 26,058	$ 8,457	1.00	$ 25,487	$ -	$ 25,487	$ 8,252
Sr. Programmer Analyst	19.00	$ 1,376,981	$ 26,358	$ 1,403,339	$ 455,435	24.00	$ 1,747,096	$ -	$ 1,747,096	$ 565,690
Sr. Technical Specialist	7.00	$ 786,872	$ 20,405	$ 807,277	$ 261,991	9.00	$ 931,812	$ -	$ 931,812	$ 301,710
Stock/Delivery Clerk	1.00	$ 31,293	$ 391	$ 31,684	$ 10,283	1.00	$ 29,848	$ -	$ 29,848	$ 9,664
Supervisor Operations	5.00	$ 295,039	$ 8,345	$ 303,384	$ 98,459	5.00	$ 285,130	$ -	$ 285,130	$ 92,322
Supervisor Sr. Comp Spec	1.00	$ 73,527	$ 1,532	$ 75,059	$ 24,359	1.00	$ 73,883	$ -	$ 73,883	$ 23,923
Supervisor Technical Services	3.00	$ 230,232	$ 9,859	$ 240,091	$ 77,919	3.00	$ 224,200	$ -	$ 224,200	$ 72,593
Systems Programmer III	1.00	$ 78,838	$ 1,314	$ 80,152	$ 26,012	0.00	$ -	$ -	$ -	$ -
Systems Programmer IV	9.00	$ 854,055	$ 23,624	$ 877,679	$ 284,839	9.00	$ 857,043	$ -	$ 857,043	$ 277,501
Technical Support Analyst I	1.00	$ 43,465	$ 2,173	$ 45,638	$ 14,811	2.00	$ 75,963	$ -	$ 75,963	$ 24,596

	FY 2009 BUDGET					FY 2010 BUDGET				
Position Title	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)	Salary Subtotal	Fringe Benefits	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)	Salary Subtotal	Fringe Benefits
Technical Support Analyst II	2.00	$ 90,372	$ 1,644	$ 92,016	$ 29,863	1.00	$ 48,329	$ -	$ 48,329	$ 15,648
Trainer	1.00	$ 70,000	$ 3,500	$ 73,500	$ 23,853	0.00	$ -	$ -	$ -	$ -
Overtime	0.00	$ 162,743	$ -	$ 162,743	$ 52,816	0.00	$ 166,040	$ -	$ 166,040	$ 53,762
Market Adj / Promotions / Critical Skills	0.00	$ 250,000	$ -	$ 250,000	$ 81,134	0.00	$ 50,000	$ -	$ 50,000	$ 16,189
Attrition	0.00	$ (617,392)	$ -	$ (617,392)	$ (200,365)	0.00	$ (648,285)	$ -	$ (648,285)	$ (209,907)
Mandatory one-week leave	0.00	$ -	$ -	$ -	$ -	0.00	$ (400,845)	$ -	$ (400,845)	$ (129,789)
TOTAL	258.00	$ 19,635,404	$ 597,578	$ 20,232,982	$6,566,352	280.00	$ 20,395,979	$ -	$ 20,395,979	$6,603,987

* In Fiscal Year 2009, the President/CEO received $239,200, instead of the budgeted salary of $306,666.
Note: Totals may not equal sum of the column, due to rounding.

Glossary

ACCOUNTING PERIOD – The City of San Diego's fiscal year is divided into 12 accounting periods. Each accounting period includes two bi-weekly payrolls and is generally four weeks long.

ACCRUAL BASIS OF ACCOUNTING – The basis of accounting under which revenues are recorded when earned and expenditures (or expenses) are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

AD VALOREM – In proportion to value, a basis for the levy of taxes on property.

ALLOCATED RESERVE – Represents funds carried forward from previous fiscal years for current year obligations, including projects that could not be completed prior to the end of the previous fiscal years.

AMERICANS WITH DISABILITIES ACT (ADA) – Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

ANNUAL BUDGET – The Mayor and City Council's approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

ANNUAL REQUIRED CONTRIBUTION (ARC) – The annual contribution amount into the San Diego City Employees' Retirement System (SDCERS), as defined by the SDCERS actuary.

ANNUALIZATION – Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

APPROPRIATED RESERVE – A budgeted reserve within the General Fund to provide for unanticipated needs that arise during the fiscal year. Funds left unexpended in a given fiscal year will return to the General Fund's Emergency Reserve balance and may then be re-appropriated in the subsequent fiscal year.

APPROPRIATION – A legal authorization to make expenditures and to incur obligations for specific purposes.

APPROPRIATION ORDINANCE – The official enactment by the City Council to establish legal authority for City officials to expend and obligate resources. Most ordinances require two hearings: an introduction, followed 12 days later by the adoption. However, the Appropriation Ordinance does not require 12 days between public hearings.

ASSESSED VALUATION – An official government value placed upon real estate or other property as a basis for levying taxes.

Glossary

BALANCE (FUND BALANCE) – Revenues and assets in excess of the expenditure and reserve obligations of a fund.

BALANCED BUDGET – The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus available fund balance.

BEGINNING BALANCE – The beginning balance is comprised of residual funds brought forward from the previous fiscal year (ending balance).

BOND – A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

BOND, GENERAL OBLIGATION – A limited tax bond which is secured by the City's property tax.

BOND PROCEEDS – Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

BOND RATING – A methodology used to measure the fiscal health of the City. Generally, analyst firms such as Standard and Poor's, Moody's Investor Service, and Fitch Ratings provide bond ratings to municipalities. Bonds rated AAA/Aaa are judged to be the best quality and carry the smallest degree of risk and, together with AA/Aa bonds, comprise high grade bonds. Ratings including "+" or "1" designate the strongest bonds in the rating category. Generally, highly rated bonds result in lower interest rates.

BUDGET – Proposed plan of expenditure and revenue over a specified period of time.

BUDGET CALENDAR – The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

BUDGET DELIBERATIONS – After the completion of public hearings, the City Council reviews and approves the Mayor's proposed budget during deliberations.

BUDGET DOCUMENT – The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS – A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

BUSINESS PROCESS REENGINEERING (BPR) – The redesign of work processes (activities, services, or functions) for substantial improvement. Business process reengineering is a radical improvement approach that critically examines, rethinks, and redesigns processes to improve efficiency and effectiveness.

CALENDAR YEAR (CY) – A 12-month term from January through December.

Glossary

CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET – Authorized expenditures for tangible and long-term physical improvements or additions of a fixed or permanent nature (e.g., sewer main replacement or a new fire station).

CAPITAL IMPROVEMENT PROJECT – A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

CASH BASIS OF ACCOUNTING – The basis of accounting under which revenues are recorded when received in cash and expenditures (or expenses) are recorded when cash is disbursed. Since payments for goods and services can be delayed to the next fiscal year, cash on hand can result in an inaccurate picture of the financial condition of a fund. To be in conformance with Generally Accepted Accounting Principles (GAAP), local governments must use an accrual basis rather than the cash basis of accounting.

CHARGES FOR CURRENT SERVICES – This revenue results from user fees for various City services. Library charges, golf course fees, filing fees for planning services, charges for engineering, and reimbursements for fire and police services are included.

CITY MANAGEMENT PROGRAM (CMP) – A program designed to integrate strategic planning and performance monitoring efforts with the budget decision-making process.

COMMERCIAL PAPER – A short-term borrowing tool typically used to raise money needed to cover cash-flow deficits. Maturation on commercial paper does not exceed nine months (270 days) and averages about 30 days. However, the TransNet Commercial Paper Program has a longer maturation period.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS – Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) – A report prepared by the City Comptroller's Office that summarizes financial data from the previous fiscal year in a standardized format. The CAFR is organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance, and an operating statement that compares revenues with expenditures.

CONTINUING APPROPRIATIONS – Funding approved in the current budget but not expended during that current budget year. These appropriations are carried forward into the next fiscal year for their intended purposes.

CONTRACTUAL SERVICE – A written agreement or legal instrument whereby the City of San Diego is committed to expend, or does expend, public funds in consideration for work, labor, services, equipment, or any combination of the foregoing.

DEBT SERVICE – Payment of interest and principal on an obligation resulting from the issuance of bonds.

Glossary

DEPARTMENT – A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities.

DEFERRED MAINTENANCE – A backlog of needed repairs to City facilities or other assets such as streets, roof repairs, heating and cooling system upgrades, painting, floor covering repair, structural repairs, and slurry sealing of streets.

DISBURSEMENTS – Funds actually expended.

DIVISION – An organizational component of a department, possibly sub-divided into programs and activities.

DISCRETIONARY FUNDS – Funds for which there are no restrictions on the use of fees or taxes collected.

EDUCATIONAL REVENUE AUGMENTATION FUND (ERAF) – Following the deficit crisis in 1992, the State of California enacted legislation that shifted partial financial responsibility for funding education to local governments in order to meet its obligations to fund school districts at specified levels under Proposition 98. These revenue shifts are known as ERAFs.

EMERGENCY (UNAPPROPRIATED) RESERVE – This reserve was established to fund major General Fund emergencies and to assist in maintaining a favorable bond rating. City Council authorization is necessary to expend these funds.

ENCUMBRANCE – An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released and the expenditure is recorded for the actual costs.

ENERGY AND UTILITIES – This expenditure category includes gas, electrical, water, sewer, telephone, and other utility expenses.

ENTERPRISE FUNDS – Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

ENVIRONMENTAL GROWTH FUND – This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

EQUIPMENT AND VEHICLE FINANCING PROGRAM – A lease-purchase program for vehicle and equipment acquisitions. Lease payments are subject to annual appropriations and are not considered to be debt under the City Charter or the State Constitution.

EQUIPMENT OUTLAY – This expenditure category includes purchases of capital equipment, such as furniture, vehicles, large machinery, and other capital items. The Equipment and Vehicle Financing Program is budgeted within this expenditure category.

ESTIMATED REVENUE AND EXPENSE – The revenue or expense projected to be received or expended during a specific time period, usually a fiscal year.

EXPENDITURE – The actual outlay of monies from the City treasury.

EXPENDITURE CATEGORY – Also known as allotment classes, expenditure categories are groupings of similar types of expenditures. The City uses six major expenditure categories: Salaries and Wages, Fringe Benefits, Supplies and Services, Information Technology, Energy and Utilities, and Equipment Outlay.

EXPENSES – Charges incurred for operations, maintenance, interest, or other charges.

FEDERAL GRANT FUNDS – These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

FINANCIAL MANAGEMENT INFORMATION SYSTEM (FMIS) – An automated application that records proposed expenditures and revenues for all City departments and programs. The information is used to prepare the City's annual budget and administer budgets throughout the fiscal year.

FINES, FORFEITURES, AND PENALTIES – Revenue resulting from violations of various City and State laws, and from damage to City property.

FISCAL YEAR (FY) – A 12-month term designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

FIVE-YEAR FINANCIAL OUTLOOK – The Five-Year Financial Outlook includes revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

FRANCHISE FEES – Fees resulting from agreements with private utility companies in exchange for use of the City's rights-of-way.

FRINGE BENEFITS – This expenditure category consists of the costs to provide employee benefits. Typical employee benefits include the flexible benefit program, insurance, and retirement. According to the City Charter, fringe benefit expense is not considered a salary or wage expense.

FULL-TIME EQUIVALENT (FTE) – The decimal equivalent of a part-time position converted to a full-time basis, i.e., one person working half-time would count as a 0.50 FTE position.

FUND – A fiscal and accounting entity with a self-balancing set of accounts to record revenues and expenditures.

GANN LIMIT (PROPOSITION 4) – Under this article of the California Constitution, the City must compute an annual appropriations limit that places a ceiling on the total amount of tax revenues the City can actually appropriate annually.

Glossary

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) – The uniform minimum standards used by State and local governments for financial recording and reporting that have been established by the accounting profession through the Governmental Accounting Standards Board (GASB).

GENERAL FUND – The City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

GENERAL GOVERNMENT SERVICES BILLING (GGSB) – A standard methodology to allocate expenses for General Fund departments providing support services to non-general fund departments. For example, the allocation of a portion of the expenses for the City Comptroller to the Water Department based on an auditable formula.

GRANT – A contribution by a government or other organization to support a particular function.

GROWTH RATE – The level at which expenditures and revenues are expected to increase annually.

INFORMATION TECHNOLOGY (IT) – This expenditure category includes data center, network, procurement and maintenance of hardware, software, telephones, and associated labor.

INTEREST AND RENTS – These revenues result from investment earnings on City funds, parking meters, various franchise agreements, and agreements for use of City land and facilities.

INTERFUND TRANSFERS – A transfer of monies between departments/funds for specific purposes as approved by the appropriate authority.

INTERNAL SERVICE FUND – A fund created to finance and account for a department's or division's work for other departments. The fund's expenses are repaid from fees or fund transfers from other City departments.

LEVY – To impose taxes, special assessments, or charges for the support of City activities.

LICENSES AND PERMITS – This revenue category includes revenue raised for the purpose of recovering the costs associated with regulating business activity. Many of these fees are regulatory in nature in order to ensure compliance with the law.

MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS – Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

MANAGED COMPETITION – A structured, transparent process that allows public sector employees to be openly and fairly compared with independent contractors (normally private sector firms) for the delivery of services.

MANDATED PROGRAM – A requirement by the State or federal government that the City perform a task in a particular way, or perform a task to meet a particular standard, often without compensation from the higher level of government.

MISSION STATEMENT – A statement that articulates the purpose of an entity (e.g., City, department, division, or work unit).

MODIFIED ACCRUAL BASIS OF ACCOUNTING – Under the modified accrual basis of accounting, required for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

MODIFIED CASH BASIS OF ACCOUNTING – A plan under which revenues are recognized on the cash basis while expenditures are recognized on the accrual basis; this is sometimes known as Modified Accrual Basis.

MOTIVE EQUIPMENT ASSIGNMENT AND USAGE – Costs associated with motor vehicles consist of two charges, assignment and usage. Assignment charges represent an amount to offset the annualized estimated expense for replacing the vehicle at the end of its economic life. Usage charges are fees that offset all operating expenses associated with the equipment class, including maintenance, fuel, tires, and repairs.

MOTOR VEHICLE LICENSE FEES (MVLF) – Fees paid to the Department of Motor Vehicles (DMV) at the time of vehicle registration. The fees are levied as a percentage of an automobile's purchase price, subject to depreciation.

NET TOTAL COMBINED BUDGET – The City's total budget including operating and capital revenues and expenditures, that reflects General Fund, special revenue funds, and enterprise funds, less inter-fund transfer activity, for a fiscal year.

NON-DISCRETIONARY – Non-discretionary expenditures are expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.

NON-GENERAL FUND – A fund that is not supported by General Fund dollars. Examples of non-general funds include internal service, special revenue, trust, agency, and enterprise funds.

NON-PERSONNEL EXPENSE – Expenditures related to supplies and services, information technology, energy, utilities, and outlay.

OneSD – A comprehensive strategy known as SAP Enterprise Resource Planning ("ERP"). This program changes the way the City does business by integrating enterprise data, information, and business processes into one system. When fully implemented, OneSD applications will be used citywide.

ONE-TIME EXPENDITURES AND/OR REVENUES – Expenditures and/or revenues for one-time projects or services. After the project or service is completed, expenditures and/or revenues are terminated and are not considered part of the budget for the following year.

OPERATING BUDGET – Authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

Glossary

ORDINANCE – A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

OTHER LOCAL TAXES – Taxes other than property tax, including sales tax, property transfer tax, and transient occupancy tax.

OTHER REVENUES – This revenue category consists mainly of refunds and revenue generated from the sale of publications and excess inventory.

PERFORMANCE MEASURE – An indicator of the results of an action, task, process, activity, function, or work group. Performance measures may be output- or outcome-based, the former focused on the amount of work or work product created by the action, task, process, activity, function, or work group being measured and the latter focused on the impact or effectiveness of the action.

PERFORMANCE MONITORING – A process that includes tracking and analyzing performance data (e.g., performance measures) to infuse accountability into processes and efforts, monitor successes and compare levels of success with other entities', and support data-based decision making.

PERSONNEL EXPENSE – Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

POLICY ISSUES – The addition, expansion, reduction, or modification of programs that have significant implications/impacts to the City or public.

PRE-COMPETITION ASSESSMENT – The first phase of the managed competition process wherein a function is evaluated to determine whether it is eligible and appropriate to move forward to a competitive procurement.

PROPERTY TAX – An ad valorem tax on real property, based upon the value of the property. In accordance with Proposition 13, secured property is taxed at the rate of 1 percent of assessed valuation, plus a rate sufficient to generate revenue necessary to pay for voter-approved indebtedness.

PROPERTY TRANSFER TAX – A tax imposed whenever the ownership of real property changes.

PROPOSED BUDGET – The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council in April of each year.

PUBLIC LIABILITY CLAIMS FUND – A program from which the City pays claims arising from real or alleged acts on the part of the City, including claims for bodily injury, property damage, inverse condemnation, false arrest, and errors and omissions.

REIMBURSEMENT – Fees received as payment for the provision of specific municipal services.

REQUEST FOR PROPOSAL (RFP) – A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

RESERVE – An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

RESOLUTION – Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

RETIREE HEALTH CARE – An account that provides health care coverage for City of San Diego retirees.

REVENUE – Funds received from various sources and treated as income to finance expenditures.

REVENUE AND EXPENSE STATEMENT – The revenue and expense statement reflects financial information of a fiscal and accounting entity including revenues, expenditures, reserves, and balances.

REVENUE CATEGORIES – The major categories of revenue are property taxes, local taxes, licenses and permits, fines and forfeitures, revenue from money and property, revenue from other agencies, charges for current services, miscellaneous revenue, and transfers from other funds.

REVENUE FROM MONEY AND PROPERTY – This revenue category consists of revenue from money which includes interest earnings and dividends, and revenue from property which includes revenue from rents and concessions.

REVENUE FROM OTHER AGENCIES – This category includes revenues from federal grants, State grants and allocations, State Motor Vehicle License Fees, and reimbursement from the Unified Port District for services provided.

SALARY AND BENEFIT ADJUSTMENT – Adjustments to reflect negotiated salaries and benefits, changes to average salaries, and other salary and benefit compensation.

SALARIES AND WAGES – This expenditure category includes salaries, hourly wages, overtime, bilingual pay, and special pay expenses. According to the City of San Diego Charter, fringe benefit expense is not considered a salary or wage expense.

SAN DIEGO CITY EMPLOYEES' RETIREMENT SYSTEM (SDCERS) – The retirement system for City of San Diego, Unified Port District, and San Diego County Regional Airport Authority employees.

SCHEDULES – The schedules provide a summary of revenues, expenditures, and positions for the operating budgets of all departments and budgeted funds, and reflect the funding sources and spending areas of the Capital Improvements Program. The schedules also summarize the City's total combined budget.

Glossary

SERVICE LEVEL AGREEMENT (SLA) – A service level agreement is a contract used between City departments that define the relationship between two parties: the service provider and the client department.

SIZING AND WORKLOAD DATA – Data used to provide context for work being performed and to convey the volume or breadth of work performed (e.g., number of facilities, number of City residents, number of customers served, number of work orders completed).

SPECIAL DISTRICT – A designated geographic area established to provide a specialized service usually petitioned for by the residents and approved by the Mayor and City Council (e.g., Open Space Maintenance).

SPECIAL REVENUE FUNDS – These funds account for revenues received that have specific purposes for which they can be used.

STATEMENT OF WORK (SOW) – A document that defines the areas of work and performance standards on which external bids will be requested. The SOW will be performance-based and will specify desired outputs, performance levels, and outcomes. The SOW focuses on what should be done rather than on how it is currently done and must provide the information necessary for proposal teams (internal to the City and external) to develop an approach and cost for providing the service.

STRATEGIC GOALS – Broad, multi-year areas of priority and focus.

STRATEGIC OBJECTIVES – Attainable, mid-term achievements that help to accomplish strategic goals.

STRATEGIC, TACTICAL, AND DEPARTMENTAL PLANS – Plans developed to define the strategy or direction of an organization. The City's Strategic Plan provides a guiding vision for the City while tactical or departmental plans provide strategy or direction for a department, division, or work unit that is very tangible and specific, delineating implementation processes

STRONG MAYOR FORM OF GOVERNANCE – The City's system of government changed on January 1, 2006 from a City Manager form to a Strong Mayor form. The change, approved by City voters in November 2004, will exist on a five-year trial basis, after which voters will decide whether or not to make the shift permanent. Under the new system, the Mayor is the City's Chief Executive Officer, similar to the Governor or the President. The City Council is the legislative body, providing checks and balances to the Mayor's new authority.

SUPPLIES AND SERVICES – This expenditure category consists of materials, supplies, contractual services, fees, and other services.

SUPPLEMENTAL POSITIONS – Supplemental positions are any positions not included in a department's budgeted staffing and FTE count.

TARGET(S) – Anticipated and/or desired level of performance. Targets are intended to support resourcing decisions.

TAX ANTICIPATION NOTES FUND – Contains monies that are borrowed from the sale of Tax and Revenue Anticipation Notes (TRANs) on a short-term basis to meet the cash requirements of the City prior to the receipt of property taxes.

TAX AND REVENUE ANTICIPATION NOTES (TRANs) – Short-term notes issued to finance the City's General Fund interim cash flow requirements in anticipation of the receipt of tax proceeds and other revenues later in the fiscal year.

TAX RATE ORDINANCE – This ordinance, annually adopted by the City Council, fixes a rate of taxation for real and personal taxable properties.

TRANSFERS – Transfers are the authorized exchanges of cash, positions, or other resources between organizational units.

TRANSIENT OCCUPANCY TAX (TOT) – A tax that is imposed on occupants of hotel and motel rooms in the City of San Diego.

TRANSIENT OCCUPANCY TAX FUND – A fund established to receive five cents of the ten and one-half cents of the Transient Occupancy Taxes collected, in accordance with the Municipal Code.

UNALLOCATED RESERVE – A General Fund reserve established to provide sufficient funds to meet the cash demands of the treasury each fiscal year prior to the collection of taxes.

UNFUNDED ACTUARIAL ACCRUED LIABILITY (UAAL) – A liability generally representing the difference between the present value of all benefits estimated to be payable to plan members as a result of their service through the valuation date and the actuarial value of plan assets available to pay those benefits. This amount changes over time as a result of changes in accrued benefits, pay levels, rates of return on investments, changes in actuarial assumptions, and changes in the demographics of the employee base.

VACANCY FACTOR – Adjustments that reduce the funding of personnel expenses due to vacant and/or under-filled positions, salary step savings, and any other circumstances that might contribute to personnel expense savings. The vacancy savings adjustments do not reduce positions.

VISION STATEMENT – A statement that articulates the desired future state of an entity (e.g., City, department, division, or work unit).

ZOOLOGICAL EXHIBITS FUND – This fund was established to expend monies for maintenance of zoological exhibits in Balboa Park and is financed from a fixed property tax levy authorized by Section 77A of the City Charter.

Appendix: Legislative Actions

City Council Fiscal Year 2010 Budget Priorities **ATTACHMENT A**

Memoranda that presents City Council budget priorities for Fiscal Year 2010.

Mayor's May Revision to the Fiscal Year 2010 Proposed Budget **ATTACHMENT B**

A memorandum that presents the Mayor's recommended revisions to the Fiscal Year 2010 Proposed Budget, dated May 18, 2009.

Fiscal Year 2010 Final Budget Report and Recommendations **ATTACHMENT C**

Office of the Independent Budget Analyst, Report number 09-45, dated May 29, 2009.

Budget Review Committee's Recommended Final Modifications to the FY 2010 Budget **ATTACHMENT D**

Office of the Independent Budget Analyst, Report number 09-47 dated June 4, 2009.

Resolution R-304958 **ATTACHMENT E**

A resolution of the Council of the City of San Diego adopting the Fiscal Year 2010 Budget, including approving the Mayor's Fiscal Year 2010 Proposed Budget and May Revision, with the Independent Budget Analyst recommended modifications, approved by the City Council on June 8, 2009.

Resolution R-305100 **ATTACHMENT F**

A resolution of the Council of the City of San Diego adopting the Statement of Budgetary Principles with respect to administration by the Mayor of the Fiscal Year 2010 Annual Budget on July 20, 2009.

Appropriation Ordinance O-19887 **ATTACHMENT G**

Adopting the Fiscal Year 2010 Annual Budget and appropriating the necessary money to operate the City of San Diego for said fiscal year on July 27, 2009.

Legislative Budget Actions

The creation of the Fiscal Year 2010 Budget began with the Mayor's updated Five-Year Financial Outlook. The Five-Year Financial Outlook for Fiscal Years 2010-2014 provides guidance and structure for the creation of the Fiscal Year 2010 Annual Budget, as well as for the budgets in the four subsequent years. The Five-Year Financial Outlook was released by the Mayor in November of 2008 and was reviewed and analyzed in a report released by the Office of the Independent Budget Analyst (IBA) on January 15, 2009.

The creation of the Fiscal Year 2010 Proposed Budget was a concerted effort undertaken by both the Mayor's Office and City Departments. The Fiscal Year 2010 Proposed Budget was presented to City Council on Monday, April 13, 2009. In addition to the aforementioned presentation held at Council, the Chief Financial Officer (CFO) also presented the Proposed Budget to the Budget and Finance Committee on April 15, 2009. Subsequent to the CFO's presentation of the Proposed Budget, seven community meetings known as "San Diego Speaks" were held by the Budget Review Committee in order to provide the public with an opportunity to give feedback on the Proposed Budget as well as to hear Council discussion about the budget proposal. Citizens were also asked to participate in a survey to help prioritize City services, discuss their preferences for services and suggest ways to help balance the City's budget. The Mayor also presented the Proposed Budget and answered public inquiries at eight town hall meetings that took place between April 16 and April 28, 2008 in each council district of the City.

The City Council budget priorities for Fiscal Year 2010 were detailed in a report released by the Office of the Independent Budget Analyst (IBA) on May 7, 2009. This report was discussed by Council on May 8, 2009, and then submitted to the Mayor as an indication of Council priorities and expectations for the ongoing budget hearings. On May 14, 2009, a report providing further discussion of Council budget priorities was released by the IBA, and discussed by Council on May 18, 2009.

On May 18, 2009, the Mayor issued a May Revision to the earlier Proposed Budget. To help the Council in their deliberations on the Mayor's Proposed Budget and the May Revision, the IBA issued several reports that analyzed the budget and took into account Council priorities. On April 28, 2009, the IBA issued a response to the Fiscal Year 2010 Proposed Budget, followed by its report on May 29, 2009 that offered recommendations for revisions to the Fiscal Year 2010 Proposed Budget; these recommendations were reiterated for Council in a June 4, 2009 report. The Council considered the Proposed Budget and the Mayor's revisions in light of the public input received, as well as numerous IBA reports and recommendations.

On June 8, 2009 the City Council approved the Fiscal Year 2010 Budget that included the Mayor's May Revision to the Fiscal Year 2010 Proposed Budget, the recommendations made by the IBA, the request that the Mayor identify Fiscal Year 2010 funding and resources to ensure the success of the Citizens Revenue Review and Economic Competitiveness Commission, and the reinstatement of up to an aggregate $315,212 back to the Council budgets and taking the reduction from the appropriated reserves and/or infrastructure funds at Council's discretion. These actions also included the adoption of a set of Fiscal Year 2010 Council fiscal reforms which identified issues that surfaced during the Fiscal Year 2010 budget process, but will require additional research and discussion by the City Council during the coming fiscal year. The Mayor signed the Council approved budget resolution (R-304958) on June 17, 2009.

On July 8, 2009 the 2010 Appropriations Ordinance was presented at the Budget and Finance Committee and was approved by the City Council on the second hearing on July 27, 2009.

Memorandum

To: Councilmember Tony Young
Chair, Budget and Finance Committee

Cc: San Diego City Councilmembers
Mayor Jerry Sanders
Andrea Tevlin, Independent Budget Analyst

From: Councilmember Sherri S. Lightner

Date: Friday, May 8, 2009

Re: Recommendations for the FY10 Budget

As a part of the City's budget discussions, I have included the following ideas and suggestions to increase community participation, add a higher level of analytical rigor to Council deliberations and decision-making, and to emphasize a stronger economic development effort with a focus on green/clean technology.

These ideas are included along with my response to your April 21, 2009 memo requesting recommendations to provide 1) "Additional cost savings you [Councilmembers] would like to see implemented in the FY2010 budget." and 2) "Strategies that you [Councilmembers] would like for the Mayor and IBA to review and possibly implement in preparing for FY 2011's budget." I appreciate your request and believe it is essential to find additional savings for this year as well as establish systems that will make the City operate more efficiently in the future.

The City has much to do to strengthen efforts already underway to improve fiscal responsibility and to provide the best services to constituents possible during this challenging period. For both the FY10 budget and future budgets, the City must become more transparent, increase public oversight and input, increase accountability and minimize waste, follow best practices, and fully utilize our resources to achieve increased efficiency and better service delivery.

The following recommendations are intended to help achieve these objectives:

The recommendations are presented in six general classifications: Citywide Efficiency; Savings or Increased Revenues; Efficiencies and Increased Transparency; Additional Department Hearings; Economic Development, and Public-Private Partnerships and Joint Agreements. Some items include action requests for City staff or the IBA to provide additional information or an assessment. Action is also requested for items that require additional information or that have a longer timeline.

Attachment A

The items that need additional information or an assessment by City staff or the IBA are all items in section 2, sections 3.2 and 3.3, sections 3.8 through 3.22, section 4, 5.2, 5.3, and section 6. It may be helpful for the Council to have presentations on the information presented in section 5.

1 Citywide Efficiency

1.1 Benchmarks & Accountability for Contracts: For every contract subject to City Council approval, it is recommended that well-defined benchmarks be established as follows:

1) Typical benchmarks would include well-defined deliverables with an associated delivery date and cost for delivery;
2) Develop a system for monitoring benchmarks and require regular reporting to the Council, especially if there is a failure to meet the benchmarks;
3) Explain and correct any failure to meet the contract benchmarks. This explanation should provide a clear definition of cost and time overruns including additional expenditures, time delays, and any City staff time costs;
4) Before a contract's scope of work can be modified, it must be reviewed and approved by Council.

For example, if these oversight systems had been in place for current contracts, taxpayers would not be paying $10 million or more in overruns to develop Enterprise Resource Planning (ERP). The public needs assurance that sufficient accountability and oversight systems are in place to insure there will be no further cost overruns for OneSD.

1.2 Public Oversight & Accountability: Comprehensive Annual Financial Report (CAFR): It is important, both for the public's trust and for the City's financial health, that the City be held accountable to meet all pertinent requirements.

The FY09 CAFR is one recent example of the City failing to meet disclosure requirements. I did not support the FY09 CAFR because the City omitted information that the City of San Diego/MTDB Authority is responsible for the financial oversight of a bond payment initiated in 1988 and that the City may have failed to meet its responsibility to appoint two Councilmembers and to make sure the Board meets annually. As far as I know, the City has still not met these requirements.

The City must also be more thorough before approving expenditures. For example, recently the City proposed to spend over $400,000 for a reservoir water study that had not yet received the scrutiny of available volunteer outside experts. We must develop systems that use available volunteer expertise at our local universities, business and activist communities to insure that the highest standard of oversight is provided before spending taxpayer dollars.

Additionally, better systems for measuring and tracking projected savings must be established in the coming budgets. For example, a report substantiating the projected 4:1 return for completed audits is essential if that is going to be a significant factor in the approval of additional auditors. Increased due diligence is needed before the approval of additional expenditures to ensure there is enough reliable information to substantiate claims of efficiencies, savings or any other assertion.

For example, there are recommendations to continue moving forward with additional Business Process Reengineerings (BPRs). Prior to approving more BPRs, can the City substantiate savings that have been realized from the BPRs that have already been completed? City departments, the City Council and the public require this information to determine if the BPR program is the best way to achieve efficiencies and cost savings, and to improve services.

1.3 **Best Practices:** I recommend the Mayor provide information on best practices as part of each department's budget. This will provide another check to minimize waste and increase efficiency. The City has not consistently followed best practices, and often this has led to mismanagement and waste.

For example, just recently, the City failed to follow both a requirement in an initiative passed by voters and also a best practice when it failed to conduct a national search for the City's Independent Auditor. Instead the Mayor nominated an auditor. I am not suggesting that the current Auditor is not qualified, rather I am merely showing an example of where the City failed to follow through with requirements set by voters and recommended by best practices.

2 Savings or Increased Revenues

2.1 **Administration Services:** Consider elimination of the Administration Department ($3,994,035) and transfer its essential oversight functions to the Auditor's office.

Currently the Administration Department oversees Administration and Grants Management, the Citizens Review Board, Emergency Medical Services, EOCP, the Living Wage Program, Mayor's Office Management, and Public Information. There does not appear to be criteria to demonstrate the need for all of these positions.

Action: Request that City staff examine each position in Administrative Services and determine whether it can be consolidated with other departments, as well as state why each position is critical to the City's internal controls.

2.2 **City Sponsorships:** Eliminate sponsorships of all public activities, events, and sports venues. Place cost savings into the City's reserves.

For example, the Storm Water Department is proposing to spend $4,347,548 in education and outreach including "...attendance and sponsorship for events such as December Nights, the Padres, the Jazz Festival, the Filipino-American Festival and the San Diego State Aztecs."

Action: Request that the IBA and City staff identify the expenditures by event and the type and cost of promotional materials used at the events. Are any of the expenses covered by grants, and if so, what is the total? How much of this activity is a requirement to satisfy provisions of the EPA lawsuit settlement?

2.3 **Consulting Agreements/Services:** Require full transparency for all special consulting services. Below is the chart from the IBA report listing the special consulting services.

Action: Prior to voting on this item, I am requesting City staff provide an itemized list of what is in each of these contracts, its full expenditures, benchmarks required and a report of any overruns that occurred in FY09. I am also requesting what measures are in place to prevent overruns in FY10 and what City staff considers an "overrun."

Citywide Program Expenditures

	FY 2010 PROPOSED	FY 2009 BUDGET	CHANGE
Special Consulting Services			
Actuary Services	$200,000	$200,000	$0
Disclosure Counsel	$100,000	$100,000	$0
Meet & Confer	$400,000	$400,000	$0
Reimbursement to DSD	$0	$700,000	($700,000)
MuniServices	$400,000	$0	$400,000
Other Consultants	$250,000	$82,000	$168,000
TOTAL	$1,350,000	$1,482,000	($132,000)

2.4 **Ethics Commission:** Place all fines collected from the Ethics Commission into the City's reserves. Last year, the Commission collected $6,500 in fines plus an Administrative Enforcement Order and fine of $68,243.

Action: Request the City staff to provide information as to how the fines were used in FY09.

2.5 **Film Commission:** Filming events should be treated like all other special events conducted by commercial enterprises, except that filming companies may qualify for expedited permit processing that should require an additional fee. This means that the filming companies should pay full fees for police and fire services and full venue fees for any locations on City property.

Action: Request that City staff evaluate the costs of subsidizing filming events for the last two years and estimate the revenues for FY 2010, using the assumption that filming events will need the same permitting as any other special event. What is the estimated cost recovery possible?

2.6 **Fire Department -Additional Cost Recovery:** Services provided to large public institutions and non-profits that do not contribute to the City's revenue should be fully cost recoverable. In particular, for the benefit of a responsive fire department, local universities should pay to support local fire services. Local universities are larger than some communities and should help support fire services, especially because the campuses facilitate research with sometimes hazardous chemical and biological materials.

Action: Request City staff to provide data on services provided to UCSD, SDSU and the Community Colleges, costs to provide these services for FY08, and a cost estimate for FY09. Can the City recover these costs?

2.7 **Newsracks:** Newsrack permit fees were just increased by a modest amount. Prior work done in previous years would show that the fees assessed do not cover the costs of enforcing the Newsrack Ordinance. The failure to enforce the Ordinance creates visual blight and can cause accessibility issues (Illegal placements block access) in some communities. It is estimated that the current fees cover 20% of the total cost.

Action: City staff to provide information on the fees necessary for full cost recovery for enforcement of the Newsrack Ordinance and how much is currently being subsidized.

2.8 **Public Relations Contracts/Public Information Officer:** Eliminate all public relations contracts to promote the City of San Diego. Public relations firms are not needed for the City because the Tourism Marketing District and the Convention Center are dedicated to promoting San Diego.

Action: Request City staff to provide Council with a list of the public relations contracts and total expenditures anticipated for those contracts for FY10. Staff to provide information on total expenditures for FY09 and for what those expenditures were made.

2.9 **Transient Occupancy Tax:** TOT funding for the Arts, Culture, Community Festivals and Organizational Support is reported to generate a 24:1 return on investment Require each organization to provide a match for TOT dollars. Request that criteria for funding arts and culture programs include a point credit for a matching funds program.

Currently, the Mayor recommends $7,990,586 for the Arts, Culture and Community Festivals and $6,449,183 for Organizational Support in the FY10 budget, totaling $14,439,769.

Action:

(1) Request City staff and the City Attorney's office report on whether there is a requirement for the City to spend the entire TOT every year.
(2) Request that program participants develop matching funds programs.

2.10 **Warranties/Contract Terms:** When the City purchases goods or services (including consultant agreements), the warranties and contract terms should be closely monitored to assure that the agreement's terms are fulfilled. If, for example, the City decides to replace incandescent traffic signal fixtures with LED fixtures because they are more efficient and have a five year life expectancy, the City should make certain that there is a warranty which guarantees full replacement if the lights fail prior to that time. Similarly, if trash cans are said to have a lifespan of ten years, then there should be a provision for replacement if they fail prior to that length of time. If the City contracts for a certain scope of work for a set cost, that original scope of work should be delivered before contract modifications are considered (e.g. OneSD).

2.11 **Water Department:** Now that the City has adopted Drought Response Level 2 in response to the announcement that there will be a 10% reduction in water deliveries beginning July 1, I recommend that the Water Department, the IBA and the Auditor conduct an assessment to determine whether any additional positions are needed. The department plans to propose 10 additional enforcement positions.

Action: Request that the Water Department, IBA and Auditor's office determine if any additional positions are needed, and if so, the minimum number of additional staff. Is it possible to use interns to staff the program in combination with existing staff?

3 Efficiencies and Increased Transparency

3.1 Agencies - SEDC, CCDC, Housing Authority, Redevelopment Agency and SD Data Processing Corporation - Transparency & Public Oversight:

In an effort to increase public oversight and transparency, I recommend that a line-by-line budget be published on each agency's website, if this has not already been done. Additionally, each agency should publish an updated list of proposed projects to complete in FY10 on its website.

Action: Request that each agency provide its budget and project information on its website.

3.2 **Audits Requested:** Future Benefit Assessment (FBA) and Development Impact Fee (DIF) funds should be audited to make sure that these funds have not been used inappropriately. There is concern in several communities about what money is in the funds and when and how it is being used. In particular, how much is billed to these accounts by City staff and for what? There is additional concern that fully funded FBA and DIF projects are being unnecessarily delayed. Similarly, the Business Improvement Districts and Maintenance Assessment Districts should be audited. The overhead rate for all of the funds should be evaluated, a maximum allowable rate should be set and that should be included in the evaluation of any proposals for an operating agreement or contract for the operation of the MAD's or

BIDs.

Action: City auditor to perform audits of FBA and DIF funds and MADs and BIDS. Corrective measures to be recommended, as appropriate. Proper use of the various funds could mean earlier completion of community projects.

3.3 **Brush Management:** Brush management is an important method for preventing or minimizing fire damage. In the FY09 First Quarter Budget Reduction process, 2 brush management code compliance positions were eliminated because they had not been filled. The IBA states that this reduction in staff will prolong review of all affected parcels from two years to a minimum of three years.

Action: Request that City staff provide information on all costs and risks related to reducing 2 code enforcement officers for brush management and prolonging the inspections.

3.4 **Bureaucracy Review/Functional Review:** Business Process Reengineering (BPR) is proceeding on a department-by-department basis, and there does not seem to be an effort to consider the overall organizational structure. I encourage an effort similar to the one which formed the Engineering and Capital Projects Department. A functional analysis of the various departments should be considered, which would result in a structure organized along functional lines.

For example, instead of the Fire Department hiring people to do billing and fine collection, this should be an activity for the City Treasurer. Perhaps the City Treasurer should also take care of parking and traffic citation billing and collection instead of hiring an outside company. Neighborhood Code Compliance citations and fines could also be handled by the City Treasurer.

3.5 **Business Tax Fairness:** Waive fees beyond cost recovery for first-time business tax offenders. The Treasurer reports that 75% of those notified are actually in compliance and do not have to pay the fee. Currently, non-compliant businesses are charged the unpaid business tax, a zoning fee, late fee, processing fee, and, if they do not respond within 30 days, a non-compliance surcharge. Late fees alone comprise 41% of the total charged for any business that has failed to pay taxes for four years.

I have received numerous calls and emails from constituents who have been penalized by the City for non-compliance when they were not aware of their liability. The Business Tax Compliance office advised me to expect even more such contacts because there is a growing lack of clarity and understanding about who is required to pay the City's business tax.

Action:

1. The City Treasurer could warn first-time-offense businesses before assessing any penalties; require payment of only the business tax and zoning fee for each unpaid

year, plus a fee to recover the administration cost; and waive the "Late Fee" and any processing fee beyond cost recovery for first time offenders. If after receiving a warning a business fails to pay, or if it fails to pay in the future, then it could be charged all penalties waived for the first offense, plus any additional penalties for subsequent offenses.

2. The City Treasurer could identify and correct the problems that are resulting in 75% of the businesses being misidentified and sent notices of non-compliance.

3. There should be a Business Tax Compliance program review and improvements made in the ways in which it informs the public of who is required to pay the business tax, especially regarding how it communicates with the self-employed. This will give small business owners the opportunity to do the right thing without being punished too harshly.

These new policies and efficiency improvements will be cost recoverable and will demonstrate respect for San Diego's small business community.

3.6 **Capital Improvement Projects:** Require full transparency and oversight of the City's Capital Improvement Projects (CIP) in FY09 and the proposed CIPs in FY10. Prior to approving the FY10 CIP budget, a list of completed FY09 CIP projects should be provided to the Council and posted to the City's website, as the IBA recommended.

Action: For the FY10 budget, City staff should provide Council with a full list of the projects proposed to be worked on and/or completed in this fiscal year. The report should also include the criteria used to determine why each project was selected, the projected budget and benchmarks to help ensure the projects are completed on time and to identify early any potential cost overruns.

3.7 **Citizen Expert Review Panels:** Take advantage of volunteer experts from our communities. We should take advantage of the expertise at our local universities, in our business community and in our activist community. Panels with specific expertise could help save the City money by providing timely advice.

Action: Mayor could work with Council Committees and IBA to establish expert panels for the purpose of providing insight regarding staff proposals.

3.8 **City Attorney:** Potential cost savings have been identified in sections 2.3 and 3.9. The Council should support the City Attorney's effort to bill non-General Fund users for attorney services using Service Level Agreements to minimize expenditures from the General Fund. In addition, the use of outside counsel should be minimized. We could consider the use of more contingency-based agreements for outside counsel. If even partially contingency based contracts are not acceptable to outside counsel, perhaps the City should consider settling the matter prior to litigation. Consulting agreements should be carefully vetted so that the City is not paying for change amendments to obtain the desired services.

3.9 **Council Docketing:** The City Clerk's office, rather than the City Council, should handle all docketing.

Action: Request IBA to assess this suggestion to evaluate how much the current system costs in both time and money, and whether efficiencies can be achieved by making docketing a function of the City Clerk's office.

3.10 **Criminal Prosecution:** City staff should work with the District Attorney's office and City Attorney's office and develop a proposal to eliminate duplication of criminal prosecution between the City and the County. Currently the City Attorney's criminal division is proposed to spend $6,004,292 in FY10.

In 2005, District Attorney Dumanis, Sheriff Kolender, and Police Chief Lansdowne supported combining the City's misdemeanor division with the DA's office. Dumanis stated at the time that it would be more economical if felony and misdemeanor cases were prosecuted together. In addition, Dumanis advocated for the business model known as "group effort" which involves efficiently processing paperwork and reducing caseloads for judges and courts.

Action: Request City staff, City Attorney's office and IBA provide a proposal that maximizes resources and eliminates duplication with the San Diego County District Attorney's office and provide an estimate of the potential savings to the City.

3.11 **Fuel Reserve:** Provide for the creation of a fuel reserve for the City's fleet to protect against unanticipated increases in fuel prices, as suggested by the IBA. They recommend the reserve be funded with any year-end surpluses that may result when fuel costs are lower than anticipated.

Action: Request that City staff provide information on what must be done to create a fuel reserve and what are the costs and potential savings. Request the IBA to provide an analysis on whether the City would have saved money in FY09 if a fuel reserve was in place.

3.12 **IPR - Indirect Potable Reuse Demonstration Project:** $10,526,000 are proposed for the additional expenses needed to support this pilot project. I am recommending, prior to the expenditure of these funds, that a line item report be provided showing every expense for this project. I also recommend that City staff develop benchmarks that must be met before further funds will be considered for allocation to the project. In light of the growing water crisis, we may want to place this demonstration project on hold and use the $10 million to enact drought program and water conservation methods. Is this a possibility? How far along is the project?

The City should request federal stimulus dollars to help fund our water recycling efforts. I understand that there are approximately $135 million available at the State level for constructing water recycling projects. We should use this money to expand the purple pipe (non-potable reuse) water system and use incentives to facilitate its installation by commercial properties.

Action: Request City staff to provide a line item report of every expense for the IPR project and provide benchmarks the project must meet. Request the Water Department apply for federal stimulus dollars to help fund water recycling and the installation of purple pipes so that all of our reclaimed water is used.

3.13 **IT/SDDPC:** IT expenses have been decentralized this fiscal year. Each department has been charged for IT, in some cases a great deal of money. This expense has been offset by a like amount as revenue. These balanced expenses and revenues are in addition to the costs that have been billed in previous years. How are these costs determined? Is it based on equipment provided by IT (or is it DPC?) to each department and the personnel used by the departments? In particular, the base amount charged to my office has not changed from last year. SDDPC depreciates equipment, does IT? What are the terms of the equipment agreements for each department?

Action: Request IT staff explain the methodology for calculating the costs for each department's IT expenses and what services are delivered.

3.14 **Neighborhood Code Compliance:** Eliminate Community Outreach from Neighborhood Code Compliance. The FY10 Neighborhood Code Compliance proposes to maintain one community outreach position. I recommend using that position as another code compliance officer in the field either to assist in the Vacant Properties Program or to assist with the other code violations and help require more compliance. The community outreach functions can be transferred to a different department such as Community and Legislative Services.

Action: Request City staff to provide a thorough report to document the degree to which violations are not enforced and fines not collected (for example illegal signage citywide – including merchants who offer check cashing). It is my understanding that additional code enforcement officers will be cost neutral with the added value of improving the quality of life in our neighborhoods. I request that the report include evidence as to whether a code enforcement officer is cost neutral.

3.15 **Optimize City Facilities:** There are several facets to this topic.

For the use of City-owned public space, other than that controlled by the Park and Recreation Department, permits should be required. Real Estate Assets (READ), Park and Recreation or Special Events could issue the permits. For example, does the plaza at the Community Concourse require a permit if used by a non-City entity?

City properties which are operated with lease or joint-use agreements are discussed in sections 3.16, 6.1 and 6.2.

The City Administration Building is underutilized at this time, and an assessment should be made about current space utilization. There are noticeably empty work spaces, and it may be possible, with better use of the space, to not need to extend

any offsite leases. An additional consideration is the potential added efficiency of placing departments which interact frequently in close physical proximity.

Action: Request that the IBA provide an assessment of the square feet allocated per staff member by department and floor and compare this with how other large cities or the County allocate space. Files may occupy space that would be better and more inexpensively used by staff.

3.16 **Police Recruitment:** Some have suggested that there may be an increase in vacancies, retirements and/or transfers based on the newly-adopted labor agreement. I request that City staff provide a quarterly report to the PS&NS Committee for the purpose of increasing the size of Police Recruit Academies and/or adding additional academies if needed to proactively ensure that the strength of the City's police force is maintained.

Action: Request a quarterly report to the PS&NS Committee by City staff on the vacancies, retirements and transfers in FY10 compared with FY09.

3.17 **Real Estate Assets (READ):** An assessment of the properties owned or leased by the City should be performed. This assessment should include the condition of the property, the responsibilities of the lessor for the property, the cost-benefit of retaining the property and the advisability of releasing the property to the current lessor with the condition that a remainder interest in the property be retained by the City, if the purpose of the current use is not fulfilled.

For example, there are nonprofits which use City-owned land to benefit the local community. It may benefit the City to allow the non-profit to take care of the property and have all of the responsibility for the maintenance and operation of the site. This might benefit the fundraising activities of the non-profits as there will be no looming "end-of-lease" situation.

Action: Request City staff to report on the properties and buildings owned by the City with an assessment of the current use, condition, and the cost-benefit of leasing/releasing the property and retaining a remainder interest.

3.18 **Refuse Disposal Fund & Recycling Fund:** These funds may have a short term solution to balance revenues and expenditures, but the City must explore a long-term solution to address the fiscal structural problems of both funds. I recommend the Council convene a committee comprised of councilmembers, City staff, members of the public, and members of the academic community to produce a report with recommendations to 1) address the fiscal structural problems; 2) alleviate pressure on the General Fund; and 3) avoid overburdening commercial and multi-family users.

Action: Request City staff to determine any costs associated with convening such a committee.

3.19 SAP: The loan of employees to the SAP/OneSD effort should be tracked and every effort made to minimize the subsidy of this effort by City departments. What is the cost to the City/General Fund for staff that have been allocated to this effort? Is that cost expected to increase? If the demand changes, how will Council be made aware of the cost change? How does this allocation of resources affect the performance of individual departments?

Action: Request City staff to identify departments affected and the total number of employees working on SAP.

3.20 Street Lights: City Policy 200-18 stipulates the spacing and placement of street lights for developed communities. Street light placement is a great concern for communities. In some communities there are not enough street lights, and in others the addition of street lights is not desired. The implementation of this policy should reflect the desires of the affected community. There could be a cost savings if those communities which do not want the minimum street light spacing are not forced to have additional lights.

3.21 Tracking System: The reported 4:1 ROI for completed audits has been a significant reason given for the approval of additional auditors. While I believe we need robust internal controls and oversight, we need to ensure that we have the facts prior to approving additional expenditures.

Action: I recommend that City staff work with the City Auditor to develop a system to measure and track projected savings of audits. Prior to developing a system, I recommend determining whether there are best practices the City could follow to best measure and track projected savings. If any of the additional auditors are to be designated to the City's independent agencies, I recommend the agencies pay the City for the auditor. I request City staff provide a report to substantiate the projected 4:1 return for completed audits if that is one of the significant factors in approving additional auditors.

3.22 Tree Trimming: The current budget proposes a cost savings of $600,000 to eliminate routine tree-trimming/maintenance.

Action: Request that the IBA provide a cost-benefit review of the costs of routine tree maintenance vs. street cleaning/debris removal of palm fronds and dead or damaged trees – especially when trees fall into the public right of way. What have the costs been for FY08 and FY09 thus far? These costs should include any claims paid for tree damage.

4 Additional Department Hearings

4.1 **Business Office:** I request that the Business Office department be scheduled for a hearing. It states that from FY07 to FY09, BPRs have resulted in savings of over $32 million in personnel expenditures and have resulted in millions of dollars in non-personnel savings. In addition, I recommend that if the Council decides to do a citizen survey, we adopt the IBA's recommendation that the Council work with the Mayor to conduct a community survey prior to next year's budget process to obtain the information desired by both the Mayor and the Council. The funding for a citizen survey exists in the Business Office department budget for FY10.

Action: Request City staff to provide more detailed information regarding savings realized to date, provide a list of the BPRs that will be completed in FY10, and a list of those expected to be started.

4.2 **Debt Management and Financial Management:** I request that the Debt Management and Financial Management departments be scheduled for a hearing. The Financial Management department is a critical department with financial oversight of many of the City's departments. I would like to know what specific internal controls are in place and what best practices are being implemented. The Debt Management department is also responsible for much of the City's financial operations, and I would like to know what best practices are being implemented.

Action: Request City staff to provide an explanation of the internal controls that are in place and the best practices that are being implemented in the Debt Management and Financial Management departments.

4.3 **Matching Fund Programs:** The objective of matching fund programs is to leverage City funds to achieve optimum benefit. Which departments provide any sort of matching fund program? How much money is set aside for matching, and what is the ratio for the matching? What types of projects or events can benefit? I respectfully request that the IBA report on this and suggest other City departments where this type of leveraging can be used. Can the City apply for grants with the commitment of private donations? What is the possible increase in revenue?

Action: Request City staff and the IBA to present information on the various matching programs provided by various City Departments and to identify other possible departments that might be able to benefit from a matching program.

Attachment A

5 Economic Development

5.1 Clean/Green Technology Industry & Sustainable Economic Development Committee: The City Council should establish a new committee that will expand the City's current focus on promoting sustainable economic development to include active development of the clean and green technology industry. This emerging industry could be the next economic engine for our region. In addition, the growth of this industry can also assist with combating climate change as well as conserving water and energy.

This committee would focus on two primary areas: 1) identifying and developing programs and incentives to attract and maintain the emerging green/clean technology industry in San Diego; and 2) identifying and developing programs and incentives to encourage new developments and converted developments to be sustainable. The committee would also work closely with Mayor Sanders to develop a green/clean technology hub in San Diego. The committee can be a part of helping to bring more jobs to our local economy by supporting green/clean technology businesses, and also green collar jobs that are needed for sustainability projects.

Action: In addition to NR&C, PS&NS, LU&H and the Audit Committee, Council establish an Economic Development Committee to actively work with stakeholders and Mayor Sanders to develop and monitor the City's economic development with a focus on the green and clean technology industry. Also request City staff to determine if there are any other costs beyond the cost of a consultant for the new committee ($75,221).

Bio-tech and high-tech have made San Diego the bio/high-tech hub. We must work much more closely with our universities and the emerging clean and green technology industries. It is essential that San Diego enhance the effort to develop a robust clean and green technology business infrastructure. San Diego can become the national hub for green and clean technology business.

5.2 Additional Federal Stimulus: I respectfully request that that City legislative staff provide a report in two weeks that will provide a strategy and action plan for bringing more federal stimulus dollars to San Diego that can be used to create jobs. This is an opportunity for the City of San Diego to compete for additional dollars that could translate into job growth.

Action: Request a report in two weeks from City staff to provide a strategy and action plan on bringing in more federal stimulus dollars, followed by a monthly progress report to Council. The Obama Administration promised quick disbursement of stimulus dollars, and the Council needs regular reports to determine if additional action is needed to bring in more of these dollars to support our local economy.

5.3 **Transient Occupancy Tax (TOT) Transfer:** Maintain TOT funding for Arts and Culture, Community Festivals and Organizational support. Transfer $1 million of the proposed augmentation of approximately $3.4 million in TOT allocations for General Fund promotion-related activities to be used to attract businesses and emerging industries like the clean/green technology to San Diego. According to the IBA, the Municipal Code requires that 4-cents of the TOT must be used for the purpose of promotion but does not define what constitutes promotion. According to the IBA, "In FY 2009, the City began allocating TOT funds for promotion-related expenditures within the General Fund, including police services for special events, Balboa Park events, and maintenance of streets, facilities and parks frequently used by visitors. In FY 2010, these allocations have expanded to promotion-related activities in various departments..."

In this economic environment, one of our top priorities is to grow our local economy. We can use these TOT dollars to promote San Diego as a desirable business location. If the transfer is approved, it is critical that benchmarks be established for the City to meet and that every dollar spent is reported to the Budget Committee each quarter to help ensure all expenditures are being used to grow our economy.

Action 1: Request that City staff explain how the augmentation of TOT dollars were proposed to be spent in the various departments referred to by the IBA. Request City staff report on how the transfer of $1 million can grow our economy and attract more businesses to San Diego, particularly clean and green technology companies.

Action 2: Currently, the Mayor recommends that $195,224 of TOT dollars be allocated to Business Expansion, Attraction and Retention. I am recommending the funding be placed in this account with an emphasis on emerging industries like clean/green technology. I also request City staff to provide a report to establish specific benchmarks that must be met in FY10 with the additional funding.

Action 3: I am recommending that a portion of the additional dollars brought into the City from the TOT dollars used on economic development go toward backfilling any reductions of the Arts, Community Festivals and Organizational Support grants.

6 Public-Private Partnerships and Joint Agreements

6.1 **City-owned Facilities:** Some City-owned facilities are operated by private for-profit companies and non-profit organizations. Examples include the City parking garage and parking lots, and some Senior Centers. How much revenue is generated by the parking garage and lots? How much of that revenue does the City receive? Does the City maintain these properties or is maintenance the management company's responsibility? Could the City operate these facilities and make money? Similarly, what are the costs-benefits of retaining City properties operated

by non-profit organizations? Please see discussion under Section 3.16.

6.2 **Joint-Use Agreements:** Park and Recreation has Joint-Use agreements with the School Districts, typically for the use of sports fields.

Action: An assessment of the number, cost and types of agreements is needed. Identification of all school sites suitable for joint-use would allow us to explore additional agreements. By using existing school fields, we can increase the availability of recreational opportunities in many neighborhoods. Some joint-use agreements are three party agreements. In most cases, the third party is a private non-profit that will pay for capital improvements in exchange for use of the field or buildings. This is the case for La Jolla Youth, Inc., which maintains playing fields in La Jolla. School sites are also available for community meetings, and we should try to optimize this resource.

Action: Request that City staff work with the IBA to provide a report and recommendations on existing and potential joint-use agreements that will improve recreational and community meeting opportunities.

6.3 **Library:** Explore the suggestions by City employees in the IBA report including joint regional agreements between the City, County or school districts, creating public-private partnerships to fund library materials, and permitting private companies to operate coffee shops in libraries.

Action: Request that City staff work with the IBA to provide a report and recommendations on joint regional agreements and/or public-private partnerships that will best leverage City resources while maintaining service levels.

6.4 **Qualcomm:** Qualcomm Stadium continues to operate at a deficit and requires $11.8 million in TOT funding to support stadium expenditures.

Action: Request City staff to provide recommendations this year on public-private partnerships that would reduce the City's cost to operate Qualcomm.

6.5 **Volunteers:** Our communities have people who will volunteer to help the City. We have the Retired Senior Volunteer Patrol with the Police Department and the Community Enhancement Program with Neighborhood Code Compliance. We also have multiple boards and commissions that are staffed by volunteers. Is it possible to expand the use of properly trained volunteers to help in City departments such as, but not limited to, Library and Park and Recreation? Is this a meet and confer issue?

Action: Request City staff to comment on the expansion of volunteer opportunities with the City.

COUNCIL PRESIDENT PRO TEM KEVIN L. FAULCONER
CITY OF SAN DIEGO
SECOND DISTRICT

M E M O R A N D U M

DATE: April 30, 2009

TO: Councilmember Tony Young, Chair Budget & Finance Committee

FROM: Council President Pro Tem Kevin Faulconer

SUBJECT: Budget Priorities for Fiscal Year 2010

As we begin to move ahead with discussions regarding the Fiscal Year 2010 Budget, I would like to share my appreciation to all of the City Departments and staff for their hard work, sacrifices and achievements over the past year. There have been many milestones this year; most importantly, completing the FY08 CAFR which has brought us up-to-date with our financial reporting requirements and subsequently has allowed the City to move forward into the bond market.

For Fiscal Year 2010, we must build upon those achievements and successes. The challenges brought upon us by the economic climate and the challenges at the state level will make this a difficult year; but the willingness of all those involved to make the necessary sacrifices will allow the City to break through these barriers.

In order to complete this task, I ask that the following items and areas be addressed during Council deliberations of the proposed FY10 Budget:

- Expansion of Auditing Functions
- Further Implementation of Business Process Re-Engineering
- Funding of Retiree Healthcare

Expansion of Auditing Functions

At the April 27th Audit Committee meeting, the Committee recommended the inclusion of a Fraud Investigator and three additional auditors to the Proposed FY10 Budget. It is the recommendation of the Committee to phase-in the three auditors at the beginning of the 2010 calendar year. This approach will require funding for half of FY10, a cost of

$245,900. The cost, including the addition of a Fraud Investigator ($153,165), totals a required allocation of $399,065.

The inclusion of the additional auditors complies with the recommendation of the best practices report completed by the Audit Committee's consultant Jefferson Wells in April 2008. The report recommends a staffing level of 24.5 FTE's to complete the City's Audit Work Plan. This recommendation coincides with 3-year escalation plan recommended by the Committee to reach this target.

In addition, the expansion of the City's auditing functions will provide the necessary accountability and oversight of our operations, programs and performance. Our auditor has indicated in his risk assessment that the City currently has 46 high-risk areas that should be audited on a regular basis. These additional auditors will be charged with overseeing these areas including the City's Fraud Hotline, and completing performance audits, revenue audits and internal audits of various departments within the City. It is anticipated the audits that are completed will result in a 4:1 return on investment. That is to say that for every dollar the City invests in auditing functions, the City will experience a $4 increase in either revenue, operational efficiencies, and/or cost-saving practices.

Implementation of Business Process Re-Engineering/Managed Competition

Proposition C, the Managed Competition measure approved by voters in 2006, has unfortunately experienced many delays. Thus, taxpayers have not experienced the savings they knew would come by voting for the measure at the polls. While the delays in implementing Managed Competition are unknown, the City does have another tool that can be used to provide efficiencies and savings, Business Process Re-Engineering (BPR). The Independent Budget Analyst noted in their report that currently "eight BPR studies are underway". I ask that the Mayor complete these studies and be brought before Council as soon as possible so we can begin implementing saving techniques.

We will have an opportunity to save even more money when the Mayor brings a Managed Competition Guide to the City Council later this year. An overwhelmingly majority of San Diegans, including myself, believe that Managed Competition will benefit the City through savings and the improvement in the quality of service. Furthermore, I am confident City employees can win most of these competitive bids. I encourage my colleagues to move quickly once the guide has been released to begin realizing savings as soon as possible.

Funding of Retiree Healthcare

The City of San Diego Fiscal Year 2008 Retiree Healthcare Valuation reported an unfunded liability of $1.206 billion, a 37% increase since Fiscal Year 2006. Currently the City only contributes the necessary amount to cover retiree obligations for the current fiscal year, also called "normal cost". In addition, the City makes a contribution to a Healthcare Trust to be used to cover future obligations. Because the Trust is managed by CalPERS, the City's contributions are susceptible to current market

conditions. I ask that the Mayor provide an update regarding the current health of the Trust.

While the contributions thus far to the Trust have lowered the normal cost for Fiscal Year 2010, the Annual Required Contribution (ARC) to pay down the unfunded liability has increased by $24.8 million since 2006. The City is not obligated to pay down the full ARC each year, but we have seen this liability increase at a dramatic pace.

Recent labor concessions have allowed the City to experience a reduction in the liability due to the freeze in the escalation of healthcare benefits. Although this significantly reduces the City's unfunded obligation, I encourage the Mayor and my colleagues to work together to develop a permanent benefit structure that will prevent future increases to our liability.

KF/cjc

cc: Honorable Mayor Sanders
Honorable City Council Members

Attachment A

OFFICE OF COUNCILMEMBER TODD GLORIA
COUNCIL DISTRICT THREE

M E M O R A N D U M

DATE: May 4, 2009

TO: Councilmember Tony Young, Chair, Budget & Finance Committee

FROM: Councilmember Todd Gloria, Third Council District

SUBJECT: Fiscal Year 2010 Budget Priorities and Issues for Consideration

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Thank you for the opportunity to convey my priorities for the Fiscal Year 2010 budget.

Preparing this year's budget in the midst of a severe national recession has presented many challenges and tough choices. Rising unemployment, a high foreclosure rate and the credit crisis have hit our City as hard as they have hit families and industries across our country. The economic realities have truly constrained local government. These extraordinary circumstances demand a fresh approach, shared responsibility and shared sacrifice, and the willingness to make lasting changes that close the gap today and lay the groundwork for a secure future.

As presented by the Mayor, the proposed City Budget closes the deficit in ways that avoid layoffs and keep vital services intact. I applaud our City workforce for accepting a fair share of the burden, as $30 million in savings are set to be achieved thanks to their efforts. As we anticipate the upcoming fiscal year and ongoing challenges, I hope that the Committee considers the following items. This should ease some of the burdens of prior years and continue in a responsible approach to bring fiscal stability back to the City.

ISSUES FOR CONSIDERATION:

Business Process Reengineering and Span of Control Analysis

According to an April 15, 2009 memo from the Business Office, the City has completed or is in the process of completing 25 Business Process Reengineering (BPR) studies and three efficiency studies. BPRs have resulted in reductions of over 400 full time positions and over $32 million in personnel expenditures. The City has saved millions of dollars in non-personnel costs and has become a more efficient organization as a result of this process.

In addition to or as part of the BPR process, the City should examine our workforce's span of control (as recommended by AFSCME Local 127). Although a wide span of control can save money, one must be careful about cutting costs when it comes to management. This process tends to cut employees in middle management, while widening the span of control which can ultimately create more problems than the cost

savings is worth. Managers may begin to fall behind on deadlines or become unable to properly manage their employees because there is not enough time for each task.

I recommend that the Budget & Finance Committee seek regular updates on these matters and make implementation a priority as additional cost savings, cost avoidances, and efficiencies will likely result from these processes.

FISCAL IMPACT: (TBD)

Redevelopment/Educational Revenue Augmentation Fund

Just one week ago, the City Council took action to amend the budgets of the redevelopment project areas administered by CCDC, SEDC and the City Redevelopment Agency in order to facilitate the required payment to the State's Educational Revenue Augmentation Fund. Late last week, a ruling from Sacramento Superior Court Judge Lloyd Connelly found the payment unconstitutional. The provision in the current state budget would have required redevelopment agencies statewide to transfer $350 million to be used to fund State obligations. The impact to the Redevelopment Agency of the City of San Diego would have been $11,457,209.

The various Redevelopment Project Area Committees (PAC) have already anticipated the impact to their respective budgets and have prepared accordingly. While it is not my intent to supplant the General Fund with tax increment funding, I am interested in working with the PACs, particularly in City Heights and North Park, to explore potential infrastructure investments. It is my hope that these investments can also be leveraged with Federal stimulus funding to also fuel job growth. With the downturn in the economy, now is a time to not only address the short term needs of delivering critical services, but to also plan and fund the infrastructure that is necessary to place San Diego in the forefront of the next economic growth cycle. Now is the time to invest in our communities' long-term needs--needs that will support anticipated future growth and spur economic development.

FISCAL IMPACT: ($11,457,209)

Public Safety

Recruitment and Retention

Public safety is San Diego's top priority according to our City Charter and is always a number one concern in our neighborhoods. Over the past few years, we have seen an alarming pattern of experienced police officers leaving San Diego for nearby jurisdictions with better compensation. Due to the salary and benefit changes impacting both Police and Fire-Rescue personnel, I have great concern that the departments will experience higher than normal numbers of retirements and separations in the coming months. Appropriations should be made to ensure adequate resources for recruitment and retention. This includes sufficient funding for Police Officer III and Firefighter III positions and well as additional support for recruit academies.

FISCAL IMPACT: $ 1,310,000

Brush Management

San Diego has miles of great wildland-urban interface, and years of drought and water conservation have increased the flammability of vegetation in our urban canyons. It is

critical that the City have proper management to prevent future tragedies. I respectfully request that the City restore two Code Compliance Officer positions for Brush Management.

FISCAL IMPACT: $ 150,000

Full Cost-Recovery for Petco Park and Qualcomm Stadium Events
As previously discussed, it is of great importance that the City seek full-cost recovery for public safety services provided for all events at our sports venues. Public safety services at local colleges and universities should also be examined as part of this process.

FISCAL IMPACT: (TBD)

Proposition 172
Proposition 172 was a measure approved by California voters in 1993 which required that the revenues from an additional one-half percent sales tax be used only for local public safety activities. Soon after, State Senator Steve Peace authored SB 8, removing the 5% cap on Prop 172 funds that San Diego could receive. Historically, additional Prop 172 funds were used specifically for public safety purposes, including but not limited to paying down the debt on the Fire Station and Lifeguard Facilities Bond.

I have asked that the City examine this measure in further detail. It is prudent that we understand the history and current status of this fund distribution. A better understanding of this method will allow us to explore options that may provide the City additional funds for public safety purposes.

FISCAL IMPACT: (TBD)

Special Revenue Funds
I respectfully request that the Mayor ask each department to disclose all revenue sources and special funds. The following funds will serve as examples of the sources that are currently available and not included in the Mayor's proposed FY2010 budget. I am interested in learning more about the eligible uses and restrictions with the funds identified.

- Antenna Lease Revenue (Fund 10150)
  FISCAL IMPACT: ($ 1,400,000)

- Pepsi Contract (Fund 63094)
  FISCAL IMPACT: ($ 732,976)

- Abandoned Vehicle Abatement Fund
  FISCAL IMPACT: ($ 3,000,000)

- Library Operations and Maintenance Fund
  FISCAL IMPACT: ($ 1,075,000)

Contracting
In a March 12, 2009 memo to the Mayor, Councilmember Frye and I inquired about the many services contracted out by the City. We asked that as part of the FY2010 budget

process, the City Council and public be provided with a comprehensive list of outside contracts.

Outside contracts represent millions in City spending and should be under review, particularly as we prepare to make deep budget cuts moving into FY2011. As we all tighten our belts and cut down on spending, I suspect the review will uncover ways the City can restructure some contracts and close out others. The City Council has reduced personnel costs considerably and it is only fair that we look at what we are doing through contracts that might otherwise be done in-house.

Specifically, the FY2010 Proposed Budget includes a new $500,000 budget for Managed Competition. One additional source of revenue that I urge be adopted is the reduction by half of the anticipated funding of the consultant contract for the Managed Competition program.

In FY2009, $500,000 was appropriated to the Business Office budget for Managed Competition contracts. During the FY09 mid-year adjustments, $250,000 was reduced from the budget for the consulting services. As part of this action, the City Council directed the Mayor to issue a Request for Proposals for the services. Of the approved $250,000 amount, $103,000 remains unspent, and the contract is due to expire on June 30, 2009.

Again, as we curtail services to City residents, expect City employees to take concessions and absorb additional workload, and ask everyone at the City to do more with less, it is prudent to be as conservative as possible with allocation for consultant services.

FISCAL IMPACT: ($ 250,000)

Pension Reform & Salary Analysis

Separate from the FY2010 Budget process, I would like to continue to address the reform of City employee pensions. We should seek to reduce the City's pension-related costs, while at the same time ensuring that the City remains a competitive employer and that City employees are appropriately compensated for their public service.

As the City looks to reduce its obligations and further reform employee benefits, I ask that as part of this dialogue, a salary analysis be conducted. Since 1998, the cost of living in San Diego has increased approximately 35% and for the most part, salaries have not kept pace.

I encourage the continued exploration of alternatives and an open and cooperative dialogue with all stakeholders about what is best for the City in this regard.

Revenues

Most people say the City needs to tighten its belt before considering a tax change. I couldn't agree more, and that is exactly what we have been doing. Two weeks ago, our City employees agreed to accept $30 million worth of cuts to their compensation, reducing by half our current budget deficit. In doing so, our employees have stepped up to help us address our spending. It is now time to examine the other side of the ledger and consider new and additional revenue streams.

With the current revenue structure, the City has insufficient income to maintain services at the current level. Employee compensation reductions will not solve all of our budget problems. The public has indicated they will not accept reduced levels of neighborhood services. Understanding these realities requires us to build new revenues to fix our finances and secure our City.

I wholeheartedly support the IBA's recommendation that the City Council and Mayor establish a socioeconomically diverse citizen's committee to focus on studying and making recommendations on two specific revenue options to augment General Fund resources—a storm water fee and a refuse collection fee—for possible implementation in FY2011, and make recommendations to Council no later than October 2009.

I look forward to continuing our efforts to strengthen our fiscal position with the ongoing help and input from the public and our employees.

In closing, the City Council has had to accept that the budget cannot be balanced without significant belt-tightening. As we move forward and examine the issues above, I am confident that we will do so with an eye toward more effective use of taxpayers' money and improved accountability and transparency in how we spend and protect the City's assets. I look forward to working with the public and my colleagues as we work to restore the fiscal health and viability of our great City.

TG:pi

cc: Mayor Jerry Sanders
City Councilmembers
Andrea Tevlin, Independent Budget Analyst
Jay Goldstone, Chief Operating Officer
Mary Lewis, Chief Financial Officer
Department Directors

CITY OF SAN DIEGO
OFFICE OF COUNCILMEMBER ANTHONY YOUNG
COUNCIL DISTRICT FOUR

MEMORANDUM

DATE: April 30, 2009

TO: Honorable Councilmembers

FROM: Councilmember Anthony Young, Fourth Council District

SUBJECT: Fiscal Year 2010 Budget Recommendations

My priority as Councilmember and Chairman of the Budget and Finance Committee is to help ensure we utilize our fiscal resources in the most efficient and effective manner possible, while also ensuring we keep this city in sound fiscal health. Following are my recommendations for your review, consideration, and action on Fiscal Year 2010's budget. These recommendations are made with an eye towards the future and in clear recognition that we are possibly facing over a $100 million budget deficit for 2011.

Request the City Auditor to conduct a Revenue Audit of all the City's revenue sources including property tax, sales tax, franchise fees, business taxes, and lessees. This revenue audit is to be conducted in the 2009 calendar year with results and recommendations reported to the Budget and Finance Committee and forwarded to the Council for action. Additional components of the Revenue Audit should include the level of compliance with existing taxes and fees; review of other overlapping government jurisdictions to ensure the city is receiving all the revenue it is lawfully entitled too e.g., reviewing the distribution formula by the County Assessor's office; and a comparison with other California cities to possibly find any under- utilized revenue sources.

Additionally, findings and recommendations are to be provided to the "Citizens' Revenue Review and Economic Competiveness Commission." This Commission would encompass the IBA's proposal to study revenue options. However it would also include evaluating the city's current revenue and tax structure in comparison to other major cities and the impact on our city's ability to be competitive with attracting business, hiring and retaining a quality workforce, and providing quality city services that enhance and improve our communities and quality of life of all San Diegans.

Request the Mayor and City Auditor to review and take action on transferring the functions of the Revenue Audit and Appeals division of the City Treasurer's office into the Office of the City Auditor. Savings resulting from this consolidation are to be placed

in the Appropriated Reserves and/or used towards balancing the 2011 budget. The functions of this office are critical to the Audit functions of the city and should be under our Independent Auditor.

Request the Independent Budget Analyst (IBA) to provide the Council with the aggregate amount of general funds money spent on consulting contracts for the last five fiscal years for the purpose of this Council taking action on placing a spending cap on consulting services for FY 2010.

Another area for a spending cap is supplies and services. The IBA identified a 4.2% decrease in the general fund budget for supplies and services from approximately $291 million in FY 2009 to a proposed $279 million for FY 2010. I am requesting this Council to reduce the aggregate general fund supplies and services budget by an additional 1%. By making the reduction in general fund supplies and services budget a 5.2% reduction, we save an additional $3 million to be placed in the Appropriated Reserves and/or used to balance the FY 2011 budget. I recommend this additional reduction come from the purchase of supplies to the fullest extent possible.

The IBA identified a major concern regarding the time it is taking to complete an ADA construction project. It appears to be taking more than 2.5 years to complete a project. In addition to the IBA's recommendations, I am requesting the IBA and Mayor's office to provide us with the budgeted costs of those projects that have been completed which include the initial costs of the project and the final costs of the projects upon completion. It is my recommendation to take action, based on the information provided, to reduce actual funding for ADA projects in the FY 2010 budget to reflect funding only for those projects that can begin and end in FY 2009. In essence, and based upon past project's beginning and ending, we may not need to allocate the full $11 million as proposed. Savings from this action is to be placed in the Appropriated Reserves and/or used to balance the 2011 budget if they are general fund monies. In the event these projects are fully funded with CDBG funds, other one-time projects in CDBG eligible areas can be fully funded.

Request the Mayor to direct the City's Library Director to explore the feasibility of establishing a RSVP Program for libraries which utilize retired teachers, professionals, and other qualified retirees to help staff our libraries and report back to the Public Safety and Neighborhood Services Committee with recommendations for Council action.

I support the recommendations contained in the IBA's Review of the Fiscal Year 2010 Proposed Budget and look forward to further discussing and taking action on her recommendations at the May 8th through June 8th Budget Review Committee and City Council meetings.

COUNCILMEMBER CARL DEMAIO

FIFTH DISTRICT

CITY OF SAN DIEGO

MEMORANDUM

DATE: May 4, 2009

TO: Honorable Mayor and City Councilmembers

FROM: Councilmember Carl DeMaio

RE: Balancing the FY 2010 Budget

I am pleased to offer for your consideration a comprehensive Balanced Budget Plan that would alter the proposed FY 2010 budget to **protect city reserves** while **avoiding tax and fee increases**.

My budget plan proposes **$22.1 million in cost savings** in the FY 2010 budget to achieve balance. In addition, I am proposing to **significantly enhance the city's internal auditing and fraud investigation** capacities to protect taxpayer monies spent elsewhere in the budget.

Finally, with the outcome of the May 19th election on state budget reforms highly uncertain, my budget plan creates a **"Special Reserve"** to provide an important cushion for possible state government cuts to city funding if the state budget deal unravels.

Observations on Current Budget Proposal

The current budget proposal largely reflects the Mayor and City Council's mutual commitment to restore the city's financial health while providing the best quality and level of services to our neighborhoods.

I am very pleased that the proposed budget achieves more than $32 million in General Fund cost savings through labor cost reforms -- consistent with the recommendations I made in my January memorandum on initial budget priorities (see attached).

By acting in a unanimous manner, the Mayor and City Council showed great leadership in this budget to take the positive first steps to bring city labor costs back down to sustainable levels over the long-term. I also commend the three labor unions that reached mutual agreement with the city to achieve this important accomplishment.

Notwithstanding these positive elements, the current budget proposal on the table contains several flaws. Specifically the current budget plan imposes fee increases that will hurt San

Attachment A

Diego's working families and business. In addition, the current budget proposal uses one-time monies to cover ongoing expenses by raiding city reserves – and leaves no cushion for possible state budget cuts.

As the FY 2011 budget is likely to see a $100 million deficit, I believe the FY 2010 budget package should include Mayor and City Council action on longer-term structural reforms that will net savings for the FY 2011 budget.

Modification 1: Preserve City Reserves – Prepare for Possible State Budget Impacts

Throughout the budget process, the potential for the state to raid local government funds has been discussed at length. With the outcome of the May 19th election on budget reforms highly uncertain, the city must be prepared for the state to seize up to $35 million of General Fund revenues this year. In addition to this possible loss of state funds, I have raised concerns about the possibility that the city has been overly optimistic in its revenue projections – particularly with respect to sales tax and transient occupancy tax revenues.

With these concerns in mind, I strongly urge my colleagues to allocate $22.1 million in internal stabilization reserves being tapped to a **"Special Reserve"** for use during FY 2010 only if a) the state raids our revenues or b) actual city revenues fall short of the revenue assumptions included in the FY 2010 budget. Should neither trigger occur, the city would have $22.1 million in funds that it could allocate to the projected $100 million deficit in FY 2011.

Modification 2: Reduce Spending through Cost Saving Reforms (See Attached Matrix)

The labor contracts provide the first steps in reducing the inefficiencies and waste in city departments. I believe more can and should be done to reduce spending in the FY 2010 budget – making monies available for the Special Reserve outlined above or to avoid tax and fee increases included in the current budget proposal. My office has compiled a number of cost saving reforms that could be implemented in time to "score" for the FY 2010 budget.

Attachment A

Reform Option	Description	Cost Savings
1. Vacancy Rate Scoring	Increase budgetary savings value of vacancies in General Fund departments. This calculation is conservative and still allows for departments to fill positions mid-year.	**$8,500,000**
2. Management De-Layering	As proposed by Local 127, implement "phase 1 pilot" management de-layering initiative starting with elimination of the Assistant Chief Operating Officer ($550,000 for this office) and 15 other mid-level managers across General Fund departments.	**$2,500,000**
3. Redevelopment Agency Payment	Instruct the Redevelopment Agency to remit payment to cover permissible expenses covered in General Fund, including portion of debt service on Deferred Maintenance Bond for improvements in redevelopment zones, reimbursement for revenue sharing on concourse parking for civic theatre, etc.	**$3,000,000**
4. Wireless Revenues	Allocate wireless revenues from wireless tower rentals on park and recreation lands (currently unbudgeted and unallocated funds)	**$350,000**
5. Secretariat Model for Boards and Commissions	Consolidate administrative support for various city boards and commissions into a "Secretariat" model of shared services.	**$300,000**
6. Support Staffing for "Independent Agencies"	Charge back to so-called "Independent Agencies" for city staffing and oversight costs. (CCDC, SEDC, SDDPC, Convention Center, SDCERS, Housing Commission, etc.)	**$250,000**
7. Environmental Services Department Reforms	Switch from 8-hour to 11-hour work schedule for staffing refuse collection (requiring meet & confer); extend use of equipment to industry standards, and relocate administrative management from Ridgehaven facility to operations and disposal centers.	**$1,500,000**
8. Special Promotional Programs	Using the 6% reduction in city employee compensation as a benchmark, implement a commensurate reduction in the Special Promotional Program account relating to discretionary accounts for arts, culture and community festivals. Consider using City Council TOT allocations to offset loss of funding.	**$480,000**
9. Expanded Marketing Partnerships	Expand commercial marketing using city facilities as core platform -- selling advertisements on City-TV 24, lifeguard towers, city publications, etc.	**$600,000**

10. Reduction in Supplies and Services Budgets	With the City already 84% done with the fiscal year, several departments are way below their "burn rate" in supplies and services. Additionally the IBA has identified unexpended equipment monies in IT funds. Reduce appropriations in these areas to reflect actual experience and fund balances.	**$3,100,000**
11. Redirect Library Fundraising Efforts	Philanthropy can work for the city for more than just fire pits. Suspend fundraising for the new Downtown Library and redirect fundraising efforts to achieve a $2 million target that would be able to cover operating hours of branch libraries. Some of this amount could be achieved by substituting RSVP-like volunteers for paid staff – subject to applicable labor contract requirements.	**$2,000,000**

Savings from Reforms Outlined Above: $22.5 Million

Increase Expense from Expansion of Internal Audits: ($400,000)

TOTAL $22.1 Million

Modification 3: Enhance Internal Audit Function to Protect Taxpayer Funds

At the April 27th meeting of the Audit Committee, I made a motion – which was approved unanimously – to recommend the addition of a Fraud Investigator and three additional Internal Auditors for FY 2010, adding a cost of $400,000 to the FY 2010 budget. The addition of these internal audit positions is consistent with recommendations from city consultants and the newly-appointed City Auditor. The addition of the Fraud Investigator will allow the city to have a dedicated staff member responsible for the Fraud Hotline.

I firmly believe that the investment in expanded internal audit capacity will actually save taxpayer monies – if not directly in FY 2010, shortly thereafter. It should be noted that due to limited internal staff capacity, the city has had to contract out for performance audits of CCDC and SEDC – at a cost of $600,000 to the Redevelopment Agency for those studies. In addition, with each internal audit study conducted there are likely to be numerous recommendations for ways to save additional taxpayer funds.

Modification 4: Prepare for FY 2011 Budget Deficit through Immediate Implementation of Management Reforms

The recent review of the FY 2010 proposed budget by the Independent Budget Analyst projects a deficit of at least $100 million for FY 2011. Given the difficulty of dealing with the $60 million FY 2010 deficit, the FY 2011 budget demands immediate attention in order to avoid the utilization of hasty, stop-gap budget balancing measures in lieu of structural reform.

In 2006 San Diego voters clearly spoke to their elected leaders in mandating that the City utilize "managed competition" to achieve cost savings and performance improvements. Unfortunately, this reform has met strong resistance from being implemented, and to date, not one taxpayer dollar has been subjected to this voter-approved requirement. I ask that the City Council commit to a specific target of $10 million of cost savings for the FY 2011 budget from implementation of managed competition. To not move forward with managed competition is a disregard for the will of the voters and inexcusable given the city's present financial crisis.

As an additional management reform tool, I strongly urge that the eight Business Process Reengineering (BPR) studies that are underway be completed and presented to the City Council as soon as possible for implementation.

Modification 5: Creation of "Citizens Revenue Review and Economic Competitiveness Commission"

I am pleased to join with my colleague Tony Young in proposing a comprehensive study and open dialogue on ways to enhance revenue streams into the city's budget. I have always believed that raising taxes and gutting city services are not the answers to our city's budget challenges.

Instead of raising tax rates, city leaders ought to look at economic competitiveness as a way to increase city revenues. Indeed, city revenues increase as the local private sector experiences economic growth, **without increasing taxes and fees**. For every job that is created in the City of San Diego -- and as the financial fortune of every working family improves – the city will see increased revenues.

I strongly urge that financial reform efforts continue to allow the City to attract burgeoning industries and foster innovation in the private sector. By convening this Commission, the City Council can fully understand the relationship of private sector success to the city's ability to attract business, maintain a competitive workforce and provide quality services, and vice-versa.

Attachment A

Working Together We Can Finish the Job of Fiscal Reform

Like you, I am encouraged by the significant progress that the Mayor and the City Council have made in the past several months. However, we all recognize the incredible amount of work remaining in reforming city finances. I look forward to working with each of you in dealing with the challenges posed by the current budget process, as well as the already daunting FY 2011 budget process.

City of San Diego

CARL DEMAIO

CITY COUNCILMEMBER –DISTRICT 5

MEMORANDUM

DATE: January 21, 2009

TO: Mayor and City Council

CC: Independent Budget Analyst

FROM: Councilmember Carl DeMaio

RE: Budget Priorities for FY 2010

As the FY 2010 Budget Process begins, I appreciate the opportunity to share my budget priorities with my colleagues on the City Council. This memo also lays out the first of three proposals I will offer during this budget process to help balance the FY 2010 budget while putting the city back on a path of fiscal health. I am also looking forward to helping my colleagues find offsetting budget reductions to achieve budget priorities in their districts.

Instead of emphasizing district-specific priorities, this submission highlights my commitment to the restoration of the City's overall fiscal health. A city-wide view is key because the city as a whole faces a financial crisis that threatens the long-term sustainability of programs in each individual council district.

Raising taxes and gutting city services are not the answers to our city's budget challenges. As such I'd like to see the FY 2010 budget reflect four key priorities that collectively are designed to decrease the per-unit operating costs of our city government.

- **Salary Freezes and Furloughs:** Instead of targeting service levels for cuts (reducing library hours, closing recreation facilities, etc.) the City should commit to no raises nor step increases in the FY 2010 labor contracts. In addition, the labor contracts should include language granting the Mayor the authority to structure a program he sees fit to impose up to 96 hours of unpaid furloughs for individual employees during FY 2010. This authority would be granted for FY 2010 alone and would apply to all city employees with the exception of sworn police officers and active firefighters and lifeguards.

  Cost savings from 48 hours of furloughs should be calculated into the budget projections for FY 2010, with the remaining 48 hours being used only if a mid-year deficit occurs—

and triggered completely at the discretion of the Mayor. Having language already negotiated and included as part of the labor contract will be key to implementing this cost-saving reform.

Including this provision in our FY 2010 budget and associated labor contracts will save up to **$7.3 million**.

- **Reform Employee Fringe Benefits:** At the January 7th Budget and Finance Committee meeting, I presented data that broke down the costs of "Fringe Benefits" awarded to city employees (See Attachment 1). As a whole, the City's Fringe Benefit rate is a whopping 61.28% of total payroll. I ask that the Mayor and City Council commit to reduce the fringe benefits packages awarded to city employees to bring our total costs in line with national averages.

  In achieving savings under this priority, the Mayor and City Council should consider the following reforms:
  - Reform of the employee "offset" retirement contributions[1] **($40.1 million in FY 2009)** [2]
  - Reduction of the flat allowances for health care benefits **($59 million in FY 2009)**
  - Elimination or reduction of the City's SPSP contributions. **($24 million in FY 2009)**[3]

  Depending on which mix of fringe benefit reforms are enacted, we can achieve **$25-40 million** in savings in FY 2010 alone.[4]

  In addition to the reforms above, the Mayor and City Council should commit to additional reforms in pension and retiree health benefits that will impact the costs for these benefits in FY 2010 and beyond. At the least, the Mayor and City Council should eliminate the DROP benefit for individuals not already enrolled in the program and reform the interest credited to DROP accounts to match a five year average CD rate.

- **Implement Managed Competition:** In 2006 San Diego voters clearly spoke to their elected leaders in mandating that the City utilize "managed competition" to achieve cost savings and performance improvements. Unfortunately, this reform has met strong resistance from being implemented—some of it coming from the City Council itself. Not one taxpayer dollar has been subject to this voter-approved requirement. I ask that

[1] The vast majority of retirement plans feature a contribution from the employer (ie. The City) and the employee (city worker). The City of San Diego engages in the costly practice of paying a portion of the employee's required contribution. This program is known as the retirement "offset" contribution.
[2] Consistent to a recent settlement with the Municipal Employees Association on this issue, should the City not be able to reform this benefit, additional salary and staff reductions would have to be made.
[3] The SPSP system was originally created to "replace" Social Security when the City opted out of the system in the 1980s. However, SPSP is no longer required by the IRS as the City's defined benefit pension plan provides more than the required income to allow the elimination of SPSP in accordance with IRS guidelines.
[4] Includes General Fund, Enterprise Funds, Special Funds.

the City Council commit to a specific target of cost savings in the FY 2010 budget from implementation of managed competition. To not move forward with managed competition is a disregard for the will of the voters and inexcusable given the city's present financial crisis.

- **Accelerate CCDC Payback of Redevelopment Dollars:** Redevelopment downtown under the Center City Development Corp. has been a stunning success. Over the years tax increment has been collected by CCDC to jumpstart development by subsidizing projects of specific interests. It is now time for CCDC to emphasize uses of its tax increment that serve the public interest.

  CCDC's repayment of CDBG loans should be accelerated to begin in FY 2010—with proceeds from this repayment covering ADA projects in qualifying areas. This repayment strategy will free up scarce infrastructure dollars for bona fide deferred maintenance projects. In the coming weeks my office will research and share additional ideas on how CCDC can help serve the broader, public interest during this fiscal crisis.

Proposed Expenditure Reductions: FY 2012

	General Fund	Other Funds	Total
Salary Freezes and Furloughs	$3.65 M		
Reform "Offset" Contributions (1)	$28.1 M	$11.9 M	$40 M
Reduction of flat allowances for health care benefits	$3.5 M	$1.5 M	$5 M
Elimination or Reduction of SPSP contributions	$16.9 M	$7.1 M	$24 M
	≈ $52 M	≈ $20 M	≈ $69 M

1 Consistent with a recent settlement with the Municipal Employees Association (MEA) on this issue, should the City now be able to reform this benefit, additional salary and staff reductions would have to be made.

2 Proportional Values for General Fund and other are archaically approximated using the proportion of General Fund positions in the FY 2009 adopted budget.

As the budget process proceeds and we receive the Mayor's proposed FY 2010 budget, I will provide additional cost saving options to help balance our city's budget and restore its long-term fiscal health. I look forward to working with my colleagues throughout the coming year in incorporating each Councilmember's individual priorities in the ultimate budget we adopt.

Attachment A

COUNCILMEMBER DONNA FRYE
City of San Diego
Sixth District

MEMORANDUM

DATE: May 4, 2009

TO: Councilmember Tony Young, Chair, Budget & Finance Committee

FROM: Councilmember Donna Frye Donna Frye

SUBJECT: Potential Cost Savings for Fiscal Year 2009-2010

For the purpose of discussion during the City Council's budget review process, below is a list of potential cost savings for the upcoming fiscal year:

Potential Cost Savings:

- **Retroactive Pension Benefits:** Explore options to reduce/eliminate costs associated with retroactive benefits (potential estimated savings to the unfunded liability: $200 million +);
- **DROP:** Enforce program being revenue neutral;
- **Beach Kelp Removal**: Eliminate the program;
- **Redevelopment Agency Consolidation:** Tens of millions of dollars annually could be saved by consolidating CCDC and SEDC into the City Redevelopment Agency. According to the proposed FY10 CCDC budget alone -- $159,548,000 – more than triples that of the city agency, which, with $46,765,000 budgeted for FY10, manages 17 redevelopment areas, including large ones such as Grantville and Crossroads. The city Redevelopment Agency has 29 staff positions budgeted for FY10, with personnel expenses of $3,226,546. That staffing is far exceeded by CCDC, with 52.5 positions and $6,424,000 in personnel costs budgeted for FY10. SEDC has 15.5 positions and $1,452,600 in personnel expenses budgeted for FY10;
- **Contract renegotiation with Chargers, Padres and SDSU:** Renegotiate current contracts to realize full cost recovery for city services provided at events held at Qualcomm Stadium and Petco Park by the above entities;
- **Revenue Producing Services:** As discussed in last year's budget revision, explore adding revenue producing services (such as passport photos) at local library branches, eliminated with the closures of the Community Service Centers;
- **Purchase of Service Credits:** Amend Municipal Code to allow unclassified employees to adjust their prior Purchase of Service Credits to the current rate charged by SDCERS or reduce the amount of years purchased to reflect the current pricing levels.

cc: Honorable Mayor and City Councilmembers
Honorable City Attorney
Andrea Tevlin, Independent Budget Analyst

COUNCILMEMBER DONNA FRYE
City of San Diego
Sixth District

MEMORANDUM

DATE: May 26, 2009

TO: Councilmember Tony Young, Chair, Budget & Finance Committee

FROM: Councilmember Donna Frye

SUBJECT: Budget Priorities for Fiscal Year 2010

For the purpose of discussion during the City Council's budget review process, below is a list of projects for which full or partial funding is available and should move forward over the course of FY 2010.

Specific Programs:

- **San Diego River Park Pedestrian and Bike Pathways (CIP 58-191.0):** Partial funding has been identified through the San Diego River Park Conservancy, as such the city should continue to search for additional funding to complete the project. The total project cost is $1.4 million, with only $540,000 unfunded. Since this project is TRANSNET approved and ready to be built it could also be eligible for economic stimulus funds;
- **San Diego River Park Master Plan:** Complete Environmental Impact Report and implement the Master Plan. The total project cost is $1.63 million and is completely funded;
- **Mission Valley Fire Station (CIP 33-090.0):** The total estimated cost for Mission Valley's long-promised permanent fire station, Station 45, is $10,951,400, there is an existing funding gap of $6,822,708 for the station. The city should apply for the "*Assistance to Firefighters Grant*" through the stimulus package to complete funding for this critical project;
- **Sefton Field Ballpark (CIP 29-911.0):** Continue planning to develop park and seek additional funding. The project has a total cost of $1 million, $500,000 of which has been identified;

Attachment A

- **Turfing projects at Wegeforth and Angier Elementary Schools Joint-use Parks**: All funding has been identified, project should continue to move forward:
  - Wegeforth Joint-Use Park (CIP 29-903.0): $1.99 million
  - Angier Joint-Use Park (CIP 29-901.0): $1.73 million
  - Cabrillo Heights Improvements (CIP 29-902.0): $678,000
- **Balboa Avenue Median Project:** Prioritize the construction of phase II of the Kearny Mesa (all funds have been identified) and complete median project at Balboa Ave/Mt. Abernathy. Total project funding is $2.83 million and all funding has been identified;

cc: Honorable Mayor and City Councilmembers
Honorable City Attorney
Andrea Tevlin, Independent Budget Analyst
Jay Goldstone, COO
Wally Hill. Assistant COO

City Of San Diego
COUNCILMEMBER MARTI EMERALD
DISTRICT SEVEN

M E M O R A N D U M

DATE: April 30, 2009 REF: M-09-04-15

TO: Budget Committee Chair Tony Young

FROM: Councilmember Marti Emerald

SUBJECT: FY10 Budget Priorities

While the Mayor's budget proposal eliminates the projected deficit of $62.6 million through employee concessions, fee increases and the use of reserve funds, it does not meet the challenge of reducing the administrative and programmatic excesses that contribute to the structural deficit. I appreciate the initial efforts of the Mayor to balance the upcoming budget, but I do not agree with the premise of using one time reserve funds to balance the budget. I believe that we need to make structural reductions in City Departments so that we may realize ongoing savings rather than one time efficiencies.

In this spirit, I am asking my colleagues to support my initiative to find additional savings in the budget equivalent to $22.1 million (the reserves that the Mayor proposes to spend). I call this initiative EAR (Eliminate, Absorb or Reduce). Specifically what I have in mind is asking each department/program head to identify two significant items in their department budget that can be Eliminated, Absorbed into another function, or Reduced. Hopefully, the departments' EAR items would make up the majority of the remaining cost reductions needed for FY10 of $22.1 million. This would allow the reserve funds to stay as reserves in contemplation of future challenges.

This Council took a historic step with the recent labor negotiations and now we must, as a Council, continue our efforts to reduce costs in order to eliminate the deficit. In addition, by using the EAR program, we will be securing structural reductions which will become savings that we will see in future years, reducing our future deficits.

I know that the Mayor and his staff have worked diligently to produce their proposed budget; I request that they work with the Council to make additional fiscally prudent reductions in this year's budget so that we will be better positioned for next year's challenge.

Attachment A

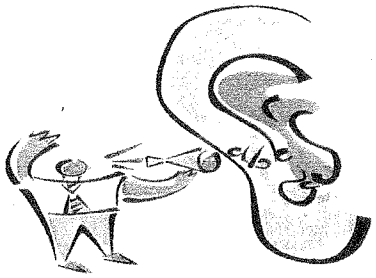
Lastly, I wholeheartedly support a dialogue with our citizens this year so that we can once and for all determine what City services they are willing to support and what services they are willing to do without in future years. I believe that this dialogue would be most productive thru the use of a Citizens Advisory Task Force on City Services.

I have attached an EAR form that I will be distributing to department managers as we discuss their budgets over the next two weeks.

Attachment: ERA Form

Cc: Mayor Sanders
City Council Members
City Attorney Goldsmith
IBA Tevlin
City Clerk Maland

LEND THE CITY COUNCIL YOUR E.A.R.



Department_____ Manager_____

Eliminate:_____

_____

_____

_____

Cost savings: $_____

Absorb:_____

_____

_____

_____

Cost savings: $_____

Reduce:_____

_____

_____

_____

Cost savings: $_____

Please return to Councilmember Marti Emerald and cc: Budget Committee Chair Tony Young by May 15, 2009

Attachment A

City Of San Diego
COUNCILMEMBER MARTI EMERALD
DISTRICT SEVEN

MEMORANDUM

DATE: May 8, 2009 REF: M-09-05-03

TO: Budget Committee Chair Anthony Young

FROM: Councilmember Marti Emerald

SUBJECT: Budget Expense Reductions

My approach to a Balanced Budget and needed savings in Fiscal 2010

As I have said previously, we need to Eliminate, Absorb and Reduce spending to cover the $22 Million in reserves the Mayor's office suggests we tap to cover our anticipated budget deficit in the coming fiscal year.

The best place to start is at the top and then work our way down. The Mayor's office has hired excess administration of questionable value to the City. Some examples are the Assistant COO, Manager of Special Projects, and the new Program Manager for the Economic Growth Department. At a time when the balance of City Departments has labored under a hiring freeze, the Mayor's office has continued to add to his staff, among the highest paid in our City Government.

I would also ask the Mayor to cut spending in the Community and Legislative Services Office. Like the International Space Station, this department keeps growing, adding new modules and expensive new positions. The FY10 budget shows a staff increase of 25%. In the spirit of open government, I believe the mayor's office budget should be a true reflection of the employees under the Mayor's immediate direction. Even the Mayor's Confidential Secretary is included in the Community and Legislative Services Department. We're certainly not opposed to the Mayor having a Confidential Secretary but list the position in the Mayor's budget

With regard to the issue of administrative and management increases, I request the Independent Budget Analyst to give us the latest accounting of the Administrative and Management positions citywide added into the Fiscal 2010 budget.

The easiest cuts to make are the positions not yet filled. If we need more management we should be promoting existing employees, not creating new positions.

Citywide, the $22 million we are looking for translates to a 2% cut across the budget. In my memo dated April 30, I asked every Department to find that 2% savings. We even attached a form that is easy to understand and fill out. So far my office has received one response.....from the Ethics Commission, listing cuts they have already made.

In the spirit of helping our City move forward with its reserves intact, we ask each Department to make its cuts voluntarily or the City Council is likely to sharpen its blue pencils and make the cuts from line item budgets. This should not be a difficult task in that City Employees and the public already have shared hundreds of ideas during the San Diego Speaks process. They are listed in a memo released by San Diego's Financial Management Director January 22, 2009.

Great ideas from people on the front line and people who care about the quality of City services, San Diego spoke, who is listening?

The following initiatives are my suggestions for looking towards the FY11 budget:

- Examine "burn rates" involving unspent monies.
- Invest in Employee Development and create a Job Bank so our existing employees can advance in their careers and help us reduce our dependence on high priced consultants.
- Create a new business model for our Channel 24 television program that would allow this office to be cost neutral.
- Implement BPR's

CC: Honorable Councilmembers
Mayor Jerry Sanders
IBA Andrea Tevlin

Attachment A

COUNCIL PRESIDENT BEN HUESO
City of San Diego
Eighth District

MEMORANDUM

DATE: May 1, 2009

TO: Councilmember Tony Young
Chair, Budget & Finance Committee

FROM: Council President Ben Hueso

RE: 2010 Budget Recommendations

Thank you for your leadership as Chair of the Budget & Finance Committee and for successfully conducting the "San Diego Speaks" meetings. Although FY2010 will be a difficult budget year, it is important to ensure that San Diego residents continue to receive the basic services from their city government. Accordingly, my recommendations for FY2010 are as follows:

Engineering & Capital Projects

- Allocate funding for new sidewalks for the purpose of creating safe routes to school
- Recommend the community of Nestor be added to the list

Fire-Rescue

- Support the new fire station alerting system for all fire stations to increase the effectiveness of emergency response notification
- Support increasing the size or number of academies if staffing levels significantly decrease
- Fill the two vacant positions in brush management to proactively assist in the prevention of wildfires
- Recommend that Fire Station 43 maintains fully staffed

General Services

Deferred maintenance/capital improvements

- Allocate $32.2 million for deferred maintenance and capital improvements; provide Council with the list for review and input
- Recommend that the Villa Montezuma and Memorial pool be included in the list for restoration

Streets/facilities maintenance

- Support funding for maintenance and repair of streets and city facilities to prevent further deterioration and related increased costs

- The list proposed for Proposition 42 funding and the $103M in lease revenue bonds should be provided to the Council as soon as possible
- Recommend the floor at the San Ysidro Senior Center is included in the list of repairs

Pension

- Prioritize payments to the pension in the amount of $125.3 million

Library

- Support keeping our libraries open and maintaining current hours of operation
- Consider restoring the youth services librarian positions lost in previous fiscal years, particularly for the Otay Mesa/Nestor library

Parks and Recreation

- Restore pool manager II, pool manager III, and .34 supervising recreation specialist lost in mid-year 2009
- Restore supervisorial positions for skate parks as the losses have created a public safety concern for skateboarders and neighboring residents
- Recommend supervision at Memorial skate park is restored

Special Promotional Programs

- Recommend maintaining Mayoral and Council allocations for district events which need our support during these difficult economic times

Stormwater

- Add enforcement officers, on a temporary basis, to get the best results possible for the Street Sweeping Pilot study that is to be completed in June 2010
- Support the IBA's recommendation to discuss the ability of this department to expend all budgeted and encumbered monies from previous fiscal years

Police Department

- Recommend the City amend the current MOU with the County to pay booking fees for the actual number of jail beds used by the City rather than a fixed cost
- Prioritize discussion to amend Proposition 172 locally or statewide to give the City more control over monies used for public safety

Thank you for your consideration. I look forward to working with you on a successful budget process.

cc: Honorable Mayor Sanders
Honorable Councilmembers
Honorable City Attorney
Andrea Tevlin, IBA
Jay Goldstone, COO

Attachment A

CITY OF SAN DIEGO
MEMORANDUM

DATE: May 18, 2009

TO: Honorable Council President Ben Hueso and Members of the City Council

FROM: Jay M. Goldstone, Chief Operating Officer
Mary Lewis, Chief Financial Officer

SUBJECT: Mayor's May Revision to the Fiscal Year 2010 Proposed Budget

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This memorandum represents the Mayor's recommended revisions to the Fiscal Year 2010 Proposed Budget (May Revision). It reflects the impacts of an ever weakening economy with projected lower property tax and Transient Occupancy Tax (TOT) revenues, the effects of the recently concluded labor negotiations, and general adjustments to various departments that have arisen between the time the Fiscal Year 2010 Proposed Budget was released and today. While General Fund revenues from property taxes, property transfer taxes and TOT are projected to decline an additional $22.8 million, the May revised General Fund budget is being reduced by a net $17.4 million. The General Fund remains balanced and the following summary outlines the significant adjustments to the budget. An overall summary of adjustments is reflected in *Attachment 1*.

OVERVIEW

Personnel Adjustments

A net total of 20.41 Full Time Equivalent (FTE) positions in the General Fund are being reduced in the May Revision (Citywide net position reduction is 10.41). The City Attorney's Office has requested adding 2.00 FTE Deputy City Attorney positions to provide additional legal services for the Redevelopment Agency and to support the Code Compliance Unit. Both of these positions are cost-recoverable from non-General Fund dollars. The Park & Recreation Department is restoring 2.34 FTE positions to achieve full-time pool staffing levels. These staff are working full-time and their current full-time status is being added back to the budget until the meet and confer process with the labor unions can be completed. Per the request from Council District 2, the City Council Office is reducing 1.00 FTE Council Representative in Council District 2 to be consistent with the number of positions in the other Council Districts. The City Planning & Community Investment (CPCI) Department is adding 1.25 FTE positions dedicated to the Historical Resources function. The Fire-Rescue Department will be reducing a net total of 23.00 FTE positions due to the reduction of the D Division (24.00 FTE positions) per the Local 145 labor agreement, and 1.00 FTE Information Systems Administrator position is being added as a transfer from the San Diego Police Department. The Police Department is reducing 1.00 FTE Agent due to a position reclassification, and 1.00 FTE Information Systems Administrator position which is transferring to the Fire-Rescue Department.

Attachment B

Property Transfer Tax
Revenue Adjustment: ***($1,498,971)***
Based on the latest information from the County Assessor's Office on the current property transfer tax distributions and the latest Fiscal Year 2009 year-end projections, property transfer tax revenue has been revised downward from $6.0 million to $4.5 million.

Tobacco Settlement Revenue (TSR)
Revenue Adjustment: ***$1,329,293***
In Fiscal Year 2009, Tobacco Settlement Revenues (TSR) will exceed the $10.1 million securitized in Fiscal Year 2006 by $1.3 million based on the amount held in the Delaware Trust which receives all surplus above the annually pledged amount. The City is entitled to receive TSR revenue above the $10.1 million and the $1.3 million is included in the May Revision.

Transient Occupancy Tax (TOT) - General Fund
Revenue Adjustment: ***($2,876,431)***
Council Policy 100-03 stipulates that 5.5 cents of every 10.5 cents of TOT collected be used for general governmental purposes. Based on a continued slowdown in the tourism industry and projected lower current fiscal year Transient Occupancy Tax (TOT) receipts, the General Fund TOT revenue budget for Fiscal Year 2010 has been lowered to $75.9 million from the Proposed Budget amount of $78.3 million for a total reduction of $2.4 million.

Due to expectations of reduced TOT revenues and other adjustments described in the "Special Promotional Programs TOT" section of this memorandum, a reduction will be made to the transfer of the one-cent of City Council discretionary TOT funds, which is authorized by Council Policy 100-03 and can be used for any purpose. Currently, the Fiscal Year 2010 Proposed Budget transfers $14.0 million of TOT from the Special Promotional Programs Fund to the General Fund. The revised General Fund TOT transfer in Fiscal Year 2010 will be $13.6 million, or a reduction of $442,528.

Reimbursements of Services – TOT Revenue
Revenue Adjustment: ***($1,709,167)***
In addition, a total reduction of $1.7 million in General Fund revenue is included in the May Revision for reimbursements of services that enhance or support tourism. The table below shows the departments affected by this reduction.

Attachment B

Motive Equipment Usage Allocation Adjustment

Fleet Services Division Revenue Adjustment: ***($3,766,773)***
General Fund Expenditure Adjustment: ***($2,160,594)***
Non-General Fund Expenditure Adjustment: ***($863,707)***

The city-wide Motive Equipment Usage allocations have been revised due to rate reductions associated with the use of fund balance in the Fleet Services Fund. In Fiscal Year 2009, the Fleet Fund is projecting to end the year with an estimated $6.0 million surplus. As a result, the city-wide Motive Equipment Usage Allocations in the Fiscal Year 2010 have been reduced by $3.0 million in the May Revision. The expenditure adjustment to the General Fund departments is a decrease of $2.2 million and to the Non-General Fund departments, a decrease of $0.9 million. The total Motive Equipment Usage revenue reduced from Fleet Services Division is $3.8 million. In addition, a fuel reserve of 17% of the total Fiscal Year 2010 fuel budget, or 2.9 million, will be created to fund unanticipated increases in fuel costs in the future.

Wireless Communications Transfer Allocation Adjustment

Revenue Adjustment: ***($594,821)***
General Fund Expenditure Adjustment: ***($582,725)***
Non-General Fund Expenditure Adjustment: ***($167,272)***

The city-wide Wireless Communications Transfer allocations have been revised due to rate reductions associated with the use of available fund balance in the Wireless Communications Technology Fund.

The total Wireless Communications Transfer revenue reduced from Communications Division is $0.6 million. The expenditure reduction to the General Fund departments is $0.6 million and $0.2 million to the Non-General Fund departments.

Risk Management Administration

Risk Management Revenue Adjustment: ***($664,836)***
General Fund Adjustment: ***($561,221)***
Non-General Fund Adjustment: ***($225,716)***

The Risk Management Administration expenditure was reduced as a result of the impacts from labor negotiation concessions and additional fund balance available to offset the rate.

Flexible Benefits Fringe Adjustment

General Fund Adjustment: ***($425,703)***
Non-General Fund Adjustment: ***($251,714)***

The Fiscal Year 2010 Proposed Budget included estimates for flexible benefits costs that have been revised. As a result, the May Revision includes a reduction of $0.7 million to more accurately reflect expected actual costs.

Budgeted Fringe Rate Allocation Adjustment
As a result of salary and position adjustments, a city-wide fringe rate adjustment will be necessary to ensure the Annual Required Contribution (ARC) payment of $154.2 million to SDCERS is fully allocated in the final budget for Fiscal Year 2010. An adjustment of budgeted fringe, including the ARC allocation, to all departments, will be necessary to confirm that fringe allocations are wholly budgeted and that the expense is appropriately distributed.

Labor Concession Adjustments

General Fund Concessions:	***($33,005,936)***
General Fund Place Holder:	***($29,843,536)***
FTE Adjustment:	***(24.00)***
General Fund Total Adjustment:	***($3,162,400)***
Non-General Fund Adjustment:	***($10,882,993)***

In order to balance the Fiscal Year 2010 General Fund budget, the City sought approximately $30 to $32 million in concessions from its labor organizations via contract negotiations as well as from unclassified and unrepresented employees from Mayoral and non-Mayoral personnel. The City engaged in these negotiations with its five recognized labor organizations from late January 2009 through early April 2009. On April 14, 2009, Mayor Sanders announced to City Council that he achieved tentative agreements with the International Association of Firefighters Local 145 (IAFF Local 145), the Municipal Employees Association (MEA), and the Deputy City Attorneys Association (DCAA) labor unions.

The Mayor declared an impasse with the Police Officers Association (POA) and the American Federation of State, County, and Municipal Employees Local 127 (AFSCME Local 127). In accordance with Council Policy 300-06 Section VII, the impasse was established and the process was in full compliance of the Meyers-Milias Brown Act. The Mayor's request to City Council to impose the last and final best offer to these labor unions was approved. The terms of the agreements and impasse summaries that produce a budgetary impact to the Fiscal Year 2010 budget are detailed in *Attachment 2* under the Mayor, and *Attachment 3* displays the labor concessions for non-Mayoral personnel.

On May 5, 2009, the Mayor introduced the Fiscal Year 2010 Salary Ordinance in a form consistent with the existing Memorandum of Understandings with the three recognized labor organizations, as well as made recommendations to the City Council in respect to the salaries and benefits for personnel in unrepresented and unclassified classes. The introduction of the Fiscal Year 2010 Salary Ordinance was accepted by City Council and is scheduled for adoption by the end of May 2009.

The additional reduction to the General Fund is $3.2 million, which is net of the projected labor concession allocation of $29.8 million included in the Fiscal Year 2010 General Fund Proposed Budget. The total reduction to the Non-General Funds is $10.9 million. The budgetary impacts to

Attachment B

Confer process with labor, but there was no agreement to reduce the positions from full-time to part-time. Staff remains at full-time status until this can be negotiated. The adjustment makes the positions whole budgetarily to correct their current supplement status for part of their effort.

Reduction in Contractual Services
The City of San Diego will not participate in the SANDAG Regional Beach Sand Project. Funding in the amount of $102,000 that was included in the proposed budget has been eliminated in the May Revision.

Reduction in Equipment Outlay
This adjustment reflects a reduction of $200,000 in the Developed Regional Parks Equipment Outlay budget, which is used for equipment replacement and equipment acquisitions.

Park & Recreation Department – Non-General Fund
Revenue Adjustment: ***$18,087***
A revenue increase of $18,087 is included in the May Revision to reflect a CPI (cost of inflation) adjustment for the El Cajon Boulevard Maintenance Assessment District (MAD).

NON-MAYORAL DEPARTMENTS

City Attorney

FTE Adjustment:	***2.00***
General Fund Revenue Adjustment:	***$74,435***
General Fund Expenditure Adjustment:	***$268,090***

Deputy City Attorney Positions
Addition of 1.00 FTE Deputy City Attorney to support additional legal services for the Redevelopment Agency. The cost of the position will be reimbursed through a Service Level Agreement (SLA) with the Redevelopment Agency. An additional 1.00 FTE Deputy City Attorney will be dedicated to the Code Compliance Unit to be funded from civil penalties revenue. The DCA will be responsible for enforcing the City's Vacant Properties Program which holds owners of vacant properties responsible for securing the properties, taking steps to prevent the properties from becoming havens for criminal activity, and rehabilitating the properties.

Recovery of Labor Costs
This adjustment reflects an increase in revenue of $231,531 associated with the recovery of labor costs for all Full Time Equivalent (FTE) positions covered in the SLA with the Redevelopment Agency.

DSD Service Level Agreement
Additional legal services provided by the City Attorney's Department are no longer needed. As a

result, revenue associated with the SLA is decreased by $424,238.

City Auditor
General Fund Expenditure Adjustment: ***($730,568)***

Salary Adjustment of Vacant Principal Auditors
The salaries and variable fringe for two vacant Principal Auditor positions were increased by $19,432 to support adequate compensation for recruited positions.

Fiscal Year 2010 Audit
The Fiscal Year 2010 Proposed Budget included $1.0 million in funds for the Fiscal Year 2010 Comprehensive Annual Financial Report (CAFR) Audit. A decrease of $750,000 is included in the May Revision since only a portion of the audit will be conducted before the fiscal year-end.

City Council
FTE Adjustment: ***(1.00)***
General Fund Expenditure Adjustment: ***$0***
The City Council Office is reducing 1.00 FTE Council Representative in Council District 2 to be consistent with the number of positions in the other Council Districts.

OFFICE OF THE ASSISTANT COO

Purchasing & Contracting
General Fund Revenue Adjustment: ***($90,000)***
General Fund Expenditure Adjustment: ***($161,830)***

Revenue for SAP Position
Revenue Account 79128 was set-up to capture revenue from a position that was working on the OneSD implementation. Since this position will no longer be working on the OneSD implementation and will be returning to the Purchasing & Contracting Department, the budgeted revenue of $90,000 attributable to this position is removed in the May Revision.

OPIS Expenditures
A reduction of $161,830 is associated with double budgeting of expenditures for the On-Line Purchasing Information System (OPIS), which are included in the department's IT budget.

OFFICE OF THE CHIEF FINANCIAL OFFICER

City Treasurer
General Fund Revenue Adjustment: ***$593,001***
This reflects business license revenue originally anticipated to be collected in Fiscal Year 2009 that will now be collected in Fiscal Year 2010. This adjustment has already been reflected in the Fiscal Year 2009 year-end projections. Therefore, a revenue increase of this amount is included in the May

Attachment B

Attachment B

Attachment B

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allowing for creation of this project. The new Fiscal Year 2010 project budget is $400,000.

Redevelopment Agency

1. **52-713.0 Alvarado Canyon Road Realignment:** This revision reflects a decrease of $350,000 of Redevelopment Agency, 10275, funding. This funding has not yet been allocated by the Redevelopment Agency. When the Redevelopment Agency approves funding for this project, an action will be brought to City Council to appropriate the funds. This project will no longer have a Fiscal Year 2010 budget.

ATTACHMENT 1

FISCAL YEAR 2010 MAYOR'S MAY REVISION SUMMARY TABLE

BUDGET DEPARTMENT	ADJUSTMENT DESCRIPTION	FTE	PE	NPE	EXP	REVENUES
City Attorney	Deputy City Attorney for Code Compliance Unit	1.00	134,045	-	134,045	133,571
	Development Services SLA Removal	-	-	-	-	(424,238)
	Deputy City Attorney to Support the Redevelopment Agency	1.00	134,045	-	134,045	133,571
	Redevelopment Agency SLA Revenue Reimbursement	-	-	-	-	231,531
City Auditor	Salary Adjustment for 2.00 Vacant Principal Auditors	-	19,432	-	19,432	-
	Contractual Services for CAFR Audit	-	-	(750,000)	(750,000)	-
City Council Districts	Position Removal in Council District 2	(1.00)	-	-	-	-
City Planning & Community Investment	Planning Associate for Historical Resources function	1.00	95,371	-	95,371	94,872
	Senior Planner for Historical Resources function	0.25	27,477		27,477	
	Historical/Mills Act Fees	-	-	-	-	90,600
City Treasurer	2006 Franchise Tax Board File Revenue Adjustment	-	-	-	-	593,001
Citywide Program Expenditures	Preservation of Benefits Increase	-	-	275,000	275,000	-
	Property Tax Administration Increase	-	-	500,000	500,000	-
	Revision to TRANS Interest Expense	-	-	(943,650)	(943,650)	-
Citywide Revenues	Fiscal Year 2009 Tobacco Settlement Revenue	-	-	-	-	1,329,293
	Property Tax Revenue Adjustment	-	-	-	-	(16,717,360)
	Property Transfer Tax Revenue Adjustment	-	-	-	-	(1,498,971)
	TOT Revenue Adjustment from One-Cent Discretionary					(2,876,431)
	TOT Transfer from Trolley Extension	-	-	-	-	2,847,906
	Transfer of Fund Balances	-	-	-	-	705,593
Community & Legislative Services	TOT Revenue reimbursement Adjustment	-	-	-	-	(19,000)
Engineering & Capital Projects	Revenue Adjustment	-	-	-	-	(98,536)
Environmental Services	TOT Revenue reimbursement Adjustment	-	-	-	-	(58,500)
	Revenue Adjustment	-	-	-	-	73,215
Fire-Rescue	Special Pay for Position Transfer for Fire Plans Check from DSD to Fire-Rescue	-	182,000	-	182,000	-
	Firefighter III Allocation of Funding	-	233,000	-	233,000	-
	Reduction in Equipment Outlay	-	-	(400,000)	(400,000)	-
	Revenue Increase from Fire-Rescue's Special Events Fees	-	-	-	-	78,665
	Police to Fire-Rescue Position Transfer	1.00	123,381	-	123,381	-
General Services	Reduction in Equipment Outlay	-	-	(100,000)	(100,000)	-
	TOT Revenue reimbursement Adjustment	-	-	-	-	(50,000)
Library	Removal of Transfer to Library Operating and Maintenance Fund	-	-	(350,000)	(350,000)	-
Park & Recreation	Regional Beach Sand Project Reduction	-	-	(102,000)	(102,000)	-
	Swimming Pool Position Additions and Equipment Outlay Reduction	2.34	170,751	(18,000)	152,751	-
	Equipment Outlay Reduction	-	-	(200,000)	(200,000)	-
	TOT Revenue reimbursement Adjustment	-	-	-	-	(135,522)
	Vacancy Factor Adjustment	-	(121,244)		(121,244)	-
Police	ARJIS Payment	-		1,000,000	1,000,000	-
	Vacancy Factor Adjustment	-	(2,500,000)	-	(2,500,000)	-
	Reclassification of sworn personnel	(1.00)	503,778	-	503,778	-
	Reduction in Equipment Outlay	-	-	(400,000)	(400,000)	-
	User Fee Revenue Reduction	-	-	-	-	(340,094)
	Police to Fire-Rescue Position Transfer	(1.00)	(123,381)	-	(123,381)	
	TOT Revenue reimbursement Adjustment	-	-	-	-	(1,096,145)
Purchasing & Contracting	Removal of OPIS Allocation	-	-	(161,830)	(161,830)	-
	Revenue Adjustment	-	-	-	-	(90,000)
Storm Water	Contracts Reduction	-		(6,433,014)	(6,433,014)	-
	TOT Revenue reimbursement Adjustment	-	-	-	-	(350,000)

BUDGET DEPARTMENT	ADJUSTMENT DESCRIPTION	FTE	PE	NPE	EXP	REVENUES
General Fund Departments	Labor Concession Adjustments	(24.00)	(2,734,000)	(428,400)	(3,162,400)	-
	Non-Discretionary Adjustment	-	-	(3,400,704)	(3,400,704)	-
	Risk Management Administration Fund Balance Relief	-	(561,221)	-	(561,221)	
	Flexible Benefits Adjustment	-	(425,703)	-	(425,703)	
	Fringe Rate Distribution Adjustment	-	(353,932)	-	(353,932)	
	IT Adjustment	-	-	(334,180)	(334,180)	-
General Fund Total		**(20.41)**	**(5,196,201)**	**(12,246,778)**	**(17,442,979)**	**(17,442,979)**
Development Services	Special Pay for Fire Plans Check Position Transfer from DSD to Fire-Rescue	-	(182,000)		(182,000)	-
Metropolitan Wastewater	Revenue Adjustment	-		-	-	11,260,000
Water	Addition for Drought Response Level 2	10.00	673,155	78,557	751,712	-
	CIP Adjustment	-	-	(28,092,768)	(28,092,768)	-
	Revenue Adjustment	-	-	-	-	(1,052,000)
Department of Information Technology	Revenue Adjustment	-	-	-	-	(1,299,997)
General Services	FCC Radio Technology Mandate	-	-	250,000	250,000	-
	Communications Revenue Adjustment	-	-	-	-	(594,821)
	Fleet Services Revenue Adjustment	-	-	-	-	(3,766,773)
Maintenance Assess Districts	El Cajon Boulevard MAD Revenue Adjustment	-	-	-	-	18,087
Special Promotional Programs	1-Cent TOT Transfer Allocation Adjustment	-	-	(442,528)	(442,528)	-
	Adjustment to BEAR Allocation	-	-	(709)	(709)	-
	Revised TOT Revenue	-	-	-	-	(2,212,639)
	TOT Expenditure Reimbursement Adjustment	-	-	(1,709,167)	(1,709,167)	-
Trolley Extension Reserve	Transfer to the General Fund	-	-	2,847,906	2,847,906	-
Risk Management	Risk Management Administration Revenue Adjustment	-	-	-	-	(664,836)
Tax Anticipation Notes	Revised TRANS Revenue	-	-	-	-	(1,778,650)
	Revised TRANS Expense	-	-	(1,767,730)	(1,767,730)	-
Non-General Fund Departments	Labor Concession Adjustments	-	(10,882,933)	-	(10,882,933)	-
	Risk Management Administration Fund Balance Relief	-	(225,716)	-	(225,716)	
	Flexible Benefits Adjustment	-	(251,714)	-	(251,714)	
	Fringe Rate Distribution Adjustment	-	751,978	-	751,978	
	Non-Discretionary Adjustment	-	-	(1,673,652)	(1,673,652)	-
	IT Adjustment	-	-	(864,623)	(864,623)	-
Non-General Fund Total		**10.00**	**(10,117,230)**	**(31,374,714)**	**(41,491,944)**	**(91,629)**
TOTAL CITYWIDE ADJUSTMENTS		**(10.41)**	**(15,313,431)**	**(43,621,492)**	**(58,934,923)**	**(17,534,608)**

Attachment B

ATTACHMENT 2: Fiscal-Related Labor Concession Summary

International Association of Firefighters Local 145
Elimination of the Retirement Offset Contribution previously set at 4.3% of salaries
Reduction of 140 hours of annually accrued holiday time for 56-Hour/Week personnel
Elimination of 24.00 FTE "D Division" positions offset with increased overtime
Reduction in Uniform Allowance
Adjustment to Flexible Benefit Allotments

Municipal Employee Association (MEA)
6.5 days (52 hours) of Mandatory Furlough
3% salary reduction or waiver of SPSP Mandatory Employer Matching Contribution

Police Officers' Association (POA)
1.5% Reduction to salaries
Elimination of the Retirement Offset Contribution previously set at 4.1% of salaries
Elimination of Terminal Leave
Adjustment to Flexible Benefit selected HMO
Increase to Uniform Allowance

Deputy City Attorney Association (DCAA)
Elimination of the Retirement Offset Contribution previously set at 3.2% of salaries
Reduction to Manager's Benefit Package allotment
Four days (32 hours) of Mandatory Furlough
Establishment of new salary structure for Deputys I, II, and III

American Federation of State, County, and Municipal Employees Local 127
Elimination of the Retirement Offset Contribution previously set at 5.4% of salaries
Elimination of Terminal Leave
Reduction to Flexible Benefits Cash-In-Lieu Wavier allotment

Unclassified/Unrepresented- Mayoral*
3% reduction of the Retirement Offset Contribution
3% salary reduction or Waiver of SPSP Mandatory Employer Matching Contribution

Unrepresented/Unclassified – Sworn Police Personnel*
Elimination of the Retirement Offset Contribution previously set at 4.1% of salaries
1.9% salary reduction or Waiver of SPSP Mandatory Employer Matching Contribution

Unrepresented/Unclassified – Sworn Fire Personnel*
Elimination of the Retirement Offset Contribution previously set at 4.3% of salaries
1.4% salary reduction or Waiver of SPSP Mandatory Employer Matching Contribution

Mayor
6% Salary reduction stated in introduced Fiscal Year 2010 Salary Ordinance

** Unclassified and Unrepresented DROP enrolled employees will receive a 3% reduction in base salary only*

ATTACHMENT 3: Fiscal-Related Labor Concession Summary: Non-Mayoral*

ELECTED BODIES

Office of the City Attorney
Waiver of Auto Allowance for all eligible employees in Office of the City Attorney
City Attorney waiver to participate in Voluntary part of SPSP Program
3% reduction of the Retirement Offset Contribution for Unrepresented personnel
3% reduction of the Retirement Offset Contribution for Unclassified personnel
3% Salary reduction or Waiver of SPSP Mandatory Employer Matching Contribution
Unclassified and Unrepresented DROP enrolled employees will receive a 3% reduction in base salary only

Legislative Body

- **City Council District 1**
- **City Council District 2**
- **City Council District 3**
- **City Council District 4**
- **City Council District 5**
- **City Council District 6**
- **City Council District 7**
- **City Council District 8**
- **Council Administration**

6% reduction to personnel expenditures within operating budgets

OTHER NON-MAYORAL

- **Office of the City Auditor**
- **Office of the City Clerk**
- **Ethics Commission**
- **Office of the IBA**
- **Personnel Department**
- **SDCERS**

3% salary reduction or waiver of SPSP Mandatory Employer Matching Contribution
3% reduction of the Retirement Offset Contribution for Unrepresented personnel
3% reduction of the Retirement Offset Contribution for Unclassified personnel
Unclassified and Unrepresented DROP enrolled employees will receive a 3% reduction in base salary only

**All union-represented personnel will follow the terms established under the agreements and/or impositions approved by City Council*

Attachment B

ATTACHMENT 4: General Fund Labor Concession Adjustments

GENERAL FUND BUDGETED DEPARTMENT		ADJUSTMENT
Office of the Mayor and COO	$	(27,286)
Office of the Assistant COO	$	(22,449)
Office of the IBA	$	(61,857)
City Clerk	$	(140,984)
City Attorney	$	(1,447,159)
City Comptroller	$	(393,772)
City Auditor	$	(94,383)
City Treasurer	$	(400,106)
Financial Management	$	(143,631)
Debt Management	$	(99,001)
Personnel	$	(231,694)
Human Resources	$	(80,833)
City Planning & Community Investment	$	(299,243)
Real Estate Assets	$	(140,851)
Ethics Commission	$	(36,927)
Administration	$	(88,811)
Purchasing & Contracting	$	(151,415)
Police	$	(13,814,856)
Fire-Rescue	$	(7,003,177)
Development Services	$	(221,965)
Office of Homeland Security	$	(52,350)
Business Office	$	(45,732)
Community & Legislative Services	$	(193,623)
Office of the Chief Financial Officer	$	(19,977)
Public Works	$	(12,206)
Library	$	(1,051,069)
Engineering and Capital Projects	$	(2,216,746)
Park & Recreation	$	(1,801,548)
Environmental Services	$	(482,240)
General Services	$	(1,089,183)
Storm Water	$	(397,250)
	$	**(32,262,324)**
Council Districts 1 through 8 ($32,000 each)	$	(256,000)
Council Administration	$	(59,212)
Council Personnel Expenditure Total	**$**	**(315,212)**
Total Personnel Expenditure Labor Concessions	**$**	**(32,577,536)**
Total Non-Personnel Expenditure Labor Concessions	**$**	**(428,400)**
Total General Fund Labor Concessions	**$**	**(33,005,936)**

ATTACHMENT 5: Non-General Fund Labor Concession Adjustments

NON- GENERAL FUND BUDGETED DEPARTMENT	ADJUSTMENT	
City Planning & Community Investment	$	(258,747)
Real Estate Assets	$	(7,202)
Risk Management	$	(285,379)
Department of Information Technology	$	(102,235)
City Retirement System	$	(313,826)
Purchasing & Contracting	$	(52,093)
Fire-Rescue	$	(112,256)
Development Services	$	(1,663,342)
Maintenance Assess Districts	$	(92,227)
Engineering and Capital Projects	$	(24,219)
Park & Recreation	$	(232,124)
Environmental Services	$	(977,015)
General Services	$	(990,832)
Airports	$	(59,840)
Water	$	(2,581,638)
Metropolitan Wastewater	$	(2,889,998)
Commission for Arts and Culture	$	(26,355)
Special Promotional Programs	$	(13,567)
QUALCOMM Stadium	$	(107,478)
SAP Support	$	(85,588)
PETCO Park	$	(6,972)
	$	**(10,882,933)**

Attachment B

Attachment 6: Revised Fiscal Year 2010 Capital Improvement Project List

Mayor's May Revision CIP Listing

Project #	Project Title	Fund	FY10 Proposed	Change	FY10 Revised
Engineering and Captial Improvements Department					
59-021.0	Annual Allocation-Grant Matches	30310	$ 250,000	$ 98,536	$ 348,536
52-392.0	Carroll Canyon Road	30319	$ 125,000	$ (125,000)	$ -
Metropolitan Wastewater Department					
45-966.0	Metro Facilities Control System Upgrade	41509	$ 2,500,000	$ (2,500,000)	$ -
42-913.0	AA- Metro Treatment Plants	41509	$ 1,242,975	$ 2,500,000	$ 3,742,975
Park and Recreation Department					
29-866.0	Montgomery Waller Community Park Sports Field Lighting and Park Improvements	38223	$ -	$ 41,208	$ 41,208
		11720	$ -	$ 33,792	$ 33,792
28-009.0	Palisades Park Comfort Station Replacement	79507	$ -	$ 300,000	$ 300,000
28-007.0	Mission Bay Athletic Area Comfort Station Modernization	79507	$ -	$ 200,000	$ 200,000
28-008.0	Paradise Hills Community Park Picnic Shelter	79509	$ -	$ 50,000	$ 50,000
		10150	$ -	$ 43,000	$ 43,000
28-006.0	Chollas Lake Accessible Fishing Pier	39094	$ -	$ 60,000	$ 60,000
29-991.0	Camino Ruiz - Median Improvements from Aquarius to Jade Coast Road	70223	$ 55,000	$ 474,000	$ 529,000
39-209.0	El Cajon Boulevard Commercial Revitalization - Interstate 805 to 54th Street	702341	$ 150,000	$ 50,000	$ 200,000
29-985.0	Pomerado Road, North of Rancho Bernardo Road - Median Improvements	70224	$ 79,079	$ 15,671	$ 94,750
29-984.0	Pomerado Road, South of Rancho Bernardo Road - Median Improvements	70224	$ 50,000	$ 166,954	$ 216,954
28-010.0	Views West Neighborhood Park - ADA Upgrades	392044	$ -	$ 275,000	$ 275,000
28-011.0	Dailard Neighborhood Park - Children's Play Area Upgrades	79506	$ -	$ 400,000	$ 400,000

Attachment 6: Revised Fiscal Year 2010 Capital Improvement Project List

Mayor's May Revision CIP Listing

Project #	Project Title	Fund	FY10 Proposed	Change	FY10 Revised
Redevelopment Agency of San Diego					
52-713.0	Alvarado Canyon Road Realignment	10275	$ 350,000	$ (350,000)	$ -
TOTAL			**$ 4,802,054**	**$ 1,733,161**	**$ 6,535,215**

Attachment 7: Revised Fiscal Year 2010 Capital Improvements List

Project #	Project Title	FY10 Proposed	Requested Change	FY10 Revised	FY10 Proposed	Requested Change	FY10 Revised	Net Change
Fund 30310 TransNet Extension Congestion Relief					**Fund 30313 TransNet Commercial Paper**			**30310 / 30313**
52-392.0	Carroll Canyon Road - Sorrento Valley to Scranton	$ -	$ -	$ -	$ 12,000,000	$ (12,000,000)	$ -	$ (12,000,000)
52-392.0	Carroll Canyon Road - Sorrento Valley to Scranton	$ -	$ 10,000,000	$ 10,000,000	$ -	$ -	$ -	$ 10,000,000
13-005.0	Annual Allocation - Drainage Projects	$ 600,000	$ (600,000)	$ -	$ -		$ -	$ (600,000)
13-501.0	Talbot Street Slope	$ 2,000,000	$ (2,000,000)	$ -	$ -	$ 2,000,000	$ 2,000,000	$ -
39-086.0	Azaela Park Roadway Improvements	$ 210,000	$ (150,000)	$ 60,000	$ -		$ -	$ (150,000)
52-409.0	43rd and Logan Intersection Improvements	$ -	$ -	$ -	$ -	$ 3,000,000	$ 3,000,000	$ 3,000,000
52-421.0	Carroll Canyon Road - I15 to Maya Linda	$ 250,000	$ (250,000)	$ -	$ -		$ -	$ (250,000)
52-517.0	Carmel Valley Road	$ 25,000	$ 50,000	$ 75,000	$ -		$ -	$ 50,000
52-519.0	Annual Allocation - Bridge Rehabilitation	$ 100,000	$ (100,000)	$ -	$ -		$ -	$ (100,000)
52-555.0	Georgia Street Bridge	$ -	$ -	$ -	$ -	$ 421,000	$ 421,000	$ 421,000
52-588.0	Streamview Drive	$ 200,000	$ (200,000)	$ -	$ -		$ -	$ (200,000)
52-592.0	Aldine Drive Slope	$ 1,100,000	$ (1,100,000)	$ -	$ -	$ 1,100,000	$ 1,100,000	$ -
52-682.1	Otay Mesa Road Phase III & Phase IV design	$ 1,120,000	$ (720,000)	$ 400,000	$ -		$ -	$ (720,000)
52-715.0	Annual Allocation-Sidewalks	$ 350,000	$ (174,000)	$ 176,000	$ -		$ -	$ (174,000)
52-745.0	Clairemont Mesa/SR163	$ 600,000	$ (600,000)	$ -	$ -		$ -	$ (600,000)

Attachment 7: Revised Fiscal Year 2010 Capital Improvements List

Project #	Project Title	FY10 Proposed	Requested Change	FY10 Revised	FY10 Proposed	Requested Change	FY10 Revised	Net Change
Fund 30310 TransNet Extension Congestion Relief					**Fund 30313 TransNet Commercial Paper**			**30310 / 30313**
52-763.0	Skyline Drive Improvements	$ -	$ -	$ -	$ -	$ 325,000	$ 325,000	$ 325,000
52-773.0	Cherokee Street Improvements	$ 200,000	$ (200,000)	$ -	$ -		$ -	$ (200,000)
52-774.0	34th & 35th @ Madison Improvements	$ 220,000	$ (220,000)	$ -	$ -		$ -	$ (220,000)
52-776.0	Prospect Street Roundabout	$ 891,000	$ (891,000)	$ -	$ -	$ 891,000	$ 891,000	$ -
52-808.0	Annual Allocation - Median Installation	$ 300,000	$ (300,000)	$ -	$ -		$ -	$ (300,000)
52-810.0	Hollister Street - 900 block westside	$ 75,000	$ (75,000)	$ -	$ -		$ -	$ (75,000)
52-812.0	Hollister Street - Coronado to Tocayo	$ 175,000	$ (175,000)	$ -	$ -		$ -	$ (175,000)
52-813.0	Division Street - Bryanview to 61st	$ 250,000	$ (250,000)	$ -	$ -		$ -	$ (250,000)
52-814.0	Saturn Boulevard - Coronado to Grove	$ 100,000	$ (100,000)	$ -	$ -		$ -	$ (100,000)
54-012.0	Ted Williams Pedestrian Bridge at Shoal Creek	$ 100,000	$ (100,000)	$ -	$ -		$ -	$ (100,000)
58-127.0	SR 15 Bike Path	$ 400,000	$ (280,000)	$ 120,000	$ -		$ -	$ (280,000)
58-204.0	Annual Allocation - Minor Bicycle Facilities	$ 15,000	$ (15,000)	$ -	$ -		$ -	$ (15,000)
61-001.0	Annual Allocation - Traffic Control Measures	$ -	$ -	$ -	$ -	$ 208,000	$ 208,000	$ 208,000
62-331.0	Annual Allocation - Traffic Signal Interconnect	$ 350,000	$ (250,000)	$ 100,000	$ -		$ -	$ (250,000)
62-332.0	25th Street Renaissance Project	$ 650,000	$ (650,000)	$ -	$ -		$ -	$ (650,000)

Attachment 7: Revised Fiscal Year 2010 Capital Improvements List

Project #	Project Title	FY10 Proposed	Requested Change	FY10 Revised	FY10 Proposed	Requested Change	FY10 Revised	Net Change
Fund 30310 TransNet Extension Congestion Relief					**Fund 30313 TransNet Commercial Paper**			**30310 / 30313**
68-010.0	Annual Allocation - Traffic Signals	$ 400,000	$ (150,000)	$ 250,000	$ -	$ 55,000	$ 55,000	$ (95,000)
68-011.0	Annual Allocation -Traffic Signal Modifications/ Modernizations	$ 850,000	$ (300,000)	$ 550,000	$ -		$ -	$ (300,000)
68-017.0	Annual Allocations - School Traffic Safety Improvements	$ 200,000	$ (200,000)	$ -	$ -		$ -	$ (200,000)
TOTAL		$ 11,731,000	$ -	$ 11,731,000	$ 12,000,000	$ (4,000,000)	$ 8,000,000	$ (4,000,000)

Fiscal Year 2010 Final Budget Report and Recommendations

Report by the Office of the Independent Budget Analyst

IBA Report 09-45

May 29, 2009



IBA

Office of the Independent Budget Analyst City of San Diego

Attachment C

Introduction

The IBA's Preliminary Review of the Mayor's Proposed FY 2010 Budget was issued on April 28, 2009 as IBA Report No. 09-37. This final report builds upon our earlier review and analysis, and presents final recommended changes to the Mayor's Proposed Budget for City Council consideration. Our recommendations take into account the budget ideas proposed by the City Council; the results of the Mayor's May Revise; input received from the public during the hearings; additional IBA research and analysis; and further discussions with City operational staff. Our final report is presented in three sections:

Part 1- IBA Recommended Revisions to the Proposed Budget

Part 2- IBA Review of the Mayor's May Revise

Part 3- Council Request of Mayor to Continue to Pursue Fiscal Reforms During FY 2010

Part 1: Recommended Revisions to the Proposed Budget

The IBA is proposing very few revisions to the FY 2010 Proposed Budget. No service or program reductions were proposed by the Mayor for FY 2010; and we do not recommend consideration of any program expansions or position additions except for the few included in the Mayor's May Revise and the four additional positions for the City Auditor's Office as recommended by the Audit Committee. The economy remains depressed and uncertain; the outlook for the City's General Fund continues to be bleak; and the State's serious budget problems could mean even greater challenges for the City should the State try to borrow City revenues to balance their budget.

Additionally, both the Mayor's Proposed FY 2010 Budget and his May Revise rely heavily on recommendations made by the IBA in prior reports as well as suggestions made recently by the current City Council. They include adjusting Storm Water program costs to align with spending patterns; reducing equipment outlay and supplies and services allocations; transferring miscellaneous fund balances to the General Fund (including Internal Stabilization Fund; Library Operations and Maintenance Fund; PC Replacement Fund; and Trolley Extension Fund); reviewing Tobacco Settlement revenue; increasing vacancy savings, and increasing fees for cost recovery. These actions, which we support, total $34.7 million in savings or resources to the General Fund, and helped to address a FY 2010 deficit of nearly $83 million.

The following minor revisions to the FY 2010 Proposed Budget are recommended:

IBA Proposed Revisions				
		FTE	EXPENSE	REVENUE
Resources Changes				
1	Park & Recreation-Antenna Lease Revenues			816,000
Expenditures Changes				
1	Business Office- Reduction of Managed Competition Funding	-	(250,000)	
2	City Auditor- Addition of Auditor Positions	4.00	399,065	
3	Storm Water-Reduction of FY 2010 Funding	-	(1,000,000)	
4	Creation of an Appropriated Reserve Utilizing Net Resources	-	1,666,935	
TOTAL		**4.00**	**$ (816,000)**	**$ 816,000**

Resource Changes

Park & Recreation

1– Transfer of Antenna Lease Revenues-$816,000

The Park and Recreation Department had initially recommended the transfer of $816,000 from the Antenna Lease Revenue Fund to the General Fund to support departmental operations, as part of the requested 15% reductions during budget development. This recommendation was not utilized to balance the budget, and still remains a viable option. The IBA recommends that these funds be budgeted for transfer to the General Fund providing funds for other needs in the amount of $816,000.

Attachment C

Recommended Revisions to the Proposed Budget

According to the Real Estate Assets Department, there are currently twenty telecom sites at park and recreation locations which generate $53,000 in monthly revenue, or approximately $636,000 annually, with many leases in effect through FY 2017. Several other sites are pending the application process. According to Council Policy, fifty percent of the revenue for each park telecom site goes into the Park and Recreation Antenna Lease Revenue fund.

In our review, the IBA found that annual revenue to this fund totaled approximately $627,000 in FY 2007, $317,000 in FY 2008, and exceeds $423,000 to date for FY 2009.

Expenditure Changes

Business Office

1– Reduce Managed Competition Contract ($250,000)

The Business Office Proposed Budget includes an allocation of $500,000 for Managed Competition consulting services for FY 2010. In the FY 2009 Adopted Budget, $500,000 was allocated for this purpose. However, when the Business Office came to the City Council in June 2008 for authorization to spend this money, initially only $250,000 was authorized. This amount was intended to cover 1) Statement of Work development and solicitation support, and 2) Employee Proposal development support. Due to the delay in managed competition, only partial funding was spent ($147,000) during FY 2009. Once the managed competition process is able to move forward, we believe that $250,000 will be sufficient to complete the activities identified above. The Council also previously requested that a new RFP process take place, which will occur once the staff knows when consulting support will be required.

Furthermore, fiscal impacts of the program outlined in Proposition C, which was approved by voters in November 2006, assured that "no significant new costs are anticipated as a result of the managed competition process." This reduction helps better align public expectation of costs associated with the approved proposition.

City Auditor

2– Add Three City Auditors/One Fraud Investigator- $399,065

On April 27, 2009, the Audit Committee recommended adding 1.00 Fraud Investigator ($153,165) to primarily staff the Fraud, Waste and Abuse Hotline and 3.00 Principal Auditors ($245,900) to be hired at the beginning of calendar year 2010. The annualized expense of these positions would increase to approximately $645,000 in FY 2011 to reflect the new auditor positions being budgeted for a full year.

Recommended Revisions to the Proposed Budget

It should be noted that 3.00 new Principal Auditors were added to the Proposed Budget for the City Auditor in FY 2010. The 4.00 positions referenced above are in addition to the 3.00 Principal Auditors added in the Proposed Budget. If the 4.00 new positions are added, the City Auditor would have 14.00 Principal Auditors (up from 11.00) and total department staff of 18.00 FTEs (up from 14.00 FTEs).

In recent budget years, the City has allocated additional funding in an effort to rebuild a robust audit department. The City's independent audit consultant to the Audit Committee (Jefferson Wells) evaluated auditor staffing levels at other comparable public agencies and recommended the Audit Committee consider increasing the size of the department to approximately 24.50 FTEs. They further commented that City Auditor staff should be increased to adequately enable the department to perform sufficient work so that a judgment about the adequacy and effectiveness of risk management and control processes can be made.

Storm Water

3-Storm Water Expenditure Reduction- ($1,000,000)

The May Revise proposed to reduce the Storm Water Department's FY 2010 budget by $6.4 million. This action would increase the total reduction to $7.4 million and result in a FY 2010 Storm Water budget of $38.1 million. An additional $5.7 million has been encumbered from the FY 2009 budget to be expended in FY 2010. As noted in prior IBA reports, an ongoing concern for the past two fiscal years has been the Department's ability to expend all budgeted funds by the end of the fiscal year. Both the Mayor's Office and the IBA have been carefully reviewing the Storm Water budget and expenditure plans with the goal of more accurate budgeting. The issue became a greater concern when the pattern continued through FY 2009. This program is a high priority and was identified as one the Mayor's Eight Significant Funding Areas beginning in FY 2008. However, over-budgeting in this area ties up scarce General Fund resources. It is also critical that this program become very efficient and develop an accurate, reliable baseline budget that ties to specific outcomes in order to justify moving forward with a Storm Water fee in the future, if the Council so chooses. The Department has recently made progress in filling vacancies, initiating contracts and developing a more comprehensive spending plan. Based on spending patterns, we believe that a budget of $38.1 million, together with the carryover funds, will enable the department to effectively carry out its program in FY 2010. Should budget shortfalls become a concern, use of the Appropriated Reserve could be considered.

Attachment C

Recommended Revisions to the Proposed Budget

Appropriated Reserve

4- Designate Funding for the Appropriated Reserve- $1,666,935

Consistent with the City's Reserve Policy and the past two fiscal year budgets, we recommend creation of a small Appropriated Reserve in the event of unforeseen circumstances that require mid-year funding such as increasing Police and Fire academy classes to meet critical public safety staffing levels or to provide additional funding for Storm Water if determined necessary. The FY 2010 Proposed Budget provides for a General Fund Reserve estimated at $80.2 million, or 7.11% of the General Fund Proposed Budget, slightly in excess of the FY 2010 reserve goal of 7%. However, in contrast to the past two fiscal year budgets, no provision has been included in the budget for an Appropriated Reserve, which is defined in the policy as a contingency for unanticipated, non-emergency, high-priority needs that surface mid-year, where no alternative funding is available.

This allocation of $1,666,935 to an Appropriated Reserve would count toward the City's total Reserve goal for FY 2010, increasing the reserves to a total of $81.9 million and to 7.26% of the General Fund budget. Any unused funds would revert to fund balance at the end of the fiscal year.

Additional Areas

We further recommend that the following fund balances totaling $2.5 million be reviewed immediately and considered for consolidation with our reserves for potential State action:

- Community Service Center Fund (10170) $86,532 cash
- Child Care Construction Fund (10402) $26,427 cash
- Child Care Operating Fund (10403) $888,137 cash
- Office Space Project Fund (10404) $207,492 cash
- Cities Readiness Initiative 06 (18885) $172,244 cash
- Special Assessment Dist Delinquency Fund (79900) $1,116,550 cash

These listed funds appear to have had limited activity, and their purposes are unclear. Consideration could also be given to consolidating with the City's reserves for potential State action, some or all of the $11 million in Mission Bay Park and Regional Parks Improvement Funding, which was received prior to the July 1, 2009 effective date of Proposition C.

Part 2: Review of the Mayor's May Revise

We have reviewed and analyzed the Mayor's May Revise and offer the following comments, but no further revision, in the following areas.

General Fund Revenue

The May Revise proposes a net reduction of $17.4 million in General Fund revenue. Tax revenues are projected to decline by approximately $22.8 million, primarily due to a significant decline in property tax. These declines are partially offset by one-time transfers from the Trolley Extension Reserve and PC Replacement funds, and the budgeting of surplus FY 2009 Tobacco Settlement Revenue. The table below summarizes the proposed General Fund Revenue adjustments in the May Revise.

FY 2010 May Revise - GF Revenue Adjustments

Property Tax	$	(16,717,360)
Transient Occupancy Tax		(4,585,598)
Property Transfer Tax		(1,498,971)
Transfer from Trolley Extension		2,847,906
FY09 Tobacco Settlement Rev.		1,329,293
Transfer from PC Replacement		705,593
Departmental Revenues		476,158
Total GF Revenue Adjustment	**$**	**(17,442,979)**

Property tax revenues, with a proposed reduction of $16.7 million, account for the majority of the downward revision. Information received from the County of San Diego has indicated that assessed valuation (AV) in the City of San Diego is projected to decline by 1.54% for FY 2010. However, this figure includes redevelopment areas, which will likely continue to see slightly positive growth in AV. As a result, the revised property tax projection reflects a more conservative negative 3.3% growth.

Transient Occupancy Tax (TOT) is projected to decline by 3.5% in the May Revise, compared to a 2% decline reflected in the Proposed Budget. We feel this revised growth rate better reflects the weak outlook for travel and tourism in the San Diego region. In addition, the revised growth rates are applied to a lower year-end projection for FY 2009, as reflected in the FY 2009 Year-End Report. Combined, these adjustments result in a $4.6 million reduction in citywide TOT revenue, including a $2.4 million reduction in TOT deposited directly into the General Fund, a $443,000 reduction in the 1-cent discretionary transfer, and a $1.7 million reduction in TOT allocated for General Fund "promotion-related" expenditures.

Attachment C

Review of the Mayor's May Revise

Property transfer tax has been reduced by $1.5 million from the Proposed Budget, largely due to the lower year-end projection in FY 2009. In addition, the projected growth rate for FY 2010 has been lowered to negative 1.25% from a projected 2% increase in the Proposed Budget, reflecting a slower recovery in the housing market than previously anticipated.

Overall, we concur with the proposed revisions to the major General Fund revenue projections, and feel that they represent a more conservative baseline for the FY 2010 Budget. The table below reflects how the projections for several prominent General Fund revenues have changed over the past year in response to continually declining economic conditions.

General Fund Revenue Projections ($ millions)

	FY 2008 Actual	FY 2009 Budget	FY 2009 Revised	FY 2009 Year-End	FY 2010 Proposed	FY 2010 May Revise
Property Tax	$ 384.3	$ 411.1	$ 396.6	$ 395.6	$ 399.3	$ 382.6
Sales Tax	227.9	222.1	216.2	213.2	210.1	210.1
TOT	83.7	90.6	82.2	78.6	78.3	75.9
Franchise Fees	64.6	69.5	68.2	66.2	73.6	73.6
Property Transf.	7.0	8.9	6.4	5.3	6.0	4.5
Safety Sales	7.7	8.1	7.4	7.1	7.1	7.1
VLF	2.1	6.9	6.0	4.3	3.9	3.9

Review of the Mayor's May Revise

General Fund Expenditures

In our review of the May Revise, the IBA compared the revised FY 2010 Proposed Budget with the FY 2009 Adopted Budget. This comparison reflects a reduction of $63.9 million from the FY 2009 Budget, comprised most significantly of changes totaling $41.3 million in the areas of salaries and wages, and fringe benefits.

GENERAL FUND EXPENDITURES

CATEGORY	FY 2009 FINAL BUDGET	FY 2010 PROPOSED REVISED	CHANGE
Salaries and Wages	$541,702,137	$515,727,484	($25,974,653)
Fringe Benefits	283,970,410	268,621,594	(15,348,816)
Supplies & Services	291,355,261	268,745,481	(22,609,780)
Information Technology	38,071,177	37,312,724	(758,453)
Energy & Utilities	27,649,538	28,363,036	713,498
Equipment Outlay	9,859,868	9,905,358	45,490
TOTAL	**$1,192,608,391**	**$1,128,675,677**	**($63,932,714)**
FTEs (Positions)	7,545.22	7,394.42	(150.80)

The Supplies & Services category also reflects a large reduction of $22.6 million, and is approximately 7.8% less than the FY 2009 Budget. The Equipment Outlay category appears relatively unchanged, however increases for the fire station alerting system and new helicopter payments have been made in FY 2010, and without other offsetting reductions, would have caused an increase of $2.7 million in this area.

These reductions also include the FY 2009 Mid-Year (First Quarter) budget reductions that will continue in the FY 2010 Budget, which include the reduction of 146.95 FTEs, and total savings of $30.2 million, as reported in the Proposed Budget.

Additional Areas

Equipment Outlay

The May Revise includes a reduction of $1.1 million in equipment outlay between the Police, Fire-Rescue, Streets and Park and Recreation departments. These reductions are not expected to have an impact on services or operations. As recommended before, a zero-based budgeting approach to equipment outlay would allow for better precision in budgeting, providing funds for that year's anticipated needs, but not tying up funds that are not necessary for equipment in that year. The IBA believes this area deserves greater scrutiny and should be evaluated in the case of State action or further economic weakness in FY 2010.

Attachment C

Review of the Mayor's May Revise

Library Operations and Maintenance Fund

On Tuesday, May 26, 2009, in considering the Year-End Report, the City Council approved a transfer of the balance of the Library Operations and Maintenance (O&M) Fund to the General Fund. The balance of this fund totals $1.075 million; however the FY 2010 Proposed Budget includes an additional contribution of $350,000 into this fund. The Mayor's May Revise proposes elimination of the transfer, saving the General Fund $350,000.

In the IBA's Review of the FY 2010 Proposed Budget, the IBA recommended that the use of the accumulated funds in the Library O&M Fund and the annual contribution from the General Fund "be carefully reevaluated and recommendations for the fund be presented to the Budget and Finance Committee by September 2009."

However, in light of the Council's pending approval of the O&M balance transfer as part of the FY 2009 year-end report, the IBA agrees there is no need for a contribution of $350,000 for FY 2010.

Information Technology

The IBA had previously recommended that funds related to Information Technology be reviewed and that fund balances be utilized in order to reduce City contributions in FY 2010. The IBA had estimated that General Fund savings could be at least $2 million, if implemented. The May Revise includes the use of the fund balances of the Information Technology and Wireless Communications Funds, to the benefit of the General Fund, in the amount of $1.3 million. In addition, the balance of other IT related funds have been proposed for transfer to the General Fund, including departmental PC replacement funds, with no expected impacts, increasing General Fund revenues by $705,593. SDDPC rate adjustments due to the 6% compensation reduction by staff has also reduced IT budgets by $864,623 citywide, with $334,180 reduced in General Fund departments.

Review of the Mayor's May Revise

Police and Fire-Rescue Recruit Academies and Vacancy Savings

The IBA understands that no additional funding is proposed at this time for the recruit academies for the Police and Fire-Rescue Departments in FY 2010. However, the Mayor's Office has indicated that attrition and vacancies will be monitored, and the number and frequency of academies will be adjusted as needed during the year. Since no new funding is provided, if additional academies are deemed necessary to maintain critical staffing levels, mid-year funding may need to be requested.

In reviewing changes for Fire-Rescue, adjustments were made to both recruitment funding and academy funding during budget development. Each impacted overtime as staff will be redeployed to stations instead of academies or other assignments.

However, for the last few years, the Fire Department has over expended its budget, primarily due to emergencies and fire incidents, both here and throughout California, and costs are typically reimbursed. Because of this, it is not recommended that the salary budget be reduced more, because of departing staff, and it appears Fire-Rescue could be handled differently than the Police Department.

For the past three fiscal years, actual salary savings (including the budgeted vacancy savings) achieved by the Police Department has decreased from $28.2 million in FY 2007 to approximately $20 million, projected for FY 2009. For FY 2009, the approved budget reductions reduced the salary category by an additional $5 million. Including the $5 million reduction, total salary savings compared to the Adopted FY 2009 Budget would be $25 million.

The departure of public safety personnel is expected as a result of labor negotiations. During recent budget hearings, the Police Department indicated that up to 100 individuals may leave by July 1. Because of this, the May Revise includes an increase of $2.5 million to the budgeted vacancy savings for FY 2010 for the Police Department, bringing the total to $16.2 million. Salary savings in excess of the budgeted vacancy amount is expected to be needed, to some degree, to fund additional or expanded recruit academies and overtime to ensure critical staffing levels are met.

POLICE DEPARTMENT
Budgeted vs. Actual Salary Expenditures
(in millions)

FY	Budgeted Salary Category	Revised Salary Category	Actual /Proj.	Savings	Budgeted Vacancy Factor	Total VF + Savings	Sworn Vacancies
2010	$226.9				$16.2		
2009	$231.2	$226.3	$219.4	$6.9	$13.0	$19.9	161.75*
2008	$214.8	$214.4	$208.2	$6.2	$21.3	$27.5	179.75
2007	$206.4	$203.3	$194.4	$8.9	$19.3	$28.2	229.75

* FY 2009 Vacancies Year-To-Date, as of May 25, 2009

Review of the Mayor's May Revise

Consideration could be given to further increase vacancy savings for the Police Department, with the savings to be contributed to the Appropriated Reserve. The level of vacancy savings could be reevaluated and adjusted, if needed, at mid-year. The IBA believes these recommended reductions would not hamper recruitment efforts or staffing levels, but will more closely align the budget with actual projected experience.

Motive Equipment Usage/Fuel Reserve

The May Revise includes $3 million in expenditure reductions related to motive equipment usage charges, including $2.2 million savings in General Fund departments. In FY 2009, the Fleet Services Internal Services Fund projects savings of approximately $6 million in the fuel budget. This surplus has allowed motive equipment usage charges to be reduced in FY 2010. In addition, the FY 2009 savings have been used to establish a fuel reserve of $3 million, or 17% of the total FY 2010 fuel budget of $17.3 million. The IBA recommended establishment of a fuel reserve to protect against future unanticipated fluctuation in fuel prices in our review of the FY 2009 Year-End Report, and we support this proposal.

TransNet Extension Congestion Relief Reallocation

For TransNet funding, Engineering & Capital Projects (E&CP) staff is proposing the reallocation of funding regarding TransNet Extension funded projects. A significant project proposed for reallocation of funding is Carroll Canyon Road – Sorrento Valley Road to Scranton Road (52-392.0). The Fiscal Year 2010 Proposed CIP budget reflects $12.0 million in commercial paper for this project. However, this project was recently identified by the State for acceleration and also for receipt of Federal Stimulus highway funding. On May 19, 2009 the City Council approved entering into agreement with Caltrans to modify the existing Freeway Agreement enabling the City to take advantage of the Federal Stimulus highway funds. Due to timing of the project, staff proposes to reallocate TransNet Extension funds (cash) from multiple projects to the Carroll Canyon Road project. Staff has stated that these actions are related to cash flow management. Depending on a project's schedule, staff would rather use TransNet Extension funds (cash) then commercial paper, which is debt for the City.

The projects that are proposed to have their TransNet Extension funds (cash) reallocated will be backfilled using commercial paper or future TransNet Extension Funds. In addition, funding for these projects could be backfilled using the additional $20.0 million in TransNet funds the City expects to receive as a result of the Federal Stimulus package. It is important to note that even if funding is identified for these projects in FY 2010, due to possible E&CP capacity issues, these projects could be pushed to FY 2011.

Review of the Mayor's May Revise

Use of One-Time Resources

In our Preliminary Report, we noted that the Mayor utilized $22.1 million of what are considered to be one-time only resources including $17.8 million of Internal Stabilization Funds and $4.3 million in Library System Improvement Funds. We also noted our support for the Mayor's reevaluation of these miscellaneous funds which were established years ago during very different economic conditions, are not tied to any legal requirements or best practices and now have sizable fund balances. Additionally, the Proposed Budget identified an equal amount of one-time expenditures to match the onetime resources which is in accordance with the Government Finance Officers Association (GFOA) Recommended Budget Practices.

In the May Revise and as shown below, the Mayor has addressed a $22.8 million reduction to FY 2010 revenues by utilizing an additional $15 million of one-time resources together with some recurring items including storm water reductions and refinement to labor concession estimates.

One-Time Resources	Amount
Police Vacancy Factor	$2.5 M
TRANS Interest	.9 M
PC Replacement Fund	.7 M
Trolley Ext Fund	2.8 M
Equipment Outlay	1.1 M
Tobacco Settlement	1.3 M
Non Discretionary Adjust.	3.7 M
Net Department Adjust.	2.0 M
TOTAL	$15.0 M

The use of one-time resources continues to be of concern as it contributes to the City's structural budget deficit. Again, we support and have advocated for several years for the clean-up of miscellaneous funds as discussed above; and have recommended greater scrutiny of equipment outlay allocations as well as accurate budgeting of personnel expenses by applying realistic vacancy factors. We also see no readily available alternative solutions to balancing the May Revise without these resources. During an economic crisis, one-time solutions can help the City weather the effects of unusually large revenue declines which are expected to return to normal growth levels upon economic recovery. As noted in our Preliminary Report:

"While our office's position on this matter remains grounded in the best practices as set forth in our structural budget deficit report, our position on specific proposals for the utilization of one-time resources will be tethered to an analysis of the situation and the related criteria."

Attachment C

Review of Mayor's May Revise

Administrative and Management Positions Citywide

In a May 8, 2009 memorandum, Councilmember Emerald requested that the IBA provide an accounting of the Administrative and Management positions citywide added in to the FY 2010 Budget. In response to this request, the IBA reviewed all position changes contained in the Proposed Budget and the May Revise, and isolated the additions, which have been listed by department, classification, and bargaining unit, in the attachment to this report.

Our review determined that 76.90 positions were added to the FY 2010 budget Citywide, with 41.40 FTEs added to the General Fund. Of the General Fund additions, 18.46 FTEs were required for new facilities to be opened in the Library and Park and Recreation Departments. Included in these figures are 14.34 FTEs added in the Mayor's May Revise.

Part 3: Council Request of Mayor to Continue to Pursue Fiscal Reforms during FY 2010

Recognizing that the City is facing a structural budget deficit, and is expected to face a deficit in FY 2011 of more than $100 million- **after** accounting for all FY 2010 corrective actions– the IBA recommends that the Council requests that the Mayor continue to study and implement various fiscal reforms over the course of the next year. A wide range of potential areas for achieving cost savings, new resources and/or efficiencies were identified by the Council during the FY 2010 budget process. Many of these require additional time for study or implementation as well as discussion at various Council Committees. To address the FY 2011 deficit and ultimately achieve fiscal health and stability for our City, the continuous pursuit of fiscal reform is necessary. The IBA recommends that the City Council request that the Mayor work with them to accomplish the following:

Recommended Fiscal Reforms from Council Ideas
1. Work with the City Council to establish a Citizens Revenue Review and Economic Competitiveness Commission.
2. Complete and implement all Business Process Reengineering studies.
3. Complete comprehensive review of all existing funds including their legal bases, current and planned uses and fund balances.
4. Review with the City Council any reassessments under consideration for City's reserve goals for the following funds: Public Liability, Worker's Compensation, and General Fund.
5. Complete and bring forward to Council the results of the Development Services Department fee study and recommendations.
6. Implement reforms to strengthen oversight of independent agencies incuding SEDC, CCDC and SDDPC.
7. Address fiscal structural problems of the Refuse Disposal and Recycling Funds.
8. Consider implementation of a zero-based budget approach for equipment outlay requests and an expenditure cap for consultant contracts.
9. Report results of all deferred maintenance asessments to Council upon their completion. Determine causes for delays in completion of deferred maintenance/capital projects and develop recommendations for improvements.
10. Develop and adopt a "Budget Policy" to provide agreed upon principles and best practices for annual budget monitoring and development.
11. Develop recommendations for achieving cost recovery for professional sports teams and others who utilize Petco Park and Qualcomm Staudium.
12. Complete processes necessary to allow managed competition decisions to move forward.
13. Work with the Council to undertake a Community Attitude Survey to gather scientifically random data on citizen prioritization and satisfaction of City services.
14. Present the results of Real Estate Assets' Portfolio Management Plan to Committee and Council.
15. Explore ways to expand commercial marketing and increase City resources using City facilities, vehicles, and publications.

Conclusion and Recommendations

The IBA recommends Council approval of the Mayor's FY 2010 Proposed Budget, the Mayor's May Revise, and the IBA proposed revisions as summarized below:

IBA Proposed Revisions				
		FTE	EXPENSE	REVENUE
Resources Changes				
1	Park & Recreation-Antenna Lease Revenues			816,000
Expenditures Changes				
1	Business Office- Reduction of Managed Competition Funding	-	(250,000)	
2	City Auditor- Addition of Auditor Positions	4.00	399,065	
3	Storm Water-Reduction of FY 2010 Funding	-	(1,000,000)	
4	Creation of an Appropriated Reserve Utilizing Net Resources	-	1,666,935	
TOTAL		4.00	$ (816,000)	$ 816,000

We further recommend Council approval of Part 3 of this report, "Council Request of Mayor to Continue to Pursue Fiscal Reforms During FY 2010;" and recommend that this approval be memorialized by resolution.

The Office of the Independent Budget Analyst

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Attachment C

FY 2010 Position Adds - General Fund

Total General Fund Position Change	-130.39	
Less: Transfers/Reductions	-167.45	
Plus: May Revise Additions	4.34	
Additions to General Fund	**41.40**	

GENERAL FUND

Dept #	Department Title	Classification Title	FTE	Bargaining Unit
11	Office of the Assistant COO	Assistant Chief Operating Officer	1.00	Unclassified
		Executive Secretary	1.00	MEA
51	City Auditor	Prinicpal Auditor	3.00	Unclassified
52	City Treasurer	Assistant Investment Officer	1.00	Unclassified
55	Financial Management	Senior Budget Development Analyst	1.00	MEA
		Supervising Budget Development Analyst	1.00	Unrepresented
56	Debt Management	Program Coordinator	4.00	Unclassified
102	Purchasing & Contracting	Program Manager	2.00	Unclassified
110	Police	Payroll Specialist	0.25	MEA
120	Fire-Rescue	Assistant Fire Marshall	1.00	Local 145
		Account Clerk	2.00	MEA
150	Office of Homeland Security	Police Sergeant	0.35	POA
220	Community & Legislative Services	Program Manager (EGS)	1.00	Unclassified
		Subtotal	**18.60**	

GENERAL FUND - New Facilities

Dept #	Department Title	Classification Title	FTE	Bargaining Unit
72	Mt. Hope Cemetery	Grounds Maintenance Worker II	1.00	Local 127
310	Library	Librarian II	1.00	MEA
		Library Assistant	1.00	MEA
		Library Aide	1.25	MEA
		Library Clerk	1.00	MEA
442	Community Parks I	Grounds Maintenance Worker II	4.81	Local 127
		Recreation Leader I Hourly	0.75	Local 127
		Recreation Center Director III	0.75	Local 127
		Annualization of FY 2009	0.63	Local 127
443	Developed Regional Parks	Pesticide Applicator	1.00	Local 127
		Equipment Technician I	1.00	Local 127
		Light Equipment Operator	1.00	Local 127
		Aquatics Technician II	0.05	Local 127
444	Community Parks II	Grounds Maintenance Worker II	0.12	Local 127
		Annualization of FY 2009	0.10	Local 127
449	Open Space Division	Park Rangers	2.00	MEA
		Associate Management Analyst	1.00	MEA
		New facilities subtotal	**18.46**	

GENERAL FUND - May Revise

Dept #	Department Title	Classification Title	FTE	Bargaining Unit
45	City Attorney	Deputy City Attorney	2.00	DCAA
444	Park and Recreation	Swimming Pool Manager II	1.00	MEA
		Swimming Pool Manager III	1.00	MEA
		Supervising Recreation Specialist	0.34	MEA
		General Fund May Revise Subtotal	**4.34**	

TOTAL General Fund	**41.40**

FY 2010 Position Adds - Non General Funds

Total Non General Fund Position Change	-18.88	
Less: Transfers/Reductions	-44.38	
Plus: May Revise Additions	10.00	
Additions to Non General Funds	**35.50**	

NON GENERAL FUNDS

Dept #	Department Title	Classification Title	FTE	Bargaining Unit
539	Communications	Clerical Assistant II	1.00	MEA
		Storekeeper II	1.00	MEA
760	Water Department	Sr. Engineering Aide	2.00	MEA
820	Fleet Services	Administrative Aide II	0.50	MEA
930	QUALCOMM Stadium	Plumber	1.00	Local 127
		Refrigeration Mechanic	1.00	Local 127
		Building Service Technician	7.00	Local 127
		Building Supv	1.00	MEA
		Gounds Maintenance Worker I	4.00	Local 127
		Electrician	1.00	Local 127
10275	Redevelopment	Sr Management Analyst	1.00	MEA
		Financial Operations Manager	1.00	Unclassified
50070	SAP Support	Payroll Audit Supervisors	2.00	MEA
18555	HUD Programs Administration	Accountant II	1.00	MEA
		Community Development Spec II	1.00	MEA
		Non General Funds Subtotal	**25.50**	

NON GENERAL FUNDS - May Revise

Dept #	Department Title	Classification Title	FTE	Bargaining Unit
760	Water Department	Field Representative	4.00	MEA
		Customer Services Represntative	2.00	MEA
		Code Compliance Officer	3.00	MEA
		Assoc Management Analyst	1.00	MEA
		NGF May Revise Subtotal	**10.00**	

TOTAL Non General Funds	**35.50**	
TOTAL City Position Adds	**76.90**	

Summary by Bargaining Unit	FTE	% of total
Unclassified	13.00	16.9%
Unrepresented	1.00	1.3%
DCAA	2.00	2.6%
MEA	34.34	44.7%
Local 145	1.00	1.3%
POA	0.35	0.5%
Local 127	25.21	32.8%
Subtotal	**76.90**	100.0%

OFFICE OF THE INDEPENDENT BUDGET ANALYST REPORT

Date Issued: June 4, 2009 **IBA Report Number:** 09-47

City Council Docket Date: June 8, 2009

Item Number: 201

Budget Review Committee's Recommended Final Modifications to the FY 2010 Budget

On June 3, 2009, the Independent Budget Analyst presented IBA Report No. 09-45, "Fiscal Year 2010 Final Budget Report and Recommendations" to the Budget Review Committee. After hearing the results of the Mayor's May Revise and carefully considering the IBA's recommendations, the Committee unanimously approved forwarding the following motion to the City Council:

- Approval of Mayor's FY 2010 Proposed Budget dated April 14, 2009;
- Approval of Mayor's May Revision to the Fiscal Year 2010 Proposed Budget dated May 18, 2009;
- Approval of IBA Proposed Revisions to the FY 2010 Proposed Budget listed in Part 1 of IBA Report No. 09-45 dated May 29, 2009;
- Approval of Part 3 of IBA Report No. 09-45, "Council Request of Mayor to Continue to Pursue Fiscal Reforms During FY 2010".

The motion also included the following Council amendments:

1. Add items 16-22 to the list of FY 2010 fiscal reforms as presented in Attachment A of this report.
2. Request the Mayor to identify FY 2010 funding and resources to ensure the success of the Citizens Revenue Review and Economic Competitiveness Commission.

The Budget Review Committee recommends City Council approval of the actions outlined above.

Attachment D

Upon City Council approval, final steps leading to FY 2010 Final Budget Adoption are as follows:

Monday, June 8	Full Council Decisions on Final Budget Modifications
Tuesday, June 9	Mayor's Veto Period Begins
Tuesday, June 16	Mayor's Veto Period Ends
Wednesday, July 8	Budget and Finance Committee Review of Appropriation Ordinance
Monday, July 20	First Public Hearing of Appropriation Ordinance
Monday, July 27	Second Public Hearing of Appropriation Ordinance

[SIGNED]

Andrea Tevlin
Independent Budget Analyst

Attachment

Recommended FY 2010 Fiscal Reforms from Council Ideas
(As Amended by the Budget Review Committee on June 3, 2009)

1. Work with the City Council to establish a Citizens Revenue Review and Economic Competitiveness Commission.

2. Complete and implement all Business Process Reengineering studies.

3. Complete comprehensive review of all existing funds including their legal bases, current and planned uses and fund balances.

4. Review with the City Council any reassessments under consideration for City's reserve goals for the following funds: Public Liability, Worker's Compensation, and General Fund.

5. Complete and bring forward to Council the results of the Development Services Department fee study and recommendations.

6. Implement reforms to strengthen oversight of independent agencies incuding SEDC, CCDC and SDDPC.

7. Address fiscal structural problems of the Refuse Disposal and Recycling Funds.

8. Consider implementation of a zero-based budget approach for equipment outlay requests and an expenditure cap for consultant contracts.

9. Report results of all deferred maintenance asessments to Council upon their completion. Determine causes for delays in completion of deferred maintenance/capital projects and develop recommendations for improvements.

10. Develop and adopt a "Budget Policy" to provide agreed upon principles and best practices for annual budget monitoring and development.

11. Develop recommendations for achieving cost recovery for professional sports teams and others who utilize Petco Park and Qualcomm Staudium.

12. Complete processes necessary to allow managed competition decisions to move forward.

13. Work with the Council to undertake a Community Attitude Survey to gather scientifically random data on citizen prioritization and satisfaction of City services.

14. Present the results of Real Estate Assets' Portfolio Management Plan to Committee and Council.

15. Explore ways to expand commercial marketing and increase City resources using City facilities, vehicles, and publications.

16. Request the IBA and Mayor's Office provide cost information on completed FY 2009 ADA projects. Based on information provided, consider reducing FY 2010 funding for ADA projects consistent with FY 2009 total project costs.

17. Undertake study to determine cost neutraility of DROP as required by the Municipal Code.

18. Identify the status and uses of a 2006 $2.2 million Energy Efficiency Loan and identify any other outstanding grants or loans awarded to the City but not utilized.

19. Review and recommend scheduling reforms for trash pick-up and collections by the Environmental Services Department.

20. Request the City Auditor to conduct a Revenue Audit of all City revenue sources.

Attachment D

Recommended FY 2010 Fiscal Reforms from Council Ideas
(As Amended by the Budget Review Committee on June 3, 2009)

21. Request the Mayor and City Auditor to study transferring the Revenue Audit and Appeals Division of the City Treasurer's Office to the Office of the City Auditor.

22. Explore the feasibility of establishing a Retired Senior Volunteer Program (RSVP) for the Library Department.

(R-2009-1222)
REVISED 6/08
SHEET

CLERK'S FILE COPY

RESOLUTION NUMBER R- 304958

DATE OF FINAL PASSAGE JUN 17 2009

RESOLUTION OF THE COUNCIL OF THE CITY OF SAN DIEGO ADOPTING THE FISCAL YEAR 2010 BUDGET, INCLUDING APPROVING THE MAYOR'S FISCAL YEAR 2010 PROPOSED BUDGET AND MAY REVISION, WITH THE INDEPENDENT BUDGET ANALYST RECOMMENDED MODIFICATIONS.

WHEREAS, according to section 290(b) of Article XV of the City Charter, "Prior to June 15 of each year, the Council shall satisfy its obligations under Charter section 71 by holding a minimum of two public hearings to consider the budget submitted by the Mayor; and

WHEREAS, prior to the June 15 deadline, and after at least two such public hearing have been held, the Council shall pass a resolution that either approves the budget as submitted by the Mayor or modifies the budget in whole or part; and

WHEREAS, the Mayor's May revision to the Fiscal Year 2010 Proposed Budget and Independent Budget Analyst's [IBA] Final Budget Report and Recommendation on the FY 2010 Budget was presented to the Budget Review Committee on June 3, 2009; and

WHEREAS, the Council amended the IBA's Final Budget Report and Recommendations on the FY 2010 Budget to include item 16-22 as presented in the IBA's Budget Review Committee's Recommended Final Modifications to the FY 2010 Budget, Report Number 09-47; and

WHEREAS, the Council also requested that the Mayor identify FY 2010 funding and resources to ensure the success of the Citizens Revenue Review and Economic Competitiveness Commission [CRRECC]; and

Attachment E

(R-2009-1222)
REVISED

WHEREAS, the Council at the June 8, 2009 Council Meeting amended the Mayor's Fiscal 2010 Budget to reinstate up to an aggregate $315,212 back to the Council budgets and take the reduction from the appropriated reserves and/or infrastructure funds at Council's discretion; NOW, THEREFORE,

BE IT RESOLVED, that the Council of the City of San Diego that the Mayor's Fiscal Year 2010 Proposed Budget, including the Mayor's May Revision to the Fiscal Year 2010 Proposed Budget with IBA recommended modifications as detailed in IBA Reports No. 09-45 and No. 09-47 together with the request that the Mayor identify FY 2010 funding and resources to ensure the success of the CRRECC and to reinstate the $315,212 as stated above to the Council budgets is hereby approved.

BE IT FURTHER RESOLVED, that the City Clerk is hereby authorized and directed to return, as soon as practicable, the Mayor's Proposed Fiscal Year 2010 Budget, as modified as stated above, to the Mayor in accordance with section 290(b)(2)(A) of the Charter.

R-304953

I hereby certify that the foregoing Resolution was passed by the Council of the City of San Diego, at this meeting of JUN 0 8 2009.

ELIZABETH S. MALAND
City Clerk

By _____
Deputy City Clerk

_____
JERRY SANDERS, Mayor

_____
JERRY SANDERS, Mayor

R- 304958

(R-2010-29) 150

RESOLUTION NUMBER R- 305100

DATE OF FINAL PASSAGE JUL 28 2009

RESOLUTION OF THE COUNCIL OF THE CITY OF SAN DIEGO ADOPTING THE STATEMENT OF BUDGETARY PRINCIPLES WITH RESPECT TO ADMINISTRATION BY THE MAYOR OF THE FISCAL YEAR 2010 BUDGET

WHEREAS, in accordance with sections 71 and 290 of the Charter, the City Council will adopt the Appropriation Ordinance in order to provide for the appropriation and expenditure of funds for the Fiscal Year 2009-2010; and

WHEREAS, the Mayor and the City Council desire to provide for a more effective administration of the Fiscal Year 2010 budget; and

WHEREAS, the Independent Budget Analyst, in consultation with the Mayor, has prepared a Statement of Budgetary Principles (attached hereto as Exhibit A) which acknowledges the duties of the Mayor as Chief Budget Officer and Chief Fiscal Officer of the City, and the City Council as sole legislative and lawmaking body of the City; NOW, THEREFORE,

BE IT RESOLVED, by the Council of the City of San Diego, as follows:

Section 1. That the City Council hereby adopts the Statement of Budgetary Principles.

Section 2. That this resolution shall go into effect immediately upon passage of the Fiscal Year 2009-2010 Appropriation Ordinance.

APPROVED: JAN I. GOLDSMITH, City Attorney

By _____
Todd F. Bradley
Deputy City Attorney

TFB:jab
07/06/2009
Or.Dept:IBA
R-2010-29

Attachment F

(R-2010-29)

I hereby certify that the foregoing Resolution was passed by the Council of the City of San Diego, at this meeting of JUL 20 2009

ELIZABETH S. MALAND
City Clerk

By _____
Deputy City Clerk

Approved: 7-25-09
(date)

_____
JERRY SANDERS, Mayor

Vetoed: _____
(date)

_____
JERRY SANDERS, Mayor

FY 2010 STATEMENT OF BUDGETARY PRINCIPLES

WHEREAS, pursuant to section 265(b)(15) of the City Charter the Mayor is required to propose a budget to the Council and make it available for public view no later than April 15 of each year; and

WHEREAS, on April 13, 2009, the Mayor released the Fiscal Year 2010 Budget to the Council and to the public; and

WHEREAS, the Council has duly considered the Mayor's Fiscal Year 2010 Budget and discussed such budget at several public meetings beginning on April 29, 2009 and ending on May 18, 2009, and at such meetings members of the public were invited to comment on and ask questions about the Fiscal Year 2010 Budget; and

WHEREAS, Council members submitted their budget ideas which were presented and discussed at the meetings of the Budget Review Committee on May 8, 2009, and May 18, 2009 ; and

WHEREAS, on May 18, 2009, the Mayor delivered a supplementary budget report to the Council (referred to as the May Revision) making technical changes to the Fiscal Year 2010 Budget; and

WHEREAS, on June 3, 2009, the Budget Review Committee reviewed the Mayor's May Revision and the Report of the Independent Budget Analyst, dated May 29, 2009, entitled "Fiscal Year 2010 Final Budget Report and Recommendations", and recommended to the City Council adoption of the Mayor's Fiscal Year 2010 Budget, including certain amendments thereto; and

WHEREAS, on June 8, 2009 the Council approved the Fiscal Year 2010 Budget, together with the Mayor's May Revision, and budget modifications as recommended by the IBA, and forwarded the same to the Mayor for his consideration under Charter section 290(b)(2); and

WHEREAS, on June 17, 2009 the Mayor approved the Fiscal Year 2010 Budget, in accordance with Charter section 290(b)(2)(A); and

WHEREAS, in accordance with Charter section 290(b)(2), on June 17, 2009 the Fiscal Year 2010 Budget became the controlling document for purposes of preparing the annual appropriation ordinance; and

WHEREAS, pursuant to Charter section 71 and 290(c), the Council is required to adopt an appropriation ordinance during the month of July to establish budgetary appropriations for the Fiscal Year 2010 Budget; and

Attachment F

WHEREAS, the Mayor and the Council acknowledge that the Fiscal Year 2010 Budget reflects the best estimate of the Mayor and the Council regarding projected revenues and expenditures and that such estimate is simply a financial plan that may require adjustments in view of the available resources; and

WHEREAS, this Statement of Budgetary Principles is intended to facilitate better communication on fiscal matters between the Council and the Mayor and to establish a framework for the administration by the Mayor of the Fiscal Year 2010 Budget in light of the respective duties of the Mayor as Chief Executive Officer and Chief Budget Officer of the City, and the duties of the Council as the legislative and policy setting body of the City, and in light of the obligation of public officials to keep the public apprised of the conduct of the City's financial affairs;

Accordingly, the Mayor and the Council hereby agree to adhere to the following budgetary principles for the Fiscal Year 2010 Budget:

Fiscal Year 2010 Budget---Communication

1. The Mayor, or his designee, will provide reports to the Council on a quarterly basis regarding the administration of the affairs of the City. These reports can be given verbally, and are intended to improve the flow of information between the Mayor, Council and public.

2. The Council President will provide time on the Council's agenda for the Report of the Mayor.

3. Under pre-defined criteria as set forth below, the Mayor will provide Council with prior written notice of the elimination of any program or service funded by the Fiscal Year 2010 Budget. The notice shall describe with reasonable specificity the budgetary and/or fiscal rationale supporting the elimination of the program or service, and the service level impact, if any.

4. The Mayor will also provide Council with prior written notice of a material or significant reduction in any program or service affecting the community based on the criteria set forth below. Such notice will consist of a memo from the Mayor to the Council and the City Clerk describing the budgetary and/or fiscal reasons supporting the change, and the likely service level impact. Notwithstanding the forgoing, the Mayor need not give notice of any change or modification that results in a more efficient delivery of public services and that accomplishes the legislative intent.

   Written notification of a service or program reduction will be triggered by criteria based on four categories of Fund Centers at the Group Level (as identified in the City's new Financial Accounting System) and the corresponding size of the proposed service reduction:

Fund Center/Group Level*	Up to $2.0M	$2.0M to $5.0M	$5.0M to $10.0M	$10.0 M Plus
Service Criteria Trigger	$200,000+	$500,000+	$1.0M+	$1.5M+

* As identified in the new financial accounting system (OneSD).

Notwithstanding anything herein to the contrary, the Mayor shall provide written notice to the Council, as part of the Auditor's reports as required by Charter Section 39, and also as part of the Mayor's next quarterly report to the Council, when the cumulative amount of Fiscal Year 2010 budgetary reductions undertaken for any reasons reaches 3% of the General Fund of the City, or 3% of any other Major Fund of the City (provided that any such reductions shall not cause the City to breach or violate any covenant or other obligation to which such Major Fund may be subject). Such notice shall describe the nature of the budgetary reductions, the fiscal reasons therefor, and the impact on City services, if any. For purposes of this paragraph, Major Fund of the City shall mean the Water Enterprise Fund, the Sewer Enterprise Fund, the Development Services Enterprise Fund, and the Airports Enterprise Fund.

Fiscal Year 2010 Budget---Appropriation Ordinance

1. Neither the Mayor nor the Council has unilateral authority to make changes to the spending authority contained in the Fiscal Year 2010 Budget.

2. The Mayor shall in good faith fulfill the legislative intent reflected in the adopted Fiscal Year 2010 Budget, including the appropriations reflected in the Fiscal Year 2010 Appropriation Ordinance. However, the Mayor has discretion to effectively and efficiently spend public monies, and shall not be obligated to spend all the money the Council has appropriated if there is a less costly means of accomplishing the Council's stated purposes.

3. The Council shall have no authority to make or adopt changes to the Fiscal Year 2010 Budget without first receiving a funding recommendation of the Mayor. The Mayor will provide such funding recommendation within 30 calendar days of the Council request, or such later period as contained in the request of the Council.

4. In accordance with Charter sections 28 and 81, the Mayor has the authority to allocate Fiscal Year 2010 Budget appropriations within departments in order to best carry out the Council's legislative intent.

5. The Appropriation Ordinance implements the Fiscal Year 2010 Budget, as approved by the Council. The Appropriation Ordinance shall specify the spending authority by Department and by Fund, and all other conditions, authorizations and requirements appropriate therefore. The Appropriation Ordinance will include necessary budget delegation to carry out the business of the City; provided however, the Appropriation Ordinance will not include Policy directions.

6. The Council may restore a program or service which has been recommended for elimination or reduction by the Mayor by docketing and considering such action upon the request of four Council members.

The Statement of Budgetary Principles applies to departments and programs that are under the direction and authority of the Mayor, and shall not apply to offices independent of the Mayor. This Statement of Budgetary Principles is subject in all respects to the provisions of the City Charter.

CLERK'S FILE COPY

(O-2010-3)

ORDINANCE NUMBER O- 19887 (NEW SERIES)

DATE OF FINAL PASSAGE JUL 27 2009

AN ORDINANCE ADOPTING THE ANNUAL BUDGET FOR THE FISCAL YEAR 2010 AND APPROPRIATING THE NECESSARY MONEY TO OPERATE THE CITY OF SAN DIEGO FOR SAID FISCAL YEAR.

BE IT ORDAINED, by the Council of the City of San Diego, as follows:

Section 1. The budget for the expense of conducting the affairs of the City of San Diego for the fiscal year commencing July 1, 2009, and ending June 30, 2010, heretofore prepared and submitted to this Council by the Mayor and amended through the Mayor's Revision submitted May 18 , 2009, by recommendations from the Office of the Independent Budget Analyst, and by changes from the City Council, all of which was approved by Council on June 8, 2009, and on file in the Office of the City Clerk as Resolution No. R-304958 is hereby adopted as the Annual Budget for said fiscal year.

Section 2. There is hereby appropriated for expenditure out of the funds of said City for municipal purposes the amounts set forth in Attachment I and in the approved Capital Improvement Program Budget, which defines the legal levels at which the Chief Financial Officer (CFO), as designee of the Mayor, shall control operational and capital project spending.

I. GENERAL FUND

(A) The CFO is authorized and directed to deposit any revenues in excess of expenditures at fiscal year end to the General Fund Unappropriated Reserve.

(B) The CFO is authorized and directed to increase expenditure appropriations of the General Fund Appropriated Reserve from revenue in excess of expenditures at fiscal year end

and/or the General Fund Unappropriated Reserve for the purpose of achieving the 5% minimum General Fund Emergency Reserve balance at year end, as defined in the City Reserve Policy.

(C) The CFO is authorized, upon adopted Council resolution, to transfer appropriations from the General Fund Appropriated Reserve to other General Fund departments.

(D) The CFO is authorized to appropriate and expend interest earnings and/or original issue premium generated from the issuance and/or administration of Tax and Revenue Anticipation Notes for the purpose of funding expenditures related to their issuance, including interest costs.

(E) The provisions in the Library Ordinance, Municipal Code Section 22.0228, restricting funding are hereby waived.

(F) The CFO is authorized to transfer appropriations for costs avoided in one department by a mutual agreement to incur them in another department.

(G) The CFO is authorized to increase and/or decrease revenue and expenditure appropriations for the purpose of implementing Council approved economic development, business incentive and other programs that include the Business and Industry Incentive Program (Council Policy 900-12), the Housing Impact Fee Waiver–Enterprise Zones Program (Council Policy 900-12), the Small Business Enhancement Program (Council Policy 900-15), the Storefront Improvement Program (Council Policy 900-17), the Community Parking District Policy (Council Policy 100-18), and Mission Bay and Other Regional Park Improvements (Municipal Code Section 22.0229).

(H) The CFO is authorized to increase revenue and expenditure appropriations for the purpose of paying unanticipated Property Tax Administration fees to the County of San Diego.

II. SPECIAL REVENUE FUNDS

(A) Community Development Block Grant Funds

(1) Community Development Block Grant Funds are appropriated for the purposes established by the grant provisions as approved and authorized by Council. All authorized but incomplete program activities and unexpended monies related thereto remaining in the Community Development Block Grant Funds on June 30, 2010 shall be carried forward to future years for the purpose of completing said authorized activities in accordance with Council Policy 700-02 which includes the requirements to use funds within three years of allocation.

(2) The CFO is authorized, upon the direction of the respective Council District, to allocate the Council District's reserves or reallocate appropriations from budgeted projects later determined ineligible to new or existing CDBG eligible projects.

(3) The CFO is authorized to transfer a maximum of $100,000 per capital project from fund reserves or excess program income to projects for eligible costs, such as engineering, in excess of previously approved appropriations.

(B) Transient Occupancy Tax Fund (200205)

(1) The provisions in Municipal Code section 35.0128(a) restricting the use of transient occupancy tax revenues are hereby waived.

(2) The provisions of Council Policy 100-03 (Transient Occupancy Tax), for specific activities funded by this ordinance, are deemed and declared to be complied with, by the adoption of this Ordinance. Notwithstanding the foregoing, the Council hereby waives certain provisions of Council Policy 100-03, Attachment II, for the entities set forth below:

San Diego Regional Economic Development Corporation	B-3
Horton Plaza Theatres Foundation	B-1, B-2, and B-4

Nothing contained in this paragraph shall be deemed to constitute a waiver of the ban prohibiting the use of Transient Occupancy Tax funds for the purchase of alcoholic beverages.

(3) The Mayor or designee is hereby authorized to execute appropriate agreements for the conduct of activities associated with the allocations authorized by Council for Fiscal Year 2010. It is the intent of the Council that the Transient Occupancy Tax Fund appropriations be expended in accordance with the Council Policy 100-03.

(C) Environmental Growth Funds (200110, 200111, 200109)

(1) It is the intent of the Council that the Environmental Growth Fund appropriations are to be expended for those purposes described in City Charter Section 103.1a. The provisions in the San Diego Municipal Code Section 63.30, as amended by Ordinance 19159 are hereby waived.

(2) Any monies deposited in the Environmental Growth Fund in excess of estimated revenue as described in Section 103.1a of the City Charter and any carryover monies from the previous fiscal year are hereby appropriated for the purpose for which the Environmental Growth Fund was created and may be expended only by Council resolution. The Council may, from time-to-time, for purposes of augmenting specified programs, elect to allocate additional monies to the Environmental Growth Fund from sources other than those enumerated in Section 103.1a of the Charter. In that event, those additional monies shall not be subject to any fractional allocation but shall be used solely and exclusively for the program purpose designated by Council.

(D) Maintenance Assessment District Funds

The CFO is authorized to transfer allocations from contributing Maintenance Assessment District Funds excess revenue or reserves to increase the appropriations to reimburse the

Maintenance Assessment District Management Fund accordingly, in the event that actual expenses related to administration exceed budgeted levels

(E) Zoological Exhibits Fund (200219)

The CFO is authorized to appropriate and expend from unanticipated revenues or fund balance for the purpose of transferring funds to support zoological exhibits in accordance with City Charter Section 77A.

III. DEBT SERVICE FUNDS

General Obligation Bond Interest and Redemption Fund (300000)

There is hereby appropriated the current year's proceeds from the tax levy as required to pay debt service on the issuance of $25.5 million aggregate principal amount of General Obligation bonds authorized in an election held on June 5, 1990 by a favorable vote of more than two-thirds of all the voters voting on the proposition.

IV. CAPITAL PROJECTS FUNDS

(A) Any additions to or deletions from the Capital Improvements Program, as may be required, shall be made by Council resolution provided funding is available for such action. The CFO is authorized to add maintenance projects funded elsewhere which are determined to be of a capital nature to the Capital Improvements Program.

(B) The CFO is authorized to close completed Capital Improvements Program projects and transfer unexpended balances to the appropriate Unallocated Reserve, Annual Allocation or Fund Balances as a result of the closure.

(C) The CFO is authorized to transfer and appropriate a maximum of $200,000 per project not to exceed 10% of the project budget from Unallocated Reserves, Annual Allocations,

earned interest or Unappropriated Fund Balances to Capital Improvements Program projects to reimburse eligible costs in excess of approved appropriations at project completion.

(D) The CFO is authorized to make cash advances from the appropriate revenue source funds for the purpose of funding incidental and engineering costs of projects included in the long-range Capital Improvements Program Budget. Such advances shall be reimbursed to the respective Fund upon appropriation. In addition, the CFO is authorized and directed to advance funds as required for grant funded projects based on earned grant revenue receivable. Advances will be returned upon the payment of the grant receivable.

(E) The CFO is authorized to reallocate revenue sources between Capital Improvements Program projects, in accordance with the restrictions placed on various revenues where the net reallocation does not result in a net increase to any of the revenue sources or project budgets.

(F) Facilities Benefit Assessment Funds and Development Impact Fee Funds (400080-400095, 400111-400136, 400097-400110)

(1) The CFO is authorized to modify individual project appropriations in accordance with Council-approved Community Public Facilities Financing Plans.

(2) The CFO is authorized to reallocate DIF funded appropriations between Council-approved projects to expedite the use of DIF funds in accordance with AB1600 requirements.

(3) The CFO is authorized to appropriate DIF funds for the purpose of transferring monies to the Redevelopment Agency of the City of San Diego (Agency) for reimbursable capital project expenditures as authorized by City Council resolution R-300013 dated December 7, 2004 and the Redevelopment Agency resolution R-03862. The transfers will be limited to availability of funds within DIF funds and to projects identified in the Centre City Public Facilities Financing Plan.

(4) The CFO is authorized to appropriate in the FBA and DIF funds a sufficient and necessary amount to reimburse the administrative costs incurred by other City funds.

(G) TransNet and TransNet Extension Funds (400156, 400169-400174)

(1) The TransNet Extension Funds (400169-400174) are hereby appropriated for the purposes authorized by Proposition A - San Diego County Transportation Improvement; the Regional Transportation Improvement Program (RTIP) and the Annual Budget Document.

(2) The CFO may reallocate appropriations among the projects contained in the RTIP and the Capital Improvements Program Budget provided that such reallocation does not increase or decrease the total TransNet appropriations. The CFO may appropriate and reallocate TransNet Extension Congestion Relief cash, TransNet Extension Congestion Relief commercial paper, and TransNet (original program) cash appropriations among Council approved TransNet Funded projects to reduce the use of debt and maximize the use of cash in these funds. The Mayor is authorized as the Council designee to direct the San Diego Association of Governments (SANDAG) to amend the RTIP for such reallocations.

(3) Any monies deposited in the TransNet funds in excess of estimated revenue and any carryover monies from the previous fiscal year are hereby appropriated for the purpose for which said Funds were created and may be appropriated and expended by the CFO provided that such an increase is part of the RTIP.

(H) Infrastructure Improvement Fund (400184)

(1) Any carryover monies from the previous fiscal year in the Infrastructure Improvement Fund (400184) are hereby appropriated for the purpose of financing capital improvements and major maintenance of streetlights, sidewalks, traffic signals, libraries, parks and recreation

facilities, and roadways, or any other general fund purposes or activities as identified by the Mayor or individual Council Districts.

(2) Funds from the Infrastructure Improvement Fund may be transferred and appropriated upon the direction of the Mayor for purposes identified by the Mayor for the Mayor's Infrastructure Improvement Fund or by the Council Districts for the individual Council District's Infrastructure Improvement Funds. Any request by the Mayor or individual Council Districts to use funds from the Infrastructure Improvement Fund for programs or activities of external organizations requires an additional Council resolution.

(3) The CFO is authorized to add and establish capital improvement projects not currently in the Capital Improvements Program for purposed identified by the Mayor for the Mayor's Infrastructure Improvement Fund or by the Council Districts for the individual Council District's Infrastructure Improvement Funds . The CFO is authorized to transfer any Infrastructure Improvement Funds deemed to be surplus in a project to the individual Infrastructure Improvement Fund.

V. ENTERPRISE FUNDS

(A) All Enterprise Funds are hereby appropriated for the purpose of providing for the operation, maintenance and development of their respective purposes.

(B) Reserve Funds are hereby appropriated to provide funds for the purpose for which the Fund was created. The CFO is hereby authorized to return to the source Fund monies deposited in Reserve Funds in excess of amounts required, consistent with the City Reserve Policy.

(C) The CFO may reallocate appropriations and associated encumbrances from any Council approved budgeted project in the Capital Improvement Program to the Fund's annual operating budget for costs associated with extended environmental monitoring for re-vegetation.

Such reallocation shall decrease the total appropriation and encumbrance for the project and increase the appropriation and encumbrance in the annual operating budget by an equal amount provided that the reallocation is no greater than 5% of the capital project budget.

(D) The CFO is authorized to increase expenditure appropriations for the purpose of implementing the Metropolitan Wastewater Department and Water Department Memorandum of Understanding for Bid to Goal Public Contract Operations Agreement.

VI. INTERNAL SERVICE FUNDS

(A) The CFO is hereby authorized to distribute surplus retained earnings or excess contributions from various internal service funds back to appropriate contributing funds or between employee benefit-related internal service funds.

(B) Equipment Operating Fund (720000) and Equipment Replacement Fund (720009)

The CFO is hereby authorized to redistribute contributions among the Equipment Operating and Equipment Replacement internal service funds or to advance funds between these internal service funds.

(C) Central Stores Fund (720040), Publishing Services Fund (720041), Equipment Operating Fund (720000), Equipment Replacement Fund (720009), and Risk Management Administration Fund (720048)

The CFO is hereby authorized to appropriate expenditures from unanticipated revenues for the purpose of allowing for the uninterrupted provision of services.

VII. TRUST AND AGENCY FUNDS

These funds are established to account for assets held by the City as an agent for individuals, private organizations, other governments and/or funds; for example, federal and state

income taxes withheld from employees, 401(k) and deferred compensation plans, parking citation revenues, and employee benefit plans. The CFO is authorized and directed to establish the appropriate agency funds and to deposit and disburse funds in accordance with the respective agency relationships.

Section 3. The Mayor is hereby authorized to execute appropriate initial and continuing contracts and agreements for the conduct of activities associated with the allocations authorized by Council and in accordance with provisions of grant agreements.

Section 4. The CFO is authorized to release excess rate stabilization funds and debt service stabilization funds to the appropriate unallocated reserve or fund balance, consistent with the City Reserve Policy.

Section 5. The CFO is authorized and directed to make inter-fund loans, including interest at the City's pooled rate of return, between funds to cover cash needs. These loans may, if appropriate, extend beyond the current fiscal year.

Section 6. All interest earnings generated by any fund which has been established pursuant to a legal or contractual requirement, externally imposed restriction, or by enabling legislation (including, but not limited to, the Appropriation Ordinance) shall remain in said fund solely for the purpose the fund was intended.

Section 7. All Funds, established by Council in previous fiscal years or during the current fiscal year, are appropriated for the purposes established by applicable laws and/or in accordance with provisions of agreements authorized by Council and for projects contained in the Council-approved Capital Improvements Program or authorized by Council resolution. The CFO is authorized and directed to expend monies within the funds for services provided by those

funds. The CFO is authorized and directed to return any surplus monies to the contributing funds or, when the contributing funds cannot be legally determined, to the General Fund.

Section 8. The CFO is authorized and directed to transfer current and/or prior years' surplus monies within the Flexible Benefit/Management Benefit Programs reimbursement funds after fiscal year end. Any remaining surplus monies (excluding flexible spending accounts) in the reimbursement funds may be transferred by the CFO to the Risk Management Administration Fund (720048) to be expended, up to the full forfeited amount, for programs which benefit City employees.

The CFO is authorized and directed to transfer surplus/reserves within other employee benefit funds or to reallocate these monies to other fringe benefit funds.

Section 9. The CFO is authorized and directed to make appropriate inter-fund transfers in accordance with the Annual Budget Document and estimated sources of revenue.

The CFO may transfer funds to related City entities in accordance with the Annual Budget Document and appropriate funding source rules and regulations.

Section 10. The CFO is authorized and directed to appropriate and expend donations in accordance with Council Policy 100-02 (City Receipt of Donations).

Section 11. All revenues generated consistent with the Public Trust pursuant to Section 6306 of the Public Resources Code in relation to operation of Mission Bay Park and Ocean Beach Park in excess of expenditures for operations, maintenance and capital improvements during the fiscal year are hereby placed in a special fund to be used exclusively for past and future operations, maintenance and capital improvements and for past, current, and future expenditures uncompensated by past, current and future revenues derived from Mission Bay Park and Ocean Beach Park as required by agreements with the State of California. Excess

revenues are hereby appropriated for said purposes and may be expended only by Council resolution or in accordance with projects contained in the Council-approved Capital Improvements Program.

All revenues generated by sovereign trust lands granted by the State of California to the City of San Diego pursuant to section 6306 of the Public Resources Code are hereby appropriated for purposes consistent with the public trust.

Section 12. All other revenues which are not appropriated by any other section of this ordinance, and which are in excess of budgeted revenue are hereby transferred by the CFO to legally established reserve fund(s) or account(s). However, in no event shall the total appropriations of all tax revenues as defined by Article XIIIB of the California State Constitution made pursuant to this ordinance exceed the City's legal limit.

The total appropriation is $2,945,938,076 a portion of which will be derived from proceeds of taxes as defined within Article XIIIB of the State Constitution.

It is the intent of this ordinance to comply with Article XIIIB of the California State Constitution.

Section 13. The CFO is authorized and directed to modify appropriations in accordance with the Fiscal Year 2010 Tax Rate Ordinance as approved by Council. Further, the CFO is directed to modify the Annual Budget Document in accordance with the Tax Rate Ordinance.

Section 14. The CFO is authorized and directed to close obsolete or inactive funds; residual balances of such funds shall be returned to their source or, if the source cannot be determined, to the General Fund Unappropriated Reserve. The CFO shall periodically report fund closures to the City Council and recommend the appropriation of any residual balances.

O- 19887

Section.15. The CFO is hereby authorized to restrict from the departmental appropriations as set forth in Attachment I an amount sufficient to assure that, in the event there is a shortfall in projected revenues, there are sufficient revenues to cover the remaining appropriations; provided that in the case that projected revenue estimates are met, the restricted funds may be released. Notification will be provided to City Council in accordance with the Council-approved FY 2010 Statement of Budgetary Principles.

Section 16. The CFO is authorized to transfer appropriations to transition to the new accounting system and restructure accounts as necessary where the reallocation does not result in a net increase or decrease to the total City budget, does not result in a net change by funding source and does not change the scope or purpose for which funding was appropriated by Council.

Section 17. It is the express intent of the City Council that, notwithstanding anything to the contrary herein, any economic benefit, savings, or effect of this ordinance shall not be used, directly or indirectly, to fund, support in any way, or ratify any employment or retirement benefit determined to be illegal by a court of law.

Section 18. The powers of the Council not delegated to the Mayor and CFO, as specifically set forth herein, are reserved to the Council in accordance with the terms of the Charter.

Section 19. That a full reading of this ordinance is dispensed with prior to its passage, a written or printed copy having been available to the City Council and the public prior to the day of its final passage.

Section 20. This ordinance is declared to take effect and be in force immediately upon its passage after two (2) public hearings pursuant to the authority contained in Sections 71, 275, and 295 of the Charter of the City of San Diego.

Section 21. The Mayor shall have no veto power over this ordinance pursuant to Section 280(a)(4) of the Charter of the City of San Diego.

Section 22. That a full reading of this ordinance is dispensed with prior to its passage, a written or printed copy having been available to the City Council and the public a day prior to its passage.

Section 23. That this ordinance shall take effect and be in force on the thirtieth day from and after its final passage.

APPROVED: JAN I. GOLDSMITH, City Attorney

By _____
Todd Franklin Bradley
Deputy City Attorney

TFB:cfq
07/09/09
Or.Dept:Labor Relations
O-2010-3

O - 19887

ATTACHMENT I
Fiscal Year 2010 Operating and Capital Appropriations

OPERATING APPROPRIATIONS	Salary & Wages	Fringe & Non-Personnel	FY 2010 Appropriation
General Fund			
Administration	$ 1,336,481	$ 2,579,282	$ 3,915,763
Business Office	$ 704,069	$ 751,988	$ 1,456,057
City Attorney	$ 23,042,181	$ 14,748,450	$ 37,790,631
City Auditor	$ 1,458,134	$ 1,073,283	$ 2,531,417
City Clerk	$ 2,192,300	$ 2,212,228	$ 4,404,528
City Comptroller	$ 5,846,636	$ 4,752,040	$ 10,598,676
City Council - District 1	$ 458,991	$ 480,509	$ 939,500
City Council - District 2	$ 435,933	$ 503,567	$ 939,500
City Council - District 3	$ 523,174	$ 443,812	$ 966,986
City Council - District 4	$ 459,875	$ 479,625	$ 939,500
City Council - District 5	$ 501,060	$ 470,440	$ 971,500
City Council - District 6	$ 397,959	$ 573,541	$ 971,500
City Council - District 7	$ 500,438	$ 471,062	$ 971,500
City Council - District 8	$ 515,928	$ 455,572	$ 971,500
City Planning and Community Investment	$ 4,650,340	$ 10,152,341	$ 14,802,681
City Treasurer	$ 6,262,462	$ 11,604,281	$ 17,866,743
Citywide Program Expenditures	$ -	$ 52,921,079	$ 52,921,079
Community & Legislative Services	$ 3,102,094	$ 2,775,931	$ 5,878,025
Council Administration	$ 900,826	$ 811,255	$ 1,712,081
Debt Management	$ 1,498,456	$ 1,133,636	$ 2,632,092
Department of Information Technology	$ -	$ 16,511,184	$ 16,511,184
Development Services	$ 3,500,186	$ 3,030,411	$ 6,530,597
Engineering and Capital Projects	$ 35,457,071	$ 27,886,996	$ 63,344,067
Environmental Services	$ 8,495,685	$ 28,774,907	$ 37,270,592
Ethics Commission	$ 569,858	$ 321,429	$ 891,287
Financial Management	$ 2,221,579	$ 1,566,700	$ 3,788,279
Fire-Rescue	$ 104,676,487	$ 86,416,084	$ 191,092,571
General Fund Appropriated Reserve	$ -	$ 1,666,935	$ 1,666,935
General Services	$ 18,769,195	$ 42,624,113	$ 61,393,308
Human Resources	$ 1,229,064	$ 1,237,087	$ 2,466,151
Library	$ 17,148,924	$ 19,919,333	$ 37,068,257
Office of Homeland Security	$ 792,846	$ 743,374	$ 1,536,220
Office of the Assistant COO	$ 344,592	$ 181,650	$ 526,242
Office of the Chief Financial Officer	$ 308,231	$ 571,242	$ 879,473
Office of the IBA	$ 946,875	$ 506,359	$ 1,453,234
Office of the Mayor and COO	$ 404,850	$ 237,384	$ 642,234
Park & Recreation	$ 31,421,834	$ 54,531,025	$ 85,952,859
Personnel	$ 3,549,369	$ 2,678,087	$ 6,227,456
Police	$ 220,267,609	$ 177,990,959	$ 398,258,568
Public Works	$ 187,333	$ 127,074	$ 314,407
Purchasing & Contracting	$ 2,290,633	$ 1,976,631	$ 4,267,264
Real Estate Assets	$ 2,128,316	$ 1,669,784	$ 3,798,100
Storm Water	$ 6,635,620	$ 31,015,628	$ 37,651,248
Water	$ -	$ 1,994,583	$ 1,994,583
General Fund Total	**$ 516,133,494**	**$ 613,572,881**	**$ 1,129,706,375**

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Attachment G

OPERATING APPROPRIATIONS (continued)	Salary & Wages	Fringe & Non-Personnel	FY2010 Appropriation
Debt Service and Tax Funds			
Public Safety Communication Bonds	$ -	$ 2,327,798	$ 2,327,798
Tax and Revenue Anticipation Notes Fund	$ -	$ 1,326,331	$ 1,326,331
Debt Service and Tax Funds Total	$ -	$ 3,654,129	$ 3,654,129
Special Revenue Funds			
AB 2928 - Transportation Relief	$ -	$ 15,535,558	$ 15,535,558
Automated Refuse Container Fund	$ -	$ 500,000	$ 500,000
Balboa / Mission Bay Improvement	$ -	$ 9,041,884	$ 9,041,884
Concourse and Parking Garages Fund	$ 112,265	$ 3,871,971	$ 3,984,236
Convention Center Complex	$ -	$ 21,784,341	$ 21,784,341
Emergency Medical Services	$ 4,012,859	$ 3,141,864	$ 7,154,723
Energy Conservation Program Fund	$ 611,843	$ 1,233,536	$ 1,845,379
Environmental Growth Fund 1/3	$ -	$ 5,552,099	$ 5,552,099
Environmental Growth Fund 2/3	$ -	$ 8,896,882	$ 8,896,882
Facilities Financing Fund	$ 1,023,244	$ 1,450,120	$ 2,473,364
Fire and Lifeguard Facilities Fund	$ -	$ 1,663,782	$ 1,663,782
Gas Tax	$ -	$ 24,644,732	$ 24,644,732
HUD Programs Administration Fund	$ 862,952	$ 1,437,244	$ 2,300,196
Information Technology Fund	$ 1,585,747	$ 2,719,092	$ 4,304,839
Library Grants Fund	$ 150,000	$ 305,000	$ 455,000
Los Penasquitos Canyon Preserve	$ 104,673	$ 90,165	$ 194,838
New Convention Center	$ -	$ 3,905,278	$ 3,905,278
PETCO Park	$ 106,700	$ 23,316,534	$ 23,423,234
Police Decentralization Fund	$ -	$ 7,824,648	$ 7,824,648
Public Art Fund	$ -	$ 30,000	$ 30,000
QUALCOMM Stadium Operating Fund	$ 1,998,526	$ 16,081,599	$ 18,080,125
Redevelopment Fund	$ 2,109,257	$ 1,290,339	$ 3,399,596
SAP Support	$ 1,277,973	$ 11,314,888	$ 12,592,861
Seized & Forfeited Assets Fund	$ -	$ 2,042,684	$ 2,042,684
Solid Waste Local Enforcement Agency	$ 383,226	$ 511,479	$ 894,705
STOP-Serious Traffic Offenders Program	$ -	$ 1,200,000	$ 1,200,000
Storm Drain Fund	$ -	$ 6,046,746	$ 6,046,746
Transient Occupancy Tax Fund	$ 618,616	$ 79,858,756	$ 80,477,372
TransNet Extension	$ -	$ 10,066,296	$ 10,066,296
Trolley Extension Reserve	$ -	$ 6,074,131	$ 6,074,131
Utilities Undergrounding Program	$ 378,021	$ 795,374	$ 1,173,395
Wireless Communications Technology Fund	$ 3,347,975	$ 6,707,690	$ 10,055,665
Zoological Exhibits	$ -	$ 9,679,780	$ 9,679,780
Special Revenue Funds Total	$ 18,683,877	$ 288,614,492	$ 307,298,369
Enterprise Funds			
City Airport Fund	$ 972,661	$ 2,127,737	$ 3,100,398
Development Services Enterprise Fund	$ 18,213,337	$ 25,795,793	$ 44,009,130
Golf Course Enterprise	$ 3,973,130	$ 9,712,587	$ 13,685,717
Recycling Fund	$ 7,033,005	$ 14,662,268	$ 21,695,273
Refuse Disposal Fund	$ 9,244,355	$ 27,521,468	$ 36,765,823
Sewer Funds	$ 51,186,936	$ 308,084,269	$ 359,271,205
Water Department Fund	$ 44,269,273	$ 340,271,765	$ 384,541,038
Enterprise Funds Total	$ 134,892,697	$ 728,175,887	$ 863,068,584

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OPERATING APPROPRIATIONS (continued)	Salary & Wages	Fringe & Non-Personnel	FY2010 Appropriation
Internal Service Funds			
Central Stores Internal Service Fund	$ 802,301	$ 22,978,256	$ 23,780,557
Fleet Services	$ 13,319,686	$ 72,800,829	$ 86,120,515
Publishing Services Internal Fund	$ 1,062,520	$ 4,413,342	$ 5,475,862
Risk Management Administration	$ 4,374,601	$ 4,725,604	$ 9,100,205
Internal Service Funds Total	**$ 19,559,108**	**$ 104,918,031**	**$ 124,477,139**
Other Service Funds			
City Employees' Retirement System	$ 5,003,580	$ 34,291,984	$ 39,295,564
Other Service Funds Total	**$ 5,003,580**	**$ 34,291,984**	**$ 39,295,564**
TOTAL OPERATING APPROPRIATIONS	**$ 694,272,756**	**$ 1,773,227,404**	**$ 2,467,500,160**

CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS

Legacy CIP	New CIP		FY2010 Appropriation
Airports			
31-001.0	A-AA.00001	Annual Allocation - Montgomery Field	$ 950,000
31-001.1	A-AA.00002	Annual Allocation - Brown Field	$ 850,000
		Airports Total	**$ 1,800,000**
City Planning and Community Investment			
39-803.0	S-01080	Annual Allocation - Downtown Parking Projects	$ 5,500,000
		City Planning and Community Investment Total	**$ 5,500,000**
Engineering & Capital Projects			
12-152.0	S-00605	Famosa Slough Salt Marsh Restoration	$ 22,000
12-160.0	S-00607	La Jolla Ecological Reserve Area of Special Biological Significance	$ 700,000
12-162.0	S-00969	Carmel Country Road Low Flow Channel	$ 500,000
13-501.0	S-00609	Talbot Street Slope	$ 2,000,000
37-028.0	A-ID.00001	Annual Allocation - Undergrounding of City Utilities	$ 48,857,037
37-064.0	A-BE.00001	Annual Allocation - ADA Improvements	$ 11,069,316
39-086.0	S-00699	Azalea Park Roadway Improvements and Neighborhood Identification	$ 60,000
39-209.0	S-00826	El Cajon Boulevard Commercial Revitalization - Interstate 805 to 54th Street	$ 200,000
52-311.0	S-00707	Interstate 5/State Route 56 North Freeway Connectors	$ 100,000
52-372.0	S-00839	Genesee Avenue - Widen Interstate 5 Crossing	$ 14,600,000
52-392.0	S-00841	Carroll Canyon Road - Sorrento Valley Road to Scranton Road	$ 10,150,000
52-404.0	*	Camino Ruiz, San Dieguito Road to Carmel Valley Road - Wildlife Crossing	$ 4,243,200
52-409.0	S-00845	43rd Street and Logan/National Avenue Intersection	$ 3,000,000
52-455.0	S-00851	State Route 163 and Friars Road	$ 2,500,000
52-479.0	S-00856	El Camino Real - San Dieguito Road to Via de la Valle	$ 1,980,000
52-517.0	S-00859	Carmel Valley Road - 300 Feet East of Portofino Drive to Del Mar	$ 75,000
52-554.0	S-00862	First Avenue Bridge over Maple Canyon - Rehabilitation	$ 400,000
52-555.0	S-00863	Georgia Street Bridge/University Avenue Improvements	$ 421,000

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**** Redistribution to other CIP projects.**

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CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS

Legacy CIP	New CIP			FY2010 Appropriation
Engineering & Capital Projects (continued)				
52-592.0	S-00865	Aldine Drive and Fairmount Avenue - Slope Restoration	$	1,100,000
52-616.0	S-00868	North Torrey Pines Road - Genesee Avenue to Torrey Pines Science Park	$	3,510,750
52-641.0	*	Triple Pipe Crossing - Dennery Road	$	119,246
52-643.0	S-00871	West Mission Bay Drive Bridge over San Diego River	$	100,000
52-657.0	*	Dennery Road - East	$	239,807
52-676.0	S-00878	Mira Sorrento Place - Scranton Road to Vista Sorrento Parkway	$	60,000
52-682.1	S-00724	Otay Truck Route Widening Phase III & IV	$	400,000
52-683.0	S-00883	Debt Service for TransNet Commercial Paper Funded Projects	$	127,812
52-706.0	S-00888	Sea World Drive Widening and Interstate 5 Interchange Improvements	$	2,000,000
52-715.0	A-IK.00001	Annual Allocation - Sidewalks - Citywide	$	176,000
52-745.0	S-00905	Clairemont Mesa Boulevard/SR-163 Improvements	$	600,000
52-747.0	S-00906	Carmel Valley Road - Street A to Neighborhood Parkway	$	4,900,000
52-761.0	S-00910	University Avenue Sidewalk from 54th St to 68th St	$	200,000
52-763.0	S-00912	Skyline Drive Median & Parkway Improvements	$	325,000
52-764.0	S-00913	Palm Avenue Roadway Improvements	$	300,000
52-766.0	S-00915	University Avenue Mobility Project	$	200,000
52-776.0	S-00924	Prospect Street/Silverado Street Roundabout	$	891,000
52-815.0	*	Torrey Meadows Drive Overcrossing	$	612,666
53-050.0	S-00935	North Torrey Pines Road Bridge over Los Penasquitos Creek	$	471,000
58-127.0	S-00731	State Route 15 Bikeway	$	240,000
58-156.0	S-00949	Ocean Beach Bike Path/Hotel Circle North Bikeway Design	$	468,884
58-196.0	S-00960	University Avenue at Alabama Street Bicycle and Pedestrian Safety Improvements	$	630,000
58-208.0	S-00981	El Camino Real/State Route-56 Bike Path Connector Paving	$	217,500
59-021.0	A-ID.00002	Annual Allocation - Transporation Grant Matches	$	348,536
59-023.0	A-ID.00003	Annual Allocation - Preliminary Engineering for Congestion Relief Projects	$	50,000
61-001.0	A-IL.00001	Annual Allocation - Traffic Control/Calming Measures	$	408,000
62-331.0	A-IL.00002	Annual Allocation - Traffic Signal Interconnect Projects	$	100,000
62-332.0	S-00985	25th Street Renaissance Project	$	469,000
62-333.0	S-00986	Via Capri Traffic Calming Project	$	50,000
68-001.0	A-IL.00003	Annual Allocation - Traffic Signals - Cooperative Projects	$	250,000
68-010.0	A-IL.00004	Annual Allocation - Traffic Signals - Citywide	$	305,000
68-011.0	A-IL.00005	Annual Allocation - Traffic Signals - Modifications/Modernization	$	800,000
		Engineering & Capital Projects Total	$	121,547,754
Environmental Services				
32-010.0	S-01084	Unclassified Disposal/Burn Site Closures	$	50,000
32-011.0	S-00682	Arizona Landfill - Closure	$	460,000
32-014.0	S-00774	West Miramar Phase II - Landfill Gas System	$	480,000
32-017.0	A-KB.00001	Annual Allocation - Groundwater Monitoring Network	$	250,000
32-018.0	S-00776	South Chollas Landfill - Gas Upgrades	$	40,000
32-020.0	S-00684	South Chollas Landfill - Improvements	$	800,000
32-021.0	S-01085	Environmental Services Department Operations Yard Improvements	$	500,000

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CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS

Legacy CIP	New CIP		FY2010 Appropriation
Environmental Services (continued)			
32-024.0	S-00779	South Miramar Landfill Slopes	$ 2,100,000
37-004.0	A-FA.00001	Annual Allocation - Minor Landfill Requirements	$ 250,000
37-041.0	A-BT.00004	Citywide Energy Improvements	$ 200,000
37-056.0	S-01074	West Miramar Refuse Disposal Facility - Phase II	$ 300,000
37-057.0	S-00975	Miramar Landfill Greenery Expansion	$ 200,000
37-074.0	S-01087	Environmental Services Facilities Improvement	$ 122,194
37-254.0	S-01088	Future Waste Management Disposal and Processing Facilities	$ 1,750,000
		Environmental Services Total	**$ 7,502,194**
Fire-Rescue			
29-494.0	S-00644	Children's Pool - Lifeguard Station and Restroom Improvements	$ 700,000
33-090.0	S-00688	Fire Station 45 - Mission Valley	$ 3,000,000
33-102.0	S-00787	Fire Station 22 - Point Loma Reconstruction	$ 200,000
33-505.0	S-00792	La Jolla Cove Lifeguard Station	$ 200,000
		Fire-Rescue Total	**$ 4,100,000**
General Services			
37-068.0	A-BT.00001	Annual Allocation - City Facilities Improvements	$ 11,800,000
37-075.0	*	Fitting Facility Expansion	$ 350,000
		General Services Total	**$ 12,150,000**
Library			
35-086.0	*	Otay East Branch Library	$ 885,000
35-100.0	S-00806	Ocean Beach Branch Library	$ 75,000
35-102.0	S-00808	Balboa Branch Library (Clairemont Mesa)	$ 450,000
		Library Total	**$ 1,410,000**
Metropolitan Wastewater			
40-931.0	S-00302	South Mission Valley Trunk Sewer	$ 9,410,258
41-926.0	A-BP.00001	Annual Allocation - Metropolitan System Pump Stations	$ 337,459
41-927.0	A-BP.00002	Annual Allocation - Pump Stations 64, 65, Penasquitos and East Mission Gorge	$ 540,496
41-929.0	S-00303	Pump Station Upgrades	$ 4,950,400
41-942.0	S-00309	North City Water Reclamation Sludge Pump Station Upgrade	$ 150,000
42-913.0	A-BO.00001	Annual Allocation - Metro Treatment Plants	$ 3,742,975
44-001.0	A-JA.00001	Annual Allocation - Sewer Main Replacements	$ 41,807,474
45-915.0	S-00312	Pump Station 2 Onsite Standby Power	$ 748,800
45-940.0	S-00314	Wet Weather Storage Facility - Phase 1	$ 280,766
45-983.0	S-00339	Metro Biosolids Center Dewatering Centrifuges Replacement	$ 277,842
45-989.0	S-00323	Metro Biosolids Center Odor Control Facility Upgrades	$ 582,400
45-992.0	S-00324	North City Water Reclamation Plant - Electro Dialysis Reversal Upgrade	$ 230,000
45-993.0	S-00340	NCWRP - EDR Enclosure	$ 240,000

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CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS

Legacy CIP	New CIP		FY2010 Appropriation
Metropolitan Wastewater (continued)			
46-050.0	A-JA.00001	Annual Allocation - Pipeline Rehabilitation	$ 32,489,711
46-106.0	A-BP.00003	Annual Allocation - Sewer Pump Station Restorations	$ 1,199,960
46-169.0	S-00326	East Mission Gorge Force Main Rehabilitations	$ 153,960
46-193.0	A-BR.00001	Annual Allocation - CIP Contingencies	$ 2,593,094
46-195.6	S-00329	East Point Loma Trunk Sewer	$ 7,200,000
46-196.6	S-00331	Balboa Avenue Trunk Sewer	$ 1,349,000
46-196.9	S-00332	Montezuma Trunk Sewer	$ 300,000
46-197.6	S-00334	United States International University (USIU) Trunk Sewer	$ 1,785,000
46-197.9	S-00335	Lake Murray Trunk Sewer - In Canyon	$ 19,143,493
46-502.0	**	Annual Allocation - Clean Water Program Pooled Contingencies	$ 94,663
46-505.0	A-JA.00003	Annual Allocation - Unscheduled Projects	$ 3,488,859
46-602.0	S-00337	Sewer Pump Station 41 Rehabilitation	$ 984,026
		Metropolitan Wastewater Total	**$ 134,080,636**
Park & Recreation			
21-843.0	S-00614	Balboa Park Golf Course - Clubhouse and Parking Lot	$ 634,120
22-965.0	A-GF.00004	Annual Allocation - Mission Bay Improvements	$ 2,536,208
25-021.0	*	Mission Bay Golf Course - Driving Range Upgrade	$ 1,000,000
25-023.0	*	Annual Allocation - Torrey Pines Golf Course	$ 300,000
25-024.0	*	Torrey Pines Golf Course Cart Paths - North and South Course	$ 800,000
25-025.0	*	Annual Allocation - Balboa Park Golf Course	$ 300,000
25-026.0	*	Annual Allocation - Mission Bay Golf Course and Practice Center	$ 300,000
28-006.0	*	Chollas Lake Accessible Fishing Pier	$ 60,000
28-007.0	*	Mission Bay Athletic Area Comfort Station Modernization	$ 200,000
28-008.0	*	Paradise Hills Community Park Picnic Shelter	$ 93,000
28-009.0	*	Palisades Park Comfort Station Replacement	$ 300,000
28-010.0	*	Views West Neighborhood Park - ADA Upgrades	$ 275,000
28-011.0	*	Dailard Neighborhood Park - Children's Play Area Upgrades	$ 400,000
29-482.0	S-00642	Carmel Valley Neighborhood Park - Neighborhood #8	$ 1,105,000
29-534.0	S-00994	Gonzales Canyon Neighborhood Park - Acquisition and Development	$ 2,300,000
29-535.0	S-00995	Hidden Trails Neighborhood Park Acquisition and Development	$ 2,220,000
29-706.0	*	Cypress Canyon Neighborhood Park - Phase II	$ 2,384,466
29-761.0	S-01083	Fairbrook Neighborhood Park - Development	$ 579,000
29-795.0	S-00751	Hickman Fields	$ 1,400,000
29-866.0	S-00754	Montgomery-Waller Community Park Sports Field Lighting and Park Improvements	$ 200,000
29-893.0	S-00970	Memorial Pool Improvements	$ 1,000,000
29-896.0	S-00761	Roosevelt Junior High School - Joint Use Improvements	$ 190,000
29-909.0	A-GF.00005	Regional Park Improvements	$ 2,500,000
29-919.0	S-00678	Birney Elementary School Joint Use Improvements	$ 30,000
29-943.0	S-01014	Mission Trails Regional Park Master Plan Update and Natural Resource Mgmt Plan	$ 472,000
29-954.0	S-00973	Montgomery Academy - Joint Use Improvements	$ 300,000

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CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS

Legacy CIP	New CIP		FY2010 Appropriation
Water (continued)			
70-960.0	*	El Monte Pipeline No. 2	$ 2,548,000
70-961.0	*	Kearny Mesa Pipeline Upgrade	$ 2,730,000
73-024.0	A-KB.00002	Annual Allocation - Freeway Relocation	$ 50,000
73-083.0	A-KB.00003	Annual Allocation - Water Main Replacements	$ 36,064,000
73-248.0	S-00072	Pomerado Pipeline Number 2	$ 11,669
73-261.3	S-00021	Alvarado Water Treatment Plant -Upgrade and Expansion	$ 37,915,021
73-263.0	A-BJ.00001	Annual Allocation - Water Pump Station Rehabilitations	$ 468,433
73-277.0	A-BL.00001	Annual Allocation - Standpipe and Reservoir Rehabilitations	$ 2,488,080
73-284.0	S-00024	Miramar Water Treatment Plant - Upgrade and Expansion	$ 15,657,692
73-285.0	S-00030	Otay Water Treatment Plant - Upgrade and Expansion	$ 5,912,808
73-286.0	S-00032	Otay Second Pipeline Improvements	$ 1,242,564
73-310.0	A-KA.00001	Annual Allocation - Corrosion Control	$ 100,000
73-321.0	S-00041	Morena Reservoir Outlet Tower Upgrade	$ 7,709
73-331.0	A-BS.00001	Annual Allocation - CIP Contingencies	$ 7,000,000
73-342.0	S-00043	Rancho Penasquitos Pump Station	$ 1,502,956
73-343.0	S-00044	Lower Otay Reservoir - Emergency Outlet Improvements	$ 4,900,552
73-355.0	*	Lindbergh Field 16" Cast Iron Main Replacement	$ 781,955
73-868.1	*	Water Group 790	$ 7,200,000
73-900.0	A-KA.00002	Annual Allocation - Pressure Reduction Facility Upgrades	$ 200,000
73-910.0	A-KB.00004	Annual Allocation - Seismic Upgrades	$ 1,695,000
73-917.0	*	Kensington Pressure Regulator	$ 31,564
74-925.0	A-BK.00001	Annual Allocation - Dams and Reservoirs	$ 691,014
75-931.0	S-00050	Water Department Security Upgrades	$ 746,811
75-932.0	A-BM.00001	Annual Allocation - Groundwater Asset Development Program	$ 1,825,056
75-937.0	*	Barrett Flume Cover	$ 100,000
75-943.0	*	Recycled Water System Upgrades	$ 700,000
		Water Total	**$ 149,776,309**
TOTAL CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS			**$ 478,437,916**
TOTAL COMBINED APPROPRIATIONS			**$ 2,945,938,076**

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Fiscal Year 2010 Maintenance Assessment District Appropriations

Fund	Maintenance Assessment District Fund	Salary & Wages	Fringe & Non-Personnel	FY 2010 Appropriation
200023	Assessment District Management	$ 568,079	$ 1,255,521	$ 1,823,600
200025	Street Light District #1	$ -	$ 753,094	$ 753,094
200028	Scripps/Miramar Ranch	$ 58,046	$ 1,291,021	$ 1,349,067
200030	Tierrasanta	$ 61,278	$ 2,083,768	$ 2,145,046
200031	Campus Point	$ 1,160	$ 34,090	$ 35,250
200032	Mission Boulevard	$ 2,903	$ 113,835	$ 116,738
200033	Carmel Valley	$ 84,165	$ 2,894,483	$ 2,978,648
200035	Sabre Springs	$ 17,413	$ 327,403	$ 344,816
200037	Mira Mesa	$ 52,240	$ 1,830,162	$ 1,882,402
200038	Rancho Bernardo	$ 29,022	$ 1,144,946	$ 1,173,968
200039	Penasquitos East	$ 29,022	$ 551,173	$ 580,195
200040	Coronado View	$ 1,741	$ 21,803	$ 23,544
200042	Park Village	$ 23,219	$ 688,463	$ 711,682
200044	Eastgate Technology Park	$ 8,707	$ 223,327	$ 232,034
200045	Calle Cristobal	$ 5,804	$ 395,910	$ 401,714
200046	Gateway Center East	$ 11,609	$ 260,656	$ 272,265
200047	Miramar Ranch North	$ 58,046	$ 1,944,861	$ 2,002,907
200048	Carmel Mountain Ranch	$ 17,413	$ 635,383	$ 652,796
200052	La Jolla Village Drive	$ 10,448	$ 83,133	$ 93,581
200053	First SD River Imp Project	$ 17,413	$ 332,866	$ 350,279
200055	Newport Avenue	$ -	$ 65,000	$ 65,000
200056	Linda Vista Community	$ 14,512	$ 288,554	$ 303,066
200057	Washington Street	$ 5,805	$ 137,124	$ 142,929
200058	Otay International Center	$ 34,827	$ 416,836	$ 451,663
200059	Del Mar Terrace	$ -	$ 542,743	$ 542,743
200061	Adams Avenue	$ -	$ 73,180	$ 73,180
200062	Carmel Valley Nbhd #10	$ 11,609	$ 527,357	$ 538,966
200063	North Park	$ 24,379	$ 979,423	$ 1,003,802
200065	Kings Row	$ 1,741	$ 11,890	$ 13,631
200066	Webster-Federal Boulevard	$ 2,903	$ 79,725	$ 82,628
200067	Stonecrest Village	$ 34,827	$ 1,157,894	$ 1,192,721
200068	Genesee/North Torrey Pines Road	$ 11,609	$ 1,071,315	$ 1,082,924
200070	Torrey Hills	$ 58,046	$ 2,296,277	$ 2,354,323
200071	Coral Gate	$ 5,805	$ 195,558	$ 201,363
200074	Torrey Highlands	$ 37,730	$ 1,357,017	$ 1,394,747
200076	Talmadge	$ 4,644	$ 184,451	$ 189,095
200078	Central Commercial	$ -	$ 376,631	$ 376,631
200079	Little Italy	$ -	$ 755,351	$ 755,351
200080	Liberty Station/NTC	$ -	$ 338,933	$ 338,933
200081	Camino Santa Fe	$ 5,804	$ 689,124	$ 694,928
200083	Black Mtn Ranch South	$ 40,632	$ 2,007,604	$ 2,048,236
200084	College Heights	$ -	$ 551,000	$ 551,000
200086	CED Management	$ -	$ 193,255	$ 193,255
200087	City Heights	$ -	$ 370,399	$ 370,399
200089	Black Mountain Ranch North	$ -	$ 657,343	$ 657,343
200091	Bay Terraces - Parkside	$ 1,741	$ 65,613	$ 67,354
200092	Bay Terraces - Honey Drive	$ 1,160	$ 27,110	$ 28,270

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Attachment G

Fund	Maintenance Assessment District Fund	Salary & Wages	Fringe & Non-Personnel	FY 2010 Appropriation
200093	University Heights	$ 2,903	$ 86,683	$ 89,586
200094	Hillcrest	$ 2,903	$ 28,710	$ 31,613
200095	El Cajon Boulevard	$ 23,219	$ 607,664	$ 630,883
200096	Ocean View Hills	$ 40,631	$ 983,224	$ 1,023,855
200097	Robinhood Ridge	$ 5,804	$ 113,548	$ 119,352
200098	Remington Hills	$ 2,321	$ 88,914	$ 91,235
200099	Pacific Highlands Ranch	$ 8,707	$ 298,113	$ 306,820
200101	Rancho Encantada	$ -	$ 350,810	$ 350,810
200103	Bird Rock	$ -	$ 453,444	$ 453,444
200105	Hillcrest Commercial Core	$ -	$ 180,000	$ 180,000
200106	Greater Golden Hill	$ -	$ 1,138,890	$ 1,138,890
200108	Downtown PBID	$ -	$ 5,647,644	$ 5,647,644
MAINTENANCE ASSESSMENT DISTRICT TOTAL		**$ 1,441,990**	**$ 42,260,249**	**$ 43,702,239**

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ATTACHMENT II
Excerpt from Council Policy 100-03: Transient Occupancy Tax
Attachment A: General Requirements and Conditions
Section B: Funding

1. Expenses must be both incurred and paid by an organization before the City will release funding to the organization, except as otherwise may be provided.

2. Expenses must be incurred during the City's fiscal year (July 1 - June 30) for which the program is funded, except as otherwise may be provided.

3. City funds may not be used for alcoholic beverages. In addition, City funds may not be used for travel, meals, lodging, or entertainment expenses, except as otherwise may be provided. Waivers to this provision will be considered for expenditures within the Economic Development Program categories. Organizations receiving waivers may use City funds for travel, meals, or lodging within the following parameters:

   a. Travel – when use of public air carrier transport is required in order to perform the contractual scope of services to the City, City funds may be applied toward the equivalent of coach airfare only. City funds may not be applied toward any upgrades.

   b. Meals – when provision of meals is required in order to perform the contractual scope of services to the City, City funds may be applied toward a maximum of $50 per day per person for meals (excluding sales tax and a maximum 15% gratuity, which are also eligible expenses). This daily maximum is further limited by meal, as follows: $10, $15, and $25 are the maximum City funds that can be applied toward breakfast, lunch, and dinner, respectively, per person. If alcoholic beverages are consumed with meals, they may not be paid for with City funds. In the event that meals are provided to individuals who are not members of the funded organization within the scope of a business development meeting, documentation containing the purpose of the meeting, the benefit to the City, and a list of attendees must be provided to the City in order for City funding to be utilized.

   c. Lodging – when out-of-town lodging is required in order to perform the contractual scope of services to the City, City funds may be applied toward the equivalent of the cost of a standard room in a business class hotel, or toward the conference rates of the host hotel when attending a conference.

   d. Sponsorships – the City acknowledges the business requirement of event sponsorships by promotional organizations in order to market San Diego as a convention destination in a highly competitive market, and to attract businesses to the region. The primary objective of a funded organization's participation in such events is to gain exposure for San Diego and secure access to important decision makers representing prominent convention groups and businesses. Financial

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sponsorship of such events is an acceptable application of City funds. If alcoholic beverages are consumed during event sponsorships, they may not be paid for with City funds.

4. City funds will be used only to assist an organization in its annual operating program or in its sponsorship of special events. City funding will not be used for capital or equipment outlay, for the purchase of awards, trophies, gifts, or uniforms, nor for the buildup of reserves.

5. Matching fund requirements will be determined by the appropriate application process as called for in the specific funding guidelines within each funding category, if applicable.

6. Organizations requesting funds should possess, at a minimum, a three-year track record of operations. Annual requests for funding may be for one-time events or projects, though applicant organizations must have a three-year history.

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Introduction

Volume II contains the budget information for City departments and programs. The following sections may be included in the commentaries:

- Department Description
- Goals and Objectives
- Service Efforts and Accomplishments
- Budget Dollars at Work: Performance Expectations
- Budget Dollars at Work: Sizing and Workload Data
- Department Summary
- Department Staffing
- Department Expenditures
- Significant Budget Adjustments
- Expenditures by Category
- Revenues by Category
- Salary Schedule
- Revenue and Expense Statement

The Financial Management Information System (FMIS), which is used to develop the City of San Diego budget, rounds numbers to two decimal places. Consequently, an insignificant difference (plus or minus one dollar) may appear in total dollar amounts throughout these sections.

Department Description

This is a brief overview of the department that describes its history and the services the department provides. It also includes the department's mission statement.

Goals and Objectives

This is a new section of the budget which describes the goals and objectives that make up the action plan for the department. Strategic goals are broad, multi-year areas of focus, while strategic objectives are articulated aims that support the identified goals.

Service Efforts and Accomplishments

This is a narrative describing major efforts and accomplishments. Programs, grants, and other major activities not included in the tactical plan were included at the discretion of the department. This section is appropriate for describing milestones met, services provided, accomplishments, awards and special recognitions.

Budget Dollars at Work: Performance Expectations

This is a new section of the budget that presents the performance measures that will be used to set expectations for performance against goals.

To help put the performance measures into context, baseline information, current fiscal year estimates, and target information has also been included. Baseline information (Fiscal Year 2008 actual and Fiscal Year 2009 actual) helps the budget reader understand how the department is currently performing. Target information shows what the department aspires to accomplish in the next fiscal year.

Budget Dollars at Work: Sizing and Workload Data

This is a newly-enhanced section that expands on existing sizing data and includes workload statistics. This section is presented in a multi-year format and highlights five fiscal years worth of information spanning across Fiscal Year 2006 through Fiscal Year 2008, with actuals for Fiscal Year 2009, and targets for Fiscal Year 2010. This information helps the public understand a department's resources, as well as the scope and volume of work effort being produced.

This new budget format and its additional elements will help budget readers effectively evaluate City services and enable the City of San Diego to accurately quantify service levels for all departments.

Department Summary

The Department Summary table summarizes positions and expenses. Grant funds are not included.

Department Summary				
	FY XXXX	FY XXXX	**FY XXXX**	FY XX-XX CHANGE
Positions	1,058.72	1,054.72	**1,046.72**	(8.00)
Personnel Expense	$ 71,630,398	$ 79,102,851	**$ 86,203,334**	$ 7,100,483
Non-Personnel Expense	$ 375,236,142	$ 385,892,974	**$ 374,193,330**	$ (11,699,644)
TOTAL	$ 446,866,540	$ 464,995,825	**$ 460,396,664**	$ (4,599,161)

Department Staffing and Expenditures

The Department Staffing and Expenditures section displays positions and expenditures by fund.

Department Staffing	FY XXXX	FY XXXX	**FY XXXX**
Division Administration	2.00	2.00	**2.00**
Division Support Services	16.00	16.00	**16.00**
Engineering Services	16.00	16.00	**16.00**
FEWD	18.00	18.00	**18.00**
Main Cleaning & Stoppage Removal	140.00	140.00	**140.00**
Planning/Scheduling Services	6.00	6.00	**6.00**
Sewer Lateral Maint & Install	19.05	19.05	**19.05**
Sewer Main & Manhole Rep/Maint	67.95	67.95	**67.95**
Sewer Pump Station Ops & Maint	58.00	58.00	**58.00**
Total	**343.00**	**343.00**	**343.00**

Department Expenditures	FY XXXX	FY XXXX	**FY XXXX**
Corrosion Control Services	$ 70,001	$ -	**$ -**
Division Administration	$ 259,162	$ 972,888	**$ 972,888**
Division Support Services	$ 10,442,023	$ 20,552,161	**$ 20,552,161**
Engineering Services	$ 5,492,905	$ 3,346,940	**$ 3,346,940**
FEWD	$ 1,532,251	$ 1,506,010	**$ 1,506,010**
Main Cleaning & Stoppage Removal	$ 14,212,796	$ 11,826,404	**$ 11,826,404**
Planning/Scheduling Services	$ 462,125	$ 501,504	**$ 501,504**
Sewer Lateral Maint & Install	$ 1,983,612	$ 2,290,271	**$ 2,290,271**
Sewer Main & Manhole Rep/Maint	$ 8,499,958	$ 14,759,109	**$ 14,759,109**
Sewer Pump Station Ops & Maint	$ 7,306,009	$ 7,177,366	**$ 7,177,366**
Total	**$ 50,260,842**	**$ 62,932,653**	**$ 62,932,653**

Note: In some instances, the sum of individual expenditure line items may not match the bottom-line totals due to rounding.

Significant Budget Adjustments

The Significant Budget Adjustments section lists key program and staffing changes by fund. Position classifications are provided and impacts of adjustments are described. There may be a difference between dollar amounts in transfers due to rounding calculations and required retirement contributions.

Department	Positions	Cost
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2003 negotiated salary compensation schedule, average salaries, fringe benefits and other personnel expense adjustments.	0.00	$ 2,511,928
Support for Sewer Main Televising Provides for the televising and condition assessment of selected sewer mains and manholes.	0.00	$ 7,227,285
Support for Assurance Program Reserve Provides for the establishment of an Assurance Program Reserve as a requirement of Bid to Goal to be offset by savings.	0.00	$ 4,000,000
Support for Optimization Initiative Addition of engineering and consultant services to assist the Department in optimizing its cleaning efforts in the cleaning and construction of sewer mains, as mandated by the Environmental Protection Agency.	0.00	$ 1,800,000
Support for Flow Metering Program Provides for meter acquisition and associated maintenance costs.	0.00	$ 605,392

Expenditures by Category

The Expenditures by Category table represents how a department budget is distributed within major expenditure categories.

	FY XXXX	FY XXXX	**FY XXXX**
PERSONNEL			
Salaries & Wages	$ 54,427,996	$ 56,138,090	**$ 56,138,090**
Fringe Benefits	$ 17,202,402	$ 22,964,761	**$ 22,964,761**
SUBTOTAL PERSONNEL	$ 71,630,398	$ 79,102,851	**$ 79,102,851**
NON-PERSONNEL			
Supplies & Services	$ 335,599,936	$ 346,231,388	**$ 346,231,388**
Information Technology	$ 18,573,148	$ 18,253,919	**$ 18,253,919**
Energy/Utilities	$ 17,300,790	$ 18,323,548	**$ 18,323,548**
Equipment Outlay	$ 3,762,268	$ 3,084,119	**$ 3,084,119**
SUBTOTAL NON-PERSONNEL	$ 375,236,142	$ 385,892,974	**$ 385,892,974**
TOTAL	$ 446,866,540	$ 464,995,825	**$ 464,995,825**

Revenues by Category

The Revenues by Category table displays information for General Fund divisions and departments.

	FY XXXX	FY XXXX	**FY XXXX**
Revenue from Money & Property	$0	$14,576,400	**$14,576,400**
Revenue from Other Agencies	$0	$22,282,446	**$4,201,237**
Charges for Current Services	$0	$258,538,323	**$298,855,911**
Other Revenues	$0	$214,387,989	**$220,399,111**
Transfers from Other Funds	$0	$4,110,000	**$5,200,000**
TOTAL	$0	$513,895,158	**$543,232,659**

Guide to the Budget
Volume II

Salary Schedule

The Salary Schedule displays the number of budgeted positions, salary amounts by job classification, and supplemental personnel expenses, such as registration pay for engineers, temporary help, special assignment pay, and vacancy factor, if applicable.

Class	*Position Title*	*FY XXXX Positions*	***FY XXXX Positions***	*Salary*	*Total*
1104	Account Clerk	1.00	**1.00**	$ 34,768	$ 34,768
1105	Administrative Aide I	1.00	**1.00**	$ 40,043	$ 40,043
1106	Sr Management Analyst	1.00	**1.00**	$ 66,198	$ 66,198
1107	Administrative Aide II	3.00	**3.00**	$ 46,229	$ 138,686
1153	Asst Engineer-Civil	11.00	**10.00**	$ 63,507	$ 635,066
1218	Assoc Management Analyst	2.00	**2.00**	$ 58,745	$ 117,490
1221	Assoc Engineer-Civil	9.00	**8.00**	$ 73,768	$ 590,147
1227	Assoc Planner	2.00	**1.00**	$ 61,286	$ 61,286
1293	Cement Finisher	1.00	**1.00**	$ 49,714	$ 49,714
1376	Wastewater Pretreatment Inspector III	1.00	**1.00**	$ 66,317	$ 66,317
1423	Sr Drafting Aide	1.00	**1.00**	$ 48,668	$ 48,668
1436	Equipment Technician I	19.00	**23.00**	$ 39,450	$ 907,347
1438	Equipment Technician II	11.00	**11.00**	$ 43,406	$ 477,470

Revenue and Expense Statement

The Revenue and Expense Statement is a financial document that presents revenue, expense, reserve and fund balance information. Revenue and Expense Statements are not provided for departments or programs within the General Fund.

	FY XXXX	FY XXXX	**FY XXXX**
BEGINNING BALANCES AND RESERVES			
Balance from Prior Year	$ 99,458,164	$ 54,237,963	**$ 53,260,624**
Prior Year Continuing Appropriations	178,106,148	168,828,852	**106,722,351**
Prior Year Encumbrances Canceled	11,399,869	-	**-**
Balance from 45 Day Operating Reserve	19,819,496	22,180,965	**25,551,917**
Prior Year Balance Adjustment	28,170,787	-	**-**
TOTAL BALANCE	$ 336,954,464	$ 245,247,780	**$ 185,534,892**

City Planning and Development

Mission

The mission of the City Planning and Development group is to provide the City of San Diego with the highest quality public services in the areas of city planning, redevelopment, economic development, development services, and neighborhood code compliance, thereby, continually enhancing the quality of life for all residents of, and visitors to, San Diego.

Group Description

The City Planning and Development group consists of the City Planning & Community Investment and Development Services departments.

BUDGET DEPARTMENT	POSITIONS	PERSONNEL EXPENSE	NON-PERSONNEL EXPENSE	TOTAL EXPENSE
City Planning & Community Investment	124.70	$ 12,772,333	$ 10,203,504	$ 22,975,837
Development Services	480.00	$ 36,992,502	$ 14,441,930	$ 51,434,432
Mission Bay Improvements Fund	0.00	$ -	$ 2,536,208	$ 2,536,208
Regional Park Improvement Fund	0.00	$ -	$ 2,500,000	$ 2,500,000
	604.70	$ 49,764,835	$ 29,681,642	$ 79,446,477

City Planning & Community Investment



Department Description

The City Planning & Community Investment Department (CPCI) integrates the City's development strategy, policies, and visioning processes with some of its major implementation tools. The Department is organized into four divisions: Planning, Urban Form, Economic Development, and Redevelopment. Additionally, the Department includes the Facilities Financing Program that monitors development agreements and formulates and administers a variety of funds used to finance public facilities in community planning areas throughout the City.

The Department's mission is:

> ***To engage San Diegans to envision, plan, implement, and maintain a sustainable city through the wise use of land, resources, and aesthetics ensuring a high quality of life for all generations***

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Create visionary plans that are achievable
Creating plans that are highly valued by the public requires coordination and collaboration in order to form implementation strategies that effectively execute plans. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Employ the collaborative use of multi-disciplinary teams
- Present plans in a cohesive and comprehensive way
- Ensure that all work efforts include an implementation strategy

Goal 2: Plan and enhance San Diego's urban form
As the City develops over time, protection and creation of our open space and park systems, conservation of our historic resources, and attention to urban design are increasingly important to maintain and enhance community values. This requires envisioning the outcomes of the City's plans and policies so that the communities will embrace and support them. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Create more preservation and incentive tools for respecting our historic resources
- Plan open space, trails, and parks comprehensively so that they become a connected citywide system
- Protect the natural habitat and sensitive species
- Include methods to achieve sustainability in plans and projects

- Use flexible techniques to achieve excellence in urban design

Goal 3: Foster economic development
Encouraging community revitalization and promoting economic opportunity for all segments of the population is a key component in ensuring a high quality of life. It is essential to retain, attract, and maintain the type of businesses that contribute positively to the local economy. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Leverage public incentives and assistance to promote community revitalization
- Promote economic development efforts to attract and induce investment in local businesses
- Support and encourage local businesses to provide private sector revitalization solutions

Goal 4: Implement redevelopment
The purpose of redevelopment is to assist local governments in the elimination of blight from designated areas through new development, infrastructure, public spaces and facilities, reconstruction, and rehabilitation. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Provide, upgrade, restore, and enhance public infrastructure and facilities
- Increase the supply of affordable housing, improve housing conditions, and increase affordable housing opportunities
- Promote economic development activities that retain and expand business and employment opportunities
- Enhance and preserve neighborhood character and rehabilitate historical properties

Goal 5: Finance public facilities
Providing adequate financing is critical to developing and maintaining public facilities (such as parks, libraries, fire stations, and streets) that will serve the City's current and future populations. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Maintain an effective facilities financing program to ensure that the impact of new development is mitigated through appropriate fees
- Pursue a broad range of funding sources to finance public facilities and infrastructure
- Invest in public infrastructure that supports and leverages private investment in communities
- Coordinate with redevelopment agencies to effectively utilize tax increment and other agency financing in order to leverage additional funds

Goal 6: Develop a focused and productive department workforce
A skilled and productive workforce is essential for every type of organization. Having highly-trained, self-directed employees result in more operational effectiveness, as well as a better work product. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Establish and integrate CPCI work plan priorities
- Promote the use of cross-disciplinary teams
- Promote professional growth and development
- Reward and recognize good employee performance

Service Efforts and Accomplishments

Planning
During Fiscal Year 2009, the Planning Division provided planning services including the preparation of community plans, special projects, and mobility studies, as well as General Plan monitoring, planning group support, grant administration, development project reviews, and other efforts.

San Diego's General Plan, adopted in March of 2008, is the blueprint for how the City of San Diego will grow and develop over the next 20 to 30 years. Work on the General Plan Action Plan occurred in Fiscal Year 2009 to outline how General Plan policies will be implemented over the short-, mid-, and long-term. The Action Plan was approved by the City Council on July 7, 2009.

The Planning Division made significant progress on community plan updates in the Otay Mesa and Ocean Beach communities. These plans are anticipated to be scheduled for City Council consideration in Fiscal Year 2010. The Barrio Logan Community Plan update and the Grantville Master Plan have significantly progressed while work on the Uptown, North Park, Golden Hill, Midway, Old San Diego, and San Ysidro Community Plan updates began in Fiscal Year 2009.

In addition to community plan updates, the Planning Division processed several community plan amendments. These amendments affected communities throughout the City and dealt with issues from providing mixed use policies for commercial/residential development to amending land use plans to allow appropriate uses that had not previously been anticipated. The Planning Division also applied for and obtained four smart growth incentive program grants which will analyze the potential for transit oriented development in key areas of the City. The division also supported San Diego's 42 recognized community planning groups. Most notably, the Division worked with community planning groups to bring their operating bylaws into conformance with provisions of the Brown Act and Council Policy 600-24. The Division trained planning group members on planning group operations, conformance with the Brown Act, and other topics. The Division also reviewed numerous discretionary development proposals in order to ensure conformance with adopted community plans and related policy documents. The Mobility Section of Planning continued to develop the Bicycle Master Plan as well as work on seven pilot communities for the Pedestrian Master Plan.

Urban Form

The Urban Form Division includes four sections: Urban Design, Park Planning, Historic Resources, and the Multiple Species Conservation Program (MSCP). Work conducted in this Division is focused on urban design strategies, project design, open space and park systems planning, and historic preservation.

The Park Planning section helped prepare the draft Recreation and Conservation components of the General Plan Action Plan, and new policies affecting the application of population-based park and recreation standards citywide. Park Planning staff initiated and monitored the acquisition of parkland located in six communities in accordance with development agreements and discretionary permit conditions, and reviewed approximately 250 discretionary and ministerial development proposals for impacts to existing parks and open space which resulted in six new parks and seven development/joint use/reimbursement agreements. Park Planning staff prepared and submitted 15 new park projects for the Fiscal Year 2009 Capital Improvements Program Budget. Additionally, Park Planning staff helped prepare recreation elements for three community plan updates, 16 park and recreation sections of public facilities financing plan updates, and continued work on the San Diego River Park Master Plan.

The Historic Resources section completed reform of the City's Mills Act program, prepared historic context statements and surveys for two community plan updates completed the Mission Hills Historic District appeal and new guidelines for historic district nominations and surveys, prepared historical resource evaluation report guidelines for discretionary projects, and updated information bulletins and new submittal requirements to better inform the public and permit customers about the historical review process. Staff also reviewed and took forward 50 individually significant historical resources for designation by the Historical Resources Board (HRB) and completed 1,421 project reviews of buildings that are 45 or more years old and designated historic sites. Staff began processing two new historic districts, one in Kensington and one in North Park, and a new Programmatic Agreement with the Airport Authority under Section 106 of the National Historic Preservation Act.

The Multiple Species Conservation Program (MSCP) section conducted 153 development review cycles for compliance with the MSCP Implementing Agreement, compiled the MSCP Annual Report for the U.S. Fish and Wildlife Service and California Department of Fish and Game (e.g., Wildlife Agencies), and administered over $750,000 in grants for endangered species policy, monitoring, and habitat restoration. In accordance with the City's MSCP Implementing Agreement, 52,727 acres are required to be conserved within the City's Multi-Habitat Planning Area (MHPA). To date, approximately 93 percent of this acreage has been conserved or is obligated for future conservation. MSCP, in coordination with the Wildlife Agencies, has received a $4.9 million dollar acquisition grant and is pursuing acquiring lands with sensitive vernal pool resources within Otay Mesa.

Economic Development

The Office of Small Business (OSB) provided individual assistance to more than 5,000 aspiring and existing entrepreneurs with information and referrals, and provided project and contract management services to more than

50 non-profit organizations developing economic opportunities in more than 15 neighborhoods or developing tourism to San Diego. OSB staff also provided project and contract management services to six community parking districts to develop local solutions to mitigate parking-related impacts and partnered on the Parking Meter Utilization Improvement plan designed to provide for more effective management of on-street parking.

The OSB managed the recently created Tourism Marketing District (TMD). The TMD will raise more than $25.0 million annually over a five year period from 2008 through 2012 to promote tourism and increase hotel room night use in the City of San Diego. Of this $25.0 million, approximately $10.0 million offsets tourism support expenses previously provided by the City's General Fund.

The Community Development Block Grant (CDBG) Program provided over $13.0 million in funds to programs that serve the low and moderate income communities of the City of San Diego. The CDBG Program staff provided oversight on 182 projects and directly managed 42 contracts. The City is continuing with major reforms to the CDBG Program.

The Business Finance section manages the HUD Section 108 Loan Program portfolio consisting of 17 loans totaling approximately $33.6 million. An additional loan in the amount of $353,000 for the Logan Heights Library has been approved by HUD. In addition, the Business Finance section manages three small business loan programs totaling $4.3 million funded by Economic Development Administration grants. In Fiscal Year 2008, five loans were approved totaling $2.1 million and creating 38 new jobs. In Fiscal Year 2009, two loans closed totaling $1.3 million with an additional four loans totaling $585,000 being approved.

Facilities Financing
Facilities Financing has been working on Public Facilities Financing Plan updates in several communities; however, due to the continuing recession, taking action on new updates that increase impact fees has been selective. In Fiscal Year 2009, two financing plans were updated and approved for the funding of public facilities. Approximately $15.7 million in impact fees to fund future community facilities was collected in Fiscal Year 2009. Facilities Financing has prepared initial work on an infrastructure financing strategy as referenced in the recently approved General Plan Action Plan. Facilities Financing staff also administers two new programs for the City of San Diego– the Statewide Community Infrastructure Program (SCIP) and the Regional Transportation Congestion Improvement Plan (RTCIP). Four new reimbursement agreements were approved in Fiscal Year 2009. Approximately $31.8 million was reimbursed in Fiscal Year 2009 under approved reimbursement agreements.

Redevelopment
The San Diego Redevelopment Agency contracts with the City of San Diego to provide staff to perform services for the management and general operation of the business of the San Diego Redevelopment Agency, as well as manage the redevelopment project areas and implement activities for those project areas that are not managed by the City's two redevelopment corporations (Centre City Development Corporation and Southeastern Economic Development Corporation). The City Redevelopment Division currently manages eleven of the Agency's seventeen project areas. Therefore, the Redevelopment Division's personnel budget is carried within the City budget. The Redevelopment Agency has a separate budget document including the administrative and activity costs for the Division and the two redevelopment corporations. The Redevelopment Division's section of the CPCI budget, as well as the balance of the administrative costs, redevelopment projects, and activities are part of the Redevelopment Agency budget document. Pursuant to California Redevelopment Law, the Redevelopment Agency budget document includes for each of the Agency's seventeen redevelopment project areas, goals work plans and programs for the coming year and an examination of performance achievements and a comparison of the achievements with the goals of the previous year's work program.

Budget Dollars at Work: Performance Expectations

Goal 1: Create visionary plans that are achievable

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of General Plan Monitoring Report completed	N/A	N/A[1]	100%
2. Percent of community plans equal to or less than:			
▪ 5 years old	0%	2%	2%
▪ 10 years old	30%	11%	15%
▪ 15 years old	51%	32%	30%
3. Number of Community Plan updates underway	N/A	10	8
4. Percent of Economic Development Strategic Plan completed	N/A	20%	100%

Goal 2: Plan and enhance San Diego's urban form

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of Citywide Parks Master Plan completed	N/A	1%	25%
2. Additional acreage of Multiple Species Conservation Program (MSCP) lands secured	39	17	25
3. Number of new historic designations and Mills Act agreements processed and historic surveys and historic district nominations completed[2]	123	147	115
4. Number of historic properties monitored[2]	0[3]	0[3]	100
5. Number of environmental, open space, and park plans initiated, ongoing, or completed	8	7	7
6. Percent of development plans reviewed to include urban design principles into projects	N/A	N/A[4]	80%
7. Percent of discretionary reviews resulting in sustainable elements included in the project	N/A	N/A[4]	80%

Goal 3: Foster economic development

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of Housing and Urban Development (HUD) Community Development Block Grant (CDBG) audit recommendations completed	40%	60%	100%
2. Percent of Community Development Block Grant reform and new Council policy completed	50%	35%	100%
3. Number of businesses in targeted industries assisted	89	63	N/A[5]
4. Number of small businesses assisted	5,233	5,358	5,000

[1] This performance measure replaced the original measure of "Percent of General Plan Action Plan completed." The prior measure focused on the actual General Plan action while the new measure reflects monitoring.
[2] This performance measure was modified from 'Number of new historic designations and Mills Act agreements processed, and monitoring of historic properties completed' to remove the monitoring of historic properties in order to create a separate performance measure per Council's request.
[3] The Department did not monitor any historical properties in Fiscal Year 2008 and Fiscal Year 2009. The Council adopted a monitoring fee and program in 12/08 which the Department is implementing in Fiscal Year 2010. Fees are expected to be collected in 9/09 and monitoring will be conducted in 10/09.
[4] This is a new measure to track in Fiscal Year 2010.
[5] This performance measure has shifted to the Economic Growth Services under the Community & Legislative Services Department.

City Planning & Community Investment

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
5. Number of Enterprise Zone Hiring Credit vouchers issued	2,714	4,814	N/A[5]
6. Private investment dollars leveraged by economic development programs	$190M	$290M	N/A[5]
7. Number of jobs created through economic development programs	4,186	4,791	N/A[5]

Goal 4: Implement redevelopment

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of five year Implementation Plans updated	100%	100%	100%
2. Percent of revised implementation strategies for Pilot Villages updated	100%	40%	100% of balance
3. Number of affordable housing units completed by the Redevelopment Agency	409	382	499

Goal 5: Finance public facilities

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of Public Facilities Financing Plans (PFFPs) equal to or less than:			
▪ 1 year old since last comprehensive update	24%	10%	7%
▪ 2 years old since last comprehensive update	37%	29%	14%
▪ 3 years old since last comprehensive update	48%	36%	33%
2. Amount of public facility improvements funded through Facilities Benefit Assessments (FBAs)	$43.9M	$42.6M	$35.0M
3. Amount of public facility improvements funded through Development Impact Fees (DIFs)	$12.8M	$8.1M	$2.0M
4. Amount of public facility improvements funded through tax increment	$25.2M	$4.4M	$12.5M
5. Amount of public facility improvements funded through other sources	$4.8M	$4.9M	$3.8M

Goal 6: Develop a focused and productive workforce

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Number of employees with professional certification	24	36	29
2. Percent of staff (non-management) that attend training	60%	40%	90%
3. Percent of project managers trained on department grants and contracts management	N/A	0%	80%

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Workload Data					
Number of community plan updates initiated, ongoing, or completed	2	2	6	10	13
Number of environmental, open space, and park plans initiated, ongoing, or completed	N/A	N/A	8	7	7
Number of projects reviewed for historic impacts	N/A	N/A	N/A	1,421	1,000
Number of mobility plans initiated, ongoing, or completed	3	5	8	18	20
Number of new park projects initiated	N/A	N/A	N/A	15	15
Number of Multiple Species Conservation Program (MSCP) grants implemented	N/A	N/A	N/A	1	2
Total number of plan reviews completed by the Department	2,692	2,425	2,303	358	1,500
Number of community meetings attended	N/A	N/A	340	648	360
Number of historic designations for properties processed	N/A	71	58	51	N/A[6]
Number of historic resources area surveys completed	N/A	3	1	2	N/A[7]
Number of historic district designations processed	N/A	4	3	0	N/A[7]
Value of Assessment District funds managed[7]	$8.7M	$8.8M	$17.7M	$39.3M	$30.0M
Value of Parking District funds managed	$2.7M	$2.7M	$4.1M[8]	$4.5M	$2.7M
Value of CDBG[9] funds managed	$18.3M	$17.3M	$15.5M	$18.6M	$14.6M
Value of new small business loans approved	$0.7M	$0.2M	$1.2M	$1.7M	$0.5M
Number of contracts administered by the Economic Development Division	98	117	112	102	100
Number of businesses assisted by economic development programs	2,226	2,292	5,263	5,358	5,000
Number of redevelopment project areas managed	11	11	11	11	11
Total dollar amount of tax increment managed	$32.3M	$40.0M	$40.5M	$43.4M	$46.0M
Total dollar amount of facilities financing funds managed	$132.0M	$116.7M	$123.4M	$149.5M	$117.0M
Number of plans reviewed for impact fee assessments	1,201	821	764	465	563
Number of development agreements monitored	16	11	11	11	10

[6] This was consolidated with the measure "Number of new historic designations and Mills Act agreements processed and historic surveys and historic district nominations completed."
[7] This includes Business Improvement Districts (BIDs), Maintenance Assessment Districts (MADs), the Downtown Property and Business Improvement District (PBID), and the Tourism Marketing District (TMD).
[8] This includes funds carried over from previous fiscal years.
[9] Community Development Block Grant (CDBG)

City Planning & Community Investment

Department Summary

City Planning & Community Investment								
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**		FY 2009-2010 CHANGE
Positions		137.45		128.45		**124.70**		(3.75)
Personnel Expense	$	14,516,262	$	13,747,279	**$**	**12,772,333**	$	(974,946)
Non-Personnel Expense	$	8,751,752	$	10,144,750	**$**	**10,203,504**	$	58,754
TOTAL	$	23,268,014	$	23,892,029	**$**	**22,975,837**	$	(916,192)

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
City Planning & Community Investment			
Admin & Tech Svcs Mgmt	0.00	1.00	**1.00**
Administrative Services	0.00	8.50	**8.50**
Brown Act Compliance	0.00	1.00	**1.00**
Comm Plan Updates & Spec Projs	20.75	6.00	**5.00**
CP&CI Management	0.00	1.00	**2.00**
Economic Development	18.00	11.00	**2.00**
Economic Development Mgmt	1.00	1.00	**1.00**
Grant Monitoring & Admin	9.00	10.00	**0.00**
Historical Resources Planning	0.00	4.75	**6.00**
Multiple Species Conservation Program	3.00	3.00	**3.00**
Park Planning	0.00	5.00	**5.00**
Park Planning Activity Group	7.00	0.00	**0.00**
Planning & Economic Research	0.00	1.00	**1.00**
Planning Implementation	0.00	8.00	**8.00**
Planning Mgmt	4.00	1.00	**1.00**
Planning Policy	5.00	4.00	**5.00**
Sm Bus & Neighbrhd Revitalize	0.00	9.00	**7.00**
Support Services	12.50	0.00	**0.00**
Support Services - Econ Dev	3.20	0.00	**0.00**
Technical Services	0.00	4.20	**4.20**
Transportation Planning	10.00	4.00	**4.00**
Urban Form Mgmt	0.00	1.00	**1.00**
Total	**93.45**	**84.45**	**65.70**
FACILITIES FINANCING FUND			
Facilities Financing			
Facilities Financing	16.00	16.00	**16.00**
Total	**16.00**	**16.00**	**16.00**

City Planning & Community Investment

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
REDEVELOPMENT FUND			
Redevelopment			
Administration	6.00	8.00	**9.00**
Affordable Housing	3.10	1.00	**1.00**
Redevelopment Plan Implementation	18.90	19.00	**19.00**
Total	**28.00**	**28.00**	**29.00**
HUD PROGRAMS ADMINISTRATION FUND			
HUD Programs Administration			
CDBG Administration	0.00	0.00	**14.00**
Total	**0.00**	**0.00**	**14.00**
DEPARTMENT TOTAL	**137.45**	**128.45**	**124.70**

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
City Planning & Community Investment			
Admin & Tech Svcs Mgmt	$ -	$ 122,372	**$ 115,512**
Administrative Services	$ -	$ 2,719,571	**$ 3,099,741**
Brown Act Compliance	$ -	$ 60,836	**$ 78,277**
Comm Plan Updates & Spec Projs	$ 2,974,752	$ 2,276,061	**$ 3,993,474**
Community Planning	$ (244,063)	$ (233,764)	**$ (197,467)**
CP&CI Management	$ -	$ 266,200	**$ 312,961**
Economic Development	$ 5,177,194	$ 1,713,355	**$ 213,991**
Economic Development Mgmt	$ 186,030	$ 193,955	**$ 177,712**
Grant Monitoring & Admin	$ 1,177,784	$ 1,590,156	**$ -**
Historical Resources Planning	$ -	$ 524,478	**$ 646,573**
Multiple Species Conservation Program	$ 444,665	$ 352,228	**$ 337,945**
Park Planning	$ -	$ 631,801	**$ 609,822**
Park Planning Activity Group	$ 766,883	$ -	**$ -**
Planning & Economic Research	$ -	$ 122,605	**$ 115,522**
Planning Implementation	$ -	$ 991,113	**$ 950,497**
Planning Mgmt	$ 647,520	$ 175,693	**$ 164,678**
Planning Policy	$ 640,334	$ 496,993	**$ 605,459**
Public Info & Comm	$ -	$ 51,049	**$ -**
Public Involvement and Communications	$ 2,414	$ -	**$ -**
Sm Bus & Neighbrhd Revitalize	$ -	$ 4,475,298	**$ 1,975,742**
Support Services	$ 1,352,385	$ -	**$ -**
Support Services - Econ Dev	$ 2,255,358	$ -	**$ -**
Technical Services	$ -	$ 565,488	**$ 829,250**
Transportation Planning	$ 1,335,079	$ 626,945	**$ 608,525**

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
City Planning & Community Investment			
Urban Form Mgmt	$ -	$ 175,693	**$ 164,467**
Total	**$ 16,716,335**	**$ 17,898,126**	**$ 14,802,681**
FACILITIES FINANCING FUND			
Facilities Financing			
Facilities Financing	$ 2,687,127	$ 2,655,287	**$ 2,473,364**
Total	**$ 2,687,127**	**$ 2,655,287**	**$ 2,473,364**
REDEVELOPMENT FUND			
Redevelopment			
Administration	$ 613,238	$ 824,207	**$ 1,100,446**
Affordable Housing	$ 308,180	$ 119,870	**$ 114,608**
Department Management	$ 7,743	$ -	**$ -**
Redevelopment Plan Implementation	$ 2,732,535	$ 2,394,539	**$ 2,184,542**
Total	**$ 3,661,696**	**$ 3,338,616**	**$ 3,399,596**
CDBG ADMINISTRATION			
CDBG Admin/Youth Services			
CDBG Admin/Youth Services	$ 202,856	$ -	**$ -**
Total	**$ 202,856**	**$ -**	**$ -**
HUD PROGRAMS ADMINISTRATION FUND			
HUD Programs Administration			
CDBG Administration	$ -	$ -	**$ 1,769,822**
HUD Programs Administration	$ -	$ -	**$ (48,326)**
Services to CDBG	$ -	$ -	**$ 578,700**
Total	**$ -**	**$ -**	**$ 2,300,196**
DEPARTMENT TOTAL	**$ 23,268,014**	**$ 23,892,029**	**$ 22,975,837**

City Planning & Community Investment

Significant Budget Adjustments

GENERAL FUND

City Planning & Community Investment	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (159,280)	$ 0
Community Plan Updates One-time addition of funds for the Mission Valley, Ocean Beach, Otay Mesa, SESD/Skyline-Paradise Hills, and Uptown/North Park/Golden Hill Community Plan Updates.	0.00	$ 3,413,500	$ 0
Public Use Lease Adjustment One-time adjustment reflects the change in the contractually required payment and reserve amount for the Las Americas, Imperial Marketplace, and Marketplace at the Grove shopping centers.	0.00	$ 376,674	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 342,123	$ 0
Development Services Transfer Transfer of 1.00 Associate Planner from the Development Services Department to the City Planning and Community Investment Department.	1.00	$ 95,437	$ 94,872
Fiscal Year 2009 Reorganization Transfer of 1.00 Executive Secretary from the City Planning and Development Department to the City Planning and Community Investment Department.	1.00	$ 77,955	$ 0
Historical Resources Support Addition of 0.25 Senior Planner to fully budget a position in the Historical Resources section, currently budgeted at 0.75 FTE position.	0.25	$ 27,493	$ 0
Funding of Terminal Leave Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.	0.00	$ 20,579	$ 0
Support for Safety and Maintenance of Visitor-Related Facilities Support to reimburse the General Fund for expenditures associated with the safety and maintenance of visitor-related facilities.	0.00	$ 0	$ 311,650

Significant Budget Adjustments

GENERAL FUND

City Planning & Community Investment	Positions	Cost	Revenue
Additional Revenue Generated by Park Planning Addition of revenue to reflect 1.00 Park Designer focusing exclusively on community plan updates.	0.00	$ 0	$ 117,527
Revenue from New/Revised User Fees Adjustment to reflect an anticipated increase from the implementation of new and revised user fee charges.	0.00	$ 0	$ 90,600
Additional Revenue from Community Development Block Grant (CDBG) Addition of revenue for Deputy Director oversight of the newly created HUD Programs Administration Fund.	0.00	$ 0	$ 128,775
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (275,452)
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (66,881)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (168,819)	$ 0
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	(1.00)	$ (178,888)	$ 0
Economic Growth Services Transfer Transfer of 9.00 FTE positions and associated non-personnel expenses from the City Planning and Community Investment Department to the Community and Legislative Services Department.	(9.00)	$ (1,431,472)	$ (871,332)
One-Time Reduction Adjustment to reflect the removal of one-time revenues and expenditures implemented in Fiscal Year 2009.	0.00	$ (1,550,000)	$ 0

City Planning & Community Investment

Significant Budget Adjustments

GENERAL FUND

City Planning & Community Investment	Positions	Cost	Revenue
Community Development Block Grant Admininstrative Group Transfer Transfer of 11.00 FTE positions and associated non-personnel expenses and revenues from the Community Development Block Grant Admininstrative Group in the City Planning and Community Development Department to the newly created HUD Programs Administration Fund.	(11.00)	$ (1,616,974)	$ (1,475,000)
Transfer of Community Parking District Transfer of Community Parking District appropriations from the City Planning and Community Investment Department to the City Treasurer Department to consolidate and support the Parking Utilization Plan.	0.00	$ (2,276,892)	$ 0

FACILITIES FINANCING FUND

Facilities Financing	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (47,506)	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 4,032	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (317,708)
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (33,287)	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (105,162)	$ 0

Significant Budget Adjustments

REDEVELOPMENT FUND

Redevelopment	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (106,727)	$ 0
Additional Financial Support Addition of 1.00 Financial Operations Manager and 1.00 Senior Management Analyst to work on budget and fiscal monitoring of Agency-related activities, continuing bond disclosures, internal control oversight, and bond proceeds monitoring.	2.00	$ 251,154	$ 0
Additional Internship Support Adjustment reflects the anticipated costs for interns to do work in Redevelopment. All costs associated with the interns are recoverable from the Redevelopment Agency.	0.00	$ 67,878	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 9,728	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ 60,980
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (17,904)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (67,703)	$ 0
OneSD Support Department Transfer Transfer of position(s) to the newly created OneSD Support Department to manage the integrated ERP System.	(1.00)	$ (75,446)	$ 0

City Planning & Community Investment

Significant Budget Adjustments

HUD PROGRAMS ADMINISTRATION FUND

HUD Programs Administration	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (20,227)	$ 0
Community Development Block Grant Administrative Group Transfer Transfer of 11.00 FTE positions and associated non-personnel expenses and revenues from the Community Development Block Grant Admininstrative Group in the City Planning and Community Development Department to the newly created HUD Programs Administration Fund.	11.00	$ 1,616,973	$ 1,475,000
Additional Administration Support Addition of 1.00 Community Development Specialist II, 1.00 Accountant II, and associated expenditures and revenues including Temporary Help, to better meet the administration standards requested by the U.S. Department of Housing and Urban Development (HUD).	2.00	$ 578,224	$ 883,969
HUD Programs Administration Transfer Transfer of 1.00 Accountant III from the City Comptroller Department to the newly created HUD Programs Administration Fund to comply with the Housing and Urban Development (HUD) audit recommendations.	1.00	$ 99,237	$ 0
Additional Administrative Support Adjustment reflects addition of non-personnel administrative support.	0.00	$ 33,627	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 20,461	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (28,099)	$ 0

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
PERSONNEL			
Salaries & Wages	$ 9,648,323	$ 9,223,153	**$ 8,645,793**

City Planning & Community Investment

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
PERSONNEL			
Fringe Benefits	$ 4,867,939	$ 4,524,126	**$ 4,126,540**
SUBTOTAL PERSONNEL	$ 14,516,262	$ 13,747,279	**$ 12,772,333**
NON-PERSONNEL			
Supplies & Services	$ 8,325,249	$ 9,661,715	**$ 9,432,959**
Information Technology	$ 259,696	$ 304,169	**$ 582,316**
Energy/Utilities	$ 105,100	$ 125,331	**$ 154,523**
Equipment Outlay	$ 61,707	$ 53,535	**$ 33,706**
SUBTOTAL NON-PERSONNEL	$ 8,751,752	$ 10,144,750	**$ 10,203,504**
TOTAL	$ 23,268,014	$ 23,892,029	**$ 22,975,837**

Revenues by Category

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
GENERAL FUND			
Licenses and Permits	$ 797,309	$ 747,309	**$ 784,600**
Revenue from Other Agencies	$ 106,298	$ 106,298	**$ 75,656**
Charges for Current Services	$ 2,700,483	$ 3,363,598	**$ 1,733,292**
Transfers from Other Funds	$ 115,688	$ 303,303	**$ 165,600**
Other Revenues	$ -	$ 120,000	**$ 3,000**
TOTAL	$ 3,719,778	$ 4,640,508	**$ 2,762,148**

Salary Schedule

GENERAL FUND

City Planning & Community Investment

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
1104	Account Clerk	0.00	**1.00**	$ 36,680	$ 36,680
1105	Administrative Aide I	2.00	**2.00**	$ 42,243	$ 84,486
1106	Sr Management Analyst	3.00	**1.00**	$ 69,135	$ 69,135
1107	Administrative Aide II	4.00	**3.00**	$ 48,897	$ 146,690
1218	Assoc Management Analyst	1.00	**1.00**	$ 61,687	$ 61,687
1227	Assoc Planner	7.00	**8.00**	$ 64,561	$ 516,486
1233	Assoc Engineer-Traffic	2.00	**2.00**	$ 77,564	$ 155,127
1348	Info Systems Analyst II	1.00	**1.00**	$ 61,372	$ 61,372
1350	Community Development Coord	4.00	**1.00**	$ 88,455	$ 88,455
1352	Community Development Spec II	8.00	**1.00**	$ 62,194	$ 62,194
1353	Community Development Spec III	1.00	**1.00**	$ 69,621	$ 69,621
1354	Community Development Spec IV	8.00	**4.00**	$ 77,031	$ 308,122
1401	Info Systems Technician	0.20	**0.20**	$ 47,735	$ 9,547
1535	Clerical Assistant II	3.50	**0.50**	$ 34,338	$ 17,169

City Planning & Community Investment

Salary Schedule

GENERAL FUND

City Planning & Community Investment

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1638	Park Designer	3.00	**3.00**	$	77,503	$	232,509
1648	Payroll Specialist II	1.00	**1.00**	$	40,262	$	40,262
1727	Principal Engineering Aide	2.00	**2.00**	$	58,255	$	116,510
1746	Word Processing Operator	3.00	**2.00**	$	36,514	$	73,028
1751	Project Officer I	1.00	**1.00**	$	78,040	$	78,040
1752	Project Officer II	1.00	**1.00**	$	90,065	$	90,065
1872	Sr Planner	16.75	**15.00**	$	75,857	$	1,137,850
1876	Executive Secretary	0.00	**1.00**	$	49,992	$	49,992
1878	Sr Traffic Engineer	1.00	**1.00**	$	89,513	$	89,513
1879	Sr Clerk/Typist	1.00	**2.00**	$	41,822	$	83,644
1917	Supv Management Analyst	1.00	**1.00**	$	77,888	$	77,888
1926	Info Systems Analyst IV	1.00	**1.00**	$	77,568	$	77,568
2172	Planning Director	1.00	**1.00**	$	155,200	$	155,200
2214	Deputy Director	3.00	**3.00**	$	116,510	$	349,529
2234	Principal Planner	1.00	**2.00**	$	92,150	$	184,300
2270	Program Manager	2.00	**1.00**	$	80,510	$	80,510
2272	Homeless Services Coordinator	1.00	**1.00**	$	81,481	$	81,481
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(168,819)
	Furlough Savings	0.00	**0.00**	$	-	$	(78,418)
	Bilingual - Regular	0.00	**0.00**	$	-	$	1,568
	Overtime Budgeted	0.00	**0.00**	$	-	$	73,210
	Reg Pay For Engineers	0.00	**0.00**	$	-	$	111,603
	Temporary Help	0.00	**0.00**	$	-	$	5,957
	Termination Pay Annual Leave	0.00	**0.00**	$	-	$	20,579
	Total	84.45	**65.70**			**$**	**4,650,340**

FACILITIES FINANCING FUND

Facilities Financing

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1106	Sr Management Analyst	7.00	**7.00**	$	69,134	$	483,941
1107	Administrative Aide II	0.00	**1.00**	$	48,897	$	48,897
1218	Assoc Management Analyst	2.00	**2.00**	$	61,688	$	123,376
1727	Principal Engineering Aide	2.00	**2.00**	$	58,255	$	116,510
1746	Word Processing Operator	1.00	**1.00**	$	36,513	$	36,513
1879	Sr Clerk/Typist	1.00	**0.00**	$	-	$	-
1917	Supv Management Analyst	2.00	**2.00**	$	77,888	$	155,775
2270	Program Manager	1.00	**1.00**	$	96,030	$	96,030
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(33,287)
	Furlough Savings	0.00	**0.00**	$	-	$	(20,231)

Salary Schedule

FACILITIES FINANCING FUND

Facilities Financing

Class	Position Title	FY 2009 Positions	FY 2010 Positions		Salary		Total
	Overtime Budgeted	0.00	**0.00**	$	-	$	15,720
	Total	16.00	**16.00**			**$**	**1,023,244**

REDEVELOPMENT FUND

Redevelopment

Class	Position Title	FY 2009 Positions	FY 2010 Positions		Salary		Total
1104	Account Clerk	1.00	**1.00**	$	36,680	$	36,680
1106	Sr Management Analyst	0.00	**1.00**	$	69,135	$	69,135
1218	Assoc Management Analyst	1.00	**1.00**	$	61,687	$	61,687
1350	Community Development Coord	3.00	**3.00**	$	88,455	$	265,366
1352	Community Development Spec II	5.00	**5.00**	$	62,194	$	310,972
1354	Community Development Spec IV	12.00	**12.00**	$	77,030	$	924,363
1382	Legislative Recorder I	1.00	**1.00**	$	45,476	$	45,476
1401	Info Systems Technician	1.00	**0.00**	$	-	$	-
1535	Clerical Assistant II	2.00	**2.00**	$	34,340	$	68,679
1917	Supv Management Analyst	1.00	**1.00**	$	77,888	$	77,888
2181	Asst Department Director	1.00	**1.00**	$	134,830	$	134,830
2217	Financial Operations Manager	0.00	**1.00**	$	106,700	$	106,700
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(67,703)
	Furlough Savings	0.00	**0.00**	$	-	$	(14,816)
	Overtime Budgeted	0.00	**0.00**	$	-	$	10,000
	Temporary Help	0.00	**0.00**	$	-	$	80,000
	Total	28.00	**29.00**			**$**	**2,109,257**

HUD PROGRAMS ADMINISTRATION FUND

HUD Programs Administration

Class	Position Title	FY 2009 Positions	FY 2010 Positions		Salary		Total
1100	Accountant III	0.00	**1.00**	$	67,550	$	67,550
1106	Sr Management Analyst	0.00	**2.00**	$	69,135	$	138,270
1107	Administrative Aide II	0.00	**1.00**	$	48,897	$	48,897
1218	Assoc Management Analyst	0.00	**1.00**	$	61,687	$	61,687
1350	Community Development Coord	0.00	**1.00**	$	88,455	$	88,455
1352	Community Development Spec II	0.00	**5.00**	$	62,194	$	310,971
1354	Community Development Spec IV	0.00	**1.00**	$	77,031	$	77,031
1746	Word Processing Operator	0.00	**1.00**	$	36,514	$	36,514
1842	Accountant II	0.00	**1.00**	$	59,767	$	59,767
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(28,099)
	Furlough Savings	0.00	**0.00**	$	-	$	(18,091)

City Planning & Community Investment

Salary Schedule

HUD PROGRAMS ADMINISTRATION FUND

HUD Programs Administration

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
	Temporary Help	0.00	**0.00**	$ -	$ 20,000
	Total	0.00	**14.00**		**$ 862,952**
CITY PLANNING & COMMUNITY INVESTMENT TOTAL		128.45	**124.70**		**$ 8,645,793**

Revenue and Expense Statement (Non-General Fund)

FACILITIES FINANCING FUND 10250	FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 283,558	$ -	**$ 135,785**
TOTAL BALANCE	$ 283,558	$ -	**$ 135,785**
REVENUE			
Facilities Benefit Assessments and Development Impact Fees	$ 1,879,604	$ 2,266,087	**$ 2,090,679**
Interest	$ 18,300	$ 18,300	**$ 2,100**
Miscellaneous Revenue	$ 1,500	$ 1,500	**$ 300**
Services to Other Funds	$ 369,400	$ 369,400	**$ 244,500**
TransNet Revenue	$ 134,765	$ -	**$ -**
TOTAL REVENUE	$ 2,403,569	$ 2,655,287	**$ 2,337,579**
TOTAL BALANCE AND REVENUE	$ 2,687,127	$ 2,655,287	**$ 2,473,364**
OPERATING EXPENSE			
Non-Personnel Expenses	$ 1,066,200	$ 1,048,446	**$ 947,316**
Personnel Expenses	$ 1,620,927	$ 1,606,841	**$ 1,526,048**
TOTAL OPERATING EXPENSE	$ 2,687,127	$ 2,655,287	**$ 2,473,364**
TOTAL EXPENSE	$ 2,687,127	$ 2,655,287	**$ 2,473,364**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE, AND BALANCE	$ 2,687,127	$ 2,655,287	**$ 2,473,364**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

City Planning & Community Investment

Revenue and Expense Statement (Non-General Fund)

HUD PROGRAMS ADMINISTRATION FUND 18555	FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
REVENUE			
Grant Receipts	$ -	$ -	**$ 2,358,969**
TOTAL REVENUE	$ -	$ -	**$ 2,358,969**
TOTAL BALANCE AND REVENUE	$ -	$ -	**$ 2,358,969**
OPERATING EXPENSE			
Non-Personnel Expenses	$ -	$ -	**$ 1,009,444**
Personnel Expenses	$ -	$ -	**$ 1,290,752**
TOTAL OPERATING EXPENSE	$ -	$ -	**$ 2,300,196**
TOTAL EXPENSE	$ -	$ -	**$ 2,300,196**
BALANCE	$ -	$ -	**$ 58,773**
TOTAL EXPENSE, RESERVE, AND BALANCE	$ -	$ -	**$ 2,358,969**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Revenue and Expense Statement (Non-General Fund)

REDEVELOPMENT FUND 10275	FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
REVENUE			
Reimbursement from Redevelopment Agency	$ 3,661,696	$ 3,338,616	**$ 3,399,596**
TOTAL REVENUE	$ 3,661,696	$ 3,338,616	**$ 3,399,596**
TOTAL BALANCE AND REVENUE	$ 3,661,696	$ 3,338,616	**$ 3,399,596**
OPERATING EXPENSE			
Non-Personnel Expenses	$ 632,897	$ 327,629	**$ 319,453**
Personnel Expenses	$ 3,028,799	$ 3,010,987	**$ 3,080,143**
TOTAL OPERATING EXPENSE	$ 3,661,696	$ 3,338,616	**$ 3,399,596**
TOTAL EXPENSE	$ 3,661,696	$ 3,338,616	**$ 3,399,596**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE, AND BALANCE	$ 3,661,696	$ 3,338,616	**$ 3,399,596**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.



Department Description

The Development Services Department (DSD) provides review, permit, inspection, and code enforcement services for building and development projects throughout the City of San Diego. The major functions of Entitlements, Building, Construction and Safety, and Neighborhood Code Enforcement are organized to efficiently manage the development process for the complete life cycle of a project.

The Department's mission is:

> ***To provide effective, safe, and quality development, enhancing San Diegans' quality of life through community, customer service, and timely and effective management of development and compliance processes***

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Protect the public's health, safety, and welfare
The purpose of any development regulation is to protect the health, safety, and welfare of the public. The Department strives to assure that this is the primary focus of all its activities. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Implement and enforce established policies, regulations, standards, and codes
- Provide regulation reviews

Goal 2: Provide quality services at a reasonable cost
The Department strives to provide the most value to its customers for the services provided, as well as to minimize the cost of the regulatory process of development in time and actual costs. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Continually review services to ensure that they are in line with expectations
- Train staff to provide outstanding service delivery
- Utilize efficient and effective processes in the delivery of services
- Develop strategies to appropriately size the Department's resources to workload/demand fluctuations

Development Services

Goal 3: Develop and support the workforce
As a public service organization, the Department's most important resources are the knowledge and skill of its staff. The development regulation process is extremely complex and technical, thereby, requiring specialized knowledge. Maintaining a highly-trained workforce is critical in providing high levels of customer service. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Provide a comfortable and productive office environment
- Ensure personnel remain current in their disciplines
- Ensure the safety of the workforce as they perform their duties
- Stabilize staffing levels and reduce turnover

Goal 4: Serve the City by balancing the diverse desires and needs of its stakeholder groups
Development regulations are designed to balance the needs of the community with the rights of the individual. The Department has a very wide range of stakeholders whose needs and desires constantly change. Staying in tune with these changes and balancing them is a never-ending challenge. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Enforce regulations/ensure compliance
- Provide excellent customer service
- Remain sensitive and responsive to public interest
- Identify solutions that holistically support the City's long-term interests, thereby, ensuring that any future implications of development (e.g., maintenance) are appropriately considered
- Continually update regulations and processes to align with the City's overall goals

Goal 5: Ensure the financial health of the Department
Workload, technology, and costs can change rapidly due to the development industry's ties to economic trends. The Department needs to be able to manage costs and maintain adequate reserves to respond to these changes. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Utilize efficient and effective processes in the delivery of services
- Associate resources requested and received with the workload to assure full cost recovery and the maintenance of adequate reserves

Service Efforts and Accomplishments

2007 San Diego Fire Storm
In October 2007, San Diego experienced a major fire emergency in which 362 homes were damaged or destroyed. The Department immediately deployed staff to establish a remote information and permit processing site at the Local Assistance Center in Rancho Bernardo. As of March 11, 2009, the Development Services Department has provided 435 building records to owners, issued 153 demolition permits, 218 single family dwelling permits, 170 repair and miscellaneous building permits, performed more than 2,500 plan reviews, and responded to more than 12,000 customer inquiries.

Customer Service Improvements
DSD's strong Department-wide focus on customer service in the last four years has been a major contributor to the increase in customer satisfaction. It is also a reason that other departments have turned to DSD as a model for their customer service programs. The 2007 external *True North Customer Satisfaction Survey* results indicate that DSD is performing very well in often difficult circumstances. More than three-quarters of ministerial customers and two-thirds of discretionary customers indicated that they were generally satisfied with the Department's performance in meeting their needs on their most recent projects.

Outreach via the Internet
The Department's webpage is continually updated with more than 500 updates and additions made to DSD's web page in the past year. In Fiscal Year 2008, the Department created an extensive Customer Service section that promotes ombudsman and conflict resolution services. The web page also includes informational sections on hot topics including Federal Aviation Administration (FAA) requirements, mini-dorms, and land development code

updates. The Department successfully used web noticing and email for public input and several land development code amendments this year.

Affordable/In-Fill Housing and Sustainable Buildings Expedite Program
The Affordable/In-Fill Housing and Sustainable Buildings Expedite Program was created as part of a City-wide comprehensive collaborative effort to help produce more affordable housing and sustainable buildings in the shortest time possible. Since its inception in August 2003, over 200 projects have elected to utilize the Expedite Program, producing over 2,700 affordable housing units and 1,200 sustainable housing units. The Expedite Program is processing discretionary permits approximately twice as fast as the Department's standard permit process. The Expedite Program continues to experience strong interest and demand from both the public and private sector, and remains a strong incentive for the building industry to provide affordable housing units and sustainable development.

Unreinforced Masonry (URM) Building Compliance Program
This program protects homes and businesses in San Diego by assisting property owners in complying with laws for earthquake safety. The goal of the City of San Diego's URM Ordinance is to save lives by minimizing the possibility of potential collapse of URM buildings during an earthquake. Following the original January 1, 2006 deadline for compliance, 858 buildings in San Diego remained in violation. DSD has worked closely with these property owners to bring them into compliance with the mandatory provisions of the City of San Diego URM Regulations. Additional seismic strengthening is often required based upon triggering mechanisms associated with remodeling, renovation, or change of occupancy. To date, more than 75 percent of these buildings have been brought into compliance. Approximately 205 buildings remain on the list and DSD is working aggressively to achieve compliance with the Ordinance.

Storm Water
By working with the Storm Water Department to enforce the provisions of the City's National Pollutant Discharge Elimination System (NPDES) Permit, the Department added functionality to its project tracking system to automatically track and schedule compliance inspections of private development during construction. This simplified the Department's process for generating mandatory storm water best management practices inspections and made mandatory reporting requirements to the Regional Water Quality Control Board more efficient.

Neighborhood Code Compliance
In response to the current foreclosure crisis, Neighborhood Code Compliance (NCC) partnered with City Planning and Community Investment to increase the scope of the Vacant Properties Program (VPP). NCC recently shifted three field investigators to the VPP and assigned two of them to work proactively in hard-hit neighborhoods. The VPP requires owners of vacant and unsecured properties to clean and properly board and secure those properties in order to prevent nuisance activities. Property owners must then file and implement a Statement of Intent with the City describing a plan to return the property to productive use. More than 1,000 structures have been rehabilitated since the Program's inception.

Local Enforcement Agency
The Local Enforcement Agency (LEA) assures a high level of regulatory compliance at all solid waste facilities including the West Miramar and Sycamore landfills, five composting sites, three transfer/processing operations, and 29 closed disposal sites. Proper maintenance of closed landfills mitigates ongoing environmental risks such as landfill gas migration, as well as ground and surface water pollution. Recent solid waste permitting projects include the West Miramar landfill's height increase, the expansion of the greenery composting site, and permit actions for transfer and processing facilities. The LEA will also be processing the permit for the proposed expansion of the Sycamore landfill. Nearly 500 tire-related businesses are inspected under the Regional Waste Tire Enforcement program which is funded by State grants. Compliance with tire transportation and storage rules prevents illegal dumping, fire hazards, and mosquito breeding associated with improperly handled waste tires. The LEA has secured grant funding to support projects for collecting trash and tires from the Tijuana River Valley that impact the environmentally-sensitive estuary. The LEA also has regulatory authority over the City's trash fleet and commercial solid waste haulers working in San Diego.

Development Services

Department Efficiencies/Process Improvements
The Department has continued to implement process improvements made from Business Process Reengineering (BPR) and manage its resources to respond to workload demand and the downturn in the economy. While the Department has experienced a 17 percent decrease in revenues, the number of reviews and inspections performed per employee has increased by 20 percent. Staff has continued to meet or exceed established performance measures for the Department.

Some of the results of the BPR study are listed below.

- **Hand-held computers for inspectors**. This program was fully implemented as of June 2008. All DSD inspectors are now able to enter inspection results while still in the field. In addition, they have real-time access to the Department's Project Tracking System and email. The hand-held computers also function as phones and digital cameras. The Department is working with Engineering & Capital Projects-Field Engineering Division to implement hand-held computers with their inspections.

- **Subdivision account statements.** The City is implementing a new accounting system and the subdivision statements will be changing as a result. Statements will go from period-end to monthly and the look of the statement will change as well.

- **Electronic archival of imaged records.** A system is being created for electronic archival of imaged records in Development Services Department. The purpose of this is to quickly share information and improve reviews of this information. The implementation will be dependent on availability of funds in the budget.

- **Project management.** Project management for ministerial permits is offered as an enhanced service. An applicant may use this program for complex multi-phase projects such as subdivisions, high-rise buildings, or multi-building complexes, affordable housing or sustainable building expedite projects, and projects requiring coordination with other City departments.

Budget Dollars at Work: Performance Expectations

Goal 1: Protect the public's health, safety, and welfare

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Customer satisfaction rating on the mapping and construction permit process	84%	N/A[1]	80%
2. Customer satisfaction rating on the discretionary entitlement (public hearing decision) process	81%	N/A[1]	80%

Goal 2: Provide quality services at a reasonable cost

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of plan reviews completed in two cycles or less	70%	86%	80%
2. Percent of plan reviews achieved within stakeholder group-established turnaround times	87%[2]	90%	80%
3. Percent of development inspections completed within next working day of request	98%	95%	90%

[1] This measure is dependent upon the use of an outside consultant that the Department did not have sufficient revenues to pay for in Fiscal Year 2009.
[2] Turnaround times vary based on project type, size, and complexity. Established ranges are from 1-45 business days per review cycle. Typical turnaround time goals are 21 business days for the first review cycle and 14 days for subsequent review of submitted projects.

Goal 3: Develop and support the workforce

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of supervisors attending formalized City supervisor training within one year of being selected to supervise	86%	100%	80%

Goal 4: Serve the City by balancing the diverse desires and needs of its stakeholder groups

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of Code Violation cases investigated within 180 days			
▪ Building/Housing/Noise	90%	91%	90%
▪ Land Development/Zoning	90%	91%	90%
2. Customers surveyed rating DSD services as satisfactory or higher			
▪ Ministerial Reviews	81%[3]	N/A[1]	80%
▪ Discretionary Reviews	72%[4]	N/A[1]	80%

Goal 5: Ensure the financial health of the Department

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Level of fund reserves (in order to achieve City policy targets for fund reserves)	-5.1%[5]	-19.2%	1.6%

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Workload Data					
Number of plan checks performed	75,906	67,348	64,655	51,548	46,300
Valuation of building permits allowed	$1.96B	$1.49B	$1.35B[6]	$0.77B	$0.82B
Building permits issued	10,203	8,568	8,225	7,301	6,160
Valuation of public improvements and grading permitted	$176.4M	$178.8M	$69.8M[3]	$45.1M	$33.3M
Number of inspections performed	157,535	150,127	129,714	124,654	105,700
Number of discretionary project applications completed	775	512	350	337	220
Number of code compliance cases investigated	7,152	6,091	6,152	5,539	5,800

[3] Includes building, grading, public right-of-way, and other construction-level permit reviews. This is a staff-level review for compliance with regulations; no public review or public hearings are involved.
[4] Includes community plan amendments, rezoning actions, development permits, conditional use permits, and other conceptual reviews. Public notice and review is involved; decisions are subject to California Environmental Quality Act, and most decisions involve public hearings with the ability to appeal the initial decision.
[5] Due to the increases in employee fringe rates and the downturn of the economy, DSD has had to fund their operations from their reserve funds. DSD is currently studying their fees and will come forward to Council in Fiscal Year 2010 for a fee adjustment.
[6] Fiscal Year 2008 data has been revised to reflect accurate data based on a thorough data review conducted after the release of the Fiscal Year 2009 Annual Budget.

Department Summary

Development Services								
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**		FY 2009-2010 CHANGE
Positions		543.00		527.00		**480.00**		(47.00)
Personnel Expense	$	47,090,842	$	42,948,706	**$**	**36,992,502**	$	(5,956,204)
Non-Personnel Expense	$	13,592,895	$	13,766,654	**$**	**14,441,930**	$	675,276
TOTAL	$	60,683,737	$	56,715,360	**$**	**51,434,432**	$	(5,280,928)

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Neighborhood Code Compliance			
Community Outreach	2.00	2.00	**1.00**
Field Services Division	42.50	42.50	**43.00**
Graffiti Control	12.50	12.50	**9.00**
Management Services Division	11.00	11.00	**11.00**
Total	**68.00**	**68.00**	**64.00**
SOLID WASTE LOCAL ENFORCEMENT AGENCY			
Solid Waste Local Enforcement Agency			
Administration	1.00	1.00	**1.00**
Office Support	1.00	1.00	**1.00**
Regulatory Compliance	4.00	4.00	**4.00**
Total	**6.00**	**6.00**	**6.00**
DEVELOPMENT SERVICES ENTERPRISE FUND			
Development Services Enterprise			
Administration	11.00	11.00	**10.00**
Department Support	42.30	40.30	**41.30**
Financial Services	8.00	8.00	**8.00**
Inspection Services	89.00	88.00	**80.00**
Land Use & Planning	87.75	80.75	**76.75**
New Construction Fire Plan Check	19.00	19.00	**4.00**
Plan Check	62.10	60.10	**54.10**
Planning Project Review	38.35	38.35	**35.35**
Project Management	39.00	38.00	**37.00**
Project Submittal	35.00	35.00	**31.00**
Public Information	16.75	15.75	**14.75**
Technical Information Services	6.50	6.50	**6.50**

Development Services

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
DEVELOPMENT SERVICES ENTERPRISE FUND			
Development Services Enterprise			
Unreinforced Masonry	14.25	12.25	**11.25**
Total	**469.00**	**453.00**	**410.00**
DEPARTMENT TOTAL	**543.00**	**527.00**	**480.00**

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Neighborhood Code Compliance			
Community Outreach	$ 181,950	$ 186,820	**$ 102,773**
Department Administration	$ 23,198	$ 33,310	**$ 258,330**
Field Services Division	$ 4,178,161	$ 4,302,020	**$ 4,192,401**
Graffiti Control	$ 1,487,086	$ 1,515,042	**$ 1,227,792**
Management Services Division	$ 813,013	$ 836,106	**$ 814,317**
Neighborhood Code Compliance	$ 20,508	$ (373,951)	**$ (65,016)**
Total	**$ 6,703,916**	**$ 6,499,347**	**$ 6,530,597**
SOLID WASTE LOCAL ENFORCEMENT AGENCY			
Solid Waste Local Enforcement Agency			
Administration	$ 317,875	$ 304,873	**$ 295,994**
Office Support	$ 79,630	$ 104,099	**$ 102,844**
Regulatory Compliance	$ 517,498	$ 523,024	**$ 504,114**
Solid Wste Local Enfrcmnt Agcy	$ 16,926	$ 2,854	**$ (8,247)**
Total	**$ 931,929**	**$ 934,850**	**$ 894,705**
DEVELOPMENT SERVICES ENTERPRISE FUND			
Development Services Enterprise			
Administration	$ 3,278,665	$ 2,491,963	**$ 1,913,558**
Customer Needs Determination	$ 250	$ 250	**$ 250**
Department Support	$ 7,710,332	$ 6,903,162	**$ 7,541,897**
Development & Permit Info	$ 1,957	$ 1,957	**$ 1,957**
Financial Services	$ 1,771,029	$ 1,726,681	**$ 2,035,655**
Inspection Services	$ 9,936,169	$ 10,124,328	**$ 9,402,187**
Intake	$ 76,334	$ 76,334	**$ 76,334**
Land Use & Planning	$ 11,291,010	$ 10,716,420	**$ 10,192,936**
New Construction Fire Plan Check	$ 2,637,067	$ 2,879,411	**$ 687,680**
Non Personnel Expense, Bldg Dev	$ -	$ 11,256	**$ 119,108**
Non Personnel Expense, Management	$ -	$ 8,233	**$ -**
Non Personnel Expense, Suport Serv	$ -	$ 682,952	**$ 251,944**
Over-the-Counter	$ 14,991	$ 14,991	**$ 14,991**
Plan Check	$ 8,043,002	$ 8,324,027	**$ 7,409,316**

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
DEVELOPMENT SERVICES ENTERPRISE FUND			
Development Services Enterprise			
Planning & Development Review	$ (7,945,478)	$ (9,647,606)	**$ (9,889,021)**
Planning Project Review	$ 3,439,319	$ 3,502,259	**$ 3,129,509**
Project Management	$ 3,924,942	$ 3,868,081	**$ 4,246,227**
Project Submittal	$ 2,578,632	$ 2,576,545	**$ 2,231,009**
Project Submittal and Support	$ 4,285	$ 4,285	**$ 4,285**
Project with Plans (Submitted)	$ 592,604	$ 151,354	**$ 151,354**
Public Information	$ 1,169,919	$ 1,145,136	**$ 1,063,197**
Records	$ 102,129	$ 102,129	**$ 102,129**
Support/Plan Processing	$ 888,936	$ 772,561	**$ 278,471**
Technical Information Services	$ 1,727,440	$ 1,392,061	**$ 1,721,311**
Training	$ 13,625	$ 12,803	**$ 12,612**
Unreinforced Masonry	$ 1,539,886	$ 1,439,590	**$ 1,310,234**
Total	**$ 52,797,045**	**$ 49,281,163**	**$ 44,009,130**
Project Management			
Project Management	$ 167,232	$ -	**$ -**
Project Submittal	$ 83,615	$ -	**$ -**
Total	**$ 250,847**	**$ -**	**$ -**
DEPARTMENT TOTAL	**$ 60,683,737**	**$ 56,715,360**	**$ 51,434,432**

Significant Budget Adjustments

GENERAL FUND

Neighborhood Code Compliance	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ 112,438	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 235,598	$ 0
Funding of Terminal Leave Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.	0.00	$ 107,662	$ 0

Development Services

Significant Budget Adjustments

GENERAL FUND

Neighborhood Code Compliance	Positions	Cost	Revenue
Revised Community Development Block Grant (CDBG) Revenue Adjustment to reflect the revised CDBG allocation for Fiscal Year 2010.	0.00	$ 0	$ (375,667)
Revenue from New/Revised User Fees Adjustment to reflect an anticipated increase from the implementation of new and revised user fee charges.	0.00	$ 0	$ 16,000
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ 176,500
Revised Redevelopment Agency Revenue Adjustment to reflect revised revenue from a Memorandum of Understanding (MOU) with the Redevelopment Agency.	0.00	$ 0	$ 263,034
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (25,986)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (128,548)	$ 0
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	(4.00)	$ (269,914)	$ 0

DEVELOPMENT SERVICES ENTERPRISE FUND

Development Services Enterprise	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ 8,120,709	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 865,318	$ 0

Significant Budget Adjustments

DEVELOPMENT SERVICES ENTERPRISE FUND

Development Services Enterprise	Positions	Cost	Revenue
Mandated Addition Addition of non-personnel expenses for a heating, ventilation, and air conditioning (HVAC) system replacement.	0.00	$ 30,000	$ 0
Purchase Order Re-budget Adjustment to reflect the re-budgeting of remaining balances in open purchase orders from Fiscal Years 2007 and 2008.	0.00	$ 7,033	$ 0
One-Time Reduction Adjustment to reflect the removal of one-time revenues and expenditures implemented in Fiscal Year 2009.	0.00	$ 0	$ (700,000)
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (974,961)
City Planning and Community Investment Transfer Transfer of 1.00 Associate Planner position from the Development Services Department to the City Planning and Community Investment Department.	(1.00)	$ (95,437)	$ 0
Special Pay Adjustment Adjustment to reduce expenses for special pay associated with the 15.00 FTE positions transferred from the Development Services Department to the Fire-Rescue Department.	0.00	$ (182,000)	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (307,401)	$ 0
Fire-Rescue Transfer Transfer of 15.00 FTE positions and related non-personnel expenses and revenues from the Development Services Department to the Fire-Rescue Department per a Service Level Agreement (SLA).	(15.00)	$ (1,938,907)	$ (1,994,667)
Personnel Reductions Reduction of 27.00 FTE positions in response to a continuing decline in the department's development permit and inspection workload.	(27.00)	$ (2,557,058)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (9,214,290)	$ 0

Development Services

Significant Budget Adjustments

SOLID WASTE LOCAL ENFORCEMENT AGENCY

Solid Waste Local Enforcement Agency	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (39,999)	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 384	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (530)	$ 0

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
PERSONNEL			
Salaries & Wages	$ 29,793,418	$ 26,496,839	**$ 22,096,749**
Fringe Benefits	$ 17,297,424	$ 16,451,867	**$ 14,895,753**
SUBTOTAL PERSONNEL	$ 47,090,842	$ 42,948,706	**$ 36,992,502**
NON-PERSONNEL			
Supplies & Services	$ 8,629,896	$ 9,440,853	**$ 10,253,974**
Information Technology	$ 3,799,648	$ 3,074,866	**$ 3,063,098**
Energy/Utilities	$ 759,748	$ 847,332	**$ 721,255**
Equipment Outlay	$ 403,603	$ 403,603	**$ 403,603**
SUBTOTAL NON-PERSONNEL	$ 13,592,895	$ 13,766,654	**$ 14,441,930**
TOTAL	$ 60,683,737	$ 56,715,360	**$ 51,434,432**

Revenues by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Licenses and Permits	$ 54,000	$ 54,000	**$ 82,000**
Fines, Forfeitures, and Penalties	$ 44,000	$ 44,000	**$ 307,034**
Revenue from Other Agencies	$ 215,500	$ 215,500	**$ 210,000**
Charges for Current Services	$ 996,588	$ 405,767	**$ 200,100**
Transfers from Other Funds	$ 10,000	$ 10,000	**$ 10,000**

Revenues by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Other Revenues	$ 1,000	$ 1,000	**$ 1,000**
TOTAL	$ 1,321,088	$ 730,267	**$ 810,134**

Salary Schedule

GENERAL FUND

Neighborhood Code Compliance

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1105	Administrative Aide I	0.00	**1.00**	$	42,243	$	42,243
1218	Assoc Management Analyst	1.00	**1.00**	$	61,687	$	61,687
1277	Combination Inspector II	13.00	**15.00**	$	64,586	$	968,786
1352	Community Development Spec II	1.00	**1.00**	$	62,194	$	62,194
1356	Code Compliance Officer	9.00	**4.00**	$	42,838	$	171,352
1465	Field Representative	1.00	**1.00**	$	37,749	$	37,749
1535	Clerical Assistant II	1.00	**1.00**	$	34,340	$	34,340
1648	Payroll Specialist II	1.00	**1.00**	$	40,262	$	40,262
1746	Word Processing Operator	4.00	**3.00**	$	36,514	$	109,542
1776	Public Information Clerk	3.00	**2.00**	$	36,314	$	72,627
1849	Sr Combination Inspector	2.00	**2.00**	$	74,175	$	148,350
1855	Sr Civil Engineer	1.00	**1.00**	$	89,183	$	89,183
1872	Sr Planner	1.00	**1.00**	$	75,857	$	75,857
1879	Sr Clerk/Typist	1.00	**1.00**	$	41,822	$	41,822
1880	Sr Zoning Investigator	5.00	**5.00**	$	64,545	$	322,727
1974	Utility Supv	1.00	**1.00**	$	49,708	$	49,708
1978	Utility Worker I	2.00	**2.00**	$	36,233	$	72,466
1979	Utility Worker II	5.00	**5.00**	$	39,666	$	198,328
1998	Zoning Investigator II	15.00	**15.00**	$	57,331	$	859,971
2214	Deputy Director	1.00	**1.00**	$	111,549	$	111,549
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(128,548)
	Furlough Savings	0.00	**0.00**	$	-	$	(79,710)
	Field Training Pay	0.00	**0.00**	$	-	$	3,393
	Overtime Budgeted	0.00	**0.00**	$	-	$	16,788
	Reg Pay For Engineers	0.00	**0.00**	$	-	$	9,858
	Termination Pay Annual Leave	0.00	**0.00**	$	-	$	107,662
	Total	68.00	**64.00**			**$**	**3,500,186**

Development Services

Salary Schedule

SOLID WASTE LOCAL ENFORCEMENT AGENCY

Solid Waste Local Enforcement Agency

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1526	Hazardous Materials Insp I	1.00	**1.00**	$	51,728	$	51,728
1535	Clerical Assistant II	1.00	**1.00**	$	34,340	$	34,340
1544	Hazardous Material Inspector III	3.00	**3.00**	$	69,660	$	208,980
2270	Program Manager	1.00	**1.00**	$	95,554	$	95,554
	Furlough Savings	0.00	**0.00**	$	-	$	(7,376)
	Total	6.00	**6.00**			**$**	**383,226**

DEVELOPMENT SERVICES ENTERPRISE FUND

Development Services Enterprise

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1104	Account Clerk	3.00	**2.00**	$	36,680	$	73,359
1105	Administrative Aide I	0.00	**1.00**	$	42,243	$	42,243
1106	Sr Management Analyst	2.00	**2.00**	$	69,135	$	138,270
1107	Administrative Aide II	4.00	**4.00**	$	48,897	$	195,588
1153	Asst Engineer-Civil	20.00	**18.00**	$	66,931	$	1,204,750
1162	Electrical Inspector II	8.00	**8.00**	$	64,586	$	516,685
1163	Sr Electrical Inspector	1.00	**1.00**	$	74,175	$	74,175
1172	Mechanical Inspector II	7.00	**6.00**	$	64,807	$	388,844
1173	Sr Mechanical Inspector	1.00	**1.00**	$	74,429	$	74,429
1178	Structural Inspector II	13.00	**12.00**	$	64,537	$	774,440
1179	Sr Structural Inspector	2.00	**2.00**	$	74,074	$	148,148
1184	Development Project Manager I	11.00	**10.00**	$	67,513	$	675,130
1185	Development Project Manager II	15.00	**14.00**	$	77,928	$	1,090,997
1186	Development Project Manager III	8.00	**9.00**	$	90,066	$	810,591
1194	Auto Messenger II	2.00	**1.00**	$	34,903	$	34,903
1207	Asst Engineer-Traffic	8.00	**8.00**	$	67,336	$	538,690
1218	Assoc Management Analyst	3.00	**4.00**	$	61,687	$	246,749
1221	Assoc Engineer-Civil	8.00	**8.00**	$	77,530	$	620,242
1223	Assoc Engineer-Electrical	4.00	**3.00**	$	77,881	$	233,643
1225	Assoc Engineer-Mechanical	4.00	**3.00**	$	77,867	$	233,602
1227	Assoc Planner	41.00	**39.00**	$	64,561	$	2,517,869
1231	Structural Engineering Assoc	19.00	**17.00**	$	78,036	$	1,326,612
1233	Assoc Engineer-Traffic	5.00	**6.00**	$	77,564	$	465,382
1243	Info Systems Administrator	1.00	**1.00**	$	85,917	$	85,917
1277	Combination Inspector II	37.00	**33.00**	$	64,586	$	2,131,326
1328	Apprentice - Electrician	1.00	**1.00**	$	41,065	$	41,065
1330	Cashier	3.00	**3.00**	$	36,126	$	108,378
1348	Info Systems Analyst II	4.00	**4.00**	$	61,372	$	245,489
1382	Legislative Recorder I	0.00	**1.00**	$	45,476	$	45,476

Salary Schedule

DEVELOPMENT SERVICES ENTERPRISE FUND

Development Services Enterprise

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1423	Sr Drafting Aide	5.00	**5.00**	$	51,662	$	258,312
1457	Sr Engineer-Fire Protection	1.00	**1.00**	$	89,954	$	89,954
1475	Fire Prevention Inspector II	14.00	**2.00**	$	74,346	$	148,692
1476	Fire Prevention Supv	2.00	**0.00**	$	-	$	-
1535	Clerical Assistant II	29.00	**26.00**	$	34,340	$	892,831
1555	Junior Engineering Aide	2.00	**1.00**	$	45,177	$	45,177
1622	Biologist III	1.00	**1.00**	$	72,326	$	72,326
1638	Park Designer	0.00	**1.00**	$	77,503	$	77,503
1648	Payroll Specialist II	4.00	**4.00**	$	40,262	$	161,046
1657	Plan Review Specialist III	39.00	**34.00**	$	58,768	$	1,998,118
1658	Plan Review Specialist IV	7.00	**6.00**	$	64,462	$	386,774
1727	Principal Engineering Aide	3.00	**2.00**	$	58,255	$	116,510
1746	Word Processing Operator	14.00	**14.00**	$	36,514	$	511,197
1751	Project Officer I	1.00	**0.00**	$	-	$	-
1776	Public Information Clerk	20.00	**17.00**	$	36,313	$	617,326
1806	Sr Engineering Geologist	1.00	**1.00**	$	90,368	$	90,368
1830	Sr Mechanical Engineer	1.00	**1.00**	$	89,875	$	89,875
1840	Sr Cashier	1.00	**1.00**	$	41,036	$	41,036
1844	Sr Account Clerk	0.00	**1.00**	$	41,440	$	41,440
1849	Sr Combination Inspector	7.00	**6.00**	$	74,175	$	445,050
1855	Sr Civil Engineer	2.00	**2.00**	$	89,183	$	178,365
1861	Sr Engineering Aide	1.00	**1.00**	$	52,002	$	52,002
1871	Sr Public Information Officer	1.00	**1.00**	$	62,840	$	62,840
1872	Sr Planner	16.00	**15.00**	$	75,857	$	1,137,851
1875	Structural Engineering Sr	7.00	**7.00**	$	90,149	$	631,044
1876	Executive Secretary	1.00	**1.00**	$	49,992	$	49,992
1879	Sr Clerk/Typist	8.00	**7.00**	$	41,822	$	292,751
1917	Supv Management Analyst	1.00	**1.00**	$	77,888	$	77,888
1926	Info Systems Analyst IV	2.00	**2.00**	$	77,568	$	155,136
1928	Supv Plan Review Specialist	8.00	**8.00**	$	70,729	$	565,833
1938	Land Surveying Asst	5.00	**5.00**	$	67,377	$	336,885
1939	Land Surveying Assoc	1.00	**1.00**	$	76,729	$	76,729
1940	Supv Public Info Officer	1.00	**1.00**	$	67,778	$	67,778
2105	Asst Development Services Director	1.00	**0.00**	$	-	$	-
2131	Development Services Director	1.00	**1.00**	$	139,196	$	139,196
2202	Building Inspection Supv	2.00	**2.00**	$	94,778	$	189,556
2214	Deputy Director	2.00	**2.00**	$	118,833	$	237,666
2250	Asst Deputy Director	4.00	**4.00**	$	104,399	$	417,595
2270	Program Manager	2.00	**3.00**	$	110,828	$	332,483
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(9,214,290)
	Furlough Savings	0.00	**0.00**	$	-	$	(603,462)

Development Services

Salary Schedule

DEVELOPMENT SERVICES ENTERPRISE FUND

Development Services Enterprise

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
	Bilingual - Regular	0.00	**0.00**	$ -	$ 4,358
	Engineering Geologist Pay	0.00	**0.00**	$ -	$ 125,424
	Overtime Budgeted	0.00	**0.00**	$ -	$ 1,051,558
	Reg Pay For Engineers	0.00	**0.00**	$ -	$ 681,632
	Total	453.00	**410.00**		**$ 18,213,337**
DEVELOPMENT SERVICES TOTAL		527.00	**480.00**		**$ 22,096,749**

Revenue and Expense Statement (Non-General Fund)

DEVELOPMENT SERVICES ENTERPRISE FUND	FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 5,047,378	$ 6,945	**$ (11,638,205)**
Development Services Office Space Reserve	$ 1,300,000	$ -	**$ -**
Information Technology Reserve	$ 1,200,000	$ -	**$ -**
Prior Year Encumbrance	$ 50,000	$ 50,000	**$ 50,000**
TOTAL BALANCE	$ 7,597,378	$ 56,945	**$ (11,588,205)**
REVENUE			
Affordable Housing Expedite Program	$ 147,984	$ 536,244	**$ 536,244**
Building Plan Check Fees	$ 7,319,261	$ 7,740,713	**$ 7,083,511**
Commerical, Multi-Family & Industrial Building	$ 2,774,948	$ 2,867,827	**$ 2,624,343**
Decrease/(Increase) in Subdivision Account Liability	$ 500,000	$ -	**$ -**
Decrease/(Increase) in Work in Progress Liability	$ 780,956	$ -	**$ -**
Deposit Accounts	$ 13,004,464	$ 13,902,955	**$ 13,022,567**
Engineering Permits	$ 517,999	$ 587,310	**$ 537,446**
Fire Plan Check and Inspection	$ 2,652,514	$ 2,952,932	**$ 2,702,223**
Interest - Revenue from Money and Property	$ 1,325,671	$ 877,072	**$ 802,607**
Land Development Review Fees	$ 2,640,061	$ 6,438,202	**$ 5,391,586**
Mechanical, Plumbing & Electrical Permits	$ 5,311,184	$ 5,069,982	**$ 4,970,815**
Miscellaneous Building Permits	$ 4,499,557	$ 3,642,337	**$ 3,633,096**
Other Revenues	$ 673,284	$ 1,502,361	**$ 1,374,808**
Reimbursement for Fire Permit Fees Waived	$ -	$ 700,000	**$ 700,000**
Reimbursement for Transnet	$ 526,935	$ -	**$ -**
Single Family/Duplex Permits	$ 2,188,886	$ 1,915,671	**$ 1,753,027**
Water & Sewer Projects Reimbursement	$ 169,398	$ 189,545	**$ 173,452**
Zoning and Sign Permits	$ 524,349	$ 614,847	**$ 562,645**
TOTAL REVENUE	$ 45,557,451	$ 49,537,998	**$ 45,868,370**
TOTAL BALANCE AND REVENUE	$ 53,154,829	$ 49,594,943	**$ 34,280,165**
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
HVAC - Ridgehaven CIP Project	$ -	$ 30,000	**$ 30,000**
TOTAL CIP EXPENSE	$ -	$ 30,000	**$ 30,000**
OPERATING EXPENSE			
Non-Personnel Expense	$ 12,400,871	$ 12,558,433	**$ 13,024,243**
Personnel Expense	$ 40,647,015	$ 36,722,730	**$ 30,984,887**
TOTAL OPERATING EXPENSE	$ 53,047,886	$ 49,281,163	**$ 44,009,130**
EXPENDITURE OF PRIOR YEAR FUND			
Prior Year Expenditures	$ 50,000	$ 50,000	**$ 50,000**
TOTAL EXPENDITURE OF PRIOR YEAR FUND	$ 50,000	$ 50,000	**$ 50,000**
TOTAL EXPENSE	$ 53,097,886	$ 49,361,163	**$ 44,089,130**

Development Services

Revenue and Expense Statement (Non-General Fund)

DEVELOPMENT SERVICES ENTERPRISE FUND	FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
RESERVE			
Reserve for Encumbrance	$ 50,000	$ 50,000	**$ 50,000**
TOTAL RESERVE	$ 50,000	$ 50,000	**$ 50,000**
BALANCE	$ 6,943	$ 183,780	**$ (9,858,965)**
TOTAL EXPENSE, RESERVE, AND BALANCE	$ 53,154,829	$ 49,594,943	**$ 34,280,165**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Revenue and Expense Statement (Non-General Fund)

SOLID WASTE LOCAL ENFORCEMENT AGENCY FUND 10235	FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 333,832	$ 247,931	**$ 170,609**
Prior Year Reserves	$ 250,000	$ 250,000	**$ 250,000**
TOTAL BALANCE	$ 583,832	$ 497,931	**$ 420,609**
REVENUE			
Facility Fees	$ 246,465	$ 246,465	**$ 246,465**
Interest	$ 8,500	$ 20,000	**$ 20,000**
Services to Other Funds	$ 273,863	$ 273,863	**$ 273,863**
Tonnage Fees	$ 317,200	$ 317,200	**$ 317,200**
TOTAL REVENUE	$ 846,028	$ 857,528	**$ 857,528**
TOTAL BALANCE AND REVENUE	$ 1,429,860	$ 1,355,459	**$ 1,278,137**
OPERATING EXPENSE			
Non-Personnel Expense	$ 317,492	$ 325,030	**$ 324,884**
Personnel Services	$ 614,437	$ 609,820	**$ 569,821**
TOTAL OPERATING EXPENSE	$ 931,929	$ 934,850	**$ 894,705**
TOTAL EXPENSE	$ 931,929	$ 934,850	**$ 894,705**
RESERVE			
Contingency Reserve	$ 250,000	$ 250,000	**$ -**
Reserve for Encumbrance	$ -	$ -	**$ 250,000**
TOTAL RESERVE	$ 250,000	$ 250,000	**$ 250,000**
BALANCE	$ 247,931	$ 170,609	**$ 133,432**
TOTAL EXPENSE, RESERVE, AND BALANCE	$ 1,429,860	$ 1,355,459	**$ 1,278,137**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.



Description

The Mission Bay Improvements Fund is used for permanent public capital improvements and deferred maintenance of existing facilities in Mission Bay Park pursuant to the Mission Bay Park Master Plan. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2. This section requires that three-quarters of all revenue from Mission Bay rents and concessions in excess of $23.0 million (or the remainder of those revenues if less than 75 percent is available after the allocation to the San Diego Regional Park Improvement Fund has been made) is allocated to the Mission Bay Improvements Fund. Park improvements are prioritized in this Charter section, although other projects may proceed once the priorities have been budgeted, approved by Council, and have a funding plan put in place.

Mission Bay Improvements Fund

Department Summary

Mission Bay Improvements Fund				
	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**	FY 2009-2010 CHANGE
Positions	0.00	0.00	**0.00**	0.00
Personnel Expense	$ -	$ -	**$ -**	$ -
Non-Personnel Expense	$ 2,500,000	$ 2,466,802	**$ 2,536,208**	$ 69,406
TOTAL	$ 2,500,000	$ 2,466,802	**$ 2,536,208**	$ 69,406

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
MISSION BAY IMPROVEMENTS FUND			
Mission Bay Improvements Fund			
Mission Bay Improvements Fund	$ 2,500,000	$ 2,466,802	**$ 2,536,208**
Total	**$ 2,500,000**	**$ 2,466,802**	**$ 2,536,208**

Significant Budget Adjustments

MISSION BAY IMPROVEMENTS FUND

Mission Bay Improvements Fund	Positions	Cost	Revenue
Increase Transfer Expenditure for Mission Bay and Regional Park Improvement Funds Adjustment to increase expenditure transfer per the City of San Diego Charter, Article V, Section 55.2, which requires that revenue from Mission Bay rents and concession in excess of $23.0 million be allocated up to three-quarters to the Mission Bay Improvments Fund and one-quarter or $2.5 million (whichever is greater) to the Regional Parks Improvement Fund.	0.00	$ 69,406	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ 69,406

Mission Bay Improvements Fund

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
NON-PERSONNEL			
Supplies & Services	$ 2,500,000	$ 2,466,802	**$ 2,536,208**
SUBTOTAL NON-PERSONNEL	$ 2,500,000	$ 2,466,802	**$ 2,536,208**
TOTAL	$ 2,500,000	$ 2,466,802	**$ 2,536,208**

Revenue and Expense Statement (Non-General Fund)

MISSION BAY IMPROVEMENT FUND	FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
REVENUE			
Transfer from General Fund - Mission Bay Park's Rents	$ 2,500,000	$ 2,466,802	**$ 2,536,208**
TOTAL REVENUE	$ 2,500,000	$ 2,466,802	**$ 2,536,208**
TOTAL BALANCE AND REVENUE	$ 2,500,000	$ 2,466,802	**$ 2,536,208**
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
CIP Expenditures	$ 2,500,000	$ 2,466,802	**$ 2,536,208**
TOTAL CIP EXPENSE	$ 2,500,000	$ 2,466,802	**$ 2,536,208**
TOTAL EXPENSE	$ 2,500,000	$ 2,466,802	**$ 2,536,208**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE, AND BALANCE	$ 2,500,000	$ 2,466,802	**$ 2,536,208**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.



Description

The City of San Diego's regional parks include Balboa Park, Chollas Lake Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and parks. The Regional Park Improvement Fund is to be used only for non-commercial public capital improvements for the San Diego Regional Park and only for park uses. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 that requires that one-quarter of all revenue from Mission Bay rents and concessions in excess of $23.0 million, or $2.5 million (whichever is greater), be allocated to the Regional Park Improvement Fund.

Regional Park Improvement Fund

Department Summary

Regional Park Improvement Fund				
	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**	FY 2009-2010 CHANGE
Positions	0.00	0.00	**0.00**	0.00
Personnel Expense	$ -	$ -	**$ -**	$ -
Non-Personnel Expense	$ 2,500,000	$ 2,466,803	**$ 2,500,000**	$ 33,197
TOTAL	$ 2,500,000	$ 2,466,803	**$ 2,500,000**	$ 33,197

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
REGIONAL PARK IMPROVEMENT FUND			
Regional Park Improvement Fund			
Regional Park Improvement Fund	$ 2,500,000	$ 2,466,803	**$ 2,500,000**
Total	**$ 2,500,000**	**$ 2,466,803**	**$ 2,500,000**

Significant Budget Adjustments

REGIONAL PARK IMPROVEMENT FUND

Regional Park Improvement Fund	Positions	Cost	Revenue
Increase Transfer Expenditure for Mission Bay and Regional Park Improvement Funds Adjustment to increase expenditure transfer per the City of San Diego Charter, Article V, Section 55.2, which requires that revenue from Mission Bay rents and concession in excess of $23.0 million be allocated up to three-quarters to the Mission Bay Improvments Fund and one-quarter or $2.5 million (whichever is greater) to the Regional Parks Improvement Fund.	0.00	$ 33,197	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ 33,197

Regional Park Improvement Fund

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
NON-PERSONNEL			
Supplies & Services	$ 2,500,000	$ 2,466,803	**$ 2,500,000**
SUBTOTAL NON-PERSONNEL	$ 2,500,000	$ 2,466,803	**$ 2,500,000**
TOTAL	$ 2,500,000	$ 2,466,803	**$ 2,500,000**

Revenue and Expense Statement (Non-General Fund)

REGIONAL PARK IMPROVEMENT FUND	FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
REVENUE			
Transfer from General Fund - Mission Bay Park's Rents	$ 2,500,000	$ 2,466,803	**$ 2,500,000**
TOTAL REVENUE	$ 2,500,000	$ 2,466,803	**$ 2,500,000**
TOTAL BALANCE AND REVENUE	$ 2,500,000	$ 2,466,803	**$ 2,500,000**
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
CIP Expenditures	$ 2,500,000	$ 2,466,803	**$ 2,500,000**
TOTAL CIP EXPENSE	$ 2,500,000	$ 2,466,803	**$ 2,500,000**
TOTAL EXPENSE	$ 2,500,000	$ 2,466,803	**$ 2,500,000**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE, AND BALANCE	$ 2,500,000	$ 2,466,803	**$ 2,500,000**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Mission

The mission of the Community Services group is to provide superior customer service and enrichment through libraries, parks, and recreational programs.

Group Description

Departments in the Community Services group include the Library and Park & Recreation departments.

BUDGET DEPARTMENT	POSITIONS	PERSONNEL EXPENSE	NON-PERSONNEL EXPENSE	TOTAL EXPENSE
Library	378.46	$ 26,974,549	$ 10,548,708	$ 37,523,257
Park & Recreation	863.03	$ 54,538,465	$ 59,743,930	$ 114,282,395
	1,241.49	$ 81,513,014	$ 70,292,638	$ 151,805,652



Department Description

The San Diego Public Library System serves the residents of the City of San Diego which encompasses an area of 342 square miles. The Library System consists of the Central Library, 35 branch libraries, and the adult literacy program office (READ/San Diego). The Department serves the educational, cultural, business, and recreational needs of San Diego's diverse communities through its collection of more than 3.6 million books and audio-visual materials, 4,012 periodical subscriptions, 1.6 million government documents, and over 273,000 books in 25 languages other than English. The library catalog and many index and full-text databases can be accessed electronically in all library facilities and via the Internet.

The Department's mission is:

To inspire lifelong learning through connections to knowledge and each other

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Create inspiring places that are accessible, safe, and a source of pride
Creating and maintaining facilities that are valued for their accessibility, comfort, and beauty is a high priority for the Department. The Department wants all libraries to have a welcoming environment that encourages use by all members of the community. The Department will move towards accomplishing this goal by focusing on the following objectives.

- Provide an appropriately-sized library system
- Improve library facilities and their accessibility

Goal 2: Effectively manage library collections
Having a well-managed library collection ensures that a diverse range of books and other media are readily available to its patrons. The Department will move towards accomplishing this goal by focusing on the following objectives.

- Assure collection meets the needs of customers
- Improve access to library materials

Library

Goal 3: Provide high quality library programs and services
Providing quality programs and services allows the Library to meet the various needs of its patrons. The Department will move towards accomplishing this goal by focusing on the following objectives.

- Develop and offer programs that address the needs and interests of our community
- Improve the delivery of information and readers advisory services
- Sustain or improve total operating hours

Goal 4: Develop and sustain a thriving library system
Maintaining the necessary funding and resources is essential to the operation of a library system capable of supporting one of the largest cities in the United States. The Department will move towards accomplishing this goal by focusing on the following objectives.

- Maintain and expand external revenue sources through the San Diego Library Foundation and other sources
- Incorporate state-of-the-art technology to optimize efficiency

Goal 5: Provide a trained, skilled, and responsive workforce
Building and developing a trained and skilled workforce is essential to the success of the Department. Ensuring that its employees are trained and have access to the necessary resources the library needs will create a higher performing organization that operates more efficiently and effectively. The Department will move towards accomplishing this goal by focusing on the following objectives.

- Create a learning organization structure for the Department
- Encourage career development and advancement

Service Efforts and Accomplishments

In Fiscal Year 2009, more than 6.6 million patrons visited City libraries, borrowed over 7.6 million items, used an additional 2 million items in libraries, and had over 1.6 million reference questions answered by library staff. More than 1.7 million customers signed up to use the Internet on a library workstation and over 1.8 million online database searches were conducted. The Library Department also had 7,451 adult and juvenile programs with 210,955 attendees at those programs.

The San Diego Public Library offered a variety of innovative and award-winning programs in Fiscal Year 2009. READ/San Diego, the Adult Literacy Program, continues to serve as a model for the country. The Digital Cinema Showcase, which received a grant from the California State Library and is in a partnership with the San Diego Media Arts Center, is an innovative program that uses new technologies and equipment to download the latest independent films, documentaries, and foreign movies for free community screenings. The Central Library's outstanding film program was awarded the Kyle Counts Award by the San Diego Film Critics' Society. The *One Book, One San Diego* community reading campaign, which circulated 6,345 books and had 6,294 attendees at author lectures in 2008, won the California Association of Teachers of English (CATE) Award of Merit for its outstanding contribution toward improvement of teaching English/language arts. The first annual Children's Book Festival, which had more than a dozen of the nation's top authors and illustrators, 50 vendors, and over 5,000 participants, won second place in the California Library Association's PR *Excellence* Award for its outreach program. The second annual Children's Book Festival held in 2009 increased the community outreach to more than 7,000 participants.

Partnering with other organizations continues to be a highly-effective way to leverage limited resources. In Fiscal Year 2009, San Diego Public Library partnered with KPBS, San Diego State University Common Experience, and other community partners on the *One Book One San Diego* outreach campaign. The Opera Insight series is a partnership with the San Diego Opera. The Digital Storytelling Station offers a means for community members to share their stories and experiences. This project is made possible by a partnership with the Media Arts Center, KPBS, and the Campaign for Love and Forgiveness. The Library also partnered with the Children's museum to offer free museum passes so that families could experience this new community asset. Generous corporate sponsors and private donors fund the purchase of library materials throughout the library system, and fund numerous programs

including the Children's Book Festival and the Summer Reading Program, which in the summer of 2008 circulated 4,400 books and encouraged 6,891 children and teen participants.

The Library Foundation and the Friends of the Library also actively support the Library by volunteering their time and providing much-needed resources that extend the Library's reach far beyond what can be achieved through General Fund resources. With a gift from CP Kelco, the Logan Heights Friends made a $50,000 gift to support collections in the new Logan Heights library, which is scheduled to open in Fall 2009.

Three existing branch libraries received refurbishments from donor gifts.

- The San Ysidro Branch, through a private donation from Lloyd and Caroline de Llamas, received new carpeting and tile throughout the facility. The donation also allowed the branch to purchase new books and other materials for their collection, new standalone shelves, and displays for the ends of some of their shelves to better highlight the collection.
- The Allied Gardens/Benjamin Branch received funds from its Friends group to repaint and re-carpet its meeting room and pay for two new computers and computer furniture.
- The Scripps Miramar Ranch Branch Library will benefit from an $11,000 donation from the Scripps Ranch Friends of the Library's "Adopt-A-Chair" campaign, which will help defray the cost of reupholstering 65 armchairs.

Use of technology has contributed significantly to the library's ability to meet the increased demands of the public and improve efficiencies.

- Enhancements to the Integrated Library System (ILS) improved the functioning of the Library's catalog, added a digital archive, and provided staff with reports for improved decision-making.
- More services are offered via the web such as online reservations, renewals, and searches at various levels.
- Pay for Print, which allows patrons to manage their own printing from computers, is being implemented at the Central Library and Branch Libraries. Using this technology increases self-service options for patrons and reduces the time it takes for staff to collect money and handle printouts.
- Forty-nine Express Check machines were installed in libraries to allow patrons to check out their own library materials. This self-service option is responsive to patron demands for quick access to library resources. It allows staff to help with more complex reference questions and to provide programming. It offers cost avoidance protection by reducing the need to add more staff in the future as library use increases.
- The Library began offering the Digital Media Library downloadable audio books. It later added downloadable videos, each of which is available 24/7 to personal computers from home or remote sites. They also can be used on other portable devices including iPods.
- In partnership with the San Diego Unified School District, the Library actively promoted *Electronic Resources for Student Success* which includes *Live Homework Help* (online tutoring); *SchoolRooms*- a portal technology that aggregates school-related information by grade level; *Ask Now*- 24/7 access to reference librarians; and research databases, which link to more than 80 databases including encyclopedias, photos, biographies, maps, science projects, and more.

The San Diego Public Library prides itself in offering great books and programs, friendly, knowledgeable staff, timely information, and a sense of place for community-building. This is reflected in the latest Library user survey in which the Library received a 92 percent satisfaction rating with staff's customer service delivery. The Library has evolved over the years, providing services in response to changes in the way information is created and delivered. It will continue in the coming year to build on this year's successes.

Budget Dollars at Work: Performance Expectations

Goal 1: Create inspiring places that are accessible, safe, and a source of pride

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Total operating hours for branches	73,785	73,785	73,785
2. Total operating hours for the Central Library	2,604	2,604	2,604

Library

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
3. Percent of survey respondents who find library facilities accessible and in satisfactory condition	N/A	96%	90%

Goal 2: Effectively manage library collections

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Circulation per capita	5.44	5.52	5.25[1]
2. Number of users of the library's website, catalog, and databases	3,529,874	5,034,782	3,706,368

Goal 3: Provide high quality library programs and services

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Attendance at adult programs	44,614	62,648	44,614
2. Attendance at juvenile programs	144,575	153,260	144,575
3. Percent of survey respondents who find that Library programs meet the needs and interests of the community	N/A	85%	90%
4. Number of juvenile library card holders	116,616	149,354	122,447
5. Percent of survey respondents who find reference services provided satisfactory	N/A	92%	90%

Goal 4: Develop and sustain a thriving library system

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Total funds secured (income) for donations and grants from non-General Fund sources	$2.02M	$2.08M	$2.01M
2. Number of individual contributors	5,246	N/A[2]	N/A[2]
3. Percent of Express Check plan implemented	27%	100%	N/A[3]
4. Percent of items checked out via Express Check machines	5%	20%	40%
5. Customer satisfaction rating on library technology	N/A	79%	90%
6. Percent of hold and overdue notices sent via phone and email	56%	86%	75%
7. Percent of renewals automated	61%	66%	70%

Goal 5: Provide a trained, skilled, and responsive workforce

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Average number of hours of training per employee per month	N/A	1.72	0.33

[1] 7,167,104 (estimated 2010 circulation) divided by 1,365,130 (San Diego Association of Governments (SANDAG) estimated population for 2010)

[2] The San Diego Library Foundation, which raises funds for the Library, maintains this statistic. It was previously a part of the City, but no longer reports to the Library.

[3] Express Check machine installation was completed in Fiscal Year 2009 so this measure no longer applies.

Budget Dollars at Work: Sizing, Workload, and Utilization Data

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Sizing Data					
Amount of square footage for branches	382,339	393,105	408,105	408,105	430,399
Amount of square footage for the Central Library	144,524	144,524	144,524	144,524	144,524
Amount of square footage per capita	0.40	0.40	0.40	0.40	0.42
Number of public access workstations	706	744	824	828	879
Number of periodical subscriptions	4,122	4,012	4,012	4,074	4,012
Number of government documents	1,612,364	1,632,277	1,644,687	1,657,057	1,685,340
Number of available books in foreign languages	245,564	264,217	273,268	275,852	291,338
Library materials expenditures per capita[4]	$4.20	$2.86	$2.86	$2.86	$2.94
Workload Data					
Number of library facilities operated	35	35	36	36	36
Number of reference questions answered	1,694,801	1,643,873	1,648,196	1,649,535	1,574,220
Number of new books and media added	270,565	256,952	241,254	354,116	244,104
Number of books and audio-visual items maintained	3,409,831	3,428,594	3,626,002	3,956,525	4,040,736
Utilization Data					
Number of patron visits	6,017,790	6,040,091	6,234,038	6,601,210	6,062,440
Number of Central Library visits	603,229	562,610	563,370	577,072	573,860
Number of registered borrowers served[5]	464,679	437,047	528,855	624,251	441,420
Amount of Central Library circulation	627,163	698,711	635,198	585,715	755,655
Amount of annual circulation (check-outs)	7,003,040	7,167,104	7,374,378	7,651,619	7,167,104
Number of patrons signed up to use the Internet on a Library workstation	1,418,525	1,667,308	1,782,612	1,726,654	1,782,612
Number of online database searches conducted	1,039,144	691,585	821,354	1,880,315	1,545,6340

[4] The per capita calculation is based on the San Diego population of 1,316,837 from SANDAG current estimates (2007).

[5] Database purged of inactive borrowers in Fiscal Year 2006.

Department Summary

Library							
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**	FY 2009-2010 CHANGE
Positions		388.36		375.21		**378.46**	3.25
Personnel Expense	$	28,840,999	$	27,800,936	**$**	**26,974,549**	$ (826,387)
Non-Personnel Expense	$	9,521,038	$	9,212,621	**$**	**10,548,708**	$ 1,336,087
TOTAL	$	38,362,037	$	37,013,557	**$**	**37,523,257**	$ 509,700

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Library			
Administration	19.00	17.00	**16.00**
Branch Libraries	226.51	224.27	**228.02**
Building Services	6.00	6.00	**6.00**
Central Library	75.50	75.44	**75.94**
Development Program	3.25	1.00	**1.00**
READ/San Diego	5.50	6.00	**6.00**
Technical Services	44.00	45.50	**45.50**
Total	**379.76**	**375.21**	**378.46**
LIBRARY GRANTS FUND			
Library Grant Funds			
State Library Foundation	8.60	0.00	**0.00**
Total	**8.60**	**0.00**	**0.00**
DEPARTMENT TOTAL	**388.36**	**375.21**	**378.46**

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Library			
Administration	$ 1,840,178	$ 1,743,008	**$ 1,678,304**
Branch Libraries	$ 17,720,420	$ 17,831,303	**$ 17,564,233**
Building Services	$ 4,649,727	$ 4,652,701	**$ 4,816,240**
Central Library	$ 6,829,359	$ 7,003,006	**$ 6,747,655**
Development Program	$ 1,422,870	$ 1,623,964	**$ 1,385,307**
Library Department	$ 179,691	$ (612,688)	**$ (822,378)**
READ/San Diego	$ 501,684	$ 543,461	**$ 533,593**

Library

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Library			
Technical Services	$ 4,486,735	$ 4,228,802	**$ 5,165,303**
Total	**$ 37,630,664**	**$ 37,013,557**	**$ 37,068,257**
LIBRARY GRANTS FUND			
Library Grant Funds			
State Library Foundation	$ 731,373	$ -	**$ 455,000**
Total	**$ 731,373**	**$ -**	**$ 455,000**
DEPARTMENT TOTAL	**$ 38,362,037**	**$ 37,013,557**	**$ 37,523,257**

Significant Budget Adjustments

GENERAL FUND

Library	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (684,509)	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 1,287,450	$ 0
Support for Logan Heights Library Addition of 1.00 Librarian II, 1.00 Library Assistant, 1.25 Library Aides, 1.00 Library Clerk, and associated non-personnel expenses for the operation of the new Logan Heights Library.	4.25	$ 593,407	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 159,970	$ 0
Funding of Terminal Leave Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.	0.00	$ 119,556	$ 0

Significant Budget Adjustments

GENERAL FUND

Library	Positions	Cost	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (50,000)
Business Process Re-engineering (BPR) Adjustment Expenditure savings and revenue addition related to overdue fines due to BPR service enhancements.	0.00	$ (4,000)	$ 3,870
Removal of Funding for Photocopy Service Removal of funding for the photocopy service, which was provided by a vendor whose services absorb photocopy expenses and collect the revenue for photocopy fees.	0.00	$ (130,692)	$ (160,000)
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	(1.00)	$ (341,714)	$ 0
General Fund Expenditure Adjustment Adjustment to reflect a reduction in the amount transferred to the Library Operating and Maintenance Fund.	0.00	$ (350,000)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (594,768)	$ 0

LIBRARY GRANTS FUND

Library Grant Funds	Positions	Cost	Revenue
Library Grant Funds Reinstatement Adjustment reflects the reinstatement of Public Library Fund (PLF) funding to public libraries from the California State Library.	0.00	$ 455,000	$ 455,000

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
PERSONNEL			
Salaries & Wages	$ 18,563,737	$ 18,053,308	**$ 17,298,924**
Fringe Benefits	$ 10,277,262	$ 9,747,628	**$ 9,675,625**
SUBTOTAL PERSONNEL	$ 28,840,999	$ 27,800,936	**$ 26,974,549**
NON-PERSONNEL			
Supplies & Services	$ 6,862,828	$ 7,284,843	**$ 7,109,730**
Information Technology	$ 1,139,763	$ 453,453	**$ 1,650,074**

Library

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
NON-PERSONNEL			
Energy/Utilities	$ 1,462,447	$ 1,420,325	**$ 1,713,904**
Equipment Outlay	$ 56,000	$ 54,000	**$ 75,000**
SUBTOTAL NON-PERSONNEL	$ 9,521,038	$ 9,212,621	**$ 10,548,708**
TOTAL	$ 38,362,037	$ 37,013,557	**$ 37,523,257**

Revenues by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Revenue from Money & Property	$ 95,000	$ 95,000	**$ -**
Charges for Current Services	$ 1,599,422	$ 1,650,548	**$ 1,539,418**
TOTAL	$ 1,694,422	$ 1,745,548	**$ 1,539,418**

Salary Schedule

GENERAL FUND

Library

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1104	Account Clerk	3.00	**3.00**	$	36,680	$	110,039
1106	Sr Management Analyst	2.00	**2.00**	$	69,135	$	138,269
1107	Administrative Aide II	4.00	**4.00**	$	48,897	$	195,588
1132	Asst Management Analyst	4.00	**4.00**	$	50,259	$	201,037
1218	Assoc Management Analyst	2.00	**1.00**	$	61,687	$	61,687
1236	Auto Messenger	6.00	**6.00**	$	30,203	$	181,217
1273	Building Maintenance Supv	1.00	**1.00**	$	72,560	$	72,560
1280	Building Service Technician	3.00	**3.00**	$	39,666	$	118,997
1348	Info Systems Analyst II	1.00	**1.00**	$	61,372	$	61,372
1349	Info Systems Analyst III	1.00	**1.00**	$	69,453	$	69,453
1389	Custodian II	2.00	**2.00**	$	31,108	$	62,215
1401	Info Systems Technician	2.00	**2.00**	$	47,732	$	95,464
1584	Librarian II	44.50	**45.50**	$	57,389	$	2,611,215
15841	Librarian II Hrly	1.48	**1.48**	$	57,294	$	84,795
1585	Librarian IV	24.00	**24.00**	$	71,343	$	1,712,235
1586	Library Asst	40.50	**41.50**	$	46,975	$	1,949,483
15861	Library Assistant	2.02	**2.02**	$	47,777	$	96,509
1588	Library Aide	55.24	**56.49**	$	23,489	$	1,326,905
15881	Library Aide	14.01	**14.01**	$	23,489	$	329,083
1590	Library Clerk	96.54	**97.54**	$	37,136	$	3,622,240
15901	Library Clerk	1.92	**1.92**	$	37,215	$	71,453
1614	Org Effectiveness Specialist II	1.00	**1.00**	$	62,792	$	62,792

Salary Schedule

GENERAL FUND

Library

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1648	Payroll Specialist II	2.00	**2.00**	$	40,262	$	80,523
1726	Principal Clerk	1.00	**1.00**	$	48,739	$	48,739
1746	Word Processing Operator	1.00	**1.00**	$	36,514	$	36,514
1757	Literacy Program Administrator	1.00	**1.00**	$	83,569	$	83,569
1758	Library Technician	10.00	**10.00**	$	38,617	$	386,169
1759	Sr Library Technician	3.00	**3.00**	$	44,330	$	132,991
1867	Librarian III	28.00	**28.00**	$	64,512	$	1,806,343
1871	Sr Public Information Officer	1.00	**1.00**	$	62,840	$	62,840
1876	Executive Secretary	1.00	**1.00**	$	49,992	$	49,992
1879	Sr Clerk/Typist	4.00	**4.00**	$	41,822	$	167,287
1902	Storekeeper I	1.00	**1.00**	$	40,090	$	40,090
1922	Supv Librarian	6.00	**6.00**	$	81,087	$	486,523
2140	City Librarian	1.00	**1.00**	$	139,680	$	139,680
2219	Deputy Library Director	2.00	**2.00**	$	109,958	$	219,915
2243	Resource Development Officer	1.00	**1.00**	$	95,061	$	95,061
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(594,768)
	Furlough Savings	0.00	**0.00**	$	-	$	(389,399)
	Bilingual - Regular	0.00	**0.00**	$	-	$	68,128
	MLS Certification Pay	0.00	**0.00**	$	-	$	266,850
	Overtime Budgeted	0.00	**0.00**	$	-	$	71,969
	Temporary Help	0.00	**0.00**	$	-	$	535,744
	Termination Pay Annual Leave	0.00	**0.00**	$	-	$	119,556
	Total	375.21	**378.46**			**$**	**17,148,924**
LIBRARY TOTAL		375.21	**378.46**			**$**	**17,148,924**

Library

Revenue and Expense Statement (Non-General Fund)

LIBRARY GRANTS FUND	FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 218,824	$ -	**$ 72,399**
TOTAL BALANCE	$ 218,824	$ -	**$ 72,399**
REVENUE			
Grant Receipts	$ 753,000	$ -	**$ 455,000**
TOTAL REVENUE	$ 753,000	$ -	**$ 455,000**
TOTAL BALANCE AND REVENUE	$ 971,824	$ -	**$ 527,399**
OPERATING EXPENSE			
Personnel and Non-Personnel Expense	$ 731,373	$ -	**$ 455,000**
TOTAL OPERATING EXPENSE	$ 731,373	$ -	**$ 455,000**
TOTAL EXPENSE	$ 731,373	$ -	**$ 455,000**
BALANCE	$ 240,451	$ -	**$ 72,399**
TOTAL EXPENSE, RESERVE, AND BALANCE	$ 971,824	$ -	**$ 527,399**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.



Department Description

The Park & Recreation Department provides a multitude of facilities and services for neighborhoods and plays a key role in the quality of life for the community. The Department manages three major service areas that contribute to various Mayor and City Council priorities: Parks and Open Space, Recreational Facilities, and Recreational Programs.

Parks and Open Space
There are over 39,000 acres of parks, open space, and aquatic areas available throughout the City. The Department provides a wide variety of opportunities for San Diegans to renew mind, body, and spirit in healthy outdoor settings. Landscaped and natural environments provide valuable opportunities for individuals, families, and groups to enjoy passive and active leisure. Joint-use agreements with schools maximize park use and provide active, programmable sports turf in park-deficient neighborhoods. Open space areas conserve and protect sensitive habitat and cultural history, and provide educational opportunities. There are 48 Maintenance Assessment Districts located throughout the City that provide property owners the opportunity to assess a nominal annual fee in order to pay for landscape enhancements and other improvements, maintenance services, and activities beyond those generally provided by the City.

Recreational Facilities
The Department operates and maintains a large number of recreational facilities. These facilities include recreation centers, playgrounds, senior centers, teen centers, athletic fields, tennis courts, swimming pools, campgrounds, nature and visitor centers, gymnasiums, meeting rooms, weight rooms, historic sites, amphitheaters, skate parks, boat launches, docks, a lake, fishing piers, dog off-leash areas, and more. These facilities bring people with diverse backgrounds together to enjoy special events, relax, and strengthen neighborhood bonds. The Department also operates several golf complexes and the Mount Hope Cemetery which provides low-cost burial services.

Recreational Programs
Recreational programs, team sports, and activities help build self-esteem, confidence, social harmony, independent thinking, and self-discipline while improving overall health and promoting conflict resolution skills for youths and adults. Programs offered throughout the City include ceramics, learn-to-swim, karate, gymnastics, dance, soccer, basketball, water polo, bird watching, nature walks, golf, day camps, softball, track, archery, holiday parties, cultural events, outdoor movies, senior trips, tiny tot classes, and much more.

Park & Recreation

The Department's mission is:

> ***To acquire, develop, operate, and maintain a park and recreation system that enriches the quality of life for residents and visitors alike, and preserves it for future generations***

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Instill community pride and ownership
It is in the community where the Department must focus a majority of its attention. Ensuring that the community is satisfied with the services it provides is paramount. The Department must improve avenues for community input and feedback in order to produce the most effective and valuable services. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Provide inviting facilities and faces for the community
- Increase and diversify community involvement
- Improve public awareness of park successes, programs, and activities
- Increase volunteerism of children, youths, and young adults in the park system

Goal 2: Invest in environmentally-sensitive programs and practices
It is the Department's duty to ensure that future San Diegans enjoy the rich environment we enjoy today. As a result, the Department strives to take part in environmentally-sensitive practices that promote protection and preservation. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Expand environmentally-sensitive management and maintenance practices
- Protect public lands and utilize best management practices for environmental preservation

Goal 3: Maintain public safety and quality park maintenance
Safety and cleanliness are the two most important and transparent issues that the community has when visiting parks. It is the Department's goal to maintain City park conditions through scheduled maintenance and responsive repairs, and create the safest environment for park-goers. The Department will continue to meet this goal by focusing on the following objectives.

- Maintain grounds in good condition
- Maintain facilities in good repair (maintenance and management)
- Work to ensure that the public is safe in parks and surrounding areas

Goal 4: Provide high quality services
In order to keep pace with the demands of the ever-changing community, the Department is committed to enhancing the quality of the services it provides. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Create a culture of high-quality customer service
- Expand the use of service-enhancing technologies

Goal 5: Deliver innovative, responsive programs
With the changing environment and conditions in our diverse City, it is important for the Department to be responsive to the community's needs. Developing community partnerships and a more intimate relationship with the community will assist the Department in becoming more responsive and effective. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Develop recreation programs that are responsive to community needs
- Improve relationships with community service organizations

Goal 6: Develop and retain committed, valued employees
Part of achieving excellence in any organization is the development of its employees. As the Department strives for a more efficient and effective organization, it must focus on developing its workforce. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Improve recruiting

- Expand training opportunities for employees

Service Efforts and Accomplishments

Therapeutic Recreation Services provided a variety of programs in 2008 such as adaptive sports, fitness, tournaments, specialized day camps, inclusion activities, referrals, and outreach services to more than 50,000 participants.

The Department partnered with the San Diego Unified School District (SDUSD) to offer the Summer Lunch Program at 17 recreation centers throughout the City. The program served 35,000 lunches and 29,000 snacks to children ages 2-18 years, living in low-income communities.

Balboa Park's West Mesa Canyon Enhancement projects substantially decreased the amount of illegal activity in the west side of Balboa Park. Vegetation was removed to increase visibility, decrease illegal activity, and improve the condition of horticultural specimens. The addition of a formal trail system which is identified by maps and trail markers has also contributed to increased amounts of positive recreational use. As a result of these projects, the west side of Balboa Park (including the Bridle Trail and the Juniper Canyon Trail) has seen a significant increase in hikers, joggers, and bikers in an area that had previously been underused and overlooked.

Mission Bay Park completed several maintenance projects. A two-year tree trimming project which included 1,400 Washingtonia Robusta palms was completed. Sprinkler heads to 72 irrigation stations at the Fiesta Island Campground were upgraded to interface with the Calsense Computerized Irrigation Program. In addition, weed control Best Management Practices (BMPs) were implemented where 1,600 yards of Deco Mulch were applied and over 1,700 parking spaces were re-striped in nine parking lots.

For the fifteenth year, the Beach Maintenance Waste Stream Diversion Program continued to separate reusable materials, recyclable greens, and metals from the debris and illegally-dumped materials found in Mission Bay Park and Shoreline Parks. Eighty combination trash receptacle and recycling units were received through a grant from the Environmental Services Department. Of those containers, 50 were installed in Mission Beach Park and 30 were installed in Pacific Beach and South Mission Beach Parks. The combination containers have significantly increased the amount of recycled material retrieved along the beach and boardwalk.

The Department received approval on three Federal Emergency Management Agency (FEMA) grants to partially fund the Open Space Division's Brush Management Program. Overall, funding was increased to allow the Department to increase brush thinning on park property near structures (100 feet) by approximately 300 percent. As of June 30, 2009, staff has thinned 297 acres of brush.

Golf Operations hosted several major events including the Junior World Golf Championship, the Men's and Women's City Amateur Golf Championship, and the highly-publicized Buick Invitational PGA Tour Event. In June 2008, the Torrey Pines Golf Course hosted the U.S. Open Golf Tournament. This is the first time in the history of the event that a municipal golf course hosted an event of this magnitude.

Budget Dollars at Work: Performance Expectations

Goal 1: Instill community pride and ownership

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Achieve targets for recreation council staffing and recruitment (Year 1: Define targets for recreation council staffing and recruitment)	N/A	NA[1]	Define targets for recreation council staffing and recruitment

[1] Project has been deferred to Fiscal Year 2010.

Park & Recreation

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
2. Number of volunteer hours	202,657	183,627	182,000
3. Satisfaction with public access to information as determined through a survey	N/A[2]	87.3%	≥90.0%
4. Customer satisfaction with the Park and Recreation system as determined through a survey	N/A[2]	92.6%	≥90.0%
5. Number of minors engaged as park volunteers	3,478	1,139	1,200

Goal 2: Invest in environmentally-sensitive programs and practices

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Number of environmentally-sensitive initiatives	N/A[3]	13	10
2. Estimated total training hours on environmentally-sensitive practices (e.g., water, Integrated Pest Management (IPM), storm water)	13,302[4]	14,327	12,000
3. Number of regulatory agency violations received by Park & Recreation for storm water violations (park personnel violations and park contractor violations)	2	1	0
4. Cubic yards of mulch delivered (assists with water conservation and weed control)	476	2,664	1,000
5. Number of violations (e.g., encroachments on park land) identified by Zoning Investigator II work	N/A[3]	101	105

Goal 3: Maintain public safety and quality park maintenance

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Results of customer survey on overall satisfaction with facilities	N/A[2]	94.7%	≥90.0%
2. Compliance with maintenance standards (as determined by an inspection completed quarterly for a representative sample of parks)	N/A[3]	N/A[5]	Develop guidelines for the program
3. Average time to repair a reported irrigation issue	Within 7 days	Within 7 days	Within 7 days
4. Results of survey on personal safety perception (based on a scale of 1 to 5, with 1 feeling the safest)	N/A[2]	1.89	2.10

Goal 4: Provide high quality services

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Results o f c ustomer s atisfaction s urvey o n P ark a nd Recreation programs activities	N/A[2]	94.7%	≥90.0%
2. Percent of recreation centers with high-speed internet services	N/A[2]	97%	97%

[2] No survey taken in Fiscal Year 2008.
[3] Baseline will be determined in Fiscal Year 2009.
[4] Fiscal Year 2008 hours reflect additional training required for a renewed storm water permit.
[5] Vacancies and other critical projects will delay development of the guidelines until Fiscal Year 2010.

Goal 5: Deliver innovative, responsive programs

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Compliance with customer desires for park programs as determined through market assessment[6]	N/A[3]	N/A[7]	TBD[8]
2. Number of agreements with other community service organizations in place (excludes joint use agreements)	108[9]	103[6]	108

Goal 6: Develop and retain committed, valued employees

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Number of employee training hours	25,571	30,228	30,000

Budget Dollars at Work: Sizing, Workload, and Utilization Data

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Sizing Data					
Acres of developed/undeveloped parks	38,913	39,314	39,320	39,619	40,781
Workload Data					
Acres of park maintained (excludes open space, regional, and aquatic acres)	2,952	2,989	2,981	2,981	3,000
Number of open space acres maintained	20,820	21,318	24,627	24,627	25,989
Acres of golf courses operated	426	426	426	426	426
Number of golf complexes maintained	3	3	3	3	3
Number of park units managed	419	421	423	425	429
Number of dog off leash areas maintained	12	13	13	14	14
Number of playgrounds maintained	216	221	221	226	227
Number of recreation centers operated	51	52	52	53	54
Number of swimming pools operated	13	13	13	13	13
Estimated number of annual hours of operation of recreation centers	111,696	117,832	124,711	111,040	113,520
Number of acres of City-owned park-urban interface thinned annually	N/A	80	271	530	590
Utilization Data					
Number of golf rounds played at municipal golf courses	376,152	341,081	291,914	303,347	290,000
Number of after school recreation program sites	17	17	17	17	17
Number of youth served in after school programs	80,837	57,111	88,032	84,140	75,000
Number of aquatic users	333,688	293,300	325,080	311,173	320,000

[7] Vacancies and other critical projects will delay the development of a market assessment tool until Fiscal Year 2010.
[8] For Fiscal Year 2010, the Department's goal is to develop the assessment tool.
[9] Data collection for this performance measure began in Fiscal Year 2008, but later counts in Fiscal Year 2009 revealed that the number of existing agreements should have been '108' for Fiscal Year 2008 and not '44' as previously reported.

Department Summary

Park & Recreation								
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**		FY 2009-2010 CHANGE
Positions		867.69		868.43		**863.03**		(5.40)
Personnel Expense	$	57,359,204	$	57,349,951	**$**	**54,538,465**	$	(2,811,486)
Non-Personnel Expense	$	58,073,624	$	64,304,254	**$**	**59,743,930**	$	(4,560,324)
TOTAL	$	115,432,828	$	121,654,205	**$**	**114,282,395**	$	(7,371,810)

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Mt. Hope Cemetery			
Administration	4.00	4.00	**4.00**
Grounds Maintenance	4.00	4.00	**5.00**
Internment	3.00	3.00	**3.00**
Total	**11.00**	**11.00**	**12.00**
Park & Rec - Administrative Svcs			
Administration	3.00	3.00	**4.00**
Department Asset Management	5.00	4.00	**4.00**
Department Financial & IS Support	4.00	4.00	**4.00**
Department Grants	3.00	3.00	**3.00**
Department-Wide Training	3.00	3.00	**3.00**
Total	**18.00**	**17.00**	**18.00**
Community Parks I			
Community Parks	125.38	128.94	**129.18**
Division Management	2.00	2.00	**2.00**
Division-Wide Support Services	4.00	4.00	**4.00**
Downtown Enhancement Program	4.69	4.69	**4.69**
Total	**136.07**	**139.63**	**139.87**
Developed Regional Parks			
Administration	5.00	4.00	**4.00**
Balboa Park Rangers	9.10	9.10	**9.10**
Beaches/Shoreline Parks	48.53	48.18	**46.03**
BP & Horticultural Management	58.35	54.35	**53.90**
BP Facility Management & Citywide Dance	36.32	36.32	**33.32**
Citywide Maintenance Services	97.45	97.95	**101.00**
Division-Wide Support Services	13.00	9.00	**9.00**
Mission Bay Park	66.90	63.90	**63.50**
Total	**334.65**	**322.80**	**319.85**

Park & Recreation

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Community Parks II			
Administration	3.00	3.00	**3.00**
After School Playground Program	14.28	14.28	**14.28**
Aquatics Operation	52.24	48.57	**49.91**
Division-Wide Support Services	4.00	4.00	**4.00**
Park & Building Maintenance	70.71	72.41	**72.63**
Recreation Center Operation	68.37	67.37	**59.12**
Senior & Therapeutic Programs	13.87	13.87	**13.87**
Total	**226.47**	**223.50**	**216.81**
Open Space Division			
Administration	8.45	9.95	**10.95**
General Open Space Maintenance	8.00	25.00	**25.00**
Open Space Park Management	25.00	19.50	**20.50**
Street Median Maintenance	2.30	2.30	**2.30**
Total	**43.75**	**56.75**	**58.75**
LOS PENASQUITOS CANYON PRESERVE			
Los Penasquitos Canyon Preserve			
Ranger Program	2.00	2.00	**2.00**
Total	**2.00**	**2.00**	**2.00**
GOLF COURSE ENTERPRISE FUND			
Golf Course Enterprise Fund			
Balboa Park Golf Course	25.00	25.00	**25.00**
District Management	4.00	4.00	**4.00**
District-Wide Support Services	3.00	3.00	**3.00**
Mission Bay Golf Course	16.00	16.00	**16.00**
Torrey Pines Golf Course	47.75	47.75	**47.75**
Total	**95.75**	**95.75**	**95.75**
DEPARTMENT TOTAL	**867.69**	**868.43**	**863.03**

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Mt. Hope Cemetery			
Administration	$ 328,903	$ 337,205	**$ 359,205**
Grounds Maintenance	$ 708,006	$ 750,775	**$ 839,659**
Internment	$ 345,196	$ 363,584	**$ 343,841**
Mt Hope Cemetery	$ 21,497	$ -	**$ (17,797)**

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Mt. Hope Cemetery			
Perpetuity Fund Investment Services	$ 85,308	$ 85,308	**$ 85,308**
Total	**$ 1,488,910**	**$ 1,536,872**	**$ 1,610,216**
Reservoir Recreation			
Concession Management/Support	$ 3,412,015	$ 1,953,419	**$ -**
Total	**$ 3,412,015**	**$ 1,953,419**	**$ -**
Park & Rec - Administrative Svcs			
Administration	$ 431,245	$ 503,651	**$ 619,561**
Department Asset Management	$ 649,281	$ 532,556	**$ 524,870**
Department Financial & IS Support	$ 408,374	$ 489,753	**$ 660,575**
Department Grants	$ 795,078	$ 795,692	**$ 340,470**
Department-Wide Training	$ 265,775	$ 266,635	**$ 256,947**
Park & Rec-Administrative Services	$ (4,020)	$ (75,675)	**$ (51,836)**
Total	**$ 2,545,733**	**$ 2,512,612**	**$ 2,350,587**
Community Parks I			
Community Parks	$ 14,865,666	$ 15,904,857	**$ 16,255,017**
Community Parks I	$ 91,949	$ (404,552)	**$ (181,259)**
Division Management	$ 280,463	$ 277,905	**$ 261,407**
Division-Wide Support Services	$ 367,946	$ 369,775	**$ 502,433**
Downtown Enhancement Program	$ 941,505	$ 961,166	**$ 945,157**
NTC Park Management	$ (259)	$ -	**$ -**
Special Events Support	$ (108)	$ -	**$ -**
Total	**$ 16,547,162**	**$ 17,109,151**	**$ 17,782,755**
Developed Regional Parks			
Administration	$ 549,995	$ 454,869	**$ 431,180**
Balboa Park Rangers	$ 904,369	$ 932,477	**$ 891,414**
Beaches/Shoreline Parks	$ 5,945,924	$ 6,268,310	**$ 5,665,392**
BP & Horticultural Management	$ 4,653,807	$ 4,562,131	**$ 4,349,283**
BP Facility Management & Citywide Dance	$ 3,078,881	$ 3,155,967	**$ 2,894,570**
Citywide Maintenance Services	$ 12,387,427	$ 12,716,213	**$ 12,709,211**
Developed Regional Parks	$ 275,406	$ (807,107)	**$ (357,053)**
Division-Wide Support Services	$ 995,751	$ 714,491	**$ 969,022**
Mission Bay Park	$ 6,787,449	$ 7,006,835	**$ 6,802,645**
Total	**$ 35,579,009**	**$ 35,004,186**	**$ 34,355,664**
Community Parks II			
Administration	$ 339,201	$ 340,893	**$ 321,852**
After School Playground Program	$ 680,756	$ 703,173	**$ 628,327**
Aquatics Operation	$ 3,074,272	$ 2,886,588	**$ 2,769,305**
Community Parks II	$ 113,871	$ (271,221)	**$ (364,049)**
Division-Wide Support Services	$ 499,103	$ 489,933	**$ 688,932**

Park & Recreation

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Community Parks II			
Park & Building Maintenance	$ 10,957,793	$ 11,486,913	**$ 11,436,087**
Recreation Center Operation	$ 4,182,121	$ 4,302,120	**$ 3,633,175**
Senior & Therapeutic Programs	$ 1,058,938	$ 1,100,250	**$ 1,059,378**
Total	**$ 20,906,055**	**$ 21,038,649**	**$ 20,173,007**
Open Space Division			
Administration	$ 1,092,178	$ 1,256,298	**$ 1,357,648**
General Open Space Maintenance	$ 1,361,786	$ 3,618,246	**$ 3,695,722**
Open Space Division	$ 8,522	$ (103,835)	**$ (129,769)**
Open Space Park Management	$ 3,237,373	$ 3,048,739	**$ 3,410,496**
Street Median Maintenance	$ 1,341,398	$ 1,359,099	**$ 1,346,533**
Total	**$ 7,041,257**	**$ 9,178,547**	**$ 9,680,630**
LOS PENASQUITOS CANYON PRESERVE			
Los Penasquitos Canyon Preserve			
Los Penasquitos Canyon Preserve	$ 4,777	$ -	**$ (3,001)**
Ranger Program	$ 221,918	$ 227,838	**$ 197,839**
Total	**$ 226,695**	**$ 227,838**	**$ 194,838**
GOLF COURSE ENTERPRISE FUND			
Golf Course Enterprise Fund			
Balboa Park Golf Course	$ 3,154,604	$ 3,375,380	**$ 3,377,120**
District Management	$ 1,051,584	$ 1,149,161	**$ 1,049,932**
District-Wide Support Services	$ 348,234	$ 220,976	**$ 533,048**
Golf Course Enterprise Fund	$ 85,124	$ (130,444)	**$ (162,381)**
Information Services	$ -	$ 164,710	**$ -**
Mission Bay Golf Course	$ 1,600,389	$ 1,846,724	**$ 1,890,788**
Torrey Pines Golf Course	$ 6,607,057	$ 6,998,793	**$ 6,997,210**
Total	**$ 12,846,992**	**$ 13,625,300**	**$ 13,685,717**
OPEN SPACE PARK FACILITIES			
Open Space Pk Facilities			
Bond Interest & Redemption	$ 437,025	$ 1,162,022	**$ -**
Total	**$ 437,025**	**$ 1,162,022**	**$ -**
ENVIRONMENTAL GROWTH FUND 1/3			
EGF - Maint & Oper (1/3)			
Open Space Maintenance/Management	$ 5,068,068	$ 5,489,127	**$ 5,552,099**
Total	**$ 5,068,068**	**$ 5,489,127**	**$ 5,552,099**
ENVIRONMENTAL GROWTH FUND 2/3			
EGF O/S Acq & Debt Serv (2/3)			
EGF O/S Acquisition & Debt Service (2/3)	$ 2,784,478	$ 6,267,053	**$ 2,347,453**

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
ENVIRONMENTAL GROWTH FUND 2/3			
EGF O/S Acq & Debt Serv (2/3)			
Open Space Maintenance/Admin Reimb	$ 6,549,429	$ 6,549,429	**$ 6,549,429**
Total	**$ 9,333,907**	**$ 12,816,482**	**$ 8,896,882**
DEPARTMENT TOTAL	**$ 115,432,828**	**$ 121,654,205**	**$ 114,282,395**

Significant Budget Adjustments

GENERAL FUND

Mt. Hope Cemetery	Positions	Cost	Revenue
Salary and Benefit Adjustments	0.00	$ (32,350)	$ 0
Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
New Facility	1.00	$ 64,245	$ 67,048
Adjustment reflects the addition of 1.00 Grounds Maintenance Worker II, associated non-personnel expenses, and additional revenue from the sale and maintenance of additional burial sites.			
Non-Discretionary Adjustment	0.00	$ 30,355	$ 0
Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Equipment/Support for Information Technology	0.00	$ 28,742	$ 0
Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.			
Vacancy Savings	0.00	$ (17,648)	$ 0
Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.			

Park & Recreation

Significant Budget Adjustments

GENERAL FUND

Park & Rec - Administrative Svcs	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (75,484)	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 265,204	$ 0
Position Transfer Transfer of 1.00 Assistant Department Director from the General Services Department to the Park and Recreation Department.	1.00	$ 170,531	$ 0
Position Reclassification and Transfer Adjustment reflects the reclassification of 1.00 Grounds Maintenance Worker I to 1.00 Program Manager. This position was transferred from Developed Regional Parks to Administrative Services.	1.00	$ 143,797	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (1,555)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (47,914)	$ 0
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	(1.00)	$ (616,604)	$ 0

Community Parks I	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (143,356)	$ 0

Significant Budget Adjustments

GENERAL FUND

Community Parks I	Positions	Cost	Revenue
New and Enhanced Facilities Adjustment reflects additional positions to support the maintenance and operations of the following facilities: Hilltop Facility Expansion, Naval Training Center (NTC)/Liberty Station Phase II, Ocean Air Park, and Ocean Air Recreation Center. These include 4.81 Grounds Maintenance Worker II, 0.75 Recreation Leader I Hourly, and 0.75 Recreation Center Director III positions.	6.31	$ 655,766	$ 25,774
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 495,603	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 126,545	$ 0
New Facilities Annualization The Hourglass Field House and the Carmel Valley Skate Park Maintenance facilities were opened for a portion of Fiscal Year 2009 and will be fully funded for Fiscal Year 2010. These facilities include funding for 0.25 Recreation Leader I Hourly, 0.25 Recreation Center Director III, and 0.13 Grounds Maintenance Worker IIs.	0.63	$ 109,451	$ 4,273
Revenue from New/Revised User Fees Adjustment to reflect an anticipated increase from the implementation of new and revised user fee charges.	0.00	$ 0	$ 715,460
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (82,269)
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (179,742)	$ 0
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	(6.70)	$ (390,663)	$ (116,200)

Park & Recreation

Significant Budget Adjustments

GENERAL FUND

Developed Regional Parks	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (239,274)	$ 0
New Facility - Citywide Adjustment reflects additional positions to support heavy-duty maintenance that requires the use of heavy equipment and machinery for all new facilities added in Fiscal Year 2010. These positions include: 1.00 Pesticide Applicator, 1.00 Equipment Technician I, 1.00 Light Equipment Operator, and 0.05 Aquatics Technician II.	3.05	$ 497,208	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 270,725	$ 0
Purchase Order Re-budget Adjustment to reflect the re-budgeting of remaining balances in open purchase orders from Fiscal Years 2007 and 2008.	0.00	$ 97,551	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 30,220	$ 0
Funding of Terminal Leave Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.	0.00	$ 13,179	$ 0
Fire Pits Program Donations to offset 2.00 Equipment Operator II positions and associated non-personnel expenses for the restoration of the Fire Pits Program.	0.00	$ 0	$ 172,875
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (4,885,516)
Transfer of Revenue Transfer of revenue from the Fire-Rescue Department to Developed Regional Park for long-term boat storage permits on Mission Bay.	0.00	$ 0	$ 65,000

Significant Budget Adjustments

GENERAL FUND

Developed Regional Parks	Positions	Cost	Revenue
Support for Safety and Maintenance of Visitor-Related Facilities Support to reimburse the General Fund for expenditures associated with the safety and maintenance of visitor-related facilities.	0.00	$ 0	$ 7,144,478
Revenue from New/Revised User Fees Adjustment to reflect an anticipated increase from the implementation of new and revised user fee charges.	0.00	$ 0	$ 304,735
One-Time Reduction Adjustment to reflect the removal of one-time revenues and expenditures implemented in Fiscal Year 2009.	0.00	$ (40,000)	$ (600,000)
Position Reclassification and Transfer Adjustment reflects the reclassification of 1.00 Grounds Maintenance Worker I to 1.00 Program Manager. This position was transferred from Developed Regional Parks to Administrative Services.	(1.00)	$ (143,797)	$ 0
Reduction in Equipment Outlay Adjustment reflects a reduction in equipment outlay, which is used for equipment replacement and equipment acquisitions.	0.00	$ (200,000)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (441,751)	$ 0
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	(5.00)	$ (492,583)	$ (5,400)

Community Parks II	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (627,217)	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 235,339	$ 0

Park & Recreation

Significant Budget Adjustments

GENERAL FUND

Community Parks II	Positions	Cost	Revenue
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 205,188	$ 0
Position Restoration Adjustment reflects the restoration of 1.00 Pool Manager II, 1.00 Pool Manager III, and 0.34 Supervising Recreation Specialist that were reduced in the Fiscal Year 2009 Annual Budget.	2.34	$ 152,905	$ 0
New and Enhanced Facilities Adjustments reflect the addition of 0.12 Grounds Maintenance Worker II for the Alice Birney Elementary School Joint Use and the Roosevelt Middle Elementary School Joint Use facilities.	0.12	$ 13,044	$ 0
New Facility Annualization The La Mirada Elementary School Joint Use was opened for a portion of Fiscal Year 2009 and will be fully funded for Fiscal Year 2010. This includes funding for 0.10 Grounds Maintenance II.	0.10	$ 9,667	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (252,294)
Revenue from New/Revised User Fees Adjustment to reflect an anticipated increase from the implementation of new and revised user fee charges.	0.00	$ 0	$ 145,720
One-Time Reduction Adjustment to reflect the removal of one-time revenues and expenditures implemented in Fiscal Year 2009.	0.00	$ 0	$ (297,935)
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (340,316)	$ 0
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	(9.25)	$ (514,252)	$ (44,500)

Significant Budget Adjustments

GENERAL FUND

Open Space Division	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (47,529)	$ 0
Additional Open Space Acreage Adjustment reflects funding to add 2.00 Park Ranger positions to assist in managing additional open space acres.	2.00	$ 239,526	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 169,913	$ 0
Mandated Kumeyaay Lakes Mosquito Population Control Adjustment reflects funding for mosquito population control in the Kumeyaay Lakes to prevent the spread of West Nile Virus.	0.00	$ 160,000	$ 0
Reimbursable Brush Management Position Adjustment reflects funding to add 1.00 reimbursable limited Associate Management Analyst and associated revenue to manage brush management grants.	1.00	$ 91,714	$ 93,862
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 63,802	$ 0
One-Time Reduction Adjustment to reflect the removal of one-time revenues and expenditures implemented in Fiscal Year 2009.	0.00	$ 0	$ (4,360,000)
Revenue from New/Revised User Fees Adjustment to reflect an anticipated increase from the implementation of new and revised user fee charges.	0.00	$ 0	$ 1,450
Brush Management Grants Adjustment to reflect an increase in revenue from grants received from the Federal Emergency Management Agency (FEMA) for Fiscal Year 2010.	0.00	$ 0	$ 1,160,315
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	(1.00)	$ (68,933)	$ 0

Park & Recreation

Significant Budget Adjustments

GENERAL FUND

Open Space Division	Positions	Cost	Revenue
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (106,410)	$ 0

GOLF COURSE ENTERPRISE FUND

Golf Course Enterprise Fund	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (284,161)	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 392,112	$ 0
Operational Increases Adjustment reflects additional funding for services to complete extensive Fall landscaping at golf complexes.	0.00	$ 58,243	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 30,479	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ 1,555,019
Land Use Payment Adjustment reflects a land use payment to the General Fund from the Golf Course Enterprise Fund.	0.00	$ (10,633)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (125,623)	$ 0

Significant Budget Adjustments

LOS PENASQUITOS CANYON PRESERVE

Los Penasquitos Canyon Preserve	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (7,947)	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (181)	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (24,872)	$ 0

ENVIRONMENTAL GROWTH FUND 1/3

EGF - Maint & Oper (1/3)	Positions	Cost	Revenue
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 61,633	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 1,339	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (137,646)

ENVIRONMENTAL GROWTH FUND 2/3

EGF O/S Acq & Debt Serv (2/3)	Positions	Cost	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (275,292)
Completion of Bond Payment Adjustment reduces funds transferred to the Open Space Park Fund due to the completion of bond payment.	0.00	$ (434,600)	$ 0
One-Time Reduction Adjustment to reflect the removal of one-time revenues and expenditures implemented in Fiscal Year 2009.	0.00	$ (3,485,000)	$ (727,422)

Park & Recreation

Significant Budget Adjustments

OPEN SPACE PARK FACILITIES

Open Space Pk Facilities	Positions	Cost	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (488,100)
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (434,600)	$ 0
One-Time Reduction Adjustment to reflect the removal of one-time revenues and expenditures implemented in Fiscal Year 2009.	0.00	$ (727,422)	$ 0

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
PERSONNEL			
Salaries & Wages	$ 36,484,082	$ 36,319,814	**$ 35,499,637**
Fringe Benefits	$ 20,875,122	$ 21,030,137	**$ 19,038,828**
SUBTOTAL PERSONNEL	$ 57,359,204	$ 57,349,951	**$ 54,538,465**
NON-PERSONNEL			
Supplies & Services	$ 42,649,389	$ 48,424,669	**$ 41,249,699**
Information Technology	$ 281,393	$ 328,631	**$ 1,211,376**
Energy/Utilities	$ 11,861,809	$ 12,981,556	**$ 14,644,127**
Equipment Outlay	$ 3,281,033	$ 2,569,398	**$ 2,638,728**
SUBTOTAL NON-PERSONNEL	$ 58,073,624	$ 64,304,254	**$ 59,743,930**
TOTAL	$ 115,432,828	$ 121,654,205	**$ 114,282,395**

Revenues by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Licenses and Permits	$ 563,640	$ 565,700	**$ 708,690**
Revenue from Money & Property	$ 1,947,833	$ 1,671,484	**$ 628,250**
Revenue from Other Agencies	$ -	$ 15,568	**$ 242,437**
Charges for Current Services	$ 5,617,417	$ 15,339,309	**$ 14,659,076**
Transfers from Other Funds	$ 12,824,338	$ 13,439,040	**$ 13,655,040**
TOTAL	$ 20,953,228	$ 31,031,101	**$ 29,893,493**

Salary Schedule

GENERAL FUND

Community Parks I

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1104	Account Clerk	1.00	**1.00**	$	36,680	$	36,680
1105	Administrative Aide I	1.00	**1.00**	$	42,243	$	42,243
1106	Sr Management Analyst	1.00	**1.00**	$	69,135	$	69,135
1131	Area Manager II	9.00	**9.00**	$	60,864	$	547,779
1192	Asst Recreation Center Director	3.00	**1.00**	$	35,226	$	35,226
1418	District Manager	3.00	**3.00**	$	71,744	$	215,231
1468	Grounds Maintenance Worker II	62.61	**67.55**	$	37,335	$	2,522,011
1535	Clerical Assistant II	1.00	**1.00**	$	34,340	$	34,340
15651	Recreation Leader I	22.52	**21.57**	$	28,087	$	605,833
1642	Grounds Maintenance Manager	1.00	**1.00**	$	59,533	$	59,533
1648	Payroll Specialist II	1.00	**1.00**	$	40,262	$	40,262
1735	Recreation Center Director III	15.75	**16.75**	$	49,331	$	826,287
17941	Recreation Aide	2.00	**2.00**	$	19,949	$	39,898
1796	Recreation Center Director II	5.00	**5.00**	$	46,385	$	231,923
1873	Recreation Center Director I	7.75	**5.00**	$	42,528	$	212,642
1978	Utility Worker I	2.00	**2.00**	$	36,233	$	72,466
2214	Deputy Director	1.00	**1.00**	$	113,490	$	113,490
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(179,742)
	Furlough Savings	0.00	**0.00**	$	-	$	(58,782)
	Overtime Budgeted	0.00	**0.00**	$	-	$	26,061
	Temporary Help	0.00	**0.00**	$	-	$	1,158
	Total	139.63	**139.87**			**$**	**5,493,674**

Community Parks II

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1107	Administrative Aide II	1.00	**1.00**	$	48,897	$	48,897
1131	Area Manager II	10.00	**10.00**	$	60,864	$	608,644
1192	Asst Recreation Center Director	4.25	**0.00**	$	-	$	-
1218	Assoc Management Analyst	1.00	**1.00**	$	61,687	$	61,687
1418	District Manager	5.00	**5.00**	$	71,743	$	358,717
1467	Grounds Maintenance Worker I	1.00	**1.00**	$	31,865	$	31,865
1468	Grounds Maintenance Worker II	62.67	**62.89**	$	37,335	$	2,348,029
1470	Grounds Maintenance Supv	1.00	**1.00**	$	44,125	$	44,125
1531	Recreation Leader II	1.00	**1.00**	$	32,302	$	32,302
15311	Recreation Leader II	11.62	**11.62**	$	32,302	$	375,347
1535	Clerical Assistant II	2.00	**2.00**	$	34,340	$	68,680
1565	Recreation Leader I	0.50	**0.50**	$	28,568	$	14,284
15651	Recreation Leader I	29.39	**27.39**	$	28,087	$	769,296
1648	Payroll Specialist II	2.00	**2.00**	$	40,262	$	80,523
1735	Recreation Center Director III	13.00	**13.00**	$	49,331	$	641,297
1746	Word Processing Operator	1.00	**1.00**	$	36,514	$	36,514

Park & Recreation

Salary Schedule

GENERAL FUND

Community Parks II

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
17941	Recreation Aide	4.00	**4.00**	$	19,949	$	79,796
1796	Recreation Center Director II	8.00	**8.00**	$	46,385	$	371,077
1797	Recreation Specialist	5.50	**4.50**	$	47,723	$	214,752
1873	Recreation Center Director I	7.00	**5.00**	$	42,528	$	212,641
1879	Sr Clerk/Typist	1.00	**1.00**	$	41,822	$	41,822
19051	Swimming Pool Manager I	5.03	**5.03**	$	35,750	$	179,820
1906	Swimming Pool Manager II	5.00	**6.00**	$	41,646	$	249,875
1907	Swimming Pool Manager III	6.00	**7.00**	$	47,256	$	330,789
1931	Supv Recreation Specialist	5.16	**6.50**	$	57,469	$	373,547
19361	Pool Guard II	29.38	**28.38**	$	29,003	$	823,105
2214	Deputy Director	1.00	**1.00**	$	113,490	$	113,490
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(340,316)
	Furlough Savings	0.00	**0.00**	$	-	$	(92,043)
	Bilingual - Regular	0.00	**0.00**	$	-	$	42,886
	Overtime Budgeted	0.00	**0.00**	$	-	$	17,000
	Temporary Help	0.00	**0.00**	$	-	$	62,905
	Total	223.50	**216.81**			**$**	**8,201,353**

Developed Regional Parks

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1104	Account Clerk	2.00	**2.00**	$	36,680	$	73,359
1105	Administrative Aide I	1.00	**1.00**	$	42,243	$	42,243
1131	Area Manager II	2.00	**2.00**	$	60,864	$	121,728
1192	Asst Recreation Center Director	2.00	**0.00**	$	-	$	-
1218	Assoc Management Analyst	1.00	**1.00**	$	61,687	$	61,687
1265	Seven-Gang Mower Operator	9.00	**8.00**	$	44,969	$	359,753
1274	Building Supv	1.00	**1.00**	$	44,557	$	44,557
1288	Carpenter	1.00	**1.00**	$	52,003	$	52,003
1293	Cement Finisher	1.00	**1.00**	$	51,095	$	51,095
1389	Custodian II	12.50	**12.50**	$	31,107	$	388,843
13891	Custodian II	2.10	**2.10**	$	31,037	$	65,177
1390	Custodian III	4.00	**4.00**	$	34,079	$	136,314
1418	District Manager	5.00	**5.00**	$	71,742	$	358,711
1436	Equipment Technician I	8.00	**9.00**	$	42,461	$	382,146
1438	Equipment Technician II	6.00	**6.00**	$	46,896	$	281,378
1439	Equipment Operator I	15.00	**15.00**	$	44,591	$	668,859
1440	Equipment Operator II	9.00	**9.00**	$	49,096	$	441,867
1441	Equipment Technician III	1.00	**1.00**	$	51,986	$	51,986
1467	Grounds Maintenance Worker I	6.00	**5.00**	$	31,864	$	159,322
14671	Grounds Maintenance Worker I	12.03	**12.03**	$	31,865	$	383,330
1468	Grounds Maintenance Worker II	121.00	**119.00**	$	37,335	$	4,442,923

Salary Schedule

GENERAL FUND

Developed Regional Parks

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
14681	Grounds Maintenance Worker II	0.50	**0.50**	$	37,230	$	18,615
1470	Grounds Maintenance Supv	8.00	**8.00**	$	44,125	$	353,000
1513	Heavy Truck Driver I	7.00	**7.00**	$	42,599	$	298,196
1514	Horticulturist	3.00	**3.00**	$	61,205	$	183,616
15311	Recreation Leader II	3.63	**3.63**	$	32,302	$	117,256
1532	Intermediate Stenographer	1.00	**1.00**	$	37,773	$	37,773
1535	Clerical Assistant II	1.00	**1.00**	$	34,340	$	34,340
15651	Recreation Leader I	3.59	**3.59**	$	28,087	$	100,832
1579	Laborer	2.00	**2.00**	$	33,122	$	66,244
1594	Light Equipment Operator	9.00	**10.00**	$	40,900	$	409,003
1627	Nursery Gardener	5.00	**5.00**	$	38,203	$	191,014
1628	Nursery Supervisor	1.00	**1.00**	$	43,953	$	43,953
1634	Park Ranger	11.00	**11.00**	$	47,394	$	521,339
1642	Grounds Maintenance Manager	5.00	**5.00**	$	59,533	$	297,667
1644	Pesticide Applicator	5.00	**6.00**	$	45,687	$	274,124
1645	Pesticide Supv	0.00	**1.00**	$	47,837	$	47,837
1648	Payroll Specialist II	1.00	**1.00**	$	40,262	$	40,262
1732	Aquatics Technician II	3.95	**4.00**	$	49,642	$	198,569
1735	Recreation Center Director III	2.00	**2.00**	$	49,331	$	98,662
1737	Aquatics Technician I	2.00	**2.00**	$	44,218	$	88,435
1738	Aquatics Technician Supv	1.00	**1.00**	$	52,721	$	52,721
1746	Word Processing Operator	1.00	**1.00**	$	36,514	$	36,514
1776	Public Information Clerk	2.00	**2.00**	$	36,314	$	72,627
17941	Recreation Aide	0.50	**0.50**	$	19,950	$	9,975
1797	Recreation Specialist	1.00	**1.00**	$	47,723	$	47,723
1821	Sr Park Ranger	2.00	**2.00**	$	59,963	$	119,926
1879	Sr Clerk/Typist	1.00	**1.00**	$	41,822	$	41,822
1917	Supv Management Analyst	1.00	**1.00**	$	77,888	$	77,888
1919	Supv Custodian	1.00	**0.00**	$	-	$	-
1968	Tree Maintenance Crewleader	1.00	**1.00**	$	42,681	$	42,681
1974	Utility Supv	6.00	**6.00**	$	49,708	$	298,248
1975	Sr Utility Supv	1.00	**1.00**	$	55,156	$	55,156
1978	Utility Worker I	5.00	**5.00**	$	36,233	$	181,165
1979	Utility Worker II	2.00	**2.00**	$	39,666	$	79,331
2214	Deputy Director	1.00	**1.00**	$	111,549	$	111,549
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(441,751)
	Furlough Savings	0.00	**0.00**	$	-	$	(77,137)
	Field Training Pay	0.00	**0.00**	$	-	$	36,071
	Overtime Budgeted	0.00	**0.00**	$	-	$	339,222
	Pesticide App Lic	0.00	**0.00**	$	-	$	4,471

Park & Recreation

Salary Schedule

GENERAL FUND

Developed Regional Parks

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
	Termination Pay Annual Leave	0.00	**0.00**	$	-	$	13,179
	Total	322.80	**319.85**			**$**	**13,089,399**

Mt. Hope Cemetery

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1107	Administrative Aide II	1.00	**1.00**	$	48,897	$	48,897
1296	Cemetery Manager	1.00	**1.00**	$	62,200	$	62,200
1440	Equipment Operator II	1.00	**1.00**	$	49,096	$	49,096
1467	Grounds Maintenance Worker I	1.00	**1.00**	$	31,865	$	31,865
1468	Grounds Maintenance Worker II	4.00	**5.00**	$	37,335	$	186,676
1535	Clerical Assistant II	2.00	**2.00**	$	34,340	$	68,680
1974	Utility Supv	1.00	**1.00**	$	49,708	$	49,708
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(17,648)
	Furlough Savings	0.00	**0.00**	$	-	$	(5,737)
	Overtime Budgeted	0.00	**0.00**	$	-	$	15,274
	Pesticide App Lic	0.00	**0.00**	$	-	$	2,472
	Standby Pay	0.00	**0.00**	$	-	$	1,652
	Temporary Help	0.00	**0.00**	$	-	$	2,346
	Total	11.00	**12.00**			**$**	**495,481**

Open Space Division

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1106	Sr Management Analyst	1.00	**1.00**	$	69,135	$	69,135
1107	Administrative Aide II	1.00	**1.00**	$	48,897	$	48,897
1218	Assoc Management Analyst	0.00	**1.00**	$	61,687	$	61,687
1227	Assoc Planner	2.00	**2.00**	$	64,560	$	129,120
1418	District Manager	1.00	**1.00**	$	71,742	$	71,742
1468	Grounds Maintenance Worker II	3.00	**2.00**	$	37,336	$	74,671
1579	Laborer	10.00	**10.00**	$	33,122	$	331,219
1622	Biologist III	2.00	**2.00**	$	72,326	$	144,652
1634	Park Ranger	9.00	**11.00**	$	47,394	$	521,336
1642	Grounds Maintenance Manager	6.00	**6.00**	$	59,534	$	357,204
1644	Pesticide Applicator	1.00	**1.00**	$	45,687	$	45,687
1648	Payroll Specialist II	0.50	**0.50**	$	40,260	$	20,130
1746	Word Processing Operator	1.00	**1.00**	$	36,514	$	36,514
1752	Project Officer II	1.00	**1.00**	$	90,065	$	90,065
1796	Recreation Center Director II	1.00	**1.00**	$	46,384	$	46,384
1797	Recreation Specialist	1.00	**1.00**	$	47,723	$	47,723
1821	Sr Park Ranger	5.00	**5.00**	$	59,963	$	299,815
1872	Sr Planner	2.00	**2.00**	$	75,857	$	151,714
1873	Recreation Center Director I	0.50	**0.50**	$	42,528	$	21,264

Salary Schedule

GENERAL FUND

Open Space Division

Class	Position Title	FY 2009 Positions	FY 2010 Positions		Salary		Total
1978	Utility Worker I	7.00	**5.00**	$	36,233	$	181,164
1979	Utility Worker II	0.00	**2.00**	$	39,666	$	79,331
1998	Zoning Investigator II	1.00	**1.00**	$	57,332	$	57,332
2214	Deputy Director	0.75	**0.75**	$	111,549	$	83,662
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(106,410)
	Furlough Savings	0.00	**0.00**	$	-	$	(54,368)
	Overtime Budgeted	0.00	**0.00**	$	-	$	21,997
	Salaries & Wages Billed	0.00	**0.00**	$	-	$	12,714
	Total	56.75	**58.75**			**$**	**2,844,381**

Park & Rec - Administrative Svcs

Class	Position Title	FY 2009 Positions	FY 2010 Positions		Salary		Total
1106	Sr Management Analyst	1.00	**1.00**	$	69,135	$	69,135
1218	Assoc Management Analyst	2.00	**2.00**	$	61,688	$	123,375
1221	Assoc Engineer-Civil	1.00	**1.00**	$	77,530	$	77,530
1349	Info Systems Analyst III	1.00	**1.00**	$	69,453	$	69,453
1638	Park Designer	1.00	**1.00**	$	77,503	$	77,503
1725	Principal Drafting Aide	1.00	**1.00**	$	58,933	$	58,933
1746	Word Processing Operator	2.00	**2.00**	$	36,514	$	73,028
1752	Project Officer II	1.00	**1.00**	$	90,065	$	90,065
1876	Executive Secretary	1.00	**1.00**	$	49,992	$	49,992
1879	Sr Clerk/Typist	1.00	**1.00**	$	41,822	$	41,822
1917	Supv Management Analyst	2.00	**2.00**	$	77,888	$	155,776
1972	Safety & Training Manager	1.00	**1.00**	$	77,550	$	77,550
2179	Park and Recreation Director	1.00	**1.00**	$	138,970	$	138,970
2181	Asst Department Director	1.00	**1.00**	$	122,908	$	122,908
2270	Program Manager	0.00	**1.00**	$	101,850	$	101,850
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(47,914)
	Furlough Savings	0.00	**0.00**	$	-	$	(18,473)
	Field Training Pay	0.00	**0.00**	$	-	$	1,676
	Overtime Budgeted	0.00	**0.00**	$	-	$	10,142
	Reg Pay For Engineers	0.00	**0.00**	$	-	$	24,225
	Total	17.00	**18.00**			**$**	**1,297,546**
General Fund Total		770.68	**765.28**			**$**	**31,421,834**

LOS PENASQUITOS CANYON PRESERVE

Los Penasquitos Canyon Preserve

Class	Position Title	FY 2009 Positions	FY 2010 Positions		Salary		Total
1634	Park Ranger	1.00	**1.00**	$	47,394	$	47,394
1821	Sr Park Ranger	1.00	**1.00**	$	59,963	$	59,963

Park & Recreation

Salary Schedule

LOS PENASQUITOS CANYON PRESERVE

Los Penasquitos Canyon Preserve

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
	Furlough Savings	0.00	**0.00**	$	-	$	(2,684)
	Total	2.00	**2.00**			**$**	**104,673**

GOLF COURSE ENTERPRISE FUND

Golf Course Enterprise Fund

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1104	Account Clerk	1.00	**1.00**	$	36,680	$	36,680
1218	Assoc Management Analyst	1.00	**1.00**	$	61,687	$	61,687
1237	Payroll Specialist I	1.00	**1.00**	$	38,330	$	38,330
1265	Seven-Gang Mower Operator	4.00	**4.00**	$	44,969	$	179,877
1389	Custodian II	1.00	**1.00**	$	31,107	$	31,107
1436	Equipment Technician I	2.00	**2.00**	$	42,461	$	84,921
1438	Equipment Technician II	3.00	**3.00**	$	46,896	$	140,688
1441	Equipment Technician III	1.00	**1.00**	$	51,986	$	51,986
1467	Grounds Maintenance Worker I	25.00	**25.00**	$	31,865	$	796,613
14671	Grounds Maintenance Worker I	0.25	**0.25**	$	31,864	$	7,966
1480	Golf Starter	15.00	**15.00**	$	33,938	$	509,070
14801	Golf Starter	5.50	**5.50**	$	34,011	$	187,058
1482	Greenskeeper	11.00	**11.00**	$	36,162	$	397,781
1483	Greenskeeper Supv	5.00	**5.00**	$	42,985	$	214,924
1508	Irrigation Specialist	3.00	**3.00**	$	45,061	$	135,182
1509	Golf Course Superintendent	3.00	**3.00**	$	61,936	$	185,807
1535	Clerical Assistant II	1.00	**1.00**	$	34,340	$	34,340
1594	Light Equipment Operator	4.00	**4.00**	$	40,900	$	163,601
1644	Pesticide Applicator	2.00	**2.00**	$	45,687	$	91,374
1797	Recreation Specialist	2.00	**2.00**	$	47,723	$	95,445
1798	Golf Course Manager	2.00	**2.00**	$	69,357	$	138,714
1917	Supv Management Analyst	1.00	**1.00**	$	77,888	$	77,888
2214	Deputy Director	1.00	**1.00**	$	116,397	$	116,397
2250	Asst Deputy Director	1.00	**1.00**	$	107,669	$	107,669
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(125,623)
	Furlough Savings	0.00	**0.00**	$	-	$	(32,875)
	Overtime Budgeted	0.00	**0.00**	$	-	$	246,523
	Total	95.75	**95.75**			**$**	**3,973,130**

PARK & RECREATION TOTAL		868.43	**863.03**			**$**	**35,499,637**

Revenue and Expense Statement (Non-General Fund)

EGF - MAINT & OPER (1/3) FUND 105051		FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE				
Balance from Prior Year		$ 1,014,400	$ 983,574	**$ 902,423**
Reserve for Encumbrances		$ 330,000	$ 330,000	**$ 330,000**
Reserve for Subsequent Year's Expenditures		$ 240,000	$ 240,000	**$ 240,000**
TOTAL BALANCE		$ 1,584,400	$ 1,553,574	**$ 1,472,423**
REVENUE				
Franchises		$ 4,713,742	$ 4,738,842	**$ 4,601,196**
Interest Earnings		$ 53,500	$ 53,500	**$ 53,500**
TOTAL REVENUE		$ 4,767,242	$ 4,792,342	**$ 4,654,696**
TOTAL BALANCE AND REVENUE		$ 6,351,642	$ 6,345,916	**$ 6,127,119**
OPERATING EXPENSE				
Assessment Reserve		$ 17,242	$ 17,242	**$ 17,242**
MAD Reimbursements		$ 172,415	$ 172,415	**$ 172,415**
Regional Park Maintenance/Open Space Maintenance	(1)	$ 2,594,970	$ 3,016,029	**$ 2,049,069**
Reimbursement of Eligible Open Space Maint.		$ 350,000	$ 350,000	**$ 1,018,000**
Reimbursement of Eligible Park Maint.	(1)	$ 1,548,441	$ 1,548,441	**$ 1,910,373**
Transfer to Los Penasquitos		$ 55,000	$ 55,000	**$ 55,000**
Turf and Field Rehabilation Reimbursement		$ 330,000	$ 330,000	**$ 330,000**
TOTAL OPERATING EXPENSE		$ 5,068,068	$ 5,489,127	**$ 5,552,099**
TOTAL EXPENSE		$ 5,068,068	$ 5,489,127	**$ 5,552,099**
RESERVE				
Reserve for Encumbrances		$ 300,000	$ 300,000	**$ 300,000**
TOTAL RESERVE		$ 300,000	$ 300,000	**$ 300,000**
BALANCE		$ 983,574	$ 556,789	**$ 275,020**
TOTAL EXPENSE, RESERVE, AND BALANCE		$ 6,351,642	$ 6,345,916	**$ 6,127,119**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) Includes capital improvement program (CIP) expenses in Fiscal Years 2009 and 2010.

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

EGF O/S ACQ & DEBT SERV (2/3) FUND 105052	FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 1,644,026	$ 1,791,104	**$ 139,934**
Reserve from Prior Year	$ 547,559	$ 2,338,663	**$ 1,814,176**
TOTAL BALANCE	$ 2,191,585	$ 4,129,767	**$ 1,954,110**
REVENUE			
Franchises	$ 9,427,485	$ 9,477,683	**$ 9,202,391**
Interest Earnings	$ 53,500	$ 53,500	**$ 53,500**
Transfer from Open Space Facilities District Fund	$ -	$ 727,422	**$ -**
TOTAL REVENUE	$ 9,480,985	$ 10,258,605	**$ 9,255,891**
TOTAL BALANCE AND REVENUE	$ 11,672,570	$ 14,388,372	**$ 11,210,001**
OPERATING EXPENSE			
District No. 1 for Bond Interest and Redemption	$ 437,025	$ 434,600	**$ -**
Park Maintenance Reimbursement	$ 8,896,882	$ 12,381,882	**$ 8,896,882**
TOTAL OPERATING EXPENSE	$ 9,333,907	$ 12,816,482	**$ 8,896,882**
TOTAL EXPENSE	$ 9,333,907	$ 12,816,482	**$ 8,896,882**
RESERVE			
Reserve	$ 547,559	$ 2,338,663	**$ 1,814,176**
TOTAL RESERVE	$ 547,559	$ 2,338,663	**$ 1,814,176**
BALANCE	$ 1,791,104	$ (766,773)	**$ 498,943**
TOTAL EXPENSE, RESERVE, AND BALANCE	$ 11,672,570	$ 14,388,372	**$ 11,210,001**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Revenue and Expense Statement (Non-General Fund)

GOLF COURSE ENTERPRISE FUND 41400		FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE				
Balance from Prior Year	(1)	$ 4,697,184	$ 6,506,164	**$ 13,470,228**
Contingency Reserve - Prior Year		$ 1,601,536	$ 1,614,367	**$ 1,596,976**
Operating Encumbrance - Prior Year		$ 580,473	$ 350,695	**$ 239,885**
Reserve for Continuing Appropriations		$ 8,592,265	$ 6,191,392	**$ 5,654,313**
TOTAL BALANCE		$ 15,471,458	$ 14,662,618	**$ 20,961,402**
REVENUE				
Concessions		$ 1,023,500	$ 1,135,300	**$ 1,044,710**
Golf Cart Rental		$ 133,600	$ 138,600	**$ 132,990**
Golf Driving Range		$ 315,800	$ 340,400	**$ 355,205**
Golf Fees		$ 13,149,100	$ 13,240,300	**$ 14,764,073**
Interest		$ 363,800	$ 398,400	**$ 351,979**
Miscellaneous Revenue		$ 445,000	$ 205,000	**$ 364,062**
TOTAL REVENUE		$ 15,430,800	$ 15,458,000	**$ 17,013,019**
TOTAL BALANCE AND REVENUE		$ 30,902,258	$ 30,120,618	**$ 37,974,421**
CAPITAL IMPROVEMENTS PROGRAM (CIP)				
Total Capital Improvements Program	(2)	$ 2,600,000	$ 150,000	**$ 3,334,120**
TOTAL CIP EXPENSE		$ 2,600,000	$ 150,000	**$ 3,334,120**
OPERATING EXPENSE				
Land Use Payment		$ 1,603,758	$ 2,130,934	**$ 2,120,301**
Operating Expenses		$ 11,243,234	$ 11,494,366	**$ 11,565,416**
TOTAL OPERATING EXPENSE		$ 12,846,992	$ 13,625,300	**$ 13,685,717**
EXPENDITURE OF PRIOR YEAR FUND				
Prior Year Expense		$ 580,473	$ 350,695	**$ 239,885**
TOTAL EXPENDITURE OF PRIOR YEAR FUND		$ 580,473	$ 350,695	**$ 239,885**
TOTAL EXPENSE		$ 16,027,465	$ 14,125,995	**$ 17,259,722**
RESERVE				
Contingency Reserve	(3)	$ 1,611,296	$ 1,677,119	**$ 1,671,072**
Reserve for Continuing Appropriations		$ 8,592,265	$ 6,191,392	**$ 5,654,313**
TOTAL RESERVE		$ 10,203,561	$ 7,868,511	**$ 7,325,385**
BALANCE		$ 4,671,232	$ 8,126,112	**$ 13,389,314**
TOTAL EXPENSE, RESERVE, AND BALANCE		$ 30,902,258	$ 30,120,618	**$ 37,974,421**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) Balance available to be used for Capital Improvements Program projects.

(2) Fiscal Year 2010 Capital Improvements Program projects include: Annual Allocation - Torrey Pines Golf Course ($300K); Torrey Pines Golf Course Cart Paths - North Course and South Course ($800K); Annual Allocation Mission Bay Golf Course and Practice Center ($300K); Mission Bay Golf Course and Practice Center Driving Range Upgrade ($1M); Annual Allocation - Balboa Park Golf Course ($300K); Balboa Park Golf Course - Clubhouse and Parking Lot (Phase I) ($634,120).

(3) Standard Operating Contingency Reserve is 12% of operating expenses.

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

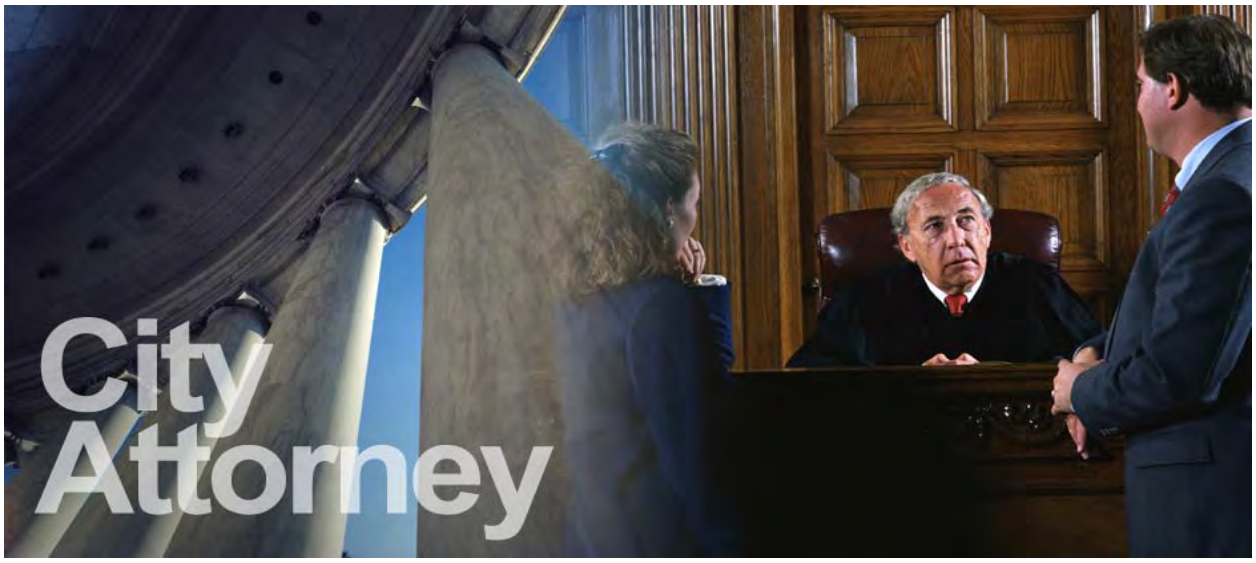
LOS PENASQUITOS CANYON PRESERVE FUND 10582	FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 69,670	$ 64,211	**$ 89,959**
Estimated Reserve for Encumbrance	$ -	$ -	**$ 1,000**
TOTAL BALANCE	$ 69,670	$ 64,211	**$ 90,959**
REVENUE			
Concession Leases	$ 6,000	$ 6,000	**$ 6,000**
Transfer from EGF 1/3	$ 55,000	$ 55,000	**$ 55,000**
Transfer from Other Funds	$ 115,000	$ 115,000	**$ 115,000**
TOTAL REVENUE	$ 176,000	$ 176,000	**$ 176,000**
TOTAL BALANCE AND REVENUE	$ 245,670	$ 240,211	**$ 266,959**
OPERATING EXPENSE			
Non-Personnel Expense	$ 54,724	$ 57,776	**$ 32,723**
Personnel Expense	$ 171,971	$ 170,062	**$ 162,115**
TOTAL OPERATING EXPENSE	$ 226,695	$ 227,838	**$ 194,838**
TOTAL EXPENSE	$ 226,695	$ 227,838	**$ 194,838**
RESERVE			
Estimated Reserve for Encumbrance	$ -	$ -	**$ 1,000**
TOTAL RESERVE	$ -	$ -	**$ 1,000**
BALANCE	$ 18,975	$ 12,373	**$ 71,121**
TOTAL EXPENSE, RESERVE, AND BALANCE	$ 245,670	$ 240,211	**$ 266,959**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Description

The entities that comprise the 'Non-Mayoral' category consist of functions that are not part of the executive branch of City government. These functions are part of one of the other two branches of government, the legislative branch and the judicial branch, or are completely independent and as such, do not report to the Mayor.

BUDGET DEPARTMENT	POSITIONS	PERSONNEL EXPENSE	NON-PERSONNEL EXPENSE	TOTAL EXPENSE
City Attorney	341.22	$ 34,628,874	$ 3,161,757	$ 37,790,631
City Auditor	16.50	$ 2,118,468	$ 412,949	$ 2,531,417
City Clerk	45.00	$ 3,437,799	$ 966,729	$ 4,404,528
City Council	91.50	$ 7,786,443	$ 1,597,124	$ 9,383,567
City Retirement System	65.00	$ 7,248,285	$ 32,047,279	$ 39,295,564
Ethics Commission	7.00	$ 832,519	$ 58,768	$ 891,287
Office of the IBA	10.00	$ 1,359,045	$ 94,189	$ 1,453,234
Personnel	57.50	$ 5,376,484	$ 850,972	$ 6,227,456
	633.72	$ 62,787,917	$ 39,189,767	$ 101,977,684



Department Description

San Diego's City Charter is the "Constitution" of the City– its highest legal authority. Section 40 and 40.1 of the City Charter explains the role of the City Attorney:

> *"The City Attorney shall be the chief legal adviser of and attorney for the City and all Departments and offices thereof in matters relating to their official powers and duties... It shall be the City Attorney's duty, either personally or by such assistants as he or she may designate, to perform all services incident to the legal department; to give advice in writing when so requested, to the Council, its Committees, the Manager, the Commissions, or Directors of any department [and] to prosecute or defend, as the case may be, all suits or cases to which the City may be a party..."*
>
> *"The City Attorney shall prosecute persons charged with or guilty of the violations of the state laws occurring within the city limits of the City of San Diego for offenses constituting misdemeanors."*

The Office is divided into four divisions that reflect distinct responsibilities under the City Charter: Civil Litigation, Criminal Litigation, Advisory, and Community Justice. The Civil Litigation Division prosecutes or defends lawsuits on behalf of the City. The Criminal Litigation Division prosecutes criminal misdemeanors committed within the city limits. The Advisory Division provides advice to the City and each of its departments. The Community Justice Division prosecutes cases that the community has identified as important to their quality of life.

Civil Litigation Division
The Civil Litigation Division prosecutes or defends civil lawsuits in which the City is a party and is divided into five units.

- The **Civil Prosecution** unit prosecutes cases for monetary recovery for the benefit of the City. In addition, this section also performs revenue and recovery litigation and files unlawful detainers and litigation involving fraud and unfair business practices.
- The **Workers' Compensation** unit handles cases for all City departments and is responsible for litigating personal injuries on the job and protecting the City's efforts in cases involving workers' compensation claims brought against it each year.
- The **Land Use Litigation** unit is responsible for litigating cases that fall under a broad range of land use actions including CEQA, zoning ordinances and general planning documents, building permits, redevelopment, urban planning, new development of land, land use activity, and property challenges such as eminent domain proceedings and inverse condemnation cases.
- The **General Litigation** unit defends and prosecutes a variety of civil cases including Torts, Civil Rights, breach of contract, and all general litigation cases.

- The **Special Litigation** unit is responsible for litigating complex litigation, employment matters, and appeals.

Advisory Division
The Advisory Division provides advice to the City and each of its departments including the City Council and Mayor. The Advisory Division is divided into five units:

- The **Government Affairs & Finance** section handles requests for public records act, conflict of interest codes, Brown Act, and legislative or executive branch issues. In addition, the Finance group provides opinions and analysis to all city departments including the Mayor, City Council, Independent Budget Analyst, City Treasurer, Comptroller, City Auditor, and other city departments relating to financing, disclosures, and budget issues.
- The **Real Property and Economic Development** section provides legal advice to City Planning & Community Investments, Economic Development, Redevelopment Agency, and assists Real Estate Assets, Park and Recreation, Airports, and all operating departments and programs within the City concerning purchases, sales, or lease issues of City-owned property.
- The **Public Works** section reviews agreements to ensure compliance and provides advice to City departments including Water, Environmental Services, Engineering & Capital Projects, Communications, Disability Services, and Purchasing and Contracting.
- The **Public Safety/Hiring and Training** section assists and provides advice to Fire-Rescue, Police, and Emergency Medical Services.
- The **Labor & Employment** unit provides counseling and advice on issues pertaining to labor relations and employment matters.

Criminal Division
The Criminal Division prosecutes criminal misdemeanors and infractions committed within the City limits and is divided into four units:

- The **Case Issuance** unit reviews more than 3,500 cases each month covering a variety of crimes including driving under the influence of alcohol and/or drugs, possession of drugs, battery, vandalism, graffiti, theft, weapons offenses, prostitution, hit-and-run, road rage, and more.
- The **General Trial** unit is responsible for processing, negotiating, and trying all cases to which defendants plead not guilty. Trial deputies handle jury and bench trials, probation revocation hearings, restitution hearings, and cover the trial setting departments on cases from beginning to end.
- The **Appellate** unit is responsible for writs and appeals in both misdemeanor and infraction cases in the San Diego Superior Court Appellate Department, Fourth District Court of Appeal, California Supreme Court, and the federal courts. The work includes writing and arguing motions, writs of mandate, and oppositions to motions to suppress evidence.
- The **Domestic Violence** unit handles misdemeanor cases of domestic violence, child abuse, and elder abuse. Deputy City Attorneys handle all aspects of the cases from the time a report is received and also work directly with the Family Justice Center to ensure victims of domestic violence receive the services they need in order to keep them safe.

Community Justice Division
The Community Justice Division prosecutes cases that the community has identified as important to quality of life. Prosecutors work with the community, police, and other law enforcement agencies to establish and maintain security, fair business dealing, and to promote justice. The Community Justice Division is divided into three units:

- The **Neighborhood Prosecution** unit, in partnership with the San Diego Police Department, other agencies, and the community, works to combat crimes that reduce the quality of life in San Diego neighborhoods including vandalism, graffiti, prostitution, disturbing the peace, alcohol and drug offenses, and illegal lodging.
- The **Consumer and Environmental Protection** unit prosecutes violations of law that arise from consumer transactions or actions that damage the environment.
- The **Code Enforcement** unit enforces land use regulations and brings actions to abate public nuisance violations. The types of violations prosecuted include public nuisance abatements, substandard housing, abandoned and structurally unsafe buildings, illegal dumping or storage, fire hazards, illegal grading, and water theft.

The Office's mission is:

> ***To provide timely, accurate and high quality legal representation to the City of San Diego and the People of the State of California. We will be firm, independent, and professional, stopping illegalities while suggesting solutions***

Goal and Objectives

The City Attorney's Office will continue to provide quality legal work in an efficient manner. Its goal is to reduce the effects to the General Fund by 5 percent to 10 percent in Fiscal Year 2010 from Fiscal Year 2009. In part, the Office will accomplish this reduction by doing some of the following:

- Being more proficient with its time and properly charging its recorded hours to the correct service level agreement accounts
- Pursuing additional grant allowances
- Reducing outside counsel cases by handling more cases in-house

The Office reviewed its budget by line item to ensure the efficient use of funds and the commitment to budget conservation while continuing to provide quality legal work.

Department Summary

City Attorney							
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**	FY 2009-2010 CHANGE
Positions		338.22		339.22		**341.22**	2.00
Personnel Expense	$	35,324,180	$	34,874,991	**$**	**34,628,874**	$ (246,117)
Non-Personnel Expense	$	1,586,994	$	1,516,183	**$**	**3,161,757**	$ 1,645,574
TOTAL	$	36,911,174	$	36,391,174	**$**	**37,790,631**	$ 1,399,457

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
City Attorney			
Appellate	5.00	5.00	**0.00**
Business and Government	7.25	7.25	**0.00**
Civil Advisory General Fund	0.00	0.00	**22.01**
Civil Advisory Non-General Fund	0.00	0.00	**22.80**
Civil Litigation General Fund	28.00	30.00	**28.00**
Civil Litigation Non-General Fund	0.00	0.00	**5.00**
Code Enforcement	5.52	5.00	**0.00**
Community Justice General Fund	0.00	0.00	**15.00**
Community Justice Non-General Fund	0.00	0.00	**5.00**
Consumer & Environ Protection	5.78	5.00	**0.00**
Criminal General Fund	17.00	20.05	**43.05**
Criminal Non-General Fund	0.00	0.00	**1.00**
Dom Violence and Special Victims	9.00	10.00	**0.00**
Drug Abatement Response Team	2.00	2.00	**0.00**
Labor & Employment Services	4.00	4.00	**0.00**
Land Use & Environment	5.33	5.33	**0.00**
Leadership-Department	7.00	7.00	**5.00**
Litigation	2.00	0.00	**0.00**
Neighborhood Prosecution	5.00	5.00	**0.00**
Public Infrastructure	10.53	10.53	**0.00**
Public Securities, Finance & Disclosures	3.00	3.00	**0.00**
Real Property	6.75	6.75	**0.00**
Redevelopment & Housing	4.00	4.00	**0.00**
Resource Consv Mgmt	4.00	4.00	**0.00**
Screening and Arraignment	9.75	8.00	**0.00**
Support Staff - Crim./Comm. Justice NGF	0.00	0.00	**5.00**
Support Staff Admin	20.45	21.45	**18.25**

City Attorney

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
City Attorney			
Support Staff Civil/Litigation/Advisory	79.54	78.54	**75.54**
Support Staff-Criminal/Community Justice	97.32	97.32	**95.57**
Total	**338.22**	**339.22**	**341.22**

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
City Attorney			
Appellate	$ 665,316	$ 685,987	**$ -**
Business and Government	$ 1,094,020	$ 994,679	**$ -**
City Attorney	$ 119,565	$ (1,390,499)	**$ (993,138)**
Civil Advisory General Fund	$ -	$ -	**$ 3,039,309**
Civil Advisory Non-General Fund	$ -	$ -	**$ 3,058,066**
Civil Litigation General Fund	$ 3,739,590	$ 4,134,740	**$ 3,823,910**
Civil Litigation Non-General Fund	$ -	$ -	**$ 670,629**
Code Enforcement	$ 698,056	$ 685,986	**$ -**
Community Justice General Fund	$ -	$ -	**$ 2,048,878**
Community Justice Non-General Fund	$ -	$ -	**$ 670,624**
Consumer & Environ Protection	$ 762,999	$ 685,987	**$ -**
Criminal General Fund	$ 2,172,221	$ 2,750,797	**$ 5,870,512**
Criminal Non-General Fund	$ -	$ -	**$ 134,124**
Dom Violence and Special Victims	$ 1,159,126	$ 1,371,971	**$ -**
Drug Abatement Response Team	$ 252,055	$ 274,395	**$ -**
Information Systems	$ -	$ -	**$ 43,792**
Labor & Employment Services	$ 533,208	$ 548,786	**$ -**
Land Use & Environment	$ 710,501	$ 731,258	**$ -**
Leadership-Department	$ 1,575,594	$ 1,597,506	**$ 1,065,081**
Litigation	$ 266,603	$ -	**$ -**
Neighborhood Prosecution	$ 638,313	$ 685,987	**$ -**
Public Infrastructure	$ 1,391,807	$ 1,444,682	**$ -**
Public Securities, Finance & Disclosures	$ 399,905	$ 411,591	**$ -**
Real Property	$ 898,478	$ 929,977	**$ 3,584**
Redevelopment & Housing	$ 529,406	$ 548,786	**$ -**
Resource Consv Mgmt	$ 533,209	$ 548,787	**$ -**
Screening and Arraignment	$ 1,288,921	$ 1,097,576	**$ -**
Support Staff - Crim./Comm. Justice NGF	$ -	$ -	**$ 450,421**
Support Staff Admin	$ 3,636,562	$ 2,662,309	**$ 2,260,049**
Support Staff Civil/Litigation/Advisory	$ 6,894,903	$ 7,448,141	**$ 7,374,416**

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
GENERAL FUND			
City Attorney			
Support Staff-Criminal/Community Justice	$ 6,950,816	$ 7,541,745	**$ 8,270,374**
Total	**$ 36,911,174**	**$ 36,391,174**	**$ 37,790,631**

Significant Budget Adjustments

GENERAL FUND

City Attorney	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ 259,189	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 1,689,927	$ 0
Support for Redevelopment Agency Addition of 1.00 Deputy City Attorney to support additional legal services for the Redevelopment Agency. The cost of the position will be reimbursed through a Service Level Agreement with the Redevelopment Agency.	1.00	$ 134,124	$ 133,571
Code Enforcement Unit Support Addition of 1.00 Deputy City Attorney (DCA) to the Code Enforcement Unit to be funded from civil penalties revenue. The DCA will be responsible for enforcing the City's Vacant Properties Program.	1.00	$ 134,124	$ 133,571
Funding of Terminal Leave Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.	0.00	$ 32,282	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ 914,320

City Attorney

Significant Budget Adjustments

GENERAL FUND

City Attorney	Positions	Cost	Revenue
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (553)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (849,636)	$ 0

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
PERSONNEL			
Salaries & Wages	$ 22,999,174	$ 22,861,762	**$ 23,042,181**
Fringe Benefits	$ 12,325,006	$ 12,013,229	**$ 11,586,693**
SUBTOTAL PERSONNEL	$ 35,324,180	$ 34,874,991	**$ 34,628,874**
NON-PERSONNEL			
Supplies & Services	$ 1,363,544	$ 1,352,284	**$ 1,302,774**
Information Technology	$ 107,217	$ 35,291	**$ 1,597,917**
Energy/Utilities	$ 34,315	$ 46,690	**$ 173,148**
Equipment Outlay	$ 81,918	$ 81,918	**$ 87,918**
SUBTOTAL NON-PERSONNEL	$ 1,586,994	$ 1,516,183	**$ 3,161,757**
TOTAL	$ 36,911,174	$ 36,391,174	**$ 37,790,631**

Revenues by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Licenses and Permits	$ 2,000	$ 2,000	**$ 2,000**
Fines, Forfeitures, and Penalties	$ 1,650,000	$ 1,650,000	**$ 1,650,000**
Charges for Current Services	$ 4,511,262	$ 3,215,000	**$ 4,392,299**
Transfers from Other Funds	$ -	$ 134,558	**$ 138,721**
TOTAL	$ 6,163,262	$ 5,001,558	**$ 6,183,020**

Salary Schedule

GENERAL FUND

City Attorney

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1104	Account Clerk	1.00	**1.00**	$	36,680	$	36,680
1105	Administrative Aide I	2.00	**2.00**	$	42,243	$	84,485
1106	Sr Management Analyst	1.00	**1.00**	$	69,135	$	69,135
1132	Asst Management Analyst	1.00	**1.00**	$	50,260	$	50,260
1147	Principal Paralegal	1.00	**1.00**	$	73,915	$	73,915
1218	Assoc Management Analyst	2.00	**2.00**	$	61,688	$	123,375
1236	Auto Messenger	2.00	**2.00**	$	30,203	$	60,406
1348	Info Systems Analyst II	2.00	**2.00**	$	61,373	$	122,745
1349	Info Systems Analyst III	1.00	**1.00**	$	69,453	$	69,453
1386	Court Support Clerk I	14.00	**15.00**	$	36,909	$	553,642
1388	Court Support Clerk II	12.00	**12.00**	$	38,548	$	462,579
1401	Info Systems Technician	2.00	**2.00**	$	47,732	$	95,464
1404	Principal Legal Secretary	1.00	**1.00**	$	58,921	$	58,921
1415	Dispute Resolution Officer	1.00	**1.00**	$	63,085	$	63,085
1535	Clerical Assistant II	27.50	**27.50**	$	34,340	$	944,339
1577	Legal Secretary	36.20	**36.20**	$	50,518	$	1,828,758
1596	City Attorney Investigator	20.92	**20.92**	$	67,841	$	1,419,244
1598	Paralegal	20.37	**20.37**	$	60,503	$	1,232,441
1615	Org Effectiveness Supv	1.00	**0.00**	$	-	$	-
1648	Payroll Specialist II	2.00	**2.00**	$	40,262	$	80,523
1726	Principal Clerk	1.00	**1.00**	$	48,739	$	48,739
1728	Principal Atty Investigator	1.00	**1.00**	$	82,499	$	82,499
1746	Word Processing Operator	6.00	**5.00**	$	36,514	$	182,570
1776	Public Information Clerk	1.00	**1.00**	$	36,313	$	36,313
1820	Sr Legal Secretary	6.00	**6.00**	$	56,110	$	336,657
1822	Senior Paralegal	5.00	**5.00**	$	67,253	$	336,267
1867	Librarian III	1.00	**1.00**	$	64,512	$	64,512
1879	Sr Clerk/Typist	8.00	**8.00**	$	41,821	$	334,571
1885	Sr Attorney Investigator	6.00	**6.00**	$	74,335	$	446,012
1917	Supv Management Analyst	0.00	**1.00**	$	77,888	$	77,888
1983	Victim Services Coordinator	4.00	**4.00**	$	42,630	$	170,521
2001	City Attorney	1.00	**1.00**	$	193,648	$	193,648
2103	Management Intern	0.37	**0.37**	$	25,132	$	9,299
2106	Asst City Attorney	6.00	**6.00**	$	156,027	$	936,160
2151	Deputy City Attorney	135.86	**137.86**	$	94,940	$	13,088,447
2166	Legal Intern	1.00	**1.00**	$	36,377	$	36,377
2182	Principal Asst to City Atty	1.00	**1.00**	$	106,064	$	106,064
2185	Senior Legal Intern	1.00	**1.00**	$	53,769	$	53,769
2205	Conf Secretary To City Atty	1.00	**1.00**	$	87,056	$	87,056
2214	Deputy Director	1.00	**1.00**	$	95,533	$	95,533
2270	Program Manager	1.00	**1.00**	$	101,227	$	101,227

City Attorney

Salary Schedule

GENERAL FUND

City Attorney

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(849,636)
	Furlough Savings	0.00	**0.00**	$	-	$	(430,338)
	Overtime Budgeted	0.00	**0.00**	$	-	$	13,064
	Temporary Help	0.00	**0.00**	$	-	$	23,230
	Termination Pay Annual Leave	0.00	**0.00**	$	-	$	32,282
	Total	339.22	**341.22**			**$**	**23,042,181**
CITY ATTORNEY TOTAL		339.22	**341.22**			**$**	**23,042,181**



Department Description

The Office of the City Auditor is an independent office that reports and is accountable to the Audit Committee and City Council. The City Auditor conducts performance audits of City departments, offices, and agencies in accordance with government auditing standards.

The audits may assess internal controls over financial reporting and evaluate how well the City complies with applicable laws, rules, and regulations; achieves stated goals and objectives; reports financial and performance information (reliability); efficiently and effectively uses resources; and safeguards and protects assets.

The Office of the City Auditor also administers the City's Fraud Hotline program and performs investigations for all material complaints received related to fraud, waste, and abuse.

The Department's mission is:

> ***To advance open and accountable government through accurate, independent, and objective audits and investigations that seek to improve the economy, efficiency, and effectiveness of City government***

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Increase the economy, efficiency, and effectiveness of City government through audits and their recommendations

To fulfill its mission, the Department reports its independent and impartial reviews, conclusions, and recommendations based on performance audits, special audits, and reviews conducted. Some audit reports recommend ways to reduce costs or increase revenues. Other audit reports identify opportunities to increase effectiveness, use resources more efficiently, and improve internal controls. An annual audit workplan is prepared and presented to the Audit Committee each fiscal year. The audit workplan targets business processes and programs identified in the annual City-wide risk assessment model. The Department will move towards accomplishing this goal by focusing on the following objectives.

- Reduce costs and increase revenues
- Utilize audits to identify opportunities for improved efficiency and the effective use of resources
- Improve internal controls

City Auditor

Goal 2: Increase the economy, efficiency, and effectiveness of the Office of the City Auditor
During Fiscal Year 2010, the City Auditor will increase its staffing resources allowing the Department to conduct more audits and make recommendations of those business processes and programs identified as high risk in the annual citywide risk assessment model. In addition, City Auditor staff will strive to ensure that all work is completed in accordance to applicable auditing standards. The Department will move towards accomplishing this goal by focusing on the following objective.

- Hire, retain, and develop skilled employees

Goal 3: Provide independent, reliable, accurate, and timely information to the Mayor, Audit Committee, City Council, and other stakeholders
The City Auditor intends to provide results of all non-confidential audits to its stakeholders. To this end, the Department intends to provide regular updates to the Audit Committee, as well as copies of all issued audit reports to the Mayor and appropriate City management, members of the City Council and their staff, Audit Committee members, and the residents of San Diego via the City Auditor website. The Department will move towards accomplishing this goal by focusing on the following objective.

- Provide audit results, including findings and recommendations, to all relevant stakeholders

Goal 4: Provide independent, confidential and reliable investigations of all material allegations of fraud, waste, or abuse that are reported via the City's Fraud Hotline
The Office of the City Auditor will investigate all material complaints received related to fraud, waste, and abuse. The City Auditor will provide a means for City of San Diego employees and residents to confidentially report any activity or conduct in which he/she suspects any instances of fraud, waste, or abuse, or violations of laws and regulations that should be investigated. The Department will move towards accomplishing this goal by focusing on the following objective.

- Provide investigation results, including recommendations for necessary actions to be taken, for all allegations of fraud, waste, or abuse that are found to be substantiated

Service Efforts and Accomplishments

The City Auditor will propose an annual audit workplan that will identify the planned audits to be undertaken during the fiscal year. The annual workplan will be based on the results of the comprehensive citywide risk assessment and identify required audits, such as the annual inventory audit, close-out audits, and hotline investigations. The goal will be to complete the required audit workplan, and increase the economy, efficiency, and effectiveness of City operations through these audits and their recommendations.

Additionally, the City Auditor will conduct testing of internal controls during each performance audit that is conducted, report on control weaknesses that are identified, and make recommendations for corrective action that should be taken. The City Auditor will perform follow-up work on all audit recommendations that are made to determine if proper actions have been taken by management.

The City Auditor will provide regular updates to the Audit Committee regarding the activities and accomplishments of the Office, including producing an annual report and information on management's implementation of audit recommendations.

Budget Dollars at Work: Performance Expectations

Goal 1: Increase the economy, efficiency, and effectiveness of City government through audits and their recommendations

Performance Measure	Baseline FY2008[1]	Actual FY2009[1]	Target FY2010
1. Percent of recommendations management agrees to implement	N/A	96%	90%
2. Percent of recommendations reported as implemented by management that was verified by follow up audit testing	N/A	N/A[2]	90%
3. Ratio of City benefits (measurable monetary recoveries and cost savings) to operational audit costs	N/A	80%	100%
4. Amount of measurable audit deficiencies (money identified to be recovered by the City) and cost savings	N/A	$1.35M	$2.0M

Goal 2: Increase the economy, efficiency, and effectiveness of the City Auditor Department

Performance Measure	Baseline FY2008[1]	Actual FY2009[1]	Target FY2010
1. Percent of audit workplan completed during the fiscal year	N/A	71%[3]	90%
2. Percent of employees in compliance with Generally Accepted Government Auditing Standards (GAGAS) training requirements	N/A	100%	100%
3. Number of months with full audit staff (all budgeted positions filled)	N/A	9	9
4. Percent of staff who hold professional certification(s) or advanced degrees	N/A	100%	100%

Goal 3: Provide independent, reliable, accurate, and timely information to the Mayor, Audit Committee, City Council, and other stakeholders

Performance Measure	Baseline FY2008[1]	Actual FY2009[1]	Target FY2010
1. Percent of non-confidential audit reports available via City Auditor website within five days of issuance	NA	96%	100%
2. Percent users satisfied with timeliness, reliability, and value of audit services	NA	100%[4]	90%

[1] The Office of the City Auditor was a newly created department starting in July 2008, and began tracking performance information during Fiscal Year 2009.

[2] Data was not available at the time of printing.

[3] A lower than expected percentage of completion of the Annual Audit Workplan was due to:

- The various issues discovered during our audits that required additional fieldwork
- The Office not having a dedicated fraud investigator resulting in audit staff investigating hotline complaints rather than conducting audits
- Lack of administrative staff support resulting in audit staff spending time performing administrative duties rather than conducting audits

[4] At the time of printing, only 52% of surveys have been returned and all have been satisfied.

City Auditor

Goal 4: Provide independent, confidential, and reliable investigations of all material allegations of fraud, waste, or abuse that are reported via the City's Fraud Hotline

Performance Measure	Baseline FY2008[1]	Actual FY2009[1]	Target FY2010
1. Percent of Hotline Investigation reports substantiating fraud, waste or abuse available via City Auditor website within five days of issuance	N/A	100%[5]	100%
2. Percent of investigations assigned within two weeks of receiving an allegation of material fraud waste or abuse	N/A	N/A[6]	90%

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Sizing Data					
Number of audit staff	N/A	N/A	N/A	12	15
Ratio of internal audit staff to City employees	N/A	N/A	N/A	0.13%	0.16%
Workload Data					
Number of audit and investigative reports issued	N/A	N/A	N/A	26	35
Number of recommendations issued to improve City operations	N/A	N/A	N/A	142	143
Number of hours spent on audit engagements	N/A	N/A	N/A	13,082	16,860
Number of presentations made to the Audit Committee	N/A	N/A	N/A	15	12

[5] Although this is a new performance measure for Fiscal Year 2010, this information was tracked during Fiscal Year 2009 in conjunction with Goal 3, Performance Measure 1.
[6] This is a new performance measure for Fiscal Year 2010.

Department Summary

City Auditor				
	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**	FY 2009-2010 CHANGE
Positions	0.00	11.00	**16.50**	5.50
Personnel Expense	$ -	$ 1,562,609	**$ 2,118,468**	$ 555,859
Non-Personnel Expense	$ -	$ 115,019	**$ 412,949**	$ 297,930
TOTAL	$ -	$ 1,677,628	**$ 2,531,417**	$ 853,789

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
City Auditor			
City Auditor	0.00	11.00	**16.50**
Total	**0.00**	**11.00**	**16.50**

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
City Auditor			
City Auditor	$ -	$ 1,677,628	**$ 2,531,417**
Total	**$ -**	**$ 1,677,628**	**$ 2,531,417**

Significant Budget Adjustments

GENERAL FUND

City Auditor	Positions	Cost	Revenue
Salary and Benefit Adjustments	0.00	$ (113,564)	$ 0
Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.			

City Auditor

Significant Budget Adjustments

GENERAL FUND

City Auditor	Positions	Cost	Revenue
Annual Audit Expense Transfer Transfer of annual audit expense to the City Auditor Department from the Citywide Program Expenditures Department.	0.00	$ 1,000,000	$ 0
Principal Auditor Addition Addition of 3.00 Principal Auditors for half a year, 1.00 Fraud Investigator, and associated non-personnel expenses per the Audit Committee's recommendation.	2.50	$ 344,594	$ 0
Principal Auditor Addition Addition of 2.00 Principal Auditors and associated non-personnel expenses.	2.00	$ 266,293	$ 0
Principal Auditor Addition Addition of 1.00 Principal Auditor and associated revenue per a Service Level Agreement (SLA) with the Water Department and Metropolitan Wastewater Department.	1.00	$ 116,459	$ 122,323
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 34,927	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 28	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (44,948)	$ 0
Annual Audit Expense Reduction Reduction in annual audit expense for Fiscal Year 2010 as a result of an encumbrance of funds at the end of Fiscal Year 2009.	0.00	$ (750,000)	$ 0

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
PERSONNEL			
Salaries & Wages	$ -	$ 1,058,936	**$ 1,458,134**
Fringe Benefits	$ -	$ 503,673	**$ 660,334**
SUBTOTAL PERSONNEL	$ -	$ 1,562,609	**$ 2,118,468**

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
NON-PERSONNEL			
Supplies & Services	$ -	$ 94,743	**$ 368,618**
Information Technology	$ -	$ -	**$ 31,259**
Energy/Utilities	$ -	$ 1,000	**$ 4,696**
Equipment Outlay	$ -	$ 19,276	**$ 8,376**
SUBTOTAL NON-PERSONNEL	$ -	$ 115,019	**$ 412,949**
TOTAL	$ -	$ 1,677,628	**$ 2,531,417**

Revenues by Category

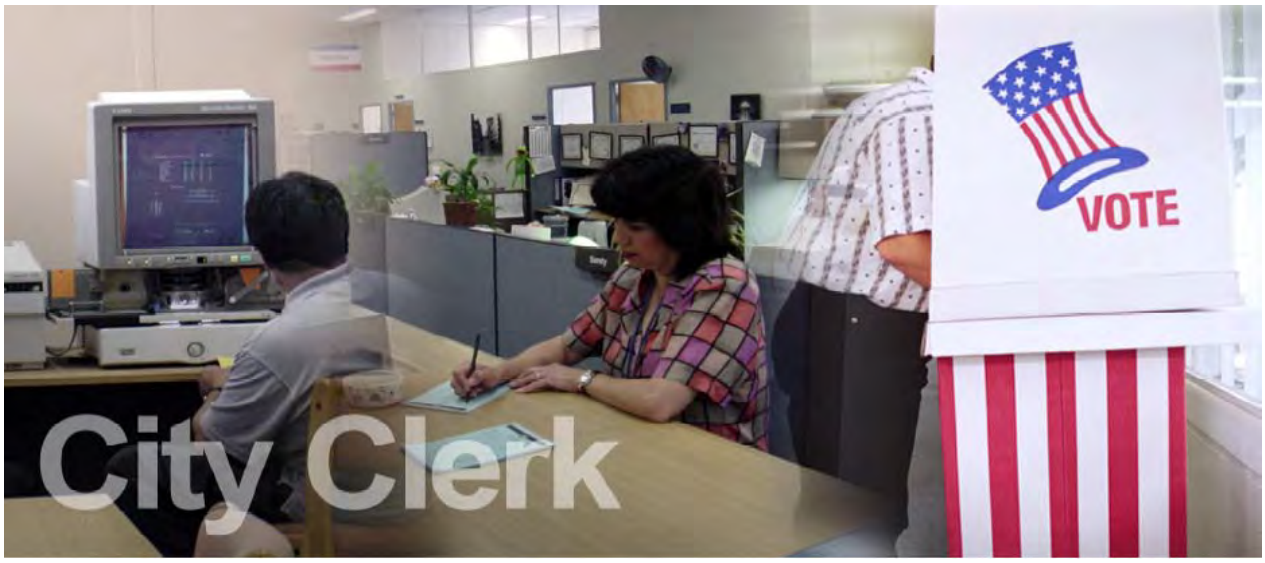
	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
GENERAL FUND			
Transfers from Other Funds	$ -	$ -	**$ 122,323**
TOTAL	$ -	$ -	**$ 122,323**

Salary Schedule

GENERAL FUND

City Auditor

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
1218	Assoc Management Analyst	1.00	**1.00**	$ 61,687	$ 61,687
2132	Department Director	1.00	**1.00**	$ 162,960	$ 162,960
2175	Principal Auditor	0.00	**14.50**	$ 88,274	$ 1,279,977
2228	Principal Accountant	9.00	**0.00**	$ -	$ -
	Vacancy Factor Adjustment	0.00	**0.00**	$ -	$ (44,948)
	Furlough Savings	0.00	**0.00**	$ -	$ (1,542)
	Total	11.00	**16.50**		**$ 1,458,134**
CITY AUDITOR TOTAL		11.00	**16.50**		**$ 1,458,134**



Department Description

The City Clerk's multi-faceted office functions have evolved in response to the needs of legislative bodies and their constituents. As Clerk to the City Council, the Office records and preserves Council proceedings and provides procedural and technical support where needed. Office staff administers municipal elections, coordinates public hearings, and assists the public and other City staff in conducting business. The Office also disseminates information regarding legislative actions and policy decisions to City departments, other agencies, and the public. As official record keeper, the City Clerk maintains custody of City records.

The Department's mission is:

To provide accurate information and maximize access to municipal government

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Respond to the legislative needs of the City Council and their constituents
Every division within the Office of the City Clerk works to meet the needs of the City Council and the citizens of San Diego. One important way of accomplishing this is by emphasizing access to information as it relates to the legislative process. Over the next one to two years, the Department will continue to accomplish this goal by focusing on the following objectives.

- Prepare and distribute docket materials in a timely manner
- Effectively coordinate and administer public hearings

Goal 2: Administer municipal elections and serve as filing officer for the City of San Diego
Proper administration of the election process serves the people's right to exercise their vote by ensuring an expeditious, complete process. Timely, accurate handling of disclosure documents serves the people's right to information by ensuring access to information about those making, influencing, or attempting to make or influence municipal decisions. Over the next one to two years, the Department will continue to accomplish this goal by focusing on the following objectives.

- Effectively administer and coordinate municipal elections
- Serve as filing officer by processing the City's campaign finance disclosure reports, Statements of Economic Interests, and lobbyist registrations and reports

- Effectively support the election/appointment process for board and commission members

Goal 3: Provide access to the City's official record and legislative documents in as many different mediums as possible

Access to information is a core function of the Office of the City Clerk. To this end, the Department is dedicated to remaining on the cutting edge of information storage and retrieval. Over the next one to two years, the Department will move toward accomplishing this goal by focusing on the following objective.

- Maintain and preserve City Council proceedings and related documents (e.g., minutes, result sheets, resolutions/ordinances, contracts/agreements, leases/deeds/change orders)

Goal 4: Administer records management program for the City of San Diego

A viable records management program ensures that each department can maximize its operational goals by making information more readily available for service delivery. Consolidating responsibility for the City's Records Management Program increases accountability and ensures effective service delivery. Over the next one to two years, the Department will move toward accomplishing this goal by focusing on the following objective.

- Effectively maintain custody of City documents

Goal 5: Deliver excellent customer service

The best customer service requires constant improvement, which requires constant assessment based on feedback and active benchmarking. Proper delivery of customer service serves the people by providing accurate information and maximizing access to municipal government in an efficient, timely, professional, and courteous manner. Over the next one to two years, the Department will move toward accomplishing this goal by focusing on the following objectives.

- Utilize best business practices for customer management
- Respond quickly and accurately to customer requests
- Provide current, comprehensive, and accurate information to meet customers' needs

Goal 6: Effectively support the goal of operating as 'One City'

The Office of the City Clerk has a hand in almost every aspect of City business, bridging the legislative and executive sides of government. Over the next one to two years, the Department will move toward accomplishing this goal by focusing on the following objectives.

- Maintain easy access to needed points of contact across the City
- Communicate effectively across the City

Goal 7: Utilize technology and best business practices in effective service delivery

Technology provides the vehicle for enhanced access to information. Over the next one to two years, the Department will move toward accomplishing this goal by focusing on the following objectives.

- Apply technology effectively to provide increased and improved access to materials on-line
- Realize the fullest potential of existing technology and technical resources to provide the most complete service
- Apply technology more effectively to increase staff's ability to provide the most efficient service
- Ensure that the Department operates with fiscal responsibility
- Employ best practices for effective service delivery and applying flexibility to resource allocation
- Realize efficiencies by coordinating activities and standardizing processes across the City

Goal 8: Effectively work as a team

Each division within the Department works together to deliver outstanding customer service and to optimize access to local government. Over the next one to two years, the Department will move toward accomplishing this goal by focusing on the following objectives.

- Enable open and honest communication within the Department
- Rely on one another to accomplish the Department's goals

Goal 9: Ensure that all members of the team perform their work ethically and with integrity

The Office of the City Clerk is an independent department known for its impartiality and integrity. Over the next one to two years, the Department will move toward accomplishing this goal by focusing on the following objective.

- Ensure a high level of integrity and honesty in performance of work duties

Service Efforts and Accomplishments

In keeping with the Department's combined goals of access and efficiency, the docket distribution process has been streamlined and improved. While ensuring that legal noticing and posting requirements continue to be met, the hardcopy docket was replaced with a summary sheet for members of the public. In addition to saving paper and reducing printing costs, this document combines City Council and appropriate Redevelopment and Housing Authority items into a more user-friendly presentation of material.

Building on the success of implementing electronic filing of disclosure statements, the Elections and Information Services team is posting lobbyist registrations and reports for public access online. Ultimately, the goal is to implement mandatory electronic filing of these documents. As more statements become electronically available, the public's benefit from rapid, ready access to campaign information will continue to grow.

The Records Management Division has worked to improve access to Mayoral Artifacts by creating an online database so that these historically relevant items can be reviewed for potential display, as well as by working with the Mayor's Office to convert lobby space for public information and artifact display. The scanning team continues to serve both City departments and the public by scanning documents like purchase orders, interment tickets from Mount Hope, and older resolutions and ordinances for better access.

In addition, as part of the effort to make information available to all residents, the Clerk's Office has installed Job Access for Windows and Speech (JAWS) for Windows software on one of the public computers in the office. Using synthesized speech, JAWS reads aloud whatever content is displayed on the monitor and serves as an important resource for customers with visual impairments.

Budget Dollars at Work: Performance Expectations[1]

Goal 1: Respond to the legislative needs of the City Council and their constituents

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of time items received by Friday, 10 days prior to the meeting, are typed and proofread	92%	92%	90%
2. Percent of time docket back-up items received by Friday, 10 days prior to the meeting, are sorted and copied	92%	92%	90%
3. Percent of time docket information is uploaded on Wednesday by 12:00pm the week prior to the Council meeting on Monday	100%	100%	90%

Goal 2: Administer municipal elections and serve as filing officer for the City of San Diego

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of time information regarding potential candidates is available online within three days of filing documents	100%	100%	90%
2. Percent of time sample-ballot information is available online within three days of filing with the Registrar of Voters	100%	100%	85%
3. Percent of time lobbyist registrations and reports are made available for public viewing within seven days of receipt	93%	92%	80%
4. Percent of time updates to status changes to boards	92%	94%	90%

[1] Performance measures for Goals 6, 8, and 9 are internal and therefore not featured in the budget document.

City Clerk

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
and commissions are made and posted within 48 hours of notification			

Goal 3: Provide access to the City's official record and legislative documents in as many different mediums as possible

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of time Council meeting minutes are docketed for City Council approval within three weeks of meeting date	71%	90%	85%
2. Percent of time results sheets are uploaded to the Clerk's website within two working days	98%	95%	90%

Goal 4: Administer records management program for the City of San Diego

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Number of days required to respond to record retention inquiries	0.8	0.2	0.8 or less
2. Number of Record Series analyzed and processed per month	250	254	600
3. Number of pages that are scanned, validated, Optical Character-recognized, and released per month	18,000	21,144	20,000
4. Number of requested items pulled per month	404	490	450
5. Number of returned items re-filed per month	476	610	500

Goal 5: Deliver excellent customer service

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of requests completed within two days and five days	2 days – 81% 5 days – 88%	2 days – 87% 5 days – 96%	2 days – 80% 5 days – 95%
2. Percent of requests for which notification of progress is provided within four business hours and every two business days thereafter	83%	83%	85%

Goal 7: Utilize technology and best business practices in effective service delivery

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of time the department reaches performance measure goals	75%	83%	90%

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Workload Data					
Number of mailings (deadline reminders, notices of deficiencies, responses to requests) (Elections)	1,746	2,671	2,417	3,543	2,500
Number of Statement of Economic Interests (SEIs) filed (Elections)	2,217	2,570	2,510	2,442	2,600
Number of lobbyist registrations and reports filed (Elections)	607	711	816	833	500

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Number of incoming boxes inventoried and placed in storage (Records)	1,183	1,637	2,421	3,378	2,700
Number of requested items retrieved from storage (Records)	4,727	4,792	3,895	4,691	4,000
Number of pages copied & distributed to support legislative process (Dockets)	2.4M	3.9M	3.4M	2.4M	2.5M
Number of City Council items processed (Council Actions)	6,515	6,805	6,809	7,111	7,000

Department Summary

City Clerk								
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**		FY 2009-2010 CHANGE
Positions		45.00		46.00		**45.00**		(1.00)
Personnel Expense	$	3,604,351	$	3,695,756	**$**	**3,437,799**	$	(257,957)
Non-Personnel Expense	$	803,910	$	800,640	**$**	**966,729**	$	166,089
TOTAL	$	4,408,261	$	4,496,396	**$**	**4,404,528**	$	(91,868)

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
City Clerk			
Administration	1.00	1.00	**1.00**
Elections & Information Management	11.00	12.00	**12.00**
Legislative Services	19.00	19.00	**19.00**
Records Management	10.00	10.00	**10.00**
Support Services	4.00	4.00	**3.00**
Total	**45.00**	**46.00**	**45.00**

Department Expenditures

		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**
GENERAL FUND						
City Clerk						
Administration	$	252,439	$	211,749	**$**	**205,078**
Elections & Information Management	$	833,602	$	953,213	**$**	**915,351**
Legislative Services	$	1,750,840	$	1,735,276	**$**	**1,639,167**
Records Management	$	1,105,964	$	1,157,211	**$**	**1,125,653**
Support Services	$	465,416	$	438,947	**$**	**519,279**
Total	**$**	**4,408,261**	**$**	**4,496,396**	**$**	**4,404,528**

City Clerk

Significant Budget Adjustments

GENERAL FUND

City Clerk	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (87,500)	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 191,948	$ 0
Funding of Terminal Leave Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.	0.00	$ 12,605	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 141	$ 0
Revenue from New/Revised User Fees Adjustment to reflect an anticipated increase from the implementation of new and revised user fee charges.	0.00	$ 0	$ 875
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	0.00	$ (26,000)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (80,634)	$ 0
OneSD Support Department Transfer Transfer of position(s) to the newly created OneSD Support Department to manage the integrated ERP System.	(1.00)	$ (102,428)	$ 0

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
PERSONNEL			
Salaries & Wages	$ 2,307,240	$ 2,383,743	**$ 2,192,300**

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
PERSONNEL			
Fringe Benefits	$ 1,297,111	$ 1,312,013	**$ 1,245,499**
SUBTOTAL PERSONNEL	$ 3,604,351	$ 3,695,756	**$ 3,437,799**
NON-PERSONNEL			
Supplies & Services	$ 383,788	$ 334,216	**$ 308,662**
Information Technology	$ 351,736	$ 315,367	**$ 500,903**
Energy/Utilities	$ 64,393	$ 147,064	**$ 153,171**
Equipment Outlay	$ 3,993	$ 3,993	**$ 3,993**
SUBTOTAL NON-PERSONNEL	$ 803,910	$ 800,640	**$ 966,729**
TOTAL	$ 4,408,261	$ 4,496,396	**$ 4,404,528**

Revenues by Category

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
GENERAL FUND			
Charges for Current Services	$ 18,625	$ 8,600	**$ 8,600**
Transfers from Other Funds	$ 12,000	$ 12,000	**$ 12,000**
Other Revenues	$ 24,000	$ 8,877	**$ 9,752**
TOTAL	$ 54,625	$ 29,477	**$ 30,352**

Salary Schedule

GENERAL FUND

City Clerk

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
1105	Administrative Aide I	1.00	**1.00**	$ 42,243	$ 42,243
1107	Administrative Aide II	3.00	**3.00**	$ 48,897	$ 146,691
1218	Assoc Management Analyst	6.00	**6.00**	$ 61,687	$ 370,123
1237	Payroll Specialist I	1.00	**1.00**	$ 38,330	$ 38,330
1349	Info Systems Analyst III	1.00	**0.00**	$ -	$ -
1383	Legislative Recorder II	5.00	**5.00**	$ 49,789	$ 248,946
1395	Deputy City Clerk I	16.00	**16.00**	$ 37,985	$ 607,766
1396	Deputy City Clerk II	2.00	**2.00**	$ 43,887	$ 87,774
1535	Clerical Assistant II	3.00	**3.00**	$ 34,340	$ 103,020
1746	Word Processing Operator	1.00	**1.00**	$ 36,514	$ 36,514
1879	Sr Clerk/Typist	1.00	**1.00**	$ 41,822	$ 41,822
1899	Stock Clerk	2.00	**2.00**	$ 33,985	$ 67,970
2138	City Clerk	1.00	**1.00**	$ 133,860	$ 133,860
2214	Deputy Director, Records Management	1.00	**1.00**	$ 103,217	$ 103,217
2252	Deputy Director, Legislative Services	1.00	**1.00**	$ 103,217	$ 103,217
2253	Deputy Director, Elections & Info Mgmt	1.00	**1.00**	$ 103,217	$ 103,217

City Clerk

Salary Schedule

GENERAL FUND

City Clerk

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(80,634)
	Furlough Savings	0.00	**0.00**	$	-	$	(44,780)
	Bilingual - Regular	0.00	**0.00**	$	-	$	15,836
	Overtime Budgeted	0.00	**0.00**	$	-	$	25,000
	Temporary Help	0.00	**0.00**	$	-	$	29,563
	Termination Pay Annual Leave	0.00	**0.00**	$	-	$	12,605
	Total	46.00	**45.00**			**$**	**2,192,300**
CITY CLERK TOTAL		46.00	**45.00**			**$**	**2,192,300**



Description

San Diego City Charter Article XV, Section 270(a):

"The Council shall be composed of eight council members elected by district, and shall be the legislative body of the City."

San Diego City Charter Article III, Section 11:

"All legislative powers of the City shall be vested, subject to the terms of this Charter and of the Constitution of the State of California, in the Council, except such legislative powers as are reserved to the people by the Charter and the Constitution of the State."

The City Council budget is comprised of ten unique budgets, one for each of the eight Council Districts, one for Council Administration, and one for the Office of the Independent Budget Analyst. Each of the Council offices is responsible for managing its respective budget. The Council President is also responsible for the Council Administration budget. The Office of the Independent Budget Analyst was created to assist the City Council in the conduct of budgetary inquiries and in the making of budgetary decisions.

City Council - District 1
The first council district includes the community areas of Black Mountain Ranch, Carmel Valley, Del Mar Heights, Del Mar Mesa, La Jolla, Pacific Highlands Ranch, Rancho Peñasquitos, San Dieguito River Valley, Sorrento Valley, Torrey Highlands, Torrey Hills, Torrey Pines, and University City.

City Council - District 2
The second council district includes the community areas of Bankers Hill, Downtown, Little Italy, Midway, Mission Beach, Mission Hills, Ocean Beach, Old Town, Pacific Beach, Park West, Point Loma, and portions of La Jolla and Mission Bay Park.

City Council - District 3
The third council district includes the community areas of Hillcrest, University Heights, Normal Heights, Kensington, Talmadge, North Park, South Park, Balboa Park, and portions of City Heights and Golden Hill.

City Council - District 4
The fourth council district includes Alta Vista, Broadway Heights, Chollas View, Emerald Hills, Encanto, Greater Skyline Hills, Jamacha, Knox, Lincoln Park, Lomita Village, Mount Hope, Mountain View, North Bay Terraces,

O'Farrell, Oak Park, Paradise Hills, Ridgeview, Skyline Hills, South Bay Terraces, South Encanto, Valencia Park, Webster, and Willie Henderson Area.

City Council - District 5
The fifth council district includes the communities of Carmel Mountain Ranch, Mira Mesa, Miramar Ranch North, Rancho Bernardo, Sabre Springs, San Pasqual Valley, and Scripps Ranch.

Council - District 6
The sixth council district includes the community areas of Bay Ho, Bay Park, Birdland, De Anza, Clairemont, Fashion Hills, Fashion Valley, Kearny Mesa, Linda Vista, Mission Bay Park, Mission Valley, Mission Village, Morena, Serra Mesa, Stonecrest, and Villa Morena.

City Council - District 7
The seventh council district includes the community areas of Allied Gardens, Chollas Creek, Colina Del Sol, Del Cerro, El Cerrito, Fox Canyon, Grantville, Islenair, Lake Murray, Miramar, Mission Trails Regional Park, Murphy Canyon, Oak Park, Redwood Village, Rolando Park, Rolando Village, San Carlos, San Diego State University College Area, and Tierrasanta.

City Council - District 8
The northern portion of the eighth council district includes the communities of Barrio Logan, a portion of Golden Hill, Grant Hill, Logan Heights, Memorial, Shelltown, Sherman Heights, Southcrest, and Stockton. The southern portion includes Egger Highlands, Nestor, Otay Mesa/Nestor, San Ysidro, the Tijuana River Valley and Otay Mesa.

Council Administration functions under the administrative and policy direction of the Council President. It provides general office management for the council offices, including the preparation of budgets, payrolls, personnel benefits, and liaison with other departments and governmental agencies. Council Committee Consultants provide consultation to six standing committees of the City Council: Audit; Budget and Finance; Land Use and Housing; Natural Resources and Culture; Public Safety and Neighborhood Services; and Rules, Open Government, and Intergovernmental Relations.

Department Summary

City Council								
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**		FY 2009-2010 CHANGE
Positions		92.50		93.00		**91.50**		(1.50)
Personnel Expense	$	8,218,436	$	8,571,000	**$**	**7,786,443**	$	(784,557)
Non-Personnel Expense	$	1,551,035	$	1,324,158	**$**	**1,597,124**	$	272,966
TOTAL	$	9,769,471	$	9,895,158	**$**	**9,383,567**	$	(511,591)

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
City Council - District 1	10.00	10.00	**10.00**
City Council - District 2	11.00	11.00	**10.00**
City Council - District 3	10.00	10.00	**10.00**
City Council - District 4	10.00	10.00	**10.00**
City Council - District 5	9.00	9.00	**9.00**
City Council - District 6	10.00	10.00	**10.00**
City Council - District 7	10.00	10.00	**10.00**
City Council - District 8	10.00	10.00	**10.00**
Council Administration	12.50	13.00	**12.50**
Total	**92.50**	**93.00**	**91.50**

Department Expenditures

		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**
GENERAL FUND						
City Council - District 1	$	990,000	$	990,000	**$**	**939,500**
City Council - District 2	$	990,000	$	990,000	**$**	**939,500**
City Council - District 3	$	990,000	$	990,000	**$**	**966,986**
City Council - District 4	$	990,000	$	990,000	**$**	**939,500**
City Council - District 5	$	990,000	$	990,000	**$**	**971,500**
City Council - District 6	$	990,000	$	990,000	**$**	**971,500**
City Council - District 7	$	990,000	$	990,000	**$**	**971,500**
City Council - District 8	$	990,000	$	990,000	**$**	**971,500**
Council Administration	$	1,849,471	$	1,975,158	**$**	**1,712,081**
Total	**$**	**9,769,471**	**$**	**9,895,158**	**$**	**9,383,567**

City Council

Significant Budget Adjustments

GENERAL FUND

City Council - District 1	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (16,358)	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 23,166	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (25)	$ 0
Adjustments to Council Districts' Expenditures Adjustments to personnel expenses to set the Council Districts' Fiscal Year 2010 Annual Budgets at the approved levels.	0.00	$ (57,283)	$ 0

City Council - District 2	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ 85,080	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 29,014	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (27)	$ 0
Position Reduction The City Council Office is reducing 1.00 Council Representative in Council District 2 to be consistent with the number of positions in the other Council Districts.	(1.00)	$ (65,048)	$ 0
Adjustments to Council Districts' Expenditures Adjustments to personnel expenses to set the Council Districts' Fiscal Year 2010 Annual Budgets at the approved levels.	0.00	$ (99,519)	$ 0

Significant Budget Adjustments

GENERAL FUND

City Council - District 3	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (34,316)	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 31,782	$ 0
Infrastructure Improvement Fund Transfer Adjustment reflects a transfer from the Infrastructure Improvement Fund to the General Fund.	0.00	$ 0	$ 27,486
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (25)	$ 0
Adjustments to Council Districts' Expenditures Adjustments to personnel expenses to set the Council Districts' Fiscal Year 2010 Annual Budgets at the approved levels.	0.00	$ (20,455)	$ 0

City Council - District 4	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ 18,850	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 34,390	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (25)	$ 0
Adjustments to Council Districts' Expenditures Adjustments to personnel expenses to set the Council Districts' Fiscal Year 2010 Annual Budgets at the approved levels.	0.00	$ (103,715)	$ 0

City Council

Significant Budget Adjustments

GENERAL FUND

City Council - District 5	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (50,512)	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 28,413	$ 0
Adjustments to Council Districts' Expenditures Adjustments to personnel expenses to set the Council Districts' Fiscal Year 2010 Annual Budgets at the approved levels.	0.00	$ 3,621	$ 0
Infrastructure Improvement Fund Transfer Adjustment reflects a transfer from the Infrastructure Improvement Fund to the General Fund.	0.00	$ 0	$ 32,000
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (22)	$ 0

City Council - District 6	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ 143,507	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 24,567	$ 0
Infrastructure Improvement Fund Transfer Adjustment reflects a transfer from the Infrastructure Improvement Fund to the General Fund.	0.00	$ 0	$ 32,000
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (25)	$ 0

Significant Budget Adjustments

GENERAL FUND

City Council - District 6	Positions	Cost	Revenue
Adjustments to Council Districts' Expenditures Adjustments to personnel expenses to set the Council Districts' Fiscal Year 2010 Annual Budgets at the approved levels.	0.00	$ (186,549)	$ 0

City Council - District 7	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ 27,076	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 31,151	$ 0
Infrastructure Improvement Fund Transfer Adjustment reflects a transfer from the Infrastructure Improvement Fund to the General Fund.	0.00	$ 0	$ 32,000
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (665)	$ 0
Adjustments to Council Districts' Expenditures Adjustments to personnel expenses to set the Council Districts' Fiscal Year 2010 Annual Budgets at the approved levels.	0.00	$ (76,062)	$ 0

City Council - District 8	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ 8,278	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 27,891	$ 0
Infrastructure Improvement Fund Transfer Adjustment reflects a transfer from the Infrastructure Improvement Fund to the General Fund.	0.00	$ 0	$ 32,000

City Council

Significant Budget Adjustments

GENERAL FUND

City Council - District 8	Positions	Cost	Revenue
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (25)	$ 0
Adjustments to Council Districts' Expenditures Adjustments to personnel expenses to set the Council Districts' Fiscal Year 2010 Annual Budgets at the approved levels.	0.00	$ (54,644)	$ 0

Council Administration	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (216,858)	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 42,557	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 874	$ 0
Infrastructure Improvement Fund Transfer Adjustment reflects a transfer from the Infrastructure Improvement Fund to the General Fund.	0.00	$ 0	$ 59,212
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (33,635)	$ 0
One-Time Reduction Adjustment to reflect the removal of one-time revenues and expenditures implemented in Fiscal Year 2009.	(0.50)	$ (56,015)	$ 0

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
PERSONNEL			
Salaries & Wages	$ 5,355,295	$ 5,195,374	**$ 4,694,184**

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
PERSONNEL			
Fringe Benefits	$ 2,863,141	$ 3,375,626	**$ 3,092,259**
SUBTOTAL PERSONNEL	$ 8,218,436	$ 8,571,000	**$ 7,786,443**
NON-PERSONNEL			
Supplies & Services	$ 1,180,890	$ 947,418	**$ 947,770**
Information Technology	$ 234,723	$ 213,985	**$ 453,019**
Energy/Utilities	$ 113,922	$ 141,255	**$ 174,835**
Equipment Outlay	$ 21,500	$ 21,500	**$ 21,500**
SUBTOTAL NON-PERSONNEL	$ 1,551,035	$ 1,324,158	**$ 1,597,124**
TOTAL	$ 9,769,471	$ 9,895,158	**$ 9,383,567**

Revenues by Category

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
GENERAL FUND			
Transfers from Other Funds	$ -	$ -	**$ 214,698**
TOTAL	$ -	$ -	**$ 214,698**

Salary Schedule

GENERAL FUND

City Council - District 1

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
2003	Council Member	1.00	**1.00**	$ 75,386	$ 75,386
2133	Council Assistant	1.00	**1.00**	$ 98,010	$ 98,010
2211	Council Representative I	1.00	**1.00**	$ 50,003	$ 50,003
2211	Council Representative I	1.00	**1.00**	$ 47,008	$ 47,008
2211	Council Representative I	1.00	**1.00**	$ 45,011	$ 45,011
2211	Council Representative I	1.00	**1.00**	$ 52,811	$ 52,811
2211	Council Representative I	1.00	**1.00**	$ 55,016	$ 55,016
2211	Council Representative I	1.00	**1.00**	$ 45,019	$ 45,019
2211	Council Representative I	1.00	**1.00**	$ 39,000	$ 39,000
2212	Council Representative II	1.00	**1.00**	$ 36,010	$ 36,010
	Council District Reductions	0.00	**0.00**	$ -	$ (32,000)
	$GMXBudget to Approved Levels	0.00	**0.00**	$ -	$ (57,283)
	Temporary Help	0.00	**0.00**	$ -	$ 5,000
	Total	**10.00**	**10.00**		**$ 458,991**

City Council - District 2

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
2003	Council Member	1.00	**1.00**	$ 75,386	$ 75,386

City Council

Salary Schedule

GENERAL FUND

City Council - District 2

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
2133	Council Assistant	1.00	**1.00**	$	98,010	$	98,010
2211	Council Representative I	1.00	**1.00**	$	39,000	$	39,000
2211	Council Representative I	1.00	**1.00**	$	70,013	$	70,013
2211	Council Representative I	1.00	**1.00**	$	49,005	$	49,005
2211	Council Representative I	1.00	**1.00**	$	30,014	$	30,014
2211	Council Representative I	1.00	**1.00**	$	60,008	$	60,008
2211	Council Representative I	1.00	**1.00**	$	39,000	$	39,000
2212	Council Representative II	1.00	**0.00**	$	-	$	-
2212	Council Representative II	1.00	**1.00**	$	39,000	$	39,000
2212	Council Representative II	1.00	**1.00**	$	68,016	$	68,016
	Council District Reductions	0.00	**0.00**	$	-	$	(32,000)
	Adjust Budget to Approved Levels	0.00	**0.00**	$	-	$	(99,519)
	Total	**11.00**	**10.00**			**$**	**435,933**

City Council - District 3

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
2003	Council Member	1.00	**1.00**	$	75,386	$	75,386
2133	Council Assistant	1.00	**1.00**	$	90,002	$	90,002
2211	Council Representative I	1.00	**1.00**	$	70,013	$	70,013
2211	Council Representative I	1.00	**1.00**	$	44,200	$	44,200
2211	Council Representative I	1.00	**1.00**	$	35,006	$	35,006
2212	Council Representative II	1.00	**1.00**	$	35,006	$	35,006
2212	Council Representative II	1.00	**1.00**	$	40,019	$	40,019
2212	Council Representative II	1.00	**1.00**	$	46,010	$	46,010
2212	Council Representative II	1.00	**1.00**	$	41,018	$	41,018
2212	Council Representative II	1.00	**1.00**	$	50,003	$	50,003
	Council District Reductions	0.00	**0.00**	$	-	$	(4,514)
	Adjust Budget to Approved Levels	0.00	**0.00**	$	-	$	(20,455)
	Temporary Help	0.00	**0.00**	$	-	$	21,480
	Total	**10.00**	**10.00**			**$**	**523,174**

City Council - District 4

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
2003	Council Member	1.00	**1.00**	$	75,386	$	75,386
2133	Council Assistant	1.00	**1.00**	$	100,006	$	100,006
2211	Council Representative I	1.00	**1.00**	$	41,621	$	41,621
2211	Council Representative I	1.00	**1.00**	$	39,000	$	39,000
2211	Council Representative I	1.00	**1.00**	$	56,181	$	56,181
2211	Council Representative I	1.00	**1.00**	$	41,018	$	41,018
2211	Council Representative I	1.00	**1.00**	$	32,011	$	32,011

Salary Schedule

GENERAL FUND

City Council - District 4

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
2211	Council Representative I	1.00	**1.00**	$	70,013	$	70,013
2211	Council Representative I	1.00	**1.00**	$	70,013	$	70,013
2211	Council Representative I	1.00	**1.00**	$	60,341	$	60,341
	Council District Reductions	0.00	**0.00**	$	-	$	(32,000)
	Adjust Budget to Approved Levels	0.00	**0.00**	$	-	$	(103,715)
	Temporary Help	0.00	**0.00**	$	-	$	10,000
	Total	**10.00**	**10.00**			**$**	**459,875**

City Council - District 5

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
2003	Council Member	1.00	**1.00**	$	75,386	$	75,386
2133	Council Assistant	1.00	**1.00**	$	98,010	$	98,010
2211	Council Representative I	1.00	**1.00**	$	50,003	$	50,003
2211	Council Representative I	1.00	**1.00**	$	62,005	$	62,005
2211	Council Representative I	1.00	**1.00**	$	39,000	$	39,000
2211	Council Representative I	1.00	**1.00**	$	25,002	$	25,002
2211	Council Representative I	1.00	**1.00**	$	48,006	$	48,006
2211	Council Representative I	1.00	**1.00**	$	45,011	$	45,011
2211	Council Representative I	1.00	**1.00**	$	55,016	$	55,016
	Adjust Budget to Approved Levels	0.00	**0.00**	$	-	$	3,621
	Total	**9.00**	**9.00**			**$**	**501,060**

City Council - District 6

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
2003	Council Member	1.00	**1.00**	$	75,386	$	75,386
2133	Council Assistant	1.00	**1.00**	$	90,605	$	90,605
2211	Council Representative I	1.00	**1.00**	$	54,517	$	54,517
2211	Council Representative I	1.00	**1.00**	$	50,003	$	50,003
2211	Council Representative I	1.00	**1.00**	$	39,000	$	39,000
2211	Council Representative I	1.00	**1.00**	$	71,469	$	71,469
2211	Council Representative I	1.00	**1.00**	$	60,008	$	60,008
2211	Council Representative I	1.00	**1.00**	$	39,000	$	39,000
2211	Council Representative I	1.00	**1.00**	$	44,512	$	44,512
2211	Council Representative I	1.00	**1.00**	$	60,008	$	60,008
	Adjust Budget to Approved Levels	0.00	**0.00**	$	-	$	(186,549)
	Total	**10.00**	**10.00**			**$**	**397,959**

City Council - District 7

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
2003	Council Member	1.00	**1.00**	$	75,386	$	75,386

City Council

Salary Schedule

GENERAL FUND

City Council - District 7

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
2133	Council Assistant	1.00	**1.00**	$	105,040	$	105,040
2211	Council Representative I	1.00	**1.00**	$	75,005	$	75,005
2211	Council Representative I	1.00	**1.00**	$	42,016	$	42,016
2211	Council Representative I	1.00	**1.00**	$	60,008	$	60,008
2211	Council Representative I	1.00	**1.00**	$	38,002	$	38,002
2212	Council Representative II	1.00	**1.00**	$	39,000	$	39,000
2212	Council Representative II	1.00	**1.00**	$	60,008	$	60,008
2212	Council Representative II	1.00	**1.00**	$	40,019	$	40,019
2212	Council Representative II	1.00	**1.00**	$	42,016	$	42,016
	Adjust Budget to Approved Levels	0.00	**0.00**	$	-	$	(76,062)
	Total	**10.00**	**10.00**			**$**	**500,438**

City Council - District 8

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
2003	Council Member	1.00	**1.00**	$	75,386	$	75,386
2133	Council Assistant	1.00	**1.00**	$	110,032	$	110,032
2211	Council Representative I	1.00	**1.00**	$	65,021	$	65,021
2211	Council Representative I	1.00	**1.00**	$	27,040	$	27,040
2211	Council Representative I	1.00	**1.00**	$	55,016	$	55,016
2211	Council Representative I	1.00	**1.00**	$	39,000	$	39,000
2211	Council Representative I	1.00	**1.00**	$	55,016	$	55,016
2211	Council Representative I	1.00	**1.00**	$	50,045	$	50,045
2211	Council Representative I	1.00	**1.00**	$	55,016	$	55,016
2211	Council Representative I	1.00	**1.00**	$	39,000	$	39,000
	Adjust Budget to Approved Levels	0.00	**0.00**	$	-	$	(54,644)
	Total	**10.00**	**10.00**			**$**	**515,928**

Council Administration

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
2210	Council Committee Consultant	1.00	**1.00**	$	75,221	$	75,221
2210	Council Committee Consultant	0.50	**0.50**	$	100,000	$	50,000
2210	Council Committee Consultant	1.00	**1.00**	$	75,221	$	75,221
2210	Council Committee Consultant	1.00	**1.00**	$	75,221	$	75,221
2210	Council Committee Consultant	1.00	**1.00**	$	75,221	$	75,221
2210	Council Committee Consultant	1.00	**1.00**	$	75,221	$	75,221
2210	Council Committee Consultant	1.00	**1.00**	$	75,221	$	75,221
2210	Council Committee Consultant	0.50	**0.00**	$	-	$	-
2211	Council Representative I	1.00	**1.00**	$	78,000	$	78,000
2211	Council Representative I	1.00	**1.00**	$	57,138	$	57,138
2212	Council Representative II	1.00	**1.00**	$	55,016	$	55,016

Salary Schedule

GENERAL FUND

Council Administration

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
2212	Council Representative II	1.00	**1.00**	$	80,018	$	80,018
2213	Council Representative II	1.00	**1.00**	$	90,709	$	90,709
2251	Committee Consultant Secretary	1.00	**1.00**	$	62,254	$	62,254
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(33,635)
	Temporary Help	0.00	**0.00**	$	-	$	10,000
	Total	**13.00**	**12.50**			**$**	**900,826**
CITY COUNCIL TOTAL		**93.00**	**91.50**			**$**	**4,694,184**

City Retirement System



Description

The San Diego Employees' Retirement System (SDCERS) invests, manages, and administers the retirement pension plans for general members, safety members, and legislative officers of the City. In addition, the employees of the San Diego Unified Port District and the San Diego County Regional Airport Authority are members of the SDCERS by virtue of contractual agreements.

The City Retirement System's mission is:

> ***To continually deliver accurate and timely benefits through prudent administration and safeguarding of the San Diego City Employees' Retirement System, while ensuring the Retirement System Trust Fund's maximum safety, integrity, and growth***

Department Summary

City Retirement System								
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**		FY 2009-2010 CHANGE
Positions		64.00		65.00		**65.00**		0.00
Personnel Expense	$	7,332,163	$	7,737,297	**$**	**7,248,285**	$	(489,012)
Non-Personnel Expense	$	34,868,048	$	33,823,052	**$**	**32,047,279**	$	(1,775,773)
TOTAL	$	42,200,211	$	41,560,349	**$**	**39,295,564**	$	(2,264,785)

The annual budget for the City Retirement System does not incorporate all non-personnel changes over the Fiscal Year 2009 Annual Budget. The Department has a separate budget system and annual expenditures shown contain only limited changes from the Fiscal Year 2009 Annual Budget.

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
CITY EMPLOYEES' RETIREMENT SYSTEM			
City Retirement System			
Benefits Administration	17.80	16.80	**16.80**
Compliance Office	1.00	1.00	**1.00**
Disability	2.00	2.00	**2.00**
Executive Services	2.00	3.00	**3.00**
Finance and Administration	12.00	13.00	**13.00**
Health Insurance	2.20	2.20	**2.20**
Information System	3.00	3.00	**3.00**
Internal Audit	1.00	1.00	**1.00**
Investments	5.00	4.00	**4.00**
Legal Services	9.00	9.00	**9.00**
Member Services	9.00	10.00	**10.00**
Total	**64.00**	**65.00**	**65.00**

Department Expenditures

		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**
CITY EMPLOYEES' RETIREMENT SYSTEM						
City Retirement System						
Benefits Administration	$	1,704,477	$	1,673,574	**$**	**1,617,336**
City Retirement Office	$	148,094	$	-	**$**	**(61,232)**
Compliance Office	$	658,972	$	487,017	**$**	**470,274**
Disability	$	987,328	$	1,006,384	**$**	**995,845**
Executive Services	$	751,774	$	2,082,312	**$**	**2,095,636**

City Retirement System

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
CITY EMPLOYEES' RETIREMENT SYSTEM			
City Retirement System			
Finance and Administration	$ 2,394,055	$ 1,825,401	**$ 1,771,899**
Health Insurance	$ 227,794	$ 232,131	**$ 226,897**
Information System	$ 4,824,762	$ 3,305,219	**$ 1,458,201**
Internal Audit	$ 150,695	$ 212,984	**$ 199,054**
Investments	$ 24,930,429	$ 26,542,408	**$ 26,411,217**
Legal Services	$ 4,104,063	$ 2,956,874	**$ 2,901,928**
Member Services	$ 1,317,768	$ 1,236,045	**$ 1,208,509**
Total	**$ 42,200,211**	**$ 41,560,349**	**$ 39,295,564**

Significant Budget Adjustments

CITY EMPLOYEES' RETIREMENT SYSTEM

City Retirement System	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (489,012)	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (29,198)	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (1,746,575)	$ 0

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
PERSONNEL			
Salaries & Wages	$ 4,939,275	$ 5,249,776	**$ 5,003,580**
Fringe Benefits	$ 2,392,888	$ 2,487,521	**$ 2,244,705**
SUBTOTAL PERSONNEL	$ 7,332,163	$ 7,737,297	**$ 7,248,285**

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
NON-PERSONNEL			
Supplies & Services	$ 32,851,630	$ 31,531,772	**$ 31,579,093**
Information Technology	$ 1,845,097	$ 1,795,471	**$ 28,785**
Energy/Utilities	$ 51,321	$ 56,408	**$ -**
Equipment Outlay	$ 120,000	$ 439,401	**$ 439,401**
SUBTOTAL NON-PERSONNEL	$ 34,868,048	$ 33,823,052	**$ 32,047,279**
TOTAL	$ 42,200,211	$ 41,560,349	**$ 39,295,564**

Salary Schedule

CITY EMPLOYEES' RETIREMENT SYSTEM

City Retirement System

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
1100	Accountant III	1.00	**1.00**	$ 67,550	$ 67,550
1104	Account Clerk	1.00	**1.00**	$ 36,680	$ 36,680
1106	Sr Management Analyst	2.00	**2.00**	$ 69,135	$ 138,270
1107	Administrative Aide II	1.00	**1.00**	$ 48,897	$ 48,897
1183	Accountant IV	1.00	**1.00**	$ 88,083	$ 88,083
1218	Assoc Management Analyst	12.00	**12.00**	$ 61,687	$ 740,249
1237	Payroll Specialist I	1.00	**1.00**	$ 38,330	$ 38,330
1255	Benefits Representative I	1.00	**1.00**	$ 36,377	$ 36,377
1349	Info Systems Analyst III	1.00	**1.00**	$ 69,453	$ 69,453
1535	Clerical Assistant II	4.00	**4.00**	$ 34,340	$ 137,359
1577	Legal Secretary	1.00	**1.00**	$ 50,519	$ 50,519
1598	Paralegal	2.00	**2.00**	$ 60,503	$ 121,006
1649	Payroll Audit Specialist II	2.00	**2.00**	$ 46,785	$ 93,569
1746	Word Processing Operator	1.00	**1.00**	$ 36,514	$ 36,514
1776	Public Information Clerk	2.00	**2.00**	$ 36,314	$ 72,627
1801	Retirement Asst	8.00	**8.00**	$ 42,817	$ 342,534
1822	Senior Paralegal	1.00	**1.00**	$ 67,253	$ 67,253
1871	Sr Public Information Officer	1.00	**1.00**	$ 62,840	$ 62,840
1876	Executive Secretary	2.00	**2.00**	$ 49,992	$ 99,984
1917	Supv Management Analyst	2.00	**2.00**	$ 77,888	$ 155,775
1926	Info Systems Analyst IV	1.00	**1.00**	$ 77,568	$ 77,568
2119	Asst Retirement Admin	1.00	**1.00**	$ 174,599	$ 174,599
2180	Retirement Administrator	1.00	**1.00**	$ 194,000	$ 194,000
2195	Retirement General Counsel	1.00	**1.00**	$ 174,599	$ 174,599
2196	Asst Retiremt General Counsel	1.00	**1.00**	$ 170,136	$ 170,136
2224	Assoc Counsel	2.00	**2.00**	$ 137,755	$ 275,510
2228	Principal Accountant	2.00	**2.00**	$ 130,707	$ 261,414
2241	Investment Officer	1.00	**1.00**	$ 164,900	$ 164,900
2256	Asst Investment Officer	1.00	**1.00**	$ 77,600	$ 77,600
2270	Program Manager	1.00	**1.00**	$ 150,350	$ 150,350

City Retirement System

Salary Schedule

CITY EMPLOYEES' RETIREMENT SYSTEM

City Retirement System

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
2274	Medical Review Officer	1.00	**1.00**	$	82,460	$	82,460
2281	Asst to the Director	2.00	**2.00**	$	115,970	$	231,940
2282	Program Coordinator	3.00	**3.00**	$	119,633	$	358,899
	Furlough Savings	0.00	**0.00**	$	-	$	(54,764)
	Bilingual - Regular	0.00	**0.00**	$	-	$	2,000
	Ex Perf Pay-Classified	0.00	**0.00**	$	-	$	80,000
	Overtime Budgeted	0.00	**0.00**	$	-	$	78,500
	Total	65.00	**65.00**			**$**	**5,003,580**
CITY RETIREMENT SYSTEM TOTAL		65.00	**65.00**			**$**	**5,003,580**

Ethics Commission



Description

The Ethics Commission is an independent City entity responsible for monitoring, administering, and enforcing the City's governmental ethics laws, which include the City's campaign laws, lobbying laws, and ethics laws. The Ethics Commission conducts audits and investigations, provides formal and informal advice to persons who fall within its jurisdiction, conducts live training sessions, administers online training programs, and proposes governmental ethics law reforms.

The Commission's mission is:

> ***To preserve public confidence in City government through education, advice, and the prompt and fair enforcement of local government ethics laws***

Goals and Objectives

The following goals and objectives represent the action plan for the Ethics Commission:

Goal 1: Educate City officials, City candidates, and lobbyists about the various provisions in the City's governmental ethics laws
The Department will move toward accomplishing this goal by focusing on the following objectives.

- Provide prompt informal advice via telephone and email
- Issue formal advisory opinions
- Prepare and disseminate educational materials such as fact sheets
- Conduct live and online training courses on the Ethics Ordinance for City officials
- Conduct live training courses on the Election Campaign Control Ordinance for City candidates
- Conduct live training courses on the Lobbying Ordinance for lobbyists

Goal 2: Ensure Compliance with the City's governmental ethics laws through audit and enforcement activities
The Department will move toward accomplishing this goal by focusing on the following objectives.

- Conduct efficient and thorough investigations into alleged violations of the City's ethics laws, campaign laws, and lobbying laws
- Conduct compliance audits of City candidate and ballot measure committees

Ethics Commission

Goal 3: Propose legislative amendments to ensure that the City's governmental ethics laws are effective in preventing corruption and the appearance of corruption

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Review existing laws, receiving public input, and studying laws in other jurisdictions
- Prepare proposed legislative amendments for City Council approval

Service Efforts and Accomplishments

The Ethics Commission received a total of 81 complaints during Calendar Year 2008 and approved 63 of these matters for formal investigation. The investigations conducted by Commission staff resulted in 10 stipulated settlement agreements involving fines totaling $6,500. In addition, one investigation led to an Administrative Hearing which resulted in an Administrative Enforcement Order and a fine of $68,243. With respect to its audit program, the Commission completed the audits of seven candidate committees and one ballot measure committee from the 2005-2006 election cycle.

During Fiscal Year 2009, the Commission continued to make education and outreach a priority. The Commission staff conducted numerous live training sessions for City officials, candidates, and lobbyists. In addition, the Commission staff responded to hundreds of requests for informal advice and issued eight formal advice letters. Finally, the staff prepared and updated various educational materials including fact sheets and manuals for candidates and lobbyists.

The Commission's legislative activities during Fiscal Year 2009 involved a proposal to increase the City's contribution limits which had effectively not been increased since they were first implemented in 1974. The Commission proposed several additional amendments to the City's campaign laws designed to increase transparency and ensure consistency with new State laws. The Commission also prepared several proposed amendments to the City's new lobbying laws (that went into effect on January 1, 2008) in order to correct unintended consequences, to clarify and/or simplify several disclosure provisions, and to otherwise improve several other aspects of the new laws.

Department Summary

Ethics Commission								
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**		FY 2009-2010 CHANGE
Positions		8.00		8.00		**7.00**		(1.00)
Personnel Expense	$	978,481	$	963,685	**$**	**832,519**	$	(131,166)
Non-Personnel Expense	$	42,625	$	42,614	**$**	**58,768**	$	16,154
TOTAL	$	1,021,106	$	1,006,299	**$**	**891,287**	$	(115,012)

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Ethics Commission			
Ethics Commission	8.00	8.00	**7.00**
Total	**8.00**	**8.00**	**7.00**

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Ethics Commission			
Ethics Commission	$ 1,021,106	$ 1,006,299	**$ 891,287**
Total	**$ 1,021,106**	**$ 1,006,299**	**$ 891,287**

Significant Budget Adjustments

GENERAL FUND

Ethics Commission	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (39,452)	$ 0

Ethics Commission

Significant Budget Adjustments

GENERAL FUND

Ethics Commission	Positions	Cost	Revenue
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 19,024	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (22)	$ 0
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	(1.00)	$ (94,562)	$ 0

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
PERSONNEL			
Salaries & Wages	$ 656,647	$ 650,622	**$ 569,858**
Fringe Benefits	$ 321,834	$ 313,063	**$ 262,661**
SUBTOTAL PERSONNEL	$ 978,481	$ 963,685	**$ 832,519**
NON-PERSONNEL			
Supplies & Services	$ 36,674	$ 36,674	**$ 33,826**
Information Technology	$ 1,241	$ 1,230	**$ 17,549**
Energy/Utilities	$ 245	$ 245	**$ 2,928**
Equipment Outlay	$ 4,465	$ 4,465	**$ 4,465**
SUBTOTAL NON-PERSONNEL	$ 42,625	$ 42,614	**$ 58,768**
TOTAL	$ 1,021,106	$ 1,006,299	**$ 891,287**

Salary Schedule

GENERAL FUND

Ethics Commission

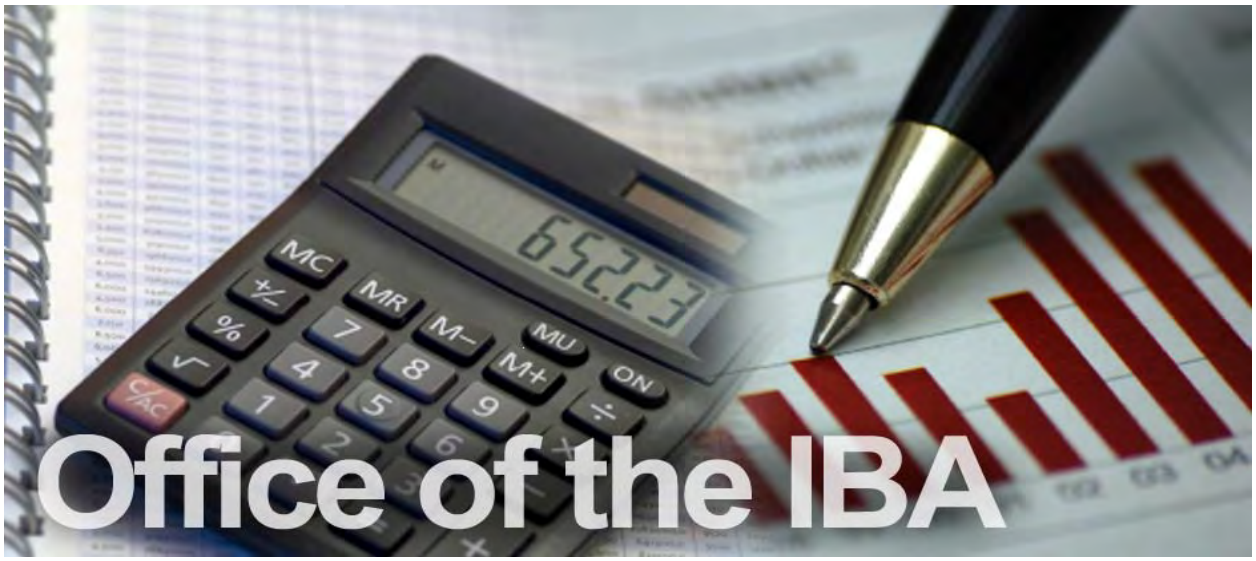
Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
1218	Assoc Management Analyst	1.00	**0.00**	$ -	$ -
1596	City Attorney Investigator	1.00	**1.00**	$ 67,842	$ 67,842
1842	Accountant II	1.00	**1.00**	$ 59,767	$ 59,767
1876	Executive Secretary	1.00	**1.00**	$ 49,992	$ 49,992
1885	Sr Attorney Investigator	1.00	**1.00**	$ 74,335	$ 74,335

Salary Schedule

GENERAL FUND

Ethics Commission

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
2197	Ethics Commission General Counsel	1.00	**1.00**	$	126,100	$	126,100
2268	Executive Director	1.00	**1.00**	$	106,941	$	106,941
2270	Program Manager	1.00	**1.00**	$	91,179	$	91,179
	Furlough Savings	0.00	**0.00**	$	-	$	(6,298)
	Total	8.00	**7.00**			**$**	**569,858**
ETHICS COMMISSION TOTAL		8.00	**7.00**			**$**	**569,858**



Department Description

The voters of the City of San Diego approved Proposition F, thereby adding Article XV to the City Charter, whereby Section 270(f) provides that the City Council shall have the right to establish an Office of the Independent Budget Analyst (IBA) and to determine the powers of the Office of the Independent Budget Analyst and its manager by ordinance.

On June 3, 2008, voters passed Proposition C, which amended the City Charter related to the Chief Financial Officer, City Auditor, Independent Budget Analyst, City Treasurer and Audit Committee. By adding Section 39.3 to City Charter Article V, this proposition made permanent the Office of the Independent Budget Analyst, which otherwise would have expired at the end of the trial period of the Mayor-Council form of government.

The function of this office is explained within the San Diego Municipal Code Section 22.2301 which states, "There is hereby created the Office of Independent Budget Analyst, a City department whose designated function is to assist the City Council in the conduct of budgetary inquiries and in the making of budgetary decisions."

The mission of the Office of the Independent Budget Analyst is:

> ***To provide clear, objective, and unbiased analysis and advice to the City Council and the public regarding all legislative items bearing financial and policy impacts to the City of San Diego***

Goals and Objectives

The IBA strives to implement "good government," to ensure the public's access to information and ability to participate in the decision-making process, and to add value by providing supplemental information to further educate decision-makers and the public, all of whom may be affected by the outcome. The IBA has made significant contributions to shaping important policy discussions through its research, analysis, and outreach to authoritative resources and preparation of well-developed recommendations.

Office of the IBA

Service Efforts and Accomplishments

In its fourth year, the Independent Budget Analyst has continued to provide valuable information, analyses, and recommendations throughout the annual budget process as well as for items submitted throughout the year for City Council, Redevelopment Agency, Housing Authority, and Council committee review.

The IBA conducts analyses of the proposed budget and makes recommendations for modifications through annual preliminary and final reports on recommended changes to the Mayor's proposed budget and provides a matrix of policy issues to be tracked and addressed in the coming year. The IBA reports on the progress made on these budgetary and operational issues throughout the year. Finally, the Office continues to advocate for best practices in budgeting by reviewing and offering recommendations on budget monitoring reports, City financial policies, the annual budget process and budgetary principles established in Fiscal Year 2008 to recognize the appropriate roles of both the Mayor and the City Council throughout the annual budget implementation.

The IBA has contributed greatly to the ongoing development and implementation of financial reforms. The Office has been vital in the establishment and success of the City's first Audit Committee and their policies and practices. It has coordinated the first ever City Council financial training program, including educational modules on disclosure, financial statements, and debt issuance and administration. The Office has also been integral to the City's ongoing reform in other areas such as Managed Competition, Equal Opportunity Contracting, Community Development Block Grants, and Redevelopment Agency reform.

Budget Dollars at Work: Performance Expectations

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Total number of City Council docket items reviewed	1,093	744	700
2. Total number of IBA reports	119	116	135
3. Total number of IBA proactive reports	25	18	25
4. Percent of IBA reports issued by Thursday prior to scheduled City Council/Committee meetings	66%	72%	85%
5. Percent of effectiveness of IBA reports in enhancing relevant issues (based on survey results)	N/A	83%	90%
6. Number of financial training sessions held for City Council that are developed and coordinated by the IBA	2	2	3
7. City Council satisfaction rating of financial training sessions	83%	86%	100%

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Sizing Data					
Number of external website hits	N/A	N/A	1,713	2,208	3,000
Workload data					
Number of meetings of City Council meetings, Council Committee meetings, taskforces, etc. staffed by the IBA	N/A	N/A	287	276	290
Number of sessions attended of professional development training	N/A	N/A	15	16	15

Department Summary

Office of the IBA								
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**		FY 2009-2010 CHANGE
Positions		9.00		11.00		**10.00**		(1.00)
Personnel Expense	$	1,277,911	$	1,480,330	**$**	**1,359,045**	$	(121,285)
Non-Personnel Expense	$	38,423	$	134,885	**$**	**94,189**	$	(40,696)
TOTAL	$	1,316,334	$	1,615,215	**$**	**1,453,234**	$	(161,981)

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Office of the IBA			
IBA Admin	9.00	11.00	**10.00**
Total	**9.00**	**11.00**	**10.00**

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Office of the IBA			
IBA Admin	$ 1,316,334	$ 1,615,215	**$ 1,453,234**
Total	**$ 1,316,334**	**$ 1,615,215**	**$ 1,453,234**

Significant Budget Adjustments

GENERAL FUND

Office of the IBA	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (16,038)	$ 0

Office of the IBA

Significant Budget Adjustments

GENERAL FUND

Office of the IBA	Positions	Cost	Revenue
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 28,807	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (20)	$ 0
One-Time Reduction Adjustment to reflect the removal of one-time revenues and expenditures implemented in Fiscal Year 2009.	0.00	$ (69,483)	$ 0
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	(1.00)	$ (105,247)	$ 0

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
PERSONNEL			
Salaries & Wages	$ 878,404	$ 999,800	**$ 946,875**
Fringe Benefits	$ 399,507	$ 480,530	**$ 412,170**
SUBTOTAL PERSONNEL	$ 1,277,911	$ 1,480,330	**$ 1,359,045**
NON-PERSONNEL			
Supplies & Services	$ 28,000	$ 124,033	**$ 56,050**
Information Technology	$ 4,073	$ 2,789	**$ 28,794**
Energy/Utilities	$ 6,350	$ 6,563	**$ 9,345**
Equipment Outlay	$ -	$ 1,500	**$ -**
SUBTOTAL NON-PERSONNEL	$ 38,423	$ 134,885	**$ 94,189**
TOTAL	$ 1,316,334	$ 1,615,215	**$ 1,453,234**

Salary Schedule

GENERAL FUND

Office of the IBA

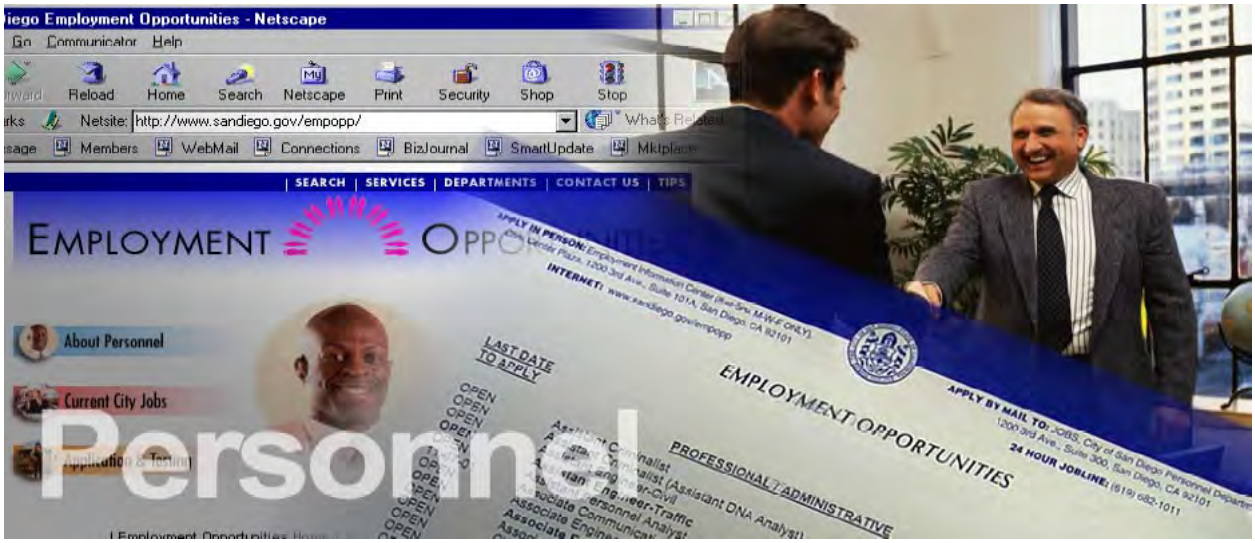
Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
2132	Department Director	1.00	**1.00**	$ 203,717	$ 203,717
2143	Budget Legislative Analyst I	8.00	**7.00**	$ 78,942	$ 552,596

Salary Schedule

GENERAL FUND

Office of the IBA

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
2212	Council Representative II	1.00	**1.00**	$	76,084	$	76,084
2214	Deputy Director	1.00	**1.00**	$	114,478	$	114,478
	Total	11.00	**10.00**			**$**	**946,875**
OFFICE OF THE IBA TOTAL		11.00	**10.00**			**$**	**946,875**



Department Description

The Personnel Department is governed by the Civil Service Commission which is appointed by the Mayor and confirmed by the City Council. The main responsibilities of the Personnel Department are to provide supervision over the selection, promotion, and removal of all classified employees and maintain a competitive merit system that provides equal opportunity for all applicants.

The Department's mission is:

Excellence in personnel services

Service Efforts and Accomplishments

Liaison Division
The Liaison Division conducted pre-employment medical processing for 1,190 employees, administered the certification system for filling job vacancies, and processed the citywide payroll for 11,066 full-time, half-time, three-quarter time, hourly, and limited employees for accuracy on a bi-weekly basis.

Employee Background Records Check Division
The Employee Background Records Check Division fingerprinted 1,632 new and current employees and conducted conviction record review checks.

Classification Division
The Classification Division conducted 780 classification studies and compensation surveys.

Exam Management and Recruiting Division
The Exam Management and Recruiting Division developed and administered 224 examination processes which established lists of persons eligible for employment or promotion within the classified service. The Recruiting Section worked with departments to develop and implement broad-based recruiting efforts by attending 28 job fairs and making contact with 1,410 potential applicants. Additionally, the Recruiting Section reports on the status of the City's Equal Opportunity Employment Program.

Equal Employment Investigations Office
The Equal Employment Investigations Office investigated and resolved 27 internal and 23 external discrimination complaints filed with federal and State compliance agencies.

Department Summary

Personnel								
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**		FY 2009-2010 CHANGE
Positions		60.20		59.00		**57.50**		(1.50)
Personnel Expense	$	5,975,259	$	5,830,957	**$**	**5,376,484**	$	(454,473)
Non-Personnel Expense	$	644,743	$	627,458	**$**	**850,972**	$	223,514
TOTAL	$	6,620,002	$	6,458,415	**$**	**6,227,456**	$	(230,959)

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Personnel			
Administration	3.00	3.00	**3.00**
Civil Service Commission Support	2.10	2.10	**2.10**
Classifications/Salary	5.65	5.65	**4.65**
Data Systems Administration	2.00	2.00	**2.00**
Employee Records Background Check	2.00	2.00	**2.00**
Employee Records/Payroll Processing	8.70	8.70	**8.70**
Equal Employment Opportunity	5.35	5.35	**5.35**
Liaison	3.70	3.60	**3.60**
Personnel	0.00	1.00	**0.50**
Recruiting & Examining	27.70	25.60	**25.60**
Total	**60.20**	**59.00**	**57.50**

Department Expenditures

		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**
GENERAL FUND						
Personnel						
Administration	$	572,911	$	512,396	**$**	**485,637**
Civil Service Commission Support	$	225,588	$	229,205	**$**	**218,803**
Classifications/Salary	$	588,831	$	602,308	**$**	**469,750**
Data Systems Administration	$	315,719	$	303,630	**$**	**519,644**
Employee Records Background Check	$	275,010	$	280,101	**$**	**267,672**
Employee Records/Payroll Processing	$	756,478	$	771,284	**$**	**752,047**
Equal Employment Opportunity	$	567,184	$	577,607	**$**	**545,208**
Liaison	$	705,277	$	715,772	**$**	**689,867**
Personnel	$	3,697	$	5,845	**$**	**(33,449)**

Personnel

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Personnel			
Recruiting & Examining	$ 2,609,307	$ 2,460,267	**$ 2,312,277**
Total	**$ 6,620,002**	**$ 6,458,415**	**$ 6,227,456**

Significant Budget Adjustments

GENERAL FUND

Personnel	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (152,310)	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 229,379	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 1,635	$ 0
ERP Backfill Reduction Reduction of limited positions and/or revenue that were added in the Fiscal Year 2009 Annual Budget for the purpose of backfilling positions required to work on the City's OneSD Project.	(0.50)	$ (78,114)	$ (73,500)
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	(1.00)	$ (101,902)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (129,647)	$ 0

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
PERSONNEL			
Salaries & Wages	$ 3,896,810	$ 3,826,313	**$ 3,549,369**
Fringe Benefits	$ 2,078,449	$ 2,004,644	**$ 1,827,115**
SUBTOTAL PERSONNEL	$ 5,975,259	$ 5,830,957	**$ 5,376,484**
NON-PERSONNEL			
Supplies & Services	$ 556,399	$ 554,556	**$ 547,159**
Information Technology	$ 84,146	$ 65,117	**$ 273,492**
Energy/Utilities	$ 3,207	$ 6,794	**$ 29,330**
Equipment Outlay	$ 991	$ 991	**$ 991**
SUBTOTAL NON-PERSONNEL	$ 644,743	$ 627,458	**$ 850,972**
TOTAL	$ 6,620,002	$ 6,458,415	**$ 6,227,456**

Revenues by Category

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
GENERAL FUND			
Charges for Current Services	$ -	$ 147,000	**$ 73,500**
TOTAL	$ -	$ 147,000	**$ 73,500**

Salary Schedule

GENERAL FUND

Personnel

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
1218	Assoc Management Analyst	1.00	**1.00**	$ 61,687	$ 61,687
1226	Assoc Personnel Analyst	14.00	**13.00**	$ 63,148	$ 820,922
1349	Info Systems Analyst III	1.00	**1.00**	$ 69,453	$ 69,453
1419	Test Administration Specialist	5.00	**5.00**	$ 40,130	$ 200,652
1632	Offset Press Operator	0.50	**0.50**	$ 38,940	$ 19,470
1647	Payroll Audit Specialist I	8.00	**8.00**	$ 44,201	$ 353,611
1650	Sr Personnel Analyst	8.00	**8.00**	$ 68,946	$ 551,570
1659	Payroll Audit Supv-Personnel	2.00	**2.00**	$ 51,126	$ 102,252
1746	Word Processing Operator	3.50	**3.50**	$ 36,514	$ 127,800
1776	Public Information Clerk	1.00	**1.00**	$ 36,313	$ 36,313
1852	Sr Test Administration Spec	2.00	**2.00**	$ 46,117	$ 92,234
1876	Executive Secretary	1.00	**1.00**	$ 49,992	$ 49,992
1926	Info Systems Analyst IV	1.00	**1.00**	$ 77,568	$ 77,568
1927	Supv Personnel Analyst	4.00	**4.00**	$ 75,032	$ 300,127
2113	Asst Personnel Director	1.00	**1.00**	$ 122,218	$ 122,218
2158	Equal Employment Investigation	1.00	**1.00**	$ 105,080	$ 105,080
2171	Personnel Director	1.00	**1.00**	$ 139,194	$ 139,194

Personnel

Salary Schedule

GENERAL FUND

Personnel

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
2230	Deputy Personnel Director	2.00	**2.00**	$	116,168	$	232,336
2270	Program Manager	1.00	**0.50**	$	111,550	$	55,775
2281	Asst to the Director	1.00	**1.00**	$	75,410	$	75,410
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(129,647)
	Furlough Savings	0.00	**0.00**	$	-	$	(25,614)
	Bilingual - Regular	0.00	**0.00**	$	-	$	6,668
	Overtime Budgeted	0.00	**0.00**	$	-	$	22,634
	Temporary Help	0.00	**0.00**	$	-	$	81,664
	Total	59.00	**57.50**			**$**	**3,549,369**
PERSONNEL TOTAL		59.00	**57.50**			**$**	**3,549,369**

Office of the Assistant COO

Mission

The mission of the Office of the Assistant Chief Operating Officer (ACOO) is to support the City's mission to provide a fiscally-sound, effective government that is responsive and dependable; a safe, well-maintained, and healthy environment; and abundant opportunities so residents and visitors can enjoy the highest quality of life.

Description

Through the ACOO, the Office oversees the following departments: Administration, the Business Office, Human Resources, Information Technology, and Purchasing & Contracting. The Assistant Chief Operating Officer reports directly to the Chief Operating Officer.

The Office of the ACOO consists of the Assistant Chief Operating Officer, a Program Manager, and an Executive Secretary.

BUDGET DEPARTMENT	POSITIONS	PERSONNEL EXPENSE	NON-PERSONNEL EXPENSE	TOTAL EXPENSE
Office of the Assistant COO	3.00	$ 486,034	$ 40,208	$ 526,242
Administration	20.75	$ 2,016,352	$ 1,899,411	$ 3,915,763
Business Office	9.25	$ 1,034,375	$ 421,682	$ 1,456,057
Department of Information Technology	21.00	$ 2,314,487	$ 18,501,536	$ 20,816,023
Human Resources	16.00	$ 1,809,436	$ 656,715	$ 2,466,151
Purchasing & Contracting	62.00	$ 4,866,374	$ 23,181,447	$ 28,047,821
	132.00	$ 12,527,058	$ 44,700,999	$ 57,228,057

Office of the Assistant COO

Department Summary

Office of the Assistant COO				
	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**	FY 2009-2010 CHANGE
Positions	0.00	0.00	**3.00**	3.00
Personnel Expense	$ -	$ -	**$ 486,034**	$ 486,034
Non-Personnel Expense	$ -	$ -	**$ 40,208**	$ 40,208
TOTAL	$ -	$ -	**$ 526,242**	$ 526,242

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Office of the Assistant COO			
Office of the Assistant COO	0.00	0.00	**1.00**
Office of the Assistant COO Admin	0.00	0.00	**2.00**
Total	**0.00**	**0.00**	**3.00**

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Office of the Assistant COO			
Office of the Assistant COO	$ -	$ -	**$ 285,846**
Office of the Assistant COO Admin	$ -	$ -	**$ 240,396**
Total	**$ -**	**$ -**	**$ 526,242**

Office of the Assistant COO

Significant Budget Adjustments

GENERAL FUND

Office of the Assistant COO	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ 2,958	$ 0
Fiscal Year 2009 Reorganization Reclassification of 1.00 Assistant Chief Operating Officer per the Fiscal Year 2009 Revised Budget.	1.00	$ 242,680	$ 0
Transfer from Storm Water to the Office of the Assistant COO Transfer of 1.00 Program Manager from Storm Water to the Office of the Assistant COO.	1.00	$ 162,441	$ 0
Addition of Office of the Assistant COO Addition of department operating expenses and 1.00 Executive Secretary for the newly created Office of the Assistant COO.	1.00	$ 117,955	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 205	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 3	$ 0

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
PERSONNEL			
Salaries & Wages	$ -	$ -	**$ 344,592**
Fringe Benefits	$ -	$ -	**$ 141,442**
SUBTOTAL PERSONNEL	$ -	$ -	**$ 486,034**
NON-PERSONNEL			
Supplies & Services	$ -	$ -	**$ 34,168**
Information Technology	$ -	$ -	**$ 148**
Energy/Utilities	$ -	$ -	**$ 4,392**
Equipment Outlay	$ -	$ -	**$ 1,500**
SUBTOTAL NON-PERSONNEL	$ -	$ -	**$ 40,208**
TOTAL	$ -	$ -	**$ 526,242**

Salary Schedule

GENERAL FUND

Office of the Assistant COO

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
1876	Executive Secretary	0.00	**1.00**	$ 49,992	$ 49,992
2111	Assistant Chief Operating Officer	0.00	**1.00**	$ 179,450	$ 179,450
2270	Program Manager	0.00	**1.00**	$ 116,400	$ 116,400
	Furlough Savings	0.00	**0.00**	$ -	$ (1,250)
	Total	0.00	**3.00**		**$ 344,592**
OFFICE OF THE ASSISTANT COO TOTAL		0.00	**3.00**		**$ 344,592**



Department Description

The Administration Department manages the Equal Opportunity Contracting Program, Living Wage Program, Citizens' Review Board on Police Practices, Citizens' Assistance, and the Emergency Medical Services Program. It coordinates the appropriate dissemination of and response to all Public Records Act requests and Grand Jury reports whose timelines are mandated by law. The Department also manages the review and update of administrative regulations, operational policies and procedures, the City-wide position control database system and manages the automated citizen information system.

The Equal Opportunity Contracting Program (EOCP) serves both businesses and the labor market by working to ensure equal access to contracting opportunities with the City of San Diego. Working in partnership with City departments/agencies and other local, State, and federal agencies, the EOCP monitors and enforces equal opportunity and public contracting laws related to the use of construction contractors, consultants, vendors, and suppliers. The Program's purpose is to:

- Ensure compliance with public contracting regulations
- Enforce federal, State, and local equal opportunity laws
- Provide mentorship opportunities and technical assistance to small and emerging contractors
- Conduct broad outreach efforts to increase the diversity of the contracting community
- Develop partnerships with City departments, business associations, and emerging businesses
- Respect the diverse interests of its customers and the community

The Department is responsible for the continual monitoring of the City's contracts for compliance with the mandates of the Living Wage Ordinance, and responding to and resolving complaints from employees of contracted firms.

The Citizens' Review Board on Police Practices (CRB) seeks to increase public confidence in, and effectiveness of, the San Diego Police Department through review and evaluation of serious complaints, officer-involved shootings, and in-custody deaths.

Citizens' Assistance operates the City Information Center in the lobby of the City Administration Building; maintains a City-wide employee database and internet information resource database; schedules use of the City Administration Building lobby displays; produces bilingual resource documents; administers the City-wide Route Slip Tracking System for responses to public inquiries, complaints, and service requests directed to the City's legislative officials; and performs as-needed ombudsman services for customers.

Administration

The Emergency Medical Services (EMS) Program provides oversight and administration of the City's contracts for EMS and medical transportation services as well as the City EMS Medical Director. The Program is mandated through a City-County contract and is responsible for ensuring high quality emergency medical services to the residents of San Diego through clinical oversight, quality assurance and improvement, monitoring of First Responder Medic Units and the transport provider's response times, and the financial and operational oversight of the entire EMS system.

The Department's mission is:

> ***To provide guidance, support, and coordination of administrative activities for the City and its departments to promote responsive and efficient City government, and to ensure economic opportunities in public contracting are provided to City residents and businesses through effective policies, procedures, and compliance efforts***

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Effectively manage current City-wide policies and procedures to promote responsive and efficient City government

It is imperative that the Department ensures that citywide administrative regulations and operational policies are current. These regulations and policies make certain that the City's operations reflect the current business environment. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Ensure administrative regulations and operational policies are current and applicable
- Streamline internal customer complaint notification process

Goal 2: Utilize systems and methods for delivering efficient, effective, and responsive administrative services

In a city government as large as San Diego, the Department must make certain that all of the parts in the organization are aligned. One of the Department's most important goals is to ensure the satisfaction of its customers. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Provide comprehensive and innovative administrative services
- Effectively manage the City's Emergency Medical Services contract

Goal 3: Ensure Public Records Act requests and Grand Jury Reports are responded to as required by law

Staying compliant with federal and State law is another important goal for the Department. Now more than ever, it is vital that the City promotes open and transparent government. The Department will move toward accomplishing this goal by focusing on the following objective.

- Effectively collaborate with City departments, City Council, and the City Attorney to respond to Public Records Act requests and Grand Jury reports

Goal 4: Effectively administer the City's Equal Opportunity Contracting Program

It is important that the City promotes economic opportunities in public contracting for City residents and businesses. Developing effective policies, procedures, and monitoring contractor compliance will ensure an effective EOCP. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Ensure that all who do business with the City comply with federal, State, and local labor laws
- Foster collaborative relationships with the public, contractor organizations and subcontractors, and City staff involved in EOCP activities

Goal 5: Effectively review and evaluate serious complaints made against the Police Department

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Provide timely and effective reviews of officer-related citizen complaints and officer-involved shootings
- Coordinate hearings for Police-regulated occupations and businesses
- Raise visibility and awareness of the CRB with the public, City officials, and community organizations

Service Efforts and Accomplishments

The Department became a member of Caltrans Calmentor Steering Committee and will assist with facilitating mentor protégé pairs. The Calmentor Program is designed to increase participation of small architectural and engineering (A&E) firms in public transportation projects through voluntary partnerships with mid-sized and large A&E firms.

Equal Opportunity Contracting hosted a business outreach event entitled "Building Profitable Relationships 2009." The event, which included networking opportunities, workshops, and a luncheon, attracted over 300 attendees and 51 booths. This event launched the Program's enhanced outreach strategy and increased efforts to identify potential bidders on City contracts. A master database of contacts has been developed from this event to distribute trade-specific contracting opportunities to the public. Local certified contractors listed in CalTrans, Minor Construction, Prequalification Program participants, and others are included in this database with demographics, certification levels, and trades.

Efforts are also underway to continue to broaden the Department's partnership with the City's Economic Development Department, and in particular the Office of Small Business, to provide wrap-around business development and certification assistance for construction companies, vendors, and suppliers in conjunction with the Council for Supplier Diversity and the Asian Business Association.

The Living Wage team managed 108 contracts with Living Wage requirements, resolved 15 complaints and recovered over $224,000 in unpaid wages.

The CRB celebrated 20 years of efficient and effective operation since its establishment by voter initiative in November 1988. The CRB Outreach Committee, in conjunction with the SDPD Video Unit, completed an informational video designed to educate the public and police officers of CRB activities. The CRB continued its focus on training and educational efforts for police officers, board members, and the community at large. This outreach includes targeted recruitment to maintain the diversity of Board membership, information materials printed in Spanish, and presentations at police lineups.

Budget Dollars at Work: Performance Expectations

Goal 1: Effectively manage current City-wide policies and procedures to promote responsive and efficient City government

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Number of administrative regulations made current	3	11	N/A[1]
2. Percent of City-wide regulations assessed and identified as administrative regulation, department instruction, or department regulation	N/A	9%	50%
3. Average length of time to complete investigations regarding violations of Living Wage Ordinance[2]	N/A	106 days	60 days

[1] While the Department will continue to track and assist with processing administrative regulation updates, individual departments are responsible for the review, assessment and subsequent updates to these documents. Therefore, this goal has been sunsetted as the Administration Department has no authority over other departments.
[2] Living Wage Ordinance was moved to the Department mid-year from Purchasing & Contracting. Data reflects numbers collected from January until the end of Fiscal Year 2009. Data for the first half of Fiscal Year 2009 can be located in the Purchasing & Contracting narrative.

Administration

Goal 2: Utilize systems and methods for delivering efficient, effective, and responsive administrative services[3]

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of route slip customers receiving acknowledgement of route slip request	90%	92%	100%
2. Percent of customers satisfied with delivery of services	N/A	N/A[4]	80%

Goal 3: Ensure Public Records Act requests and Grand Jury reports are responded to as required by law

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of Public Record Act requests filled within mandated timeline	76%	84%	95%
2. Average response time to Grand Jury report requests	90 days	89 days	90 days

Goal 4: Effectively administer the City's Equal Opportunity Contracting Program

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent compliance with federal, State, and local equal opportunity laws	N/A	100%	100%
2. Percent of prime contractors in compliance with EOCP non-discrimination clause	N/A	100%	100%
3. Percent of sustained complaints of discrimination resolved within 120 day time period	N/A	N/A	100%
4. Percent of contract managers and field engineers that received EOCP training	N/A	100%	100%
5. Percent of Final Summary Reports submitted to EOCP on time	N/A	53%	100%
6. Percent of bi-annual reports submitted to City Council on time	N/A	100%	100%
7. Number of findings in annual audits	N/A	0	0
8. Number of subcontractors identified as possible bidders	N/A	1,346	176
9. Percent of contracts in which site visits and audits are completed	N/A	50%	100%

Goal 5: Effectively review and evaluate serious complaints made against the Police Department[5]

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of complaints in which the CRB on Police Practices renders a decisions within 45 days of assignment to review team	55%	31%	75%
2. Percent of officer-involved shooting cases in which CRB renders a decision within 60 days of assignment to Review Team	83%	71%	90%

[3] The prior Goal 2 ('Effectively coordinate City-wide grants and gifts processes') has been moved to the Office of the Chief Financial Officer.
[4] A survey has been planned and will be conducted for the first time in Fiscal Year 2010.
[5] This goal and associated measures appeared in the Fiscal Year 2009 budget as part of the Office of Ethics and Integrity.

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
3. Percent of hearings set within 30 days from receipt date of appeal or from the granting of the hearing	100%	89%	100%

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Sizing Data					
Number of Administrative Regulations/operational policies	N/A	125	135	11	130
Workload Data					
Number of Grand Jury reports processed	N/A	6	2	10	9[6]
Number of Public Records Act requests processed	N/A	148	129[7]	395	360[1]
Number of Requests to Fill Vacancies processed	N/A	1,680	322[2]	901	N/A[8]
Number of Route Slips processed	4,900	2,062	1,653	1,543	1,500[1]
Number of citizen complaints/inquiries received by the CRB	221	293	329	522	350[1]
Number of complaint case reviews conducted by the CRB	65	47	40	35	70
Number of shooting reviews conducted by the CRB	6	7	6	14	6
Number of police-regulated business appeal hearings coordinated by the CRB	51	27	14	14	40

[6] Estimates only. The Department has no control over the number as these items are generated by constituents and/or the Grand Jury.
[7] Based on Fiscal Year 2008, Quarter 4 data only.
[8] The Administration Department will continue to process and track these documents as needed. This activity is department-driven and the current system is being replaced by OneSD and transferred to Personnel and Financial Management. Therefore, this activity will sunset.

Department Summary

Administration								
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**		FY 2009-2010 CHANGE
Positions		0.00		17.75		**20.75**		3.00
Personnel Expense	$	-	$	1,790,011	**$**	**2,016,352**	$	226,341
Non-Personnel Expense	$	-	$	107,369	**$**	**1,899,411**	$	1,792,042
TOTAL	$	-	$	1,897,380	**$**	**3,915,763**	$	2,018,383

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Administration			
Administration	0.00	3.75	**2.75**
Citizens' Review Board	0.00	0.00	**1.00**
Emergency Medical Services	0.00	0.00	**2.00**
EOCP	0.00	10.00	**11.00**
Living Wage Program	0.00	0.00	**2.00**
Mayor's Office Management	0.00	4.00	**0.00**
Public Information	0.00	0.00	**2.00**
Total	**0.00**	**17.75**	**20.75**

Department Expenditures

		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**
GENERAL FUND						
Administration						
Administration	$	-	$	474,592	**$**	**282,873**
Citizens' Review Board	$	-	$	-	**$**	**186,547**
Emergency Medical Services	$	-	$	-	**$**	**1,883,961**
EOCP	$	-	$	1,047,769	**$**	**1,179,926**
Living Wage Program	$	-	$	-	**$**	**223,108**
Mayor's Office Management	$	-	$	375,019	**$**	**-**
Public Information	$	-	$	-	**$**	**159,348**
Total	**$**	**-**	**$**	**1,897,380**	**$**	**3,915,763**

Administration

Significant Budget Adjustments

GENERAL FUND

Administration	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (42,029)	$ 0
Fiscal Year 2009 Reorganization Transfer of the Emergency Medical Services Program from the Public Safety Department, transfer of the Citizens' Review Board Program from the Office of Ethics and Integrity, and transfer of the Public Information Program from the Customer Services Department.	5.00	$ 2,199,391	$ 161,663
Transfer of Living Wage Program Transfer of 1.00 Supervising Management Analyst and 1.00 Senior Management Analyst and associated non-personnel expenditures from the Purchasing & Contracting Department to the Administration Department.	2.00	$ 223,108	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 70,891	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (11,237)
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (6,263)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (49,558)	$ 0
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	(1.00)	$ (91,714)	$ 0
Transfer to Community & Legislative Services Transfer of 3.00 Council Representative IIs and associated non-personnel expenditures from the Administration Department to Community & Legislative Services.	(3.00)	$ (285,443)	$ 0

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
PERSONNEL			
Salaries & Wages	$ -	$ 1,174,461	**$ 1,336,481**
Fringe Benefits	$ -	$ 615,550	**$ 679,871**
SUBTOTAL PERSONNEL	$ -	$ 1,790,011	**$ 2,016,352**
NON-PERSONNEL			
Supplies & Services	$ -	$ 96,574	**$ 1,818,040**
Information Technology	$ -	$ 1,965	**$ 62,943**
Energy/Utilities	$ -	$ 5,598	**$ 13,036**
Equipment Outlay	$ -	$ 3,232	**$ 5,392**
SUBTOTAL NON-PERSONNEL	$ -	$ 107,369	**$ 1,899,411**
TOTAL	$ -	$ 1,897,380	**$ 3,915,763**

Revenues by Category

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
GENERAL FUND			
Charges for Current Services	$ -	$ -	**$ 253,500**
Transfers from Other Funds	$ -	$ 103,074	**$ -**
TOTAL	$ -	$ 103,074	**$ 253,500**

Salary Schedule

GENERAL FUND

Administration

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
1105	Administrative Aide I	1.00	**0.00**	$ -	$ -
1106	Sr Management Analyst	6.00	**5.00**	$ 69,134	$ 345,672
1107	Administrative Aide II	0.00	**1.00**	$ 48,897	$ 48,897
1218	Assoc Management Analyst	1.00	**4.00**	$ 61,687	$ 246,749
1746	Word Processing Operator	1.00	**1.00**	$ 36,514	$ 36,514
1774	Public Info Specialist	0.00	**2.00**	$ 38,515	$ 77,030
1876	Executive Secretary	0.50	**0.50**	$ 49,992	$ 24,996
1917	Supv Management Analyst	2.25	**2.25**	$ 77,888	$ 175,248
2132	Department Director	1.00	**1.00**	$ 130,224	$ 130,224
2213	Council Representative II	4.00	**1.00**	$ 38,839	$ 38,839
2244	Paramedic Coordinator	0.00	**1.00**	$ 87,300	$ 87,300
2268	Executive Director	0.00	**1.00**	$ 94,089	$ 94,089
2270	Program Manager	1.00	**1.00**	$ 87,302	$ 87,302
	Vacancy Factor Adjustment	0.00	**0.00**	$ -	$ (49,558)
	Furlough Savings	0.00	**0.00**	$ -	$ (19,496)
	Bilingual - Regular	0.00	**0.00**	$ -	$ 2,200

Administration

Salary Schedule

GENERAL FUND

Administration

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
	Ex Perf Pay-Unclassified	0.00	**0.00**	$	-	$	1,671
	Overtime Budgeted	0.00	**0.00**	$	-	$	3,425
	Temporary Help	0.00	**0.00**	$	-	$	5,379
	Total	17.75	**20.75**			**$**	**1,336,481**
ADMINISTRATION TOTAL		17.75	**20.75**			**$**	**1,336,481**



Department Description

The Business Office manages three major programs that support the Mayor's top reform initiatives: Reengineering, Managed Competition, and the City Management Program (CMP). As such, the Business Office works with all of the Mayoral departments within the City to improve the efficiency and effectiveness of the City's service delivery practices and management structures.

The Reengineering program oversees the City's Business Process Reengineering (BPR) studies, conducts efficiency studies, and provides support for management reforms and effectiveness improvements. In this time of decreasing revenues, the Reengineering group helps identify efficiency gains that can permit "smart" budget reduction proposals and works to improve efficiency to support organizational success, even in an environment of fewer resources. BPR is the redesign of work processes (activities, services, or functions) for substantial improvement. In the City of San Diego, these work processes occur within or between divisions and departments. BPR focuses on rethinking from the ground up and finding more efficient ways of working, including eliminating work that is unnecessary. Efficiency studies include, for instance, reviewing the City's training practices and policies to determine the most efficient way to invest our training dollars, developing a 'one-stop shop' website for training information for City employees, and understanding whether training dollars are invested in a manner that adheres to regulations, averts risk, and offers equity among personnel to the greatest extent possible.

Managed Competition is a structured and transparent process that allows public sector employees to be openly and fairly compared with independent contractors (normally private sector firms) for the responsibility of delivering services. Competition enables a determination of the most cost-effective and efficient manner for the delivery of City services.

The City Management Program is designed to integrate strategic planning, performance monitoring efforts, and decision-making processes. As a result of the CMP, the City's Fiscal Year 2010 Proposed Budget includes goals, objectives, and performance measures for each Mayoral department creating more accountability for performance and transparency in government.

The Department's mission is:

> ***To achieve sustainable improvements in the fiscal soundness and efficiency of City government and the responsiveness and innovativeness of its workforce***

Business Office

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Assist City groups in identifying opportunities for improvement and in implementing best business practices and business reform to move toward accomplishing the City's goal of a fiscally-sound, efficient City government

As the City continues its management reform efforts, we must ensure that all opportunities for improvement are identified and that best business practices are utilized. This goal is vital to the improved efficiency and effectiveness of City services. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Support the Mayor's top priorities in management reform
- Prepare employees for managed competition
- Execute the City's managed competition program successfully
- Establish and implement an impactful reengineering program

Goal 2: Improve organizational effectiveness and cultivate a responsive and innovative workforce

Improving organizational effectiveness and workforce responsiveness are important goals in any organization. In order to be effective, the City must plan, budget, and hold personnel and departments accountable for performance. It is of the utmost importance to continually improve and strive to become the most efficient and effective organization possible. Monitoring whether we are achieving desired outcomes to empower leadership to make the necessary changes to achieve those outcomes is one of the tools we use to do this. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Consistently and reliably achieve results from the reengineering program to support continuous improvement in the City
- Institute accountability for performance City-wide

Goal 3: Deliver quality support efficiently and effectively

As the Business Office focuses its efforts on management reform, it is important to recognize the internal needs of the Department. Investing our resources effectively and supporting our employees will ensure a high-performing Business Office team. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Communicate programs and projects effectively
- Invest its resources effectively
- Set Business Office performance standards and evaluate for accountability
- Support training and professional growth to maintain a high-performing team

Service Efforts and Accomplishments

Reengineering Program

The City has completed (or is in the process of completing) 25 BPR studies and three efficiency studies. In Fiscal Years 2007 through 2009, BPRs have resulted in reductions of 401.32 full-time equivalent personnel and savings of over $32.0 million. In addition, BPRs have resulted in nearly $4.6 million in cost avoidance, which—while not actual budget reductions—are efficiencies that permit staff to focus on other productive work.

In the course of conducting BPR studies, City employees have researched industry benchmarks, conducted internal and external customer surveys, mapped existing processes, and proposed organizational structures that streamline processes, deliver better service, and save money. Results of some BPR studies follow.

- The Police Department's initial phase of its BPR study resulted in approximately $2.4 million in cost savings for Fiscal Year 2008. Approved in May 2008, a second phase of the Police BPR study continued the evaluation of the Department's core and non-core functions. The BPR team focused on improving the efficiency of processes that take officers away from core functions. The BPR recommendations are now being implemented and are reaping significant rewards for the Department as they are expected to result in

many hours of time savings, primarily for sworn line employees, allowing these employees to spend more of their time responding to high priority calls for service, engaging in proactive or targeted enforcement efforts, problem solving, or investigating crime cases.

- The Library BPR study focused on standardizing core processes across the Department. The BPR resulted in staff hours saved in a number of areas which can avoid the cost of adding staff as demand for library services grows. One example, featured in *Governing* magazine, is that the Library Department has experienced an 18 percent decrease in fines collected for overdue books and other library materials. Library officials attribute the decrease in some part to email notices that the system now sends patrons three days ahead of due dates. The email notices were a result of a BPR recommendation intended to save staff time and mailing expense, but the additional benefit has been to improve customer service and better utilize the collection by reducing the volume of overdue materials.

- The Emergency Dispatch Efficiency Study brought together the leaders of the dispatch function from Police, Fire-Rescue, Lifeguards, and Public Works—along with the Deputy Director of the Communications Division and the Program Manager for Homeland Security—to share best practices and explore opportunities to improve efficiency and effectiveness in the dispatch function Citywide. Some of these participants had never met before, and now they have established working relationships through which future dispatch activities can be optimized. Two entities within the dispatch function are exploring alternatives for joint staffing, and the group will continue to meet quarterly to develop a joint long-term dispatch technology plan.

Managed Competition

The voters expressed support for a managed competition program through approval of Proposition C in November 2006. In Fiscal Year 2008, the City negotiated and imposed the implementing ordinance for Proposition C and developed a Managed Competition Guide with labor organization input. During Fiscal Year 2009, a significant setback in implementation of the Managed Competition Program occurred due to the filing of an Unfair Labor Practice Charge by AFSCME Local 127 (later joined by MEA) and the subsequent decision of the California Public Employment Relations Board (PERB). This decision required the City to renegotiate the Proposition C implementing ordinance and negotiate the Managed Competition Guide with both labor organizations. Since September 2008, the City has invested significant resources in negotiating on the Managed Competition Program. The City continues to negotiate in good faith while remaining anxious to move forward in implementing the program.

City Management Program

Through the City Management Program (CMP), the City has moved toward strategic decision-making by instituting strategic planning and performance management.

As a result of the CMP, this is the second year the budget contains tactical plans and performance measures for the majority of City departments (and all Mayoral departments). A total of 36 departments or, in the case of General Services, divisions, have developed tactical plans and are currently monitoring their performance as a result of the CMP. The CMP also launched the City's Strategic Plan website to ensure the public has access to performance information. This site outlines the City's five-year plan which includes its mission, vision, goals, and objectives. It also presents and defines the City's performance measures relating to each of the City's strategic objectives. The site contains links to department plans and performance information. It will be updated annually with revised plans for the next fiscal year and with data from the prior fiscal year.

These are quite significant achievements that have improved the transparency of the City's budget, the ease of communication around budget issues, and internal accountability.

Business Office

Budget Dollars at Work: Performance Expectations

Goal 1: Assist City groups in identifying opportunities for improvement and in implementing best business practices and business reform

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of major City functions reengineered[1]	41%	12%	12%

Goal 2: Improve organizational effectiveness

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of Mayoral departments with performance data reporting underway	100%	100%	100%
2. Frequency with which City Balanced Scorecard is updated and made public	N/A	Bi-annually	N/A[2]
3. Percent of departments providing departmental scorecard reports bi-annually	N/A	100%	N/A[2]
4. Frequency with which the City's performance information is updated and made public	N/A	Bi-annually	Bi-annually

Goal 3: Deliver quality support efficiently and effectively

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Results of internal customer satisfaction survey	N/A	N/A[3]	TBD[3]

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Workload Data					
Number of reengineering studies completed	N/A	6	13	4	8
Number of reengineering sessions facilitated	N/A	N/A	400[4]	165[4]	200
Number of pre-competition assessments completed	N/A	N/A	N/A[5]	N/A[5]	TBD[5]
Number of FTEs competed through managed competition	N/A	N/A	N/A	N/A	TBD[5]
Number of City Management Program training/information sessions offered	N/A	N/A	25	0	10
Number of tactical plan sessions facilitated	N/A	50	380	147[6]	144
Number of tactical plans completed	N/A	N/A	38	33	34

[1] The City's major functions have been estimated to include 68 major Mayoral functions. These may not be completely consistent with functions that were reviewed through reengineering or will be considered for competition.

[2] This performance measure was deleted because the measures, 'Percent of Mayoral departments with performance data reporting underway' and 'Frequency with which the City's performance information is updated and made public', already capture this information.

[3] The Department is in the process of developing a survey which will be first deployed in September 2009.

[4] This is an estimate.

[5] The Business Office completed 24 pre-competition assessments in Fiscal Year 2008 and additional assessments in Fiscal Year 2009 in advance of a Public Employment Relations Board (PERB) ruling received in August 2008. As a result of this ruling, program implementation ceased and prior assessments became no longer relevant.

[6] An average of four tactical plan facilitation sessions were offered to 36 departments.

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Number of departments providing performance reports	N/A	N/A	N/A	33	36
Number of functions in managed competition preparation or competition	N/A	N/A	27	N/A	N/A

Department Summary

Business Office								
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**		FY 2009-2010 CHANGE
Positions		19.25		11.25		**9.25**		(2.00)
Personnel Expense	$	2,221,457	$	1,313,520	**$**	**1,034,375**	$	(279,145)
Non-Personnel Expense	$	161,634	$	635,404	**$**	**421,682**	$	(213,722)
TOTAL	$	2,383,091	$	1,948,924	**$**	**1,456,057**	$	(492,867)

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Business Office			
Business Office	19.25	11.25	**9.25**
Total	**19.25**	**11.25**	**9.25**

Department Expenditures

		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**
GENERAL FUND						
Business Office						
Business Office	$	2,383,091	$	1,948,924	**$**	**1,456,057**
Total	**$**	**2,383,091**	**$**	**1,948,924**	**$**	**1,456,057**

Significant Budget Adjustments

GENERAL FUND

Business Office	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments	0.00	$ (72,196)	$ 0
Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.			

Business Office

Significant Budget Adjustments

GENERAL FUND

Business Office	Positions	Cost	Revenue
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 27,031	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 9,247	$ 0
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	(2.00)	$ (206,949)	$ 0
Reduction of Managed Competion Funding Decrease in support for consulting services related to the Managed Competition program.	0.00	$ (250,000)	$ 0

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
PERSONNEL			
Salaries & Wages	$ 1,471,987	$ 875,727	**$ 704,069**
Fringe Benefits	$ 749,470	$ 437,793	**$ 330,306**
SUBTOTAL PERSONNEL	$ 2,221,457	$ 1,313,520	**$ 1,034,375**
NON-PERSONNEL			
Supplies & Services	$ 126,021	$ 609,339	**$ 365,537**
Information Technology	$ 9,173	$ 2,129	**$ 24,864**
Energy/Utilities	$ 22,890	$ 20,657	**$ 28,002**
Equipment Outlay	$ 3,550	$ 3,279	**$ 3,279**
SUBTOTAL NON-PERSONNEL	$ 161,634	$ 635,404	**$ 421,682**
TOTAL	$ 2,383,091	$ 1,948,924	**$ 1,456,057**

Revenues by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Transfers from Other Funds	$ 25,000	$ -	**$ -**
TOTAL	$ 25,000	$ -	**$ -**

Salary Schedule

GENERAL FUND

Business Office

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1106	Sr Management Analyst	2.00	**2.00**	$	69,135	$	138,269
1218	Assoc Management Analyst	0.00	**1.00**	$	61,687	$	61,687
1221	Assoc Engineer-Civil	1.00	**0.00**	$	-	$	-
1614	Org Effectiveness Specialist II	3.00	**1.00**	$	62,793	$	62,793
1876	Executive Secretary	0.50	**0.50**	$	49,992	$	24,996
1917	Supv Management Analyst	0.75	**0.75**	$	77,887	$	58,415
2132	Department Director	1.00	**1.00**	$	113,757	$	113,757
2270	Program Manager	3.00	**3.00**	$	83,259	$	249,776
	Furlough Savings	0.00	**0.00**	$	-	$	(5,624)
	Total	11.25	**9.25**			**$**	**704,069**
BUSINESS OFFICE TOTAL		11.25	**9.25**			**$**	**704,069**

Department of Information Technology



Department Description

The Department of Information Technology (DoIT) (formerly known as 'Office of the CIO') is responsible for providing strategic technology direction, the central IT support organization and IT operational policies and standards, and coordinating major City-wide initiatives including: IT project management, the City's IT budget, City-wide technologies and applications, and the City's public and internal websites.

The Department's mission is:

> ***To provide responsive and dependable delivery of information technology services to the City organization to support fiscally-sound and effective government***

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Effectively manage the delivery of City-wide technology services
Delivering and supporting core technology services is vital to every organization. It provides the workforce with the necessary resources it needs in order for the organization to operate more effectively. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Centralize City-wide IT functions to deliver core infrastructure services
- Deploy and ensure support of a common infrastructure that meets the organization's business needs
- Forecast and budget to deliver appropriate services

Goal 2: Guide technology decision-making to ensure consistency with the citywide business direction
The technology investments and commitments made on behalf of the organization must reflect its overall strategic priorities. The governance process supports collaborative decision-making and accountability to prioritize scarce IT resources. Failure to do this process would result in equipment, services, and systems that do not properly support the workforce which would result in redundancy and lack of inter-operability. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Implement and maintain effective IT governance
- Ensure IT investments are aligned with the City's Strategic Plan, identified business priorities, and IT standards

Department of Information Technology

Goal 3: Ensure a skilled, responsive, and innovative workforce that keeps current with evolving business critical technologies

Developing a trained and skilled workforce is essential to the success of the Department. Ensuring that the Department's employees are trained and proficient in the latest technologies and have access to the necessary resources will create a higher performing organization that operates more efficiently and effectively. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Promote training and development
- Hire and retain highly qualified, responsive, and innovative employees

Goal 4: Provide high quality customer service

Ensuring that the Department's customers are provided excellent service is paramount to the organization as a whole. The Department must be able to deliver the appropriate technology services and resources City employees need in order to perform their jobs effectively. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Establish and meet customer expectations in delivering core City-wide technology services and assist them in identifying opportunities to productively introduce new technology
- Ensure that all customers have easy access to accurate and timely City information and services via the Internet and Intranet

Service Efforts and Accomplishments

During Fiscal Year 2009, the Department of Information Technology has continued to manage and implement City-wide IT projects, despite the fiscally-challenging environment faced by the City. Two final stages of the Computing Infrastructure Upgrade Project launched in 2006 were completed: (1) implementing an electronic mail (email) archive system to prevent an overload for the active Exchange Email System and (2) upgrading the Microsoft Office Suite from the 2003 to the 2007 version. In addition, the Department managed other City-wide standard software upgrades and the replacement of outdated computer equipment. Progress continues on the Enterprise Resource Planning (ERP) project which will replace aging, fractured, and ineffective systems throughout the City.

Budget Dollars at Work: Performance Expectations

Goal 1: Effectively manage the delivery of City-wide technology services

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of time the messaging infrastructure is up and available	99.8%	99.9%	99.5%
2. Average number of hacker attempts blocked per month	600,000	8,371,500	N/A[1]
3. Percent of detected unauthorized intrusion attempts blocked	N/A	100%	100%

Goal 2: Guide technology decision-making to ensure consistency with the City-wide business direction

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of completed projects meeting identified business priorities and IT standards	N/A	N/A[2]	85%

[1] This measure is being eliminated because it is outside of the control of the Department and fluctuated based on worldwide internet activity. The percentage of attempts blocked is the relevant measure of security.

[2] This measure depends on the creation of a new IT governance structure which was not completed during Fiscal Year 2009 partly due to the vacant Director of Information Technology position which will be filled in Fiscal Year 2010.

Goal 3: Ensure a skilled, responsive, and innovative workforce that keeps current with evolving business critical technologies

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent deviation from planned completion date for developing the IP network fundamentals curriculum	N/A	N/A[3]	N/A[3]
2. Percent of completed annual training plans for department staff	N/A	0%[4]	100%

Goal 4: Provide high quality customer service[5]

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent increase/decrease in website visits	6.2%	-0.9%	10.0%
2. Percent of City websites reviewed annually for Americans with Disabilities (ADA) compliance	N/A	10%	100%
3. Percent of customers who believe their expectations are being met	N/A[6]	N/A[6]	TBD

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Sizing Data					
Average number of monthly visits to the City's public website	1,041,777	1,205,669	1,280,412	1,233,652	1,450,000
Workload Data[7]					
Number of new and updated web pages for internal and external websites	26,130	26,810	42,446	71,178	35,000
Average monthly number of Central Infrastructure Support Organization (CISO) Help Desk calls handled	N/A	N/A	6,683	3,869	6,500
Average monthly number of CISO Incident tickets processed	N/A	N/A	5,270	3,491	5,000

[3] The measure for "… developing the IP network fundamentals curriculum" was moved to General Services – Communications Division.
[4] This measure was developed by/for the Communications Division prior to their transfer to the General Services Department; however, the Department of Information Technology plans to use this measure in Fiscal Year 2010.
[5] The measure "Number of total busy seconds for voice radio access" was moved to General Services – Communications Division.
[6] This is a new measure for Fiscal Year 2010; therefore, no prior year data is available.
[7] The following workload data were moved to General Services – Communications: (1) Number of communications equipment units maintained, (2) Number of digital (radio) mobile/portables units installed, and (3) Number of fixed communication sites registered and maintained.

Department of Information Technology

Department Summary

Department of Information Technology[1]				
	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**	FY 2009-2010 CHANGE
Positions	88.38	79.38	**21.00**	(58.38)
Personnel Expense	$ 9,420,455	$ 8,467,784	**$ 2,314,487**	$ (6,153,297)
Non-Personnel Expense	$ 34,779,921	$ 31,900,445	**$ 18,501,536**	$ (13,398,909)
TOTAL	$ 44,200,376	$ 40,368,229	**$ 20,816,023**	$ (19,552,206)

[1] This department was formerly known as the Office of the CIO.

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
INFORMATION TECHNOLOGY FUND			
Information Technology - NGF			
Citywide Technologies & Applications	2.00	1.00	**1.00**
Computing Infrastructure Supp	12.00	10.00	**7.00**
Infrastructure & Enterprise Architecture	3.00	2.00	**2.00**
IT Financial Services	3.00	2.00	**2.00**
Management & Support	2.50	2.50	**3.00**
Program Management Office	5.00	4.00	**2.00**
Strategic Planning and Governance	1.00	0.00	**0.00**
Web Services	4.00	4.00	**4.00**
Total	**32.50**	**25.50**	**21.00**
Communications			
Comm Eng & Support Services	5.00	5.00	**0.00**
Comm Mgmt & Support	6.50	6.50	**0.00**
Maint Elect & Comm Equipment	44.38	42.38	**0.00**
Total	**55.88**	**53.88**	**0.00**
DEPARTMENT TOTAL	**88.38**	**79.38**	**21.00**

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Information Technology - GF			
Central GF IT	$ 18,336,045	$ 16,341,199	**$ 505,000**
Comm Div Wireless Transfer	$ 6,699,854	$ 7,202,436	**$ 6,617,946**
IT New Development	$ 4,027,157	$ 1,419,964	**$ 1,822,377**
OneSD Support	$ -	$ -	**$ 7,565,861**
Total	**$ 29,063,056**	**$ 24,963,599**	**$ 16,511,184**

Department of Information Technology

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
INFORMATION TECHNOLOGY FUND			
Information Technology - NGF			
Cable TV & Telecom Policy	$ 71,226	$ -	**$ -**
Citywide Technologies & Applications	$ 748,753	$ 680,257	**$ 533,456**
Computing Infrastructure Supp	$ 1,310,972	$ 1,223,175	**$ 1,029,354**
Information Technology - NGF	$ (11,140)	$ (68,005)	**$ (57,872)**
Infrastructure & Enterprise Architecture	$ 355,337	$ 257,856	**$ 250,972**
IT Financial Services	$ 307,426	$ 268,906	**$ 202,175**
Management & Support	$ 649,159	$ 1,010,809	**$ 1,063,525**
Program Management Office	$ 669,758	$ 566,288	**$ 260,610**
Strategic Planning and Governance	$ 147,330	$ 5,026	**$ -**
Web Services	$ 591,076	$ 1,087,715	**$ 1,022,619**
Total	**$ 4,839,897**	**$ 5,032,027**	**$ 4,304,839**
Communications			
Comm Eng & Support Services	$ 3,804,293	$ 3,751,690	**$ -**
Comm Mgmt & Support	$ 710,403	$ 805,664	**$ -**
Communications	$ 121,676	$ 282,955	**$ -**
Maint Elect & Comm Equipment	$ 5,661,051	$ 5,532,294	**$ -**
Total	**$ 10,297,423**	**$ 10,372,603**	**$ -**
DEPARTMENT TOTAL	**$ 44,200,376**	**$ 40,368,229**	**$ 20,816,023**

Significant Budget Adjustments

INFORMATION TECHNOLOGY FUND

Information Technology - NGF	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (95,630)	$ 0
Transfer from the General Services-Communications Division Transfer of 0.50 Department Director and 1.00 Payroll Specialist II from the General Services-Communications Division.	1.50	$ 160,366	$ 0

Significant Budget Adjustments

INFORMATION TECHNOLOGY FUND

Information Technology - NGF	Positions	Cost	Revenue
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 77,301	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ 610,281
Expense Reductions Adjustment to reflect a reduction in expenses related to electronic data processing contracts, department-specific rent, City Treasurer charges, cell phone costs, and other non-personnel costs.	0.00	$ (19,626)	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (20,785)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (50,748)	$ 0
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	(2.00)	$ (345,264)	$ 0
OneSD Support Department Transfer Transfer of position(s) to the newly created OneSD Support Department to manage the integrated ERP System.	(4.00)	$ (432,802)	$ 0

GENERAL FUND

Information Technology - GF	Positions	Cost	Revenue
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 7,582,124	$ 0

Department of Information Technology

Significant Budget Adjustments

GENERAL FUND

Information Technology - GF	Positions	Cost	Revenue
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	0.00	$ (198,340)	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (15,836,199)	$ 0

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
PERSONNEL			
Salaries & Wages	$ 6,245,681	$ 5,627,312	**$ 1,585,747**
Fringe Benefits	$ 3,174,774	$ 2,840,472	**$ 728,740**
SUBTOTAL PERSONNEL	$ 9,420,455	$ 8,467,784	**$ 2,314,487**
NON-PERSONNEL			
Supplies & Services	$ 2,859,616	$ 2,378,564	**$ 8,625,412**
Information Technology	$ 26,725,777	$ 24,133,124	**$ 9,821,042**
Energy/Utilities	$ 2,007,676	$ 1,989,566	**$ 28,882**
Equipment Outlay	$ 3,186,852	$ 3,399,191	**$ 26,200**
SUBTOTAL NON-PERSONNEL	$ 34,779,921	$ 31,900,445	**$ 18,501,536**
TOTAL	$ 44,200,376	$ 40,368,229	**$ 20,816,023**

Salary Schedule

INFORMATION TECHNOLOGY FUND

Information Technology - NGF

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
1106	Sr Management Analyst	1.00	**1.00**	$ 69,134	$ 69,134
1244	Info Systems Manager	1.00	**1.00**	$ 92,587	$ 92,587
1348	Info Systems Analyst II	5.00	**3.00**	$ 61,372	$ 184,117
1349	Info Systems Analyst III	3.00	**4.00**	$ 69,453	$ 277,811
1401	Info Systems Technician	4.00	**2.00**	$ 47,732	$ 95,464
1648	Payroll Specialist II	0.00	**1.00**	$ 40,262	$ 40,262
1876	Executive Secretary	1.00	**1.00**	$ 49,992	$ 49,992
1917	Supv Management Analyst	1.00	**0.00**	$ -	$ -
1926	Info Systems Analyst IV	4.00	**3.00**	$ 77,568	$ 232,704
2132	Department Director	0.50	**1.00**	$ 138,972	$ 138,972

Salary Schedule

INFORMATION TECHNOLOGY FUND

Information Technology - NGF

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
2214	Deputy Director	1.00	**1.00**	$	116,401	$	116,401
2270	Program Manager	4.00	**3.00**	$	92,846	$	278,537
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(50,748)
	Furlough Savings	0.00	**0.00**	$	-	$	(6,371)
	Overtime Budgeted	0.00	**0.00**	$	-	$	14,000
	Temporary Help	0.00	**0.00**	$	-	$	52,885
	Total	25.50	**21.00**			**$**	**1,585,747**
DEPARTMENT OF INFORMATION TECHNOLOGY TOTAL		25.50	**21.00**			**$**	**1,585,747**

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

INFORMATION TECHNOLOGY FUND 50064		FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE				
Communications	(1)	$ (202,617)	$ 648,009	**$ -**
Information Technology		$ 484,933	$ 2,519,519	**$ 1,937,660**
Information Technology Beginning Reserve for CIP		$ 1,250,000	$ 1,250,000	**$ -**
TOTAL BALANCE		$ 1,532,316	$ 4,417,528	**$ 1,937,660**
REVENUE				
Communications Revenue		$ 10,509,860	$ 10,662,177	**$ -**
Information Technology Revenue		$ 5,266,739	$ 2,554,314	**$ 3,164,595** (2)
TOTAL REVENUE		$ 15,776,599	$ 13,216,491	**$ 3,164,595**
TOTAL BALANCE AND REVENUE		$ 17,308,915	$ 17,634,019	**$ 5,102,255**
CAPITAL IMPROVEMENTS PROGRAM (CIP)				
City Forces CIP		$ -	$ 57,368	**$ -**
Master Lease Payments		$ -	$ 3,284,395	**$ -**
TOTAL CIP EXPENSE		$ -	$ 3,341,763	**$ -**
OPERATING EXPENSE				
Communications - Non-Personnel Expense		$ 1,539,650	$ 1,559,989	**$ -**
Communications - Personnel Expense		$ 5,777,517	$ 5,470,851	**$ -**
Communications Master Lease Payments		$ 2,980,256	$ -	**$ -**
Information Technology - Non-Personnel Expense		$ 1,196,959	$ 2,092,462	**$ 1,990,352**
Information Technology - Personnel Expense		$ 3,642,938	$ 2,939,565	**$ 2,314,487**
TOTAL OPERATING EXPENSE		$ 15,137,320	$ 12,062,867	**$ 4,304,839**
TOTAL EXPENSE		$ 15,137,320	$ 15,404,630	**$ 4,304,839**
RESERVE				
Communications Reserve for Contingency		$ -	$ 605,520	**$ -**
Information Technology Reserve for Contingency		$ -	$ 300,000	**$ 500,000**
Information Technology Reserve for Public Safety CIP		$ 1,250,000	$ -	**$ -**
TOTAL RESERVE		$ 1,250,000	$ 905,520	**$ 500,000**
BALANCE		$ 921,595	$ 1,323,869	**$ 297,416**
TOTAL EXPENSE, RESERVE, AND BALANCE		$ 17,308,915	$ 17,634,019	**$ 5,102,255**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) The Communications Division was restructured into the General Services Department in Fiscal Year 2010.

(2) Revenue reduced from Fiscal Year 2010 Proposed Budget to spend-down fund balance.



Department Description

The Human Resources Department is composed of five sections: Labor Relations, Disability Services, Diversity Commitment, Employee Learning and Development, and the Human Relations Commission.

The Labor Relations section of the Department provides guidance and policy advice to the Mayor and management on labor and employment issues such as the meet and confer process with labor unions, grievance resolution, disciplinary actions and appeals, leave provisions, federal and State labor laws, and rewards and recognition programs. The group serves as the primary point-of-contact for the City's five recognized labor organizations and negotiates on behalf of the City with regard to wages, hours, and terms and conditions of employment. Additionally, Labor Relations delivers training on labor and employment-related matters.

Disability Services works to ensure that every facility, activity, benefit, program, and service operated or funded by the City is fully accessible to, and usable by, people with disabilities in accordance with the Americans with Disabilities Act (ADA), as well as other federal, State, and local access codes and disability rights laws.

The City strives to incorporate valuing diversity, inclusive leadership, and ongoing cultural competence into everyday operations, for employees and customers at all levels. The City has Diversity Commitment to institutionalize the philosophy that because society is comprised of many diverse populations, City government ought to reflect and represent the populations it serves. The mission of Diversity Commitment is to create an environment where differences are valued and all City employees are a productive part of a high-performing team, delivering services to the community.

Employee Learning and Development (ELD) delivers relevant training and development solutions to enhance organizational and employee excellence. Courses offered include New Employee Orientation, Supervisors Academy, Discipline, Rewards and Recognition, and customer service training. ELD also plays a lead role in the OneSD project as Team Lead for the Learning Solutions module which will be used to manage, administer, and track all training activities within City departments.

The Human Relations Commission was established to conduct and promote activities that foster mutual respect and understanding and protect basic human and civil rights. In addition, the Commission helps create an atmosphere that promotes amicable relations among all members of the San Diego community. Three major strategies – community collaborations, community education, and resolution of discrimination complaints – are at the core of the Human Relations Commission's programs and community activities.

Human Resources

The Department's mission is:

> ***To provide a connection between management and employees in an effort to enhance morale and productivity, limit job turnover, support a responsive and innovative workforce, and help the City deliver services in a fiscally-sound, efficient manner***

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Effectively represent the interests of the City in all bargaining matters while establishing and promoting collaborative and effective labor-management relationships in the City in order to maintain a responsive and innovative workforce

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Provide appropriate tools to each City department to assist in their exercise of due diligence to prevent and detect misconduct
- Complete negotiations of Memoranda of Understanding (MOUs) by agreed-upon target dates
- Effectively manage the meet and confer process
- Maintain awareness of changes to and trends in labor and employment law
- Promote effective dispute resolution
- Foster positive relationships through open communication between unions and management
- Support adherence to labor-related policies and procedures through continued education of employees and supervisors
- Encourage management to use Labor Relations to assist with relevant issues

Goal 2: Ensure ADA compliance City-wide and strengthen and enhance trust and credibility between the disability community and the City

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Develop and oversee City-wide ADA projects
- Manage and coordinate all disability-related complaints and requests City-wide
- Provide program management on new construction, alteration projects, curb ramps, sidewalks, and signals
- Ensure community participation
- Promote disability awareness
- Conduct and attend disability meetings and events

Goal 3: Develop a culturally competent inclusive leadership and workforce

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Support cultural competency and inclusive leadership
- Support accountability for inclusive leadership
- Assist with the reconciliation of diversity-related problems in departments

Goal 4: Promote continuous improvement in the responsiveness and innovativeness of employees through relevant, effective employee learning and development offerings

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Provide City employees with the training and skills needed to deliver excellent service
- Heighten awareness of employee learning and development opportunities
- Deliver training in an efficient and cost-effective manner

Goal 5: Promote human and civil rights, cultural proficiency, community connectedness, and acceptance of all persons

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Encourage and support relationships between different organizations and sectors (public, private, and community)

- Provide regular, organized information on social justice issues of concern in underserved communities to the Mayor and City Council
- Promote understanding and inclusion, sensitize the community to social justice issues, and enhance civic engagement

Service Efforts and Accomplishments

Labor Relations continues to have formal communications with the employees and management on labor and employment policy directives. In addition, Labor Relations provides advice to City departments and management on all issues related to wages, hours, working conditions and other terms and conditions of employment, including, but not limited to: grievances, long-term disability appeals, industrial leave appeals, trainings, catastrophic leave, and the Family Medical Leave Act.

Diversity Commitment has recently had successes with training for unclassified staff on inclusive leadership, continued development of the "train the trainer" facilitator program, and several well-attended special events for City staff and the public.

The Human Relations Commission (HRC) was actively involved in addressing many arenas in the area of human relations including healthcare disparities, immigration, hate crimes, and regional human relations issues. Though responsibility for the All People's Breakfast has been successfully transferred to a community organization, the Commissioners and HRC staff are actively involved in the annual January event.

Employee Learning and Development (ELD) has offered a number of training opportunities to City staff in the last year including New Employee Orientation, Supervisors Academy, Discipline/Rewards and Recognition, Customer Service Skills Building, and Customer-focused Culture training. ELD has also been actively involved in the OneSD project by partnering to design a system to manage, administer, and track all training activities within City departments.

Disability Services has been actively involved in leading a number of efforts including periodic Mayor's Forums on Disability and an Emergency Preparedness Workshop for People with Disabilities attended by 100 national, State, and local participants and speakers. Staff redesigned the Program's website, coordinated updates to two administrative regulations regarding people with disabilities, and provided technical assistance to departments on ADA obligations and methods to achieve consistent accommodations and programmatic access.

Budget Dollars at Work: Performance Expectations

Goal 1: Effectively represent the interests of the City in all bargaining matters while establishing and promoting collaborative and effective labor-management relationships in the City in order to maintain a responsive and innovative workforce

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of Memorandums of Understanding (MOUs) and/or standard operating procedures (SOPs) in place in advance of agreed upon dates	40%	100%	100%
2. Percent of meet and confer efforts for which agreements are reached	80%	98%	100%
3. Number of Public Employment Relations Board (PERB) charges and/or Meyers-Milias-Brown Act (MMBA)-related lawsuits filed and upheld as a result of meet and confer problems	0	0	0

Human Resources

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
4. Percent of labor- and employment-related documents reviewed and, if necessary, updated annually (e.g., Family Medical Leave Act (FMLA) updates, voluntary furlough forms)	100%	100%	N/A[1]
5. Percent of Step V grievances resolved within 45 days (unless extension agreed upon by both parties)	100%	100%	100%
6. Number of Labor Management Committee meetings held with POA, AFSCME Local 127, and MEA	9	18	One meeting per quarter with each union
7. Percent of unlawful employment practice claims filed that are upheld (Mayoral departments/Non-Mayoral departments)	0%	0%	0%

Goal 2: Ensure Americans with Disabilities Act (ADA) compliance City-wide and strengthen and enhance trust and credibility between the disability community and the City

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Number of curb ramps assessed and placed in Geographic Information Systems (GIS)	2,227	5,247	225[2]
2. Number of facilities surveyed for compliance with ADA standards	105	61	75

Goal 3: Develop a culturally competent inclusive leadership and workforce

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Number of special diversity events targeted to management employees	3	1	3
2. Number of special diversity events targeted to the general workforce	2	4	2

Goal 4: Promote continuous improvement in the responsiveness and innovativeness of employees through relevant, effective employee learning and development offerings

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of training courses evaluated that receive a 4.5 (out of 5.0) or better from attendees	100%	100%	80%

Goal 5: Promote human and civil rights, cultural proficiency, community connectedness, and acceptance of all persons

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Number of training sessions and community events that the Human Relations Commission initiated or had active involvement in	53	162	30

[1] The performance is not an indicator of attaining the Department's Goal 1.

[2] The Fiscal Year 2010 target is significantly lower than what was achieved during Fiscal Year 2009. The intern position which performed this non-priority activity was eliminated as part of Fiscal Year 2009 mid-year budget reductions. Therefore, the target has been adjusted accordingly.

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Sizing Data					
Number of City employees	10,859	11,416	10,787	10,976	TBD
Number of employees represented by a labor organization	10,264	10,717	10,107	10,238	TBD
Number of labor organizations	5	5	5	5	5
Workload Data					
Number of MOUs renegotiated	3	3	5	5	TBD[3]
Number of issues requiring meet and confer	N/A	66	30	84	TBD
Number of meet and confer sessions attended	N/A	152	159	250	TBD
Number of property rights-related actions or discipline cases advised on or reviewed	165	209	244	221	183
Number of grievances heard	16	20	28	13	21
Number of supervisors/managers trained on labor-related policies and procedures	97	96	104	228	N/A[4]
Number of hours of training provided to supervisors/managers on effective use of labor management tools and labor issues	776	768	832	885	N/A[4]
Number of industrial leave, long-term disability, and Skelly appeals conducted	39	40	24	19	18
Number of labor and employment-related communications (i.e., phone calls and emails)	N/A	N/A	15,907[5]	15,232	N/A[6]
Number of employees trained through ad hoc ethics training sessions	N/A	120	359	1,121[7]	350
Number of staff members who participated in the Diversity Commitment's Diversity University	210	165	140	108	165
Number of staff members who participated in diversity training at Supervisors Academy	100	125	135	53[8]	125
Number of training hours conducted by Employee Learning and Development group	600[9]	630[2]	716	290[10]	440
Number of forums/public hearings that Human Relations Commissioners initiate/support per year	2	2	2	5	2
Number of facilities surveyed for ADA compliance	10	8	105	61	75
Number of ADA projects managed by Disability Services	8	10	40	58	16

[3] TBD as part of the negotiation or meet and confer process with the labor organizations.
[4] This measure was sunsetted as other new workload indicators were added to the Fiscal Year 2010 tactical plan that have been deemed more appropriate.
[5] 4th Quarter of Fiscal Year 2008 only – Started tracking in March 2008
[6] Not a core function of the Department's workload.
[7] Ethics training was provided through Diversity Commitment when it was previously part of the Office of Ethics & Integrity. This office had more staff and therefore the capacity to support more ethics training sessions.
[8] Supervisors Academy is run by the Employee Learning and Development group, formerly known as Citywide Training. Because of their commitment to training for OneSD, they were not able to support the usual amount of Supervisor Academies that are typically held.
[9] Employee Learning and Development, formerly known as Citywide Training, was not part of the Human Resources Department until Fiscal Year 2009. Staffing of this function also varied before 2008, as did the types of numbers of trainings offered. Therefore, training hours prior to Fiscal Year 2008 are not directly comparable to training hours for Fiscal Year 2008 and Fiscal Year 2009.
[10] Employee Learning and Development was committed to OneSD training so they were unable to perform their usual training workload.

Human Resources

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Number of on-site inspections for ADA compliance conducted by Disability Services	75	125	126	180	240[11]
Number of information and research requests received by Disability Services	320	400	385	559	325
Number of special events reviewed for ADA compliance	120	150	410	436	400
Number of ADA complaints received	N/A	67	114	163	94
Number of resolved ADA complaints	N/A	34	46	40	44

[11] Because of cuts in staffing, some of the on-site inspections will be handled by an outside contractor. The number of inspections will remain the same, but some will not be conducted by Disability Services.

Department Summary

Human Resources								
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**		FY 2009-2010 CHANGE
Positions		6.00		7.00		**16.00**		9.00
Personnel Expense	$	762,353	$	924,982	**$**	**1,809,436**	$	884,454
Non-Personnel Expense	$	47,268	$	38,565	**$**	**656,715**	$	618,150
TOTAL	$	809,621	$	963,547	**$**	**2,466,151**	$	1,502,604

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Human Resources			
ADA	0.00	0.00	**4.00**
Employee Learning and Development	0.00	0.00	**4.00**
Human Relations Commission	0.00	0.00	**1.00**
Labor & Employment Relations	6.00	7.00	**7.00**
Total	**6.00**	**7.00**	**16.00**

Department Expenditures

		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**
GENERAL FUND						
Human Resources						
ADA	$	-	$	-	**$**	**661,725**
Administration	$	4,735	$	-	**$**	**-**
Diversity	$	-	$	2,954	**$**	**-**
Employee Learning and Development	$	2,575	$	-	**$**	**654,435**
Human Relations Commission	$	-	$	-	**$**	**183,291**
Human Resources	$	14,332	$	-	**$**	**(37,798)**
Labor & Employment Relations	$	787,983	$	960,593	**$**	**1,004,498**
Total	**$**	**809,621**	**$**	**963,547**	**$**	**2,466,151**

Human Resources

Significant Budget Adjustments

GENERAL FUND

Human Resources	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ 9,782	$ 0
Fiscal Year 2009 Reorganization Transfer of 9.00 FTE positions and associated non-personnel expenses and revenues from the Customer Services Department and the Office of Ethics & Integrity.	9.00	$ 1,465,497	$ 604,101
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 72,570	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 45	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (604,101)
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (45,290)	$ 0

Expenditures by Category

		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**
PERSONNEL						
Salaries & Wages	$	514,701	$	626,799	**$**	**1,229,064**
Fringe Benefits	$	247,652	$	298,183	**$**	**580,372**
SUBTOTAL PERSONNEL	$	762,353	$	924,982	**$**	**1,809,436**
NON-PERSONNEL						
Supplies & Services	$	30,931	$	29,485	**$**	**559,475**
Information Technology	$	13,985	$	7,760	**$**	**74,168**
Energy/Utilities	$	1,352	$	320	**$**	**8,972**
Equipment Outlay	$	1,000	$	1,000	**$**	**14,100**
SUBTOTAL NON-PERSONNEL	$	47,268	$	38,565	**$**	**656,715**
TOTAL	$	809,621	$	963,547	**$**	**2,466,151**

Salary Schedule

GENERAL FUND

Human Resources

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1218	Assoc Management Analyst	0.00	**2.00**	$	61,687	$	123,374
1601	Construction Estimator	0.00	**1.00**	$	65,184	$	65,184
1612	Org Effectiveness Specialist III	0.00	**1.00**	$	69,499	$	69,499
1614	Org Effectiveness Specialist II	0.00	**0.00**	$	-	$	-
1615	Org Effectiveness Supv	0.00	**1.00**	$	70,616	$	70,616
1746	Word Processing Operator	0.00	**1.00**	$	36,514	$	36,514
1752	Project Officer II	0.00	**1.00**	$	90,065	$	90,065
1876	Executive Secretary	1.00	**1.00**	$	49,992	$	49,992
2132	Department Director	0.00	**1.00**	$	138,710	$	138,710
2214	Deputy Director	1.00	**1.00**	$	111,533	$	111,533
2262	Disability Services Coord	0.00	**1.00**	$	82,450	$	82,450
2268	Executive Director	0.00	**1.00**	$	94,563	$	94,563
2269	Labor Relations Manager	1.00	**0.00**	$	-	$	-
2270	Program Manager	4.00	**4.00**	$	81,882	$	327,528
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(45,290)
	Furlough Savings	0.00	**0.00**	$	-	$	(7,499)
	Ex Perf Pay-Unclassified	0.00	**0.00**	$	-	$	4,818
	Temporary Help	0.00	**0.00**	$	-	$	17,007
	Total	7.00	**16.00**			**$**	**1,229,064**
HUMAN RESOURCES TOTAL		7.00	**16.00**			**$**	**1,229,064**



Department Description

The Purchasing & Contracting Department is responsible for the City's centralized procurement and materials management functions to ensure the availability of materials, supplies, equipment, and services to meet the City's capital improvement program and operational needs. The Department manages the awarding of contracts for professional and general services that are necessary to support the City's operational and administrative functions. Procurement professionals carry on the daily operational contracting needs of the organization, maintain the warehousing of essential materials, support mail center operations, and administer internal service level agreements.

The Department's mission is:

> ***To support the achievement of the City's Strategic Plan goals and objectives by providing superior services and support to City departments and customers for the centralized acquisition of services and supplies***

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Procure high quality products and services for the best value, promoting fiscally-sound, efficient City government

Provide the highest quality products and services at the best value to meet the various operational needs of the City. The Department continues to move toward accomplishing this goal by focusing on the following objectives.

- Standardize Department operations
- Streamline procurement measures
- Implement strategic sourcing
- Improve vendor performance measurement
- Support of diversity and local businesses

Goal 2: Effectively manage contracts and related data, promoting fiscally-sound, efficient City government

Having well-managed contracts, agreements, and supporting documents aid in the effective operation of the Department and the City as a whole. This will result in more efficient and timely receipt of goods and professional services. The Department moves toward accomplishing this goal by focusing on the following objectives.

- Implement integrated technical solutions for comprehensive contract management

Purchasing & Contracting

- Provide customers with increased outreach on bid opportunities
- Improve staff contract administration training
- Streamline internal customer complaint notification process
- Resolve contractor issues in a timely manner

Goal 3: Provide excellent customer service

Ensuring that customers are provided excellent service is paramount to the organization. The Department will work to ensure that it is able to deliver accurate and timely customer service to enable City employees to perform their jobs more effectively. The Department moves toward accomplishing this goal by focusing on the following objectives.

- Improve guidance and resources available for internal and external customers
- Provide basic customer service training for Department staff
- Enhance departmental teamwork
- Solicit customer feedback and use it to improve service delivery

Goal 4: Pursue continuous workforce learning to ensure critical, high quality skill sets, and a responsive and innovative workforce

Developing and retaining a trained and skilled workforce is essential to the success of the Department. Ensuring that our employees are adequately trained, continuing to pursue professional development/education, and taking advantage of development opportunities, helps create a high performing organization that operates more efficiently and effectively. The Department moves toward accomplishing this goal by focusing on the following objectives.

- Participate in professional organizations and regional contracting efforts
- Support professional development and training
- Implement team rotations and cross training

Goal 5: Promote highest ethical standard and behavior among employees to promote public trust and confidence in City government

The Department moves toward accomplishing this goal by focusing on the following objectives.

- Offer training to management and staff on ethical standards
- Management review of standards and ethical practices with staff on a regular basis
- Provide training on ethic standards set by National Institute of Governmental Purchasing (NIGP), National Association of Purchasing Managers (NAPM), and/or National Contract Management Association (NCMA)

Service Efforts and Accomplishments

In 2009, the Purchasing & Contracting Department received the *Achievement of Excellence in Procurement Award* from the National Purchasing Institute, an award that recognizes organizational excellence in procurement.

The City-wide Procurement Card Program assists in providing a more efficient and streamlined method to purchase essential goods. The total spend volume for Fiscal Year 2009 was $17.5 million. The Department will be more diligent in monitoring P-card spending in Fiscal Year 2010. Therefore, the estimated spend volume for Fiscal Year 2010 is approximately $14 million by year-end.

Budget Dollars at Work: Performance Expectations

Goal 1: Procure high quality products and services for the best value, promoting fiscally-sound, efficient City government

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent reduction in pre-award timelines	N/A[1]	100%	10%

[1] This information was not tracked in Fiscal Year 2008.

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
2. Average time from bid opening to construction contract award	98 days	82 days	80 days
3. Average time from proposal receipt to vendor selection/contract award	228 days	96 days	100 days
4. Number of sustained contract protests	0	0	0

Goal 2: Effectively manage contracts and related data, promoting fiscally-sound, efficient City government

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of contracts included in online document management system	67%	100%	100%
2. Average length of time to complete investigations regarding violations of Living Wage Ordinance	108 days	66 days[2]	N/A

Goal 3: Provide excellent customer service

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of customer survey results above satisfactory	N/A[3]	>90%	90%
2. Percent of employees receiving customer services training	100%	100%	100%
3. Average time to establish purchase order	7 days	7 days	7 days

Goal 4: Pursue continuous workforce learning to ensure critical, high quality skill sets, and a responsive and innovative workforce

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of eligible employees with professional certification	57%	58%	50%
2. Percent of eligible employees participating in professional organizations	70%	64%	50%

Goal 5: Promote highest ethical standard and behavior among employees to promote public trust and confidence in City government

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of staff attending City-wide training on ethics and general citywide codes of conduct	N/A	N/A[4]	100%

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Sizing Data					
Procurement card spend volume	$3.5M	$6.9M	$15.0M	$17.5M	$14.0M

[2] This measure moved to the Administration Department mid-year. Data reflects reporting for 7/1/08-12/31/08.
[3] No customer survey was conducted in Fiscal Year 2008.
[4] New performance measure for Fiscal Year 2010; therefore, no data was collected in Fiscal Year 2009.

Purchasing & Contracting

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Number of attendees at "How to Do Business with the City" workshops	N/A	36	54	71	70
Workload Data					
Number of purchase orders generated	3,327	8,935	7,814	9,410	7,100
Value of purchase orders generated	$209.2M	$439.8M	$579.5M	$811.5M	$500.0M
Number of procurement contracts	470	530	338	998	535
Value of procurement contracts	$60.2M	$91.8M	$75.9M	$161.2M	$95.0M
Number of construction contracts	61	70	71	87	130
Value of construction contracts	$39.8M	$48.6M	$210.0M	$127.5M	$400.0M

Department Summary

Purchasing & Contracting				
	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**	FY 2009-2010 CHANGE
Positions	74.00	65.00	**62.00**	(3.00)
Personnel Expense	$ 6,366,024	$ 5,240,346	**$ 4,866,374**	$ (373,972)
Non-Personnel Expense	$ 23,076,776	$ 22,973,185	**$ 23,181,447**	$ 208,262
TOTAL	$ 29,442,800	$ 28,213,531	**$ 28,047,821**	$ (165,710)

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Purchasing & Contracting			
Purchasing & Contracting Operations	34.00	41.00	**36.00**
Purchasing & Contracting Programs	18.00	2.00	**4.00**
Total	**52.00**	**43.00**	**40.00**
CENTRAL STORES INTERNAL SERVICE FUND			
Central Stores			
Mailroom Operations	7.00	7.00	**7.00**
Storeroom Operations	11.00	11.00	**11.00**
Stores Accounting	4.00	4.00	**4.00**
Total	**22.00**	**22.00**	**22.00**
DEPARTMENT TOTAL	**74.00**	**65.00**	**62.00**

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Purchasing & Contracting			
Purchasing & Contracting	$ 52,776	$ (142,248)	**$ (112,500)**
Purchasing & Contracting Operations	$ 3,141,490	$ 4,170,636	**$ 3,485,703**
Purchasing & Contracting Programs	$ 2,419,229	$ 411,827	**$ 894,061**
Total	**$ 5,613,495**	**$ 4,440,215**	**$ 4,267,264**
CENTRAL STORES INTERNAL SERVICE FUND			
Central Stores			
Central Stores	$ 27,199	$ 57,206	**$ 17,753**
Division Management	$ 54,551	$ 41,555	**$ 31,467**
Inventory Purchases	$ 21,967,515	$ 21,967,515	**$ 21,967,515**
Mailroom Operations	$ 485,757	$ 499,065	**$ 494,866**
Storeroom Operations	$ 965,999	$ 917,478	**$ 903,443**

Purchasing & Contracting

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
CENTRAL STORES INTERNAL SERVICE FUND			
Central Stores			
Stores Accounting	$ 328,280	$ 290,497	**$ 365,513**
Total	**$ 23,829,301**	**$ 23,773,316**	**$ 23,780,557**
DEPARTMENT TOTAL	**$ 29,442,796**	**$ 28,213,531**	**$ 28,047,821**

Significant Budget Adjustments

GENERAL FUND

Purchasing & Contracting	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ 21,141	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 291,978	$ 0
Program Manager Addition Addition of 2.00 Program Managers as a result of department restructure related to the new Enterprise Resource Planning (ERP) System implemented in July 2009. The additional positions will allow the department to maximize the use of the new ERP System.	2.00	$ 268,940	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 70,515	$ 0
Funding of Terminal Leave Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.	0.00	$ 23,796	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ 21,791

Significant Budget Adjustments

GENERAL FUND

Purchasing & Contracting	Positions	Cost	Revenue
OneSD Support Department Transfer Transfer of position(s) to the newly created OneSD Support Department to manage the integrated ERP System.	(1.00)	$ (75,446)	$ 0
ERP Backfill Reduction Reduction of limited positions and/or revenue that were added in the Fiscal Year 2009 Annual Budget for the purpose of backfilling positions required to work on the City's OneSD Project.	(1.00)	$ (84,403)	$ (90,056)
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (86,732)	$ 0
Removal of Online Purchasing Information System (OPIS) Budget Adjustment to remove the OPIS budget as OPIS expenses are budgeted within the IT budget.	0.00	$ (161,830)	$ 0
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	(1.00)	$ (217,802)	$ 0
Transfer of Living Wage Program Transfer of 1.00 Supervising Management Analyst, 1.00 Senior Management Analyst, and associated non-personnel expenses from Purchasing & Contracting to the Administration Department.	(2.00)	$ (223,108)	$ 0

CENTRAL STORES INTERNAL SERVICE FUND

Central Stores	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (32,603)	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 75,414	$ 0

Purchasing & Contracting

Significant Budget Adjustments

CENTRAL STORES INTERNAL SERVICE FUND

Central Stores	Positions	Cost	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ 7,241
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (9,315)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (26,255)	$ 0

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
PERSONNEL			
Salaries & Wages	$ 4,114,998	$ 3,375,477	**$ 3,092,934**
Fringe Benefits	$ 2,251,026	$ 1,864,869	**$ 1,773,440**
SUBTOTAL PERSONNEL	$ 6,366,024	$ 5,240,346	**$ 4,866,374**
NON-PERSONNEL			
Supplies & Services	$ 22,765,737	$ 22,683,168	**$ 22,627,400**
Information Technology	$ 164,611	$ 160,625	**$ 421,270**
Energy/Utilities	$ 119,884	$ 107,848	**$ 113,233**
Equipment Outlay	$ 26,544	$ 21,544	**$ 19,544**
SUBTOTAL NON-PERSONNEL	$ 23,076,776	$ 22,973,185	**$ 23,181,447**
TOTAL	$ 29,442,800	$ 28,213,531	**$ 28,047,821**

Revenues by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Revenue from Other Agencies	$ 31,200	$ 35,000	**$ 10,000**
Charges for Current Services	$ 1,345,781	$ 791,174	**$ 606,850**
Transfers from Other Funds	$ -	$ -	**$ 115,006**
Other Revenues	$ -	$ 38,947	**$ 65,000**
TOTAL	$ 1,376,981	$ 865,121	**$ 796,856**

Salary Schedule

GENERAL FUND

Purchasing & Contracting

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1105	Administrative Aide I	2.00	**2.00**	$	42,243	$	84,486
1106	Sr Management Analyst	2.00	**1.00**	$	69,135	$	69,135
1107	Administrative Aide II	2.00	**2.00**	$	48,897	$	97,794
1153	Asst Engineer-Civil	0.00	**1.00**	$	66,931	$	66,931
1218	Assoc Management Analyst	5.00	**5.00**	$	61,687	$	308,437
1221	Assoc Engineer-Civil	2.00	**2.00**	$	77,530	$	155,060
1237	Payroll Specialist I	1.00	**0.00**	$	-	$	-
1282	Procurement Specialist	8.00	**7.00**	$	56,035	$	392,242
1287	Buyers Aide II	1.00	**0.00**	$	-	$	-
1349	Info Systems Analyst III	1.00	**1.00**	$	69,453	$	69,453
1401	Info Systems Technician	1.00	**0.00**	$	-	$	-
1535	Clerical Assistant II	2.00	**1.00**	$	34,340	$	34,340
1536	Contracts Processing Clerk	3.00	**3.00**	$	38,617	$	115,850
1648	Payroll Specialist II	0.00	**1.00**	$	40,262	$	40,262
1746	Word Processing Operator	3.00	**3.00**	$	36,514	$	109,542
1783	Principal Procurement Specialist	3.00	**3.00**	$	69,405	$	208,215
1850	Sr Procurement Specialist	1.00	**1.00**	$	52,962	$	52,962
1855	Sr Civil Engineer	2.00	**2.00**	$	89,183	$	178,366
1876	Executive Secretary	0.00	**1.00**	$	49,992	$	49,992
1879	Sr Clerk/Typist	1.00	**1.00**	$	41,822	$	41,822
1917	Supv Management Analyst	1.00	**0.00**	$	-	$	-
2132	Department Director	1.00	**1.00**	$	139,678	$	139,678
2176	Purchasing Agent	1.00	**0.00**	$	-	$	-
2270	Program Manager	0.00	**2.00**	$	94,569	$	189,138
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(86,732)
	Furlough Savings	0.00	**0.00**	$	-	$	(50,136)
	Termination Pay Annual Leave	0.00	**0.00**	$	-	$	23,796
	Total	43.00	**40.00**			**$**	**2,290,633**

CENTRAL STORES INTERNAL SERVICE FUND

Central Stores

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1104	Account Clerk	2.00	**2.00**	$	36,680	$	73,359
1194	Auto Messenger II	6.00	**6.00**	$	34,903	$	209,418
1236	Auto Messenger	1.00	**1.00**	$	30,203	$	30,203
1282	Procurement Specialist	1.00	**1.00**	$	56,035	$	56,035
1533	Stores Operations Supv	1.00	**1.00**	$	53,202	$	53,202
1535	Clerical Assistant II	2.00	**2.00**	$	34,340	$	68,680
1879	Sr Clerk/Typist	1.00	**1.00**	$	41,820	$	41,820

Purchasing & Contracting

Salary Schedule

CENTRAL STORES INTERNAL SERVICE FUND

Central Stores

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1899	Stock Clerk	5.00	**5.00**	$	33,985	$	169,924
1901	Storekeeper III	1.00	**1.00**	$	46,252	$	46,252
1902	Storekeeper I	1.00	**1.00**	$	40,090	$	40,090
1903	Storekeeper II	1.00	**1.00**	$	44,125	$	44,125
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(26,255)
	Furlough Savings	0.00	**0.00**	$	-	$	(20,828)
	Overtime Budgeted	0.00	**0.00**	$	-	$	16,276
	Total	22.00	**22.00**			**$**	**802,301**
PURCHASING & CONTRACTING TOTAL		65.00	**62.00**			**$**	**3,092,934**

Revenue and Expense Statement (Non-General Fund)

CENTRAL STORES INTERNAL SERVICE FUND 50010	FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 1,717,409	$ 1,247,937	**$ 777,443**
TOTAL BALANCE	$ 1,717,409	$ 1,247,937	**$ 777,443**
REVENUE			
Interoffice Mail Delivery	$ 329,011	$ 329,011	**$ 371,319**
Reimbursed Material	$ 21,967,515	$ 21,821,289	**$ 21,841,382**
Reimbursed Materials Surcharge	$ 1,525,712	$ 1,518,016	**$ 1,462,856**
Surplus Property Sales	$ 30,000	$ 30,000	**$ 30,000**
Surplus Property Surcharge	$ 75,000	$ 75,000	**$ 75,000**
TOTAL REVENUE	$ 23,927,238	$ 23,773,316	**$ 23,780,557**
TOTAL BALANCE AND REVENUE	$ 25,644,647	$ 25,021,253	**$ 24,558,000**
OPERATING EXPENSE			
Inventory Purchases	$ 21,967,515	$ 21,967,515	**$ 21,967,515**
Personnel and Non-Personnel Expense	$ 1,861,786	$ 1,805,801	**$ 1,813,042**
TOTAL OPERATING EXPENSE	$ 23,829,301	$ 23,773,316	**$ 23,780,557**
TOTAL EXPENSE	$ 23,829,301	$ 23,773,316	**$ 23,780,557**
BALANCE	$ 1,815,346	$ 1,247,937	**$ 777,443**
TOTAL EXPENSE, RESERVE, AND BALANCE	$ 25,644,647	$ 25,021,253	**$ 24,558,000**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Office of the Chief Financial Officer

Mission

The mission of the Office of the Chief Financial Officer (CFO) is to provide the City of San Diego with the highest quality public services in the areas of financial management, budgeting, fiscal planning, financial reporting, and enterprise resource planning support to ensure financial integrity, maintain public interest, and promote accountability in government.

Group Description

The Office of the Chief Financial Officer is the umbrella department under which all financial departments of the City are organized. The staff includes the Chief Financial Officer, the Director of Strategic Partnerships, and an Executive Secretary.

The Office of the Chief Financial Officer oversees all of the City's financial activities. The following departments report to the Chief Financial Officer: City Comptroller, City Treasurer, Debt Management, Financial Management, Risk Management, and OneSD Support. The CFO is responsible for the City's internal controls over financial reporting and oversees the development and implementation of the internal control policies and procedures in all City departments. In addition, the CFO also manages and administers Citywide Program Expenditures and the General Fund Appropriate Reserve.

The departments reporting to the Office of the Chief Financial Officer provide the following core financial functions for City: maintaining the financial records of the City; developing the City's financial statements; preparing annual budgets and long-range financial plans; developing debt financing proposals for borrowing funds; managing the City's investments, collecting and tracking the City's revenues as part of the comprehensive City Treasury functions, and supporting the new enterprise resource planning system.

Goal: Effectively coordinate citywide grants and gifts

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Number of grants applied for (City-wide)	68	103	70
2. Grant dollars awarded	$63.0M	$61.8M	$43.0M

BUDGET DEPARTMENT	POSITIONS	PERSONNEL EXPENSE	NON-PERSONNEL EXPENSE	TOTAL EXPENSE
Office of the Chief Financial Officer	3.00	$ 438,529	$ 440,944	$ 879,473
City Comptroller	92.00	$ 8,816,831	$ 1,781,845	$ 10,598,676
City Treasurer	122.00	$ 9,805,326	$ 8,061,417	$ 17,866,743
Citywide Program Expenditures	0.00	$ -	$ 52,921,079	$ 52,921,079
Debt Management	21.00	$ 2,224,292	$ 407,800	$ 2,632,092
Financial Management	31.00	$ 3,280,191	$ 508,088	$ 3,788,279
General Fund Appropriated Reserve	0.00	$ -	$ 1,666,935	$ 1,666,935
OneSD Support	19.00	$ 1,907,611	$ 10,685,250	$ 12,592,861
Risk Management	82.25	$ 6,748,446	$ 2,351,759	$ 9,100,205
	370.25	$ 33,221,226	$ 78,825,117	$ 112,046,343

Office of the Chief Financial Officer

Department Summary

Office of the Chief Financial Officer								
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**		FY 2009-2010 CHANGE
Positions		4.00		4.00		**3.00**		(1.00)
Personnel Expense	$	635,085	$	589,657	**$**	**438,529**	$	(151,128)
Non-Personnel Expense	$	432,264	$	435,512	**$**	**440,944**	$	5,432
TOTAL	$	1,067,349	$	1,025,169	**$**	**879,473**	$	(145,696)

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Office of the Chief Financial Officer			
Office of the Chief Financial Officer	4.00	4.00	**3.00**
Total	**4.00**	**4.00**	**3.00**

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Office of the Chief Financial Officer			
Office of the Chief Financial Officer	$ 1,067,349	$ 1,025,169	**$ 879,473**
Total	**$ 1,067,349**	**$ 1,025,169**	**$ 879,473**

Significant Budget Adjustments

GENERAL FUND

Office of the Chief Financial Officer	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments	0.00	$ (19,222)	$ 0
Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.			

Office of the Chief Financial Officer

Significant Budget Adjustments

GENERAL FUND

Office of the Chief Financial Officer	Positions	Cost	Revenue
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 4,758	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 674	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ 25,000
Transfer of Pepsi Revenue Transfer of Pepsi Revenue from the Major General Fund Revenues Department to the Corporate Partnerships Program.	0.00	$ 0	$ 125,000
Reduction of Special Pays Adjustment reflects a reduction in Special Pays from the Major Gifts and Philanthropy Program.	0.00	$ (1,596)	$ 0
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	(1.00)	$ (130,310)	$ 0

Expenditures by Category

		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**
PERSONNEL						
Salaries & Wages	$	438,140	$	405,481	**$**	**308,231**
Fringe Benefits	$	196,945	$	184,176	**$**	**130,298**
SUBTOTAL PERSONNEL	$	635,085	$	589,657	**$**	**438,529**
NON-PERSONNEL						
Supplies & Services	$	426,329	$	427,383	**$**	**427,450**
Information Technology	$	41	$	110	**$**	**2,846**
Energy/Utilities	$	4,894	$	6,019	**$**	**8,648**
Equipment Outlay	$	1,000	$	2,000	**$**	**2,000**
SUBTOTAL NON-PERSONNEL	$	432,264	$	435,512	**$**	**440,944**
TOTAL	$	1,067,349	$	1,025,169	**$**	**879,473**

Revenues by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Transfers from Other Funds	$ 350,000	$ 350,000	**$ 500,000**
TOTAL	$ 350,000	$ 350,000	**$ 500,000**

Salary Schedule

GENERAL FUND

Office of the Chief Financial Officer

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
1876	Executive Secretary	1.00	**1.00**	$ 49,992	$ 49,992
2130	Chief Financial Officer	1.00	**1.00**	$ 175,198	$ 175,198
2164	Director of Strategic Partnerships	1.00	**1.00**	$ 82,695	$ 82,695
2215	Director of Major Gifts/Planned Giving	1.00	**0.00**	$ -	$ -
	Furlough Savings	0.00	**0.00**	$ -	$ (1,250)
	Ex Perf Pay-Unclassified	0.00	**0.00**	$ -	$ 1,596
	Total	4.00	**3.00**		**$ 308,231**
OFFICE OF THE CHIEF FINANCIAL OFFICER TOTAL		4.00	**3.00**		**$ 308,231**



Department Description

The City Comptroller Department is divided into three program functions for the City: accounting, reporting, and the design and maintenance of financial systems. These program functions are in alignment with the City's core vision and values and also serve to provide fiscal analysis supporting the City's operational management and legislative functions.

The Department's mission is:

> ***To provide timely and accurate financial information and services to the public, City management, and elected officials in order to effectively manage public resources***

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Provide high quality financial reports in a timely manner
The Department will move toward accomplishing this goal by focusing on the following objective.

- Continue to develop centralized and standardized processes related to financial reporting

Goal 2: Engage in continuous improvement of the City's internal controls over financial operations
A strong internal control system over financial operations of the City is essential to achieving management's objective of delivering timely, accurate financial information and ensuring compliance with laws, rules, professional standards, and regulations. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Assess material significance of business processes
- Maintain currency of documentation on business processes
- Encourage active participation and ownership of internal control processes

Goal 3: Provide high quality customer service
The Department will move toward accomplishing this goal by focusing on the following objective.

- Create and maintain a high level of customer service

Goal 4: Hire, retain, and develop skilled employees
The Department will move toward accomplishing this goal by focusing on the following objective.

City Comptroller

- Effectively monitor employee performance

Goal 5: Develop and retain a trained and skilled professional workforce
The Department will move toward accomplishing this goal by focusing on the following objective.

- Promote training and professional development

Goal 6: Promote the highest ethical standards and behavior among employees
The Department will move toward accomplishing this goal by focusing on the following objectives.

- Provide training to staff and management
- Conduct management review of the City's ethical standards with staff

Service Efforts and Accomplishments

In addition to providing basic accounting functions, the City Comptroller Department has completed several significant projects.

The recent completion of the City's long overdue 2003, 2004, 2005, 2006, 2007, and 2008 Comprehensive Annual Financial Reports (CAFRs) has been a major step toward restoring public confidence in the City's financial reporting processes. The implementation of an on-line employee timecard program, *E-time*, has improved the City's payroll functions. The implementation of self-sealing check technology has created significant cost savings and a more efficient, automated process. This process improvement has also allowed Accounts Payable staff to refine their overall efficiency and performance leading to improved payment processing time. Over the past two years, the City Comptroller Department has contributed a significant amount of resources to the OneSD project.

Additionally, the City Comptroller Department participated in the Mayor's Kroll remediation project and as of the publication of this document, 85 percent of the identified remediations have been completed. During Fiscal Year 2009, the City Comptroller Department continues the leadership role over this project and estimates that substantially 92 percent of all remediation will be completed by the end of Fiscal Year 2010.

Budget Dollars at Work: Performance Expectations

Goal 1: Provide high quality financial reports in a timely manner

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Number of post-closes booked at the end of the year	946	N/A[1]	500
2. Number of awards/external recognition received such as Government Finance Officers Association (GFOA) Certificate of Achievement	N/A	N/A[1]	2
3. Number of months post-close to issue the Comprehensive Annual Financial Report (CAFR)	9	N/A	6
4. Number of proposed adjusting entries provided by outside auditor	23	N/A	7

Goal 2: Engage in continuous improvement of the City's internal controls over financial operations

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Number of documented accounting policies and procedures issued as part of the Comptroller's Internal Control Review Project	0	3	10

[1] Data for Fiscal Year 2009 CAFR are not available yet.

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
2. Percent of internal control and policy deficiencies noted in the independent auditor's SAS 61 report that have been corrected through the issuance of revised policies and procedures	65%	78%	90%
3. Number of quarterly updates made to the City's Audit Committee on the status of the Comptroller's Internal Control Review Project	2	2	4
4. Percent of Kroll report remediations completed	82%	85%	92%
5. Percent of internal control documentation necessary to ensure internal control compliance with Committee of Sponsoring Organizations (COSO) for the City's OneSD system completed	0%	3%	95%

Goal 3: Provide high quality customer service

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Average turnaround time for processing 1472s	2 days	2.44 days	3 days
2. Average number of days to pay invoices	3-5 days	0-1 day	3 days
3. Customer satisfaction rating of the quality of service provided	94%[2]	100%[3]	90%

Goal 4: Hire, retain, and develop skilled employees

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of internal section reviews completed within one month of target	N/A	N/A[4]	N/A[4]
2. Percent accomplishment of the Department Professional Development Performance Index (PDPI) as established by the Department	N/A[4]	N/A[4]	TBD[4]

Goal 5: Develop and retain a trained and skilled professional workforce

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of employees compliant with the Comptroller training policy	17.5%	86.0%	90.0%

Goal 6: Promote the highest ethical standards and behavior among employees

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of employees compliant with the City's policies for ethics training	100%	100%	100%
2. Percent of staff attending City-wide training on ethics and general City-wide codes of conduct	100%	N/A[4]	90%

[2] Responses of 'Meets Expectations', 'Exceeds Expectations', 'Neutral'
[3] Responses of 'Meets Expectations', or above; 75 percent - 'Exceeds Expectations' and above
[4] In the process of developing processes and guidelines for this activity

City Comptroller

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Workload Data					
Number of employee payroll checks processed	305,000	280,000	275,000	277,894	275,000
Number of Comptroller's certificates issued	955	870	850	914	925
Number of purchase orders approved	9,556	8,900	8,200	8,184	9,500

Department Summary

City Comptroller								
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**		FY 2009-2010 CHANGE
Positions		99.00		104.00		**92.00**		(12.00)
Personnel Expense	$	10,035,526	$	10,633,944	**$**	**8,816,831**	$	(1,817,113)
Non-Personnel Expense	$	1,475,564	$	1,463,548	**$**	**1,781,845**	$	318,297
TOTAL	$	11,511,090	$	12,097,492	**$**	**10,598,676**	$	(1,498,816)

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
City Comptroller			
Administrative Division	16.00	16.00	**15.00**
AP and Systems	19.00	19.00	**17.00**
BTA O&M and Reporting	9.00	7.00	**8.00**
CAFR/Fin Reporting	2.00	4.00	**4.00**
Capital Projects	20.00	22.00	**14.00**
Debt Management	0.00	5.00	**5.00**
Govt Acct and Grant CAFR/CYM	4.00	5.00	**5.00**
Grant/O&M	12.00	12.00	**11.00**
Internal Audit	5.00	0.00	**0.00**
Internal Controls	0.00	2.00	**2.00**
Payroll	8.00	8.00	**8.00**
RDA and Other Enterprise	4.00	4.00	**3.00**
Total	**99.00**	**104.00**	**92.00**

Department Expenditures

		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**
GENERAL FUND						
City Comptroller						
Accounting Services	$	91,611	$	62,674	**$**	**62,674**
Administrative Division	$	3,480,155	$	3,549,311	**$**	**3,000,467**
AP and Systems	$	1,612,498	$	1,577,809	**$**	**1,865,428**
BTA O&M and Reporting	$	873,992	$	732,743	**$**	**815,192**
CAFR/Fin Reporting	$	222,547	$	488,050	**$**	**463,970**
Capital Projects	$	1,928,718	$	2,322,205	**$**	**1,280,371**
City Comptroller	$	-	$	(336,665)	**$**	**(246,411)**

City Comptroller

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
City Comptroller			
Debt Management	$ -	$ 529,044	**$ 505,570**
Govt Acct and Grant CAFR/CYM	$ 390,618	$ 529,041	**$ 532,488**
Grant/O&M	$ 1,150,376	$ 1,310,693	**$ 1,130,446**
Indebtedness	$ -	$ 251	**$ -**
Internal Audit	$ 667,574	$ -	**$ -**
Internal Controls	$ -	$ 236,553	**$ 196,468**
Payroll	$ 675,145	$ 732,456	**$ 704,329**
RDA and Other Enterprise	$ 417,856	$ 363,327	**$ 287,684**
Total	**$ 11,511,090**	**$ 12,097,492**	**$ 10,598,676**

Significant Budget Adjustments

GENERAL FUND

City Comptroller	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (130,301)	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 692,896	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 401	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (123,087)
Support for Safety and Maintenance of Visitor-Related Facilities Support to reimburse the General Fund for expenditures associated with the safety and maintenance of visitor-related facilities.	0.00	$ 0	$ 25,000

Significant Budget Adjustments

GENERAL FUND

City Comptroller	Positions	Cost	Revenue
Community Development Block Grant Transfer Transfer of 1.00 Accountant III from City Comptroller Department to the HUD Programs Administration Department to comply with the Housing and Urban Development (HUD) audit recommendations.	(1.00)	$ (99,237)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (219,969)	$ 0
Removal of Funding for the Account Temps Contract Removal of the Account Temps contract for temporary accountants that assisted in projects such as accounting cleaning and intensive reconciliations.	0.00	$ (375,000)	$ 0
OneSD Support Department Transfer Transfer of position(s) to the newly created OneSD Support Department to manage the integrated ERP System.	(5.00)	$ (668,763)	$ 0
ERP Backfill Reduction Reduction of limited positions and/or revenue that were added in the Fiscal Year 2009 Annual Budget for the purpose of backfilling positions required to work on the City's OneSD Project.	(6.00)	$ (698,843)	$ (1,048,743)

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
PERSONNEL			
Salaries & Wages	$ 6,584,643	$ 7,061,831	**$ 5,846,636**
Fringe Benefits	$ 3,450,883	$ 3,572,113	**$ 2,970,195**
SUBTOTAL PERSONNEL	$ 10,035,526	$ 10,633,944	**$ 8,816,831**
NON-PERSONNEL			
Supplies & Services	$ 1,337,518	$ 1,047,012	**$ 672,572**
Information Technology	$ 71,937	$ 335,441	**$ 996,037**
Energy/Utilities	$ 51,714	$ 67,427	**$ 99,568**
Equipment Outlay	$ 14,395	$ 13,668	**$ 13,668**
SUBTOTAL NON-PERSONNEL	$ 1,475,564	$ 1,463,548	**$ 1,781,845**
TOTAL	$ 11,511,090	$ 12,097,492	**$ 10,598,676**

City Comptroller

Revenues by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Charges for Current Services	$ 108,395	$ 1,191,173	**$ 515,716**
Transfers from Other Funds	$ 2,642,442	$ 2,679,481	**$ 2,208,108**
TOTAL	$ 2,750,837	$ 3,870,654	**$ 2,723,824**

Salary Schedule

GENERAL FUND

City Comptroller

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
1100	Accountant III	18.00	**16.00**	$ 67,550	$ 1,080,794
1103	Account Audit Clerk	13.00	**13.00**	$ 38,539	$ 501,009
1107	Administrative Aide II	2.00	**2.00**	$ 48,897	$ 97,794
1133	Sr Account Audit Clerk	3.00	**3.00**	$ 44,316	$ 132,948
1183	Accountant IV	14.00	**10.00**	$ 88,083	$ 880,829
1348	Info Systems Analyst II	2.00	**1.00**	$ 61,372	$ 61,372
1535	Clerical Assistant II	1.00	**1.00**	$ 34,340	$ 34,340
1617	Micrographics Clerk	1.00	**1.00**	$ 32,890	$ 32,890
1649	Payroll Audit Specialist II	6.00	**5.00**	$ 46,784	$ 233,922
1842	Accountant II	25.00	**24.00**	$ 59,767	$ 1,434,406
1876	Executive Secretary	1.00	**1.00**	$ 49,992	$ 49,992
1879	Sr Clerk/Typist	1.00	**1.00**	$ 41,822	$ 41,822
1886	Payroll Audit Supv-Auditor	1.00	**1.00**	$ 54,235	$ 54,235
2132	Department Director	1.00	**1.00**	$ 145,510	$ 145,510
2217	Financial Operations Manager	5.00	**4.00**	$ 134,735	$ 538,940
2228	Principal Accountant	9.00	**8.00**	$ 96,935	$ 775,482
2270	Program Manager	1.00	**0.00**	$ -	$ -
	Vacancy Factor Adjustment	0.00	**0.00**	$ -	$ (219,969)
	Furlough Savings	0.00	**0.00**	$ -	$ (92,354)
	Temporary Help	0.00	**0.00**	$ -	$ 62,674
	Total	104.00	**92.00**		**$ 5,846,636**
CITY COMPTROLLER TOTAL		104.00	**92.00**		**$ 5,846,636**



Department Description

The Office of the City Treasurer is responsible for receipt and custody of all citywide revenue including banking, tax administration, collection of delinquent accounts, and accounting for these funds. The City Treasurer is also responsible for the investment of all City operating and capital improvement funds totaling $2.0 billion in Fiscal Year 2008, and the reinvestment of debt proceeds of the City and its affiliated agencies. In addition, the City Treasurer serves as a member of the Funds Commission and trustee for the SPSP/401(k) Plans. The major divisions of the Office of the City Treasurer are as follows:

Business and Rental Unit Tax
The Business and Rental Unit Tax Program administers the collection of the City's Business Tax and Rental Unit Business Tax assessments and fees, compliance enforcement, collection of Business Improvement District fees, and maintains the regulatory clearance review data for businesses operating within the City of San Diego.

Accounting
The Accounting Program is responsible for collecting fees, fines, permits, taxes, and other payments; processing Transient Occupancy Tax (TOT) and Tourism Marketing District (TMD) assessment returns and remittances; balancing and reporting all daily revenue transactions; accounting for daily cash deposits of City funds in various bank accounts; maintaining records for City investments; and accounting for investments in the Cemetery Perpetuity, Los Penasquitos Preserve, Jane Cameron and G.E. Peters, Effie Sergeant and Edwin A. Benjamin Memorial Trust Funds.

Investments
In compliance with the City Treasurer's Investment Policy, the Investments Division manages the City's operating, capital improvement, and project financing funds in order to safely preserve principal, provide adequate liquidity, and earn a return comparable to performance benchmarks. The Investments Division manages the reinvestment of additional bond proceeds for the City, City Agencies, and Joint Power Authorities. The Division provides cash management services, including maintenance of banking relationships and reviewing new banking legislation. The Division also assists in the development and implementation of new payment and collection systems for the City, which includes participating in the review, implementation, and monitoring of all electronic banking services, e-commerce systems, and third party payment processing services.

Revenue Audit & Appeals
The Revenue Audit & Appeals Division conducts audits of hotels, lessees, and franchisees to ensure revenues due to the City are remitted timely and accurately. The Division also administers appeal hearings conducted by the City Treasurer.

City Treasurer

Revenue Collections
The Revenue Collections Division administers the Delinquent Accounts and Parking programs. The Delinquent Accounts Program is responsible for the administration and collection of delinquent accounts referred to the City Treasurer by other City departments and agencies. The Program also represents the City in small claims court actions on delinquent accounts. The Parking Administration section handles parking citation customer service functions, issues residential parking permits, and reviews and processes parking citation appeals. The Parking Meter Operations section collects parking meter coin and installs, maintains, and enforces City parking meters.

The Department's mission is:

> ***To receive, safeguard, and efficiently manage public funds while providing the highest level of customer service***

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Safeguard all City monies through the use of strong internal controls
The Department will move toward accomplishing this goal by focusing on the following objectives.
- Continue to ensure safe and secure working facilities
- Maintain a secure data environment that safeguards information collected by the Department
- Effectively manage banking services to safeguard City assets
- Properly account for all City revenue
- Effectively manage City investments

Goal 2: Engage in continuous improvement to effectively manage resources
The Department will move toward accomplishing this goal by focusing on the following objectives.
- Continuously evaluate business processes to identify areas for improvement
- Utilize technology to continue enhancing the services provided

Goal 3: Stay current and in compliance with laws and regulations that pertain to treasury services
The Department will move toward accomplishing this goal by focusing on the following objectives.
- Ensure compliance with legal and regulatory requirements
- Provide training, educational, and networking opportunities to ensure that employees are aware of changes to applicable laws and regulations
- Maintain compliance with internal and external audit reviews
- Effectively perform revenue auditing in order to maintain compliance
- Effectively administer all City taxes to ensure tax compliance

Goal 4: Provide world-class customer service to both internal and external customers
The Department will move toward accomplishing this goal by focusing on the following objectives.
- Assist the public in understanding the services that the Department provides
- Effectively provide accurate and timely information to customers and stakeholders

Goal 5: Foster and promote a supportive, collaborative, and integrated work environment through a trained and skilled workforce
The Department will move toward accomplishing this goal by focusing on the following objectives.
- Provide necessary equipment, training, and resources to support employees
- Create an environment where employees are celebrated and recognized for outstanding performance

Goal 6: Promote the highest ethical standards and behavior among employees
The Department will move toward accomplishing this goal by focusing on the following objectives.
- Offer training to management and staff on ethical standards

- Conduct management review of standards and ethical practices with staff on a regular basis

Goal 7: Prudently invest and manage the City's cash investment portfolio pursuant to the State of California Government Code

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Fully comply with the City's Investment Policy
- Preserve principal, ensure liquidity, and achieve a reasonable yield for the City's Pooled Investment Fund
- Annually update the City's Investment Policy to reflect new legislative changes and prudent investment practices

Service Efforts and Accomplishments

Business and Rental Unit Tax

In June 2008, the Business Tax Program implemented an online payment option for its Business Tax and Rental Unit Business Tax customers. This new service provides additional payment options for the business community and expedites the processing of Business Tax payments. In an effort to improve records management, the Business Tax Program implemented document imaging of Business Tax applications, reducing storage costs.

Accounting

The Accounting Program has finalized a Cash Handling Training Program to train all cash handlers citywide. This training will improve cash handler skills and knowledge, increase customer awareness and service, increase cash handler accountability, ensure that City assets are safeguarded, and create standardized cash handling practices consistent with recommended best practices.

The Accounting Program has successfully implemented the Remote Deposit System (RDS) for TOT and TMD receipts, general invoice payments, and citywide payments accepted by City Treasurer cashiers. RDS processes deposits electronically using check images, making funds immediately available in the City's bank account.

Along with the OneSD Project Team, Accounting staff assisted in the successful implementation of the OneSD Finance and Logistics Go-Live Project. This new system automates bank reconciliation and eliminates several manual Treasury accounting processes.

Investments

In June 2008, the liquidity portfolio reported an earned income yield of 4.38 percent, and the core portfolio yielded 5.38 percent. In Fiscal Year 2008, the Pool generated $93.2 million in interest earnings and provided ample liquidity to fund all City expenditures.

The Investments Division tactically reviewed and updated its Investment related procedures resulting in tighter internal controls and operational efficiency including the creation of an Investment Disaster Recovery Plan and a newly designed Quarterly Investment Report. The City Treasurer's Investment Policy was presented to and approved by the City Council and a Custodial Request for Proposal was completed for the City's Investment Pool and internally managed bond funds.

Revenue Audit and Appeals

The Revenue Audit and Appeals Division continues to conduct mandatory revenue audits in order to identify deficiencies and maximize recovery. In Fiscal Year 2008, 98 revenue audits (hotels, lessees, business taxes, and franchises) were completed resulting in recoveries of $1.4 million.

Revenue Collections

The Delinquent Accounts Program maintains a net collection rate of 87 percent on delinquent receivables. Due to the Program's aggressive stance on collections and resulting success, the Program is frequently contacted by other cities for assistance in setting up delinquent account collection programs.

City Treasurer

The Revenue Collections Division unveiled a new Parking website (www.sandiego.gov/parking) which provides customers with greater access to a broader variety of parking related information. Added content includes access to City guidelines for appeal review and decision making and up-to-date appeal statistics, maps identifying Residential Permit Parking Area boundaries, and links to other regional parking information resources including maps of on-street and off-street parking locations.

The Revenue Collections Division continues to promote the use of convenient self-service payment options which are available to customers 24/7. Currently 30 percent of parking citation payments are made using the automated online and telephone systems. These self-service options improve reliability, security and internal controls; reduce credit card payment processing costs; improve security of customer credit card information; and, enhance overall customer service.

The Parking Administration and Delinquent Accounts Programs maintained a consistently high 24-month collection rate (81.1 percent) on parking citations.

Budget Dollars at Work: Performance Expectations

Goal 1: Safeguard all City monies through the use of strong internal controls

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Average number of days for bank account reconciliations to be completed in adherence with Kroll Report remediation guidelines	9.5 days	10 days	within 45 days of month-end statements
2. Percent of depositing department locations that receive citywide cash handling training[1]	N/A	N/A	50%
3. Percent accuracy in daily cashiering balancing of incoming revenue	100%	98%	98%
4. Percent of monthly investment reports completed and distributed within 30 days of month-end	100%	100%	100%
5. Number of meetings held with the Investment Advisory Committee per year	2	2	2
6. Compliance with standard for timely receipt of Delegation of Authority from City Council	met standard	met standard	by end of calendar year

Goal 2: Engage in continuous improvement to effectively manage resources

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Number of manual processes transitioned to an electronic platform	5	5	N/A[2]
2. Percent of business improvement suggestions reviewed and evaluated	N/A	N/A	100%

[1] In the Fiscal Year 2009 Annual Budget, this measure was included as "Percent of departments that receive City-wide cash handling training." During Fiscal Year 2009, 4 percent of departments received such training. For Fiscal Year 2010, the measure was modified to more easily monitor the percent of depositing departments requiring cash handling training.

[2] This measure was sunsetted in Fiscal Year 2010 and deemed to be appropriate for internal use only.

Goal 3: Stay current and in compliance with laws and regulations that pertain to treasury services

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Internal and external audit results in compliance with legal and regulatory requirements	Unqualified opinion (no negative findings)	Unqualified opinion (no negative findings)	Unqualified opinion (no negative findings)
2. Results from unscheduled departmental (internal) cash counts	N/A	Favorable	Favorable
3. Completion of transient occupancy tax, lease, and franchise audits	within required timeframes	within required timeframes	within required timeframes

Goal 4: Provide world-class customer service to both internal and external customers

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Customer survey results of customer service satisfaction	90%	98.51%	93%

Goal 5: Foster and promote a supportive, collaborative, and integrated work environment through a trained and skilled workforce

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of professional workforce attending trainings, conferences, and continuing education programs	93%	100%	90%

Goal 6: Promote the highest ethical standards and behavior among employees

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of supervisors and managers in compliance with required ethics and harassment trainings	100%	100%	100%
2. Percent of workforce attending monthly staff meetings where review of ethics standards and guidelines occur	100%	100%	N/A[3]

Goal 7: Prudently invest and manage the City's cash investment portfolio pursuant to the State of California Government Code

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of investments in compliance with the Investment Policy	100%	100%	100%
2. Number of basis points by which the Core Portfolio out-performed the Merrill Lynch 1-3 year Treasury Index (on a rolling 3-year calendar basis)	25.1 basis points	33 basis points	Merrill Lynch 1-3 year Treasury Index
3. Receive Council approval of the annually updated Investment Policy	Yes	Yes	Yes

[3] This measure was deemed to be an internal management measure that does not warrant public reporting, beginning in Fiscal Year 2010.

City Treasurer

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Amount of City operating and capital improvement funds the department is responsible for investing	$1.40B	$1.80B	$2.00B	$2.13B	$2.13B[4]
Amount of debt proceeds the department is responsible for reinvesting	$146M	$230M	$431M	$512M	$450M[5]
Amount of City-wide revenues deposited and recorded	$1.7B	$1.6B	$1.5B	$1.4B	$1.5B
Amount of Business Tax assessments collected	$15.0M	$13.9M	$16.8M	$16.3M	$15.0M
Amount of Business Improvement District assessments	$1.3M	$1.3M	$1.1M	$1.3M	$1.2M
Number of new Business Tax applications processed	15,803	14,424	19,934	17,606	16,113
Number of renewals processed	145,168	147,527	177,793	154,809	171,089
Number of Business Tax telephone customers assisted	61,547	57,339	72,160	65,800	67,382
Amount of delinquent account revenue collected for under $25,000 amounts referred	$15.3M	$13.7M	$11.5M	$12.0M	$12.7M
Amount of delinquent account revenue collected for over $25,000 amounts referred	$33.9M	$16.5M	$15.7M	$8.0M	$9.0M
Number of delinquent account collections telephone contacts made	207,557	196,680	177,490	163,068	185,000
Number of parking citation payments processed	365,118 (totaling $16.7M)	404,692 (totaling $19.0M)	417,800 (totaling $19.2M	418,074 (totaling $20.7M)	400,000 (totaling $19.4M)
Number of parking citation appeals reviewed, processed, and decided	33,610	27,972	24,624	25,295	28,000
Number of parking citation telephone customers assisted	62,971	56,713	54,257	82,355	59,000
Amount of City parking meter revenue collected	$6.4M	$7.4M	$7.6M	$7.4M	$7.7M[6]
Weight of City parking meter coin collected	364,245 pounds	357,736 pounds	376,970 pounds	372,272 pounds	370,000 pounds
Amount of Transient Occupancy Tax assessments collected	$136.4M	$153.6M	$158.5M	$142.0M	$151.1M
Number of revenue audits performed	118 (totaling $1.7M)	139 (totaling $2.5M)	105 (totaling $1.4M)	118 (totaling $789K)	140 (totaling $1.8M)
Amount of interest earnings received on the City's Pooled Investment Portfolio	$38.0M	$66.8M	$93.2M	$79.1M	$31.0M

[4] The Fiscal Year 2010 target was changed from '$2.03B' to '$2.13B'. The original target was not appropriate as the funds the department is responsible for investing is dependent on unpredictable drawdowns.
[5] The Fiscal Year 2010 target was changed from '$250M' to '$450M'. The original target was not appropriate as the funds the department is responsible for investing is dependent on unpredictable drawdowns.
[6] The Fiscal Year 2010 target was changed from '$15.9M' to '$7.7M'. The original target included the Parking Meter Utilization Improvement District which has not yet been approved.

Department Summary

City Treasurer							
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**	FY 2009-2010 CHANGE
Positions		124.00		126.00		**122.00**	(4.00)
Personnel Expense	$	10,343,539	$	10,383,970	**$**	**9,805,326**	$ (578,644)
Non-Personnel Expense	$	4,098,377	$	4,533,604	**$**	**8,061,417**	$ 3,527,813
TOTAL	$	14,441,916	$	14,917,574	**$**	**17,866,743**	$ 2,949,169

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
City Treasurer			
Administration	9.25	9.25	**9.25**
Business & Rental Tax	17.75	20.75	**20.75**
Consolidated Pymt Processing	5.00	8.00	**6.00**
Delinquent Acct Collection	43.50	38.50	**35.50**
General Accounting	12.00	13.00	**13.00**
Investments Activities	3.00	3.00	**4.00**
Parking Administration	19.00	17.00	**17.00**
Parking Meter Operations	9.50	10.50	**10.50**
Revenue Audit Admin	5.00	6.00	**6.00**
Total	**124.00**	**126.00**	**122.00**

Department Expenditures

		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**
GENERAL FUND						
City Treasurer						
Administration	$	1,118,848	$	1,272,122	**$**	**1,224,556**
Business & Rental Tax	$	2,551,246	$	2,561,607	**$**	**2,414,672**
City Treasurer	$	64,911	$	(249,740)	**$**	**(279,364)**
Consolidated Pymt Processing	$	514,180	$	627,320	**$**	**511,493**
Delinquent Acct Collection	$	3,854,089	$	3,569,121	**$**	**3,360,170**
General Accounting	$	1,183,734	$	1,333,966	**$**	**1,364,956**
Investments Activities	$	1,055,278	$	1,020,785	**$**	**1,228,330**
Parking Administration	$	2,354,067	$	2,531,256	**$**	**2,569,192**
Parking Meter Operations	$	1,151,538	$	1,539,171	**$**	**4,788,818**

City Treasurer

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
City Treasurer			
Revenue Audit Admin	$ 594,025	$ 711,966	**$ 683,920**
Total	**$ 14,441,916**	**$ 14,917,574**	**$ 17,866,743**

Significant Budget Adjustments

GENERAL FUND

City Treasurer	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (106,055)	$ 0
Transfer of Community Parking District Transfer of Community Parking District appropriations from the City Planning and Community Investment Department to the City Treasurer Department.	0.00	$ 2,276,892	$ 0
Community Parking District Allocation Adjustment to realign the Community Parking District allocation expenses to the actual Parking Meter revenue.	0.00	$ 1,147,608	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 695,975	$ 0
Five-Year Financial Outlook Addition Addition of an Assistant Investment Officer position to assist in the management of the City's Pooled Investment Fund and bond issuances.	1.00	$ 190,428	$ 0
One-Time Addition Addition in expenses to support the paid parking card system replacement and to maintain the existing pre-paid parking card payment option. This adjustment is a one-time expenditure addition and will be removed in Fiscal Year 2011.	0.00	$ 50,000	$ 0

Significant Budget Adjustments

GENERAL FUND

City Treasurer	Positions	Cost	Revenue
Funding of Terminal Leave Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.	0.00	$ 39,960	$ 0
Five-Year Financial Outlook Addition Addition in expenses to support the pre-paid parking card system for on-going maintenance costs.	0.00	$ 25,000	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 647	$ 0
Revenue from New/Revised User Fees Adjustment to reflect an anticipated increase from the implementation of new and revised user fee charges.	0.00	$ 0	$ 120,000
Support for Safety and Maintenance of Visitor-Related Facilities Support to reimburse the General Fund for expenditures associated with the safety and maintenance of visitor-related facilities.	0.00	$ 0	$ 391,356
One-Time Reduction Adjustment to reflect the removal of one-time revenues and expenditures implemented in Fiscal Year 2009.	0.00	$ 0	$ (2,847,075)
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (414,755)
Consolidated Payments Processing Reduction Reduction in expenses to reflect a greater percentage of parking payments being processed electronically instead of manually.	0.00	$ (40,000)	$ 0
Reduction in Parking Operations Reduction reflects discontinuance of multi-space meter rental fees and replacement part costs.	0.00	$ (101,300)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (236,592)	$ 0

City Treasurer

Significant Budget Adjustments

GENERAL FUND

City Treasurer	Positions	Cost	Revenue
Information Technology Reduction Implementation of Phase II of Treasurer Tax Collection System and Business Tax online application project in Fiscal Year 2010. Expenses for these projects will be charged to the prior-year encumbrance, thus eliminating the need to budget in Fiscal Year 2010. This reduction is a one-time expenditure reduction and will be added back in Fiscal Year 2011.	0.00	$ (243,759)	$ 0
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	(5.00)	$ (749,635)	$ 0

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
PERSONNEL			
Salaries & Wages	$ 6,694,943	$ 6,655,607	**$ 6,262,462**
Fringe Benefits	$ 3,648,596	$ 3,728,363	**$ 3,542,864**
SUBTOTAL PERSONNEL	$ 10,343,539	$ 10,383,970	**$ 9,805,326**
NON-PERSONNEL			
Supplies & Services	$ 2,314,531	$ 2,708,183	**$ 5,867,044**
Information Technology	$ 1,688,442	$ 1,725,140	**$ 2,061,883**
Energy/Utilities	$ 63,403	$ 70,610	**$ 102,019**
Equipment Outlay	$ 32,001	$ 29,671	**$ 30,471**
SUBTOTAL NON-PERSONNEL	$ 4,098,377	$ 4,533,604	**$ 8,061,417**
TOTAL	$ 14,441,916	$ 14,917,574	**$ 17,866,743**

Revenues by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Licenses and Permits	$ 26,978,040	$ 25,510,935	**$ 23,271,861**
Fines, Forfeitures, and Penalties	$ 3,011,000	$ 2,465,000	**$ 1,835,000**
Charges for Current Services	$ 418,000	$ 392,700	**$ 431,700**
Transfers from Other Funds	$ 177,509	$ 680,056	**$ 639,656**
Other Revenues	$ -	$ -	**$ 120,000**
TOTAL	$ 30,584,549	$ 29,048,691	**$ 26,298,217**

Salary Schedule

GENERAL FUND

City Treasurer

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1100	Accountant III	5.00	**4.00**	$	67,550	$	270,198
1104	Account Clerk	5.00	**4.00**	$	36,680	$	146,718
1106	Sr Management Analyst	3.00	**3.00**	$	69,134	$	207,402
1107	Administrative Aide II	3.00	**3.00**	$	48,897	$	146,690
1183	Accountant IV	1.00	**1.00**	$	88,083	$	88,083
1218	Assoc Management Analyst	2.00	**2.00**	$	61,688	$	123,375
1330	Cashier	2.00	**2.00**	$	36,126	$	72,251
1331	Collections Investigator I	24.00	**21.00**	$	46,387	$	974,120
1332	Collections Investigator II	4.00	**4.00**	$	52,017	$	208,067
1333	Collections Investigator III	5.00	**5.00**	$	58,188	$	290,942
1344	Collections Manager	1.00	**1.00**	$	73,023	$	73,023
1348	Info Systems Analyst II	1.00	**1.00**	$	61,372	$	61,372
1401	Info Systems Technician	1.00	**1.00**	$	47,732	$	47,732
1465	Field Representative	1.00	**1.00**	$	37,749	$	37,749
1535	Clerical Assistant II	16.00	**15.00**	$	34,339	$	515,092
1641	Parking Meter Technician	8.00	**8.00**	$	49,137	$	393,099
1646	Parking Meter Supv	1.00	**1.00**	$	53,645	$	53,645
1726	Principal Clerk	1.00	**1.00**	$	48,739	$	48,739
1776	Public Information Clerk	17.00	**17.00**	$	36,313	$	617,325
1803	Sr Parking Meter Technician	1.00	**1.00**	$	51,965	$	51,965
1840	Sr Cashier	1.00	**1.00**	$	41,036	$	41,036
1842	Accountant II	3.00	**3.00**	$	59,767	$	179,301
1844	Sr Account Clerk	5.00	**5.00**	$	41,440	$	207,202
1876	Executive Secretary	1.00	**1.00**	$	49,992	$	49,992
1879	Sr Clerk/Typist	4.00	**4.00**	$	41,822	$	167,287
1917	Supv Management Analyst	1.00	**1.00**	$	77,888	$	77,888
1926	Info Systems Analyst IV	1.00	**1.00**	$	77,568	$	77,568
2190	Treasurer	1.00	**1.00**	$	140,649	$	140,649
2214	Deputy Director	0.00	**1.00**	$	133,868	$	133,868
2217	Financial Operations Manager	1.00	**1.00**	$	104,764	$	104,764
2228	Principal Accountant	2.00	**2.00**	$	102,514	$	205,027
2241	Investment Officer	1.00	**1.00**	$	121,250	$	121,250
2256	Asst Investment Officer	1.00	**2.00**	$	111,803	$	223,606
2270	Program Manager	2.00	**2.00**	$	109,957	$	219,914
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(236,592)
	Furlough Savings	0.00	**0.00**	$	-	$	(110,122)
	Bilingual - Regular	0.00	**0.00**	$	-	$	12,830
	Overtime Budgeted	0.00	**0.00**	$	-	$	32,161
	Temporary Help	0.00	**0.00**	$	-	$	147,286

City Treasurer

Salary Schedule

GENERAL FUND

City Treasurer

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
	Termination Pay Annual Leave	0.00	**0.00**	$	-	$	39,960
	Total	126.00	**122.00**			**$**	**6,262,462**
CITY TREASURER TOTAL		126.00	**122.00**			**$**	**6,262,462**



Description

The Citywide Program Expenditures budget is comprised of various programs and activities that provide benefits and services City-wide. The General Fund portion of programs or activities whose funding is divided among the General Fund and the Non-General funds, and/or programs or activities that are generally not attributable to any one City department are allocated in this budget. The Citywide Program Expenditure budget is administered by the Financial Management Department with input from responsible departments throughout the City.

Citywide Program Expenditures

Department Summary

Citywide Program Expenditures				
	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**	FY 2009-2010 CHANGE
Positions	0.00	0.00	**0.00**	0.00
Personnel Expense	$ -	$ -	**$ -**	$ -
Non-Personnel Expense	$ 47,811,862	$ 67,542,463	**$ 52,921,079**	$ (14,621,384)
TOTAL	$ 47,811,862	$ 67,542,463	**$ 52,921,079**	$ (14,621,384)

Department Expenditures

		FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND				
Citywide Program Expenditures				
Annual Audit		$ 681,805	$ 1,000,000	**$ -**
Assessments to Public Property		$ 300,500	$ 425,235	**$ 450,235**
Citywide Elections		$ 2,700,000	$ 2,700,000	**$ 2,000,000**
Citywide Program Expenditures		$ 3,328,641	$ -	**$ -**
Corporate Master Leases Rent		$ 6,688,027	$ 9,023,325	**$ 9,350,765**
Employee Personal Prop Claims		$ 5,000	$ 5,000	**$ 5,000**
General Fund Reserve		$ -	$ 3,687,718	**$ -**
Insurance		$ 1,840,000	$ 1,365,879	**$ 1,358,129**
Leverage of Employee Pick-Up Savings		$ -	$ 7,614,000	**$ -**
Memberships		$ 630,000	$ 630,000	**$ 630,000**
Preservation of Benefits	(1)	$ -	$ 1,100,000	**$ 1,425,000**
Property Tax Administration		$ 3,027,643	$ 3,027,643	**$ 4,639,984**
Public Liab Claims Fund Trans		$ 18,000,000	$ 28,000,000	**$ 25,071,350**
Special Consulting Services		$ 2,883,169	$ 1,482,000	**$ 1,350,000**
TRANS Interest Expense Transfer Fund		$ 2,449,000	$ 2,269,981	**$ 1,326,331**
Transfer to Park Improvement Funds		$ 5,000,000	$ 4,933,605	**$ 5,036,208**
Transportation Subsidy		$ 278,077	$ 278,077	**$ 278,077**
Total		**$ 47,811,862**	**$ 67,542,463**	**$ 52,921,079**

(1) Appropriations for Preservation of Benefits was allocated under "Special Consulting Services" in the Fiscal Year 2008 Annual Budget and has since been itemized separately as its own budgeted expense line for Fiscal Years 2009 and 2010.

Citywide Program Expenditures

Significant Budget Adjustments

GENERAL FUND

Citywide Program Expenditures	Positions	Cost	Revenue
Increase to Property Tax Administration Based on updated figures received by the County of San Diego, the expenditures for Property Tax Administration is projected to increase by $1.6 million.	0.00	$ 1,612,341	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 507,619	$ 0
Increase to Preservation of Benefits Increase covers expense related to compliance with the Internal Revenue Service to maintain the preservation of retiree benefits of San Diego City Employees' Retirement System plan members.	0.00	$ 325,000	$ 0
Adjustment to Mission Bay and Regional Park Improvement Funds Adjustment to the expenditure transfer to the improvement funds based off of projected Mission Bay rent and concession revenues per the revised Mission Bay Ordinance.	0.00	$ 102,603	$ 0
Increase to Assessments to Public Property Per the Five-Year Financial Outlook, this adjustment is necessary to fund the expenditures related to assessments to public property the City maintains.	0.00	$ 25,000	$ 0
Adjustment to Special Consulting Services Adjustment reflects revised projected expenditures for citywide consultant contracts.	0.00	$ (132,000)	$ 0
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	0.00	$ (187,929)	$ 0
Adjustment to Citywide Election Costs Expenditures are allocated based on known election activity throughout the City within the fiscal year.	0.00	$ (700,000)	$ 0
Adjustment to Tax Revenue Aniticpation Notes (TRANS) Interest Expenditure Adjustment to prior year TRANS interest expenditure for Fiscal Year 2010.	0.00	$ (943,650)	$ 0
Transfer of Annual Audit Expense Transfer of the General Fund cost of the Annual Audit expense allocation to the City Auditor's Department.	0.00	$ (1,000,000)	$ 0

Significant Budget Adjustments

GENERAL FUND

Citywide Program Expenditures	Positions	Cost	Revenue
Public Liability Claims Reserve Contribution Adjustment to reflect change to the Public Liability Fund Reserves contribution as defined by the City's Reserve Policy funding-level requirement.	0.00	$ (2,928,650)	$ 0
Removal of General Fund Reserve Contribution Adjustment reflects the removal of the General Fund Reserve contribution.	0.00	$ (3,687,718)	$ 0
Removal of Employee Pick-Up Savings for Leverage Leveraging of Employee Offset Savings to infuse additional funding into the City Employees' Retirement System has ceased.	0.00	$ (7,614,000)	$ 0

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
NON-PERSONNEL			
Supplies & Services	$ 47,811,862	$ 67,542,463	**$ 52,921,079**
SUBTOTAL NON-PERSONNEL	$ 47,811,862	$ 67,542,463	**$ 52,921,079**
TOTAL	$ 47,811,862	$ 67,542,463	**$ 52,921,079**



Department Description

Debt Management administers all debt issuances, short term and long term, for the City. Debt Management conducts planning, structuring, and issuance activities for short-term and long-term financing to meet the City's cash flow needs and to provide funds for capital projects, equipment, and vehicles. In addition, the Department coordinates the Community Facilities District and 1913/1915 Act Assessment District formation procedures and related conduit bond issuances to fund public infrastructure projects. The Department also monitors outstanding debt issuances for refunding opportunities and performs, coordinates, and monitors certain post-issuance administrative functions. With respect to the latter, Debt Management works with the Office of the City Attorney, outside counsel, and other departments to administer debt service payments; monitor the City's compliance with existing bond covenants; coordinate the filing of annual continuing disclosure reports; and respond to requests for information related to outstanding bonds.

Debt Management performs financial analyses for the Mayor, and City departments. The Department also works with the Public Utilities Department to develop financial plans and identify infrastructure funding, based on the public utilities' rate analyses, projections, and federal, state, and local mandates.

Debt Management is organized into the following functions:

Citywide Contractual Services
Citywide Contractual Services provides funds for consulting contracts, including financial advisory and special tax consultant contracts and for services relating to a wide range of financing issues.

Enterprise Fund Financing and Administration
Enterprise Fund Financing and Administration coordinates the structuring and issuance of bond financings for City capital projects funded and secured by the City's enterprise funds and performs or coordinates certain post-debt issuance administrative functions, including continuing disclosure annual report filings.

General Fund Financing and Administration
General Fund Financing and Administration coordinates the structuring and issuance of bond financing for City capital projects funded and secured by the City's General Fund and performs or coordinates certain post-debt issuance administrative functions, including continuing disclosure annual report filings.

Special Districts Financing and Administration
Special Districts Financing and Administration coordinates Community Facilities District and 1913/1915 Act Assessment District formation procedures and related bond issuances, and performs or coordinates certain post debt issuance administrative functions, including the calculation and enrollment of special taxes and assessments and continuing disclosure annual report filings.

Debt Management

The Department's mission is:

> ***To provide a comprehensive and innovative debt management administration to meet the financing needs of the City in a cost-effective manner, taking into account City priorities as well as legal, financial, and structuring considerations***

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Offer innovative financial products to effectuate the City's capital financing plan
Offering innovative financial products as part of the City's capital plan will enable the City to pay for much needed capital projects. The Department will move toward enhancing its accomplishment of this goal by focusing on the following objectives.

- Implement and execute financings for capital needs on a timely basis
- Ensure financings implemented are cost-effective

Goal 2: Implement the use of best practices
Use of best practices is vital in improving and maintaining the efficiency and effectiveness of any organization. The Department will move toward enhancing its accomplishment of this goal by focusing on the following objectives.

- Maintain efficiency and accuracy of Department operations
- Enhance document retention and access practices
- Establish and regularly update the City investor webpage

Goal 3: Manage post-issuance compliance
Post-issuance compliance is an important process necessary to maintaining the tax exemption of interest on outstanding obligations and in ensuring the City's compliance with federal securities laws. The Department will move toward enhancing its accomplishment of this goal by focusing on the following objectives.

- Optimize returns from bond funds
- Perform regular financial reporting for all stakeholders
- Ensure that the compliance monitoring process is efficient and effective

Goal 4: Adhere to best practices as it relates to disclosure
Enhanced disclosure practices improve the process of providing timely and accurate financial reporting to stakeholders. The Department will move toward enhancing its accomplishment of this goal by focusing on the following objective.

- Implement and execute financings that adhere to the City's disclosure practices

Goal 5: Promote the highest ethical standards and behavior among employees
Promote and enforce the City's ethical practices to ensure integrity, accountability, service, team support, openness, and diversity in the Department. The Department will move toward enhancing its accomplishment of this goal by focusing on the following objectives.

- Offer training to management and staff on ethical standards
- Management review of standards and ethical practices with staff on a regular basis

Goal 6: Hire, retain and develop skilled employees
Developing and retaining a trained and skilled workforce is essential to the success of the Department. Ensuring that our employees are trained and have access to the necessary resources will create a higher performing organization that operates more efficiently and effectively. The Department will move toward enhancing its accomplishment of this goal by focusing on the following objectives.

- Promote and develop excellence and high caliber in the Department
- Ensure knowledge transfer occurs to develop bench strength

Service Efforts and Accomplishments

The following are the service efforts and accomplishments in Fiscal Year 2009 for the Debt Management Department:

General Fund
Debt Management facilitated the public offering of $124 million of Tax and Revenue Anticipation Notes to fund Fiscal Year 2010 General Fund cash flow needs. The department also implemented the private placement borrowing of $103 million to meet the deferred maintenance (various capital improvement projects) needs of the City.

Water and Wastewater Enterprises
In 2009, Water and Wastewater Bonds were issued by accessing public markets to meet new capital requirements, to refund certain outstanding long term bonds resulting in substantial future debt service savings to the rate payers, as well as to repay various short-term private notes from prior years.

In January 2009, Debt Management successfully closed the City's Water Revenue Bonds, Refunding Series 2009A, the first public offering in more than five years. A second series, Water Revenue Bonds, Series 2009B, completed in June 2009, included $150 million in new CIP funding to continue mandated and critical capital projects through June 2010. Together, these two financings totaled $485.3 million, which included refunding private notes issued in 2007 and 2008 ($207 million) into public long-term obligations and the refunding approximately $94 million of debt issued in 1998 at more favorable interest rates.

In May 2009, the Senior Sewer Revenue Bonds, Series 2009A, were issued in the par amount of $453.8 million, which included $145 million for new capital projects over the next 12-18 months, repaid the 2007 private note in the amount of $223.8 million, and refunded $50.05 million of Sewer Revenue Bonds, Series 1997A&B. The Senior Sewer Revenue Refunding Bonds, 2009B, in the par amount of $634.9 million were issued in June 2009. The proceeds of the Series 2009B Bonds were used to refund the outstanding Sewer Revenue Bonds, Series 1993 and portions of the outstanding Sewer Revenue Bonds, Series 1995, Series 1997A&B and Series 1999A&B totaling $633 million.

Other

- **Annual Reports:** The City has become current on its annual reporting obligations for various bond issuances with the completion of the Comprehensive Annual Financial Report for the fiscal year ending June 30, 2008. Fiscal Year 2008 Continuing Disclosure Annual Reports for Enterprise Funds, General Fund, and Special Districts have all been filed by the required dates as set forth in the applicable Continuing Disclosure Agreements.

- **Investors' Website:** Through the Investor webpage, the City makes financial disclosure materials available to investors that hold the City of San Diego bonds. Debt Management launched and manages the webpage for the benefit of the investor community. Formal financial disclosures related to various bond issuances and City's voluntary disclosures reviewed by the City's Disclosure Practices Working Group (DPWG) are posted on the webpage.

- **Credit Ratings:** The City's current General Obligation ratings are as follows:

    - Fitch Ratings: A+, upgraded in December 2008
    - Moody's: A2, upgraded in August 2008
    - Standard & Poor's: A, upgraded in May 2008

    In Fiscal Year 2009, the Debt Management Department was instrumental in coordinating the credit review process.

- **Special Districts:** $12.4 million in Community Facilities District No. 4 (Black Mountain Ranch Villages) Special Tax Bonds, Series A, were issued in August 2008 to fund the regional roadway and other infrastructure improvements.

Debt Management

Budget Dollars at Work: Performance Expectations

Goal 1: Offer innovative financial products to effectuate the City's capital financing plan

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of City's priority financings completed	N/A[1]	100%	100%[2]
2. Number of new City bond issuances priced no higher than 1% of the average rate achieved by other comparable municipal credits priced in the same time frame	100%	100%	100%

Goal 2: Implement the use of best practices

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Average number of days for the Formal Centralized Monitoring Program (FCMP) semi-annual compliance status reports to be completed (to support internal controls for the City)	N/A	within 45 days of the end of the reporting period	within 45 days of the end of the reporting period
2. Percent of debt payments made to bond trustees on time	100%	100%	100%
3. Percent of digital access for ongoing and future financings	N/A[1]	100%	100%
4. Percent of the City investor webpage completed	100%[3]	N/A[3]	N/A[3]
5. Percent of the City investor webpage updated with the latest City financial disclosures	N/A[1]	100%	100%

Goal 3: Manage post-issuance compliance

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of bond-related investments which are actively evaluated and re-invested as they come to term	N/A[1]	100%	100%
2. Percent of continuing disclosure annual reports filed on or before due dates	N/A[1]	100%	100%
3. Average number of days for the Formal Centralized Monitoring Program (FCMP) semi-annual compliance status reports to be completed (to support internal controls for the City)	N/A	within 45 days of the end of the reporting period	within 45 days of the end of the reporting period

Goal 4: Adhere to best practices as it relates to disclosure

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of primary offering disclosures coordinated by the Department that adhere to Disclosure Practices Working Group (DPWG) Controls and Procedures	N/A[1]	100%	100%

[1] Measures were not established in Fiscal Year 2008 to allow for baseline data for this measure.
[2] Refundings subject to market conditions.
[3] The Fiscal Year 2008 baseline was changed from 'N/A' to '100%'. In the Fiscal Year 2009 Proposed Budget, it was incorrectly reported that the webpage was completed in Fiscal Year 2009. The City's investor webpage was completed and launched on May 12, 2008. As a result, both the Fiscal Year 2009 actuals and Fiscal Year 2010 target show 'N/A'.

Goal 5: Promote the highest ethical standards and behavior among employees

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of staff attending available City-wide training on ethics and general City-wide codes of conduct	N/A[1]	100%	100%

Goal 6: Hire, retain and develop skilled employees

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent accomplishment of the Department Professional Development Performance Index (PDPI)[4] as established by the Department	N/A	100%	100%

Budget Dollars at Work: Sizing and Workload Data

	FY2006	FY2007	FY2008	Actual FY2009	Target[5] FY2010
Workload Data					
Dollars administered in outstanding financed obligations (fiscal year end)	$2.58B	$2.68B	$2.75B	$3.01B	$3.09B
Funding provided through executed financings for infrastructure, capital projects, essential equipment, and working capital	$277M	$492M	$291M	$520M	$124M
Number of Community Facilities District and Assessment District parcels administered	8,653	8,759	8,542	8,494	8,490
Value of special taxes and assessments levied	$18.0M	$16.9M	$17.1M	$16.7M	$16.9M

[4] The Department established several training goals, each of which is assigned a Professional Development Performance Index (PDPI) percentage. The total of the indices for all training goals is 100%. The index for each goal is multiplied by the percent completion for that goal, and the cumulative result is the percent accomplishment for the measure.

[5] These are estimated figures.

Department Summary

Debt Management								
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**		FY 2009-2010 CHANGE
Positions		22.00		22.00		**21.00**		(1.00)
Personnel Expense	$	2,346,312	$	2,402,590	**$**	**2,224,292**	$	(178,298)
Non-Personnel Expense	$	384,089	$	351,326	**$**	**407,800**	$	56,474
TOTAL	$	2,730,401	$	2,753,916	**$**	**2,632,092**	$	(121,824)

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Debt Management			
Ent Fund Fin & Admin	2.30	2.30	**1.80**
Gen Fund Fin & Admin	14.00	14.00	**14.50**
Special Dist Fin & Admin	5.70	5.70	**4.70**
Total	**22.00**	**22.00**	**21.00**

Department Expenditures

		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**
GENERAL FUND						
Debt Management						
Administration	$	5,064	$	2,649	**$**	**-**
Bond Financing, Utilities & Analysis	$	55,357	$	37,988	**$**	**31,010**
City-Wide Contractual Services	$	115,112	$	115,112	**$**	**115,112**
Debt Management	$	63,533	$	(43,754)	**$**	**(47,440)**
Ent Fund Fin & Admin	$	318,029	$	338,759	**$**	**268,298**
Gen Fund Fin & Admin	$	1,520,674	$	1,594,383	**$**	**1,662,693**
Special Dist Fin & Admin	$	652,632	$	708,779	**$**	**602,419**
Total	**$**	**2,730,401**	**$**	**2,753,916**	**$**	**2,632,092**

Debt Management

Significant Budget Adjustments

GENERAL FUND

Debt Management	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (44,046)	$ 0
Personnel Addition Adjustment reflects the addition of 4.00 Program Coordinators.	4.00	$ 427,842	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 59,244	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (105,600)
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (2,770)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (55,316)	$ 0
Personnel Reduction Adjustment reflects the reduction of 5.00 Senior Management Analysts.	(5.00)	$ (506,778)	$ 0

Expenditures by Category

		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**
PERSONNEL						
Salaries & Wages	$	1,557,979	$	1,607,470	**$**	**1,498,456**
Fringe Benefits	$	788,333	$	795,120	**$**	**725,836**
SUBTOTAL PERSONNEL	$	2,346,312	$	2,402,590	**$**	**2,224,292**
NON-PERSONNEL						
Supplies & Services	$	281,980	$	281,671	**$**	**274,616**
Information Technology	$	66,634	$	35,678	**$**	**88,479**
Energy/Utilities	$	16,544	$	15,046	**$**	**25,774**

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
NON-PERSONNEL			
Equipment Outlay	$ 18,931	$ 18,931	**$ 18,931**
SUBTOTAL NON-PERSONNEL	$ 384,089	$ 351,326	**$ 407,800**
TOTAL	$ 2,730,401	$ 2,753,916	**$ 2,632,092**

Revenues by Category

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
GENERAL FUND			
Revenue from Other Agencies	$ -	$ -	**$ 102,367**
Charges for Current Services	$ 1,526,389	$ 1,243,485	**$ 1,035,518**
TOTAL	$ 1,526,389	$ 1,243,485	**$ 1,137,885**

Salary Schedule

GENERAL FUND

Debt Management

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
1106	Sr Management Analyst	5.00	**0.00**	$ -	$ -
1107	Administrative Aide II	1.00	**0.00**	$ -	$ -
1218	Assoc Management Analyst	1.00	**2.00**	$ 61,687	$ 123,374
1222	Assoc Economist	3.00	**3.00**	$ 55,059	$ 165,178
1535	Clerical Assistant II	1.00	**1.00**	$ 34,340	$ 34,340
1746	Word Processing Operator	1.00	**1.00**	$ 36,514	$ 36,514
1876	Executive Secretary	1.00	**1.00**	$ 49,992	$ 49,992
1917	Supv Management Analyst	5.00	**0.00**	$ -	$ -
1923	Supv Economist	1.00	**0.00**	$ -	$ -
2132	Department Director	1.00	**1.00**	$ 130,948	$ 130,948
2270	Program Manager	2.00	**2.00**	$ 98,928	$ 197,855
2282	Program Coordinator	0.00	**10.00**	$ 79,485	$ 794,851
	Vacancy Factor Adjustment	0.00	**0.00**	$ -	$ (55,316)
	Furlough Savings	0.00	**0.00**	$ -	$ (10,235)
	Overtime Budgeted	0.00	**0.00**	$ -	$ 4,684
	Temporary Help	0.00	**0.00**	$ -	$ 26,271
	Total	22.00	**21.00**		**$ 1,498,456**
DEBT MANAGEMENT TOTAL		22.00	**21.00**		**$ 1,498,456**



Department Description

The Financial Management Department provides fiscal services to the Mayor and serves as an internal fiscal consultant to other City departments. Financial Management prepares the proposed and annual budgets in accordance with the City Charter each year. During the fiscal year, Financial Management monitors the City's expenditures and revenue receipts, oversees budget transfers and adjustments, and reviews requests for City Council and Mayoral Actions for both the operating budget and the Capital Improvements Program. In addition, the Department develops and updates the Mayor's Five-Year Financial Outlook.

Financial Management is organized into the following functions:

Budget Development and Public Budget Formulation
The Budget Development staff coordinates and manages the development and implementation of a responsible and balanced budget. The staff continuously tries to streamline the year-long budget process by maintaining and improving budgeting system software, which includes the development of a new budgeting application known as Public Budget Formulation; working with City departments, seeking expenditure savings, and implementing Mayoral objectives.

Economic Analysis and Financial Planning
The Economic Analysis and Financial Planning staff develops and updates the Mayor's Five-Year Financial Outlook, seeks to identify new revenue sources, and forecasts revenues City-wide. Revenue monitoring and forecasting are focused on the major revenue sources, such as property tax, sales tax, and transient occupancy tax. This is achieved by reviewing current-year and historical revenue receipts and factoring in economic trends.

Budget Monitoring
The Budget Monitoring staff monitors the City's annual operating budget. Quarterly reports are produced and presented to City Council to forecast year-end results and aid in adjusting the budget throughout the year to accommodate unforeseen changes in revenues and expenditures. The staff also develops and monitors monthly budgets for each City department as a tool for benchmarking actual expenditures and revenues, which encourages departments to adhere to their budget.

Capital Budget
The Capital Budget staff develops and monitors the City's Capital Improvements Program (CIP) Budget which supports construction projects such as the development of park land, installation of traffic signals, and the construction and remodeling of City facilities. In addition, requests for Council actions are reviewed for their CIP impact.

Financial Management

The Department's mission is:

> ***To develop and monitor the City's annual budget and comprehensive long-range financial forecast through a collective effort; to provide sound fiscal analysis of operating and capital revenues and expenditures; to provide superior customer service; and to adhere to the highest professional standards***

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Produce a balanced annual budget
Having a balanced annual budget is mandated by City law. A budget is considered balanced when revenues and expenditures equal one another. The Department will accomplish this goal by focusing on the following objectives.

- Implement a more efficient budget development application
- Publish the City's Proposed and Annual Budget

Goal 2: Provide long-range fiscal planning
The purpose of long-range fiscal planning is to enable effective decision-making and identify the City's future fiscal requirements to support City services. The Department will accomplish this goal by focusing on the following objectives.

- Analyze actual revenue receipts and economic trends to forecast major revenues
- Forecast expenditure trends in City departments

Goal 3: Monitor spending City-wide
Budget monitoring is an essential business practice to identify variances in the spending plan and to control overspending. The Department will accomplish this goal by focusing on the following objective.

- Adjust budgets throughout the year to accommodate unforeseen changes in revenues and expenditures

Goal 4: Provide superior customer service
Providing excellent customer service is a goal of every City department whether the customer is a resident, visitor, outside agency, or a City employee from another department. The Department will accomplish this goal by focusing on the following objectives.

- Provide internal training
- Provide accurate and timely fiscal analysis and review and consultation for Council and Mayoral actions

Goal 5: Build a sustainable organization through learning and continuous improvement
A key part of building a sustainable organization is to develop a trained workforce and high performing teams. Over the next one to two years, the Department will accomplish this goal by focusing on the following objective.

- Support professional growth and development

Goal 6: Promote the highest ethical standards
Adhering to a stringent ethical standard is the cornerstone of any governmental organization. City residents must be assured that their interests are always the primary concern of department staff. The Department will accomplish this goal by focusing on the following objectives.

- Provide ethics training for management and staff
- Management review of standards and ethical practices with staff on a regular basis

Service Efforts and Accomplishments

Budget Development
For Fiscal Year 2009, Financial Management developed a total budget of over $3.1 billion. Throughout the year the Department oversees the administration of the City's Capital Improvement Program as well as monitoring all

budgeted funds and maintaining a balanced General Fund budget. The Department incorporated General Fund reserve contributions into the balanced Fiscal Year 2009 Annual Budget in compliance with the Reserve Policy that the Department developed and Council adopted in Fiscal Year 2008.

Budget Monitoring
To further its core responsibility of administrating the City's Annual Budget, the Department established monthly budgets for each of the City's budgeted departments to benchmark actual expenditures and revenues. The Department routinely compares actual results to projections on a quarterly basis. The Financial Management staff subsequently incorporates this data and accompanying relevant analysis into quarterly reports to the City Council along with any recommendations regarding any required adjustments to budgetary allocations. During the first quarterly review for Fiscal Year 2009, significant budgetary reductions were presented to City Council in order to reduce spending early in the fiscal year due to rapidly declining revenues resulting from the economic downturn. This resulted in a budgetary reduction of $36.8 million and 150.95 FTE positions. The Department also reviews Council and Mayoral actions in order to determine and evaluate any financial impact to the City. In Fiscal Year 2009, the Financial Management staff was on track to review over 1,000 requests for actions prior to public hearing.

Fiscal Planning
Beginning in Fiscal Year 2007, the Department began developing the Mayor's Five-Year Financial Outlook. The first edition of this report, covering Fiscal Years 2008 through 2012, was issued to the City Council in November 2006; the second and third editions were delivered in January 2008 and November 2008, respectively. The Department will continue to issue annual updated editions of the Financial Outlook at the beginning of each budget cycle to set the framework for the upcoming budget.

User Fees
In Fiscal Year 2009, the Department developed (and Council adopted) a comprehensive City-wide User Fee Policy which defined the method by which fees and charges are set and the extent to which they cover the cost of the services provided. The purpose of this policy is to provide guidelines for the review of City fees and to incorporate best practices to ensure that the City adequately recovers costs for services it provides to the public.

Public Budget Formulation
The City is currently partnering with SAP to develop and implement the Public Budget Formulation (PBF) module. This application will replace the existing budget development tool—Financial Management Information System (FMIS)—and will be used to prepare the proposed and annual budgets. PBF is an integrated system that will allow the City to move from disconnected data systems to a connected chain of functions and activities. This improved platform will enhance Financial Management's budget development, execution, and administration abilities.

Budget Dollars at Work: Performance Expectations

Goal 1: To produce a balanced annual budget

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of General Fund adjusted in the May Revise	0.4%	0.04%	<1.0%
2. Percent of General Fund operating expenditure budget adjusted through the year	2.1%	N/A[1]	<3.0%
3. Percent reduction in staff time required to calculate and print the Final Budget with new budgeting system	N/A[2]	N/A[2]	N/A[2]
4. Percent completion of implementing new budgeting system	N/A[2]	10%	100.0%

[1] Not available until the release of the Comptroller's Year-End Report in September 2009.
[2] Completion of the new budgeting system is not expected to occur until Fiscal Year 2010 for use with the Fiscal Year 2011 Annual Budget. Reduction in staff time will not be immediately measurable due to additional time commitments to fully setup, integrate, and operate a new budgeting system within the City's existing budget process.

Financial Management

Goal 2: To provide long-range fiscal planning

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent variance between projected and annual budgeted revenue	1.5%	1.2%[3]	<3.0%
2. Percent of significant expenditures included in the Five-Year Financial Outlook that were also included in the budget	99%	96%	100%

Goal 3: To monitor spending citywide

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent variance between actual General Fund revenue and revised budget at year-end	1.8%	N/A[1]	<3.0%
2. Percent variance between actual General Fund expenditures and revised budget at year-end	1.3%	N/A[1]	<3.0%

Goal 4: To provide superior customer service

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of Council and Mayoral actions reviewed within four days	78.1%	N/A[4]	80.0%

Goal 5: To build a sustainable organization through learning and continuous improvement

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of staff compliant with the Department's training policy	81.0%	85.0%	100.0%

Goal 6: To promote the highest ethical standards

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of management and staff compliant with the Department's ethics training policy	100%	N/A[5]	100%
2. Percent of staff subject to an annual review of ethical standards by Department management	100%	100%	100%
3. Percent of staff having participated in at least one annual internal ethics training session	100%	100%	100%

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Workload Data					
Number of Council and Mayoral actions reviewed to assess the financial impact to the City	N/A	>1,000	1,115	N/A[4]	1,000

[3] Projected value is defined as the projection from the Fiscal Year 2009 Year-End Report. Annual value is defined as the Fiscal Year 2009 First-Quarter Revised Budget.
[4] Not available due to electronic routing. This will be revised when tracking data becomes available.
[5] Ethics training policy is currently being updated and therefore not available to set criteria for staff compliance until the policy is finalized.

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Size of budget developed and administered[6]	$2.5B	$2.6B	$2.9B	$3.1B	$2.9B

[6] Includes the City-wide operating budget and Capital Improvements Program

Department Summary

Financial Management								
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**		FY 2009-2010 CHANGE
Positions		30.00		31.00		**31.00**		0.00
Personnel Expense	$	3,178,179	$	3,380,133	**$**	**3,280,191**	$	(99,942)
Non-Personnel Expense	$	939,598	$	891,531	**$**	**508,088**	$	(383,443)
TOTAL	$	4,117,777	$	4,271,664	**$**	**3,788,279**	$	(483,385)

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Financial Management			
Annual Budget Development	11.00	12.00	**11.00**
Current Year Monitoring	9.00	9.00	**9.00**
Management	3.00	3.00	**3.00**
Revenue and Forecasting	7.00	7.00	**8.00**
Total	**30.00**	**31.00**	**31.00**

Department Expenditures

		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**
GENERAL FUND						
Financial Management						
Annual Budget Development	$	1,926,490	$	1,579,620	**$**	**1,254,662**
Current Year Monitoring	$	1,016,831	$	1,020,701	**$**	**1,021,747**
Financial Management	$	(3,986)	$	493,250	**$**	**(94,294)**
Management	$	391,275	$	383,959	**$**	**726,866**
Revenue and Forecasting	$	787,167	$	794,134	**$**	**879,298**
Total	**$**	**4,117,777**	**$**	**4,271,664**	**$**	**3,788,279**

Financial Management

Significant Budget Adjustments

GENERAL FUND

Financial Management	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (50,780)	$ 0
Public Budget Formulation Support Addition of 1.00 limited Senior Budget Development Analyst and 1.00 limited Supervising Budget Development Analyst to support the City's new budgeting system (Public Budget Formulation).	2.00	$ 215,812	$ 223,807
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 223	$ 0
Support for Safety and Maintenance of Visitor-Related Facilities Support to reimburse the General Fund for expenditures associated with the safety and maintenance of visitor-related facilities.	0.00	$ 0	$ 20,000
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (292,092)
ERP Backfill Reduction Reduction of limited positions and/or revenue that were added in the Fiscal Year 2009 Annual Budget for the purpose of backfilling positions required to work on the City's OneSD Project.	0.00	$ 0	$ (96,804)
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (81,546)	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (160,202)	$ 0
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	(2.00)	$ (406,892)	$ (136,000)

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
PERSONNEL			
Salaries & Wages	$ 2,123,633	$ 2,290,787	**$ 2,221,579**
Fringe Benefits	$ 1,054,546	$ 1,089,346	**$ 1,058,612**
SUBTOTAL PERSONNEL	$ 3,178,179	$ 3,380,133	**$ 3,280,191**
NON-PERSONNEL			
Supplies & Services	$ 918,395	$ 181,211	**$ 157,978**
Information Technology	$ 725	$ 682,750	**$ 311,117**
Energy/Utilities	$ 20,478	$ 27,570	**$ 38,993**
SUBTOTAL NON-PERSONNEL	$ 939,598	$ 891,531	**$ 508,088**
TOTAL	$ 4,117,777	$ 4,271,664	**$ 3,788,279**

Revenues by Category

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
GENERAL FUND			
Charges for Current Services	$ 116,658	$ 110,804	**$ 20,000**
Transfers from Other Funds	$ -	$ 541,980	**$ 351,695**
TOTAL	$ 116,658	$ 652,784	**$ 371,695**

Salary Schedule

GENERAL FUND

Financial Management

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
1106	Sr Management Analyst	7.00	**0.00**	$ -	$ -
1218	Assoc Management Analyst	15.00	**0.00**	$ -	$ -
1648	Payroll Specialist II	1.00	**1.00**	$ 40,262	$ 40,262
1876	Executive Secretary	1.00	**1.00**	$ 49,992	$ 49,992
1917	Supv Management Analyst	2.00	**0.00**	$ -	$ -
1923	Supv Economist	1.00	**0.00**	$ -	$ -
1965	Associate Budget Development Analyst	0.00	**13.00**	$ 63,332	$ 823,322
1966	Senior Budget Development Analyst	0.00	**8.00**	$ 69,708	$ 557,664
1967	Supervising Budget Development Analyst	0.00	**4.00**	$ 78,363	$ 313,453
2132	Department Director	1.00	**1.00**	$ 140,650	$ 140,650
2217	Financial Operations Manager	3.00	**3.00**	$ 111,551	$ 334,653
	Vacancy Factor Adjustment	0.00	**0.00**	$ -	$ (81,546)
	Furlough Savings	0.00	**0.00**	$ -	$ (36,871)

Financial Management

Salary Schedule

GENERAL FUND

Financial Management

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
	Overtime Budgeted	0.00	**0.00**	$ -	$ 80,000
	Total	31.00	**31.00**		**$ 2,221,579**
FINANCIAL MANAGEMENT TOTAL		31.00	**31.00**		**$ 2,221,579**



Description

Consistent with the City's Reserve Policy adopted by City Council, the Appropriated Reserve was established in Fiscal Year 2010 as a contingency for unanticipated, non-emergency needs that are identified during the year. The Appropriated Reserve may be used to alleviate unanticipated expenditures, revenue shortfalls due to an unexpected economic slowdown or recession, or to be used for one-time, high priority program/activities. The Reserve requires no maximum or minimum appropriated amount in any given year. However, the use of these funds would require an approval by a majority of the City Council. Funds that are not expended in a fiscal year will be returned to the General Fund's Unappropriated Reserve and may then be re-appropriated in the subsequent year.

General Fund Appropriated Reserve

Department Summary

General Fund Appropriated Reserve				
	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**	FY 2009-2010 CHANGE
Positions	0.00	0.00	**0.00**	0.00
Personnel Expense	$ -	$ -	**$ -**	$ -
Non-Personnel Expense	$ -	$ -	**$ 1,666,935**	$ 1,666,935
TOTAL	$ -	$ -	**$ 1,666,935**	$ 1,666,935

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
General Fund Appropriated Reserve			
General Fund Appropriated Reserve	$ -	$ -	**$ 1,666,935**
Total	**$ -**	**$ -**	**$ 1,666,935**

Significant Budget Adjustments

GENERAL FUND

General Fund Appropriated Reserve	Positions	Cost	Revenue
Creation of Appropriated Reserve	0.00	$ 1,666,935	$ 0
Funding for the creation of an Appropriated Reserve to be used as contingency in the event of unanticipated, non-emergency, high-priority needs that may arise in the fiscal year where no alternative funding is available.			

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
NON-PERSONNEL			
Supplies & Services	$ -	$ -	**$ 1,666,935**
SUBTOTAL NON-PERSONNEL	$ -	$ -	**$ 1,666,935**
TOTAL	$ -	$ -	**$ 1,666,935**



Department Description

The OneSD Support Department is a new department that was created to provide a support structure for the new Enterprise Resource Planning (ERP) system, also known as OneSD.

The ERP system consolidates a wide range of financial, logistics, and human resource functions into a single integrated system. Operational use of the ERP system marks a new era in the City by replacing a collection of custom-built, non-integrated software applications with an enterprise-wide, commercial off-the-shelf (COTS), integrated software solution, which will be the foundation for the City's core business processes for many years to come.

The Department is based on the Business Application Competency Center (BACC) model. The administrative, functional, development, and technical resources required for on-going operations and maintenance are co-located in the same facility dedicated to supporting the enterprise-wide suite of Systems Applications and Products in Data Processing (SAP) applications. This is an industry-proven model for providing high quality and cost-effective support.

The Department's mission is:

> ***To provide the highest quality ERP support services in order to maximize the efficiency of City operations, enable the delivery of business processes, and to enhance the quality of services***

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Provide exceptional customer service
The Department will move toward accomplishing this goal by focusing on the following objectives.

- Provide accurate and timely response to user requests
- Provide continuous SAP knowledge empowerment to stakeholders

OneSD Support

Goal 2: Increase business value from the City's ERP
The Department will move toward accomplishing this goal by focusing on the following objectives.
- Enable continuous process improvement

Goal 3: Create and maintain a sustainable, business focused organization
The Department will move toward accomplishing this goal by focusing on the following objectives.
- Identify and use a governance framework to provide strategic direction and prioritization of ERP initiatives
- Implement best practices for SAP support

Goal 4: Develop and maintain a skilled technical and functional workforce
The Department will move toward accomplishing this goal by focusing on the following objectives.
- Recruit and retain skilled technical and functional staff

Service Efforts and Accomplishments

The Finance and Logistics (FILO) modules of the OneSD system were successfully implemented on July 1, 2009. Interim achievements toward this accomplishment included:

- FILO Integration Testing continued in April 2009
- FILO Training (May/June 2009)
- FILO 'Go Live' (July 1, 2009)
- FILO Stabilization Phase (July 2 – mid-August 2009)
- The OneSD Team held a Year-End Closing Forum with Directors and financial management staff on May 28, 2009.
- The OneSD Team held a Readiness Conference on June 1, 2009 at the Mayor's Management Team meeting
- FILO SAP training began on May 26, 2009 and continued through July 2009. More than 2,000 employees were trained at multiple City training facilities throughout the City.

Budget Dollars at Work: Performance Expectations[1]

Goal 1: Provide exceptional customer service

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Average response time to user requests	N/A	N/A	1 day
2. Percent of customer satisfaction	N/A	N/A	80%
3. Percent of help desk tickets for system instruction	N/A	N/A	20%

Goal 2: Increase business value from the City's ERP

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Number of manual steps and workarounds reduced in existing workflows	N/A	N/A	1,000
2. Number of manual systems replaced	N/A	N/A	4

Goal 3: Create and maintain a sustainable, business-focused organization

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent integration of the Five Year ERP roadmap and the City's Five Year Plan and IT Strategic Plan	N/A	N/A	80%

[1] This is a new department and as such, no historical data exists.

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
2. Average response time to user requests	N/A	N/A	1 day
3. Percent deviation from system threshold usage	N/A	N/A	20%
4. Percent of service level agreements within industry benchmarks	N/A	N/A	80%

Goal 4: Develop and maintain a skilled technical and functional workforce

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of positions filled	N/A	N/A	90%
2. Percent of staff that have professional certifications	N/A	N/A	50%

Budget Dollars at Work: Sizing and Workload Data[1]

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Sizing Data					
Number of users who have access to the ERP system	N/A	N/A	N/A	N/A	10,000
Average concurrent usage	N/A	N/A	N/A	N/A	250
Number of standalone systems that are replaced with ERP	N/A	N/A	N/A	N/A	15
Number of external business processes now integrated into OneSD	N/A	N/A	N/A	N/A	200
Number of new and updated work instructions	N/A	N/A	N/A	N/A	200
Workload Data					
Number of work instructions (sets of instructions on a process in SAP) maintained	N/A	N/A	N/A	N/A	500
Number of work instructions supported	N/A	N/A	N/A	N/A	700
Number of modules supported by staff	N/A	N/A	N/A	N/A	2
Number of trouble tickets issued (or 'Number of support cases researched')	N/A	N/A	N/A	N/A	750

Department Summary

OneSD Support								
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**		FY 2009-2010 CHANGE
Positions		0.00		0.00		**19.00**		19.00
Personnel Expense	$	-	$	-	**$**	**1,907,611**	$	1,907,611
Non-Personnel Expense	$	-	$	-	**$**	**10,685,250**	$	10,685,250
TOTAL	$	-	$	-	**$**	**12,592,861**	$	12,592,861

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
ONESD SUPPORT			
OneSD Support			
Administration	0.00	0.00	**2.00**
Functional Support	0.00	0.00	**17.00**
Total	**0.00**	**0.00**	**19.00**

Department Expenditures

		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**
ONESD SUPPORT						
OneSD Support						
Administration	$	-	$	-	**$**	**10,967,153**
Functional Support	$	-	$	-	**$**	**1,681,107**
OneSD Support	$	-	$	-	**$**	**(55,399)**
Total	**$**	**-**	**$**	**-**	**$**	**12,592,861**

OneSD Support

Significant Budget Adjustments

ONESD SUPPORT

OneSD Support	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (14,207)	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 5,671,607	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 4,783,459	$ 0
OneSD Support Department Addition and Transfer of Positions Addition of 2.00 FTE positions and non-personnel expenses, and the transfer of 17.00 FTE positions from various departments to the newly created OneSD Support Department to manage the integrated ERP System.	19.00	$ 2,193,194	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ 12,898,704
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (41,192)	$ 0

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
PERSONNEL			
Salaries & Wages	$ -	$ -	**$ 1,277,973**
Fringe Benefits	$ -	$ -	**$ 629,638**
SUBTOTAL PERSONNEL	$ -	$ -	**$ 1,907,611**
NON-PERSONNEL			
Supplies & Services	$ -	$ -	**$ 343,841**
Information Technology	$ -	$ -	**$ 5,666,399**
Energy/Utilities	$ -	$ -	**$ 33,664**

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
NON-PERSONNEL			
Equipment Outlay	$ -	$ -	**$ 4,641,346**
SUBTOTAL NON-PERSONNEL	$ -	$ -	**$ 10,685,250**
TOTAL	$ -	$ -	**$ 12,592,861**

Salary Schedule

ONESD SUPPORT

OneSD Support

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
1106	Sr Management Analyst	0.00	**1.00**	$ 69,135	$ 69,135
1183	Accountant IV	0.00	**2.00**	$ 88,083	$ 176,165
1218	Assoc Management Analyst	0.00	**1.00**	$ 61,687	$ 61,687
1243	Info Systems Administrator	0.00	**1.00**	$ 85,917	$ 85,917
1348	Info Systems Analyst II	0.00	**1.00**	$ 61,372	$ 61,372
1349	Info Systems Analyst III	0.00	**1.00**	$ 69,453	$ 69,453
1401	Info Systems Technician	0.00	**5.00**	$ 47,732	$ 238,658
1659	Payroll Audit Supv-Personnel	0.00	**2.00**	$ 51,126	$ 102,252
1746	Word Processing Operator	0.00	**1.00**	$ 36,514	$ 36,514
1917	Supv Management Analyst	0.00	**1.00**	$ 77,888	$ 77,888
2217	Financial Operations Manager	0.00	**1.00**	$ 134,735	$ 134,735
2228	Principal Accountant	0.00	**1.00**	$ 96,845	$ 96,845
2270	Program Manager	0.00	**1.00**	$ 121,250	$ 121,250
	Vacancy Factor Adjustment	0.00	**0.00**	$ -	$ (41,192)
	Furlough Savings	0.00	**0.00**	$ -	$ (12,706)
	Total	0.00	**19.00**		**$ 1,277,973**
ONESD SUPPORT TOTAL		0.00	**19.00**		**$ 1,277,973**

OneSD Support

Revenue and Expense Statement (Non-General Fund)

ONESD SUPPORT 50070	FY 2008* BUDGET	FY 2009* BUDGET	**FY 2010 FINAL**
REVENUE			
Services to General Fund	$ -	$ -	**$ 7,565,861**
Services to Other Funds	$ -	$ -	**$ 5,332,843**
TOTAL REVENUE	$ -	$ -	**$ 12,898,704**
TOTAL BALANCE AND REVENUE	$ -	$ -	**$ 12,898,704**
OPERATING EXPENSE			
Non-Personnel Expenses	$ -	$ -	**$ 10,685,250**
Personnel Expenses	$ -	$ -	**$ 1,907,611**
TOTAL OPERATING EXPENSE	$ -	$ -	**$ 12,592,861**
TOTAL EXPENSE	$ -	$ -	**$ 12,592,861**
BALANCE	$ -	$ -	**$ 305,843**
TOTAL EXPENSE, RESERVE, AND BALANCE	$ -	$ -	**$ 12,898,704**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.



Department Description

The Risk Management Department manages the City's self-insured Workers' Compensation Programs; coordinates public liability and loss control measures intended to forecast and reduce the City's exposure to risks; administers employee health and safety programs, employee benefits contracts, and programs including employee savings plans, the Long-Term Disability Plan, and the Employee Assistance Program (EAP).

The Department's mission is:

> ***To effectively prevent, control, and minimize the City's financial risk while providing optimum services to the City's employees and the public through the centralized administration of healthcare, safety, loss control, employee benefit, and other risk management programs***

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Maintain good stewardship over City finances
In order for the City to operate in the most efficient and effective manner possible, the Department must serve as a good steward of the City's finances. It must promote cost effective strategies and continue to improve accountability within the Department. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Meet reserve policy targets
- Deliver services in a cost-effective manner

Goal 2: Reduce risk and loss exposure
In the past, the City focused on reacting to issues that arose. It is the Department's goal to reduce risk and loss exposure and create a more proactive culture within the City. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Promote and encourage behaviors that minimize loss
- Promote the importance of employee safety
- Identify and monitor loss metrics

Risk Management

Goal 3: Promote the highest ethical standards and behavior among employees
Promote and enforce the City's ethical practices to ensure integrity, accountability, service, team support, openness, and diversity in the Department. The Department will move toward enhancing its accomplishment of this goal by focusing on the following objectives.

- Offer training to management and staff on ethical standards
- Management review of standards and ethical practices with staff on a regular basis

Service Efforts and Accomplishments

As a result of recent internal reviews and external operational assessments and rapidly rising workers' compensation costs, Risk Management developed an optimization plan. This plan continues to increase all City departments' awareness of the areas where losses are occurring and where resources should be applied to reduce the volume and subsequent costs of incidents. The Safety and Environmental Health Division is working with City departments to develop aggressive, prevention-oriented programs intended to increase safety awareness and accountability while lowering injury rates and costs. The Workers' Compensation Division has implemented best practices for claims administration, including a Medical Provider Network for the optimal treatment of the City's injured workforce.

Budget Dollars at Work: Performance Expectations

Goal 1: Maintain good stewardship over City finances

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Reserve balances in millions (and percentage of reserve goals) at the end of fiscal year for Long Term Disability	$3.0 / 30%	$3.0 / 30%	$7.5 / 63%
2. Reserve balances in millions (and percentage of reserve goals) at the end of fiscal year for Public Liability	$0.0 / 0%	$10.0 / 18%	$17.1 / 15%
3. Reserve balances in millions (and percentage of reserve goals) at the end of fiscal year for Workers' Compensation	$19.5 / 20%	$29.3 / 15%	$34.3 / 22%
4. Percent increase/decrease of largest HMO healthcare premiums from prior year relative to industry trend	9.5% increase	7.4% increase	7.4% increase
5. Ratio of workers' compensation claims by claim representative compared to industry standards	City: 159%	City: 155%	City: 159%
6. Ratio of public liability claims by claim representative compared to industry standards	City: 155%	City: 129%	City: 184%

Goal 2: Reduce risk and loss exposure

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of investigations resulting in Occupational Safety and Health Administration (OSHA) citations	0%	N/A[1]	0%
2. Percent of safety audits (conducted in departments with the largest workers' compensation exposure) found to have implemented best practices for employee safety	86%	N/A[1]	100%
3. Percent increase/decrease of average 'Recordable Injury Incident Rate' (injuries requiring medical	5% increase	3% increase	10% decrease

[1] Due to the conversion to OneSD and post-implementation work that resulted, the Department was unable to provide Fiscal Year 2009 actual data at time of publication, but expects have it in September 2009.

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
attention beyond first aid) as compared to prior year for the seven largest departments[2]			
4. Percent increase/decrease of average 'Lost/Rest Rate' (accident cases per 100 full-time employees) as compared to prior year for the seven largest departments[2]	11% increase	6% decrease	10% decrease
5. Percent increase/decrease of 'Lost Days' (lost days as a result of a work-related injury) as compared to prior year for the seven largest departments[2]	12% decrease	4% decrease	10% decrease
6. Percent increase/decrease of workers compensation claims compared to prior year (as an indicator of safety program effectiveness)	2% decrease	12% decrease	8% decrease
7. Number of quarterly Safety Performance Reports that include statistics for the seven largest departments on preventable vehicle accidents (as a first step to initiating a campaign to reduce preventable vehicle accidents)	N/A	N/A	N/A[3]
8. Percent increase/decrease of preventable accidents compared to prior year for the seven largest departments	37% increase	N/A[1]	N/A[3]

Goal 3: Promote the highest ethical standards and behavior among employees

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of staff attending citywide training on ethics and general citywide codes of conduct	N/A[1]	N/A[1]	100%

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Sizing Data					
Number of new employees enrolled in the City's benefit programs	487	479	574	N/A[1]	513[3]
Number of health care programs provided	21	21	13	8	8
Workload Data					
Number of prevention-oriented training sessions provided by Risk Management	25	22	37	59	22
Number of safety audits completed	7	7	7	1	7
Number of public liability claims managed	2,375	2,278	2,482	3,002	2,378[3]
Number of workers' compensation claims managed	3,723	3,878	3,879	4,361	3,827[3]
Number of benefit changes processed by Risk Management	2,968	2,264	1,932	N/A[1]	2,388[3]
Number of new requests for EAP consultations	344	271	272	238	296[3]
Number of EAP training sessions (sponsor or participant)	32	28	41	24	28

[2] The seven largest departments are: Police, Fire-Rescue, Water, Metropolitan Wastewater, Environmental Services, General Services, and Park & Recreation.
[3] Timely and accurate data is not available for this performance measure.

Department Summary

Risk Management								
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**		FY 2009-2010 CHANGE
Positions		84.25		82.75		**82.25**		(0.50)
Personnel Expense	$	7,397,451	$	7,139,753	**$**	**6,748,446**	$	(391,307)
Non-Personnel Expense	$	1,676,483	$	1,728,357	**$**	**2,351,759**	$	623,402
TOTAL	$	9,073,934	$	8,868,110	**$**	**9,100,205**	$	232,095

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
RISK MANAGEMENT ADMINISTRATION			
Risk Management			
Administration	7.00	7.00	**7.50**
Employee Benefits	17.00	17.00	**17.50**
Public Liability & Loss Recovery	17.00	17.00	**17.00**
Safety & Environmental Health	9.00	9.00	**9.00**
Workers' Compensation	34.25	32.75	**31.25**
Total	**84.25**	**82.75**	**82.25**

Department Expenditures

		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**
RISK MANAGEMENT ADMINISTRATION						
Risk Management						
Administration	$	910,114	$	906,128	**$**	**930,248**
Employee Benefits	$	1,377,026	$	1,584,343	**$**	**1,864,381**
Public Liability & Loss Recovery	$	1,907,775	$	1,737,571	**$**	**1,687,488**
Risk Management	$	25,043	$	(163,072)	**$**	**(233,512)**
Safety & Environmental Health	$	869,972	$	934,157	**$**	**916,603**
Workers' Compensation	$	3,984,004	$	3,868,983	**$**	**3,934,997**
Total	**$**	**9,073,934**	**$**	**8,868,110**	**$**	**9,100,205**

Risk Management

Significant Budget Adjustments

RISK MANAGEMENT ADMINISTRATION

Risk Management	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (220,362)	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 534,625	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 88,777	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ 1,990,728
ERP Backfill Reduction Reduction of limited positions and/or revenue that were added in the Fiscal Year 2009 Annual Budget for the purpose of backfilling positions required to work on the City's OneSD Project.	(0.50)	$ (28,808)	$ (29,401)
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (142,137)	$ 0

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
PERSONNEL			
Salaries & Wages	$ 4,765,050	$ 4,634,618	**$ 4,374,601**
Fringe Benefits	$ 2,632,401	$ 2,505,135	**$ 2,373,845**
SUBTOTAL PERSONNEL	$ 7,397,451	$ 7,139,753	**$ 6,748,446**
NON-PERSONNEL			
Supplies & Services	$ 747,793	$ 867,728	**$ 1,425,538**
Information Technology	$ 879,766	$ 809,557	**$ 873,605**
Energy/Utilities	$ 41,022	$ 43,170	**$ 48,156**

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
NON-PERSONNEL			
Equipment Outlay	$ 7,902	$ 7,902	**$ 4,460**
SUBTOTAL NON-PERSONNEL	$ 1,676,483	$ 1,728,357	**$ 2,351,759**
TOTAL	$ 9,073,934	$ 8,868,110	**$ 9,100,205**

Salary Schedule

RISK MANAGEMENT ADMINISTRATION

Risk Management

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
1105	Administrative Aide I	0.50	**0.50**	$ 42,244	$ 21,122
1218	Assoc Management Analyst	1.00	**1.00**	$ 61,687	$ 61,687
1256	Benefits Representative II	9.00	**9.00**	$ 38,215	$ 343,936
1340	Claims Aide	9.00	**9.00**	$ 43,197	$ 388,772
1341	Claims Clerk	12.75	**12.75**	$ 36,054	$ 459,685
1343	Claims Representative II	18.50	**18.50**	$ 61,192	$ 1,132,058
1349	Info Systems Analyst III	1.00	**1.00**	$ 69,453	$ 69,453
1391	Supv Claims Representative	4.00	**4.00**	$ 73,971	$ 295,885
1406	Employee Assistance Counselor	1.00	**1.00**	$ 60,587	$ 60,587
1417	Employee Benefits Specialist I	2.00	**2.00**	$ 52,198	$ 104,396
1429	Employee Assistance Program Manager	1.00	**1.00**	$ 78,109	$ 78,109
1535	Clerical Assistant II	4.00	**3.50**	$ 34,340	$ 120,190
1811	Rehabilitation Coordinator	1.00	**1.00**	$ 68,026	$ 68,026
1816	Claims & Insurance Manager	3.00	**3.00**	$ 80,488	$ 241,464
1823	Safety Officer	2.00	**2.00**	$ 67,324	$ 134,648
1826	Safety Representative II	4.00	**4.00**	$ 58,546	$ 234,185
1876	Executive Secretary	1.00	**1.00**	$ 49,992	$ 49,992
1879	Sr Clerk/Typist	1.00	**1.00**	$ 41,822	$ 41,822
1917	Supv Management Analyst	1.00	**1.00**	$ 77,888	$ 77,888
1937	Sr Claims Representative	3.00	**3.00**	$ 67,764	$ 203,292
1972	Safety & Training Manager	1.00	**1.00**	$ 77,550	$ 77,550
2157	Risk Management Director	1.00	**1.00**	$ 130,224	$ 130,224
2214	Deputy Director	1.00	**1.00**	$ 113,490	$ 113,490
	Vacancy Factor Adjustment	0.00	**0.00**	$ -	$ (142,137)
	Furlough Savings	0.00	**0.00**	$ -	$ (81,723)
	Ex Perf Pay-Classified	0.00	**0.00**	$ -	$ 4,224
	Temporary Help	0.00	**0.00**	$ -	$ 85,776
	Total	82.75	**82.25**		**$ 4,374,601**
RISK MANAGEMENT TOTAL		82.75	**82.25**		**$ 4,374,601**

Risk Management

Revenue and Expense Statement (Non-General Fund)

RISK MANAGEMENT ADMINISTRATION 50061	FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ -	$ 2,269,022	**$ 2,004,626**
TOTAL BALANCE	$ -	$ 2,269,022	**$ 2,004,626**
REVENUE			
City Contributions - General Fund	$ 6,043,385	$ 4,645,385	**$ 7,866,177**
City Contributions - Other Funds	$ 3,030,549	$ 1,953,703	**$ 29,402**
TOTAL REVENUE	$ 9,073,934	$ 6,599,088	**$ 7,895,579**
TOTAL BALANCE AND REVENUE	$ 9,073,934	$ 8,868,110	**$ 9,900,205**
OPERATING EXPENSE			
Operating Expenses	$ 9,073,934	$ 8,868,110	**$ 9,100,205**
TOTAL OPERATING EXPENSE	$ 9,073,934	$ 8,868,110	**$ 9,100,205**
TOTAL EXPENSE	$ 9,073,934	$ 8,868,110	**$ 9,100,205**
RESERVE			
Reserve	$ -	$ -	**$ 800,000**
TOTAL RESERVE	$ -	$ -	**$ 800,000**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE, AND BALANCE	$ 9,073,934	$ 8,868,110	**$ 9,900,205**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Office of the Chief of Staff

Mission

The mission of the Office of the Chief of Staff is to provide leadership in policy formulation, support transparent communication, build and maintain relationships with the communities of San Diego, enhance economic prosperity, and vitalize the City by supporting the region's cultural assets.

Group Description

The Office of the Chief of Staff provides executive oversight, strategic planning, and direction for the Commission for Arts and Culture, the Community & Legislative Services Department, the Office of Special Events, and for Special Promotional Programs.

BUDGET DEPARTMENT	POSITIONS	PERSONNEL EXPENSE	NON-PERSONNEL EXPENSE	TOTAL EXPENSE
Commission for Arts and Culture	6.00	$ 601,672	$ 264,654	$ 866,326
Community & Legislative Services	37.00	$ 4,459,408	$ 1,418,617	$ 5,878,025
Special Events	3.00	$ 310,608	$ 256,706	$ 567,314
Special Promotional Programs[1]	0.00	$ -	$ 79,073,732	$ 79,073,732
	46.00	$ 5,371,688	$ 81,013,709	$ 86,385,397

[1] The Special Events and Commission for Arts and Culture budgets are reflected on their own department pages. The total Special Promotional Programs Budget, including Special Events and the Commission for Arts and Culture, is $80,477,372.

Commission for Arts and Culture



Description

The City of San Diego's Commission for Arts and Culture (the Commission) was established in 1988 by City Ordinance to serve in an advisory capacity to the Mayor and City Council on promoting, encouraging, and advocating for increased support to the arts and culture organizations of San Diego. The Commission is responsible for making all recommendations pertaining to arts and culture for City funding to the Mayor. It is also the Commission's responsibility to advise on projects and programs designed to promote public art throughout the neighborhoods of the City, to develop policies that involve artists in selected capital improvement projects, and to encourage the private sector to include public art in private development.

The Commission serves as a partner and catalyst for artistic innovation within the community by providing financial support for non-profit arts and cultural organizations to bring together creative forces, inspire patronage, and stimulate artistic appreciation. Through effective public policy, advocacy, strategic partnerships, technical assistance and funding, the Commission supports arts and cultural programming, neighborhood arts programs, festivals, public art and cultural tourism, all of which contribute to the quality of life, the economy, and the vibrancy of San Diego.

The Commission's mission is:

> ***To vitalize the City by supporting the region's cultural assets, integrating arts and culture into community life, and showcasing San Diego as an international cultural destination***

Goals and Objectives

The following goals and objectives represent the action plan for the Commission.

Goal 1: Efficiently and effectively administer the arts and culture programs through the work of a high performing team

It is imperative that all government agencies operate at the highest levels of professional, fiscal, and ethical conduct. The Commission will accomplish this goal by focusing on the following objectives.

- Complete scope of work guided by a performance-based work plan
- Maintain/increase budget through effective advocacy efforts and strategic public/private partnerships
- Maximize Commissioners' and volunteers' strengths and skills

Commission for Arts and Culture

Goal 2: Maintain a system to conduct effective, accurate internal and external communications, and to provide opportunities for critical feedback and data sharing

Maintaining accurate and up-to-date data and effectively sharing that data with staff and constituents is critical for developing a vibrant and competitive arts and culture sector. The Commission will accomplish this goal by focusing on the following objectives.

- Ensure Commission staff has the knowledge and tools to provide state-of-the art technical assistance to its constituents
- Ensure Commission staff, contractors, and partners effectively uses all available technologies to improve data collection and communication

Goal 3: Advance the development of arts and culture activity in San Diego by administering the allocation of public funds for program and services to broad-based sectors of the San Diego community

Tourism is the third largest industry in the City of San Diego and one of the major draws for tourists is arts and culture. Therefore, it is imperative, that the City do all it can to develop arts and cultural activities. The Commission will accomplish this goal by focusing on the following objectives.

- Partner with other California arts funders to implement a universal on-line application system that its contractors can use to easily leverage additional resources
- Develop improved resources for applicants that will strengthen the capacity of current contractors and encourage applications from underserved parts of the City

Goal 4: Increase support for and realize public art projects in public and private development through efficient and effective policymaking and administration

The design and installation of artworks in the public realm offsets the City's increasing urbanization, provides opportunities for artists, and positions San Diego as an innovative and attractive cultural center. The Commission will accomplish this goal by focusing on the following objective.

- Engage in efficient and effective policymaking and administration

Goal 5: Expand access to the arts to broad-based sectors of the community through innovative partnerships, resource sharing opportunities, and the seeding of new initiatives

The City is committed to serving the full diversity of its residents and visitors. The arts and culture sector can play a critical role in increasing access to services. The Commission will accomplish this goal by focusing on the following objectives.

- Provide a leadership role in developing and implementing strategic public/private partnerships
- Develop policies and procedures that focus on expanding access to arts and cultural programming while abiding by the constraints required of Transient Occupancy Tax (TOT)-funded programs

Service Efforts and Accomplishments

June 2008 marked the 20th anniversary of the City of San Diego's Commission for Arts and Culture. To celebrate this important milestone, the Commission planned and implemented a business and marketing plan that informed and engaged community members in arts and culture as well as educated them about the work of the Commission. This project produced a calendar of community celebrations, public recognition opportunities, honors and public relations efforts.

The Commission's programs support 120 San Diego non-profit organizations through the Organizational Support Program (OSP) with 72 organizations and Creative Communities San Diego (CCSD) with 48 organizations. In Fiscal Year 2009, the Organizational Support Program (OSP) funded organizations contributed more than $180 million in direct expenditures to the local economy and supported more than 6,300 jobs. These organizations represent annual operating incomes ranging from $28,000 to more than $18 million. In addition, more than 10,400 volunteers and 1,100 volunteer board members donated time and talent to these organizations.

The impact of the 76 OSP-funded arts and culture organizations extends beyond the number of tickets sold. Educational and outreach directives within the Commission's funding guidelines encourage these organizations to convey their value to San Diego's youth and communities. These efforts resulted in arts and culture organizations

visiting schools and community groups more than 3,700 times. In addition to selling 3.2 million admissions, OSP organizations provided more than 1.8 million admissions free-of-charge.

The Mayor, Commission and the San Diego Regional Arts and Culture Coalition released the results of the 2008 report on the impact arts and culture has on the local economy and community. The *2008 Arts and Culture Economic and Community Impact Report* provides evidence that arts and cultural organizations are instrumental in making San Diego a vibrant city and help build a competitive and creative edge. It was distributed to community leaders, media, arts and culture groups and elected officials throughout the city. The report found that the 72 arts and culture organizations funded by the Commission's Organizational Support Program stimulate the economy with over $180 million in expenditures.

In Fiscal Year 2009, the Commission administered the 2004 Public Art Master Plan, Council Policy 900-11 (2 percent for art in public projects) and Ordinance 19280 (1 percent for art in private projects). The Commission partnered with the Port of San Diego to provide several temporary exhibitions of artwork on San Diego's tidelands. Commission staff continued to manage a contract for the design and construction of an educational space for children at the Serra Mesa-Kearny Mesa Branch Library, a project which is funded by the First 5 Commission of California, and to act as project managers for a public art project funded by Caltrans and numerous public art projects funded by the Centre City Development Corporation. In Fiscal Year 2009, the Commission received a $25,000 grant from the National Endowment for the Arts with which it conserved a prominent mural near the Convention Center.

During Fiscal Year 2009, amendments to the San Diego Municipal Code (Section 26.0701 et seq.) were made to define the role of the Commission and Commission staff in the management of the artwork owned and controlled by the City. Further policies and procedures for the management of the City's art collection are currently under development by the Commission in collaboration with other City departments. The intended net effect of these interlinked collections management policies and procedures is an increase in the quality, value, safety and condition of the City's art assets. The city-wide budget adjustments which occurred in the second quarter of Fiscal Year 2009 resulted in the reduction of 1.00 FTE Commission staff member, which is the cause for projected decreases in performance targets related to the overall work of the Commission and the Public Art Program.

The Commission continues to evaluate the effectiveness of its cultural tourism strategies in order to strengthen visitor participation in San Diego's cultural amenities. Moreover, it has renewed the partnership with the Convention and Visitors Bureau and its cultural tourism marketing program, *San Diego Art + Sol*. The partnership is critical as cultural tourism is a particularly lucrative and growing niche within the larger tourism industry. Cultural tourists, travelers who visit a location primarily to experience art and cultural sites and events, generally stay in hotels, visit for a longer period of time, and spend more discretionary income than other tourists.

In 2003, the Commission instigated *The Diversity Initiative*, a multi-year, multi-organization, and multi-dimensional project to serve as a catalyst to educate, enrich, promote, strengthen and enhance the fabric of San Diego's rich and vibrant arts and cultural community. In 2009, those efforts culminated in the release of *A Report on the City of San Diego Commission for Arts and Culture's Diversity Initiative*. This is now a tool for current arts administrators and boards, future generations and colleagues in other communities. Complete with best practices, case studies and valuable recommendations, the report is a blueprint for efforts towards achieving diversity.

At the annual Americans for the Arts (AFTA) national convention in Seattle, the 2009 Selina Roberts Ottum Award for Arts Leadership was presented to the Commission's Executive Director. Each year, AFTA honors those who are committed to building communities through the arts. Presented since 1991 by AFTA and the National Endowment for the Arts, this award recognizes the achievements of an individual who has made a meaningful contribution to the arts through arts leadership in the local arts agency field. This is only the second time the award has gone to a Californian.

Finally, during Fiscal Year 2009, the Commission successfully transitioned collection of financial and other quantitative forms of data from its OSP applications for funding to the California Cultural Data Project (CA-CDP). In addition to providing an online mechanism for applicants to report their data, the CA-CDP proves applicants access to certified public accountants to help with financial reporting questions and provides automated financial reports which contractors may submit in lieu of their own internally-produced financial reports as part of their year-

end requirements. All application, request for payment and final reporting forms have been converted to Microsoft Office Word documents so organizations can complete them and save them on their own computers. All forms are also available in PDF for organizations that do not use Microsoft Office. In addition, all forms are available from the Commission's website. Tracking of receipt and processing of all forms is now done in a Microsoft Access database which enables staff to efficiently notify applicants and contractors of omissions, errors, expirations, etc. in a timely manner.

Budget Dollars at Work: Performance Expectations

Goal 1: Efficiently and effectively administer the arts and culture programs through the work of a high performing team

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of tasks appearing in performance-based workplan that are completed on time	95%	95%	85%
2. Number of strategic public/private partnerships maintained	20	26	24
3. Number of volunteers utilized	73	76	73

Goal 2: Maintain a system to conduct effective and accurate internal and external communications and to provide opportunities for critical feedback and data sharing

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Contractor satisfaction rating on the Commission's responsiveness of staff as "very good" or "excellent"	95%	97%	97%

Goal 3: Advance the development of arts and culture activity in San Diego by administering the allocation of public funds for program and services to broad-based sectors of the San Diego community

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Contractor satisfaction rating on Commission's overall performance	95%	97%	97%
2. Percent of Organizational Support Program applicants that use the budgetary universal on-line application system	50%	100%	100%

Goal 4: Increase support for and realize public art projects in public and private development through efficient and effective policymaking and administration

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Number of recommendations in the 2004 *Public Art Master Plan* implemented	40	40	20
2. Percent of funds for administration and maintenance deposited into Public Art Fund as required by Council Policy 900-11	0%	100%	100%
3. Number of public art projects undertaken by private developments that are overseen by the Commission	1	1	3

Goal 5: Expand access to the arts to broad-based sectors of the community through innovative partnerships, resource sharing opportunities, and the seeding of new initiatives

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Number of technical assistance and community partnership workshops conducted	7	24	7

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Sizing Data					
Number of individual pieces of artwork owned by the City of San Diego which the Commission voluntarily monitors	1,144	1,144	1,144	1,165	1,167
Workload Data					
Number of arts and culture organizations in the Organizational Support Program (OSP) for which the Commission administers application and review processes	85	86	75	72	76
Number of arts and culture organizations in the Creative Communities San Diego Program for which the Commission administers application and review processes	45	43	44	47	51
Number of active contracts with arts and culture organizations managed by the Commission	124	123	119	122	127
Number of active contracts with artists managed by the Commission	14	12	10	10	8
Number of State, federal, and private grant applications submitted	2	3	3	3	3
Number of Commission meetings, committee meetings, community workshops, technical assistance, and panel meetings held	52	71	70	67	70

Commission for Arts and Culture

Department Summary

Commission for Arts and Culture								
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**		FY 2009-2010 CHANGE
Positions		7.00		7.00		**6.00**		(1.00)
Personnel Expense	$	736,856	$	730,189	**$**	**601,672**	$	(128,517)
Non-Personnel Expense	$	208,911	$	245,666	**$**	**264,654**	$	18,988
TOTAL	$	945,767	$	975,855	**$**	**866,326**	$	(109,529)

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
TRANSIENT OCCUPANCY TAX FUND			
Commission for Arts and Culture			
Administration	2.10	2.10	**2.10**
Allocations and Training	2.90	2.90	**2.90**
Public Art	2.00	2.00	**1.00**
Total	**7.00**	**7.00**	**6.00**

Department Expenditures

		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**
TRANSIENT OCCUPANCY TAX FUND						
Commission for Arts and Culture						
Administration	$	329,677	$	362,622	**$**	**345,640**
Allocations and Training	$	328,032	$	335,550	**$**	**323,060**
Commission for Arts and Culture	$	16,720	$	-	**$**	**(4,487)**
Public Art	$	234,969	$	241,314	**$**	**165,744**
Special Initiatives	$	6,369	$	6,369	**$**	**6,369**
Total	**$**	**915,767**	**$**	**945,855**	**$**	**836,326**
PUBLIC ART FUND						
Public Art						
Public Art	$	30,000	$	30,000	**$**	**30,000**
Total	**$**	**30,000**	**$**	**30,000**	**$**	**30,000**
DEPARTMENT TOTAL	**$**	**945,767**	**$**	**975,855**	**$**	**866,326**

Commission for Arts and Culture

Significant Budget Adjustments

TRANSIENT OCCUPANCY TAX FUND

Commission for Arts and Culture	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (37,159)	$ 0
City Attorney Department Service Level Agreement Adjustment for Service Level Agreement (SLA) with the City Attorney Department for legal services.	0.00	$ 41,347	$ 0
Purchase Order Re-budget Adjustment to reflect the re-budgeting of remaining balances in open purchase orders from Fiscal Years 2007 and 2008.	0.00	$ 25,000	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 3,937	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (50,940)	$ 0
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	(1.00)	$ (91,714)	$ 0

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
PERSONNEL			
Salaries & Wages	$ 486,197	$ 485,597	**$ 407,074**
Fringe Benefits	$ 250,659	$ 244,592	**$ 194,598**
SUBTOTAL PERSONNEL	$ 736,856	$ 730,189	**$ 601,672**
NON-PERSONNEL			
Supplies & Services	$ 141,995	$ 157,990	**$ 227,426**
Information Technology	$ 61,193	$ 81,978	**$ 31,076**
Energy/Utilities	$ 4,723	$ 4,698	**$ 5,152**
Equipment Outlay	$ 1,000	$ 1,000	**$ 1,000**
SUBTOTAL NON-PERSONNEL	$ 208,911	$ 245,666	**$ 264,654**
TOTAL	$ 945,767	$ 975,855	**$ 866,326**

Salary Schedule

TRANSIENT OCCUPANCY TAX FUND

Commission for Arts and Culture

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1107	Administrative Aide II	1.00	**1.00**	$	48,896	$	48,896
1218	Assoc Management Analyst	2.00	**1.00**	$	61,687	$	61,687
1769	Public Art Program Administrator	2.00	**2.00**	$	77,584	$	155,168
1876	Executive Secretary	1.00	**1.00**	$	49,992	$	49,992
2268	Executive Director	1.00	**1.00**	$	94,564	$	94,564
	Furlough Savings	0.00	**0.00**	$	-	$	(4,014)
	Temporary Help	0.00	**0.00**	$	-	$	781
	Total	7.00	**6.00**			**$**	**407,074**
COMMISSION FOR ARTS AND CULTURE TOTAL		7.00	**6.00**			**$**	**407,074**

Commission for Arts and Culture

Revenue and Expense Statement (Non-General Fund)

PUBLIC ART FUND 10271	FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 27,192	$ 223,502	**$ 121,403**
Prior Year Reserve for Encumbrances	$ 93,971	$ 20,200	**$ 4,865**
TOTAL BALANCE	$ 121,163	$ 243,702	**$ 126,268**
REVENUE			
Transfer from Transient Occupancy Tax Fund	$ 30,000	$ 30,000	**$ 30,000**
TOTAL REVENUE	$ 30,000	$ 30,000	**$ 30,000**
TOTAL BALANCE AND REVENUE	$ 151,163	$ 273,702	**$ 156,268**
OPERATING EXPENSE			
Expense	$ 30,000	$ 30,000	**$ 30,000**
TOTAL OPERATING EXPENSE	$ 30,000	$ 30,000	**$ 30,000**
EXPENDITURE OF PRIOR YEAR FUND			
Prior Year Expense	$ -	$ -	**$ 4,865**
TOTAL EXPENDITURE OF PRIOR YEAR FUND	$ -	$ -	**$ 4,865**
TOTAL EXPENSE	$ 30,000	$ 30,000	**$ 34,865**
RESERVE			
Reserve	$ 93,971	$ 20,200	**$ -**
TOTAL RESERVE	$ 93,971	$ 20,200	**$ -**
BALANCE	$ 27,192	$ 223,502	**$ 121,403**
TOTAL EXPENSE, RESERVE, AND BALANCE	$ 151,163	$ 273,702	**$ 156,268**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.



Department Description

The Community and Legislative Services Department includes the offices of Policy, Communications and Press, Community Outreach, Council Affairs, Appointments to Boards & Commissions, Special Projects, CityTV, Economic Growth Services, the Intergovernmental Relations Department, and Protocol.

The Policy Office assists the Mayor in formulating and carrying out public policy decisions within the City. In doing so, the Office interacts with the City Council, Independent Budget Analyst (IBA), City Attorney, and other public stakeholders. The Office implements the Mayor's policy priorities for the benefit of the City and its residents. The Office includes the Intergovernmental Relations Department and Bi-National Affairs described below.

The Communications and Press Office maintains open and transparent communication between the City, its residents, and the media on behalf of the Mayor. The Office proactively provides information regarding the Mayor's policies and initiatives, department operations, and other City information, along with responding to media requests regarding City government. The Office establishes citywide communication policies, provides oversight of public information efforts, and facilitates internal communication to City employees, including managing the City's internal website.

The Community Outreach Office directs the Mayor's community outreach strategy, staff, and operations. This office focuses time and effort on creating, fostering and strengthening relationships in the community, attending functions on the Mayor’s behalf, and providing a line of communication between the community and the Mayor.

The Council Affairs Office facilitates the preparation, internal review, and docketing of Requests for Council Action on behalf of City staff. Primary activities include staff training, document management and review, and agenda planning and coordination with the Office of the Council President and the City Clerk. Council Affairs also serves as the liaison to the City Council and the IBA to answer questions, respond to requests, and resolve issues associated with actions proposed for City Council consideration or items under the purview of the Mayor.

The Appointments to Boards and Commissions Office is responsible for directing and facilitating appointments to City boards and commissions, and related policy initiatives. This office assists the Mayor by managing the identification, recruitment, vetting, nomination, and confirmation of applicants for public appointment. The Office manages appointee relations, the establishment of new committees or boards, special projects, and any required procedural, Municipal Code, City Charter, and by-law modifications.

The Special Projects Office is responsible for assisting and advising in the framing of policy matters, including water conservation and reliability, budget and other issues that require the integration of operations policy and

public outreach. The Office works with staff across the City to develop solutions to assist in accomplishing operational goals and implementing policy decisions.

CityTV is the City government's cable access television network. CityTV provides live televised coverage of press conferences, City Council proceedings, and other public meetings. CityTV also produces a variety of unique original programming including public service announcements, community forums, and special event coverage.

Economic Growth Services is newly located within Community & Legislative Services. Because economic growth is a big focus area, a complete tactical plan has been developed and is included in the pages that follow.

The Intergovernmental Relations Department (IRD), including Bi-National Affairs, secures passage of federal and State funding, and legislative measures that enhance the City's capacity to provide essential community services; and supports measures that broaden or protect the City's legal authority in land use planning, taxation, and employee policies. IRD also opposes measures that decrease the City's legal authority to provide essential services or reduce revenue sources required to maintain services or mandate additional costs on the City without providing reimbursement. IRD assists City officials in negotiations with other governmental entities and helps identify and pursue grant funds to assist programs conducted by the City.

The Office of Protocol manages visits to the Mayor by high-level dignitaries, diplomats, government officials, and celebrities. The Office also manages consular relations and military/protocol relations, oversees protocol responsibilities at the State of the City address, and serves as liaison to the International Affairs Board, Sister Cities, and other local cultural groups and organizations. Protocol staff serves as the Mayor's liaison to the international community and represents the Mayor at special cultural and international engagements and meetings throughout the City. The Office also coordinates and processes Mayoral proclamation and letter requests on behalf of the City.

The Department's mission is:

> ***To support the City's mission by providing leadership in policy formulation; supporting transparent communication; coordinating with other elected officials, local leaders, and foreign dignitaries; and maintaining relationships with the communities of San Diego***

Service Efforts and Accomplishments

The Policy Office works to promote and solve environmental, social, and financial issues facing the City. The major accomplishments for the Policy Office during Fiscal Year 2009 included the Point Loma waiver, water allocations, development of a solar pilot program, Destination Lindbergh, facilitation of economic roundtables, economic development, Foreclosure Task Force assistance, fee adjustments for cost recovery, and a reformed Mills Act Program.

The Communications and Press Office conducted press conferences, issued press releases, sent e-mail blasts, utilized social media and responded to requests for information to maintain open and transparent dialogue between the City, its residents, and the media on behalf of the Mayor. Communications handled more than 50 Public Record Act requests from the public and news agencies, which average 16 hours each to complete. The Office also facilitated communication with City employees on behalf of City departments and the Mayor utilizing the internal website, e-mail blasts, meetings, and written communications.

The Community Outreach Office has met extensively with residents at a number of dialogues, community forums, and other community events. This office has also created a diverse set of opportunities for the Mayor to engage the public, including a series of town hall meetings, public speaking appearances and "in-office" appointments.

In the past year, the Council Affairs Office worked with the Office of the City Clerk to design and implement an electronic docketing and agenda management system. The Request for Council Action review and approval process now occurs online City-wide resulting in a more collaborative and expeditious process.

The Appointments to Boards and Commissions Office has worked to streamline the appointment process and fill open seats on boards and commissions. The Office has made a record number of appointments/re-appointments to date and in the last fiscal year, surpassing accomplishments made in this area during the last 14 years.

The Special Projects Office supported development of the Fiscal Year 2009 mid-year budget cuts and managed several of the resulting outcomes, including mitigating impacts on the Customer Service Centers program and the Park & Recreation Department. The Office worked to develop user fee proposals and the water allocations formula, strengthen the redevelopment agency operating agreements, and refine the approach to implementing the City's Business Process Reengineering efforts and Managed Competition Program.

The CityTV Office covered public meetings for live television as well as news conferences for the Mayor and other officials.

In 2008, the Intergovernmental Relations Department (IRD) pursued a number of border related projects that proved particularly successful. The City and SANDAG sponsored the chaptering of SB 1486, which allows for tolling on SR 12 and provides a funding mechanism for a third port of entry. Additionally, the City was able to secure a presidential permit to allow the third port of entry to be built. Combined with the funding secured through Prop 1B in 2007 for the SR 905 freeway and the $195 million secured in 2008 for the expansion of the San Ysidro Port of Entry, the border zone will be better equipped to handle goods movement in the years to come.

IRD was also able to secure additional funding for brush management, homeland security, affordable housing projects through Prop 1C and neighborhood stabilization, as well as supporting the City in securing a new five-year waiver for the Point Loma Treatment Plant and outfall. IRD also worked to get an amendment to the Prop 1A High Speed Rail Bond which would allow the region to compete for high speed rail funding. IRD partnered with California League of Cities and the Big 10 Cities to fight off a potential state raid of local funds. Lastly, the department aggressively pursued legislation and funding at both the State and federal levels to help address the region's water needs.

The Office of Protocol managed visits to the Mayor by high-level dignitaries, diplomats, and domestic/international military and government officials. Protocol staff attended board meetings as a City representative of the Japan Society, Sister Cities, International Affairs Board, Consular Corps, San Diego Military Affairs Council, and San Diego World Trade Center.

Budget Dollars at Work: Performance Expectations

Goal 1: Communicate effectively with the citizens of the City

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Results of City-wide survey on effectiveness of communications	N/A	N/A[1]	N/A[1]

Goal 2: Provide operations staff the necessary policy and communications support to meet their key operational goals

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Results of survey of internal city stakeholders on effectiveness of Policy and Communications in supporting achievement of operational goals	N/A	N/A[2]	N/A[2]

[1] This measure is pending development of a City-wide resident satisfaction survey.

[2] This measure is pending development of an internal survey.

Community & Legislative Services

Goal 3: Provide operations staff the knowledge and tools to develop, coordinate, present, defend and effectively implement new policies

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Results of survey of internal city stakeholders on effectiveness of Policy and Communications in supporting policy formulation and implementation	N/A	N/A[2]	N/A[2]

Goal 4: Coordinate effectively with other governmental entities

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Appropriation dollars and outside funding received by the City of San Diego from governmental entities	$20M	$46M	$45M
2. Regional dollars lobbied for and received which directly benefit the City of San Diego[3]	$425M	$569M	$200M

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Sizing Data					
Number of boards and commissions	43	43	45	46	46
Number of appointments to Boards and Commissions	22	88	255	238	175
Workload Data					
Number of meetings or events covered by CityTV[4]	256	388	400	333	350
Number of external communications conducted by the Mayor[5]	70	120	110	130	150
Number of items docketed for Council consideration	585	1,195	1,226	1,102	1,200
Number of Council/Committee meetings supported[6]	39	84	70	76	163
Number of community meetings attended by the Mayor and/or Department[7]	68	318	424	602	450
Number of protocol visits/meetings	41	84	73	85	90
Number of meetings with federal and/or state officials	36	53	66	46	40
Legislation supported or opposed (e.g., number of bills, number of resolutions, number of appropriations requests)	46	53	59	50	55

[3] Proposition 1B funding, which accounts for a large portion of the Fiscal Year 2008 and Fiscal Year 2009 dollars, is expected to be exhausted by Fiscal Year 2010.

[4] The Community & Legislative Services Department was created in December 2005 in anticipation of the change to the Strong Mayor form of government in January 2006. The Fiscal Year 2006 figures reflect only a portion of the year, December 2005 through June 2006, with the exception of CityTV. CityTV was in place previously, thus information was available for all of Fiscal Year 2006.

[5] From Fiscal Year 2006 to Fiscal Year 2008, this measure included only press conferences; in Fiscal Year 2009, the external communication strategy was modified to make better use of technology to expand the communications reach. This figure now includes social media and blast emails.

[6] Prior to Fiscal Year 2010, this measure included only City Council meetings supported. Beginning with Fiscal Year 2010 figures, it now includes Committee meetings as well.

[7] During Fiscal Year 2009, the Mayor's Community Outreach staff attended more meetings than anticipated to assist the community in implementing processes to address various issues that arose.

Economic Growth Services



Office Description

This office assists the Mayor and the City in implementing economic development initiatives in order to create and retain jobs and taxable investment in the City of San Diego. Economic Growth Services consists of two focused work units: the Business Expansion, Attraction, and Retention (BEAR) Team and the Government Incentives (GI) Team. These two teams work directly with businesses, business organizations, and City departments to create a business-friendly environment that ensures a stable economy. Economic growth, energy independence, revenue enhancement, and community revitalization are accomplished by attracting new companies, retaining and/or expanding existing companies, making San Diego competitive in emerging markets, and revitalizing older business communities.

The Office's mission is:

To create and retain jobs and taxable investment in the City of San Diego

Goals and Objectives

The following goals and objectives represent the action plan for the Office.

Goal 1: Attract, retain, and expand businesses through the use of appropriate and beneficial tools
The Office will move toward accomplishing this goal by focusing on the following objectives.

- Maintain and develop new effective partnerships with businesses, trade associations, universities, and community-based organizations
- Provide effective tailored technical assistance and incentives to key businesses
- Market the City of San Diego as a business-friendly City

Goal 2: Maintain a business-friendly environment to increase jobs and promote economic stability
The Office will move toward accomplishing this goal by focusing on the following objectives.

- Develop progressive policy initiatives and strategic plans that support job development and economic stability
- Support appropriate, streamlined regulations
- Maintain a fair and appropriate tax base
- Support a diversity of industries to encourage economic stability

Goal 3: Make San Diego competitive in emerging markets such as CleanTech
The Office will move toward accomplishing this goal by focusing on the following objectives.

- Maintain an awareness of research and market trends
- Establish connections to new industry groups, and to businesses and universities
- Attract, retain, and expand CleanTech companies

Community & Legislative Services

Goal 4: Foster economic development in economically distressed communities
The Office will move toward accomplishing this goal by focusing on the following objectives.
- Collaborate with community-based organizations (e.g., BIDs, redevelopment)
- Educate the business community to make them aware of incentives that are offered by the City (large and small)
- Attract new businesses to economically distressed communities

Goal 5: Encourage the City's international trade-related activities
The Office will move toward accomplishing this goal by focusing on the following objectives.
- Enhance international trade activity in the Foreign Trade Zone
- Support activities and policies promoting international trade

Service Efforts and Accomplishments

During the last twelve months, Economic Growth Services (EGS) worked closely with other City departments to facilitate the expansion of several major business establishments throughout the City. The Business Expansion, Attraction, and Retention (BEAR) Team and Government Incentives (GI) Team provided site selection, permit assistance, and tax incentive guidance to nine companies that constructed new manufacturing/distribution projects, including one bio-fuel manufacturing facility, and national corporate headquarters offices resulting in more than $333 million in new investment and the creation and retention of 4,425 jobs.[8]

In the first two quarters of Fiscal Year 2009, Enterprise Zone hiring-credit voucher activity from companies doing business in the zone has increased by 75 percent. As part of the Enterprise Zone marketing strategy, approximately 300 street banners were installed on city streets and I-905 promoting the San Diego Regional Enterprise Zone, and staff participated in numerous tradeshows, workshops, and job recruitment events and fairs.

Budget Dollars at Work: Performance Expectations

Goal 1: Attract, retain, and expand businesses through the use of appropriate and beneficial tools

Performance Measure	Baseline FY2008	Actual FY2009	Target[9] FY2010
1. Dollars invested per job created or retained	$116	$89	$533
a. Number of jobs created in the City	3,391	4,425	1,106
b. Number of jobs retained in businesses considering a move	450	70	17[9]
2. Dollars of revenue increase versus overall program budget	N/A	N/A[10]	TBD
a. Net tax revenue increase for the City	$630,000	$808,000	$202,000
3. Number of companies attracted, retained and/or expanded	19	14	4
4. Total new square footage of projects	1,840,000	1,320,456	333,114
5. Total capital investment of new projects	$210M	$333M	$83M

[8] The economic development assistance provided to these projects occurred during Fiscal Year 2009 and a portion of Fiscal Year 2008 since some of these projects spanned two fiscal years.
[9] Target Fiscal Year 2010 projected figures assume new business investment activity equal to 25% of actual Fiscal Year 2009 figures.
[10] This is a new metric and a methodology is being developed for reporting this information in Fiscal Year 2010.

Goal 2: Maintain a business-friendly environment to increase jobs and promote economic stability

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Number of companies using economic incentive programs	118	200	250

Goal 3: Make San Diego competitive in emerging markets such as CleanTech

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Number of CleanTech companies attracted, retained, and/or expanded	0	2	5
2. Number of CleanTech jobs created or retained	0	33	200
3. Total new square footage of CleanTech projects	0	46,000	50,000
4. Total valuation of new CleanTech projects	0	$2.5M	$100.0M
5. Number of pilot programs in renewable energy and water efficiency developed or in implementation	0	0	2

Goal 4: Revitalize older business communities

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Number of projects expedited in the Enterprise Zone Program (EZ)[11]	9	4	2
2. Number of businesses participating in the EZ[8]	111	186	250
3. Number of job vouchers issued in the EZ[8]	2,599	3,787	3,375
4. Number of vouchered employees living in San Diego's designated Targeted Employment Area[8]	1,621	3,043	3,150

Goal 5: Encourage the City's international trade-related activities

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Number of Foreign Trade Zone (FTZ) operators	4	5	6
2. Valuation of FTZ merchandise imported	N/A[12]	N/A[9]	$290M
3. Valuation of FTZ merchandise exported	N/A[9]	N/A[9]	$110M
4. New square footage built in international border areas	646,000	157,000	121,000

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Workload Data					
Number of base-sector industries supported	13	8	8	7	5
Number of EZ businesses assisted	132	393	457	564	750
Total number of EZ hiring credit vouchers issued	2,798	2,630	3,508	4,814	4,500
Number of EZ hiring credit vouchers issued to City of San Diego companies	2,520	2,573	2,599	3,787	3,375

[11] Data is for City of San Diego Enterprise Zone companies.

[12] Data reported is based on the federal fiscal year. Data for Fiscal Year 2008 will be included in the Fiscal Year 2010 – Quarter 2 update. Data for Fiscal Year 2009 will be available in Fiscal Year 2011.

Community & Legislative Services

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Number of businesses using reclaimed water (guaranteed water certifications)	2	2	2	3	10
Number of gallons of reclaimed water used (GPD)	N/A	N/A	N/A	N/A	20,000
Number of permits expedited	20	18	7	22	2
Number of policy issues, proposals, or projects reviewed (with associated reports issued)	4	3	4	4	2

Department Summary

Community & Legislative Services								
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**		FY 2009-2010 CHANGE
Positions		29.00		28.00		**37.00**		9.00
Personnel Expense	$	3,248,541	$	3,304,419	**$**	**4,459,408**	$	1,154,989
Non-Personnel Expense	$	1,131,992	$	882,386	**$**	**1,418,617**	$	536,231
TOTAL	$	4,380,533	$	4,186,805	**$**	**5,878,025**	$	1,691,220

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Community & Legislative Services			
Administration	1.00	1.00	**0.00**
Boards & Commissions/Community Outreach	4.00	4.00	**0.00**
City TV	4.00	3.00	**3.00**
Communications	6.00	6.00	**0.00**
Community & Legislative Services	0.00	0.00	**22.50**
Council Liaison	4.00	4.00	**0.00**
Economic Growth Services	0.00	0.00	**9.00**
Group Management	2.00	2.00	**0.00**
Intergovernmental Relations	3.00	3.00	**2.00**
Mayor's Protocol	1.00	1.00	**0.50**
Policy	4.00	4.00	**0.00**
Total	**29.00**	**28.00**	**37.00** *

***** Net 9.00 FTE position transfers to Community & Legislative Services from other departments - see Significant Budget Adjustments.

Department Expenditures

		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**
GENERAL FUND						
Community & Legislative Services						
Administration	$	315,002	$	266,156	**$**	**-**
Boards & Commissions/Community Outreach	$	396,488	$	390,141	**$**	**-**
City TV	$	631,136	$	503,365	**$**	**412,212**
Communications	$	791,287	$	792,810	**$**	**-**
Community & Legislative Services	$	(10,834)	$	25,577	**$**	**3,091,748**
Council Liaison	$	483,590	$	433,184	**$**	**-**
Economic Growth Services	$	-	$	-	**$**	**1,571,268**

Community & Legislative Services

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Community & Legislative Services			
Group Management	$ 326,170	$ 337,093	**$ -**
Intergovernmental Relations	$ 777,804	$ 771,483	**$ 698,125**
Mayor's Protocol	$ 142,537	$ 137,603	**$ 104,672**
Policy	$ 527,353	$ 529,393	**$ -**
Total	**$ 4,380,533**	**$ 4,186,805**	**$ 5,878,025**

Significant Budget Adjustments

GENERAL FUND

Community & Legislative Services	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (28,806)	$ 0
Economic Growth Services Transfer Transfer of 9.00 FTE positions and associated non-personnel expenses and revenues from the City Planning and Community Investment Department to the Community & Legislative Services Department.	9.00	$ 1,419,352	$ 871,332
Transfer from the Administration Department Transfer of 3.00 Council Representative IIs and associated non-personnel expenses from the Administration Department to Community & Legislative Services.	3.00	$ 285,443	$ 0
Support for Economic Development Functions Transfer of funding from Citywide Economic Development for operational expenses and 1.00 Program Manager as well as revenue associated with economic development activities.	1.00	$ 187,581	$ 194,515
Transfer from the Office of the Mayor and COO Transfer of 1.00 Confidential Secretary to the Mayor from the Office of the Mayor and COO to the Community & Legislative Services Department.	1.00	$ 110,138	$ 0

Significant Budget Adjustments

GENERAL FUND

Community & Legislative Services	Positions	Cost	Revenue
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 84,730	$ 0
Automated System for Enterprise Zone Program Adjustment reflects funding for the purchase of Enterprise Zone Program software.	0.00	$ 75,000	$ 75,000
Temporary Help Funding Adjustment reflects funding for Temporary Help related to intergovernmental relations activities.	0.00	$ 65,906	$ 0
Temporary Help for the Enterprise Zone Program Adjustment reflects funding for reimbursable temporary help costs related to the Enterprise Zone Program.	0.00	$ 26,000	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 6,518	$ 0
Support for Safety and Maintenance of Visitor-Related Facilities Support to reimburse the General Fund for expenditures associated with the safety and maintenance of visitor-related facilities.	0.00	$ 0	$ 563,829
Revenue from New/Revised User Fees Adjustment to reflect an anticipated increase from the implementation of new and revised user fee charges.	0.00	$ 0	$ 225,000
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (609,332)
Reduction of Council Representative II Adjustment reflects the reduction of 1.00 Council Representative II.	(1.00)	$ (94,279)	$ 0
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	(4.00)	$ (446,363)	$ 0

Community & Legislative Services

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
PERSONNEL			
Salaries & Wages	$ 2,141,232	$ 2,174,551	**$ 3,102,094**
Fringe Benefits	$ 1,107,309	$ 1,129,868	**$ 1,357,314**
SUBTOTAL PERSONNEL	$ 3,248,541	$ 3,304,419	**$ 4,459,408**
NON-PERSONNEL			
Supplies & Services	$ 1,000,266	$ 776,805	**$ 1,109,350**
Information Technology	$ 65,466	$ 31,214	**$ 214,126**
Energy/Utilities	$ 59,541	$ 70,157	**$ 90,303**
Equipment Outlay	$ 6,719	$ 4,210	**$ 4,838**
SUBTOTAL NON-PERSONNEL	$ 1,131,992	$ 882,386	**$ 1,418,617**
TOTAL	$ 4,380,533	$ 4,186,805	**$ 5,878,025**

Revenues by Category

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
GENERAL FUND			
Charges for Current Services	$ 258,900	$ 266,900	**$ 1,062,244**
Other Revenues	$ -	$ -	**$ 525,000**
TOTAL	$ 258,900	$ 266,900	**$ 1,587,244**

Salary Schedule

GENERAL FUND

Community & Legislative Services

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
1235	Multimedia Production Coordinator	2.00	**2.00**	$ 56,475	$ 112,950
1350	Community Development Coord	0.00	**2.00**	$ 88,456	$ 176,911
1352	Community Development Spec II	0.00	**3.00**	$ 62,194	$ 186,583
1354	Community Development Spec IV	0.00	**2.00**	$ 77,030	$ 154,060
1535	Clerical Assistant II	1.00	**0.00**	$ -	$ -
1857	Sr Legislative Recorder	1.00	**1.00**	$ 48,977	$ 48,977
1872	Sr Planner	0.00	**1.00**	$ 75,857	$ 75,857
2153	Deputy Chief	1.00	**1.00**	$ 145,510	$ 145,510
2208	Conf Secretary To Mayor	0.00	**1.00**	$ 75,518	$ 75,518
2213	Council Representative II	22.00	**22.00**	$ 83,239	$ 1,831,262
2270	Program Manager	1.00	**2.00**	$ 87,300	$ 174,600
	Furlough Savings	0.00	**0.00**	$ -	$ (10,609)
	Overtime Budgeted	0.00	**0.00**	$ -	$ 17,542

Salary Schedule

GENERAL FUND

Community & Legislative Services

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
	Temporary Help	0.00	**0.00**	$ -	$ 112,933
	Total	28.00	**37.00**		**$ 3,102,094**
COMMUNITY & LEGISLATIVE SERVICES TOTAL		28.00	**37.00**		**$ 3,102,094**



Department Description

The Office of Special Events is responsible for the overall management of events that take place on public property. It supports the significant role that events play in the development of San Diego's economic prosperity and enhancement of civic pride.

Representatives from the Office of Special Events work collaboratively with special event, business, visitor industries, and residential leadership throughout the community, to facilitate events that provide unique and memorable experiences for residents and visitors while ensuring the public's safety and reducing the risk to the City of San Diego.

The Office of Special Events provides crucial leadership to the citywide Special Events Management Team. This team is comprised of representatives from more than sixty city, county, State, and federal governmental agencies involved in the recruiting, planning, permitting review, and on-site management of special events.

The Office of Special Events also works with the tourist industry to coordinate the development of bid proposals to bring major events and conventions to San Diego. It also serves as a liaison to these events once they have been secured.

The Department's mission is:

> ***To enhance the vitality, quality, and economic prosperity of San Diego through the support of special events***

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Provide leadership and coordination for the management of special events in San Diego
The Department will move toward accomplishing this goal by focusing on the following objectives.

- Ensure a coordinated approach to the planning and on-site management of special events
- Manage internal reviewing authority procedures for the review of special event permit applications

Special Events

Goal 2: Establish safe and enjoyable venues to support special events in San Diego
The Department will move toward accomplishing this goal by focusing on the following objectives.

- Minimize the City of San Diego's exposure to risk as it relates to special events
- Establish and support the implementation of best practices

Goal 3: Promote and enhance the economic strength of San Diego
The Department will move toward accomplishing this goal by focusing on the following objectives.

- Participate in regional business development and visitor industry initiatives
- Maintain San Diego's national and international reputation as an industry leader in special event management

Goal 4: Utilize information technology (IT) solutions to support internal and external customers
The Department will move toward accomplishing this goal by focusing on the following objectives.

- Support internal customers through the development of technology that enables multi-disciplinary and multi-agency online interaction for the review and issuance of special event permits
- Develop an online special event permit application that supports external customer needs and interfaces with the permit application review process

Service Efforts and Accomplishments

In Fiscal Year 2009, the Office of Special Events provided management services for several national and international events that took place in San Diego including the Buick Open, Red Bull Races, Rock 'n' Roll Marathon, Comic-Con International, Surf Cup, and the Poinsettia and Holiday Bowls. In addition, the Office of Special Events provided permit, technical support, or promotional services for 1,700 community and major civic events attended by approximately 10 million people.

Working collaboratively with the San Diego Business Improvement District Council, the Office of Special Events oversees the fundraising and management of Balboa Park December Nights, the largest free-of-charge festival in San Diego. An average of 300,000 people attend San Diego's favorite kick-off to the holiday season which will be one of the signature events featured in the 100th anniversary celebration of Balboa Park in 2015.

A number of policies and regulations recently adopted by the City of San Diego continue to have an impact on the event industry including new recycling requirements, storm water pollution prevention regulations, and voter approval of the "alcohol ban" for the beach and bay areas. Implementation of these new regulations required extensive outreach to the industry, policy development, and increased the regulatory compliance requirements for event organizers.

The City of San Diego continues to serve as an industry leader in the management of special events. The impact of the September 11, 2001 terrorist attacks on the World Trade Center has been significant to the special event industry with many agencies and organizations recognizing the potential exposure special events can bring to their municipality. Since 2001, more than 450 municipalities, agencies, and organizations have sought best practices materials and information from the Office of Special Events to use as benchmarks in the establishment of their internal policies and operating procedures. The City of San Diego's reputation as a leader in event management complements the economic development and visitor industry initiatives to bring major national and international events and conventions to San Diego that benefit the regional economy.

Budget Dollars at Work: Performance Expectations

Goal 1: Provide leadership and coordination for the management of special events in San Diego

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Number of production meetings coordinated with citywide team and event organizers	171	172	170

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
2. Percent of the special events best practices guide revised	80%	85%	100%

Goal 2: Establish safe and enjoyable venues to support special events in San Diego

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Number of insurance claims paid exceeding $1,000	0	0	0
2. Percent of the special events best practices guide completed	80%	85%	100%

Goal 3: Promote and enhance the economic strength of San Diego

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Annual Transient Occupancy Tax (TOT) revenue generated as a result of events in San Diego	$2.5M	$2.4M	$2.0M
2. Number of municipalities and agencies seeking San Diego's event management model information	68	85	50

Goal 4: Utilize information technology (IT) solutions to support internal and external customers

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of Special Events Permit System (SEPS) upgrade completed	0	75%	100%
2. Percent of the interactive online special event permit application system implementation completed	90%	90%	100%

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Workload Data					
Number of major civic and community events that received permitting, technical, and or promotional assistance	1,650	1,700	1,750	1,758	1,700
Number of attendees at major civic and community events that received support services	9.8M	10.0M	10.5M	10.8M	10.0M
Number of production meetings coordinated with event organizers and City-wide Special Events Team	125	168	171	172	170
Number of public safety, risk prevention, and community service programs or agencies represented on City-wide Special Events Team	57	60	60	60	60

Department Summary

Special Events								
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**		FY 2009-2010 CHANGE
Positions		3.00		3.00		**3.00**		0.00
Personnel Expense	$	331,902	$	329,743	**$**	**310,608**	$	(19,135)
Non-Personnel Expense	$	166,078	$	316,108	**$**	**256,706**	$	(59,402)
TOTAL	$	497,980	$	645,851	**$**	**567,314**	$	(78,537)

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Special Events			
Special Events	3.00	0.00	**0.00**
Total	**3.00**	**0.00**	**0.00**
TRANSIENT OCCUPANCY TAX FUND			
Special Events			
Special Events	0.00	3.00	**3.00**
Total	**0.00**	**3.00**	**3.00**
DEPARTMENT TOTAL	**3.00**	**3.00**	**3.00**

Department Expenditures

		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**
GENERAL FUND						
Special Events						
Corporate Partnership Program	$	437	$	-	**$**	**-**
Major Gifts & Philan Planning	$	70	$	-	**$**	**-**
Special Events	$	494,370	$	-	**$**	**-**
Special Projects	$	3,103	$	-	**$**	**-**
Total	**$**	**497,980**	**$**	**-**	**$**	**-**
TRANSIENT OCCUPANCY TAX FUND						
Special Events						
Special Events	$	-	$	645,851	**$**	**567,314**
Total	**$**	**-**	**$**	**645,851**	**$**	**567,314**
DEPARTMENT TOTAL	**$**	**497,980**	**$**	**645,851**	**$**	**567,314**

Special Events

Significant Budget Adjustments

TRANSIENT OCCUPANCY TAX FUND

Special Events	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (19,363)	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 5,187	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (50,000)
Non-Personnel Expense Savings Adjustment to non-personnel expense based on historic spending trends.	0.00	$ (15,085)	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (49,276)	$ 0

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
PERSONNEL			
Salaries & Wages	$ 219,174	$ 219,174	**$ 211,542**
Fringe Benefits	$ 112,728	$ 110,569	**$ 99,066**
SUBTOTAL PERSONNEL	$ 331,902	$ 329,743	**$ 310,608**
NON-PERSONNEL			
Supplies & Services	$ 22,449	$ 74,716	**$ 59,441**
Information Technology	$ 140,419	$ 236,833	**$ 192,262**
Energy/Utilities	$ 2,410	$ 3,759	**$ 4,203**
Equipment Outlay	$ 800	$ 800	**$ 800**
SUBTOTAL NON-PERSONNEL	$ 166,078	$ 316,108	**$ 256,706**
TOTAL	$ 497,980	$ 645,851	**$ 567,314**

Revenues by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Charges for Current Services	$ 287,000	$ -	**$** -
TOTAL	$ 287,000	$ -	**$** -

Salary Schedule

TRANSIENT OCCUPANCY TAX FUND

Special Events

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
1776	Public Information Clerk	1.00	**1.00**	$ 36,313	$ 36,313
2270	Program Manager	2.00	**2.00**	$ 86,473	$ 172,946
	Furlough Savings	0.00	**0.00**	$ -	$ (908)
	Ex Perf Pay-Unclassified	0.00	**0.00**	$ -	$ 3,191
	Total	3.00	**3.00**		**$ 211,542**
SPECIAL EVENTS TOTAL		3.00	**3.00**		**$ 211,542**

Special Promotional Programs



Description

Special Promotional Programs are intended to advance the City's economy by promoting the City of San Diego as a visitor destination in the national and international marketplace. The Department also supports programs that increase hotel occupancy and attract industry resulting in the generation of Transient Occupancy Tax (TOT) and other revenue; develops, maintains, and enhances visitor-related facilities; and supports the City's cultural amenities and natural attractions.

Special Promotional Programs

Department Summary

Special Promotional Programs								
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**		FY 2009-2010 CHANGE
Positions		7.00		10.00		**9.00**		(1.00)
Personnel Expense	$	736,856	$	1,059,932	**$**	**912,280**	$	(147,652)
Non-Personnel Expense	$	76,816,992	$	89,029,911	**$**	**79,565,092**	$	(9,464,819)
TOTAL	$	77,553,848	$	90,089,843	**$**	**80,477,372**	$	(9,612,471)

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
TRANSIENT OCCUPANCY TAX FUND			
Commission for Arts and Culture			
Administration	2.10	2.10	**2.10**
Allocations and Training	2.90	2.90	**2.90**
Public Art	2.00	2.00	**1.00**
Total	**7.00**	**7.00**	**6.00**
Special Events			
Special Events	0.00	3.00	**3.00**
Total	**0.00**	**3.00**	**3.00**
DEPARTMENT TOTAL	**7.00**	**10.00**	**9.00**

Department Expenditures

		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**
TRANSIENT OCCUPANCY TAX FUND						
Commission for Arts and Culture						
Administration	$	329,677	$	362,622	**$**	**345,640**
Allocations and Training	$	328,032	$	335,550	**$**	**323,060**
Commission for Arts and Culture	$	16,720	$	-	**$**	**(4,487)**
Public Art	$	234,969	$	241,314	**$**	**165,744**
Special Initiatives	$	6,369	$	6,369	**$**	**6,369**
Total	**$**	**915,767**	**$**	**945,855**	**$**	**836,326**
Arts, Culture, and Community Festivals						
Creative Communities San Diego	$	645,118	$	645,118	**$**	**585,810**
Organizational Support	$	6,449,183	$	6,449,183	**$**	**6,508,491**
Public Art Fund	$	30,000	$	30,000	**$**	**30,000**
Total	**$**	**7,124,301**	**$**	**7,124,301**	**$**	**7,124,301**

Special Promotional Programs

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
TRANSIENT OCCUPANCY TAX FUND			
Capital Improvements			
Capital Improvements	$ 39,178,337	$ 43,658,513	**$ 34,781,252**
Total	**$ 39,178,337**	**$ 43,658,513**	**$ 34,781,252**
Economic Development			
Citywide Economic Development	$ 11,654,470	$ 1,084,769	**$ 640,344**
Economic Development and Tourism Support	$ 718,187	$ 718,187	**$ 718,450**
Total	**$ 12,372,657**	**$ 1,802,956**	**$ 1,358,794**
Major Events			
Major Events	$ 38,462	$ 21,014	**$ 30,000**
Total	**$ 38,462**	**$ 21,014**	**$ 30,000**
Safety & Maint. of Visitor-Related Fac.			
Safety and Maint of Visitor Facilities	$ 17,924,324	$ 35,891,353	**$ 35,779,385**
Total	**$ 17,924,324**	**$ 35,891,353**	**$ 35,779,385**
Special Events			
Special Events	$ -	$ 645,851	**$ 567,314**
Total	**$ -**	**$ 645,851**	**$ 567,314**
DEPARTMENT TOTAL	**$ 77,553,848**	**$ 90,089,843**	**$ 80,477,372**

Significant Budget Adjustments

TRANSIENT OCCUPANCY TAX FUND

Commission for Arts and Culture	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (37,159)	$ 0
City Attorney Department Service Level Agreement Adjustment for Service Level Agreement (SLA) with the City Attorney Department for legal services.	0.00	$ 41,347	$ 0
Purchase Order Re-budget Adjustment to reflect the re-budgeting of remaining balances in open purchase orders from Fiscal Years 2007 and 2008.	0.00	$ 25,000	$ 0

Significant Budget Adjustments

TRANSIENT OCCUPANCY TAX FUND

Commission for Arts and Culture	Positions	Cost	Revenue
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 3,937	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (50,940)	$ 0
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	(1.00)	$ (91,714)	$ 0

Capital Improvements	Positions	Cost	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (13,383,221)
PETCO Park Debt Service Relief from the Redevelopment Agency Adjustment to the Redevelopment Agency repayment which is applied to the PETCO Park bond debt service. In Fiscal Year 2010, the entire debt service payment for PETCO Park will be paid by the Redevelopment Agency.	0.00	$ 0	$ 3,820,750
Support for Capital Improvements Annual adjustment in support of debt service payments to Balboa Park/Mission Bay Park Improvements, Convention Center Complex, PETCO Park, and Trolley Extension Reserve.	0.00	$ (2,951,143)	$ 0
Convention Center Annual De-watering Costs Removal of a $5.9 million transfer to the Convention Center Fund for a one-time sewer hook-up fee.	0.00	$ (5,926,118)	$ 0

Economic Development	Positions	Cost	Revenue
Adjustment to Economic Development Programs Adjustments in funding to Economic Development Programs based on Transient Occupancy Tax funding decisions.	0.00	$ (444,162)	$ 0

Major Events	Positions	Cost	Revenue
Allocation to the Major Events Revolving Fund Adjustment in the allocation to the Major Events Revolving Fund based on estimated Fiscal Year 2010 expenses.	0.00	$ 8,986	$ 0

Special Promotional Programs

Significant Budget Adjustments

TRANSIENT OCCUPANCY TAX FUND

Safety & Maint. of Visitor-Related Fac.	Positions	Cost	Revenue
Support for Safety and Maintenanace of Visitor-Related Facilities Adjustment for various programs and reimbursement to the General Fund for expenditures relating to the safety and maintenance of visitor-related activities or services that enhance or support tourism.	0.00	$ 2,660,005	$ 0
Adjustments to Safety and Maintenence of Visitor-Related Facilities Includes an adjustment in the transfer of Transient Occupancy Tax (TOT) from Special Promotional Programs to the General Fund of $2.7 million. This represents the City Council discretionary one-cent portion of TOT.	0.00	$ (2,771,973)	$ 0

Special Events	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (19,363)	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 5,187	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (50,000)
Non-Personnel Expense Savings Adjustment to non-personnel expense based on historic spending trends.	0.00	$ (15,085)	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (49,276)	$ 0

No.	ORGANIZATION/ PROGRAM	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
ARTS, CULTURE, AND COMMUNITY FESTIVALS				
	CREATIVE COMMUNITIES SAN DIEGO			
1	Access/Semana Cultural Michoacana	$ 1,004	$ 1,646	**$ 1,630**
2	Adams Avenue Business Association/Adams Avenue Street Fair	$ 28,015	$ 21,219	**$ 19,681**
3	America's Finest City Dixieland Jazz Society/San Diego Dixieland Jazz Festival	$ 15,389	$ 18,673	**$ 17,319**

Special Promotional Programs

No.	ORGANIZATION/ PROGRAM	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
ARTS, CULTURE, AND COMMUNITY FESTIVALS				
	CREATIVE COMMUNITIES SAN DIEGO			
4	Asian Story Theatre/Ring of Fire	$ 4,344	$ 4,392	**$ 4,075**
5	Balboa Park Cultural Partnership	$ -	$ -	**$ 13,287**
6	Black Story Tellers of San Diego/Talk dat Talk Storytelling Festival	$ -	$ 3,238	**$ -**
7	Bon Temps Social Club of San Diego/Gator By the Sea	$ 24,745	$ 21,219	**$ 19,681**
8	Cabrillo Festival, Inc./Annual Cabrillo Festival	$ 3,303	$ 3,953	**$ 3,047**
9	Centre City Development Corporation/Downtown San Diego Multi-Cultural Festival	$ 3,620	$ 4,392	**$ 4,353**
10	Christian Community Theatre/After School Theatre Classes & Productions for Youth	$ -	$ -	**$ 17,319**
11	Coalition of Neighborhood Councils/Arts in Action	$ 4,590	$ -	**$ -**
12	College Area Economic Development Corporation/Boulevard BOO! Parade & Carnival	$ 3,318	$ 3,953	**$ 6,622**
13	Discover Pacific Beach/Pacific BeachFest	$ 16,986	$ 13,102	**$ -**
14	Encanto Community Fund/Encanto Street Fair and Cultural Arts Festival	$ 15,109	$ 9,004	**$ -**
15	Fire Fighters Advisory Council to the Burn Institute/Fire Expo	$ 19,513	$ 19,946	**$ -**
16	Gaslamp Quarter Association/Fine Arts Festival	$ 14,480	$ 18,673	**$ 16,138**
17	Hillcrest Business Improvement Association/City Fest	$ 7,826	$ 10,674	**$ 8,150**
18	Historic Old Town Community Foundation/Fiesta Cinco de Mayo	$ 28,015	$ 15,473	**$ -**
19	Jacobs Center/Market Creek Series	$ 16,211	$ 13,177	**$ 17,319**
20	Justice Overcoming Boundaries (JOB)/Fiesta Del Sol	$ 7,376	$ 16,269	**$ 16,300**
21	Kalusugan Community Services/Filipino Heritage Festival	$ 4,992	$ 7,390	**$ 7,944**
22	Kiwanis Club of Tierrasanta/Tierrasanta Oktoberfest	$ 1,869	$ 1,690	**$ 2,379**
23	Linda Vista Multi-Cultural Fair, Inc./Linda Vista Multi-Cultural Fair and Parade	$ 6,261	$ 4,457	**$ 5,631**
24	Little Italy Association/Little Italy Fiesta	$ 16,475	$ 17,370	**$ 11,577**
25	Los Bilingual Writers/Bilingual Literary Project	$ 4,590	$ 4,692	**$ 3,797**
26	Mo' Olelo Performing Arts/My-Home Production of Play and Outreach Program	$ 13,180	$ -	**$ -**
27	Moxie Theatre	$ -	$ -	**$ 1,959**
28	New Americans Imigration Museum/Becoming American	$ 4,085	$ 2,865	**$ 4,353**
29	North Park Main Street Association/North Park Spring Festival	$ 9,226	$ 6,569	**$ 6,094**
30	Nu-Way BHILD/Heritage Day Festival	$ 3,009	$ -	**$ 2,926**
31	Ocean Beach Main Street Association/Ocean Beach Street Fair & Chili Cook-Off Festival	$ 10,887	$ 10,220	**$ 11,125**
32	Pacific Beach Community Development Corporation	$ -	$ -	**$ 11,577**
33	Pacific Southwest Wildlife Arts, Inc./California Open Wildlife Festival	$ 7,168	$ 8,741	**$ 7,926**
34	PGK Project	$ -	$ -	**$ 1,150**
35	Pic Arts/Creative Arts Series at College Rolando Library	$ -	$ 2,560	**$ -**
36	Point Loma Association/Point Loma Concert Series	$ 6,277	$ 6,446	**$ 6,011**
37	Rancho Peñasquitos Town Council, Inc./Fiesta de los Peñasquitos	$ 4,361	$ 4,317	**$ 3,749**
38	Rolando Community Council/Rolando Street Fair	$ 2,013	$ 1,683	**$ 1,805**
39	Salvation Army/Joan B. Kroc Center/Kroc Kids Theatre	$ 3,901	$ 6,104	**$ 12,188**
40	San Diego After School Strings Program/Gompers After School Strings Program	$ 3,439	$ 4,266	**$ 4,075**
41	San Diego Armed Services YMCA/North San Diego Bay July Fourth	$ 19,513	$ 19,946	**$ 18,500**
42	San Diego Asian Film Foundation/San Diego Asian Film Festival	$ 12,670	$ 17,470	**$ 19,681**

Special Promotional Programs

No.	ORGANIZATION/ PROGRAM	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
ARTS, CULTURE, AND COMMUNITY FESTIVALS				
	CREATIVE COMMUNITIES SAN DIEGO			
43	San Diego Audubon Society	$ -	$ -	**$ 11,484**
44	San Diego Chinese Center/Chinese New Year Food and Cultural Faire	$ 6,506	$ 7,742	**$ 5,909**
45	San Diego City College Foundation/San Diego City College International Book Fair	$ 4,590	$ 7,487	**$ 8,104**
46	San Diego Earthworks/EarthFair	$ 16,393	$ 13,880	**$ 14,639**
47	San Diego Film Foundation/San Diego Film Festival	$ 13,395	$ 19,946	**$ 18,500**
48	San Diego Fleet Week Foundation/San Diego Fleet Week	$ 7,783	$ -	**$ 11,086**
49	San Diego North, Chamber of Commerce/RB Alive! 2008 Expo	$ 4,859	$ 2,723	**$ -**
50	San Diego Performing Arts League	$ -	$ 17,399	**$ 13,926**
51	San Diego Shakespeare Society/SD Student Shakespeare Festival	$ 3,620	$ 3,553	**$ 4,154**
52	San Diego State University Foundation/Border Voices Poetry Project: Border Voices Poetry Fair	$ 5,430	$ 6,589	**$ -**
53	San Diego Women Film Foundation	$ -	$ 4,692	**$ 4,608**
54	San Diego Youth and Community Services/Celebrate Community Art	$ 4,684	$ 3,888	**$ -**
55	Southern Sudanese Community Center of San Diego	$ -	$ -	**$ 5,787**
56	Street of Dreams/Musicians for Education	$ -	$ -	**$ 3,482**
57	Teye Sa Thiosanne African Drum and Dance Company/Children Having Children	$ -	$ 4,392	**$ -**
58	Torrey Pines Kiwanis Foundation/La Jolla Festival of the Arts and Food Faire	$ 10,098	$ 7,038	**$ 6,529**
59	Transcendance	$ -	$ -	**$ 4,075**
60	Villa Musica	$ -	$ -	**$ 3,467**
	SUBTOTAL CREATIVE COMMUNITIES SAN DIEGO	**$ 425,118**	**$ 425,118**	**$ 425,118**
	ORGANIZATIONAL SUPPORT			
61	Actors Alliance of San Diego	$ 10,971	$ 10,566	**$ -**
62	Aja	$ 13,637	$ 26,030	**$ 25,429**
63	Athenaeum Music and Arts Library	$ 106,578	$ 96,108	**$ 101,657**
64	California Ballet Association/Company	$ 91,143	$ 93,797	**$ 85,386**
65	Camarada, Inc.	$ 9,258	$ 8,802	**$ 8,151**
66	Center for World Music	$ -	$ 14,228	**$ 12,952**
67	Centro Cultural de la Raza	$ 25,618	$ 15,536	**$ -**
68	City Ballet, Inc.	$ 54,517	$ 51,832	**$ 49,900**
69	Classics for Kids	$ 27,848	$ 30,571	**$ 33,748**
70	Common Ground Theatre	$ 5,657	$ 12,751	**$ 6,543**
71	Culture Shock Dance Troupe	$ 16,910	$ -	**$ -**
72	Cygnet Theater	$ 34,704	$ 54,949	**$ 59,593**
73	Diversionary Theatre	$ 45,955	$ 57,802	**$ 44,197**
74	Eveoke Dance Theatre	$ 39,958	$ 31,315	**$ 33,154**
75	Fern Street Community Arts, Inc.	$ 28,377	$ 17,890	**$ 16,770**
76	Fritz Theatre	$ -	$ 2,589	**$ -**
77	Gaslamp Quarter Historical Foundation	$ 44,869	$ 54,293	**$ -**
78	Gay Men's Chorus of San Diego	$ 13,258	$ 13,888	**$ 13,946**
79	Icarus Puppet Company	$ 7,234	$ -	**$ -**

No.	ORGANIZATION/ PROGRAM	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
ARTS, CULTURE, AND COMMUNITY FESTIVALS				
	ORGANIZATIONAL SUPPORT			
80	Japanese Friendship Garden Society, San Diego	$ 52,955	$ 55,247	**$ 59,145**
81	Jean Isaac's San Diego Dance Theater	$ 29,417	$ 26,543	**$ -**
82	La Jolla Music Society	$ 194,496	$ 204,633	**$ 182,531**
83	La Jolla Playhouse	$ 388,187	$ 389,871	**$ 376,700**
84	La Jolla Symphony and Chorus	$ 27,826	$ 30,877	**$ 29,624**
85	Lyric Opera San Diego	$ 83,181	$ 113,411	**$ 111,634**
86	Mainly Mozart Festival, Inc.	$ 114,079	$ 95,422	**$ 92,155**
87	Malashock Dance and Company	$ 30,485	$ 48,200	**$ 55,341**
88	Maritime Museum Association of San Diego	$ 249,667	$ 224,584	**$ 251,015**
89	Media Arts San Diego	$ 52,638	$ 52,905	**$ 52,569**
90	Mingei International Museum	$ 184,779	$ 175,343	**$ 133,000**
91	Mo'olelo Performing Arts	$ -	$ 17,892	**$ 21,236**
92	Museum of Contemporary Arts, San Diego	$ 315,102	$ 318,506	**$ 374,187**
93	Museum of Photographic Arts	$ 124,600	$ 120,584	**$ 112,350**
94	New Children's Museum	$ -	$ -	**$ 117,928**
95	New Works/Vantage Theatre	$ 3,531	$ 3,607	**$ 3,310**
96	Old Globe Theatre	$ 469,351	$ 463,355	**$ 435,251**
97	Patricia Rincon Dance Collective	$ 32,220	$ 27,013	**$ 29,294**
98	Persian Cultural Center	$ -	$ 29,152	**$ 24,262**
99	Playwrights Project	$ 31,343	$ 39,088	**$ 39,099**
100	Reuben H. Fleet Space Theater and Science Center/San Diego Space and Science Foundation	$ 297,335	$ 297,185	**$ -**
101	Samahan Filipino American Performing Arts and Education Center	$ 10,406	$ 9,541	**$ 8,003**
102	San Diego Aerospace Museum, Inc.	$ -	$ 101,621	**$ 177,290**
103	San Diego Archaeological Center	$ 30,075	$ 31,722	**$ 42,052**
104	San Diego Art Institute	$ 45,736	$ 45,647	**$ 52,456**
105	San Diego Automotive Museum	$ 45,610	$ -	**$ 53,159**
106	San Diego Ballet	$ 31,120	$ 29,777	**$ 32,269**
107	San Diego Center for Jewish Culture	$ 103,977	$ 115,876	**$ 107,672**
108	San Diego Chamber Orchestra	$ 87,691	$ 69,819	**$ 72,328**
109	San Diego Children's Choir	$ 22,681	$ 25,000	**$ 23,352**
110	San Diego Chinese Historical Society and Museum	$ 17,196	$ 16,660	**$ 15,484**
111	San Diego Civic Youth Ballet	$ 18,095	$ 17,824	**$ -**
112	San Diego Dance Theater	$ -	$ -	**$ 27,911**
113	San Diego Early Music Society	$ 9,472	$ 10,187	**$ 8,639**
114	San Diego Guild of Puppetry	$ 6,793	$ 8,383	**$ 9,466**
115	San Diego Historical Society	$ 97,689	$ 110,186	**$ 156,378**
116	San Diego Junior Theatre	$ 107,728	$ 101,544	**$ 92,741**
117	San Diego Master Chorale	$ 19,685	$ 14,444	**$ 14,240**
118	San Diego Men's Chorus	$ 11,136	$ 12,855	**$ 12,865**
119	San Diego Model Railroad Museum, Inc.	$ 70,036	$ 45,827	**$ 44,969**
120	San Diego Museum Council	$ 10,266	$ 9,755	**$ 9,679**

Special Promotional Programs

No.	ORGANIZATION/ PROGRAM	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
ARTS, CULTURE, AND COMMUNITY FESTIVALS				
	ORGANIZATIONAL SUPPORT			
121	San Diego Museum of Art	$ 380,483	$ 359,345	**$ 355,500**
122	San Diego Museum of Man	$ 165,488	$ 160,216	**$ 128,363**
123	San Diego Natural History Museum/San Diego Society of Natural History	$ 400,932	$ 409,734	**$ 432,916**
124	San Diego New Music	$ -	$ -	**$ 506**
125	San Diego Opera Association	$ 462,172	$ 451,733	**$ 416,106**
126	San Diego Performing Arts League	$ 50,364	$ -	**$ -**
127	San Diego Repertory Theatre	$ 176,860	$ 166,033	**$ 162,181**
128	San Diego Space and Science Foundation	$ -	$ -	**$ 266,026**
129	San Diego Symphony Orchestra Association, Inc.	$ 458,774	$ 447,265	**$ 406,163**
130	San Diego Theatre, Inc.	$ 7,581	$ 10,201	**$ 12,237**
131	San Diego Water Color Society	$ 10,321	$ 12,909	**$ 16,429**
132	San Diego Women's Chorus	$ 4,996	$ 5,258	**$ -**
133	San Diego Young Artists Music Academy, Inc.	$ 14,740	$ 15,437	**$ 14,435**
134	San Diego Young Artists Symphony Orchestra	$ 10,706	$ 9,897	**$ 10,951**
135	San Diego Youth Symphony and Conservatory	$ 59,455	$ 65,972	**$ 58,544**
136	Save Our Heritage Organization	$ 64,221	$ 60,259	**$ 54,626**
137	Sledgehammer Theatre	$ 13,769	$ 9,079	**$ -**
138	Spreckels Organ Society	$ 29,199	$ 24,707	**$ 14,942**
139	Sushi Visual and Performing Arts, Inc.	$ 23,012	$ 20,479	**$ 25,316**
140	Veteran's Memorial Center/Veteran's Museum and Memorial Center	$ 26,953	$ 25,748	**$ 29,003**
141	Westwind Brass	$ 26,889	$ 14,389	**$ 15,187**
142	Women's History Museum and Educational Center	$ 7,500	$ 9,000	**$ 7,111**
143	WorldBeat Center/African Market and Drum Festival	$ 23,330	$ 26,482	**$ 19,060**
144	Young Audiences of San Diego	$ 28,362	$ 42,007	**$ 50,571**
	SUBTOTAL ORGANIZATIONAL SUPPORT	**$ 6,449,183**	**$ 6,449,183**	**$ 6,449,183**
	OTHER			
145	Arts, Culture, and Community Festivals Program Administration	$ 915,767	$ 945,855	**$ 836,326**
146	Mayor/City Council Allocations	$ 220,000	$ 220,000	**$ 220,000**
147	Public Art Fund	$ 30,000	$ 30,000	**$ 30,000**
	SUBTOTAL OTHER	**$ 1,165,767**	**$ 1,195,855**	**$ 1,086,326**
	TOTAL ARTS, CULTURE, AND COMMUNITY FESTIVALS	**$ 8,040,068**	**$ 8,070,156**	**$ 7,960,627**
CAPITAL IMPROVEMENTS				
	CAPITAL IMPROVEMENTS			
148	Balboa Park/Mission Bay Park Improvements	$ 6,949,448	$ 6,955,219	**$ 5,468,428**
149	Convention Center Complex	$ 9,702,435	$ 15,628,553	**$ 9,474,142**
150	New Convention Facility	$ 4,339,198	$ 4,339,198	**$ 4,153,439**
151	PETCO Park	$ 14,107,374	$ 12,727,447	**$ 14,743,165**

Special Promotional Programs

No.	ORGANIZATION/ PROGRAM	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
CAPITAL IMPROVEMENTS				
	CAPITAL IMPROVEMENTS			
152	Trolley Extension Reserve	$ 4,079,882	$ 4,008,096	**$ 942,078**
	SUBTOTAL CAPITAL IMPROVEMENTS	**$ 39,178,337**	**$ 43,658,513**	**$ 34,781,252**
	TOTAL CAPITAL IMPROVEMENTS	**$ 39,178,337**	**$ 43,658,513**	**$ 34,781,252**
ECONOMIC DEVELOPMENT PROGRAMS				
	CITYWIDE ECONOMIC DEVELOPMENT			
153	Accessible San Diego	$ 65,039	$ -	**$ -**
154	California State Games	$ 15,427	$ -	**$ -**
155	Elite Racing/Rock N Roll Marathon	$ 19,519	$ -	**$ -**
156	San Diego Bowl Game Association/Pacific Life Holiday Bowl	$ 391,137	$ -	**$ -**
157	San Diego Convention and Visitors Bureau	$ 8,830,411	$ -	**$ -**
158	San Diego Crew Classic/Rowing Regatta	$ 4,648	$ -	**$ -**
159	San Diego Film Commission	$ 661,817	$ -	**$ -**
160	San Diego Hall of Champions	$ 75,000	$ -	**$ -**
161	San Diego International Sports Council	$ 145,800	$ -	**$ -**
162	San Diego North Convention and Visitors Bureau	$ 380,903	$ -	**$ -**
163	San Diego Regional Economic Development Corporation	$ 619,150	$ 619,150	**$ 50,000**
164	San Diego World Trade Center/Local Access to Global Markets	$ 69,790	$ 69,790	**$ -**
	SUBTOTAL CITYWIDE ECONOMIC DEVELOPMENT	**$ 11,278,641**	**$ 688,940**	**$ 50,000**
	ECONOMIC DEVELOPMENT AND TOURISM SUPPORT			
165	Asian Business Association San Diego	$ 33,654	$ -	**$ -**
166	Business Improvement District Council	$ 41,750	$ -	**$ -**
167	Citizen Diplomacy Council of San Diego	$ 39,658	$ 42,586	**$ 54,000**
168	City Heights Community Development Corporation	$ 33,786	$ 40,669	**$ 48,600**
169	Food and Beverage Association of San Diego	$ 23,433	$ -	**$ -**
170	Hostelling International-American Youth Hostels	$ 50,466	$ 46,102	**$ 54,000**
171	International Rescue Committee	$ 45,068	$ 40,669	**$ -**
172	Japan Society of San Diego and Tijuana	$ 36,641	$ 27,644	**$ 43,187**
173	Lawrence Family Jewish Community Center	$ -	$ 46,102	**$ -**
174	Mabuhay Alliance	$ -	$ 32,384	**$ 16,558**
175	Old Town San Diego Chamber of Commerce	$ 18,370	$ 15,600	**$ 28,000**
176	Otay Mesa Chamber of Commerce	$ 45,068	$ 46,102	**$ 47,700**
177	Promote La Jolla, Inc.	$ 37,575	$ 30,000	**$ 45,000**
178	San Diego County Hispanic Chamber of Commerce	$ -	$ 46,102	**$ -**
179	San Diego East Visitors Bureau	$ 40,623	$ 44,439	**$ 52,555**
180	South County Economic Development Council	$ 39,671	$ 40,669	**$ 54,000**
181	Travelers Aid Society of San Diego	$ 53,974	$ 40,669	**$ 54,000**

Special Promotional Programs

No.	ORGANIZATION/ PROGRAM	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
ECONOMIC DEVELOPMENT PROGRAMS				
	ECONOMIC DEVELOPMENT AND TOURISM SUPPORT			
182	Union of Pan Asian Communities	$ -	$ -	**$ 42,400**
	SUBTOTAL ECONOMIC DEVELOPMENT AND TOURISM SUPPORT	**$ 539,737**	**$ 539,737**	**$ 540,000**
	OTHER			
183	Business Expansion, Attraction and Retention (formerly City of San Diego/Economic Development)	$ 375,829	$ 395,829	**$ 590,344**
184	Economic Development Program Administration (formerly Economic Development and Tourism Support Administration)	$ 178,450	$ 178,450	**$ 178,450**
	SUBTOTAL OTHER	**$ 554,279**	**$ 574,279**	**$ 768,794**
	TOTAL ECONOMIC DEVELOPMENT PROGRAMS	**$ 12,372,657**	**$ 1,802,956**	**$ 1,358,794**
MAJOR EVENTS				
	MAJOR EVENTS			
185	Major Events Revolving Fund	$ 38,462	$ 21,014	**$ 30,000**
	SUBTOTAL MAJOR EVENTS	**$ 38,462**	**$ 21,014**	**$ 30,000**
	TOTAL MAJOR EVENTS	**$ 38,462**	**$ 21,014**	**$ 30,000**
SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES				
	SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES			
186	Balboa Park Centennial	$ 150,000	$ 150,000	**$ 150,000**
187	Discretionary Transient Occupancy Tax Support to General Fund	$ 10,579,289	$ 16,257,968	**$ 13,581,324**
188	Horton Plaza Theatre Foundation	$ 385,000	$ 385,000	**$ 385,000**
189	Mission Trails Regional Park Foundation, Inc.	$ 36,450	$ 36,450	**$ 36,450**
190	QUALCOMM Stadium	$ 6,445,000	$ 10,852,504	**$ 11,821,670**
191	Regional Park Safety Program	$ 92,642	$ 92,642	**$ 95,000**
192	Transient Occupancy Tax (TOT) Payment Audit	$ 69,109	$ 391,356	**$ 391,356**
193	Transient Occupancy Tax Administration and Promotional Activities	$ 166,834	$ 7,725,433	**$ 9,318,585**
194	Special Events Department	$ -	$ 645,851	**$ 567,314**
	SUBTOTAL SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES	**$ 17,924,324**	**$ 36,537,204**	**$ 36,346,699**
	TOTAL SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES	**$ 17,924,324**	**$ 36,537,204**	**$ 36,346,699**

SUMMARY	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
ARTS, CULTURE, AND COMMUNITY FESTIVALS	$ 8,040,068	$ 8,070,156	**$ 7,960,627**
CAPITAL IMPROVEMENTS	$ 39,178,337	$ 43,658,513	**$ 34,781,252**
ECONOMIC DEVELOPMENT PROGRAMS	$ 12,372,657	$ 1,802,956	**$ 1,358,794**

Special Promotional Programs

SUMMARY	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
MAJOR EVENTS	$ 38,462	$ 21,014	**$ 30,000**
SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES	$ 17,924,324	$ 36,537,204	**$ 36,346,699**
TOTAL SPECIAL PROMOTIONAL PROGRAMS BUDGET	$ 77,553,848	$ 90,089,843	**$ 80,477,372**

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
PERSONNEL			
Salaries & Wages	$ 486,197	$ 704,771	**$ 618,616**
Fringe Benefits	$ 250,659	$ 355,161	**$ 293,664**
SUBTOTAL PERSONNEL	$ 736,856	$ 1,059,932	**$ 912,280**
NON-PERSONNEL			
Supplies & Services	$ 76,753,076	$ 88,703,843	**$ 79,333,599**
Information Technology	$ 58,193	$ 315,811	**$ 220,338**
Energy/Utilities	$ 4,723	$ 8,457	**$ 9,355**
Equipment Outlay	$ 1,000	$ 1,800	**$ 1,800**
SUBTOTAL NON-PERSONNEL	$ 76,816,992	$ 89,029,911	**$ 79,565,092**
TOTAL	$ 77,553,848	$ 90,089,843	**$ 80,477,372**

Salary Schedule

TRANSIENT OCCUPANCY TAX FUND

Commission for Arts and Culture

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
1107	Administrative Aide II	1.00	**1.00**	$ 48,896	$ 48,896
1218	Assoc Management Analyst	2.00	**1.00**	$ 61,687	$ 61,687
1769	Public Art Program Administrator	2.00	**2.00**	$ 77,584	$ 155,168
1876	Executive Secretary	1.00	**1.00**	$ 49,992	$ 49,992
2268	Executive Director	1.00	**1.00**	$ 94,564	$ 94,564
	Furlough Savings	0.00	**0.00**	$ -	$ (4,014)
	Temporary Help	0.00	**0.00**	$ -	$ 781
	Total	7.00	**6.00**		**$ 407,074**

Special Events

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
1776	Public Information Clerk	1.00	**1.00**	$ 36,313	$ 36,313
2270	Program Manager	2.00	**2.00**	$ 86,473	$ 172,946
	Furlough Savings	0.00	**0.00**	$ -	$ (908)

Special Promotional Programs

Salary Schedule

TRANSIENT OCCUPANCY TAX FUND

Special Events

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
	Ex Perf Pay-Unclassified	0.00	**0.00**	$ -	$ 3,191
	Total	3.00	**3.00**		**$ 211,542**
Transient Occupancy Tax Fund Total		10.00	**9.00**		**$ 618,616**
SPECIAL PROMOTIONAL PROGRAMS TOTAL		10.00	**9.00**		**$ 618,616**

Revenue and Expense Statement (Non-General Fund)

TRANSIENT OCCUPANCY TAX FUND 10220		FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE				
Prior Year Reserve for Encumbrances		$ 4,641,193	$ 5,120,323	**$ 6,757,278**
TOTAL BALANCE		$ 4,641,193	$ 5,120,323	**$ 6,757,278**
REVENUE				
Grants and Other Revenue		$ 112,997	$ 200,000	**$ 150,000**
Redevelopment Agency Loan Repayment		$ -	$ 7,500,000	**$ 11,320,750**
Transient Occupancy Tax		$ 77,440,851	$ 82,389,843	**$ 69,006,622**
TOTAL REVENUE		$ 77,553,848	$ 90,089,843	**$ 80,477,372**
TOTAL BALANCE AND REVENUE		$ 82,195,041	$ 95,210,166	**$ 87,234,650**
OPERATING EXPENSE				
Operating Expense		$ 21,213,651	$ 19,269,844	**$ 19,665,812**
Special Events Department	(1)	$ -	$ -	**$ 567,314**
Transfer to Balboa Park/Mission Bay Park Improvement		$ 6,949,448	$ 6,955,219	**$ 5,468,428**
Transfer to Convention Center Complex Fund		$ 9,702,435	$ 15,628,553	**$ 9,474,142**
Transfer to General Fund		$ 10,648,398	$ 16,257,968	**$ 13,581,324**
Transfer to Major Events Revolving Fund		$ 38,462	$ 21,014	**$ 30,000**
Transfer to New Convention Facility Fund		$ 4,339,198	$ 4,339,198	**$ 4,153,439**
Transfer to PETCO Park Fund		$ 14,107,374	$ 12,727,447	**$ 14,743,165** (2)
Transfer to Public Art Fund		$ 30,000	$ 30,000	**$ 30,000**
Transfer to QUALCOMM Stadium		$ 6,445,000	$ 10,852,504	**$ 11,821,670**
Transfer to Trolley Extension Reserve Fund		$ 4,079,882	$ 4,008,096	**$ 942,078**
TOTAL OPERATING EXPENSE		$ 77,553,848	$ 90,089,843	**$ 80,477,372**
TOTAL EXPENSE		$ 77,553,848	$ 90,089,843	**$ 80,477,372**
RESERVE				
Reserve		$ 4,641,193	$ 5,120,323	**$ 6,757,278**
TOTAL RESERVE		$ 4,641,193	$ 5,120,323	**$ 6,757,278**
BALANCE		$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE, AND BALANCE		$ 82,195,041	$ 95,210,166	**$ 87,234,650**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) In Fiscal Year 2009, the Special Events Department was included in the Operating Expense total.

(2) The transfer to the PETCO Park Fund includes $11.3 million in funding from the Redevelopment Agency loan repayment.

Office of the Mayor and COO

Mission

The mission of the Office of the Mayor and Chief Operating Officer (COO) is to provide a fiscally-sound, effective government that is responsive and dependable; a safe, well-maintained, and healthy environment; and abundant opportunities so residents and visitors can enjoy the highest quality of life.

Description

San Diego is the nation's ninth largest city and California's second largest city. The Mayor serves as the head of the executive branch of City government.

The Mayor serves as Chief Executive Officer and articulates the vision for the City. The Mayor has two positions that serve as direct reports: the Chief Operating Officer and the Chief of Staff.

Through the Chief Operating Officer, the Office oversees the City's daily operations and implements initiatives and objectives. The Chief Operating Officer oversees and guides the activities of the other members of the executive team as well as select departments.

The Mayor's Office consists of the Mayor, Chief Operating Officer, and the Chief Operating Officer's confidential assistant.

BUDGET DEPARTMENT	POSITIONS	PERSONNEL EXPENSE	NON-PERSONNEL EXPENSE	TOTAL EXPENSE
Office of the Mayor and COO	3.00	$ 551,681	$ 90,553	$ 642,234

Department Summary

Office of the Mayor and COO	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**	FY 2009-2010 CHANGE
Positions	4.00	4.00	**3.00**	(1.00)
Personnel Expense	$ 550,671	$ 699,097	**$ 551,681**	$ (147,416)
Non-Personnel Expense	$ 77,220	$ 76,853	**$ 90,553**	$ 13,700
TOTAL	$ 627,891	$ 775,950	**$ 642,234**	$ (133,716)

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Office of the Mayor and COO	4.00	4.00	**3.00**
Total	**4.00**	**4.00**	**3.00**

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Office of the Mayor and COO	$ 627,891	$ 775,950	**$ 642,234**
Total	**$ 627,891**	**$ 775,950**	**$ 642,234**

Significant Budget Adjustments

GENERAL FUND

Office of the Mayor and COO	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (37,278)	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 17,256	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (3,556)	$ 0

Office of the Mayor and COO

Significant Budget Adjustments

GENERAL FUND

Office of the Mayor and COO	Positions	Cost	Revenue
Transfer to the Community & Legislative Services Department Transfer of 1.00 Confidential Secretary to the Mayor from the Office of the Mayor and COO to the Community & Legislative Services Department.	(1.00)	$ (110,138)	$ 0

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
PERSONNEL			
Salaries & Wages	$ 387,053	$ 470,434	**$ 404,850**
Fringe Benefits	$ 163,618	$ 228,663	**$ 146,831**
SUBTOTAL PERSONNEL	$ 550,671	$ 699,097	**$ 551,681**
NON-PERSONNEL			
Supplies & Services	$ 58,392	$ 63,840	**$ 59,440**
Information Technology	$ 6,882	$ 864	**$ 13,016**
Energy/Utilities	$ 9,946	$ 10,149	**$ 16,097**
Equipment Outlay	$ 2,000	$ 2,000	**$ 2,000**
SUBTOTAL NON-PERSONNEL	$ 77,220	$ 76,853	**$ 90,553**
TOTAL	$ 627,891	$ 775,950	**$ 642,234**

Salary Schedule

GENERAL FUND

Office of the Mayor and COO

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
2007	Mayor	1.00	**1.00**	$ 94,436	$ 94,436
2141	Chief Operating Officer	1.00	**1.00**	$ 242,501	$ 242,501
2207	Conf Secretary to COO	1.00	**1.00**	$ 67,913	$ 67,913
2208	Conf Secretary To Mayor	1.00	**0.00**	$ -	$ -
	Total	4.00	**3.00**		**$ 404,850**
OFFICE OF THE MAYOR AND COO TOTAL		4.00	**3.00**		**$ 404,850**

Description

The 'Other' category typically consists of funds that do not fall under any particular business center or have actual personnel or full-time employees budgeted.

These funds include: Balboa/Mission Bay Improvement, Bond Interest and Redemption, Convention Center, ERP Fund, Gas Tax, Tax Anticipation Notes, TransNet, Trolley Extension Reserve, and Zoological Exhibits.

BUDGET DEPARTMENT	POSITIONS	PERSONNEL EXPENSE	NON-PERSONNEL EXPENSE	TOTAL EXPENSE
Balboa/Mission Bay Improvement	0.00	$ -	$ 9,041,884	$ 9,041,884
Bond Interest and Redemption	0.00	$ -	$ 2,327,798	$ 2,327,798
Convention Center	0.00	$ -	$ 25,689,619	$ 25,689,619
ERP Fund	0.00	$ -	$ -	$ -
Gas Tax	0.00	$ -	$ 24,644,732	$ 24,644,732
Tax Anticipation Notes	0.00	$ -	$ 1,326,331	$ 1,326,331
TransNet	0.00	$ -	$ 34,299,528	$ 34,299,528
Trolley Extension Reserve	0.00	$ -	$ 6,074,131	$ 6,074,131
Zoological Exhibits	0.00	$ -	$ 8,024,409	$ 8,024,409
	0.00	$ -	$ 111,428,432	$ 111,428,432

Balboa/Mission Bay Improvement



Description

The Balboa Park/Mission Bay Improvement allocation provides the City with the ability to finance capital improvements in Balboa Park and Mission Bay Park. This fund is administered by the Financial Management Department.

Balboa/Mission Bay Improvement

Department Summary

Balboa/Mission Bay Improvement				
	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**	FY 2009-2010 CHANGE
Positions	0.00	0.00	**0.00**	0.00
Personnel Expense	$ -	$ -	**$ -**	$ -
Non-Personnel Expense	$ 6,949,448	$ 6,955,219	**$ 9,041,884**	$ 2,086,665
TOTAL	$ 6,949,448	$ 6,955,219	**$ 9,041,884**	$ 2,086,665

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
BALBOA/MISSION BAY IMPROVEMENT			
Balboa/Mission Bay Improvement			
Balboa Park Tram	$ 341,442	$ 351,442	**$ 351,442**
Balboa/Mission Bay Improvement	$ 40,773	$ 40,773	**$ 3,327,651**
Debt Service	$ 6,567,233	$ 6,563,004	**$ 5,362,791**
Total	**$ 6,949,448**	**$ 6,955,219**	**$ 9,041,884**

Significant Budget Adjustments

BALBOA/MISSION BAY IMPROVEMENT

Balboa/Mission Bay Improvement	Positions	Cost	Revenue
Transfer of Rate Stabilization Reserve to the General Fund Transfer of internal stabilization funds to the General Fund. Ordinance 19875 allows the transfer of these funds for General Fund purposes.	0.00	$ 3,286,878	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (1,486,791)
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (1,200,213)	$ 0

Balboa/Mission Bay Improvement

Expenditures by Category

		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**
NON-PERSONNEL						
Supplies & Services	$	6,949,448	$	6,955,219	**$**	**9,041,884**
SUBTOTAL NON-PERSONNEL	$	6,949,448	$	6,955,219	**$**	**9,041,884**
TOTAL	$	6,949,448	$	6,955,219	**$**	**9,041,884**

Revenue and Expense Statement (Non-General Fund)

BALBOA/MISSION BAY IMPROVEMENT FUND 102240	FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 320,469	$ 380,028	**$ 540,185**
Debt Stabilization Reserve	$ 3,286,878	$ 3,286,878	**$ 3,286,878**
Prior Year Continuing Appropriations	$ 211,449	$ 128,351	**$ 88,883**
Prior Year Reserves for Encumbrances	$ 133,766	$ 174,196	**$ 988**
TOTAL BALANCE	$ 3,952,562	$ 3,969,453	**$ 3,916,934**
REVENUE			
Transfer from Transient Occupancy Tax Fund	$ 6,949,448	$ 6,955,219	**$ 5,468,428**
TOTAL REVENUE	$ 6,949,448	$ 6,955,219	**$ 5,468,428**
TOTAL BALANCE AND REVENUE	$ 10,902,010	$ 10,924,672	**$ 9,385,362**
OPERATING EXPENSE			
Balboa Park Tram	$ 341,442	$ 351,442	**$ 351,442**
Operating Expense	$ 40,773	$ 40,773	**$ 40,773**
Transfer to Debt Service Funds	$ 6,567,233	$ 6,563,004	**$ 5,362,791**
Transfer to General Fund	$ -	$ -	**$ 3,286,878**
TOTAL OPERATING EXPENSE	$ 6,949,448	$ 6,955,219	**$ 9,041,884**
EXPENDITURE OF PRIOR YEAR FUND			
Prior Year Expense	$ -	$ -	**$ 988**
TOTAL EXPENDITURE OF PRIOR YEAR FUND	$ -	$ -	**$ 988**
TOTAL EXPENSE	$ 6,949,448	$ 6,955,219	**$ 9,042,872**
RESERVE			
Debt Stabilization Reserve	$ 3,286,878	$ 3,286,878	**$ -**
Reserve for Continuing Appropriations	$ 211,449	$ 128,351	**$ 88,883**
Reserve for Encumbrances	$ 133,766	$ 174,196	**$ -**
TOTAL RESERVE	$ 3,632,093	$ 3,589,425	**$ 88,883**
BALANCE	$ 320,469	$ 380,028	**$ 253,607**
TOTAL EXPENSE, RESERVE, AND BALANCE	$ 10,902,010	$ 10,924,672	**$ 9,385,362**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.



Description

The Bond Interest and Redemption fund provides for the repayment of general obligation bonds issued by the City of San Diego. Funds are used to pay annual installments of principal and interest over the useful life of the asset financed by issuance of the bonds. Currently, the only outstanding general obligation bond being repaid from this fund is the Public Safety Communication Project, which was issued in 1991 to fund updated communications equipment for fire & police forces. This fund is administered by the Financial Management Department, the City Comptroller Department, and the Debt Management Department.

Bond Interest and Redemption

Department Summary

Bond Interest and Redemption				
	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**	FY 2009-2010 CHANGE
Positions	0.00	0.00	**0.00**	0.00
Personnel Expense	$ -	$ -	**$ -**	$ -
Non-Personnel Expense	$ 2,328,947	$ 2,332,272	**$ 2,327,798**	$ (4,474)
TOTAL	$ 2,328,947	$ 2,332,272	**$ 2,327,798**	$ (4,474)

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
PUBLIC SAFETY COMMUNICATION BONDS			
G.O. Bonds-Publ Safe Comm Proj			
Bond Interest & Redemption	$ 2,328,947	$ 2,332,272	**$ 2,327,798**
Total	**$ 2,328,947**	**$ 2,332,272**	**$ 2,327,798**

Significant Budget Adjustments

PUBLIC SAFETY COMMUNICATION BONDS

G.O. Bonds-Publ Safe Comm Proj	**Positions**	**Cost**	**Revenue**
Revised Revenue Adjusted revenue figures based on annual funds to be collected from additional property tax levy on the residents of the City of San Diego. These figures are based on the Fiscal Year 2010 Tax Rate Ordinance set by City Council.	0.00	$ 0	$ (107,202)
Scheduled Bond Interest Payment Decrease in debt service expense due to continued amortization of public communication bonds (scheduled payment).	0.00	$ (4,474)	$ 0

Bond Interest and Redemption

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
NON-PERSONNEL			
Supplies & Services	$ 2,328,947	$ 2,332,272	**$ 2,327,798**
SUBTOTAL NON-PERSONNEL	$ 2,328,947	$ 2,332,272	**$ 2,327,798**
TOTAL	$ 2,328,947	$ 2,332,272	**$ 2,327,798**

Revenue and Expense Statement (Non-General Fund)

BOND INTEREST AND REDEMPTION FUND 21640	FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 2,379,625	$ 2,519,256	**$ 2,571,506**
TOTAL BALANCE	$ 2,379,625	$ 2,519,256	**$ 2,571,506**
REVENUE			
Interest Earnings	$ 24,896	$ 55,000	**$ 25,000**
Property Tax	$ 2,073,103	$ 1,941,510	**$ 1,864,308**
TOTAL REVENUE	$ 2,097,999	$ 1,996,510	**$ 1,889,308**
TOTAL BALANCE AND REVENUE	$ 4,477,624	$ 4,515,766	**$ 4,460,814**
OPERATING EXPENSE			
Debt Service	$ 2,328,947	$ 2,332,272	**$ 2,327,798**
TOTAL OPERATING EXPENSE	$ 2,328,947	$ 2,332,272	**$ 2,327,798**
TOTAL EXPENSE	$ 2,328,947	$ 2,332,272	**$ 2,327,798**
BALANCE	$ 2,148,677	$ 2,183,494	**$ 2,133,016**
TOTAL EXPENSE AND BALANCE	$ 4,477,624	$ 4,515,766	**$ 4,460,814**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.



Description

This fund provides partial funding for the operation and maintenance of the Convention Center and provides lease revenue bond financing payments related to the Convention Center Expansion Project. City services related to this facility are also provided. This fund is administered by the Financial Management Department.

Department Summary

Convention Center				
	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**	FY 2009-2010 CHANGE
Positions	0.00	0.00	**0.00**	0.00
Personnel Expense	$ 50,000	$ 50,000	**$ -**	$ (50,000)
Non-Personnel Expense	$ 18,584,268	$ 25,008,092	**$ 25,689,619**	$ 681,527
TOTAL	$ 18,634,268	$ 25,058,092	**$ 25,689,619**	$ 631,527

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
TOT-CONVENTION CENTER			
Convention Center	$ 4,339,198	$ 4,339,198	**$ 3,905,278**
CONVENTION CENTER EXPANSION			
Convention Center Expansion Admin	$ 235,856	$ 246,666	**$ 30,754**
CONVENTION CENTER EXPANSION			
Convention Center Expansion Project	$ 14,059,214	$ 20,472,228	**$ 21,753,587**
Total	**$ 18,634,268**	**$ 25,058,092**	**$ 25,689,619**

Significant Budget Adjustments

TOT-CONVENTION CENTER

Convention Center	Positions	Cost	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (185,759)
Support for Convention Center Expansion Administration Adjustment to reflect Fiscal Year 2010 administrative support costs.	0.00	$ (433,920)	$ 0

CONVENTION CENTER EXPANSION ADMIN

Convention Center Expansion Admin	Positions	Cost	Revenue
Transfer of Budgeted Revenue Between Funds Consolidation of budgeted revenues in the Convention Center Expansion Admin Fund and the Convention Center Expansion Project Fund for the annual dewatering costs.	0.00	$ 0	$ (175,000)
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (10,810)	$ 0

Convention Center

Significant Budget Adjustments

CONVENTION CENTER EXPANSION ADMIN

Convention Center Expansion Admin	Positions	Cost	Revenue
Support for Convention Center Expansion Project Fund Administration Adjustment to reflect Fiscal Year 2010 City staff administrative support costs.	0.00	$ (30,102)	$ 0
Convention Center Annual De-watering Costs Transfer of Convention Center de-watering cost to the Convention Center Expansion Project Fund. Adjustment consolidates the annual de-watering allocation under a single fund.	0.00	$ (175,000)	$ 0

CONVENTION CENTER EXPANSION PROJECT

Convention Center Expansion Project	Positions	Cost	Revenue
Transfer of Rate Stabilization Reserve to the General Fund Transfer of internal stabilization funds to the General Fund. Ordinance 19875 allows the transfer of these funds for General Fund purposes.	0.00	$ 6,849,219	$ 0
Support for Convention Center Expansion Project Operating Costs Adjustment reflects a $320,928 increase to the Convention Center annual dewatering expense along with other miscellaneous costs.	0.00	$ 386,482	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 2,530	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (228,293)
Transfer of Budgeted Revenue Between Funds Consolidation of budgeted revenues in the Convention Center Expansion Admin Fund and the Convention Center Expansion Project Fund for the annual dewatering costs.	0.00	$ 0	$ 175,000
Convention Center Annual De-watering Costs Removal of a $5.9 million one-time sewer hook-up fee and the associated revenue allocation to pay for the cost. In addition, annual operating and maintenance de-watering costs have been adjusted.	0.00	$ (5,956,872)	$ (5,926,118)

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
PERSONNEL			
Salaries & Wages	$ 50,000	$ 50,000	**$** -
SUBTOTAL PERSONNEL	$ 50,000	$ 50,000	**$** -
NON-PERSONNEL			
Supplies & Services	$ 18,584,268	$ 24,997,282	**$ 25,689,619**
Information Technology	$ -	$ 10,810	**$** -
SUBTOTAL NON-PERSONNEL	$ 18,584,268	$ 25,008,092	**$ 25,689,619**
TOTAL	$ 18,634,268	$ 25,058,092	**$ 25,689,619**

Convention Center

Revenue and Expense Statement (Non-General Fund)

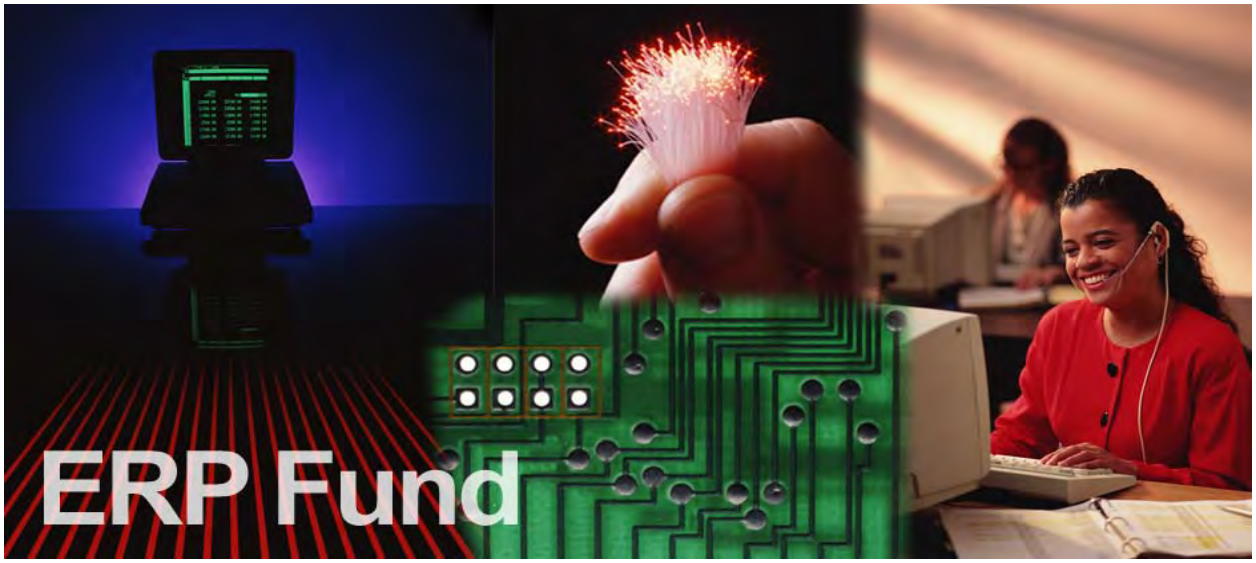
EXPANSION-ADMIN FUND 102211 & 102212	FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 716,925	$ 1,194,556	**$ 2,451,453**
Prior Year Reserves	$ 6,850,531	$ 6,850,531	**$ 6,850,531**
TOTAL BALANCE	$ 7,567,456	$ 8,045,087	**$ 9,301,984**
REVENUE			
Interest Earnings	$ 106,950	$ 185,000	**$ 185,000**
Port District Contribution	$ 4,500,000	$ 4,500,000	**$ 4,500,000**
Transfer from Transient Occupancy Tax Fund	$ 9,702,435	$ 15,628,553	**$ 9,474,142**
TOTAL REVENUE	$ 14,309,385	$ 20,313,553	**$ 14,159,142**
TOTAL BALANCE AND REVENUE	$ 21,876,841	$ 28,358,640	**$ 23,461,126**
OPERATING EXPENSE			
Administrative Expense	$ 60,856	$ 60,856	**$ 30,754**
De-watering	$ 289,000	$ 6,719,400	**$ 928,400**
Debt Service Lease Payment	$ 13,699,125	$ 13,698,438	**$ 13,700,968**
Insurance	$ 246,089	$ 240,200	**$ 275,000**
Transfer to Other Funds	$ -	$ -	**$ 6,849,219**
TOTAL OPERATING EXPENSE	$ 14,295,070	$ 20,718,894	**$ 21,784,341**
TOTAL EXPENSE	$ 14,295,070	$ 20,718,894	**$ 21,784,341**
RESERVE			
Rate Stabilization	$ 6,850,531	$ 6,849,219	**$ -**
TOTAL RESERVE	$ 6,850,531	$ 6,849,219	**$ -**
BALANCE	$ 731,240	$ 790,527	**$ 1,676,785**
TOTAL EXPENSE, RESERVE, AND BALANCE	$ 21,876,841	$ 28,358,640	**$ 23,461,126**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Revenue and Expense Statement (Non-General Fund)

TOT-CONVENTION CENTER FUND 10225	FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 118,287	$ 118,287	**$ (248,161)**
Continuing Appropriations	$ 505,490	$ 505,490	**$ 999,285**
TOTAL BALANCE	$ 623,777	$ 623,777	**$ 751,124**
REVENUE			
Transfer from Transient Occupancy Tax Fund	$ 4,339,198	$ 4,339,198	**$ 4,153,439**
TOTAL REVENUE	$ 4,339,198	$ 4,339,198	**$ 4,153,439**
TOTAL BALANCE AND REVENUE	$ 4,962,975	$ 4,962,975	**$ 4,904,563**
OPERATING EXPENSE			
City Expense in Support of Facility	$ 50,000	$ 50,000	**$ 50,000**
Convention Center Corporation Allocation	$ 4,289,198	$ 4,289,198	**$ 3,855,278**
TOTAL OPERATING EXPENSE	$ 4,339,198	$ 4,339,198	**$ 3,905,278**
TOTAL EXPENSE	$ 4,339,198	$ 4,339,198	**$ 3,905,278**
RESERVE			
Reserve for Continuing Appropriations	$ 505,490	$ 505,490	**$ 999,285**
TOTAL RESERVE	$ 505,490	$ 505,490	**$ 999,285**
BALANCE	$ 118,287	$ 118,287	**$ -**
TOTAL EXPENSE, RESERVE, AND BALANCE	$ 4,962,975	$ 4,962,975	**$ 4,904,563**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.



Description

The City of San Diego is currently implementing an Enterprise Resource Planning (ERP) application to increase productivity, improve reporting capacity, and address Kroll remediation concerns. Also known as OneSD, the system will replace the major software systems currently in use by the City departments under the Office of the Chief Financial Officer, the Office of the Mayor and Chief Operating Officer, and the Office of the Assistant COO. The OneSD ERP system will integrate a wide range of financial and human resources functions into a single consolidated system that will improve management efforts and financial reporting at the City.

The City chose the name OneSD because it reflects one of the principle missions of the project – to integrate multiple City systems into one single application. The system is the cornerstone of the City's effort to improve internal controls and will allow for more informed data analysis and facilitate more timely procurement, human resource, and financial decision-making. It will also promote more effective and efficient management of the City's finances and greatly assist in the preparation of timely and accurate Comprehensive Annual Financial Reports (CAFRs).

The OneSD project will be fully implemented by the end of Fiscal Year 2010. All required funding has been appropriated in prior fiscal years and unspent portions have been carried forward for the purpose of project completion. Therefore, no additional funding has been included for Fiscal Year 2010.

Department Summary

ERP Fund	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**	FY 2009-2010 CHANGE
Positions	0.00	0.00	**0.00**	0.00
Personnel Expense	$ -	$ -	**$ -**	$ -
Non-Personnel Expense	$ 20,642,500	$ 10,889,730	**$ -**	$ (10,889,730)
TOTAL	$ 20,642,500	$ 10,889,730	**$ -**	$ (10,889,730)

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
ERP FUND			
ERP Fund			
ERP Fund	$ 20,642,500	$ 10,889,730	**$ -**
Total	**$ 20,642,500**	**$ 10,889,730**	**$ -**

Significant Budget Adjustments

ERP FUND

ERP Fund	Positions	Cost	Revenue
Conclusion of Project Funding The OneSD project will be fully implemented by the end of Fiscal Year 2010. All required funding has been appropriated in prior fiscal years and unspent portions have carried forward for the purpose of project completion. Therefore, no additional funding has been included for Fiscal Year 2010.	0.00	$ (10,889,730)	$ (9,389,730)

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
NON-PERSONNEL			
Supplies & Services	$ 20,642,500	$ 7,479,046	**$ -**
Information Technology	$ -	$ 1,833,514	**$ -**
Energy/Utilities	$ -	$ 13,064	**$ -**

ERP Fund

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
NON-PERSONNEL			
Equipment Outlay	$ -	$ 1,564,106	**$** -
SUBTOTAL NON-PERSONNEL	$ 20,642,500	$ 10,889,730	**$** -
TOTAL	$ 20,642,500	$ 10,889,730	**$** -

Revenue and Expense Statement (Non-General Fund)

ERP FUND (50071-500711)	FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 3,500,000	$ 37,585	**$ -**
Prior Year Continuing Appropriations (CIP)	$ 5,000,000	$ 21,300,000	**$ 1,000,000**
Prior Year Continuing Appropriations (O&M)	$ -	$ 3,453,180	**$ 723,933**
TOTAL BALANCE	$ 8,500,000	$ 24,790,765	**$ 1,723,933**
REVENUE			
Proceeds from Bonds and Notes (CIP)	$ 16,300,000	$ 6,825,624	**$ 9,874,376**
Transfer from Other Funds (O&M)	$ 842,500	$ 2,564,106	**$ -**
TOTAL REVENUE	$ 17,142,500	$ 9,389,730	**$ 9,874,376**
TOTAL BALANCE AND REVENUE	$ 25,642,500	$ 34,180,495	**$ 11,598,309**
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
CIP Expenditures	$ 16,300,000	$ 6,825,624	**$ 9,874,376**
TOTAL CIP EXPENSE	$ 16,300,000	$ 6,825,624	**$ 9,874,376**
OPERATING EXPENSE			
City Staffing Expense	$ -	$ 900,000	**$ -**
ERP Debt Service Payment	$ 842,500	$ 1,564,106	**$ -**
Non-Personnel Expenses	$ 3,500,000	$ 600,000	**$ -**
System Maintenance	$ -	$ 1,000,000	**$ -**
TOTAL OPERATING EXPENSE	$ 4,342,500	$ 4,064,106	**$ -**
TOTAL EXPENSE	$ 20,642,500	$ 10,889,730	**$ 9,874,376**
RESERVE			
Expenditure of Continuing Appropriations (CIP)	$ 5,000,000	$ 21,300,000	**$ 1,000,000**
Expenditure of Continuing Appropriations (O&M)	$ -	$ 1,990,765	**$ 723,933**
TOTAL RESERVE	$ 5,000,000	$ 23,290,765	**$ 1,723,933**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE, AND BALANCE	$ 25,642,500	$ 34,180,495	**$ 11,598,309**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.



Description

The Gas Tax Fund is the result of laws that tax the sale of gasoline. The current total tax on fuel is 18 cents per gallon. The City share of gas tax revenue is based on a formula consisting of vehicle registration, assessed valuation, and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public rights-of-way.

The gas tax funds the maintenance of street lighting, traffic signals, traffic signs, and markings, including the City's share of the Gaslamp Quarter Lighting and the San Diego Street Lighting District Number One. The Gas Tax also funds street maintenance, median landscape, tree-trimming, and waste removal in the street rights-of-way.

Gas tax revenues are allocated to five departments. The revenue is primarily allocated to the General Services Department for street maintenance services reimbursement. The Engineering and Capital Projects Department is reimbursed for traffic engineering. The Park & Recreation Department and Maintenance Assessment Districts (MADs) provide landscape maintenance for center medians and rights-of-way. In addition, the City Comptroller Department and Engineering and Capital Projects Department are reimbursed for costs related to administrative oversight of the fund and for project financial reporting.

Department Summary

Gas Tax				
	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**	FY 2009-2010 CHANGE
Positions	0.00	0.00	**0.00**	0.00
Personnel Expense	$ -	$ -	**$ -**	$ -
Non-Personnel Expense	$ 24,358,245	$ 24,403,398	**$ 24,644,732**	$ 241,334
TOTAL	$ 24,358,245	$ 24,403,398	**$ 24,644,732**	$ 241,334

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GAS TAX			
Gas Tax			
Community & Economic Development	$ 45,890	$ 44,753	**$ 45,671**
Comptroller	$ 92,665	$ 95,000	**$ 95,000**
E&CP - Traffic Engineering	$ 3,003,726	$ 4,578,169	**$ 4,623,951**
Engineering & Capital Projects	$ 18,882	$ -	**$ -**
Financial Management	$ 37,067	$ -	**$ -**
General Services	$ 18,466,764	$ 16,928,575	**$ 17,065,496**
Park & Recreation	$ 2,693,251	$ 2,756,901	**$ 2,814,614**
Total	**$ 24,358,245**	**$ 24,403,398**	**$ 24,644,732**

Significant Budget Adjustments

GAS TAX

Gas Tax	Positions	Cost	Revenue
Adjustment to Gas Tax Revenue and Department Allocations	0.00	$ 241,334	$ 241,334
Gas Tax revenue and total department allocations in Fiscal Year 2010 are expected to increase 1 percent over Fiscal Year 2009 year-end projections. Departments that were primarily affected by the revenue increase are General Services-Street Division, Park & Recreation, and Engineering & Captial Projects.			

Gas Tax

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
NON-PERSONNEL			
Supplies & Services	$ 24,358,245	$ 24,403,398	**$ 24,644,732**
SUBTOTAL NON-PERSONNEL	$ 24,358,245	$ 24,403,398	**$ 24,644,732**
TOTAL	$ 24,358,245	$ 24,403,398	**$ 24,644,732**

Revenue and Expense Statement (Non-General Fund)

GAS TAX FUND 302191	FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE			
Continuing Appropriation	$ -	$ -	**$ 878,656**
TOTAL BALANCE	$ -	$ -	**$ 878,656**
REVENUE			
Gas Tax Revenue	$ 24,011,388	$ 24,055,572	**$ 24,295,928**
Interest Earnings	$ 250,000	$ 250,000	**$ 250,000**
Miscellaneous Revenue	$ 96,857	$ 97,826	**$ 98,804**
TOTAL REVENUE	$ 24,358,245	$ 24,403,398	**$ 24,644,732**
TOTAL BALANCE AND REVENUE	$ 24,358,245	$ 24,403,398	**$ 25,523,388**
OPERATING EXPENSE			
Administration - Comptroller	$ 92,665	$ 95,000	**$ 95,000**
Administration - Engineering and Capital Projects	$ 18,882	$ -	**$ -**
Administration - Financial Management	$ 37,067	$ -	**$ -**
Community & Economic Development - MADs	$ 45,890	$ 44,753	**$ 45,671**
E&CP - Transportation Engineering/Operations	$ 3,003,726	$ 4,578,169	**$ 4,623,951**
General Services - Street Division	$ 18,466,764	$ 16,928,575	**$ 17,065,496**
Park and Recreation	$ 1,364,703	$ 1,326,785	**$ 1,326,785**
Park and Recreation - MADs	$ 1,328,548	$ 1,430,116	**$ 1,487,829**
TOTAL OPERATING EXPENSE	$ 24,358,245	$ 24,403,398	**$ 24,644,732**
TOTAL EXPENSE	$ 24,358,245	$ 24,403,398	**$ 24,644,732**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE, AND BALANCE	$ 24,358,245	$ 24,403,398	**$ 25,523,388**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Tax Anticipation Notes



Description

The Tax Anticipation Notes fund finance costs related to the issuance of tax anticipation notes which are necessary to meet the cash requirements of the City prior to the receipt of property taxes. Monies are borrowed via the sale of Tax and Revenue Anticipation Notes (TRANs) on a short-term basis. Related costs are budgeted and accounted for in this fund. This fund is administered by the Financial Management Department, the City Comptroller, and the Debt Management Department.

Tax Anticipation Notes

Department Summary

Tax Anticipation Notes	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**	FY 2009-2010 CHANGE
Positions	0.00	0.00	**0.00**	0.00
Personnel Expense	$ -	$ -	**$ -**	$ -
Non-Personnel Expense	$ 5,109,000	$ 3,094,061	**$ 1,326,331**	$ (1,767,730)
TOTAL	$ 5,109,000	$ 3,094,061	**$ 1,326,331**	$ (1,767,730)

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
TAX AND REVENUE ANTICIPATION NOTES FUND			
Tax Anticipation Notes			
Tax Anticipation Notes	$ 5,109,000	$ 3,094,061	**$ 1,326,331**
Total	**$ 5,109,000**	**$ 3,094,061**	**$ 1,326,331**

Significant Budget Adjustments

TAX AND REVENUE ANTICIPATION NOTES FUND

Tax Anticipation Notes	**Positions**	**Cost**	**Revenue**
Revised Estimates on New TRANs Issuance	0.00	$ (1,767,730)	$ (1,778,650)
Updated expense and revenue estimations from the new Fiscal Year 2010 public offering of Tax Anticipation Notes.			

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
NON-PERSONNEL			
Supplies & Services	$ 5,109,000	$ 3,094,061	**$ 1,326,331**
SUBTOTAL NON-PERSONNEL	$ 5,109,000	$ 3,094,061	**$ 1,326,331**
TOTAL	$ 5,109,000	$ 3,094,061	**$ 1,326,331**

Tax Anticipation Notes

Revenue and Expense Statement (Non-General Fund)

TAX AND REVENUE ANTICIPATION NOTES FUND 65013	FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE			
Prior Year Continuing Appropriations	$ 1,501,716	$ -	**$ -**
TOTAL BALANCE	$ 1,501,716	$ -	**$ -**
REVENUE			
General Fund Transfer Interest Earnings	$ 2,449,000	$ 2,269,981	**$ 1,326,331**
TRAN Interest Earnings	$ 2,660,000	$ 835,000	**$ -**
TOTAL REVENUE	$ 5,109,000	$ 3,104,981	**$ 1,326,331**
TOTAL BALANCE AND REVENUE	$ 6,610,716	$ 3,104,981	**$ 1,326,331**
OPERATING EXPENSE			
Cost of Issuance	$ 105,000	$ 115,000	**$ 120,000**
TRAN Debt Service Interest	$ 5,004,000	$ 2,979,061	**$ 1,206,331**
TOTAL OPERATING EXPENSE	$ 5,109,000	$ 3,094,061	**$ 1,326,331**
TOTAL EXPENSE	$ 5,109,000	$ 3,094,061	**$ 1,326,331**
BALANCE	$ 1,501,716	$ 10,920	**$ -**
TOTAL EXPENSE, RESERVE, AND BALANCE	$ 6,610,716	$ 3,104,981	**$ 1,326,331**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.



Description

In November 1987, San Diego County voters approved the enactment of the initial San Diego Transportation Improvement Program (TransNet) that resulted in a one-half cent increase to the local sales tax. TransNet's efforts have been largely successful in reaching the goal of traffic congestion relief and transportation improvements as evidenced by overwhelming voter approval of a 40-year extension of the TransNet program that began in April 2008. It is estimated that over the duration of the 40-year extension, TransNet will provide $14 billion in transportation improvements throughout the region. The City's share of TransNet revenue is based on population and the number of local street and road miles maintained. Through a cooperative effort with the San Diego Association of Governments (SANDAG), the City of San Diego is able to manage the Fund so that the most pressing transportation problems are addressed in accordance with TransNet goals.

The purpose of TransNet is to fund essential transportation improvements that relieve traffic congestion, increase safety, and improve air quality. These improvements include performing repairs, restoring existing roadways, and constructing assets within the public rights-of-way.

The TransNet revenues are primarily allocated to Engineering and Capital Projects for transportation/drainage design, bridge earthquake restrainers, and traffic engineering. In addition, the General Services Department receives funding for street maintenance services. The City Comptroller Department and the Engineering and Capital Projects Department are reimbursed for administrative oversight of the Fund.

Department Summary

TransNet				
	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**	FY 2009-2010 CHANGE
Positions	0.00	0.00	**0.00**	0.00
Personnel Expense	$ -	$ -	**$ -**	$ -
Non-Personnel Expense	$ 49,781,147	$ 40,231,973	**$ 34,299,528**	$ (5,932,445)
TOTAL	$ 49,781,147	$ 40,231,973	**$ 34,299,528**	$ (5,932,445)

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
TRANSNET HALF-CENT SALES TAX			
TransNet half-cent Sales Tax			
Auditor & Comptroller	$ 95,386	$ -	**$ -**
Development Services	$ 526,939	$ -	**$ -**
Engineering & Capital Projects	$ 3,383,692	$ -	**$ -**
Financial Management	$ 42,125	$ -	**$ -**
General Services	$ 12,072,141	$ -	**$ -**
Planning	$ 134,765	$ -	**$ -**
TransNet CIP	$ 33,526,099	$ -	**$ -**
Total	**$ 49,781,147**	**$ -**	**$ -**
TRANSNET EXT/CONGESTION RELIEF			
TransNet Ext/Congestion Relief			
Capital Improvements Program	$ -	$ 16,991,834	**$ 16,105,420**
Eng & Capital Projects	$ -	$ 2,031,579	**$ 2,031,579**
Total	**$ -**	**$ 19,023,413**	**$ 18,136,999**
TRANSNET EXT/MAINTENANCE			
TransNet Ext/Maintenance			
General Services - Street Division	$ -	$ 8,152,891	**$ 7,773,000**
Total	**$ -**	**$ 8,152,891**	**$ 7,773,000**
TRANSNET EXT/ADMIN & DEBT			
TransNet Ext/Admin & Debt			
Comptroller	$ -	$ 95,000	**$ 95,000**
Debt Payments	$ -	$ 142,188	**$ 127,812**
Eng & Capital Projects	$ -	$ 179,508	**$ 166,717**
Total	**$ -**	**$ 416,696**	**$ 389,529**

TransNet

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
TRANSNET EXT/COMMERCIAL PAPER			
TransNet Ext/Commercial Paper			
Commercial Paper	$ -	$ 12,638,973	**$ 8,000,000**
Total	**$ -**	**$ 12,638,973**	**$ 8,000,000**
DEPARTMENT TOTAL	**$ 49,781,147**	**$ 40,231,973**	**$ 34,299,528**

Significant Budget Adjustments

TRANSNET EXT/CONGESTION RELIEF

TransNet Ext/Congestion Relief	**Positions**	**Cost**	**Revenue**
Adjustment to TransNet Allocations Due to the reduction in TransNet revenue, the department's revenue allocations have changed in Fiscal Year 2010. The departments primarily impacted are: Engineering & Capital Projects, Development Services, General Services-Streets Division, and Facilities Financing.	0.00	$ (886,414)	$ (886,414)

TRANSNET EXT/MAINTENANCE

TransNet Ext/Maintenance	**Positions**	**Cost**	**Revenue**
Adjustment to TransNet Allocations Due to the reduction in TransNet revenue, the department's revenue allocations have changed in Fiscal Year 2010. The departments primarily impacted are: Engineering & Capital Projects, Development Services, General Services-Streets Division, and Facilities Financing.	0.00	$ (379,891)	$ (379,891)

TRANSNET EXT/ADMIN & DEBT

TransNet Ext/Admin & Debt	**Positions**	**Cost**	**Revenue**
Adjustment to TransNet Allocations Due to the reduction in TransNet revenue, the department's revenue allocations have changed in Fiscal Year 2010. The departments primarily impacted are: Engineering & Capital Projects, Development Services, General Services-Streets Division, and Facilities Financing.	0.00	$ (27,167)	$ (27,167)

Significant Budget Adjustments

TRANSNET EXT/COMMERCIAL PAPER

TransNet Ext/Commercial Paper	Positions	Cost	Revenue
Adjustment to TransNet Allocations Due to the reduction in TransNet revenue, the department's revenue allocations have changed in Fiscal Year 2010. The departments primarily impacted are: Engineering & Capital Projects, Development Services, General Services-Streets Division, and Facilities Financing.	0.00	$ (4,638,973)	$ (4,638,973)

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
NON-PERSONNEL			
Supplies & Services	$ 49,781,147	$ 40,231,973	**$ 34,299,528**
SUBTOTAL NON-PERSONNEL	$ 49,781,147	$ 40,231,973	**$ 34,299,528**
TOTAL	$ 49,781,147	$ 40,231,973	**$ 34,299,528**

TransNet

Revenue and Expense Statement (Non-General Fund)

TRANSNET (HALF-CENT SALES TAX) FUND 30300

	FY 2008* BUDGET	FY 2009# BUDGET	**FY 2010# FINAL**
REVENUE			
Commercial Paper Proceeds	$ 13,238,147	$ -	**$** -
FBA Reimbursement to TransNet	$ 1,046,500	$ -	**$** -
Miscellaneous Revenue	$ 13,000	$ -	**$** -
TransNet Sales Tax	$ 35,483,500	$ -	**$** -
TOTAL REVENUE	$ 49,781,147	$ -	**$** -
TOTAL BALANCE AND REVENUE	$ 49,781,147	$ -	**$** -
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
CIP Debt Services Expenditures	$ 5,003,914	$ -	**$** -
CIP Expenditures	$ 15,284,038	$ -	**$** -
Commercial Paper Funded CIP	$ 13,238,147	$ -	**$** -
TOTAL CIP EXPENSE	$ 33,526,099	$ -	**$** -
OPERATING EXPENSE			
Administration - Auditor & Comptroller	$ 95,386	$ -	**$** -
Administration - Financial Management	$ 42,125	$ -	**$** -
Development Services	$ 526,939	$ -	**$** -
Engineering and Capital Projects	$ 3,383,692	$ -	**$** -
General Services - Street Division	$ 12,072,141	$ -	**$** -
Planning/Facilities Financing	$ 134,765	$ -	**$** -
TOTAL OPERATING EXPENSE	$ 16,255,048	$ -	**$** -
TOTAL EXPENSE	$ 49,781,147	$ -	**$** -
BALANCE	$ -	$ -	**$** -
TOTAL EXPENSE, RESERVE, AND BALANCE	$ 49,781,147	$ -	**$** -

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Based on the recently adopted TransNet Extension Program requirement, original Fund 30300 has been distributed to new Funds 30310 - 30313 based on purpose and participatory support.

Revenue and Expense Statement (Non-General Fund)

TRANSNET EXTENSION FUNDS 30310, 30311, 30312, 30313	FY 2008* BUDGET	FY 2009# BUDGET	**FY 2010# FINAL**
BEGINNING BALANCE AND RESERVE			
CIP Continuing Appropriations from 30310-13	$ -	$ -	**$ 16,088,000**
CIP Continuing Appropriations from Debt Svcs Exp	$ -	$ -	**$ 142,188**
TOTAL BALANCE	$ -	$ -	**$ 16,230,188**
REVENUE			
Commercial Paper Proceeds	$ -	$ 12,638,973	**$ 8,000,000**
TransNet Extension Sales Tax	$ -	$ 27,593,000	**$ 26,299,528**
TOTAL REVENUE	$ -	$ 40,231,973	**$ 34,299,528**
TOTAL BALANCE AND REVENUE	$ -	$ 40,231,973	**$ 50,529,716**
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
CIP Debt Services Expenditures	$ -	$ 142,188	**$ 127,812**
CIP Expenditures	$ -	$ 16,991,834	**$ 16,105,420**
Commercial Paper Funded CIP	$ -	$ 12,638,973	**$ 8,000,000**
TOTAL CIP EXPENSE	$ -	$ 29,772,995	**$ 24,233,232**
OPERATING EXPENSE			
Administration - Comptroller	$ -	$ 95,000	**$ 95,000**
Administration - Engineering and Capital Projects	$ -	$ 179,508	**$ 166,717**
Congestion Relief - Engineering and Capital Projects	$ -	$ 2,031,579	**$ 2,031,579**
Maintenance - General Services/Streets Division	$ -	$ 8,152,891	**$ 7,773,000**
TOTAL OPERATING EXPENSE	$ -	$ 10,458,978	**$ 10,066,296**
TOTAL EXPENSE	$ -	$ 40,231,973	**$ 34,299,528**
RESERVE			
CIP Continuing Appropriations from 30310-13	$ -	$ -	**$ 16,088,000**
CIP Continuing Appropriations from Debt Svcs Exp	$ -	$ -	**$ 142,188**
TOTAL RESERVE	$ -	$ -	**$ 16,230,188**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE, AND BALANCE	$ -	$ 40,231,973	**$ 50,529,716**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Totals based on the recently adopted TransNet Extension Program requirements, original Fund 30300 has been distributed to new Funds 30310 - 30313 based on purpose and participatory support.

Trolley Extension Reserve



Description

The Trolley Extension Reserve Fund provides financial support for trolley-related expenditures by ensuring a local revenue source to qualify for State and federal funding as called for in the Regional Transportation Plan. This fund is administered by the Financial Management Department.

Trolley Extension Reserve

Department Summary

Trolley Extension Reserve				
	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**	FY 2009-2010 CHANGE
Positions	0.00	0.00	**0.00**	0.00
Personnel Expense	$ -	$ -	**$ -**	$ -
Non-Personnel Expense	$ 4,110,150	$ 4,108,096	**$ 6,074,131**	$ 1,966,035
TOTAL	$ 4,110,150	$ 4,108,096	**$ 6,074,131**	$ 1,966,035

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
TROLLEY EXTENSION RESERVE			
Trolley Extension Reserve			
Trolley Extension Reserve	$ 4,110,150	$ 4,108,096	**$ 6,074,131**
Total	**$ 4,110,150**	**$ 4,108,096**	**$ 6,074,131**

Significant Budget Adjustments

TROLLEY EXTENSION RESERVE

Trolley Extension Reserve	Positions	Cost	Revenue
Transfer of Fund Balance to the General Fund Transfer of excess fund balance to the General Fund. Ordinance 19875 allows the transfer of these funds for General Fund purposes.	0.00	$ 2,847,906	$ 0
Transfer of Rate Stabilization Reserve to the General Fund Transfer of internal stabilization funds to the General Fund. Ordinance 19875 allows the transfer of these funds for General Fund purposes.	0.00	$ 2,043,591	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (3,066,018)
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (2,925,462)	$ 0

Trolley Extension Reserve

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
NON-PERSONNEL			
Supplies & Services	$ 4,110,150	$ 4,108,096	**$ 6,074,131**
SUBTOTAL NON-PERSONNEL	$ 4,110,150	$ 4,108,096	**$ 6,074,131**
TOTAL	$ 4,110,150	$ 4,108,096	**$ 6,074,131**

Revenue and Expense Statement (Non-General Fund)

TROLLEY EXTENSION RESERVE FUND 10226	FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 2,071,441	$ 676,910	**$ 3,667,161**
Reserve from Prior Year	$ -	$ 2,043,591	**$ 2,043,591**
TOTAL BALANCE	$ 2,071,441	$ 2,720,501	**$ 5,710,752**
REVENUE			
Transfer from Transient Occupancy Tax Fund	$ 4,079,882	$ 4,008,096	**$ 942,078**
TOTAL REVENUE	$ 4,079,882	$ 4,008,096	**$ 942,078**
TOTAL BALANCE AND REVENUE	$ 6,151,323	$ 6,728,597	**$ 6,652,830**
OPERATING EXPENSE			
Administration	$ 15,656	$ 16,126	**$ 16,126**
Annual Audit	$ 6,386	$ 6,578	**$ 6,578**
Bayside Debt Service	$ 2,922,533	$ 2,925,813	**$ -**
Old Town Debt Service	$ 1,157,349	$ 1,151,224	**$ 1,151,574**
Prior Year Expenditures	$ 3,900	$ 3,900	**$ 3,900**
Transfer to Other Funds	$ -	$ -	**$ 4,891,497**
Trustee Fees	$ 4,326	$ 4,456	**$ 4,456**
TOTAL OPERATING EXPENSE	$ 4,110,150	$ 4,108,097	**$ 6,074,131**
TOTAL EXPENSE	$ 4,110,150	$ 4,108,097	**$ 6,074,131**
RESERVE			
Reserve	$ -	$ 2,043,591	**$ -**
TOTAL RESERVE	$ -	$ 2,043,591	**$ -**
BALANCE	$ 2,041,173	$ 576,909	**$ 578,699**
TOTAL EXPENSE, RESERVE, AND BALANCE	$ 6,151,323	$ 6,728,597	**$ 6,652,830**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Zoological Exhibits



Description

The City's budget reflects funds utilized for the maintenance of zoological exhibits in the San Diego Zoo which are financed from a fixed property tax levy (one-half cent per $100 of assessed valuation) as authorized by Section 77A of the City Charter. This fund provides timely, educational, and interesting zoological exhibits to encourage and increase zoo attendance and is administered by the Financial Management Department.

Zoological Exhibits

Department Summary

Zoological Exhibits				
	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**	FY 2009-2010 CHANGE
Positions	0.00	0.00	**0.00**	0.00
Personnel Expense	$ -	$ -	**$ -**	$ -
Non-Personnel Expense	$ 8,946,525	$ 9,679,780	**$ 8,024,409**	$ (1,655,371)
TOTAL	$ 8,946,525	$ 9,679,780	**$ 8,024,409**	$ (1,655,371)

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
ZOOLOGICAL EXHIBITS			
Zoological Exhibits	$ 8,946,525	$ 9,679,780	**$ 8,024,409**
Total	**$ 8,946,525**	**$ 9,679,780**	**$ 8,024,409**

Significant Budget Adjustments

ZOOLOGICAL EXHIBITS

Zoological Exhibits	Positions	Cost	Revenue
Revised Revenue	0.00	$ (1,655,371)	$ (1,655,371)
Adjusted revenue figures based on annual funds to be collected from additional property tax levy on the residents of the City of San Diego. These figures are based on the Fiscal Year 2010 Tax Rate Ordinance set by City Council.			

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
NON-PERSONNEL			
Supplies & Services	$ 8,946,525	$ 9,679,780	**$ 8,024,409**
SUBTOTAL NON-PERSONNEL	$ 8,946,525	$ 9,679,780	**$ 8,024,409**
TOTAL	$ 8,946,525	$ 9,679,780	**$ 8,024,409**

Zoological Exhibits

Revenue and Expense Statement (Non-General Fund)

ZOOLOGICAL EXHIBITS FUND 10222	FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
REVENUE			
Property Tax	$ 8,946,525	$ 9,679,780	**$ 8,024,409**
TOTAL REVENUE	$ 8,946,525	$ 9,679,780	**$ 8,024,409**
TOTAL BALANCE AND REVENUE	$ 8,946,525	$ 9,679,780	**$ 8,024,409**
OPERATING EXPENSE			
Non-Personnel Expense	$ 8,946,525	$ 9,679,780	**$ 8,024,409**
TOTAL OPERATING EXPENSE	$ 8,946,525	$ 9,679,780	**$ 8,024,409**
TOTAL EXPENSE	$ 8,946,525	$ 9,679,780	**$ 8,024,409**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE AND BALANCE	$ 8,946,525	$ 9,679,780	**$ 8,024,409**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Public Safety and Homeland Security

Mission

The mission of the Public Safety and Homeland Security group is to support and carry out the Mayor's vision, mission, and values by ensuring the residents and visitors of San Diego are provided the highest quality public safety services in response to community needs.

Group Description

The group includes the San Diego Police Department which oversees the Gang Commission and the Family Justice Center and the Fire-Rescue Department which oversees the Office of Homeland Security.

The Public Safety and Homeland Security group encompasses the City's public safety-related entities and programs and is responsible for preparing for and responding to major disasters.

BUDGET DEPARTMENT	POSITIONS	PERSONNEL EXPENSE	NON-PERSONNEL EXPENSE	TOTAL EXPENSE
Fire-Rescue	1,236.03	$ 162,555,779	$ 37,355,297	$ 199,911,076
Office of Homeland Security	11.70	$ 1,189,060	$ 347,160	$ 1,536,220
Police	2,754.75	$ 338,666,372	$ 70,659,528	$ 409,325,900
	4,002.48	$ 502,411,211	$ 108,361,985	$ 610,773,196



Department Description

The Fire-Rescue Department protects the life and property of San Diego residents and visitors through a variety of safety services. Serving an area of approximately 331 square miles with a resident population of 1.3 million, Fire-Rescue includes 47 fire stations, a communications center, a training facility, nine permanent lifeguard stations, and 27 seasonal lifeguard towers.

The major activities performed by the Fire-Rescue Department include fire suppression, emergency medical transport, technical rescue, hazardous materials response, fire investigation, explosives disarmament, fire safety inspection and education programs, equipment and facilities maintenance, waterway and swimmer safety, and the operation of the 911 communications center.

The Department's mission is:

> ***To serve the community of San Diego by providing the highest level of emergency/rescue services, hazard prevention, and safety education ensuring the protection of life, property, and the environment***

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Maintain the resources necessary for rapid response in emergency situations
Essential to the effective delivery of the many fire-rescue, emergency medical, and lifeguard services demanded by the community are the abilities to quickly and efficiently process requests for service, identify the appropriate response units and notify them of the need to respond, and ensure their delivery to the emergency scene in time to provide the maximum benefit possible. This requires that performance measures be developed and continually monitored to ensure national response time goals are met and the anticipated beneficial outcomes of a rapid response are achieved. In addition, with respect to the prevention of fires and the mitigation of their severity, it is also essential that the inspection of target hazard occupancies and brush management parcels be conducted frequently to identify and correct fire code violations. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Quickly and safely respond to all emergencies in San Diego
- Put the right resources in the right place at the right time in order to save lives, property, and preserve the environment

Fire-Rescue

- Provide fire prevention services and other support in order to ensure the continued safe and effective delivery of fire and rescue services

Goal 2: Ensure effective leadership for the efficient provision of fire-rescue services
To provide effective emergency service delivery, it is imperative that the number and type of resources necessary to provide that service be identified, procured, maintained, and replaced as needed. This requires a constant monitoring of service demand levels and the Department's ability to effectively and efficiently meet those demands. A vigorous and ongoing program of needs assessment, development and communication of budgetary priorities, and fiscally sound practices to manage all resources allocated to the Department must be provided by the Fire Chief and the Department's leadership team. The Department will move toward accomplishing this goal by focusing on the following objective.

- Identify needs and revenue sources to obtain and manage the necessary funding in order to responsibly maintain the Department and grow in a way that is consistent with current and projected demands for service

Goal 3: Provide exceptional customer service
It is widely recognized that the Fire-Rescue Department exists as an organization for the sole purpose of delivering exceptional emergency and non-emergency services to the community. Absent this mission and focus, there would be no justification for the expense associated with Department operations. In order to meet customer service expectations, it is essential that service needs be identified, programs be developed to meet these needs, and monitoring of performance be conducted. The Department will move toward accomplishing this goal by focusing on the following objective.

- Exceed customer expectations in all we do by treating each customer transaction with responsiveness, competency, and respect

Goal 4: Develop and maintain a skilled fire-rescue workforce
As with any organization, the Fire-Rescue Department's success relies heavily upon the development and maintenance of a highly skilled and dedicated workforce. To ensure the ability to accurately identify the needs and provide exceptional service to all segments of this diverse community, its workforce must reflect the makeup of the community as a whole. Moreover, once employees join its workforce, they must be provided adequate training and health and safety programs to ensure their competency and availability for assignment. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Provide a comprehensive safety services program for employees in order to reduce the incidence and severity of occupational injury and illness, reduce cost to tax payers, and maintain mission readiness
- Recruit and retain a workforce that is qualified and mirrors the diversity of the community served

Service Efforts and Accomplishments

A significant accomplishment in Fiscal Year 2009 was the acquisition of a second medium lift fire-rescue helicopter. This $10.9 million Bell 412EP state-of-the-art helicopter with a 375 gallon water tank, aerial rescue hoist, and night flight capability was placed into service in August 2009 to maximize helicopter availability, minimize response times, and provide for the greatest mission flexibility. The acquisition and staffing of a second helicopter was essential to the Department's ability to maintain at least one operational helicopter at all times and to provide additional aerial capability to respond to multiple, concurrent, and large-scale emergency incidents.

Equally important to ensuring mission readiness was the Department's continued progress in replacing its aging fleet of emergency response apparatus. In Fiscal Year 2009, 14 new structure fire engines, two brush apparatuses, two service aerial ladder trucks, two water tenders, one foam tender, one heavy rescue apparatus, and 34 slight support vehicles were ordered or delivered.

A Fire Station Master Plan (FSMP) was also produced as required under the City's General Plan to identify communities in which additional fire stations are needed to replace facilities that have reached the end of their service life or are needed to address emergency response time objectives. The FSMP provides guidance through which planned development projects in underserved communities can be required to contribute their fair share of

funding for the construction and equipping of these fire stations. In addition, it allows the City to better plan for capital improvement project expenditures, as well as ongoing staffing operating and maintenance costs associated with the replacement and addition of fire stations.

Lastly, Fire-Rescue, in coordination with the City's Office of Homeland Security, developed a multi-discipline All-Hazards Incident Management Team (AHIMT) that is being trained for managing large scale emergency incidents of local, regional, State and federal consequence. This team is comprised of experts from the Fire-Rescue, Police, and General Services Departments and is the first AHIMT to be developed in the State of California.

Budget Dollars at Work: Performance Expectations

Goal 1: Maintain the resources necessary for rapid response in emergency situations

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of initial unit emergency response arrival within NFPA 1710 guideline of 5 minutes or less (by fire station district)	51.5%	53.6%	55.0%[1]
2. Percent of effective fire force emergency response arrival within NFPA 1710 guideline of 9 minutes or less (by fire station district)	67.4%	71.9%	72.0%[2]
3. Percent of 911 calls answered in 10 seconds or less after transfer to Fire/EMS dispatch	75.5%[3]	82.1%	90.0%[4]
4. Percent of emergency calls processed within 1 minute	20.9%	47.7%	N/A[5]
5. Percent of emergency calls processed within 1.5 minutes	N/A[5]	N/A[5]	90.0%
6. Percent of structure fires confined to area or room of origin	9%[6] (excludes Witch Fire)	9%	15%
7. Number of fire deaths per 100,000 population	0	0.52	0
8. Number of fire injuries per 100,000 population	1.2	7.9	0
9. Structure fire loss on vegetation fires when fire-rescue helicopter is on initial response	$10,156 (excludes Witch Fire)	$21,287	<$200,000
10. Percent of time HazMat unit responds within 60 minute timeframe established by the Joint Powers Authority	98.3%	98.0%	90.0%
11. Percent of incidents where spontaneous return of patient circulation is achieved when first responders arrive within NFPA 1710 guidelines	19.3%	29.8%	25.0%
12. Percent EMS response time complies with city-wide standards (by service area)	91%	92%	90%

[1] National Fire Protection Association 1710 guideline is 5 minutes (1 minute for notification and 4 minute travel time) or less 90 percent of the time. Target reflects interim goal.

[2] National Fire Protection Association 1710 guideline is 9 minutes (1 minute for notification and 8 minute travel time) or less 90 percent of the time. Target reflects interim goal.

[3] Fire/Rescue will be running further reports to break down statistics by individual call takers to see if the problem is isolated to certain call takers or if it is a wide-spread issue.

[4] National standard is 10 seconds or less 90 percent of the time.

[5] National Fire Protection Association 1710 guideline is 1 minute or less 90 percent of the time. Notification of responding ambulance unit prior to call triage completion was reinstated on January 1, 2008 and resulted in a significant improvement in 1 minute call processing percentage in Fiscal Year 2009. This measure was changed from 1 minute to 1.5 minutes for Fiscal Year 2010 to address the impacts of medical call triaging on the time it takes to process an emergency call.

[6] Low value is thought to result from a combination of data entry inconsistencies, delayed emergency reporting, and increasing response times. Additional training will be provided on data entry criteria.

Fire-Rescue

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
13. Ratio of drownings to beach attendance at guarded beaches (U.S. Lifeguard Association standard is 1 for every 18 million)	1:21M	0.25:24M	1:24M
14. Percent of annual fire inspections completed within 90 days of due date	74%	90%	90%
15. Percent of privately owned parcels subject to brush management regulation inspected for compliance annually	16%	28%	36%

Goal 2: Ensure effective leadership for the efficient provision of fire-rescue services

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Cost/Loss Index (budget per capita + fire loss per capita)	$170 (excludes Witch Fire)	$153	$190

Goal 3: Provide exceptional customer service

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Customer satisfaction index using City surveys	4.9	N/A	4.5[7]
2. EMS customer satisfaction survey results	4.5	4.5	4.0+[8]
3. Percent of customer service events attended when attendance is requested	97%	90%	95%

Goal 4: Develop and maintain a skilled fire-rescue workforce

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of active Operations personnel completing priority training	100%	99%	100%
2. Reportable injury/illness incident rate per 100 full-time employees	9.8	12.6	10.0
3. Percent of emergency vehicle responses that are accident-free	99.99%	99.99%	100%

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Sizing Data					
Number of firefighters	902	916	940	938	940
Number of firefighters per 100,000 population[9]	69.0	69.0	71.0	72.1	71.0
Number of lifeguards (total permanent and hourly personnel expressed as a fulltime equivalent - FTE)	125	125	125	122	125
Number of lifeguards per 100,000 beach visitors at guarded beaches[10]	0.59	0.59	0.59	0.52	0.59

[7] Based on scale of 1 to 5 with 5 indicating the highest satisfaction rating
[8] Based on scale of 1 to 5 with 5 indicating excellent service
[9] Population of the City of San Diego and source: 1.3 million (San Diego Association of Governments (2007 data))
[10] Based on average attendance by month: San Diego Lifeguard-Monthly Statistics

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Percent of fire station response districts compliant with NFPA guideline of nine square miles or less	73%	73%	75%	75%	75%
Number of front line fire engines	45	46	47	47	47
Number of reserve fire engines[11]	14	18	21	22	28
Number of front line trucks	12	12	12	13	13
Number of reserve trucks	5	5	7	5	6
Percent of fire apparatus within 15 year service life	62%	53%	74%	76%	80%
Number of front line lifeguard vessels (includes inboards, outboards and Personal Water Crafts)	20	20	20	16	16
Number of lifeguard vehicles	33	33	35	36	36
Workload Data					
Number of fire calls[12]	3,579	3,349	4,428	3,853	4,500
Number of medical responses[13]	84,882	87,789	91,872	95,039	95,000
Number of medical transports	64,916	67,959	70,810	70,088	72,000
Number of preventative acts on the beaches/ocean	160,978	250,769	219,912	177,054	200,000
Number of medical aid responses by lifeguards	3,207	3,194	3,357	3,480	3,500
Number of boat rescues/interventions	359	390	395	453	400
Number of water rescues (made by lifeguards)[14]	N/A	N/A	N/A	N/A	4,770

[11] Reserve fire engines and trucks are provided to allow for replacement of front line fire engines and trucks temporarily unavailable due to maintenance, deployment on strike teams, or during large scale emergencies. While the City has consistently had reserve fire engines and trucks, these apparatus have not been consistently operational and available for service. At the time Fleet Services was consolidated (July 1, 2007), only one reserve Type 1 fire engine was available. When the wildfires broke out on October 21, 2007, all 20 reserve Type 1 fire engines were available. Other emergency vehicles had similar levels of readiness.

[12] Fire calls are incidents reported as a fire or suspected fire. They are handled by fire engines, trucks, and specialty equipment.

[13] A majority of medical calls are handled by fire engines and trucks with the addition of an ambulance for transportation of the patient. The deployment of firefighters for medical calls is due to the fact that there are more fire engines and trucks in the City than ambulances allowing firefighters to arrive more quickly. The number of medical responses reflects instances where firefighters were also dispatched. During less acute instances, only ambulances are sent.

[14] This is new addition for Fiscal Year 2010.

Department Summary

Fire-Rescue				
	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**	FY 2009-2010 CHANGE
Positions	1,223.90	1,249.03	**1,236.03**	(13.00)
Personnel Expense	$ 159,715,082	$ 167,597,820	**$ 162,555,779**	$ (5,042,041)
Non-Personnel Expense	$ 28,563,404	$ 31,861,665	**$ 37,355,297**	$ 5,493,632
TOTAL	$ 188,278,486	$ 199,459,485	**$ 199,911,076**	$ 451,591

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Fire-Rescue			
Administrative Services	7.00	8.00	**8.00**
Communications	44.67	48.67	**48.67**
Education & Training	9.50	9.50	**9.50**
Emergency Services	892.99	907.12	**884.12**
EMS-Fire	5.00	5.00	**5.00**
Fire Prevention	41.00	47.00	**61.00**
Human Resources	10.00	10.00	**10.00**
Lifeguard Services	128.34	128.34	**125.34**
Management	7.00	7.00	**7.00**
Special Operations	16.00	16.00	**16.00**
Support Services	14.00	14.00	**13.00**
Total	**1,175.50**	**1,200.63**	**1,187.63**
EMERGENCY MEDICAL SERVICES			
Emergency Medical Services Fund			
Emergency Medical Services	48.40	48.40	**48.40**
Total	**48.40**	**48.40**	**48.40**
DEPARTMENT TOTAL	**1,223.90**	**1,249.03**	**1,236.03**

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Fire-Rescue			
Administrative Services	$ 692,951	$ 873,021	**$ 894,844**
Communications	$ 5,867,327	$ 6,643,065	**$ 8,893,630**
Education & Training	$ 2,527,050	$ 2,658,435	**$ 2,285,157**
Emergency Services	$ 139,255,933	$ 147,839,287	**$ 149,324,561**

Fire-Rescue

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Fire-Rescue			
EMS-Fire	$ 1,392,380	$ 1,252,477	**$ 1,152,792**
Fire Prevention	$ 4,688,834	$ 5,668,206	**$ 7,629,305**
Fire Safety Sales Tax Transfer	$ 1,621,208	$ 1,611,208	**$ 1,611,208**
Fire-Rescue	$ (5,265,143)	$ (6,595,500)	**$ (6,591,340)**
Human Resources	$ 3,033,696	$ 3,059,273	**$ 2,067,331**
Lifeguard Services	$ 16,174,521	$ 16,846,653	**$ 14,894,678**
Management	$ 1,044,587	$ 1,429,985	**$ 1,121,631**
Special Operations	$ 2,597,230	$ 2,967,229	**$ 2,164,488**
Support Services	$ 6,312,524	$ 6,443,438	**$ 5,644,286**
Total	**$ 179,943,098**	**$ 190,696,777**	**$ 191,092,571**
EMERGENCY MEDICAL SERVICES			
Emergency Medical Services Fund			
Administration Support	$ -	$ 3,824	**$ 6,967**
Communications Center	$ 36,523	$ 11,271	**$ 20,843**
Emergency Medical Services	$ 6,631,445	$ 7,090,193	**$ 7,126,913**
Total	**$ 6,667,968**	**$ 7,105,288**	**$ 7,154,723**
FIRE AND LIFEGUARD FACILITIES FUND			
Fire and Lifeguard Facilities Fund			
Administrative Expense	$ 46,212	$ 46,212	**$ 46,212**
Lease Payments	$ 1,621,208	$ 1,611,208	**$ 1,617,570**
Total	**$ 1,667,420**	**$ 1,657,420**	**$ 1,663,782**
DEPARTMENT TOTAL	**$ 188,278,486**	**$ 199,459,485**	**$ 199,911,076**

Significant Budget Adjustments

GENERAL FUND

Fire-Rescue	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments	0.00	$ 1,802,049	$ 0
Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.			

Significant Budget Adjustments

GENERAL FUND

Fire-Rescue	Positions	Cost	Revenue
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 4,750,529	$ 0
Transfer from Development Services Department Transfer of 15.00 FTE positions, non-personnel expense, associated special pay, and revenue from the Development Services Department to the San Diego Fire-Rescue Department due to a Service Level Agreement for the New Construction Plan Check and Inspection Program.	15.00	$ 2,120,905	$ 2,375,519
Funding of Terminal Leave Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.	0.00	$ 2,071,918	$ 0
Station Alerting System Addition to update the current outdated alerting system which will reduce notification delays and failures, and help to reduce response times and firefighter stress levels.	0.00	$ 1,600,000	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 1,081,492	$ 0
Fire Fighter III Allocation of Funding Funding supports the re-classification of 141.00 Firefighters II to III for six months of the fiscal year.	0.00	$ 233,000	$ 0
Addition of an Assistant Fire Marshal Position Annualization of 1.00 Assistant Fire Marshal position to manage the New Contruction Fire Plan Check and Inspection Program. The position was added to the Fire-Rescue Department during Fiscal Year 2009 as a result of the Service Level Agreement with the Development Services Department.	1.00	$ 157,153	$ 161,444
Transfer from Police Department Transfer of 1.00 Information Systems Administrator from San Diego Police Department to Fire-Rescue as a result of Office of Homeland Security reporting to the Fire Chief.	1.00	$ 123,381	$ 0
Support for Fee Administration Addition of 2.00 Account Clerk positons for the invoicing, monitoring, and follow-up of the new revenue associated with the updated fee rates.	2.00	$ 120,355	$ 0

Fire-Rescue

Significant Budget Adjustments

GENERAL FUND

Fire-Rescue	Positions	Cost	Revenue
Annual Flight Simulator Training Increase in annual flight simulator training for three new fire helicopter pilots hired in Fiscal Year 2009.	0.00	$ 74,000	$ 0
Annualized Special Pay Increase Annualized special pay increases due to Local 145 salary increase from the Fiscal Year 2009 Salary Ordinance.	0.00	$ 25,000	$ 0
Helicopter Revenue Transfer Revenue transfer from the Helicopter Program Fund to pay for the Fiscal Year 2010 lease payment for an additional helicopter.	0.00	$ 0	$ 1,074,000
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ 549,986
Revenue from New/Revised User Fees Adjustment to reflect an anticipated increase from the implementation of new and revised user fee charges.	0.00	$ 0	$ 2,375,014
Transfer of Revenue Transfer of revenue from the Fire-Rescue Department to Developed Regional Park for long-term boat storage permits on Mission Bay.	0.00	$ 0	$ (65,000)
Business Process Re-engineering (BPR) Adjustment Reduction of overtime budgeted per the Business Office due to efficiencies identified as a result of BPR.	0.00	$ (149,885)	$ 0
Reduction in Equipment Outlay Adjustment reflects a reduction in equipment outlay, which is used for equipment replacement and equipment acquisitions.	0.00	$ (400,000)	$ 0
One-Time Reduction Adjustment to reflect the removal of one-time revenues and expenditures implemented in Fiscal Year 2009.	0.00	$ (1,427,248)	$ 0
Labor Negotiations Adjustment Reduction of 24.00 FTE positions as a result of the elimination of "D" Division.	(24.00)	$ (1,986,249)	$ 0
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	(8.00)	$ (2,221,019)	$ 109,764

Significant Budget Adjustments

GENERAL FUND

Fire-Rescue	Positions	Cost	Revenue
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (7,579,587)	$ 0

EMERGENCY MEDICAL SERVICES

Emergency Medical Services Fund	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ 170,989	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 2,759	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (2)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (124,311)	$ 0

FIRE AND LIFEGUARD FACILITIES FUND

Fire and Lifeguard Facilities Fund	Positions	Cost	Revenue
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 6,362	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (3,638)

Fire-Rescue

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
PERSONNEL			
Salaries & Wages	$ 105,628,843	$ 111,776,538	**$ 108,689,346**
Fringe Benefits	$ 54,086,239	$ 55,821,282	**$ 53,866,433**
SUBTOTAL PERSONNEL	$ 159,715,082	$ 167,597,820	**$ 162,555,779**
NON-PERSONNEL			
Supplies & Services	$ 21,964,733	$ 23,941,855	**$ 26,903,849**
Information Technology	$ 627,411	$ 827,195	**$ 1,953,993**
Energy/Utilities	$ 2,781,118	$ 3,359,189	**$ 3,422,268**
Equipment Outlay	$ 3,190,142	$ 3,733,426	**$ 5,075,187**
SUBTOTAL NON-PERSONNEL	$ 28,563,404	$ 31,861,665	**$ 37,355,297**
TOTAL	$ 188,278,486	$ 199,459,485	**$ 199,911,076**

Revenues by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Licenses and Permits	$ 137,780	$ 137,780	**$ 234,806**
Fines, Forfeitures, and Penalties	$ 1,000	$ 1,000	**$ 1,000**
Revenue from Money & Property	$ 168,488	$ 168,488	**$ 103,488**
Revenue from Other Agencies	$ 238,000	$ 698,000	**$ 2,262,000**
Charges for Current Services	$ 8,558,145	$ 8,558,145	**$ 13,542,846**
Other Revenues	$ 11,000	$ 11,000	**$ 11,000**
TOTAL	$ 9,114,413	$ 9,574,413	**$ 16,155,140**

Salary Schedule

GENERAL FUND

Fire-Rescue

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
1104	Account Clerk	1.00	**3.00**	$ 36,680	$ 110,039
1105	Administrative Aide I	1.00	**1.00**	$ 42,243	$ 42,243
1106	Sr Management Analyst	1.00	**1.00**	$ 69,135	$ 69,135
1107	Administrative Aide II	6.00	**6.00**	$ 48,897	$ 293,382
1156	Asst Fire Marshal	1.00	**2.00**	$ 99,580	$ 199,160
1218	Assoc Management Analyst	3.00	**3.00**	$ 61,687	$ 185,062
1238	Payroll Supv	1.00	**1.00**	$ 46,252	$ 46,252
1243	Info Systems Administrator	0.00	**1.00**	$ 85,917	$ 85,917
1250	Fleet Parts Buyer	1.00	**1.00**	$ 49,448	$ 49,448
1273	Building Maintenance Supv	1.00	**1.00**	$ 72,560	$ 72,560
1275	Building Services Supv	0.00	**1.00**	$ 53,817	$ 53,817

Salary Schedule

GENERAL FUND

Fire-Rescue

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1348	Info Systems Analyst II	3.00	**3.00**	$	61,372	$	184,117
1349	Info Systems Analyst III	2.00	**2.00**	$	69,453	$	138,906
1356	Code Compliance Officer	8.00	**7.00**	$	42,838	$	299,868
1393	Customer Services Supv	2.00	**2.00**	$	65,395	$	130,790
1426	Communications Technician	1.00	**1.00**	$	69,742	$	69,742
1437	Equipment Mechanic	1.00	**1.00**	$	52,813	$	52,813
1452	Motive Service Technician	1.00	**1.00**	$	40,524	$	40,524
1453	Fire Battalion Chief	27.30	**27.30**	$	99,812	$	2,724,871
1456	Fire Captain	239.25	**232.25**	$	85,621	$	19,885,504
1458	Fire Engineer	220.36	**214.36**	$	74,071	$	15,877,835
1461	Fire Fighter I	20.00	**20.00**	$	41,125	$	822,494
1462	Fire Fighter II	420.71	**408.71**	$	62,758	$	25,649,724
1464	Fire Dispatcher	33.00	**33.00**	$	47,575	$	1,569,984
1475	Fire Prevention Inspector II	20.00	**31.00**	$	74,346	$	2,304,716
1476	Fire Prevention Supv	5.00	**7.00**	$	85,904	$	601,328
1518	Fire Dispatch Supv	5.00	**5.00**	$	55,545	$	277,723
1532	Intermediate Stenographer	1.00	**1.00**	$	37,773	$	37,773
1535	Clerical Assistant II	16.00	**14.00**	$	34,340	$	480,757
1587	Marine Safety Captain	1.00	**0.00**	$	-	$	-
1589	Marine Safety Lieutenant	4.00	**5.00**	$	83,811	$	419,056
15911	Lifeguard I	28.54	**28.54**	$	37,300	$	1,064,553
1592	Lifeguard Sergeant	14.95	**16.95**	$	68,966	$	1,168,976
1593	Lifeguard II	59.85	**55.85**	$	56,388	$	3,149,292
1601	Construction Estimator	2.00	**2.00**	$	65,184	$	130,368
1603	Lifeguard III	15.00	**13.00**	$	63,498	$	825,476
1612	Org Effectiveness Specialist III	0.00	**1.00**	$	69,499	$	69,499
1614	Org Effectiveness Specialist II	2.00	**2.00**	$	62,793	$	125,585
1615	Org Effectiveness Supv	1.00	**1.00**	$	70,616	$	70,616
1648	Payroll Specialist II	3.00	**3.00**	$	40,261	$	120,784
1746	Word Processing Operator	2.00	**2.00**	$	36,514	$	73,028
1750	Project Assistant	1.00	**0.00**	$	-	$	-
1751	Project Officer I	1.00	**1.00**	$	78,040	$	78,040
1776	Public Information Clerk	0.00	**1.00**	$	36,313	$	36,313
1777	Public Info Officer	1.00	**1.00**	$	49,765	$	49,765
1871	Sr Public Information Officer	1.00	**1.00**	$	62,840	$	62,840
1876	Executive Secretary	1.00	**1.00**	$	49,992	$	49,992
1879	Sr Clerk/Typist	3.00	**2.00**	$	41,822	$	83,644
1902	Storekeeper I	1.00	**1.00**	$	40,090	$	40,090
1903	Storekeeper II	1.00	**1.00**	$	44,125	$	44,125
1917	Supv Management Analyst	0.00	**1.00**	$	77,888	$	77,888
1926	Info Systems Analyst IV	1.00	**1.00**	$	77,568	$	77,568

Fire-Rescue

Salary Schedule

GENERAL FUND

Fire-Rescue

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
2154	Asst Fire Chief	2.00	**2.00**	$	149,136	$	298,272
2160	Fire Chief	1.00	**1.00**	$	162,193	$	162,193
2236	Assistant to Fire Chief	1.00	**1.00**	$	112,173	$	112,173
2237	Deputy Fire Chief	8.00	**8.00**	$	137,890	$	1,103,120
2270	Program Manager	1.67	**1.67**	$	94,325	$	157,523
2280	Lifeguard Chief	1.00	**1.00**	$	116,847	$	116,847
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(8,788,159)
	Furlough Savings	0.00	**0.00**	$	-	$	(248,006)
	ASE Cert	0.00	**0.00**	$	-	$	15,952
	Admin Assign Pay	0.00	**0.00**	$	-	$	600,000
	Airport Transfer	0.00	**0.00**	$	-	$	63,490
	Annual Pump Testing	0.00	**0.00**	$	-	$	85,797
	Bilingual - Fire	0.00	**0.00**	$	-	$	183,806
	Bilingual - Regular	0.00	**0.00**	$	-	$	29,939
	Breathing Apparatus Rep	0.00	**0.00**	$	-	$	56,313
	Class B	0.00	**0.00**	$	-	$	674
	Cliff Rescue Inst Pay	0.00	**0.00**	$	-	$	29,985
	D Division Pay	0.00	**0.00**	$	-	$	77,974
	Dispatch Cert Pay	0.00	**0.00**	$	-	$	96,963
	Dive Team Pay	0.00	**0.00**	$	-	$	79,859
	Emergency Medical Tech	0.00	**0.00**	$	-	$	6,788,747
	Explosive Ord Sqd (Fire)	0.00	**0.00**	$	-	$	72,422
	Fire Admin Assign Pay	0.00	**0.00**	$	-	$	252,045
	Flight Pay	0.00	**0.00**	$	-	$	127,020
	Hazardous Mat. Squad (Fire)	0.00	**0.00**	$	-	$	245,050
	Hose Repair	0.00	**0.00**	$	-	$	91,348
	K-9 Handler Fire	0.00	**0.00**	$	-	$	4,832
	Ladder Repair	0.00	**0.00**	$	-	$	91,373
	Metro Arson Strike Team	0.00	**0.00**	$	-	$	27,758
	Overtime Budgeted	0.00	**0.00**	$	-	$	17,090,971
	Param Splty Pay	0.00	**0.00**	$	-	$	10,172
	Paramedic Pay	0.00	**0.00**	$	-	$	2,346,673
	River Rescue Team-Full Time	0.00	**0.00**	$	-	$	60,724
	Small Eq Repair	0.00	**0.00**	$	-	$	37,128
	Split Shift Pay	0.00	**0.00**	$	-	$	90,168
	Standby Pay	0.00	**0.00**	$	-	$	31,090
	Star Team Paramedic	0.00	**0.00**	$	-	$	57,738
	Temporary Help	0.00	**0.00**	$	-	$	770,613

Salary Schedule

GENERAL FUND

Fire-Rescue

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
	Termination Pay Annual Leave	0.00	**0.00**	$	-	$	2,071,918
	Total	1,200.63	**1,187.63**			**$**	**104,676,487**

EMERGENCY MEDICAL SERVICES

Emergency Medical Services Fund

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1453	Fire Battalion Chief	2.00	**2.00**	$	99,812	$	199,624
1456	Fire Captain	3.00	**3.00**	$	85,621	$	256,863
1462	Fire Fighter II	10.60	**10.60**	$	62,758	$	665,232
1507	Paramedic II	12.20	**12.20**	$	54,288	$	662,314
1517	Emergency Medical Technician	17.60	**17.60**	$	31,796	$	559,617
1535	Clerical Assistant II	1.00	**1.00**	$	34,340	$	34,340
1879	Sr Clerk/Typist	1.00	**1.00**	$	41,822	$	41,822
2237	Deputy Fire Chief	1.00	**1.00**	$	131,321	$	131,321
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(124,311)
	Furlough Savings	0.00	**0.00**	$	-	$	(1,904)
	Emergency Medical Tech	0.00	**0.00**	$	-	$	123,230
	Fire Admin Assign Pay	0.00	**0.00**	$	-	$	39,209
	Overtime Budgeted	0.00	**0.00**	$	-	$	775,102
	Param Splty Pay	0.00	**0.00**	$	-	$	512,990
	Paramedic Pay	0.00	**0.00**	$	-	$	133,661
	Paramedic Recert Bonus	0.00	**0.00**	$	-	$	3,749
	Total	48.40	**48.40**			**$**	**4,012,859**
FIRE-RESCUE TOTAL		1,249.03	**1,236.03**			**$**	**108,689,346**

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

EMERGENCY MEDICAL SERVICES FUND 10246	FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 102,515	$ 1,933,198	**$ 3,460,584**
Designated Reserve	$ 102,515	$ 912,534	**$ 12,936**
Reserve for Encumbrances	$ -	$ 254,900	**$ 891,666**
Subsidy Reserve	$ 500,000	$ 500,000	**$ 500,000**
TOTAL BALANCE	$ 705,030	$ 3,600,632	**$ 4,865,186**
REVENUE			
Reimbursements from Fire-Rescue General Fund	$ 176,559	$ 179,619	**$ 179,619**
Reimbursements from General Fund/601	$ 1,362,368	$ 1,338,209	**$ 1,338,209**
San Diego Medical Services Enterprise, LLC Fees	$ 5,336,545	$ 5,309,467	**$ 5,309,467**
San Diego Medical Services Enterprise, LLC Profit	$ 500,000	$ 500,000	**$ 500,000**
TOTAL REVENUE	$ 7,375,472	$ 7,327,295	**$ 7,327,295**
TOTAL BALANCE AND REVENUE	$ 8,080,502	$ 10,927,927	**$ 12,192,481**
OPERATING EXPENSE			
Emergency Medical Services Communications	$ 41,558	$ 51,421	**$ 27,061**
Emergency Medical Services Operations	$ 6,626,410	$ 7,053,867	**$ 7,127,662**
TOTAL OPERATING EXPENSE	$ 6,667,968	$ 7,105,288	**$ 7,154,723**
TOTAL EXPENSE	$ 6,667,968	$ 7,105,288	**$ 7,154,723**
RESERVE			
Designated Reserve	$ 500,000	$ 500,000	**$ 500,000**
TOTAL RESERVE	$ 500,000	$ 500,000	**$ 500,000**
BALANCE	$ 912,534	$ 3,322,639	**$ 4,537,758**
TOTAL EXPENSE, RESERVE, AND BALANCE	$ 8,080,502	$ 10,927,927	**$ 12,192,481**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Revenue and Expense Statement (Non-General Fund)

FIRE/LIFEGUARD FACILITIES FUND 10253	FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 125,966	$ 200,000	**$ 216,943**
TOTAL BALANCE	$ 125,966	$ 200,000	**$ 216,943**
REVENUE			
Safety Sales Tax - Fire Facilities	$ 1,378,027	$ 1,383,801	**$ 1,374,935**
Safety Sales Tax - Lifeguard Facilities	$ 243,181	$ 237,407	**$ 242,635**
TOTAL REVENUE	$ 1,621,208	$ 1,621,208	**$ 1,617,570**
TOTAL BALANCE AND REVENUE	$ 1,747,174	$ 1,821,208	**$ 1,834,513**
OPERATING EXPENSE			
Administrative Services	$ 46,212	$ 46,212	**$ 46,212**
Lease Payments	$ 1,621,208	$ 1,611,208	**$ 1,617,570**
TOTAL OPERATING EXPENSE	$ 1,667,420	$ 1,657,420	**$ 1,663,782**
TOTAL EXPENSE	$ 1,667,420	$ 1,657,420	**$ 1,663,782**
BALANCE	$ 79,754	$ 163,788	**$ 170,731**
TOTAL EXPENSE, RESERVE, AND BALANCE	$ 1,747,174	$ 1,821,208	**$ 1,834,513**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Office of Homeland Security



Department Description

The San Diego Office of Homeland Security (SD-OHS) oversees the City's Homeland Security, Disaster Preparedness, Emergency Management, and Recovery/Mitigation Programs. The primary focus is to ensure comprehensive emergency preparedness, training, response, recovery, and mitigation services are concentrated to minimize the adverse effects to life, property, the environment, and the City's economic base from natural, technological, and man-made disasters.

SD-OHS is responsible for securing and managing Federal Homeland Security Urban Area Security Initiative (UASI) grants for the region. These grants are intended to address the needs of high-threat, high-density urban areas to assist in building enhanced and sustainable capacity to prevent, protect against, respond to, and recover from acts of terrorism. The UASI program focuses on enhancing preparedness through regional collaboration and development of integrated regional systems.

Disaster Preparedness efforts ensure the City is prepared for major disasters by coordinating planning efforts and training of City employees; assisting with the integration of the City's emergency plans in a collaborative environment both internally and externally; interfacing with county, State and federal jurisdictions; and ensuring the flow of information to the public and business community to assist in emergency preparation and response.

Under the Emergency Management Program, SD-OHS maintains the City's Emergency Operations Center (EOC) and alternate EOC in a ready-to-activate status, ensures assigned staff is fully trained and capable of carrying out their responsibilities during activations, and manages the EOC during responses to multi-department and citywide emergencies to support incident response activities and maintain citywide response capabilities. This program oversees the opening of shelters and provision of mass care during a disaster as well as forming the local disaster assistance centers to provide assistance to the public following a disaster.

SD-OHS coordinates Recovery and Mitigation Programs for the City by collecting timely disaster-related data and coordinating applications for State and federal grant programs related to disaster response, recovery, and mitigation. These grant programs provide a vital source of revenue to offset the costs of natural and man-made disasters and to implement preventive measures to mitigate risks.

The Department's mission is:

To effectively prevent, prepare for, respond to, and recover from natural or man-made disasters

Office of Homeland Security

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Build a sustainable organization
Homeland Security, Disaster Preparedness, and Emergency Management are core functions of a municipal government. To build a sustainable organization, a trained and skilled workforce focused on the Department's mission and goals is needed to ensure effectiveness and stability. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Promote the intrinsic value of OHS to the City
- Develop a trained and skilled workforce
- Increase innovation that promotes improvement
- Maintain an environment that recognizes and rewards high performing teams
- Establish a culture that encourages employee participation and growth

Goal 2: Establish a robust, integrated, and comprehensive emergency preparedness and response platform
A comprehensive emergency preparedness and response program requires developed plans that are trained to and exercised on a regular basis. Effective plans require a collaborative and coordinated approach in partnership with regional stakeholders and key City departments. The Department will move toward accomplishing this goal by focusing on the following objective.

- Collaborate and coordinate in the development of program components

Goal 3: Coordinate internal and external resources (people, equipment, and services) in collaboration with governmental and private sector partners before, during, and after major emergencies or disasters
The success of any disaster preparedness and emergency management program is contingent upon the development and fostering of collaborative working relationships with key stakeholders. This relationship building strengthens cooperative efforts, facilitates effective response activities, and ensures information sharing. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Establish and maintain key interagency and jurisdictional working relationships
- Expand the development and use of contracts, agreements, and memoranda of understanding
- Maintain operational readiness of the EOC

Goal 4: Establish sound fiscal practices
To effectively manage and administer financial programs, sound fiscal practices are required. The goal of OHS is to ensure the integrity of its grant program and General Fund through the development and implementation of internal control principles and controls, the certification of staff in grant management principles, and the development of protocols and procedures for monitoring and auditing of grant sub-recipients. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Effectively manage and administer grant programs
- Effectively manage and administer the OHS General Fund budget

Service Efforts and Accomplishments

The Homeland Preparedness Coordination Council meets on an as-needed basis to provide oversight for the Homeland Preparedness Program. The departments represented in the Council include the Mayor's Office, Office of Homeland Security, Police Department, Fire-Rescue Department, General Services, Development Services, Park and Recreation, Metropolitan Wastewater, and Water Department. Representatives from other departments are included as necessary.

The City is the sub-grantee of Federal Department of Homeland Security's Homeland Security Grant Program (HSGP) funds under the Urban Area Security Initiative (UASI) Grant Program and the Public Safety Interoperable Communications (PSIC) Grant Program. SD-OHS administers and manages the UASI and PSIC grant funds for the San Diego Urban Area, which includes 18 incorporated cities, unincorporated County areas, and all political subdivisions. SD-OHS also serves as a pass-through for PSIC funds allocated to Imperial County, a non-UASI region. Additionally, the City receives grant funds as a sub-recipient under the State Homeland Security Grant

Program and the Emergency Management Performance Grant. SD-OHS currently manages and administers $45.9 million under active grants and $30.5 million in un-audited inactive grant programs for the region and oversees $5.5 million in funds directly allocated to the City under various grant programs for prevention, emergency planning, training, and specialized equipment for the City's first responders.

Under the City's Recovery/Mitigation Program, SD-OHS currently manages $66.2 million in projects obligated under public assistance programs. The Department continues to work with the California Emergency Management Agency (CalEMA), the Federal Emergency Management Agency (FEMA), and the Federal Highway Administration on disaster recovery for a number of disasters since 2003.

- The Cedar Fire disaster from October 2003 is pending official notification from CalEMA of the disaster closing date. The City of San Diego has submitted all the required project close-out documentation and recovered a total of $3.8 million for project costs and grant administration efforts.
- The severe winter storms in late Calendar Year 2004 and early Calendar Year 2005 resulted in major damage to public land and facilities caused by flooding, debris flows, mudslides, and sinkholes. Gubernatorial proclamations and presidential declarations of two major disasters for California allowed the City to apply for State and federal assistance. As of March 1, 2009, the City has recovered $4.8 million for two storm periods from December 27, 2004 through January 11, 2005 and February 16, 2005 through February 23, 2005 and expects to receive an additional $1.3 million for projects pending completion.
- The Soledad Mountain Landslide disaster that occurred on October 3, 2007, resulted in approximately $27.3 million in response efforts and damages to public land and facilities. To-date, the City of San Diego has recovered $14.8 million in funding from CalEMA and the Federal Highway Administration for project costs incurred and grants administration efforts in support of the disaster.
- The Southern California Wildfire disaster that began on October 21, 2007, resulted in approximately $22.4 million in response efforts and damages to public land and facilities. A gubernatorial proclamation and presidential declaration allowed the City to apply for a total of $17.1 million in State and federal assistance. To-date, SD-OHS has recovered $14.1 million in funds under the Public Assistance Program and California Disaster Assistance Act.

Additionally, the Recovery/Mitigation Program leads the City's participation in the San Diego County Multi-Jurisdictional Hazard Mitigation Plan and administrative efforts for the Pre-Disaster Mitigation Seismic Retrofit Water Line Project, the Pre-Disaster Flood Mitigation Grant Program Flood Plan, and the Hazard Mitigation Grant Programs for Open Space Brush Management totaling $5.8 million.

Budget Dollars at Work: Performance Expectations

Goal 1: Build a sustainable organization

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Peer review score on competitive homeland security grant application	N/A	93%	≥National Average

Goal 2: Establish a robust, integrated and comprehensive emergency preparedness and response platform

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of required emergency preparedness and recovery plans in place	25%	25%	100%
2. Percent of emergency preparedness and recovery plans that contain an established completion and revision timeline	100%	100%	100%
3. Percent deviation from established completion and revision timelines for emergency preparedness and recovery plans	0%	25%	≤ 10%

Office of Homeland Security

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
4. Percent of recommendations from after-action reports on exercises and/or disasters that have been addressed and/or implemented	94%	100%	100%

Goal 3: Coordinate internal and external resources in collaboration with governmental and private sector partners before, during, and after major emergencies or disasters

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of contracts/agreements for which a needs assessment review is conducted	100%	100%	100%
2. Percent of Emergency Operations Center (EOC) staff trained for their respective positions/roles	74%	78%	100%
3. Percent of Emergency Operations Center (EOC) positions that are staffed	81%	95%	100%
4. Percent of requested eligible emergency response funds reimbursed by the State or federal government after disaster response	35%[1]	78%	N/A[2]

Goal 4: Establish sound fiscal practices

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of grants and sub-recipient grants for which an internal control audit is performed each year (as required by US Office of Management and Budget Circular 133)	100%	87%	100%
2. Percent of sub-recipients receiving external monitoring assessments performed each year	16%	83%	100%

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Workload Data					
Value of multi-year active grant dollars managed for City prevention and emergency planning efforts and training /equipment for first responders	$19.3M	$20.6M	$3.9M	$5.8M	$5.5M
Value of multi-year active grant funds managed for regional projects	$16.2M	$21.3M	$29.3M	$49.7M	$45.9M
Number of applications for federal or state emergency funds completed to reimburse the City for disaster response	3	0	0	N/A[3]	N/A[3]

[1] The Department is on track to collect all eligible funds in Fiscal Year 2009.
[2] The Department has found this measure to not be meaningful as it can be skewed by having multiple reimbursements received each quarter for multiple disasters. In addition, the total estimated cost recovery from each disaster changes over time based on project completion status. In other words, each reporting period could be reporting out on a different base amount, invalidating quarter-to-quarter or year-to-year comparisons.
[3] Applications will be filed for all eligible disasters.

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Number of infrastructure security measures installed for critical City facilities	0	15	0	0	N/A[4]
Number of community Emergency Preparedness events attended	N/A	2	2	1	2
Number of presentations made at Public Safety and Neighborhood Services meetings	N/A	2	4	3	2
Number of public safety job fairs participated in	N/A	1	2	1	2
Number Emergency Operations Center (EOC) and alternate Emergency Operations Center (EOC) assessments conducted	1	2	4	4	4
Number of regional exercises of the Emergency Operations response network participated in	6	3	1	2	2
Number of tests of the City's Emergency Notification System that include a feedback mechanism for community input on effectiveness	N/A	N/A	4	1	N/A[5]

[4] This measure has been sunsetted as the City no longer receives discretionary grant funds to pay for critical infrastructure measures.
[5] This indicator has been sunsetted because the City has moved to a regional Emergency Notification System that cannot be tested individually by the City.

Office of Homeland Security

Department Summary

Office of Homeland Security								
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**		FY 2009-2010 CHANGE
Positions		11.35		11.35		**11.70**		0.35
Personnel Expense	$	1,193,237	$	1,183,843	**$**	**1,189,060**	$	5,217
Non-Personnel Expense	$	588,005	$	420,065	**$**	**347,160**	$	(72,905)
TOTAL	$	1,781,242	$	1,603,908	**$**	**1,536,220**	$	(67,688)

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Office of Homeland Security			
Administration and Finance	5.00	5.00	**5.00**
Plans and Training	6.00	6.00	**6.35**
Response and Outreach	0.35	0.35	**0.35**
Total	**11.35**	**11.35**	**11.70**

Department Expenditures

		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**
GENERAL FUND						
Office of Homeland Security						
Administration and Finance	$	1,031,122	$	898,889	**$**	**818,480**
Exercises	$	4,840	$	4,840	**$**	**4,840**
Office of Homeland Security	$	(2,095)	$	(31,036)	**$**	**(33,572)**
Plans and Training	$	687,191	$	676,074	**$**	**694,787**
Response and Outreach	$	60,184	$	55,141	**$**	**51,685**
Total	**$**	**1,781,242**	**$**	**1,603,908**	**$**	**1,536,220**

Office of Homeland Security

Significant Budget Adjustments

GENERAL FUND

Office of Homeland Security	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (29,899)	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 131,813	$ 0
Addition of Police Sergeant Addition of 0.35 Police Sergeant that is reimbursable through grant funding.	0.35	$ 50,574	$ 52,685
Funding of Terminal Leave Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.	0.00	$ 14,139	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ 97,162
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (8,917)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (29,597)	$ 0
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	0.00	$ (83,801)	$ 0
Reduction of Membership Support Reduction of Unified Disaster Council membership support due to a one year membership waiver adopted by the San Diego Unified Disaster Council in February 2009.	0.00	$ (112,000)	$ 0

Office of Homeland Security

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
PERSONNEL			
Salaries & Wages	$ 789,074	$ 786,848	**$ 792,846**
Fringe Benefits	$ 404,163	$ 396,995	**$ 396,214**
SUBTOTAL PERSONNEL	$ 1,193,237	$ 1,183,843	**$ 1,189,060**
NON-PERSONNEL			
Supplies & Services	$ 321,342	$ 328,500	**$ 185,409**
Information Technology	$ 165,612	$ 58,617	**$ 149,326**
Energy/Utilities	$ 52,278	$ 21,338	**$ 11,325**
Equipment Outlay	$ 48,773	$ 11,610	**$ 1,100**
SUBTOTAL NON-PERSONNEL	$ 588,005	$ 420,065	**$ 347,160**
TOTAL	$ 1,781,242	$ 1,603,908	**$ 1,536,220**

Revenues by Category

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
GENERAL FUND			
Revenue from Other Agencies	$ 983,992	$ 765,895	**$ 915,742**
TOTAL	$ 983,992	$ 765,895	**$ 915,742**

Salary Schedule

GENERAL FUND

Office of Homeland Security

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
1106	Sr Management Analyst	4.00	**4.00**	$ 69,135	$ 276,538
1107	Administrative Aide II	2.00	**2.00**	$ 48,897	$ 97,794
1218	Assoc Management Analyst	2.00	**2.00**	$ 61,687	$ 123,374
1696	Police Sergeant	0.00	**0.35**	$ 92,000	$ 32,200
1917	Supv Management Analyst	2.00	**2.00**	$ 77,888	$ 155,775
2270	Program Manager	1.35	**1.35**	$ 100,049	$ 135,066
	Vacancy Factor Adjustment	0.00	**0.00**	$ -	$ (29,597)
	Furlough Savings	0.00	**0.00**	$ -	$ (12,443)
	Termination Pay Annual Leave	0.00	**0.00**	$ -	$ 14,139
	Total	11.35	**11.70**		**$ 792,846**
OFFICE OF HOMELAND SECURITY TOTAL		11.35	**11.70**		**$ 792,846**



Department Description

For 120 years, the San Diego Police Department (SDPD) has served the citizens of this City with professionalism, dependability, and integrity. In addition to the full-service headquarters building, the City is represented by nine area commands, divided into 19 service areas, policing 122 neighborhoods. The Department provides patrol, traffic, investigative, records, permits and licensing, laboratory, and support services.

The mission of the Department is accomplished through the practice of community-based policing and problem solving known as Neighborhood Policing. This approach requires a shared responsibility between the Police Department and the residents of San Diego for addressing underlying problems contributing to crime and the fear of crime. The men and women of the SDPD work together in a problem-solving partnership with communities, government agencies, private groups and individuals to fight crime and improve the quality of life for the residents and visitors of San Diego.

The Department's mission is:

To maintain peace and order by providing the highest quality police services

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Improve quality of life for all
The Police Department's highest priority is to ensure that San Diego is safe for all of its citizens. The Department will move toward accomplishing this goal by focusing on the following objective.

- Ensure effective policing

Goal 2: Strive for continuous improvement in efficiency and effectiveness
In the pursuit of operational excellence, it is important to continuously seek ways in which to operate as efficiently and effectively as possible. The Department will move toward accomplishing this goal by focusing on the following objective.

- Ensure continuous improvement of operations

Police

Goal 3: Effectively utilize and manage our resources
To effectively serve and protect the public, it is important for the Department to maximize the use of its resources. The Department will move toward accomplishing this goal by focusing on the following objective.

- Maintain staffing levels

Goal 4: Empower and develop the workforce to achieve excellence
In order to provide the highest quality police services to the citizens of San Diego, it is important to develop an empowered workforce. The Department will move toward accomplishing this goal by focusing on the following objective.

- Support an informed and trained workforce

Goal 5: Hold employees accountable to high standards of performance, ethics, and professional conduct
High standards of integrity, professional conduct and performance are vital to the success of the Police Department. The Department will move toward accomplishing this goal by focusing on the following objective.

- Promote and enforce professional and ethical behavior by employees

Service Efforts and Accomplishments

The Police Department is actively engaged in reducing the violent crime clearance rate and already low violent crime rate by increasing investigative staff, undertaking undercover operations, establishing gang task forces, and continuing to work closely with the community.

- **Violent Crime Clearance Rate**
  The violent crime clearance rate is a measure of how effective the Police Department is in solving violent crime. With national databases, new laws requiring criminals to submit DNA samples, and expanding DNA technology, suspects are increasingly being identified not only in current cases, but in cases from decades ago. Disregarding the influence of other elements of the justice system, when a crime is solved there is a higher probability that the criminal will be held accountable for their actions. This benefits the public by reducing future crime as a combined result of the current incarceration of past offenders and the deterrent effect of an effective Police Department.

  In 2005, the Department began to experience a higher than normal overall rate of attrition that resulted in the reallocation of investigative personnel. Several vacancies in the investigative units have since been filled, focusing first on units that investigate violent crimes. Over the past year, staffing levels have increased in the Street Gangs, Robbery, Sex Crimes, and Child Abuse Units. Increased staffing levels have resulted in more manageable caseloads for the detectives and an increase in already-high clearance rates.

- **Violent Crime Rate**
  The violent crime rate is a measure of how many violent crimes are committed in relation to the size of the City's population. It also represents the probability that any given citizen will become a victim of violent crime. Decreasing violent crime rates indicate that the probability of becoming a violent crime victim is decreasing and that the City is becoming a safer place to live.

  In 2005, there were 42 gang shootings among Asian gangs. In 2006, that number was reduced to 19. Again in 2007, there were 19 such shootings. This past year there were three. The Asian gang team, along with cooperative community members, used intelligence-led policing to strategically target those most likely to commit acts of violence. The result was the seizure of more than 30 guns and the arrests of numerous gang members who were influential in the Asian gangs. A reduction in the number of shootings has reduced the risk to the community.

  In a separate effort, after conducting pro-active gang operations, leaders from the targeted gang sets were called to a meeting where they were offered assistance and resources to become productive members of the community. Children who are susceptible to gang recruitment have been the recipients of a critical assessment of risk factors, channeling them to community-based organizations who can meet their individual needs. A full-time police officer has been assigned to spearhead this effort. With the assistance

of the Department's Gang Suppression Team and its juvenile service officers, its Gang Intervention Officer has provided assessment and service referrals to over 120 at-risk juveniles and their families.

The City of San Diego hosted numerous events during 2008 that showcased the City. The San Diego Police Department provided security for the general public and attendees and, through advanced planning and organization, was able to minimize expenses and the impact to Department operations.

- **U.S. Open Golf Championship**
  The United States Golf Association (USGA) held the U.S. Open at Torrey Pines Golf Course between June 9 and 16, 2008. The San Diego Police Department worked with the USGA for over a year, developing the traffic and security plans for the event. Police operations for this event were about one-third the cost of post 9-11 U.S. Open events in other cities. Approximately 350,000 people attended the Open during the competition, setting several attendance records for the 108-year-old event.

- **Biotechnology Conference**
  Nearly 25,000 delegates attended the Biotechnology Industry Organization Convention in June 2008. This convention was the largest representing over 1,900 biotechnology companies from over 60 countries throughout the world. This year over 300 public officials attended the convention, including 12 Governors and esteemed speakers, such as Colin Powell. Security for this conference was critical and advance Police Department planning resulted in minimizing overtime and the number of personnel allocated to staff the event. This resulted in over $1 million in savings when compared to traditional staffing used by other departments for this conference.

- **International Association of Chiefs of Police Conference**
  In November 2008, the International Association of Chiefs of Police held their annual conference with over 19,000 persons in attendance. Police Chiefs from around the world stayed at 29 local hotels throughout San Diego. Over 750 vendors showcased their products and services geared for law enforcement. San Diego Police Department personnel presented a variety of educational topics during the conference.

State and federal grant funds were used to acquire the following new pieces of equipment to allow the Department to provide police services more efficiently and effectively:

- A state-of-the-art command vehicle was acquired for use as an operations center during emergencies, disasters, and during incidents when the Emergency Negotiations Team's services are required.

- A Bearcat armored tactical vehicle for the SWAT Unit was acquired to protect SWAT officers in hostile environments.

- The Department also purchased a Skywatch Tower and Camera Trailers with Homeland Security funds. The Skywatch tower can rise to a height of over 20 feet to provide a unique perspective of an incident. The tower can be used as a manned observation platform or an unmanned platform with a camera system, which can provide a direct feed to a command post or record images. The Camera Trailers provide the ability to place portable cameras in temporary locations. They can be used at special events, high crime areas or at a crime-specific location.

- The Department acquired 57 Vehicle Heat Sensor Alert systems to prevent any accidental canine deaths should they be left in a vehicle. The systems are being placed in all Department canine vehicles.

The Centralized Telephone Report Unit (CTRU) began operating in late 2008. The CTRU completes reports of "cold" crimes in lieu of patrol officer response and is primarily staffed with temporary light duty personnel. This function was formerly assigned to each command. Now CTRU provides viable work for light duty police personnel and serves as a valuable tool to the public to make crime reports, freeing patrol personnel to handle radio calls requiring a field response. CTRU averages 99 incoming calls per day, including holidays, and is handling approximately 70 to 80 cases per day.

Police

Budget Dollars at Work: Performance Expectations

Goal 1: Improve quality of life for all

Performance Measure	Baseline CY2008	Actual CY2009[1]	Target CY2009
1. Response time to priority E calls	6.6 minutes	6.4 minutes	7 minutes
2. Response time to priority 1 calls	13.1 minutes	12.3 minutes	12 minutes
3. Response time to priority 2 calls	24.4 minutes	23.6 minutes	26 minutes
4. Response time to priority 3 calls	63.1 minutes	60.8 minutes	65 minutes
5. Response time to priority 4 calls	60.2 minutes	52.0 minutes	65 minutes
6. Violent crimes per 1,000 (homicide, rape, robbery, aggravated assault)	4.50	4.29	4.50
7. Gang-related crimes (homicide, attempted homicide, assault, robbery, auto theft, other)	1,013	532	950
8. Customer satisfaction as determined through a community feedback survey to be conducted in Fiscal Year 2009	N/A	TBD	TBD
9. Clearance rates for violent crimes (homicide, rape, robbery, aggravated assault)	49.2%	43.9%	50.0%

Goal 2: Strive for continuous improvement in efficiency and effectiveness

Performance Measure	Baseline CY2008	Actual CY2009[1]	Target CY2009
1. Average response time to priority E and 1 calls	E - 6.6 minutes 1 - 13.1 minutes	E - 6.4 minutes 1 – 12.3 minutes	E – 7.0 minutes 1 – 12.0 minutes
2. Violent crimes per 1,000 (homicide, rape, robbery, aggravated assault)	4.50	4.29	4.50
3. Customer satisfaction as determined through a community feedback survey to be conducted in Fiscal Year 2009	N/A	TBD[2]	TBD[2]

Goal 3: Effectively utilize and manage our resources

Performance Measure	Baseline CY2008	Actual CY2009[1]	Target CY2009
1. Percent deviation from planned ratio of officers to acceptable and available cars (2.25:1)	10.0%	8.4%	N/A[3]
2. Average wait time to answer 911 calls	8 seconds	8.7 seconds	10 seconds
3. Average delay in answering non-emergency calls	38 seconds	42.6 seconds	45 seconds
4. Percent of 911 calls that are abandoned as a result of citizen-initiated call termination	1.39%	1.4%	2.00%
5. Percent reduction in core overtime hours	275,686	112,381	8% reduction

[1] Actual Calendar Year 2009 data is based on mid-year data from January 2009 through June 2009

[2] This measure is pending development of a City-wide resident satisfaction survey.

[3] This measure was intended to optimize the vehicle fleet size with respect to the number of officers assigned to patrol duties. However, the consolidation of Fleet Services through Business Process Reengineering has made vehicle fleet size a constant. Improvements in this measure have been realized only as a result of losing officers which negatively impacts other service delivery measures. This measure no longer fulfills its originally intended purpose.

Goal 4: Empower and develop the workforce to achieve excellence

Performance Measure	Baseline CY2008	Actual CY2009[1]	Target CY2009
1. Percent of active sworn compliant with California Commission on Peace Officer Standards and Training (POST)-mandated training[4]	97%	100%	100%

Goal 5: Hold employees accountable to high standards of performance, ethics, and professional conduct

Performance Measure	Baseline CY2008	Actual CY2009[1]	Target CY2009
1. Number of citizen complaints	72	34	70[5]

Budget Dollars at Work: Sizing and Workload Data

	Actual CY2005	Actual CY2006	Actual CY2007	Actual CY2008	Actual CY2009[1]	Target CY2009
Sizing Data						
San Diego population served	1,305,736	1,311,162	1,337,000	1,343,000	1,353,993	1,353,993
Sworn police officers	1,998	1,893	1,915	1,975	1,841	2,127
Workload Data						
Calls for 911 emergencies	423,771	497,685	532,787	513,160	247,784	TBD
Calls for police services dispatched	644,223	618,695	625,320	655,223	330,634	TBD
Number of arrests made	85,451	82,811	77,180	82,838	42,835	TBD
Number of Part I Crimes reported	52,816	51,600	50,498	46,412	19,232	TBD
Number of citations issued	95,322	94,283	95,296	106,387	61,016	TBD

[4] Excludes personnel on approved leaves due to military service, injury, etc.

[5] The Calendar Year 2009 target was changed from '47' to '70' after the Fiscal Year 2009 Annual Budget was adopted, but done at the start of the period being measured. The target was based on Calendar Year 2008 mid-year actuals which showed '43'. The Department feels that '70' is a more accurate, realistic target for projected Calendar Year 2009 activity.

Department Summary

Police								
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**		FY 2009-2010 CHANGE
Positions		2,818.50		2,787.00		**2,754.75**		(32.25)
Personnel Expense	$	336,131,744	$	352,820,263	**$**	**338,666,372**	$	(14,153,891)
Non-Personnel Expense	$	68,150,728	$	71,664,899	**$**	**70,659,528**	$	(1,005,371)
TOTAL	$	404,282,472	$	424,485,162	**$**	**409,325,900**	$	(15,159,262)

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Police			
Chief's Office Admin	8.00	8.00	**9.00**
Communications	168.00	165.00	**165.00**
Crime Laboratory	68.00	67.00	**71.00**
Criminal Intelligence	23.00	23.00	**18.00**
Dept Operations	12.00	12.00	**16.50**
Fiscal Services	30.00	27.00	**25.00**
Human Resources	31.75	29.75	**33.75**
Information Services	98.00	95.00	**87.00**
In-Service Training/Academy	22.00	22.00	**28.00**
Internal Affairs	19.00	19.00	**16.00**
Investigations I	180.76	178.76	**102.76**
Investigations II	158.99	158.99	**166.99**
Media Services	4.00	4.00	**5.00**
Neighborhood Policing	20.00	20.00	**16.00**
Operational Support	151.00	150.00	**152.00**
Organizational Effectiveness	18.00	17.00	**16.00**
Patrol Operations	1,537.50	1,535.00	**1,587.50**
Property	18.00	18.00	**15.50**
Traffic	250.50	237.50	**223.75**
Total	**2,818.50**	**2,787.00**	**2,754.75**

Police

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Police			
Chief's Office Admin	$ 1,014,806	$ 1,129,775	**$ 1,148,061**
Communications	$ 14,614,763	$ 15,409,590	**$ 14,780,275**
Crime Laboratory	$ 8,611,635	$ 8,876,807	**$ 9,029,344**
Criminal Intelligence	$ 3,042,021	$ 3,294,874	**$ 2,608,124**
Dept Operations	$ 2,266,135	$ 3,512,941	**$ 2,978,878**
Fiscal Services	$ 23,752,241	$ 15,689,562	**$ 15,101,744**
Fleet Maintenance	$ 18,091,173	$ 19,373,053	**$ 18,011,551**
Human Resources	$ 4,226,901	$ 4,260,320	**$ 4,804,245**
Information Services	$ 15,961,225	$ 16,344,861	**$ 18,575,116**
In-Service Training/Academy	$ 4,362,581	$ 4,751,702	**$ 5,541,973**
Internal Affairs	$ 2,794,999	$ 2,936,643	**$ 2,399,266**
Investigations I	$ 22,712,140	$ 24,109,034	**$ 14,438,661**
Investigations II	$ 20,753,572	$ 22,852,710	**$ 23,960,098**
Media Services	$ 457,683	$ 483,748	**$ 586,405**
Neighborhood Policing	$ 2,336,511	$ 2,430,846	**$ 1,977,094**
Operational Support	$ 20,694,605	$ 22,109,855	**$ 23,065,721**
Organizational Effectiveness	$ 6,618,969	$ 6,684,927	**$ 5,866,053**
Patrol Operations	$ 191,819,511	$ 207,703,344	**$ 214,218,745**
Police Department	$ (12,304,740)	$ (12,960,713)	**$ (20,783,597)**
Police Sales Tax Transfer	$ 7,860,507	$ 6,712,161	**$ 7,824,648**
Property	$ 1,578,722	$ 1,616,504	**$ 1,113,139**
Traffic	$ 31,070,735	$ 33,348,301	**$ 31,013,024**
Total	**$ 392,336,695**	**$ 410,670,845**	**$ 398,258,568**
SEIZED & FORFEITED ASSETS FUND			
Seized & Forfeited Assets Fund			
Seized & Forfeited Assets Fund	$ 1,521,105	$ 5,521,984	**$ 2,042,684**
Total	**$ 1,521,105**	**$ 5,521,984**	**$ 2,042,684**
POLICE DECENTRALIZATION FUND			
Police Decentralization Fund			
Police Decentralization Fund	$ 9,096,768	$ 7,092,333	**$ 7,824,648**
Total	**$ 9,096,768**	**$ 7,092,333**	**$ 7,824,648**
STOP-SERIOUS TRAFFIC OFFENDERS PROGRAM			
STOP-Serious Traffic Offenders Program			
STOP-Serious Traffic Offender Program	$ 985,237	$ 857,333	**$ 857,333**

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
STOP-SERIOUS TRAFFIC OFFENDERS PROGRAM			
STOP-Serious Traffic Offenders Program			
Unlicensed Driver Vehicle Impd Fees Fund	$ 342,667	$ 342,667	**$ 342,667**
Total	**$ 1,327,904**	**$ 1,200,000**	**$ 1,200,000**
DEPARTMENT TOTAL	**$ 404,282,472**	**$ 424,485,162**	**$ 409,325,900**

Significant Budget Adjustments

GENERAL FUND

Police	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ 7,069,325	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 3,335,777	$ 0
Funding of Terminal Leave Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.	0.00	$ 1,565,799	$ 0
Police Decentralization Transfer An increase in the sales tax funding to adequately support the Police Department's Decentralization expenses.	0.00	$ 1,112,487	$ 0
Transfer from the Family Justice Center Transfer of 1.00 Assistant Management Analyst, 1.00 Associate Management Analyst, 1.00 Clerical Assistant II, 1.00 Executive Secretary and associated non-personnel expenses and revenue, from the Family Justice Center to the Police Department.	4.00	$ 441,176	$ 59,753
Animal Services Contract Additional funding for the contract with the County of San Diego for Animal Services.	0.00	$ 375,000	$ 0

Police

Significant Budget Adjustments

GENERAL FUND

Police	Positions	Cost	Revenue
Annualized Special Pay Increases Annualized special pay increases due to Police Officers Association salary increase from the Fiscal Year 2009 Salary Ordinance.	0.00	$ 212,670	$ 0
Fiscal Year 2009 Reorganization Transfer of 1.50 FTE positions, as well as associated expenditures and revenues for the Gang Commission from the Public Safety Department to the Police Department.	1.50	$ 182,374	$ 104,151
Reclassification of Payroll Specialist Reclassification of 0.50 Payroll Specialist to 0.75 Clerical Assistant II in Parking Enforcement to meet the workload needs in the Traffic Division.	0.25	$ 14,400	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (5,999,728)
Revenue from New/Revised User Fees Adjustment to reflect an anticipated increase from the implementation of new and revised user fee charges.	0.00	$ 0	$ 2,368,671
One-Time Reduction Adjustment to reflect the removal of one-time revenues and expenditures implemented in Fiscal Year 2009.	(1.00)	$ (59,067)	$ (2,362,468)
Transfer of Information Systems Administrator Transfer of 1.00 Information Systems Administrator to the Fire-Rescue Department.	(1.00)	$ (123,381)	$ 0
Reclassification of Police Agents Adjustment reflects a reclassification of 5.00 Police Agent positions to 2.00 Police Captains, 1.00 Police Officer II, 1.00 Police Investigative Aide, and 1.00 Program Manager, and a reduction of 1.00 Police Agent.	(1.00)	$ (126,869)	$ 0
Reduction in Equipment Outlay Adjustment reflects a reduction in equipment outlay, which is used for equipment replacement and equipment acquisitions.	0.00	$ (400,000)	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (561,978)	$ 0

Significant Budget Adjustments

GENERAL FUND

Police	Positions	Cost	Revenue
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	(35.00)	$ (9,238,511)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (16,211,479)	$ 0

SEIZED & FORFEITED ASSETS FUND

Seized & Forfeited Assets Fund	Positions	Cost	Revenue
Purchase Order Re-budget Adjustment to reflect the re-budgeting of remaining balances in open purchase orders from Fiscal Years 2007 and 2008.	0.00	$ 8,000	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (184,585)	$ 0
One-Time Reduction Adjustment to reflect the removal of one-time revenues and expenditures implemented in Fiscal Year 2009.	0.00	$ (3,302,715)	$ 0

POLICE DECENTRALIZATION FUND

Police Decentralization Fund	Positions	Cost	Revenue
Booking Fees Restored booking fee budget to cover booking fee expenditures in Fiscal Year 2010.	0.00	$ 2,122,533	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 36	$ 0
Transfer from Police Department Adjustment reflects an increase in revenue transferred from the Police Department.	0.00	$ 0	$ 1,112,487

Police

Significant Budget Adjustments

POLICE DECENTRALIZATION FUND

Police Decentralization Fund	Positions	Cost	Revenue
Police Decentralization Allocations	0.00	$ (1,390,254)	$ 0
Adjustment reflects a decrease in "per diem" expense for jail beds. The Police Department negotiated a contractual agreement for a different rate structure with the County of San Diego for the "per diem" expense for jail beds.			

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
PERSONNEL			
Salaries & Wages	$ 215,551,792	$ 231,156,290	**$ 220,267,609**
Fringe Benefits	$ 120,579,952	$ 121,663,973	**$ 118,398,763**
SUBTOTAL PERSONNEL	$ 336,131,744	$ 352,820,263	**$ 338,666,372**
NON-PERSONNEL			
Supplies & Services	$ 54,958,748	$ 57,851,545	**$ 55,069,516**
Information Technology	$ 6,361,377	$ 6,342,875	**$ 9,763,876**
Energy/Utilities	$ 2,900,854	$ 3,799,183	**$ 3,553,840**
Equipment Outlay	$ 3,929,749	$ 3,671,296	**$ 2,272,296**
SUBTOTAL NON-PERSONNEL	$ 68,150,728	$ 71,664,899	**$ 70,659,528**
TOTAL	$ 404,282,472	$ 424,485,162	**$ 409,325,900**

Revenues by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Licenses and Permits	$ 3,628,121	$ 3,628,121	**$ 5,996,792**
Fines, Forfeitures, and Penalties	$ 29,391,718	$ 28,491,718	**$ 24,507,434**
Revenue from Other Agencies	$ 3,003,723	$ 3,003,723	**$ 2,803,723**
Charges for Current Services	$ 5,188,901	$ 6,929,345	**$ 5,218,052**
Transfers from Other Funds	$ -	$ 2,302,715	**$ -**
Other Revenues	$ 430,000	$ 430,000	**$ 430,000**
TOTAL	$ 41,642,463	$ 44,785,622	**$ 38,956,001**

Salary Schedule

GENERAL FUND

Police

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1104	Account Clerk	6.00	**6.00**	$	36,680	$	220,077
1106	Sr Management Analyst	2.00	**1.00**	$	69,135	$	69,135
1107	Administrative Aide II	13.00	**12.00**	$	48,897	$	586,760
1132	Asst Management Analyst	0.00	**1.00**	$	50,260	$	50,260
1148	Senior Parking Enforcement Supv	1.00	**1.00**	$	57,471	$	57,471
1152	Criminalist I	1.00	**1.00**	$	62,264	$	62,264
1195	Police Dispatch Administrator	2.00	**2.00**	$	71,766	$	143,532
1218	Assoc Management Analyst	16.00	**16.00**	$	61,688	$	987,000
1230	Multimedia Production Specialist	1.00	**1.00**	$	50,215	$	50,215
1236	Auto Messenger	3.00	**3.00**	$	30,203	$	90,609
1238	Payroll Supv	1.00	**1.00**	$	46,252	$	46,252
1243	Info Systems Administrator	3.00	**2.00**	$	85,917	$	171,834
1244	Info Systems Manager	1.00	**1.00**	$	92,587	$	92,587
1273	Building Maintenance Supv	1.00	**1.00**	$	72,560	$	72,560
1274	Building Supv	2.00	**2.00**	$	44,557	$	89,113
1280	Building Service Technician	3.00	**3.00**	$	39,666	$	118,997
1285	Cal-Id Technician	14.00	**14.00**	$	42,246	$	591,437
1348	Info Systems Analyst II	9.00	**9.00**	$	61,372	$	552,351
1349	Info Systems Analyst III	2.00	**2.00**	$	69,453	$	138,906
1361	Police Code Compliance Officer	22.00	**20.00**	$	49,121	$	982,415
1362	Police Code Compliance Supv	1.00	**1.00**	$	57,663	$	57,663
1377	Police Service Officer II	70.00	**57.00**	$	45,674	$	2,603,443
1384	Criminalist II	25.00	**24.00**	$	86,694	$	2,080,667
1401	Info Systems Technician	0.50	**0.50**	$	47,732	$	23,866
1402	Document Input Clerk-Terminal	1.00	**1.00**	$	36,455	$	36,455
1411	Dispatcher II	79.00	**79.00**	$	42,855	$	3,385,512
1414	DNA Technical Manager	0.00	**1.00**	$	83,912	$	83,912
1421	Document Examiner III	2.00	**2.00**	$	79,546	$	159,092
1428	Electrician	1.00	**1.00**	$	55,114	$	55,114
1448	Crime Scene Specialist	8.00	**8.00**	$	58,734	$	469,873
1489	Graphic Design Supv	1.00	**1.00**	$	51,701	$	51,701
1532	Intermediate Stenographer	2.00	**1.00**	$	37,773	$	37,773
1535	Clerical Assistant II	10.50	**11.25**	$	34,340	$	386,322
1570	Latent Print Examiner II	12.00	**12.00**	$	68,360	$	820,317
1575	Data Entry Operator	11.00	**10.00**	$	37,407	$	374,071
1576	Data Entry Supv	1.00	**1.00**	$	45,437	$	45,437
1580	Laboratory Technician	1.00	**1.00**	$	46,842	$	46,842
1612	Org Effectiveness Specialist III	1.00	**1.00**	$	69,499	$	69,499
1614	Org Effectiveness Specialist II	1.00	**1.00**	$	62,792	$	62,792
1615	Org Effectiveness Supv	1.00	**1.00**	$	70,616	$	70,616
1630	Parking Enforcement Officer II	18.00	**18.00**	$	45,501	$	819,017

Police

Salary Schedule

GENERAL FUND

Police

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1639	Parking Enforcement Supv	7.00	**6.00**	$	50,038	$	300,230
1640	Parking Enforcement Officer I	41.50	**39.50**	$	41,164	$	1,625,982
1648	Payroll Specialist II	6.50	**6.00**	$	40,262	$	241,569
1661	Police Lead Dispatcher	11.00	**11.00**	$	58,228	$	640,507
1678	Police Investigative Aide II	22.00	**21.00**	$	46,254	$	971,324
1680	Police Captain	13.00	**15.00**	$	133,612	$	2,004,180
1683	Police Lieutenant	52.25	**52.25**	$	116,436	$	6,083,779
1684	Police Detective	0.00	**388.50**	$	79,739	$	30,978,716
1692	Police Officer I	125.00	**125.00**	$	56,324	$	7,040,477
1693	Police Officer II	1,602.50	**1,200.00**	$	75,571	$	90,685,525
1694	Police Agent	16.00	**10.00**	$	79,643	$	796,428
1695	Police Officer III	0.00	**15.00**	$	79,739	$	1,196,086
1696	Police Sergeant	312.00	**312.00**	$	92,000	$	28,703,870
1714	Police Dispatcher	60.00	**60.00**	$	51,329	$	3,079,725
1715	Interview & Interrogation Specialist III	3.00	**3.00**	$	72,353	$	217,060
1719	Police Property & Evidence Clerk	15.00	**13.50**	$	39,799	$	537,285
1720	Police Records Clerk	29.00	**23.00**	$	36,803	$	846,458
1746	Word Processing Operator	40.75	**40.75**	$	36,514	$	1,487,945
1749	Programmer Analyst III	1.00	**1.00**	$	63,085	$	63,085
1750	Project Assistant	1.00	**1.00**	$	66,719	$	66,719
1776	Public Information Clerk	3.00	**2.00**	$	36,314	$	72,627
1810	Refrigeration Mechanic	1.00	**1.00**	$	55,582	$	55,582
1844	Sr Account Clerk	1.00	**1.00**	$	41,440	$	41,440
1853	Sr Police Records Clerk	4.00	**4.00**	$	43,613	$	174,452
1856	Supv Criminalist	4.00	**4.00**	$	99,296	$	397,182
1862	Latent Print and Crime Scene Supervisor	2.00	**2.00**	$	79,147	$	158,293
1876	Executive Secretary	1.00	**2.00**	$	49,992	$	99,984
1879	Sr Clerk/Typist	13.00	**13.00**	$	41,822	$	543,686
1900	Property and Evidence Supv	3.00	**2.00**	$	50,027	$	100,054
1902	Storekeeper I	1.00	**1.00**	$	40,090	$	40,090
1904	Sr Property and Evidence Supv	1.00	**1.00**	$	63,085	$	63,085
1909	Sr Stable Attendant	1.00	**1.00**	$	42,811	$	42,811
1913	Sr Refrigeration Mechanic	1.00	**1.00**	$	59,583	$	59,583
1916	Crime Laboratory Manager	1.00	**0.00**	$	-	$	-
1917	Supv Management Analyst	4.00	**4.00**	$	77,888	$	311,550
1918	Police Dispatch Supv	12.00	**12.00**	$	63,249	$	758,985
1926	Info Systems Analyst IV	1.00	**1.00**	$	77,568	$	77,568
1930	Supv Cal-Id Technician	4.00	**4.00**	$	48,911	$	195,642
1933	Special Evts Traffic Control Supv	3.00	**3.00**	$	45,517	$	136,551
1934	Special Event Traffic Control l	0.50	**0.50**	$	37,254	$	18,627
1941	Supv Academy Instructor	1.00	**1.00**	$	77,334	$	77,334

Salary Schedule

GENERAL FUND

Police

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
2155	Exec Assistant Police Chief	1.00	**1.00**	$ 150,253	$ 150,253
2173	Police Chief	1.00	**1.00**	$ 173,104	$ 173,104
2209	Conf Secretary to Police Chief	1.00	**1.00**	$ 62,616	$ 62,616
2220	Crime Laboratory Manager	0.00	**1.00**	$ 109,296	$ 109,296
2238	Asst Police Chief	5.00	**5.00**	$ 133,419	$ 667,097
2246	Police Personnel Manager	1.00	**1.00**	$ 118,086	$ 118,086
2264	Asst to the Police Chief	1.00	**1.00**	$ 123,040	$ 123,040
2268	Executive Director	0.00	**1.00**	$ 87,300	$ 87,300
2270	Program Manager	6.00	**7.00**	$ 95,709	$ 669,961
	Vacancy Factor Adjustment	0.00	**0.00**	$ -	$ (20,684,611)
	Furlough Savings	0.00	**0.00**	$ -	$ (712,268)
	2-Wheel Motorcyle (POA)	0.00	**0.00**	$ -	$ 120,325
	2nd Watch Shift	0.00	**0.00**	$ -	$ 1,628,462
	3-Wheel Motorcyle (MEA)	0.00	**0.00**	$ -	$ 151,623
	3rd Watch Shift	0.00	**0.00**	$ -	$ 1,796,889
	Admin Assign Pay	0.00	**0.00**	$ -	$ 35,069
	Advanced Post Certificate	0.00	**0.00**	$ -	$ 7,284,620
	Air Sup Trainer	0.00	**0.00**	$ -	$ 647
	Bilingual - Dispatcher	0.00	**0.00**	$ -	$ 49,032
	Bilingual - POA	0.00	**0.00**	$ -	$ 1,147,408
	Bilingual - Regular	0.00	**0.00**	$ -	$ 128,070
	Canine Care	0.00	**0.00**	$ -	$ 164,762
	Class B	0.00	**0.00**	$ -	$ 50
	Comm Relations	0.00	**0.00**	$ -	$ 50,071
	Core Instructor Pay	0.00	**0.00**	$ -	$ 9,316
	Crime Scene Response Pay	0.00	**0.00**	$ -	$ 103,736
	Detective Pay	0.00	**0.00**	$ -	$ 1,186,307
	Dispatch Cert Pay	0.00	**0.00**	$ -	$ 212,299
	Dispatcher Training Pay	0.00	**0.00**	$ -	$ 23,865
	Emergency Negotiator	0.00	**0.00**	$ -	$ 72,109
	Field Training Pay	0.00	**0.00**	$ -	$ 538,498
	Flight Pay	0.00	**0.00**	$ -	$ 85,596
	Industrial Leave	0.00	**0.00**	$ -	$ 857,133
	Intermediate Post Certif	0.00	**0.00**	$ -	$ 1,986,788
	Mounted Patrol	0.00	**0.00**	$ -	$ 13,464
	Mounted Patrol Trainer	0.00	**0.00**	$ -	$ 324
	Overtime Budgeted	0.00	**0.00**	$ -	$ 17,525,463
	SWAT Team Pay	0.00	**0.00**	$ -	$ 303,734
	Split Shift Pay	0.00	**0.00**	$ -	$ 395,602
	Staff Sgt Admin Pay	0.00	**0.00**	$ -	$ 25,408
	Standby Pay	0.00	**0.00**	$ -	$ 53,489

Police

Salary Schedule

GENERAL FUND

Police

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
	Temporary Help	0.00	**0.00**	$	-	$	1,965,402
	Termination Pay Annual Leave	0.00	**0.00**	$	-	$	1,565,799
	Vacation	0.00	**0.00**	$	-	$	216,382
	Vacation Pay In Lieu	0.00	**0.00**	$	-	$	1,900,158
	Total	2,787.00	**2,754.75**			**$**	**220,267,609**
POLICE TOTAL		2,787.00	**2,754.75**			**$**	**220,267,609**

Revenue and Expense Statement (Non-General Fund)

POLICE DECENTRALIZATION FUND 10355		FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE				
Balance from Prior Year		$ 1,199,069	$ 380,172	**$ -**
TOTAL BALANCE		$ 1,199,069	$ 380,172	**$ -**
REVENUE				
Sales Tax		$ 7,897,799	$ 6,712,161	**$ 7,824,648**
TOTAL REVENUE		$ 7,897,799	$ 6,712,161	**$ 7,824,648**
TOTAL BALANCE AND REVENUE		$ 9,096,868	$ 7,092,333	**$ 7,824,648**
OPERATING EXPENSE				
Fund Administration	(1)	$ 208,404	$ 202,059	**$ 202,095**
New County Jail Operational Expense		$ 5,222,553	$ 3,100,020	**$ 5,222,553**
New County Jail Per Diem for Female Misdemeanants		$ 943,422	$ 974,717	**$ 650,000**
New County Jail Per Diem for Male Misdemeanants		$ 2,722,389	$ 2,815,537	**$ 1,750,000**
TOTAL OPERATING EXPENSE		$ 9,096,768	$ 7,092,333	**$ 7,824,648**
TOTAL EXPENSE		$ 9,096,768	$ 7,092,333	**$ 7,824,648**
BALANCE		$ 100	$ -	**$ -**
TOTAL EXPENSE, RESERVE, AND BALANCE		$ 9,096,868	$ 7,092,333	**$ 7,824,648**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) Reflects non-discretionary adjustment in water and sewer services.

Police

Revenue and Expense Statement (Non-General Fund)

SEIZED & FORFEITED ASSETS FUND	FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 1,953,295	$ 5,013,903	**$ 1,025,701**
Designated Fund Balance	$ -	$ -	**$ 28,808**
Reserved Fund Balance	$ -	$ -	**$ 284,892**
TOTAL BALANCE	$ 1,953,295	$ 5,013,903	**$ 1,339,401**
REVENUE			
Seized and Forfeited Assets	$ 800,000	$ 1,000,000	**$ 1,000,000**
TOTAL REVENUE	$ 800,000	$ 1,000,000	**$ 1,000,000**
TOTAL BALANCE AND REVENUE	$ 2,753,295	$ 6,013,903	**$ 2,339,401**
OPERATING EXPENSE			
Elementary School Safety Program	$ 20,000	$ 20,000	**$ 20,000**
Helicopter Fuel	$ -	$ 500,563	**$ 500,000**
Helicopter Unit Operations	$ 1,501,105	$ 1,448,706	**$ 1,492,448**
Public Safety Enhancements	$ -	$ 1,000,000	**$ -**
Supplies, Services, Outlay	$ -	$ 250,000	**$ 30,236**
Transfer to General Fund Lease Payment	$ -	$ 1,802,715	**$ -**
Transfer to General Fund PC Support	$ -	$ 500,000	**$ -**
TOTAL OPERATING EXPENSE	$ 1,521,105	$ 5,521,984	**$ 2,042,684**
TOTAL EXPENSE	$ 1,521,105	$ 5,521,984	**$ 2,042,684**
RESERVE			
Designated Fund Balance	$ -	$ -	**$ 28,808**
Reserved Fund Balance	$ -	$ -	**$ 267,909**
TOTAL RESERVE	$ -	$ -	**$ 296,717**
BALANCE	$ 1,232,190	$ 491,919	**$ -**
TOTAL EXPENSE, RESERVE, AND BALANCE	$ 2,753,295	$ 6,013,903	**$ 2,339,401**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Revenue and Expense Statement (Non-General Fund)

UNLICENSED DRIVER VEHICLE IMPOUND FEES (STOP)		FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE				
Balance from Prior Year		$ 133,624	$ 7,600	**$ 1,102**
Reserved Fund Balance		$ -	$ -	**$ 1,136**
TOTAL BALANCE		$ 133,624	$ 7,600	**$ 2,238**
REVENUE				
Interest Earnings		$ 35,000	$ 35,000	**$ 35,000**
Unlicensed Driver Impound Fees		$ 1,165,000	$ 1,165,000	**$ 1,165,000**
TOTAL REVENUE		$ 1,200,000	$ 1,200,000	**$ 1,200,000**
TOTAL BALANCE AND REVENUE		$ 1,333,624	$ 1,207,600	**$ 1,202,238**
OPERATING EXPENSE				
Equipment		$ 100,000	$ 20,000	**$ 20,000**
Personnel		$ 797,904	$ -	**$ -**
Supplies and Services	(1)	$ 430,000	$ 1,180,000	**$ 1,180,000**
TOTAL OPERATING EXPENSE		$ 1,327,904	$ 1,200,000	**$ 1,200,000**
TOTAL EXPENSE		$ 1,327,904	$ 1,200,000	**$ 1,200,000**
RESERVE				
Reserve		$ -	$ -	**$ 1,136**
TOTAL RESERVE		$ -	$ -	**$ 1,136**
BALANCE		$ 5,720	$ 7,600	**$ 1,102**
TOTAL EXPENSE AND BALANCE		$ 1,333,624	$ 1,207,600	**$ 1,202,238**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) Includes a $321,000 cash transfer to the General Fund.

Mission

The mission of the Public Utilities Department is to provide a safe, efficient, and cost-effective water and regional sewerage system that supplements the region's limited water supply and meets regulatory standards in an environmentally-sensitive manner.

Department Description

The Public Utilities Department is comprised of the Wastewater Section and the Water Section. The emphasis for this new department is to combine the two former departments' administration, personnel, and public utility resources in order to provide a streamlined, effective organization in oversight, strategic planning, and administration for the City's water storage, treatment, and delivery systems, the regional wastewater treatment and disposal services, and the Municipal Sewage Collection System. During Fiscal Year 2009, initial efforts were taken to combine administrative teams including budget and accounts payable, human resources, training, and information technology. During Fiscal Year 2010, the goal will be to create standardized procedures, policies, and practices within the newly-formed department, and form the consolidated administrative teams into a Business Support Section.

BUDGET DEPARTMENT	POSITIONS	PERSONNEL EXPENSE	NON-PERSONNEL EXPENSE	TOTAL EXPENSE
Metropolitan Wastewater	827.50	$ 75,092,963	$ 418,258,878	$ 493,351,841
Water	785.50	$ 65,945,842	$ 470,366,088	$ 536,311,930
	1,613.00	$ 141,038,805	$ 888,624,966	$ 1,029,663,771



Section Description

The City's Wastewater Branch provides regional wastewater treatment and disposal services for the City of San Diego and 15 other cities and special districts within a 450 square mile area stretching from Del Mar to the north, Alpine and Lakeside to the east, and to San Ysidro to the south. The Section is also responsible for operating and maintaining the Municipal Sewage Collection System for the City. The Wastewater Branch is comprised of five Divisions as detailed below.

Administrative Services
The Administrative Services Division administers the Section's budget, grant development, safety and training, human resources, information technology, rates and financing, as well as Participating Agency billing and customer service. The Division also manages programs designed to facilitate the Section's mission and strategic plan.

Engineering and Program Management
Engineering and Program Management provides engineering services for the Metropolitan and Municipal Wastewater System to ensure new facilities and upgrades are planned and implemented in a fiscally-sound manner to meet regulatory standards and environmental concerns. Specifically, the Division provides condition assessment, sewer modeling, planning and pre-design for infrastructure, energy management, environmental support, and oversight of the implementation of Capital Improvement Programs.

Environmental Monitoring and Technical Services
Environmental Monitoring and Technical Services (EMTS) carries out several crucial programs in support of the treatment and disposal of wastewater. Programs include the Industrial Wastewater Control Program which regulates industrial discharges to sewers, a comprehensive ocean monitoring program to evaluate the wastewater treatment plants at Point Loma and the South Bay, and laboratory testing for process control and regulatory reporting purposes to ensure compliance with all regulatory permits. The EMTS Division has obtained the International Organization for Standardization (ISO) 14001 Certification (featuring the first publicly-owned laboratory to become ISO 14001 certified).

Wastewater Collection
Wastewater Collection (WWC) is responsible for safe and effective wastewater conveyance throughout the Municipal Sewerage Collection System. The WWC Division provides ongoing preventive cleaning, maintenance, and system repair. To accomplish this, the Division repairs and replaces sewer laterals in the public rights-of-way, as well as sewer mains throughout the collection system, operates and maintains 76 sewer pump stations, as well as the Mission Bay and Coastal low-flow Storm Water Diversion Systems, and administers the Food Establishment

Metropolitan Wastewater

Wastewater Discharge Permitting Program which permits and monitors food establishments to minimize the discharge of grease into the wastewater collection system. This Division has also obtained the ISO 14001 Certification and has received several California Water Environment Association awards in recent years.

Wastewater Treatment and Disposal
Wastewater Treatment and Disposal (WWTD) is responsible for the operation and maintenance of all wastewater treatment facilities including treatment and water reclamation facilities, major pump stations and bio-solids processing which provides regional wastewater treatment and disposal services for the City of San Diego and 15 other cities and special districts within a 450 square mile area. The WWTD Division is the first publicly-owned wastewater treatment operation in the nation to receive ISO 14001 certification.

The Branch's mission is:

To provide the public with safe, efficient, and effective regional wastewater service

Goals and Objectives

The following goals and objectives represent the action plan for the Branch.

Goal 1: Provide uninterrupted wastewater service
The City of San Diego's Wastewater Branch is committed to protecting the environment by providing the public with a safe and effective regional wastewater system. The Branch will move toward accomplishing this goal by focusing on the following objectives.

- Meet regulatory requirements
- Convey, treat, and dispose of all wastewater
- Manage assets optimally through repair and replacement (Asset Management/CIP)

Goal 2: Enhance fiscal management practices
The Wastewater Branch is a fiscally-sound component of the City of San Diego striving to control expenditures and ensure adequate revenues to efficiently maintain the wastewater system. The Branch will move toward accomplishing this goal by focusing on the following objectives.

- Plan for and obtain required revenues
- Plan, execute, and control expenditures
- Implement a new fiscal management system

Goal 3: Sustain customer focus and customer service excellence
It is vital for the Branch to provide exceptional customer service. The Branch will move toward accomplishing this goal by focusing on the following objectives.

- Enhance existing customer service/outreach efforts
- Respond to customer feedback

Goal 4: Optimize productivity, employee development and the organizational climate
Employees are continuously developed through the utilization of career development seminars, training classes, and performance plans tailored to each individual. The Branch will move toward accomplishing this goal by focusing on the following objectives.

- Integrate Water/Wastewater support functions
- Optimize employee and organization development
- Continue to meet or exceed safety standards

Service Efforts and Accomplishments

Lowest Levels of Sanitary Sewer Overflows. The Wastewater Collection Division reduced sanitary sewer overflows (SSOs) to 61 in Calendar Year 2008, its lowest level.

Bid-to-Goal Program. Wastewater Branch is in the second year of a five-year Bid-to-Goal (B2G) contract for a Branch-wide program. Over the years, Wastewater's B2G program has been an effective tool for incentivizing staff to identify new procedures to improve performance and services and to operate more efficiently. Bid-to-Goal staff has assisted management in monitoring the gain-sharing goals on a quarterly basis, serving as supportive and knowledgeable advisors, and ensuring effective project management. In addition, Wastewater staff have been actively assisting the Water Branch in the development of their division-wide Bid-to-Goal program which will be in place in Fiscal Year 2010.

Consolidation Assistance. Staff within the Administrative Services Division serves as lead consultants for the consolidation effort between the Water and Wastewater Branches. They have provided design and facilitation assistance to numerous sections that have consolidated during Fiscal Year 2010. This process has resulted in significant efficiencies and dollar savings.

Strategic Plan. The staff within the Strategic Support and Employee Services branches assisted management in the development of a two-year strategic plan. Staff members have assisted management in monitoring the strategic initiatives on a quarterly basis ensuring effective project management and successful implementation of the 19 strategic initiatives and 11 strategic objectives.

Awards. The Wastewater Collection Division received the California Water Environment Association San Diego Section's "Large Collection System of the Year Award" for Calendar Year 2008. In addition, the Division received the National Association of Clean Water Agencies Gold and Platinum Awards for effectively operating and meeting all permit requirements for the Point Loma Wastewater Treatment Plant, the North City Wastewater Reclamation Plant, and the South Bay Wastewater Reclamation Plant.

Independent Rates Oversight Committee (IROC). The Independent Rates Oversight Committee (IROC) is an 11-member committee of private citizens charged with advising the City on budgets, project priorities, and financial management of the Water and Wastewater Branches. Their first meeting was held in November 2007 and their scope includes advising the City on resource management, planned expenditures, service delivery methods, public awareness and outreach, and high quality and affordable utility services. In coordination with IROC, staff created the Dedicated Reserve for Efficiency and Savings (DRES) to compare annual operations and capital expenditures against the most recent rate case. The first IROC annual report was issued in February 2009.

Projects. The Wastewater Branch successfully implemented a prototype pilot project to chlorinate the Point Loma Wastewater Treatment Plant's effluent. There has also been significant progress in the investigation of biosolids handling alternatives toward effective completion.

The Branch also successfully applied for (and received) a tentative approval from Environmental Protection Agency for the renewal of waiver from secondary treatment for the Point Loma facility. Upon final approval, the City could save up to $1.5 billion by not having to upgrade the plant.

In addition, the Branch successfully renegotiated a contract with the federal government to provide ocean monitoring services in the South Bay and Mexican border region. These revenues offset expenditures that would have been borne by ratepayers.

Energy. The Wastewater Branch has implemented planned energy improvements at facilities through an agreement with the California Center for Sustainable Energy (CCSE) resulting in energy savings of $110,000 a year. Currently, the Branch is in the process of amending this agreement with the CCSE to obtain additional energy savings.

The Wastewater Branch is continuing to proceed with the privatized Beneficial Use of Digester Gas Project to clean and compress excess digester gas from the Point Loma Wastewater Treatment Plant (PLWTP) to fuel remotely located fuel cells. The South Bay Water Reclamation Plant is one of the sites that will benefit from lower energy costs with the installation of the privatized South Bay Fuel Cell. An anticipated amendment to this agreement in Fiscal Year 2009 will assign this project to Biofuels Energy LLC. The amendment will also increase the digested gas bonus delivery amount, increasing projected revenues for the PLWTP digester gas and the South Bay Fuel Cell

size from 1.2 megawatts to 1.4 megawatts increasing MWWB energy savings. This is a 10-year agreement expected to net the Wastewater Branch $2.6 million in digester gas sales and save the Section $780,000 in energy costs at the South Bay plant.

The Wastewater Branch is also working to comply with the requirements of Assembly Bill 32 (AB32) as it relates to the reporting of greenhouse gases. This year, the Branch will begin officially reporting the biogenic and the minor non–biogenic greenhouse gases generated by the stationary combustion sources located at the PLWTP to the California Air Resources Board.

Internal Controls. A work group was established to ensure appropriate financial, accounting, and contracting safeguards are in place and followed. This group implements risk assessments and coordinates with members of the Management Team, the Independent Rate Oversight Committee, the City Council Audit Committee, the Office of the City Auditor, and internal and external stakeholders in establishing accounting protocol and compliance plans.

Grant. The Section successfully received a grant from National Oceanographic and Atmospheric Administration (NOAA) for $850,000 to conduct ocean monitoring. These grant revenues offset expenditures that would have been borne by ratepayers.

Human Resources (HR). Analysts from both the Water and Wastewater Branches researched best practices for human resources in the utility and private industries to find a progressive design for the Utility HR section that would increase service levels to the organization as a whole. As a result, the HR sections proposed a full-time equivalent (FTE) employee budget cut of over 10 percent and recommended a functional split in service provision. Half of the HR focus will be on Employee Support Services and the other half will focus on Management Support Services.

Training. The Wastewater Branch Training section successfully merged with the Water Training section and is fully functional as the Public Utilities Department Training section. This transition required planning and execution of policies and procedures that resulted in an increased level of service to all internal and external customers while realizing savings and eliminating duplication of services.

Work-Related Injury Review and Prevention Program. The Wastewater Branch completed a one-year pilot study of a Work-Related Injury Review and Prevention Program. During its first year, there have been more than thirty accident investigations reviewed. Many of these accident reviews have had a significant role in improving the way the Divisions communicates, investigates, and trains employees on injuries and their prevention.

Information Technology. The Information Technology section of the Wastewater Branch completed three innovative projects. Wastewater Branch Automated Training Request System (MATRS) provides an efficient and streamlined process by eliminating manual labor hours previously needed to gather requests, create rosters, and track registrations. To reduce Wastewater Branch's total server quantity of 54 servers to 14 and associated charges in maintaining a pool of network resources; a VMWARE Virtualization Environment was implemented. This system allows the transformation of a physical piece of hardware into a virtual representation which acts and operates like its physical counterpart. The Occupational Unified City Health (OUCH) application was developed to establish a data entry and reporting tool to support the Light Duty Coordinator and Safety staff roles. The system tracks injuries and audits progress such as doctor appointments, approvals, work status, and specific injury histories into a single data repository.

Rates and Bonds. The Rate Analysis & Capital Improvements Program Support Section worked closely with the Debt Management Department to issue two new long term public debt finances in Fiscal Year 2009. The new public debt consists of a 2009A and 2009B bond series. The 2009A bond series is for $453.7M and includes a refunding of the short term 2007 note of $224M, a partial refunding of the 1997A&B series for $52M and $145M of new money to continue the approved capital improvements program. In addition, this issuance also includes a cost of issuance and deposit into the reserve fund. The 2009B bond series is for $634.9M and consists of refunding the total outstanding 1993 series of $160M and partial refunding of the 1995, 1997A&B, and 1999A&B series for a total of $473M. In addition, this issuance also includes a cost of issuance and deposit into the reserve fund.

Budget Dollars at Work: Performance Expectations

Goal 1: Provide uninterrupted wastewater service

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Number of sanitary sewer overflows (SSOs)	69	57	< 69
2. Number of spills to public waters	2	8	< 10
3. Number of notice of violations (NOVs) received	1	8	0
4. Maintain ISO 14001 environmental management certification	Certification maintained	Certification maintained	Maintain certification
5. Miles of sewer mains replaced, repaired, and rehabilitated[1]	29	47	45
6. Miles of pipe cleaned	1,869	1,566	1,500

Goal 2: Enhance fiscal management practices

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Days of operating reserve maintained	50	50	50
2. Percent deviation between budgeted and actual operating revenues	3.06%	18.35%	5.00%
3. Percent deviation between budgeted and actual operating expenditures	22.29%	19.98%	10.00%
4. Percent of impacted staff trained on the new OneSD ERP system	N/A	100%	100%

Goal 3: Sustain customer focus and customer service excellence

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of field supervisors who were provided customer service training	N/A[1]	100%	N/A[2]
2. Customer complaint rate	80 / 2,626 = 3%	47 / 2,224 = 2%	≤ 3%

Goal 4: Optimize productivity, employee development, and the organizational climate

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent deviation from schedule to consolidate functions for Public Utilities divisions	N/A	0%	0%
2. Average training hours per employee	N/A	26 hours	32 hours
3. Number of recordable injuries (all sections)	54	58	≤ 61
4. Number of preventable vehicle accidents	3	22[3]	<30

[1] Target level is based on a three-year implementation initiative for customer service. Fiscal Year 2008 will focus on the development of a customer service training program with implementation commencing in Fiscal Year 2009.
[2] Initiative was achieved in 100% of field supervisors going through customer service training in Fiscal Year 2009.
[3] Target for Fiscal Year 2009 is less than 30 preventable vehicle accidents.

Metropolitan Wastewater

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Sizing Data					
Average daily flow for wastewater treatment (in millions of gallons per day)	180	175	175	175	175
Number of miles of municipal sewer system mains operated and maintained[4]	3,000	3,000	3,000	2,991	3,000
Number of miles of ocean outfall lines operated and maintained	9	9	9	9	9
Number of wastewater treatment plants operated and maintained	4	4	4	4	4
Number of sewer pump stations (PS) operated and maintained	83	83	83	83	83
Workload Data					
Number of pipe miles cleaned	2,366	2,037	1,869	1,566	1,500
Miles of sewer lines inspected using Closed Circuit Television	109.0	103.6	102.0	130.5	102.0
Amount of reclaimed water produced (in millions of gallons per day)	5.2	8.1	9.0	7.0	10.0

[4] Repair and replacement does not add onto the total miles of sewer main within the system.

Department Summary

Metropolitan Wastewater								
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**		FY 2009-2010 CHANGE
Positions		916.44		840.50		**827.50**		(13.00)
Personnel Expense	$	89,696,256	$	80,258,389	**$**	**75,092,963**	$	(5,165,426)
Non-Personnel Expense	$	380,750,282	$	420,060,011	**$**	**418,258,878**	$	(1,801,133)
TOTAL	$	470,446,538	$	500,318,400	**$**	**493,351,841**	$	(6,966,559)

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
METROPOLITAN SEWER FUND			
Administrative Services			
AS Administrative Support	24.40	35.30	**33.30**
AS Division Management	8.10	8.30	**8.00**
AS Fiscal Management	23.77	34.40	**38.70**
AS IT Management and Administration	12.80	14.00	**12.00**
AS Muni Administrative Support	8.90	0.00	**0.00**
AS Muni Division Management	1.20	0.00	**0.00**
AS Muni Fiscal Management	11.63	0.00	**0.00**
AS Muni IT Mgt & Administration	4.50	0.00	**0.00**
Department Management	9.20	0.00	**0.00**
Muni Department Management	1.80	0.00	**0.00**
MWWD Department Management	0.70	9.50	**9.50**
Total	**107.00**	**101.50**	**101.50**
CIP - Metro			
MWWD - 41509 Construction	11.50	0.00	**0.00**
Total	**11.50**	**0.00**	**0.00**
CIP - Muni			
Muni - Capital Improvement Program	20.00	0.00	**0.00**
Total	**20.00**	**0.00**	**0.00**
Engineering & Program Management			
EPM Administration	0.00	65.00	**65.00**
EPM Division Support	49.85	0.00	**0.00**
EPM Municipal Division Support	21.15	0.00	**0.00**
EPM Municipal Policy Direction	0.30	0.00	**0.00**
EPM Policy Direction	0.70	1.00	**1.00**
Total	**72.00**	**66.00**	**66.00**

Metropolitan Wastewater

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
METROPOLITAN SEWER FUND			
Environmental Monitoring & Tech Services			
EMTS Administration	1.00	1.00	**1.00**
EMTS Business Support	4.00	4.00	**3.00**
EMTS Marine Biology/Ocean Operations	39.00	28.00	**28.00**
EMTS Marine Microbiology/Vector Mgt.	0.00	12.00	**12.00**
EMTS Muni Transfer into Metro Fund	0.00	46.00	**46.00**
EMTS Permits and Compliance	3.00	3.00	**3.00**
EMTS Wastewater Chemistry Services	48.00	48.00	**48.00**
Industrial Waste Compliance	19.00	0.00	**0.00**
Industrial Waste Laboratory	28.00	0.00	**0.00**
Total	**142.00**	**142.00**	**141.00**
Wastewater Collection			
WWC Assessment	7.00	0.00	**0.00**
WWC Construction	65.50	60.00	**62.00**
WWC Division Adm & Gen Exp	2.00	2.00	**2.00**
WWC Division Support Services	9.00	9.00	**6.00**
WWC Engineering	5.00	10.00	**11.00**
WWC Food Estb WW Program	14.00	15.00	**15.00**
WWC Main Cleaning	105.50	95.00	**93.00**
WWC Planning/Scheduling Services	7.00	7.00	**7.00**
WWC Sewer Lateral Maint & Install	1.00	0.00	**0.00**
WWC Sewer Pump Stations	43.50	43.00	**42.00**
WWC Trench Repair Services	15.44	0.00	**0.00**
Total	**274.94**	**241.00**	**238.00**
Wastewater Treatment & Disposal			
WWTD Central Support Facility	84.00	82.00	**79.90**
WWTD COMNET	2.10	3.10	**3.10**
WWTD COMNET for Muni Fac	0.90	0.00	**0.00**
WWTD Division Administration	2.00	2.00	**2.00**
WWTD East Mission Gorge PS	2.50	0.00	**0.00**
WWTD Financial Services	9.00	8.00	**2.00**
WWTD Grove Avenue Pump Station	1.10	1.25	**1.25**
WWTD Metro Biosolids Center	39.50	39.00	**40.00**
WWTD Muni Facilities Maint	1.50	0.00	**0.00**
WWTD Municipal Facilities	0.00	17.40	**16.50**
WWTD North City WRP	24.50	24.50	**24.50**
WWTD Operations Support	5.00	5.50	**5.50**

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
METROPOLITAN SEWER FUND			
Wastewater Treatment & Disposal			
WWTD Otay River Pump Station	1.10	1.25	**1.25**
WWTD Penasquitos Pump Station	2.50	0.00	**0.00**
WWTD Point Loma WWTP	58.50	60.00	**59.00**
WWTD Pump Station 1	10.65	10.75	**10.75**
WWTD Pump Station 2	11.40	10.75	**10.75**
WWTD Pump Station 64	8.75	0.00	**0.00**
WWTD Pump Station 65	1.50	0.00	**0.00**
WWTD South Bay WRP	22.50	24.50	**24.50**
Total	**289.00**	**290.00**	**281.00**
Total Operating	**884.94**	**840.50**	**827.50**
Total Capital Improvement Program	**31.50**	**0.00**	**0.00**
TOTAL SEWER FUNDS	**916.44**	**840.50**	**827.50**

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
METROPOLITAN SEWER FUND			
Administrative Services			
AS Administrative Support	$ 2,394,434	$ 3,470,167	**$** 3,124,013
AS Division Management	$ 2,381,247	$ 1,226,966	**$** 962,235
AS Fiscal Management	$ 3,088,012	$ 4,429,065	**$** 4,360,006
AS IT Management and Administration	$ 8,288,633	$ 9,979,578	**$** 10,401,720
AS Muni Administrative Support	$ 829,783	$ -	**$** -
AS Muni Division Management	$ 388,884	$ -	**$** -
AS Muni Fiscal Management	$ 1,353,245	$ -	**$** -
AS Muni IT Mgt & Administration	$ 2,859,316	$ -	**$** -
AS Muni Non-Activity	$ 42,960,302	$ -	**$** -
AS Non - Activity	$ 114,392,361	$ 26,999,383	**$** 30,757,240
Department Management	$ 13,988,410	$ -	**$** 162,112
IOS - Director's Office	$ 6,902	$ -	**$** -
IOS - Info & Organizational Support	$ 3,509	$ -	**$** -
IOS - Safety and Training	$ 47,507	$ -	**$** -
IOS - Strategic Planning & Perf Meas	$ 1,472	$ -	**$** -
IOS - Technology Services Group	$ 10,517	$ -	**$** -
Muni Department Management	$ 326,067	$ -	**$** -
MWWD Department Management	$ 536,296	$ 9,227,241	**$** 907,194
S&C - Agency Contracts	$ 17,955	$ -	**$** -
S&C - Division Management	$ 3,523	$ -	**$** -

Metropolitan Wastewater

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
METROPOLITAN SEWER FUND			
Administrative Services			
S&C - Fiscal Review/Rates/Bonds	$ 21,380	$ -	$ -
S&C - Municipal Agency Contracts	$ 3,348	$ -	$ -
S&C - Office Management Support	$ 12,126	$ -	$ -
S&C - Procurement Support	$ 33,295	$ -	$ -
Total	**$ 193,948,524**	**$ 55,332,400**	**$ 50,674,520**
CIP - Metro			
MWWD - 41509 Construction	$ 27,485,393	$ 17,494,428	$ 6,684,905
Total	**$ 27,485,393**	**$ 17,494,428**	**$ 6,684,905**
CIP - Muni			
Muni - Capital Improvement Program	$ 73,193,563	$ 85,623,922	$ 127,395,736
Total	**$ 73,193,563**	**$ 85,623,922**	**$ 127,395,736**
Engineering & Program Management			
Engineering and Prgm Mgmt	$ -	$ (164,238)	$ (274,813)
EPM Administration	$ -	$ 17,767,689	$ 13,007,189
EPM Division Support	$ 5,756,137	$ -	$ -
EPM Municipal Division Support	$ 9,367,922	$ -	$ -
EPM Municipal Policy Direction	$ 251,028	$ -	$ -
EPM Policy Direction	$ 237,386	$ 889,275	$ 797,347
Total	**$ 15,612,473**	**$ 18,492,726**	**$ 13,529,723**
Environmental Monitoring & Tech Services			
EMTS Administration	$ 294,787	$ 313,739	$ 385,199
EMTS Business Support	$ 397,975	$ 409,896	$ 348,135
EMTS Marine Biology/Ocean Operations	$ 4,723,410	$ 3,732,388	$ 3,590,501
EMTS Marine Microbiology/Vector Mgt.	$ -	$ 1,108,516	$ 1,068,479
EMTS Muni Transfer into Metro Fund	$ -	$ 5,981,598	$ 5,660,657
EMTS Non-Activity Group Metro	$ 2,072,330	$ 2,052,781	$ 2,381,257
EMTS Permits and Compliance	$ 470,233	$ 473,421	$ 460,051
EMTS Wastewater Chemistry Services	$ 6,185,515	$ 6,230,339	$ 6,005,640
Enviro Monitoring & Tech Services	$ 463,383	$ (191,260)	$ (389,809)
Industrial Waste Compliance	$ 2,034,829	$ -	$ -
Industrial Waste Laboratory	$ 3,335,523	$ -	$ -
Non-Activity Related Exp	$ 425,269	$ -	$ -
Total	**$ 20,403,254**	**$ 20,111,418**	**$ 19,510,110**

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
METROPOLITAN SEWER FUND			
MWWD Debt Service and Reserves			
MWWD Debt Service and Reserves	$ -	$ 161,262,349	$ 131,005,578
Total	**$ -**	**$ 161,262,349**	**$ 131,005,578**
Wastewater Collection			
Muni - Wastewater Collection	$ 718,639	$ (408,419)	$ (550,236)
WWC Assessment	$ 737,852	$ 195,150	$ 186,601
WWC Construction	$ 12,476,934	$ 12,817,900	$ 12,384,100
WWC Division Adm & Gen Exp	$ 3,067,201	$ 1,676,785	$ 1,885,474
WWC Division Support Services	$ 5,908,918	$ 7,121,778	$ 5,907,652
WWC Engineering	$ 1,745,065	$ 1,883,939	$ 1,942,786
WWC Food Estb WW Program	$ 1,305,254	$ 1,588,785	$ 1,428,988
WWC Main Cleaning	$ 14,026,537	$ 13,163,527	$ 12,680,019
WWC Planning/Scheduling Services	$ 668,474	$ 684,598	$ 662,315
WWC Sewer Lateral Maint & Install	$ 1,187,743	$ 980,091	$ 1,041,822
WWC Sewer Pump Stations	$ 9,438,425	$ 8,741,816	$ 7,328,635
WWC Trench Repair Services	$ 1,120,235	$ 247,941	$ 266,110
Total	**$ 52,401,277**	**$ 48,693,891**	**$ 45,164,266**
Wastewater Treatment & Disposal			
O&M Municipal Facilities	$ 43,329	$ -	$ -
WWTD Central Support Facility	$ 22,141,805	$ 21,113,330	$ 22,387,275
WWTD COMNET	$ 2,657,978	$ 2,813,372	$ 3,236,343
WWTD COMNET for Muni Fac	$ 804,589	$ -	$ -
WWTD Division Administration	$ 1,083,831	$ (255,651)	$ (452,399)
WWTD East Mission Gorge PS	$ 558,544	$ -	$ -
WWTD Financial Services	$ 1,309,784	$ 6,481,438	$ 2,954,140
WWTD Grove Avenue Pump Station	$ 387,201	$ 568,385	$ 717,376
WWTD Metro Biosolids Center	$ 13,102,972	$ 13,057,629	$ 14,407,076
WWTD Muni Facilities Maint	$ 412,886	$ -	$ -
WWTD Municipal Facilities	$ -	$ 6,924,287	$ 6,791,549
WWTD North City WRP	$ 6,794,548	$ 7,595,566	$ 7,876,443
WWTD Operations Support	$ 495,515	$ 716,421	$ 706,143
WWTD Otay River Pump Station	$ 306,109	$ 339,187	$ 360,647
WWTD Penasquitos Pump Station	$ 995,117	$ -	$ -
WWTD Point Loma WWTP	$ 15,791,706	$ 16,163,144	$ 22,635,455
WWTD Pump Station 1	$ 2,405,794	$ 2,538,211	$ 2,643,410
WWTD Pump Station 2	$ 8,648,311	$ 8,645,312	$ 8,126,077
WWTD Pump Station 64	$ 3,050,986	$ -	$ -
WWTD Pump Station 65	$ 550,386	$ -	$ -

Metropolitan Wastewater

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
METROPOLITAN SEWER FUND			
Wastewater Treatment & Disposal			
WWTD San Pasqual WRP	$ 87,581	$ -	$ -
WWTD South Bay WRP	$ 5,773,082	$ 6,606,635	$ 6,997,468
Total	**$ 87,402,054**	**$ 93,307,266**	**$ 99,387,003**
Total Operating	**$ 369,767,582**	**$ 397,200,050**	**$ 359,271,200**
Total Capital Improvement Program	**$ 100,678,956**	**$ 103,118,350**	**$ 134,080,641**
TOTAL SEWER FUNDS	**$ 470,446,538**	**$ 500,318,400**	**$ 493,351,841**

Significant Budget Adjustments

METROPOLITAN SEWER FUND

Administrative Services	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (258,110)	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 2,069,128	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 1,884,604	$ 0
Consumer Price Index (CPI) Adjustment CPI adjustment to the Bid-to-Goal Program amount due to inflation per Public Contract Operations (MWWD Department-wide Bid to Goal) adopted by City Council October 29, 2007, R-303097.	0.00	$ 574,022	$ 0
Purchase Order Re-budget Adjustment to reflect the re-budgeting of remaining balances in open purchase orders from Fiscal Years 2007 and 2008.	0.00	$ 23,202	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (48,534,398)
MWWD Consolidation Adjustments within the Metropolitan Wastewater Budget Department to achieve greater efficiencies due to consolidation with the Water Department.	2.00	$ (26,178)	$ 0

Significant Budget Adjustments

METROPOLITAN SEWER FUND

Administrative Services	Positions	Cost	Revenue
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (198,955)	$ 0
OneSD Support Department Transfer Transfer of position(s) to the newly created OneSD Support Department to manage the integrated ERP System.	(2.00)	$ (224,737)	$ 0
Transfer for Treatment Chemicals Transfer of funding to Wastewater Treatment and Disposal Division for chemicals.	0.00	$ (502,744)	$ 0
Director's Contingency Reserve Adjustment reflects the elimination of the Director's Contingency Reserve.	0.00	$ (8,001,297)	$ 0
CIP - Metro	**Positions**	**Cost**	**Revenue**
Adjustment to the Capital Improvements Program Adjustment to the Metropolitan Wastewater Department's CIP Budget due to Fiscal Year 2010 program requirements.	0.00	$ (10,809,523)	$ 0
CIP - Muni	**Positions**	**Cost**	**Revenue**
Adjustment to the Capital Improvements Program Adjustment to the Metropolitan Wastewater Department's CIP Budget due to Fiscal Year 2010 program requirements.	0.00	$ 41,771,809	$ 0
Engineering & Program Management	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (229,007)	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 77,215	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (128,440)	$ 0

Metropolitan Wastewater

Significant Budget Adjustments

METROPOLITAN SEWER FUND

Engineering & Program Management	Positions	Cost	Revenue
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (150,134)	$ 0
Transfer for Treatment Chemicals Transfer of funding to Wastewater Treatment and Disposal Division for chemicals.	0.00	$ (4,529,452)	$ 0

Environmental Monitoring & Tech Services	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (469,365)	$ 0
Purchase Order Re-budget Adjustment to reflect the re-budgeting of remaining balances in open purchase orders from Fiscal Years 2007 and 2008.	0.00	$ 147,103	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 47,568	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 17,359	$ 0
Special Pay Adjustment Removal of Exceptional Performance Pay for classified employees due to the economic climate.	0.00	$ (5,069)	$ 0
MWWD Consolidation Adjustments within the Metropolitan Wastewater Budget Department to achieve greater efficiencies due to consolidation with the Water Department.	(1.00)	$ (60,178)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (278,726)	$ 0

Significant Budget Adjustments

METROPOLITAN SEWER FUND

MWWD Debt Service and Reserves	Positions	Cost	Revenue
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (54,555)	$ 0
Contingency Reserve Reduction Adjustment reflects the reduction in the Contingency Reserve. Only the increase in reserves is budgeted. The Department will continue to maintain adequate reserves within the Department's fund.	0.00	$ (30,202,216)	$ 0

Wastewater Collection	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (606,749)	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 142,617	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (132,524)	$ 0
MWWD Consolidation Adjustments within the Metropolitan Wastewater Budget Department to achieve greater efficiencies due to consolidation with the Water Department.	(3.00)	$ (209,503)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (428,604)	$ 0
Transfer for Treatment Chemicals Transfer of funding to Wastewater Treatment and Disposal Division for chemicals.	0.00	$ (2,294,857)	$ 0

Wastewater Treatment & Disposal	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (956,643)	$ 0

Metropolitan Wastewater

Significant Budget Adjustments

METROPOLITAN SEWER FUND

Wastewater Treatment & Disposal	Positions	Cost	Revenue
Transfer for Treatment Chemicals Transfer of funding to Wastewater Treatment and Disposal Division for chemicals.	0.00	$ 7,327,053	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 934,226	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (161,046)
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (18,057)	$ 0
MWWD to Facilities Division Service Level Agreement (SLA) Transfer Transfer from MWWD to General Services-Facilities Division in anticipation of continued SLA support. There is no service level impact associated with this transfer.	(3.00)	$ (238,201)	$ 0
MWWD Consolidation Adjustments within the Metropolitan Wastewater Budget Department to achieve greater efficiencies due to consolidation with the Water Department.	(6.00)	$ (389,698)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (578,943)	$ 0

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
PERSONNEL			
Salaries & Wages	$ 59,837,143	$ 53,688,994	**$ 51,186,936**
Fringe Benefits	$ 29,859,113	$ 26,569,395	**$ 23,906,027**
SUBTOTAL PERSONNEL	$ 89,696,256	$ 80,258,389	**$ 75,092,963**
NON-PERSONNEL			
Supplies & Services	$ 343,631,082	$ 382,889,967	**$ 378,244,096**
Information Technology	$ 14,577,814	$ 12,984,255	**$ 14,650,836**
Energy/Utilities	$ 20,839,453	$ 22,483,856	**$ 23,826,935**

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
NON-PERSONNEL			
Equipment Outlay	$ 1,701,933	$ 1,701,933	**$ 1,537,011**
SUBTOTAL NON-PERSONNEL	$ 380,750,282	$ 420,060,011	**$ 418,258,878**
TOTAL	$ 470,446,538	$ 500,318,400	**$ 493,351,841**

Salary Schedule

METROPOLITAN SEWER FUND

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
1100	Accountant III	1.00	1.00	$ 67,550	$ 67,550
1104	Account Clerk	7.00	6.00	$ 36,680	$ 220,079
1105	Administrative Aide I	3.00	2.00	$ 42,243	$ 84,486
1106	Sr Management Analyst	12.00	9.00	$ 69,134	$ 622,210
1107	Administrative Aide II	10.00	10.00	$ 48,897	$ 488,968
1136	Asst Chemist	40.00	39.00	$ 63,342	$ 2,470,320
1153	Asst Engineer-Civil	30.00	29.00	$ 66,931	$ 1,940,989
1157	Asst Engineer-Electrical	1.00	0.00	$ -	$ -
1160	Asst Laboratory Technician	2.00	2.00	$ 39,521	$ 79,042
1167	Asst Engineer-Mechanical	0.00	1.00	$ 67,860	$ 67,860
1218	Assoc Management Analyst	21.00	21.00	$ 61,687	$ 1,295,437
1220	Assoc Chemist	11.00	11.00	$ 72,465	$ 797,116
1221	Assoc Engineer-Civil	22.00	23.00	$ 77,530	$ 1,783,201
1223	Assoc Engineer-Electrical	3.00	2.00	$ 77,882	$ 155,763
1225	Assoc Engineer-Mechanical	0.00	1.00	$ 77,868	$ 77,868
1227	Assoc Planner	2.00	1.00	$ 64,562	$ 64,562
1238	Payroll Supv	0.00	1.00	$ 46,252	$ 46,252
1243	Info Systems Administrator	1.00	0.00	$ -	$ -
1250	Fleet Parts Buyer	1.00	1.00	$ 49,448	$ 49,448
1266	Boat Operator	1.00	1.00	$ 52,073	$ 52,073
1267	Sr Boat Operator	1.00	1.00	$ 57,304	$ 57,304
1273	Building Maintenance Supv	1.00	0.00	$ -	$ -
1274	Building Supv	1.00	0.00	$ -	$ -
1275	Building Services Supv	1.00	1.00	$ 53,817	$ 53,817
1280	Building Service Technician	3.00	2.00	$ 39,666	$ 79,331
1293	Cement Finisher	1.00	1.00	$ 51,095	$ 51,095
1348	Info Systems Analyst II	6.00	5.00	$ 61,372	$ 306,861
1349	Info Systems Analyst III	2.00	3.00	$ 69,453	$ 208,359
1364	Assoc Dept Human Resource Analyst	3.00	3.00	$ 62,207	$ 186,622
1372	Pump Station Operator	15.00	15.00	$ 51,484	$ 772,255
1373	Pump Station Operations Supv	2.00	2.00	$ 54,944	$ 109,888
1375	Wastewater Pretreatment Inspector II	8.00	8.00	$ 62,493	$ 499,945

Metropolitan Wastewater

Salary Schedule

METROPOLITAN SEWER FUND

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1376	Wastewater Pretreatment Inspector III	5.00	5.00	$	71,216	$	356,082
1378	Supv Wastewater Pretreatment Inspector	3.00	3.00	$	78,444	$	235,333
1423	Sr Drafting Aide	2.00	2.00	$	51,662	$	103,324
1436	Equipment Technician I	13.00	13.00	$	42,461	$	551,988
1438	Equipment Technician II	11.00	11.00	$	46,896	$	515,861
1439	Equipment Operator I	31.00	31.00	$	44,591	$	1,382,306
1440	Equipment Operator II	13.00	13.00	$	49,096	$	638,252
1441	Equipment Technician III	1.00	1.00	$	51,987	$	51,987
1445	Equipment Operator III	2.00	2.00	$	51,834	$	103,668
1465	Field Representative	1.00	1.00	$	37,749	$	37,749
1488	General Water Utility Supv	4.00	4.00	$	69,256	$	277,024
1512	Heavy Truck Driver II	3.00	3.00	$	44,642	$	133,926
1513	Heavy Truck Driver I	2.00	2.00	$	42,599	$	85,198
1522	Instrumentation & Control Supv	2.00	2.00	$	66,407	$	132,814
1523	Instrumentation & Control Tech	11.00	9.00	$	62,217	$	559,956
1528	Wastewater Pretreatment Program Manager	1.00	1.00	$	85,521	$	85,521
1535	Clerical Assistant II	14.00	14.00	$	34,340	$	480,758
1555	Junior Engineering Aide	1.00	0.00	$	-	$	-
1556	Recycling Program Manager	1.00	1.00	$	89,417	$	89,417
1580	Laboratory Technician	24.00	25.00	$	46,842	$	1,171,054
1602	Machinist	5.00	5.00	$	55,270	$	276,349
1605	Millwright	2.00	2.00	$	52,962	$	105,924
1610	Marine Biologist II	18.00	18.00	$	61,519	$	1,107,336
1611	Marine Biologist III	5.00	5.00	$	70,871	$	354,357
1612	Org Effectiveness Specialist III	1.00	1.00	$	69,499	$	69,499
1614	Org Effectiveness Specialist II	1.00	1.00	$	62,792	$	62,792
1615	Org Effectiveness Supv	1.00	2.00	$	70,616	$	141,232
1622	Biologist III	1.00	2.00	$	72,326	$	144,652
1624	Biologist II	6.00	6.00	$	62,644	$	375,865
1635	Painter	3.00	3.00	$	49,962	$	149,885
1648	Payroll Specialist II	6.00	5.00	$	40,261	$	201,307
1652	Plant Technician I	23.00	23.00	$	44,699	$	1,028,086
1653	Plant Technician II	26.00	26.00	$	48,857	$	1,270,284
1654	Plant Technician III	13.00	13.00	$	54,350	$	706,545
1666	Plant Process Control Electrician	29.00	31.00	$	62,300	$	1,931,304
1668	Plant Process Control Supv	20.00	20.00	$	66,177	$	1,323,547
1669	Plant Technician Supv	9.00	9.00	$	60,952	$	548,565
1670	Principal Plant Technician Sup	2.00	2.00	$	74,008	$	148,016
1671	Sr Plant Technician Supv	10.00	10.00	$	70,293	$	702,932
1717	Power Plant Operator	2.00	2.00	$	59,541	$	119,081

Salary Schedule

METROPOLITAN SEWER FUND

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1718	Power Plant Supv	3.00	3.00	$	64,807	$	194,422
1727	Principal Engineering Aide	10.00	10.00	$	58,255	$	582,548
1734	Principal Water Utility Supv	2.00	2.00	$	60,861	$	121,721
1746	Word Processing Operator	13.00	12.00	$	36,514	$	438,168
1750	Project Assistant	2.00	2.00	$	66,719	$	133,438
1751	Project Officer I	3.00	2.00	$	78,041	$	156,082
1752	Project Officer II	2.00	2.00	$	90,065	$	180,130
1776	Public Information Clerk	1.00	1.00	$	36,313	$	36,313
1804	Sr Biologist	1.00	1.00	$	83,539	$	83,539
1823	Safety Officer	2.00	2.00	$	67,324	$	134,648
1826	Safety Representative II	7.00	7.00	$	58,546	$	409,823
1830	Sr Mechanical Engineer	2.00	1.00	$	89,875	$	89,875
1844	Sr Account Clerk	1.00	1.00	$	41,441	$	41,441
1851	Sr Marine Biologist	1.00	1.00	$	83,763	$	83,763
1854	Sr Chemist	3.00	3.00	$	83,872	$	251,616
1855	Sr Civil Engineer	9.00	9.00	$	89,183	$	802,645
1861	Sr Engineering Aide	12.00	12.00	$	52,002	$	624,019
1863	Sr Electrical Engineer	2.00	2.00	$	89,082	$	178,163
1870	Senior Water Utility Supv	14.00	14.00	$	54,841	$	767,777
1871	Sr Public Information Officer	2.00	2.00	$	62,840	$	125,679
1872	Sr Planner	2.00	2.00	$	75,857	$	151,714
1876	Executive Secretary	1.00	1.00	$	49,992	$	49,992
1879	Sr Clerk/Typist	1.00	1.00	$	41,822	$	41,822
1883	Wastewater Treatment Superintendant	4.00	4.00	$	94,291	$	377,163
1887	Wastewater Operations Supv	24.00	24.00	$	74,707	$	1,792,971
1888	Sr Wastewater Operation Supv	6.00	6.00	$	82,940	$	497,640
1890	Wastewater Plant Operator	41.00	41.00	$	63,859	$	2,618,213
1899	Stock Clerk	5.00	5.00	$	33,985	$	169,924
1901	Storekeeper III	1.00	1.00	$	46,252	$	46,252
1902	Storekeeper I	5.00	5.00	$	40,090	$	200,449
1915	Sr Power Plant Supv	1.00	1.00	$	74,409	$	74,409
1917	Supv Management Analyst	6.00	6.00	$	77,888	$	467,328
1926	Info Systems Analyst IV	5.00	5.00	$	77,568	$	387,841
1971	Training Supv	1.00	1.00	$	67,282	$	67,282
1972	Safety & Training Manager	1.00	0.00	$	-	$	-
1978	Utility Worker I	46.00	46.00	$	36,233	$	1,666,710
1985	Welder	2.00	2.00	$	52,510	$	105,019
1991	Water Utility Supv	14.00	14.00	$	50,327	$	704,575
1992	Water Utility Worker	32.00	32.00	$	39,574	$	1,266,379
2214	Deputy Director	5.00	5.00	$	116,165	$	580,825

Metropolitan Wastewater

Salary Schedule

METROPOLITAN SEWER FUND

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
2250	Asst Deputy Director	2.00	2.00	$	104,879	$	209,758
2267	MWWD Director	0.50	0.50	$	169,748	$	84,874
2270	Program Manager	2.00	2.00	$	104,779	$	209,557
2276	Asst MWWD Director	1.00	1.00	$	135,801	$	135,801
	Vacancy Factor Adjustment	0.00	0.00	$	-	$	(1,635,362)
	Furlough Savings	0.00	0.00	$	-	$	(711,924)
	Bilingual - Regular	0.00	0.00	$	-	$	24,469
	Confined Space Pay	0.00	0.00	$	-	$	572,626
	Night Shift Pay	0.00	0.00	$	-	$	124,572
	Overtime Budgeted	0.00	0.00	$	-	$	3,817,029
	Reg Pay For Engineers	0.00	0.00	$	-	$	436,741
	Split Shift Pay	0.00	0.00	$	-	$	50,000
	Standby Pay	0.00	0.00	$	-	$	193,806
	Tech Cert Pay	0.00	0.00	$	-	$	275,792
	Temporary Help	0.00	0.00	$	-	$	248,402
METROPOLITAN SEWER FUND TOTAL		840.50	**827.50**			**$**	**51,186,936**

Revenue and Expense Statement (Non-General Fund)

SEWER FUNDS 41506, 41508 & 41509	FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE			
Balance from Operating Reserve	$ 28,362,787	$ 31,653,907	**$ 31,653,907**
Balance from Prior Year	$ 123,763,507 (1)	$ -	**$ -**
Prior Year Continuing Appropriations/DRES	$ 36,099,847	$ 76,810,026	**$ 94,913,533**
TOTAL BALANCE	$ 188,226,141	$ 108,463,933	**$ 126,567,440**
REVENUE			
Bond Proceeds	$ -	$ 106,200,000	**$ 65,425,000**
Capacity Charges	$ 15,796,074	$ 12,000,000	**$ 5,200,000**
Electrical Cogeneration	$ 1,397,510	$ 1,772,000	**$ 1,610,954**
Grants Receipts	$ 375,498	$ 375,500	**$ 250,000**
Interest Earnings	$ 4,400,172	$ 5,500,000	**$ 4,200,000**
New Sewer Connections	$ 200,000	$ 50,000	**$ 10,000**
Other Revenue	$ 199,073	$ 167,000	**$ 172,000**
Services Rendered to Others	$ 7,489,900	$ 6,816,000	**$ 5,743,874**
Sewage Treatment Plant Services	$ 68,312,656	$ 62,000,000	**$ 72,000,000**
Sewer Service Charges	$ 260,859,540	$ 291,887,500	**$ 294,720,728**
TOTAL REVENUE	$ 359,030,423	$ 486,768,000	**$ 449,332,556**
TOTAL BALANCE AND REVENUE	$ 547,256,564	$ 595,231,933	**$ 575,899,996**
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
CIP Expenditures	$ 100,678,956	$ 103,118,352	**$ 134,080,636**
TOTAL CIP EXPENSE	$ 100,678,956	$ 103,118,352	**$ 134,080,636**
OPERATING EXPENSE			
Assurance Program	$ 8,000,000	$ 10,000,000	**$ 10,000,000**
Debt Service	$ 94,358,901	$ 112,214,040	**$ 112,159,485**
Department Expenditures & Encumbrances	$ 228,459,238	$ 239,937,701	**$ 232,265,627**
Operating Reserve/Contigency - Budgeted	$ -	$ -	**$ 1,346,093** (3)
Unallocated Reserve	$ 7,295,536	$ 3,394,400	**$ 3,500,000**
TOTAL OPERATING EXPENSE	$ 338,113,675	$ 365,546,141	**$ 359,271,205**
TOTAL EXPENSE	$ 438,792,631	$ 468,664,493	**$ 493,351,841**
RESERVE			
CIP Cont. Appropriations & Encumbrances/DRES	$ 71,810,026	$ 89,913,533	**$ 45,894,248**
Emergency Bond Reserve	$ 5,000,000	$ 5,000,000	**$ 5,000,000**

Metropolitan Wastewater

Revenue and Expense Statement (Non-General Fund)

SEWER FUNDS 41506, 41508 & 41509	FY 2008* BUDGET	FY 2009* BUDGET	**FY 2010 FINAL**
RESERVE			
Operating Reserve/Contingency	$ 31,653,907 (2)	$ 31,653,907 (3)	**$ 31,653,907** (3)
TOTAL RESERVE	$ 108,463,933	$ 126,567,440	**$ 82,548,155**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE, AND BALANCE	$ 547,256,564	$ 595,231,933	**$ 575,899,996**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) The Fiscal Year 2008 balance from prior year includes bond proceeds in the amount of $80,422,328 and State Revolving Loans in the amount of $14,926,154 which were received in Fiscal Year 2007. These funds were not anticipated at the time the Fiscal Year 2007 budget was established.
(2) 47-Day Reserve
(3) 50-Day Reserve



Section Description

The City of San Diego has one of the largest and most complex water storage, treatment, and delivery systems in the nation. Since the San Diego region is considered semi-arid and lacks water as a natural resource, 85 to 90 percent of the water used by residents is imported. One of the Water Branch's primary responsibilities is to secure imported water supplies for the residents of San Diego while continuing to manage demand through improved water conservation and research alternative water supplies such as recycled water, groundwater, desalinated sea water, etc. In addition to supplying water, the Water Branch also performs a variety of functions and provides a number of services including water system repair and maintenance.

The Water Branch's mission is:

To provide safe, reliable water in an efficient, cost-effective, and environmentally-responsible manner

Goals and Objectives

The following goals and objectives represent the action plan for the Section.

Goal 1: Safe, reliable water
The Water Branch is dedicated to its public health responsibilities of providing safe and reliable water. The Water Branch strives to exceed all federal and State water quality standards, maintain and build needed infrastructure, and deliver water to customers efficiently and reliably. The Water Branch will move toward accomplishing this goal by focusing on the following objectives:

- Maintain and improve infrastructure
- Exceed environmental and public health standards
- Ensure efficient treatment and delivery of water

Goal 2: Fiscally-sound, operationally-efficient Water Section
The Water Branch utilizes strategic financial planning to ensure financial viability to operate and maintain the water system. The Water Branch provides a fiscally-sound, efficient organization that is responsive and dependable. By doing so, the Water Branch enhances its long-term viability, accountability, ethics, and transparency as cornerstones with which to build trust with customers. The Water Branch will move toward accomplishing this goal by focusing on the following objectives:

- Build public trust through timely response and resolution to inquiries
- Provide cost-effective, customer-focused service

- Utilize integrated information systems to support decision-making
- Control expenditures to minimize rate impacts

Goal 3: Sustainable growth and economic prosperity
The Water Branch recognizes that water supplies are critical to preserving the quality of life, economic prosperity, and growth of the City. The Water Branch identifies, evaluates, and plans short- and long-term water demand and supply reliability options. The Water Branch will move toward accomplishing this goal by focusing on the following objectives:

- Engage in regional initiatives with other water agencies which provide viable, environmentally-responsible and cost-effective alternative sources of water supply
- Provide high quality water demand and supply assessments in conjunction with local and regional development planning

Goal 4: Responsive, safe, and innovative workforce
The Water Branch is proud of its professional, technically-proficient, and diverse workforce. The Water Branch is dedicated to ensuring its employees have the training and equipment necessary to provide safe, reliable water in a customer–friendly manner. The Water Branch will continue to meet its goal of being a service-oriented and innovative utility through strategic workforce planning and by providing employees the knowledge, skills, and abilities necessary to perform their jobs safely. The Water Branch will move toward accomplishing this goal by focusing on the following objectives:

- Ensure employees have the necessary training, knowledge, skills, and abilities
- Ensure employees have the necessary equipment to do their jobs
- Ensure that we have a safety-conscious workforce
- Recognize and when possible reward high performing employees
- Ensure adequate staffing to meet the operational needs of the Section

Service Efforts and Accomplishments

Water Conservation and Allocations. In Fiscal Year 2009, the Mayor directed the Water Branch to review the existing Emergency Water Regulations (Municipal Code Section 67.3800 – 67.3811), originally created in 1993, with the goal of improving the City's response to water shortage conditions. This review resulted in a series of amendments to the existing Municipal Code which established year-round water waste prohibitions, provided clear water shortage "triggers" for moving from one drought response level to another, provided clear targets for achieving water use reductions, and provided an updated penalty and hardship variance process which governs the application and enforcement of the emergency water restrictions. The recommended amendments were approved by the City Council in November 2008 and became effective on January 12, 2009.

To plan for upcoming water shortages and develop an allocation methodology to achieve a given reduction target, the Water Branch examined various end-uses of water by its customers, as well as the consumption pattern of these uses. The Water Branch also examined past conservation efforts in order to identify where the most likely opportunity for future conservation would take place. Research was also performed regarding the implementation of allocation strategies by other agencies. Finally, the Water Branch engaged the public, institutional customers, commercial customers, and various industry representatives in order to provide information on the allocation development process, propose alternative strategies, and identify key concerns. Recommendations for allocations, billing and rate structures, as well as possible penalties are being developed as a result of these efforts to represent the methodology most likely to achieve a reduction in overall use fairly and appropriately by all customers.

Bid to Goal / ISO Programs. In Fiscal Year 2009, the Water Operations Division completed its fifth year of a five year Bid-to-Goal contract and the Customer Support Division completed its third year of a five year Bid-to-Goal. The Department is currently working on a new Department-wide program to replace it. The Water Operations Division was the first public agency in the nation to combine a Bid-to-Goal management tool with the International Organization for Standardization (ISO) 14001 certification. The Water Operations Division has maintained their certification by successfully completing an external in April 2009 and has utilized savings from our Bid-to-Goal program to fund pilot programs and purchase outlay used to improve system operations and enhance water delivery.

Water Quality. The Water Branch continues to look for opportunities to improve the water quality delivered to our customers. As part of this continued improvement, the Water Branch has initiated a pilot project to install mechanical mixers in its distribution reservoirs. Improved mixing within the distribution reservoirs is expected to both improve water quality and minimize operational costs. The pilot project includes a study to monitor and evaluate the effectiveness of the mixing specific to the City's water system. Results of the study will be used to make effective decisions and recommendations on further potential improvements.

The Water Branch has set a water quality goal at its three water treatment plants which exceeds water quality standards of turbidity. The goal is to achieve a maximum effluent turbidity of 0.10 NTU or less, at 95 percent of the time at the three water treatment plants. Effluent turbidity provides a measurement of the efficiency of the treatment processes within the water treatment plants. This goal exceeds the regulatory limit of 0.3 NTU and is indicative of a highly performing water treatment plant. Two of the three City water treatment plants achieved this 0.10 NTU goal for 12 out of 12 months during Fiscal Year 2009, with the third water treatment plant achieving the goal for 8 out of the 12 months. The goal for Fiscal Year 2010 is to achieve this goal at all three water treatment plants.

Awards and Grants. The Water Operations Division was recognized in 2008 with an *Environmental Services Director's Award* for its recycling program that dramatically reduces the amount of materials being sent to the Miramar Landfill. For Fiscal Year 2007, Water Operations reduced the amount of material it had been sending to the landfill by 68 percent or 4,441 tons, an estimated cost savings was $268,100.

The City's Otay Water Treatment Plant received the *Director's Award of Recognition* in 2008 from the Partnership for Safe Water for providing drinking water quality that surpasses the required federal standards. Less than one percent of the nation's utilities receive this honor. The achievement makes the Otay Plant one of the highest-performing water treatment facilities in the country.

In June 2008, the City Council accepted an offer of funding from the First 5 Commission of San Diego County for the purpose of fluoridating the City's public water supply. The Commission's offer of up to $3.9 million is for full funding of the capital costs and up to two years of operating and maintenance expenses necessary to implement fluoridation at each of the City's three water treatment plants. As a result of State law and the availability of funding, the Water Branch is developing a plan to purchase equipment and supplies to meet a targeted deadline of fluoridating the public water supply by May 2010.

The San Diego Integrated Regional Water Management Program was awarded the maximum $25 million of Proposition 50, Chapter 8 grant funds to help fund 19 critical projects in the region. The City will receive over $4.75 million to benefit conservation, recycled water and storm water efforts, as well as acquiring reservoir watershed property. This funding will help in protecting our water resources and developing alternative water supplies.

Under Proposition 84 and 1E, over $91 million in grant funding is now available to the San Diego Integrated Regional Water Management (IRWM) Program Partners (the City, the County, and the Water Authority). Each of the partners is contributing $300,000 towards the update of the San Diego Regional IRWM Plan and the preparation and submittal of regional grant applications. These grants will make many projects possible including flood management and storm water efforts included in the IRWM Plan.

Funded by $5.5 million through state Proposition 50 IRWM grant and the San Diego County Water Authority (CWA), the Watershed and Resource Protection Team prepared and began implementing a land acquisition plan to provide an expanded source water protection buffer around the San Vicente Reservoir to protect our precious water supply.

The Watershed and Resource Protection Team has been awarded a $325,000 SANDAG TransNet grant for land management activities near Otay Reservoir and continued their efforts in applying for an additional $4.5 million of grant funding to benefit habitat restoration and land management on Water Branch lands. It was also awarded a $500,000 Local Investigative Studies Assistance Grant from CWA for Pilot Production Wells Investigation. It executed agreements valued at $1.9 million for investigations, testing, and monitoring of local aquifers in order to develop local water supplies. In addition, it secured a $250,000 grant from the Department of Water Resources for the San Pasqual Groundwater Monitoring Project.

Water

The Water Branch's Grant Section is working to complete final State Proposition 50 grant agreements for the upgrade and expansion of three water treatment plants. The projects would improve the water treatment process at each of the plants. There is an estimated $48 million in potential grant awards the Water Branch is working to secure in Fiscal Year 2009. In addition, the Water Branch is pursuing funding opportunities through the State Revolving Fund Loan programs.

Customer Service. The Customer Support Division in the Water Branch responded to more than 529,000 phone calls and emails in the past year. These included inquiries regarding customer accounts, information about water conservation, and general questions to the Public Information Section. The Field Services and Investigations Section achieved a domestic meter reading skip rate of less than 0.5 percent. As California's water supply becomes more restricted due to lack of significant rainfall/snow and environmental issues in the Bay-Delta region, the Water Branch is preparing for additional reductions in water deliveries through enhanced public outreach and drought response planning. While the City of San Diego is currently under a voluntary water conservation stage, it is possible that mandatory water conservation will be declared in the near future.

Recycled Water. As of December 2008, 446 retail and three wholesale customers are connected to the City's recycled water distribution systems. The beneficial reuse of the recycled water exceeded 12,164 acre-feet (AF) in Fiscal Year 2008: 7,001.8 AF from the North City Water Reclamation Plant and 5,162.5 from the South Bay Plant. During the same time period, qualifying sales of recycled water resulted in over $2.9 million in financial incentives from water wholesalers. In Calendar Year 2008, 100 percent of customer site inspections were completed as mandated by the Regional Water Quality Control Board.

Watershed. In order to protect our important watersheds, the City of San Diego Water Branch gained unanimous approval by the California Department of Transportation's (Caltrans) California Traffic Control Devices Committee to make the City's prototype watershed sign available statewide. This decision makes San Diego's watershed sign part of the Manual of Uniform Traffic Control Devices and makes it widely available for use by other agencies and organizations throughout California.

The Water Branch managed 41,200 acres of Section-owned rural lands for watershed and habitat values. This included management of 10,400 acres of Multiple Species Conservation Plan Cornerstone Lands in full compliance with the directives of federal and State resource agencies.

The Water Branch successfully secured funds from the Federal Emergency Management Agency (FEMA) to cover the costs of post-fire debris removal on Water Section lands after the October 2007 wildfire disaster and coordinated with FEMA to secure in excess of $650,000 for needed repairs and upgrades to historic structures not damaged in the fires.

Projects. The Water Modeling Section completed the Miramar Service Area Water Master Plan which involved the analysis of pressure, flow, velocity, and reliability to improve the entire potable water system north of Interstate 8 and identified replacement and expansion projects valued at $251 million as part of the Water Section's Water Facilities Master Planning effort.

In addition, the Water Branch also completed the Green Valley Pipeline and the Del Mar Heights Pipeline hydraulic deficiencies investigation studies to improve the Water Branch's operation of the water system.

The Water Branch also completed the update of the Water Branch's Long-term Water Demand Forecast based upon the SANDAG Series 11 forecast. This includes updates to global warming projections, water and sewer rate, and water conservation parameters.

The La Jolla Country Club Reservoir was put back online in Spring 2009. The Liner Project was successfully completed within five months of being notified that the existing liner had failed which caused the reservoir to leak. In order to protect our water resources (especially during this time of drought), Water Branch staff provided necessary technical support to the Engineering & Capital Projects team throughout construction which attributed to the rapid completion of the La Jolla Country Club Reservoir Liner Project.

The Water Reliability Program has successfully completed five Water Supply Assessments in compliance with Senate Bill 610/221 (SB610/221).

The Water Branch has accomplished major milestones within the San Pasqual Conjunctive Use Study project which included the Pre-feasibility Analysis, development of the Groundwater Model, and the construction of a 2 00-feet-deep monitoring well with a well construction report.

The San Pasqual Brackish Groundwater Desalination Demonstration project also accomplished major milestones with the completion of a viable 150 gallons per minute (GPM) well, plant and piping infrastructure, and the installation of a Reverse Osmosis (RO) skid.

Information Technology. The Information Technology Section of the Water Branch completed three innovative projects. The Automated Meter Reading (AMR) Project included the replacement and retrofit of 27, 000 water meters with AMR devices that allowed them to be read electronically. To support the project, the AMR Project Control System web application was developed to track information on converted meters, track the vendor project status, hold new meter data such as multiple registers and meter interface unit information and vendor installations. BROOK (Business Repository of Operational Knowledge) Phase 1 of our Water Branch data warehouse focused on populating the Computer Maintenance Management System (CMMS) and Vehicle Tracking data, empowering users to quickly create analytical reports and promoting data accuracy. All Water data will eventually reside in BROOK. The Water Incident Tracking System (WITS) integrates three separate systems from the Customer Support Division, the Water Operations Division, and the Water Quality Laboratory. It is designed to be easily audited for Bid-to-Goal and Pay-for-Performance programs.

Training. The Water Branch Training Section successfully completed the transition to the Public Utilities Department Training Section by merging with the Metropolitan Wastewater Branch Training Section. This transition required planning and execution of many plans, policies, and procedures that will result in an increased level of service to all internal and external customers while realizing savings, and eliminating duplication of services.

Rates and Bonds. The Rate Analysis & Capital Improvements Program Support Section implemented a pass-through rate increase, effective January 1, 2009, as a result of increased cost of water purchased from the County Water Authority (CWA) and a rate increase to support the Indirect Potable Reuse Pilot Project (IPR). The Water Branch also worked closely with the Debt Management Department to issue new public debt to replace a previously issued short-term note of $57 million and refinance other outstanding debt of approximately $97 million. Before the end of Fiscal Year 2009, the Section will refinance another short-term note of $150 million and plans to borrow $150 million of new money to continue the approved Capital Improvements Program.

Water

Budget Dollars at Work: Performance Expectations

Goal 1: Safe, reliable water

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Number of Primary Maximum Contaminant Level (MCL) violations as a result of potable water quality sampling	0	0	0
2. Percent of service leaks investigated within two working days	86%	92%	88%
3. Percent of service leaks repaired within seven working days after referral	97%	97%	97%
4. Percent of hydrant knock-overs responded to within one hour[1]	95%	92%	100%
5. Percent of citywide valve leaks repaired within five working days after referral	91%	93%	88%

Goal 2: Fiscally-sound, operationally-efficient Water Section

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Average number of days to respond to and resolve customer-initiated service investigations	10 days	7 days	10 days
2. Percent increase/decrease in the usage of Electronic Bill Presentment and Payment (EBPP)	4.9% increase	8.0%	8.1%
3. Deviation between Operating and Maintenance (O&M) expenditures and those anticipated through the Rate Case	$14.8M	$19.37M	0% or negative

Goal 3: Sustainable growth and economic prosperity

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Volume of raw water purchases reduced as a result of water conservation (in acre-feet per year)	10,314 AFY	33,789 AFY	32,000 AFY
2. Increase/decrease in the citywide use of recycled water (in acre-feet per year)	7,328 AFY	8,261 AFY	8,450 AFY

Goal 4: Responsive, safe and innovative workforce

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of equipment and facilities inventories completed	N/A[2]	100%	100%

[1] The data associated with number of water main breaks responded to within an hour has been removed from this measure as it existed last year. It has been determined that the Water Branch is unable to accurately track response times for main breaks. Unlike fire hydrant knock-overs, which are a visible condition, water mains breaks are located underground and the actual problem cannot be identified by the initial report. Water main breaks are usually reported as "leaks" which are prioritized and responded to differently than "breaks." Accordingly, the Water Branch often is not aware of a break until after the initial investigation or upon excavation of the water main, making response within an hour impossible. Moreover, the data is not coded in a way that makes for easy, accurate reporting of this statistic.

[2] For Fiscal Year 2009, the Office of the City Auditor has already conducted an inventory of all equipment and facilities. The Water Branch submitted data collected in December 2008.

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Sizing Data					
Population of City of San Diego	1,311,162	1,316,837	1,336,865	1,343,305	1,365,130
Square miles of land and water (City of San Diego)	404	404	404	404	404
Number of treatment plants	3	3	3	3	3
Number of pump stations	49	50	50	50	50
Number of reservoirs	9	9	9	9	9
Average daily City water consumption (in million gallons)	204	221	218[3]	215	192[4]
Total City water consumed including South Bay (million gallons)	74,729	73,963	74,430	70,400	63,858[4]
Total water deliveries (in million gallons)[5]	79,485	80,938	79,910[3]	77,600	70,174
Workload Data					
Miles of operated and maintained pipelines	3,335	3,381	3,263	3,104.77	3,148
Number of water meters operated	272,466	273,304	278,692	275,151	276,239
Number of fire hydrants maintained	24,661	24,905	25,003	25,013	25,050
Customer service calls answered (beginning in FY2007, data include e-mail inquiries)	282,184	455,329	529,255	530,000	545,000
Millions of gallons of water (raw and filtered) delivered[5]	79,485	74,842	71,451	68,100	66,000
Managed acres of Water Section-owned rural lands for watershed and habitat values	N/A	40,100	41,100	41,200	42,000
Acres of burned watershed lands assessed and being remediated in cooperation with other agencies	N/A	16,681	209,200	See footnote[6]	N/A[6]
Number of preventive maintenance activities (PMs) to air valves, hydrants, blow-offs and valves (≥6") conducted[7]	N/A	N/A	16,826	14,914	16,203
Number of preventive maintenance activities (PMs) on control and regulator valves completed	300	467	367	359	477

[3] This was modified to reflect an accurate year-end number.
[4] Projections for the Fiscal Year 2010 water volumetric and sales data reflect an anticipated 15 percent reduction due to conservation efforts.
[5] Raw and filtered water delivered includes all water purchased from the County Water Authority. All delivered water combined with local water is used to produce total water deliveries.
[6] This assessment only occurs following large wildfires which are not predictable; thus it is not possible to set numerical targets for future years.
[7] Number of preventative maintenance activities (PMs) to air valves, hydrant, and blow-offs, and in-line valves completed does not show activity in Fiscal Year 2005 through Fiscal Year 2007 since that information was not tracked until Fiscal Year 2008.

Department Summary

Water								
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**		FY 2009-2010 CHANGE
Positions		850.90		778.50		**785.50**		7.00
Personnel Expense	$	75,996,588	$	67,682,756	**$**	**65,945,842**	$	(1,736,914)
Non-Personnel Expense	$	429,957,941	$	466,210,159	**$**	**470,366,088**	$	4,155,929
TOTAL	$	505,954,529	$	533,892,915	**$**	**536,311,930**	$	2,419,015

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
WATER DEPARTMENT FUND			
Water Department			
Business and Support Services	49.00	59.00	**56.00**
Capital Improvement Projects	21.00	0.00	**0.00**
CIP Division Management	2.00	0.00	**0.00**
CIP Planning	13.00	0.00	**0.00**
CIP Program Management	9.00	29.00	**27.00**
CIP Water Review	10.00	0.00	**0.00**
Construction and Maintenance	203.00	184.00	**183.00**
Customer Services Office	53.00	52.00	**54.00**
Customer Support - Meter Services	70.00	68.00	**68.00**
Customer Support Division Administration	7.00	7.00	**7.00**
Department Management	3.00	2.50	**2.50**
Division Administration	2.00	15.00	**12.00**
Field Services & Investigations	47.00	45.00	**48.00**
Human Resources	27.00	14.00	**12.00**
Plant Operations	49.00	46.00	**46.00**
Public Information & Community Outreach	3.00	0.00	**0.00**
Raw Water Storage and Distribution	40.00	44.00	**45.00**
Recycled Water Program	15.00	11.00	**16.00**
Safety Program	6.00	7.00	**6.00**
Trench Repair	23.90	0.00	**0.00**
Water Conservation Program	18.00	18.00	**23.00**
Water Laboratory	46.00	44.00	**44.00**
Water Legislation & Policy Analysis	3.00	2.00	**2.00**
Water Operations Administration	15.00	15.00	**14.00**
Water Operations/Lakes Recreation	13.00	13.00	**13.00**
Water Pol Div - Strat Planning	2.00	0.00	**0.00**
Water Reliability Program	9.00	7.00	**9.00**

Water

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
WATER DEPARTMENT FUND			
Water Department			
Water Shed Mgmt - Division Mgt	1.00	0.00	**0.00**
Water System Engineering	29.00	29.00	**25.00**
Wtr Ops Div - System Operations	59.00	64.00	**69.00**
Wtrshed & Resource Protection	3.00	3.00	**4.00**
Total	**850.90**	**778.50**	**785.50**

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Reservoir Recreation			
Concession Management/Support	$ -	$ -	**$ 1,994,583**
Total	**$ -**	**$ -**	**$ 1,994,583**
WATER DEPARTMENT FUND			
Water Department			
Appropriated Reserve Transfer	$ 5,822,200	$ 5,822,200	**$ 5,000,000**
Assurance Fund	$ 4,500,000	$ 4,500,000	**$ 4,500,000**
Bond Debt Service and Loan Payments	$ 58,888,385	$ 63,553,164	**$ 65,741,405**
Business and Support Services	$ 12,001,672	$ 14,389,526	**$ 15,716,263**
Capital Improvement Projects	$ 149,166,117	$ 177,877,581	**$ 149,776,390**
CIP Division Management	$ 3,086,554	$ 771,156	**$ 551,227**
CIP Planning	$ 1,840,829	$ -	**$ 24,615**
CIP Program Management	$ 1,019,447	$ 3,433,692	**$ 3,120,158**
CIP Project Management South	$ 75,388	$ -	**$ -**
CIP Project Management WTP	$ 114,102	$ -	**$ -**
CIP Water Review	$ 2,573,883	$ -	**$ -**
Construction and Maintenance	$ 24,058,512	$ 28,123,631	**$ 27,192,132**
Cust Support - Information Systems	$ 5,892,264	$ 4,060	**$ 3,763**
Customer Services Office	$ 7,027,426	$ 6,574,651	**$ 7,431,259**
Customer Support - Meter Services	$ 8,989,757	$ 8,829,799	**$ 10,597,240**
Customer Support Division Administration	$ 1,901,209	$ 1,927,573	**$ 2,994,102**
CWA Water	$ -	$ 125,218,503	**$ 151,124,846**
Department Management	$ 658,121	$ 408,679	**$ 383,855**
Division Administration	$ 549,705	$ 4,989,517	**$ 14,799,010**
Field Services & Investigations	$ 3,830,856	$ 4,039,828	**$ 4,334,543**
General Government Services	$ 4,755,513	$ 6,083,917	**$ 7,240,462**
Human Resources	$ 2,928,655	$ 1,153,694	**$ 942,010**
Operating Reserve	$ 19,936,102	$ 19,936,102	**$ 877,784**

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
WATER DEPARTMENT FUND			
Water Department			
Plant Operations	$ 10,691,617	$ 9,179,136	**$ 15,116,207**
Project Management - North	$ 32,798	$ -	**$ -**
Public Information & Community Outreach	$ 388,047	$ -	**$ -**
Raw Water Storage and Distribution	$ 3,890,751	$ 4,367,543	**$ 4,584,542**
Recycled Water Program	$ 1,796,790	$ 1,290,973	**$ 2,070,004**
Safety Program	$ 2,264,239	$ 2,295,763	**$ 2,212,092**
Special Projects	$ 10,172	$ -	**$ -**
Stormwater/Watershed	$ 62,864	$ -	**$ -**
Trench Repair	$ 4,941,072	$ -	**$ -**
Water Conservation Program	$ 2,778,543	$ 2,323,216	**$ 3,854,560**
Water Department	$ 441,837	$ (2,476,600)	**$ (2,091,217)**
Water Laboratory	$ 5,747,552	$ 5,111,686	**$ 5,050,364**
Water Legislation & Policy Analysis	$ 257,316	$ 284,282	**$ 223,194**
Water Operations Administration	$ 17,564,258	$ 19,090,830	**$ 15,717,663**
Water Operations/Lakes Recreation	$ 1,738,622	$ 1,698,599	**$ 1,696,716**
Water Pol Div - Administration	$ 1,047,132	$ -	**$ 29,065**
Water Pol Div - Strat Planning	$ 255,694	$ -	**$ -**
Water Purchases New Division	$ 120,025,426	$ -	**$ -**
Water Reliability Program	$ 1,761,975	$ 1,966,383	**$ 2,248,318**
Water Shed Mgmt - Division Mgt	$ 226,275	$ -	**$ -**
Water System Engineering	$ 2,957,517	$ 3,112,782	**$ 2,692,101**
Wtr Ops Div - System Operations	$ 7,137,498	$ 7,509,625	**$ 7,778,782**
Wtrshed & Resource Protection	$ 319,837	$ 501,425	**$ 783,892**
Total	**$ 505,954,529**	**$ 533,892,915**	**$ 534,317,347**

Significant Budget Adjustments

GENERAL FUND

Reservoir Recreation	**Positions**	**Cost**	**Revenue**
Support for Reservoir Lakes	0.00	$ 41,164	$ 0
Adjustment to reflect funding to support the operation and maintenance of Reservoir Lakes.			

Water

Significant Budget Adjustments

GENERAL FUND

Reservoir Recreation	Positions	Cost	Revenue
Fiscal Year 2010 Business Process Reengineering Adjustments Adjustment to reflect increase in fees due to BPR.	0.00	$ 0	$ 625,029

WATER DEPARTMENT FUND

Water Department	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (607,332)	$ 0
Increase in Water Rate Adjustment reflects the increase in the cost of water by the San Diego County Water Authority.	0.00	$ 25,906,343	$ 0
Indirect Potable Reuse Demonstration Project Adjustment reflects the additional expenses needed to support the Indirect Potable Reuse Demonstration Project.	0.00	$ 10,526,000	$ 0
Increase in Chemicals and Supplies Adjustment reflects the increase in the cost of chemicals and other miscellaneous supplies.	0.00	$ 4,900,585	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 3,262,426	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 2,148,196	$ 0
Support for Public Outreach Campaign Adjustment reflects the addition of non-personnel expenses to support the Water Conservation Public Outreach Campaign for Irrigation Controller Incentive Program to promote water conservation.	0.00	$ 1,200,000	$ 0
Support for Bid-to-Goal Program Adjustment reflects the addition of non-personnel expenses for Employee Efficiency Incentive Reserve.	0.00	$ 1,000,000	$ 0
Addition for Automated Meter System Adjustment reflects the addition of non-personnel expenses for an Automated Meter Reading System.	0.00	$ 900,000	$ 0

Significant Budget Adjustments

WATER DEPARTMENT FUND

Water Department	Positions	Cost	Revenue
Drought Response Level 2 Adjustment reflects the addition of 10.00 FTE positions and associated non-personnel expenditures to support and implement the Drought Response Level 2 mandatory water use restriction.	10.00	$ 752,370	$ 0
Purchase Order Re-budget Adjustment to reflect the re-budgeting of remaining balances in open purchase orders from Fiscal Years 2007 and 2008.	0.00	$ 595,379	$ 0
Addition for Test System Adjustment reflects the purchase of a meter testing system that will help in water conservation efforts.	0.00	$ 400,000	$ 0
Addition for Wireless Modems Adjustment reflects the addition of non-personnel expenses for GPS satellite vehicle modems and maintenance costs.	0.00	$ 268,948	$ 0
Support for Water Recycle Program Adjustment reflects the addition of 2.00 Senior Engineering Aides to support the Recycled Water Program.	2.00	$ 159,663	$ 0
Addition for Meter Locks Adjustment reflects the addition of expenses for the installation of steel lock rings to secure water meters.	0.00	$ 97,190	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ 3,220,256
OneSD Support Department Transfer Transfer of position(s) to the newly created OneSD Support Department to manage the integrated ERP System.	(1.00)	$ (75,446)	$ 0
Consolidation with Metropolitan Wastewater Department Reduction of 1.00 Organization Effectiveness Specialist II, 1.00 Payroll Specialist I, and 1.00 Associate Civil Engineer to achieve greater efficiency from the consolidation of the Water Department and Metropolitan Wastewater Department.	(3.00)	$ (269,297)	$ 0
Urban Water Management Plan Adjustment reflects the reduction of non-personnel expense due to project completion in Fiscal Year 2009 as a component of the Urban Water Management Plan.	0.00	$ (400,000)	$ 0
Departmental Reduction Plan Adjustment reflects the reduction of 1.00 Assistant Civil Engineer and non-personnel expenses to appropriately align departmental expenditures with anticipated revenues.	(1.00)	$ (965,160)	$ 0

Water

Significant Budget Adjustments

WATER DEPARTMENT FUND

Water Department	Positions	Cost	Revenue
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (1,402,150)	$ 0
Reduction in Operating Reserves Adjustment reflects the reduction in the Operating Reserve. The department will continue to maintain adequate reserves within the department's fund.	0.00	$ (19,880,518)	$ 0
Capital Improvement Program (CIP) A reduction of non-personnel expense to reflect Fiscal Year 2010 CIP project expenditure requirements.	0.00	$ (28,092,768)	$ 0

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
PERSONNEL			
Salaries & Wages	$ 50,268,860	$ 44,576,486	**$ 44,269,273**
Fringe Benefits	$ 25,727,728	$ 23,106,270	**$ 21,676,569**
SUBTOTAL PERSONNEL	$ 75,996,588	$ 67,682,756	**$ 65,945,842**
NON-PERSONNEL			
Supplies & Services	$ 411,020,929	$ 446,302,254	**$ 446,885,877**
Information Technology	$ 9,725,265	$ 8,619,440	**$ 11,571,975**
Energy/Utilities	$ 8,287,554	$ 10,431,508	**$ 9,741,215**
Equipment Outlay	$ 924,193	$ 856,957	**$ 2,167,021**
SUBTOTAL NON-PERSONNEL	$ 429,957,941	$ 466,210,159	**$ 470,366,088**
TOTAL	$ 505,954,529	$ 533,892,915	**$ 536,311,930**

Revenues by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Revenue from Money & Property	$ -	$ -	**$ 1,835,513**
TOTAL	$ -	$ -	**$ 1,835,513**

Salary Schedule

WATER DEPARTMENT FUND

Water Department

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1013	Water Systems Technician III	195.00	**193.00**	$	48,739	$	9,406,690
1014	Water Systems Technician IV	61.00	**60.00**	$	54,695	$	3,281,724
1015	Water Systems Technician Supervisor	21.00	**21.00**	$	63,359	$	1,330,539
1016	Water Systems District Manager	4.00	**4.00**	$	72,876	$	291,503
1104	Account Clerk	6.00	**6.00**	$	36,680	$	220,078
1106	Sr Management Analyst	7.00	**7.00**	$	69,135	$	483,944
1107	Administrative Aide II	10.00	**10.00**	$	48,897	$	488,967
1136	Asst Chemist	14.00	**14.00**	$	63,342	$	886,782
1153	Asst Engineer-Civil	28.00	**27.00**	$	66,931	$	1,807,126
1193	Asst Reservoir Keeper	8.00	**8.00**	$	41,662	$	333,299
1218	Assoc Management Analyst	24.00	**26.00**	$	61,687	$	1,603,872
1220	Assoc Chemist	4.00	**4.00**	$	72,465	$	289,860
1221	Assoc Engineer-Civil	25.00	**24.00**	$	77,530	$	1,860,731
1227	Assoc Planner	1.00	**1.00**	$	64,560	$	64,560
1230	Multimedia Production Specialist	1.00	**1.00**	$	50,215	$	50,215
1237	Payroll Specialist I	1.00	**0.00**	$	-	$	-
1238	Payroll Supv	1.00	**1.00**	$	46,252	$	46,252
1243	Info Systems Administrator	1.00	**1.00**	$	85,917	$	85,917
1275	Building Services Supv	1.00	**1.00**	$	53,817	$	53,817
1288	Carpenter	2.00	**2.00**	$	52,003	$	104,006
1293	Cement Finisher	1.00	**1.00**	$	51,095	$	51,095
1330	Cashier	5.00	**5.00**	$	36,126	$	180,630
1348	Info Systems Analyst II	8.00	**8.00**	$	61,372	$	490,978
1349	Info Systems Analyst III	3.00	**3.00**	$	69,453	$	208,359
1356	Code Compliance Officer	3.00	**6.00**	$	42,838	$	257,028
1357	Code Compliance Supv	1.00	**1.00**	$	49,477	$	49,477
1369	Water Distribution Operator	6.00	**6.00**	$	56,870	$	341,222
1370	Water Distribution Operations Supv	1.00	**1.00**	$	62,286	$	62,286
1393	Customer Services Supv	4.00	**4.00**	$	65,395	$	261,580
1394	Customer Services Representative	34.00	**36.00**	$	37,852	$	1,362,660
1398	Ranger/Diver I	3.00	**3.00**	$	51,272	$	153,816
1399	Ranger/Diver II	2.00	**2.00**	$	54,849	$	109,698
1401	Info Systems Technician	1.00	**0.00**	$	-	$	-
1423	Sr Drafting Aide	7.00	**7.00**	$	51,663	$	361,638
1437	Equipment Mechanic	1.00	**1.00**	$	52,814	$	52,814
1440	Equipment Operator II	14.00	**15.00**	$	49,096	$	736,444
1443	Electronics Technician	1.00	**1.00**	$	56,718	$	56,718
1445	Equipment Operator III	1.00	**0.00**	$	-	$	-
1465	Field Representative	15.00	**36.00**	$	37,749	$	1,358,947
1508	Irrigation Specialist	3.00	**3.00**	$	45,061	$	135,182
1512	Heavy Truck Driver II	2.00	**2.00**	$	44,642	$	89,284

Water

Salary Schedule

WATER DEPARTMENT FUND

Water Department

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1520	Hydrography Aide	1.00	**1.00**	$	45,396	$	45,396
1523	Instrumentation & Control Tech	7.00	**7.00**	$	62,217	$	435,522
1535	Clerical Assistant II	8.00	**8.00**	$	34,340	$	274,719
1556	Recycling Program Manager	1.00	**1.00**	$	89,417	$	89,417
1560	Lake Aide II	14.00	**14.00**	$	30,793	$	431,107
1575	Data Entry Operator	1.00	**1.00**	$	37,407	$	37,407
1580	Laboratory Technician	10.00	**10.00**	$	46,842	$	468,421
1599	Lakes Program Manager	1.00	**1.00**	$	85,894	$	85,894
1612	Org Effectiveness Specialist III	1.00	**1.00**	$	69,499	$	69,499
1614	Org Effectiveness Specialist II	3.00	**2.00**	$	62,793	$	125,585
1615	Org Effectiveness Supv	1.00	**1.00**	$	70,616	$	70,616
1620	Meter Reader	17.00	**0.00**	$	-	$	-
1622	Biologist III	3.00	**3.00**	$	72,326	$	216,979
1624	Biologist II	8.00	**8.00**	$	62,644	$	501,155
1648	Payroll Specialist II	6.00	**6.00**	$	40,262	$	241,569
1666	Plant Process Control Electrician	5.00	**5.00**	$	62,300	$	311,501
1668	Plant Process Control Supv	1.00	**1.00**	$	66,177	$	66,177
1725	Principal Drafting Aide	4.00	**4.00**	$	58,933	$	235,732
1727	Principal Engineering Aide	11.00	**11.00**	$	58,255	$	640,805
1746	Word Processing Operator	21.00	**20.00**	$	36,514	$	730,281
1751	Project Officer I	1.00	**1.00**	$	78,040	$	78,040
1752	Project Officer II	1.00	**1.00**	$	90,065	$	90,065
1776	Public Information Clerk	4.00	**4.00**	$	36,313	$	145,253
1777	Public Info Officer	1.00	**1.00**	$	49,765	$	49,765
1798	Golf Course Manager	1.00	**2.00**	$	69,357	$	138,714
1804	Sr Biologist	1.00	**1.00**	$	83,539	$	83,539
1816	Claims & Insurance Manager	2.00	**2.00**	$	80,488	$	160,976
1817	Reservoir Keeper	8.00	**8.00**	$	47,074	$	376,588
1823	Safety Officer	1.00	**1.00**	$	67,324	$	67,324
1826	Safety Representative II	3.00	**3.00**	$	58,546	$	175,639
1844	Sr Account Clerk	1.00	**1.00**	$	41,440	$	41,440
1854	Sr Chemist	1.00	**1.00**	$	83,872	$	83,872
1855	Sr Civil Engineer	6.00	**7.00**	$	89,183	$	624,281
1860	Sr Customer Services Rep	6.00	**6.00**	$	43,569	$	261,413
1861	Sr Engineering Aide	13.00	**15.00**	$	52,002	$	780,026
1870	Senior Water Utility Supv	1.00	**1.00**	$	54,841	$	54,841
1872	Sr Planner	2.00	**2.00**	$	75,857	$	151,714
1876	Executive Secretary	1.00	**1.00**	$	49,992	$	49,992
1879	Sr Clerk/Typist	2.00	**2.00**	$	41,822	$	83,644
1884	Water Production Superintendent	2.00	**2.00**	$	95,599	$	191,198
1899	Stock Clerk	1.00	**1.00**	$	33,985	$	33,985

Salary Schedule

WATER DEPARTMENT FUND

Water Department

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1902	Storekeeper I	1.00	**1.00**	$	40,090	$	40,090
1917	Supv Management Analyst	6.00	**7.00**	$	77,888	$	545,216
1921	Supv Field Representative	2.00	**2.00**	$	41,752	$	83,504
1923	Supv Economist	1.00	**1.00**	$	77,877	$	77,877
1925	Supv Meter Reader	2.00	**2.00**	$	42,947	$	85,893
1926	Info Systems Analyst IV	2.00	**2.00**	$	77,568	$	155,136
1940	Supv Public Info Officer	3.00	**3.00**	$	67,778	$	203,334
1971	Training Supv	1.00	**1.00**	$	67,282	$	67,282
1972	Safety & Training Manager	2.00	**2.00**	$	77,550	$	155,100
1985	Welder	3.00	**3.00**	$	52,509	$	157,528
1986	Water Operations Supv	3.00	**3.00**	$	78,868	$	236,604
1987	Sr Water Operations Supv	3.00	**3.00**	$	90,711	$	272,133
1988	Water Plant Operator	24.00	**24.00**	$	68,218	$	1,637,226
2181	Asst Department Director	1.00	**1.00**	$	135,801	$	135,801
2194	Water Department Director	0.50	**0.50**	$	169,748	$	84,874
2214	Deputy Director	4.00	**4.00**	$	116,165	$	464,660
2250	Asst Deputy Director	1.00	**1.00**	$	104,879	$	104,879
2270	Program Manager	5.00	**5.00**	$	105,697	$	528,487
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(1,402,150)
	Furlough Savings	0.00	**0.00**	$	-	$	(616,284)
	Bilingual - Regular	0.00	**0.00**	$	-	$	9,034
	Confined Space Pay	0.00	**0.00**	$	-	$	212,287
	Emergency Medical Tech	0.00	**0.00**	$	-	$	27,438
	Ex Perf Pay-Classified	0.00	**0.00**	$	-	$	48,832
	Ex Perf Pay-Unclassified	0.00	**0.00**	$	-	$	3,168
	Overtime Budgeted	0.00	**0.00**	$	-	$	1,974,815
	Reg Pay For Engineers	0.00	**0.00**	$	-	$	304,799
	Standby Pay	0.00	**0.00**	$	-	$	92,446
	Tech Cert Pay	0.00	**0.00**	$	-	$	3,704
	Temporary Help	0.00	**0.00**	$	-	$	765,731
	Total	778.50	**785.50**			**$**	**44,269,273**
WATER TOTAL		778.50	**785.50**			**$**	**44,269,273**

Water

Revenue and Expense Statement (Non-General Fund)

WATER DEPARTMENT FUND 41500		FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE				
Balance from Operating Reserve		$ -	$ -	**$ 19,936,102**
Balance from Prior Year		$ 17,175,474	$ 40,689,986	**$ 16,043,483**
Prior Year Continuing Appropriations		$ 37,075,453	$ 84,809,460	**$ 112,969,793**
Prior Year Encumbrances Cancelled		$ 2,000,000	$ 2,000,000	**$ 2,000,000**
Reserve Balance		$ 99,372,027	$ 91,089,003	**$ 96,722,622**
TOTAL BALANCE		$ 155,622,954	$ 218,588,449	**$ 247,672,000**
REVENUE				
Capacity Charges		$ 11,244,286	$ 11,465,528	**$ 7,736,000**
Contributions in Aid		$ 75,000	$ 75,000	**$ 75,000**
Damages Recovered		$ 290,200	$ 264,596	**$ 265,000**
Financing Proceeds		$ 117,753,345	$ 165,193,489	**$ 119,857,000**
Grant Receipts		$ 3,385,000	$ 8,000,000	**$ 7,744,703**
Interest Earnings		$ 4,132,000	$ 4,132,000	**$ 6,032,000**
Lakes Recreation		$ 1,841,845	$ 2,500,000	**$ 2,500,000**
Land and Building Rentals		$ 5,144,436	$ 5,818,210	**$ 5,472,956**
New Water Services		$ 2,402,400	$ 2,115,497	**$ 1,860,000**
Other Revenue		$ 380,047	$ 806,870	**$ 1,136,783**
Reclaimed Water		$ 5,628,593	$ 7,876,063	**$ 7,399,000**
Reimbursement from Capital Outlay Fund		$ 100,000	$ 600,000	**$ 600,000**
Sale of Discarded Materials		$ 14,000	$ -	**$ 46,000**
Sale of Water		$ 297,677,782	$ 292,330,535	**$ 342,798,830**
Service Charges		$ 1,375,000	$ 1,227,488	**$ 1,543,000**
Service Rendered to Others		$ 10,730,528	$ 8,004,740	**$ 8,564,000**
TOTAL REVENUE		$ 462,174,462	$ 510,410,016	**$ 513,630,272**
TOTAL BALANCE AND REVENUE		$ 617,797,416	$ 728,998,465	**$ 761,302,272**
CAPITAL IMPROVEMENTS PROGRAM (CIP)				
CIP Expenditures/Budget		$ 145,575,252	$ 177,869,077	**$ 149,776,309**
TOTAL CIP EXPENSE		$ 145,575,252	$ 177,869,077	**$ 149,776,309**
OPERATING EXPENSE				
Assurance Fund		$ 4,500,000	$ 4,500,000	**$ 5,500,000**
Debt Service		$ 57,512,463	$ 63,440,664	**$ 64,407,859**
Department Expenditures/Encumbrances		$ 146,451,651	$ 131,684,529	**$ 149,056,541**
Operating Reserve - Budgeted		$ -	$ -	**$ 877,784**
State Revolving Fund Loan Expense		$ 1,375,922	$ 1,375,922	**$ 1,333,546**
Transfers to Other Funds		$ 4,755,513	$ 6,083,917	**$ 7,240,462**
Unallocated Reserve	(1)	$ 5,822,200	$ 5,822,200	**$ 5,000,000**
Water Purchases (Commodity)		$ 81,617,290	$ 110,527,369	**$ 134,113,961**
Water Purchases (Fixed Charges)		$ 38,408,136	$ 12,653,135	**$ 17,010,885**
TOTAL OPERATING EXPENSE		$ 340,443,175	$ 336,087,736	**$ 384,541,038**
TOTAL EXPENSE		$ 486,018,427	$ 513,956,813	**$ 534,317,347**

Revenue and Expense Statement (Non-General Fund)

WATER DEPARTMENT FUND 41500		FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
RESERVE				
Capital Reserve		$ 5,000,000	$ 5,000,000	**$ 5,000,000**
Expenditures of Prior Year Enc. & Cont. Approp.		$ 37,075,453	$ 144,795,315	**$ 136,446,143**
Operating Reserve		$ 19,936,102	$ 19,936,102	**$ 19,936,102**
Rate Stabilization Fund		$ 20,500,000	$ 20,500,000	**$ 20,500,000**
Reserve for Dedicated Reserve (DRES)	(2)	$ -	$ -	**$ 2,252,018**
Reserve for State Revolving Fund Loan		$ 1,375,922	$ 1,375,922	**$ 1,375,922**
Secondary Purchase Reserve		$ 7,201,526	$ 7,390,830	**$ 7,132,377**
TOTAL RESERVE		$ 91,089,003	$ 198,998,169	**$ 192,642,562**
BALANCE		$ 40,689,986	$ 16,043,483	**$ 34,342,363**
TOTAL EXPENSE, RESERVE, AND BALANCE		$ 617,797,416	$ 728,998,465	**$ 761,302,272**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) Also known as the Appropriated Reserve.

(2) Dedicated Reserve (DRES) is authorized for use by the Independant Rates Oversite Committee (IROC) for Capital Outlay if needed during the fiscal year.

Mission

The mission of the Public Works group is to provide the City of San Diego with oversight of the City's public works services which protect public safety and enhance the quality of life for all City residents.

Group Description

The Public Works group is managed by a Deputy Chief Operating Officer (DCOO) who is supported by an Executive Assistant.

The DCOO provides executive oversight, strategic planning, and direction for the City's Public Works departments which include Engineering and Capital Projects, Environmental Services, General Services, and Storm Water. Also, the DCOO oversees the Airport Division, which manages Brown and Montgomery Fields, and the Real Estate Assets Department, which manages PETCO Park, QUALCOMM Stadium, as well as the Concourse and Municipal Parking Garages. In addition, the DCOO also oversees the Storm Drain Fund.

BUDGET DEPARTMENT	POSITIONS	PERSONNEL EXPENSE	NON-PERSONNEL EXPENSE	TOTAL EXPENSE
Public Works	1.50	$ 262,257	$ 52,150	$ 314,407
Airports	19.00	$ 1,480,484	$ 3,419,914	$ 4,900,398
Engineering and Capital Projects	526.00	$ 52,985,244	$ 11,532,218	$ 64,517,462
Environmental Services	460.08	$ 38,273,835	$ 59,829,304	$ 98,103,139
General Services	702.92	$ 55,394,417	$ 123,186,491	$ 178,580,908
PETCO Park	1.00	$ 149,908	$ 23,273,326	$ 23,423,234
QUALCOMM Stadium	36.75	$ 2,938,353	$ 15,891,772	$ 18,830,125
Real Estate Assets	34.00	$ 3,365,421	$ 4,416,915	$ 7,782,336
Storm Drain Fund	0.00	$ -	$ 6,046,746	$ 6,046,746
Storm Water	120.00	$ 10,111,383	$ 27,539,865	$ 37,651,248
	1,901.25	$ 164,961,302	$ 275,188,701	$ 440,150,003

Department Summary

Public Works							
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**	FY 2009-2010 CHANGE
Positions		4.50		1.50		**1.50**	0.00
Personnel Expense	$	804,048	$	278,235	**$**	**262,257**	$ (15,978)
Non-Personnel Expense	$	50,482	$	46,153	**$**	**52,150**	$ 5,997
TOTAL	$	854,530	$	324,388	**$**	**314,407**	$ (9,981)

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Public Works			
Public Works	4.50	1.50	**1.50**
Total	**4.50**	**1.50**	**1.50**

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Public Works			
Public Works	$ 854,530	$ 324,388	**$ 314,407**
Total	**$ 854,530**	**$ 324,388**	**$ 314,407**

Significant Budget Adjustments

GENERAL FUND

Public Works	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments	0.00	$ (15,978)	$ 0
Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.			

Public Works

Significant Budget Adjustments

GENERAL FUND

Public Works	Positions	Cost	Revenue
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 3,043	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 2,954	$ 0

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
PERSONNEL			
Salaries & Wages	$ 559,004	$ 194,006	**$ 187,333**
Fringe Benefits	$ 245,044	$ 84,229	**$ 74,924**
SUBTOTAL PERSONNEL	$ 804,048	$ 278,235	**$ 262,257**
NON-PERSONNEL			
Supplies & Services	$ 37,446	$ 38,945	**$ 38,986**
Information Technology	$ 4,497	$ 794	**$ 2,940**
Energy/Utilities	$ 7,039	$ 4,914	**$ 8,724**
Equipment Outlay	$ 1,500	$ 1,500	**$ 1,500**
SUBTOTAL NON-PERSONNEL	$ 50,482	$ 46,153	**$ 52,150**
TOTAL	$ 854,530	$ 324,388	**$ 314,407**

Salary Schedule

GENERAL FUND

Public Works

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
1876	Executive Secretary	0.50	**0.50**	$ 49,992	$ 24,996
2153	Deputy Chief	1.00	**1.00**	$ 162,962	$ 162,962
	Furlough Savings	0.00	**0.00**	$ -	$ (625)
	Total	1.50	**1.50**		**$ 187,333**
PUBLIC WORKS TOTAL		1.50	**1.50**		**$ 187,333**



Division Description

The Airports Division is responsible for operating two general aviation airports, Montgomery Field and Brown Field, within the City of San Diego. General aviation includes all aviation activities except scheduled airline and military flights. The City's two airports support a significant portion of the San Diego region's total annual flight operations, and can accommodate a variety of general aviation aircraft. Aviation lessees at the airports include Fixed Base Operators (FBOs) that sell fuel, provide airplane and helicopter maintenance, storage facilities, flight schools, Fire-Rescue helicopter operations, San Diego Police Air Support Unit, and several hundred individual aircraft owners. The majority of the airports' revenues are derived from non-aviation lessees that include a hotel, a business park, restaurants, Fire Station 43, City Field Engineering, U.S. Border Patrol, office space tenants, and other individual lessees. City staff has the responsibility of maintaining the airports in conformance with Federal Aviation Administration (FAA) regulations and guidelines and administering the various revenue-producing leases.

The Division's mission is:

> ***To operate, maintain, and develop Montgomery and Brown Field Airports to meet the general aviation needs of the San Diego region in a safe, efficient, economically self-sufficient, environmentally sensitive, and professional manner in accordance with federal, State, and local regulations; the Airports will provide access to the National Air Transportation System, while respecting the concerns of the community and stakeholders***

Goals and Objectives

The following goals and objectives represent the action plan for the Division.

Goal 1: Develop the City Airports to be financially self-sufficient, maximize aviation uses, create economic activity, and meet the general aviation needs of the region

As an enterprise fund, it is the goal of the Airports Division to have sufficient revenues to operate independently of the City's General Fund. Federal regulations require the airport operator to keep airport revenues separate from non-airport funds and return its revenues to the maintenance and upkeep of the airport. By creating economic activity and maximizing aviation uses, the Division can generate the revenues necessary to meet the aviation needs of the region and remain self-sufficient. The Division will move toward accomplishing this goal by focusing on the following objectives.

- Maintain the Airports as a self-sufficient, economically-viable enterprise
- Provide for the needs of general aviation and provide conditions for viable aviation businesses

Airports

- Provide a facility that offers necessary services to support airport business, local area business, and visitors at reasonable prices

Goal 2: Ensure City Airports are operated safely and efficiently and that airport facilities are constructed and maintained in accordance with applicable rules and regulations

It is necessary to maintain the airport runways, taxiways, lighting, navigational aids, obstruction clearances, and other airport components in good condition to meet the level of safety required by federal regulations. Maintaining a minimum level of safety is a requirement of eligibility for federal grants. The Division will move toward accomplishing this goal by focusing on the following objective.

- Maintain the Airports as safe and reliable components of the Regional and National Air Transportation Systems in conformance with all applicable federal, State, and local regulations

Goal 3: Provide highly-trained professional staff to promote a climate of trust and foster positive relationships with tenants, users, business interests, the community, and regulatory agencies

Key airport staff members need to interact on a daily basis with the FAA, CALTRANS Division of Aeronautics, airport users, tenants, and members of the community. It is necessary that staff have a working knowledge of, and proficiency, in the application of federal regulations so they can be viewed as knowledgeable professionals in their field. A close and cooperative relationship with the Airports Advisory Committee involves airport users and the nearby communities in the operation of the airport and enhances dialogue among the different stakeholders. The Division will move toward accomplishing this goal by focusing on the following objectives.

- Involve the Airports Advisory Committee, users, citizens, and other beneficiaries in the operation, utilization and development of the Airports
- Recruit and retain experienced professionals versed in airport management and provide training to maintain readiness

Goal 4: Be responsive to citizen complaints and encourage pilots to practice a good neighbor policy

A dedicated Noise Abatement Officer responds to citizen complaints, enforces airport noise rules established by the City Council, provides noise abatement information to pilots, and participates in local planning group meetings. This effort has been shown to reduce community opposition to airport operations. The Division will move toward accomplishing this goal by focusing on the following objective.

- Minimize the negative impacts of the Airports' operations

Service Efforts and Accomplishments

The Airports Division had a number of accomplishments and successes in Fiscal Year 2009.

Support from Brown Field:

- Red Bull Air Races: For the second time in three years Brown Field was the base of operations for the Red Bull Air races
- Fire Rescue Helicopter: For the first time the City of San Diego based a fire-fighting helicopter at Brown Field
- Taxiway B: Due to rapidly deteriorating conditions it was completely excavated, new base material put in, and repaved.
- Runway 8R/26L: After failing in several locations approximately 1,500 feet were excavated, new base material was laid in, repaved, and restriped.

Brown Field Development Project: The Airport Division completed the first of two Exclusive Negotiating Agreements (ENA) with Distinctive Projects Company, Inc. (DPC) to develop as much as 356 acres of Brown Field at a value, which could be as high as $700 million.

Capital Improvement Projects at Brown (SDM) and Montgomery Fields (MYF) at a total of $2.4 million.

Brown Field (SDM):

- Initiated the grant-funded $435,000 SDM Airport Master Plan Update
- Began construction of the grand funded $2.1 million SDM Electrical Upgrade Phase II and III

- Completed the $750,000 SDM Emergency Repair Runway 26L and Taxiway, SDM Bravo

Montgomery Field (MYF):

- Initiated design of the grant funded $455,000 MYF Runway 10L/28R
- Initiated design of the grant funded $400,000 MYF Runway 5/23
- Completed the MYF Environmental Constraint Project of $80,000
- Completed surface repair of MYF 10L/28R and MYF Taxiway F of $450,000

Budget Dollars at Work: Performance Expectations

Goal 1: Develop the City airports to be financially self-sufficient, maximize aviation uses, create economic activity, and meet the general aviation needs of the region

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of projects funded by federal grants	100%	100%	100%
2. Percent of total revenue derived from aviation related activities[1]	33%	33%	33%
3. Percent deviation between cost of services at City Airports and other similar regional airports	10%	10%	10%
4. Number of tie-downs and hangars provided for storage (City-operated)	154	154	154

Goal 2: Ensure City Airports are operated safely and efficiently and that airport facilities are constructed and maintained in accordance with applicable rules and regulations

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of contracts in accordance with applicable advisory circulars	100%	100%	100%
2. Percent adherence to FAA grant requirements	100%	100%	100%
3. Number of discrepancies found during the annual Caltrans Division of Aeronautics inspection	0	SDM – 1 MYF - 2	0
4. Number of days/year airports are closed or otherwise unavailable to serve as part of the Regional and National Air Transportation System	0	0	0

Goal 3: Provide highly-trained professional staff to promote a climate of trust and foster positive relationships with tenants, users, business interests, the community, and regulatory agencies

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Average number of hours of training per employee	20.5 hours	MYF - 17.0 hours SDM – 22.47 hours	12.0 hours

[1] In Fiscal Year 2009, this measure was expressed as "Ratio of non-aviation revenue to total revenue expressed as a percent."

Airports

Goal 4: Be responsive to citizen complaints and encourage pilots to practice a good neighbor policy

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent response to noise complaints received	100%	100%	100%
2. Average number of days to respond to a noise complaint	2 working days	2 working days	2 working days
3. Number of Notices of Violations (NOVs) issued in response to noise violations	1 NOV per 1 violation (100%)	14 NOV per 14 violations (100%)	1 NOV per 1 violation (100%)

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Sizing Data					
Aircraft Operations (take-offs and landings) – Montgomery Field	238,960	225,818	243,725	207,543	230,000
Aircraft Operations (take-offs and landings) – Brown Field	133,696	134,404	139,007	94,041	150,000

Department Summary

Airports								
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**		FY 2009-2010 CHANGE
Positions		19.50		19.00		**19.00**		0.00
Personnel Expense	$	1,641,048	$	1,576,689	**$**	**1,480,484**	$	(96,205)
Non-Personnel Expense	$	3,023,256	$	4,004,264	**$**	**3,419,914**	$	(584,350)
TOTAL	$	4,664,304	$	5,580,953	**$**	**4,900,398**	$	(680,555)

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
CITY AIRPORT FUND			
Airports			
Airport Management	4.50	5.00	**5.00**
Brown Field	7.50	6.50	**6.50**
Montgomery Field	6.50	6.50	**6.50**
Noise Abatement	1.00	1.00	**1.00**
Total	**19.50**	**19.00**	**19.00**

Department Expenditures

		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**
CITY AIRPORT FUND						
Airports						
Airport Management	$	833,078	$	777,111	**$**	**764,649**
Airports	$	27,594	$	(34,716)	**$**	**(45,425)**
Brown Field	$	1,856,964	$	3,065,845	**$**	**2,094,764**
Montgomery Field	$	1,848,088	$	1,674,268	**$**	**1,989,073**
Noise Abatement	$	98,580	$	98,445	**$**	**97,337**
Total	**$**	**4,664,304**	**$**	**5,580,953**	**$**	**4,900,398**

Airports

Significant Budget Adjustments

CITY AIRPORT FUND

Airports	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (65,128)	$ 0
Purchase Order Re-budget Adjustment to reflect the re-budgeting of remaining balances in open purchase orders from Fiscal Years 2007 and 2008.	0.00	$ 42,228	$ 0
Support for Training Increase in funding to provide aircraft rescue fire-fighting training for Airports Operation Assistants.	0.00	$ 1,000	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ 884,670
Reduction in Service Level Agreement (SLA) Obligations Reduction in expenses related to the Fiscal Year 2010 SLA with the Real Estate Assets Department, City Attorney's Office, and City Comptroller Department.	0.00	$ (1,141)	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (6,260)	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (20,177)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (31,077)	$ 0
Capital Improvements Program (CIP) Allocation Adjustment to reflect the change in annual allocation for CIP projects.	0.00	$ (600,000)	$ 0

Expenditures by Category

		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**
PERSONNEL						
Salaries & Wages	$	1,051,500	$	1,017,664	**$**	**972,661**

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
PERSONNEL			
Fringe Benefits	$ 589,548	$ 559,025	**$ 507,823**
SUBTOTAL PERSONNEL	$ 1,641,048	$ 1,576,689	**$ 1,480,484**
NON-PERSONNEL			
Supplies & Services	$ 2,686,451	$ 3,682,055	**$ 3,130,990**
Information Technology	$ 98,902	$ 84,233	**$ 72,343**
Energy/Utilities	$ 218,044	$ 220,117	**$ 198,722**
Equipment Outlay	$ 19,859	$ 17,859	**$ 17,859**
SUBTOTAL NON-PERSONNEL	$ 3,023,256	$ 4,004,264	**$ 3,419,914**
TOTAL	$ 4,664,304	$ 5,580,953	**$ 4,900,398**

Salary Schedule

CITY AIRPORT FUND

Airports

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
1105	Administrative Aide I	1.00	**1.00**	$ 42,243	$ 42,243
1116	Noise Abatement Officer	1.00	**1.00**	$ 63,284	$ 63,284
1117	Airport Operations Assistant	4.00	**4.00**	$ 36,691	$ 146,764
1118	Airport Manager	2.00	**2.00**	$ 59,943	$ 119,886
1218	Assoc Management Analyst	1.00	**1.00**	$ 61,687	$ 61,687
1439	Equipment Operator I	1.00	**1.00**	$ 44,590	$ 44,590
1746	Word Processing Operator	1.00	**1.00**	$ 36,514	$ 36,514
1756	Property Agent	1.00	**1.00**	$ 69,436	$ 69,436
1808	Sr Airport Operations Asst	2.00	**2.00**	$ 45,952	$ 91,904
1879	Sr Clerk/Typist	1.00	**1.00**	$ 41,822	$ 41,822
1929	Supv Property Agent	1.00	**1.00**	$ 78,466	$ 78,466
1979	Utility Worker II	2.00	**2.00**	$ 39,666	$ 79,332
2214	Deputy Director	1.00	**1.00**	$ 111,549	$ 111,549
	Vacancy Factor Adjustment	0.00	**0.00**	$ -	$ (31,077)
	Furlough Savings	0.00	**0.00**	$ -	$ (12,833)
	Ex Perf Pay-Classified	0.00	**0.00**	$ -	$ 2,714
	Overtime Budgeted	0.00	**0.00**	$ -	$ 26,380
	Total	19.00	**19.00**		**$ 972,661**
AIRPORTS TOTAL		19.00	**19.00**		**$ 972,661**

Airports

Revenue and Expense Statement (Non-General Fund)

CITY AIRPORT FUND 41100	FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 3,771,431	$ 3,975,085	**$ 2,944,350**
Prior Encumbrances	$ 100,000	$ 100,000	**$ 100,000**
Prior Year Continuing Appropriations - CIP	$ 1,541,859	$ 1,541,859	**$ 1,541,859**
Prior Year Continuing Appropriations - Encumbered	$ 1,100,000	$ 1,100,000	**$ 1,100,000**
Reserve for Federal Aviation Administration	$ 850,000	$ 850,000	**$ 850,000**
TOTAL BALANCE	$ 7,363,290	$ 7,566,944	**$ 6,536,209**
REVENUE			
Aircraft Fuel Fees	$ 261,240	$ 261,240	**$ 198,035**
Aviation Leases	$ 1,236,139	$ 1,168,399	**$ 1,359,418**
Commercial Landing Fees	$ 79,000	$ 79,000	**$ 50,000**
Commercial Leases	$ 2,532,791	$ 2,282,791	**$ 2,784,698**
Fund Interest	$ 165,000	$ 165,000	**$ 300,000**
Leases - To Other City Departments	$ 332,528	$ 332,528	**$ 524,330**
Miscellaneous Revenue	$ 32,040	$ 32,040	**$ 38,756**
Parking Fees	$ 229,220	$ 229,220	**$ 179,651**
TOTAL REVENUE	$ 4,867,958	$ 4,550,218	**$ 5,434,888**
TOTAL BALANCE AND REVENUE	$ 12,231,248	$ 12,117,162	**$ 11,971,097**
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
Capital Improvements Program - Annual Allocation	$ 1,800,000	$ 2,400,000	**$ 1,800,000**
TOTAL CIP EXPENSE	$ 1,800,000	$ 2,400,000	**$ 1,800,000**
OPERATING EXPENSE			
Non-Personnel Expense	$ 1,223,256	$ 1,604,264	**$ 1,619,914**
Personnel Expense	$ 1,641,048	$ 1,576,689	**$ 1,480,484**
TOTAL OPERATING EXPENSE	$ 2,864,304	$ 3,180,953	**$ 3,100,398**
TOTAL EXPENSE	$ 4,664,304	$ 5,580,953	**$ 4,900,398**
RESERVE			
Continuing Appropriations Encumbered	$ 1,100,000	$ 1,100,000	**$ 1,100,000**
Reserve for Continuing Appropriations - CIP	$ 1,541,859	$ 1,541,859	**$ 1,541,859**
Reserve for Encumbrances	$ 100,000	$ 100,000	**$ 100,000**
Reserve for Federal Aviation Administration	$ 850,000	$ 850,000	**$ 850,000**
TOTAL RESERVE	$ 3,591,859	$ 3,591,859	**$ 3,591,859**
BALANCE	$ 3,975,085	$ 2,944,350	**$ 3,478,840**
TOTAL EXPENSE, RESERVE, AND BALANCE	$ 12,231,248	$ 12,117,162	**$ 11,971,097**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.



Department Description

The Engineering and Capital Projects Department (E&CP) provides a full range of engineering services for the City's capital investment in its various types of infrastructure and provides traffic engineering services to the community. The Department is responsible for the planning, design, project management, and construction management of public improvement projects; quality control and inspection of private work permitted in the right-of-way; surveying and materials testing; and providing traffic operations and transportation engineering services. The Department's activities include work on various public infrastructure assets to rehabilitate, restore, improve, and add to the City of San Diego's capital facilities. The Capital Improvement Program (CIP) covers a wide range of projects including libraries; fire, lifeguard and police stations; parks and recreation centers; lighting and traffic signals, street improvements, bikeways and other transportation projects; drainage and flood control facilities; rebuilding and expanding water and sewer pipelines, treatment plants, and pump stations; and dry utilities under-grounding projects. Traffic engineering services include transportation system forecasting and program management, responding to traffic requests from the public, maintaining the City's traffic signal systems, and traffic safety analyses.

These functions are provided through five divisions within the Department.

Architectural Engineering & Parks Division
This Division manages the implementation of non-right-of-way and vertical capital improvement projects. This responsibility includes the design and project management of public buildings, parks, recreation facilities, airport-related projects, water and sewer treatment plants, reservoirs, and pump station projects.

Field Engineering Division
This Division manages construction contracts, materials testing, land surveying services, and geological assessment/support. This responsibility includes quality assurance/quality control inspection of CIP projects on City property or within the City's right of way, inspection of private land development of public infrastructure, land survey support for design mapping/construction staking, traffic engineering support during construction, and testing of construction materials in the field and at manufacturing facilities throughout the region.

Project Implementation and Technical Services Division
The Division provides centralized technical, operational, and project support services to the other divisions within the Department, as well as other departments in the City. These services include preliminary engineering and asset management, project controls, CIP fund management, Americans with Disabilities Act (ADA) compliance review

for CIP projects, quality control and standards, environmental and permitting assistance, community outreach, and information technology.

Right-of-Way Design Division
This Division manages the implementation of right-of-way and related horizontal capital improvement projects. This responsibility includes the design and project management of water and sewer pipelines, transportation and street-related projects, bridges, flood plains and drainage infrastructure, signals, streetlights, and utilities under-grounding projects.

Transportation System Engineering & Operations Division
This Division manages and coordinates the planning, modeling, and efficient and safe operation of the City's transportation system. This responsibility includes program management and coordination with regional transportation agencies; traffic investigations and studies for signs, markings, traffic control devices, speeding concerns, and parking issues; accident data analyses; traffic signal systems management; traffic studies including traffic counts and radar speed surveys; and investigation and programming of street lights, pedestrian safety and safe routes to school projects.

The Department's mission is:

> ***To provide exceptional engineering services including technical and operational support, design and construction for the Capital Improvement Program, oversight of development of public infrastructure and facilities, and transportation system management***

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Provide courteous, accessible, seamless and responsive services to foster partnerships and strengthen relationships with communities, industry, service providers, and customers
With customers being the focal point of how E&CP delivers services, this goal is the starting point for achieving our objectives. The Department recognizes that our customers play a crucial role in how, when and why we deliver a product. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Communicate clearly and effectively and collaborate with internal and external customers
- Manage customer expectations to achieve customer satisfaction
- Deliver services seamlessly to customers

Goal 2: Manage and utilize personnel and processes to effectively and efficiently deliver projects
We must ensure the delivery of an efficient and effective product or service to our customer. The Department will move toward accomplishing this by focusing on the following objectives.

- Deliver capital projects on time and in a cost effective manner
- Deliver the overall capital program in accordance with the annual execution plans

Goal 3: Implement a uniform and objective ranking system to prioritize all CIP projects effectively and efficiently
This goal is focused on making sure that we are targeting our CIP resources toward our greatest needs. The Department will move toward accomplishing this by focusing on the following objective.

- Institute and maintain a project prioritization system to include all asset classes and project types

Goal 4: Manage resources to effectively respond to transportation operations requests
This goal is focused on making sure that transportation operations requests are resolved in a timely manner. The Department will move toward accomplishing this by focusing on the following objective.

- Evaluate and respond to traffic requests in a high quality, professional, and timely manner

Service Efforts and Accomplishments

During Fiscal Year 2009, the Engineering and Capital Projects Department delivered design services and managed construction exceeding $500 million in capital improvement projects. In addition, the Department provided construction inspection of $44.4 million in permitted work for City-owned infrastructure. A sampling of design and construction capital improvement projects undertaken during Fiscal Year 2009 is as follows:

- **Structures and Libraries:** Roof Replacements at Serra Museum, Martin Luther King Library, Allied Gardens Pool Building, and Skyline Hills Library, and construction of the new Logan Heights Library and Fire Stations 1 and 22.

- **Parks:** Improvements to Golf Courses at Torrey Pines, Mission Bay, and Balboa Park, and park improvements at Hilltop Community Park (Phase II), Rancho Penasquitos Neighborhood Park Tot Lot, Kellogg Park, Windansea, Ocean View Community Park and Recreation Center, Vista Terrace Park, Park De La Cruz, and Teralta Neighborhood Park.

- **Water and Sewer Facilities:**
  - 45 miles of sewer main and trunk sewer replacements/rehabilitations, manholes**,** sewer laterals, and related appurtenances
  - 20 miles of water main replacements, water services, valves, and related appurtenances
  - La Jolla Reservoir Upgrade
  - Ozone Facility at Alvarado Water Treatment Plant
  - Ozone Facility at the Miramar Water Treatment Plant
  - Point Loma Waste Water Treatment Plant Grit Processing Facility
  - Start of construction of Sewer Pump Station 41

- **Utilities Undergrounding:** Approximately 16.8 miles of overhead utilities (electric, phone, cable) removed from overhead poles and placed underground.

- **Transportation:** Design of the following projects: 43rd and Logan, Midway and Rosecrans Improvements, Otay Truck Route Widening Phase III, and various signal modifications and new signals citywide. Construction of the following projects: Bayshore Bikeway, North Harbor Drive Seismic Retrofit, First Avenue Bridge over Maple Canyon, Prospect Street/La Jolla Boulevard Circuit Upgrade, University Avenue Streetscape, San Ysidro Streetlights, Reo Drive Streetscape, signal modifications and new signal installations City-wide, and various sidewalks citywide.

- **Americans with Disabilities Act (ADA):** Kearny Mesa Pool, Balboa Tennis Club, Northern Police Station, South Claremont Recreation Center, Balboa Sidewalks, Cesar Chavez Community Center, Euclid Community Center, and the Albatross Drive sidewalk. In addition, over 600 new curb ramps were constructed.

- **Drainage:** Design of the following storm drain facilities: La Playa Storm Drain, 6th Avenue Storm Drain, Talbot Street Slope Repair, Aldine Drive Slope Repair, and Memorial Park Infiltration. Construction of the following storm drains: Camino de la Costa, the first phases of Rowena Storm Drain and Fontaine Storm Drain, 42nd & Adams Storm Drain, and State Street Storm Drain. Completion of the first Flood Mitigation Plan for the City, the Levees Study Analysis, and the condition assessment study for corrugated metal pipes in easements.

Engineering and Capital Projects also provided program management services for 63 Community Development Block Grant (CDBG)-funded Private Agency Contracts and the transportation capital improvement projects; responded to requests for investigation of traffic, bicycle and pedestrian issues; evaluated requests for street lights and all-weather walkways/safe routes to school; and managed the Red Light Photo Enforcement Program.

In the first half of Fiscal Year 2009, the Transportation Engineering Operations Division identified and prioritized both unfunded and partially funded transportation projects, and programmed available transportation funding per

Engineering and Capital Projects

Council Policy 800-14, *Prioritizing Transportation and Drainage CIP Projects*. The Division was successful in receiving $2,562,900 in transportation discretionary grants for ten projects. The Division also has a tiered performance measure that requires turnaround times (30, 60, and 90-day standards depending on urgency and complexity) for traffic operations investigations, including responses to constituent concerns, with the goal of completing the requests within the standards 90 percent of the time.

Finally, in Fiscal Year 2009, the Department responded to two major emergency incidents: the Soledad Mountain Landslide and the Ruffin Road Storm Drain failure. E&CP staff led the efforts to stabilize the area and re-open Soledad Mountain Road and Desert View Alley. The failed 60-inch storm drain at Ruffin Road was replaced prior to the onset of the rainy season.

Budget Dollars at Work: Performance Expectations

Goal 1: Provide courteous, accessible, seamless, and responsive services to foster partnerships and strengthen relationships with communities, industry, service providers, and customers

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of employees provided in-service training	N/A	80%	50%
2. Percent of employees trained for specified applicable standard operating procedures	N/A	80%	80%

Goal 2: Manage and utilize personnel and processes to effectively and efficiently deliver projects

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of CIP projects for which soft costs (planning, design, project management, and construction management) do not exceed the statewide benchmarking averages	N/A[1]	70%	70%
2. Percent of CIP projects executed within 5% of their baseline schedule	N/A[2]	94%	80%
3. Percent of CIP projects delivered within the approved baseline schedule and cash expenditures (earned value)	N/A[3]	N/A[3]	80%

Goal 3: Implement a uniform and objective ranking system to prioritize all CIP projects effectively and efficiently

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of projects scored using prioritization rankings for CIP projects governed under Council Policy 800-14	56% of Transportation projects, 0% of all other new projects	100% of transportation projects; 27% of all other projects	100% of Transportation projects 70% of all other new projects

[1] Data was not collected in Fiscal Year 2008 to allow the calculation of this performance measure. Data collection started in Fiscal Year 2009.
[2] Project schedules were not baselined until Fiscal Year 2009. Therefore, this performance measure could not be calculated in Fiscal Year 2008.
[3] Need to interface Primavera 6 with the new ERP system, then program the earned value calculation. This is expected to become available in Fiscal Year 2010.

Goal 4: Manage resources to effectively respond to transportation operations requests

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of Traffic Operations requests responded to within assigned 30/60/90 day turnaround timeframes	90%	90%	90%

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Workload Data					
Total value of CIP projects in construction	$149M	$108M	$162M	$559M	$470M
Total number of CIP projects in construction	47	38	85	128	225
Total value of adopted CIP	$390M	$294M	$492M	$587M	$480M
Total number of CIP projects in design	222	249	192	305	210
Miles in contracts awarded for replacement of water mains	5.4	6.1	25.0	20.6	20.0
Miles of sewer mains replaced or rehabilitated	28.11	25.98	24.12	45.86	55.00
Miles of dry utilities undergrounded	22.8	20.0	15.6	16.8	21.2
Value of private agency Community Development Block Grant (CDBG) funds managed	$1.7M	$2.5M	$2.8M	$2.0M	$2.0M
Value of construction inspection of permitted work for City-owned infrastructure	$132M	$134M	$128M	$44M	$58M
Number of traffic signals retimed and optimized	120	160	250	190	250
Number of traffic/parking requests responded to	5,197	7,244	7,500	5,207	7,500

Department Summary

Engineering and Capital Projects								
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**		FY 2009-2010 CHANGE
Positions		463.00		527.00		**526.00**		(1.00)
Personnel Expense	$	48,661,679	$	55,736,908	**$**	**52,985,244**	$	(2,751,664)
Non-Personnel Expense	$	13,791,216	$	10,569,600	**$**	**11,532,218**	$	962,618
TOTAL	$	62,452,895	$	66,306,508	**$**	**64,517,462**	$	(1,789,046)

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Business and Support Services			
Eng Land Development Review	0.00	0.00	**5.00**
Fiscal Support Services	2.50	14.00	**12.00**
Human Resources	0.00	1.00	**1.00**
Management	1.17	19.50	**20.50**
Payroll	0.00	3.00	**3.00**
Transportation Alternatives Prog	0.00	1.00	**1.00**
Utilities Underground District	0.00	1.00	**1.00**
Total	**3.67**	**39.50**	**43.50**
Field Engineering			
Administration	9.10	1.00	**1.00**
Construction Inspection	52.00	82.00	**80.00**
Engineering Review	0.00	6.00	**4.00**
Land Survey	26.00	31.00	**31.00**
Materials Testing	23.00	24.00	**24.00**
Traffic Control	4.00	4.00	**4.00**
Total	**114.10**	**148.00**	**144.00**
Architectural Engineering and Parks			
Access Law/Design Review	2.00	0.00	**0.00**
Contracts	8.00	0.00	**0.00**
Dept Support	1.00	0.00	**0.00**
Fin Services & Admin Support	6.70	1.00	**1.00**
Project Management I/CDBG	9.00	9.00	**14.50**
Project Management II/UUD	3.00	5.00	**0.00**
Project Management III	23.50	13.50	**13.00**
Quality Assurance/Quality CTRL	2.00	0.00	**0.00**
Water Sewer	0.00	25.00	**24.00**
Total	**55.20**	**53.50**	**52.50**

Engineering and Capital Projects

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Right-of-Way Design			
Administration	13.00	1.00	**1.00**
Architect Barriers/Ped Access	3.00	3.00	**0.00**
Bikeways and Trails	2.00	4.00	**0.00**
Bridges	9.00	8.00	**10.00**
Erosion Cntrl/Slope Restr/Stbl	2.00	3.00	**0.00**
Roadway/Street Projects	18.50	9.50	**14.50**
Special Projects	2.00	2.00	**0.00**
Storm Drains/Flood Control	4.00	8.00	**13.00**
Traffic Signals	9.00	8.00	**8.00**
Wastewater Pipelines	0.00	24.32	**24.32**
Water Pipelines	0.00	48.68	**48.68**
Total	**62.50**	**119.50**	**119.50**
Project Implement & Tech Srvs			
ADA Project Rev & Tech Spprt	0.00	3.00	**3.00**
Administration	0.00	1.00	**1.00**
CIP Fund Management	0.00	21.00	**21.00**
CIP Prelim Eng & Program Coord	0.00	19.00	**19.00**
Envrmntl & Permitting Support	0.00	11.00	**11.00**
GRC & A/E Consultant Services	0.00	8.00	**8.00**
Info Technology GIS/CADD	0.00	12.00	**12.00**
Infrastructure Assets Mgmt	0.00	5.00	**5.00**
Project Controls	0.00	9.00	**9.00**
Public Info & Comm Relations	0.00	3.00	**3.00**
Standards & Quality Control	0.00	15.00	**15.00**
Total	**0.00**	**107.00**	**107.00**
Transportation Engineering - Ops			
Administration	3.50	1.00	**1.00**
Bicycle Program	1.25	1.25	**1.25**
Liaison to SANDAG/MTS	0.00	1.00	**1.00**
Operations	18.25	12.50	**12.50**
Program Management	5.75	4.25	**4.25**
Red Light Photo Enforcement Program	1.00	1.00	**1.00**
Street Lights	0.00	0.00	**1.00**
Traffic Signal Management	9.75	10.00	**9.00**
Trans. System & Programming	0.00	10.50	**3.50**
Transportation Alternatives Program	1.00	0.00	**0.00**
Transportation Safety	10.50	11.50	**11.50**
Transportation Systems & Programming	0.00	0.00	**7.00**
Total	**51.00**	**53.00**	**53.00**

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
UTILITIES UNDERGROUNDING PROGRAM			
Utilities Undergrounding Program			
Utilities Undergrounding Program	10.80	6.50	**6.50**
Total	**10.80**	**6.50**	**6.50**
INTERNAL SERVICES FUND			
Water and Sewer Design			
Administration Support	13.29	0.00	**0.00**
Wastewater Contract Processing	4.00	0.00	**0.00**
Wastewater-Design CIP	62.95	0.00	**0.00**
Wastewater-Prg Mgmt & Eng Supp	22.41	0.00	**0.00**
Water-Design CIP	13.30	0.00	**0.00**
Water-Prg Mgmt & Eng Supp	4.84	0.00	**0.00**
Total	**120.79**	**0.00**	**0.00**
E&CP Water/Wastewtr Field - Eng			
Wastewater-Facilties Const Insp	21.26	0.00	**0.00**
Water-Facilties Const Insp	23.68	0.00	**0.00**
Total	**44.94**	**0.00**	**0.00**
DEPARTMENT TOTAL	**463.00**	**527.00**	**526.00**

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Business and Support Services			
Administration	$ 8,766	$ (75,675)	**$ (109,468)**
Eng Land Development Review	$ -	$ -	**$ 636,005**
Fiscal Support Services	$ 228,658	$ 1,521,236	**$ 1,369,009**
Human Resources	$ -	$ 109,690	**$ 121,546**
Management	$ 220,250	$ 2,359,217	**$ 1,809,141**
Payroll	$ -	$ 200,214	**$ 195,903**
Transportation Alternatives Prog	$ -	$ 72,432	**$ 694,417**
Utilities Underground District	$ -	$ 65,571	**$ 64,846**
Total	**$ 457,674**	**$ 4,252,685**	**$ 4,781,399**
Field Engineering			
Administration	$ 934,758	$ 399,300	**$ 516,021**
Construction Inspection	$ 6,486,538	$ 10,950,847	**$ 10,125,599**
Engineering Review	$ -	$ 801,606	**$ 510,649**
Field Engineering	$ (16,298)	$ (399,756)	**$ (498,333)**
Land Survey	$ 3,176,133	$ 3,971,582	**$ 4,431,282**
Materials Testing	$ 2,524,333	$ 2,633,123	**$ 2,543,274**

Engineering and Capital Projects

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Field Engineering			
Traffic Control	$ 462,735	$ 467,962	**$ 449,104**
Total	**$ 13,568,199**	**$ 18,824,664**	**$ 18,077,596**
Architectural Engineering and Parks			
Access Law/Design Review	$ 253,720	$ -	**$ -**
Contracts	$ 806,382	$ -	**$ -**
Dept Support	$ 144,516	$ 4,060	**$ -**
Fin Services & Admin Support	$ 675,968	$ 707,688	**$ 732,455**
Project Management I/CDBG	$ 1,091,246	$ 1,123,357	**$ 1,712,850**
Project Management II/UUD	$ 544,542	$ 798,137	**$ -**
Project Management III	$ 3,024,660	$ 1,838,040	**$ 1,670,791**
Public Buildings & Parks	$ (319,050)	$ (161,530)	**$ (199,233)**
Quality Assurance/Quality CTRL	$ 245,285	$ -	**$ -**
Water Sewer	$ -	$ 2,994,889	**$ 2,877,394**
Total	**$ 6,467,269**	**$ 7,304,641**	**$ 6,794,257**
Right-of-Way Design			
Administration	$ 1,593,404	$ 755,592	**$ 1,113,921**
Architect Barriers/Ped Access	$ 349,196	$ 357,927	**$ 8,645**
Bikeways and Trails	$ 201,893	$ 432,591	**$ 16,301**
Bridges	$ 981,082	$ 951,372	**$ 1,133,755**
Erosion Cntrl/Slope Restr/Stbl	$ 223,424	$ 347,692	**$ 16,106**
Right-of-Way Design	$ (65,443)	$ (321,526)	**$ (416,518)**
Roadway/Street Projects	$ 2,298,126	$ 1,365,524	**$ 1,651,126**
Special Projects	$ 258,761	$ 237,830	**$ 8,464**
Storm Drains/Flood Control	$ 422,758	$ 873,344	**$ 1,384,196**
Traffic Signals	$ 1,040,195	$ 963,910	**$ 936,809**
Wastewater Pipelines	$ -	$ 2,609,978	**$ 2,574,975**
Water Pipelines	$ -	$ 5,254,982	**$ 5,088,116**
Total	**$ 7,303,396**	**$ 13,829,216**	**$ 13,515,896**
Project Implement & Tech Srvs			
ADA Project Rev & Tech Spprt	$ -	$ 370,108	**$ 358,019**
Administration	$ -	$ 203,151	**$ 250,698**
CIP Fund Management	$ -	$ 2,111,761	**$ 2,014,712**
CIP Prelim Eng & Program Coord	$ -	$ 2,416,164	**$ 2,328,622**
Envrmntl & Permitting Support	$ -	$ 1,418,079	**$ 1,231,961**
GRC & A/E Consultant Services	$ -	$ 977,918	**$ 927,923**
Info Technology GIS/CADD	$ -	$ 2,269,669	**$ 2,278,787**
Infrastructure Assets Mgmt	$ -	$ 661,328	**$ 624,320**
Project Controls	$ -	$ 1,087,048	**$ 1,057,340**
Project Implement and Tech Srvs	$ -	$ (283,330)	**$ (353,980)**

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Project Implement & Tech Srvs			
Public Info & Comm Relations	$ -	$ 305,616	**$ 295,262**
Standards & Quality Control	$ -	$ 1,564,555	**$ 1,480,036**
Total	**$ -**	**$ 13,102,067**	**$ 12,493,700**
Transportation Engineering - Ops			
Administration	$ 424,492	$ 194,275	**$ 182,934**
Bicycle Program	$ 143,177	$ 145,443	**$ 135,326**
Liaison to SANDAG/MTS	$ -	$ 139,245	**$ 132,967**
Operations	$ 2,040,842	$ 1,570,774	**$ 1,463,846**
Program Management	$ 694,767	$ 498,729	**$ 477,009**
Red Light Photo Enforcement Program	$ 1,527,571	$ 1,511,880	**$ 1,464,523**
Street Lights	$ -	$ -	**$ 101,730**
Traffic Signal Management	$ 1,019,856	$ 1,157,748	**$ 1,012,715**
Trans. System & Programming	$ -	$ 1,523,164	**$ 967,796**
Transportation Alternatives Program	$ 674,409	$ -	**$ -**
Transportation Engineering - Ops	$ (4,334)	$ (145,276)	**$ (184,498)**
Transportation Safety	$ 1,107,110	$ 1,250,678	**$ 1,179,692**
Transportation Systems & Programming	$ -	$ -	**$ 747,179**
Total	**$ 7,627,890**	**$ 7,846,660**	**$ 7,681,219**
UTILITIES UNDERGROUNDING PROGRAM			
Utilities Undergrounding Program			
Utilities Undergrounding Program	$ 1,540,602	$ 1,146,575	**$ 1,173,395**
Total	**$ 1,540,602**	**$ 1,146,575**	**$ 1,173,395**
INTERNAL SERVICES FUND			
Water and Sewer Design			
Administration Support	$ 5,131,038	$ -	**$ -**
Wastewater Contract Processing	$ 383,471	$ -	**$ -**
Wastewater-Design CIP	$ 7,350,688	$ -	**$ -**
Wastewater-Prg Mgmt & Eng Supp	$ 3,301,321	$ -	**$ -**
Water / Wastewater Facilities	$ (7,173)	$ -	**$ -**
Water-Design CIP	$ 1,516,897	$ -	**$ -**
Water-Prg Mgmt & Eng Supp	$ 667,695	$ -	**$ -**
Total	**$ 18,343,937**	**$ -**	**$ -**
E&CP Water/Wastewtr Field - Eng			
E&CP Field Eng-Water/Wastewtr	$ (3,831)	$ -	**$ -**
Wastewater-Facilties Const Insp	$ 3,737,453	$ -	**$ -**

Engineering and Capital Projects

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
INTERNAL SERVICES FUND			
E&CP Water/Wastewtr Field - Eng			
Water-Facilties Const Insp	$ 3,410,306	$ -	**$** -
Total	**$ 7,143,928**	**$ -**	**$** -
DEPARTMENT TOTAL	**$ 62,452,895**	**$ 66,306,508**	**$ 64,517,462**

Significant Budget Adjustments

GENERAL FUND

Business and Support Services	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (40,429)	$ 0
Position Transfer Transfer of 2.00 Senior Civil Engineers, 2.00 Senior Traffic Engineers, and 1.00 Senior Land Surveyor from Field Engineering to Business & Support Services Division.	5.00	$ 636,005	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 84,999	$ 0
Funding of Terminal Leave Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.	0.00	$ 15,097	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 1,853	$ 0
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	0.00	$ (24,007)	$ 0

Significant Budget Adjustments

GENERAL FUND

Business and Support Services	Positions	Cost	Revenue
OneSD Support Department Transfer Transfer of position(s) to the newly created OneSD Support Department to manage the integrated ERP System.	(1.00)	$ (60,142)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (84,662)	$ 0

Field Engineering	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (487,899)	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 612,371	$ 0
Funding of Terminal Leave Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.	0.00	$ 127,928	$ 0
Position Transfer Transfer of 1.00 Associate Engineer - Civil position from Architectural Engineering and Parks to Field Engineering Division.	1.00	$ 112,220	$ 0
Intradepartmental Transfer Transfer of revenues from Right-of-Way Design to Project Implement & Technical Service, Architectural Engineering and Parks, and Field Engineering Division.	0.00	$ 0	$ 577,000
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	0.00	$ (57,113)	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (60,025)	$ 0

Engineering and Capital Projects

Significant Budget Adjustments

GENERAL FUND

Field Engineering	Positions	Cost	Revenue
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (358,545)	$ 0
Position Transfer Transfer of 2.00 Senior Civil Engineers, 2.00 Senior Traffic Engineers, and 1.00 Senior Land Surveyor from Field Engineering to Business & Support Services Division.	(5.00)	$ (636,005)	$ 0

Architectural Engineering and Parks	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (232,470)	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 6,235	$ 0
Revenue Transfer Transfer of revenues from Right-of-Way Design to Project Implementation & Technical Service, Architectural Engineering and Parks, and Field Engineering Divisions.	0.00	$ 0	$ 1,799,517
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (12,233)	$ 0
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	0.00	$ (16,036)	$ 0
Position Transfer Transfer of 1.00 Associated Engineering - Civil position from Architectural Engineering and Parks to Field Engineering Division.	(1.00)	$ (112,220)	$ 0

Significant Budget Adjustments

GENERAL FUND

Architectural Engineering and Parks	Positions	Cost	Revenue
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (143,660)	$ 0

Right-of-Way Design	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (298,685)	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 315,097	$ 0
Revenue Transfer Transfer of revenues from Right-of-Way Design to Project Implement & Technical Service, Architectural Engineering and Parks, and Field Engineering Divisions.	0.00	$ 0	$ (4,525,168)
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (11,997)	$ 0
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	0.00	$ (24,125)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (293,610)	$ 0

Project Implement & Tech Srvs	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (272,643)	$ 0

Engineering and Capital Projects

Significant Budget Adjustments

GENERAL FUND

Project Implement & Tech Srvs	Positions	Cost	Revenue
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 16,323	$ 0
Revenue Transfer Transfer of revenues from Right-of-Way Design to Project Implementation & Technical Service, Architectural Engineering and Parks, and Field Engineering Divisions.	0.00	$ 0	$ 2,148,651
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (12,791)
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	0.00	$ (45,756)	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (47,375)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (258,916)	$ 0

Transportation Engineering - Ops	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (209,887)	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 242,921	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ 303,065

Significant Budget Adjustments

GENERAL FUND

Transportation Engineering - Ops	Positions	Cost	Revenue
Revenue from New/Revised User Fees Adjustment to reflect an anticipated increase from the implementation of new and revised user fee charges.	0.00	$ 0	$ 44,750
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (23,150)	$ 0
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	0.00	$ (42,459)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (132,866)	$ 0

UTILITIES UNDERGROUNDING PROGRAM

Utilities Undergrounding Program	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (20,275)	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 47,986	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ 1,539,466
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (891)	$ 0

Engineering and Capital Projects

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
PERSONNEL			
Salaries & Wages	$ 32,826,220	$ 38,092,714	**$ 35,835,092**
Fringe Benefits	$ 15,835,459	$ 17,644,194	**$ 17,150,152**
SUBTOTAL PERSONNEL	$ 48,661,679	$ 55,736,908	**$ 52,985,244**
NON-PERSONNEL			
Supplies & Services	$ 9,241,876	$ 7,130,340	**$ 6,781,595**
Information Technology	$ 3,822,000	$ 2,869,406	**$ 4,004,092**
Energy/Utilities	$ 268,612	$ 213,846	**$ 394,568**
Equipment Outlay	$ 458,728	$ 356,008	**$ 351,963**
SUBTOTAL NON-PERSONNEL	$ 13,791,216	$ 10,569,600	**$ 11,532,218**
TOTAL	$ 62,452,895	$ 66,306,508	**$ 64,517,462**

Revenues by Category

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
GENERAL FUND			
Licenses and Permits	$ 39,750	$ 39,750	**$ 84,500**
Fines, Forfeitures, and Penalties	$ 993,809	$ 993,809	**$ 1,193,809**
Charges for Current Services	$ 19,603,780	$ 55,236,161	**$ 55,236,161**
Transfers from Other Funds	$ 6,361,814	$ 6,795,256	**$ 6,828,247**
Other Revenues	$ -	$ -	**$ 57,283**
TOTAL	$ 26,999,153	$ 63,064,976	**$ 63,400,000**

Salary Schedule

GENERAL FUND

Architectural Engineering and Parks

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
1153	Asst Engineer-Civil	12.00	**12.00**	$ 66,931	$ 803,168
1157	Asst Engineer-Electrical	1.00	**1.00**	$ 67,431	$ 67,431
1218	Assoc Management Analyst	1.00	**1.00**	$ 61,687	$ 61,687
1221	Assoc Engineer-Civil	24.00	**24.00**	$ 77,531	$ 1,860,734
1223	Assoc Engineer-Electrical	1.00	**1.00**	$ 77,881	$ 77,881
1638	Park Designer	4.00	**4.00**	$ 77,503	$ 310,012
1727	Principal Engineering Aide	1.00	**1.00**	$ 58,255	$ 58,255
1752	Project Officer II	4.00	**4.00**	$ 90,066	$ 360,263
1855	Sr Civil Engineer	4.00	**3.00**	$ 89,183	$ 267,548
1910	Student Engineer	0.50	**0.50**	$ 29,278	$ 14,639
2214	Deputy Director	1.00	**1.00**	$ 114,458	$ 114,458
	Vacancy Factor Adjustment	0.00	**0.00**	$ -	$ (143,660)

Salary Schedule

GENERAL FUND

Architectural Engineering and Parks

Class	Position Title	FY 2009 Positions	FY 2010 Positions		Salary		Total
	Furlough Savings	0.00	**0.00**	$	-	$	(97,040)
	Ex Perf Pay-Classified	0.00	**0.00**	$	-	$	1,372
	Field Training Pay	0.00	**0.00**	$	-	$	13,972
	Overtime Budgeted	0.00	**0.00**	$	-	$	93,712
	Reg Pay For Engineers	0.00	**0.00**	$	-	$	251,323
	Temporary Help	0.00	**0.00**	$	-	$	103,638
	Total	53.50	**52.50**			**$**	**4,219,393**

Business and Support Services

Class	Position Title	FY 2009 Positions	FY 2010 Positions		Salary		Total
1104	Account Clerk	4.00	**4.00**	$	36,680	$	146,719
1106	Sr Management Analyst	1.00	**2.00**	$	69,135	$	138,270
1107	Administrative Aide II	2.00	**2.00**	$	48,897	$	97,793
1218	Assoc Management Analyst	6.00	**5.00**	$	61,688	$	308,439
1365	Senior Department Human Resource Analyst	0.00	**1.00**	$	69,607	$	69,607
1535	Clerical Assistant II	9.00	**9.00**	$	34,340	$	309,057
1648	Payroll Specialist II	3.50	**3.50**	$	40,262	$	140,916
1727	Principal Engineering Aide	1.00	**0.00**	$	-	$	-
1746	Word Processing Operator	4.00	**3.00**	$	36,514	$	109,542
1844	Sr Account Clerk	1.00	**1.00**	$	41,440	$	41,440
1855	Sr Civil Engineer	0.00	**2.00**	$	89,183	$	178,365
1876	Executive Secretary	0.50	**0.50**	$	49,992	$	24,996
1878	Sr Traffic Engineer	0.00	**2.00**	$	89,513	$	179,025
1879	Sr Clerk/Typist	4.00	**4.00**	$	41,821	$	167,285
1910	Student Engineer	0.50	**0.50**	$	29,278	$	14,639
1917	Supv Management Analyst	1.00	**1.00**	$	77,888	$	77,888
1935	Sr Land Surveyor	0.00	**1.00**	$	88,754	$	88,754
2147	Eng & Cap Proj Director	1.00	**1.00**	$	139,194	$	139,194
2181	Asst Department Director	1.00	**1.00**	$	129,055	$	129,055
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(84,662)
	Furlough Savings	0.00	**0.00**	$	-	$	(48,631)
	Ex Perf Pay-Classified	0.00	**0.00**	$	-	$	2,743
	Field Training Pay	0.00	**0.00**	$	-	$	3,420
	Overtime Budgeted	0.00	**0.00**	$	-	$	50,887
	Temporary Help	0.00	**0.00**	$	-	$	14,061
	Termination Pay Annual Leave	0.00	**0.00**	$	-	$	15,097
	Total	39.50	**43.50**			**$**	**2,313,899**

Field Engineering

Class	Position Title	FY 2009 Positions	FY 2010 Positions		Salary		Total
1153	Asst Engineer-Civil	57.00	**57.00**	$	66,931	$	3,815,047

Engineering and Capital Projects

Salary Schedule

GENERAL FUND

Field Engineering

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1157	Asst Engineer-Electrical	4.00	**4.00**	$	67,430	$	269,721
1207	Asst Engineer-Traffic	2.00	**2.00**	$	67,337	$	134,673
1221	Assoc Engineer-Civil	19.00	**20.00**	$	77,530	$	1,550,609
1223	Assoc Engineer-Electrical	1.00	**1.00**	$	77,882	$	77,882
1233	Assoc Engineer-Traffic	1.00	**1.00**	$	77,564	$	77,564
1525	Principal Survey Aide	8.00	**8.00**	$	58,572	$	468,575
1727	Principal Engineering Aide	15.00	**15.00**	$	58,255	$	873,824
1751	Project Officer I	1.00	**1.00**	$	78,040	$	78,040
1806	Sr Engineering Geologist	1.00	**1.00**	$	90,368	$	90,368
1855	Sr Civil Engineer	10.00	**8.00**	$	89,182	$	713,459
1878	Sr Traffic Engineer	3.00	**1.00**	$	89,513	$	89,513
1881	Sr Survey Aide	4.00	**4.00**	$	50,951	$	203,802
1910	Student Engineer	1.00	**1.00**	$	29,279	$	29,279
1935	Sr Land Surveyor	2.00	**1.00**	$	88,755	$	88,755
1938	Land Surveying Asst	14.00	**13.00**	$	67,377	$	875,903
1939	Land Surveying Assoc	4.00	**5.00**	$	76,730	$	383,648
2214	Deputy Director	1.00	**1.00**	$	116,165	$	116,165
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(358,545)
	Furlough Savings	0.00	**0.00**	$	-	$	(245,517)
	Field Training Pay	0.00	**0.00**	$	-	$	64,704
	Overtime Budgeted	0.00	**0.00**	$	-	$	77,393
	Reg Pay For Engineers	0.00	**0.00**	$	-	$	437,861
	Temporary Help	0.00	**0.00**	$	-	$	71,961
	Termination Pay Annual Leave	0.00	**0.00**	$	-	$	127,928
	Total	148.00	**144.00**			**$**	**10,112,612**

Project Implement & Tech Srvs

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1104	Account Clerk	1.00	**1.00**	$	36,680	$	36,680
1105	Administrative Aide I	1.00	**1.00**	$	42,243	$	42,243
1106	Sr Management Analyst	7.00	**7.00**	$	69,134	$	483,941
1107	Administrative Aide II	2.00	**2.00**	$	48,897	$	97,793
1153	Asst Engineer-Civil	18.00	**18.00**	$	66,931	$	1,204,752
1218	Assoc Management Analyst	8.00	**8.00**	$	61,688	$	493,500
1221	Assoc Engineer-Civil	17.00	**17.00**	$	77,530	$	1,318,018
1225	Assoc Engineer-Mechanical	1.00	**1.00**	$	77,868	$	77,868
1227	Assoc Planner	6.00	**6.00**	$	64,561	$	387,364
1348	Info Systems Analyst II	2.00	**2.00**	$	61,372	$	122,744
1349	Info Systems Analyst III	1.00	**1.00**	$	69,453	$	69,453
1401	Info Systems Technician	1.00	**1.00**	$	47,732	$	47,732
1536	Contracts Processing Clerk	4.00	**4.00**	$	38,617	$	154,468

Salary Schedule

GENERAL FUND

Project Implement & Tech Srvs

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1727	Principal Engineering Aide	10.00	**10.00**	$	58,255	$	582,549
1746	Word Processing Operator	4.00	**4.00**	$	36,514	$	146,056
1750	Project Assistant	1.00	**1.00**	$	66,719	$	66,719
1751	Project Officer I	5.00	**5.00**	$	78,041	$	390,204
1752	Project Officer II	3.00	**3.00**	$	90,065	$	270,195
1777	Public Info Officer	1.00	**1.00**	$	49,765	$	49,765
1855	Sr Civil Engineer	4.00	**4.00**	$	89,183	$	356,732
1871	Sr Public Information Officer	2.00	**2.00**	$	62,840	$	125,679
1872	Sr Planner	4.00	**4.00**	$	75,857	$	303,427
1917	Supv Management Analyst	2.00	**2.00**	$	77,888	$	155,775
1926	Info Systems Analyst IV	1.00	**1.00**	$	77,568	$	77,568
2214	Deputy Director	1.00	**1.00**	$	114,458	$	114,458
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(258,916)
	Furlough Savings	0.00	**0.00**	$	-	$	(165,892)
	Ex Perf Pay-Classified	0.00	**0.00**	$	-	$	4,114
	Overtime Budgeted	0.00	**0.00**	$	-	$	76,331
	Reg Pay For Engineers	0.00	**0.00**	$	-	$	50,623
	Temporary Help	0.00	**0.00**	$	-	$	21,092
	Total	107.00	**107.00**			**$**	**6,903,035**

Right-of-Way Design

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1153	Asst Engineer-Civil	49.00	**46.00**	$	66,931	$	3,078,807
1207	Asst Engineer-Traffic	3.00	**4.00**	$	67,336	$	269,345
1221	Assoc Engineer-Civil	23.00	**23.00**	$	77,531	$	1,783,203
1233	Assoc Engineer-Traffic	3.00	**3.00**	$	77,564	$	232,691
1423	Sr Drafting Aide	1.00	**0.00**	$	-	$	-
15461	Junior Engineer-Civil	0.50	**0.50**	$	54,812	$	27,406
1725	Principal Drafting Aide	2.00	**1.00**	$	58,934	$	58,934
1727	Principal Engineering Aide	24.00	**25.00**	$	58,255	$	1,456,373
1750	Project Assistant	3.00	**6.00**	$	66,719	$	400,314
1855	Sr Civil Engineer	8.00	**7.00**	$	89,183	$	624,280
1878	Sr Traffic Engineer	0.00	**1.00**	$	89,513	$	89,513
1910	Student Engineer	2.00	**2.00**	$	29,278	$	58,556
2214	Deputy Director	1.00	**1.00**	$	114,458	$	114,458
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(293,610)
	Furlough Savings	0.00	**0.00**	$	-	$	(201,300)
	Bilingual - Regular	0.00	**0.00**	$	-	$	1,571
	Ex Perf Pay-Classified	0.00	**0.00**	$	-	$	5,486
	Field Training Pay	0.00	**0.00**	$	-	$	63,546
	Overtime Budgeted	0.00	**0.00**	$	-	$	101,775

Engineering and Capital Projects

Salary Schedule

GENERAL FUND

Right-of-Way Design

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
	Reg Pay For Engineers	0.00	**0.00**	$	-	$	277,246
	Temporary Help	0.00	**0.00**	$	-	$	23,719
	Total	119.50	**119.50**			**$**	**8,172,313**

Transportation Engineering - Ops

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1153	Asst Engineer-Civil	2.00	**2.00**	$	66,931	$	133,861
1207	Asst Engineer-Traffic	21.00	**21.00**	$	67,336	$	1,414,064
1221	Assoc Engineer-Civil	1.00	**1.00**	$	77,530	$	77,530
1233	Assoc Engineer-Traffic	13.00	**13.00**	$	77,564	$	1,008,327
15461	Junior Engineer-Civil	1.00	**1.00**	$	54,812	$	54,812
1730	Principal Traffic Engineering Aide	5.00	**5.00**	$	58,253	$	291,264
1861	Sr Engineering Aide	2.00	**2.00**	$	52,002	$	104,003
1878	Sr Traffic Engineer	6.00	**6.00**	$	89,513	$	537,078
1910	Student Engineer	1.00	**1.00**	$	29,278	$	29,278
2214	Deputy Director	1.00	**1.00**	$	116,165	$	116,165
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(132,866)
	Furlough Savings	0.00	**0.00**	$	-	$	(89,885)
	Overtime Budgeted	0.00	**0.00**	$	-	$	3,952
	Reg Pay For Engineers	0.00	**0.00**	$	-	$	177,009
	Temporary Help	0.00	**0.00**	$	-	$	11,227
	Total	53.00	**53.00**			**$**	**3,735,819**
General Fund Total		520.50	**519.50**			**$**	**35,457,071**

UTILITIES UNDERGROUNDING PROGRAM

Utilities Undergrounding Program

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1153	Asst Engineer-Civil	2.00	**2.00**	$	66,931	$	133,861
1221	Assoc Engineer-Civil	1.00	**1.00**	$	77,530	$	77,530
1555	Junior Engineering Aide	1.00	**1.00**	$	45,177	$	45,177
1727	Principal Engineering Aide	1.00	**1.00**	$	58,255	$	58,255
1730	Principal Traffic Engineering Aide	1.00	**1.00**	$	58,252	$	58,252
1910	Student Engineer	0.50	**0.50**	$	29,278	$	14,639
	Furlough Savings	0.00	**0.00**	$	-	$	(9,693)
	Total	6.50	**6.50**			**$**	**378,021**

ENGINEERING AND CAPITAL PROJECTS TOTAL		527.00	**526.00**			**$**	**35,835,092**

Revenue and Expense Statement (Non-General Fund)

UTILITIES UNDERGROUNDING PROGRAM FUND 30100	FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 14,106,303	$ 12,655,609	**$ -**
Prior Year Continuing Appropriations	$ -	$ -	**$ 27,630,513**
TOTAL BALANCE	$ 14,106,303	$ 12,655,609	**$ 27,630,513**
REVENUE			
Electric Surcharge	$ 45,670,213	$ 48,081,619	**$ 49,481,890**
Interest on Investments	$ 372,134	$ 409,347	**$ 450,282**
Services to Other Funds	$ -	$ -	**$ 98,260**
TOTAL REVENUE	$ 46,042,347	$ 48,490,966	**$ 50,030,432**
TOTAL BALANCE AND REVENUE	$ 60,148,650	$ 61,146,575	**$ 77,660,945**
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
CIP Expenditures	$ 58,608,048	$ 60,000,000	**$ 48,857,037**
TOTAL CIP EXPENSE	$ 58,608,048	$ 60,000,000	**$ 48,857,037**
OPERATING EXPENSE			
Personnel and Non-Personnel Expense	$ 1,540,602	$ 1,146,575	**$ 1,173,395**
TOTAL OPERATING EXPENSE	$ 1,540,602	$ 1,146,575	**$ 1,173,395**
EXPENDITURE OF PRIOR YEAR FUND			
Expenditure of Continuing Appropriations	$ -	$ -	**$ 27,630,513**
TOTAL EXPENDITURE OF PRIOR YEAR FUND	$ -	$ -	**$ 27,630,513**
TOTAL EXPENSE	$ 60,148,650	$ 61,146,575	**$ 77,660,945**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE, AND BALANCE	$ 60,148,650	$ 61,146,575	**$ 77,660,945**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.



Department Description

The Environmental Services Department ensures that all residents of San Diego are provided with a clean, safe, and ecologically-sound environment. The Department pursues waste management strategies that emphasize waste reduction and recycling, composting, and environmentally-sound landfill management to meet the City's long-term disposal needs; oversees the management of the City's energy use and programs, and explores innovative options to increase energy independence; and works to advance more sustainable practices within the City and community.

The Collection Services Division provides weekly residential refuse collection, bi-weekly curbside collection of recyclable commodities and greens materials, and the collection and maintenance of street litter containers in business districts.

The Energy, Sustainability, and Environmental Protection Division provides technical assistance and project implementation for energy conservation and renewable energy, hazardous materials management, under and above ground storage tank engineering, lead and asbestos compliance, hazardous substances enforcement at the Miramar Landfill, household hazardous waste collection, and the San Diego Sustainable Community Program.

The Waste Reduction and Disposal Division provides education and technical assistance to residents and business owners within the City of San Diego on how to recycle and reduce waste, provides opportunities for recycling and reducing solid waste, enforces solid waste codes, and operates a full service landfill for public use.

The Office of the Director facilitates the Department's delivery of quality environmental programs through the provision of administrative and regulatory support, community outreach and education, franchise and fiscal management, facility maintenance, human resources and training, information system management, customer service, and safety programs focusing on accident and injury prevention.

The Department's mission is:

> ***We provide reliable solid waste management, resource conservation and environmental protection to preserve public health and ensure sustainable communities for future generations***

Environmental Services

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Protect the environment and preserve natural resources
The City of San Diego's Environmental Services Department provides solid waste services to all eligible residents and manages environmental programs designed to enhance the community and preserve the quality of life for future generations. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Preserve the capacity of the Miramar landfill and limit or reduce the waste stream
- Reduce greenhouse gas emissions
- Provide services to the community that will increase protection of human health and the environment

Goal 2: Promote fiscal integrity
It is a priority of the Department to utilize its allocated resources efficiently and provide our customers with cost effective services to improve the community in which we live. The Department will move toward accomplishing this goal by focusing on the following objective.

- Ensure systems are in place and utilized that protect and enhance fiscal resources

Goal 3: Ensure excellence in service delivery
It is a priority of the Department to provide exceptional customer service to those we serve. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Maintain high customer satisfaction and respond to customer service requests in a timely manner
- Manage Environmental Education and Outreach contracts serving local schools and the community

Goal 4: Maintain a responsive, safe, innovative work force
It is a priority of the Department to ensure that all employees, especially those working in the community, are provided sufficient training to ensure that they are operating safely throughout San Diego's neighborhoods. The Department values employees' ideas and supports a culture of enhancing productivity and innovation. The Department will move toward accomplishing this goal by focusing on the following objective.

- Build a sustainable organization through learning and training opportunities

Service Efforts and Accomplishments

Energy, Sustainability, and Environmental Protection, through a power purchase agreement with a private partner, installed a one megawatt photovoltaic system at the Alvarado Water Treatment Plant that provides 20 percent of its power needs.

The Hazardous Materials Management Program continued its public-private partnerships collecting more than 74,500 gallons of used oil and 14,600 pounds of oil filters at 16 certified used oil collection centers.

The Household Hazardous Waste Transfer Facility, while serving over 8,400 homes, diverted more than 438 tons of hazardous waste from the Miramar Landfill.

The Miramar Landfill, the first municipally-operated landfill in the nation to earn ISO 14001 certification, achieved recertification for the sixth consecutive year.

Budget Dollars at Work: Performance Expectations

Goal 1: Protect the environment and preserve natural resources[1]

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of lead cases in compliance (resolved) within 90 days	65%	52%	85%
2. Tons of household hazardous waste diverted from the Miramar Landfill[2]	512	438	470
3. Number of news media outlets contacted with information on energy conservation, sustainability, recycling or ESD operations	720	2,662	3,000
4. Percent compliance with 45-day deposit refund requirement associated with the enforcement of the Construction and Demolition Recycling Ordinance	N/A[3]	100%	95%
5. Percent of technical assistance queries associated with the City's Recycling Ordinance responded to within one business day	N/A[3]	86.5%	95.0%
6. Number of cubic feet of gas collected per minute, diverted from release into the environment and converted to beneficial use at the Miramar Landfill	4,122	4,074	4,100
7. Diversion rate of recycled materials from disposal	55%	55%	55%
8. Renewable energy realized through projects at municipal facilities (toward City goal of installing five megawatts of renewable energy sources by 2013)	1.2 megawatts	0.0 megawatts	N/A[4]
9. Status of ISO 14001 environmental management certification	Certification maintained	Certification maintained	Maintain Certification
10. Number of State Minimum Standard Notices of Violations (NOVs) received	2	2	0

Goal 2: Promote fiscal integrity

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent variance between revised budget and actual expenditures at year end	5.98%	9.39%	0.00%

Goal 3: Ensure excellence in service delivery

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Collections Services complaint rate (per 10,000 stops)[5]	8.0	6.6	1.0
2. Satisfaction rate of environmental education and outreach survey	95%	99%	100%

[1] The Department's tactical plan was revised in Fiscal Year 2010 and the goal of "Provide efficient and sustainable solid waste collection and disposal to the City of San Diego" was revised to "Protect the environment and preserve natural resources."

[2] This measure was revised from "Tons of household hazardous waste collected" and moved from the 'Sizing and Workload Data' section to the 'Performance Expectations' section.

[3] The Program was implemented in Fiscal Year 2009.

[4] This measure has been sunsetted. Due to the complex, multi-year nature of these projects, the reporting timeframe [one fiscal year] does not lend itself to accurately measuring the performance expectations of this function. This information is still tracked and can be made available upon request.

[5] Performance measure was revised from "Complaints per 10,000 refuse, recycling, and greenery service collection stops" under prior Goal 1. Refuse, recycling, greenery, and street litter containers are all represented in this measure.

Environmental Services

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
3. Customer satisfaction from City-wide survey[6]	N/A	N/A	N/A

Goal 4: Maintain a responsive, safe, innovative work force

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Average number of training hours per employee	4.94	6.06	8.66

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Sizing Data					
Number of active landfills operated	1	1	1	1	1
Number of inactive landfills maintained	8	8	8	8	8
Number of refuse, recycling and yard waste containers in use	N/A	N/A	575,435	611,429	615,000
Workload Data					
Number of annual collection stops (refuse, recyclables and yard waste) [7]	29.0M	29.0M	28.8M	27.4M	27.5M
Total tons of waste (refuse, recyclables and yard waste) collected by City forces[8]	484,400	472,381	461,185	442,228	450,594
Total tons of waste (refuse and yard waste) processed at the Miramar Landfill[9]	1.6M	1.4M	1.3M	1.1M	1.0M
Number of energy utility bills processed for City facilities annually[10]	38,160	37,869	39,457	38,986	38,000
Number of City employees trained on mandated Federal and State hazardous materials regulations[11]	2,595	2,205	1,892	2,371	1,800
Number of underground storage tank systems certified in accordance with state regulation	69	67	70	70	68
Number of transactions processed annually at the Miramar Landfill fee booth[12]	630,029	580,652	519,731	400,154	420,000
Annual number of calls received through the Customer Service Call Center	287,000	308,000	288,000	302,373	290,000
Tons of materials recycled at the Miramar Recycling Center annually	14,000	15,500	18,000	18,183	18,000
Number of customers served at the Miramar	99,000	99,000	115,000	115,000	N/A[13]

[6] The Department tactical plan was updated for Fiscal Year 2010 to reflect the direction of the City and Department resulting in the elimination of this measure.

[7] This measure combined "number of refuse collection stops" and "number of households served with bi-weekly curbside recycling collection" in Fiscal Year 2010.

[8] This measure was revised to include "Tons of curbside recyclables collected" for Fiscal Year 2010.

[9] This measure was revised from "Tons of waste received for disposal and diversion at the Miramar Landfill" for Fiscal Year 2010.

[10] In the Fiscal Year 2009 Annual Budget, this workload measure read "Number of energy accounting bills processed."

[11] In the Fiscal Year 2009 Annual Budget, this workload measure read "Number of City staff trainings conducted on hazardous materials management regulations."

[12] Measure was revised from "Average number of transactions processed daily at the Miramar Landfill fee booth" for Fiscal Year 2010.

[13] The Department tactical plan was updated for Fiscal Year 2010 to reflect the direction of the City and Department resulting in the elimination of this measure.

Recycling Center					
	Actual FY2006	**Actual FY2007**	**Actual FY2008**	**Actual FY2009**	**Target FY2010**
Number of Christmas trees collected and processed into mulch and compost products	148,000	130,000	140,000	143,000	N/A[6]
Number of illegal dumps removed from 3,000 miles of street and alley rights-of-way annually	10,800	12,200	13,000	14,476	12,000
Square feet of City buildings inspected for asbestos and lead	270,196	291,941	290,196	242,732	N/A[6]
Number of customers served at the Miramar Recycling Center	99,000	99,000	115,000	115,000	N/A[6]
Number of Christmas trees collected and processed into mulch and compost products	148,000	130,000	140,000	143,000	N/A[6]
Number of illegal dumps removed from 3,000 miles of street and alley rights-of-way annually	10,800	12,200	13,000	14,476	12,000
Square feet of City buildings inspected for asbestos and lead	270,196	291,941	290,196	242,732	N/A[6]

Department Summary

Environmental Services								
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**		FY 2009-2010 CHANGE
Positions		459.08		464.08		**460.08**		(4.00)
Personnel Expense	$	39,765,597	$	39,229,719	**$**	**38,273,835**	$	(955,884)
Non-Personnel Expense	$	61,110,992	$	60,309,268	**$**	**59,829,304**	$	(479,964)
TOTAL	$	100,876,589	$	99,538,987	**$**	**98,103,139**	$	(1,435,848)

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Energy, Sustainability & Env Prot			
Asbestos and Lead Management	4.10	4.30	**5.30**
Division Management	0.00	0.00	**0.65**
HazMat Landfill	5.70	5.85	**4.55**
Lead Safe Neighborhoods	2.00	2.50	**2.00**
Tank Engr & Enviro Mgt	3.30	3.00	**2.50**
Total	**15.10**	**15.65**	**15.00**
Collection Services			
Refuse Collection	126.45	125.45	**122.45**
Total	**126.45**	**125.45**	**122.45**
Office of the Director			
Budget/Revenue Develop & Admin	2.02	2.02	**1.85**
Community Outreach/Environ Education	1.27	1.27	**1.17**
Customer Services	3.15	3.15	**3.15**
Environmental Policy Development/Mgt	1.18	1.18	**1.18**
Facility Services	1.16	1.16	**1.07**
Franchise and Control Management	0.70	0.70	**0.70**
Human Resource and Org Dev	0.39	1.39	**0.39**
Information Systems	2.11	2.11	**2.11**
Safety and Training	1.02	1.02	**1.11**
Support Services and Payroll	1.66	1.66	**1.58**
Total	**14.66**	**15.66**	**14.31**
ENERGY CONSERVATION PROGRAM FUND			
Energy, Sustainability & Env Prot			
Energy Accounting	2.50	2.00	**2.00**
Energy Management	2.00	1.35	**1.35**
Green Construction	2.50	2.50	**2.50**

Environmental Services

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
ENERGY CONSERVATION PROGRAM FUND			
Energy, Sustainability & Env Prot			
Legislative Grant Analysis	3.00	3.00	**3.00**
Total	**10.00**	**8.85**	**8.85**
REFUSE DISPOSAL FUND			
Energy, Sustainability & Env Prot			
HazMat Landfill	7.70	7.15	**7.95**
Total	**7.70**	**7.15**	**7.95**
Waste Reduction and Disposal (1)			
Field Operations	25.79	0.00	**0.00**
Solid Waste Code Enforcement	12.42	0.00	**0.00**
Total	**38.21**	**0.00**	**0.00**
Waste Reduction and Disposal (2)			
Commercial/Industrial Recycling	0.00	0.00	**9.52**
Fee Collection	21.42	18.42	**18.71**
Miramar Landfill Operations	48.24	48.24	**48.12**
Post Closure Maint/Regulatory Compliance	13.34	12.34	**12.17**
Solid Waste Code Enforcement	0.00	15.42	**20.42**
Support Services	0.00	24.79	**24.79**
Total	**83.00**	**119.21**	**133.73**
Office of the Director			
Budget/Revenue Development and Admin	2.00	2.00	**1.83**
Community Outreach/Environ Education	1.22	1.22	**1.14**
Customer Services	3.07	3.07	**3.07**
Environmental Policy	1.03	1.03	**1.03**
Environmental Policy Development/Mgt	1.13	2.13	**1.13**
Facility Services	1.12	1.12	**1.04**
Franchise and Contract Management	0.68	0.68	**0.68**
Human Resource and Org Dev	0.37	0.37	**0.37**
Information Systems	4.28	4.28	**4.28**
Safety and Training	0.98	0.98	**1.06**
Support Services and Payroll	1.61	1.61	**1.53**
Total	**17.49**	**18.49**	**17.16**
Collection Services			
Special Collection	9.10	9.10	**9.10**
Total	**9.10**	**9.10**	**9.10**
RECYCLING FUND			
Waste Reduction and Disposal			
Env Policy Devel/Mgmt	0.00	1.00	**0.00**
Field Operations	3.29	3.29	**3.29**
Solid Waste Code Enforcement	3.44	5.44	**0.44**

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
RECYCLING FUND			
Waste Reduction and Disposal			
Waste Reduction and Diversion	9.56	13.56	**5.04**
Total	**16.29**	**23.29**	**8.77**
Collection Services			
Curbside Greenery	51.33	51.33	**51.33**
Curbside Recycling	53.70	53.70	**54.70**
Total	**105.03**	**105.03**	**106.03**
Energy, Sustainability & Env Prot			
Household Hazardous Waste	3.20	3.35	**4.20**
Total	**3.20**	**3.35**	**4.20**
Office of the Director			
Budget/Revenue Development and Admin	1.81	1.81	**1.66**
Community Outreach/Environ Education	1.14	1.14	**1.04**
Customer Services	2.78	2.78	**2.78**
Environmental Policy Development/Mgt	1.05	1.05	**1.05**
Facility Services	1.03	1.03	**0.95**
Franchise and Contract Management	0.62	0.62	**0.62**
Human Resource and Org Dev	0.34	0.34	**0.34**
Information Systems	1.71	1.71	**1.71**
Safety and Training	0.90	0.90	**0.98**
Support Services and Payroll	1.47	1.47	**1.40**
Total	**12.85**	**12.85**	**12.53**
DEPARTMENT TOTAL	**459.08**	**464.08**	**460.08**

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Energy, Sustainability & Env Prot			
Asbestos and Lead Management	$ 537,515	$ 498,705	**$ 575,199**
Division Management	$ 79	$ 48,909	**$ 200,630**
Energy, Sustainability & Env Prot	$ (3,719)	$ -	**$ (52,009)**
HazMat Landfill	$ 849,961	$ 676,356	**$ 495,239**
Lead Safe Neighborhoods	$ 205,866	$ 262,178	**$ 202,591**
Tank Engr & Enviro Mgt	$ 404,741	$ 320,655	**$ 275,134**
Total	**$ 1,994,443**	**$ 1,806,803**	**$ 1,696,784**
Collection Services			
Collection Services	$ 62,800	$ (618,708)	**$ (137,187)**

Environmental Services

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Collection Services			
Refuse Collection	$ 37,180,640	$ 37,680,404	**$ 34,176,394**
Total	**$ 37,243,440**	**$ 37,061,696**	**$ 34,039,207**
Office of the Director			
Budget/Revenue Develop & Admin	$ 190,788	$ 192,781	**$ 174,816**
Community Enhancement Program	$ 67,000	$ 67,000	**$ 67,000**
Community Outreach/Environ Education	$ 129,092	$ 133,566	**$ 119,378**
Customer Services	$ 209,808	$ 213,022	**$ 206,324**
Environmental Policy Development/Mgt	$ 228,259	$ 188,865	**$ 173,156**
Facility Services	$ 115,752	$ 117,781	**$ 119,097**
Franchise and Control Management	$ 48,618	$ 48,969	**$ 46,998**
Human Resource and Org Dev	$ 40,614	$ 144,975	**$ 46,368**
Information Systems	$ 290,323	$ 302,828	**$ 374,690**
Office of the Director	$ 5,328	$ -	**$ (31,246)**
Safety and Training	$ 110,577	$ 111,476	**$ 120,758**
Support Services and Payroll	$ 119,312	$ 121,559	**$ 117,262**
Total	**$ 1,555,471**	**$ 1,642,822**	**$ 1,534,601**
ENERGY CONSERVATION PROGRAM FUND			
Energy, Sustainability & Env Prot			
Energy Accounting	$ 655,203	$ 403,811	**$ 395,666**
Energy Management	$ 629,582	$ 562,011	**$ 648,383**
Energy, Sustainability & Env Prot	$ 23,886	$ -	**$ (12,469)**
Green Construction	$ 399,025	$ 372,796	**$ 362,868**
Legislative Grant Analysis	$ 537,288	$ 463,550	**$ 450,931**
Total	**$ 2,244,984**	**$ 1,802,168**	**$ 1,845,379**
AUTOMATED REFUSE CONTAINER FUND			
Automated Refuse Container			
Automated Refuse Container	$ -	$ 500,000	**$ 500,000**
Total	**$ -**	**$ 500,000**	**$ 500,000**
REFUSE DISPOSAL FUND			
Energy, Sustainability & Env Prot			
Division Management	$ 70,189	$ 156,021	**$ 185,424**
Energy, Sustainability & Env Prot	$ 18,392	$ -	**$ (13,027)**
HazMat Landfill	$ 884,983	$ 867,233	**$ 912,833**
Landfill Burn Sites	$ 124,333	$ -	**$ -**
Underground Storage Tank Program	$ 27,542	$ 1,860	**$ 428**
Total	**$ 1,125,439**	**$ 1,025,114**	**$ 1,085,658**
Waste Reduction and Disposal (1)			
Environmental Programs	$ 28,995	$ -	**$ -**

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
REFUSE DISPOSAL FUND			
Waste Reduction and Disposal (1)			
Field Operations	$ 3,946,852	$ -	**$ -**
Solid Waste Code Enforcement	$ 1,267,290	$ -	**$ -**
Total	**$ 5,243,137**	**$ -**	**$ -**
Waste Reduction and Disposal (2)			
Commercial/Industrial Recycling	$ -	$ -	**$ 1,628,324**
Division Administration	$ -	$ 877,038	**$ 833,803**
Fee Collection	$ 1,847,818	$ 1,496,486	**$ 1,508,753**
Miramar Landfill Operations	$ 18,353,721	$ 17,912,623	**$ 18,567,869**
Post Closure Maint/Regulatory Compliance	$ 2,992,326	$ 2,834,452	**$ 3,434,240**
Solid Waste Code Enforcement	$ -	$ 1,351,498	**$ 1,698,376**
Support Services	$ -	$ 3,785,171	**$ 3,581,276**
Waste Reduction and Disposal (2)	$ 36,621	$ (214,112)	**$ (337,332)**
Total	**$ 23,230,486**	**$ 28,043,156**	**$ 30,915,309**
Office of the Director			
Budget/Revenue Development and Admin	$ 332,433	$ 260,949	**$ 242,854**
Community Outreach/Environ Education	$ 144,873	$ 150,245	**$ 138,678**
Customer Services	$ 204,418	$ 207,557	**$ 199,415**
Environmental Policy	$ 125,592	$ 159,038	**$ 150,305**
Environmental Policy Development/Mgt	$ 1,015,446	$ 1,440,999	**$ 1,460,002**
Facility Services	$ 158,374	$ 234,035	**$ 310,895**
Franchise and Contract Management	$ 53,801	$ 54,225	**$ 46,368**
Human Resource and Org Dev	$ 38,554	$ 50,255	**$ 47,733**
Information Systems	$ 690,964	$ 734,210	**$ 780,317**
Office of the Director	$ 4,541	$ (39,645)	**$ (47,470)**
Safety and Training	$ 106,779	$ 108,075	**$ 120,000**
Support Services and Payroll	$ 117,213	$ 119,403	**$ 111,794**
Sustainable Communities	$ 134	$ 134	**$ 134**
Total	**$ 2,993,122**	**$ 3,479,480**	**$ 3,561,025**
Collection Services			
Collection Services Division	$ 21,736	$ (91,656)	**$ (3,484)**
Special Collection	$ 1,218,569	$ 1,190,110	**$ 1,207,315**
Total	**$ 1,240,305**	**$ 1,098,454**	**$ 1,203,831**
RECYCLING FUND			
Waste Reduction and Disposal			
Env Policy Devel/Mgmt	$ -	$ 200,755	**$ 150,213**
Field Operations	$ 519,065	$ 544,109	**$ 611,398**
Solid Waste Code Enforcement	$ 274,076	$ 443,665	**$ 36,812**
Waste Reduction and Disposal	$ 4,037	$ (48,024)	**$ (3,706)**

Environmental Services

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
RECYCLING FUND			
Waste Reduction and Disposal			
Waste Reduction and Diversion	$ 2,365,297	$ 2,671,210	**$ 1,151,730**
Total	**$ 3,162,475**	**$ 3,811,715**	**$ 1,946,447**
Collection Services			
Collection Services	$ 57,011	$ (1,116,113)	**$ (190,365)**
Curbside Greenery	$ 7,207,099	$ 7,379,376	**$ 7,044,803**
Curbside Recycling	$ 10,552,610	$ 9,372,894	**$ 8,680,102**
Recycling Operations Maintenance	$ 64,108	$ 65,857	**$ 168,159**
Total	**$ 17,880,828**	**$ 15,702,014**	**$ 15,702,699**
Energy, Sustainability & Env Prot			
Division Management	$ -	$ 49,088	**$ 54,360**
Energy, Sustainability & Env Prot	$ 7,644	$ -	**$ (6,409)**
Household Hazardous Waste	$ 957,020	$ 1,236,861	**$ 1,629,724**
Total	**$ 964,664**	**$ 1,285,949**	**$ 1,677,675**
Office of the Director			
Budget/Revenue Development and Admin	$ 221,009	$ 239,965	**$ 223,339**
Community Outreach/Environ Education	$ 122,217	$ 149,022	**$ 136,106**
Customer Services	$ 185,212	$ 188,051	**$ 183,861**
Environmental Policy Development/Mgt	$ 725,532	$ 939,314	**$ 1,034,169**
Facility Services	$ 130,262	$ 158,789	**$ 191,693**
Franchise and Contract Management	$ 43,059	$ 43,371	**$ 41,328**
Human Resource and Org Dev	$ 34,784	$ 45,679	**$ 43,411**
Information Systems	$ 320,719	$ 326,466	**$ 349,652**
Office of the Director	$ 4,836	$ (25,404)	**$ (33,839)**
Safety and Training	$ 104,509	$ 106,718	**$ 119,434**
Support Services and Payroll	$ 105,656	$ 107,645	**$ 105,370**
Total	**$ 1,997,795**	**$ 2,279,616**	**$ 2,394,524**
DEPARTMENT TOTAL	**$ 100,876,589**	**$ 99,538,987**	**$ 98,103,139**

Significant Budget Adjustments

GENERAL FUND

Energy, Sustainability & Env Prot	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (82,261)	$ 0
Intradepartmental transfer Transfer of 1.00 Asbestos and Lead Program Inspector from the Office of the Director.	1.00	$ 94,174	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 79,557	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 413	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ 102,531
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (36,961)	$ 0
Position Redistribution Redistribution of 0.35 Program Manager, 0.80 HazMat Inspector II, and 0.50 Administrative Aide I within the Energy, Sustainability, and Environmental Protection Division in order to properly reflect where they are actually providing service.	(1.65)	$ (164,941)	$ 0

Collection Services	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ 46,625	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 199,850	$ 0

Environmental Services

Significant Budget Adjustments

GENERAL FUND

Collection Services	Positions	Cost	Revenue
Funding of Terminal Leave Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.	0.00	$ 26,074	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ 15,000
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (227,334)	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (1,345,386)	$ 0
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	(3.00)	$ (1,722,318)	$ 0

Office of the Director	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (51,517)	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 79,032	$ 0
General Fund Revenue Transfer Transfer of Sycamore Canyon Landfill facility franchise fees to Major General Fund revenues.	0.00	$ 0	$ (615,000)
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (24,079)

Significant Budget Adjustments

GENERAL FUND

Office of the Director	Positions	Cost	Revenue
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (37)	$ 0
Personnel Expense Transfer Transfer of 0.35 Asbestos and Lead Program Inspector to the Energy, Sustainability, and Environmental Protection Division, 0.35 Associate Engineer - Civil from Waste Reduction and Disposal Division, and 0.35 Word Processing Operator to Collection Services Division.	(0.35)	$ (14,732)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (29,253)	$ 0
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	(1.00)	$ (91,714)	$ 0

ENERGY CONSERVATION PROGRAM FUND

Energy, Sustainability & Env Prot	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (62,693)	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 89,061	$ 0
Heating, Ventilating, and Air-Conditioning Repair and Replacement Addition of a portion of expenses associated with the repair and replacement of a heating unit and control system at Ridgehaven Court.	0.00	$ 9,000	$ 0

Environmental Services

Significant Budget Adjustments

ENERGY CONSERVATION PROGRAM FUND

Energy, Sustainability & Env Prot	Positions	Cost	Revenue
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 7,405	$ 0
Addition in Service Level Agreement Obligation Addition of expenses related to the Fiscal Year 2010 Service Level Agreement with the City Attorney.	0.00	$ 438	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ 200,137

REFUSE DISPOSAL FUND

Energy, Sustainability & Env Prot	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (43,545)	$ 0
Position Redistribution Redistribution of 0.50 Administrative Aide I and 0.30 HazMat Inspector II within the Energy, Sustainability, and Environmental Protection Division in order to properly reflect where they are actually providing service.	0.80	$ 63,141	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 29,353	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 11,595	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ 110,161

Significant Budget Adjustments

REFUSE DISPOSAL FUND

Waste Reduction and Disposal (2)	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (353,632)	$ 0
Department Restructuring Transfer of programs from the Recycling Fund to the Refuse Disposal Fund in order to alleviate the financial burden on the Recycling Fund. Programs include: Construction and Demolition Ordinance, City Recycling Ordinance, Miramar Greenery Marketing/Outreach, Schools Education/Outreach, and Waste Composition Studies. These programs contribute to the Refuse Disposal Fund's goal to ensure proper management of the City's overall waste management system	14.52	$ 2,019,970	$ 0
Increases in Contractual Expenses Adjustment to reflect increase of leased equipment.	0.00	$ 743,150	$ 0
Increase due to State-Mandated Regulation Adjustment to reflect increase of non-personnel expenses to comply with California Global Warming Law (Assembly Bill 32) and with new regulation imposed by the California Integrated Waste Management Board.	0.00	$ 640,000	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 69,553	$ 0
Increase in State-Mandated Fees Adjustment to reflect increase in active and inactive landfill permitting fees to the State Water Resources Control Board.	0.00	$ 48,652	$ 0
Personnel and Non-Personnel Expense Transfer Transfer of 1.00 Associate Engineer - Civil to, and 1.00 Senior Engineer - Civil from, the Office of the Director, as well as associated non-personnel expenses.	0.00	$ 36,975	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 3,388	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (716,731)

Environmental Services

Significant Budget Adjustments

REFUSE DISPOSAL FUND

Waste Reduction and Disposal (2)	Positions	Cost	Revenue
Revised Refuse Disposal Fees Revenue Adjustment to reflect an anticipated $5 per ton discount from the "Government" Tipping Fee for waste delivered to Miramar Landfill by City Forces, a decrease in disposed tonnage due to the economic downturn and successful diversion efforts, and an anticipated increase of $2 per ton in the Tipping Fee for all waste disposed at Miramar Landfill.	0.00	$ 0	$ (3,317,388)
One-Time Reduction Adjustment to reflect the removal of one-time revenues and expenditures implemented in Fiscal Year 2009.	0.00	$ (105,000)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (230,903)	$ 0

Office of the Director	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (31,377)	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 130,463	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 72,943	$ 0
Heating, Ventilating, and Air-Conditioning Repair and Replacement Addition of a portion of expenses associated with the repair and replacement of a heating unit and control system at Ridgehaven Court.	0.00	$ 57,122	$ 0
Addition in Service Level Agreement Obligation Addition in the expense related to the Fiscal Year 2010 Service Level Agreement with the Comptroller's Office.	0.00	$ 48,811	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ 500,000

Significant Budget Adjustments

REFUSE DISPOSAL FUND

Office of the Director	Positions	Cost	Revenue
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (33,512)	$ 0
Personnel and Non-Personnel Expense Transfer Transfer of 0.34 Asbestos and Lead Program Inspector to the Energy, Sustainability, and Environmental Protection Division, 0.34 Associate Engineer - Civil from and 1.00 Senior Engineer - Civil to the Waste Reduction and Disposal Division, and 0.33 Word Processing Operator to the Collection Services Division and associated non-personnel expenses.	(1.33)	$ (162,905)	$ 0

Collection Services	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ 59,408	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 41,655	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 4,314	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (1,423)

RECYCLING FUND

Waste Reduction and Disposal	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (44,211)	$ 0

Environmental Services

Significant Budget Adjustments

RECYCLING FUND

Waste Reduction and Disposal	Positions	Cost	Revenue
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 171,299	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 27,614	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (2,171,620)
Department Restructuring Transfer of programs from the Recycling Fund to the Refuse Disposal Fund in order to alleviate the financial burden on the Recycling Fund. Programs include: Construction and Demolition Ordinance, City Recycling Ordinance, Miramar Greenery Marketing/Outreach, Schools Education/Outreach, and Waste Composition Studies. These programs contribute to the Refuse Disposal Fund's goal to ensure proper management of the City's overall waste management system.	(14.52)	$ (2,019,970)	$ 0

Collection Services	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ 737,191	$ 0
Intradepartmental Transfer Transfer of 1.00 Word Processing Operator from the Office of the Director.	1.00	$ 60,141	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ 59,874
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (48,251)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (171,026)	$ 0

Significant Budget Adjustments

RECYCLING FUND

Collection Services	Positions	Cost	Revenue
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (577,370)	$ 0

Energy, Sustainability & Env Prot	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (20,089)	$ 0
Addition in Service Level Agreement Obligation Addition in the expense related to the Fiscal Year 2010 Service Level Agreement with the Metropolitan Wastewater and Storm Water Departments.	0.00	$ 300,000	$ 0
Position Redistribution Redistribution of 0.35 Program Manager and 0.80 HazMat Inspector II from, and 0.30 HazMat Inspector II to, the Energy, Sustainability, and Environmental Protection Division in order to properly reflect where they are actually providing service.	0.85	$ 106,865	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 5,272	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ 200,000
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (322)	$ 0

Office of the Director	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (20,673)	$ 0

Environmental Services

Significant Budget Adjustments

RECYCLING FUND

Office of the Director	Positions	Cost	Revenue
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 110,511	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 27,169	$ 0
Heating, Ventilating, and Air-Conditioning Repair and Replacement Addition of a portion of expenses associated with the repair and replacement of the heating unit and control system at Ridgehaven Court.	0.00	$ 26,072	$ 0
Addition in Service Level Agreement Obligation Addition in the expense related to the Fiscal Year 2010 Service Level Agreement with the Comptroller's Office.	0.00	$ 8,521	$ 0
Revenue Adjustment Decrease as a result of Recycling Fund revenue from the Sycamore Canyon Landfill facility franchise fees being diverted to the Major General Fund revenues.	0.00	$ 0	$ (1,985,000)
Revised Recycling Fee (AB 939) Revenue Adjustment to reflect an anticipated increase of $3 per ton in the City's Recycling Fee (AB 939 Fee) and the decrease in tonnage due to the economic downturn and successful diversion efforts.	0.00	$ 0	$ 1,780,000
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (2,225,000)
Personnel Expense Transfer Transfer of 0.31 Asbestos and Lead Program Inspector to the Energy, Sustainability, and Environmental Protection Division, 0.31 Associate Engineer - Civil from the Waste Reduction and Disposal Division, and 0.32 Word Processing Operator to the Collection Services Division.	(0.32)	$ (13,647)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (23,045)	$ 0

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
PERSONNEL			
Salaries & Wages	$ 25,641,709	$ 25,107,811	**$ 25,384,888**
Fringe Benefits	$ 14,123,888	$ 14,121,908	**$ 12,888,947**
SUBTOTAL PERSONNEL	$ 39,765,597	$ 39,229,719	**$ 38,273,835**
NON-PERSONNEL			
Supplies & Services	$ 54,424,808	$ 55,234,155	**$ 54,494,072**
Information Technology	$ 3,108,424	$ 2,599,640	**$ 3,112,833**
Energy/Utilities	$ 1,966,392	$ 1,988,110	**$ 2,011,836**
Equipment Outlay	$ 1,611,368	$ 487,363	**$ 210,563**
SUBTOTAL NON-PERSONNEL	$ 61,110,992	$ 60,309,268	**$ 59,829,304**
TOTAL	$ 100,876,589	$ 99,538,987	**$ 98,103,139**

Revenues by Category

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
GENERAL FUND			
Licenses and Permits	$ -	$ -	**$ 56,727**
Fines, Forfeitures, and Penalties	$ -	$ -	**$ 10,000**
Revenue from Money & Property	$ 154,079	$ 154,079	**$ 130,000**
Revenue from Other Agencies	$ 193,503	$ 402,500	**$ 276,669**
Charges for Current Services	$ 166,000	$ 494,074	**$ 670,709**
Transfers from Other Funds	$ -	$ 615,000	**$ -**
TOTAL	$ 513,582	$ 1,665,653	**$ 1,144,105**

Salary Schedule

GENERAL FUND

Collection Services

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
1104	Account Clerk	1.00	**1.00**	$ 36,680	$ 36,680
1107	Administrative Aide II	1.00	**1.00**	$ 48,897	$ 48,897
1766	Public Works Dispatcher	1.20	**1.20**	$ 41,676	$ 50,011
1824	Sanitation Driver III	12.00	**12.00**	$ 55,962	$ 671,543
1832	Sanitation Driver II	84.00	**84.00**	$ 53,211	$ 4,469,687
1834	Sanitation Driver I	14.00	**12.00**	$ 43,313	$ 519,758
1835	Area Refuse Collection Supv	7.00	**6.00**	$ 58,787	$ 352,719
1839	District Refuse Collection Supv	2.00	**2.00**	$ 68,806	$ 137,612
1979	Utility Worker II	2.50	**2.50**	$ 39,666	$ 99,164
2214	Deputy Director	0.75	**0.75**	$ 116,165	$ 87,124
	Vacancy Factor Adjustment	0.00	**0.00**	$ -	$ (227,334)

Environmental Services

Salary Schedule

GENERAL FUND

Collection Services

Class	Position Title	FY 2009 Positions	FY 2010 Positions		Salary		Total
	Furlough Savings	0.00	**0.00**	$	-	$	(15,648)
	Bilingual - Regular	0.00	**0.00**	$	-	$	6,905
	Overtime Budgeted	0.00	**0.00**	$	-	$	479,090
	Termination Pay Annual Leave	0.00	**0.00**	$	-	$	26,074
	Total	125.45	**122.45**			**$**	**6,742,282**

Energy, Sustainability & Env Prot

Class	Position Title	FY 2009 Positions	FY 2010 Positions		Salary		Total
1105	Administrative Aide I	1.00	**0.50**	$	42,242	$	21,121
1119	Asbestos Program Manager	1.00	**1.00**	$	85,759	$	85,759
1122	Asbestos and Lead Program Inspector	4.00	**5.00**	$	63,636	$	318,181
1218	Assoc Management Analyst	0.50	**0.50**	$	61,688	$	30,844
1353	Community Development Spec III	1.00	**1.00**	$	69,621	$	69,621
1527	HazMat Inspector II	4.30	**3.50**	$	64,124	$	224,434
1544	Hazardous Material Inspector III	1.00	**1.00**	$	69,660	$	69,660
1855	Sr Civil Engineer	1.00	**1.00**	$	89,183	$	89,183
1879	Sr Clerk/Typist	0.30	**0.30**	$	41,820	$	12,546
1896	Supv HazMat Inspector	1.00	**1.00**	$	78,704	$	78,704
2214	Deputy Director	0.05	**0.05**	$	122,120	$	6,106
2270	Program Manager	0.50	**0.15**	$	121,253	$	18,188
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(36,961)
	Furlough Savings	0.00	**0.00**	$	-	$	(25,001)
	Asbestos Containment Team	0.00	**0.00**	$	-	$	477
	Field Training Pay	0.00	**0.00**	$	-	$	12,189
	Overtime Budgeted	0.00	**0.00**	$	-	$	7,062
	Total	15.65	**15.00**			**$**	**982,113**

Office of the Director

Class	Position Title	FY 2009 Positions	FY 2010 Positions		Salary		Total
1104	Account Clerk	1.05	**1.05**	$	36,680	$	38,514
1106	Sr Management Analyst	0.35	**0.35**	$	69,134	$	24,197
1107	Administrative Aide II	0.35	**0.35**	$	48,897	$	17,114
1218	Assoc Management Analyst	1.00	**0.00**	$	-	$	-
1221	Assoc Engineer-Civil	0.00	**0.35**	$	77,531	$	27,136
1243	Info Systems Administrator	0.00	**0.28**	$	85,918	$	24,057
1280	Building Service Technician	0.35	**0.00**	$	-	$	-
1348	Info Systems Analyst II	1.38	**1.10**	$	61,372	$	67,509
1349	Info Systems Analyst III	0.23	**0.23**	$	69,452	$	15,974
1365	Senior Department Human Resource Analyst	0.35	**0.35**	$	69,609	$	24,363
1389	Custodian II	0.35	**0.35**	$	31,109	$	10,888
1557	Supv Recycling Specialist	0.35	**0.35**	$	76,960	$	26,936

Salary Schedule

GENERAL FUND

Office of the Director

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1648	Payroll Specialist II	1.40	**1.40**	$	40,261	$	56,366
1746	Word Processing Operator	0.70	**0.35**	$	36,511	$	12,779
1776	Public Information Clerk	2.80	**2.80**	$	36,313	$	101,677
1777	Public Info Officer	0.70	**0.70**	$	49,766	$	34,836
1823	Safety Officer	0.35	**0.35**	$	67,323	$	23,563
1826	Safety Representative II	0.00	**0.35**	$	58,546	$	20,491
1835	Area Refuse Collection Supv	0.70	**0.35**	$	58,789	$	20,576
1844	Sr Account Clerk	0.35	**0.35**	$	41,440	$	14,504
1876	Executive Secretary	0.35	**0.35**	$	49,991	$	17,497
1917	Supv Management Analyst	0.35	**0.35**	$	77,889	$	27,261
1926	Info Systems Analyst IV	0.46	**0.46**	$	77,567	$	35,681
1972	Safety & Training Manager	0.36	**0.36**	$	77,547	$	27,917
1979	Utility Worker II	0.35	**0.35**	$	39,666	$	13,883
2123	Asst Environmental Svcs Director	0.35	**0.35**	$	126,100	$	44,135
2192	Environmental Svcs Director	0.35	**0.35**	$	135,337	$	47,368
2214	Deputy Director	0.33	**0.33**	$	109,848	$	36,250
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(29,253)
	Furlough Savings	0.00	**0.00**	$	-	$	(10,929)
	Total	15.66	**14.31**			**$**	**771,290**
General Fund Total		156.76	**151.76**			**$**	**8,495,685**

ENERGY CONSERVATION PROGRAM FUND

Energy, Sustainability & Env Prot

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1106	Sr Management Analyst	1.00	**1.00**	$	69,135	$	69,135
1107	Administrative Aide II	1.00	**1.00**	$	48,897	$	48,897
1218	Assoc Management Analyst	2.00	**2.00**	$	61,688	$	123,375
1746	Word Processing Operator	1.00	**1.00**	$	36,514	$	36,514
1751	Project Officer I	1.00	**1.00**	$	78,040	$	78,040
1752	Project Officer II	1.00	**1.00**	$	90,065	$	90,065
1917	Supv Management Analyst	1.00	**1.00**	$	77,888	$	77,888
2214	Deputy Director	0.85	**0.85**	$	116,565	$	99,080
	Furlough Savings	0.00	**0.00**	$	-	$	(11,151)
	Total	8.85	**8.85**			**$**	**611,843**

REFUSE DISPOSAL FUND

Collection Services

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1218	Assoc Management Analyst	1.00	**1.00**	$	61,687	$	61,687

Environmental Services

Salary Schedule

REFUSE DISPOSAL FUND

Collection Services

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1766	Public Works Dispatcher	0.10	**0.10**	$	41,680	$	4,168
1835	Area Refuse Collection Supv	1.00	**1.00**	$	58,787	$	58,787
1979	Utility Worker II	7.00	**7.00**	$	39,666	$	277,659
	Furlough Savings	0.00	**0.00**	$	-	$	(3,116)
	1 Person Sanitation Truck Drvr	0.00	**0.00**	$	-	$	22,080
	Overtime Budgeted	0.00	**0.00**	$	-	$	29,872
	Total	9.10	**9.10**			**$**	**451,137**

Energy, Sustainability & Env Prot

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1105	Administrative Aide I	0.00	**0.50**	$	42,244	$	21,122
1218	Assoc Management Analyst	0.40	**0.40**	$	61,688	$	24,675
1527	HazMat Inspector II	4.70	**5.00**	$	64,124	$	320,620
1879	Sr Clerk/Typist	0.50	**0.50**	$	41,820	$	20,910
1896	Supv HazMat Inspector	1.00	**1.00**	$	78,704	$	78,704
2214	Deputy Director	0.05	**0.05**	$	116,560	$	5,828
2270	Program Manager	0.50	**0.50**	$	95,520	$	47,760
	Furlough Savings	0.00	**0.00**	$	-	$	(11,651)
	Ex Perf Pay-Classified	0.00	**0.00**	$	-	$	200
	Overtime Budgeted	0.00	**0.00**	$	-	$	1,712
	Total	7.15	**7.95**			**$**	**509,880**

Office of the Director

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1104	Account Clerk	1.02	**1.02**	$	36,678	$	37,412
1106	Sr Management Analyst	0.34	**0.34**	$	69,135	$	23,506
1107	Administrative Aide II	0.34	**0.34**	$	48,897	$	16,625
1221	Assoc Engineer-Civil	0.00	**0.34**	$	77,532	$	26,361
1243	Info Systems Administrator	0.00	**0.52**	$	85,917	$	44,677
1280	Building Service Technician	0.34	**0.00**	$	-	$	-
1348	Info Systems Analyst II	2.60	**2.08**	$	61,372	$	127,654
1349	Info Systems Analyst III	0.55	**0.55**	$	69,453	$	38,199
1365	Senior Department Human Resource Analyst	0.34	**0.34**	$	69,606	$	23,666
1389	Custodian II	0.34	**0.34**	$	31,109	$	10,577
1557	Supv Recycling Specialist	0.34	**0.34**	$	76,959	$	26,166
1648	Payroll Specialist II	1.36	**1.36**	$	40,262	$	54,756
1746	Word Processing Operator	0.67	**0.34**	$	36,515	$	12,415
1776	Public Information Clerk	2.73	**2.73**	$	36,314	$	99,136
1777	Public Info Officer	0.68	**0.68**	$	49,765	$	33,840
1823	Safety Officer	0.34	**0.34**	$	67,324	$	22,890
1826	Safety Representative II	0.00	**0.34**	$	58,544	$	19,905

Salary Schedule

REFUSE DISPOSAL FUND

Office of the Director

Class	Position Title	FY 2009 Positions	FY 2010 Positions		Salary		Total
1835	Area Refuse Collection Supv	0.68	**0.34**	$	58,788	$	19,988
1844	Sr Account Clerk	0.34	**0.34**	$	41,441	$	14,090
1855	Sr Civil Engineer	1.00	**0.00**	$	-	$	-
1872	Sr Planner	1.00	**1.00**	$	75,857	$	75,857
1876	Executive Secretary	0.34	**0.34**	$	49,991	$	16,997
1917	Supv Management Analyst	0.34	**0.34**	$	77,888	$	26,482
1926	Info Systems Analyst IV	1.10	**1.10**	$	77,568	$	85,325
1972	Safety & Training Manager	0.33	**0.33**	$	77,548	$	25,591
1979	Utility Worker II	0.34	**0.34**	$	39,665	$	13,486
2123	Asst Environmental Svcs Director	0.34	**0.34**	$	134,568	$	45,753
2192	Environmental Svcs Director	0.34	**0.34**	$	138,971	$	47,250
2214	Deputy Director	0.35	**0.35**	$	109,846	$	38,446
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(33,512)
	Furlough Savings	0.00	**0.00**	$	-	$	(12,484)
	Bilingual - Regular	0.00	**0.00**	$	-	$	1,456
	Ex Perf Pay-Classified	0.00	**0.00**	$	-	$	134
	Overtime Budgeted	0.00	**0.00**	$	-	$	6,429
	Temporary Help	0.00	**0.00**	$	-	$	50,960
	Total	18.49	**17.16**			**$**	**1,040,033**

Waste Reduction and Disposal (2)

Class	Position Title	FY 2009 Positions	FY 2010 Positions		Salary		Total
1107	Administrative Aide II	0.00	**1.00**	$	48,897	$	48,897
1153	Asst Engineer-Civil	2.00	**2.00**	$	66,931	$	133,862
1218	Assoc Management Analyst	1.57	**1.75**	$	61,687	$	107,953
1221	Assoc Engineer-Civil	5.00	**4.00**	$	77,530	$	310,121
1356	Code Compliance Officer	11.00	**16.00**	$	42,838	$	685,415
1357	Code Compliance Supv	2.00	**2.00**	$	49,477	$	98,953
1412	Disposal Site Representative	14.00	**14.00**	$	38,617	$	540,636
1413	Disposal Site Supv	4.00	**4.00**	$	60,325	$	241,300
1437	Equipment Mechanic	2.00	**2.00**	$	52,814	$	105,627
1439	Equipment Operator I	5.00	**5.00**	$	44,590	$	222,952
1440	Equipment Operator II	5.00	**5.00**	$	49,096	$	245,481
1447	Equipment Service Writer	1.00	**1.00**	$	57,158	$	57,158
1512	Heavy Truck Driver II	3.00	**3.00**	$	44,642	$	133,926
1525	Principal Survey Aide	1.00	**1.00**	$	58,571	$	58,571
1556	Recycling Program Manager	0.00	**0.62**	$	89,416	$	55,438
1558	Recycling Specialist II	0.00	**5.54**	$	63,373	$	351,086
1561	Recycling Specialist III	0.00	**1.77**	$	69,840	$	123,616
1573	Landfill Equipment Operator II	20.00	**20.00**	$	56,472	$	1,129,445
1579	Laborer	8.00	**8.00**	$	33,122	$	264,975

Environmental Services

Salary Schedule

REFUSE DISPOSAL FUND

Waste Reduction and Disposal (2)

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1580	Laboratory Technician	1.00	**1.00**	$	46,842	$	46,842
1622	Biologist III	1.00	**1.00**	$	72,326	$	72,326
1624	Biologist II	1.00	**1.00**	$	62,645	$	62,645
1746	Word Processing Operator	1.50	**1.55**	$	36,514	$	56,597
1751	Project Officer I	1.00	**1.00**	$	78,040	$	78,040
1752	Project Officer II	1.00	**1.00**	$	90,065	$	90,065
1830	Sr Mechanical Engineer	1.00	**1.00**	$	89,875	$	89,875
1855	Sr Civil Engineer	1.00	**2.00**	$	89,183	$	178,366
1864	Sr Disposal Site Rep	2.00	**2.00**	$	42,143	$	84,286
1879	Sr Clerk/Typist	0.57	**0.77**	$	41,822	$	32,203
1912	Sr Code Compliance Supv	1.00	**1.00**	$	54,920	$	54,920
1917	Supv Management Analyst	1.00	**1.00**	$	77,888	$	77,888
1939	Land Surveying Assoc	1.00	**1.00**	$	76,729	$	76,729
1961	Public Works Supv	2.00	**2.00**	$	57,311	$	114,622
1976	General Utility Supv	1.00	**1.00**	$	69,600	$	69,600
1978	Utility Worker I	9.00	**9.00**	$	36,233	$	326,095
1979	Utility Worker II	7.00	**7.00**	$	39,666	$	277,660
2214	Deputy Director	1.57	**0.73**	$	109,848	$	80,189
2270	Program Manager	0.00	**1.00**	$	97,000	$	97,000
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(230,903)
	Furlough Savings	0.00	**0.00**	$	-	$	(95,188)
	Bilingual - Regular	0.00	**0.00**	$	-	$	4,716
	Class B	0.00	**0.00**	$	-	$	50
	Ex Perf Pay-Classified	0.00	**0.00**	$	-	$	12,952
	Field Training Pay	0.00	**0.00**	$	-	$	8,598
	Overtime Budgeted	0.00	**0.00**	$	-	$	555,671
	Reg Pay For Engineers	0.00	**0.00**	$	-	$	49,265
	Temporary Help	0.00	**0.00**	$	-	$	56,784
	Total	119.21	**133.73**			**$**	**7,243,305**
Refuse Disposal Fund Total		153.95	**167.94**			**$**	**9,244,355**

RECYCLING FUND

Collection Services

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1167	Asst Engineer-Mechanical	1.00	**1.00**	$	67,860	$	67,860
1218	Assoc Management Analyst	2.00	**2.00**	$	61,688	$	123,375
1330	Cashier	0.00	**1.00**	$	36,126	$	36,126
1535	Clerical Assistant II	1.95	**1.95**	$	34,340	$	66,963
1746	Word Processing Operator	0.00	**0.00**	$	-	$	-
1766	Public Works Dispatcher	1.70	**1.70**	$	41,676	$	70,850

Salary Schedule

RECYCLING FUND

Collection Services

Class	Position Title	FY 2009 Positions	FY 2010 Positions		Salary		Total
1824	Sanitation Driver III	8.00	**8.00**	$	55,962	$	447,695
1832	Sanitation Driver II	60.98	**60.98**	$	53,211	$	3,244,780
1834	Sanitation Driver I	18.15	**18.15**	$	43,313	$	786,133
18341	Sanitation Driver I	0.50	**0.50**	$	42,808	$	21,404
1835	Area Refuse Collection Supv	4.00	**4.00**	$	58,787	$	235,146
1879	Sr Clerk/Typist	1.00	**1.00**	$	41,822	$	41,822
1917	Supv Management Analyst	1.00	**1.00**	$	77,888	$	77,888
1974	Utility Supv	1.00	**1.00**	$	49,708	$	49,708
1979	Utility Worker II	3.50	**3.50**	$	39,665	$	138,829
2214	Deputy Director	0.25	**0.25**	$	109,900	$	27,475
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(171,026)
	Furlough Savings	0.00	**0.00**	$	-	$	(17,296)
	Bilingual - Regular	0.00	**0.00**	$	-	$	11,629
	Overtime Budgeted	0.00	**0.00**	$	-	$	204,496
	Temporary Help	0.00	**0.00**	$	-	$	24,029
	Total	105.03	**106.03**			**$**	**5,487,886**

Energy, Sustainability & Env Prot

Class	Position Title	FY 2009 Positions	FY 2010 Positions		Salary		Total
1107	Administrative Aide II	1.00	**1.00**	$	48,897	$	48,897
1218	Assoc Management Analyst	0.10	**0.10**	$	61,690	$	6,169
1527	HazMat Inspector II	1.00	**1.50**	$	64,124	$	96,186
1544	Hazardous Material Inspector III	1.00	**1.00**	$	69,660	$	69,660
1879	Sr Clerk/Typist	0.20	**0.20**	$	41,820	$	8,364
2214	Deputy Director	0.05	**0.05**	$	116,560	$	5,828
2270	Program Manager	0.00	**0.35**	$	121,251	$	42,438
	Furlough Savings	0.00	**0.00**	$	-	$	(5,732)
	Total	3.35	**4.20**			**$**	**271,810**

Office of the Director

Class	Position Title	FY 2009 Positions	FY 2010 Positions		Salary		Total
1104	Account Clerk	0.93	**0.93**	$	36,680	$	34,112
1106	Sr Management Analyst	0.31	**0.31**	$	69,132	$	21,431
1107	Administrative Aide II	0.31	**0.31**	$	48,897	$	15,158
1221	Assoc Engineer-Civil	0.00	**0.31**	$	77,532	$	24,035
1243	Info Systems Administrator	0.00	**0.20**	$	85,920	$	17,184
1280	Building Service Technician	0.31	**0.00**	$	-	$	-
1348	Info Systems Analyst II	1.02	**0.82**	$	61,373	$	50,326
1349	Info Systems Analyst III	0.22	**0.22**	$	69,450	$	15,279
1365	Senior Department Human Resource Analyst	0.31	**0.31**	$	69,610	$	21,579
1389	Custodian II	0.31	**0.31**	$	31,106	$	9,643

Environmental Services

Salary Schedule

RECYCLING FUND

Office of the Director

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1557	Supv Recycling Specialist	0.31	**0.31**	$	76,958	$	23,857
1648	Payroll Specialist II	1.24	**1.24**	$	40,261	$	49,924
1746	Word Processing Operator	0.63	**0.31**	$	36,513	$	11,319
1776	Public Information Clerk	2.47	**2.47**	$	36,313	$	89,694
1777	Public Info Officer	0.62	**0.62**	$	49,765	$	30,854
1823	Safety Officer	0.31	**0.31**	$	67,326	$	20,871
1826	Safety Representative II	0.00	**0.31**	$	58,548	$	18,150
1835	Area Refuse Collection Supv	0.62	**0.31**	$	58,784	$	18,223
1844	Sr Account Clerk	0.31	**0.31**	$	41,442	$	12,847
1876	Executive Secretary	0.31	**0.31**	$	49,994	$	15,498
1917	Supv Management Analyst	0.31	**0.31**	$	77,887	$	24,145
1926	Info Systems Analyst IV	0.44	**0.44**	$	77,568	$	34,130
1972	Safety & Training Manager	0.31	**0.31**	$	77,548	$	24,040
1979	Utility Worker II	0.31	**0.31**	$	39,665	$	12,296
2123	Asst Environmental Svcs Director	0.31	**0.31**	$	128,787	$	39,924
2192	Environmental Svcs Director	0.31	**0.31**	$	138,971	$	43,081
2214	Deputy Director	0.32	**0.32**	$	109,844	$	35,150
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(23,045)
	Furlough Savings	0.00	**0.00**	$	-	$	(9,654)
	Temporary Help	0.00	**0.00**	$	-	$	34,038
	Total	12.85	**12.53**			**$**	**714,089**

Waste Reduction and Disposal

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1107	Administrative Aide II	1.00	**0.00**	$	-	$	-
1218	Assoc Management Analyst	0.43	**0.25**	$	61,692	$	15,423
1356	Code Compliance Officer	5.00	**0.00**	$	-	$	-
1512	Heavy Truck Driver II	1.00	**1.00**	$	44,642	$	44,642
1556	Recycling Program Manager	1.00	**0.38**	$	89,416	$	33,978
1558	Recycling Specialist II	9.50	**3.96**	$	63,373	$	250,956
1561	Recycling Specialist III	2.00	**0.23**	$	69,835	$	16,062
1746	Word Processing Operator	0.50	**0.45**	$	36,513	$	16,431
1879	Sr Clerk/Typist	0.43	**0.23**	$	41,822	$	9,619
1961	Public Works Supv	1.00	**1.00**	$	57,311	$	57,311
1978	Utility Worker I	1.00	**1.00**	$	36,233	$	36,233
2214	Deputy Director	0.43	**0.27**	$	109,844	$	29,658
	Furlough Savings	0.00	**0.00**	$	-	$	(9,145)
	Bilingual - Regular	0.00	**0.00**	$	-	$	1,077
	Ex Perf Pay-Classified	0.00	**0.00**	$	-	$	792
	Overtime Budgeted	0.00	**0.00**	$	-	$	21,537

Salary Schedule

RECYCLING FUND

Waste Reduction and Disposal

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
	Temporary Help	0.00	**0.00**	$ -	$ 34,646
	Total	23.29	**8.77**		**$ 559,220**
Recycling Fund Total		144.52	**131.53**		**$ 7,033,005**
ENVIRONMENTAL SERVICES TOTAL		464.08	**460.08**		**$ 25,384,888**

Environmental Services

Revenue and Expense Statement (Non-General Fund)

AUTOMATED REFUSE CONTAINER FUND 10509	FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ -	$ 1,406	**$ 392,314**
TOTAL BALANCE	$ -	$ 1,406	**$ 392,314**
REVENUE			
Revenue from Sale of Automated Refuse Containers	$ -	$ 500,000	**$ 500,000**
TOTAL REVENUE	$ -	$ 500,000	**$ 500,000**
TOTAL BALANCE AND REVENUE	$ -	$ 501,406	**$ 892,314**
OPERATING EXPENSE			
Purchase of Automated Refuse Containers	$ -	$ 500,000	**$ 500,000**
TOTAL OPERATING EXPENSE	$ -	$ 500,000	**$ 500,000**
TOTAL EXPENSE	$ -	$ 500,000	**$ 500,000**
BALANCE	$ -	$ 1,406	**$ 392,314**
TOTAL EXPENSE, RESERVE, AND BALANCE	$ -	$ 501,406	**$ 892,314**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Revenue and Expense Statement (Non-General Fund)

ENERGY CONSERVATION PROGRAM FUND 10231	FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 471,776	$ 956,550	**$ 456,550**
TOTAL BALANCE	$ 471,776	$ 956,550	**$ 456,550**
REVENUE			
Other Revenue	$ 380,000	$ 520,000	**$ 517,878**
Transfer from Development Services Enterprise Fund	$ 15,447	$ 12,859	**$ 16,394**
Transfer from General Fund	$ 674,315	$ 430,844	**$ 478,555**
Transfer from Sewer Funds	$ 861,443	$ 594,384	**$ 701,927**
Transfer from Stadium Operating Fund	$ 56,066	$ 42,713	**$ 47,976**
Transfer from Water Department Fund	$ 257,713	$ 201,368	**$ 239,575**
TOTAL REVENUE	$ 2,244,984	$ 1,802,168	**$ 2,002,305**
TOTAL BALANCE AND REVENUE	$ 2,716,760	$ 2,758,718	**$ 2,458,855**
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
Capital Improvements Program	$ 450,000	$ 509,000	**$ 209,000**
TOTAL CIP EXPENSE	$ 450,000	$ 509,000	**$ 209,000**
OPERATING EXPENSE			
Energy Accounting	$ 655,203	$ 403,811	**$ 395,666**
Energy Management	$ 653,468	$ 553,011	**$ 635,914**
Legislative Grant Analysis	$ 537,288	$ 463,550	**$ 450,931**
Technology Development	$ 399,025	$ 372,796	**$ 362,868**
TOTAL OPERATING EXPENSE	$ 2,244,984	$ 1,793,168	**$ 1,845,379**
TOTAL EXPENSE	$ 2,694,984	$ 2,302,168	**$ 2,054,379**
RESERVE			
Funds Designated for Future Requirements	$ 21,776	$ 456,550	**$ 404,476**
TOTAL RESERVE	$ 21,776	$ 456,550	**$ 404,476**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE, AND BALANCE	$ 2,716,760	$ 2,758,718	**$ 2,458,855**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

RECYCLING FUND 41210		FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE				
Funds Designated for Future Requirements		$ 4,290,000	$ 6,900,000	**$ 6,797,901**
TOTAL BALANCE		$ 4,290,000	$ 6,900,000	**$ 6,797,901**
REVENUE				
Curbside Recycling Revenue		$ 4,000,000	$ 4,500,000	**$ 2,400,000**
Facility Franchise Fee Apportionment		$ 2,500,000	$ 1,985,000	**$ -**
Interest Revenue		$ 140,000	$ 200,000	**$ 360,000**
Other Revenue		$ 136,000	$ 254,620	**$ 262,874**
Recycling Fees (AB 939)		$ 11,500,000	$ 10,715,000	**$ 10,270,000**
SB 332 Revenues		$ 890,000	$ 890,000	**$ 870,000**
Service to Other Departments		$ 407,700	$ 707,920	**$ 907,920**
State Grants		$ 387,000	$ 316,000	**$ 316,000**
Transfer of Exempt Tonnage Subsidy from Refuse Disposal Enterprise Fund		$ 1,040,000	$ 640,000	**$ 480,000**
TOTAL REVENUE		$ 21,000,700	$ 20,208,540	**$ 15,866,794**
TOTAL BALANCE AND REVENUE		$ 25,290,700	$ 27,108,540	**$ 22,664,695**
CAPITAL IMPROVEMENTS PROGRAM (CIP)				
Total Capital Improvements Program		$ -	$ 26,072	**$ 26,072**
TOTAL CIP EXPENSE		$ -	$ 26,072	**$ 26,072**
OPERATING EXPENSE				
Collection Services Division		$ 17,880,828	$ 15,702,014	**$ 15,702,699**
Energy Sustainability and Environmental Protection		$ 964,664	$ 1,285,949	**$ 1,677,675**
Office of the Director		$ 1,997,795	$ 2,253,544	**$ 2,394,524**
Waste Reduction and Disposal	(1)	$ 3,162,475	$ 3,811,715	**$ 1,920,375**
TOTAL OPERATING EXPENSE		$ 24,005,762	$ 23,053,222	**$ 21,695,273**
TOTAL EXPENSE		$ 24,005,762	$ 23,079,294	**$ 21,721,345**
RESERVE				
Funds Designated for Future Requirements		$ 1,284,938	$ 4,029,246	**$ 943,350**
TOTAL RESERVE		$ 1,284,938	$ 4,029,246	**$ 943,350**
BALANCE		$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE, AND BALANCE		$ 25,290,700	$ 27,108,540	**$ 22,664,695**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) Formerly Waste Reduction and Enforcement Division.

Revenue and Expense Statement (Non-General Fund)

REFUSE DISPOSAL FUNDS 41200 & 41202		FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE				
Funds Designated for Future Requirements		$ 12,253,741	$ 8,600,000	**$ 14,926,768**
TOTAL BALANCE		$ 12,253,741	$ 8,600,000	**$ 14,926,768**
REVENUE				
Disposal Fees		$ 31,075,000	$ 28,112,860	**$ 24,003,741**
General Fund Repayment of Loan for Operations Station		$ 1,845,196	$ 1,845,196	**$ 1,845,196**
Green Fees		$ 1,675,000	$ 1,675,000	**$ 1,710,000**
Interest Revenue		$ 1,500,000	$ 1,500,000	**$ 2,000,000** (1)
Other Revenue		$ 1,134,953	$ 1,386,836	**$ 1,535,574**
TOTAL REVENUE		$ 37,230,149	$ 34,519,892	**$ 31,094,511**
TOTAL BALANCE AND REVENUE		$ 49,483,890	$ 43,119,892	**$ 46,021,279**
CAPITAL IMPROVEMENTS PROGRAM (CIP)				
Total Capital Improvements Program		$ 4,457,000	$ 6,042,122	**$ 7,237,122**
TOTAL CIP EXPENSE		$ 4,457,000	$ 6,042,122	**$ 7,237,122**
OPERATING EXPENSE				
Collection Services Division		$ 1,240,305	$ 1,098,454	**$ 1,203,831**
Energy, Sustainability and Environmental Protection Division		$ 1,125,439	$ 1,025,114	**$ 1,085,658**
Landfill Closure Fund Interest Earnings	(2)	$ 500,000	$ 500,000	**$ 500,000**
Office of the Director		$ 2,993,122	$ 3,422,358	**$ 3,561,025**
Transfer of Navy/Other Exempt Tonnage Subsidy to Recycling Fund		$ 1,040,000	$ 640,000	**$ 480,000**
Transfer to Landfill Closure Fund		$ 2,100,000	$ 2,100,000	**$ 2,100,000**
Waste Reduction and Disposal	(3)	$ 25,333,623	$ 25,303,156	**$ 27,835,309**
TOTAL OPERATING EXPENSE		$ 34,332,489	$ 34,089,082	**$ 36,765,823**
TOTAL EXPENSE		$ 38,789,489	$ 40,131,204	**$ 44,002,945**
RESERVE				
Funds Designated for Future Requirements		$ 10,694,401	$ 2,906,356	**$ 2,018,334**
TOTAL RESERVE		$ 10,694,401	$ 2,906,356	**$ 2,018,334**
BALANCE		$ -	$ 82,332	**$ -**
TOTAL EXPENSE, RESERVE, AND BALANCE		$ 49,483,890	$ 43,119,892	**$ 46,021,279**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) Interest revenue includes $500,000 for Landfill Closure Reserve Fund 41202.
(2) Landfill Closure Reserve Fund is required by AB 2448. Estimated balance as of June 30, 2008 was $37.0 million.
(3) Formerly Waste Reduction and Enforcement Division and Refuse Disposal Division.



Department Description

The General Services Department is comprised of eight distinct divisions/programs. The Department operates with a core mission to provide the most efficient and effective service to the residents and visitors of San Diego and to its fellow City departments with every member of the Department striving for excellence in public service. Included in the General Services Department are the following divisions:

- Communications Division
- Facilities Division
- Fleet Services Division
- Publishing Services Division
- Street Division

In addition, the Department manages the following programs:

- Contracts (under Facilities)
- Department Administration
- Public Works Dispatch Center (under Street)

General Services

Communications Division



Division Description

The Communications Division provides primary service delivery for wireless communications technologies; engineers, installs, operates, and maintains private, metropolitan-wide, wireless voice and data communications systems and equipment; and contracts for commercially-provided wireless services.

The Division's mission is:

> ***To provide responsive and dependable delivery of wireless communication technology services to the City organization to support effective government***

Goals and Objectives

The following goals and objectives represent the action plan for the Division.

Goal 1: Effectively manage the delivery of City-wide wireless technology services
The Division will move toward accomplishing this goal by focusing on the following objectives.
- Ensure wireless communications infrastructure meets the organizations business needs
- Manage the Division's budget effectively

Goal 2: Ensure a skilled workforce that keeps current with evolving technologies
The Division will move toward accomplishing this goal by focusing on the following objectives.
- Promote training and development
- Hire and retain highly qualified employees

Goal 3: Provide high quality customer service
The Division will move toward accomplishing this goal by focusing on the following objectives.
- Establish and meet customer expectations in delivering core wireless technology services
- Comply with City Administrative Regulation 35.80, Environmentally Preferable Purchasing Program

Service Efforts and Accomplishments

The Communications Division continues to provide life-line voice and data communications for emergency first responders. Toward that end, a new state-of-the-art land mobile radio system has been successfully deployed. The new system supports day-to-day public safety and public service operations in the City of San Diego and enhances communications with neighboring agencies. The Division actively pursues grant funding for regional interoperability initiatives such as the nationally recognized Command and Control Communications (3Cs) project. A significant effort currently underway to re-organize the FCC-licensed frequency spectrum in Southern California will save the City of San Diego several million dollars in mobile and portable radio expenses. The Communications Division has successfully negotiated service contracts with commercial cellular service providers to provide cost-effective mobile data services for City departments. These contracts are saving City departments money by taking advantage of economies of scale while the mobile technology is enabling business transformation.

Budget Dollars at Work: Performance Expectations

Goal 1: Effectively manage the delivery of City-wide wireless technology services

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of time critical wireless infrastructure is available	N/A	99.98%	99.99%
2. Percent of mobile/portable radio subscribers using digital radios	10%	24%	50%
3. Percent deviation between budgeted and actual expenditures	N/A	-8% (estimated)	3%

Goal 2: Ensure a skilled workforce that keeps current with evolving technologies

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of employees that complete at least one formal training course annually	80%	100%	100%
2. Percent deviation from planned completion date for developing the IP network fundamentals curriculum	0%	0%	N/A[1]

Goal 3: Provide high quality customer service

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Results of customer satisfaction survey	3.5/5.0	5.0/5.0	4.5/5.0
2. Average number of busy seconds for voice radio access (per month)	N/A	2.5 seconds	<30.0 seconds
3. Average time to repair and test 800MHz mobile and portable radios	N/A	2.5 hours	2.0 hours

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Sizing Data					
Number of push-to-talks (PTTs) on wireless communication devices	N/A	N/A	N/A	22M	20M
Percentage of public safety talkgroup usage	N/A	N/A	N/A	66%	65%
Percentage of non-public safety talkgroup usage	N/A	N/A	N/A	33%	35%
Workload Data					
Number of service requests completed	N/A	N/A	N/A	656	800
Number of communications equipment units maintained	N/A	N/A	34,532	35,367	34,500
Number of digital (radio) mobile/portable units in service (installed)	N/A	N/A	1,528	3,194	>1,200
Number of fixed communication sites registered and maintained	N/A	N/A	22	22	22

[1] This was a project specific goal that will be deleted in future versions of the performance expectations as the IP network fundamentals curriculum development was completed in Fiscal Year 2009.

General Services

Facilities Division



Division Description

The Facilities Division provides day-to-day maintenance and repair services to over 1,600 facilities including preventive maintenance, scheduled maintenance, emergency repairs, and deferred maintenance. Deferred maintenance work includes re-roofing facilities, replacing Heating, Ventilating, and Air Conditioning (HVAC) systems, performing structural improvements, and other repair work.

The Division's mission is:

> ***To proactively, systematically, and in an environmentally-responsible manner maintain and enhance the City's capital assets, ensuring that they are safe, clean, and functional***

Goals and Objectives

The following goals and objectives represent the action plan for the Division.

Goal 1: Provide preventive, corrective, and emergency maintenance to City facilities to ensure efficient and effective operations
The Division will move toward accomplishing this goal by focusing on the following objectives.
- Develop and implement preventive maintenance programs for City facilities
- Provide ongoing condition assessment of facilities
- Utilize available resources effectively to maintain the City's physical assets

Goal 2: Provide quality facility services efficiently and economically
The Division will move toward accomplishing this goal by focusing on the following objectives.
- Provide quality customer service at a high level of user satisfaction
- Utilize a computerized maintenance management system for work control
- Respond to emergency requests in a timely manner

Goal 3: Ensure facilities comply with industry standards with regard to environmental responsibility
The Division will move toward accomplishing this goal by focusing on the following objectives.
- Comply with hazardous material regulations and laws
- Comply with City Administrative Regulation 35.80, Environmentally Preferable Purchasing Program

Goal 4: Provide a team of skilled facility professionals, prepared and able to serve as the City's provider of facilities asset management, maintenance, and repair
The Division will move toward accomplishing this goal by focusing on the following objectives.
- Provide ongoing professional training related to job classification
- Maximize workplace safety
- Provide on-going training to ensure knowledge of building codes

Service Efforts and Accomplishments

The Facilities Division focused on defining the backlog of deferred maintenance and reducing this backlog.

A comprehensive Facilities Condition Assessment is being performed on 370 City facilities for the Fire-Rescue, Library, Park & Recreation, and Police departments and lifeguard stations. The Facilities Division also completed its business blueprint for SAP implementation.

The Division has completed roof repairs for Serra Museum, Morley Field Senior Club House, Cadman Recreation Center, Redwood Club, Skyline Hills Library, Allied Gardens Pool, and College Rolando Community Service Center. The Division completed HVAC upgrades for Recreation Centers at Adams, Allied Gardens, Canyonside, Encanto, Kearny Mesa, Golden Hill, La Jolla, Martin Luther King, Mira Mesa, Pacific Beach, San Ysidro, and Serra Mesa. Also, the modernization of the elevator systems in the City Administration Building and City Parkade is being performed.

Budget Dollars at Work: Performance Expectations

Goal 1: Provide preventive, corrective, and emergency maintenance to City facilities to ensure efficient and effective operations

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Number of facilities for which a preventative maintenance program has been established	40	10	30
2. Number of major City facilities for which a condition assessment has been completed	0[2]	380	N/A[3]
3. Number of work orders in backlog	1,486	1,320	1,300
4. Age of open work orders – percent of tickets older than 120 days	37%	42%	37%

Goal 2: Provide quality facility services efficiently and economically

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Total number of work orders completed per month	725	775	741
2. Average response time for emergency requests during standard work hours	1 hour	54 minutes	1 hour
3. Average response time for emergency requests during non-standard work hours	2 hours	44 minutes	2 hours

Goal 3: Ensure facilities comply with industry standards with regard to environmental responsibility

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Number of Notices of Violation per year	0	0	0

[2] The facilities assessment contract was awarded in July 2008.
[3] In Fiscal Year 2010, 66 additional assessments will be completed at which time all major facilities will have been assessed. It is anticipated that assessments will be completed on a six-year cycle in the future.

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Goal 4: Provide a team of skilled facility professionals, prepared and able to serve as the City's provider of asset management, maintenance, and repair

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of employees current with on-going certification requirements	79%	95%	100%

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Sizing Data					
Number of City facilities maintained	1,641	1,647	1,660	1,660	1,670
Square feet of City facilities maintained	8,129,339	9,690,737	9,820,737	9,820,737	10,020,737
Workload Data					
Number of work orders received for City facilities	9,653	11,266	8,635	9,483	9,000
Number of work orders on City facilities completed	8,745	8,461	7,529	9,709	8,900

General Services

Fleet Services Division



Division Description

The Fleet Services Division provides all City departments with motive equipment and a full range of fleet management services. These services include acquisition, fitting, maintenance and repair, the provision of parts and fuel, body repair, painting, metal fabrication, disposal services, and other motive equipment-related support services, such as machining, equipment rental, and operator training.

The Division's mission is:

> ***To provide our customers with safe, economical, state-of-the-art, environmentally-friendly and reliable fleet services, delivered by highly-skilled professionals***

Goals and Objectives

The following goals and objectives represent the action plan for the Division.

Goal 1: Be responsive to and accountable for meeting our customers' fleet mission requirements
The Division will move toward accomplishing this goal by focusing on the following objectives.
- Meet or exceed industry and customer standards for designated fleet availability rates
- Create and maintain life cycle replacement plans for equipment
- Replace motive equipment in accordance with life cycle standards

Goal 2: Provide quality fleet services efficiently and economically
The Division will move toward accomplishing this goal by focusing on the following objectives.
- Ensure usage rates reflect the highest level of efficiency and effectiveness
- Provide quality customer service to achieve a high level of user satisfaction

Goal 3: Minimize the environmental impact of the fleet
The Division will move toward accomplishing this goal by focusing on the following objectives.
- Reduce overall vehicle emissions
- Comply with hazardous materials regulations and laws

Goal 4: Provide a highly-trained and certified team of professionals prepared and able to serve as the City's consolidated provider of fleet services
The Division will move toward accomplishing this goal by focusing on the following objectives.
- Maximize workplace safety
- Enhance the level of employee and team professional certifications

Service Efforts and Accomplishments

At the beginning of Fiscal Year 2009, the Fleet Services Division was able to establish twelve months of reliable data to project needed changes in its Customer Support. With the allocated resources of the consolidated Fleet, the

General Services

Division continues to complete at 95 percent of the preventive maintenance work within one day and maintain over 95 percent vehicle availability. Through its Vehicle Replacement and Finance Plan the Division procured over 500 vehicles in the fiscal year and made a major impact on reducing the over-age and over-mileage vehicles within the Fleet. In addition, all Fiscal Year 2009 diesel particulate trap projects to reduce fleet emissions have been completed.

Major achievements for the Division include the recognition in May 2008 by the National Association of Fleet Administrators with the Larry Goill Award for excellence in Fleet Management; the Golden Watchdog Award presented in late May 2008 for excellence in government efficiencies; and in January 2009 was recognized by Government Fleet Magazine as one of the top 100 Government Fleets in North America. These awards continue to show that the Fleet Services Division of the City of San Diego is, and continues to be, one of the success stories of the Business Process Reengineering effort.

Budget Dollars at Work: Performance Expectations

Goal 1: Be responsive to and accountable for meeting our customers' fleet mission requirements

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of performance expectations in services to other departments that meet or exceed goals	99%	99%	98%
2. Percent of equipment classes that have established lifecycles	99%	100%	N/A[4]
3. Percent of the total fleet that is over age and/or over mileage	25%	25%	20%

Goal 2: Provide quality fleet services efficiently and economically

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of time spent on preventive maintenance as opposed to unscheduled repair	50.6%	53.8%	60.0%

Goal 3: Minimize the environmental impact of the fleet

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of Non-Safety Light Duty fleet vehicles classified as Low Emissions Vehicles II	51%	51%	60%[5]
2. Percent of Non-Safety Medium/Heavy Duty fleet on-road diesel powered vehicles meeting CA Code Reg. Title 13	31%	28%[6]	57%[7]
3. Percent reduction of carbon footprint of City's fleet[8]	47,476,464 kg emissions	48,245,682 kg emissions +2%	45,833,397 kg emissions (-5%)

[4] Life cycles have been established for all equipment classes. This measure will not be included in future performance expectations.
[5] This equates to 715 vehicles.
[6] This equates to 158 vehicles.
[7] This equates to 320 vehicles.
[8] Measure was previously reported as gallons of fuel used, with 4,762,703.5 gallons as the Fiscal Year 2008 baseline. Greenhouse gas emissions are a more accurate representation of the fleet's carbon footprint.

Goal 4: Provide a highly-trained and certified team of professionals, prepared to and able to serve as the City's consolidated provider of fleet services

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of master technicians Automotive Service Excellence (ASE)/welder certified	38%	34%	40%
2. Number of shops ASE certified	2	2	3

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Sizing Data					
Number of pieces of motive equipment	4,426	4,371	4,343	4,254	4,240
Number of non-public safety fleet motive equipment pieces maintained	2,587	2,537	2,495	2,421	2,435
Number of public safety fleet motive equipment pieces maintained	1,839	1,834	1,848	1,833	1,805
Workload Data					
Number of pieces of equipment replaced or added	258	478	901	652	500
Number of Fleet Work Orders	43,113	42,375	65,104[9]	65,838	65,000
Number of Fleet Work Orders (unscheduled repair vs. preventive maintenance)	N/A	N/A	N/A	35,420/ 30,418	39,000/ 26,000

[9] Beginning in Fiscal Year 2008, the Police Department and Fire-Rescue Department fleets were combined with the Equipment Division to form the Fleet Services Division.

General Services

Publishing Services Division



Division Description

Publishing Services is the City of San Diego's full service, in-house reproduction and graphics center. Publishing Services provides full reproduction capability, including offset press operations, high-volume copying, and product finishing services. Graphic design and electronic publishing services are also provided. In addition, Publishing Services manages the citywide Photocopier Program and provides more than 580 copiers for departmental needs.

The Division's mission is:

> ***To provide the highest quality of reprographic services to our customers in the most timely manner and at the lowest possible cost***

Goals and Objectives

The following goals and objectives represent the action plan for the Division.

Goal 1: Respond adeptly to the City's requirements for reprographic services
The Division will move toward accomplishing this goal by focusing on the following objectives.

- Effectively market the services available from Publishing Services to other City departments
- Provide timely and efficient publishing services to the Division's customers
- Provide employee training and equipment to keep pace with the City of San Diego's reprographic needs

Goal 2: Offer the best technology at the best price for convenience copiers
Publishing Services is responsible for managing the City's photocopier program including the maintenance and administration of over 580 photocopiers distributed throughout the City. As such, it is imperative that Publishing Services leverages its resources to obtain the best technology and price for the City so that customers' low-volume copying needs can be conveniently met. The Division will move toward accomplishing this goal by focusing on the following objectives.

- Get the best value from the photocopier contract by ensuring that customers have the appropriate equipment for their operations and that the contract is properly managed
- Ensure the photocopier program is accurately and fully reimbursed by customer departments

Goal 3: Recover costs of services through appropriate pricing structures
As an Internal Service Fund division, it is imperative that Publishing Services be fully cost recoverable in its operations. Therefore, Publishing Services has the priority of ensuring its rates, accounting, and work management practices are accurate and current. The Division will move toward accomplishing this goal by focusing on the following objectives.

- Ensure the Publishing Services rate/cost structure is reviewed and updated on a yearly basis
- Ensure that work management and accounting systems are stable and accurately recover costs of doing business

Service Efforts and Accomplishments

Publishing Services has supported City departments' reprographic needs throughout the year by administering convenience copier leases and providing large volume quick copy, offset press, and graphic services. These services were performed in the yearly production of the annual budget documents producing electronic (CD) versions as well as the standard hard copy volumes. Publishing Services also worked to improve efficiency in the City by providing copier analysis to assure client and vendor accuracy and assist departments with efforts to reduce copier expenditures as well as reducing inventory. The Business Process Reengineering was also completed during the past year and is expected to yield further operational efficiencies in the next year.

Budget Dollars at Work: Performance Expectations

Goal 1: Respond adeptly to the City's requirements for reprographic services

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Customer satisfaction score (out of a possible 5)	N/A	N/A[10]	4
2. Percent of standard jobs completed within established turnaround times	85%	98%	90%
3. Staff productivity rate	85%	85%	85%

Goal 2: Offer the best technology at the best price for convenience copiers

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of up-time for convenience copiers	99.5%	99.1%	99.0%
2. Percent of photocopiers read monthly for usage information	75%	73%	80%

Goal 3: Recover costs of services through appropriate pricing structures

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of billings completed within 30 days	99%	100%	100%
2. Revenue to expenditure ratio	0.97	1.05	1.00

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Sizing Data					
Convenience photocopiers in service with the City	552	582	585	578	580
Work requests submitted annually	4,240	4,821	5,046	6,449	4,800
Workload Data					
Number of quick print impressions produced annually	16.8M	17.9M	19.9M	13.3M	16.5M
Number of off-set press impressions produced annually	6.9M	6.5M	6.1M	5.7M	6.0M
Direct graphic design labor hours performed annually	7,508	6,350	6,106	5,204	5,200
Direct bindery (finishing) labor hours performed annually	10,036	10,029	6,518	3,865	5,000

[10] No survey was conducted in Fiscal Year 2009. The Division is planning to survey customers in Fiscal Year 2010.

General Services

Street Division



Division Description

The Street Division maintains and repairs all streets, alleys, sidewalks, bridges, guardrails, and fences; administers annual resurfacing and slurry seal contracts; maintains and repairs street lights and traffic signals; performs traffic lane striping; paints and removes traffic markings and legends; maintains and manufactures traffic signs; and maintains street trees.

The Division's mission is:

> ***To provide a safe City street system through effective and efficient maintenance with an emphasis on exceptional customer service***

Goals and Objectives

The following goals and objectives represent the action plan for the Division.

Goal 1: Streets, sidewalks, and associated infrastructure are safe, operable, and pedestrian-friendly, as appropriate
It is vital to ensure public safety, preserve our infrastructure and improve life quality. The Division will move toward accomplishing this goal by focusing on the following objectives.

- Achieve industry standards for overall pavement condition index
- Achieve acceptable level of response for sidewalk locations that need repair
- Ensure that electrical facilities are operable and traffic control devices meet safety standards
- Respond to potholes in a timely manner

Goal 2: Planned maintenance is conducted on annual basis
Planned preventative maintenance will reduce requests for service, achieve an enhanced level of response, and improve the safety and operability of our infrastructure. The Division will move toward accomplishing this goal by focusing on the following objective.

- Develop and implement planned maintenance schedules

Goal 3: Asset maintenance and replacement is planned and proactive
This will preserve infrastructure, facilitate planned maintenance, and ensure appropriate response to service requests. The Division will move toward accomplishing this goal by focusing on the following objectives.

- Track assets through a complete and accurate asset inventory
- Maintain an updated assessment of the condition of infrastructure assets

Goal 4: Personnel are responsive to customers and provide exceptional customer service
This is part of the City's commitment for quality, timely, and friendly customer service. The Division will move toward accomplishing this goal by focusing on the following objectives.

- Continue to strive for exceptional customer service
- Provide ongoing professional training related to job classification

Service Efforts and Accomplishments

The Street Division is responsible for a wide range of services and operations that are provided by the following sections: Roadways/Trench Restoration, Electrical/Traffic & Trees, and Resurfacing & Pavement Management sections.

Roadways/Trench Restoration
This section is responsible for maintaining the streets pavement surfaces and sidewalks. The Section receives and responds to over 9,000 service requests and fills over 50,000 potholes annually. In addition, under a Service Level Agreement (SLA) with the Water and Metropolitan Wastewater Departments, Roadways crew repair damaged roadways surfaces and sidewalks associated with water and sewer work within the street right-of-way.

Electrical/Traffic & Trees
This section is responsible for the maintenance and operations of over 1,600 traffic signals and flashing beacons and approximately 50,000 street and park lights. The electrical crews respond to over 19,000 service requests annually. This Section also assists with the set up of the Winter Homeless Shelters and the December Night Lights Festival at Balboa Park.

The Traffic Group within this section is responsible for maintaining traffic control devices and barriers along the City's 2,900 miles of streets and alleys. The Traffic Group receives and responds to approximately 14,000 service requests per year for maintenance of lane line striping, pavement legends, traffic signs, wooden barricades, guardrails, and pavement markers. In addition, this section is responsible for responding to emergency tree requests and issuing permits for planting trees within the public right-of-way.

Resurfacing & Pavement Management
This section is responsible for planning, evaluating, and executing street resurfacing contracts. One of this section's major objectives is to meet the City's goal to resurface planned miles for the fiscal year. Deferred maintenance funding for streets and sidewalks significantly increased in Fiscal Year 2009.

Budget Dollars at Work: Performance Expectations

Goal 1: Streets and sidewalks, and associated infrastructure are safe, operable, and pedestrian-friendly, as appropriate

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of streets with an Overall Condition Index (OCI) of 70 or greater	No survey conducted this year	No survey conducted this year[11]	No survey planned for FY2010
2. Percentage of service notifications for pothole repairs responded to within 48 and 72 hours	60%; 100 %	58%; 100%	90%; 100%
3. Percentage of service notifications for sidewalk tripping hazards responded to within 24 hours	70%	85%	85%
4. Percentage of service notifications for sidewalk tripping hazards with permanent repairs completed within 2 years	100%	100%	100%
5. Percentage of urgent traffic signal malfunctions responded to within one hour[12]	100%	100%	100%

[11] The Division plans to update OCI data in Fiscal Year 2011.
[12] In the Fiscal Year 2009 Annual Budget, this measure was worded as "Average time to respond to repair notification for urgent traffic signal repair."

General Services

Goal 2: Planned maintenance is conducted on an on-going basis

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of street lights relamped	9%[13]	10%	10%
2. Percent of roadways maintained or improved annually	4.9%	6.5%	10.0%
3. Average response time for emergency tree trimming request	100% within 1 week	100% within 48 hours	100% within 72 hours
4. Percent of palm trees trimmed annually	<50%	12%	8%
5. Percent of street trees trimmed annually	16%	7%	7%
6. Number of trees planted annually	1,827	1,408	1,410

Goal 3: Asset maintenance and replacement is planned and proactive

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Frequency of street condition assessment completion	Every 2-4 years	N/A[14]	N/A[15]
2. Percent of street light assessments completed	0%[16]	31%	30%
3. Percent of traffic signal assessments completed	100%	100%	100%

Goal 4: Personnel are responsive to customers and provide exceptional customer service

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of customers providing a rating of "good" service or better as determined through a satisfaction survey	N/A	N/A[17]	80%

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Sizing Data					
Miles of paved streets	2,685 (estimate)	2,700 (estimate)	2,721	2,721	2,735
Miles of sidewalks (estimate)	5,070	5,100	5,140	5,140	5,170
Number of street lights (estimate)	42,000	50,000	50,000	50,000	50,000
Number of traffic signals (including flashing beacons)	1,588	1,588	1,668	1,668	1,678
Number of signs (estimate)	250,000	250,000	250,000	250,000	250,000
Number of street trees (estimate)	226,546	231,022	233,000	234,408	235,000
Workload Data					

[13] The Group Lamping Program started in Fiscal Year 2009.
[14] No assessment was performed in Fiscal Year 2009. The Division plans on performing an assessment in 2011 and every four years thereafter.
[15] This measure has been sunsetted. As the OCI surveys will only happen every two to four years, the Division has determined that this is not a meaningful measure for the majority of years.
[16] Street lights will be assessed in conjunction with street light repairs in Fiscal Year 2009.
[17] No survey was conducted in Fiscal Year 2009. The Division is planning to survey customers in Fiscal Year 2010.

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Number of service orders/work requests filled for streets (including potholes), sidewalks, street lights, traffic signals, trees	49,238	46,569	45,000	34,238[18]	35,000
Miles of street repaved[19]	4.5	28.3	22.0	33.8	200.0
Miles of street slurry sealed	20	110	104	142.4	70
Number of potholes filled	38,255	52,215	50,000	53,046	55,000

[18] Street sweeping and storm drain maintenance service calls were handled by the Storm Water Department for the first time in Fiscal Year 2009.

[19] Miles completed in Fiscal Year 2008 were funded by Fiscal Year 2007 and Fiscal Year 2008 budgets. Miles targeted for Fiscal Year 2010 will include funding from Fiscal Year 2008, Fiscal Year 2009, and Fiscal Year 2010 budgets.

Department Summary

General Services								
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**		FY 2009-2010 CHANGE
Positions		736.58		659.42		**702.92**		43.50
Personnel Expense	$	60,411,690	$	53,680,324	**$**	**55,394,417**	$	1,714,093
Non-Personnel Expense	$	133,204,255	$	122,118,215	**$**	**123,186,491**	$	1,068,276
TOTAL	$	193,615,945	$	175,798,539	**$**	**178,580,908**	$	2,782,369

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
General Services Administration			
General Services Administration	6.00	7.00	**5.00**
Total	**6.00**	**7.00**	**5.00**
Facilities Division			
Administration / Management	11.00	9.00	**8.00**
Region 1	47.00	42.50	**41.50**
Region 2	60.00	57.50	**57.50**
Total	**118.00**	**109.00**	**107.00**
Storm Water			
Department Administration	7.00	0.00	**0.00**
Enforcement & Inspections	12.00	0.00	**0.00**
Engineering & BMP Development	4.00	0.00	**0.00**
Juris. & Watershed Impl.	6.00	0.00	**0.00**
Policy Development & Monitoring	10.00	0.00	**0.00**
Public Education & Contracting	3.00	0.00	**0.00**
Total	**42.00**	**0.00**	**0.00**
Street Division			
Electrical	49.33	49.33	**48.33**
Management	23.00	16.00	**17.00**
Roadways	63.00	64.00	**64.00**
Storm Drains	38.00	0.00	**0.00**
Traffic	55.00	51.00	**49.00**
Trench Restoration	0.00	39.34	**39.34**
Urban Forestry	55.00	34.00	**33.00**
Total	**283.33**	**253.67**	**250.67**
Contracts Division			
GRC/Improvements	5.00	4.00	**3.00**

General Services

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Contracts Division			
Services Contracts	1.00	1.00	**1.00**
Total	**6.00**	**5.00**	**4.00**
Station 38			
Station 38	7.25	11.25	**11.25**
Total	**7.25**	**11.25**	**11.25**
PUBLISHING SERVICES INTERNAL SRVC FUND			
Publishing Services			
Citywide Photocopy	3.25	0.00	**0.00**
Division Administration	0.00	5.00	**5.00**
Printing Services	21.75	20.00	**20.00**
Total	**25.00**	**25.00**	**25.00**
FLEET SERVICES INTERNAL SERVICE FUND			
Fleet Services			
Acquisition, Fitting, and Disposal	8.75	8.75	**8.75**
Material Support Section	7.00	5.50	**4.50**
Motive Equip Serv & Rep Units	11.00	11.00	**13.50**
Repair and Maintenance	222.25	223.25	**222.25**
Total	**249.00**	**248.50**	**249.00**
WIRELESS COMMUNICATIONS TECHNOLOGY FU			
Communications			
Comm Eng & Support Services	0.00	0.00	**5.00**
Comm Mgmt & Support	0.00	0.00	**6.00**
Maint Elect & Comm Equipment	0.00	0.00	**40.00**
Total	**0.00**	**0.00**	**51.00**
DEPARTMENT TOTAL	**736.58**	**659.42**	**702.92**

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
General Services Administration			
General Services Administration	$ 841,559	$ 909,233	**$ 646,192**
Total	**$ 841,559**	**$ 909,233**	**$ 646,192**
Facilities Division			
ADA	$ (15,054)	$ -	**$ -**
Administration / Management	$ 1,788,308	$ 2,562,691	**$ 2,843,042**
CAB and DSC Facility Maintenance	$ (12,412)	$ -	**$ -**
Contracts and Repair Support	$ (1,685)	$ -	**$ -**

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Facilities Division			
Enterprise Facilities	$ (16,900)	$ -	**$ -**
Facilities	$ (32,454)	$ (215,566)	**$ (155,827)**
Maintenance of Facilities	$ (42,224)	$ -	**$ -**
Preventive Maintenance	$ (4,715)	$ -	**$ -**
Region 1	$ 5,073,372	$ 4,796,210	**$ 4,594,313**
Region 2	$ 7,929,288	$ 7,857,750	**$ 7,416,251**
World Trade Center	$ (1,213)	$ -	**$ -**
Total	**$ 14,664,311**	**$ 15,001,085**	**$ 14,697,779**
Storm Water			
Department Administration	$ 2,021,075	$ -	**$ -**
Enforcement & Inspections	$ 1,753,277	$ -	**$ -**
Engineering & BMP Development	$ 2,029,749	$ -	**$ -**
Juris. & Watershed Impl.	$ 6,388,486	$ -	**$ -**
Policy Development & Monitoring	$ 6,449,821	$ -	**$ -**
Public Education & Contracting	$ 4,805,944	$ -	**$ -**
Storm Water	$ (452,943)	$ -	**$ -**
Total	**$ 22,995,409**	**$ -**	**$ -**
Street Division			
Electrical	$ 12,477,805	$ 12,798,328	**$ 12,161,982**
Management	$ 2,805,253	$ 4,780,973	**$ 5,474,017**
Roadways	$ 9,562,484	$ 9,901,369	**$ 9,167,374**
Storm Drains	$ 23,802,246	$ -	**$ -**
Street Division	$ -	$ (620,184)	**$ (349,112)**
Traffic	$ 9,873,636	$ 15,638,437	**$ 7,867,762**
Trench Restoration	$ -	$ 3,009,226	**$ 5,081,506**
Urban Forestry	$ 8,620,673	$ 5,543,859	**$ 4,564,537**
Total	**$ 67,142,097**	**$ 51,052,008**	**$ 43,968,066**
Contracts Division			
Contracts Division	$ -	$ (14,219)	**$ (2,786)**
GRC/Improvements	$ 548,280	$ 441,416	**$ 335,269**
Services Contracts	$ 1,301,293	$ 1,151,822	**$ 977,456**
Total	**$ 1,849,573**	**$ 1,579,019**	**$ 1,309,939**
Station 38			
Station 38	$ 556,512	$ 783,532	**$ 771,332**
Total	**$ 556,512**	**$ 783,532**	**$ 771,332**

General Services

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
AB 2928 - TRANSPORTATION RELIEF			
AB 2928 - Transportation Relief			
AB 2928 - Transportation Relief	$ -	$ 12,676,642	**$ 15,535,558**
Total	**$ -**	**$ 12,676,642**	**$ 15,535,558**
PUBLISHING SERVICES INTERNAL SRVC FUND			
Publishing Services			
Citywide Photocopy	$ 1,323,230	$ 842,510	**$ 2,149,820**
Customer and Support Services	$ 17,633	$ -	**$ -**
Division Administration	$ 33,656	$ 1,188,830	**$ 898,281**
Printing Services	$ 2,798,207	$ 2,552,177	**$ 2,474,948**
Publishing Services	$ 21,097	$ (38,531)	**$ (47,187)**
Total	**$ 4,193,823**	**$ 4,544,986**	**$ 5,475,862**
FLEET SERVICES INTERNAL SERVICE FUND			
Fleet Services			
Acquisition, Fitting, and Disposal	$ 855,110	$ 849,702	**$ 813,476**
Fleet Services	$ 151,156	$ (443,318)	**$ (492,857)**
Material Support Section	$ 17,037,764	$ 19,872,084	**$ 19,394,200**
Motive Equip Serv & Rep Units	$ 2,561,651	$ 2,486,942	**$ 2,766,314**
Repair and Maintenance	$ 29,166,821	$ 30,030,419	**$ 28,881,682**
Total	**$ 49,772,502**	**$ 52,795,829**	**$ 51,362,815**
FLEET SERVICES REPLACEMENT FUND			
Fleet Services - Replacement			
Fire-Rescue Fleet Replacement	$ -	$ 12,215,055	**$ 11,969,326**
Fleet Services - Replacement	$ 31,600,159	$ -	**$ -**
Non-GF Fleet Replacement	$ -	$ 11,500,000	**$ 11,500,000**
Non-Safety GF Fleet Replacement	$ -	$ 8,500,551	**$ 7,157,367**
Police Fleet Replacement	$ -	$ 4,240,599	**$ 4,131,007**
Total	**$ 31,600,159**	**$ 36,456,205**	**$ 34,757,700**
WIRELESS COMMUNICATIONS TECHNOLOGY			
Communications			
Comm Eng & Support Services	$ -	$ -	**$ 3,990,638**
Comm Mgmt & Support	$ -	$ -	**$ 1,202,448**
Communications	$ -	$ -	**$ (132,839)**
Maint Elect & Comm Equipment	$ -	$ -	**$ 4,995,418**
Total	**$ -**	**$ -**	**$ 10,055,665**
DEPARTMENT TOTAL	**$ 193,615,945**	**$ 175,798,539**	**$ 178,580,908**

Significant Budget Adjustments

GENERAL FUND

General Services Administration	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (6,235)	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 5,864	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (425)	$ 0
OneSD Support Department Transfer Transfer of position(s) to the newly created OneSD Support Department to manage the integrated ERP System.	(1.00)	$ (91,714)	$ 0
Transfer to the Park and Recreation Department Transfer of 1.00 Assistant Department Director to the Park & Recreation Department.	(1.00)	$ (170,531)	$ 0

Facilities Division	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (335,613)	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 239,945	$ 0
Transfer from the Metropolitan Wastewater Department (MWWD) Transfer of 1.00 Building Supervisor, 1.00 Building Maintenance Supervisor, and 1.00 Building Service Technician from MWWD to General Services - Facilities Division for continued Service Level Agreement (SLA) support.	3.00	$ 238,201	$ 244,234

General Services

Significant Budget Adjustments

GENERAL FUND

Facilities Division	Positions	Cost	Revenue
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 103,624	$ 0
Funding of Terminal Leave Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.	0.00	$ 40,135	$ 0
Support for Safety and Maintenance of Visitor-Related Facilities Support to reimburse the General Fund for expenditures associated with the safety and maintenance of visitor-related facilities.	0.00	$ 0	$ 650,000
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (519,100)
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (194,008)	$ 0
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	(5.00)	$ (395,590)	$ 0

Street Division	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (374,072)	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 1,033,218	$ 0

Significant Budget Adjustments

GENERAL FUND

Street Division	Positions	Cost	Revenue
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 335,885	$ 0
Funding of Terminal Leave Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.	0.00	$ 51,530	$ 0
Support for Safety and Maintenance of Visitor-Related Facilities Support to reimburse the General Fund for expenditures associated with the safety and maintenance of visitor-related facilities.	0.00	$ 0	$ 332,758
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (402,914)
Reduction in Equipment Outlay Adjustment reflects a reduction in equipment outlay, which is used for equipment replacement and equipment acquisitions.	0.00	$ (100,000)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (425,945)	$ 0
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	(3.00)	$ (1,798,551)	$ 0
One-Time Reduction Adjustment to reflect the removal of one-time revenues and expenditures implemented in Fiscal Year 2009.	0.00	$ (5,806,007)	$ (5,806,007)

Contracts Division	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (11,785)	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (58,500)

General Services

Significant Budget Adjustments

GENERAL FUND

Contracts Division	Positions	Cost	Revenue
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (20)	$ 0
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	(1.00)	$ (257,275)	$ 0

Station 38	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ 1,611	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 2,951	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (8)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (16,754)	$ 0

WIRELESS COMMUNICATIONS TECHNOLOGY FUND

Communications	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (203,185)	$ 0

Significant Budget Adjustments

WIRELESS COMMUNICATIONS TECHNOLOGY FUND

Communications	Positions	Cost	Revenue
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 325,679	$ 0
FCC Radio Technology Mandate Addition to meet the Federal Communications Commission (FCC) mandate requiring that all government agencies operating within the VHF radio spectrum comply with the narrow-banding standard.	0.00	$ 250,000	$ 0
Position Additions Addition of 1.00 Clerical Assistant II for cell phone and modem billing and 1.00 Storekeeper II for inventory and supplies management.	2.00	$ 134,382	$ 0
Cowles Mountain Antenna Move Addition of funding for the Cowles Mountain antenna move needed for the police communications backbone.	0.00	$ 57,039	$ 0
Green Tank Ground Lease with Navy Adjustment reflects an increase in contractual services for the green tank ground lease with the Navy.	0.00	$ 27,000	$ 0
Contractual Services Increase Contractual services increase for miscellaneous on-going contracts.	0.00	$ 15,600	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (1,646,469)
Reduction in Hourly Positions and Supplies Reduction of supplies, 0.38 FTE hourly positions, and revenue related to the installation of communication equipment in vehicles.	(0.38)	$ (47,236)	$ (48,035)
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (105,356)	$ 0
Transfer to the Department of Information Technology Transfer of 0.50 Department Director and 1.00 Payroll Specialist II to the Department of Information Technology.	(1.50)	$ (160,366)	$ 0
Position Reduction Reduction of 3.00 Communication Technicians.	(3.00)	$ (295,271)	$ 0

General Services

Significant Budget Adjustments

WIRELESS COMMUNICATIONS TECHNOLOGY FUND

Communications	Positions	Cost	Revenue
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (315,224)	$ 0

PUBLISHING SERVICES INTERNAL SRVC FUND

Publishing Services	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (49,017)	$ 0
Convenience Copier Program Increase in expenditures and related revenue for the Convenience Copier Program due to an increase in the use of copy machines city-wide.	0.00	$ 1,300,000	$ 1,300,000
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 16,190	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (442,190)
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (33,752)	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (302,545)	$ 0

FLEET SERVICES INTERNAL SERVICE FUND

Fleet Services	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (640,874)	$ 0

Significant Budget Adjustments

FLEET SERVICES INTERNAL SERVICE FUND

Fleet Services	Positions	Cost	Revenue
Position Increase Increase due to the reclassification of 0.50 Payroll Specialist I to 1.00 Administrative Aide II.	0.50	$ 37,887	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 19,228	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (3,395,149)
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (16,496)	$ 0
Return of Underutilized Vehicles Reduction of non-personnel expenses and revenues due to the return of underutilized vehicles city-wide.	0.00	$ (415,708)	$ (1,081,871)
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (417,051)	$ 0

FLEET SERVICES REPLACEMENT FUND

Fleet Services - Replacement	Positions	Cost	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ 3,609,046
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (1,698,505)	$ 0

AB 2928 - TRANSPORTATION RELIEF

AB 2928 - Transportation Relief	Positions	Cost	Revenue
State Funding for Transportation Relief Increase in funding over Fiscal Year 2009 from the State of California for traffic decongestion road work per Proposition 42.	0.00	$ 2,858,916	$ 2,858,916

General Services

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
PERSONNEL			
Salaries & Wages	$ 38,262,407	$ 34,011,671	**$ 36,499,376**
Fringe Benefits	$ 22,149,283	$ 19,668,653	**$ 18,895,041**
SUBTOTAL PERSONNEL	$ 60,411,690	$ 53,680,324	**$ 55,394,417**
NON-PERSONNEL			
Supplies & Services	$ 78,218,398	$ 58,913,579	**$ 57,755,914**
Information Technology	$ 1,352,950	$ 1,299,155	**$ 2,029,477**
Energy/Utilities	$ 20,977,954	$ 24,517,982	**$ 24,873,779**
Equipment Outlay	$ 32,654,953	$ 37,387,499	**$ 38,527,321**
SUBTOTAL NON-PERSONNEL	$ 133,204,255	$ 122,118,215	**$ 123,186,491**
TOTAL	$ 193,615,945	$ 175,798,539	**$ 178,580,908**

Revenues by Category

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
GENERAL FUND			
Revenue from Other Agencies	$ 128,000	$ 5,934,007	**$ 113,000**
Charges for Current Services	$ 6,874,290	$ 10,539,296	**$ 10,898,632**
Transfers from Other Funds	$ 35,530,418	$ 24,951,354	**$ 24,853,496**
TOTAL	$ 42,532,708	$ 41,424,657	**$ 35,865,128**

Salary Schedule

GENERAL FUND

Contracts Division

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
1153	Asst Engineer-Civil	1.00	**1.00**	$ 66,931	$ 66,931
1225	Assoc Engineer-Mechanical	1.00	**1.00**	$ 77,868	$ 77,868
1601	Construction Estimator	1.00	**1.00**	$ 65,184	$ 65,184
1727	Principal Engineering Aide	1.00	**0.00**	$ -	$ -
1752	Project Officer II	1.00	**1.00**	$ 90,065	$ 90,065
	Furlough Savings	0.00	**0.00**	$ -	$ (5,872)
	Total	5.00	**4.00**		**$ 294,176**

Facilities Division

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
1104	Account Clerk	1.00	**1.00**	$ 36,680	$ 36,680
1106	Sr Management Analyst	1.00	**1.00**	$ 69,135	$ 69,135
1107	Administrative Aide II	1.00	**1.00**	$ 48,897	$ 48,897
1273	Building Maintenance Supv	4.00	**5.00**	$ 72,560	$ 362,799
1274	Building Supv	1.00	**2.00**	$ 44,557	$ 89,113

Salary Schedule

GENERAL FUND

Facilities Division

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1279	Sr Building Maintenance Supv	2.00	**2.00**	$	90,536	$	181,072
1280	Building Service Technician	17.00	**18.00**	$	39,666	$	713,980
1288	Carpenter	12.00	**12.00**	$	52,003	$	624,036
1290	Carpenter Supv	1.00	**1.00**	$	57,986	$	57,986
1389	Custodian II	10.00	**9.00**	$	31,107	$	279,967
1428	Electrician	12.00	**12.00**	$	55,114	$	661,368
1510	Heating Technician	4.00	**4.00**	$	56,439	$	225,756
1511	Heat, Vent & A/C Supv	1.00	**1.00**	$	63,228	$	63,228
1597	Locksmith	2.00	**2.00**	$	52,847	$	105,694
1635	Painter	8.00	**7.00**	$	49,961	$	349,730
1637	Painter Supv	1.00	**0.00**	$	-	$	-
1648	Payroll Specialist II	1.00	**1.00**	$	40,262	$	40,262
1672	Plasterer	1.00	**0.00**	$	-	$	-
1675	Plumber	10.00	**10.00**	$	55,353	$	553,530
1677	Plumber Supv	1.00	**1.00**	$	62,741	$	62,741
1746	Word Processing Operator	1.00	**1.00**	$	36,514	$	36,514
1802	Sr Locksmith	1.00	**1.00**	$	55,763	$	55,763
1810	Refrigeration Mechanic	7.00	**6.00**	$	55,582	$	333,492
1819	Roofer	4.00	**4.00**	$	47,689	$	190,756
1823	Safety Officer	1.00	**1.00**	$	67,324	$	67,324
1913	Sr Refrigeration Mechanic	3.00	**3.00**	$	59,583	$	178,749
2214	Deputy Director	1.00	**1.00**	$	116,399	$	116,399
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(194,008)
	Furlough Savings	0.00	**0.00**	$	-	$	(27,894)
	Bilingual - Regular	0.00	**0.00**	$	-	$	1,565
	Overtime Budgeted	0.00	**0.00**	$	-	$	165,224
	Standby Pay	0.00	**0.00**	$	-	$	14,920
	Termination Pay Annual Leave	0.00	**0.00**	$	-	$	40,135
	Total	109.00	**107.00**			**$**	**5,504,913**

General Services Administration

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1365	Senior Department Human Resource Analyst	0.00	**1.00**	$	69,607	$	69,607
1580	Laboratory Technician	1.00	**0.00**	$	-	$	-
1612	Org Effectiveness Specialist III	1.00	**0.00**	$	-	$	-
1876	Executive Secretary	1.00	**1.00**	$	49,992	$	49,992
1917	Supv Management Analyst	1.00	**1.00**	$	77,888	$	77,888
1926	Info Systems Analyst IV	1.00	**1.00**	$	77,568	$	77,568
2132	Department Director	1.00	**1.00**	$	138,488	$	138,488
2181	Asst Department Director	1.00	**0.00**	$	-	$	-

General Services

Salary Schedule

GENERAL FUND

General Services Administration

Class	Position Title	FY 2009 Positions	FY 2010 Positions		Salary		Total
	Furlough Savings	0.00	**0.00**	$	-	$	(1,250)
	Total	7.00	**5.00**			**$**	**412,293**

Station 38

Class	Position Title	FY 2009 Positions	FY 2010 Positions		Salary		Total
1766	Public Works Dispatcher	8.25	**8.25**	$	41,676	$	343,830
1767	Public Works Dispatch Supv	1.00	**1.00**	$	47,860	$	47,860
1776	Public Information Clerk	2.00	**2.00**	$	36,314	$	72,627
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(16,754)
	Furlough Savings	0.00	**0.00**	$	-	$	(11,608)
	Overtime Budgeted	0.00	**0.00**	$	-	$	19,632
	Total	11.25	**11.25**			**$**	**455,587**

Street Division

Class	Position Title	FY 2009 Positions	FY 2010 Positions		Salary		Total
1104	Account Clerk	1.00	**1.00**	$	36,680	$	36,680
1106	Sr Management Analyst	1.00	**1.00**	$	69,135	$	69,135
1107	Administrative Aide II	2.00	**2.00**	$	48,897	$	97,793
1153	Asst Engineer-Civil	4.00	**4.00**	$	66,931	$	267,723
1157	Asst Engineer-Electrical	1.00	**1.00**	$	67,430	$	67,430
1221	Assoc Engineer-Civil	1.00	**1.00**	$	77,530	$	77,530
1233	Assoc Engineer-Traffic	1.00	**0.00**	$	-	$	-
1293	Cement Finisher	14.34	**14.34**	$	51,095	$	732,697
1348	Info Systems Analyst II	2.00	**1.00**	$	61,373	$	61,373
1349	Info Systems Analyst III	0.00	**1.00**	$	69,453	$	69,453
1356	Code Compliance Officer	3.00	**3.00**	$	42,838	$	128,514
1428	Electrician	14.33	**14.33**	$	55,114	$	789,784
1431	Electrician Supv	3.00	**2.00**	$	63,010	$	126,019
1438	Equipment Technician II	1.00	**1.00**	$	46,896	$	46,896
1439	Equipment Operator I	4.00	**4.00**	$	44,591	$	178,363
1440	Equipment Operator II	18.00	**18.00**	$	49,096	$	883,734
1443	Electronics Technician	1.00	**1.00**	$	56,718	$	56,718
1445	Equipment Operator III	2.00	**2.00**	$	51,834	$	103,668
1512	Heavy Truck Driver II	21.00	**21.00**	$	44,642	$	937,482
1513	Heavy Truck Driver I	11.00	**11.00**	$	42,599	$	468,593
1514	Horticulturist	1.00	**1.00**	$	61,205	$	61,205
1535	Clerical Assistant II	1.00	**1.00**	$	34,340	$	34,340
1626	Traffic Striper Operator	4.00	**4.00**	$	48,506	$	194,022
1648	Payroll Specialist II	2.00	**2.00**	$	40,262	$	80,523
1727	Principal Engineering Aide	2.00	**2.00**	$	58,255	$	116,510
1746	Word Processing Operator	1.00	**1.00**	$	36,514	$	36,514

Salary Schedule

GENERAL FUND

Street Division

Class	Position Title	FY 2009 Positions	FY 2010 Positions		Salary		Total
1751	Project Officer I	1.00	**1.00**	$	78,040	$	78,040
1823	Safety Officer	1.00	**1.00**	$	67,324	$	67,324
1861	Sr Engineering Aide	2.00	**2.00**	$	52,002	$	104,004
1891	Sign Painter	2.00	**2.00**	$	50,945	$	101,889
1955	Traffic Signal Supv	2.00	**2.00**	$	72,808	$	145,616
1957	Traffic Signal Technician II	16.00	**16.00**	$	65,026	$	1,040,412
1961	Public Works Supv	16.00	**15.00**	$	57,310	$	859,655
1968	Tree Maintenance Crewleader	2.00	**2.00**	$	42,682	$	85,363
1969	Tree Trimmer	3.00	**3.00**	$	41,763	$	125,288
1977	Public Works Superintendent	3.00	**3.00**	$	80,162	$	240,487
1978	Utility Worker I	51.00	**51.00**	$	36,233	$	1,847,873
1979	Utility Worker II	36.00	**35.00**	$	39,666	$	1,388,297
1985	Welder	1.00	**1.00**	$	52,509	$	52,509
2214	Deputy Director	1.00	**1.00**	$	114,458	$	114,458
2270	Program Manager	0.00	**1.00**	$	101,850	$	101,850
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(425,945)
	Furlough Savings	0.00	**0.00**	$	-	$	(67,376)
	Class B	0.00	**0.00**	$	-	$	1,375
	Confined Space Pay	0.00	**0.00**	$	-	$	2,960
	Ex Perf Pay-Unclassified	0.00	**0.00**	$	-	$	1,596
	Overtime Budgeted	0.00	**0.00**	$	-	$	462,322
	Termination Pay Annual Leave	0.00	**0.00**	$	-	$	51,530
	Total	253.67	**250.67**			**$**	**12,102,226**
General Fund Total		385.92	**377.92**			**$**	**18,769,195**

PUBLISHING SERVICES INTERNAL SRVC FUND

Publishing Services

Class	Position Title	FY 2009 Positions	FY 2010 Positions		Salary		Total
1104	Account Clerk	1.00	**1.00**	$	36,680	$	36,680
1107	Administrative Aide II	1.00	**1.00**	$	48,897	$	48,897
1261	Bindery Worker II	6.00	**6.00**	$	32,667	$	196,000
1262	Bindery Worker III	2.00	**2.00**	$	37,747	$	75,494
1348	Info Systems Analyst II	0.00	**1.00**	$	61,372	$	61,372
1401	Info Systems Technician	1.00	**0.00**	$	-	$	-
1490	Graphic Designer	4.00	**4.00**	$	50,595	$	202,381
1535	Clerical Assistant II	1.00	**1.00**	$	34,340	$	34,340
1583	Electronic Publishing Specialist	2.00	**2.00**	$	48,233	$	96,466
1595	Lithographic Technician	1.00	**1.00**	$	47,841	$	47,841
1736	Print Shop Supv	1.00	**1.00**	$	61,875	$	61,875
1868	Sr Offset Press Operator	5.00	**5.00**	$	45,496	$	227,480

General Services

Salary Schedule

PUBLISHING SERVICES INTERNAL SRVC FUND

Publishing Services

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(33,752)
	Furlough Savings	0.00	**0.00**	$	-	$	(12,016)
	Overtime Budgeted	0.00	**0.00**	$	-	$	19,462
	Total	25.00	**25.00**			**$**	**1,062,520**

FLEET SERVICES INTERNAL SERVICE FUND

Fleet Services

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1104	Account Clerk	2.00	**2.00**	$	36,680	$	73,360
1106	Sr Management Analyst	1.00	**1.00**	$	69,135	$	69,135
1107	Administrative Aide II	0.00	**1.00**	$	48,898	$	48,898
1225	Assoc Engineer-Mechanical	1.00	**1.00**	$	77,868	$	77,868
1237	Payroll Specialist I	0.50	**0.00**	$	-	$	-
1249	Fleet Parts Buyer Supervisor	1.00	**1.00**	$	60,786	$	60,786
1250	Fleet Parts Buyer	5.00	**5.00**	$	49,448	$	247,240
1264	Body And Fender Mechanic	5.00	**5.00**	$	53,397	$	266,986
1348	Info Systems Analyst II	1.00	**1.00**	$	61,372	$	61,372
1401	Info Systems Technician	2.00	**2.00**	$	47,732	$	95,464
1435	Equipment Repair Supv	17.00	**17.00**	$	63,520	$	1,079,836
1437	Equipment Mechanic	109.00	**112.00**	$	52,813	$	5,915,088
1442	Equipment Trainer	1.00	**1.00**	$	52,260	$	52,260
1446	Equipment Painter	2.00	**2.00**	$	53,207	$	106,413
1447	Equipment Service Writer	6.00	**6.00**	$	57,158	$	342,950
1450	Sr Motive Service Technician	27.00	**26.00**	$	43,610	$	1,133,862
1452	Motive Service Technician	24.00	**22.00**	$	40,524	$	891,524
1535	Clerical Assistant II	1.00	**0.00**	$	-	$	-
1602	Machinist	2.00	**2.00**	$	55,270	$	110,540
1616	Metal Fabrication Supv	2.00	**2.00**	$	63,696	$	127,392
1648	Payroll Specialist II	1.00	**1.00**	$	40,262	$	40,262
1746	Word Processing Operator	1.00	**1.00**	$	36,514	$	36,514
1762	Fleet Manager	3.00	**3.00**	$	86,023	$	258,069
1823	Safety Officer	1.00	**1.00**	$	67,324	$	67,324
1899	Stock Clerk	12.00	**12.00**	$	33,985	$	407,817
1902	Storekeeper I	2.00	**2.00**	$	40,090	$	80,180
1978	Utility Worker I	3.00	**3.00**	$	36,233	$	108,699
1982	Vehicle And Fuel Clerk	3.00	**4.00**	$	36,909	$	147,637
1985	Welder	12.00	**12.00**	$	52,509	$	630,112
2214	Deputy Director	1.00	**1.00**	$	109,901	$	109,901
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(417,051)

Salary Schedule

FLEET SERVICES INTERNAL SERVICE FUND

Fleet Services

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
	Furlough Savings	0.00	**0.00**	$	-	$	(67,799)
	ASE Cert	0.00	**0.00**	$	-	$	214,300
	Class B	0.00	**0.00**	$	-	$	107,000
	Ex Perf Pay-Classified	0.00	**0.00**	$	-	$	3,000
	Night Shift Pay	0.00	**0.00**	$	-	$	171,620
	Overtime Budgeted	0.00	**0.00**	$	-	$	645,527
	Standby Pay	0.00	**0.00**	$	-	$	15,600
	Total	248.50	**249.00**			**$**	**13,319,686**

WIRELESS COMMUNICATIONS TECHNOLOGY FUND

Communications

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1104	Account Clerk	0.00	**2.00**	$	36,680	$	73,359
1106	Sr Management Analyst	0.00	**1.00**	$	69,135	$	69,135
1219	Assoc Communications Engineer	0.00	**4.00**	$	78,304	$	313,215
1346	Sr Communications Engineer	0.00	**1.00**	$	90,368	$	90,368
1425	Sr Communications Techician Supv	0.00	**1.00**	$	83,977	$	83,977
1426	Communications Technician	0.00	**22.00**	$	69,742	$	1,534,333
1427	Communications Technician Supv	0.00	**3.00**	$	77,613	$	232,840
1436	Equipment Technician I	0.00	**4.00**	$	42,461	$	169,842
1438	Equipment Technician II	0.00	**2.00**	$	46,897	$	93,793
1535	Clerical Assistant II	0.00	**1.00**	$	34,340	$	34,340
1859	Sr Communications Tech	0.00	**7.00**	$	73,224	$	512,570
1879	Sr Clerk/Typist	0.00	**1.00**	$	41,822	$	41,822
1903	Storekeeper II	0.00	**1.00**	$	44,125	$	44,125
2214	Deputy Director	0.00	**1.00**	$	114,460	$	114,460
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(105,356)
	Furlough Savings	0.00	**0.00**	$	-	$	(24,580)
	Overtime Budgeted	0.00	**0.00**	$	-	$	24,094
	Reg Pay For Engineers	0.00	**0.00**	$	-	$	45,638
	Total	0.00	**51.00**			**$**	**3,347,975**

GENERAL SERVICES TOTAL		659.42	**702.92**			**$**	**36,499,376**

General Services

Revenue and Expense Statement (Non-General Fund)

AB 2928 - TRANSPORTATION RELIEF 30307	FY 2008* BUDGET	FY 2009* BUDGET	**FY 2010 FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ -	$ -	**$ -**
TOTAL BALANCE	$ -	$ -	**$ -**
REVENUE			
Current Year Appropriation	$ -	$ 12,676,642	**$ 12,645,157**
Prior Year Deferred Payment	$ -	$ -	**$ 2,890,401**
TOTAL REVENUE	$ -	$ 12,676,642	**$ 15,535,558**
TOTAL BALANCE AND REVENUE	$ -	$ 12,676,642	**$ 15,535,558**
OPERATING EXPENSE			
Transfer to General Services - Street Division	$ -	$ 12,676,642	**$ 15,535,558**
TOTAL OPERATING EXPENSE	$ -	$ 12,676,642	**$ 15,535,558**
TOTAL EXPENSE	$ -	$ 12,676,642	**$ 15,535,558**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE, AND BALANCE	$ -	$ 12,676,642	**$ 15,535,558**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Revenue and Expense Statement (Non-General Fund)

FLEET SERVICES INTERNAL SERVICE FUNDS 50030 & 50031		FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE				
Balance from Prior Year		$ 30,700,000	$ 27,200,000	**$ 43,700,000**
Prior Year Encumbrances		$ 8,100,000	$ 19,400,000	**$ 10,000,000**
TOTAL BALANCE		$ 38,800,000	$ 46,600,000	**$ 53,700,000**
REVENUE				
Direct Charge for Services		$ 1,220,000	$ 1,095,000	**$ 2,095,000**
Equipment Usage Charge		$ 46,633,035	$ 49,712,912	**$ 44,235,892**
Other Revenue		$ 222,000	$ 245,000	**$ 245,000**
Sale of Equipment / Material / Fuel		$ 3,505,000	$ 3,742,917	**$ 3,742,917**
Transfer from General Fund		$ 2,932,606	$ 3,119,490	**$ 3,119,490**
Vehicle Assignment		$ 29,689,293	$ 33,225,000	**$ 36,834,046**
TOTAL REVENUE		$ 84,201,934	$ 91,140,319	**$ 90,272,345**
TOTAL BALANCE AND REVENUE		$ 123,001,934	$ 137,740,319	**$ 143,972,345**
CAPITAL IMPROVEMENTS PROGRAM (CIP)				
Transfer to CIP		$ -	$ -	**$ 350,000**
TOTAL CIP EXPENSE		$ -	$ -	**$ 350,000**
OPERATING EXPENSE				
Acquisition / Fitting		$ 25,214,163	$ 26,234,092	**$ 26,190,713**
Administration		$ 2,561,651	$ 2,467,319	**$ 2,748,995**
Equipment & Vehicle Lease Program (EVFP)		$ 7,241,106	$ 11,056,205	**$ 9,357,700**
Repair / Maintenance		$ 29,317,977	$ 29,632,146	**$ 28,439,793**
Support Services		$ 17,037,764	$ 19,862,272	**$ 19,383,314**
TOTAL OPERATING EXPENSE		$ 81,372,661	$ 89,252,034	**$ 86,120,515**
EXPENDITURE OF PRIOR YEAR FUND				
Encumbrances Expended	(1)	$ 8,100,000	$ 19,400,000	**$ 10,000,000**
TOTAL EXPENDITURE OF PRIOR YEAR FUND		$ 8,100,000	$ 19,400,000	**$ 10,000,000**
TOTAL EXPENSE		$ 89,472,661	$ 108,652,034	**$ 96,470,515**
RESERVE				
Reserve for Encumbrances		$ 5,000,000	$ -	**$ -**
Reserve for Fuel		$ -	$ -	**$ 2,900,000**
TOTAL RESERVE		$ 5,000,000	$ -	**$ 2,900,000**
BALANCE		$ 28,529,273	$ 29,088,285	**$ 44,601,830**
TOTAL EXPENSE, RESERVE, AND BALANCE		$ 123,001,934	$ 137,740,319	**$ 143,972,345**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) Encumbrances are not budgeted.

General Services

Revenue and Expense Statement (Non-General Fund)

PUBLISHING SERVICES INTERNAL SERVICE FUND 50020	FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ (1,229,191)	$ (1,400,000)	**$ (1,000,000)** (1)
TOTAL BALANCE	$ (1,229,191)	$ (1,400,000)	**$ (1,000,000)**
REVENUE			
Bindery Operations	$ 427,811	$ 427,811	**$ 450,000**
Blueprinting Operations	$ 65,000	$ -	**$ -**
Citywide Photocopy Program	$ 1,436,269	$ 1,508,082	**$ 2,900,000**
Electronic Publishing	$ 72,748	$ -	**$ -**
Graphics and Photography	$ 355,214	$ 427,962	**$ 390,000**
Lithography Operations	$ 79,557	$ 79,557	**$ 70,000**
Miscellaneous Revenue	$ 6,500	$ -	**$ -**
Printing Operations	$ 989,770	$ 1,107,509	**$ 1,000,000**
Quick Copy	$ 1,067,131	$ 1,067,131	**$ 665,862**
TOTAL REVENUE	$ 4,500,000	$ 4,618,052	**$ 5,475,862**
TOTAL BALANCE AND REVENUE	$ 3,270,809	$ 3,218,052	**$ 4,475,862**
OPERATING EXPENSE			
Non-Personnel Expense	$ 2,406,597	$ 2,778,926	**$ 3,792,571**
Personnel Expense	$ 1,787,226	$ 1,766,060	**$ 1,683,291**
TOTAL OPERATING EXPENSE	$ 4,193,823	$ 4,544,986	**$ 5,475,862**
TOTAL EXPENSE	$ 4,193,823	$ 4,544,986	**$ 5,475,862**
BALANCE	$ (923,014)	$ (1,326,934)	**$ (1,000,000)**
TOTAL EXPENSE, RESERVE, AND BALANCE	$ 3,270,809	$ 3,218,052	**$ 4,475,862**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) It is anticipated that the Publishing Services Fund will end Fiscal Year 2010 with a fund deficit. To mitigate this fund deficit several courses of action will be explored, including expenditure reductions, possible BPR efficiencies, and if necessary requesting assistance from the General Fund to balance the fund. Fee increases to make the fund cost recoverable were implemented in late Fiscal Year 2008.

Revenue and Expense Statement (Non-General Fund)

WIRELESS COMMUNICATIONS TECHNOLOGY FUND 50080	FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ -	$ -	**$ 1,084,480**
Prior Year Reserves	$ -	$ -	**$ 605,520**
TOTAL BALANCE	$ -	$ -	**$ 1,690,000**
REVENUE			
General Fund Transfer	$ -	$ -	**$ 6,617,946**
Non-General Fund Transfer	$ -	$ -	**$ 1,899,727**
Other Revenue	$ -	$ -	**$ 450,000**
TOTAL REVENUE	$ -	$ -	**$ 8,967,673**
TOTAL BALANCE AND REVENUE	$ -	$ -	**$ 10,657,673**
OPERATING EXPENSE			
Non-Personnel Expense	$ -	$ -	**$ 5,192,969**
Personnel Expense	$ -	$ -	**$ 4,862,696**
TOTAL OPERATING EXPENSE	$ -	$ -	**$ 10,055,665**
TOTAL EXPENSE	$ -	$ -	**$ 10,055,665**
BALANCE	$ -	$ -	**$ 602,008**
TOTAL EXPENSE, RESERVE, AND BALANCE	$ -	$ -	**$ 10,657,673**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Note: The budget for the Wireless Communications Technology Fund was previously included in the Information Technology Fund 50064. Upon transfer of Communications Division to the General Services Department in Fiscal Year 2009, the funding was separated.

PETCO Park



Description

The PETCO Park management has the role of monitoring and maintaining the relationship between the City and the parties that use PETCO Park facilities, specifically the San Diego Padres Major League Baseball team. Management is also responsible for ensuring that both the City and the San Diego Padres comply with the contractual agreements set forth in the Joint Use and Management Agreement (JUMA).

Special event activity, particularly during the City's 70/30 portion of Fiscal Year 2009, resulted in a marked increase in revenue. The original budgeted amount of $830,000 for special event revenue will have a positive variance of approximately $570,000, creating a total revenue amount of $1,400,000. This increase is primarily from the booking of the Madonna concert in November 2008. Although this was a one-time event, the positive relationship with the concert promoter will hopefully see more concerts being booked during the baseball off-season. The third annual USA Sevens International Rugby Tournament was also held during Fiscal Year 2009, which resulted in net revenue to the City of approximately $500,000. New events are continually being pursued by the marketing department for PETCO Park.

Department Summary

PETCO Park								
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**		FY 2009-2010 CHANGE
Positions		0.50		0.50		**1.00**		0.50
Personnel Expense	$	78,665	$	81,777	**$**	**149,908**	$	68,131
Non-Personnel Expense	$	17,375,496	$	17,587,044	**$**	**23,273,326**	$	5,686,282
TOTAL	$	17,454,161	$	17,668,821	**$**	**23,423,234**	$	5,754,413

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
PETCO PARK			
PETCO PARK			
Operations and Maintenance	0.50	0.50	**1.00**
Total	**0.50**	**0.50**	**1.00**

Department Expenditures

		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**
PETCO PARK						
PETCO PARK						
Ballpark Facility	$	5,186	$	5,622	**$**	**-**
Operations and Maintenance	$	5,984,463	$	6,193,027	**$**	**11,965,251**
Sports Center-Project	$	11,464,512	$	11,470,172	**$**	**11,457,983**
Total	**$**	**17,454,161**	**$**	**17,668,821**	**$**	**23,423,234**

PETCO Park

Significant Budget Adjustments

PETCO PARK

PETCO PARK	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (6,823)	$ 0
Transfer of Rate Stabilization Reserve to the General Fund Transfer of internal stabilization funds to the General Fund. Ordinance 19875 allows the transfer of these funds for General Fund purposes.	0.00	$ 5,657,279	$ 0
Fiscal Year 2009 Reorganization Adjustment reflects the transfer of 0.50 Ball Park Administrator from Real Estate Assets to PETCO Park.	0.50	$ 74,954	$ 0
Support for Contractual Agreement Adjustment reflects the addition of expenses associated with the consumer price index increase to the joint ballpark operating expenses (JBOE) agreement.	0.00	$ 60,880	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ 2,200,718
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (1,582)	$ 0
Reduction in Service Level Agreements Adjustment reflects reductions in expenses associated with Service Level Agreements with the City Auditor and City Attorney Departments.	0.00	$ (15,000)	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (15,295)	$ 0

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
PERSONNEL			
Salaries & Wages	$ 55,609	$ 55,000	**$ 106,700**
Fringe Benefits	$ 23,056	$ 26,777	**$ 43,208**
SUBTOTAL PERSONNEL	$ 78,665	$ 81,777	**$ 149,908**

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
NON-PERSONNEL			
Supplies & Services	$ 17,364,248	$ 17,572,119	**$ 23,260,033**
Information Technology	$ 527	$ 2,937	**$ 2,220**
Energy/Utilities	$ 10,721	$ 11,988	**$ 11,073**
SUBTOTAL NON-PERSONNEL	$ 17,375,496	$ 17,587,044	**$ 23,273,326**
TOTAL	$ 17,454,161	$ 17,668,821	**$ 23,423,234**

Salary Schedule

PETCO PARK

PETCO PARK

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
2245	Ball Park Administrator	0.50	**1.00**	$ 106,700	$ 106,700
	Total	0.50	**1.00**		**$ 106,700**
PETCO PARK TOTAL		0.50	**1.00**		**$ 106,700**

PETCO Park

Revenue and Expense Statement (Non-General Fund)

PETCO PARK FUND 102214	FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 2,579,423	$ 2,912,475	**$ 1,561,094** (1)
Reserve for Rate Stabalization	$ 5,700,000	$ 5,657,279 (2)	**$ 5,657,279**
TOTAL BALANCE	$ 8,279,423	$ 8,569,754	**$ 7,218,373**
REVENUE			
Interest Earning	$ 311,452	$ 400,000	**$ 400,000**
Padres Rental Payment	$ 250,000	$ 500,000	**$ 515,000**
Reimbursement from Padres for Police Costs	$ 300,000	$ 1,043,000	**$ 1,043,000**
Special Event Revenue	$ 700,000	$ 830,000	**$ 1,000,000**
Transfer from Transient Occupancy Tax Fund	$ 14,107,374	$ 12,727,447	**$ 14,743,165**
TOTAL REVENUE	$ 15,668,826	$ 15,500,447	**$ 17,701,165**
TOTAL BALANCE AND REVENUE	$ 23,948,249	$ 24,070,201	**$ 24,919,538**
OPERATING EXPENSE			
Administrative Costs and Project Costs	$ 301,362	$ 238,049	**$ 268,053**
Financing Payment	$ 11,314,557	$ 11,314,500	**$ 11,320,750**
Landscaping Contract	$ 58,000	$ 100,000	**$ 100,000**
Misc Contract Services	$ -	$ 44,500	**$ 44,500**
Operations and Maintenance	$ 3,880,242	$ 4,083,772	**$ 4,144,652**
Police Services	$ 1,900,000	$ 1,888,000	**$ 1,888,000**
Transfer to the General Fund	$ -	$ -	**$ 5,657,279**
TOTAL OPERATING EXPENSE	$ 17,454,161	$ 17,668,821	**$ 23,423,234**
TOTAL EXPENSE	$ 17,454,161	$ 17,668,821	**$ 23,423,234**
RESERVE			
Reserve for Rate Stabalization	$ 5,700,000	$ 5,657,279	**$ -**
TOTAL RESERVE	$ 5,700,000	$ 5,657,279	**$ -**
BALANCE	$ 794,088	$ 744,101	**$ 1,496,304**
TOTAL EXPENSE, RESERVE, AND BALANCE	$ 23,948,249	$ 24,070,201	**$ 24,919,538**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) Estimated balance from prior year.

(2) Reduction in reserve rate stabalization is due to the reduction in bond financing payment.

QUALCOMM Stadium



Description

The QUALCOMM Stadium special revenue fund supports daily operations at the Stadium. QUALCOMM Stadium, one of America's finest multi-purpose sports facilities, was completed in 1967 as a home for the San Diego Chargers at a cost of $27.5 million and with an original seating capacity of 52,000. In 1980, the Stadium was posthumously renamed in honor of San Diego Union Sports Editor Jack Murphy. The name was changed to QUALCOMM Stadium in 1997 after the QUALCOMM Corporation contributed $18.0 million for naming rights. In 2002, $5.0 million in modifications made the Stadium more accessible to persons with disabilities and the seating capacity increased to 70,567.

QUALCOMM Stadium

Department Summary

QUALCOMM Stadium								
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**		FY 2009-2010 CHANGE
Positions		22.75		22.75		**36.75**		14.00
Personnel Expense	$	3,111,571	$	3,088,910	**$**	**2,938,353**	$	(150,557)
Non-Personnel Expense	$	15,380,008	$	15,623,977	**$**	**15,891,772**	$	267,795
TOTAL	$	18,491,579	$	18,712,887	**$**	**18,830,125**	$	117,238

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
QUALCOMM STADIUM OPERATING FUND			
QUALCOMM Stadium			
Administration	6.05	6.05	**6.00**
Maintenance	16.70	16.70	**30.75**
Total	**22.75**	**22.75**	**36.75**

Department Expenditures

		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**
QUALCOMM STADIUM OPERATING FUND						
QUALCOMM Stadium						
Administration	$	9,114,538	$	8,900,160	**$**	**9,111,178**
Chargers	$	2,632,645	$	2,804,645	**$**	**2,521,800**
Chargers Training Facility	$	75,000	$	75,000	**$**	**75,000**
Maintenance	$	6,648,971	$	6,976,330	**$**	**7,192,319**
Qualcomm Stadium	$	20,425	$	(43,248)	**$**	**(70,172)**
Total	**$**	**18,491,579**	**$**	**18,712,887**	**$**	**18,830,125**

QUALCOMM Stadium

Significant Budget Adjustments

QUALCOMM STADIUM OPERATING FUND

QUALCOMM Stadium	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (66,860)	$ 0
Addition in Contractual Services Adjustment reflects the addition of expenses for 24 hour security services, waste removal at special events, and electrical maintenance on stadium audio and visual equipment.	0.00	$ 635,000	$ 0
Addition in Supplies and Services Adjustment reflects the addition of expenses for field maintenance, medical equipment, plumbing equipment, and structural maintenance.	0.00	$ 68,220	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ 1,584,131
Reclassification of Hourly Position Funding to Full-Time Equivalent Positions Adjustment reflects the reclassification of hourly position funding to 14.00 FTE positions. The new positions will perform operations and duties outside the scope of an hourly position.	14.00	$ (21,107)	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (36,590)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (62,590)	$ 0
Reduction in Supplies and Services Adjustment reflects the reduction of expenses for scoreboard and sound system equipment, contractual services, and promotional advertising.	0.00	$ (165,000)	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (233,835)	$ 0

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
PERSONNEL			
Salaries & Wages	$ 2,380,206	$ 2,376,824	**$ 1,998,526**
Fringe Benefits	$ 731,365	$ 712,086	**$ 939,827**
SUBTOTAL PERSONNEL	$ 3,111,571	$ 3,088,910	**$ 2,938,353**
NON-PERSONNEL			
Supplies & Services	$ 13,543,039	$ 13,636,383	**$ 14,139,933**
Information Technology	$ 113,663	$ 96,566	**$ 47,584**
Energy/Utilities	$ 1,438,106	$ 1,713,508	**$ 1,637,555**
Equipment Outlay	$ 285,200	$ 177,520	**$ 66,700**
SUBTOTAL NON-PERSONNEL	$ 15,380,008	$ 15,623,977	**$ 15,891,772**
TOTAL	$ 18,491,579	$ 18,712,887	**$ 18,830,125**

Salary Schedule

QUALCOMM STADIUM OPERATING FUND

QUALCOMM Stadium

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
1106	Sr Management Analyst	1.00	**1.00**	$ 69,135	$ 69,135
1107	Administrative Aide II	1.00	**1.00**	$ 48,897	$ 48,897
1237	Payroll Specialist I	1.00	**1.00**	$ 38,330	$ 38,330
1274	Building Supv	1.00	**2.00**	$ 44,557	$ 89,114
1280	Building Service Technician	0.00	**7.00**	$ 39,666	$ 277,659
1288	Carpenter	1.00	**1.00**	$ 52,003	$ 52,003
1389	Custodian II	1.00	**1.00**	$ 31,107	$ 31,107
1428	Electrician	0.00	**1.00**	$ 55,114	$ 55,114
1437	Equipment Mechanic	1.00	**1.00**	$ 52,813	$ 52,813
1467	Grounds Maintenance Worker I	0.00	**4.00**	$ 31,865	$ 127,458
1468	Grounds Maintenance Worker II	1.00	**1.00**	$ 37,335	$ 37,335
1535	Clerical Assistant II	0.75	**0.75**	$ 34,339	$ 25,754
1666	Plant Process Control Electrician	1.00	**1.00**	$ 62,300	$ 62,300
1675	Plumber	1.00	**2.00**	$ 55,353	$ 110,706
1810	Refrigeration Mechanic	1.00	**2.00**	$ 55,582	$ 111,164
1874	Stadium/Field Manager	1.00	**1.00**	$ 82,528	$ 82,528
1893	Sr Stadium Groundskeeper	1.00	**1.00**	$ 49,794	$ 49,794
1894	Stadium Groundskeeper	2.00	**2.00**	$ 45,279	$ 90,558
1898	Stadium Maintenance Technician	3.00	**4.00**	$ 43,730	$ 174,920
1919	Supv Custodian	1.00	**0.00**	$ -	$ -
1985	Welder	1.00	**0.00**	$ -	$ -
2216	Facility Manager	1.00	**1.00**	$ 121,250	$ 121,250
2270	Program Manager	1.00	**1.00**	$ 121,250	$ 121,250
	Vacancy Factor Adjustment	0.00	**0.00**	$ -	$ (62,590)
	Furlough Savings	0.00	**0.00**	$ -	$ (6,781)

QUALCOMM Stadium

Salary Schedule

QUALCOMM STADIUM OPERATING FUND

QUALCOMM Stadium

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
	Class B	0.00	**0.00**	$ -	$ 50
	Ex Perf Pay-Classified	0.00	**0.00**	$ -	$ 3,432
	Overtime Budgeted	0.00	**0.00**	$ -	$ 235,226
	Total	22.75	**36.75**		**$ 1,998,526**
QUALCOMM STADIUM TOTAL		22.75	**36.75**		**$ 1,998,526**

Revenue and Expense Statement (Non-General Fund)

	FY 2008* BUDGET	FY 2009* BUDGET	**FY 2010 FINAL**
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	$ 2,400,000	$ 2,700,000	**$ 449,113** (1)
TOTAL BALANCE	$ 2,400,000	$ 2,700,000	**$ 449,113**
REVENUE			
Aztecs	$ 300,000	$ 300,000	**$ 528,900**
Chargers	$ 2,502,000	$ 2,502,000	**$ 2,502,000**
Interest	$ 35,000	$ 35,000	**$ 35,000**
Midway/Sports Arena Leases	$ 3,522,454	$ -	**$ -**
Other Operating Revenue	$ 419,441	$ 419,441	**$ 497,800**
Special Events	$ 2,979,553	$ 2,979,553	**$ 3,287,259**
Transfer from Other Funds	$ 6,445,000	$ 10,852,504	**$ 11,821,670**
TOTAL REVENUE	$ 16,203,448	$ 17,088,498	**$ 18,672,629**
TOTAL BALANCE AND REVENUE	$ 18,603,448	$ 19,788,498	**$ 19,121,742**
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
CIP Expenditures	$ 750,000	$ 750,000	**$ 750,000**
TOTAL CIP EXPENSE	$ 750,000	$ 750,000	**$ 750,000**
OPERATING EXPENSE			
Bond Debt and Interest Payment	$ 5,773,203	$ 5,769,853	**$ 5,769,853**
General Government Expense	$ 368,346	$ 433,881	**$ 384,370**
Operating Expense	$ 11,600,030	$ 11,759,153	**$ 11,925,902**
TOTAL OPERATING EXPENSE	$ 17,741,579	$ 17,962,887	**$ 18,080,125**
TOTAL EXPENSE	$ 18,491,579	$ 18,712,887	**$ 18,830,125**
BALANCE	$ 111,869	$ 1,075,611	**$ 291,617**
TOTAL EXPENSE, RESERVE, AND BALANCE	$ 18,603,448	$ 19,788,498	**$ 19,121,742**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) Estimated balance from prior year



Department Description

The Real Estate Assets Department manages the City's real estate portfolio and provides direction in the operations of Concourse and Parking Garages, QUALCOMM Stadium, and PETCO Park. The Real Estate Assets Department has been reorganized to reflect its three main divisions: Acquisition/Disposition, Asset Management, and Corporate Services.

The Acquisition/Disposition Division provides acquisition and relocation services for the City of San Diego including the appraisal and acquisition of sites for public facilities, parks, open space, and right-of-way for the Street Division within General Services. The Division is also charged with cataloging and evaluating City assets to determine which properties are essential for the City's core mission and which can be deemed surplus and made available for disposition. The Division handles the disposition of properties that are determined to be surplus.

The Asset Management Division is responsible for managing the City's diverse real estate portfolio. The Asset Management Division's responsibilities include the administration of over 620 of the City's existing leases, permits, operating agreements, use and occupancy agreements, and sub-leases. Another primary function is the management and administration of the redevelopment of existing leaseholds. The Division handles the negotiation of new leases and permits, renewing expired leases and permits, calculates and implements rental adjustments, and ensures lease compliance.

The Corporate Services Division is tasked with planning, organizing, and executing transactions that support all of the City's facilities needs. The Division works with individual City departments to determine how much space is needed and whether the requirement can be best accommodated through occupancy of City-owned properties, a lease from an outside entity, or the acquisition of a new facility.

The Concourse and Parking Garage special revenue fund provides management for the rental and use of the Community Concourse facilities. In addition, the Department manages the Evan V. Jones Parkade and World Trade Center (WTC) garages in order to provide parking spaces for employees, WTC lessees, and the general public. The Community Concourse is comprised of Golden Hall, Plaza Hall, various conference rooms, box offices, administration offices, and support facilities.

Real Estate Assets

The Department's mission is:

> ***To acquire and manage real estate for the highest public use and benefit, generate maximum revenue through leasing and sales of surplus assets, and maximize the overall financial return of the City's real estate portfolio***

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Professionally manage real estate assets
The City has over 600 leases that generate over $73.0 million in annual revenue. To maximize this income stream, the City's lease portfolio requires expert management to ensure that the leaseholds continue to perform at their highest possible level. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Exercise effective lease administration
- Improve value of assets

Goal 2: Optimize the City's assets
The City owns over 3,800 properties with a total size of approximately 120,000 acres. Among these properties are some surplus properties that do not directly provide value to the City. The surplus properties are put to use either by leasing them to create revenue for the City or by selling them to generate revenue for the Capital Improvement Fund. The money generated by the leasing and sale of the City's real estate is a vital component of the City's budget. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Develop new revenue sources
- Divest of surplus property
- Maximize lease revenue
- Create redevelopment opportunities

Goal 3: Optimize human resources
Management of the City's real estate portfolio requires a staff with high levels of technical competency and professionalism. These skill-sets must be developed and nurtured for the City's real estate portfolio to achieve optimum performance. The Department will move toward accomplishing this goal by focusing on the following objective.

- Create a culture of success

Goal 4: Centralize management of the City's workspace resources
The City has over 10,000 employees. The implementation of an effective facility plan can reduce costs and improve efficiency city-wide. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Enhance operational efficiency
- Provide a quality work environment at the best price

Service Efforts and Accomplishments

The Real Estate Assets Department has made many changes in the way it conducts its core functions to ensure that the City's real estate assets are maintained and managed to the highest standards. The Department's changes resulted in the following improvements:

- The Department was reorganized to align with its core functions: property acquisition/disposition, asset management, and corporate services
- An audit was completed of City-owned properties that indicated that out of approximately 3,800 properties, only two properties were unaccounted for

- Total lease revenues were increased to a total of $73 million
- The Department acquired and began implementation of a state-of-the-art software system (REPortfolio) that will replace the Department's antiquated and outdated mainframe-based system
- The Department began scanning paper files to an electronic format for easier access and improved security
- The Department sold 19 excess properties with a total value of approximately $30 million
- The Department currently has 12 City-owned, excess properties for sale with an estimated total market value of $33 million
- The Seaforth Sportfishing lease was renegotiated so that redevelopment of the leasehold will result in more than $54 million in revenue generated over a 40-year term
- A new 25-year lease has been established with the Associated Students of SDSU and the Regents of UCSD for the operation of the Mission Bay Aquatic Center
- A new 15-year lease agreement has been made with Rancho De la Lorra LLC for an avocado grove in San Pasqual Valley
- Council Policy 700-10 (leasing and sale of City real estate) was re-written by the Department and approved by Council
- The Department completed 32 telecommunication leases for over $900,000 of annual rent and over $500,000 of prepaid rent. The Department administers over 75 telecommunication leases that pay over $2 million in rent each year
- The Department initiated a new streamlined lease approval process for telecommunication tenants that will result in improved service and efficiency

The parking garages provide parking for more than 1,100 City employees annually. During the past year, the Concourse has been the site for more than 120 events which include the following:

- Naturalization ceremonies for immigrants becoming United States citizens
- Salvation Army holiday dinners
- Homeless children's Christmas parties
- California State Bar exams
- Various employment job fairs
- Election Central

Budget Dollars at Work: Performance Expectations

Goal 1: Professionally manage real estate

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Amount of revenue collected from leases[1]	$73.7M	$72.7M	$74.6M
2. Percent of rent reviews initiated on time	100%	100%	100%
3. Percent deviation between actual revenues and budgeted revenues	Actuals exceeded budgeted by 1.5%	Received 93.3% of revenues budgeted	10.0%

Goal 2: Optimize the City's assets

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Amount of revenue from sale of City-owned properties	$24.0M	$7.8M	$2.0M
2. Number of required appraisals completed	138	168	125

[1] Amount includes all lease revenues collected by Real Estate Assets including General, Enterprise, and Special Revenue Funds. The Real Estate Assets budget only includes certain General Fund Revenue accounts for a projected total of $41.0 million in Fiscal Year 2010.

Real Estate Assets

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
3. Amount of revenue received from telecommunication facilities located on City-owned property[2]	$2.01M	$2.05M	$2.12M

Goal 3: Optimize human resources

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of property agents taking professional development courses	80%	36%	N/A[3]
2. Percent of property agents involved in professional organizations	56%	78%	70%

Goal 4: Centralize management of the City's workspace resources

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of city-wide facilities assessments completed	50%	50%	100%

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Workload Data					
Number of City properties managed	N/A	N/A	3,817	3,811	3,816
Number of leases managed	678	680	621	597	620
Number of leasehold site inspections completed annually	N/A	N/A	92	217	200
Number of lease rent adjustments commenced	N/A	N/A	111	120	148
Amount of revenue collected from Concourse and Parking Garage operations	N/A	$3.18M	$3.65M	$3.22M	$2.96M

[2] This amount includes revenue generated from all telecommunication leases, not just the General Fund. The Department's budget only includes certain General Fund revenue accounts.

[3] This performance measure was removed because the Department's training budget was reduced as a result of Fiscal Year 2009 mid-year budget reductions.

Department Summary

Real Estate Assets								
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**		FY 2009-2010 CHANGE
Positions		82.25		37.50		**34.00**		(3.50)
Personnel Expense	$	8,780,022	$	3,797,180	**$**	**3,365,421**	$	(431,759)
Non-Personnel Expense	$	38,917,654	$	4,857,401	**$**	**4,416,915**	$	(440,486)
TOTAL	$	47,697,676	$	8,654,581	**$**	**7,782,336**	$	(872,245)

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Real Estate Assets			
Asset Management & Marketing	12.44	7.94	**6.94**
Corporate Services	0.00	2.00	**2.00**
Management	13.50	13.50	**12.00**
Real Estate Acquisition/Valuation	10.56	11.06	**11.06**
Total	**36.50**	**34.50**	**32.00**
CONCOURSE AND PARKING GARAGES FUND			
Concourse and Parking Garages			
Concourse and Parking Garages	3.00	3.00	**2.00**
Total	**3.00**	**3.00**	**2.00**
QUALCOMM STADIUM OPERATING FUND			
QUALCOMM Stadium			
Administration	6.05	0.00	**0.00**
Maintenance	16.70	0.00	**0.00**
Total	**22.75**	**0.00**	**0.00**
CITY AIRPORT FUND			
Airports			
Airport Management	4.50	0.00	**0.00**
Brown Field	7.50	0.00	**0.00**
Montgomery Field	6.50	0.00	**0.00**
Noise Abatement	1.00	0.00	**0.00**
Total	**19.50**	**0.00**	**0.00**
PETCO PARK			
PETCO PARK			
Operations and Maintenance	0.50	0.00	**0.00**
Total	**0.50**	**0.00**	**0.00**
DEPARTMENT TOTAL	**82.25**	**37.50**	**34.00**

Real Estate Assets

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Real Estate Assets			
Asset Management & Marketing	$ 1,575,340	$ 1,046,607	**$ 881,056**
Corporate Services	$ -	$ 241,130	**$ 229,758**
Management	$ 1,466,480	$ 1,548,433	**$ 1,464,885**
Real Estate Acquisition/Valuation	$ 1,219,642	$ 1,318,283	**$ 1,289,634**
Real Estate Assets	$ -	$ (92,333)	**$ (67,233)**
Total	**$ 4,261,462**	**$ 4,062,120**	**$ 3,798,100**
CONCOURSE AND PARKING GARAGES FUND			
Concourse and Parking Garages			
Concourse and Parking Garages	$ 2,826,170	$ 4,592,461	**$ 3,984,236**
Total	**$ 2,826,170**	**$ 4,592,461**	**$ 3,984,236**
QUALCOMM STADIUM OPERATING FUND			
QUALCOMM Stadium			
Administration	$ 9,114,538	$ -	**$ -**
Chargers	$ 2,632,645	$ -	**$ -**
Chargers Training Facility	$ 75,000	$ -	**$ -**
Maintenance	$ 6,648,971	$ -	**$ -**
Qualcomm Stadium	$ 20,425	$ -	**$ -**
Total	**$ 18,491,579**	**$ -**	**$ -**
CITY AIRPORT FUND			
Airports			
Airport Management	$ 833,078	$ -	**$ -**
Airports	$ 27,594	$ -	**$ -**
Brown Field	$ 1,856,964	$ -	**$ -**
Montgomery Field	$ 1,848,088	$ -	**$ -**
Noise Abatement	$ 98,580	$ -	**$ -**
Total	**$ 4,664,304**	**$ -**	**$ -**
PETCO PARK			
PETCO PARK			
Ballpark Facility	$ 5,186	$ -	**$ -**
Operations and Maintenance	$ 5,984,463	$ -	**$ -**
Sports Center-Project	$ 11,464,512	$ -	**$ -**
Total	**$ 17,454,161**	**$ -**	**$ -**
DEPARTMENT TOTAL	**$ 47,697,676**	**$ 8,654,581**	**$ 7,782,336**

Significant Budget Adjustments

GENERAL FUND

Real Estate Assets	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (45,753)	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 111,945	$ 0
Funding of Terminal Leave Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.	0.00	$ 26,002	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (1,809,685)
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (9,174)	$ 0
Fiscal Year 2009 Reorganization Adjustment reflects the transfer of 0.50 Ball Park Administrator to PETCO Park from Real Estate Assets.	(0.50)	$ (74,954)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (80,073)	$ 0
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	(2.00)	$ (192,013)	$ 0

CONCOURSE AND PARKING GARAGES FUND

Concourse and Parking Garages	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (11,854)	$ 0

Real Estate Assets

Significant Budget Adjustments

CONCOURSE AND PARKING GARAGES FUND

Concourse and Parking Garages	Positions	Cost	Revenue
One-Time Addition Adjustment reflects the transfer of fund balance and excess revenue from the Concourse and Parking Garages Operating Fund to the General Fund. This adjustment is a one-time expenditure addition and will be removed in Fiscal Year 2011.	0.00	$ 1,695,140	$ 0
Addition for Security Services Adjustment reflects the addition of expenses for security services.	0.00	$ 22,632	$ 0
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ (30)
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (3,655)	$ 0
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ (4,440)	$ 0
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	(1.00)	$ (91,714)	$ 0
Reduction in Operating Reserve Adjustment reflects the budgeting of the operating reserve in the department. The department will continue to maintain adequate reserves within the fund.	0.00	$ (550,000)	$ 0
One-Time Reduction Adjustment to reflect the removal of one-time revenues and expenditures implemented in Fiscal Year 2009.	0.00	$ (1,664,334)	$ 0

Expenditures by Category

		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**
PERSONNEL						
Salaries & Wages	$	6,084,705	$	2,522,677	**$**	**2,240,581**
Fringe Benefits	$	2,695,317	$	1,274,503	**$**	**1,124,840**
SUBTOTAL PERSONNEL	$	8,780,022	$	3,797,180	**$**	**3,365,421**

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
NON-PERSONNEL			
Supplies & Services	$ 36,427,650	$ 4,650,210	**$ 4,103,721**
Information Technology	$ 268,640	$ 71,966	**$ 168,014**
Energy/Utilities	$ 1,875,314	$ 94,234	**$ 104,189**
Equipment Outlay	$ 346,050	$ 40,991	**$ 40,991**
SUBTOTAL NON-PERSONNEL	$ 38,917,654	$ 4,857,401	**$ 4,416,915**
TOTAL	$ 47,697,676	$ 8,654,581	**$ 7,782,336**

Revenues by Category

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 FINAL
GENERAL FUND			
Licenses and Permits	$ 151,844	$ 147,550	**$ 152,219**
Revenue from Money & Property	$ 36,717,825	$ 41,474,190	**$ 39,541,979**
Charges for Current Services	$ 2,325,327	$ 1,982,854	**$ 2,100,711**
TOTAL	$ 39,194,996	$ 43,604,594	**$ 41,794,909**

Salary Schedule

GENERAL FUND

Real Estate Assets

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
1104	Account Clerk	1.00	**1.00**	$ 36,677	$ 36,677
1218	Assoc Management Analyst	1.00	**1.00**	$ 61,687	$ 61,687
1228	Assoc Property Agent	3.00	**2.00**	$ 62,882	$ 125,764
1237	Payroll Specialist I	1.00	**1.00**	$ 38,322	$ 38,322
1348	Info Systems Analyst II	1.00	**1.00**	$ 61,372	$ 61,372
1746	Word Processing Operator	2.00	**1.00**	$ 36,513	$ 36,513
1756	Property Agent	10.00	**10.00**	$ 69,436	$ 694,356
1776	Public Information Clerk	2.00	**2.00**	$ 36,314	$ 72,627
1844	Sr Account Clerk	1.00	**1.00**	$ 41,440	$ 41,440
1876	Executive Secretary	1.00	**1.00**	$ 49,992	$ 49,992
1917	Supv Management Analyst	1.00	**1.00**	$ 77,888	$ 77,888
1929	Supv Property Agent	5.00	**4.00**	$ 78,465	$ 313,858
2177	Real Estate Assets Director	1.00	**1.00**	$ 139,194	$ 139,194
2214	Deputy Director	1.00	**1.00**	$ 116,399	$ 116,399
2245	Ball Park Administrator	0.50	**0.00**	$ -	$ -
2270	Program Manager	3.00	**4.00**	$ 88,270	$ 353,079
	Vacancy Factor Adjustment	0.00	**0.00**	$ -	$ (80,073)
	Furlough Savings	0.00	**0.00**	$ -	$ (36,781)

Real Estate Assets

Salary Schedule

GENERAL FUND

Real Estate Assets

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
	Termination Pay Annual Leave	0.00	**0.00**	$	-	$	26,002
	Total	34.50	**32.00**			**$**	**2,128,316**

CONCOURSE AND PARKING GARAGES FUND

Concourse and Parking Garages

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1104	Account Clerk	1.00	**1.00**	$	36,680	$	36,680
1218	Assoc Management Analyst	1.00	**0.00**	$	-	$	-
1929	Supv Property Agent	1.00	**1.00**	$	78,464	$	78,464
	Furlough Savings	0.00	**0.00**	$	-	$	(2,879)
	Total	3.00	**2.00**			**$**	**112,265**

REAL ESTATE ASSETS TOTAL		37.50	**34.00**			**$**	**2,240,581**

Revenue and Expense Statement (Non-General Fund)

CONCOURSE & PARKING GARAGES OPERATING FUND 10322		FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
BEGINNING BALANCE AND RESERVE				
Balance from Prior Year		$ -	$ 1,269,426	**$ 880,409** (1)
Fund Balance Reserve		$ -	$ 550,000	**$ 668,663**
TOTAL BALANCE		$ -	$ 1,819,426	**$ 1,549,072**
REVENUE				
Concourse Event Revenue		$ 600,000	$ 600,000	**$ 600,000**
HBJ Parking Garage		$ 352,040	$ 360,140	**$ 360,110**
Municipal Parking Garage		$ 1,947,200	$ 2,005,100	**$ 2,005,100**
Other Centre City Rental		$ 357,795	$ 357,795	**$ 357,795**
TOTAL REVENUE		$ 3,257,035	$ 3,323,035	**$ 3,323,005**
TOTAL BALANCE AND REVENUE		$ 3,257,035	$ 5,142,461	**$ 4,872,077**
OPERATING EXPENSE				
Administration - Concourse		$ 258,346	$ 273,877	**$ 182,893**
Operating Reserve Appropriation	(2)	$ 550,000	$ 550,000	**$ -**
Operations - Concourse		$ 1,581,731	$ 1,484,157	**$ 1,855,110**
Operations - Parking Garages		$ 436,093	$ 620,093	**$ 251,093**
Transfer to the General Fund		$ -	$ 1,664,334	**$ 1,695,140**
TOTAL OPERATING EXPENSE		$ 2,826,170	$ 4,592,461	**$ 3,984,236**
TOTAL EXPENSE		$ 2,826,170	$ 4,592,461	**$ 3,984,236**
RESERVE				
Fund Balance Reserve		$ -	$ 550,000	**$ 668,663**
TOTAL RESERVE		$ -	$ 550,000	**$ 668,663**
BALANCE		$ 430,865	$ -	**$ 219,178**
TOTAL EXPENSE, RESERVE, AND BALANCE		$ 3,257,035	$ 5,142,461	**$ 4,872,077**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) Estimated fund balance from prior year.

(2) Operating reserve is budgeted in the operating expense.



Description

Storm drain fees were implemented by the City to fund the design, operation, and maintenance of the storm drain system, which includes monitoring for silt, toxic material, and related pollutants. The Storm Water Department designs, operates, and maintains the storm drain system. Storm drain funding is used for the National Pollution and Discharge System (NPDES) Cooperative Agreement. The Water Department is reimbursed by storm drain revenue for billing and collecting of the storm drain fee on the water and sewer utility bills. A portion of storm drain revenue is also allocated to the Public Liability Claims Fund to cover storm drain-related public liability claims.

Department Summary

Storm Drain Fund							
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**	FY 2009-2010 CHANGE
Positions		0.00		0.00		**0.00**	0.00
Personnel Expense	$	-	$	-	**$**	**-**	$ -
Non-Personnel Expense	$	6,046,746	$	6,046,746	**$**	**6,046,746**	$ -
TOTAL	$	6,046,746	$	6,046,746	**$**	**6,046,746**	$ 0.00

Department Expenditures

		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**
STORM DRAIN FUND						
Storm Drain Fund						
Financial Management	$	23,466	$	-	**$**	**-**
MWWD	$	471,984	$	471,984	**$**	**471,984**
Public Liability Reserve	$	500,000	$	500,000	**$**	**500,000**
Storm Water	$	4,991,513	$	5,014,979	**$**	**5,014,979**
Water - Services Division	$	59,783	$	59,783	**$**	**59,783**
Total	**$**	**6,046,746**	**$**	**6,046,746**	**$**	**6,046,746**

Expenditures by Category

		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**
NON-PERSONNEL						
Supplies & Services	$	6,046,746	$	6,046,746	**$**	**6,046,746**
SUBTOTAL NON-PERSONNEL	$	6,046,746	$	6,046,746	**$**	**6,046,746**
TOTAL	$	6,046,746	$	6,046,746	**$**	**6,046,746**

Storm Drain Fund

Revenue and Expense Statement (Non-General Fund)

STORM DRAIN FUND 10508	FY 2008* BUDGET	FY 2009* BUDGET	FY 2010 FINAL
REVENUE			
Storm Drain Fee	$ 6,046,746	$ 6,046,746	**$ 6,046,746**
TOTAL REVENUE	$ 6,046,746	$ 6,046,746	**$ 6,046,746**
TOTAL BALANCE AND REVENUE	$ 6,046,746	$ 6,046,746	**$ 6,046,746**
OPERATING EXPENSE			
Administration	$ 23,466	$ -	**$ -**
National Pollution Discharge System	$ 471,984	$ 471,984	**$ 471,984**
Storm Water	$ 4,991,513	$ 5,014,979	**$ 5,014,979**
Transfer to Public Liability Claims Fund	$ 500,000	$ 500,000	**$ 500,000**
Water Department	$ 59,783	$ 59,783	**$ 59,783**
TOTAL OPERATING EXPENSE	$ 6,046,746	$ 6,046,746	**$ 6,046,746**
TOTAL EXPENSE	$ 6,046,746	$ 6,046,746	**$ 6,046,746**
BALANCE	$ -	$ -	**$ -**
TOTAL EXPENSE, RESERVE, AND BALANCE	$ 6,046,746	$ 6,046,746	**$ 6,046,746**

* The Fiscal Years 2008 and 2009 columns reflect final budget amounts from the Fiscal Year 2008 and 2009 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.



Department Description

The Storm Water Department has been designated as the lead in protecting and improving the water quality of rivers, creeks, bays, and the ocean in compliance with the updated Municipal Storm Water Permit and other surface water quality regulations and orders issued by the State of California. The Department's main priorities are to: (1) identify sources of pollution and abate them through the implementation of innovative and efficient public education, watershed management, storm water development regulations, monitoring, investigation, enforcement, and City-wide training programs; and (2) provide the most efficient storm drain system operation and maintenance services to San Diego's residents, businesses, and visitors.

The City of San Diego has over 70,000 storm drain structures and over 800 miles of drainage pipe. The Department is responsible for inspection, maintenance, and repair of the storm drain system in the public right-of-way and in drainage easements. This includes clearing blocked drains, removing debris from storm drain structures, and cleaning and repairing damaged drainpipes. In addition, the City of San Diego maintains 84 miles of concrete and dirt drainage channels and ditches.

The Department is also responsible for street sweeping which provides two primary benefits to the City. The more obvious benefit is the collection and removal of paper, leaves, and other visible debris that collect in the gutters. This debris can block storm water facilities causing localized flooding during heavy rains. An equally important, but less visible benefit is the removal of metal particles and other hazardous waste products left by passing vehicles. Although they are virtually invisible, these particles can be extremely harmful to fish and other wildlife if they reach our creeks, rivers, beaches, and bays. Street sweeping is an effective method of removing both the large and microscopic pollutants that collect on City streets. This sweeping also serves as a Best Management Practice (BMP) to control and improve water quality. Motorized sweeping removes an average of 4,400 tons of debris from the street before it goes into the storm drains. The City currently has over 2,700 miles of improved streets that are included in the sweeping program. The Department has 27 power sweepers and 23 operators, with a support staff of truck drivers and parking enforcement officers.

The Department's mission is:

> ***To protect and improve water quality through efficient system maintenance and model storm water programs***

Storm Water

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Identify, reduce and eliminate pollutants in urban runoff and storm water
Pollution in urban run-off has the potential to harm the region's creeks, beaches, and bays and threatens its social and economic quality of life. Preserving San Diego's natural water resources is one of the most important goals of the City of San Diego. The Storm Water Department is designated as the lead City agency to achieve this goal. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Promote City compliance with all storm water permits and other regulations
- Implement construction and development storm water regulations
- Streamline enforcement processes to deliver enhanced customer service

Goal 2: Deliver efficient Operations and Maintenance (O&M) storm water programs and services
The Storm Water Department has a responsibility to the citizens of San Diego to provide storm water services in an efficient and effective manner making the most of resources that are made available to the Department. The Department will move toward accomplishing this goal by focusing on the following objective.

- Provide effective and efficient maintenance

Goal 3: Implement efficient pollution prevention programs and services
Storm water regulations have an effect across the City and the region. It is imperative that the Storm Water Department collaborate with all different groups both within the City and the region in order to have comprehensive storm water efforts that will benefit the City and the environment. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Recommend improvements to maximize the efficiency of our storm water programs
- Collaborate with stakeholders to proactively influence new regulations
- Conduct education outreach and public participation activities
- Streamline department procurement and contracting processes
- Streamline department budget execution process

Service Efforts and Accomplishments

Construction & Development Standards
The Construction & Development Standards Section is responsible for the implementation of construction and development regulations in accordance with the 2007 Municipal Permit. The section accomplishes this responsibility through continuous coordination with other City Departments that plan, design, construct and inspect public and private development projects. Additionally, the section is responsible for updating the City's Storm Water Standards to ensure compliance with the Storm Water Municipal Permit. Under this effort, the section participated with the other 21 Copermittees[1] to update the Regional Standards and successfully submitted the updated Standard Urban Storm Water Mitigation Plan to the Regional Water Quality Control Board (RWQCB). The section is also participating in a Copermittees working group to develop the hydromodification criteria which will be submitted to the RWQCB at the beginning of Fiscal Year 2010.

The section continues to manage the treatment control BMP inspection that was established last year to meet the requirements of the 2007 Municipal Permit. Additionally, the section is managing the department's Watershed Quality Capital Improvement Program (CIP) to help meet storm water discharge quality standards established by the RWQCB. A secondary objective of this program is to meet the Municipal Permit's requirement of watershed-based water quality activities. The Watershed Quality CIPs are a variety of low impact development site features such as porous pavement, green street, green mall, and infiltration concepts.

[1] 'Copermittees' refer to the municipal entities that make up the San Diego Regional Municipal Storm Water Permit group. There are a total of 21 copermittees and each owns or operates a municipal separate storm sewer system that is used to discharge urban runoff into waters of the United States within the San Diego region.

Education and Outreach
The Education and Outreach Section, entitled Think Blue, conducts public outreach and education for jurisdictional, watershed, and regional audiences. Jurisdictional outreach includes mass media via broadcast advertising, reaching over 3 million residents and viewers. Other efforts include attendance and sponsorship for events such as December Nights, the Padres, the Jazz Festival, the Filipino-American Festival, and the San Diego State Aztecs. Think Blue also conducts municipal training for new employees, field crews and administrative staff, along with continued implementation of the Project SWELL curriculum in the San Diego Unified School District. Special outreach is focused on the new Storm Water Ordinance and the pollution prevention efforts now required of citizens under that Ordinance. Think Blue also conducts the annual City-wide Survey for the purposes of assessment. Think Blue's watershed education efforts consist of Mission Bay outreach, Community-Based Social Marketing outreach pilot projects in both the Chollas Creek and La Jolla areas, along with attendance at several watershed focused events. Regional outreach consists of organizing and coordinating Think Blue's sponsorship of the San Diego County Fair in conjunction with the 21 other Copermittees in the county. Think Blue also provides support and outreach for special regulations such as the La Jolla Area of Special Biological Significance (ASBS) and various Total Maximum Daily Loads (TMDLs).

Enforcement
During Fiscal Year 2009, the Enforcement Section conducted 1,483 investigations, resulting in 452 Notices of Violation, 177 Administrative Citations, and 79 Notices of Violation for Civil Penalties. The Section also continues to maintain a 48-hour response time requirement for conducting initial investigations, expanded industrial/commercial inspections as required by the permit, and created an integrated comprehensive database system to track enforcement activities into the City's OneSD system.

Monitoring
The Monitoring Section is responsible for conducting permit-required monitoring for the Coastal, Dry Weather, and Illicit Discharge Detection and Elimination (IDDE) programs. This section has also been responsible for overseeing the Industrial Inspection consultant contract. These programs were mandated by the 2001 Municipal permit. With the adoption of the 2007 Municipal Permit, the monitoring section has significantly expanded its monitoring and IDDE programs, including increasing the dry weather sampling program from 300 to 700 sample locations, expanding the coastal storm drain outfall monitoring program from 17 to 151 sample locations, and revising the IDDE program to ensure that exceedances in water quality sampling standards are investigated within 1-2 business days.

Program Management
The Program Management Section's responsibilities include two primary areas: first, planning and coordinating the implementation of integrated, watershed-based implementation programs (called Watershed Urban Runoff Management Programs) designed to address Municipal Storm Water Permit, Total Maximum Daily Load (TMDL), and Areas of Special Biological Significance (ASBS) regulations; and second, coordinating the planning, implementation, assessment, and compliance reporting of the City's Jurisdictional Urban Runoff Management Program with departments Citywide. As part of the Watershed Urban Runoff Management Programs, the Section managed the planning and implementation of 10 watershed demonstration projects, including a targeted street sweeping project, a rain barrel demonstration project at eight City buildings designed to capture roof runoff for landscape irrigation, a targeted watershed-based business inspection program designed to assess and improve the effectiveness of the inspections, and four low flow diversions and a storm water infiltration project in the La Jolla Shores ASBS area. The Section was selected to receive $900,000 in federal appropriations and $2.4 million in State grant funding for watershed projects. As part of the Jurisdictional Urban Runoff Management Program, the Section provided technical assistance to City staff in implementing their storm water requirements and interfaced with the Regional Water Quality Control Board during annual compliance reporting and auditing.

Regulatory Policy Development
The Policy Development Section is responsible for interpreting and negotiating new storm water regulations and legislation that affect the City. This section participated with the Regional and State Water Boards, EPA, and interested stakeholders in the development of Cleanup and Abatement Orders, regional monitoring programs, Area of Special Biological Significance (ASBS), and Total Maximum Daily Loads (TMDLs) regulations to improve water quality in our creeks, beaches, and bays. In addition, the section participated in groups regarding draft legislation to remove copper from automobile brake pads that is being sponsored by Senator Kehoe (SB346). Policy

Storm Water

Development has commented on draft Basin Plan amendments and the State Water Board draft enforcement policies. Aerial deposition studies and bacterial source identification studies have been conducted to better understand the sources of pollutants to help comply with TMDL requirements. The Department's goal in participation in these efforts is to develop regulations that maximize the protection and improvement of water quality to improve the quality of life for our citizens and visitors, while being cost-effective.

Storm Drain Operations and Maintenance
The Storm Drain Section is responsible for the maintenance and repair of the City's storm drain system, including the maintenance and operation of 15 storm water pump stations. The Section receives and responds to over 13,000 service requests annually. The Section removes approximately 5,200 tons of debris from storm drains and channels annually. In conjunction with the Engineering and Capital Projects Department and the City Attorney's Office, the Section issues Right-of-Entry permits needed for non-City personnel to perform work on public property and works closely with community groups, volunteers, and private organizations on cleaning and removing trash from storm drain channels. The Section is also responsible for issuing inclement weather reports and identifying the storm condition operational procedures.

Street Sweeping
The Street Sweeping Section is responsible for sweeping all improved City streets using motorized sweepers. Street Sweeping provides two primary benefits to the City. The more obvious benefit is the collection and removal of paper, leaves, and other visible debris that collect in the gutters. This debris can block storm water facilities, causing localized flooding during heavy rains. An equally important, but less visible benefit is the removal of metal particles and other hazardous waste products left by passing vehicles. Although they are virtually invisible, these particles can be extremely harmful to fish and other wildlife if they reach our creeks, rivers, beaches, and bays. Street sweeping is an effective method of removing both the large and microscopic pollutants that collect on City streets. Approximately 4,400 tons of debris is removed annually from the streets, preventing it from passing into the storm drain system. The Section's staff also works closely with residents to establish parking restrictions for sweeping, recommend appropriate sweeping times, determine the number of needed signs, and adjust the route accordingly. After the 2007 wildfires, the Section swept 430 miles and collected approximately 180 cubic yards of debris from the fire-impacted streets.

Budget Dollars at Work: Performance Expectations

Goal 1: Identify, reduce, and eliminate pollutants in urban runoff and storm water

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Number of departmental related Notices of Violation received from the Regional Water Quality Control Board	0	0	0
2. Percent of beach receiving water samples above State recreational water quality standards (AB411)	0%	4.5%	N/A[2]
3. Miles of beaches in the City of San Diego negatively impacted by storm water run-off	2.20	10.61	N/A[2]
4. Percent of required coastal samples taken on a monthly basis	100%	100%	100%
5. Percent of required dry weather samples taken	100%	100%	100%
6. Percent of the Coastal Monitoring sample follow ups that are conducted within one (1) working day to assess the potential storm drain system outfall contribution to the receiving water	N/A[3]	95%	95%

[2] This measure was sunsetted and replaced with "Percent of the Coastal Monitoring sample follow-ups that are conducted within one (1) working day to assess the potential storm drain system outfall contribution to the receiving water" since it is a more accurately measures storm water quality with the intent of protecting ambient water quality.
[3] This requirement was effective for only the last quarter of Fiscal Year 2008.

Goal 2: Deliver efficient Operations and Maintenance (O&M) storm water programs and services

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Cost/benefit ratio of pilot projects (change between Level IV water quality data and BMP versus cost)[6]	N/A	N/A	N/A[4]
2. Percent of responses to service requests responded to within two (2) business days	80%	N/A	80%
3. Percent of residential streets swept monthly[5]	82%	87%	N/A[6]
4. Percent of commercial streets swept weekly[6]	78%	76%	N/A[6]
5. Percent of streets swept at permit-required levels[6]	85%	82%	100%
6. Percent of CMP storm drain system assessment completed[7]	10%	Phase I: 99% Phase II: 0% Phase III: 0%	Phase I: N/A[8] Phase II: 50%[9]
7. Percent of storm drain structures cleaned on an annual basis	100%	108%[10]	100%

Goal 3: Implement efficient pollution prevention programs and services

Performance Measure	Baseline FY2008	Actual FY2009	Target FY2010
1. Percent of Permit-required activities completed annually	100%	100%[11]	100%
2. Percent of enforcement investigations conducted in two (2) business days	75%	63%	75%

Enhance street sweeping levels to comply with the Storm Water Permit requirements[12]

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of residential streets swept monthly	82%	87%	N/A[13]
2. Percent of commercial streets swept weekly	78%	76%	N/A[13]

[4] This measure was sunsetted and replaced with the performance measure "Percent of Permit-required activities completed annually" which is a better overall measure of compliance with the Municipal Storm Water Permit. This new measure appears under Goal 3.

[5] This measure was part of a sunsetted goal 'Enhance street sweeping levels to comply with the Storm Water Permit requirements' and has therefore been deleted for Fiscal Year 2010.

[6] Reporting information for both residential and commercial routes from prior year has been consolidated into one performance measure for this year.

[7] The Department has an assessment plan to methodically evaluate the condition of the City's drainage system, which is divided into three phases based on the highest need. Phase I includes Corrugated Metal Drain Pipe (CMP) located in easements. Phase II is CMP in rights-of-way.

[8] This measure was completed in Fiscal Year 2009.

[9] The Department decided to delete its Fiscal Year 2010 target of 0% for Phase III (Reinforced Concrete Pipe) of the storm drain assessment. Funding has not been dedicated for this in Fiscal Year 2010 and is not guaranteed for Fiscal Year 2011.

[10] All City storm drain structures are cleaned once per year. During Fiscal Year 2009, crews finished cleaning these structures and then restarted cleaning them during the same fiscal year, hence the 108%.

[11] The Department swept 82% of streets at their Permit-required frequencies in Fiscal Year 2009 (as shown in Goal 2, Measure 2). However, some streets were swept more frequently than required by the Permit.

[12] This goal was sunsetted and replaced with 'Delivery efficient Operations and Maintenance (O&M) storm water programs and services (see Goal 2).

[13] This performance measure was sunsetted and replaced with 'Percent of streets swept at permit-required levels' (see Goal 2, Measure 3).

Storm Water

Collaborate effectively with the state, the region, the watershed area and other City departments to deliver outstanding storm water services[14]

Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1. Percent of requested policy recommendations made to external agencies that are implemented	N/A[15]	N/A	N/A[16]

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Target FY2010
Sizing Data					
Miles of storm drain pipes	800	800	800	800	800
Number of storm drain structures	70,000	70,000	70,000	70,000	70,000
Workload Data					
Number of samples collected	5,624	6,287	7,519	11,262	11,596
Number of Illicit Discharge Detection and Elimination investigations initiated	228	206	178	348	437
Number of technical/stakeholder advisory groups participated in	12	12	21	21	25
Number of purchase orders/contracts required to perform the work of the Department	27	69	47	68	90
Number of enforcement investigations initiated	1,961	2,290	1,925	1,483	1,300
Percent of enforcement investigations conducted in two business days	N/A	N/A	75%	62%	75%
Miles of streets swept	88,472	74,000	78,131	95,161	97,000
Number of commercial and industrial inspections performed annually	530	1,102	1,851	2,588	2,600
Lineal feet of storm drain pipe cleaned	12,428	12,929	17,992	8,612	18,000
Square feet of drainage channels cleaned	N/A	N/A	N/A	204,300[17]	100,000
Number of Storm Water training sessions conducted annually for municipal employees	N/A	N/A	N/A	21	12

[14] This goal was sunsetted and replaced with 'Implement efficient pollution prevention programs and services' (see Goal 3).

[15] Pending response from regulatory agency. Due to recent budget cuts, the Regional Water Quality Control Board response time to comments has been greatly increased. In some cases, pending legislation has been put on hold indefinitely, and no updates are available on responses to the Department's comments. In any case, the Department will continue to follow and positively influence all storm water rule making processes that have the potential to affect the City.

[16] This measure was sunsetted because the City does not typically receive responses from the regulatory agencies for many months or sometimes years.

[17] Due to heavy rains, work was completed under the County of San Diego's environmental permit, enabling cleanup in the City's portion of the Smuggler's Gulch channel. This resulted in a large area of drainage channels cleaned as reflected in the actual Fiscal Year 2009 figure.

Department Summary

Storm Water								
		FY 2008 BUDGET		FY 2009 BUDGET		**FY 2010 FINAL**		FY 2009-2010 CHANGE
Positions		42.00		131.00		**120.00**		(11.00)
Personnel Expense	$	3,741,661	$	11,566,596	**$**	**10,111,383**	$	(1,455,213)
Non-Personnel Expense	$	19,253,748	$	37,253,740	**$**	**27,539,865**	$	(9,713,875)
TOTAL	$	22,995,409	$	48,820,336	**$**	**37,651,248**	$	(11,169,088)

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Storm Water			
Administration	0.00	9.00	**0.00**
Asset Management & Planning	0.00	1.00	**1.00**
Construction & Development Standards	0.00	4.00	**4.00**
Contracts & Grants Management	0.00	0.00	**2.00**
Department Administration	7.00	14.00	**12.00**
Education & Outreach	0.00	0.00	**4.00**
Enforcement & Inspections	12.00	12.00	**9.00**
Engineering & BMP Development	4.00	0.00	**0.00**
Juris. & Watershed Impl.	6.00	0.00	**0.00**
Policy Development & Monitoring	10.00	10.00	**8.00**
Pollution Prevention Administration	0.00	0.00	**1.00**
Program Management	0.00	8.00	**7.00**
Public Education & Contracting	3.00	0.00	**0.00**
Storm Drain Administration	0.00	0.00	**2.00**
Storm Drain O&M Division	0.00	16.50	**0.00**
Storm Drains	0.00	11.50	**29.00**
Storm Water	0.00	4.00	**0.00**
Street Sweeping	0.00	41.00	**41.00**
Total	**42.00**	**131.00**	**120.00**

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Storm Water			
Administration	$ -	$ 5,303,866	**$** -

Storm Water

Department Expenditures

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Storm Water			
Asset Management & Planning	$ -	$ 117,226	**$ 127,299**
Construction & Development Standards	$ -	$ 2,077,336	**$ 1,926,807**
Contracts & Grants Management	$ -	$ -	**$ 185,785**
Department Administration	$ 2,021,075	$ 2,364,907	**$ 2,354,524**
Education & Outreach	$ -	$ -	**$ 4,339,544**
Enforcement & Inspections	$ 1,753,277	$ 1,905,030	**$ 1,482,137**
Engineering & BMP Development	$ 2,029,749	$ -	**$ -**
Juris. & Watershed Impl.	$ 6,388,486	$ -	**$ -**
Policy Development & Monitoring	$ 6,449,821	$ 8,252,443	**$ 7,369,195**
Pollution Prevention Administration	$ -	$ -	**$ 162,418**
Program Management	$ -	$ 4,816,801	**$ 4,454,766**
Public Education & Contracting	$ 4,805,944	$ -	**$ -**
Storm Drain Administration	$ -	$ -	**$ 922,949**
Storm Drain O&M Division	$ -	$ 17,502,309	**$ -**
Storm Drains	$ -	$ 1,472,825	**$ 9,743,297**
Storm Water	$ (452,943)	$ 171,952	**$ (249,091)**
Street Sweeping	$ -	$ 4,835,641	**$ 4,831,618**
Total	**$ 22,995,409**	**$ 48,820,336**	**$ 37,651,248**

Significant Budget Adjustments

GENERAL FUND

Storm Water	**Positions**	**Cost**	**Revenue**
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ (141,102)	$ 0
Non-Discretionary Adjustment Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 851,967	$ 0

Significant Budget Adjustments

GENERAL FUND

Storm Water	Positions	Cost	Revenue
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 171,422	$ 0
Support for Safety and Maintenance of Visitor-Related Facilities Support to reimburse the General Fund for expenditures associated with the safety and maintenance of visitor-related facilities.	0.00	$ 0	$ 959,149
Revised Revenue Adjustment to reflect Fiscal Year 2010 revenue projections.	0.00	$ 0	$ 1,890,000
Transfer to the Office of the Assistant Chief Operating Officer Transfer of 1.00 Program Manager to the Office of the Assistant Chief Operating Officer.	(1.00)	$ (162,441)	$ 0
Vacancy Savings Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees.	0.00	$ (234,355)	$ 0
Fiscal Year 2009 Budget Amendment Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.	(10.00)	$ (4,221,565)	$ 0
Reduction in Contractual Services Reduction in contractual services based on the department's spending cycle.	0.00	$ (7,433,014)	$ 0

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
PERSONNEL			
Salaries & Wages	$ 2,437,162	$ 7,449,257	**$ 6,635,620**
Fringe Benefits	$ 1,304,499	$ 4,117,339	**$ 3,475,763**
SUBTOTAL PERSONNEL	$ 3,741,661	$ 11,566,596	**$ 10,111,383**
NON-PERSONNEL			
Supplies & Services	$ 19,179,195	$ 36,958,623	**$ 27,079,798**
Information Technology	$ 34,558	$ 92,787	**$ 246,730**
Energy/Utilities	$ 19,995	$ 43,830	**$ 54,837**

Storm Water

Expenditures by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
NON-PERSONNEL			
Equipment Outlay	$ 20,000	$ 158,500	**$ 158,500**
SUBTOTAL NON-PERSONNEL	$ 19,253,748	$ 37,253,740	**$ 27,539,865**
TOTAL	$ 22,995,409	$ 48,820,336	**$ 37,651,248**

Revenues by Category

	FY 2008 BUDGET	FY 2009 BUDGET	**FY 2010 FINAL**
GENERAL FUND			
Fines, Forfeitures, and Penalties	$ -	$ 900,000	**$ 2,790,000**
Charges for Current Services	$ 200,000	$ 215,000	**$ 1,174,149**
Transfers from Other Funds	$ -	$ 5,145,091	**$ 5,145,091**
TOTAL	$ 200,000	$ 6,260,091	**$ 9,109,240**

Salary Schedule

GENERAL FUND

Storm Water

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***	*Salary*	*Total*
1104	Account Clerk	2.00	**2.00**	$ 36,680	$ 73,360
1106	Sr Management Analyst	1.00	**1.00**	$ 69,135	$ 69,135
1107	Administrative Aide II	2.00	**1.00**	$ 48,897	$ 48,897
1153	Asst Engineer-Civil	2.00	**2.00**	$ 66,931	$ 133,862
1218	Assoc Management Analyst	1.00	**1.00**	$ 61,687	$ 61,687
1221	Assoc Engineer-Civil	5.00	**3.00**	$ 77,530	$ 232,591
1227	Assoc Planner	4.00	**4.00**	$ 64,561	$ 258,243
1237	Payroll Specialist I	1.00	**1.00**	$ 38,330	$ 38,330
1293	Cement Finisher	1.00	**1.00**	$ 51,095	$ 51,095
1348	Info Systems Analyst II	1.00	**0.00**	$ -	$ -
1349	Info Systems Analyst III	1.00	**1.00**	$ 69,453	$ 69,453
1356	Code Compliance Officer	1.00	**1.00**	$ 42,838	$ 42,838
1375	Wastewater Pretreatment Inspector II	1.00	**2.00**	$ 62,493	$ 124,986
1436	Equipment Technician I	2.00	**2.00**	$ 42,461	$ 84,921
1438	Equipment Technician II	1.00	**1.00**	$ 46,896	$ 46,896
1439	Equipment Operator I	4.00	**4.00**	$ 44,591	$ 178,362
1440	Equipment Operator II	1.00	**1.00**	$ 49,096	$ 49,096
1445	Equipment Operator III	2.00	**2.00**	$ 51,835	$ 103,669
1465	Field Representative	1.00	**1.00**	$ 37,749	$ 37,749
1512	Heavy Truck Driver II	5.00	**5.00**	$ 44,642	$ 223,210
1528	Wastewater Pretreatment Program Manager	1.00	**1.00**	$ 85,521	$ 85,521
1535	Clerical Assistant II	2.00	**2.00**	$ 34,340	$ 68,680

Salary Schedule

GENERAL FUND

Storm Water

Class	*Position Title*	*FY 2009 Positions*	***FY 2010 Positions***		*Salary*		*Total*
1556	Recycling Program Manager	2.00	**2.00**	$	89,417	$	178,834
1558	Recycling Specialist II	1.00	**0.00**	$	-	$	-
1618	Motor Sweeper Supv	1.00	**1.00**	$	54,301	$	54,301
1622	Biologist III	5.00	**3.00**	$	72,326	$	216,978
1624	Biologist II	6.00	**5.00**	$	62,644	$	313,221
1625	Motor Sweeper Operator	24.00	**24.00**	$	47,700	$	1,144,809
1630	Parking Enforcement Officer II	1.00	**1.00**	$	45,501	$	45,501
1640	Parking Enforcement Officer I	9.00	**9.00**	$	41,164	$	370,477
1666	Plant Process Control Electrician	1.00	**1.00**	$	62,300	$	62,300
1746	Word Processing Operator	2.00	**1.00**	$	36,514	$	36,514
1751	Project Officer I	1.00	**1.00**	$	78,040	$	78,040
1752	Project Officer II	0.00	**1.00**	$	90,065	$	90,065
1855	Sr Civil Engineer	1.00	**2.00**	$	89,183	$	178,366
1871	Sr Public Information Officer	2.00	**2.00**	$	62,840	$	125,679
1879	Sr Clerk/Typist	1.00	**1.00**	$	41,822	$	41,822
1880	Sr Zoning Investigator	2.00	**1.00**	$	64,545	$	64,545
1917	Supv Management Analyst	0.00	**1.00**	$	77,888	$	77,888
1940	Supv Public Info Officer	1.00	**0.00**	$	-	$	-
1961	Public Works Supv	5.00	**4.00**	$	57,311	$	229,242
1977	Public Works Superintendent	1.00	**1.00**	$	80,163	$	80,163
1978	Utility Worker I	8.00	**8.00**	$	36,233	$	289,862
1979	Utility Worker II	4.00	**4.00**	$	39,666	$	158,663
1998	Zoning Investigator II	8.00	**5.00**	$	57,331	$	286,656
2132	Department Director	1.00	**1.00**	$	138,710	$	138,710
2214	Deputy Director	1.00	**1.00**	$	116,565	$	116,565
2250	Asst Deputy Director	1.00	**1.00**	$	104,994	$	104,994
	Vacancy Factor Adjustment	0.00	**0.00**	$	-	$	(234,355)
	Furlough Savings	0.00	**0.00**	$	-	$	(87,186)
	Bilingual - Regular	0.00	**0.00**	$	-	$	6,026
	Class B	0.00	**0.00**	$	-	$	20,625
	Confined Space Pay	0.00	**0.00**	$	-	$	85,908
	Overtime Budgeted	0.00	**0.00**	$	-	$	211,984
	Reg Pay For Engineers	0.00	**0.00**	$	-	$	21,494
	Temporary Help	0.00	**0.00**	$	-	$	44,348
	Total	131.00	**120.00**			**$**	**6,635,620**
STORM WATER TOTAL		131.00	**120.00**			**$**	**6,635,620**

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The Capital Improvements Program (CIP) Budget allocates existing funds and anticipated revenues to rehabilitate, restore, improve, enhance, and increase the City's capital facilities. This budget supports the design and construction of a wide range of infrastructure improvement projects and other significant capital infrastructure investments. Projects include the development of park land, construction of water and sewer facilities, acquisition of land for City use, installation of traffic signals or street lighting systems, seismic retrofit of bridges, improvement of street and drainage systems, construction or renovation of City facilities, and acquisition of information technology infrastructure. These funds are derived from various sources, including sewer and water fees, a one half-cent local sales tax for transportation improvements (TransNet and TransNet Extension), development impact fees, sale of City-owned property, and State and federal grants. The issuance of bonds is typically made for large and costly projects such as sewer and water treatment plants, pump stations, and pipe replacement or rehabilitation; and capital projects to address deferred maintenance.

Overview of the Fiscal Year 2010 Annual CIP Budget

The Fiscal Year 2010 Annual CIP Budget totals $478.4 million. This is a reduction of $108.5 million or 18.5 percent from the Fiscal Year 2009 Annual CIP Budget of $587.0 million. The reduction between Fiscal Years 2009 and 2010 is primarily due to one-time financing and Proposition 1B funds included in the Fiscal Year 2009 Annual CIP Budget for capital deferred maintenance.

Deferred maintenance and Americans with Disabilities Act (ADA) obligations are two of the eight significant areas identified in the Five-Year Financial Outlook. The Annual CIP Budget includes $11.8 million for facilities deferred maintenance capital projects, funded by proceeds from land sales, to continue efforts to address the City's estimated $800-900 million backlog of deferred maintenance needs. This is in addition to the $129.7 million of funding that was approved in the Fiscal Years 2008 and 2009 Annual CIP Budgets for facilities, streets, storm drains, and sidewalk capital deferred maintenance projects. The funding appropriated in prior years had included $102.2 million of bond financing for capital deferred maintenance projects. In March 2009, the City received $102.7 million in bond financing requiring an adjustment in appropriations to deferred maintenance projects. In July 2009, City Council appropriated the additional $498,000 of bond proceeds for CIP projects. The Fiscal Year 2010 Annual CIP Budget also includes $11.1 million for ADA improvements funded by proceeds from land sales and Community Development Block Grants (CDBG), which is in addition to the $23.3 million of funding approved in Fiscal Years 2008 and 2009.

Water and sewer projects in the Fiscal Year 2010 Annual CIP Budget are funded by water and sewer rates. On February 26, 2007, City Council approved water and sewer rate increases. Water rates will increase 6.5 percent each year through Fiscal Year 2011. Sewer rates increased 8.75 percent in May 2007 and May 2008, 7 percent in May 2009, and will increase another 7 percent in May 2010. The revenues generated from these rate increases are projected to fund $585.0 million of water and $648.0 million of sewer projects over this time period. In addition, the Fiscal Year 2010 Annual CIP Budget includes $24.2 million of TransNet Extension cash and commercial paper funding for transportation projects.

The following table shows the total Fiscal Year 2010 Annual CIP Budget by department. The most significant change in the CIP Budget is due to the $77.5 million of one-time bond

financing and the $15.4 million of Proposition 1B funds that were included in the Engineering and Capital Projects, General Services and Storm Water Departments' Fiscal Year 2009 Annual CIP Budgets for deferred maintenance capital projects. Bond financing for capital deferred maintenance needs was received in March 2009 and will fund $102.7 million of bond financing previously appropriated in deferred maintenance capital projects.

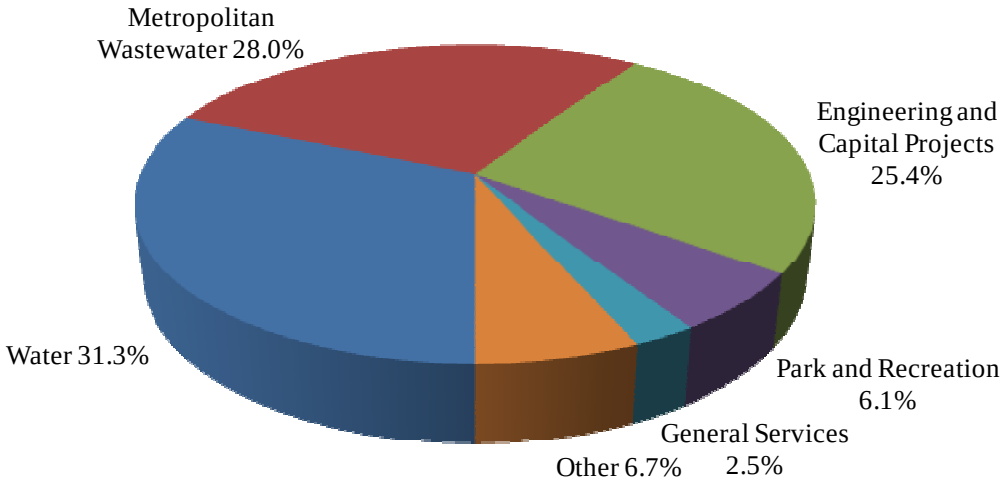
Fiscal Year 2010 Annual CIP Budget by Department Compared to Fiscal Year 2009

Department	FY 2009	FY 2010	CHANGE BETWEEN FY09 - FY10
Airports	$ 2,400,000	$ 1,800,000	$ (600,000)
City Planning and Community Investment	$ 1,894,000	$ 5,500,000	$ 3,606,000
Engineering and Capital Projects	$ 151,885,792	$ 121,547,754	$ (30,338,038)
Environmental Services	$ 6,607,194	$ 7,502,194	$ 895,000
Fire-Rescue	$ 21,000	$ 4,100,000	$ 4,079,000
General Services	$ 84,812,544	$ 12,150,000	$ (72,662,544)
Library	$ 600,000	$ 1,410,000	$ 810,000
Metropolitan Wastewater	$ 103,118,352	$ 134,080,636	$ 30,962,284
Office of the Chief Information Officer	$ 3,341,763	$ -	$ (3,341,763)
OneSD Support	$ 6,825,624	$ 9,874,376	$ 3,048,752
Park and Recreation	$ 34,629,253	$ 29,407,498	$ (5,221,755)
QUALCOMM Stadium	$ 750,000	$ 750,000	$ -
Storm Water	$ 12,205,000	$ 539,149	$ (11,665,851)
Water	$ 177,869,077	$ 149,776,309	$ (28,092,768)
TOTAL	**$ 586,959,599**	**$ 478,437,916**	**$ (108,521,683)**

As reflected in the following chart, water and sewer projects account for 59.3 percent of the total Fiscal Year 2010 Annual CIP Budget. Facilities and transportation projects account for 27.9 percent while library and park and recreation projects account for 6.4 percent. The CIP Budget identifies $6.9 billion in total projected CIP project costs through Fiscal Year 2020 for continuing[1], new and future projects. Of this amount, $1.9 billion is currently unidentified funding, including $292.8 million in projects that are unfunded.

[1] Note: Continuing (or prior year) project costs for annual allocation projects are not included in the CIP Budget.

Fiscal Year 2010 AnnualCIP Budget - $478.4 Million



Highlights of the Fiscal Year 2010 Annual CIP Budget by Department

For additional information on budgeted capital projects, please refer to the individual department sections in Volume III of the Fiscal Year 2010 Annual Budget.

Airports

The Department's Fiscal Year 2010 Annual CIP Budget is $1.8 million. Projects for Brown and Montgomery Field are funded by a variety of sources, including revenue from leases, parking fees, landing fees, fuel flowage fees, and Federal Aviation Administrative (FAA) grants.

City Planning and Community Investments

The Department's Fiscal Year 2010 Annual CIP Budget is $5.5 million, all of which is for downtown parking projects.

Engineering and Capital Projects

The Department's Fiscal Year 2010 Annual CIP Budget is $121.5 million. This includes $48.9 million from the Undergrounding Surcharge Fund for new projects for utilities undergrounding, for City-owned street lighting and resurfacing of roadways impacted by the undergrounding of utilities, and to augment funding for underground conversion projects associated with the California Public Utilities Commission Rule 20A. In Fiscal Year 2010, approximately 21.2 miles of dry utilities will be placed underground. Other significant allocations of the Department's CIP Budget include:

- $14.6 million for Genesee Avenue – Widen Interstate 5 Crossing
- $11.1 million for ADA improvements
- $10.2 million for Carroll Canyon Road – Sorrento Valley Road to Scranton Road
- $3.5 million for North Torrey Pines Road – Genesee Avenue to Torrey Pines Science Park
- $3.0 million for 43rd Street and Logan/National Avenue Intersection

- $2.5 million for State Route 163 and Friars Road
- $2.0 million for Sea World Drive Widening and Interstate 5 Interchange Improvements
- $2.0 million for Talbot Street Slope
- $1.5 million for traffic signals
- $1.1 million for Aldine Drive and Fairmount Avenue – Slope Restoration
- $630,000 for University Avenue at Alabama Street Bicycle and Pedestrian Safety Improvements

Environmental Services
The Department's Fiscal Year 2010 Annual CIP Budget is $7.5 million. Major projects for Fiscal Year 2010 include:

- $2.1 million for South Miramar Landfill Slopes
- $1.8 million for Future Waste Management Disposal and Processing Facilities
- $800,000 for South Chollas Landfill – Improvements
- $480,000 for West Miramar Phase II – Landfill Gas System

Fire-Rescue
The Department's Fiscal Year 2010 Annual CIP Budget is $4.1 million. This includes $3.0 million of Development Impact Fees for Fire Station 45 in Mission Valley.

General Services
The Department's Fiscal Year 2010 Annual CIP Budget is $12.2 million. This includes $11.8 million of proceeds from land sales for facilities deferred maintenance capital projects.

Library
The Department's Fiscal Year 2010 Annual CIP Budget is $1.4 million of Facilities Benefit Assessment and Development Impact Fee funds to continue work on the Otay East, Balboa, and Ocean Beach Branch Libraries.

Metropolitan Wastewater
The Department's Fiscal Year 2010 Annual CIP Budget is $134.1 million. The funding for sewer projects is provided by the sewer rate increase which also supports private financing. The Department's CIP Budget includes the execution of Federal Consent Decree projects. The major projects for Fiscal Year 2010 include:

- $74.3 million for pipeline repair, replacement, and rehabilitation
- $39.2 million for replacement of trunk sewers
- $8.9 million for repair and upgrade of pump stations
- $7.6 million for repair and upgrade of treatment plants

OneSD Support
The Department's Fiscal Year 2010 Annual CIP Budget is $9.9 million, all of which is for completion of the Enterprise Resource Planning System (ERP).

Park and Recreation
The Department's Fiscal Year 2010 Annual CIP Budget is $29.4 million. Park and recreation projects are funded by a variety of sources, including Facilities Benefit Assessment Fees, Park Development Fees, Development Impact Fees, State and federal grants, and City funds. Projects for Fiscal Year 2010 include: Balboa Park, Mission Bay Park and Mission Trails Regional Park improvements; play area upgrades; joint use fields; accessibility improvements; comfort stations; picnic shelters; sports field and security lighting; new park development; and golf course improvements and upgrades.

Storm Water
The Department's Fiscal Year 2010 Annual CIP Budget is $539,149, all of which is for storm drain repair, replacement and reconstruction.

Water
The Department's Fiscal Year 2010 Annual CIP Budget is $149.8 million and reflects the primary focus on continued funding for the upgrade and expansion of the water system. The funding for water projects is provided by the water rates which also support financing for the projects. The Department's CIP Budget supports the infrastructure for a reliable water supply and includes projects contained in the Compliance Order from the California Department of Public Health. These projects will meet the requirements of the federal Safe Drinking Act and provide for the needed rehabilitation of aging infrastructure. The following are major projects planned for Fiscal Year 2010:

- $43.3 million for water main replacements
- $37.9 million for Alvarado Water Treatment Plant – Upgrade and Expansion
- $15.7 million for Miramar Water Treatment Plant – Upgrade and Expansion
- $9.4 million for the North City Reclamation System
- $5.9 million for Otay Water Treatment Plant – Upgrade and Expansion
- $4.9 million for Lower Otay Reservoir – Emergency Outlet Improvements
- $3.2 million for reclaimed water pipeline extensions
- $2.7 million for Kearny Mesa Pipeline Upgrade
- $2.5 million for El Monte Pipeline No. 2
- $2.5 million for standpipe and reservoir rehabilitations
- $2.1 million for El Capitan Pipeline No. 2

Future Outlook for the City's CIP

The Mayor is committed to funding ADA improvements and deferred maintenance capital projects for City facilities and other City infrastructure. The Fiscal Year 2010 Annual CIP Budget of $478.4 million includes $22.9 million of funding for capital deferred maintenance and ADA improvements. In accordance with the Five-Year Financial Outlook, the CIP Budget forecasts over $306.7 million of funding for these capital needs through Fiscal Year 2014. This is in addition to the $152.9 million of funding approved in Fiscal Years 2008 and 2009 for capital deferred maintenance and ADA improvements.

A CIP prioritization policy (Council Policy 800-14) was adopted for transportation projects in Fiscal Year 2007. The Council Policy was revised in Fiscal Year 2008 to incorporate the prioritization of all capital projects. The Engineering and Capital Projects Department

continues to score both existing and new projects in accordance with the detailed requirements of the Council Policy. It is anticipated that prioritization scoring will occur in the upcoming fiscal year for all transportation projects, along with many of the other types of projects, and may be used to determine funding allocations for transportation projects in the Fiscal Year 2011 CIP Budget. Existing projects will continue as scheduled or as funding becomes available without prioritization due to the previous investment of time and funds into these projects.

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In order to showcase those projects that are funded and have work in progress, the Fiscal Year 2010 Annual Capital Improvements Program (CIP) Budget incorporates project pages for projects with funding encumbered or expended, continuing appropriations, or budget appropriations in the budget year. The CIP currently incorporates six fiscal years of data and an aggregate column of funding for Fiscal Years 2016 through 2020; however, there are many projects that are not scheduled to begin for several years. Many of these projects will undergo dramatic changes in scope before they begin, thus rendering schedule and cost data in the project pages obsolete. In addition, projects with no funding identified are listed in the departments' Unfunded Needs List.

CIP Schedule X shows a one-line summary of every current and future project, through Fiscal Year 2020, in the planned CIP. The projects are sorted by department and are shown sequentially by project number. Projects shown in bold have corresponding project pages, whereas those in regular font are future projects that will be published when the project is scheduled to begin.

Project Pages
The CIP project pages are designed to provide citizens and City officials with accurate and informative financial and logistical information for every CIP project currently in progress or scheduled for Fiscal Year 2010. A brief description of project page components is as follows.

Department and Improvement Type
The department listed is the operating department sponsoring the CIP project. Each department's CIP may be broken down into improvement types. Improvement types are a more specific manner of categorizing the kinds of improvement offered by each project. In the project pages, the improvement type is listed below the department name. In some cases, the improvement type may be the same as the department name. A few improvement types, such as Facilities, are used in several departments. Following is a list of improvement types found in the Fiscal Year 2010 Annual CIP Budget.

Improvement Types

Airports
Balboa Park
Bikeways
Centre City Development Corporation
Communications
Economic Development
Energy Program
Environmental Protection
Facilities
Fire
Fleet Services
Golf Course
Library
Lifeguard Services
Mission Bay
Municipal Water
Other Parks
Police
QUALCOMM Stadium
Reclaimed Water
Refuse Disposal
Sewer - Metropolitan
Sewer - Municipal
Storm Drains and Flood Control
Storm Drain Study
Storm Water Program
Streets and Bridges
Traffic Control

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Project Number and Title
The first two digits of the CIP number represent the project type. The next digits represent the assigned project number.

Project Types

11 Storm Drains – Storm Drains
12 Flood Control – Flood Control
13 Flood Control – Annual Allocations
20 Other Parks – Annual Allocations
21 Balboa Park
22 Mission Bay Park
25 Golf Course
29 Other Parks – Community Parks
31 Buildings and Land – Airports
32 Environmental Services – Refuse Disposal and Environmental Protection
33 Buildings and Land – Fire
34 Buildings and Land – Stadium
35 Buildings and Land – Libraries
36 Buildings and Land – Police
37 Buildings and Land – Miscellaneous Buildings
39 Buildings and Land – Economic Development and Redevelopment
40 Sewer – Mains and Trunk Sewers
41 Sewer – Pump Stations, Force Mains
42 Sewer – Treatment Plants, Labs and Disposal
44 Sewer – Existing
45 Sewer – Other
46 Sewer – Existing
52 Streets and Highways – Streets
53 Streets and Highways – Bridges
54 Streets and Highways – Pedestrian Bridges
58 Streets and Highways – Bikeways
59 Streets and Highways – Miscellaneous
61 Traffic Control – Street Lighting
62 Traffic Control – Traffic Signals
63 Traffic Control – Median Barriers, Miscellaneous
68 Traffic Control – Annual Allocations
70 Water – Mains and Transmission Pipelines
73 Water – Existing Facilities Improvements and Upgrades
74 Water – Storage, including Reservoirs and Standpipes
75 Water – Upgrades and Improvements to Other Water Facilities
92 Enterprise Resource Planning System

In addition to the legacy CIP numbers, the project pages include a new alphanumeric number. The alphanumeric number will provide the necessary cross reference between the legacy and new system. All future reports will include the new alphanumeric number.

Following is a list of coding headers used to distinguish between different project types.

S – Standard/Standalone
A – Annual

Council District
This lists the City Council District (1-8) in which a project is located. Projects that have a Citywide impact or are outside the City limits are so noted.

Community Plan
This component lists affected Community Planning Area(s). Projects that have a Citywide impact or are outside the City limits are so noted.

Description
This component represents a brief statement explaining the scope and boundaries of a project as well as defining its outcome in the surrounding neighborhood(s).

Justification
This component explains why a project is needed and describes any legal requirements for the project, including State or federal mandates.

Operating Budget Effect
This component describes any ongoing operating expenses anticipated upon completion of a project. An operating budget effect table may be included to provide more information. The table indicates the fiscal year of the impact; if the completion date of the project is unknown, the fiscal year will be listed as TBD (to be determined). Operating budget effects are displayed in three categories in the table: operating costs are the expenses for operating the building, facility, park, or other infrastructure once it is opened; maintenance costs are the expenses for maintaining the new project; and other department are other expenses associated with the project that are not related to operating or maintaining the facility. Staffing refers to the number of full-time equivalent (FTE) positions required to operate and/or maintain the facility. The personnel expense (PE) represents the cost of positions or other personnel expense, and the non-personnel expense (NPE) represents other costs associated with ongoing operations and maintenance. The operating budget effect table shows the estimated net impact of the new or expanded facility or infrastructure on the City's operating budget.

Relationship to General and Community Plans
This component indicates whether a project is consistent with the affected community plan(s) and is in conformance with the City's General Plan. Additional information can be found in the Community Planning section.

Scheduling
This component provides the anticipated project schedule and includes the year(s) when design, construction, and other phases are expected to begin and end.

Summary of Project Changes
This component provides a comparison between the Fiscal Year 2009 Annual Budget and the Fiscal Year 2010 Annual Budget. Changes may have resulted from modifications to the project scope, City Council action (resolutions and/or ordinances), changes to a community's Public Facilities Financing Plan, updated total project cost estimates, and/or revised revenue sources.

Expenditures by Revenue Source
This table lists the amounts and sources of funding (revenue sources) for the project through Fiscal Year 2020. Not all projects will have funding for the entire projected time. Descriptions of common funding sources can be found in the Revenue Sources section as well as a listing of all Revenue Source titles.

Total Estimated Project Cost
Projects typically extend beyond a given fiscal year. The 11-year CIP presents the total estimated project cost since project inception, including expenditures, encumbrances, continuing appropriations, Fiscal Year 2010 Annual Budget and projections of expenses in outlying years. Any project, other than an annual allocation, that was initiated prior to the current fiscal year will have expenditures, encumbrances, and/or continuing appropriations. These projects may be budgeted for additional funding in Fiscal Year 2010, as well as in outlying years, depending upon project scheduling. Any project scheduled to begin during Fiscal Year 2010 will have a budget for that year as well as any outlying years, depending upon project scheduling. **The total estimated project cost for annual allocation projects only includes the current budget year.**

Expended and Encumbered - Projects initiated prior to Fiscal Year 2010 typically have costs and encumbrances. This is shown on the project page as expended and encumbered and includes all funds that have been expended in the project as well as any contractual or other obligations shown as encumbrances. Expended and encumbered is a cumulative amount since project inception. In addition, annual allocation project costs are reflective of the Fiscal Year 2010 Budget only and do not show expended and encumbered amounts.

Continuing Appropriations - Appropriated funding previously approved by City Council but not yet expended or encumbered is reflected as continuing appropriation amounts. Continuing appropriations are a cumulative amount of unexpended and unencumbered appropriations since project inception. In addition, annual allocation project costs are reflective of the Fiscal Year 2010 Budget only and do not show continuing appropriations.

Fiscal Year 2010 Budget - The Fiscal Year 2010 budget is the increase in the project budget for the upcoming fiscal year. This budget amount is included in the annual appropriation ordinance, which gives the City the authority to expend from that capital improvement project. The annual appropriation ordinance also provides guidance regarding the administration of the CIP during the course of the fiscal year. Modifications to a project budget may occur during the course of the fiscal year through City Council action.

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Outlying Fiscal Year Projected Cost Estimate - Projects that extend beyond Fiscal Year 2010 are projected based on project scheduling and funding availability. The City is not legally bound to any projections made in Fiscal Years 2011-2020 because they are not contained within the annual appropriation ordinance. Revisions and refinements of project scope, cost estimates, scheduling, and funding will affect the outlying year projections.

Unidentified Funding – If a specific funding source has not yet been identified to fund completion of the project, the needed funding amount will be reflected as Unidentified Funding. This amount is an estimate based upon the current estimated total project cost and schedule. Changes in project scope, cost estimates and scheduling may affecting future funding needs.

Capital Project Funding

In addition to traditional project funding, annual allocations, phased funding, and split funding methods are used in the CIP.

Annual Allocation - Annual allocations are programmed expenditures that allow the City to better plan for the expansion, renovation, relocation, or replacement of facilities and equipment that have reached or exceeded their anticipated service life; provide for emergency and accelerated construction needs; and provide for capital improvement project contingency needs. Annual allocations have many component tasks which are typically completed on an annual basis. Funding in annual allocation projects may not carry forward from year-to-year. Any amount not allocated to a component task is typically returned to the contributing fund. This type of financial planning has allowed the City to better address State and federal standards and provide for implementation of City Council policies, such as traffic light and streetlight construction and replacement.

Phased Funding - Phased funding is a means by which large projects may be budgeted, appropriated, and contracted for in an efficient manner that maximizes the City's use of available funds. This method of funding allows the contract or project to be broken down into clearly defined portions, or phases, to fund on a contingent basis. A single large project may be considered as a series of component tasks and contracted for by phase, making pursuit of each phase contingent on the availability of funds.

Split Funding - Split funding is a method by which two different revenue sources are used to fund a capital project on a percentage basis. This approach is most commonly used in Water and Metropolitan Wastewater projects to differentiate revenue sources that are frequently used for projects within these programs.

Work Codes

Work codes are required in projects, except annual allocations, to identify the type of expenditure.

A Apparatus, including fire engines and trucks

C	Construction costs, including construction, demolition, and project management
D	Design, including environmental analysis, project engineering and related costs
F	Furnishings for a completed new facility, such as furniture, modular equipment
L	Land acquisition
M	Mitigation for impacts to construction site
P	Preliminary design for a project prior to initial construction
R	Reimbursement to various entities or funds
B	Library books for proposed branch libraries
T	Telecommunications equipment such as telephones, computers, IT infrastructure
S	Reserve payments for future
I	Interest payments
Y	Debt payment for financed projects

Contact Information
This provides the contact person for the project including name, email address, and phone number. If a specific person has not been identified in connection with a project, a generic contact name is provided instead.

Unfunded Needs List
The Unfunded Needs List for each department provides a concise list of projects that are partially funded or not funded in the Fiscal Year 2010 Annual Budget. This list provides the project number, title, amount of funding required for the project to be initiated in Fiscal Year 2011, and the amount of funding required for the project to continue or be completed. If a project has a project sheet and also appears in the Unfunded Needs List, the amount of funding required will match the Unidentified Funding line in the Expenditures by Revenue Source table on the project page.

Financial Summary - Schedules
The schedules summarize the funding sources and spending areas of the CIP. These are presented in the Financial Summary - Schedules section.

Schedule VIII: Capital Improvements Program by Revenue Source
This schedule displays expended and/or encumbered funds, continuing appropriations, this fiscal year's budget, and ten years of projected expenditures by the revenue sources utilized.

Schedule IX: Capital Improvements Program by Improvement Type
This schedule displays expended and/or encumbered funds, continuing appropriations, this fiscal year's budget, ten years of projected expenditures, and unidentified funding needs by department and improvement type.

Schedule X: Capital Improvement Project by Department
This schedule displays all projects that have expended/encumbered, continuing appropriations, budgets in any fiscal year from 2010 to 2020, or unidentified funding needs. Projects are ordered by department and sequentially by project number. Projects in bold have a project page. For specific project pages, refer to the Index by Number or Index by Project Title.

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Schedule XI: Capital Improvement Projects by Revenue Source

This schedule displays projects with budget this fiscal year by revenue source. These projects are listed by CIP number within each revenue source. Projects with multiple funding sources may be displayed multiple times within Schedule XI.

The Capital Improvements Program (CIP) uses a variety of revenue sources to fund projects. This section outlines some of the more common revenue sources used in the CIP. The CIP revenue source codes used in the project pages are listed at the end of this section.

Capital Outlay
Capital Outlay Funds are used exclusively for the acquisition, construction, and completion of permanent public improvements or real property; replacement or reconstruction of public facilities; and other improvements of a permanent character. Repair or maintenance expenditures cannot be made from the Capital Outlay Funds. Revenue for the Capital Outlay Funds is derived primarily from the sale of City-owned property but may also come from other sources per Section 77 of the San Diego City Charter.

City General Fund
Some allocations to the CIP budget are budgeted within the operating budget of General Fund departments.

Community Development Block Grants (CDBG)
Community Development Block Grant (CDBG) funding is programmed in accordance with Council Policy 700-2 (amended February 11, 2008). CIP priorities are developed irrespective of whether or not CDBG funding is to be received by the City. CDBG funding is to be used to supplement the City's CIP program and not as a substitute for other City funding. In addition, certain projects have allocations of Housing and Urban Development Section 108 loan funding. These loans are received during the fiscal year, and they are paid back in anticipation of future Community Development Block Grant receipts.

Development Impact Fees (DIF)
Within urbanized communities that are near build-out, Development Impact Fees (DIF) are collected to mitigate the impact of new development through provision of a portion of the financing needed for identified public facilities. Development Impact Fees levied in Planned Urbanizing Areas are known as Planned Urbanizing Development Impact Fees (PDIF).

Enterprise Funds
Enterprise funds account for specific services that are funded directly by fees and charges to users. These include the services provided by the Water, Metropolitan Wastewater, Development Services, and Environmental Services Departments, and Airports and Golf Course operations. These funds are intended to be fully self-supporting and are not typically subsidized by any general revenue or taxes. Within each enterprise fund, budgets are developed which are sufficient to fund current year operations and maintenance expenses, as well as provide for current and future years' upgrade, replacement, and expansion-related capital construction requirements.

Enterprise fund budgets typically provide for the accumulation of revenues over several years to fund major capital projects or stabilize fees and charges. Current and anticipated user charges and other revenue streams are analyzed to determine whether they are sufficient to meet proposed funding requirements; if not, adjustments are required. Adjustments may take the form of rate increases, changes in anticipated use of debt, operating budget reductions, and/or capital budget reductions or rescheduling.

Facilities Benefit Assessment
A Facilities Benefit Assessment (FBA) provides 100 percent of funds for public facilities projects that service a designated area of benefit and are identified in the Public Facilities Financing Plan (PFFP). The dollar amount of the assessment is based upon the cost of each public facility equitably distributed over a designated area of benefit in the community planning area. Liens are recorded with the County Assessor's Office.

At the time of building permit issuance, property being developed is assessed an amount determined by the type and size of the development for the permit to be issued. Monies collected are placed in a City revenue account, used solely for those major public facilities shown in the financing plan for the area of benefit. The same timing for collection of fees applies to both Facilities Benefit Assessments and to Development Impact Fees.

Grants and Reimbursements
Some projects are entirely or partially funded by grants and reimbursements from the State and federal government and other agencies. The receipts of certain grants and reimbursements follow the award of contracts; therefore, City funding is programmed for front-end financing of the total costs. Grant funding includes State and federal grants and grants from proceeds from State bond issuances. Grant funding sources include Congestion Mitigation Air Quality (CMAQ), Highway Bridge Replacement and Repair (HBRR), State and Local Partnership (S/L), Surface Transportation Program (STP), and Proposition 1B.

Infrastructure Improvement Funds
The Infrastructure Improvement Funds (one each for the Mayor and eight Council Districts) were established as part of the Fiscal Year 2002 Annual Budget. Funding is appropriated in various capital improvement projects for major maintenance of streetlights, sidewalks, traffic signals, libraries, parks and recreation facilities, roadways, or other purposes as identified by the Mayor or individual Council District.

Mission Bay and Regional Park Improvement Funds
Mission Bay rents and concessions revenue is allocated to the Mission Bay and Regional Park Improvement Funds in accordance with the City of San Diego Charter, Article V, Section 55.2. The funds in the Mission Bay Improvements Fund may only be expended in Mission Bay Park to restore wetlands, preserve park uses, improve living conditions, protect wildlife habitat, and improve other environmental assets. The Mission Bay Improvements Fund is used for permanent capital improvements and capital deferred maintenance of existing facilities in Mission Bay Park, as well as to improve environmental conditions consistent with the Mission Bay Park Master Plan. The funds in the Regional Parks Improvement Fund may only be expended for capital improvements in San Diego's regional parks. The City of San Diego's regional parks include Chollas Lake Park, Balboa Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and parks.

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Private Contributions and Donations
Projects may be funded by contributions and/or donations from private sources, such as residents, developers, private organizations, and businesses. Contributions by developers and vendors may be reimbursed by City funds in future years.

Public/Private Partnerships
The City encourages the private sector to match City contributions to various capital improvement projects.

QUALCOMM Stadium
QUALCOMM Stadium, built in 1967, has hosted many entertainment and sporting events. The Stadium Operating Fund is based on receipts from these events.

TransNet
The initial San Diego Transportation Improvement Program (TransNet), approved in 1987, resulted in a .5 cent increase to the local sales tax. TransNet funds go toward countywide traffic congestion relief and transportation improvements. In November 2004, voters approved a 40-year extension of TransNet (TransNet Extension Congestion Relief) which will continue the .5 cent sales tax through 2048. TransNet includes a Maintenance of Effort (MOE) provision to guarantee that the City spends a certain amount of discretionary funds on the maintenance and improvement of the public right-of-way.

The City utilizes TransNet cash for projects as much as possible in an attempt to minimize the issuance of bonds due to added costs of debt service. In an attempt to further minimize debt service costs, the issuance of TransNet Commercial Paper is utilized when feasible. TransNet Commercial Paper is a borrowing tool used to raise cash needed to cover cash-flow deficits and is generally viewed as a lower-cost alternative to bank loans. TransNet Commercial Paper funding gives the City an opportunity to build projects and make improvements now versus waiting until sufficient cash is accumulated. This also allows the City to build projects at current costs rather than escalated costs in the future. Because TransNet funding is projected to be available in future years, the issuance of TransNet Commercial Paper will not negatively impact other transportation projects.

Unidentified Funding
Some projects may lack identified funding in future fiscal years to complete the project. These projects display an "unidentified funding" revenue source in the project pages. Each project with an unidentified amount is summarized in each department's Unfunded Needs List.

Revenue Source Codes

The Expenditures by Revenue Source Table on each project page uses a coding system to identify funding and revenue sources. This table provides a brief description of each funding source.

Revenue Source/Tag		Fund	Revenue Source/Tag Title
ANTN P&R		010150	Antenna Lease Revenue - Park and Recreation
ARPRT	AS	010511	Airports Speed Capital Improvement Projects Fund
ARPRT	BF	010510	Airports - Brown Field

Capital Improvements Program
Revenue Sources

Revenue Source/Tag		Fund	Revenue Source/Tag Title
ARPRT	MF	010520	Airports - Montgomery Field
ASSESS	AM	702231	Camino Ruiz – Median Improvements from Aquarius to Jade Coast Road
ASSESS	AN	702642	Camino Santa Fe – Median Improvements from Rasha St.
ASSESS	BR	702241	Rancho Bernardo CIP
ASSESS	CN	702202	Carmel Country Road from Carmel Creek North to McGuire
ASSESS	DM	000030	Del Mar Terrace Maintenance Assessment District
ASSESS	MC	702341	Mid City MAD Capital Improvement Fun
ASSESS	NP	702491	North Park MAD Capital Improvement Fund
ASSESS	NT	702532	North Torrey Pines MAD
ASSESS	PA	702281	Park Village CIP
ASSESS	PE	702281	Rancho Penasquitos Monument Signs
ASSESS	TA	702591	Talmadge MAD Capital Improvement Fund
BENJ		067014	Benjamin Trust Fund
CAPOTH		302453	Capital Outlay Fund/Other
CAPOUT		030245	Capital Outlay Fund/Sales Tax
CDBG		Various	Community Development Block Grants
CITYGF		630221	Contributions from 100 Fund
CMAQ	15	038687	Congestion Mitigation Air Quality - State Route/Interstate 15 corridor
CMAQ	93	038693	Congestion Mitigation Air Quality - Coastal Rail Trail
CMAQ	DH	038740	CMAQ – Del Mar Heights Road Interconnect
CMAQ	NR	038741	Navajo Road Interconnect
CMPR		030306	TransNet Commercial Paper
CMPR	CP	030313	TransNet Extension/Commercial Paper
COP	1A	630231	Certificates of Participation 1A - RFD 1996B Surety Policy
COUN56		038960	State Route 56 Cooperative Agreement with San Diego County
DEV	56	010515	State Route 56 Participation Agreement
DEV	A9	039225	Developer Contribution-State Route 56
DEV	BM	392190	Black Mountain Ranch Developer Agreement
DEV	CT	039011	Developer Deposits Caltrans
DEV	DF	000014	Subdivider
DEV	HB	010571	Habitat Acquisition Fund
DEV	MC	392201	Mission City Parkway Bridge over the San Diego River – Developer Contribution
DEV	OM	000014	Otay Mesa Developer - Traffic Signals
DEV	PE	392044	Pv Est-Other P&R Facilities
DEV	TR	010608	Torrey Reserve Gateway Developer
DEV	WF	392161	Wuest - Fire Station
DEV	WP	010707	Western Pacific Contribution to Torrey Highlands
DEVADV	DA	000018	Developer Advance

Revenue Source/Tag		Fund	Revenue Source/Tag Title
DIF	02	079521	Clairemont Mesa Development Impact Fees
DIF	05	079514	La Jolla/La Jolla Shores Development Impact Fees
DIF	07	079503	Linda Vista Development Impact Fees
DIF	08	079504	Mid-City Development Impact Fees
DIF	11	079529	Mission Valley Development Impact Fees
DIF	12	079506	Navajo Development Impact Fees
DIF	13	079502	North Park Development Impact Fees
DIF	14	079516	Ocean Beach Development Impact Fees
DIF	16	079517	Otay Mesa/Nestor Development Impact Fees
DIF	17	079507	Pacific Beach Development Impact Fees
DIF	18	079530	Kearny Mesa Development Impact Fees
DIF	19	079508	Peninsula Development Impact Fees
DIF	20	079518	San Ysidro/Tia Juana River Valley Development Impact Fees
DIF	22	079526	Serra Mesa Development Impact Fees
DIF	23	079509	Skyline/Paradise Hills Development Impact Fees
DIF	24	079511	Southeastern San Diego Development Impact Fees
DIF	27	079527	Torrey Pines Development Impact Fees
DIF	29	079512	Uptown Development Impact Fees
DONATN	MS	010597	Mesa Shopping Center - Oak Trees
DONATN	RD	010259	Redevelopment Agency Donation
DONATN	SC	067031	San Carlos Branch Library
DONATN	SO	010501	Sea World Traffic Mitigation
DVSRV		041300	Development Services Enterprise Fund
EGF	50	010505	Environmental Growth Fund
EGF	51	105051	Environmental Growth Fund
EGF	52	105052	Environmental Growth Fund
ENERGY	EC	010231	Energy Conservation Program Fund
ENERGY	SL	010232	Energy Upgrade-California Energy Commission Loan Program
ENTFND		041201	Environmental Services - Refuse Disposal Fund
EQUIP		050030	General Services/Equipment Division Operating Fund
ERP		500711	Enterprise Resource Planning
FBA	01	079006	Mira Mesa Facilities Benefit Assessment
FBA	02	079002	Carmel Valley North Facilities Benefit Assessment
FBA	03	079001	University City Facilities Benefit Assessment
FBA	04	079004	Rancho Penasquitos Facilities Benefit Assessment
FBA	05	079003	Sabre Springs Facilities Benefit Assessment
FBA	06	079007	Scripps Miramar Ranch Facilities Benefit Assessment
FBA	08	079008	Carmel Valley South Facilities Benefit Assessment
FBA	09	079010	Del Mar Mesa Facilities Benefit Assessment
FBA	10	079012	Black Mountain Ranch Facilities Benefit Assessment
FBA	11	079011	Pacific Highlands Ranch Facilities Benefit Assessment
FBA	13	079013	Eastern Subarea of Otay Mesa Facilities Benefit Assessment

Capital Improvements Program
Revenue Sources

Revenue Source/Tag		Fund	Revenue Source/Tag Title
FBA	14	079014	Western Subarea of Otay Mesa Facilities Benefit Assessment
FBA	16	079016	Rancho Encantada Facilities Benefit Assessment
FBA	17	079015	Torrey Highlands FBA
FBA	CV	079009	FBA-Carmel Valley
FDGRNT	02	038609	Transportation Efficiency Act for the 21st Century Grant-Mission Beach Boardwalk
FDGRNT	07	018543	Community Dev Block Grant 07
FDGRNT	5C	038521	I5/SR56 N Connector-FED CBI
FDGRNT	5D	038522	I5/SR56 N Connector-FED Demo
FDGRNT	AD	386871	I-15: Adams to Cam Del Rio 38687
FDGRNT	CC	038989	Cherokee Traffic Calming-State
FDGRNT	CL	018551	Federal Grant - EDI - SP Coastal Low Flow Drain
FDGRNT	CT	038988	Cherokee Traffic Calming-federal
FDGRNT	DF	000005	Federal Grant
FDGRNT	EC	038606	Federal Grant - El Cajon Boulevard Median Enhancement
FDGRNT	FA	038523	Fairmount Ave Realigment Fam - Fed
FDGRNT	FH	038919	FHWA Federal Grant
FDGRNT	IC	038938	Seismic Retrofit-FED-Q100
FDGRNT	PR	038990	40TH St. Promenade-federal
FDGRNT	PR	038991	40TH St. Promenade-federal
FDGRNT	SG	038994	Smart Growth Grant-Federal
FDGRNT	SM	387141	Seismic Retrofit-Fed-L1CO
FDGRNT	ST	038958	Federal Grant - STAG - Coast Low Flow Storm Drain
FDGRNT	US	038059	Federal Grant - Underground Storage Tanks Cleanup
FDGRNT	WO	038336	Workforce Housing Grant
FED-RS/US	US	018014	Federal Grant-Underground Storage Tanks
FEMA		030330	Federal Emergency Management Administration
GASTAX	01	030219	Gas Tax
GCEF	BP	041401	Golf Course Enterprise Fund - Balboa Park
GCEF	MB	041403	Mission Bay Golf Course-Driving Range Upgrade
GCEF	TP	041402	Golf Course Enterprise Fund - Torrey Pines
GSFIFD		010503	Facilities Improvement Fund
HBRR	DF	038700	Highway Bridge Replacement and Repair Fund - Default
HBRR	EC	038728	Highway Bridge Replacement and Repair Fund - El Camino Bridge over San Dieguito
HBRR	FA	038701	Highway Bridge Replacement and Repair Fund - First Avenue Bridge
HBRR	GS	038703	Highway Bridge Replacement and Repair Fund - Georgia Street Bridge
HBRR	HN	038714	HBRR - North Harbor Dr Over Navy Estuary Bridge
HBRR	MS	038724	Highway Bridge Replacement and Repair - West Mission Bay Dr Bridge over SD River
HBRR	NS	038734	Highway Bridge Replacement and Repair Fund - N Torrey Pines Rd over Penasquitos

Revenue Source/Tag		Fund	Revenue Source/Tag Title
HBRR	WM	038718	HBRR - West Mission Bay Dr Over Mission Bay Channel Bridge
HUD108	LH	000019	Housing and Urban Development (HUD) Section 108 Loan – Logan Heights Library
HUD108	MC	000019	Housing and Urban Development (HUD) Section 108 Loan - Mid-City Area
HUD108	MC	018521	Housing and Urban Development (HUD) Section 108 Loan - Mid-City Area
HUD108	ML	018506	Martin Luther King, Jr. Community Park - Senior Center
HUD108	OB	000019	Housing and Urban Development (HUD) Section 108 Loan – Ocean Beach Library
IDF		030248	Capital Outlay - Industrial Development Fund
LN-ENF		030304	Livable Neighborhood/Economic Need Fund
LTF	00	390063	Local Transportation Fund - SANDAG Claim (Fiscal Year 2000)
LTF	01	390064	LTF-SANDAG Claim (FY01)
LTF	02	390065	Local Transportation Fund - SANDAG Claim (Fiscal Year 2002)
LTF	03	390066	Local Transportation Fund - SANDAG Claim (Fiscal Year 2003)
LTF	05	390068	TDA-Bike Lane SANDAG Claim (FY05)
LTF	94	390057	Local Transportation Fund - SANDAG Claim (Fiscal Year 1994)
LTF	LT	039005	LTF - Bicycle Lane State Grant
MBR	RP	010518	Regional Parks Improvements Fund
MISBAY	MF	010502	Mission Bay Improvements Fund
MISTR		010580	Mission Trails Regional Park
NCF		010225	New Convention Facility
NORTHBA	NB	010252	North Bay Redevelopment CIP Contributions
OCITY	BL	010532	Belmont Park Traffic Amelioration Fund
OCITY	CU	392142	CURRY - Library
OCITY	IN	010529	Infrastructure Improvements Fund
OCITY	LB	102216	TOT Interim Funding for Library System
OCITY	MC	392130	MCCRINK - Recreation Bldg
OCITY	MN	392132	MCCRINK - Library
OCITY	MR	392123	MRN – Recreational Park/Open Space
OCITY	RP	102341	Regional Parks Infrastructure Fund
OCITY	SL	392112	Sec 1st Library
OLDCOM		030305	Older Community Fund (40 Years)
OTHER	BH	010589	Black Horse Farm-John Hopkins
OTHER	CC	099030	Centre City Development Corporation - Contributions
OTHER	DF	000006	Other – Funding
OTHER	F5	038030	First Five Comm Library Grant
OTHER	MW	038241	Language Academy/Montezuma Elementary School Joint Use Improvements

Capital Improvements Program
Revenue Sources

Revenue Source/Tag		Fund	Revenue Source/Tag Title
OTHER	NP	010272	NP-Landscape & Lightning Projects
OTHER	RI	070240	First SD River Improvements Project
OTHER	SC	063034	Sunset Cliffs Natural Park Program
OTHER	SS	000038	Sunset Cliffs Natural Park Hillside
P/P		010365	Public/Private Partnership
PABIKE		030301	Proposition A Bike Ways
PDIF	02	039051	Fairbanks Ranch Country Club Planned Urbanizing Area Development Impact Fee
PDIF	06	039062	Otay Mesa - Eastern Area Planned Urbanizing Area Development Impact Fee
PDIF	09	039067	Otay Mesa - Western Area Planned Urbanizing Area Development Impact Fee
PDIF	11	039069	Torrey Highlands (Subarea 4) Planned Urbanizing Area Development Impact Fee
PDIF	12	039063	Sorrento Hills Planned Urbanizing Area Development Impact Fee
PDIF	14	390662	Subarea 2 Planned Urbanizing Area Development Impact Fee
PET		010596	Penasquitos East Trust Fund
PRIV	DN	063022	Private Donations - Default
PRIV	FP	999995	Library Financing Plan
PRIVR		000003	Private - Reimbursement
PRKBD	02	038223	2002 Bond Resources Per Capita Allocation
PRKDIF	MC	039094	Mid-City Park Development Impact Fee
PRKDIF	PE	039085	Penasquitos East Park Development Impact Fee
PRKDIF	PN	039095	Park Northeast Park Development Impact Fee
PRKFEE	DA	012000	Park Fees - Park and Recreation Building Permit Fee District A
PRKFEE	DT	000015	PRKFEE - Park Fee Default
PRKFEE	MO	011720	Park Fees – Montgomery Waller Major District
PRKFEE	MW	011210	Park Fees-Mira Mesa West Major District
PRKFEE	PN	011140	Park Fees - Penasquitos North Major District
PRKFEE	SM	011230	Park Fees - Scripps Miramar Major District
PRKG	P2	703002	Parking Meter Districts-Downtown CIP
PRKG	PD	070303	Parking Meter Districts Uptown
PRKG	PM	703001	Parking Meter Districts-Capital Improvements Program
PARKS	MA	038902	First Aveue Bridge over Maple Canyon - Rehabilitation
PROP1B	1B	000028	Proposition 1B
RECYCL		041211	Recycling Fund
REDEV		098000	Redevelopment Agency
REDEV		010275	Redevelopment Agency
REDEV		999999	Redevelopment Agency
REDEV		010259	Redevelopment Agency
REDEV		010239	Redevelopment Agency

Revenue Source/Tag		Fund	Revenue Source/Tag Title
REVBND	01	092110	PFFA - Fire and Lifeguard Facilities 2002 Bond Issuance for Construction
REVBND	GS	000027	Bond Revenue – General Services
RTCIP	TN	030319	TransNet Ext/Regional Transportation Congestion Improvement Program
S/L	56	388197	State Route 56-Cooperative with SANDAG and County
SANDAG	03	000026	San Diego Association of Governments Allocation for Bikeways - Fiscal Year 2003
SANDAG	56	038961	State Route 56-Cooperative Agreement SANDAG
SANDAG	BI	390070	TDA-Bike Ln SANDAG Claim FY08
SANDAG	BI	390071	TDA-Bike Ln SANDAG Claim FY08
SANDAG	MC	030316	TransNet Major Corridor
SCRIPPS	SM	039302	Scripps/Miramar Traffic
SCRIPPS	SP	011236	Scripps/Plan Amendment Area
SEDC		018508	Southeastern Economic Development Corporation
SEDC	CC	010267	SD-RDA Contrib to CIP
SEWER-E		041506	Sewer Expansion
SEWER-E		041508	Sewer Expansion
SEWER-R		041506	Sewer Replacement
SEWER-R		041508	Sewer Replacement
SMF		010507	Sludge Mitigation Fund
SPRING		039303	Spring Canyon Improvement
ST	DF	000020	State Reimbursement
STAD		010332	Qualcomm Stadium Fund
STATE	01	038101	State Grant - Rancho Bernardo Soccer Fields Lighting
STATE	08	038118	North Chollas Community Park
STATE	44	038144	North Chollas Community Park Phase II - Roberti-Z'Berg Harris State Grant Fund
STATE	52	038314	Tecolote Nature Center - Per Capita Fund (Fiscal Year 2002)
STATE	56	038964	State Route 56-Surface Transportation Improvement Program
STATE	82	038182	State Route 252 Corridor Park-Per Capita Fund (Fiscal Year 2002)
STATE	87	038978	State Routes 209 and 274 Caltrans Cooperative Agreement State Grant
STATE	AB	030307	Assembly Bill 2928 Fund/Congestion Mitigation Relief Fund
STATE	BD	038260	Mlk Co Pk Rec Ctr Roof 02BDS
STATE	BG	038251	Kit Carson Elem Joint Use Field
STATE	BP	039006	OTS Bike/Ped Safety Education
STATE	CL	038263	Central Avenue Acquisition
STATE	CM	000039	Carmel Mountain Ranch Community Park
STATE	CR	038261	Mlk Co Pk Rec Ctr Roof RZH
STATE	CT	000024	State Contribution to State Route 56 Project

Capital Improvements Program
Revenue Sources

Revenue Source/Tag		Fund	Revenue Source/Tag Title
STATE	DF	000001	State-Default fund
STATE	EP	018871	Teen Seat Belt Education Program
STATE	EW	038331	East Elliott Wildlife Conserv
STATE	FR	030380	Fire Station #22 State Grant
STATE	GG	038932	Smart Growth Grant-State
STATE	HG	038250	KIT CARSON ELEM JT USE FIELD
STATE	HI	039100	First Avenue Bridge over Maple Canyon-Rehabilitation
STATE	IR	038939	Seismic Retrofit-State
STATE	L1	038242	La Mirada Elem School Joint Use
STATE	LQ	038075	La Jolla Cove Erosion State Grant
STATE	MD	038230	Old Mission Dam Preservation
STATE	ME	038330	MSCP-East Elliott (WCB)
STATE	N1	038308	Del Mar Mesa/Normal Heights Park Acquisition - 2001 Grant
STATE	N2	038309	Del Mar Mesa/Normal Heights Park Acquisition - 2002 Grant
STATE	N3	038116	La Mirada Elementary School Joint-Use State Grant
STATE	NA	038963	Nobel Drive Extension (Min A)
STATE	ND	038962	Nobel Drive Extension (STRIP)
STATE	NH	038854	STATE - North Harbor o/Navy Estuary
STATE	NI	038307	Del Mar Mesa/Normal Heights Acquisition State Grant
STATE	OE	018903	OES State Grant
STATE	PD	039032	Paradise Hills Revitalization
STATE	PE	038257	Vista Terrace Play Area Per Ca
STATE	PP	038941	Proposition 1B
STATE	RD	038933	Pershing Redwood Intersection
STATE	SH	038928	Shoal Creek Pedestrian Bridge
STATE	WC	038332	East Elliott Wildlife Conservation
STATE	WQ	038350	Rose and Tecolote Creek Water Quality Improvements State Grant
STATE	WM	038858	State – W. Mission Bay o/MB Channel
STATE	ZH	038258	Vista Terrace Play Area - RZH
STP	56	038976	State Route 56-State Transportation Improvement Program
STP	FA	038974	Surface Transportation Program - Fairmount Avenue/Federal Avenue
STP	MB	038605	Surface Transportation Program - Mission Beach Boardwalk
STP	P2	038981	Surface Transportation Program - State Route 163 and Friars Road
STP	TC	038977	Surface Transportation Program-Traffic Congestion Relief Plan
STRMDR		010508	Storm Drain Fund
SUBDIV	SD	000014	Developer Subdivider
TNBOND		030302	TransNet Bonds
TN-INF		030309	TransNet Infrastructure Fund

Revenue Source/Tag		Fund	Revenue Source/Tag Title
TOTAX	BP	102244	Balboa Park - Transient Occupancy Tax Capital Improvements Program
TOTAX	C1	102383	CI-Bond Proceeds
TRANS		030310	TransNet Fund
TRANS		030300	TransNet Fund
TRANS	AD	030312	TransNet Ext/Admin & Debt
TRANS	CR	030310	TransNet Extension/Congestion Relief
TRANS	PA	030300	Prop A-(1/2% Sales Tax)
TRANSP		030303	TransNet/Intermodal Surface Transportation Efficiency Act Funds
UNIDEN		999999	Unidentified Funding
UTILITY		030100	Utility Surcharge
WATER-E		041500	Water Expansion
WATER-R		041500	Water Replacement

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The City's General Plan

On March 10, 2008 the San Diego City Council unanimously approved a comprehensive update to the City's General Plan. The plan sets out a long-range vision and policy framework for how the City should plan for projected growth and development, provide public services, and maintain the qualities that define San Diego over the next 20 to 30 years. San Diego's General Plan was last updated comprehensively in 1979 – a time when approximately half of the City's developable acreage was still vacant. Since less than four percent of the City's land remains vacant and available for new development, the General Plan policies represent a shift in focus from how to develop vacant land to how to design infill development and reinvest in existing communities to support long term growth. It has a strong sustainability focus through policies addressing transit/land use coordination; climate change; healthy, walkable communities; green buildings; clean technology industries; water and energy conservation and management; and urban forestry. In addition, the General Plan features protections for prime industrial lands; strategies for providing urban parks; "toolboxes" to implement mobility strategies; and policies designed to further the preservation of San Diego's historical and cultural resources. The plan was structured to work in concert with the City's community plans.

The General Plan update incorporates the City of Villages strategy to focus growth into mixed-use villages that are pedestrian-friendly districts, of different scales, linked to the transit system. Each village will be unique to the community in which it is located, yet all villages will be pedestrian-friendly, and characterized by inviting, accessible and attractive streets and public spaces. Individual villages will offer a variety of housing types and affordability levels. The strategy draws upon the character and strengths of San Diego's natural environment, distinctive neighborhoods, and activity centers that together form the City as a whole.

The City developed the General Plan within the context of state requirements, regional plans and population forecasts, and the issues and needs unique to the City. The General Plan is comprised of an introductory Strategic Framework section and the following elements: Land Use and Community Planning; Mobility; Economic Prosperity; Public Facilities, Services and Safety; Urban Design; Recreation; Historic Preservation; Conservation; and Noise. The Housing Element update was adopted separately in 2006. The policies within each element of the General Plan were developed with ten guiding principles in mind. These principles are to achieve:

1. An open space network formed by parks, canyons, river valleys, habitats, beaches, and ocean;
2. Diverse residential communities formed by the open space network;
3. Compact and walkable mixed-use villages of different scales within communities;
4. Employment centers for a strong economy;
5. An integrated regional transportation network of walkways, bikeways, transit, roadways, and freeways that efficiently link communities and villages to each other and to employment centers;
6. High quality, affordable, and well-maintained public facilities to serve the City's population, workers, and visitors;
7. Historic districts and sites that respect our heritage;
8. Balanced communities that offer opportunities for all San Diegans and share citywide responsibilities;
9. A clean and sustainable environment; and,
10. A high aesthetic standard.

The Public Facilities, Services and Safety Element of the General Plan includes policies on the prioritization and provision of public facilities and services, evaluation of new growth, guidelines for implementing a financing strategy, and guidelines for the provision of specific facilities. This element discusses City challenges, including a public facilities deficit, and calls for facilities deficiencies to be remedied through diverse funding resources.

Implementation of the General Plan is being accomplished through a broad range of legislative and regulatory actions that influence private and public development. The General Plan Action Plan, currently in the hearing process, identifies measures and timeframes for implementing General Plan policies. The Action Plan highlights eight key initiatives which are critical to General Plan implementation, as follows: Community Plan Updates, Climate Change Initiatives. Water Supply and Conservation Efforts, Land Development Code (LDC) Amendments, Public Facilities Finance Strategy, Economic Development Strategic Plan, Parks Master Plan, and Historic Preservation Incentives. In addition, the General Plan is consistent with the Regional Comprehensive Plan and will contribute to the San Diego Association of Governments' efforts to create a Sustainable Communities Strategy that meets anticipated Senate Bill 375 greenhouse gas emission reduction targets.

Community Plans

The City's community plans contain additional detailed planning guidance, and are a part of the Land Use Element of the General Plan. Community plans establish specific recommendations and objectives in a given community for future land uses and public improvements. The community plan provides a long range physical development guideline for elected officials and citizens engaged in community development. Citizen involvement has been a long-standing concept in the City of San Diego. In the 1960s and 1970s, the City Council adopted policies that established and recognized community planning groups as formal mechanisms for community input in the decision making processes. Community planning groups provide citizens with an opportunity for involvement in advising the City Council, the Planning Commission, and other decision makers on development projects, community plan amendments, rezoning projects, and public facilities. The recommendations of the planning groups are integral components of the planning process.

The general and community plans are policy documents, which require regulatory tools and programs to help implement their goals and standards. The implementation tools for planning documents include the Municipal Code, the Multiple Species Conservation Program (MSCP), zoning, Neighborhood Code Compliance, facilities financing plans, and redevelopment plans. These regulations and programs help guide land use, development, and design.

CIP Conformance to the City's General Plan and Community Plans

This year's capital improvement projects were reviewed for conformance with the 2008 General Plan. The vast majority of capital improvement projects are consistent with the General Plan, and relevant community and public facilities financing plans. Those few projects that are not consistent with the relevant community plan(s) will include a community plan amendment as part of the approval process, or the issue will be addressed as a part of a community plan update.

Community Planning Areas



Capital Improvements Program
Community Planning

Community Planning Areas by Council District



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Community Planning Areas and Policing Neighborhoods

The City of San Diego has several neighborhood policing areas. Each community planning area consists of one or more neighborhoods under a Police Service Area. The following list shows the neighborhoods sorted by community planning area. Some policing neighborhoods extend beyond a single community planning area; in these cases, the neighborhood is listed more than once.

Balboa Park (BP)
- Balboa Park

Barrio Logan (BL)
- Barrio Logan

Black Mountain Ranch (BMR)
- Black Mountain

Carmel Mountain Ranch (CMR)
- Carmel Mountain
- Rancho Bernardo

Carmel Valley (CV)
- Carmel Valley

Centre City (CC)
- Barrio Logan
- Core-Columbia
- Cortez
- East Village
- Gaslamp
- Harborview
- Horton Plaza
- Little Italy
- Marina
- Park West

Clairemont Mesa (CM)
- Bay Ho
- Bay Park
- Clairemont Mesa East
- Clairemont Mesa West
- North Clairemont

College Area (CA)
- College Area East
- College Area West
- Talmadge

Del Mar Mesa (DMM)
- Carmel Valley
- Torrey Highlands

East Elliott (EE)
- Tierrasanta

Fairbanks Country Club (FCC)
- North City

Greater Golden Hill (GGH)
- Golden Hill
- South Park

Greater North Park (GNP)
- Burlingame
- South Park
- North Park
- University Heights

Kearny Mesa (KM)
- Kearny Mesa
- Serra Mesa

La Jolla (LJ)
- La Jolla
- Pacific Beach
- Torrey Pines

Linda Vista (LV)
- Linda Vista
- Morena

Mid-City (MC)
- Adams North
- Azalea/Hollywood Park
- Castle
- Cherokee Point
- Chollas Creek
- Colina del Sol
- Corridor
- Darnall
- El Cerrito
- Fairmount Park
- Fairmount Village
- Fox Canyon
- Islenair
- Kensington
- Normal Heights
- Oak Park
- Ridgeview/Webster
- Rolando
- Swan Canyon
- Talmadge
- Teralta East

Mid-City (MC) (continued)
- Teralta West

Midway/Pacific Highway (MPH)
- Midway District
- Mission Hills
- Point Loma Heights

Miramar Ranch North (MRN)
- Miramar Ranch North

Mira Mesa (MM)
- Miramar
- Mira Mesa
- Sorrento Valley

Mission Bay Park (MBP)
- Mission Beach
- Ocean Beach

Mission Beach (MB)
- Mission Beach

Mission Valley (MV)
- Grantville
- Mission Valley East
- Mission Valley West
- Serra Mesa

Navajo (NAV)
- Allied Gardens
- Del Cerro
- Grantville
- Lake Murray
- San Carlos

Ocean Beach (OB)
- Ocean Beach
- Point Loma Heights

Old San Diego (OSD)
- Midway District
- Old Town

Otay Mesa (OM)
- Ocean Crest
- Otay Mesa

Otay Mesa/Nestor (OMN)
- Egger Highlands
- Nestor
- Otay Mesa West
- Palm City

Pacific Beach (PB)
- La Jolla
- Pacific Beach

Pacific Highlands Ranch (PHR)
- Carmel Valley
- North City
- Torrey Highlands

Peninsula (PEN)
- La Playa
- Loma Portal
- Point Loma Heights
- Roseville/Fleet Ridge
- Sunset Cliffs
- Wooded Area

Rancho Bernardo (SPV)
- Rancho Bernardo

Rancho Encantada (RE)
- Rancho Encantada

Rancho Penasquitos (RP)
- Rancho Penasquitos

Sabre Springs (SS)
- Sabre Springs

San Pasqual Valley (SPV)
- Rancho Bernardo
- San Pasqual

San Ysidro (SY)
- Border
- San Ysidro

Scripps Miramar Ranch (SMR)
- Miramar Ranch North
- Scripps Ranch

Serra Mesa (SM)
- Birdland
- Serra Mesa

Skyline-Paradise Hills (SPH)
- Bay Terraces
- Jamacha-Lomita
- Paradise Hills
- Skyline

Southeastern San Diego (SSD)
- Grant Hill
- Logan Heights
- Mountain View
- Mount Hope
- Shelltown
- Sherman Heights
- Southcrest
- Stockton

Sub Area 2 (North City Future Urbanizing Area) (FUA)
- North City

Tijuana River Valley (TRV)
- Egger Highlands
- Nestor
- Tijuana River Valley

Tierrasanta (TIR)
- Grantville
- Tierrasanta

Torrey Highlands (TH)
- Torrey Highlands

Torrey Hills (THS)
- Carmel Valley
- Rancho Penaquitos

Torrey Pines (TP)
- Del Mar Heights
- Torrey Preserve
- Torrey Pines

University (NUC)
- La Jolla Village
- Torrey Preserve
- Torrey Pines
- Sorrento Valley
- University City

Uptown (UPT)
- Hillcrest
- Midtown
- Mission Hills
- Park West
- University Heights

Via de la Valle (VV)
- North City

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Schedule VIII: Capital Improvements Program by Revenue Source

	Expended Encumbered Amount	Continuing Appropriation Amount	FY2010 Amount	FY2011-2020 Amount	Unidentified Funding	Revenue Source Total
Capital Outlay - Sales Tax and Other	7,835,374	2,598,104	21,800,000	63,600,000	-	95,833,478
City Airport Fund	1,730,972	781,739	1,800,000	18,000,000	-	22,312,711
City General Fund	3,116,223	715,844	1,002,149	-	-	4,834,216
Community Development Block Grants	2,505,308	1,627,458	1,069,316	4,277,264	-	9,479,346
County of San Diego	16,400,000	-	-	-	-	16,400,000
Developer	34,755,998	8,499,551	1,017,766	598,000	-	44,871,315
Developer Advance	7,500,000	3,600,000	-8,600,000	-2,500,000	-	-
Developer Subdivider	2,272,462	11,036,068	3,368,000	8,245,400	-	24,921,930
Development Impact Fees	7,272,619	3,508,212	12,100,000	-	-	22,880,831
Development Services Enterprise Fund	-	30,000	30,000	-	-	60,000
DIF - Planned Urbanizing Communities	6,791,129	3,500	-	2,396,772	-	9,191,401
Energy Conservation Program Fund	-	959,000	209,000	400,000	-	1,568,000
Environmental Growth Funds	1,022,503	1,356,091	-	-	-	2,378,594
ERP Fund	17,500,000	10,625,624	9,874,376	-	-	38,000,000
Facilities Benefit Assessment	226,496,420	110,971,619	45,306,222	217,278,982	-	600,053,243
Federal Grants	36,249,187	11,849,469	320,000	6,400,000	-	54,818,656
Fleet Services Internal Service Fund	917,000	916,000	350,000	-	-	2,183,000
Gas Tax Fund	1,441,040	-	-	-	-	1,441,040
Golf Course Enterprise Fund	1,335,255	4,666,430	3,334,120	-	-	9,335,805
Highway Bridge Replacement/Repair	25,862,311	3,694,423	2,126,000	15,908,000	-	47,590,734
Lease Revenue Bonds	6,237,007	-58,783	-	216,000,000	-	222,178,224
Maintenance Assessment Districts	679,154	1,177,858	2,860,704	345,000	-	5,062,716
Mission Bay Improvements Fund	743,144	3,471,856	2,536,208	25,362,080	-	32,113,288
Mission Trails Regional Park	101,000	-	472,000	-	-	573,000
Park Development Fees	2,017,884	1,950,879	60,000	-	-	4,028,763
Park Service District Fees	668,649	1,839,803	33,792	-	-	2,542,244
Parking Meter Districts	168,000	124,250	5,500,000	12,000,000	-	17,792,250
Private Contributions and Donations	13,032,000	1,889,617	2,000,000	11,339,000	-	28,260,617
Proposition 1B	698,119	2,422,375	-	-	-	3,120,494
QUALCOMM Stadium Operating Fund	53,084	-	750,000	4,500,000	-	5,303,084
Recycling Fund	-	26,072	26,072	-	-	52,144
Redevelopment Agency	170,229	1,861,271	200,000	5,450,000	-	7,681,500
Refuse Disposal Fund	47,771,602	13,645,427	7,237,122	19,324,000	-	87,978,151
Regional Park Improvements Fund	1,212,129	3,489,101	2,500,000	25,000,000	-	32,201,230
San Diego Association of Governments	43,177,633	1,439,905	630,000	-	-	45,247,538
Sewer Funds - Expansion	29,996,168	3,227,000	18,799,359	189,564,694	-	241,587,221
Sewer Funds - Replacement	76,814,937	2,101,858	115,281,277	767,272,372	-	961,470,444
State Grants	107,633,141	35,797,202	469,000	4,461,000	-	148,360,343
Storm Drain Fund	566,289	-	-	-	-	566,289
Surface Transportation Program	51,669,809	-	-	-	-	51,669,809
Transient Occupancy Tax Fund	3,906,807	152,300	-	-	-	4,059,107
TransNet	33,847,837	14,225,615	16,233,232	91,754,259	-	156,060,943
TransNet Commercial Paper	3,269,227	-	8,000,000	8,000,000	-	19,269,227

Financial Summary

Schedule VIII: Capital Improvements Program by Revenue Source

	Expended Encumbered Amount	Continuing Appropriation Amount	FY2010 Amount	FY2011-2020 Amount	Unidentified Funding	Revenue Source Total
TransNet Proposition A Bikeways	3,221,891	1,896,630	-	-	-	5,118,521
TransNet RTCIP	-	-	-	-	-	-
Utilities Undergrounding Program Fund	-	-	48,857,037	253,800,000	-	302,657,037
Water Department Fund - Expansion	240,705,884	25,007,170	48,158,674	68,397,519	-	382,269,247
Water Department Fund - Replacement	219,278,778	27,353,632	101,617,635	853,741,723	-	1,201,991,768
Other Funding	43,726,666	22,982,930	1,108,855	-	-	67,818,451
Unidentified Funding	-	-	-	-	1,865,055,449	1,865,055,449
Grand Totals	**1,332,370,869**	**343,463,100**	**478,437,916**	**2,890,916,065**	**1,865,055,449**	**6,910,243,399**

Schedule X: Capital Improvement Project by Department

		Expended Encumbered Amount	Continuing Appropriation Amount	FY2010 Amount	FY2011-2020 Amount	Unidentified Funding	Project Cost Amount *
Airports							
31-001.0	**Annual Allocation - Montgomery Field**	-	-	950,000	9,000,000	-	950,000
31-001.1	**Annual Allocation - Brown Field**	-	-	850,000	9,000,000	-	850,000
31-300.0	**Brown Field Airport Airfield Electrical System Upgrades Phase I**	1,730,424	4,957	-	-	-	1,735,381
	Airports Totals	1,730,424	4,957	1,800,000	18,000,000	-	3,535,381
City Planning & Community Investment							
29-965.0	**Torrey Pines City Park General Development Plan**	465,431	-	-	-	-	465,431
37-443.0	**Multiple Species Conservation Program - Property Acquisition**	14,930,515	480,535	-	-	27,789,472	43,200,522
39-084.0	**Ray Street Improvements**	100,000	25,000	-	-	-	125,000
39-803.0	**Annual Allocation - Downtown Parking Projects**	-	-	5,500,000	12,000,000	-	5,500,000
58-153.0	**City Bicycle Master Plan**	259,565	15,435	-	-	-	275,000
	City Planning & Community Investment Totals	15,755,511	520,970	5,500,000	12,000,000	27,789,472	49,565,953
Engineering & Capital Projects							
11-302.0	**Ransom Street and Darwin Way Storm Drain**	232,000	705,000	-	-	-	937,000
12-124.0	**Beach Area Sewage Interception/Low Flow Storm Drain Diversion**	6,035,249	432,998	-	-	-	6,468,247
12-127.0	**Storm Station N Improvements**	1,884,815	851	-	-	-	1,885,666
12-152.0	**Famosa Slough Salt Marsh Restoration**	266,000	-	22,000	-	-	288,000
12-160.0	**La Jolla Ecological Reserve Area of Special Biological Significance**	625,407	294,593	700,000	-	-	1,620,000
12-162.0	**Carmel Country Road Low Flow Channel**	-	500,000	500,000	1,212,000	-	2,212,000
13-501.0	**Talbot Street Slope**	376,884	1,071,273	2,000,000	-	-	3,448,157
13-502.0	**Fashion Valley Road River Crossing**	1,193,952	683,048	-	-	-	1,877,000
29-914.0	**Martin Luther King Jr Community Park - Recreation Center Roof Replacement**	66,647	113,681	-	-	-	180,328
37-028.0	**Annual Allocation - Undergrounding of City Utilities**	-	-	48,857,037	253,800,000	-	48,857,037
37-064.0	**Annual Allocation - ADA Improvements**	-	-	11,069,316	44,277,264	-	11,069,316
37-073.0	City Council Chamber Improvements	-	-	-	-	1,425,000	1,425,000
37-200.0	Annual Allocation - Consultant Services/Right-Of-Way Projects	-	-	-	-	180,000	-
37-900.0	**City Administration Building Fire Protection and Life Safety Improvement**	1,198,000	-	-	-	5,000,000	6,198,000
39-013.0	**Ocean Beach Commercial Revitalization - Newport Avenue**	-	406,000	-	-	840,000	1,246,000
39-086.0	**Azalea Park Roadway Improvements and Neighborhood Identification**	80,000	271,830	60,000	-	-	411,830
39-089.0	**University City South Beautification and Right of Way Improvements**	70,000	30,000	-	-	-	100,000
39-207.0	**North Park/University Avenue - Streetscape Improvements**	2,306,500	-	-	-	-	2,306,500
39-209.0	**El Cajon Boulevard Commercial Revitalization - Interstate 805 to 54th Street**	2,102,215	231,872	200,000	-	337,192	2,871,279
39-216.0	**Washington/Goldfinch Improvements**	1,354,142	107,858	-	-	-	1,462,000
39-233.0	**Reo Drive Streetscape**	1,506,277	595,061	-	-	-	2,101,338
52-209.0	**Rosecrans Street Corridor Improvements**	274,456	2,184,333	-	-	-	2,458,789

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** Project Cost for Annual Allocations Only Includes the FY2010 Amount.*

Financial Summary

Schedule X: Capital Improvement Project by Department

Engineering & Capital Projects

		Expended Encumbered Amount	Continuing Appropriation Amount	FY2010 Amount	FY2011-2020 Amount	Unidentified Funding	Project Cost Amount *
52-274.0	**Balboa Avenue Corridor Improvements**	436,186	2,710,825	-	-	-	3,147,011
52-293.0	Annual Allocation - Street Lights - Citywide	-	-	-	2,000,000	-	-
52-307.0	**Spring Canyon Road between Scripps Ranch Boulevard and Pomerado Road**	26,000	759,000	-	-	-	785,000
52-311.0	**Interstate 5/State Route 56 North Freeway Connectors**	3,009,587	-	100,000	6,600,676	-	9,710,263
52-338.0	Annual Allocation - Beach Access Reconstruction	-	-	-	-	270,000	-
52-349.0	Interstate 8/Fairmount Avenue/Mission Gorge Road Interchange Improvements	-	-	-	-	750,000	750,000
52-357.0	**Scripps Ranch Boulevard - Carroll Canyon Road to Aviary Drive**	1,120,983	419,017	-	-	-	1,540,000
52-358.0	**Scripps Ranch/Mira Mesa Boulevard Medians**	375,686	727,308	-	-	21,000	1,123,994
52-362.0	**Nobel Drive Extension and Interstate 805 Interchange**	26,538,308	74,692	-	-	-	26,613,000
52-372.0	**Genesee Avenue - Widen Interstate 5 Crossing**	7,969,561	1,730,439	14,600,000	-	365,700,000	390,000,000
52-389.0	**Camino Ruiz - Gold Coast Dr to Jade Coast and Miralani Dr to Miramar Road**	23,151	-	-	7,776,849	-	7,800,000
52-392.0	**Carroll Canyon Road - Sorrento Valley Road to Scranton Road**	4,308,000	3,300,000	10,150,000	-	-	17,758,000
52-401.0	**Camino Ruiz, Santaluz to Camino del Norte - Street Improvements**	13,901,786	-	-	-	-	13,901,786
52-402.0	**Camino Ruiz, Santaluz to Resort Street - Wildlife Crossing**	5,193,235	-	-	-	-	5,193,235
52-404.0	**Camino Ruiz, San Dieguito Road to Carmel Valley Road - Wildlife Crossing**	-	-	4,243,200	-	-	4,243,200
52-406.0	**Thorn Street Median Improvements**	140,200	91,298	-	-	-	231,498
52-409.0	**43rd Street and Logan/National Avenue Intersection**	142,986	2,422,375	3,000,000	-	-	5,565,361
52-411.0	**Carmel Mountain Road - Neighborhood 10 Boundary to Del Mar Mesa Road**	-	6,287,000	-	900,000	-	7,187,000
52-417.0	**Eastgate Mall - Miramar Road to San Diego Gas and Electric (SDG&E) Easement**	723,621	758,380	-	2,571,000	-	4,053,001
52-421.0	**Carroll Canyon Road - Interstate 15 to Maya Linda Road**	78,373	-	-	-	-	78,373
52-430.0	**Napa Street Traffic Improvements**	647,444	8,296	-	-	5,104,260	5,760,000
52-452.0	**La Jolla Village Drive - Torrey Pines Road to Villa La Jolla Drive**	8,306,640	-	-	-	-	8,306,640
52-455.0	**State Route 163 and Friars Road**	3,463,936	2,150,000	2,500,000	12,697,768	122,700,000	143,511,704
52-458.0	**Genesee Avenue - Nobel Drive to State Route 52**	1,439,109	509,491	-	22,353,100	-	24,301,700
52-463.0	**State Route 56 - Carmel Valley Road to Black Mountain Road**	222,531,096	-	-	-	-	222,531,096
52-466.0	**Carmel Valley Road - Via Albutura to Camino Del Sur**	2,674,667	5,825,333	-	-	-	8,500,000
52-478.0	**Del Mar Heights Road North of Neighborhood #4 Park and School**	-	845,250	-	-	-	845,250
52-479.0	**El Camino Real - San Dieguito Road to Via de la Valle**	3,142,862	855,128	1,980,000	13,635,561	9,021,959	28,635,510
52-485.0	**La Jolla Village Drive/Interstate 805 Interchange Ramps**	23,570,050	268,572	-	-	5,000,000	28,838,622
52-492.0	**Del Sol Boulevard - Central**	38,745	6,461,255	-	-	-	6,500,000
52-503.0	**Sports Arena Boulevard - Rosecrans Street to Midway Drive**	378,110	531	-	-	-	378,641
52-517.0	**Carmel Valley Road - 300 Feet East of Portofino Drive to Del Mar**	8,969,641	-	75,000	50,000	-	9,094,641

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Schedule X: Capital Improvement Project by Department

Engineering & Capital Projects

		Expended Encumbered Amount	Continuing Appropriation Amount	FY2010 Amount	FY2011-2020 Amount	Unidentified Funding	Project Cost Amount *
52-519.0	Annual Allocation - Bridge Rehabilitation - Citywide	-	-	-	500,000	3,000,000	-
52-545.0	Coastal Erosion Affecting City Streets	-	-	-	-	3,500,000	-
52-553.0	**Saturn Boulevard - Palm Avenue to Coronado Avenue**	314,816	407	-	-	1,115,955	1,431,178
52-554.0	**First Avenue Bridge over Maple Canyon - Rehabilitation**	10,315,530	3,052,423	400,000	-	-	13,767,953
52-555.0	**Georgia Street Bridge/University Avenue Improvements**	1,639,802	-	421,000	6,788,000	-	8,848,802
52-588.0	**Streamview Drive Improvement - 54th Street to College Avenue**	137,000	280,000	-	1,240,000	-	1,657,000
52-592.0	**Aldine Drive and Fairmount Avenue - Slope Restoration**	781,643	1,825,000	1,100,000	-	-	3,706,643
52-594.0	**Genesee Avenue - Interstate 5 to Eastgate Mall**	327,750	-	-	-	-	327,750
52-595.0	**La Jolla Village Drive and Regents Road**	442,000	838,000	-	-	-	1,280,000
52-616.0	**North Torrey Pines Road - Genesee Avenue to Torrey Pines State Reserve Boundary**	174,262	1,061,988	3,510,750	-	-	4,747,000
52-640.0	**Palm Avenue/Interstate 805 Interchange**	1,772,336	9,415,550	-	6,753,000	-	17,940,886
52-641.0	**Triple Pipe Crossing - Dennery Road**	-	-	119,246	655,855	-	775,101
52-642.0	**Old Otay Mesa Road - Westerly**	180,000	3,070,000	-	-	2,750,000	6,000,000
52-643.0	**West Mission Bay Drive Bridge over San Diego River**	2,989,000	685,000	100,000	2,900,000	55,643,000	62,317,000
52-653.0	**Camino del Sur - Carmel Mountain Road to 1,600 Feet North of Park Village Road**	1,215,779	335,221	-	8,780,400	293,600	10,625,000
52-657.0	**Dennery Road - East**	-	-	239,807	1,078,563	-	1,318,370
52-670.0	**Coast Boulevard Bluff Stabilization**	1,637,792	-	-	-	-	1,637,792
52-671.0	**Ocean Front Walk Reconstruction - San Fernando Place to Ventura Place**	339,540	250,460	-	-	3,437,000	4,027,000
52-674.0	**Torrey Pines Road - Slope Reconstruction**	326,220	-	-	-	950,000	1,276,220
52-676.0	**Mira Sorrento Place - Scranton Road to Vista Sorrento Parkway**	12,233,123	335,560	60,000	60,000	-	12,688,683
52-679.0	**Miramar Road - Interstate 805 Easterly Ramps to 300 Feet East of Eastgate Mall**	4,500,000	3,150,000	-	-	-	7,650,000
52-680.0	**Regents Road - Executive Drive to Genesee Avenue**	741,086	4,940,134	-	-	1,100,000	6,781,220
52-681.0	**Ocean View Hills Parkway Improvements**	15,598,237	-	-	-	-	15,598,237
52-682.1	**Otay Truck Route Widening Phase III & IV**	1,172,687	2,697,310	400,000	5,450,000	10,332,144	20,052,141
52-683.0	**Debt Service for TransNet Commercial Paper Funded Projects**	-	142,188	127,812	13,350,000	-	13,620,000
52-686.0	**Del Mar Heights Road Median - Mango Drive to City Limits**	229,714	225,286	-	-	2,000,000	2,455,000
52-696.0	**Pershing Drive/Redwood Street Intersection**	404,546	769,938	-	-	-	1,174,484
52-699.0	**Euclid Avenue Improvements - Home Avenue to Thorn Street**	1,017,240	70,000	-	-	-	1,087,240
52-700.0	**Rancho Bernardo Street and Sidewalk Improvements**	71,753	15,141	-	-	65,800	152,694
52-706.0	**Sea World Drive Widening and Interstate 5 Interchange Improvements**	1,000,000	-	2,000,000	6,000,000	7,424,775	16,424,775
52-712.0	**Del Mar Mesa Road - Carmel Country Road to Carmel Mountain Road**	8,941,456	463,544	-	-	-	9,405,000
52-713.0	**Alvarado Canyon Road Realignment**	33,000	67,000	-	650,000	5,140,000	5,890,000
52-715.0	**Annual Allocation - Sidewalks - Citywide**	-	-	176,000	1,750,000	3,300,000	176,000
52-717.0	**Bird Rock Coastal Traffic Flow Improvements**	6,356,539	-	-	-	-	6,356,539
52-718.0	**La Jolla Parking Structure Design**	-	50,000	-	-	-	50,000

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Financial Summary

Schedule X: Capital Improvement Project by Department

Engineering & Capital Projects

		Expended Encumbered Amount	Continuing Appropriation Amount	FY2010 Amount	FY2011-2020 Amount	Unidentified Funding	Project Cost Amount *
52-721.0	Nobel Drive - Lebon Drive to Regents Road and Genesee Ave to Town Center Drive	-	-	-	4,676,000	-	4,676,000
52-723.0	**Little McGonigle Ranch Road - Del Mar Mesa Road to State Route 56**	7,125,000	-	-	-	-	7,125,000
52-725.0	**Camino del Sur - Widen to Six Lanes Northerly of State Route 56**	13,364,810	-	-	-	-	13,364,810
52-729.0	Juan Street Reconstruction	-	-	-	-	3,000,000	3,000,000
52-733.0	**Carmel Valley Road - Four/Six lanes southerly of Street A**	3,018,600	33,449	-	3,272,951	-	6,325,000
52-739.0	**Del Mar Heights Road - Four to Six Lanes**	7,400,000	-	-	-	-	7,400,000
52-745.0	**Clairemont Mesa Boulevard/SR-163 Improvements**	5,741,000	6,559,000	600,000	8,000,000	-	20,900,000
52-747.0	**Carmel Valley Road - Street A to Neighborhood Parkway**	-	-	4,900,000	2,500,000	-	7,400,000
52-754.0	**Linda Vista Road at Genesee Avenue**	7,000	116,000	-	630,000	-	753,000
52-759.0	**University Avenue and Front Street Pop-Out**	125,000	25,000	-	-	-	150,000
52-760.0	**Jackson Drive Median Replacement**	-	20,000	-	-	-	20,000
52-761.0	**University Avenue Sidewalk from 54th St to 68th St**	35,229	464,771	200,000	2,300,000	-	3,000,000
52-762.0	**University Avenue Street Lights from 54th Street to 68th Street**	40,000	460,000	-	-	-	500,000
52-763.0	**Skyline Drive Median & Parkway Improvements**	616,610	498,390	325,000	800,000	-	2,240,000
52-764.0	**Palm Avenue Roadway Improvements**	186,528	232,472	300,000	-	3,801,000	4,520,000
52-765.0	**Sorrento Valley Road & Interstate 5 Interchange**	3,104,315	289,685	-	-	47,000,000	50,394,000
52-766.0	**University Avenue Mobility Project**	45,000	655,000	200,000	7,000,000	-	7,900,000
52-767.0	**El Camino Real Widening**	4,356,000	800,000	-	-	-	5,156,000
52-768.0	Genesee Avenue - Northbound Dual Left Turn Lanes at Eastgate Mall	-	-	-	1,477,000	-	1,477,000
52-769.0	**Normal Street Median Improvements**	83,185	210,065	-	-	-	293,250
52-770.0	**Village Loop Road - Carmel Valley Road East to Property Line**	2,334,600	545,400	-	-	332,800	3,212,800
52-771.0	**State Route 56/Interstate 15 Interchange Improvements**	580,000	-	-	-	-	580,000
52-773.0	**Cherokee Street Improvements**	10,000	90,000	-	1,000,000	1,100,000	2,200,000
52-774.0	**34th and 35th at Madison Avenue - Curb, Gutter and Sidewalk (CD3 Sidewalk)**	12,000	168,000	-	1,000,000	-	1,180,000
52-776.0	**Prospect Street/Silverado Street Roundabout**	85,000	73,000	891,000	-	-	1,049,000
52-777.0	**Potomac Street Improvements**	116,447	263,553	-	-	-	380,000
52-778.0	**62nd to 65th Street Channel Improvements**	2,500	72,500	-	-	-	75,000
52-779.0	**Skyline at Cardiff Improvements**	7,065	17,935	-	-	-	25,000
52-780.0	**La Jolla Mesa Drive Sidewalk**	23,300	91,700	-	-	-	115,000
52-781.0	**San Diego River Bike Path - Mission Trails to Mission Bay**	75,000	-	-	-	-	75,000
52-782.0	**38th Street Improvements**	10,000	90,000	-	1,623,638	1,500,000	3,223,638
52-805.0	**Soledad Mountain Road Emergency Repair**	20,629,701	6,606,094	-	-	-	27,235,795
52-808.0	Annual Allocation - Median Installation	-	-	-	3,000,000	-	-
52-810.0	**Hollister Street Widening**	-	200,000	-	-	1,975,000	2,175,000
52-811.0	Ocean View Boulevard - 40th to 32nd - Widening	-	-	-	2,050,000	-	2,050,000
52-812.0	Hollister Street-Coronado to Tocayo-Widening	-	-	-	2,950,000	-	2,950,000
52-813.0	Division Street-Bryanview to 61st-Widening	-	-	-	7,817,292	-	7,817,292

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Schedule X: Capital Improvement Project by Department

Engineering & Capital Projects

		Expended Encumbered Amount	Continuing Appropriation Amount	FY2010 Amount	FY2011-2020 Amount	Unidentified Funding	Project Cost Amount *
52-814.0	Saturn Boulevard - Coronado to Grove (West Side)	-	-	-	1,100,000	-	1,100,000
52-815.0	**Torrey Meadows Drive Overcrossing**	-	-	612,666	-	-	612,666
53-037.0	Earthquake Restrainers for Bridges	-	-	-	-	180,000	-
53-038.1	**North Harbor Drive Bridge over Navy Estuary**	14,896,362	2,688,119	-	-	-	17,584,481
53-044.0	**Regents Road Bridge**	6,339,920	297,879	-	14,172,150	15,825,051	36,635,000
53-050.0	**North Torrey Pines Road Bridge over Los Penasquitos Creek**	12,999,300	11,700	471,000	37,000	-	13,519,000
53-053.0	**Mission City Parkway Bridge over San Diego River**	1,912,122	875,193	-	-	7,270,497	10,057,812
53-055.0	**West Mission Bay Drive Bridge over Mission Bay Channel Seismic Retrofit**	9,093,575	883,194	-	-	-	9,976,769
53-061.0	**Laurel Street (Cabrillo) Bridge over Hwy 163-Structural Rehab. and Retrofit**	25,000	445,000	-	-	-	470,000
53-062.0	**Bridge Preventative Maintenance Assessment Program**	166,095	85,905	-	-	-	252,000
54-012.0	**Ted Williams Parkway Pedestrian Bridge at Shoal Creek Drive**	929,920	-	-	616,000	2,554,080	4,100,000
58-007.0	Overhead/Other City Costs for Streets Projects	-	-	-	-	525,000	-
58-089.0	**Poway Road - Class I Bicycle Lane**	306,707	1,293,293	-	-	-	1,600,000
58-127.0	**State Route 15 Bikeway**	918,729	345,140	240,000	-	-	1,503,869
58-140.0	**Bayshore Bikeway**	4,109,094	1,173,681	-	-	-	5,282,775
58-144.0	**San Diego River Bike Path - Mission Trails to Mission Bay**	42,440	159,060	-	-	-	201,500
58-147.0	**Rose Creek Bikeway**	1,315,904	484,096	-	-	5,000,000	6,800,000
58-150.0	**Friars Road to Pacific Highway Bike Path**	89,518	-	-	-	625,000	714,518
58-156.0	**Ocean Beach Bike Path/Hotel Circle North Bikeway Design**	2,148,736	401,264	468,884	-	-	3,018,884
58-157.0	**Vista Sorrento Parkway Bike Lanes**	411,447	196,053	-	-	-	607,500
58-162.0	**Coastal Rail Trail**	860,126	567,063	-	-	21,087,100	22,514,289
58-167.0	**Bicycle Safety and Commuting Education Program**	1,148,935	217,059	-	-	-	1,365,994
58-171.0	**State Route 56 Bike Interchanges**	237,397	2,862,603	-	1,504,060	6,822,940	11,427,000
58-176.0	**Darkwood Canyon Connector Study for SR-56 Bike Path**	27,026	22,974	-	-	-	50,000
58-179.0	**54th Street and Euclid Avenue Bike Lanes and Route**	130,000	-	-	-	-	130,000
58-188.0	**Balboa Ave/Tierrasanta Blvd Bikeway**	250,000	-	-	-	-	250,000
58-191.0	**San Diego River Multi-Use Path**	371,000	129,000	-	-	900,000	1,400,000
58-196.0	**University Avenue at Alabama Street Bicycle and Pedestrian Safety Improvements**	74,826	45,174	630,000	-	-	750,000
58-198.0	**Kearny Villa Road Bike Lane Improvements**	300,000	-	-	-	-	300,000
58-199.0	**Rancho Bernardo Bikeway**	133,525	116,475	-	-	-	250,000
58-200.0	**Pedestrian Master Plan Phase III**	341,435	-	-	-	-	341,435
58-201.0	**Traffic Safety and Education Program**	50,000	-	-	-	-	50,000
58-202.0	**Safety in Traffic Education Program (STEP)**	192,950	27,050	-	-	-	220,000
58-203.0	**Taylor Street - Bikeway**	2,214	247,786	-	-	-	250,000
58-204.0	Annual Allocation - Minor Bicycle Facilities	-	-	-	150,000	-	-
58-205.0	**Kearny Villa Road Bike Path Study**	3,000	97,000	-	-	-	100,000
58-206.0	**India Street Improvement Study**	3,000	47,000	-	-	-	50,000
58-207.0	**Bicycle Rings and Racks**	-	50,000	-	-	-	50,000
58-208.0	**El Camino Real/State Route-56 Bike Path Connector Paving**	-	50,000	217,500	-	-	267,500

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** Project Cost for Annual Allocations Only Includes the FY2010 Amount.*

Financial Summary

Schedule X: Capital Improvement Project by Department

		Expended Encumbered Amount	Continuing Appropriation Amount	FY2010 Amount	FY2011-2020 Amount	Unidentified Funding	Project Cost Amount *
Engineering & Capital Projects							
58-209.0	**Interstate 5 Underpass - Bikeway/Pedestrian Connection**	-	535,000	-	-	1,116,000	1,651,000
58-210.0	**Villa La Jolla Drive Bicycle Route**	-	10,000	-	-	-	10,000
59-021.0	**Annual Allocation - Transporation Grant Matches**	-	-	348,536	6,000,000	-	348,536
59-023.0	**Annual Allocation - Preliminary Engineering for Congestion Relief Projects**	-	-	50,000	500,000	-	50,000
61-001.0	**Annual Allocation - Traffic Control/Calming Measures**	-	-	408,000	1,000,000	3,500,000	408,000
61-203.1	**Imperial Avenue Street Lights - from 61st to 69th Streets**	5,000	205,000	-	-	-	210,000
62-266.0	**Safe Routes to School Program - Willow Elementary School**	121,000	679,000	-	-	-	800,000
62-267.0	**Safe Routes to School - Central Elementary School**	98,886	336,114	-	-	-	435,000
62-328.0	**Del Mar Heights Road Traffic Signal Interconnect**	77,615	106,885	-	-	-	184,500
62-329.0	**Navajo Road Traffic Signal Interconnect**	16,727	34,273	-	-	-	51,000
62-331.0	**Annual Allocation - Traffic Signal Interconnect Projects**	-	-	100,000	1,000,000	-	100,000
62-332.0	**25th Street Renaissance Project**	21,000	179,000	469,000	956,000	-	1,625,000
62-333.0	**Via Capri Traffic Calming Project**	113,000	37,000	50,000	-	-	200,000
62-337.0	**Florence Griffith Joyner Elementary School - Safe Route to School**	-	946,143	-	-	-	946,143
62-924.0	**Del Mar Heights Road West of Seagrove Street - Flashing Beacon**	-	35,000	-	-	-	35,000
63-001.0	Annual Allocation - Traffic Count Stations	-	-	-	-	360,000	-
64-005.0	**Five Points Neighborhood Pedestrian Improvements**	15,000	135,000	-	-	-	150,000
68-001.0	**Annual Allocation - Traffic Signals - Cooperative Projects**	-	-	250,000	800,000	-	250,000
68-010.0	**Annual Allocation - Traffic Signals - Citywide**	-	-	305,000	4,000,000	-	305,000
68-011.0	**Annual Allocation - Traffic Signals - Modifications/Modernization**	-	-	800,000	8,500,000	-	800,000
68-017.0	Annual Allocation - School Traffic Safety Improvements	-	-	-	2,000,000	-	-
68-020.0	**Pacific Highlands Ranch Traffic Signals**	1,250,000	1,150,000	-	-	-	2,400,000
	Engineering & Capital Projects Totals	564,297,779	114,361,928	121,547,754	516,262,127	740,876,153	1,713,253,477
Environmental Services							
32-010.0	**Unclassified Disposal/Burn Site Closures**	-	354,705	50,000	1,098,000	-	1,502,705
32-011.0	**Arizona Landfill - Closure**	985,841	232,702	460,000	395,000	-	2,073,543
32-014.0	**West Miramar Phase II - Landfill Gas System**	101,541	778,459	480,000	1,700,000	-	3,060,000
32-017.0	**Annual Allocation - Groundwater Monitoring Network**	250,001	-	250,000	1,640,000	910,000	250,000
32-018.0	**South Chollas Landfill - Gas Upgrades**	348,995	1,261,005	40,000	261,000	-	1,911,000
32-020.0	**South Chollas Landfill - Improvements**	3,522,513	89,189	800,000	-	-	4,411,702
32-021.0	**Environmental Services Department Operations Yard Improvements**	1,307,611	517,389	500,000	-	-	2,325,000
32-024.0	**South Miramar Landfill Slopes**	-	1,510,000	2,100,000	-	-	3,610,000
33-084.0	**Underground Hazardous Materials Storage Tanks**	5,988,524	4,543,800	-	-	2,288,500	12,820,824
37-004.0	**Annual Allocation - Minor Landfill Requirements**	354,878	-	250,000	1,930,000	-	250,000

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Schedule X: Capital Improvement Project by Department

		Expended Encumbered Amount	Continuing Appropriation Amount	FY2010 Amount	FY2011-2020 Amount	Unidentified Funding	Project Cost Amount *
Environmental Services							
37-041.0	**Citywide Energy Improvements**	-	950,000	200,000	400,000	-	1,550,000
37-056.0	**West Miramar Refuse Disposal Facility - Phase II**	37,616,152	596,182	300,000	1,800,000	-	40,312,334
37-057.0	**Miramar Landfill Greenery Expansion**	99	199,901	200,000	-	-	400,000
37-074.0	**Environmental Services Facilities Improvement**	-	122,194	122,194	-	54,136	298,524
37-254.0	**Future Waste Management Disposal and Processing Facilities**	3,230,055	8,048,773	1,750,000	10,500,000	51,157,100	74,685,928
	Environmental Services Totals	53,706,210	19,204,299	7,502,194	19,724,000	54,409,736	149,461,560
Fire-Rescue							
29-473.0	**Pacific Beach Lifeguard Tower and Grand Avenue Restroom**	4,737,607	70,059	-	-	-	4,807,666
29-494.0	**Children's Pool - Lifeguard Station and Restroom Improvements**	210,516	255,070	700,000	-	2,789,414	3,955,000
33-066.0	Annual Allocation - Opticom Emergency Vehicle Preemption System	-	-	-	-	250,000	-
33-080.0	**Fire Station 17 - Mid-City**	33,071	750,553	-	-	7,936,376	8,720,000
33-086.0	**Otay Mesa and Otay Mesa/Nestor Fire Station**	76,414	1,808,586	-	8,365,000	-	10,250,000
33-089.0	**Skyline North Fire Stations**	860,629	5,547	-	-	8,257,149	9,123,325
33-090.0	**Fire Station 45 - Mission Valley**	972,761	5,931	3,000,000	-	8,037,708	12,016,400
33-091.0	**Paradise Hills/South Bay Terrace Fire Station**	83,654	281	-	-	10,211,065	10,295,000
33-093.0	**Fire Station 1 Rehabilitation**	518,622	1,498,494	-	-	-	2,017,116
33-098.0	**Fire Station Major Component Replacement and Rehabilitation**	160,669	1,015	-	-	1,730,464	1,892,147
33-102.0	**Fire Station 22 - Point Loma Reconstruction**	532,669	75,492	200,000	-	5,029,839	5,838,000
33-104.0	**Fire Station 5 - Hillcrest**	91,088	800,835	-	-	8,178,077	9,070,000
33-105.0	**Fire Station 47 - Pacific Highlands Ranch**	6,812,206	2,387,794	-	-	-	9,200,000
33-106.0	Fire Station 48 - Black Mountain Ranch North	-	-	-	9,008,850	-	9,008,850
33-120.0	Fire-Rescue Logistics Facility	-	-	-	-	40,000,000	40,000,000
33-121.0	Fire-Rescue Air Operations Base	-	-	-	-	15,000,000	15,000,000
33-123.0	Regional Public Safety Communications Facility/System	-	-	-	-	140,000,000	140,000,000
33-124.0	Fire-Rescue Headquarters	-	-	-	-	45,000,000	45,000,000
33-503.0	**La Jolla Shores Lifeguard Station**	394,058	93,161	-	-	3,352,781	3,840,000
33-504.0	**South Mission Beach Lifeguard Station**	224,836	-4,900	-	-	4,380,064	4,600,000
33-505.0	**La Jolla Cove Lifeguard Station**	205,741	471	200,000	-	1,698,788	2,105,000
33-507.0	**Mission Beach Lifeguard Station**	102,001	-7,097	-	-	769,496	864,400
33-508.0	**Lifeguard Headquarters**	1,743,144	971,856	-	-	10,000,000	12,715,000
	Fire-Rescue Totals	17,759,686	8,713,148	4,100,000	17,373,850	312,621,221	360,317,904
General Services							
33-069.0	Kearny Mesa Maintenance and Material Complex	-	-	-	-	612,532	612,532
33-119.0	Fire-Rescue Vehicle Maintenance Facility	-	-	-	-	30,000,000	30,000,000
37-068.0	**Annual Allocation - City Facilities Improvements**	-	-	11,800,000	75,800,000	-	11,800,000
37-075.0	**Fitting Facility Expansion**	-	-	350,000	-	100,000	450,000

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Financial Summary

Schedule X: Capital Improvement Project by Department

		Expended Encumbered Amount	Continuing Appropriation Amount	FY2010 Amount	FY2011-2020 Amount	Unidentified Funding	Project Cost Amount *
General Services							
59-001.0	Resurfacing of City Streets	-	-	-	133,800,000	-	-
63-002.0	Traffic Signals - Replace Obsolete Controllers	-	-	-	600,000	2,175,000	-
	General Services Totals	-	-	12,150,000	210,200,000	32,887,532	42,862,532
Library							
35-065.0	**Kensington-Normal Heights Library**	29,282	-4,282	-	-	2,396,530	2,421,530
35-082.0	**San Diego Main Library**	11,611,795	20,006,112	-	-	109,029,197	140,647,104
35-086.0	**Otay East Branch Library**	-	-	885,000	15,000,000	-	15,885,000
35-088.0	**San Carlos Branch Library Expansion**	627,520	107,675	-	-	8,526,582	9,261,777
35-093.0	**San Ysidro Branch Library**	180,506	135,494	-	2,500,000	11,870,000	14,686,000
35-096.0	**Mission Hills Branch Library**	2,852,417	139,083	-	-	16,054,500	19,046,000
35-100.0	**Ocean Beach Branch Library**	2,312,391	-69,031	75,000	-	7,864,860	10,183,220
35-101.0	**Logan Heights Branch Library**	12,455,523	2,036,574	-	-	-	14,492,097
35-102.0	**Balboa Branch Library (Clairemont Mesa)**	280,051	16,856	450,000	-	6,955,093	7,702,000
35-104.0	**North Park Branch Library**	63,788	451,519	-	-	13,563,291	14,078,598
35-105.0	Pacific Beach Branch Library Improvements	-	-	-	2,589,000	-	2,589,000
35-106.0	**Paradise Hills Branch Library**	33,856	39,229	-	-	8,866,448	8,939,533
35-107.0	**Skyline Hills Branch Library**	3,621,946	1,882,306	-	2,750,000	8,563,463	16,817,715
35-111.0	Carmel Mountain Ranch Branch Library	-	-	-	-	2,221,000	2,221,000
35-112.0	**Scripps Ranch Branch Library**	21,797	13,803	-	-	1,090,400	1,126,000
35-113.0	South University Community Branch Library	-	-	-	-	5,972,000	5,972,000
35-114.0	**Rancho Bernardo Library**	30,311	6,707	-	-	3,467,682	3,504,700
35-236.0	Pacific Highlands Ranch Library	-	-	-	12,786,832	5,213,168	18,000,000
	Library Totals	34,121,183	24,762,045	1,410,000	35,625,832	211,654,214	307,573,274
Metropolitan Wastewater							
40-930.0	**Otay Mesa Trunk Sewer**	14,461,757	-	-	-	-	14,461,757
40-931.0	**South Mission Valley Trunk Sewer**	7,121,632	-	9,410,258	8,800,000	-	25,331,890
40-933.0	Annual Allocation - MWWD Trunk Sewers	-	-	-	186,181,891	-	-
41-926.0	**Annual Allocation - Metropolitan System Pump Stations**	-	-	337,459	7,186,149	-	337,459
41-927.0	**Annual Allocation - Pump Stations 64, 65, Penasquitos and East Mission Gorge**	-	-	540,496	6,307,656	-	540,496
41-929.0	**Pump Station Upgrades**	11,237,291	-	4,950,400	13,876,333	-	30,064,023
41-933.0	Pump Station 2 Screens	-	-	-	4,002,579	-	4,002,579
41-939.0	**Pump Station 84 Upgrade and Pump Station 62 Abandonment**	54,080	-	-	1,923,077	-	1,977,157
41-942.0	**North City Water Reclamation Sludge Pump Station Upgrade**	237,120	-	150,000	319,976	-	707,096
42-913.0	**Annual Allocation - Metro Treatment Plants**	-	-	3,742,975	10,566,347	-	3,742,975
42-930.0	**South Bay Water Reclamation Plant Demineralization Facility Phases I & II**	622,839	-	-	25,444,423	-	26,067,262
42-934.0	**Alvarado Water Quality Lab Roof Replacement**	394,894	-	-	-	-	394,894
44-001.0	**Annual Allocation - Sewer Main Replacements**	-	-	41,807,474	295,974,217	-	41,807,474
45-915.0	**Pump Station 2 Onsite Standby Power**	129,481	-	748,800	9,235,200	-	10,113,481
45-922.0	**Bond Issuance CIP Reserve**	-	5,000,000	-	-	-	5,000,000

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Schedule X: Capital Improvement Project by Department

		Expended Encumbered Amount	Continuing Appropriation Amount	FY2010 Amount	FY2011-2020 Amount	Unidentified Funding	Project Cost Amount *
Metropolitan Wastewater							
45-940.0	**Wet Weather Storage Facility - Phase I**	2,710,860	-	280,766	89,457,421	-	92,449,047
45-943.0	**Point Loma - Grit Processing Improvements**	8,301,864	-	-	38,365,797	-	46,667,661
45-960.0	**Point Loma - South Access Road Protection Project**	351,698	-	-	385,922	-	737,620
45-961.0	South Metro Sewer Rehabilitation, Phase 3B	-	-	-	9,264,316	-	9,264,316
45-965.0	**Environmental Monitoring and Technical Services Lab Esplanade and Stream Line**	234,253	-	-	2,288,000	-	2,522,253
45-966.0	**Metro Facilities Control System Upgrade**	8,020,034	-	-	17,473,000	-	25,493,034
45-982.0	**MBC Centrate Collection Upgrades**	2,219,495	-	-	-	-	2,219,495
45-983.0	**Metro Biosolids Center Dewatering Centrifuges Replacement**	158,995	-	277,842	8,000,000	-	8,436,837
45-984.0	**MBC Biosolids Storage Silos**	1,657,760	-	-	8,080,268	-	9,738,028
45-989.0	**Metro Biosolids Center Odor Control Facility Upgrades**	1,442,680	-	582,400	4,606,493	-	6,631,573
45-990.0	MBC Storm Drainage Upgrades	-	-	-	3,374,591	-	3,374,591
45-991.0	MBC Switchgear Reconfiguration	-	-	-	562,431	-	562,431
45-992.0	**North City Water Reclamation Plant - Electro Dialysis Reversal Upgrade**	476,513	-	230,000	870,000	-	1,576,513
45-993.0	**NCWRP - EDR Enclosure**	-	-	240,000	260,000	-	500,000
46-050.0	**Annual Allocation - Pipeline Rehabilitation**	400,000	-	32,489,711	140,383,028	-	32,489,711
46-050.6	**Pipeline Rehabilitation G-1**	8,834,988	-	-	-	-	8,834,988
46-106.0	**Annual Allocation - Sewer Pump Station Restorations**	-	-	1,199,960	-	-	1,199,960
46-136.0	**Carmel Valley Trunk Sewer - East of Interstate 5**	10,430,024	-	-	-	-	10,430,024
46-169.0	**East Mission Gorge Force Main Rehabilitations**	1,100,680	-	153,960	2,080,000	-	3,334,640
46-193.0	**Annual Allocation - CIP Contingencies**	-	-	2,593,094	5,399,677	-	2,593,094
46-195.6	**East Point Loma Trunk Sewer**	2,730,000	-	7,200,000	2,700,000	-	12,630,000
46-195.8	**Miramar Road Trunk Sewer**	4,923,965	-	-	-	-	4,923,965
46-196.6	**Balboa Avenue Trunk Sewer**	892,489	-	1,349,000	3,213,000	-	5,454,489
46-196.9	**Montezuma Trunk Sewer**	662,774	-	300,000	2,135,000	-	3,097,774
46-197.6	**United States International University (USIU) Trunk Sewer**	2,615,437	-	1,785,000	10,219,120	-	14,619,557
46-197.9	**Lake Murray Trunk Sewer - In Canyon**	1,553,305	-	19,143,493	-	-	20,696,798
46-205.0	**Harbor Drive Trunk Sewer Replacement**	984,672	-	-	14,352,000	-	15,336,672
46-501.0	Annual Allocation - Metropolitan Sewer Pooled Contingencies	-	-	-	1,206,528	-	-
46-502.0	**Annual Allocation - Clean Water Program Pooled Contingencies**	-	-	94,663	5,738,269	-	94,663
46-505.0	**Annual Allocation - Unscheduled Projects**	-	-	3,488,859	14,468,508	-	3,488,859
46-602.0	**Sewer Pump Station 41 Rehabilitation**	6,702,900	-	984,026	1,473,516	-	9,160,442
46-602.6	**Pump Station 79**	5,202,473	-	-	662,333	-	5,864,805
	Metropolitan Wastewater Totals	106,866,953	5,000,000	134,080,636	956,837,066	-	528,972,383
OneSD Support							
92-000.0	**OneSD (Enterprise Resource Planning System Core Project)**	17,500,000	10,625,624	9,874,376	-	-	38,000,000
	OneSD Support Totals	17,500,000	10,625,624	9,874,376	-	-	38,000,000

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Financial Summary

Schedule X: Capital Improvement Project by Department

Park & Recreation

		Expended Encumbered Amount	Continuing Appropriation Amount	FY2010 Amount	FY2011-2020 Amount	Unidentified Funding	Project Cost Amount *
12-157.0	**San Diego River Dredging, Qualcomm Way to State Route 163 - Phase One**	116,562	308,438	-	-	-	425,000
20-013.0	Annual Allocation-Park and Recreation Grant Match Funding	-	-	-	-	3,575,640	-
20-100.3	**Old Mission Dam Preservation**	896,633	405,894	-	-	-	1,302,527
21-843.0	**Balboa Park Golf Course - Clubhouse and Parking Lot**	192,425	311,575	634,120	-	6,900,000	8,038,120
21-865.0	**Balboa Park Improvements**	152,480	271,027	-	-	-	423,507
21-875.0	**Balboa Park - Morley Field Evaluation and Repair of Collapsed Storm Drain**	-	50,000	-	-	-	50,000
21-876.0	**Balboa Park - Florida Canyon Evaluation and Repair of Broken Storm Drain**	-	1,000,000	-	-	-	1,000,000
21-877.0	**Balboa Park - Marston Point Evaluation and Repair of Collapsed Storm Drain**	-	50,000	-	-	-	50,000
22-959.0	**Mission Bay - Fiesta Island General Development Plan**	358,283	275,717	-	-	-	634,000
22-960.0	**Fiesta Island Infrastructure Improvements**	389,860	2,727,423	-	-	250,000,000	253,117,283
22-965.0	**Annual Allocation - Mission Bay Improvements**	-	-	2,536,208	25,362,080	-	2,536,208
22-966.0	**West Ski Island - Shoreline Stabilization**	-	500,000	-	-	2,000,000	2,500,000
22-968.0	**Mariner's Point Road Curbs and Parking Lot - Improvements**	-	400,000	-	-	-	400,000
22-969.0	**Mission Bay Park Drinking Fountains - Replacement**	-	150,000	-	-	-	150,000
22-970.0	**Mission Point/Bayside Walk Security Lighting - Upgrade**	-	275,000	-	-	-	275,000
22-972.0	**North Crown Point Gazebos - Replacement**	-	394,000	-	-	-	394,000
22-973.0	**North Tecolote Children's Play Area - Replacement**	-	750,000	-	-	-	750,000
22-976.0	**Sunset Point Parking Lot - Security Lighting**	-	150,000	-	-	-	150,000
22-977.0	**Vacation Isle North Cove Parking Lot - Security Lighting**	-	150,000	-	-	-	150,000
22-978.0	**Vacation Isle North Cove Road Improvements**	-	150,000	-	-	-	150,000
22-979.0	**Vacation Isle Northeast Parking Lot Security Lighting**	-	150,000	-	-	-	150,000
22-980.0	**West Bonita Cove Children's Play Area Upgrades**	-	200,000	-	-	-	200,000
25-005.0	**Torrey Pines Golf Course - North Course Reconstruction of 18 Holes**	862,043	1,335,642	-	-	-	2,197,685
25-008.0	**Balboa Park Golf Course: Concrete Step and Hand Railing Replacement**	97,859	152,141	-	-	-	250,000
25-014.0	**Mission Bay Golf Course and Practice Center - New Landscaping**	185	99,815	-	-	-	100,000
25-015.0	**Mission Bay Golf Course and Practice Center - Existing Building Improvements**	-	400,000	-	-	-	400,000
25-016.0	**Mission Bay Golf Course and Practice Center - New Practice Area Upgrade**	138,963	261,037	-	-	-	400,000
25-017.0	**Mission Bay Course Golf Course - New Irrigation System**	843	99,157	-	-	-	100,000
25-019.0	**Balboa Park Golf Course - Irrigation System - Upgrades**	42,937	1,757,063	-	-	-	1,800,000
25-020.0	**Torrey Pines Golf Course - Irrigation & Fence Upgrades**	-	250,000	-	-	-	250,000
25-021.0	**Mission Bay Golf Course - Driving Range Upgrade**	-	-	1,000,000	-	-	1,000,000
25-023.0	**Annual Allocation - Torrey Pines Golf Course**	-	-	300,000	-	-	300,000

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** Project Cost for Annual Allocations Only Includes the FY2010 Amount.*

Park & Recreation

		Expended Encumbered Amount	Continuing Appropriation Amount	FY2010 Amount	FY2011-2020 Amount	Unidentified Funding	Project Cost Amount *
25-024.0	**Torrey Pines Golf Course Cart Paths - North and South Course**	-	-	800,000	-	-	800,000
25-025.0	**Annual Allocation - Balboa Park Golf Course**	-	-	300,000	-	-	300,000
25-026.0	**Annual Allocation - Mission Bay Golf Course and Practice Center**	-	-	300,000	-	-	300,000
28-006.0	**Chollas Lake Accessible Fishing Pier**	-	-	60,000	-	-	60,000
28-007.0	**Mission Bay Athletic Area Comfort Station Modernization**	-	-	200,000	-	-	200,000
28-008.0	**Paradise Hills Community Park Picnic Shelter**	-	-	93,000	-	-	93,000
28-009.0	**Palisades Park Comfort Station Replacement**	-	-	300,000	-	-	300,000
28-010.0	**Views West Neighborhood Park - ADA Upgrades**	-	-	275,000	-	-	275,000
28-011.0	**Dailard Neighborhood Park - Children's Play Area Upgrades**	-	-	400,000	-	-	400,000
29-002.0	**Central Avenue Mini Park-Acquisition and Development**	526,324	13,676	-	-	292,000	832,000
29-282.1	**Hilltop Community Park - Development, Phases I, II & III**	4,657,945	1,362,113	-	450,614	-	6,470,672
29-407.0	**Carmel Valley Community Park South - Recreation Building**	5,123,956	676,044	-	-	-	5,800,000
29-408.0	**Dennery Ranch Neighborhood Park - Acquisition and Construction**	45	2,000,956	-	7,201,000	-	9,202,001
29-427.0	**Black Mountain Ranch Community Park - Acquisition and Development**	2,950,000	2,514,784	-	11,885,216	200,000	17,550,000
29-429.0	Black Mountain Ranch Community Park Swimming Pool	-	-	-	6,000,000	-	6,000,000
29-458.0	**252 Corridor (Dorothy Petway) Neighborhood Park**	1,456,975	1,543,025	-	-	-	3,000,000
29-482.0	**Carmel Valley Neighborhood Park - Neighborhood #8**	68,675	2,681,325	1,105,000	-	1,179,350	5,034,350
29-499.0	Black Mountain Ranch Community Park Recreation Building	-	-	-	6,700,000	-	6,700,000
29-514.0	**Carson Elementary School - Joint Use Improvements**	693,839	55,823	-	-	-	749,662
29-533.0	**Del Mar Mesa Neighborhood Park**	3,365,371	34,629	-	-	350,000	3,750,000
29-534.0	**Gonzales Canyon Neighborhood Park - Acquisition and Development**	16,495	3,483,505	2,300,000	-	-	5,800,000
29-535.0	**Hidden Trails Neighborhood Park Acquisition and Development**	-	200,000	2,220,000	-	680,000	3,100,000
29-536.0	**La Jolla Valley Trail**	385,000	-	-	-	-	385,000
29-538.0	**La Jolla Valley Trail - North Loop**	-	638,000	-	-	-	638,000
29-540.0	McGonigle Canyon Neighborhood Park Acquisition and Development	-	-	-	6,100,000	-	6,100,000
29-541.0	**Pacific Breezes Community Park (Ocean View Hills Community Park)**	1,063,531	10,706,469	-	-	-	11,770,000
29-542.0	Pacific Breezes Community Park Recreation Center (Ocean View Hills CP)	-	-	-	6,367,000	-	6,367,000
29-543.0	**Pacific Highlands Ranch Community Park Acquisition and Development**	1,000,000	1,243,000	-	16,932,000	-	19,175,000
29-544.0	Pacific Highlands Ranch Community Park Recreation Building	-	-	-	5,950,000	-	5,950,000
29-547.0	**Torrey Highlands Neighborhood Park**	3,886,864	1,873,225	-	1,754,911	-	7,515,000
29-612.0	**Rancho Encantada Park - Neighborhood No. 2**	8,097	3,891,903	-	-	-	3,900,000
29-617.0	**Del Mar Mesa Multiple Species Conservation Program Land Acquisition**	1,866,642	257,358	-	-	-	2,124,000

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Financial Summary

Schedule X: Capital Improvement Project by Department

Park & Recreation

		Expended Encumbered Amount	Continuing Appropriation Amount	FY2010 Amount	FY2011-2020 Amount	Unidentified Funding	Project Cost Amount *
29-651.0	**Riviera Del Sol Neighborhood Park - Acquisition and Development**	-	3,550,000	-	-	-	3,550,000
29-657.0	**La Mirada Elementary School - Joint Use Improvements**	1,068,178	173,417	-	-	-	1,241,595
29-666.0	**San Diego River Park Master Plan**	1,543,202	88,798	-	-	-	1,632,000
29-667.0	**North Chollas Community Park - Improvements**	2,840,704	455,329	-	-	26,343,967	29,640,000
29-671.0	**Kumeyaay Lakes Berm Restoration and Dredging**	124,479	35,521	-	-	9,840,000	10,000,000
29-680.0	**Windansea Improvements**	576,064	73,936	-	-	275,000	925,000
29-688.0	**Del Sur Neighborhood Park North (Black Mountain Neighborhood Park North)**	-	3,700,000	-	-	-	3,700,000
29-689.0	**Carmel Grove Mini-Park - Play Area Upgrade**	7,156	420,844	-	-	39,467	467,467
29-692.0	Public Roads Supporting Park Access	-	-	-	400,000	4,100,000	-
29-706.0	**Cypress Canyon Neighborhood Park - Phase II**	-	-	2,384,466	-	-	2,384,466
29-717.0	**Fairbrook Neighborhood Park - Acquisition**	401,121	18,879	-	-	-	420,000
29-727.0	**McAuliffe Community Park - Development**	203,814	3,193,873	-	806,127	-	4,203,814
29-738.0	**Hourglass Field Community Park - Field House**	248,607	3,420,894	-	-	-	3,669,501
29-757.0	**Mira Mesa Community Park - Expansion (Carroll Neighborhood Park - Dev)**	1,579,981	12,420,019	-	7,000,000	200,000	21,200,000
29-761.0	**Fairbrook Neighborhood Park - Development**	76	1,820,924	579,000	-	-	2,400,000
29-764.0	**Carmel Valley Community Park South - Neighborhood #8A**	10,530,185	3,042,639	-	-	-	13,572,824
29-795.0	**Hickman Fields**	-	-	1,400,000	-	30,000,000	31,400,000
29-796.0	**Tecolote Canyon Natural Park Resource Management Plan**	101,000	-	-	-	-	101,000
29-852.0	**Beyer Community Park**	1,932,492	29,508	-	-	13,000,000	14,962,000
29-864.0	**Rancho Penasquitos Parks - Playground Upgrades**	1,217,628	11,330	-	350,000	550,000	2,128,958
29-865.0	**Home Avenue Neighborhood Park - Development**	386,914	213,086	-	-	2,600,000	3,200,000
29-866.0	**Montgomery-Waller Community Park Sports Field Lighting & Park Improvements**	75,515	489,485	200,000	-	-	765,000
29-871.0	**Sunset Cliffs Natural Park - Drainage Study**	303,975	1,025	-	-	90,000	395,000
29-886.0	**West Lewis and Falcon Streets - Mini-Park**	136,580	313,420	-	-	180,000	630,000
29-887.0	**Carmel Valley Skate Park**	477,585	2,732,415	-	-	-	3,210,000
29-889.0	**Joint Use Improvements - Citywide**	-	737,705	-	-	1,672,295	2,410,000
29-890.0	**Sunshine Berardini Fields Development**	218,665	41,335	-	-	14,300,000	14,560,000
29-891.0	**West Maple Canyon Mini-Park**	86,189	288,811	-	-	200,000	575,000
29-893.0	**Memorial Pool Improvements**	14,473	735,527	1,000,000	-	-	1,750,000
29-896.0	**Roosevelt Junior High School - Joint Use Improvements**	116,921	283,079	190,000	-	600,000	1,190,000
29-897.0	**North Park Mini-Park and Streetscape Improvements**	-	2,550,000	-	-	1,320,000	3,870,000
29-901.0	**Angier Elementary School - Joint Use Improvements**	12,017	1,717,983	-	-	500,000	2,230,000
29-902.0	**Cabrillo Heights Neighborhood Park - Improvements**	15,698	662,302	-	-	165,000	843,000
29-903.0	**Wegeforth Elementary School - Joint Use Improvements**	17,893	1,974,107	-	-	294,000	2,286,000
29-904.0	**La Jolla Valley Bike Path**	-	638,000	-	-	-	638,000
29-905.0	**Taylor Street Slope Reconstruction**	625,764	601,084	-	-	-	1,226,848
29-907.0	**Dingeman Elementary School - Spring Canyon Neighborhood Park Improvements**	27,770	88,120	-	-	-	115,890

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Park & Recreation

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29-909.0	**Regional Park Improvements**	-	-	2,500,000	25,000,000	-	2,500,000
29-910.0	**Open Space Improvements**	371,858	728,142	-	-	900,000	-
29-911.0	**Sefton Field Neighborhood Park (San Diego River Improvements)**	165,710	334,290	-	-	500,000	1,000,000
29-913.0	**Coastal Bluff Erosion and Access**	-	582,933	-	-	2,702,402	3,285,335
29-916.0	**Vista Terrace Park Tot Lot Upgrades**	339,355	112,262	-	-	-	451,617
29-918.0	**Hourglass Field House Parking Areas**	29,498	900,502	-	-	-	930,000
29-919.0	**Birney Elementary School Joint Use Improvements**	-	-	30,000	-	230,000	260,000
29-922.0	Rattlesnake Canyon Neighborhood Park	-	-	-	4,650,000	1,050,000	5,700,000
29-923.0	Parkdale Neighborhood Park - Acquisition and Development	-	-	-	5,850,000	500,000	6,350,000
29-925.0	**Wightman Street Park**	506,779	179,221	-	-	2,363,000	3,049,000
29-930.0	Ahrens Field Development	-	-	-	1,250,000	-	1,250,000
29-932.0	Treena Mesa Joint Use Sports Field	-	-	-	3,500,000	-	3,500,000
29-938.0	**Canyonside Community Park Sportsfield Lighting Upgrade**	345,000	-	-	-	-	345,000
29-941.0	**Language Academy/Montezuma Elementary School - JU Improvements**	-	668,000	-	-	731,000	1,399,000
29-942.0	**Otay Valley Regional Park-Beyer Way Equestrian & Regional Staging Area & Trail**	29	199,971	-	-	2,550,000	2,750,000
29-943.0	**Mission Trails Regional Park Master Plan Update and Natural Resource Mgmt Plan**	-	148,000	472,000	-	-	620,000
29-944.0	**Florida Canyon Drainage and Trail Improvements and Exotic Plant Removal**	20,555	336,445	-	-	-	357,000
29-945.0	Rose Canyon Improvements	-	-	-	2,000,000	-	2,000,000
29-951.0	**Martin Luther King Jr. Community Park - Play Area Upgrades**	112,351	387,649	-	-	-	500,000
29-953.0	**Encanto Community Park Concession Stand Expansion at Verna Quinn Fields**	-	155,000	-	-	-	155,000
29-954.0	**Montgomery Academy - Joint Use Improvements**	-	954,000	300,000	-	76,000	1,330,000
29-956.0	**City Heights Mini-Park Development**	-	731,500	-	-	-	731,500
29-966.0	**Mission Trails Regional Park Cowles Mountain Trail Rehabilitation**	-	400,000	-	-	-	400,000
29-967.0	**Mission Trails Regional Park Trail Realignments**	-	300,000	-	-	-	300,000
29-969.0	**Azalea Neighborhood Park Recreation Center - Improvements**	-	141,713	-	-	1,693,000	1,834,713
29-970.0	**252 Corridor Park Improvements - Phase II**	-	1,600,000	-	-	-	1,600,000
29-973.0	**Marshall Elementary School - Joint Use Improvements**	-	35,000	-	-	699,000	734,000
29-974.0	**Gonzales Canyon Resource Management Plan**	-	200,000	-	-	-	200,000
29-975.0	**Crest Canyon Resource Management Plan**	-	75,000	-	-	-	75,000
29-980.0	**Sunset Cliffs Natural Park Hillside Section Improvements**	-	700,000	-	-	1,900,000	2,600,000
29-981.0	**Carmel Mountain Ranch Community Park Children's Play Area Improvements**	-	406,512	-	-	-	406,512
29-982.0	**Rancho Penasquitos Monument Signs**	-	-	75,000	-	-	75,000
29-983.0	**Rancho Bernardo Westwood Soundwall - Landscape Improvements**	-	-	100,000	-	-	100,000
29-984.0	**Pomerado Road, South of Rancho Bernardo Road - Median Improvements**	-	-	216,954	-	-	216,954
29-985.0	**Pomerado Road, North of Rancho Bernardo Road - Median Improvements**	-	-	94,750	-	-	94,750

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Park & Recreation							
29-986.0	**Welcome to Rancho Bernardo - Community Identification Sign**	-	-	10,000	-	-	10,000
29-987.0	**Camino Santa Fe - Median Improvements Rasha St. to Future Carroll Canyon Rd**	-	-	150,000	-	-	150,000
29-988.0	**Del Mar Terrace - Street Improvements**	-	-	420,000	-	-	420,000
29-989.0	**Carmel Country Road From Carmel Creek North to McGuire - Median Imprvmts**	-	-	110,000	-	-	110,000
29-990.0	**North Park Main Street Sidewalk Improvement at 30th Street and University Avenue**	-	-	175,000	-	-	175,000
29-991.0	**Camino Ruiz - Median Improvements from Aquarius to Jade Coast Road**	-	-	529,000	-	-	529,000
29-995.0	**Montclair Neighborhood Park - Play Area Improvements**	-	345,000	-	-	-	345,000
29-996.0	**Sunroad Neighborhood Park - Development**	-	-	1,610,000	-	-	1,610,000
29-997.0	**Linda Vista Terrace Park**	-	-	1,758,000	-	-	1,758,000
29-998.0	**Olive Street Park Aquisition and Development**	-	-	2,000,000	-	720,000	2,720,000
39-010.0	**Talmadge Streetscape and Lighting Improvements**	56,352	952,264	125,000	300,000	-	1,433,616
39-011.0	**Switzer Canyon/30th Street Bridge Enhancement Program**	326	73,260	5,000	45,000	175,000	298,586
39-092.0	**North Park Lighting Improvement Project**	337,860	-	150,000	-	-	487,860
39-220.0	**North Ocean Beach - Streetscape Enhancement**	815,000	70,000	-	-	500,000	1,385,000
52-533.0	**Mission Beach - Boardwalk Widening**	1,901,107	100,000	-	-	2,753,000	4,754,107
52-660.0	**Carmel Valley Multi-use Trail - Neighborhood 10**	104,868	515,732	-	-	-	620,600
52-708.0	**Del Mar Mesa Southern Multi-Use Trail**	8,190	102,110	-	-	150,000	260,300
52-709.0	**Del Mar Mesa Central Multi-Use Trail**	257	160,743	-	-	-	161,000
52-710.0	**Del Mar Mesa Eastern Multi-Use Trail**	854	228,446	-	-	-	229,300
52-711.0	**Del Mar Mesa Northern Hiking/Equestrian Trail**	27,878	358,122	-	-	-	386,000
52-719.0	**Mission Beach Bulkhead Preservation**	648,995	243,230	-	-	8,128,000	9,020,225
	Park & Recreation Totals	61,002,300	106,148,206	29,407,498	145,853,948	399,767,121	681,741,353
Police							
36-055.0	Police Property Storage Facility	-	-	-	-	5,000,000	5,000,000
36-064.0	**Police and Fire Training Facility (Regional Public Safety Training Institute)**	428,278	76,722	-	-	10,000,000	10,505,000
	Police Totals	428,278	76,722	-	-	15,000,000	15,505,000
QUALCOMM Stadium							
34-200.0	**Annual Allocation - QUALCOMM Stadium Improvements**	-	-	750,000	4,500,000	-	750,000
	QUALCOMM Stadium Totals	-	-	750,000	4,500,000	-	750,000
Storm Water							
11-317.0	**Uptown Community Storm Drainage**	-	-	150,000	-	-	150,000

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Storm Water							
12-159.0	**Annual Allocation - Watershed Water Quality Improvements**	-	-	259,149	-	55,000,000	259,149
13-005.0	**Annual Allocation - Drainage Projects**	-	-	130,000	32,400,000	15,050,000	130,000
32-050.0	**Rose and Tecolote Creeks Water Quality Improvements**	875,186	403,456	-	-	-	1,278,642
	Storm Water Totals	875,186	403,456	539,149	32,400,000	70,050,000	1,817,791
Water							
70-910.7	**Miramar Pipeline Monitoring & Reinspection**	4,906	243,688	963,866	357,638	-	1,570,098
70-941.0	Annual Allocation - Reclaimed Water Retrofit System	-	-	-	-	-	-
70-942.0	**Annual Allocation - CIP Contingencies - Reclaimed Water Dist System/RWDS**	-	-	500,000	5,000,000	-	500,000
70-949.0	**Annual Allocation - Reclaimed Water Extension**	-	-	3,152,199	5,147,797	-	3,152,199
70-953.0	**Torrey Pines Road/La Jolla Boulevard Water Main Replacement**	15,110,067	946,426	140,615	2,153,145	-	18,350,253
70-954.0	**Annual Allocation - North City Reclamation System**	-	-	9,368,839	5,822,294	-	9,368,839
70-956.0	**South Bay Reclamation System**	2,285,060	82,132	-	-	-	2,367,192
70-957.0	**Harbor Drive Pipeline**	53,341	521,748	1,010,308	10,883,788	-	12,469,185
70-959.0	**El Capitan Pipeline No. 2**	-	-	2,069,598	50,575,889	-	52,645,487
70-960.0	**El Monte Pipeline No. 2**	-	-	2,548,000	94,128,889	-	96,676,889
70-961.0	**Kearny Mesa Pipeline Upgrade**	-	-	2,730,000	45,866,564	-	48,596,564
70-983.0	**Carmel Mountain Road Water Transmission Line - South of Carmel Valley Road**	2,589,273	1,335,727	-	-	-	3,925,000
73-024.0	**Annual Allocation - Freeway Relocation**	-	-	50,000	500,000	-	50,000
73-083.0	**Annual Allocation - Water Main Replacements**	-	-	36,064,000	430,640,000	-	36,064,000
73-248.0	**Pomerado Pipeline Number 2**	8,586	-	11,669	-	-	20,255
73-261.3	**Alvarado Water Treatment Plant -Upgrade and Expansion**	98,017,221	14,420,071	37,915,021	5,834,039	-	156,186,352
73-263.0	**Annual Allocation - Water Pump Station Rehabilitations**	-	-	468,433	14,171,559	-	468,433
73-277.0	**Annual Allocation - Standpipe and Reservoir Rehabilitations**	-	-	2,488,080	26,328,310	-	2,488,080
73-284.0	**Miramar Water Treatment Plant - Upgrade and Expansion**	232,268,782	15,109,602	15,657,692	367,678	-	263,403,754
73-285.0	**Otay Water Treatment Plant - Upgrade and Expansion**	33,278,010	3,493,350	5,912,808	12,147,642	-	54,831,810
73-286.0	**Otay Second Pipeline Improvements**	25,098,461	3,304,344	1,242,564	1,177,185	-	30,822,554
73-310.0	**Annual Allocation - Corrosion Control**	-	-	100,000	1,000,000	-	100,000
73-317.0	**Barrett Reservoir Outlet Tower Upgrade**	2,622,733	1,365,460	-	-	-	3,988,193
73-321.0	**Morena Reservoir Outlet Tower Upgrade**	452,695	7,629	7,709	3,473,720	-	3,941,753
73-328.0	**Rancho Bernardo Reservoir Rehabilitation**	8,720,454	381,316	-	-	-	9,101,770
73-331.0	**Annual Allocation - CIP Contingencies**	-	-	7,000,000	67,500,000	-	7,000,000
73-342.0	**Rancho Penasquitos Pump Station**	11,169,334	1,094,515	1,502,956	-	-	13,766,805
73-343.0	**Lower Otay Reservoir - Emergency Outlet Improvements**	480,876	-	4,900,552	75,031	-	5,456,459
73-348.0	**Telemetry Control Systems - SCADA - Phase II**	12,623,113	741,486	-	-	-	13,364,599
73-355.0	**Lindbergh Field 16" Cast Iron Main Replacement**	-	-	781,955	6,511,170	-	7,293,125

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Financial Summary

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Water							
73-361.0	Annual Allocation - Meter Boxes	-	-	-	-	-	-
73-868.1	**Water Group 790**	-	-	7,200,000	2,000,000	-	9,200,000
73-900.0	**Annual Allocation - Pressure Reduction Facility Upgrades**	-	-	200,000	9,500,000	-	200,000
73-910.0	**Annual Allocation - Seismic Upgrades**	-	-	1,695,000	5,951,135	-	1,695,000
73-917.0	**Kensington Pressure Regulator**	-	-	31,564	337,765	-	369,329
73-918.0	Parkland Pump Station	-	-	-	3,331,143	-	3,331,143
73-919.0	Water Flow Meter Installation	-	-	-	1,052,567	-	1,052,567
74-925.0	**Annual Allocation - Dams and Reservoirs**	-	-	691,014	9,536,093	-	691,014
75-926.0	**Water CIP Reserve**	-	5,000,000	-	-	-	5,000,000
75-931.0	**Water Department Security Upgrades**	13,544,447	4,814,251	746,811	1,899,999	-	21,005,508
75-932.0	**Annual Allocation - Groundwater Asset Development Program**	-	-	1,825,056	93,308,197	-	1,825,056
75-937.0	**Barrett Flume Cover**	-	-	100,000	5,560,005	-	5,660,005
75-939.0	**South County Raw Water Reservoir Intertie Study**	-	780,000	-	-	-	780,000
75-943.0	**Recycled Water System Upgrades**	-	-	700,000	-	-	700,000
	Water Totals	458,327,359	53,641,745	149,776,309	922,139,242	-	909,479,270
	Grand Totals	**1,332,370,869**	**343,463,100**	**478,437,916**	**2,890,916,065**	**1,865,055,449**	**4,802,835,878**

Projects in Bold have a Department Project Page. Refer to Index by Number or Index by Project Title of Volume III.

** Project Cost for Annual Allocations Only Includes the FY2010 Amount.*

		FY2010 Amount
Capital Outlay - Sales Tax and Other		
37-064.0	Annual Allocation - ADA Improvements	10,000,000
37-068.0	Annual Allocation - City Facilities Improvements	11,800,000
	Capital Outlay - Sales Tax and Other Total	21,800,000
City Airport Fund		
31-001.0	Annual Allocation - Montgomery Field	950,000
31-001.1	Annual Allocation - Brown Field	850,000
	City Airport Fund Total	1,800,000
City General Fund		
12-159.0	Annual Allocation - Watershed Water Quality Improvements	259,149
12-160.0	La Jolla Ecological Reserve Area of Special Biological Significance	700,000
28-008.0	Paradise Hills Community Park Picnic Shelter	43,000
	City General Fund Total	1,002,149
Community Development Block Grants		
37-064.0	Annual Allocation - ADA Improvements	1,069,316
	Community Development Block Grants Total	1,069,316
Developer		
28-010.0	Views West Neighborhood Park - ADA Upgrades	275,000
52-657.0	Dennery Road - East	130,100
52-815.0	Torrey Meadows Drive Overcrossing	612,666
	Developer Total	1,017,766
Developer Advance		
29-688.0	Del Sur Neighborhood Park North (Black Mountain Neighborhood Park North)	-3,700,000
52-739.0	Del Mar Heights Road - Four to Six Lanes	-4,900,000
	Developer Advance Total	-8,600,000
Developer Subdivider		
29-996.0	Sunroad Neighborhood Park - Development	1,610,000
29-997.0	Linda Vista Terrace Park	1,758,000
	Developer Subdivider Total	3,368,000
Development Impact Fees		
11-317.0	Uptown Community Storm Drainage	150,000
13-005.0	Annual Allocation - Drainage Projects	130,000
28-007.0	Mission Bay Athletic Area Comfort Station Modernization	200,000
28-008.0	Paradise Hills Community Park Picnic Shelter	50,000
28-009.0	Palisades Park Comfort Station Replacement	300,000
28-011.0	Dailard Neighborhood Park - Children's Play Area Upgrades	400,000
29-494.0	Children's Pool - Lifeguard Station and Restroom Improvements	700,000
29-795.0	Hickman Fields	1,400,000
29-866.0	Montgomery-Waller Community Park Sports Field Lighting & Park Improvements	125,000
29-893.0	Memorial Pool Improvements	1,000,000

Financial Summary

Schedule XI: Capital Improvement Projects by Revenue Source

		FY2010 Amount
Development Impact Fees		
29-896.0	Roosevelt Junior High School - Joint Use Improvements	190,000
29-919.0	Birney Elementary School Joint Use Improvements	30,000
29-954.0	Montgomery Academy - Joint Use Improvements	300,000
29-998.0	Olive Street Park Aquisition and Development	2,000,000
33-090.0	Fire Station 45 - Mission Valley	3,000,000
33-102.0	Fire Station 22 - Point Loma Reconstruction	200,000
33-505.0	La Jolla Cove Lifeguard Station	200,000
35-100.0	Ocean Beach Branch Library	75,000
35-102.0	Balboa Branch Library (Clairemont Mesa)	450,000
52-392.0	Carroll Canyon Road - Sorrento Valley Road to Scranton Road	150,000
52-554.0	First Avenue Bridge over Maple Canyon - Rehabilitation	400,000
52-745.0	Clairemont Mesa Boulevard/SR-163 Improvements	600,000
62-333.0	Via Capri Traffic Calming Project	50,000
	Development Impact Fees Total	12,100,000
Development Services Enterprise Fund		
37-074.0	Environmental Services Facilities Improvement	30,000
	Development Services Enterprise Fund Total	30,000
Energy Conservation Program Fund		
37-041.0	Citywide Energy Improvements	200,000
37-074.0	Environmental Services Facilities Improvement	9,000
	Energy Conservation Program Fund Total	209,000
ERP Fund		
92-000.0	OneSD (Enterprise Resource Planning System Core Project)	9,874,376
	ERP Fund Total	9,874,376
Facilities Benefit Assessment		
12-162.0	Carmel Country Road Low Flow Channel	500,000
29-482.0	Carmel Valley Neighborhood Park - Neighborhood #8	1,105,000
29-534.0	Gonzales Canyon Neighborhood Park - Acquisition and Development	2,300,000
29-535.0	Hidden Trails Neighborhood Park Acquisition and Development	2,220,000
29-688.0	Del Sur Neighborhood Park North (Black Mountain Neighborhood Park North)	3,700,000
29-706.0	Cypress Canyon Neighborhood Park - Phase II	1,816,819
29-761.0	Fairbrook Neighborhood Park - Development	579,000
35-086.0	Otay East Branch Library	885,000
52-311.0	Interstate 5/State Route 56 North Freeway Connectors	100,000
52-372.0	Genesee Avenue - Widen Interstate 5 Crossing	14,600,000
52-404.0	Camino Ruiz, San Dieguito Road to Carmel Valley Road - Wildlife Crossing	4,243,200
52-616.0	North Torrey Pines Road - Genesee Avenue to Torrey Pines State Reserve Boundary	3,010,750
52-641.0	Triple Pipe Crossing - Dennery Road	119,246
52-657.0	Dennery Road - East	109,707

		FY2010 Amount
Facilities Benefit Assessment		
52-739.0	Del Mar Heights Road - Four to Six Lanes	4,900,000
52-747.0	Carmel Valley Road - Street A to Neighborhood Parkway	4,900,000
58-208.0	El Camino Real/State Route-56 Bike Path Connector Paving	217,500
	Facilities Benefit Assessment Total	45,306,222
Federal Grants		
52-766.0	University Avenue Mobility Project	200,000
58-127.0	State Route 15 Bikeway	120,000
	Federal Grants Total	320,000
Fleet Services Internal Service Fund		
37-075.0	Fitting Facility Expansion	350,000
	Fleet Services Internal Service Fund Total	350,000
Golf Course Enterprise Fund		
21-843.0	Balboa Park Golf Course - Clubhouse and Parking Lot	634,120
25-021.0	Mission Bay Golf Course - Driving Range Upgrade	1,000,000
25-023.0	Annual Allocation - Torrey Pines Golf Course	300,000
25-024.0	Torrey Pines Golf Course Cart Paths - North and South Course	800,000
25-025.0	Annual Allocation - Balboa Park Golf Course	300,000
25-026.0	Annual Allocation - Mission Bay Golf Course and Practice Center	300,000
	Golf Course Enterprise Fund Total	3,334,120
Highway Bridge Replacement/Repair		
52-479.0	El Camino Real - San Dieguito Road to Via de la Valle	1,680,000
53-050.0	North Torrey Pines Road Bridge over Los Penasquitos Creek	446,000
	Highway Bridge Replacement/Repair Total	2,126,000
Maintenance Assessment Districts		
29-982.0	Rancho Penasquitos Monument Signs	75,000
29-983.0	Rancho Bernardo Westwood Soundwall - Landscape Improvements	100,000
29-984.0	Pomerado Road, South of Rancho Bernardo Road - Median Improvements	216,954
29-985.0	Pomerado Road, North of Rancho Bernardo Road - Median Improvements	94,750
29-986.0	Welcome to Rancho Bernardo - Community Identification Sign	10,000
29-987.0	Camino Santa Fe - Median Improvements Rasha St. to Future Carroll Canyon Rd	150,000
29-988.0	Del Mar Terrace - Street Improvements	420,000
29-989.0	Carmel Country Road From Carmel Creek North to McGuire - Median Imprvmts	110,000
29-990.0	North Park Main Street Sidewalk Improvement at 30th Street and University Avenue	175,000
29-991.0	Camino Ruiz - Median Improvements from Aquarius to Jade Coast Road	529,000
39-010.0	Talmadge Streetscape and Lighting Improvements	125,000
39-011.0	Switzer Canyon/30th Street Bridge Enhancement Program	5,000
39-092.0	North Park Lighting Improvement Project	150,000
39-209.0	El Cajon Boulevard Commercial Revitalization - Interstate 805 to 54th Street	200,000

Financial Summary

Schedule XI: Capital Improvement Projects by Revenue Source

		FY2010 Amount
Maintenance Assessment Districts		
52-616.0	North Torrey Pines Road - Genesee Avenue to Torrey Pines State Reserve Boundary	500,000
	Maintenance Assessment Districts Total	2,860,704
Mission Bay Improvements Fund		
22-965.0	Annual Allocation - Mission Bay Improvements	2,536,208
	Mission Bay Improvements Fund Total	2,536,208
Mission Trails Regional Park		
29-943.0	Mission Trails Regional Park Master Plan Update and Natural Resource Mgmt Plan	472,000
	Mission Trails Regional Park Total	472,000
Park Development Fees		
28-006.0	Chollas Lake Accessible Fishing Pier	60,000
	Park Development Fees Total	60,000
Park Service District Fees		
29-866.0	Montgomery-Waller Community Park Sports Field Lighting & Park Improvements	33,792
	Park Service District Fees Total	33,792
Parking Meter Districts		
39-803.0	Annual Allocation - Downtown Parking Projects	5,500,000
	Parking Meter Districts Total	5,500,000
Private Contributions and Donations		
52-706.0	Sea World Drive Widening and Interstate 5 Interchange Improvements	2,000,000
	Private Contributions and Donations Total	2,000,000
QUALCOMM Stadium Operating Fund		
34-200.0	Annual Allocation - QUALCOMM Stadium Improvements	750,000
	QUALCOMM Stadium Operating Fund Total	750,000
Recycling Fund		
37-074.0	Environmental Services Facilities Improvement	26,072
	Recycling Fund Total	26,072
Redevelopment Agency		
52-761.0	University Avenue Sidewalk from 54th St to 68th St	200,000
	Redevelopment Agency Total	200,000
Refuse Disposal Fund		
32-010.0	Unclassified Disposal/Burn Site Closures	50,000
32-011.0	Arizona Landfill - Closure	460,000
32-014.0	West Miramar Phase II - Landfill Gas System	480,000
32-017.0	Annual Allocation - Groundwater Monitoring Network	250,000
32-018.0	South Chollas Landfill - Gas Upgrades	40,000
32-020.0	South Chollas Landfill - Improvements	800,000
32-021.0	Environmental Services Department Operations Yard Improvements	500,000
32-024.0	South Miramar Landfill Slopes	2,100,000

		FY2010 Amount
Refuse Disposal Fund		
37-004.0	Annual Allocation - Minor Landfill Requirements	250,000
37-056.0	West Miramar Refuse Disposal Facility - Phase II	300,000
37-057.0	Miramar Landfill Greenery Expansion	200,000
37-074.0	Environmental Services Facilities Improvement	57,122
37-254.0	Future Waste Management Disposal and Processing Facilities	1,750,000
	Refuse Disposal Fund Total	7,237,122
Regional Park Improvements Fund		
29-909.0	Regional Park Improvements	2,500,000
	Regional Park Improvements Fund Total	2,500,000
San Diego Association of Governments		
58-196.0	University Avenue at Alabama Street Bicycle and Pedestrian Safety Improvements	630,000
	San Diego Association of Governments Total	630,000
Sewer Funds - Expansion		
40-931.0	South Mission Valley Trunk Sewer	3,199,488
41-926.0	Annual Allocation - Metropolitan System Pump Stations	33,746
41-927.0	Annual Allocation - Pump Stations 64, 65, Penasquitos and East Mission Gorge	54,050
42-913.0	Annual Allocation - Metro Treatment Plants	3,742,975
44-001.0	Annual Allocation - Sewer Main Replacements	2,090,374
45-915.0	Pump Station 2 Onsite Standby Power	748,800
45-940.0	Wet Weather Storage Facility - Phase I	280,766
45-983.0	Metro Biosolids Center Dewatering Centrifuges Replacement	111,137
45-989.0	Metro Biosolids Center Odor Control Facility Upgrades	349,440
45-992.0	North City Water Reclamation Plant - Electro Dialysis Reversal Upgrade	230,000
45-993.0	NCWRP - EDR Enclosure	240,000
46-106.0	Annual Allocation - Sewer Pump Station Restorations	239,992
46-193.0	Annual Allocation - CIP Contingencies	777,928
46-195.6	East Point Loma Trunk Sewer	6,336,000
46-196.9	Montezuma Trunk Sewer	270,000
46-502.0	Annual Allocation - Clean Water Program Pooled Contingencies	94,663
	Sewer Funds - Expansion Total	18,799,359
Sewer Funds - Replacement		
40-931.0	South Mission Valley Trunk Sewer	6,210,770
41-926.0	Annual Allocation - Metropolitan System Pump Stations	303,713
41-927.0	Annual Allocation - Pump Stations 64, 65, Penasquitos and East Mission Gorge	486,446
41-929.0	Pump Station Upgrades	4,950,400
41-942.0	North City Water Reclamation Sludge Pump Station Upgrade	150,000
44-001.0	Annual Allocation - Sewer Main Replacements	39,717,100
45-983.0	Metro Biosolids Center Dewatering Centrifuges Replacement	166,705
45-989.0	Metro Biosolids Center Odor Control Facility Upgrades	232,960

Financial Summary

Schedule XI: Capital Improvement Projects by Revenue Source

			FY2010 Amount
Sewer Funds - Replacement			
46-050.0	Annual Allocation - Pipeline Rehabilitation		32,489,711
46-106.0	Annual Allocation - Sewer Pump Station Restorations		959,968
46-169.0	East Mission Gorge Force Main Rehabilitations		153,960
46-193.0	Annual Allocation - CIP Contingencies		1,815,166
46-195.6	East Point Loma Trunk Sewer		864,000
46-196.6	Balboa Avenue Trunk Sewer		1,349,000
46-196.9	Montezuma Trunk Sewer		30,000
46-197.6	United States International University (USIU) Trunk Sewer		1,785,000
46-197.9	Lake Murray Trunk Sewer - In Canyon		19,143,493
46-505.0	Annual Allocation - Unscheduled Projects		3,488,859
46-602.0	Sewer Pump Station 41 Rehabilitation		984,026
		Sewer Funds - Replacement Total	115,281,277
State Grants			
62-332.0	25th Street Renaissance Project		469,000
		State Grants Total	469,000
TransNet			
12-152.0	Famosa Slough Salt Marsh Restoration		22,000
39-086.0	Azalea Park Roadway Improvements and Neighborhood Identification		60,000
52-392.0	Carroll Canyon Road - Sorrento Valley Road to Scranton Road		10,000,000
52-455.0	State Route 163 and Friars Road		2,500,000
52-479.0	El Camino Real - San Dieguito Road to Via de la Valle		300,000
52-517.0	Carmel Valley Road - 300 Feet East of Portofino Drive to Del Mar		75,000
52-643.0	West Mission Bay Drive Bridge over San Diego River		100,000
52-676.0	Mira Sorrento Place - Scranton Road to Vista Sorrento Parkway		60,000
52-682.1	Otay Truck Route Widening Phase III & IV		400,000
52-683.0	Debt Service for TransNet Commercial Paper Funded Projects		127,812
52-715.0	Annual Allocation - Sidewalks - Citywide		176,000
52-764.0	Palm Avenue Roadway Improvements		300,000
53-050.0	North Torrey Pines Road Bridge over Los Penasquitos Creek		25,000
58-127.0	State Route 15 Bikeway		120,000
58-156.0	Ocean Beach Bike Path/Hotel Circle North Bikeway Design		468,884
59-021.0	Annual Allocation - Transporation Grant Matches		348,536
59-023.0	Annual Allocation - Preliminary Engineering for Congestion Relief Projects		50,000
61-001.0	Annual Allocation - Traffic Control/Calming Measures		200,000
62-331.0	Annual Allocation - Traffic Signal Interconnect Projects		100,000
68-010.0	Annual Allocation - Traffic Signals - Citywide		250,000
68-011.0	Annual Allocation - Traffic Signals - Modifications/Modernization		550,000
		TransNet Total	16,233,232

		FY2010 Amount
TransNet Commercial Paper		
13-501.0	Talbot Street Slope	2,000,000
52-409.0	43rd Street and Logan/National Avenue Intersection	3,000,000
52-555.0	Georgia Street Bridge/University Avenue Improvements	421,000
52-592.0	Aldine Drive and Fairmount Avenue - Slope Restoration	1,100,000
52-763.0	Skyline Drive Median & Parkway Improvements	325,000
52-776.0	Prospect Street/Silverado Street Roundabout	891,000
61-001.0	Annual Allocation - Traffic Control/Calming Measures	208,000
68-010.0	Annual Allocation - Traffic Signals - Citywide	55,000
	TransNet Commercial Paper Total	8,000,000
Utilities Undergrounding Program Fund		
37-028.0	Annual Allocation - Undergrounding of City Utilities	48,857,037
	Utilities Undergrounding Program Fund Total	48,857,037
Water Department Fund - Expansion		
70-942.0	Annual Allocation - CIP Contingencies - Reclaimed Water Dist System/RWDS	500,000
70-949.0	Annual Allocation - Reclaimed Water Extension	3,152,199
70-954.0	Annual Allocation - North City Reclamation System	9,368,839
73-083.0	Annual Allocation - Water Main Replacements	1,803,200
73-261.3	Alvarado Water Treatment Plant -Upgrade and Expansion	18,957,510
73-284.0	Miramar Water Treatment Plant - Upgrade and Expansion	11,430,115
73-331.0	Annual Allocation - CIP Contingencies	2,100,000
75-931.0	Water Department Security Upgrades	746,811
75-937.0	Barrett Flume Cover	100,000
	Water Department Fund - Expansion Total	48,158,674
Water Department Fund - Replacement		
70-910.7	Miramar Pipeline Monitoring & Reinspection	963,866
70-953.0	Torrey Pines Road/La Jolla Boulevard Water Main Replacement	140,615
70-957.0	Harbor Drive Pipeline	1,010,308
70-959.0	El Capitan Pipeline No. 2	2,069,598
70-960.0	El Monte Pipeline No. 2	2,548,000
70-961.0	Kearny Mesa Pipeline Upgrade	2,730,000
73-024.0	Annual Allocation - Freeway Relocation	50,000
73-083.0	Annual Allocation - Water Main Replacements	34,260,800
73-248.0	Pomerado Pipeline Number 2	11,669
73-261.3	Alvarado Water Treatment Plant -Upgrade and Expansion	18,957,511
73-263.0	Annual Allocation - Water Pump Station Rehabilitations	468,433
73-277.0	Annual Allocation - Standpipe and Reservoir Rehabilitations	2,488,080
73-284.0	Miramar Water Treatment Plant - Upgrade and Expansion	4,227,577
73-285.0	Otay Water Treatment Plant - Upgrade and Expansion	5,912,808
73-286.0	Otay Second Pipeline Improvements	1,242,564

Financial Summary

Schedule XI: Capital Improvement Projects by Revenue Source

		FY2010 Amount
Water Department Fund - Replacement		
73-310.0	Annual Allocation - Corrosion Control	100,000
73-321.0	Morena Reservoir Outlet Tower Upgrade	7,709
73-331.0	Annual Allocation - CIP Contingencies	4,900,000
73-342.0	Rancho Penasquitos Pump Station	1,502,956
73-343.0	Lower Otay Reservoir - Emergency Outlet Improvements	4,900,552
73-355.0	Lindbergh Field 16" Cast Iron Main Replacement	781,955
73-868.1	Water Group 790	7,200,000
73-900.0	Annual Allocation - Pressure Reduction Facility Upgrades	200,000
73-910.0	Annual Allocation - Seismic Upgrades	1,695,000
73-917.0	Kensington Pressure Regulator	31,564
74-925.0	Annual Allocation - Dams and Reservoirs	691,014
75-932.0	Annual Allocation - Groundwater Asset Development Program	1,825,056
75-943.0	Recycled Water System Upgrades	700,000
	Water Department Fund - Replacement Total	101,617,635
Other Funding		
29-706.0	Cypress Canyon Neighborhood Park - Phase II	567,647
29-866.0	Montgomery-Waller Community Park Sports Field Lighting & Park Improvements	41,208
68-001.0	Annual Allocation - Traffic Signals - Cooperative Projects	250,000
68-011.0	Annual Allocation - Traffic Signals - Modifications/Modernization	250,000
	Other Funding Total	1,108,855
Grand Totals		**478,437,916**



Airports

Council District: 8 **Community Plan:** Otay Mesa

Description: This annual allocation provides for capital improvements at Brown Field. The improvements are financed by the Airports Enterprise Fund, which may receive State and federal grants. Individual projects are recommended to the City Council based on the Master Plan for the airport and on the availability of funding. These improvements will not be impacted by the Brown Field Development Project.

Justification: This project may be used to provide matching local funds for capital improvement projects, which are supported by State and federal grants that require local financial participation, and to provide permanent public improvements for which no State and federal grant funding is available.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2010 is $850,000 to fund two new projects. They are Brown Field Airport Rehabilitation Design of Taxiway Bravo and Taxiway Charlie; and Brown Field Airport Runway 8L/26R, Runway 8R/26L and Taxiway Alpha Design.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
ARPRT BF	010510			850,000	1,000,000	1,000,000
Total				850,000	1,000,000	1,000,000
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
ARPRT BF	010510	1,000,000	1,000,000	1,000,000	1,000,000		**850,000**
Total		1,000,000	1,000,000	1,000,000	1,000,000		**850,000**
Work Codes							

Contact: Grace Chao E-Mail: gchao@sandiego.gov Phone: 858-573-1434

Airports

Airports

Annual Allocation - Montgomery Field 31-001.0 / A-AA.00002

Council District: 6 **Community Plan:** Kearny Mesa

Description: This annual allocation provides for capital improvements at Montgomery Field. The improvements are financed by the Airports Enterprise Fund, which may receive State and federal grants. Individual projects are recommended to the City Council based on the Master Plan for the airport and on the availability of funding.

Justification: This project may be used to provide matching local funds for capital improvement projects, which are supported by State and federal grants that require local financial participation, and to provide permanent public improvements for which no State and federal grant funding is available.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Scheduling: The improvements will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2010 is $950,000 to fund three new projects. They are Montgomery Field Airport Northwest Heliport, Montgomery Field Airport Runway 10L/28R Rehabilitation Construction, and Montgomery Field Airport Rehabilitation Design of Runway 5/23 and Taxiway Golf.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
ARPRT MF	010520			950,000	1,000,000	1,000,000
Total				950,000	1,000,000	1,000,000
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
ARPRT MF	010520	1,000,000	1,000,000	1,000,000	1,000,000		**950,000**
Total		1,000,000	1,000,000	1,000,000	1,000,000		**950,000**
Work Codes							

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Brown Field Airport Airfield Electrical System Upgrades Phase I 31-300.0 / S-00773

Council District: 8 **Community Plan:** Otay Mesa

Description: This project provides for the design and construction of electrical system upgrades at the Brown Field Airport Airfield.

Justification: Brown Field's current electrical system has outlined its design life and needs to be replaced to meet current engineering standards and the Federal Aviation Administration (FAA) regulations; thus providing continued safe use of the airport.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: This project, previously titled Annual Allocation - Brown Field, has been converted to traditional project funding to address electrical system upgrades.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
ARPRT BF	010510	1,730,424	4,957			
Total		1,730,424	4,957			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
ARPRT BF	010510						**1,735,381**
Total							**1,735,381**
Work Codes							

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City Planning and Community Investment

Council District: Citywide **Community Plan:** Citywide

Description: This project updates the current Bicycle Master Plan that was completed in 2002. This update provides for documenting existing conditions and making recommendations for future bicycle facilities. It is an essential reference tool for updating community plan, and for use in reviewing development proposals and street improvement plans.

Justification: To facilitate grant fund appliations, a new Master Plan is required to update the existing 2002 Biclycle Master Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: The Request for Proposal was issued in January 2008 and the Master Plan project is expected to be completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FDGRNT DF	000005	134,565	15,435			
LTF 00	390063	100,000				
LTF 02	390065	25,000				
Total		259,565	15,435			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FDGRNT DF	000005						**150,000**
LTF 00	390063						**100,000**
LTF 02	390065						**25,000**
Total							**275,000**
Work Codes							

Contact: Shahriar Ammi E-Mail: Sammi@sandiego.gov Phone: 619-236-6576

City Planning & Community Investment

Centre City Development Corporation
Annual Allocation - Downtown Parking Projects 39-803.0 / S-01080
Council District: 2, 8 **Community Plan:** Centre City

Description: This annual allocation provides funding to implement and facilitate projects and programs to maximize the use of existing parking resources. Parking management projects and programs include design and implementation of a "Wayfinding" program throughout downtown that places directional signs in the Downtown San Diego area, implementation of residential parking permits, and payment of debt service. These funds have also been pledged for the payment of 6th Avenue and Market Street, and 6th Avenue and K Street parking facilities.

Justification: The Redevelopment Plan of the Centre City Redevelopment Area calls for the elimination of blight in Centre City. The Redevelopment Plan was adopted on May 11, 1992 by Council Ordinance O-17767. The Parking Meter Revenue Allocation Policy (Council Policy 100-18) was adopted on March 4, 1997 and the Comprehensive Downtown Parking Plan was adopted on December 2, 1997.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Scheduling: Debt service payments on bonds are made in March and September of each fiscal year.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
PRKG P2	703002			5,500,000	1,500,000	1,500,000
Total				5,500,000	1,500,000	1,500,000
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
PRKG P2	703002	1,500,000	1,500,000	1,500,000	1,500,000		**5,500,000**
Total		1,500,000	1,500,000	1,500,000	1,500,000		**5,500,000**
Work Codes							

Contact: Mae Alonsagay E-Mail: alonsagay@ccdc.com Phone: 619-533-7129

Council District: 3 **Community Plan:** Greater North Park

Description: This project provides for sidewalk, curb and gutter replacement, trees, enhanced paving, street furniture, and identity signage on one block of Ray Street from University Avenue to North Park Way in the North Park Community.

Justification: This one-block area of Ray Street lies within the boundaries of the North Park Main Street Business Improvement District and the North Park Redevelopment Project Area. Due to the activism of the business owners on the street, this blighted area is being enhanced with facade improvements, a monthly gallery event and leasehold turnover consistent with the art-oriented theme of this small district. This project will add enhancements in the public right-of-way.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Scheduling: Future projects will be phased in based on community priorities as funding becomes available.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CDBG	018502		25,000			
HUD108 MC	018521	100,000				
Total		100,000	25,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CDBG	018502						**25,000**
HUD108 MC	018521						**100,000**
Total							**125,000**
Work Codes							

Contact: Alicia Martinez-Higgs E-Mail: AMHiggs@sandiego.gov Phone: 619-236-6488

City Planning & Community Investment

Facilities - Eng

Multiple Species Conservation Program - Property Acquisition 37-443.0 / S-01076

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for acquiring property in support of the Multiple Species Conservation Program (MSCP).

Justification: The Multiple Species Conservation Program Implementing Agreement, Section 10(a), Take Authorization of the Endangered Species Act, mandates a statutory responsibility on the part of the City to assemble the MSCP preserve. This responsibility includes public land acquisition to be used for wildlife habitat.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: Land acquisition began in Fiscal Year 2000 and will continue as funding becomes available until Fiscal Year 2047. Per the City's MSCP implementing agreement (I.A.), preservation of 52,727 acres is to occur wihin the Multi-Habitat Planning Area (MHPA). To date, 49,086 acres (93%) have been conserved or obligated. The remaining 3,641acres will be conserved through various means including mitigation, exactions, and acquisitions. Funding necessary to purchase the remaining 3,641acres is estimated to be $132,000,000 without contributions through mitigation and exactions. Grant funding will be activity pursed as a future funding source for acquisitions. The total project cost has been updated to reflect the funding for the properties acquired and for future property acquisitions pursuant to the MSCP established by Council Resolution R-28455 on March 19, 1997.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CAPOUT	030245	26,000				
DEV HB	010571	5,199,465	480,535			
STATE EW	038331	5,000,000				
STATE ME	038330	2,985,050				
STATE WC	038332	1,720,000				
Total		14,930,515	480,535			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CAPOUT	030245						**26,000**
DEV HB	010571						**5,680,000**
STATE EW	038331						**5,000,000**
STATE ME	038330						**2,985,050**
STATE WC	038332						**1,720,000**
Unidentified Funding	999999					27,789,472	**27,789,472**
Total						27,789,472	**43,200,522**
Work Codes							

Contact: Jeanne Krosch E-Mail: jkrosch@sandiego.gov Phone: 619-236-6545

Council District: 1 **Community Plan:** La Jolla, University

Description: This project provides for the preparation of a General Development Plan for the 447.0 gross acre park located on North Torrey Pines Road. The General Development Plan will incorporate the Glider Port Leasehold and will provide guidance for the development and protection of the Park's beautiful and historic nature. Amenities may include passive use areas, access road and parking lot, children's play area, pedestrian/bicycle paths connecting to beach access, accessibility improvements, signage, site furnishings, and miscellaneous landscaping. Construction may be a component of this project and may begin once design is completed.

Justification: This project is required pursuant to a Settlement Agreement between the City and the Coastal Law Enforcement Action Network for violations resulting from unapproved on-site grading activities by the Lessee. Additionally, the park site is located in a community deficient in parks and recreational facilities per the City's General Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the University, La Jolla Community Plans and Local Coastal Program Land Use Plan and it is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2009 and will be completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
MBR RP	010518	465,431				
Total		465,431				
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
MBR RP	010518						**465,431**
Total							**465,431**
Work Codes							

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: (619) 525-8261

Unfunded Needs List

City Planning & Community Investment — **Economic Development**

CIP Number	Project Title	Funding Required in Future Years
39-210.0	**City Heights/University Avenue - Streetscape Improvements**	**$ 600,000**

This project provides for public improvements along University Avenue in City Heights. The total estimated project cost of $1.7 million includes an unfunded amount of $600,000.

Economic Development Subtotal **$ 600,000**

City Planning & Community Investment — **Facilities - Eng**

CIP Number	Project Title	Funding Required in Future Years
37-446.0	**Chollas Creek Enhancement Program Implementation**	**$ 40,000,000**

This project provides for the Chollas Creek Enhancement Program, which builds upon long-standing City Council adopted policies to create a greater level of design guidance for future development related to wetland and upland restoration, channel reconstruction, trail systems and landscaping design, public art, an educational component and interpretive program, as well as long-term funding of improvements to the creek. The total estimated project cost of $41.7 million includes an unfunded amount of $40.0 million.

37-443.0	**Multiple Species Conservation Program - Property Acquisition**	**$ 27,789,472**

This project provides for acquiring property in support of the Multiple Species Conservation Program Implementing Agreement. The total estimated project cost of $44.5 million includes an unfunded amount of $29.7 million.

Facilities - Eng Subtotal **$ 67,789,472**

City Planning & Community Investment Total **$ 68,389,472**



Engineering & Capital Projects

54th Street and Euclid Avenue Bike Lanes and Route 58-179.0 / S-00956

Council District: 4, 7 **Community Plan:** Southeastern San Diego, College Area

Description: This project provides for the installation of Class II Bike Lanes on 54th Street between Trojan and Euclid Avenues and for Class III Bike Route signage and pavement markings along Euclid Avenue between 54th Street and Market Street.

Justification: This project will close a gap in bicycle routes between the College Area and Southeastern San Diego and its neighborhoods.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego and College Area Community Plans and is in conformance with the City's General Plan.

Scheduling: Design and construction began in Fiscal Year 2009. Construction is scheduled to be completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
LTF 05	390068	130,000				
Total		130,000				
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
LTF 05	390068						**130,000**
Total							**130,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Bikeways

Balboa Ave/Tierrasanta Blvd Bikeway 58-188.0 / S-00957

Council District: 6, 7 **Community Plan:** Kearny Mesa, Tierrasanta

Description: This project provides for the installation of 13.5 miles of Class II bike lanes on Balboa Avenue from Morena Boulevard to Interstate 15 and on Tierrasanta Boulevard from Interstate 15 to Santo Road, and .7 miles of Class III bike route on Balboa Avenue from Mission Bay Drive to Morena Boulevard.

Justification: This project will facilitate the use of bicycles in the area.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa and Tierrasanta Community Plans and is in conformance with City's General Plan.

Scheduling: Design and construction are scheduled for Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
PABIKE	030301	250,000				
Total		250,000				
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
PABIKE	030301						**250,000**
Total							**250,000**
Work Codes							

Contact: Transportation Engineering Phone: 619-533-3173

Council District: 8 **Community Plan:** Otay Mesa/Nestor

Description: This project provides for constructing a Class I bikeway from the northern end of 13th Street to Main Street at the Interstate 5 interchange at the southeast corner of San Diego Bay.

Justification: This project completes the missing segment of the planned bike path around San Diego Bay from Point Loma to Coronado.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa/Nestor Community Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2008. Construction began in Fiscal Year 2009 and is scheduled to be completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CAPOUT	030245	16,775				
LTF LT	039005	50,000				
PABIKE	030301	818,000				
SANDAG 03	000026		624,000			
SANDAG MC	030316	3,224,319	549,681			
Total		4,109,094	1,173,681			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CAPOUT	030245						**16,775**
LTF LT	039005						**50,000**
PABIKE	030301						**818,000**
SANDAG 03	000026						**624,000**
SANDAG MC	030316						**3,774,000**
Total							**5,282,775**
Work Codes							

Contact: Transportation Engineering/Design Phone: 619-533-3173

Engineering & Capital Projects

Bikeways

Bicycle Rings and Racks 58-207.0 / S-00968

Council District: Citywide **Community Plan:** Citywide

Description: This project will install bike rings and racks citywide. It promote safety to bicyclists citywide.

Justification: This project is needed to promote bicycle ridership.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Scheduling: Bike rings and rack are scheduled to be installed in Fiscal Year 2010.

Summary of Project Changes: This is a newly published project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SANDAG BI	390071		50,000			
Total			50,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SANDAG BI	390071						**50,000**
Total							**50,000**
Work Codes							

Contact: Brad Jacobsen E-Mail: bjacobsen@sandiego.gov Phone: 619-533-3045

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for a Bicycle Safety and Commuting Education Program. This program reaches out to school children, teachers, parents, law enforcement personnel, and others through school workshops and hands-on training. This project is funded by SANDAG.

Justification: This project is needed to continue the Bicycle Safety and Commuting Education Program for another year.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: The program is scheduled to continue through Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
PABIKE	030301	150,000				
STATE BP	039006	656,006	128,760			
STATE EP	018871	342,929	88,299			
Total		1,148,935	217,059			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
PABIKE	030301						**150,000**
STATE BP	039006						**784,766**
STATE EP	018871						**431,228**
Total							**1,365,994**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Bikeways
Coastal Rail Trail 58-162.0 / S-00951
Council District: 1 **Community Plan:** Torrey Pines, University

Description: This project provides for identifying the best alignment for a bikeway route of approximately 10 miles between the San Diego-Del Mar city limits and Gilman Drive

Justification: This project is part of a larger multi-jurisdictional project, which proposes a bikeway along the coast in the cities of Oceanside, Encinitas, Solana Beach, Carlsbad, Del Mar, and San Diego. It is intended to provide regional connectivity for both commuting bicylists and recreational activities.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines and University Community Plans and is in conformance with the City's General Plan.

Scheduling: Completion of the preliminary design activity is on hold pending resolution of issues related to the alignment of the bike path. Design and Construction is estimated to begin in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CAPOUT	030245	17,469				
CMAQ 93	038693	842,657	485,293			
PABIKE	030301		81,770			
Total		860,126	567,063			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CAPOUT	030245						**17,469**
CMAQ 93	038693						**1,327,950**
PABIKE	030301						**81,770**
Unidentified Funding	999999					21,087,100	**21,087,100**
Total						21,087,100	**22,514,289**
Work Codes						C	

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Darkwood Canyon Connector Study for SR-56 Bike Path 58-176.0 / S-00736

Council District: 1 **Community Plan:** Rancho Penasquitos

Description: This project provides for a feasibility study for a bike lane connection between the State Route 56 Bike Path and Park Run Road and is a part of the State Route 56 Corridor Study.

Justification: Bicyclists would otherwise only be able to access the bikepath from the adjacent freeway interchanges of Black Mountain Road or Camino Ruiz. Providing this direct connection would reduce the out-of-direction travel for accessing the bikepath and would also positively influence the potential useage by bicyclists.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: It is anticipated that this project will be completed in Fiscal Year 2010.

Summary of Project Changes: The feasibility study for a bike lane connection between the State Route 56 Bike Path and Park Run Road is a part of the State Route 56 Corridor Study and was scheduled to be completed in Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
PABIKE	030301	27,026	22,974			
Total		27,026	22,974			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
PABIKE	030301						**50,000**
Total							**50,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Bikeways

El Camino Real/State Route-56 Bike Path Connector Paving 58-208.0 / S-00981

Council District: 1 **Community Plan:** Carmel Valley

Description: This project will provide for pervious paving on the bike path entrances from El Camino Real to the State Route 56 Bike Path. The existing entrances will be graded, and a driveway apron will be installed on the north side of El Camino Real to allow access to the path.

Justification: This project is required to provide a safe method of access from street to trail.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan and is in conformance with the City's General Plan.

Scheduling: Design was scheduled for Fiscal Year 2009. Construction is scheduled to begin in Fiscal Year 2010, contingent upon rate of development in the community.

Summary of Project Changes: This is a newly published project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA CV	079009		50,000	217,500		
Total			50,000	217,500		
Work Codes				C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA CV	079009						**267,500**
Total							**267,500**
Work Codes							

Contact: Jerry McKee E-Mail: jmckee@sandiego.gov Phone: 619-533-3095

Friars Road to Pacific Highway Bike Path 58-150.0 / S-00947

Council District: 6 **Community Plan:** Linda Vista, Mission Valley

Description: This project provides for designing and constructing a Class I bike path connecting Friars Road to Pacific Highway.

Justification: This project will provide shortcut access between the one-way Class II eastbound bike paths on Friars Road to a one-way Class II bike path northbound on the Pacific Highway bridge.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Linda Vista and Mission Valley Community Plans and is in conformance with the City's General Plan.

Scheduling: Design was completed in Fiscal Year 2007. Construction will be scheduled when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
LTF 01	390064	89,518				
Total		89,518				
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
LTF 01	390064						**89,518**
Unidentified Funding	999999					625,000	**625,000**
Total						625,000	**714,518**
Work Codes						C	

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Bikeways

India Street Improvement Study 58-206.0 / S-00967

Council District: 2 **Community Plan:** Uptown

Description: This project provides for a feasiblity study and preliminary and environmental impact evaluation for providing improved bicyle access on India Street between Laurel Street and Washington Street.

Justification: This project is needed to determine the required modification to a roadway that has heavy bicyle use, heavy auto use, and poor visibility through a lengthy freeway underpass.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Scheduling: The study began in Fiscal Year 2009 and will continue in Fiscal Year 2010.

Summary of Project Changes: This is a newly published project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SANDAG BI	390071	3,000	47,000			
Total		3,000	47,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SANDAG BI	390071						**50,000**
Total							**50,000**
Work Codes							

Contact: Brad Jacobsen E-Mail: bjacobsen@sandiego.gov Phone: 619-533-3045

Interstate 5 Underpass - Bikeway/Pedestrian Connection 58-209.0 / S-00982

Council District: 1 **Community Plan:** Carmel Valley

Description: This project will provide the (missing) link between two existing bike/pedestrian paths: the regional bike connection that runs parallel to State Route 56 corridor, and the Sorrento Valley Road multi-use bike/pedestrian path, and will pass under Interstate 5, just south of the Carmel Mountain Road interchange.

Justification: Currently cyclists and pedestrians must use the shoulders of Carmel Valley Road to access the west side of I-5. High traffic volumes coupled with commercial driveways and freeway ramps make it difficult for pedestrians and cyclists to travel from one side of the freeway to the other.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project T-5) and is in conformance with the City's General Plan.

Scheduling: Design was scheduled to begin in Fiscal Year 2009. Construction will be scheduled contingent upon timing/availability of funding. It is anticipated that State and Federal Grant funding will be made available for this project.

Summary of Project Changes: This is a newly published project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA CV	079009		535,000			
Total			535,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA CV	079009						**535,000**
Unidentified Funding	999999					1,116,000	**1,116,000**
Total						1,116,000	**1,651,000**
Work Codes						C	

Contact: Brad Jacobsen E-Mail: bjacobsen@sandiego.gov Phone: 619-533-3045

Engineering & Capital Projects

Bikeways

Kearny Villa Road Bike Lane Improvements 58-198.0 / S-00961

Council District: 6 **Community Plan:** Kearny Mesa

Description: This project provides for the resurfacing and repair of damaged bicycle lanes on Kearny Villa Road between Miramar Way and State Route 163.

Justification: The deteriorating asphalt in the bicycle lane causes bicyclists to ride close to the main travel lanes, where there are high volumes of high-speed traffic. This project will replace the existing bicycle lane with new asphalt.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is conformance with the City's General Plan.

Scheduling: Design and Construction will be scheduled following award of design/build contract authorized by City Council in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SANDAG BI	390070	300,000				
Total		300,000				
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SANDAG BI	390070						**300,000**
Total							**300,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 6 **Community Plan:** Kearny Mesa

Description: This project will provide for a feasibility study focusing on a long term solution to provide an alternative parallel facility to the existing bicycle lane on Kearny Villa Road, including possible operational improvements at the interchanges at State Route 163.

Justification: This project is needed to increase safety for bicyclists in the area.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Scheduling: The study began in Fiscal Year 2009 and will continue through Fiscal Year 2010.

Summary of Project Changes: This is a newly published project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SANDAG BI	390071	3,000	97,000			
Total		3,000	97,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SANDAG BI	390071						**100,000**
Total							**100,000**
Work Codes							

Contact: Brad Jacobsen E-Mail: bjacobsen@sandiego.gov Phone: 619-533-6190

Engineering & Capital Projects

Bikeways

Ocean Beach Bike Path/Hotel Circle North Bikeway Design 58-156.0 / S-00949

Council District: 2, 6 **Community Plan:** Mission Valley, Ocean Beach

Description: This project provides for Class I bike path to connect the existing Ocean Beach bike path (at its easterly end) to Hotel Circle North, along the south side of the San Diego River.

Justification: This bike path is needed as a critical connection for bicyclists in this area in accordance with the Mission Valley Community Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley and Ocean Beach Community Plans and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2006. Construction began in Fiscal Year 2008 and will be completed in Fiscal Year 2010.

Summary of Project Changes: It is proposed to allocate $468,884 in TransNet funding to this project for Fiscal Year 2010. Total project cost has increased due to changes to scope and increased permitting fees.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
GASTAX 01	030219	150,000				
LTF 02	390065	150,000				
PABIKE	030301	150,000				
STATE DF	038992	1,598,736	401,264			
TRANS	030300	100,000				
TRANS CR	030310			468,884		
Total		2,148,736	401,264	468,884		
Work Codes				C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
GASTAX 01	030219						**150,000**
LTF 02	390065						**150,000**
PABIKE	030301						**150,000**
STATE DF	038992						**2,000,000**
TRANS	030300						**100,000**
TRANS CR	030310						**468,884**
Total							**3,018,884**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for the development of a comprehensive Pedestrian Master Plan to guide the way the City plans and implements pedestrian improvement projects to address safety, accessibility, connectivity, and walkability. The plan will identify and prioritize pedestrian improvement projects based on technical analysis and community input.

Justification: The plan will identify the City's pedestrian needs list, improve the City's ability to implement pedestrian projects using its limited resources as effectively as possible, and improve the City's position to receive grant funding to construct such projects.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is consistent with affected community plans and is in conformance with the City's General Plan.

Scheduling: Earlier phases of the project have been completed. Phase III began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2010. Subsequent phases will be scheduled as funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
LTF 05	390068	41,897				
SANDAG 03	000026	149,538				
SANDAG BI	390070	150,000				
Total		341,435				
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
LTF 05	390068						**41,897**
SANDAG 03	000026						**149,538**
SANDAG BI	390070						**150,000**
Total							**341,435**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Bikeways

Poway Road - Class I Bicycle Lane 58-089.0 / S-00943

Council District: 5 **Community Plan:** Sabre Springs

Description: This project provides for the construction of a Class I bicycle path (combined pedestrian and bicycle travel) easterly along the south side of Poway Road from the I-15/Poway Road interchange to Sabre Springs Parkway, approximately 1,950 feet in length. This project replaces the existing Class II bikeway located within the shoulder of Poway Road.

Justification: The Sabre Springs Community Plan encourges the development of a system of bikeways within the community, tying into the regional bicycle network.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Sabre Springs Community Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: $307,000 was allocated to this project in Fiscal Year 2009 per the Sabre Springs Public Facilities Financing Plan, adopted by City Council Resolution R-303598, dated April 18, 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 05	079003	306,707	793,293			
PABIKE	030301		500,000			
Total		306,707	1,293,293			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 05	079003						**1,100,000**
PABIKE	030301						**500,000**
Total							**1,600,000**
Work Codes							

Contact: Enginering & Capital Projects

Phone: 619-533-3173

Council District: 5 **Community Plan:** Rancho Bernardo

Description: This project provides for the installation of three miles of Class II bike lanes on West Bernardo Drive from Rancho Bernardo Road to Aguamiel Road and on Bernardo Center Drive from West Bernardo Drive to Rancho Bernardo Road.

Justification: This project completes gaps in the Rancho Bernardo community bicycle network, and connects to regional bicycle facilities. It also improves bicycle access to a number of community facilities, including a transit center, library, and schools.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: It is anticipated that this project will be completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
PABIKE	030301	133,525	116,475			
Total		133,525	116,475			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
PABIKE	030301						**250,000**
Total							**250,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Bikeways
Rose Creek Bikeway 58-147.0 / S-00946
Council District: 2, 6 **Community Plan:** Mission Bay Park, Pacific Beach

Description: This project provides for designing and constructing a pedestrian/bicycle bridge across Rose Creek and a paved Class I bike path to connect the westerly end of the new bridge to Pacific Beach Drive.

Justification: This project will close a gap in the existing network of bike paths and lanes in Mission Bay Park. The project will allow pedestrians and bicyclists to circumvent a much longer existing route along Grand Avenue.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project implements the Pacific Beach Community Plan and the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2001 and continued through Fiscal Year 2006, due to environmental delays. Construction will be scheduled pending identification of funding.

Summary of Project Changes: The total project cost estimate has been increased by $1,700,000 due to inflationary increases in construction materials.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
LTF 05	390068	150,000				
PABIKE	030301	1,000,000				
STATE DF	000001	15,904	484,096			
TRANS	030300	150,000				
Total		1,315,904	484,096			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
LTF 05	390068						**150,000**
PABIKE	030301						**1,000,000**
STATE DF	000001						**500,000**
TRANS	030300						**150,000**
Unidentified Funding	999999					5,000,000	**5,000,000**
Total						5,000,000	**6,800,000**
Work Codes						C	

Contact: Transportation Engineering/Design Phone: 619-533-3173

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for development of a public education campaign to promote safe use of streets by motorists, pedestrians, and bicyclists.

Justification: This project will result in a guide for a multi-media ad campaign to raise public awareness of the interactions of motorists, pedestrians, and bicyclists on City streets. Various aspects of the public education campaign will target specific elements of the traveling public. Additional funding will be required for campaign implementation.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: This project was implemented in Fiscal Year 2009 and will continue in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
PABIKE	030301	20,000				
SANDAG BI	390071	172,950	27,050			
Total		192,950	27,050			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
PABIKE	030301						**20,000**
SANDAG BI	390071						**200,000**
Total							**220,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Bikeways

San Diego River Bike Path - Mission Trails to Mission Bay 52-781.0 / S-00929

Council District: 6, 7 **Community Plan:** Mission Valley, Navajo

Description: This project provides for various bikeway projects along the San Diego River Bike Path between Mission Trails Park and Mission Bay.

Justification: This project will provide an alternate to Old Town, Ocean Beach, Friars Road and Mission Gorge Road for bicyclists and pedestrians along the San Diego River and Navajo Community Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley and Navajo Community Plans and is in conformance with the City's General Plan.

Scheduling: Preliminary engineering is scheduled to be complete in Fiscal Year 2010. The project schedule and cost estimate for design and construction will be established once the scope of work is approved.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
TRANS	030300	75,000				
Total		75,000				
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
TRANS	030300						**75,000**
Total							**75,000**
Work Codes							

Contact: Engineering and Capital Projects

Phone: (619) 533-3173

San Diego River Bike Path - Mission Trails to Mission Bay 58-144.0 / S-00734

Council District: 6, 7 **Community Plan:** Mission Valley, Navajo

Description: This project provides for various bikeway projects along the San Diego River Bike Path between Mission Trails and Mission Bay in the Mission Valley Community.

Justification: This project will provide various, as-needed bikeways for bicyclists and pedestrians in the Mission Valley and Navajo communities.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley and Navajo Community Plans and is in conformance with the City's General Plan.

Scheduling: Preliminary engineering is scheduled to be complete in Fiscal Year 2010. The project schedule and cost estimate for design and construction will be established once the scope of work is approved.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CAPOTH		302453	31,000	129,460			
CAPOUT		030245	400	29,600			
GASTAX	01	030219	11,040				
Total			42,440	159,060			
Work Codes							

Revenue Source/Tag		Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CAPOTH		302453						**160,460**
CAPOUT		030245						**30,000**
GASTAX	01	030219						**11,040**
Total								**201,500**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Bikeways

San Diego River Multi-Use Path 58-191.0 / S-00958

Council District: 6 **Community Plan:** Mission Valley

Description: This project provides for a multi-use pedestrian and bicycle path under State Route 163 from Hazard Center Drive to Fashion Valley Mall on the north side of the San Diego River. The project includes a paved bicycle and pedestrian path, grading, fill, striping, signage, bollards, and lighting for the path including the State Route 163 undercrossing.

Justification: This project is part of the Bicycle Master Plan to guide the development and the creation of a firm foundation for a bicycle-friendly environment to serve bicyclists and pedestrians throughout the City. These improvements will benefit the community by increasing the mobility and safety through the enhancement of the bicycle path environment.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Commmunity Plan and is in conformance with the City's General Plan.

Scheduling: Preliminary engineering and planning began in Fiscal Year 2006. The environmental review process and design began in Fiscal Year 2007 and was completed in Fiscal Year 2009. Construction is scheduled to begin in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
PABIKE	030301	180,000				
TRANS CR	030310	191,000	129,000			
Total		371,000	129,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
PABIKE	030301						**180,000**
TRANS CR	030310						**320,000**
Unidentified Funding	999999					900,000	**900,000**
Total						900,000	**1,400,000**
Work Codes						C	

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 3 **Community Plan:** Mid-City

Description: This project provides for the construction of a Class II and Class III bikeway along State Route 15 from Landis Street to Adams Avenue.

Justification: This project provides the needed bikeway/bike path parallel with State Route 15 from Landis Street to Adams Avenue.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project implements the Mid-City Community Plan and is in conformance with the City's General Plan. The Mission Valley Community Plan is in the process of being updated, and this project will be incorporated into that update.

Scheduling: Design was completed in Fiscal Year 2009. Construction was scheduled to begin in Fiscal Year 2009 and to be completed in Fiscal Year 2010.

Summary of Project Changes: Total project cost has been increased to $1,503,869 which reflects actual federal grant funding allocated to this project in prior years. In addition to grant funds expected to be received in Fiscal Year 2010, it is proposed to allocate TransNet funding of $120,000 in Fiscal Year 2010 to complete construction.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CMAQ 15	038687	442,527				
FDGRNT AD	386871		82,332	120,000		
FDGRNT CC	038989	3,000	19,596			
FDGRNT CT	038988	110,000	64,404			
FDGRNT PR	038991	102,000	60,010			
LTF 94	390057	50,259				
PABIKE	030301	205,943	62,808			
TRANS CR	030310		40,000	120,000		
Total		913,729	329,150	240,000		
Work Codes				C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CMAQ 15	038687						**442,527**
FDGRNT AD	386871						**202,332**
FDGRNT CC	038989						**22,596**
FDGRNT CT	038988						**174,404**
FDGRNT PR	038991						**162,010**
LTF 94	390057						**50,259**
PABIKE	030301						**268,751**
TRANS CR	030310						**160,000**
Total							**1,503,869**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Bikeways

State Route 56 Bike Interchanges 58-171.0 / S-00955

Council District: 1

Community Plan: Rancho Penasquitos, Pacific Highlands Ranch, Del Mar Mesa, Torrey Highlands, Black Mountain Ranch

Description: This project will provide for a bicycle path interchange and community connection points at Black Mountain Road, Camino Del Sur, Rancho Del Sol Way, and Torrey Meadows Drive along State Route 56.

Justification: Bicyclists and pedestrians traveling the SR-56 bicycle path and needing to cross through the interchange areas have to contend with high volumes of conflicting vehicular traffic. This project will expedite the movements along the bicycle path through and connecting to the interchange areas.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, Rancho Penasquitos, and Torrey Highlands Community Plans, and is in conformance with the City's General Plan.

Scheduling: The project study report was scheduled for Fiscal Year 2006. Modifications requested by the community extended the project study report into Fiscal Year 2007. Design and construction began in Fiscal Year 2009 and is scheduled to be completed in Fiscal Year 2014 for various segments of the bicycle path.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 04	079004		1,750,000			
FBA 09	079010				72,592	
FBA 10	079012				605,168	
FBA 17	079015				295,900	
PABIKE	030301	237,397	1,112,603			
Total		237,397	2,862,603		973,660	
Work Codes					C	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 04	079004						**1,750,000**
FBA 09	079010						**72,592**
FBA 10	079012						**605,168**
FBA 11	079011				530,400		**530,400**
FBA 17	079015						**295,900**
PABIKE	030301						**1,350,000**
Unidentified Funding	999999					6,822,940	**6,822,940**
Total					530,400	6,822,940	**11,427,000**
Work Codes					C	C	

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 2 **Community Plan:** Old San Diego

Description: This project provides for the replacement of a bicycle lane on Taylor Street between Presidio Drive and Hotel Circle South, adjacent to Presidio Park.

Justification: Erosion has caused the cliffside at this location to destabilize. Temporary barriers are in place to prevent additional rockslide onto Taylor Street; however, these barriers have eliminated the bicycle lane. This project will re-establish the bike lane.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Old San Diego Community Plan and is in conformance with the City's General Plan.

Scheduling: Construction schedule and funding will be determined upon completion of the design in Fiscal Year 2010 and will be incorporated in the cliff stabilization project.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
TRANS	030300	2,214	247,786			
Total		2,214	247,786			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
TRANS	030300						**250,000**
Total							**250,000**
Work Codes							

Contact: Engineering and Capital Projects

Phone: (619) 533-3173

Engineering & Capital Projects

Bikeways

Traffic Safety and Education Program 58-201.0 / S-00963

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for 100 classes in bicycle safety, specifically tailored for commuters.

Justification: This project builds on the City's Smart Cycling and Bike to Work commuter education programs. The classes will focus on bicycle safety and route selection and can include components relative to specific employment locations. The project's ultimate goal is to increase bicycling as a viable commuting option.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: Classes will be conducted during Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
PABIKE	030301	50,000				
Total		50,000				
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
PABIKE	030301						**50,000**
Total							**50,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

University Avenue at Alabama Street Bicycle and Pedestrian Safety Improvements 58-196.0 / S-00960

Council District: 3 **Community Plan:** Greater North Park

Description: This project provides for the restriping of University Avenue from east of Florida Street to the west side of Mississippi Street, including the two intersections of University Avenue at Alabama Street to provide a center refuge median and wider travel lanes to improve bicycle and pedestrian safety.

Justification: This project will provide for the removal of parking on both sides of the street and eliminate left turns in and out of both intersections of University Avenue and Alabama Street. In addition, the project will provide center refuge median and wider travel lanes to improve bicycle and pedestrian safety.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Scheduling: Design and construction are scheduled to be complete in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SANDAG	03	000026	74,826	45,174	630,000		
Total			74,826	45,174	630,000		
Work Codes					C		

Revenue Source/Tag		Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SANDAG	03	000026						**750,000**
Total								**750,000**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Bikeways

Villa La Jolla Drive Bicycle Route 58-210.0 / S-10014

Council District: 1 **Community Plan:** University

Description: This project provides for the construction of one mile of Class III bicycle route on Villa La Jolla Drive from Nobel Drive to Gilman Drive.

Justification: This project is consistent with the Bicycle Master Plan. The plan will facilitate bicycle usage in the community.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is consistent with the North University City Public Facilities Financing Plan and is in conformance with the Ctiy's General Plan.

Scheduling: Design and construction are scheduled for Fiscal Year 2010.

Summary of Project Changes: This newly published project was added for Fiscal Year 2010 in accordance with the North University City Public Facilities Financing Plan adopted per City Council Resolution R-304535 on December 5, 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 03	079001		10,000			
Total			10,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 03	079001						**10,000**
Total							**10,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Vista Sorrento Parkway Bike Lanes 58-157.0 / S-10053

Council District: 1, 5 **Community Plan:** Mira Mesa, Torrey Pines

Description: This project provides for the construction of bike lanes on Vista Sorrento Parkway between Sorrento Valley Boulevard and Lusk Boulevard by widening the existing roadway.

Justification: Bicyclists along this section of Vista Sorrento Parkway currently must contend with heavy volumes and high speeds from vehicular traffic in common lanes. The proposed bike lanes will provide a separate venue for bicyclists to use, which is in accordance with the Torrey Pines and Mira Mesa Community Plans.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate can be provided concurrently with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines and Mira Mesa Community Plans and is in conformance with the City's General Plan.

Scheduling: It is anticipated construction will be completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA	01	079006	203,947	196,053			
LTF	02	390065	207,500				
	Total		411,447	196,053			
Work Codes							

Revenue Source/Tag		Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA	01	079006						**400,000**
LTF	02	390065						**207,500**
	Total							**607,500**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Economic Development

El Cajon Boulevard Commercial Revitalization - Interstate 805 to 54th Street 39-209.0 / S-00826

Council District: 3, 7 **Community Plan:** Greater North Park, Mid-City

Description: This project provides for streetscape improvements, which include sidewalk replacement, curb and gutter replacement, and the installation of street lights, along El Cajon Boulevard from Interstate 805 east to 54th Street.

Justification: The El Cajon Boulevard revitalization project has been a part of the Mid-City Commercial Revitalization Program as a Community Development Block Grant and TransNet funded activity. This project will continue the approved design along additional commercial blocks. The El Cajon Boulevard Maintenance Assessment District (MAD) Assessment Engineer's Report also identifies lighting as an improvement within the project area.

Operating Budget Effect: Those projects that are identified as improvements in the El Cajon Boulevard MAD Assessment Engineer's Report will be maintained by the El Cajon Boulevard MAD. The MAD will fund the maintenance and energy costs associated with the special benefit street lighting installed by this project.

Relationship to General and Community Plans: This project implements the Greater North Park and Mid-City Community Plans and is in conformance with the City's General Plan.

Scheduling: Street lighting along El Cajon Boulevard between Interstate 805 and 54th Street will be installed in Fiscal Years 2005 through 2010 using funding from the El Cajon Boulevard MAD. Curb, sidewalk and gutter improvements are planned when funding becomes available.

Summary of Project Changes: An additional $200,000 of El Cajon Boulevard MAD funding has been allocated to this project in Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
ASSESS MC	702341	399,616	230,384	200,000		
CDBG	018205	476,000				
FDGRNT EC	038606	565,000				
STATE DF	000001	92,000				
TRANS	030300	530,599	1,488			
TRANSP	030303	39,000				
Total		2,102,215	231,872	200,000		
Work Codes				C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
ASSESS MC	702341						**830,000**
CDBG	018205						**476,000**
FDGRNT EC	038606						**565,000**
STATE DF	000001						**92,000**
TRANS	030300						**532,087**
TRANSP	030303						**39,000**
Unidentified Funding	999999					337,192	**337,192**
Total						337,192	**2,871,279**
Work Codes							

Contact: Engineering and Capital Projects

Phone: 619-533-3173

North Park/University Avenue - Streetscape Improvements 39-207.0 / S-00825

Council District: 3 **Community Plan:** Greater North Park

Description: This project provides for neighborhood identification signage and public improvements along University Avenue and adjacent streets in North Park.

Justification: Public improvement and neighborhood identification are an important part of the revitalization project, which is a continuing effort to improve the economic base of the North Park community. This project will extend the existing demonstration block concept east and west of the completed phases at 30th Street and University Avenue.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project implements the Greater North Park Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Community sign construction was completed in Fiscal Year 1994. Construction of streetscape improvements on University Avenue west of 30th Street was completed in Fiscal Year 1998. The Gateway Project near Interstate 805 was completed in Fiscal Year 2000. Street trees were planted on University Avenue between Ohio Street and Interstate 805 in Fiscal Year 2001. Design of streetscape improvements between 28th and Granada Streets was completed in Fiscal Year 2006. Construction of streetscape improvements between 28th and Granada Street (southside) and 30th Street (eastside) was completed in Fiscal Year 2009.

Summary of Project Changes: This project, which provided for improvements along University Avenue and adjacent streets in North Park is now complete.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CDBG	018502	694,000				
DIF 13	079502	310,000				
HUD108 MC	000019	450,000				
LN-ENF	030304	55,000				
TNBOND	030302	122,000				
TRANS	030300	675,500				
Total		2,306,500				
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CDBG	018502						**694,000**
DIF 13	079502						**310,000**
HUD108 MC	000019						**450,000**
LN-ENF	030304						**55,000**
TNBOND	030302						**122,000**
TRANS	030300						**675,500**
Total							**2,306,500**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Economic Development

Ocean Beach Commercial Revitalization - Newport Avenue 39-013.0 / S-01077

Council District: 2 **Community Plan:** Ocean Beach

Description: This project provides for phased design and construction of drainage improvements, street grinding and resurfacing, installation of concrete gutters, additional surface drain inlets, enhanced crosswalks, curb pop-outs, hardscaping and tree planting along Newport Avenue from Sunset Cliffs Boulevard to Abbott Street.

Justification: The proposed improvements are necessary to satisfy the Americans with Disabilities Act (ADA) requirements by bringing the street surface areas up to standard. This project does not address bringing the area storm water system infrastructure up to standard, therefore, while some improvement may be observed with the surface drainage on Newport Avenue, elimination of flooding along Newport Avenue between Sunset Cliffs Boulevard and Abbott Street will not be achieved.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Scheduling: This project is anticipated to be completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CDBG	018502		406,000			
Total			406,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CDBG	018502						**406,000**
Unidentified Funding	999999					840,000	**840,000**
Total						840,000	**1,246,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

University City South Beautification and Right of Way Improvements 39-089.0 / S-00821

Council District: 1 **Community Plan:** University

Description: This project will provide for median and roadway beautification along Governor Drive between Stressemann Street and Genesee Avenue.

Justification: Roadway beautification was requested by the Council District.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is consistent with the North University Community Plan and is in conformance with the City's General Plan.

Scheduling: The project description is preliminary and the scope of work has not been established. Design and construction is scheduled in Fiscal Year 2010.

Summary of Project Changes: This is a newly published project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
TN-INF	030309	70,000	30,000			
Total		70,000	30,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
TN-INF	030309						**100,000**
Total							**100,000**
Work Codes							

Contact: Nazie Mansury E-Mail: nmansury@sandiego.gov Phone: 619-533-3754

Engineering & Capital Projects

Economic Development
Washington/Goldfinch Improvements 39-216.0 / S-00703
Council District: 2 **Community Plan:** Uptown

Description: This project provides for streetscape improvements on Washington Street between San Diego Avenue and India Street, and between Goldfinch Street and Dove Street.

Justification: The Mission Hills Community Plan group adopted the Washington Street Beautification Master Plan in Fiscal Year 1997. Streetscape improvements are being installed to revitalize the Mission Hills Business District.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project implements the Uptown Community Plan and is in conformance with the City's General Plan.

Scheduling: Construction of Phase I was completed in Fiscal Year 1994. A community tree planting added 80 street trees to Washington Street in Fiscal Year 1998. Design of Phase II was completed in Fiscal Year 1999. Construction of Phase II segment 1, which included upgrades and public artwork in two medians, was completed in Fiscal Year 2000. Improvements to the intersection of Washington Street and Goldfinch Street were designed in Fiscal Years 2003 and 2004, updated in Fiscal Year 2007 including median improvements on Washington Street between Goldfinch and Falcon Streets and between Eagle and Dove Streets. Construction of these improvements was completed in Fiscal Year 2009. The design for median improvements on Washington Street between India Street and San Diego Avenue was completed in Fiscal Year 2009. Construction is scheduled for Fiscal Year 2010.

Summary of Project Changes: No change to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CDBG	018502	16,000				
DIF 29	079512	60,000				
DONATN RD	010259	40,000				
FDGRNT SG	038994	597,687	7,858			
FDGRNT WO	038336	144,000				
PRKG PM	703003	168,000				
STATE GG	038932	78,455				
TRANS	030300	250,000				
TRANS CR	030310		100,000			
Total		1,354,142	107,858			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CDBG	018502						**16,000**
DIF 29	079512						**60,000**
DONATN RD	010259						**40,000**
FDGRNT SG	038994						**605,545**
FDGRNT WO	038336						**144,000**
PRKG PM	703003						**168,000**
STATE GG	038932						**78,455**
TRANS	030300						**250,000**
TRANS CR	030310						**100,000**
Total							**1,462,000**
Work Codes							

Contact: Transportation Engineering/Design Phone: 619-533-3173

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for City facilities and public right of way improvements related to the Americans with Disabilities Act (ADA). Funding ADA obligations is one of the Mayor's eight significant areas.

Justification: ADA improvements will allow greater access to City facilities and public right of way for residents.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is conformance with the City's General Plan.

Scheduling: Projects will be scheduled on a priority basis. In addition to the funds reflected below, Council approved $20.0 million of Capital Outlay appropriations in Fiscal Years 2008 and 2009.

Summary of Project Changes: An estimated $10 million of annual funding is contingent upon land sales and is supplimented with the Mayor's portion of Community Development Block Grants (CDBG) funds. This project has been updated to reflect the funding identified in the Five Year Financial Outlook.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CAPOTH	302453			10,000,000	10,000,000	10,000,000
CDBG	018502			1,069,316	1,069,316	1,069,316
Total				11,069,316	11,069,316	11,069,316
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CAPOTH	302453	10,000,000	10,000,000				**10,000,000**
CDBG	018502	1,069,316	1,069,316				**1,069,316**
Total		11,069,316	11,069,316				**11,069,316**
Work Codes							

Contact: Susan Madison E-Mail: SMadison@sandiego.gov Phone: 619-236-5985

Engineering & Capital Projects

Facilities - Eng

Annual Allocation - Undergrounding of City Utilities 37-028.0 / A-ID.00001

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for additional underground conversion projects to augment the California Public Utilities Commission (CPUC) Rule 20A projects as well as provides for the necessary administrative expenses, conversion of City-owned street lighting, and resurfacing of roadways associated with the undergrounding of utilities.

Justification: The CPUC mandates that local utility companies allocate funding for undergrounding of utilities at the direction of the local municipality. San Diego Gas and Electric, Pacific Bell and the cable television companies spend several million dollars annually to underground overhead facilities. The City must provide the utility companies with a priority listing of projects, aid coordination, establish underground utility districts and give informational support. Construction costs for undergrounding are paid by utility companies in accordance with Public Utilities Commission Decisions 73078, 820118 and Case 8209. If not provided with administrative support, millions of dollars of utility company construction money could go unused. Additional underground conversion projects are funded through the City Undergrounding Surcharge Fund. This fund is used solely for the undergrounding of utilities and cannot be used for other purposes.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: Undergrounding projects are scheduled each calendar year to correspond with the utility company programming and budgeting practices.

Summary of Project Changes: The total project cost for annual allocation projects is reflective of the Fiscal Year 2010 budget only. In addition, annual allocations do not show prior year appropriations in the annual budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
UTILITY	030100			48,857,037	42,300,000	42,300,000
Total				48,857,037	42,300,000	42,300,000
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
UTILITY	030100	42,300,000	42,300,000	42,300,000	42,300,000		**48,857,037**
Total		42,300,000	42,300,000	42,300,000	42,300,000		**48,857,037**
Work Codes							

Contact: Architectural Engineering & Contracts

Phone: 619-533-3101

City Administration Building Fire Protection and Life Safety Improvement 37-900.0 / S-00819

Council District: 2 **Community Plan:** Centre City

Description: This project provides for the installation of a fire sprinkler system and for upgrading the existing fire alarm system at the City Administration Building located at 202 C Street in Centre City. One component of the project is asbestos spot abatement. All work will be performed during non-working hours allowing the facility to remain occupied and operational during construction. Phase I provided for the installation of fire sprinklers on the 10th, 14th, and 15th floors. Phase II provided for the installation of eight-inch stand pipes and eight-inch basement lateral. Phase III provided for the installation of sprinklers in the remaining basement and on the 11th and 13th floors and a fire alarm system in the basement and on the 10th, 11th, and 13th floors. Included in Phase III was abatement of amosite ceiling tile on the 11th floor. Phase IV will provide for the installation of sprinklers and alarm system for the 1st through the 9th, and 12th floors. Spot asbestos abatement is not required on the 6th and 7th floors due to prior asbestos abatement.

Justification: This facility currently does not comply with Council Ordinance O-17172 requiring sprinkler retrofitting for high-rise buildings.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Scheduling: Phases I, II and III were completed in Fiscal Years 2000, 2002, and 2003, respectively. Phase IV will be scheduled when funds are identified.

Summary of Project Changes: Phase IV construction will be scheduled upon identification of funding. The total estimated project cost has increased $250,000 due to inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CAPOUT	030245	1,198,000				
Total		1,198,000				
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CAPOUT	030245						**1,198,000**
Unidentified Funding	999999					5,000,000	**5,000,000**
Total						5,000,000	**6,198,000**
Work Codes						C	

Contact: Darren Greenhalgh E-Mail: dgreenhalgh@sandiego.gov Phone: 619-533-3104

Engineering & Capital Projects

Facilities - Eng

Martin Luther King Jr Community Park - Recreation Center Roof Replacement 29-914.0 / S-00765

Council District: 4 **Community Plan:** Southeastern San Diego

Description: This project provides for the replacement of approximately 11,000 square feet of asphalt concrete shingle roof at the Martin Luther King Junior Community Park Recreation Center.

Justification: This project provides for the necessary roof replacement to prevent further water damage, during inclimate weather, to the Martin Luther King Junior Community Park Recreation Center.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and it is in conformance with the City's Progress Guide and General Plan.

Scheduling: This project is anticipated to be completed in Fiscal Year 2010.

Summary of Project Changes: This project is completed.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CITYGF	630221	45,328				
STATE BD	038260	10,509	14,491			
STATE CR	038261		79,787			
Total		55,837	94,278			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CITYGF	630221						**45,328**
STATE BD	038260						**25,000**
STATE CR	038261						**79,787**
Total							**180,328**
Work Codes							

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-533-5301

Council District: 1 **Community Plan:** Carmel Valley

Description: This project provides a permanent hard bottom low flow channel from Carmel Country Road to the first drop structure west.

Justification: This project will provide for relief of water ponding under the Carmel Country Road Bridge and to the east of the bridge on the Palacio Del Mar property. This condition has created a health and safety issue for area residents.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan and is in conformance with the City's General Plan.

Scheduling: Design was scheduled to begin in Fiscal Year 2009. Construction is scheduled to begin in Fiscal Year 2010.

Summary of Project Changes: Project cost and schedule have been updated to reflect the most recent Carmel Valley Public Facilities Financing Plan. This is a newly created project per Council Resolution (R-303600) on April 24, 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA CV	079009		500,000	500,000	1,212,000	
Total			500,000	500,000	1,212,000	
Work Codes				D	C	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA CV	079009						**2,212,000**
Total							**2,212,000**
Work Codes							

Contact: Jerry McKee E-Mail: jmckee@sandiego.gov Phone: 619-533-3744

Engineering & Capital Projects

Storm Drains/Flood Control

Famosa Slough Salt Marsh Restoration 12-152.0 / S-00605

Council District: 2 **Community Plan:** Peninsula

Description: This project provides for 0.64 acres of tidal salt marsh habitat and associated upland buffer as mitigation for impacts to 0.1 acres of coastal salt marsh by the Sorrento West channel clearing project resulting from the El Nino storms of 1997. The mitigation site is located on the tidal channel that is north of West Point Loma Boulevard. The high area adjacent to an access road will be graded to the elevation of the existing salt marsh habitat and will be planted with salt marsh plant species.

Justification: The 0.64 acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The Famosa Slough was chosen as the mitigation site because opportunities for coastal salt marsh mitigation in the Los Penasquitos Lagoon have been exhausted. This option utilizes an available, City-owned site within the Coastal Zone and is consistent with the 1993 Famosa Slough Enhancement Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and the Famosa Slough Enhancement Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2005. Construction was completed in Fiscal Year 2005. The five year maintenance and monitoring period began in Fiscal Year 2006 and is anticipated to end in Fiscal Year 2011.

Summary of Project Changes: TransNet funding of $22,000 in Fiscal Year 2010 has been identified to fund the final year of the mitigation .

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
TRANS	030300	242,000				
TRANS CR	030310	24,000		22,000		
Total		266,000		22,000		
Work Codes				M		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
TRANS	030300						**242,000**
TRANS CR	030310						**46,000**
Total							**288,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 6 **Community Plan:** Mission Valley

Description: This project provides for the replacement of the failed corrugated metal pipes under the roadway at the San Diego River Crossing and for the restoration of the roadway.

Justification: The road collapsed on December 30, 2004 due to the failure of six corrugated metal pipes under the roadway. The road is located in the floodplain zone and is, therefore, subject to inundation during heavy flows in the river as a result of high intensity rainfall. The road was repaired and in operation before the end of October 2005. The project is eligible for FHWA reimbursement.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Scheduling: This project is anticipated to be completed in Fiscal Year 2010.

Summary of Project Changes: No change to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FDGRNT DF	000005	943,952	683,048			
TRANS	030300	250,000				
Total		1,193,952	683,048			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FDGRNT DF	000005						**1,627,000**
TRANS	030300						**250,000**
Total							**1,877,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Storm Drains/Flood Control

La Jolla Ecological Reserve Area of Special Biological Significance 12-160.0 / S-00607

Council District: 1 **Community Plan:** La Jolla

Description: This project provides low flow diversion systems for four storm drain outfalls that discharge directly into the La Jolla Ecological Reserve Area of Special Biological Significance (ASBS 29).

Justification: This project will address the stringent storm drain discharge water quality standards requried by the California Ocean Plan's Areas of Special Biological Significance requirements in the La Jolla Shores area.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2008. Construction is scheduled to begin in Fiscal Year 2010.

Summary of Project Changes: It is proposed to allocate $700,000 from the Storm Water Department's operating budget to this project for Fiscal Year 2010 to fund construction.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CITYGF	630221	625,407	294,593	700,000		
Total		625,407	294,593	700,000		
Work Codes				C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CITYGF	630221						**1,620,000**
Total							**1,620,000**
Work Codes							

Contact: Engineering & Capital Projects

Phone: 619-533-3173

Ransom Street and Darwin Way Storm Drain 11-302.0 / S-00601

Council District: 8 **Community Plan:** Otay Mesa/Nestor

Description: This project provides for a replacement storm drain pipe at Darwin Way and Ransom Street. Approximately 490 feet of 42-inch and 610 feet of 24 inch corrugated metal pipe will be replaced with reinforced concrete pipe.

Justification: The existing corrugated metal pipe under Darwin Way and Ransom Street is badly corroded and has created sinkholes on Ransom Street. Replacement is needed to prevent flooding of the streets.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa/Nestor Community Plan and is in conformance with the City's General Plan.

Scheduling: Design is complete. Construction was scheduled to begin in Fiscal Year 2009 and to be completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
STATE PP	038941	25,000	705,000			
TRANS	030300	207,000				
Total		232,000	705,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
STATE PP	038941						**730,000**
TRANS	030300						**207,000**
Total							**937,000**
Work Codes							

Contact: Jamal Batta E-Mail: JBatta@sandiego.gov Phone: 619-533-7482

Engineering & Capital Projects

Storm Drains/Flood Control
Storm Station Improvements 12-127.0 / S-00604
Council District: 2 **Community Plan:** Mission Beach

Description: This project provides for eliminating the submerged outfall and for relocating and/or modifying the existing control system at the storm water pumping station at Santa Clara Point in Mission Beach.

Justification: This station has not operated reliably. This project will improve the reliability of the pump station, thus preventing potential flooding of City streets.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Community Plan and is in conformance with the City's General Plan.

Scheduling: This project is anticipated to be completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CAPOUT	030245	30,877				
CMPR	030306	205,911				
TNBOND	030302	120,250				
TRANS	030300	1,518,177	851			
TRANSP	030303	9,600				
Total		1,884,815	851			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CAPOUT	030245						**30,877**
CMPR	030306						**205,911**
TNBOND	030302						**120,250**
TRANS	030300						**1,519,028**
TRANSP	030303						**9,600**
Total							**1,885,666**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 2 **Community Plan:** Peninsula

Description: This project provides for the stabilization of the slope adjacent to Talbot Street at Martinez Street.

Justification: The winter storms of 2004 and 2005 eroded the steep slope adjacent to Talbot Street and threatened the houses at the top of the slope. This project is eligible for Federal Highways Adminstration (FHWA) reimbursement.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with City's General Plan.

Scheduling: Design began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2009. Construction is scheduled to begin in Fiscal Year 2010 and will be completed in early Fiscal Year 2011.

Summary of Project Changes: Total project has increased by $2,132,157 to $3,448,157 due to escalated construction costs and increased scope which includes the construction of a tie-back wall and infrastructure improvements on Talbot Street. $132,157 of the increase has been received from Caltrans. It is proposed to allocate the balance of $2,000,000 in TransNet funds to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CMPR	030313			2,000,000		
STATE IN	038935	87,157	45,000			
TRANS	030300	289,727	170,273			
TRANS CR	030310		856,000			
Total		376,884	1,071,273	2,000,000		
Work Codes				C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CMPR	030313						**2,000,000**
STATE IN	038935						**132,157**
TRANS	030300						**460,000**
TRANS CR	030310						**856,000**
Total							**3,448,157**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Storm Water Program

Beach Area Sewage Interception/Low Flow Storm Drain Diversion 12-124.0 / S-00603

Council District: 1, 2 **Community Plan:** La Jolla, Pacific Beach

Description: This project provides for the beach area interception and diversion of sewer spills and storm drain low-flows. Federal grants are available for 55 percent of the construction costs for Phase II, which has 10 sites and Phase III, which has 11 sites. Sewer funds are available as City match for the construction of Phase II and the design and construction of Phase III.

Justification: This project provides for returning dry weather sewer overflows and low flow storm runoff to the sewer, preventing pollution in the beach areas.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla/La Jolla Shores and Pacific Beach Community Plans and is in conformance with the City's General Plan.

Scheduling: Phase I, completed construction. Phase II, design completed in Fiscal Year 2004 and construction was completed in early Fiscal Year 2008. Phase III, design and construction will continue through Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FDGRNT	CL	018551	150,000				
FDGRNT	ST	038958	1,152,689	152,311			
GASTAX	01	030219	200,000				
SEWER-R		010525	3,972,060	280,687			
STRMDR		010508	556,500				
	Total		6,031,249	432,998			
Work Codes							

Revenue Source/Tag		Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FDGRNT	CL	018551						**150,000**
FDGRNT	ST	038958						**1,305,000**
GASTAX	01	030219						**200,000**
SEWER-R		010525						**4,252,747**
STRMDR		010508						**556,500**
	Total							**6,468,247**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

34th and 35th at Madison Avenue - Curb, Gutter and Sidewalk (CD3 Sidewalk) 52-774.0 / S-00922

Council District: 3 **Community Plan:** Mid-City, Uptown

Description: This project provides for the reconstruction of the curb, gutter and sidewalk on 34th and 35th Streets from Adams Avenue to Madison Avenue, and on Madison Avenue from Felton Street to 35th Street.

Justification: This project is required in order to mitigate drainage problems and reduce flooding.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City and the Uptown Community Plans and is in conformance with the City's General Plan.

Scheduling: Preliminary work on this project is scheduled for Fiscal Year 2009, design is scheduled for Fiscal Year 2010, and construction is scheduled for Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
TRANS	030300	12,000	48,000			
TRANS CR	030310		120,000		1,000,000	
Total		12,000	168,000		1,000,000	
Work Codes					C	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
TRANS	030300						**60,000**
TRANS CR	030310						**1,120,000**
Total							**1,180,000**
Work Codes							

Contact: Engineering and Capital Projects

Phone: (619) 533-3173

Engineering & Capital Projects

Streets and Bridges
38th Street Improvements 52-782.0 / S-00930
Council District: 3 **Community Plan:** Mid-City

Description: This project provides full street improvements on 38th Street from Dwight Street north to terminus. Improvements will include curb, gutter, driveways, sidewalk, pedestrian ramps, pavement, drainage facilities, angled on-street parking, etc. The improvements will comply with current local, state and federal safety and accessibility codes and regulations.

Justification: Street improvements are needed to comply with the City's design guides for the improvement of public right of way.

Operating Budget Effect: None.

Relationship to General and Community Plans: The project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Scheduling: Preliminary engineering and feasibility studies began in Fiscal Year 2008 and will continue through Fiscal Year 2010. Design and construction will be scheduled upon completion of the preliminary engineering and feasibility studies.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
TRANS	030300	10,000	90,000			
TRANS CR	030310				1,623,638	
Total		10,000	90,000		1,623,638	
Work Codes					CD	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
TRANS	030300						**100,000**
TRANS CR	030310						**1,623,638**
Unidentified Funding	999999					1,500,000	**1,500,000**
Total						1,500,000	**3,223,638**
Work Codes						CD	

Contact: Engineering and Capital Projects
Phone: 619-533-3173

43rd Street and Logan/National Avenue Intersection 52-409.0 / S-00845

Council District: 4 **Community Plan:** Southeastern San Diego

Description: This project provides for realigning the intersection at 43rd Street and National Avenue. This project will make necessary traffic enhancements to handle the increased daily traffic associated with the residential, industrial and commercial development of the State Route 252 Corridor (approximately 66 acres).

Justification: This project is a major component in the development of the State Route 252 Corridor within the Southcrest Project. The street currently handles approximately 12,000 weekday trips. Once development on the corridor is complete, the number of trips will increase significantly. The Southeastern San Diego Community Plan recommends improvement to four lanes to handle the current capacity.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Scheduling: Design and land acquisition began in Fiscal Year 2002 and was completed in Fiscal Year 2009. Construction was scheduled to begin and to be completed in Fiscal Year 2009 and has been rescheduled to Fiscal Year 2010 to accommodate changes to scope and funding.

Summary of Project Changes: $3.0 million in TransNet funds have been allocated to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CAPOUT	030245	116,981				
CMPR	030313			3,000,000		
PROP1B 1B	000028		2,422,375			
TRANSP	030303	26,005				
Total		142,986	2,422,375	3,000,000		
Work Codes				C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CAPOUT	030245						**116,981**
CMPR	030313						**3,000,000**
PROP1B 1B	000028						**2,422,375**
TRANSP	030303						**26,005**
Total							**5,565,361**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

62nd to 65th Street Channel Improvements 52-778.0 / S-00926

Council District: 4 **Community Plan:** Southeastern San Diego

Description: This project provides for the installation of an upgraded fence along the existing drainage channel between 62nd and 65th Streets.

Justification: This project is required in order to prevent unauthorized access to the drainage channel.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Scheduling: The project description is preliminary and the scope of work is not established, only planning and other preliminary activities have been performed to date. The project schedule for design and construction will be established, once the scope of work is approved. It is anticipated that work will begin and be completed in FY10.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
TRANS	030300	2,500	72,500			
Total		2,500	72,500			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
TRANS	030300						**75,000**
Total							**75,000**
Work Codes							

Contact: Engineering and Capital Projects

Phone: (619) 533-3173

Aldine Drive and Fairmount Avenue - Slope Restoration 52-592.0 / S-00865

Council District: 3 **Community Plan:** Mid-City

Description: This project provides for the evaluation, design and construction of slope stability improvements for two slope areas. The first area is Fairmount Avenue slope north of Meade Avenue and south of Aldine Drive. The second area is the Aldine Drive south slope between Fairmount Avenue and Adams Avenue.

Justification: The slope on the east side of Fairmount Avenue and south side of Aldine Drive is eroding and failing in some locations due to heavy winter rains.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project implements the Mid-City Community Plan and is in conformance with the City's General Plan.

Scheduling: Design was completed in Fiscal Year 2009. Construction is scheduled for Fiscal Year 2010.

Summary of Project Changes: Total estimated project has been increased to $3,706,643 due to increased scope and revised construction cost estimate. It is proposed to allocate $1,100,000 in TransNet funding to this project for Fiscal Year 2010. Additionally, grant funding in the amount of $196,845 was received in Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CMPR	030313			1,100,000		
STATE DF	000001	196,854				
STRMDR	010508	9,789				
TRANS	030300	575,000				
TRANS CR	030310		1,825,000			
Total		781,643	1,825,000	1,100,000		
Work Codes				C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CMPR	030313						**1,100,000**
STATE DF	000001						**196,854**
STRMDR	010508						**9,789**
TRANS	030300						**575,000**
TRANS CR	030310						**1,825,000**
Total							**3,706,643**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Alvarado Canyon Road Realignment 52-713.0 / S-00894

Council District: 7 **Community Plan:** Navajo

Description: This project provides for the realignment of Alvarado Canyon Road from 380 feet east of the Fairmount Avenue and Camino Del Rio North intersection to the Fairmount Avenue and Mission Gorge Road intersection. Improvements for this two-lane collector street will include a structure over the existing concrete drainage channel, removal of some existing pavement, re-grading of affected private parcels and traffic signal modifications.

Justification: This project will improve the traffic flow at the Interstate 8, Fairmount Avenue and Mission Gorge Road interchange.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan. The proposed realignment requires an amendment to the Navajo Community Plan. This proposed change is being processed by the Metropolitan Transit Development Board (MTDB) as part of an amendment to identify the Mission Valley East Light Rail alignment through the corridor.

Scheduling: Preliminary Engineering and the Environmental Process began in Fiscal Year 2009 and is scheduled to continue in Fiscal Year 2010. Design is scheduled in Fiscal Year 2011. Construction will be scheduled upon identification of funding. Land acquisition will begin when the alignment is defined.

Summary of Project Changes: It is anticipated that Redevelopment funds will be available for this project in Fiscal Years 2011.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
REDEV	010275				650,000	
TRANS CR	030310	33,000	67,000			
Total		33,000	67,000		650,000	
Work Codes					D	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
REDEV	010275						**650,000**
TRANS CR	030310						**100,000**
Unidentified Funding	999999					5,140,000	**5,140,000**
Total						5,140,000	**5,890,000**
Work Codes						C	

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Annual Allocation - Preliminary Engineering for Congestion Relief Projects 59-023.0 / A-ID.00003

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides funding for the planning and preliminary design work for potential future transportation projects submitted by City Council, City departments, constituents, and other agencies.

Justification: This project funds required work by City staff to evaluate, plan and perform preliminary design as requested.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: The total project cost for annual allocation projects is reflective of the Fiscal Year 2010 budget only. In addition, annual allocations do not show prior year appropriations in the annual budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
TRANS CR	030310			50,000	50,000	50,000
Total				50,000	50,000	50,000
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
TRANS CR	030310	50,000	50,000	50,000	50,000		**50,000**
Total		50,000	50,000	50,000	50,000		**50,000**
Work Codes							

Contact: Engineering and Capital Projects

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Annual Allocation - Sidewalks - Citywide 52-715.0 / A-IK.00001

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for the construction of sidewalks at locations where none exist in order to provide safe routes for pedestrians and to provide access routes for school children. Potential locations include: Candlelight Drive from Candlelight Place to Van Nuys (east and west sides) and Viewridge Drive from Balboa Avenue to Ridgehaven Court (east and west sides).

Justification: This project provides permanent sidewalks along streets in areas where children are required to walk to school and contributes to the City's ongoing efforts to promote walking as a mode of transportation.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: The total project cost for annual allocation projects is reflective of the Fiscal Year 2010 budget only. In addition, annual allocations do not show prior year appropriations in the annual budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
TRANS CR	030310			176,000	350,000	350,000
Total				176,000	350,000	350,000
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
TRANS CR	030310	350,000	350,000	350,000			**176,000**
Unidentified Funding	999999					550,000	
Total		350,000	350,000	350,000		550,000	**176,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Annual Allocation - Transporation Grant Matches 59-021.0 / A-ID.00002

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides funding for matching fund obligations for various types of transportation grants. Grants may require City matching funds as a condition of approval.

Justification: In order to qualify for future additional grant funds, the city may be required to ensure that matching funds are available.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: Funding will be allocated to projects as grants are secured.

Summary of Project Changes: The total project cost for annual allocation projects is reflective of the Fiscal Year 2010 budget only. In addition, annual allocations do not show prior year appropriations in the annual budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
TRANS CR	030310			348,536	600,000	600,000
Total				348,536	600,000	600,000
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
TRANS CR	030310	600,000	600,000	600,000	600,000		**348,536**
Total		600,000	600,000	600,000	600,000		**348,536**
Work Codes							

Contact: Engineering and Capital Projects

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Azalea Park Roadway Improvements and Neighborhood Identification 39-086.0 / S-00699

Council District: 3 **Community Plan:** Mid-City

Description: This project provides for the construction of new vehicular and pedestrian improvements, including raised medians, sidewalks and curb ramps, enhanced crosswalks and curb-extensions, (which are to be funded by Development Impact Fees), neighborhood identification signs (which are to be funded by Community Development Block Grants), and seating areas. This project is part of a community revitalization effort outlined in the Azalea Park-Hollywood Park Revitalization Action Program. The specific locations of this portion of the project are the intersections of Poplar Street and Fairmount Avenue and Poplar Street and Tulip Street.

Justification: These improvements will benefit the community by increasing safety, improving the flow of traffic, enhancing pedestrian access, and promoting community identification.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project implements the recommendations found in the Mid-City Community Plan and the Azalea Park-Hollywood Park Revitalization Action Program and is in conformance with the City's General Plan.

Scheduling: The preliminary design process for the raised medians, neighborhood identification signs and seating areas, which included neighborhood residents' involvement, has been completed. With completion of the conceptual design phase in early Fiscal Year 2006, work is in progress to complete design and actual construction. Design began in Fiscal Year 2007 and was completed in Fiscal Year 2009. Construction is scheduled to begin and to be completed in Fiscal Year 2010.

Summary of Project Changes: $60,000 of TransNet funding allocated in Fiscal Year 2010 will provide for the construction of roadway improvements.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CDBG	018537		125,830			
DIF 08	079504	20,000				
DONATN RD	010259	55,000	101,000			
TRANS CR	030310	5,000	45,000	60,000		
Total		80,000	271,830	60,000		
Work Codes				CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CDBG	018537						**125,830**
DIF 08	079504						**20,000**
DONATN RD	010259						**156,000**
TRANS CR	030310						**110,000**
Total							**411,830**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Balboa Avenue Corridor Improvements 52-274.0 / S-00831

Council District: 6 **Community Plan:** Kearny Mesa, Clairemont Mesa

Description: This project provides for improvements to the former State Route 274, which is Balboa Avenue. This project is divided into two phases. Phase I begins at Interstate 5 and ends at Interstate 805. Phase II begins at Interstate 805 and ends at Interstate 15. Improvements to both phases consist of roadway widening, construction of new curbs, gutters, and sidewalks, reconstruction of existing sidewalks and medians, installation of a new traffic signal(s), modification of existing traffic signals, and new bicycle routes.

Justification: This project is funded by a state contribution agreement as part of the relinquishment of State Route 274 to the City of San Diego.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa and Kearny Mesa Community Plans and is in conformance with the City's General Plan.

Scheduling: Phase I - Preliminary engineering was completed in Fiscal Year 2005. Design began in Fiscal Year 2005 and was completed in Fiscal Year 2006. Construction began in Fiscal Year 2008 and was completed in Fiscal Year 2009. Phase II - Preliminary engineering began in Fiscal Year 2009 and design is scheduled for Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2010 and to be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
STATE 87	038978	436,186	2,710,825			
Total		436,186	2,710,825			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
STATE 87	038978						**3,147,011**
Total							**3,147,011**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Bird Rock Coastal Traffic Flow Improvements 52-717.0 / S-00896

Council District: 1 **Community Plan:** La Jolla

Description: This project provides traffic calming measures to reduce speed and improve safety and walkability on La Jolla Boulevard. The project includes three modern roundabouts on La Jolla Boulevard and three mini roundabouts on connecting residential streets. La Jolla Boulevard will be reduced from four to two lanes. The project also includes 20 additional traffic calming measures on connecting residential streets.

Justification: This project will reduce traffic speed and improve traffic flow and safety on La Jolla Boulevard. The project also reduces speed and minimizes traffic on surrounding area streets. This project is in accordance with the La Jolla Public Facilities Financing Plan, Project T-13.

Operating Budget Effect: A Maintenance Assessment District was approved by City Council Resolution R-300744 on 8-02-05 to maintain landscaping and other improvements.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2007. Construction will be scheduled in two phases. Phase I construction was completed in Fiscal Year 2008 and Phase II was completed in Fiscal Year 2009.

Summary of Project Changes: City Council Resolution R-303898, dated August 6, 2008, transferred $770,000 in TransNet funding to this project to complete construction.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CITYGF	630221	80,000				
DIF 05	079514	1,650,000				
LTF 05	390068	400,000				
OCITY IN	010529	3,500				
SANDAG 03	000026	2,000,000				
TNBOND	030302	250,000				
TN-INF	030309	100,000				
TRANS	030310	1,103,039				
Total		5,586,539				
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CITYGF	630221						**80,000**
DIF 05	079514						**1,650,000**
LTF 05	390068						**400,000**
OCITY IN	010529						**3,500**
SANDAG 03	000026						**2,000,000**
TNBOND	030302						**250,000**
TN-INF	030309						**100,000**
TRANS	030310						**1,103,039**
Total							**6,356,539**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Bridge Preventative Maintenance Assessment Program 53-062.0 / S-00940

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for the development of bridge preventive maintenance assessments. It will provide an evaluation of 318 existing vehicular bridges, analyze current industry practices, and determine the cost benefits of program implementation.

Justification: Bridges identified in this assessment will be considered for participation in a future preventive maintenance construction contract.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plan and is in conformance with the City's General Plan.

Scheduling: The program began in Fiscal Year 2007 and will continue through Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CAPOUT	030245		28,905			
HBRR DF	038700	166,095	57,000			
Total		166,095	85,905			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CAPOUT	030245						**28,905**
HBRR DF	038700						**223,095**
Total							**252,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Camino del Sur - Carmel Mountain Road to 1,600 Feet North of Park Village Road 52-653.0 / S-00872

Council District: 1 **Community Plan:** Rancho Penasquitos, Torrey Highlands

Description: This project provides for the construction of Camino del Sur (formerly Camino Ruiz) as a four-lane major street with Class II bicycle lanes from Carmel Mountain Road to 1,600 feet north of Park Village Road.

Justification: Camino del Sur is the major street connecting the southwest corner of Rancho Penasquitos to the future Carmel Mountain Road extension and to State Route 56.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and the Torrey Highlands Subarea Community Plan and is in conformance with the City's General Plan.

Scheduling: The Environmental Impact Report was completed in Fiscal Year 2006. Design will be completed Fiscal Year 2010. Construction is scheduled to occur in conjunction with anticipated development in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 04	079004	1,215,779	335,221		1,500,000	
FBA 17	079015				3,685,000	
SUBDIV SD	000014				3,595,400	
Total		1,215,779	335,221		8,780,400	
Work Codes					C	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 04	079004						**3,051,000**
FBA 17	079015						**3,685,000**
SUBDIV SD	000014						**3,595,400**
Unidentified Funding	999999					293,600	**293,600**
Total						293,600	**10,625,000**
Work Codes						C	

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Camino del Sur - Widen to Six Lanes Northerly of State Route 56 52-725.0 / S-00899

Council District: 1 **Community Plan:** Torrey Highlands

Description: This project provides for the construction of Camino del Sur between State Route 56 and Carmel Valley Road as a two-lane interim roadway (40-foot paved width) within the right-of-way for a future six-lane facility. Additional lanes may be required in the immediate vicinity of the interchange. This project will be constructed by the developer who will be reimbursed.

Justification: This project will accommodate the increase in vehicular traffic caused by development in the area and is funded by development within Torrey Highlands.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Community Plan and is in conformance with the City's General Plan.

Scheduling: This project is complete and reimbursement to developers is pending, due to rate of fees collected within the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 17	079015	13,364,810				
Total		13,364,810				
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 17	079015						**13,364,810**
Total							**13,364,810**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Camino Ruiz - Gold Coast Dr to Jade Coast and Miralani Dr to Miramar Road 52-389.0 / S-01018

Council District: 5 **Community Plan:** Mira Mesa

Description: This project provides for widening Camino Ruiz from Gold Coast Drive to the east leg of Jade Coast Road and from the northern most boundaries of Miralani Business Park to Miramar Road, widening Camino Ruiz to a modified six-lane major street/primary arterial. The project includes Class II bike lanes between Mira Mesa Boulevard and Gold Coast Drive and within the project limits.

Justification: Widening this portion of Camino Ruiz will accommodate increased vehicular traffic generated by the Mira Mesa Community.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Scheduling: Preliminary design is scheduled in Fiscal Year 2011. Design is scheduled to begin in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2013. This schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA	01	079006	23,151			50,000	976,849
	Total		23,151			50,000	976,849
Work Codes						P	D

Revenue Source/Tag		Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA	01	079006	6,750,000					**7,800,000**
	Total		6,750,000					**7,800,000**
Work Codes			C					

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Camino Ruiz, San Dieguito Road to Carmel Valley Road - Wildlife Crossing 52-404.0 / S-10016

Council District: 1 **Community Plan:** Black Mountain Ranch

Description: This project provides for reimbursement to a developer for the design and construction of a wildlife crossing along Camino Ruiz between San Dieguito Road and Carmel Valley Road.

Justification: This project is in accordance with the Black Mountain Ranch Public Facilities Financing Plan, Project T-12.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch community plan and is in conformance with the City's General Plan.

Scheduling: Reimbursement is scheduled in Fiscal Year 2010.

Summary of Project Changes: This project is included in the Fiscal Year 2010 budget to be consistant with the Black Mountain Ranch financing plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 10	079012			4,243,200		
Total				4,243,200		
Work Codes				R		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 10	079012						**4,243,200**
Total							**4,243,200**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Camino Ruiz, Santaluz to Camino del Norte - Street Improvements 52-401.0 / S-00842

Council District: 1 **Community Plan:** Black Mountain Ranch

Description: This project provides for reimbursement to a developer for the design and construction of Camino Ruiz between Santaluz and Camino del Norte.

Justification: This project is in accordance with the Black Mountain Ranch Public Facilities Financing Plan, Project T-5.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Scheduling: The road was built and completed in Fiscal Year 2006. Reimbursement contingent upon rate of fees collected within the community.

Summary of Project Changes: No change to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 10	079012	13,901,786				
Total		13,901,786				
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 10	079012						**13,901,786**
Total							**13,901,786**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Camino Ruiz, Santaluz to Resort Street - Wildlife Crossing 52-402.0 / S-00843

Council District: 1 **Community Plan:** Black Mountain Ranch

Description: This project provides for reimbursement to a developer for the design and construction of wildlife crossings along Camino Ruiz between Santaluz and Resort Street.

Justification: This project is in accordance with the Black Mountain Ranch Public Facilities Financing Plan, Project T-7.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Scheduling: The wildlife crossing was completed in Fiscal Year 2006. Revisons to this project will be included in upcoming Black Mountain Ranch FBA reconcilliation. Reimbursements dependent upon fees collected in the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 10	079012	4,506,381				
SUBDIV SD	000014	686,854				
Total		5,193,235				
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 10	079012						**4,506,381**
SUBDIV SD	000014						**686,854**
Total							**5,193,235**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Carmel Mountain Road - Neighborhood 10 Boundary to Del Mar Mesa Road 52-411.0 / S-00846

Council District: 1 **Community Plan:** Del Mar Mesa

Description: This project provides for the construction of Carmel Mountain Road as a two-lane collector street from the Carmel Valley Neighborhood easterly boundary to Little McGonigle Ranch Road (formerly Del Mar Mesa Road). The 4,050 linear feet of half-width road (FBA funded) which traverses open space will be 40-foot/62-foot. Also included as part of this project is a wildlife crossing under Carmel Mountain Road. The remainder (sub-divider funded) will be both 40-foot/62-foot and 50-foot/72-foot and will include left-turn lanes at intersections and major driveways as needed. A multi-use trail will be constructed as part of this project along the entire project length.

Justification: This project is required to accommodate the additional traffic generated as a result of development in Del Mar Mesa.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Community Plan and is in conformance with the City's General Plan.

Scheduling: In acordance with Reimbursement Agreement and based upon schedule determined, the developer will complete land acquisition, design, and construction.

Summary of Project Changes: Project cost and schedule have been updated to reflect the most recent Del Mar Mesa Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 09	079010		1,800,000		900,000	
SUBDIV SD	000014		4,487,000			
Total			6,287,000		900,000	
Work Codes					R	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 09	079010						**2,700,000**
SUBDIV SD	000014						**4,487,000**
Total							**7,187,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Carmel Valley Road - 300 Feet East of Portofino Drive to Del Mar 52-517.0 / S-00859

Council District: 1 **Community Plan:** Torrey Pines

Description: This project provides for improving Carmel Valley Road to a modified two-lane collector street from 300 feet east of Portofino Drive to the Del Mar city limits. The improvements include construction of curb, gutter, sidewalks and drainage improvements as well as construction of a Class II bicycle lane on both sides of Carmel Valley Road.

Justification: This project will improve traffic flow and turning movements on this roadway and provide bike paths on Carmel Valley Road.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Scheduling: Design and construction of the project is complete. The five year mitigation and monitoring program began in Fiscal Year 2008.

Summary of Project Changes: It is proposed to allocate $75,000 inTransNet funds to this project for Fiscal Year 2010 for mitigation and monitoring costs.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CMPR	030306	339,464				
DIF 27	079527	562,000				
TRANS	030300	7,945,040				
TRANS CR	030310	120,000		75,000	25,000	25,000
TRANSP	030303	3,137				
Total		8,969,641		75,000	25,000	25,000
Work Codes				M	M	M

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CMPR	030306						**339,464**
DIF 27	079527						**562,000**
TRANS	030300						**7,945,040**
TRANS CR	030310						**245,000**
TRANSP	030303						**3,137**
Total							**9,094,641**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Carmel Valley Road - Four/Six lanes southerly of Street A 52-733.0 / S-00900

Council District: 1 **Community Plan:** Pacific Highlands Ranch, Torrey Highlands

Description: This project provides for the design and construction of Carmel Valley Road from the Camino Santa Fe Interchange to Pacific Highlands Ranch Parkway as a six-lane facility within a 146 foot right-of-way transitioning to a four-lane facility within a 122 foot right-of-way (4,000 linear feet). The expanded right-of-way will permit widening of up to 24 additional feet for a future transit oriented facility. In the interim, these two-lanes shall be landscaped and incorporated into the center median improvements.

Justification: Due to anticipated traffic volumes on Carmel Valley Road, the portion between SR-56 and Del Mar Heights Road will be constructed as a six lane facility, in two phases, as required by the Transportation Phasing. See Project T- 4.2 and Torrey Highlands Public Facilities Financing Plan Project T- 4.5.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch and Torrey Highlands Public Facilities Financing Plans and is in conformance with the City's General Plan.

Scheduling: The developer (Pardee) provided advanced funding for this project and will be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment under the terms of a reimbursement agreement.

Summary of Project Changes: Project funding has been revised consistent with the Pacific Highlands Ranch Public Facilities Financing Plan. The total project cost has increase by $4.0 million consistent with the Pacific Highlands Ranch Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 11	079011	3,018,600	33,449		1,347,951	
Total		3,018,600	33,449		1,347,951	
Work Codes					R	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 11	079011				1,925,000		**6,325,000**
Total					1,925,000		**6,325,000**
Work Codes					R		

Contact: Engineering & Capital Projects

Phone: 619-533-3173

Carmel Valley Road - Street A to Neighborhood Parkway 52-747.0 / S-00906

Council District: 1 **Community Plan:** Pacific Highlands Ranch

Description: This project provides for design and construction of Carmel Valley Road from Street "A" to the Neighborhood Parkway as a four-lane facility within a 122 foot right-of-way that can accomodate six lanes in the future. The two internal lanes will be left unimproved for future expansion to accomodate six lanes of traffic or another transit oriented facility. In the interim, these two lanes shall be landscaped and incorporated into the center median improvements. This section of Carmel Valley Road includes the pedestrian undercrossing at the Neighborhood Parkway. See Project T-4.3 in the Pacific Highlands Ranch Public Facilities Financing Plan. This project will be built by the developer who will be reimbursed.

Justification: Due to anticipated traffic volumes on Carmel Valley Road, the section between Street "A" and Neighborhood Parkway will be constructed as a four-lane facility that can be expanded to six lanes in the future.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Scheduling: Reimbursement to the developer will be made in accordance with the agreement. The anticipated completion date is Fiscal Year 2012.

Summary of Project Changes: Project funding has been revised to reflect the most current Pacific Highlands Ranch Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 11	079011			4,900,000	1,500,000	1,000,000
Total				4,900,000	1,500,000	1,000,000
Work Codes				R	R	R

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 11	079011						**7,400,000**
Total							**7,400,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Carmel Valley Road - Via Albutura to Camino Del Sur 52-466.0 / S-00854

Council District: 1 **Community Plan:** Torrey Highlands

Description: This project provides for widening Carmel Valley Road between via Albutura and Camino Ruiz into a four-lane street. This project will be built by the developer who will be reimbursed.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as exsisting sub-regional traffic needs.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Community Plan and is in conformance with the City's General Plan.

Scheduling: Completed.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 17	079015	2,674,667	5,825,333			
Total		2,674,667	5,825,333			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 17	079015						**8,500,000**
Total							**8,500,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Carroll Canyon Road - Interstate 15 to Maya Linda Road 52-421.0 / S-01019

Council District: 5 **Community Plan:** Mira Mesa

Description: This project provides for widening the south side of Carroll Canyon Road from Interstate 15 to 150 feet east of Maya Linda Road in order to provide a right-turn lane with a Class II bike lane. See Project Number 7A in the Mira Mesa Public Facilities Financing Plan.

Justification: Due to growth in the community, increases to traffic volumes will require an exclusive right-turn lane to southbound Interstate 15 to maintain and improve service levels.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Scheduling: Preliminary engineering was completed in Fiscal Year 2009. Land acquisition is scheduled for Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
TRANS	030300	78,373				
TRANS CR	030310					
Total		78,373				
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
TRANS	030300						**78,373**
Total							**78,373**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Carroll Canyon Road - Sorrento Valley Road to Scranton Road 52-392.0 / S-00841

Council District: 5 **Community Plan:** Mira Mesa

Description: This project provides for a modified four-lane collector street from Sorrento Valley Road, under Interstate 805 to Scranton Road as part of a joint project with Caltrans. Carroll Canyon Road will include Class II bike lanes and direct access ramps onto I-805 from Carroll Canyon Road to the I-5 interchange.

Justification: Carroll Canyon Road is necessary in accordance with the community plan and the average daily trip forecast is 25,000 a year.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Scheduling: Land acquisition was scheduled in Fiscal Year 2005 and rescheduled to Fiscal Year 2009 due to changes in scope and alignment. Design was scheduled to be completed in Fiscal Year 2009. Construction is scheduled to begin in Fiscal Year 2010.

Summary of Project Changes: Caltrans will administer the construction of the project. Funding in Fiscal Year 2010 represents a part of the City's share of the project. The City's share of the total estimated project cost has decreased due to additional regional funds allocated to Caltrans to construct the project. Additionally, it is proposed to allocate Regional Transportation Congestion Improvement Program fees to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CMPR CP	030313					
DIF 27	079527			150,000		
FBA 01	079006	3,308,000				
OTHER DF	000006	1,000,000	3,300,000			
RTCIP TN	030319					
TRANS CR	030310			10,000,000		
Total		4,308,000	3,300,000	10,150,000		
Work Codes				C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DIF 27	079527						**150,000**
FBA 01	079006						**3,308,000**
OTHER DF	000006						**4,300,000**
TRANS CR	030310						**10,000,000**
Total							**17,758,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 3 **Community Plan:** Mid-City, Uptown

Description: This project provides for the reconstruction of the curb, gutter, and sidewalk on Cherokee Street from Monroe Avenue to East Mountain View.

Justification: This project is required in order to mitigate drainage problems and reduce flooding.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City and Uptown Community Plans and is in conformance with the City's General Plan.

Scheduling: Preliminary engineering began in Fiscal Year 2009. Design is scheduled to begin in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
TRANS	030300	10,000	20,000			
TRANS CR	030310		70,000		1,000,000	
Total		10,000	90,000		1,000,000	
Work Codes					C	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
TRANS	030300						**30,000**
TRANS CR	030310						**1,070,000**
Unidentified Funding	999999					1,100,000	**1,100,000**
Total						1,100,000	**2,200,000**
Work Codes							

Contact: Engineering and Capital Projects

Phone: (619) 533-3173

Engineering & Capital Projects

Streets and Bridges

Clairemont Mesa Boulevard/SR-163 Improvements 52-745.0 / S-00905

Council District: 6 **Community Plan:** Kearny Mesa

Description: This project provides for improving Clairemont Mesa Boulevard/State Route 163 to six-lane prime arterial standards. Phase I of the project consists of bridge widening and ramp realignment on the eastern side of the interchange. Phase II consists of ramp realignment on the western side. The interchange will be re-configured to eliminate existing loop on-ramps. The ramps will be re-configured to intersect Clairemont Mesa Boulevard at standard signalized intersections. High-occupancy vehicle/bus bypass lanes will be incorporated on the on-ramps and preemption for emergency vehicles and bus priority will be included on the traffic signals.

Justification: These improvements will eliminate existing pedestrian/bike high-speed crossings and all vehicle, bike and pedestrian moves will be controlled, thus improving safety. Transit movement through the interchange area will be greatly enhanced.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Scheduling: Phase I construction was completed in Fiscal Year 2008. Phase II design began in Fiscal Year 2008 and construction is scheduled for Fiscal Year 2011.

Summary of Project Changes: It is proposed to allocate $8.0 million in TransNet funding to this project in Fiscal Year 2011.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CMPR CP	030313				8,000,000	
DEV DF	000014		6,309,000			
DIF 18	079530			600,000		
OTHER DF	000006	2,300,000				
PRIV DN	063022	191,000				
TRANS	030300	2,500,000				
TRANS CR	030310	750,000	250,000			
Total		5,741,000	6,559,000	600,000	8,000,000	
Work Codes					C	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CMPR CP	030313						**8,000,000**
DEV DF	000014						**6,309,000**
DIF 18	079530						**600,000**
OTHER DF	000006						**2,300,000**
PRIV DN	063022						**191,000**
TRANS	030300						**2,500,000**
TRANS CR	030310						**1,000,000**
Total							**20,900,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 1 **Community Plan:** La Jolla

Description: This project provides for bluff improvements near Coast Boulevard.

Justification: This project provides for protection of Coast Boulevard where erosion of the coastal bluff and the formation of sea caves threaten the stability of the street.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Shores Community Plan and is in conformance with the City's General Plan.

Scheduling: This project is anticipated to be completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DIF 05	079514	70,000				
STATE LQ	038075	295,500				
TOTAX CI	102232	847,292				
TRANS	030300	425,000				
Total		1,637,792				
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DIF 05	079514						**70,000**
STATE LQ	038075						**295,500**
TOTAX CI	102232						**847,292**
TRANS	030300						**425,000**
Total							**1,637,792**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Debt Service for TransNet Commercial Paper Funded Projects 52-683.0 / S-00883

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for debt service on TransNet Commercial Paper funded projects.

Justification: Debt service payments for TransNet Commercial Paper issuances are required annually.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: Planned Commercial Paper issuances in Fiscal Year 2010 will require annual payments through Fiscal Year 2014.

Summary of Project Changes: Debt service payments have been updated to reflect the planned issuance of $12 million in Commercial Paper in Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
TRANS AD	030312		142,188	127,812	3,540,000	3,405,000
Total			142,188	127,812	3,540,000	3,405,000
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
TRANS AD	030312	3,270,000	3,135,000				**13,620,000**
Total		3,270,000	3,135,000				**13,620,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Del Mar Heights Road - Four to Six Lanes 52-739.0 / S-00903

Council District: 1 **Community Plan:** Pacific Highlands Ranch

Description: This project provides for construction of Del Mar Heights Road from Old Carmel Valley Road to the new alignment of Carmel Valley Road as a modified five-lane roadway within a 122 foot right-of-way for a future six-lane facility. The project includes an eastbound third lane as the roadway approaches Carmel Valley Road. This project includes the bridge crossing over the open space corridor. This is the second phase of the project and will provide local access to the central area of development. The developer will advance funding for this project and be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment under the terms of a reimbursement agreement.

Justification: This facility is required to accommodate traffic being generated by new development in Pacific Highlands Ranch as well as by existing sub-regional traffic needs.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan (Project T-3.2) and is in conformance with the City's General Plan.

Scheduling: Reimbursements to the developer will continue through Fiscal Year 2012.

Summary of Project Changes: The total estimated project cost and funding in all years has been updated consistent with the most recent Pacific Highlands Ranch Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DEVADV DA	000018	7,400,000		-4,900,000	-1,500,000	-1,000,000
FBA 11	079011			4,900,000	1,500,000	1,000,000
Total		7,400,000				
Work Codes				R	R	R

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DEVADV DA	000018						
FBA 11	079011						**7,400,000**
Total							**7,400,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: (619) 533-3173

Engineering & Capital Projects

Streets and Bridges

Del Mar Heights Road Median - Mango Drive to City Limits 52-686.0 / S-00884

Council District: 1 **Community Plan:** Torrey Pines

Description: This project provides for raised center decorative concrete medians on Del Mar Heights Road, between Mango Drive and the San Diego city limits. The future landscaping area is to be covered with landscape fabric and mulch above top soil, and irrigation sleeves under the vehicular area.

Justification: Construction of the median is required to control turning movements and reduce traffic conflicts.

Operating Budget Effect: Maintenence of medians will be funded through Maintenance Assessment District (MAD) funds.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Scheduling: Design was completed in Fiscal Year 2004. Construction will be scheduled when remaining funding is identified and a new maintenance assessment district is created.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DIF 27	079527	229,714	225,286			
Total		229,714	225,286			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DIF 27	079527						**455,000**
Unidentified Funding	999999					2,000,000	**2,000,000**
Total						2,000,000	**2,455,000**
Work Codes						C	

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Del Mar Heights Road North of Neighborhood #4 Park and School 52-478.0 / S-00855

Council District: 1 **Community Plan:** Carmel Valley

Description: This project provides for reimbursing the developer for constructing the half-width improvement of Del Mar Heights Road north of the proposed site of the neighborhood park to a six-lane major arterial with Class II bike lanes.

Justification: The developer is required to build this road and will be reimbursed from Facilities Benefit Assessment funding by agreement. See Project Number 27 in the Carmel Valley Public Facilities Financing Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Scheduling: This project was constructed in prior years by the developer and reimbursement is scheduled for Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 02	079002		845,250			
Total			845,250			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 02	079002						**845,250**
Total							**845,250**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Del Mar Mesa Road - Carmel Country Road to Carmel Mountain Road 52-712.0 / S-00893

Council District: 1 **Community Plan:** Del Mar Mesa

Description: This project provides for the construction of Del Mar Mesa Road as a two-lane rural residential road from Carmel Country Road to the future Carmel Mountain Road. The improvements also include a 16-inch water line and a multi-use trail. This roadway will provide access to the east until other road improvements are in place. This project was formerly named Shaw Ridge Road. This project will be constructed by three developers under three separate reimbursement agreements.

Justification: This project is required to accommodate the additional traffic generated as a result of development in Del Mar Mesa. See Project Number 43-3 in the Del Mar Mesa Public Facilities Financing Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Scheduling: This project was constructed by developers in Fiscal Years 1999 through 2003. Reimbursements will be made from the Del Mar Mesa Facilities Benefit Assessment fund as scheduled in the Public Facilities Financing Plan.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 09	079010	8,941,456	463,544			
Total		8,941,456	463,544			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 09	079010						**9,405,000**
Total							**9,405,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 8 **Community Plan:** Otay Mesa

Description: This project provides for construction of the central section of Del Sol Boulevard from the eastern boundary of Palm Ridge through the Multiple Species Conservation Program (MSCP) open space, and along the frontage of the proposed community park, elementary and middle school site. The roadway will consist of 800 linear feet of a two-lane collector and 2,000 linear feet of a four-lane collector street.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility and accessibility for the residents and business travelers to, from and through the community. See companion projects T-4.1 and T-4.2 in the Otay Mesa Public Facilities Financing Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2009. Construction is scheduled in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 14	079014	38,745	6,461,255			
Total		38,745	6,461,255			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 14	079014						**6,500,000**
Total							**6,500,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges
Dennery Road - East 52-657.0 / S-10018
Council District: 8 **Community Plan:** Otay Mesa

Description: This project provides for constructing approximately 2,900 lineal feet as a two-lane collector street northerly of Palm Avenue within the Dennery Ranch Precise Plan area. Multiple Species Conservation Program frontage is to be funded from Facilities Benefit Assessment.

Justification: This project is required to accommodate the additional traffic generated as a result of development in the Otay Mesa community.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Scheduling: Design is scheduled in Fiscal Year 2010. Construction is scheduled in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DEV	OM	000014			130,100	598,000	
FBA	14	079014			109,707	480,563	
	Total				239,807	1,078,563	
Work Codes					D	C	

Revenue Source/Tag		Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DEV	OM	000014						**728,100**
FBA	14	079014						**590,270**
	Total							**1,318,370**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Eastgate Mall - Miramar Road to San Diego Gas and Electric (SDG&E) Easement 52-417.0 / S-00848

Council District: 1 **Community Plan:** University

Description: This project provides for widening Eastgate Mall to a four-lane collector street between Miramar Road and the San Diego Gas and Electric (SDG&E) easement. In addition, this project provides for Class II bicycle lanes.

Justification: These improvements will enhance traffic flow at this location. See project Number 34 in the North University City Public Facilities Financing Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the North University City Public Facilities Financing Plan and is in conformance with the City's General Plan.

Scheduling: The project description is preliminary and the scope of work is not established; only planning and other preliminary activities have been performed to date. The project schedule for the design and construction will be established once the scope of work is approved.

Summary of Project Changes: Total project cost has been revised to reflect the most current North University City Public Facilities Financing Plan adopted by City Council per Resolution 304535, dated December 5, 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 03	079001	723,621	758,380		2,571,000	
Total		723,621	758,380		2,571,000	
Work Codes					C	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 03	079001						**4,053,001**
Total							**4,053,001**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

El Camino Real - San Dieguito Road to Via de la Valle 52-479.0 / S-00856

Council District: 1 **Community Plan:** Subarea II Future Urbanizing Area, Fairbanks Ranch Country Club

Description: This project provides for reconstruction and widening of the existing two-lane bridge to a four-lane bridge. It provides for widening the existing two-lane roadway to a modified four-lane major road and includes improvements on eastbound Via de la Valle as far as northbound El Camino Real.

Justification: The Fairbanks Ranch Country Club and Via de la Valle Precise Plans identify El Camino Real as a four-lane major road.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Fairbanks Ranch Country Club Specific Plan and the North City Future Urbanizing Area Framework Plan and is in conformance with the City's General Plan.

Scheduling: The environmental review process began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2010. Design began in Fiscal Year 2009 and is scheduled to continue through Fiscal Year 2010. Land acquisition is scheduled in Fiscal Year 2011. Construction is scheduled for Fiscal Year 2012.

Summary of Project Changes: It is proposed to allocate $300,000 in TransNet funding to this project for Fiscal Year 2010 and to allocate $500,000 in TransNet funding to this project for Fiscal Year 2011.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 11	079011		796,300			
HBRR EC	038728	1,700,000		1,680,000	500,000	6,120,000
PDIF 02	039051	675,561				
STATE DF	000001				2,717,000	
TRANS	030300	526,129				
TRANS CR	030310	241,172	58,828	300,000	500,000	3,798,561
Total		3,142,862	855,128	1,980,000	3,717,000	9,918,561
Work Codes				D	C	C

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 11	079011						**796,300**
HBRR EC	038728						**10,000,000**
PDIF 02	039051						**675,561**
STATE DF	000001						**2,717,000**
TRANS	030300						**526,129**
TRANS CR	030310						**4,898,561**
Unidentified Funding	999999					9,021,959	**9,021,959**
Total						9,021,959	**28,635,510**
Work Codes						C	

Contact: Transportation Engineering/Design

Phone: 619-533-3173

El Camino Real Widening 52-767.0 / S-00916

Council District: 1

Community Plan: Pacific Highlands Ranch, Black Mountain Ranch

Description: This project provides for completion of the construction of the existing El Camino Real between Half Mile Drive and San Dieguito Road as a four-lane major street within the existing, graded right of way. The estimated cost includes environmental analysis and alignment studies for the entire length of El Camino Real (Half Mile Drive to Via de la Valle). The developer will advance funding for this project and be reimbursed.

Justification: This project is required in order to accommodate the additional traffic generated as a result of development in the surrounding communities, including Pacific Highlands Ranch, as well as the existing sub-regional traffic needs.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch and Black Mountain Ranch Public Facilities Financing Plans and is in conformance with the City's General Plan.

Scheduling: This project is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: Project cost has been revised to include Black Mountain Ranch Public Facilities Financing Plan Project T-29.1.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DEVADV DA	000018	100,000	-100,000			
FBA 10	079012	4,256,000	800,000			
FBA 11	079011		100,000			
Total		4,356,000	800,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DEVADV DA	000018						
FBA 10	079012						**5,056,000**
FBA 11	079011						**100,000**
Total							**5,156,000**
Work Codes							

Contact: Engineering and Capital Projects

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Euclid Avenue Improvements - Home Avenue to Thorn Street 52-699.0 / S-00886

Council District: 3, 4, 7 **Community Plan:** Mid-City

Description: This project provides for the completion of street improvements recommended in the Euclid Avenue Revitalization Program and the Mid-City Community Plan. Improvements will extend from Home Avenue to Thorn Street and will include curb, gutter, sidewalk, landscaping, paving, and traffic calming installations.

Justification: Euclid Avenue carries a traffic volume in excess of its design capacity, resulting in significant congestion, which impacts neighboring properties. Traffic speed, volume, and a deficiency in pedestrian infrastructure compromise pedestrian safety.

Operating Budget Effect: Landscape maintenance district pending.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Scheduling: This project is anticipated to be closed in Fiscal Year 2010.

Summary of Project Changes: Remaining work contingent upon approval of the Maintenance Assessment District (MAD) Funds.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CAPOUT	030245	156,000				
CDBG	018535	94,000				
DIF 08	079504	204,631	70,000			
DONATN RD	010259	160,000				
TRANS	030300	402,609				
Total		1,017,240	70,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CAPOUT	030245						**156,000**
CDBG	018535						**94,000**
DIF 08	079504						**274,631**
DONATN RD	010259						**160,000**
TRANS	030300						**402,609**
Total							**1,087,240**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

First Avenue Bridge over Maple Canyon - Rehabilitation 52-554.0 / S-00862

Council District: 3 **Community Plan:** Uptown

Description: This project provides for seismic retrofit to the abutments, expansion joints and bracing of the First Avenue bridge and for replacement of corroded rivets. Miscellaneous painting is required to prevent rusting.

Justification: This bridge needs extensive hardware restoration and replacement, miscellaneous painting, and seismic upgrades to prevent collapse during a catastrophic earthquake.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project implements the Uptown Community Plan and is in conformance with the City's General Plan.

Scheduling: An initial study began in late Fiscal Year 1993. Design began in Fiscal Year 1996 and was completed Fiscal Year 2007. Construction will be completed in Fiscal Year 2010.

Summary of Project Changes: Total project cost is $13,367,953. This revision reflects Highway Bridge Program (HBP-Seismic and HBP-Paint) funds received in Fiscal Year 2008 per Ordinance 19764 dated June 26, 2008. An increase of $400,000 in Development Impact Funds was added in Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DIF 29	079512	411,000		400,000		
HBRR FA	038701	3,235,936	3,052,423			
PROP1B MA	038902	698,119				
STATE HI	039100	4,406,094				
STATE PP	038941	300,000				
TRANS	030300	1,264,381				
Total		10,315,530	3,052,423	400,000		
Work Codes				C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DIF 29	079512						**811,000**
HBRR FA	038701						**6,288,359**
PROP1B MA	038902						**698,119**
STATE HI	039100						**4,406,094**
STATE PP	038941						**300,000**
TRANS	030300						**1,264,381**
Total							**13,767,953**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Genesee Avenue - Interstate 5 to Eastgate Mall 52-594.0 / S-00866

Council District: 1 **Community Plan:** University

Description: This project provides for a median closure at Fez Street and dual left-turn lanes in the southbound direction at the Eastgate Mall intersection.

Justification: This project will improve traffic circulation in the University community. See Project Number G in the North University City Public Facilities Financing Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Scheduling: Preliminary design began in Fiscal Year 2002. Design began in Fiscal Year 2003 and was completed in Fiscal Year 2009. Construction began in Fiscal Year 2009 and is scheduled to be complete in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 03	079001	327,750				
Total		327,750				
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 03	079001						**327,750**
Total							**327,750**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Genesee Avenue - Nobel Drive to State Route 52 52-458.0 / S-00852

Council District: 1 **Community Plan:** University

Description: This project provides for widening Genesee Avenue from Nobel Drive to State Route 52 to a modified six-lane major street north of Decoro Street and a modified six-lane primary arterial south of Decoro Street. The project includes a right-turn lane, eastbound to southbound, at the Genesee Avenue/Nobel Drive intersection; additional left turn lane, including a traffic signal at State Route 52 interchange; and Class II bicycle lanes.

Justification: This project is needed to increase the capacity of this facility. See Project Number A in the North University City Public Facilities Financing Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Scheduling: City Council initiated a community plan amendment to delete this project from the the community plan (R-301787, August 21, 2006). City Council Resolution R-302497, April 2, 2007, stipulates deletion of the project pending the preparation, consideration and certification of a project level Environmental Impact Report. This project will remain in the financing plan until the EIR is completed.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 03	079001	1,439,109	509,491			
Total		1,439,109	509,491			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 03	079001				22,181,100		**24,129,700**
STATE DF	000001	172,000					**172,000**
Total		172,000			22,181,100		**24,301,700**
Work Codes		L			C		

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Genesee Avenue - Widen Interstate 5 Crossing 52-372.0 / S-00839

Council District: 1 **Community Plan:** University

Description: This project provides for widening Genesee Avenue to six lanes plus dual turn lanes with a 26-foot median (800 feet on each side of overcrossing); replacing the existing Genesee Avenue overcrossing with a higher, wider (124-foot) structure; and replacing the existing Voigt Drive bridge on the University of California San Diego campus with a longer, wider (60-foot) structure. The project also includes modification of existing ramps and auxiliary lanes on both sides of the freeway. The project scope has been increased to include Interstate 5 Corridor (freeway) improvements, which will be constructed with regional funds. A separate project (CIP 52-373.0) is scheduled for widening Genesee Avenue from Interstate 5 to Campus Point Drive.

Justification: This project is needed to improve traffic flow. It is included in the Council-approved North University City Public Facilities Financing Plan as Project Number 24.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Scheduling: Design and land acquisition were scheduled to begin in Fiscal Year 1996. Land acquisition was rescheduled in Fiscal Year 2008 due to required environmental documentation. Design continued through Fiscal Year 2008 due to increased scope. Construction of Phase I of the project (replace overcrossing) is rescheduled for Fiscal Year 2010. The remaining Phases of work (freeway improvements) will be scheduled pending identification of funding. It is anticipated that regional funding will be made available for Phase II of the project. This schedule is contingent upon the rate of development and fees collected in the community and identification of funding.

Summary of Project Changes: No significant change to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 03	079001	7,969,561	1,730,439	14,600,000		
Total		7,969,561	1,730,439	14,600,000		
Work Codes				C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 03	079001						**24,300,000**
Unidentified Funding	999999					365,700,000	**365,700,000**
Total						365,700,000	**390,000,000**
Work Codes						CD	

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Georgia Street Bridge/University Avenue Improvements 52-555.0 / S-00863

Council District: 3 **Community Plan:** Greater North Park

Description: This project provides for improvements of the bridge, the adjacent retaining walls, and the corresponding guardrails along the bridge walls.

Justification: This bridge has severe spalling due to age and has severe height limitations which need to be corrected. Trucks continue to hit the low arches of the bridge. The retaining walls on either side are an integral part of the bridge and also need restoration or replacement. The guardrails of the bridge and adjacent walls are deteriorating.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project implements the Greater North Park Community Plan and is in conformance with the City's General Plan.

Scheduling: The environmental review process and design will continue in Fiscal Year 2010 due to environmental and funding delays. Construction will be scheduled following completion of the environmental process and final design. The project is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: This project was revised to reflect a decrease of $250,000 in TransNet Commercial Paper funding and an increase of $250,000 in TransNet cas resulting from the annual programmatic reprioritization and reallocation of Commercial Paper, consistent with the City's cash management policies, utilizing availabe cash in lieu of issuing new debt. The remaining $421,000 in Commercial Paper allocations are reprogrammed in Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CMPR	030313			421,000		
HBRR GS	038703	604,000				6,788,000
TNBOND	030302	51,000				
TRANS	030300	734,802				
TRANS CR	030310	250,000				
Total		1,639,802		421,000		6,788,000
Work Codes				C		C

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CMPR	030313						**421,000**
HBRR GS	038703						**7,392,000**
TNBOND	030302						**51,000**
TRANS	030300						**734,802**
TRANS CR	030310						**250,000**
Total							**8,848,802**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges
Hollister Street Widening 52-810.0 / S-00980
Council District: 8 **Community Plan:** Otay Mesa/Nestor

Description: This project provides for improvements to the west side of the 900 block of Hollister Street. Improvements include new curb, gutter, sidewalk, and asphalt pavement.

Justification: This project addresses the need for adequate drainage and pedestrian accessibility.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa/Nestor Community Plan and is in conformance with the City's General Plan.

Scheduling: Design is scheduled for Fiscal Year 2010. Construction will be scheduled when funding is identified.

Summary of Project Changes: TransNet funding allocation for Fiscal Year 2010 was removed per the Mayor's May Revision.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
TRANS CR	030310		200,000			
Total			200,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
TRANS CR	030310						**200,000**
Unidentified Funding	999999					1,975,000	**1,975,000**
Total						1,975,000	**2,175,000**
Work Codes						C	

Contact: Engineering & Capital Projects/Design

Phone: 619-533-3173

Interstate 5/State Route 56 North Freeway Connectors 52-311.0 / S-00707

Council District: 1 **Community Plan:** Pacific Highlands Ranch, Black Mountain Ranch

Description: This project provides for the preparation of a project report and environmental document (PR/ED) for northerly connections of the Interstate 5 and State Route 56 freeways. Alternatives under consideration include direct freeway to freeway connectors from westbound State Route 56 to northbound Interstate 5 and southbound Interstate 5 to eastbound State Route 56, an auxiliary lane alternative which proposes providing operational improvements on Interstate 5 between Del Mar Heights Road and Carmel Valley Road, on Carmel Valley Road between Interstate 5 and State Route 56 and on State Route 56 west of Carmel Country Road. The third alternative includes the direct freeway connectors from westbound State Route 56 to northbound Interstate 5 and the auxiliary lane alternative improvements on southbound Interstate 5, eastbound Carmel Valley Road and eastbound State Route 56.

Justification: State Route 56 opened to traffic in July 2004 and provides a new east/west connection between Interstates 5 and 15. This will introduce a significantly new volume of traffic to the Interstate 5 corridor in Carmel Valley, some of which will need to go to or from the north. This project will provide the improvements necessary to make these moves most efficiently and avoid the heavy use of local streets.

Operating Budget Effect: None. These facilities are operated by the State of California.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch and Black Mountain Ranch Community Plans and is in conformance with the City's General Plan.

Scheduling: Preparation of the PR/ED began in Fiscal Year 2004 and is scheduled to continue through Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 10	079012				580,000	
FBA 11	079011	771,004		100,000		
FDGRNT 5C	038521	1,941,383				
FDGRNT 5D	038522	257,200				
LTF 03	390066	40,000				
Total		3,009,587		100,000	580,000	
Work Codes				D	D	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 10	079012						**580,000**
FBA 11	079011		2,320,676	3,700,000			**6,891,680**
FDGRNT 5C	038521						**1,941,383**
FDGRNT 5D	038522						**257,200**
LTF 03	390066						**40,000**
Total			2,320,676	3,700,000			**9,710,263**
Work Codes			C	C			

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Jackson Drive Median Replacement 52-760.0 / S-10084

Council District: 7 **Community Plan:** Navajo

Description: This project provides removal of the existing asphalt paved medians and replacement with new decorative stamped concrete medians.

Justification: The existing asphalt cover is deteriorated. This project will substantially upgrade the appearance of the medians.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Scheduling: Design will begin as funding becomes available. Construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
TN-INF	030309		20,000			
Total			20,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
TN-INF	030309						**20,000**
Total							**20,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 1 **Community Plan:** La Jolla

Description: This project provides for the construction of a curb, gutter, and sidewalk on the east side of La Jolla Mesa south of Deer Hill Court.

Justification: This project is required in order to provide safer pedestrian access.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Scheduling: Design was scheduled for Fiscal Year 2009. Construction is scheduled to begin in Fiscal Year 2010.

Summary of Project Changes: No significant change to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
TRANS	030300	23,300	91,700			
Total		23,300	91,700			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
TRANS	030300						**115,000**
Total							**115,000**
Work Codes							

Contact: Engineering and Capital Projects

Phone: (619) 533-3173

Engineering & Capital Projects

Streets and Bridges

La Jolla Parking Structure Design 52-718.0 / S-00897

Council District: 1 **Community Plan:** La Jolla

Description: This project provides for the design of a parking structure in the La Jolla community.

Justification: This project will assist with parking concerns in the La Jolla community.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Scheduling: It is anticipated that this project will be closed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
TOTAX CI	102232		50,000			
Total			50,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
TOTAX CI	102232						**50,000**
Total							**50,000**
Work Codes							

Contact: Siavash Pazargadi E-Mail: spazargadi@sandiego.gov Phone: 619-236-6608

La Jolla Village Drive - Torrey Pines Road to Villa La Jolla Drive 52-452.0 / S-00850

Council District: 1 **Community Plan:** La Jolla, University

Description: This project provides for Phase III of widening La Jolla Village Drive from Torrey Pines Road to Interstate 805, and for widening the bridge over Gilman Drive to six lanes. It widens La Jolla Village Drive to six lanes from Torrey Pines Road to Gilman Drive, and to six lanes with two auxiliary lanes from Gilman Drive to Villa La Jolla Drive. It also adds a fourth westbound lane from Interstate 5 to Villa La Jolla Drive. The project reconstructs some portions of the existing roadway, improves drainage at the Villa La Jolla/La Jolla Village Drive intersection, and improves the North Torrey Pines Road/Torrey Pines Road/La Jolla Village Drive intersection, including a right-turn lane to Torrey Pines Road along eastbound North Torrey Pines Road from Expedition Way funded by a developer's contribution.

Justification: Widening La Jolla Village Drive will enhance traffic flow. See Project Number 47 in the North University City Public Facilities Financing Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla/La Jolla Shores and University Community Plans and is in conformance with the City's General Plan.

Scheduling: This project is anticipated to be completed in Fiscal Year 2010.

Summary of Project Changes: This project, which provided for the widening La Jolla Village Drive from Torrey Pines Road to Interstate 805, and for widening the bridge over Gilman Drive to six lanes, is complete.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 03	079001	7,884,000				
OTHER BH	010589	422,640				
Total		8,306,640				
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 03	079001						**7,884,000**
OTHER BH	010589						**422,640**
Total							**8,306,640**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

La Jolla Village Drive and Regents Road 52-595.0 / S-00867

Council District: 1 **Community Plan:** University

Description: This project provides for a southbound-to-westbound right-turn lane at the La Jolla Village Drive/Regents Road intersection. A Class II bike lane is included for southbound bicyclists. Additional right-of-way will be acquired from the University of California San Diego at no cost.

Justification: This project is needed to improve traffic flow at this intersection per the North University Public Facilities Financing Plan - Project 41.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Scheduling: Design is scheduled to be completed in Fiscal Year 2010. Construction is rescheduled to begin upon completion of the property exchange with UCSD in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2010.

Summary of Project Changes: It is proposed to increase total project cost to $1,280,000 in accordance with the North University City Public Facilities Financing Plan adopted per City Council Resolution R-304535 on December 5, 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 03	079001	442,000	838,000			
Total		442,000	838,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 03	079001						**1,280,000**
Total							**1,280,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

La Jolla Village Drive/Interstate 805 Interchange Ramps 52-485.0 / S-00857

Council District: 1 **Community Plan:** University

Description: This project converts the existing La Jolla Village Drive/Interstate 805 full cloverleaf interchange configuration to a partial cloverleaf configuration, including widening the overpass structure and approaches to provide three through lanes with an auxiliary lane in each direction. The project also provides for widening La Jolla Village Drive to eight lanes and constructing three lanes to the southbound on-ramp. Bike lanes will be included.

Justification: This project is needed to improve traffic circulation and safety in the University community per the North University City Public Facilities Financing Plan - Project C.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Scheduling: Design and land acquisition began in Fiscal Year 2001. Design continued in Fiscal Year 2004. Construction began in Fiscal Year 2008 and is scheduled to continue through Fiscal Year 2010.

Summary of Project Changes: Construction was rescheduled to incorporate changes in the design plans to meet the current State of California stormwater and traffic design standards. Total project cost has been increased by $5,000,000 as a result of design changes and escalated construction costs.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 03	079001	23,570,050	268,572			
Total		23,570,050	268,572			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 03	079001						**23,838,622**
Unidentified Funding	999999					5,000,000	**5,000,000**
Total						5,000,000	**28,838,622**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Laurel Street (Cabrillo) Bridge over Hwy 163-Structural Rehab. and Retrofit 53-061.0 / S-00939

Council District: 3 **Community Plan:** Balboa Park

Description: This project provides for the maintenance, rehabilitation, and seismic retrofitting of the Laurel Street (Cabrillo) Bridge over Highway 163.

Justification: This bridge has been identified by Caltrans as requiring maintenance and rehabilitation and is also seismically deficient.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Scheduling: The environmental process began in Fiscal Year 2008 and continued through Fiscal Year 2009. Design is scheduled to begin in Fiscal Year 2010 and will continue through Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2012. Caltrans is lead agency for this project. The city share may not exceed current appropriation. Revisions to schedule are consistent with Caltrans Project Study Report.

Summary of Project Changes: No significant change to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
TRANS	030300	25,000	395,000			
TRANS CR	030310		50,000			
Total		25,000	445,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
TRANS	030300						**420,000**
TRANS CR	030310						**50,000**
Total							**470,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Linda Vista Road at Genesee Avenue 52-754.0 / S-00907

Council District: 6 **Community Plan:** Linda Vista

Description: This project provides for lengthening the Genesee Avenue westbound left-turn lanes to 300 feet of vehicle storage and re-striping Genesee Avenue to provide an exclusive eastbound right-turn lane. It will also widen Linda Vista Road to provide an exclusive northbound right-turn lane.

Justification: This project will improve the traffic flow through the intersection.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate will be provided with the City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Scheduling: The project description is preliminary and the scope of work is not established; only planning and other preliminary activities have been performed to date. The project schedule for design and construction will be established once the scope of work is approved.

Summary of Project Changes: No significant change to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DIF 07	079503	7,000	46,000			
TRANS CR	030310		70,000		280,000	350,000
Total		7,000	116,000		280,000	350,000
Work Codes					D	C

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DIF 07	079503						**53,000**
TRANS CR	030310						**700,000**
Total							**753,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Little McGonigle Ranch Road - Del Mar Mesa Road to State Route 56 52-723.0 / S-00898

Council District: 1 **Community Plan:** Del Mar Mesa

Description: This project provides construction of Little McGonigle Ranch Road and will be completed in two phases. Phase I provides for the construction of Little McGonigle Ranch Road (formerly Camino Santa Fe) (45'/65') from the northerly terminus of Carmel Mountain Road at Del Vino Court, northwesterly to the easterly terminus of Del Mar Mesa Road. The project includes a multi-use trail adjacent to the roadway. Phase II provides for the construction of Little McGonigle Ranch Road (40'/62') from Del Mar Mesa Road to State Route 56. The project will include a 100-foot bridge. A multi-use trail will also be constructed adjacent to the roadway.

Justification: This project is required to accommodate additional traffic in Del Mar Mesa and will provide access from Del Mar Mesa to adjoining communities.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Scheduling: Land acquisition, design and construction were completed by the developer. Reimbursement to developer contingent upon rate of fees collected in the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 09	079010	7,125,000				
Total		7,125,000				
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 09	079010						**7,125,000**
Total							**7,125,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Mira Sorrento Place - Scranton Road to Vista Sorrento Parkway 52-676.0 / S-00878

Council District: 5 **Community Plan:** Mira Mesa

Description: This project provides for widening and extending Mira Sorrento Place to a four-lane collector street between Scranton Road and Vista Sorrento Parkway. It includes widening the Mira Sorrento Place/Scranton Road intersection.

Justification: This project is needed to improve traffic flow and is included in the Council-approved Mira Mesa Community Financing Plan and Facilities Benefit Assessment Document. See Project Number 56 in the Mira Mesa Public Facilities Financing Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Scheduling: Design and land acquisition were completed in Fiscal Year 2002. Construction began in Fiscal Year 2004 and was completed in Fiscal Year 2008. The project will be in a five year biological monitoring period through Fiscal Year 2011.

Summary of Project Changes: $60,000 in TransNet funding was allocated to this project for biological monitoring in Fiscal Years 2010 and 2011.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 01	079006	11,517,123				
PRIV DN	063022	366,000				
TRANS	030300	350,000	275,560			
TRANS CR	030310		60,000	60,000	60,000	
Total		12,233,123	335,560	60,000	60,000	
Work Codes				M	M	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 01	079006						**11,517,123**
PRIV DN	063022						**366,000**
TRANS	030300						**625,560**
TRANS CR	030310						**180,000**
Total							**12,688,683**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Miramar Road - Interstate 805 Easterly Ramps to 300 Feet East of Eastgate Mall 52-679.0 / S-00880

Council District: 1 **Community Plan:** University

Description: This project provides for widening Miramar Road to eight lanes from the Interstate 805 easterly on and off-ramps to 300 feet east of Eastgate Mall. It includes dual left-turn lanes at Eastgate Mall.

Justification: This project is needed to improve traffic flow, and is included in the Council approved North University City Community Plan and Facilities Benefit Assessment Document per the North University City Public Facilities Financing Plan - Project 50.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Scheduling: Design and land acquisition began in Fiscal Year 2002 and continued through Fiscal Year 2005. Construction began in Fiscal Year 2006 and is scheduled to be completed in Fiscal Year 2010.

Summary of Project Changes: Project funding was revised in Fiscal Year 2009 to reflect the most recent North University City Public Facilities Financing Plan approved by City Council on December 5, 2008 on Resolution R-304535. No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 03	079001	4,500,000	1,725,000			
TRANS	030300		925,000			
TRANS CR	030310		500,000			
Total		4,500,000	3,150,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 03	079001						**6,225,000**
TRANS	030300						**925,000**
TRANS CR	030310						**500,000**
Total							**7,650,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Mission City Parkway Bridge over San Diego River 53-053.0 / S-00936

Council District: 6 **Community Plan:** Mission Valley

Description: This project provides for a new two-lane bridge extending Mission City Parkway from the intersection of Camino Del Rio North to the north over the San Diego River. Mission City Parkway would connect to Fenton Parkway, which was constructed by a developer as part of the Mission City Development. This project also provides for an additional entrance to QUALCOMM Stadium. This project description is preliminary and the amounts shown below only reflect the funding currently programmed. The total funding needs of the project will be determined once a final scope of work is established.

Justification: The bridge is part of the approved Mission City Plan and is being constructed from funding provided by H. G. Fenton as part of the settlement with the City implementing the Mission City Development, specifically for the construction of the bridge and roadway.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Scheduling: The project description is preliminary and the scope of work is not established; only planning and other preliminary activities have been performed to date. The project schedule for the design and construction will be established once the scope of work is approved and the remaining funding identified.

Summary of Project Changes: No significant change to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DEV MC	392201	1,912,122	875,193			
Total		1,912,122	875,193			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DEV MC	392201						**2,787,315**
Unidentified Funding	999999					7,270,497	**7,270,497**
Total						7,270,497	**10,057,812**
Work Codes						C	

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Napa Street Traffic Improvements 52-430.0 / S-00849

Council District: 6 **Community Plan:** Linda Vista

Description: This project provides for improved traffic flow at the Napa Street/Linda Vista Road intersection.

Justification: Napa Street is classified as a major street in the Linda Vista Community Plan. Current traffic volumes in excess of 19,000 average daily trips are beyond the desirable capacity of the existing facility. The proposed design would eliminate congestion.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Scheduling: The project description is preliminary and the scope of work is not established; only planning and other preliminary activities have been performed to date. The project schedule for the design and construction will be established once the scope of work is approved and the remaining funding identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CMPR	030306	217,952				
TRANS	030300	429,492	8,296			
Total		647,444	8,296			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CMPR	030306						**217,952**
TRANS	030300						**437,788**
Unidentified Funding	999999					5,104,260	**5,104,260**
Total						5,104,260	**5,760,000**
Work Codes						CD	

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Nobel Drive Extension and Interstate 805 Interchange 52-362.0 / S-00709

Council District: 1 **Community Plan:** University

Description: This project provides for construction of Nobel Drive as a six-lane primary arterial from Shoreline Drive to Interstate 805, and as a four-lane major street from Interstate 805 to Miramar Road. It includes construction of one-half of a diamond interchange with ramps to and from the south at Nobel Drive and Interstate 805. The new overcrossing will provide four through-lanes plus dual left-turn lanes, bike lanes, and sidewalk on both sides. Two traffic signals will be constructed at both ramp terminals with Nobel Drive. Auxiliary lanes will be constructed on Interstate 805 from north of Governor Drive to Nobel Drive. The existing bridge over the AT&SF railroad tracks will be widened to accommodate these two additional auxiliary lanes on Interstate 805.

Justification: This project will improve traffic circulation in the University Community. See Project Number 21 in the North University City Public Facilities Financing Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Scheduling: It is anticipated that this project will be completed in Fiscal Year 2010.

Summary of Project Changes: This project which provided for construction of Nobel Drive as a six-lane primary arterial from Shoreline Drive to Interstate 805, is now complete. Project funding has been revised to reflect the most recent North University City Public Facilities Financing Plan approved by City Council on December 5, 2008 on Resolution R-304535.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 03	079001	25,127,000	74,692			
STATE NA	038963	719,308				
STATE ND	038962	692,000				
Total		26,538,308	74,692			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 03	079001						**25,201,692**
STATE NA	038963						**719,308**
STATE ND	038962						**692,000**
Total							**26,613,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Normal Street Median Improvements 52-769.0 / S-00918

Council District: 3 **Community Plan:** Uptown

Description: This project provides for improvements to traffic circulation in order to prevent illegal u-turns, and enhance pedestrian safety on Normal Street between Blaine Avenue and University Avenue. New landscaped medians will include aesthetic enhancements that provide for the creation of additional parking spaces.

Justification: This project will improve traffic circulation and provide additional parking spaces.

Operating Budget Effect: The operating budget effect will be determined upon completion of the design phase. Operating budget effect estimate will be provided with City Council action authorizing the construction contract.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2008. Construction began in Fiscal Year 2009 and will be complete in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DIF 29	079512	83,185	20,815			
PRKG PD	070303		124,250			
STATE PP	038941		65,000			
Total		83,185	210,065			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DIF 29	079512						**104,000**
PRKG PD	070303						**124,250**
STATE PP	038941						**65,000**
Total							**293,250**
Work Codes							

Contact: Julie Ballesteros E-Mail: jballesteros@sandiego.gov Phone: 619-533-4610

North Harbor Drive Bridge over Navy Estuary 53-038.1 / S-00728

Council District: 2 **Community Plan:** Peninsula

Description: This project provides for the seismic retrofit of the North Harbor Drive Bridge, which will consist of stabilizing the existing piers and joining the paired piers together at the waterline to increase support during seismic events.

Justification: The North Harbor Drive Bridge over Navy Estuary has been identified as a seismically deficient bridge by Caltrans.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Scheduling: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2009 and is scheduled to be completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FDGRNT IC	038938		12,980			
FDGRNT SM	387141	12,186,158	2,675,139			
HBRR HN	038714	277,723				
STATE IR	038939	1,901,081				
STATE NH	038854	60,649				
TRANS	030300	470,751				
Total		14,896,362	2,688,119			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FDGRNT IC	038938						**12,980**
FDGRNT SM	387141						**14,861,297**
HBRR HN	038714						**277,723**
STATE IR	038939						**1,901,081**
STATE NH	038854						**60,649**
TRANS	030300						**470,751**
Total							**17,584,481**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

North Torrey Pines Road - Genesee Avenue to Torrey Pines State Reserve Boundary 52-616.0 / S-00868

Council District: 1 **Community Plan:** University

Description: This project provides for median curb, gutter, drainage and landscaping improvements, from 600 feet north of Genesee Avenue to the State Reserve boundary including the Callan Road intersection.

Justification: This project will improve safety and drainage on North Torrey Pines Road per the North University City Public Facilities Financing Plan - Project D.

Operating Budget Effect: Eligible maintenance activities will be funded by the Genesee Avenue/North Torrey Pines Road Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Scheduling: Preliminary design was completed in Fiscal Year 2004. Design began in Fiscal Year 2008. Construction is scheduled for Fiscal Year 2010.

Summary of Project Changes: It is proposed to allocate $3,010,750 to this project in FBA funds consistent with the most recent NUC PFFB adopted by City Council Resolution R-304535, dated December 5, 2008. Additionally, $500,000 from the Genesee Avenue/North Torrey Pines Road Maintenance Assessment District has been allocated to the project to fund eligible maintenance activities.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
ASSESS NT	702532			500,000		
FBA 03	079001	174,262	1,061,988	3,010,750		
Total		174,262	1,061,988	3,510,750		
Work Codes				C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
ASSESS NT	702532						**500,000**
FBA 03	079001						**4,247,000**
Total							**4,747,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

North Torrey Pines Road Bridge over Los Penasquitos Creek 53-050.0 / S-00935

Council District: 1 **Community Plan:** Torrey Pines

Description: This project provides for demolishing and reconstructing the North Torrey Pines Road Bridge over Los Penasquitos Creek and for transitionally widening both road approaches from approximately 770 feet south of the bridge to 1,100 feet north of the bridge.

Justification: This project is needed to replace the structurally deficient and functionally obsolete bridge.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Scheduling: Environmental review was completed in Fiscal Year 2000. Design began in Fiscal Year 2000 and was completed in Fiscal Year 2003. Construction was completed in Fiscal Year 2006. Environmental mitigation and monitoring began in Fiscal Year 2006 and will continue until Fiscal Year 2012.

Summary of Project Changes: Caltrans required additional construction on the bridge in order to move forward with a request for additional HBRR funding for mitigation and monitoring. It is anticipated that these funds will be received in Fiscal Year 2010. Additionally, it is proposed to allocate $25,000 in TransNet funding to the project in Fiscal Year 2010 as the City's annual share of the mitigation and monitoring requirement.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DIF 27	079527	68,000				
GASTAX 01	030219	140,000				
HBRR NS	038734	10,000,000		446,000		
TRANS	030300	2,753,000				
TRANS CR	030310	38,300	11,700	25,000	25,000	12,000
Total		12,999,300	11,700	471,000	25,000	12,000
Work Codes				M	M	M

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DIF 27	079527						**68,000**
GASTAX 01	030219						**140,000**
HBRR NS	038734						**10,446,000**
TRANS	030300						**2,753,000**
TRANS CR	030310						**112,000**
Total							**13,519,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Ocean Front Walk Reconstruction - San Fernando Place to Ventura Place 52-671.0 / S-00875

Council District: 2 **Community Plan:** Mission Beach

Description: This project provides for the removal and replacement of the existing pile cap, parapet wall, lights, and walkway along Ocean Front Walk between San Fernando Place and Ventura Place to their original 1925 appearance, in accordance with the Secretary of the Interior Standard for the Treatment of Historic Properties.

Justification: These structures are significant to the history of San Diego. They were constructed in 1925 to protect and complement the John D. Spreckels Amusement Center, now named Belmont Park. Extensive patching of spalled concrete and asphalt overlay of the walkway have robbed these structures of their character. Patching is no longer an option to restore and preserve these structures.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2001 and continued in Fiscal Year 2007 using continuing appropriations. Construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
TOTAX CI	102232	339,540	50,460			
TRANS	030300		200,000			
Total		339,540	250,460			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
TOTAX CI	102232						**390,000**
TRANS	030300						**200,000**
Unidentified Funding	999999					3,437,000	**3,437,000**
Total						3,437,000	**4,027,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Ocean View Hills Parkway Improvements 52-681.0 / S-00882

Council District: 8 **Community Plan:** Otay Mesa

Description: This project provides for reimbursing the developer for the City's share of the design and construction of Ocean View Hills Parkway (Phases II and III) from Dennery Road to Otay Mesa Road. The project includes approximately 5,200 lineal feet of a four-lane major street and 4,900 lineal feet of a six-lane major street per the Otay Mesa Public Facilities Financing Plan - Projects T 2.1, T 2.2, and T 2.3.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility, accessibility and safety for the residences and businesses traveling to, from and through the community.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Scheduling: It is anticipated that this project will be completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 13	079013	5,542,664				
FBA 14	079014	4,092,038				
PDIF 06	039062	3,818,542				
PDIF 09	039067	1,604,993				
SUBDIV SD	000014	540,000				
Total		15,598,237				
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 13	079013						**5,542,664**
FBA 14	079014						**4,092,038**
PDIF 06	039062						**3,818,542**
PDIF 09	039067						**1,604,993**
SUBDIV SD	000014						**540,000**
Total							**15,598,237**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Old Otay Mesa Road - Westerly 52-642.0 / S-00870

Council District: 8 **Community Plan:** Otay Mesa

Description: This project provides for design and construction of Old Otay Mesa Road from the intersection of B Street, as shown on the Remington Hills Tentative Map, easterly to the intersection with Otay Mesa Road (Town Center Drive Extension South), per the Otay Mesa Public Facilities Financing Plan - Project T-50.2. This project includes approximately 2,400 lineal feet of a two-lane collector street.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility, accessibility and safety for persons traveling to, from and through the community. This project is being funded with Facilities Benefit Assessment Fees funding because there is either no project fronting this roadway or the projects fronting the roadway are also public facility projects, e.g., school, park. Should the adjacent properties be developed, these properties shall reimburse the Facilities Benefit Assessment Fees Fund for the actual cost of the project as a condition of approval of their developments.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is required in and consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Scheduling: Design was scheduled to begin in Fiscal Year 2008. Construction is scheduled in Fiscal Year 2011. This schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: It is proposed to transfer $200,000 of TransNet funding from CIP 52-775.0, Old Otay Mesa Road Sidewalk, into this project as these two projects will be combined. The original proposed scope for the Old Otay Mesad Road project did not fully address community needs. A professional firm will be acquired to consider all needs through the design phase. This action will increase the total estimated project to $6,200,000.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 14	079014	180,000	3,070,000			
Total		180,000	3,070,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 14	079014						**3,250,000**
Unidentified Funding	999999					2,750,000	**2,750,000**
Total						2,750,000	**6,000,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Otay Truck Route Widening Phase III & IV 52-682.1 / S-00724

Council District: 8 **Community Plan:** Otay Mesa

Description: Phase III adds an emergency lane and paved shoulder from Drucker Lane to the port of entry. The phase IV project provides for the construction of an additional lane to the existing Otay Truck Route from La Media Road to Drucker Lane and for the extension of the Truck Route (two lanes) from Britannia Boulevard to La Media Road and along Britannia Boulevard from the border to Britannia Court.

Justification: The Phase IV additional lane and extension of the Truck Route will remove cargo trafffic from local streets and further expedite international truck traffic. The Phase III additional lane will provide a dedicated emergency lane for Border Patrol, Police and other emergency vehicles.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Scheduling: Phase III design was completed in Fiscal Year 2009 and construction began in Fiscal Year 2009 and is sheduled to be completed in Fiscal Year 2010. The environmental process for Phase IV is scheduled for Fiscal Year 2010. Design and right-of-way acquisition is scheduled to begin in Fiscal Year 2010 and be completed in Fiscal Year 2011. Construction for Phase IV is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: The total project cost for both Phase III and Phase IV is $20,700,000. Phase III is estimated at $3,800,000 and Phase IV is estimated at $16,900,000. The increase to Phase IV is due to right-of-way acquisition, environmental studies, and the design and construction accomodating the natural drainage course. It is proposed to allocate $4,000,000 in TransNet funding to this project for Fiscal Year 2010 to complete Phase III construction funding for Phase IV of this project has been identified through SANDAG and the SAFETEA-LU program. It is anticipated that this funding will be received in Fiscal Year 2011.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 13	079013	858,940	343,201			
FDGRNT DF	000005		1,967,856		4,200,000	
TRANS	030300	313,747				
TRANS CR	030310		386,253	400,000	500,000	750,000
Total		1,172,687	2,697,310	400,000	4,700,000	750,000
Work Codes				CD	C	C

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 13	079013						**1,202,141**
FDGRNT DF	000005						**6,167,856**
TRANS	030300						**313,747**
TRANS CR	030310						**2,036,253**
Unidentified Funding	999999					10,332,144	**10,332,144**
Total						10,332,144	**20,052,141**
Work Codes						C	

Contact: Transportation Engineering/Design

Phone: (619) 533-3173

Engineering & Capital Projects

Streets and Bridges

Palm Avenue Roadway Improvements 52-764.0 / S-00913

Council District: 8 **Community Plan:** Otay Mesa/Nestor

Description: This project provides for vehicular and traffic safety improvements on Palm Avenue from Beyer Way to Interstate 805. The improvements include installation of raised center medians, turn pockets, traffic signals, a pedestrian refuge area, crosswalks, landscaping, striping and signage. Subsequent phases of this project may include further analysis of the pedestrian and streetscape aspects of the project area.

Justification: These improvements will benefit the community by increasing the safety and flow of traffic.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa-Nestor Community Plan and is in conformance with the City's General Plan.

Scheduling: Preliminary project planning began in Fiscal Year 2007 and was completed in Fiscal Year 2008. Design was scheduled to be completed in Fiscal Year 2009. Construction is scheduled to begin in Fiscal Year 2010.

Summary of Project Changes: It is proposed to allocate $300,000 in TransNet funding to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
TRANS	030300	150,000				
TRANS CR	030310	36,528	232,472	300,000		
Total		186,528	232,472	300,000		
Work Codes				CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
TRANS	030300						**150,000**
TRANS CR	030310						**569,000**
Unidentified Funding	999999					3,801,000	**3,801,000**
Total						3,801,000	**4,520,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Palm Avenue/Interstate 805 Interchange 52-640.0 / S-00869

Council District: 8 **Community Plan:** Otay Mesa, Otay Mesa/Nestor

Description: This project provides for improving the Palm Avenue/Interstate 805 interchange in three phases. The first phase has been completed. The second phase consists of repairs to the bridge approaches and abutments; bridge widening to the south; installation of sidewalk and signal; restriping; and signage modifications. The third stage consists of bridge widening to the north, relocation of north bound on and off-ramp, and widening of the two on-ramps. All three phases of the project provide improvements per the Otay Mesa Public Facilities Financing Plan - Projects T1.1, 1.2, 1.3, and 1.4.

Justification: This project is required to accommodate the additional traffic generated as a result of development in the Otay Mesa Community. Improvements to this interchange will also help to reduce traffic volumes on State Route 905.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Scheduling: Phase I is complete. Phase II design will be completed in Fiscal Year 2011 and construction is scheduled in Fiscal Year 2011. Phase III environmental study is scheduled in Fiscal Year 2009, and design is scheduled in Fiscal Year 2013. Construction for Phase III will be scheduled upon identification of funding. This schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: The State determined that the current environmental exemption and project study report is not valid. Project will need to have a new environmental determination and project study report prepared.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 13	079013	1,733,300	5,203,189		2,899,000	
FBA 14	079014	39,036	4,212,361		1,179,000	
Total		1,772,336	9,415,550		4,078,000	
Work Codes					D	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 13	079013	1,658,500					**11,493,989**
FBA 14	079014	1,016,500					**6,446,897**
Total		2,675,000					**17,940,886**
Work Codes		D					

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Pershing Drive/Redwood Street Intersection 52-696.0 / S-00885

Council District: 3 **Community Plan:** Greater North Park

Description: This project provides for intersection improvements at Pershing Drive and Redwood Street. This project originally proposed to reconfigure the intersection to an all way stop controlled "T" configuration. The Community and Council District preferred a roundabout. An interim striping plan was implemented. The City was awarded a $150,000 State Community-Based Transportation Planing Grant for preliminary engineering activities.

Justification: The re-configuration of this intersection will improve traffic control and safety.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the East Mesa Precise Plan and the Greater North Park Community Plan and is in conformance with the City's General Plan.

Scheduling: Preliminary design was completed in Fiscal Year 2009. Design was scheduled to begin in Fiscal Year 2009 and to be completed in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CAPOUT	030245	30,000				
STATE RD	038933	150,000				
TRANS	030300	94,184	300			
TRANS CR	030310	130,362	769,638			
Total		404,546	769,938			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CAPOUT	030245						**30,000**
STATE RD	038933						**150,000**
TRANS	030300						**94,484**
TRANS CR	030310						**900,000**
Total							**1,174,484**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 4 **Community Plan:** Skyline/Paradise Hills

Description: This project provides for installation of a concrete sidewalk on Potomac Street along the west side of the road adjacent to the Paradise Hills Community Park.

Justification: The surrounding streets to the Paradise Hills Community Park, Potomac Street and Paradise Valley Road, have existing sidewalk except for the segment in front of the park site. The concrete sidewalk will improve pedestrian access to the park.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Scheduling: Design is scheduled to be completed in Fiscal Year 2009. Construction is scheduled to be completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
TRANS	030300	116,447	263,553			
Total		116,447	263,553			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
TRANS	030300						**380,000**
Total							**380,000**
Work Codes							

Contact: Engineering and Capital Projects Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Prospect Street/Silverado Street Roundabout 52-776.0 / S-00924

Council District: 1 **Community Plan:** La Jolla

Description: This project provides for intersection improvements at Prospect Street and Silverado Street.

Justification: The arrangement of the existing intersection does not meet current geometric standards. This makes effective traffic circulation and pedestrian usage difficult. This project will address these issues through the installation of a roundabout or similar improvement.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Scheduling: Design and environmental documentation were scheduled to begin in Fiscal Year 2009. Construction is scheduled for Fiscal Year 2010.

Summary of Project Changes: City Council Resolution R-303989, dated July 29, 2008 authorized the transfer of $770,000 in TransNet funds from this project to the Bird Rock Coastal Traffic Flow Improvements project. It is proposed to allocate $891,000 in TransNet funding to this project for Fiscal Year 2010. Project cost increase is due to estimated construction cost increases.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CMPR	030313			891,000		
PRIV DN	063022		8,000			
TRANS	030300	85,000	65,000			
Total		85,000	73,000	891,000		
Work Codes				C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CMPR	030313						**891,000**
PRIV DN	063022						**8,000**
TRANS	030300						**150,000**
Total							**1,049,000**
Work Codes							

Contact: Engineering and Capital Projects

Phone: (619) 533-3173

Rancho Bernardo Street and Sidewalk Improvements 52-700.0 / S-00887

Council District: 5 **Community Plan:** Rancho Bernardo

Description: This project provides for improvements to streets and sidewalks throughout the Rancho Bernardo community, as needed. Other improvements may include installation of landscaping and irrigation systems and construction of retaining and sound walls.

Justification: Additional street and sidewalk improvements are required as a result of continuing development in the area.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Scheduling: As of Fiscal Year 2008, Sublet 52-700.1 of this stand alone project has replaced landscaping and irrigation in the parkway on Rancho Bernardo Road between West Bernardo Drive to West of Matinal Road. Construction will begin when funding is identified.

Summary of Project Changes: $80,000 of TransNet Commercial Paper funding was deappropriated from this project via the Mayor's May Revision.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
TRANS	030300	71,753	15,141			
Total		71,753	15,141			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
TRANS	030300						**86,894**
Unidentified Funding	999999					65,800	**65,800**
Total						65,800	**152,694**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Regents Road - Executive Drive to Genesee Avenue 52-680.0 / S-00881

Council District: 1 **Community Plan:** University

Description: This project provides for widening Regents Road to a modified four-lane major street from Genesee Avenue to Executive Drive, relocation of the Genesee Avenue/Regents Road intersection to the east, and bike lanes. This project description is preliminary and the amounts shown below only reflect the funding currently programmed. The total funding needs of the project will be determined once a final scope of work is established.

Justification: This project is needed to improve traffic flow and is included in the Council-approved North University City Community Financing Plan - Project 13 and Facilities Benefit Assessment Document.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Scheduling: Design was completed in Fiscal Year 2009. The project schedule for construction will be established once the remaining costs are identified and following the pending land acquisiton from UCSD.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 03	079001	741,086	4,203,914			
PRIV DN	063022		736,220			
Total		741,086	4,940,134			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 03	079001						**4,945,000**
PRIV DN	063022						**736,220**
Unidentified Funding	999999					1,100,000	**1,100,000**
Total						1,100,000	**6,781,220**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 1 **Community Plan:** University

Description: This project provides for an 870-foot bridge spanning the AT&SF Railroad and a portion of the flood plain. Additionally, this project provides for a four-lane major street with Class II bike lanes on Regents Road from the AT&SF railroad bridge to 100 feet north of Lahitte Court as well as widening the existing half width street to a four-lane major street from 100 feet north of Lahitte Court to Governor Drive, including Class II bike lanes. The project includes the Limited Roadway Changes, which are the widening of westbound Governor Drive to provide an additional left-turn lane to southbound and a right-turn lane to northbound Regents Road. The project also provides for widening of the southbound portion of Regents Road at the State Route 52 eastbound entrance ramp, an additional left-turn lane for traffic entering the eastbound ramp an additional right-turn lane from the park access to the ramp, and the widening of the southbound portion of Genesee Avenue at the State Route 52 eastbound ramp to provide an additional left-turn lane for traffic entering the eastbound ramp. In addition, the project provides recreational improvements in the canyon, which include limiting noise to the greatest extent possible, traffic calming, walkability, profile/light penetration structure design, habitat restoration, recreational improvements for pedestrians, and bike access trails.

Justification: This project will complete Regents Road and provide continuous access to northern communities. This project is included in the Council-approved North University City Financing Plan and Facilities Benefit Assessment Plan - Project NUC-18.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2008. Land acquisition has been scheduled for Fiscal Year 2009 and construction is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: Construction has been rescheduled from Fiscal Year 2010 to Fiscal Year 2012 due to environmental issues. Project funding has been revised to reflect the most recent North University City Public Facilities Financing Plan approved by City Council on December 5, 2008 on Resolution R-304535.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 03	079001	6,339,920	297,879			14,172,150
Total		6,339,920	297,879			14,172,150
Work Codes						C

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 03	079001						**20,809,949**
Unidentified Funding	999999					15,825,051	**15,825,051**
Total						15,825,051	**36,635,000**
Work Codes						C	

Contact: Transportation Engineering/Design

Phone: 619-533-3419

Engineering & Capital Projects

Streets and Bridges
Reo Drive Streetscape 39-233.0 / S-00829
Council District: 4 **Community Plan:** Skyline/Paradise Hills

Description: This project provides for a vision and implementation strategy for rehabilitating an older commercial strip development on Reo Drive between Albemarle Street and Cumberland Street in the heart of Paradise Hills. Phase I added crosswalks, pop-outs, and surface improvements on Reo Drive between Albemarle Street and Cumberland Drive. Phase II will widen Reo Drive from 60 to 80 feet, including diagonal parking, and surface improvements between Albemarle Street and Cumberland Drive.

Justification: Revitalization of this strip will encourage commercial opportunities in this underserved community.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Scheduling: This project is currently in construction and will completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CDBG	018502	17,108				
HUD108 ML	038335		149,115			
OLDCOM	030305	55,375				
STATE PD	039032	279,740				
TRANS	030300	1,154,054	445,946			
Total		1,506,277	595,061			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CDBG	018502						**17,108**
HUD108 ML	038335						**149,115**
OLDCOM	030305						**55,375**
STATE PD	039032						**279,740**
TRANS	030300						**1,600,000**
Total							**2,101,338**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Rosecrans Street Corridor Improvements 52-209.0 / S-00830

Council District: 2

Community Plan: Midway/Pacific Highway Corridor, Peninsula

Description: This project provides for improvements to the former State Route 209, which includes all or parts of Camino del Rio West, Rosecrans Street, Canon Street, Catalina Boulevard, and Cabrillo Memorial Drive. Camino del Rio West will be widened from an existing six-lane major street between Sports Arena Boulevard and Interstate 5 to an eight-lane primary arterial. Other improvements consist of upgrading the sidewalk facilities, including installation of pedestrian ramps and traffic signal modifications, and construction of turn pocket and signal modifications on Rosecrans at Midway.

Justification: Redevelopment in the area resulted in increased traffic and pedestrian activity.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula and Midway Community Plans and is in conformance with the City's General Plan.

Scheduling: Phase I of the project which includes traffic signal modifications, and installation of turn pockets is scheduled to begin construction in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
STATE 87	038978	274,456	2,184,333			
Total		274,456	2,184,333			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
STATE 87	038978						**2,458,789**
Total							**2,458,789**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Saturn Boulevard - Palm Avenue to Coronado Avenue 52-553.0 / S-00861

Council District: 8 **Community Plan:** Otay Mesa/Nestor

Description: This project provides for widening the west side of Saturn Boulevard to a four-lane collector street from Palm Avenue to Coronado Avenue. Improvements include construction of concrete curb, gutter, sidewalk, drainage facilities, asphalt concrete pavement, and landscaping as necessary.

Justification: This project is needed to widen the existing southbound traffic lanes to a four-lane collector and to standardize the street width to accommodate the increase in traffic volume.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa/Nestor Community Plan and is in conformance with the City's General Plan.

Scheduling: Preliminary design was completed in Fiscal Year 1995 and design was completed in Fiscal Year 2002. Construction is scheduled to begin upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CMPR	030306	141,778				
DIF 16	079517	55,000				
TRANS	030300	98,038	407			
TRANSP	030303	20,000				
Total		314,816	407			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CMPR	030306						**141,778**
DIF 16	079517						**55,000**
TRANS	030300						**98,445**
TRANSP	030303						**20,000**
Unidentified Funding	999999					1,115,955	**1,115,955**
Total						1,115,955	**1,431,178**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Scripps Ranch Boulevard - Carroll Canyon Road to Aviary Drive 52-357.0 / S-00837

Council District: 5 **Community Plan:** Scripps Miramar Ranch

Description: This project provides for constructing a 14-foot landscaped center median with left-turn pockets and additional pavement in the unimproved median area from Carroll Canyon Road to Aviary Drive. The street will be striped to include bike lanes and parking on both sides.

Justification: The general community plan is currently being amended to reflect Scripps Ranch Boulevard as a two-lane connector road. This project will complete this section of roadway per the Scripps Miramar Ranch Public Facilities Financing Plan - Project 34-1.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Scheduling: Preliminary design occurred in previous years. Design was completed in Fiscal Year 2009. Construction was scheduled to begin in Fiscal Year 2009 and will be completed in Fiscal Year 2010.

Summary of Project Changes: Project cost has been increased by $40,000 due to increased scope to include curb cuts. Funding for this increase was made available per memo from the Council Office dated September 8, 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 06	079007	1,114,983	385,017			
OCITY IN	010529	6,000	34,000			
Total		1,120,983	419,017			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 06	079007						**1,500,000**
OCITY IN	010529						**40,000**
Total							**1,540,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Scripps Ranch/Mira Mesa Boulevard Medians 52-358.0 / S-00838

Council District: 5 **Community Plan:** Scripps Miramar Ranch

Description: This project provides for median improvements, including landscaping, on Scripps Ranch Boulevard between Hibert Street and Mira Mesa Boulevard and on Mira Mesa Boulevard from Interstate 15 to Scripps Ranch Boulevard. Bike lanes will also be added along Mira Mesa Boulevard.

Justification: This portion of Scripps Ranch Boulevard and Mira Mesa Boulevard is classified as a four-lane major street. The median improvement will improve vehicle access and operations per the Scripps Miramar Ranch Public Facilities Financing Plan - Project 34-2A.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2004 and continued into Fiscal Year 2009. Construction is scheduled to begin in Fiscal Year 2010. This schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: The total estimated project cost has increased by $25,000 due to expanded scope which includes curb cuts.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 06	079007	375,686	545,632			
OCITY IN	010529		25,000			
SUBDIV SD	000014		156,676			
Total		375,686	727,308			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 06	079007						**921,318**
OCITY IN	010529						**25,000**
SUBDIV SD	000014						**156,676**
Unidentified Funding	999999					21,000	**21,000**
Total						21,000	**1,123,994**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Sea World Drive Widening and Interstate 5 Interchange Improvements 52-706.0 / S-00888

Council District: 2, 6 **Community Plan:** Mission Bay Park

Description: This project provides for interchange improvements at Interstate 5 and Sea World Drive. Improvements utilizing the existing raised median on Sea World Drive to provide additional storage for left turn demand onto the northbound Interstate 5 on-ramp. The southbound off-ramp is realigned to remove the existing free right turn; an exclusive right turn lane is added to the approach to the southbound on-ramp, and adding signal coordination along Sea World Drive between Friars Road and Interstate 5. In addition, when funding is identified, Sea World Drive will be widened to six lanes between Sea World Way and Interstate 5.

Justification: Widening Sea World Drive to six lanes and improving the Sea World Drive/Interstate 5 interchange are necessary to meet existing and forecasted traffic volumes.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the 1985 Mission Bay South Shores Master Plan and Mission Bay Park Community Plan and is in conformance with the City's General Plan.

Scheduling: Project study report was completed in Fiscal Year 2009. Design and preparation of the environmental document began in Fiscal Year 2009. Construction is scheduled to begin in Fiscal Year 2014. Sea World Drive widening will be scheduled once funding is identified from future developments and other sources.

Summary of Project Changes: Funding from Sea World's Fair Share contribution is expected to be received in Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DONATN SO	010501	1,000,000		2,000,000		
Total		1,000,000		2,000,000		
Work Codes				P		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DONATN SO	010501		6,000,000				**9,000,000**
Unidentified Funding	999999					7,424,775	**7,424,775**
Total			6,000,000			7,424,775	**16,424,775**
Work Codes			C			C	

Contact: Nitsuh Aberra E-Mail: Naberra@sandiego.gov Phone: 619-533-4656

Engineering & Capital Projects

Streets and Bridges

Skyline at Cardiff Improvements 52-779.0 / S-00927

Council District: 4 **Community Plan:** Skyline/Paradise Hills

Description: This project provides for a pop-out on the northwest corner of Skyline and Cardiff.

Justification: This project is required in order to provide traffic calming and safer pedestrian crossing.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Scheduling: It is anticipated that this project will be closed in Fiscal Year 2010.

Summary of Project Changes: It is proposed to combine the funding in this project with CIP 52-763.0, Skyline Drive Median & Parkway Improvements.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
TRANS	030300	7,065	17,935			
Total		7,065	17,935			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
TRANS	030300						**25,000**
Total							**25,000**
Work Codes							

Contact: Engineering and Capital Projects

Phone: (619) 533-3173

Skyline Drive Median & Parkway Improvements 52-763.0 / S-00912

Council District: 4 **Community Plan:** Skyline/Paradise Hills

Description: This project provides for improvements along Skyline Drive from Sears Avenue to 58th Street. These improvements include landscaped medians, trees, pavement enhancements, street lights, bus stops, pedestrian crossing improvements, traffic calming, and community signs.

Justification: The landscaped medians, street lighting, and other proposed improvements will provide reduction in vehicle travel delay at many intersections. In addition, the proposed improvements will increase pedestrian and vehicular safety, particularly near many schools along the corridor. The project will also improve corridor walkability and add bicycle lanes that will provide connectivity to existing bicycle lanes.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Scheduling: Preliminary Design was completed in Fiscal Year 2008. Design began in Fiscal Year 2009 and is scheduled to be completed in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2010 and to be completed in Fiscal Year 2011.

Summary of Project Changes: It is proposed to program $800,000 in SAFETEA-LU funds in Fiscal Year 2011 for the construction of the project. Additionally, it is proposed to transfer $25,000 of TransNet funding to this project from CIP 52-779.0, Skyline at Cardiff Improvements. This change is reflected in continuing appropriations. Total project cost has been increased to $2,240,000.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CMPR	030313			325,000		
FDGRNT DF	000005				800,000	
TRANS	030300	165,000				
TRANS CR	030310	451,610	498,390			
Total		616,610	498,390	325,000	800,000	
Work Codes				C	C	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CMPR	030313						**325,000**
FDGRNT DF	000005						**800,000**
TRANS	030300						**165,000**
TRANS CR	030310						**950,000**
Total							**2,240,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Soledad Mountain Road Emergency Repair 52-805.0 / S-00932

Council District: 2 **Community Plan:** Pacific Beach

Description: This project provides for the reconstruction of Soledad Mountain Road. On October 3, 2007, a landslide occured on Mt. Soledad and destroyed a large section of the 5700 block of Soledad Mountain Road and Desert View Drive Alley.

Justification: Soledad Mountain Road is classified as a 4-lane major street with approximately 8,470 average daily traffic volume. The road is heavily utilized as a through access to and from La Jolla.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Scheduling: The construction of Soledad Mountain Road was partially completed and re-opened for traffic on October 16, 2008. The road is open to traffic. The landslide affecting Desert View Alley (a sublet of this project) is not complete.

Summary of Project Changes: Construction funding became available through FHWA (Federal Highway Administration) and OES (California Office of Emergency Services).

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FDGRNT FH	038919	13,470,615	3,510,844			
STATE AB	030307	2,000,000				
STATE OE	018903	4,865,236	2,559,764			
TRANS	030300	293,850	535,486			
Total		20,629,701	6,606,094			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FDGRNT FH	038919						**16,981,459**
STATE AB	030307						**2,000,000**
STATE OE	018903						**7,425,000**
TRANS	030300						**829,336**
Total							**27,235,795**
Work Codes							

Contact: Jamal Batta E-Mail: jbatta@sandiego.gov Phone: (619) 533-7482

Sorrento Valley Road & Interstate 5 Interchange 52-765.0 / S-00914

Council District: 1 **Community Plan:** Torrey Pines

Description: This project provides for a new freeway interchange to address traffic congestion. The project will be constructed in coordination with Caltrans and the Federal Highway Adminstration. Land acquistion is required.

Justification: Traffic is at Level of Service I and is severly impacted by stoppage for trains at the Coaster Station.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Scheduling: Preliminary design began in Fiscal Year 2007 and was completed in Fiscal Year 2008. Design began Fiscal Year 2009 and is scheduled to continue through Fiscal Year 2010. Construction schedule is contingent upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FDGRNT DF	000005	3,104,315	289,685			
Total		3,104,315	289,685			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FDGRNT DF	000005						**3,394,000**
Unidentified Funding	999999					47,000,000	**47,000,000**
Total						47,000,000	**50,394,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Sports Arena Boulevard - Rosecrans Street to Midway Drive 52-503.0 / S-00721

Council District: 2 **Community Plan:** Midway/Pacific Highway Corridor

Description: This project provides for modifying the intersection of Sports Arena Boulevard, Rosecrans Street and Camino del Rio West and widening Sports Arena Boulevard to a six-lane major street between Midway Drive and Rosecrans Street by modifying the median and restriping the street. This project description is preliminary and the amounts shown below only reflect the funding currently programmed. The total funding needs of the project will be determined, once a final scope of work is established.

Justification: The eastbound traffic on Sports Arena Boulevard will be able to continue eastbound through the intersection of Sports Arena Boulevard/Rosecrans Street/Camino del Rio. Widening Sports Arena Boulevard will improve the traffic circulation. The average number of daily trips forecast for this segment of Sports Arena Boulevard is 50,000.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Midway/Pacific Highway Corridor Community Plan and is in conformance with the City's General Plan.

Scheduling: The project description is preliminary and the scope of work is not established; only planning and other preliminary activities have been performed to date. The project schedule for the design and construction will be established once the scope of work is approved and funding identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CAPOUT		030245	10,000				
GASTAX	01	030219	200,000				
TRANS		030300	168,110	531			
Total			378,110	531			
Work Codes							

Revenue Source/Tag		Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CAPOUT		030245						**10,000**
GASTAX	01	030219						**200,000**
TRANS		030300						**168,641**
Total								**378,641**
Work Codes								

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Spring Canyon Road between Scripps Ranch Boulevard and Pomerado Road 52-307.0 / S-00832

Council District: 5 **Community Plan:** Scripps Miramar Ranch

Description: This project provides for the installation of traffic signals at three locations and the construction of raised medians at a number of intersections to reduce cut-through traffic on local collector streets. The project includes interconnection of the traffic signals in the segment. Specific locations will be determined by a traffic study which is included in this scope of work.

Justification: The traffic signals will allow pedestrians to cross at controlled intersections. The raised medians at the three intersections will provide additional control of the traffic movements. The additional raised medians at specific intersections will reduce cut-through traffic on local collector streets. Interconnecting the traffic signals will be an effective means of controlling traffic speeds without sacrificing roadway capacity.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Encantada Precise Plan and Scripps Miramar Ranch Community Plan, and is in conformance with the City's General Plan.

Scheduling: The traffic study was scheduled for Fiscal Year 2008, design was scheduled for Fiscal Year 2009, and construction is scheduled for Fiscal Year 2010. These improvements will be assured by the City Engineer concurrent with the construction of the first residential units in Rancho Encantada.

Summary of Project Changes: This project is on hold pending resolution of issues related to the traffic study.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SCRIPPS SM	039302	26,000	9,000			
SPRING	039303		750,000			
Total		26,000	759,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SCRIPPS SM	039302						**35,000**
SPRING	039303						**750,000**
Total							**785,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

State Route 163 and Friars Road 52-455.0 / S-00851

Council District: 6 **Community Plan:** Mission Valley

Description: This project provides for construction of a new southbound State Route 163 to westbound Friars Road off-ramp, widening of the Friars Road overcrossing structure to eight lanes extending to Frazee Road, construction of a third westbound lane on Friars Road to Fashion Valley Road, the addition of an exclusive right-turn lane on southbound Frazee Road to westbound Friars Road, other modifications to the existing on and off-ramps, and improvements to the existing State Route 163 southbound travel lanes to improve the weaving problems. This project also includes an auxiliary lane on southbound State Route 163 from Genesee Avenue to westbound Interstate 8, which requires major structural work to widen the bridge over the San Diego River. Additionally, over 5,300 feet of retaining walls will need to be constructed along State Route 163 and Friars Road, including one that is over 30 feet high. Friars Road widening and ramp improvements at Friars Road will be constructed with Phase I.

Justification: This project will alleviate some of the severe traffic delays along Friars Road due to new development in Mission Valley and the backup that occurs on the existing southbound off-ramp because of the weaving situation with the southbound on-ramp.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Scheduling: Preliminary engineering was completed in Fiscal Year 1996. Phase I design began in Fiscal Year 2002 and continued through Fiscal Year 2009. Right of way will be acquired in Fiscal Year 2010. Construction for Phase I is scheduled for Fiscal Year 2013 due to an extended and complex design process. Phase II and Phase III are scheduled to be constructed in Fiscal Years 2017 and 2019.

Summary of Project Changes: It is proposed to allocate TransNet funding in the amount of $2,500,000 to this project for Fiscal Year 2010. The total estimated project cost has been increased to $143.5 million. It is anticipated that federal funds will be made available for the project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DIF 11	079529	502,988				
PRIV DN	063022	471,139				
STP P2	038981	2,239,809				
TRANS	030300	250,000	750,000			
TRANS CR	030310		1,400,000	2,500,000	2,451,648	2,926,883
Total		3,463,936	2,150,000	2,500,000	2,451,648	2,926,883
Work Codes				D	D	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DIF 11	079529						**502,988**
PRIV DN	063022						**471,139**
STP P2	038981						**2,239,809**
TRANS	030300						**1,000,000**
TRANS CR	030310	2,219,346	5,099,891				**16,597,768**
Unidentified Funding	999999					122,700,000	**122,700,000**
Total		2,219,346	5,099,891			122,700,000	**143,511,704**
Work Codes						C	

Contact: Transportation Engineering/Design

Phone: 619-533-3173

State Route 56 - Carmel Valley Road to Black Mountain Road 52-463.0 / S-00853

Council District: 1, 5

Community Plan: Los Penasquitos Canyon Preserve, Sabre Springs, Rancho Penasquitos, Torrey Hills, Pacific Highlands Ranch, Torrey Highlands

Description: This project provides for the State Route 56 freeway between the Carmel Valley and Rancho Penasquitos communities. A four-lane freeway will be constructed with interchanges at Black Mountain Road, Camino Santa Fe and Camino Del Sur. This project will provide the necessary right-of-way and prepare the grade for the ultimate six-lane freeway. In addition, this project provides for the bikepath through the State Route 56 corridor, and a future project is planned for a bikepath interchange at Camino Del Sur. The preparation of project report and environmental document for the remaining Interstate 5/State Route 56 connector ramps is budgeted under CIP 52-311.0, Interstate 5/State Route 56 Freeway Connectors.

Justification: This project is needed to provide an east-west connection between Interstate 5 and Interstate 15.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Los Penasquitos Canyon Preserve Park Plan and with the Sabre Springs, Rancho Penasquitos, Torrey Highlands, Pacific Highlands Ranch, and Sorrento Hills Community Plans and is in conformance with the City's General Plan.

Scheduling: This project is anticipated to be completed in Fiscal Year 2010.

Summary of Project Changes: This project, which provided for construction of the State Route 56 freeway between the Carmel Valley and Rancho Penasquitos communities, is complete.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CMPR	030306	2,100,000				
COUN56	038960	16,400,000				
DEV 56	010515	2,997,361				
DEV A9	039225	21,320,487				
FBA 04	079004	3,778,000				
FBA 05	079003	20,000				
FBA 17	079015	6,320,000				
GASTAX 01	030219	600,000				
PABIKE	030301					
PRIV DN	063022	10,200,000				
S/L 56	388197	4,221,077				
SANDAG 56	038961	37,100,000				
STATE 56	038964	1,200,000				
STATE CT	000024	59,754,000				
STP 56	038976	38,537,000				
STP TC	038977	10,813,000				
TNBOND	030302	2,400,000				
TRANS	030300	1,294,301				
TRANSP	030303	952,893				
WATER-R	041500	2,522,977				
Total		222,531,096				

Work Codes

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CMPR	030306						**2,100,000**
COUN56	038960						**16,400,000**
DEV 56	010515						**2,997,361**
DEV A9	039225						**21,320,487**
FBA 04	079004						**3,778,000**
FBA 05	079003						**20,000**
FBA 17	079015						**6,320,000**
GASTAX 01	030219						**600,000**
PRIV DN	063022						**10,200,000**
S/L 56	388197						**4,221,077**
SANDAG 56	038961						**37,100,000**
STATE 56	038964						**1,200,000**
STATE CT	000024						**59,754,000**
STP 56	038976						**38,537,000**
STP TC	038977						**10,813,000**
TNBOND	030302						**2,400,000**
TRANS	030300						**1,294,301**
TRANSP	030303						**952,893**
WATER-R	041500						**2,522,977**
Total							**222,531,096**

Work Codes

Contact: Transportation Engineering/Design

Phone: 619-533-3173

State Route 56/Interstate 15 Interchange Improvements 52-771.0 / S-00920

Council District: 1 **Community Plan:** Pacific Highlands Ranch

Description: This project provides for the design and construction of the missing loop ramp in the southeast quadrant of SR-56 at I-15 in Rancho Penasquitos for eastbound to northbound movements to eliminate the need for making left turns at the existing traffic signal. It will also widen the southbound to westbound ramp and the eastbound to southbound ramp per the Pacific Highlands Ranch Public Facilities Financing Plan - T-1.6 and the Black Mountain Ranch Public Facilities Financing Plan - Project T-56.

Justification: This facility is required to accommodate the additional traffic generated as a result of development in the I-15 Corridor, with Pacific Highlands Ranch contributing its fair share based on percentage of increased traffic.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Public Facilities Financing Plan and is in conformance with the City's General Plan.

Scheduling: Construction was scheduled to be complete in Fiscal Year 2009.

Summary of Project Changes: The project schedule and cost have been revised to reflect the most recent Pacific Highlands Ranch Community Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 11	079011	580,000				
Total		580,000				
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 11	079011						**580,000**
Total							**580,000**
Work Codes							

Contact: Engineering & Capital Projects Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Streamview Drive Improvement - 54th Street to College Avenue 52-588.0 / S-00864

Council District: 7 **Community Plan:** Mid-City

Description: This project provides for street improvements on Streamview Drive from 54th Street to College Avenue to reduce excessive speeds, increase safety, and enhance visual impacts.

Justification: A study is required to determine solutions to several problems on Streamview Drive. Design solutions and construction, predicated on the study, will address these problems.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City Communities Plan and is in conformance with the City's General Plan.

Scheduling: The project description is preliminary and the scope of work is not established; only planning and other preliminary activities have been performed to date. The project schedule for design and construction will be established once the scope of work is approved.

Summary of Project Changes: Per the Mayor's May Revision, the proposed TransNet funding allocation was removed for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CDBG	018502	137,000				
TRANS	030300		100,000			
TRANS CR	030310		180,000		200,000	1,040,000
Total		137,000	280,000		200,000	1,040,000
Work Codes					C	C

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CDBG	018502						**137,000**
TRANS	030300						**100,000**
TRANS CR	030310						**1,420,000**
Total							**1,657,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Ted Williams Parkway Pedestrian Bridge at Shoal Creek Drive 54-012.0 / S-00941

Council District: 5 **Community Plan:** Carmel Mountain Ranch

Description: This project provides for construction of a pedestrian bridge along Shoal Creek Drive to facilitate crossing Ted Williams Parkway. This phase of the project includes design and environmental studies.

Justification: The intersection is in close proximity to Shoal Creek Elementary School and has a high volume of children crossing Ted Williams Parkway. This project will increase pedestrian safety and was requested by City Council and the community.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Scheduling: Design and preparation of environmental documents began Fiscal Year 2008. Construction is scheduled to begin in Fiscal Year 2011 upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
STATE SH	038928	633,233			616,000	
TRANS	030300	266,687				
TRANS CR	030310	30,000				
Total		929,920			616,000	
Work Codes					C	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
STATE SH	038928						**1,249,233**
TRANS	030300						**266,687**
TRANS CR	030310						**30,000**
Unidentified Funding	999999					2,554,080	**2,554,080**
Total						2,554,080	**4,100,000**
Work Codes						C	

Contact: Mark Koll E-Mail: Mkoll@sandiego.gov Phone: 619-533-4653

Engineering & Capital Projects

Streets and Bridges

Thorn Street Median Improvements 52-406.0 / S-00844

Council District: 3 **Community Plan:** Greater North Park

Description: This project provides for the construction of a landscaped median along Thorn Street between 33rd Street and Felton Street in Greater North Park.

Justification: This project provides for traffic calming.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Scheduling: Design was completed for Fiscal Year 2009. Construction is scheduled for Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CDBG	018536	1,200				
TN-INF	030309	100,000	10,298			
TRANS	030300	39,000	81,000			
TRANS CR	030310					
Total		140,200	91,298			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CDBG	018536						**1,200**
TN-INF	030309						**110,298**
TRANS	030300						**120,000**
Total							**231,498**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619/533-3173

Torrey Meadows Drive Overcrossing 52-815.0 / S-10015

Council District: 1 **Community Plan:** Torrey Highlands

Description: This project provides for the design and construction of a two-lane overcrossing of Torrey Meadows Drive over State Route 56. This project will include the bridge approaches on each side of the bridge, approximately 200 linear feet of two-lane local collector, together with any right-of-way not previously acquired as part of the State Route 56 project.

Justification: This two-lane connection will provide access to the neighborhood park, elementary and high schools, and the local mixed use zone for those properties south of State Route 56 and will help to alleviate traffic congestion on the Camino Del Sur Interchange.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Public Facilities Financing Plan (Project T-9) and is in conformance with the City's General Plan.

Scheduling: Design and the environmental review process are scheduled to begin in Fiscal Year 2010.

Summary of Project Changes: This newly published project will provide for the design and construction of a two-lane overcrossing of Torrey Meadows Drive over State Route 56. Western Pacific (developer) has made a fair share contribution to this project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DEV WP	010707			612,666		
Total				612,666		
Work Codes				D		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DEV WP	010707						**612,666**
Total							**612,666**
Work Codes							

Contact: Jerry McKee Phone: 619-533-3095

Engineering & Capital Projects

Streets and Bridges

Torrey Pines Road - Slope Reconstruction 52-674.0 / S-00877

Council District: 1 **Community Plan:** La Jolla

Description: This project provides for reconstructing a 350-foot section of earthen slope along the south side of Torrey Pines Road between Lookout Drive and Roseland Drive.

Justification: The existing slope is eroding. This project will eliminate the possibility of soil slough landing in the travel lane of a primary arterial street.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Scheduling: Design has been completed. Construction will be scheduled upon identification of funding.

Summary of Project Changes: Project cost has been increased by $20,000 due to inflation. Total project cost is $1,276,220.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
TRANS	030300	326,220				
Total		326,220				
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
TRANS	030300						**326,220**
Unidentified Funding	999999					950,000	**950,000**
Total						950,000	**1,276,220**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Triple Pipe Crossing - Dennery Road 52-641.0 / S-10017

Council District: 8 **Community Plan:** Otay Mesa

Description: This project provides for constructing a triple pipe arch culvert beneath Dennery Road where the road spans Dennery Canyon to maintain the continuity of the Dennery Canyon Open Space link with the Otay River Valley and to accommodate the existing wildlife movement.

Justification: The alignment of Dennery Road will bisect a key wildlife corridor within the Otay Mesa Community. In order to minimize the disturbance, a wildlife undercrossing is proposed to provide an unobstructed corridor for wildlife movement between Dennery Canyon and the Otay River Valley.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Scheduling: Design is scheduled in Fiscal Year 2010. Construction is scheduled in Fiscal Year 2011. The design and construction of the triple pipe crossing shall be performed by the subdivider responsible for the construction of Dennery Ranch Road and reimbursed from Facilities Benefit Assessment funding.

Summary of Project Changes: Reimbursements are scheduled for Fiscal Year 2010 and 2011.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 13	079013			119,246	655,855	
Total				119,246	655,855	
Work Codes				R	R	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 13	079013						**775,101**
Total							**775,101**
Work Codes							

Contact: Transportation Engineering/Operations

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

University Avenue and Front Street Pop-Out 52-759.0 / S-00909

Council District: 3 **Community Plan:** Uptown

Description: This project will provide for pedestrian improvements at the corner of University Avenue and Front Street and will include the construction of a pop-out on the southwest corner and a new curb ramp on the north side of the intersection. The Council District and Transportation Engineering Operations Division are proposing the addition of an additional pop-out on the north side of University Avenue.

Justification: Installation of the pop-out will shorten the crossing distance on both University Avenue and Front Street, and make pedestrians more visible to vehicular traffic travelling east on University Avenue. The pop-out will also sharpen the angle at the southwest corner of the intersection, which should result in slower speeds for eastbound right turning vehicles and provide a safer walking environment for the community.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Scheduling: Preliminary design will begin Fiscal Year 2009. Construction is scheduled to begin in Fiscal Year 2010. This project is on hold pending acquisition of funding and the resolution of possible scope changes.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DIF 29	079512	125,000	25,000			
Total		125,000	25,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DIF 29	079512						**150,000**
Total							**150,000**
Work Codes							

Contact: Transportatiion Engineering/Design

Phone: 619-533-3173

Council District: 3 **Community Plan:** Greater North Park

Description: The University Avenue Mobility Project-Phase I (UAMP-Phase I) is a subset of the improvements planned in the larger University Avenue Mobility Plan. Since funding for the entire project is not available at this time, the Phase I project was developed by combining selected portions of the UAMP that would provide the greatest benefits, focusing on the commercial core of the corridor. The major elements of the UAMP-Phase I are restriping to provide a painted median, left turn pockets at signalized intersections and improved lane widths, installation of raised landscaped medians in the core area, installation of enhanced pedestrian crosswalks, repainting of existing crosswalks, removal of parallel on-street parking, and re-striping to provide angle parking on both sides of the street.

Justification: This project will significantly improve safety and mobility along the corridor for pedestrians, bicyclists, transit, and automobile traffic.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Scheduling: Preliminary design began in Fiscal Year 2007. The Environmental process began in Fiscal Year 2009. Design is scheduled to begin in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2012. Later phases of the UAMP will be determined as additional funding is appropriated.

Summary of Project Changes: This project will receive $2 million from a Smart Growth Grant per Council Resolution R-300698, dated July 25, 2005. A portion of the grant was received during Fiscal Year 2008 and the balance is scheduled to be received for construction in Fiscal Year 2012. The cost estimate to implement the entire UAMP is approximately $10 million. The cost estimate for the Phase I portion is $2.8 million.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FDGRNT DF	000005	40,000	360,000	200,000		1,400,000
TRANS	030300	5,000	95,000			
TRANS CR	030310		200,000		800,000	
Total		45,000	655,000	200,000	800,000	1,400,000
Work Codes				D	D	C

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FDGRNT DF	000005						**2,000,000**
TRANS	030300						**100,000**
TRANS CR	030310	550,000	4,250,000				**5,800,000**
Total		550,000	4,250,000				**7,900,000**
Work Codes		C	C				

Contact: Transportation Engineering/Design Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

University Avenue Sidewalk from 54th St to 68th St 52-761.0 / S-00910

Council District: 7 **Community Plan:** Mid-City

Description: This project provides for the installation of approximately 16,000 feet of new concrete sidewalk on both sides of University Avenue from 54th Street to 68th Street.

Justification: The existing sidewalk has settled and cracked necessitating replacement in order to provide safe pedestrian access. Portions of University Avenue within the limits of this project are without sidewalks. New sidewalk will be constructed in these areas.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City Communities Plan and is in conformance with the City's General Plan.

Scheduling: Preliminary engineering was scheduled for Fiscal Year 2009. Design is scheduled for Fiscal Year 2010 and construction is scheduled for Fiscal Year 2011.

Summary of Project Changes: It is proposed to allocate Redevelopment Agency funding to this project for Fiscal Years 2010, 2011 and 2012.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
REDEV	010259	35,229	464,771	200,000	1,150,000	1,150,000
Total		35,229	464,771	200,000	1,150,000	1,150,000
Work Codes				CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
REDEV	010259						**3,000,000**
Total							**3,000,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

University Avenue Street Lights from 54th Street to 68th Street 52-762.0 / S-00911

Council District: 7 **Community Plan:** Mid-City

Description: This project provides for the installation of approximately 47 additional street lights on both sides of University Avenue from 54th Street to 68th Street.

Justification: The existing street lighting within the project limits does not meet the current City standard for transit corridor lighting requirements.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City Communities Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2010. Construction is scheduled to begin and to be completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
REDEV	999999	40,000	460,000			
Total		40,000	460,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
REDEV	999999						**500,000**
Total							**500,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Streets and Bridges

Village Loop Road - Carmel Valley Road East to Property Line 52-770.0 / S-00919

Council District: 1 **Community Plan:** Pacific Highlands Ranch

Description: This project provides for construction of Village Loop Drive, from the intersection of Del Mar Heights Road and Carmel Valley Road easterly to the property line (approximately 2,000 linear feet), as a four-lane collector roadway within a 108 foot right-of-way route providing access to the high school site and the core residential areas.

Justification: This project is dependent upon the development of the high school, community park, and core residential area including the village area of the community.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Public Facility Financing Plan and is in conformance with the City's General Plan.

Scheduling: The developer (Pardee) advanced funding for this project and will be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment (FBA) under the terms of a reimbursement agreement. Reimbursement is programmed from Fiscal Years 2006 through 2010.

Summary of Project Changes: Project cost and schedule have been updated to reflect the most recent Pacific Highlands Ranch Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 11	079011	2,334,600	545,400			
Total		2,334,600	545,400			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 11	079011						**2,880,000**
Unidentified Funding	999999					332,800	**332,800**
Total						332,800	**3,212,800**
Work Codes							

Contact: Engineering & Capital Projects

Phone: 619-533-3173

West Mission Bay Drive Bridge over Mission Bay Channel Seismic Retrofit 53-055.0 / S-00937

Council District: 2 **Community Plan:** Mission Bay Park

Description: This project provides for the seismic retrofit which will consist of stabilizing the existing piers and joining the paired piers together at the waterline to increase support during seismic event.

Justification: The West Mission Bay Drive Bridge over Misssion Bay Channel has been identified as a seismically deficient bridge by Caltrans.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the "Mission Bay Park" Community Plan and is in conformance with the City's General Plan.

Scheduling: It is anticipated that this project will be completed in Fiscal Year 2010.

Summary of Project Changes: $19,278 in TransNet funding was transfered to this project per City Council Resolution R-303006, dated 4/27/2009, to provide required grant match. Total project cost increases to $9,076,769.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
HBRR WM	038718	7,863,557				
STATE WM	038858	1,131,783	813,151			
TRANS	030300	98,235	70,043			
Total		9,093,575	883,194			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
HBRR WM	038718						**7,863,557**
STATE WM	038858						**1,944,934**
TRANS	030300						**168,278**
Total							**9,976,769**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3159

Engineering & Capital Projects

Streets and Bridges

West Mission Bay Drive Bridge over San Diego River 52-643.0 / S-00871

Council District: 2 **Community Plan:** Midway/Pacific Highway Corridor, Mission Bay Park, Peninsula

Description: This project provides for replacing the existing four-lane West Mission Bay Drive bridge with a six-lane bridge.

Justification: A six-lane facility is needed to accommodate both the existing and the projected future traffic volumes. It was determined that a bridge replacement was more cost effective than widening the existing bridge.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Plan and is in conformance with the City's General Plan.

Scheduling: Preliminary engineering was scheduled to begin in Fiscal Year 1998, however the scope changed from bridge widening to bridge replacement. Feasibility and environmental studies began in Fiscal Year 2001. Preliminary engineering began in Fiscal Year 2009. Design is scheduled to begin in Fiscal Year 2012 and is scheduled to continue through Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2014. This schedule is contingent upon availability of funding.

Summary of Project Changes: It is proposed to allocate $100,000 in TransNet funding to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CMPR	030306	264,122				
HBRR MS	038724	2,015,000	585,000			2,500,000
TRANS	030300	709,878				
TRANS CR	030310		100,000	100,000	100,000	100,000
Total		2,989,000	685,000	100,000	100,000	2,600,000
Work Codes				D	D	D

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CMPR	030306						**264,122**
HBRR MS	038724						**5,100,000**
TRANS	030300						**709,878**
TRANS CR	030310	200,000					**600,000**
Unidentified Funding	999999					55,643,000	**55,643,000**
Total		200,000				55,643,000	**62,317,000**
Work Codes		D					

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Council District: 3 **Community Plan:** Greater Golden Hill

Description: This project provides for the construction of pedestrian amenities, traffic calming, streetscape improvements and parking along 25th Street from Highway 94 to Balboa Park. The focus of the improvements is between Broadway and B Street.

Justification: This project will provide traffic calming and improve pedestrian safety.

Operating Budget Effect: None. A maintenance assessment district is in place.

Relationship to General and Community Plans: This project is consistent with the Greater Golden Hill Community Plan and is in conformance with the City's General Plan.

Scheduling: Preliminary design began in Fiscal Year 2009. Design is expected to be completed in Fiscal Year 2011. Project construction is expected to begin in Fiscal Year 2012.

Summary of Project Changes: This project has been awarded a Pilot Smart Growth Incentive Program Grant in the amount of $1,425,000. $469,000 of the grant will be allocated in Fiscal Year 2010 for the design phase of the project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
STATE DF	000001			469,000		956,000
TRANS CR	030310	21,000	179,000			
Total		21,000	179,000	469,000		956,000
Work Codes				D		C

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
STATE DF	000001						**1,425,000**
TRANS CR	030310						**200,000**
Total							**1,625,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Traffic Control

Annual Allocation - Traffic Control/Calming Measures 61-001.0 / A-IL.00001

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for installing traffic control measures at locations in "Smart Growth" areas on an as-needed basis where sudden changes in the character of traffic, such as increased volumes and new route patterns, make it necessary to provide traffic control measures to respond to a variety of traffic concerns in residential neighborhoods, such as speeding motorists and shortcutting traffic. Solutions used include the construction of flashing beacons and geometric design features such as road humps and traffic islands.

Justification: This annual allocation is needed to improve safety by mitigating traffic problems on streets such as speeding, shortcutting traffic, and the need for increased pedestrian safety.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: Projects are scheduled on a priority basis.

Project Scheduled in Fiscal Year: Potential locations include:
La Jolla Mesa at Van Nuys
Adams Avenue at Hamilton Street

Summary of Project Changes: TransNet funding has been allocated to this project through Fiscal Year 2015.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CMPR CP	030313			208,000		
TRANS CR	030310			200,000	200,000	200,000
Total				408,000	200,000	200,000
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CMPR CP	030313						**208,000**
TRANS CR	030310	200,000	200,000	200,000			**200,000**
Unidentified Funding	999999					300,000	
Total		200,000	200,000	200,000		300,000	**408,000**
Work Codes							

Contact: Transportation Engineering/Operations

Phone: 619-533-3173

Annual Allocation - Traffic Signal Interconnect Projects 62-331.0 / A-IL.00002

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for the installation of, and modifications to, traffic signal interconnect systems citywide.

Justification: This project provides for increased traffic signal coordination which will reduce traffic congestion.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Project Scheduled in Fiscal Year: Balboa Avenue Fiber Optic Interconnect

Summary of Project Changes: TransNet funding has been allocated to this project through Fiscal Year 2015.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
TRANS CR	030310			100,000	100,000	100,000
Total				100,000	100,000	100,000
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
TRANS CR	030310	100,000	100,000	100,000	100,000		**100,000**
Total		100,000	100,000	100,000	100,000		**100,000**
Work Codes							

Contact: Engineering and Capital Projects

Phone: (619) 533-3173

Engineering & Capital Projects

Traffic Control

Annual Allocation - Traffic Signals - Citywide 68-010.0 / A-IL.00004

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for the installation of traffic signals at high-priority locations and the City's share of the costs of traffic signals undertaken in cooperation with others.

Justification: The City maintains an inventory of candidate intersections which are periodically surveyed for significant changes in operating conditions. Installing traffic signals in select intersections provides for the orderly movement of traffic, increased traffic handling capacity, reduced frequency of accidents, and for improved traffic flow. Signals also permit vehicles and pedestrians from a minor street to enter or cross continuous traffic on the major street. The criteria for installing traffic signals are governed by Council Policy 200-6.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: TransNet funding has been allocated to this project through Fiscal Year 2015.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CMPR CP	030313			55,000		
TRANS CR	030310			250,000	400,000	400,000
Total				305,000	400,000	400,000
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CMPR CP	030313						**55,000**
TRANS CR	030310	400,000	400,000	400,000	400,000		**250,000**
Total		400,000	400,000	400,000	400,000		**305,000**
Work Codes							

Contact: Transportation Engineering/Operations

Phone: 619-533-3173

Annual Allocation - Traffic Signals - Cooperative Projects 68-001.0 / A-IL.00003

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for the City's share of the cost of traffic signal improvements undertaken in cooperation with others.

Justification: It is often beneficial for the City to share in the cost of traffic signal improvements undertaken in cooperation with other agencies. The most common situation involves the intersection of a City street with a State highway, County road, or street that is the responsibility of another city. This project provides the flexibility necessary for timely initiation of these improvements.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: It is proposed to not allocate funding to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
OCITY BL	010532			250,000		
TRANS CR	030310				200,000	200,000
Total				250,000	200,000	200,000
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
OCITY BL	010532						**250,000**
TRANS CR	030310	200,000	200,000				
Total		200,000	200,000				**250,000**
Work Codes							

Contact: Transportation Engineering/Operations

Phone: 619-533-3173

Engineering & Capital Projects

Traffic Control

Annual Allocation - Traffic Signals - Modifications/Modernization 68-011.0 / A-IL.00005

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for upgrading existing traffic signals as necessary to improve traffic flow and promote safety. Improvements may include conversion from post-mounted to mast-arm-mounted indicators, addition of pedestrian signals, and additional phases to accommodate separate turning moves.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location often shows that some minor improvement would help to reduce the number and/or severity of accidents. In addition, increasing traffic volumes and changing traffic patterns typically reduce the effectiveness and efficiency of existing traffic signal controls at certain intersections, warranting upgrades.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: Projects are scheduled on a priority basis.

Project Scheduled in Fiscal Year: Potential locations include:
Traffic signals upgrades on Ash Street at 9th, 7th, 6th, 5th, 4th, 3rd, 2nd, 1st, Front, Union, State, Columbia and Kettner.

Summary of Project Changes: TransNet funding has been allocated to this project through Fiscal Year 2015.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
OCITY BL	010532			250,000		
TRANS CR	030310			550,000	850,000	850,000
Total				800,000	850,000	850,000
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
OCITY BL	010532						**250,000**
TRANS CR	030310	850,000	850,000	850,000	850,000		**550,000**
Total		850,000	850,000	850,000	850,000		**800,000**
Work Codes							

Contact: Transportation Engineering/Operations

Phone: 619-533-3173

Del Mar Heights Road Traffic Signal Interconnect 62-328.0 / S-00745

Council District: 1 **Community Plan:** Carmel Valley, Torrey Pines

Description: This project provides for the installation of traffic signal interconnect systems on Del Mar Heights Road from Mango Drive to Carmel Canyon Road, El Camino Real from Half Mile Drive to High Bluff Drive, and Carmel Country Road from Del Mar Heights Road to Townsgate Drive. The system will provide central communication to 16 traffic signals, improving traffic control.

Justification: This project will accommodate the need to centrally control heavily-traveled arterials and provide constant surveillance for efficient traffic signal operation and maintenance. The benefits include reduced stops, delays, fuel consumption and emissions.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley and Torrey Pines Community Plans and is in conformance with the City's General Plan.

Scheduling: It is anticipated that this project will be completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CMAQ DH	038740	77,615	106,885			
Total		77,615	106,885			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CMAQ DH	038740						**184,500**
Total							**184,500**
Work Codes							

Contact: Transportation Engineering/Operations

Phone: 619-533-3173

Engineering & Capital Projects

Traffic Control

Del Mar Heights Road West of Seagrove Street - Flashing Beacon 62-924.0 / S-00987

Council District: 1 **Community Plan:** Carmel Valley

Description: This project provides for the necessary street and traffic improvements to include, but are not limited to, flashing beacons, curb ramps, and traffic calming projects within the Carmel Valley Community. The current project will install a flashing beacon facing eastbound traffic on Del Mar Heights Road approximately 500 feet west of Seagrove Street.

Justification: The project provides for traffic safety improvements.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project T-2) and is in conformance with the City's General Plan.

Scheduling: Design and construction were scheduled to begin in Fiscal Year 2009.

Summary of Project Changes: This is a newly published project for Fiscal Year 2010. This project was established by Council Resolution R-303600 on April 24, 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA CV	079009		35,000			
Total			35,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA CV	079009						**35,000**
Total							**35,000**
Work Codes							

Contact: Gary Pence E-Mail: gpence@sandiego.gov Phone: 619-533-3765

Five Points Neighborhood Pedestrian Improvements 64-005.0 / S-00988

Council District: 2 **Community Plan:** Midway/Pacific Highway Corridor, Uptown

Description: This project provides for public improvements to include pedestrian curb ramps, curb extensions, and a pedestrian countdown timer signal.

Justification: This project is needed to address public concerns including parking shortages and circulation problems in the Five Points Neighborhood.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Midway Pacific Highway Corridor and Uptown Community Plans and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2009. Construction is scheduled to begin in Fiscal Year 2010.

Summary of Project Changes: This newly published project was approved by City Council Resolution R-303694, dated May 13, 2008.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
NORTHBA	NB	010252	15,000	135,000			
	Total		15,000	135,000			
Work Codes							

Revenue Source/Tag		Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
NORTHBA	NB	010252						**150,000**
	Total							**150,000**
Work Codes								

Contact: Nazie Mansury E-Mail: nmansury@sandiego.gov Phone: 619-533-3754

Engineering & Capital Projects

Traffic Control

Florence Griffith Joyner Elementary School - Safe Route to School 62-337.0 / S-10061

Council District: 3 **Community Plan:** Mid-City

Description: This project will provide for the installation of new sidewalks, intersection bulb-outs to decrease the street crossing distances, road humps, pedestrian ramps, and a new traffic signal.

Justification: Located in the City Heights Community, Florence Griffith Joyner Elementary School serves students in grades kindergarten through fifth, who walk or bike to school, and are faced with crossing several wide intersections in the vicinity of the school.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is consistent with the City Heights-Mid City Community Plan and is in conformance with the City's General Plan.

Scheduling: Design and construction are scheduled to begin in Fiscal Year 2010.

Summary of Project Changes: This newly published project was authorized by City Council Resolution R-303994, dated July 29, 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
STATE DF	000001		860,130			
TRANS PA	030300		86,013			
Total			946,143			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
STATE DF	000001						**860,130**
TRANS PA	030300						**86,013**
Total							**946,143**
Work Codes							

Contact: Nazie Mansury E-Mail: nmansury@sandiego.gov Phone: 619-533-3754

Imperial Avenue Street Lights - from 61st to 69th Streets 61-203.1 / S-00983

Council District: 4 **Community Plan:** Southeastern San Diego

Description: This project will provide for the installation of twenty-one mid-block, high-pressure sodium streetlights on Imperial Avenue.

Justification: Installation of the additional streetlights will facilitate safe operation of traffic, give pedestrians a safer traveling environment, promote nighttime use of sidewalks, public transportation and commercial shopping areas.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is consistent with the Southeastern Community Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2009. Construction is scheduled for Fiscal Year 2010.

Summary of Project Changes: This newly published project was authorized by City Council Resolution R-303781, dated May 27, 2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
REDEV	010239	5,000	205,000			
Total		5,000	205,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
REDEV	010239						**210,000**
Total							**210,000**
Work Codes							

Contact: Nazie Mansury E-Mail: nmansury@sandiego.gov Phone: 619-533-3754

Engineering & Capital Projects

Traffic Control

Navajo Road Traffic Signal Interconnect 62-329.0 / S-00746

Council District: 7 **Community Plan:** Navajo

Description: This project provides for traffic signal communication between seven traffic signals on Navajo Road from Park Ridge Boulevard to Lake Murray Boulevard. Wireless interconnect systems will be used in order to avoid street trenching.

Justification: This project will accommodate the need to centrally control heavily-traveled arterials and provide constant surveillance for efficient traffic signal operation and maintenance. The benefits include reduced stops, delays, fuel consumption and emissions.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plans and is in conformance with the City's General Plan.

Scheduling: It is anticipated that this project will be completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CMAQ NR	038741	16,727	34,273			
Total		16,727	34,273			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CMAQ NR	038741						**51,000**
Total							**51,000**
Work Codes							

Contact: Transportation Engineering/Operations

Phone: 619-533-3173

Council District: 1 **Community Plan:** Pacific Highlands Ranch

Description: This project provides for installing up to 16 different traffic signals within the Pacific Highland Ranch Community.

Justification: These signals will be installed as a part of the traffic control system for the Pacific Highlands Ranch community. They are needed to accommodate the increase in traffic generated by this community.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Subarea Plan and is in conformance with the City's General Plan.

Scheduling: Traffic signal installation will be scheduled as the community develops.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 11	079011	1,250,000	1,150,000			
Total		1,250,000	1,150,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 11	079011						**2,400,000**
Total							**2,400,000**
Work Codes							

Contact: Transportation Engineering/Operations

Phone: (619) 533-3173

Engineering & Capital Projects

Traffic Control

Safe Routes to School - Central Elementary School 62-267.0 / S-00741

Council District: 3 **Community Plan:** Mid-City

Description: This project provides for pedestrian improvements in the vicinity of Central Elementary School. Proposed improvements include enhanced paved crosswalks, new pedestrian signals, and new sidewalk.

Justification: Improvements in the vicinity of Central Elementary School will provide traffic calming elements to reduce traffic.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City Communities Plan and is in conformance with the City's General Plan.

Scheduling: Design was completed in Fiscal Year 2009. Construction is scheduled to begin in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
ST DF	000020	55,386	336,114			
TRANS	030300	43,500				
Total		98,886	336,114			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
ST DF	000020						**391,500**
TRANS	030300						**43,500**
Total							**435,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Safe Routes to School Program - Willow Elementary School 62-266.0 / S-00740

Council District: 8 **Community Plan:** San Ysidro

Description: This project provides for improved pedestrian safety around Willow Elementary School. The scope includes the construction of new sidewalks, curb ramps, an enhanced school entry crosswalk, and pedestrian countdown timers.

Justification: The area surrounding Willow Elementary School has high automobile, bicycle, and pedestrian injury rates. This project will provide a safer walking environment for both students and members of the community.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

Scheduling: Design was completed in Fiscal Year 2009. Construction is scheduled to begin in Fiscal Year 2010.

Summary of Project Changes: The total estimated project cost increased by $150,000 following the allocation of State Proposition 1B funding. The total project cost is $650,000 in Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
STATE DF	000001	121,000	329,000			
STATE PP	038941		150,000			
TRANS	030300		150,000			
Total		121,000	629,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
STATE DF	000001						**450,000**
STATE PP	038941						**150,000**
TRANS	030300						**150,000**
Total							**800,000**
Work Codes							

Contact: Transportation Engineering/Design

Phone: 619-533-3173

Engineering & Capital Projects

Traffic Control

Via Capri Traffic Calming Project 62-333.0 / S-00986

Council District: 1 **Community Plan:** La Jolla

Description: This project provides for the construction of curb pop-outs on Via Capri at Hidden Valley Road and a traffic circle on Via Capri at Senn Way. This project will include excavation, tree removal, and installation of new curb, gutter, sidewalk, pavement, and landscaping.

Justification: This project will increase the level of safety in the community of La Jolla by reducing automobile traffic speed.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Scheduling: It is anticipated that this project will be completed in Fiscal Year 2010.

Summary of Project Changes: This project, which provided for the construction of curb pop-outs on Via Capri at Hidden Valley Road and a traffic circle on Via Capri at Senn Way, is complete.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DIF 05	079514	113,000	37,000	50,000		
Total		113,000	37,000	50,000		
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DIF 05	079514						**200,000**
Total							**200,000**
Work Codes							

Contact: Gary Pence Phone: 619-533-3765

Bikeways **Engineering & Capital Projects**

CIP Number	Project Title	Funding Required in Future Years
58-162.0	**Coastal Rail Trail**	**$ 21,087,100**

This project provides for construction of a bicycle route between the San Diego-Del Mar city limit and Downtown San Diego. The total estimated project cost of $22.5 million includes an unfunded amount of $21.1 million.

58-150.0 Friars Road to Pacific Highway Bike Path $ 625,000

This project provides for designing and constructing a Class I bike path connecting Friars Road to Pacific Highway. The total estimated project cost of $714,518 includes an unfunded amount of $625,000.

58-209.0 Interstate 5 Underpass - Bikeway/Pedestrian Connection $ 1,116,000

This project will provide the (missing) link between two existing bike/pedestrian paths: the regional bike connection that runs parallel to State Route 56 corridor, and the Sorrento Valley Road multi-use bike/pedestrian path, and will pass under Interstate 5, just south of the Carmel Mountain Road interchange. The total estimated project cost of $1.7 million includes an unfunded amount of $1.1 million.

58-147.0 Rose Creek Bikeway $ 5,000,000

This project provides for a pedestrian/bicycle bridge across Rose Creek and a paved Class I bike path to connect the westerly end of the new bridge to Pacific Beach Drive. The total estimated project cost of $6.8 million includes an unfunded amount of $5.0 million.

58-191.0 San Diego River Multi-Use Path $ 900,000

This project provides for a Class I bicycle and pedestrian path from Hazard Center Drive to Fashion Valley Mall. The total estimated project cost of $1.4 million includes an unfunded amount of $900,000. Funding has been identified through SANDAG and the SAFETEA-LU program, but are shown as unidentified until received.

58-171.0 State Route 56 Bike Interchanges $ 6,822,940

This project provides at-grade or grade-serparated bicycle path interchange facilities along State Route 56. The total estimated project cost of $11.4 million includes an unfunded amount of $6.8 million.

Bikeways Subtotal $ 35,551,040

Economic Development **Engineering & Capital Projects**

CIP Number	Project Title	Funding Required in Future Years
39-209.0	**El Cajon Boulevard Commercial Revitalization - Interstate 805 to 54th Street**	**$ 337,192**

This project provides for streetscape improvements; which include sidewalk replacement, curb and gutter replacement and the installation of street lights; along El Cajon Boulevard from Interstate 805 east to 54th Street. The total estimated project cost of $2.8 million includes an unfunded amount of $337,192.

39-013.0 Ocean Beach Commercial Revitalization - Newport Avenue $ 840,000

This project provides for improvements along Newport Avenue from Sunset Cliffs Boulevard to Abbott Street. The total estimated project cost of $1.2 million includes an unfunded amount of $840,000.

Economic Development Subtotal $ 1,177,192

Facilities **Engineering & Capital Projects**

CIP Number	Project Title	Funding Required in Future Years

Unfunded Needs List

Engineering & Capital Projects — **Facilities**

CIP Number	Project Title	Funding Required in Future Years
37-073.0	**City Council Chamber Improvements**	**$ 1,425,000**

This project would remodel approximately 2,000 square feet of the existing Council chambers area to accommodate additional Council Districts and address ADA issues. The remodel includes redesign of the Council dais (raised platform) casework at the front of the current chambers, media platform, Mayor's staff and presentation area, and presentation lectern, and will ensure compliance with the ADA requirements. The total estimated project cost of $1.4 million is entirely unfunded.

Facilities Subtotal **$ 1,425,000**

Engineering & Capital Projects — **Facilities - Eng**

CIP Number	Project Title	Funding Required in Future Years
37-020.0	**Annual Allocation - ADA Retrofitting of City Facilities**	**$ 9,800,000**

This project will identify City facilities that need to be upgraded to meet ADA requirements. Facility upgrades may include, but are not limited to, the installation of curb ramps, rails, ramps, parking, and others. Total estimated project cost of $9.8 million is entirely unfunded.

37-900.0 City Administration Building Fire Protection and Life Safety Improvement **$ 5,000,000**

This project provides for the installation of a fire sprinkler system and upgrading the existing fire alarm system at the City Administration Building located at 202 C Street in Centre City. The total estimated project cost of $6.2 million includes an unfunded amount of $5.0 million.

Facilities - Eng Subtotal **$ 14,800,000**

Engineering & Capital Projects — **Streets and Bridges**

CIP Number	Project Title	Funding Required in Future Years
52-782.0	**38th Street Improvements**	**$ 1,500,000**

This project provides full street improvements on 38th Street from Dwight Street north to terminus. The total estimated project cost of $3.3 million includes an unfunded amount of $1.5 million.

52-713.0 Alvarado Canyon Road Realignment **$ 5,140,000**

Construction funding in the amount of $5.1 million has not been identified for this project. Total project cost is estimated to be $6.7 million.

52-338.0 Annual Allocation - Beach Access Reconstruction **$ 270,000**

This annual allocation would provide for reconstructing and protecting stairs, walkways, bridges, and walls located in non-park areas which provide beach access in the public right-of-way. The annual funding needs of $30,000 are entirely unfunded.

52-519.0 Annual Allocation - Bridge Rehabilitation - Citywide **$ 3,000,000**

This annual allocation provides for the City's match to grant funding for miscellaneous bridge rehabilitation projects. The total estimated cost of $3.0 million includes annual unfunded needs of $500,000 in Fiscal Years 2014 and beyond.

37-200.0 Annual Allocation - Consultant Services/Right-Of-Way Projects **$ 180,000**

This annual allocation would provide for miscellaneous engineering and architectural services by consultants for the improvement of streets. The annual funding needs of $20,000 are entirely unfunded.

CIP Number	Project Title	Funding Required in Future Years
52-715.0	**Annual Allocation - Sidewalks - Citywide**	**$ 3,300,000**

This annual allocation provides for the construction of walkways at locations where none exist in order to provide safe routes for pedestrians and in the vicinity of school areas. The total estimated cost of $5.4 million includes annual unfunded needs of $550,000 in Fiscal Years 2015 and beyond.

52-653.0 Camino del Sur - Carmel Mountain Road to 1,600 Feet North of Park Village Road **$ 293,600**

This project provides for the construction of Camino del Sur as a four-lane major street with class II bicycle lanes from Carmel Mountain Road to 1,600 feet north of Park Village Road. The total estimated project cost of $10.6 million includes an unfunded amount of $293,600.

52-773.0 Cherokee Street Improvements **$ 1,100,000**

This project provides for the reconstruction of the curb, gutter, and sidewalk on Cherokee Street from Monroe Avenue to East Mountain View. The total estimated project cost of $2.4 million includes an unfunded amount of $1.1 million.

52-545.0 Coastal Erosion Affecting City Streets **$ 3,500,000**

This annual allocation would provide for corrections of miscellaneous erosion problems along the shorelines that affect City streets. The annual funding needs of $500,000 are entirely unfunded.

52-686.0 Del Mar Heights Road Median - Mango Drive to City Limits **$ 2,000,000**

This project provides for raised medians on Del Mar Heights Road. The total estimated project cost of $2.5 million includes an unfunded amount of $2.0 million.

52-347.0 Division Street - Interstate 5 to 43rd Street **$ 1,200,000**

This project provides for widening Division Street to a modified four-lane roadway from Interstate 5 to 43rd Street. The total estimated project cost of $1.5 million includes an unfunded amount of $1.2 million.

53-037.0 Earthquake Restrainers for Bridges **$ 180,000**

This annual allocation would provide for seismic restraining units on City bridges that are susceptible to damage during strong earthquakes. The annual funding needs of $30,000 are entirely unfunded.

52-479.0 El Camino Real - San Dieguito Road to Via de la Valle **$ 9,021,959**

This project provides for reconstruction and widening of the existing two-lane bridge to a four-lane bridge and widening the existing two-lane roadway to a modified four-lane major road. The total estimated project cost of $28.6 million includes an unfunded amount of $9.0 million.

52-743.0 Euclid Avenue Corridor Improvements **$ 2,250,000**

The total estimated project cost of $2.6 miilion includes an unfunded amount of $2.3 million.

52-372.0 Genesee Avenue - Widen Interstate 5 Crossing **$ 365,700,000**

This project provides for widening Genesee Avenue and Interstate 5 Corridor improvements. The total estimated project cost of $390.0 million includes an unfunded amount of $365.7 million.

52-810.0 Hollister Street Widening **$ 1,975,000**

This project provides for improvements to the west side of the 900 block of Hollister Street. The total estimated project cost of $2.3 million includes an unfunded amount of $2.0 million.

52-349.0 Interstate 8/Fairmount Avenue/Mission Gorge Road Interchange Improvements **$ 750,000**

The total estimated project cost of $750,000 is entirely unfunded.

CIP Number	Project Title	Funding Required in Future Years
52-729.0	**Juan Street Reconstruction**	**$ 3,000,000**

This project provides for the replacement of the existing concrete pavement, curb, gutter and sidewalk on Juan Street from Taylor Street to Sunset Road. Reconstruction will be done in two phases. Phase I (Taylor Street to Harney Street) will provide new asphalt cement and cement treated base pavement. Phase II (Harney Street to Sunset Road) will provide new Portland cement concrete pavement. The total estimated project cost of $3.0 million is entirely unfunded.

52-485.0	**La Jolla Village Drive/Interstate 805 Interchange Ramps**	**$ 5,000,000**

Construction was rescheduled to incorporate changes in the design plans to meet the current State of California stormwater and traffic design standards. Total project cost has been increased by $5.0 million as a result of design changes and escalated construction costs. This amount is unfunded.

53-053.0	**Mission City Parkway Bridge over San Diego River**	**$ 7,270,497**

This project provides for a new two-lane bridge extending Mission City Parkway from the intersection of Camino Del Rio North to the north over the San Diego River and connecting to the extension of Mission City Parkway being constructed as part of the Mission City Development. This project also provides for an additional stadium entrance. The total estimated project cost of $10.2 million includes an unfunded amount of $7.3 million.

52-430.0	**Napa Street Traffic Improvements**	**$ 5,104,260**

This project provides for improved traffic at the Napa Street/Linda Vista Road intersection. The total estimated project cost of $5.8 million includes an unfunded amount of $5.1 million.

52-436.0	**National Avenue - State Route 15 to 43rd Street**	**$ 5,158,000**

This project provides for drainage improvements and widening of National Avenue. The total estimated project cost of $6.6 million includes an unfunded amount of $5.2 million.

52-671.0	**Ocean Front Walk Reconstruction - San Fernando Place to Ventura Place**	**$ 3,437,000**

The project provides for returning the walkway along Ocean front Walk to the original 1925 appearance. The total estimated project cost of $4.0 million includes an unfunded amount of $3.4 million.

52-642.0	**Old Otay Mesa Road - Westerly**	**$ 2,750,000**

This project provides for design and construction of a portion of Old Otay Mesa Road. The total estimated project cost of $6.2 million includes an unfunded amount of $2.8 million.

52-682.1	**Otay Truck Route Widening Phase III & IV**	**$ 10,332,144**

The total project cost for both Phase III and Phase IV is $20.7 million, of which $10.3 million is currently unidentified funding.

58-007.0	**Overhead/Other City Costs for Streets Projects**	**$ 525,000**

This annual allocation provides for the portion of the City overhead charges that a grantee does not allow to be charged to grant-funded street and right-of-way projects. This annual allocation also funds other costs incurred by City forces on grant-funded projects and other design streets projects. This project is unfunded.

52-764.0	**Palm Avenue Roadway Improvements**	**$ 3,801,000**

This project provides for vehicular and traffic safety improvements on Palm Avenue from Beyer Way to Interstate 805. The total estimated project cost of $4.7 million includes an unfunded amount of $3.8 million.

CIP Number	Project Title	Funding Required in Future Years
52-700.0	**Rancho Bernardo Street and Sidewalk Improvements**	**$ 65,800**
	This project provides for improvements to streets and sidewalks, installation of landscaping and irrigation systems, and construction of retaining and sound walls in the Rancho Bernardo Community. The total estimated project cost of $357,500 includes an unfunded amount of $65,800.	
52-680.0	**Regents Road - Executive Drive to Genesee Avenue**	**$ 1,100,000**
	This project provides for widening Regent Road to a modified four-lane major street from Genesee Avenue to Executive Drive. The total estimated project cost of $6.8 million includes an unfunded amount of $1.1 million.	
53-044.0	**Regents Road Bridge**	**$ 15,825,051**
	This project provides for a bridge, street improvements, and bike lanes on Regent Road. The total estimated project cost of $46.6 million includes an unfunded amount of $15.8 million.	
52-553.0	**Saturn Boulevard - Palm Avenue to Coronado Avenue**	**$ 1,115,955**
	This project provides for widening the west side of Saturn Boulevard to a four-lane collector street from Palm Avenue to Coronado Avenue. The total estimated project cost of $1.4 million includes an unfunded amount of $1.1 million.	
52-358.0	**Scripps Ranch/Mira Mesa Boulevard Medians**	**$ 21,000**
	This project provides for median improvements on Scripps Ranch Boulevard and Mira Mesa Boulevard. The total estimated project cost of $1.1 million includes an unfunded amount of $21,000.	
52-706.0	**Sea World Drive Widening and Interstate 5 Interchange Improvements**	**$ 7,424,775**
	This project provides for interchange improvements at Interstate 5 and Sea World Drive. The total estimated project cost of $17.4 million includes an unfunded amount of $7.4 million.	
52-765.0	**Sorrento Valley Road & Interstate 5 Interchange**	**$ 47,000,000**
	This project provides for a new freeway interchange to address traffic congestion. The total estimated project cost of $50.3 million includes an unfunded amount of $47.0 million.	
52-455.0	**State Route 163 and Friars Road**	**$ 122,700,000**
	This project provides for reconfiguration of the State Route 163 and Friars Road on and off-ramps and other Friars Road improvements. The total estimated project cost of $144.0 million, of which $130.0 million is unidentified funding. It is anticipated that federal funds will be made available for the project.	
54-012.0	**Ted Williams Parkway Pedestrian Bridge at Shoal Creek Drive**	**$ 2,554,080**
	The total project cost is estimated to be $4.4 million of which $2.5 million of the amount is unidentified.	
52-674.0	**Torrey Pines Road - Slope Reconstruction**	**$ 950,000**
	This project provides for reconstructing a 350-foot section of earthen slope along the south side of Torrey Pines Road. Total project cost is $1.3 million, of which $950,000 is unidentified funding.	
52-643.0	**West Mission Bay Drive Bridge over San Diego River**	**$ 55,643,000**
	This project provides for replacing the existing four-lane West Mission Bay Drive bridge with a six-lane bridge. The total estimated project cost of $62.3 million includes an unfunded amount of $55.6 million.	
	Streets and Bridges Subtotal	**$ 702,138,121**

Traffic Control **Engineering & Capital Projects**

Unfunded Needs List

Engineering & Capital Projects | **Traffic Control**

CIP Number	Project Title	Funding Required in Future Years
61-001.0	**Annual Allocation - Traffic Control/Calming Measures**	**$ 3,500,000**

This annual allocation provides for traffic control measures in "Smart Growth" areas. An annual allocation of $300,000 in Fiscal Years 2011 through 2015 and an annual allocation of $500,000 in future years are unfunded.

63-001.0	**Annual Allocation - Traffic Count Stations**	**$ 360,000**

This annual allocation provides for permanent traffic count stations, which will provide better traffic control thoughout the City. The annual funding needs of $60,000 are entirely unfunded in Fiscal Years 2014 - 2020.

Traffic Control Subtotal	**$ 3,860,000**
Engineering & Capital Projects Total	**$ 758,951,353**



Environmental Services

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for energy efficiency improvements in City facilities. Projects typically address lighting, air conditioning, chiller, pumping and fan systems. Newer, more efficient technologies greatly reduce energy consumption.

Justification: Energy efficiency improvements repay capital costs in one to nine years, depending upon the project. The energy savings continue each year thereafter. Energy audits are performed in a variety of City-owned facilities to identify opportunities for energy savings.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: This project is still under design evaluation for Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2010 and expect to be completed in Fiscal Year 2012.

Summary of Project Changes: The total estimated project cost increased by $300,000 due to the anticipation of incentive funds, which will allow additional energy efficiency improvement projects to be pursued.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
ENERGY SL	010232		950,000	200,000	200,000	200,000
Total			950,000	200,000	200,000	200,000
Work Codes				CD	C	C

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
ENERGY SL	010232						**1,550,000**
Total							**1,550,000**
Work Codes							

Contact: John Helminski E-Mail: jhelminski@sandiego.gov Phone: 858-462-6002

Environmental Services

Enviro. Protection

Underground Hazardous Materials Storage Tanks 33-084.0 / S-01086

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for implementing the Citywide Underground Hazardous Materials Storage Tank Master Plan. The Master Plan addresses the removal, installation, closure, site assessment and mitigation, replacement, testing, and rehabilitation of the 69 City-owned underground storage tanks (USTs). Site assessment and mitigation activities related to 32 unauthorized releases are ongoing to maintain regulatory compliance, eligibility for State reimbursement, protection of groundwater and public health and safety. In addition, 12 USTs are required to have Phase II Enhanced Vapor Recovery (EVR) systems in place by April 2009 per the State of California.

Justification: The State Underground Storage of Hazardous Substances Law (Sher Bill AB 1362) and SB989 established guidelines and regulations for the design, installation, rehabilitation, testing and maintenance, triennial integrity testing of secondary containment components, and monthly facility inspections by a "Designated UST Operator." Non-compliance with UST laws or site assessment and mitigation (SA/M) requirements may make the City ineligible for reimbursement of an estimated $4.0 million in current and future SA/M costs as well as liable for civil penalties of up to $25,000 per day per site.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: Design, construction and Phase II EVR system upgrades occurred in Fiscal Years 1991 through 2008. The phase II EVR project was funded and designed in Fiscal Year 2008. Construction was completed in Fiscal Year 2009. No new projects are scheduled in Fiscal Year 2010. Aside from the Phase II EVR upgrade projects budgeted in Fiscal Year 2008, there are currently no regulatory mandate-driven projects on the horizon. Future design/construction will be scheduled when the remaining funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
ARPRT AS	010511	548	776,782			
CAPOTH	302453	2,091,352				
CAPOUT	030245	1,139,670				
CITYGF	630221	5,331	228,158			
ENTFND	041201	53,916				
EQUIP	050030	917,000	916,000			
FDGRNT US	038059	2,143	979,194			
FED-RS US	018014	183,120				
GSFIFD	010503	15,833	1,595,495			
NCF	010225	78,096				
SEWER-R	041506	220,048	48,171			
STAD	010332	53,084				
WATER-R	041500	1,228,383				
Total		5,988,524	4,543,800			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
ARPRT AS	010511						**777,330**
CAPOTH	302453						**2,091,352**
CAPOUT	030245						**1,139,670**
CITYGF	630221						**233,489**
ENTFND	041201						**53,916**
EQUIP	050030						**1,833,000**
FDGRNT US	038059						**981,337**
FED-RS US	018014						**183,120**
GSFIFD	010503						**1,611,328**
NCF	010225						**78,096**
SEWER-R	041506						**268,219**
STAD	010332						**53,084**
Unidentified Funding	999999					2,288,500	**2,288,500**
WATER-R	041500						**1,228,383**
Total						2,288,500	**12,820,824**
Work Codes						CD	

Contact: Craig Fergusson E-Mail: CFergusson@sandiego.gov Phone: 858-627-3311

Environmental Services

Facilities

Environmental Services Facilities Improvement 37-074.0 / S-01087

Council District: 6 **Community Plan:** Kearny Mesa

Description: This project provides for needed facility improvements for the Environmental Services Department. Facilities include the Ridgehaven building, Miramar Operations Station, and facilities at the Miramar Landfill.

Justification: The Ridgehaven Facility is scheduled for a heating, ventilation and air conditioning (HVAC) system replacement. No capital upgrades are required at this time for the Miramar Operations Station or facilities at the Miramar Landfill.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Scheduling: This project began in Fiscal Year 2009. Construction is schedule be completed by Fiscal Year 2011 pending indentification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DVSRV	041300		30,000	30,000		
ENERGY EC	010231		9,000	9,000		
ENTFND	041201		57,122	57,122		
RECYCL	041211		26,072	26,072		
Total			122,194	122,194		
Work Codes				C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DVSRV	041300						**60,000**
ENERGY EC	010231						**18,000**
ENTFND	041201						**114,244**
RECYCL	041211						**52,144**
Unidentified Funding	999999					54,136	**54,136**
Total						54,136	**298,524**
Work Codes						CD	

Contact: Environmental Services Department

Phone: 858-573-1200

Annual Allocation - Groundwater Monitoring Network 32-017.0 / A-KC.00001

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for minor improvements to existing Groundwater Monitoring Networks at all closed and operating landfills managed by the City. Such improvements may include new facilities to monitor groundwater, preparation of reports necessary to modify the groundwater monitoring programs, or potential groundwater mitigation measures.

Justification: This project provides the flexibility necessary to respond to operational issues and possible changes in the Groundwater Monitoring Program required by Title 23, Chapter 15, Article 5 of the California Code of Regulations.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: Projects are scheduled on a priority basis to meet regulatory requirements. Projects scheduled for Fiscal Year 2010 include construction of one groundwater well with investigational report and procurement and installation of one low flow sampling pump. Funding has been allocated to this project through Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
ENTFND	041201	250,001		250,000	250,000	270,000
Total		250,001		250,000	250,000	270,000
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
ENTFND	041201	270,000	270,000	290,000	290,000		**250,000**
Unidentified Funding	999999					310,000	
Total		270,000	270,000	290,000	290,000	310,000	**250,000**
Work Codes							

Contact: Steven Fontana E-Mail: sfontana@sandiego.gov Phone: 858-492-5077

Environmental Services

Refuse Disposal

Annual Allocation - Minor Landfill Requirements 37-004.0 / A-FA.00001

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for minor improvements to existing sanitary landfills to comply with operating permits and regulatory requirements. Such improvements may include fencing, access roads, drains, small structures, and environmental protection projects.

Justification: This project provides the flexibility for timely initiation of minor improvements and construction needed to meet operational and regulatory requirements.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: Projects are scheduled on a priority basis to meet requlatory requirements. Projects scheduled for Fiscal Year 2010 include design and construction of multiple inlet structures and down drains, procurement and installation of 250 feet of rock gabion baskets and rip rap, and minor grading to promote positive drainage. Funding has been allocated to this project through Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
ENTFND	041201	354,878		250,000	250,000	270,000
Total		354,878		250,000	250,000	270,000
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
ENTFND	041201	270,000	270,000	290,000	290,000		**250,000**
Total		270,000	270,000	290,000	290,000		**250,000**
Work Codes							

Contact: Steven Fontana E-Mail: sfontana@sandiego.gov Phone: 858-492-5077

Council District: 3 **Community Plan:** Balboa Park

Description: This project provides for modifications to the existing landfill gas collection system and cover at the Arizona Landfill to enhance operations and maintain regulatory compliance.

Justification: Federal and State waste disposal legislation require proper environmental safeguards to control landfill gas.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Scheduling: Design and construction began in Fiscal Year 1995 and will continue through each phase of the project. The project is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: Additional $400,000 is shown for cover enhancement necessary to maintain emissions in regulatory compliance.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
ENTFND	041201	985,841	232,702	460,000	60,000	65,000
Total		985,841	232,702	460,000	60,000	65,000
Work Codes				CD	CD	CD

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	Total
ENTFND	041201	65,000	65,000	70,000	70,000		**2,073,543**
Total		65,000	65,000	70,000	70,000		**2,073,543**
Work Codes		CD	CD	CD	CD		

Contact: Steven Fontana E-Mail: sfontana@sandiego.gov Phone: 858-492-5077

Environmental Services

Refuse Disposal

Environmental Services Department Operations Yard Improvements 32-021.0 / S-01085

Council District: 5 **Community Plan:** University

Description: This project provides for improvements to the Environmental Services Operations Station (ESOS) Yard located at 8353 Miramar Place.

Justification: New pavement is needed to support heavy equipment and other upgrades necessary for yard security, safety and stormwater runoff. Continue upgrading of the refuse packers asphalt parking lot; widening of exit doors in the dispatch area of the administration building to meet Fire Code evacuation requirements; Make security upgrades to the Operations Yard and facilities to include replacing gate opening devices to allow only authorized vehicles automatic access to the Environmental Services Department Operations Yard, replacing the VCR security camera recording system with a system that will allow recording and storage to a computer hard drive, and install a bullet proof security glass at the customer service counter in the lobby and, a solid fire door at the entrance of the administration building. Upgrade parking lot lights.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and it is in conformance with the City's General Plan.

Scheduling: Design and construction of the ESOS Manual Wash and Storm Drain Projects, Replacement of concrete at the Marindustry Road entrance to the Operations Yard, Replacement of Heaters in the Motive Equipment Repair Building, and installation of permanent Patio Canopies occurred in Fiscal Year 2004 through 2009. Security and other facility upgrades, identified in the Justification section, will continue through Fiscal Year 2010.

Summary of Project Changes: Project last published in Fiscal Year 2006. The total project cost through Fiscal Year 2010 has increased by $500,000.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
ENTFND	041201	1,307,611	517,389	500,000		
Total		1,307,611	517,389	500,000		
Work Codes				CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
ENTFND	041201						**2,325,000**
Total							**2,325,000**
Work Codes							

Contact: Mary Valerio E-Mail: MValerio@sandiego.gov Phone: 858-526-2355

Future Waste Management Disposal and Processing Facilities 37-254.0 / S-01088

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for the development and construction of solid waste disposal and processing options, which may include a new landfill and transfer facility. Strategic planning, potential land acquisition, design, construction, environmental review and potential purchase of mitigation property are all within the scope of the project.

Justification: The City must continue to have adequate disposal or processing facilities for the solid waste it generates each year. Technology to recover and/or convert portions of refuse material into an energy base is being explored and developed. However, it appears that there will always be a need for landfilling part of the generated waste stream and residue from other solid waste disposal facilities.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: Ongoing efforts are being made to identify potential sites and funding for future solid waste facilities and are scheduled to continue through Fiscal Year 2016. The construction of a new solid waste handling and processing facility will begin during the Fiscal Year 2011-2012 time frame.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012	
ENTFND	041201	3,230,055	8,048,773	1,750,000	1,750,000	1,750,000	
Total		3,230,055	8,048,773	1,750,000	1,750,000	1,750,000	
Work Codes				CDL	CDL	CDL	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
ENTFND	041201	1,750,000	1,750,000	1,750,000	1,750,000		**23,528,828**
Unidentified Funding	999999					51,157,100	**51,157,100**
Total		1,750,000	1,750,000	1,750,000	1,750,000	51,157,100	**74,685,928**
Work Codes		CDL	CDL	CDL	CDL	L	

Contact: Sylvia Castillo E-Mail: SMCastillo@sandiego.gov Phone: 858-492-5032

Environmental Services

Refuse Disposal

Miramar Landfill Greenery Expansion 37-057.0 / S-00975

Council District: None **Community Plan:** No Community Planning Area

Description: This project provides for the expansion of the existing Miramar greenery operation currently located at the Miramar Landfill. The expansion of curbside greens collection to additional neighborhoods in the City will increase the tonnage coming into the facility, requiring additional acreage and equipment.

Justification: Expansion of curbside greens collection will increase the diversion of solid waste required by the State of California. The current facility is operating at maximum capacity. A larger facility is required to process the increased tonnage expected as a result of expanded curbside pickup.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Scheduling: The project began with the relocation of utilities in Fiscal Year 2010, and is expected to be completed in Fiscal Year 2010.

Summary of Project Changes: Additional $200,000 is shown for landfill cover enhancement necessary to support this facility for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
ENTFND	041201	99	199,901	200,000		
Total		99	199,901	200,000		
Work Codes				CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
ENTFND	041201						**400,000**
Total							**400,000**
Work Codes							

Contact: Kip Sturdevan E-Mail: gsturdevan@sandiego.gov Phone: (858) 573-1214

South Chollas Landfill - Gas Upgrades 32-018.0 / S-00776

Council District: 4 **Community Plan:** Mid-City

Description: This project provides for modifying the existing landfill gas collection system to enhance operations and maintain regulatory compliance.

Justification: Federal and State waste disposal legislation require proper environmental safeguards to control landfill gas.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plans and is in conformance with the City's General Plan.

Scheduling: Design and construction began in Fiscal Year 2000 and are scheduled to continue through Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
ENTFND	041201	348,995	1,261,005	40,000	40,000	43,000
Total		348,995	1,261,005	40,000	40,000	43,000
Work Codes				CD	CD	CD

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
ENTFND	041201	43,000	43,000	46,000	46,000		**1,911,000**
Total		43,000	43,000	46,000	46,000		**1,911,000**
Work Codes		CD	CD	CD	CD		

Contact: Steven Fontana E-Mail: sfontana@sandiego.gov Phone: 858-492-5077

Environmental Services

Refuse Disposal

South Chollas Landfill - Improvements 32-020.0 / S-00684

Council District: 4 **Community Plan:** Mid-City

Description: This project provides for cover material, grading, drainage, and site improvements at the inactive South Chollas Landfill.

Justification: This project is required in order to maintain compliance with various State and federal regulatory requirements and avoid code violations fees.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community's Plan and it is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2000. Construction began in Fiscal Year 2005 and is schedule to be completed in Fiscal Year 2010.

Summary of Project Changes: Additional $800,000 is shown for cover enhancement necessary to maintain emissions in regulatory compliance.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
ENTFND	041201	3,522,513	89,189	800,000		
Total		3,522,513	89,189	800,000		
Work Codes				C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
ENTFND	041201						**4,411,702**
Total							**4,411,702**
Work Codes							

Contact: Steven Fontana E-Mail: sfontana@sandiego.gov Phone: 858-492-5077

South Miramar Landfill Slopes 32-024.0 / S-00779

Council District: None **Community Plan:** No Community Planning Area

Description: This project provides cover material, grading, drainage, and site improvements at the inactive South Miramar Landfill.

Justification: This project is required in order to maintain compliance with various State and federal regulatory requirements.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Scheduling: Design is scheduled to begin in Fiscal Year 2010 with construction continuing through Fiscal Year 2011.

Summary of Project Changes: Additional $600,000 is shown for cover enhancement necessary to maintain emissions in regulatory compliance.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
ENTFND	041201		1,510,000	2,100,000		
Total			1,510,000	2,100,000		
Work Codes				C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
ENTFND	041201						**3,610,000**
Total							**3,610,000**
Work Codes							

Contact: Steven Fontana E-Mail: sfontana@sandiego.gov Phone: 858-492-5077

Environmental Services

Refuse Disposal

Unclassified Disposal/Burn Site Closures 32-010.0 / S-01084

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for preliminary assessments and remediation of various burn sites and unclassified disposal sites. These sites have been identified as potential health or environmental risks.

Justification: Assessments are required to determine potential impacts to public health and the environment. Sites that are determined to pose potential impacts must be remediated to prevent any impacts.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: It is anticipated that known burn sites will be addressed over the next five years. Future allocations are for potential improvement to these sites.

Summary of Project Changes: The total estimated project cost decreased by $120,000 due to a revised scope of the project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
ENTFND	041201		354,705	50,000	170,000	170,000
Total			354,705	50,000	170,000	170,000
Work Codes				CD	CD	CD

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
ENTFND	041201	185,000	185,000	185,000	203,000		**1,502,705**
Total		185,000	185,000	185,000	203,000		**1,502,705**
Work Codes		CD	CD	CD	CD		

Contact: Sylvia Castillo E-Mail: scastillo@sandiego.gov Phone: 858-492-5032

West Miramar Phase II - Landfill Gas System 32-014.0 / S-00774

Council District: None **Community Plan:** No Community Planning Area

Description: This project provides for a landfill gas collection system for the West Miramar Phase II Landfill. Bio degradation of buried waste produces landfill gas. The landfill gas collection consists of a network of gas extraction wells connected by piping.

Justification: This improvement is required in order to maintain compliance with various State and federal regulatory requirements. By meeting regulatory compliance, the improvement will also prevent code violations and enhance public health and Safety.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Scheduling: Design and construction began in Fiscal Year 1996 and will continue through the life of the landfill. The landfill is anticipated to close in Fiscal Year 2017. Projected funding through Fiscal Year 2011 will ensure project improvements and regulatory compliance.

Summary of Project Changes: No significant change has been made to this project for Fiscal year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
ENTFND	041201	101,541	778,459	480,000	1,700,000	
Total		101,541	778,459	480,000	1,700,000	
Work Codes				Y	CD	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
ENTFND	041201						**3,060,000**
Total							**3,060,000**
Work Codes							

Contact: Ray A. Purtee E-Mail: rpurtee@sandiego.gov Phone: 858-573-1208

Environmental Services

Refuse Disposal

West Miramar Refuse Disposal Facility - Phase II 37-056.0 / S-01074

Council District: None **Community Plan:** No Community Planning Area

Description: This project provides for continuing development of the West Miramar Landfill, located southwest of Marine Corps Air Station Miramar. The facility will accommodate over 35 million cubic yards of refuse fill on 807 acres. Phase II will develop the second half of the facility, including design and construction of entry roads and drainage systems, excavation, federally-mandated liner systems, and stockpiling and spreading of earthen materials. This project also includes development of the General Development Plan elements for the entire site.

Justification: These improvements are required in order to ensure compliance with conditions set forth in the operations permit issued by the California Integrated Waste Management Board and the Regional Water Quality Control Board.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Scheduling: Engineering design and construction will continue through Fiscal Year 2016 in order to facilitate modular development as additional capacity is required.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012	
ENTFND	041201	37,616,152	596,182	300,000	300,000	300,000	
Total		37,616,152	596,182	300,000	300,000	300,000	
Work Codes				CD	CD	CD	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
ENTFND	041201	300,000	300,000	300,000	300,000		**40,312,334**
Total		300,000	300,000	300,000	300,000		**40,312,334**
Work Codes		CD	CD	CD	CD		

Contact: Steven Fontana E-Mail: sfontana@sandiego.gov Phone: 858-492-5077

Enviro. Protection		Environmental Services
CIP Number	Project Title	Funding Required in Future Years
33-084.0	**Underground Hazardous Materials Storage Tanks**	**$ 2,288,500**

This project provides for bringing the City's Underground Storage Tanks into compliance with State and federal regulations. The total estimated project cost of $13.2 million includes an unfunded amount of $2.7 million.

Enviro. Protection Subtotal **$ 2,288,500**

Facilities		Environmental Services
CIP Number	Project Title	Funding Required in Future Years
37-074.0	**Environmental Services Facilities Improvement**	**$ 54,136**

This project provides for needed facility improvements for the Environmental Services Department. The total estimated project cost $298,524 includes an unfunded amount of $54,136.

Facilities Subtotal **$ 54,136**

Refuse Disposal		Environmental Services
CIP Number	Project Title	Funding Required in Future Years
32-017.0	**Annual Allocation - Groundwater Monitoring Network**	**$ 910,000**

This annual allocation provides for minor improvements to existing Groundwater Monitoring Networks at all closed and operating landfills managed by the City. An allocation of $290,000 in Fiscal Year 2017 and an annual allocation of $310,000 in Fiscal Years 2018 and 2019 are unfunded.

37-254.0 Future Waste Management Disposal and Processing Facilities **$ 51,157,100**

This project provides for a new landfill, transfer station site, and/or other waste management options. The total estimated project cost of $74.8 million includes an unfunded amount of $51.2 million.

Refuse Disposal Subtotal **$ 52,067,100**

Environmental Services Total **$ 54,409,736**

Water Boards Vol. I-3
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Fire-Rescue

Council District: 2 **Community Plan:** Centre City

Description: This project provides for the design and construction of modifications to rehabilitate Fire Station 1 which include different floor layouts, new electrical plans, ventilation and exhaust extraction system, new roll up doors, modified asbestos abatement plans to include only portions to be disturbed as part of other improvements, modified mechanical/ventilation system designed for the new configuration, kitchen area remodel and a new accessible restroom. On March 27, 2007, the City Council approved (R-302472 and 302473) a cooperation agreement with the Redevelopment Agency for funding improvements and authorize the expenditure of funds needed to rehabilitate Fire Station 1 in an amount not to exceed $1.5 million.

Justification: This 29-year-old fire station is in need of repair and renovation in order to maintain a safe and livable facility. Many of the major components have exceeded their expected service life. The needs of modern technology and a diversified workforce also require changes in fire facility configuration.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Center City Community Plan and in conformance with the City's General Plan.

Scheduling: This project was redesigned and construction is scheduled in Fiscal Year 2010.

Summary of Project Changes: The project budget reflects revisions to the scope and is being funded by Center City Development Corporation. The total estimated project cost decreased by $4.3 million.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
OCITY LB	102216	225,000				
OTHER CC	099030	1,506	1,498,494			
REVBND 01	092110	292,116				
Total		518,622	1,498,494			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
OCITY LB	102216						**225,000**
OTHER CC	099030						**1,500,000**
REVBND 01	092110						**292,116**
Total							**2,017,116**
Work Codes							

Contact: Brent Lindberg E-Mail: blindberg@sandiego.gov Phone: 858-573-1362

Fire-Rescue

Fire

Fire Station 17 - Mid-City 33-080.0 / S-00783

Council District: 3 **Community Plan:** Mid-City

Description: This project provides for reconstructing the 50-year-old fire station at 4206 Chamoune Avenue in the Mid-City area. The station will accommodate up to ten personnel, two fire apparatus and one paramedic unit. This is one of 12 projects included in the Fire and Life Safety Services Facility Improvement Program approved by the Mayor and City Council on February 27, 2001 per Council Resolution R-294609 and amended by the Mayor and City Council on April 16, 2002 per Council Ordinance O-19054.

Justification: This is the sixth busiest engine company in the United States. The present station is in a state of deterioration. Restoration of Fire Station 17 will allow for assignment of one additional fire crew to divide emergency response between two units. Operation of additional unit will require 12.97 positions.

Operating Budget Effect: The square footage increase of this fire station will result in increased maintenance costs.

Relationship to General and Community Plans: This project is consistent with the Mid-City Communities Plan and is in conformance with the City's General Plan.

Scheduling: The project is currently on hold and the schedule will be revised once funding is identified.

Summary of Project Changes: The revenue source for this project is unidentified, contingent upon future bond financing. The project cost and schedule will be revised when funding is identified. No significant changes have been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CAPOTH	302453		750,000			
REVBND 01	092110	23,583	553			
Total		23,583	750,553			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CAPOTH	302453						**750,000**
REVBND 01	092110						**24,136**
Unidentified Funding	999999					7,936,376	**7,936,376**
Total						7,936,376	**8,720,000**
Work Codes							

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	-	-	-	-
PE	$ -	$ -	$ -	$ -
NPE	$ -	$ 15,086	$ -	$ 15,086
Total Impact	$ -	$ 15,086	$ -	$ 15,086

Contact: Brent Lindberg E-Mail: blindberg@sandiego.gov Phone: 858-573-1362

Fire Station 22 - Point Loma Reconstruction 33-102.0 / S-00787

Council District: 2 **Community Plan:** Peninsula

Description: This project provides for the expansion of Fire Station 22, located at 1055 Catalina Boulevard in Point Loma. This is one of 12 projects included in the Fire and Life Safety Services Facility Improvement Program approved by the Mayor and City Council on February 27, 2001 per Council Resolution R-294609 and amended by the Mayor and City Council on April 16, 2002 per Council Ordinance O-19054.

Justification: The existing fire station was built in the early 1940s and is now too small to accommodate new fire engines. Many of the major components have exceeded their expected service life. The needs of modern technology and a diversified workforce also require changes in fire facility configuration.

Operating Budget Effect: The square footage increase of this fire station will result in increased maintenance costs estimated at $5,000.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Scheduling: The project design is scheduled to be completed in Fiscal Year 2010. $200,000 in Development Impact Funds was added in Fiscal Year 2010 for construction.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CAPOTH	302453		100,000			
DIF 19	079508			200,000		
REVBND 01	092110	132,525	-24,364			
STATE FR	030380	400,144	-144			
Total		532,669	75,492	200,000		
Work Codes				C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CAPOTH	302453						**100,000**
DIF 19	079508						**200,000**
REVBND 01	092110						**108,161**
STATE FR	030380						**400,000**
Unidentified Funding	999999					5,029,839	**5,029,839**
Total						5,029,839	**5,838,000**
Work Codes							

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	-	-	-	-
PE	$ -	$ -	$ -	$ -
NPE	$ -	$ 17,984	$ -	$ 17,984
Total Impact	$ -	$ 17,984	$ -	$ 17,984

Contact: Brent Lindberg E-Mail: blindberg@sandiego.gov Phone: 858-573-1362

Fire-Rescue

Fire

Fire Station 45 - Mission Valley 33-090.0 / S-00688

Council District: 6 **Community Plan:** Mission Valley

Description: This project provides for a new station in Mission Valley (formerly named Fire Station 2). The station will accommodate up to 17 personnel, two engines, one aerial truck, two hazardous material apparatus, one paramedic ambulance, and one Battalion Chief vehicle. In addition, this project provides for a mini-park adjacent to Fire Station 45. This is one of 12 projects included in the Fire and Life Safety Services Facility Improvement Program approved by the Mayor and City Council on February 27, 2001 per Council Resolution R-294609 and amended by the Mayor and City Council on April 16, 2002 per Council Ordinance O-19054.

Justification: A fire station is needed to serve the Mission Valley community. This project is consistent with City Council policy to meet response time guidelines.

Operating Budget Effect: Staffing and maintenance costs for the temporary facility are reflected in the Fire-Rescue Department's Fiscal Year 2009 Final Budget. Additional staffing and maintenance will be needed for the permanent facility and adjacent mini-park.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan; however, the Mission Valley Community Plan does not currently provide for this project. An amendment to the Community Plan may be required prior to implementation of this project.

Scheduling: Design is scheduled to completed in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2010 and completed when the remainder of funding is identified.. A temporary facility for one engine company is located in the QUALCOMM Stadium parking lot. The construction schedule for the permanent facility will be revised when additional funding is identified.

Summary of Project Changes: This project received $3 million in Development Impact Fees (DIF) made eligible via the Mission Valley Financing Plan. The revenue source for the remainder of construction of the permanent facility is unidentified, contingent upon future bond financing.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DIF 11	079529			3,000,000		
REVBND 01	092110	972,761	5,931			
Total		972,761	5,931	3,000,000		
Work Codes				C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DIF 11	079529						**3,000,000**
REVBND 01	092110						**978,692**
Unidentified Funding	999999					8,037,708	**8,037,708**
Total						8,037,708	**12,016,400**
Work Codes						CF	

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	26.00	-	-	26.00
PE	$ 3,388,651	$ -	$ -	$ 3,388,651
NPE	$ -	$ 155,528	$ -	$ 155,528
Total Impact	$ 3,388,651	$ 155,528	$ -	$ 3,544,179

Contact: Brent Lindberg E-Mail: blindberg@sandiego.gov Phone: 858-573-1362

Fire Station 47 - Pacific Highlands Ranch 33-105.0 / S-00689

Council District: 1

Community Plan: Pacific Highlands Ranch, Del Mar Mesa, Black Mountain Ranch

Description: This project provides for a 10,500 square foot fire station to serve the Pacific Highlands Ranch community. This station will have an engine and an aerial ladder truck. The project budget and funding reflect the Pacific Highlands Ranch Public Facilities Financing Plan for Fiscal Year 2006 as approved by the Mayor and City Council on December 7, 2004, per Resolution R-299980.

Justification: This is the second of three fire stations required to provide fire protection to the North City Planned Urbanizing Area.

Operating Budget Effect: The operation of Fire Station 47 will require an additional 12.97 positions to staff the station.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Scheduling: Construction of Fire Station 47 is complete.

Summary of Project Changes: The total estimated project cost decreased by $1.66 million due to a minimal use of contingency funds.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 09	079010	51,927	914,073			
FBA 11	079011	5,904,779	1,473,621			
FBA 17	079015	855,500	100			
Total		6,812,206	2,387,794			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 09	079010						**966,000**
FBA 11	079011						**7,378,400**
FBA 17	079015						**855,600**
Total							**9,200,000**
Work Codes							

Operating Budget Effect

Fiscal Year 2008	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	25.94	-	-	25.94
PE	$ 3,388,651	$ -	$ -	$ 3,388,651
NPE	$ -	$ 155,528	$ -	$ 155,528
Total Impact	$ 3,388,651	$ 155,528	$ -	$ 3,544,179

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Fire-Rescue

Fire

Fire Station 5 - Hillcrest 33-104.0 / S-00788

Council District: 3 **Community Plan:** Uptown

Description: This project provides for an approximate 10,500 square foot fire station located at 3902 9th Avenue. The existing fire station will be demolished and replaced by a new, modern fire station. This station will house a crew of eight and one Battalion Chief. It will accommodate one engine, one aerial truck, and one Battalion Chief vehicle. This is one of 12 projects included in the Fire and Life Safety Services Facility Improvement Program approved by the Mayor and City Council on February 27, 2001 per Council Resolution R-294609 and amended by the Mayor and City Council on April 16, 2002 per Council Ordinance O-19054.

Justification: The current station is 48 years old. The water and sewer service to the existing station is deteriorating and requires immediate repairs. The station is too small to accommodate a new style fire engine and the larger type of aerial ladder truck.

Operating Budget Effect: The square footage increase of this fire station will result in increased maintenance costs estimated at $5,000.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Scheduling: The project is currently on hold and the schedule will be revised when funding is identified.

Summary of Project Changes: The revenue source for this project is unidentified, contingent upon future bond financing. The project cost and schedule will be revised when funding is identified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CAPOTH	302453		750,000			
DIF 29	079512		50,500			
REVBND 01	092110	91,088	335			
Total		91,088	800,835			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CAPOTH	302453						**750,000**
DIF 29	079512						**50,500**
REVBND 01	092110						**91,423**
Unidentified Funding	999999					8,178,077	**8,178,077**
Total						8,178,077	**9,070,000**
Work Codes						CD	

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	-	-	-	-
PE	$ -	$ -	$ -	$ -
NPE	$ -	$ 24,547	$ -	$ 24,547
Total Impact	$ -	$ 24,547	$ -	$ 24,547

Contact: Brent Lindberg E-Mail: blindberg@sandiego.gov Phone: 858-573-1362

Fire Station Major Component Replacement and Rehabilitation 33-098.0 / A-BC.00001

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for the replacement and/or rehabilitation of major structural and construction components in older fire facilities throughout the City. Included are electrical service upgrades, heating, ventilating and air-conditioning (HVAC), roofs, dormitory remodels, kitchen remodels, driveway and parking paving, exterior finishes, and miscellaneous renovations. This is one of 12 projects included in the Fire and Life Safety Services Facility Improvement Program approved by the Mayor and City Council on February 27, 2001 per Council Resolution R-294609 and amended by the Mayor and City Council on April 16, 2002 per Council Ordinance O-19054.

Justification: The San Diego Fire-Rescue Department currently maintains 50 fire facilities. Over half of these facilities have been in service for more than 25 years. Many of the major components have exceeded their expected service life and must be replaced. The needs of modern technology and a diversified workforce also require changes in fire facility configuration with HVAC systems design and energy capacity.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: Construction began in Fiscal Year 2007 and will continue when funding is identified.

Summary of Project Changes: The revenue source for this project is unidentified and contingent upon future bond financing. The project cost and schedule will be revised when funding is identified.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CAPOTH		302453	11,743				
REVBND	01	092110	148,926	1,015			
Total			160,669	1,015			
Work Codes							

Revenue Source/Tag		Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CAPOTH		302453						**11,743**
REVBND	01	092110						**149,941**
Unidentified Funding		999999					1,730,464	**1,730,464**
Total							1,730,464	**1,892,148**
Work Codes								

Contact: Brent Lindberg E-Mail: blindberg@sandiego.gov Phone: 858-573-1362

Fire-Rescue

Fire

Otay Mesa and Otay Mesa/Nestor Fire Station 33-086.0 / S-00784

Council District: 8 **Community Plan:** Otay Mesa, Otay Mesa/Nestor

Description: This project provides for an approximate 11,000 square foot fire station to serve the Otay Mesa and Otay Mesa/Nestor Communities. The fire station or facility will be located near the intersection of Palm Avenue and Del Sol Boulevard and will serve the community in addition to Fire Station 6 located at 693 Twining Avenue. The fire station or facility will accommodate two fire apparatus and a paramedic ambulance.

Justification: A second fire station is needed to serve the Otay Mesa Community and is consistent with City Council policy to provide five minute response times to all residential areas. Funding is included in the Otay Mesa Public Facilities Financing Plan.

Operating Budget Effect: The operation of the Otay Mesa/Nestor Communities Fire Station will require an additional 12.97 positions for staff. Annualized costs were recieved for Fiscal Year 2009.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Scheduling: Land acquisition is in progess. Design, construction and acquisition of furnishings and apparatus are scheduled to be begin in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 14	079014	76,414	1,808,586		8,365,000	
Total		76,414	1,808,586		8,365,000	
Work Codes					ACDF	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 14	079014						**10,250,000**
Total							**10,250,000**
Work Codes							

Operating Budget Effect

Fiscal Year 2009	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	12.97	-	-	12.97
PE	$ 1,807,584	$ -	$ -	$ 1,807,584
NPE	$ -	$ 143,856	$ -	$ 143,856
Total Impact	$ 1,807,584	$ 143,856	$ -	$ 1,951,440

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Paradise Hills/South Bay Terrace Fire Station 33-091.0 / S-00785

Council District: 4 **Community Plan:** Skyline/Paradise Hills

Description: This project provides for a new station in the Paradise Hills area to serve the Paradise Hills/South Bay Terrace area of San Diego.

Justification: This station is needed to serve the Paradise Hills/South Bay Terrace community and is consistent with City Council policy to provide five-minute response times to all residential areas.

Operating Budget Effect: The operation of the Paradise Hills/South Bay Terrace Fire Station will require an additional 12.97 positions for staff.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Scheduling: The schedule will be revised when funding is identified.

Summary of Project Changes: The revenue source for completion of this project is unidentified contingent, upon future bond financing. The project cost and schedule will be revised when funding is identified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
REVBND 01	092110	83,654	281			
Total		83,654	281			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	Total
REVBND 01	092110						**83,935**
Unidentified Funding	999999					10,211,065	**10,211,065**
Total						10,211,065	**10,295,000**
Work Codes						C	

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	12.97	-	-	12.97
PE	$ 1,807,584	$ -	$ -	$ 1,807,584
NPE	$ -	$ 143,856	$ -	$ 143,856
Total Impact	$ 1,807,584	$ 143,856	$ -	$ 1,951,440

Contact: Brent Lindberg E-Mail: blindberg@sandiego.gov Phone: 858-573-1362

Fire-Rescue

Fire

Skyline North Fire Stations 33-089.0 / S-00687

Council District: 4 **Community Plan:** Skyline/Paradise Hills

Description: This project provides for an additional station to be located at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. This is one of 12 projects included in the Fire and Life Safety Services Facility Improvement Program approved by the City Council on February 27, 2001 per Council Resolution R-294609 and amended by the City Council on April 16, 2002 per Council Ordinance O-19054.

Justification: An additional fire station is needed in this area to meet response time guidelines in this growing community.

Operating Budget Effect: The operation of the Skyline North Fire Station will require an additional 12.97 positions to staff.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Scheduling: Land acquisition is complete. The project is currently on hold and the schedule will be revised when funding is identified.

Summary of Project Changes: The revenue source for completion of this project is unidentified contingent upon future bond financing. The project cost and schedule will be revised when funding is identified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
REVBND 01	092110	860,629	5,547			
Total		860,629	5,547			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
REVBND 01	092110						**866,176**
Unidentified Funding	999999					8,257,149	**8,257,149**
Total						8,257,149	**9,123,325**
Work Codes						CD	

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	12.97	-	-	12.97
PE	$ 1,807,584	$ -	$ -	$ 1,807,584
NPE	$ -	$ 143,856	$ -	$ 143,856
Total Impact	$ 1,807,584	$ 143,856	$ -	$ 1,951,440

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Children's Pool - Lifeguard Station and Restroom Improvements 29-494.0 / S-00644

Council District: 1 **Community Plan:** La Jolla

Description: This project provides for a new lifeguard station and family restroom at the Children's Pool in La Jolla. This is one of ten lifeguard projects included in the Fire and Life Safety Services Facility Improvement Program approved by the City Council on April 16, 2002, per Council Resolution R-296359 and Ordinance O-19054.

Justification: The existing structure has been condemned along with the comfort station and does not meet the current or future needs of Lifeguard Services.

Operating Budget Effect: Personnel expenses are expected to increase by approximately $162,000. Maintenance costs for the new facility are expected to increase by approximately $5,000.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Scheduling: Design is currently in progress. Construction is scheduled to begin in Fiscal Year 2010 and the project schedule will be revised due to an increase of funding.

Summary of Project Changes: This project received $700,000 in Development Impact Fees from the La Jolla Financing Plan. The project cost and schedule will be revised in this fiscal year.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CAPOTH	302453		150,000			
DIF 05	079514			700,000		
REVBND 01	092110	90,757	4,829			
TOTAX CI	102232	119,759	241			
Total		210,516	155,070	700,000		
Work Codes				CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CAPOTH	302453						**150,000**
DIF 05	079514						**700,000**
REVBND 01	092110						**95,586**
TOTAX CI	102232						**120,000**
Unidentified Funding	999999					2,789,414	**2,789,414**
Total						2,789,414	**3,955,000**
Work Codes						CDF	

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Fire-Rescue

Lifeguard Services

La Jolla Cove Lifeguard Station 33-505.0 / S-00792

Council District: 1 **Community Plan:** La Jolla

Description: This project provides for the La Jolla Cove Lifeguard Station, located at 100 Coast Boulevard, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, and locker room/restroom areas for males and females. This project will also provide for an accessible ramp for the motlanding from the City right-of-way. This is one of ten lifeguard projects included in the Fire and Life Safety Services Facility Improvement Program approved by the City Council on April 16, 2002, per Council Resolution R-296359 and Ordinance O-19054.

Justification: The existing facility consists of a station constructed in the 1950s and an observation tower added in 1980. It is inadequate to accommodate staff or provide adequate water safety protection.

Operating Budget Effect: Personnel expenses are not expected to increase; however, non-personnel expenses for utilties and on-going maintenance are estimated to increase by approximately $5,000.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Scheduling: Design is currently in progress. Construction is scheduled to begin in Fiscal Year 2010 and the project schedule will be revised due to an increase of funding.

Summary of Project Changes: The revenue source for this project is unidentified contingent upon future bond financing. The project cost and schedule will be revised in Fiscal Year 2010 due to an increase of $200,000 in funding from Development Impact Fees.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DIF 05	079514			200,000		
REVBND 01	092110	205,741	471			
Total		205,741	471	200,000		
Work Codes				C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DIF 05	079514						**200,000**
REVBND 01	092110						**206,212**
Unidentified Funding	999999					1,698,788	**1,698,788**
Total						1,698,788	**2,105,000**
Work Codes							

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Council District: 1 **Community Plan:** La Jolla

Description: This project provides for the La Jolla Shores Lifeguard Station located at 8100 Camino del Oro, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room/restroom areas for males and females, and a separate facility for rescue vehicles and emergency equipment. This is one of ten lifeguard projects included in the Fire and Life Safety Services Facility Improvement Program approved by the Mayor and City Council on April 16, 2002, per Council Resolution R-296359 and Ordinance O-19054.

Justification: The existing facility was built in 1981 and is inadequate to accommodate current and future staff and to allow for adequate water safety protection to the public.

Operating Budget Effect: Personnel expenses are not expected to increase; however, non-personnel expenses for utilties and on-going maintenance are estimated to increase by approximately $6,000.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Scheduling: Community approval, project design and permitting are complete. Construction will be scheduled when funds are identified. Delays in project funding will require the City to reapply for permits causing further project delays.

Summary of Project Changes: The revenue source for the completion of this project is unidentified contingent upon future bond financing. The project cost and schedule will be revised when funding is identified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CAPOTH	302453		200,000			
REVBND 01	092110	249,662	-111,443			
TOTAX CI	102232	144,396	4,604			
Total		394,058	93,161			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CAPOTH	302453						**200,000**
REVBND 01	092110						**138,219**
TOTAX CI	102232						**149,000**
Unidentified Funding	999999					3,352,781	**3,352,781**
Total						3,352,781	**3,840,000**
Work Codes							

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Fire-Rescue

Lifeguard Services

Lifeguard Headquarters 33-508.0 / S-00794

Council District: 2 **Community Plan:** Mission Bay Park

Description: This project provides for construction of the Lifeguard Headquarters located at 2581 Quivira Court. The replacement facility will house lifeguards, mechanics, 24-hour, administrative, and training staff, and will provide an operation yard and storage for the rescue fleet. Construction of this lifeguard facility will occur in two phases. This is one of ten lifeguard projects included in the Fire and Life Safety Services Facility Improvement Program approved by the City Council on April 16, 2002, per Council Resolution R-296359 and Ordinance O-19054.

Justification: The existing facility was constructed in 1956 and is inadequate to accommodate staff and equipment. Many of the major components have exceeded their expected service life. The needs of modern technology and a diversified workforce also require changes in fire facility configuration.

Operating Budget Effect: Personnel expenses are not expected to increase; however, non-personnel expenses for utilties and on-going maintenance are estimated to increase by approximately $8,000.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Plan and is in conformance with the City's General Plan.

Scheduling: Design and construction of the Lifeguard Headquarters facility has been deferred due to lack of funds.

Summary of Project Changes: The revenue source for the completion of this project is unidentified contingent upon future bond financing. The Lifeguard Headquarters cost and schedule will be revised when funding is identified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CITYGF	630221	1,000,000				
FEMA	030330		715,000			
MISBAY MF	010502	743,144	256,856			
Total		1,743,144	971,856			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CITYGF	630221						**1,000,000**
FEMA	030330						**715,000**
MISBAY MF	010502						**1,000,000**
Unidentified Funding	999999					10,000,000	**10,000,000**
Total						10,000,000	**12,715,000**
Work Codes							

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Council District: 2 **Community Plan:** Mission Bay Park

Description: This project provides for remodeling the existing Mission Beach Station located at 3141 Oceanfront Walk. This is one of ten lifeguard projects included in the Fire and Life Safety Services Facility Improvement Program approved by the Mayor and City Council on April 16, 2002 per Council Resolution R-296359 and Ordinance O-19054.

Justification: The existing facility consists of a station constructed in 1974 and does not accommodate changing workforce demographics.

Operating Budget Effect: Personnel expenses are not expected to increase; however, non-personnel expenses for utilities or on-going maintenance are estimated to increase by approximately $5,000.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Scheduling: Design is in progress and the schedule will be revised when funding is identified.

Summary of Project Changes: The revenue source for completion of this project is unidentified contingent upon future bond financing. The project cost and schedule will be revised when funding is identified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
REVBND 01	092110	102,001	-7,097			
Total		102,001	-7,097			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
REVBND 01	092110						**94,904**
Unidentified Funding	999999					769,496	**769,496**
Total						769,496	**864,400**
Work Codes							

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Fire-Rescue

Lifeguard Services

Pacific Beach Lifeguard Tower and Grand Avenue Restroom 29-473.0 / S-00641

Council District: 2 **Community Plan:** Pacific Beach

Description: This project provides for the design of a permanent lifeguard tower, restroom and changing room facility, demolishing the existing 1968 combination structure, and constructing replacement facilities, separately, on the Pacific Beach oceanfront at the foot of Grand Avenue. This project has been consolidated with CIP 33-501.0, South Pacific Beach Lifeguard Station. This is one of ten lifeguard projects included in the Fire and Life Safety Services Facility Improvement Project approved by the Mayor and City Council on April 16, 2002 per Council Resolution R-296359 and Ordinance O-19054.

Justification: This combination facility was constructed at the foot of Grand Avenue in Pacific Beach in 1968 and is deteriorated, undersized, and non-compliance with the Americans with Disabilities Act. The garage is not large enough to fit modern lifeguard vehicles.

Operating Budget Effect: Personnel expenses are not expected to increase; however, non-personnel expenses for utilities or on-going maintenance are estimated to increase by approximately $5,000.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Scheduling: Construction was completed in Fiscal Year 2008.

Summary of Project Changes: Project construction is complete, however minor facility repairs are needed prior to project closing.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
PRIV DN	063022	151,239				
REVBND 01	092110	2,758,728	70,059			
TOTAX CI	102232	1,827,640				
Total		4,737,607	70,059			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
PRIV DN	063022						**151,239**
REVBND 01	092110						**2,828,787**
TOTAX CI	102232						**1,827,640**
Total							**4,807,666**
Work Codes							

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Council District: 2 **Community Plan:** Mission Beach

Description: This project provides for the South Mission Beach Station located at 700 North Jetty Road, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room and restroom areas for males and females, and a rescue vehicle and emergency equipment facility. This is one of ten lifeguard projects included in the Fire and Life Safety Services Facility Improvement Program approved by the Mayor and City Council on April 16, 2002 per Council Resolution R-296359 and Ordinance O-19054.

Justification: The existing facility was constructed in 1974 and was intended to be a temporary lifeguard station. It is inadequate to accommodate staff or to provide adequate water safety protection.

Operating Budget Effect: Personnel expenses are not expected to increase; however, non-personnel expenses for utilties and on-going maintenance are estimated to increase by approximately $5,000.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Community Plan and is in conformance with the City's General Plan.

Scheduling: The project schedule will be revised when funding is identified for construction.

Summary of Project Changes: The revenue source for this project is unidentified contingent upon future bond financing. The project cost and schedule will be revised when funding is identified.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
REVBND 01	092110	224,836	-4,900			
Total		224,836	-4,900			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
REVBND 01	092110						**219,936**
Unidentified Funding	999999					4,380,064	**4,380,064**
Total						4,380,064	**4,600,000**
Work Codes						CDF	

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CIP Number	Project Title	Funding Required in Future Years
33-066.0	**Annual Allocation - Opticom Emergency Vehicle Preemption System**	**$ 250,000**

This project would provide for retrofitting signalized intersections with Opticom Emergency Vehicle Preemption System equipment. The total estimated project cost of $250,000 is entirely unfunded.

33-080.0	**Fire Station 17 - Mid-City**	**$ 7,936,376**

This project provides for reconstructing the 50-year-old fire station at 4206 Chamoune Avenue in the Mid-City area. The total estimated project cost of $8.7 million includes an unfunded amount of nearly $7.9 million.

33-102.0	**Fire Station 22 - Point Loma Reconstruction**	**$ 5,029,839**

This project provides for the expansion of the fire station located at 1055 Catalina Boulevard in Point Loma. The total estimated project cost of $5.8 million includes an unfunded amount of $5.0 million.

33-116.0	**Fire Station 28 - Kearny Mesa Relocation and New Construction**	**$ 6,200,000**

This project would provide for the relocation and new construction of a fire station replacing the existing station located at 3880 Kearny Villa Road in Kearny Mesa. This fire station was built in 1958 and is too small and outdated to accommodate the growing needs of the community. The total estimated project cost of $6.2 million is entirely unfunded.

33-059.0	**Fire Station 39 - Tierrasanta Relocation and New Construction**	**$ 5,701,022**

This project would provide for the relocation and new construction of a fire station replacing the existing station located at 4949 La Cuenta Drive in Tierrasanta. The fire station is too small and outdated to accommodate the growing needs of the community. The total estimated project cost of $5.7 million is entirely unfunded.

33-090.0	**Fire Station 45 - Mission Valley**	**$ 8,037,708**

This project provides for a new station in central Mission Valley and provides for a mini-park adjacent to the fire station. The total estimated project cost of $12.0 million includes an unfunded amount of $8.0 million.

33-104.0	**Fire Station 5 - Hillcrest**	**$ 8,178,077**

This project provides for the construction of a new 10,200 square foot fire station replacing the existing station located at 3902 9th Avenue in Hillcrest. The total estimated project cost of $9.1 million includes an unfunded amount of $8.9 million.

33-098.0	**Fire Station Major Component Replacement and Rehabilitation**	**$ 1,730,464**

This project provides for the replacement and/or rehabilitation of major structural and construction components in older fire facilities throughout the City. The total estimated project cost of $1.9 million includes an unfunded amount of $1.7 million.

33-121.0	**Fire-Rescue Air Operations Base**	**$ 15,000,000**

This project would provide for a 30,000 square foot air operations base configured on 3 to 5 acres of land. The facility would include a helicopter hanger, crew quarters, and administrative space. The total estimated project cost of $15.0 million is entirely unfunded.

33-124.0	**Fire-Rescue Headquarters**	**$ 45,000,000**

This project would provide for a 100,000 square foot modern Fire-Rescue administrative office complex. The total estimated project cost of $45.0 million is entirely unfunded.

Fire — **Fire-Rescue**

CIP Number	Project Title	Funding Required in Future Years
33-120.0	**Fire-Rescue Logistics Facility**	**$ 40,000,000**

This project would provide for a 100,000 square foot warehouse, storeroom, and administrative facility. The total estimated project cost of $40.0 million is entirely unfunded.

33-091.0 Paradise Hills/South Bay Terrace Fire Station **$ 10,211,065**

This project provides for a new station in the Paradise Hills area to serve the Paradise Hills/South Bay Terrace area of San Diego. The total estimated project cost of $10.3 million includes an unfunded amount of $10.2 million.

33-123.0 Regional Public Safety Communications Facility/System **$ 140,000,000**

This project would provide for a regional public safety communication and disaster emergency management facility and technological equipment upgrade to meet current and anticipated needs. Significant portions of this have been identified in the Office of the CIO Wireless Communications Plan. The total estimated project cost of $140.0 million is entirely unfunded.

33-122.0 Regional Public Safety Training Facility **$ 240,000,000**

This project would provide for a 70,000 square foot modern Fire-Rescue, law enforcement and medical training facility including classrooms, props, water reclamation, fire simulation, drill areas, and administration and storage. The facility would be located on approximately 15 acres and fill all public safety training needs. The total estimated project cost of $240.0 million is entirely unfunded.

33-089.0 Skyline North Fire Stations **$ 8,257,149**

This project provides for a new station, in addition to the existing Fire Station 32 located at 484 Briarwood Road, to better serve the growing community of Skyline/Paradise Hills. The total estimated project cost of $9.1 million includes an unfunded amount of $8.3 million.

33-101.0 Western Mission Valley Fire Station **$ 3,040,000**

This project would provide for a new fire station to serve the Western Mission Valley community to meet response time guidelines consistent with City Council policy. The total estimated project cost of $10.6 million includes an unfunded amount of $3.0 million.

Fire Subtotal **$ 544,571,700**

Lifeguard Services — **Fire-Rescue**

CIP Number	Project Title	Funding Required in Future Years
29-494.0	**Children's Pool - Lifeguard Station and Restroom Improvements**	**$ 2,789,414**

This project provides for a new lifeguard station and family restroom at the Children's Pool. The total estimated project cost of $3.3 million includes an unfunded amount of $2.8 million.

33-505.0 La Jolla Cove Lifeguard Station **$ 1,698,788**

This project provides for a new, year-round La Jolla Cove Lifeguard Station located at 100 Coast Boulevard, which will replace the current station. The total estimated project cost of $1.9 million includes an unfunded amount of $1.7 million.

33-503.0 La Jolla Shores Lifeguard Station **$ 3,352,781**

This project provides for a new, year-round La Jolla Shores Lifeguard Station located at 8100 Camino del Oro, which will replace the current station. The total estimated project cost of $3.8 million includes an unfunded amount of $3.3 million.

Unfunded Needs List

Fire-Rescue **Lifeguard Services**

CIP Number	Project Title	Funding Required in Future Years
33-508.0	**Lifeguard Headquarters**	**$ 10,000,000**

This project provides for the replacement of the Lifeguard Headquarters and Boating Safety Unit Dock located at 2581 Quivira Court. The total estimated project cost of $12.7 million includes an unfunded amount of $10.0 million.

33-507.0	**Mission Beach Lifeguard Station**	**$ 769,496**

This project provides for remodeling the existing Mission Beach Station located at 3141 Oceanfront Walk. The total estimated project cost of $864,400 includes an unfunded amount of $769,496.

33-504.0	**South Mission Beach Lifeguard Station**	**$ 4,380,064**

This project provides for a new year-round South Mission Beach Station located at 700 North Jetty Road, which replaces the current station. The total estimated project cost of $4.4 million includes an unfunded amount of $4.4 million.

Lifeguard Services Subtotal	**$ 22,990,543**
Fire-Rescue Total	**$ 567,562,243**



General Services

Annual Allocation - City Facilities Improvements 37-068.0 / A-BT.00001

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for capital improvements at all City facilities. Potential improvements include roof; heating, ventilation, air-conditioning, and elevator replacements.

Justification: Several City-owned facilities are aged and in need of repair. High-priority repairs will be completed with this project. Funding for this annual allocation will ensure the facilities remain safe.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: Projects will be scheduled on a priority basis. In addition to the funds reflected below, Council approved $37.1 million of Capital Outlay and financing appropriations in Fiscal Years 2008 and 2009.

Summary of Project Changes: Fiscal Year 2010 funding is contingent upon the sale of City-owned property. This project has been updated to reflect the funding identified in the Five-Year Financial Outlook.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CAPOTH	302453			11,800,000	11,800,000	11,800,000
REVBND GS	000027				26,100,000	
Total				11,800,000	37,900,000	11,800,000
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CAPOTH	302453						**11,800,000**
REVBND GS	000027	26,100,000					
Total		26,100,000					**11,800,000**
Work Codes							

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General Services
Fleet Services
Fitting Facility Expansion 37-075.0 / S-10042
Council District: 4 **Community Plan:** College Area

Description: This project allows for the expansion of the existing vehicle fitting facility located at the Chollas Operations yard. The expansion will increase the facility from one service bay to six service bays and will include office space. The project will also provide equipment necessary for operations.

Justification: The fitting facility is responsible for outfitting new vehicles and placing them into service as well as preparing retired vehicles for auction. With the consolidation of the fleet to include Police and Fire vehicles, the workload has significantly increased. Additionally, as part of the fleet consolidation, the repair facility located at 20th & B was closed. The vehicles serviced at that location as well as the personnel were transferred to the repair facility at the Chollas Operations yard. In Fiscal Year 2010 it is anticipated that four Equipment Mechanics and one Welder will be assigned to the fitting section. The existing building does not have sufficient space to accommodate the personnel.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in consistent with the College Area Community Plan and is in conformance with the City's General Plan.

Scheduling: It is anticipated that the bid process and award of the contract will be completed in FY 2010. The construction will begin in 2010 and will be completed in FY 2011.

Summary of Project Changes: This is a new project in Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
EQUIP	050030			350,000		
Total				350,000		
Work Codes				CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
EQUIP	050030						**350,000**
Unidentified Funding	999999					100,000	**100,000**
Total						100,000	**450,000**
Work Codes						CF	

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Fire — **General Services**

CIP Number	Project Title	Funding Required in Future Years
33-119.0	**Fire-Rescue Vehicle Maintenance Facility**	**$ 30,000,000**

This project would provide for a 50,000 square foot facility properly sized, equipped and configured to efficiently maintain and repair Fire-Rescue's heavy fleet of apparatus. This facility would also include enough vehicle storage to maintain a ready fleet of replacement or pool vehicles and all associated staff and support functions. The total estimated project cost of $30.0 million is entirely unfunded.

33-069.0	**Kearny Mesa Maintenance and Material Complex**	**$ 612,532**

This project would provide for the repair and upgrade of the Fire-Rescue Department's Apparatus Repair Facility at 3870 Kearny Villa Road. This is one of 12 projects included in the Fire and Life Safety Services Facility Improvement Program. The total estimated project cost of $612,532 is entirely unfunded.

Fire Subtotal **$ 30,612,532**

Fleet Services — **General Services**

CIP Number	Project Title	Funding Required in Future Years
37-077.0	**Pavement Resurfacing Chollas and Fire Vehicle Maintenance Facilities**	**$ 503,000**

This project would provide for estimated 184,000 square feet of asphalt resurfacing in the Chollas Operations Yard with an estimated cost of $273,000. In addition, the project will provide for repair of portions of the concrete paving at the Heavy Fire apparatus repair facility in Kearny Mesa with an estimated cost of $230,000. The total estimated project cost of $503,000 is entirely unfunded.

37-076.0	**Renovation of Automated Vehicle Wash Facilities**	**$ 500,000**

This project would provide for the repair/renovation of the automated vehicle washes located at multiple vehicle maintenance facilities. While the existing car washes have received routine maintenance, they have aged to a point where extensive repair and/or renovation are necessary to keep them operational. The total estimated project cost of $500,000 is entirely unfunded.

Fleet Services Subtotal **$ 1,003,000**

Traffic Control — **General Services**

CIP Number	Project Title	Funding Required in Future Years
63-002.0	**Traffic Signals - Replace Obsolete Controllers**	**$ 2,175,000**

This annual allocation provides for replacing obsolete and/or out-of-production traffic signal controller units. The annual funding needs of $225,000 in Fiscal Years 2011 through 2013 and $300,000 in Fiscal Year 2014 and beyond are unfunded.

Traffic Control Subtotal **$ 2,175,000**

General Services Total **$ 33,790,532**

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Library

Balboa Branch Library (Clairemont Mesa) 35-102.0 / S-00808

Council District: 6 **Community Plan:** Clairemont Mesa

Description: This project provides for a new 15,000 square-foot branch library on the current site to replace the existing facility at 4255 Mount Abernathy. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing undersized facility provides inadequate library services to the community. There are no meeting room facilities, no computer lab, nor adequate seating and collection space.

Operating Budget Effect: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Scheduling: Schematic design began in Fiscal Year 2003 and will continue through Fiscal Year 2010. Construction is estimated to begin in Fiscal Year 2010 and be completed when funding is identified. The estimated cost and schedule for this project were developed in Fiscal Year 2003 and will be revised this fiscal year.

Summary of Project Changes: This project received $450,000 in Development Impact Fees (DIF) made eligible via the Clairemont Mesa Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DIF 02	079521	65,000		450,000		
OCITY LB	102216	215,051	16,856			
Total		280,051	16,856	450,000		
Work Codes				CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DIF 02	079521						**515,000**
OCITY LB	102216						**231,907**
Unidentified Funding	999999					6,955,093	**6,955,093**
Total						6,955,093	**7,702,000**
Work Codes						CF	

Operating Budget Effect

Fiscal Year 2009	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	1.57	-	-	1.57
PE	$ 88,371	$ -	$ -	$ 88,371
NPE	$ 225,293	$ -	$ -	$ 225,293
Total Impact	$ 313,664	$ -	$ -	$ 313,664

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Library

Library

Kensington-Normal Heights Library 35-065.0 / S-00795

Council District: 3 **Community Plan:** Mid-City

Description: This project provides for a 2,000 square-foot expansion of the existing building at 4121 Adams Avenue.

Justification: The Kensington/Normal Heights Branch Library is the smallest branch in the Library System. The community has expressed a desire for the library to remain at the same location.

Operating Budget Effect: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Scheduling: Preliminary design and site studies were performed in Fiscal Years 2002 through 2005. The estimated cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: No Significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CITYGF	630221	19,282	-4,282			
OCITY IN	010529	10,000				
Total		29,282	-4,282			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CITYGF	630221						**15,000**
OCITY IN	010529						**10,000**
Unidentified Funding	999999					2,396,530	**2,396,530**
Total						2,396,530	**2,421,530**
Work Codes						CD	

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	2.25	-	-	2.25
PE	$ 153,858	$ -	$ -	$ 153,858
NPE	$ 67,993	$ -	$ -	$ 67,993
Total Impact	$ 221,851	$ -	$ -	$ 221,851

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Council District: 8 **Community Plan:** Southeastern San Diego

Description: This project provides for a new 25,000 square-foot library at 28th Street and Ocean View Boulevard to serve the Logan Heights Community between the elementary school and the Memorial Charter Middle School. This project was awarded a grant under the State Library Bond Act.

Justification: The Logan Heights Branch Library, located at 811 South 28th Street in the heart of Logan Heights, was built in 1927 and serves a community of 28,883. The 3,967 square foot building has no meeting rooms or a computer lab for its residents and work spaces for staff are very constrained. Updating the existing telecommunications infrastructure is not feasible in the existing facility due to its age and inadequate size. In addition, there is no on-site parking.

Operating Budget Effect: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Scheduling: Construction is scheduled to be completed in Fiscal Year 2010.

Summary of Project Changes: The total estimated project has increased by $889,694, $500,000 from the TOT Interim Funding for Library System Fund 102216 and $389,694 from First Five Grant Fund No. 038030 per City Council Resolution that is pending for construction, to purchase books and fixtures, furnishings, and equipment for the project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DIF 24	079511	12,799	137,201			
HUD108 LH	000019	3,383,000				
OCITY LB	102216	2,700,000	1,000,000			
OTHER F5	038030	1,000,000	899,373			
STATE DF	000001	5,359,724				
Total		12,455,523	2,036,574			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DIF 24	079511						**150,000**
HUD108 LH	000019						**3,383,000**
OCITY LB	102216						**3,700,000**
OTHER F5	038030						**1,899,373**
STATE DF	000001						**5,359,724**
Total							**14,492,097**
Work Codes							

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	4.75	-	-	4.75
PE	$ 369,806	$ -	$ -	$ 369,806
NPE	$ 489,876	$ -	$ -	$ 489,876
Total Impact	$ 859,682	$ -	$ -	$ 859,682

Contact: Darren Greenhalgh E-Mail: dgreenhalgh@sandiego.gov Phone: 619-533-6600

Library

Library

Mission Hills Branch Library 35-096.0 / S-00804

Council District: 3 **Community Plan:** Uptown

Description: This project provides for a 15,000 square-foot library at a site adjacent to the Florence Elementary School, on a block bounded by Front Street, Washington Street, Albatross Street and University Avenue. This project will serve the Mission Hills and Hillcrest neighborhoods and is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The current facility is too small to provide adequate library services to the community. There are no meeting room facilities, no computer lab, nor adequate seating space.

Operating Budget Effect: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Scheduling: Preliminary studies and design concepts began in Fiscal Year 2001. Land acquisition was completed in Fiscal Year 2004 and design work began in Fiscal Year 2006. The schedule for this project was developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: The project cost estimate was updated in Fiscal Year 2009 to $19,046,000.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DIF 29	079512	511,500				
OCITY LB	102216	2,340,917	139,083			
Total		2,852,417	139,083			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DIF 29	079512						**511,500**
OCITY LB	102216						**2,480,000**
Unidentified Funding	999999					16,054,500	**16,054,500**
Total						16,054,500	**19,046,000**
Work Codes						CF	

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	4.50	-	-	4.50
PE	$ 261,317	$ -	$ -	$ 261,317
NPE	$ 263,774	$ -	$ -	$ 263,774
Total Impact	$ 525,091	$ -	$ -	$ 525,091

Contact: Darren Greenhalgh E-Mail: dgreenhalgh@sandiego.gov Phone: 619-533-6600

Council District: 3 **Community Plan:** Greater North Park

Description: This project provides for a new 25,000 square-foot library at an unspecified site to replace the existing facility at 3795 31st Street. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility is too small to provide adequate library services to the community. There are no meeting room facilities, no computer lab, nor adequate seating and collection space.

Operating Budget Effect: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Scheduling: Preliminary studies and meetings with the community were completed in Fiscal Year 2004. A Request for Proposal process was completed in Fiscal Year 2005, but did not result in a redevelopment agreement. The estimated cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: Expenses previously planned for Fiscal Year 2010 have been rescheduled, pending indentification of funding.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CDBG	018502	25,000				
OCITY LB	102216	38,788	451,519			
Total		63,788	451,519			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CDBG	018502						**25,000**
OCITY LB	102216						**490,307**
Unidentified Funding	999999					13,563,291	**13,563,291**
Total						13,563,291	**14,078,598**
Work Codes						CDL	

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	3.74	-	-	3.74
PE	$ 191,619	$ -	$ -	$ 191,619
NPE	$ 395,512	$ -	$ -	$ 395,512
Total Impact	$ 587,131	$ -	$ -	$ 587,131

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Library

Library

Ocean Beach Branch Library 35-100.0 / S-00806

Council District: 2 **Community Plan:** Ocean Beach

Description: This project provides for a 15,000 square-foot library using the current site and adjacent property to serve the Ocean Beach community. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The current facility, originally built in 1927, is too small to provide adequate library services to the community. There are no meeting room facilities, no computer lab, nor adequate seating space.

Operating Budget Effect: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Scheduling: Preliminary studies and design concepts began in Fiscal Year 2001. Property acquisition and design were completed in Fiscal Year 2005. Revision of the design documents is in progress. $75,000 of Development Impact Funds were added in Fiscal Year 2010.

Summary of Project Changes: Construction will continue in Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CDBG	018502	100,000				
DIF 14	079516	71,500		75,000		
HUD108 OB	000019	2,000,000				
OCITY LB	102216	140,891	-69,031			
Total		2,312,391	-69,031	75,000		
Work Codes				C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CDBG	018502						**100,000**
DIF 14	079516						**146,500**
HUD108 OB	000019						**2,000,000**
OCITY LB	102216						**71,860**
Unidentified Funding	999999					7,864,860	**7,864,860**
Total						7,864,860	**10,183,220**
Work Codes						CF	

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	2.77	-	-	2.77
PE	$ 164,014	$ -	$ -	$ 164,014
NPE	$ 243,113	$ -	$ -	$ 243,113
Total Impact	$ 407,127	$ -	$ -	$ 407,127

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Council District: 8 **Community Plan:** Otay Mesa

Description: This project provides for a 15,000-square-foot branch library on an unspecified three-acre site to serve the Otay Mesa/East Community.

Justification: This project will provide branch library service to the Otay Mesa/East Community for future development and population.

Operating Budget Effect: The Personnel Operating Budget Effect is based on the increase in staffing necessary to bring the staffing level up to the standard set in the Branch Facilities Report approved by Council. The Non-Personnel Operating Budget Effect is based on an average amount per increased square footage necessary to fund ongoing maintenance and contractual services required to operate the facility.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Scheduling: Community and project planning is schedule for Fiscal Year 2010. Land acquisition is scheduled for Fiscal Year 2011. Design is scheduled for Fiscal Years 2012-2013. Construction will follow in Fiscal Years 2013-2015. This schedule is contingent upon the rate of development and receipt of Facilites Benefit Assessment Fees.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 14	079014			885,000	1,100,000	3,200,000
Total				885,000	1,100,000	3,200,000
Work Codes				P	L	BCDL

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 14	079014	3,500,000	3,600,000	3,600,000			**15,885,000**
Total		3,500,000	3,600,000	3,600,000			**15,885,000**
Work Codes		C	C	CF			

Operating Budget Effect

Fiscal Year 2015	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	6.70	-	-	6.70
PE	$ 340,685	$ -	$ -	$ 340,685
NPE	$ 280,000	$ -	$ -	$ 280,000
Total Impact	$ 620,685	$ -	$ -	$ 620,685

Contact: Darren Greenhalgh E-Mail: dgreenhalgh@sandiego.gov Phone: 619-533-6600

Library

Library

Paradise Hills Branch Library 35-106.0 / S-00810

Council District: 4 **Community Plan:** Skyline/Paradise Hills

Description: This project provides for a new 15,000 square-foot library at an unspecified site to replace the existing facility located at 5922 Rancho Hills Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility is too small to provide adequate library services to the community. There are no meeting room facilities, no computer lab, nor adequate seating and collection space.

Operating Budget Effect: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Scheduling: Site identification began in Fiscal Year 2008. The estimated cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
OCITY LB	102216	33,856	39,229			
Total		33,856	39,229			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
OCITY LB	102216						**73,085**
Unidentified Funding	999999					8,866,448	**8,866,448**
Total						8,866,448	**8,939,533**
Work Codes						CDFL	

Operating Budget Effect

Fiscal Year 2011	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	2.65	-	-	2.65
PE	$ 122,186	$ -	$ -	$ 122,186
NPE	$ 193,191	$ -	$ -	$ 193,191
Total Impact	$ 315,377	$ -	$ -	$ 315,377

Contact: Darren Greenhalgh E-Mail: dgreenhalgh@sandiego.gov Phone: 619-533-6600

Council District: 5 **Community Plan:** Rancho Bernardo

Description: This project provides for a 2,500 square-foot expansion to the existing branch library at 17110 Bernardo Center Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility does not have a computer lab and additional seating and collection space would enhance service to the community.

Operating Budget Effect: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Scheduling: Preliminary studies and design concepts took place in Fiscal Years 2004 and 2005. The estimated cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
OCITY LB	102216	30,311	6,707			
Total		30,311	6,707			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
OCITY LB	102216						**37,018**
Unidentified Funding	999999					3,467,682	**3,467,682**
Total						3,467,682	**3,504,700**
Work Codes						D	

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	0.54	-	-	0.54
PE	$ 29,377	$ -	$ -	$ 29,377
NPE	$ 32,800	$ -	$ -	$ 32,800
Total Impact	$ 62,177	$ -	$ -	$ 62,177

Contact: Darren Greenhalgh E-Mail: dgreenhalgh@sandiego.gov Phone: 619-533-6600

Library

Library

San Carlos Branch Library Expansion 35-088.0 / S-00800

Council District: 7 **Community Plan:** Navajo

Description: This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing library is too small to provide adequate library services. It does not have a computer lab and the meeting room, public seating and collection space is too small.

Operating Budget Effect: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Scheduling: Preliminary design began in Fiscal Year 2004 and design was completed in Fiscal Year 2008. The cost estimate and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
BENJ	067014	50,000				
CITYGF	630221	50,000				
DIF 12	079506	493,037	107,675			
DONATN SC	067031	1,353				
OCITY LB	102216	33,130				
Total		627,520	107,675			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
BENJ	067014						**50,000**
CITYGF	630221						**50,000**
DIF 12	079506						**600,712**
DONATN SC	067031						**1,353**
OCITY LB	102216						**33,130**
Unidentified Funding	999999					8,526,582	**8,526,582**
Total						8,526,582	**9,261,777**
Work Codes						CDF	

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	3.23	-	-	3.23
PE	$ 163,670	$ -	$ -	$ 163,670
NPE	$ 375,764	$ -	$ -	$ 375,764
Total Impact	$ 539,434	$ -	$ -	$ 539,434

Contact: Darren Greenhalgh E-Mail: dgreenhalgh@sandiego.gov Phone: 619-533-6600

Council District: 2 **Community Plan:** Centre City

Description: This project provides for the design and construction of a new main library of approximately 500,000 square-feet, with approximately 250 underground parking spaces dedicated to library patrons. It will be large enough to accommodate library needs for 20 years and contain expansion space to accommodate growth for another 30 years. The expansion space will be leased as office space until required for library purposes. The lobby will open into a courtyard, which will contain an outdoor cafe, and there will be a 350-seat auditorium adjacent to the lobby. The top floor will house special collections and provide public amenities including an airy reading room, a 400-seat multi-purpose room, an art gallery, a small public meeting room, and a series of open terraces.

Justification: The existing library is too small to provide adequate library and informational services to the region, and cannot support the technological and programmatic needs of the future.

Operating Budget Effect: The operating budget effect has been estimated, but will be refined as the design is further developed. This need will be partially addressed by project-related revenue, which is incorporated in the costs of the project in the amount of $1.8 million in Fiscal Year 2014, the first full year of operation. In Fiscal Year 2014 an additional $5.7 million in operating and maintenance expense is estimated for the over 200,000 square foot size increase from the current Central Library. This includes $1.1 million for 16.94 additional full-time equivelant positions and $4.6 million in non-personnel expense.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2001. Construction is scheduled to begin pending receipt of private funding.

Summary of Project Changes: The project schedule extended to allow more time for private fundraising to fund construction.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CAPOTH	302453	2,800,000				
IDF	030248	2,200,000				
OCITY LB	102216	6,611,795	6,112			
STATE DF	000001		20,000,000			
Total		11,611,795	20,006,112			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CAPOTH	302453						**2,800,000**
IDF	030248						**2,200,000**
OCITY LB	102216						**6,617,907**
STATE DF	000001						**20,000,000**
Unidentified Funding	999999					109,029,197	**109,029,197**
Total						109,029,197	**140,647,104**
Work Codes						C	

Operating Budget Effect				
Fiscal Year	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	16.94	-	-	16.94
PE	$ 1,122,961	$ -	$ -	$ 1,122,961
NPE	$ 4,641,377	$ -	$ -	$ 4,641,377
Total Impact	$ 5,764,338	$ -	$ -	$ 5,764,338

Contact: Darren Greenhalgh E-Mail: dgreenhalgh@sandiego.gov Phone: 619-533-6600

Council District: 8 **Community Plan:** San Ysidro

Description: This project provides for a 15,000 square-foot facility to serve the San Ysidro Community. Discussions are currently underway with the Redevelopment Agency of the City of San Diego to build the new library as part of a redevelopment project currently planned along San Ysidro Boulevard.

Justification: The existing library, built in 1924 and remodeled in 1983, is only 4,089 square feet. It contains no meeting rooms or computer lab, no on-site parking, and no separation of the children's area and quiet study areas.

Operating Budget Effect: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

Scheduling: The preliminary study, including siting a new library, is scheduled to be completed in Fiscal Year 2011. The estimated cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: Expenses previously planned for Fiscal Year 2010 have been rescheduled to Fiscal Year 2011, pending identification of funding.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DIF 20	079518	180,506	135,494			
REDEV	098000				2,500,000	
Total		180,506	135,494		2,500,000	
Work Codes					CF	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DIF 20	079518						**316,000**
REDEV	098000						**2,500,000**
Unidentified Funding	999999					11,870,000	**11,870,000**
Total						11,870,000	**14,686,000**
Work Codes						CDF	

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	4.02	-	-	4.02
PE	$ 177,346	$ -	$ -	$ 177,346
NPE	$ 355,099	$ -	$ -	$ 355,099
Total Impact	$ 532,445	$ -	$ -	$ 532,445

Contact: Darren Greenhalgh E-Mail: dgreenhalgh@sandiego.gov Phone: 619-533-6600

Library

Library

Scripps Ranch Branch Library 35-112.0 / S-00811

Council District: 5 **Community Plan:** Scripps Miramar Ranch

Description: This project provides for an expansion of the Scripps Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The current facility is fully occupied and the current parking lot does not have the capacity to serve the needs of the community.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Scheduling: Some preliminary inquiries were made of available properties in Fiscal Year 2004. The estimated cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
OCITY LB	102216	21,797	13,803			
Total		21,797	13,803			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
OCITY LB	102216						**35,600**
Unidentified Funding	999999					1,090,400	**1,090,400**
Total						1,090,400	**1,126,000**
Work Codes						CD	

Contact: Darren Greenhalgh E-Mail: dgreenhalgh@sandiego.gov Phone: 619-533-6600

Council District: 4 **Community Plan:** Skyline/Paradise Hills

Description: This project provides for a 15,000 square-foot library expansion to the existing facility located at 480 South Meadowbrook Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility is too small to provide adequate library services to the community. There are no meeting room facilities or computer lab, and limited collection space and patron seating.

Operating Budget Effect: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Scheduling: Land acquisition was completed in Fiscal Year 2004. Schematic design is in progress. The schedule for this project was developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: The project cost estimate was updated in FY2009 to $16,817,715.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DIF 23	079509	545,000				
OCITY LB	102216	3,076,946	132,306			
OTHER F5	038030		1,000,000			
PRIV FP	999995		750,000		2,750,000	
Total		3,621,946	1,882,306		2,750,000	
Work Codes					CDF	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DIF 23	079509						**545,000**
OCITY LB	102216						**3,209,252**
OTHER F5	038030						**1,000,000**
PRIV FP	999995						**3,500,000**
Unidentified Funding	999999					8,563,463	**8,563,463**
Total						8,563,463	**16,817,715**
Work Codes						CDF	

Operating Budget Effect

Fiscal Year 2010	Operating Costs	Maintenance Costs	Other Department	Total
Staffing	4.19	-	-	4.19
PE	$ 277,051	$ -	$ -	$ 277,051
NPE	$ 336,936	$ -	$ -	$ 336,936
Total Impact	$ 613,987	$ -	$ -	$ 613,987

Contact: Darren Greenhalgh E-Mail: dgreenhalgh@sandiego.gov Phone: 619-533-6600

Unfunded Needs List

Library **Library**

CIP Number	Project Title	Funding Required in Future Years
35-102.0	**Balboa Branch Library (Clairemont Mesa)**	**$ 6,955,093**

This project provides for a new 15,000 square-foot branch library on the current site to replace the existing facility at 4255 Mount Abernathy. The total estimated project cost of $7.3 million includes an unfunded amount of $7.0 million.

35-111.0	**Carmel Mountain Ranch Branch Library**	**$ 2,221,000**

This project would provide for a 2,000 square-foot expansion of the existing branch library located at 12095 World Trade Drive to better serve the Carmel Mountain Ranch community. This project is part of the 21st Century Library System/Library Department Facility Improvements Program. The total estimated project cost of $2.2 million is entirely unfunded. The cost estimate and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

35-065.0	**Kensington-Normal Heights Library**	**$ 2,396,530**

This project provides for a 2,000 square-foot expansion of the existing building at 4121 Adams Avenue. The total estimated project cost of $2.5 million includes an unfunded amount of nearly $2.4 million.

35-103.0	**Linda Vista Branch Library**	**$ 2,275,000**

This project would expand the existing 10,000 square-foot facility located at 2160 Ulric Street by 5,000 square feet, adding a computer lab and additional patron and collection space. The total estimated project cost of $2.3 million is entirely unfunded. The cost estimate was developed in Fiscal Year 2003 and will be revised when funding is identified.

35-096.0	**Mission Hills Branch Library**	**$ 16,054,500**

This project provides for a 15,000 square-foot library at a site adjacent to the Florence Elementary School to better serve the Mission Hills and Hillcrest neighborhoods. The total estimated project cost of $19 million includes an unfunded amount of $16.0 million.

35-104.0	**North Park Branch Library**	**$ 13,563,291**

This project provides for a new 25,000 square-foot library at an unspecified site to replace the existing facility at 3795 31st Street. The total estimated project cost of $14.1 million includes an unfunded amount of $13.6 million.

35-100.0	**Ocean Beach Branch Library**	**$ 7,864,860**

This project provides for a 15,000 square-foot library using the current site and adjacent property to serve the Ocean Beach community. The total estimated project cost of $10.2 million includes an unfunded amount of $7.9 million.

35-236.0	**Pacific Highlands Ranch Library**	**$ 5,213,168**

This project will provide for an 18,000 square-foot branch library on a three-acre site in Pacific Highlands Ranch to serve the Pacific Highlands Ranch, Torrey Highlands, Black Mountain Ranch, and Del Mar Mesa communities. The project is scheduled to begin in Fiscal Year 2013. The total estimated project cost of $18.0 million includes an unfunded amount of $5.2 million.

35-106.0	**Paradise Hills Branch Library**	**$ 8,866,448**

This project provides for a new 15,000 square-foot library at an unspecified site to replace the existing facility located at 5922 Rancho Hills Drive. The total estimated project cost of $8.9 million includes an unfunded amount of nearly $8.9 million.

Library		Library
CIP Number	Project Title	Funding Required in Future Years

35-114.0 Rancho Bernardo Library **$ 3,467,682**

This project provides for a 2,500 square-foot expansion to the existing branch library at 17110 Bernardo Center Drive. The total estimated project cost of $3.5 million includes an unfunded amount of nearly $3.5 million.

35-088.0 San Carlos Branch Library Expansion **$ 8,526,582**

This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. The total estimated project cost of $9.3 million includes an unfunded amount of $8.5 million.

35-082.0 San Diego Main Library **$ 109,029,197**

This project provides for the design and construction of a new main library of approximately 500,000 square-feet, with approximately 250 underground parking spaces dedicated to library patrons. The estimated total project cost of $185 million includes an unfunded amount of $109.0 million.

35-093.0 San Ysidro Branch Library **$ 11,870,000**

This project provides for a 15,000 square-foot facility to serve the San Ysidro Community. The total estimated project cost of $14.7 million includes an unfunded amount of $12.0 million.

35-112.0 Scripps Ranch Branch Library **$ 1,090,400**

This project provides for an expansion of the Scripps Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. The total estimated project cost of $1.1 million includes an unfunded amount of nearly $1.1 million.

35-107.0 Skyline Hills Branch Library **$ 8,563,463**

This project provides for a 15,000 square-foot library expansion to the existing facility located at 480 South Meadowbrook Drive. The total estimated project cost of $16.8 million includes an unfunded amount of $8.5 million.

35-113.0 South University Community Branch Library **$ 5,972,000**

This project would provide for a 5,000 square-foot expansion of the existing facility at 4155 Governor Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program. The total estimated project cost of $6.0 million is entirely unfunded. The cost estimate was developed in Fiscal Year 2003 and will be revised when funding is indentified.

35-108.0 Tierrasanta Branch Library **$ 4,382,000**

This project will provide for a 6,234 square-foot expansion to the existing branch library at 4985 La Cuenta Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program. The total estimated project cost of $4.4 million is entirely unfunded. The cost estimate was developed in Fiscal Year 2003 and will be revised when funding is identified.

Library Subtotal **$ 218,311,214**

Library Total **$ 218,311,214**



Metropolitan Wastewater

Alvarado Water Quality Lab Roof Replacement 42-934.0 / S-00311

Council District: 7 **Community Plan:** Navajo

Description: This project is to replace the roof on the Alvarado Water Quality Laboratory Building that has been leaking.

Justification: This improvement is needed to protect laboratory equipment.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is consistent with the Navajo community plans and is in conformance with the City's General Plan.

Scheduling: Design and Construction are scheduled to begin and be completed in Fiscal Year 2010.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-R	041509	394,894				
Total		394,894				
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-R	041509						**394,894**
Total							**394,894**
Work Codes							

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Metropolitan Wastewater

Sewer - Metropolitan

Annual Allocation - Clean Water Program Pooled Contingencies 46-502.0 / A.BR.00004

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for Capital Improvements Program (CIP) contingency needs for Metropolitan Sewer projects.

Justification: This project will provide better CIP budget control. Project contingency needs (except annual allocation projects) will be met by this annual allocation.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Scheduling: Pooled contingencies are used on an as needed basis.

Summary of Project Changes: The total project cost decreased in the Sewer Expansion funding by $41,562 due to revised requirements. The total project cost for annual allocations is reflective of the Fiscal Year 2010 budget only. In addition, annual allocations do not show prior year appropriations in the annual budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-E	041509			94,663	737,705	1,018,571
Total				94,663	737,705	1,018,571
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-E	041509	202,476	510,025	640,564	1,339,609		**94,663**
Total		202,476	510,025	640,564	1,339,609		**94,663**
Work Codes							

Contact: David Bryant E-Mail: DBryant@sandiego.gov Phone: 858-292-6452

Annual Allocation - Metro Treatment Plants 42-913.0 / A-BO.00001

Council District: 7 **Community Plan:** No Community Planning Area

Description: This annual allocation provides for minor renovation or replacement of facilities at Metro Treatment Plants (Point Loma Wastewater Plant, North City Water Reclamation Plant and South Bay Water Reclamation Plant) at the Metro Biosolids Center.

Justification: Various facilities require replacement due to increasing wastewater flows and to be compliant with current regulatory requirements. Since the start-up period, several projects will be required within this facility to enhance or maintain operation. This annual allocation will be considered an enhancement to the facility and does not include operation and maintenance.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: The total project cost increased in the Sewer Expansion funding by $568,057 due to revised requirements. The total project cost for annual allocations is reflective of the Fiscal Year 2010 budget only. New sublets will be created under this Annual Allocation. In addition, annual allocations do not show prior year appropriations in the annual budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-E	041509			3,742,975	1,096,048	1,096,048
Total				3,742,975	1,096,048	1,096,048
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-E	041509	1,096,048	1,096,048	1,096,048	1,096,048		**3,742,975**
Total		1,096,048	1,096,048	1,096,048	1,096,048		**3,742,975**
Work Codes							

Contact: Tung Phung E-Mail: TPhung@sandiego.gov Phone: 858-292-6425

Metropolitan Wastewater

Sewer - Metropolitan

Annual Allocation - Metropolitan System Pump Stations 41-926.0 / A-BP.00002

Council District: 2, 8 **Community Plan:** Midway/Pacific Highway Corridor, Barrio Logan

Description: This annual allocation provides for comprehensive upgrades, design modifications, and major renovations or replacement of major equipment, such as pumps, valves, tanks, controls, odor control systems, etc. at Metropolitan System Pump Stations (Pump Station 1, Pump Station 2, Otay and Grove).

Justification: These improvements will allow the pump stations to be run more efficiently and increase the reliability of the Metropolitan Wastewater System.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the applicable Community Plans and is in conformance with the City's General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: The total project cost decreased in the Sewer Expansion and Replacement funding by $6,162,541 due to revised requirements. The total project cost for annual allocations is reflective of the Fiscal Year 2010 budget only. One sublet was converted to a stand-alone project from this annual allocation due to projected costs exceeding $8 million per sublet. In addition, annual allocations do not show prior year appropriations in the annual budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-E	041509			33,746	33,746	33,746
SEWER-R	041509			303,713	303,713	303,712
Total				337,459	337,459	337,458
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-E	041509	33,746	33,746	33,746	33,746		**33,746**
SEWER-R	041509	303,712	303,713	303,713	303,714		**303,713**
Total		337,458	337,459	337,459	337,460		**337,459**
Work Codes							

Contact: Tung Phung E-Mail: TPHung@sandiego.gov Phone: 858-292-6425

Council District: Citywide **Community Plan:** No Community Planning Area

Description: This project provides an emergency reserve for Metropolitan Wastewater Department capital improvement projects.

Justification: This reserve is required to comply with the stipulation from Bond Counsel.

Operating Budget Effect: None.

Relationship to General and Community Plans: None.

Scheduling: The reserve will be used on an as-needed basis, in conformance with Bond Counsel requirements.

Summary of Project Changes: No significant change has been made to this reserve for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-E	041509		3,227,000			
SEWER-R	041509		1,773,000			
Total			5,000,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-E	041509						**3,227,000**
SEWER-R	041509						**1,773,000**
Total							**5,000,000**
Work Codes							

Contact: David Bryant E-Mail: DBryant@sandiego.gov Phone: 858-292-6452

Metropolitan Wastewater

Sewer - Metropolitan

Environmental Monitoring and Technical Services Lab Esplanade and Stream Line 45-965.0 / S-00319

Council District: 2 **Community Plan:** Peninsula

Description: This project provides for design and construction of an esplanade (park) within an approximately 1.25 acre parcel located between the existing Metropolitan Wastewater Department laboratory and adjacent boat channel as well as under-grounding approximately 600 feet of an above ground stream line situated along the boat channel.

Justification: A new 40,000 square foot ocean monitoring laboratory was recently constructed and is now in operation. As a condition of our use of the site, MWWD is required to fund a portion of the esplanade improvements along our frontage. Also, to gain future unobstructed access to the boat channel, the existing stream line must be undergrounded.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Scheduling: Design was completed in Fiscal Year 2009. Construction is scheduled to begin in Fiscal Year 2011 and be completed in FY2012.

Summary of Project Changes: The total estimated project cost increased in the Sewer Expansion funding by $88,000 due to a decrease of $115,861 for land, a decrease of $295,987 for design, and an increase of $499,848 for construction.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-E	041509	234,253			1,872,000	416,000
Total		234,253			1,872,000	416,000
Work Codes					C	C

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-E	041509						**2,522,253**
Total							**2,522,253**
Work Codes							

Contact: Mike Elling E-Mail: MElling@sandiego.gov Phone: 858-292-6477

Council District: 7 **Community Plan:** No Community Planning Area

Description: This project provides for two additional biosolid storage silos (numbers 9 and 10).

Justification: When a silo is out of service, silo storage capacity is frequently exceeded. In order to accommodate such events and to restore adequate silo capacity, it is essential to build two more storage silos.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2011 and be completed in Fiscal Year 2013.

Summary of Project Changes: The total estimated project cost decreased in the Sewer Expansion funding by $412,539 due to a decrease of $1,728,723 for design, and an increase of $1,316,184 for construction.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-E	041509	1,657,760			700,000	5,276,268
Total		1,657,760			700,000	5,276,268
Work Codes					CD	CD

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-E	041509	2,104,000					**9,738,028**
Total		2,104,000					**9,738,028**
Work Codes		C					

Contact: Iraj Asgharazadeh E-Mail: IAsgharazadeh@sandiego.gov Phone: 619 533-5105

Metropolitan Wastewater

Sewer - Metropolitan

MBC Centrate Collection Upgrades 45-982.0 / S-00321

Council District: 7 **Community Plan:** No Community Planning Area

Description: This project provides for converting the existing foul air ducting into dual-use headers for centrate and foul air collection and will increase the size of the existing centrate collection headers.

Justification: This project replaces the foul air header ducts at the centrifuges to a material that will handle both centrate and foul air. These improvements will provide a bypass pipeline for the centrate flow during additional improvements. The additional improvements will upgrade the undersized centrate collection headers for future larger centrate flows and prevent on-going centrate backups into the foul-air duct headers and damage to the centrifuges.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Scheduling: This Design-build project began in Fiscal Year 2009. Construction began in Fiscal Year 2009 and is scheduled to be completed in Fiscal Year 2010.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-E	041509	1,109,747				
SEWER-R	041509	1,109,748				
Total		2,219,495				
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-E	041509						**1,109,747**
SEWER-R	041509						**1,109,748**
Total							**2,219,495**
Work Codes							

Contact: Iraj Asgharzadeh E-Mail: IAsgharzadeh@sandiego.gov Phone: 619 533-5105

Metro Biosolids Center Dewatering Centrifuges Replacement 45-983.0 / S-00339

Council District: 7 **Community Plan:** No Community Planning Area

Description: This project provides for the replacement of four existing dewatering centrifuges with four larger capacity units to handle larger future biosolids flows.

Justification: This project will increase the production capacity of the dewatering centrifuges to accommodate plant shutdowns for maintenance and construction, to accommodate future flows, and to address diverse types of constraining operational factors that limit current capacity. To achieve the required capacity, the existing dewatering centrifuge units must be replaced with larger units.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2009 and is scheduled to be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2011 and be completed in Fiscal Year 2014.

Summary of Project Changes: The total estimated project cost increased in the Sewer Expansion and Replacement funding by $3,938,462 due to an increase for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-E	041509	63,598		111,137	800,000	800,000
SEWER-R	041509	95,397		166,705	1,200,000	1,200,000
Total		158,995		277,842	2,000,000	2,000,000
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-E	041509	800,000	800,000				**3,374,735**
SEWER-R	041509	1,200,000	1,200,000				**5,062,102**
Total		2,000,000	2,000,000				**8,436,837**
Work Codes							

Contact: Pete Wong E-Mail: PWong@sandiego.gov Phone: 858-292-6475

Metropolitan Wastewater

Sewer - Metropolitan

Metro Biosolids Center Odor Control Facility Upgrades 45-989.0 / S-00323

Council District: 7 **Community Plan:** No Community Planning Area

Description: This project provides for upgrading the odor control system fans and ducting to reduce system headlosses and improve overall foul air collection efficiency at the various process areas. Access platforms will also be installed at monitoring instruments and damper locations.

Justification: Several areas at the Metro Biosolids Center (MBC) have been identified to cause significant odor problems due to foul air collection deficiencies because of insufficient fan capacity and high headlosses, including poorly located foul air collection registers. Installing access platforms at the monitoring instruments and air volume control dampers will provide safe and timely access for operation and maintenance needs.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Scheduling: Design is scheduled to begin in Fiscal Year 2010 and be completed in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2011 and be completed in Fiscal Year 2012.

Summary of Project Changes: The total estimated project cost decreased in the Sewer Expansion and Replacement fuding by $210,888 due to a decrease of $438,107 for design, and an increase of $227,219 for construction.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-E	041509	865,608		349,440	963,896	1,800,000
SEWER-R	041509	577,072		232,960	642,597	1,200,000
Total		1,442,680		582,400	1,606,493	3,000,000
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-E	041509						**3,978,944**
SEWER-R	041509						**2,652,629**
Total							**6,631,573**
Work Codes							

Contact: Pete Wong E-Mail: PWong@sandiego.gov Phone: 858-292-6475

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for replacement and upgrade of existing control systems at various Metropolitan Wastewater treatment and pump station facilities. These include the Metro Biosolids Center, North City Water Reclamation Plant, Point Loma Treatment Plant, and South Bay Water Reclamation Plant.

Justification: This project is needed to provide replacement of existing control systems at various facilities. The existing control systems are microprocessor/computer-based. The life cycle of these systems is seven to ten years. The control systems at these facilities entered the life cycle replacement phase in Fiscal Year 2007. Replacement will also provide an upgrade in technology. The change in technology will provide the facilities with greater control system capabilities and are essential for future facility expansion.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: Design and construction began in Fiscal Year 2007 and are scheduled to be completed in Fiscal Year 2018.

Summary of Project Changes: The total estimated project cost increased in the Sewer Expansion and Replacement funding by $14,948,126 due to a decrease of $5,471,891 for design, an increase of $20,216,734 for construction, and an increase of $203,283 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012	
SEWER-E	041509	1,203,005			627,000	534,000	
SEWER-R	041509	6,817,029			3,553,000	3,026,000	
Total		8,020,034			4,180,000	3,560,000	
Work Codes							

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-E	041509	280,500	129,450		1,050,000		**3,823,955**
SEWER-R	041509	1,589,500	733,550		5,950,000		**21,669,079**
Total		1,870,000	863,000		7,000,000		**25,493,034**
Work Codes							

Contact: Ian Harris E-Mail: IHarris@sandiego.gov Phone: 858-654-4433

Metropolitan Wastewater

Sewer - Metropolitan
NCWRP - EDR Enclosure 45-993.0 / S-00340
Council District: 1 **Community Plan:** University

Description: This project will provide an enclosure around the Electro Dialysis Reversal (EDR) at the North City Water Reclamation Plant (NCWRP) to prevent harmful ultraviolet rays and coastal high salinity environmental levels from attacking existing equipment.

Justification: When the EDR was constructed, it was supposed to be a temporary facility with no enclosure. As a result, the EDR's cartridge filters, pumps, piping and other associated equipment are currently open to the environment and therefore are prone to ultraviolet light attack and a high salinity environment. The EDR enclosure will prevent equipment from prematurely failing due to ultraviolet light attack.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Scheduling: Design is scheduled to begin in Fiscal Year 2010 and be completed in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2010 and be completed in Fiscal Year 2011.

Summary of Project Changes: The total estimated project cost decreased in the Sewer Expansion funding by $576,697 due to a decrease of $88,348 for design, a decrease of $531,417 for construction, and an increase of $43,068 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-E	041509			240,000	260,000	
Total				240,000	260,000	
Work Codes				CD	C	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-E	041509						**500,000**
Total							**500,000**
Work Codes							

Contact: Pete Wong E-Mail: PWong@sandiego.gov Phone: 858-292-6475

North City Water Reclamation Plant - Electro Dialysis Reversal Upgrade 45-992.0 / S-00324

Council District: 1 **Community Plan:** University

Description: This project provides for the upgrade of the electro dialysis reversal (EDR) equipment at the North City Water Reclamation Plant including piping, pumps and a chemical feed system.

Justification: The EDR was constructed to be a temporary facility with no enclosure. As a result, the EDR's cartridge filters, pumps, piping, and other associated equipment are currently open to the environment and are prone to ultraviolet light attack and a high salinity environment.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is consistent with the Univeristy Community Plan and is in conformance with the City's General Plan.

Scheduling: Design and construction are scheduled to begin in Fiscal Year 2010 and be completed in Fiscal Year 2012.

Summary of Project Changes: The total estimated project cost decreased in the Sewer Expansion funding by $335,111 due to an increase of $218,030 for design, a decrease of $591,487 for construction, and an increase of $38,346 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-E	041509	476,513		230,000	335,000	535,000
Total		476,513		230,000	335,000	535,000
Work Codes				CD	CD	CD

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-E	041509						**1,576,513**
Total							**1,576,513**
Work Codes							

Contact: Pete Wong E-Mail: PWong@sandiego.gov Phone: 858-292-6475

Metropolitan Wastewater

Sewer - Metropolitan

North City Water Reclamation Sludge Pump Station Upgrade 41-942.0 / S-00309

Council District: 1 **Community Plan:** University

Description: This project provides for correction of a vibration problem at the North City Water Reclamation Plant (NCWRP) Sludge Pump Station.

Justification: Excessive vibration of the pump and flywheel contribute to wear and tear of equipment. The vibration also generates tremendous heat. The excessive vibration and heat can cause premature failure of equipment, impact operational efficiency and have structural impacts at the facility.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2010 and be completed in Fiscal Year 2011.

Summary of Project Changes: The total estimated project cost increased in the Sewer Replacement funding by $56,580 due to an increase of $41,533 for design, an increase of $6,393 for construction, and an increase of $8,654 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-R	041509	237,120		150,000	319,976	
Total		237,120		150,000	319,976	
Work Codes				CD	CD	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-R	041509						**707,096**
Total							**707,096**
Work Codes							

Contact: Pete Wong E-Mail: PWong@sandiego.gov Phone: 858-292-6475

Point Loma - Grit Processing Improvements 45-943.0 / S-00315

Council District: 2 **Community Plan:** Peninsula

Description: This project provides for upgrading the existing grit removal process at the Point Loma Wastewater Treatment Plant which includes new grit agitation blowers enclosed in a sound dampening facility and the associated air piping.

Justification: The Point Loma Wastewater Treatment Plant has six aerated grit removal tanks. Grit removal from influent flows was found to be more efficient when the two south grit tanks were not used. The plant is not achieving desirable grit removal because the existing grit processing equipment is unable to extract fine sand or silt. The grit accumulated downstream of the grit tanks reduces the efficiency of processing equipment and minimizes the biosolid treatment in the digesters.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2001 and is scheduled to be completed in Fiscal Year 2014. Construction began in Fiscal Year 2006 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: The total estimated project cost increased in the Sewer Replacement funding by $4,074,114 due to an increase of $2,794,870 for design, a decrease of $92,422 for construction, and an increase of $1,371,666 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-R	041508	8,301,864			3,173,837	13,578,282
Total		8,301,864			3,173,837	13,578,282
Work Codes					CD	CD

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-R	041508	13,847,633	7,766,045				**46,667,661**
Total		13,847,633	7,766,045				**46,667,661**
Work Codes		CD	CD				

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Metropolitan Wastewater

Sewer - Metropolitan

Point Loma - South Access Road Protection Project 45-960.0 / S-00316

Council District: 2 **Community Plan:** Peninsula

Description: This project provides for continued access to the Point Loma Wastewater Treatment Plant and investigates, and may implement, options to mitigate erosion at two sea coves adjacent to the plant's access road.

Justification: The treatment plant has only one access road as granted by the federal government and this project is needed to ensure continued access.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Scheduling: Phase I design began in Fiscal Year 2002 and was completed in Fiscal Year 2007. Based on reprioritization of projects, Phase II design is scheduled to begin in Fiscal Year 2018 and be completed in Fiscal Year 2018. Construction is scheduled to begin in Fiscal Year 2018 and be completed in Fiscal Year 2018.

Summary of Project Changes: The total estimated project cost decreased in the Sewer Replacement funding by $3,316,500 due to a decrease of $82,245 for land, a decrease of $746,205 for design, a decrease of $2,631,605 for construction, and an increase of $143,555 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-R	041509	351,698				
Total		351,698				
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-R	041509				385,922		**737,620**
Total					385,922		**737,620**
Work Codes					CD		

Contact: Ann Sasaki E-Mail: ASasaki@sandiego.gov Phone: 858-292-6469

Pump Station 2 Onsite Standby Power 45-915.0 / S-00312

Council District: 2 **Community Plan:** Midway/Pacific Highway Corridor

Description: This project provides for the replacement of two of the existing on-site substation transformers to 10 million volt-amp (MVA) capacity and the replacement of two existing engine pumps with two 3-megawatt engine generators. This will provide the station with four 50 percent utility feeds to comply with Environmental Protection Agency (EPA) power requirements.

Justification: The current utility power system does not meet the required EPA power requirements. Two of the existing utility feeds are only rated at 5 MVA with the third rated at 10 MVA. All feeds are limited to two pumps, except during emergency conditions, which provide less than 50 percent of the possible demand. By upgrading the two 5 MVA feeds to 10 MVA and installing a fourth 10 MVA feed, the station will have four 50 percent feeds which will comply with the EPA required two 100 percent feeds. This will also enhance station reliability by allowing any pump to be powered by the engine generators instead of pumps 4 and 5 as currently configured. This will provide the station with four 50 percent utility feeds to comply with (EPA) power requirements.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Midway/Pacific Highway Corridor Community Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2011. Construction will begin in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: The total estimated project cost increased in the Sewer Expansion funding by $1,121,000 due to a decrease of $54,080 for land, an increase of 1,254,601 for design, and a decrease of $79,521 for construction.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-E	041509	129,481		748,800	4,992,000	4,243,200
Total		129,481		748,800	4,992,000	4,243,200
Work Codes				D	CD	C

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-E	041509						**10,113,481**
Total							**10,113,481**
Work Codes							

Contact: Pete Wong E-Mail: PWong@sandiego.gov Phone: 858-292-6475

Metropolitan Wastewater

Sewer - Metropolitan

South Bay Water Reclamation Plant Demineralization Facility Phases I & II 42-930.0 / S-00310

Council District: 8 **Community Plan:** Tia Juana River Valley

Description: This project provides for demineralization of reclaimed water. Phase I will construct a demineralization facility to provide 7.5 million gallons a day (mgd) of reclaimed water for conveyance to the users. Phase II will expand the facility to provide 15 mgd of reclaimed water.

Justification: The majority of reclaimed water is used for irrigation. Too high a level of total dissolved solids (TDS) in the reclaimed water can affect agronomic conditions. Demineralization will reduce the level of TDS in the reclaimed water.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Tia Juana River Valley Community Plan and is in conformance with the City's General Plan.

Scheduling: Phase I design began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2011. Phase I construction is scheduled to begin in Fiscal Year 2011 and be completed in Fiscal Year 2012. Phase II design is scheduled to begin in Fiscal Year 2013 and be completed in Fiscal Year 2016. Phase II construction is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2016.

Summary of Project Changes: The total estimated project cost decreased in the Sewer Expansion funding by $674,076 due to a decrease of $1,695,902 for design and an increase of $1,021,826 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-E	041509	622,839			8,364,489	5,966,278
Total		622,839			8,364,489	5,966,278
Work Codes					CD	C

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-E	041509	783,805	912,489	4,094,505	5,322,857		**26,067,262**
Total		783,805	912,489	4,094,505	5,322,857		**26,067,262**
Work Codes		D	D	CD	CD		

Contact: Ann Sasaki E-Mail: ASasaki@sandiego.gov Phone: 858-292-6469

Wet Weather Storage Facility - Phase I 45-940.0 / S-00314

Council District: 1, 2 **Community Plan:** Citywide

Description: This project provides a seven-million gallon storage facility to intercept peak wet-weather flows generated in the Metropolitan Sewage System. This project also includes the study of intermittent stream discharge as an alternative to a storage facility.

Justification: The facility will reduce the risk of potential wet weather overflows, which may be caused by the capacity limitation of the Metro Pump Station 2 during extreme rainfall events.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Scheduling: A feasibility study was conducted and completed in Fiscal Year 2000. Predesign was completed in Fiscal Year 2001. Design is scheduled to begin in Fiscal Year 2010 and be completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2012 for the facilities required for the intermittent stream discharge. Additional construction for a seven-million gallon storage facility is scheduled to begin in Fiscal Year 2014 and be completed in Fiscal Year 2018.

Summary of Project Changes: The total estimated project cost increased in the Sewer Expansion funding by $1,660,399 due to a decrease of $349,401 for design, a decrease of $1,484,041 for construction, and an increase of $3,493,841 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-E	041509	2,710,860		280,766	432,640	4,932,125
Total		2,710,860		280,766	432,640	4,932,125
Work Codes				D	D	CD

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-E	041509	64,698	4,141,808	14,213,094	65,673,056		**92,449,047**
Total		64,698	4,141,808	14,213,094	65,673,056		**92,449,047**
Work Codes		D	C	C	C		

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Metropolitan Wastewater

Sewer - Municipal

Annual Allocation - CIP Contingencies 46-193.0 / A-BR.00001

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for Capital Improvements Program (CIP) contingency needs for Municipal Sewer projects.

Justification: This project will provide better CIP budget control. Project contingency needs (except annual allocation projects) will be met by this annual allocation.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Scheduling: Pooled contingencies are used on an as needed basis.

Summary of Project Changes: The annual project cost increased in the Sewer Expansion and Sewer Replacement funding by $2,134,385 due to revised requirements.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-E	041506			777,928	965,469	654,434
SEWER-R	041506			1,815,166	2,252,762	1,527,012
Total				2,593,094	3,218,231	2,181,446
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-E	041506						**777,928**
SEWER-R	041506						**1,815,166**
Total							**2,593,094**
Work Codes							

Contact: David Bryant E-Mail: DBryant@sandiego.gov Phone: 858-292-6452

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for the rehabilitation and repair of sewers and manholes at various locations within the City.

Justification: This annual allocation provides for the extension of the useful life of sewers and manholes, improvements in the level of service to the residents of San Diego, and compliance with regulatory agencies' standards by reducing the impact of sewer spills.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost increased in the Sewer Replacement funding by $993,519 due to revised requirements.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-R	041506	400,000		32,489,711	23,397,171	23,397,171
Total		400,000		32,489,711	23,397,171	23,397,171
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-R	041506	23,397,171	14,038,303	14,038,303	14,038,303		**32,489,711**
Total		23,397,171	14,038,303	14,038,303	14,038,303		**32,489,711**
Work Codes							

Contact: Tung Phung E-Mail: TPhung@sandiego.gov Phone: (858) 292-6425

Metropolitan Wastewater

Sewer - Municipal

Annual Allocation - Pump Stations 64, 65, Penasquitos and East Mission Gorge 41-927.0 / A-BP.00003

Council District: 1, 7 **Community Plan:** Mission Trails Regional Park, Navajo, University

Description: This annual allocation provides for the comprehensive upgrades, design modifications, and major/minor renovations or replacement of equipment, such as pumps, valves, tanks, controls, and odor control systems at the pump stations.

Justification: These improvements will allow the pump stations to run more efficiently and increase the reliability of the Municipal Wastewater System.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost decreased in the Sewer Expansion and Replacement funding by $1.6 million due to revised requirements.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-E	041506			54,050	385,096	35,096
SEWER-R	041506			486,446	3,465,861	315,861
Total				540,496	3,850,957	350,957
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-E	041506	35,096	35,096	35,096	35,096		**54,050**
SEWER-R	041506	315,861	315,861	315,861	315,861		**486,446**
Total		350,957	350,957	350,957	350,957		**540,496**
Work Codes							

Contact: Tung Phung E-Mail: TPhung@sandiego.gov Phone: (858) 292-6425

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for the replacement of sewer mains at various locations within the City.

Justification: This annual allocation provides for the replacement of sewer mains that are in a deteriorated condition or are undersized.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: The estimated total project cost increased in the Sewer Expansion and Replacement funding by $15,935,602 to reflect rescheduling of Sewer Replacement and Expansion of $13,865,852 and by $2,069,750 due to inflation. The total project cost for annual allocations is reflective of the Fiscal Year 2010 budget only. In addition, annual allocations do not show prior year appropriations in the annual budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-E	041506			2,090,374	2,690,675	2,690,675
SEWER-R	041506			39,717,100	51,122,819	51,122,819
Total				41,807,474	53,813,494	53,813,494
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-E	041506	2,690,675	1,345,337	1,345,337	1,345,337		**2,090,374**
SEWER-R	041506	51,122,819	25,561,410	25,561,410	25,561,410		**39,717,100**
Total		53,813,494	26,906,747	26,906,747	26,906,747		**41,807,474**
Work Codes							

Contact: Ann Sasaki E-Mail: ASasaki@sandiego.gov Phone: 858-292-6469

Metropolitan Wastewater

Sewer - Municipal

Annual Allocation - Sewer Pump Station Restorations 46-106.0 / A-BP.00001

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for the replacement of deteriorated pumping equipment and/or pipeline appurtenances.

Justification: Many existing sewer pump stations have reached or exceeded their anticipated service life of 40 years. However, because of the widely varying actual lengths of service life, the scheduling for pump station restorations is difficult. This project allows flexibility in replacing deteriorated pumping equipment.

Operating Budget Effect: None.

Relationship to General and Community Plans: This annual allocation is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost increased in the Sewer Expansion and Replacement funding by $1.1 million due to revised requirements.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-E	041506			239,992		
SEWER-R	041506			959,968		
Total				1,199,960		
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-E	041506						**239,992**
SEWER-R	041506						**959,968**
Total							**1,199,960**
Work Codes							

Contact: Tung Phung E-Mail: TPhung@sandiego.gov Phone: (858) 292-6425

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for repair and replacement of sewers in need of emergency or unscheduled repairs.

Justification: This annual allocation provides for emergency repairs and replacement of sewer pipeline to avoid failures of the Municipal Sewer System.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: Annual Allocations 46-206.0 Accelerated Projects and 46-975.0, Developer Projects were combined with Annual Allocation 46-505.0, Unscheduled Projects in the Fiscal Year 2010 Budget to increase budgetary efficiency.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-R	041506			3,488,859	4,474,646	1,265,319
Total				3,488,859	4,474,646	1,265,319
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-R	041506	1,315,932	1,368,569	1,423,312	1,480,244		**3,488,859**
Total		1,315,932	1,368,569	1,423,312	1,480,244		**3,488,859**
Work Codes							

Contact: Tung Phung E-Mail: TPhung@sandiego.gov Phone: (858) 292-6425

Metropolitan Wastewater

Sewer - Municipal
Balboa Avenue Trunk Sewer 46-196.6 / S-00331
Council District: 6 **Community Plan:** Clairemont Mesa

Description: This project provides for the replacement and upgrade of the Balboa Trunk Sewer.

Justification: This project will upgrade the existing 15 - 18-inch diameter and 24-inch diameter pipes.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2002 but was not completed. Design is scheduled to begin again in Fiscal Year 2010 and be completed in Fiscal Year 2011. Construction is scheduled to begin in 2011 and be complete in Fiscal Year 2011.

Summary of Project Changes: The total estimated project cost increased in the Sewer Replacement funding by $477,570.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-R	041506	892,489		1,349,000	3,213,000	
Total		892,489		1,349,000	3,213,000	
Work Codes				CD	CD	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-R	041506						**5,454,489**
Total							**5,454,489**
Work Codes							

Contact: Wendy Gamboa E-Mail: WGamboa@sandiego.gov Phone: 619-235-1971

Carmel Valley Trunk Sewer - East of Interstate 5 46-136.0 / S-00325

Council District: 1 **Community Plan:** Carmel Valley

Description: This project provides for replacement of the existing Carmel Valley Trunk Sewer east of Interstate 5.

Justification: The existing sewer has experienced a significant number of structural failures. Continuing development within the area tributary to the existing trunk sewer will also create the need for greater capacity than the existing sewer can provide. CalTrans will replace a portion of the existing trunk sewer in conjunction with its work on the State Route 56/Interstate 5 interchange. This project is included in the proposed City/Environmental Protection Agency Consent Decree.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan; and it is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 1999 and was completed in Fiscal Year 2005. Construction began in Fiscal Year 2004 and was completed in Fiscal Year 2007. The developer has taken over this project and scheduled to close at the end of Fiscal Year 2010.

Summary of Project Changes: There has been no significant changes to this project for Fiscal Year 2010. The developer has taken over this project and scheduled to close at the end of Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DEV CT	039011	765,000				
FBA 09	079010	66,358				
FBA 10	079012	1,579,328				
FBA 11	079011	896,187				
FBA 17	079015	945,083				
SEWER-R	041506	6,178,068				
Total		10,430,024				
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DEV CT	039011						**765,000**
FBA 09	079010						**66,358**
FBA 10	079012						**1,579,328**
FBA 11	079011						**896,187**
FBA 17	079015						**945,083**
SEWER-R	041506						**6,178,068**
Total							**10,430,024**
Work Codes							

Contact: Allan Navarro E-Mail: ANavarro@sandiego.gov Phone: 858-292-6459

Metropolitan Wastewater

Sewer - Municipal

East Mission Gorge Force Main Rehabilitations 46-169.0 / S-00326

Council District: 7 **Community Plan:** Mission Trails Regional Park

Description: This project provides for the rehabilitation of various sections of the East Mission Gorge force main due to deterioration of the pipeline concrete lining from sulfuric acid build up.

Justification: This project provides for the rehabilitation of the force main in order to prevent breakage of the force main and prevent potential sewage spills.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2004 and is scheduled to be completed in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2010 and be completed in Fiscal Year 2011.

Summary of Project Changes: The total estimated project cost decrease in the Sewer Replacement funding by $3,041,558 with $144,205 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-R	041506	1,100,680		153,960	2,080,000	
Total		1,100,680		153,960	2,080,000	
Work Codes				CD	C	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-R	041506						**3,334,640**
Total							**3,334,640**
Work Codes							

Contact: Tung Phung E-Mail: TPhung@sandiego.gov Phone: 858-292-6425

Council District: 2 **Community Plan:** Peninsula

Description: This project provides for the replacement of the existing 27-inch and 30-inch vitrified clay trunk sewer pipe with 36-inch and 39-inch pipe beneath Cushing Road between Barnett and Nimitz, including the 848 feet of new 8-inch, 10-inch and 15-inch sewer pipe.

Justification: This project provides for the replacement of a trunk sewer with a larger trunk sewer to accommodate additional flow in the future.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2004 but was not completed. Design began again in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2011. Construction is scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: The total estimated project cost increased in the Sewer Expansion and Replacement Funding by $900,00 with $360,000 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-E	041506	2,402,400		6,336,000	2,376,000	
SEWER-R	041506	327,600		864,000	324,000	
Total		2,730,000		7,200,000	2,700,000	
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-E	041506						**11,114,400**
SEWER-R	041506						**1,515,600**
Total							**12,630,000**
Work Codes							

Contact: Carl Spier E-Mail: CSpier@sandiego.gov Phone: 619-533-5126

Metropolitan Wastewater

Sewer - Municipal

Harbor Drive Trunk Sewer Replacement 46-205.0 / S-00336

Council District: 8 **Community Plan:** Centre City

Description: This project provides for upgrading and replacing existing portions of Harbor Drive trunk sewer with 15-inch, 18-inch, 48-inch, and 54-inch pipelines.

Justification: The existing trunk sewer has a portion constructed of techite pipeline, which has been prone to structural failure.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2002 but was not completed. Design began again in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2011 and be completed in Fiscal Year 2012.

Summary of Project Changes: The total estimated project cost increased in the Sewer Replacement Funding by $439,514 due to an increase of $2,163,840 for construction and a decrease of $1,724,326 for design.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-R	041506	984,672			1,040,000	13,312,000
Total		984,672			1,040,000	13,312,000
Work Codes					CD	CD

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-R	041506						**15,336,672**
Total							**15,336,672**
Work Codes							

Contact: Carl Spier E-Mail: CSpier@sandiego.gov Phone: 619-533-5126

Lake Murray Trunk Sewer - In Canyon 46-197.9 / S-00335

Council District: 7 **Community Plan:** Navajo

Description: This project provides for the replacement of three miles of existing trunk sewer and installation of maintenance access pathways.

Justification: This project provides for the upsizing of the trunk sewer to meet build-out capacity.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2003 and is scheduled to be completed in Fiscal Year 2010. Construction is scheduled in Fiscal Year 2010.

Summary of Project Changes: The total estimated project cost increased in the Sewer Replacement funding by $5,385,714 with $550,311 due to inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-R	041506	1,553,305		19,143,493		
Total		1,553,305		19,143,493		
Work Codes				CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-R	041506						**20,696,798**
Total							**20,696,798**
Work Codes							

Contact: Carl Spier E-Mail: CSpier@sandiego.gov Phone: 619-533-5126

Metropolitan Wastewater

Sewer - Municipal
Miramar Road Trunk Sewer 46-195.8 / S-00330
Council District: 7 **Community Plan:** Mira Mesa, University

Description: This project provides for the replacement and upgrade of the Miramar Trunk Sewer.

Justification: This project provides for upgrading the existing 15-inch diameter pipe to 18-inch diameter pipe in order to accommodate the flow from the Marine Corps Air Station, Miramar.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the University and Mira Mesa Community Plans and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2007. Construction began in Fiscal Year 2007 and was completed in Fiscal Year 2008. Environmental mitigation is scheduled to be completed in Fiscal Year 2010.

Summary of Project Changes: The total estimated project cost decreased in the Sewer Replacement funding by $2,036,669 with $930 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-R	041506	4,923,965				
Total		4,923,965				
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-R	041506						**4,923,965**
Total							**4,923,965**
Work Codes							

Contact: Tung Phung E-Mail: TPhung@sandiego.gov Phone: 858-292-6425

Council District: 7 **Community Plan:** College Area

Description: This project provides for the replacement and upgrade of a portion of the Montezuma Trunk Sewer. The project involves the relocation of approximately 1,610 feet of pipe at Camino Del Rio South and Fairmount Avenue.

Justification: A portion of this trunk sewer will be upgraded with a larger pipe placed in the right-of-way, which will increase flow capacity.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the College Area Community Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2004 with final design modifications scheduled to be completed in Fiscal Year 2011. Construction for this project will begin in Fiscal Year 2011.

Summary of Project Changes: The total estimated project cost decreased in the Sewer Replacement funding by $176,426, which $104,457 is for inflation. The delay in construction was due to priority scheduling for the Metropolitan Biosolids Center Centrate Collection Upgrades project (45-982.0).

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-E	041506	596,497		270,000	1,921,500	
SEWER-R	041506	66,277		30,000	213,500	
Total		662,774		300,000	2,135,000	
Work Codes				D	CD	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-E	041506						**2,787,997**
SEWER-R	041506						**309,777**
Total							**3,097,774**
Work Codes							

Contact: Carl Spier E-Mail: CSpier@sandiego.gov Phone: 619-533-5126

Metropolitan Wastewater

Sewer - Municipal
Otay Mesa Trunk Sewer 40-930.0 / S-00301
Council District: 8 **Community Plan:** Otay Mesa

Description: In order to provide adequate sewage capacity and accommodate future growth in the Otay Mesa community, the City of San Diego and developers have entered into cooperative agreements to design and construct the Otay Mesa Trunk Sewer project. This is a multi-phased, major trunk sewer system to serve the Otay Mesa area as described in the 2004 Otay Mesa Sewer Master Plan and Alignment Study. The project constructs all sewer pipes 18-inches and larger and upgrades the existing pump station 23T. Phase 2A1 constructs 2,634 feet of 42-inch pipe in Old Otay Mesa Road. Phase 2A2 constructs a continuation of the pipe for another 4,282 feet. Phase 2B1 constructs a continuation of the pipe for another 6,180 feet to connect to the San Ysidro Trunk Sewer

Justification: The project will provide service for the future wastewater flows in the Otay Mesa Area.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Scheduling: Design for Phases 2A1 and 2A2 began in Fiscal Year 2001 and was completed in Fiscal Year 2010. Design for Phase 2B1 began in Fiscal Year 2001 and is scheduled to be completed in Fiscal Year 2010. Construction for 2A1 and 2A2 began in Fiscal Year 2004 and has been completed. The construction of 2B1 will be scheduled pending continued development.

Summary of Project Changes: The total estimated project cost decreased in the Sewer Expansion funding by $6 million, which includes $240,000 for inflation. Completion of the project has been delayed due to private development in the area.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-E	041506	14,461,757				
Total		14,461,757				
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-E	041506						**14,461,757**
Total							**14,461,757**
Work Codes							

Contact: Tung Phung E-Mail: TPhung@sandiego.gov Phone: 858-292-6425

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for the rehabilitation and repair of 20 miles of sewer pipe.

Justification: This project will help meet EPA requirements to reduce sewer spills while reducing maintenance costs and extending the service life of sewer mains.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Scheduling: Construction is anticipated to be completed in Fiscal Year 2010.

Summary of Project Changes: This project is newly published for Fiscal Year 2010. This project was converted to a stand-alone project (46-050.6 - Pipeline Rehabilitation Phase G-1) from an annual allocation due to costs exceeding $8 million per sublet.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-R	041506	8,834,988				
Total		8,834,988				
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-R	041506						**8,834,988**
Total							**8,834,988**
Work Codes							

Contact: Nevien Antoun E-Mail: NAntoun@sandiego.gov Phone: (619) 533-7492

Metropolitan Wastewater

Sewer - Municipal
Pump Station 79 46-602.6 / S-00338
Council District: 1

Community Plan: Los Penasquitos Canyon Preserve, Fairbanks Ranch Country Club

Description: This project will provide for the upgrade of Pump Station 79 in the Fairbanks Country Club Area.

Justification: This project will provide for upgrading the pump station to City standards and increase the pump station capacity.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and Fairbanks Country Club Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2000 and was completed in Fiscal Year 2004. Construction is anticipated to be completed in Fiscal Year 2011.

Summary of Project Changes: The total estimated project cost has increased by $662,343. Project is expected to be completed by FY2011.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-E	041506	1,040,495			132,467	
SEWER-R	041506	4,161,978			529,866	
Total		5,202,473			662,333	
Work Codes					C	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-E	041506						**1,172,962**
SEWER-R	041506						**4,691,844**
Total							**5,864,806**
Work Codes							

Contact: Tung Phung E-Mail: TPhung@sandiego.gov Phone: 858-2926425

Pump Station 84 Upgrade and Pump Station 62 Abandonment 41-939.0 / S-00308

Council District: 1, 5 **Community Plan:** Rancho Bernardo, Rancho Penasquitos

Description: This project provides for the possible elimination of Sewer Pump Station 62 through the installation of various pipelines and the upsizing of Sewer Pump Station 84, or upgrades to both pump stations depending on the most feasible option.

Justification: This project is needed to optimize the sewage system and possibly to eliminate Sewer Pump Station 62.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo and Rancho Penasquitos Community Plans and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2011. Construction is scheduled in Fiscal Year 2011.

Summary of Project Changes: The total estimated project cost increased in the Sewer Replacement funding by $73,965 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-R	041506	54,080			1,923,077	
Total		54,080			1,923,077	
Work Codes					CD	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-R	041506						**1,977,157**
Total							**1,977,157**
Work Codes							

Contact: Tung Phung E-Mail: TPhung@sandiego.gov Phone: 858-292-6425

Metropolitan Wastewater

Sewer - Municipal
Pump Station Upgrades 41-929.0 / S-00303
Council District: Citywide **Community Plan:** Citywide

Description: This project provides for the upgrade of 23 pump stations, divided into four groups, located throughout San Diego. The upgrades involve providing new and backup pumps and motors, new control panels, new generators, redundant force mains, underground storage tanks, and miscellaneous civil work.

Justification: This project will provide for the upgrading of deteriorated pump stations, improvement of the level of service to the residents of San Diego, and compliance with regulatory agencies by reducing the impact of sewer spills.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Scheduling: Group I design began in Fiscal Year 2003 and was completed in Fiscal Year 2009. Construction began in Fiscal Year 2009 and is scheduled to be completed in Fiscal Year 2010.

Group II design began in Fiscal Year 2005 and is scheduled to be completed in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2010 and be completed in Fiscal Year 2011.

Group III design began in Fiscal Year 2005 and is scheduled to be completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2011.

Group IV design was completed in Fiscal Year 2008. Construction began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: The total estimated project cost increased in the Sewer Replacement funding by $10.3 million, which includes $561,840 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-R	041506	11,237,291		4,950,400	13,876,333	
Total		11,237,291		4,950,400	13,876,333	
Work Codes				CD	CD	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-R	041506						**30,064,024**
Total							**30,064,024**
Work Codes							

Contact: Rolf Lee E-Mail: RLee@sandiego.gov Phone: (858) 533-4660

Council District: 2, 6 **Community Plan:** Mission Bay Park

Description: This project provides for constructing a new pump station, emergency overflow storage structure, 2,200 linear feet of primary and secondary force main to be located in the right-of-way. The project includes the abandonment of the original pump station and existing force main currently located within the recreational space of Mission Bay Park.

Justification: The existing pump station and force main were built in 1953 and have exceeded their service life. The project's goal is to restore and improve the reliability of the pump station and bring it up to current standards and regulations. This project is mandated by the Environmental Protection Agency.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Community Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2000 and is scheduled to be completed in Fiscal Year 2011. Construction began in Fiscal Year 2009 and is scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: The total estimated project cost increased in the Sewer Replacement funding by $56,674 due to inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-R	041506	6,702,900		984,026	1,473,516	
Total		6,702,900		984,026	1,473,516	
Work Codes				CD	CD	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-R	041506						**9,160,442**
Total							**9,160,442**
Work Codes							

Contact: Wendy Gamboa E-Mail: WGamboa@sandiego.gov Phone: (619) 235-1971

Metropolitan Wastewater

Sewer - Municipal

South Mission Valley Trunk Sewer 40-931.0 / S-00302

Council District: 6 **Community Plan:** Mission Valley

Description: This project provides for Phase I replacement of the existing trunk sewer in Mission Valley and installing a larger trunk along approximately 3,500 feet of Taylor Street.

Justification: This project will increase the flow capacity of the South Mission Valley Trunk Sewer.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2002 and was completed in Fiscal Year 2009. Construction began in Fiscal Year 2009 and is scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: The total estimated project cost increased in the Sewer Expansion and Replacement Funding by $13.4 million with a decrease of $220,00 for inflation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-E	041506	2,421,355		3,199,488	2,992,000	
SEWER-R	041506	4,700,277		6,210,770	5,808,000	
Total		7,121,632		9,410,258	8,800,000	
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-E	041506						**8,612,843**
SEWER-R	041506						**16,719,047**
Total							**25,331,890**
Work Codes							

Contact: Wendy Gamboa E-Mail: WGamboa@sandiego.gov Phone: 619-235-1971

United States International University (USIU) Trunk Sewer 46-197.6 / S-00334

Council District: 7 **Community Plan:** Scripps Miramar Ranch

Description: This project provides for the replacement of the existing 2.2-mile trunk sewer and installation of maintenance access pathways and a junction structure at the United States International University. The trunk sewer starts on the west side of Interstate 15, proceeds east through Horse Ranch Canyon, and continues east on the edge of Pomerado Road to 400 feet east of Avenida Magnifica.

Justification: This project will provide for the upsizing of the trunk sewer to meet build-out capacity.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2002 and is scheduled to be completed in Fiscal Year 2012. Construction is scheduled to begin in 2010 and be completed in 2012.

Summary of Project Changes: The total estimated project cost increased in the Sewer Replacement funding by $1.3 million which includes a decrease of $12,477 for inflation. In addition, project completion has been rescheduled for Fiscal Year 2012.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEWER-R	041506	2,615,437		1,785,000	7,647,120	2,572,000
Total		2,615,437		1,785,000	7,647,120	2,572,000
Work Codes				CD	CD	CD

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEWER-R	041506						**14,619,557**
Total							**14,619,557**
Work Codes							

Contact: Rania Amen E-Mail: RAmen@sandiego.gov Phone: 619-533-5492

Water Boards Vol. I-3
06597



Park & Recreation

Balboa Park - Florida Canyon Evaluation and Repair of Broken Storm Drain 21-876.0 / S-01064

Council District: 3 **Community Plan:** Balboa Park

Description: This project provides for evaluation, design, and construction to repair a damaged storm drain that leads from Park Boulevard and the San Diego Zoo Parking Lot into the Florida Canyon creek bed.

Justification: The damaged storm drain has caused a large erosion gully that fully spans the entire length of Florida Canyon from Park Boulevard east to the creek bed. This project will repair the storm drain to prevent further erosion and allow a north-south trail access to continue through the west side of Florida Canyon.

Operating Budget Effect: This facility will likely not require any additional on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Scheduling: Design was completed in Fiscal Year 2009. Construction began in Fiscal Year 2009 and will continue through Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
MBR RP	010518		1,000,000			
Total			1,000,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
MBR RP	010518						**1,000,000**
Total							**1,000,000**
Work Codes							

Contact: Mark Nassar E-Mail: mnassar@sandiego.gov Phone: 619-533-3172

Park & Recreation

Balboa Park

Balboa Park - Marston Point Evaluation and Repair of Collapsed Storm Drain 21-877.0 / S-10062

Council District: 3 **Community Plan:** Balboa Park

Description: This project provides for evaluation, design and construction to repair a damaged storm drain in the Marston Point parking lot area.

Justification: The damaged storm drain causes a portion of the Marston Point parking lot area to flood and remain under water for several days after rain events. This project will repair the damaged storm drain to prevent future flooding.

Operating Budget Effect: This facility will likely not require any additional on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2009. Construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
MBR RP	010518		50,000			
Total			50,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
MBR RP	010518						**50,000**
Total							**50,000**
Work Codes							

Contact: Mark Nassar E-Mail: mnassar@sandiego.gov Phone: 619-533-3172

Balboa Park - Morley Field Evaluation and Repair of Collapsed Storm Drain 21-875.0 / S-10085

Council District: 3 **Community Plan:** Balboa Park

Description: This project provides for evaluation, design and construction to repair a damaged storm drain in the western tennis court area of Morley Field.

Justification: The damaged storm drain causes heavy debris flow after rain events into the parking lot of the off-leash dog park. This project is needed to repair the damaged storm drain to prevent future debris flow.

Operating Budget Effect: This facility will likely not require any additional on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2009. Construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
MBR RP	010518		50,000			
Total			50,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
MBR RP	010518						**50,000**
Total							**50,000**
Work Codes							

Contact: Mark Nassar E-Mail: mnassar@sandiego.gov Phone: 619-533-3172

Park & Recreation

Balboa Park

Balboa Park Improvements 21-865.0 / S-00619

Council District: 3 **Community Plan:** Balboa Park

Description: This project provides for permanent public capital improvements and deferred maintenance of existing facilities in Balboa Park in accordance with Ordinance 0-19113 and Municipal Code section 22.0229.

Justification: Balboa Park, as well as open spaces and coastal beaches, helps define the City's identity, enriches quality of life and serves as a visitor attraction that strengthens the local economy. This regional treasure is threatened by increasing use and a backlog of needed improvements.

Operating Budget Effect: This facility will likely not require any additional on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Scheduling: Phase I of this project provided for televising, repair, and replacement of sewer laterals in 20 buildings. Phase II will televise, repair, and replace the laterals in the next 20 buildings. Phase III will continue with the remaining 20 buildings. The project is currently on hold in Fiscal Year 2010 pending coordination with the Metropolitan Wastewater Department on televising and re-routing of sewer laterals within Balboa Park.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CAPOUT	030245	139,435	31,139			
MBR RP	010518		182,933			
OCITY RP	102341	40	9,960			
TOTAX BP	102244	13,005	46,995			
Total		152,480	271,027			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CAPOUT	030245						**170,574**
MBR RP	010518						**182,933**
OCITY RP	102341						**10,000**
TOTAX BP	102244						**60,000**
Total							**423,507**
Work Codes							

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-5328

North Ocean Beach - Streetscape Enhancement 39-220.0 / S-01057

Council District: 2 **Community Plan:** Ocean Beach

Description: This project provides for streetscape improvements such as hardscape plaza, street trees, ornamental lighting, landscaping, sidewalk repairs, bicycle facilities, signage, and ADA improvements. The first phase of improvements is focused on the area at and adjacent to the intersection of Sunset Cliffs Boulevard and West Point Loma Boulevard, one of the main entries into the Ocean Beach community.

Justification: The North Ocean Beach entryway has been identified as a location for streetscape improvements by Council District 2 and by the community. The goals are to increase safety and security, enhance the community image, and contribute positively to the commercial revitalization of the affected area.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Scheduling: Development of a master plan was completed in Fiscal Year 1999. The Anthony's Pizza site, at the northwest corner of Sunset Cliffs and West Point Loma Boulevards, was acquired and street trees and other streetscape improvements were installed on Voltaire Street and Sunset Cliffs Boulevard in Fiscal Year 2000. A pedestrian plaza design was completed in Fiscal Year 2006 utilizing the Anthony's Pizza site. Environmental documents and permits were submitted in Fiscal Year 2009. Future funding will be needed to complete construction of the plaza and pathways.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CDBG	018502	765,000	70,000			
CITYGF	630221	50,000				
Total		815,000	70,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CDBG	018502						**835,000**
CITYGF	630221						**50,000**
Unidentified Funding	999999					500,000	**500,000**
Total						500,000	**1,385,000**
Work Codes						C	

Contact: Kevin Oliver E-Mail: KOliver@sandiego.gov Phone: 619-533-5139

Park & Recreation

Economic Development

Switzer Canyon/30th Street Bridge Enhancement Program 39-011.0 / S-10054

Council District: 3 **Community Plan:** Greater North Park

Description: This project provides for bridge landscaping, hardscape, tree planting, signage, sidewalk, median, design of traffic calming devices, and pedestrian safety features for the Switzer Canyon/30th Street Bridge.

Justification: This project provides for a variety of improvements within the boundaries of the Greater North Park Maintenance Assessment District (MAD), which will provide visual neighborhood enhancements and support commecial revitalization.

Operating Budget Effect: The North Park MAD will maintain this enhanced area. Maintenance of this area is identified as an improvement in the North Park MAD Assessment Engineer's Report.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Scheduling: Preliminary design began in Fiscal Year 2001. Design will continue and construction will begin when sufficient funds are available.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
ASSESS NP	702491	326	48,260	5,000	5,000	5,000
OCITY IN	010529		25,000			
Total		326	73,260	5,000	5,000	5,000
Work Codes				CD	C	C

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
ASSESS NP	702491	5,000	5,000	5,000	20,000		**98,586**
OCITY IN	010529						**25,000**
Unidentified Funding	999999					175,000	**175,000**
Total		5,000	5,000	5,000	20,000	175,000	**298,586**
Work Codes		C	C	C	C	C	

Contact: Andrew Field E-Mail: AField@sandiego.gov Phone: 619-685-1350

Talmadge Streetscape and Lighting Improvements 39-010.0 / S-00820

Council District: 3 **Community Plan:** Mid-City

Description: This project provides for improvements within the Talmadge Maintenance Assessment District (MAD) including historic metal gate restoration and replacement; landscaping of the existing traffic circle located at 49th Street and Lorraine Drive; lighting improvements; and new signage, sidewalk, curb, and gutter upgrades. The MAD is divided into two zones (east and west). Ornamental lighting improvements are planned for Zone 1 (east). Upgrades and improvements to the existing lighting infrastructure are planned for Zone 2 (west).

Justification: This project provides for a variety of improvements within the boundaries of the Talmadge MAD which will provide visual neighborhood enhancements and support commercial revitalization.

Operating Budget Effect: The Talmadge MAD will maintain the enhanced street lights and other improvements installed through this project. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plans and is in conformance with the City's General Plan.

Scheduling: Initial restoration and replacement of the historic gates have been completed. Additional landscaping, lighting improvements, new signage, sidewalk, curb, and gutter upgrades are ongoing.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
ASSESS TA	702591	31,352	899,214	125,000	150,000	150,000
CDBG	018537		53,050			
OCITY IN	010529	25,000				
Total		56,352	952,264	125,000	150,000	150,000
Work Codes				C	C	C

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
ASSESS TA	702591						**1,355,566**
CDBG	018537						**53,050**
OCITY IN	010529						**25,000**
Total							**1,433,616**
Work Codes							

Contact: Andrew Field E-Mail: afield@sandiego.gov Phone: 619-685-1350

Park & Recreation

Facilities - Eng

North Park Lighting Improvement Project 39-092.0 / S-00823

Council District: 3 **Community Plan:** Greater North Park

Description: This project provides for the installation of approximately 150 street lights within the boundaries of the North Park Maintenance Assessment District (MAD).

Justification: This project provides for street lights within the boundaries of the North Park MAD in accordance with the Assessment Engineer's Report.

Operating Budget Effect: The North Park MAD will provide for the maintenance and energy costs associated with the enhanced street lighting. Maintenance of the street lights is identified as an improvement in the North Park MAD Assessment Engineer's Report.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Scheduling: Light installation began in Fiscal Year 2004 and will continue through Fiscal Year 2010.

Summary of Project Changes: The total estimated project cost increased by $101,520 due to revised project scope.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
ASSESS NP	702491	247,860		150,000		
REDEV	098000	90,000				
Total		337,860		150,000		
Work Codes				C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
ASSESS NP	702491						**397,860**
REDEV	098000						**90,000**
Total							**487,860**
Work Codes							

Contact: Andrew Field E-Mail: AField@sandiego.gov Phone: 619-685-1350

Annual Allocation - Balboa Park Golf Course 25-025.0 / A-EA.00002

Council District: 3 **Community Plan:** Balboa Park

Description: This annual alloation provides for unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Balboa Park.

Justification: This annual allocation will provide for a capital assets cost-avoidance program allowing for timely replacement of unanticipated failure of golf capital assets.

Operating Budget Effect: This program may result in a reduction of on-going operational personnel and non-personnel expenses resulting from a reduction in interim repair solutions needed for maintaining golf capital assets.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Community Plan is in conformance with the City's General Plan.

Scheduling: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: Minor capital replacements may include minor replacement existing golf course building structures and golf course fairway and green systems. This is a newly published project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
GCEF BP	041401			300,000		
Total				300,000		
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
GCEF BP	041401						**300,000**
Total							**300,000**
Work Codes							

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-5328

Park & Recreation

Golf Course

Annual Allocation - Mission Bay Golf Course and Practice Center 25-026.0 / A-EA.00003

Council District: 6 **Community Plan:** Mission Bay Park

Description: This annual allocation provides for unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Mission Bay.

Justification: This annual allocation will provide for a capital assets cost-avoidance program allowing for timely replacement of unanticipated failure of golf capital assets.

Operating Budget Effect: This program may result in a reduction of on-going operation personnel and non-personnel expenses resulting from a reduction in interim repair solutions needed for maintaining golf capital assets.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Community Plan and is in conformance with the City's General Plan.

Scheduling: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: Minor capital replacements may include minor replacement existing golf course building structures and golf course fairway and green systems. This is a newly published project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
GCEF MB	041403			300,000		
Total				300,000		
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
GCEF MB	041403						**300,000**
Total							**300,000**
Work Codes							

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-5328

Annual Allocation - Torrey Pines Golf Course 25-023.0 / A-EA.00001

Council District: 1 **Community Plan:** University

Description: This annual allocation provides for unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Torrey Pines.

Justification: This annual allocation will provide for a capital assets cost-avoidance program allowing for timely replacement of unanticipated failure of golf capital assets.

Operating Budget Effect: This program may result in a reduction of on-going operational personnel and non-personnel expenses resulting from a reduction in interim repair solutions needed for maintaining golf capital assets.

Relationship to General and Community Plans: This project is consistent with the University City Community Plan and is in conformance with the City's General Plan.

Scheduling: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: This is a newly published project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
GCEF TP	041402			300,000		
Total				300,000		
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
GCEF TP	041402						**300,000**
Total							**300,000**
Work Codes							

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-5328

Park & Recreation

Golf Course

Balboa Park Golf Course - Clubhouse and Parking Lot 21-843.0 / S-00614

Council District: 3 **Community Plan:** Balboa Park

Description: This project provides for a master plan, design, and construction of a new clubhouse and a parking lot at the Balboa Park Golf Course.

Justification: Currently the clubhouse is inadequate and there is insufficient parking available to serve users of the golf course.

Operating Budget Effect: This park will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been completed or approved, therefore, the current cost estimate is not available. Operational costs for the project will be developed as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan, East Mesa Precise Plan, and is in conformance with the City's General Plan.

Scheduling: Preliminary assessments are complete. Design is scheduled to begin in Fiscal Year 2010. Construction will be scheduled when the remaining funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
GCEF BP	041401	192,425	311,575	634,120		
Total		192,425	311,575	634,120		
Work Codes				D		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
GCEF BP	041401						**1,138,120**
Unidentified Funding	999999					6,900,000	**6,900,000**
Total						6,900,000	**8,038,120**
Work Codes						CD	

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-5328

Balboa Park Golf Course - Irrigation System - Upgrades 25-019.0 / S-00632

Council District: 3 **Community Plan:** Balboa Park

Description: This project provides for a new irrigation system for the 18-hole golf course at Balboa Park.

Justification: This project provides for replacement of the existing, antiquated, deteriorated, and inefficient irrigation system.

Operating Budget Effect: This facility will likely not require any additional on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2009 and will continue in Fiscal Year 2010 using Continuing Appropriations. A full study of the existing water mains needs to be completed to determine whether or not a new larger water main is needed. Construction will be scheduled after the completion of the study.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
GCEF BP	041401	42,937	1,757,063			
Total		42,937	1,757,063			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
GCEF BP	041401						**1,800,000**
Total							**1,800,000**
Work Codes							

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-5328

Park & Recreation

Golf Course

Balboa Park Golf Course: Concrete Step and Hand Railing Replacement 25-008.0 / S-00626

Council District: 3 **Community Plan:** Balboa Park

Description: This project provides for replacement of wooden steps with concrete steps and hand railings on the 18-hole golf course at Balboa Park.

Justification: Replacement of existing, worn wooden steps with concrete steps and hand rails is needed for safety precautions.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Scheduling: Construction began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2010.

Summary of Project Changes: The total estimated project cost increased by $150,000 in order to complete the project. The scope of the project has not changed. However, the original appropration for the project was $100,000 while the original project cost was estimated to be $250,000.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
GCEF BP	041401	97,859	152,141			
Total		97,859	152,141			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
GCEF BP	041401						**250,000**
Total							**250,000**
Work Codes							

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-5328

Mission Bay Course Golf Course - New Irrigation System 25-017.0 / S-00629

Council District: 6 **Community Plan:** Mission Bay Park

Description: This project provides for a new irrigation system for the Mission Bay Golf Course and practice center.

Justification: This project provides for replacement of the existing, antiquated, deteriorated, and inefficient irrigation system.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2008 and is scheduled to continue in Fiscal Year 2010. A full study of the existing water mains needs to be completed to determine whether or not a new larger water main is needed. Construction will be scheduled after the completion of the study.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
GCEF MB	041403	843	99,157			
Total		843	99,157			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
GCEF MB	041403						**100,000**
Total							**100,000**
Work Codes							

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-5328

Park & Recreation

Golf Course

Mission Bay Golf Course - Driving Range Upgrade 25-021.0 / S-10043

Council District: 6 **Community Plan:** Kearny Mesa, Mission Bay Park

Description: This project provides for upgrade of the existing driving range. Improvements include relocating light poles, replacing underground wiring, demolition of the existing Driving Range Building, and construction and relocation of a new Driving Range Building.

Justification: The existing driving range at Mission Bay Golf Course and Practice Center is outdated and in need of total ovrhaul. This project will provide for upgrade needed to bring this facility up to acceptable golfing standards.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Kearney Mesa and the Mission Bay Park Community Plans and in conformance with the City's General Plan.

Scheduling: Design and construction are scheduled to begin in Fiscal Year 2010.

Summary of Project Changes: This is a newly published project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
GCEF MB	041403			1,000,000		
Total				1,000,000		
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
GCEF MB	041403						**1,000,000**
Total							**1,000,000**
Work Codes							

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-5328

Mission Bay Golf Course and Practice Center - Existing Building Improvements 25-015.0 / S-01090

Council District: 6 **Community Plan:** Mission Bay Park

Description: This project provides upgrades to the existing, antiquated building for Americans with Disabilities Act requirements, deferred building maintenance, tenant improvements, and code upgrades at the Mission Bay Golf Course Practice Center.

Justification: These improvements are necesssary to comply with current codes, address maintenance needs, and increase the viability of identifying potential future lessees.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Master Plan and is in conformance with the City's General Plan.

Scheduling: Design was scheduled in Fiscal Year 2008 and is scheduled to continue in Fiscal Year 2010. Construction will be scheduled upon design completion and funding appropriation, if necessary.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
GCEF MB	041403		400,000			
Total			400,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
GCEF MB	041403						**400,000**
Total							**400,000**
Work Codes							

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-5328

Park & Recreation

Golf Course

Mission Bay Golf Course and Practice Center - New Landscaping 25-014.0 / S-01089

Council District: 6 **Community Plan:** Mission Bay Park

Description: This project provides for new landscaping at the Mission Bay Golf Course and Practice Center.

Justification: Some areas of the existing landscaping within Mission Bay Golf Course and Practice Center are aged and dying and therefore are in need of augmentation. This project is needed to address the impacted areas to provide a more uniform and healthy plant material.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $75,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Community Plan and is in conformance with the City's General Plan.

Scheduling: Design was completed in Fiscal Year 2008. Construction began in Fiscal Year 2009 and is scheduled to be completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
GCEF MB	041403	185	99,815			
Total		185	99,815			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
GCEF MB	041403						**100,000**
Total							**100,000**
Work Codes							

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-5328

Mission Bay Golf Course and Practice Center - New Practice Area Upgrade 25-016.0 / S-00628

Council District: 6 **Community Plan:** Mission Bay Park

Description: This project provides for the demolition of existing, dilapidated miniature golf facilities (phase I) and the construction of additional practice areas at the Mission Bay Golf Course (phase II).

Justification: The proposed area is in a state of disrepair, does not meet current code requirements and poses a potential safety hazard.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $75,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2008 and scheduled to continue in Fiscal Year 2010. Phase I construction was completed in Fiscal Year 2008. Phase II design and construction are scheduled in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
GCEF MB	041403	138,963	261,037			
Total		138,963	261,037			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
GCEF MB	041403						**400,000**
Total							**400,000**
Work Codes							

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-5328

Park & Recreation

Golf Course

Torrey Pines Golf Course - Irrigation & Fence Upgrades 25-020.0 / S-01065

Council District: 1 **Community Plan:** Torrey Pines

Description: This project provides for improvements to the existing irrigation system and the perimeter fence at the maintenance area and along Torrey Pines Golf Course.

Justification: Irrigation improvements with advanced irrigation replacement heads and improved irrigation timing field computers will provide better watering coverage, improved efficiency and irrigation reliability.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan.

Scheduling: Design and Construction were scheduled in Fiscal Year 2009 and are scheduled to continue in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
GCEF TP	041402		250,000			
Total			250,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
GCEF TP	041402						**250,000**
Total							**250,000**
Work Codes							

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-5328

Torrey Pines Golf Course - North Course Reconstruction of 18 Holes 25-005.0 / S-01082

Council District: 1 **Community Plan:** University

Description: This project provides for course improvements at the Torrey Pines Municipal Golf Course (North Course), which includes construction of a new wash rack facility and a sand storage bin.

Justification: This project provides needed reconstruction and improvements of an 18-hole golf course.

Operating Budget Effect: This facility will likely not require any additional on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the University City Community Plan and is in conformance with the City's General Plan.

Scheduling: Design and construction of the wash rack facility and sand storage bin were completed in Fiscal Year 2008. Construction of course improvements began in Fiscal Year 2009, and will continue through Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
GCEF TP	041402	862,043	1,335,642			
Total		862,043	1,335,642			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
GCEF TP	041402						**2,197,685**
Total							**2,197,685**
Work Codes							

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-5328

Park & Recreation

Golf Course

Torrey Pines Golf Course Cart Paths - North and South Course 25-024.0 / S-10045

Council District: 1 **Community Plan:** Torrey Pines

Description: This project provides for replacement of damaged portions of the existing cart paths within Torrey Golf Course. This project also provides for construction of the mission paths and reconstruction of portions of the paths that are too narrow for motorized carts.

Justification: The original cart paths were constructed decades ago for use by manual golf carts. Today's golf courses including Torrey Pines Golf Course use motorized golf carts which are wider and heavier than their original counterparts. As a result of years of use, some portions of the existing cart paths within Torrey Pines Golf Course are cracked, severely worn out and otherwise damaged beyond repair. This project will remove and reconstruct the damaged portions of the cart paths. In addition, some portions of the existing cart paths are too narrow and need to be widened to accommodate today's golf carts. This project is needed to address these areas.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Scheduling: Design and construction are scheduled to begin n Fiscal Year 2010.

Summary of Project Changes: This is a newly published project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
GCEF TP	041402			800,000		
Total				800,000		
Work Codes				CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
GCEF TP	041402						**800,000**
Total							**800,000**
Work Codes							

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-5328

Annual Allocation - Mission Bay Improvements 22-965.0 / A-GF.00004

Council District: 2, 6 **Community Plan:** Mission Bay Park

Description: This annual allocation provides for permanent public capital improvements and deferred maintenance of existing facilities in Mission Bay Park pursuant to the Mission Bay Park Master Plan and in accordance with City Charter, Article V, Section 55.2.

Justification: Mission Bay Park, as well as other regional parks, open spaces and coastal beaches, helps define the City's identity, enriches quality of life and serves as a visitor attraction that strengthens the local economy. This regional treasure is threatened by increasing use and a backlog of needed improvements.

Operating Budget Effect: The operating budget effect will be determined upon completion of each sub-project.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Scheduling: Design and construction will be scheduled in accordance with the scope of various sub-projects.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
MISBAY MF	010502			2,536,208	2,536,208	2,536,208
Total				2,536,208	2,536,208	2,536,208
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
MISBAY MF	010502	2,536,208	2,536,208	2,536,208	2,536,208		**2,536,208**
Total		2,536,208	2,536,208	2,536,208	2,536,208		**2,536,208**
Work Codes							

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Park & Recreation

Mission Bay

Fiesta Island Infrastructure Improvements 22-960.0 / S-00991

Council District: 6 **Community Plan:** Mission Bay Park

Description: This project provides for design and construction of recreational improvements at Fiesta Island consistent with the general development plan and Mission Bay Park Master Plan, including an expanded causeway that has been identified as a high priority, turfed multi-purpose areas, parking lots, playgrounds, comfort stations, walkways, a personal watercraft launching and service area, relocation of the sand area, south beach jetty, coastal landscaping, and additional utilities infrastructure.

Justification: This project provides infrastructure necessary to support future recreational facilities.

Operating Budget Effect: This park will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been completed or approved, therefore the current cost estimate is not available. Operational costs for the project will be developed as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Scheduling: Design and construction will be scheduled in phases as funding is identified and upon completion of the Mission Bay-Fiesta Island General Development Plan (CIP 22-959.0).

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
COP 1A	630231		38,921			
SMF	010507	389,860	2,688,502			
Total		389,860	2,727,423			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
COP 1A	630231						**38,921**
SMF	010507						**3,078,362**
Unidentified Funding	999999					250,000,000	**250,000,000**
Total						250,000,000	**253,117,283**
Work Codes						CD	

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Mariner's Point Road Curbs and Parking Lot - Improvements 22-968.0 / S-10070

Council District: 2 **Community Plan:** Mission Bay Park

Description: This project provides for the design and construction of roadway curbs and a new parking lot on Mariner's Point Road.

Justification: These improvements will provide additional parking, stabilize the existing roadway edge, and reduce maintenance requirements.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $20,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2009. Construction is scheduled to begin in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
MISBAY MF	010502		400,000			
Total			400,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
MISBAY MF	010502						**400,000**
Total							**400,000**
Work Codes							

Contact: Mark Nassar E-Mail: mnassar@sandiego.gov Phone: (619) 533-3172

Park & Recreation

Mission Bay

Mission Bay - Fiesta Island General Development Plan 22-959.0 / S-00624

Council District: 6 **Community Plan:** Mission Bay Park

Description: This project provides for the refinement and design development of the general development plan for Fiesta Island as proposed in the Mission Bay Park Master Plan Update.

Justification: General development plan refinement and design development will provide the next necessary step prior to preparation of construction documents for Fiesta Island development, which will implement the recommendations of the Mission Bay Master Plan Update.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2006 and is scheduled to be complete in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SMF	010507	358,283	275,717			
Total		358,283	275,717			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SMF	010507						**634,000**
Total							**634,000**
Work Codes							

Contact: Jim Winter E-Mail: JWinter@sandiego.gov Phone: 619-235-5257

Mission Bay Park Drinking Fountains - Replacement 22-969.0 / S-10069

Council District: 2, 6 **Community Plan:** Mission Bay Park

Description: This project provides for the replacement of existing drinking fountains at various locations throughout Mission Bay Park.

Justification: These improvements are necessary to comply with federal and State safety and accessibility guidelines.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Scheduling: Design and construction began in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
MISBAY MF	010502		150,000			
Total			150,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
MISBAY MF	010502						**150,000**
Total							**150,000**
Work Codes							

Contact: Mark Nassar E-Mail: mnassar@sandiego.gov Phone: (619) 533-3172

Park & Recreation

Mission Bay

Mission Point/Bayside Walk Security Lighting - Upgrade 22-970.0 / S-10078

Council District: 2 **Community Plan:** Mission Bay Park

Description: This project provides for the design, construction, and/or replacement of existing security lighting bollards located on approximately two miles of the Bayside Walk between Fanuel Street and Mission point.

Justification: The bollards, which are over 15 years old, are deteriorated and inefficient.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Scheduling: Design and construction began in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
MISBAY MF	010502		275,000			
Total			275,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
MISBAY MF	010502						**275,000**
Total							**275,000**
Work Codes							

Contact: Mark Nassar E-Mail: mnassar Phone: (619) 533-3172

North Crown Point Gazebos - Replacement 22-972.0 / S-10020

Council District: 2 **Community Plan:** Mission Bay Park

Description: This project provides for the demolition of the four existing gazebos, the design and construction of a new picnic shelter area, including concrete pad, site furniture, and one or multiple shelters, and upgrades to the existing associated paths of travel at North Crown Point.

Justification: The existing gazebos have termite damage and the wood frames have been partially removed. Site improvements are necessary to comply with federal and State safety and accessibility guidelines.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $7,500 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Scheduling: The project design is estimated to be completed by July 2010 and construction to be completed by June 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DONATN	MS	010597		54,000			
MISBAY	MF	010502		340,000			
Total				394,000			
Work Codes							

Revenue Source/Tag		Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DONATN	MS	010597						**54,000**
MISBAY	MF	010502						**340,000**
Total								**394,000**
Work Codes								

Contact: Mark Nassar E-Mail: mnassar@sandiego.gov Phone: (619) 533-3172

Park & Recreation

Mission Bay

North Tecolote Children's Play Area - Replacement 22-973.0 / TBD

Council District: 6 **Community Plan:** Mission Bay Park

Description: This project provides for the design and construction of upgrades to, or the replacement of, the existing children's play area and associated paths of travel at the North Tecolote Children's Play Area.

Justification: These improvements are necessary to comply with federal and State safety and accessibility guidelines.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $20,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2009. Construction is scheduled to begin in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
MISBAY MF	010502		750,000			
Total			750,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
MISBAY MF	010502						**750,000**
Total							**750,000**
Work Codes							

Contact: Mark Nassar E-Mail: mnassar@sandiego.gov Phone: (619) 533-3172

Sunset Point Parking Lot - Security Lighting 22-976.0 / S-10076

Council District: 2 **Community Plan:** Mission Bay Park

Description: This project provides for the design and construction of security lighting for the Sunset Point parking lot.

Justification: These improvements will provide opportunities to expand park use and prevent crime by providing security lighting.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $7,500 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Scheduling: Design and construction began in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
MISBAY MF	010502		150,000			
Total			150,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
MISBAY MF	010502						**150,000**
Total							**150,000**
Work Codes							

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Park & Recreation

Mission Bay

Vacation Isle North Cove Parking Lot - Security Lighting 22-977.0 / S-10071

Council District: 2 **Community Plan:** Mission Bay Park

Description: This project provides for the design and construction of security lighting for the North Cove parking lot.

Justification: These improvements will provide opportunities to expand park use and prevent crime by providing security lighting.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $7,500 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Scheduling: Design and construction began in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
MISBAY MF	010502		150,000			
Total			150,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
MISBAY MF	010502						**150,000**
Total							**150,000**
Work Codes							

Contact: Mark Nassar E-Mail: mnassar@sandiego.gov Phone: (619) 533-3172

Vacation Isle North Cove Road Improvements 22-978.0 / S-10072

Council District: 2 **Community Plan:** Mission Bay Park

Description: This project provides for the design and construction of drainage and curb improvements to North Cove Road.

Justification: These improvements are necessary to address access and maintenance needs.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $7,500 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan Update and is in conformance with the City's General Plan.

Scheduling: Design and construction began in Fiscal Year 2009.

Summary of Project Changes: No signficant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
MISBAY MF	010502		150,000			
Total			150,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
MISBAY MF	010502						**150,000**
Total							**150,000**
Work Codes							

Contact: Mark Nassar E-Mail: mnassar@sandiego.gov Phone: (619) 533-3172

Park & Recreation

Mission Bay

Vacation Isle Northeast Parking Lot Security Lighting 22-979.0 / S-10073

Council District: 2 **Community Plan:** Mission Bay Park

Description: This project provides for the design and construction of security lighting for the Vacation Isle Northeast parking lot.

Justification: These improvements will provide opportunities to expand park use and prevent crime by providing security lighting.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $7,500 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Scheduling: Design and construction began in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
MISBAY MF	010502		150,000			
Total			150,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
MISBAY MF	010502						**150,000**
Total							**150,000**
Work Codes							

Contact: Mark Nassar E-Mail: mnassar@sandiego.gov Phone: (619) 533-3172

West Bonita Cove Children's Play Area Upgrades 22-980.0 / S-10074

Council District: 2 **Community Plan:** Mission Bay Park

Description: This project provides for the design and construction of upgrades to the existing children's play area and associated paths of travel at West Bonita Cove.

Justification: These improvements are necessary to comply with federal and State safety and accessibility guidelines.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $20,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Scheduling: Design and construction began in Fiscal Year 2009, and are scheduled to be completed in Fiscal year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
MISBAY MF	010502		200,000			
Total			200,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
MISBAY MF	010502						**200,000**
Total							**200,000**
Work Codes							

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Park & Recreation

Mission Bay

West Ski Island - Shoreline Stabilization 22-966.0 / S-10075

Council District: 2 **Community Plan:** Mission Bay Park

Description: This project provides for the design and construction of shoreline stabilization at West Ski Island.

Justification: These improvements are necessary to prevent shoreline erosion and water pollution, and reduce potential safety hazards and maintenance requirements.

Operating Budget Effect: This park will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been completed or approved, therefore, the current cost estimate is not available. Operational costs for the project will be developed as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2009. Construction will be scheduled when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
MISBAY MF	010502		500,000			
Total			500,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
MISBAY MF	010502						**500,000**
Unidentified Funding	999999					2,000,000	**2,000,000**
Total						2,000,000	**2,500,000**
Work Codes						C	

Contact: Mark Nassar E-Mail: mnassar@sandiego.gov Phone: 619-533-3172

252 Corridor (Dorothy Petway) Neighborhood Park 29-458.0 / S-00640

Council District: 8 **Community Plan:** Southeastern San Diego

Description: This project provides for a 2.72 useable acre neighborhood park in the former State Route 252 corridor, including amenities such as a playground, turf and landscaping, picnic shelter, security lighting and a parking lot.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel amd non-personnel expenses. The current cost estimate of $27,000 is based on the Park and Recreation Departments typical cost to maintain various landscape areas. The O&M was approved in 2007 when the park was opened and was approved and included in departments General Fund.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Scheduling: Design was completed in Fiscal Year 2004. Construction began in Fiscal Year 2005 and completed before the park was opened to the public in Fiscal Year 2007. Additonal State funds allowed for a pedestrian bridge to be built over Chollas Creek. The bridge was completed in Fiscal year 2008.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEDC		018508	500,000				
STATE	82	038182	956,975	1,543,025			
Total			1,456,975	1,543,025			
Work Codes							

Revenue Source/Tag		Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEDC		018508						**500,000**
STATE	82	038182						**2,500,000**
Total								**3,000,000**
Work Codes								

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Park & Recreation

Other Parks

252 Corridor Park Improvements - Phase II 29-970.0 / S-01071

Council District: 8 **Community Plan:** Southeastern San Diego

Description: This project provides for design and construction of an approximately 5.8 gross acre, 2.0 useable acre, neighborhood park in the Southcrest Neighborhood of the Southeastern Community Plan Area. Improvements may include picnic shelters, children's play area, hardcourts, walkways, fencing, amphitheater, open turf areas, security lighting, and site furnishings.

Justification: This project provides for additional park land in an extremely park deficient area.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $20,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Southeastern Community Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2009 and is scheuled to be completed in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SEDC CC	010267		1,600,000			
Total			1,600,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SEDC CC	010267						**1,600,000**
Total							**1,600,000**
Work Codes							

Contact: Mark Nassar E-Mail: MNassar@sandiego.gov Phone: 619-533-3172

Angier Elementary School - Joint Use Improvements 29-901.0 / S-00762

Council District: 6 **Community Plan:** Serra Mesa

Description: This project provides for the design and construction of approximately 3.95 acres at Angier Elementary School for joint use facilities to supplement existing park acreage in the Serra Mesa Community. Improvements may include turfed multi-purpose sports fields, multi-purpose courts, walkways, landscaping, a comfort station, and accessibility upgrades.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan in an area that is park deficient. In addition, this project would also include improvements to multi-purpose sports fields and associated infrastructure that would provide the community with safer park conditions.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $134,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa and Serra Mesa Community Plans and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2009. Construction is scheduled to begin in Fiscal Year 2010 and be completed in Fiscal Year 2011.

Summary of Project Changes: Funding previously estimated which was provided by the subdivider is reflected as unidentified funding.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SUBDIV SD	000014	12,017	1,717,983			
Total		12,017	1,717,983			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SUBDIV SD	000014						**1,730,000**
Unidentified Funding	999999					500,000	**500,000**
Total						500,000	**2,230,000**
Work Codes						C	

Contact: Kevin Oliver E-Mail: koliver@sandiego.gov Phone: 619-533-5139

Park & Recreation

Other Parks

Azalea Neighborhood Park Recreation Center - Improvements 29-969.0 / TBD

Council District: 3 **Community Plan:** Mid-City

Description: This project provides for replacement of the existing 1,790 square foot recreation center at Azalea Park with a 5,000 square foot building to expand programmed uses for the City Heights area of the Mid-City Communities consistent with a revised General Development Plan for the park.

Justification: The project will provide an expanded recreation center which is fully complaint with current State code and safety regulations, and State & Federal accessibility requirements. The project will also allow for expanded park and recreation programming within park-deficient Mid City.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $5,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plans and is in conformance with the City's General Plan.

Scheduling: Design will be scheduled when adequate funding is identified. Construction will be scheduled as funding becomes available.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FDGRNT 07	018543		75,000			
PRKDIF MC	039094		66,713			
Total			141,713			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FDGRNT 07	018543						**75,000**
PRKDIF MC	039094						**66,713**
Unidentified Funding	999999					1,693,000	**1,693,000**
Total						1,693,000	**1,834,713**
Work Codes						C	

Contact: Mark Nassar E-Mail: MNassar@sandiego.gov Phone: 619-533-3172

Council District: 8 **Community Plan:** Otay Mesa, San Ysidro

Description: This project provides for the acquisition, design, and construction of approximately 12.6 useable acres, out of approximately 43 total acres, for a community and neighborhood park on Beyer Boulevard.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa and San Ysidro communities.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $127,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and San Ysidro Community Plans and is in conformance with the City's General Plan.

Scheduling: Land acquisition was completed in Fiscal Year 2002. Preliminary design was completed in Fiscal Year 2008. Design and construction schedules are dependent upon the actual rate of development within the Otay Mesa and San Ysidro communities. Design and construction will be scheduled and completed when funding is identified.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent Otay Mesa Public Facilities Financing Plan, including a $13 million increase in total estimated project cost.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 14	079014	182,492	29,508			
STATE DF	000001	1,750,000				
Total		1,932,492	29,508			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 14	079014						**212,000**
STATE DF	000001						**1,750,000**
Unidentified Funding	999999					13,000,000	**13,000,000**
Total						13,000,000	**14,962,000**
Work Codes						C	

Contact: Deborah Sharpe E-Mail: DSharpe@sandiego.gov Phone: 619-525-8261

Park & Recreation

Other Parks

Birney Elementary School Joint Use Improvements 29-919.0 / S-00678

Council District: 3 **Community Plan:** Uptown

Description: This project is Birney Elementary School Joint Use Field Improvements.

Justification: The Community has a deficit of population based park area according to the Citywide standards. This will add additional recreational area to an underserved Community.

Operating Budget Effect: None for Construction. Approximately $21,000 a year for maintenance of the field after construction is completed. The City will split maintenance costs with the School District after parity is reached per terms of the Joint Use agreement with the School District.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Scheduling: Phase I design completion date is July 2009 and construction completion date is December 2010. Future phases will be scheduled when funding is identified.

Summary of Project Changes: This is a new project for Fiscal Year 2010. An increase of $30,000 of Development Impact Funds was added in Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DIF 29	079512			30,000		
Total				30,000		
Work Codes				CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DIF 29	079512						**30,000**
Unidentified Funding	999999					230,000	**230,000**
Total						230,000	**260,000**
Work Codes						CD	

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Black Mountain Ranch Community Park - Acquisition and Development 29-427.0 / S-00639

Council District: 1 **Community Plan:** Torrey Highlands, Black Mountain Ranch

Description: This project provides for the acquisition, design and construction of a 30 useable-acre community park serving the Black Mountain Ranch and Torrey Highlands communities. Phase I includes the construction of 13 acres, including the athletic fields and a parking lot. Phase II will complete the remaining 17 acres and its associated amenities. The project costs are dependent upon all developments within the Black Mountain Ranch and Torrey Highlands communities providing their fair share toward the costs of the park.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan and provide additional park acreage in a community that is deficient of park land. The community park will provide for additional recreational opportunities to the communty.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $268,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch and Torrey Highlands Subarea Plans and is in conformance with the City's General Plan.

Scheduling: Phase I construction was completed in Fiscal Year 2006. Phase II of this project is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent cost information available, including a $200,000 increase in the total estimated project cost for the addition of a traffic signal.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 10	079012	2,950,000	906,000		11,885,216	
FBA 17	079015		1,608,784			
Total		2,950,000	2,514,784		11,885,216	
Work Codes					CR	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 10	079012						**15,741,216**
FBA 17	079015						**1,608,784**
Unidentified Funding	999999					200,000	**200,000**
Total						200,000	**17,550,000**
Work Codes							

Contact: Kevin Oliver E-Mail: koliver@sandiego.gov Phone: 619-533-5139

Park & Recreation

Other Parks

Cabrillo Heights Neighborhood Park - Improvements 29-902.0 / S-00763

Council District: 6 **Community Plan:** Serra Mesa

Description: This project provides for improvements at Cabrillo Heights Neighborhood Park. Phase I improvements may consist of development of an off-leash dog area on a 0.32 acre portion of the park; paving of approximately 700 feet of the road located along the north property line; tree planting or landscape buffering along the entire 1,200-foot length of the north road; ballfield area furnishings, including benches and drinking fountains; and accessibility upgrades. Phase II improvements may include a group picnic shelter.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan. The project will enhance the quality of the Cabrillo Heights Neighborhood Park through a variety of improvements providing the community with a more pleasing park-like atmosphere.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $4,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2009 and will be completed in Fiscal Year 2010. Construction is scheduled to begin in and be completed by Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SUBDIV SD	000014	15,698	662,302			
Total		15,698	662,302			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SUBDIV SD	000014						**678,000**
Unidentified Funding	999999					165,000	**165,000**
Total						165,000	**843,000**
Work Codes						C	

Contact: Kevin Oliver E-Mail: koliver@sandiego.gov Phone: 619-525-5139

Camino Ruiz - Median Improvements from Aquarius to Jade Coast Road 29-991.0 / S-10041

Council District: 5 **Community Plan:** Mira Mesa

Description: This project provides for the installation of landscape and stamped concrete to replace asphalt medians in this transportation corridor.

Justification: This project is an identified improvement in the Mira Mesa Maintenance Assessment District. The existing asphalt medians are old and damaged and the community wishes to replace them with landscape and stamped concrete median, consistent with other median improvements along Mira Mesa Boulevard and Black Mountain Road.

Operating Budget Effect: Sweeping and upkeep of medians will continue to be funded by the Mira Mesa Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and it is in conformance with the City's General Plan.

Scheduling: Design and construction are scheduled to begin in Fiscal Year 2010.

Summary of Project Changes: This newly published project will provide for the replacement of existing asphalt medians with landscape and stamped concrete medians.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
ASSESS AM	702231			529,000		
Total				529,000		
Work Codes				CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
ASSESS AM	702231						**529,000**
Total							**529,000**
Work Codes							

Contact: Joe Henderson E-Mail: jwhenderson@sandiego.gov Phone: 619-685-1359

Park & Recreation

Other Parks

Camino Santa Fe - Median Improvements Rasha St. to Future Carroll Canyon Rd 29-987.0 / S-10037

Council District: 5 **Community Plan:** Mira Mesa

Description: This project provides for the replacement of existing asphalt medians with stamped concrete medians.

Justification: This project is an identified improvement in the Camino Santa Fe Maintenance Assessment District. The existing medians are old and damaged and in need of renovation or replacement.

Operating Budget Effect: The Camino Santa Fe Maintenance Assessment District will be repsonsible for maintenance associated with the medians.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and it is in conformance with the City's General Plan.

Scheduling: This project is scheduled for Fiscal Year 2010.

Summary of Project Changes: This newly published project will provide for the replacement of existing asphalt medians with stamped concrete medians.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
ASSESS AN	702642			150,000		
Total				150,000		
Work Codes				CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
ASSESS AN	702642						**150,000**
Total							**150,000**
Work Codes							

Contact: Joe Henderson E-Mail: jwhenderson@sandiego.gov Phone: 619-685-1359

Canyonside Community Park Sportsfield Lighting Upgrade 29-938.0 / S-00768

Council District: 1 **Community Plan:** Rancho Penasquitos

Description: Conversion of existing, outdated, luminaries to energy efficient luminaries at fields 6 through 9.

Justification: Upgrading light levels to current safety standards would provide for better lumination of the sportsfield for recreational users.

Operating Budget Effect: None.

Relationship to General and Community Plans: The project is consistent with the Canyonside Community Park General Development Plan, the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Scheduling: Construction began in Fiscal Year 2008 and is expected to be completed in Fiscal Year 2010.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DEV BM	392190	140,000				
PRKDIF PE	039085	205,000				
Total		345,000				
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DEV BM	392190						**140,000**
PRKDIF PE	039085						**205,000**
Total							**345,000**
Work Codes							

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Park & Recreation

Other Parks

Carmel Country Road From Carmel Creek North to McGuire - Median Imprvmts 29-989.0 / S-10039

Council District: 1 **Community Plan:** Carmel Valley

Description: This project provides for the installation of landscaping and accompanying stamped concrete to an unimproved median along Carmel Country Road.

Justification: The benefit of this project is to improve the visual quality and integrity of the street medians through street and landscaping improvements.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Scheduling: Design and construction are scheduled for Fiscal Year 2010.

Summary of Project Changes: This new published project provides for the installation of landscaping and accompanying stamped concrete to an unimproved median along Carmel Country Road.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
ASSESS CN	702202			110,000		
Total				110,000		
Work Codes				CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
ASSESS CN	702202						**110,000**
Total							**110,000**
Work Codes							

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Carmel Grove Mini-Park - Play Area Upgrade 29-689.0 / S-00659

Council District: 1 **Community Plan:** Carmel Valley

Description: This project provides for the upgrade and replacement of playground equipment at the Carmel Grove Mini-Park.

Justification: This project will provide a play area that is fully compliant with State and federal safety and accessibility regulations.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Neighborhood 1 Precise Plan, the Carmel Valley Community Plan, and is in conformance with the City's General Plan.

Scheduling: Design is complete. Construction will be scheduled when additional funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA	02	079002	7,156	68,132			
FBA	CV	079009		352,712			
	Total		7,156	420,844			
Work Codes							

Revenue Source/Tag		Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA	02	079002						**75,288**
FBA	CV	079009						**352,712**
Unidentified Funding		999999					39,467	**39,467**
	Total						39,467	**467,467**
Work Codes							C	

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Park & Recreation

Other Parks

Carmel Mountain Ranch Community Park Children's Play Area Improvements 29-981.0 / S-01072

Council District: 5 **Community Plan:** Carmel Mountain Ranch

Description: This project provides for the upgrade and replacement of playground equipment at the Carmel Mountain Ranch Community Park, which includes site ADA upgrades such as new walkways, accessible parking spaces, and accessible walkways to existing picnic tables. The new play equipment and rubberized safety surfacing will meet current accessibility and safety standards.

Justification: This project will provide much needed playground improvements to meet current code requirements and provide safety for users of the park.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Scheduling: Construction is scheduled to begin in Fiscal Year 2010.

Summary of Project Changes: This project was added to the Fiscal Year 2009 CIP budget late in the Fiscal Year. However, no significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CAPOTH	302453		150,000			
STATE CM	000039		256,512			
Total			406,512			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CAPOTH	302453						**150,000**
STATE CM	000039						**256,512**
Total							**406,512**
Work Codes							

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Carmel Valley Community Park South - Neighborhood #8A 29-764.0 / S-00750

Council District: 1 **Community Plan:** Carmel Valley, Torrey Hills

Description: This project provides for developing a 15 useable acre community park in the Torrey Hills and Carmel Valley Neighborhoods south of State Route 56, located in Carmel Valley Neighborhood 8A.

Justification: This project will contribute to satisfying the population-based park acreage requirements of the City's General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $142,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Neighborhood 8A Precise Plan, the Carmel Valley and Torrey Hills Community Plans, and is in conformance with the City's General Plan.

Scheduling: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2010.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent Carmel Valley and Torrey Hills Public Facilities Financing Plans, including a $204,983 increase in total esitmated project cost.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DEV TR	010608	2,018,001	-11,405			
FBA 08	079008	6,992,753	967,492			
OTHER DF	000006	1,508,431	2,086,552			
PDIF 12	039063	11,000				
Total		10,530,185	3,042,639			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DEV TR	010608						**2,006,596**
FBA 08	079008						**7,960,245**
OTHER DF	000006						**3,594,983**
PDIF 12	039063						**11,000**
Total							**13,572,824**
Work Codes							

Contact: Kevin Oliver E-Mail: koliver@sandiego.gov Phone: 619-533-5139

Park & Recreation

Other Parks

Carmel Valley Community Park South - Recreation Building 29-407.0 / S-00635

Council District: 1 **Community Plan:** Carmel Valley, Torrey Hills

Description: This project provides for a 16,347 square foot recreation building to serve the Torrey Hills and Carmel Valley Neighborhoods south of State Route 56, located in Carmel Valley Community Park South Neigborhood 8A.

Justification: This project will contribute to satisfying the population-based park acreage requirements of the City's General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $300,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas and facilities. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Torrey Hills Community Plan, the Carmel Valley Neighborhood 8A Precise Plan, and is in conformance with the City's General Plan.

Scheduling: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DEV TR	010608	18,562	134,438			
FBA 08	079008	4,458,394	541,606			
PDIF 12	039063	631,033				
PRKFEE DT	000015	15,967				
Total		5,123,956	676,044			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DEV TR	010608						**153,000**
FBA 08	079008						**5,000,000**
PDIF 12	039063						**631,033**
PRKFEE DT	000015						**15,967**
Total							**5,800,000**
Work Codes							

Contact: Kevin Oliver E-Mail: koliver@sandiego.gov Phone: 619-533-5139

Carmel Valley Multi-use Trail - Neighborhood 10 52-660.0 / S-00722

Council District: 1 **Community Plan:** Carmel Valley

Description: This project provides for a multi-use trail connection from Del Mar Mesa to Neighborhood 10 Precise Plan.

Justification: The construction of the identified trails or trail connections will contribute to completion of connectivity with the existing City and Regional trail system, providing benefits to the community, including increased recreational opportunities, protection of senstive natural resources, and alternate transportation opportunities to residents and visitors.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $20,000 is based upon the Park and Recreation Department's current cost to maintain various open space areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and the Carmel Valley Neigborhood 10 Precise Plan, and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2007. Construction began in Fiscal Year 2009. This schedule is contingent upon the rate of development and fees collected in the community. The project is expected to be completed in Fiscal Year 2010. Completion is dependent on development construction build out.

Summary of Project Changes: Project cost and schedule are updated to reflect the most recent Carmel Valley Community Public Facilities Financing Plans, including a $40,600 increase in total estimated project cost.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 08	079008	104,868	515,732			
Total		104,868	515,732			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 08	079008						**620,600**
Total							**620,600**
Work Codes							

Contact: Rick Thompson E-Mail: rthompson@sandiego.gov Phone: 619-533-6756

Park & Recreation

Other Parks

Carmel Valley Neighborhood Park - Neighborhood #8 29-482.0 / S-00642

Council District: 1 **Community Plan:** Carmel Valley

Description: This project provides for acquiring and developing a four useable acre neighborhood park in Carmel Valley. Amenities may include a play area, picnic facilities, open turf area, and landscaping. Frontage road improvement will be provided by another project.

Justification: This project will provide the community with additional recreational opportunities as well enhance the visual quality of the area.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $36,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan, the Carmel Valley Neighborhood 8 Precise Plan, and is in conformance with the City's General Plan.

Scheduling: The land was acquired as part of the Carmel Valley Restoration and Enhancement Project. Design and construction will be scheduled contingent upon the actual rate of development fees collected within the community and the identification of funding. Design began in Fiscal Year 2009 and is to be completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA	08	079008	68,675	2,681,325			
FBA	CV	079009			1,105,000		
Total			68,675	2,681,325	1,105,000		
Work Codes					C		

Revenue Source/Tag		Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA	08	079008						**2,750,000**
FBA	CV	079009						**1,105,000**
Unidentified Funding		999999					1,179,350	**1,179,350**
Total							1,179,350	**5,034,350**
Work Codes							C	

Contact: Kevin Oliver E-Mail: KOliver@sandiego.gov Phone: 619-533-5139

Council District: 1 **Community Plan:** Carmel Valley

Description: This project provides for the design and construction of a 33,000 square foot skate park in Carmel Valley, which will include a 13,500 square foot skating surface area, a concessions and restroom building, lighting for night-time use, and landscaping. The skate park is proposed to be located on City-owned land.

Justification: This project provides additional park improvements within Carmel Valley which will increase the recreational activities available to the community.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $150,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas and facilities. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2007 and construction began in Fiscal Year 2009. Construction is estimated to be completed by Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 02	079002	427,585	2,728,915			
PDIF 14	390662	50,000	3,500			
Total		477,585	2,732,415			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 02	079002						**3,156,500**
PDIF 14	390662						**53,500**
Total							**3,210,000**
Work Codes							

Contact: Alex Garcia E-Mail: agarica@sandiego.gov Phone: 619-533-4640

Park & Recreation

Other Parks

Carson Elementary School - Joint Use Improvements 29-514.0 / S-00646

Council District: 6 **Community Plan:** Linda Vista

Description: This project provides for the improvement of approximately 1.8 acres of existing fields at Carson Elementary School for joint use purposes. The improvements may include turfing for multi-use ball fields and back stops.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $22,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Scheduling: Design was completed in Fiscal Year 2007. Construction is scheduled to be completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DIF 07	079503	83,532	1,468			
P/P	010365		30,000			
STATE BG	038251	465,724	24,355			
STATE HG	038250	144,583				
Total		693,839	55,823			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DIF 07	079503						**85,000**
P/P	010365						**30,000**
STATE BG	038251						**490,079**
STATE HG	038250						**144,583**
Total							**749,662**
Work Codes							

Contact: Kevin Oliver E-Mail: KOliver@sandiego.gov Phone: 619-533-5139

Central Avenue Mini Park-Acquisition and Development 29-002.0 / S-00992

Council District: 3 **Community Plan:** Mid-City

Description: This project provides for the acquisition of an approximately 16,000 square foot parcel, remaining from the construction of the Interstate 15 freeway through Mid-City at the corner of Central Avenue and Landis Street, to be developed as a mini park. Amenities may include an open turf area, children's play area, skate park, seating areas, walkways, and security lighting.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $3,500 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plans and is in conformance with the City's General Plan.

Scheduling: Land acquisition was completed in Fiscal Year 2008. Design and construction will be scheduled contingent upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CITYGF	630221	135,000				
DONATN RD	010259	136,324	13,676			
PRKDIF MC	039094	199,000				
STATE CL	038263	56,000				
Total		526,324	13,676			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CITYGF	630221						**135,000**
DONATN RD	010259						**150,000**
PRKDIF MC	039094						**199,000**
STATE CL	038263						**56,000**
Unidentified Funding	999999					292,000	**292,000**
Total						292,000	**832,000**
Work Codes						CD	

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Park & Recreation

Other Parks

Chollas Lake Accessible Fishing Pier 28-006.0 / S-10019

Council District: 4 **Community Plan:** Skyline/Paradise Hills

Description: This project provides for a new ADA accessible fishing pier, ADA accessible path from the parking lot to the fishing pier and some ADA parking lot upgrades.

Justification: The heavily used park currently does not have a convenient path from the parking lot to the lake for people with disabilities. This project will provide a convenient path and an accessible fishing pier out into the lake.

Operating Budget Effect: This project will not impact the overall maintenance costs for the park.

Relationship to General and Community Plans: This project is consistent with the Mid-City community plan and is consistent with the City's General Plan.

Scheduling: Design will begin in Fiscal Year 2010 and construction should be complete in Fiscal Year 2012.

Summary of Project Changes: This is a new project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
PRKDIF MC	039094			60,000		
Total				60,000		
Work Codes				CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
PRKDIF MC	039094						**60,000**
Total							**60,000**
Work Codes							

Contact: Jim Winter E-Mail: jwinter@sandiego.gov Phone: 619-235-5257

City Heights Mini-Park Development 29-956.0 / S-01070

Council District: 3 **Community Plan:** Mid-City

Description: This project provides for the design and construction of an approximately 5,348 SF (0.123 acre) public mini-park, in the City Heights area of the Mid City Community. Improvements may include amenities such as seating, walkways, picnic areas, landscaping, irrigation, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore the current cost estimate of $1,158 is based upon the Park and Recreation Department's current cost to maintain various landscape areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mid City Community Plans and is in conformance with the City's General Plan.

Scheduling: Project design is scheduled to begin in Fiscal Year 2010.

Summary of Project Changes: This is a newly published project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
REDEV	098000		731,500			
Total			731,500			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
REDEV	098000						**731,500**
Total							**731,500**
Work Codes							

Contact: Clark Ritter E-Mail: CRitter@sandiego.com Phone: (619) 533-4601

Park & Recreation

Other Parks

Coastal Bluff Erosion and Access 29-913.0 / A-GF.00006

Council District: Citywide **Community Plan:** Citywide

Description: This project provides partial funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, that were identified and prioritized in a 2003 Coastal Erosion Assessment Survey. High priority sites are those that present potential public hazards.

Justification: This project provides improvements to coastal erosion sites that present potential public hazards.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $65,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: Shell Beach and Sea Ridge were completed in Fiscal Year 2008. Design for the next six locations began in Fiscal Year 2008 and was completed in Fiscal Year 2009. Future design and construction will be scheduled as funding becomes available.

Summary of Project Changes: The total estimated project cost has decreased by $914,665 due to a revised scope.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
EGF 52	105052		250,000			
MBR RP	010518		332,933			
Total			582,933			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
EGF 52	105052						**250,000**
MBR RP	010518						**332,933**
Unidentified Funding	999999					2,702,402	**2,702,402**
Total						2,702,402	**3,285,335**
Work Codes						CD	

Contact: Ali Darvishi E-Mail: adarvishi@sandiego.gov Phone: 619-533-5328

Crest Canyon Resource Management Plan 29-975.0 / S-10067

Council District: 1 **Community Plan:** Carmel Valley, Torrey Pines

Description: This project provides for the completion of an existing biology report, a literature review, data collection, and formulation of Area Specific Management Directives to manage the Multiple Species Conservation Program (MSCP) covered species within Crest Canyon.

Justification: This project will provide a management framework for sensitive resources within the plan area.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley and Torrey Pines Community Plans and is in conformance with the City's General Plan.

Scheduling: This project began in Fiscal Year 2009 and will be completed in Fiscal Year 2011

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
MBR RP	010518		75,000			
Total			75,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
MBR RP	010518						**75,000**
Total							**75,000**
Work Codes							

Contact: Joshua Garcia E-Mail: jggarcia@sandiego.gov Phone: 619-533-6713

Park & Recreation

Other Parks

Cypress Canyon Neighborhood Park - Phase II 29-706.0 / S-10046

Council District: 5 **Community Plan:** Scripps Miramar Ranch

Description: This project provides for Phase II of the plan to develop a 12 useable acre neighborhood park. Approximately eight useable acres were developed in 1991 as part of Phase I. This phase calls for the development of an additional four useable acres.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Cypress Canyon Subdivision.

Operating Budget Effect: The operating budget effect will be determined upon completion of the project.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan, and it is in conformance with the City's General Plan.

Scheduling: Schedule is contingent upon coordination of site development with adjacent private development.

Summary of Project Changes: This newly published project would provide for Phase II of the plan to develop a 12 useable-acre neighborhood park. Project cost and schedule have been updated to reflect the most recent Scripps Miramar Ranch Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 06	079007			1,816,819		
SCRIPPS SP	011236			567,647		
Total				2,384,466		
Work Codes				CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 06	079007						**1,816,819**
SCRIPPS SP	011236						**567,647**
Total							**2,384,466**
Work Codes							

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Dailard Neighborhood Park - Children's Play Area Upgrades 28-011.0 / S-10028

Council District: 7 **Community Plan:** Navajo

Description: This project provides for the design and construction of accessibility upgrades and improvements to the children's play area and to the park site, including accessible paths of travel to meet current accessibility standards.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations.

Operating Budget Effect: Operational costs will not change because the proposed improvements replace existing facilities.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Scheduling: Design and construction is scheduled to begin in Fiscal Year 2010.

Summary of Project Changes: This is a new project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DIF 12	079506			400,000		
Total				400,000		
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DIF 12	079506						**400,000**
Total							**400,000**
Work Codes							

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Park & Recreation

Other Parks

Del Mar Mesa Central Multi-Use Trail 52-709.0 / S-00890

Council District: 1 **Community Plan:** Del Mar Mesa

Description: This project provides for the construction of a four-foot wide, one mile long multi-use trail, extending easterly from the northerly section of Carmel Mountain Road through the Lorenz Parcel, then southerly into Penasquitos Canyon.

Justification: This project provides additional recreational opportunities in Del Mar Mesa.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $20,000 is based upon the Park and Recreation Department's current cost to maintain various open space areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Scheduling: Design was completed in Fiscal Year 2005. Construction began in Fiscal Year 2007. The project is expected to be completed in Fiscal Year 2010. Completion is dependent on development construction build out.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 09	079010	257	160,743			
Total		257	160,743			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 09	079010						**161,000**
Total							**161,000**
Work Codes							

Contact: Rick Thompson E-Mail: rthompson@sandiego.gov Phone: 619-533-6756

Del Mar Mesa Eastern Multi-Use Trail 52-710.0 / S-00891

Council District: 1 **Community Plan:** Del Mar Mesa

Description: This project provides for the construction of an unimproved multi-use trail, 8,000 feet long extending easterly from the end of Z Street to the San Diego Gas and Electric easement. The trail will continue southerly within the easement into Penasquitos Canyon.

Justification: This project provides additional recreational opportunities in Del Mar Mesa.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $20,000 is based upon the Park and Recreation Department's current cost to maintain various open space areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Scheduling: Design was completed in Fiscal Year 2007. Construction is scheduled to begin in Fiscal Year 2010. The project is expected to be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 09	079010	854	228,446			
Total		854	228,446			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 09	079010						**229,300**
Total							**229,300**
Work Codes							

Contact: Rick Thompson E-Mail: rthompson@sandiego.gov Phone: 619-533-6756

Park & Recreation

Other Parks

Del Mar Mesa Multiple Species Conservation Program Land Acquisition 29-617.0 / S-00998

Council District: 1 **Community Plan:** Del Mar Mesa

Description: This project provides for land acquisition in the Del Mar Mesa community planning area for the Multiple Species Conservation Program (MSCP).

Justification: The MSCP Implementing Agreement, Section 10(a), Take Authorization of the Endangered Species Act, mandates a statutory responsibility on the part of the City to assemble the MSCP preserve. This responsibility includes acquisition of public land to be used for wildlife habitat.

Operating Budget Effect: This park will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been completed or approved, therefore, the current cost estimate is not available. Operational costs for the project will be developed as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Scheduling: Property acquisition began in Fiscal Year 2002 and will continue through Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CITYGF	630221	492,648	181,352			
STATE N1	038308	250,000				
STATE N2	038309	950,000				
STATE NI	038307	173,994	76,006			
Total		1,866,642	257,358			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CITYGF	630221						**674,000**
STATE N1	038308						**250,000**
STATE N2	038309						**950,000**
STATE NI	038307						**250,000**
Total							**2,124,000**
Work Codes							

Contact: Jeanne Krosch E-Mail: jkrosch@sandiego.gov Phone: 619-236-6545

Council District: 1 **Community Plan:** Del Mar Mesa

Description: This project provides for the acquisition, design and construction of a four useable acre park to serve the Del Mar Mesa population. Amenities may include a comfort station, turf, and active and passive play areas.

Justification: This project will contribute to satisfying the population-based park requirements set forth in the City's General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $74,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Scheduling: Land acquisition was completed in Fiscal Year 2005 and design was completed in Fiscal Year 2007. Construction is scheduled to begin in Fiscal Year 2010. Completion of the project will be scheduled upon identification of additional funds.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 09	079010	3,365,371	34,629			
Total		3,365,371	34,629			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 09	079010						**3,400,000**
Unidentified Funding	999999					350,000	**350,000**
Total						350,000	**3,750,000**
Work Codes						C	

Contact: Kevin Oliver E-Mail: KOliver@sandiego.gov Phone: 619-533-5139

Park & Recreation

Other Parks

Del Mar Mesa Northern Hiking/Equestrian Trail 52-711.0 / S-00892

Council District: 1 **Community Plan:** Del Mar Mesa

Description: This project provides for an eight-foot wide hiking and equestrian trail, 8,000 feet long, extending northerly from the Carmel Mountain Road and Del Mar Mesa Road intersection area, then westerly in the developable area along open space. The trail will continue to the westerly end of Del Mar Mesa Road. This project also includes improvements to a 1,000-foot long existing trail that extends northerly into Carmel Valley Neighborhood 8.

Justification: This project provides additional recreational opportunities in Del Mar Mesa.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $20,000 is based upon the Park and Recreation Department's current cost to maintain various open space areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Scheduling: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2010; however, it is contingent upon construction development.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 09	079010	27,878	358,122			
Total		27,878	358,122			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 09	079010						**386,000**
Total							**386,000**
Work Codes							

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Del Mar Mesa Southern Multi-Use Trail 52-708.0 / S-00889

Council District: 1 **Community Plan:** Del Mar Mesa

Description: This project provides for a surfaced eight-foot wide multi-use trail, 2,000 feet long, extending southerly from the end of Del Mar Mesa Road, crossing the Meadows Del Mar entry road. The trail will branch westerly to connect to the wildlife crossing under Carmel Country Road, and easterly to connect to the Shaw Valley and Neighborhood 10 trails in Carmel Valley.

Justification: This project provides additional recreational opportunities.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $20,000 is based upon the Park and Recreation Department's current cost to maintain various open space areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Scheduling: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 09	079010	8,190	102,110			
Total		8,190	102,110			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 09	079010						**110,300**
Unidentified Funding	999999					150,000	**150,000**
Total						150,000	**260,300**
Work Codes						C	

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Park & Recreation

Other Parks

Del Mar Terrace - Street Improvements 29-988.0 / S-10038

Council District: 1 **Community Plan:** Torrey Pines

Description: This project will provide for the resurfacing and slurry sealing of residential streets within the Del Mar Terrace Maintenance Assessment District. Additional improvements may include upgrades to asphalt berms and concrete curb and gutter installation.

Justification: This project is an identified improvement in the Del Mar Terrace Maintenance Assessment District which includes slurry seal maintenance every five years and resurfacing every 15 years.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and it is in conformance with the City's General Plan.

Scheduling: The project is scheduled to begin in Fiscal Year 2010 and to be completed in Fiscal Year 2011.

Summary of Project Changes: This newly published project will provide for the resurfacing and slurry sealing of residential streets within the Del Mar Terrace Maintenance Assessment District.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
ASSESS DM	702461			420,000		
Total				420,000		
Work Codes				CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
ASSESS DM	702461						**420,000**
Total							**420,000**
Work Codes							

Contact: Andrew Field E-Mail: afield@sandiego.gov Phone: 619-685-1350

Del Sur Neighborhood Park North (Black Mountain Neighborhood Park North) 29-688.0 / TBD

Council District: 1 **Community Plan:** Black Mountain Ranch

Description: This project provides for the acquisition and development of a five acre useable neighborhood park adjacent to a proposed elementary school site. This project includes the cost of half-width street improvements for the local roadway adjacent to the project.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $37,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Scheduling: The scheduling of this project is dependent upon the actual rate of development within Black Mountain Ranch. Project construction is scheduled to be completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DEVADV DA	000018		3,700,000	-3,700,000		
FBA 10	079012			3,700,000		
Total			3,700,000			
Work Codes				CR		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DEVADV DA	000018						
FBA 10	079012						**3,700,000**
Total							**3,700,000**
Work Codes							

Contact: Kevin Oliver E-Mail: KOliver@sandiego.gov Phone: 619-533-5139

Park & Recreation

Other Parks

Dennery Ranch Neighborhood Park - Acquisition and Construction 29-408.0 / S-00636

Council District: 8 **Community Plan:** Otay Mesa

Description: This project provides for acquisition, design, and construction of an 11 useable acre park site in the Otay Mesa Community Plan and the Dennery Ranch Precise Plan area. The park may include a multi-purpose court, restroom, children's play area, picnic area and facilities, open turf area, staging area, and trail with connectivity to the Otay Valley Regional Park.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Dennery Ranch Subdivision.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $134,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and the Dennery Ranch Precise Plan, and is in conformance with the City's General Plan.

Scheduling: Acquisition, design and construction will be scheduled contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 14	079014	45	2,000,956		4,000,000	3,201,000
Total		45	2,000,956		4,000,000	3,201,000
Work Codes					CD	C

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 14	079014						**9,202,001**
Total							**9,202,001**
Work Codes							

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Dingeman Elementary School - Spring Canyon Neighborhood Park Improvements 29-907.0 / S-01067

Council District: 5 **Community Plan:** Miramar Ranch North

Description: The project provides for improvements on the turf multi-sports areas at the Spring Canyon Park. Improvements include replacing irrigation sprinkler heads for more uniformity, bringing in top soil and laser leveling entire multi-sports turfed areas to fill in low spots and provide better drainage, and place Bermuda stolens to fill in bare and worn areas for a safer playing area.

Justification: Improvements to the turf multi-sports areas at the Spring Canyon Park is needed due to excessive use from youth and adult goups from a variety of sports. Improvements will provide for a safer playing area for the community.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Miramar Ranch North Community Plan and is in conformance with the City's General Plan.

Scheduling: Construction began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DEV WF	392161		73,790			
OCITY CU	392142		527			
OCITY MC	392130	26,478	13,362			
OCITY MN	392132		441			
OCITY MR	392123	1,141				
OCITY SL	392112	151				
Total		27,770	88,120			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DEV WF	392161						**73,790**
OCITY CU	392142						**527**
OCITY MC	392130						**39,840**
OCITY MN	392132						**441**
OCITY MR	392123						**1,141**
OCITY SL	392112						**151**
Total							**115,890**
Work Codes							

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Park & Recreation

Other Parks

Encanto Community Park Concession Stand Expansion at Verna Quinn Fields 29-953.0 / S-01056

Council District: 4 **Community Plan:** Southeastern San Diego

Description: This project provides for the design and construction of the expansion of the existing concession stand at Verna Quinn Fields and all associated accessibility and drainage improvements required to comply with all State and federal accessibilitly guidelines and City standards.

Justification: This project provides for required ADA/Title 24 upgrades to an existing facility.

Operating Budget Effect: This project involves a small expansion or improvements of an existing facility, which will require minimal additional maintenance and utility expenses. No additional staffing is required.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2009. Construction is scheduled to begin and be completed in Fiscal Year 2010.

Summary of Project Changes: This is a newly published project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FDGRNT 07	018543		155,000			
Total			155,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FDGRNT 07	018543						**155,000**
Total							**155,000**
Work Codes							

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-533-5301

Fairbrook Neighborhood Park - Acquisition 29-717.0 / S-01002

Council District: 5 **Community Plan:** Scripps Miramar Ranch

Description: This project provides for land acquisition of approximately three useable acres for a neighborhood park south of Pomerado Road in the Scripps Miramar Ranch area.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Fairbrook Subdivision.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Scheduling: Scheduling is contingent upon development of the subdivision, which has been deferred by the property owner, San Diego Unified School District. The City will acquire property for the park subsequent to completion of public infrastructure improvements pursuant to a development agreement.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
PRKFEE SM	011230	401,121	18,879			
Total		401,121	18,879			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
PRKFEE SM	011230						**420,000**
Total							**420,000**
Work Codes							

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Park & Recreation

Other Parks

Fairbrook Neighborhood Park - Development 29-761.0 / S-01083

Council District: 5 **Community Plan:** Scripps Miramar Ranch

Description: This project provides for development of an approximately three useable acre neighborhood park south of Pomerado Road in the Scripps Miramar Ranch area, adjacent half-width street improvements, and utilities to serve the park.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Fairbrook Subdivision.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $60,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Scheduling: Scheduling is contingent upon acquisition of the site, which has been deferred by the San Diego Unified School District. The City will acquire property for the park subsequent to completion of public infrastructure improvements pursuant to a development agreement.

Summary of Project Changes: No major changes are anticipated for this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 06	079007			579,000		
PRKFEE SM	011230	76	1,820,924			
Total		76	1,820,924	579,000		
Work Codes				C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 06	079007						**579,000**
PRKFEE SM	011230						**1,821,000**
Total							**2,400,000**
Work Codes							

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Florida Canyon Drainage and Trail Improvements and Exotic Plant Removal 29-944.0 / S-00770

Council District: 3 **Community Plan:** Balboa Park

Description: This project provides for Florida Canyon drainage and trail improvements and exotic plant removal.

Justification: This project will provide erosion prevention in Florida Canyon by removing the exotic plant material and improving the drainage. This project will also improve existing trails within the canyon.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $20,000 is based upon the Park and Recreation Department's current cost to maintain various open space areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the East Mesa Precise Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2008 and is scheduled for completion in Fiscal Year 2010. Construction began in Fiscal Year 2009 and scheduled to be completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
MBR RP	010518	20,555	336,445			
Total		20,555	336,445			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
MBR RP	010518						**357,000**
Total							**357,000**
Work Codes							

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Park & Recreation

Other Parks

Gonzales Canyon Neighborhood Park - Acquisition and Development 29-534.0 / S-00994

Council District: 1 **Community Plan:** Pacific Highlands Ranch

Description: This project provides for the acquisition, design and construction of a five useable acre neighborhood park adjacent to an elementary school in the Gonzales Canyon area of Pacific Highlands Ranch.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Gonzales Canyon area of Pacific Highlands Ranch Subdivision.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $78,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Sub-area Plan and is in conformance with the City's General Plan.

Scheduling: Land acquisition began in Fiscal Year 2009. Design is scheduled to begin in Fiscal Year 2010. Project construction is dependent upon the actual rate of development within Pacific Highlands Ranch Community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 11	079011	16,495	3,483,505	2,300,000		
Total		16,495	3,483,505	2,300,000		
Work Codes				CDL		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 11	079011						**5,800,000**
Total							**5,800,000**
Work Codes							

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Gonzales Canyon Resource Management Plan 29-974.0 / S-10068

Council District: 1 **Community Plan:** Pacific Highlands Ranch

Description: This project provides for the completion of an existing biology report, a literature review, data collection, and formulation of Area Specific Management Directives to manage the Multiple Species Conservation Program (MSCP) covered species within Gonzales Canyon.

Justification: This project will provide a management framework for sensitive resources within the plan area.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Scheduling: This project began in Fiscal Year 2009 and is scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
MBR RP	010518		200,000			
Total			200,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
MBR RP	010518						**200,000**
Total							**200,000**
Work Codes							

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Park & Recreation

Other Parks
Hickman Fields 29-795.0 / S-00751
Council District: 6 **Community Plan:** Kearny Mesa

Description: This project provides for the development of a 44-acre athletic area to include multi-purpose fields, a 15,000-17,000 recreation center, an aquatic complex (if space permits), pedestrian and vehicular parking and circulation, children's play areas, and comfort stations/concession stands in compliance with federal, State and local accessibility guidelines and regulations to serve resident in the Kearny Mesa, Clairemount Mesa and Serra Mesa Communities. The proposed improvements will be phased with Phase I consisting of preparation of a General Development Plan Amendment, and implementation of infrastructue improvements, such as irrigation and parking lot upgrades. Future phases will be determined based on the revised General Development Plan and funding availability.

Justification: This project provides park and recreational facilities to serve the needs of existing and proposed residents within the Kearny Mesa, Clairemont Mesa and Serra Mesa Communities in accordance with the City's General Plan.

Operating Budget Effect: The existing recreational facilities are operated and maintained by the Hickman Youth Association pursuant to a lease agreement. The operating budget effect for the future recreation building and aquatic center will be determined once project design has been completed.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Scheduling: Phase I design is scheduled to begin in Fiscal Year 2010. Phase I construction will be determined uon completion of the General Development Plan Amendment. Design and construction of future phases will be determined as funding becomes available.

Summary of Project Changes: Project cost and schedule are updated to reflect the most recent Kearny Mesa Public Facilities Financing Plan. $1.4 million of Development Impact Fees were added as a source of funding in Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DIF 02	079521			150,000		
DIF 18	079530			150,000		
DIF 22	079526			1,100,000		
Total				1,400,000		
Work Codes				D		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DIF 02	079521						**150,000**
DIF 18	079530						**150,000**
DIF 22	079526						**1,100,000**
Unidentified Funding	999999					30,000,000	**30,000,000**
Total						30,000,000	**31,400,000**
Work Codes						C	

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Hidden Trails Neighborhood Park Acquisition and Development 29-535.0 / S-00995

Council District: 8 **Community Plan:** Otay Mesa

Description: This project provides for the acquisition, design and construction of a four useable acre neighborhood park serving the Otay Mesa community. Amenities may include an open turfed area and children's play area, as well as off-site improvements to serve the park.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Hidden Trails Subdivision.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $40,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Hidden Trails Precise Plan, and is in conformance with the City's General Plan.

Scheduling: Land acquisition began in Fiscal Year 2008. Design is scheduled to begin in Fiscal Year 2010. Project construction is dependent upon the actual rate of development within the Otay Mesa Community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 14	079014		200,000	2,220,000		
Total			200,000	2,220,000		
Work Codes				CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 14	079014						**2,420,000**
Unidentified Funding	999999					680,000	**680,000**
Total						680,000	**3,100,000**
Work Codes						CD	

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Park & Recreation

Other Parks

Hilltop Community Park - Development, Phases I, II & III 29-282.1 / S-00634

Council District: 1 **Community Plan:** Rancho Penasquitos

Description: This project provides for the development of a community park in Rancho Penasquitos on approximately 34 acres, of which approximately 14 are useable-acres. Phase I comprised approximately 12 acres of improvements including a recreation building, basketball courts, open play areas, picnic areas, a comfort station, and utilities. Phase II will provide for the development of the remaining two acres and will potentially include additional parking, children's play area, open grass area, irrigation system, picnic area, security lighting, concrete walkways, and shade structures. Phase III will include a soccer and roller hockey arena.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $50,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Scheduling: Phase I construction of Hilltop Community Park is complete. Construction of Phase II began in Fiscal Year 2008 and was completed in Fiscal Year 2009. Phase III construction will be scheduled when funding becomes available.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CAPOUT	030245	10,184				
FBA 04	079004	4,051,776	556,727		450,614	
PET	010596		205,386			
PRKDIF PE	039085	344,500				
PRKFEE DA	012000	44,414				
PRKFEE PN	011140	207,071				
STATE DF	000001		600,000			
Total		4,657,945	1,362,113		450,614	
Work Codes					C	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CAPOUT	030245						**10,184**
FBA 04	079004						**5,059,117**
PET	010596						**205,386**
PRKDIF PE	039085						**344,500**
PRKFEE DA	012000						**44,414**
PRKFEE PN	011140						**207,071**
STATE DF	000001						**600,000**
Total							**6,470,672**
Work Codes							

Contact: Kevin Oliver E-Mail: KOliver@sandiego.gov Phone: 619-533-5139

Home Avenue Neighborhood Park - Development 29-865.0 / S-00673

Council District: 4 **Community Plan:** Mid-City

Description: This project provides for the design and construction of a new six acre neighborhood park with approximately two useable acres, enhancements to Chollas Creek, and associated traffic improvements on Home Avenue for pedestrian crossing.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $19,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plans and is in conformance with the City's General Plan.

Scheduling: Design was completed in Fiscal Year 2009. Construction will be scheduled when funding is identified.

Summary of Project Changes: A proposed allocation of $150,000 in TransNet is scheduled for this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
PRKDIF MC	039094	386,914	213,086			
Total		386,914	213,086			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
PRKDIF MC	039094						**600,000**
Unidentified Funding	999999					2,600,000	**2,600,000**
Total						2,600,000	**3,200,000**
Work Codes						D	

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Park & Recreation

Other Parks

Hourglass Field Community Park - Field House 29-738.0 / S-01003

Council District: 5 **Community Plan:** Mira Mesa

Description: This project provides for a joint use field house including a gymnasium, shower locker facilities, multi-purpose rooms, and meeting rooms at Hourglass Field Community Park.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $300,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Scheduling: Field house construction began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 01	079006	248,607	3,420,894			
Total		248,607	3,420,894			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 01	079006						**3,669,501**
Total							**3,669,501**
Work Codes							

Contact: Kevin Oliver E-Mail: koliver@sandiego.gov Phone: 619-533-5139

Council District: 5 **Community Plan:** Mira Mesa

Description: This project provides for reimbursing the San Diego College District for building and providing parking areas for the public that visit the Hourglass Field House, a joint-use facility with Mira Mesa City College.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $27,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Scheduling: Construction began in Fiscal Year 2008. Reimbursement to the San Diego College District will be completed in Fiscal Year 2010.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent Mira Mesa Public Facilities Financing Plan, including a $400,000 decrease in the total estimated project cost.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 01	079006	29,498	900,502			
Total		29,498	900,502			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 01	079006						**930,000**
Total							**930,000**
Work Codes							

Contact: Kevin Oliver E-Mail: koliver@sandiego.gov Phone: 619-533-3015

Park & Recreation

Other Parks

Joint Use Improvements - Citywide 29-889.0 / A-GF.00003

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for design and construction of miscellaneous improvements on joint use facilities throughout the City. The improvements include replacement and upgrades to turf, irrigation, fencing, and disabled access.

Justification: This project will provide necessary improvements which have been identified through the joint use agreement renewal process. In order to upgrade the joint use facilities to meet current codes, regulations and standards, and to endure another 25 years of use pursuant to the terms of the joint use agreements, improvements have been identified by individual, on-site inspections and cost estimates.

Operating Budget Effect: These parks require an on-going operational budget for personnel and non-personnel expenses. The individual site final designs have not been completed or approved, therefore, the current cost estimates are not available. Operational costs for the projects will be developed as the projects are refined.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is conformance with the City's General Plan.

Scheduling: Sub-projects will be scheduled individually based on priority, school schedules, and league use of the fields. Design of some projects was completed in Fiscal Year 2009 and construction will be completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
ANTN P&R	010150		150,000			
STATE DF	000001		587,705			
Total			737,705			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
ANTN P&R	010150						**150,000**
STATE DF	000001						**587,705**
Unidentified Funding	999999					1,672,295	**1,672,295**
Total						1,672,295	**2,410,000**
Work Codes						CD	

Contact: Kevin Oliver E-Mail: koliver@sandiego.gov Phone: 619-533-5139

Kumeyaay Lakes Berm Restoration and Dredging 29-671.0 / S-00655

Council District: 7 **Community Plan:** Mission Trails Regional Park

Description: This project provides for the dredging of two lakes and reconstruction of a lake berm within the Kumeyaay Lake system at Mission Trails Regional Park.

Justification: A berm that surrounds the lakes was breached during the 1995-96 rainy season. Since that time, the San Diego River's flow has been redirected through the Kumeyaay Lakes, to the detriment of the lakes. Impacts include sedimentation of the lakes, the introduction of exotic invasive aquatic plants and the decline of an adjacent state wetland mitigation site through which the river once flowed. Dredging of the Lakes to remove accumulated sediments and unwanted plant materials will restore the health and vitality of the lakes and the adjacent mitigation site, which depends upon a flowing water source.

Operating Budget Effect: This facility will likely not require any additional on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Development Plan and is in conformance with the City's General Plan.

Scheduling: Planning began in Fiscal Year 2003. Design and construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
EGF 50	010505	39,479	35,521			
MISTR	010580	85,000				
Total		124,479	35,521			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
EGF 50	010505						**75,000**
MISTR	010580						**85,000**
Unidentified Funding	999999					9,840,000	**9,840,000**
Total						9,840,000	**10,000,000**
Work Codes						CD	

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Park & Recreation

Other Parks

La Jolla Valley Bike Path 29-904.0 / TBD

Council District: 1 **Community Plan:** Black Mountain Ranch

Description: This project provides for construction of 1.7 miles of 8 feet wide, asphalt bike path along the south side of La Jolla Valley, between Carmel Valley Road and Camino Del Sur, within the area of Black Mountain Ranch to be dedicated for public use. Completion of connections will require design and construction of approximately 4,000 feet of paved path from the northwest and southwest extensions of paved roads within the Santa Luz Development to connect to Carmel Valley Road northwest, and Camino del Sur southeast. This project is to be completed under the terms of development agreement, extraordinary benefits.

Justification: The construction of the identified trails or trail connections will contribute to completion of connectivity with the existing City and Regional trail system, providing benefits to the community, including increased recreational opportunities, protection of senstive natural resources, and alternate transportation opportunities to residents and visitors.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $20,000 is based upon the Park and Recreation Department's current cost to maintain various open space areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Community Plan, the Black Mountain Ranch Development Agreement, and is in conformance with the City's General Plan.

Scheduling: The project schedule is dependent upon the actual rate of development within the Black Mountain Ranch Community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SUBDIV SD	000014		638,000			
Total			638,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SUBDIV SD	000014						**638,000**
Total							**638,000**
Work Codes							

Contact: Rick Thompson E-Mail: rthompson@sandiego.gov Phone: 619-533-6756

Council District: 1 **Community Plan:** Carmel Mountain Ranch, Black Mountain Ranch

Description: This project provides for the design and construction of a 3.6 mile multi-use unpaved trail, meeting City trail standards, within the open space to be granted to the City by the Black Mountain Ranch community. The trail will extend from the City limits to Black Mountain Park.

Justification: The construction of the identified trails or trail connections will contribute to completion of connectivity with the existing City and Regional trail system, providing benefits to the community, including increased recreational opportunities, protection of senstive natural resources, and alternate transportation opportunities to residents and visitors.

Operating Budget Effect: This project is estimated to affect the Operating Budget by approximately $5,000 each year after completion.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Community Plan, the Carmel Mountain Ranch Master Plan, and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2010. Completion is dependent on development construction.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent cost information available, including a $115,000 decrease in total estimated project cost.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DEV BM	392190	385,000				
Total		385,000				
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DEV BM	392190						**385,000**
Total							**385,000**
Work Codes							

Contact: Rick Thompson E-Mail: rthompson@sandiego.gov Phone: 619-533-6756

Park & Recreation

Other Parks

La Jolla Valley Trail - North Loop 29-538.0 / TBD

Council District: 1 **Community Plan:** Black Mountain Ranch

Description: This project provides for the design and construction of a 6.6 mile multi-use trail, meeting City standards, located along the northern and western City boundary and southerly to the La Jolla Valley Trail.

Justification: The construction of the identified trails or trail connections will contribute to completion of connectivity with the existing City and Regional trail system, providing benefits to the community, including increased recreational opportunities, protection of senstive natural resources, and alternate transportation opportunities to residents and visitors.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $20,000 is based upon the Park and Recreation Department's current cost to maintain various open space areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Community Plan, the Black Mountain Ranch Development Agreement, and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2010. Completion is dependent on development construction.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent cost information available, including a $278,000 decrease in total estimated project cost due to a revised scope of work.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DEV BM	392190		638,000			
Total			638,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DEV BM	392190						**638,000**
Total							**638,000**
Work Codes							

Contact: Rick Thompson E-Mail: rthompson@sandiego.gov Phone: 619-533-6756

La Mirada Elementary School - Joint Use Improvements 29-657.0 / S-00653

Council District: 8 **Community Plan:** San Ysidro

Description: This project provides for the turfing of approximately two acres in Phase I and 1.7 acres in Phase II of undeveloped fields at La Mirada Elementary School. Improvements include a running track, a softball field, an accessible ramp to San Ysidro Activity Center, and relocation of the existing school garden for joint-use purposes.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $20,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

Scheduling: Construction of Phase I is complete. Phase II design began in Fiscal Year 2007 and construction began in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DIF 20	079518		110,000			
P/P	010365	182,820				
STATE L1	038242	507,358	63,417			
STATE N3	038116	378,000				
Total		1,068,178	173,417			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DIF 20	079518						**110,000**
P/P	010365						**182,820**
STATE L1	038242						**570,775**
STATE N3	038116						**378,000**
Total							**1,241,595**
Work Codes							

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-533-5301

Park & Recreation

Other Parks

Language Academy/Montezuma Elementary School - JU Improvements 29-941.0 / S-00972

Council District: 7 **Community Plan:** College Area

Description: This project provides for design and construction of approximately 1.37 acres at the Language Academy (formerly Montezuma Elementary School) for joint use facilities to supplement existing park acreage in the College Area Community. Improvements may include artificially-turfed multi-purpose sports fields, multi-purpose courts, walkways, landscaping and Americans with Disability Act (ADA)/accessibility upgrades.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $16,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the College Area Community Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2009 and construction is scheduled for Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CDBG	018537		418,000			
DIF 12	079506		215,000			
FDGRNT 07	018543		35,000			
Total			668,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CDBG	018537						**418,000**
DIF 12	079506						**215,000**
FDGRNT 07	018543						**35,000**
Unidentified Funding	999999					731,000	**731,000**
Total						731,000	**1,399,000**
Work Codes						C	

Contact: Mark Nassar E-Mail: MNassar@sandiego.gov Phone: 619-533-3172

Council District: 6 **Community Plan:** Linda Vista

Description: This project provides for the design and construction of approximately 2.93 acre for a public mini park within the Linda Vista Community, of which 2.20 acres is within the San Diego Gas & Electric utilities easement, and .73 acre is within the Pacific Ridge Apartment Homes Development. Improvements may include amenities such as children's play area, open turf area, walkways, picnic facilities, site furnishings, landscaping, and security lighting and all associated American Disabilities Act (ADA)/Title 24 requirements to comply with all State and federal accessibility guidelines and City standards.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan and the Site Development Permit to serve the new residents to be generated by the Pacific Ridge residential development. This project is a turn-key project to be implemented by the developer.

Operating Budget Effect: This facility will require an on-going maintenance and operational budget for personnel and non-personnel expense. The project has not been designed, therefore the cost estimate of $26,370 annually is based on the Park and Recreation Department's current cost to maintain similar facilities. Maintenance and operational costs for the project will be revised when the project is designed.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Scheduling: Project design began in Fiscal Year 2009 and is scheduled to be completed in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2010.

Summary of Project Changes: This is a newly published project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SUBDIV SD	000014			1,758,000		
Total				1,758,000		
Work Codes				CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SUBDIV SD	000014						**1,758,000**
Total							**1,758,000**
Work Codes							

Contact: Mark Nassar E-Mail: mnassar@sandiego.gov Phone: (619) 533-3172

Park & Recreation

Other Parks

Marshall Elementary School - Joint Use Improvements 29-973.0 / TBD

Council District: 7 **Community Plan:** Mid-City

Description: This project provides for design and construction of approximately 1.46 acres of Marshall Elementary School for joint use facilities to supplement existing park acreage in the City Heights area of the Mid-City Communities. Improvements may include turfed multi-purpose sports fields, multi-purpose courts, walkways, landscaping, and Americans with Disability Act (ADA)/accessibility upgrades.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $14,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plans and is in conformance with the City's General Plan.

Scheduling: Design and construction will be scheduled as funding becomes available.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FDGRNT 07	018543		35,000			
Total			35,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FDGRNT 07	018543						**35,000**
Unidentified Funding	999999					699,000	**699,000**
Total						699,000	**734,000**
Work Codes						CD	

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Martin Luther King Jr. Community Park - Play Area Upgrades 29-951.0 / S-00771

Council District: 4 **Community Plan:** Southeastern San Diego

Description: This project provides for upgrades of the play ground area and access walkway at Martin Luther King Jr. Community Park to comply with State and federal safety and accessibility guidelines.

Justification: This project will provide a play area which is fully compliant with current State safety regulations and State and federal accessibiity guidelines.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Scheduling: Design was completed in Fiscal Year 2009. Construction began in Fiscal Year 2009, and is expected to continue through Fiscal Year 2010.

Summary of Project Changes: This is a newly published project for Fiscal Year 2009. This project was established by Council Resolution R-302747 on June 27, 2007 with an initial budget of $500,000.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DIF 24	079511	112,351	387,649			
Total		112,351	387,649			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DIF 24	079511						**500,000**
Total							**500,000**
Work Codes							

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-533-5301

Park & Recreation

Other Parks

McAuliffe Community Park - Development 29-727.0 / S-00664

Council District: 5 **Community Plan:** Mira Mesa

Description: This project provides for design and construction of park improvements on approximately three useable acres at McAuliffe Community Park, located at the west end of Winterwood Lane in the Mira Mesa Community Plan area. Improvements may consist of open turf area, parking areas, picnic facilities, a children's play area, trails and walkways, interpretive overlooks, security lighting and, comfort station.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents of subdivisions within a 1½ mile radius from the park.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $70,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Scheduling: Completion of design has been delayed due to environmental contraints. Construction was scheduled to begin in Fiscal Year 2012, but will begin as soon as design has been completed. The project schedule will be updated when environmental constraints have been resolved.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 01	079006	203,814	3,193,873			806,127
Total		203,814	3,193,873			806,127
Work Codes						C

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 01	079006						**4,203,814**
Total							**4,203,814**
Work Codes							

Contact: Deborah Sharpe E-Mail: DSharpe@sandiego.gov Phone: 619-525-8261

Council District: 8 **Community Plan:** Southeastern San Diego

Description: This project provides for the demolition of an existing pool and the design and construction of a new pool.

Justification: This project will address deterioration of the existing pool decking and piping due to age.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Sourtheastern San Diego Community Plan and is in conformance with the City's General Plan.

Scheduling: Design and construction are scheduled to begin in Fiscal Year 2010.

Summary of Project Changes: An increase of 1,000,000 of Development Impact Funds was added in Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CAPOTH	302453					
DIF 24	079511	14,473	735,527	1,000,000		
Total		14,473	735,527	1,000,000		
Work Codes				CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DIF 24	079511						**1,750,000**
Total							**1,750,000**
Work Codes							

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-533-5301

Park & Recreation

Other Parks

Mira Mesa Community Park - Expansion (Carroll Neighborhood Park - Dev) 29-757.0 / S-00667

Council District: 5 **Community Plan:** Mira Mesa

Description: This project provides for developing approximately 11 useable acres of the former Carroll School parksite across the street from Mira Mesa Community Park. Amenities include a comfort station and ballfields. The Mira Mesa Community Park will also be upgraded to include a pool complex, improved recreation center, and skate plaza. The street between the two sites will include parking and street calming. This project will be phased as funding becomes available. Phase I includes the ballfields and street calming. Phase II includes the pool complex and skate plaza. Phase III includes recreation center improvements.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $171,000 for Phase I is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Scheduling: Park design was completed in Fiscal Year 2008. The scheduling of construction cannot proceed as planned until funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag		Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA	01	079006	1,579,981	12,270,019			
PRIV	DN	063022		150,000			
Total			1,579,981	12,420,019			
Work Codes							

Revenue Source/Tag		Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA	01	079006	3,500,000	3,500,000				**20,850,000**
PRIV	DN	063022						**150,000**
Unidentified Funding		999999					200,000	**200,000**
Total			3,500,000	3,500,000			200,000	**21,200,000**
Work Codes			C	C			C	

Contact: Kevin Oliver E-Mail: KOliver@sandiego.gov Phone: 619-533-5139

Mission Bay Athletic Area Comfort Station Modernization 28-007.0 / S-10021

Council District: 2 **Community Plan:** Pacific Beach

Description: This project provides for the removal and replacement of the existing comfort station/concession stand at the Mission Bay Athletic Area. It will also provide an accessible path of travel from Grand Ave. to the comfort station and the center of the ball field complex.

Justification: These improvements are necessary to provide ADA accessibility to the comfort station and concession stand which are not currently accessible and to provide an accessible path of travel from the public way to the new facility.

Operating Budget Effect: This project will reduce overall maintenance by replacing an old, outdated facility with a new facility with lower maintenance requirements. Water efficient plumbing fixtures will help reduce water costs and conserve water.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Scheduling: Design will begin in Fiscal Year 2010 and construction should be complete in Fiscal Year 2012.

Summary of Project Changes: This is a new project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DIF 17	079507			200,000		
Total				200,000		
Work Codes				C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DIF 17	079507						**200,000**
Total							**200,000**
Work Codes							

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Park & Recreation

Other Parks

Mission Beach - Boardwalk Widening 52-533.0 / S-00860

Council District: 2 **Community Plan:** Mission Beach, Pacific Beach

Description: This project increases public accesibility of the beach areas in Pacific and Mission Beach. Phase I of this project completed the widening of 1.34 miles of boardwalk along Oceanfront Walk and Ocean Boulevard from Ventura Place to Santa Rita Place. This included widening of the existing concrete boardwalk by nine feet and the creation of a three foot wide landscape buffer zone immediately to the east of, and adjacent to, the boardwalk. Phase II, which is complete, was a safety study. Phase III provides for the acquisition of the right-of-way at Santa Rita Place and from Pacific Beach Drive to Oliver Avenue. Phase IV will complete the widening from Santa Rita Place to Thomas Avenue.

Justification: This project will enhance public access to this section of beach.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan, Pacific Beach Community Plan, and is in conformance with the City's General Plan.

Scheduling: Phase I was completed in Fiscal Year 2004 and the phase II follow-up safety study was completed in the summer of 2003. Phases III and IV will be scheduled when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FDGRNT 02	038609	1,050,657				
GASTAX 01	030219	140,000				
STP MB	038605	80,000				
TOTAX CI	102232	465,175				
TRANS	030300	165,275	100,000			
Total		1,901,107	100,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FDGRNT 02	038609						**1,050,657**
GASTAX 01	030219						**140,000**
STP MB	038605						**80,000**
TOTAX CI	102232						**465,175**
TRANS	030300						**265,275**
Unidentified Funding	999999					2,753,000	**2,753,000**
Total						2,753,000	**4,754,107**
Work Codes						C	

Contact: Danny Schrotberger E-Mail: DSchrotberger@sandiego.gov Phone: 619-533-7465

Council District: 2 **Community Plan:** Mission Beach, Pacific Beach

Description: This project provides for preserving the life of the historic Mission Beach bulkhead from Balboa Court to Pacific Beach Drive. The project includes replacing the concrete deck, restoring the wall backfill, and replacing the parapet.

Justification: This project will preserve the life of the 1928 bulkhead.

Operating Budget Effect: This facility will likely not require any additional on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Scheduling: Two sections of walkway have been removed and replaced, a total of 900 lineal feet. Design has begun on the next phase to remove and replace another 500-600 lineal feet.

Summary of Project Changes: TransNet Commercial Paper will be de-appropriated in Fiscal Year 2009 and re-appropriated when needed in Fiscal Year 2010, consistent with the City's cash management policy to use available cash in lieu of issuing new debt.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
TOTAX CI	102232	50,000				
TRANS	030300	598,995	243,230			
Total		648,995	243,230			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
TOTAX CI	102232						**50,000**
TRANS	030300						**842,225**
Unidentified Funding	999999					8,128,000	**8,128,000**
Total						8,128,000	**9,020,225**
Work Codes						C	

Contact: Jamal Batta E-Mail: JBatta@sandiego.gov Phone: 619-533-7482

Park & Recreation

Other Parks

Mission Trails Regional Park Cowles Mountain Trail Rehabilitation 29-966.0 / S-10065

Council District: 7 **Community Plan:** Navajo, Tierrasanta

Description: This project provides for design, engineering, construction, and installation of structures, as well as the rehabilitation and installation of appropriate material to re-establish approximately 2,000 linear feet of existing trail. This project is to supplement existing and increased recreational activity of hikers and the increase of sensitive resource impacts caused by hikers leaving the official trail. When completed, this trail rehabilitation will improve safety and reduce or eliminate loss of sensitive natural resources due to visitor use and erosion. Improvements will include minimal pruning and hand crew installation of materials. No grading will be done; however, some hand tool manipulation of existing soils may occur. This project will also provide funding to improve existing Americans with Disabilities Act (ADA) facilities at the trailhead at Golfcrest Drive and Navajo Road. The remainder of this trail is not ADA accessible.

Justification: This project will benefit the community by increasing safety for hikers and protect sensitive natural and cultural resources.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $20,000 is based upon the Park and Recreation Department's current cost to maintain various open space areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Plan, the Navajo and Tierrasanta Community Plans, and is in conformance with the City's General Plan.

Scheduling: Design and construction are scheduled to begin in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
MBR RP	010518		400,000			
Total			400,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
MBR RP	010518						**400,000**
Total							**400,000**
Work Codes							

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Mission Trails Regional Park Master Plan Update and Natural Resource Mgmt Plan 29-943.0 / S-01014

Council District: 7 **Community Plan:** Navajo, Tierrasanta

Description: This project provides for an update to the 1985 Mission Trails Regional Park (MTRP) Master Development Plan to identify completed capital projects and to guide future development and preservation within the park. A Natural Resource Management Plan will also be prepared and incorporated into the master plan document to provide City park rangers with information and tools to manage the Park's sensitive resources.

Justification: MTRP faces numerous challenges and issues due to the high number of vistors and the Park's location within a densely populated area. Extensive recreational use, illegal off-road vehicle activity, erosion, urban runoff, and invasive non-native plants are potential threats to the continued health of the Park's natural resources. The MTRP Natural Resource Management Plan is a part of the implementation task of the City of San Diego's Multiple Species Conservation Program (MSCP). The MSCP was officially adopted on March 18, 1997, with the United States Fish and Wildlife Service and the California Department of Fish and Game approving the plan on July 17, 1997.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Navajo and Tierrasanta Community Plans and is in conformance with the City's General Plan.

Scheduling: Planning began in Fiscal Year 2008 and completion of the document is scheduled for Fiscal Year 2010. This project is being combined with the Mission Trails Regional Park (MTRP) Master Plan.

Summary of Project Changes: Total project cost has increased by $472,000 due to the incorporation of the master plan update scope of work, which is reflected in Fiscal Year 2010. Additionally, $170,000 from CIP No. 20-010.3 will be moved into the CIP project via 1472, which will further increase the total project cost to $790,000.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
MBR RP	010518		148,000			
MISTR	010580			472,000		
Total			148,000	472,000		
Work Codes				D		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
MBR RP	010518						**148,000**
MISTR	010580						**472,000**
Total							**620,000**
Work Codes							

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Park & Recreation

Other Parks

Mission Trails Regional Park Trail Realignments 29-967.0 / S-10066

Council District: 7 **Community Plan:** Navajo, Tierrasanta

Description: This project provides for design, engineering and construction of approximately 5,000 linear feet of new (realignment) trail and rehabilitation of approximately 3,500 linear feet of existing trail. This is to supplement existing and increased recreational activity of all visitor user groups (hikers, bikes, equestrian) and to stabilize and protect sensitive habitat and natural resources currently impacted by poor trail alignment. Improvements will include vegetation pruning and trimming, as well as hand crew manipulation of soils for "best location" of trails that will meet City Trail Standards (safety, sustainability). Locations of these trail realignments have been roughly engineered on-site but will require environmental review and approval. No grading is anticipated. No trails in this area are Americans with Disabilities Act (ADA) accessible and this realignment would not provide (ADA) opportunities due to lack of access.

Justification: New realignment will provide for improved safety to vistors and protection of sensitive resources.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $20,000 is based upon the Park and Recreation Department's current cost to maintain various open space areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Plan, the Navajo and Tierrasanta Community Plans, and is in conformance with the City's General Plan.

Scheduling: Design and construction began in Fiscal Year 2009 and is scheduled to be completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
MBR RP	010518		300,000			
Total			300,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
MBR RP	010518						**300,000**
Total							**300,000**
Work Codes							

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Montclair Neighborhood Park - Play Area Improvements 29-995.0 / S-10027

Council District: 3 **Community Plan:** Greater North Park

Description: This project provides for the design and construction of a children's play area, and all associated American Disability Act (ADA)/Title 24 requirements to comply with all State and federal accessibility guidelines and City standards.

Justification: This project replaces and upgrades the children's play area in which the play equipment was destroyed by an automobile accident.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the North Park Community Plan and is in conformance with the City's General Plan

Scheduling: Project design began in Fiscal Year 2009 and is scheduled to be completed in Fiscal Year 2010.

Summary of Project Changes: This is a newly published project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CAPOTH	302453		109,000			
PRKDIF PN	039095		236,000			
Total			345,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CAPOTH	302453						**109,000**
PRKDIF PN	039095						**236,000**
Total							**345,000**
Work Codes							

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Park & Recreation

Other Parks

Montgomery Academy - Joint Use Improvements 29-954.0 / S-00973

Council District: 6 **Community Plan:** Linda Vista

Description: This project provides for the construction of approximately 3.0 acres of joint use play fields at the Montgomery Academy and associated Americans with Disabilities Act (ADA) improvements to comply with all State and federal accessibility guidelines and City standards. Phase I amenities may include a turfed multi-purpose sports field, security lighting, decomposed granite running track, accessibility improvements, signage and site furnishings, and miscellaneous landscaping. Phase II amenities may include picnic shelters and site furnishings, accent plantings, and enhanced gateway treatments.

Justification: Development of this project is a Site Development Permit condition of the Pacific Ridge Apartment Homes to satisfy population-based park acreage requirements in accordance with the City's General Plan standards for the anticipated population generated by the residential development. Additionally, it provides joint use recreational facilities in a community deficient in population-based park and recreation facilities.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $36,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Scheduling: Design is complete. Construction will begin in Fiscal Year 2010 and will be completed in Fiscal Year 2010.

Summary of Project Changes: This project received $300,000 in Development Impact Fees (DIF) made eligible via the Linda Vista Financing Plan for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CDBG	018537		107,095			
DIF 07	079503		275,000	300,000		
PRIVR	000003		502,000			
STATE DF	000001		69,905			
Total			954,000	300,000		
Work Codes				C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CDBG	018537						**107,095**
DIF 07	079503						**575,000**
PRIVR	000003						**502,000**
STATE DF	000001						**69,905**
Unidentified Funding	999999					76,000	**76,000**
Total						76,000	**1,330,000**
Work Codes						C	

Contact: Kevin Oliver E-Mail: koliver@sandiego.gov Phone: (619) 533-5139

Montgomery-Waller Community Park Sports Field Lighting & Park Improvements 29-866.0 / S-00754

Council District: 8 **Community Plan:** Otay Mesa/Nestor

Description: This project provides for lighting and park improvements at the Montgomery-Waller Community Park. Phase I of this project provides for the addition of lighting to the existing multi-purpose softball, soccer, and football field; Phase II will replace the comfort station.

Justification: This project will provide needed facilities to expand the hours of use at the park and provide safer access for park users.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $10,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa/Nestor Community Plan and is in conformance with the City's General Plan.

Scheduling: Phase I was completed in Fiscal Year 2006. Phase II design began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: The scope of the project for phase II has changed from constructing additional parking to replacing the comfort station because street parking was identified to accomodate additional vehicles.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DIF 16	079517			125,000		
OTHER MW	038241	77	312,581			
PRKBD 02	038223	75,438	176,904	41,208		
PRKFEE MO	011720			33,792		
Total		75,515	489,485	200,000		
Work Codes				CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DIF 16	079517						**125,000**
OTHER MW	038241						**312,658**
PRKBD 02	038223						**293,550**
PRKFEE MO	011720						**33,792**
Total							**765,000**
Work Codes							

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Park & Recreation

Other Parks

North Chollas Community Park - Improvements 29-667.0 / S-00654

Council District: 4 **Community Plan:** Mid-City

Description: This project provides for the design and development of North Chollas Community Park, located on College Grove Drive midway between 54th Street and College Avenue. Phase I improvements consist of a sports field, parking area, access road, tot lot, and comfort station with concession area. Future phases may include additional sports and multi-purpose fields, a play area, basketball courts, picnic areas, additional parking areas, creek enhancement, trails, a gymnasium, and a dog off-leash area.

Justification: This project will provide a park and athletic facility to serve the greater community. The surrounding area is not currently served by a community park and the region is deficient in sports facilities and open park areas.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $50,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plans and is in conformance with the City's General Plan.

Scheduling: The multi-purpose ballfield is complete. Remaining Phase II improvements and additional phases will be scheduled as funding is identified.

Summary of Project Changes: The total estimated project cost increased by $6.8 million due to a revised project cost estimate.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CDBG	018502		422,483			
CITYGF	630221	273,013	6,987			
P/P	010365		20,000			
PRKDIF MC	039094	375,691	5,859			
STATE 08	038118	1,892,000				
STATE 44	038144	300,000				
Total		2,840,704	455,329			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CDBG	018502						**422,483**
CITYGF	630221						**280,000**
P/P	010365						**20,000**
PRKDIF MC	039094						**381,550**
STATE 08	038118						**1,892,000**
STATE 44	038144						**300,000**
Unidentified Funding	999999					26,343,967	**26,343,967**
Total						26,343,967	**29,640,000**
Work Codes						C	

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-533-5301

North Park Main Street Sidewalk Improvement at 30th Street and University Avenue 29-990.0 / S-10040

Council District: 3 **Community Plan:** Greater North Park

Description: The project provides for the replacement of existing red sidewalk and decorative tile pavement along 30th Street and University Avenue near the "Main Street" area of North Park.

Justification: The project will replace existing red sidewalk and decorative tiles that are cracked, deteriorated, and missing.

Operating Budget Effect: Sidewalk cleaning will continue to be funded by the Greater North Park Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Scheduling: Design and construction are scheduled to begin in Fiscal Year 2010.

Summary of Project Changes: This is a newly published project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
ASSESS NP	702491			175,000		
Total				175,000		
Work Codes				CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
ASSESS NP	702491						**175,000**
Total							**175,000**
Work Codes							

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Park & Recreation

Other Parks

North Park Mini-Park and Streetscape Improvements 29-897.0 / S-10050

Council District: 3 **Community Plan:** Greater North Park

Description: This project provides for the design and construction of an approximately 0.50 useable acre, urban mini-park to be located behind the recently renovated North Park Theatre. The project may include public art, plaza areas, specialty/enhanced paving areas for performances and events, an amphitheater or audience seating area, a gazebo/shade structure, a water feature, unique site furniture, walkways, seat walls, security and decorative lighting, and landscape and irrigation. This project also provides for the design and construction of approximately 1,800 linear feet of streetscape which may include enhanced street/pedestrian paving and walkways, street trees with tree grates, landscaping, irrigation, unique street furniture including benches and trash receptacles, security and decorative lighting, pedestrian ramps, curbs and gutters.

Justification: The community is currently deficient in population-based park requirements set forth in the City's General Plan. This project will add population-based park acreage to the community, thus contributing to satisfying population-based park requirements. The project will also create an urban park/plaza and streetscape system for the benefit of pedestrians, automobiles and community members.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $5,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2009. Construction will be scheduled as funding becomes available.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
OTHER NP	010272		1,300,000			
PRKDIF PN	039095		1,250,000			
Total			2,550,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
OTHER NP	010272						**1,300,000**
PRKDIF PN	039095						**1,250,000**
Unidentified Funding	999999					1,320,000	**1,320,000**
Total						1,320,000	**3,870,000**
Work Codes						CD	

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Council District: 7 **Community Plan:** Mission Trails Regional Park

Description: This project provides for dredging behind the Old Mission Dam for the purpose of removing silt buildup.

Justification: This project will protect the structural integrity of the historic dam and improve water quality.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with Mission Trails Regional Park Master Plan and is in conformance with the City's General Plan.

Scheduling: Construction was completed in Fiscal Year 2008. Wetland mitigation began in Fiscal Year 2008 and will continue in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
EGF 51	105051	153,594				
MBR RP	010518	244,990	187,943			
MISTR	010580	16,000				
STATE MD	038230	482,049	217,951			
Total		896,633	405,894			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
EGF 51	105051						**153,594**
MBR RP	010518						**432,933**
MISTR	010580						**16,000**
STATE MD	038230						**700,000**
Total							**1,302,527**
Work Codes							

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Park & Recreation

Other Parks

Olive Street Park Aquisition and Development 29-998.0 / S-10051

Council District: 2 **Community Plan:** Uptown

Description: This project provides for the acquisition, design, and construction of approximately 0.36 acre of unimproved property contiguous with the south end of the existing Olive Street Park. The project will expand useable park acreage in the Uptown Community. Improvements may include amenities, such as multi-purpose turf areas, a children's play area, seating, walkways, landscaping, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore the current cost estimate of $3,515.00 is based upon the Park and Recreation Department's current cost to maintain various landscape areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent withthe Uptown Community Plan and is in conformance with the City's General Plan.

Scheduling: Project acquisition is scheduled to begin in Fiscal Year 2010. Design and construction will be scheduled when funding becomes available.

Summary of Project Changes: This is a newly published project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DIF 29	079512			2,000,000		
Total				2,000,000		
Work Codes				L		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DIF 29	079512						**2,000,000**
Unidentified Funding	999999					720,000	**720,000**
Total						720,000	**2,720,000**
Work Codes						CD	

Contact: Deborah Sharpe E-Mail: dsharp@sandiego.gov Phone: 619-525-8261

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for developing public facilities within the City's resource-based open space parks. Improvements may include rehabilitation of Cowles Mountain Trail, drainage improvements within Tecolote Open Space, San Diego River improvements, Arizona Landfill reclamation test plot, and North Chollas Open Space enhancement.

Justification: This project is needed to preserve and enhance the City's open space areas. Enhancement may include removal of exotic, invasive and non-native plant material and re-vegetation with native plants of the areas susceptible to erosion.

Operating Budget Effect: This park will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been completed or approved, therefore, the current cost estimate is not available. Operational costs for the project will be developed as the project is refined.

Relationship to General and Community Plans: This project is consistent with applicable community plans and the concepts relative to specific open space systems, and is in conformance with the City's General Plan.

Scheduling: The Arizona Landfill is currently in design. North Chollas Open Space enhancement is ongoing. Design for improvements at Cowles Mountain and Tecolote began in Fiscal Year 2009. Florida Canyon Riparian Restoration will begin after the completion of the Florida Canyon drainage project.

Summary of Project Changes: Regional Park Improvement Funds previously anticipated are now reflected as unidentified funding in Fiscal Year 2011.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
EGF 52	105052	371,858	728,142			
Total		371,858	728,142			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
EGF 52	105052						
Unidentified Funding	999999					900,000	
Total						900,000	**900,000**
Work Codes						C	

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Park & Recreation

Other Parks

Otay Valley Regional Park-Beyer Way Equestrian & Regional Staging Area & Trail 29-942.0 / S-00769

Council District: 8 **Community Plan:** Otay Mesa

Description: This project provides for design of the regional staging area in Otay Valley Regional Park and will include grading, drainage, utiltities, restroom, security lights, interpretive kiosk, horse corals, a project sign, drinking fountain, and trails for hiking, biking, and equestrian users.

Justification: This project will provide equestrian, hiking, and biking access to the Otay Valley Regional Park.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $150,000 is based upon the Park and Recreation Department's current cost to maintain various open space areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay River Regional Park Concept Plan, the Otay River Valley Natural Resource Management Plan, and the Otay Mesa-Nestor Community Plan and is in conformance with the City's General Plan.

Scheduling: Design and construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
MBR RP	010518	29	199,971			
Total		29	199,971			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
MBR RP	010518						**200,000**
Unidentified Funding	999999					2,550,000	**2,550,000**
Total						2,550,000	**2,750,000**
Work Codes						CD	

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Pacific Breezes Community Park (Ocean View Hills Community Park) 29-541.0 / S-00649

Council District: 8 **Community Plan:** Otay Mesa

Description: This project provides for the acquisition, design and construction of the Pacific Breezes Community Park. This park will be 15 acres with an additional 5 acres of joint-use with the adjacent Ocean View Hills Elementary School. Amenities may include tennis courts, lighted ballfields, a comfort station, a children's play area, and other improvements. A recreation center and pool complex are also scheduled to be developed at this site as separate future projects.

Justification: This project will provide the community with additional recreational opportunities and will enhance the visual quality of the area.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $20,000 is based upon the Park and Recreation Department's current cost to maintain various open space areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and the Ocean View Hills Precise Plan and is in conformance with the City's General Plan.

Scheduling: Preliminary design was completed in Fiscal Year 2007. Final design and construction began in Fiscal Year 2008 and is dependent upon the actual rate of development within the residential community. However, construction has been delayed due to pending property acquisition and a reimbursement agreement.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 14	079014	1,063,531	10,706,469			
Total		1,063,531	10,706,469			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 14	079014						**11,770,000**
Total							**11,770,000**
Work Codes							

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-533-5301

Park & Recreation

Other Parks

Pacific Highlands Ranch Community Park Acquisition and Development 29-543.0 / TBD

Council District: 1 **Community Plan:** Pacific Highlands Ranch

Description: This project provides for the acquisition, design and construction of a 20 useable acre community park to serve the residents of Pacific Highlands Ranch and Del Mar Mesa Communities. The proposed location, in Pacific Highlands Ranch, is immediately east and adjacent to the proposed senior high/middle school.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Pacific Highlands Ranch and Del Mar Mesa Communities.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $230,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Subarea Plan and the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Scheduling: The schedule of this project is dependent upon the actual rate of development in the Pacific Highlands Ranch community.

Summary of Project Changes: The total estimated project cost decreased by $2.4 million to reflect the most recent Pacific Highlands Ranch Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 09	079010		2,243,000			
SUBDIV SD	000014	1,000,000	-1,000,000			
Total		1,000,000	1,243,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 09	079010						**2,243,000**
FBA 11	079011				16,932,000		**16,932,000**
SUBDIV SD	000014						
Total					16,932,000		**19,175,000**
Work Codes					CL		

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Palisades Park Comfort Station Replacement 28-009.0 / S-10026

Council District: 2 **Community Plan:** Pacific Beach

Description: This project provides for the removal and replacement of the existing comfort station at Palisade Park at the foot of Law Street in Pacific Beach.

Justification: These improvements are necessary to provide ADA accessibility to the comfort station which is not currently accessible and to provide an accessible path of travel from the public way to the new facility.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan, the Pacific Beach Public Facilities Financing Plan and is in conformance with the City's General Plan.

Scheduling: Design will begin in Fiscal Year 2010 and construction should be complete in Fiscal Year 2012.

Summary of Project Changes: This is a new project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DIF 17	079507			300,000		
Total				300,000		
Work Codes				C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DIF 17	079507						**300,000**
Total							**300,000**
Work Codes							

Contact: Jim Winter E-Mail: jwinter@sandiego.gov Phone: (619) 235-5257

Park & Recreation

Other Parks

Paradise Hills Community Park Picnic Shelter 28-008.0 / S-10023

Council District: 4 **Community Plan:** Skyline/Paradise Hills

Description: This project provides for a new picnic shelter near the skate park within Paradise Hills Community Park. The ADA accessible path of travel from the existing parking lot to the new picnic shelter will also be upgraded.

Justification: The picnic shelter was identified by the community as an amenity they wanted to add to the park by utilizing the telecom site access fee funds when additional funds were available to supplement the telecom site access fee fund.

Operating Budget Effect: This project will not impact the overall maintenance costs for the park.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills community plan and is consistent with the City's General Plan.

Scheduling: Design will begin in Fiscal Year 2010 and construction should be complete in Fiscal Year 2012.

Summary of Project Changes: This is a new project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CITYGF	010150			43,000		
DIF 17	079507			50,000		
Total				93,000		
Work Codes				CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CITYGF	010150						**43,000**
DIF 17	079507						**50,000**
Total							**93,000**
Work Codes							

Contact: Jim Winter E-Mail: jwinter@sandiego.gov Phone: 619-235-5257

Pomerado Road, North of Rancho Bernardo Road - Median Improvements 29-985.0 / S-10035

Council District: 5 **Community Plan:** Rancho Bernardo

Description: This project provides for the replacement of existing asphalt medians with landscape improvements and accompanying stamped concrete at various locations.

Justification: This project will enhance the appearance of the corridor through the replacement of deteriorating medians.

Operating Budget Effect: Newly planted medians will require additional maintenance which will be funded from the Rancho Bernardo Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and it is in conformance with the City's General Plan.

Scheduling: Design and construction are scheduled to begin in Fiscal Year 2010 and be completed in Fiscal Year 2011.

Summary of Project Changes: This newly published project provides for the replacement of existing asphalt medians with landscape improvements and accompanying stamped concrete at various locations.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
ASSESS BR	702241			94,750		
Total				94,750		
Work Codes				CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
ASSESS BR	702241						**94,750**
Total							**94,750**
Work Codes							

Contact: Joe Henderson E-Mail: jwhenderson@sandiego.gov Phone: 619-685-1359

Park & Recreation

Other Parks

Pomerado Road, South of Rancho Bernardo Road - Median Improvements 29-984.0 / S-10034

Council District: 5 **Community Plan:** Rancho Bernardo

Description: This project provides for replacement of the asphalt paving around existing landscaped medians at various locations along Pomerado Road south of Rancho Bernardo Road.

Justification: Existing medians are deteriorating and are in need of repairs. Median improvements wil enhance the visual quality of the area.

Operating Budget Effect: Sweeping and upkeep of medians is currently, and will continue to be, funded by the Rancho Bernardo Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Scheduling: Design and construction are scheduled to begin and end in Fiscal Year 2010.

Summary of Project Changes: This newly published project provides for replacement of the asphalt paving around stamped concrete medians at various locations along Pomerado Road south of Rancho Bernardo Road.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
ASSESS BR	702241			216,954		
Total				216,954		
Work Codes				CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
ASSESS BR	702241						**216,954**
Total							**216,954**
Work Codes							

Contact: Joe Henderson E-Mail: jwhenderson@sandiego.gov Phone: 619-685-1359

Rancho Bernardo Westwood Soundwall - Landscape Improvements 29-983.0 / S-10033

Council District: 5 **Community Plan:** Rancho Bernardo

Description: This project provides for landscape infrastructure to irrigate native plant material within the north public right-of-way along Rancho Bernardo Road from west of West Bernardo Drive to just north of Matinal Road. This project may also include landscape enhancements.

Justification: Installation of a landscape infrastructure would provide for a permanent water source to ensure the viability of native plants

Operating Budget Effect: Maintenance activities will be funded from the Rancho Bernardo Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Scheduling: Design and construction are scheduled to begin and end in Fiscal Year 2010.

Summary of Project Changes: This newly published project provides for landscape infrastructure to irrigate native plant material within the north public right-of-way along Rancho Bernardo Road from west of West Bernardo Drive to north of Matinal Road.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
ASSESS BR	702241			100,000		
Total				100,000		
Work Codes				CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
ASSESS BR	702241						**100,000**
Total							**100,000**
Work Codes							

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Park & Recreation

Other Parks

Rancho Encantada Park - Neighborhood No. 2 29-612.0 / S-00652

Council District: 7 **Community Plan:** Rancho Encantada

Description: This project provides for acquisition and development of approximately six acres for a neighborhood park to include active and passive uses.

Justification: This park will exceed the requirements of the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Encantada Community Plan and is in conformance with the City's General Plan.

Scheduling: Design was completed in Fiscal Year 2008. Construction is contingent upon the finalization of reimbursement agreements.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 16	079016	8,097	1,491,903			
SUBDIV SD	000014		2,400,000			
Total		8,097	3,891,903			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 16	079016						**1,500,000**
SUBDIV SD	000014						**2,400,000**
Total							**3,900,000**
Work Codes							

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-533-5301

Council District: 1 **Community Plan:** Rancho Penasquitos

Description: This project provides for five permanent monument signs to be located in center medians throughout the Rancho Penasquitos community. The monument signs will read "Welcome to Rancho De Los Penasquitos" and may include faux rocks and solar lighting.

Justification: Existing monument signs need to be replaced because the signs have been destroyed or damaged by vehicle accidents.

Operating Budget Effect: Maintenance activities related to the signs will be funded from the Penasquitos East Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Scheduling: Design and construction are scheduled to begin and end in Fiscal Year 2010.

Summary of Project Changes: This newly published project provides for five permanent monument signs to be located in center medians throughout the Rancho Penasquitos community.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
ASSESS PA	702281			10,000		
ASSESS PE	702281			65,000		
Total				75,000		
Work Codes				CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
ASSESS PA	702281						**10,000**
ASSESS PE	702281						**65,000**
Total							**75,000**
Work Codes							

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Park & Recreation

Other Parks

Rancho Penasquitos Parks - Playground Upgrades 29-864.0 / S-00671

Council District: 1 **Community Plan:** Rancho Penasquitos

Description: This project provides for upgrades to the play area and replacement of playground equipment at Rancho Penasquitos Park.

Justification: This project will provide for play area upgrades and replacement of playground equipment to meet current State and federal safety and accessibility requirements.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Scheduling: The first upgrade was completed in Fiscal Year 2006. Future upgrades will be scheduled when funding is identified. Construction was completed on the second upgrade in Fiscal Year 2009.

Summary of Project Changes: Project cost and schedule have been updated to reflect the most recent Rancho Penasquitos Public Facilities Financing Plan.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 04	079004	1,217,628	11,330		350,000	
Total		1,217,628	11,330		350,000	
Work Codes					C	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 04	079004						**1,578,958**
Unidentified Funding	999999					550,000	**550,000**
Total						550,000	**2,128,958**
Work Codes						C	

Contact: Kevin Oliver E-Mail: KOliver@sandiego.gov Phone: 619-533-5139

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides funding for permanent public capital improvements, planning, deferred maintenance, and land acquisitions for San Diego regional parks in accordance with City Charter, Article V, Section 55.2.

Justification: San Diego's regional park system contains recreation resources unique to the City. Parks such as Balboa Park, Mission Bay Park, Mission Trails Regional Park, Otay River Valley Park, and San Diego River Park, as well as open spaces and coastal beaches, help define the City's identity, enrich the quality of life for residents, and serve as visitor attractions that strengthen the local economy. These regional treasures are threatened by increasing use and a backlog of needed improvements.

Operating Budget Effect: The operating budget effect will be determined upon completion of each project.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: Design and construction will be scheduled in accordance with the scope of the various sub-projects.

Summary of Project Changes: The total estimated project cost decreased by $200,000 due to actual revenue collected which was less than anticipated in FY2008.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
MBR RP	010518			2,500,000	2,500,000	2,500,000
Total				2,500,000	2,500,000	2,500,000
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
MBR RP	010518	2,500,000	2,500,000	2,500,000	2,500,000		**2,500,000**
Total		2,500,000	2,500,000	2,500,000	2,500,000		**2,500,000**
Work Codes		CD	CD				

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Park & Recreation

Other Parks

Riviera Del Sol Neighborhood Park - Acquisition and Development 29-651.0 / S-00999

Council District: 8 **Community Plan:** Otay Mesa

Description: This project provides for land acquisition and development of a 4.9 useable acre neighborhood park at a site located in the Riviera del Sol subdivision.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Riviera del Sol Subdivision.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $46,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Riviera del Sol Precise Plan, and is in conformance with the City's General Plan.

Scheduling: Land acquisition began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2010. Design and construction is scheduled to begin in Fiscal Year 2010. This schedule is dependent upon the actual rate of development within the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 14	079014		3,550,000			
Total			3,550,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 14	079014						**3,550,000**
Total							**3,550,000**
Work Codes							

Contact: Deborah Sharpe E-Mail: dsharpe@sandiego.gov Phone: 619-525-8261

Roosevelt Junior High School - Joint Use Improvements 29-896.0 / S-00761

Council District: 3 **Community Plan:** Uptown

Description: This project provides for the design and construction of joint-use athletic fields at Roosevelt Junior High School. Phase I of the project provides for 1.8 useable acres of joint-use and decomposed granite path surrounding the field area. Future phases will provide an additional 1.9 useable acres of joint-use artificial turf, joint-use parking, a comfort station, overhead shade structures, and other amenities.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $17,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Scheduling: Phase I design began in Fiscal Year 2007 and construction will begin in Fiscal Year 2010.

Summary of Project Changes: An increase of $190,000 in Development Impact Funds was added in Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DIF 29	079512	116,921	283,079	190,000		
Total		116,921	283,079	190,000		
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DIF 29	079512						**590,000**
Unidentified Funding	999999					600,000	**600,000**
Total						600,000	**1,190,000**
Work Codes						CD	

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Park & Recreation

Other Parks

San Diego River Park Master Plan 29-666.0 / S-01001

Council District: 2, 6, 7

Community Plan: Linda Vista, Midway/Pacific Highway Corridor, Mission Bay Park, Mission Beach, Mission Valley, Navajo, Ocean Beach, Tierrasanta, East Elliott

Description: This project provides for the development of a Master Plan, including preparation of an environmental document and an economic analysis for approximately 17 miles of the San Diego River within the City of San Diego.

Justification: This project will provide a policy document to guide development, preservation, enhancement and recreation along the river over the next 20 years.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: The project began in Fiscal Year 2004 and will be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
EGF 50	010505	291,862	8,138			
MBR RP	010518	481,124	25,876			
OCITY IN	010529	125,000				
OCITY RP	102341	150,000				
WATER-R	041500	495,216	54,784			
Total		1,543,202	88,798			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
EGF 50	010505						**300,000**
MBR RP	010518						**507,000**
OCITY IN	010529						**125,000**
OCITY RP	102341						**150,000**
WATER-R	041500						**550,000**
Total							**1,632,000**
Work Codes							

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Sefton Field Neighborhood Park (San Diego River Improvements) 29-911.0 / S-01012

Council District: 2, 6 **Community Plan:** Mission Valley, Navajo

Description: This project provides design and construction of improvements to enhance the 11 acre site currently maintained by the Presidio Little League. The improvements may include walkways, an entry monument, picnic areas, paved parking lots and roadways, landscaping, and irrigation upgrades for the existing athletic fields.

Justification: This project will preserve and enhance the areas along the San Diego River.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $5,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mission Valley and Navajo Community Plans and is in conformance with the City's General Plan.

Scheduling: Design commenced in Fiscal Year 2007. Construction will be scheduled as funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
EGF 52	105052	165,710	334,290			
Total		165,710	334,290			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
EGF 52	105052						**500,000**
Unidentified Funding	999999					500,000	**500,000**
Total						500,000	**1,000,000**
Work Codes						C	

Contact: Kevin Oliver E-Mail: koliver@sandiego.gov Phone: 619-533-5139

Park & Recreation

Other Parks

Sunroad Neighborhood Park - Development 29-996.0 / S-10048

Council District: 5 **Community Plan:** Kearny Mesa

Description: This project provides for the design and construction of an approximately two acre public mini park within the Kearny Mesa Community. Improvements may include amenities such as children's play area, open turf area, walkways, picnic facilities, site furnishings, landscaping and security lighting and all associated American Disabilities Act (ADA)/Title 24 requirements to comply with all State and federal accessibility guidelines and City standards.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan and the Site Development Permit to serve the new residents to be generated by the Sunroad Centrum residential development. This project is a turn-key project to be implemented by the Sunroad developer pursuant to an approved park development agreement.

Operating Budget Effect: This facility will require an on-going maintenance and operational budget for personnel and non-personnel expense. The project has not been designed, therefore the cost estimate of $18,000 annually is based on the Park and Recreation Department's current cost to maintain similar facilities. Maintenance and operational costs for the project will be revised when the project is designed.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Scheduling: Project design is scheduled to begin in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: This is a newly published project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SUBDIV SD	000014			1,610,000		
Total				1,610,000		
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SUBDIV SD	000014						**1,610,000**
Total							**1,610,000**
Work Codes							

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Sunset Cliffs Natural Park - Drainage Study 29-871.0 / S-00674

Council District: 2 **Community Plan:** Peninsula

Description: This project provides for a study to identify and analyze drainage and erosion issues at Sunset Cliffs National Park, recommend solutions, and provide environmental review of the recommendations.

Justification: Drainage and erosion improvements to the park are recommended in the Peninsula Community Plan and the Sunset Cliffs Natural Park Master Plan.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Scheduling: The study began in Fiscal Year 2006 and will continue through Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DIF 19	079508	173,975	1,025			
OTHER SC	063034	100,000				
TRANS	030300	30,000				
Total		303,975	1,025			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DIF 19	079508						**175,000**
OTHER SC	063034						**100,000**
TRANS	030300						**30,000**
Unidentified Funding	999999					90,000	**90,000**
Total						90,000	**395,000**
Work Codes							

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Park & Recreation

Other Parks

Sunset Cliffs Natural Park Hillside Section Improvements 29-980.0 / TBD

Council District: 2 **Community Plan:** Peninsula

Description: This project will complete improvements to the Hillside portion of the Sunset Cliffs Natural Park, consisting of final project design documents, environmental review and construction documents. Future Phases of this project may include construction of trails, habitat restoration, erosion control, removal of houses with the park, and the removal and return to natural vegetation of the softball field.

Justification: This project is needed to preserve and enhance the Sunset Cliffs Natural Park, one of the unique coastal environments in San Diego County. The project begins the implementation of the Sunset Cliffs Natural Park Master Plan which was approved in 2005.

Operating Budget Effect: This park will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been completed and therefore, operational costs for the project will be developed as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Scheduling: Design will begin in Fiscal Year 2010. Construction will be scheduled when the project and funding is fully identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
OTHER SC	063034		220,000			
OTHER SS	000038		480,000			
Total			700,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
OTHER SC	063034						**220,000**
OTHER SS	000038						**480,000**
Unidentified Funding	999999					1,900,000	**1,900,000**
Total						1,900,000	**2,600,000**
Work Codes							

Contact: Carol Wood E-Mail: cwood@sandiego.gov Phone: (619) 525-8217

Council District: 4 **Community Plan:** Mid-City

Description: This project provides for a general development plan and design and development of the Sunshine Berardini Fields. The proposed improvements may include a comfort station, playground area, picnic area and amenities, landscaping, security and sport lighting, accessible parking and walkway, pedestrian bridge, ball field upgrades, and habitat restorations as part of the Chollas Creek Enhancement Program.

Justification: This project contributes to satisying the population-based park acreage requirement set forth in the City's General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $30,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plans and is in conformance with the City's General Plan.

Scheduling: The general development plan will begin in Fiscal Year 2010. A consultant has been hired to prepare the gross domestic product (GDP) for the proposed park and increased staff time needed. Additional phases will be scheduled contingent upon identification of funding.

Summary of Project Changes: The total estimated project cost increased by $5.7 million due to additional construction costs.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CDBG	018539	180,000				
CITYGF	630221	38,665	41,335			
Total		218,665	41,335			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CDBG	018539						**180,000**
CITYGF	630221						**80,000**
Unidentified Funding	999999					14,300,000	**14,300,000**
Total						14,300,000	**14,560,000**
Work Codes						C	

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-533-5301

Park & Recreation

Other Parks

Taylor Street Slope Reconstruction 29-905.0 / S-00676

Council District: 3 **Community Plan:** Old San Diego

Description: This project provides for the reconstruction of a failed slope at the northeastern end of Presidio Park along Taylor Street.

Justification: This project is needed to stabilize the slope to prevent further deterioration and damage to Taylor Street. State and federal grants have been authorized for this project and will reimburse the General Fund upon completion of construction.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Old San Diego Community Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2007 and was completed in Fiscal Year 2008. Construction is scheduled to begin and be completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CITYGF	630221	81,406	-51,703			
FDGRNT DF	000005	288,823	652,787			
STATE DF	000001	255,535				
Total		625,764	601,084			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CITYGF	630221						**29,703**
FDGRNT DF	000005						**941,610**
STATE DF	000001						**255,535**
Total							**1,226,848**
Work Codes							

Contact: Kevin Oliver E-Mail: KOliver@sandiego.gov Phone: 619-533-5139

Tecolote Canyon Natural Park Resource Management Plan 29-796.0 / S-10022

Council District: 6 **Community Plan:** Linda Vista, Clairemont Mesa

Description: This project provides baseline environmental and cultural resource data upon which to base a natural resource management plan for Tecolote Canyon National Park, including Multiple Species Conservation Program (MSCP) management directives.

Justification: This project will provide a baseline environmental study to manage and maintain the MSCP area.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Linda Vista and Clairemont Mesa Community Plans and is in conformance with the City's General Plan.

Scheduling: This management plan is scheduled to be completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CITYGF	630221	41,000				
STATE 52	038314	60,000				
Total		101,000				
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CITYGF	630221						**41,000**
STATE 52	038314						**60,000**
Total							**101,000**
Work Codes							

Contact: Joshua Garcia E-Mail: jggarcia@sandiego.gov Phone: 619-533-6713

Park & Recreation

Other Parks

Torrey Highlands Neighborhood Park 29-547.0 / S-00651

Council District: 1 **Community Plan:** Torrey Highlands

Description: This project provides for the acquisition, design and construction of a 5 useable acre neighborhood park in Torrey Highlands adjacent to a proposed elementary school, including half-width street improvements and a comfort station.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $83,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Community Plan and is in conformance with the City's General Plan.

Scheduling: Design and construction are scheduled to begin in Fiscal Year 2010. Construction is scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 17	079015	3,886,864	1,873,225		1,754,911	
Total		3,886,864	1,873,225		1,754,911	
Work Codes					C	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 17	079015						**7,515,000**
Total							**7,515,000**
Work Codes							

Contact: Kevin Oliver E-Mail: KOliver@sandiego.gov Phone: 619-533-5139

Views West Neighborhood Park - ADA Upgrades 28-010.0 / S-10031

Council District: 1 **Community Plan:** Rancho Penasquitos

Description: This project provides for ADA accessibility upgrades and improvements to the park site and to the children's play area. The project will provide for accessible paths of travel within the park, upgrades to the comfort station and concession stand, upgrades to existing site furnishings, and upgrades to the parking area. This project upgrades both play areas to meet current accessibility standard by providing new play equipment, safety surfacing, and upgrades seating near the play areas.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations.

Operating Budget Effect: Operational costs will not change because the proposed improvements replace existing facilities.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is conformance with the City's General Plan.

Scheduling: Design and construction is scheduled to begin in Fiscal Year 2010.

Summary of Project Changes: This is a newly published project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DEV PE	392044			275,000		
Total				275,000		
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DEV PE	392044						**275,000**
Total							**275,000**
Work Codes							

Contact: Deborah Sharpe E-Mail: dsharpe@sharpe.gov Phone: 619-525-8261

Park & Recreation

Other Parks

Vista Terrace Park Tot Lot Upgrades 29-916.0 / S-00766

Council District: 8 **Community Plan:** San Ysidro

Description: This project provides for upgrades to the Vista Terrace Park playground area and path of travel.

Justification: This project will upgrade the existing play area to ensure compliance with current State safety regulations and State and federal accessibility guidelines.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

Scheduling: Design and construction began in Fiscal Year 2009. Construction is scheduled to be completed in Fiscal Year 2010, as funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CAPOTH	302453		70,000			
DIF 20	079518	197,738	42,262			
STATE PE	038257	101,492				
STATE ZH	038258	40,125				
Total		339,355	112,262			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CAPOTH	302453						**70,000**
DIF 20	079518						**240,000**
STATE PE	038257						**101,492**
STATE ZH	038258						**40,125**
Total							**451,617**
Work Codes							

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-533-5301

Wegeforth Elementary School - Joint Use Improvements 29-903.0 / S-00764

Council District: 6 **Community Plan:** Serra Mesa

Description: This project provides for the design and construction of approximately four acres at Wegeforth Elementary School for joint-use facilities to supplement existing park acreage in the Serra Mesa Community. Phase I joint-use improvements may include turfed multi-purpose sports fields, multi-purpose courts, walkways, landscaping, and accessibility upgrades. Phase II improvements may include a comfort station.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $36,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2009. Construction will be scheduled when the remaining funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
SUBDIV SD	000014	17,893	1,974,107			
Total		17,893	1,974,107			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
SUBDIV SD	000014						**1,992,000**
Unidentified Funding	999999					294,000	**294,000**
Total						294,000	**2,286,000**
Work Codes						C	

Contact: Kevin Oliver E-Mail: koliver@sandiego.gov Phone: 619-525-5139

Park & Recreation

Other Parks

Welcome to Rancho Bernardo - Community Identification Sign 29-986.0 / S-10036

Council District: 5 **Community Plan:** Rancho Bernardo

Description: This project provides for replacement or renovation of the existing identification sign located on Rancho Bernardo Road east of Interstate 15 and west of Bernardo Center Drive within the Rancho Bernardo Community.

Justification: This project is an identified improvement in the Rancho Bernardo Maintenance Assessment District. The existing sign is old and in need of replacement or renovation. The Rancho Bernardo MAD Citizen's Advisory Committee has approved initial funding for this project.

Operating Budget Effect: Maintenance activities will be funded from the Rancho Bernardo Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and it is in conformance with the City's General Plan.

Scheduling: Design and construction are scheduled to begin and end in Fiscal Year 2010.

Summary of Project Changes: This newly published project provides for replacement or renovation of the existing identification sign located on Rancho Bernardo Road.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
ASSESS BR	702241			10,000		
Total				10,000		
Work Codes				CD		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
ASSESS BR	702241						**10,000**
Total							**10,000**
Work Codes							

Contact: Joe Henderson E-Mail: jwhenderson@sandiego.gov Phone: 619-685-1359

West Lewis and Falcon Streets - Mini-Park 29-886.0 / S-00757

Council District: 2 **Community Plan:** Uptown

Description: This project provides for design and construction of a 0.35 acre mini-park within the West Lewis and Falcon Streets rights-of-way. Amenities may include walkways, landscaping, seating areas, and public art.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $5,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2007 and is still continuing. Construction will be scheduled when remaining funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DIF 29	079512	136,580	313,420			
Total		136,580	313,420			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DIF 29	079512						**450,000**
Unidentified Funding	999999					180,000	**180,000**
Total						180,000	**630,000**
Work Codes						C	

Contact: Kevin Oliver E-Mail: koliver@sandiego.gov Phone: 619-533-5139

Park & Recreation

Other Parks

West Maple Canyon Mini-Park 29-891.0 / S-00760

Council District: 2 **Community Plan:** Uptown

Description: This project provides for the design and construction of a 0.25 acre mini-park to be located within the dedicated portion of the Maple Canyon Open Space. Amenities may include walkways, landscaping, seating areas, and public art.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Effect: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $5,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2007 and is still continuing. Construction will be scheduled when remaining funding is identified.

Summary of Project Changes: The total estimated project cost has increased by $200,000 due to permit requirements.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DIF 29	079512	86,189	288,811			
Total		86,189	288,811			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DIF 29	079512						**375,000**
Unidentified Funding	999999					200,000	**200,000**
Total						200,000	**575,000**
Work Codes						C	

Contact: Kevin Oliver E-Mail: koliver@sandiego.gov Phone: 619-533-5139

Council District: 7 **Community Plan:** Mid-City

Description: This project provides for the design and development of Wightman Street Neighborhood Park on 0.9 acres of parkland. The park development will also include the implementaton of the Chollas Creek Enhancement Program for Auburn Creek located on site.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Effect: This park will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been completed or approved, therefore, the current cost estimate is not available. Operational costs for the project will be developed as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plans and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2007. Construction is scheduled to begin in Fiscal Year 2010, as funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
PRKDIF MC	039094	506,779	179,221			
Total		506,779	179,221			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
PRKDIF MC	039094						**686,000**
Unidentified Funding	999999					2,363,000	**2,363,000**
Total						2,363,000	**3,049,000**
Work Codes						C	

Contact: Samir Mahmalji E-Mail: smahmalji@sandiego.gov Phone: 619-533-5301

Park & Recreation

Other Parks

Windansea Improvements 29-680.0 / S-00656

Council District: 1 **Community Plan:** La Jolla

Description: This project provides for beach access and parking lot improvements, and protection of cliffs and beaches through storm drain erosion control at Windansea Beach. The improvements will be completed in phases as funding becomes available. Phase I includes the construction of three sets of stairs. Phase II includes parking lot and drainage improvements. Future phases may be necessary to address the protection of cliffs and beaches through storm drain erosion control.

Justification: This project will provide stairs to the beach, coastal bluff stability, improve storm water protection through upgrades to the existing storm drain systems, and parking lot improvements.

Operating Budget Effect: This park will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been completed or approved, therefore, the current cost estimate is not available. Operational costs for the project will be developed as the project is refined.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan, the Local Coastal Program Land Use Plan, and is in conformance with the City's General Plan.

Scheduling: Phase I construction was completed in Fiscal Year 2004. Design for Phase II began in Fiscal Year 2008 and construction began in Fiscal Year 2009. Construction will be completed as funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
P/P	010365	45,171	4,829			
STATE 01	038101	150,000				
TOTAX CI	102232	100,000				
TRANS	030300	280,893	69,107			
Total		576,064	73,936			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
P/P	010365						**50,000**
STATE 01	038101						**150,000**
TOTAX CI	102232						**100,000**
TRANS	030300						**350,000**
Unidentified Funding	999999					275,000	**275,000**
Total						275,000	**925,000**
Work Codes						C	

Contact: Kevin Oliver E-Mail: koliver@sandiego.gov Phone: 619-533-5139

San Diego River Dredging, Qualcomm Way to State Route 163 - Phase One 12-157.0 / S-00606

Council District: 6 **Community Plan:** Mission Valley

Description: This project provides for the first phase of dredging within the San Diego River between Qualcomm Way and State Route 163. The first phase will remove a small island of sediment located at the Murray Creek outfall near the western end of Hazard Center Drive. Other phases of dredging within the project area may be required in the future, pending funding identification.

Justification: This project will protect adjacent property from potential flooding during rain events.

Operating Budget Effect: Soundings of the river and other ancillary costs related to dredging are part of the maintenance obligations of the First San Diego River Improvement Project Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan, the First San Diego River Improvement Project Natural Resource Management Plan and is in conformance with the City's General Plan.

Scheduling: Design and environmental studies for the removal of sediment from the Murray Creek outfall in the San Diego River are scheduled for completion in Fiscal Year 2010. Dredging of this area is scheduled to begin in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
OTHER RI	070240	116,562	308,438			
Total		116,562	308,438			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
OTHER RI	070240						**425,000**
Total							**425,000**
Work Codes							

Contact: Danny Schrotberger E-Mail: DSchrotberger@sandiego.gov Phone: 619-533-7465

Unfunded Needs List

Park & Recreation — **Economic Development**

CIP Number	Project Title	Funding Required in Future Years
39-220.0	**North Ocean Beach - Streetscape Enhancement**	**$ 500,000**

This project provides for streetscape improvements in North Ocean Beach. The total estimated project cost of $1.4 million includes an unfunded amount of $500,000.

39-011.0	**Switzer Canyon/30th Street Bridge Enhancement Program**	**$ 175,000**

This project provides for bridge landscaping, hardscape, tree planting, signage, sidewalk, median, design of traffic calming devices, and pedestrian safety features for the Switzer Canyon/30th Street Bridge. The total estimated project cost of $298,586 includes an unfunded amount of $175,000.

Economic Development Subtotal **$ 675,000**

Park & Recreation — **Golf Course**

CIP Number	Project Title	Funding Required in Future Years
21-843.0	**Balboa Park Golf Course - Clubhouse and Parking Lot**	**$ 6,900,000**

This project provides for a master plan, design and construction of a new clubhouse and a parking lot at the Balboa Park Golf Course. The total estimated project cost of $8.0 million includes an unfunded amount of $7 million.

Golf Course Subtotal **$ 6,900,000**

Park & Recreation — **Mission Bay**

CIP Number	Project Title	Funding Required in Future Years
22-960.0	**Fiesta Island Infrastructure Improvements**	**$ 250,000,000**

This project provides for the design and construction of recreational improvements at Fiesta Island consistent with the general development plan and Mission Bay Park Master Plan, including an expanded causeway that has been identified as a high priority, turfed multi-purpose areas, parking lots, playgrounds, comfort stations, walkways, a personal watercraft launching and service area, sand area relocation, south beach jetty, coastal landscaping, and additional utilities infrastructure. The total estimated project cost of $253.1 million includes an unfunded amount of $250.0 million.

22-966.0	**West Ski Island - Shoreline Stabilization**	**$ 2,000,000**

This project provides for the design and construction of shoreline stabilization at West Ski Island. The total estimated project cost of $2.5 million includes an unfunded amount of $2.0 million.

Mission Bay Subtotal **$ 252,000,000**

Park & Recreation — **Other Parks**

CIP Number	Project Title	Funding Required in Future Years
29-901.0	**Angier Elementary School - Joint Use Improvements**	**$ 500,000**

This project provides for the design and construction of approximately 3.95 acres at Angier Elementary School for joint use facilities to supplement existing park acreage in the Serra Mesa Community. The total estimated project cost of $2.2 million includes an unfunded amount of $500,000.

20-013.0	**Annual Allocation-Park and Recreation Grant Match Funding**	**$ 3,575,640**

The annual funding needs of $446,955 are entirely unfunded.

CIP Number	Project Title	Funding Required in Future Years

29-969.0 Azalea Neighborhood Park Recreation Center - Improvements **$ 1,693,000**

This project provides for replacement of the existing 1,790 square foot recreation center at Azalea Park with a 5,000 square foot building to expand programmed uses for the City Heights Area. The total estimated project cost of $1.8 million includes an unfunded amount of $1.7 million.

29-852.0 Beyer Community Park **$ 13,000,000**

This project provides for the acquisition, design, and construction of approximately 12.6 useable acres for a community and neighborhood park on Beyer Boulevard. The total estimated project cost of $15.0 million includes an unfunded amount of $13.0 million.

29-919.0 Birney Elementary School Joint Use Improvements **$ 230,000**

This project would provide for the design and construction of joint-use athletic fields at Birney Elementary School. The total estimated project cost of $260,000 has an unfunded amount of $230,000.

29-427.0 Black Mountain Ranch Community Park - Acquisition and Development **$ 200,000**

This project provides for the acquisition, design and construction of a 30 useable-acre community park. The total estimated project cost of $17.5 million includes an unfunded amount of $200,000.

29-902.0 Cabrillo Heights Neighborhood Park - Improvements **$ 165,000**

This project provides for improvements at Cabrillo Heights Neighborhood Park. The total estimated project cost of $843,000 includes an unfunded amount of $165,000.

29-689.0 Carmel Grove Mini-Park - Play Area Upgrade **$ 39,467**

This project provides for the upgrade and replacement of playground equipment at the Carmel Grove Mini-Park to meet State and federal safety and accessibility requirements. The total estimated project cost of $467,467 includes an unfunded amount of $39,467.

29-482.0 Carmel Valley Neighborhood Park - Neighborhood #8 **$ 1,179,350**

This project provides for acquiring and developing a four useable-acre neighborhood park in Carmel Valley, including a play area, picnic facilities, open turf area, and landscaping. The total estimated project cost of $3.1 million includes an unfunded amount of $1.2 million.

29-002.0 Central Avenue Mini Park-Acquisition and Development **$ 292,000**

This project provides for the acquisition of an approximately 16,000 square foot parcel, remaining from the construction of the Interstate 15 freeway through Mid-City at the corner of Central Avenue and Landis Street, to be developed as a mini park. The total estimated project cost of $832,000 includes an unfunded amount of $292,00.

29-913.0 Coastal Bluff Erosion and Access **$ 2,702,402**

This project provides partial funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, that were identified and prioritized in a 2003 Coastal Erosion Assessment Survey. The total estimated project cost of $3.3 million includes an unfunded amount of $2.7 million.

29-533.0 Del Mar Mesa Neighborhood Park **$ 350,000**

This project provides for the acquisition, design, and construction of a four useable acre park to serve the Del Mar Mesa population. The total estimated project cost of $3.8 million includes an unfunded amount of $350,000; the design has been completed.

CIP Number	Project Title	Funding Required in Future Years

52-708.0 Del Mar Mesa Southern Multi-Use Trail **$ 150,000**

This project provides for a surfaced eight-foot wide multi-use trail, 2,000 feet long, extending southerly from the end of Del Mar Mesa Road, crossing the "Bougainvillea" entry road. The trail will then branch westerly to connect to the wildlife crossing under Carmel Country Road, and easterly to connect to the Shaw Valley and Neighborhood 10 trails in Carmel Valley. The total estimated project cost of $260,300 includes an unfunded amount of $150,000.

29-795.0 Hickman Fields **$ 30,000,000**

This project would provide for a 44 acre athletic area in the Kearny Mesa Community Planning Area to include multi-purpose fields, a recreation building, and a swimming pool. The total estimated project cost of $31.5 million has an unfunded amount of $30 million.

29-535.0 Hidden Trails Neighborhood Park Acquisition and Development **$ 680,000**

This project provides for the acquisition, design and construction of a four useable-acre neighborhood park serving the Otay Mesa community. The total estimated project cost of $ 3.1 million includes an unfunded amount of $680,000.

29-865.0 Home Avenue Neighborhood Park - Development **$ 2,600,000**

This project provides for the design and construction of a new six acre neighborhood park with approximately two useable-acres, enhancements to Chollas Creek, and traffic improvements on Home Avenue. The total estimated project cost of $3.2 million includes an unfunded amount of $2.6 million.

29-889.0 Joint Use Improvements - Citywide **$ 1,672,295**

This project provides for design and construction of miscellaneous improvements on joint-use facilities throughout the City, such as replacement and upgrades to turf, irrigation, fencing, and/or disabled access. The total estimated project cost of $2.4 million includes an unfunded amount of $1.7 million.

29-671.0 Kumeyaay Lakes Berm Restoration and Dredging **$ 9,840,000**

This project provides for the dredging of two lakes and reconstruction of a lake berm within the Kumeyaay Lake system at Mission Trails Regional Park. The total estimated project cost of $10.0 million includes an unfunded amount of $9.8 million.

29-941.0 Language Academy/Montezuma Elementary School - JU Improvements **$ 731,000**

This project provides for design and construction of approximately 1.37 acres at the Language Academy (formerly Montezuma Elementary School) for joint use facilities to supplement existing park acreage in the College Area Community. The total estimated project cost of $1.4 million includes an unfunded amount of $731,000.

29-757.0 Mira Mesa Community Park - Expansion (Carroll Neighborhood Park - Dev) **$ 200,000**

This project provides for developing approximately 11 useable-acres of the former Carroll School parksite across the street from Mira Mesa Community Park. The total estimated project cost of $21.2 million includes an unfunded amount of $200,000.

52-533.0 Mission Beach - Boardwalk Widening **$ 2,753,000**

This project increases public accessibility of the beach areas in Pacific and Mission Beach, including the acquisition of the right-of-way at Santa Rita Place and from Pacific Beach Drive to Oliver Avenue, and the widening of the boardwalk from Santa Rita Place to Thomas Avenue. The total estimated project cost of $4.8 million includes an unfunded amount of $2.8 million.

CIP Number	Project Title	Funding Required in Future Years

52-719.0 Mission Beach Bulkhead Preservation **$ 8,128,000**

This project provides for preserving the life of the Mission Beach bulkhead from Balboa Court to Pacific Beach Drive. The total estimated project cost of $9.2 million includes an unfunded amount of $8.1 million.

29-954.0 Montgomery Academy - Joint Use Improvements **$ 76,000**

This project provides for the construction of approximately three acres of joint use play fields at the Montgomery Academy and associated Americans with Disablities Act (ADA) improvements. The total estimated project cost of $1.3 million includes an unfunded amount of $76,000.

29-667.0 North Chollas Community Park - Improvements **$ 26,343,967**

This project provides for the design and development of North Chollas Community Park. The total estimated project cost of $29.6 million includes an unfunded amount of $26.3 million.

29-897.0 North Park Mini-Park and Streetscape Improvements **$ 1,320,000**

This project provides for the design and construction of an approximately 0.50 useable acre, urban mini-park to be located behind the recently renovated North Park Theatre. The total estimated project cost of $3.9 million includes an unfunded amount of $1.3 million.

29-998.0 Olive Street Park Aquisition and Development **$ 720,000**

This project provides for acquisition, design and construction of approximately 0.36 acre of unimproved property contiguous with the south end of the existing Olive Street Park. The total estimated project cost of $2.7 million includes an unfunded amount of $720,000.

29-910.0 Open Space Improvements **$ 900,000**

This project provides for developing public facilities within the City's resource-based open space parks. The total estimated project cost of $2.0 million includes an unfunded amount of $900,000.

29-942.0 Otay Valley Regional Park-Beyer Way Equestrian & Regional Staging Area & Trail **$ 2,550,000**

This project provides for design of the regional staging area in Otay Valley Regional Park and will include grading, drainage, utiltities, restroom, security lights, interpretive kiosk, a project sign, drinking fountain, and trails. The total estimated project cost of $2.8 million includes an unfunded amount of $2.6 million.

29-923.0 Parkdale Neighborhood Park - Acquisition and Development **$ 500,000**

This project would provide for the acquisition, design, and construction of a 5 useable-acre neighborhood park located at the south end of Parkdale Avenue in the vicinity of Osgood Way and Backer Road. Park amenities may include multi-purpose turfed areas, children's play areas, multi-purpose courts, picnic facilities, walkways, security lighting, and landscaping. The park will also include an approximately 1,000 square foot interpretive center for an adjoining seven-acre vernal pool site. This project is scheduled to begin in Fiscal Year 2017. The total estimated project cost of $6.4 million includes an unfunded amount of $500,000.

29-692.0 Public Roads Supporting Park Access **$ 4,100,000**

This project provides funding for public roads that support park access. The annual funding needs of $400,000 in Fiscal Years 2010 through 2014 and $500,000 in Fiscal Years 2015 through 2018 are unfunded.

29-864.0 Rancho Penasquitos Parks - Playground Upgrades **$ 550,000**

This project provides for upgrades of the play area and the replacement of playground equipment at Rancho Penasquitos Park. The total estimated project cost of $2.1 million includes an unfunded amount of $550,000.

CIP Number	Project Title	Funding Required in Future Years

29-922.0 Rattlesnake Canyon Neighborhood Park **$ 1,050,000**

This project would provide for the design and construction of a 10 useable-acre neighborhood park, including a trail connection to Maddox Neighborhood Park. Park amenities may include multi-purpose sports fields, sports field lighting, multi-purpose turfed areas, children's play areas, multi-purpose courts, picnic facilities, walkways, security lighting, a comfort station and concessions facility, and landscaping. This project is scheduled to begin in Fiscal Year 2015. The total estimated project cost of $5.7 million includes an unfunded amount of $1.1 million.

29-896.0 Roosevelt Junior High School - Joint Use Improvements **$ 600,000**

This project provides for the design and construction of joint-use athletic fields at Roosevelt Junior High School. The total estimated project cost of $1.2 million includes an unfunded amount of $600,000.

29-911.0 Sefton Field Neighborhood Park (San Diego River Improvements) **$ 500,000**

This project provides for the design and construction of improvements to enhance the 11 acre site currently maintained by the Presidio Little League. The total estimated project cost of $1.0 million includes an unfunded amount of $500,000.

29-871.0 Sunset Cliffs Natural Park - Drainage Study **$ 90,000**

This project provides for a study to identify and analyze drainage and erosion issues at Sunset-Cliffs Natural Park, recommend solutions, and provide environmental review of the recommendations. The total estimated project cost of $395,000 includes an unfunded amount of $90,000.

29-980.0 Sunset Cliffs Natural Park Hillside Section Improvements **$ 1,900,000**

This project will complete improvements to the Hillside portion of the Sunset Cliffs Natural Park, consisting of final project design documents, environmental review and construction documents. The total estimated project cost of $2.6 million includes an unfunded amount of $1.9 million.

29-890.0 Sunshine Berardini Fields Development **$ 14,300,000**

This project provides for a general development plan and design and development of the Sunshine Berardini Fields. The total estimated project cost of $14.5 million includes an unfunded amount of $14.3 million.

29-903.0 Wegeforth Elementary School - Joint Use Improvements **$ 294,000**

This project provides for the design and construction of approximately four acres at Wegeforth Elementary School for joint use facilities. The total estimated project cost of $2.3 million includes an unfunded amount of $294.000.

29-886.0 West Lewis and Falcon Streets - Mini-Park **$ 180,000**

This project provides for design and construction of a 0.35 acre mini-park within the West Lewis and Falcon Streets rights-of way. The total estimated project cost of $630,000 includes an unfunded amount of $180,000.

29-891.0 West Maple Canyon Mini-Park **$ 200,000**

This project provides for the design and construction of a 0.25 acre mini-park to be located within the dedicated portion of the Maple Canyon Open Space. The total estimated project cost of $575,000 includes an unfunded amount of $200,000.

CIP Number	Project Title	Funding Required in Future Years
29-925.0	**Wightman Street Park**	**$ 2,363,000**

This project provides for the design and development of Wightman Street Neighborhood Park on 0.9 acres of parkland. The total estimated project cost of $3.0 million includes an unfunded amount of $2.4 million.

29-680.0	**Windansea Improvements**	**$ 275,000**

This project provides for beach access improvements and protection of cliffs and beaches through storm drain erosion control. The total estimated project cost of $925,000 includes an unfunded amount of $275,000.

Other Parks Subtotal	**$ 139,493,121**
Park & Recreation Total	**$ 399,068,121**

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Police

Police and Fire Training Facility (Regional Public Safety Training Institute) 36-064.0 / S-00816

Council District: 2 **Community Plan:** Peninsula

Description: This project provides for a regional police and fire training facility (Regional Public Safety Training Institute [RPSTI]) in the Camp Nimitz area of the former Naval Training Center. Currently, law enforcement training takes place at Miramar College and Fire-Rescue training takes place in the aging existing buildings at Camp Nimitz. The Naval Training Center Reuse Plan, approved by the Navy and City Council, set aside 24.7 acres for this purpose. The City Council has also approved a Joint Powers Authority between the City of San Diego, County of San Diego, and San Diego Community College District for the development, financing and administration of the RPSTI. The City's projected share of the total cost of the project will be funded jointly by the San Diego Fire-Rescue and Police Departments.

Justification: The expansion of the campus at Miramar College would require the relocation of law enforcement training to the Camp Nimitz site. Construction of a regional state-of-the-art facility will satisfy current Peace Officer Standards and Training, State Fire Marshal's Office, and Standards for Corrections Training requirements and allow for consistent training of all emergency responders countywide. RPSTI will also provide a venue for training private security and State and other government agencies.

Operating Budget Effect: The impact on the Police Department's operating budget cannot be determined at this time due to the unavailability of detailed project information. The key elements of the project are yet to be determined, including the size of the facility, the total project cost, commitment of City staff and resources, etc. The actual impact will depend on the final design/program. This project would impact the operating budget of the Police and Fire-Rescue Departments by an equal amount.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Scheduling: The project schedule will be determined upon completion of design, which is expected to be complete in Fiscal Year 2011. Preliminary construction will be scheduled when the remaining funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010. The total estimated project cost decreased by $5 million due to a revised scope of the project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
PRIV DN	063022	259,945	76,721			
Total		259,945	76,721			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CITYGF	630221						
PRIV DN	063022						**336,666**
Unidentified Funding	999999					10,000,000	**10,000,000**
Total						10,000,000	**10,505,000**
Work Codes						CDL	

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Unfunded Needs List

Police **Police**

CIP Number	Project Title	Funding Required in Future Years
36-068.0	**Otay Mesa Police Facility**	**$ 30,000,000**

This project would provide for acquisition of land and construction of a police facility to serve the east Otay Mesa area. This facility would accommodate the need for increased police services due to population growth and development in this area. The total estimated project cost of $30.0 million is entirely unfunded; however, the cost associated with construction will be offset by developer fees. The cost estimate will be revised when the final scope of work is established.

36-069.0 Permanent Canine and SWAT Facility **$ 6,000,000**

This project would provide for permanent Canine and SWAT facilities east of the Pistol Range at Federal Boulevard. In Fiscal Year 2006, the Police Vehicle Mainetance Facility was relocated to Federal Boulevard. As a result, the Canine and SWAT Units were relocated east of the Pistol Range and the initial project only included funding for temporary modular office space for the two units. This project would include public right-of-way improvements on the south side of Federal Boulevard. The total estimated project cost of $6.0 million is entirely unfunded. The cost estimate will be revised when the final scope of work is established.

36-074.0 Police Pistol Range Improvements **$ 8,000,000**

This project would provide for improvements to the Police Pistol Range. The existing Police Pistol Range at 4000 Federal Boulevard has been in operation since the 1930s. Many modifications are needed to enhance its safety and usability, as well as comply with existing codes, while still maintaining the historic significance of the structures. This range is used by multiple law enforcement agencies, the training academy, the Community College District, and is open to the public through the Revolver Club. The total estimated project cost of $8.0 million is entirely unfunded. The cost estimate will be revised when the final scope of work is established.

36-055.0 Police Property Storage Facility **$ 5,000,000**

This project would provide for additional evidence storage space in anticipation of future storage needs. An estimated 40,000 square feet of space would house property and evidence and eliminate the need to lease property storage space. The total funding needs of this project, currently estimated at $5.0 million, will be determined once a final scope of work is established.

36-064.0 Police and Fire Training Facility (Regional Public Safety Training Institute) **$ 10,000,000**

This project provides for the Police and San Diego Fire-Rescue Department's shares of the Regional Public Safety Training Institute (RPSTI) in the Camp Nimitz area of the former Naval Training Center. The total estimated project cost of $30.5 million includes an unfunded amount of $30.0 million. The cost estimate will be revised when the final scope of work is established.

Police Subtotal **$ 59,000,000**

Police Total **$ 59,000,000**



QUALCOMM Stadium

QUALCOMM Stadium

QUALCOMM Stadium

Annual Allocation - QUALCOMM Stadium Improvements 34-200.0 / A-BG.00001

Council District: 6 **Community Plan:** Mission Valley

Description: This annual allocation provides for needed improvements at QUALCOMM Stadium, including the electrical system, parking lot, and working press area.

Justification: As the stadium ages, regular upgrades and renovations are required for various components of the facility.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Scheduling: Design and construction will be phased in accordance with the scope of various projects.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
STAD	010332			750,000	750,000	750,000
Total				750,000	750,000	750,000
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
STAD	010332	750,000	750,000	750,000	750,000		**750,000**
Total		750,000	750,000	750,000	750,000		**750,000**
Work Codes							

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OneSD Support

OneSD (Enterprise Resource Planning System Core Project) 92-000.0 / S-09999

Council District: Citywide **Community Plan:** Citywide

Description: Description: The OneSD project provides for the replacement of many legacy software systems currently in use by City departments with the business center of the Office of the Chief Financial Officer (CFO) and Business and Support Services. The System will replace the following major systems: AMRIS (General Ledger), ALVA (Financial Reporting), APIS (Accounts Payable), ARIS (Accounts Receivable), FMIS (Budgeting and Financial Management), FAMIS (Fixed Asset Management), OPIS (Purchasing), CAPPS (Payroll), and PATS (Applicant Tracking). Additionally, this integrated application will be used by all City departments for day-to-day business operations and human resource needs and is expected to support the City's information technology (IT) needs for the next 15 years.

Justification: Recommendations contained in the Kroll Report stated that due to their antiquated state, the City's major software systems require updating. The applications that support the departments under the Office of the Chief Financial Officer (CFO) and Business and Support Services no longer meet the requirements for responsible financial management, efficient human resources management, and IT operational efficiency.

Operating Budget Effect: Savings are anticipated after implementation of the system; however, the magnitude of the savings are yet to be determined.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan.

Scheduling: The OneSD implementation is divided into the following phases and scheduled for full implementation on the following dates:
-Financial and Logistics (purchasing and contracting) applications - July 1, 2009
-Human Capital Management (HCM), which includes human resources/personnel, benefits and payroll functions - October 1, 2009
-Public Budget Formulation (PBF), November 1, 2009
-Accounts Receivable - January 1, 2010
- e-Recruit - June 30, 2010

Summary of Project Changes: The project schedule and Fiscal Year 2010 funding has been revised to include a third implementation phase to include PBF and e-Recruit.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
ERP	500711	17,500,000	10,625,624	9,874,376		
Total		17,500,000	10,625,624	9,874,376		
Work Codes				YT		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
ERP	500711						**38,000,000**
Total							**38,000,000**
Work Codes							

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Storm Water

Council District: 2, 3 **Community Plan:** Uptown

Description: This project will provide for the installation, reconstruction, and upgrading of street pavement, curbs, gutters, and storm drains at various locations throughout the community. Also provided for is an initial study to specifically identify the required projects.

Justification: This project is needed to provide extensive improvements and increase the drainage capacity in the right-of-way.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is part of the Uptown Community Plan and is in conformance with the City's General Plan.

Scheduling: Work on the initial study will begin in Fiscal Year 2010.

Summary of Project Changes: This is a newly published project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
DIF 29	079512			150,000		
Total				150,000		
Work Codes				P		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DIF 29	079512						**150,000**
Total							**150,000**
Work Codes							

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Storm Water

Storm Drains/Flood Control

Annual Allocation - Drainage Projects 13-005.0 / A-CA.00001

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for reconstructing or replacing failed drainage facilties citywide.

Justification: There are currently over 900 miles of storm drains in the City of San Diego. These storm drains can fail because of a variety of reasons (system material, age, earth movement, etc). The operation and maintenance section of the Storm Water Department regularly cleans these systems and performs minor repairs on them but they often come across storm drain systems that require redesign and reconstruction. These projects are a critical component of drain repair since the City does not staff itself to perform the repairs inhouse.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: Design and construction are scheduled each year. In addition to the funds reflected below, Council approved $15.8 million in Proposition 1B and financing appropriations in Fiscal Years 2008 and 2009.

Summary of Project Changes: Development Impact Fee funds have been allocated to this project for Fiscal Year 2010. This project has been updated to reflect the funding identified in the Five-Year Financial Outlook. The Mayor's May Revision removed Fiscal Year 2010 Transnet funding in the amount of $600,000 from this project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CAPOTH	302453					
DIF 29	079512			130,000		
REVBND GS	000027				15,000,000	
TRANS CR	030310				600,000	600,000
Total				130,000	15,600,000	600,000
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
DIF 29	079512						**130,000**
REVBND GS	000027	15,000,000					
TRANS CR	030310	600,000	600,000				
Unidentified Funding	999999					2,150,000	
Total		15,600,000	600,000			2,150,000	**130,000**
Work Codes							

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Annual Allocation - Watershed Water Quality Improvements 12-159.0 / A-CC.00001

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for the design and construction of Watershed Capital Projects. These projects, in conjunction with non-structural water quality projects, address storm drain discharge water quality standards.

Justification: These projects satisfy watershed-based water quality activity requirements in the Regional Water Quality Control Board's Municipal Storm Water National Pollutant Discharge Elimination System (NPDES) permit.

Operating Budget Effect: Maintenance cost of the structural watershed Best Management Practice (BMP's) needs to be estimated and included in the storm drain infrastructure operating budget.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan.

Scheduling: Projects will be scheduled on a priority basis.

Summary of Project Changes: This newly published project was authorized by City Council Resolution R-302590, dated May 7, 2007. It is proposed to allocate $259,149 to this project for Fiscal Year 2010 for stormwater quality projects.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
CITYGF	630221			259,149		
Total				259,149		
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
CITYGF	630221						**259,149**
Unidentified Funding	999999					11,000,000	
Total						11,000,000	**259,149**
Work Codes							

Contact: Gene Matter E-Mail: rmatter@sandiego.gov Phone: 858-451-4346

Storm Water

Storm Water Program

Rose and Tecolote Creeks Water Quality Improvements 32-050.0 / S-10002

Council District: 1, 2, 6, 7 **Community Plan:** Linda Vista, Pacific Beach, University, Clairemont Mesa

Description: This project provides for improvements to the water quality in the Rose and Tecolote Creek watersheds. Utilizing existing storm water monitoring data, best managemet practices (BMPs) will be developed to address pollutants of concern within these watersheds. BMPs are structural controls, such as vegetated swales and strips, infiltration basins, wet ponds, constructed wetlands, and filtration systems. Initially, entire watersheds will be evaluated to identify potential areas for water quality enhancement. These areas will then be prioritized and a few locations will be selected for implementation of structural controls, including baseline and post-construction water quality monitoring. The City completed the construction of the first BMP in Fiscal Year 2006 and a baffle-box was installed in the Tecolote Creek sub-watershed. A second BMP includes a right-of-way landscape infiltration project in the Clairemont Mesa community in the Tecolote Creek sub-watershed.

Justification: This project addresses pollutants of concern within the Rose and Tecolote Creek watersheds which satisfies the watershed-based water quality activity requirements in the Regional Water Quality Board's Municipal Storm Water Permit.

Operating Budget Effect: Maintenance cost will impact operating budget.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa, Linda Vista, Pacific Beach and University Community Plans and is in conformance with the City's General Plan.

Scheduling: Construction of the first BMP was completed in Fiscal Year 2006. Design of the second BMP is scheduled to be completed in Fiscal Year 2010 and construction is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
STATE DF	000001		170,000			
STATE WQ	038350	875,186	233,456			
Total		875,186	403,456			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
STATE DF	000001						**170,000**
STATE WQ	038350						**1,108,642**
Total							**1,278,642**
Work Codes							

Contact: Gene Matter E-Mail: rmatter@sandiego.gov Phone: 858-541-4346

Storm Drains/Flood Control		Storm Water Funding Required in Future Years
CIP Number	Project Title	
13-005.0	**Annual Allocation - Drainage Projects**	**$ 15,050,000**

This annual allocation provides for restructuring or replacing failed drainage facilities citywide. The allocation of $2.2 million in Fiscal Year 2014 and beyond is entirely unfunded, contingent upon an increase in the storm drain fee or identification of other funding.

12-142.0	**Replacement of Deteriorated Corrugated Metal Pipe Citywide**	**$ 9,000,000**

This annual allocation would provide for replacing existing street deteriorated corrugated metal pipe systems citywide. The annual funding needs of $1.0 million are entirely unfunded.

12-141.0	**Replacement of Street Underdrains Citywide**	**$ 1,800,000**

This annual allocation would provide for replacing existing street underdrains and for reconstructing the associated curbs and gutters citywide. The annual funding needs of $200,000 are entirely unfunded.

	Storm Drains/Flood Control Subtotal	**$ 25,850,000**

Storm Water Program		Storm Water Funding Required in Future Years
CIP Number	Project Title	
12-159.0	**Annual Allocation - Watershed Water Quality Improvements**	**$ 55,000,000**

It is estimated that $11,000,000 is needed annually to fully fund the construction of anticipated improvements.

	Storm Water Program Subtotal	**$ 55,000,000**
	Storm Water Total	**$ 80,850,000**

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Water

Alvarado Water Treatment Plant -Upgrade and Expansion 73-261.3 / S-00021

Council District: 7 **Community Plan:** Mission Trails Regional Park, Navajo

Description: This project increases the treatment capacity of the Alvarado Water Treatment Plant from 150 million gallons of water per day (mgd) to 200 mgd and upgrades the existing treatment plant facilities to replace aged equipment to comply with new drinking water regulations. This project is split into multiple construction projects and will be phase funded. The major project components consist of the construction of two new sedimentation basins, the rehabilitation of existing 1950's-era sedimentation basins, the rehabilitation of the mechanical equipment and controls on the filters, ozone generation, and treatment facilities. Various site and landscaping improvements will also be made.

Justification: The Safe Drinking Water Act, Environmental Protection Agency regulations, and a Department of Public Health Compliance Order dictate the need to upgrade the treatment plant process and equipment. Anticipated future demands within the Alvarado Water Service Area also require the plant to be expanded to 200 mgd, allowing for better utilization of the raw water storage in the San Vicente and El Capitan Reservoirs.

Operating Budget Effect: The upgrade from chlorine to ozone, as the primary disinfectant, will have a significant impact on the electrical and chemical comsumption of the plant (an increase of approximately of $1.6 million annually at completion). The increase in treated water capacity and the technical aspect of the equipment will also impact the cost for maintaining and operating the plant.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Plan and the Navajo Community Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 1999 and has continued through subsequent phases of work. Construction began on the initial phase of work in Fiscal Year 2004 and is scheduled to be completed in Fiscal Year 2013.

Summary of Project Changes: The total estimated project cost decreased by $347,000 due to lower than expected construction contract bid for Ozone project Phase IV.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
WATER-E	041500	49,008,610	7,210,035	18,957,510	1,195,722	224,316
WATER-R	041500	49,008,611	7,210,036	18,957,511	1,195,722	224,316
Total		98,017,221	14,420,071	37,915,021	2,391,444	448,632
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-E	041500	1,496,981					**78,093,174**
WATER-R	041500	1,496,982					**78,093,178**
Total		2,993,963					**156,186,352**
Work Codes							

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Water

Municipal Water

Annual Allocation - CIP Contingencies 73-331.0 / A-BS.00001

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for the Water Department's Municipal Water Capital Improvements Program contingency needs.

Justification: To provide better project budget control, CIP stand alone project contingency needs will be met by this annual allocation.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan.

Scheduling: Projects are scheduled on a priority basis as contingency needs arise.

Summary of Project Changes: The total project cost for annual allocation projects is reflective of the Fiscal Year 2010 budget only. In addition, annual allocations do not show prior year appropriations in the budget. The budget in Fiscal Year 2010 increased from $6.5 million to $7.0 million due to an increase in phase funded construction projects awarded in Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
WATER-E	041500			2,100,000	2,100,000	2,100,000
WATER-R	041500			4,900,000	4,900,000	4,900,000
Total				7,000,000	7,000,000	7,000,000
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-E	041500	2,100,000	2,100,000	2,100,000	2,100,000		**2,100,000**
WATER-R	041500	4,900,000	4,900,000	4,900,000	4,900,000		**4,900,000**
Total		7,000,000	7,000,000	7,000,000	7,000,000		**7,000,000**
Work Codes							

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 858-614-5716

Annual Allocation - Corrosion Control 73-310.0 / A-KA.00001

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for renovating or replacing deteriorating corrosion control and monitoring systems throughout the City.

Justification: Deteriorating corrosion control and monitoring systems are in need of rehabilitation. This annual allocation provides for an ongoing program to rehabilitate over 600 existing corrosion protection stations.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: Projects are scheduled on a priority basis. There are two Otay II Groundbed Replacement projects planned for Fiscal Year 2010.

Summary of Project Changes: The total project cost for annual allocations is reflective of the Fiscal Year 2010 proposed budget only. In addition, annual allocations do not show prior year appropriations in the budget. The budget in Fiscal Year 2010 increased to $100,000 from $0. Otay II Groundbed Replacement projects are scheduled for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
WATER-R	041500			100,000	100,000	100,000
Total				100,000	100,000	100,000
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-R	041500	100,000	100,000	100,000	100,000		**100,000**
Total		100,000	100,000	100,000	100,000		**100,000**
Work Codes							

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 858-614-5716

Water

Municipal Water

Annual Allocation - Dams and Reservoirs 74-925.0 / A-BK.00001

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for rehabilitating and reconstructing improvement projects at reservoirs and dams. Projects include resurfacing access roads, reconstructing berms, installing lighting around dams, and sandblasting and shotcreting all exposed surfaces of the dams.

Justification: The rehabilitation and reconstruction of access roads and the upgrading of berms, lighting, and all exposed surfaces of the dams are necessary to maintain access to and safety in the dam area. The State required improvements will also serve to satisfy a portion of the Division of Safety of Dams.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: Projects are scheduled on a priority basis. Modifications to Lake Hodges Dam will begin in Fiscal Year 2010. Emergency Storage Project-San Vicente Reservoir Marina was started in Fiscal Year 2009 and will be completed in Fiscal year 2013.

Summary of Project Changes: The total project cost of annual allocation projects is reflective of the Fiscal Year 2010 Proposed Budget. In addition, annual allocations do not show prior year appropriations in the annual budget. The budget for Fiscal Year 2010 increased from $250,000 to $691,014 due to re-prioritization of projects and cash availability.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
WATER-R	041500			691,014	306,785	2,680,451
Total				691,014	306,785	2,680,451
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-R	041500	513,753	4,100,944	483,927	383,564		**691,014**
Total		513,753	4,100,944	483,927	383,564		**691,014**
Work Codes							

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 858-614-5716

Annual Allocation - Freeway Relocation 73-024.0 / A-KB.00002

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides funding to relocate water lines in conflict with the State Department of Transportation highway construction zones.

Justification: Waterline relocation is necessitated by the State Department of Transportation's effort to expand the State Highway System. Relocation projects are accomplished in conjunction with highway projects scheduled by the State Department of Transportation.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: Projects are scheduled on a priority basis, based on Caltrans requests.

Summary of Project Changes: The total project cost for annual allocation projects is reflective of the Fiscal Year 2010 budget only. In addition, annual allocations do not show prior year appropriations in the budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
WATER-R	041500			50,000	50,000	50,000
Total				50,000	50,000	50,000
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-R	041500	50,000	50,000	50,000	50,000		**50,000**
Total		50,000	50,000	50,000	50,000		**50,000**
Work Codes							

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 858-614-5716

Water

Municipal Water

Annual Allocation - Groundwater Asset Development Program 75-932.0 / A-BM.00001

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for investigation work related to legal, technical, regulatory, and water quality issues; and for the planning, design, and construction of groundwater facilities to increase the local water supply.

Justification: The City imports 90 percent of its water from the Colorado River and the State Water Project. The City has access to nine under-utilized groundwater assets that could be developed to supply new yield, seasonal storage or carryover storage.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Scheduling: Research, exploration and demostration began in Fiscal Year 2001 and will continue through Fiscal Year 2010. Design and construction of sub-projects identified in the research/exploration/demostration phase are anticipated to begin in Fiscal Year 2010 and continue through Fiscal Year 2019 and beyond.

Summary of Project Changes: This project was converted from a stand alone project to an annual allocation for the Fiscal Year 2010 budget and future years. The scope and schedule of this project are still preliminary. Initially the program was defined as a single phase project including research, planning, design, and construction starting at 2001 through 2019. Currently, the program is being implemented in two distinct phases. The first phase (2001-2010) includes research, planning, pilot and demonstration. The second phase (2010 - 2019) is the project implementation /construction phase, which results in producing new water. The total project cost for annual allocation projects is reflective of the Fiscal Year 2010 budget only. In addition, annual allocations do not show prior year appropriations in the budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
WATER-R	041500			1,825,056	2,705,895	5,407,784
Total				1,825,056	2,705,895	5,407,784
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-R	041500	31,880,923	19,258,707	17,756,525	11,952,566		**1,825,056**
Total		31,880,923	19,258,707	17,756,525	11,952,566		**1,825,056**
Work Codes							

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 858-614-5716

Annual Allocation - Pressure Reduction Facility Upgrades 73-900.0 / A-KA.00002

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for replacing existing pressure reducing stations, or expanding pressure capacities to meet present and future water demands.

Justification: Increasing demands for water throughout the City dictate the need to better control water pressure throughout the City's system. This annual allocation will continue to fund the replacement and expansion of pressure reduction facilities.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: Projects are scheduled on a priority basis. Pressure regulating station upgrade projects in the areas of Texas Street, Upas & Hawk, 30th & Thorn, and 65th & Imperial are scheduled for Fiscal Year 2010.

Summary of Project Changes: The total project cost of annual allocation projects is reflective of the Fiscal Year 2010 Budget. In addition, annual allocations do not show prior year appropriations in the annual budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
WATER-R	041500			200,000	500,000	1,000,000
Total				200,000	500,000	1,000,000
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-R	041500	1,000,000	1,000,000	1,000,000	1,000,000		**200,000**
Total		1,000,000	1,000,000	1,000,000	1,000,000		**200,000**
Work Codes							

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 858-614-5716

Water

Municipal Water

Annual Allocation - Seismic Upgrades 73-910.0 / A-KB.00004

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for seismic retrofits and upgrades to existing facilities to protect the water system in case of an earthquake.

Justification: Many existing facilities throughout the City have serious structural and seismic defects. This annual allocation provides funding to upgrade these facilities to meet current compliance requirements and guidelines. This project allows City crews the ability to rapidly restore water services to affected areas after a large earthquake.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: Projects are scheduled on a priority basis. Fault crossing retrofits to large pipelines and Landslide/Liquefaction pipeline mitigation projects began in Fiscal Year 2009.

Summary of Project Changes: The total project cost for annual allocation projects is reflective of the Fiscal Year 2010 budget only. In addition, annual allocations do not show prior year appropriations in the budget. The budget in Fiscal Year 2010 increased from $1million to approximately $1.7 million.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
WATER-R	041500			1,695,000		520,462
Total				1,695,000		520,462
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-R	041500	54,864	54,816	5,076,440	4,832		**1,695,000**
Total		54,864	54,816	5,076,440	4,832		**1,695,000**
Work Codes							

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 858-614-5716

Annual Allocation - Standpipe and Reservoir Rehabilitations 73-277.0 / A-BL.00001

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for reconstructing standpipes and reservoirs to improve operations and extend their useful life.

Justification: Many existing standpipes and reservoirs in the water system have deteriorated to a point where they must be reconstructed or replaced to meet the current Occupational Safety and Health Act and Environmental Protection Agency safety and water quality standards.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan.

Scheduling: Projects are scheduled on a priority basis. Design is scheduled for the Pomerado Park Reservoir Upgrade project in Fiscal Year 2010. Construction of the San Carlos Reservoir Interior Enhancement and Catalina Pipeline projects are scheduled for Fiscal Year 2010.

Summary of Project Changes: The budget for Fiscal Year 2010 increased from $514,072 to $2,488,080 due to design and construction phases scheduled for the Pomerado Park Reservoir Upgrade, San Carlos Reservoir Interior Enhancement, and Catalina Standpipe projects. The total project cost for annual allocation projects is reflective of the Fiscal Year 2010 budget only. In addition, annual allocations do not show prior year appropriations in the budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
WATER-R	041500			2,488,080	1,519,045	5,958,244
Total				2,488,080	1,519,045	5,958,244
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-R	041500	1,329,567	12,269,882	1,481,168	1,695,674		**2,488,080**
Total		1,329,567	12,269,882	1,481,168	1,695,674		**2,488,080**
Work Codes							

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 858-614-5716

Water

Municipal Water

Annual Allocation - Water Main Replacements 73-083.0 / A-KB.00003

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation allows for the replacement of water mains at various locations throughout the City.

Justification: Water mains require replacement due to their deteriorated condition or size limitation. The existing cast-iron system is either approaching or has exceeded its expected life of 40 years. Breaks are now occurring at the rate of over 200 annually.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: Projects are scheduled on a priority basis.

Summary of Project Changes: The Fiscal Year 2010 budget decreased by $5,536,000 due to the conversion of Water Group 790, CIP 73-868.1, to a standalone project in Fiscal Year 2010. The total project cost for annual allocation projects is reflective of the Fiscal Year 2010 budget only. In addition, annual allocations do not show prior year appropriations in the budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
WATER-E	041500			1,803,200	2,063,200	2,163,200
WATER-R	041500			34,260,800	39,200,800	41,100,800
Total				36,064,000	41,264,000	43,264,000
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-E	041500	2,163,200	2,163,200	2,163,200	2,163,200		**1,803,200**
WATER-R	041500	41,100,800	41,100,800	41,100,800	41,100,800		**34,260,800**
Total		43,264,000	43,264,000	43,264,000	43,264,000		**36,064,000**
Work Codes							

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 858-614-5716

Annual Allocation - Water Pump Station Rehabilitations 73-263.0 / A-BJ.00001

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for replacing deteriorated pumping equipment and appurtenances or expanding pumping capacities to meet present and future water demands.

Justification: Many existing water pump stations have reached or exceeded their anticipated service life or demands have exceeded their maximum pumping capacity. However, because of the widely varying actual lengths of service life, scheduling for pump station restoration is difficult.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan.

Scheduling: Projects are scheduled on a priority basis. Planning for the Tierrasanta (Via Dominique) Pump Station scheduled to begin in Fiscal Year 2010.

Summary of Project Changes: The budget for Fiscal Year 2010 decreased from $500,000 to $468,433 due to re-prioritization of projects. The Planning phase of the Tierrasanta (Via Dominique) Pump Station is scheduled to begin in Fiscal Year 2010. The total project cost for annual allocation projects is reflective of the Fiscal Year 2010 budget only. In addition, annual allocations do not show prior year appropriations in the budget.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
WATER-R	041500			468,433	1,192,567	895,311
Total				468,433	1,192,567	895,311
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-R	041500	3,308,180	3,670,571	613,261	2,383,820		**468,433**
Total		3,308,180	3,670,571	613,261	2,383,820		**468,433**
Work Codes							

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 858-614-5716

Water

Municipal Water

Barrett Flume Cover 75-937.0 / S-10013

Council District: None

Community Plan: No Community Planning Area, Otay Mesa

Description: This project will provide a covering for the 10 to 12 mile open channel delivering water from the Barrett Reservoir to the Lower Otay Reservoir

Justification: Each year golden eagles, deer, and other wildlife drown in the open channel sections of the Berrett Flume. There is also an excessive maintenance burden to keep soil and sediment out. Additionally, there us a slight algae build up due to sunlight. Covering the open flume sections is necessary to prevent fines and sanctions from the resource agencies, to maintain water quality, and to reduce maintenance and down time.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Scheduling: Planning will beging Fiscal Year 2010. Design is schedule to begin Fiscal Year 2011. Construction is estimated to begin in Fiscal Year 2013.

Summary of Project Changes: It is proposed to increase the total project costs by $2.8 million in Water Replacement funding to reflect changes to the initial cost estimated.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
WATER-E	041500			100,000	539,816	90,174
Total				100,000	539,816	90,174
Work Codes				D	D	D

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-E	041500	4,464,084	465,931				**5,660,005**
Total		4,464,084	465,931				**5,660,005**
Work Codes		C	C				

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 858-614-5716

Barrett Reservoir Outlet Tower Upgrade 73-317.0 / S-00039

Council District: None **Community Plan:** No Community Planning Area

Description: This project provides for upgrades to the electrical and operating systems and the replacement of outlet tower ladders, valves and platforms to the Barrett Reservoir Outlet Tower.

Justification: The aging outlet tower components are in need of replacement for safety and ease of operation. The electrical and operating systems need to be upgraded to meet current standards and provide better control, safety and accessibility.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2001, was on hold for three years, and was completed in Fiscal Year 2006. Construction began in Fiscal Year 2007 and was completed in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
WATER-R	041500	2,622,733	1,365,460			
Total		2,622,733	1,365,460			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-R	041500						**3,988,193**
Total							**3,988,193**
Work Codes							

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 858-614-5716

Water

Municipal Water

Carmel Mountain Road Water Transmission Line - South of Carmel Valley Road 70-983.0 / S-00071

Council District: 1 **Community Plan:** Carmel Valley

Description: This project provides for construction of a transmission waterline east of I-15, along the alignment of Carmel Mountain Road to the eastern boundary of the Carmel Valley Community Plan area.

Justification: The waterline is required in order to develop the southern portion of Carmel Valley in accordance with the community plan.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's Progress Guide and General Plan.

Scheduling: The portion of the transmission potable water pipeline along Carmel Mountain Road west of Canter Heights Drive and east of Timber Brook Lane has been constructed and is in-service. The remaining portion east of Timber Brook Lane easterly along Carmel Mountain Road to the eastern Carmel Valley Community Boundary is now under construction.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
FBA 08	079008	2,589,273	1,335,727			
Total		2,589,273	1,335,727			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
FBA 08	079008						**3,925,000**
Total							**3,925,000**
Work Codes							

Contact: Leonard Wilson E-Mail: LLWilson@sandiego.gov Phone: 619-533-4287

Council District: None **Community Plan:** No Community Planning Area

Description: This project provides for a pipeline parallel to the existing 48-inch El Capitan Pipeline with 41,490 linear feet of new 54-inch pipeline.

Justification: This project would provide an additional outlet capacity of 75 million gallons per day (MGD) from El Capitan Reservoir to the Lakeside Pump Station. The combined capacity of the two pipelines would be 130 MGD. This would enable the Lakeside Pump Station to deliver 110 MGD to the Alvarado Water Treatment Plant and 20 MGD to the Helix Water District.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Scheduling: Design is scheduled to begin in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
WATER-R	041500			2,069,598	4,521,043	112,706
Total				2,069,598	4,521,043	112,706
Work Codes				D	D	C

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-R	041500	23,210,688	22,731,452				**52,645,487**
Total		23,210,688	22,731,452				**52,645,487**
Work Codes		C	C				

Contact: Becky Weber E-Mail: bweber@sandiego Phone: 858-614-5716

Water

Municipal Water
El Monte Pipeline No. 2 70-960.0 / S-10008
Council District: 7 **Community Plan:** Navajo

Description: This project would build a new 60-inch pipeline with a capacity of 150 million gallons per day (MGD) between the Lakeside Pump Station and the Alvarado Water Treatment Plant.

Justification: This project is necessary to ensure that future water demands are met in the Alvarado service area.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Scheduling: Design is scheduled to begin in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
WATER-R	041500			2,548,000	5,161,912	2,459,681
Total				2,548,000	5,161,912	2,459,681
Work Codes				D	D	CD

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-R	041500	42,897,500	40,590,108	3,019,688			**96,676,889**
Total		42,897,500	40,590,108	3,019,688			**96,676,889**
Work Codes		CD	C	C			

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 858-614-5716

Council District: 2 **Community Plan:** Ocean Beach, Old San Diego, Peninsula

Description: This project replaces 4.4 miles of water pipeline along Harbor Drive.

Justification: These improvements are necessary to prevent water pipe breaks and to ensure a continuous water supply to the Ocean Beach, Fleetridge, Old San Diego, and Peninsula community planning areas.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach, Old San Diego, and Peninsula Plans and is in conformance with the City's General Plan.

Scheduling: Design phase will begin in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2012 and will be completed in Fiscal Year 2013.

Summary of Project Changes: The scope and schedule of this project are still preliminary. The total estimated project cost increased by $7.3 million due to the increased scope of the project.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
WATER-R	041500	53,341	521,748	1,010,308	81,121	5,785,739
Total		53,341	521,748	1,010,308	81,121	5,785,739
Work Codes				D	D	C

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-R	041500	4,992,581	24,347				**12,469,185**
Total		4,992,581	24,347				**12,469,185**
Work Codes		C	C				

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 858-614-5716

Water

Municipal Water

Kearny Mesa Pipeline Upgrade 70-961.0 / S-10011

Council District: 6 **Community Plan:** Kearny Mesa

Description: This project provides for the replacement of the Kearny Mesa Pipeline.

Justification: This upgrade is necessary to prevent water pipe breaks, and to assure a continuous water supply to the Kearny Mesa community.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Scheduling: Design is scheduled to begin in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2012 and completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
WATER-R	041500			2,730,000	2,920,100	169,060
Total				2,730,000	2,920,100	169,060
Work Codes				D	D	C

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-R	041500	23,842,692	18,934,712				**48,596,564**
Total		23,842,692	18,934,712				**48,596,564**
Work Codes		C	C				

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 858-614-5716

Council District: 3 **Community Plan:** Mid-City

Description: This project will install two pressure regulating stations at the Kensington Park Villas in order to provide more consistent water pressure throughout the community.

Justification: The pressure regulating station will provide more consistent water pressure throughout the community and decrease pipe ruptures or other problems due to over pressurizing.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Scheduling: Design for this project was completed in 2004. The construction is scheduled for Fiscal Year 2011.

Summary of Project Changes: This project replaces CIP 73-246.1, Kensington Pressure Regulator, and is a newly published project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
WATER-R	041500			31,564	335,505	2,260
Total				31,564	335,505	2,260
Work Codes				C	C	C

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-R	041500						**369,329**
Total							**369,329**
Work Codes							

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 858-614-5716

Water

Municipal Water

Lindbergh Field 16" Cast Iron Main Replacement 73-355.0 / S-10055

Council District: 2 **Community Plan:** Midway/Pacific Highway Corridor

Description: This project's water main must be relocated from underneath the tarmac (landing strip) at Lindbergh Field to a location that is more accesible for operation and maintenance.

Justification: In case of a pipe failure requiring Water Operations to work emergency repair the pipeline must be relocated to a location that is more accesible for operation and maintenance.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Midway/Pacific Highway Corridor Plan and is in conformance with the City's General Plan.

Scheduling: Design is schedule to begin in Fiscal year 2010. Construction is estimated to begin fiscal year 2013

Summary of Project Changes: It is proposed to increase the total project costs by $1.1 million in Water Replacement funding to reflect changes to the initial cost estimated.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
WATER-R	041500			781,955	40,557	5,361,392
Total				781,955	40,557	5,361,392
Work Codes				D	D	CD

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-R	041500	1,109,221					**7,293,125**
Total		1,109,221					**7,293,125**
Work Codes		C					

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 858-614-5716

Lower Otay Reservoir - Emergency Outlet Improvements 73-343.0 / S-00044

Council District: None **Community Plan:** No Community Planning Area

Description: This project provide for the installation of two sluice gates on the auxiliary spillway to improve draw-down capacity.

Justification: The State Department of Safety of Dams requires an emergency draw-down capability of 10 percent of reservoir capacity in 10 days. Lower Otay Reservoir (backed up by Savage Dam) requires 56 days for 10 percent draw-down in order to prevent a risk of dam failure.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is outside of the City llmits and there is no community planning area. This project is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2001 and will be completed in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2010 and be completed in Fiscal Year 2011.

Summary of Project Changes: It is proposed to decrease the total project costs by $335,492 to reflect changes to the initial cost estimated.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
WATER-R	041500	480,876		4,900,552	75,031	
Total		480,876		4,900,552	75,031	
Work Codes				C	C	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-R	041500						**5,456,459**
Total							**5,456,459**
Work Codes							

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 858-614-5716

Water

Municipal Water

Miramar Pipeline Monitoring & Reinspection 70-910.7 / S-00083

Council District: 5 **Community Plan:** Mira Mesa

Description: This project provides for monitoring and reinspection of 26,870 linear feet of existing 66"- 51" diameter pre-stressed concrete cylinder pipe on Mira Mesa Boulevard from Pacific Heights Boulevard eastward to the Miramar Water Treatment Plant. A pipeline condition assessment will be performed prior to initiating design.

Justification: These improvements are necessary to prevent water pipe breaks and to assure a continuous water supply to the Mira Mesa Community.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Scheduling: The Miramar Pipeline reinspection started in Fiscal Year 2009 and is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: Total estimated project cost decreased by $106,730 due to a change in project estimates.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
WATER-R	041500	4,906	243,688	963,866	275,176	82,462
Total		4,906	243,688	963,866	275,176	82,462
Work Codes				D	D	D

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-R	041500						**1,570,098**
Total							**1,570,098**
Work Codes							

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 858-614-5716

Miramar Water Treatment Plant - Upgrade and Expansion 73-284.0 / S-00024

Council District: 5 **Community Plan:** Scripps Miramar Ranch

Description: This project provides for upgrades to and the expansion of the Miramar Water Treatment Plant, including construction of state-of-the-art filters, rapid mix and de-aeration facilities, cholorine and chemical facilities, four flocculation and sedimentation basins, an ozone structure with generation equipment, site paving, landscaping, and an administration building.

Justification: The Safe Drinking Water Act, mandated by the Environmental Protection Agency and the Department of Public Health, dictates the need to upgrade the existing treatment plant. Increasing demands on the plant by the rapidly growing North City area also necessitate its expansion.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 1997 and will continue through subsequent phases of work. Construction began on the initial phase of work in Fiscal Year 2001 and is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: The budget for Fiscal Year 2010 has increased by $3.5 million due to re-prioritization of phases. Landscape and Site Improvement phase of project will be accelerated from Fiscal Year 2011 to Fiscal Year 2010. Construction for the SD Flow Control Facilities phase of project was delayed, and is anticipated to begin end of Fiscal Year 2010 and completed in Fiscal Year 2011.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
WATER-E	041500	169,556,211	11,030,009	11,430,115	268,405	
WATER-R	041500	62,712,571	4,079,593	4,227,577	99,273	
Total		232,268,782	15,109,602	15,657,692	367,678	
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-E	041500						**192,284,740**
WATER-R	041500						**71,119,014**
Total							**263,403,754**
Work Codes							

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 858-614-5716

Water

Municipal Water

Morena Reservoir Outlet Tower Upgrade 73-321.0 / S-00041

Council District: None **Community Plan:** No Community Planning Area

Description: This project provides for upgrading the electrical system and replacing the outlet tower pipes, valves, and platforms.

Justification: The aging outlet tower components are in need of replacement for safety and ease of operation. Furthermore, the electrical system needs to be upgraded to meet current standards, provide better control, and provide safety and better accessibility.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's Progress Guide and General Plan.

Scheduling: Design is estimated to be completed in Fiscal Year 2011 and construction is estimated to begin in Fiscal Year 2012.

Summary of Project Changes: It is proposed to increase the total project costs by $374,860 in Water Replacement funding to reflect changes to the initial cost estimated and project scope.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
WATER-R	041500	452,695	7,629	7,709	23,403	3,294,335
Total		452,695	7,629	7,709	23,403	3,294,335
Work Codes				D	D	C

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-R	041500	102,488	53,494				**3,941,753**
Total		102,488	53,494				**3,941,753**
Work Codes		C	C				

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 858-614-5716

Otay Second Pipeline Improvements 73-286.0 / S-00032

Council District: 4, 8

Community Plan: Skyline/Paradise Hills, Southeastern San Diego

Description: This project provides funding to evaluate the condition of existing pipelines and to make appropriate upgrades and replacements to the water pipeline.

Justification: This pipeline was originally installed in 1928 and has exceeded its useful life expectancy of 60 years. Breaks in the pipeline have revealed severe pipe corrosion in certain locations, requiring upgrades and replacement.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills and Southeastern San Diego Community Plans and is in conformance with the City's General Plan.

Scheduling: Engineering studies and design began in Fiscal Year 1999 and were completed in Fiscal Year 2007. Construction began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2015. However, this scheduling is contingent on the assessed condition of the pipeline.

Summary of Project Changes: The total estimated project cost increased by $1.8 million due to unforeseen conditions, such as conflicts with several underground utilities owned by AT&T and SDG&E and the high costs of dewatering and some design and specification conflict with the actual project condition. Total appropriations for the Cathodic Protection phase were reduced by $14,660 and moved to O&M for Environmental monitoring

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
WATER-R	041500	25,098,461	3,304,344	1,242,564	709,531	52,738
Total		25,098,461	3,304,344	1,242,564	709,531	52,738
Work Codes				C	C	C

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-R	041500	19,692	395,224				**30,822,554**
Total		19,692	395,224				**30,822,554**
Work Codes		C	C				

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 858-614-5716

Water

Municipal Water

Otay Water Treatment Plant - Upgrade and Expansion 73-285.0 / S-00030

Council District: None **Community Plan:** No Community Planning Area

Description: This project provides for upgrading the treatment processes at the Otay Water Treatment Plant to comply with the Safe Drinking Water Act standards. The Safe Drinking Water Act is a federal act, enforced by the State of California.

Justification: New standards required by the Safe Drinking Water Act dictate the need to upgrade the existing water treatment plant standards.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2001 and will continue through subsequent phases of work. Construction began on the initial phase of work in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: The total estimated project cost decreased by $1.3 million due to lower than expected construction contract bids.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
WATER-R	041500	33,278,010	3,493,350	5,912,808		
Total		33,278,010	3,493,350	5,912,808		
Work Codes				C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-R	041500	1,800,005	10,105,215	242,422			**54,831,810**
Total		1,800,005	10,105,215	242,422			**54,831,810**
Work Codes		D	CD	C			

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 858-614-5716

Council District: 5, 7 **Community Plan:** Scripps Miramar Ranch, Tierrasanta

Description: This project provides for negotiating an agreement with the San Diego County Water Authority for the disposition of the City's share of the Pomerado Pipeline.

Justification: Currently, The City and the San Diego County Water Authority jointly own the Pomerado Pipeline. The agreement will determine the long-term disposition of the pipeline. Negotiations with the San Diego County Water Authority are expected to continue throughout 2009.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch and Tierrasanta Community Plans and is in conformance with the City's General Plan.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
WATER-R	041500	8,586		11,669		
Total		8,586		11,669		
Work Codes				D		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-R	041500						**20,255**
Total							**20,255**
Work Codes							

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 858-614-5716

Water

Municipal Water

Rancho Bernardo Reservoir Rehabilitation 73-328.0 / S-00042

Council District: 5 **Community Plan:** Rancho Bernardo

Description: This project rehabilitates the ten million gallon concrete reservoir to better meet operational needs and seismic codes.

Justification: This rehabilitation project will extend the service life of the existing reservoir and reduce the maintenance required to keep it in safe operating condition.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2000 and was completed in Fiscal Year 2007. Construction began in Fiscal Year 2008 and was completed in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
WATER-R	041500	8,720,454	381,316			
Total		8,720,454	381,316			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-R	041500						**9,101,770**
Total							**9,101,770**
Work Codes							

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 858-614-5716

Council District: 1, 5 **Community Plan:** Mira Mesa, Rancho Penasquitos

Description: This project provides for the construction of a new water pump station in Rancho Penasquitos.

Justification: This plant is required to deliver treated water from the Miramar Water Treatment Plant to the service area of Rancho Bernardo and most of Rancho Penasquitos and will include Black Mountain Ranch development. This delivery of Miramar Water Treatment Plant water will reduce dependency on imported filtered water and will support future development and growth.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa and Rancho Penasquitos Community Plans and is in conformance with the City's General Plan.

Scheduling: The planning phase started in Fiscal Year 2001. The project was then put on hold until funding could be identified. Presently, the project will be designed and built under a Design-Build delivery process. The Design-Build project started in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2010.

Summary of Project Changes: The total estimated project cost increased by $950,976 due to in-house engineering, consultants, and administrative costs for developing the scope and award of Design/Build contract. Project reflects an $80,000 adjustment to continue appropriations in Fiscal Year 2009.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
WATER-R	041500	11,169,334	1,094,515	1,502,956		
Total		11,169,334	1,094,515	1,502,956		
Work Codes				C		

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-R	041500						**13,766,805**
Total							**13,766,805**
Work Codes							

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Water

Municipal Water

South County Raw Water Reservoir Intertie Study 75-939.0 / S-00066

Council District: Citywide **Community Plan:** Citywide

Description: This study will coordinate the connection of four outlying reservoirs (Loveland, Murray, San Vicente, and El Capitan) to more efficiently operate our raw water reservoirs. The study will be performed in conjuction with the Secretary of the Interior and the Sweetwater Authority. These funds will be the City's share of a match to the federal funding.

Justification: This study will look for ways to improve the water supply reliability and operational efficiencies of the existing reservoirs.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: Planning is scheduled to begin in Fiscal Year 2009. Project is on hold pending study. Future scheduling would be dependent upon the outcome of the study.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
WATER-R	041500		780,000			
Total			780,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-R	041500						**780,000**
Total							**780,000**
Work Codes							

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 858-614-5716

Council District: Citywide **Community Plan:** Citywide

Description: This is phase II of a two-phase program to install a modern Supervisory Control and Data Acquisition (SCADA) system. The SCADA system monitors and controls all critical water distribution sites. Phase I included the central control and operations component, as well as Remote Control Panels (RCPs) at 42 of the water distribution sites. Due to additional work that had been identified, phase II was divided into five parts, phases IIa, IIb, IIc, IId, and IIe. Phase IIa included the installation of RCPs to control 60 additional water distribution sites. Phase IIb included remediation work at 36 existing sites. Phase IIc included installation of RCPs at 29 large meter sites. Phase IId included installation of RCPs at 72 sites, an operating efficiency assessment, a communication network upgrade, and intranet functionality for data acess. Phase IIe included the work identified in the Water Operations Optimization plan.

Justification: Although electronic monitoring systems are currently in operation, City crews have no ability to remotely control the water system, and crews must still personally visit various system locations to turn valves and control pumps manually in emergencies. With recent technological advances, new telemetry installations can provide versatility and flexibility. The new SCADA system will upgrade and centralize all telemetry controls into one location to facilitate the control, monitoring and tracking of data. Improved service and quick emergency control over the entire water system will be the ultimate result.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: Design began in Fiscal Year 2000 and was completed in Fiscal Year 2001. Construction began in Fiscal Year 2000 and is scheduled to be completed in June of Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
WATER-E	041500	6,311,556	370,743			
WATER-R	041500	6,311,557	370,743			
Total		12,623,113	741,486			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-E	041500						**6,682,299**
WATER-R	041500						**6,682,300**
Total							**13,364,599**
Work Codes							

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 858-614-5716

Water

Municipal Water

Torrey Pines Road/La Jolla Boulevard Water Main Replacement 70-953.0 / S-00003

Council District: 1 **Community Plan:** La Jolla

Description: This project provides for the replacement of approximately 31,496 linear feet of aged 16-inch cast iron pipe along Torrey Pines Road and La Jolla Boulevard.

Justification: This pipeline improvement project is necessary to prevent water pipe breaks and to ensure a continuous water supply to the La Jolla community.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Scheduling: This project was scheduled with multiple phases. Construction of the Fay Avenue Realignment segment was completed in Fiscal Year 2002. Construction of Phase I was completed in Fiscal Year 2006. The Pacific Beach Water Main Accelerated Replacement construction was completed in Fiscal Year 2006. Phase II construction was completed in Fiscal Year 2007. Design of the La Jolla Shores Drive 16" Water Main Replacement (Phase III) was put on hold in Fiscal Year 2006 at 90% completion due to funding issues. The remaining 10% design is scheduled for Fiscal Year 2010, with construction anticipated to begin in Fiscal Year 2011 and completed in Fiscal Year 2013.

Summary of Project Changes: The total estimated project cost increased $285,671 due to restart of the remaining 10% design of the La Jolla Shores Drive 16" Water Main Replacement (Phase III) scheduled for Fiscal Year 2010. Construction for this phase is anticipated to begin in Fiscal Year 2011 and completed in Fiscal Year 2013.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012	
WATER-R	041500	15,110,067	946,426	140,615	1,997,357	98,232	
Total		15,110,067	946,426	140,615	1,997,357	98,232	
Work Codes				D	C	C	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-R	041500	57,556					**18,350,253**
Total		57,556					**18,350,253**
Work Codes		C					

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 858-614-5716

Council District: None **Community Plan:** No Community Planning Area

Description: This reserve provides for an emergency reserve for Capital Improvement projects.

Justification: This reserve is required to comply with the stipulation in the bond covenants.

Operating Budget Effect: None.

Relationship to General and Community Plans: This reserve is in conformance with the City's General Plan.

Scheduling: The reserve was budgeted in Fiscal Year 1999, and will be held as a continuing appropriation.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
WATER-E	041500		1,500,000			
WATER-R	041500		3,500,000			
Total			5,000,000			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-E	041500						**1,500,000**
WATER-R	041500						**3,500,000**
Total							**5,000,000**
Work Codes							

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 858-614-5716

Water

Municipal Water

Water Department Security Upgrades 75-931.0 / S-00050

Council District: Citywide **Community Plan:** Citywide

Description: This project provides for the design and installation of miscellaneous security systems at various facilities.

Justification: This project provides deterrence, detection and apprehension of unauthorized personnel.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: Implementation began in Fiscal Year 2001 and will continue through Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
WATER-E	041500	13,544,447	4,814,251	746,811	1,899,999	
Total		13,544,447	4,814,251	746,811	1,899,999	
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-E	041500						**21,005,508**
Total							**21,005,508**
Work Codes							

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 858-614-5716

Council District: 1, 4 **Community Plan:** La Jolla, Skyline/Paradise Hills

Description: This project is for the replacement, abandonment and realignment of 2-inch through 12-inch cast iron (CI), wrought iron (WI) and asbestos cements (AC) water mains in Skyline-Paradise Hills (1.3 miles replacement of 8-inch CI water mains in la Jolla area). This project replaces approximately 4 miles of water pipeline along Jamacha Road, 68th Street, Guthrie Way, Cardiff Street, San Vicente Street, Sawtelle Avenue, Skyline Drive, Nautilus Street, Michael John Dr, Aranda Avenue, Avenida Manana, Via Barranca, and Avenida de Las Pescas.

Justification: These improvements are necessary to prevent water pipe breaks and to ensure a continuous water supply to the La Jolla, Skyline-Paradise Hills, and Lomita communities.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla and Skyline/Paradise Hills Community Plans and is in conformance with the City's General Plan.

Scheduling: Planing phase began in Fiscal Year 2008. Construction is schedule to begin in Fiscal Year 2010 and will be completed in Fiscal Year 2011.

Summary of Project Changes: This project was converted from a sublet of Annual Allocation - Water Main Replacements to a stand alone project in Fiscal Year 2010, and is a newly published project for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
WATER-R	041500			7,200,000	2,000,000	
Total				7,200,000	2,000,000	
Work Codes				CD	C	

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-R	041500						**9,200,000**
Total							**9,200,000**
Work Codes							

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Water

Reclaimed Water

Annual Allocation - CIP Contingencies - Reclaimed Water Dist System/RWDS 70-942.0 / A-BS.00002

Council District: Citywide **Community Plan:** Citywide

Description: This annual allocation provides for the Water Department's Reclaimed Water Capital Improvements Program project contingency needs.

Justification: To provide better project budget control, reclaimed water project contingency needs (except for annual allocation projects) will be met by this annual allocation.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: Projects are scheduled on a priority basis. Carmel Valley, Camino Del Sur, and Los Penasquitos Canyon Reclaimed Water projects began in Fiscal Year 2009.

Summary of Project Changes: The total project cost for annual allocation projects is reflective of the Fscal Year 2010 budget only. In addition, annual allocations do not show prior year appropriations in the budget. The budget in Fiscal Year 2010 increased from $250,000 to $500,000 due to an anticipated increase in reclaimed water projects that will award construction contracts in Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
WATER-E	041500			500,000	500,000	500,000
Total				500,000	500,000	500,000
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-E	041500	500,000	500,000	500,000	500,000		**500,000**
Total		500,000	500,000	500,000	500,000		**500,000**
Work Codes							

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 858-614-5716

Annual Allocation - North City Reclamation System 70-954.0 / A-HC.00002

Council District: 1 **Community Plan:** Rancho Penasquitos

Description: This project continues to expand service for recycled water produced at the North City Water Reclamation Treatment Plant. The expanded recycled water distribution system will ultimately increase total pipeline from 76-miles to approximately 114-miles. With the expansion, Olivenhain Water District, Santaluz, North Villages and Pacific Highlands Development will be some of the largest customers served. Grants provided through Proposition 13, and 50 and the Bureau of Reclamation (BOR) have been identified for this project.

Justification: Recycled water pipelines have been constructed by private developers or Caltrans. The City needs to construct the gaps to complete the system and start delivering recycled water. The City also needs to expand the distribution system to customers already retrofitted to use recycled water.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Scheduling: Planning, design and construction began in Fiscal Year 2001 and will be completed in Fiscal Year 2014. Carmel Valley Reclaimed Water Pipeline, Camino Del Sur Reclaimed Water Pipeline, and Los Penasquitos Canyon/Camino Ruiz Reclaimed Water projects are scheduled for Fiscal Year 2010.

Summary of Project Changes: This project was converted from a stand alone project to an annual allocation for the Fiscal Year 2010 Budget and future years. The total project cost for annual allocation projects is reflective of the Fiscal Year 2010 budget only. In addition, annual allocations do not show prior year appropriations in the budget. The budget for Fiscal Year 2010 decreased by $1,388,251 due to re-prioritization.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
WATER-E	041500			9,368,839	4,632,232	770,358
Total				9,368,839	4,632,232	770,358
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-E	041500	419,704					**9,368,839**
Total		419,704					**9,368,839**
Work Codes							

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 858-614-5716

Water

Reclaimed Water

Annual Allocation - Reclaimed Water Extension 70-949.0 / A-HC.00001

Council District: 1 **Community Plan:** University

Description: This annual allocation provides for pipeline extensions of the City's Recycled Water Distribution System.

Justification: This project provides recycled water to customer's served by the pipeline extensions.

Operating Budget Effect: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Scheduling: Projects are scheduled on a priority basis. The Sorrento Mesa and Black Mountain Road Recycled Water Pipeline Extension projects are planned for Fiscal Year 2010.

Summary of Project Changes: The budget for Fiscal Year 2010 increased by $2,652,199 due to the Sorrento Mesa and Black Mountain Road Recycled Water Pipeline Extension projects planned for Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
WATER-E	041500			3,152,199	602,196	545,601
Total				3,152,199	602,196	545,601
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-E	041500	500,000	500,000	500,000	500,000		**3,152,199**
Total		500,000	500,000	500,000	500,000		**3,152,199**
Work Codes							

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 858-614-5716

Council District: 1, 5, 7

Community Plan: Miramar Ranch North, Mira Mesa, Carmel Valley, University, Black Mountain Ranch

Description: This project is needed to ensure that spills from the recycled water system flow into the sewer rather than the storm water system. This project would include 14 Pressure Reducing Station vaults to be retrofitted to divert the drainage inside the vault from storm drain to sewer system, as required by Regional Water Quality Control Board requirements.

Justification: This project is needed to comply with the latest regulatory requirements that recycled water be drained to the sewer system rather than the storm drain system when emergency spills or main breaks occur inside the vaults.

Operating Budget Effect: O&M staff will be assigned to periodically inspect and maintain the storm drain system inside the vault once installed.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Scheduling: Design and construction are scheduled to begin and completed in FY2010.

Summary of Project Changes: This project is a newly published project in Fiscal Year 2010.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
WATER-R	041500			700,000		
Total				700,000		
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-R	041500						**700,000**
Total							**700,000**
Work Codes							

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 858-614-5716

Water

Reclaimed Water
South Bay Reclamation System 70-956.0 / S-00018
Council District: 8 **Community Plan:** San Ysidro, Tia Juana River Valley

Description: This project acquires a pipeline that was installed by the Metropolitan Wastewater Department at Dairy Mart Road. It is approximately 4,145 linear feet of 30" diameter, ductile iron pipe, polyurethane lined and coated. A cathodic protection system is in place on this project. Subsequently, additional sub-projects will be created to form a distribution system for reclaimed water produced at the South Bay Water Reclamation Plant.

Justification: One of the requirements of the Consent Decree Agreement between the City, the State of California and the Environmental Protection Agency is the Beneficial reuse of Title 22 reclaimed water.

Operating Budget Effect: None

Relationship to General and Community Plans: This project is consistent with the San Ysidro and Tia Juana River Valley Community Plans, and it is in conformance with the City's General Plan.

Scheduling: All pipelines for this project have been completed. Final phase consist of installation of a mag-meter assembly to facilitate recycled water billings to the Otay Water District.

Summary of Project Changes: Funding fo Fiscal Year 2009 and Fiscal Year 2010 are for the purchase of a 12 inch mag-meter assembly, to replace the existing 30 inch insertion meter for the Otay Water District for recycled water.

Expenditures by Revenue Source

Revenue Source/Tag	Fund	Exp/Enc	Con Appn	FY2010	FY2011	FY2012
WATER-E	041500	2,285,060	82,132			
Total		2,285,060	82,132			
Work Codes						

Revenue Source/Tag	Fund	FY2013	FY2014	FY2015	FY2016 - FY2020	Unidentified Funding	**Total**
WATER-E	041500						**2,367,192**
Total							**2,367,192**
Work Codes							

Contact: Becky Weber E-Mail: bweber@sandiego.gov Phone: 858-614-5716

Vision Statement

SAN DIEGO
"America's Finest City"



OUR VISION

A well managed City in a thriving community!

OUR MISSION

We provide a fiscally-sound, effective government that is responsive and dependable; a safe, well-maintained and healthy environment; and abundant opportunities so our residents and visitors can enjoy the highest quality of life.

OUR VALUES

ACCOUNTABILITY
We take responsibility for our actions and for delivering results

DIVERSITY
We treat each person with dignity, fairness, and respect; we respect the diversity of our workforce and our community

INTEGRITY
We demonstrate honor in all we do, we do the right thing

ONE CITY
We work as a team across all boundaries to achieve more

OPENNESS
We are honest and open as we do our work

SERVICE
We are responsive to the needs of our community, we are proud to deliver City services with excellence

OUR GOALS

Safe, clean neighborhoods

Fiscally-sound, efficient city government

Sustainable growth and economic prosperity

Responsive and innovative workforce

City Officials



Jerry Sanders
Mayor



Sherri S. Lightner
Councilmember
District 1



Carl DeMaio
Councilmember
District 5



Kevin L. Faulconer
Council President
Pro Tem
District 2



Donna Frye
Councilmember
District 6



Todd Gloria
Councilmember
District 3



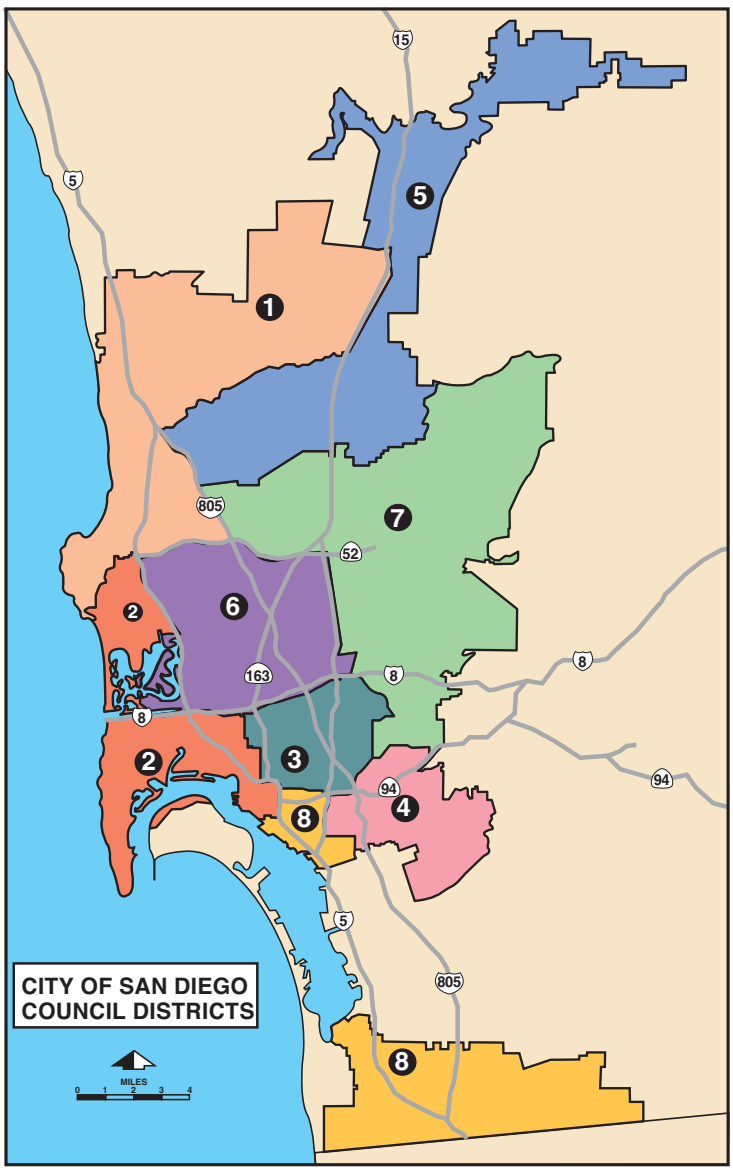
Marti Emerald
Councilmember
District 7



Anthony Young
Councilmember
District 4



Benjamin Hueso
Council President
District 8



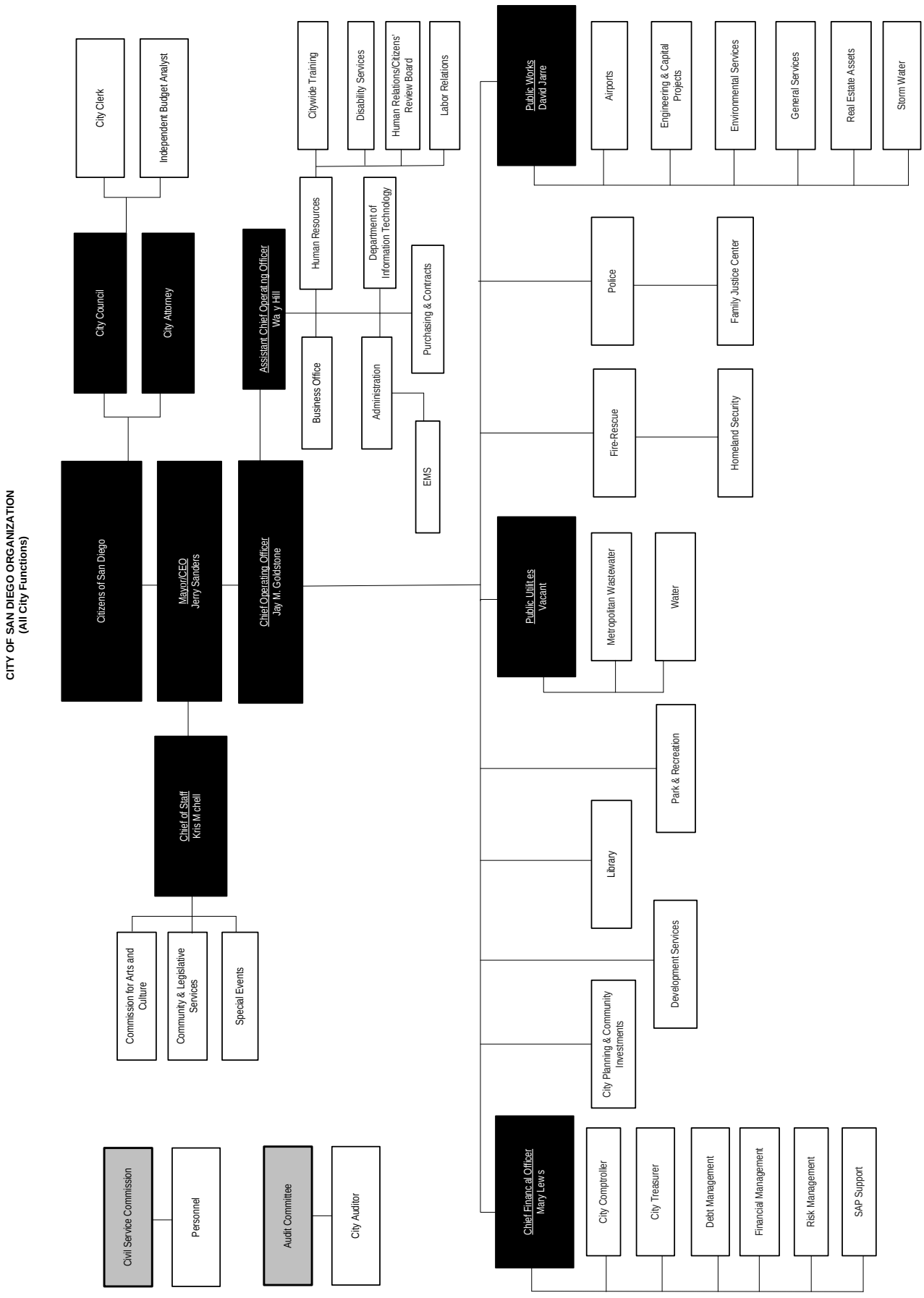


Jay M. Goldstone
Chief Operating Officer



Jan I. Goldsmith
City Attorney

Citywide Organizational Structure



Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to nine month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.

California Society of Municipal Finance Officers

Certificate of Award
For

Excellence in Operating Budgeting

Fiscal Year 2009-2010

The California Society of Municipal Finance Officers (CSMFO) proudly presents this certificate to

City of San Diego

For meeting the criteria established to achieve the EXCELLENCE AWARD in the OPERATING BUDGET CATEGORY.

February 18, 2010

Thomas Fil
CSMFO President

Pamela Arends-King, Chair
Budgeting & Financial Reporting

California Society of Municipal Finance Officers

Certificate of Award
For

Excellence in Capital Budgeting

Fiscal Year 2009-2010

The California Society of Municipal Finance Officers (CSMFO) proudly presents this certificate to

City of San Diego

For meeting the criteria established to achieve the EXCELLENCE AWARD in the CAPITAL BUDGET CATEGORY.

February 18, 2010

Thomas Fil
CSMFO President

Pamela Arends-King, Chair
Budgeting & Financial Reporting

City Profile

San Diego at a Glance

With a total population of approximately 1.4 million as of January 1, 2010, the City of San Diego is the eighth largest city in the nation and the second largest city in California. The City's population has grown by approximately 13 percent between 2000 and 2010 for an average increase of 15,276 annually.

Quality of Life

A major factor contributing to San Diego's growth is the quality of life. Named "America's Finest City," the City of San Diego is best known for its ideal climate, beautiful beaches, and array of world-class family attractions. The City covers 342.5 square miles and stretches nearly 40 miles from north to south. There are 93 miles of shoreline including bays, lagoons and the Pacific Ocean. The topography is mostly composed of mesas intersected by canyons with elevations ranging from sea level to 600 feet. High points include Mt. Soledad in La Jolla and Cowles Mountain in the eastern part of the City which is nearly 1,600 feet high. Summer high temperatures average in the low 70's near the beach areas to mid to upper 80's in the inland areas. Rainfall averages only 10 inches per year.

Center for Education & Research

San Diego is also a center for education and research, with both public and private colleges and universities. The University of California at San Diego (UCSD), San Diego State University (SDSU), and the University of San Diego (USD) are three major universities in the City. The City is served by many community colleges offering academic courses and vocational training, with the vocational courses often customized to meet the special needs of area employers. Within the San Diego Unified School District, there are 225 public schools including 119 elementary schools, 37 charter schools, and 69 middle, high school, and atypical schools.

Economic Diversity

The City's economic base, which in the past was reliant on federal defense spending, has undergone a transformation in recent years. A result of this transformation is a new economic foundation that is not solely based on defense spending, but includes an increase in international trade, high-tech manufacturing and research, public and private higher education, and a strong tourism industry. The City also benefits from a stable economic foundation composed of basic manufacturing, health services, and local government.

International Trade

San Diego's emergence as a center for international trade is partially due to the Port of San Diego. The Port of San Diego offers world class maritime facilities built around one of the world's great natural harbors. International trade activity has also been helped by the City's immediate proximity to Mexico, a major U.S. trading partner. Mexico's rapidly growing economy is dependent on U.S. manufactured products to support development of its new industrial base. Reflecting the San Diego-Mexico connection is the rapid growth of the City's industrial complex located in the Otay Mesa area next to the international border. Many of these facilities are twin plants, or maquiladoras, with operations both in the U.S. and Mexico. The recognition of Tijuana as a sister city and the execution of a joint memorandum of understanding between the cities' two mayors is symbolic of an increasing economic interdependence between the cities.

City Profile

According to the California Department of Finance, exports passing through the San Diego Customs District in 2009 totaled approximately $14.0 billion, a 15.7 percent decrease over the 2008 total exports of approximately $16.6 billion. In 2009, San Diego Custom District imports totaled $30.4 billion, an 18.5 percent decrease over the 2008 total imports of approximately $37.4 billion. Imports and exports total $44.4 billion within the San Diego Customs District in 2009.

Tourism

According to the San Diego Convention and Visitor Bureau, San Diego is considered one of the top five leisure vacation destinations in the U.S. and a top 10 business destination. Visitors come from all over the world to experience San Diego's great weather, miles of sandy beaches, and special attractions. San Diego is most notably known for the world-renowned San Diego Zoo, San Diego Wild Animal Park, and Sea World. However, San Diego also offers other activities for visitors seeking a more cultural and recreational experience. For example, Balboa Park, a 100-acre park with approximately 14 million people visiting the park each year, offers a wide variety of museums, various gardens, arts, and international cultural associations. In addition, San Diego's Downtown's historic Gaslamp Quarter offers premier shopping, dining, and entertainment experience with over 100 restaurants, bars, nightclubs and lounges, and countless boutiques, art galleries and shops to peruse.

San Diego is also home to Comic Con International, an expo showcasing comic books, science fiction/fantasy, film/television, and other pop culture elements. The four-day expo, beginning in San Diego in 1970, has an annual attendance of approximately 126,000 and had a total economic impact of approximately $163.0 million on the City in 2008. The Convention Center is one of San Diego's strongest economic engines.

The Convention Center has generated over $18.0 billion in economic impact since opening in 1989 and continues to support about 12,500 jobs county-wide. In Fiscal Year 2009, the Center hosted 248 events that generated $1.2 billion in regional economic impact and $21.0 million in hotel room and sales tax revenues.

Major Events

Besides the many permanent attractions available to visitors, San Diego has also been the host to several major sporting events. San Diego is considered one of the top golf destinations in the world and is home to the annual Buick Invitational. In addition, two years ago San Diego hosted the 2008 U.S. Open at Torrey Pines bringing in millions of dollars to the local economy.

The City has also hosted three Super Bowl games, the 1992 Major League Baseball All-Star Game, the 1998 Major League Baseball World Series, the 1999 Major League Soccer All-Star Game, and the 1992 America's Cup. The City was also the proud host of the 1996 Republican National Convention. San Diego is home to the MCAS Miramar Air Show, an air show featuring civilian and military aircraft with a demonstration by the legendary Blue Angels. In 2007, the Miramar Air Show was voted the "World's Best Military Air Show" by the International Council of Air Shows.

Transportation

Underlying all components of the San Diego economy is a modern and well-maintained transportation system. This complex system of freeways and surface streets makes it possible to go from one end of the City to the other in less than 30 minutes. Passage in and out of the region is provided by four major freeways running north and south, and four freeways running east and west. San Diego is served by the San Diego International Airport at Lindbergh Field, a major commercial

airport that serves about 18 million people each year and brings approximately $10.0 billion in revenue to the region.

Besides its system of freeways and surface streets, the City, in cooperation with the San Diego Metropolitan Transit Development Board (MTDB), has established a light-rail system that connects San Diego's downtown with outlying communities in the eastern and southern portions of the county. A 43-mile Coaster Commuter rail line from Oceanside to downtown San Diego came into service in 1995. This line links communities along the coast from Oceanside to Del Mar with downtown San Diego and is operated by the North County Transit District.

The Coaster and Amtrak trains provide passenger rail service to the City along the coastal rail corridor. Passenger and freight trains also share the predominately single-track corridor. The Coaster provides commuter rail service between Oceanside and Downtown San Diego with stations in the City at Sorrento Valley, Old Town, and the Santa Fe Depot. Amtrak provides intercity passenger rail service from Downtown San Diego to Los Angeles, and north to San Luis Obispo, which is the second most heavily traveled intercity passenger rail corridor in the nation.

The City's high quality of life, educational opportunities, and diversified economy will enable San Diego to continue in its role as a regional and national leader in the 21st Century.

Basic Data

General Information[1]	
Population (California Department of Finance; estimated as of January 1, 2010)	1,376,173
Median Age (SANDAG, 2009 Estimate)	35.4
Housing Units (estimated as of January 1, 2010)	514,554
Median Household Income (SANDAG; 2009 estimate; current dollars)	$70,149
Ethnicity-Persons (SANDAG; 2009 Estimates)	
Total	100%
Hispanic	28%
Non-Hispanic	72%
White	45%
Black	7%
American Indian	< 1%
Asian	15%
Hawaiian & Pacific Islander	< 1%
Other	< 1%
Multi-Racial	4%
Area of City (square miles; as of 2009)	342.5
Land Use (City of San Diego; as of May 2006):	
Agriculture	3%
Commercial Employment, Retail, and Services	4%
Industrial Employment	4%
Institutional, Public and Semi-Public Facilities	17%
Park, Open Space, and Recreation	28%
Residential	24%

City Profile

General Information[1]	
Roadways, Freeways, Transportation Facilities	14%
Water Bodies	3%
Vacant	4%
Miles of Streets and Alleys	3,045
Miles of Sidewalk	5,000
Park Land (acres; excluding water acres)	39,737
Regional Parks (acres; Balboa Park, Mission Bay, and Mission Regional Trails)	11,672
Major Open Space Parks (acres; Black Mountain Park, Los Penasquitos Canyon Preserve, Otay Valley Regional Park, San Pasqual, and Tri-Canyon Open Space Parks)	9,881
Number of Recreation Centers	55
Number of Libraries (2009 estimate)	36
Library Books and Audio-Visual Materials (2009 estimate)	3,742,223
Tons of Refuse Collected	341,700
Tons of Refuse Disposed	900,00

1.Through June 30, 2010, unless otherwise noted.

Public Saftey[1]	
Fire Equipment	
Number of Fire Stations	47
Pumpers	47
Aerial Ladder and Elevated Platform Trucks	13
Crash Rescue (Airport)	6
Brush Rigs	11
Water Tenders	2
Fire Hydrants (2009 Estimate)	25,023
Lifeguard Equipment	
4-wheel Drive Vehicles	34
Surf Rescue Patrol Vessels	7
Fire Boats	2
Personal Watercraft for Rescue and Patrol	10
Multi-Purpose Emergency Rescue Vehicle (MERV)	1
All Terrain Vehicle	8
Police Equipment:	
Police Vehicles	1,229
Motorcycles and Scooters	125
Horses	10
Dogs	27
Aircraft	6
Police Stations	10

1.Through June 30, 2010, unless otherwise noted.

Water Department and Metropolitan Wastewater[1]	
Miles of Water Mains	3,148
Number of Meters in Service	276,711
Total City Water Consumption, including South Bay Area (Millions of Gallons)	62,989
Number of Impounding Dams and Reservoirs	9
Number of Water Treatment Plants	3
Miles of Municipal Sewer Mains	2,991
Millions of Gallons of Sewage Treated Per Day	166

1.Through June 30, 2010, unless otherwise noted.

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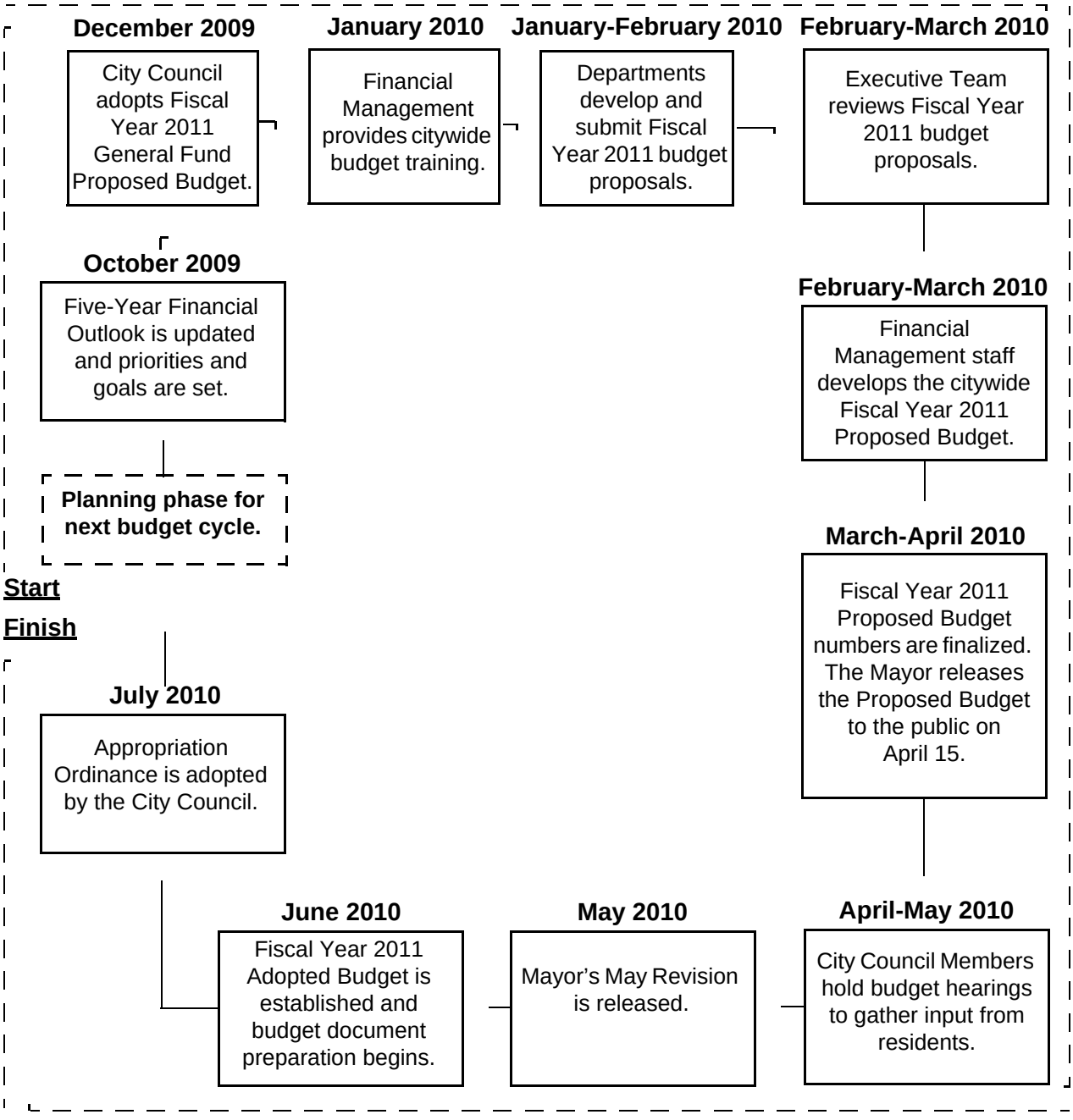
City Budget Process Overview

The City of San Diego's budget is created in conjunction with the Mayor, City Council, City departments and public input. The budget process considers the fiscal and policy goals for the upcoming fiscal year, while following a timeline for budget publication codified within the City of San Diego's Charter. This section provides an overview of the annual workflow and the specific processes that contribute to producing the City's budget for Fiscal Year 2011. The chart below summarizes the process, and more detailed descriptions of key points are listed on the following pages.



City Budget Process Overview

The Budget Process consists of three main phases: Budget Development, Budget Review, and Budget Adoption.

Budget Development

October 2009: Fiscal Planning

The Fiscal Year 2011 Budget Development Process began with the development of the Five-Year Financial Outlook (Outlook). The Outlook for Fiscal Years 2011 through 2015 served as the framework for the development of the Fiscal Year 2011 Proposed Budget by incorporating a variety of economic assumptions and newly mandated expenditure requirements into the budget document.

December 2009: General Fund Proposed Budget Adopted

On December 9, 2009, the City Council adopted the Fiscal Year 2011 General Fund Proposed Budget. This budget was incorporated into the proposed budget presented to City Council on April 15, 2010.

January 2010: Citywide Budget Development Training

A new budgeting system called Public Budgeting Formulation (PBF) was implemented for the development of the Fiscal Year 2011 budget. Budget development training on the new system and the current budget process was provided to all City departments. At these trainings, guidance and expectations were provided to department representatives for developing budget requests within the goals and priorities established for the Fiscal Year 2011 Proposed Budget.

January-February 2010: Budget Submission

Departments developed and submitted their proposed budget requests based on the Outlook and other needs for the coming fiscal year. In order to manage the variance between forecasted revenues and expenses, General Fund departments were given direction to limit budget expenditure requests to those included in the Outlook and to provide expenditure reductions only. Non-General Fund departments submitted budget requests which aligned with their needs for the coming fiscal year. Financial Management staff analyzed budget submissions and prepared a summary of changes and adjustment recommendations for Executive Team review.

February-March 2010: Executive Team Review

The Executive Team reviewed the departments' budget proposals and ensured that requests were aligned with the City's fiscal policies.

February-March 2010: Budget Development

Based on information provided by the Executive Team, Financial Management staff began the development of the Proposed Budget. During the development of the budget, General Fund revenues were balanced with expenditures and adjustments were made to keep the budget in line with the City's fiscal policies and priorities.

March-April 2010: Proposed Budget Finalized

In March, General Fund expenditures and revenues were balanced, any remaining changes to the non-general funds were made, and the Fiscal Year 2011 Proposed Budget numbers were finalized. The budget document was then created starting at the end of March to the beginning of April. The Mayor released the Fiscal Year 2011 Proposed Budget to the public on April 15, 2010 in compliance with the City of San Diego Charter [Article XV, Section 265, Item (b) (15)]. The Mayor officially presented the Proposed Budget to the City Council on April 21, 2010.

Budget Review

April-May 2010: City Council Budget Hearings

From the end of April through early May, the City Council held a series of public budget hearings to obtain input from San Diego residents on spending priorities. Council members used the information received at these hearings to develop the districts' priorities and to recommend changes to the proposed budget.

May 2010: Mayor's Recommended Revision Report

On May 14, 2010, the Mayor's May Revision to the Fiscal Year 2011 Proposed Budget was released. This report included the Mayor's changes to the budget based on up-to-date policy-related issues and revised Fiscal Year 2010 year-end expenditure and revenue projections. On May 24, 2010, the Office of the Independent Budget Analyst (IBA) issued Report Number 10-43 that provided budget recommendations to the City Council based on the Fiscal Year 2011 Proposed Budget and the Mayor's May Revision report.

Budget Adoption

May-June 2010: Adopted Budget

On May 26, 2010 final modifications to the Fiscal Year 2011 Proposed Budget were presented to the Budget and Finance Committee and the City Council Committee of the Whole. On June 10, 2010 the Office of the IBA issued Report Number 10-47, a revision to IBA Report number 10-43. The final modifications to the budget were presented to the City Council on June 14, 2010 and the resolution to adopt the Fiscal Year 2011 Budget was passed. On June 23, 2010 the Mayor line-item vetoed the line stating that the Budget Policy is to be amended to incorporate the IBA's suggestions to revise the Budget Monitoring Process. On June 29, 2010 the City Council overrode the Mayor's Veto and established the Fiscal Year 2011 Adopted Budget.

July 2010: Adopted Budget Document

During the month of July, the final changes to the Fiscal Year 2011 budget were implemented. Once these changes were made, preparation of the Fiscal Year 2011 Adopted Budget was completed. The Change Letter was created to summarize the May Revision and Council Action changes to the Fiscal Year 2011 Proposed Budget by department.

City Budget Process Overview

July 2010: Appropriation Ordinance

On July 14, 2010, the Fiscal Year 2011 Appropriation Ordinance was presented to the Budget and Finance Committee, and then to the City Council on July 19, 2010. The Appropriation Ordinance was adopted by the City Council on July 26, 2010, codifying the Fiscal Year 2011 Adopted Budget into law.

Water Boards Vol. 1-3
06829

Executive Summary



Introduction

The Fiscal Year 2011 Adopted Budget continues the corrective fiscal actions that began in Fiscal Year 2007 and continued through Fiscal Years 2008, 2009, and 2010. In October 2009, the Mayor released an update to his Five-Year Financial Outlook, which projected a General Fund shortfall of $179 million in Fiscal Year 2011. In order to mitigate this deficit, the Mayor presented a plan to City Council, and in December 2009 the City Council addressed the projected Fiscal Year 2011 deficit and adopted the Fiscal Year 2011 General Fund Proposed Budget. Subsequent to the City Council adopting the Fiscal Year 2011 General Fund Proposed Budget, and as a result of the continued decline in General Fund revenues, slow economic recovery, and the increased annual payment for the City's annual pension contribution, a projected deficit of approximately $33.0 million was identified for the General Fund. This new deficit has been addressed in the Fiscal Year 2011 Adopted Budget through additional measures described in this section.

City Budget Overview

The City of San Diego's Fiscal Year 2011 Adopted Budget of $2.76 billion is comprised of six fund type categories: General Fund, Debt Service and Tax Funds, Special Revenue Funds, Enterprise Funds, Internal Service Funds, and Capital Improvements Program. **Table 1** shows the change in budgeted expenditures from Fiscal Year 2010 to Fiscal Year 2011 by fund type.

Table 1: Total City Expenditure Changes Fiscal Years 2010 - 2011 by Fund Type

Fund Type	FY 2010 Adopted Budget	FY 2011 Adopted Budget	Change	Percent Change
General Fund	$ 1,129,706,375	$ 1,096,228,151	$ (33,478,224)	(3.0)%
Special Revenue Funds[1]	343,052,585	362,677,490	19,624,905	5.7%
Debt Service and Tax Funds	3,654,129	5,964,097	2,309,968	63.2%
Enterprise Funds	863,068,584	884,026,175	20,957,591	2.4%
Internal Service Funds[2]	126,322,518	107,756,485	(18,566,033)	(14.7)%

Executive Summary

Table 1: Total City Expenditure Changes Fiscal Years 2010 - 2011 by Fund Type

Fund Type	FY 2010 Adopted Budget	FY 2011 Adopted Budget	Change	Percent Change
Capital Improvement Program[3]	453,241,092	299,619,898	(153,621,194)	(33.9)%
Total[4]	**$ 2,919,045,283**	**$ 2,756,272,296**	**$ (162,772,987)**	**(5.6)%**

[1] The Fiscal Year 2010 Adopted Budget and the Fiscal Year 2011 Adopted Budget includes all Maintenance Assessment Districts (MADs).

[2] The Fiscal Year 2010 Adopted Budget and the Fiscal Year 2011 Adopted Budget includes the fund type restructure of the Energy Conservation Fund from Special Revenue Funds to Internal Service Funds.

[3] The Fiscal Year 2010 Adopted CIP Budget excludes grants and other funding sources requiring additional City Council action. This is a change from the Fiscal Year 2010 Adopted CIP Budget publication and is due to new requirements resulting from the transition to SAP. The Fiscal Year 2011 Adopted Budget excludes continuing (or prior year) appropriations for capital projects that span multiple years.

[4] The Fiscal Year 2010 Adopted Budget and the Fiscal Year 2011 Adopted Budget exclude the City Employees' Retirement System Fund.

Figure 1 displays the Fiscal Year 2011 Adopted Expenditure Budget by fund type.

Figure 1: Fiscal Year 2011 Adopted Expenditure Budget by Fund Type

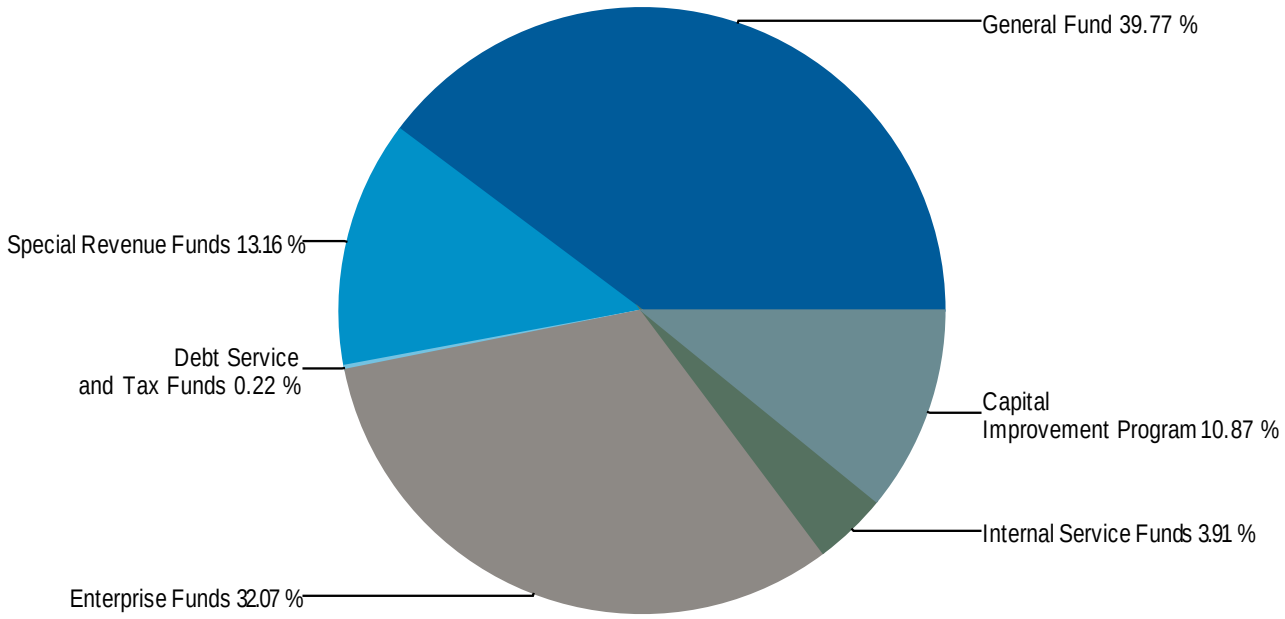


Table 2 presents the changes in budgeted revenues from Fiscal Year 2010 to Fiscal Year 2011 by fund type.

Table 2: Total City Revenue Changes Fiscal Years 2010 - 2011 by Fund Type

Fund Type	FY 2010 Adopted Budget	FY 2011 Adopted Budget	Change	Percent Change
General Fund	$ 1,129,706,375	$ 1,096,228,151	$ (33,478,224)	(3.0)%
Special Revenue Funds[1]	376,195,054	331,287,761	(44,907,293)	(11.9)%
Debt Service and Tax Funds	3,322,841	5,564,460	2,241,619	67.5%
Enterprise Funds	1,078,240,410	1,138,724,611	60,484,201	5.6%
Internal Service Funds[2]	129,426,648	109,258,944	(20,167,704)	(15.6)%
Total[3]	**$ 2,716,891,328**	**$ 2,681,063,927**	**$ (35,827,401)**	**(1.3)%**

[1] The Fiscal Year 2010 Adopted Budget and the Fiscal Year 2011 Adopted Budget includes all Maintenance Assessment Districts (MADs).

[2] The Fiscal Year 2010 Adopted Budget and the Fiscal Year 2011 Adopted Budget includes the fund type restructure of the Energy Conservation Fund from Special Revenue Funds to Internal Service Funds.

[3] Non-General Fund operating revenues may be less than operating expenditures due to the use of fund balance.

General Fund



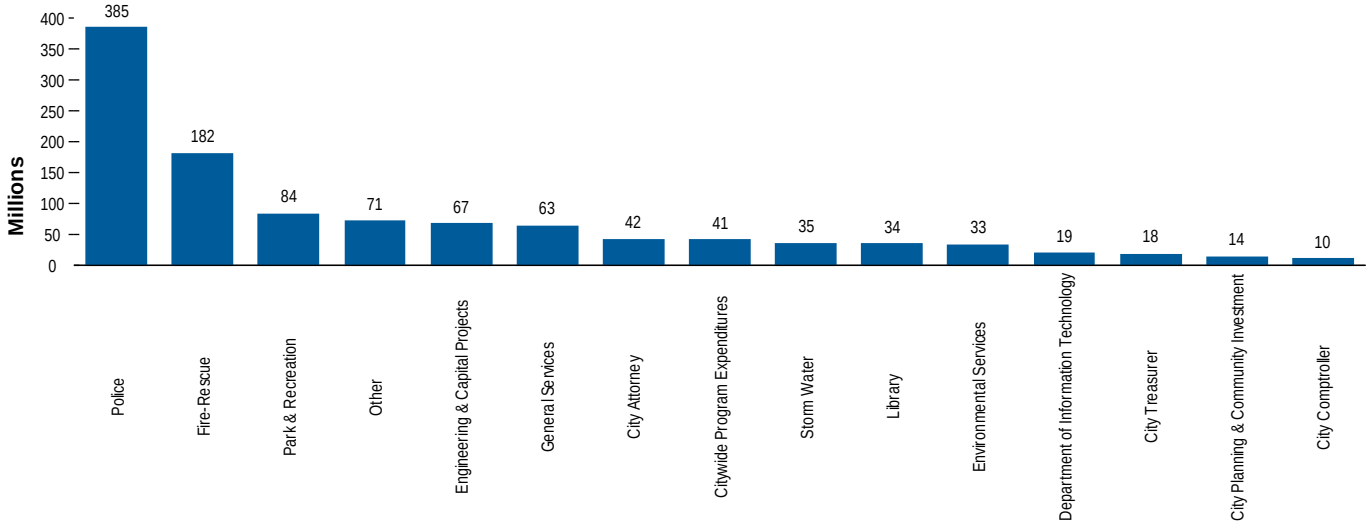
Departments within the General Fund provide core community services, such as public safety (including police and fire protection), parks and recreation, library services, and refuse collection, as well as vital support functions such as finance, legal, and human resources. These core services are primarily supported by major revenue sources that include property tax, sales tax, transient occupancy tax, and franchise fees.

The City's Fiscal Year 2011 Adopted Budget reflects General Fund revenues and expenditures totaling $1.10 billion, representing a decrease of $33.5 million or a 3.0 percent decline over the Fiscal Year 2010 Adopted Budget. The Fiscal Year 2011 Adopted General Fund Budget includes 7,067.98 budgeted full-time equivalent (FTE) positions, a decrease of 328.94 FTE positions from the Fiscal Year 2010 Adopted General Fund Budget. The net decrease in General Fund positions is primarily due to the reduction of 485.16 FTE positions from the Fiscal Year 2011 Proposed General Fund Budget approved by City Council in December 2009. In addition, included in the Fiscal Year 2011 Adopted General Fund Budget is the addition of positions for City facilities that were partially staffed in the prior fiscal year and 135.61 FTE positions related to the conversion of hourly and temporary wage expenses to FTE positions.

Figure 2 summarizes the Fiscal Year 2011 Adopted General Fund budgeted expenses by department. Only those departments with a total General Fund expenditure budget of over $10.0

million are displayed. All other General Fund departments are combined in the "Other" category. For a complete review of the expenditures by department in the General Fund, refer to the Financial Summary and Schedules Section of this Volume.

Figure 2: Fiscal Year 2011 Adopted General Fund Expenditures by Department (in Millions)



Note: The Other category includes: City Council, Neighborhood Code Compliance, Personnel, Community & Legislative Services, City Clerk, Purchasing & Contracting, Financial Management, Administration, Real Estate Assets, City Auditor, Debt Management, Human Resources, Reservoir Recreation, Business Office, Council Administration, Office of Homeland Security, Office of the IBA, Ethics Commission, Office of the Chief Financial Officer, Office of the Mayor and COO, Office of the Assistant COO, and Public Works.

Debt Service and Tax Funds

Debt Service Funds are used for the payment of principal and interest on the General Obligation Bonds for Public Safety Communication projects. The Tax Fund contains monies that are borrowed from the sale of Tax and Revenue Anticipation Notes (TRANs) on a short-term basis to meet the cash-flow requirements of the City prior to the receipt of property tax revenues. The Fiscal Year 2011 Adopted Budget for Debt Service and Tax Funds totals $6.0 million. Other debt service obligations of the City related to the financing and issuance of bonds are budgeted within the departments' operating budgets.

Special Revenue Funds

Special Revenue Funds account for revenues that are received for specifically identified purposes. The larger funds include TransNet, Gas Tax, and Special Promotional Programs. The Fiscal Year 2011 Adopted Operating Budget for Special Revenue Funds is $362.7 million, representing an increase of $19.6 million or 5.7 percent from the Fiscal Year 2010 Adopted Budget. The net increase of $19.6 million is due to: 1) budgeting the Utilities Underground Program operating expenditures in the operating budget; in prior years these expenditures were budgeted in the City's Capital Improvement Program; and 2) the decrease in expenditures in the Special Promotional Programs Fund related to the decline in transient occupancy tax revenue.

Enterprise Funds

Enterprise Funds account for specific services that are funded directly through user fees. These funds include Water, Metropolitan Wastewater, Development Services, Refuse Disposal, Recycling, Golf Course, and Airports. Typically, these funds are intended to be fully self-supporting and are not

subsidized by the General Fund. The Fiscal Year 2011 Adopted Budget for all Enterprise Funds is $884.0 million, representing an increase of $21.0 million or 2.4 percent from the Fiscal Year 2010 Adopted Budget. This increase is primarily the result of the following changes:

- Public Utilities budget increased by $27.2 million due to the increase in water rates set by the San Diego County Water Authority.
- Other Enterprise Fund departments decreased by $6.3 million.

Internal Service Funds

Internal Service Funds are created to finance and account for services provided by one City department to another City department. Services provided by Internal Service Fund departments are paid by fees or fund transfers. The Fiscal Year 2011 Adopted Budget for Internal Service Funds totals $107.8 million, which is a decrease of $18.6 million or 14.7 percent from the Fiscal Year 2010 Adopted Budget. The net decrease of $18.6 million is primarily due to significant reductions in the Fleet Replacement Fund.

Capital Improvement Funds

The Capital Improvements Program (CIP) budget allocates existing funds and anticipated revenues to rehabilitate, restore, improve, enhance, and increase the City's capital facilities. This budget supports the design and construction of a wide range of infrastructure improvement projects and other significant capital infrastructure investments. The Fiscal Year 2011 Adopted CIP Budget totals $299.6 million. This is a reduction of $153.6 million or 33.9 percent from the Fiscal Year 2010 Adopted CIP Budget of $453.2 million.[1]

The Fiscal Year 2011 CIP budget process incorporates two significant changes which contribute to the reduction between Fiscal Years 2010 and 2011 budgets. Projects are budgeted in the Fiscal Year 2011 Adopted CIP Budget to conform to the Budget Policy (Council Policy 000-02). As a result, costs that are not capital in nature have been moved to operating budgets. In addition, a new feature has been added to the Fiscal Year 2011 budget, shown under the heading "Fiscal Year 2011 Anticipated" in Volume III of the Fiscal Year 2011 Adopted Budget, to identify and separate funding that was uncertain to be received at the time the budget was proposed but may be appropriated during the fiscal year. For Fiscal Year 2011, an additional $222.5 million of funding for CIP projects is shown as anticipated funding and is not appropriated.

Deferred capital projects and Americans with Disabilities Act (ADA) obligations are two of the eight significant priorities maintained in the Five-Year Financial Outlook issued in October 2009. Since Fiscal Year 2008, approximately $142.0 million has been appropriated for facilities, streets, storm drain and other deferred capital projects, funded by proceeds from land sales, bond financing, and Proposition 1B funding. A second proposal for bond financing is anticipated to come before City Council in late Fiscal Year 2011 or Fiscal Year 2012 to continue to address a portion of the City's approximately $900 million backlog of deferred projects. In addition, $30.0 million of land sale proceeds has been appropriated to support ADA improvements since Fiscal Year 2008. Until the real estate market improves, the City is not budgeting additional ADA projects in Fiscal Year 2011.

Summary of Major General Fund Budget Changes

This section shows the major contributors to the 3.0 percent decline in revenues and expenditures in the General Fund in the Fiscal Year 2011 Adopted Budget. The four largest revenue sources in

[1] The Fiscal Year 2010 Adopted CIP Budget excludes grants and other funding sources requiring additional City Council action. This is a change from the Fiscal Year 2010 Adopted CIP Budget publication and is due to new requirements resulting from the transition to SAP (OneSD).

major General Fund revenues—property tax, sales tax, transient occupancy tax (TOT), and franchise fees—account for approximately $710.8 million or 64.8 percent of the total General Fund revenues. The decline in these four major revenues in the Fiscal Year 2011 Adopted Budget accounts for approximately $31.6 million or 94.3 percent of the total General Fund decline of $33.5 million compared to the Fiscal Year 2010 Adopted Budget. In Fiscal Year 2011 property tax is budgeted at $390.1 million, an increase of $7.4 million or 1.9 percent from the Fiscal Year 2010 Adopted Budget. The Fiscal Year 2010 Adopted Budget was based on an estimated decline in assessed values that was larger than the actual decline. The Fiscal Year 2011 property tax budget shows a marginal decrease from updated Fiscal Year 2010 property tax year-end projections, due to an assumed drop in local assessed values. This revenue decline is slightly offset by a forecasted reduction in refund payments to property owners for negative reassessment applications (which are also projected to decrease). Sales tax is budgeted at $187.5 million, which represents a decrease of $22.7 million or 10.8 percent from the Fiscal Year 2010 Adopted Budget due to the decline in consumer spending and the high unemployment rate in the City and region. TOT is budgeted at $66.1 million, a decrease of $9.8 million or 12.9 percent from the Fiscal Year 2010 Adopted Budget due to the decline in local tourism. Franchise Fees are budgeted at $67.2 million, a decrease of $6.5 million or 8.9 percent from the Fiscal Year 2010 Adopted Budget due to a decline in refuse haulers tonnage and a decline in natural gas prices.

The decrease in expenditures is mainly due to the elimination of 485.16 FTE positions and reduction in non-personnel expenditures approved by City Council during the adoption of the Fiscal Year 2011 General Fund Proposed Budget in December of 2009. In addition, other General Fund budget changes include an increase in the City's Annual Required Contribution (ARC) to the Retirement System of approximately $52.7 million and the reduction of contracts and outlay non-personnel expenditures.

Tables 3 and 4 display the overall net changes to both General Fund revenues and expenditures from the Fiscal Year 2010 Adopted Budget to the Fiscal Year 2011 Adopted Budget.

Table 3: General Fund Revenue Adjustment Over Fiscal Year 2010 Adopted Budget

Major Revenue Categories	(in millions)
Property Tax	$ 7.4
Sales Tax	(22.7)
Safety Sales Tax	(0.8)
Transient Occupancy Tax	(9.8)
Property Transfer Tax	0.2
Franchise Fees	(6.5)
Interest Earnings	(2.4)
Motor Vehicle License Fees	(0.8)
Other Revenue Increases and Budgetary Adjustments	1.9
TOTAL REVENUE REDUCTION[1]	**$ (33.5)**

[1] Refer to General Fund Revenue section of this document for more detailed information regarding General Fund revenue decline.

Table 4: General Fund Expenditure Adjustment Over Fiscal Year 2010 Adopted Budget

Major Expenditure Adjustments	(in millions)
Salaries and Wages	$ (37.5)
Retirement Annual Required Contribution	52.7
Other Fringes	(10.8)
Supplies	(1.7)
Contracts	(21.1)
Information Technology	(5.3)
Capital Expenditures	(2.6)
Other Expenditures	(7.2)
TOTAL EXPENDITURE REDUCTION	**$ (33.5)**

Table 5 represents the expenditure change in the General Fund from the Fiscal Year 2010 Adopted Budget to the Fiscal Year 2011 Adopted Budget.

Table 5: General Fund Expenditure Summary Fiscal Years 2010 - 2011

	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Total General Fund Budget	1,129,706,375	1,096,228,151
Percent Change from Previous Year	(5.3)%	(3.0)%

Table 6 identifies the allocation of General Fund dollars to the Police and Fire-Rescue Departments compared to the other General Fund departments. In Fiscal Year 2011, the General Fund adopted budget decreased by approximately $33.5 million or 3.0 percent from Fiscal Year 2010, with the Police and Fire-Rescue Departments receiving approximately 51.7 percent of the total General Fund expenditures and other General Fund departments receiving 48.3 percent of the total General Fund expenditures.

Table 6: General Fund Expenditure Summary Fiscal Years 2010 - 2011 by Category

	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Police and Fire-Rescue Budgets	$ 589,351,139	$ 566,746,272
Percent of Total General Fund Budget	52.2%	51.7%
Other General Fund Department Budgets	$ 540,355,236	$ 529,481,879
Percent of Total General Fund Budget	47.8%	48.3%

Total City Personnel

The Fiscal Year 2011 Adopted Budget includes a total of 10,222.09 FTE positions with 7,067.98, or 69.1 percent, of these positions budgeted within the General Fund. **Table 7** presents the change in

positions from Fiscal Year 2010 to Fiscal Year 2011 including positions for the Maintenance Assessment Districts by fund type.

Table 7: Total City FTE Position Changes Fiscal Years 2010 - 2011

Fund Type	FY 2010 Adopted Budget	Additions[1]	Reductions	Reorganizations	FY 2011 Adopted Budget	Change	Percent Change
General Fund	7,396.92	162.22	(491.16)	–	7,067.98	(328.94)	(4.4)%
Special Revenue Funds[2,3]	285.40	21.12	(33.94)	–	272.58	(12.82)	(4.5)%
Enterprise Funds	2,437.22	56.74	(66.03)	–	2,427.93	(9.29)	(0.4)%
Internal Service Funds[3]	387.10	8.66	(4.40)	–	391.36	4.26	1.1%
Other Funds	65.00	0.24	(3.00)	–	62.24	(2.76)	(4.2)%
TOTAL	**10,571.64**	**248.98**	**(598.53)**	**–**	**10,222.09**	**(349.55)**	**(3.3)%**

[1] Total number of budgeted positions includes an increase of 189.98 FTE positions through the conversion of hourly and temporary help expenses to FTE positions.

[2] Total number of budgeted positions includes positions from Maintenance Assessment Districts (MADs).

[3] The Fiscal Year 2011 Adopted Budget includes the fund type restructure of the Energy Conservation Program from Special Revenue Funds to Internal Service Funds.

The Fiscal Year 2011 Adopted Budget represents a net reduction in the City's budget of 349.55 FTE positions[1] from the Fiscal Year 2010 Adopted Budget. The net reduction is a result of eliminating approximately 599 filled and vacant positions and the addition of approximately 249 positions due to the budget neutral conversion of hourly and temporary wage expenses to full-time equivalent positions, existing facilities that were partially staffed last fiscal year, an increase in staffing for Enterprise Funds, and other priorities. The eliminated positions are positions that are no longer funded in the City's budget and represent a real reduction in labor costs. The position additions related to the conversion of hourly and temporary wage expenses to FTE positions do not represent an increase in salary and wages to the City. In previous fiscal years, departments had the ability to hire hourly employees from their hourly or temporary help budgets; however, this practice has changed with the new budget system. The total wages budget for these two accounts has been combined in Fiscal Year 2011 into one account and has also been converted into an FTE basis.

As shown in **Table 7**, of the nearly 328 position net change to the General Fund, approximately 136 positions are additions related to the conversion of the hourly and temporary wage expenses to FTE positions; 27 are new positions; 485 positions were removed per the Fiscal Year 2011 General Fund Proposed Budget adopted by City Council in December 2009; and six positions were reduced per the Fiscal Year 2011 General Fund Adopted Budget. A total of 13 net positions were reduced from Special Revenue Funds as a result of the addition of six new positions related to the conversion of the hourly and temporary wage expenses to full-time equivalent positions, the addition of 21 new positions, and the elimination of approximately 34 positions from the Fiscal Year 2011 Adopted Budget. Within the Enterprise Funds, 44 positions are additions related to the conversion of the

[1] This net reduction of positions includes the elimination of 523.79 FTE positions as part of the Fiscal Year 2011 General Fund Proposed Budget approved by City Council in December 2009, and the addition of 189.98 FTE positions due to the conversion of hourly and temporary wage expenses to FTE positions.

hourly and temporary wage expenses to FTE positions; 13 are new positions; and 66 positions were removed from the budget resulting in a net decrease of nine positions. A total of four net positions were added in the Internal Service Funds as a result of four positions being added due to the conversion of the hourly and temporary wage expenses to FTE positions, the addition of four new positions and four positions being eliminated.

Table 8 further illustrates the annual budgeted FTE positions, salaries and wages, fringe, and total personnel expenditures by fund type. A total of $649.9 million has been budgeted for salaries and wages, and $420.4 million budgeted for fringe expenditures resulting in a total budget of $1.07 billion in personnel expenditures citywide.

In previous fiscal years, estimated vacancy savings were factored into the fiscal year budgets based upon an anticipated percentage of vacant positions. With the implementation of the Human Capital Management module of SAP and the new Public Budgeting Formulation system, the City has the ability to provide funding only for filled positions. This new approach has been incorporated in the development of the Fiscal Year 2011 Adopted Budget. The City identified all vacant positions as of December 2009 and adjusted for changes in position status in March 2009 for departments with less than 50 positions. As a result, the Fiscal Year 2011 Adopted Budget includes funding only for those positions filled at the time the aforementioned review was completed. The result is that the departments will need to appropriately manage their Fiscal Year 2011 personnel expenditures to their available allocated appropriations.

Table 8: Fiscal Year 2011 Adopted Personnel Expenditure Budget

Fund Type	Budgeted FTE Positions	Budgeted Salaries and Wages	Budgeted Benefits	Budgeted Personnel Expenses
General Fund	7,067.98	$ 478,598,954	$ 311,313,264	$ 789,912,218
Special Revenue Funds[1,2]	272.58	17,151,054	10,239,427	27,390,481
Enterprise Funds	2,427.93	129,742,847	82,738,521	212,481,368
Internal Service Funds[2]	391.36	20,071,308	13,369,144	33,440,452
Other Funds	62.24	4,351,057	2,746,723	7,097,780
Total	**10,222.09**	**$ 649,915,220**	**$ 420,407,079**	**$ 1,070,322,299**

[1] Total number includes positions and personnel expenditures from Maintenance Assessment Districts (MADs).

[2] The Fiscal Year 2011 Adopted Budget includes the fund type restructure of the Energy Conservation Program from the Special Revenue Funds to Internal Service Funds.

Table 9 shows the change in the number of budgeted positions in the General Fund over the last two fiscal years. In Fiscal Year 2011, General Fund positions decreased by 328.94 FTE positions, or approximately 4.4 percent from the Fiscal Year 2010 Adopted Budget. This net decrease is primarily due to the reductions identified in the Fiscal Year 2011 General Fund Proposed Budget approved by City Council in December 2009, conversion of hourly and temporary wage expenses to full-time equivalent positions, the addition of staff for existing facilities that were partially staffed last fiscal year, and the addition of other priority staff.

Executive Summary

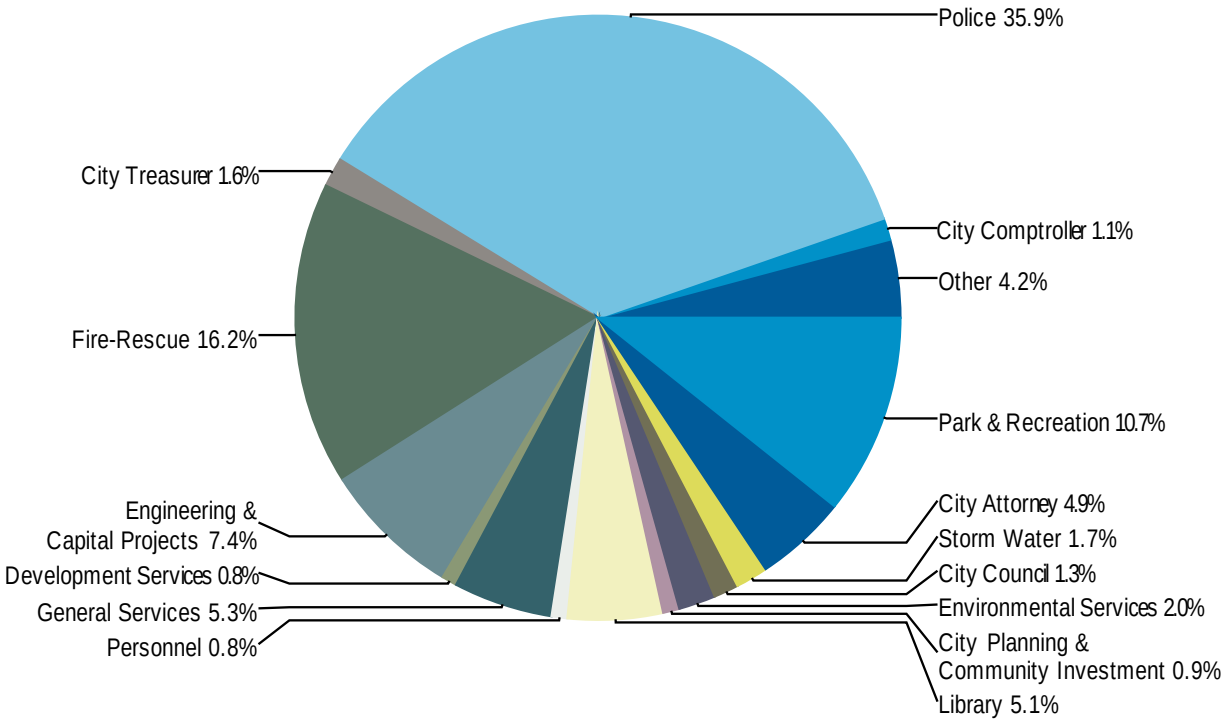
Table 9: General Fund FTE Position Summary Fiscal Years 2010 - 2011

	FY 2010 Adopted Budget	FY 2011 Adopted Budget[1]
Total General Fund Budgeted FTE Positions	7,396.92	7,067.98
Percent Change from Previous Year	(2.0)%	(4.4)%

[1] Total number of budgeted positions includes an increase of 135.61 FTE positions through the conversion of hourly wages to full-time equivalent positions.

Figure 3 summarizes the Fiscal Year 2011 General Fund FTE positions by department. Only those departments with over 50 General Fund budgeted FTE positions are displayed. All other General Fund departments are combined under the "Other" category. For a detailed look at the budgeted FTE positions in the General Fund refer to the Financial Summary and Schedules section of this Volume.

Figure 3: Fiscal Year 2011 Adopted General Fund FTE Positions by Department



Note: The Other category includes: Purchasing & Contracting, City Clerk, Community & Legislative Services, Real Estate Assets, Financial Management, Debt Management, Administration, Human Resources, City Auditor, Reservoir Recreation, Business Office, Administration, Office of Homeland Security, Office of the IBA, Ethics Commission, Office of the Chief Financial Officer, Office of the Mayor and COO, Office of the Assistant COO, and Public Works.

Table 10 represents the allocation of FTE positions per employee labor group within each fund type. The largest employee labor group, Municipal Employees Association (MEA), represents 36.9 percent of General Fund positions and 43.0 percent of all City positions.

Table 10: Fiscal Year 2011 Adopted FTE Positions by Labor Group

Labor Group	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds	Labor Group Total
MEA	2,605.94	100.50	1,493.33	161.56	39.24	**4,400.57**
IAFF LOCAL 145	886.62	31.40	2.00	–	–	**920.02**
ASFCME LOCAL 127	860.60	62.99	802.16	204.00	–	**1,929.75**
SDPOA	1,971.35	–	–	–	–	**1,971.35**
Teamsters Local 911	134.80	–	–	–	–	**134.80**
DCAA	139.32	–	–	–	–	**139.32**
Classified / Unrepresented	142.77	44.00	74.23	19.60	6.00	**286.60**
Unclassified / Unrepresented	316.58	33.69	56.21	6.20	17.00	**429.68**
Elected Officials	10.00	–	–	–	–	**10.00**
Fund Total	**7,067.98**	**272.58**	**2,427.93**	**391.36**	**62.24**	**10,222.09**

Table 11 displays the percentage of positions in the Police and Fire-Rescue Departments compared to the remaining General Fund departments. The Fiscal Year 2011 Adopted Budgets for the Police and Fire-Rescue Departments include 3,684.29 FTE positions or approximately 52.1 percent of total General Fund FTE positions. The budgeted positions in the Police Department decreased from 2,754.75 FTE positions in Fiscal Year 2010 to 2,538.20 FTE positions in the Fiscal Year 2011 Adopted Budget primarily due to reductions in vacant sworn positions, civilian positions, Police Service Officers, Police Investigative Aides, and the additions related to the conversion of hourly and temporary wage expenses to FTE positions. For the Fire-Rescue Department, the number of FTE positions decreased from 1,187.63 FTE positions to 1,146.09 FTE positions primarily due to reductions in vacant sworn positions and additions related to the conversion of hourly and temporary wage expenses to FTE positions.

Table 11: General Fund FTE Position Summary Fiscal Years 2010 - 2011 by Category

	FY 2010 Adopted Budget	FY 2011 Adopted Budget[1]
Police and Fire-Rescue Budgets	$ 3,942.38	$ 3,684.29
Percent of Total General Fund Budget	53.3%	52.1%
Other General Fund Department Budgets	$ 3,454.54	$ 3,383.69
Percent of Total General Fund Budget	46.7%	47.9%

[1] Total number of budgeted positions includes an increase of 135.61 FTE positions through the conversion of hourly wages to full-time equivalent positions.

Executive Summary

The Fiscal Year 2011 Adopted Budget reduces 539.53 FTE positions from the City's budget. This is in addition to the elimination of 883.00 FTE positions in the previous four fiscal year budgets. The Fiscal Year 2011 position cuts that have been included in this budget are part of the Mayor's ongoing effort to streamline the City's workforce. **Table 12** shows the total number of net FTE position reductions from Fiscal Year 2007 through Fiscal Year 2011. Note that the Fiscal Year 2011 amount excludes the addition of the 189.98 FTE positions due to the conversion of hourly and temporary wage expenses to FTE positions. These positions do not represent an increase in salary and wages to the City, but represent an improvement in budgeting and accounting for labor costs.

Table 12: Total City FTE Position Reductions by Fiscal Year

FY 2007 Adopted Budget	FY 2008 Adopted Budget	FY 2009 Adopted Budget	FY 2010 Adopted Budget[1]	FY 2011 Adopted Budget[2]	Total
(38.00)	(629.71)	(57.82)	(157.18)	(539.53)	(1,422.24)

[1] Includes the elimination of 150.95 FTE positions as part of the Fiscal Year 2009 Revised Budget approved by City Council.

[2] Includes the elimination of 523.79 FTE positions as part of the Fiscal Year 2010 General Fund Proposed Budget approved by City Council in December 2009.

Total Budgeted Fringe Allocations

Fixed fringe costs are fixed and variable expenses that meet specific obligations established through agreements with the labor unions, City ordinances, or the City's Reserve Policy, regardless of current FTE count or salary amounts. Fixed fringe costs include the San Diego City Employees' Retirement System's (SDCERS) Annual Required Contribution (ARC), and contributions for Workers' Compensation, Long-Term Disability, Other Post-Employment Benefits (OPEB), and Risk Management Administration (RMA). These expenditures account for $320.2 million, or 76.2 percent, of budgeted fringe in Fiscal Year 2011. Remaining fringe allocations vary with salaries or positions.

Table 13 displays the citywide fringe allocation which totals $420.4 million for Fiscal Year 2011 of which $311.3 million, or 74.1 percent, is budgeted in the General Fund.

Table 13: Fiscal Year 2011 Annual Budgeted Fringe by Fund Type

Fringe Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds	Fringe Totals
Retirement ARC	$ 177,627,537	$ 5,109,348	$ 38,868,559	$ 6,209,090	$ 1,341,360	$ **229,155,894**
Supplemental Pension Savings Plan	9,126,995	688,437	5,460,417	880,005	165,611	**16,321,465**
Retirement Offset Contribution	4,790,779	214,560	2,599,132	263,265	79,549	**7,947,285**
Retirement DROP	1,408,944	51,475	348,996	52,504	17,657	**1,879,576**
Employee Offset Savings	8,961,599	257,404	1,023,034	136,359	90,810	**10,469,206**
Workers' Compensation	14,945,463	215,149	3,139,987	550,071	95,040	**18,945,710**
Flexible Benefits	37,659,481	1,600,182	12,740,313	2,143,400	422,007	**54,565,383**

Table 13: Fiscal Year 2011 Annual Budgeted Fringe by Fund Type (Cont'd)

Fringe Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds	Fringe Totals
Risk Management Administration	6,220,746	230,732	2,085,925	356,184	56,840	**8,950,427**
Long-Term Disability	3,824,736	141,989	1,097,074	171,256	39,709	**5,274,764**
Unemployment Insurance	888,275	32,951	254,091	39,940	9,266	**1,224,523**
Medicare	5,289,275	196,744	1,539,539	245,003	58,212	**7,328,773**
Other Post-Employment Benefits[1]	40,199,698	1,482,244	13,475,892	2,300,759	367,140	**57,825,733**
Unused Sick Leave	334,138	12,473	95,415	15,184	3,522	**460,732**
Retirement 401 Plan	28,478	4,590	8,110	4,898	–	**46,076**
Retiree Medical Trust	7,120	1,149	2,037	1,226	–	**11,532**
Fund Type Totals	**$ 311,313,264**	**$ 10,239,427**	**$ 82,738,521**	**$ 13,369,144**	**$ 2,746,723**	**$ 420,407,079**

[1] Reflects the annual pay-as-you-go portion and also reflects the contribution to pre-fund future liabilities.

City Retirement Contributions

The City's payment for retirement benefits in Fiscal Year 2011 is budgeted at $238.6 million and is described below:

- The SDCERS ARC, which was determined by SDCERS' actuarial valuation as of June 30, 2009, is $229.1 million and assumes no negative amortization with the use of a 20-year amortization schedule of the Unfunded Actuarial Accrued Liability (UAAL). Approximately $177.6 million or 77.5 percent of the ARC is budgeted in the General Fund.
- The Retirement Offset Contribution or "pick-up" represents the amount of City employees' retirement contributions that the City pays as an offset for employees. The Fiscal Year 2011 Adopted Budget amount is $7.9 million; a $0.8 million reduction over the Fiscal Year 2010 Adopted Budget..
- In addition, $1.5 million is budgeted in the Citywide Program Expenditures Department for the Preservation of Benefits Plan contribution to SDCERS to cover benefit payments in excess of Internal Revenue Service (IRS) limits.

The Retiree Health or Other Post Employment Benefits (OPEB) UAAL as of June 30, 2009 is approximately $1.3 billion and the ARC for Fiscal Year 2011 for Retiree Health was determined by the actuarial valuation as of June 30, 2009 to be $120.3 million. This valuation assumes a 6.69 percent discount rate based on the City's current level of pre-funding. The City entered into an agreement on January 18, 2008 with the CalPERS Employer Retiree Benefit Trust (CERBT) to pre-fund expenses related to post-employment healthcare benefits. The City budgeted $57.8 million in Fiscal Year 2011, which is comprised of $32.8 million for the annual retiree health benefits payments (pay-as-you-go) and $25.0 million for pre-funding retiree health care benefits. The $25.0 million is expected to be transferred to CERBT during Fiscal Year 2011.

Executive Summary

Employee Offset Savings (EOS)



The labor negotiations in Fiscal Year 2005 resulted in the reduction of the City's "pick-up" (Retirement Offset Contribution). These agreements specified that the savings the City realizes as a result of this reduction must be used to address the City's pension UAAL. Each City department is charged based upon its respective payroll and these funds are transferred into the EOS account. In Fiscal Year 2006, the City issued approximately $100 million in Tobacco Securitization Bonds and transferred these funds to SDCERS as a contribution to the pension system above the ARC to address the UAAL. In order to backfill the Tobacco Settlement Revenues securitized in Fiscal Year 2006 and to protect the programs previously supported with the Tobacco Settlement Revenues, a portion of the EOS funds is transferred each year to the General Fund. The Fiscal Year 2011 Adopted Budget for Employee Offset Savings is $10.5 million.

Retirement DROP

In accordance with the Deferred Retirement Option Program (DROP) adopted in Fiscal Year 1997, the City is required to match 3.05 percent of the DROP participants' salary. The Fiscal Year 2011 Adopted Budget for Retirement DROP is $1.9 million.

Workers' Compensation

State Workers' Compensation laws ensure that employees who are injured or disabled on the job are provided with fixed monetary awards. These laws are intended to reduce litigation and to provide benefits for workers (and their dependents) who suffer work-related accidents or illnesses. State Workers' Compensation statutes establish this framework of laws for the City of San Diego. The Workers' Compensation contribution in the Fiscal Year 2011 Adopted Budget is $18.9 million.

Long-Term Disability

The Long-Term Disability (LTD) contribution in the Fiscal Year 2011 Adopted Budget is $5.3 million. This contribution includes funding of $2.3 million toward the Long-Term Disability Fund Reserves in accordance with the City's Reserve Policy.

Flexible Benefits

An Internal Revenue Service (IRS) qualified cafeteria-style benefits program is offered to all eligible employees. All employees in one-half, three-quarter, or full-time status are eligible. The Fiscal Year 2011 Adopted Budget for Flexible Benefits is $54.6 million.

Supplemental Pension Savings Plan (SPSP)



The City opted out of Social Security in January 1982 and replaced it with the Supplemental Pension Savings Plan (SPSP). SPSP accounts provide a way for eligible employees to add to their savings for retirement income, which is in addition to SDCERS' benefits. Employees hired before July 1, 2009 must pay a mandatory 3 percent and can voluntarily contribute up to an additional 3.05 percent for employees hired after July 1, 1986, or 4.5 percent for employees hired on or before July 1, 1986. This amount is deducted from employees' paychecks and placed into an SPSP account for the employee. The City also matches these contributions up to 6.05 percent and this amount is deposited into the employee's SPSP account. The Fiscal Year 2011 Adopted Budget for SPSP is $16.3 million. Due to labor concessions in the previous fiscal year, some employee groups have the option to waive the City's match to employee mandatory contributions or take a 3 percent salary reduction. The Fiscal Year 2011 budget reflects the selections made by employees.

A new retirement plan for employees hired on or after July 1, 2009 is now in effect and includes a defined contribution savings plan with a mandatory employee contribution of 1 percent of payroll and a retiree medical trust with a mandatory employee contribution of 0.25 percent of payroll. These amounts are deducted from employees' paychecks and placed into the employees' accounts. The City matches these contributions.

Risk Management Administration

The Risk Management Administration (RMA) rate is established to support the appropriated expenditures that fund all of the programs and services provided by the Risk Management Department, which is an Internal Service Fund. These services include the administration of Workers' Compensation, Public Liability and Loss Recovery, Safety and Environmental Health Services, Employee Benefits, Savings Plans, Long-Term Disability, and Employee Assistance programs. The Fiscal Year 2011 Adopted Budget for Risk Management Administration is $8.9 million.

Medicare

Medicare is a federal tax established by the Federal Insurance Contributions Act (FICA) that all employees and employers are required to pay. The application of this rate applies to all City employees and is based on earned income, including any earned income related to overtime and other employee special pays. The Fiscal Year 2011 Adopted Budget for Medicare is $7.3 million.

Executive Summary

Unemployment Insurance



Unemployment Insurance provides temporary unemployment benefits to eligible workers who are unemployed and meet State law eligibility requirements to receive the benefit. The Fiscal Year 2011 Adopted Budget for Unemployment Insurance is $1.2 million.

Unused Sick Leave

Employees hired prior to July 1, 1975 who have accrued sick leave on the City Comptroller's payroll records upon termination will be paid out an amount not to exceed 50 percent of their balance at their current salary rate. An employee may also use this sick leave in the same manner as annual leave while employed. The Fiscal Year 2011 Adopted Budget for Unused Sick Leave is $0.5 million.

Funding of Annual Leave

In the past, the City had not completely funded the additional expense of Annual Leave paid to employees who end their employment with the City with leave balances. While a portion of annual leave expense has been absorbed in departmental budgets, there will be a large number of employees with high leave balances expected to retire over the next several years. The Fiscal Year 2011 Adopted Budget includes $1.9 million and is based on anticipated retirements from the Deferred Retirement Option Plan (DROP) within the fiscal year and the projected value of the accrued annual leave balance.

Funding for Operations of Facilities

The Fiscal Year 2011 Adopted Budget includes $0.5 million in operating funds for new facilities that were open for only part of Fiscal Year 2010. Establishing an annual operating budget to enhance a partial year budget for staff and other operational costs is referred to as an "annualization." This funding will provide annual support to facilities that opened during Fiscal Year 2010 and received partial funding.

Park & Recreation – Facility Annualizations

The Park & Recreation Department's Fiscal Year 2011 Adopted Budget includes funding for the entire year for the following facilities that opened in Fiscal Year 2010. The Fiscal Year 2011 Adopted Budget includes funding for an additional 3.76 FTE positions and operational funding totaling $462,117 for these facilities:

- Alice Birney Elementary School Joint Use
    - Additional 0.08 FTE position to complete the annual staffing requirement. The full year's operational needs is 0.13 FTE position (0.05 FTE position was included in the Fiscal Year 2010 Adopted Budget)

- Citywide Park Maintenance Support
  - Additional 1.00 FTE position to complete the annual staffing requirement. The full year's operational need is 4.05 FTE positions (3.05 FTE positions were included in the Fiscal Year 2010 Adopted Budget)
- Naval Training Center/Liberty Station Phase II
  - Additional 0.37 FTE Grounds Maintenance Worker II position to complete annual staffing requirements. The full year's operational need is 2.52 FTE positions for the maintenance of the park (2.15 FTE positions were included in the Fiscal Year 2010 Adopted Budget)
- Ocean Air Recreation Center
  - Additional 1.21 FTE positions to complete the annual staffing requirement. The full year's operational need is 4.85 FTE positions (3.64 FTE positions were included in the Fiscal Year 2010 Adopted Budget)
- Open Space Additional Acreage - 200 Acres
  - Additional 1.00 FTE position to fund one full year of operations
- Roosevelt Middle School Joint Use
  - Additional 0.10 FTE position to complete the annual staffing requirement. The full-year's operational need is 0.17 FTE position (0.07 FTE position was included in the Fiscal Year 2010 Adopted Budget)

Citywide Reorganization/Restructuring

The Fiscal Year 2011 Adopted Budget restructuring of several departments is a result of executive management and department-initiated reorganizations. Reorganization includes restructuring of departments and major divisions within a department and is intended to increase the overall efficiencies and effectiveness of City operations. The discussion below provides an overview of significant changes to the City's organizational structure that are included in the Fiscal Year 2011 Adopted Budget.

Public Utilities Department

Specific administrative and financial functions previously included in the Metropolitan Wastewater (MWWD) and Water branches of the Public Utilities Department have been consolidated into a new administration branch. The Public Utilities Department is now comprised of four branches that are funded by both the Water Enterprise Fund and the Sewer Enterprise Fund: Public Utilities Administration, MWWD-Muni, MWWD-Metro, and Water. Though the different branches cover all the tasks required by the Public Utilities Department, separate accounting is maintained for each fund. The consolidation of certain administrative and financial functions common to the two enterprise funds created opportunities for greater efficiency, reduced personnel costs, and enhanced services to both internal personnel and external customers.

Citizens' Review Board on Police Practices

As a result of the Fiscal Year 2010 Budget Amendment, the Citizens' Review Board on Police Practices program was transferred from the Administration Department to the Human Resources Department. This City Charter-mandated program reviews and evaluates citizen complaints against police officers and the discipline arising from such complaints. The Administration Department will continue to coordinate the administrative hearings for police regulated businesses and pay for the services provided by the Hearing Officers.

Disability Services Program

The Disability Services Program ensures that every facility, activity, benefit, program and service operated or funded by the City is fully accessible to, and useable by, people with disabilities in accordance with the Americans with Disabilities Act, as well as other federal, state and local access codes and disability rights laws. The Disability Services Program was transferred from the Human Resources department to the Public Works business group in order to better align the program's project implementation and revenue providing functions. Disability Services realizes benefits and synergies from being organizationally aligned with the Engineering & Capital Projects department, General Services department and the Real Estate Assets department.

Fiscal Actions in the Fiscal Year 2011 Adopted Budget

The City of San Diego remains committed to restoring fiscal stability, addressing its financial obligations, and meeting its responsibility to provide essential core services to San Diego residents.

The Fiscal Year 2011 Adopted Budget contains funding for the full payment of the pension ARC, funding for retiree health pay-go and a contribution to the retiree health trust and funding for storm water obligations. Due to the decline in revenues and the significant increase to the City's pension payment, the City will suspend contributions to the General Fund, Public Liability and Workers' Compensation reserves in Fiscal Year 2011 while maintaining current reserve levels. Over the past three years, $30.0 million of land sale funding has been budgeted to support projects to meet Americans with Disabilities Act (ADA) requirements. Until the real estate market improves, the City is not budgeting additional funding for ADA projects in Fiscal Year 2011.

In addition to the $103.0 million budgeted for deferred capital needs, the City expects to receive approximately $19.6 million in Proposition 1B funds in Fiscal Year 2011 for street projects.

Funding the Pension Plan

The Fiscal Year 2011 Adopted Budget includes funding for the City's Pension Plan which is a critical component of the City's long-term fiscal health and stability. For Fiscal Year 2011, the SDCERS ARC is $229.1 million. This amount was determined by SDCERS' actuarial valuation as of June 30, 2009 and was transferred to SDCERS on July 1, 2010. In Fiscal Year 2009, the Mayor and City Council approved a new pension reform plan (effective July 1, 2009) which is expected to achieve savings in the City's pension payments in future years. Without regard to such savings, the City does not expect a reduction in the ARC payment for Fiscal Year 2012. The market smoothing methodology spreads market losses over future years. Thus, a significant percentage of the market loss from Fiscal Year 2009 has not yet been captured by the ARC calculations to date, with the result that even if a significant increase in annual investment return occurs, it is not expected to reduce the ARC payment for Fiscal Year 2012.

Maintaining Reserves

Healthy reserves help insulate City services against costs of emergencies such as natural disasters. In addition, since the City's reserves are one of several factors considered by rating agencies, a strong reserve balance may help maintain credit ratings. The City currently maintains several reserves for its operations, including the Emergency Reserve for the General Fund (established to fund unanticipated liabilities for natural disasters, catastrophic occurrences, and judgments), Development Services Reserve funds, Risk Management Reserve funds, and Public Utilities Reserves among others.

The City's Reserve Policy calls for: a) the maintenance of adequate reserve levels for all of its reserves including the Emergency Reserve and the Appropriated Reserve in the General Fund; b)

enhanced operating reserves for Enterprise Funds such as Water and Wastewater; c) a capital reserve; and d) other types of reserves. The City's policy currently defines a goal of having a minimum of 8 percent of General Fund revenues held in reserves by Fiscal Year 2012. As part of the deficit mitigation plan for Fiscal Year 2011, contributions to the General Fund, Public Liability, and Workers' Compensation reserves have been suspended in Fiscal Year 2011. The General Fund will maintain the current 7 percent reserves in Fiscal Year 2011 and the reserves for Public Liability and Workers' Compensation funds will be maintained at current levels as well. Revisions to the City's Reserve Policy are currently underway to incorporate these timing changes.

Retiree Health Care Costs



The City continues to fund retiree health care benefits, otherwise known as OPEB, as this annual cost is expected to increase substantially in future years. As of the June 30, 2009 actuarial valuation, the citywide Fiscal Year 2011 OPEB ARC is $120.3 million for the City's post-retirement medical benefit program. The valuation assumed a 6.69 percent discount rate and determined a total actuarial accrued liability of $1.3 billion. The Fiscal Year 2011 Adopted Budget includes $57.8 million, which is comprised of $32.8 million for the annual retiree health benefits payments (pay-as-you-go) and $25.0 million for pre-funding retiree health care benefits in a trust fund administered by CalPERS, the California Employers' Retiree Benefits Trust. Through a joint retiree health study group comprised of management and the Municipal Employees Association, Deputy City Attorneys Association, and International Association of Fire Fighters Local 145 labor unions, the City is currently studying options around its retiree health care program. Negotiations to possibly restructure this program to make it more affordable and sustainable will begin in Fiscal Year 2011.

Municipal Storm Water Permit Compliance

Compliance with the Municipal Storm Water Permit required by the California Regional Water Quality Control Board significantly impacts the City's budget. The Fiscal Year 2010 Adopted Budget included $37.7 million to fund programs to comply with the permit including storm water pollution prevention, street sweeping, and storm drain maintenance. In Fiscal Year 2011, the City will continue to comply with the permit requirements by funding programs and services with the Fiscal Year 2011 Adopted Budget of $35.4 million.

Corrective Actions Carried Forward from the General Fund Budget Adopted December 2009

On October 1, 2009, the Mayor released the Fiscal Year 2011-2015 Five-Year Financial Outlook, which identified a projected General Fund shortfall of $179 million in Fiscal Year 2011. In order to mitigate this projected deficit, on November 24, 2009, the Mayor presented the Fiscal Year 2010 Budget Amendment Report and Fiscal Year 2011 Proposed General Fund Budget followed by an addendum released on December 4, 2009. The Mayor recommended, among other actions, a

decrease in expenditures that included the elimination of 486.16 General Fund FTE positions in Fiscal Year 2011. On December 2009, the City Council addressed the projected Fiscal Year 2011 deficit and adopted the Fiscal Year 2011 Proposed General Fund Budget. The anticipated Fiscal Year 2010 savings of $24.6 million have been set aside and have been incorporated into the Fiscal Year 2011 Adopted Budget to address the projected Fiscal Year 2011 deficit. Adjustments that were approved as part of the Fiscal Year 2011 Proposed General Fund Budget are reflected in **Table 14.** These adjustments reflect a total FTE reduction of 524.79, decreased personnel and non-personnel expenditures totaling $140.3 million, and increased revenues totaling $19.9 million. Most of these adjustments have been included in the Fiscal Year 2011 Adopted Budget. Below are the most significant of these adjustments:

- One-time solutions included expenditure reductions totaling $58.2 million and revenue increases totaling $13.8 million. Expenditure reductions included the suspension of the General Fund Contributions to the Reserves ($27.5 million), restructuring of the payment obligations for the McGuigan Settlement ($25.2 million) and the postponement of a sprinkler system at the City Administration Building ($5.5 million). Revenue increases included the transfer of Mission Bay Improvement Funds to the General Fund ($4.3 million) and the release of undesignated fund balances to the General Fund ($9.5 million). Additional detail on the one-time solutions is included in the One-Time and On-Going Solutions subsection of this document.
- On-going solutions included expenditure reductions totaling $17.5 million and revenue increases totaling $2.6 million. Expenditure reductions consisted of decreased funding for the Annual Required Contribution (ARC) to the citywide pension due to a lower than anticipated payment obligation ($9.7 million), Information Technology savings to the General Fund ($3.0 million), a ten percent reduction in Special Promotional Program Arts and Culture expenditures ($700,000), decreased Transient Occupancy Tax funding for Convention Center operations and maintenance ($500,000), and reduced funding for deferred maintenance debt service payments ($3.6 million). However, due to the slowdown in real estate sales and the negative outlook for revenues coming into the Capital Outlay Fund in Fiscal Year 2011, this solution was not used. The debt service payment for deferred capital projects is budgeted in the General Fund for Fiscal Year 2011. The revenue increase of $2.6 million is attributed to the anticipated revenue resulting from the adoption of a Parking Utilization Study. Additional detail on the on-going solutions is included in the One-Time and On-Going Solutions subsection within this document.
- The Environmental Services Department reduced a total of 40.58 FTE positions due to a revised work schedule and reorganization of service delivery, resulting in a personnel expenditure savings of $2.1 million and associated non-personnel expenditure savings of $2.5 million. Additionally, the extension of the Miramar Place Operations Station repayment schedule resulted in a $900,000 budgeted cost savings; however, actual cost savings of $1.0 million were ultimately achieved.
- The Fire-Rescue Department reduced a total of 63.00 FTE positions, resulting in a personnel expenditure savings of $13.0 million. Approximately $11.5 million of the total personnel savings realized is attributed to the implementation of the rolling brownouts, which eliminated eight fire engines from active service. Non-personnel expenditure savings of $1.2 million were realized through the reduction of equipment and facilities expenditures ($100,000), reduction in uniform allowances ($180,000), cancellation of fire academies ($101,000), reduction of equipment warranties ($114,000), and the suspension of scheduled increases in the size of the reserve fleet ($600,000).

- The Library Department reduced a total of 48.68 FTE positions resulting in a personnel expenditure savings of $2.7 million. Approximately $2.0 million of the total personnel savings is attributed to the reduction of branch library operating hours from 41 to 36 hours per week and the consolidation of several library service points into the Central Library. Non-personnel expenditure savings of $1.0 million were realized primarily due to the reduction of library grant match funding ($326,000), the reduction of electronic database research terminals and software licenses ($250,000), and the reduction of branch library hours and service points ($370,000).
- The Park and Recreation Department reduced a total of 31.68 FTE positions resulting in a personnel expenditure savings of $1.6 million and associated non-personnel expenditure savings of $1.9 million. Approximately $1.3 million of the position reduction related savings is attributed to the cessation of the park turf fertilization program ($689,000) and the park maintenance reorganization initiative ($600,000). The remaining non-personnel expenditure savings of $375,000 are attributed to the suspension of the San Dieguito JPA payment ($295,000) and the reduction of Kumeyaay Lake maintenance expenditures ($80,000). Lastly, revenue increases of $174,000 were realized, primarily due to the transfer of cellular antenna funds.
- The Police Department reduced a total of 261.75 FTE positions resulting in a personnel expenditure savings of $8.5 million and associated non-personnel expenditure savings of $878,000. Approximately $6.6 million of the position reduction related savings is attributed to the elimination of 48 police service officers ($2.5 million), 41 civilian positions ($2.4 million), 21 police investigative aides ($1.1 million), and reductions to funding for canine operations ($644,000). The remaining non-personnel expenditure savings of $2.5 million is attributed to the reduction of landscaping and janitorial services ($470,000), the reduction of the harbor patrol unit ($68,000), reduction in data services ($912,000) and decreased general non-personnel expenditures ($1.0 million).
- The Fleet Services division of the General Services Department reduced a total of $10.2 million in non-personnel expenditures. These savings are primarily due to the increase in the vehicle replacement lifecycle and the reduction of underutilized vehicles.

One-Time and On-Going Solutions

Suspension of Contribution to Reserves

The Workers' Compensation Reserve is maintained as a contingency in the event the annual expense for claims exceeds the annual "pay-go" budgeted amount. The Fiscal Year 2011 Adopted Budget does not include additional funding for the Workers' Compensation reserves in Fiscal Year 2011. The 22 percent reserve level achieved in Fiscal Year 2010 will be maintained in Fiscal Year 2011 instead of reaching 30 percent as projected in the City's Fiscal Year 2011-2015 Five-Year Financial Outlook. While the City is committed to funding reserves in the Workers' Compensation and Public Liability funds, the goal of funding 50 percent of outstanding liabilities in both funds by Fiscal Year 2014 has been revised due to the one-year suspension of reserve contributions based on the continued economic downturn. The Revised Fiscal Year 2011-2015 Five Year Financial Outlook, released on April 2010, has extended the reserve goal targets through Fiscal Year 2018, resulting in annual reserve contributions to the Workers' Compensation Fund of approximately $6.2 million citywide. The City's Reserve Policy, once revised, will reflect the new targets.

The Public Liability Reserve level was $17.1 million at the end of Fiscal Year 2010, or 15 percent of potential claims liability. These reserves are maintained to fund self-insured retention expenses related to the fund that may exceed the annual budgeted claims expense. The Fiscal Year 2011

Adopted Budget does not include additional funding for the Public Liability Reserves in Fiscal Year 2011 and the 15 percent reserve level is expected to be maintained in Fiscal Year 2011. The goal of reaching a 50 percent reserves for this fund by Fiscal Year 2014 was re-evaluated in the Revised Fiscal Year 2011-2015 Five Year Financial Outlook released on April 2010 which has extended the reserve goal targets through Fiscal Year 2018, resulting in annual reserve contributions to the Public Liability Fund of approximately $5.7 million. The City's Reserve Policy, once revised, will reflect the new targets.

Fund Balance Transfer & Mission Bay Revenue

An additional $4.3 million in Mission Bay revenues has been set aside in Fiscal Year 2010 to be transferred to the General Fund in Fiscal Year 2011, while an additional $9.5 million will be transferred to the General Fund from obsolete funds. Obsolete funds are those funds that were created from General Fund revenue in order to serve a specific purpose that is no longer needed, and can therefore be transferred back into the General Fund.

Parking Utilization Study

A parking utilization study has been proposed to City Council that will update technologies associated with the collection of parking meter revenue and to determine how to optimally set parking meter rates at certain hours to maximize revenue by increasing the utilization of metered spaces. This change in parking meter pricing is expected to increase revenues by $2.6 million annually and provide additional revenue on an on-going basis. The Fiscal Year 2011 Adopted Budget includes this additional revenue; however, City Council had not yet approved this revision to parking meter pricing at the time this budget publication was released.

Information Technology Savings

The City has begun selectively sourcing its Information Technology services by opening competitive bids, with the goal of lowering costs and maintaining (or possibly increasing) service performance levels. This includes help desk and desktop support, voice/data network, telecommunications, and data center services and is expected to produce savings of $3.0 million in Fiscal Year 2011 with potentially higher on-going savings in future fiscal years.

The Help Desk and Desktop Support Service is the first of several RFPs the City issued for Information Technology services. The purpose of this procurement was to utilize a fair and competitive RFP process to identify the best provider of help desk services for the City and deliver cost savings for Fiscal Year 2011. The other competitive RFPs will include Data Center, Voice/Data Network & Telecommunications, and Applications Support. The competitive bidding process for these other services will further reduce costs beyond Fiscal Year 2011.

Transient Occupancy Tax Support Reduction

The City supports certain programs with transient occupancy tax revenue, including local arts and culture initiatives and support of the maintenance efforts at the convention center. Revenue transfers to these two programs is reduced by $1.2 million in the Fiscal Year 2011 Adopted Budget.

Debt Service for Deferred Capital Projects

The Fiscal Year 2011 Proposed General Fund Budget (adopted by Council in December 2009) included a solution that allowed for the Capital Outlay Fund to pay the principal portion of General Fund debt service. However, due to the slowdown in real estate sales and the negative outlook for revenues coming into the Capital Outlay Fund in Fiscal Year 2011, this solution was not used. The debt service payment for deferred capital projects is budgeted in the General Fund for Fiscal Year 2011.

Table 14: Fiscal Year 2011 Budget Amendment

Department	Full-Time Equivalent Positions	Personnel Expense[1]	Non-Personnel Expense[1]	Expenditure[1]	Revenue[1]	General Fund Net Impact[1]
One-Time Solutions	–	$ –	$ (58,200,000)	$ (58,200,000)	$ 13,813,808	$ 72,013,808
On-Going Solutions	–	(9,714,890)	(7,800,000)	(17,514,890)	2,600,000	20,114,890
Administration	(3.00)	(245,237)	(36,380)	(281,617)	–	281,617
Assistant Chief Operating Officer	(2.00)	(184,879)	(9,226)	(194,105)	–	194,105
Business Office	(2.00)	(203,981)	(116,256)	(320,237)	–	320,237
City Attorney	–	(1,501,571)	–	(1,501,571)	–	1,501,571
City Comptroller	(11.00)	(680,260)	(701,038)	(1,381,298)	(182,064)	1,199,234
City Council	–	–	(25,000)	(25,000)	–	25,000
City Planning & Community Investment	(7.20)	(566,340)	(614,745)	(1,181,085)	–	1,181,085
Community & Legislative Services	(2.50)	(210,852)	–	(210,852)	112,800	323,652
Debt Management	(3.00)	(253,607)	(90,902)	(344,509)	–	344,509
Department of IT	–	–	(137,774)	(137,774)	–	137,774
Development Services-NCC	(6.00)	(287,641)	(1,380)	(289,021)	–	289,021
Engineering & Capital Projects	(2.00)	(115,072)	(1,226,072)	(1,341,144)	–	1,341,144
Environmental Services	(12.35)	(716,084)	(2,583,107)	(3,299,191)	–	3,299,191
Ethics Commission	(1.00)	(75,854)	–	(75,854)	–	75,854
Financial Management	(1.00)	(77,940)	(197,897)	(275,837)	(158,648)	117,189
Fire-Rescue	(63.00)	(12,964,331)	(1,156,431)	(14,120,762)	–	14,120,762
General Services-Facilities	(4.00)	(295,644)	(171,000)	(466,644)	2,488,422	2,955,066
General Services-Street	–	–	(527,655)	(527,655)	940,107	1,467,762
Human Resources	(2.00)	(150,802)	(197,524)	(348,326)	–	348,326
Library	(48.68)	(2,676,362)	(1,010,592)	(3,686,954)	–	3,686,954
Office of the Chief Financial Officer	–	–	(1,000)	(1,000)	–	1,000
Office of the City Clerk	–	–	(25,000)	(25,000)	38,395	63,395
Office of the City Treasurer	(14.00)	(682,519)	(213,700)	(896,219)	(124,000)	772,219
Park and Recreation	(31.68)	(1,557,058)	(2,227,561)	(3,784,619)	173,953	3,958,572
Personnel	(1.00)	(85,953)	(185,000)	(270,953)	–	270,953
Police Department	(261.75)	(8,539,259)	(3,327,246)	(11,866,505)	–	11,866,505
Public Works	–	–	(10,000)	(10,000)	–	10,000

Table 14: Fiscal Year 2011 Budget Amendment (Cont'd)

Department	Full-Time Equivalent Positions	Personnel Expense[1]	Non-Personnel Expense[1]	Expenditure[1]	Revenue[1]	General Fund Net Impact[1]
Purchasing & Contracting	(3.00)	(223,222)	(202,175)	(425,397)	–	425,397
Real Estate Assets	(4.00)	(263,881)	(8,985)	(272,866)	–	272,866
Storm Water	–	–	(2,500,000)	(2,500,000)	–	2,500,000
GENERAL FUND TOTAL	**(486.16)**	**$ (42,273,240)**	**$ (83,503,646)**	**$ (125,776,886)**	**$ 19,702,773**	**$ 145,479,660**
Concourse and Parking Garage	–	$ –	$ (187,000)	$ (187,000)	$ 100,000	$ 287,000
Department of IT	(4.00)	(290,736)	(300,750)	(591,486)	–	352,774
Environmental Services	(28.23)	(1,424,147)	(754,348)	(2,178,495)	–	–
Qualcomm Stadium	–	–	(651,000)	(651,000)	138,000	789,000
Risk Management	(4.40)	(245,986)	(50,000)	(295,986)	–	207,190
Special Events	–	(3,191)	(67,511)	(70,702)	–	70,702
Commission for Arts & Culture	–	–	(81,700)	(81,700)	–	81,700
General Services-Fleet Services	–	–	(10,210,000)	(10,210,000)	–	7,030,000
General Services-Communications	(2.00)	(161,689)	(123,769)	(285,458)	–	221,801
NON-GENERAL FUND TOTAL	**(38.63)**	**$ (2,125,749)**	**$ (12,426,078)**	**$ (14,551,827)**	**$ 238,000**	**$ 9,040,167**
TOTAL[2,3]	**(524.79)**	**$ (44,398,989)**	**$ (95,929,724)**	**$ (140,328,713)**	**$ 19,940,773**	**$ 154,519,826**

[1] Figures include Fiscal Year 2010 annualized amounts.

[2] This amount includes Deferred Maintenance Debt Service reductions that were not taken in Fiscal Year 2011.

[3] This amount includes 1.00 FTE position reduction in the Police Department that was not taken in Fiscal Year 2011.

Additional Corrective Actions in the Fiscal Year 2011 General Fund Adopted Budget

As a result of continued decline in General Fund revenues, slow economic recovery, and increased annual payment for the City's annual pension contribution, a projected deficit of approximately $33.0 million was identified after the adoption of the Fiscal Year 2011 General Fund Proposed Budget in December 2009. This new deficit has been addressed in the Fiscal Year 2011 Adopted Budget through additional measures described in this section.

Subsequent to the City Council adopting the Fiscal Year 2011 Proposed General Fund Budget, SDCERS released its June 30, 2009 actuarial valuation which determined the City's ARC to be $16.3 million higher citywide than projected in the Fiscal Year 2011 Proposed General Fund Budget adopted by City Council in December 2009. After budgeting the City's total personnel and benefit costs, the ARC contribution for the General Fund was determined to be $7.2 million higher.

In addition, in Fiscal Year 2010, General Fund major revenues and many departmental revenues were lower than expected, creating a lower baseline for revenue projections in Fiscal Year 2011. As a result of this drop in revenue in Fiscal Year 2010, an additional revenue shortfall of approximately

$14.6 million was projected for Fiscal Year 2011 and remediated in the Fiscal Year 2011 Adopted Budget. Additionally, the solution in the General Fund budget adopted in December 2009 to fund the principal portion of the debt service payment from the Capital Outlay Fund ($3.6 million) is no longer viable until the real estate market improves, and therefore the full debt service expense is budgeted in the General Fund. Also, an Appropriated Reserve of $4.1 million was established in the General Fund as a contingency for unanticipated, non-emergency needs that arise during the year. Lastly, $3.6 million in increased funding for unbudgeted Police Recruits was incorporated into the final budget. These changes resulted in a new budget gap of approximately $33.0 million that is resolved in this Fiscal Year 2011 Adopted Budget.

The following are new corrective actions or adjustments to the budget actions taken in December 2009. These budget adjustments are included in the Fiscal Year 2011 Adopted Budget to address the additional projected deficit amount of $33.0 million.

McGuigan Settlement Financing

The Fiscal Year 2011 General Fund Proposed Budget approved by City Council in December of 2009 assumed that the first debt service payment of approximately $6.7 million would occur in Fiscal Year 2011; however, based on the new debt structure, the first payment for the General Fund of approximately $7.9 million will be due in Fiscal Year 2012.

The McGuigan Settlement, in the case *William J. McGuigan v. City of San Diego et. al.*, was modified, as approved by the City Council on March 9, 2010, allowing the City to prepay to SDCERS approximately $38.3 million, the remaining settlement balance as of June 30, 2010. Under the terms of the modification and in order to direct a final payment to SDCERS, the City made a cash payment of approximately $5.5 million and financed the balance, approximately $32.8 million, through a third party financial institution. The City will make four annual payments related to the financing to the third party equaling approximately $9.0 million in Fiscal Years 2012 through 2015. The General Fund proportionate share of these payments equal approximately $7.9 million annually. There is no payment due in Fiscal Year 2011. This lawsuit involved the alleged underfunding of the pension system by the City and all payments made to SDCERS under the settlement are credited against the Unfunded Actuarial Accrued Liability



Reduction to Contracts and Equipment Outlay Budgets

As part of the Fiscal Year 2011 Adopted Budget, General Fund departments were required to review all expenditures related to contractual services and equipment outlay in order to identify potential budgetary savings and to ensure that the requests were aligned with the department's budget priorities. As a result, the Fiscal Year 2011 budget includes savings of $6.5 million in contracts and equipment.

Adjustment to Fleet Rates

The citywide motive equipment usage allocations have been reduced due to rate reductions associated with the use of fund balance in the Fleet Services

Operations Fund. In Fiscal Year 2010, the fund is projecting to end the year with an estimated $5.8 million fund balance. As a result, rate allocations have been reduced resulting in savings to the General Fund of $4.4 million in Fiscal Year 2011. The allocations for motive equipment replacement have been reduced by $9.4 million citywide ($6.6 million for the General Fund) to align purchases of motive equipment with available funding. The City is evaluating funding requirements and methods of supporting the purchase of City vehicles to better align resources to replacement needs.

Retiree Health Pay-Go

The Fiscal Year 2010 projections for retiree healthcare pay-go costs were estimated to be $29.2 million. Based on this projection the budget for Fiscal Year 2011 is $32.8 million and assumes a 12.6 percent average growth rate from the June 30, 2009 OPEB Actuarial Valuation resulting in savings of $4.4 million citywide ($3.0 million General Fund) from the amount included in the Fiscal Year 2011 General Fund Proposed Budget approved by Council in December 2009.

Workers' Compensation Contribution

The Workers' Compensation pay-go contribution was reduced by $1.4 million citywide ($1.9 million in the General Fund) to better align budgeted expenditures with expenditure trends. These savings are reflected in the Fiscal Year 2011 Adopted Budget.

Public Liability Contribution

The Public Liability pay-go contribution was reduced by $2.9 million in the General Fund based on current expenditure trends. These savings are reflected in the Fiscal Year 2011 Adopted Budget.

Debt Service Savings

On March 23, 2010 and April 27, 2010, the City Council authorized the financing of the 2010A General Fund Lease Revenue Refunding Bonds. The combined refunding included the restructuring of the 2009A Deferred Capital Improvement Bonds and two other refundings -- 1996A San Diego Jack Murphy Stadium Lease Revenue Bonds and the 1996B Balboa Park/Mission Bay Park Refunding Certificates of Participation. These refundings will result in an annual debt service savings of $1.2 million over the remaining term. The annual savings of $1.2 million in the General Fund is reflected in the Fiscal Year 2011 Adopted Budget.

General Fund Revenues

General Fund revenues are dependent on the financial health of the local economy in addition to the State and nationwide economy. As the local, State, and nationwide economic outlook continues to decline for the upcoming fiscal year, General Fund revenue growth rates are reviewed and revised. Based on updated period revenue reports, economic trends that affect specific revenues within the General Fund, forward looking indicators, and guidance provided by the State and other sources, the budget for Fiscal Year 2011 has been updated to reflect this continually updated economic information.

- San Diego County tourism is forecasted to improve in Fiscal Year 2011, with stabilization and slight improvement in the average daily room rates, revenue per available room, and occupancy rate (CONVIS).
- Leading economic indicators for San Diego County have increased by 8.6 percent during the last 14 months as of May, 2010 (University of San Diego, Index of Leading Economic Indicators).
- The unemployment rate in the City and County of San Diego has held increased to 10.0 percent compared to 9.3 percent a year ago. However, the May unemployment rate of 10.0 per-

cent is an improvement in comparison to the 11.1 percent unemployment rate in January (California Employment Development Department).

- Foreclosures in the County of San Diego totaled 16,045 for the last twelve months, from June 2009 to May 2010, which represents a 9.9 percent decrease for the previous twelve-month period (June 2008 - May 2009).
- Notices of default in the County of San Diego, which are the best indicator for future foreclosures, totaled 31,192 for the last twelve months, from June 2009 to May 2010, which represents a decrease of 11.5 percent decrease for the previous twelve-month period (June 2008 - May 2009).
- Total home sales in the San Diego County for the last twelve months (as of May 2010) totaled 39,811 homes compared to 37,136 a year ago; while home prices in the County have also increased 18.0 percent over the last twelve months, from $297,663 to $351,279 (DataQuick Information Systems).

While the preceding information was used in the development of revenue projections for the Fiscal Year 2011 Adopted Budget, updated economic information has become available.

- The County and City of San Diego unemployment rate increased to 10.5 percent in June 2010 from 10.0 percent in May 2010. Job losses occurred in government, education, and health services sectors since May (California Employment Development Department/US Bureau of Labor Statistics).
- The median home price in San Diego County declined by 0.5 percent in June 2010 to $349,661, while home sales stayed relatively steady at 3,831 countywide. Countywide foreclosures through July 2010 have averaged 1,195 homes per month in 2010, compared to an average of 1,291 homes monthly in 2009. Notices of default have averaged 2,096 per month in 2010, compared to an average of 3,192 per month in 2009. (DataQuick Information Systems / County of San Diego Recorder's Office)
- The index of leading economic indicators for San Diego County increased 0.2 percent in June 2010. This was the fifteenth consecutive month in which the index has registered an increase mainly driven by increasing local consumer confidence and building permits issued (University of San Diego, Index of Leading Economic Indicators).

The City continues to review these and other economic indicators throughout the fiscal year for the development of updated revenue projections for Fiscal Year 2011. This updated economic information, revenue receipts, and other relevant information will be reflected in the City's quarterly budget monitoring reports.

Figure 4 displays the Fiscal Year 2011 Adopted General Fund Revenues by Major Revenue Category.

Executive Summary

Figure 4: Fiscal Year 2011 General Fund Revenues - $1.10 Billion

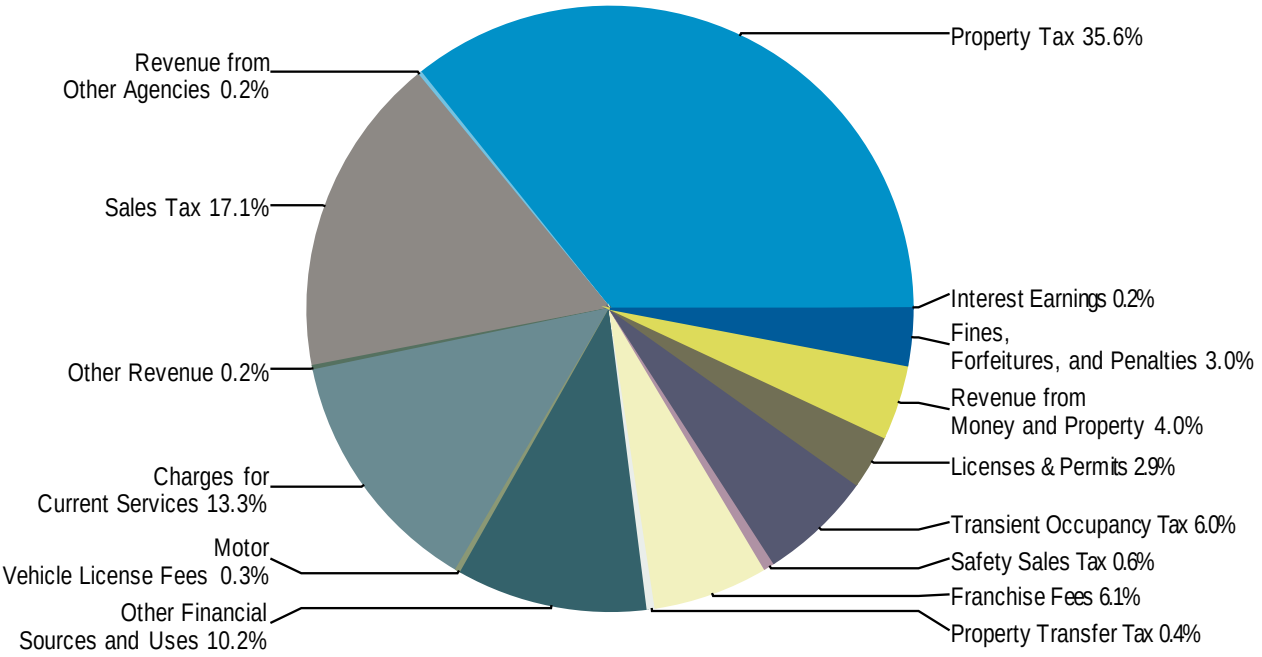


Table 15 demonstrates the growth rates for Fiscal Years 2009 to 2011 for the major General Fund revenues. Forecasting of revenue growth rates is important in determining funding for most General Fund expenditures. It should be noted that for the purpose of revenue forecasting, budgeted growth rates listed below are applied to Fiscal Year 2010 year-end projections and do not represent the percentage increase from one year's budget to the next.

Table 15: Major Revenue Growth Rate

Major Revenue Sources	FY 2009 Adopted Budget	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Property Tax	5.8%	(3.3)%	(0.1)%
Sales Tax [1]	0.8%	(1.4)%	1.3%
Transient Occupancy Tax	6.0%	(3.4)%	0.2%
Franchise Fees[2]			
SDG&E	7.5%	2.8%	–%
Cable Franchise Fees	7.5%	2.4%	1.6%

[1] Does not include Proposition 172 sales tax. Growth rate in taxables sales and Bradley-Burns receipts is 0%, growth in revenue of 1.3% is due to "triple-flip" calculations.

[2] Franchise fees do not include underground utility surcharge.

User Fees

User fees are charges for services provided by the City to residents and businesses. On March 10, 2009, the City Council adopted the User Fee Policy, which includes guidelines for establishing a comprehensive user fee schedule. In addition, it requires that the full cost of services be identified and all fees be categorized according to the level of cost recovery. The objective of the Policy is to bring existing fee levels in-line with service costs to ensure that all reasonable costs incurred in the provision of services are being recovered.

The User Fee Policy states that a comprehensive user fee study shall be conducted every three years; between such time, fees will be adjusted annually during the budget development process based on the Consumer Price Index (CPI) rate to maintain the cost recovery level. In accordance with the adopted Policy, all General Fund fees were evaluated in a comprehensive study in Fiscal Year 2010. As a result of the study, many fees were revised according to target cost recovery rates, and new fees were identified and implemented.

In Fiscal Year 2011, the total budgeted increase in user fee revenue as a result of fee adjustments is $134,100.

- City Planning & Community Investment: $50,000
- Engineering & Capital Projects: $55,100
- Neighborhood Code Compliance: $29,000

The City Planning & Community Investment and Engineering & Capital Projects departments adjusted fees to maintain target cost recovery levels. The fee adjusted in the Neighborhood Code Compliance Division of the Development Services Department is a State-mandated fee; the State increased this fee effective January 1, 2010.

State of California Budget Impacts

The State's FY 2011 Budget May Revise, released in May 2010, addressed the Fiscal Year 2011 estimated deficit of $19.1 billion. None of the solutions identified in the Governor's May Revision to address this deficit affected revenue sources for the City of San Diego. However, due to continued uncertainty in the economy that may affect the State's revenue forecasts, the Governor has identified certain "triggers" to balance the budget based on any potential reduction in revenues from forecasted levels. These "triggers" do not include the appropriation or reduction of any revenues remitted to the City of San Diego. However, the possibility of redirecting local gas tax revenues, dedicated to road improvement projects, to the State's general fund still exists as on option to the State in Fiscal Year 2011 (should their fiscal condition change from forecasted levels).

For Fiscal Year 2010, the City's gas tax revenues were classified under Proposition 42 (also known as AB 2928) revenue, which was generated from a 6 percent tax on each gallon of gasoline, and HUTA (Highway User's Tax Account) gasoline tax, which was generated from a flat 18 cent tax on each gallon of gasoline. Both Proposition 42 and HUTA revenue distributed to cities and counties from the State are used for road improvement projects and are deposited into a set-aside special revenue fund by the City. In March 2010, the California Governor signed AB 86, AB 89, and SB 70, which restructured the State's portion of gasoline tax. These bills eliminated the 6 percent tax on each gallon of gasoline in favor of a flat tax of 17.3 cents per gallon (to be adjusted annually for inflation). The amount of revenue generated by the new 17.3 cent tax will be distributed according to provisions set in these bills, i.e., replacement of the revenue that was to be received by each jurisdiction under Proposition 42. Although these funds distributed to each jurisdiction are no longer

considered Proposition 42 revenues, the State mandates still require the use of these funds on road improvement projects.

This restructuring of gasoline taxes did not affect the 18 cent per gallon tax that generates HUTA revenues. For Fiscal Year 2011, the City budgeted $13.3 million to be received in Proposition 42 'replacement revenue' and $21.6 million in HUTA gas tax.

The restructuring of gasoline taxes allows both HUTA and the Proposition 42 'replacement revenues' to be redirected back to the State's general fund if the State's legislature votes in majority to do so. The City could receive a repayment obligation from the State for lost revenue amounts if the State were to redirect these revenues back to their General Fund. However, the State would not have to pay interest based on these borrowed funds, and could borrow funds from cities every fiscal year. This $34.9 million in combined Proposition 42 'replacement revenues' and HUTA revenue may potentially be redirected to the State in Fiscal Year 2011 based on any changes in their estimated deficit above the "triggers" solutions presented by the Governor.

California's Proposition 1B (known as the Highway Safety, Traffic Reduction, Air Quality, and Port Security Bond Act) was established in 2006 to provide over $1 billion in funds to cities and counties throughout California for local transportation improvement projects. In Fiscal Year 2008, the City received $21.2 million from Proposition 1B funds. The City did not receive any Proposition 1B revenue in Fiscal Years 2009 or 2010, but is expected to receive another disbursement of $19.6 million in Fiscal Year 2011. In addition to these funds, the City is expected to receive State money restricted for specific purposes. The expected annual payment for the Citizen's Options for Public Safety (COPS) included in the budget is $1.6 million to be used for funding of law enforcement.

Fiscal measures taken by the State are being monitored by the City for their potential effects on revenues and expected cash flows, including the State's potential appropriation of local gas tax revenues.

Fiscal Policies

The City has made progress in developing sound fiscal policies to guide decision making. The City has established a new Budget Policy to guide the creation of the City's budget, and continues to modify existing policies and procedures to foster responsible fiscal management. A detailed explanation of these fiscal policies is included in the Fiscal Policies section of this Volume.

Economic Recovery

Our community looks to the City of San Diego for leadership and planning to help stem the tide of economic woes and prepare us to be well-positioned for future economic expansion. The City has made it a top priority to focus on economic recovery as a municipal corporation and for its residents.

The City is focusing its efforts on regaining fiscal stability through a number of programs and initiatives:

- Business Support and Expansion Programs
- Economic Roundtables
- Small Business Development Programs
- Federal and State Stimulus Programs

The City's economic policies will also continue to focus on the growth of its economic base. This base primarily consists of four "clusters" or groups of related industries: manufacturing, international trade and logistics, tourism, and the military.

Reengineering and Competitive Government

The Reengineering Program oversees the City's Business Process Reengineering (BPR) studies, conducts efficiency studies, and provides support for management reforms and effectiveness improvements. In this time of decreasing revenues, the Reengineering Program helps identify efficiency gains that can permit "smart" budget reduction proposals and works to improve efficiency to support organizational success, even in an environment of fewer resources.

BPR is the redesign of work processes (activities, services, or functions) for substantial improvement. Efficiency studies also aim to improve efficiency and effectiveness but are more flexible in their approach to problem solving.

Competitive government is defined as a government with processes in place to validate that service quality and costs are as good as, or superior to, any legitimate provider available. This may be achieved via direct outsourcing, managed competition, benchmarking, and bid-to-goal processes.

City Management Program

The City Management Program (CMP) integrates strategic planning and performance monitoring efforts with the budget decision-making process. Its goal is to create a more strategically-oriented organization that optimizes its operations to serve the City's residents in the most effective and efficient way possible. Consistent with Balanced Scorecard principles, the CMP is designed to infuse accountability for performance into City services at every level of the organization. In addition, the CMP improves communication within the City and to the residents of the City, it instills accountability into our actions, and supports data-based decision making.

Being strategic and proactive in its approach to governance is integral to achieving the City's goals. The CMP is intended to ensure that the City creates and adheres to its goals and priorities. The use of strategic planning enables the City to map its goals and manage the tools and resources necessary for achieving them. The strategic planning process takes a top-down approach beginning with the formulation of the City Strategic Plan at the citywide level and subsequent development of tactical plans at the department level that are aligned with it.

Conclusion

The Fiscal Year 2011 Adopted Budget for the City totals $2.76 billion, with $1.10 billion budgeted in the General Fund. A total of 349.55 net FTE positions has been removed from the City's Fiscal Year 2011 Adopted Budget. This decrease is mainly due to the elimination of 523.79 FTE positions from the Fiscal Year 2011 General Fund Proposed Budget approved by City Council in December 2009. In addition, 189.98 FTE positions were added due to the conversion of hourly and temporary wage expenses to full-time equivalent positions. This Fiscal Year 2011 Adopted Budget incorporates the fiscal policies and initiatives outlined in the Mayor's updated Five-Year Financial Outlook which was released in October 2009, and carries forward budget solutions adopted by City Council in December 2009. The Fiscal Year 2011 Adopted Budget also solves the additional projected shortfall of $33.0 million identified after the December budget actions that resulted from the continued decline in General Fund revenues, slow economic recovery, the higher than expected payment for the City's annual pension contribution, and other priority expenses.

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Economic Recovery

The economic situation of our nation has not left San Diego untouched. Reduced economic activity overall has led to a spike in the local unemployment rate, currently standing at 10 percent as of May 2010. Spending in the construction, manufacturing, finance, and real estate sectors continues to remain relatively flat, which in turn has affected the wholesale and retail sectors. The City of San Diego, itself dependent on sales tax revenue to provide General Fund services such as fire and police protection, faced a projected General Fund revenue shortfall that resulted in difficult decisions and trade-offs in order to develop this Fiscal Year 2011 budget.

The City continues to focus its efforts on strengthening its economic base and regaining fiscal stability through a number of programs and initiatives:

- Business Support and Expansion Programs
- Economic Roundtables
- Small Business Development Programs
- Federal and State Stimulus Programs

Business Support and Expansion Programs

The City of San Diego remains committed to restoring economic stability and reducing the level of local unemployment. By focusing on its comparative advantages such as its skilled labor force, desirable climate, and its strategic location adjacent to Mexico and the Pacific Rim, San Diego can compete for new job-creating public and private-sector investment. A few of the City's initiatives are outlined below.

Economic Development Efforts

The Mayor is committed to building on the City's economic development programs that have contributed to the economic growth of the business community. This plan for economic recovery continues to be centered on a four-pronged strategy designed to ensure that investment dollars flow into San Diego quickly:

1. A business expansion, attraction, and retention (BEAR) effort designed to highlight the advantages of doing business in San Diego
2. A regulatory streamlining effort that eliminates duplicative and bureaucratic procedures which do not meaningfully contribute to protecting the public interests
3. A focus on emerging technologies, including the implementation of the Mayor's CleanTech Initiative designed to increase demand for renewable energy (e.g. solar), biofuels, energy efficient solutions, and "green" products
4. The completion of critical path infrastructure facilities which will be especially attractive to base sector businesses

The local biotechnology industry has grown to over 500 companies, employing over 37,000 skilled staff producing an annual economic impact to our local economy of over $9 billion. Other industries such as telecommunications, software, electronics, and defense have had similar successes. The Mayor's CleanTech Initiative demonstrates the City's commitment to capturing the economic benefits of new and emerging technologies. Specific examples include Kyocera Solar, Inc. that recently

announced its decision to begin manufacturing solar panels in the City of San Diego Industrial Park. San Diego now has two of California's four solar panel manufacturing plants, due to the addition of Siliken Renewable Energy to the Otay Mesa Community. The biofuel industry continues to expand in San Diego. New Leaf Biofuel in Barrio Logan has the capacity to produce 1.5 million gallons per year (GPY) of biodiesel and is currently producing and selling over 800,000 GPY. Synthetic Genomics Inc. in the University Community, has constructed a new 8,000 square foot greenhouse facility to support its continued research and development (R&D) efforts to produce an algae-based biofuel.

The Mayor's Office of Economic Growth Services (EGS) has ramped up its business retention efforts to ensure that businesses remain fully supported and recognized and are able to access state and federal programs. During this time, the Mayor has met with many local manufacturers who have either expanded R&D or production operations or are considering expansions.

The BEAR Team provides economic development services to businesses on a citywide basis with a particular focus on the North City industrial parks. BEAR administers the Business & Industry Incentive Program (permit assistance, due diligence, and incentives), Business Cooperation Program (sales and use tax rebates), and the Guaranteed Water for Industry Program (the industrial use of reclaimed water). The BEAR Team also analyzes the fiscal and economic impacts of proposed projects, policies, and other issues that affect economic development within the city.

The Government Incentives Team is focused on State and federal incentive programs for designated geographic areas. The Government Incentives Team's programs include: the State Enterprise Zone and Recycling Market Development Zone, the federal Renewal Community, and the federal Foreign Trade Zone (for businesses within 60 miles of the Otay Mesa Port of Entry involved in the import/ export of merchandise or materials used in the manufacturing/assembly process).

Tourism Marketing District

In December 2007 the Mayor recommended, and the City Council adopted, a new Tourism Marketing District to ensure a stable funding source for the marketing of the City to tourists and business travelers. This district requires hoteliers to collect a surcharge from customers which is pooled to provide funding for the San Diego Convention & Visitors Bureau (the organization responsible for national advertising campaigns) as well as other organizations. This dedicated funding source will bolster the City's ability to maintain its attractiveness as a visitor location.

Economic Roundtable

The Mayor has continued to convene economic roundtables which include leaders from the San Diego region to meet and help shape an agenda to proactively deal with the regional economy.

These four areas of continued focus are:

- Retain, grow, and attract companies to promote expansion of existing and emerging business sectors
- Streamline local regulation for business including planning, permitting, and license processes
- Promote the expansion, attraction, and retention of cleantech industries with the objective of becoming a recognized leader in the development of clean technology-based products and solutions
- Aggressively pursue increased investment by State/federal government for local infra-structure projects which are important to the business community. Federal stimulus funds will be prioritized to complete public infrastructure within the city's industrial parks. Additional funding will be sought for other projects to support business expansion and increased efficiency.

The Mayor has asked various organizations to assist him in overseeing the implementation of next steps associated with these four areas of focus as well as to provide regular updates on how we are achieving success in dealing with the regional economy.

Small Business Development Programs

Small businesses are a major contributor to San Diego's economy representing more than 80,000 businesses (approximately 93 percent of all businesses in the City) and about half of San Diego's job growth since 1991. In 1991, the City of San Diego created one of the first municipal offices in California dedicated solely to helping small businesses succeed-the Office of Small Business. The City also sets aside millions of dollars each year for programs to help small businesses prosper.

Direct Assistance

There are a variety of programs available to directly assist small businesses ranging from providing detailed information on City and regional services, to help with start-up questions and providing assistance with permitting issues. The City also provides matching grants to businesses in targeted areas for storefront renovation projects.

Development and Retention Programs

The Office of Small Business, in partnership with the business community and economic development agencies, administers several programs for small business development and retention including the following:

- Business Improvement Districts
- City/Business Improvement District Council Partnerships
- Community Parking District Program
- Technical Assistance Coordination

Advocacy and Regulatory Relief

The Office of Small Business staff is an advocate for small business concerns and coordinates several programs to ensure that small businesses have a voice in many issues that affect their ability to succeed.

Local and Small Local Business Enterprise Program (L/SLBE)

In order to provide economic opportunity for its residents and businesses and stimulate economic development, the City has developed and implemented various policies that directly impact how public funds are spent. These policies are aimed at using the power of the public purse to stimulate economic development through the support and empowerment of the local community, especially those aspects of it that have been placed at a disadvantage in the past. The major programs that were created to serve these respective groups are:

- Mentor Protégé Program
- Subcontracting Outreach Program (SCOPe)
- Minor Construction Program
- Small Local Business Enterprise Program, adopted in FY 2010

Supporting and/or complementing these programs are policies regarding living wage, prevailing wage, disadvantaged business enterprises, certifications, and apprenticeships.

Economic Recovery

The SLBE Program supports policies that established a 20 percent participation requirement and a minimum bid discount of 2 percent for meeting that requirement. In addition to bid discounts, the Program provides for additional points in negotiated professional services contracts and increased points and discounts as the level of local and small local business participation increases.

The intended impacts included:

- Increasing the number of certified businesses participating in City contracting and in development projects
- Increasing the circulation of City dollars within the community and thus stimulating a stronger economic base
- Promoting the development of certified businesses through joint ventures and mentor/protégé relationships

The new policies provide economic opportunity to local residents and businesses by supporting local economic development while paying competitive prices for goods and services. At the same time, the SLBE Program does not obstruct efforts to attract outside investments that are critical to the City's economic growth.

Federal and State Stimulus Programs

The 2009 American Recovery and Reinvestment Act (ARRA) contains over $46 billion for transportation and the City has lobbied hard to ensure that it receives a fair share of these funds.

These transportation dollars will not just help San Diego in the short-term. Improvements to highways, rail, ports, and airports will help the region move goods more efficiently for years to come. California Gateways, including our border and our port, move well over $297.0 billion in trade for other states according to the 2000 California Global Gateways Report. This is an important function for both the national and local economy because trade generates employment, taxes, business profits, and jobs. San Diego is set to receive over $132.0 million in total stimulus funding for economically important transportation projects located within the City. More specifically, $74.0 million has been allocated to complete the 905 Freeway, thus better connecting the Otay Mesa industrial parks to the international Port-of-Entry, $18.0 million to complete Carroll Canyon Road, thus better connecting Sorrento Mesa industrial parks with those in Sorrento Valley, $20.2 million for various smaller projects in neighborhoods throughout the City, and $20.2 million in Transportation Investment Generating Economic Recovery (TIGER) grants for the interchange between the 905 Freeway and Interstate 805.

Goods movement at the border is particularly important to the City's long-term economic health. Mexico is California's number one export market and a significant amount of those exported goods produced in factories and fields around the state go through San Diego. A recent study found that constrained border infrastructure had a negative economic impact on the State of California of over $3.0 billion annually. The City has successfully lobbied for State and federal funding for the expansion of the San Ysidro crossing, for a new third port of entry, and for a new six lane freeway (SR 905) to move goods easily in and out of the border zone. The 905 Freeway is now under construction and Phase 1A through the industrial parks will be completed during Fiscal Year 2011.

Another important funding area included within the ARRA is money for clean energy technology. San Diego has been a leader in the area of clean energy and has an emerging clean tech industry that could potentially rival its biotech and wireless industries in producing jobs for the region. The stimulus package included $12.5 million of block grant monies for local clean energy initiatives, renewable energy grants, and tax incentives to help San Diego's emerging clean tech businesses

grow. In addition to seeking its own funding, the City will also be partnering with other public agencies in the region whether they are local, State or federal in their efforts in to bring clean energy dollars into the region.

Future of the City's Economic Health

San Diego's economic policies will continue to focus on the growth of the city's economic base. This base primarily consists of four "clusters" or groups of related industries: manufacturing, international trade and logistics, tourism, and the military.

Manufacturing

The manufacturing sector contributes the largest single economic impact to the regional economy. San Diego's manufacturers are engaged in research and development (R&D), manufacturing, sales, distribution, product servicing, and repair activities in a wide range of industries such as biotech and medical, cleantech, defense and security, food manufacturing, and telecommunications. As land and fiscal resources become more constrained due to a variety of factors, regulatory land use policy and fiscal policy (e.g. financial incentives) should be targeted specifically to those private-sector businesses which are both part of the economic base and which have the willingness and ability to create middle income job opportunities for local residents. These businesses are primarily found in the manufacturing sector and have significant job growth potential.

Five of the City's 10 largest employers are in this sector and include telecommunications manufacturer Qualcomm, and four major defense contractors: General Atomics, General Dynamics, Northrop Grumman, and Science Applications International. General Atomics has continued to add jobs at its Aeronautical Systems division, and smaller defense sub-contractors like ATK and AEM completed major expansions in Fiscal Year 2010. Medical device, diagnostics, and equipment manufacturers continue to thrive in San Diego, led by Biosite, CareFusion, Gen-Probe, and Illumina, each of which generate significant employment opportunities and sales tax revenue for the City. Drug manufacturers Amylin Pharmaceuticals, Biogen-IDEC, Johnson & Johnson, Novartis, and Pfizer continue to operate major research laboratories in the University Community.

San Diego has a comparative advantage in these industries for primarily three reasons: (1) very high labor quality including ex-military personnel with security clearances, (2) the continued presence of major primary research institutes and universities such as Sanford-Burnham, Salk, Scripps, UCSD, and related support organizations, and (3) proximity to Mexico which has its own comparative advantage in the manufacturing of high quality and high-technology products in high production volumes, where national security, product safety, and intellectual property concerns are not a major consideration.

In order to better support the local manufacturing sector, the Mayor has recommended to the City Council that the City apply to the State of California for an expansion of the San Diego Regional Enterprise Zone to include the areas within the communities of Kearny Mesa, Linda Vista and Navajo. Expansion of the Enterprise Zone will provide a strong supply-side stimulus to the local manufacturing sector by permitting these firms to substantially reduce their California income tax. Economic Growth Services anticipates the City will be able to add at least 30 additional north city industrial parks to the Enterprise Zone in Fiscal Year 2011.

International Trade & Logistics

San Diego's proximity to Mexico provides the City with an important comparative advantage in terms of capturing international trade activity. The Otay Mesa border crossing is adjacent to several large industrial parks containing over 14 million square feet of existing industrial space and over 1,000 acres of developable industrial land. This part of the city has been designated by the State as an

Economic Recovery

Enterprise Zone and portions of it have been designated by the federal government as a Foreign Trade Zone (FTZ). These designations allow logistics businesses to claim lucrative state income tax credits and the ability to defer, reduce, or eliminate trade duties. The recent and proposed construction of several modern distribution centers, comparatively low lease rates, tax and duty advantages, and the completion of the SR 905 Freeway will enable the City to position itself as an attractive location for trade-servicing and logistics companies. In Fiscal Year 2011, the Mayor will be seeking authorization from the federal Department of Commerce to expand the FTZ to include some of the industrial areas which were identified as Prime Industrial Lands in the City's updated General Plan.

Tourism

Because of its warm Mediterranean climate, San Diego is a top-ranked tourist destination. San Diego competes with similar cities such as Los Angeles, San Francisco, Seattle, and Miami for vacationing tourists and business travelers. The construction of the San Diego Convention Center has dramatically improved the City's ability to attract business travelers while retention and enhancement of family-oriented attractions such as the San Diego Zoo, Balboa Park Museums, and Sea World has helped attract vacationing families.

The City will continue to maintain facilities under its purview and to ensure the preservation of clean, safe beaches and well-maintained parks. Using the dedicated funding source provided by the new Tourism Marketing District, the City will be able to maintain one of the nation's lowest transient occupancy taxes (TOT), which should also help keep San Diego competitive with other tourist destinations. Hilton Hotels recently completed its newest and largest San Diego Hotel adjacent to the San Diego Convention Center, a $348 million investment in the local economy which will generate significant transient occupancy and property tax revenues for the city as well as new job opportunities.

Since opening in 1989, the San Diego Convention Center has generated over $18.0 billion in economic impact by hosting over 4,300 events that utilized more than 11 million hotel room nights[1]. The Citizens' Task Force on the Convention Center Project recommended that development of a third phase of the convention center be pursued. Discussions are underway to preserve land available for an expansion and research continues to be performed by the convention center corporation on the feasibility, cost, and entitlements necessary for the project.

Military

The City has a long history of accommodating the Department of the Navy, including not only the Pacific Fleet, but also the United States Marine Corps (USMC), the Space and Naval Warfare Systems Command (SPAWAR), along with several smaller commands. The Department of the Navy has announced its intention to construct several new facilities throughout the County ensuring a long-term presence. Beyond supporting these efforts however, the City can do little to increase or influence the size of the military presence in San Diego. Fortunately, the military has increased its physical presence in San Diego County providing a pillar of stability for the local economy. During Fiscal Year 2010 the Navy continued to move more ships into San Diego, a trend which will reportedly continue well into Fiscal Year 2011.

Conclusion

The City of San Diego has made it a top priority to focus on economic recovery for the City and its residents. This recovery plan is aimed at preparing the local economy to rebound with the national

[1] Statistical information provided by San Diego Convention Center Corporation.

economy, or even sooner. It relies on the City's position as a military town, a tourism draw, and a manufacturing leader, specializing in the defense and biotechnology industries.

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Fiscal Policies



The City of San Diego has established fiscal policies through the City Charter, Council Policies, and Mayoral initiatives to guide responsible long-range fiscal planning and to develop the Adopted budget. In the past fiscal year, the City has amended existing policies and adopted new policies that foster responsible fiscal management. The Government Finance Officers Association (GFOA) recommends that local governments follow a financial planning process based upon established financial policies and strategies. Additionally, rating agencies such as Standard and Poor's, Moody's Investor Services, and Fitch Ratings consider fiscal policies which clearly delineate sound financial planning practices when evaluating credit ratings. The policies listed below describe the framework that the City has in place that guide fiscal decision-making. A new Budget Policy was implemented in Fiscal Year 2010 to guide the creation of the City's budget and outline standards for revenue generation and the execution of operating and capital budget expenditures.

The City's fiscal policies described below are, in most cases, summaries of the City Charter or Council Policy language. This list is not exhaustive and as policies are modified or adopted, they will be incorporated into future budget publications.

Guidelines – Eight Significant Areas

The Adopted budget is based on the framework for revenues and expenditures projected in the Five-Year Financial Outlook and includes or maintains funding for the eight significant areas that are mayoral priorities. Funding these eight areas is necessary to restore or preserve the fiscal integrity of the City and/or to meet its legal and operational obligations. The eight significant areas that are priorities to fund or preserve are:

- The City's Pension Plan
- The City's General Fund reserves
- The City's deferred maintenance and capital improvement needs
- The City's Retiree Health-Other Post Employment Benefits (OPEB)
- The City's obligations under the California Regional Water Quality Control Board (Municipal Storm Water Permit)

Fiscal Policies

- The City's obligations under the Americans with Disabilities Act (ADA)
- The City's Workers' Compensation Fund reserves
- The City's Public Liability Fund reserves

  – Mayoral Initiative

Legal Authority

The City Council will pass an Annual Appropriation Ordinance which establishes the legal spending authority for each budgeted fund and/or department based upon the Adopted budget.

– Charter Section 71

Planning – Five-Year Financial Outlook



In his first year in office, the Mayor began the practice of developing the Five-Year Financial Outlook for the City of San Diego, the first of which was released in November 2006. The most recent Outlook was updated and released in April 2010 and continues to present a comprehensive examination of the City's long-range fiscal condition. The Outlook has proven to be an important planning tool for the City. Beginning with Fiscal Year 2007, the Outlook has guided the City in developing the Adopted budgets, and has served as the basis for the City's long-term fiscal decision-making. The Outlook communicates the City's fiscal priorities, the City's strengths, and the challenges that remain in achieving a balanced General Fund budget and improved fiscal health.

Interim Financial Reporting

The City Comptroller provides monthly reports to the City Council detailing the fiscal status of the City with a comparison of actual revenues and expenditures to budgeted amounts.

– Charter Section 39 and 89

Financial Management provides the City Council with quarterly reports forecasting the end-of-year status of the City's finances in relation to the annual spending plan established at the onset of each fiscal year. Recommendations for appropriation adjustments necessary to maintain balanced revenue and expenses may be included.

– Council Policy 000-020, Council Policy 000-02

Budget Policy

The City has developed a Budgetary Policy which will assist the City in achieving its current and future goals in a fiscally responsible and sustainable manner. These policies serve to guide the creation of the City's budget and outline standards for revenue generation and the execution of operating and capital budget expenditures as recommended by the GFOA and the National Advisory Council on State and Local Budgeting (NACSLB). This document shall be reviewed on a regular basis to reflect the highest standards of fiscal management and the City's budgetary goals.

– Council Policy 000-02

Balanced Budget



A summary outlining the figures of the budget that describes the balance between the ensuing year's total expenditures and the total revenues, contrasted with corresponding figures for the current year, is presented by the Mayor no later than April 15 of each year. The classification of the estimate shall be as nearly uniform as possible for the main divisions of all departments and shall furnish necessary detailed fiscal information.

– Charter Section 69 and 265

Basis of Budgeting

The City's budgets for Governmental Funds, such as the General Fund, Debt Service Funds, Special Revenue Funds, and Capital Project Funds shall be prepared based on the modified accrual basis of accounting (revenues are recognized in the accounting period in which they become available and measurable, and expenditures are recognized in the accounting period in which the fund liability is incurred), except that (1) encumbrances outstanding at year-end shall be considered expenditures and (2) the increase/decrease in reserve for advances and deposits to other funds and agencies shall be considered as additions/deductions of expenditures.

The City's Proprietary Funds, which are comprised of Enterprise Funds and Internal Service Funds, shall also be prepared on the modified accrual basis of accounting with the exception that revenues are recognized when they are earned.

The City's operating budget shall exclude unrealized gains or losses resulting from the change in fair value of investments, and proceeds from capital leases.

Capital Improvement Program (CIP) Prioritization

An objective process for evaluating CIP projects with respect to the overall needs of the City will be established through the ranking of CIP projects. The ranking of projects will be used to successfully

allocate and maximize all available resources to ensure projects are completed effectively and efficiently, resulting in more projects delivered citywide.

– Council Policy 800-14

Capital Outlay

All proceeds received from the sale of city-owned real property are deposited in the Capital Outlay Fund. This fund is used exclusively for capital improvements.

– Charter Section 77

Debt Management

An appropriation for the repayment of the debt of the municipality is to be included in the Adopted budget and in each Annual Appropriation Ordinance passed by the Council. The inclusion of this appropriation in the Annual Appropriation Ordinance will facilitate accurate and timely payment of debt obligations.

– Charter Section 74

No bonds shall be issued on the credit of the City, which will increase the City's bonded indebtedness beyond 10 percent of the assessed valuation of all taxable real and personal City property, as shown by the last preceding valuation for City taxes. Bonds regarded as exceptions are those issued by a two-thirds vote of Council for the purpose of acquiring, constructing, or completing improvements for the development, conservation, and furnishing of water. These bonds can increase the bonded indebtedness to 15 percent of the assessed valuation of City property.

– Charter Section 90



The City's Debt Policy, adopted by the City Council in Fiscal Year 2008, documents the procedures and goals for the use of debt instruments to finance City needs. Credit rating agencies and the investment community look favorably upon formal debt policies as evidence of prudent and sound fiscal management, and as a reflection of a commitment to long-term financial planning. The Debt Policy is an important tool that supports the use of the City's resources to meet its financial commitments and to maintain sound financial management practices.

The Debt Policy establishes guidelines to address the following: purpose and need for financing, creditworthiness objectives, types of debt, affordability targets, structure and term of City indebtedness, method of issuance and sale, financing team role and selection process, refunding

considerations, and post issuance administration. Appendices of the Policy include specific policies for Special Districts. The Special Districts Formation and Financing Policy provides uniform guidelines for the City's Community Facilities District (CFD) and 1913/1915 Act Assessment District Formation and Financing, which are typically formed to finance public infrastructure in connection with new development or finance improvements pertaining to established communities. Also included in the appendices are copies of the City's Industrial Development Bond Program and San Diego Housing Commission's Policy.

– City Debt Policy (Resolutions 303152 and 303153)

Investment

The City's pooled investment fund shall be comprised of a core and liquidity portfolio. The liquidity portfolio is designed to ensure that the projected expenditures and related demands for cash can be met over a six month period. The investment process is governed by the City's Investment Policy, which is reviewed and approved by the City Council annually. The City's Investment Policy was re-certified by the Association of Public Treasurers of the United States and Canada in June 2007.

– City Treasurer's Investment Policy

Financial Reserves

The City Reserve Policy, approved by Council on July 21, 2008, defines the City's reserves and sets policy targets for reserve balances intended to be the foundation for ensuring that strong fiscal management guides future City decisions. A revision to the City Reserve Policy is currently underway and is expected to be presented to City Council in Fall 2011. These modifications are necessary to ensure that the policy remains current with general accounting and financial best practices as well as any regulatory requirements or changes in standards that may have occurred since the policy was last approved.

General Fund Reserves

General Fund Reserves, which includes the Emergency Reserve, the Appropriated Reserve, and the Unappropriated Reserve, are set at a minimum of 8 percent of annual General Fund revenues. The City Reserve Policy currently states that the City shall reach this level no later than Fiscal Year 2012. However, the General Fund will maintain a projected 7 percent reserves in Fiscal Year 2011 instead of increasing reserves to 7.5 percent. Revisions to the City Reserve Policy are currently underway.

Emergency Reserve

An Emergency Reserve is to be maintained for the purpose of sustaining General Fund operations at the time of qualifying emergencies as declared by the Mayor and/or City Council and ultimately approved by City Council. Until the City reaches a reserve level in excess of 8 percent of annual General Fund revenues, for purposes of calculating the City's General Fund Reserve level, the City shall combine the balance in the Emergency Reserve with the balances in the Appropriated and the Unappropriated Reserves in order to achieve the targeted reserve balance percentages. At no time shall the balance in the General Fund Emergency Reserve fall below 5 percent unless specifically waived by the City Council because of an unforeseen emergency as defined in the Reserve Policy.

Appropriated Reserve

An Appropriated Reserve may be maintained with the purpose of paying for unanticipated operational needs that arise during the fiscal year but not anticipated during the budget process.

Fiscal Policies

Funds appropriated to this Reserve will be identified and appropriated to a single account within the General Fund Adopted budget. There shall be no maximum or minimum amount appropriated to this Reserve in any given year. Any funds that are not expended in a given fiscal year will revert back to the General Fund's Unappropriated Reserve and may then be re-appropriated in the subsequent year, consistent with the Reserve Policy.

Unappropriated Reserve

An Unappropriated Reserve is maintained to support General Fund operations in the event of unanticipated requirement for additional appropriations where the use of the Emergency Reserves would not be appropriate. Should the funds in the Appropriated Reserve be exhausted in a fiscal year, the Unappropriated Reserve may be used. Recommendations to appropriate these funds would be brought forward by the Mayor and would require approval by a majority of the City Council.

Workers' Compensation Fund Reserve Policy

The City shall maintain Dedicated Reserves equal to but not less than 50 percent of the value of the outstanding claims. The City Reserve Policy currently states that this amount should be achieved no later than Fiscal Year 2014. However, the reserve level at 22 percent will be maintained in Fiscal Year 2011 instead of reaching 30 percent. Revisions to the City Reserve Policy are currently underway.

Public Liability Reserve

The City Reserve Policy currently states that the City shall maintain Dedicated Reserves equal to but not less than 50 percent of the value of the outstanding claims and reach this level of reserve by Fiscal Year 2014. This level recognizes that not all claims will become due and payable at one point in time, yet there may be more than one large claim that could require an immediate payment. The reserve level at 15 percent, however, will be maintained in Fiscal Year 2011 instead of reaching a 25 percent targeted amount. Revisions to the City Reserve Policy are currently underway.

Long-Term Disability Fund Reserve Policy

The reserve level in this fund shall be established to equal $12.0 million by Fiscal Year 2012, as recommended in the Long-Term Disability Actuarial report. The City shall increase the reserve by a minimum of $2.25 million in Fiscal Year 2009 and a minimum of $2.25 million annually thereafter to achieve the reserve target of $12.0 million by Fiscal Year 2012.

The City Reserve Policy also outlines reserve requirements for specific enterprise funds and establishes appropriated, operating, and capital reserves for each fund. Additionally funds such as a Rate Stabilization Reserve, Secondary Purchase Reserve, and a Dedicated Reserve from Efficiency and Savings (DRES) are defined for the following departments.

- Development Services
- Water
- Wastewater

– City Reserve Policy (Ordinance 19679)

User Fees



User fees are charged for services provided to residents and businesses in the City as a result of public need. Abiding by the standards and best practice guidelines established by the Government Finance Officers Association (GFOA) and the National Advisory Council on State and Local Budgeting (NACSLB), the City has formed a policy to identify factors to be considered in calculating the full cost of services in order to appropriately set fees. The City Council approved the User Fee Policy in Fiscal Year 2009.

The User Fee Policy requires that all fees be categorized according to the level of cost recovery (full or partial recovery or be considered as penalties which would not require a specific cost recovery level). Cost recovery rates shall be determined based upon direct and indirect costs.

According to the Policy, fees will be adjusted annually during the budget development process based on Consumer Price Index (CPI) inflation to maintain the cost recovery level. A comprehensive user fee study and review of the Policy will be conducted every three years.

All approved fee changes will be published in the City's user fee rate book and on the City's website.

– Council Policy 100-05 (Resolution 304723)

Ongoing review of the City's fiscal policies will continue to support the City's continued efforts to improve financial transparency and improve the fiscal strength of the City.

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Reengineering and Competitive Government

Through the Reengineering Program, the Business Office provides the City of San Diego with internal consulting services that center on supporting management reforms and making effectiveness improvements. This is primarily done by conducting both efficiency and business process reengineering (BPR) studies.

Efficiency studies aim to improve efficiency and effectiveness, but are more flexible in their approach to problem solving. The Reengineering Program staff serves as in-house consultants to review practices and policies to determine the most efficient way to conduct business, to help multiple departments determine how to consolidate the delivery of redundant services, and to realize the maximum potential of new technologies that the City has implemented.

Business process reengineering studies involve the redesign of work processes (activities, services, or functions) for substantial improvement. In the City, these work processes occur within or between divisions and departments, and BPR studies are conducted in accordance with the BPR Guide. Business process reengineering focuses on rethinking from the ground up, finding more efficient ways of working and eliminating work that is unnecessary.

In this time of decreasing revenues, the Reengineering Program helps identify efficiency gains that can permit "smart" budget reduction proposals and works to improve efficiency to support organizational success, even in an environment of fewer resources.



Accomplishments

The City has completed, or is in the process of completing, 25 BPR studies and ten efficiency studies. From Fiscal Year 2007 through Fiscal Year 2010, reengineering has resulted in reductions of over 400 full-time equivalent (FTE) positions and produced savings of nearly $39.5 million in personnel and non-personnel expenditures. In addition, reengineering has resulted in over $6.1 million in cost avoidance (effectiveness savings), which—while not actual budget reductions—are efficiencies that permit staff to focus on other productive work.

In the course of conducting these studies, City employees have researched industry benchmarks, conducted internal and external customer surveys, mapped existing processes, and proposed organizational structures that streamline processes, deliver better service, and save money.

Reengineering and Competitive Government

The following paragraphs describe a few of the more recent accomplishments that have resulted from the Reengineering Program.

The **Airport Operations BPR** is expected to result in improved service delivery and reduced liability to the City's General Fund. This study was reviewed by the City Council's Committee on Budget & Finance on July 22, 2009 and is currently in the meet-and-confer process queue.

The **Communications BPR** resulted in the following: an improved understanding of the cost structure for the Communication Division's core functions, streamlined processes, the removal of non-value added activities, new performance metrics, and $285,458 in personnel expense savings with $221,801 saved annually in the General Fund. This study was reviewed by the City Council's Committee on Budget & Finance on July 22, 2009 and approved by Council with the Fiscal Year 2011 budget on December 14, 2009.

The **Publishing Services BPR** is expected to make for a much easier process for customers (City departments) to obtain their printing and publishing needs. Service level improvements are envisioned in the areas of customer service and interface; simplified ordering procedures; cost information availability; job intake, estimating, and status tracking; and through decreased turn-around time for job completion. This study was reviewed by the City Council's Committee on Budget & Finance on July 22, 2009 and is currently in the meet-and-confer process queue.

The **Park Maintenance BPR** was designed to bring about more streamlined park maintenance functions that are provided in a cost-effective manner. This study is expected to result in a reduction of 7.97 full-time equivalent staff at an annual savings of $423,545 in personnel expenses (total savings from the crew concepts at all four locations) and a savings of $176,763 in non-personnel expenses for a total ongoing annual savings of at least $600,308. This study was approved by Council with the Fiscal Year 2011 budget on December 14, 2009, but final results are pending meet-and-confer.

The **Central Stores Efficiency Study** consolidated three departmentally-run satellite Central Stores storerooms into Central Stores 1 and 2, permitting greater control over inventory and a reduction of $237,530 in personnel expenses. This study concluded meet and confer in time to be included in the Mayor's May revision to the Fiscal Year 2011 budget.

The above-mentioned reengineering efforts are intended to improve efficiencies, reduce the cost of City government, and maximize the services offered to residents and customers.

Future Expectations

Some projects that the Reengineering group is currently working on include studies in the following areas: business tax and permit processing, photocopier/printer utilization, Citywide fleet optimization, Citywide delivery efficiency, and Animal Control Services costs and fees. These studies are expected to yield improved processes, increased efficiencies, and potential cost savings.

In Fiscal Year 2011, the Reengineering group will continue to assist the City in developing efficient processes and organizational structures to deliver services in the most efficient and effective manner in accordance with the City's strategic goals and adopted budget. This is expected to realize additional cost savings and improve the services that the City provides to its residents in Fiscal Year 2011 and beyond.

Competitive Government

Competitive government is defined as a government with processes in place to validate that service quality and costs are as good as, or superior to, any legitimate provider available. This may be

achieved via direct outsourcing, managed competition, benchmarking, and bid-to-goal processes. The voters expressed their enthusiasm for competitive government within the City through their approval of Proposition C in November 2006. Accordingly, the City is committed to delivering quality services to taxpayers, residents and visitors in the most economical and efficient way possible.

Managed competition is a process to determine when City services can be provided more economically and efficiently by an independent contractor than by persons employed in the Classified Service while maintaining service quality and protecting the public interest. This strategy recognizes the high quality and potential of public sector employees, and seeks to tap their creativity, experience and resourcefulness by giving them the opportunity to structure organizations and processes in ways similar to best practices in competitive businesses, while still being compatible with public sector realities.

Current Status

Since 2006, the City has been negotiating with several labor unions regarding a Proposition C implementing ordinance and a corresponding administrative regulation, known as a guidebook.

During Fiscal Year 2008, the Managed Competition Independent Review Board (MCIRB) was established. The MCIRB will review proposals received through competitive procurements and will advise the Mayor on the proposal that provide services more economically and efficiently while maintaining service quality and protecting the public interest. The Mayor will accept or reject the recommendation of the MCIRB; the Mayor's recommendation will be taken to Council for its acceptance or rejection.

Future Expectations

In Fiscal Year 2011, the City looks forward to further implement Competitive Government.

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City Management Program

About the City Management Program



The City Management Program (CMP) integrates strategic planning and performance monitoring efforts with the budget decision-making process. Its goal is to create a more strategically-oriented organization that optimizes its operations to serve the City's residents in the most effective and efficient way possible. Founded on Balanced Scorecard principles, the CMP is designed to infuse accountability for performance into City services at every level of the organization. In addition, the CMP is intended to improve communication throughout the City, instill accountability, and support data-based decision-making.

The Strategic Planning Process

Being strategic and proactive in its approach to governance is integral to achieving the City's goals. The CMP is intended to ensure that the City creates and adheres to its goals and priorities. The use of strategic planning enables the City to map its goals and manage the tools and resources necessary for achieving them. The strategic planning process takes a top-down approach beginning with the formulation of the City Strategic Plan at the citywide level and subsequent development of tactical plans at the department level.

The City Strategic Plan

The City Strategic Plan charts the strategic direction of the City. It contains the City's mission, vision, goals, objectives, and performance measures. The City Strategic Plan was a product of collaboration between City leadership and subject matter experts from across all departments. It defines the direction for the City and provides a strategic framework for the strategies and activities of the departments.

Efforts to update the City Strategic Plan began in the fall of 2009 and concluded at the end of the fiscal year. The current City Strategic Plan centers on four main goals:

- Goal 1: Safe, clean, and liveable city
- Goal 2: Fiscally-sound, efficient city government
- Goal 3: Sustainable growth and economic propserity
- Goal 4: Responsive and innovative workforce

These goals are broad areas of focus for the City and are intended to be supported by each Mayoral department. Strategic objectives are more specific, mid-term achievements that will help the City

achieve its goals. They appear below under each of the goals that they support. These goals and objectives are as of June 15, 2010.

Goal 1: Safe, clean, and liveable city

- Protect the quality of our oceans, bays, rivers, lakes, and groundwater
- Provide effective public safety
- Provide safe and effective infrastructure
- Protect our environmental quality of our city

Goal 2: Fiscally-sound, effective city government

- Ensure long-term financial viability
- Foster public trust through an open and ethical government
- Provide cost-effective, competitive, customer-focused services

Goal 3: Sustainable growth and economic prosperity

- Plan for smart and coordinated growth
- Cultivate CleanTech and promote base and emerging sector industries including manufacturing, international trade, and tourism, as well as support the military
- Develop fiscally-sound civic projects that enhance San Diego's quality of life
- Enhance water reliability through conservation and development of alternative sources

Goal 4: Responsive, committed, and innovative workforce

- Continue to support a diverse workforce reflective of, and responsive to, the residents, businesses, and visitors of San Diego
- Train a skilled, professional workforce
- Value innovation and entrepreneurship in service delivery

These objectives are designed to be evaluated annually and updated as necessary in order to respond to new challenges and demands of City residents, as well as to unexpected changes (e.g., economic, physical) to the environment.



Department Tactical Plans

Another part of the overall strategic planning process involves the development and maintenance of department tactical plans for all Mayoral departments. These plans include the following: mission and vision statements, goals, objectives, performance measures, and targets. Tactical plans are designed to be reviewed and updated for each budget cycle. The annual review enables departments to determine

the strategic direction for each fiscal year and ensure that it is aligned with the City's overall strategic direction and departments' resource requests.

For Fiscal Year 2011, the annual effort to review department tactical plans did not occur due to implementation of changes resulting from mid-Fiscal Year 2010 budget reductions, as well as efforts to update the City Strategic Plan thereby affecting the departmental update process for Fiscal Year 2011.

After the Fiscal Year 2012 budget is established, the City will undergo the process for revising its individual department tactical plans and corresponding performance measures. Departments will use the newly updated City Strategic Plan, as the guiding document in creating the tactical plans which will include department goals and objectives, strategic initiatives, and outcome-based performance measures.

Features of the Budget

As a result of the City's strategic planning efforts, excerpts from the departmental plans are included in the departments' budget narratives (found in Volume II of this document). The original budget format was designed to help budget readers effectively evaluate City services and enables the City to accurately quantify service levels for all departments. Budget narratives typically include goals, objectives, and performance measures for every Mayoral department. In addition, baseline and target data is provided for each performance measure, along with sizing and workload information to put the budget into context.

For Fiscal Year 2011, budget narratives will include only the following sections: department description, Fiscal Year 2010 goals and objectives, and service efforts and accomplishments for every Mayoral department.

New goals and objectives for Fiscal Year 2011, performance measures, and sizing/workload data have not been included because of changes resulting from mid-year budget reductions and updates being made to the City Strategic Plan. Implementation of changes resulting from mid-year budget reductions occurred in phases over the course of Fiscal Year 2010 and Fiscal Year 2011, making it difficult to provide reliable projections of service levels and performance targets. In addition, current efforts to update the City Strategic Plan will likely result in new City goals, objectives, strategies, and performance measures.

Section descriptions of the budget narratives can be found below:

Department Description

This is a brief overview of the department that describes its history and the services it provides. It also includes the department's mission statement. This section can be found in the budget narratives contained in Volume II.

Goals and Objectives

This section describes the goals and objectives that make up the action plan for the department. Strategic goals are broad, multi-year areas of focus, while strategic objectives are articulated aims that support the identified goals. For Fiscal Year 2011, Fiscal Year 2010 goals and objectives have been reprinted as they were originally adopted. They have not been updated to reflect mid-year budget reductions, as implementation of those changes occurred in phases over the course of Fiscal Year 2010 and Fiscal Year 2011, making it difficult to provide reliable projections of service levels and performance targets. Additionally, an effort is currently underway to update the City's Strategic Plan goals and objectives, which may also alter the City's objectives, strategies, and performance expectations for the remainder of Fiscal Year 2010 and beyond.

City Management Program

Service Efforts and Accomplishments

This is a narrative describing major efforts and achievements of a department. Programs, grants, and other major activities not included in the tactical plan are included at the discretion of the department. This area is appropriate for describing milestones met, services provided, accomplishments, as well as awards and special recognitions the department has received. This section can be found in the budget narratives contained in Volume II.

The sections entitled 'Budget Dollars at Work: Performance Expectations' and 'Budget Dollars at Work: Sizing and Workload Data' will not be included as part of the Fiscal Year 2011 budget. As mentioned above, current efforts to update both the City's Strategic Plan and department tactical plans may result in new city-wide objectives and strategies, thereby affecting current performance measures, sizing, and workload data.

General Fund Revenues

The total Fiscal Year 2011 General Fund Adopted Budget is $1.1 billion, which represents a decline of $33.5 million or 3.0 percent from the Fiscal Year 2010 Adopted Budget. General Fund revenues pay for essential City services including police, fire, refuse collection, library services, and park and recreation programs.

Table 1 illustrates the components of the decline in revenues of 3.0 percent or negative $33.5 million in General Fund annual revenue for Fiscal Year 2011.

Table 1: Fiscal Year 2011 General Fund Revenue Growth Breakdown

	Percent Change from FY 2010 Adopted Budget	Change (in millions)
Major Revenues	(4.3)%	$ (31.6)
Other Revenue Sources	(0.5)%	(1.9)
Total	**(3.0)%**	**$ (33.5)**

The General Fund Revenue section provides a detailed description of the revenue categories listed to the right on this page, including background information describing methods of allocation, growth trends, and economic factors affecting the revenue source. This information provides insight into the formulation of the Fiscal Year 2011 General Fund Adopted Budget revenue projections.

The four major General Fund revenue sources: property tax, sales tax, transient occupancy tax (TOT), and franchise fees, account for 64.8 percent of the City's General Fund revenue in the Fiscal Year 2011 Adopted Budget. Changes in the local, State, and national economic environments can impact each of these revenue sources and trends, and their possible effects on the City's finances in Fiscal Year 2011 are outlined below. Other General Fund revenue sources are influenced by these same economic conditions as well as various other non-economic events, such as a fee change or the implementation of a new policy in an existing program.

The Fiscal Year 2011 Adopted Budget was based on data through May 2010, the most recent data available at the time the budget was prepared.

Volume II shows the detailed budgeted revenue that is generated by departments. Each revenue source generated by individual General Fund departments also falls under one of the revenue categories listed to the right and is discussed in this section of the budget document.

Index of Revenues

Property Tax

Sales Tax

Safety Sales Taxes

General Fund Transient Occupancy Tax (TOT)

Property Transfer Tax

Franchise Fees

Licenses and Permits

Fines, Forfeitures, and Penalties

Revenue from Money and Property

- **Rents and Concessions**
- **Interest Earnings**

Revenue from Other Agencies

- **Motor Vehicle License Fees**
- **Revenue from Federal & Other Agencies**

Other Financial Sources & Uses

Other Revenue

Annual Tax Appropriation Limit (Gann Limit)

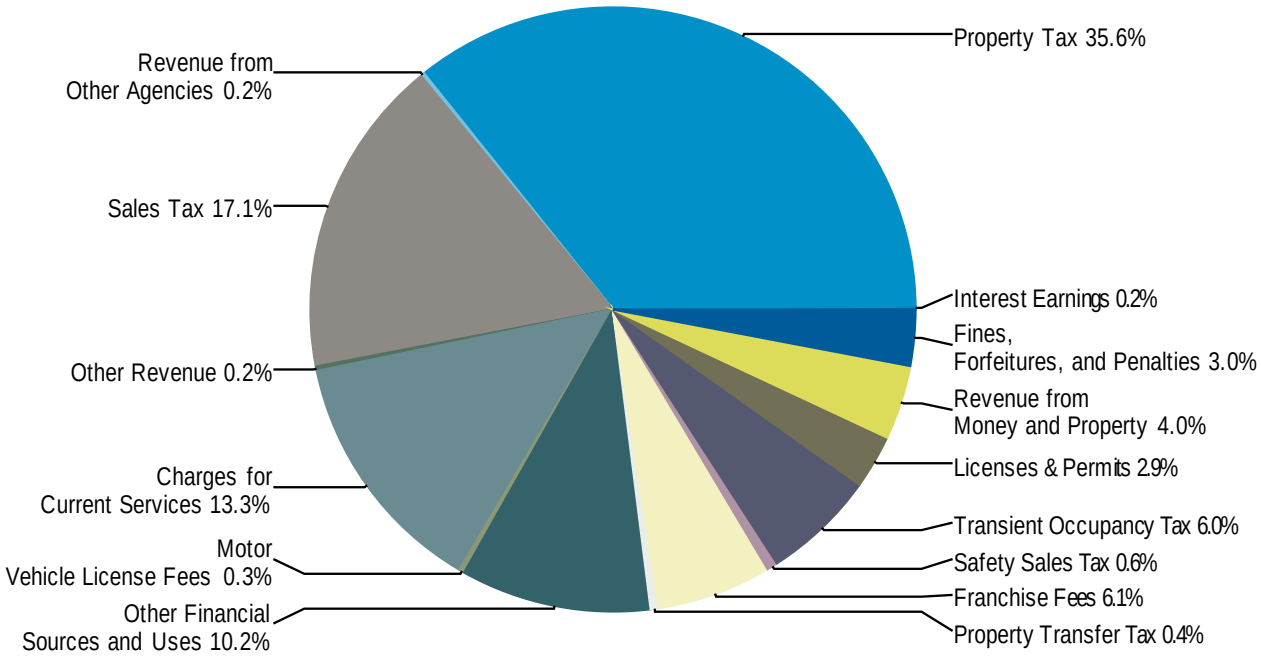
State of California Budget Impacts

General Fund Revenues

Table 2: Fiscal Year 2011 General Fund Revenues - $1.10 Billion (in millions)

Revenue Category	FY 2010 Adopted Budget	FY 2011 Adopted Budget	Change	Percent Change	% of Total General Fund Revenue
Property Tax	$ 382.6	$ 390.1	$ 7.4	1.9%	35.6%
Sales Tax	210.1	187.5	(22.7)	(10.8)%	17.1%
Transient Occupancy Tax	75.9	66.1	(9.8)	(12.9)%	6.0%
Franchise Fees	73.7	67.2	(6.5)	(8.9)%	6.1%
Property Transfer Tax	4.5	4.7	0.2	3.9%	0.4%
Safety Sales Tax	7.1	6.3	(0.8)	(10.9)%	0.6%
Motor Vehicle License Fees	3.9	3.1	(0.8)	(19.4)%	0.3%
Licenses & Permits	32.4	31.6	(0.8)	(2.6)%	2.9%
Fines, Forfeitures, and Penalties	32.4	32.8	0.4	1.1%	3.0%
Revenue from Money and Property	41.7	43.6	1.9	4.5%	4.0%
Interest Earnings	4.1	1.7	(2.4)	(59.5)%	0.2%
Revenue from Other Agencies	3.3	2.2	(1.1)	(32.8)%	0.2%
Charges for Current Services	153.6	145.5	(8.1)	(5.3)%	13.3%
Other Financial Sources and Uses	100.1	111.4	11.3	11.3%	10.2%
Other Revenue	4.2	2.5	(1.6)	(39.4)%	0.2%
Total	**$ 1,129.7**	**$ 1,096.2**	**$ (33.5)**	**(3.0)%**	**100.0%**

Figure 1: Fiscal Year 2011 General Fund Revenues - $1.10 Billion



San Diego's Economic Environment[1]

The San Diego economic outlook for Fiscal Year 2011 is projected to improve compared to the economic environment in Fiscal Years 2009 and 2010, which was characterized by marked declines in nearly all the City's General Fund revenue sources as local, State-wide, and national real estate values, consumer spending, and business investment weakened. Many major economic indicators have shown positive growth over recent months and reversing trends that led to declining general fund revenues. However, the improvement in municipal budgets appears to be lagging the overall economy as some sectors report positive results. A flat to modest growth in certain revenues is projected in the City's Fiscal Year 2011 Budget, which is based on the weak economic growth outlook used to forecast General Fund revenues for Fiscal Year 2011.

The County-wide median home prices declined 33.9 percent from the start of the recession in December 2007 to their lowest price in January 2009. However, home prices have risen eight of the last twelve months, as of May 2010, and have increased 22.9 percent from the market low. The economic outlook in San Diego County is also more favorable compared to conditions that were present prior to Fiscal Year 2010. The leading index of economic indicators for San Diego County is a measure of economic activity and includes the number of residential building permits granted, initial unemployment claims, local publicly traded Company stock prices, and consumer confidence,

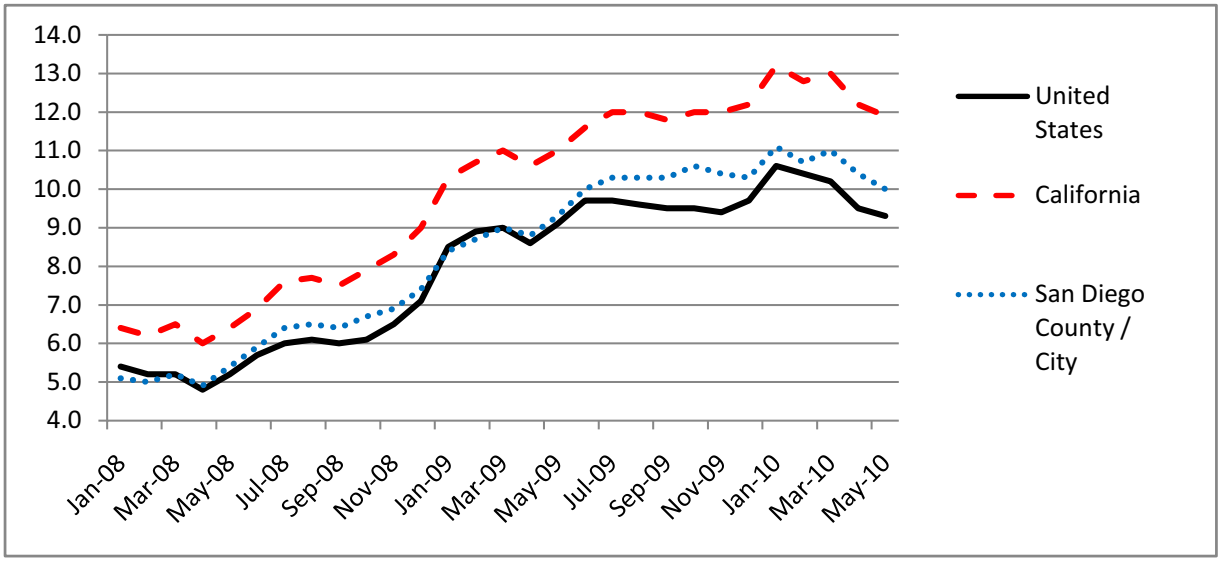
[1] The following sources were used for the budget publication: California Employment Development Department, US Bureau of Labor Statistics, San Diego Convention and Visitors Bureau, UCLA Anderson School of Management Economic Forecast, USD Index of Leading Economic Indicators, County of San Diego Assessor / Clerk / Auditor, and DataQuick Information Systems.

amongst others. This leading indicator index has increased by 8.6 percent over 14 consecutive months, as initial unemployment claims have stabilized and consumer confidence has increased.

Some economic indicators are also currently lagging and could possibly restrain economic stabilization or expansion in Fiscal Year 2011. While the unemployment rate on a national, State, county, and City level are all at or near a twelve month low; the total number of individuals unemployed in the City and County is still at a historically high rate. The City and County of San Diego unemployment rate has declined from 11.1 percent in January 2010 to 10.0 percent in May 2010, while the total number of employed individuals in the City increased 2.0 percent over this same time. However, the total number of unemployed individuals in the City is still 3.6 percent or 2,360 individuals less than the total amount of employed individuals at the start of the economic recession. The UCLA Anderson Forecast for California projects State-wide employment levels will improve in calendar years 2011 and 2012 after a reduction in 2010. However, they do not forecast employment levels for the State of California to return to pre-recession levels until well past calendar year 2012.

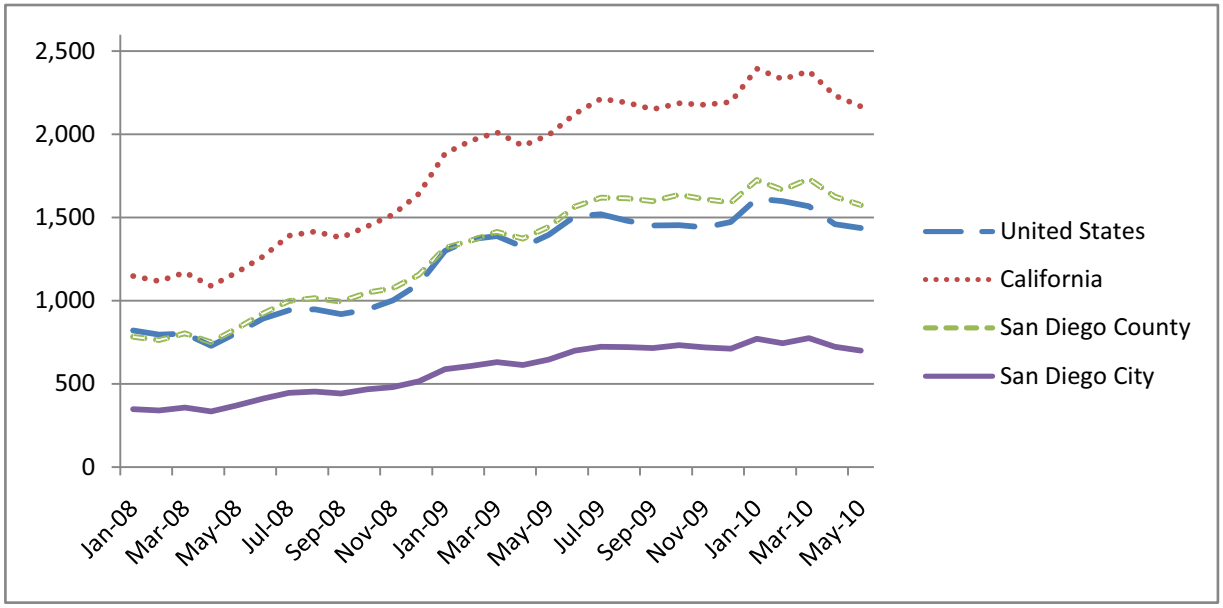
Additionally, the high number of County-wide foreclosures has held constant despite the institution of loan modification programs and other efforts to reduce foreclosures. The average number of foreclosures per month in 2008 was 1,631, 1,291 in 2009, and 1,218 through May of 2010. This is in comparison to 172 average foreclosures per month in 2006 and 701 in 2007. However, the average monthly notices of default through May 2010 is 2,174, which is below the average level of both 2009 and 2008 of 3,192 and 2,839 per month, respectively and may indicate a decline in future foreclosures.

Figure 2: US / California / San Diego City & County Unemployment Rate (January 2008 - May 2010)



Source: California EDD, US Bureau of Labor Statistics

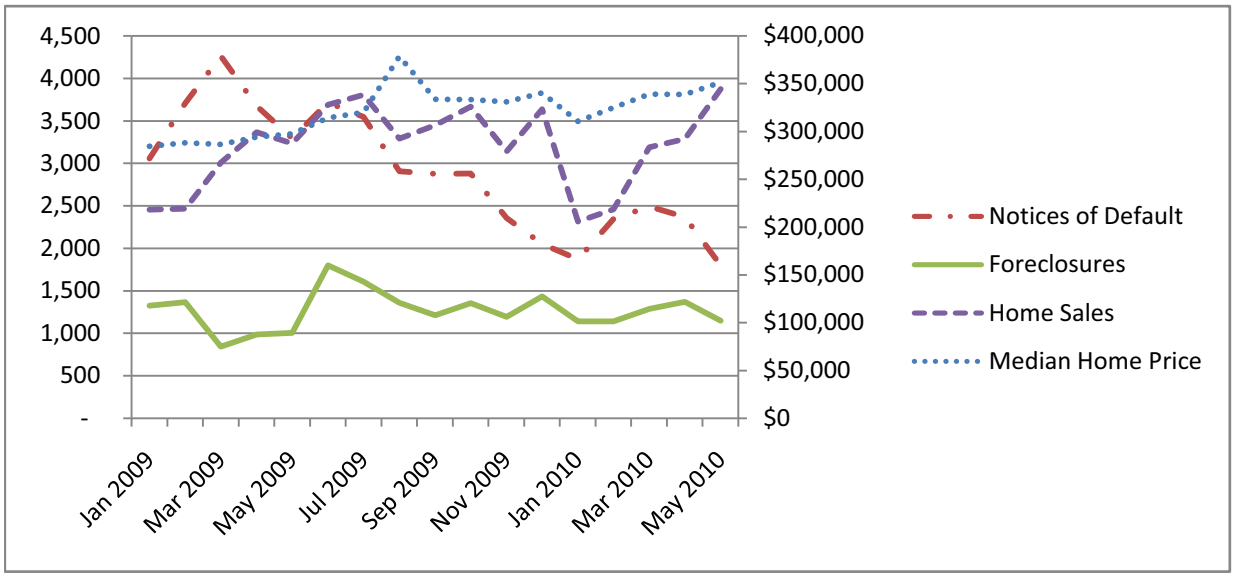
Figure 3: US / California / San Diego City & County Total Unemployed (January 2008 - May 2010)



* US figures in 10,000 increments, California in 1,000 increments, San Diego County / City in 100 increments

Source: California EDD, US Bureau of Labor Statistics

Figure 4: County of San Diego Notices of Default, Foreclosures, Homes Sales, and Median Home Price (January 2009 - May 2010)



Source: Source: DataQuick Information Systems, County of San Diego Recorder's Office

The following are some of the economic assumptions and indicators that have been used in the preparation of the Fiscal Year 2011 Adopted Budget for the General Fund.

General Fund Revenues

- San Diego County tourism is forecasted to improve in Fiscal Year 2011, with stabilization and slight improvement in the average daily room rates, revenue per available room, and occupancy rate (CONVIS).
- Leading economic indicators for San Diego County have increased by 8.6 percent during the last 14 months as of May, 2010 (University of San Diego, Index of Leading Economic Indicators).
- The unemployment rate in the City and County of San Diego has held increased to 10.0 percent compared to 9.3 percent a year ago. However, the May unemployment rate of 10.0 percent is an improvement in comparison to the 11.1 percent unemployment rate in January (California Employment Development Department).
- Foreclosures in the County of San Diego totaled 16,045 for the last twelve months, from June 2009 to May 2010, which represents a 9.9 percent decrease for the previous twelve-month period (June 2008 - May 2009).
- Notices of default in the County of San Diego, which are the best indicator for future foreclosures, totaled 31,192 for the last twelve months, from June 2009 to May 2010, which represents a decrease of 11.5 percent for the previous twelve-month period (June 2008 - May 2009).
- Total home sales in San Diego County for the last twelve months (as of May 2010) totaled 39,811 homes compared to 37,136 a year ago; while home prices in the County have also increased 18.0 percent over the last twelve months, from $297,663 to $351,279 (DataQuick Information Systems).

While the preceding information was used in the development of revenue projections for the Fiscal Year 2011 Adopted Budget, updated economic information has become available.

- The County and City of San Diego unemployment rate increased to 10.5 percent in June 2010 from 10.0 percent in May 2010. Job losses occurred in government, education, and health services sectors since May (California Employment Development Department / US Bureau of Labor Statistics).
- The median home price in San Diego County declined by 0.5 percent in June 2010 to $349,661, while home sales stayed relatively steady at 3,831 countywide. Countywide foreclosures through July 2010 have averaged 1,195 homes per month in 2010, compared to an average of 1,291 homes monthly in 2009. Notices of default have averaged 2,096 per month in 2010, compared to an average of 3,192 per month in 2009. (DataQuick Information Systems / County of San Diego Recorder's Office)
- The index of leading economic indicators for San Diego County increased 0.2 percent in June 2010. This was the fifteenth consecutive month in which the index has registered an increase mainly driven by increasing local consumer confidence and building permits issued (University of San Diego, Index of Leading Economic Indicators).

The City continues to review these and other economic indicators throughout the fiscal year for the development of updated revenue projections for Fiscal Year 2011. This updated economic information, revenue receipts, and other relevant information will be reflected in the City's quarterly budget monitoring reports.

Property Tax

Background

Total City Budget
$413.6 million

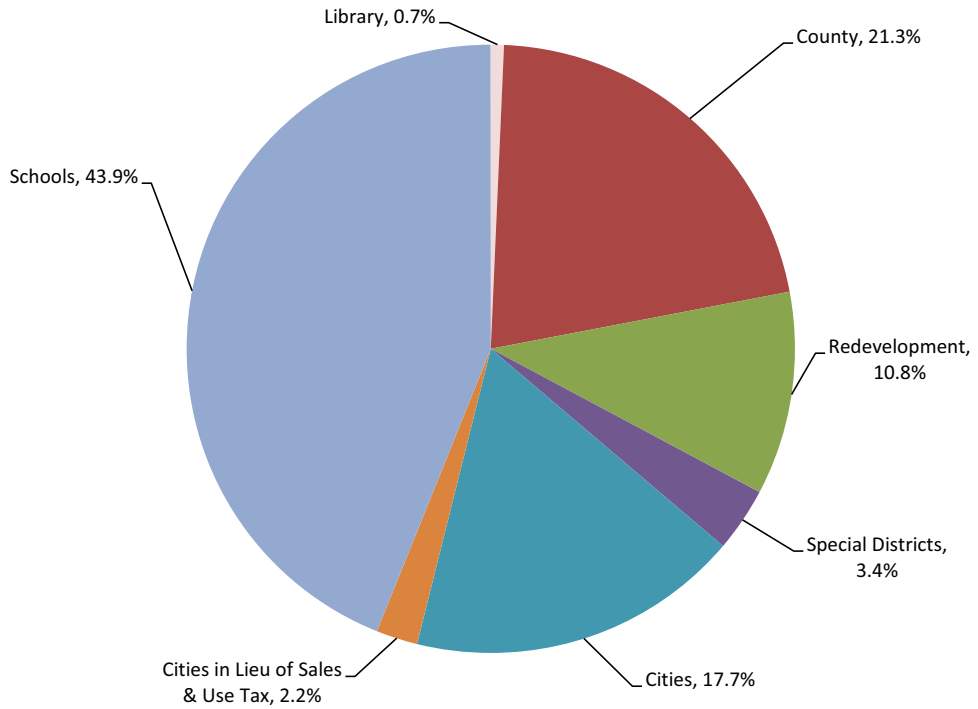
General Fund Budget
$390.1 million

Percent of General Fund
35.6 percent

Property tax revenue is the City's largest revenue source, representing 35.6 percent of total General Fund revenue. Property tax revenue collected by the San Diego County Tax Collector comes from a 1.0 percent levy on the assessed value of all real property. Proposition 13, passed by voters in 1979, specifies that a property owner's tax bill may increase at the rate of the Consumer Price Index, but cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value.

The 1.0 percent property tax levy is collected and distributed to a number of agencies within the City's geographic area, including the County, school districts, and special districts. For every $100 collected, the allocation to the cities in San Diego County total $17.70 (with an additional $2.20 also going to the City for the sales tax "triple-flip" outlined in the sales tax section), which includes offsets from Motor Vehicle License Fees, according to the County of San Diego Assessor's Office. Property tax revenue is also collected in other funds outside of the General Fund. Those include an additional levy collected to pay debt on a $25.5 million debt issuance approved by voters in June 1990 to finance a new public safety communication system for the City, and a special tax levy prescribed by the City Charter of $0.005 per $100 of assessed valuation used to fund zoological exhibits within the City.

Figure 5: Property Tax Distribution



Source: County of San Diego Assessor's Office

Since the early 1990s, many factors have contributed to changes in the amount of revenue the City has received from property tax:

General Fund Revenues

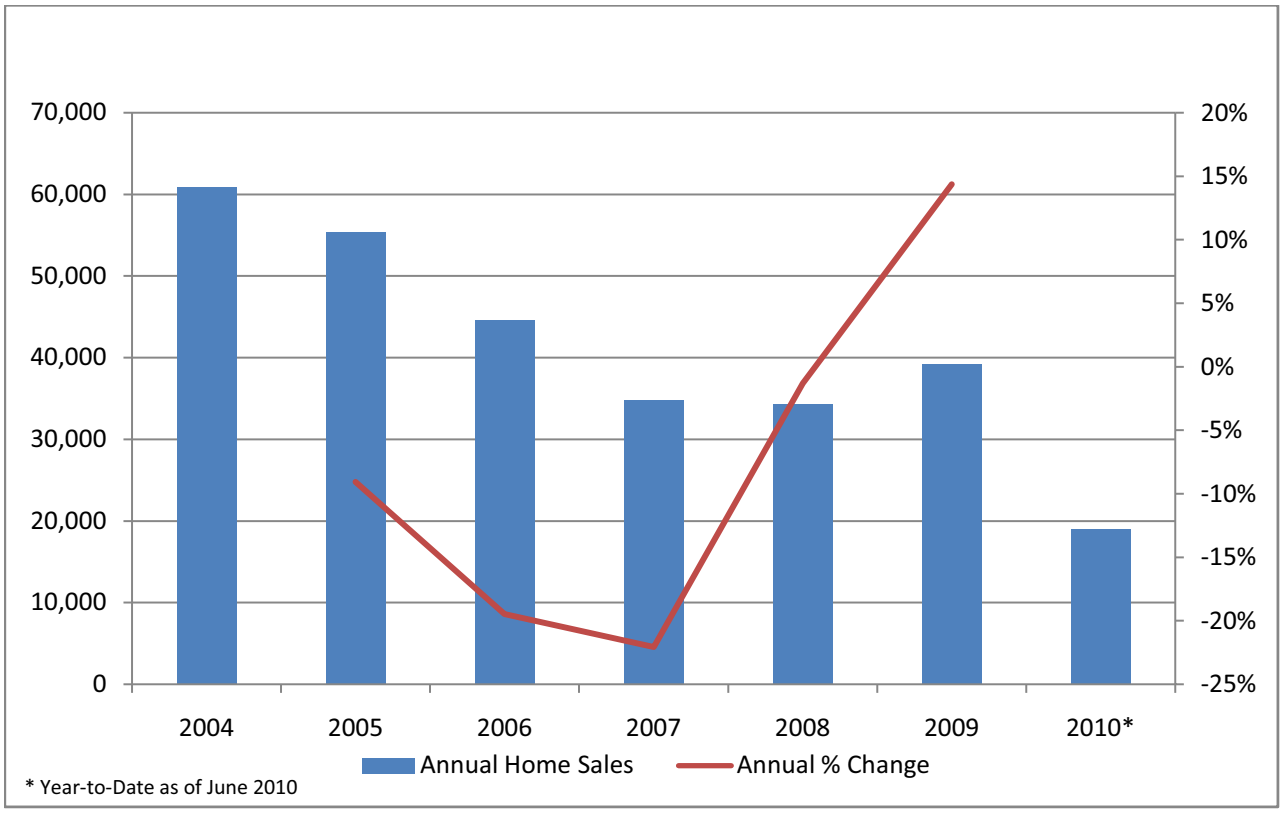
- In Fiscal Year 1993, the State of California faced a serious deficit and in order to meet its obligations to fund school districts at specified levels under Proposition 98, the State enacted legislation that shifted partial financial responsibility for funding education to local governments. These revenue shifts were otherwise known as the Educational Revenue Augmentation Fund (ERAF) shifts.
- The State authorized counties to charge cities an administrative fee in order to collect and distribute property tax, further reducing the City's annual property tax receipts. For Fiscal Year 2011, the County estimated the administration fee for the City to be $4.7 million.
- Beginning in Fiscal Year 2005, the Motor Vehicle License Fee (MVLF) rate was revised by the State and was replaced dollar-for-dollar with property tax, resulting in a property tax revenue increase.

Economic Trends

Based on Revenue and Taxation Code 51, all real property shall receive an annual assessed value adjustment based on the California Consumer Price Index (CPI), as measured by the California Department of Industrial Relations. The CPI measures the change in the cost of living in California, and for the first time, has resulted in a negative adjustment to all real property assessed values for Fiscal Year 2011. Due to the economic recession, the CPI declined by 0.24 percent from the previous year after averaging 4.4 percent growth since Fiscal Year 1977. This CPI decline, along with other factors used by the County Assessor, was factored into the City's property tax revenue budget for Fiscal Year 2011 that resulted in a projected revenue decline. However, this decline was partially offset due to a projected increase in the collection rate of property taxes, an increase in supplemental property tax assessments, and a reduction in refunds paid to property owners in Fiscal Year 2011.

While the residential property market has experienced moderate increases in home values and sales (as can be seen on the following graphs), the declines experienced in the commercial real estate market are offsetting the forecasted gains in residential property. A slight decrease in growth is forecasted in property tax revenue for Fiscal Year 2011 factoring in a slightly improving residential housing market and a continually weak commercial real estate market.

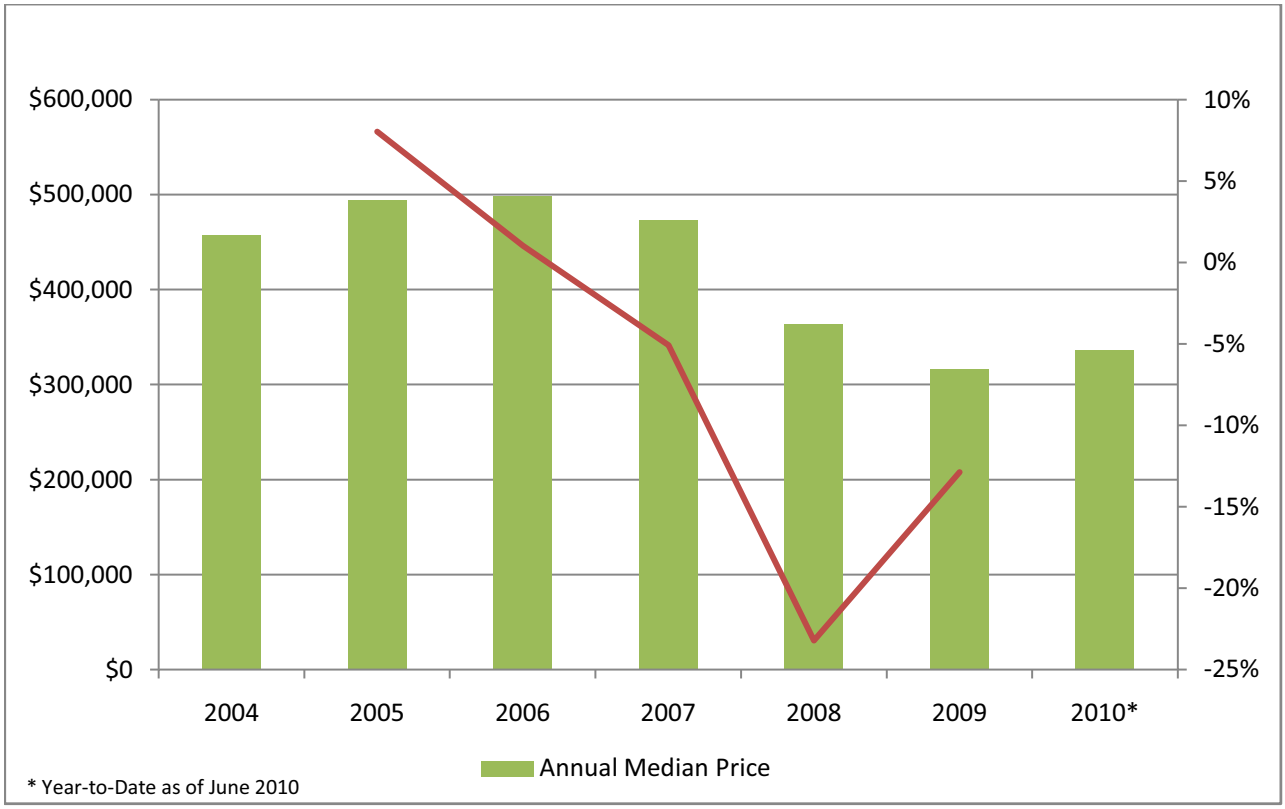
Figure 6: San Diego County Home Sales



Source: MDA DataQuick

General Fund Revenues

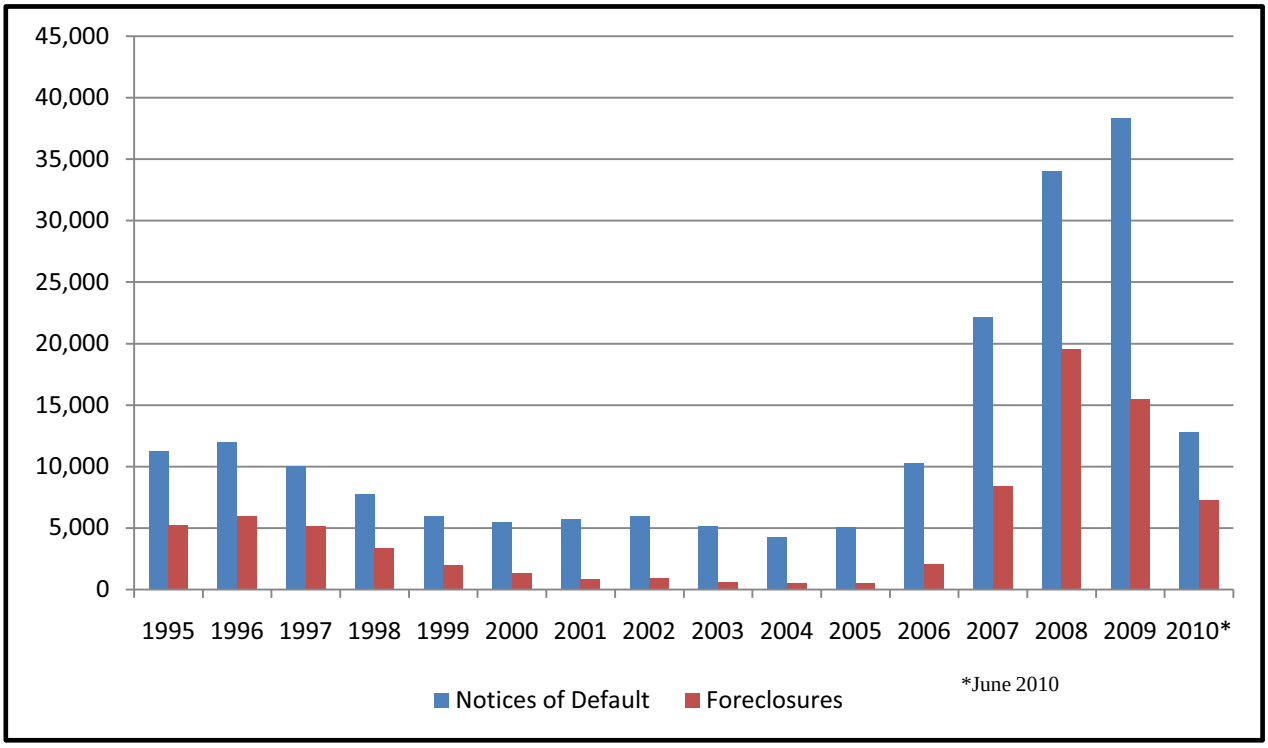
Figure 7: San Diego County Annual Median Home Price



Source: MDA DataQuick

The County had a total of 15,487 foreclosures in 2009, a 20.9 percent decrease from the five-year high of 19,577 foreclosures in 2008. Despite the five-year high of 38,308 notices of default recorded by the County in calendar year 2009, the County Assessor's Office has seen a recent decline in the number of notices of default in the first two quarters of calendar year 2010. As of May 2010, the County recorded 1,789 notices of default, a 45 percent decrease from the 3,292 notices recorded in May 2009. While the average home price has seen recent growth, the number of foreclosures and existing foreclosed properties available on the market would need to further decline to possibly stimulate housing starts.

Figure 8: San Diego Home Foreclosures 1995 — Present



Source: County of San Diego Assessor / Recorder / Clerk Office

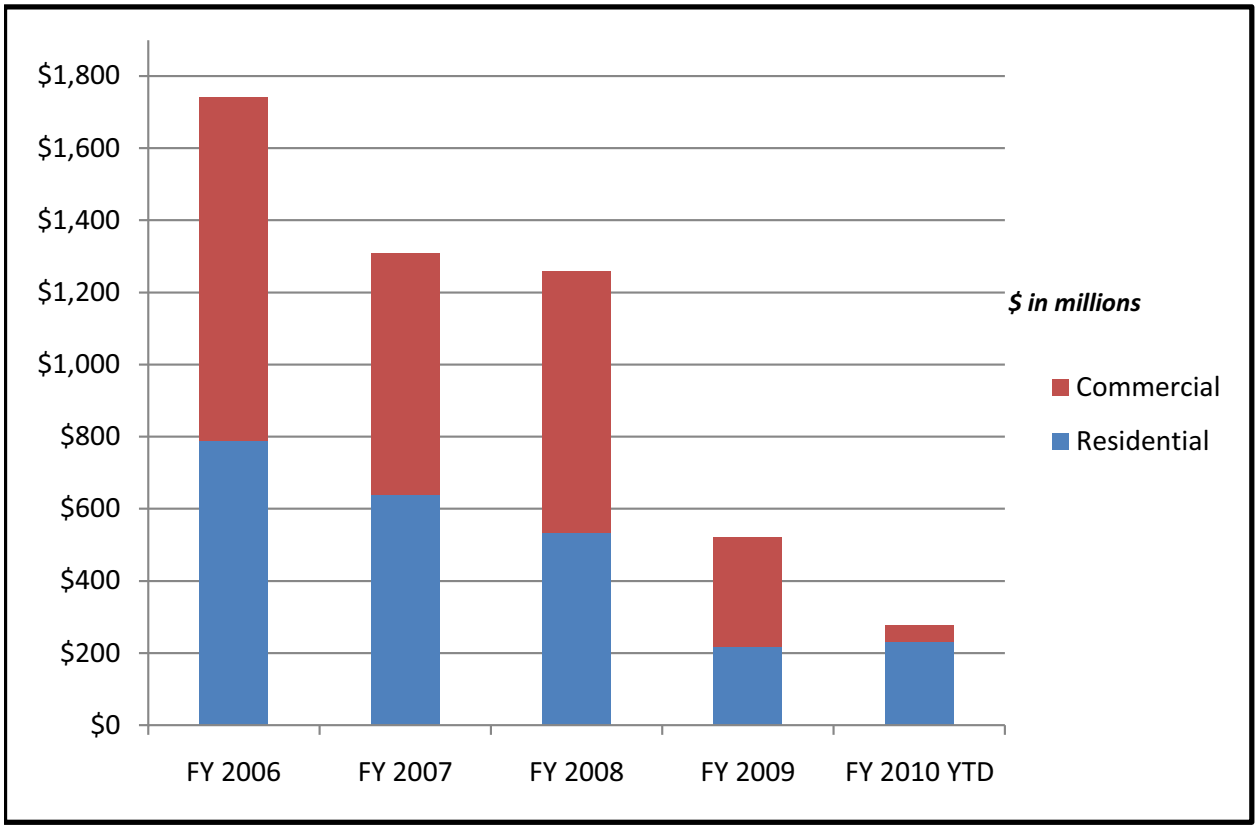
While the residential housing market is showing some modest improvements, a slight decrease in growth is expected in property tax revenues due to a declining commercial real estate market. Throughout calendar year 2009 and into the first quarter of 2010, the local commercial real estate market was affected as consumer confidence remained weak and regional unemployment levels climbed. In San Diego, the office market has experienced a large increase in vacancy rates, as more business close or reduce the amount of space occupied in response to continued economic troubles in the region. The direct vacancy rate for office properties in San Diego County is 18.8 percent. However, this is a reduction from the high of 19.2 percent in the fourth quarter of 2009, as the local market has increased leasing activity by over 800,000 square feet in the last two quarters. The San Diego industrial market experienced a direct vacancy rate increase from 7.8 percent to 9.9 percent during calendar year 2009. Consequently, the overall availability rate in the industrial market increased from 12.1 percent to 16.0 percent over that same period.[1] The first quarter of 2010 reported continued increases in direct vacancy in the San Diego industrial market, rising from 9.9 to 10.5 percent. With less sublease space available on the market, the availability rate fell to 15.8 percent during the first quarter of 2010. The continued low consumer spending has also had a significant impact on the local market for retail space, as numerous retailers have either closed or downsized the amount of space they occupy. San Diego retail vacancy rates, as of the first quarter 2010, were 6.2 percent, an increase from a vacancy rate of 4.2 percent from twelve months prior. However, this is a decrease from the high of 6.4 percent in the fourth quarter of 2009, as a total of 60,000 square additional feet were leased in the first quarter of 2010.

[1] All commercial real estate references sourced from the CB Richard Ellis Market View, San Diego 1st Quarter 2010

General Fund Revenues

Total issued building permits and permit valuation (residential and non-residential) are used as indicators of overall construction activity and indicative of demand and economic activity in the County of San Diego. The graphs below represent the trends in building permits issued and building permit valuations through June 2010. According to the City of San Diego Development Services Department, new commercial construction permits totaled $303.9 million in Fiscal Year 2009, a 58.1 percent decrease from $724.8 million in Fiscal Year 2008. New residential construction permits totaled $217.3 million for the City in Fiscal Year 2009, a 59.3 percent decrease from the $534.2 million in Fiscal Year 2008. As of June 2010, Fiscal Year 2010 total new residential permit valuations have increased by 6.6 percent, while total new commercial permit valuations are down 85.2 percent from the same period in Fiscal Year 2009 as demonstrated in the following figure and tables.

Figure 9: New Construction Building Permit Valuation by Fiscal Year



Source: City of San Diego, Development Services Department

Table 3: New Residential & Commerical Permits Valuations (in millions)

Description	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
Total Single Family	**$ 377.8**	**$ 257.5**	**$ 210.7**	**$ 138.7**	**$ 161.5**
Apartment	189.0	73.4	202.7	69.2	65.1
Condominium	221.5	307.9	120.8	9.3	4.9
Total Multi-Family	**$ 410.5**	**$ 381.4**	**$ 323.5**	**$ 78.5**	**$ 70.0**
Total Residential	**$ 788.3**	**$ 638.8**	**$ 534.2**	**$ 217.3**	**$ 231.5**

Table 3: New Residential & Commerical Permits Valuations (in millions) (Cont'd)

Description	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
Total Commercial	**$ 953.7**	**$ 670.5**	**$ 724.8**	**$ 303.9**	**$ 44.9**

Table 4: New Residential Permits Issued

Description	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
Total Single Family	**1,290**	**903**	**719**	**490**	**566**
Apartment	106	72	72	32	76
Condominium	72	192	48	12	23
Total Multi-Family	**178**	**264**	**120**	**44**	**99**
Total Residential	**1,468**	**1,167**	**839**	**534**	**665**

Source: City of San Diego, Development Services Department

Fiscal Year 2011 Adopted Budget

The Fiscal Year 2011 adopted property tax budget of $390.1 million is based on the Fiscal Year 2010 year-end projection assuming a 0.1 percent decline for Fiscal Year 2011. The $390.1 million property tax budget consists of $284.7 million in base property tax (Proposition 13) and an estimated "in-lieu of MVLF" payment of $105.4 million.

Table 5: Fiscal Year 2011 Adopted Property Tax Budget

	(in millions)
Base Property Tax	$ 284.7
Property Tax "In-Lieu" of MVLF	105.4
Total Property Tax	**$ 390.1**

Sales Tax

Background

Total City Budget
$223.1 million

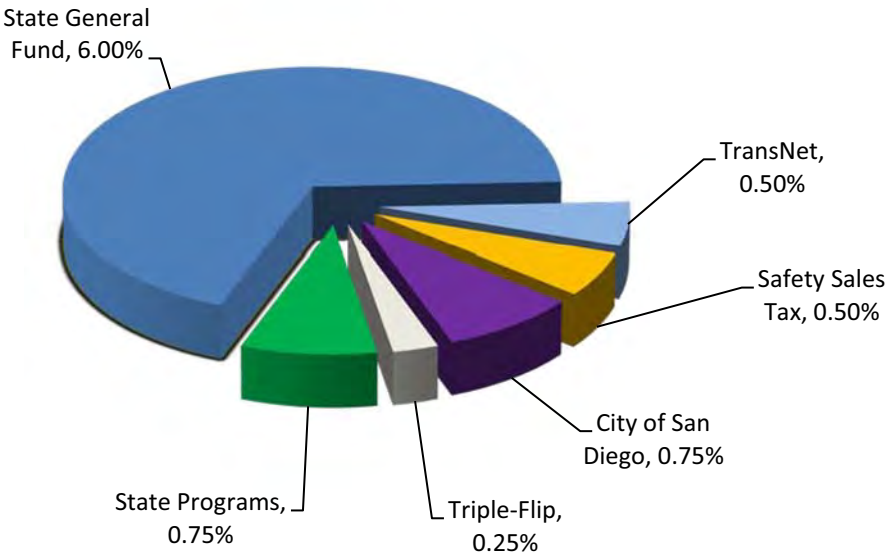
General Fund Budget
$187.5 million

Percent of General Fund
17.1 percent

Sales tax is the City's second largest revenue source, representing 17.1 percent of the total General Fund revenue. Collected at the point of sale, sales tax receipts are remitted to the State Board of Equalization, which allocates tax revenue owed to the City in monthly payments. According to the Bradley-Burns Sales and Use Tax law, cities are to receive one cent of the total 8.25 cent State-wide sales tax levied on each dollar of taxable sales. In addition to the Bradley-Burns sales tax, San Diego County voters approved a half-cent supplemental sales tax in 1987 to fund the San Diego Transportation Improvement Program (TransNet), resulting in a total countywide sales tax of 8.75 percent. The TransNet Extension Ordinance and Expenditure Plan, which went into effect April 2008, renewed the half-cent obligation for an additional 40-year term. In an effort to minimize the impacts of the State deficit, voters increased the state sales and use tax rate by one percent, effective April 1, 2009. This increased the City of San Diego sales tax rate to 8.75 percent. The one percent tax rate increase will expire on July

1, 2011, with an option to extend the additional tax levy until July 1, 2012.[1] Sales tax also includes a half-cent tax approved by California voters in 1993 for the purpose of funding local public safety expenditures. The revenue from this half-cent sales tax, known as the safety sales tax, is discussed in the following section.

Figure 10: City Sales Tax Rate (8.75 percent)

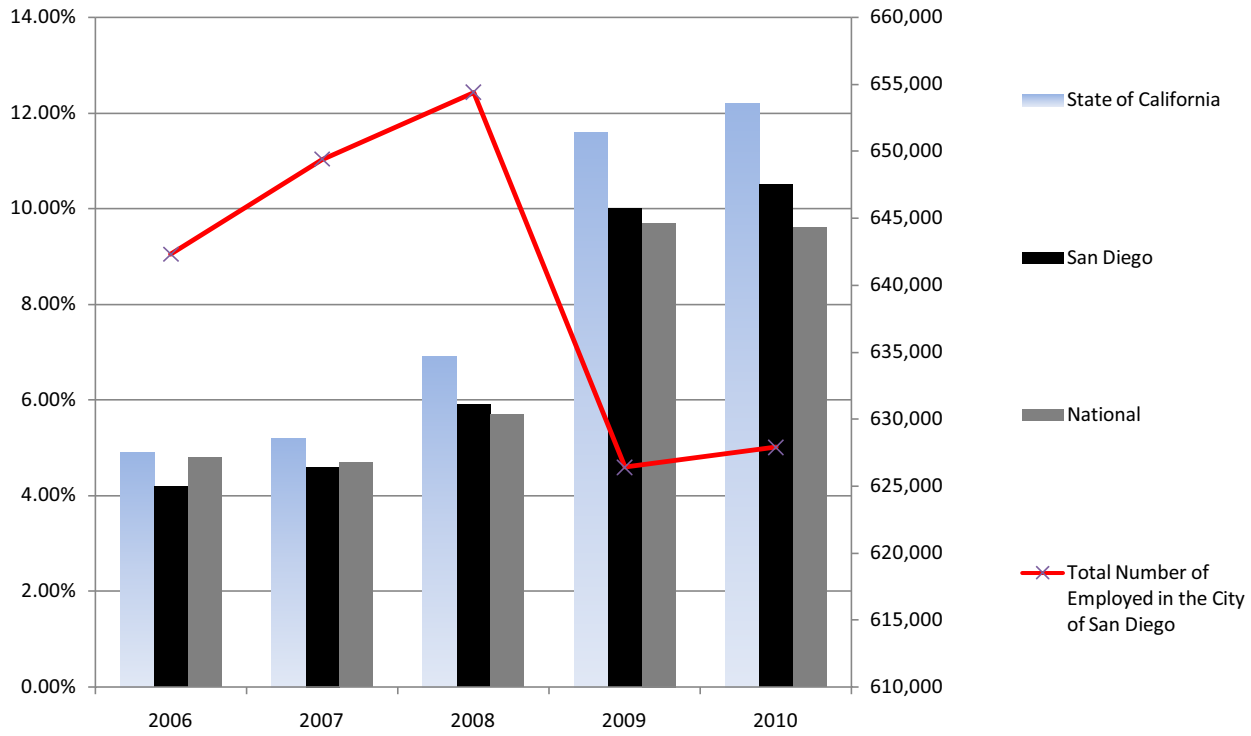


Economic Trends

Consumer and business spending within the City determines sales tax receipts, among other factors. Growth in per capita income and percent of income spent on discretionary goods and services are typically the two strongest predictors of sales tax revenue trends. Business spending is directly linked to consumer spending on goods and services, and in a recession, both business spending and job creation slow down. Sales tax revenues for Fiscal Year 2009 were low in comparison to previous years and minimal improvements were made throughout the remainder of Fiscal Year 2010, as unemployment rates rose to 11.1 percent in San Diego during January 2010, and remained high at 10.0 percent in May 2010.[2] A zero percent growth in sales tax revenue is forecasted for Fiscal Year 2011, due to high unemployment throughout the county and other factors. High levels of unemployment increases the likelihood of less discretionary spending as consumers are forced to focus on essential purchases.

[1] State Board of Equalization, New Tax Rate Notice, March 2009
[2] California Employment Development Department

Figure 11: Unemployment Rates (as of June 2010)



Source: State of California, Employment Development Department

The State Employment Development Department cites San Diego unemployment as being above national unemployment levels, which has had a direct affect on local discretionary spending. During the first three quarters of Fiscal Year 2010, San Diego experienced a decline in sales tax revenue in five major sectors of the local economy: General Retail, Food Products, Transportation, Business to Business, and Construction. The fourth quarter of Fiscal Year 2010 saw a moderate gain in sales tax revenue within the Transportation sector; however revenue declines were still evident in the other four sectors of the local economy. With evidence of conservative discretionary spending, a zero net gain in sales tax revenue is forecasted for Fiscal Year 2011 while economic recovery remains slow and tentative.

Table 6: City of San Diego Calendar Year Sales Tax Revenue (in millions)

Economic Category	Calendar Year 2008	Calendar Year 2009	% Change
General Retail	$ 60.1	$ 54.8	(8.7)%
Food Products	$ 42.6	$ 39.6	(7.1)%
Transportation	$ 39.5	$ 31.4	(20.5)%
Business to Business	$ 34.4	$ 28.7	(16.7)%
Construction	$ 15.4	$ 12.7	(17.4)%

Source: MuniServices, LLC

General Fund Revenues

Fiscal Year 2011 Adopted Budget

The Fiscal Year 2011 adopted sales tax budget of $187.5 million is based on the Fiscal Year 2010 year-end projection assuming no growth in taxable sales. The Fiscal Year 2011 adopted sales tax revenue also includes the property tax reimbursement that the City receives as a result of the triple-flip (triple-flip is the shift enacted by the State in Fiscal Year 2005 whereby local governments shift one-quarter of a cent of their Bradley-Burns Sales and Use Tax to the State in exchange for an equivalent amount of property tax). Once the State's Economic Recovery Bonds are paid off (estimated in Fiscal Year 2011-2012 by the California Department of Finance), local governments will no longer receive the property tax reimbursement, but will instead regain the one-quarter-cent sales tax that was diverted to the State by the triple-flip. This shift is different from the MVLF property tax swap which is considered to be a permanent shift of revenues from MVLF to property tax.

Table 7: Fiscal Year 2011 Annual Sales Tax Budget

	(in millions)
Sales Tax Revenue	$ 141.1
Triple-Flip Property Tax Reimbursement	46.4
Total Sales Tax	**$** 187.5

Growth for taxable sales is forecasted at zero percent, given that unemployment may remain at current high levels and have an adverse affect on discretionary spending in Fiscal Year 2011. As a destination city for visitors and tourists around the globe, San Diego has historically been economically stronger than the State of California in aggregate; however, the impacts of the recession have reached all California cities. Higher employment rates, housing market stabilization, growth in median income, improved tourist and business travel, and increased consumer spending would need to occur to increase sales tax revenues to pre-recession growth levels.

Safety Sales Taxes

Background

Total City Budget
$6.3 million

General Fund Budget
$6.3 million

Percent of General Fund
0.6 percent

Safety Sales Tax, the one-half cent imposed on most goods purchased in the County of San Diego, was levied with the enactment of Proposition 172 in November 1994. Safety Sales Tax revenues are used to support local public safety needs. The State Board of Equalization collects the one-half cent and the State Controller's Office allocates the monies to each county based on its proportionate share of statewide taxable sales. In accordance to California Government Code Section 30055, the City of San Diego receives 3.2 percent from the San Diego County's Public Safety Augmentation Fund on a monthly basis.

Economic Trends

Safety sales tax receipts generally follow the same economic trends that determine sales tax receipts such as per capita income levels, employment rates, consumer savings, and discretionary spending. Safety sales tax revenue entirely depends on the County's share of total statewide taxable sales, and not on taxable sales within the City.

Fiscal Year 2011 Adopted Budget

The Fiscal Year 2011 adopted safety sales tax is $6.3 million reflecting an 8.4 percent decrease from Fiscal Year 2009 actual revenue and a 1.6 percent decrease over Fiscal Year 2010 year-end projections. Safety sales tax provides support to the Police and the Fire Rescue Departments. In Fiscal Year 2011, approximately $1.6 million will be allocated to the Fire and Lifeguard Facilities Fund for debt service payments on facility improvements, while the remaining $4.7 million will be allocated to support other public safety expenditures.

General Fund Transient Occupancy Tax (TOT)

Total City Budget
$126.2 million

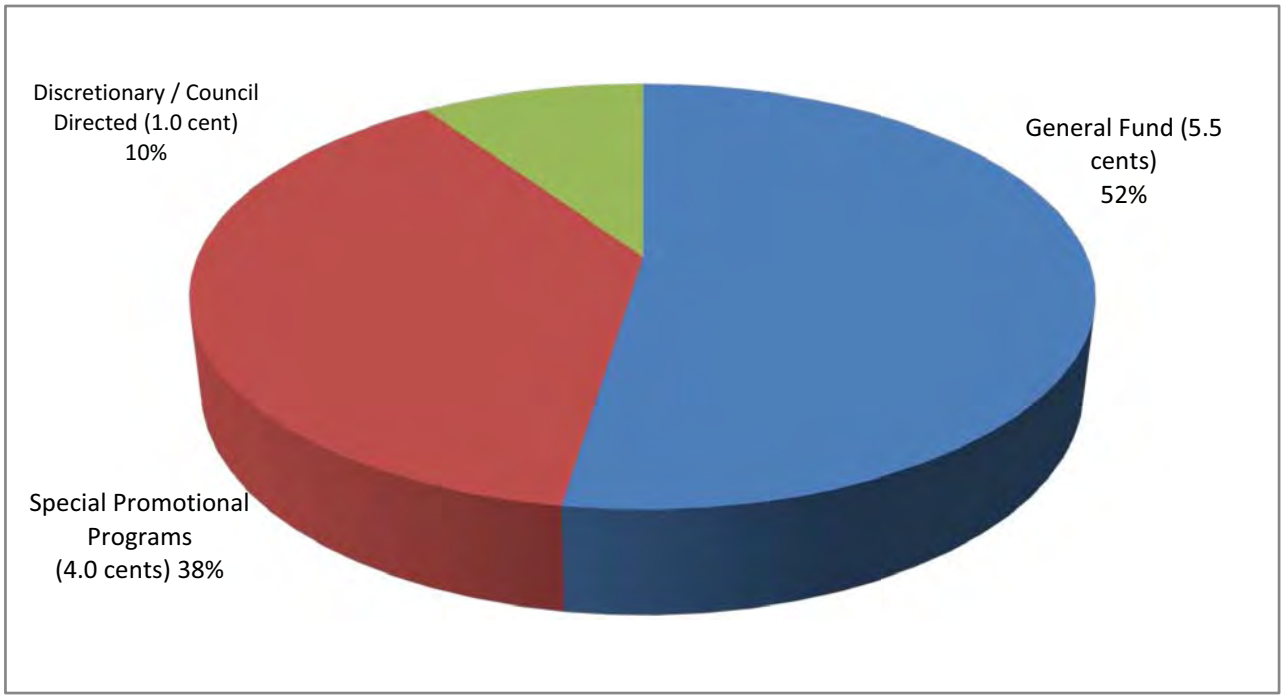
General Fund Budget
$66.1 million

Percent of General Fund
6.0 percent

Background

Transient occupancy tax (TOT) makes up 6.0 percent of the General Fund revenue budget and is levied at 10.5 cents per dollar of the daily room price in hotels and motels used by visitors staying in San Diego for less than 30 consecutive days. The use of TOT is guided by City Council Policy 100-3 which stipulates that of the 10.5 cents of collected TOT, 4.0 cents shall be applied toward promoting the City as a tourist destination; 5.5 cents shall be applied toward general government purposes, and the remaining 1.0 cent to be allocated for any purposes approved by the City Council.

Figure 12: Transient Occupancy Tax Allocation[1]



Economic Trends

The economic recession has had a severe negative impact on San Diego tourism over the past two years which has been reflected in the City's TOT revenue totals. Visitor growth performance in first quarter of calendar year 2010 confirmed expectations of tourism industry stabilization, and bolstered

[1] Distribution according to Council Policy 100-3

industry analysts' forecast of improved travel to San Diego in calendar year 2010. This recovery is expected to remain slow as growth in group hotel bookings is likely to remain weak due to weak business travel. According to recent data from the San Diego Convention and Visitors Bureau (CONVIS), the average daily rate (ADR) for the San Diego hotel sector in calendar year 2010 is forecasted to decline further to $122, a 2.1 percent decrease over calendar year 2009, as continued competition between hotels to attract travelers is expected to keep rates low. In calendar year 2011, ADR is forecasted to increase to $128, or 4.8 percent. Room demand is expected to grow by 5 percent in calendar year 2010 and 4.8 percent in calendar year 2011 as the economy strengthens and travelers begin to return to past travel behavior. The hotel occupancy rate is anticipated to increase to 65.6 percent in calendar year 2010, from 63.1 percent in calendar year 2009, with a further increase to 68.3 percent in calendar year 2011. The 2008 level of occupancy is not expected to be reached until calendar year 2012.[1]

Table 8 illustrates hotel performance in San Diego since calendar year 2006 and projections for calendar year 2010:

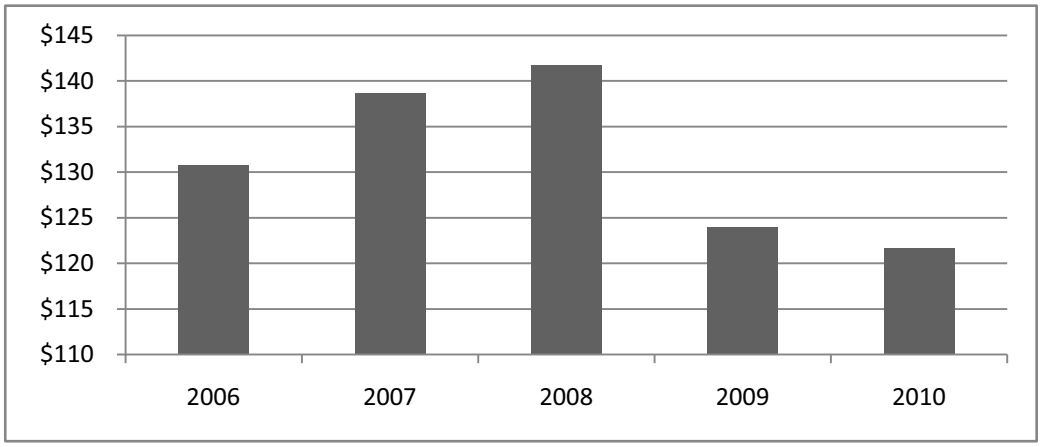
Table 8: 2006 - 2010 San Diego County Tourism

	Projected CY 2010	CY 2009	CY 2008	CY 2007	CY 2006		Projected % Change '09 - '10	% Change '08-'09	% Change '07-'08	% Change '06-'07
Total Visitors (in millions)	30.2	29.6	31.1	31.6	32.2		2.6%	(4.8)%	(1.5)%	(2.0)%
Overnight (in millions)	14.9	14.4	15.2	15.4	15.8		3.2%	(4.8)%	(1.3)%	(2.9)%
Day (in millions)	15.4	15.2	15.9	16.2	16.4		2.1%	(4.8)%	(1.6)%	(1.1)%
Supply - Room Inventory	21.1	20.9	20.2	19.7	19.4		0.7%	3.8%	2.2%	1.7%
Demand - Rooms Sold	13.9	13.2	14.0	14.4	14.2		4.9%	(5.7)%	(2.6)%	1.1%
Average Occupancy	65.6%	63.1%	69.4%	72.9%	73.3%		4.2%	(9.1)%	(4.8)%	(0.5)%
Average Daily Rate	$ 121.7	$ 124.0	$ 141.8	$ 138.6	$ 130.8		(3.0)%	(12.6)%	2.3%	6.0%
Airport Arrivals (in millions)	none	8.5	9.1	9.2	8.7		n/a	(6.2)%	(1.0)%	5.0%

Source: CONVIS Quarterly Travel Forecast, June 2010, CONVIS San Diego County Visitor Industry Summaries 2006-2009

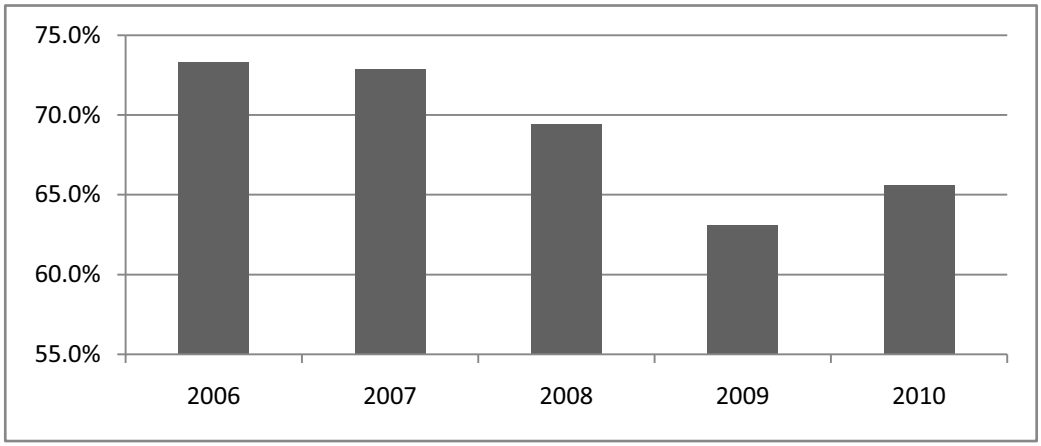
[1] CONVIS Quarterly Travel Forecast, June 2010

Figure 13: San Diego Hotel Average Daily Rate



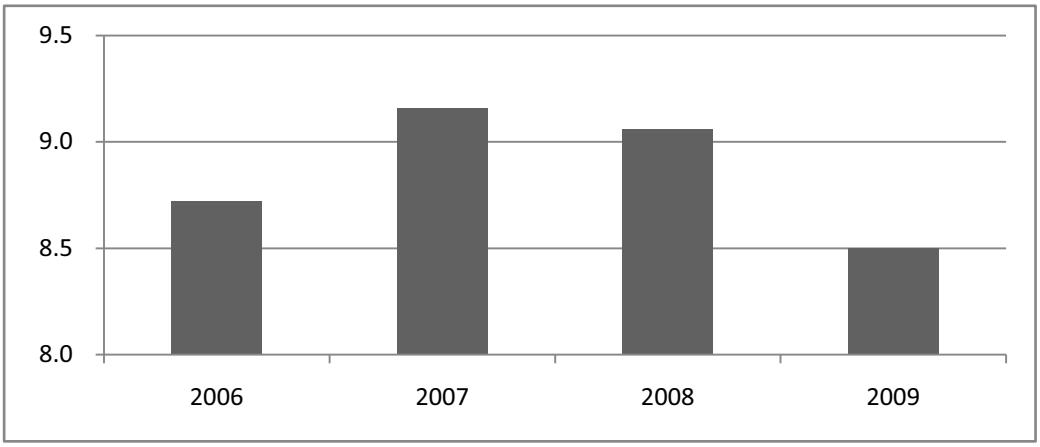
Source: CONVIS Quarterly Travel Forecast, June 2010

Figure 14: San Diego Hotel Occupancy Rate



Source: CONVIS Quarterly Travel Forecast, June 2010

Figure 15: San Diego International Airport Arrivals (in millions)



Source: CONVIS Quarterly Travel Forecast, June 2010

General Fund Revenues

Fiscal Year 2011 Adopted Budget

The Fiscal Year 2011 adopted transient occupancy tax budget for the City of San Diego is $126.2 million. Of this amount, $66.1 million will be allocated to the General Fund with the remaining funds allocated to Special Promotional Programs. This assumes no growth over Fiscal Year 2010 year-end TOT projections.

General concern over the high level of unemployment as well as low consumer confidence still affect tourism trends despite the slow improvement in some economic sectors. As previously mentioned, this trend is expected to persist through the remainder of calendar year 2010. According to the latest information from industry experts, slow recovery is expected and improvement is not anticipated until calendar year 2011.

Property Transfer Tax

Total City Budget
$4.7 million

General Fund Budget
$4.7 million

Percent of General Fund
0.4 percent

Background

Property transfer tax makes up 0.4 percent of the General Fund revenue budget and is levied on the sale of real property. The County of San Diego collects $1.10 per $1,000 of the sale price when any real property is sold. The City is credited 55 cents per $1,000 against the County's charge, giving both the County and City each 55 cents per $1,000 received. The funds are collected by the County upon a sale of real property within City limits and transferred to the City on a monthly basis.

Economic Trends

The proposed property transfer tax budget reflects the market conditions and trends as of May 2010. The economic factors that affect property tax also influence the transfer tax as it is levied upon the sale of newly constructed properties and existing homes. The total amount of home sales in the County of San Diego for calendar year 2009 was 39,212, an increase of 14.4 percent from prior year's totals of 34,286.[1] The recent increase in home sales can be attributed in part to the lower median price for a home in the County. Lower home prices typically attract more buyers and thus increase property transfer tax revenue. May 2010 prices dropped 32.2 percent since the November 2005 high of $518,000. The median countywide home price was $316,846 for calendar year 2009, a 12.9 percent decrease from the 2008 median home price of $363,680. From August 2009 to May 2010, median countywide home prices have increased an average of 10.7 percent per month over the last nine months, which is due in part to the reduction in foreclosures. The rebound in home sales as well as the steady increase in median home prices is evidence of a potentially stabilizing market and the potential for a possible increase in property tax revenue. Higher turnover in home sales, along with small but steady increases in sale prices, has the potential to increase property transfer tax revenue.

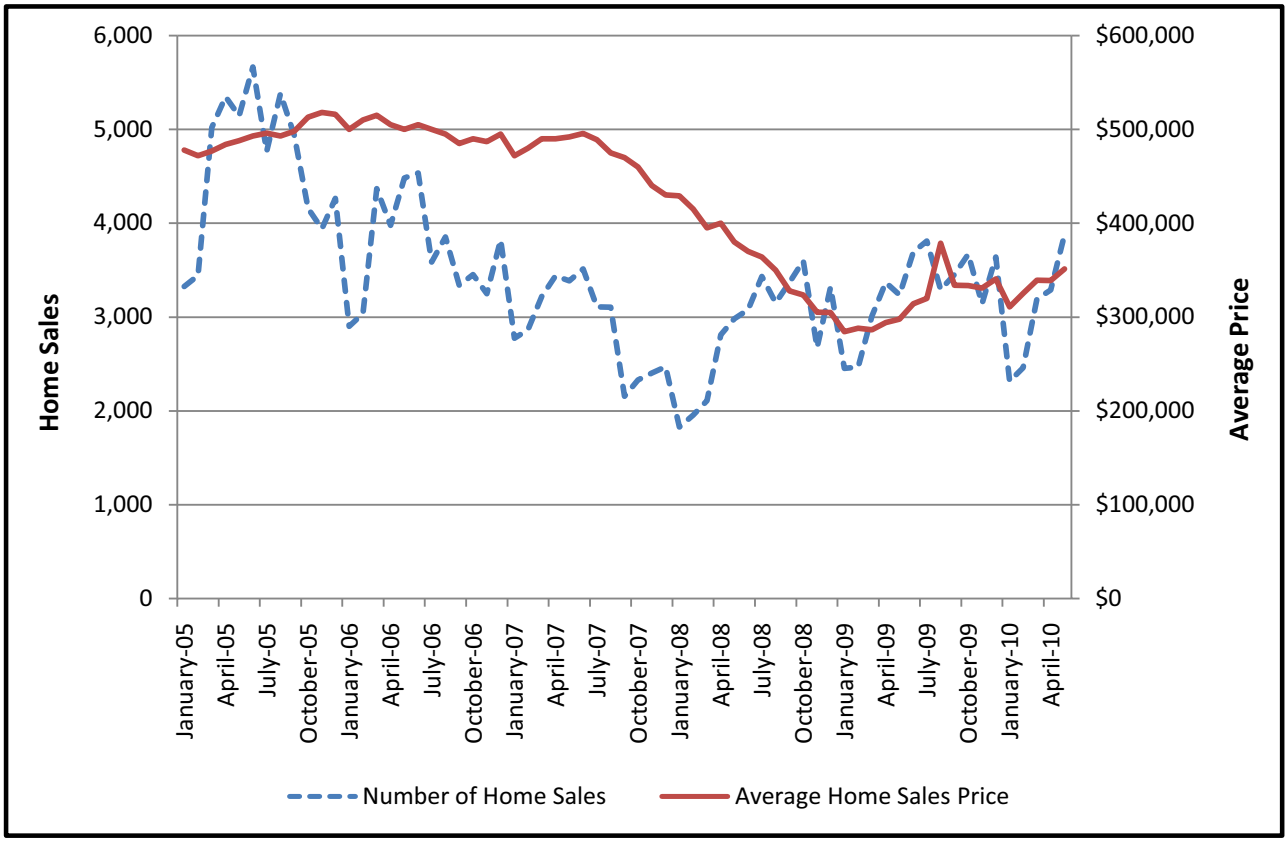
Fiscal Year 2011 Adopted Budget

The Fiscal Year 2011 adopted property transfer tax budget of $4.7 million is based on the Fiscal Year 2010 year-end projection assuming 0.8 percent negative growth. The negative growth rate is attributed to an anticipated slight decrease in home sales due to the expiration of the Federal housing tax credit in April 2010 and the State housing tax credit in January 2011. The forecasted

[1] Home sales/prices, MDA DataQuick

slight decrease in home sales is also due to the potential for lower foreclosures in Fiscal Year 2011 and, therefore, reduced sales. The potential for lower foreclosures is a result of the decline in notices of default sent by the County of San Diego. However, it is expected that the countywide median home price will continue to grow modestly, which would allow continued steady home sales due to the greater affordability of residential properties compared to historically high levels.

Figure 16: San Diego County Home Sales



Source: DataQuick Information Systems

Franchise Fees

Background

Total City Budget
$130.0 million

General Fund Budget
$67.2 million

Percent of General Fund
6.1 percent

Franchise fees revenue makes up 6.1 percent of the General Fund revenue budget and results from agreements with private utility companies in exchange for the City's rights-of-way. Currently, San Diego Gas and Electric (SDG&E), Cox Communications, Time Warner Cable, and AT&T are the franchises that pay the City. In addition, the City collects franchise fees from private refuse haulers that conduct business within its borders. The revenue received from the above agreements is based on a percentage of gross sales.

SDG&E, the single largest generator of franchise fee revenue in the General Fund, is charged 3.0 percent of the gross sales of gas and electricity within the City of San Diego, which is split between the General Fund (75 percent) and the Environmental Growth Fund (25 percent), according to City Charter. In addition, the City receives a 3.5 percent surcharge on SDG&E's electricity sales for the

undergrounding of electric utility lines that was approved by the California Public Utilities Commission in December 2002 (this revenue is placed in a special revenue fund). The City also generates revenue by collecting 5.0 percent of gross revenues from Cox Communications, Time Warner Cable, and AT&T.

Refuse hauler fees are imposed on private refuse haulers depending on tonnage per year: Class I haulers (less than or equal to 75,000 tons per year) or Class II haulers (more than 75,000 tons per year).

Fiscal Year 2011 Adopted Budget

SAN DIEGO GAS & ELECTRIC. The Fiscal Year 2011 Adopted Budget for SDG&E franchise fee revenue of $49.8 million is based on the Fiscal Year 2010 year-end projection assuming no growth for Fiscal Year 2011. The Fiscal Year 2011 budget is based on the projection that natural resource prices in Fiscal Year 2011 will remain at current levels, and therefore generate the same revenue to the City.

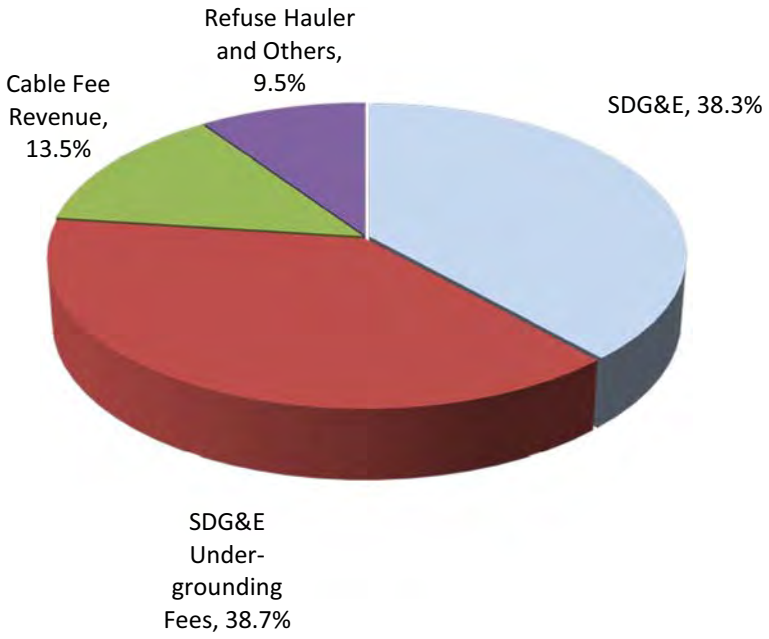
In accordance with the City Charter, 25.0 percent of revenue received from SDG&E or $12.5 million is to be deposited into the Environmental Growth Fund (EGF). One-third of the EGF is used to finance the maintenance of parks; the remaining two-thirds are used for the annual interest payments for debt service on open space acquisition bonds and parkland maintenance. The remaining revenue balance of approximately $37.3 million received from SDG&E franchise fees is allocated to the General Fund.

CABLE COMPANIES. The Fiscal Year 2011 Adopted Budget for cable franchise fee revenue of $17.5 million is based on the Fiscal Year 2010 year-end projection assuming a 1.6 percent growth for Fiscal Year 2011.

REFUSE HAULERS AND OTHER FRANCHISES. The Fiscal Year 2011 Adopted Budget for refuse hauler franchise fee revenue from private refuse haulers is $9.5 million, an 8.0 percent growth over Fiscal Year 2010 year-end projection based on a projected increase in tonnage from economic growth. The City also anticipates an additional $2.7 million in franchise fees from the EDCO and Sycamore Landfill Facility and $200,000 from other franchise fee sources.

UNDERGROUNDING UTILITY FEE. The Fiscal Year 2011 Adopted Budget for Underground Utility Fee revenue of $50.4 million is based on the Fiscal Year 2010 year-end projection assuming no growth.

Figure 17: Franchise Fee Revenue Breakdown



Licenses and Permits

Total City Budget
$56.3 million

General Fund Budget
$31.6 million

Percent of General Fund
2.9 percent

Background

Licenses and permits generate revenue for the purpose of recovering costs associated with regulating an activity and is mainly comprised of business license taxes, rental unit taxes, parking meter collections, and alarm permit fees. These regulatory functions are typically performed by the City in the interests of promoting public safety.

Fiscal Year 2011 Adopted Budget

License and permit revenues make up 2.9 percent of the Fiscal Year 2011 Adopted General Fund revenue budget. The Fiscal Year 2011 Adopted Budget for licenses and permits is $31.6 million, which represents an $840,330.00 or 2.6 percent decrease from the Fiscal Year 2010 Adopted Budget. The decline in revenue is attributable to a $3.8 million decline in business tax application processing fees and rental unit processing fees whose collection has been suspended during Fiscal Year 2010 pending further review. This decline is offset by a projected increase of $2.6 million in parking meter collections based on projections included in an updated parking study completed in Fiscal Year 2010.

General Fund Revenues

Fines, Forfeitures, and Penalties

Background

Total City Budget
$34.0 million

General Fund Budget
$32.8 million

Percent of General Fund
3.0 percent

Fines, forfeitures, and penalties include revenue generated from monetary sanctions associated with the violation of a law or regulations, such as California Vehicle Code violations, City parking and ordinance violations, negligent impounds, red light photo enforcement, collection referrals, and litigation awards.

Fiscal Year 2011 Adopted Budget

The Fiscal Year 2011 Adopted Budget for fines, forfeitures, and penalties revenue is $32.8 million or 3.0 percent of the General Fund revenue budget. This represents an approximate $360,000 or a 1.1 percent increase as compared to the Fiscal Year 2010 Adopted Budget. This increase is due to an addition of $1.4 million in civil litigation awards revenue to the City.

Parking violations represent approximately half of this revenue category and are projected at $17.3 million, the same level as forecasted in the Fiscal Year 2010 Adopted Budget.

Revenue from Money and Property

Rents and Concessions

Total City Budget
$69.6 million

General Fund Budget
$43.6 million

Percent of General Fund
4.0 percent

The rents and concessions category includes revenue generated from Mission Bay Park, Balboa Park, and Torrey Pines Golf Course. The largest component of this category is revenue from Mission Bay Park rents and concessions, the majority of which is generated from leases with Sea World, the Marina Village, and the hotels and marinas within Mission Bay Park. Another significant contributing component in the Rents and Concessions category is revenue from leases for City Pueblo lands.

The minimum threshold amount of Mission Bay rents and concession revenues that are to be placed into the General Fund for use in any municipal purpose without restriction is set by the Mission Bay Ordinance at $23.0 million. This threshold amount will remain at the same level until Fiscal Year 2015, at which time it will be reduced to $20.0 million. The remainder of funds greater than the threshold amount will be allocated to the San Diego Regional Park Improvement Fund and the Mission Bay Park Improvement Fund. The San Diego Regional Park Improvement Fund is to receive 25.0 percent of revenues in excess of the threshold amount or $2.5 million, whichever is greater, with 75.0 percent or the remaining amount allocated to the Mission Bay Park Improvement Fund.

Fiscal Year 2011 Adopted Budget

The Fiscal Year 2011 Adopted Budget for rents and concessions revenue is $43.6 million, which is a $1.9 million or 4.5 percent increase from the Fiscal Year 2010 Adopted Budget. The category makes up 4.0 percent of the General Fund revenue budget. This increase is attributable to a forecasted $2.6 million increase in Mission Bay Park lease revenues, offset by declines in commercial lease revenues from City owned properties.

The Mission Bay Park rents and concessions are projected to generate $30.7 million in Fiscal Year 2011, as compared to the Fiscal Year 2010 Adopted Budget of $28.0 million. As stipulated by the Mission Bay Ordinance, the maximum amount of these revenues to be placed in the General Fund will be $23.0 million. Pursuant to the Mission Bay Ordinance, the excess above the threshold has

been budgeted between the San Diego Regional Park Fund and the Mission Bay Park Improvement Fund in the amounts of $2.5 million and $5.2 million respectively.

Interest Earnings

Background

In accordance with the City Charter and authority granted by the City Council, the City Treasurer is responsible for investing the City's cash assets, exclusive of City Pension Trust Funds. With the exception of certain bond funds, all City funds are pooled and invested together in a Pooled Investment Fund ("Fund") to manage the City's cash flow requirements. Fund investments must comply with the City Treasurer's Investment Policy and the State of California Government Code guidelines and restrictions. The maximum maturity of any investment may not exceed five years. Selection of an investment is based on safety, liquidity, risk, interest rate environment, and the cash flow requirements of the City. Deviations in returns from one fiscal year to the next can generally be attributed to changes in market interest rates or the actual average amount invested during the fiscal year. Past interest earnings performance is no guarantee or indicator of future results.

Interest Earnings Trends

After decreasing during Fiscal Years 2008 and 2009, interest rates remained historically low throughout Fiscal Year 2010. The federal funds rate has remained at a target of 0.00 to 0.25 percent during the entire period even as economic activity picked up and the credit markets began to thaw. The most recent economic figures have been lackluster, and have led many economists to speculate that the eventual federal funds rate hikes will not occur until mid-2011 at the earliest. In its June statement, the FOMC reiterated that conditions "are likely to warrant exceptionally low levels of the federal funds rate for an extended period."

Interest Earnings Outlook

Recent statements by the Federal Reserve have indicated they are likely to keep interest rates at historic lows well into Fiscal Year 2011. A stubbornly high national unemployment rate and very low inflation figures may result in the federal funds rate remaining at or near the current target of 0.00 to 0.25 percent for most if not all of Fiscal Year 2011. Even if this assessment is correct, longer term interest rates may begin to move up during Fiscal Year 2011 as the market anticipates eventual Fed rate hikes. This will create an extremely challenging investment environment as monies invested in short term instruments will earn very little until rate increases begin, while longer-term investments will decrease in value as longer rates increase. The result will be lower interest earnings compared with prior fiscal years. It should be noted that interest rates are market driven and subject to a number of uncontrollable or unpredictable factors, resulting in outcomes different from our outlook.

Revenue from Other Agencies

Motor Vehicle License Fees

Background

Motor vehicle license fees (MVLF) are levied as a percentage of an automobile's purchase price, subject to depreciation, and are paid annually to the California Department of Motor Vehicles as part of the owner's registration. The fees are then forwarded to the State Controller's Office, which allocates the funds to local governments per capita on a monthly basis after administrative costs are deducted.

Total City Budget
$3.1 million

General Fund Budget
$3.1 million

Percent of General Fund
0.3 percent

General Fund Revenues

Beginning in 1999, the MVLF underwent a series of offsets, first initiated by the State legislature as part of the 1998-1999 Budget agreement. These offsets ultimately resulted in a 67.0 percent reduction in the effective MVLF rate, from 2.0 percent of a vehicle's current depreciated value to 0.65 percent. To compensate cities and counties for the tax offset, the State began providing State General Fund revenue to cities and counties on a dollar-for-dollar basis, otherwise known as the MVLF backfill. As part of the 2004-2005 Budget agreement, the MVLF rate was statutorily reduced to 0.65 percent, thereby eliminating the MVLF backfill. As described in the property tax section, cities were compensated for the loss in MVLF revenue with increased property tax revenues.

In February 2009, a State budget package was passed that included an increase to the MVLF tax rate from 0.65 percent to 1.15 percent beginning May 19, 2009, through June 30, 2011. Of this increase, 0.35 percent will be deposited to the State's General Fund and 0.15 percent will be dedicated to public safety programs without affecting the cities' MVLF allocation.

Economic Trends

In recent years, the California Department of Motor Vehicles has raised their administrative costs and consumed a larger share of cities' MVLF allocation. This trend, compounded by the economic downturn, has caused MVLF revenue declines over the past four fiscal years. In calendar year 2010, however, the new vehicle market is showing improvement. As reported by the California New Car Dealers Association, new vehicle registrations during the first three months of 2010 increased 19.8 percent compared to a year earlier; in the second quarter of 2010, new car registrations increased 26.0 percent compared to the second quarter of 2009. New vehicle registrations in California increased by nearly 44,000 units from the first quarter to the second quarter in 2010. The car market share in California exceeded national levels in the first half of 2010.

The number of vehicles in the State, the age of those vehicles, and their most recent depreciated value affect the amount of MVLF raised. The total number of vehicles in California (autos, trucks, trailers, and motorcycles) is estimated to be 30.3 million in Fiscal Year 2010 and 29.9 million in Fiscal Year 2011 with 1.6 million new vehicles as forecasted by the 2010-2011 Governor's Proposed Budget.

Fiscal Year 2011 Adopted Budget

The Fiscal Year 2011 adopted motor vehicle license fees budget of $3.1 million is based on the Fiscal Year 2010 year-end projection assuming a 20.0 percent decrease. This revenue outlook is based on reduced auto sales and the expectation that auto sales activity will remain soft as consumers recover from higher unemployment, depressed household asset values, and a cautious outlook from the economic downturn. In addition, as the California Department of Motor Vehicles has raised their administrative costs in recent years, this outlook forecasts a decrease in the MVLF allocation to the City of San Diego in anticipation of potential further increases in such costs.

Revenue from Federal & Other Agencies

Total City Budget
$35.7 million

General Fund Budget
$2.2 million

Percent of General Fund
0.2 percent

Background

A significant amount of revenue paid to the City is initially collected by other agencies and then returned (or subvened) to the City. Within the General Fund, revenues from other agencies include federal grants and reimbursements for certain general City services.

Fiscal Year 2011 Adopted Budget

Revenue from other agencies makes up 0.2 percent of the Fiscal Year 2011 Adopted Budget revenue for the General Fund. The Fiscal

Year 2011 Adopted Budget for revenue from other agencies is $2.2 million, which represents a $1.1 million or 32.8 percent decrease from the Fiscal Year 2010 Adopted Budget. Federal grant revenues in Fiscal Year 2011 declined by $372,000, from $2.2 million in Fiscal Year 2010 to $1.8 million in Fiscal Year 2011, due to the elimination of the Urban Search and Rescue reimbursement. The additional decline in revenues in this category is due to a reduction of $700,000 in excess tobacco settlement revenues from the Fiscal Year 2011 Adopted Budget, which was included in the Fiscal Year 2010 Adopted Budget.

Charges for Current Services

Total City Budget
$1,113.8 million

General Fund Budget
$145.5 million

Percent of General Fund
13.3 percent

Background

Charges for current services revenue is generated by payments for services provided to the public and other City funds. The City's General Fund pays for basic City services such as public safety, parks, and libraries. In addition, the City allocates the costs associated with central service departments, such as the City Auditor, City Comptroller, City Attorney, City Clerk, and Financial Management to all City departments by means of a rate based on the General Government Services Billing (GGSB) standard. The amounts allocated to non-General Fund departments are billed and received into the General Fund as revenue to offset the cost of the services provided by these central service departments.

Included in the charges for current services category are user fees in compliance with the User Fee Policy adopted March 2009, which has been updated in the Fiscal Year 2011 budget for full cost recovery based on the increase in the California Consumer Price Index.

Fiscal Year 2011 Adopted Budget

The Fiscal Year 2011 Adopted Budget for charges for current services revenue is $145.5 million, an $8.1 million or 5.3 percent decrease from the Fiscal Year 2010 Adopted Budget received in the General Fund. This decrease in revenue is attributable to a combined $6.6 million decrease in reimbursements for services from other departments and funds to the General Fund, including GGSB revenues.

Other Financial Sources & Uses

Total City Budget
$185.7 million

General Fund Budget
$111.4 million

Percent of General Fund
10.2 percent

Background

Other Financial Sources & Uses represent revenues received by the General Fund from other non-General Fund City funds for reimbursement of services. Also included in this category are one-time, non-recurring, revenue transfers as part of the Fiscal Year 2011 deficit mitigation plan outlined in the Fiscal Recovery section.

This revenue category was previously known as Transfers from Other Funds in the Fiscal Year 2010 Adopted Budget, but was reorganized to exclude several revenue sources that are now under the Charges for Current Services category.

Fiscal Year 2011 Adopted Budget

The Fiscal Year 2011 Adopted Budget for Other Financial Sources & Uses is $111.4 million or 10.2 percent of General Fund revenues, which represents a $11.3 million or 11.3 percent increase from the Fiscal Year 2010 Adopted Budget.

General Fund Revenues

The largest transfers include $24.6 million of savings set aside from Fiscal Year 2010 to mitigate $179 million projection deficit in Fiscal Year 2011; $11.8 million transfer from the Transient Occupancy Tax Fund; $10.1 million employee offset for the securitization of tobacco settlement; and transfers from other funds.

Other Revenue

Total City Budget
$238.0 million

General Fund Budget
$2.5 million

Percent of General Fund
0.2 percent

Other Revenues comprises 0.2 percent of the General Fund revenue budget and is mainly composed of ambulance fuel reimbursements, refunds of Supplemental Pension Savings Plan forfeitures, refuse disposal reimbursements, and other miscellaneous revenues. The Fiscal Year 2011 Adopted Budget for other revenues total $2.5 million, which is a $1.6 million or 39.4 percent decrease from the Fiscal Year 2010 Adopted Budget. The decline in revenue is mainly attributable to a decrease in certain private donations and contributions to the City.

Annual Tax Appropriation Limit (Gann Limit)

In November 1979, California voters approved Proposition 4 (Gann Initiative) and added Article XIIIB to the California State Constitution. In 1980, the State Legislature added Division 9 (commencing with Section 7900) to Title I of the Government Code to implement Article XIIIB. This legislation required the governing body of each local jurisdiction in California to establish an Annual Tax Appropriations Limit (Gann Limit) on or before June 30 for the following fiscal year. The Tax Appropriations Limit was based on actual appropriations during the fiscal years 1978-79, and was increased each year using the growth in population and inflation.

On June 5, 1990, California voters approved Proposition 111, amending Article XIIIB. Proposition 111 allowed local jurisdictions to choose the annual adjustment factors. The adjustment factors include the growth in the California per capita income, or the growth in the non-residential assessed valuation due to construction within the city and the population growth within the county or the city.

The Tax Appropriations Limit is applicable only to proceeds of taxes. Appropriations not subject to the limit are debt service on voter-approved debt and qualified capital outlays (a fixed asset, including land, with a useful life of more than 10 years and a value that equals or exceeds $100,000).

The San Diego City Council adopted a resolution in June 2010 that established the Tax Appropriations Limit for Fiscal Year 2011 at $1,375,737,264. Using the Fiscal Year 2011 Adopted Budget, the appropriations subject to the limit is $715.0 million, which was $660.7 million lower than the Gann Limit.

State of California Budget Impacts

State of California Budget Impacts

The State's FY 2011 Budget May Revise, released in May 2010, addressed the Fiscal Year 2011 estimated deficit of $19.1 billion. None of the solutions identified in the Governor's May Revision to address this deficit affected revenue sources for the City of San Diego. However, due to continued uncertainty in the economy that may affect the State's revenue forecasts, the Governor has identified certain "triggers" to balance the budget based on any potential reduction in revenues from forecasted levels. These "triggers" do not include the appropriation or reduction of any revenues remitted to the City of San Diego. However, the possibility of redirecting local gas tax revenues, dedicated to road

improvement projects, to the State's general fund still exists as on option to the State in Fiscal Year 2011 (should their fiscal condition change from forecasted levels).

For Fiscal Year 2010, the City's gas tax revenues were classified under Proposition 42 (also known as AB 2928) revenue, which was generated from a 6 percent tax on each gallon of gasoline, and HUTA (Highway User's Tax Account) gasoline tax, which was generated from a flat 18 cent tax on each gallon of gasoline. Both Proposition 42 and HUTA revenue distributed to cities and counties from the State are used for road improvement projects and are deposited into a set-aside special revenue fund by the City. In March 2010, the California Governor signed AB 86, AB 89, and SB 70, which restructured the State's portion of gasoline tax. These bills eliminated the 6 percent tax on each gallon of gasoline in favor of a flat tax of 17.3 cents per gallon (to be adjusted annually for inflation). The amount of revenue generated by the new 17.3 cent tax will be distributed according to provisions set in these bills, i.e., replacement of the revenue that was to be received by each jurisdiction under Proposition 42. Although these funds distributed to each jurisdiction are no longer considered Proposition 42 revenues, the State mandates still require the use of these funds on road improvement projects.

This restructuring of gasoline taxes did not affect the 18 cent per gallon tax that generates HUTA revenues. For Fiscal Year 2011, the City budgeted $13.3 million to be received in Proposition 42 'replacement revenue' and $21.6 million in HUTA gas tax.

The restructuring of gasoline taxes allows both HUTA and the Proposition 42 'replacement revenues' to be redirected back to the State's general fund if the State's legislature votes in majority to do so. The City could receive a repayment obligation from the State for lost revenue amounts if the State were to redirect these revenues back to their General Fund. However, the State would not have to pay interest based on these borrowed funds, and could borrow funds from cities every fiscal year. This $34.9 million in combined Proposition 42 'replacement revenues' and HUTA revenue may potentially be redirected to the State in Fiscal Year 2011 based on any changes in their estimated deficit above the "triggers" solutions presented by the Governor.

California's Proposition 1B (known as the Highway Safety, Traffic Reduction, Air Quality, and Port Security Bond Act) was established in 2006 to provide over $1 billion in funds to cities and counties throughout California for local transportation improvement projects. In Fiscal Year 2008, the City received $21.2 million from Proposition 1B funds. The City did not receive any Proposition 1B revenue in Fiscal Years 2009 or 2010, but is expected to receive another disbursement of $19.6 million in Fiscal Year 2011. In addition to these funds, the City is expected to receive State money restricted for specific purposes. The expected annual payment for the Citizen's Options for Public Safety (COPS) included in the budget is $1.6 million to be used for funding of law enforcement.

Fiscal measures taken by the State are being monitored by the City for their potential effects on revenues and expected cash flows, including the State's potential appropriation of local gas tax revenues.

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Debt Obligations

Under the direction of the Chief Financial Officer, with attention to current economic conditions and funding needs, the City executes debt instruments, administers debt proceeds, manages ongoing disclosure and debt compliance, and makes timely debt service payments. Reliance on bond instruments is an equitable means of financing projects and represents an important component of the City's Five-Year Financial Outlook for the General Fund and the Public Utilities Department's capital planning for meeting the City's infrastructure needs.



City of San Diego's existing long term debt obligations[1]

Projected Outstanding Principal as of June 30, 2010

- General Obligation Bonds: $4.3 million
- General Fund backed Lease-Revenue Obligations: $520.8 million
- Public Utilities - Water System Obligations: $865.8 million
- Public Utilities - Wastewater System Obligations: $1.2 billion

City of San Diego's General Obligation Bond Ratings as of June 2010

- Standard & Poor's: A, Stable Outlook
- Fitch Ratings: AA-, Stable Outlook
- Moody's Investors Service: Aa3, Stable Outlook

Public Utilities - Water and Wastewater Bond Ratings as of June 2010

Water (Senior/Subordinate)

- Standard & Poor's: AA-/A+, Stable Outlook
- Fitch Ratings: AA/AA-, Stable Outlook
- Moody's Investors Service: Aa2/Aa3, Stable Outlook

Wastewater

- Standard & Poor's: A+, Stable Outlook
- Fitch Ratings: AA, Stable Outlook
- Moody's Investors Service: Aa3, Stable Outlook

Under the California Constitution, the City may issue General Obligation Bonds subject to the approval of two-thirds of those voting on the bond proposition. General Obligation Bonds represent

[1] Does not reflect debt obligations of City Agencies (Redevelopment Agency and Housing Authority), Community Facilities Districts or Special Assessment Districts.

Debt Obligations

an indebtedness of the City secured by its full faith and credit. An ad valorem (value-based) tax on real property is levied to pay principal and interest on General Obligation Bonds.

Lease Revenue Bonds and Certificates of Participation are lease obligations secured by an installment sale agreement or by a lease-back arrangement with a public entity, where the general operating revenues are pledged to pay the lease payments, and in turn are used to pay debt service on the bonds or Certificates of Participation. These obligations do not constitute indebtedness under the State constitutional debt limitation, and therefore are not subject to voter approval. Payments to be made under valid leases are payable only in the year in which use and occupancy of the leased property is available, and lease payments may not be accelerated. The governmental lessee is obligated to place in its annual budget the rentals that are due and payable during each fiscal year the lessee has use of the leased property.

Revenue Bonds are payable solely from net or gross non-ad valorem tax revenues derived from General Fund revenues, tax increment revenues, rates or tolls, fees, charges, or rents paid by users of the facility constructed with the proceeds of the bond issue.

Table 1 summarizes the City's projected outstanding long-term bond obligations as of June 30, 2010, and the projected debt/lease payment for each outstanding issuance for Fiscal Year 2011.

Table 1: Summary of Debt Obligations

		Principal Outstanding as of 6/30/2010	Projected FY 2011 Debt/ Lease Payment	Final Maturity	Primary Funding Source
General Obligation Bonds					
1991	San Diego General Obligation Bonds (Public Safety Communications Project)	$ 4,340,000	$ 2,318,785	FY 2012	Property Tax
Subtotal General Obligation Bonds		**$ 4,340,000**	**$ 2,318,785**		
General Fund Backed Lease-Revenue Obligations					
Certificates of Participation					
1996A	Certificates of Participation Balboa Park/Mission Bay Park Improvements Program	$ 3,435,000	$ 3,531,180	FY 2011	Transient Occupancy Tax
2003	1993 Balboa Park/Mission Bay Park Improvements Program Refunding Certificates of Participation	$ 8,195,000	$ 756,464	FY 2024	Transient Occupancy Tax
Lease Revenue Bonds					
1998	Convention Center Expansion Authority	$ 162,545,000	$ 13,698,088	FY 2028	Transient Occupancy Tax & Port Authority Contribution
2002B	Fire and Life Safety Facilities Project	$ 21,730,000	$ 1,626,945	FY 2032	Safety Sales Tax
2003	1993 City/MTDB Authority Refunding - Old Town Trolley Extension	$ 11,445,000	$ 1,156,324	FY 2023	Transient Occupancy Tax

Table 1: Summary of Debt Obligations (Cont'd)

		Principal Outstanding as of 6/30/2010	Projected FY 2011 Debt/ Lease Payment	Final Maturity	Primary Funding Source
2007A	Ballpark Refunding Bonds	$ 145,840,000	$ 11,318,250	FY 2032	Redevelopment Agency (Centre City Development Corporation)
2010A	Master Refunding Bonds[1]	$ 167,635,000	$ 10,391,239	FY 2040	General Fund, Stadium, & Transient Occupancy Tax
Subtotal General Fund Backed Lease-Revenue Obligations		**$ 520,825,000**	**$ 42,478,490**		
Total General Fund Obligations		**$ 525,165,000**	**$ 44,797,275**		
Public Utilities - Wastewater and Water System Obligations[2]					
Wastewater System Obligations					
2009A	Sewer Revenue Bonds	$ 446,965,000	$ 28,984,444	FY 2039	Net Wastewater System Revenues
2009B	Sewer Revenue Refunding Bonds	$ 598,430,000	$ 65,003,288	FY 2025	Net Wastewater System Revenues
2010A	Sewer Revenue Refunding Bonds[3]	$ 161,930,000	$ 8,501,325	FY 2029	Net Wastewater System Revenues
Total Wastewater System Obligations		**$ 1,207,325,000**	**$ 102,489,057**		
Water System Obligations					
2002	Subordinated Water Revenue Bonds	$ 258,460,000	$ 27,292,513	FY 2033	Net Water System Revenues
2009A	Water Revenue Bonds, Refunding Series 2009A	$ 156,155,000	$ 8,679,925	FY 2039	Net Water System Revenues
2009B	Water Revenue Bonds	$ 328,060,000	$ 21,736,381	FY 2040	Net Water System Revenues
2010A	Water Revenue Bonds[4]	$ 123,075,000	$ 3,698,640	FY 2029	Net Water System Revenues
Total Water System Obligations		**$ 865,750,000**	**$ 61,407,459**		

1 The 2010A Master Refunding Bonds refunded the outstanding short-term 2009A Deferred CIP Bonds, the 1996B Balboa Park/Mission Bay Park Refunding COPs and the 1996A Qualcomm Stadium Bonds.

2 In addition to outstanding bonds, the Water and Wastewater Systems have outstanding State Revolving Fund (SRF) loan obligations. Currently, the Water System has one SRF loan; the principal outstanding as of 6/30/10 is estimated at $17.6 million. The Wastewater System has 11 SRF loans; the principal and interest outstanding as of 6/30/10 is an estimated $75.8 million.

3 The 2010A Sewer Revenue Refunding Bonds refunded the outstanding Sewer Revenue Bonds, Series 1995, Series 1997 A&B, and Series 1999 A&B.

4 The 2010A Water Revenue Bonds refunded the Water Certificates of Undivided Interest, Series 1998.

In addition to long-term debt obligations, the City issues annual Tax and Revenue Anticipation Notes (TRAN) in June to meet General Fund cash flow needs for the following fiscal year in anticipation of the receipt of property tax revenues later in the fiscal year.

Debt Obligations



The City's **Equipment and Vehicle Financing Program** provides a mechanism for the lease purchases of essential equipment in addition to pay-as-you-go funding. The lease purchases are typically over a three- to ten-year term and based on useful life expectancy of the equipment. Some examples of purchases made using this mechanism include fire trucks and other public safety vehicles, refuse packers, service trucks, Fire and Police helicopters, telecommunications equipment for public safety departments, and the City's Enterprise Resource Planning Project.

State Revolving Fund (SRF) Loans is a low interest loan program for the construction of water and wastewater infrastructure projects. SRF debt service payments are factored into debt service coverage ratios as defined by applicable water and wastewater bond indentures. Compared to traditional bond financings, the City may realize substantial savings from lower interest rates and shorter repayment terms of the SRF Loans. The loans are administered by the benefiting department. The Public Utilities department actively utilizes the SRF loan program to fund capital improvements in addition to traditional tax-exempt bond offerings.

Periodically, the City of San Diego Redevelopment Agency, Special Assessment or Community Facilities Districts, and the San Diego Housing Commission issue long-term bond obligations. The State Redevelopment Law gives the City of San Diego Redevelopment Agency administered by the City's Redevelopment Division, the Centre City Development Corporation (CCDC), and the Southeastern Economic Development Corporation (SEDC) the authority to issue Tax Allocation Bonds as a means for financing redevelopment projects. The **Tax Allocation Bonds** are secured by allocation of tax increment revenues collected within a redevelopment project area. The bonds are special obligations of the Redevelopment Agency and are not a debt of the City, the State, or any of their political subdivisions other than the Redevelopment Agency.

In addition to the long-term bond issuances, the City and the City of San Diego Redevelopment Agency have outstanding **Housing and Urban Development loan** obligations to be repaid from the future Community Development Block Grant entitlements and other sources of revenues.



Under various provisions of State law, the City has established several **Special Assessment or Community Facilities** (Mello-Roos) **Districts**. Such districts or the City, acting as a conduit issuer, have issued limited obligation bonds to finance infrastructure facilities and other public improvements necessary to facilitate development of the properties within each district. The bonds are secured solely by the properties in the district and are repaid through revenues generated by the annual levy of special assessments or special taxes on the benefiting properties. These bonds are not City obligations.

Financial Summary and Schedules

The following schedules summarize key information in the City's budget, specifically revenues, expenditures, and positions for all departments and funds, and reflects the funding sources and spending areas of the Capital Improvements Program. In addition, these schedules provide the City's Total Combined Budget, summarizing all of this information.



Schedule I

Part I: Summary of General Fund Revenues by Department

Part II: Summary of General Fund Expenditures by Department

This schedule summarizes General Fund revenues and expenditures by department with total General Fund revenues matching General Fund expenditures.

Schedule II

Part I: Summary of Revenues by Fund

Part II: Summary of Expenditures by Fund

This schedule summarizes the City's revenues and expenditures by fund type as follows:

- General Fund
- Special Revenue Funds
- Debt Service and Tax Funds
- Enterprise Funds
- Internal Service
- Other Funds

Schedule III

Summary of General Fund FTE Positions by Department

- This schedule summarizes General Fund FTE positions by department, including total FTE positions in business centers.
- Enterprise Funds

This schedule also shows the Total Combined and Net Total Combined Budgets.

Financial Summary and Schedules

Schedule IV

Summary of FTE Positions by Fund

This schedule summarizes the City's FTE positions by fund type as follows:

- General Fund
- Special Revenue Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule V

Summary of Revenues by Category by Fund

This schedule summarizes the City's revenues by category within the following fund types:

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds



Schedule VI

Summary of Expenditures by Category by Fund

This schedule summarizes the City's expenditures by category within the following fund types:

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule VII

Summary of Revenues, Expenditures, and Fund Balance

This schedule summarizes revenues, expenditures, and fund balances for the City's Non-General Funds.

Schedule VIII

Summary of Maintenance Assessment Districts Expenditures

This schedule summarizes the following information for Maintenance Assessment Districts:

- FTE Positions
- Personnel Expenditures
- Non-Personnel Expenditures

Schedule IX

Part I: Summary of General Fund Revenues by Department by Program

Part II: Summary of General Fund Expenditures by Department by Program

Part III: Summary of General Fund FTE Positions by Department by Program

This schedule summarizes General Fund revenues, expenditures, and FTE positions by program within City departments.

Schedule X

Part I: Summary of Revenues by Fund Type by Program

Part II: Summary of Expenditures by Fund Type by Program

Part III: Summary of FTE Positions by Fund Type by Program

This schedule summarizes the City's revenues, expenditures, and FTE positions by program within the following fund types:

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule XI

Part I: Summary of Revenues by Program

Part II: Summary of Expenditures by Program

Part III: Summary of FTE Positions by Program

This schedule summarizes the City's operating revenues, expenditures, and FTE positions by program as well as capital expenditures by program.

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Schedule XI - Summary of FTE Positions by Program 262

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Schedule I - Summary of General Fund Revenues by Department

Department	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Administration	$ 253,500	**$ 246,000**
City Attorney	6,183,020	**5,834,720**
City Auditor	122,323	**222,323**
City Clerk	30,352	**56,747**
City Comptroller	2,723,824	**2,541,760**
City Council	214,698	**182,698**
City Planning & Community Investment	2,762,148	**2,504,114**
City Treasurer	26,298,217	**25,804,395**
Community & Legislative Services	1,587,244	**1,355,700**
Debt Management	1,137,885	**1,008,057**
Development Services	810,134	**715,250**
Engineering & Capital Projects	63,400,000	**63,455,860**
Environmental Services	1,144,105	**994,827**
Financial Management	371,695	**67,180**
Fire-Rescue	16,155,140	**15,044,130**
General Services	35,865,128	**38,648,265**
Library	1,539,418	**1,319,707**
Major Revenues	845,232,290	**812,435,353**
Office of Homeland Security	915,742	**1,033,828**
Office of the Chief Financial Officer	500,000	**500,000**
Park & Recreation	29,893,493	**27,178,063**
Personnel	73,500	**–**
Police	38,956,001	**39,072,150**
Public Utilities	1,835,513	**1,400,000**
Purchasing & Contracting	796,856	**706,500**
Real Estate Assets	41,794,909	**43,808,666**
Storm Water	9,109,240	**10,091,858**
Total General Fund Revenues	**$ 1,129,706,375**	**$ 1,096,228,151**

Financial Summary and Schedules

Schedule I - Summary of General Fund Expenditures by Department

Department	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Administration	$ 3,915,763	$ **2,372,177**
Business Office	1,456,057	**1,157,683**
City Attorney	37,790,631	**41,884,483**
City Auditor	2,531,417	**3,761,180**
City Clerk	4,404,528	**4,763,463**
City Comptroller	10,598,676	**10,080,050**
City Council	9,383,567	**10,434,551**
City Planning & Community Investment	14,802,681	**13,581,643**
City Treasurer	17,866,743	**18,071,888**
Citywide Program Expenditures	52,921,079	**40,689,835**
Community & Legislative Services	5,878,025	**5,983,539**
Debt Management	2,632,092	**2,230,659**
Department of Information Technology	16,511,184	**18,993,847**
Development Services	6,530,597	**6,007,931**
Engineering & Capital Projects	63,344,067	**66,524,185**
Environmental Services	37,270,592	**32,561,646**
Ethics Commission	891,287	**896,863**
Financial Management	3,788,279	**4,215,681**
Fire-Rescue	191,092,571	**181,901,923**
General Fund Appropriated Reserve	1,666,935	**4,101,681**
General Services	61,393,308	**63,317,443**
Human Resources	2,466,151	**1,923,573**
Library	37,068,257	**34,052,339**
Office of Homeland Security	1,536,220	**1,755,915**
Office of the Assistant COO	526,242	**311,820**
Office of the Chief Financial Officer	879,473	**913,633**
Office of the IBA	1,453,234	**1,618,787**
Office of the Mayor and COO	642,234	**753,973**
Park & Recreation	85,952,859	**83,526,871**
Personnel	6,227,456	**6,639,524**
Police	398,258,568	**384,844,349**
Public Utilities	1,994,583	**1,994,583**
Public Works	314,407	**1,000,012**
Purchasing & Contracting	4,267,264	**3,665,027**
Real Estate Assets	3,798,100	**4,511,955**
Storm Water	37,651,248	**35,183,439**
Total General Fund Expenditures	$ **1,129,706,375**	$ **1,096,228,151**

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2010 Adopted Budget	FY 2011 Adopted Budget
General Fund		
General Fund	$ 1,129,706,375	**$ 1,096,228,151**
Total General Fund	**$ 1,129,706,375**	**$ 1,096,228,151**
Special Revenue Funds		
Automated Refuse Container Fund	$ 500,000	**$ 500,000**
Concourse and Parking Garages Operating Fund	3,323,005	**3,550,804**
Convention Center Expansion Administration Fund	75,171	**75,171**
Convention Center Expansion Project Fund	14,083,971	**13,294,829**
Environmental Growth Fund 1/3	4,654,696	**4,201,281**
Environmental Growth Fund 2/3	9,255,891	**8,349,062**
Facilities Financing Fund	2,337,579	**2,329,579**
Fire and Lifeguard Facilities Fund	1,617,570	**1,626,945**
Fire/Emergency Medical Services Transport Program Fund	7,327,295	**5,859,620**
Gas Tax Fund	24,644,732	**21,627,310**
HUD Programs Administration Fund	2,358,969	**2,850,566**
Information Technology Fund	3,164,595	**3,510,440**
Local Enforcement Agency Fund	857,528	**857,528**
Los Penasquitos Canyon Preserve Fund	176,000	**121,000**
Maintenance Assessment District (MAD) Funds	18,454,068	**18,404,585**
Mission Bay Improvements Fund	2,536,208	**872,678**
Mission Bay/Balboa Park Improvement Fund	5,468,428	**5,096,486**
New Convention Facility Fund	4,153,439	**3,400,000**
OneSD Support Fund	12,898,704	**17,284,663**
PETCO Park Fund	17,701,165	**15,895,158**
Police Decentralization Fund	7,824,648	**7,824,648**
Prop 42 Replacement - Transportation Relief Fund	15,535,558	**13,312,980**
Public Art Fund	30,000	**–**
QUALCOMM Stadium Operations	18,672,629	**14,568,123**
Redevelopment Fund	3,399,596	**3,634,020**
Regional Park Improvements Fund	2,500,000	**2,500,000**
Seized & Forfeited Assets Fund	1,000,000	**1,000,000**
Serious Traffic Offenders Program Fund	1,200,000	**1,200,000**
Storm Drain Fund	6,046,746	**6,046,746**
TransNet Extension Administration & Debt Fund	389,529	**223,546**
TransNet Extension Commercial Paper Fund	8,000,000	**–**
TransNet Extension Congestion Relief Fund	18,136,999	**15,491,737**
TransNet Extension Maintenance Fund	7,773,000	**6,639,316**
Transient Occupancy Tax Fund	80,477,372	**60,254,689**
Trolley Extension Reserve Fund	942,078	**732,000**
Underground Surcharge Fund	50,030,432	**50,907,693**
Wireless Communications Technology Fund	8,967,673	**9,225,968**

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title		FY 2010 Adopted Budget		FY 2011 Adopted Budget
Zoological Exhibits Fund		9,679,780		**8,018,590**
Total Special Revenue Funds	$	**376,195,054**	$	**331,287,761**
Debt Service and Tax Funds				
Public Safety Communication Bonds	$	1,996,510	$	**1,919,790**
Tax and Revenue Anticipation Notes Fund		1,326,331		**3,644,670**
Total Debt Service and Tax Funds	$	**3,322,841**	$	**5,564,460**
Enterprise Funds				
Airports Fund	$	5,434,888	$	**4,389,716**
Development Services Fund		45,868,370		**45,868,370**
Golf Course Fund		17,013,019		**17,046,500**
Metropolitan Sewer Utility Fund		144,600,753		**181,109,753**
Municipal Sewer Revenue Fund		304,731,803		**324,305,727**
Recycling Fund		15,866,794		**18,403,094**
Refuse Disposal Fund		31,094,511		**29,183,451**
Water Utility Operating Fund		513,630,272		**518,418,000**
Total Enterprise Funds	$	**1,078,240,410**	$	**1,138,724,611**
Internal Service Funds				
Central Stores Fund	$	23,780,557	$	**23,860,471**
Energy Conservation Program Fund		2,002,305		**1,249,480**
Fleet Services Operating Fund		48,318,809		**45,865,965**
Fleet Services Replacement Fund		41,953,536		**23,513,226**
Publishing Services Fund		5,475,862		**5,843,953**
Risk Management Administration Fund		7,895,579		**8,925,849**
Total Internal Service Funds	$	**129,426,648**	$	**109,258,944**
Total Combined Budget Revenues	$	**2,716,891,328**	$	**2,681,063,927**

Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2010 Adopted Budget	FY 2011 Adopted Budget
General Fund		
General Fund	$ 1,129,706,375	**$ 1,096,228,151**
Total General Fund	**$ 1,129,706,375**	**$ 1,096,228,151**
Special Revenue Funds		
Automated Refuse Container Fund	$ 500,000	**$ 500,000**
Concourse and Parking Garages Operating Fund	3,984,236	**3,532,522**
Convention Center Expansion Administration Fund	30,754	**30,000**
Convention Center Expansion Project Fund	21,753,587	**14,873,088**
Environmental Growth Fund 1/3	5,552,099	**4,168,806**
Environmental Growth Fund 2/3	8,896,882	**8,246,882**
Facilities Financing Fund	2,473,364	**2,232,374**
Fire and Lifeguard Facilities Fund	1,663,782	**1,673,157**
Fire/Emergency Medical Services Transport Program Fund	7,154,723	**4,548,284**
Gas Tax Fund	24,644,732	**21,627,310**
HUD Programs Administration Fund	2,300,196	**2,850,566**
Information Technology Fund	4,304,839	**3,513,894**
Local Enforcement Agency Fund	894,705	**871,533**
Los Penasquitos Canyon Preserve Fund	194,838	**221,087**
Maintenance Assessment District (MAD) Funds	38,054,595	**36,801,594**
Mission Bay/Balboa Park Improvement Fund	9,041,884	**5,108,416**
New Convention Facility Fund	3,905,278	**3,405,278**
OneSD Support Fund	12,592,861	**17,284,663**
PETCO Park Fund	23,423,234	**17,146,525**
Police Decentralization Fund	7,824,648	**7,942,828**
Prop 42 Replacement - Transportation Relief Fund	15,535,558	**13,312,980**
Public Art Fund	30,000	**–**
QUALCOMM Stadium Operations	18,080,125	**14,534,168**
Redevelopment Fund	3,399,596	**3,634,020**
Seized & Forfeited Assets Fund	2,042,684	**2,066,061**
Serious Traffic Offenders Program Fund	1,200,000	**1,200,000**
Storm Drain Fund	6,046,746	**6,046,746**
TransNet Extension Administration & Debt Fund	261,717	**223,546**
TransNet Extension Congestion Relief Fund	2,031,579	**2,031,579**
TransNet Extension Maintenance Fund	7,773,000	**6,639,316**
Transient Occupancy Tax Fund	80,477,372	**60,254,689**
Trolley Extension Reserve Fund	6,074,131	**1,183,484**
Underground Surcharge Fund	1,173,395	**77,254,269**
Wireless Communications Technology Fund	10,055,665	**9,699,235**
Zoological Exhibits Fund	9,679,780	**8,018,590**
Total Special Revenue Funds	**$ 343,052,585**	**$ 362,677,490**

Financial Summary and Schedules

Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title		FY 2010 Adopted Budget		FY 2011 Adopted Budget
Debt Service and Tax Funds				
Public Safety Communication Bonds	$	2,327,798	$	**2,319,427**
Tax and Revenue Anticipation Notes Fund		1,326,331		**3,644,670**
Total Debt Service and Tax Funds	$	**3,654,129**	$	**5,964,097**
Enterprise Funds				
Airports Fund	$	3,100,398	$	**3,346,159**
Development Services Fund		44,009,130		**41,144,859**
Golf Course Fund		13,685,717		**14,283,261**
Metropolitan Sewer Utility Fund		314,106,934		**233,716,069**
Municipal Sewer Revenue Fund		45,164,271		**112,236,609**
Recycling Fund		21,695,273		**19,744,046**
Refuse Disposal Fund		36,765,823		**34,460,454**
Water Utility Operating Fund		384,541,038		**425,094,718**
Total Enterprise Funds	$	**863,068,584**	$	**884,026,175**
Internal Service Funds				
Central Stores Fund	$	23,780,557	$	**23,860,471**
Energy Conservation Program Fund		1,845,379		**2,396,908**
Fleet Services Operating Fund		51,362,815		**51,189,151**
Fleet Services Replacement Fund		34,757,700		**14,799,955**
Publishing Services Fund		5,475,862		**5,843,953**
Risk Management Administration Fund		9,100,205		**9,666,047**
Total Internal Service Funds	$	**126,322,518**	$	**107,756,485**
Total Combined Budget Expenditures	$	**2,465,804,191**	$	**2,456,652,398**

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Special Revenue Funds		
Antenna Lease Revenue Fund	$ 43,000	**$ –**
Concourse and Parking Garages Operating Fund	–	**450,000**
Crossroads Redevelopmen CIP Contributions Fund	200,000	**–**
Del Mar Terrace CIP Fund	420,000	**165,000**
EGF CIP Fund 1/3	–	**170,000**
Enregy Conservation Program CIP Fund	200,000	**–**
Maintenance Assessment District (MAD) Funds	1,775,704	**1,059,243**
Mid-City CIP Fund	200,000	**100,000**
Mission Bay Improvements Fund	2,536,208	**872,678**
Mission Trails Regional Park Fund	472,000	**–**
North Park CIP Fund	330,000	**30,000**
Park Village CIP Fund	10,000	**38,000**
QUALCOMM Stadium Operations CIP Fund	750,000	**750,000**
Regional Park Improvements Fund	2,500,000	**2,500,000**
Sea World Traffic Mitigation Fund	2,000,000	**–**
Talmadge CIP Fund	125,000	**100,000**
Underground Surcharge CIP Fund	48,857,037	**7,500,000**
Total Special Revenue Funds	**$ 60,418,949**	**$ 13,734,921**
Enterprise Funds		
Balboa Park Golf Course CIP Fund	$ 934,120	**$ 2,300,000**
Brown Field Special Aviation	850,000	**850,000**
Metropolitan Sewer Utility Fund	6,684,905	**22,392,435**
Mission Bay Golf Course CIP Fund	1,300,000	**760,000**
Montgomery Field Special Aviation	950,000	**950,000**
Municipal Sewer Revenue Fund	127,395,731	**112,772,645**
Recycling Fund CIP Fund	26,072	**–**
Refuse Disposal CIP Fund	7,276,122	**4,425,000**
Torrey Pines Golf Course CIP Fund	1,100,000	**300,000**
Water Utility Operating Fund	149,776,309	**105,714,696**
Total Enterprise Funds	**$ 296,293,259**	**$ 250,464,776**
Capital Project Funds		
Belmont/Mission Beach Develop	$ 500,000	**$ –**
CIP Contributions from General Fund	959,149	**1,300,000**
Capital Outlay-Misc Revenue	21,800,000	**–**
Carmel Valley Consolidated FBA	1,822,500	**2,444,154**
Clairemont Mesa - Urban Comm	600,000	**–**
College Area	–	**200,000**
ERP-Capital Project Fund	9,874,376	**–**

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Equipment Division CIP Fund	350,000	**500,000**
Golden Hill Urban Comm	–	**75,000**
Highland/Landis(East SD)-Major	–	**13,828**
Kearny Mesa-Urban Comm	750,000	**–**
La Jolla Urban Comm	950,000	**–**
Linda Vista Urban Comm	300,000	**200,000**
Mid City Urban Comm	–	**250,000**
Mid-City - Park Dev Fund	60,000	**1,000,000**
Midway/Pacific Hwy Urban Comm	–	**1,150,000**
Mission Valley-Urban Comm.	3,000,000	**–**
Montgomery/Waller-Major Dist	33,792	**–**
Navajo Urban Comm	400,000	**125,000**
North Park Urban Comm	–	**200,000**
North University City-FBA	17,610,750	**–**
Ocean Beach Urban Comm	75,000	**–**
Old San Diego - Urban Comm	–	**60,000**
Otay Mesa-East (From 39062)	119,246	**–**
Otay Mesa-West (From 39067)	3,214,707	**–**
Otay Mesa/Nestor Urb Comm	125,000	**375,000**
PV Est-Other P & R Facilities	275,000	**–**
Pacific Beach Urban Comm	550,000	**600,000**
Peninsula Urban Comm	200,000	**150,000**
Rancho Bernardo-Fac Dev Fund	–	**1,200,000**
Rancho Encantada	–	**253,000**
Rancho Penasquitos FBA	–	**800,614**
S.E. San Diego Urban Comm	1,000,000	**2,915,000**
San Ysidro Urban Comm	–	**750,000**
Scripps Miramar Ranch FBA	2,395,819	**–**
Scripps/Plan Amend. Area	567,647	**–**
Serra Mesa - Urban Community	1,100,000	**225,000**
Tierrasanta - DIF	–	**150,000**
Torrey Highlands	–	**6,148,447**
Torrey Pines - Urban Community	150,000	**–**
TransNet Extension Administration & Debt Fund	127,812	**–**
TransNet Extension Commercial Paper Fund	8,000,000	**–**
TransNet Extension Congestion Relief Fund	16,105,420	**13,460,158**
TransNet Extension RTCI Fee	–	**425,000**
Uptown Urban Comm	2,900,000	**450,000**
West Pac Contrib Torrey High	612,666	**–**
Total Capital Project Funds	**$ 96,528,884**	**$ 35,420,201**
Total Capital Budget Expenditures	**$ 453,241,092**	**$ 299,619,898**
Total Combined Operating and Capital Budget Expenditures	**$ 2,919,045,283**	**$ 2,756,272,296**

Schedule III - Summary of General Fund FTE Positions by Department

Department	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Administration	20.75	**18.47**
Business Office	9.25	**7.25**
City Attorney	341.22	**348.43**
City Auditor	16.50	**18.50**
City Clerk	45.00	**45.43**
City Comptroller	92.00	**81.00**
City Council	91.50	**93.38**
City Planning & Community Investment	65.70	**62.00**
City Planning & Development	–	**–**
City Treasurer	122.00	**110.63**
Community & Legislative Services	37.00	**37.19**
Customer Services	–	**–**
Debt Management	21.00	**18.00**
Development Services	64.00	**58.00**
Engineering & Capital Projects	519.50	**523.66**
Environmental Services	151.76	**139.21**
Ethics Commission	7.00	**6.00**
Financial Management	31.00	**31.12**
Fire-Rescue	1,187.63	**1,146.09**
General Services	377.92	**374.92**
Human Resources	16.00	**13.10**
Library	378.46	**358.40**
Office of Homeland Security	11.70	**13.51**
Office of the Assistant COO	3.00	**1.00**
Office of the Chief Financial Officer	3.00	**3.00**
Office of the IBA	10.00	**10.00**
Office of the Mayor and COO	3.00	**3.00**
Park & Recreation	765.28	**757.44**
Personnel	57.50	**59.73**
Police	2,754.75	**2,538.20**
Public Works	1.50	**4.50**
Purchasing & Contracting	40.00	**37.00**
Real Estate Assets	32.00	**28.00**
Storm Water	120.00	**121.82**
Total Budget FTE Positions	**7,396.92**	**7,067.98**

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Schedule IV - Summary of FTE Positions by Fund

Fund Type/Title	FY 2010 Adopted Budget	FY 2011 Adopted Budget
General Fund		
General Fund	7,396.92	**7,067.98**
Total General Fund	**7,396.92**	**7,067.98**
Special Revenue Funds		
Concourse and Parking Garages Operating Fund	2.00	**2.00**
Facilities Financing Fund	16.00	**15.00**
Fire/Emergency Medical Services Transport Program Fund	48.40	**33.40**
HUD Programs Administration Fund	14.00	**20.00**
Information Technology Fund	21.00	**17.00**
Local Enforcement Agency Fund	6.00	**6.00**
Los Penasquitos Canyon Preserve Fund	2.00	**2.00**
Maintenance Assessment District (MAD) Funds	23.75	**23.44**
OneSD Support Fund	19.00	**19.00**
PETCO Park Fund	1.00	**1.00**
QUALCOMM Stadium Operations	36.75	**36.75**
Redevelopment Fund	29.00	**31.50**
Transient Occupancy Tax Fund	9.00	**9.00**
Underground Surcharge Fund	6.50	**6.50**
Wireless Communications Technology Fund	51.00	**49.99**
Total Special Revenue Funds	**285.40**	**272.58**
Enterprise Funds		
Airports Fund	19.00	**19.00**
Development Services Fund	410.00	**410.00**
Golf Course Fund	95.75	**97.49**
Metropolitan Sewer Utility Fund	589.50	**479.92**
Municipal Sewer Revenue Fund	238.00	**442.24**
Recycling Fund	131.53	**108.41**
Refuse Disposal Fund	167.94	**166.61**
Water Utility Operating Fund	785.50	**704.27**
Total Enterprise Funds	**2,437.22**	**2,427.93**
Internal Service Funds		
Central Stores Fund	22.00	**23.00**
Energy Conservation Program Fund	8.85	**14.20**
Fleet Services Operating Fund	249.00	**249.00**
Publishing Services Fund	25.00	**25.00**
Risk Management Administration Fund	82.25	**80.16**
Total Internal Service Funds	**387.10**	**391.36**

Financial Summary and Schedules

Schedule IV - Summary of FTE Positions by Fund

Fund Type/Title	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Other Funds		
City Employee's Retirement System Fund	65.00	**62.24**
Total Other Funds	**65.00**	**62.24**
Total Budget FTE Positions	**10,571.64**	**10,222.09**

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2010 Adopted Budget	FY 2011 Adopted Budget
General Fund		
General Fund		
Property Taxes	**$ 382,627,885**	**$ 390,060,910**
Property Taxes	382,627,885	390,060,910
Sales Tax	**$ 217,198,749**	**$ 193,758,181**
Sales Taxes	210,141,169	187,471,361
Safety Sales Tax	7,057,580	6,286,820
Transient Occupancy Taxes	**$ 75,907,285**	**$ 66,115,157**
Transient Occupancy Taxes	75,907,285	66,115,157
Other Local Taxes	**$ 78,228,107**	**$ 71,870,739**
Property Transfer Taxes	4,511,178	4,685,604
SDG&E	41,410,761	37,330,029
CATV	18,091,168	17,450,106
Refuse Collection Franchise	11,330,000	9,500,000
Other Franchises	2,885,000	2,905,000
Licenses and Permits	**$ 32,435,859**	**$ 31,595,529**
Business Taxes	8,781,861	6,940,778
Rental Unit Taxes	6,775,000	5,425,000
Parking Meters	6,900,000	9,500,000
Refuse Collector Business Taxes	1,000,000	780,000
Other Licenses and Permits	8,978,998	8,949,751
Fines, Forfeitures, and Penalties	**$ 32,433,877**	**$ 32,795,743**
Parking Citations	17,323,315	17,323,315
Municipal Court	7,813,809	7,813,809
Negligent Impound	2,850,000	2,850,000
Other Fines and Forfeitures	4,446,753	4,808,619
Revenue from Money and Property	**$ 45,818,199**	**$ 45,267,712**
Interest and Dividends	4,091,471	1,655,994
Mission Bay	–	30,651,466
Pueblo Lands	5,327,472	4,456,000
Other Rents and Concessions	36,399,256	8,504,252
Revenue from Federal Agencies	**$ 2,243,742**	**$ 1,871,828**
Rev from Fed Ag	2,243,742	1,871,828
Revenue from Other Agencies	**$ 4,931,283**	**$ 3,472,645**
Motor Vehicle License Fees	3,900,000	3,142,922
Rev from Other Ag	1,031,283	329,723
Charges for Current Services	**$ 153,598,906**	**$ 145,459,323**
Charges for Current Services	153,598,906	145,459,323
Other Revenue	**$ 4,152,978**	**$ 2,517,981**
Other Revenue	4,152,978	2,517,981

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Other Financial Sources (Uses)	**$ 100,129,505**	**$ 111,442,403**
Other Financial Sources (Uses)	100,129,505	111,442,403
Total General Fund	**$ 1,129,706,375**	**$ 1,096,228,151**
Total General Fund	**$ 1,129,706,375**	**$ 1,096,228,151**

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Special Revenue Funds		
Facilities Financing Fund		
Special Assessments	$ –	$ **96,000**
Special Assessments	–	96,000
Licenses and Permits	$ **590,300**	$ **536,300**
Other Licenses and Permits	590,300	536,300
Revenue from Money and Property	$ **2,100**	$ **2,100**
Interest and Dividends	2,100	2,100
Charges for Current Services	$ **244,500**	$ **294,500**
Charges for Current Services	244,500	294,500
Other Revenue	$ **1,500,679**	$ **1,400,679**
Other Revenue	1,500,679	1,400,679
Total Facilities Financing Fund	$ **2,337,579**	$ **2,329,579**
Public Art Fund		
Other Financial Sources (Uses)	$ **30,000**	$ **–**
Other Financial Sources (Uses)	30,000	–
Total Public Art Fund	$ **30,000**	$ **–**
Maintenance Assessment District (MAD) Funds		
Revenue from Money and Property	$ **398,929**	$ **391,098**
Interest and Dividends	398,929	391,098
Other Revenue	$ **66,027**	$ **10,300**
Other Revenue	66,027	10,300
Other Financial Sources (Uses)	$ **3,659,530**	$ **3,797,004**
Other Financial Sources (Uses)	3,659,530	3,797,004
Property Taxes	$ **13,817,909**	$ **13,692,122**
Property Taxes	13,817,909	13,692,122
Charges for Current Services	$ **315,418**	$ **317,806**
Charges for Current Services	315,418	317,806
Special Assessments	$ **196,255**	$ **196,255**
Special Assessments	196,255	196,255
Total Maintenance Assessment District (MAD) Funds	$ **18,454,068**	$ **18,404,585**
Environmental Growth Fund 2/3		
Other Local Taxes	$ **9,202,391**	$ **8,295,562**
SDG&E	9,202,391	8,295,562
Revenue from Money and Property	$ **53,500**	$ **53,500**
Interest and Dividends	53,500	53,500
Total Environmental Growth Fund 2/3	$ **9,255,891**	$ **8,349,062**

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Environmental Growth Fund 1/3		
Other Local Taxes	**$ 4,601,196**	**$ 4,147,781**
SDG&E	4,601,196	4,147,781
Revenue from Money and Property	**$ 53,500**	**$ 53,500**
Interest and Dividends	53,500	53,500
Total Environmental Growth Fund 1/3	**$ 4,654,696**	**$ 4,201,281**
Police Decentralization Fund		
Other Financial Sources (Uses)	**$ 7,824,648**	**$ 7,824,648**
Other Financial Sources (Uses)	7,824,648	7,824,648
Total Police Decentralization Fund	**$ 7,824,648**	**$ 7,824,648**
Trolley Extension Reserve Fund		
Other Financial Sources (Uses)	**$ 942,078**	**$ 732,000**
Other Financial Sources (Uses)	942,078	732,000
Total Trolley Extension Reserve Fund	**$ 942,078**	**$ 732,000**
QUALCOMM Stadium Operations		
Licenses and Permits	**$ 4,000**	**$ 4,000**
Other Licenses and Permits	4,000	4,000
Revenue from Money and Property	**$ 6,620,359**	**$ 6,042,709**
Interest and Dividends	35,000	35,000
Other Rents and Concessions	6,585,359	6,007,709
Charges for Current Services	**$ 180,000**	**$ 243,000**
Charges for Current Services	180,000	243,000
Other Revenue	**$ 46,600**	**$ 46,600**
Other Revenue	46,600	46,600
Other Financial Sources (Uses)	**$ 11,821,670**	**$ 8,231,814**
Other Financial Sources (Uses)	11,821,670	8,231,814
Total QUALCOMM Stadium Operations	**$ 18,672,629**	**$ 14,568,123**
Gas Tax Fund		
Other Local Taxes	**$ 24,295,928**	**$ 21,228,790**
Other Local Taxes	24,295,928	21,228,790
Revenue from Money and Property	**$ 348,804**	**$ 398,520**
Interest and Dividends	250,000	250,000
Other Rents and Concessions	98,804	148,520
Total Gas Tax Fund	**$ 24,644,732**	**$ 21,627,310**

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Transient Occupancy Tax Fund		
Transient Occupancy Taxes	**$ 69,006,622**	**$ 60,104,689**
Transient Occupancy Taxes	69,006,622	60,104,689
Licenses and Permits	**$ 50,000**	**$ 50,000**
Other Licenses and Permits	50,000	50,000
Revenue from Federal Agencies	**$ 11,320,750**	**$ –**
Rev from Fed Ag	11,320,750	–
Charges for Current Services	**$ 100,000**	**$ 100,000**
Charges for Current Services	100,000	100,000
Total Transient Occupancy Tax Fund	**$ 80,477,372**	**$ 60,254,689**
Convention Center Expansion Administration Fund		
Other Financial Sources (Uses)	**$ 75,171**	**$ 75,171**
Other Financial Sources (Uses)	75,171	75,171
Total Convention Center Expansion Administration Fund	**$ 75,171**	**$ 75,171**
Convention Center Expansion Project Fund		
Revenue from Money and Property	**$ 185,000**	**$ 120,000**
Interest and Dividends	185,000	120,000
Revenue from Federal Agencies	**$ 4,500,000**	**$ 4,500,000**
Rev from Fed Ag	4,500,000	4,500,000
Other Financial Sources (Uses)	**$ 9,398,971**	**$ 8,674,829**
Other Financial Sources (Uses)	9,398,971	8,674,829
Total Convention Center Expansion Project Fund	**$ 14,083,971**	**$ 13,294,829**
PETCO Park Fund		
Revenue from Money and Property	**$ 1,915,000**	**$ 1,220,850**
Interest and Dividends	400,000	400,000
Other Rents and Concessions	1,515,000	820,850
Revenue from Federal Agencies	**$ –**	**$ 11,318,250**
Rev from Fed Ag	–	11,318,250
Other Revenue	**$ 1,043,000**	**$ 856,058**
Other Revenue	1,043,000	856,058
Other Financial Sources (Uses)	**$ 14,743,165**	**$ 2,500,000**
Other Financial Sources (Uses)	14,743,165	2,500,000
Total PETCO Park Fund	**$ 17,701,165**	**$ 15,895,158**
Mission Bay/Balboa Park Improvement Fund		
Other Financial Sources (Uses)	**$ 5,468,428**	**$ 5,096,486**
Other Financial Sources (Uses)	5,468,428	5,096,486
Total Mission Bay/Balboa Park Improvement Fund	**$ 5,468,428**	**$ 5,096,486**

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2010 Adopted Budget		FY 2011 Adopted Budget
New Convention Facility Fund				
Other Financial Sources (Uses)	$	**4,153,439**	$	**3,400,000**
Other Financial Sources (Uses)		4,153,439		3,400,000
Total New Convention Facility Fund	$	**4,153,439**	$	**3,400,000**
Underground Surcharge Fund				
Other Local Taxes	$	**49,481,890**	$	**50,358,037**
SDG&E		49,481,890		50,358,037
Revenue from Money and Property	$	**450,282**	$	**549,656**
Interest and Dividends		450,282		549,656
Charges for Current Services	$	**98,260**	$	**–**
Charges for Current Services		98,260		–
Total Underground Surcharge Fund	$	**50,030,432**	$	**50,907,693**
Zoological Exhibits Fund				
Property Taxes	$	**9,679,780**	$	**8,018,590**
Property Taxes		9,679,780		8,018,590
Total Zoological Exhibits Fund	$	**9,679,780**	$	**8,018,590**
Seized & Forfeited Assets Fund				
Revenue from Federal Agencies	$	**1,000,000**	$	**1,000,000**
Rev from Fed Ag		1,000,000		1,000,000
Total Seized & Forfeited Assets Fund	$	**1,000,000**	$	**1,000,000**
Local Enforcement Agency Fund				
Licenses and Permits	$	**563,665**	$	**563,665**
Other Licenses and Permits		563,665		563,665
Revenue from Money and Property	$	**20,000**	$	**20,000**
Interest and Dividends		20,000		20,000
Charges for Current Services	$	**273,863**	$	**273,863**
Charges for Current Services		273,863		273,863
Total Local Enforcement Agency Fund	$	**857,528**	$	**857,528**
Fire/Emergency Medical Services Transport Program Fund				
Revenue from Federal Agencies	$	**–**	$	**438,225**
Rev from Fed Ag		–		438,225
Revenue from Other Agencies	$	**500,000**	$	**500,000**
Rev from Other Ag		500,000		500,000
Charges for Current Services	$	**1,517,828**	$	**–**
Charges for Current Services		1,517,828		–

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Other Revenue	**$ 5,309,467**	**$ 4,921,395**
Other Revenue	5,309,467	4,921,395
Total Fire/Emergency Medical Services Transport Program Fund	**$ 7,327,295**	**$ 5,859,620**
Fire and Lifeguard Facilities Fund		
Other Financial Sources (Uses)	**$ 1,617,570**	**$ 1,626,945**
Other Financial Sources (Uses)	1,617,570	1,626,945
Total Fire and Lifeguard Facilities Fund	**$ 1,617,570**	**$ 1,626,945**
Redevelopment Fund		
Charges for Current Services	**$ 3,399,596**	**$ 3,634,020**
Charges for Current Services	3,399,596	3,634,020
Total Redevelopment Fund	**$ 3,399,596**	**$ 3,634,020**
Concourse and Parking Garages Operating Fund		
Revenue from Money and Property	**$ 3,323,005**	**$ 3,550,804**
Other Rents and Concessions	3,323,005	3,550,804
Total Concourse and Parking Garages Operating Fund	**$ 3,323,005**	**$ 3,550,804**
Storm Drain Fund		
Charges for Current Services	**$ 6,046,746**	**$ 6,046,746**
Charges for Current Services	6,046,746	6,046,746
Total Storm Drain Fund	**$ 6,046,746**	**$ 6,046,746**
Automated Refuse Container Fund		
Charges for Current Services	**$ 500,000**	**$ 500,000**
Charges for Current Services	500,000	500,000
Total Automated Refuse Container Fund	**$ 500,000**	**$ 500,000**
Los Penasquitos Canyon Preserve Fund		
Revenue from Money and Property	**$ 6,000**	**$ 6,000**
Other Rents and Concessions	6,000	6,000
Other Financial Sources (Uses)	**$ 170,000**	**$ 115,000**
Other Financial Sources (Uses)	170,000	115,000
Total Los Penasquitos Canyon Preserve Fund	**$ 176,000**	**$ 121,000**
Serious Traffic Offenders Program Fund		
Fines, Forfeitures, and Penalties	**$ 1,165,000**	**$ 1,165,000**
Other Fines and Forfeitures	1,165,000	1,165,000
Revenue from Money and Property	**$ 35,000**	**$ 35,000**
Interest and Dividends	35,000	35,000
Total Serious Traffic Offenders Program Fund	**$ 1,200,000**	**$ 1,200,000**

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Prop 42 Replacement - Transportation Relief Fund		
Sales Tax	**$ 15,535,558**	**$ 13,312,980**
Sales Taxes	15,535,558	13,312,980
Total Prop 42 Replacement - Transportation Relief Fund	**$ 15,535,558**	**$ 13,312,980**
Information Technology Fund		
Charges for Current Services	**$ 1,342,218**	**$ 1,428,591**
Charges for Current Services	1,342,218	1,428,591
Other Financial Sources (Uses)	**$ 1,822,377**	**$ 2,081,849**
Other Financial Sources (Uses)	1,822,377	2,081,849
Total Information Technology Fund	**$ 3,164,595**	**$ 3,510,440**
Mission Bay Improvements Fund		
Other Financial Sources (Uses)	**$ 2,536,208**	**$ 872,678**
Other Financial Sources (Uses)	2,536,208	872,678
Total Mission Bay Improvements Fund	**$ 2,536,208**	**$ 872,678**
Regional Park Improvements Fund		
Other Financial Sources (Uses)	**$ 2,500,000**	**$ 2,500,000**
Other Financial Sources (Uses)	2,500,000	2,500,000
Total Regional Park Improvements Fund	**$ 2,500,000**	**$ 2,500,000**
HUD Programs Administration Fund		
Revenue from Federal Agencies	**$ –**	**$ 2,850,566**
Rev from Fed Ag	–	2,850,566
Charges for Current Services	**$ 2,358,969**	**$ –**
Charges for Current Services	2,358,969	–
Total HUD Programs Administration Fund	**$ 2,358,969**	**$ 2,850,566**
OneSD Support Fund		
Charges for Current Services	**$ 5,332,843**	**$ 7,138,566**
Charges for Current Services	5,332,843	7,138,566
Other Financial Sources (Uses)	**$ 7,565,861**	**$ 10,146,097**
Other Financial Sources (Uses)	7,565,861	10,146,097
Total OneSD Support Fund	**$ 12,898,704**	**$ 17,284,663**
Wireless Communications Technology Fund		
Charges for Current Services	**$ 450,000**	**$ 450,000**
Charges for Current Services	450,000	450,000

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2010 Adopted Budget		FY 2011 Adopted Budget
Other Financial Sources (Uses)	**$**	**8,517,673**	**$**	**8,775,968**
Other Financial Sources (Uses)		8,517,673		8,775,968
Total Wireless Communications Technology Fund	**$**	**8,967,673**	**$**	**9,225,968**
TransNet Extension Congestion Relief Fund				
Sales Tax	**$**	**18,136,999**	**$**	**15,491,737**
Sales Taxes		18,136,999		15,491,737
Total TransNet Extension Congestion Relief Fund	**$**	**18,136,999**	**$**	**15,491,737**
TransNet Extension Maintenance Fund				
Sales Tax	**$**	**7,773,000**	**$**	**6,639,316**
Sales Taxes		7,773,000		6,639,316
Total TransNet Extension Maintenance Fund	**$**	**7,773,000**	**$**	**6,639,316**
TransNet Extension Administration & Debt Fund				
Sales Tax	**$**	**389,529**	**$**	**223,546**
Sales Taxes		389,529		223,546
Total TransNet Extension Administration & Debt Fund	**$**	**389,529**	**$**	**223,546**
TransNet Extension Commercial Paper Fund				
Other Revenue	**$**	**8,000,000**	**$**	**–**
Other Revenue		8,000,000		–
Total TransNet Extension Commercial Paper Fund	**$**	**8,000,000**	**$**	**–**
Total Special Revenue Funds	**$**	**376,195,054**	**$**	**331,287,761**

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Debt Service and Tax Funds		
Tax and Revenue Anticipation Notes Fund		
Other Revenue	$ **–**	$ **2,200,519**
Other Revenue	–	2,200,519
Other Financial Sources (Uses)	$ **1,326,331**	$ **1,444,151**
Other Financial Sources (Uses)	1,326,331	1,444,151
Total Tax and Revenue Anticipation Notes Fund	$ **1,326,331**	$ **3,644,670**
Public Safety Communication Bonds		
Property Taxes	$ **1,941,510**	$ **1,896,790**
Property Taxes	1,941,510	1,896,790
Revenue from Money and Property	$ **55,000**	$ **23,000**
Interest and Dividends	55,000	23,000
Total Public Safety Communication Bonds	$ **1,996,510**	$ **1,919,790**
Total Debt Service and Tax Funds	$ **3,322,841**	$ **5,564,460**

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Enterprise Funds		
Municipal Sewer Revenue Fund		
Fines, Forfeitures, and Penalties	**$ 5,000**	**$ 5,000**
Other Fines and Forfeitures	5,000	5,000
Revenue from Money and Property	**$ 4,277,000**	**$ 6,077,000**
Interest and Dividends	4,200,000	6,000,000
Other Rents and Concessions	77,000	77,000
Charges for Current Services	**$ 300,445,929**	**$ 318,219,853**
Charges for Current Services	300,445,929	318,219,853
Other Financial Sources (Uses)	**$ 3,874**	**$ 3,874**
Other Financial Sources (Uses)	3,874	3,874
Total Municipal Sewer Revenue Fund	**$ 304,731,803**	**$ 324,305,727**
Metropolitan Sewer Utility Fund		
Revenue from Federal Agencies	**$ 250,000**	**$ 359,000**
Rev from Fed Ag	250,000	359,000
Charges for Current Services	**$ 78,925,753**	**$ 71,954,753**
Charges for Current Services	78,925,753	71,954,753
Other Revenue	**$ 65,425,000**	**$ 108,796,000**
Other Revenue	65,425,000	108,796,000
Total Metropolitan Sewer Utility Fund	**$ 144,600,753**	**$ 181,109,753**
Water Utility Operating Fund		
Licenses and Permits	**$ 1,000**	**$ –**
Other Licenses and Permits	1,000	–
Revenue from Money and Property	**$ 11,470,588**	**$ 9,479,000**
Interest and Dividends	6,032,000	5,000,000
Other Rents and Concessions	5,438,588	4,479,000
Revenue from Federal Agencies	**$ 7,819,703**	**$ 4,334,000**
Rev from Fed Ag	7,819,703	4,334,000
Charges for Current Services	**$ 373,508,981**	**$ 390,884,000**
Charges for Current Services	373,508,981	390,884,000
Other Revenue	**$ 120,812,000**	**$ 113,721,000**
Other Revenue	120,812,000	113,721,000
Other Financial Sources (Uses)	**$ 18,000**	**$ –**
Other Financial Sources (Uses)	18,000	–
Total Water Utility Operating Fund	**$ 513,630,272**	**$ 518,418,000**

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Airports Fund		
Revenue from Money and Property	**$ 4,973,446**	**$ 3,952,960**
Interest and Dividends	300,000	450,000
Other Rents and Concessions	4,673,446	3,502,960
Charges for Current Services	**$ 461,442**	**$ 436,756**
Charges for Current Services	461,442	436,756
Total Airports Fund	**$ 5,434,888**	**$ 4,389,716**
Development Services Fund		
Licenses and Permits	**$ 23,521,184**	**$ 23,521,184**
Other Licenses and Permits	23,521,184	23,521,184
Fines, Forfeitures, and Penalties	**$ 2,006**	**$ 2,006**
Other Fines and Forfeitures	2,006	2,006
Revenue from Money and Property	**$ 877,072**	**$ 877,072**
Interest and Dividends	877,072	877,072
Charges for Current Services	**$ 20,366,993**	**$ 20,366,993**
Charges for Current Services	20,366,993	20,366,993
Other Revenue	**$ 101,115**	**$ 101,115**
Other Revenue	101,115	101,115
Other Financial Sources (Uses)	**$ 1,000,000**	**$ 1,000,000**
Other Financial Sources (Uses)	1,000,000	1,000,000
Total Development Services Fund	**$ 45,868,370**	**$ 45,868,370**
Refuse Disposal Fund		
Fines, Forfeitures, and Penalties	**$ 32,500**	**$ 10,500**
Other Fines and Forfeitures	32,500	10,500
Revenue from Money and Property	**$ 2,000,000**	**$ 1,820,000**
Interest and Dividends	2,000,000	1,820,000
Charges for Current Services	**$ 26,754,675**	**$ 26,086,151**
Charges for Current Services	26,754,675	26,086,151
Other Revenue	**$ 462,140**	**$ 450,000**
Other Revenue	462,140	450,000
Other Financial Sources (Uses)	**$ 1,845,196**	**$ 816,800**
Other Financial Sources (Uses)	1,845,196	816,800
Total Refuse Disposal Fund	**$ 31,094,511**	**$ 29,183,451**
Golf Course Fund		
Revenue from Money and Property	**$ 16,088,526**	**$ 7,594,000**
Interest and Dividends	351,979	352,000
Other Rents and Concessions	15,736,547	7,242,000

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2010 Adopted Budget		FY 2011 Adopted Budget
Charges for Current Services	**$**	**560,431**	**$**	**9,202,500**
Charges for Current Services		560,431		9,202,500
Other Revenue	**$**	**364,062**	**$**	**250,000**
Other Revenue		364,062		250,000
Total Golf Course Fund	**$**	**17,013,019**	**$**	**17,046,500**
Recycling Fund				
Revenue from Money and Property	**$**	**518,000**	**$**	**442,800**
Interest and Dividends		360,000		300,000
Other Rents and Concessions		158,000		142,800
Revenue from Federal Agencies	**$**	**870,000**	**$**	**–**
Rev from Fed Ag		870,000		–
Charges for Current Services	**$**	**14,124,874**	**$**	**17,603,374**
Charges for Current Services		14,124,874		17,603,374
Other Revenue	**$**	**353,920**	**$**	**356,920**
Other Revenue		353,920		356,920
Total Recycling Fund	**$**	**15,866,794**	**$**	**18,403,094**
Total Enterprise Funds	**$**	**1,078,240,410**	**$**	**1,138,724,611**

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Internal Service Funds		
Energy Conservation Program Fund		
Revenue from Federal Agencies	$ –	$ **316,258**
Rev from Fed Ag	–	316,258
Charges for Current Services	$ **517,878**	$ **430,000**
Charges for Current Services	517,878	430,000
Other Financial Sources (Uses)	$ **1,484,427**	$ **503,222**
Other Financial Sources (Uses)	1,484,427	503,222
Total Energy Conservation Program Fund	$ **2,002,305**	$ **1,249,480**
Fleet Services Operating Fund		
Fines, Forfeitures, and Penalties	$ **20,000**	$ **20,000**
Other Fines and Forfeitures	20,000	20,000
Charges for Current Services	$ **48,003,809**	$ **44,658,014**
Charges for Current Services	48,003,809	44,658,014
Other Revenue	$ **295,000**	$ **295,000**
Other Revenue	295,000	295,000
Other Financial Sources (Uses)	$ –	$ **892,951**
Other Financial Sources (Uses)	–	892,951
Total Fleet Services Operating Fund	$ **48,318,809**	$ **45,865,965**
Fleet Services Replacement Fund		
Charges for Current Services	$ **36,834,046**	$ **18,393,736**
Charges for Current Services	36,834,046	18,393,736
Other Revenue	$ **2,000,000**	$ **2,000,000**
Other Revenue	2,000,000	2,000,000
Other Financial Sources (Uses)	$ **3,119,490**	$ **3,119,490**
Other Financial Sources (Uses)	3,119,490	3,119,490
Total Fleet Services Replacement Fund	$ **41,953,536**	$ **23,513,226**
Central Stores Fund		
Charges for Current Services	$ **23,675,557**	$ **23,755,471**
Charges for Current Services	23,675,557	23,755,471
Other Revenue	$ **105,000**	$ **105,000**
Other Revenue	105,000	105,000
Total Central Stores Fund	$ **23,780,557**	$ **23,860,471**
Publishing Services Fund		
Charges for Current Services	$ **5,475,862**	$ **5,843,953**
Charges for Current Services	5,475,862	5,843,953
Total Publishing Services Fund	$ **5,475,862**	$ **5,843,953**

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Risk Management Administration Fund		
Revenue from Federal Agencies	**$ 7,866,177**	**$ 8,896,447**
Rev from Fed Ag	7,866,177	8,896,447
Charges for Current Services	**$ 29,402**	**$ 29,402**
Charges for Current Services	29,402	29,402
Total Risk Management Administration Fund	**$ 7,895,579**	**$ 8,925,849**
Total Internal Service Funds	**$ 129,426,648**	**$ 109,258,944**
Total Combined Budget Revenues	**$ 2,716,891,328**	**$ 2,681,063,927**

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Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2010 Adopted Budget	FY 2011 Adopted Budget
General Fund		
General Fund		
PERSONNEL	**$ 785,524,817**	**$ 789,912,218**
Salaries and Wages	516,133,494	478,598,954
Fringe Benefits	269,391,323	311,313,264
NON-PERSONNEL	**$ 344,181,558**	**$ 306,315,933**
Supplies	24,150,332	22,442,088
Contracts	182,633,472	161,576,626
Information Technology	30,912,252	25,585,300
Energy and Utilities	32,399,514	32,986,307
Other	64,246,888	56,438,607
Capital Expenditures	5,586,387	3,034,546
Debt	4,252,713	4,252,459
Total General Fund	**$ 1,129,706,375**	**$ 1,096,228,151**

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2010 Adopted Budget		FY 2011 Adopted Budget
Special Revenue Funds				
Automated Refuse Container Fund				
NON-PERSONNEL	$	**500,000**	$	**500,000**
Supplies		500,000		500,000
Total Automated Refuse Container Fund	$	**500,000**	$	**500,000**
Concourse and Parking Garages Operating Fund				
PERSONNEL	$	**170,309**	$	**200,922**
Salaries and Wages		112,265		118,624
Fringe Benefits		58,044		82,298
NON-PERSONNEL	$	**3,813,927**	$	**3,331,600**
Supplies		99,500		134,500
Contracts		1,914,725		1,601,367
Information Technology		14,686		11,670
Energy and Utilities		88,303		95,648
Other		1,696,713		1,488,415
Total Concourse and Parking Garages Operating Fund	$	**3,984,236**	$	**3,532,522**
Convention Center Expansion Administration Fund				
NON-PERSONNEL	$	**30,754**	$	**30,000**
Contracts		30,754		30,000
Total Convention Center Expansion Administration Fund	$	**30,754**	$	**30,000**
Convention Center Expansion Project Fund				
NON-PERSONNEL	$	**21,753,587**	$	**14,873,088**
Contracts		1,203,400		1,175,000
Other		20,550,187		13,698,088
Total Convention Center Expansion Project Fund	$	**21,753,587**	$	**14,873,088**
Environmental Growth Fund 1/3				
NON-PERSONNEL	$	**5,552,099**	$	**4,168,806**
Supplies		78,123		78,123
Contracts		223,244		211,036
Information Technology		9,026		9,589
Energy and Utilities		1,738,178		1,695,270
Other		3,503,528		2,174,788
Total Environmental Growth Fund 1/3	$	**5,552,099**	$	**4,168,806**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2010 Adopted Budget		FY 2011 Adopted Budget
Environmental Growth Fund 2/3				
NON-PERSONNEL	**$**	**8,896,882**	**$**	**8,246,882**
Other		8,896,882		8,246,882
Total Environmental Growth Fund 2/3	**$**	**8,896,882**	**$**	**8,246,882**
Facilities Financing Fund				
PERSONNEL	**$**	**1,526,048**	**$**	**1,466,165**
Salaries and Wages		1,023,244		883,209
Fringe Benefits		502,804		582,956
NON-PERSONNEL	**$**	**947,316**	**$**	**766,209**
Supplies		9,385		9,385
Contracts		837,201		697,373
Information Technology		91,863		50,358
Energy and Utilities		3,136		3,570
Other		5,581		5,373
Capital Expenditures		150		150
Total Facilities Financing Fund	**$**	**2,473,364**	**$**	**2,232,374**
Fire and Lifeguard Facilities Fund				
NON-PERSONNEL	**$**	**1,663,782**	**$**	**1,673,157**
Contracts		46,212		46,212
Other		1,617,570		1,626,945
Total Fire and Lifeguard Facilities Fund	**$**	**1,663,782**	**$**	**1,673,157**
Fire/Emergency Medical Services Transport Program Fund				
PERSONNEL	**$**	**5,985,109**	**$**	**3,072,940**
Salaries and Wages		4,012,859		2,063,553
Fringe Benefits		1,972,250		1,009,387
NON-PERSONNEL	**$**	**1,169,614**	**$**	**1,475,344**
Supplies		79,080		58,480
Contracts		292,758		145,386
Information Technology		51,848		37,076
Other		30,187		518,661
Capital Expenditures		715,741		715,741
Total Fire/Emergency Medical Services Transport Program Fund	**$**	**7,154,723**	**$**	**4,548,284**

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2010 Adopted Budget		FY 2011 Adopted Budget
Gas Tax Fund				
NON-PERSONNEL	$	**24,644,732**	$	**21,627,310**
Contracts		1,415,679		1,245,856
Other		23,229,053		20,381,454
Total Gas Tax Fund	$	**24,644,732**	$	**21,627,310**
HUD Programs Administration Fund				
PERSONNEL	$	**1,290,752**	$	**1,532,074**
Salaries and Wages		862,952		975,831
Fringe Benefits		427,800		556,243
NON-PERSONNEL	$	**1,009,444**	$	**1,318,492**
Supplies		10,000		12,000
Contracts		976,175		1,244,346
Information Technology		23,269		59,146
Energy and Utilities		–		2,000
Other		–		1,000
Total HUD Programs Administration Fund	$	**2,300,196**	$	**2,850,566**
Information Technology Fund				
PERSONNEL	$	**2,314,487**	$	**2,071,435**
Salaries and Wages		1,585,747		1,273,051
Fringe Benefits		728,740		798,384
NON-PERSONNEL	$	**1,990,352**	$	**1,442,459**
Supplies		4,753		4,853
Contracts		1,039,375		857,494
Information Technology		890,919		533,165
Energy and Utilities		19,425		35,267
Other		11,680		11,680
Capital Expenditures		24,200		–
Total Information Technology Fund	$	**4,304,839**	$	**3,513,894**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2010 Adopted Budget		FY 2011 Adopted Budget
Local Enforcement Agency Fund				
PERSONNEL	**$**	**569,821**	**$**	**554,925**
Salaries and Wages		383,226		325,557
Fringe Benefits		186,595		229,368
NON-PERSONNEL	**$**	**324,884**	**$**	**316,608**
Supplies		16,836		16,836
Contracts		275,668		270,822
Information Technology		22,567		16,115
Energy and Utilities		1,413		4,417
Other		8,400		8,418
Total Local Enforcement Agency Fund	**$**	**894,705**	**$**	**871,533**
Los Penasquitos Canyon Preserve Fund				
PERSONNEL	**$**	**162,115**	**$**	**187,453**
Salaries and Wages		104,673		109,430
Fringe Benefits		57,442		78,023
NON-PERSONNEL	**$**	**32,723**	**$**	**33,634**
Supplies		4,125		4,125
Contracts		27,757		28,804
Information Technology		805		642
Other		36		63
Total Los Penasquitos Canyon Preserve Fund	**$**	**194,838**	**$**	**221,087**
Maintenance Assessment District (MAD) Funds				
PERSONNEL	**$**	**2,154,375**	**$**	**2,426,677**
Salaries and Wages		1,441,990		1,447,441
Fringe Benefits		712,385		979,236
NON-PERSONNEL	**$**	**35,900,220**	**$**	**34,374,917**
Supplies		341,340		526,937
Contracts		17,483,927		16,343,092
Information Technology		126,398		143,375
Energy and Utilities		3,201,114		3,238,023
Other		14,698,823		14,099,872
Capital Expenditures		48,618		23,618
Total Maintenance Assessment District (MAD) Funds	**$**	**38,054,595**	**$**	**36,801,594**

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2010 Adopted Budget		FY 2011 Adopted Budget
Mission Bay/Balboa Park Improvement Fund				
NON-PERSONNEL	$	**9,041,884**	$	**5,108,416**
Contracts		392,215		392,215
Other		8,649,669		4,716,201
Total Mission Bay/Balboa Park Improvement Fund	$	**9,041,884**	$	**5,108,416**
New Convention Facility Fund				
NON-PERSONNEL	$	**3,905,278**	$	**3,405,278**
Contracts		3,905,278		3,405,278
Total New Convention Facility Fund	$	**3,905,278**	$	**3,405,278**
OneSD Support Fund				
PERSONNEL	$	**1,907,611**	$	**2,590,420**
Salaries and Wages		1,277,973		1,701,176
Fringe Benefits		629,638		889,244
NON-PERSONNEL	$	**10,685,250**	$	**14,694,243**
Supplies		4,400		4,400
Contracts		337,311		133,052
Information Technology		5,673,080		8,325,113
Energy and Utilities		21,386		17,255
Other		7,727		65,019
Capital Expenditures		60,000		60,000
Debt		4,581,346		6,089,404
Total OneSD Support Fund	$	**12,592,861**	$	**17,284,663**
PETCO Park Fund				
PERSONNEL	$	**149,908**	$	**170,138**
Salaries and Wages		106,700		106,559
Fringe Benefits		43,208		63,579
NON-PERSONNEL	$	**23,273,326**	$	**16,976,387**
Supplies		5,890		5,890
Contracts		6,276,113		5,636,473
Information Technology		1,858		1,998
Energy and Utilities		11,325		13,631
Other		16,978,140		11,318,395
Total PETCO Park Fund	$	**23,423,234**	$	**17,146,525**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2010 Adopted Budget		FY 2011 Adopted Budget
Police Decentralization Fund				
NON-PERSONNEL	**$**	**7,824,648**	**$**	**7,942,828**
Contracts		7,824,372		7,942,553
Energy and Utilities		276		275
Total Police Decentralization Fund	**$**	**7,824,648**	**$**	**7,942,828**
Prop 42 Replacement - Transportation Relief Fund				
NON-PERSONNEL	**$**	**15,535,558**	**$**	**13,312,980**
Other		15,535,558		13,312,980
Total Prop 42 Replacement - Transportation Relief Fund	**$**	**15,535,558**	**$**	**13,312,980**
Public Art Fund				
NON-PERSONNEL	**$**	**30,000**	**$**	**–**
Supplies		1,150		–
Contracts		25,747		–
Information Technology		3,000		–
Other		103		–
Total Public Art Fund	**$**	**30,000**	**$**	**–**
QUALCOMM Stadium Operations				
PERSONNEL	**$**	**2,938,353**	**$**	**3,141,721**
Salaries and Wages		1,998,526		1,987,139
Fringe Benefits		939,827		1,154,582
NON-PERSONNEL	**$**	**15,141,772**	**$**	**11,392,447**
Supplies		599,799		529,799
Contracts		6,918,272		6,065,113
Information Technology		20,845		34,720
Energy and Utilities		1,662,853		1,671,632
Other		103,450		2,321
Capital Expenditures		66,700		48,000
Debt		5,769,853		3,040,862
Total QUALCOMM Stadium Operations	**$**	**18,080,125**	**$**	**14,534,168**

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2010 Adopted Budget		FY 2011 Adopted Budget
Redevelopment Fund				
PERSONNEL	**$**	**3,080,143**	**$**	**3,323,200**
Salaries and Wages		2,109,257		2,009,572
Fringe Benefits		970,886		1,313,628
NON-PERSONNEL	**$**	**319,453**	**$**	**310,820**
Supplies		17,853		17,853
Contracts		180,936		181,408
Information Technology		101,005		88,893
Energy and Utilities		2,912		5,713
Other		16,469		16,675
Capital Expenditures		278		278
Total Redevelopment Fund	**$**	**3,399,596**	**$**	**3,634,020**
Seized & Forfeited Assets Fund				
NON-PERSONNEL	**$**	**2,042,684**	**$**	**2,066,061**
Supplies		30,079		30,079
Contracts		1,512,605		1,535,982
Energy and Utilities		500,000		500,000
Total Seized & Forfeited Assets Fund	**$**	**2,042,684**	**$**	**2,066,061**
Serious Traffic Offenders Program Fund				
NON-PERSONNEL	**$**	**1,200,000**	**$**	**1,200,000**
Supplies		60,296		60,296
Contracts		798,704		798,704
Other		321,000		321,000
Capital Expenditures		20,000		20,000
Total Serious Traffic Offenders Program Fund	**$**	**1,200,000**	**$**	**1,200,000**
Storm Drain Fund				
NON-PERSONNEL	**$**	**6,046,746**	**$**	**6,046,746**
Other		6,046,746		6,046,746
Total Storm Drain Fund	**$**	**6,046,746**	**$**	**6,046,746**
TransNet Extension Administration & Debt Fund				
NON-PERSONNEL	**$**	**261,717**	**$**	**223,546**
Other		261,717		223,546
Total TransNet Extension Administration & Debt Fund	**$**	**261,717**	**$**	**223,546**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2010 Adopted Budget		FY 2011 Adopted Budget
TransNet Extension Congestion Relief Fund				
NON-PERSONNEL	**$**	**2,031,579**	**$**	**2,031,579**
Other		2,031,579		2,031,579
Total TransNet Extension Congestion Relief Fund	**$**	**2,031,579**	**$**	**2,031,579**
TransNet Extension Maintenance Fund				
NON-PERSONNEL	**$**	**7,773,000**	**$**	**6,639,316**
Other		7,773,000		6,639,316
Total TransNet Extension Maintenance Fund	**$**	**7,773,000**	**$**	**6,639,316**
Transient Occupancy Tax Fund				
PERSONNEL	**$**	**912,280**	**$**	**1,020,269**
Salaries and Wages		618,616		622,967
Fringe Benefits		293,664		397,302
NON-PERSONNEL	**$**	**79,565,092**	**$**	**59,234,420**
Supplies		17,505		12,980
Contracts		65,733,865		8,879,822
Information Technology		212,536		186,548
Energy and Utilities		4,756		3,973
Other		13,595,430		50,151,097
Capital Expenditures		1,000		–
Total Transient Occupancy Tax Fund	**$**	**80,477,372**	**$**	**60,254,689**
Trolley Extension Reserve Fund				
NON-PERSONNEL	**$**	**6,074,131**	**$**	**1,183,484**
Contracts		31,060		27,160
Other		4,891,497		–
Debt		1,151,574		1,156,324
Total Trolley Extension Reserve Fund	**$**	**6,074,131**	**$**	**1,183,484**

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2010 Adopted Budget		FY 2011 Adopted Budget
Underground Surcharge Fund				
PERSONNEL	$	**571,788**	$	**680,212**
Salaries and Wages		378,021		387,529
Fringe Benefits		193,767		292,683
NON-PERSONNEL	$	**601,607**	$	**76,574,057**
Supplies		25,456		25,456
Contracts		412,402		76,401,428
Information Technology		116,362		96,565
Energy and Utilities		3,019		3,914
Other		10,176		12,502
Capital Expenditures		34,192		34,192
Total Underground Surcharge Fund	$	**1,173,395**	$	**77,254,269**
Wireless Communications Technology Fund				
PERSONNEL	$	**4,862,696**	$	**4,951,930**
Salaries and Wages		3,347,975		3,139,416
Fringe Benefits		1,514,721		1,812,514
NON-PERSONNEL	$	**5,192,969**	$	**4,747,305**
Supplies		328,024		827,932
Contracts		1,179,640		472,121
Information Technology		494,566		254,822
Energy and Utilities		217,450		210,611
Other		20,737		20,840
Capital Expenditures		38,752		38,752
Debt		2,913,800		2,922,227
Total Wireless Communications Technology Fund	$	**10,055,665**	$	**9,699,235**
Zoological Exhibits Fund				
NON-PERSONNEL	$	**9,679,780**	$	**8,018,590**
Contracts		9,679,780		8,018,590
Total Zoological Exhibits Fund	$	**9,679,780**	$	**8,018,590**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2010 Adopted Budget		FY 2011 Adopted Budget
Special Revenue Funds				
PERSONNEL	**$**	**28,595,795**	**$**	**27,390,481**
Salaries and Wages		19,364,024		17,151,054
Fringe Benefits		9,231,771		10,239,427
NON-PERSONNEL	**$**	**314,456,790**	**$**	**335,287,009**
Supplies		2,233,594		2,859,924
Contracts		130,975,175		143,786,687
Information Technology		7,854,633		9,849,795
Energy and Utilities		7,475,546		7,501,199
Other		150,491,638		157,139,856
Capital Expenditures		1,009,631		940,731
Debt		14,416,573		13,208,817
Total Special Revenue Funds	**$**	**343,052,585**	**$**	**362,677,490**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2010 Adopted Budget		FY 2011 Adopted Budget
Debt Service and Tax Funds				
Public Safety Communication Bonds				
NON-PERSONNEL	$	**2,327,798**	$	**2,319,427**
Contracts		–		642
Other		–		2,318,785
Debt		2,327,798		–
Total Public Safety Communication Bonds	$	**2,327,798**	$	**2,319,427**
Tax and Revenue Anticipation Notes Fund				
NON-PERSONNEL	$	**1,326,331**	$	**3,644,670**
Contracts		120,000		210,000
Debt		1,206,331		3,434,670
Total Tax and Revenue Anticipation Notes Fund	$	**1,326,331**	$	**3,644,670**
Debt Service and Tax Funds				
NON-PERSONNEL	$	**3,654,129**	$	**5,964,097**
Contracts		120,000		210,642
Other		–		2,318,785
Debt		3,534,129		3,434,670
Total Debt Service and Tax Funds	$	**3,654,129**	$	**5,964,097**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2010 Adopted Budget		FY 2011 Adopted Budget
Enterprise Funds				
Airports Fund				
PERSONNEL	$	**1,480,484**	$	**1,491,031**
Salaries and Wages		972,661		889,960
Fringe Benefits		507,823		601,071
NON-PERSONNEL	$	**1,619,914**	$	**1,855,128**
Supplies		112,960		112,960
Contracts		1,217,061		1,453,668
Information Technology		69,639		63,428
Energy and Utilities		196,839		202,084
Other		7,082		6,655
Capital Expenditures		15,577		15,577
Debt		756		756
Total Airports Fund	$	**3,100,398**	$	**3,346,159**
Development Services Fund				
PERSONNEL	$	**30,984,887**	$	**29,292,288**
Salaries and Wages		18,213,337		18,327,427
Fringe Benefits		12,771,550		10,964,861
NON-PERSONNEL	$	**13,024,243**	$	**11,852,571**
Supplies		353,435		353,435
Contracts		8,348,552		7,889,344
Information Technology		2,692,165		1,916,794
Energy and Utilities		640,513		685,206
Other		607,047		625,261
Capital Expenditures		382,531		382,531
Total Development Services Fund	$	**44,009,130**	$	**41,144,859**
Golf Course Fund				
PERSONNEL	$	**6,149,006**	$	**6,464,257**
Salaries and Wages		3,973,130		3,757,037
Fringe Benefits		2,175,876		2,707,220
NON-PERSONNEL	$	**7,536,711**	$	**7,819,004**
Supplies		1,041,542		1,041,542
Contracts		4,421,594		4,667,949
Information Technology		270,000		219,224
Energy and Utilities		1,368,741		1,454,120
Other		42,184		43,519
Capital Expenditures		392,650		392,650
Total Golf Course Fund	$	**13,685,717**	$	**14,283,261**

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2010 Adopted Budget		FY 2011 Adopted Budget
Metropolitan Sewer Utility Fund				
PERSONNEL	$	**55,210,694**	$	**47,795,871**
Salaries and Wages		37,578,936		29,310,148
Fringe Benefits		17,631,758		18,485,723
NON-PERSONNEL	$	**258,896,240**	$	**185,920,198**
Supplies		24,651,787		24,503,165
Contracts		85,484,845		46,389,289
Information Technology		13,190,458		5,818,006
Energy and Utilities		22,206,861		18,610,952
Other		6,484,109		3,787,440
Capital Expenditures		753,083		1,563,027
Debt		106,125,097		85,248,319
Total Metropolitan Sewer Utility Fund	$	**314,106,934**	$	**233,716,069**
Municipal Sewer Revenue Fund				
PERSONNEL	$	**19,882,269**	$	**40,981,002**
Salaries and Wages		13,608,000		24,981,705
Fringe Benefits		6,274,269		15,999,297
NON-PERSONNEL	$	**25,282,002**	$	**71,255,607**
Supplies		3,204,961		4,381,824
Contracts		18,183,989		31,809,590
Information Technology		1,051,220		4,647,187
Energy and Utilities		1,547,707		6,041,072
Other		849,501		1,431,260
Capital Expenditures		444,624		1,156,949
Debt		–		21,787,725
Total Municipal Sewer Revenue Fund	$	**45,164,271**	$	**112,236,609**
Recycling Fund				
PERSONNEL	$	**10,662,377**	$	**9,030,757**
Salaries and Wages		7,033,005		5,378,713
Fringe Benefits		3,629,372		3,652,044
NON-PERSONNEL	$	**11,032,896**	$	**10,713,289**
Supplies		924,495		1,400,467
Contracts		9,339,302		7,502,138
Information Technology		574,596		404,770
Energy and Utilities		85,770		114,293
Other		95,184		528,072
Capital Expenditures		13,549		763,549
Total Recycling Fund	$	**21,695,273**	$	**19,744,046**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2010 Adopted Budget		FY 2011 Adopted Budget
Refuse Disposal Fund				
PERSONNEL	**$**	**13,931,034**	**$**	**14,111,118**
Salaries and Wages		9,244,355		8,486,449
Fringe Benefits		4,686,679		5,624,669
NON-PERSONNEL	**$**	**22,834,789**	**$**	**20,349,336**
Supplies		577,120		589,469
Contracts		18,613,922		15,698,563
Information Technology		1,376,287		1,441,283
Energy and Utilities		1,873,926		1,449,456
Other		247,085		1,024,916
Capital Expenditures		130,193		129,393
Debt		16,256		16,256
Total Refuse Disposal Fund	**$**	**36,765,823**	**$**	**34,460,454**
Water Utility Operating Fund				
PERSONNEL	**$**	**65,945,842**	**$**	**63,315,044**
Salaries and Wages		44,269,273		38,611,408
Fringe Benefits		21,676,569		24,703,636
NON-PERSONNEL	**$**	**318,595,196**	**$**	**361,779,674**
Supplies		147,641,129		183,489,882
Contracts		78,056,441		87,495,698
Information Technology		10,923,578		7,234,584
Energy and Utilities		10,029,062		11,773,894
Other		4,188,867		8,877,190
Capital Expenditures		2,089,077		2,283,622
Debt		65,667,042		60,624,804
Total Water Utility Operating Fund	**$**	**384,541,038**	**$**	**425,094,718**
Enterprise Funds				
PERSONNEL	**$**	**204,246,593**	**$**	**212,481,368**
Salaries and Wages		134,892,697		129,742,847
Fringe Benefits		69,353,896		82,738,521
NON-PERSONNEL	**$**	**658,821,991**	**$**	**671,544,807**
Supplies		178,507,429		215,872,744
Contracts		223,665,706		202,906,239
Information Technology		30,147,943		21,745,276
Energy and Utilities		37,949,419		40,331,077
Other		12,521,059		16,324,313
Capital Expenditures		4,221,284		6,687,298
Debt		171,809,151		167,677,860
Total Enterprise Funds	**$**	**863,068,584**	**$**	**884,026,175**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2010 Adopted Budget		FY 2011 Adopted Budget
Internal Service Funds				
Central Stores Fund				
PERSONNEL	$	**1,328,999**	$	**1,388,194**
Salaries and Wages		802,301		760,903
Fringe Benefits		526,698		627,291
NON-PERSONNEL	$	**22,451,558**	$	**22,472,277**
Supplies		21,997,000		22,071,391
Contracts		249,497		257,111
Information Technology		102,424		50,022
Energy and Utilities		96,401		85,555
Other		6,236		8,198
Total Central Stores Fund	$	**23,780,557**	$	**23,860,471**
Energy Conservation Program Fund				
PERSONNEL	$	**900,448**	$	**1,591,612**
Salaries and Wages		611,843		971,753
Fringe Benefits		288,605		619,859
NON-PERSONNEL	$	**944,931**	$	**805,296**
Supplies		17,450		17,450
Contracts		431,817		433,702
Information Technology		416,757		275,319
Energy and Utilities		11,656		12,795
Other		36,873		36,030
Capital Expenditures		30,378		30,000
Total Energy Conservation Program Fund	$	**1,845,379**	$	**2,396,908**
Fleet Services Operating Fund				
PERSONNEL	$	**19,876,438**	$	**21,919,874**
Salaries and Wages		13,319,686		13,266,402
Fringe Benefits		6,556,752		8,653,472
NON-PERSONNEL	$	**31,486,377**	$	**29,269,277**
Supplies		8,562,992		8,162,992
Contracts		4,146,765		4,460,570
Information Technology		575,807		752,670
Energy and Utilities		17,657,826		15,516,769
Other		233,204		66,493
Capital Expenditures		308,150		308,150
Debt		1,633		1,633
Total Fleet Services Operating Fund	$	**51,362,815**	$	**51,189,151**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2010 Adopted Budget		FY 2011 Adopted Budget
Fleet Services Replacement Fund				
NON-PERSONNEL	**$**	**34,757,700**	**$**	**14,799,955**
Capital Expenditures		25,400,000		7,850,000
Debt		9,357,700		6,949,955
Total Fleet Services Replacement Fund	**$**	**34,757,700**	**$**	**14,799,955**
Publishing Services Fund				
PERSONNEL	**$**	**1,683,291**	**$**	**1,491,455**
Salaries and Wages		1,062,520		870,283
Fringe Benefits		620,771		621,172
NON-PERSONNEL	**$**	**3,792,571**	**$**	**4,352,498**
Supplies		368,370		368,370
Contracts		3,188,520		3,525,325
Information Technology		129,729		346,368
Energy and Utilities		94,265		94,891
Other		7,195		13,052
Debt		4,492		4,492
Total Publishing Services Fund	**$**	**5,475,862**	**$**	**5,843,953**
Risk Management Administration Fund				
PERSONNEL	**$**	**6,748,446**	**$**	**7,049,317**
Salaries and Wages		4,374,601		4,201,967
Fringe Benefits		2,373,845		2,847,350
NON-PERSONNEL	**$**	**2,351,759**	**$**	**2,616,730**
Supplies		76,457		78,237
Contracts		1,322,733		1,405,257
Information Technology		854,199		999,642
Energy and Utilities		25,050		24,933
Other		72,655		107,996
Capital Expenditures		665		665
Total Risk Management Administration Fund	**$**	**9,100,205**	**$**	**9,666,047**

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2010 Adopted Budget		FY 2011 Adopted Budget
Internal Service Funds				
PERSONNEL	$	**30,537,622**	$	**33,440,452**
Salaries and Wages		20,170,951		20,071,308
Fringe Benefits		10,366,671		13,369,144
NON-PERSONNEL	$	**95,784,896**	$	**74,316,033**
Supplies		31,022,269		30,698,440
Contracts		9,339,332		10,081,965
Information Technology		2,078,916		2,424,021
Energy and Utilities		17,885,198		15,734,943
Other		356,163		231,769
Capital Expenditures		25,739,193		8,188,815
Debt		9,363,825		6,956,080
Total Internal Service Funds	$	**126,322,518**	$	**107,756,485**
City				
PERSONNEL	$	**1,048,904,827**	$	**1,063,224,519**
Salaries and Wages		690,561,166		645,564,163
Fringe Benefits		358,343,661		417,660,356
NON-PERSONNEL	$	**1,416,899,364**	$	**1,393,427,879**
Supplies		235,913,624		271,873,196
Contracts		546,733,685		518,562,159
Information Technology		70,993,744		59,604,392
Energy and Utilities		95,709,677		96,553,526
Other		227,615,748		232,453,330
Capital Expenditures		36,556,495		18,851,390
Debt		203,376,391		195,529,886
Total City	$	**2,465,804,191**	$	**2,456,652,398**

Schedule VI - Summary of Capital Expenditures by Category by Fund Type

Capital Improvements Program/Category	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Special Revenue Funds		
Antenna Lease Revenue Fund		
NON-PERSONNEL	**$ 43,000**	**$ –**
Contracts	43,000	–
Total Antenna Lease Revenue Fund	**$ 43,000**	**$ –**
Concourse and Parking Garages Operating Fund		
NON-PERSONNEL	**$ –**	**$ 450,000**
Contracts	–	450,000
Total Concourse and Parking Garages Operating Fund	**$ –**	**$ 450,000**
Crossroads Redevelopmen CIP Contributions Fund		
NON-PERSONNEL	**$ 200,000**	**$ –**
Contracts	200,000	–
Total Crossroads Redevelopmen CIP Contributions Fund	**$ 200,000**	**$ –**
Del Mar Terrace CIP Fund		
NON-PERSONNEL	**$ 420,000**	**$ 165,000**
Contracts	420,000	165,000
Total Del Mar Terrace CIP Fund	**$ 420,000**	**$ 165,000**
EGF CIP Fund 1/3		
NON-PERSONNEL	**$ –**	**$ 170,000**
Contracts	–	170,000
Total EGF CIP Fund 1/3	**$ –**	**$ 170,000**
Enregy Conservation Program CIP Fund		
NON-PERSONNEL	**$ 200,000**	**$ –**
Contracts	200,000	–
Total Enregy Conservation Program CIP Fund	**$ 200,000**	**$ –**
Maintenance Assessment District (MAD) Funds		
NON-PERSONNEL	**$ 1,775,704**	**$ 1,059,243**
Contracts	1,775,704	1,059,243
Total Maintenance Assessment District (MAD) Funds	**$ 1,775,704**	**$ 1,059,243**

Financial Summary and Schedules

Schedule VI - Summary of Capital Expenditures by Category by Fund Type

Capital Improvements Program/Category	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Mid-City CIP Fund		
NON-PERSONNEL	**$ 200,000**	**$ 100,000**
Contracts	200,000	100,000
Total Mid-City CIP Fund	**$ 200,000**	**$ 100,000**
Mission Bay Improvements Fund		
NON-PERSONNEL	**$ 2,536,208**	**$ 872,678**
Contracts	2,536,208	872,678
Total Mission Bay Improvements Fund	**$ 2,536,208**	**$ 872,678**
Mission Trails Regional Park Fund		
NON-PERSONNEL	**$ 472,000**	**$ –**
Contracts	472,000	–
Total Mission Trails Regional Park Fund	**$ 472,000**	**$ –**
North Park CIP Fund		
NON-PERSONNEL	**$ 330,000**	**$ 30,000**
Contracts	330,000	30,000
Total North Park CIP Fund	**$ 330,000**	**$ 30,000**
Park Village CIP Fund		
NON-PERSONNEL	**$ 10,000**	**$ 38,000**
Contracts	10,000	38,000
Total Park Village CIP Fund	**$ 10,000**	**$ 38,000**
QUALCOMM Stadium Operations CIP Fund		
NON-PERSONNEL	**$ 750,000**	**$ 750,000**
Contracts	750,000	750,000
Total QUALCOMM Stadium Operations CIP Fund	**$ 750,000**	**$ 750,000**
Regional Park Improvements Fund		
NON-PERSONNEL	**$ 2,500,000**	**$ 2,500,000**
Contracts	2,500,000	2,500,000
Total Regional Park Improvements Fund	**$ 2,500,000**	**$ 2,500,000**
Sea World Traffic Mitigation Fund		
NON-PERSONNEL	**$ 2,000,000**	**$ –**
Contracts	2,000,000	–
Total Sea World Traffic Mitigation Fund	**$ 2,000,000**	**$ –**

Schedule VI - Summary of Capital Expenditures by Category by Fund Type

Capital Improvements Program/Category	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Talmadge CIP Fund		
NON-PERSONNEL	**$ 125,000**	**$ 100,000**
Contracts	125,000	100,000
Total Talmadge CIP Fund	**$ 125,000**	**$ 100,000**
Underground Surcharge CIP Fund		
NON-PERSONNEL	**$ 48,857,037**	**$ 7,500,000**
Contracts	48,857,037	7,500,000
Total Underground Surcharge CIP Fund	**$ 48,857,037**	**$ 7,500,000**
Special Revenue Funds		
NON-PERSONNEL	**$ 60,418,949**	**$ 13,734,921**
Contracts	60,418,949	13,734,921
Total Special Revenue Funds	**$ 60,418,949**	**$ 13,734,921**

Schedule VI - Summary of Capital Expenditures by Category by Fund Type

Capital Improvements Program/Category		FY 2010 Adopted Budget		FY 2011 Adopted Budget
Enterprise Funds				
Balboa Park Golf Course CIP Fund				
NON-PERSONNEL	$	**934,120**	$	**2,300,000**
Contracts		934,120		2,300,000
Total Balboa Park Golf Course CIP Fund	$	**934,120**	$	**2,300,000**
Brown Field Special Aviation				
NON-PERSONNEL	$	**850,000**	$	**850,000**
Contracts		850,000		850,000
Total Brown Field Special Aviation	$	**850,000**	$	**850,000**
Metropolitan Sewer Utility Fund				
NON-PERSONNEL	$	**6,684,905**	$	**22,392,435**
Contracts		6,684,905		22,392,435
Total Metropolitan Sewer Utility Fund	$	**6,684,905**	$	**22,392,435**
Mission Bay Golf Course CIP Fund				
NON-PERSONNEL	$	**1,300,000**	$	**760,000**
Contracts		1,300,000		760,000
Total Mission Bay Golf Course CIP Fund	$	**1,300,000**	$	**760,000**
Montgomery Field Special Aviation				
NON-PERSONNEL	$	**950,000**	$	**950,000**
Contracts		950,000		950,000
Total Montgomery Field Special Aviation	$	**950,000**	$	**950,000**
Municipal Sewer Revenue Fund				
NON-PERSONNEL	$	**127,395,731**	$	**112,772,645**
Contracts		127,395,731		112,772,645
Total Municipal Sewer Revenue Fund	$	**127,395,731**	$	**112,772,645**
Recycling Fund CIP Fund				
NON-PERSONNEL	$	**26,072**	$	**–**
Contracts		26,072		–
Total Recycling Fund CIP Fund	$	**26,072**	$	**–**

Schedule VI - Summary of Capital Expenditures by Category by Fund Type

Capital Improvements Program/Category	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Refuse Disposal CIP Fund		
NON-PERSONNEL	**$ 7,276,122**	**$ 4,425,000**
Contracts	7,276,122	4,425,000
Total Refuse Disposal CIP Fund	**$ 7,276,122**	**$ 4,425,000**
Torrey Pines Golf Course CIP Fund		
NON-PERSONNEL	**$ 1,100,000**	**$ 300,000**
Contracts	1,100,000	300,000
Total Torrey Pines Golf Course CIP Fund	**$ 1,100,000**	**$ 300,000**
Water Utility Operating Fund		
NON-PERSONNEL	**$ 149,776,309**	**$ 105,714,696**
Contracts	149,776,309	105,714,696
Total Water Utility Operating Fund	**$ 149,776,309**	**$ 105,714,696**
Enterprise Funds		
NON-PERSONNEL	**$ 296,293,259**	**$ 250,464,776**
Contracts	296,293,259	250,464,776
Total Enterprise Funds	**$ 296,293,259**	**$ 250,464,776**

Schedule VI - Summary of Capital Expenditures by Category by Fund Type

Capital Improvements Program/Category		FY 2010 Adopted Budget		FY 2011 Adopted Budget
Capital Project Funds				
Belmont/Mission Beach Develop				
NON-PERSONNEL	$	**500,000**	$	**–**
Contracts		500,000		–
Total Belmont/Mission Beach Develop	$	**500,000**	$	**–**
CIP Contributions from General Fund				
NON-PERSONNEL	$	**959,149**	$	**1,300,000**
Contracts		959,149		1,300,000
Total CIP Contributions from General Fund	$	**959,149**	$	**1,300,000**
Capital Outlay-Misc Revenue				
NON-PERSONNEL	$	**21,800,000**	$	**–**
Contracts		21,800,000		–
Total Capital Outlay-Misc Revenue	$	**21,800,000**	$	**–**
Carmel Valley Consolidated FBA				
NON-PERSONNEL	$	**1,822,500**	$	**2,444,154**
Contracts		1,822,500		2,444,154
Total Carmel Valley Consolidated FBA	$	**1,822,500**	$	**2,444,154**
Clairemont Mesa - Urban Comm				
NON-PERSONNEL	$	**600,000**	$	**–**
Contracts		600,000		–
Total Clairemont Mesa - Urban Comm	$	**600,000**	$	**–**
College Area				
NON-PERSONNEL	$	**–**	$	**200,000**
Contracts		–		200,000
Total College Area	$	**–**	$	**200,000**
ERP-Capital Project Fund				
NON-PERSONNEL	$	**9,874,376**	$	**–**
Contracts		9,874,376		–
Total ERP-Capital Project Fund	$	**9,874,376**	$	**–**

Schedule VI - Summary of Capital Expenditures by Category by Fund Type

Capital Improvements Program/Category	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Equipment Division CIP Fund		
NON-PERSONNEL	**$ 350,000**	**$ 500,000**
Contracts	350,000	500,000
Total Equipment Division CIP Fund	**$ 350,000**	**$ 500,000**
Golden Hill Urban Comm		
NON-PERSONNEL	**$ –**	**$ 75,000**
Contracts	–	75,000
Total Golden Hill Urban Comm	**$ –**	**$ 75,000**
Highland/Landis(East SD)-Major		
NON-PERSONNEL	**$ –**	**$ 13,828**
Contracts	–	13,828
Total Highland/Landis(East SD)-Major	**$ –**	**$ 13,828**
Kearny Mesa-Urban Comm		
NON-PERSONNEL	**$ 750,000**	**$ –**
Contracts	750,000	–
Total Kearny Mesa-Urban Comm	**$ 750,000**	**$ –**
La Jolla Urban Comm		
NON-PERSONNEL	**$ 950,000**	**$ –**
Contracts	950,000	–
Total La Jolla Urban Comm	**$ 950,000**	**$ –**
Linda Vista Urban Comm		
NON-PERSONNEL	**$ 300,000**	**$ 200,000**
Contracts	300,000	200,000
Total Linda Vista Urban Comm	**$ 300,000**	**$ 200,000**
Mid City Urban Comm		
NON-PERSONNEL	**$ –**	**$ 250,000**
Contracts	–	250,000
Total Mid City Urban Comm	**$ –**	**$ 250,000**
Mid-City - Park Dev Fund		
NON-PERSONNEL	**$ 60,000**	**$ 1,000,000**
Contracts	60,000	1,000,000
Total Mid-City - Park Dev Fund	**$ 60,000**	**$ 1,000,000**

Financial Summary and Schedules

Schedule VI - Summary of Capital Expenditures by Category by Fund Type

Capital Improvements Program/Category		FY 2010 Adopted Budget		FY 2011 Adopted Budget
Midway/Pacific Hwy Urban Comm				
NON-PERSONNEL	$	**–**	$	**1,150,000**
Contracts		–		1,150,000
Total Midway/Pacific Hwy Urban Comm	$	**–**	$	**1,150,000**
Mission Valley-Urban Comm.				
NON-PERSONNEL	$	**3,000,000**	$	**–**
Contracts		3,000,000		–
Total Mission Valley-Urban Comm.	$	**3,000,000**	$	**–**
Montgomery/Waller-Major Dist				
NON-PERSONNEL	$	**33,792**	$	**–**
Contracts		33,792		–
Total Montgomery/Waller-Major Dist	$	**33,792**	$	**–**
Navajo Urban Comm				
NON-PERSONNEL	$	**400,000**	$	**125,000**
Contracts		400,000		125,000
Total Navajo Urban Comm	$	**400,000**	$	**125,000**
North Park Urban Comm				
NON-PERSONNEL	$	**–**	$	**200,000**
Contracts		–		200,000
Total North Park Urban Comm	$	**–**	$	**200,000**
North University City-FBA				
NON-PERSONNEL	$	**17,610,750**	$	**–**
Contracts		17,610,750		–
Total North University City-FBA	$	**17,610,750**	$	**–**
Ocean Beach Urban Comm				
NON-PERSONNEL	$	**75,000**	$	**–**
Contracts		75,000		–
Total Ocean Beach Urban Comm	$	**75,000**	$	**–**
Old San Diego - Urban Comm				
NON-PERSONNEL	$	**–**	$	**60,000**
Contracts		–		60,000
Total Old San Diego - Urban Comm	$	**–**	$	**60,000**

Schedule VI - Summary of Capital Expenditures by Category by Fund Type

Capital Improvements Program/Category		FY 2010 Adopted Budget		FY 2011 Adopted Budget
Otay Mesa-East (From 39062)				
NON-PERSONNEL	**$**	**119,246**	**$**	**–**
Contracts		119,246		–
Total Otay Mesa-East (From 39062)	**$**	**119,246**	**$**	**–**
Otay Mesa-West (From 39067)				
NON-PERSONNEL	**$**	**3,214,707**	**$**	**–**
Contracts		3,214,707		–
Total Otay Mesa-West (From 39067)	**$**	**3,214,707**	**$**	**–**
Otay Mesa/Nestor Urb Comm				
NON-PERSONNEL	**$**	**125,000**	**$**	**375,000**
Contracts		125,000		375,000
Total Otay Mesa/Nestor Urb Comm	**$**	**125,000**	**$**	**375,000**
PV Est-Other P & R Facilities				
NON-PERSONNEL	**$**	**275,000**	**$**	**–**
Contracts		275,000		–
Total PV Est-Other P & R Facilities	**$**	**275,000**	**$**	**–**
Pacific Beach Urban Comm				
NON-PERSONNEL	**$**	**550,000**	**$**	**600,000**
Contracts		550,000		600,000
Total Pacific Beach Urban Comm	**$**	**550,000**	**$**	**600,000**
Peninsula Urban Comm				
NON-PERSONNEL	**$**	**200,000**	**$**	**150,000**
Contracts		200,000		150,000
Total Peninsula Urban Comm	**$**	**200,000**	**$**	**150,000**
Rancho Bernardo-Fac Dev Fund				
NON-PERSONNEL	**$**	**–**	**$**	**1,200,000**
Contracts		–		1,200,000
Total Rancho Bernardo-Fac Dev Fund	**$**	**–**	**$**	**1,200,000**
Rancho Encantada				
NON-PERSONNEL	**$**	**–**	**$**	**253,000**
Contracts		–		253,000
Total Rancho Encantada	**$**	**–**	**$**	**253,000**

Financial Summary and Schedules

Schedule VI - Summary of Capital Expenditures by Category by Fund Type

Capital Improvements Program/Category		FY 2010 Adopted Budget		FY 2011 Adopted Budget
Rancho Penasquitos FBA				
NON-PERSONNEL	$	**–**	$	**800,614**
Contracts		–		800,614
Total Rancho Penasquitos FBA	$	**–**	$	**800,614**
S.E. San Diego Urban Comm				
NON-PERSONNEL	$	**1,000,000**	$	**2,915,000**
Contracts		1,000,000		2,915,000
Total S.E. San Diego Urban Comm	$	**1,000,000**	$	**2,915,000**
San Ysidro Urban Comm				
NON-PERSONNEL	$	**–**	$	**750,000**
Contracts		–		750,000
Total San Ysidro Urban Comm	$	**–**	$	**750,000**
Scripps Miramar Ranch FBA				
NON-PERSONNEL	$	**2,395,819**	$	**–**
Contracts		2,395,819		–
Total Scripps Miramar Ranch FBA	$	**2,395,819**	$	**–**
Scripps/Plan Amend. Area				
NON-PERSONNEL	$	**567,647**	$	**–**
Contracts		567,647		–
Total Scripps/Plan Amend. Area	$	**567,647**	$	**–**
Serra Mesa - Urban Community				
NON-PERSONNEL	$	**1,100,000**	$	**225,000**
Contracts		1,100,000		225,000
Total Serra Mesa - Urban Community	$	**1,100,000**	$	**225,000**
Tierrasanta - DIF				
NON-PERSONNEL	$	**–**	$	**150,000**
Contracts		–		150,000
Total Tierrasanta - DIF	$	**–**	$	**150,000**
Torrey Highlands				
NON-PERSONNEL	$	**–**	$	**6,148,447**
Contracts		–		6,148,447
Total Torrey Highlands	$	**–**	$	**6,148,447**

Schedule VI - Summary of Capital Expenditures by Category by Fund Type

Capital Improvements Program/Category	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Torrey Pines - Urban Community		
NON-PERSONNEL	**$ 150,000**	**$ –**
Contracts	150,000	–
Total Torrey Pines - Urban Community	**$ 150,000**	**$ –**
TransNet Extension Administration & Debt Fund		
NON-PERSONNEL	**$ 127,812**	**$ –**
Contracts	127,812	–
Total TransNet Extension Administration & Debt Fund	**$ 127,812**	**$ –**
TransNet Extension Commercial Paper Fund		
NON-PERSONNEL	**$ 8,000,000**	**$ –**
Contracts	8,000,000	–
Total TransNet Extension Commercial Paper Fund	**$ 8,000,000**	**$ –**
TransNet Extension Congestion Relief Fund		
NON-PERSONNEL	**$ 16,105,420**	**$ 13,460,158**
Contracts	16,105,420	13,460,158
Total TransNet Extension Congestion Relief Fund	**$ 16,105,420**	**$ 13,460,158**
TransNet Extension RTCI Fee		
NON-PERSONNEL	**$ –**	**$ 425,000**
Contracts	–	425,000
Total TransNet Extension RTCI Fee	**$ –**	**$ 425,000**
Uptown Urban Comm		
NON-PERSONNEL	**$ 2,900,000**	**$ 450,000**
Contracts	2,900,000	450,000
Total Uptown Urban Comm	**$ 2,900,000**	**$ 450,000**
West Pac Contrib Torrey High		
NON-PERSONNEL	**$ 612,666**	**$ –**
Contracts	612,666	–
Total West Pac Contrib Torrey High	**$ 612,666**	**$ –**
Capital Project Funds		
NON-PERSONNEL	**$ 96,528,884**	**$ 35,420,201**
Contracts	96,528,884	35,420,201
Total Capital Project Funds	**$ 96,528,884**	**$ 35,420,201**

Financial Summary and Schedules

Schedule VI - Summary of Capital Expenditures by Category by Fund Type

Capital Improvements Program/Category		FY 2010 Adopted Budget		FY 2011 Adopted Budget
City				
NON-PERSONNEL	$	**453,241,092**	$	**299,619,898**
Contracts		453,241,092		299,619,898
Total City	$	**453,241,092**	$	**299,619,898**
Total Combined Operating and Capital Budget Expenditures	$	**2,919,045,283**	$	**2,756,272,296**

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Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Fund Balance as of 7/01/10	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditures
General Fund					
General Fund	$ –	$1,096,228,151	$1,096,228,151	$ –	$1,096,228,151
General Fund Reserve	77,116,178	–	77,116,178	–	–
Total General Fund	**$ 77,116,178**	**$1,096,228,151**	**1,173,344,329**	**$ –**	**$1,096,228,151**
Debt Service and Tax Funds					
Public Safety Comm. Bonds	$ 2,600,760	$ 1,919,790	$ 4,520,550	$ –	$ 2,319,427
Tax and Revenue Anticip. Notes	–	3,644,670	3,644,670	–	3,644,670
Total Debt Service and Tax Funds	**$ 2,600,760**	**$ 5,564,460**	**8,165,220**	**$ –**	**$ 5,964,097**
Special Revenue Funds					
Automated Refuse Container	$ 354,149	$ 500,000	$ 854,149	$ –	$ 500,000
Concourse and Parking Garages	539,663	3,550,804	4,090,467	450,000	3,532,522
Convention Center Expansion	1,676,107	13,370,000	15,046,107	–	14,903,088
Environmental Growth 1/3	660,192	4,201,281	4,861,473	170,000	4,168,806
Environmental Growth 2/3	1,523,771	8,349,062	9,872,833	–	8,246,882
Facilities Financing	–	2,329,579	2,329,579	–	2,232,374
Fire and Lifeguard Facilities	195,473	1,626,945	1,822,418	–	1,673,157
Fire/EMS Transport Program	6,816,880	5,859,620	12,676,500	–	4,548,284
Gas Tax	–	21,627,310	21,627,310	–	21,627,310
HUD Programs Administration	–	2,850,566	2,850,566	–	2,850,566
Information Technology	1,447,569	3,510,440	4,958,009	–	3,513,894
Local Enforcement Agency	963,232	857,528	1,820,760	–	871,533
Los Penasquitos Canyon Preserve	167,690	121,000	288,690	–	221,087
Maintenance Assessment Districts	19,456,252	18,404,585	37,860,837	1,059,243	36,801,594
Mission Bay Improvements	(348,014)	872,678	524,664	872,678	–
Mission Bay/Balboa Park Improv.	93,118	5,096,486	5,189,604	–	5,108,416
New Convention Facility	211,740	3,400,000	3,611,740	–	3,405,278
OneSD Support	–	17,284,663	17,284,663	–	17,284,663
PETCO Park	1,351,367	15,895,158	17,246,525	–	17,146,525
Police Decentralization	2,297,209	7,824,648	10,121,857	–	7,942,828
Prop 42 - Transportation Relief	4,312,110	13,312,980	17,625,090	–	13,312,980
QUALCOMM Stadium	1,329,996	14,568,123	15,898,119	750,000	14,534,168
Redevelopment	55,694	3,634,020	3,689,714	–	3,634,020
Regional Park Improvements	(620,553)	2,500,000	1,879,447	2,500,000	–
Seized and Forfeited Assets	1,965,873	1,000,000	2,965,873	–	2,066,061
Serious Traffic Offenders Program	61,883	1,200,000	1,261,883	–	1,200,000

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/11	Fund Type/Title
				General Fund
$ 1,096,228,151	$ –	$ –	$ –	General Fund
–	–	77,116,178	–	General Fund Reserve
$ 1,096,228,151	**$ –**	**$ 77,116,178**	**$ –**	**Total General Fund**
				Debt Service and Tax Funds
$ 2,319,427	$ –	$ –	$ 2,201,123	Public Safety Comm. Bonds
3,644,670	–	–	–	Tax and Revenue Anticip. Notes
$ 5,964,097	**$ –**	**$ –**	**$ 2,201,123**	**Total Debt Service and Tax Funds**
				Special Revenue Funds
$ 500,000	$ –	$ –	$ 354,149	Automated Refuse Container
3,982,522	–	–	107,945	Concourse and Parking Garages
14,903,088	–	–	143,019	Convention Center Expansion
4,338,806	–	29,364	493,303	Environmental Growth 1/3
8,246,882	–	–	1,625,951	Environmental Growth 2/3
2,232,374	–	–	97,205	Facilities Financing
1,673,157	–	–	149,261	Fire and Lifeguard Facilities
4,548,284	–	500,000	7,628,216	Fire/EMS Transport Program
21,627,310	–	–	–	Gas Tax
2,850,566	–	–	–	HUD Programs Administration
3,513,894	–	–	1,444,115	Information Technology
871,533	–	250,000	699,227	Local Enforcement Agency
221,087	–	–	67,603	Los Penasquitos Canyon Preserve
37,860,837	–	–	–	Maintenance Assessment Districts
872,678	–	–	(348,014)	Mission Bay Improvements
5,108,416	–	–	81,188	Mission Bay/Balboa Park Improv.
3,405,278	–	–	206,462	New Convention Facility
17,284,663	–	–	–	OneSD Support
17,146,525	–	–	100,000	PETCO Park
7,942,828	–	–	2,179,029	Police Decentralization
13,312,980	–	–	4,312,110	Prop 42 - Transportation Relief
15,284,168	–	–	613,951	QUALCOMM Stadium
3,634,020	–	–	55,694	Redevelopment
2,500,000	–	–	(620,553)	Regional Park Improvements
2,066,061	–	185,062	714,750	Seized and Forfeited Assets
1,200,000	–	–	61,883	Serious Traffic Offenders Program

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Fund Balance as of 7/01/10	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditures
Storm Drain	1,286,247	6,046,746	7,332,993	–	6,046,746
Transient Occupancy Tax	–	60,254,689	60,254,689	–	60,254,689
TransNet Extension[1]	–	8,894,441	8,894,441	–	8,894,441
Trolley Extension Reserve	714,092	732,000	1,446,092	–	1,183,484
Underground Surcharge	34,100,889	50,907,693	85,008,582	7,500,000	77,254,269
Wireless Communications Tech.	495,000	9,225,968	9,720,968	–	9,699,235
Zoological Exhibits	–	8,018,590	8,018,590	–	8,018,590
Special Revenue CIP Funds	–	433,000	433,000	433,000	–
Total Special Revenue Funds	**$ 81,107,629**	**$ 318,260,603** [2]	**399,368,232**	**$ 13,734,921**	**$ 362,677,490**
Enterprise Funds					
Airports	$ 11,768,860	$ 4,389,716	$ 16,158,576	$ 1,800,000	$ 3,346,159
Development Services	(12,174,800)	45,868,370	33,693,570	–	41,144,859
Golf Course	20,882,977	17,046,500	37,929,477	3,360,000	14,283,261
Recycling	4,322,302	18,403,094	22,725,396	–	19,744,046
Refuse Disposal	16,712,241	29,183,451	45,895,692	4,425,000	34,460,454
Sewer	188,932,709	505,415,480	694,348,189	135,165,080	345,952,678
Water Utility	192,199,060	518,418,000	710,617,060	105,714,696	425,094,718
Total Enterprise Funds	**$ 422,643,349**	**$ 1,138,724,611**	**1,561,367,960**	**$ 250,464,776**	**$ 884,026,175**
Total Capital Project Funds	**$ –**	**$ 35,420,201**	**35,420,201**	**$ 35,420,201**	**$ –**
Internal Service Funds					
Central Stores	$ 28,589	$ 23,860,471	$ 23,889,060	$ –	$ 23,860,471
Energy Conservation Program	1,638,837	1,249,480	2,888,317	–	2,396,908
Fleet Services Operating[1]	4,216,870	45,365,965	49,582,835	–	51,189,151
Fleet Services Replacement	68,448,000	23,513,226	91,961,226	–	14,799,955
Publishing Services	(818,000)	5,843,953	5,025,953	–	5,843,953
Risk Management	740,198	8,925,849	9,666,047	–	9,666,047
Total Internal Service Funds	**$ 74,254,494**	**$ 108,758,944**	**183,013,438**	**$ –**	**$ 107,756,485**
Total Combined Budget	**$ 657,722,410**	**$ 2,702,956,970** [2]	**3,360,679,380**	**$ 299,619,898**	**$ 2,456,652,398**

1 The CIP budgets of $13,460,158 for TransNet Extension and $500,000 for Fleet Services Operating are listed under Capital Project Funds.

2 Does not balance to other schedules due to revenues of $433,000 from Special Revenue CIP Funds and $35,420,201 from Capital Project Funds.

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/11	Fund Type/Title
6,046,746	–	–	1,286,247	Storm Drain
60,254,689	–	–	–	Transient Occupancy Tax
8,894,441	–	–	–	TransNet Extension[1]
1,183,484	–	–	262,608	Trolley Extension Reserve
84,754,269	–	–	254,313	Underground Surcharge
9,699,235	–	–	21,733	Wireless Communications Tech.
8,018,590	–	–	–	Zoological Exhibits
433,000	–	–	–	Special Revenue CIP Funds
$ 376,412,411	**$ –**	**$ 964,426**	**$ 21,991,395**	**Total Special Revenue Funds**
				Enterprise Funds
$ 5,146,159	$ –	$ 850,000	$ 10,162,417	Airports
41,144,859	–	50,000	(7,501,289)	Development Services
17,643,261	–	10,135,324	10,150,892	Golf Course
19,744,046	–	–	2,981,350	Recycling
38,885,454	–	–	7,010,238	Refuse Disposal
481,117,758	–	187,112,747	26,117,684	Sewer
530,809,414	–	171,004,813	8,802,833	Water Utility
$ 1,134,490,951	**$ –**	**$ 369,152,884**	**$ 57,724,125**	**Total Enterprise Funds**
$ 35,420,201	**$ –**	**$ –**	**$ –**	**Total Capital Project Funds**
				Internal Service Funds
$ 23,860,471	$ –	$ –	$ 28,589	Central Stores
2,396,908	–	–	491,409	Energy Conservation Program
51,189,151	–	–	(1,606,316)	Fleet Services Operating[1]
14,799,955	20,665,000	12,150,000	44,346,271	Fleet Services Replacement
5,843,953	–	–	(818,000)	Publishing Services
9,666,047	–	–	–	Risk Management
$ 107,756,485	**$ 20,665,000**	**$ 12,150,000**	**$ 42,441,953**	**Total Internal Service Funds**
$ 2,756,272,296	**$ 20,665,000**	**$ 459,383,488**	**$ 124,358,596**	**Total Combined Budget**

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Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2011 Adopted Budget
Adams Avenue MAD Fund	–	$ –	$ 71,818	$ **71,818**
Bay Terraces - Honey Drive MAD Fund	0.02	2,040	15,569	**17,609**
Bay Terraces - Parkside MAD Fund	0.03	3,060	60,982	**64,042**
Bird Rock MAD Fund	–	–	511,614	**511,614**
Black Mountain Ranch North MAD Fund	–	–	667,017	**667,017**
Black Mountain Ranch South MAD Fund	0.70	71,747	1,701,049	**1,772,796**
C&ED MAD Management Fund	–	–	222,321	**222,321**
Calle Cristobal MAD Fund	0.10	9,960	403,805	**413,765**
Camino Santa Fe MAD Fund	0.10	10,258	459,352	**469,610**
Campus Point MAD Fund	0.02	1,927	37,010	**38,937**
Carmel Mountain Ranch MAD Fund	0.30	28,876	630,452	**659,328**
Carmel Valley MAD Fund	1.45	136,658	3,147,445	**3,284,103**
Carmel Valley NBHD #10 MAD Fund	0.20	16,500	513,412	**529,912**
Central Commercial MAD Fund	–	–	376,372	**376,372**
City Heights MAD Fund	–	–	411,312	**411,312**
College Heights Enhanced MAD Fund	–	–	547,750	**547,750**
Coral Gate MAD Fund	0.10	10,254	179,362	**189,616**
Coronado View MAD Fund	0.03	3,060	23,274	**26,334**
Del Mar Terrace MAD Fund	–	–	188,704	**188,704**
Eastgate Technology Park MAD Fund	0.15	14,444	202,754	**217,198**
El Cajon Boulevard MAD Fund	0.40	33,044	529,611	**562,655**
First SD River Imp. Project MAD Fund	0.30	30,750	361,554	**392,304**
Gateway Center East MAD Fund	0.20	20,490	245,556	**266,046**
Genesee/North Torrey Pines Road MAD Fund	0.20	16,500	570,977	**587,477**
Greater Golden Hill MAD Fund	–	–	1,138,890	**1,138,890**
Hillcrest Commercial Core MAD Fund	–	–	180,000	**180,000**
Hillcrest MAD Fund	0.05	4,127	29,861	**33,988**
Kings Row MAD Fund	0.03	3,060	10,308	**13,368**
La Jolla Village Drive MAD Fund	0.18	17,366	77,742	**95,108**
Liberty Station/NTC MAD Fund	–	–	305,474	**305,474**
Linda Vista Community MAD Fund	0.25	25,620	256,642	**282,262**
Little Italy MAD Fund	–	–	805,182	**805,182**
Maintenance Assessment District (MAD) Management Fund	8.44	949,104	948,360	**1,897,464**
Mira Mesa MAD Fund	0.90	89,652	1,755,468	**1,845,120**
Miramar Ranch North MAD Fund	1.00	102,501	1,927,415	**2,029,916**
Mission Boulevard MAD Fund	0.05	4,802	122,404	**127,206**

Financial Summary and Schedules

Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2011 Adopted Budget
Mission Hills Special Lighting MAD	–	–	375,800	**375,800**
Newport Avenue MAD Fund	–	–	65,529	**65,529**
North Park MAD Fund	0.42	34,699	655,856	**690,555**
Ocean View Hills MAD Fund	0.70	71,779	792,784	**864,563**
Otay International Center MAD Fund	0.60	61,500	404,175	**465,675**
Pacific Highlands Ranch MAD Fund	0.15	15,377	360,194	**375,571**
Park Village MAD Fund	0.40	38,513	643,544	**682,057**
Penasquitos East MAD Fund	0.50	49,153	490,161	**539,314**
Rancho Bernardo MAD Fund	0.50	49,153	859,936	**909,089**
Rancho Encantada MAD Fund	–	–	384,803	**384,803**
Remington Hills MAD Fund	0.04	4,091	93,253	**97,344**
Robinhood Ridge MAD Fund	0.10	10,258	129,771	**140,029**
Sabre Springs MAD Fund	0.30	28,876	330,689	**359,565**
Scripps/Miramar Ranch MAD Fund	1.00	102,501	1,384,821	**1,487,322**
Stonecrest Village MAD Fund	0.60	57,847	1,000,335	**1,058,182**
Street Light District #1 MAD Fund	–	–	768,249	**768,249**
Talmadge MAD Fund	0.08	6,609	225,908	**232,517**
Tierrasanta MAD Fund	1.00	105,733	2,077,078	**2,182,811**
Torrey Highlands MAD Fund	0.65	66,637	1,166,006	**1,232,643**
Torrey Hills MAD Fund	1.00	98,647	2,269,462	**2,368,109**
University Heights MAD Fund	0.05	4,127	60,081	**64,208**
Washington Street MAD Fund	0.10	10,254	132,140	**142,394**
Webster-Federal Boulevard MAD Fund	0.05	5,123	67,524	**72,647**
Total Combined Budget	**23.44**	**$ 2,426,677**	**$ 34,374,917**	**$ 36,801,594**

Schedule IX - Summary of General Fund Revenues by Department by Program

Department/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Administration		
Emergency Services	$ –	$ **166,000**
Equal Opportunity Contracting	–	**80,000**
Other	253,500	**–**
Total Administration	**$ 253,500**	**$ 246,000**
City Attorney		
Civil Advisory	$ –	$ **1,058,050**
Civil Litigation	–	**1,650,000**
Community Justice	–	**537,242**
Criminal	–	**2,000**
General Administration/Management	–	**2,587,428**
Other	6,183,020	**–**
Total City Attorney	**$ 6,183,020**	**$ 5,834,720**
City Auditor		
Audits	$ –	$ **222,323**
Other	122,323	**–**
Total City Auditor	**$ 122,323**	**$ 222,323**
City Clerk		
Elections & Information Management	$ –	$ **18,352**
General Administration/Management	–	**38,395**
Other	30,352	**–**
Total City Clerk	**$ 30,352**	**$ 56,747**
City Comptroller		
Business-type Activities Accounting/ Reporting	$ –	$ **1,846,148**
Capital & Fixed Assets Accounting/ Reporting	–	**252,211**
Debt Service Accounting/Reporting	–	**156,699**
Governmental Accounting/ Reporting	–	**286,702**
Other	2,723,824	**–**
Total City Comptroller	**$ 2,723,824**	**$ 2,541,760**
City Council		
Council Administration	$ –	$ **59,212**
Council Districts	–	**123,486**
Other	214,698	**–**
Total City Council	**$ 214,698**	**$ 182,698**

Financial Summary and Schedules

Schedule IX - Summary of General Fund Revenues by Department by Program

Department/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
City Planning & Community Investment		
Community Planning	$ –	$ **1,125,000**
Department Management	–	**128,775**
Economic Development	–	**151,500**
General Administration	–	**11,640**
Historical Resources Planning	–	**207,472**
Other	2,762,148	**–**
Park Planning	–	**10,000**
Planning & Economic Research	–	**165,960**
Planning Policy	–	**106,667**
Small Business & Neighborhood Revitalization	–	**597,100**
Total City Planning & Community Investment	**$ 2,762,148**	**$ 2,504,114**
City Treasurer		
Business & Rental Unit Tax	$ –	$ **12,365,778**
Delinquent Accounts	–	**2,100,000**
Investments	–	**239,617**
Other	26,298,217	**–**
Parking Administration	–	**955,000**
Parking Meter Operations	–	**9,500,000**
Revenue Audit and Appeals	–	**515,000**
Treasury Accounting	–	**129,000**
Total City Treasurer	**$ 26,298,217**	**$ 25,804,395**
Community & Legislative Services		
CityTV	$ –	$ **113,300**
Economic Growth	–	**965,000**
Intergovernmental Relations	–	**158,400**
Other	1,587,244	**–**
Protocol	–	**119,000**
Total Community & Legislative Services	**$ 1,587,244**	**$ 1,355,700**
Debt Management		
Financing and Administration	$ –	$ **1,008,057**
Other	1,137,885	**–**
Total Debt Management	**$ 1,137,885**	**$ 1,008,057**
Development Services		
Code Enforcement	$ –	$ **715,250**
Other	810,134	**–**
Total Development Services	**$ 810,134**	**$ 715,250**

Schedule IX - Summary of General Fund Revenues by Department by Program

Department/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Engineering & Capital Projects		
Bridges, Transportation, and Streets	$ –	$ **4,708,391**
Construction Management & Inspections	–	**15,091,508**
Department Management	–	**2,926,380**
Drainage	–	**708,617**
Engineering Modeling Services	–	**6,000**
General Administration/Management	–	**1,092,063**
General Requirements Contracts and A/E Consultant Services	–	**350,088**
Materials Test Lab	–	**2,272,151**
Operations Support	–	**2,991,494**
Other	63,400,000	**–**
Pedicab	–	**61,960**
Private Agency/Public Building/Project Management	–	**2,474,418**
Project Management	–	**5,387,059**
Red Light Photo Enforcement Program	–	**1,193,809**
Surveys	–	**1,754,018**
Traffic Signal	–	**2,752,735**
Traffic Systems Safety	–	**362,659**
Water & Sewer Treatment Facilities	–	**3,821,762**
Water & Wastewater Pipelines	–	**15,500,748**
Total Engineering & Capital Projects	**$ 63,400,000**	**$ 63,455,860**
Environmental Services		
Environmental Protection	$ –	$ **874,827**
General Administration/Management	–	**120,000**
Other	1,144,105	**–**
Total Environmental Services	**$ 1,144,105**	**$ 994,827**
Financial Management		
Annual Budget Development	$ –	$ **47,180**
Other	371,695	**–**
Revenue and Forecasting	–	**20,000**
Total Financial Management	**$ 371,695**	**$ 67,180**

Financial Summary and Schedules

Schedule IX - Summary of General Fund Revenues by Department by Program

Department/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Fire-Rescue		
Emergency Services	$ –	$ **5,457,098**
Fire Operations	–	**452,990**
General Administration	–	**900**
Information Technology	–	**554,880**
Inspection Services	–	**7,030,043**
Lifeguard Services	–	**410,831**
Logistical Services	–	**103,488**
Other	16,155,140	**–**
Special Operations	–	**1,033,900**
Total Fire-Rescue	$ **16,155,140**	$ **15,044,130**
General Services		
CIP Program	$ –	$ **2,488,422**
Contract Services	–	**29,500**
Facilities Operations	–	**3,162,421**
Other	35,865,128	**–**
Repair & Maintenance	–	**19,304,421**
Right-of-Way Maintenance	–	**7,192,697**
Street Lights	–	**115,000**
Traffic Signal	–	**90,000**
Trench Restoration	–	**6,265,804**
Total General Services	$ **35,865,128**	$ **38,648,265**
Library		
Other	$ 1,539,418	$ **–**
Public Services	–	**1,319,707**
Total Library	$ **1,539,418**	$ **1,319,707**
Major Revenues		
Major General Fund Revenue	$ –	$ **812,435,353**
Other	845,232,290	**–**
Total Major Revenues	$ **845,232,290**	$ **812,435,353**
Office of Homeland Security		
Emergency Plans and Training	$ –	$ **467,573**
General Administration/Management	–	**566,255**
Other	915,742	**–**
Total Office of Homeland Security	$ **915,742**	$ **1,033,828**

Schedule IX - Summary of General Fund Revenues by Department by Program

Department/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Office of the Chief Financial Officer		
Other	$ 500,000	**$ –**
Strategic Partnerships	–	**500,000**
Total Office of the Chief Financial Officer	**$ 500,000**	**$ 500,000**
Park & Recreation		
Aquatics	$ –	**$ 1,165,500**
Balboa Park	–	**13,585,993**
Beaches/Shoreline Park Maintenance	–	**1,419,326**
Citywide Dance	–	**280,000**
Citywide Park Maintenance	–	**1,205,323**
Facilities Operations	–	**1,975,620**
General Administration/Management	–	**686,000**
Mission Bay Park	–	**2,944,178**
Mt. Hope Cemetery	–	**1,126,000**
Other	29,893,493	**2,319,767**
Parks & Buidlings Maintenance	–	**267,276**
Therapeutic Recreation and Senior Services	–	**203,080**
Total Park & Recreation	**$ 29,893,493**	**$ 27,178,063**
Personnel		
Other	$ 73,500	**$ –**
Total Personnel	**$ 73,500**	**$ –**
Police		
Crime Laboratory	$ –	**$ 309,723**
General Administration/Management	–	**5,698,871**
Information Technology	–	**1,866,676**
Investigations	–	**6,313,092**
Neighborhood Policing	–	**116,149**
Organizational Effectiveness	–	**265,000**
Other	38,956,001	**–**
Patrol Ops	–	**8,763,000**
Traffic	–	**15,739,639**
Total Police	**$ 38,956,001**	**$ 39,072,150**
Public Utilities		
Other	$ 1,835,513	**$ –**
Reservoir Management	–	**1,400,000**
Total Public Utilities	**$ 1,835,513**	**$ 1,400,000**

Schedule IX - Summary of General Fund Revenues by Department by Program

Department/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Purchasing & Contracting		
Contract Services	$ –	$ **360,000**
General Administration/Management	–	**1,500**
Other	796,856	**–**
PCard Program	–	**70,000**
Procurement	–	**275,000**
Total Purchasing & Contracting	$ **796,856**	$ **706,500**
Real Estate Assets		
Asset Management and Lease Administration	$ –	$ **43,658,666**
Corporate Service Administration	–	**150,000**
Other	41,794,909	**–**
Total Real Estate Assets	$ **41,794,909**	$ **43,808,666**
Storm Water		
Flood Control Operations & Maintenance	$ –	$ **1,941,767**
Other	9,109,240	**–**
Storm Water Pollution Prevention	–	**215,000**
Street Sweeping	–	**7,935,091**
Total Storm Water	$ **9,109,240**	$ **10,091,858**
Total General Fund Revenue	$ **1,129,706,375**	$ **1,096,228,151**

Schedule IX - Summary of General Fund Expenditures by Department by Program

Department/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Administration		
Citizen's Assistance	$ –	$ **153,239**
Citizen's Review Board	–	**30,372**
Department Management	–	**502,983**
Emergency Services	–	**398,970**
Equal Opportunity Contracting	–	**969,177**
IT Non-Discretionary	–	**55,920**
Living Wage	–	**261,516**
Other	3,915,763	**–**
Total Administration	**$ 3,915,763**	**$ 2,372,177**
Business Office		
City Management Program	$ –	$ **244,658**
Department Management	–	**102,273**
General Administration	–	**139,356**
General Administration/Management	–	**40,169**
IT Non-Discretionary	–	**21,095**
Managed Competition	–	**220,000**
Other	1,456,057	**–**
Reengineering Program	–	**390,132**
Total Business Office	**$ 1,456,057**	**$ 1,157,683**
City Attorney		
Civil Advisory	$ –	$ **11,343,102**
Civil Litigation	–	**9,668,516**
Community Justice	–	**4,219,920**
Criminal	–	**12,299,612**
General Administration/Management	–	**3,022,260**
IT Non-Discretionary	–	**1,331,073**
Other	37,790,631	**–**
Total City Attorney	**$ 37,790,631**	**$ 41,884,483**
City Auditor		
Audits	$ –	$ **1,862,424**
General Administration/Management	–	**1,859,763**
IT Non-Discretionary	–	**38,993**
Other	2,531,417	**–**
Total City Auditor	**$ 2,531,417**	**$ 3,761,180**

Financial Summary and Schedules

Schedule IX - Summary of General Fund Expenditures by Department by Program

Department/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
City Clerk		
Council Districts	$ –	$ **16,776**
Department Management	–	**216,515**
Elections & Information Management	–	**995,181**
General Administration	–	**470,132**
IT Non-Discretionary	–	**467,397**
Legislative Services	–	**1,759,104**
Other	4,404,528	**–**
Records Management	–	**838,358**
Total City Clerk	**$ 4,404,528**	**$ 4,763,463**
City Comptroller		
Business-type Activities Accounting/ Reporting	$ –	$ **1,079,078**
CAFR	–	**647,986**
Capital & Fixed Assets Accounting/ Reporting	–	**1,501,194**
Debt Service Accounting/Reporting	–	**740,404**
Department Management	–	**340,368**
General Administration/Management	–	**268,389**
Governmental Accounting/ Reporting	–	**1,392,033**
Grant Accounting/Reporting	–	**677,543**
IT Non-Discretionary	–	**447,864**
Internal Control	–	**157,087**
Operations Support	–	**2,193,313**
Other	10,598,676	**–**
Redevelopment Accounting/ Reporting	–	**634,791**
Total City Comptroller	**$ 10,598,676**	**$ 10,080,050**
City Council		
Council Administration	$ –	$ **1,896,046**
Council Districts	–	**8,137,618**
IT Non-Discretionary	–	**400,887**
Other	9,383,567	**–**
Total City Council	**$ 9,383,567**	**$ 10,434,551**

Schedule IX - Summary of General Fund Expenditures by Department by Program

Department/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
City Planning & Community Investment		
Budget and Fiscal Services	$ –	$ **234,846**
Community Planning	–	**3,852,893**
Department Management	–	**847,793**
Economic Development	–	**251,766**
General Administration	–	**2,481,544**
General Administration/Management	–	**64,538**
Historical Resources Planning	–	**602,572**
IT Non-Discretionary	–	**296,102**
Information Technology	–	**486,085**
Multiple Species Conservation Program	–	**354,720**
Other	14,802,681	**–**
Park Planning	–	**579,599**
Planning & Economic Research	–	**131,705**
Planning Policy	–	**627,739**
Small Business & Neighborhood Revitalization	–	**2,191,107**
Transportation Planning	–	**578,634**
Total City Planning & Community Investment	**$ 14,802,681**	**$ 13,581,643**
City Treasurer		
Business & Rental Unit Tax	$ –	$ **1,811,891**
Consolidated Payments Processing	–	**486,674**
Delinquent Accounts	–	**2,808,473**
Department Management	–	**982,373**
General Administration/Management	–	**210,687**
IT Non-Discretionary	–	**2,343,435**
Investments	–	**1,066,137**
Other	17,866,743	**–**
Parking Administration	–	**1,393,553**
Parking Meter Operations	–	**4,895,587**
Revenue Audit and Appeals	–	**713,167**
Treasury Accounting	–	**1,359,911**
Total City Treasurer	**$ 17,866,743**	**$ 18,071,888**

Financial Summary and Schedules

Schedule IX - Summary of General Fund Expenditures by Department by Program

Department/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Citywide Program Expenditures		
Assesments to Public Property	$ –	$ **450,235**
Citywide Elections	–	**200,000**
Contract Services	–	**2,250,000**
Employee Claims	–	**5,000**
General Fund Rents	–	**9,412,093**
Insurance	–	**1,338,682**
Memberships	–	**630,000**
Other	52,921,079	**–**
Park Improvement Funds	–	**3,372,678**
Preservation of Benefits	–	**1,500,000**
Property Tax Administration	–	**4,702,711**
Public Liability Fund Transfers	–	**15,106,208**
TRANS	–	**1,444,151**
Transportation Subsidy	–	**278,077**
Total Citywide Program Expenditures	$ **52,921,079**	$ **40,689,835**
Community & Legislative Services		
CityTV	$ –	$ **412,166**
Community & Legislative Services	–	**3,329,406**
Economic Growth	–	**1,348,473**
IT Non-Discretionary	–	**131,187**
Intergovernmental Relations	–	**641,447**
Other	5,878,025	**–**
Protocol	–	**120,860**
Total Community & Legislative Services	$ **5,878,025**	$ **5,983,539**
Debt Management		
Financing and Administration	$ –	$ **2,148,813**
IT Non-Discretionary	–	**81,846**
Other	2,632,092	**–**
Total Debt Management	$ **2,632,092**	$ **2,230,659**
Department of Information Technology		
General Administration/Management	$ –	$ **18,993,847**
Other	16,511,184	**–**
Total Department of Information Technology	$ **16,511,184**	$ **18,993,847**

Schedule IX - Summary of General Fund Expenditures by Department by Program

Department/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Development Services		
Code Enforcement	$ –	$ **3,842,032**
Code Enforcement	–	**231,333**
Employee Record/Certification/Payroll	–	**56,144**
General Administration	–	**538,534**
General Administration/Management	–	**181,993**
Graffiti	–	**962,532**
IT Non-Discretionary	–	**195,363**
Other	6,530,597	**–**
Total Development Services	**$ 6,530,597**	**$ 6,007,931**
Engineering & Capital Projects		
Bicycle Programs	$ –	$ **113,252**
Bridges, Transportation, and Streets	–	**3,833,742**
Business Support	–	**4,046,389**
Construction Management & Inspections	–	**11,829,444**
Department Management	–	**1,607,289**
Drainage	–	**1,404,810**
Engineering Modeling Services	–	**9,691**
General Administration/Management	–	**2,895,932**
General Requirements Contracts and A/E Consultant Services	–	**964,752**
IT Non-Discretionary	–	**3,614,604**
Infrastructure Assets	–	**437,801**
Liaison	–	**164,745**
Materials Test Lab	–	**2,242,409**
Modeling	–	**357,846**
Operations Support	–	**1,373,649**
Other	63,344,067	**–**
Pedicab	–	**128,242**
Preliminary Engineering	–	**349,184**
Private Agency/Public Building/Project Management	–	**3,384,568**
Project Management	–	**8,793,117**
Red Light Photo Enforcement Program	–	**1,145,436**
Street Lights	–	**112,921**
Surveys	–	**3,680,879**
Traffic Signal	–	**983,866**
Traffic Systems Safety	–	**1,085,498**
Transportation Alternative Program	–	**69,003**
Transportation Systems & Programming	–	**301,633**
Water & Sewer Treatment Facilities	–	**3,124,755**
Water & Wastewater Pipelines	–	**8,468,728**
Total Engineering & Capital Projects	**$ 63,344,067**	**$ 66,524,185**

Financial Summary and Schedules

Schedule IX - Summary of General Fund Expenditures by Department by Program

Department/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Environmental Services		
Collection Services	$ –	$ **29,315,100**
Environmental Protection	–	**1,507,273**
General Administration/Management	–	**1,285,962**
IT Non-Discretionary	–	**405,914**
Other	37,270,592	**–**
Waste Reduction and Disposal	–	**47,397**
Total Environmental Services	**$ 37,270,592**	**$ 32,561,646**
Ethics Commission		
Audits	$ –	$ **101,221**
Education & Outreach	–	**155,206**
General Administration/Management	–	**302,550**
IT Non-Discretionary	–	**16,365**
Investigations	–	**321,521**
Other	891,287	**–**
Total Ethics Commission	**$ 891,287**	**$ 896,863**
Financial Management		
Annual Budget Development	$ –	$ **1,453,513**
Annual Budget Monitoring	–	**580,208**
CIP Administration	–	**464,678**
General Administration/Management	–	**412,720**
IT Non-Discretionary	–	**141,446**
Other	3,788,279	**–**
Public Budget Formulation Implementation and Administration	–	**131,748**
Revenue and Forecasting	–	**1,031,368**
Total Financial Management	**$ 3,788,279**	**$ 4,215,681**

Schedule IX - Summary of General Fund Expenditures by Department by Program

Department/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Fire-Rescue		
Brush Management	$ –	$ **714,989**
Department Management	–	**2,728,106**
Emergency Services	–	**126,223,855**
Fire Communications	–	**4,993,537**
Fire Operations	–	**6,907,919**
General Administration	–	**3,062,687**
General Administration/Management	–	**813,629**
IT Non-Discretionary	–	**1,783,517**
Information Technology	–	**165,770**
Inspection Services	–	**4,724,447**
Lifeguard Services	–	**14,879,441**
Logistical Services	–	**12,798,536**
Other	191,092,571	**–**
Special Operations	–	**2,105,490**
Total Fire-Rescue	**$ 191,092,571**	**$ 181,901,923**
General Fund Appropriated Reserve		
Other	$ 1,666,935	$ **–**
Reserve	–	**4,101,681**
Total General Fund Appropriated Reserve	**$ 1,666,935**	**$ 4,101,681**
General Services		
Contract Services	$ –	$ **949,423**
Custodial	–	**808,668**
Customer Service	–	**668,880**
Customer Support Office & Billing	–	**68,294**
Department Management	–	**559,155**
Facilities Operations	–	**11,461,606**
General Administration	–	**14,239**
General Administration/Management	–	**909,634**
IT Non-Discretionary	–	**980,857**
Other	61,393,308	**–**
Repair & Maintenance	–	**24,439,643**
Right-of-Way Maintenance	–	**6,272,105**
Street Lights	–	**4,870,980**
Traffic Signal	–	**6,176,566**
Trench Restoration	–	**5,137,393**
Total General Services	**$ 61,393,308**	**$ 63,317,443**

Schedule IX - Summary of General Fund Expenditures by Department by Program

Department/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Human Resources		
ADA Policy & Disability Services	$ –	$ **41,068**
Citizen's Review Board	–	**101,884**
Diversity & Inclusion	–	**6,860**
Employee Training & Development	–	**497,147**
Human Relations Commission	–	**100,160**
IT Non-Discretionary	–	**59,983**
Labor Relations	–	**1,116,471**
Other	2,466,151	**–**
Total Human Resources	**$ 2,466,151**	**$ 1,923,573**
Library		
Circulation and Reference Services	$ –	$ **1,117,491**
Facilities Operations	–	**4,413,029**
Financial Administration	–	**614,088**
General Administration	–	**1,855,075**
General Administration/Management	–	**916,847**
IT Non-Discretionary	–	**1,325,960**
Information Technology	–	**782,561**
Operations Support	–	**430,324**
Other	37,068,257	**–**
Public Services	–	**22,596,964**
Total Library	**$ 37,068,257**	**$ 34,052,339**
Office of Homeland Security		
Emergency Plans and Training	$ –	$ **505,028**
General Administration/Management	–	**1,142,031**
IT Non-Discretionary	–	**108,856**
Other	1,536,220	**–**
Total Office of Homeland Security	**$ 1,536,220**	**$ 1,755,915**
Office of the Assistant COO		
Department Management	$ –	$ **310,044**
IT Non-Discretionary	–	**1,776**
Other	526,242	**–**
Total Office of the Assistant COO	**$ 526,242**	**$ 311,820**

Schedule IX - Summary of General Fund Expenditures by Department by Program

Department/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Office of the Chief Financial Officer		
General Administration/Management	$ –	**$ 658,451**
IT Non-Discretionary	–	**4,889**
Other	879,473	**–**
Strategic Partnerships	–	**250,293**
Total Office of the Chief Financial Officer	**$ 879,473**	**$ 913,633**
Office of the IBA		
IT Non-Discretionary	$ –	**$ 18,232**
Office of the IBA	–	**1,600,555**
Other	1,453,234	**–**
Total Office of the IBA	**$ 1,453,234**	**$ 1,618,787**
Office of the Mayor and COO		
IT Non-Discretionary	$ –	**$ 12,554**
Office of the Mayor	–	**741,419**
Other	642,234	**–**
Total Office of the Mayor and COO	**$ 642,234**	**$ 753,973**

Financial Summary and Schedules

Schedule IX - Summary of General Fund Expenditures by Department by Program

Department/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Park & Recreation		
After School Program - Youth Services	$ –	$ **431,838**
Aquatics	–	**3,920,034**
Balboa Park	–	**8,521,999**
Beaches/Shoreline Park Maintenance	–	**5,393,773**
Brush Management	–	**2,641,541**
Citywide Dance	–	**123,216**
Citywide Park Maintenance	–	**10,443,119**
Customer Support Office & Billing	–	**17,310**
Facilities Operations	–	**9,368,212**
Financial Administration	–	**20,374**
General Administration/Management	–	**5,237,930**
IT Non-Discretionary	–	**915,113**
Maintenance	–	**3,255,342**
Mission Bay Park	–	**6,807,773**
Mt. Hope Cemetery	–	**1,189,624**
Natural Resources Management	–	**706,352**
Open Space Park Management	–	**3,753,187**
Other	85,952,859	**—**
Parks & Buidlings Maintenance	–	**19,227,990**
Street Medians	–	**306,867**
Therapeutic Recreation and Senior Services	–	**946,697**
Trench Restoration	–	**2,533**
Undeveloped Open Space	–	**296,047**
Total Park & Recreation	$ **85,952,859**	$ **83,526,871**
Personnel		
Civil Service Commission Support	$ –	$ **207,861**
Classification/Salary	–	**648,913**
Department Management	–	**1,065,171**
Employee Record/Certification/Payroll	–	**913,256**
Equal Employment Opportunity	–	**525,371**
General Administration/Management	–	**137,640**
IT Non-Discretionary	–	**253,616**
Liaison	–	**1,031,294**
Other	6,227,456	**–**
Recruitment & Testing	–	**1,856,402**
Total Personnel	$ **6,227,456**	$ **6,639,524**

Schedule IX - Summary of General Fund Expenditures by Department by Program

Department/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Police		
ARJIS	$ –	$ **192,444**
Crime Laboratory	–	**7,436,672**
Family Justice Center	–	**328,125**
General Administration/Management	–	**30,079,661**
Human Resources	–	**1,667,977**
IT Non-Discretionary	–	**7,089,457**
Information Technology	–	**9,247,321**
Investigations	–	**49,465,468**
Neighborhood Policing	–	**1,135,478**
Operations Support	–	**26,758,882**
Operations and Maintenance	–	**2,425**
Organizational Effectiveness	–	**5,280,938**
Other	398,258,568	**–**
Patrol Ops	–	**195,760,730**
Public Dispatch	–	**15,244,045**
Traffic	–	**24,477,385**
Training/Academy	–	**10,192,429**
Volunteer Services	–	**484,912**
Total Police	**$ 398,258,568**	**$ 384,844,349**
Public Utilities		
Other	$ 1,994,583	$ **–**
Reservoir Management	–	**1,994,583**
Total Public Utilities	**$ 1,994,583**	**$ 1,994,583**
Public Works		
ADA Policy & Disability Services	$ –	$ **640,983**
General Administration/Management	–	**336,109**
IT Non-Discretionary	–	**22,920**
Other	314,407	**–**
Total Public Works	**$ 314,407**	**$ 1,000,012**
Purchasing & Contracting		
Contract Services	$ –	$ **964,424**
General Administration/Management	–	**896,610**
IT Non-Discretionary	–	**159,215**
Other	4,267,264	**–**
PCard Program	–	**194,678**
Procurement	–	**1,450,100**
Total Purchasing & Contracting	**$ 4,267,264**	**$ 3,665,027**

Financial Summary and Schedules

Schedule IX - Summary of General Fund Expenditures by Department by Program

Department/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Real Estate Assets		
Asset Management and Lease Administration	$ –	$ **940,091**
Corporate Service Administration	–	**1,113,338**
General Administration	–	**869,424**
General Administration/Management	–	**353,561**
IT Non-Discretionary	–	**177,333**
Other	3,798,100	**–**
Property Acquisition/Disposition	–	**1,058,208**
Total Real Estate Assets	**$ 3,798,100**	**$ 4,511,955**
Storm Water		
Education & Outreach	$ –	$ **2,815,281**
Energy	–	**46,983**
Flood Control Operations & Maintenance	–	**8,694,387**
General Administration/Management	–	**2,810,090**
IT Non-Discretionary	–	**324,751**
Other	37,651,248	**–**
Storm Water Pollution Prevention	–	**15,598,875**
Street Sweeping	–	**4,893,072**
Total Storm Water	**$ 37,651,248**	**$ 35,183,439**
Total General Fund Expenditures	**$ 1,129,706,375**	**$ 1,096,228,151**

Schedule IX - Summary of General Fund FTE Positions by Department by Program

Department/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Administration		
Citizen's Assistance	–	**2.00**
Default Functional Area	20.75	**–**
Department Management	–	**4.47**
Emergency Services	–	**1.00**
Equal Opportunity Contracting	–	**9.00**
Living Wage	–	**2.00**
Total Administration	**20.75**	**18.47**
Business Office		
City Management Program	–	**2.00**
Default Functional Area	9.25	**–**
Department Management	–	**0.75**
General Administration	–	**1.50**
Reengineering Program	–	**3.00**
Total Business Office	**9.25**	**7.25**
City Attorney		
Civil Advisory	–	**85.22**
Civil Litigation	–	**73.79**
Community Justice	–	**33.00**
Criminal	–	**134.19**
Default Functional Area	341.22	**–**
General Administration/Management	–	**22.23**
Total City Attorney	**341.22**	**348.43**
City Auditor		
Audits	–	**14.00**
Default Functional Area	16.50	**–**
General Administration/Management	–	**4.50**
Total City Auditor	**16.50**	**18.50**
City Clerk		
Council Districts	–	**0.43**
Default Functional Area	45.00	**–**
Department Management	–	**1.00**
Elections & Information Management	–	**12.00**
General Administration	–	**2.00**
Legislative Services	–	**20.00**
Records Management	–	**10.00**
Total City Clerk	**45.00**	**45.43**

Financial Summary and Schedules

Schedule IX - Summary of General Fund FTE Positions by Department by Program

Department/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
City Comptroller		
Business-type Activities Accounting/ Reporting	–	**9.00**
CAFR	–	**4.00**
Capital & Fixed Assets Accounting/ Reporting	–	**14.00**
Debt Service Accounting/Reporting	–	**6.00**
Default Functional Area	92.00	**–**
Department Management	–	**2.00**
Governmental Accounting/ Reporting	–	**11.00**
Grant Accounting/Reporting	–	**6.00**
Internal Control	–	**3.00**
Operations Support	–	**21.00**
Redevelopment Accounting/ Reporting	–	**5.00**
Total City Comptroller	**92.00**	**81.00**
City Council		
Council Administration	–	**12.88**
Council Districts	–	**80.50**
Default Functional Area	91.50	**–**
Total City Council	**91.50**	**93.38**
City Planning & Community Investment		
Budget and Fiscal Services	–	**2.00**
Community Planning	–	**11.75**
Default Functional Area	65.70	**–**
Department Management	–	**4.00**
Economic Development	–	**2.00**
General Administration	–	**6.00**
General Administration/Management	–	**2.50**
Historical Resources Planning	–	**5.00**
Information Technology	–	**4.00**
Multiple Species Conservation Program	–	**3.00**
Park Planning	–	**4.00**
Planning & Economic Research	–	**1.00**
Planning Policy	–	**4.75**
Small Business & Neighborhood Revitalization	–	**8.00**
Transportation Planning	–	**4.00**
Total City Planning & Community Investment	**65.70**	**62.00**

Schedule IX - Summary of General Fund FTE Positions by Department by Program

Department/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
City Treasurer		
Business & Rental Unit Tax	–	**19.50**
Consolidated Payments Processing	–	**5.00**
Default Functional Area	122.00	**–**
Delinquent Accounts	–	**30.50**
Department Management	–	**8.00**
General Administration/Management	–	**0.63**
Investments	–	**4.00**
Parking Administration	–	**14.00**
Parking Meter Operations	–	**10.50**
Revenue Audit and Appeals	–	**6.00**
Treasury Accounting	–	**12.50**
Total City Treasurer	**122.00**	**110.63**
Community & Legislative Services		
CityTV	–	**3.00**
Community & Legislative Services	–	**21.67**
Default Functional Area	37.00	**–**
Economic Growth	–	**9.08**
Intergovernmental Relations	–	**2.00**
Protocol	–	**1.44**
Total Community & Legislative Services	**37.00**	**37.19**
Debt Management		
Default Functional Area	21.00	**–**
Financing and Administration	–	**18.00**
Total Debt Management	**21.00**	**18.00**
Development Services		
Code Enforcement	–	**42.00**
Default Functional Area	64.00	**–**
Employee Record/Certification/Payroll	–	**1.00**
General Administration	–	**8.00**
General Administration/Management	–	**1.00**
Graffiti	–	**6.00**
Total Development Services	**64.00**	**58.00**

Financial Summary and Schedules

Schedule IX - Summary of General Fund FTE Positions by Department by Program

Department/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Engineering & Capital Projects		
Bicycle Programs	–	**1.00**
Bridges, Transportation, and Streets	–	**33.50**
Business Support	–	**38.50**
Construction Management & Inspections	–	**95.50**
Default Functional Area	519.50	**–**
Department Management	–	**4.00**
Drainage	–	**12.00**
General Administration/Management	–	**24.00**
General Requirements Contracts and A/E Consultant Services	–	**8.50**
Infrastructure Assets	–	**5.00**
Liaison	–	**1.00**
Materials Test Lab	–	**23.00**
Modeling	–	**3.00**
Operations Support	–	**13.50**
Pedicab	–	**1.00**
Preliminary Engineering	–	**3.00**
Private Agency/Public Building/Project Management	–	**27.00**
Project Management	–	**76.50**
Red Light Photo Enforcement Program	–	**1.00**
Street Lights	–	**1.00**
Surveys	–	**30.50**
Traffic Signal	–	**9.00**
Traffic Systems Safety	–	**10.50**
Transportation Alternative Program	–	**1.00**
Transportation Systems & Programming	–	**2.00**
Water & Sewer Treatment Facilities	–	**24.50**
Water & Wastewater Pipelines	–	**74.16**
Total Engineering & Capital Projects	**519.50**	**523.66**
Environmental Services		
Collection Services	–	**110.80**
Default Functional Area	151.76	**–**
Environmental Protection	–	**14.75**
General Administration/Management	–	**12.96**
Waste Reduction and Disposal	–	**0.70**
Total Environmental Services	**151.76**	**139.21**

Schedule IX - Summary of General Fund FTE Positions by Department by Program

Department/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Ethics Commission		
Audits	–	**1.00**
Default Functional Area	7.00	**–**
Education & Outreach	–	**1.00**
General Administration/Management	–	**2.00**
Investigations	–	**2.00**
Total Ethics Commission	**7.00**	**6.00**
Financial Management		
Annual Budget Development	–	**9.00**
Annual Budget Monitoring	–	**5.00**
CIP Administration	–	**4.00**
Default Functional Area	31.00	**–**
General Administration/Management	–	**3.00**
Public Budget Formulation Implementation and Administration	–	**1.00**
Revenue and Forecasting	–	**9.12**
Total Financial Management	**31.00**	**31.12**
Fire-Rescue		
Brush Management	–	**8.00**
Default Functional Area	1,187.63	**–**
Department Management	–	**6.00**
Emergency Services	–	**843.21**
Fire Communications	–	**47.67**
Fire Operations	–	**7.00**
General Administration	–	**26.00**
Inspection Services	–	**45.00**
Lifeguard Services	–	**139.85**
Logistical Services	–	**11.00**
Special Operations	–	**12.36**
Total Fire-Rescue	**1,187.63**	**1,146.09**

Schedule IX - Summary of General Fund FTE Positions by Department by Program

Department/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
General Services		
Contract Services	–	**1.00**
Custodial	–	**10.00**
Customer Service	–	**11.25**
Customer Support Office & Billing	–	**1.00**
Default Functional Area	377.92	**–**
Department Management	–	**5.00**
Facilities Operations	–	**88.00**
General Administration/Management	–	**8.00**
Repair & Maintenance	–	**171.00**
Street Lights	–	**23.33**
Traffic Signal	–	**18.00**
Trench Restoration	–	**38.34**
Total General Services	**377.92**	**374.92**
Human Resources		
ADA Policy & Disability Services	–	**1.10**
Citizen's Review Board	–	**0.50**
Default Functional Area	16.00	**–**
Employee Training & Development	–	**4.00**
Human Relations Commission	–	**0.50**
Labor Relations	–	**7.00**
Total Human Resources	**16.00**	**13.10**
Library		
Circulation and Reference Services	–	**40.26**
Default Functional Area	378.46	**–**
Facilities Operations	–	**6.00**
Financial Administration	–	**7.00**
General Administration	–	**8.54**
General Administration/Management	–	**7.98**
Information Technology	–	**7.00**
Operations Support	–	**7.00**
Public Services	–	**274.62**
Total Library	**378.46**	**358.40**
Office of Homeland Security		
Default Functional Area	11.70	**–**
Emergency Plans and Training	–	**4.81**
General Administration/Management	–	**8.70**
Total Office of Homeland Security	**11.70**	**13.51**

Schedule IX - Summary of General Fund FTE Positions by Department by Program

Department/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Office of the Assistant COO		
Default Functional Area	3.00	**–**
Department Management	–	**1.00**
Total Office of the Assistant COO	**3.00**	**1.00**
Office of the Chief Financial Officer		
Default Functional Area	3.00	**–**
General Administration/Management	–	**2.00**
Strategic Partnerships	–	**1.00**
Total Office of the Chief Financial Officer	**3.00**	**3.00**
Office of the IBA		
Default Functional Area	10.00	**–**
Office of the IBA	–	**10.00**
Total Office of the IBA	**10.00**	**10.00**
Office of the Mayor and COO		
Default Functional Area	3.00	**–**
Office of the Mayor	–	**3.00**
Total Office of the Mayor and COO	**3.00**	**3.00**

Financial Summary and Schedules

Schedule IX - Summary of General Fund FTE Positions by Department by Program

Department/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Park & Recreation		
After School Program - Youth Services	–	**13.20**
Aquatics	–	**54.21**
Balboa Park	–	**89.08**
Beaches/Shoreline Park Maintenance	–	**48.01**
Brush Management	–	**17.00**
Citywide Dance	–	**2.25**
Citywide Park Maintenance	–	**95.00**
Default Functional Area	765.28	**–**
Facilities Operations	–	**123.14**
Financial Administration	–	**0.25**
General Administration/Management	–	**46.06**
Maintenance	–	**56.00**
Mission Bay Park	–	**61.18**
Mt. Hope Cemetery	–	**10.00**
Natural Resources Management	–	**5.00**
Open Space Park Management	–	**20.50**
Parks & Buidlings Maintenance	–	**97.82**
Street Medians	–	**1.00**
Therapeutic Recreation and Senior Services	–	**14.74**
Undeveloped Open Space	–	**3.00**
Total Park & Recreation	**765.28**	**757.44**
Personnel		
Civil Service Commission Support	–	**2.00**
Classification/Salary	–	**6.00**
Default Functional Area	57.50	**–**
Department Management	–	**8.50**
Employee Record/Certification/Payroll	–	**10.00**
Equal Employment Opportunity	–	**4.50**
General Administration/Management	–	**2.73**
Liaison	–	**7.00**
Recruitment & Testing	–	**19.00**
Total Personnel	**57.50**	**59.73**

Schedule IX - Summary of General Fund FTE Positions by Department by Program

Department/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Police		
ARJIS	–	**2.00**
Crime Laboratory	–	**63.00**
Default Functional Area	2,754.75	**–**
Family Justice Center	–	**4.00**
General Administration/Management	–	**78.00**
Human Resources	–	**8.00**
Information Technology	–	**78.00**
Investigations	–	**335.75**
Neighborhood Policing	–	**9.00**
Operations Support	–	**170.50**
Organizational Effectiveness	–	**27.50**
Patrol Ops	–	**1,353.20**
Public Dispatch	–	**147.00**
Traffic	–	**187.25**
Training/Academy	–	**71.00**
Volunteer Services	–	**4.00**
Total Police	**2,754.75**	**2,538.20**
Public Works		
ADA Policy & Disability Services	–	**3.00**
Default Functional Area	1.50	**–**
General Administration/Management	–	**1.50**
Total Public Works	**1.50**	**4.50**
Purchasing & Contracting		
Contract Services	–	**11.00**
Default Functional Area	40.00	**–**
General Administration/Management	–	**8.00**
PCard Program	–	**2.00**
Procurement	–	**16.00**
Total Purchasing & Contracting	**40.00**	**37.00**
Real Estate Assets		
Asset Management and Lease Administration	–	**7.00**
Corporate Service Administration	–	**3.00**
Default Functional Area	32.00	**–**
General Administration	–	**8.00**
General Administration/Management	–	**2.00**
Property Acquisition/Disposition	–	**8.00**
Total Real Estate Assets	**32.00**	**28.00**

Schedule IX - Summary of General Fund FTE Positions by Department by Program

Department/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Storm Water		
Default Functional Area	120.00	**–**
Education & Outreach	–	**4.00**
Energy	–	**1.82**
Flood Control Operations & Maintenance	–	**26.00**
General Administration/Management	–	**16.00**
Storm Water Pollution Prevention	–	**32.00**
Street Sweeping	–	**42.00**
Total Storm Water	**120.00**	**121.82**
Total Budget FTE Positions	**7,396.92**	**7,067.98**

Schedule X - Summary of Revenues by Fund Type by Program

Fund Type/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
General Fund		
Annual Budget Development	$ –	$ 47,180
Aquatics	–	1,165,500
Asset Management and Lease Administration	–	43,658,666
Audits	–	222,323
Balboa Park	–	13,585,993
Beaches/Shoreline Park Maintenance	–	1,419,326
Bridges, Transportation, and Streets	–	4,708,391
Business & Rental Unit Tax	–	12,365,778
Business-type Activities Accounting/ Reporting	–	1,846,148
CIP Program	–	2,488,422
Capital & Fixed Assets Accounting/ Reporting	–	252,211
CityTV	–	113,300
Citywide Dance	–	280,000
Citywide Park Maintenance	–	1,205,323
Civil Advisory	–	1,058,050
Civil Litigation	–	1,650,000
Code Enforcement	–	715,250
Community Justice	–	537,242
Community Planning	–	1,125,000
Construction Management & Inspections	–	15,091,508
Contract Services	–	389,500
Corporate Service Administration	–	150,000
Council Administration	–	59,212
Council Districts	–	123,486
Crime Laboratory	–	309,723
Criminal	–	2,000
Debt Service Accounting/Reporting	–	156,699
Delinquent Accounts	–	2,100,000
Department Management	–	3,055,155
Drainage	–	708,617
Economic Development	–	151,500
Economic Growth	–	965,000
Elections & Information Management	–	18,352
Emergency Plans and Training	–	467,573
Emergency Services	–	5,623,098
Engineering Modeling Services	–	6,000
Environmental Protection	–	874,827
Equal Opportunity Contracting	–	80,000
Facilities Operations	–	5,138,041
Financing and Administration	–	1,008,057
Fire Operations	–	452,990

Financial Summary and Schedules

Schedule X - Summary of Revenues by Fund Type by Program

Fund Type/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Flood Control Operations & Maintenance	–	**1,941,767**
General Administration	–	**12,540**
General Administration/Management	–	**10,790,512**
General Requirements Contracts and A/E Consultant Services	–	**350,088**
Governmental Accounting/ Reporting	–	**286,702**
Historical Resources Planning	–	**207,472**
Information Technology	–	**2,421,556**
Inspection Services	–	**7,030,043**
Intergovernmental Relations	–	**158,400**
Investigations	–	**6,313,092**
Investments	–	**239,617**
Lifeguard Services	–	**410,831**
Logistical Services	–	**103,488**
Major General Fund Revenue	–	**812,435,353**
Materials Test Lab	–	**2,272,151**
Mission Bay Park	–	**2,944,178**
Mt. Hope Cemetery	–	**1,126,000**
Neighborhood Policing	–	**116,149**
Operations Support	–	**2,991,494**
Organizational Effectiveness	–	**265,000**
Other	1,129,706,375	**2,319,767**
PCard Program	–	**70,000**
Park Planning	–	**10,000**
Parking Administration	–	**955,000**
Parking Meter Operations	–	**9,500,000**
Parks & Buidlings Maintenance	–	**267,276**
Patrol Ops	–	**8,763,000**
Pedicab	–	**61,960**
Planning & Economic Research	–	**165,960**
Planning Policy	–	**106,667**
Private Agency/Public Building/Project Management	–	**2,474,418**
Procurement	–	**275,000**
Project Management	–	**5,387,059**
Protocol	–	**119,000**
Public Services	–	**1,319,707**
Red Light Photo Enforcement Program	–	**1,193,809**
Repair & Maintenance	–	**19,304,421**
Reservoir Management	–	**1,400,000**
Revenue Audit and Appeals	–	**515,000**
Revenue and Forecasting	–	**20,000**
Right-of-Way Maintenance	–	**7,192,697**
Small Business & Neighborhood Revitalization	–	**597,100**
Special Operations	–	**1,033,900**

Schedule X - Summary of Revenues by Fund Type by Program

Fund Type/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Storm Water Pollution Prevention	–	**215,000**
Strategic Partnerships	–	**500,000**
Street Lights	–	**115,000**
Street Sweeping	–	**7,935,091**
Surveys	–	**1,754,018**
Therapeutic Recreation and Senior Services	–	**203,080**
Traffic	–	**15,739,639**
Traffic Signal	–	**2,842,735**
Traffic Systems Safety	–	**362,659**
Treasury Accounting	–	**129,000**
Trench Restoration	–	**6,265,804**
Water & Sewer Treatment Facilities	–	**3,821,762**
Water & Wastewater Pipelines	–	**15,500,748**
Total General Fund	**$ 1,129,706,375**	**$ 1,096,228,151**
Special Revenue Funds		
Budget and Fiscal Services	$ –	**$ 266,188**
Collection Services	–	**500,000**
Contract Services	–	**569,420**
Convention Center Expansion Project	–	**13,370,000**
Convention Center TOT	–	**3,400,000**
Development Monitoring	–	**135,287**
Emergency Services	–	**5,859,620**
Facilities Operations	–	**3,550,804**
Financial Administration	–	**59,833**
Fire and Lifeguard Facilities	–	**1,626,945**
Gax Tax	–	**21,627,310**
General Administration	–	**3,571,071**
General Administration/Management	–	**135,071,087**
Inspection & Enforcement	–	**857,528**
Maintenance Assessment Districts	–	**15,917,646**
Mission Bay Improvement Fund	–	**872,678**
Mission Bay/Balboa Park Improvement	–	**5,096,486**
OneSD Functional Support	–	**4,319,704**
Open Space Park Management	–	**121,000**
Operations and Maintenance	–	**2,000**
Other	376,195,054	**14,850**
Project Management	–	**62,949**
Public Facilities & Financing	–	**1,702,949**
Regional Parks Improvement Program	–	**2,500,000**
Right-of-Way Maintenance	–	**13,312,980**
Small Business & Neighborhood Revitalization	–	**2,472,089**
Special Events	–	**6,367,709**

Schedule X - Summary of Revenues by Fund Type by Program

Fund Type/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Storm Drain Program	–	**6,046,746**
Transnet Ext/Admin & Debt	–	**223,546**
Transnet Ext/Congestion Relief	–	**15,491,737**
Transnet Ext/Maintenance	–	**6,639,316**
Trolley Extension Reserve	–	**732,000**
Utilities Undergrounding	–	**50,907,693**
Zoological Exhibits	–	**8,018,590**
Total Special Revenue Funds	$ **376,195,054**	$ **331,287,761**
Debt Service and Tax Funds		
Other	$ 3,322,841	$ **–**
Public Safety Communications Bonds	–	**1,919,790**
TRANS	–	**3,644,670**
Total Debt Service and Tax Funds	$ **3,322,841**	$ **5,564,460**
Enterprise Funds		
Collection Services	$ –	$ **81,567**
Construction & Development Plans Review	–	**45,868,370**
Environmental Protection	–	**1,337,661**
General Administration/Management	–	**1,038,910,280**
Golf Operation	–	**17,046,500**
Operations and Maintenance	–	**229,151**
Other	1,078,240,410	**–**
Property Management	–	**4,160,565**
Waste Reduction and Disposal	–	**31,090,517**
Total Enterprise Funds	$ **1,078,240,410**	$ **1,138,724,611**
Internal Service Funds		
Acquisition & Fitting	$ –	$ **23,743,226**
Convenience Copier Program	–	**2,900,000**
Employee Benefits	–	**29,402**
Energy	–	**1,249,480**
Fuel	–	**1,832,917**
General Administration/Management	–	**8,916,447**
Graphic Services	–	**390,000**
Inventory Purchases	–	**21,841,382**
Mail Center Operations	–	**421,319**
Other	129,426,648	**–**
Printing Services	–	**2,553,953**
Repair & Maintenance	–	**42,783,048**
Storeroom Operations	–	**547,414**
Stores Accounting	–	**1,050,356**

Schedule X - Summary of Revenues by Fund Type by Program

Fund Type/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Vehicle Rentals	–	**1,000,000**
Total Internal Service Funds	**$ 129,426,648**	**$ 109,258,944**
Total Combined Budget Revenues	**$ 2,716,891,328**	**$ 2,681,063,927**

Financial Summary and Schedules

Schedule X - Summary of Operating Expenditures by Fund Type by Program

Fund Type/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
General Fund		
ADA Policy & Disability Services	$ –	$ **682,051**
ARJIS	–	**192,444**
After School Program - Youth Services	–	**431,838**
Annual Budget Development	–	**1,453,513**
Annual Budget Monitoring	–	**580,208**
Aquatics	–	**3,920,034**
Assesments to Public Property	–	**450,235**
Asset Management and Lease Administration	–	**940,091**
Audits	–	**1,963,645**
Balboa Park	–	**8,521,999**
Beaches/Shoreline Park Maintenance	–	**5,393,773**
Bicycle Programs	–	**113,252**
Bridges, Transportation, and Streets	–	**3,833,742**
Brush Management	–	**3,356,530**
Budget and Fiscal Services	–	**234,846**
Business & Rental Unit Tax	–	**1,811,891**
Business Support	–	**4,046,389**
Business-type Activities Accounting/ Reporting	–	**1,079,078**
CAFR	–	**647,986**
CIP Administration	–	**464,678**
Capital & Fixed Assets Accounting/ Reporting	–	**1,501,194**
Circulation and Reference Services	–	**1,117,491**
Citizen's Assistance	–	**153,239**
Citizen's Review Board	–	**132,256**
City Management Program	–	**244,658**
CityTV	–	**412,166**
Citywide Dance	–	**123,216**
Citywide Elections	–	**200,000**
Citywide Park Maintenance	–	**10,443,119**
Civil Advisory	–	**11,343,102**
Civil Litigation	–	**9,668,516**
Civil Service Commission Support	–	**207,861**
Classification/Salary	–	**648,913**
Code Enforcement	–	**231,333**
Code Enforcement	–	**3,842,032**
Collection Services	–	**29,315,100**
Community & Legislative Services	–	**3,329,406**
Community Justice	–	**4,219,920**
Community Planning	–	**3,852,893**
Consolidated Payments Processing	–	**486,674**
Construction Management & Inspections	–	**11,829,444**

Schedule X - Summary of Operating Expenditures by Fund Type by Program

Fund Type/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Contract Services	–	**4,163,847**
Corporate Service Administration	–	**1,113,338**
Council Administration	–	**1,896,046**
Council Districts	–	**8,154,394**
Crime Laboratory	–	**7,436,672**
Criminal	–	**12,299,612**
Custodial	–	**808,668**
Customer Service	–	**668,880**
Customer Support Office & Billing	–	**85,604**
Debt Service Accounting/Reporting	–	**740,404**
Delinquent Accounts	–	**2,808,473**
Department Management	–	**9,262,070**
Diversity & Inclusion	–	**6,860**
Drainage	–	**1,404,810**
Economic Development	–	**251,766**
Economic Growth	–	**1,348,473**
Education & Outreach	–	**2,970,487**
Elections & Information Management	–	**995,181**
Emergency Plans and Training	–	**505,028**
Emergency Services	–	**126,622,825**
Employee Claims	–	**5,000**
Employee Record/Certification/Payroll	–	**969,400**
Employee Training & Development	–	**497,147**
Energy	–	**46,983**
Engineering Modeling Services	–	**9,691**
Environmental Protection	–	**1,507,273**
Equal Employment Opportunity	–	**525,371**
Equal Opportunity Contracting	–	**969,177**
Facilities Operations	–	**25,242,847**
Family Justice Center	–	**328,125**
Financial Administration	–	**634,462**
Financing and Administration	–	**2,148,813**
Fire Communications	–	**4,993,537**
Fire Operations	–	**6,907,919**
Flood Control Operations & Maintenance	–	**8,694,387**
General Administration	–	**9,430,991**
General Administration/Management	–	**73,831,003**
General Fund Rents	–	**9,412,093**
General Requirements Contracts and A/E Consultant Services	–	**964,752**
Governmental Accounting/ Reporting	–	**1,392,033**
Graffiti	–	**962,532**
Grant Accounting/Reporting	–	**677,543**
Historical Resources Planning	–	**602,572**

Schedule X - Summary of Operating Expenditures by Fund Type by Program

Fund Type/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Human Relations Commission	–	**100,160**
Human Resources	–	**1,667,977**
IT Non-Discretionary	–	**23,228,520**
Information Technology	–	**10,681,737**
Infrastructure Assets	–	**437,801**
Inspection Services	–	**4,724,447**
Insurance	–	**1,338,682**
Intergovernmental Relations	–	**641,447**
Internal Control	–	**157,087**
Investigations	–	**49,786,989**
Investments	–	**1,066,137**
Labor Relations	–	**1,116,471**
Legislative Services	–	**1,759,104**
Liaison	–	**1,196,039**
Lifeguard Services	–	**14,879,441**
Living Wage	–	**261,516**
Logistical Services	–	**12,798,536**
Maintenance	–	**3,255,342**
Managed Competition	–	**220,000**
Materials Test Lab	–	**2,242,409**
Memberships	–	**630,000**
Mission Bay Park	–	**6,807,773**
Modeling	–	**357,846**
Mt. Hope Cemetery	–	**1,189,624**
Multiple Species Conservation Program	–	**354,720**
Natural Resources Management	–	**706,352**
Neighborhood Policing	–	**1,135,478**
Office of the IBA	–	**1,600,555**
Office of the Mayor	–	**741,419**
Open Space Park Management	–	**3,753,187**
Operations Support	–	**30,756,168**
Operations and Maintenance	–	**2,425**
Organizational Effectiveness	–	**5,280,938**
Other	1,129,706,375	**—**
PCard Program	–	**194,678**
Park Improvement Funds	–	**3,372,678**
Park Planning	–	**579,599**
Parking Administration	–	**1,393,553**
Parking Meter Operations	–	**4,895,587**
Parks & Buidlings Maintenance	–	**19,227,990**
Patrol Ops	–	**195,760,730**
Pedicab	–	**128,242**
Planning & Economic Research	–	**131,705**

Schedule X - Summary of Operating Expenditures by Fund Type by Program

Fund Type/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Planning Policy	–	**627,739**
Preliminary Engineering	–	**349,184**
Preservation of Benefits	–	**1,500,000**
Private Agency/Public Building/Project Management	–	**3,384,568**
Procurement	–	**1,450,100**
Project Management	–	**8,793,117**
Property Acquisition/Disposition	–	**1,058,208**
Property Tax Administration	–	**4,702,711**
Protocol	–	**120,860**
Public Budget Formulation Implementation and Administration	–	**131,748**
Public Dispatch	–	**15,244,045**
Public Liability Fund Transfers	–	**15,106,208**
Public Services	–	**22,596,964**
Records Management	–	**838,358**
Recruitment & Testing	–	**1,856,402**
Red Light Photo Enforcement Program	–	**1,145,436**
Redevelopment Accounting/ Reporting	–	**634,791**
Reengineering Program	–	**390,132**
Repair & Maintenance	–	**24,439,643**
Reserve	–	**4,101,681**
Reservoir Management	–	**1,994,583**
Revenue Audit and Appeals	–	**713,167**
Revenue and Forecasting	–	**1,031,368**
Right-of-Way Maintenance	–	**6,272,105**
Small Business & Neighborhood Revitalization	–	**2,191,107**
Special Operations	–	**2,105,490**
Storm Water Pollution Prevention	–	**15,598,875**
Strategic Partnerships	–	**250,293**
Street Lights	–	**4,983,901**
Street Medians	–	**306,867**
Street Sweeping	–	**4,893,072**
Surveys	–	**3,680,879**
TRANS	–	**1,444,151**
Therapeutic Recreation and Senior Services	–	**946,697**
Traffic	–	**24,477,385**
Traffic Signal	–	**7,160,432**
Traffic Systems Safety	–	**1,085,498**
Training/Academy	–	**10,192,429**
Transportation Alternative Program	–	**69,003**
Transportation Planning	–	**578,634**
Transportation Subsidy	–	**278,077**
Transportation Systems & Programming	–	**301,633**
Treasury Accounting	–	**1,359,911**

Schedule X - Summary of Operating Expenditures by Fund Type by Program

Fund Type/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Trench Restoration	–	**5,139,926**
Undeveloped Open Space	–	**296,047**
Volunteer Services	–	**484,912**
Waste Reduction and Disposal	–	**47,397**
Water & Sewer Treatment Facilities	–	**3,124,755**
Water & Wastewater Pipelines	–	**8,468,728**
Total General Fund	$ **1,129,706,375**	$ **1,096,228,151**
Special Revenue Funds		
Affordable Housing	$ –	$ **236,059**
Arts Culture, and Community Festivals	–	**6,420,000**
Arts, Cultural, Communities, and Organizational Services	–	**193,026**
Budget and Fiscal Services	–	**77,445**
Capacity Development	–	**1,294**
Citywide Technologies & Applications	–	**136,615**
Collection Services	–	**500,000**
Computing Infrastructure Support	–	**301,041**
Contract Services	–	**497,007**
Convention Center Expansion Project	–	**23,653,088**
Convention Center TOT	–	**6,805,278**
Department Management	–	**1,024,061**
Developed Park Maintenance	–	**442,105**
Development Monitoring	–	**134,901**
Economic Development	–	**1,710,570**
Emergency Services	–	**4,505,537**
Facilities Operations	–	**3,503,547**
Financial Administration	–	**289,321**
Fire and Lifeguard Facilities	–	**1,673,157**
Fixed Equipment Maintenance	–	**2,136,532**
Gax Tax	–	**21,627,310**
General Administration	–	**2,533,949**
General Administration/Management	–	**53,048,301**
IT Non-Discretionary	–	**8,968,497**
Infrastructure & Enterprise Architecture	–	**566,899**
Inspection & Enforcement	–	**625,687**
Maintenance Assessment Districts	–	**33,044,104**
Mission Bay/Balboa Park Improvement	–	**9,824,617**
Mobile Equipment Maintenance	–	**1,928,834**
OneSD Functional Support	–	**2,324,167**
OneSD Technical Support	–	**861,848**
Open Space Maintenance	–	**301,011**
Open Space Park Management	–	**212,575**
Operations and Maintenance	–	**8,742,635**

Schedule X - Summary of Operating Expenditures by Fund Type by Program

Fund Type/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Other	343,052,585	**12,426**
Police Decentralization Fund	–	**5,422,828**
Project Management	–	**1,674,624**
Public Art Fund	–	**130,352**
Public Facilities & Financing	–	**1,185,627**
Right-of-Way Maintenance	–	**13,312,980**
STOP-Serious Traffic Offenders Program	–	**1,199,320**
Safety and Maintenance of Visitor Facilities	–	**27,612,222**
Seized & Forfeited Assets Fund	–	**2,025,331**
Small Business & Neighborhood Revitalization	–	**3,819,174**
Special Events	–	**369,288**
Special Operations	–	**170,138**
Storm Drain Program	–	**6,046,746**
Transnet Ext/Admin & Debt	–	**223,546**
Transnet Ext/Congestion Relief	–	**2,031,579**
Transnet Ext/Maintenance	–	**6,639,316**
Trolley Extension Reserve	–	**1,915,484**
Utilities Undergrounding	–	**77,150,982**
Web Services	–	**552,158**
Wireless Planning & Design	–	**4,313,761**
Zoological Exhibits	–	**8,018,590**
Total Special Revenue Funds	**$ 343,052,585**	**$ 362,677,490**
Debt Service and Tax Funds		
General Administration/Management	$ –	**$ 3,434,670**
Other	3,654,129	**–**
Public Safety Communications Bonds	–	**2,319,427**
TRANS	–	**210,000**
Total Debt Service and Tax Funds	**$ 3,654,129**	**$ 5,964,097**
Enterprise Funds		
Budget and Fiscal Services	$ –	**$ 11,383,396**
CIP Program	–	**511,997**
Collection Services	–	**14,426,620**
Construction & Development Plans Review	–	**20,233,326**
Construction Management & Inspections	–	**168,191**
Construction and Maintenance	–	**34,691,076**
Customer Service	–	**1,536,735**
Customer Support Office & Billing	–	**4,773,092**
Department Management	–	**22,752,697**
Developmental Review/ Environmental	–	**3,598,649**
Employee Record/Certification/Payroll	–	**147,396**
Energy	–	**629,036**

Schedule X - Summary of Operating Expenditures by Fund Type by Program

Fund Type/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Environmental Monitoring and Mandated Regulatory Compliance	–	**26,849,978**
Environmental Protection	–	**2,680,419**
Facilities Operations	–	**22,198,149**
Field Services	–	**6,418,730**
Financial Administration	–	**73,793**
Financing and Administration	–	**131,827**
General Administration	–	**18,992,255**
General Administration/Management	–	**86,064,691**
General Fund Rents	–	**108,765**
Golf Maintenance	–	**7,231,756**
Golf Operation	–	**5,537,879**
Human Resources	–	**4,630,314**
IT Non-Discretionary	–	**17,182,457**
Information Technology	–	**2,900,109**
Inspection & Enforcement	–	**4,341,701**
Internal Control	–	**535,214**
Maintenance	–	**9,754,474**
Meter Services	–	**8,828,962**
Modeling	–	**3,178,162**
Noise Abatement	–	**700**
Operations and Maintenance	–	**2,018,675**
Organizational Effectiveness	–	**320,059**
Other	863,068,584	**170**
Park Planning	–	**144,603**
Planning & Scheduling	–	**5,354,837**
Planning Policy	–	**252,384**
Project Management	–	**8,000,607**
Project Submittal	–	**1,176,759**
Property Management	–	**118,744**
Public Dispatch	–	**185,573**
Public Services	–	**1,125,898**
Records Management	–	**1,275,446**
Reservoir Management	–	**5,750,446**
Sewer Pumps Stations	–	**205,206,368**
Trench Restoration	–	**142,962**
Waste Reduction and Disposal	–	**28,252,662**
Water & Sewer Treatment Facilities	–	**53,199,409**
Water Conservation	–	**6,240,362**
Water Operations	–	**189,020,053**
Water Operations & Engineering	–	**26,651,307**
Water Resources	–	**645,819**
Water Resources & Planning	–	**6,450,486**
Total Enterprise Funds	**$ 863,068,584**	**$ 884,026,175**

Schedule X - Summary of Operating Expenditures by Fund Type by Program

Fund Type/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Internal Service Funds		
Acquisition & Fitting	$ –	**$ 15,258,212**
Annual Budget Monitoring	–	**116,225**
Convenience Copier Program	–	**87,003**
Department Management	–	**1,190,634**
Disposal	–	**112,228**
Employee Assistance Program	–	**241,213**
Employee Benefits	–	**1,175,310**
Energy	–	**2,090,859**
Equipment Operator Training	–	**95,267**
Fuel	–	**16,062,286**
General Administration	–	**3,705,957**
General Administration/Management	–	**4,365,071**
Graphic Services	–	**474,515**
IT Non-Discretionary	–	**1,965,907**
Inventory Purchases	–	**22,041,906**
Mail Center Operations	–	**491,462**
Other	126,322,518	**–**
Printing Services	–	**1,834,411**
Public Liability & Loss Recovery	–	**1,172,849**
Repair & Maintenance	–	**29,883,236**
Safety & Environmental	–	**778,264**
Special Events	–	**96,786**
Storeroom Operations	–	**799,598**
Stores Accounting	–	**348,212**
Vehicle Rentals	–	**143,900**
Workers' Compensation	–	**3,225,174**
Total Internal Service Funds	**$ 126,322,518**	**$ 107,756,485**
Total Combined Operating Budget Expenditures	**$ 2,465,804,191**	**$ 2,456,652,398**

Financial Summary and Schedules

Schedule X - Summary of Capital Expenditures by Fund Type by Program

Fund Type/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Special Revenue Funds		
Other	$ 60,418,949	$ **13,734,921**
Total Special Revenue Funds	**$ 60,418,949**	**$ 13,734,921**
Enterprise Funds		
Other	$ 296,293,259	$ **249,964,776**
Waste Reduction and Disposal	–	**500,000**
Total Enterprise Funds	**$ 296,293,259**	**$ 250,464,776**
Capital Project Funds		
ADA Projects	$ 10,500,000	$ **1,515,000**
Deferred Maintenance Projects	21,674,376	**–**
Other	63,815,359	**32,170,201**
Storm Water	539,149	**1,735,000**
Total Capital Project Funds	**$ 96,528,884**	**$ 35,420,201**
Total Combined Capital Budget Expenditures	**$ 453,241,092**	**$ 299,619,898**
Total Combined Operating and Capital Budget Expenditures	**$ 2,919,045,283**	**$ 2,756,272,296**

Schedule X - Summary of FTE Positions by Fund Type by Program

Fund Type/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
General Fund		
ADA Policy & Disability Services	–	**4.10**
ARJIS	–	**2.00**
After School Program - Youth Services	–	**13.20**
Annual Budget Development	–	**9.00**
Annual Budget Monitoring	–	**5.00**
Aquatics	–	**54.21**
Asset Management and Lease Administration	–	**7.00**
Audits	–	**15.00**
Balboa Park	–	**89.08**
Beaches/Shoreline Park Maintenance	–	**48.01**
Bicycle Programs	–	**1.00**
Bridges, Transportation, and Streets	–	**33.50**
Brush Management	–	**25.00**
Budget and Fiscal Services	–	**2.00**
Business & Rental Unit Tax	–	**19.50**
Business Support	–	**38.50**
Business-type Activities Accounting/ Reporting	–	**9.00**
CAFR	–	**4.00**
CIP Administration	–	**4.00**
Capital & Fixed Assets Accounting/ Reporting	–	**14.00**
Circulation and Reference Services	–	**40.26**
Citizen's Assistance	–	**2.00**
Citizen's Review Board	–	**0.50**
City Management Program	–	**2.00**
CityTV	–	**3.00**
Citywide Dance	–	**2.25**
Citywide Park Maintenance	–	**95.00**
Civil Advisory	–	**85.22**
Civil Litigation	–	**73.79**
Civil Service Commission Support	–	**2.00**
Classification/Salary	–	**6.00**
Code Enforcement	–	**42.00**
Collection Services	–	**110.80**
Community & Legislative Services	–	**21.67**
Community Justice	–	**33.00**
Community Planning	–	**11.75**
Consolidated Payments Processing	–	**5.00**
Construction Management & Inspections	–	**95.50**
Contract Services	–	**12.00**
Corporate Service Administration	–	**3.00**
Council Administration	–	**12.88**

Schedule X - Summary of FTE Positions by Fund Type by Program

Fund Type/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Council Districts	–	**80.93**
Crime Laboratory	–	**63.00**
Criminal	–	**134.19**
Custodial	–	**10.00**
Customer Service	–	**11.25**
Customer Support Office & Billing	–	**1.00**
Debt Service Accounting/Reporting	–	**6.00**
Default Functional Area	7,396.92	**–**
Delinquent Accounts	–	**30.50**
Department Management	–	**44.72**
Drainage	–	**12.00**
Economic Development	–	**2.00**
Economic Growth	–	**9.08**
Education & Outreach	–	**5.00**
Elections & Information Management	–	**12.00**
Emergency Plans and Training	–	**4.81**
Emergency Services	–	**844.21**
Employee Record/Certification/Payroll	–	**11.00**
Employee Training & Development	–	**4.00**
Energy	–	**1.82**
Environmental Protection	–	**14.75**
Equal Employment Opportunity	–	**4.50**
Equal Opportunity Contracting	–	**9.00**
Facilities Operations	–	**217.14**
Family Justice Center	–	**4.00**
Financial Administration	–	**7.25**
Financing and Administration	–	**18.00**
Fire Communications	–	**47.67**
Fire Operations	–	**7.00**
Flood Control Operations & Maintenance	–	**26.00**
General Administration	–	**60.04**
General Administration/Management	–	**253.79**
General Requirements Contracts and A/E Consultant Services	–	**8.50**
Governmental Accounting/ Reporting	–	**11.00**
Graffiti	–	**6.00**
Grant Accounting/Reporting	–	**6.00**
Historical Resources Planning	–	**5.00**
Human Relations Commission	–	**0.50**
Human Resources	–	**8.00**
Information Technology	–	**89.00**
Infrastructure Assets	–	**5.00**
Inspection Services	–	**45.00**
Intergovernmental Relations	–	**2.00**

Schedule X - Summary of FTE Positions by Fund Type by Program

Fund Type/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Internal Control	–	**3.00**
Investigations	–	**337.75**
Investments	–	**4.00**
Labor Relations	–	**7.00**
Legislative Services	–	**20.00**
Liaison	–	**8.00**
Lifeguard Services	–	**139.85**
Living Wage	–	**2.00**
Logistical Services	–	**11.00**
Maintenance	–	**56.00**
Materials Test Lab	–	**23.00**
Mission Bay Park	–	**61.18**
Modeling	–	**3.00**
Mt. Hope Cemetery	–	**10.00**
Multiple Species Conservation Program	–	**3.00**
Natural Resources Management	–	**5.00**
Neighborhood Policing	–	**9.00**
Office of the IBA	–	**10.00**
Office of the Mayor	–	**3.00**
Open Space Park Management	–	**20.50**
Operations Support	–	**212.00**
Organizational Effectiveness	–	**27.50**
PCard Program	–	**2.00**
Park Planning	–	**4.00**
Parking Administration	–	**14.00**
Parking Meter Operations	–	**10.50**
Parks & Buidlings Maintenance	–	**97.82**
Patrol Ops	–	**1,353.20**
Pedicab	–	**1.00**
Planning & Economic Research	–	**1.00**
Planning Policy	–	**4.75**
Preliminary Engineering	–	**3.00**
Private Agency/Public Building/Project Management	–	**27.00**
Procurement	–	**16.00**
Project Management	–	**76.50**
Property Acquisition/Disposition	–	**8.00**
Protocol	–	**1.44**
Public Budget Formulation Implementation and Administration	–	**1.00**
Public Dispatch	–	**147.00**
Public Services	–	**274.62**
Records Management	–	**10.00**
Recruitment & Testing	–	**19.00**
Red Light Photo Enforcement Program	–	**1.00**

Schedule X - Summary of FTE Positions by Fund Type by Program

Fund Type/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Redevelopment Accounting/ Reporting	–	**5.00**
Reengineering Program	–	**3.00**
Repair & Maintenance	–	**171.00**
Revenue Audit and Appeals	–	**6.00**
Revenue and Forecasting	–	**9.12**
Small Business & Neighborhood Revitalization	–	**8.00**
Special Operations	–	**12.36**
Storm Water Pollution Prevention	–	**32.00**
Strategic Partnerships	–	**1.00**
Street Lights	–	**24.33**
Street Medians	–	**1.00**
Street Sweeping	–	**42.00**
Surveys	–	**30.50**
Therapeutic Recreation and Senior Services	–	**14.74**
Traffic	–	**187.25**
Traffic Signal	–	**27.00**
Traffic Systems Safety	–	**10.50**
Training/Academy	–	**71.00**
Transportation Alternative Program	–	**1.00**
Transportation Planning	–	**4.00**
Transportation Systems & Programming	–	**2.00**
Treasury Accounting	–	**12.50**
Trench Restoration	–	**38.34**
Undeveloped Open Space	–	**3.00**
Volunteer Services	–	**4.00**
Waste Reduction and Disposal	–	**0.70**
Water & Sewer Treatment Facilities	–	**24.50**
Water & Wastewater Pipelines	–	**74.16**
Total General Fund	**7,396.92**	**7,067.98**
Special Revenue Funds		
Affordable Housing	–	**2.00**
Arts, Cultural, Communities, and Organizational Services	–	**1.00**
Budget and Fiscal Services	–	**3.00**
Citywide Technologies & Applications	–	**1.00**
Computing Infrastructure Support	–	**2.00**
Contract Services	–	**5.00**
Default Functional Area	285.40	**–**
Department Management	–	**8.00**
Development Monitoring	–	**1.00**
Emergency Services	–	**33.40**
Facilities Operations	–	**2.00**
Financial Administration	–	**4.25**

Schedule X - Summary of FTE Positions by Fund Type by Program

Fund Type/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Fixed Equipment Maintenance	–	**17.00**
General Administration	–	**23.75**
General Administration/Management	–	**20.00**
Infrastructure & Enterprise Architecture	–	**4.00**
Inspection & Enforcement	–	**4.00**
Maintenance Assessment Districts	–	**23.19**
Mobile Equipment Maintenance	–	**19.99**
OneSD Functional Support	–	**17.00**
Open Space Park Management	–	**2.00**
Operations and Maintenance	–	**31.00**
Project Management	–	**16.50**
Public Art Fund	–	**1.00**
Public Facilities & Financing	–	**11.00**
Special Events	–	**3.00**
Special Operations	–	**1.00**
Utilities Undergrounding	–	**6.50**
Web Services	–	**4.00**
Wireless Planning & Design	–	**5.00**
Total Special Revenue Funds	**285.40**	**272.58**
Enterprise Funds		
Budget and Fiscal Services	–	**72.25**
Collection Services	–	**87.70**
Construction & Development Plans Review	–	**123.00**
Construction Management & Inspections	–	**2.00**
Construction and Maintenance	–	**251.86**
Customer Service	–	**26.00**
Customer Support Office & Billing	–	**46.26**
Default Functional Area	2,437.22	**–**
Department Management	–	**13.00**
Developmental Review/ Environmental	–	**5.00**
Employee Record/Certification/Payroll	–	**5.00**
Energy	–	**5.00**
Environmental Monitoring and Mandated Regulatory Compliance	–	**223.00**
Environmental Protection	–	**10.90**
Facilities Operations	–	**66.50**
Field Services	–	**53.55**
Financing and Administration	–	**1.00**
General Administration	–	**43.00**
General Administration/Management	–	**204.27**
Golf Maintenance	–	**61.00**
Golf Operation	–	**29.49**
Historical Resources Planning	–	**1.00**

Schedule X - Summary of FTE Positions by Fund Type by Program

Fund Type/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Human Resources	–	**42.00**
Information Technology	–	**34.00**
Inspection & Enforcement	–	**68.00**
Internal Control	–	**5.00**
Maintenance	–	**77.75**
Meter Services	–	**57.00**
Modeling	–	**15.00**
Noise Abatement	–	**1.00**
Operations and Maintenance	–	**11.00**
Organizational Effectiveness	–	**3.00**
Park Planning	–	**1.00**
Planning & Scheduling	–	**42.22**
Planning Policy	–	**3.00**
Project Management	–	**70.00**
Project Submittal	–	**18.00**
Property Management	–	**2.00**
Public Dispatch	–	**1.00**
Public Services	–	**12.00**
Records Management	–	**25.00**
Reservoir Management	–	**68.98**
Sewer Pumps Stations	–	**82.67**
Waste Reduction and Disposal	–	**145.97**
Water & Sewer Treatment Facilities	–	**155.00**
Water Conservation	–	**15.50**
Water Operations	–	**8.00**
Water Operations & Engineering	–	**100.00**
Water Resources	–	**0.72**
Water Resources & Planning	–	**32.34**
Total Enterprise Funds	**2,437.22**	**2,427.93**
Internal Service Funds		
Acquisition & Fitting	–	**7.00**
Annual Budget Monitoring	–	**1.00**
Convenience Copier Program	–	**1.00**
Default Functional Area	387.10	**–**
Department Management	–	**9.50**
Disposal	–	**1.00**
Employee Assistance Program	–	**1.60**
Employee Benefits	–	**14.00**
Energy	–	**14.20**
Equipment Operator Training	–	**1.00**
Fuel	–	**1.00**
General Administration	–	**12.00**

Schedule X - Summary of FTE Positions by Fund Type by Program

Fund Type/Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
General Administration/Management	–	**8.31**
Graphic Services	–	**6.00**
Mail Center Operations	–	**8.00**
Printing Services	–	**14.00**
Public Liability & Loss Recovery	–	**12.00**
Repair & Maintenance	–	**222.00**
Safety & Environmental	–	**7.00**
Special Events	–	**1.00**
Storeroom Operations	–	**11.00**
Stores Accounting	–	**4.00**
Vehicle Rentals	–	**2.00**
Workers' Compensation	–	**32.75**
Total Internal Service Funds	**387.10**	**391.36**
Other Funds		
City Retirement	–	**62.24**
Default Functional Area	65.00	**–**
Total Other Funds	**65.00**	**62.24**
Total Budget FTE Positions	**10,571.64**	**10,222.09**

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Schedule XI - Summary of Revenues by Program

Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Acquisition & Fitting	$ –	$ **23,743,226**
Annual Budget Development	–	**47,180**
Aquatics	–	**1,165,500**
Asset Management and Lease Administration	–	**43,658,666**
Audits	–	**222,323**
Balboa Park	–	**13,585,993**
Beaches/Shoreline Park Maintenance	–	**1,419,326**
Bridges, Transportation, and Streets	–	**4,708,391**
Budget and Fiscal Services	–	**266,188**
Business & Rental Unit Tax	–	**12,365,778**
Business-type Activities Accounting/ Reporting	–	**1,846,148**
CIP Program	–	**2,488,422**
Capital & Fixed Assets Accounting/ Reporting	–	**252,211**
CityTV	–	**113,300**
Citywide Dance	–	**280,000**
Citywide Park Maintenance	–	**1,205,323**
Civil Advisory	–	**1,058,050**
Civil Litigation	–	**1,650,000**
Code Enforcement	–	**715,250**
Collection Services	–	**581,567**
Community Justice	–	**537,242**
Community Planning	–	**1,125,000**
Construction & Development Plans Review	–	**45,868,370**
Construction Management & Inspections	–	**15,091,508**
Contract Services	–	**958,920**
Convenience Copier Program	–	**2,900,000**
Convention Center Expansion Project	–	**13,370,000**
Convention Center TOT	–	**3,400,000**
Corporate Service Administration	–	**150,000**
Council Administration	–	**59,212**
Council Districts	–	**123,486**
Crime Laboratory	–	**309,723**
Criminal	–	**2,000**
Debt Service Accounting/Reporting	–	**156,699**
Delinquent Accounts	–	**2,100,000**
Department Management	–	**3,055,155**
Development Monitoring	–	**135,287**
Drainage	–	**708,617**
Economic Development	–	**151,500**
Economic Growth	–	**965,000**
Elections & Information Management	–	**18,352**
Emergency Plans and Training	–	**467,573**
Emergency Services	–	**11,482,718**

Financial Summary and Schedules

Schedule XI - Summary of Revenues by Program

Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Employee Benefits	–	**29,402**
Energy	–	**1,249,480**
Engineering Modeling Services	–	**6,000**
Environmental Protection	–	**2,212,488**
Equal Opportunity Contracting	–	**80,000**
Facilities Operations	–	**8,688,845**
Financial Administration	–	**59,833**
Financing and Administration	–	**1,008,057**
Fire Operations	–	**452,990**
Fire and Lifeguard Facilities	–	**1,626,945**
Flood Control Operations & Maintenance	–	**1,941,767**
Fuel	–	**1,832,917**
Gax Tax	–	**21,627,310**
General Administration	–	**3,583,611**
General Administration/Management	–	**1,193,688,326**
General Requirements Contracts and A/E Consultant Services	–	**350,088**
Golf Operation	–	**17,046,500**
Governmental Accounting/ Reporting	–	**286,702**
Graphic Services	–	**390,000**
Historical Resources Planning	–	**207,472**
Information Technology	–	**2,421,556**
Inspection & Enforcement	–	**857,528**
Inspection Services	–	**7,030,043**
Intergovernmental Relations	–	**158,400**
Inventory Purchases	–	**21,841,382**
Investigations	–	**6,313,092**
Investments	–	**239,617**
Lifeguard Services	–	**410,831**
Logistical Services	–	**103,488**
Mail Center Operations	–	**421,319**
Maintenance Assessment Districts	–	**15,917,646**
Major General Fund Revenue	–	**812,435,353**
Materials Test Lab	–	**2,272,151**
Mission Bay Improvement Fund	–	**872,678**
Mission Bay Park	–	**2,944,178**
Mission Bay/Balboa Park Improvement	–	**5,096,486**
Mt. Hope Cemetery	–	**1,126,000**
Neighborhood Policing	–	**116,149**
OneSD Functional Support	–	**4,319,704**
Open Space Park Management	–	**121,000**
Operations Support	–	**2,991,494**
Operations and Maintenance	–	**231,151**
Organizational Effectiveness	–	**265,000**

Schedule XI - Summary of Revenues by Program

Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Other	2,716,891,328	**2,334,617**
PCard Program	–	**70,000**
Park Planning	–	**10,000**
Parking Administration	–	**955,000**
Parking Meter Operations	–	**9,500,000**
Parks & Buidlings Maintenance	–	**267,276**
Patrol Ops	–	**8,763,000**
Pedicab	–	**61,960**
Planning & Economic Research	–	**165,960**
Planning Policy	–	**106,667**
Printing Services	–	**2,553,953**
Private Agency/Public Building/Project Management	–	**2,474,418**
Procurement	–	**275,000**
Project Management	–	**5,450,008**
Property Management	–	**4,160,565**
Protocol	–	**119,000**
Public Facilities & Financing	–	**1,702,949**
Public Safety Communications Bonds	–	**1,919,790**
Public Services	–	**1,319,707**
Red Light Photo Enforcement Program	–	**1,193,809**
Regional Parks Improvement Program	–	**2,500,000**
Repair & Maintenance	–	**62,087,469**
Reservoir Management	–	**1,400,000**
Revenue Audit and Appeals	–	**515,000**
Revenue and Forecasting	–	**20,000**
Right-of-Way Maintenance	–	**20,505,677**
Small Business & Neighborhood Revitalization	–	**3,069,189**
Special Events	–	**6,367,709**
Special Operations	–	**1,033,900**
Storeroom Operations	–	**547,414**
Stores Accounting	–	**1,050,356**
Storm Drain Program	–	**6,046,746**
Storm Water Pollution Prevention	–	**215,000**
Strategic Partnerships	–	**500,000**
Street Lights	–	**115,000**
Street Sweeping	–	**7,935,091**
Surveys	–	**1,754,018**
TRANS	–	**3,644,670**
Therapeutic Recreation and Senior Services	–	**203,080**
Traffic	–	**15,739,639**
Traffic Signal	–	**2,842,735**
Traffic Systems Safety	–	**362,659**
Transnet Ext/Admin & Debt	–	**223,546**

Schedule XI - Summary of Revenues by Program

Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Transnet Ext/Congestion Relief	–	**15,491,737**
Transnet Ext/Maintenance	–	**6,639,316**
Treasury Accounting	–	**129,000**
Trench Restoration	–	**6,265,804**
Trolley Extension Reserve	–	**732,000**
Utilities Undergrounding	–	**50,907,693**
Vehicle Rentals	–	**1,000,000**
Waste Reduction and Disposal	–	**31,090,517**
Water & Sewer Treatment Facilities	–	**3,821,762**
Water & Wastewater Pipelines	–	**15,500,748**
Zoological Exhibits	–	**8,018,590**
Total Combined Budget Revenues	**$ 2,716,891,328**	**$ 2,681,063,927**

Schedule XI - Summary of Operating Expenditures by Program

Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
ADA Policy & Disability Services	$ –	$ 682,051
ARJIS	–	192,444
Acquisition & Fitting	–	15,258,212
Affordable Housing	–	236,059
After School Program - Youth Services	–	431,838
Annual Budget Development	–	1,453,513
Annual Budget Monitoring	–	696,433
Aquatics	–	3,920,034
Arts Culture, and Community Festivals	–	6,420,000
Arts, Cultural, Communities, and Organizational Services	–	193,026
Assesments to Public Property	–	450,235
Asset Management and Lease Administration	–	940,091
Audits	–	1,963,645
Balboa Park	–	8,521,999
Beaches/Shoreline Park Maintenance	–	5,393,773
Bicycle Programs	–	113,252
Bridges, Transportation, and Streets	–	3,833,742
Brush Management	–	3,356,530
Budget and Fiscal Services	–	11,695,687
Business & Rental Unit Tax	–	1,811,891
Business Support	–	4,046,389
Business-type Activities Accounting/ Reporting	–	1,079,078
CAFR	–	647,986
CIP Administration	–	464,678
CIP Program	–	511,997
Capacity Development	–	1,294
Capital & Fixed Assets Accounting/ Reporting	–	1,501,194
Circulation and Reference Services	–	1,117,491
Citizen's Assistance	–	153,239
Citizen's Review Board	–	132,256
City Management Program	–	244,658
CityTV	–	412,166
Citywide Dance	–	123,216
Citywide Elections	–	200,000
Citywide Park Maintenance	–	10,443,119
Citywide Technologies & Applications	–	136,615
Civil Advisory	–	11,343,102
Civil Litigation	–	9,668,516
Civil Service Commission Support	–	207,861
Classification/Salary	–	648,913
Code Enforcement	–	231,333
Code Enforcement	–	3,842,032
Collection Services	–	44,241,720

Financial Summary and Schedules

Schedule XI - Summary of Operating Expenditures by Program

Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Community & Legislative Services	–	**3,329,406**
Community Justice	–	**4,219,920**
Community Planning	–	**3,852,893**
Computing Infrastructure Support	–	**301,041**
Consolidated Payments Processing	–	**486,674**
Construction & Development Plans Review	–	**20,233,326**
Construction Management & Inspections	–	**11,997,635**
Construction and Maintenance	–	**34,691,076**
Contract Services	–	**4,660,854**
Convenience Copier Program	–	**87,003**
Convention Center Expansion Project	–	**23,653,088**
Convention Center TOT	–	**6,805,278**
Corporate Service Administration	–	**1,113,338**
Council Administration	–	**1,896,046**
Council Districts	–	**8,154,394**
Crime Laboratory	–	**7,436,672**
Criminal	–	**12,299,612**
Custodial	–	**808,668**
Customer Service	–	**2,205,615**
Customer Support Office & Billing	–	**4,858,696**
Debt Service Accounting/Reporting	–	**740,404**
Delinquent Accounts	–	**2,808,473**
Department Management	–	**34,229,462**
Developed Park Maintenance	–	**442,105**
Development Monitoring	–	**134,901**
Developmental Review/ Environmental	–	**3,598,649**
Disposal	–	**112,228**
Diversity & Inclusion	–	**6,860**
Drainage	–	**1,404,810**
Economic Development	–	**1,962,336**
Economic Growth	–	**1,348,473**
Education & Outreach	–	**2,970,487**
Elections & Information Management	–	**995,181**
Emergency Plans and Training	–	**505,028**
Emergency Services	–	**131,128,362**
Employee Assistance Program	–	**241,213**
Employee Benefits	–	**1,175,310**
Employee Claims	–	**5,000**
Employee Record/Certification/Payroll	–	**1,116,796**
Employee Training & Development	–	**497,147**
Energy	–	**2,766,878**
Engineering Modeling Services	–	**9,691**
Environmental Monitoring and Mandated Regulatory Compliance	–	**26,849,978**

Schedule XI - Summary of Operating Expenditures by Program

Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Environmental Protection	–	**4,187,692**
Equal Employment Opportunity	–	**525,371**
Equal Opportunity Contracting	–	**969,177**
Equipment Operator Training	–	**95,267**
Facilities Operations	–	**50,944,543**
Family Justice Center	–	**328,125**
Field Services	–	**6,418,730**
Financial Administration	–	**997,576**
Financing and Administration	–	**2,280,640**
Fire Communications	–	**4,993,537**
Fire Operations	–	**6,907,919**
Fire and Lifeguard Facilities	–	**1,673,157**
Fixed Equipment Maintenance	–	**2,136,532**
Flood Control Operations & Maintenance	–	**8,694,387**
Fuel	–	**16,062,286**
Gax Tax	–	**21,627,310**
General Administration	–	**34,663,152**
General Administration/Management	–	**220,756,332**
General Fund Rents	–	**9,520,858**
General Requirements Contracts and A/E Consultant Services	–	**964,752**
Golf Maintenance	–	**7,231,756**
Golf Operation	–	**5,537,879**
Governmental Accounting/ Reporting	–	**1,392,033**
Graffiti	–	**962,532**
Grant Accounting/Reporting	–	**677,543**
Graphic Services	–	**474,515**
Historical Resources Planning	–	**602,572**
Human Relations Commission	–	**100,160**
Human Resources	–	**6,298,291**
IT Non-Discretionary	–	**51,345,381**
Information Technology	–	**13,581,846**
Infrastructure & Enterprise Architecture	–	**566,899**
Infrastructure Assets	–	**437,801**
Inspection & Enforcement	–	**4,967,388**
Inspection Services	–	**4,724,447**
Insurance	–	**1,338,682**
Intergovernmental Relations	–	**641,447**
Internal Control	–	**692,301**
Inventory Purchases	–	**22,041,906**
Investigations	–	**49,786,989**
Investments	–	**1,066,137**
Labor Relations	–	**1,116,471**
Legislative Services	–	**1,759,104**

Schedule XI - Summary of Operating Expenditures by Program

Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Liaison	–	**1,196,039**
Lifeguard Services	–	**14,879,441**
Living Wage	–	**261,516**
Logistical Services	–	**12,798,536**
Mail Center Operations	–	**491,462**
Maintenance	–	**13,009,816**
Maintenance Assessment Districts	–	**33,044,104**
Managed Competition	–	**220,000**
Materials Test Lab	–	**2,242,409**
Memberships	–	**630,000**
Meter Services	–	**8,828,962**
Mission Bay Park	–	**6,807,773**
Mission Bay/Balboa Park Improvement	–	**9,824,617**
Mobile Equipment Maintenance	–	**1,928,834**
Modeling	–	**3,536,008**
Mt. Hope Cemetery	–	**1,189,624**
Multiple Species Conservation Program	–	**354,720**
Natural Resources Management	–	**706,352**
Neighborhood Policing	–	**1,135,478**
Noise Abatement	–	**700**
Office of the IBA	–	**1,600,555**
Office of the Mayor	–	**741,419**
OneSD Functional Support	–	**2,324,167**
OneSD Technical Support	–	**861,848**
Open Space Maintenance	–	**301,011**
Open Space Park Management	–	**3,965,762**
Operations Support	–	**30,756,168**
Operations and Maintenance	–	**10,763,735**
Organizational Effectiveness	–	**5,600,997**
Other	2,465,804,191	–
PCard Program	–	**194,678**
Park Improvement Funds	–	**3,372,678**
Park Planning	–	**724,202**
Parking Administration	–	**1,393,553**
Parking Meter Operations	–	**4,895,587**
Parks & Buidlings Maintenance	–	**19,227,990**
Patrol Ops	–	**195,760,730**
Pedicab	–	**128,242**
Planning & Economic Research	–	**131,705**
Planning & Scheduling	–	**5,354,837**
Planning Policy	–	**880,123**
Police Decentralization Fund	–	**5,422,828**
Preliminary Engineering	–	**349,184**

Schedule XI - Summary of Operating Expenditures by Program

Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Preservation of Benefits	–	**1,500,000**
Printing Services	–	**1,834,411**
Private Agency/Public Building/Project Management	–	**3,384,568**
Procurement	–	**1,450,100**
Project Management	–	**18,468,348**
Project Submittal	–	**1,176,759**
Property Acquisition/Disposition	–	**1,058,208**
Property Management	–	**118,744**
Property Tax Administration	–	**4,702,711**
Protocol	–	**120,860**
Public Art Fund	–	**130,352**
Public Budget Formulation Implementation and Administration	–	**131,748**
Public Dispatch	–	**15,429,618**
Public Facilities & Financing	–	**1,185,627**
Public Liability & Loss Recovery	–	**1,172,849**
Public Liability Fund Transfers	–	**15,106,208**
Public Safety Communications Bonds	–	**2,319,427**
Public Services	–	**23,722,862**
Records Management	–	**2,113,804**
Recruitment & Testing	–	**1,856,402**
Red Light Photo Enforcement Program	–	**1,145,436**
Redevelopment Accounting/ Reporting	–	**634,791**
Reengineering Program	–	**390,132**
Repair & Maintenance	–	**54,322,879**
Reserve	–	**4,101,681**
Reservoir Management	–	**7,745,029**
Revenue Audit and Appeals	–	**713,167**
Revenue and Forecasting	–	**1,031,368**
Right-of-Way Maintenance	–	**19,585,085**
STOP-Serious Traffic Offenders Program	–	**1,199,320**
Safety & Environmental	–	**778,264**
Safety and Maintenance of Visitor Facilities	–	**27,612,222**
Seized & Forfeited Assets Fund	–	**2,025,331**
Sewer Pumps Stations	–	**205,206,368**
Small Business & Neighborhood Revitalization	–	**6,010,281**
Special Events	–	**466,074**
Special Operations	–	**2,275,628**
Storeroom Operations	–	**799,598**
Stores Accounting	–	**348,212**
Storm Drain Program	–	**6,046,746**
Storm Water Pollution Prevention	–	**15,598,875**
Strategic Partnerships	–	**250,293**
Street Lights	–	**4,983,901**

Financial Summary and Schedules

Schedule XI - Summary of Operating Expenditures by Program

Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Street Medians	–	**306,867**
Street Sweeping	–	**4,893,072**
Surveys	–	**3,680,879**
TRANS	–	**1,654,151**
Therapeutic Recreation and Senior Services	–	**946,697**
Traffic	–	**24,477,385**
Traffic Signal	–	**7,160,432**
Traffic Systems Safety	–	**1,085,498**
Training/Academy	–	**10,192,429**
Transnet Ext/Admin & Debt	–	**223,546**
Transnet Ext/Congestion Relief	–	**2,031,579**
Transnet Ext/Maintenance	–	**6,639,316**
Transportation Alternative Program	–	**69,003**
Transportation Planning	–	**578,634**
Transportation Subsidy	–	**278,077**
Transportation Systems & Programming	–	**301,633**
Treasury Accounting	–	**1,359,911**
Trench Restoration	–	**5,282,888**
Trolley Extension Reserve	–	**1,915,484**
Undeveloped Open Space	–	**296,047**
Utilities Undergrounding	–	**77,150,982**
Vehicle Rentals	–	**143,900**
Volunteer Services	–	**484,912**
Waste Reduction and Disposal	–	**28,300,059**
Water & Sewer Treatment Facilities	–	**56,324,164**
Water & Wastewater Pipelines	–	**8,468,728**
Water Conservation	–	**6,240,362**
Water Operations	–	**189,020,053**
Water Operations & Engineering	–	**26,651,307**
Water Resources	–	**645,819**
Water Resources & Planning	–	**6,450,486**
Web Services	–	**552,158**
Wireless Planning & Design	–	**4,313,761**
Workers' Compensation	–	**3,225,174**
Zoological Exhibits	–	**8,018,590**
Total Operating Budget Expenditures	**$ 2,465,804,191**	**$ 2,456,652,398**

Schedule XI - Summary of Capital Expenditures by Program

Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
ADA Projects	$ 10,500,000	**$ 1,515,000**
Deferred Maintenance Projects	21,674,376	**–**
Other	420,527,567	**295,869,898**
Storm Water	539,149	**1,735,000**
Waste Reduction and Disposal	–	**500,000**
Total Capital Budget Expenditures	**$ 453,241,092**	**$ 299,619,898**
Total Combined Operating and Capital Budget Expenditures	**$ 2,919,045,283**	**$ 2,756,272,296**

Schedule XI - Summary of FTE Positions by Program

Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
ADA Policy & Disability Services	–	**4.10**
ARJIS	–	**2.00**
Acquisition & Fitting	–	**7.00**
Affordable Housing	–	**2.00**
After School Program - Youth Services	–	**13.20**
Annual Budget Development	–	**9.00**
Annual Budget Monitoring	–	**6.00**
Aquatics	–	**54.21**
Arts, Cultural, Communities, and Organizational Services	–	**1.00**
Asset Management and Lease Administration	–	**7.00**
Audits	–	**15.00**
Balboa Park	–	**89.08**
Beaches/Shoreline Park Maintenance	–	**48.01**
Bicycle Programs	–	**1.00**
Bridges, Transportation, and Streets	–	**33.50**
Brush Management	–	**25.00**
Budget and Fiscal Services	–	**77.25**
Business & Rental Unit Tax	–	**19.50**
Business Support	–	**38.50**
Business-type Activities Accounting/ Reporting	–	**9.00**
CAFR	–	**4.00**
CIP Administration	–	**4.00**
Capital & Fixed Assets Accounting/ Reporting	–	**14.00**
Circulation and Reference Services	–	**40.26**
Citizen's Assistance	–	**2.00**
Citizen's Review Board	–	**0.50**
City Management Program	–	**2.00**
City Retirement	–	**62.24**
CityTV	–	**3.00**
Citywide Dance	–	**2.25**
Citywide Park Maintenance	–	**95.00**
Citywide Technologies & Applications	–	**1.00**
Civil Advisory	–	**85.22**
Civil Litigation	–	**73.79**
Civil Service Commission Support	–	**2.00**
Classification/Salary	–	**6.00**
Code Enforcement	–	**42.00**
Collection Services	–	**198.50**
Community & Legislative Services	–	**21.67**
Community Justice	–	**33.00**
Community Planning	–	**11.75**
Computing Infrastructure Support	–	**2.00**
Consolidated Payments Processing	–	**5.00**

Schedule XI - Summary of FTE Positions by Program

Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Construction & Development Plans Review	–	**123.00**
Construction Management & Inspections	–	**97.50**
Construction and Maintenance	–	**251.86**
Contract Services	–	**17.00**
Convenience Copier Program	–	**1.00**
Corporate Service Administration	–	**3.00**
Council Administration	–	**12.88**
Council Districts	–	**80.93**
Crime Laboratory	–	**63.00**
Criminal	–	**134.19**
Custodial	–	**10.00**
Customer Service	–	**37.25**
Customer Support Office & Billing	–	**47.26**
Debt Service Accounting/Reporting	–	**6.00**
Default Functional Area	10,571.64	**–**
Delinquent Accounts	–	**30.50**
Department Management	–	**75.22**
Development Monitoring	–	**1.00**
Developmental Review/ Environmental	–	**5.00**
Disposal	–	**1.00**
Drainage	–	**12.00**
Economic Development	–	**2.00**
Economic Growth	–	**9.08**
Education & Outreach	–	**5.00**
Elections & Information Management	–	**12.00**
Emergency Plans and Training	–	**4.81**
Emergency Services	–	**877.61**
Employee Assistance Program	–	**1.60**
Employee Benefits	–	**14.00**
Employee Record/Certification/Payroll	–	**16.00**
Employee Training & Development	–	**4.00**
Energy	–	**21.02**
Environmental Monitoring and Mandated Regulatory Compliance	–	**223.00**
Environmental Protection	–	**25.65**
Equal Employment Opportunity	–	**4.50**
Equal Opportunity Contracting	–	**9.00**
Equipment Operator Training	–	**1.00**
Facilities Operations	–	**285.64**
Family Justice Center	–	**4.00**
Field Services	–	**53.55**
Financial Administration	–	**11.50**
Financing and Administration	–	**19.00**
Fire Communications	–	**47.67**

Schedule XI - Summary of FTE Positions by Program

Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Fire Operations	–	**7.00**
Fixed Equipment Maintenance	–	**17.00**
Flood Control Operations & Maintenance	–	**26.00**
Fuel	–	**1.00**
General Administration	–	**138.79**
General Administration/Management	–	**486.37**
General Requirements Contracts and A/E Consultant Services	–	**8.50**
Golf Maintenance	–	**61.00**
Golf Operation	–	**29.49**
Governmental Accounting/ Reporting	–	**11.00**
Graffiti	–	**6.00**
Grant Accounting/Reporting	–	**6.00**
Graphic Services	–	**6.00**
Historical Resources Planning	–	**6.00**
Human Relations Commission	–	**0.50**
Human Resources	–	**50.00**
Information Technology	–	**123.00**
Infrastructure & Enterprise Architecture	–	**4.00**
Infrastructure Assets	–	**5.00**
Inspection & Enforcement	–	**72.00**
Inspection Services	–	**45.00**
Intergovernmental Relations	–	**2.00**
Internal Control	–	**8.00**
Investigations	–	**337.75**
Investments	–	**4.00**
Labor Relations	–	**7.00**
Legislative Services	–	**20.00**
Liaison	–	**8.00**
Lifeguard Services	–	**139.85**
Living Wage	–	**2.00**
Logistical Services	–	**11.00**
Mail Center Operations	–	**8.00**
Maintenance	–	**133.75**
Maintenance Assessment Districts	–	**23.19**
Materials Test Lab	–	**23.00**
Meter Services	–	**57.00**
Mission Bay Park	–	**61.18**
Mobile Equipment Maintenance	–	**19.99**
Modeling	–	**18.00**
Mt. Hope Cemetery	–	**10.00**
Multiple Species Conservation Program	–	**3.00**
Natural Resources Management	–	**5.00**
Neighborhood Policing	–	**9.00**

Schedule XI - Summary of FTE Positions by Program

Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Noise Abatement	–	**1.00**
Office of the IBA	–	**10.00**
Office of the Mayor	–	**3.00**
OneSD Functional Support	–	**17.00**
Open Space Park Management	–	**22.50**
Operations Support	–	**212.00**
Operations and Maintenance	–	**42.00**
Organizational Effectiveness	–	**30.50**
PCard Program	–	**2.00**
Park Planning	–	**5.00**
Parking Administration	–	**14.00**
Parking Meter Operations	–	**10.50**
Parks & Buidlings Maintenance	–	**97.82**
Patrol Ops	–	**1,353.20**
Pedicab	–	**1.00**
Planning & Economic Research	–	**1.00**
Planning & Scheduling	–	**42.22**
Planning Policy	–	**7.75**
Preliminary Engineering	–	**3.00**
Printing Services	–	**14.00**
Private Agency/Public Building/Project Management	–	**27.00**
Procurement	–	**16.00**
Project Management	–	**163.00**
Project Submittal	–	**18.00**
Property Acquisition/Disposition	–	**8.00**
Property Management	–	**2.00**
Protocol	–	**1.44**
Public Art Fund	–	**1.00**
Public Budget Formulation Implementation and Administration	–	**1.00**
Public Dispatch	–	**148.00**
Public Facilities & Financing	–	**11.00**
Public Liability & Loss Recovery	–	**12.00**
Public Services	–	**286.62**
Records Management	–	**35.00**
Recruitment & Testing	–	**19.00**
Red Light Photo Enforcement Program	–	**1.00**
Redevelopment Accounting/ Reporting	–	**5.00**
Reengineering Program	–	**3.00**
Repair & Maintenance	–	**393.00**
Reservoir Management	–	**68.98**
Revenue Audit and Appeals	–	**6.00**
Revenue and Forecasting	–	**9.12**
Safety & Environmental	–	**7.00**

Schedule XI - Summary of FTE Positions by Program

Program	FY 2010 Adopted Budget	FY 2011 Adopted Budget
Sewer Pumps Stations	–	**82.67**
Small Business & Neighborhood Revitalization	–	**8.00**
Special Events	–	**4.00**
Special Operations	–	**13.36**
Storeroom Operations	–	**11.00**
Stores Accounting	–	**4.00**
Storm Water Pollution Prevention	–	**32.00**
Strategic Partnerships	–	**1.00**
Street Lights	–	**24.33**
Street Medians	–	**1.00**
Street Sweeping	–	**42.00**
Surveys	–	**30.50**
Therapeutic Recreation and Senior Services	–	**14.74**
Traffic	–	**187.25**
Traffic Signal	–	**27.00**
Traffic Systems Safety	–	**10.50**
Training/Academy	–	**71.00**
Transportation Alternative Program	–	**1.00**
Transportation Planning	–	**4.00**
Transportation Systems & Programming	–	**2.00**
Treasury Accounting	–	**12.50**
Trench Restoration	–	**38.34**
Undeveloped Open Space	–	**3.00**
Utilities Undergrounding	–	**6.50**
Vehicle Rentals	–	**2.00**
Volunteer Services	–	**4.00**
Waste Reduction and Disposal	–	**146.67**
Water & Sewer Treatment Facilities	–	**179.50**
Water & Wastewater Pipelines	–	**74.16**
Water Conservation	–	**15.50**
Water Operations	–	**8.00**
Water Operations & Engineering	–	**100.00**
Water Resources	–	**0.72**
Water Resources & Planning	–	**32.34**
Web Services	–	**4.00**
Wireless Planning & Design	–	**5.00**
Workers' Compensation	–	**32.75**
Total Budget FTE Positions	**10,571.64**	**10,222.09**

Capital Improvements Program



The Capital Improvements Program (CIP) budget allocates existing funds and anticipated revenues to rehabilitate, restore, improve, enhance, and increase the City's capital facilities. This budget supports the design and construction of a wide range of infrastructure improvement projects and other significant capital infrastructure investments. Projects include the development of park land, construction of water and sewer facilities, acquisition of land for City use, installation of traffic signals or street lighting systems, seismic retrofit of bridges, improvement of street and drainage systems, construction or renovation of City facilities, and acquisition of information technology infrastructure. These funds are derived from various sources, including sewer and water fees, a one half-cent local sales tax for transportation improvements (TransNet and TransNet Extension), development impact fees, sale of City-owned property, and State and federal grants. Bonds are usually issued for large and costly projects with an extended useful life such as sewer and water treatment plants, pump stations, and pipe replacement or rehabilitation, and deferred capital project needs.

Overview of the Fiscal Year 2011 Adopted CIP Budget

The Fiscal Year 2011 Adopted CIP Budget totals $299.6 million. This is a reduction of $153.6 million or 33.9 percent from the Fiscal Year 2010 Annual CIP Budget of $453.2 million[1]. The Fiscal Year 2011 CIP budget process incorporates two significant changes which contribute to the reduction between Fiscal Years 2010 and 2011 budgets. Projects are budgeted in the Fiscal Year 2011 Adopted CIP Budget to conform to the Budget Policy (Council Policy 000-02). The Utilities Undergrounding Program, for example, shows a reduction in the CIP budget in Fiscal Year 2011; however, this is the result of only budgeting capital costs in the CIP budget. The majority of costs for this project are payments to San Diego Gas & Electric for project implementation with no resulting City asset and are included in the fund's operating budget. As a result, costs that are not capital in nature have been moved to operating budgets. In addition, a new feature has been added to the Fiscal Year 2011 budget, shown under the heading "Fiscal Year 2011 Anticipated" in volume III of the Fiscal Year 2011 Adopted Budget, to identify and separate funding that was uncertain to be received at the time the budget was proposed but may be appropriated during the fiscal year. For Fiscal Year 2011, an additional $222.5 million of funding for CIP projects is shown as anticipated funding and is not appropriated.

Deferred capital projects and Americans with Disabilities Act (ADA) obligations are two of the eight significant priorities maintained in the Five-Year Financial Outlook issued in October 2009. Since Fiscal Year 2008, approximately $142.0 million has been appropriated for facilities, streets, storm

[1] The Fiscal Year 2010 Annual CIP Budget excludes grants and other funding sources requiring additional City Council action. This is a change from the Fiscal Year 2010 Annual CIP Budget publication and is due to new requirements resulting from the transition to SAP (OneSD).

drain and other deferred capital projects, funded by proceeds from land sales, bond financing, and Proposition 1B funding. A second proposal for bond financing is anticipated to come before City Council in late Fiscal Year 2011 or Fiscal Year 2012 to continue efforts to address the City's approximately $900 million backlog of deferred projects. In addition, $30.0 million of land sale proceeds has been appropriated to support ADA improvements since Fiscal Year 2008. Until the real estate market improves, the City is not budgeting additional ADA projects in Fiscal Year 2011.

Water and sewer projects in the Fiscal Year 2011 Adopted CIP Budget are funded by water and sewer rates. On February 26, 2007, City Council approved water and sewer rate increases. Water rates will increase 6.5 percent each year through Fiscal Year 2011. Sewer rates increased 8.75 percent in May 2007 and May 2008, 7.0 percent in May 2009, and 7.0 percent in May 2010. The revenues generated from these rate increases are projected to fund approximately $444.7 million of water and approximately $295 million of sewer projects over this time period.

The Fiscal Year 2011 Adopted CIP Budget includes $13.4 million of TransNet Extension cash to support transportation projects. An additional $19.6 million of Proposition 1B funding was received late in Fiscal Year 2010 and was authorized by City Council Resolution R-305335 on November 12, 2009. Approximately $18.7 million of facilities benefit assessment and development impact fee funding is included in the Fiscal Year 2011 Adopted CIP Budget to support a variety of projects, including park, storm drain, library, and transportation enhancements. The following table shows the total Fiscal Year 2011 Adopted CIP Budget by asset owning department.

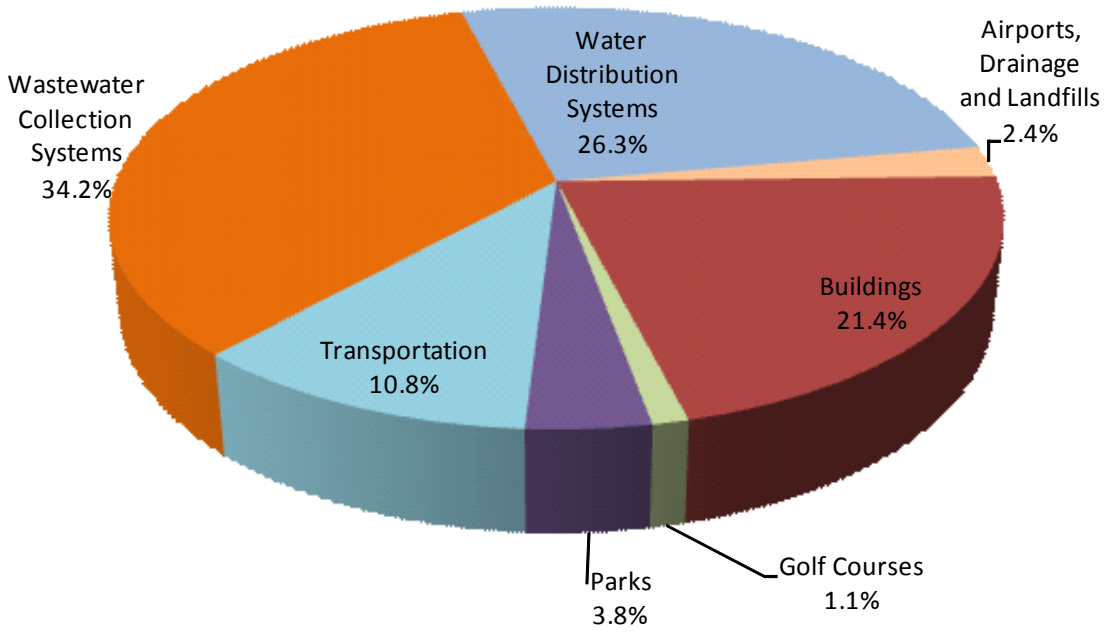
Table 1: Fiscal Year 2011 Adopted CIP Budget by Department Compared to Fiscal Year 2010

Department	FY 2010[1]	FY 2011 Adopted	Change Between FY 2010 - FY 2011
Airports	$ 1,800,000	$ 1,800,000	$ -
Chief Financial Officer	9,874,376	-	(9,874,376)
Environmental Services	7,502,194	4,425,000	(3,077,194)
Fire-Rescue	4,100,000	550,000	(3,550,000)
General Services	118,438,138	31,423,301	(87,014,837)
Library	1,410,000	233,000	(1,177,000)
Park and Recreation	23,770,290	16,476,517	(7,293,773)
Public Utilities	283,856,945	240,879,776	(42,977,169)
QUALCOMM Stadium	750,000	750,000	-
Real Estate Assets	-	450,000	450,000
Storm Water	1,739,149	2,632,304	893,155
Total	**$ 453,241,092**	**$ 299,619,898**	**$ (153,621,194)**

[1] The Fiscal Year 2010 Annual CIP Budget excludes grants and other funding sources requiring additional City Council action. In addition, projects have been re-assigned among departments. This is a change from the Fiscal Year 2010 Annual CIP Budget publication and is due to new requirements resulting from the transition to SAP (OneSD).

As reflected in the following chart, water and wastewater projects account for 60.5 percent of the total Fiscal Year 2011 Adopted CIP Budget. Buildings, which include libraries, public safety facilities, pump stations and treatment plants, account for 21.4 percent of the Fiscal Year 2011 Adopted CIP Budget. Transportation projects account for 10.8 percent of the budget.

Figure 1: Fiscal Year 2011 Adopted CIP Budget



Highlights of the Fiscal Year 2011 Adopted CIP Budget by Department

For additional information on budgeted capital projects, please refer to the individual department sections in Volume III of the Fiscal Year 2011 Adopted Budget. The Engineering and Capital Projects Department manages and implements approximately 90 percent of CIP projects. The following project highlights are organized by the department responsible for operating and maintaining the asset once completed.

Airports

The Department's Fiscal Year 2011 Adopted CIP Budget is $1.8 million. Projects for Brown and Montgomery Fields are funded by a variety of sources, including revenue from leases, parking fees, landing fees, fuel flowage fees, and Federal Aviation Administration (FAA) grants.

Environmental Services

The Department's Fiscal Year 2011 Adopted CIP Budget is $4.4 million. Major projects for Fiscal Year 2011 include:

- $1.8 million for Future Waste Management Disposal and Processing Facilities
- $1.7 million for West Miramar - Phase 2

Fire-Rescue

The Department's Fiscal Year 2011 Adopted CIP Budget is $550,000 of development impact fee funding for the North Pacific Beach Lifeguard Station. Additional bond financing of approximately $22.4 million to support deferred capital projects at fire and lifeguard stations is expected in the next tranche of deferred capital project bonds and listed in the CIP budget as "Fiscal Year 2011 Anticipated."

Capital Improvements Program

General Services

The Department's Fiscal Year 2011 Adopted CIP Budget is $31.4 million. An additional $128.2 million of funding is anticipated in Fiscal Year 2011 from a variety of sources, including Proposition 1B revenues, grants, donations, facilities benefit assessment fees, land sale proceeds, and the next tranche of deferred capital project bonds. This funding is listed in the CIP budget as "Fiscal Year 2011 Anticipated" and would support various projects such as ADA and transportation improvements. Significant allocations of the Fiscal Year 2011 Adopted CIP Budget include:

- $7.5 million for the Utilities Undergrounding Program
- $6.1 million for Torrey Meadows Drive Overcrossing
- $2.5 million for State Route 163 at Friars Road
- $1.1 million for the San Diego River Multi-Use Path
- $1.0 million for Aldine Drive and Fairmount Drive Slope Restoration

Library



The Department's Fiscal Year 2011 Adopted CIP Budget is $233,000 of development impact fee funding for the Mission Hills and San Carlos Branch Libraries. The Department's major project is the San Diego New Central Library, with a total project cost of $184.9 million; the budget includes continuing appropriations and anticipated funding from the Centre City Development Corporation, private donations and a lease agreement with the San Diego Unified School District. Anticipated funding in Fiscal Year 2011 for the New Central and other libraries is $29.1 million.

Park and Recreation

The Department's Fiscal Year 2011 Adopted CIP Budget is $16.5 million. Park and recreation projects are funded by a variety of sources, including facilities benefit assessment fees, park development fees, development impact fees, and State and federal grants. Projects for Fiscal Year 2011 are located throughout the park system and include children's playground upgrades; accessibility improvements; comfort stations; picnic shelters; sports field and security lighting; new park development; and golf course improvements and upgrades. Additional grant, facilities benefit assessment fees, and other funding of $19.7 million is anticipated in Fiscal Year 2011.

Public Utilities

The Department's Fiscal Year 2011 Adopted CIP Budget is $240.9 million. Funding for water and wastewater projects is provided by the rate increases which also support private financing. The Department's CIP budget supports the infrastructure for a reliable water supply and includes projects contained in the Compliance Order from the California Department of Public Health. These projects will meet the requirements of the federal Safe Drinking Act and provide for the needed rehabilitation

of aging infrastructure. The Department's CIP budget also includes the execution of Federal Consent Decree projects for the wastewater system. Major projects for Fiscal Year 2011 include

- $72.6 million for Water Main Replacements
- $68.8 million for Sewer Main Replacements
- $26.1 million for replacement of trunk sewers
- $10.1 million for repair and upgrade of pump stations
- $7.7 million for Water Pump Station Restoration
- $5.2 million for the Metro Facilities Control System Upgrade
- $4.7 million for the North City Reclamation System
- $3.6 million for Miramar Clearwell Improvements
- $3.0 million MOC Building
- $2.5 million for Groundwater Asset Development Program
- $2.4 million for Standpipe and Reservoir Rehabilitations
- $2.2 million Torrey Pines Rd/La Jolla Blvd Main Replacements
- $2.0 million for Chollas Building

Qualcomm Stadium

The Department's Fiscal Year 2011 Adopted CIP Budget is $750,000 for as-needed projects at Qualcomm Stadium.

Real Estate Assets

The Department's Fiscal Year 2011 Adopted CIP Budget is $450,000 for the purchase and installation of fully automated parking garage equipment upgrades.

Storm Water

The Department's Fiscal Year 2011 Adopted CIP Budget is $2.6 million, all of which is for storm drain repair, replacement and reconstruction. This reflects a $1.3 million increase for Watershed Projects funded by contributions from the Storm Water General Fund Budget. Projects for Fiscal Year 2011 are pursuant to the National Pollution Discharge Elimination System (NPDES) Permit; mitigating the risk of storm drain failure by replacing corrugated metal pipe with reinforced concrete pipe; repairing damage to streets caused by extraordinary storm events, and enhancing drainage capacity at various locations in the City. The Department will begin construction on Best Management Practices to reduce pollutants and ensure compliance with Total Maximum Daily Load (TMDL) requirements. Additional funding of $19.1 million from financing and grants is anticipated in Fiscal Year 2011.

Future Outlook for the City's CIP

The CIP budget identifies $6.8 billion in total projected CIP project costs through Fiscal Year 2017 for continuing, new and future projects. Of this amount, $1.4 billion is currently unidentified funding. In contrast to prior CIP budget publications, projects estimated to begin in Fiscal Year 2012 or beyond and projects that require identification of funding in order to begin are not included in this CIP budget. These projects will be included in future CIP budget publications.

The Mayor is committed to funding ADA improvements and deferred capital projects for City facilities and other City infrastructure and work continues on deferred capital and ADA projects funded in prior years. A second issuance of bond financing is anticipated to support additional deferred capital

projects. Revenue from the sale of underutilized real estate assets will be budgeted for additional ADA projects as the real estate market improves and revenue is realized.

City Agencies

The Fiscal Year 2011 Annual Budget includes summary budget information as developed and reported by five City agencies: the Redevelopment Agency, Southeastern Economic Development Corporation (SEDC), Centre City Development Corporation (CCDC), San Diego Housing Commission (SDHC), and the San Diego Data Processing Corporation (SDDPC).

The budgets for these agencies have been approved by their respective governing boards.

Table 1 summarizes the Fiscal Year 2011 budgets for these City agencies.

Table 1: Fiscal Year 2011 Budget

	FY 2011 Budget (in millions)	Positions
Redevelopment Agency	$ 42.2	29.00
Southeastern Economic Development Corporation	$ 10.7	10.00
Centre City Development Corporation	$ 154.6	47.75
San Diego Housing Commission	$ 291.7	261.50
San Diego Data Processing Corporation	$ 39.6	233.00

Redevelopment Agency

Mission Statement

To improve the quality of life and ensure a healthy economy for all San Diegans through job development, business development, neighborhood revitalization, public improvements, redevelopment, social services, and revenue enhancement.

The Redevelopment Agency was created by the City Council in 1958 to alleviate blight in older urban areas. The Redevelopment Agency is able to use special legal and financial mechanisms to eliminate blight and to improve economic and physical conditions in designated areas of the City. This authority is conferred to the Agency through the State of California Health and Safety Code (Section 33000-et.seq.), also known as the California Community Redevelopment Law.

Although the Redevelopment Agency is a separate legal entity, the City Council serves as its legislative body. The Council President chairs the Agency, and the City Attorney serves as general counsel. The Redevelopment Division of the City Planning & Community Investment Department serves as staff to the Agency.

City staff working on behalf of the Agency coordinate budget and reporting requirements, prepare the Redevelopment Agency Docket, and maintain the Agency's official records. Staff also coordinate the activities of the Agency's two public nonprofit corporations-Centre City Development Corporation (CCDC) and Southeastern Economic Development Corporation (SEDC).

The Redevelopment Agency manages 17 Redevelopment Project Areas encompassing more than 11,759 acres. Of the 17 redevelopment areas, 11 are managed by the Redevelopment Division, with the other areas managed by CCDC and SEDC. The project areas managed by the Redevelopment Division are Barrio Logan, City Heights, College Community, College Grove, Crossroads, Grantville, Linda Vista, Naval Training Center (NTC), North Bay, North Park, and San Ysidro.

City Agencies

The Redevelopment Division administers six Project Area Committees that advise the Agency regarding plan adoption and project implementation activities.

The Fiscal Year 2011 budget was approved by the San Diego Redevelopment Agency Board on June 21, 2010.

Table 2: Redevelopment Agency Budget Summary — City Redevelopment Project Areas

	FY 2010 Budget	FY 2011 Budget	FY 2010 - 2011 Change
Positions[1]	29.00	29.00	0.00
Personnel Expense[1]	$ 3,080,143	$ 3,260,251	$ 180,108
Non-Personnel Expense (Redevelopment Division)	319,453	310,820	(8,633)
Non-Personnel Expense (Redevelopment Agency)	51,295,577	38,667,471	(12,628,107)
TOTAL	**$ 54,695,173**	**$ 42,238,542**	**$ (12,456,632)**

[1] All positions and personnel expenses are budgeted in the City of San Diego's Redevelopment Division within the City Planning & Community Investment Department. For further details on salary, fringe, non-personnel expenditures, and revenue for the Redevelopment Division, please refer to Volume II: Department Detail.

Note: All Division expenses are paid for by the Redevelopment Agency. They are shown separately to reflect the administrative work done by City staff.

Table 3: Redevelopment Agency Expenditures — City Redevelopment Project Areas

	FY 2010 Budget	FY 2011 Budget	FY 2010 - 2011 Change
PERSONNEL[1]			
Salaries & Wages	$ 2,109,257	$ 1,948,888	$ (160,369)
Fringe Benefits	970,886	1,311,363	340,477
SUBTOTAL PERSONNEL	**$ 3,080,143**	**$ 3,260,251**	**$ 180,108**
NON-PERSONNEL (Redevelopment Division)			
Supplies	$ 17,853	$ 17,853	$ -
Contracts	180,936	181,408	472
Information Technology	101,005	88,893	(12,112)
Energy and Utilities	2,912	5,713	2,801
Other	16,469	16,675	206
Capital Expenditures	278	278	-
SUBTOTAL NON-PERSONNEL (Redevelopment Division)	**$ 319,453**	**$ 310,820**	**$ (8,633)**
NON-PERSONNEL (Redevelopment Agency)			
Capital Projects	$ 19,661,934	$ 9,369,289	$ (10,292,645)
Low/Mod Housing	8,731,761	6,016,027	(2,715,734)

Table 3: Redevelopment Agency Expenditures — City Redevelopment Project Areas (Cont'd)

	FY 2010 Budget	FY 2011 Budget	FY 2010 - 2011 Change
Tax Sharing	12,280,300	14,694,482	2,414,182
Debt Service	10,621,582	8,587,672	(2,033,910)
SUBTOTAL NON-PERSONNEL (Redevelopment Agency)	**$ 51,295,577**	**$ 38,667,471**	**$ (12,628,107)**
TOTAL	**$ 54,695,173**	**$ 42,238,542**	**$ (12,456,632)**

[1] All positions and personnel expenses are budgeted in the City of San Diego's Redevelopment Division within the City Planning & Community Investment Department. For further details on salary, fringe, non-personnel expenditures, and revenue for the Redevelopment Division, please refer to Volume II: Department Detail.

Note: All Division expenses are paid for by the Redevelopment Agency. They are shown separately to reflect the administrative work done by City staff.

Table 4: Redevelopment Agency Significant Budget Adjustments — City Redevelopment Project Areas

Significant Budget Adjustments	Position	Revenue	Expenses
NON-PERSONNEL EXPENDITURE ADJUSTMENTS (Redevelopment Agency)[1]			
Adjustment reflects an overall reduction in expenditures mostly due to a reduction of anticipated Tax Increment, as well as an end to drawdowns from Line Of Credit short-term financing.	0.00	$ -	$ (12,628,107)
TOTAL EXPENSE ADJUSTMENTS	**0.00**	**$ -**	**$ (12,628,107)**
REVENUE ADJUSTMENTS			
Adjustment reflects an overall reduction in revenue mostly due to a reduction in anticipated Tax Increment because of lower tax property values, as well as an end to the Agency's use of short-term financing.	0.00	$ (12,472,150)	$ -
TOTAL REVENUE ADJUSTMENTS	**0.00**	**$ (12,472,150)**	**$ -**

[1] Significant budget adjustments for the City of San Diego's Redevelopment Division can be found in Volume II: Department Detail, as part of the City Planning & Community Investment Department.

Table 5: Redevelopment Agency Reimbursement to Departments/Entities — City Redevelopment Project Areas

Departments/Entities	FY 2010 Budget	FY 2011 Budget	FY 2010 - FY 2011 Change
Redevelopment Division (City Planning & Community Investment)	$ 3,399,596	$ 3,571,071	$ 171,475
City Comptroller	205,000	185,591	(19,409)
City Attorney	450,000	485,944	35,944
City Clerk	56,511	-	(56,511)
City Treasurer	12,800	8,400	(4,400)

Table 5: Redevelopment Agency Reimbursement to Departments/Entities — City Redevelopment Project Areas (Cont'd)

Departments/Entities	FY 2010 Budget	FY 2011 Budget	FY 2010 - FY 2011 Change
Debt Management	102,367	88,096	(14,271)
Neighborhood Code Compliance (Development Services)	262,000	267,906	5,906
City Planning & Community Investment	72,000	72,000	-
General Government Services Billing (GGSB)	243,913	201,388	(42,525)
Equal Opportunity Contracting	-	34,990	34,990
Engineering	-	50,000	50,000
TOTAL	**$ 4,804,187**	**$ 4,965,386**	**$ 161,199**

Table 6: Redevelopment Agency Revenues — City Redevelopment Project Areas

Revenue Source	FY 2010 Budget	FY 2011 Budget	FY 2010-2011 Change
Tax Increment	$ 46,967,410	$ 42,238,542	$ (4,728,868)
Line of Credit Proceeds	5,023,696	-	(5,023,696)
Developer Proceeds/Advances	302,000	-	(302,000)
Interest/Lease/Note/Other Revenue	618,641	-	(618,641)
Prior Year Revenues	1,798,945	-	(1,798,945)
TOTAL	**$ 54,710,692**	**$ 42,238,542**	**$ (12,472,150)**

Southeastern Economic Development Corporation

Mission Statement

To balance public investment and careful planning with a commitment to stimulate development designed to increase services, housing, and employment opportunities which will ultimately improve the quality of life for the residents of southeastern San Diego.

Economic development activities undertaken by Southeastern Economic Development Corporation (SEDC) complement the redevelopment activities that have already occurred throughout SEDC's jurisdiction. The economic activities include but are not limited to: support to the oversight of the Agency's employment and training requirements for developers, the Entrepreneur Academy, technical assistance for small businesses, various business-related workshops, a commercial rehabilitation program, and a water conservation campaign.

SEDC is a public benefit, non-profit corporation responsible for all redevelopment activities within a seven-square-mile area immediately east of downtown San Diego. SEDC has a nine member Board of Directors appointed by the Mayor and the City Council. Established in 1981 by the City of San Diego, SEDC is responsible for an area bound by the Martin L. King, Jr. freeway (California Highway 94) to the north, Interstate 5 to the south and west, and 69th Street to the east. SEDC's sphere of influence covers 15 neighborhoods consisting of four redevelopment projects areas: Central Imperial, Gateway Center West, Mount Hope and Southcrest, and the Dells Imperial Study Area.

SEDC's corporate strategy integrates the best of both redevelopment and economic development. As a result, we have been successful in providing new residential, industrial, and commercial developments throughout our entire geographic sphere of influence. At the same time, our commitment to encourage and actively assist both new and existing enterprises is clear and unequivocal.

SEDC's budget is comprised of capital projects, low and moderate income housing, economic development, mandatory obligations, and administration. The Fiscal Year 2011 Annual Budget for SEDC is $10.7 million.

The annual capital and operating budgets were presented to the SEDC Board of Directors for approval on April 28, 2010; the final submission to the San Diego Redevelopment Agency was approved on June 21, 2010.

Table 7: Southeastern Economic Development Corporation Budget Summary

	FY 2010 Budget	FY 2011 Budget	FY 2010-2011 Change
Positions	15.50	10.00	(5.50)
Personnel Expense	$ 1,452,600	$ 885,700	$ (566,900)
Non-Personnel Expense	13,704,400	9,819,600	(3,884,800)
TOTAL	**$ 15,157,000**	**$ 10,705,300**	**$ (4,451,700)**

Table 8: Southeastern Economic Development Corporation Expenditures

	FY 2010 Budget	FY 2011 Budget	FY 2010-2011 Change
PERSONNEL			
Salaries & Wages	$ 996,100	$ 637,500	$ (358,600)
Overtime/Interns	35,400	22,500	(12,900)
Fringe Benefits (health)	167,500	81,800	(85,700)
Fringe Benefits (pension)	132,900	83,700	(49,200)
Fringe Benefits (life insurance, workers' comp, employer employment taxes, pay-in-lieu)	120,700	60,200	(60,500)
SUBTOTAL PERSONNEL	**$ 1,452,600**	**$ 885,700**	**$ (566,900)**
NON-PERSONNEL			
Supplies & Services	$ 648,050	$ 346,100	$ (301,950)
Professional Services	180,500	282,500	102,000
Information Technologies	32,400	13,200	(19,200)
Energy/Utilities	31,400	19,500	(11,900)
Equipment Outlay	650	-	(650)
Project Costs[1]	9,007,400	4,548,100	(4,459,300)

City Agencies

Table 8: Southeastern Economic Development Corporation Expenditures

	FY 2010 Budget	FY 2011 Budget	FY 2010-2011 Change
Tax Sharing[1]	613,000	555,700	(57,300)
Educational Revenue Augmentation Fund (ERAF)[2]	-	476,300	476,300
Community Development Block Grant Payments[1]	100,000	324,000	224,000
Debt Service Appropriation	3,091,000	3,254,200	163,200
SUBTOTAL NON-PERSONNEL	**$ 13,704,400**	**$ 9,819,600**	**$ (3,884,800)**
TOTAL	**$ 15,157,000**	**$ 10,705,300**	**$ (4,451,700)**

[1] Tax Sharing and Community Development Block Grant Payments were budgeted as part of Project Costs in the Fiscal Year 2010 Annual Budget. They are called out separately here in an effort to better describe budgeted expenditures.

[2] The original Fiscal Year 2010 Budget did not include a $2.3 million State ERAF payment which is scheduled to be made in Fiscal Year 2010, and will utilize resources originally set aside for other purposes. At the time the Fiscal Year 2010 budget was approved, the State had not enacted the ERAF legislation.

Table 9: Southeastern Economic Development Corporation Significant Budget Adjustments

Significant Budget Adjustments	Position	Revenue	Expenses
SALARIES AND BENEFITS ADJUSTMENTS			
Adjustment is due to the reductions of 5.50 FTE positions and a change in group health premiums. Staff reductions were necessary because of the reduction in tax increment revenues and the State Educational Revenue Augmentation Fund (ERAF) shift for Fiscal Years 2010 and 2011.	(5.50)	$ -	$ (566,900)
NON-PERSONNEL EXPENDITURE ADJUSTMENTS			
Adjustment in non-personnel spending because of the State ERAF shift and a reduction in tax increment revenue.	0.00	-	(3,884,800)
TOTAL EXPENSE ADJUSTMENTS	**(5.50)**	**$ -**	**$ (4,451,700)**
REVENUE ADJUSTMENTS			
Adjustment is due to: a reduction in tax increment revenue because of reduced assessed valuations of properties in the project areas, a reduction in carryover funds from previous years, and no other anticipated sources of revenue for Fiscal Year 2011.	0.00	$ (4,451,700)	$ -
TOTAL REVENUE ADJUSTMENTS	**0.00**	**$ (4,451,700)**	**$ -**

Table 10: Southeastern Economic Development Corporation Reimbursements to Departments/Entities

Departments/Entities	FY 2010 Budget	FY 2011 Budget	FY 2010-2011 Change
Arbitrage Services	$ 12,000	$ 12,000	$ -
City Attorney	45,500	45,500	-

Table 10: Southeastern Economic Development Corporation Reimbursements to Departments/Entities (Cont'd)

Departments/Entities	FY 2010 Budget	FY 2011 Budget	FY 2010-2011 Change
City Comptroller	100,100	90,000	(10,100)
City Planning & Community Investment	-	-	-
City Treasurer	30,000	30,000	-
Community Development Block Grant Audit Fees	25,000	25,000	-
County Fees/Services	54,000	120,000	66,000
Financial Management	1,000	1,000	-
General Government Services	66,300	86,400	20,100
General Liability Insurance	95,000	50,000	(45,000)
Housing & Homeless Coordinator[1]	8,800	-	(8,800)
Maintenance (street lights/storage)	1,200	-	(1,200)
Municipal Revenue Advisor	2,500	1,500	(1,000)
Neighborhood Code Compliance	132,000	-	(132,000)
Redevelopment Audit Fees	75,000	75,000	-
Redevelopment Division	78,000	50,000	(28,000)
TOTAL	**$ 726,400**	**$ 586,400**	**$ (140,000)**

[1] Housing & Homeless Coordinator was budgeted in Fiscal Year 2010, but was omitted from last year's publication in error.

Table 11: Southeastern Economic Development Corporation Revenues

Revenue Source	FY 2010 Budget	FY 2011 Budget	FY 2010-2011 Change
Tax Increment[1]	$ 6,823,000	$ 5,600,000	$ (1,223,000)
Interest, Rent, & Other Revenue[2]	26,000	26,000	-
Revenues from Other Agencies[2]	856,000	-	(856,000)
Misc./Prior Year Carryover[2]	7,452,000	5,079,300	(2,372,700)
TOTAL	**$ 15,157,000**	**$ 10,705,300**	**(4,451,700)**

[1] The FY 2010-2011 Budget Change in Tax Increment is due to lower than expected revenue in this line item in Fiscal Year 2010. SEDC is projecting to bring in $1.2 million less than what was originally budgeted for Fiscal Year 2010.

[2] This line item was part of the Carryover and Other Income line item published in the Fiscal Year 2010 Annual Budget. This information is displayed separately here to better describe revenues received.

Table 12: Southeastern Economic Development Corporation Salary Schedule

	FY 2010 Budget					FY 2011 Budget				
Position Title	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)	Salary Sub total	Fringe Benefits[1]	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)	Salary Sub total	Fringe Benefits[1]
President/CEO[2]	1.00	$ 172,000	$ -	$ 172,000	$ 55,000	1.00	$ 75,000	$ -	$ 75,000	$ 23,299

Table 12: Southeastern Economic Development Corporation Salary Schedule (Cont'd)

	FY 2010 Budget					FY 2011 Budget				
Position Title	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)	Salary Sub total	Fringe Benefits[1]	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)	Salary Sub total	Fringe Benefits[1]
CFO	1.00	115,000	-	115,000	48,700	1.00	115,000	-	115,000	32,273
Vice-President, Projects & Development[3]	0.00	-	-	-	-	1.00	90,000	-	90,000	37,086
Manager, Projects & Development[3]	1.00	90,000	-	90,000	35,000	0.00	-	-	-	-
Project and Other Managers	5.00	266,200	-	266,200	120,600	2.00	118,500	-	118,500	51,520
Staff Accountants	2.00	118,000	-	118,000	49,700	1.00	54,000	-	54,000	25,631
Administrative/ Support Staff	5.50	234,900	-	234,900	104,400	4.00	185,000	-	185,000	51,796
Overtime/ Interns[4]		35,400	-	35,400	7,700		22,500	-	22,500	4,095
TOTAL	**15.50**	**$1,031,500**	**$ -**	**$1,031,500**	**$ 421,100**	**10.00**	**$ 660,000**	**$ -**	**$ 660,000**	**$ 225,700**

[1] Includes pay-in-lieu reflected separately in last year's budget.
[2] The salary listed for Fiscal Year 2011 is pro-rated. SEDC is anticipating the appointment of a President/CEO at mid-year, at an estimated annual salary of $150,000.
[3] Title change during Fiscal Year 2010.
[4] FY 2010 Budget varies slightly from what was published in the Fiscal Year 2010 Annual Budget due to differences in rounding.

Centre City Development Corporation

Mission Statement

To act on behalf of the Redevelopment Agency of the City of San Diego to create a 24-hour livable, downtown community by eliminating blight, providing affordable housing, improving the public realm, facilitating public and private developments, stimulating economic development, and creating jobs.

Centre City Development Corporation (CCDC) was created by the City of San Diego as an independent non-profit corporation in 1975 in order to plan, implement, and direct the redevelopment of San Diego's urban core. CCDC oversees the redevelopment of approximately 1,450 acres, an area that includes Centre City and Horton Plaza Redevelopment Project Areas.

CCDC has a seven member Board of Directors appointed by the City Council to manage the Corporation and its professional staff.

The Fiscal Year 2011 Annual Budget consists of five components: capital project activities, low and moderate income housing project activities, tax sharing and State Educational Revenue Augmentation Fund (ERAF) payments, long-term debt and City payments, and administration, for a total budget of $154.6 million.

The Fiscal Year 2011 Budget was approved by the Centre City Advisory Committee on March 17, 2010, by the CCDC Board on March 24, 2010, and by the Redevelopment Agency on June 21, 2010..

Table 13: Centre City Development Corporation Budget Summary

	FY 2010 Budget	FY 2011 Budget	FY 2010-2011 Change
Positions	52.50	47.75	(4.75)
Personnel Expense	$ 6,424,000	$ 6,038,000	$ (386,000)
Non-Personnel Expense	153,124,000	148,595,000	(4,529,000)
TOTAL	**$ 159,548,000**	**$ 154,633,000**	**$ (4,915,000)**

Table 14: Centre City Development Corporation Expenditures

	FY 2010 Budget	FY 2011 Budget	FY 2010-2011 Change
PERSONNEL			
Salaries & Wages	$ 4,175,000	$ 3,890,000	$ (285,000)
Overtime/Interns	**120,000**	**110,000**	**(10,000)**
Fringe Benefits (health)	**772,175**	**777,082**	**4,907**
Fringe Benefits (pension)	**1,050,376**	**967,642**	**(82,734)**
Fringe Benefits (other)[1]	**306,449**	**293,276**	**(13,173)**
SUBTOTAL PERSONNEL	**$ 6,424,000**	**$ 6,038,000**	**$ (386,000)**
NON-PERSONNEL			
Corporation Professional Services	$ 625,000	$ 600,000	$ (25,000)
Corporation Other G & A Expenses	1,851,000	1,729,000	(122,000)
Capital Projects[2]	58,447,000	47,933,000	(10,514,000)
Affordable Housing[2]	17,542,000	15,557,000	(1,985,000)
Tax Sharing/Education Revenue Augmentation Fund (ERAF)[2]	19,000,000	25,159,000	6,159,000
Debt Service/City Payments	55,659,000	57,617,000	1,958,000
SUBTOTAL NON-PERSONNEL	**$ 153,124,000**	**$ 148,595,000**	**$ (4,529,000)**
TOTAL	**$ 159,548,000**	**$ 154,633,000**	**$ (4,915,000)**

[1] Other Fringe Benefits are: Life Insurance, L-T Disability, Federal Medicare Insurance, Unemployment Insurance, Transit/ Parking, Tuition Reimbursement, 125 Plan-Flex Benefit, Management Package, Vacation-in-Lieu, Employee Assistance Program, Contingency for fringe benefits.

[2] This line item was part of the Project Budgets line item published in the Fiscal Year 2010 Annual Budget. This information is displayed separately here to better describe budgeted expenditures.

Table 15: Centre City Development Corporation Significant Budget Adjustments

Significant Budget Adjustments	Position	Revenue	Expenses
SALARIES AND BENEFITS ADJUSTMENTS			
Adjustment is due to the reduction of 5.75 positions (1.00 Assistant Vice President, 1.00 Communication Specialist, 1.00 Associate Project Manager, 1.00 Executive Assistant, 1.00 Administrative Assistant, and 0.75 Graphic Designer) and the addition of one new position (1.00 Contract Manager).	(4.75)	$ -	$ (386,000)
ADJUSTMENT IN NON-PERSONNEL EXPENDITURES			
Adjustment reduces general administrative expenses primarily as a result of reductions in Rent – Equipment, Leasehold Improvements, Office/Computer Supplies, Advertising/Relocation/Recruitment, Professional Development & Associated Travel, Communications/ Material & Events, FF&E/Computer Equipment and Consultants line items.	0.00	-	(147,000)
Adjustment reflects a reduction in the Capital Project budget due to lower projected tax increment funding available for project activities.	0.00	-	(10,514,000)
Adjustment reflects a reduction in the Affordable Housing budget due to lower projected tax increment funding available for project activities.	0.00	-	(1,985,000)
Addition to the Tax Sharing/ERAF budget due to State mandated payment to the State's Education Revenue Augmentation Fund.	0.00	-	6,159,000
Addition reflects an increase in City payments due to the programmed repayment of City loans.	0.00	-	1,958,000
TOTAL EXPENSE ADJUSTMENTS	**(4.75)**	**$ -**	**$ (4,915,000)**
REVENUE ADJUSTMENTS			
Tax Increment decrease due to estimated lower property taxes and appeals.	0.00	$ (8,319,000)	$ -
Developer Proceed/Pass Thrus decreased due to lower estimated DIF fees due to decreased development activity.	0.00	(2,839,000)	-
Interest, Rent & Other Revenue decreased due to lower interest rate assumptions for interest income.	0.00	(6,056,000)	-
Revenue from Other Agencies decrease due to no anticipated revenue.	0.00	(1,400,000)	-
Prior Year Revenues/Adj reflects an increase only due to the fact that in FY 2010 a reversal of $20 million that had been anticipated in FY 2009 for parking revenue bond proceeds was backed out, thereby reducing the FY2010 amount.	0.00	13,699,000	-
TOTAL REVENUE ADJUSTMENTS	**0.00**	**$ (4,915,000)**	**$ -**

Table 16: Centre City Development Corporation Reimbursements to Departments/Entities

Departments/Entities	FY 2010 Budget	FY 2011 Budget	FY 2010-2011 Change
City Attorney	$ 238,500	$ 400,000	$ 161,500
City Comptroller	270,000	225,000	(45,000)
City Planning & Community Investment	25,000	10,000	(15,000)
City Treasurer	250,000	200,000	(50,000)
Downtown Economic Development Specialist	150,000	-	(150,000)
General Government Services	500,000	550,000	50,000
Homeless Coordinator	21,500	21,500	-
Maintenance District	175,000	175,000	-
Neighborhood Code Compliance	301,000	301,000	-
Other/Misc./Contingency	59,000	192,500	133,500
Purchasing - EEO	10,000	25,000	15,000
Redevelopment Division	100,000	100,000	-
TOTAL	**$ 2,100,000**	**$ 2,200,000**	**$ 100,000**

Table 17: Centre City Development Corporation Revenues

Revenue Source	FY 2010 Budget	FY 2011 Budget	FY 2010-2011 Change
Tax Increment	$ 133,578,000	$ 125,259,000	$ (8,319,000)
Developer Proceeds/Pass Thrus	4,640,000	1,801,000	(2,839,000)
Interest, Rent & Other Revenue	17,708,000	11,652,000	(6,056,000)
Bond Proceeds	-	-	-
Revenues from Other Agencies	1,400,000	-	(1,400,000)
Misc./Prior Year Adjustments	2,222,000	15,921,000	13,699,000
TOTAL	**$ 159,548,000**	**$ 154,633,000**	**$ (4,915,000)**

Table 18: Centre City Development Corporation Salary Schedule

	FY 2010 Budget					FY 2011 Budget				
Position Title	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)[1]	Salary Sub total	Fringe Benefits[2]	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)	Salary Sub total	Fringe Benefits[2]
President & COO	1.00	$ 225,000	$ -	$ 225,000	$ 119,050	1.00	$ 225,000	$ -	$ 225,000	$ 121,751
Executive Vice President & CFO	1.00	176,800	-	176,800	94,296	1.00	176,800	-	176,800	96,419
Vice President	3.00	378,220	-	378,220	204,737	3.00	378,220	9,000	387,220	214,007

Table 18: Centre City Development Corporation Salary Schedule (Cont'd)

	FY 2010 Budget					FY 2011 Budget				
Position Title	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)[1]	Salary Sub total	Fringe Benefits[2]	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)	Salary Sub total	Fringe Benefits[2]
Assistant Vice President	5.00	497,355	-	497,355	161,510	4.00	421,755	6,000	427,755	224,811
Senior Project Manager	5.00	546,917	-	546,917	340,344	6.00	609,717	9,000	618,717	325,173
Associate/ Assistant Project Manager	4.00	273,340	-	273,340	140,375	2.00	135,540	-	135,540	71,234
Managers: Marketing, IT, Contracting	4.00	305,230	-	305,230	205,188	5.00	375,230	-	375,230	197,206
Planners	6.00	420,630	-	420,630	216,016	6.00	420,630	8,000	428,630	225,271
Specialist: Marketing, Graphic, EEO, IT, GIS	6.50	385,732	-	385,732	198,094	4.75	275,753	4,500	280,253	147,290
Accountants & Financial Analysts	5.00	329,980	-	329,980	169,463	5.00	329,980	-	329,980	173,424
Confidential Assistant & Board Liaison	0.00	-	-	-	-	1.00	69,216	3,500	72,716	38,217
Executive and Administrative Assistant	8.00	413,975	-	413,975	212,600	5.00	255,529	-	255,529	134,296
Clerical Support	4.00	131,100	-	131,100	67,327	4.00	131,100	-	131,100	68,901
Overtime/Interns	0.00	120,000	-	120,000	-	0.00	110,000	-	110,000	-
Contingency[3]	0.00	90,721	-	90,721	-	0.00	45,530	-	45,530	-
TOTAL	**52.50**	**$4,295,000**	**$ -**	**$4,295,000**	**$2,129,000**	**47.75**	**$3,960,000**	**$ 40,000**	**$4,000,000**	**$2,038,000**

[1] No salary increases or incentive pay were budgeted in Fiscal Year 2010.
[2] Fringe benefits have been allocated proportionately based on the percentage of position base salary to total base salary in order to comply with the City's budget template. CCDC does not budget Fringe Benefits by position or job classification but overall for the Corporation, based on the total base salary.
[3] Contingency is a provision for payout of accrued vacation for any potential attrition. In addition, it includes a provision for any additional needs when hiring and/or for special circumstances such as a severance package or a retention adjustment.

San Diego Housing Commission

Mission Statement

To provide quality housing opportunities to improve the lives of those in need.

The San Diego Housing Commission (SDHC) is a public Agency working to expand affordable housing opportunities in the City of San Diego. Each year the Agency helps about 80,000 lower-income individuals to access affordable housing through its award-winning programs. SDHC's programs benefit the City's economy and revitalize its neighborhoods through three major areas of work: rental housing assistance, housing development and finance partnerships, and housing policy advice. In Fiscal Year 2011, SDHC will provide new opportunities to access affordable housing including help for families who purchase foreclosed homes or need assistance to prevent foreclosure, and help for individuals and families who need supportive housing or homeless services. The Agency will also have opportunities to develop and finance a significant number of new affordable homes.

The Agency's housing assistance programs provide a variety of services that include helping more than 14,000 families pay rent in private housing, owning and managing more than 1,800 apartments, and providing clients with academic support and career development tools. SDHC's housing finance partnerships have helped nonprofit and for-profit developers create nearly 25,000 for-sale and rental homes, of which 12,000 are deemed affordable. Agency programs have also enabled 4,300 families to buy their first homes and 10,000 to repair older homes. Finally, the Agency helps to shape the City's affordable housing programs by providing policy advice to the San Diego City Council as well as initiating, monitoring, or implementing municipal ordinances that advance affordable housing production and protect existing stock. Examples of municipal ordinances covered by SDHC are inclusionary zoning, density bonus, single room occupancy preservation, and condo conversion protections.

The Fiscal Year 2011 Budget for the San Diego Housing Commission was approved by the Housing Authority on May 11, 2010.

The San Diego Housing Commission's budget is composed of four activity groups: Housing Services and Special Housing Initiatives, Real Estate, Operations, and Reserves.

The Housing Services & Special Housing Initiatives activity group is budgeted at $185.9 million in Fiscal Year 2011. Housing Services encompasses those activities that provide direct housing assistance and supportive services to the Agency's primary clients. These program activities provide eligible families with Rental Assistance and works to assist clients to promote self-sufficiency and economic stability through career planning and asset building. Special Housing Initiatives includes activities that address homelessness and the housing needs of those with special needs.

The Real Estate activity group, budgeted at $62.7 million in Fiscal Year 2011, creates housing opportunities by developing affordable housing, owning and managing/maintaining affordable housing, lending funds to other developers, supporting low- and moderate-income homebuyers, preserving existing affordable housing, providing programs that revitalize communities, and providing technical assistance, underwriting, compliance monitoring, loan servicing and the oversight of Agency-owned and managed properties.

The Operations activity group, budgeted at $13.4 million in Fiscal Year 2011, provides support services to carry out housing program mission and goals. Included are 1) Board and Executive Functions that provide strategic planning, policy direction, leadership, and management to implement housing programs; 2) Support Services, the internal operations needed to deliver housing program services and projects; and 3) Community Relations and Communications activities that serve to increase awareness and build support among all audiences for and about the Agency's goals, programs, accomplishments, offerings, and initiatives.

The Reserves activity group, budgeted at $29.8 million in Fiscal Year 2011, contains funds budgeted in the current year to provide for a future event. The three types of reserves are: Program Reserves to provide for future personnel, services and supplies, and housing program expenditures; Contingency Reserves to provide for potential litigation, uninsured losses, and building reserves; and Unobligated Reserves, which include amounts available for any unanticipated housing purpose.

Table 19: San Diego Housing Commission Budget Summary

	FY 2010 Budget[1]	FY 2011 Budget	FY 2010-2011 Change
Positions	257.50	261.50	4.00
Personnel Expense	$ 20,061,708	$ 20,868,706	$ 806,998
Non-Personnel Expense	300,021,271	270,877,577	(29,143,694)
TOTAL	**$ 320,082,979**	**$ 291,746,283**	**$ (28,336,696)**

[1] FY 2010 Budget numbers do not match the Fiscal Year 2010 Annual Budget publication because SDHC revises their budget periodically throughout the fiscal year. The numbers published here reflect SDHC's Fiscal Year 2010 budget as last revised and approved on March 10, 2010.

Table 20: San Diego Housing Commission Expenditures

	FY 2010 Budget[1]	FY 2011 Budget	FY 2010-2011 Change
PERSONNEL			
Salaries & Wages	$ 14,689,676	$ 15,224,257	$ 534,581
Overtime	150,034	147,922	(2,112)
Fringe Benefits (health)	1,947,633	2,157,192	209,559
Fringe Benefits (pension)	2,077,556	2,152,117	74,561
Fringe Benefits (Life, LTD, Medicare, Workers Comp, SUI, and 457)	1,196,809	1,187,218	(9,591)
SUBTOTAL PERSONNEL	**$ 20,061,708**	**$ 20,868,706**	**$ 806,998**
NON-PERSONNEL			
Legal	$ 708,691	$ 831,691	$ 123,000
Training	215,014	225,378	10,364
Travel	144,966	193,580	48,614
Audit	91,000	163,000	72,000
Professional Services	6,084,561	4,438,103	(1,646,458)
Office Rent	2,808,691	2,808,651	(40)
Sundry	2,229,557	2,163,667	(65,890)
Insurance	532,591	522,603	(9,988)
Management Fees	-	929,334	929,334
Office Equipment	935,563	854,103	(81,460)
WED Expenses	911,211	721,469	(189,742)

Table 20: San Diego Housing Commission Expenditures (Cont'd)

	FY 2010 Budget[1]	FY 2011 Budget	FY 2010-2011 Change
Maintenance Expenses	3,019,393	3,144,645	125,252
Utilities	2,128,587	2,362,071	233,484
Property Taxes	42,450	42,450	-
Collection Loss	155,762	155,762	-
LLC Fees & Taxes	-	54,400	54,400
Mortgage Payments	5,325,239	10,273,711	4,948,472
Protective Services	428,341	568,104	139,763
Rent to Owners	161,441,907	165,709,011	4,267,104
Loans/Grants	46,297,088	27,846,732	(18,450,356)
Relocation	706,884	25,000	(681,884)
Site Acquisition & Housing Dev	26,861,185	15,082,107	(11,779,078)
Capital Improvements	1,808,073	1,794,374	(13,699)
Dwelling Equipment	181,506	171,250	(10,256)
Reserves	36,963,011	29,796,381	(7,166,630)
SUBTOTAL NON-PERSONNEL	**$ 300,021,271**	**$ 270,877,577**	**$ (29,143,694)**
TOTAL	**$ 320,082,979**	**$ 291,746,283**	**$ (28,336,696)**

[1] FY 2010 Budget numbers do not match the Fiscal Year 2010 Annual Budget publication because SDHC revises their budget periodically throughout the fiscal year. The numbers published here reflect SDHC's Fiscal Year 2010 budget as last revised and approved on March 10, 2010.

Table 21: San Diego Housing Commission Significant Budget Adjustments

Significant Budget Adjustments	Position	Revenue	Expenses
SALARIES AND BENEFITS ADJUSTMENTS			
Adjustment is primarily the result of: the addition of 4.00 positions, the reclassification of 18.00 positions, the anticipated employee movement along the seven-step merit pay plan in Fiscal Year 2011, the change in benefits based on a percentage of salary, an increase in benefit rate for State Unemployment Insurance, and a proposed increase in the flex credit plan.	4.00	$ -	$ 806,998
NON-PERSONNEL EXPENDITURE ADJUSTMENTS			
Legal Adjustment provides an additional $110,000 for the rental housing acquisitions in Rental Housing Development and $13,000 for homeless activities transferring from the City of San Diego to the Housing Commission.	0.00	-	123,000
Training Adjustment is due to: an $18,975 increase in technical training in seven Agency activities and a $8,611 reduction in three other Agency activities to align budget with actual expenditures.	0.00	-	10,364

Table 21: San Diego Housing Commission Significant Budget Adjustments (Cont'd)

Significant Budget Adjustments	Position	Revenue	Expenses
Travel Adjustment is due to: a $33,539 increase in Board & Executive Functions to provide travel for new Commissioners, a $17,970 increase in five activities to provide for travel costs associated with additional training requests, and a $2,895 reduction in several activities to align budget with actual expenditures.	0.00	-	48,614
Audit Adjustment provides for audits and HUD Real Estate Assessment Center (REAC) filings for the six new Limited Liability Companies set up in connection with rental housing acquisitions.	0.00	-	72,000
Contract/Consultant Adjustment is due to: a $698,590 reduction in Rental Housing Development's predevelopment costs to provide for due diligence, fees, deposits and bond counsel for Fiscal Year 2011; a $351,133 reduction in Facilities Management due to the expense or commitment of budget for the first and second floor tenant improvement in Fiscal Year 2010; a $253,344 reduction in Rehab Rental Housing & Owner Occupied due to the expense or commitment of the HUD Lead Control & Demonstration grants in Fiscal Year 2010; a $100,000 reduction in Rental Housing Finance due to the transfer of the legal and programmatic consultant to Board & Executive Functions; a $97,677 reduction in Information Technology due to completion of the Rental Assistance case file scanning project; a $58,800 reduction in Construction Services due to the anticipated completion or commitment of funds for the creation of building standards and a solar study; a $49,067 net reduction in Homeownership due to the commitment of the Neighborhood Stabilization Program (NSP) homebuyer education funds in Fiscal Year 2010 and the extension of a NSP direct hire contract position to June 30, 2011; and a $37,847 net reduction in contract and consultants in other activities.	0.00	-	(1,646,458)
Office Rent Adjustment due to the recalculation of rent for partial occupancy.	0.00	-	(40)
Sundry Adjustment is due to: an $140,000 decrease for moving expenses due to the anticipated commitment of funds in Fiscal Year 2010, an $18,673 decrease in office supplies, a $12,000 decrease in paper shredding services due to the completion of a document imaging project in the Rental Assistance department, an $8,750 decrease in credit checks due to the anticipated commitment of funds in Fiscal Year 2010, an $8,176 decrease in publications and subscriptions across the Agency, a $55,920 increase in auto allowance due to the transfer of this expense from the salary line to Sundry, a $30,500 increase in advertising due to the centralization of contract administration, a $15,778 increase in membership dues, a $12,700 increase in forms and printing mainly due to one-time costs associated with the printing of materials with the new Agency logo, a $9,667 increase in parking fees and permits due in part to additional staff, and a $2,856 net reduction in other sundry accounts.	0.00	-	(65,890)

Table 21: San Diego Housing Commission Significant Budget Adjustments (Cont'd)

Significant Budget Adjustments	Position	Revenue	Expenses
Insurance Adjustment reflects provider estimates of: a $20,310 reduction for property, vehicle and crime/honesty insurance, and a $10,322 increase for general liability, errors and omissions, employment practices, fiduciary and disaster preparedness.	0.00	-	(9,988)
Management Fees Adjustment includes fees paid by six wholly owned Limited Liability Companies formed to obtain Fannie Mae and FHA financing on existing SDHC properties.	0.00	-	929,334
Office Equipment Adjustment is due to: a $192,164 reduction in Board & Executive Functions, Community Relations & Communications, Workforce & Economic Development, Rental Housing Finance and Rehabilitation Fiscal Year 2010 equipment purchases; a $110,704 increase in Information Technology computer equipment and software, and in Facilities Management for the reconfiguration of office space.	0.00	-	(81,460)
Workforce & Economic Development Expenses Adjustment is the result of spending or committing prior year and current year funding in Fiscal Year 2010. It is expected that new awards will replenish these decreases in Fiscal Year 2011.	0.00	-	(189,742)
Maintenance Adjustment is due to: a $131,252 increase in maintenance materials and contracts primarily for janitorial services and supplies, maintenance engineer labor, vandal repairs, and heating, air conditioning, and elevator repairs at the Smart Corner office facility; a $6,000 reduction in janitorial services for Workforce and Economic Development.	0.00	-	125,252
Utilities Adjustment to align budget of the Smart Corner facility with actual costs.	0.00	-	233,484
LLC Fees & Taxes Adjustment provides for the costs associated with the creation of limited liability companies (LLC) that are obligated by the State of California to pay to the Franchise Tax Board an annual minimum tax of $800 and a fee based on the annual total income of the entity.	0.00	-	54,400
Mortgage Adjustment will increase the total budget of debt service and replacement reserves for the rental housing acquisition program to $8.2 million.	0.00	-	4,948,472
Protective Services Adjustment provides for additional services at the Smart Corner office facility and at the economic development academies.	0.00	-	139,763

Table 21: San Diego Housing Commission Significant Budget Adjustments (Cont'd)

Significant Budget Adjustments	Position	Revenue	Expenses
Rent to Owners Adjustment is due to: a $2,501,974 increase in the Veterans Affairs Supportive Housing (VASH) funds from estimated Fiscal Year 2010 carryover and estimated new funds for Fiscal Year 2011; a $1,495,213 net increase in Section 8 Voucher funds for rent to owners; and a $269,917 net increase in rent to owners including: a $148,750 increase in the Homeless Prevention & Rapid Re-housing (HPRP) program's estimated carryover, a $100,411 increase in the Fiscal Year 2011 Shelter Plus Care award, a $26,762 increase in the Fiscal Year 2011 Moderate Rehabilitation Section 8 funds, a $18,990 increase in estimated carryover of the HOME Tenant Based Rental Assistance for special purpose transitional vouchers, and a $24,996 decrease to do the completion of the Section 8 Disaster Voucher program.	0.00	-	4,267,104
Loans & Grants Adjustment is due to: $19,573,260 less carryover anticipated in Fiscal Year 2011 due to expected obligations or expenditures in Fiscal Year 2010, $4,245,454 less new revenues anticipated in Fiscal Year 2011 due primarily to an expected obligation of CDBG Recovery funds and a reduction in the new HOME Program award, and $5,368,358 of new awards including CDBG, Emergency Shelter Grant, Local Funds, Shelter Plus Care, and Inclusionary Housing.	0.00	-	(18,450,356)
Relocation Adjustment is due to: a $406,884 reduction in Rehab Rental Housing and Owner Occupied due to the anticipated completion of relocation on the two HUD lead controls grants in Fiscal Year 2010, and a $275,000 transfer of repositioning fees from relocation in Property Management to Reserves to provide for future housing needs.	0.00	-	(681,884)
Site Acquisition & Housing Development Adjustment is due to: a Rental Housing Development reduction of $8,169,690 due to expected obligation or expenditure in Fiscal Year 2010, a Smart Corner Office Facility reduction of $3,238,423 due to the expected obligation or expenditure of the budget for tenant improvements in Fiscal Year 2010, and a reduction in Portfolio Servicing of $370,965 due to less carryover and new funds expected in Fiscal Year 2011.	0.00	-	(11,779,078)
Capital Improvements Adjustment is due to a reduction in capital improvements at Housing Commission-owned sites, Public Housing, and State Rental Housing properties.	0.00	-	(13,699)
Dwelling Equipment Adjustment is due to a reduction in dwelling equipment at Housing Commission-owned sites, Public Housing, and State Rental Housing properties.	0.00	-	(10,256)

Table 21: San Diego Housing Commission Significant Budget Adjustments (Cont'd)

Significant Budget Adjustments	Position	Revenue	Expenses
Reserves Adjustment is due to: an $859,626 reduction in program reserves due to the use of administrative funds placed in reserves in prior years for administrative support in Fiscal Year 2011, and the addition of surplus Property Management funds for future administrative, programmatic, and capital improvement needs; a $1,109,500 increase in contingency reserves that were replenished from unobligated reserves; a reduction of $7,416,504 in unobligated reserves due to the addition of carryover and new funds, and a transfer from Reserves to fund administrative expenses in Community Relations & Communications, Rental Housing Finance, Homeownership, Special Housing Initiatives, and Rehabilitation; a transfer from Reserves to Rental Housing Development for the annualization of debt service in Fiscal Year 2011; a transfer from Unobligated Reserves to replenish the office facility contingency reserves; and a transfer to Special Housing Initiatives to fund the Winter Shelter and other homeless services.	0.00	-	(7,166,630)
TOTAL EXPENSE ADJUSTMENTS	**4.00**	**$ -**	**$ (28,336,696)**
REVENUE ADJUSTMENTS			
Assets for Independence Adjustment is due to: a $55,298 reduction in the expected obligation or expenditure of funds in Workforce & Economic Development in Fiscal Year 2010, and a reduction of $40,000 because no new funds are anticipated in Fiscal Year 2011.	0.00	$ (95,298)	$ -
Cal State Housing Trust Fund Adjustment is due to a $1,944 increase in carryover and an increase of $1,493 in interest income.	0.00	3,437	-
CalHome Program Adjustment reflects the full obligation or expenditures of Fiscal Year 2010 funds with no new funds anticipated in Fiscal Year 2011.	0.00	(152,790)	-
CDBG Adjustment is due to: a $737,967 increase in carryover, and a $1,664,932 decrease in new CDBG funds due to the obligation or completion of the CDBG Recovery award, the reduction in the Fiscal Year 2010 Citywide award of funds, and the reduction in investment income on the foreclosures funds.	0.00	(926,965)	-
Coastal Housing Adjustment is due to a $129,558 increase in carryover due to additional fees anticipated in Fiscal Year 2010, and a $1,296 increase in new funds due to anticipated interest income in Fiscal Year 2011.	0.00	130,854	-
Condo Conversion Adjustment is due to a reduction of $77,467 in carryforward and a reduction of $19,848 in new monitoring fees and interest income.	0.00	(97,315)	-
County CDBG Reinvestment Task Force Addition is due to the increase in the contribution to the Reinvestment Task Force by the County of San Diego.	0.00	12,166	-
Emergency Shelter Grant Addition is an anticipated award of Emergency Shelter Grant funds for homeless activities.	0.00	662,000	-

Table 21: San Diego Housing Commission Significant Budget Adjustments (Cont'd)

Significant Budget Adjustments	Position	Revenue	Expenses
Family Health Adjustment is due to a reduction of $38,562 in carryforward funds and a reduction of $3,064 in new funds anticipated for Fiscal Year 2011.	0.00	(41,626)	-
HOME Program Adjustment reflects a reduction of $8,744,674 in carryforward due to the expected obligation or completion of Rental Housing Finance, Homeownership, Rehabilitation, and Special Purpose projects, and a decrease of $954,452 in new funds from the HOME Program and other awards in Fiscal Year 2011.	0.00	(9,699,126)	-
Homeless Prevention & Rapid Re-Housing Adjustment is due to a reduction in carryforward and no new funds anticipated in Fiscal Year 2011.	0.00	(513,972)	-
Housing Rehab Trust Fund Adjustment is due to a $188,941 reduction of Rehab Owner Occupied carryforward funds and a reduction of $47,262 of new funds anticipated in Fiscal Year 2011.	0.00	(236,203)	-
Housing Trust Funds Adjustment includes a reduction of $1,298,886 due to the expected obligation or completion of projects in Rehabilitation, Special Housing Initiatives, and Homeownership in Fiscal Year 2010; and an increase of $174,836 in new funds anticipated for Fiscal Year 2011.	0.00	(1,124,050)	-
HUD Development Adjustment is due to the obligation or expenditure of all funds in the Fiscal Year 2010 Rental Housing Development budget.	0.00	(445,894)	-
HUD Lead Control Adjustment is due to the expected obligation or expenditure of funds in Rehabilitation resulting in a $5,480,241 reduction in carryover, and no new grants anticipated in Fiscal Year 2011.	0.00	(5,480,241)	-
Inclusionary Housing Fund Adjustment is due to the expected obligation or completion of projects resulting in a $1,073,460 reduction in carryover, and a $998,624 increase in new fees anticipated for Fiscal Year 2011.	0.00	(74,836)	-
Local Funds Adjustment is due to a $4,267,617 reduction in carryover, and an increase in new funds that include the return of $1,000,000 from the City of San Diego which is the unused portion of the funds given to the City by the Housing Commission for relocation costs of the De Anza Cove mobile home park and that will be used for the acquisition and development of a one-stop homeless services and housing center. There is also a net increase of $122,498 due to additional rental income from new leases at the Smart Corner facility offset by decreases in multi-family bond fees in Fiscal Year 2011.	0.00	(3,145,119)	-
Neighborhood Stabilization Program Adjustment reflects a reduction in carryover due to the expected obligation or expenditure of funds in Rehabilitation, Special Housing Initiatives, Homeownership, and Rental Housing Development, as well as no new funds anticipated in Fiscal Year 2011.	0.00	(8,035,641)	-

Table 21: San Diego Housing Commission Significant Budget Adjustments (Cont'd)

Significant Budget Adjustments	Position	Revenue	Expenses
North County Future Urbanizing Area Adjustment is due to a $983 increase in carryover, and a decrease of $2,325 due to no new funds anticipated in Fiscal Year 2011.	0.00	(1,342)	-
Property Management Adjustment is due to a $3,416,926 increase in carryforward and a $484,100 decrease in new funds as the result of the cancellation of the Chollas project and less income expected in Fiscal Year 2011.	0.00	2,932,826	-
Public Housing Adjustment reflects an increase of $1,188,402 in carryover and a $5,297,574 decrease in new funds due to: the reduction of repositioning fees not yet awarded by HUD, the expected obligation of the Capital ARRA stimulus funds, and no new ROSS Neighborhood Networks funds.	0.00	(4,109,172)	-
Redevelopment Agency Funds Adjustment is due to the expected obligation or expenditure of funds in Homeownership and Rehabilitation which will result in a $1,983,274 reduction of carryforward, and a reduction of $182,247 in estimated new funds in Fiscal Year 2011.	0.00	(2,165,521)	-
Rental Rehabilitation Adjustment is due to a $3,959 increase in carryover and a decrease of $1,466 in new funds from principal, interest payments, and investment income.	0.00	2,493	-
Section 8 Programs Adjustment is due to: the reduction of $9,137,930 in estimated carryover due to the anticipated recapture of housing assistance payments (HAP) by HUD and the estimated use of prior year funds to fund HAP in Fiscal Year 2010; an increase in Fiscal Year 2011 new funds resulting from: an $11,521,700 increase in the Housing Choice Voucher Program, a $1,786,602 increase in Veterans Affairs Supportive Housing (VASH) to provide for the increase in program participants, a $23,537 increase in the Moderate Rehab program due to higher rents estimated in Fiscal Year 2011, and a $12,000 increase in the HCS FSS Coordinator award for Fiscal Year 2011.	0.00	4,205,909	-
San Diego Foundation Adjustment is due to the fact that no new funds are expected in Fiscal Year 2011.	0.00	(5,000)	-
Shea Homes Adjustment is due to a $4,874 increase in carryover and a decrease of $1,783 in new funds from investment income.	0.00	3,091	-
Shelter Plus Care Addition of $109,140 reflects the award of four annual grants in Fiscal Year 2011.	0.00	109,140	-
State REO Addition reflects an increase of $340 in carryover, and a decrease of $166 of new funds from investment income.	0.00	174	-

Table 21: San Diego Housing Commission Significant Budget Adjustments (Cont'd)

Significant Budget Adjustments	Position	Revenue	Expenses
WED Youth Adjustment is due to a reduction of $41,437 in carryforward due to the expected obligation or expenditure of funds in the Workforce & Economic Development activity, and a reduction of $7,238 because no new funds are expected in Fiscal Year 2011.	0.00	(48,675)	-
TOTAL REVENUE ADJUSTMENTS	**0.00**	**$ (28,336,696)**	**$ -**

Table 22: San Diego Housing Commission Revenues

Revenue Source	FY 2010 Budget[1]	FY 2011 Budget	FY 2010-2011 Change
Assets for Independence	$ 383,479	$ 288,181	$ (95,298)
Cal State Housing Trust Fund	1,148,347	1,151,784	3,437
CalHome Program	152,790	-	(152,790)
Community Development Block Grant	6,199,552	5,272,587	(926,965)
Coastal Housing	39,138	169,992	130,854
Condo Conversion	204,337	107,022	(97,315)
County Community Development Block Grant RTF	50,000	62,166	12,166
Emergency Shelter Grant	-	662,000	662,000
Family Health Centers of SD	53,562	11,936	(41,626)
HOME	19,787,983	10,088,857	(9,699,126)
Homeless Prevention & Rapid Rehousing	5,760,000	5,246,028	(513,972)
Housing Rehabilitation Trust Fund	390,714	154,511	(236,203)
Housing Trust Funds	4,003,993	2,879,943	(1,124,050)
HUD Development	445,894	-	(445,894)
HUD Lead Hazard Control Grant	6,763,219	1,282,978	(5,480,241)
Inclusionary Housing Fund	5,014,458	4,939,622	(74,836)
Local Funds	22,838,735	19,693,616	(3,145,119)
Neighborhood Stabilization Program	9,346,763	1,311,122	(8,035,641)
North County Future Urbanizing Area	153,532	152,190	(1,342)
Property Management	37,651,343	40,584,169	2,932,826
Public Housing	19,072,361	14,963,189	(4,109,172)
Redevelopment Agency Funds	4,795,720	2,630,199	(2,165,521)
Rental Rehabilitation	6,635	9,128	2,493
San Diego Foundation	19,435	14,435	(5,000)
Section 8 Programs	173,927,462	178,133,371	4,205,909
Shea Homes	22,319	25,410	3,091

Table 22: San Diego Housing Commission Revenues (Cont'd)

Revenue Source	FY 2010 Budget[1]	FY 2011 Budget	FY 2010-2011 Change
Shelter Plus Care	1,717,932	1,827,072	09,140
State REO	26,322	26,496	174
WED Youth Individual Development Accounts	106,954	58,279	(48,675)
TOTAL	**$ 320,082,979**	**$ 291,746,283**	**$ (28,336,696)**

[1] FY 2010 Budget numbers do not match the Fiscal Year 2010 Annual Budget publication because SDHC revises their budget periodically throughout the fiscal year. The numbers published here reflect SDHC's Fiscal Year 2010 budget as last revised and approved on March 10, 2010.

Table 23: San Diego Housing Commission Salary Schedule

	FY 2010 Budget[1]					FY 2011 Proposed Budget				
Position Title	Positions	Base Salary	Salary Increase (Merits, Bonus, etc.)[2]	Salary Sub total	Fringe Benefits[3]	Positions	Base Salary	Salary Increase (Merits, Bonus, etc.)[2]	Salary Sub total	Fringe Benefits[3]
Accountant	2.00	$ 106,039	$ 2,121	$ 108,160	$ 37,502	2.00	$ 111,230	$ -	$ 111,230	$ 39,776
Accounting Assistant	1.00	34,112	682	34,794	14,863	1.00	34,799	-	34,799	15,587
Accounting Supervisor	4.00	281,041	10,098	291,139	89,004	4.00	290,150	2,705	292,855	93,025
Accounting Technician	3.00	124,517	4,655	129,172	49,584	3.00	128,920	2,142	131,062	52,269
Administrative Assistant	2.00	84,034	5,916	89,950	34,701	4.00	188,943	2,959	191,902	73,242
Assistant Real Estate Manager	0.00	-	-	-	-	2.00	137,612	-	137,612	45,232
Assistant Vice President	1.00	112,943	4,406	117,349	33,505	0.00	-	-	-	-
Asst. Director of Housing Programs	3.00	247,000	22,996	269,996	77,368	3.00	252,429	18,535	270,964	79,971
Budget Analyst	2.00	106,996	1,621	108,617	36,777	1.00	52,624	-	52,624	19,270
Budget Officer	1.00	84,116	1,682	85,798	23,905	1.00	85,800	2,145	87,945	25,803
Business Analyst	1.00	67,455	1,349	68,804	21,718	1.00	68,807	-	68,807	22,616
Client Services Receptionist	2.00	66,582	4,307	70,889	30,675	2.00	68,572	2,959	71,531	31,574
Communications Officer	1.00	84,115	3,825	87,940	25,575	1.00	79,664	-	79,664	25,359

Table 23: San Diego Housing Commission Salary Schedule (Cont'd)

	FY 2010 Budget[1]					FY 2011 Proposed Budget				
Position Title	Positions	Base Salary	Salary Increase (Merits, Bonus, etc.)[2]	Salary Sub total	Fringe Benefits[3]	Positions	Base Salary	Salary Increase (Merits, Bonus, etc.)[2]	Salary Sub total	Fringe Benefits[3]
Communications Writer/Website Coord	0.00	-	-	-	-	1.00	63,700	-	63,700	21,560
Community Liaison	1.00	72,634	8,901	81,535	24,283	1.00	74,090	2,704	76,794	24,266
Contract Analyst	0.00	-	-	-	-	1.00	59,468	-	59,468	20,684
Director	0.00	-	-	-	-	5.00	458,746	31,526	490,272	152,631
Docket Coordinator	1.00	56,930	2,433	59,363	19,816	1.00	50,107	-	50,107	18,750
Executive Vice President & COO	1.00	162,594	9,878	172,472	52,492	1.00	160,644	-	160,644	49,000
Financial Analyst	1.00	47,965	5,077	53,042	26,006	1.00	62,708	-	62,708	21,355
Financial Specialist	2.00	154,482	3,960	158,442	48,341	1.00	75,878	853	76,731	24,254
Fiscal Services Specialist	1.00	56,930	1,139	58,069	19,556	1.00	58,074	1,452	59,526	20,698
Housing Aide II	1.50	39,136	783	39,919	19,823	1.50	39,926	-	39,926	20,569
Housing Assistant II	36.00	1,514,463	84,969	1,599,432	615,076	36.00	1,574,101	54,811	1,628,912	637,624
Housing Construction Officer	2.00	168,231	12,743	180,974	51,752	2.00	171,600	7,387	178,987	52,898
Housing Construction Specialist	11.00	714,318	16,320	730,638	231,072	12.00	841,918	6,177	848,095	270,717
Housing Construction Supervisor	3.00	223,435	6,421	229,856	68,743	3.00	227,886	3,869	231,755	70,327
Housing Inspector	9.00	458,050	26,722	484,772	167,597	9.00	472,451	16,174	488,625	173,160
Housing Specialist	10.00	463,534	13,413	476,947	172,607	8.00	414,116	5,002	419,118	152,294
Housing Supervisor	9.00	590,604	13,485	604,089	196,603	10.00	654,938	8,004	662,942	221,331
Human Resources Analyst	1.00	61,889	2,320	64,209	20,792	1.00	64,023	1,061	65,084	21,846

Table 23: San Diego Housing Commission Salary Schedule (Cont'd)

	FY 2010 Budget[1]					FY 2011 Proposed Budget				
Position Title	Positions	Base Salary	Salary Increase (Merits, Bonus, etc.)[2]	Salary Sub total	Fringe Benefits[3]	Positions	Base Salary	Salary Increase (Merits, Bonus, etc.)[2]	Salary Sub total	Fringe Benefits[3]
Human Resources Officer	1.00	84,116	1,682	85,798	25,143	1.00	85,800	2,145	87,945	27,072
Information Technology Analyst	1.00	5,874	1,317	67,191	21,394	1.00	67,184	-	67,184	22,279
Information Technology Assistant	2.00	65,288	1,306	66,594	29,124	2.00	66,993	852	67,845	30,809
Information Technology Officer	2.00	162,240	13,833	176,073	51,190	2.00	165,464	9,279	174,743	53,906
Information Technology Technician	1.00	39,683	794	40,477	16,009	1.00	41,309	-	41,309	16,932
Inspection Coordinator	1.00	59,758	3,776	63,534	20,658	0.00	-	-	-	-
Loan Management Supervisor	1.00	84,117	1,682	85,799	24,733	1.00	85,800	-	85,800	25,390
Loan Production Specialist	2.00	101,861	2,036	103,897	36,882	2.00	105,416	-	105,416	37,814
Loan Servicing Specialist	2.00	115,274	2,306	117,580	38,840	2.00	116,148	-	116,148	39,122
Maintenance Supervisor	1.00	47,965	5,077	53,042	26,006	1.00	48,943	4,375	53,318	25,750
Maintenance Technician II	13.00	523,970	65,755	589,725	303,242	13.00	532,169	58,581	590,750	300,745
Office Assistant II	12.00	421,862	25,078	446,940	188,613	10.00	339,918	14,595	354,513	156,467
On-Site Property Manager	12.00	420,379	15,707	436,086	182,101	12.00	422,444	4,265	426,709	185,986
PIU Hearing Coordinator	1.00	56,930	2,581	59,511	19,561	1.00	58,074	1,089	59,163	19,768
President & Chief Executive Officer	1.00	249,600	27,480	277,080	89,231	1.00	251,990	-	251,990	89,582
Program Analyst	4.00	228,834	7,020	235,854	80,014	6.00	356,639	15,702	372,341	126,486
Project Manager	5.00	394,785	7,897	402,682	121,548	5.00	396,972	-	396,972	122,719

Table 23: San Diego Housing Commission Salary Schedule (Cont'd)

	FY 2010 Budget[1]					FY 2011 Proposed Budget				
Position Title	Positions	Base Salary	Salary Increase (Merits, Bonus, etc.)[2]	Salary Sub total	Fringe Benefits[3]	Positions	Base Salary	Salary Increase (Merits, Bonus, etc.)[2]	Salary Sub total	Fringe Benefits[3]
Purchasing Supervisor	1.00	61,173	1,223	62,396	20,427	1.00	59,467	1,487	60,954	20,992
Resident Initiatives Coordinator	4.00	199,869	6,819	206,688	74,087	3.00	156,210	1,706	157,916	57,103
Secretary to the President & CEO	1.00	69,556	4,391	73,947	24,971	1.00	69,757	-	69,757	23,832
Senior Accountant	1.00	32,500	-	32,500	8,622	1.00	62,790	-	62,790	21,438
Senior Accounting Technician	2.00	93,309	3,553	96,862	35,251	2.00	96,846	2,142	98,988	37,298
Senior Administrative Assistant	12.00	578,766	26,528	605,294	214,476	10.00	506,505	6,399	512,904	189,183
Senior Budget Analyst	1.00	72,634	1,453	74,087	21,714	2.00	134,050	1,852	135,902	42,916
Senior Housing Assistant	15.00	733,074	47,897	780,971	281,975	15.00	746,413	30,474	776,887	285,741
Senior Information Technology Analyst	3.00	197,685	13,820	211,505	66,179	3.00	206,670	9,858	216,528	69,935
Senior Maintenance Technician	2.00	81,911	9,874	91,785	47,121	2.00	83,554	8,750	92,304	46,837
Senior Manager	1.00	84,117	1,681	85,798	25,973	0.00	-	-	-	-
Senior Office Assistant	8.00	306,462	22,375	328,837	132,267	8.00	315,505	16,255	331,760	135,725
Senior Program Analyst	17.00	1,136,575	34,844	1,171,419	381,399	16.00	1,127,932	6,158	1,134,090	366,091
Senior Storekeeper	2.00	80,996	1,620	82,616	32,753	2.00	82,618	-	82,618	33,580
Senior Vice President	1.00	159,600	9,717	169,317	44,487	1.00	157,500	-	157,500	43,077
Sr. Resident Initiatives Coordinator	4.00	246,357	5,797	252,154	84,063	4.00	241,007	2,975	243,982	83,568

Table 23: San Diego Housing Commission Salary Schedule (Cont'd)

	FY 2010 Budget[1]					FY 2011 Proposed Budget				
Position Title	Positions	Base Salary	Salary Increase (Merits, Bonus, etc.)[2]	Salary Sub total	Fringe Benefits[3]	Positions	Base Salary	Salary Increase (Merits, Bonus, etc.)[2]	Salary Sub total	Fringe Benefits[3]
Supervising Project Manager	1.00	82,077	1,641	83,718	25,533	2.00	155,793	18,496	174,289	52,814
Supervising Res Initiatives Coord	2.00	138,362	2,768	141,130	44,144	2.00	141,150	-	141,150	44,992
Vice President	5.00	555,042	38,872	593,914	172,531	5.00	551,265	-	551,265	162,890
0.005 percent Vacancy Factor[4]	0.00	-	-	(69,458)	-	0.00	-	-	(75,940)	-
TOTAL	**257.50**	**$14,216,746**	**$ 692,422**	**$ 14,839,710**	**$5,221,998**	**261.50**	**$15,060,219**	**$ 387,900**	**$15,372,179**	**$5,496,527**

[1] FY 2010 Budget numbers do not match the Fiscal Year 2010 Annual Budget publication because SDHC revises their budget periodically throughout the fiscal year. The numbers published here reflect SDHC's Fiscal Year 2010 budget as last revised and approved on March 10, 2010.

[2] Salary Increases include provisions for merit pay, differentials, bilingual, overtime, bonuses (Fiscal Year 2010 only), and the Housing Authority approved 2 percent salary step increase (Fiscal Year 2010 only).

[3] Fringe Benefits include provisions for 14 percent Defined Contribution Pension, 2.5 percent 457 contribution, Life Insurance, Long Term Disability, Workers' Compensation, Medicare, State Unemployment Insurance, and Flex Plan benefits.

[4] A Vacancy Factor of 0.005 percent is incorporated into the budget to provide for vacant positions.

San Diego Data Processing Corporation

Mission Statement

To support, improve, build, and maintain clients' information technology needs through an open and honest partnership.

San Diego Data Processing Corporation (SDDPC) was formed in 1979 by the City of San Diego to realize the benefit of privatizing its information technology (IT) functions. SDDPC continues to provide those benefits, while also supporting the City with professional, quality IT services.

SDDPC is at the forefront of providing IT and telecommunications services to the departments of the City of San Diego, as well as other municipal and nonprofit organizations. SDDPC provides state-of-the-art hardware, software, and networks to give our customers immediate access to the information they need. These programs and services have been nationally recognized for innovation and efficiency.

The Fiscal Year 2011 Budget for SDDPC was developed based on the Fiscal Year 2011 IT budgets of City departments and other (non-City) customers. SDDPC has its own Board of Directors, appointed by the Mayor. The Fiscal Year 2011 Budget was approved by the SDDPC Board of Directors on March 25, 2010.

SDDPC has been acknowledged by the Gartner Group, an independent analyst of IT customer service, as an industry leader and trendsetter in customer satisfaction throughout the country. This level of achievement puts SDDPC in the top 10 percent of IT providers in the United States. Areas

that were reviewed included support responsiveness, availability and expertise, system performance, functionality and quality, cost, and impact of IT services and support.

As a partner of the City, SDDPC is committed to delivering quality, efficient, and cost-effective IT services so that the residents of San Diego receive quality public safety, library, parks and recreation, and related services that depend on the performance of IT services.

Table 24: San Diego Data Processing Corporation Budget Summary

	FY 2010 Budget	FY 2011 Budget	FY 2010-2011 Change
Positions	280.00	233.00	(47.00)
Operating Expenses			
Personnel Expense	$ 26,999,966	$ 23,859,123	$ (3,140,843)
Non-Personnel Expense	18,226,184	15,764,638	(2,461,546)
Subtotal Operating	**$ 45,226,150**	**$ 39,623,761**	**$ (5,602,389)**
Special Items--Use of Prior Year Net Assets			
Non-Personnel Expense	$ 2,000,000	$ -	$ (2,000,000)
Subtotal Special Items	**$ 2,000,000**	**$ -**	**$ (2,000,000)**
Total SDDPC			
Personnel Expense	$ 26,999,966	$ 23,859,123	$ (3,140,843)
Non-Personnel Expense	20,226,184	15,764,638	(4,461,546)
TOTAL	**$ 47,226,150**	**$ 39,623,761**	**$ (7,602,389)**
Procured Services[1]	$ 15,950,813	$ 21,097,372	$ 5,146,559
Capital Expenditures[2]	$ 5,787,686	$ 1,483,069	$ (4,304,617)

[1] Procured Services: These figures represent the dollar value of goods and services procured by San Diego Data Processing Corporation (SDDPC) at the request of their customers. These amounts are funded by customers and therefore not part of the annual SDDPC Operating Budget.

[2] Capital Expenditures: These figures represent the dollar value of capital investments by SDDPC. The depreciation associated with Capital Expenditures is included in the Agency expenses as a line item on Table 25.

Table 25: San Diego Data Processing Corporation Operating Expenditures

	FY 2010 Budget	FY 2011 Budget	FY 2010-2011 Change
PERSONNEL			
Salaries & Wages	$ 20,229,939	$ 17,607,826	$ (2,622,112)
Overtime	166,040	131,447	(34,593)
Fringe Benefits (Health, Workers' Compensation, Insurance)	1,897,477	2,101,644	204,167

Table 25: San Diego Data Processing Corporation Operating Expenditures (Cont'd)

	FY 2010 Budget	FY 2011 Budget	FY 2010-2011 Change
Fringe Benefits (pension)	4,049,999	3,508,724	(541,275)
Fringe Benefits (other--Payroll Taxes, Benefit Allowance, Tuition, Recognition, Recruiting, Accrued Vacation)	656,511	509,482	(147,029)
SUBTOTAL PERSONNEL	**$ 26,999,966**	**$ 23,859,123**	**$ (3,140,843)**
NON-PERSONNEL			
Data/Voice Circuits & Lines	$ 4,555,672	$ 4,001,906	$ (553,766)
Professional Services	1,456,632	1,079,472	(377,160)
Equipment & Software Maintenance	5,367,429	4,921,099	(446,330)
Depreciation	4,984,847	3,995,632	(989,215)
Facilities	1,091,976	1,134,700	42,724
Supplies & Other	769,628	631,829	(137,799)
SUBTOTAL NON-PERSONNEL	**$ 18,226,184**	**$ 15,764,638**	**$ (2,461,546)**
TOTAL	**$ 45,226,150**	**$ 39,623,761**	**$ (5,602,389)**

Table 26: San Diego Data Processing Corporation Significant Operating Budget Adjustments

Significant Operating Budget Adjustments	Position	Revenue	Expenses
SALARIES AND BENEFITS ADJUSTMENTS			
Adjustment reflects a reduction of 47.00 FTE positions and a reclassification of 4.00 FTE positions. The reductions include: 10.00 FTE positions in Customer and Application Support, 34.00 FTE positions in Communication and Computing Infrastructure, and 3.00 FTE positions in Corporate Overhead. A reduction in salary compensation reflects savings from staff reductions, attrition, and work furloughs.	(47.00)	$ -	$ (3,140,843)
NON-PERSONNEL EXPENDITURE ADJUSTMENTS			
Depreciation Adjustment reflects a decline in capital asset acquisitions for Fiscal Years 2010 and 2011.	0.00	-	(989,215)
Data & Voice Circuits & Lines Adjustment due to savings from the completed WAN Network Upgrade Project for Data and Voice Circuits and Lines.	0.00	-	(553,766)
Facilities Addition reflects an increase in costs for electricity.	0.00	-	42,724

Table 26: San Diego Data Processing Corporation Significant Operating Budget Adjustments (Cont'd)

Significant Operating Budget Adjustments	Position	Revenue	Expenses
Professional Services Adjustment reflects reductions in contractor, temporaries, and consulting services of $357,006 combined with a reduction in professional services of $20,154.	0.00	-	(377,160)
Equipment & Software Maintenance Adjustment reflects lower maintenance costs in Fiscal Year 2011.	0.00	-	(446,330)
Supplies & Other Adjustment is due to lower microfilming expense and decreased costs associated with mileage and parking expenses.	0.00	-	(137,799)
TOTAL EXPENSE ADJUSTMENTS	**(47.00)**	**$ -**	**$ (5,602,389)**
REVENUE ADJUSTMENTS			
City of San Diego Adjustment reflects the discontinuance of provisioning Help Desk and Desktop Support services, as well as from SDDPC cost reductions for fixed price services such as Data Network, Voice Network, and Desktop Services.	0.00	$ (5,273,173)	$ -
OneSD Addition reflects infrastructure resource requirements that have expanded to meet increased needs.	0.00	87,624	-
All Other Customers (Non City) Addition of revenue reflects an increased demand for the services provided by SDDPC in support of other non-City customers such as Automated Regional Justice Information System (ARJIS) and San Diego City Employees' Retirement System (SDCERS), that is partially offset by a decrease in interest income.	0.00	183,160	-
TOTAL REVENUE ADJUSTMENTS	**0.00**	**$ (5,002,389)**	**$ -**

Table 27: San Diego Data Processing Corporation Revenues

Revenue Source	FY 2010 Budget	FY 2011 Budget	FY 2010-2011 Change
City of San Diego	$ 35,450,441	$ 30,177,268	$ (5,273,173)
OneSD	4,485,867	4,573,492	87,624
San Diego City Employees' Retirement System (SDCERS)	1,264,274	1,204,737	(59,537)
Automated Regional Justice Information System (ARJIS)	3,251,985	3,455,348	203,362
County of San Diego	85,776	99,243	13,467
All Other	87,806	113,673	25,868
TOTAL	**$ 44,626,150**	**$ 39,623,761**	**$ (5,002,389)**

Table 28: San Diego Data Processing Corporation Salary Schedule

	FY 2010 Budget					FY 2011 Proposed Budget				
Position Title	Positions	Base Salary	Salary Increase (Merits, Bonus, etc.)	Salary Sub total	Fringe Benefits	Positions	Base Salary	Salary Increase (Merits, Bonus, etc.)	Salary Sub total	Fringe Benefits
Admin Asst. III	1.00	$ 50,120	$ -	$ 50,120	$ 16,228	1.00	$ 50,120	$ -	$ 50,120	$ 17,291
Asst. Programmer Analyst	3.00	151,334	-	151,334	49,000	4.00	189,546	-	189,546	65,387
Billing Supp. Analyst II	1.00	50,980	-	50,980	16,507	1.00	50,980	-	50,980	17,588
Business Analyst II	1.00	78,797	-	78,797	25,514	1.00	78,797	-	78,797	27,184
Business Analyst III	1.00	87,829	-	87,829	28,438	1.00	87,829	-	87,829	30,300
Buyer II	2.00	107,531	-	107,531	34,817	2.00	88,291	-	88,291	30,459
Buyer III	1.00	73,291	-	73,291	23,731	1.00	73,291	-	73,291	25,285
Chief Financial Officer	1.00	135,268	-	135,268	43,798	1.00	135,268	-	135,268	46,666
Corporate Counsel	1.00	177,637	-	177,637	57,517	1.00	177,637	-	177,637	61,283
Corporate Legal Assistant	1.00	52,000	-	52,000	16,837	1.00	52,000	-	52,000	17,939
Data Center Operations Analyst	1.00	67,865	-	67,865	21,974	1.00	67,865	-	67,865	23,413
Data Center Operator I	6.00	238,701	-	238,701	77,289	5.00	199,394	-	199,394	68,789
Data Center Operator II	3.00	146,133	-	146,133	47,316	3.00	146,133	-	146,133	50,414
Data Entry Operator	1.00	24,215	-	24,215	7,841	0.00	-	-	-	-
Database Admin. III	5.00	415,620	-	415,620	134,573	3.00	244,000	-	244,000	84,177
Database Admin. IV	2.00	179,234	-	179,234	58,034	3.00	265,854	-	265,854	91,717
Database Admin. V	2.00	214,146	-	214,146	69,338	2.00	214,146	-	214,146	73,878
Desktop Support Analyst I	4.00	182,577	-	182,577	59,117	0.00	-	-	-	-
Desktop Support Analyst II	12.00	630,672	-	630,672	204,205	7.00	366,435	-	366,435	126,416
Desktop Support Analyst III	2.00	122,469	-	122,469	39,654	2.00	122,469	-	122,469	42,250

Table 28: San Diego Data Processing Corporation Salary Schedule (Cont'd)

	FY 2010 Budget					FY 2011 Proposed Budget				
Position Title	Positions	Base Salary	Salary Increase (Merits, Bonus, etc.)	Salary Sub total	Fringe Benefits	Positions	Base Salary	Salary Increase (Merits, Bonus, etc.)	Salary Sub total	Fringe Benefits
Division Director	2.00	288,269	-	288,269	93,338	2.00	288,269	-	288,269	99,449
Executive Director	1.00	230,000	-	230,000	74,471	1.00	190,000	-	190,000	65,548
Executive Assistant	1.00	55,973	-	55,973	18,123	1.00	55,973	-	55,973	19,310
Facilities Manager	1.00	84,249	-	84,249	27,279	1.00	84,249	-	84,249	29,065
Financial Analyst III	2.00	132,453	-	132,453	42,887	2.00	132,453	-	132,453	45,695
Help Desk Specialist I	2.00	75,962	-	75,962	24,596	0.00	-	-	-	-
Help Desk Specialist II	7.00	316,625	-	316,625	102,520	1.00	44,971	-	44,971	15,515
Human Resources Rep I	1.00	52,000	-	52,000	16,837	1.00	52,000	-	52,000	17,939
Information Security Officer	1.00	128,961	-	128,961	41,756	1.00	128,961	-	128,961	44,490
Information Security Specialist	3.00	257,000	-	257,000	83,214	2.00	157,000	-	157,000	54,163
Intern Programmer Analyst	1.00	41,413	-	41,413	13,409	0.00	-	-	-	-
Inventory Control Specialist	1.00	36,442	-	36,442	11,800	1.00	36,092	-	36,092	12,451
Mail Systems Admin. I	1.00	56,706	-	56,706	18,361	0.00	-	-	-	-
Mail Systems Admin. II	3.00	192,447	-	192,447	62,312	2.00	133,432	-	133,432	46,032
Mail Systems Admin. III	2.00	167,507	-	167,507	54,237	2.00	164,535	-	164,535	56,763
Maintenance	1.00	34,840	-	34,840	11,281	1.00	34,840	-	34,840	12,019
Network Administrator II	12.00	810,684	-	810,684	262,490	10.00	685,784	-	685,784	236,588

Table 28: San Diego Data Processing Corporation Salary Schedule (Cont'd)

	FY 2010 Budget					FY 2011 Proposed Budget				
Position Title	Positions	Base Salary	Salary Increase (Merits, Bonus, etc.)	Salary Sub total	Fringe Benefits	Positions	Base Salary	Salary Increase (Merits, Bonus, etc.)	Salary Sub total	Fringe Benefits
Network Administrator III	3.00	239,573	-	239,573	77,571	3.00	239,573	-	239,573	82,650
Network Coordinator	1.00	75,681	-	75,681	24,505	1.00	75,681	-	75,681	26,109
Network Engineer III	5.00	504,016	-	504,016	163,195	4.00	409,016	-	409,016	141,106
Network Engineer IV	1.00	120,000	-	120,000	38,855	1.00	120,000	-	120,000	41,399
Network Svcs. Tech II	2.00	100,169	-	100,169	32,434	2.00	100,169	-	100,169	34,557
Network Svcs. Tech III	5.00	285,837	-	285,837	92,551	4.00	229,396	-	229,396	79,139
NOC Analyst I	1.00	45,684	-	45,684	14,792	0.00	-	-	-	-
NOC Analyst II	1.00	61,737	-	61,737	19,990	1.00	61,737	-	61,737	21,299
NOC Analyst III	3.00	226,266	-	226,266	73,262	3.00	226,266	-	226,266	78,059
Payroll Specialist	1.00	51,500	-	51,500	16,675	1.00	51,500	-	51,500	17,767
Principal Analyst I	45.00	3,792,823	-	3,792,823	1,228,073	42.00	3,636,634	-	3,636,634	1,254,599
Principal Analyst II	14.00	1,345,744	-	1,345,744	435,737	14.00	1,378,744	-	1,378,744	475,651
Prod Control Analyst I	2.00	83,859	-	83,859	27,152	1.00	41,380	-	41,380	14,276
Prod Control Analyst II	2.00	91,518	-	91,518	29,633	2.00	91,518	-	91,518	31,573
Program Manager II	5.00	423,054	-	423,054	136,980	5.00	421,054	-	421,054	145,259
Program Manager III	3.00	324,394	-	324,394	105,035	2.00	219,334	-	219,334	75,668
Programmer Analyst	2.00	99,299	-	99,299	32,152	3.00	147,305	-	147,305	50,819
Project Manager I	3.00	228,390	-	228,390	73,950	4.00	313,390	-	313,390	108,116
Project Manager II	3.00	263,961	-	263,961	85,468	2.00	168,961	-	168,961	58,290
Project Manager III	1.00	106,000	-	106,000	34,322	1.00	106,000	-	106,000	36,569
Receptionist I	1.00	4,160	-	4,160	1,347	0.00	-	-	-	-

Table 28: San Diego Data Processing Corporation Salary Schedule (Cont'd)

	FY 2010 Budget					FY 2011 Proposed Budget				
Position Title	Positions	Base Salary	Salary Increase (Merits, Bonus, etc.)	Salary Sub total	Fringe Benefits	Positions	Base Salary	Salary Increase (Merits, Bonus, etc.)	Salary Sub total	Fringe Benefits
Receptionist II	1.00	38,462	-	38,462	12,454	1.00	38,462	-	38,462	13,269
Recruiter	1.00	50,000	-	50,000	16,189	0.00	-	-	-	-
Resource Manager I	2.00	180,457	-	180,457	58,430	1.00	88,269	-	88,269	30,452
Resource Manager II	13.00	1,451,679	-	1,451,679	470,037	13.00	1,443,275	-	1,443,275	497,914
Service Delivery Analyst I	1.00	48,110	-	48,110	15,578	1.00	48,110	-	48,110	16,598
Service Delivery Analyst II	5.00	272,571	-	272,571	88,255	5.00	273,489	-	273,489	94,351
Service Delivery Analyst III	3.00	204,346	-	204,346	66,165	2.00	132,729	-	132,729	45,790
Sr. Accountant	1.00	63,038	-	63,038	20,411	1.00	63,038	-	63,038	21,747
Sr. Data Entry Operator	1.00	25,487	-	25,487	8,252	0.00	-	-	-	-
Sr. Programmer Analyst	24.00	1,747,096	-	1,747,096	565,690	19.00	1,376,834	-	1,376,834	474,992
Sr. Technical Specialist	9.00	931,812	-	931,812	301,710	9.00	983,271	-	983,271	339,218
Stock/Delivery Clerk	1.00	29,848	-	29,848	9,664	0.00	-	-	-	-
Supervisor Operations	5.00	285,130	-	285,130	92,322	4.00	227,919	-	227,919	78,630
Supervisor Sr. Comp Spec	1.00	73,883	-	73,883	23,923	1.00	73,883	-	73,883	25,489
Supervisor Technical Services	3.00	224,200	-	224,200	72,593	1.00	78,200	-	78,200	26,978
Systems Programmer IV	9.00	857,043	-	857,043	277,501	8.00	753,795	-	753,795	260,051
Technical Support Analyst I	2.00	75,963	-	75,963	24,596	2.00	81,643	-	81,643	28,166
Technical Support Analyst II	1.00	48,329	-	48,329	15,648	1.00	48,329	-	48,329	16,673

Table 28: San Diego Data Processing Corporation Salary Schedule (Cont'd)

	FY 2010 Budget					FY 2011 Proposed Budget				
Position Title	Positions	Base Salary	Salary Increase (Merits, Bonus, etc.)	Salary Sub total	Fringe Benefits	Positions	Base Salary	Salary Increase (Merits, Bonus, etc.)	Salary Sub total	Fringe Benefits
Overtime	0.00	166,040	-	166,040	53,762	0.00	131,447	-	131,447	45,348
Market Adj/ Promotions/ Critical Skills	0.00	50,000	-	50,000	16,189	0.00	50,000	-	50,000	17,249
Attrition	0.00	(648,285)	-	(648,285)	(209,907)	0.00	(637,338)	-	(637,338)	(219,875)
Mandatory one week leave	0.00	(400,845)	-	(400,845)	(129,789)	0.00	(352,354)	-	(352,354)	(121,558)
TOTAL	**280.00**	**$20,395,979**	**$ -**	**$ 20,395,979**	**$ 6,603,987**	**233.00**	**$17,739,273**	**$ -**	**$17,739,273**	**$ 6,119,850**

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Glossary

ACCOUNTING PERIOD – The City of San Diego's fiscal year is divided into 12 accounting periods. Each accounting period includes two bi-weekly payrolls and is generally four weeks long.

ACCRUAL BASIS OF ACCOUNTING – The basis of accounting under which revenues are recorded when earned and expenditures (or expenses) are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

AD VALOREM – In proportion to value, a basis for the levy of taxes on property.

ALLOCATED RESERVE – Represents funds carried forward from previous fiscal years for current year obligations, including projects that could not be completed prior to the end of the previous fiscal years.

AMERICANS WITH DISABILITIES ACT (ADA) – Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

ANNUAL BUDGET – The Mayor and City Council's approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

ANNUAL REQUIRED CONTRIBUTION (ARC) – The annual contribution amount into the San Diego City Employees' Retirement System (SDCERS), as defined by the SDCERS actuary.

ANNUALIZATION – Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

APPROPRIATED RESERVE – A budgeted reserve within the General Fund to provide for unanticipated needs that arise during the fiscal year. Funds left unexpended in a given fiscal year will return to the General Fund's Emergency Reserve balance and may then be re-appropriated in the subsequent fiscal year.

APPROPRIATION – A legal authorization to make expenditures and to incur obligations for specific purposes.

APPROPRIATION ORDINANCE – The official enactment by the City Council to establish legal authority for City officials to expend and obligate resources. Most ordinances require two hearings: an introduction, followed 12 days later by the adoption. However, the Appropriation Ordinance does not require 12 days between public hearings.

ASSESSED VALUATION – An official government value placed upon real estate or other property as a basis for levying taxes.

BALANCE (FUND BALANCE) – Revenues and assets in excess of the expenditure and reserve obligations of a fund.

BALANCED BUDGET – The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus available fund balance.

Glossary

BEGINNING BALANCE – The beginning balance is comprised of residual funds brought forward from the previous fiscal year (ending balance).

BOND – A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

BOND, GENERAL OBLIGATION – A limited tax bond which is secured by the City's property tax.

BOND PROCEEDS – Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

BOND RATING – A methodology used to measure the fiscal health of the City. Generally, analyst firms such as Standard and Poor's, Moody's Investor Service, and Fitch Ratings provide bond ratings to municipalities. Bonds rated AAA/Aaa are judged to be the best quality and carry the smallest degree of risk and, together with AA/Aa bonds, comprise high grade bonds. Ratings including "+" or "1" designate the strongest bonds in the rating category. Generally, highly rated bonds result in lower interest rates.

BUDGET – Proposed plan of expenditure and revenue over a specified period of time.

BUDGET CALENDAR – The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

BUDGET DELIBERATIONS – After the completion of public hearings, the City Council reviews and approves the Mayor's proposed budget during deliberations.

BUDGET DOCUMENT – The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

BUSINESS AREA – A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities.

BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS – A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

BUSINESS PROCESS REENGINEERING (BPR) – The redesign of work processes (activities, services, or functions) for substantial improvement. Business process reengineering is a radical improvement approach that critically examines, rethinks, and redesigns processes to improve efficiency and effectiveness.

CALENDAR YEAR (CY) – A 12-month term from January through December.

CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET – Authorized expenditures for tangible and long-term physical improvements or additions of a fixed or permanent nature (e.g., sewer main replacement or a new fire station).

CAPITAL IMPROVEMENT PROJECT – A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

CASH BASIS OF ACCOUNTING – The basis of accounting under which revenues are recorded when received in cash and expenditures (or expenses) are recorded when cash is disbursed. Since payments for goods and services can be delayed to the next fiscal year, cash on hand can result in an inaccurate picture of the financial condition of a fund. To be in conformance with Generally Accepted Accounting Principles (GAAP), local governments must use an accrual basis rather than the cash basis of accounting.

CHARGES FOR CURRENT SERVICES – This revenue results from user fees for various City services. Library charges, golf course fees, filing fees for planning services, charges for engineering, and reimbursements for fire and police services are included.

CITY MANAGEMENT PROGRAM (CMP) – A program designed to integrate strategic planning and performance monitoring efforts with the budget decision-making process.

COMMERCIAL PAPER – A short-term borrowing tool typically used to raise money needed to cover cash-flow deficits. Maturation on commercial paper does not exceed nine months (270 days) and averages about 30 days. However, the TransNet Commercial Paper Program has a longer maturation period.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS – Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) – A report prepared by the City Comptroller's Office that summarizes financial data from the previous fiscal year in a standardized format. The CAFR is organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance, and an operating statement that compares revenues with expenditures.

CONSUMER PRICE INDEX (CPI) – An inflationary indicator that measures the change in the cost of a fixed basket of products and services, including housing, electricity, food, and transportation. CPI is an index of the cost of all goods and services to a typical consumer.

CONTINUING APPROPRIATIONS – Funding approved in the current budget but not expended during that current budget year. These appropriations are carried forward into the next fiscal year for their intended purposes.

CONTRACTUAL SERVICE – A written agreement or legal instrument whereby the City of San Diego is committed to expend, or does expend, public funds in consideration for work, labor, services, equipment, or any combination of the foregoing.

CONTRACTS - This expenditure category consists of contractual agreement expenses for services provided.

DEBT SERVICE – Payment of interest and principal on an obligation resulting from the issuance of bonds.

DEPARTMENT – A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

DEFERRED MAINTENANCE – A backlog of needed repairs to City facilities or other assets such as streets, roof repairs, heating and cooling system upgrades, painting, floor covering repair, structural repairs, and slurry sealing of streets.

DISBURSEMENTS – Funds actually expended.

Glossary

DISCRETIONARY FRINGE - Discretionary fringe costs are determined by actual payroll activity and is affected by reductions, additions, vacancies, and other labor activities. Examples of discretionary fringe are: Supplemental Pension Savings Plan, Medicare, Retirement Offset Contribution, Employee Offset Savings, Unemployment Insurance, and Unused Sick Leave.

DIVISION – An organizational component of a department, possibly sub-divided into programs and activities.

DISCRETIONARY FUNDS – Funds for which there are no restrictions on the use of fees or taxes collected.

EDUCATIONAL REVENUE AUGMENTATION FUND (ERAF) – Following the deficit crisis in 1992, the State of California enacted legislation that shifted partial financial responsibility for funding education to local governments in order to meet its obligations to fund school districts at specified levels under Proposition 98. These revenue shifts are known as ERAFs.

EMERGENCY (UNAPPROPRIATED) RESERVE – This reserve was established to fund major General Fund emergencies and to assist in maintaining a favorable bond rating. City Council authorization is necessary to expend these funds.

ENCUMBRANCE – An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released and the expenditure is recorded for the actual costs.

ENERGY AND UTILITIES – This expenditure category includes gas, electrical, water, sewer, telephone, and other utility expenses.

ENTERPRISE FUNDS – Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

ENVIRONMENTAL GROWTH FUND – This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

EQUIPMENT AND VEHICLE FINANCING PROGRAM – A lease-purchase program for vehicle and equipment acquisitions. Lease payments are subject to annual appropriations and are not considered to be debt under the City Charter or the State Constitution.

EQUIPMENT OUTLAY – This expenditure category includes purchases of capital equipment, such as furniture, vehicles, large machinery, and other capital items. The Equipment and Vehicle Financing Program is budgeted within this expenditure category.

ESTIMATED REVENUE AND EXPENSE – The revenue or expense projected to be received or expended during a specific time period, usually a fiscal year.

EXPENDITURE – The actual outlay of monies from the City treasury.

EXPENDITURE CATEGORY– Also known as allotment classes, expenditure categories are groupings of similar types of expenditures. The City uses six major expenditure categories: Personnel Cost, Fringe Benefits, Supplies, Contracts, Information Technology, Energy and Utilities, and Equipment Outlay.

EXPENSES – Charges incurred for operations, maintenance, interest, or other charges.

FEDERAL GRANT FUNDS – These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

FINE, FORFEITURES, AND PENALTIE – Revenue resulting from violations of various City and State laws and from damage to City property.

FISCAL YEAR (FY) – A 12-month term designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

FIVE-YEAR FINANCIAL OUTLOOK – The Five-Year Financial Outlook includes revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

FIXED FRINGE - Fixed fringe cost are yearly liabilities the City is obligated to expend regardless of current FTE count or salary amounts. If FTEs or salaries are adjusted either due to reductions, additions, or vacancies, the collection rate for the fixed fringe cost must be adjusted to fully expend the budgeted allocation. Fixed fringe includes: Annual Required Contribution for pension, Other Post Employment Benefits, Workers' Compensation, Risk Management Administration and Long-Term Disability.

FLEX BENEFITS - An Internal Revenue Service (IRS) qualified cafeteria-style employee benefits program in which employees select their medical insurance coverage and other non-taxable fringe benefits from a lists of options provided. Eligible participating employees include one-half, three-quarters, or full-time status employees.

FRANCHISE FEES – Fees resulting from agreements with private utility companies in exchange for use of the City's rights-of-way.

FRINGE BENEFITS – This expenditure category consists of the costs to provide employee benefits. Typical employee benefits include the flexible benefit program, insurance, and retirement. According to the City Charter, fringe benefit expense is not considered a salary or wage expense.

FULL-TIME EQUIVALENT (FTE) – The decimal equivalent of a part-time position converted to a full-time basis, i.e., one person working half-time would count as a 0.50 FTE position.

FUND – A fiscal and accounting entity with a self-balancing set of accounts to record revenues and expenditures.

GANN LIMIT (PROPOSITION 4) – Under this article of the California Constitution, the City must compute an annual appropriations limit that places a ceiling on the total amount of tax revenues the City can actually appropriate annually.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) – The uniform minimum standards used by State and local governments for financial recording and reporting that have been established by the accounting profession through the Governmental Accounting Standards Board (GASB).

GENERAL FUND – The City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

GENERAL GOVERNMENT SERVICES BILLING (GGSB) – A standard methodology to allocate expenses for General Fund departments providing support services to non-general fund

departments. For example, the allocation of a portion of the expenses for the City Comptroller to the Water Department based on an auditable formula.

GRANT – A contribution by a government or other organization to support a particular function.

GROWTH RATE – The level at which expenditures and revenues are expected to increase annually.

INFORMATION TECHNOLOGY (IT) – This expenditure category includes data center, network, procurement and maintenance of hardware, software, telephones, and associated labor.

INTEREST AND RENTS – These revenues result from investment earnings on City funds, parking meters, various franchise agreements, and agreements for use of City land and facilities.

INTERFUND TRANSFERS – A transfer of monies between departments/funds for specific purposes as approved by the appropriate authority.

INTERNAL SERVICE FUND – A fund created to finance and account for a department's or division's work for other departments. The fund's expenses are repaid from fees or fund transfers from other City departments.

LEVY – To impose taxes, special assessments, or charges for the support of City activities.

LICENSES AND PERMITS – This revenue category includes revenue raised for the purpose of recovering the costs associated with regulating business activity. Many of these fees are regulatory in nature in order to ensure compliance with the law.

MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS – Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

MANAGED COMPETITION – A structured, transparent process that allows public sector employees to be openly and fairly compared with independent contractors (normally private sector firms) for the delivery of services.

MANDATED PROGRAM – A requirement by the State or federal government that the City perform a task in a particular way, or perform a task to meet a particular standard, often without compensation from the higher level of government.

MISCELLANEOUS REVENUE– This revenue category consists mainly of refunds and revenue generated from the sale of publications and excess inventory.

MISSION STATEMENT – A statement that articulates the purpose of an entity (e.g., City, department, division, or work unit).

MODIFIED ACCRUAL BASIS OF ACCOUNTING – Under the modified accrual basis of accounting, required for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

MODIFIED CASH BASIS OF ACCOUNTING – A plan under which revenues are recognized on the cash basis while expenditures are recognized on the accrual basis; this is sometimes known as Modified Accrual Basis.

MOTIVE EQUIPMENT ASSIGNMENT AND USAGE – Costs associated with motor vehicles consist of two charges, assignment and usage. Assignment charges represent an amount to offset the annualized estimated expense for replacing the vehicle at the end of its economic life. Usage

charges are fees that offset all operating expenses associated with the equipment class, including maintenance, fuel, tires, and repairs.

MOTOR VEHICLE LICENSE FEES (MVLF) – Fees paid to the Department of Motor Vehicles (DMV) at the time of vehicle registration. The fees are levied as a percentage of an automobile's purchase price, subject to depreciation.

NET TOTAL COMBINED BUDGET – The City's total budget including operating and capital revenues and expenditures that reflects General Fund, special revenue funds and enterprise funds, less inter-fund transfer activity, for a fiscal year.

NON-DISCRETIONARY – Non-discretionary expenditures are expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.

NON-GENERAL FUND – A fund that is not supported by General Fund dollars. Examples of non-general funds include internal service, special revenue, trust, agency, and enterprise funds.

NON-PERSONNEL EXPENSE – Expenditures related to supplies and services, information technology, energy, utilities, and outlay.

OneSD – A comprehensive strategy known as SAP Enterprise Resource Planning ("ERP"). This program changes the way the City does business by integrating enterprise data, information, and business processes into one system. When fully implemented, OneSD applications will be used citywide.

ONE-TIME EXPENDITURES AND/OR REVENUES – Expenditures and/or revenues for one-time projects or services. After the project or service is completed, expenditures and/or revenues are terminated and are not considered part of the budget for the following year.

OPERATING BUDGET – Authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

ORDINANCE – A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

OTHER FINANCIAL SOURCES AND USES – Revenue from departmental transfers for reimbursement of services provided to other City funds by General Fund departments, transfers of unused fund balances whose original source was the General Fund, and other inter-departmental transfers.

OTHER LOCAL TAXES – Taxes other than property tax, including sales tax, property transfer tax, and transient occupancy tax.

OTHER POST EMPLOYMENT BENEFITS (OPEB) - Post employment benefits that a retired employee earns after retirement such as: medical insurance, dental, vision, life insurance and other health benefits.

PERFORMANCE MEASURE – An indicator of the results of an action, task, process, activity, function, or work group. Performance measures may be output- or outcome-based, the former focused on the amount of work or work product created by the action, task, process, activity, function, or work group being measured and the latter focused on the impact or effectiveness of the action.

Glossary

PERFORMANCE MONITORING – A process that includes tracking and analyzing performance data (e.g., performance measures) to infuse accountability into processes and efforts, monitor successes and compare levels of success with other entities', and support data-based decision making.

PERSONNEL EXPENSE – Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

POLICY ISSUES – The addition, expansion, reduction, or modification of programs that have significant implications/impacts to the City or public.

PRE-COMPETITION ASSESSMENT – The first phase of the managed competition process wherein a function is evaluated to determine whether it is eligible and appropriate to move forward to a competitive procurement.

PROGRAM BUDGETING - A budgeting practice of categorizing or establishing budgets by grouping expenditures and revenues into functional activities or programs.

PROPERTY TAX – An ad valorem tax on real property, based upon the value of the property. In accordance with Proposition 13, secured property is taxed at the rate of 1 percent of assessed valuation, plus a rate sufficient to generate revenue necessary to pay for voter-approved indebtedness.

PROPERTY TRANSFER TAX – A tax imposed whenever the ownership of real property changes.

PROPOSED BUDGET – The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council in April of each year.

PUBLIC BUDGETING FORMULATION (PBF) - The City's budgeting system used in the preparation of the City's proposed and annual budgets. It is a web-based application that records proposed expenditures and revenues for all City Departments and programs.

PUBLIC LIABILITY CLAIMS FUND – A program from which the City pays claims arising from real or alleged acts on the part of the City, including claims for bodily injury, property damage, inverse condemnation, false arrest, and errors and omissions.

REDISTRIBUTION - Process where Departments request to redistribute their non-personnel expenses and revenue budgets within or across divisions to reflect the way the expenses are incurred and revenues are collected.

REIMBURSEMENT – Fees received as payment for the provision of specific municipal services.

REQUEST FOR PROPOSAL (RFP) – A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

RESERVE – An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

RESOLUTION – Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

REVENUE – Funds received from various sources and treated as income to finance expenditures.

REVENUE AND EXPENSE STATEMENT – The revenue and expense statement reflects financial information of a fiscal and accounting entity including revenues, expenditures, reserves, and balances.

REVENUE CATEGORIES – The major categories of revenue are property taxes, local taxes, licenses and permits, fines and forfeitures, revenue from money and property, revenue from other agencies, charges for current services, miscellaneous revenue, and transfers from other funds.

REVENUE FROM MONEY AND PROPERTY – This revenue category consists of revenue from money which includes interest earnings and dividends, and revenue from property which includes revenue from rents and concessions.

REVENUE FROM OTHER AGENCIES – This category includes revenues from federal grants, State grants and allocations, and reimbursement from the Unified Port District for services provided.

SALARY AND BENEFIT ADJUSTMENT – Adjustments to reflect negotiated salaries and benefits, changes to average salaries, and other salary and benefit compensation.

SALARIES AND WAGES – This expenditure category includes salaries, hourly wages, overtime, bilingual pay, and special pay expenses. According to the City of San Diego Charter, fringe benefit expense is not considered a salary or wage expense.

SAN DIEGO CITY EMPLOYEES' RETIREMENT SYSTEM (SDCERS) – The retirement system for City of San Diego, Unified Port District, and San Diego County Regional Airport Authority employees.

SCHEDULES – The schedules provide a summary of revenues, expenditures, and positions for the operating budgets of all departments and budgeted funds, and reflect the funding sources and spending areas of the Capital Improvements Program. The schedules also summarize the City's total combined budget.

SERVICE LEVEL AGREEMENT (SLA) – A service level agreement is a contract used between City departments that define the relationship between two parties: the service provider and the client department.

SIZING AND WORKLOAD DATA – Data used to provide context for work being performed and to convey the volume or breadth of work performed (e.g., number of facilities, number of City residents, number of customers served, number of work orders completed).

SPECIAL DISTRICT – A designated geographic area established to provide a specialized service usually petitioned for by the residents and approved by the Mayor and City Council (e.g., Open Space Maintenance).

SPECIAL REVENUE FUNDS – These funds account for revenues received that have specific purposes for which they can be used.

STATEMENT OF WORK (SOW) – A document that defines the areas of work and performance standards on which external bids will be requested. The SOW will be performance-based and will specify desired outputs, performance levels, and outcomes. The SOW focuses on what should be done rather than on how it is currently done and must provide the information necessary for proposal teams (internal to the City and external) to develop an approach and cost for providing the service.

STRATEGIC GOALS – Broad, multi-year areas of priority and focus.

Glossary

STRATEGIC OBJECTIVES – Attainable, mid-term achievements that help to accomplish strategic goals.

STRATEGIC, TACTICAL, AND DEPARTMENTAL PLANS – Plans developed to define the strategy or direction of an organization. The City's Strategic Plan provides a guiding vision for the City while tactical or departmental plans provide strategy or direction for a department, division, or work unit that is very tangible and specific, delineating implementation processes.

STRONG MAYOR FORM OF GOVERNANCE – The City's system of government changed on January 1, 2006 from a City Manager form to a Strong Mayor form. The change, approved by City voters in November 2004, will exist on a five-year trial basis, after which voters will decide whether or not to make the shift permanent. Under the new system, the Mayor is the City's Chief Executive Officer, similar to the Governor or the President. The City Council is the legislative body, providing checks and balances to the Mayor's new authority.

SUPPLIES– This expenditure category consists of materials, supplies, and other services.

SUPPLEMENTAL POSITIONS – Supplemental positions are any positions not included in a department's budgeted staffing and FTE count.

TARGET(S) – Anticipated and/or desired level of performance. Targets are intended to support resourcing decisions.

TAX ANTICIPATION NOTES FUND – Contains monies that are borrowed from the sale of Tax and Revenue Anticipation Notes (TRANs) on a short-term basis to meet the cash requirements of the City prior to the receipt of property taxes.

TAX AND REVENUE ANTICIPATION NOTES (TRANs) – Short-term notes issued to finance the City's General Fund interim cash flow requirements in anticipation of the receipt of tax proceeds and other revenues later in the fiscal year.

TAX RATE ORDINANCE – This ordinance, annually adopted by the City Council, fixes a rate of taxation for real and personal taxable properties.

TRANSFERS – Transfers are the authorized exchanges of cash, positions, or other resources between organizational units.

TRANSIENT OCCUPANCY TAX (TOT) – A tax that is imposed on occupants of hotel and motel rooms in the City of San Diego.

TRANSIENT OCCUPANCY TAX FUND – A fund established to receive five cents of the ten and one-half cents of the Transient Occupancy Taxes collected, in accordance with the Municipal Code.

UNALLOCATED RESERVE – A General Fund reserve established to provide sufficient funds to meet the cash demands of the treasury each fiscal year prior to the collection of taxes.

UNFUNDED ACTUARIAL ACCRUED LIABILITY (UAAL) – A liability generally representing the difference between the present value of all benefits estimated to be payable to plan members as a result of their service through the valuation date and the actuarial value of plan assets available to pay those benefits. This amount changes over time as a result of changes in accrued benefits, pay levels, rates of return on investments, changes in actuarial assumptions, and changes in the demographics of the employee base.

VACANCY FACTOR– Adjustments that reduce the funding of personnel expenses due to vacant and/or under-filled positions, salary step savings, and any other circumstances that might contribute to personnel expense savings. The vacancy savings adjustments do not reduce positions.

VISION STATEMENT – A statement that articulates the desired future state of an entity (e.g., City, department, division, or work unit).

WORKERS' COMPENSATION - State Workers' Compensation law that ensures that employees who are injured or disabled on the job are provided with fixed monetary awards. These laws are intended to reduce litigation and to provide benefits for workers and (their dependents) who suffer work-related accidents or illnesses.

ZERO-BASED BUDGETING - Method of budgeting in which all expenses must be justified in complete detail by each Division Manager starting from a Zero-Base.

ZOOLOGICAL EXHIBITS FUND – This fund was established to expend monies for maintenance of zoological exhibits in Balboa Park and is financed from a fixed property tax levy authorized by Section 77A of the City Charter.

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Appendix: Legislative Actions

Fiscal Year 2010 Budget Amendment Report and Fiscal Year 2011 Proposed General Fund Budget **ATTACHMENT A**

Report number 09-167 dated November 24, 2009 that recommends budget amendments to the Fiscal Year 2010 budget and approval of the Fiscal Year 2011 Proposed General Fund Budget.

Addendum to Fiscal Year 2010 Budget Amendment Report and Fiscal Year 2011 Proposed General Fund Budget **ATTACHMENT B**

A memorandum that provides corrections and revisions to the Fiscal Year 2010 Budget Amendment Report and Fiscal Year 2011 Proposed General Fund Budget, Report number 09-167.

Resolution R-305503 **ATTACHMENT C**

A resolution of the Council of the City of San Diego adopting the Proposed Fiscal Year 2011 Budget of General Fund Operations, approved by the City Council on December 9, 2009.

City Council Fiscal Year 2011 Budget Priorities **ATTACHMENT D**

Memoranda that presents City Council budget priorities for Fiscal Year 2011.

Mayor's May Revision to the Fiscal Year 2011 Proposed Budget **ATTACHMENT E**

A memorandum that presents the Mayor's recommended revisions to the Fiscal Year 2011 Proposed Budget, dated May 14, 2010.

Fiscal Year 2011 Final Budget Report and Recommendations **ATTACHMENT F**

Office of the Independent Budget Analyst, Report number 10-43, dated May 24, 2010.

Approval of the Fiscal Year 2011 Budget **ATTACHMENT G**

Office of the Independent Budget Analyst, Report number 10-47 dated June 14, 2010.

Resolution R-305886 **ATTACHMENT H**

A resolution of the Council of the City of San Diego adopting the Fiscal Year 2011 Budget, including approving the Mayor's Fiscal Year 2011 Proposed Budget and May Revision, with the Independent Budget Analyst recommended modifications, approved by the City Council on June 14, 2010.

Resolution R-306033 **ATTACHMENT I**

A resolution of the Council of the City of San Diego adopting the Statement of Budgetary Principles with respect to administration by the Mayor of the Fiscal Year 2011 Adopted Budget on July 26, 2010.

Appendix: Legislative Actions

Appropriation Ordinance O-19976 **ATTACHMENT J**

Adopting the Fiscal Year 2011 Adopted Budget and appropriating the necessary money to operate the City of San Diego for said fiscal year on July 26, 2010.

Legislative Budget Actions

The creation of the Fiscal Year 2011 Budget began with the Mayor's updated Five-Year Financial Outlook. The Five-Year Financial Outlook for Fiscal Years 2011-2015 provided guidance and structure for the creation of the Fiscal Year 2011 Adopted Budget, as well as for the budgets in the four subsequent years. The Five-Year Financial Outlook, which was released by the Mayor in October of 2009 and reviewed and analyzed in a report released by the Office of the Independent Budget Analyst (IBA) on October 2, 2009, projected a General Fund shortfall of $179 million in Fiscal Year 2011. In order to mitigate this projected deficit, the Mayor presented the Fiscal Year 2010 Budget Amendment Report and Fiscal Year 2011 Proposed General Fund Budget on November 24, 2009, followed by an addendum released on December 4, 2009. In December of 2009, the City Council took early steps to address the projected Fiscal Year 2011 deficit and adopted the Fiscal Year 2010 Revised Budget and Fiscal Year 2011 Proposed General Fund Budget.

On Thursday, April 15, 2010, the Fiscal Year 2011 Proposed Budget, which incorporated the General Fund Proposed Budget approved by Council in December 2009, was presented to City Council. In addition to the aforementioned presentation held at Council, the Chief Financial Officer (CFO) also presented the Proposed Budget to the Budget and Finance Committee on April 21, 2010. Subsequent to the CFO's presentation of the Proposed Budget, six budget hearing meetings were held by the Budget Review Committee in order to provide the public with an opportunity to give feedback on the Proposed Budget as well as to hear Council discussion about the budget proposal.

On May 14, 2010, the Mayor issued a May Revision to the Proposed Budget. To help the Council in their deliberations on the Mayor's Proposed Budget and the May Revision, the IBA issued several reports that analyzed the budget and took into account Council priorities. On April 29, 2010, the IBA issued a response to the Fiscal Year 2011 Proposed Budget, followed by its report on May 24, 2010 that offered recommendations for revisions to the Fiscal Year 2011 Proposed Budget; these recommendations were reiterated for Council in a June 10, 2010 report. The Council considered the Proposed Budget and the Mayor's revisions in light of the public input received, as well as numerous IBA reports and recommendations.

On June 14, 2010 the City Council approved the Fiscal Year 2011 Budget that included the Mayor's May Revision to the Fiscal Year 2011 Proposed Budget, recommendations made by the IBA, the decrease to the City Auditor's budget to account for the six percent decrease in the salary and/or benefits of the City Auditor, the increase in the Park and Recreation Department's budget for the Children's Pool Park Ranger and restoration of fire pits by $199,700 from received donations, the reallocation of $125,000 from Otay Mesa DIF funding from the Pequena Storm Drain project to the Silver Wing Neighborhood Park project, the amendment to General Fund Revenues to reflect CDBG allocations to the Mentor Protégé Program, and the placement of excess funds as a result of the IBA recommendations or as provided by City Council into the Appropriated Reserve. The Mayor signed the Council approved budget resolution (R-305886) on June 23, 2010, including a line item veto to amend the Budget Policy to incorporate the IBA's suggestions to revise the Budget Monitoring Process. The City Council voted to override the Mayor's Veto on June 29, 2010 establishing the Fiscal Year 2011 Adopted Budget.

On July 14, 2010 the 2011 Appropriations Ordinance was presented at the Budget and Finance Committee and was approved by the City Council on the second hearing on July 26, 2010.

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THE CITY OF SAN DIEGO

REPORT TO THE CITY COUNCIL

DATE ISSUED: November 24, 2009 REPORT NO: 09-167

ATTENTION: Budget and Finance Committee
Agenda of December 2, 2009

SUBJECT: Fiscal Year 2010 Budget Amendment Report and Fiscal Year 2011 Proposed General Fund Budget

REFERENCE: Fiscal Year 2010 Annual Budget
Fiscal Year 2010 Appropriation Ordinance (O-19887)
2011-2015 Five-Year Financial Outlook

REQUESTED ACTION:

1. Pass a Resolution amending the Fiscal Year 2010 Budget as recommended by the Mayor;
2. Direct the City Attorney to work with Financial Management to prepare an amendment to the Fiscal Year 2010 Appropriation Ordinance;
3. Pass a Resolution approving the Fiscal Year 2011 Proposed General Fund Budget as proposed by the Mayor;
4. Waive the City of San Diego Telecommunications Antenna Policy (Council Policy 600-43) to allow and authorize the Chief Financial Officer to transfer in Fiscal Year 2011 all balances not currently assigned to CIP projects, estimated to be $636,000, from the Antenna Lease Revenue Fund to the General Fund;
5. Authorize the Chief Financial Officer to transfer $7.5 million from the De Anza Operating Fund to the General Fund in Fiscal Year 2011;
6. Authorize the Chief Financial Officer to transfer $2.0 million from the Library System Improvement Program Fund to the General Fund in Fiscal Year 2011; and
7. Waive the provisions of the San Diego Municipal Code Section 35.0128(a) and Section 22.0228 in Fiscal Year 2011 to allow the use of $2.0 million from the Library System Improvement Program Fund for general government purposes.

STAFF RECOMMENDATION:

1. Pass a Resolution amending the Fiscal Year 2010 Budget as recommended by the Mayor:
2. Direct the City Attorney to work with Financial Management to prepare an amendment to the Fiscal Year 2010 Appropriation Ordinance;
3. Pass a Resolution approving the Fiscal Year 2011 Proposed General Fund Budget as proposed by the Mayor;

4. Waive the City of San Diego Telecommunications Antenna Policy (Council Policy 600-43) to allow and authorize the Chief Financial Officer to transfer in Fiscal Year 2011 all balances not currently assigned to CIP projects, estimated to be $636,000, from the Antenna Lease Revenue Fund to the General Fund;
5. Authorize the Chief Financial Officer to transfer $7.5 million from the De Anza Operating Fund to the General Fund in Fiscal Year 2011;
6. Authorize the Chief Financial Officer to transfer $2.0 million from the Library System Improvement Program Fund to the General Fund in Fiscal Year 2011; and
7. Waive the provisions of the San Diego Municipal Code Section 35.0128(a) and 22.0228 in Fiscal Year 2011 to allow the use of $2.0 million from the Library System Improvement Program Fund for general government purposes.

SUMMARY:

The purpose of this report is to recommend budget amendments to the City's Fiscal Year 2010 budget and recommend approval of the Fiscal Year 2011 Proposed General Fund Budget in order to mitigate the projected Fiscal Year 2011 deficit of $179.1 million identified in the Fiscal Years 2011-2015 Five-Year Financial Outlook. Departments were requested to submit reduction proposals, including reductions in non-core programs, in an amount equal to 27.3 percent of their discretionary budget, in order to mitigate the projected Fiscal Year 2011 budget gap. The recommended budget reductions presented in this report include reduction proposals offered by departments and accepted by the Mayor.

This report also presents the Fiscal Year 2011 Proposed General Fund Budget. This budget is based on the Fiscal Year 2010 Adopted General Fund Budget, the updated revenue and expenditure projections outlined in the Fiscal Years 2011-2015 Five-Year Financial Outlook for Fiscal Year 2011, and the proposed solutions identified in this report to mitigate the Fiscal Year 2011 deficit. The Fiscal Year 2011 Proposed General Fund Budget as approved by Council will be incorporated into the annual budget presented no later than April 15, 2010. Any necessary amendments to the Fiscal Year 2011 General Fund Budget will be presented to the City Council as part of a June revision in advance of the scheduled June 14, 2010 budget approval date. The Fiscal Year 2011 Proposed General Fund Budget reflects revenues and expenditures of $1.11 billion and includes 6,909.67 Full-Time Equivalent (FTE) positions.

FISCAL CONSIDERATIONS:

This report recommends a reduction to the Fiscal Year 2010 budget in the amount of $26.2 million, of which $24.5 million is to be reduced from the General Fund, and the net elimination of 464.92 FTE positions. These and additional reductions will be carried-forward into Fiscal Year 2011, for a savings of $160.3 million, of which $154.6 million is to be reduced from the General Fund, and a net reduction of 530.97 FTE positions in Fiscal Year 2011. The combined reductions in the second half of Fiscal Year 2010 and in Fiscal Year 2011 will result in an 18-month savings of $186.5 million for the General Fund and certain non-general funds and a net reduction of 530.97 FTE positions, of which $179.1 million impacts the General Fund.

This report also recommends the approval of the Fiscal Year 2011 Proposed General Fund Budget, which reflects revenues and expenditures of $1.11 billion and includes 6,909.97 FTE positions.

PREVIOUS COUNCIL and/or COMMITTEE ACTION: None.

COMMUNITY PARTICIPATION AND PUBLIC OUTREACH EFFORTS: The Budget and Finance Committee has conducted three community outreach meetings to date called "San Diego Speaks" on October 28th and November 19th and 21st to present information on the budget shortfall projected in Fiscal Year 2011 and to receive comments from residents on potential solutions and concerns regarding the impact on services.

KEY STAKEHOLDERS AND PROJECTED IMPACTS: All residents of the City of San Diego. If the budget reductions are approved by the City Council prior to January 2010, the City will have resolved a projected budget deficit of $179.1 million for Fiscal Year 2011. If the City Council waits until June 2010 to approve these reductions, the City will have to make deeper budget reductions of approximately $24.5 million in Fiscal Year 2011.

Mary Lewis
Chief Financial Officer

Jay M. Goldstone
Chief Operating Officer

Nader Tirandazi
Financial Management Director

Julio C. Canizal
Financial Manager

Attachment A

EXECUTIVE SUMMARY

On October 1, 2009, the Fiscal Years 2011-2015 Five-Year Financial Outlook was released, projecting a Fiscal Year 2011 General Fund deficit of $179.1 million. To address this budgetary shortfall, departments were requested to develop a budget reduction plan that could be implemented as early as January 1, 2010 and identify reductions in an amount equivalent to approximately 27 percent of the Fiscal Year 2010 "discretionary" budget. The "discretionary" budget was determined by reducing each department's budget by the fixed fringe cost that the City will be obligated to pay in Fiscal Year 2011 regardless of the number of employees. To meet the budget reduction targets, departments were requested to review for possible elimination of non-core programs, consider cost-saving reorganizations, and zero-base departments' equipment outlay and consulting/contracts line item budgets. Departments submitted their reduction proposals by October 30, 2009 to the Financial Management Department (FM) for review. During the week of November 10, 2009 the Mayor met with each department to discuss their proposed reductions.

Upon conclusion of the department meetings, the reduction proposals were evaluated and decisions made. Decisions were made following four guiding principles:

1. Do not decimate City services
2. No sworn Police or Fire staff layoffs
3. Distribute the "pain" equitably
4. Preserve current reserve balances

In order to achieve these goals, several solutions to close the Fiscal Year 2011 deficit were identified that will have a one-time benefit to the Fiscal Year 2011 budget. These include:

1. Fiscal Year 2011 "holiday" from adding to the General Fund, Public Liability and Workers' Compensation Reserves;
2. Structure the McGuigan settlement such that the full payment is made to SDCERS early but the City's payment is financed over a five year period;
3. Postpone indefinitely the proposed sprinkler system for the City Administration Building;
4. Transfer the unencumbered portion of the Mission Bay lease revenues collected by the City prior to July 1, 2009 to the General Fund;
5. Release additional undesignated fund balances carried in several funds that were previously set aside for purposes that are no longer relevant and transfer to the General Fund.

The combination of the above recommendations will provide expenditure savings to the General Fund in the amount of $72.0 million in Fiscal Year 2011. On-going solutions and departmental reductions in Fiscal Years 2010 and 2011 will provide additional savings of $107.1 million, for a

total savings of $179.1 million over Fiscal Years 2010 and 2011. **Table 1:** Summary of FY10 and FY11 Solutions, displays the proposed solutions by business center and category to mitigate the Fiscal Year 2011 projected General Fund deficit.

Summary of FY10 and FY11 Solutions
Table 1

Business Center/Category	FY2010 GF Net Impact	FY2011 GF Net Impact	Total GF Net Impact
One-Time Solutions	$ -	$ 72,013,808	$ 72,013,808
On-Going Solutions	-	20,114,890	20,114,890
City Planning and Development	667,153	1,470,106	2,137,259
Community Services	2,645,744	7,697,696	10,343,440
Non-Mayoral	267,172	1,940,849	2,208,020
Office of the ACOO	858,030	2,023,078	2,881,109
Office of the CFO	696,939	2,639,265	3,336,204
Office of the Chief of Staff	117,051	476,054	593,105
Public Safety	11,244,663	26,048,351	37,293,014
Public Works	8,005,321	20,173,830	28,179,152
Total	**$ 24,502,073**	**$ 154,597,927**	**$ 179,100,000**

Table 2: Summary of One-Time vs. On-Going Solutions, displays the reductions by business center and Category. The proposed solutions to mitigate the Fiscal Year 2011 projected General Fund deficit total $179.1 million, of which $96.8 million is considered one-time savings and $82.3 million is on-going savings. These on-going savings will help mitigate the projected Fiscal Year 2012 deficit of $158.8 million as identified in the Fiscal Years 2011-2015 Five-Year Financial Outlook.

Summary of One-Time vs. On-Going Solutions
Table 2

Business Center/Category	One-Time Solutions	On-Going Solutions	Total Solutions
One-Time Solutions	$ 72,013,808	$ -	$ 72,013,808
On-Going Solutions	-	20,114,890	20,114,890
City Planning and Development	667,153	1,470,106	2,137,259
Community Services	2,963,744	7,379,696	10,343,440
Non-Mayoral	267,172	1,940,849	2,208,020
Office of the ACOO	858,030	2,023,078	2,881,109
Office of the CFO	696,939	2,639,265	3,336,204
Office of the Chief of Staff	117,051	476,054	593,105
Public Safety	11,244,663	26,048,351	37,293,014
Public Works	8,005,321	20,173,830	28,179,152
Total	**$ 96,833,880**	**$ 82,266,120**	**$ 179,100,000**

Attachment A

The proposed solutions to mitigate the Fiscal Year 2011 General Fund deficit include the net reduction of 530.97 FTE positions, of which 492.74 FTE positions are in the General Fund. As shown in **Table 3:** Summary of Position Adjustments, of the nearly 531 position net change, approximately 339 positions are vacant, 281 positions are non-vacant, and 89 are new positions.

Summary of Position Adjustments
Table 3

Fund	Business Center	FTE	Vacant	Non-Vacant	Additions	FY10 Impact	FY11 Impact
General Fund							
	City Planning and Development	13.20	5.20	8.00	-	$ 294,890	$ 769,065
	Community Services	84.94	49.47	117.44	(81.97)	1,602,672	4,130,925
	Non-Mayoral	3.00	1.00	2.00	-	75,172	204,278
	Office of the ACOO	12.00	8.00	4.00	-	436,948	966,152
	Office of the CFO	29.00	8.00	23.00	(2.00)	539,969	1,631,652
	Office of the Chief of Staff	2.50	2.00	0.50	-	-	210,852
	Public Safety	324.75	230.75	94.00	-	10,717,365	23,129,786
	Public Works	23.35	13.00	12.35	(2.00)	533,130	1,459,115
General Fund Total		**492.74**	**317.42**	**261.29**	**(85.97)**	**$ 14,200,146**	**$ 32,501,825**
Non-General Fund							
	Office of the ACOO	4.00	-	4.00	-	$ -	$ 242,751
	Office of the CFO	4.00	3.00	1.00	-	110,320	243,019
	Public Works	30.23	19.08	14.15	(3.00)	80,845	1,621,636
Non-General Fund Total		**38.23**	**22.08**	**19.15**	**(3.00)**	**$ 191,165**	**$ 2,107,406**
General Fund and Non-General Fund Total		**530.97**	**339.50**	**280.44**	**(88.97)**	**$ 14,391,310**	**$ 34,609,231**

In conjunction with the proposed reductions, this report also presents the Fiscal Year 2011 Proposed General Fund Budget. This budget was developed based on the Fiscal Year 2010 Adopted General Fund Budget, the updated revenue and expenditure projections outlined in the 2011-2015 Five-Year Financial Outlook for Fiscal Year 2011, and the proposed solutions identified in this report to mitigate the projected Fiscal Year 2011 deficit. The Fiscal Year 2011 Proposed General Fund Budget reflects revenues and expenditures totaling $1.11 billion and includes 6,609.67 FTE positions.

Table 4: Summary of FY11 Proposed General Fund Budget, displays the proposed appropriations by Business Center.

Summary of FY11 Proposed General Fund Budget Table 4					
Business Center	**FTE**	**PE**	**NPE**	**TOTAL**	**REVENUE**
Major Revenues	-	$ -	$ -	$ -	$ 821,108,864
City Planning and Development	116.50	11,940,870	4,559,865	16,500,735	3,636,038
Community Services	1,064.29	73,716,049	44,752,517	118,468,566	30,001,103
Non-Mayoral	565.72	56,186,431	6,488,759	62,675,190	6,800,005
Office of the ACOO	77.00	8,274,988	19,040,493	27,315,480	1,068,776
Office of the CFO	240.00	23,854,897	60,815,679	84,670,576	29,633,880
Office of the Chief of Staff	34.50	4,420,257	1,344,339	5,764,595	1,643,542
Office of the Mayor and COO	3.00	569,264	91,508	660,772	-
Public Safety	3,629.33	505,366,791	85,488,524	590,855,315	55,296,503
Public Utilities	-	-	2,024,502	2,024,502	1,835,513
Public Works	1,179.33	110,398,902	88,788,112	199,187,013	157,098,520
Total	**6,909.67**	**$ 794,728,448**	**$ 313,394,296**	**$ 1,108,122,745**	**$ 1,108,122,745**

The Solution

In order to address the projected General Fund deficit in Fiscal Year 2011 with the least impact to public services or disruption to City services, the Mayor is recommending the approval of these reductions prior to January 1, 2010. These reductions will be carried-forward into Fiscal Year 2011, thereby offsetting the need for a larger reduction in Fiscal Year 2011 by approximately $24.5 million. Savings realized in Fiscal Year 2010 will be placed in a "2011 Reserve Fund" for the purpose of balancing the Fiscal Year 2011 Proposed General Fund Budget. Thereafter, the fund will be closed.

Departments were requested to identify reductions to their Fiscal Year 2010 appropriations that met a target of 27.3 percent of their Fiscal Year 2010 budget, excluding any non-discretionary costs. To meet the budget reduction targets, departments were requested to identify reductions to their non-core programs, consider cost-saving reorganizations, and zero-base their equipment outlay and consulting/contracts line item budgets.

Given the magnitude of the Fiscal Year 2011 projected deficit and the severity of cuts necessary to achieve an overall 27.3 percent reduction, the Mayor reviewed several options to minimize the impacts to City Services. Through a combination of one-time solutions, on-going solutions that do not impact City services and the recommendation to implement these reductions beginning in January 2010, the overall reduction has been reduced to an average of 8.1 percent of the "discretionary" General Fund departmental budgets. The discretionary budget is the Fiscal Year 2010 adopted expenditure budget for each department reduced by the fixed fringe expenses that will be paid by the City regardless of the number of active employees. These fixed fringe obligations are the payment to the pension plan (the annual required contribution or ARC); the retiree health pay-go costs and the contribution to the unfunded liability (Other Post Employment Benefits or OPEB); the payment of workers' compensation claims and contribution to the unfunded liability; and the payment of debt service obligations. While the funding of the Mayor's eight significant areas were preserved to the extent possible to ensure that the City's efforts to correct past fiscal issues would continue, a reserve "holiday" is being proposed for the General Fund Reserves, Workers' Compensation Fund Reserve, and Public Liability Fund

Reserve in Fiscal Year 2011. These reductions are outlined in detail in the *Corrective Actions* section within this document.

The Mayor's eight significant areas are:

• The City's Pension Plan
• The City's General Fund reserves
• The City's deferred maintenance and capital improvement needs
• The City's Retiree Health-Other Post Employment Benefits (OPEB)
• The City's obligations under the California Regional Water Quality Control Board (Municipal Storm Water Permit)
• The City's obligations under the Americans with Disabilities Act (ADA)
• The City's Workers' Compensation Fund reserves
• The City's Public Liability Fund reserves

In addition to restoring fiscal stability and addressing the City's financial obligations, the Mayor remains committed to providing essential core services to San Diego residents.

• Public safety – No sworn personnel are being laid off
• No Public Safety, Recreational, and Library facilities are being closed
• Existing reserves are preserved
• No budget reductions in the administration of the Living Wage Ordinance;
• Deferred maintenance – street repair; and ADA projects

CORRECTIVE ACTIONS

This report recommends a reduction to the Fiscal Year 2010 Adopted Budget in the amount of $26.2 million, of which $24.5 million is to be reduced from the General Fund, and the net elimination of 464.92 FTE positions. These and additional reductions will be carried-forward into Fiscal Year 2011, for a savings of $160.3 million, of which $154.6 million is to be reduced from the General Fund, and a net reduction of 530.97 FTE positions in Fiscal Year 2011. The combined reductions in the second half of Fiscal Year 2010 and in Fiscal Year 2011 will result in an 18-month savings of $186.5 million for the General Fund and certain non-general funds and a net reduction of 530.97 FTE positions, of which $179.1 million impacts the General Fund.

The corrective actions required to balance the Fiscal Year 2011 Proposed General Fund Budget are detailed below.

One-Time Expenditure Reductions and Revenue Increases ($72.0 million)

Fiscal Year 2011 Reserves "Holiday"
General Fund Reserves
Fiscal Year 2011 Expenditure Reduction: $4.2 million
Defer the contribution of $4.2 million to the General Fund Reserve in Fiscal Year 2011. Instead, the General Fund will maintain a projected 7.0 percent reserves in Fiscal Year 2011 instead of increasing reserves to 7.5 percent.

Workers' Compensation Fund Reserve

Fiscal Year 2011 Expenditure Reduction: $8.1 million

Defer the General Fund contribution of $8.1 million to the Workers' Compensation Fund Reserve. The Worker's Compensation Fund is projected to reach 22.0 percent in reserves in Fiscal Year 2010. This reserve level at 22.0 will be maintained in Fiscal Year 2011 instead of reaching 30.0 percent.

Public Liability Fund Reserve

Fiscal Year 2011 Expenditure Reduction: $15.2 million

Defer the General Fund contribution of $15.2 million to the Public Liability Fund Reserve. The Public Liability Fund is projected to reach 15.0 percent in reserves in Fiscal Year 2010. This reserve level at 15.0 will be maintained in Fiscal Year 2011 instead of reaching a 25.0 percent targeted amount.

Restructure the McGuigan Settlement

Fiscal Year 2011 Expenditure Reduction: $25.2 million

The McGuigan Settlement related to the underfunding of the pension system constitutes a significant portion of the General Fund projected deficit in Fiscal Year 2011. This settlement payment is a one-time expense in Fiscal Year 2011. The remaining obligation under the Settlement, including principal and accrued interest is approximately $39.5 million citywide and the General Fund portion is approximately $32.0 million if paid on the June 8, 2011 deadline.

A financing proposal is being brought to the City Council in January 2010 that provides for the early payoff of the McGuigan Settlement anticipated to occur on April 1, 2010 (the "Closing Date"). This is expected to result in interest cost savings of approximately $2.4 million due to the reduction in interest expense owed at 7.0 percent from April 2010 to June 2011 (compared to paying the settlement amount on June 8, 2011) and will reduce the citywide judgment to $37.1 million as of the Closing Date. In addition, the Water and Wastewater departments have the ability to pay in cash their pro-rata portions (thereby avoiding financing costs) of the Outstanding Judgment, which is estimated at $1.6 million and $1.8 million, respectively. As a result, the amount to be financed would be reduced by these amounts to approximately $37.0 million.

California Government Code 970-971.1.2 stipulates that judgments, for which a local public entity is liable, are legal investments for certain financial institutions such as banks and insurance companies. In order for this to occur, the liability to the local public entity must be found to result in an "unreasonable hardship" per Government Code 970.6. Additionally, the Courts would need to concur with the finding of unreasonable hardship. The City is in discussions with a financial institution that has expressed a willingness to purchase the remaining balance with favorable financing terms for the City. The City would make annual equal installment payments for five years on the amount of the remaining balance plus interest. The total citywide annual debt service obligation would be approximately $7.6 million each year for five years based on current interest rates. Of that amount, $6.7 million would be paid by the General Fund and $805,000 paid pro-rata by the other governmental funds (excluding Water and Wastewater which intend to pay their portion up front and in cash). The financing would be would be fully paid off in 2015.

The General Fund budget deficit for Fiscal Year 2011 will be reduced by the difference between the General Fund portion of the settlement of $32.0 million (included in the $179.1 million projected deficit) and the debt service amount of $7.6 million due in Fiscal Year 2011 under the financing plan. This constitutes a reduction of approximately $25.2 million in expense to the General Fund in Fiscal Year 2011.

Postpone City Administration Building (CAB) Sprinklers
Fiscal Year 2011 Expenditure Reduction: $5.5 million
Postpone indefinitely the installation of fire sprinklers and spot asbestos treatment for the City Administration Building (CAB) in Fiscal Year 2011.

Transfer Mission Bay Revenue
Fiscal Year 2011 Revenue Increase: $4.3 million
Fiscal Year 2009 and prior year Mission Bay lease revenue will be transferred from the Mission Bay Improvements Fund to mitigate the Fiscal Year 2011 deficit. An analysis was conducted on projects supported by Mission Bay lease revenues. Projects funded by the Mission Bay Improvements Fund listed in **Table 4** below will be funded by lease revenues received after July 1, 2009. Projects in the Regional Parks Improvement Fund are recommended to continue at the current schedule. In addition to the $4.3 million to be transferred to the General Fund, a budget adjustment is required totaling $0.3 million because revenues were not received as anticipated in prior years to support existing appropriations. The budget reduction to these projects will be implemented as part of the Fiscal Year 2010 budget amendment.

Mission Bay Improvement Fund Projects
Table 5

Project	Amount
AGF00004 Mission Bay Improvements Annual Allocation	$ 2,501,802
S10069 Mission Bay Park Drinking Fountains Replacement	150,000
S10070 Mariner's Point Road Curbs and Parking Lot Improvements	400,000
S10071 Vacation Isle North Cove Parking Lot Security Lighting	150,000
S10072 Vacation Isle North Cove Road Improvements	150,000
S10073 Vacation Isle Northeast Parking Lot Security Lighting	150,000
S10074 West Bonita Cove Children's Play Area Upgrades	200,000
S10075 West Ski Island Shoreline Stabilization	500,000
S10076 Sunset Point Parking Lot Security Lighting	150,000
S10078 Mission Point/Bayside Walk Security Lighting Upgrades	275,000
Total Project Appropriations	**$4,626,802**
Revenue Shortfall	**(348,014)**
Amount to Transfer to the General Fund	**$4,278,788**

Release Additional Undesignated Fund Balances
Fiscal Year 2011 Revenue Increase: $9.5 million
Undesignated fund balances will be released based upon a review of fund balances to identify obsolete funds where the purpose for which the fund was created is no longer needed and where the original source of funds was General Fund revenue. This is expected to result in an estimated one-time revenue increase to the General Fund of $9.5 million. Below are the funds and a brief description of each:

- The De Anza Operating Fund was created to collected revenue and expenditures from the management of the De Anza Point mobile home park by a property manager. These funds have historically been used to fund repairs and infrastructure improvements to the property. However, fund balance has accumulated beyond operational needs. The estimated fund balance is $7.8 million. It is recommended that only $7.5 million be transferred to the General Fund in Fiscal Year 2011.

- The Library System Improvement Program Fund was established to fund Library capital projects. Primary funding for this fund includes transfers from the General Fund as well as Transient Occupancy Tax (TOT) revenue. Fund balance currently exceeds the funding requirements for current projects. This report requests the waiver of the San Diego Municipal Code Section 35.0128(a) and Section 22.0228 restrictions on the use of TOT revenue in Fiscal Year 2011 to allow the remaining balance of the fund of $2.0 million to be transferred to the General Fund.

Ongoing Expenditure Reductions and Revenue Increases ($20.1 million)

Adopt Parking Utilization Study
Fiscal Year 2011 Revenue Increase: $2.6 million
Adoption of the Parking Utilization Study will provide the flexibility to set parking meter rates and the hours of parking meter operation. These changes in conjunction with other parking meter technologies are projected to result in an estimated net increase to the General Fund revenue of $2.6 million annually beginning in Fiscal Year 2011.

Adjustment to Pension ARC
Fiscal Year 2011 Expenditure Reduction: $9.7 million
On September 18, 2009, San Diego City Employees' Retirement System's (SDCERS) actuary, Cheiron, released a projected Annual Required Contribution (ARC) payment for Fiscal Year 2011 of $224.8 million city-wide based on actuarial methodologies determined by the SDCERS' board. This assumption does not reflect the salary freeze for Fiscal Year 2010, the reduced Deferred Retirement Option Plan (DROP) interest rates for retirees, and savings from the new pension plan for new hires. Therefore, the forecasted ARC for Fiscal Year 2011 is expected to be approximately $12.0 million lower city-wide or approximately $9.6 million lower for the General Fund. The actual ARC for Fiscal Year 2011 will be released sometime in December 2009. Should the actual number differ from our current projections, an adjustment will be made to the budget revision prior to June 14, 2010, the date the City Council is expected to adopt the Fiscal Year 2011 budget for non-General Fund departments.

Information Technology (IT) Savings General Fund
Fiscal Year 2011 Expenditure Reduction: $3.0 million
In Fiscal Year 2009, the City began the process of selectively outsourcing its information technology (IT) services by opening competitive bids, with the goal of maintaining or increasing service performance levels and at the same lowering costs. Selected IT services include the Help Desk and Desktop Support, as-needed SAP technical support, telecommunications, and Data Center. Other services will be evaluated in the future. These bidding efforts are projected to reduce the General Fund expenditures for IT by $3.0 million in Fiscal Year 2011.

Reduce Arts and Culture
Fiscal Year 2011 Expenditure Reduction: $0.7 million
This represents a 10.0 percent reduction in funding for the organizational support of arts, culture, and community festivals. The TOT allocation for arts has been held constant for the past four fiscal years.

Reduce Convention Center TOT Support
Fiscal Year 2011 Expenditure Reduction: $0.5 million
Reduction in Transient Occupancy Tax (TOT) funding support for the operation and maintenance of the Convention Center.

Deferred Maintenance Debt Service
Fiscal Year 2011 Expenditure Reduction: $3.6 million
A portion ($3.6 million) of the total annual debt service payments in Fiscal Year 2011for deferred maintenance bonds will be paid from the Capital Outlay Fund rather than the General Fund. Debt service is expected to increase in Fiscal Year 2011 to $9.5 million as new bonds are issued to continue the work on deferred capital projects.

Department Reduction Detail

General Fund Departments

Administration

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*
FY10	*3.00*	*$ 91,627*	*$ 6,586*	*$ -*	*$ 98,213*
FY11	*3.00*	*$ 236,231*	*$ 36,380*	*$ -*	*$ 272,611*

Reduction of Executive Director
Reduction of 1.00 Executive Director position from the Citizen's Review on Police Practices program. The program will be transferred and staffed by the Executive Director of the Human Relations Commission (HRC) in the Human Resources Department.

Reduction in Non-Personnel Expenses
Reduction in non-personnel expense budget. No service level impacts are anticipated.

Reduction of Equal Opportunity Contracting Program (EOCP) Staff Support Position
Reduction of 1.00 Supervising Management Analyst position within the EOCP. The responsibilities associated with the position will be delegated to the Program Manager. The immediate purchase and implementation of the contract compliance software will mitigate the service level impacts.

Reduction of Emergency Medical Services (EMS) Staff Support Position
Reduction of 1.00 Administrative Aide II position from the EMS Program. The responsibilities associated with the position will be delegated to the Program Manager.

Assistant Chief Operating Officer

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*
FY10	*2.00*	*$ 92,440*	*$ 4,613*	*$ -*	*$ 97,053*
FY11	*2.00*	*$ 184,879*	*$ 9,226*	*$ -*	*$ 194,105*

Reduction of Program Manager
Reduction of 1.00 Program Manager position. No service level impacts are anticipated.

Reduction of Executive Secretary
Reduction of 1.00 Executive Secretary position. No service level impacts are anticipated.

Reduction in Per Diem/Travel Expenses
Reduction in per diem/travel expenses. No service level impacts are anticipated.

Business Office

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*
FY10	*2.00*	*$ 101,991*	*$ 58,128*	*$ -*	*$ 160,119*
FY11	*2.00*	*$ 203,981*	*$ 116,256*	*$ -*	*$ 320,237*

Reduction of Program Manager
Reduction of 1.00 Program Manager position. The responsibilities associated with the position will be delegated to the current BPR Program Manager, along with assistance from Business Office staff.

Reduction of Department Director
Reduction of 1.00 Department Director position. The responsibilities associated with the position will be delegated to current Business Office staff.

Reduction in Non-Personnel Expenses
Reduction in non-personnel expenditures. This may limit the ability of the department to access consultant services for the implementation of the City's Managed Competition/outsourcing efforts and eliminates the funds needed to perform a resident satisfaction survey.

City Attorney

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*
FY10	*0.00*	*$ -*	*$ -*	*$ -*	*$ -*
FY11	*0.00*	*$ 1,501,571*	*$ -*	*$ -*	*$ 1,501,571*

Increase of Vacancy Savings
Increase in Fiscal Year 2011 vacancy savings. The City Attorney's Office will take steps towards eliminating waste, streamlining operations, and implementing innovative General Fund cost savings measures.

City Comptroller

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*
FY10	*4.00*	*$ 120,831*	*$ 9,297*	*$ (91,032)*	*$ 39,096*
FY11	*11.00*	*$ 680,260*	*$ 701,038*	*$ (182,064)*	*$ 1,199,234*

SAP Implementation Savings
Reduction in charges from the San Diego Data Processing Corporation (SDDPC), associated with shutting down the AMRIS and CAPPS systems.

Reduction of Interns
Reduction in hourly wages used for interns. This will impact the department’s ability to respond to project analysis requests.

Efficiencies from SAP
Reduction of 2.00 Accountant II positions and 5.00 Account Audit Clerk positions due to efficiencies gained with the implementation of OneSD.

Reduction of Accountant II Positions
Reduction of 3.00 Accountant II positions. This will impact service levels in support in reporting, fund maintenance, and customer service.

Combine Information System Analysts (ISAs) in Finance Group
Reduction of 1.00 Information System Analyst II position. The department will rely on IT services from the remaining Information System Analysts within the Finance departments.

Attachment A

City Council Administration

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*
FY10	*0.00*	*$ -*	*$ 12,500*	*$ -*	*$ 12,500*
FY11	*0.00*	*$ -*	*$ 25,000*	*$ -*	*$ 25,000*

Reduction in Non-Personnel Expenditure
Reduction to Council Administration non-personnel expenditures as a result of efficiencies identified in the department is not anticipated to impact service levels.

City Planning & Community Investment

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*
FY10	*7.20*	*$ 174,911*	*$ 365,721*	*$ -*	*$ 540,631*
FY11	*7.20*	*$ 566,340*	*$ 614,745*	*$ -*	*$ 1,181,085*

Reduction of Overtime Budget
Reduction eliminates the department's entire overtime budget. This will affect the department's ability to regularly attend community meetings with planning groups, the Community Planners Committee, and a number of other stakeholders.

Reduction of Redevelopment Lease Agreement
Reduction to the City's annual lease payment is contingent upon reaching an agreement with Wal-Mart to accept a lump sum payment and termination of the lease. The City Council will need to take action on this reduction after Wal-Mart agrees to the proposed terms.

General Fund Rent Obligation
Relief of rent obligation due to the transfer of Economic Development staff from Civic Center Plaza (CCP) to the City Administration Building (CAB).

Reduction in Non-Personnel Expenses
Reduction in non-personnel expenses will result in a reduction in community mailers, travel and training requests, transportation allowances, and in-house graphics assistance.

Senior Planner Adjustments
Reduction of 2.00 Senior Planner positions from three-quarter to half time.

Reduction of Information Systems Technician
Reduction of 0.20 Information Systems Technician position. No service level impacts are anticipated.

Reduction of Word Processing Operator
Reduction of 1.00 Word Processing Operator position. No service level impacts are anticipated.

Reduction of Clerical Assistant II
Reduction of 0.50 Clerical Assistant II position. This will impact the department's ability to process, monitor, and record invoices, payments, and deposits for various services among different CPCI funds, other departments, and outside agencies. Other department administrative services will be reduced or eliminated including the department's Rewards and Recognition program.

Reduction of Senior Clerk/Typist
Reduction of 1.00 Senior Clerk/Typist position. Planning group and other public correspondence, as well as many administrative and organizational functions, will be eliminated or transferred to a professional level position.

Reduction of Senior Management Analyst
Reduction of 1.00 Senior Management Analyst position. Department Capital Improvements Program work and oversight of the Regional Park and Mission Bay Improvements Funds will be transferred. Budget analyst support to the community plan update work program and other projects, as well as budget monitoring, analyzing, and reporting abilities, will be reduced.

Reduction of Historic Senior Planner
Reduction of 1.00 Historic Senior Planner position. This will slow new historic district designations and reforms to historic district policies and procedures, from five-to-six per month to two-to-three per month.

Reduction of Project Officer I
Reduction of 1.00 Project Officer I position. Project load will be assigned to a Senior Planner. The Recreation Element of community plan updates will be delayed, as will policy creation. Task force representation will be limited, while Facility Financing plans will be on hold or transferred.

Reduction of Associate Planner
Reduction of 1.00 Associate Planner position. This may result in delayed project review timelines.

Community & Legislative Services

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*
FY10	*0.00*	*$ -*	*$ -*	*$ -*	*$ -*
FY11	*2.50*	*$ 210,852*	*$ -*	*$ 112,800*	*$ 323,652*

Reduction of Vacant Positions
Reduction of 1.00 Council Representative II and 1.00 Program Manager positions.

Reduction in Position Funding
Reduction of 0.50 Council Representative II position.

City TV Grant Fund Revenue
Revenue from Cox Grant Fund to cover expense of 1.00 Program Manager position.

Debt Management

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*
FY10	*3.00*	*$ 58,769*	*$ 46,017*	*$ -*	*$ 104,785*
FY11	*3.00*	*$ 253,607*	*$ 90,902*	*$ -*	*$ 344,509*

Reduction of Non-Personnel Expenses
Reduction of non-personnel expenses. No significant service level impacts are anticipated.

Department-Wide Training
Reduction in the department-wide training budget. This will not impact the department's ability to meet essential training needs.

Reduction of Executive Secretary
Reduction of 1.00 Executive Secretary position. This will have no service impact as the department and the City Comptroller's Office, in a collaborated effort, will share an Executive Secretary position that is currently budgeted within the Comptroller's Office.

Reduction of Program Coordinators
Reduction of 4.00 Program Coordinator positions. The responsibilities associated with these positions will be delegated to the remaining professional staff in the department.

Addition of Senior Management Analysts
Addition of 2.00 Senior Management Analyst positions to continue the work of complying with post bond issuance obligations and regulations.

Department of IT

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*
FY10	*0.00*	*$ -*	*$ 68,887*	*$ -*	*$ 68,887*
FY11	*0.00*	*$ -*	*$ 137,774*	*$ -*	*$ 137,774*

General Fund PC Replacement
Reduction in funding for General Fund PC replacement. All scheduled PC replacements or upgrades, based on the previous 4-year lifecycle, will be suspended; only break-fix services will be provided to General Fund departments.

Development Services-NCC

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*
FY10	*6.00*	*$ 125,832*	*$ 690*	*$ -*	*$ 126,522*
FY11	*6.00*	*$ 287,641*	*$ 1,380*	*$ -*	*$ 289,021*

Attachment A

Reduction of Clerical Assistant II
Reduction of 1.00 Clerical Assistant II position. This will result in a loss of service levels in administrative support; mail delivery, provision of office supplies, and case setup will be delayed.

Reduction of Community Development Specialist II
Reduction of 1.00 Community Development Specialist II position. Responsibility of the Vacant Properties Program will shift to the Senior Zoning Investigator.

Reduction of Utility Positions
Reduction of 1.00 Utility Supervisor position, 1.00 Utility Worker I position, and 2.00 Utility Worker II positions. This will result in the delay of removal of obsolete traffic markings and graffiti tags within the Public Right-of-Way.

Engineering & Capital Projects

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*
FY10	*2.00*	*$ 57,536*	*$ 613,036*	*$ -*	*$ 670,572*
FY11	*2.00*	*$ 115,072*	*$ 1,226,072*	*$ -*	*$ 1,341,144*

Reduction of Positions
Reduction of 0.50 Payroll Specialist II, 0.50 Student Engineer, and 1.00 Senior Department Human Resources Analyst positions, and of various non-personnel expenses within the Business and Support Services division. No service level impacts are anticipated.

Reduction in Non-Personnel Expenses
Reduction in non-personnel expenses department-wide. Department will have diminished resources for training/developing staff and for implementing new programs focused on efficiency improvements.

Environmental Services

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*
FY10	*0.00*	*$ -*	*$ -*	*$ -*	*$ -*
FY11	*12.35*	*$ 716,084*	*$ 2,583,107*	*$ -*	*$ 3,299,191*

4/10/5 Work Schedule/Reorganization of Service Delivery
Reduction of 12.35 FTE positions involves changing the residential refuse, recycling, and yard waste collection routes. Employees will work four days a week, 10 hours a day with trucks being utilized 50 hours a week to achieve improved efficiency and budgetary savings.

Extend repayment of Miramar Place OPS
Reduction is predicated on the renegotiation of the General Fund repayment to the Refuse Disposal Enterprise Fund for the purchase of the Miramar Place Operations Station, extending the loan agreement through 2016 for a total of six more years.

Ethics Commission

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*
FY10	*1.00*	*$ 25,285*	*$ -*	*$ -*	*$ 25,285*
FY11	*1.00*	*$ 75,854*	*$ -*	*$ -*	*$ 75,854*

Reduction of City Attorney Investigator
Reduction of 1.00 City Attorney Investigator position. This will impact the Ethics Commission's ability to conduct efficient and thorough investigations into alleged violations of the City's Ethics Laws, Campaign Laws, and Lobbying Laws.

Financial Management

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*
FY10	*0.00*	*$ -*	*$ 102,025*	*$ (40,354)*	*$ 61,671*
FY11	*1.00*	*$ 77,940*	*$ 197,897*	*$ (158,648)*	*$ 117,189*

Reduction of Non-Personnel Expenses
Reduction in miscellaneous non-personnel expenses that are used to absorb unexpected expenses.

Reduction of Limited PBF Position
Reduction of a reimbursable Senior Budget Development Analyst position that was created to support development of Public Budget Formulation (PBF), the new budget system, and will not be needed when PBF goes-live this fiscal year.

Reduction of IT Support- FMIS
Reduction in support of the old budget system (FMIS) as well as other clean-up of DPC charges. No service impact is associated with this reduction as long as PBF, the new budget system, goes live this fiscal year.

Fire-Rescue

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*
FY10	*63.00*	*$ 6,394,625*	*$ 578,216*	*$ -*	*$ 6,972,841*
FY11	*63.00*	*$ 12,964,331*	*$ 1,156,431*	*$ -*	*$ 14,120,762*

Reduction in Uniform Allowance
Reduction in non-personnel expenses for dry goods and wearing apparel. This reduction is in line with the negotiated labor agreement.

Savings from Cancelled Fire Academies
Reduction in non-personnel expenses for props, equipment, and other supplies due to the cancellation of scheduled fire academies.

Reduction to the New Construction/Plan Check Program
Reduction of 3.00 Fire Prevention Inspector II positions and 1.00 Fire Prevention Supervisor position, and in vehicle costs and associated position special pays. Reduction reflects the decrease in demand for services related to new development and construction.

Reduction of Extended Warranty for 93 Zoll Monitors
Reduction eliminates the extended warranty on Zoll Monitors until 2015, as they will be replaced in June of 2010.

Reduction in Company Evaluations
Reduction eliminates overtime for two instructors that conduct company evaluations. This may result in delayed delivery of required training. Additional administrative duties will be delegated to a Battalion Chief.

Elimination of Lifeguard Sergeant Scheduler
Reduction of 1.00 Lifeguard Sergeant assigned to scheduling, and associated specials pays. The responsibilities associated with the position will be delegated to the remaining sergeants assigned to operations.

Reduction in Equipment and Facilities Expenditures
Reduction in non-personnel expenses in equipment and facilities expenditures. This will impact the replacement and maintenance of aging equipment and facilities-related items.

Reduction of Fire Dispatch Administrator
Reduction of 1.00 Fire Dispatch Administrator position. The responsibilities associated with the position will be delegated to the Emergency Resource Officers and the Fire dispatch supervisors.

Reduction of Lifeguard Lieutenant
Reduction of 1.00 Marine Safety Lieutenant position, and associated non-personnel expenses and special pays. This will reduce senior leadership supervision and oversight of daily and emergency operations, and may reduce the ability to manage and participate in regional cooperative safety response efforts.

Night Detail Overtime Inspections
Reduction eliminates night detail overtime inspections. The elimination of these inspections may result in nightclub overcrowding.

Shift Training Hours to Up Staff for High Attendance and Reduce Training Staff Service-Wide
Reduction of 1.00 Marine Safety Lieutenant position and training. The lifeguards use an overlap day for training on Wednesdays, with half the force trained every other week. Training will be reduced by two-thirds, and the overlap days shifted to weekends to reduce overtime related to coverage on the beaches.

Suspension of Increase in Reserve Fleet
Suspension in the increase of 10 additional reserve Type 1 apparatus (the need for additional surge capacity was identified

in the 2003 and 2007 wildfire action reports). This will result in a decrease of available engines for surge capacity during major emergencies.

Elimination of Service at Torrey Pines for 9 Months
Reduction of 3.00 Lifeguard II positions and associated special pays from September through May. This will eliminate the immediate, on-scene response to water-related and beach emergencies.

Reduction of Service at Torrey Pines in the Summer
Reduction of 1.00 Lifeguard II position from June through August at Torrey Pines Beach. This will eliminate the presence of an advanced trained supervising lifeguard to oversee and manage beach operations.

Reduction of Lifeguard II at Wind & Sea
Reduction of 1.00 Lifeguard II position and associated special pays at Wind & Sea for 12 weeks in summer and relief hours in winter. This will eliminate the senior/lead lifeguard at Wind & Sea beach.

Implement Rolling "Brown-Outs" to Eliminate Eight Engines
Implementation of rolling services for eight engines. This may result in increased response times to emergency calls.

Reduction of Vacant Positions
Reduction of 50.00 FTE vacant positions for an additional reduction in the Fire-Rescue Department budget of $3.7 million. The savings from these positions being eliminated have already been included in the vacancy savings that was already part of the calculation of the Fiscal Year 2011 deficit.

General Services-Facilities

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*
FY10	*4.00*	*$ 110,331*	*$ 85,500*	*$ 1,244,211*	*$ 1,440,042*
FY11	*4.00*	*$ 295,644*	*$ 171,000*	*$ 2,488,422*	*$ 2,955,066*

Reduction in Contractual Services
Reimbursement for San Diego Theatre expenses is anticipated to be $50,000 less in Fiscal Year 2011 and is being reduced.

Tenant Improvements/Deferred Maintenance Crew Transfer
A total of 15.50 FTE positions will be reassigned to work on tenant improvement/deferred maintenance reimbursable projects. Response times for general facility repairs will increase due to reduced resources.

ADA/Deferred Maintenance Crew Transfer
A total of 12.50 FTE positions will be assigned to perform ADA/deferred maintenance reimbursable projects. Response times for general facility repairs will increase due to reduced resources.

Reduction of HVAC Supervisor
Reduction of 1.00 Heating, Ventilation, Air Conditioning Supervisor position. The responsibilities associated with the position will be delegated to the Building Maintenance Supervisor.

Project Officer (PO) II & Construction Estimator Substitution
1.00 Project Officer II position and 1.00 Construction Estimator position will be replaced with 1.00 Building Maintenance Supervisor position. This will result in delayed detailed project estimates, reduced oversight of contracts, and a need for additional project management support from the Engineering and Capital Projects Department.

Reduction of Carpenter Supervisor
Reduction of 1.00 Carpenter Supervisor position. The responsibilities associated with the position will be delegated to the Building Maintenance Supervisor.

Reduction of Plumber Supervisor
Reduction of 1.00 Plumber Supervisor position. The responsibilities associated with the position will be delegated to the Building Maintenance Supervisor.

Reclassification of an Associate Mechanical Engineer
An Associate Mechanical Engineer position will be reclassified to an Associate Civil Engineer position to perform a broader range of contractual duties given the reduced staffing proposed.

General Services-Street

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*
FY10	*1.00*	*$ 22,811*	*$ 263,828*	*$ 435,837*	*$ 722,475*
FY11	*1.00*	*$ 68,434*	*$ 527,655*	*$ 871,673*	*$ 1,467,762*

Reassign Concrete Crew
A concrete crew of 10.00 FTE positions will be reassigned to perform reimbursable work for disability services and General Services bond-funded capital improvement projects. The reassignment of this crew will increase workload for the remaining two concrete crews and delay response time to concrete requests from six months to nine months.

Reduction of Palm Tree Trimming
Reduction will eliminate planned palm tree trimming; only urgent trimming will be addressed.

Reduction of Root Pruning
Reduction of the root pruning contract will result in an increase in tree damage to sidewalks. The cost of pruning trees related to sidewalk repairs will be included in the sidewalk repair contract and will increase the cost of repair by 15%.

Reduction of Broadleaf Tree Trimming
Reduction of the broadleaf tree trimming contract will completely eliminate planned broadleaf tree trimming; only urgent trimming will occur.

Reduction of Horticulturist
Reduction of 1.00 Horticulturist position will reduce oversight of tree trimming contracts and will impact issuance of permits and inspections of newly planted trees. Remaining duties will be assigned to the Public Works Supervisor, who is a Certified Arborist.

Human Resources

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*
FY10	*2.00*	*$ 41,689*	*$ 82,971*	*$ -*	*$ 124,660*
FY11	*2.00*	*$ 122,656*	*$ 197,524*	*$ -*	*$ 320,180*

Reduction of Diversity Program
Reduction of 1.00 Organizational Effectiveness Specialist III position and the entire Diversity program will require that diversity training be conducted by the Labor Relations staff.

Reduction of Employee Training and Development
Reduction of 1.00 Word Processing Operator position and non-personnel expensed related to the Employee Training and Development program.

Reduction of Non-Personnel Expenses
Reduction in non-personnel expenses for the Human Relations Commission. No service level impact is anticipated.

Reduction of Executive Performance Pay
Reduction in Executive Performance Pay.

Library

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*
FY10	*53.26*	*$ 1,271,042*	*$ 402,086*	*$ -*	*$ 1,673,128*
FY11	*53.26*	*$ 2,924,412*	*$ 856,012*	*$ -*	*$ 3,780,424*

Reduction of Resource Development Officer
Reduction of 1.00 Resource Development Officer. No service level impact is anticipated.

Reduction of Library Matching Fund
The Library Matching Fund will be reduced from $1.25 million to $1 million.

Reduction of Account Clerk and Senior Clerk Typist in the Library Business Office
Reduction of 1.00 Account Clerk and 1.00 Senior Clerk Typist. The responsibilities associated with these positions will be delegated to other Library staff.

Reduction of Librarian II for Electronic Services Support
Reduction of 1.00 Librarian II position. This will impact electronic services support, which will decrease the department's ability to keep up with current technologies for libraries and lower the interaction with the public who are having difficulties accessing library databases.

Discontinue Mailing Overdue Materials Notices to Patrons
Reduction to the postage and mailing budget will eliminate the first and second mailings of overdue materials notices.

Reduction in the Number of Electronic Information Databases Leased for Public and Staff Research
Reduction in the number of electronic information databases the Library leases each year.

Reduction in the Number of Microsoft Office Licenses for Public Computers
Reduction in the number of Microsoft Office licenses on public access computers from 640 to 100 licenses across 36 library locations. The department will replace the 540 licenses lost with a free product called Open Office.

Reductions in Technical Services (Catalog/Order/Processing)
Reduction of 2.00 Librarian III positions, 2.00 Sr. Library Technician positions, 2.00 Library Technician positions, and 2.00 Library Clerk positions. This will cause delays in getting library materials to patrons, in resolving material ordering problems, in the speed and quality of cataloging library materials, and cause backlogs in ordering library materials.

Reduction of Bindery Budget
Reduction to the bindery budget will result in the department only being able to bind government documents that are not accessible in other formats.

Pairing of 16 Branches
Reduction includes the pairing of 16 branches and a reduction of 41.26 FTE positions. The pairing of branches will create a 36-hour, Tuesday through Saturday schedule, reducing the number of open days from six per week to five per week. This will impact children's services and programs, community outreach, and meeting room scheduling. Sunday service at 12 branches is not affected.

Office of the Chief Financial Officer

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*
FY10	*0.00*	*$ -*	*$ 1,000*	*$ -*	*$ 1,000*
FY11	*0.00*	*$ -*	*$ 1,000*	*$ -*	*$ 1,000*

Reduction of Equipment Outlay
Reduction of equipment outlay. No service level impacts are anticipated.

Office of the City Clerk

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*
FY10	*1.00*	*$ 61,236*	*$ 47,000*	*$ -*	*$ 108,236*
FY11	*1.00*	*$ 42,471*	*$ 25,000*	*$ -*	*$ 67,471*

Department Savings and One-Time Projects
Reduction in non-personnel expenses due to efficiencies achieved by the department. No service level impacts are anticipated.

Reduction in Personnel Expenses
Reduction in hourly wages and budgeted overtime. These expenses can be reduced for the current fiscal year, but due to State requirements for noticing and docket distribution, the department must have funds budgeted for this purpose in the future.

Reduction of Vacant Position
Reduction of 1.00 vacant Deputy City Clerk I position.

Office of the City Treasurer

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*
FY10	*14.00*	*$ 271,463*	*$ 186,200*	*$ (62,000)*	*$ 395,663*
FY11	*14.00*	*$ 682,519*	*$ 213,700*	*$ (124,000)*	*$ 772,219*

Reorganization of Delinquent Accounts Program
Reduction of 2.00 Collection Investigator I positions, 1.00 Collection Investigator II position, and 1.00 Collection Investigator III position, and associated non-personnel expense and revenue. This will result in fewer Small Claims Court lawsuits filed on delinquent accounts, which may delay or impact collection efforts.

Consolidation of Delinquent Accounts Program and Parking Administration Program
Reduction of 1.00 Clerical Assistant II position, 1.00 Senior Account Clerk position, 2.00 Clerical Assistant II positions,

and associated non-personnel expense and revenue. This will potentially decrease the level of customer service and reduce supervision, and the collection of delinquent account revenue may be affected long-term.

Treasury Operations Reorganization and Lobby Consolidation
Reduction of 1.00 Public Information Clerk position and 1.00 Senior Cashier position, and associated non-personnel expense. This will potentially decrease the level of customer service due to longer lobby lines/waits and increase the waiting time on the phones.

Reduction of Treasury Operations Vacant Positions
Reduction of 1.00 Field Representative position, 1.00 Account Clerk position, and 1.00 Clerical Assistant II position. This will reduce research of businesses being out of compliance, delay the implementation of Treasury projects, and may lead to longer call wait times in the Business Tax call center.

Reduction of Information Systems Analyst
Reduction of 1.00 Information Systems Analyst IV position will result in a decrease in Treasury systems and applications oversight and reduced assistance to other departments regarding electronic banking, online payments, and IT projects.

Park and Recreation

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*
FY10	*20.71*	*$ 369,369*	*$ 653,247*	*$ (50,000)*	*$ 972,616*
FY11	*31.68*	*$ 1,557,058*	*$ 2,186,261*	*$ 173,953*	*$ 3,917,272*

Beverage Vending Machine Program Revenue Transfer
Cessation of the distribution of vending machine revenues to employee groups and recreation councils in order to deposit into General Fund. Impacts include a reduction in program and special event supplies and in additional recreation center hours purchased by recreation councils.

Cellular Antenna Funds Transfer
Transfer of the antenna lease revenues to the General Fund. Per the City Council Policy, the Park and Recreation Director has discretion on fund expenditures.

Suspension of EGF Transfer to Open Space CIP
Suspension of the transfer from the Environmental Growth Fund to Open Space CIP projects. Impacts may include increased erosion, expansion of invasive plant species, and a reduction in trail repairs and expansion.

Reduction of Recreation Aide in Balboa Park
Reduction of 0.50 Recreation Aide position. No service level impacts are anticipated.

Modification of Golf Operations Land-Use Payment
Modification of land-use payment to reflect the current Consumer Price Index, changing the fixed flat cost per acre from $1,500 to $1,806, a 20.4 percent increase.

Chula Vista Reimbursement for Otay River Valley
The City of Chula Vista has agreed to reimburse the department for ranger services within parts of the Otay Valley Regional Park, per the Joint Exercise of Powers Agreement (JEPA).

Suspension of San Dieguito JPA Payment
Current JPA services for maintenance may need to be delayed, deferred, transferred or discontinued. City Attorney review confirms viability of proposal. (Endowment portion of payment is estimated at $35,410.) This is a one-time suspension.

Park Maintenance Reorganization
Reduction of 7.97 FTE positions as a result of the reorganization of park maintenance and initiation of mobile crew concept to provide general landscape and facility maintenance operations by creating five year-round roving crews to provide daily maintenance in each regional park, and ten year-round mobile crews and three shared crews for Community Parks I & II park maintenance.

Modification of Kumeyaay Lake Maintenance
Reduction eliminates pumping services provided by the Storm Water Department. The department will utilize in-house staff to manage lake levels for mosquito infestation as mandated by the County. No service level impacts are anticipated.

Reduction of Rancho Encantada Ranger Position
Reduction of 1.00 Park Ranger position. No service level impacts are anticipated.

Modification of Brush Management Program
Reduction of 1.00 Utility Worker I position and 2.00 Laborer positions and associated non-personnel expenses due to new efficiencies in the brush management program. This reduction will not affect the number of target acres thinned. No

service level impacts are anticipated.

Modification of Street Median Maintenance Program
Reduction of 1.00 Grounds Maintenance Worker position and associated non-personnel expenses. Maintenance to all medians will be eliminated in Fiscal Year 2011.

Reduction of Mission Bay Maintenance Staff and Contractor Supervision
Reduction of 1.00 Grounds Maintenance Supervisor position in Mission Bay and associated non-personnel expenses. Service level impacts include decreased customer response times, delays in assessing and correcting maintenance problems, and safety and security issues.

Reduction of Citywide Park Maintenance Services Supervision
Reduction of 1.00 Grounds Maintenance Manager position and associated non-personnel expense. Service level impacts include decreased customer response times, delays in assessing and correcting maintenance problems, and safety and security issues.

Cessation of Park Turf Fertilization Program
Reduction of 3.00 Equipment Operating positions and associated non-personnel expenses. Turf fertilization at all parks will be eliminated, reducing the overall health of both athletic and passive turf.

Reduction of Citywide Facility Repair
Reduction of 1.00 Utility Worker I for citywide facility repairs will impact the ability to provide routine and emergency maintenance services to buildings and facilities throughout the park system.

Modification of Aquatic Features Safety Inspection and Maintenance Program Schedule
Rescheduling of staff from day shift to day and night shifts in order to reduce the amount of overtime needed to respond to after-hours calls. No service level impacts are anticipated.

Reduction of Sports Turf Maintenance
Reduction of 1.00 Seven-Gang Mower Operator position and turf maintenance for Robb Field, Morley, Penn Athletic, Allied Gardens, and Lower Lewis Sports Field Joint Use will result in lower quality of turf.

Reduction of Balboa Park Parking Lots and Road Sweeping Services
Reduction of 1.00 Light Equipment Operator position. Sweeping of parking lots and roads will be reduced from one time per week to sweeping only as required to meet storm water requirements. There are no service level impacts as park maintenance staff will absorb duties.

Reduction of Mission Bay Aquatic Maintenance
Reduction of 1.00 Utility Worker position and associated non-personnel expenses. Potential impacts include decreased response time for graffiti removal, litter removal, and sign installation and reduced cleaning of park amenities.

Mechanized Beach Refuse Removal Support
Reduction of 1.00 Laborer position and associated non-personnel expenses. Support to mechanized beach trash removal will be eliminated. Impacts include delays in removal times and waste removal route schedules, increased visible litter, and degraded park appearance.

Cessation of Fire Ring Program
Reduction of 2.00 Equipment Operator II positions and the removal of 186 fire rings located along the ocean front and Mission Bay shorelines and eliminates associated maintenance. A potential impact is the starting of illegal fires in the sand by the public.

Winter Restroom Closures
Reduction of 2.21 Grounds Maintenance Worker positions and closure of 13.5 restrooms from November 1 to March 30. Restrooms recommended for closure include Bahia Point, El Carmel, East Bonita, Middle Ski Beach, North Cove, North Ski Beach, North Tecolote, Playa One, Playa Three, South Crown, West Vacation, Youth Camp, half of the South Kellogg restroom and the North Mission Beach restroom. Potential impacts would include higher use at remaining facilities.

Reduction of Shoreline Beach and Mission Bay Beach Maintenance
Reduction of 1.00 Equipment Operator II position and 1.00 Heavy Truck Driver I position and associated non-personnel expenses in Shoreline and Mission Bay Beach. Potential impacts include decreased response times for non-routine emergency situations such as dead animal removal, storm repair and mitigation actions, reduced beach maintenance services, reduced beach restoration projects, and reduced beach grooming activities.

Reduction of Park Ranger Program Support in Balboa Park
Reduction of 1.00 Grounds Maintenance Worker II position and associated non-personnel expenses. Program and safety enhancement project support to park rangers will be eliminated, which will impact sign and trail maintenance, erosion control work, and support to volunteer projects.

Reduction of Department Grant Resource Development Support
Reduction of 1.00 Associate Management Analyst position dedicated to grant administration. Impacts include extended times for responding to mandated contract administrative requirements, project close-out and audit actions, and a reduction in the department's ability to develop, prepare, and secure new grants for capital and operational needs.

Personnel

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*
FY10	*1.00*	*$ 28,651*	*$ 92,500*	*$ -*	*$ 121,151*
FY11	*1.00*	*$ 85,953*	*$ 185,000*	*$ -*	*$ 270,953*

Reduction of Medical Background and Random Drug Testing
Reduction of funding for the mandated random drug testing program for Police, Fire, and Lifeguards. This program also provides medical testing required for class A/B licenses necessary by law to drive fire engines, trucks, and other emergency fire-rescue apparatus.

Reduction of Fingerprinting/Background Checks
Reduction in funding for fingerprinting, evaluating, and screening criminal records checks for new and current City Employees.

Reduction of Exam Location Rentals
Reduction of funding for testing location rentals will limit the department in providing locations best suited for various types of exams.

Reduction of Employee Recognition Program
Reduction will completely eliminate the funding for the Employee Recognition Program and may have a negative impact on employee morale.

Reduction of Information Systems Analyst
Reduction of 1.00 Information Systems Analyst IV position. This will potentially delay responses to Public Record Act requests requiring data production and/or manipulation; delays in responding to requests from the Mayor and City Council on statistical reporting; delays in producing exam results, and other data systems needs of the Personnel Department and other Citywide departments requiring data for personnel-related costs.

Police Department

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*
FY10	*261.75*	*$ 3,395,701*	*$ 876,121*	*$ -*	*$ 4,271,822*
FY11	*261.75*	*$ 8,600,343*	*$ 3,327,246*	*$ -*	*$ 11,927,589*

Reduction of Budgeted Vacation Expenses
Reduction eliminates the budgeted amount for vacation, which is already captured elsewhere in the department's budget.

Reduction of Industrial Leave Expenses
Reduction eliminates the budgeted amount for industrial leave, which is already captured elsewhere in the department's budget.

Reduction of Mounted Enforcement Program
Reduction 1.00 Sr. Stable Attendant position and elimination of the mounted enforcement program. Equipment will be stored or auctioned and animals will be auctioned or donated.

Reduction of Harbor Patrol Unit
Reduction eliminates the harbor patrol unit. This will result in the ability to conduct pro-active boating under the influence (BUI) being greatly reduced and the ability to conduct boating collision investigations would be limited to shore investigations. Calls for service will be transferred to the Lifeguard Service or the Coast Guard.

Reduction of Janitorial Services/Landscaping
Reduction in contractual janitorial services throughout the Police Department facilities by approximately 50% and in landscape services by approximately 20% to 30%.

Reduction in Civilian Positions
Reduction of 41.00 FTE civilian positions. This will impact wait times for investigation support, fingerprint analysis, and other lab support, and will prolong the backlog of requests for assistance. Vacant dispatcher positions may necessitate

increased overtime. Administrative job duties may either be delayed, canceled, or require sworn personnel to complete, depending on priorities or demand.

Reductions in Data Services
Reduction in data services by 10%. This impacts purchase and implementation of preventive maintenance contracts, on-site support hours, and equipment purchases.

Reductions in Non-Personnel Expenses
Reduction in mobile phones and non-mission critical fleet may delay communication to and from officers.

Reduction of School Safety Camp/JST
Reduction of 1.00 Police Service Officer II position eliminates the week-long school safety patrol camp, which affects 750 to 800 ten- to twelve-year-old children whom participate in their School Safety Patrol.

Reduction of Video Media
Reduction eliminates the department public information services and videography services. This will impact the department's ability to produce videos for in-house training; however, the impact to the community is minimal.

Reduction to Canine Operations
Reduction of canine operations by approximately 40%. This will leave 24 units to cover three patrol watches and respond to special requests such as bomb, narcotic, and article searches. In addition, 1.00 Word Processing Operator position will be reduced.

Reduction of Star/PAL Transfer
Reduction eliminates the funding for STAR/PAL and 1.00 Program Manager position. This may impact the ability of the organization to thrive on its own without the connection to the Police Department.

Reduction of Motor Cleaning Pay
Reduction eliminates the motor cleaning pay (overtime) for all motor officers and terminates the vehicle take-home policy for Motor Officers. The motorcycles will be parked and stored at a police facility at the end of each day and the community will receive one less hour of patrol time in the field for Motor Officers.

Reduction of Police Investigative Aides
Reduction of 21.00 Investigative Aide positions. The responsibilities associated with these positions will be delegated to a sworn police officer, who will be assigned to handle the significant number of misdemeanor arrest cases that are currently assigned to the Administrative Aides.

Reduction of Police Service Officers
Reduction of 48.00 Police Service Officer II positions. This will likely result in increased response times to Priority 2, 3, and 4 calls for service, which may be responded to and investigated by sworn officers, increasing the patrol officers out-of-service time, thereby increasing police response times in all categories.

Reduction of Police Code Compliance Officers
Reduction of 12.00 Police Code Compliance Officer positions. The responsibilities associated with these positions will be delegated to sworn personnel and will likely increase delays and wait times.

Reduction of Sworn Vacant Personnel
Reduction of 133.75 FTE vacant sworn positions for an additional reduction in the Police Department budget of $11.4 million. The savings from these positions being eliminated have already been included in the vacancy savings that was already part of the calculation of the Fiscal Year 2011 deficit.

Public Works

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*
FY10	*0.00*	*$ -*	*$ 5,000*	*$ -*	*$ 5,000*
FY11	*0.00*	*$ -*	*$ 10,000*	*$ -*	*$ 10,000*

Reduction in Non-Personnel Expenses
Reduction of non-personnel expenses. No service level impacts are anticipated.

Purchasing & Contracting

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*
FY10	*3.00*	*$ 111,611*	*$ 101,088*	*$ -*	*$ 212,699*
FY11	*3.00*	*$ 223,222*	*$ 202,175*	*$ -*	*$ 425,397*

Reduction in Non-Personnel Expenses
Reduction of non-personnel expenditures. This will limit the department's ability to cover unexpected or emergency expenditures.

Reduction of Program Manager
The reduction of 1.00 Program Manager position will result in delays in the processing of contractual actions.

Reduction of Principal Procurement Specialist
Reduction of 1.00 Principal Procurement Specialist position. This will lessen the department's ability to achieve more strategic purchasing agreements and to take on special assignments.

Reduction of Word Processing Operator
Reduction of 1.00 Word Processing Operator position. This will result in longer turnaround times in the processing of required Requests for Proposals and contracts, whether routine or high priority.

Reduction of OPIS Maintenance
Reduction of application support expenditures for the Online Purchasing Information System (OPIS). This will not have an impact on the City, as the OneSD system replaces OPIS.

Real Estate Assets

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*
FY10	*4.00*	*$ 113,839*	*$ 4,493*	*$ -*	*$ 118,332*
FY11	*4.00*	*$ 263,881*	*$ 8,985*	*$ -*	*$ 272,866*

Reduction of Property Agents
Reduction of 2.00 Property Agent positions will inhibit the maintenance of current lease revenues and reduce the ability to manage existing leaseholds.

Reduction of Information Systems Analyst
Reduction of 1.00 Info Systems Analyst II position will eliminate the department's ability to manage and update its REPortfolio system in-house. The department will use the services of the Department of Information Technology and the San Diego Data Processing Corporation to accomplish tasks needed for services or ordering supplies.

Reduction of Public Information Clerk
Reduction of 1.00 Public Information Clerk position will impact requests for reviewing City-owned property files and maps.

Reduction of Non-Personnel Expenses
Reduction in non-personnel expense budget due to savings identified through zero-based budgeting. No service level impacts are anticipated.

Storm Water

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*
FY10	*0.00*	*$ -*	*$ 1,250,000*	*$ -*	*$ 1,250,000*
FY11	*0.00*	*$ -*	*$ 2,500,000*	*$ -*	*$ 2,500,000*

Reduction in Contracts Budget
Reduction in contracts budget. The City of San Diego will remain in compliance with the municipal storm water permit.

Non-General Fund Departments

TOT - Commission for Arts & Culture

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*	*General Fund Impact*
FY10	*0.00*	*$ -*	*$ 81,700*	*$ -*	*$ 81,700*	*$ 81,700*
FY11	*0.00*	*$ -*	*$ 81,700*	*$ -*	*$ 81,700*	*$ 81,700*

Reduction of Public Art Fund Allocation
Reduction of Public Art Fund allocation for civic art collection management and maintenance. This may result in

diminished resources for maintenance and restoration of public art.

Reduction of Non-Personnel Expenses

Reduction of miscellaneous non-personnel expenses may impact the department's ability to fund development and cultural tourism programs.

Reduction of EMBARK Software and Training

Reduction of funding for the web-based art collection management program, EMBARK, and training. The system will continue to be used.

Reduction of Travel Expenses

Reduction to the Department's travel budget may impact the ability of the Executive Director to network and fundraise as well as decrease the professional development opportunities for other staff.

Information Technology Fund

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*	*General Fund Impact*
FY10	*0.00*	*$ 23,993*	*$ 150,375*	*$ -*	*$ 174,368*	*$ 96,401*
FY11	*4.00*	*$ 290,736*	*$ 300,750*	*$ -*	*$ 591,486*	*$ 352,774*

Reduction in Web Services

Reduction of non-personnel expenses in the web services budget. This will decrease the resources available for new online employee or citizen surveys, new online training courses, rapid development of simple online applications, and acquisition of *ad hoc* IT services.

Reduction in Citywide Technologies and Applications

Reduction of non-personnel expenses in the Citywide Technologies & Applications budget. No significant service level impacts are anticipated.

Reduction in Department Management Expenses

Reduction of non-personnel expenses in the department management budget. No significant service level impacts are anticipated.

Reduction in Project Management Office

Reduction of non-personnel expenses in the project management office budget. No significant service level impacts are anticipated.

Reduction in Financial and Support Services

Reduction of non-personnel expenses in the financial & support services budget. No significant service level impacts are anticipated.

Reduction in Enterprise Architecture and Standards

Reduction of non-personnel expenses in the enterprise architecture & standards budget. No significant service level impacts are anticipated.

Reduction in Computing Infrastructure Support

Reduction of 2.00 Information Systems Technician positions and 2.00 Information Systems Analyst II positions. The active support to the Office of Homeland Security, Fire-Rescue Department, Department of IT, and the OneSD Support Department, as well as augmentation support for the Police Department and Library, performed by these positions will be provided by the new Help Desk & Desktop Support service provider beginning in Fiscal Year 2011.

Wireless Communications Technology Fund

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*	*General Fund Impact*
FY10	*2.00*	*$ 80,845*	*$ 61,885*	*$ -*	*$ 142,729*	*$ 110,901*
FY11	*2.00*	*$ 161,689*	*$ 123,769*	*$ -*	*$ 285,458*	*$ 221,801*

Reduction of Non-Personnel Expenses

Reduction in non-personnel expenses may impact public safety as radio parts cannot be procured for the number of vehicles or radios that will remain in service and must be retained. A reduction in services billed impacts building repair and maintenance.

Reduction of Communications Technician Supervisor

Reduction of 1.00 Communications Technician Supervisor involves combining the Fixed & Projects sections, increasing

span of control to 12 persons, and having three functions report directly to a Senior Communication Technician Supervisor. This will defer further projects for updating wireless communications infrastructure and information technology solutions. Information Systems Analyst functions will be reassigned and San Diego Data Processing Corporation and Help Desk resources will be further utilized.

Reduction of Communications Technician

Reduction of 1.00 Communications Technician will result in an increase in the average repair time for radios and sirens.

Fleet Operations Fund

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*	*General Fund Impact*
FY10	*0.00*	*$ -*	*$ 940,000*	*$ -*	*$ 940,000*	*$ 700,000*
FY11	*0.00*	*$ -*	*$ 2,010,000*	*$ -*	*$ 2,010,000*	*$ 1,530,000*

Reduction of Underutilized Vehicles

Reduction in usage revenue based on proposed reduction of the underutilized vehicles in the fleet by 20%. Underutilized vehicles are categorized as less than 5,000 miles per year or 500 operational hours per year. Savings would be derived by reducing the size of the fleet and in the elimination of associated Usage fees.

Reduction of Police Take-Home Vehicles

Reduction of 10% in City police vehicles used for personal use, which equates to 20 vehicles. Fleet Services estimates an annual savings of $5,000 per vehicle.

Reduction of Fire Take-Home Vehicles

Reduction of 10% in City fire-rescue vehicles used for personal use, which equates to 6 vehicles. Fleet Services estimates an annual savings of $5,000 per vehicle.

Vehicle Replacement Fund

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*	*General Fund Impact*
FY10	*0.00*	*$ -*	*$ 4,100,000*	*$ -*	*$ 4,100,000*	*$ 2,750,000*
FY11	*0.00*	*$ -*	*$ 8,200,000*	*$ -*	*$ 8,200,000*	*$ 5,500,000*

Increase of Vehicle Replacement Lifecycle

Reduction in assignment revenue based on proposal of increasing the replacement lifecycle on vehicles by two years. Savings from this proposal would be derived by reducing the annual assignment fees charged to customer departments. The impact to service levels would include an overall aged fleet and potentially increased repair and maintenance costs as the fleet ages.

Reduction of Underutilized Vehicles

Reduction in assignment revenue based on proposed reduction of the underutilized vehicle in the fleet by 20%. Underutilized vehicles are categorized as less than 5,000 miles per year or 500 operational hours per year. Savings would be derived by reducing the size of the fleet and in the elimination of associated assignment fees.

Qualcomm Stadium Operations

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*	*General Fund Impact*
FY10	*0.00*	*$ -*	*$ 144,500*	*$ -*	*$ 144,500*	*$ 144,500*
FY11	*0.00*	*$ -*	*$ 651,000*	*$ 138,000*	*$ 789,000*	*$ 789,000*

Reduction of Equipment Outlay

Reduction of equipment outlay funding will result in delays in the purchase of a small riding sweeper and a scrubber machine used for cleaning inside the stadium until Fiscal Year 2012.

Reduction of Landscaping Expenses

Reduction of landscaping expenses due to landscaping being done by in-house staff. These duties will be incorporated into the schedules of the new hires that replaced the hourly employees.

Reduction of Promotional Advertising

Reduction includes the elimination of Fiscal Year 2010 promotional advertising expense of $5,000. All promotional advertising will be eliminated in Fiscal Year 2011.

Attachment A

Reduction of Print Shop Services
Reduction of the number of requests for maps and signs at Qualcomm Stadium. This may impact patrons during events if utilizing signs to assist with information.

Reduction of Cement and Aggregates Budget
Reductions of cement and aggregates budget are not anticipated to significantly impact service levels.

Security Services Reduction of 24/7 Personnel
Reduction of one security guard from 24/7 security at Qualcomm. This will impact scheduling of deliveries and event day activities.

Service Level Agreement (SLA) with Airports for Program Manager
Through a negotiated SLA with Airports Division for Fiscal Year 2011, 1.00 Program Manager position will be on loan for 20 hours per week. The approximate revenue to be received from the benefitting department is $138,000.

Reduction of Asphalt Projects
Reduction in the number of asphalt projects scheduled in Fiscal Year 2010 and Fiscal Year 2011 at Qualcomm Stadium. This will have an impact on the condition of the stadium parking lot used for all event parking.

Reduction of Non-Personnel Expenses
Reductions of non-personnel expenses. No significant service level impacts are anticipated.

Concourse & Parking Garage Operating Fund

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*	*General Fund Impact*
FY10	*0.00*	*$ -*	*$ 93,500*	*$ -*	*$ 93,500*	*$ 93,500*
FY11	*0.00*	*$ -*	*$ 187,000*	*$ 100,000*	*$ 287,000*	*$ 287,000*

Contract Savings
Savings due to the installation of a new, automated 24-hour entry and exit system in the Concourse parking garage. No service level impacts are anticipated.

Implement New Concourse Parking Controls
The installation of a new automated parking system in the Concourse Parking Garage is expected to generate $0.1 million in additional revenue for Fiscal Year 2011.

Risk Management Fund

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*	*General Fund Impact*
FY10	*4.00*	*$ 110,320*	*$ 25,000*	*$ -*	*$ 135,320*	*$ 94,724*
FY11	*4.00*	*$ 243,019*	*$ 50,000*	*$ -*	*$ 293,019*	*$ 205,113*

Reduction of Investment Consulting Services
Reduction of investment consulting services for the City's 457 Plan. No significant service level impacts are anticipated.

Reduction of Clerical Assistant
Reduction of 1.00 Clerical Assistant II position will result in delayed safety-related statistical reports and performance measure reporting.

Reduction of Claims and Insurance Manager
Reduction of 1.00 Claims and Insurance Manager position. All supervisory duties have been re-assigned and absorbed by the Deputy Director. Other day-to-day operating responsibilities have been re-assigned and absorbed by the existing Benefits staff.

Reduction of Claims Aide
Reduction of 1.00 Claims Aide II position will delay performance measures reporting and responses for CAFR information. Duties have been re-assigned and absorbed by the existing Public Liability staff.

Reduction of Employee Assistance Counselor
Reduction of 1.00 Employee Assistance Counselor position will result in counseling services being provided by the sole remaining EAP Manager position and qualified interns under the manager's direction.

TOT - Special Events

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*	*General Fund Impact*
FY10	*0.00*	*$ 1,596*	*$ 33,756*	*$ -*	*$ 35,351*	*$ 35,351*
FY11	*0.00*	*$ 3,191*	*$ 67,511*	*$ -*	*$ 70,702*	*$ 70,702*

Reduction of Non-Personnel Expenses
Reduction of allocation for moving costs from current office space in the World Trade Center building, miscellaneous expenses, and equipment. No service level impacts are anticipated.

Reduction of Print Shop Services
Reduction of Print Shop allocation will not affect service levels, as the need for printed materials is not as critical as information is now available via the City's web page.

Reduction of Computer Maintenance/Contracts
Reduction resulting from lower licensing rates for required computer services. No significant service level impacts are anticipated.

Reduction of Application Support
Reduction resulting from lower costs for maintenance of the Special Event Permitting System (SEPS), Special Event On-line Application (SOLA), Special Event Calendar (SECAL). No service level impacts are anticipated.

Reduction of Transportation Allowance
Reduction will eliminate the transportation allowance. No service level impacts are anticipated.

Reduction of Exceptional Performance Pay
Reduction of the exceptional performance pay allocation. No service level impacts are anticipated.

Reduction of Office Supplies
Reduction of office supplies expenses. No service level impacts are anticipated.

Refuse Disposal Fund

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*	*General Fund Impact*
FY10	*0.00*	*$ -*	*$ -*	*$ -*	*$ -*	*$ -*
FY11	*3.31*	*$ 141,770*	*$ 48,832*	*$ -*	*$ 190,602*	*$ -*

4/10/5 Work Schedule/Reorganization of Service Delivery
Reduction of 3.31 FTE positions involves changing the residential refuse, recycling, and yard waste collection routes. Employees will work four days a week, 10 hours a day with trucks being utilized 50 hours a week to achieve improved efficiency and budgetary savings.

Recycling Fund

Fiscal Year	*FTE*	*PE*	*NPE*	*Revenue*	*Net Impact*	*General Fund Impact*
FY10	*0.00*	*$ -*	*$ -*	*$ -*	*$ -*	*$ -*
FY11	*24.92*	*$ 1,282,377*	*$ 705,516*	*$ -*	*$ 1,987,893*	*$ -*

4/10/5 Work Schedule/Reorganization of Service Delivery
Reduction of 24.92 FTE positions involves changing the residential refuse, recycling, and yard waste collection routes. Employees will work four days a week, 10 hours a day with trucks being utilized 50 hours a week to achieve improved efficiency and budgetary savings.

FISCAL YEAR 2011 PROPOSED GENERAL FUND BUDGET

In conjunction with the proposed amendments to the Fiscal Year 2010 budget, the City's Fiscal Year 2011 Proposed General Fund budget is presented. This budget is based on the Fiscal Year 2010 Adopted General Fund Budget, the updated revenue and expenditure projections outlined

in the 2011-2015 Five-Year Financial Outlook for Fiscal Year 2011, and the proposed solutions identified in this report to mitigate the projected Fiscal Year 2011 deficit.

Departments within the General Fund provide core community services, such as public safety (including police and fire protection), parks and recreation, library services, and refuse collection, as well as vital support functions such as finance, legal, and human resources. These core services are primarily supported by major revenue sources that include property tax, sales tax, Transient Occupancy Tax, and franchise fees.

The Fiscal Year 2011 Proposed General Fund Budget reflects revenues and expenditures totaling $1.11 billion, representing a decrease of $21.6 million or a 1.9 percent decline from the Fiscal Year 2010 Adopted Budget. The Fiscal Year 2011 Proposed General Fund budget includes 6,609.67 budgeted full-time equivalent (FTE) positions, a decrease of 487.25 FTE positions over the Fiscal Year 2010 Adopted General Fund Budget. The net decrease in General Fund positions is primarily due to the net reduction of 492.74 General Fund FTE positions as part of the Fiscal Year 2010 budget amendment presented within this report to mitigate the Fiscal Year 2011 deficit. In addition, included in the Fiscal Year 2011 Proposed General Fund budget is the addition of 5.49 FTE positions for new facilities that are being partially staffed in Fiscal Year 2011.

Table 6 shows the change in budgeted expenditures from Fiscal Year 2010 to Fiscal Year 2011.

GENERAL FUND EXPENDITURE CHANGES FISCAL YEAR 2010 – 2011
Table 6

FY 2010 ANNUAL BUDGET	FY 2011 PROPOSED BUDGET	CHANGE	PERCENT CHANGE
$ 1,129,706,375	$ 1,108,122,745	$ (21,583,630)	-1.9%

Table 7 presents the change in budgeted revenues from Fiscal Year 2010 to Fiscal Year 2011.

GENERAL FUND REVENUE CHANGES FISCAL YEAR 2010 – 2011
Table 7

FY 2010 ANNUAL BUDGET	FY 2011 PROPOSED BUDGET	CHANGE	PERCENT CHANGE
$ 1,129,706,375	$ 1,108,122,745	$ (21,583,630)	-1.9%

General Fund Personnel

The Fiscal Year 2011 Proposed General Fund Budget includes a total of 6,909.67 FTE positions. **Table 8** presents the change in General Fund positions from Fiscal Year 2010 to Fiscal Year 2011.

TOTAL CITY FTE POSITION CHANGES FISCAL YEARS 2010 – 2011 Table 8						
FUND TYPE	FY 2010 ANNUAL BUDGET	ADDITIONS	REDUCTIONS	FY 2011 PROPOSED BUDGET	CHANGE	PERCENT CHANGE
General Fund	7,396.92	91.46	(578.71)	6,909.67	(487.25)	-6.6%

As shown in **Table 8**, of the nearly 487 position net change to the General Fund, approximately 91 are new positions, and 578 positions were removed as part of the Fiscal Year 2010 budget amendment presented within this report to offset the Fiscal Year 2011 deficit.

Table 9 shows the change in the number of budgeted positions in the General Fund over the last three fiscal years. In Fiscal Year 2011, General Fund positions are recommended to decrease by 487.25 FTE positions, or approximately 6.6 percent from the Fiscal Year 2010 Adopted Budget. This net decrease is primarily due to the proposed reductions in the Fiscal Year 2010 budget amendment, and the addition of staff for new facilities in Fiscal Year 2011.

GENERAL FUND FTE POSITION SUMMARY FISCAL YEARS 2009 – 2011 Table 9			
	FY 2009 ANNUAL BUDGET [1]	FY 2010 ANNUAL BUDGET	FY 2011 PROPOSED BUDGET
Total General Fund Budgeted FTE Positions	7,545.22	7,396.92	6,909.67
Percent Change from Previous Year	4.0%	-2.0%	-6.6%

[1]The Fiscal Year 2009 General Fund Annual Budget included 273.42 FTE position additions resulting from the Engineering & Capital Projects Department and Street Division's Trench Restoration function restructures.

The Fiscal Year 2011 Proposed Budget reduces a net 525.48 FTE positions from the City's payroll, saving approximately $34.0 million compared to the Fiscal Year 2010 Adopted Budget. This is in addition to the $69.2 million in permanent savings that has already been accomplished by eliminating 883 positions in the previous four fiscal year budgets. The Fiscal Year 2011 position cuts that have been included in this budget are part of the Mayor's ongoing effort to streamline the City's workforce and to address the Fiscal Year 2011 budget deficit. **Table 10** shows the total number of net FTE position reductions from Fiscal Year 2007 through Fiscal Year 2011.

TOTAL CITY FTE POSITION REDUCTIONS BY FISCAL YEAR Table 10					
FY 2007 ANNUAL BUDGET	FY 2008 ANNUAL BUDGET	FY 2009 ANNUAL BUDGET	FY 2010 ANNUAL BUDGET[1]	FY 2011 PROPOSED BUDGET	TOTAL
(38.00)	(629.71)	(57.82)	(157.18)	(525.48)	(1,408.19)

[1]Includes the elimination of 150.95 FTE positions as part of the Fiscal Year 2009 Revised Budget approved by City Council.

New Facilities

The Fiscal Year 2011 Proposed General Fund Budget includes $557,108 in additional costs for new facilities for the Park and Recreation Department, which includes the addition of 5.49 FTE positions.

The City's Fiscal Year 2011 Proposed General Fund Budget reflects revenues and expenditures totaling $1.11 billion. A total of 487.25 net FTE positions have been removed from the Fiscal Year 2011 Proposed General Fund Budget. This decrease is primarily due to the net elimination of 492.74 FTE positions from the General Fund budget as a result of the Fiscal Year 2010 budget amendment presented within this report to mitigate the Fiscal Year 2011 deficit and the addition of 5.49 FTE positions for new facilities for the Park and Recreation Department.

Conclusion

The reductions outlined in this report will mitigate the projected General Fund deficit of $179.1 million in Fiscal Year 2011, and will maintain the City's progress toward fiscal recovery while preserving core services to the extent possible. In keeping with the City's goal of reducing structural budget gaps in coming years, the Mayor has recommended the net reduction of 525.48 FTE positions city-wide, of which 487.25 FTE positions are in the General Fund, thereby creating structural budget savings that will have a positive impact on future budgets. Reduction decisions were made with the goal of limiting the extent of public service impacts, and the implementation of these reductions in January 2010 will offset the need for a larger reduction of an additional $24.5 million in Fiscal Year 2011.

Presenting the Fiscal Year 2011 Proposed General Fund Budget in conjunction with the proposed amendments allows for a comprehensive representation of solutions to mitigate the Fiscal Year 2011 deficit.

Attachments:
1. Summary of Fiscal Years 2010 and 2011 Solutions
2. Summary of Position Adjustments
3. Schedule I Summary of General Fund Revenues and Expenditures by Department
4. Schedule II Summary of General Fund Positions by Department

Summary of Fiscal Years 2010 and 2011 Solutions

General Fund Business Center/Department	Fiscal Year 2010 FTE	PE	NPE	Revenue	GF Net Impact	Fiscal Year 2011 FTE	PE	NPE	Revenue	GF Net Impact
One-Time Solutions										
Fiscal Year 2011 Reserves Holiday	-	$ -	$ -	$ -	$ -	-	$ -	$ 27,500,000	$ -	$ 27,500,000
Restructure the McGuigan Settlement	-	$ -	$ -	$ -	$ -	-	$ -	$ 25,200,000	$ -	$ 25,200,000
Postpone CAB Sprinklers	-	$ -	$ -	$ -	$ -	-	$ -	$ 5,500,000	$ -	$ 5,500,000
Transfer Mission Bay Revenue	-	$ -	$ -	$ -	$ -	-	$ -	$ -	$ 4,278,788	$ 4,278,788
Release Additional Undesignated Fund Balances	-	$ -	$ -	$ -	$ -	-	$ -	$ -	$ 9,535,020	$ 9,535,020
One-Time Solutions Total	**-**	**$ -**	**$ -**	**$ -**	**$ -**	**-**	**$ -**	**$ 58,200,000**	**$ 13,813,808**	**$ 72,013,808**
On-Going Solutions										
Parking Utilization Study	-	$ -	$ -	$ -	$ -	-	$ -	$ -	$ 2,600,000	$ 2,600,000
Adjustment to Pension ARC	-	$ -	$ -	$ -	$ -	-	$ 9,714,890	$ -	$ -	$ 9,714,890
Information Technology Savings General Fund	-	$ -	$ -	$ -	$ -	-	$ -	$ 3,000,000	$ -	$ 3,000,000
Reduce Arts and Culture (10%)	-	$ -	$ -	$ -	$ -	-	$ -	$ 700,000	$ -	$ 700,000
Reduce Convention Center TOT Support	-	$ -	$ -	$ -	$ -	-	$ -	$ 500,000	$ -	$ 500,000
Deferred Maintenance Debt Service	-	$ -	$ -	$ -	$ -	-	$ -	$ 3,600,000	$ -	$ 3,600,000
On-Going Solutions Total	**-**	**$ -**	**$ -**	**$ -**	**$ -**	**-**	**$ 9,714,890**	**$ 7,800,000**	**$ 2,600,000**	**$ 20,114,890**
City Planning and Development										
City Planning & Community Investment										
General Fund Rent Obligation	-	$ -	$ -	$ -	$ -	-	$ -	$ 138,625	$ -	$ 138,625
Reduction in Non-Personnel Expenses	-	$ -	$ 108,721	$ -	$ 108,721	-	$ -	$ 219,120	$ -	$ 219,120
Reduction of Redevelopment Lease Agreement	-	$ -	$ 257,000	$ -	$ 257,000	-	$ -	$ 257,000	$ -	$ 257,000
Reduction of Information Systems Technician	0.20	$ 5,337	$ -	$ -	$ 5,337	0.20	$ 10,674	$ -	$ -	$ 10,674
Reduction of Clerical Assistant II	0.50	$ 6,399	$ -	$ -	$ 6,399	0.50	$ 19,198	$ -	$ -	$ 19,198
Reduction of Senior Clerk/Typist	1.00	$ 15,587	$ -	$ -	$ 15,587	1.00	$ 46,761	$ -	$ -	$ 46,761
Reduction of Senior Management Analyst	1.00	$ 25,767	$ -	$ -	$ 25,767	1.00	$ 77,300	$ -	$ -	$ 77,300
Reduction of Historic Senior Planner	1.00	$ 28,272	$ -	$ -	$ 28,272	1.00	$ 84,815	$ -	$ -	$ 84,815
Reduction of Project Officer I	1.00	$ 34,939	$ -	$ -	$ 34,939	1.00	$ 98,963	$ -	$ -	$ 98,963
Reduction of Associate Planner	1.00	$ 24,062	$ -	$ -	$ 24,062	1.00	$ 72,185	$ -	$ -	$ 72,185
Reduction of Word Processing Operator	1.00	$ 20,413	$ -	$ -	$ 20,413	1.00	$ 40,826	$ -	$ -	$ 40,826
Senior Planner Adjustments	0.50	$ 14,136	$ -	$ -	$ 14,136	0.50	$ 42,408	$ -	$ -	$ 42,408
Reduction of Overtime Budget	-	$ -	$ -	$ -	$ -	-	$ 73,210	$ -	$ -	$ 73,210
City Planning & Community Investment Total	**7.20**	**$ 174,911**	**$ 365,721**	**$ -**	**$ 540,631**	**7.20**	**$ 566,340**	**$ 614,745**	**$ -**	**$ 1,181,085**
Development Services-NCC										
Reduction of Clerical Assistant II	1.00	$ 12,798	$ 40	$ -	$ 12,838	1.00	$ 38,395	$ 80	$ -	$ 38,475
Reduction of Community Development Specialist II	1.00	$ 23,180	$ 400	$ -	$ 23,580	1.00	$ 69,539	$ 800	$ -	$ 70,339
Reduction of Utility Positions	4.00	$ 89,853	$ 250	$ -	$ 90,103	4.00	$ 179,707	$ 500	$ -	$ 180,207
Development Services-NCC Total	**6.00**	**$ 125,832**	**$ 690**	**$ -**	**$ 126,522**	**6.00**	**$ 287,641**	**$ 1,380**	**$ -**	**$ 289,021**
City Planning and Development Total	**13.20**	**$ 300,742**	**$ 366,411**	**$ -**	**$ 667,153**	**13.20**	**$ 853,981**	**$ 616,125**	**$ -**	**$ 1,470,106**
Community Services										
Library										
Discontinue Mailing Overdue Materials Notices to Patrons	-	$ -	$ 8,727	$ -	$ 8,727	-	$ -	$ 17,454	$ -	$ 17,454
Reduction of Library Matching Fund	-	$ -	$ 125,000	$ -	$ 125,000	-	$ -	$ 250,000	$ -	$ 250,000
Reduction of Resource Development Officer	1.00	$ 52,669	$ -	$ -	$ 52,669	1.00	$ 105,337	$ -	$ -	$ 105,337
Reduction of Account Clerk and Senior Clerk Typist in the Library Business Office	2.00	$ 43,886	$ -	$ -	$ 43,886	2.00	$ 87,772	$ -	$ -	$ 87,772
Reduction of Librarian II for Electronic Services Support	1.00	$ 22,824	$ -	$ -	$ 22,824	1.00	$ 67,036	$ -	$ -	$ 67,036
Reduction in the Number of Electronic Information Databases Leased for Public and Staff Research	-	$ -	$ 100,473	$ -	$ 100,473	-	$ -	$ 200,945	$ -	$ 200,945
Reductions in Technical Services (Catalog/Order/Processing)	8.00	$ 159,587	$ -	$ -	$ 159,587	8.00	$ 418,886	$ -	$ -	$ 418,886
Reduction of Bindery Budget	-	$ -	$ 22,500	$ -	$ 22,500	-	$ -	$ 45,000	$ -	$ 45,000
Pairing of 16 Branches	41.26	$ 992,076	$ 145,387	$ -	$ 1,137,463	41.26	$ 2,245,381	$ 290,773	$ -	$ 2,536,154
Reduction in the Number of Microsoft Office Licenses for Public Computers	-	$ -	$ -	$ -	$ -	-	$ -	$ 51,840	$ -	$ 51,840
Library Total	**53.26**	**$ 1,271,042**	**$ 402,086**	**$ -**	**$ 1,673,128**	**53.26**	**$ 2,924,412**	**$ 856,012**	**$ -**	**$ 3,780,424**
Park and Recreation										
Beverage Vending Machine Program Revenue Transfer	-	$ -	$ -	$ 15,000	$ 15,000	-	$ -	$ -	$ 40,000	$ 40,000
Cellular Antenna Funds Transfer	-	$ -	$ -	$ -	$ -	-	$ -	$ -	$ 636,000	$ 636,000
Chula Vista Reimbursement for Otay River Valley	-	$ -	$ -	$ -	$ -	-	$ -	$ -	$ 50,000	$ 50,000

Attachment 1

Summary of Fiscal Years 2010 and 2011 Solutions

General Fund Business Center/Department	Fiscal Year 2010 FTE	PE	NPE	Revenue	GF Net Impact	Fiscal Year 2011 FTE	PE	NPE	Revenue	GF Net Impact
Mechanized Beach Refuse Removal Support	1.00	$ 11,859	$ -	$ -	$ 11,859	1.00	$ 35,576	$ -	$ -	$ 35,576
Winter Restroom Closures	2.21	$ 11,297	$ 1,442	$ -	$ 12,740	2.21	$ 100,319	$ 18,030	$ -	$ 118,349
Suspension of EGF Transfer to Open Space CIP	-	$ -	$ -	$ 100,000	$ 100,000	-	$ -	$ -	$ 200,000	$ 200,000
Reduction of Recreation Aide in Balboa Park	0.50	$ 5,254	$ -	$ -	$ 5,254	0.50	$ 10,508	$ -	$ -	$ 10,508
Suspension of San Dieguito JPA Payment	-	$ -	$ 73,771	$ -	$ 73,771	-	$ -	$ 295,084	$ -	$ 295,084
Modification of Kumeyaay Lake Maintenance	-	$ -	$ 80,000	$ -	$ 80,000	-	$ -	$ 80,000	$ -	$ 80,000
Reduction of Rancho Encantada Ranger Position	1.00	$ 26,496	$ 58,762	$ -	$ 85,258	1.00	$ 52,991	$ 58,762	$ -	$ 111,753
Modification of Brush Management Program	3.00	$ 55,035	$ -	$ -	$ 55,035	3.00	$ 110,070	$ 226,064	$ -	$ 336,134
Modification of Street Median Maintenance Program	-	$ -	$ -	$ -	$ -	1.00	$ 66,564	$ 438,015	$ (552,403)	$ (47,824)
Reduction of Mission Bay Maintenance Staff and Contractor Supervision	1.00	$ 16,446	$ 20,927	$ -	$ 37,372	1.00	$ 49,337	$ 41,853	$ -	$ 91,190
Reduction of Citywide Park Maintenance Services Supervision	1.00	$ 22,188	$ 4,108	$ -	$ 26,296	1.00	$ 66,564	$ 8,215	$ -	$ 74,779
Cessation of Park Turf Fertilization Program	3.00	$ 71,842	$ 272,555	$ -	$ 344,397	3.00	$ 143,684	$ 545,111	$ -	$ 688,795
Reduction of Citywide Facility Repair	1.00	$ 12,973	$ 20,400	$ -	$ 33,373	1.00	$ 38,918	$ 40,800	$ -	$ 79,718
Modification of Aquatic Features Safety Inspection and Maintenance Program Schedule	-	$ 7,399	$ -	$ -	$ 7,399	-	$ 14,798	$ -	$ -	$ 14,798
Reduction of Sports Turf Maintenance	1.00	$ 24,151	$ 50,000	$ (165,000)	$ (90,849)	1.00	$ 48,301	$ 100,000	$ (330,000)	$ (181,699)
Reduction of Balboa Park Parking Lots and Road Sweeping Services	1.00	$ 14,644	$ -	$ -	$ 14,644	1.00	$ 43,931	$ -	$ -	$ 43,931
Reduction of Mission Bay Aquatic Maintenance	1.00	$ 12,973	$ 17,008	$ -	$ 29,980	1.00	$ 38,918	$ 34,015	$ -	$ 72,933
Cessation of Fire Ring Program						2.00	$ 105,469	$ 15,000	$ -	$ 120,469
Reduction of Park Ranger Program Support in Balboa Park	1.00	$ 13,367	$ 5,758	$ -	$ 19,125	1.00	$ 40,102	$ 11,515	$ -	$ 51,617
Reduction of Department Grant Resource Development Support	1.00	$ 22,991	$ -	$ -	$ 22,991	1.00	$ 68,972	$ -	$ -	$ 68,972
Park Maintenance Reorganization	-	$ -	$ -	$ -	$ -	7.97	$ 423,545	$ 176,763	$ -	$ 600,308
Modification of Golf Operations Land-Use Payment	-	$ -	$ -	$ -	$ -	-	$ -	$ -	$ 130,356	$ 130,356
Reduction of Shoreline Beach and Mission Bay Beach Maintenance	2.00	$ 40,456	$ 48,517	$ -	$ 88,974	2.00	$ 98,490	$ 97,035	$ -	$ 195,525
Park and Recreation Total	**20.71**	**$ 369,369**	**$ 653,247**	**$ (50,000)**	**$ 972,616**	**31.68**	**$ 1,557,058**	**$ 2,186,261**	**$ 173,953**	**$ 3,917,272**
Community Services Total	**73.97**	**$ 1,640,411**	**$ 1,055,333**	**$ (50,000)**	**$ 2,645,744**	**84.94**	**$ 4,481,470**	**$ 3,042,273**	**$ 173,953**	**$ 7,697,696**
Non-Mayoral										
City Attorney										
Increase of Vacancy Savings	-	$ -	$ -	$ -	$ -	-	$ 1,501,571	$ -	$ -	$ 1,501,571
City Attorney Total						**-**	**$ 1,501,571**	**$ -**	**$ -**	**$ 1,501,571**
City Council										
Reduction in Non-Personnel Expenditure	-	$ -	$ 12,500	$ -	$ 12,500	-	$ -	$ 25,000	$ -	$ 25,000
City Council Total	**-**	**$ -**	**$ 12,500**	**$ -**	**$ 12,500**	**-**	**$ -**	**$ 25,000**	**$ -**	**$ 25,000**
Ethics Commission										
Reduction of City Attorney Investigator	1.00	$ 25,285	$ -	$ -	$ 25,285	1.00	$ 75,854	$ -	$ -	$ 75,854
Ethics Commission Total	**1.00**	**$ 25,285**	**$ -**	**$ -**	**$ 25,285**	**1.00**	**$ 75,854**	**$ -**	**$ -**	**$ 75,854**
Office of the City Clerk										
Department Savings and One-time Projects	-	$ -	$ 47,000	$ -	$ 47,000	-	$ -	$ 25,000	$ -	$ 25,000
Reduction in Personnel Expenses	-	$ 40,000	$ -	$ -	$ 40,000	-	$ -	$ -	$ -	$ -
Reduction of Vacant Position	1.00	$ 21,236	$ -	$ -	$ 21,236	1.00	$ 42,471	$ -	$ -	$ 42,471
Office of the City Clerk Total	**1.00**	**$ 61,236**	**$ 47,000**	**$ -**	**$ 108,236**	**1.00**	**$ 42,471**	**$ 25,000**	**$ -**	**$ 67,471**
Personnel										
Reduction of Information Systems Analyst	1.00	$ 28,651	$ -	$ -	$ 28,651	1.00	$ 85,953	$ -	$ -	$ 85,953
Reduction of Medical Background and Random Drug Testing	-	$ -	$ 80,000	$ -	$ 80,000	-	$ -	$ 160,000	$ -	$ 160,000
Reduction of Exam Location Rentals	-	$ -	$ 1,500	$ -	$ 1,500	-	$ -	$ 3,000	$ -	$ 3,000
Reduction of Employee Recognition Program	-	$ -	$ 1,000	$ -	$ 1,000	-	$ -	$ 2,000	$ -	$ 2,000
Reduction of Fingerprinting/Background Checks	-	$ -	$ 10,000	$ -	$ 10,000	-	$ -	$ 20,000	$ -	$ 20,000
Personnel Total	**1.00**	**$ 28,651**	**$ 92,500**	**$ -**	**$ 121,151**	**1.00**	**$ 85,953**	**$ 185,000**	**$ -**	**$ 270,953**
Non-Mayoral Total	**3.00**	**$ 115,172**	**$ 152,000**	**$ -**	**$ 267,172**	**3.00**	**$ 1,705,849**	**$ 235,000**	**$ -**	**$ 1,940,849**
Office of the ACOO										
Administration										
Reduction of Executive Director	1.00	$ 34,753	$ -	$ -	$ 34,753	1.00	$ 104,259	$ -	$ -	$ 104,259

Summary of Fiscal Years 2010 and 2011 Solutions

General Fund Business Center/Department	Fiscal Year 2010 FTE	PE	NPE	Revenue	GF Net Impact	Fiscal Year 2011 FTE	PE	NPE	Revenue	GF Net Impact
Reduction in Non-Personnel Expenses	-	$ -	$ 6,586	$ -	$ 6,586	-	$ -	$ 36,380	$ -	$ 36,380
Reduction of EMS Staff Support Position	1.00	$ 18,224	$ -	$ -	$ 18,224	1.00	$ 54,672	$ -	$ -	$ 54,672
Reduction of EOCP Staff Support Position	1.00	$ 38,650	$ -	$ -	$ 38,650	1.00	$ 77,300	$ -	$ -	$ 77,300
Administration Total	**3.00**	**$ 91,627**	**$ 6,586**	**$ -**	**$ 98,213**	**3.00**	**$ 236,231**	**$ 36,380**	**$ -**	**$ 272,611**
Assistant Chief Operating Officer										
Reduction of Program Manager	1.00	$ 64,492	$ -	$ -	$ 64,492	1.00	$ 128,984	$ -	$ -	$ 128,984
Reduction of Executive Secretary	1.00	$ 27,948	$ -	$ -	$ 27,948	1.00	$ 55,895	$ -	$ -	$ 55,895
Reduction in Per Diem/Travel Expenses	-	$ -	$ 4,613	$ -	$ 4,613	-	$ -	$ 9,226	$ -	$ 9,226
Assistant Chief Operating Officer Total	**2.00**	**$ 92,440**	**$ 4,613**	**$ -**	**$ 97,053**	**2.00**	**$ 184,879**	**$ 9,226**	**$ -**	**$ 194,105**
Business Office										
Reduction in Non-Personnel Expenses	-	$ -	$ 58,128	$ -	$ 58,128	-	$ -	$ 116,256	$ -	$ 116,256
Reduction of Program Manager	1.00	$ 38,964	$ -	$ -	$ 38,964	1.00	$ 77,928	$ -	$ -	$ 77,928
Reduction of Department Director	1.00	$ 63,027	$ -	$ -	$ 63,027	1.00	$ 126,053	$ -	$ -	$ 126,053
Business Office Total	**2.00**	**$ 101,991**	**$ 58,128**	**$ -**	**$ 160,119**	**2.00**	**$ 203,981**	**$ 116,256**	**$ -**	**$ 320,237**
Department of IT										
General Fund PC Replacement	-	$ -	$ 68,887	$ -	$ 68,887	-	$ -	$ 137,774	$ -	$ 137,774
Department of IT Total	**-**	**$ -**	**$ 68,887**	**$ -**	**$ 68,887**	**-**	**$ -**	**$ 137,774**	**$ -**	**$ 137,774**
Human Resources										
Reduction of Non-Personnel Expenses	-	$ -	$ 3,159	$ -	$ 3,159	-	$ -	$ 6,318	$ -	$ 6,318
Reduction of Diversity Program	1.00	$ 25,671	$ 61,759	$ -	$ 87,429	1.00	$ 77,012	$ 155,099	$ -	$ 232,111
Reduction of Employee Training and Development	1.00	$ 13,609	$ 11,554	$ -	$ 25,163	1.00	$ 40,826	$ 23,107	$ -	$ 63,933
Reduction of Executive Performance Pay	-	$ 2,409	$ 6,500	$ -	$ 8,909	-	$ 4,818	$ 13,000	$ -	$ 17,818
Human Resources Total	**2.00**	**$ 41,689**	**$ 82,971**	**$ -**	**$ 124,660**	**2.00**	**$ 122,656**	**$ 197,524**	**$ -**	**$ 320,180**
Purchasing & Contracting										
Reduction of Program Manager	1.00	$ 52,396	$ 4,772	$ -	$ 57,168	1.00	$ 104,792	$ 9,544	$ -	$ 114,336
Reduction of Non-Personnel Expenses	-	$ -	$ 63,397	$ -	$ 63,397	-	$ -	$ 126,793	$ -	$ 126,793
Reduction of Principal Procurement Specialist	1.00	$ 38,802	$ 4,400	$ -	$ 43,202	1.00	$ 77,604	$ 8,800	$ -	$ 86,404
Reduction of Word Processing Operator	1.00	$ 20,413	$ 3,519	$ -	$ 23,932	1.00	$ 40,826	$ 7,038	$ -	$ 47,864
Reduction of OPIS Maintenance	-	$ -	$ 25,000	$ -	$ 25,000	-	$ -	$ 50,000	$ -	$ 50,000
Purchasing & Contracting Total	**3.00**	**$ 111,611**	**$ 101,088**	**$ -**	**$ 212,699**	**3.00**	**$ 223,222**	**$ 202,175**	**$ -**	**$ 425,397**
Office of the ACOO Total	**12.00**	**$ 439,357**	**$ 322,273**	**$ -**	**$ 761,629**	**12.00**	**$ 970,970**	**$ 699,335**	**$ -**	**$ 1,670,305**
Office of the CFO										
City Comptroller										
SAP Implementation Savings	-	$ -	$ -	$ (91,032)	$ (91,032)	-	$ -	$ 682,445	$ (182,064)	$ 500,381
Reduction of Interns	-	$ 31,337	$ 9,297	$ -	$ 40,634	-	$ 62,674	$ 18,593	$ -	$ 81,267
Efficiencies from SAP	-	$ -	$ -	$ -	$ -	7.00	$ 349,104	$ -	$ -	$ 349,104
Reduction of Accountant II Positions	3.00	$ 66,825	$ -	$ -	$ 66,825	3.00	$ 200,476	$ -	$ -	$ 200,476
Combine ISAs in Finance Group	1.00	$ 22,669	$ -	$ -	$ 22,669	1.00	$ 68,006	$ -	$ -	$ 68,006
City Comptroller Total	**4.00**	**$ 120,831**	**$ 9,297**	**$ (91,032)**	**$ 39,096**	**11.00**	**$ 680,260**	**$ 701,038**	**$ (182,064)**	**$ 1,199,234**
Debt Management										
Department-Wide Training	-	$ -	$ 17,000	$ -	$ 17,000	-	$ -	$ 34,000	$ -	$ 34,000
Reduction of Executive Secretary	1.00	$ 18,632	$ -	$ -	$ 18,632	1.00	$ 55,895	$ -	$ -	$ 55,895
Reduction of Non-Personnel Expenses	-	$ -	$ 29,017	$ -	$ 29,017	-	$ -	$ 56,902	$ -	$ 56,902
Reduction of Program Coordinators	4.00	$ 117,437	$ -	$ -	$ 117,437	4.00	$ 352,312	$ -	$ -	$ 352,312
Addition of Senior Management Analysts	(2.00)	$ (77,300)	$ -	$ -	$ (77,300)	(2.00)	$ (154,600)	$ -	$ -	$ (154,600)
Debt Management Total	**3.00**	**$ 58,769**	**$ 46,017**	**$ -**	**$ 104,785**	**3.00**	**$ 253,607**	**$ 90,902**	**$ -**	**$ 344,509**
Financial Management										
Reduction of Non-Personnel Expenses	-	$ -	$ 6,353	$ -	$ 6,353	-	$ -	$ 6,553	$ -	$ 6,553
Reduction of Limited PBF Position	-	$ -	$ -	$ -	$ -	1.00	$ 77,940	$ -	$ (77,940)	$ -
Reduction of IT Support- FMIS	-	$ -	$ 95,672	$ (40,354)	$ 55,318	-	$ -	$ 191,344	$ (80,708)	$ 110,636
Financial Management Total	**-**	**$ -**	**$ 102,025**	**$ (40,354)**	**$ 61,671**	**1.00**	**$ 77,940**	**$ 197,897**	**$ (158,648)**	**$ 117,189**
Office of the Chief Financial Officer										
Reduction of Equipment Outlay	-	$ -	$ 1,000	$ -	$ 1,000	-	$ -	$ 1,000	$ -	$ 1,000
Office of the Chief Financial Officer Total	**-**	**$ -**	**$ 1,000**	**$ -**	**$ 1,000**	**-**	**$ -**	**$ 1,000**	**$ -**	**$ 1,000**
Office of the City Treasurer										
Consolidation of Delinquent Accounts Program and Parking Administration Program	4.00	$ 60,239	$ 10,000	$ (15,000)	$ 55,239	4.00	$ 161,519	$ 20,000	$ (30,000)	$ 151,519
Reorganization of Delinquent Accounts Program	4.00	$ 92,938	$ 17,500	$ (47,000)	$ 63,438	4.00	$ 226,951	$ 35,000	$ (94,000)	$ 167,951
Reduction of Treasury Operations Positions	3.00	$ 60,806	$ -	$ -	$ 60,806	3.00	$ 121,614	$ -	$ -	$ 121,614
Reduction of Information Systems Analyst	1.00	$ 28,651	$ -	$ -	$ 28,651	1.00	$ 85,953	$ -	$ -	$ 85,953
Treasury Operations Reorganization and Lobby	2.00	$ 28,828	$ 158,700	$ -	$ 187,528	2.00	$ 86,483	$ 158,700	$ -	$ 245,183

Attachment A

Summary of Fiscal Years 2010 and 2011 Solutions

General Fund Business Center/Department	Fiscal Year 2010 FTE	PE	NPE	Revenue	GF Net Impact	Fiscal Year 2011 FTE	PE	NPE	Revenue	GF Net Impact
Consolidation										
Office of the City Treasurer Total	**14.00**	**$ 271,463**	**$ 186,200**	**$ (62,000)**	**$ 395,663**	**14.00**	**$ 682,519**	**$ 213,700**	**$ (124,000)**	**$ 772,219**
Office of the CFO Total	**21.00**	**$ 451,062**	**$ 344,538**	**$ (193,386)**	**$ 602,215**	**29.00**	**$ 1,694,326**	**$ 1,204,537**	**$ (464,712)**	**$ 2,434,152**
Office of the Chief of Staff										
Community & Legislative Services										
City TV Grant Fund Revenue	-	$ -	$ -	$ -	$ -	-	$ -	$ -	$ 112,800	$ 112,800
Reduction in Position Funding	-	$ -	$ -	$ -	$ -	0.50	$ 33,500	$ -	$ -	$ 33,500
Reduction of Vacant Positions	-	$ -	$ -	$ -	$ -	2.00	$ 177,352	$ -	$ -	$ 177,352
Community & Legislative Services Total	**-**	**$ -**	**$ -**	**$ -**	**$ -**	**2.50**	**$ 210,852**	**$ -**	**$ 112,800**	**$ 323,652**
Office of the Chief of Staff Total	**-**	**$ -**	**$ -**	**$ -**	**$ -**	**2.50**	**$ 210,852**	**$ -**	**$ 112,800**	**$ 323,652**
Public Safety										
Fire-Rescue										
Elimination of Service at Torrey Pines for 9 Months	3.00	$ 71,309	$ -	$ -	$ 71,309	3.00	$ 206,737	$ -	$ -	$ 206,737
Night Detail Overtime Inspections	-	$ 5,000	$ -	$ -	$ 5,000	-	$ 10,000	$ -	$ -	$ 10,000
Reduction in Equipment and Facilities Expenditures	-	$ -	$ 50,000	$ -	$ 50,000	-	$ -	$ 100,000	$ -	$ 100,000
Reduction in Uniform Allowance	-	$ -	$ 90,110	$ -	$ 90,110	-	$ -	$ 180,220	$ -	$ 180,220
Reduction of Service at Torrey Pines in the Summer	1.00	$ 59,991	$ 7,711	$ -	$ 67,701	1.00	$ 141,354	$ 15,421	$ -	$ 156,775
Reduction to the New Construction/Plan Check Program	4.00	$ 197,969	$ 10,000	$ -	$ 207,969	4.00	$ 395,939	$ 20,000	$ -	$ 415,939
Suspension of Increase in Reserve Fleet	-	$ -	$ 300,000	$ -	$ 300,000	-	$ -	$ 600,000	$ -	$ 600,000
Savings from Cancelled Fire Academies	-	$ -	$ 50,300	$ -	$ 50,300	-	$ -	$ 100,600	$ -	$ 100,600
Reduction of Extended Warranty for 93 Zoll Monitors	-	$ -	$ 57,098	$ -	$ 57,098	-	$ -	$ 114,196	$ -	$ 114,196
Reduction of Fire Dispatch Administrator	1.00	$ 20,701	$ -	$ -	$ 20,701	1.00	$ 62,104	$ -	$ -	$ 62,104
Reduction of Lifeguard Lieutenant	1.00	$ 51,213	$ 12,997	$ -	$ 64,210	1.00	$ 102,426	$ 25,994	$ -	$ 128,420
Reduction of Lifeguard II at Wind & Sea	1.00	$ 23,770	$ -	$ -	$ 23,770	1.00	$ 68,912	$ -	$ -	$ 68,912
Implement Rolling "Brown-Outs" to Eliminate 8 Engines	-	$ 5,769,812	$ -	$ -	$ 5,769,812	-	$ 11,539,624	$ -	$ -	$ 11,539,624
Reduction of Vacant Positions	50.00	$ -	$ -	$ -	$ -	50.00	$ -	$ -	$ -	$ -
Reduction in Company Evaluations	-	$ 12,320	$ -	$ -	$ 12,320	-	$ 24,640	$ -	$ -	$ 24,640
Elimination of Lifeguard Sergeant Scheduler	1.00	$ 29,071	$ -	$ -	$ 29,071	1.00	$ 84,283	$ -	$ -	$ 84,283
Shift Training Hours to Up Staff for High Attendance and Reduce Training Staff Service-Wide	1.00	$ 153,470	$ -	$ -	$ 153,470	1.00	$ 328,312	$ -	$ -	$ 328,312
Fire-Rescue Total	**63.00**	**$ 6,394,625**	**$ 578,216**	**$ -**	**$ 6,972,841**	**63.00**	**$ 12,964,331**	**$ 1,156,431**	**$ -**	**$ 14,120,762**
Police Department										
Reduction of Budgeted Vacation Expenses	-	$ 108,191	$ -	$ -	$ 108,191	-	$ 216,382	$ -	$ -	$ 216,382
Reduction of Industrial Leave Expenses	-	$ 428,567	$ -	$ -	$ 428,567	-	$ 857,133	$ -	$ -	$ 857,133
Reduction of Mounted Enforcement Program	1.00	$ 29,886	$ 91,781	$ -	$ 121,667	1.00	$ 59,772	$ 183,561	$ -	$ 243,333
Reduction of Harbor Patrol Unit	-	$ -	$ 22,134	$ -	$ 22,134	-	$ -	$ 67,548	$ -	$ 67,548
Reduction of Janitorial Services/Landscaping	-	$ -	$ -	$ -	$ -	-	$ -	$ 470,000	$ -	$ 470,000
Reduction in Civilian Positions	41.00	$ 1,217,085	$ -	$ -	$ 1,217,085	41.00	$ 2,434,170	$ -	$ -	$ 2,434,170
Reductions in Data Services	-	$ -	$ -	$ -	$ -	-	$ -	$ 911,724	$ -	$ 911,724
Reductions in Non-Personnel Expenses	-	$ -	$ 415,000	$ -	$ 415,000	-	$ -	$ 1,000,000	$ -	$ 1,000,000
Reduction of School Safety Camp/JST	1.00	$ 17,023	$ 82,688	$ -	$ 99,710	1.00	$ 51,069	$ 165,375	$ -	$ 216,444
Reduction of Video Media	2.00	$ 55,388	$ 29,873	$ -	$ 85,260	2.00	$ 166,163	$ 59,745	$ -	$ 225,908
Reduction to Canine Operations	1.00	$ 104,641	$ 210,580	$ -	$ 315,221	1.00	$ 222,891	$ 421,159	$ -	$ 644,050
Reduction of Star/PAL Transfer	1.00	$ 36,118	$ 7,867	$ -	$ 43,985	1.00	$ 108,355	$ 15,734	$ -	$ 124,089
Reduction of Motor Cleaning Pay						-	$ 288,000	$ -	$ -	$ 288,000
Reduction of Police Investigative Aides	21.00	$ 362,015	$ 4,200	$ -	$ 366,215	21.00	$ 1,086,044	$ 8,400	$ -	$ 1,094,444
Reduction of Sworn Vacant Personnel	133.75	$ -	$ -	$ -	$ -	133.75	$ -	$ -	$ -	$ -
Reduction of Police Service Officers	48.00	$ 817,100	$ 9,600	$ -	$ 826,700	48.00	$ 2,451,301	$ 19,200	$ -	$ 2,470,501
Reduction of Police Code Compliance Officers	12.00	$ 219,688	$ 2,400	$ -	$ 222,088	12.00	$ 659,063	$ 4,800	$ -	$ 663,863
Police Department Total	**261.75**	**$ 3,395,701**	**$ 876,121**	**$ -**	**$ 4,271,822**	**261.75**	**$ 8,600,343**	**$ 3,327,246**	**$ -**	**$ 11,927,589**
Public Safety Total	**324.75**	**$ 9,790,326**	**$ 1,454,337**	**$ -**	**$ 11,244,663**	**324.75**	**$ 21,564,674**	**$ 4,483,677**	**$ -**	**$ 26,048,351**
Public Works										
Engineering & Capital Projects										
Reduction of Non-Personnel Expenses	-	$ -	$ 594,002	$ -	$ 594,002	-	$ -	$ 1,188,003	$ -	$ 1,188,003
Reduction of Positions	2.00	$ 57,536	$ 19,035	$ -	$ 76,570	2.00	$ 115,072	$ 38,069	$ -	$ 153,141
Engineering & Capital Projects Total	**2.00**	**$ 57,536**	**$ 613,036**	**$ -**	**$ 670,572**	**2.00**	**$ 115,072**	**$ 1,226,072**	**$ -**	**$ 1,341,144**
Environmental Services										

Summary of Fiscal Years 2010 and 2011 Solutions

General Fund Business Center/Department	Fiscal Year 2010 FTE	PE	NPE	Revenue	GF Net Impact	Fiscal Year 2011 FTE	PE	NPE	Revenue	GF Net Impact
4/10/5 Work Schedule/Reorganization of Service Delivery	-	$ -	$ -	$ -	$ -	12.35	$ 716,084	$ 1,683,107	$ -	$ 2,399,191
Extend Repayment of Miramar Place OPS	-	$ -	$ -	$ -	$ -	-	$ -	$ 900,000	$ -	$ 900,000
Environmental Services Total	**-**	**$ -**	**$ -**	**$ -**	**$ -**	**12.35**	**$ 716,084**	**$ 2,583,107**	**$ -**	**$ 3,299,191**
General Services-Facilities										
ADA/Deferred Maintenance Crew Transfer	-	$ -	$ 23,500	$ 542,107	$ 565,607	-	$ -	$ 47,000	$ 1,084,213	$ 1,131,213
Reduction of HVAC Supervisor	1.00	$ 35,348	$ -	$ -	$ 35,348	1.00	$ 70,696	$ -	$ -	$ 70,696
Reduction of Carpenter Supervisor	1.00	$ 21,611	$ -	$ -	$ 21,611	1.00	$ 64,834	$ -	$ -	$ 64,834
Reduction of Plumber Supervisor	1.00	$ 23,384	$ -	$ -	$ 23,384	1.00	$ 70,151	$ -	$ -	$ 70,151
Reduction in Contractual Services	-	$ -	$ 25,000	$ -	$ 25,000	-	$ -	$ 50,000	$ -	$ 50,000
Tenant Improvements/Deferred Maintenance Crew Transfer	-	$ -	$ 37,000	$ 702,105	$ 739,105	-	$ -	$ 74,000	$ 1,404,209	$ 1,478,209
Project Officer II & Construction Estimator Substitution	1.00	$ 29,862	$ -	$ -	$ 29,862	1.00	$ 89,586	$ -	$ -	$ 89,586
Reclassification of an Associate Mechanical Engineer	-	$ 126	$ -	$ -	$ 126	-	$ 377	$ -	$ -	$ 377
General Services-Facilities Total	**4.00**	**$ 110,331**	**$ 85,500**	**$ 1,244,211**	**$ 1,440,042**	**4.00**	**$ 295,644**	**$ 171,000**	**$ 2,488,422**	**$ 2,955,066**
General Services-Street										
Reassign Concrete Crew	-	$ -	$ 38,828	$ 435,837	$ 474,664	-	$ -	$ 77,655	$ 871,673	$ 949,328
Reduction of Palm Tree Trimming	-	$ -	$ 100,000	$ -	$ 100,000	-	$ -	$ 200,000	$ -	$ 200,000
Reduction of Root Pruning	-	$ -	$ 50,000	$ -	$ 50,000	-	$ -	$ 100,000	$ -	$ 100,000
Reduction of Broadleaf Tree Trimming	-	$ -	$ 75,000	$ -	$ 75,000	-	$ -	$ 150,000	$ -	$ 150,000
Reduction of Horticulturist	1.00	$ 22,811	$ -	$ -	$ 22,811	1.00	$ 68,434	$ -	$ -	$ 68,434
General Services-Street Total	**1.00**	**$ 22,811**	**$ 263,828**	**$ 435,837**	**$ 722,475**	**1.00**	**$ 68,434**	**$ 527,655**	**$ 871,673**	**$ 1,467,762**
Public Works										
Reduction in Non-Personnel Expenses	-	$ -	$ 5,000	$ -	$ 5,000	-	$ -	$ 10,000	$ -	$ 10,000
Public Works Total	**-**	**$ -**	**$ 5,000**	**$ -**	**$ 5,000**	**-**	**$ -**	**$ 10,000**	**$ -**	**$ 10,000**
Real Estate Assets										
Reduction of Non-Personnel Expenses	-	$ -	$ 4,493	$ -	$ 4,493	-	$ -	$ 8,985	$ -	$ 8,985
Reduction of Information Systems Analyst	1.00	$ 22,669	$ -	$ -	$ 22,669	1.00	$ 68,006	$ -	$ -	$ 68,006
Reduction of Property Agents	2.00	$ 77,636	$ -	$ -	$ 77,636	2.00	$ 155,273	$ -	$ -	$ 155,273
Reduction of Public Information Clerk	1.00	$ 13,534	$ -	$ -	$ 13,534	1.00	$ 40,602	$ -	$ -	$ 40,602
Real Estate Assets Total	**4.00**	**$ 113,839**	**$ 4,493**	**$ -**	**$ 118,332**	**4.00**	**$ 263,881**	**$ 8,985**	**$ -**	**$ 272,866**
Storm Water										
Reduction in Contracts Budget	-	$ -	$ 1,250,000	$ -	$ 1,250,000	-	$ -	$ 2,500,000	$ -	$ 2,500,000
Storm Water Total	**-**	**$ -**	**$ 1,250,000**	**$ -**	**$ 1,250,000**	**-**	**$ -**	**$ 2,500,000**	**$ -**	**$ 2,500,000**
Public Works Total	**11.00**	**$ 304,517**	**$ 2,221,856**	**$ 1,680,048**	**$ 4,206,421**	**23.35**	**$ 1,459,115**	**$ 7,026,819**	**$ 3,360,095**	**$ 11,846,029**
General Fund Total	**458.92**	**$ 13,041,588**	**$ 5,916,747**	**$ 1,436,662**	**$ 20,394,996**	**492.74**	**$ 42,656,127**	**$ 83,307,766**	**$ 19,595,944**	**$ 145,559,838**

Non General Fund Business Center/Department	Fiscal Year 2010 FTE	PE	NPE	Revenue	Net Impact	GF Net Impact	Fiscal Year 2011 FTE	PE	NPE	Revenue	Net Impact	GF Net Impact
Office of the ACOO												
Department of IT												
Reduction in Web Services	-	$ -	$ 51,600	$ -	$ 51,600	$ 27,503	-	$ -	$ 103,200	$ -	$ 103,200	$ 55,006
Reduction in Project Management Office	-	$ -	$ 5,941	$ -	$ 5,941	$ 3,166	-	$ -	$ 11,881	$ -	$ 11,881	$ 6,333
Reduction in Computing Infrastructure Support	-	$ -	$ 27,480	$ -	$ 27,480	$ 18,109	4.00	$ 242,751	$ 54,960	$ -	$ 297,711	$ 196,192
Reduction in Citywide Technologies and Applications	-	$ 12,500	$ 39,859	$ -	$ 52,359	$ 27,907	-	$ 25,000	$ 79,718	$ -	$ 104,718	$ 55,815
Reduction in Department Management Expenses	-	$ 6,493	$ 19,674	$ -	$ 26,167	$ 13,947	-	$ 12,985	$ 39,347	$ -	$ 52,332	$ 27,893
Reduction in Financial and Support Services	-	$ 5,000	$ 3,223	$ -	$ 8,223	$ 4,383	-	$ 10,000	$ 6,446	$ -	$ 16,446	$ 8,766
Reduction in Enterprise Architecture and Standards	-	$ -	$ 2,599	$ -	$ 2,599	$ 1,385	-	$ -	$ 5,198	$ -	$ 5,198	$ 2,771
Department of IT Total	**-**	**$ 23,993**	**$ 150,375**	**$ -**	**$ 174,368**	**$ 96,401**	**4.00**	**$ 290,736**	**$ 300,750**	**$ -**	**$ 591,486**	**$ 352,774**
Office of the ACOO Total	**-**	**$ 23,993**	**$ 150,375**	**$ -**	**$ 174,368**	**$ 96,401**	**4.00**	**$ 290,736**	**$ 300,750**	**$ -**	**$ 591,486**	**$ 352,774**
Office of the CFO												
Risk Management												
Reduction of Clerical Assistant	1.00	$ 19,198	$ -	$ -	$ 19,198	$ 13,438	1.00	$ 38,395	$ -	$ -	$ 38,395	$ 26,877
Reduction of Claims and Insurance Manager	1.00	$ 44,594	$ -	$ -	$ 44,594	$ 31,216	1.00	$ 89,188	$ -	$ -	$ 89,188	$ 62,432
Reduction of Claims Aide	1.00	$ 24,149	$ -	$ -	$ 24,149	$ 16,905	1.00	$ 48,299	$ -	$ -	$ 48,299	$ 33,809
Reduction of Employee Assistance Counselor	1.00	$ 22,379	$ -	$ -	$ 22,379	$ 15,665	1.00	$ 67,137	$ -	$ -	$ 67,137	$ 46,996

Attachment 1

Attachment A

Summary of Fiscal Years 2010 and 2011 Solutions

Non General Fund Business Center/Department	Fiscal Year 2010						Fiscal Year 2011					
	FTE	PE	NPE	Revenue	Net Impact	GF Net Impact	FTE	PE	NPE	Revenue	Net Impact	GF Net Impact
Reduction of Investment Consulting Services	-	$ -	$ 25,000	$ -	$ 25,000	$ 17,500	-	$ -	$ 50,000	$ -	$ 50,000	$ 35,000
Risk Management Total	**4.00**	**$ 110,320**	**$ 25,000**	**$ -**	**$ 135,320**	**$ 94,724**	**4.00**	**$ 243,019**	**$ 50,000**	**$ -**	**$ 293,019**	**$ 205,113**
Office of the CFO Total	**4.00**	**$ 110,320**	**$ 25,000**	**$ -**	**$ 135,320**	**$ 94,724**	**4.00**	**$ 243,019**	**$ 50,000**	**$ -**	**$ 293,019**	**$ 205,113**
Office of the Chief of Staff												
Commission for Arts & Culture												
Reduction of Public Art Fund Allocation	-	$ -	$ 30,000	$ -	$ 30,000	$ 30,000	-	$ -	$ 30,000	$ -	$ 30,000	$ 30,000
Reduction of Travel Expenses	-	$ -	$ 6,450	$ -	$ 6,450	$ 6,450	-	$ -	$ 6,450	$ -	$ 6,450	$ 6,450
Reduction of Non-Personnel Expenses	-	$ -	$ 33,250	$ -	$ 33,250	$ 33,250	-	$ -	$ 33,250	$ -	$ 33,250	$ 33,250
Reduction of EMBARK Software and Training	-	$ -	$ 12,000	$ -	$ 12,000	$ 12,000	-	$ -	$ 12,000	$ -	$ 12,000	$ 12,000
Commission for Arts & Culture Total	**-**	**$ -**	**$ 81,700**	**$ -**	**$ 81,700**	**$ 81,700**	**-**	**$ -**	**$ 81,700**	**$ -**	**$ 81,700**	**$ 81,700**
Special Events												
Reduction of Non-Personnel Expenses	-	$ -	$ 19,815	$ -	$ 19,815	$ 19,815	-	$ -	$ 39,629	$ -	$ 39,629	$ 39,629
Reduction of Print Shop Services	-	$ -	$ 3,367	$ -	$ 3,367	$ 3,367	-	$ -	$ 6,733	$ -	$ 6,733	$ 6,733
Reduction of Computer Maintenance/Contracts	-	$ -	$ 2,020	$ -	$ 2,020	$ 2,020	-	$ -	$ 4,040	$ -	$ 4,040	$ 4,040
Reduction of Application Support	-	$ -	$ 7,136	$ -	$ 7,136	$ 7,136	-	$ -	$ 14,271	$ -	$ 14,271	$ 14,271
Reduction of Transportation Allowance	-	$ -	$ 350	$ -	$ 350	$ 350	-	$ -	$ 700	$ -	$ 700	$ 700
Reduction of Exceptional Performance Pay	-	$ 1,596	$ -	$ -	$ 1,596	$ 1,596	-	$ 3,191	$ -	$ -	$ 3,191	$ 3,191
Reduction of Office Supplies	-	$ -	$ 1,069	$ -	$ 1,069	$ 1,069	-	$ -	$ 2,138	$ -	$ 2,138	$ 2,138
Special Events Total	**-**	**$ 1,596**	**$ 33,756**	**$ -**	**$ 35,351**	**$ 35,351**	**-**	**$ 3,191**	**$ 67,511**	**$ -**	**$ 70,702**	**$ 70,702**
Office of the Chief of Staff Total	**-**	**$ 1,596**	**$ 115,456**	**$ -**	**$ 117,051**	**$ 117,051**	**-**	**$ 3,191**	**$ 149,211**	**$ -**	**$ 152,402**	**$ 152,402**
Public Works												
Concourse and Parking Garage												
Contract Savings	-	$ -	$ 93,500	$ -	$ 93,500	$ 93,500	-	$ -	$ 187,000	$ -	$ 187,000	$ 187,000
Implement New Concourse Parking Controls	-	$ -	$ -	$ -	$ -	$ -	-	$ -	$ -	$ 100,000	$ 100,000	$ 100,000
Concourse and Parking Garage Total	**-**	**$ -**	**$ 93,500**	**$ -**	**$ 93,500**	**$ 93,500**	**-**	**$ -**	**$ 187,000**	**$ 100,000**	**$ 287,000**	**$ 287,000**
Environmental Services												
4/10/5 Work Schedule/Reorganization of Service Delivery	-	$ -	$ -	$ -	$ -	$ -	28.23	$ 1,424,147	$ 754,348	$ -	$ 2,178,495	$ -
Environmental Services Total	**-**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**28.23**	**$ 1,424,147**	**$ 754,348**	**$ -**	**$ 2,178,495**	**$ -**
General Services-Communications												
Reduction of Non-Personnel Expenses	-	$ -	$ 61,885	$ -	$ 61,885	$ 48,084	-	$ -	$ 123,769	$ -	$ 123,769	$ 96,169
Reduction of Communications Technician Supervisor	1.00	$ 43,390	$ -	$ -	$ 43,390	$ 33,714	1.00	$ 86,779	$ -	$ -	$ 86,779	$ 67,428
Reduction of Communications Technician	1.00	$ 37,455	$ -	$ -	$ 37,455	$ 29,103	1.00	$ 74,910	$ -	$ -	$ 74,910	$ 58,205
General Services-Communications Total	**2.00**	**$ 80,845**	**$ 61,885**	**$ -**	**$ 142,729**	**$ 110,901**	**2.00**	**$ 161,689**	**$ 123,769**	**$ -**	**$ 285,458**	**$ 221,801**
General Services-Fleet Operations/Vehicle Replacement												
Reduction of Underutilized Vehicles	-	$ -	$ 1,690,000	$ -	$ 1,690,000	$ 1,200,000	-	$ -	$ 3,380,000	$ -	$ 3,380,000	$ 2,400,000
Reduction of Police Take-Home Vehicles	-	$ -	$ -	$ -	$ -	$ -	-	$ -	$ 100,000	$ -	$ 100,000	$ 100,000
Reduction of Fire Take-Home Vehicles	-	$ -	$ -	$ -	$ -	$ -	-	$ -	$ 30,000	$ -	$ 30,000	$ 30,000
Increase of Vehicle Replacement Lifecycle	-	$ -	$ 3,350,000	$ -	$ 3,350,000	$ 2,250,000	-	$ -	$ 6,700,000	$ -	$ 6,700,000	$ 4,500,000
General Services-Fleet Operations/Vehicle Replacement Total	**-**	**$ -**	**$ 5,040,000**	**$ -**	**$ 5,040,000**	**$ 3,450,000**	**-**	**$ -**	**$ 10,210,000**	**$ -**	**$ 10,210,000**	**$ 7,030,000**
Qualcomm Stadium												
Security Services Reduction of 24/7 Personnel	-	$ -	$ -	$ -	$ -	$ -	-	$ -	$ 180,000	$ -	$ 180,000	$ 180,000
Reduction of Non-Personnel Expenses	-	$ -	$ -	$ -	$ -	$ -	-	$ -	$ 320,000	$ -	$ 320,000	$ 320,000
Reduction of Asphalt Projects	-	$ -	$ 100,000	$ -	$ 100,000	$ 100,000	-	$ -	$ 100,000	$ -	$ 100,000	$ 100,000
Reduction of Print Shop Services	-	$ -	$ 1,500	$ -	$ 1,500	$ 1,500	-	$ -	$ 3,000	$ -	$ 3,000	$ 3,000
Reduction of Equipment Outlay	-	$ -	$ 18,000	$ -	$ 18,000	$ 18,000	-	$ -	$ 18,000	$ -	$ 18,000	$ 18,000
Reduction of Landscaping Expenses	-	$ -	$ 10,000	$ -	$ 10,000	$ 10,000	-	$ -	$ 10,000	$ -	$ 10,000	$ 10,000
Reduction of Promotional Advertising	-	$ -	$ 5,000	$ -	$ 5,000	$ 5,000	-	$ -	$ 10,000	$ -	$ 10,000	$ 10,000
Reduction of Cement & Aggregates Budget	-	$ -	$ 10,000	$ -	$ 10,000	$ 10,000	-	$ -	$ 10,000	$ -	$ 10,000	$ 10,000
Service Level Agreement (SLA) with Airports for Program Manager	-	$ -	$ -	$ -	$ -	$ -	-	$ -	$ -	$ 138,000	$ 138,000	$ 138,000
Qualcomm Stadium Total	**-**	**$ -**	**$ 144,500**	**$ -**	**$ 144,500**	**$ 144,500**	**-**	**$ -**	**$ 651,000**	**$ 138,000**	**$ 789,000**	**$ 789,000**
Public Works Total	**2.00**	**$ 80,845**	**$ 5,339,885**	**$ -**	**$ 5,420,729**	**$ 3,798,901**	**30.23**	**$ 1,585,836**	**$ 11,926,117**	**$ 238,000**	**$ 13,749,953**	**$ 8,327,801**
Non-General Fund Total	**6.00**	**$ 216,753**	**$ 5,630,715**	**$ -**	**$ 5,847,468**	**$ 4,107,076**	**38.23**	**$ 2,122,782**	**$ 12,426,078**	**$ 238,000**	**$ 14,786,860**	**$ 9,038,090**
General Fund and Non-General Fund Total	**464.92**	**$ 13,258,341**	**$ 11,547,462**	**$ 1,436,662**	**$ 26,242,464**	**$ 24,502,073**	**530.97**	**$ 44,778,910**	**$ 95,733,844**	**$ 19,833,944**	**$ 160,346,698**	**$ 154,597,927**
												$ 179,100,000

Summary of Position Adjustments

Fund	Department	Position	Job Class #	Job Class Description	Bargaining Unit	FTE	Vacant	Non-Vacant	Additions	FY10 Impact	FY11 Impact
General Fund											
	City Planning and Development										
		City Planning & Community Investment									
		Sr Planner Adjustments	1872	Sr Planner	MEA	0.50	-	0.50	-	$ 14,136	$ 42,408
		Reduction of Clerical Assistant II	1535	Clerical Assistant II	MEA	0.50	-	0.50	-	$ 6,399	$ 19,198
		Reduction of Senior Clerk/Typist	1879	Sr Clerk/Typist	MEA	1.00	-	1.00	-	$ 15,587	$ 46,761
		Reduction of Senior Management Analyst	1106	Sr Management Analyst	MEA	1.00	-	1.00	-	$ 25,767	$ 77,300
		Reduction of Historic Senior Planner	1872	Sr Planner	MEA	1.00	-	1.00	-	$ 28,272	$ 84,815
		Reduction of Project Officer I	1751	Project Officer I	MEA	1.00	-	1.00	-	$ 29,086	$ 87,257
		Reduction of Associate Planner	1227	Assoc Planner	MEA	1.00	-	1.00	-	$ 24,062	$ 72,185
		Reduction of Word Processing Operator	1401	Info Systems Technician	MEA	0.20	0.20	-	-	$ 5,337	$ 10,674
			1746	Word Processing Operator	MEA	1.00	1.00	-	-	$ 20,413	$ 40,826
		City Planning & Community Investment Total				**7.20**	**1.20**	**6.00**	**-**	**$ 169,059**	**$ 481,424**
		Development Services-NCC									
		Reduction of Clerical Assistant II	1535	Clerical Assistant II	MEA	1.00	-	1.00	-	$ 12,798	$ 38,395
		Reduction of Community Development Specialist II	1352	Community Development Spec II	MEA	1.00	-	1.00	-	$ 23,180	$ 69,539
		Reduction of Utility Positions	1974	Utility Supv	MEA	1.00	1.00	-	-	$ 27,790	$ 55,580
			1978	Utility Worker I	LOCAL 127	1.00	1.00	-	-	$ 19,459	$ 38,918
			1979	Utility Worker II	LOCAL 127	2.00	2.00	-	-	$ 42,605	$ 85,210
		Development Services-NCC Total				**6.00**	**4.00**	**2.00**	**-**	**$ 125,831**	**$ 287,641**
	City Planning and Development Total					**13.20**	**5.20**	**8.00**	**-**	**$ 294,890**	**$ 769,065**
	Community Services										
		Library									
		Reduction of Resource Development Officer	2243	Resource Development Officer	UNCLASSIFIED	1.00	1.00	-	-	$ 52,669	$ 105,337
		Reduction of Account Clerk and Senior Clerk Typist in the Library Business Office	1104	Account Clerk	MEA	1.00	1.00	-	-	$ 20,506	$ 41,012
			1879	Sr Clerk/Typist	MEA	1.00	1.00	-	-	$ 23,380	$ 46,761
		Reduction of Librarian II for Electronic Services Support	1584	Librarian II	MEA	1.00	-	1.00	-	$ 21,389	$ 64,167
		Reductions in Technical Services (Catalog/Order/Processing)	1590	Library Clerk	MEA	2.00	1.00	1.00	-	$ 41,522	$ 83,043
			1758	Library Technician	MEA	2.00	-	2.00	-	$ 28,785	$ 86,355
			1759	Sr Library Technician	MEA	2.00	-	2.00	-	$ 33,044	$ 99,131
			1867	Librarian III	MEA	2.00	1.00	1.00	-	$ 60,109	$ 144,262
		Pairing of 16 Branches	1584	Librarian II	MEA	2.00	1.50	0.50	-	$ 64,167	$ 128,334
			1585	Librarian IV	MEA	1.00	-	1.00	-	$ 39,884	$ 79,769
			1586	Library Asst	MEA	8.50	8.50	-	-	$ 223,224	$ 446,448
			1588	Library Aide	MEA	7.50	1.00	6.50	-	$ 98,487	$ 196,974
			1590	Library Clerk	MEA	11.00	3.00	8.00	-	$ 228,369	$ 456,739
			1867	Librarian III	MEA	7.00	6.00	1.00	-	$ 252,458	$ 504,917
			15881	Library Aide	MEA	4.26	4.26	-	-	$ 52,709	$ 105,417
		Library Total				**53.26**	**29.26**	**24.00**	**-**	**$ 1,240,702**	**$ 2,588,665**
		Park and Recreation									
		Winter Restroom Closures	1468	Grounds Maintenance Worker II	LOCAL 127	4.00	-	4.00	-	$ 13,367	$ 160,408
			14671	Grounds Maintenance Worker I	LOCAL 127	(1.79)	0.21	-	(2.00)	$ (2,070)	$ (60,089)
		Reduction of Recreation Aide in Balboa Park	17941	Recreation Aide	MEA	0.50	0.50	-	-	$ 5,254	$ 10,508
		Park Maintenance Reorganization	1436	Equipment Technician I	LOCAL 127	(1.00)	-	-	(1.00)	$ -	$ (45,607)
			1467	Grounds Maintenance Worker I	LOCAL 127	(35.00)	-	-	(35.00)	$ -	$ (1,197,898)
			1468	Grounds Maintenance Worker II	LOCAL 127	87.44	9.00	78.44	-	$ -	$ 3,506,521
			1469	Grounds Maintenance Worker III	LOCAL 127	(33.00)	-	-	(33.00)	$ -	$ (1,490,826)
			14671	Grounds Maintenance Worker I	LOCAL 127	(10.97)	-	-	(10.97)	$ -	$ (368,255)
			14681	Grounds Maintenance Worker II	LOCAL 127	0.50	0.50	-	-	$ -	$ 19,611
		Reduction of Rancho Encantada Ranger Position	1634	Park Ranger	MEA	1.00	1.00	-	-	$ 26,496	$ 52,991
		Modification of Brush Management Program	1579	Laborer	LOCAL 127	2.00	2.00	-	-	$ 35,576	$ 71,153
			1978	Utility Worker I	LOCAL 127	1.00	1.00	-	-	$ 19,459	$ 38,918

Summary of Position Adjustments

Fund	Department	Position	Job Class #	Job Class Description	Bargaining Unit	FTE	Vacant	Non-Vacant	Additions	FY10 Impact	FY11 Impact
		Modification of Street Median Maintenance Program	1642	Grounds Maintenance Manager	MEA	1.00	-	1.00	-	$ -	$ 66,564
		Reduction of Mission Bay Maintenance Staff and Contractor Supervision	1470	Grounds Maintenance Supv	MEA	1.00	-	1.00	-	$ 16,446	$ 49,337
		Reduction of Citywide Park Maintenance Services Supervision	1642	Grounds Maintenance Manager	MEA	1.00	-	1.00	-	$ 22,188	$ 66,564
		Cessation of Park Turf Fertilization Program	1439	Equipment Operator I	LOCAL 127	3.00	3.00	-	-	$ 71,842	$ 143,684
		Reduction of Citywide Facility Repair	1978	Utility Worker I	LOCAL 127	1.00	-	1.00	-	$ 12,973	$ 38,918
		Reduction of Sports Turf Maintenance	1265	Seven-Gang Mower Operator	LOCAL 127	1.00	1.00	-	-	$ 24,151	$ 48,301
		Reduction of Balboa Park Parking Lots and Road Sweeping Services	1594	Light Equipment Operator	LOCAL 127	1.00	-	1.00	-	$ 14,644	$ 43,931
		Reduction of Mission Bay Aquatic Maintenance	1978	Utility Worker I	LOCAL 127	1.00	-	1.00	-	$ 12,973	$ 38,918
		Mechanized Beach Refuse Removal Support	1579	Laborer	LOCAL 127	1.00	-	1.00	-	$ 11,859	$ 35,576
		Cessation of Fire Ring Program	1440	Equipment Operator II	LOCAL 127	2.00	1.00	1.00	-	$ -	$ 105,469
		Reduction of Park Ranger Program Support in Balboa Park	1468	Grounds Maintenance Worker II	LOCAL 127	1.00	-	1.00	-	$ 13,367	$ 40,102
		Reduction of Department Grant Resource Development Support	1218	Assoc Management Analyst	MEA	1.00	-	1.00	-	$ 22,991	$ 68,972
		Reduction of Shoreline Beach and Mission Bay Beach Maintenance	1440	Equipment Operator II	LOCAL 127	1.00	-	1.00	-	$ 17,578	$ 52,734
			1513	Heavy Truck Driver I	LOCAL 127	1.00	1.00	-	-	$ 22,878	$ 45,756
	Park and Recreation Total					**31.68**	**20.21**	**93.44**	**(81.97)**	**$ 361,970**	**$ 1,542,260**
Community Services Total						**84.94**	**49.47**	**117.44**	**(81.97)**	**$ 1,602,672**	**$ 4,130,925**
Non-Mayoral											
	Ethics Commission										
		Reduction of City Attorney Investigator	1596	City Attorney Investigator	MEA	1.00	-	1.00	-	$ 25,285	$ 75,854
	Ethics Commission Total					**1.00**	**-**	**1.00**	**-**	**$ 25,285**	**$ 75,854**
	Office of the City Clerk										
		Reduction of Vacant Position	1395	Deputy City Clerk I	MEA	1.00	1.00	-	-	$ 21,236	$ 42,471
	Office of the City Clerk Total					**1.00**	**1.00**	**-**	**-**	**$ 21,236**	**$ 42,471**
	Personnel										
		Reduction of Information Systems Analyst	1926	Info Systems Analyst IV	UNREPRESENTED	1.00	-	1.00	-	$ 28,651	$ 85,953
	Personnel Total					**1.00**	**-**	**1.00**	**-**	**$ 28,651**	**$ 85,953**
Non-Mayoral Total						**3.00**	**1.00**	**2.00**	**-**	**$ 75,172**	**$ 204,278**
Office of the ACOO											
	Administration										
		Reduction of Executive Director	2268	Program Manager	UNCLASSIFIED	1.00	-	1.00	-	$ 34,753	$ 104,259
		Reduction of EOCP Staff Support Position	1106	Sr Management Analyst	MEA	1.00	1.00	-	-	$ 38,650	$ 77,300
		Reduction of EMS Staff Support Position	1107	Administrative Aide II	MEA	1.00	-	1.00	-	$ 18,224	$ 54,672
	Administration Total					**3.00**	**1.00**	**2.00**	**-**	**$ 91,627**	**$ 236,231**
	Assistant Chief Operating Officer										
		Reduction of Program Manager	2270	Program Manager (Vacant)	UNCLASSIFIED	1.00	1.00	-	-	$ 64,492	$ 128,984
		Reduction of Executive Secretary	1876	Executive Secretary	MEA	1.00	1.00	-	-	$ 27,948	$ 55,895
	Assistant Chief Operating Officer Total					**2.00**	**2.00**	**-**	**-**	**$ 92,440**	**$ 184,879**
	Business Office										
		Reduction of Program Manager	2270	Program Manager	UNCLASSIFIED	1.00	1.00	-	-	$ 38,964	$ 77,928
		Reduction of Department Director	2132	Department Director	UNCLASSIFIED	1.00	1.00	-	-	$ 63,027	$ 126,053
	Business Office Total					**2.00**	**2.00**	**-**	**-**	**$ 101,991**	**$ 203,981**
	Human Resources										
		Reduction of Diversity Program	1612	Org Effectiveness Specialist III	UNREPRESENTED	1.00	-	1.00	-	$ 25,671	$ 77,012
		Reduction of Employee Training and Development	1746	Word Processing Operator	MEA	1.00	-	1.00	-	$ 13,609	$ 40,826
	Human Resources Total					**2.00**	**-**	**2.00**	**-**	**$ 39,279**	**$ 117,838**
	Purchasing & Contracting										
		Reduction of Program Manager	2270	Program Manager (Vacant)	UNCLASSIFIED	1.00	1.00	-	-	$ 52,396	$ 104,792
		Reduction of Word Processing Operator	1746	Word Processing Operator	MEA	1.00	1.00	-	-	$ 20,413	$ 40,826

Summary of Position Adjustments

Fund	Department	Position	Job Class #	Job Class Description	Bargaining Unit	FTE	Vacant	Non-Vacant	Additions	FY10 Impact	FY11 Impact
		Reduction of Principal Procurement Specialist	1783	Principal Procurement Specialist	MEA	1.00	1.00	-	-	$ 38,802	$ 77,604
	Purchasing & Contracting Total					**3.00**	**3.00**	**-**	**-**	**$ 111,611**	**$ 223,222**
Office of the ACOO Total						**12.00**	**8.00**	**4.00**	**-**	**$ 436,948**	**$ 966,152**
Office of the CFO											
	City Comptroller										
		Efficiencies from SAP	1103	Account Audit Clerk	MEA	5.00	1.00	4.00	-	$ 21,545	$ 215,453
			1842	Accountant II	MEA	2.00	1.00	1.00	-	$ 33,413	$ 133,651
		Reduction of Accountant II Positions	1842	Accountant II	MEA	3.00	-	3.00	-	$ 100,238	$ 200,476
		Combine ISAs in Finance Group	1348	Info Systems Analyst II	UNREPRESENTED	1.00	-	1.00	-	$ 34,003	$ 68,006
	City Comptroller Total					**11.00**	**2.00**	**9.00**	**-**	**$ 189,199**	**$ 617,586**
	Debt Management										
		Reduction of Executive Secretary	1876	Executive Secretary	MEA	1.00	-	1.00	-	$ 18,632	$ 55,895
		Reduction of Program Coordinators	2282	Program Coordinator	UNCLASSIFIED	4.00	-	4.00	-	$ 117,437	$ 352,312
		Addition of Senior Management Analysts	1106	Sr Management Analyst	MEA	(2.00)	-	-	(2.00)	$ (77,300)	$ (154,600)
	Debt Management Total					**3.00**	**-**	**5.00**	**(2.00)**	**$ 58,769**	**$ 253,607**
	Financial Management										
		Reduction of Limited PBF Position	1966	Senior Budget Development Analyst	MEA	1.00	-	1.00	-	$ -	$ 77,940
	Financial Management Total					**1.00**	**-**	**1.00**	**-**	**$ -**	**$ 77,940**
	Office of the City Treasurer										
		Consolidation of Delinquent Accounts Program and Parking Administration Program	1535	Clerical Assistant II	MEA	3.00	1.00	2.00	-	$ 44,795	$ 115,185
			1844	Sr Account Clerk	MEA	1.00	-	1.00	-	$ 15,445	$ 46,334
		Reorganization of Delinquent Accounts Program	1331	Collections Investigator I	MEA	2.00	2.00	-	-	$ 51,865	$ 103,730
			1332	Collections Investigator II	MEA	1.00	-	1.00	-	$ 29,080	$ 58,160
			1333	Collections Investigator III	MEA	1.00	-	1.00	-	$ 32,530	$ 65,061
		Reduction of Treasury Operations Positions	1104	Account Clerk	MEA	1.00	1.00	-	-	$ 20,506	$ 41,012
			1465	Field Representative	MEA	1.00	1.00	-	-	$ 21,103	$ 42,206
			1535	Clerical Assistant II	MEA	1.00	1.00	-	-	$ 19,198	$ 38,395
		Reduction of Information Systems Analyst	1926	Info Systems Analyst IV	UNREPRESENTED	1.00	-	1.00	-	$ 28,651	$ 85,953
		Treasury Operations Reorganization and Lobby Consolidation	1776	Public Information Clerk	MEA	1.00	-	1.00	-	$ 13,534	$ 40,602
			1840	Sr Cashier	MEA	1.00	-	1.00	-	$ 15,294	$ 45,881
	Office of the City Treasurer Total					**14.00**	**6.00**	**8.00**	**-**	**$ 292,000**	**$ 682,519**
Office of the CFO Total						**29.00**	**8.00**	**23.00**	**(2.00)**	**$ 539,969**	**$ 1,631,652**
Office of the Chief of Staff											
	Community and Legislative Services										
		Reduction of Vacant Positions	2213	Council representative II	UNCLASSIFIED	1.00	1.00	-	-	$ -	$ 69,868
			2270	Program Manager	UNCLASSIFIED	1.00	1.00	-	-	$ -	$ 107,484
		Reduction in Position Funding	2213	Council representative II	UNCLASSIFIED	0.50	-	0.50	-	$ -	$ 33,500
	Community and Legislative Services Total					**2.50**	**2.00**	**0.50**	**-**	**$ -**	**$ 210,852**
Office of the Chief of Staff Total						**2.50**	**2.00**	**0.50**	**-**	**$ -**	**$ 210,852**
Public Safety											
	Fire-Rescue										
		Elimination of Service at Torrey Pines for 9 Months	1593	Lifeguard II	MEA	3.00	-	3.00	-	$ 64,119	$ 192,358
		Reduction of Service at Torrey Pines in the Summer	1593	Lifeguard II	MEA	1.00	-	1.00	-	$ 21,373	$ 64,119
		Reduction to the New Construction/Plan Check Program	1475	Fire Prevention Inspector II	LOCAL 145	3.00	3.00	-	-	$ 116,715	$ 233,430
			1476	Fire Prevention Supv	LOCAL 145	1.00	1.00	-	-	$ 44,954	$ 89,907
		Reduction of Vacant Positions	1456	Fire Captain	LOCAL 145	13.00	13.00	-	-	$ 582,472	$ 1,164,944
			1458	Fire Engineer	LOCAL 145	13.00	13.00	-	-	$ 503,897	$ 1,007,794
			1462	Firefighter II	LOCAL 145	24.00	24.00	-	-	$ 788,187	$ 1,576,375
		Reduction of Fire Dispatch Administrator	1518	Fire Dispatch Supv	MEA	1.00	-	1.00	-	$ 20,701	$ 62,104
		Reduction of Lifeguard II at Wind & Sea	1593	Lifeguard II	MEA	1.00	-	1.00	-	$ 21,373	$ 64,119

Attachment 2

Summary of Position Adjustments

Fund	Department	Position	Job Class #	Job Class Description	Bargaining Unit	FTE	Vacant	Non-Vacant	Additions	FY10 Impact	FY11 Impact
		Elimination of Lifeguard Sergeant Scheduler	1592	Lifeguard Sergeant	MEA	1.00	-	1.00	-	$ 26,140	$ 78,421
		Shift Training Hours to Up Staff for High Attendance and Reduce Training Staff Service-Wide	1589	Marine Safety Lieutenant	MEA	1.00	1.00	-	-	$ 47,651	$ 95,302
			1593	Lifeguard II	MEA	1.00	-	1.00	-	$ 21,373	$ 64,119
	Fire-Rescue Total					**63.00**	**55.00**	**8.00**	**-**	**$ 2,258,954**	**$ 4,692,992**
	Police Department										
		Reduction of Sworn Vacant Personnel	1680	Police Captain	UNREPRESENTED	1.00	1.00	-	-	$ 73,760	$ 147,520
			1683	Police Lieutenant	POA	2.00	2.00	-	-	$ 121,862	$ 243,724
			1684	Police Detective	POA	45.00	45.00	-	-	$ 1,877,741	$ 3,755,482
			1693	Police Officer II	POA	50.75	50.75	-	-	$ 2,006,982	$ 4,013,964
			1694	Police Agent	POA	6.00	6.00	-	-	$ 250,062	$ 500,125
			1695	Police Officer III	POA	8.00	8.00	-	-	$ 333,820	$ 667,641
			1696	Police Sergeant	POA	20.00	20.00	-	-	$ 962,867	$ 1,925,735
			2238	Asst Police Chief	UNCLASSIFIED-SAI	1.00	1.00	-	-	$ 69,818	$ 139,636
		Reduction of Mounted Enforcement Program	1909	Sr Stable Attendant	LOCAL 127	1.00	1.00	-	-	$ 22,992	$ 45,984
		Reduction of School Safety Camp/JST	1377	Police Service Officer II	MEA	1.00	-	1.00	-	$ 17,023	$ 51,069
		Reduction of Video Media	1489	Graphic Design Supv	MEA	1.00	-	1.00	-	$ 19,269	$ 57,808
			2270	Program Manager	UNCLASSIFIED	1.00	-	1.00	-	$ 36,118	$ 108,355
		Reduction to Canine Operations	1746	Word Processing Operator	MEA	1.00	-	1.00	-	$ 13,609	$ 40,826
		Reduction of Star/PAL Transfer	2270	Program Manager	UNCLASSIFIED	1.00	-	1.00	-	$ 36,118	$ 108,355
		Reduction of Police Investigative Aides	1678	Police Investigative Aide II	MEA	21.00	-	21.00	-	$ 362,015	$ 1,086,044
		Reduction in Civilian Positions	1104	Account Clerk	MEA	1.00	1.00	-	-	$ 20,506	$ 41,012
			1107	Administrative Aide II	MEA	1.00	1.00	-	-	$ 27,336	$ 54,672
			1152	Asst Criminalist (Criminalst I)	MEA	1.00	1.00	-	-	$ 34,809	$ 69,618
			1218	Assoc Management Analyst	MEA	2.00	2.00	-	-	$ 68,972	$ 137,945
			1285	Cal-Id Technician	MEA	1.00	1.00	-	-	$ 23,617	$ 47,235
			1361	Police Code Compliance Officer	MEA	1.00	1.00	-	-	$ 27,461	$ 54,922
			1384	Criminalist (Criminalist II)	MEA	2.00	2.00	-	-	$ 96,933	$ 193,866
			1402	Document Input Clerk-Terminal	MEA	1.00	1.00	-	-	$ 20,381	$ 40,761
			1411	Dispatcher II	MEA	7.00	7.00	-	-	$ 167,705	$ 335,410
			1535	Clerical Assistant II	MEA	1.00	1.00	-	-	$ 19,198	$ 38,395
			1570	Latent Print Examiner II	MEA	2.00	2.00	-	-	$ 76,433	$ 152,866
			1575	Data Entry Operator	MEA	1.00	-1.00	-		$ 20,912	$ 41,825
			1580	Laboratory Technician	MEA	1.00	1.00	-	-	$ 26,187	$ 52,374
			1661	Police Lead Dispatcher	MEA	1.00	1.00	-	-	$ 32,552	$ 65,105
			1714	Police Dispatcher	MEA	6.00	6.00	-	-	$ 172,172	$ 344,344
			1715	Interview & Interogation Specialist III	MEA	1.00	1.00	-	-	$ 40,449	$ 80,899
			1746	Word Processing Operator	MEA	3.00	3.00	-	-	$ 61,239	$ 122,479
			1776	Public Infor Clerk	MEA	1.00	1.00	-	-	$ 20,301	$ 40,602
			1810	Refrigeration Mechanic	LOCAL 127	1.00	1.00	-	-	$ 29,850	$ 59,701
			1853	Sr Police Records Clerk	MEA	1.00	1.00	-	-	$ 24,382	$ 48,764
			1879	Sr Clerk/Typist	MEA	1.00	1.00	-	-	$ 23,380	$ 46,761
			1918	Police Dispatch Supv	MEA	1.00	1.00	-	-	$ 35,359	$ 70,719
			1930	Supv Cal-Id Technician	MEA	1.00	1.00	-	-	$ 27,343	$ 54,687
			2246	Police Personnel Manager	UNCLASSIFIED	1.00	1.00	-	-	$ 65,426	$ 130,851
			2270	Program Manager	UNCLASSIFIED	1.00	1.00	-	-	$ 54,177	$ 108,355
		Reduction of Police Service Officers	1377	Police Service Officer II	MEA	48.00	-	48.00	-	$ 817,584	$ 2,451,301
		Reduction of Police Code Compliance Officers	1361	Police Code Compliance Officer	MEA	12.00	-	12.00	-	$ 219,688	$ 659,063
	Police Department Total					**261.75**	**175.75**	**86.00**	**-**	**$ 8,458,410**	**$ 18,436,794**
Public Safety Total						**324.75**	**230.75**	**94.00**	**-**	**$ 10,717,365**	**$ 23,129,786**
Public Works											
	Engineering & Capital Projects										
		Reduction of Positions	1365	Sr. Dept. Human Resource Analyst	UNREPRESENTED	1.00	1.00	-	-	$ 38,566	$ 77,132
			1648	Payroll Specialist II	MEA	0.50	0.50	-	-	$ 11,254	$ 22,508

Summary of Position Adjustments

Fund	Department	Position	Job Class #	Job Class Description	Bargaining Unit	FTE	Vacant	Non-Vacant	Additions	FY10 Impact	FY11 Impact
			1910	Student Engineer	MEA	0.50	0.50	-	-	$ 7,716	$ 15,431
	Engineering & Capital Projects Total					**2.00**	**2.00**	**-**	**-**	**$ 57,536**	**$ 115,072**
	Environmental Services										
		4/10/5 Work Schedule/Reorganization of Service Delivery	1648	Payroll Specialist II	MEA	0.35	-	0.35	-	$ -	$ 15,756
			1824	Sanitation Driver III	LOCAL 127	2.00	2.00	-	-	$ -	$ 120,217
			1832	Sanitation Driver II	LOCAL 127	9.00	6.00	3.00	-	$ 228,614	$ 514,381
			1835	Area Refuse Collection Supv	MEA	1.00	-	1.00	-	$ -	$ 65,730
	Environmental Services Total					**12.35**	**8.00**	**4.35**	**-**	**$ 228,614**	**$ 716,084**
	General Services-Facilities										
		Reduction of HVAC Supervisor	1511	Heat, Vent & A/C Supv	MEA	1.00	1.00	-	-	$ 35,348	$ 70,696
		Reduction of Carpenter Supervisor	1290	Carpenter Supv	MEA	1.00	-	1.00	-	$ 21,611	$ 64,834
		Reduction of Plumber Supervisor	1677	Plumber Supv	MEA	1.00	-	1.00	-	$ 23,384	$ 70,151
		Project Officer II & Construction Estimator Substitution	1273	Building Maintenance Supv	MEA	(1.00)	-	-	(1.00)	$ (27,043)	$ (81,130)
			1601	Construction Estimator	LOCAL 127	1.00	-	1.00	-	$ 23,338	$ 70,014
			1752	Project Officer II	MEA	1.00	-	1.00	-	$ 33,567	$ 100,702
		Reclassification of an Associate Mechanical Engineer	1221	Assoc Engineer-Civil	MEA	(1.00)	-	-	(1.00)	$ (28,896)	$ (86,687)
			1225	Assoc Engineer-Mechanical	MEA	1.00	-	1.00	-	$ 29,021	$ 87,064
	General Services-Facilities Total					**4.00**	**1.00**	**5.00**	**(2.00)**	**$ 110,330**	**$ 295,644**
	General Services-Street										
		Reduction of Horticulturist	1514	Horticulturist	MEA	1.00	-	1.00	-	$ 22,811	$ 68,434
	General Services-Street Total					**1.00**	**-**	**1.00**	**-**	**$ 22,811**	**$ 68,434**
	Real Estate Assets										
		Reduction of Information Systems Analyst	1348	Info Systems Analyst II	UNREPRESENTED	1.00	-	1.00	-	$ 22,669	$ 68,006
		Reduction of Property Agents	1756	Property Agent	MEA	2.00	2.00	-	-	$ 77,636	$ 155,273
		Reduction of Public Information Clerk	1776	Public Information Clerk	MEA	1.00	-	1.00	-	$ 13,534	$ 40,602
	Real Estate Assets Total					**4.00**	**2.00**	**2.00**	**-**	**$ 113,839**	**$ 263,881**
Public Works Total						**23.35**	**13.00**	**12.35**	**(2.00)**	**$ 533,130**	**$ 1,459,115**
General Fund Total						**492.74**	**317.42**	**261.29**	**(85.97)**	**$14,200,146**	**$32,501,825**
Non-General Fund											
	Office of the ACOO										
		Department of IT									
		Reduction in Computing Infrastructure Support	1348	Info Systems Analyst II	UNREPRESENTED	2.00	-	2.00	-	$ -	$ 136,012
			1401	Info Systems Technician	MEA	2.00	-	2.00	-	$ -	$ 106,739
		Department of IT Total				**4.00**	**-**	**4.00**	**-**	**$ -**	**$ 242,751**
	Office of the ACOO Total					**4.00**	**-**	**4.00**	**-**	**$ -**	**$ 242,751**
	Office of the CFO										
		Risk Management									
		Reduction of Clerical Assistant	1535	Clerical Assistant II	MEA	1.00	1.00	-	-	$ 19,198	$ 38,395
		Reduction of Claims and Insurance Manager	1816	Claims & Insurance Manager	UNREPRESENTED	1.00	1.00	-	-	$ 44,594	$ 89,188
		Reduction of Claims Aide	1340	Claims Aide	MEA	1.00	1.00	-	-	$ 24,149	$ 48,299
		Reduction of Employee Assistance Counselor	1406	Employee Assistance Counselor	UNREPRESENTED	1.00	-	1.00	-	$ 22,379	$ 67,137
		Risk Management Total				**4.00**	**3.00**	**1.00**	**-**	**$ 110,320**	**$ 243,019**
	Office of the CFO Total					**4.00**	**3.00**	**1.00**	**-**	**$ 110,320**	**$ 243,019**
	Public Works										
		Environmental Services									
		4/10/5 Work Schedule/Reorganization of Service Delivery	1535	Clerical Assistant II	MEA	1.95	1.45	0.50	-	$ -	$ 74,870
			1648	Payroll Specialist II	MEA	0.65	-	0.65	-	$ -	$ 29,261
			1766	Public Works Dispatcher	MEA	1.00	1.00	-	-	$ -	$ 46,598
			1824	Sanitation Driver III	LOCAL 127	3.00	-	3.00	-	$ -	$ 180,326
			1832	Sanitation Driver II	LOCAL 127	9.98	6.98	3.00	-	$ -	$ 570,391
			1834	Sanitation Driver I	LOCAL 127	6.65	3.65	6.00	(3.00)	$ -	$ 309,376

Attachment A

Attachment 2

Summary of Position Adjustments

Fund	Department	Position	Job Class #	Job Class Description	Bargaining Unit	FTE	Vacant	Non-Vacant	Additions	FY10 Impact	FY11 Impact
			1835	Area Refuse Collection Supv	MEA	1.00	-	1.00	-	$ -	$ 65,730
			1974	Utility Supv	MEA	1.00	1.00	-	-	$ -	$ 55,580
			1979	Utility Worker II	LOCAL 127	3.00	3.00	-	-	$ -	$ 127,814
	Environmental Services Total					**28.23**	**17.08**	**14.15**	**(3.00)**	**$ -**	**$ 1,459,947**
	General Services-Communications										
		Reduction of Communications Technician	1426	Communications Technician	LOCAL 127	1.00	1.00	-	-	$ 37,455	$ 74,910
		Reduction of Communications Technician Supervisor	1427	Communications Technician Supv	MEA	1.00	1.00	-	-	$ 43,390	$ 86,779
	General Services-Communications Total					**2.00**	**2.00**	**-**	**-**	**$ 80,845**	**$ 161,690**
Public Works Total						**30.23**	**19.08**	**14.15**	**(3.00)**	**$ 80,845**	**$ 1,621,636**
Non-General Fund Total						**38.23**	**22.08**	**19.15**	**(3.00)**	**$ 191,165**	**$ 2,107,406**
General Fund and Non-General Fund Total						**530.97**	**339.50**	**280.44**	**(88.97)**	**$14,391,310**	**$34,609,231**

SCHEDULE I
SUMMARY OF GENERAL FUND REVENUES AND EXPENDITURES BY DEPARTMENT

	FY 2009 ADOPTED BUDGET	FY 2010 ADOPTED BUDGET	**FY 2011 PROPOSED BUDGET**
GENERAL FUND REVENUE			
Property Tax	$ 411,141,755	$ 382,627,885	**$ 391,549,213**
Sales Tax	222,081,552	210,141,169	**$ 176,279,310**
Safety Sales Tax	8,114,255	7,057,580	**$ 6,411,781**
Transient Occupancy Tax	90,628,826	75,907,285	**$ 71,915,660**
Property Transfer Tax	8,901,320	4,511,178	**$ 4,872,072**
Interest Earnings	9,613,317	4,091,471	**$ 3,242,002**
Franchises	69,482,159	73,586,929	**$ 74,988,001**
Motor Vehicle License Fees	6,875,220	3,900,000	**$ 3,978,000**
Refuse Collector Business Tax	1,800,000	1,000,000	**$ 1,010,000**
Transfers from Other Funds	71,418,268	82,408,793	**$ 86,862,826**
Administration	$ 103,074	$ 253,500	**$ 258,250**
Business Office	-	-	**$ -**
City Attorney	5,001,558	6,183,020	**$ 6,350,613**
City Auditor	-	122,323	**$ 124,769**
City Clerk	29,477	30,352	**$ 30,753**
City Comptroller	3,870,654	2,723,824	**$ 2,595,585**
City Council	-	214,698	**$ 218,992**
City Planning and Community Investment	4,640,508	2,762,148	**$ 2,805,783**
City Treasurer	29,048,691	26,298,217	**$ 25,150,552**
Community and Legislative Services	266,900	1,587,244	**$ 1,643,542**
Customer Services	704,021	-	**$ -**
Debt Management	1,243,485	1,137,885	**$ 1,157,287**
Development Services	730,267	810,134	**$ 830,255**
Engineering and Capital Projects	63,064,976	63,400,000	**$ 64,596,246**
Environmental Services	1,665,653	1,144,105	**$ 1,157,739**
Family Justice Center	59,753	-	**$ -**
Financial Management	652,784	371,695	**$ 220,456**
Fire-Rescue	9,574,413	16,155,140	**$ 14,817,986**
General Services	41,424,657	35,865,128	**$ 39,926,500**
Library	1,745,548	1,539,418	**$ 1,568,262**
Office of Ethics and Integrity	604,101	-	**$ -**
Office of Homeland Security	765,895	915,742	**$ 915,742**
Office of the Chief Financial Officer	350,000	500,000	**$ 510,000**
Park and Recreation	31,031,101	29,893,493	**$ 28,432,841**
Personnel	147,000	73,500	**$ 74,877**
Police	44,785,622	38,956,001	**$ 39,562,775**
Public Safety (Emergency Medical Services)	311,775	-	**$ -**
Purchasing and Contracting	865,121	796,856	**$ 810,527**
Real Estate Assets	43,604,594	41,794,909	**$ 42,155,993**
Special Events	-	-	**$ -**
Storm Water Pollution Prevention	6,260,091	9,109,240	**$ 9,262,042**
Water (Reservoir Recreation)	-	1,835,513	**$ 1,835,513**
TOTAL GENERAL FUND REVENUE	$ 1,192,608,391	$ 1,129,706,375	**$ 1,108,122,745**

Attachment A

SCHEDULE I
SUMMARY OF CITY FUNDS

GENERAL FUND EXPENDITURES	FY 2009 ADOPTED BUDGET	FY 2010 ADOPTED BUDGET	**FY 2011 PROPOSED BUDGET**
Administration	$ 1,897,380	$ 3,915,763	**$ 3,753,018**
Business Office	1,948,924	1,456,057	**$ 1,184,232**
City Attorney	36,391,174	37,790,631	**$ 37,497,072**
City Auditor	1,677,628	2,531,417	**$ 2,627,018**
City Clerk	4,496,396	4,404,528	**$ 4,409,175**
City Comptroller	12,097,492	10,598,676	**$ 8,671,678**
City Council	9,895,158	9,383,567	**$ 9,750,239**
City Planning and Community Investment	17,898,126	14,802,681	**$ 10,145,807**
City Planning and Development	534,098	-	**$ -**
City Treasurer	14,917,574	17,866,743	**$ 16,994,914**
Citywide Program Expenditures	67,542,463	52,921,079	**$ 52,142,371**
Community and Legislative Services	4,186,805	5,878,025	**$ 5,764,595**
Community Services	348,585	-	**$ -**
Customer Services	2,328,997	-	**$ -**
Debt Management	2,753,916	2,632,092	**$ 2,380,803**
Department of Information Technology	24,963,599	16,511,184	**$ 15,912,398**
Development Services	6,499,347	6,530,597	**$ 6,354,927**
Engineering and Capital Projects	65,159,933	63,344,067	**$ 63,949,264**
Environmental Services	40,511,321	37,270,592	**$ 33,640,843**
Ethics Commission	1,006,299	891,287	**$ 849,513**
Family Justice Center	643,682	-	**$ -**
Financial Management	4,271,664	3,788,279	**$ 3,577,931**
Fire-Rescue	190,696,777	191,092,571	**$ 183,344,360**
General Fund Appropriated Reserve	-	1,666,935	**$ -**
General Services	69,324,877	61,393,308	**$ 62,189,459**
Human Resources	963,547	2,466,151	**$ 2,229,094**
Library	37,013,557	37,068,257	**$ 34,387,678**
Office of Ethics and Integrity	2,087,168	-	**$ -**
Office of Homeland Security	1,603,908	1,536,220	**$ 1,589,384**
Office of the Assistant COO	-	526,242	**$ 352,685**
Office of the Chief Financial Officer	1,025,169	879,473	**$ 902,879**
Office of the IBA	1,615,215	1,453,234	**$ 1,508,383**
Office of the Mayor and COO	775,950	642,234	**$ 660,772**
Park and Recreation	88,333,436	85,952,859	**$ 84,080,887**
Personnel	6,458,415	6,227,456	**$ 6,033,790**
Police	410,670,845	398,258,568	**$ 405,921,572**
Public Safety (Emergency Medical Services)	2,421,907	-	**$ -**
Public Works	324,388	314,407	**$ 316,335**
Purchasing and Contracting	4,440,215	4,267,264	**$ 3,884,055**
Real Estate Assets	4,062,120	3,798,100	**$ 3,630,950**
Storm Water Pollution Prevention	48,820,336	37,651,248	**$ 35,460,163**
Water (Reservoir Recreation)	-	1,994,583	**$ 2,024,502**
TOTAL GENERAL FUND EXPENDITURES	$ 1,192,608,391	$ 1,129,706,375	**$ 1,108,122,745**

Note: While the proposed solutions reduced the total General Fund appropriations, some departments will experiene an increase from the Fiscal Year 2010 Adopted budget due to an increase in projected fixed fringe costs such the Pension Annual Required Contribution (ARC), Other Post-Employment Benefits (OPEB), etc.

SCHEDULE II
SUMMARY OF GENERAL FUND POSITIONS BY DEPARTMENT

	FY 2009 ADOPTED BUDGET	FY 2010 ADOPTED BUDGET	**FY 2011 PROPOSED BUDGET**
GENERAL FUND			
Administration	17.75	20.75	**17.75**
Business Office	11.25	9.25	**7.25**
City Attorney	339.22	341.22	**341.22**
City Auditor	11.00	16.50	**16.50**
City Clerk	46.00	45.00	**44.00**
City Comptroller	104.00	92.00	**81.00**
City Council District 1	10.00	10.00	**10.00**
City Council District 2	11.00	10.00	**10.00**
City Council District 3	10.00	10.00	**10.00**
City Council District 4	10.00	10.00	**10.00**
City Council District 5	9.00	9.00	**9.00**
City Council District 6	10.00	10.00	**10.00**
City Council District 7	10.00	10.00	**10.00**
City Council District 8	10.00	10.00	**10.00**
City Planning and Community Investment	84.45	65.70	**58.50**
City Planning and Development	3.00	-	**-**
City Treasurer	126.00	122.00	**108.00**
Community and Legislative Services	28.00	37.00	**34.50**
Community Services	2.00	-	**-**
Council Administration	13.00	12.50	**12.50**
Customer Services	23.00	-	**-**
Debt Management	22.00	21.00	**18.00**
Development Services-NCC	68.00	64.00	**58.00**
Engineering and Capital Projects	520.50	519.50	**517.50**
Environmental Services	156.76	151.76	**139.41**
Ethics Commission	8.00	7.00	**6.00**
Family Justice Center	6.00	-	**-**
Financial Management	31.00	31.00	**30.00**
Fire-Rescue	1,200.63	1,187.63	**1,124.63**
General Services	385.92	377.92	**372.92**
Human Resources	7.00	16.00	**14.00**
Library	375.21	378.46	**325.20**
Mayor	4.00	3.00	**3.00**
Office of the Assistant COO	-	3.00	**1.00**
Office of Ethics and Integrity	13.00	-	**-**
Office of Homeland Security	11.35	11.70	**11.70**
Office of the Chief Financial Officer	4.00	3.00	**3.00**
Office of the IBA	11.00	10.00	**10.00**
Park and Recreation	770.68	765.28	**739.09**
Personnel	59.00	57.50	**56.50**
Police	2,787.00	2,754.75	**2,493.00**
Public Safety (Emergency Medical Services)	5.50	-	**-**
Public Works	1.50	1.50	**1.50**
Purchasing and Contracting	43.00	40.00	**37.00**
Real Estate Assets	34.50	32.00	**28.00**
Storm Water Pollution Prevention	131.00	120.00	**120.00**
TOTAL GENERAL FUND	7,545.22	7,396.92	**6,909.67**

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THE CITY OF SAN DIEGO

M E M O R A N D U M

DATE: December 4, 2009

TO: Council Member Tony Young, Budget and Finance Committee Chair
Budget and Finance Committee Members

FROM: Jay M. Goldstone, Chief Operating Officer

SUBJECT: Addendum to Fiscal Year 2010 Budget Amendment Report and Fiscal Year 2011 Proposed General Fund Budget, #09-167, Corrections and Revisions

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The Fiscal Year 2010 Budget Amendment Report and Fiscal Year 2011 Proposed General Fund Budget discusses the corrective actions recommended to mitigate the projected General Fund deficit for Fiscal Year 2011 and proposes the Fiscal Year 2011 budget for General Fund operations. This memorandum and the attachments provide corrections and revisions regarding these recommended adjustments.

Corrections

The following attachments have been corrected. Corrections are highlighted in yellow on the attachments and described below.

Attachment 1: Summary of Fiscal Years 2010 and 2011 Solutions

- The Park and Recreation Department's "Reduction of Balboa Park Parking Lots and Road Sweeping Services" reduction has been updated to include non-personnel expenditures (NPE) associated with this reduction.
- The Park and Recreation Department's "Reduction of Mission Bay Aquatic Maintenance" reduction description has been corrected to exclude the word "Aquatic".
- The personnel expenditures (PE) total for the Office of the City Clerk's "Reduction of Vacant Position" has been updated to reflect the cost of a Clerical Assistant II position, rather than a Deputy City Clerk I position.
- The Personnel Expenditures (PE) total for the Administration Department's Reduction of EOCP Staff Support Position has been updated to reflect the cost of a Supervising Management Analyst position, rather than a Senior Management Analyst position.

Attachment 2: Summary of Position Adjustments

- The Deputy City Clerk I position reduction in the Office of the City Clerk has been corrected to reflect a Clerical Assistant II position.
- The Senior Management Analyst position reduction in the Administration Department has been corrected to reflect a Supervising Management Analyst position.
- The Marine Safety Lieutenant position reduction in the Fire-Rescue Department previously listed under the reduction "Shift Training Hours to Up Staff for High Attendance and Reduce Training Staff Service-Wide" is now listed under the "Reduction of Lifeguard Lieutenant".

Report Text
The following reflects changes to the text included within the Report:

- Restructure of the McGuigan Settlement
  - The sentence "As a result, the amount to be financed would be reduced by these amounts to approximately **$37.0 million**" should be revised to reflect the amount of **$33.6 million**.
  - The sentence "The General Fund budget deficit for Fiscal Year 2011 will be reduced by the difference between the General Fund portion of the settlement of $32.0 million (included in the $179.1 million projected deficit) and the **debt service amount of $7.6 million** due in Fiscal Year 2011 under the financing plan" should be revised to state "…and the **General Fund** debt service amount of **$6.7 million**…".

- Transfer Mission Bay Revenue
  - "Table **4"** should read "Table **5**"

- Adjustment to Pension ARC
  The sentence "The forecasted ARC for Fiscal Year 2011 is expected to be approximately $12.0 million lower city-wide or approximately **$9.6 million** lower for the General Fund" should be revised to reflect the amount of **$9.7 million**.

- Deferred Maintenance Debt Service
  The sentence "Debt service is expected to increase in Fiscal Year 2011 to $9.5 million **as new bonds are issued to continue the work on deferred capital projects**" should be revised to state "Debt service is expected to increase in Fiscal Year 2011 to $9.5 million **as the existing private note with interest only payments will be refunded into long term bond with principal to be amortized starting in Fiscal Year 2011".**

- City Planning & Community Investment – Department Reduction Detail
  The reduction description for Senior Planner Adjustments should read "Reduction of 2.00 Senior Planner positions from **full to three-quarter time"**, rather than three-quarter to half-time.

- Park & Recreation – Department Reduction Detail
  - The reduction description for the "Modification of Street Median Maintenance Program" that reads "**Maintenance to all medians will be eliminated in Fiscal Year 2011**" should be revised to state "Median maintenance will be reduced significantly."

- Fire Rescue – Department Reduction Detail
  The Marine Safety Lieutenant position for the "Shift Training Hours to Up Staff for High Attendance and Reduce Training Staff Service-Wide" reduction should be revised to reflect a Lifeguard II position.

Revisions to Attachments

The following attachments have been revised. Revisions are highlighted in yellow on the attachments and described below.

Attachment 1: Summary of Fiscal Years 2010 and 2011 Solutions

- The "Reduction in Library Matching Fund" for the Library Department has been increased.

- The Library Department's "Pairing of 16 Branches" reduction has been replaced with the following two reductions:

  - **Reduce Branch Library Service to 36 Hours/Week**
    Reduce all branch library hours from 41 hours to 36 hours per week. Impacts include fewer open hours, fewer children services and programs, less outreach, and a more limited schedule in which to book meeting rooms. Reduction will result in 15.00 FTE position reductions.

  - **Central Library Consolidation of Service Points and Reduction from 52 to 44 service hours / week**
    Consolidate from 11 Service Points to 5. Reduction of six service points will result in longer waits for information and materials. Reorganizing will result in fewer librarians performing book selection and a potential loss of collection breadth. Some services including disability services and rare books will be reduced. One day of service will be eliminated, resulting in fewer open hours for the public. Reductions in attendance, reference activity, computer use and circulation are expected. This reduction option will result in 21.68 FTE position reductions.

- The total PE for the Human Resources Department's "Reduction of Employee Training and Development" reduction has been revised to reflect the cost of an Associate Management Analyst position, rather than a Word Processing Operator position.
- The total PE for the Police Department's "Reduction in Civilian Positions" has been revised to reflect the swap of 1.00 Associate Management Analyst, 1.00 Assistant

Criminalist, and 1.00 Laboratory Technician position reductions for 1.00 Word Processing Operator, 1.00 Cal-Id Technician, and 1.00 Data Entry Operator position reductions.

- The total PE for the Risk Management Department's "Reduction to Employee Assistance Program" reflects a decrease of 0.15 Employee Assistance Counselor FTE position, rather than the elimination of the full position. In addition, the proposal now includes the reduction of 1.00 Clerical Assistant II position and 0.25 Employee Assistance Manager positions.

Attachment 2: Summary of Position Adjustments

- The reduction of Library Assistant, Library Clerk, Librarian II Hourly, Library Aide, Library Assistant, and Library Clerk positions have been added to the Library Department's "Reduction of Branch Library Service to 36 Hours/Week".
- The reduction of Librarian Aide, Information Systems Analyst II, Librarian III, Library Assistant, Library Clerk, and Librarian II Hourly positions have been added for the Library Department's "Central Library Consolidation of Service Points and Reduction of 52 to 44 Service Hours/Week".
- The reduction of a Word Processing Operator position in the Human Resources Department has been revised to reflect an Associate Management Analyst position.
- The Police Department's "Reduction in Civilian Positions" have been revised to reflect the swap of 1.00 Associate Management Analyst, 1.00 Assistant Criminalist, and 1.00 Laboratory Technician position reductions for 1.00 Word Processing Operator, 1.00 Cal-Id Technician, and 1.00 Data Entry Operator position reductions.
- The Risk Management Department's "Reduction of Employee Assistance Program" has been revised to reflect a decrease of 0.15 Employee Assistance Counselor FTE position, rather than the elimination of the full position. In addition, the proposal now includes the reduction of 1.00 Clerical Assistant II position and 0.25 Employee Assistance Manager positions.

Due to these corrections and revisions, Attachments 3 and 4 for the Fiscal Year 2011 Proposed General Fund Budget have been revised accordingly.

Attachments:
1. Summary of Fiscal Years 2010 and 2011 Solutions
2. Summary of Position Adjustments
3. Summary of General Fund Revenues and Expenditures by Department
4. Summary of General Fund Positions by Department

cc: Honorable Mayor Sanders
Honorable Members of the City Council
Mary J. Lewis, Chief Financial Officer
Wally Hill, Assistant Chief Operating Officer

Nader Tirandazi, Financial Management Director
Andrea Tevlin, Independent Budget Analyst
Department Directors
Julio Canizal, Financial Manager

CORRECTED

Summary of Fiscal Years 2010 and 2011 Solutions

Attachment 1

Attachment B

General Fund Business Center/Department	Fiscal Year 2010 FTE	PE	NPE	Revenue	GF Net Impact	Fiscal Year 2011 FTE	PE	NPE	Revenue	GF Net Impact
One-Time Solutions										
Fiscal Year 2011 Reserves Holiday	-	$ -	$ -	$ -	$ -	-	$ -	$ 27,500,000	$ -	$ 27,500,000
Restructure the McGuigan Settlement	-	$ -	$ -	$ -	$ -	-	$ -	$ 25,200,000	$ -	$ 25,200,000
Postpone CAB Sprinklers	-	$ -	$ -	$ -	$ -	-	$ -	$ 5,500,000	$ -	$ 5,500,000
Transfer Mission Bay Revenue	-	$ -	$ -	$ -	$ -	-	$ -	$ -	$ 4,278,788	$ 4,278,788
Release Additional Undesignated Fund Balances	-	$ -	$ -	$ -	$ -	-	$ -	$ -	$ 9,535,020	$ 9,535,020
One-Time Solutions Total	**-**	**$ -**	**$ -**	**$ -**	**$ -**	**-**	**$ -**	**$ 58,200,000**	**$ 13,813,808**	**$ 72,013,808**
On-Going Solutions										
Parking Utilization Study	-	$ -	$ -	$ -	$ -	-	$ -	$ -	$ 2,600,000	$ 2,600,000
Adjustment to Pension ARC	-	$ -	$ -	$ -	$ -	-	$ 9,714,890	$ -	$ -	$ 9,714,890
Information Technology Savings General Fund	-	$ -	$ -	$ -	$ -	-	$ -	$ 3,000,000	$ -	$ 3,000,000
Reduce Arts and Culture (10%)	-	$ -	$ -	$ -	$ -	-	$ -	$ 700,000	$ -	$ 700,000
Reduce Convention Center TOT Support	-	$ -	$ -	$ -	$ -	-	$ -	$ 500,000	$ -	$ 500,000
Deferred Maintenance Debt Service	-	$ -	$ -	$ -	$ -	-	$ -	$ 3,600,000	$ -	$ 3,600,000
On-Going Solutions Total	**-**	**$ -**	**$ -**	**$ -**	**$ -**	**-**	**$ 9,714,890**	**$ 7,800,000**	**$ 2,600,000**	**$ 20,114,890**
City Planning and Development										
City Planning & Community Investment										
General Fund Rent Obligation	-	$ -	$ -	$ -	$ -	-	$ -	$ 138,625	$ -	$ 138,625
Reduction in Non-Personnel Expenses	-	$ -	$ 108,721	$ -	$ 108,721	-	$ -	$ 219,120	$ -	$ 219,120
Reduction of Redevelopment Lease Agreement	-	$ -	$ 257,000	$ -	$ 257,000	-	$ -	$ 257,000	$ -	$ 257,000
Reduction of Information Systems Technician	0.20	$ 5,337	$ -	$ -	$ 5,337	0.20	$ 10,674	$ -	$ -	$ 10,674
Reduction of Clerical Assistant II	0.50	$ 6,399	$ -	$ -	$ 6,399	0.50	$ 19,198	$ -	$ -	$ 19,198
Reduction of Senior Clerk/Typist	1.00	$ 15,587	$ -	$ -	$ 15,587	1.00	$ 46,761	$ -	$ -	$ 46,761
Reduction of Senior Management Analyst	1.00	$ 25,767	$ -	$ -	$ 25,767	1.00	$ 77,300	$ -	$ -	$ 77,300
Reduction of Historic Senior Planner	1.00	$ 28,272	$ -	$ -	$ 28,272	1.00	$ 84,815	$ -	$ -	$ 84,815
Reduction of Project Officer I	1.00	$ 34,939	$ -	$ -	$ 34,939	1.00	$ 98,963	$ -	$ -	$ 98,963
Reduction of Associate Planner	1.00	$ 24,062	$ -	$ -	$ 24,062	1.00	$ 72,185	$ -	$ -	$ 72,185
Reduction of Word Processing Operator	1.00	$ 20,413	$ -	$ -	$ 20,413	1.00	$ 40,826	$ -	$ -	$ 40,826
Senior Planner Adjustments	0.50	$ 14,136	$ -	$ -	$ 14,136	0.50	$ 42,408	$ -	$ -	$ 42,408
Reduction of Overtime Budget	-	$ -	$ -	$ -	$ -	-	$ 73,210	$ -	$ -	$ 73,210
City Planning & Community Investment Total	**7.20**	**$ 174,911**	**$ 365,721**	**$ -**	**$ 540,631**	**7.20**	**$ 566,340**	**$ 614,745**	**$ -**	**$ 1,181,085**
Development Services-NCC										
Reduction of Clerical Assistant II	1.00	$ 12,798	$ 40	$ -	$ 12,838	1.00	$ 38,395	$ 80	$ -	$ 38,475
Reduction of Community Development Specialist II	1.00	$ 23,180	$ 400	$ -	$ 23,580	1.00	$ 69,539	$ 800	$ -	$ 70,339
Reduction of Utility Positions	4.00	$ 89,853	$ 250	$ -	$ 90,103	4.00	$ 179,707	$ 500	$ -	$ 180,207
Development Services-NCC Total	**6.00**	**$ 125,832**	**$ 690**	**$ -**	**$ 126,522**	**6.00**	**$ 287,641**	**$ 1,380**	**$ -**	**$ 289,021**
City Planning and Development Total	**13.20**	**$ 300,742**	**$ 366,411**	**$ -**	**$ 667,153**	**13.20**	**$ 853,981**	**$ 616,125**	**$ -**	**$ 1,470,106**
Community Services										
Library										
Discontinue Mailing Overdue Materials Notices to Patrons	-	$ -	$ 8,727	$ -	$ 8,727	-	$ -	$ 17,454	$ -	$ 17,454
Reduction of Library Matching Fund	-	$ -	$ 162,788	$ -	$ 162,788	-	$ -	$ 325,575	$ -	$ 325,575
Reduction of Resource Development Officer	1.00	$ 52,669	$ -	$ -	$ 52,669	1.00	$ 105,337	$ -	$ -	$ 105,337
Reduction of Account Clerk and Senior Clerk Typist in the Library Business Office	2.00	$ 43,886	$ -	$ -	$ 43,886	2.00	$ 87,772	$ -	$ -	$ 87,772
Reduction of Librarian II for Electronic Services Support	1.00	$ 22,824	$ -	$ -	$ 22,824	1.00	$ 67,036	$ -	$ -	$ 67,036
Reduction in the Number of Electronic Information Databases Leased for Public and Staff Research	-	$ -	$ 100,473	$ -	$ 100,473	-	$ -	$ 200,945	$ -	$ 200,945
Reductions in Technical Services (Catalog/Order/Processing)	8.00	$ 159,587	$ -	$ -	$ 159,587	8.00	$ 418,886	$ -	$ -	$ 418,886
Reduction of Bindery Budget	-	$ -	$ 22,500	$ -	$ 22,500	-	$ -	$ 45,000	$ -	$ 45,000
Reduce Branch Library Service to 36 Hours/Week	15.00	$ 531,254	$ 111,129	$ -	$ 642,383	15.00	$ 1,062,508	$ 222,258	$ -	$ 1,284,766
Central Library Consolidation of Service Points and Reduction from 52 to 44 Service Hours/Week	21.68	$ 459,086	$ 73,760	$ -	$ 532,846	21.68	$ 934,823	$ 147,520	$ -	$ 1,082,343
Reduction in the Number of Microsoft Office Licenses for Public Computers	-	$ -	$ -	$ -	$ -	-	$ -	$ 51,840	$ -	$ 51,840
Library Total	**48.68**	**$ 1,269,306**	**$ 479,376**	**$ -**	**$ 1,748,682**	**48.68**	**$ 2,676,362**	**$ 1,010,592**	**$ -**	**$ 3,686,954**
Park and Recreation										
Beverage Vending Machine Program Revenue Transfer	-	$ -	$ -	$ 15,000	$ 15,000	-	$ -	$ -	$ 40,000	$ 40,000

CORRECTED

Summary of Fiscal Years 2010 and 2011 Solutions

Attachment 1

General Fund Business Center/Department	Fiscal Year 2010 FTE	PE	NPE	Revenue	GF Net Impact	Fiscal Year 2011 FTE	PE	NPE	Revenue	GF Net Impact
Cellular Antenna Funds Transfer	-	$ -	$ -	$ -	$ -	-	$ -	$ -	$ 636,000	$ 636,000
Chula Vista Reimbursement for Otay River Valley	-	$ -	$ -	$ -	$ -	-	$ -	$ -	$ 50,000	$ 50,000
Mechanized Beach Refuse Removal Support	1.00	$ 11,859	$ -	$ -	$ 11,859	1.00	$ 35,576	$ -	$ -	$ 35,576
Winter Restroom Closures	2.21	$ 11,297	$ 1,442	$ -	$ 12,740	2.21	$ 100,319	$ 18,030	$ -	$ 118,349
Suspension of EGF Transfer to Open Space CIP	-	$ -	$ -	$ 100,000	$ 100,000	-	$ -	$ -	$ 200,000	$ 200,000
Reduction of Recreation Aide in Balboa Park	0.50	$ 5,254	$ -	$ -	$ 5,254	0.50	$ 10,508	$ -	$ -	$ 10,508
Suspension of San Dieguito JPA Payment	-	$ -	$ 73,771	$ -	$ 73,771	-	$ -	$ 295,084	$ -	$ 295,084
Modification of Kumeyaay Lake Maintenance	-	$ -	$ 80,000	$ -	$ 80,000	-	$ -	$ 80,000	$ -	$ 80,000
Reduction of Rancho Encantada Ranger Position	1.00	$ 26,496	$ 58,762	$ -	$ 85,258	1.00	$ 52,991	$ 58,762	$ -	$ 111,753
Modification of Brush Management Program	3.00	$ 55,035	$ -	$ -	$ 55,035	3.00	$ 110,070	$ 226,064	$ -	$ 336,134
Modification of Street Median Maintenance Program	-	$ -	$ -	$ -	$ -	1.00	$ 66,564	$ 438,015	$ (552,403)	$ (47,824)
Reduction of Mission Bay Maintenance Staff and Contractor Supervision	1.00	$ 16,446	$ 20,927	$ -	$ 37,372	1.00	$ 49,337	$ 41,853	$ -	$ 91,190
Reduction of Citywide Park Maintenance Services Supervision	1.00	$ 22,188	$ 4,108	$ -	$ 26,296	1.00	$ 66,564	$ 8,215	$ -	$ 74,779
Cessation of Park Turf Fertilization Program	3.00	$ 71,842	$ 272,555	$ -	$ 344,397	3.00	$ 143,684	$ 545,111	$ -	$ 688,795
Reduction of Citywide Facility Repair	1.00	$ 12,973	$ 20,400	$ -	$ 33,373	1.00	$ 38,918	$ 40,800	$ -	$ 79,718
Modification of Aquatic Features Safety Inspection and Maintenance Program Schedule	-	$ 7,399	$ -	$ -	$ 7,399	-	$ 14,798	$ -	$ -	$ 14,798
Reduction of Sports Turf Maintenance	1.00	$ 24,151	$ 50,000	$ (165,000)	$ (90,849)	1.00	$ 48,301	$ 100,000	$ (330,000)	$ (181,699)
Reduction of Balboa Park Parking Lots and Road Sweeping Services	1.00	$ 14,644	$ 20,550	$ -	$ 35,194	1.00	$ 43,931	$ 41,300	$ -	$ 85,231
Reduction of Mission Bay Maintenance	1.00	$ 12,973	$ 17,008	$ -	$ 29,980	1.00	$ 38,918	$ 34,015	$ -	$ 72,933
Cessation of Fire Ring Program	-	$ -	$ -	$ -	$ -	2.00	$ 105,469	$ 15,000	$ -	$ 120,469
Reduction of Park Ranger Program Support in Balboa Park	1.00	$ 13,367	$ 5,758	$ -	$ 19,125	1.00	$ 40,102	$ 11,515	$ -	$ 51,617
Reduction of Department Grant Resource Development Support	1.00	$ 22,991	$ -	$ -	$ 22,991	1.00	$ 68,972	$ -	$ -	$ 68,972
Park Maintenance Reorganization	-	$ -	$ -	$ -	$ -	7.97	$ 423,545	$ 176,763	$ -	$ 600,308
Modification of Golf Operations Land-Use Payment	-	$ -	$ -	$ -	$ -	-	$ -	$ -	$ 130,356	$ 130,356
Reduction of Shoreline Beach and Mission Bay Beach Maintenance	2.00	$ 40,456	$ 48,517	$ -	$ 88,974	2.00	$ 98,490	$ 97,035	$ -	$ 195,525
Park and Recreation Total	**20.71**	**$ 369,369**	**$ 673,797**	**$ (50,000)**	**$ 993,166**	**31.68**	**$ 1,557,058**	**$ 2,227,561**	**$ 173,953**	**$ 3,958,572**
Community Services Total	**69.39**	**$ 1,638,675**	**$ 1,153,173**	**$ (50,000)**	**$ 2,741,848**	**80.36**	**$ 4,233,420**	**$ 3,238,153**	**$ 173,953**	**$ 7,645,526**
Non-Mayoral										
City Attorney										
Increase of Vacancy Savings	-	$ -	$ -	$ -	$ -	-	$ 1,501,571	$ -	$ -	$ 1,501,571
City Attorney Total	**-**	**$ -**	**$ -**	**$ -**	**$ -**	**-**	**$ 1,501,571**	**$ -**	**$ -**	**$ 1,501,571**
City Council										
Reduction in Non-Personnel Expenditure	-	$ -	$ 12,500	$ -	$ 12,500	-	$ -	$ 25,000	$ -	$ 25,000
City Council Total	**-**	**$ -**	**$ 12,500**	**$ -**	**$ 12,500**	**-**	**$ -**	**$ 25,000**	**$ -**	**$ 25,000**
Ethics Commission										
Reduction of City Attorney Investigator	1.00	$ 25,285	$ -	$ -	$ 25,285	1.00	$ 75,854	$ -	$ -	$ 75,854
Ethics Commission Total	**1.00**	**$ 25,285**	**$ -**	**$ -**	**$ 25,285**	**1.00**	**$ 75,854**	**$ -**	**$ -**	**$ 75,854**
Office of the City Clerk										
Department Savings and One-time Projects	-	$ -	$ 47,000	$ -	$ 47,000	-	$ -	$ 25,000	$ -	$ 25,000
Reduction in Personnel Expenses	-	$ 40,000	$ -	$ -	$ 40,000	-	$ -	$ -	$ -	$ -
Reduction of Vacant Position	1.00	$ 19,198	$ -	$ -	$ 19,198	1.00	$ 38,395	$ -	$ -	$ 38,395
Office of the City Clerk Total	**1.00**	**$ 59,198**	**$ 47,000**	**$ -**	**$ 106,198**	**1.00**	**$ 38,395**	**$ 25,000**	**$ -**	**$ 63,395**
Personnel										
Reduction of Information Systems Analyst	1.00	$ 28,651	$ -	$ -	$ 28,651	1.00	$ 85,953	$ -	$ -	$ 85,953
Reduction of Medical Background and Random Drug Testing	-	$ -	$ 80,000	$ -	$ 80,000	-	$ -	$ 160,000	$ -	$ 160,000
Reduction of Exam Location Rentals	-	$ -	$ 1,500	$ -	$ 1,500	-	$ -	$ 3,000	$ -	$ 3,000
Reduction of Employee Recognition Program	-	$ -	$ 1,000	$ -	$ 1,000	-	$ -	$ 2,000	$ -	$ 2,000
Reduction of Fingerprinting/Background Checks	-	$ -	$ 10,000	$ -	$ 10,000	-	$ -	$ 20,000	$ -	$ 20,000
Personnel Total	**1.00**	**$ 28,651**	**$ 92,500**	**$ -**	**$ 121,151**	**1.00**	**$ 85,953**	**$ 185,000**	**$ -**	**$ 270,953**
Non-Mayoral Total	**3.00**	**$ 113,134**	**$ 152,000**	**$ -**	**$ 265,134**	**3.00**	**$ 1,701,773**	**$ 235,000**	**$ -**	**$ 1,936,773**
Office of the ACOO										
Administration										
Reduction of Executive Director	1.00	$ 34,753	$ -	$ -	$ 34,753	1.00	$ 104,259	$ -	$ -	$ 104,259

CORRECTED

Summary of Fiscal Years 2010 and 2011 Solutions

Attachment 1

General Fund Business Center/Department	Fiscal Year 2010 FTE	PE	NPE	Revenue	GF Net Impact	Fiscal Year 2011 FTE	PE	NPE	Revenue	GF Net Impact
Reduction in Non-Personnel Expenses	-	$ -	$ 6,586	$ -	$ 6,586	-	$ -	$ 36,380	$ -	$ 36,380
Reduction of EMS Staff Support Position	1.00	$ 18,224	$ -	$ -	$ 18,224	1.00	$ 54,672	$ -	$ -	$ 54,672
Reduction of EOCP Staff Support Position	1.00	$ 43,153	$ -	$ -	$ 43,153	1.00	$ 86,306	$ -	$ -	$ 86,306
Administration Total	**3.00**	**$ 96,130**	**$ 6,586**	**$ -**	**$ 102,716**	**3.00**	**$ 245,237**	**$ 36,380**	**$ -**	**$ 281,617**
Assistant Chief Operating Officer										
Reduction of Program Manager	1.00	$ 64,492	$ -	$ -	$ 64,492	1.00	$ 128,984	$ -	$ -	$ 128,984
Reduction of Executive Secretary	1.00	$ 27,948	$ -	$ -	$ 27,948	1.00	$ 55,895	$ -	$ -	$ 55,895
Reduction in Per Diem/Travel Expenses	-	$ -	$ 4,613	$ -	$ 4,613	-	$ -	$ 9,226	$ -	$ 9,226
Assistant Chief Operating Officer Total	**2.00**	**$ 92,440**	**$ 4,613**	**$ -**	**$ 97,053**	**2.00**	**$ 184,879**	**$ 9,226**	**$ -**	**$ 194,105**
Business Office										
Reduction in Non-Personnel Expenses	-	$ -	$ 58,128	$ -	$ 58,128	-	$ -	$ 116,256	$ -	$ 116,256
Reduction of Program Manager	1.00	$ 38,964	$ -	$ -	$ 38,964	1.00	$ 77,928	$ -	$ -	$ 77,928
Reduction of Department Director	1.00	$ 63,027	$ -	$ -	$ 63,027	1.00	$ 126,053	$ -	$ -	$ 126,053
Business Office Total	**2.00**	**$ 101,991**	**$ 58,128**	**$ -**	**$ 160,119**	**2.00**	**$ 203,981**	**$ 116,256**	**$ -**	**$ 320,237**
Department of IT										
General Fund PC Replacement	-	$ -	$ 68,887	$ -	$ 68,887	-	$ -	$ 137,774	$ -	$ 137,774
Department of IT Total	**-**	**$ -**	**$ 68,887**	**$ -**	**$ 68,887**	**-**	**$ -**	**$ 137,774**	**$ -**	**$ 137,774**
Human Resources										
Reduction of Non-Personnel Expenses	-	$ -	$ 3,159	$ -	$ 3,159	-	$ -	$ 6,318	$ -	$ 6,318
Reduction of Diversity Program	1.00	$ 25,671	$ 61,759	$ -	$ 87,429	1.00	$ 77,012	$ 155,099	$ -	$ 232,111
Reduction of Employee Training and Development	1.00	$ 22,991	$ 11,554	$ -	$ 34,545	1.00	$ 68,972	$ 23,107	$ -	$ 92,079
Reduction of Executive Performance Pay	-	$ 2,409	$ 6,500	$ -	$ 8,909	-	$ 4,818	$ 13,000	$ -	$ 17,818
Human Resources Total	**2.00**	**$ 51,071**	**$ 82,971**	**$ -**	**$ 134,042**	**2.00**	**$ 150,802**	**$ 197,524**	**$ -**	**$ 348,326**
Purchasing & Contracting										
Reduction of Program Manager	1.00	$ 52,396	$ 4,772	$ -	$ 57,168	1.00	$ 104,792	$ 9,544	$ -	$ 114,336
Reduction of Non-Personnel Expenses	-	$ -	$ 63,397	$ -	$ 63,397	-	$ -	$ 126,793	$ -	$ 126,793
Reduction of Principal Procurement Specialist	1.00	$ 38,802	$ 4,400	$ -	$ 43,202	1.00	$ 77,604	$ 8,800	$ -	$ 86,404
Reduction of Word Processing Operator	1.00	$ 20,413	$ 3,519	$ -	$ 23,932	1.00	$ 40,826	$ 7,038	$ -	$ 47,864
Reduction of OPIS Maintenance	-	$ -	$ 25,000	$ -	$ 25,000	-	$ -	$ 50,000	$ -	$ 50,000
Purchasing & Contracting Total	**3.00**	**$ 111,611**	**$ 101,088**	**$ -**	**$ 212,699**	**3.00**	**$ 223,222**	**$ 202,175**	**$ -**	**$ 425,397**
Office of the ACOO Total	**12.00**	**$ 453,242**	**$ 322,273**	**$ -**	**$ 775,514**	**12.00**	**$ 1,008,122**	**$ 699,335**	**$ -**	**$ 1,707,457**
Office of the CFO										
City Comptroller										
SAP Implementation Savings	-	$ -	$ -	$ (91,032)	$ (91,032)	-	$ -	$ 682,445	$ (182,064)	$ 500,381
Reduction of Interns	-	$ 31,337	$ 9,297	$ -	$ 40,634	-	$ 62,674	$ 18,593	$ -	$ 81,267
Efficiencies from SAP	-	$ -	$ -	$ -	$ -	7.00	$ 349,104	$ -	$ -	$ 349,104
Reduction of Accountant II Positions	3.00	$ 66,825	$ -	$ -	$ 66,825	3.00	$ 200,476	$ -	$ -	$ 200,476
Combine ISAs in Finance Group	1.00	$ 22,669	$ -	$ -	$ 22,669	1.00	$ 68,006	$ -	$ -	$ 68,006
City Comptroller Total	**4.00**	**$ 120,831**	**$ 9,297**	**$ (91,032)**	**$ 39,096**	**11.00**	**$ 680,260**	**$ 701,038**	**$ (182,064)**	**$ 1,199,234**
Debt Management										
Department-Wide Training	-	$ -	$ 17,000	$ -	$ 17,000	-	$ -	$ 34,000	$ -	$ 34,000
Reduction of Executive Secretary	1.00	$ 18,632	$ -	$ -	$ 18,632	1.00	$ 55,895	$ -	$ -	$ 55,895
Reduction of Non-Personnel Expenses	-	$ -	$ 29,017	$ -	$ 29,017	-	$ -	$ 56,902	$ -	$ 56,902
Reduction of Program Coordinators	4.00	$ 117,437	$ -	$ -	$ 117,437	4.00	$ 352,312	$ -	$ -	$ 352,312
Addition of Senior Management Analysts	(2.00)	$ (77,300)	$ -	$ -	$ (77,300)	(2.00)	$ (154,600)	$ -	$ -	$ (154,600)
Debt Management Total	**3.00**	**$ 58,769**	**$ 46,017**	**$ -**	**$ 104,785**	**3.00**	**$ 253,607**	**$ 90,902**	**$ -**	**$ 344,509**
Financial Management										
Reduction of Non-Personnel Expenses	-	$ -	$ 6,353	$ -	$ 6,353	-	$ -	$ 6,553	$ -	$ 6,553
Reduction of Limited PBF Position	-	$ -	$ -	$ -	$ -	1.00	$ 77,940	$ -	$ (77,940)	$ -
Reduction of IT Support- FMIS	-	$ -	$ 95,672	$ (40,354)	$ 55,318	-	$ -	$ 191,344	$ (80,708)	$ 110,636
Financial Management Total	**-**	**$ -**	**$ 102,025**	**$ (40,354)**	**$ 61,671**	**1.00**	**$ 77,940**	**$ 197,897**	**$ (158,648)**	**$ 117,189**
Office of the Chief Financial Officer										
Reduction of Equipment Outlay	-	$ -	$ 1,000	$ -	$ 1,000	-	$ -	$ 1,000	$ -	$ 1,000
Office of the Chief Financial Officer Total	**-**	**$ -**	**$ 1,000**	**$ -**	**$ 1,000**	**-**	**$ -**	**$ 1,000**	**$ -**	**$ 1,000**
Office of the City Treasurer										
Consolidation of Delinquent Accounts Program and Parking Administration Program	4.00	$ 60,239	$ 10,000	$ (15,000)	$ 55,239	4.00	$ 161,519	$ 20,000	$ (30,000)	$ 151,519
Reorganization of Delinquent Accounts Program	4.00	$ 92,938	$ 17,500	$ (47,000)	$ 63,438	4.00	$ 226,951	$ 35,000	$ (94,000)	$ 167,951
Reduction of Treasury Operations Positions	3.00	$ 60,806	$ -	$ -	$ 60,806	3.00	$ 121,614	$ -	$ -	$ 121,614
Reduction of Information Systems Analyst	1.00	$ 28,651	$ -	$ -	$ 28,651	1.00	$ 85,953	$ -	$ -	$ 85,953

CORRECTED

Summary of Fiscal Years 2010 and 2011 Solutions

General Fund Business Center/Department	Fiscal Year 2010 FTE	PE	NPE	Revenue	GF Net Impact	Fiscal Year 2011 FTE	PE	NPE	Revenue	GF Net Impact
Treasury Operations Reorganization and Lobby Consolidation	2.00	$ 28,828	$ 158,700	$ -	$ 187,528	2.00	$ 86,483	$ 158,700	$ -	$ 245,183
Office of the City Treasurer Total	**14.00**	**$ 271,463**	**$ 186,200**	**$ (62,000)**	**395,663**	**14.00**	**$ 682,519**	**$ 213,700**	**$ (124,000)**	**772,219**
Office of the CFO Total	**21.00**	**$ 451,062**	**$ 344,538**	**$ (193,386)**	**602,215**	**29.00**	**$ 1,694,326**	**$ 1,204,537**	**$ (464,712)**	**2,434,152**
Office of the Chief of Staff										
Community & Legislative Services										
City TV Grant Fund Revenue	-	$ -	$ -	$ -	$ -	-	$ -	$ -	$ 112,800	$ 112,800
Reduction in Position Funding	-	$ -	$ -	$ -	$ -	0.50	$ 33,500	$ -	$ -	$ 33,500
Reduction of Vacant Positions	-	$ -	$ -	$ -	$ -	2.00	$ 177,352	$ -	$ -	$ 177,352
Community & Legislative Services Total	**-**	**$ -**	**$ -**	**$ -**	**-**	**2.50**	**$ 210,852**	**$ -**	**$ 112,800**	**323,652**
Office of the Chief of Staff Total	**-**	**$ -**	**$ -**	**$ -**	**$ -**	**2.50**	**$ 210,852**	**$ -**	**$ 112,800**	**$ 323,652**
Public Safety										
Fire-Rescue										
Elimination of Service at Torrey Pines for 9 Months	3.00	$ 71,309	$ -	$ -	$ 71,309	3.00	$ 206,737	$ -	$ -	$ 206,737
Night Detail Overtime Inspections	-	$ 5,000	$ -	$ -	$ 5,000	-	$ 10,000	$ -	$ -	$ 10,000
Reduction in Equipment and Facilities Expenditures	-	$ -	$ 50,000	$ -	$ 50,000	-	$ -	$ 100,000	$ -	$ 100,000
Reduction in Uniform Allowance	-	$ -	$ 90,110	$ -	$ 90,110	-	$ -	$ 180,220	$ -	$ 180,220
Reduction of Service at Torrey Pines in the Summer	1.00	$ 59,991	$ 7,711	$ -	$ 67,701	1.00	$ 141,354	$ 15,421	$ -	$ 156,775
Reduction to the New Construction/Plan Check Program	4.00	$ 197,969	$ 10,000	$ -	$ 207,969	4.00	$ 395,939	$ 20,000	$ -	$ 415,939
Suspension of Increase in Reserve Fleet	-	$ -	$ 300,000	$ -	$ 300,000	-	$ -	$ 600,000	$ -	$ 600,000
Savings from Cancelled Fire Academies	-	$ -	$ 50,300	$ -	$ 50,300	-	$ -	$ 100,600	$ -	$ 100,600
Reduction of Extended Warranty for 93 Zoll Monitors	-	$ -	$ 57,098	$ -	$ 57,098	-	$ -	$ 114,196	$ -	$ 114,196
Reduction of Fire Dispatch Administrator	1.00	$ 20,701	$ -	$ -	$ 20,701	1.00	$ 62,104	$ -	$ -	$ 62,104
Reduction of Lifeguard Lieutenant	1.00	$ 51,213	$ 12,997	$ -	$ 64,210	1.00	$ 102,426	$ 25,994	$ -	$ 128,420
Reduction of Lifeguard II at Wind & Sea	1.00	$ 23,770	$ -	$ -	$ 23,770	1.00	$ 68,912	$ -	$ -	$ 68,912
Implement Rolling "Brown-Outs" to Eliminate 8 Engines	-	$ 5,769,812	$ -	$ -	$ 5,769,812	-	$ 11,539,624	$ -	$ -	$ 11,539,624
Reduction of Vacant Positions	50.00	$ -	$ -	$ -	$ -	50.00	$ -	$ -	$ -	$ -
Reduction in Company Evaluations	-	$ 12,320	$ -	$ -	$ 12,320	-	$ 24,640	$ -	$ -	$ 24,640
Elimination of Lifeguard Sergeant Scheduler	1.00	$ 29,071	$ -	$ -	$ 29,071	1.00	$ 84,283	$ -	$ -	$ 84,283
Shift Training Hours to Up Staff for High Attendance and Reduce Training Staff Service-Wide	1.00	$ 153,470	$ -	$ -	$ 153,470	1.00	$ 328,312	$ -	$ -	$ 328,312
Fire-Rescue Total	**63.00**	**$ 6,394,625**	**$ 578,216**	**$ -**	**$ 6,972,841**	**63.00**	**$ 12,964,331**	**$ 1,156,431**	**$ -**	**$ 14,120,762**
Police Department										
Reduction of Budgeted Vacation Expenses	-	$ 108,191	$ -	$ -	$ 108,191	-	$ 216,382	$ -	$ -	$ 216,382
Reduction of Industrial Leave Expenses	-	$ 428,567	$ -	$ -	$ 428,567	-	$ 857,133	$ -	$ -	$ 857,133
Reduction of Mounted Enforcement Program	1.00	$ 29,886	$ 91,781	$ -	$ 121,667	1.00	$ 59,772	$ 183,561	$ -	$ 243,333
Reduction of Harbor Patrol Unit	-	$ -	$ 22,134	$ -	$ 22,134	-	$ -	$ 67,548	$ -	$ 67,548
Reduction of Janitorial Services/Landscaping	-	$ -	$ -	$ -	$ -	-	$ -	$ 470,000	$ -	$ 470,000
Reduction in Civilian Positions	41.00	$ 1,186,543	$ -	$ -	$ 1,186,543	41.00	$ 2,373,086	$ -	$ -	$ 2,373,086
Reductions in Data Services	-	$ -	$ -	$ -	$ -	-	$ -	$ 911,724	$ -	$ 911,724
Reductions in Non-Personnel Expenses	-	$ -	$ 415,000	$ -	$ 415,000	-	$ -	$ 1,000,000	$ -	$ 1,000,000
Reduction of School Safety Camp/JST	1.00	$ 17,023	$ 82,688	$ -	$ 99,710	1.00	$ 51,069	$ 165,375	$ -	$ 216,444
Reduction of Video Media	2.00	$ 55,388	$ 29,873	$ -	$ 85,260	2.00	$ 166,163	$ 59,745	$ -	$ 225,908
Reduction to Canine Operations	1.00	$ 104,641	$ 210,580	$ -	$ 315,221	1.00	$ 222,891	$ 421,159	$ -	$ 644,050
Reduction of Star/PAL Transfer	1.00	$ 36,118	$ 7,867	$ -	$ 43,985	1.00	$ 108,355	$ 15,734	$ -	$ 124,089
Reduction of Motor Cleaning Pay	-	$ -	$ -	$ -	$ -	-	$ 288,000	$ -	$ -	$ 288,000
Reduction of Police Investigative Aides	21.00	$ 362,015	$ 4,200	$ -	$ 366,215	21.00	$ 1,086,044	$ 8,400	$ -	$ 1,094,444
Reduction of Sworn Vacant Personnel	133.75	$ -	$ -	$ -	$ -	133.75	$ -	$ -	$ -	$ -
Reduction of Police Service Officers	48.00	$ 817,100	$ 9,600	$ -	$ 826,700	48.00	$ 2,451,301	$ 19,200	$ -	$ 2,470,501
Reduction of Police Code Compliance Officers	12.00	$ 219,688	$ 2,400	$ -	$ 222,088	12.00	$ 659,063	$ 4,800	$ -	$ 663,863
Police Department Total	**261.75**	**$ 3,365,159**	**$ 876,121**	**$ -**	**$ 4,241,280**	**261.75**	**$ 8,539,259**	**$ 3,327,246**	**$ -**	**$ 11,866,505**
Public Safety Total	**324.75**	**$ 9,759,784**	**$ 1,454,337**	**$ -**	**$ 11,214,121**	**324.75**	**$ 21,503,590**	**$ 4,483,677**	**$ -**	**$ 25,987,267**
Public Works										
Engineering & Capital Projects										
Reduction of Non-Personnel Expenses	-	$ -	$ 594,002	$ -	$ 594,002	-	$ -	$ 1,188,003	$ -	$ 1,188,003
Reduction of Positions	2.00	$ 57,536	$ 19,035	$ -	$ 76,570	2.00	$ 115,072	$ 38,069	$ -	$ 153,141
Engineering & Capital Projects Total	**2.00**	**$ 57,536**	**$ 613,036**	**$ -**	**$ 670,572**	**2.00**	**$ 115,072**	**$ 1,226,072**	**$ -**	**$ 1,341,144**

CORRECTED

Summary of Fiscal Years 2010 and 2011 Solutions

Attachment 1

Attachment B

General Fund Business Center/Department	Fiscal Year 2010 FTE	PE	NPE	Revenue	GF Net Impact	Fiscal Year 2011 FTE	PE	NPE	Revenue	GF Net Impact
Environmental Services										
4/10/5 Work Schedule/Reorganization of Service Delivery	-	$ -	$ -	$ -	$ -	12.35	$ 716,084	$ 1,683,107	$ -	$ 2,399,191
Extend Repayment of Miramar Place OPS	-	$ -	$ -	$ -	$ -	-	$ -	$ 900,000	$ -	$ 900,000
Environmental Services Total	**-**	**$ -**	**$ -**	**$ -**	**$ -**	**12.35**	**$ 716,084**	**$ 2,583,107**	**$ -**	**$ 3,299,191**
General Services-Facilities										
ADA/Deferred Maintenance Crew Transfer	-	$ -	$ 23,500	$ 542,107	$ 565,607	-	$ -	$ 47,000	$ 1,084,213	$ 1,131,213
Reduction of HVAC Supervisor	1.00	$ 35,348	$ -	$ -	$ 35,348	1.00	$ 70,696	$ -	$ -	$ 70,696
Reduction of Carpenter Supervisor	1.00	$ 21,611	$ -	$ -	$ 21,611	1.00	$ 64,834	$ -	$ -	$ 64,834
Reduction of Plumber Supervisor	1.00	$ 23,384	$ -	$ -	$ 23,384	1.00	$ 70,151	$ -	$ -	$ 70,151
Reduction in Contractual Services	-	$ -	$ 25,000	$ -	$ 25,000	-	$ -	$ 50,000	$ -	$ 50,000
Tenant Improvements/Deferred Maintenance Crew Transfer	-	$ -	$ 37,000	$ 702,105	$ 739,105	-	$ -	$ 74,000	$ 1,404,209	$ 1,478,209
Project Officer II & Construction Estimator Substitution	1.00	$ 29,862	$ -	$ -	$ 29,862	1.00	$ 89,586	$ -	$ -	$ 89,586
Reclassification of an Associate Mechanical Engineer	-	$ 126	$ -	$ -	$ 126	-	$ 377	$ -	$ -	$ 377
General Services-Facilities Total	**4.00**	**$ 110,331**	**$ 85,500**	**$ 1,244,211**	**$ 1,440,042**	**4.00**	**$ 295,644**	**$ 171,000**	**$ 2,488,422**	**$ 2,955,066**
General Services-Street										
Reassign Concrete Crew	-	$ -	$ 38,828	$ 435,837	$ 474,664	-	$ -	$ 77,655	$ 871,673	$ 949,328
Reduction of Palm Tree Trimming	-	$ -	$ 100,000	$ -	$ 100,000	-	$ -	$ 200,000	$ -	$ 200,000
Reduction of Root Pruning	-	$ -	$ 50,000	$ -	$ 50,000	-	$ -	$ 100,000	$ -	$ 100,000
Reduction of Broadleaf Tree Trimming	-	$ -	$ 75,000	$ -	$ 75,000	-	$ -	$ 150,000	$ -	$ 150,000
Reduction of Horticulturist	1.00	$ 22,811	$ -	$ -	$ 22,811	1.00	$ 68,434	$ -	$ -	$ 68,434
General Services-Street Total	**1.00**	**$ 22,811**	**$ 263,828**	**$ 435,837**	**$ 722,475**	**1.00**	**$ 68,434**	**$ 527,655**	**$ 871,673**	**$ 1,467,762**
Public Works										
Reduction in Non-Personnel Expenses	-	$ -	$ 5,000	$ -	$ 5,000	-	$ -	$ 10,000	$ -	$ 10,000
Public Works Total	**-**	**$ -**	**$ 5,000**	**$ -**	**$ 5,000**	**-**	**$ -**	**$ 10,000**	**$ -**	**$ 10,000**
Real Estate Assets										
Reduction of Non-Personnel Expenses	-	$ -	$ 4,493	$ -	$ 4,493	-	$ -	$ 8,985	$ -	$ 8,985
Reduction of Information Systems Analyst	1.00	$ 22,669	$ -	$ -	$ 22,669	1.00	$ 68,006	$ -	$ -	$ 68,006
Reduction of Property Agents	2.00	$ 77,636	$ -	$ -	$ 77,636	2.00	$ 155,273	$ -	$ -	$ 155,273
Reduction of Public Information Clerk	1.00	$ 13,534	$ -	$ -	$ 13,534	1.00	$ 40,602	$ -	$ -	$ 40,602
Real Estate Assets Total	**4.00**	**$ 113,839**	**$ 4,493**	**$ -**	**$ 118,332**	**4.00**	**$ 263,881**	**$ 8,985**	**$ -**	**$ 272,866**
Storm Water										
Reduction in Contracts Budget	-	$ -	$ 1,250,000	$ -	$ 1,250,000	-	$ -	$ 2,500,000	$ -	$ 2,500,000
Storm Water Total	**-**	**$ -**	**$ 1,250,000**	**$ -**	**$ 1,250,000**	**-**	**$ -**	**$ 2,500,000**	**$ -**	**$ 2,500,000**
Public Works Total	**11.00**	**$ 304,517**	**$ 2,221,856**	**$ 1,680,048**	**$ 4,206,421**	**23.35**	**$ 1,459,115**	**$ 7,026,819**	**$ 3,360,095**	**$ 11,846,029**
General Fund Total	**454.34**	**$ 13,021,157**	**$ 6,014,587**	**$ 1,436,662**	**$ 20,472,405**	**488.16**	**$ 42,380,069**	**$ 83,503,646**	**$ 19,595,944**	**$ 145,479,660**

Non General Fund Business Center/Department	Fiscal Year 2010 FTE	PE	NPE	Revenue	Net Impact	GF Net Impact	Fiscal Year 2011 FTE	PE	NPE	Revenue	Net Impact	GF Net Impact
Office of the ACOO												
Department of IT												
Reduction in Web Services	-	$ -	$ 51,600	$ -	$ 51,600	$ 27,503	-	$ -	$ 103,200	$ -	$ 103,200	$ 55,006
Reduction in Project Management Office	-	$ -	$ 5,941	$ -	$ 5,941	$ 3,166	-	$ -	$ 11,881	$ -	$ 11,881	$ 6,333
Reduction in Computing Infrastructure Support	-	$ -	$ 27,480	$ -	$ 27,480	$ 18,109	4.00	$ 242,751	$ 54,960	$ -	$ 297,711	$ 196,192
Reduction in Citywide Technologies and Applications	-	$ 12,500	$ 39,859	$ -	$ 52,359	$ 27,907	-	$ 25,000	$ 79,718	$ -	$ 104,718	$ 55,815
Reduction in Department Management Expenses	-	$ 6,493	$ 19,674	$ -	$ 26,167	$ 13,947	-	$ 12,985	$ 39,347	$ -	$ 52,332	$ 27,893
Reduction in Financial and Support Services	-	$ 5,000	$ 3,223	$ -	$ 8,223	$ 4,383	-	$ 10,000	$ 6,446	$ -	$ 16,446	$ 8,766
Reduction in Enterprise Architecture and Standards	-	$ -	$ 2,599	$ -	$ 2,599	$ 1,385	-	$ -	$ 5,198	$ -	$ 5,198	$ 2,771
Department of IT Total	**-**	**$ 23,993**	**$ 150,375**	**$ -**	**$ 174,368**	**$ 96,401**	**4.00**	**$ 290,736**	**$ 300,750**	**$ -**	**$ 591,486**	**$ 352,774**
Office of the ACOO Total	**-**	**$ 23,993**	**$ 150,375**	**$ -**	**$ 174,368**	**$ 96,401**	**4.00**	**$ 290,736**	**$ 300,750**	**$ -**	**$ 591,486**	**$ 352,774**
Office of the CFO												
Risk Management												
Reduction of Clerical Assistant	1.00	$ 19,198	$ -	$ -	$ 19,198	$ 13,438	1.00	$ 38,395	$ -	$ -	$ 38,395	$ 26,877
Reduction of Claims and Insurance Manager	1.00	$ 44,594	$ -	$ -	$ 44,594	$ 31,216	1.00	$ 89,188	$ -	$ -	$ 89,188	$ 62,432
Reduction of Claims Aide	1.00	$ 24,149	$ -	$ -	$ 24,149	$ 16,905	1.00	$ 48,299	$ -	$ -	$ 48,299	$ 33,809
Reduction to Employee Assistance Program	1.40	$ 23,368	$ -	$ -	$ 23,368	$ 16,358	1.40	$ 70,104	$ -	$ -	$ 70,104	$ 49,073
Reduction of Investment Consulting Services	-	$ -	$ 25,000	$ -	$ 25,000	$ 17,500	-	$ -	$ 50,000	$ -	$ 50,000	$ 35,000
Risk Management Total	**4.40**	**$ 111,309**	**$ 25,000**	**$ -**	**$ 136,309**	**$ 95,416**	**4.40**	**$ 245,986**	**$ 50,000**	**$ -**	**$ 295,986**	**$ 207,190**
Office of the CFO Total	**4.40**	**$ 111,309**	**$ 25,000**	**$ -**	**$ 136,309**	**$ 95,416**	**4.40**	**$ 245,986**	**$ 50,000**	**$ -**	**$ 295,986**	**$ 207,190**

CORRECTED

Summary of Fiscal Years 2010 and 2011 Solutions

Attachment 1

Non General Fund Business Center/Department	Fiscal Year 2010						Fiscal Year 2011					
	FTE	PE	NPE	Revenue	Net Impact	GF Net Impact	FTE	PE	NPE	Revenue	Net Impact	GF Net Impact
Office of the Chief of Staff												
Commission for Arts & Culture												
Reduction of Public Art Fund Allocation	-	$ -	$ 30,000	$ -	$ 30,000	$ 30,000	-	$ -	$ 30,000	$ -	$ 30,000	$ 30,000
Reduction of Travel Expenses	-	$ -	$ 6,450	$ -	$ 6,450	$ 6,450	-	$ -	$ 6,450	$ -	$ 6,450	$ 6,450
Reduction of Non-Personnel Expenses	-	$ -	$ 33,250	$ -	$ 33,250	$ 33,250	-	$ -	$ 33,250	$ -	$ 33,250	$ 33,250
Reduction of EMBARK Software and Training	-	$ -	$ 12,000	$ -	$ 12,000	$ 12,000	-	$ -	$ 12,000	$ -	$ 12,000	$ 12,000
Commission for Arts & Culture Total	**-**	**$ -**	**$ 81,700**	**$ -**	**$ 81,700**	**$ 81,700**	**-**	**$ -**	**$ 81,700**	**$ -**	**$ 81,700**	**$ 81,700**
Special Events												
Reduction of Non-Personnel Expenses	-	$ -	$ 19,815	$ -	$ 19,815	$ 19,815	-	$ -	$ 39,629	$ -	$ 39,629	$ 39,629
Reduction of Print Shop Services	-	$ -	$ 3,367	$ -	$ 3,367	$ 3,367	-	$ -	$ 6,733	$ -	$ 6,733	$ 6,733
Reduction of Computer Maintenance/Contracts	-	$ -	$ 2,020	$ -	$ 2,020	$ 2,020	-	$ -	$ 4,040	$ -	$ 4,040	$ 4,040
Reduction of Application Support	-	$ -	$ 7,136	$ -	$ 7,136	$ 7,136	-	$ -	$ 14,271	$ -	$ 14,271	$ 14,271
Reduction of Transportation Allowance	-	$ -	$ 350	$ -	$ 350	$ 350	-	$ -	$ 700	$ -	$ 700	$ 700
Reduction of Exceptional Performance Pay	-	$ 1,596	$ -	$ -	$ 1,596	$ 1,596	-	$ 3,191	$ -	$ -	$ 3,191	$ 3,191
Reduction of Office Supplies	-	$ -	$ 1,069	$ -	$ 1,069	$ 1,069	-	$ -	$ 2,138	$ -	$ 2,138	$ 2,138
Special Events Total	**-**	**$ 1,596**	**$ 33,756**	**$ -**	**$ 35,351**	**$ 35,351**	**-**	**$ 3,191**	**$ 67,511**	**$ -**	**$ 70,702**	**$ 70,702**
Office of the Chief of Staff Total	**-**	**$ 1,596**	**$ 115,456**	**$ -**	**$ 117,051**	**$ 117,051**	**-**	**$ 3,191**	**$ 149,211**	**$ -**	**$ 152,402**	**$ 152,402**
Public Works												
Concourse and Parking Garage												
Contract Savings	-	$ -	$ 93,500	$ -	$ 93,500	$ 93,500	-	$ -	$ 187,000	$ -	$ 187,000	$ 187,000
Implement New Concourse Parking Controls	-	$ -	$ -	$ -	$ -	$ -	-	$ -	$ -	$ 100,000	$ 100,000	$ 100,000
Concourse and Parking Garage Total	**-**	**$ -**	**$ 93,500**	**$ -**	**$ 93,500**	**$ 93,500**	**-**	**$ -**	**$ 187,000**	**$ 100,000**	**$ 287,000**	**$ 287,000**
Environmental Services												
4/10/5 Work Schedule/Reorganization of Service Delivery	-	$ -	$ -	$ -	$ -	$ -	28.23	$ 1,424,147	$ 754,348	$ -	$ 2,178,495	$ -
Environmental Services Total	**-**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**28.23**	**$ 1,424,147**	**$ 754,348**	**$ -**	**$ 2,178,495**	**$ -**
General Services-Communications												
Reduction of Non-Personnel Expenses	-	$ -	$ 61,885	$ -	$ 61,885	$ 48,084	-	$ -	$ 123,769	$ -	$ 123,769	$ 96,169
Reduction of Communications Technician Supervisor	1.00	$ 43,390	$ -	$ -	$ 43,390	$ 33,714	1.00	$ 86,779	$ -	$ -	$ 86,779	$ 67,428
Reduction of Communications Technician	1.00	$ 37,455	$ -	$ -	$ 37,455	$ 29,103	1.00	$ 74,910	$ -	$ -	$ 74,910	$ 58,205
General Services-Communications Total	**2.00**	**$ 80,845**	**$ 61,885**	**$ -**	**$ 142,729**	**$ 110,901**	**2.00**	**$ 161,689**	**$ 123,769**	**$ -**	**$ 285,458**	**$ 221,801**
General Services-Fleet Operations/Vehicle Replacement												
Reduction of Underutilized Vehicles	-	$ -	$ 1,690,000	$ -	$ 1,690,000	$ 1,200,000	-	$ -	$ 3,380,000	$ -	$ 3,380,000	$ 2,400,000
Reduction of Police Take-Home Vehicles	-	$ -	$ -	$ -	$ -	$ -	-	$ -	$ 100,000	$ -	$ 100,000	$ 100,000
Reduction of Fire Take-Home Vehicles	-	$ -	$ -	$ -	$ -	$ -	-	$ -	$ 30,000	$ -	$ 30,000	$ 30,000
Increase of Vehicle Replacement Lifecycle	-	$ -	$ 3,350,000	$ -	$ 3,350,000	$ 2,250,000	-	$ -	$ 6,700,000	$ -	$ 6,700,000	$ 4,500,000
General Services-Fleet Operations/Vehicle Replacement Total	**-**	**$ -**	**$ 5,040,000**	**$ -**	**$ 5,040,000**	**$ 3,450,000**	**-**	**$ -**	**$ 10,210,000**	**$ -**	**$ 10,210,000**	**$ 7,030,000**
Qualcomm Stadium												
Security Services Reduction of 24/7 Personnel	-	$ -	$ -	$ -	$ -	$ -	-	$ -	$ 180,000	$ -	$ 180,000	$ 180,000
Reduction of Non-Personnel Expenses	-	$ -	$ -	$ -	$ -	$ -	-	$ -	$ 320,000	$ -	$ 320,000	$ 320,000
Reduction of Asphalt Projects	-	$ -	$ 100,000	$ -	$ 100,000	$ 100,000	-	$ -	$ 100,000	$ -	$ 100,000	$ 100,000
Reduction of Print Shop Services	-	$ -	$ 1,500	$ -	$ 1,500	$ 1,500	-	$ -	$ 3,000	$ -	$ 3,000	$ 3,000
Reduction of Equipment Outlay	-	$ -	$ 18,000	$ -	$ 18,000	$ 18,000	-	$ -	$ 18,000	$ -	$ 18,000	$ 18,000
Reduction of Landscaping Expenses	-	$ -	$ 10,000	$ -	$ 10,000	$ 10,000	-	$ -	$ 10,000	$ -	$ 10,000	$ 10,000
Reduction of Promotional Advertising	-	$ -	$ 5,000	$ -	$ 5,000	$ 5,000	-	$ -	$ 10,000	$ -	$ 10,000	$ 10,000
Reduction of Cement & Aggregates Budget	-	$ -	$ 10,000	$ -	$ 10,000	$ 10,000	-	$ -	$ 10,000	$ -	$ 10,000	$ 10,000
Service Level Agreement (SLA) with Airports for Program Manager	-	$ -	$ -	$ -	$ -	$ -	-	$ -	$ -	$ 138,000	$ 138,000	$ 138,000
Qualcomm Stadium Total	**-**	**$ -**	**$ 144,500**	**$ -**	**$ 144,500**	**$ 144,500**	**-**	**$ -**	**$ 651,000**	**$ 138,000**	**$ 789,000**	**$ 789,000**
Public Works Total	**2.00**	**$ 80,845**	**$ 5,339,885**	**$ -**	**$ 5,420,729**	**$ 3,798,901**	**30.23**	**$ 1,585,836**	**$ 11,926,117**	**$ 238,000**	**$ 13,749,953**	**$ 8,327,801**
Non-General Fund Total	**6.40**	**$ 217,742**	**$ 5,630,715**	**$ -**	**$ 5,848,457**	**$ 4,107,769**	**38.63**	**$ 2,125,749**	**$ 12,426,078**	**$ 238,000**	**$ 14,789,827**	**$ 9,040,167**
General Fund and Non-General Fund Total	**460.74**	**$ 13,238,899**	**$ 11,645,302**	**$ 1,436,662**	**$ 26,320,862**	**$ 24,580,174**	**526.79**	**$ 44,505,819**	**$ 95,929,724**	**$ 19,833,944**	**$ 160,269,487**	**$ 154,519,826**
												$ 179,100,000

CORRECTED

Summary of Position Adjustments

Attachment 2

Attachment B

Fund	Department	Position	Job Class #	Job Class Description	Bargaining Unit	FTE	Vacant	Non-Vacant	Additions	FY10 Impact	FY11 Impact
General Fund											
	City Planning and Development										
		City Planning & Community Investment									
		Sr Planner Adjustments	1872	Sr Planner	MEA	0.50	-	0.50	-	$ 14,136	$ 42,408
		Reduction of Clerical Assistant II	1535	Clerical Assistant II	MEA	0.50	-	0.50	-	$ 6,399	$ 19,198
		Reduction of Senior Clerk/Typist	1879	Sr Clerk/Typist	MEA	1.00	-	1.00	-	$ 15,587	$ 46,761
		Reduction of Senior Management Analyst	1106	Sr Management Analyst	MEA	1.00	-	1.00	-	$ 25,767	$ 77,300
		Reduction of Historic Senior Planner	1872	Sr Planner	MEA	1.00	-	1.00	-	$ 28,272	$ 84,815
		Reduction of Project Officer I	1751	Project Officer I	MEA	1.00	-	1.00	-	$ 29,086	$ 87,257
		Reduction of Associate Planner	1227	Assoc Planner	MEA	1.00	-	1.00	-	$ 24,062	$ 72,185
		Reduction of Word Processing Operator	1401	Info Systems Technician	MEA	0.20	0.20	-	-	$ 5,337	$ 10,674
			1746	Word Processing Operator	MEA	1.00	1.00	-	-	$ 20,413	$ 40,826
		City Planning & Community Investment Total				**7.20**	**1.20**	**6.00**	**-**	**$ 169,059**	**$ 481,424**
		Development Services-NCC									
		Reduction of Clerical Assistant II	1535	Clerical Assistant II	MEA	1.00	-	1.00	-	$ 12,798	$ 38,395
		Reduction of Community Development Specialist II	1352	Community Development Spec II	MEA	1.00	-	1.00	-	$ 23,180	$ 69,539
		Reduction of Utility Positions	1974	Utility Supv	MEA	1.00	1.00	-	-	$ 27,790	$ 55,580
			1978	Utility Worker I	LOCAL 127	1.00	1.00	-	-	$ 19,459	$ 38,918
			1979	Utility Worker II	LOCAL 127	2.00	2.00	-	-	$ 42,605	$ 85,210
		Development Services-NCC Total				**6.00**	**4.00**	**2.00**	**-**	**$ 125,831**	**$ 287,641**
	City Planning and Development Total					**13.20**	**5.20**	**8.00**	**-**	**$ 294,890**	**$ 769,065**
	Community Services										
		Library									
		Reduction of Resource Development Officer	2243	Resource Development Officer	UNCLASSIFIED	1.00	1.00	-	-	$ 52,669	$ 105,337
		Reduction of Account Clerk and Senior Clerk Typist in the Library Business Office	1104	Account Clerk	MEA	1.00	1.00	-	-	$ 20,506	$ 41,012
			1879	Sr Clerk/Typist	MEA	1.00	1.00	-	-	$ 23,380	$ 46,761
		Reduction of Librarian II for Electronic Services Support	1584	Librarian II	MEA	1.00	-	1.00	-	$ 21,389	$ 64,167
		Reductions in Technical Services (Catalog/Order/Processing)	1590	Library Clerk	MEA	2.00	1.00	1.00	-	$ 41,522	$ 83,043
			1758	Library Technician	MEA	2.00	-	2.00	-	$ 28,785	$ 86,355
			1759	Sr Library Technician	MEA	2.00	-	2.00	-	$ 33,044	$ 99,131
			1867	Librarian III	MEA	2.00	1.00	1.00	-	$ 60,109	$ 144,262
		Reduce Branch Library Service to 36 Hours/Week	1586	Library Asst	MEA	6.00	6.00	-	-	$ 157,570	$ 315,140
			1590	Library Clerk	MEA	2.50	2.50	-	-	$ 51,902	$ 103,804
			15841	Librarian II Hrly	MEA	1.17	1.17	-	-	$ 35,310	$ 70,621
			15881	Library Aide	MEA	1.39	1.39	-	-	$ 17,198	$ 34,397
			15861	Library Asst	MEA	2.02	2.02	-	-	$ 51,319	$ 102,638
			15901	Library Clerk	MEA	1.92	1.92	-	-	$ 37,638	$ 75,275
		Central Library Consolidation of Service Points and Reduction from 52 to 44 Service Hours/Week	1588	Library Aide	MEA	11.37	11.37	-	-	$ 149,306	$ 298,613
			1348	Info Systems Analyst II	MEA	1.00	1.00	-	-	$ 34,003	$ 68,006
			1867	Librarian III	MEA	1.00	1.00	-	-	$ 36,065	$ 72,131
			1586	Library Asst	MEA	7.00	7.00	-	-	$ 183,832	$ 367,663
			1590	Library Clerk	MEA	1.00	1.00	-	-	$ 20,761	$ 41,522
			15841	Librarian II Hrly	MEA	0.31	0.31	-	-	$ 9,356	$ 18,711
	Library Total					**48.68**	**41.68**	**7.00**	**-**	**$ 1,065,663**	**$ 2,238,589**
		Park and Recreation									
		Winter Restroom Closures	1468	Grounds Maintenance Worker II	LOCAL 127	4.00	-	4.00	-	$ 13,367	$ 160,408
			14671	Grounds Maintenance Worker I	LOCAL 127	(1.79)	0.21	-	(2.00)	$ (2,070)	$ (60,089)

Summary of Position Adjustments

Fund	Department	Position	Job Class #	Job Class Description	Bargaining Unit	FTE	Vacant	Non-Vacant	Additions	FY10 Impact	FY11 Impact
		Reduction of Recreation Aide in Balboa Park	17941	Recreation Aide	MEA	0.50	0.50	-	-	$ 5,254	$ 10,508
		Park Maintenance Reorganization	1436	Equipment Technician I	LOCAL 127	(1.00)	-	-	(1.00)	$ -	$ (45,607)
			1467	Grounds Maintenance Worker I	LOCAL 127	(35.00)	-	-	(35.00)	$ -	$ (1,197,898)
			1468	Grounds Maintenance Worker II	LOCAL 127	87.44	9.00	78.44	-	$ -	$ 3,506,521
			1469	Grounds Maintenance Worker III	LOCAL 127	(33.00)	-	-	(33.00)	$ -	$ (1,490,826)
			14671	Grounds Maintenance Worker I	LOCAL 127	(10.97)	-	-	(10.97)	$ -	$ (368,255)
			14681	Grounds Maintenance Worker II	LOCAL 127	0.50	0.50	-	-	$ -	$ 19,611
		Reduction of Rancho Encantada Ranger Position	1634	Park Ranger	MEA	1.00	1.00	-	-	$ 26,496	$ 52,991
		Modification of Brush Management Program	1579	Laborer	LOCAL 127	2.00	2.00	-	-	$ 35,576	$ 71,153
			1978	Utility Worker I	LOCAL 127	1.00	1.00	-	-	$ 19,459	$ 38,918
		Modification of Street Median Maintenance Program	1642	Grounds Maintenance Manager	MEA	1.00	-	1.00	-	$ -	$ 66,564
		Reduction of Mission Bay Maintenance Staff and Contractor Supervision	1470	Grounds Maintenance Supv	MEA	1.00	-	1.00	-	$ 16,446	$ 49,337
		Reduction of Citywide Park Maintenance Services Supervision	1642	Grounds Maintenance Manager	MEA	1.00	-	1.00	-	$ 22,188	$ 66,564
		Cessation of Park Turf Fertilization Program	1439	Equipment Operator I	LOCAL 127	3.00	3.00	-	-	$ 71,842	$ 143,684
		Reduction of Citywide Facility Repair	1978	Utility Worker I	LOCAL 127	1.00	-	1.00	-	$ 12,973	$ 38,918
		Reduction of Sports Turf Maintenance	1265	Seven-Gang Mower Operator	LOCAL 127	1.00	1.00	-	-	$ 24,151	$ 48,301
		Reduction of Balboa Park Parking Lots and Road Sweeping Services	1594	Light Equipment Operator	LOCAL 127	1.00	-	1.00	-	$ 14,644	$ 43,931
		Reduction of Mission Bay Maintenance	1978	Utility Worker I	LOCAL 127	1.00	-	1.00	-	$ 12,973	$ 38,918
		Mechanized Beach Refuse Removal Support	1579	Laborer	LOCAL 127	1.00	-	1.00	-	$ 11,859	$ 35,576
		Cessation of Fire Ring Program	1440	Equipment Operator II	LOCAL 127	2.00	1.00	1.00	-	$ -	$ 105,469
		Reduction of Park Ranger Program Support in Balboa Park	1468	Grounds Maintenance Worker II	LOCAL 127	1.00	-	1.00	-	$ 13,367	$ 40,102
		Reduction of Department Grant Resource Development Support	1218	Assoc Management Analyst	MEA	1.00	-	1.00	-	$ 22,991	$ 68,972
		Reduction of Shoreline Beach and Mission Bay Beach Maintenance	1440	Equipment Operator II	LOCAL 127	1.00	-	1.00	-	$ 17,578	$ 52,734
			1513	Heavy Truck Driver I	LOCAL 127	1.00	1.00	-	-	$ 22,878	$ 45,756
	Park and Recreation Total					**31.68**	**20.21**	**93.44**	**(81.97)**	**$ 361,970**	**$ 1,542,260**
Community Services Total						**80.36**	**61.89**	**100.44**	**(81.97)**	**$ 1,427,633**	**$ 3,780,849**
Non-Mayoral											
	Ethics Commission										
		Reduction of City Attorney Investigator	1596	City Attorney Investigator	MEA	1.00	-	1.00	-	$ 25,285	$ 75,854
	Ethics Commission Total					**1.00**	**-**	**1.00**	**-**	**$ 25,285**	**$ 75,854**
	Office of the City Clerk										
		Reduction of Vacant Position	1535	Clerical Assistant II	MEA	1.00	1.00	-	-	$ 19,198	$ 38,395
	Office of the City Clerk Total					**1.00**	**1.00**	**-**	**-**	**$ 19,198**	**$ 38,395**
	Personnel										
		Reduction of Information Systems Analyst	1926	Info Systems Analyst IV	UNREPRESENTED	1.00	-	1.00	-	$ 28,651	$ 85,953
	Personnel Total					**1.00**	**-**	**1.00**	**-**	**$ 28,651**	**$ 85,953**
Non-Mayoral Total						**3.00**	**1.00**	**2.00**	**-**	**$ 73,134**	**$ 200,202**
Office of the ACOO											
	Administration										
		Reduction of Executive Director	2268	Program Manager	UNCLASSIFIED	1.00	-	1.00	-	$ 34,753	$ 104,259
		Reduction of EOCP Staff Support Position	1917	Supervising Management Analyst	MEA	1.00	-	1.00	-	$ 43,153	$ 86,306
		Reduction of EMS Staff Support Position	1107	Administrative Aide II	MEA	1.00	-	1.00	-	$ 18,224	$ 54,672
	Administration Total					**3.00**	**-**	**3.00**	**-**	**$ 96,130**	**$ 245,237**
	Assistant Chief Operating Officer										
		Reduction of Program Manager	2270	Program Manager (Vacant)	UNCLASSIFIED	1.00	1.00	-	-	$ 64,492	$ 128,984
		Reduction of Executive Secretary	1876	Executive Secretary	MEA	1.00	1.00	-	-	$ 27,948	$ 55,895

Summary of Position Adjustments

Fund	Department	Position	Job Class #	Job Class Description	Bargaining Unit	FTE	Vacant	Non-Vacant	Additions	FY10 Impact	FY11 Impact
	Assistant Chief Operating Officer Total					**2.00**	**2.00**	**-**	**-**	**$ 92,440**	**$ 184,879**
	Business Office										
		Reduction of Program Manager	2270	Program Manager	UNCLASSIFIED	1.00	1.00	-	-	$ 38,964	$ 77,928
		Reduction of Department Director	2132	Department Director	UNCLASSIFIED	1.00	1.00	-	-	$ 63,027	$ 126,053
	Business Office Total					**2.00**	**2.00**	**-**	**-**	**$ 101,991**	**$ 203,981**
	Human Resources										
		Reduction of Diversity Program	1612	Org Effectiveness Specialist III	UNREPRESENTED	1.00	-	1.00	-	$ 25,671	$ 77,012
		Reduction of Employee Training and Development	1218	Assoc Management Analyst	MEA	1.00	-	1.00	-	$ 22,991	$ 68,972
	Human Resources Total					**2.00**	**-**	**2.00**	**-**	**$ 48,661**	**$ 145,984**
	Purchasing & Contracting										
		Reduction of Program Manager	2270	Program Manager (Vacant)	UNCLASSIFIED	1.00	1.00	-	-	$ 52,396	$ 104,792
		Reduction of Word Processing Operator	1746	Word Processing Operator	MEA	1.00	1.00	-	-	$ 20,413	$ 40,826
		Reduction of Principal Procurement Specialist	1783	Principal Procurement Specialist	MEA	1.00	1.00	-	-	$ 38,802	$ 77,604
	Purchasing & Contracting Total					**3.00**	**3.00**	**-**	**-**	**$ 111,611**	**$ 223,222**
Office of the ACOO Total						**12.00**	**7.00**	**5.00**	**-**	**$ 450,833**	**$ 1,003,304**
Office of the CFO											
	City Comptroller										
		Efficiencies from SAP	1103	Account Audit Clerk	MEA	5.00	1.00	4.00	-	$ 21,545	$ 215,453
			1842	Accountant II	MEA	2.00	1.00	1.00	-	$ 33,413	$ 133,651
		Reduction of Accountant II Positions	1842	Accountant II	MEA	3.00	-	3.00	-	$ 100,238	$ 200,476
		Combine ISAs in Finance Group	1348	Info Systems Analyst II	UNREPRESENTED	1.00	-	1.00	-	$ 34,003	$ 68,006
	City Comptroller Total					**11.00**	**2.00**	**9.00**	**-**	**$ 189,199**	**$ 617,586**
	Debt Management										
		Reduction of Executive Secretary	1876	Executive Secretary	MEA	1.00	-	1.00	-	$ 18,632	$ 55,895
		Reduction of Program Coordinators	2282	Program Coordinator	UNCLASSIFIED	4.00	-	4.00	-	$ 117,437	$ 352,312
		Addition of Senior Management Analysts	1106	Sr Management Analyst	MEA	(2.00)	-	-	(2.00)	$ (77,300)	$ (154,600)
	Debt Management Total					**3.00**	**-**	**5.00**	**(2.00)**	**$ 58,769**	**$ 253,607**
	Financial Management										
		Reduction of Limited PBF Position	1966	Senior Budget Development Analyst	MEA	1.00	-	1.00	-	$ -	$ 77,940
	Financial Management Total					**1.00**	**-**	**1.00**	**-**	**$ -**	**$ 77,940**
	Office of the City Treasurer										
		Consolidation of Delinquent Accounts Program and Parking Administration Program	1535	Clerical Assistant II	MEA	3.00	1.00	2.00	-	$ 44,795	$ 115,185
			1844	Sr Account Clerk	MEA	1.00	-	1.00	-	$ 15,445	$ 46,334
		Reorganization of Delinquent Accounts Program	1331	Collections Investigator I	MEA	2.00	2.00	-	-	$ 51,865	$ 103,730
			1332	Collections Investigator II	MEA	1.00	-	1.00	-	$ 29,080	$ 58,160
			1333	Collections Investigator III	MEA	1.00	-	1.00	-	$ 32,530	$ 65,061
		Reduction of Treasury Operations Positions	1104	Account Clerk	MEA	1.00	1.00	-	-	$ 20,506	$ 41,012
			1465	Field Representative	MEA	1.00	1.00	-	-	$ 21,103	$ 42,206
			1535	Clerical Assistant II	MEA	1.00	1.00	-	-	$ 19,198	$ 38,395
		Reduction of Information Systems Analyst	1926	Info Systems Analyst IV	UNREPRESENTED	1.00	-	1.00	-	$ 28,651	$ 85,953
		Treasury Operations Reorganization and Lobby Consolidation	1776	Public Information Clerk	MEA	1.00	-	1.00	-	$ 13,534	$ 40,602
			1840	Sr Cashier	MEA	1.00	-	1.00	-	$ 15,294	$ 45,881
	Office of the City Treasurer Total					**14.00**	**6.00**	**8.00**	**-**	**$ 292,000**	**$ 682,519**
Office of the CFO Total						**29.00**	**8.00**	**23.00**	**(2.00)**	**$ 539,969**	**$ 1,631,652**
Office of the Chief of Staff											
	Community and Legislative Services										
		Reduction of Vacant Positions	2213	Council representative II	UNCLASSIFIED	1.00	1.00	-	-	$ -	$ 69,868
			2270	Program Manager	UNCLASSIFIED	1.00	1.00	-	-	$ -	$ 107,484
		Reduction in Position Funding	2213	Council representative II	UNCLASSIFIED	0.50	-	0.50	-	$ -	$ 33,500
	Community and Legislative Services Total					**2.50**	**2.00**	**0.50**	**-**	**$ -**	**$ 210,852**
Office of the Chief of Staff Total						**2.50**	**2.00**	**0.50**	**-**	**$ -**	**$ 210,852**

CORRECTED

Summary of Position Adjustments

Attachment 2

Fund	Department	Position	Job Class #	Job Class Description	Bargaining Unit	FTE	Vacant	Non-Vacant	Additions	FY10 Impact	FY11 Impact
Public Safety											
	Fire-Rescue										
		Elimination of Service at Torrey Pines for 9 Months	1593	Lifeguard II	MEA	3.00	-	3.00	-	$ 64,119	$ 192,358
		Reduction of Service at Torrey Pines in the Summer	1593	Lifeguard II	MEA	1.00	-	1.00	-	$ 21,373	$ 64,119
		Reduction to the New Construction/Plan Check Program	1475	Fire Prevention Inspector II	LOCAL 145	3.00	3.00	-	-	$ 116,715	$ 233,430
			1476	Fire Prevention Supv	LOCAL 145	1.00	1.00	-	-	$ 44,954	$ 89,907
		Reduction of Vacant Positions	1456	Fire Captain	LOCAL 145	13.00	13.00	-	-	$ 582,472	$ 1,164,944
			1458	Fire Engineer	LOCAL 145	13.00	13.00	-	-	$ 503,897	$ 1,007,794
			1462	Firefighter II	LOCAL 145	24.00	24.00	-	-	$ 788,187	$ 1,576,375
		Reduction of Fire Dispatch Administrator	1518	Fire Dispatch Supv	MEA	1.00	-	1.00	-	$ 20,701	$ 62,104
		Reduction of Lifeguard Lieutenant	1589	Marine Safety Lieutenant	MEA	1.00	1.00	-	-	$ 47,651	$ 95,302
		Reduction of Lifeguard II at Wind & Sea	1593	Lifeguard II	MEA	1.00	-	1.00	-	$ 21,373	$ 64,119
		Elimination of Lifeguard Sergeant Scheduler	1592	Lifeguard Sergeant	MEA	1.00	-	1.00	-	$ 26,140	$ 78,421
		Shift Training Hours to Up Staff for High Attendance and Reduce Training Staff Service-Wide	1593	Lifeguard II	MEA	1.00	-	1.00	-	$ 21,373	$ 64,119
	Fire-Rescue Total					**63.00**	**55.00**	**8.00**	**-**	**$ 2,258,954**	**$ 4,692,992**
	Police Department										
		Reduction of Sworn Vacant Personnel	1680	Police Captain	UNREPRESENTED-	1.00	1.00	-	-	$ 73,760	$ 147,520
			1683	Police Lieutenant	POA	2.00	2.00	-	-	$ 121,862	$ 243,724
			1684	Police Detective	POA	45.00	45.00	-	-	$ 1,877,741	$ 3,755,482
			1693	Police Officer II	POA	50.75	50.75	-	-	$ 2,006,982	$ 4,013,964
			1694	Police Agent	POA	6.00	6.00	-	-	$ 250,062	$ 500,125
			1695	Police Officer III	POA	8.00	8.00	-	-	$ 333,820	$ 667,641
			1696	Police Sergeant	POA	20.00	20.00	-	-	$ 962,867	$ 1,925,735
			2238	Asst Police Chief	UNCLASSIFIED-SAI	1.00	1.00	-	-	$ 69,818	$ 139,636
		Reduction of Mounted Enforcement Program	1909	Sr Stable Attendant	LOCAL 127	1.00	1.00	-	-	$ 22,992	$ 45,984
		Reduction of School Safety Camp/JST	1377	Police Service Officer II	MEA	1.00	-	1.00	-	$ 17,023	$ 51,069
		Reduction of Video Media	1489	Graphic Design Supv	MEA	1.00	-	1.00	-	$ 19,269	$ 57,808
			2270	Program Manager	UNCLASSIFIED	1.00	-	1.00	-	$ 36,118	$ 108,355
		Reduction to Canine Operations	1746	Word Processing Operator	MEA	1.00	-	1.00	-	$ 13,609	$ 40,826
		Reduction of Star/PAL Transfer	2270	Program Manager	UNCLASSIFIED	1.00	-	1.00	-	$ 36,118	$ 108,355
		Reduction of Police Investigative Aides	1678	Police Investigative Aide II	MEA	21.00	-	21.00	-	$ 362,015	$ 1,086,044
		Reduction in Civilian Positions	1104	Account Clerk	MEA	1.00	1.00	-	-	$ 20,506	$ 41,012
			1107	Administrative Aide II	MEA	1.00	1.00	-	-	$ 27,336	$ 54,672
			1218	Assoc Management Analyst	MEA	1.00	1.00	-	-	$ 34,486	$ 68,972
			1285	Cal-Id Technician	MEA	2.00	2.00	-	-	$ 47,235	$ 94,469
			1361	Police Code Compliance Officer	MEA	1.00	1.00	-	-	$ 27,461	$ 54,922
			1384	Criminalist (Criminalist II)	MEA	2.00	2.00	-	-	$ 96,933	$ 193,866
			1402	Document Input Clerk-Terminal	MEA	1.00	1.00	-	-	$ 20,381	$ 40,761
			1411	Dispatcher II	MEA	7.00	7.00	-	-	$ 167,705	$ 335,410
			1535	Clerical Assistant II	MEA	1.00	1.00	-	-	$ 19,198	$ 38,395
			1570	Latent Print Examiner II	MEA	2.00	2.00	-	-	$ 76,433	$ 152,866
			1575	Data Entry Operator	MEA	2.00	2.00	-	-	$ 41,825	$ 83,650
			1661	Police Lead Dispatcher	MEA	1.00	1.00	-	-	$ 32,552	$ 65,105
			1714	Police Dispatcher	MEA	6.00	6.00	-	-	$ 172,172	$ 344,344
			1715	Interview & Interogation Specialist III	MEA	1.00	1.00	-	-	$ 40,449	$ 80,899
			1746	Word Processing Operator	MEA	4.00	4.00	-	-	$ 81,652	$ 163,305
			1776	Public Infor Clerk	MEA	1.00	1.00	-	-	$ 20,301	$ 40,602

Summary of Position Adjustments

Fund	Department	Position	Job Class #	Job Class Description	Bargaining Unit	FTE	Vacant	Non-Vacant	Additions	FY10 Impact	FY11 Impact
			1810	Refrigeration Mechanic	LOCAL 127	1.00	1.00	-	-	$ 29,850	$ 59,701
			1853	Sr Police Records Clerk	MEA	1.00	1.00	-	-	$ 24,382	$ 48,764
			1879	Sr Clerk/Typist	MEA	1.00	1.00	-	-	$ 23,380	$ 46,761
			1918	Police Dispatch Supv	MEA	1.00	1.00	-	-	$ 35,359	$ 70,719
			1930	Supv Cal-Id Technician	MEA	1.00	1.00	-	-	$ 27,343	$ 54,687
			2246	Police Personnel Manager	UNCLASSIFIED	1.00	1.00	-	-	$ 65,426	$ 130,851
			2270	Program Manager	UNCLASSIFIED	1.00	1.00	-	-	$ 54,177	$ 108,355
		Reduction of Police Service Officers	1377	Police Service Officer II	MEA	48.00	-	48.00	-	$ 817,584	$ 2,451,301
		Reduction of Police Code Compliance Officers	1361	Police Code Compliance Officer	MEA	12.00	-	12.00	-	$ 219,688	$ 659,063
	Police Department Total					**261.75**	**175.75**	**86.00**	**-**	**$ 8,427,871**	**$ 18,375,715**
Public Safety Total						**324.75**	**230.75**	**94.00**	**-**	**$ 10,686,826**	**$ 23,068,707**
Public Works											
	Engineering & Capital Projects										
		Reduction of Positions	1365	Sr. Dept. Human Resource Analyst	UNREPRESENTED	1.00	1.00	-	-	$ 38,566	$ 77,132
			1648	Payroll Specialist II	MEA	0.50	0.50	-	-	$ 11,254	$ 22,508
			1910	Student Engineer	MEA	0.50	0.50	-	-	$ 7,716	$ 15,431
	Engineering & Capital Projects Total					**2.00**	**2.00**	**-**	**-**	**$ 57,536**	**$ 115,072**
	Environmental Services										
		4/10/5 Work Schedule/Reorganization of Service Delivery	1648	Payroll Specialist II	MEA	0.35	-	0.35	-	$ -	$ 15,756
			1824	Sanitation Driver III	LOCAL 127	2.00	2.00	-	-	$ -	$ 120,217
			1832	Sanitation Driver II	LOCAL 127	9.00	6.00	3.00	-	$ 228,614	$ 514,381
			1835	Area Refuse Collection Supv	MEA	1.00	-	1.00	-	$ -	$ 65,730
	Environmental Services Total					**12.35**	**8.00**	**4.35**	**-**	**$ 228,614**	**$ 716,084**
	General Services-Facilities										
		Reduction of HVAC Supervisor	1511	Heat, Vent & A/C Supv	MEA	1.00	1.00	-	-	$ 35,348	$ 70,696
		Reduction of Carpenter Supervisor	1290	Carpenter Supv	MEA	1.00	-	1.00	-	$ 21,611	$ 64,834
		Reduction of Plumber Supervisor	1677	Plumber Supv	MEA	1.00	-	1.00	-	$ 23,384	$ 70,151
		Project Officer II & Construction Estimator Substitution	1273	Building Maintenance Supv	MEA	(1.00)	-	-	(1.00)	$ (27,043)	$ (81,130)
			1601	Construction Estimator	LOCAL 127	1.00	-	1.00	-	$ 23,338	$ 70,014
			1752	Project Officer II	MEA	1.00	-	1.00	-	$ 33,567	$ 100,702
		Reclassification of an Associate Mechanical Engineer	1221	Assoc Engineer-Civil	MEA	(1.00)	-	-	(1.00)	$ (28,896)	$ (86,687)
			1225	Assoc Engineer-Mechanical	MEA	1.00	-	1.00	-	$ 29,021	$ 87,064
	General Services-Facilities Total					**4.00**	**1.00**	**5.00**	**(2.00)**	**$ 110,330**	**$ 295,644**
	General Services-Street										
		Reduction of Horticulturist	1514	Horticulturist	MEA	1.00	-	1.00	-	$ 22,811	$ 68,434
	General Services-Street Total					**1.00**	**-**	**1.00**	**-**	**$ 22,811**	**$ 68,434**
	Real Estate Assets										
		Reduction of Information Systems Analyst	1348	Info Systems Analyst II	UNREPRESENTED	1.00	-	1.00	-	$ 22,669	$ 68,006
		Reduction of Property Agents	1756	Property Agent	MEA	2.00	2.00	-	-	$ 77,636	$ 155,273
		Reduction of Public Information Clerk	1776	Public Information Clerk	MEA	1.00	-	1.00	-	$ 13,534	$ 40,602
	Real Estate Assets Total					**4.00**	**2.00**	**2.00**	**-**	**$ 113,839**	**$ 263,881**
Public Works Total						**23.35**	**13.00**	**12.35**	**(2.00)**	**$ 533,130**	**$ 1,459,115**
General Fund Total						**488.16**	**328.84**	**245.29**	**(85.97)**	**$ 14,006,415**	**$ 32,123,746**
Non-General Fund											
	Office of the ACOO										
	Department of IT										
		Reduction in Computing Infrastructure Support	1348	Info Systems Analyst II	UNREPRESENTED	2.00	-	2.00	-	$ -	$ 136,012
			1401	Info Systems Technician	MEA	2.00	-	2.00	-	$ -	$ 106,739
	Department of IT Total					**4.00**	**-**	**4.00**	**-**	**$ -**	**$ 242,751**
Office of the ACOO Total						**4.00**	**-**	**4.00**	**-**	**$ -**	**$ 242,751**

CORRECTED

Summary of Position Adjustments

Attachment 2

Fund	Department	Position	Job Class #	Job Class Description	Bargaining Unit	FTE	Vacant	Non-Vacant	Additions	FY10 Impact	FY11 Impact
	Office of the CFO										
	Risk Management										
		Reduction of Clerical Assistant	1535	Clerical Assistant II	MEA	1.00	1.00	-	-	$ 19,198	$ 38,395
		Reduction of Claims and Insurance Manager	1816	Claims & Insurance Manager	UNREPRESENTED	1.00	1.00	-	-	$ 44,594	$ 89,188
		Reduction of Claims Aide	1340	Claims Aide	MEA	1.00	1.00	-	-	$ 24,149	$ 48,299
		Reduction to Employee Assistance Program	1406	Employee Assistance Counselor	UNREPRESENTED	0.15	-	0.15	-	$ 3,357	$ 10,071
			1535	Clerical Assistant II	MEA	1.00	-	1.00	-	$ 12,798	$ 38,395
			1429	Employee Assistance Manager	UNREPRESENTED	0.25	-	0.25	-	$ 7,213	$ 21,638
	Risk Management Total					**4.40**	**3.00**	**1.40**	**-**	**$ 111,309**	**$ 245,986**
	Office of the CFO Total					**4.40**	**3.00**	**1.40**	**-**	**$ 111,309**	**$ 245,986**
	Public Works										
	Environmental Services										
		4/10/5 Work Schedule/Reorganization of Service Delivery	1535	Clerical Assistant II	MEA	1.95	1.45	0.50	-	$ -	$ 74,870
			1648	Payroll Specialist II	MEA	0.65	-	0.65	-	$ -	$ 29,261
			1766	Public Works Dispatcher	MEA	1.00	1.00	-	-	$ -	$ 46,598
			1824	Sanitation Driver III	LOCAL 127	3.00	-	3.00	-	$ -	$ 180,326
			1832	Sanitation Driver II	LOCAL 127	9.98	6.98	3.00	-	$ -	$ 570,391
			1834	Sanitation Driver I	LOCAL 127	6.65	3.65	6.00	(3.00)	$ -	$ 309,376
			1835	Area Refuse Collection Supv	MEA	1.00	-	1.00	-	$ -	$ 65,730
			1974	Utility Supv	MEA	1.00	1.00	-	-	$ -	$ 55,580
			1979	Utility Worker II	LOCAL 127	3.00	3.00	-	-	$ -	$ 127,814
	Environmental Services Total					**28.23**	**17.08**	**14.15**	**(3.00)**	**$ -**	**$ 1,459,947**
	General Services-Communications										
		Reduction of Communications Technician	1426	Communications Technician	LOCAL 127	1.00	1.00	-	-	$ 37,455	$ 74,910
		Reduction of Communications Technician Supervisor	1427	Communications Technician Supv	MEA	1.00	1.00	-	-	$ 43,390	$ 86,779
	General Services-Communications Total					**2.00**	**2.00**	**-**	**-**	**$ 80,845**	**$ 161,690**
	Public Works Total					**30.23**	**19.08**	**14.15**	**(3.00)**	**$ 80,845**	**$ 1,621,636**
Non-General Fund Total						**38.63**	**22.08**	**19.55**	**(3.00)**	**$ 192,154**	**$ 2,110,373**
General Fund and Non-General Fund Total						**526.79**	**350.92**	**264.84**	**(88.97)**	**$ 14,198,569**	**$ 34,234,119**

Attachment B

CORRECTED

SCHEDULE I
SUMMARY OF GENERAL FUND REVENUES BY DEPARTMENT

	FY 2009 ADOPTED BUDGET	FY 2010 ADOPTED BUDGET	**FY 2011 PROPOSED BUDGET**
GENERAL FUND REVENUE			
Property Tax	$ 411,141,755	$ 382,627,885	**$ 391,549,213**
Sales Tax	222,081,552	210,141,169	**$ 176,279,310**
Safety Sales Tax	8,114,255	7,057,580	**$ 6,411,781**
Transient Occupancy Tax	90,628,826	75,907,285	**$ 71,915,660**
Property Transfer Tax	8,901,320	4,511,178	**$ 4,872,072**
Interest Earnings	9,613,317	4,091,471	**$ 3,242,002**
Franchises	69,482,159	73,586,929	**$ 74,988,001**
Motor Vehicle License Fees	6,875,220	3,900,000	**$ 3,978,000**
Refuse Collector Business Tax	1,800,000	1,000,000	**$ 1,010,000**
Transfers from Other Funds	71,418,268	82,408,793	**$ 86,940,927**
Administration	$ 103,074	$ 253,500	**$ 258,250**
Business Office	-	-	**$ -**
City Attorney	5,001,558	6,183,020	**$ 6,350,613**
City Auditor	-	122,323	**$ 124,769**
City Clerk	29,477	30,352	**$ 30,753**
City Comptroller	3,870,654	2,723,824	**$ 2,595,585**
City Council	-	214,698	**$ 218,992**
City Planning and Community Investment	4,640,508	2,762,148	**$ 2,805,783**
City Treasurer	29,048,691	26,298,217	**$ 25,150,552**
Community and Legislative Services	266,900	1,587,244	**$ 1,643,542**
Customer Services	704,021	-	**$ -**
Debt Management	1,243,485	1,137,885	**$ 1,157,287**
Development Services	730,267	810,134	**$ 830,255**
Engineering and Capital Projects	63,064,976	63,400,000	**$ 64,596,246**
Environmental Services	1,665,653	1,144,105	**$ 1,157,739**
Family Justice Center	59,753	-	**$ -**
Financial Management	652,784	371,695	**$ 220,456**
Fire-Rescue	9,574,413	16,155,140	**$ 14,817,986**
General Services	41,424,657	35,865,128	**$ 39,926,500**
Library	1,745,548	1,539,418	**$ 1,568,262**
Office of Ethics and Integrity	604,101	-	**$ -**
Office of Homeland Security	765,895	915,742	**$ 915,742**
Office of the Chief Financial Officer	350,000	500,000	**$ 510,000**
Park and Recreation	31,031,101	29,893,493	**$ 28,432,841**
Personnel	147,000	73,500	**$ 74,877**
Police	44,785,622	38,956,001	**$ 39,562,775**
Public Safety (Emergency Medical Services)	311,775	-	**$ -**
Purchasing and Contracting	865,121	796,856	**$ 810,527**
Real Estate Assets	43,604,594	41,794,909	**$ 42,155,993**
Special Events	-	-	**$ -**
Storm Water Pollution Prevention	6,260,091	9,109,240	**$ 9,262,042**
Water (Reservoir Recreation)	-	1,835,513	**$ 1,835,513**
TOTAL GENERAL FUND REVENUE	$ 1,192,608,391	$ 1,129,706,375	**$ 1,108,200,846**

SCHEDULE I
SUMMARY OF GENERAL FUND EXPENDITURES BY DEPARTMENT

GENERAL FUND EXPENDITURES	FY 2009 ADOPTED BUDGET	FY 2010 ADOPTED BUDGET	**FY 2011 PROPOSED BUDGET**
Administration	$ 1,897,380	$ 3,915,763	**$ 3,744,006**
Business Office	1,948,924	1,456,057	**$ 1,184,229**
City Attorney	36,391,174	37,790,631	**$ 37,496,976**
City Auditor	1,677,628	2,531,417	**$ 2,627,013**
City Clerk	4,496,396	4,404,528	**$ 4,413,238**
City Comptroller	12,097,492	10,598,676	**$ 8,671,652**
City Council	9,895,158	9,383,567	**$ 9,750,211**
City Planning and Community Investment	17,898,126	14,802,681	**$ 10,145,789**
City Planning and Development	534,098	-	**$ -**
City Treasurer	14,917,574	17,866,743	**$ 16,994,880**
Citywide Program Expenditures	67,542,463	52,921,079	**$ 52,142,371**
Community and Legislative Services	4,186,805	5,878,025	**$ 5,764,585**
Community Services	348,585	-	**$ -**
Customer Services	2,328,997	-	**$ -**
Debt Management	2,753,916	2,632,092	**$ 2,380,797**
Department of Information Technology	24,963,599	16,511,184	**$ 15,912,398**
Development Services	6,499,347	6,530,597	**$ 6,354,909**
Engineering and Capital Projects	65,159,933	63,344,067	**$ 63,949,118**
Environmental Services	40,511,321	37,270,592	**$ 33,640,800**
Ethics Commission	1,006,299	891,287	**$ 849,511**
Family Justice Center	643,682	-	**$ -**
Financial Management	4,271,664	3,788,279	**$ 3,577,922**
Fire-Rescue	190,696,777	191,092,571	**$ 183,344,028**
General Fund Appropriated Reserve	-	1,666,935	**$ -**
General Services	69,324,877	61,393,308	**$ 62,189,353**
Human Resources	963,547	2,466,151	**$ 2,200,944**
Library	37,013,557	37,068,257	**$ 34,481,042**
Office of Ethics and Integrity	2,087,168	-	**$ -**
Office of Homeland Security	1,603,908	1,536,220	**$ 1,589,381**
Office of the Assistant COO	-	526,242	**$ 352,684**
Office of the Chief Financial Officer	1,025,169	879,473	**$ 902,878**
Office of the IBA	1,615,215	1,453,234	**$ 1,508,380**
Office of the Mayor and COO	775,950	642,234	**$ 660,771**
Park and Recreation	88,333,436	85,952,859	**$ 84,039,373**
Personnel	6,458,415	6,227,456	**$ 6,033,774**
Police	410,670,845	398,258,568	**$ 405,981,883**
Public Safety (Emergency Medical Services)	2,421,907	-	**$ -**
Public Works	324,388	314,407	**$ 316,335**
Purchasing and Contracting	4,440,215	4,267,264	**$ 3,884,044**
Real Estate Assets	4,062,120	3,798,100	**$ 3,630,941**
Storm Water Pollution Prevention	48,820,336	37,651,248	**$ 35,460,129**
Water (Reservoir Recreation)	-	1,994,583	**$ 2,024,502**
TOTAL GENERAL FUND EXPENDITURES	$ 1,192,608,391	$ 1,129,706,375	**$ 1,108,200,846**

Note: While the proposed solutions reduced the total General Fund appropriations, some departments will experiene an increase from the Fiscal Year 2010 Adopted budget due to an increase in projected fixed fringe costs such the Pension Annual Required Contribution (ARC), Other Post-Employment Benefits (OPEB), etc.

Attachment B

CORRECTED

Attachment 4

SCHEDULE II
SUMMARY OF GENERAL FUND POSITIONS BY DEPARTMENT

	FY 2009 ADOPTED BUDGET	FY 2010 ADOPTED BUDGET	**FY 2011 PROPOSED BUDGET**
GENERAL FUND			
Administration	17.75	20.75	**17.75**
Business Office	11.25	9.25	**7.25**
City Attorney	339.22	341.22	**341.22**
City Auditor	11.00	16.50	**16.50**
City Clerk	46.00	45.00	**44.00**
City Comptroller	104.00	92.00	**81.00**
City Council District 1	10.00	10.00	**10.00**
City Council District 2	11.00	10.00	**10.00**
City Council District 3	10.00	10.00	**10.00**
City Council District 4	10.00	10.00	**10.00**
City Council District 5	9.00	9.00	**9.00**
City Council District 6	10.00	10.00	**10.00**
City Council District 7	10.00	10.00	**10.00**
City Council District 8	10.00	10.00	**10.00**
City Planning and Community Investment	84.45	65.70	**58.50**
City Planning and Development	3.00	-	**-**
City Treasurer	126.00	122.00	**108.00**
Community and Legislative Services	28.00	37.00	**34.50**
Community Services	2.00	-	**-**
Council Administration	13.00	12.50	**12.50**
Customer Services	23.00	-	**-**
Debt Management	22.00	21.00	**18.00**
Development Services-NCC	68.00	64.00	**58.00**
Engineering and Capital Projects	520.50	519.50	**517.50**
Environmental Services	156.76	151.76	**139.41**
Ethics Commission	8.00	7.00	**6.00**
Family Justice Center	6.00	-	**-**
Financial Management	31.00	31.00	**30.00**
Fire-Rescue	1,200.63	1,187.63	**1,124.63**
General Services	385.92	377.92	**372.92**
Human Resources	7.00	16.00	**14.00**
Library	375.21	378.46	**329.78**
Mayor	4.00	3.00	**3.00**
Office of the Assistant COO	-	3.00	**1.00**
Office of Ethics and Integrity	13.00	-	**-**
Office of Homeland Security	11.35	11.70	**11.70**
Office of the Chief Financial Officer	4.00	3.00	**3.00**
Office of the IBA	11.00	10.00	**10.00**
Park and Recreation	770.68	765.28	**739.09**
Personnel	59.00	57.50	**56.50**
Police	2,787.00	2,754.75	**2,493.00**
Public Safety (Emergency Medical Services)	5.50	-	**-**
Public Works	1.50	1.50	**1.50**
Purchasing and Contracting	43.00	40.00	**37.00**
Real Estate Assets	34.50	32.00	**28.00**
Storm Water Pollution Prevention	131.00	120.00	**120.00**
TOTAL GENERAL FUND	7,545.22	7,396.92	**6,914.25**

(R-2010-420 REV.)
(COR.COPY)

RESOLUTION NUMBER R- 305503

DATE OF FINAL PASSAGE DEC 10 2009

RESOLUTION OF THE COUNCIL OF THE CITY OF SAN DIEGO ADOPTING THE PROPOSED FISCAL YEAR 2011 BUDGET OF GENERAL FUND OPERATIONS, INCLUDING APPROVING THE MAYOR'S FISCAL YEAR 2011 PROPOSED BUDGET FOR GENERAL FUND OPERATIONS

WHEREAS, the Mayor and Council intend the approved Mayor's Fiscal Year 2011 proposed budget for General Fund operations to serve as a flexible framework for part of the full annual Budget to be submitted by the Mayor no later than April 15, 2010, as required by section 265(b)(14) of Article XV of the City Charter; and

WHEREAS, the Mayor's Report No. 09-167, *Fiscal Year 2010 Budget Amendment Report and Fiscal Year 2011 Proposed General Fund Budget*, dated November 24, 2009 and as modified in *Addendum to Fiscal Year 2010 Budget Amendment Report and Fiscal Year 2011 Proposed General Fund Budget, #09-167, Corrections and Revisions* [collectively, "Mayor's Report"], and the analysis of the Mayor's FY 2010 and FY 2011 Budget Reductions by the Independent Budget Analyst [IBA] was presented to the Council on December 9, 2009; and

WHEREAS, at the special meeting of the City Council on December 9, 2009, the Mayor proposed and Council approved modifications to the requested actions presented in Exhibit A to Report to City Council No. 09-173 to reinstate the horticulturalist position in the General Services Department and the Clerical Assistant II position in the Office of the City Clerk; and

WHEREAS, the Council made no other modifications to the recommendations contained in the Mayor's Report; and

WHEREAS, the Fiscal Year 2011 Appropriation Ordinance will include any waivers to Municipal Code provisions and Council Policies as necessary to implement the Mayor's Fiscal Year 2011 proposed budget for General Fund operations, including but not limited to, the waiver of Municipal Code section 22.0228 regarding the minimum funding amounts for the San Diego Public Library System, Municipal Code section 35.0128(a) restricting the use of transient occupancy tax revenues, and Council Policy 600-43 regarding the use of revenues from the lease of City-owned property for wireless communication facilities; and

R-305503

WHEREAS, the Mayor intends to bring forward for Council consideration a revision to the City Reserve Policy to reflect the Fiscal Year 2011 reserves "holiday" as included in the Mayor's Fiscal Year 2011 proposed budget for General Fund operations and discussed in Mayor's Report; and

WHEREAS, the City is a public agency employer under the Meyers-Milias-Brown Act and must comply with its provisions related to the City's employees who are represented by one of the City's recognized employee organizations; and

WHEREAS, the Meyers-Milias-Brown Act, specifically California Government Code sections 3504, 3505, and other applicable provisions, provides that the governing body of a public agency shall meet and confer in good faith on matters within the scope of bargaining, also known as mandatory subjects of bargaining, which are defined as all matters relating to employment conditions and employer-employee relations, including, but not limited to, wages, hours, and other terms and conditions of employment, prior to arriving at a determination of policy or course of action; and

WHEREAS, the Meyers-Milias-Brown Act, specifically California Government Code section 3504, provides that the scope of representation for recognized employee organizations shall not include consideration of the merits, necessity, or organization of any service or activity provided by law or executive order; NOW, THEREFORE,

BE IT RESOLVED, that the Council of the City of San Diego hereby approves the Mayor's Fiscal Year 2011 proposed budget, as modified, for General Fund operations.

BE IT FURTHER RESOLVED, that this action is subject to and conditioned upon completion of the City's obligations under the provisions of the Meyers-Milias-Brown Act [MMBA], and where this action involves mandatory subjects of bargaining, this action shall not constitute a final decision within the meaning of the MMBA or in any manner become effective

until the City has complied with its legal obligations under the MMBA and any applicable procedural requirements as set forth by City Council Policy 300-06.

BE IT FURTHER RESOLVED, that the Independent Budget Analyst's recommendation 2 through 24 provided in IBA Report No. 09-90 dated December 4, 2009 are hereby adopted.

BE IT FURTHER RESOLVED, that the Mayor, Independent Budget Analyst and City Council are to implement a strategic plan designed to eliminate the City of San Diego's structural deficit within 18 months.

BE IT FURTHER RESOLVED, that the strategic plan is to include implementation of feasible recommendations from the Mayor, City Council, unions, and citizens of San Diego through San Diego Speaks and Citizens' Commissions.

BE IT FURTHER RESOLVED, that the development of an action on the strategic plan are to begin immediately in January 2010, at a meeting of the Budget and Finance Committee.

APPROVED: JAN I. GOLDSMITH, City Attorney

By _____
Paul F. Prather
Deputy City Attorney

PFP:lkj
12/03/09
12/09/09 COR.COPY
12/10/09 REV.
Or.Dept:IBA
R-2010-420

R-305503

(R-2010-420 REV.)
(COR.COPY)

I hereby certify that the foregoing Resolution was passed by the Council of the City of San Diego, at this meeting of ~~DEC 0 9 2009~~

ELIZABETH S. MALAND
City Clerk

By _____
Deputy City Clerk

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JERRY SANDERS, Mayor

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JERRY SANDERS, Mayor

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CITY OF SAN DIEGO
COUNCILMEMBER SHERRI S. LIGHTNER
DISTRICT ONE

MEMORANDUM

DATE: May 20, 2010 DTID: SL1005-009

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Sherri S. Lightner, First District

SUBJECT: Fiscal Year 2011 Revised Budget

This memorandum is to convey my priorities and cost savings suggestions for the Fiscal Year 2011 Revised Budget.

PRIORITIES

Public Safety
I have heard clearly from my communities that public safety is the top priority that must be funded first in our budget.

In particular, residents are very concerned about the Fire-Rescue Department's rolling brownout program for 13 fire engines throughout the City and the absence of year-round lifeguards on Torrey Pines City Beach.

I requested the Mayor's office bring forward a list of possible reductions that were considered by the city departments in December 2009 but were not taken, and that possible reductions be considered in the following amounts that would allow the restoration of funding to the Fire-Rescue Department and Lifeguard Services:

- $11.5 million: cost to end the rolling brownouts program and restore all 13 engines to the impacted stations
- $1.4 million: cost to restore one browned out engine
- $4.2 million: cost to restore browned out engines at Station 35 in University City, Station 40 in Rancho Penasquitos, and Station 21 in Pacific Beach, which are the three stations noted by Chief Mainar to be suffering the most adverse impacts as a result of the brownouts
- $400,000: cost to restore year-round lifeguard staffing for Torrey Pines City beach

Parks & Recreation
We should not cut funding to existing parks, recreation centers, and programming to fund the placement of a rope at Children's Pool. I oppose spending what is estimated to be $30,000 to $40,000 to amend the Coastal Development Permit for the year-round rope barrier at the

Children's Pool. This money would come directly from the Park & Recreation Department's Budget and could otherwise be used to fund park maintenance, recreation center hours, park programs, or the City's contribution to the San Dieguito River Park Joint Powers Authority.

Reinstatement of funding for beach fire pits was not included in the Mayor's May Revise, and should be included in the final budget document.

The individual who had performed the duties of City Trails Manager for many years was previously classified as a Project Manager in the Park & Recreation Department. Due to budget reductions, this individual was "bumped" last year to a Park Ranger classification, which prohibits him from performing trails management duties. The institutional knowledge he has aquired over many years is being squandered. A classification should be created for "City Trails Manager" that has the same salary as this individual's current position, but which incorporates the duties of the previous position. This would be a cost neutral way for the City to take advantage of this individual's expertise.

Library
In March 2010, library hours were reduced to 36 hours per week. Analysis should be performed to show how the reconfiguration of library hours has affected attendance and what the public response has been.

Streets
The Citizen Survey performed earlier this year showed that the "condition of the city streets" was one of the top priorities for our City's residents. I support the recommendations of the October 26, 2009 Performance Audit of City's Street Maintenance Functions, and look forward to the citywide street assessment survey to be completed in FY2011.

COST SAVINGS

In addition to continuing our work on the Structural Budget Deficit Elimination Plan, we should consider the following measures for cost savings:

Fire & Police Cost Recovery
We should assure cost recovery for false fire alarms, and ensure false police alarm fees are cost recoverable. Both the Police and Fire-Rescue Department have been working on defining cost recoverable fees for quite some time. Council should establish a timeline and benchmarks for these departments to bring the cost recoverable fees to Council for consideration. We should also review fees for inspections and gun dealer permits and ensure both are fully cost recoverable.

Marketing Partnerships
We should pursue revenue sharing partnerships with corporate sponsors that could benefit various City Departments. There are currently at least two outstanding proposals for marketing partnerships with Lifeguard Services for vehicle sponsorship as well as advertisements on uniforms, rescue buoys, surfboards, bandages, and sunscreen packets. Any revenue generated by Lifeguard Services through sponsorships should be designated for the Lifeguard budget.

Newsrack Permit Fees
The cost for newsrack permits is currently $15 per year per news rack. The revenue generated funds one half of a full-time position to enforce the Newsrack Ordinance. We should increase

newsrack permit fees to whatever level appropriate to fund one full-time code compliance position to enforce the Newsrack Ordinance.

Institutional Mitigation
In light of the 2006 California Supreme Court decision in *City of Marina v CSU Board of Trustees*, the IBA should work with the City Attorney's office to analyze what revenue the City should or could be collecting from public educational institutions within the City of San Diego for mitigation of impacts such as traffic, parking, or Fire-Rescue response. It is likely the City is missing numerous opportunities to collect revenue to which it is legally entitled. There is no doubt our colleges and universities contribute to our community in many ways, but we should ensure that they share the burden, as the rest of us do, of paying for the public services and infrastructure from which these institutions, their students and faculty benefit.

Alternative Scheduling
Departments should analyze the possibility of utilizing 4/10 or 4/10/5 work schedules. The Environmental Services Department is already using alternative scheduling to achieve significant cost savings. Alternative schedules could increase efficiencies and save costs in areas such as facilities maintenance, which involve considerable travel and set-up time.

I look forward to working together to restore the City to fiscal health. If you have any questions, please do not hesitate to contact my office.

cc: Honorable Mayor
Honorable City Attorney

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COUNCIL PRESIDENT PRO TEM KEVIN L. FAULCONER
CITY OF SAN DIEGO
SECOND DISTRICT

MEMORANDUM

DATE: May 20, 2010

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Council President Pro Tem Kevin L. Faulconer

SUBJECT: Budget Priorities for Fiscal Year 2011

I am proud of the tough decisions the Mayor and City Council made in December 2009 to help bring the City's expenditures in line with revenues. Approving an 18-month budget with $179 million in cuts was a decisive and forward-looking action that helped put the City in a position to adopt a balanced Fiscal Year 2011 budget with no service reductions or tax increases.

While significant strides have been made to ensure minimal impacts to core City services, there is more to do. As we continue our budget deliberations, I will be focusing on my priorities for the FY11 budget, which include:

- Implementing Managed Competition
- Continued growth of auditing functions
- Lifting the Centre City Redevelopment project area CAP
- Freezing retiree healthcare costs
- Continued monitoring of public safety needs

Implementing Managed Competition

Forty-three months after San Diegans passed Proposition C, City Hall has not implemented managed competition. Citizens are still awaiting this reform, as recently highlighted in the Residents Opinions on City Services (IBA Report No. 10-34), in which 74 percent of respondents said the City should use more private contractors and implement managed competition to deal with the budget deficit.

I support managed competition because ongoing, permanent cost-savings can only be achieved through honest competition between City departments and the private sector.

I believe that, when allowed to compete, City departments will find ways to reduce costs, increase efficiencies, and provide the lowest reasonable bid in most cases. Regardless of whether a City bid or private bid wins, the true winners are San Diego taxpayers because our tax dollars will be used more efficiently. The City must implement managed competition.

Continued Growth of Auditing Functions

The Audit Committee unanimously recommended adding an additional FTE (Full Time Equivalent) position to the Office of the City Auditor in mid-FY11. This modest but necessary staffing increase will move the City closer to reaching 24.5 FTE positions in the City Auditor's department, as recommended by Jefferson Wells, a professional service firm with expertise in internal controls. In addition to the 0.5 FTE position, it is critical that the FY11 budget adequately reflects the Office of the Auditor's current (FY10) staffing levels. I look forward to your review of this matter in the IBA's analysis of the May Revision to the FY11 Budget.

The Audit Committee also recommended that the City Council consider reallocating to the Office of the City Auditor $100,000 set aside for an audit of the Public Utilities Department. This action would put the City's independent auditor in charge of the performance audit, eliminating the need for a contract with an outside firm.

Continued investment in the Office of the City Auditor increases independent oversight of City management and is a key component in ensuring City Hall has the checks and balances that San Diegans expect. City taxpayers are already receiving a return on investment. A March 2010 Activities and Accomplishments Report highlighted that the City Auditor put forth 274 recommendations to improve economy, efficiency, and effectiveness, and identified $7.4 million in potential savings and revenue enhancements since July 2008.

The City Auditor reported his office is achieving a $3-to-$1 return on investment, but more work needs to be done. A May 6 report to the City Council notes that 90 percent of the potential audits listed on the Citywide Risk Assessment remain to be audited. I encourage the Mayor and my Council colleagues to continue to invest in oversight and accountability by supporting the Audit Committee's recommendations.

Lifting the Centre City Redevelopment Project Area CAP

Increasing the tax increment limit for the Centre City redevelopment area will benefit residents downtown and across the city of San Diego. Downtown redevelopment has proven to be an economic engine that fuels San Diego's most dynamic industries, provides jobs, and generates tax revenue for the City's General Fund. Lengthening the life of the Centre City redevelopment area will allow these successes to continue.

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Lifting the CAP will provide additional revenues in future fiscal years to the General Fund in the form of Sales Tax and Transient Occupancy Tax (TOT). It would also relieve the General Fund of the obligation to fund more than $1 billion in future infrastructure projects identified in the Downtown Community Plan, such as fire stations and parks.

Freezing Retiree Healthcare Costs

I have supported freezing retiree healthcare costs for some employees. I encourage the Mayor and my Council colleagues to finish what we started by expanding this reform to cover all City employees. In 2006, non-Medicare eligible retirees each received $7,224 a year. Next year, non-Medicare eligible retirees who retired on or after July 1, 2009 are eligible to receive $8,880. We must continue to rein in retiree healthcare costs.

Continued Monitoring of Public Safety Needs

As mentioned, filling the projected $179 million budget deficit required the City Council and Mayor make hard choices to ensure the financial health of the City. In addition to Police and Fire operating budget reductions, our public safety employees joined other City workers in taking a 6 percent reduction in compensation.

I will continue to monitor impacts to the public safety departments and their ability to serve the people of San Diego. This includes closely watching the Fire Department's rolling brownout of some fire engines. As we monitor this year's budget and prepare for FY11, the Fire Chief's assessment of the effectiveness of the rolling brownouts will be important to me. I look forward to continued updates to the Council on ways to improve the Fire Department's operations during these difficult economic times.

I appreciate the opportunity to provide my FY11 budget priorities and look forward to adopting a budget that delivers outstanding City services and wisely uses San Diego's tax dollars.

OFFICE OF COUNCILMEMBER TODD GLORIA
COUNCIL DISTRICT THREE

MEMORANDUM

DATE: May 21, 2010

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Todd Gloria, Third Council District Todd Gloria

SUBJECT: Fiscal Year 2011 Budget Priorities and Issues for Consideration

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Thank you for the opportunity to convey my budget priorities for Fiscal Year 2011.

First, I want to thank and acknowledge you and your staff for the tremendous work during the budget cycle and throughout the year. You've provided advice and expertise that have made the process a better-informed and more effective one. Your analyses and reports have made an immeasurable difference in the ability of the Council and the public to make sound decisions. My appreciation, as well, to the Mayor, particularly his budget team, for providing us with overviews of the many departmental budgets and for being responsive to Councilmembers' questions and requests for additional information.

As we continue to pursue structural solutions to our City's budget crisis, the proposed budget offers a "bridge" solution for the coming year. Many of us recognize that this budget is merely a short-term resolution. The budget allows the City to continue to function, meet its obligations and ensure that core services are not further diminished. More importantly, it provides the necessary time to identify new opportunities that are critical to a permanent fix.

In these trying times however, public safety remains the one area in which there is no margin for error. Public safety is the most serious mandate of city government. It is also the top priority of our residents per the recent *Residents' Opinion on City Services Survey*. What concerns me most about the proposed budget is the continued rolling brown-outs of fire engines. I echo Fire-Rescue Chief Mainar's hope that this "will come to an end as soon as possible." The practice, implemented on February 6, 2010, is unsustainable. The department has reported that the brown-outs have further compromised compliance with national response standards for first on scene units and assembly of an effective fire force. This is something that cannot be ignored.

It is estimated that each engine restored would require $1.4 million in funding. I provide the following funding options for consideration.

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OPTIONS TO RESTORE PUBLIC SAFETY SERVICES

Termination of Hold Harmless Agreements for Refuse Collection
There are several inequities to the existing People's Ordinance which governs the City's practice of refuse collection. It forces some residents to pay for trash services, while it provides trash services to others without an additional fee. Furthermore, the Ordinance prohibits the City from going onto any private street, alley, driveway, parking lot or other private property to collect refuse, except in the case of an emergency or pursuant to a pre-existing hold harmless agreements.

The City currently has over 110 Hold Harmless Agreements for refuse collection on private property. The select few residences cost taxpayers approximately $1 million annually. I request that the process begin to terminate these agreements.

Mission Bay Improvement Fund
As part of the December 2009 budget adjustments, Council approved a transfer of $4.3 million from the Pre-Prop C Mission Bay Improvement Fund. I request that all funds not restricted by the recent charter amendment be identified and considered for more critical public safety purposes.

Parking Meter Utilization Plan
I request that the Parking Meter Utilization Plan be brought forward for Council consideration. The Plan not only increases parking in highly impacted areas, it also allows room for efficiencies that come with new technology, as well as a revenue source for the City.

Entertainment Permits Fees
According to the Police Department's 2009 Report to Council on User Fees, revisions to the Entertainment Permit Fees to achieve full cost recovery could potentially generate an additional ~$300,000. The Mayor and entertainment industry stakeholders were provided until the end of calendar year 2009 to propose alternative fees. As fees are to be reviewed and updated annually by Council, I ask that the Mayor bring forward fully cost-recoverable Entertainment Permit Fees.

False Alarm Fee—Fire-Rescue Department
Unlike the Police Department, the Fire-Rescue Department has no mechanism to recover costs incurred responding to false alarms. The Police Department's fee is expected to generate $3.1 million annually, which would recover approximately 79% of the costs of administrative and false alarm responses.

False alarms have become an enormous concern for our public safety departments. The hope is to alleviate the false alarm problem, thereby redirecting public safety resources to more effectively serve the community as a whole. I request that a similar fee be implemented for the Fire-Rescue Department.

First Responder Service Fee
According to your Report Number 10-29, the City explored the establishment of a First Responder Service Fee in 2004, but the fee proposal was not approved by Council. The proposal was for the implementation of a $175 fee for all Advance Life Support (ALS) services and $125 for all Basic Life Support (BLS) services. At the time of the proposal, it was estimated

that a First Responder Service Fee would generate $2.1 million in net new revenue for the General Fund.

With the fairly recent establishment of a Fee Policy and the need to restore critical public safety services, it is prudent to revisit this fee now. I ask that Budget and Finance Committee work with your office to get an updated estimate and request that the Mayor bring forward a new proposal of a First Responder Service Fee.

OTHER ISSUES FOR CONSIDERATION

Public Facilities Financing Plans
The Capital Improvements Program hinges on effective Public Facilities Financing Plans (PFFP). I request that updated PFFPs be brought forward for Council consideration. The Mid-City PFFP update was completed nearly 18 months ago. The City adopted the FY 2010 budget without first adopting the new PFFP, and we're nearing adoption of the FY2011 budget, also without benefit of the new PFFP. Approval of these plan updates could result in additional revenue for the Facilities Financing Division and also increase their reimbursement of administrative expenses from Development Impact Fees.

City Planning and Community Investment—Historic Resources Division
I request that your office explore whether or not additional fees can be generated by reinstating the Senior Planner Position for Historic Preservation. Particularly, what would be the total of those fees, and what could be accomplished with them? There is interest and support from the Historic Preservation community to make this service fully cost-recoverable.

Seized and Forfeited Assets Fund
A fund balance of $917,802 remains. With the great needs and shortage of resources in the Police Department, I request that eligible activities be explored for use of these funds. I am particularly interested in the restoration of Police Service Officers.

Business Process Reengineering
BPRs have resulted in reductions of over 400 full time positions and over $32 million in personnel expenditures. The City has saved millions of dollars in non-personnel costs and has become a more efficient organization as a result of this process.

I request that an update be provided at the next available Budget & Finance Committee and that implementation be made a priority as additional cost savings, cost avoidances, and efficiencies will likely result from these processes. I also ask that clarification be provided on the distinctions between "reorganizations" and "business process reengineering."

Contracting
General Fund departments have experienced significant budgetary reductions in the area of Contracts. Excluding the impacts related to Motive Equipment/Fleet, the Contracts category reflects a reduction of $8.3 million, or 6.7%, compared to FY 2010, which was said to be the result of a zero-based review. Departments most significantly impacted include Storm Water, Environmental Services, Park and Recreation, and Police.

However, the City has also changed its procedures related to the treatment of prior year encumbrances with the transition to the OneSD. In the past, departments were able to carry

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forward budgetary authority for contractual work that continues into the following fiscal year. The changed procedures will require departments to operate within their restricted budgets which have already been reduced, and must also account for already authorized work that may continue beyond FY 2010.

I am concerned that these two factors will likely result in Contracts spending that will likely exceed these reduced budget levels for FY 2011. I ask that you further explore potential impacts of these changes in methodology.

New Revenues

It comes as no surprise that with the current revenue structure, the City has insufficient income to maintain critical services. This was the case even during healthy economic times. The public has indicated they will no longer accept reduced levels of neighborhood services. Your Report Number: 10-29 identifies General Fund Revenue Options and a potential to generate over $350 million in new revenue for the City. I request that we begin discussions immediately to narrow our focus on revenue options that would best serve our General Fund.

By now, we have come to realize that it would be unwise to try to cut our way out of the problem. Increasing fees is no one's favorite way to address budget challenges, but after almost a decade of budget cuts, we have run out of viable alternatives. When our fire engines are not staffed and other service levels are falling, raising new revenues should no longer be a tough decision.

Again, thank you for the opportunity to share my priorities for the upcoming year. I look forward to a day when we can restore the cuts made and return city services to the level that San Diegans deserve.

TG:pi

CITY OF SAN DIEGO
OFFICE OF COUNCILMEMBER ANTHONY YOUNG

DATE: May 20, 2010

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Anthony Young

SUBJECT: Fiscal Year 2011 Budget Ideas

As Chairman of the Budget and Finance Committee, my priorities include resolving the City's Structural Budget Deficit, once and for all. To achieve that end, and as part of the Fiscal Year 2011 budget review process, I am providing my suggestions and recommendations.

Updating the City's strategic plan and vision provides the Mayor and Council clear choices in making decisions to fund city services prioritized by the citizens, Mayor and Council. I look forward to scheduling the Strategic Plan Update for an upcoming meeting of the Budget and Finance Committee.

We have made tremendous strides in addressing our budget deficit. However, there is more to be done including:

- Adoption of a Structural Budget Deficit Elimination Plan in the fall;
- Receiving and acting on recommendations from the Citizen's Revenue Review and Economic Competitiveness Commission;
- Discussing and acting on recommendations to possibly merge the City Treasures audit division with the Office of the City Auditor to achieve more efficiency.
- Priority driven budgeting (PDB) is a process that allows the budget to be linked with direct outcomes. I look forward to continuing this process with the Council, Independent Budget Analyst and the Mayor to ensure we continue to move this city forward in spite of continuing economic downturns.

COUNCILMEMBER CARL DEMAIO

FIFTH DISTRICT

CITY OF SAN DIEGO

MEMORANDUM

DATE: May 20, 2010

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Carl DeMaio

RE: FY 2011 Budget Recommendations and Priorities

At the request of Councilmember Tony Young, the Chair of the Budget and Finance Committee, I am submitting my budget recommendations priorities memo to the Independent Budget Analyst for the FY 2011 budget.

In December of 2009, I provided my budget priorities for the 18-month budget being considered at the time. At that time, the FY 2011 budget balanced a projected $179 million deficit "through one-time solutions of $96.5 million and recurring resources of $82.6 million."[1]

I also noted my desire to replace one-time deficit fixes with structural solutions, as one-time fixes do not address the core problem that the City continues to live beyond its financial means. I reiterate my desire to halt our continued reliance on one-time fixes that do not solve the structural spending issues plaguing our budget.

Excluding the approximate $4.5 million budget gap needing to be solved with the May Revision, the proposed FY 2011 budget still features corrective actions of $28.2 million, $14.1 million of which are considered to be one-time actions by the IBA.

Furthermore, the updated Five Year Outlook projects significant budget deficits ($48.1 million - $72.5 million) in each year covered, before accounting for the underfunding of retiree health care and deferred maintenance/capital liabilities.

My concern is underscored by the continuation of an unsustainable relationship between the City's annual retirement obligations and the General Fund. Using the data provided in the updated Five Year Outlook, the following pie chart provides a proportional look at FY 2011 General Fund revenue compared to funding of pension and retiree health care obligations.

[1] See IBA Report 09-90.

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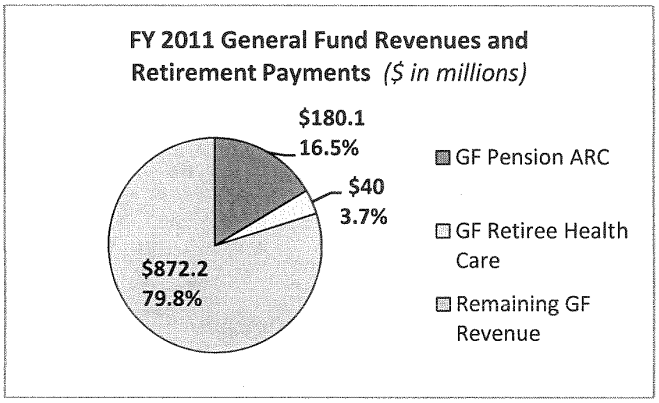
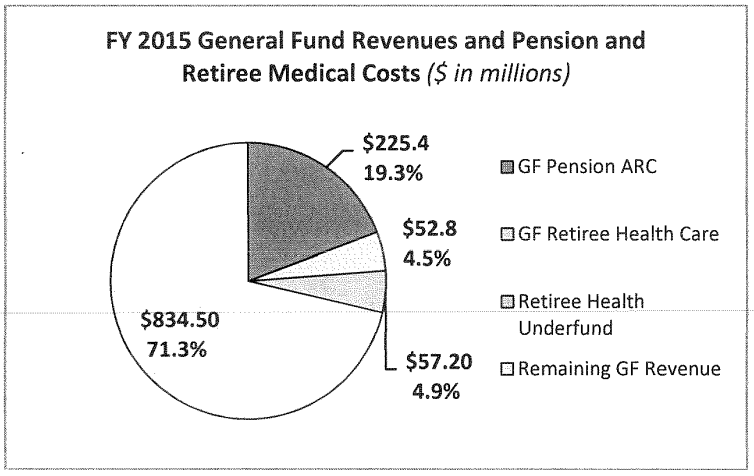


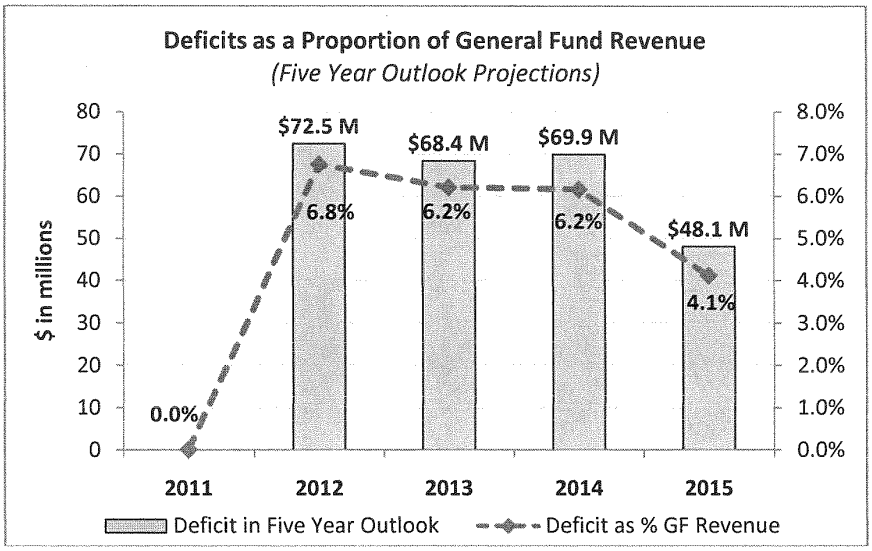
As the chart above shows, for the FY 2011 Budget, after funding the General Fund pension obligation and *paying only 48% of the actuarially required retiree medical obligation*, less than 80% of the City's General Fund revenue remains.

The chart below depicts how this picture changes if the retiree medical obligation is fully funded. Using the FY 2015 projections from the Five Year Outlook, but assuming that retiree medical costs are fully funded yields the following scenario for FY 2015 (the last year in the most recent Five Year forecast)[2]:

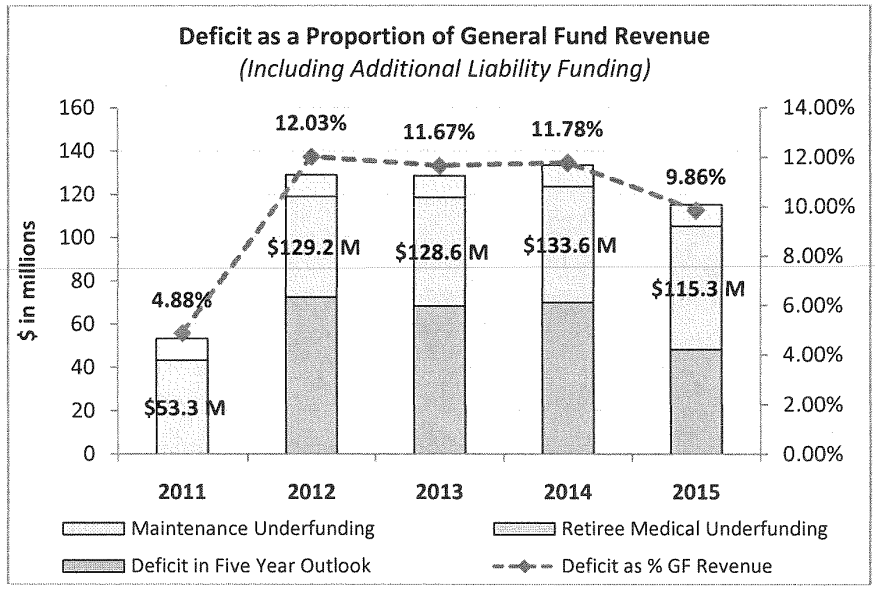


It may also be useful to examine the City's forecasted deficits in a proportional comparison to the City's General Fund. The chart below shows the projected General Fund deficits according to the updated Five Year Outlook.

[2] Assumes that projected General Fund retiree medical payment equates to 48% of full General Fund cost in FY 2015.



The data in the above chart shows that even after $207.2 million in cumulative corrective actions for the FY 2011 budget, the City does not face a deficit of less than 4% of its entire General Fund for the remainder of the Outlook – *before accounting for the underfunding of significant liabilities.* As shown below, accounting for these two liabilities significantly worsens the deficit outlook significantly.[3]



Incorporating the retiree medical and infrastructure liabilities into the forecast shows that the *City has projected deficits near or above 10% of its annual General Fund revenue in each year of the Five Year forecast.*

[3] Maintenance underfunding for ongoing maintenance needs and additional capital needs amortization assumed at $10 million annually. This number will hopefully be clarified by an anticipated June report.

My priorities for the FY 2011 budget are as follows:

1. Book the City's True Liabilities in Deficit Calculations

Continuing to omit retiree health care and infrastructure liabilities from annual deficit calculations for annual budgeting and financial forecasting purposes **does not mean that these liabilities do not exist**. In 2004, the Pension Reform Committee Final Report noted:

> "The [pension] UAAL has been treated as off balance sheet debt when in fact it is a full obligation of the City."

The current treatment of these two obligations repeats this same error. Unless reforms are solidified with respect to retiree health care, the same holds true with that liability.

As it pertains to annual infrastructure maintenance funding, I disagree with the notion that the City does not have an obligation to taxpayers to adequately maintain public assets. This means that regular maintenance costs are in fact an annual obligation of the City, as well as the amortized reduction of the deferred maintenance/capital backlog. Failing to do so pushes current obligations on to future taxpayers and perpetuates a generational inequity – a practice I cannot support.

Adding these two significant liabilities to the City's deficit total will have the effect of increasing budget transparency and more clearly depicting the reality of the City's financial condition.

2. Reform the City's Pension, Retiree Health and Deferred Infrastructure Liabilities

Pension Reform

Since my last submission on pension reform in December, the City Attorney has sought legal remedy to compel SDCERS to comply with City Charter Section 143.1. While we await the outcome of these efforts, the pension reform goals I presented in December still hold today:

a) Reducing the pension debt through benefits reform,
b) Reducing the pension debt through reforms that achieve actuarial savings (managed competition, salary freezes, reductions-in-force, etc.)
c) Achieving savings in other parts of employee compensation to pay down accrued pension liabilities, or
d) A combination of all of the above.

Furthermore, the City can pursue reform of the following discretionary items:

- Negotiating a SPSP waiver option for the Local 127 and any unclassified employees still receiving the benefit.

- Eliminating all Employee Offsets, or "pickup" that remains. While the steps taken to eliminate the offset for some employees are commendable, the proposed FY 2011 budget includes $7.9 million in offsets ($4.8 million General Fund).

- Negotiation of a new pension plan for remaining bargaining units. A reformed pension benefit package for new hires has not yet been implemented for all bargaining units. A more affordable benefit must be negotiated as soon as possible with all remaining bargaining units that do not yet have a reformed pension plan for new hires.

- Increase employee contribution rates to reflect a fair share of market losses.

The City must also closely monitor the progress of the City Attorney's actions, as well as prepare for additional reform opportunities that may arise in the event of updated determinations by the Internal Revenue Service (IRS) with regard to individual employee opt-out capability. While these events materialize, however, the City can and should adamantly pursue the reforms provided above in the coming year.

Retiree Health Care

The previous analysis of the difficulty associated with balancing the City's budget when accounting for the full cost of current retiree medical benefits displays the crucial nature of reforming of this liability. Following the completion of the ongoing "Joint Study," the City must aggressively negotiate to ensure that meaningful reform is achieved in this area.

3. Other Structural Reforms

Managed Competition:

As of May 20, 2010, it has been 3 years, 6 months and 13 days since voters approved the Managed Competition reform tool in the City of San Diego. Immediate action to implement this critical reform tool is necessary, and has been called for by taxpayers for more than 3.5 years.

The Mayor should be given the authority to proceed with competitive sourcing for a number of functions – including trash collection, landfill management, auto maintenance, landscaping, printing/publishing and information technology. Consistent with this authority, the City Council should support the Mayor in the necessary "Meet and Confer" process with our labor unions.

Performance Audits

I am pleased to have proposed six performance audits with my Council colleagues last week. Continuing to support the efforts of our City Auditor in identifying available cost savings and prudently following up on the recommendations of audits must be prioritized.

Enhanced Marketing Partnerships

The City should expand its marketing partnerships to generate additional revenues. This concept has also been endorsed by the Teamsters 911 bargaining unit. I plan to submit a detailed proposal on this idea in the coming weeks.

Elimination of Terminal Leave

Earlier this year, the City Council took final action to eliminate Terminal Leave for three groups of employees, but has not yet eliminated it for a number of bargaining units. This costly benefit represents another opportunity for the City to reduce its costs associated with discretionary benefits.

4. Jobs Friendly Environment

Reject Tax and Fee Increases

The City must avoid increasing taxes and/or fees, as these revenue increases place additional hardship on San Diego's working families and businesses.

Improve Small Business Efforts

The technical assistance provided by organizations such as Business Improvement Districts (BIDs) can be improved upon by examining the ways in which the City interacts with them. Rather than engaging in overly burdensome reimbursement processes, the City should explore a forward-looking budgeting process for the BIDs to provide these organizations with increased cash flow certainty and reduced administrative burdens. At the same time, the City can maintain adequate administrative oversight by exploring a change to the current governance model of the BIDs.

The City should also seek to reduce the burdens associated with regulatory compliance that it places on small businesses. Increased automation of the permitting process is an essential place to start this reform effort.

As the daunting deficit projections make clear, quickly pursuing needed reforms is critical to the City's financial health. I look forward to working toward implementing these reforms in the coming year.

Attachment D

COUNCILMEMBER DONNA FRYE
City of San Diego
Sixth District

MEMORANDUM

DATE: May 20, 2010

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Donna Frye

SUBJECT: Budget Priorities for Fiscal Year 2011

For the purpose of discussion during the City Council's budget review process, below is a list of my priorities for the current budget discussions.

Specific Programs:

- **Half-Million Dollar Phyllis Place Road Connection Study:** The city should not be spending $500,000 to fund a road connection study to benefit development projects in Mission Valley, while reducing funding for public safety services such as police and fire. These funds should be reallocated to help offset cuts to public safety services.
- **Civilian Positions in the Police Department:** Cutting civilian positions within the Police Department has a direct impact on sworn police officers' ability to be actively patrolling our neighborhoods. The PSO positions and police support staff are vital and need to be retained.
- **Rolling Brown-Outs:** The rolling brown-out plan implemented by the city in the December 2009 budget discussions should be reviewed to the maximum extent possible to determine if other funding is available to allow fire-life safety services to be fully restored.
- **DROP Neutrality Study:** Funding for the DROP neutrality study must be identified so that the study can move forward and the impact of the program on the city can be determined.
- **Treasurer-Auditor Staff Positions:** The six positions currently located in the City Treasurer's Revenue Audit Program should be consolidated into the office of the City Auditor.

City Of San Diego
COUNCILMEMBER MARTI EMERALD
DISTRICT SEVEN

M E M O R A N D U M

DATE: May 20, 2010 REF: M-10-05-04

TO: Councilmember Tony Young, Chair, Budget Committee

FROM: Councilmember Marti Emerald

SUBJECT: Fiscal Year 2011 Budget

Many of the issues revolving around the City's FY2011 budget have been resolved or are close to being resolved. With that in mind I submit several ideas and requests that will assist us in balancing this year's budget and our FY2012 budget which is expected to be out of balance by up to $75 million.

1. **Management Review**
   Over the past few years many positions, vacant and filled, have been removed from the City's budget. I request that the IBA conduct a review of management level positions Citywide. The purpose would be to confirm if reductions in management have kept pace with reductions of front-line workers. I have been informed on several occasions that the ranks of management have grown since the inception of Strong Mayor and this review would confirm or deny this concern.

2. **Management Benefits, Perks and Bonuses**
   Recently, I issued a memo to the IBA to review all salaried position that have a base greater than the salary of the Mayor (CEO) to determine the saving to taxpayers if no employee of the City received base pay greater than the CEO of the City. In addition, I believe we should review all management level bonuses and perks and identify taxpayer savings if the management benefits were brought more in line with front-line employees.

3. **Downtown Public Restrooms**
According to a report released this week by the San Diego County Grand Jury the installation of public restrooms downtown would save taxpayers thousands of dollars now spent power washing streets, alleys and sidewalks, and would reduce calls for emergency services (police, fire and EMS). It would also reduce the public health risk created by human defecation on streets and sidewalks and create a place for hand washing and access to potable water. Attached to this memo are details of the "Portland Loo," a pre-built, low cost and easy to maintain public restroom. I would propose that we amend the CCDC FY11 budget to include up to $750,000 for the purchase and installation of six "Portland Loo" or equivalent style public restrooms for downtown San Diego. The funds would come from reserves or other CCDC line items.

4. **Review Employees/Residents Suggestions Memos:**
Nader Tirandazi issued a memo January 22, 2009 to the Budget Committee and the City Council titled "Employee/Resident Suggestions." The report contained many efficiencies and cost saving ideas for the City to pursue. I would request a report from the Mayor outlining the actions that have been taken to evaluate and implement the many ideas presented by the public and our City employees.

5. **Audit of Consultant and other outside Contracts:**
Councilmembers Emerald and DeMaio sent a memo to San Diego's Independent Auditor earlier this month to audit consultant contracts as soon as possible. I recommend we impose a moratorium on new consulting contracts until the audit is complete.

6. **Revenue to Restore Fire & Police Protection**
The issue of Fire Engine Closures has been a hot topic Citywide since the implementation of the program in February of this year. The public has testified over and over that they want the fire engines restored. Recently, my office was informed that any available revenues identified would be "impounded" by the Mayor to pay down the deficit before restoring any fire engines. The City Council is empowered to make the policies of the City and that includes how many fire engines will be budgeted.

7. **Community and Legislative Services**
This department, which is really the Mayor's office, contains excess and duplicative positions. Community representation and legislative services are proper functions of a City Council office. I recommend that we reduce this budget by $2,000,000 and allow the Mayor to reorganize his office so that the public is aware of the size of the Mayor's staff and what functions they serve.

8. **Redevelopment Agency**
Recently, I asked the IBA to review the overall redevelopment activities and structures currently employed by the Redevelopment Agency. While redevelopment activities are generally funded from tax increment and not the general fund, it is possible that millions of dollars could be saved by consolidating our current triad structure (City Redevelopment Department, CCDC and SEDC) with one strong, independent Redevelopment Agency. Streamlining support staff and eliminating duplication of services would also be beneficial to the overall effectiveness of our redevelopment program.

ME/cp

Attachment D

COUNCIL PRESIDENT BEN HUESO
City of San Diego
Eighth District

MEMORANDUM

DATE: May 20, 2010

TO: Councilmember Tony Young
Chair, Budget & Finance Committee

FROM: Council President Ben Hueso

RE: FY 2011 Budget Recommendations

Thank you for your leadership as Chair of the Budget & Finance Committee. The difficult budget decisions we have made as a Council over the past several years have helped the City navigate through an extraordinarily challenging time. The FY11 budget and future budgets should prioritize eliminating the structural deficit. **I emphasize the importance of adhering to the Structural Budget Deficit Elimination Guiding Principles, which the IBA and our colleagues have worked so hard to set.** I look forward to continue making progress toward the City's long-term fiscal health while maintaining a high quality-of-life for San Diegans.

My recommendations for FY2011 are as follows:

City Planning and Community Investment

- Provide additional funding to City Planning and Community Investment for completion of the Community Plan Update program in general and the Otay Mesa and Barrio Logan Community Plan Updates in particular

Engineering & Capital Projects

- Support a Deferred Capital/Deferred Maintenance funding plan that incorporates the Guiding Principles

Fire-Rescue

- Prioritize restoration of service reductions and cancellation of rolling brown-outs when new funding is identified
- Restore senior management analyst and administrative aide under the office of Home Land Security in order not to jeopardize receipt of FEMA and UASI grant funding

Library

- Support keeping our libraries open and maintaining current hours of operation
- Consider restoring the youth services librarian positions lost in previous fiscal years, particularly for the Otay Mesa/Nestor library

Parks and Recreation

- Allocate an additional $125,000 to Silver Wing Neighborhood Park for security and ball field lighting, using DIF funds currently proposed for Pequena Street storm drain system upgrade, identified as fund 400125, page 803 of Volume III budget book
- Allocate $550,000 for Villa Montezuma improvements and restoration
- Allocate $900,000 for completion of Memorial Pool repairs
- Prioritize design and construction of Riviera del Sol Park
- Oppose Park and Recreation's Proposed Fee Schedule that would increase fees to programs and services

Pension

- Make annual payments to the pension, as prioritized in the Guiding Principles

Police

- Increase the number of academies to increase police force when new funding is identified

Special Promotional Programs

- Recommend maintaining Mayoral and Council allocations for district events, as arts and cultural programs need our support during these difficult economic times

Thank you for your consideration. I look forward to working with you on a successful budget process.

cc: Honorable Mayor Sanders
Honorable Councilmembers
Honorable City Attorney
Andrea Tevlin, IBA
Jay Goldstone, COO

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THE CITY OF SAN DIEGO

MEMORANDUM

DATE: May 14, 2010

TO: Honorable Council President Ben Hueso and Members of the City Council

FROM: Jay M. Goldstone, Chief Operating Officer
Mary Lewis, Chief Financial Officer

SUBJECT: Mayor's May Revision to the Fiscal Year 2011 Proposed Budget

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This memorandum presents the Mayor's recommended revisions to the Fiscal Year 2011 Proposed Budget (May Revision). It includes budget adjustments to various departments that have arisen since the Fiscal Year 2011 Proposed Budget was released and corrects significant omissions or errors in the Proposed Budget. It does not, however, include suggestions or recommendations made by individual Council Members for which no specific funding source was identified to fund or restore a particular program or service. As a result of the changes included in the May Revise, the General Fund budget is increased by $3.3 million. The General Fund and other City non-general funds remain balanced. The following discussion covers the significant adjustments to the budget. A summary of adjustments is included in *Attachment 1*.

OVERVIEW

Personnel Adjustments

A net total of 4.01 Full-Time Equivalent (FTE) positions in the General Fund budget are being added in the May Revision (the citywide net position reduction is 9.74 FTE). The overall increase in personnel expenditures includes increased funding of $3.6 million for unbudgeted Police Recruits; a $1.0 million increase in the City Council budgets to fund the correct fringe costs and earned annual leave that were inadvertently left out of the budget; and the consolidation of warehouses for Library, Fire, and Police departments into Central Stores (subject to Meet and Confer before implementation) which would result in the reduction of 3.00 FTE positions and a total cost savings of $237,530 in personnel expenditures.

Revenues

The May Revision includes changes in the revenues budgeted in General Fund departments, including a $1.6 million increase in revenue in the City Attorney's Office from budgeting litigation revenue and a Service Level Agreement (SLA) for CIP services; a $1.0 million adjustment to reimburse the Storm Water Department for dewatering expenses; and a $642,710 revenue increase in the City Treasurer's Department from the implementation of a new compliance program to verify the business fees paid to the City based on the number of reported employees.

Appropriations

The May Revision also reflects a net increase in General Fund expenditures of $3.3 million. Aside from the aforementioned increases of $3.6 million to fund the Police Recruits and $1.0 million added for the City Council fringe budgets and earned annual leave, other General Fund expenditure increases include $500,000 in additional funding for a study of Phyllis Place and $441,000 in the City Treasurer's contractual services budget for the City's core banking services.

The May Revision also includes a reduction of $1.4 million in the Workers' Compensation annual pay-go amount; and a net reduction of $2.4 million in the Citywide Program Expenditures Department due to a reduction of $2.9 million budgeted for the annual costs for Public Liability claims expense and an increase of $500,000 for redistricting costs.

CITYWIDE CONSIDERATION

Workers' Compensation Contribution

Expenditure Adjustment: ***($1,447,578)***

A citywide reduction of $1.4 million in the Workers' Compensation contribution is included in the May Revision to align budgeted expenditures with expenditure trends.

DEPARTMENTAL ADJUSTMENTS

City Planning & Community Investment (CPCI)

General Fund Expenditure Adjustment: ***$500,000***

Addition of $500,000 for the Phyllis Place project which will be used to study the proposal to make a road connection through Phyllis Place including a California Environmental Quality Act (CEQA) analysis. In October of 2008, during the Quarry Falls City Council hearing, the Council initiated an amendment to the Serra Mesa Community Plan adding the Phyllis Place Road connection. The connection is already shown in the Mission Valley Community Plan, but is not in the Serra Mesa Plan, causing a discrepancy. Funding is needed for CEQA analysis of the proposed amendment which will include additional traffic studies, environmental work and review. The initiation and funding does not prejudice the Council's future action on the amendment proposal, but enables the process of analyzing and considering the proposed amendment.

City Planning & Community Investments (CPCI): Non-General Fund

Net FTE Adjustment: ***3.50***
Net Revenue Adjustment: ***$638,755***
Net Expenditure Adjustment: ***$396,755***

Addition in Revenue for Facilities Financing
This adjustment reflects an increase of $242,000 in Facilities Financing revenue due to their increased responsibility for overseeing the Park Planning Capital Improvement Program budget. In addition, Facilities Financing anticipates updating several financing plans in Fiscal Year 2011, which will increase the reimbursement of their administrative costs from Development Impact Fees (DIF) and Facilities Benefits Assessments (FBA) that are charged to the communities that are being updated.

Increase in Community Development Block Grant (CDBG) Entitlement
Due to a greater-than-anticipated CDBG entitlement from Housing and Urban Development (HUD), the HUD Programs Administration section of CPCI will receive an increase in grant revenue and expenditures of $272,318 that will be used to fund the addition of 1.00 Account Clerk position and additional non-personnel expenses.

Redevelopment Division Interns
Addition of 2.50 Management Intern positions in the Redevelopment Division at an expenditure and revenue cost of $64,604, to work in Project Areas, the Affordable Housing Program, or the Redevelopment Finance section.

Library

FTE Adjustment: ***(1.00)***
General Fund Expenditure Adjustment: ***($70,980)***
Adjustment reflects the reduction of 1.00 Storekeeper I position due to the consolidation of central stores and the closing of Store 77. The few remaining Library-specific supplies will be added to the stock at Store 1. The proposed warehousing consolidation will reduce costs and lead to greater accountability in the City's operating departments. This reduction is subject to the meet and confer process between the City and labor organizations.

Maintenance Assessment Districts (MADs): Non-General Fund

Revenue Adjustment: ***$(472,031)***
Net Expenditure Adjustment: ***$160,408***
A revenue decrease of $472,031 is included in the May Revision to reflect the new CPI (cost of inflation) rate for Residential Maintenance Assessment Districts (MADs). A net expenditure increase of $160,408 for MADs reflects a contingency reserve adjustment equal to changes in salary, fringe, and revenue adjustments, a decrease in Discretionary IT expenditures, and a projected expenditure adjustment due to available carryover budget.

OneSD Support: Non-General Fund

Net FTE Adjustment: ***(2.00)***
Net Expenditure Adjustment: ***$62,115***

This represents the net impact of a reduction of 5.00 Business System Analyst II positions, one of which will be transferred to the Human Resources Department due to workload adjustments and the addition of 3.00 Program Manager positions to oversee citywide support of the OneSD Enterprise Resource Planning (ERP) Financial, Logistic, and Human Capital Management modules. These positions were approved to be exempted from the Civil Service Commission and are included in Exhibit E of the Fiscal Year 2011 Adopted Salary Ordinance. The net increase in personnel expenditures is $62,115.

Park & Recreation

General Fund Net Revenue Adjustment: ***($183,890)***
General Fund Net Expenditure Adjustment: ***($2,738)***

Community Development Block Grant (CDBG) Funding

This adjustment reflects a reduction in revenue of $383,890 due to the loss of CDBG funding and the associated reduction of $2,738 in non-personnel expenditures for the Therapeutic Recreations and Senior Services program.

Special Promotional Programs Transient Occupancy Tax (TOT) Transfer

Transfer of $200,000 in TOT revenue to Park & Recreation in order to reimburse the department for tourism-related expenses.

NON-MAYORAL DEPARTMENTS

City Attorney

General Fund Net Revenue Adjustment: ***$1,600,000***
General Fund Net Expenditure Adjustment: ***$1,566,140***

Restoration of Litigation Revenue

Adjustment reflects the budgeting of $1.4 million in litigation revenue from settlements that have a reasonable probability of being awarded to the City of San Diego in Fiscal Year 2011.

Revenue for Service Level Agreement (SLA)

Adjustment reflects the restoration of partial reimbursable revenue of $200,000 from an SLA with the Engineering and Capital Projects Department for CIP services.

Support for Budgeted Positions

Adjustment to reflect an increase of $1.6 million to provide funding for positions that were previously vacant during the development of the proposed budget but have since been filled or are intended to be filled.

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of approximately $32.6 million from the Fiscal Year 2011 Proposed CIP Budget. Please refer to *Attachment 2* for an itemized list of the changes by project. These revisions include:

- A new Public Utilities project has been added for the Customer Information System (CIS) and Installation Order System (IOS) components of the SAP platform in the amount of $14.6 million. Reductions totaling $53.4 million in Public Utilities projects are primarily due to the continuation of current year funding which will support Fiscal Year 2011 activity.
- Additional Development Impact Fee (DIF) appropriations of approximately $4.1 million are included in a variety of new and ongoing projects.
- Reallocations of TransNet funding among projects will align the budget with the Regional Transportation Improvement Program (RTIP).
- The Storm Water Department has allocated $1.3 million of their Fiscal Year 2011 Proposed General Fund operating budget toward watershed projects with no new impact to the General Fund.

Attachments:
1. Fiscal Year 2011 Mayor's May Revision Summary Table
2. Capital Improvement Program – FY2011 May Revision

cc: Honorable Mayor Jerry Sanders
Jan Goldsmith, City Attorney
Wally Hill, Assistant Chief Operating Officer
Andrea Tevlin, Independent Budget Analyst
Department Directors
Julio Canizal, Financial Manager
Angela Colton, Financial Manager
Irina Kumits, Financial Manager
Kevin Casey, Director of Council Affairs

Attachment E

ATTACHMENT 1

FISCAL YEAR 2011 MAYOR'S MAY REVISION SUMMARY TABLE						
BUDGET DEPARTMENT	**BUDGET ADJUSTMENT**	**FTE**	**PE**	**NPE**	**EXP**	**REVENUES**
Council District 1	Adjustment for Fringe Expenses		100,564		100,564	
Council District 2	Adjustment for Fringe Expenses		63,270		63,270	
Council District 3	Adjustment for Fringe Expenses		155,359		155,359	
Council District 4	Adjustment for Fringe Expenses		159,186		159,186	
Council District 5	Adjustment for Fringe Expenses		107,332		107,332	
	Removal of Infrastructure Fund Transfer		(32,000)		(32,000)	(32,000)
Council District 7	Adjustment for Fringe Expenses		134,587		134,587	
Council District 8	Adjustment for Fringe Expenses		143,053		143,053	
Council Administration	Annual Leave Adjustment		155,961		155,961	
City Attorney	Restoration of Litigation Revenue					1,400,000
	Revenue for Service Level Agreement (SLA)					200,000
	CAO Positions		1,566,140		1,566,140	
Personnel	Drug Testing and Medical Exams			60,000	60,000	
	Addition of Program Manager	0.50				
Administration	Addition of Funding for EOCP Program Manager		174,461		174,461	
	Addition of Hourly Funding for Intern	0.72	18,605		18,605	
Human Resources	Transfer of Disability Program	(3.00)	(413,161)	(252,633)	(665,794)	
	Transfer of Senior Management Analyst	1.00	118,086		118,086	
Office of the Chief Financial Officer	Corporate Partnership Program					150,000
City Comptroller	Simpler Contract; Addition of 1.00 Accountant II	1.00		51,000	51,000	
City Treasurer	Increase in Contractual Services for Banking Services			441,000	441,000	
	Addition of Administrative Aide II	1.00	81,480		81,480	642,710
Debt Management	Vacant Position Funding		97,276		97,276	
City Planning & Community Investment	Phyllis Place Study			500,000	500,000	
Library	Reduction of 1.00 Storekeeper I (Central Stores Consolidation)	(1.00)	(70,980)		(70,980)	
Park & Recreation	Community Development Block Grant (CDBG) Funding			(2,738)	(2,738)	(383,890)
	Special Promotional Programs Transient Occupancy Tax (TOT) Transfer					200,000
Fire-Rescue	Reduction of 1.00 Fleet Parts Buyer and Transfer of 1.00 Storekeeper (Central Stores Consolidation)	(2.00)	(172,017)	79,914	(92,103)	
Police	Communications Equipment Adjustment			312,000	312,000	
	Police Recruits		3,633,789		3,633,789	
	Reduction of 1.00 Storekeeper (Central Stores Consolidation)	(1.00)	(74,447)		(74,447)	
Office of Homeland Security	Support for Unified Disaster Council (UDC) Membership			54,099	54,099	
	Addition of 1.00 Senior Management Analyst	1.00	118,086		118,086	118,086
	Vacant Position Funding		173,342		173,342	

ATTACHMENT 1

FISCAL YEAR 2011 MAYOR'S MAY REVISION SUMMARY TABLE

BUDGET DEPARTMENT	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REVENUES
Public Works	Transfer of Disability Program	3.00	413,161	252,633	665,794	
Storm Water	Reimbursement for Dewatering Expenses					975,000
Citywide Program Expenditures	TRANs Interest Expenditure Adjustment			117,820	117,820	
	Reduction in Public Liability Contribution			(2,893,792)	(2,893,792)	
	Redistricting			500,000	500,000	
General Fund Departments	Salary and Benefit Adjustments	2.79	(2,600,530)		(2,600,530)	
General Fund Total		**4.01**	**4,050,603**	**(780,697)**	**3,269,906**	**3,269,906**
TRANs	TRANs Expenditure Adjustment			2,318,339	2,318,339	
	TRANs Debt Service Interest Adjustment					2,318,339
City Planning & Community Investment	Facilities Financing Park Planning CIP Budget Administration					242,000
QUALCOMM Stadium	QUALCOMM Earthquake Insurance Reduction			(200,000)	(200,000)	
Environmental Services	Addition of 1.00 Supervising Management Analyst, 1.00 Associate Management Analyst, and 1.00 Project Officer I	3.00	316,258		316,258	316,258
	Completion of Ridgehaven Facilities Improvements CIP			(184,388)	(184,388)	
	Addition of 1.00 Program Manager	1.00	178,545		178,545	
	Operation Station Lease Payment Adjustment					(1,028,396)
	Refuse Packer Adjustment			(30,054)	(30,054)	
	Reduction in Loan Payments and Contracting Services			(23,415)	(23,415)	
	Support for the Appropriated Reserve Payment			1,400,000	1,400,000	
Emergency Medical Services	Addition of 2.00 Fire Captains	2.00	299,071		299,071	299,071
	Addition of 3.00 Firefighter II Positions	3.00	338,221		338,221	338,221
	Reduction of 2.00 Paramedic Positions	(2.00)	(176,035)		(176,035)	
	Addition of 1.00 Risk Manager	1.00	100,004		100,004	100,004
City Planning & Community Investment	Redevelopment Division Interns	2.50	64,604		64,604	64,604
HUD Programs Admin	Addition of 1.00 Account Clerk	1.00	59,833		59,833	59,833
	Increase in Community Development Block Grant (CDBG) Entitlement			272,318	272,318	272,318
OneSD Support	Reduction of 4.00 Business Systems Analyst II Positions	(4.00)	(413,489)		(413,489)	
	Addition of 3.00 Program Managers	3.00	578,976		578,976	
	Reduction of 1.00 Business Systems Analyst II	(1.00)	(103,372)		(103,372)	

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ATTACHMENT 1

FISCAL YEAR 2011 MAYOR'S MAY REVISION SUMMARY TABLE						
BUDGET DEPARTMENT	**BUDGET ADJUSTMENT**	**FTE**	**PE**	**NPE**	**EXP**	**REVENUES**
Public Utilities	Addition of 1.00 Customer Service Supervisor, 1.00 Water System Tech Supervisor, 2.00 Senior Customer Service Representatives, and 2.00 Supervising Field Representatives	6.00	484,186		484,186	
	Reduction of 31.49 FTE Positions due to Restructure/Consolidation	(31.49)	(2,470,972)		(2,470,972)	
	Reduction in Assurance Reserve			(16,105,415)	(16,105,415)	
	Reduction of Chemicals Expenditures			(2,012,822)	(2,012,822)	
	Miscellaneous Non-personnel Expense Reduction			(2,450)	(2,450)	
	Reduction in Projected Cost for Additional Meters			(210,000)	(210,000)	
	Reduction in Discretionary IT expenses			(10,235,612)	(10,235,612)	
General Services	Operation Lease of 16 Fire Trucks			892,951	892,951	892,951
Purchasing & Contracting	Addition of 1.00 Storekeeper II	1.00	79,914		79,914	79,914
Non-General Fund Departments	Salary and Benefit Adjustments	1.24	329,698		329,698	
Non-General Fund Total		**(13.75)**	**(334,558)**	**(24,120,548)**	**(24,455,106)**	**3,955,117**

CAPITAL IMPROVEMENT PROGRAM (CIP)

FY2011 May Revision

General Services

35th & 34th at Madison Avenue Improvements - S00922

Fund		Proposed	Change	Revised
400169	TransNet Extension Congestion Relief Fund	$320,854	($70,000)	$250,854

This change reflects an adjustment to TransNet funding within the project to align the Fiscal Year 2011 budget with the Regional Transportation Improvement Program (RTIP).

Aldine Drive and Fairmount Drive Slope Restoration - S00865

Fund		Proposed	Change	Revised
400169	TransNet Extension Congestion Relief Fund	$1,100,000	($400,000)	$700,000

This change reflects an adjustment to TransNet funding within the project to align the Fiscal Year 2011 budget with the Regional Transportation Improvement Program (RTIP).

Berger Ave Sidewalk & Curb Ramps - S11044

Fund		Proposed	Change	Revised
400132	Serra Mesa - Urban Community	$0	$225,000	$225,000

This change reflects the creation of a new project with an initial budget of $225,000. The Fiscal Year 2011 project budget is $225,000.

Bernardo Trail Dr & Pomerado Rd TS - S11040

Fund		Proposed	Change	Revised
400099	Rancho Bernardo-Fac Dev Fund	$0	$200,000	$200,000

This change reflects the creation of a new project with an initial budget of $200,000. The Fiscal Year 2011 project budget is $200,000.

Camino Del Norte Sidewalk - S11047

Fund		Proposed	Change	Revised
400099	Rancho Bernardo-Fac Dev Fund	$0	$100,000	$100,000

This change reflects the creation of a new project with an initial budget of $100,000. The Fiscal Year 2011 project budget is $100,000.

Cherokee Street Improvements - S00921

Fund		Proposed	Change	Revised
400169	TransNet Extension Congestion Relief Fund	$820,000	($340,000)	$480,000

This change reflects an adjustment to TransNet funding within the project to align the Fiscal Year 2011 budget with the Regional Transportation Improvement Program (RTIP).

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CAPITAL IMPROVEMENT PROGRAM (CIP)

FY2011 May Revision

General Services

Cherokee Traffic Calming - S00733

Fund		Proposed	Change	Revised
400169	TransNet Extension Congestion Relief Fund	$0	$240,000	$240,000

This change reflects an increase of $240,000 which will provide for design activities. The Fiscal Year 2011 project budget is $240,000.

College Area Obstructed Curb Ramp Barrier Removal - S11050

Fund		Proposed	Change	Revised
400127	College Area	$0	$140,000	$140,000

This change reflects the creation of a new project with an initial budget of $140,000. The Fiscal Year 2011 project budget is $140,000.

Congress Street Bicycle Facility - S11037

Fund		Proposed	Change	Revised
400131	Old San Diego - Urban Comm	$0	$50,000	$50,000

This change reflects the creation of a new project with an initial budget of $50,000. The Fiscal Year 2011 project budget is $50,000.

Congress St/San Diego Ave Bicycle Facility (T-5) - S11038

Fund		Proposed	Change	Revised
400121	Uptown Urban Comm	$0	$50,000	$50,000

This change reflects the creation of a new project with an initial budget of $50,000. The Fiscal Year 2011 project budget is $50,000.

Grandee Pl & Pomerado Rd Traffic Signal - S11039

Fund		Proposed	Change	Revised
400099	Rancho Bernardo-Fac Dev Fund	$0	$200,000	$200,000

This change reflects the creation of a new project with an initial budget of $200,000. The Fiscal Year 2011 project budget is $200,000.

Holly Dr. Street Improvements - S11033

Fund		Proposed	Change	Revised
400120	S.E. San Diego Urban Comm	$0	$900,000	$900,000

This change reflects the creation of a new project with an initial budget of $900,000. The Fiscal Year 2011 project budget is $900,000.

CAPITAL IMPROVEMENT PROGRAM (CIP)

FY2011 May Revision

General Services

I-805/Home Avenue Ramp Improvements - S11042

Fund		Proposed	Change	Revised
400114	Mid City Urban Comm	$0	$250,000	$250,000

This change reflects the creation of a new project with an initial budget of $250,000. The Fiscal Year 2011 project budget is $250,000.

La Jolla Mesa Drive Sidewalk - S00928

Fund		Proposed	Change	Revised
400169	TransNet Extension Congestion Relief Fund	$111,000	($111,000)	$0

This change reflects an adjustment to TransNet funding within the project to align the Fiscal Year 2011 budget with the Regional Transportation Improvement Program (RTIP).

Linda Vista Rd at Genesee Intersection Improvement - S00907

Fund		Proposed	Change	Revised
400169	TransNet Extension Congestion Relief Fund	$130,000	$20,000	$150,000

This change reflects an adjustment to TransNet funding within the project to align the Fiscal Year 2011 budget with the Regional Transportation Improvement Program (RTIP).

Mar Ave/Soledad Avenue Intersection Improvements - S10097

Fund		Proposed	Change	Revised
400169	TransNet Extension Congestion Relief Fund	$240,000	($240,000)	$0

This change reflects an adjustment to TransNet funding within the project to align the Fiscal Year 2011 budget with the Regional Transportation Improvement Program (RTIP).

Market St -Euclid Ave to 54th St- Improvements - S11043

Fund		Proposed	Change	Revised
400169	TransNet Extension Congestion Relief Fund	$0	$240,000	$240,000

This change reflects the creation of a new project with an initial budget of $240,000. The Fiscal Year 2011 project budget is $240,000.

Median Installation - AIG00001

Fund		Proposed	Change	Revised
400169	TransNet Extension Congestion Relief Fund	$270,000	$130,000	$400,000

This change reflects an adjustment to TransNet funding within the project to align the Fiscal Year 2011 budget with the Regional Transportation Improvement Program (RTIP).

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CAPITAL IMPROVEMENT PROGRAM (CIP)

FY2011 May Revision

General Services

Minor Bike Facilities - AIA00001

Fund		Proposed	Change	Revised
400169	TransNet Extension Congestion Relief Fund	$15,000	$85,000	$100,000

This change reflects an adjustment to TransNet funding within the project to align the Fiscal Year 2011 budget with the Regional Transportation Improvement Program (RTIP).

New Walkways - AIK00001

Fund		Proposed	Change	Revised
400169	TransNet Extension Congestion Relief Fund	$380,000	$661,000	$1,041,000

This change reflects an adjustment to TransNet funding within the project to align the Fiscal Year 2011 budget with the Regional Transportation Improvement Program (RTIP).

North Park Obstructed Curb Ramp Barrier Removal - S11049

Fund		Proposed	Change	Revised
400112	North Park Urban Comm	$0	$200,000	$200,000

This change reflects the creation of a new project with an initial budget of $200,000. The Fiscal Year 2011 project budget is $200,000.

Pacific Beach Obstructed Curb Ramp Barrier Removal - S11048

Fund		Proposed	Change	Revised
400117	Pacific Beach Urban Comm	$0	$50,000	$50,000

This change reflects the creation of a new project with an initial budget of $50,000. The Fiscal Year 2011 project budget is $50,000.

Pacific Highway Bicycle Route - S11036

Fund		Proposed	Change	Revised
400131	Old San Diego - Urban Comm	$0	$10,000	$10,000

This change reflects the creation of a new project with an initial budget of $10,000. The Fiscal Year 2011 project budget is $10,000.

Pacific Hwy Obstructed Curb Ramp Barrier Removal - S11045

Fund		Proposed	Change	Revised
400115	Midway/Pacific Hwy Urban Comm	$0	$900,000	$900,000

This change reflects the creation of a new project with an initial budget of $900,000. The Fiscal Year 2011 project budget is $900,000.

CAPITAL IMPROVEMENT PROGRAM (CIP)

FY2011 May Revision

General Services

Park Blvd Bicycle Facility - S11035

Fund		Proposed	Change	Revised
400121	Uptown Urban Comm	$0	$75,000	$75,000

This change reflects the creation of a new project with an initial budget of $75,000. The Fiscal Year 2011 project budget is $75,000.

Saturn Boulevard-Palm Ave to Coronado - S00861

Fund		Proposed	Change	Revised
400169	TransNet Extension Congestion Relief Fund	$100,000	($100,000)	$0

This change reflects an adjustment to TransNet funding within the project to align the Fiscal Year 2011 budget with the Regional Transportation Improvement Program (RTIP).

Sports Arena Blvd-Rosecrans to Midway - S00721

Fund		Proposed	Change	Revised
400115	Midway/Pacific Hwy Urban Comm	$0	$250,000	$250,000

This change reflects an increase of $250,000 which will provide funding for design and construction activities. The new Fiscal Year 2011 project budget is $250,000.

SR-94/Euclid Ave Interchange Improvements - S11046

Fund		Proposed	Change	Revised
400174	TransNet Extension RTCI Fee	$0	$425,000	$425,000

This revision reflects the creation of a new project with an initial budget of $425,000. The Fiscal Year 2011 project budget is $425,000.

State Route 163/Clairemont Mesa Blvd Interchange - S00905

Fund		Proposed	Change	Revised
400169	TransNet Extension Congestion Relief Fund	$227,304	($227,304)	$0

This change reflects an adjustment to TransNet funding within the project to align the Fiscal Year 2011 budget with the Regional Transportation Improvement Program (RTIP).

Torrey Pines Improvements Phase I - S00613

Fund		Proposed	Change	Revised
400169	TransNet Extension Congestion Relief Fund	$0	$300,000	$300,000

This change reflects an adjustment to TransNet funding within the project to align the Fiscal Year 2011 budget with the Regional Transportation Improvement Program (RTIP).

Attachment E

CAPITAL IMPROVEMENT PROGRAM (CIP)

FY2011 May Revision

General Services

Transportation Grant Match - AID00002

Fund		Proposed	Change	Revised
400169	TransNet Extension Congestion Relief Fund	$700,000	$55,000	$755,000

This change reflects an adjustment to TransNet funding within the project to align the Fiscal Year 2011 budget with the Regional Transportation Improvement Program (RTIP).

Park & Recreation

Azalea Neighborhood Park - S00756

Fund		Proposed	Change	Revised
400059	Highland/Landis(East SD)-Major	$0	$13,828	$13,828

This change reflects an increase of $13,828 which will provide funding for unanticipated expenditures related to project close out activities. The new Fiscal Year 2011 project budget is $13,828.

Old Mission Dam Preservation - S00611

Fund		Proposed	Change	Revised
200110	EGF CIP Fund 1/3	$0	$170,000	$170,000
200111	Environmental Growth Fund 1/3	$170,000	($170,000)	$0

This change reflects a correction to the funding source and results in no net change to the total project budget. The Fiscal Year 2011 project budget will remain at $170,000.

Rancho Penasquitos ADA Requirements - S00671

Fund		Proposed	Change	Revised
400083	Rancho Penasquitos FBA	$350,000	($350,000)	$0

This change reflects a decrease of $350,000 which will be reallocated to the Views West Neighborhood Park project in accordance with the Rancho Penasquitos Public Facilities Financing Plan, Project 39. The new Fiscal Year 2011 project budget is $0.

San Ysidro Athletic Area & Larsen Field Lighting - S11013

Fund		Proposed	Change	Revised
400126	San Ysidro Urban Comm	$450,000	$300,000	$750,000

This change reflects an increase of $300,000. The new Fiscal Year 2011 project budget is $750,000.

CAPITAL IMPROVEMENT PROGRAM (CIP)

FY2011 May Revision

Park & Recreation

Silver Wing Neighborhood Park Sports Fld & Sec Lgt - S11051

Fund		Proposed	Change	Revised
400125	Otay Mesa/Nestor Urb Comm	$0	$170,000	$170,000

This change reflects the creation of a new project with an initial budget of $170,000. The Fiscal Year 2011 project budget is $170,000.

Views West Neighborhood Park ADA Upgrades - S10031

Fund		Proposed	Change	Revised
400083	Rancho Penasquitos FBA	$0	$350,000	$350,000

This change reflects an increase of $350,000 which will be allocated from the Rancho Penasquitos ADA Requirements project and provide support for construction activities. The new Fiscal Year 2011 project budget is $350,000.

Public Utilities

Balboa Avenue Trunk Sewer - S00331

Fund		Proposed	Change	Revised
700000	Municipal Sewer Revenue Fund	$2,535,200	($1,135,200)	$1,400,000

This change reflects a decrease of $1.1 million. Current funding within the project combined with the new Fiscal Year 2011 project budget of $1.4 million will support Fiscal Year 2011 needs.

CIS ERP Implementation - S11100

Fund		Proposed	Change	Revised
700000	Municipal Sewer Revenue Fund	$0	$7,318,316	$7,318,316
700011	Water Utility Operating Fund	$0	$7,318,316	$7,318,316

This change reflects the creation of a new project with an initial budget of $14.6 million, which will provide implementation funding for the Customer Information System (CIS) and Installation Order System (IOS) into SAP (OneSD). The Fiscal Year 2011 project budget is $14.6 million.

Dams and Reservoirs - ABK00001

Fund		Proposed	Change	Revised
700011	Water Utility Operating Fund	$250,000	($250,000)	$0

This change reflects a decrease of $250,000. Current funding within the project will support Fiscal Year 2011 needs. The new Fiscal Year 2011 project budget is $0.

Attachment E

CAPITAL IMPROVEMENT PROGRAM (CIP)

FY2011 May Revision

Public Utilities

East Mission Gorge Force Main Rehabilitation - S00326

Fund		Proposed	Change	Revised
700000	Municipal Sewer Revenue Fund	$500,000	($500,000)	$0

This change reflects a decrease of $500,000. Current funding within the project will support Fiscal Year 2011 needs. The new Fiscal Year 2011 project budget is $0.

East Point Trunk Sewer - S00329

Fund		Proposed	Change	Revised
700000	Municipal Sewer Revenue Fund	$5,000,000	($5,000,000)	$0

This change reflects a decrease of $5 million. Current funding within the project will support Fiscal Year 2011 needs. The new Fiscal Year 2011 project budget is $0.

Groundwater Asset Development - ABM00001

Fund		Proposed	Change	Revised
700011	Water Utility Operating Fund	$2,530,943	($2,530,943)	$0

This change reflects a decrease of $2.5 million. Current funding within the project will support Fiscal Year 2011 needs. The new Fiscal Year 2011 project budget is $0.

MBC Dewatering Centrifuges Replacement - S00339

Fund		Proposed	Change	Revised
700001	Metropolitan Sewer Utility Fund	$2,000,000	($2,000,000)	$0

This change reflects a decrease of $2 million. Current funding within the project will support Fiscal Year 2011 needs. The new Fiscal Year 2011 project budget is $0.

MBC Odor Control Facility Upgrades - S00323

Fund		Proposed	Change	Revised
700001	Metropolitan Sewer Utility Fund	$1,606,493	($1,606,493)	$0

This change reflects a decrease of $1.6 million. Current funding within the project will support Fiscal Year 2011 needs. The new Fiscal Year 2011 project budget is $0.

Metropolitan Waste Water Department Trunk Sewers - AJB00001

Fund		Proposed	Change	Revised
700000	Municipal Sewer Revenue Fund	$20,203,329	($7,586,000)	$12,617,329

This change reflects a decrease of $7.6 million. Current funding within the project combined with the new Fiscal Year 2011 project budget of $12.6 million will support Fiscal Year 2011 needs.

CAPITAL IMPROVEMENT PROGRAM (CIP)

FY2011 May Revision

Public Utilities

North City Reclamation System - AHC00002

Fund		Proposed	Change	Revised
700011	Water Utility Operating Fund	$4,665,487	($4,665,487)	$0

This change reflects a decrease of $4.7 million. Current funding within the project will support Fiscal Year 2011 needs. The new Fiscal Year 2011 project budget is $0.

North City Water Reclamation Plant - EDR Enclosure - S00340

Fund		Proposed	Change	Revised
700001	Metropolitan Sewer Utility Fund	$260,000	($260,000)	$0

This change reflects a decrease of $260,000. Current funding within the project will support Fiscal Year 2011 needs. The new Fiscal Year 2011 project budget is $0.

Pipeline Rehabilitation - AJA00002

Fund		Proposed	Change	Revised
700000	Municipal Sewer Revenue Fund	$15,911,270	($10,911,270)	$5,000,000

This change reflects a decrease of $10.9 million. Current funding within the project combined with the new Fiscal Year 2011 project budget of $5 million will support Fiscal Year 2011 needs.

Pressure Reduction Facility Upgrades - AKA00002

Fund		Proposed	Change	Revised
700011	Water Utility Operating Fund	$500,000	($200,000)	$300,000

This change reflects a decrease of $200,000. Current funding within the project combined with the new Fiscal Year 2011 project budget of $300,000 will support Fiscal Year 2011 needs.

Pump Station 64,65, Penasquitos, E Mission Gorge - ABP00003

Fund		Proposed	Change	Revised
700000	Municipal Sewer Revenue Fund	$3,850,957	($3,850,957)	$0

This change reflects a decrease of $3.9 million. Current funding within the project will support Fiscal Year 2011 needs. The new Fiscal Year 2011 project budget is $0.

Pump Station Restorations - ABP00001

Fund		Proposed	Change	Revised
700000	Municipal Sewer Revenue Fund	$500,000	($300,000)	$200,000

This change reflects a decrease of $300,000. Current funding within the project combined with the new Fiscal Year 2011 project budget of $200,000 will support Fiscal Year 2011 needs.

Attachment E

CAPITAL IMPROVEMENT PROGRAM (CIP)

FY2011 May Revision

Public Utilities

Reclaimed Water Extension - AHC00001

Fund		Proposed	Change	Revised
700011	Water Utility Operating Fund	$500,000	($500,000)	$0

This change reflects a decrease of $500,000. Current funding within the project will support Fiscal Year 2011 needs. The new Fiscal Year 2011 project budget is $0.

Seismic Upgrades - AKB00004

Fund		Proposed	Change	Revised
700011	Water Utility Operating Fund	$520,000	($520,000)	$0

This change reflects a decrease of $520,000. Current funding within the project will support Fiscal Year 2011 needs. The new Fiscal Year 2011 project budget is $0.

South Metro Sewer Rehabilitation Phase 3B - S00317

Fund		Proposed	Change	Revised
700001	Metropolitan Sewer Utility Fund	$500,000	($500,000)	$0

This change reflects a decrease of $500,000. Current funding within the project will support Fiscal Year 2011 needs. The new Fiscal Year 2011 project budget is $0.

Standpipe and Reservoir Rehabilitations - ABL00001

Fund		Proposed	Change	Revised
700011	Water Utility Operating Fund	$2,425,283	($2,329,227)	$96,056

This change reflects a decrease of $2.3 million. Current funding within the project combined with the new Fiscal Year 2011 project budget of $96,056 will support Fiscal Year 2011 needs.

Unscheduled Projects - AJA00003

Fund		Proposed	Change	Revised
700000	Municipal Sewer Revenue Fund	$8,070,000	($5,870,000)	$2,200,000

This change reflects a decrease of $5.9 million. Current funding within the project combined with the new Fiscal Year 2011 project budget of $2.2 million will support Fiscal Year 2011 needs.

USIU Trunk Sewer - S00334

Fund		Proposed	Change	Revised
700000	Municipal Sewer Revenue Fund	$8,420,902	($2,500,902)	$5,920,000

This change reflects a decrease of $2.5 million. Current funding within the project combined with the new Fiscal Year 2011 project budget of $5.9 million will support Fiscal Year 2011 needs.

CAPITAL IMPROVEMENT PROGRAM (CIP)

FY2011 May Revision

Public Utilities

Wet Weather Storage Facility - S00314

Fund		Proposed	Change	Revised
700001	Metropolitan Sewer Utility Fund	$432,640	($432,640)	$0

This change reflects a decrease of $432,640. Current funding within the project will support Fiscal Year 2011 needs. The new Fiscal Year 2011 project budget is $0.

Real Estate Assets

Evan V. Jones Parkade Parking Equipment Upgrade - S11034

Fund		Proposed	Change	Revised
200300	Concourse and Parking Garages Operating Fund	$0	$450,000	$450,000

This change reflects the creation of a new project with an initial budget of $450,000 which will provide funding for the purchase and installation of fully automated parking garage equipment upgrades which will allow visitors to utilize self-service pay machines or credit card pay-in-lane. The Fiscal Year 2011 project budget is $450,000.

Storm Water

Emergency Drainage Projects - ACA00001

Fund		Proposed	Change	Revised
400169	TransNet Extension Congestion Relief Fund	$428,000	($242,696)	$185,304

This change reflects an adjustment to TransNet funding within the project to align the Fiscal Year 2011 budget with the Regional Transportation Improvement Program (RTIP).

Watershed CIP - ACC00001

Fund		Proposed	Change	Revised
400265	CIP Contributions from General Fund	$0	$1,300,000	$1,300,000

This change reflects an increase of $1.3 million which will satisfy the watershed-based water quality activity requirements for the Regional Water Quality Control Board's Municipal Storm Drain National Pollutant Discharge Elimination System (NPDES) permit. The $1.3 million increase for this project is supported by funding available in Storm Water's General Fund Operating Budget with no new impact to the General Fund budget.

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Fiscal Year 2011 Final Budget Report and Recommendations

Report by the Office of the Independent Budget Analyst

IBA Report 10-43
May 24, 2010

Attachment F

Overview

The IBA's Review of the FY 2011 Proposed Budget was issued on April 29, 2010 as IBA Report 10-37. This final report focuses on a review of the Mayor's May Revise; individual City Council budget priority memos; issues raised during department budget hearings; additional IBA research and analysis; and further discussions with City departmental staff. We also discuss the current year projected budget deficit as recently reported in the FY 2010 Year-End Monitoring Report; and the impact this could have on final Council budget deliberations.

As noted in the introduction of the Mayor's May Revise, the Mayor's recommended revisions did not include "suggestions or recommendations made by individual Council members for which no specific funding source was identified to fund or restore a particular program or service." Most notably this reference speaks to concerns regarding the impacts of browned-out Fire engines expressed by several Council members at Committee meetings and budget hearings over the past several weeks. The May Revise also did not include funding to implement Audit Committee recommendations regarding the City Auditor's budget.

At the May 5th budget hearing, Councilmember Lightner specifically requested the Mayor to identify alternative service reductions, considered but not taken in December 2009, in order to allow the Council to consider restoring service to 1, 3, or possibly all 8 browned-out Fire engines, to restore service at the 13 impacted stations. During the discussion of the Mayor's May Revise at the May 18 Council meeting, the Chief Operating Officer noted this information was not provided as the Mayor does not support restoration at this time of any of the reductions made this past December. The COO further noted that any new resources identified should be banked to offset the projected FY 2012 deficit, and as the City's budget picture improves in the future the Mayor will consider restoring browned out Fire engines a top priority.

To respond to requests made by Council members at the hearings or in memos, our office has continued to explore resource options and we have identified several for Council consideration. As noted in our Review of the FY 2011 Proposed Budget, we do not advise restoring past reductions at this time due to the tentativeness of the City's General Fund budget as demonstrated by:

- According to the Year-End Report, a year-end deficit of $7.8 million still remains;
- In the May Revise, an additional $8.3 million of budget solutions had to be identified to balance the proposed FY 2011 budget;
- We remain concerned about optimistic property tax assumptions being applied to the FY 2011 budget which could have a negative impact of $4-8 million;
- The recently released Five-Year Outlook continues to reflect deficits every year of the forecast including a $72 million shortfall for FY 2012;

Overview

- A multi-year plan to eliminate the City's structural budget deficit has yet to be developed, the mayor is expected to issue his plan in September 2010;
- No consensus has developed around the issue of pursuing new resources; expenditure reductions will continue to be the default solution to the City's fiscal challenges in the near term. More service reductions could be necessary as soon as Fall 2010.

This report also includes our review of all line item changes proposed in the Mayor's May Revise.

FY 2010 Mid-Year and Year-End Reports and Future Budget Monitoring

At the March 3, 2010 Budget and Finance Committee meeting, Financial Management (FM) presented the results of the FY 2010 Mid-Year Budget Monitoring Report. FM reported that their mid-year analysis indicated a FY 2010 year-end deficit of $11.2 million without further mitigating actions. In a departure from past years when a deficit was projected, the CFO recommended that no mid-year adjustments be made to correct the budget. Rather, it was reported at Committee that FM would continue to monitor the budget and research possible solutions, such as fleet and data processing charges, for incorporation into the Year-End Report.

It should be noted that it is best practice, and has been the practice in San Diego, to adjust the budget at mid-year if a year-end deficit is projected based on an analysis of revenue and expenditure patterns. Given the significant budget changes that took place in December 2009, the approach to not make further adjustments at that time appeared reasonable. **However, this was with the understanding that the deficit would be fully addressed in the Year-End Report, and that Council could be reasonably assured the current year budget was in balance prior to making final FY 2011 budget decisions**.

This is not the case. The Year-End Report, which was released on May 20, 2010, shows that since the Mid-Year Report, the projected year-end deficit has increased from $11.2 million to $22 million. While an offsetting $14.2 million of current year expenditure savings and new resources have been identified since March, they are not sufficient to address the growing deficit. With six weeks remaining in the fiscal year, a $7.8 million deficit is projected for the current year based on FM's recent analysis. No solutions are proposed in the Year-End Report for Council review and consideration. The report indicates they will provide a separate report in early June; and that "all necessary steps will be taken to ensure that the General Fund ends Fiscal Year 2010 in balance."

This approach to the current year budget puts the Council at a disadvantage in knowing the complete budget picture. While the Mayor continues to look for solutions to balance the current year budget, the Council simultaneously must make final decisions on the FY 2011 budget. It is likely that actions taken to balance FY 2010 will negatively impact the FY 2011 budget. For example, if sufficient solutions are not identified and a year-end deficit is unavoidable, the General Fund reserves or property tax set-aside would need to close the gap. If this is a possibility, Council should be aware of it prior to making final budget decisions to ensure that maintaining FY 2011reserve targets is a priority over other budget changes. Also, solutions being considered by the Mayor for the current year may be the same as those being considered by Council members for possible modifications to the FY 2011 budget. Further, if the Mayor plans to propose solutions as late as June to balance the current year, this puts the Council at a disadvantage. Should Council disagree with the proposed solutions, there will be limited time available to propose viable alternatives to balance the current year budget.

Given that we are nearing the end of FY 2010 and are in the final steps of the FY 2011 budget

process, it is not possible to fix the process issues of the past to effectuate the current budget situation. However, to avoid this in the future, we recommend the following:

- When a year-end deficit is projected in the Mid-Year Monitoring Report, action should be taken immediately to correct the budget through mid-year budget adjustments.
- When a year-end deficit is still projected in the Year- End Report, solutions for eliminating it should be proposed immediately, and Council should be given sufficient opportunity to provide input on proposed solutions.
- The Year-End Report (including recommendations for eliminating any projected current year deficit) should be provided to the City Council in advance of the Council's first scheduled meeting on budget deliberations/decisions on the upcoming fiscal year budget.

For FY 2011, we recommend that the Mayor provide a General Fund revenue update to the Budget and Finance Committee at the September 29th meeting. This update should include, at a minimum, updated property tax and sales tax projections based on the final assessed valuation report from the County and the September sales tax cleanup payment. Such an update is particularly critical given our ongoing concerns with FY 2011 property tax projection and the impending General Fund deficit projected for FY 2012. The City Council should receive timely updates of critical financial information to allow swift corrective actions to be formulated, if needed.

Issues and Options for Discussion

Consistent with the process of the past several years, Budget and Finance Committee Chair Tony Young requested Council members to submit individual memos to the IBA regarding their FY 2011 budget priorities and observations. Councilmember's memos are attached for your reference. While a number of important budget issues and valuable input with respect to future budgets and ongoing fiscal reforms were discussed in the memos, consideration of restoring browned-out Fire Engines was the only specific budget issue that was mentioned in a majority of the memos. This issue is discussed below.

The May Revise does not address additional recommendations made by the Audit Committee on April 12, 2010. These items are detailed below for your consideration in final FY 2011 budget decisions.

Also, progress has been made on several Park and Recreation issues since the Mayor issued the FY 2011 Proposed Budget, and private funding, donations and contributions have been secured to allow the development and/or reinstatement of these popular programs. Information is included for potential addition to the FY 2011 Budget.

Resource options are discussed beginning on page 7.

Fire-Rescue (Brownouts)- $1.4 million -$11.5 million GF Expenditure Increase

The Mayor's May Revise to the Fiscal Year 2011 Proposed Budget does not include the restoration of service to any of the 8 fire engines impacted by the rolling brown-outs. At the April 28th Public Safety & Neighborhood Services Committee (PS&NS) meeting, the Fire Chief reviewed the department's evaluation of a number of potential adjustments to the Brown-Out Plan to mitigate observed impacts. Plan changes were recommended relating to the replacement of the trucks without extinguishment capability at Fire Station 35 and Fire Station 21 with trucks with extinguishment capability from Fire Station 44 and Fire Station 46, respectively.

Due to funding limitations, adjustments involving the re-staffing of browned-out units were not recommended. The restoration of each engine would require an additional $1.4 million in funding from the budget. Other reductions or resources would have to be identified to support restorations. Individual Councilmembers requested the Mayor to provide resource options to allow for Council consideration of the restoration of 1, 3, or 8 fire engines in the final budget deliberations. The Mayor has not responded to this request and does not support restoration of engines at this time. Restoration of 1, 3, or 8 engines would require funding of $1.4 million, $4.2 million, and $11.5 million respectively.

Issues and Options for Discussion

City Auditor / Audit Committee-$162,165 GF Expenditure Increase; $100,000 Public Utilities Revenue Offset

The Audit Committee reviewed the budget of the City Auditor and made the following budget recommendations:

- Add another Principal Auditor FTE to begin mid-year in FY 2011 at a fully loaded cost of $76,583. Recommend that discretion be given to the City Auditor to ultimately determine whether to hire an additional Principal Auditor or support staff for the office.
- Transfer $100,000 from Public Utilities to the Office of the City Auditor to facilitate the performance of annual financial and performance audits for the Water and Wastewater departments. It is envisioned that existing City Auditor staff would perform the audits in accordance with a Service Level Agreement to be developed with Public Utilities. The proposed transfer would reduce the General Fund obligation to fund the City Auditor budget by $100,000.
- In a final motion, supported by a 3-2 vote, the Audit Committee recommended that the City Council consider restoring the City Auditor's 6% benefit reduction (the City Auditor proposed taking the 6% reduction in FY 2010 by eliminating the City's 6% mandatory and voluntary match to SPSP). The City Auditor's salary of $168,000 remains unchanged and management indicates that no further budget adjustments are necessary to effectuate restoring the 6% benefit reduction.

The FY 2011 Proposed Budget included the annualization of 3.00 Principal Auditor positions added mid-year in FY 2010 for a total addition of 1.50 FTEs; however, the City Auditor's budget was assigned budgeted salary savings of $85,582 based on a review of vacancies conducted by the Financial Management Department in December 2009 and March 2010. Most City departments were assigned budgeted salary savings in this manner which effectively reduces budgeted personnel expense in FY 2011. Given that the Audit Committee and the City Auditor desire full staffing for audit work in FY 2011, the City Council could exempt the City Auditor from budgeted salary savings (tied to current year vacancies) in FY 2011. If so, an additional $85,582 in personnel expense would need to be budgeted in FY 2011.

Additionally, the Audit Committee recommended consideration be given to a proposal to transfer the Revenue Audit Program from the Office of the City Treasurer to the Office of the City Auditor mid-year in FY 2011. On May 10, 2010, the Audit Committee received a presentation from the IBA (Report 10-39) and discussed the proposed transfer with input from the Office of the City Auditor, City Treasurer and the City Attorney. The Office of the City Attorney raised questions regarding the legality of the proposed transfer citing City Charter prescribed responsibilities for the City Treasurer and the City Auditor. Additionally, the Audit

Committee was informed that such a transfer would be subject to Meyers-Milias-Brown Act requirements and Civil Service rules. At the request of the Audit Committee, the Office of the City Attorney is preparing a legal opinion regarding the proposed transfer and plans to report back to the Audit Committee at their next meeting on June 14, 2010. The Audit Committee further requested that the City Auditor provide a specific proposal for the contemplated transfer that would address 1) whether and where there would be additional cost efficiencies, 2) how revenues would be enhanced, 3) staff salary implications and 4) how to achieve audit coverage enhancement.

Park and Recreation-$199,709 GF Expenditure Increase; $199,709 GF Revenue Increase

La Jolla Children's Pool Park Ranger

Councilmember Lightner issued a press release on May 14, 2010 indicating that a private donation has been secured for a Park Ranger to patrol La Jolla Children's Pool. The City Park Ranger, under the direction of the City's Park and Recreation Department, will be able to enforce the current joint use policy that allows both seals and people to be on the beach. The Ranger will also train and supervise City-sanctioned volunteer docents. According to the Financial Management Department, the annual personnel cost for 1.00 Park Ranger beginning in Fiscal Year 2011 is estimated to be $79,209. It is planned to create an endowment to fund future costs to ensure the program continues.

Restoration of Fire Pits

In a May 10, 2010 press release, the Mayor announced that San Diego's beach fire pits will remain available to the public for at least another year, thanks to contributions from the public, two local foundations and the offices of Councilmembers Faulconer and Lightner.

The donations will fund the cleaning and maintenance of the city's 186 concrete fire pits at the city's beaches and shoreline parks through at least June 2011. The San Diego Foundation contributed $90,000 of the $120,500 needed to maintain the pits for the next fiscal year. The La Jolla Community Foundation has pledged $4,700 while roughly 50 individual citizens contributed another $2,896. Councilmembers Faulconer and Lightner will contribute $16,452 and $6,452, respectively, using money from their office infrastructure funds.

Resource Options for Council Consideration

Changes to the budget are a policy decision for the City Council. It is critical for the City Council to have complete information as well as options in order to make informed decisions on the budget and all policy matters before them. In the Strong Mayor-Strong Council form of government, the Mayor proposes the budget but it is the City Council that is vested with making final budget decisions including, per the City Charter, "adding new items or increasing or decreasing any item". While the Mayor may then veto the Council revisions, the Council

can ultimately override the Mayor's veto.

Our advice to the Council is to make no restorations at this time due to the tentativeness of the City's budget. However, in response to requests from several Council members we have developed a number of options for consideration to assist you in your final budget deliberations. These options have been identified through a number of resources including IBA research; City Council ideas; a review of department reductions proposed but not taken in December 2009; and identification of items pending but not yet acted on.

While we considered many more issues than those identified in this report, our focus was avoiding further erosion to the City's core services and priority services as identified in the recent citizen survey. Based on our review of reductions proposed by departments last December but not taken, the next round of service reductions will have a detrimental impact on the quality of life of our community. Some of the items next in line from the department proposals, which were reviewed and rejected in December and again now, include branch library closures; recreation center and parks facilities closures; reduction of street sweeping; elimination of library matching funds; further reductions to the storm water program; elimination of the small business enhancement program- to name a few. These reductions may need to be considered again in FY 2012.

Some of the resource options we have identified below may be needed to eliminate the current year deficit of $7.8 million. They could also be considered to address priority outstanding budget issues for FY 2011 including restoration of Fire brownouts ($1.4 million per engine) and Audit Committee recommendations ($62,165). As an alternative to restorations or additions, we recommend that any new resources go to eliminating the current year deficit; preparing for FY 2011 revenue shortfalls; and preserving options for addressing the $72 million deficit projected for FY 2012.

IBA Resource Options

#	Resource Option	EXPENSE	REVENUE
Feasible Immediately			
1	Debt Service Savings	$ (1,200,000)	
City Council Action Required			
2	Hold Harmless Refuse	$ (685,000)	$ 180,000
3	Small Business Refuse	$ (573,000)	$ 134,000
4	Park and Recreation Fee Increase		$ 123,000
5	5% Percent Reduction to Supplies	$ (1,100,000)	
	5% Percent Reduction to Contracts	$ (5,800,000)	
SDCERS Board Action Required			
6	SDCERS ARC-Substantially Equal*	$ (2,000,000)	
Further Analysis Required			
7	Fire-False Alarm Fee		TBD
	TOTAL	**$ (11,358,000)**	**$ 437,000**
	* Pending SDCERS Board Action on May 28, 2010		

Issues and Options for Discussion

1. Debt Service Savings on 2010A Lease Revenue Refunding Bonds-$1.2 million GF Expenditure Reduction

Estimated debt service of approximately $11.6 million was used in the development of the FY 2011 Proposed Budget. The General Fund Lease Revenue Refunding Bonds, Series 2010A ("2010A Bonds") were priced on May 20, 2011. The resulting FY 2011 debt service payment on the 2010A Bonds is approximately $10.4 million. Actual FY 2011 debt service is lower than estimated due to conservative budgeting, improved bond market conditions and a reduced reserve fund requirement. The difference between estimated and actual FY 2011 debt service for the 2010A Bonds is approximately $1.2 million.

2. Elimination of Refuse Collection for Hold Harmless Customers – $685,000 GF Expenditure Reduction; $180,000 GF Revenue Increase

The People's Ordinance, adopted by San Diego voters in 1919, requires the City of San Diego to collect, transport and dispose residential refuse, and prohibits the City from charging a fee for this service. To be eligible for City-provided refuse collection, residential refuse must be placed at the curb line of a public street in a City-approved container. The People's Ordinance prohibits the City from entering a private street to collect residential refuse, unless a hold-harmless agreement is in place.

The elimination of free refuse collection for hold harmless customers was considered for the December 2009 adjustments, but was ultimately rejected as part of the final recommended adjustments. Collection services to an estimated 10,000 residents would be eliminated, unless refuse containers can be placed at an eligible public street location. However, it is it difficult to estimate the number of residents who would lose service, as the exact number of residents who would be unable to place containers in an approved right-of-way is unknown.

Existing hold harmless agreements have termination clauses, and the Mayor has authority to terminate these agreements (upon seven-day notice of such intent). However, significant outreach to the impacted residents and their homeowners associations would be completed over a period of 90 to 120 days.

Discontinuation of residential refuse collection on private streets for residents/associations with hold harmless agreements would yield an estimated $685,000 in cost reductions for the General Fund. Additionally, an estimated $180,000 in franchise fee revenues from private haulers would be collected by the General Fund. Furthermore, there would be a favorable impact to the Recycling Fund, which is estimated to be $32,000.

Issues and Options for Discussion

3. Elimination of Refuse Collection for Small Businesses – $573,000 GF Expenditure Reduction; $134,000 GF Revenue Increase

Small business collections can be eliminated by City Council, pursuant to the People's Ordinance. The People's Ordinance states, "[t]he City shall not collect Nonresidential Refuse, except that Nonresidential Refuse from a small business enterprise may be collected by City Forces if authorized by the City Council and limited to once a week service in an amount no greater than one hundred fifty percent (150%) of the refuse generated by an average City residential dwelling unit."

The elimination of free refuse collection for small businesses was considered for the December 2009 adjustments, but was ultimately rejected as part of the final recommended adjustments. It is estimated that approximately 6,500 small businesses would lose City collections services.

Discontinuation of small business collections, except for home-based businesses, would yield an estimated $573,000 in cost reductions to the General Fund. Additionally, an estimated $134,000 in franchise fees from private haulers would be collected. There would be no savings to the Recycling Fund, as small businesses do not receive recycling collections services.

4. Park and Recreation Fee Increases-$123,000 GF Revenue Increase

As part of the effort to implement the comprehensive fee policy, the Park and Recreation Department reviewed its fee schedule and is proposing several changes, based on several factors including the Consumer Price Index, estimated cost recovery, and consistency improvements. The proposed fee changes are expected to generate an additional $123,000 in General Fund revenue, which has not yet been included in the Fiscal Year 2011 budget.

The revised fee schedule was presented to the Park and Recreation Board on May 20, 2010, and is expected to be scheduled for review by the Budget and Finance Committee on June 23, 2010, with Council review and action expected in July 2010. Fee changes, if approved, are proposed to become effective July 15, 2010.

Additional fee review related to the Mt. Hope Cemetery is expected to be undertaken during calendar year 2011, and has not been included in this proposal.

5. Percentage Reduction to Supplies and Contracts-$6.9 million GF Expenditure Reduction

The Council's Fiscal Reforms, adopted in June 2009, included an item to consider implementation of a zero-base budget review for equipment outlay requests and an expenditure cap for consultant contracts. This reform idea came as a result of Councilmember Young's request

for spending caps on consulting services, and supplies and services, and the suggestion to reduce total supplies by one percent.

The development of the FY 2011 Proposed Budget included a zero-based review of contracts and equipment outlay category, resulting in budgetary reductions of $10 million compared to FY 2010.

In the IBA's Review of the Fiscal Year 2011 Proposed Budget, we noted that the Contracts category reflected a reduction of $21.2 million or 11.6%, including reductions related to Motive Equipment/Fleet. Excluding Fleet impacts, remaining Contract line items were reduced by $8.3 million or 6.7%, compared to the FY 2010 budget.

In preparing additional resource options, the IBA developed a further 5% reduction to the Contracts category for General Fund departments. This option would create savings of $5.8 million, and if applied to all departments equally, would result in the reductions as shown in the table to the right. All departmental impacts have not been specifically explored or identified. The City Council could consider reductions at varying percentages, and could consider excluding certain departments, like Police, Fire-Rescue, and Storm Water.

5% REDUCTION TO CONTRACTS BUDGET
Excluding Motive Equipment/Fleet
General Fund Departments with Major Impacts
(in millions)

General Fund Department	FY 2011 PROPOSED	5% Reduction	Net Amounts
Storm Water	$ 19.4	$ (1.0)	$ 18.4
Citywide Program Expenditures	18.3	(0.9)	17.4
Environmental Services	12.0	(0.6)	11.4
Park and Recreation	11.5	(0.6)	10.9
Police	11.1	(0.6)	10.5
General Services	10.8	(0.5)	10.3
Department of IT	10.2	(0.5)	9.7
Fire-Rescue	4.9	(0.2)	4.7
Remaining Departments	18.0	(0.9)	17.1
TOTAL	**$ 116.1**	**$ (5.8)**	**$ 110.3**

In the IBA's Review of the Fiscal Year 2011 Proposed Budget, we noted that the Supplies category reflected a reduction of $1.7 million or 7.2%, compared to the FY 2010 budget.

5% REDUCTION TO SUPPLIES BUDGET
General Fund Departments with Major Impacts
(in millions)

General Fund Department	FY 2011 PROPOSED	5% Reduction	Net Amounts
General Services	$ 5.4	$ (0.3)	$ 5.1
Park and Recreation	4.3	(0.2)	4.1
Police	4.3	(0.2)	4.1
Library	2.3	(0.1)	2.1
Fire-Rescue	2.0	(0.1)	1.9
Engineering and Capital Projects	1.1	(0.1)	1.1
Remaining Departments	3.1	(0.2)	2.9
TOTAL	**$ 22.5**	**$ (1.1)**	**$ 21.4**

For discussion purposes, the IBA prepared a further reduction of 5% to the Supplies category, which would result in savings of $1.1 million, as shown in the chart to the left. Service impacts to specific departments have not been determined.

Issues and Options for Discussion

6. SDCERS "Substantially Equal" Pension Proposal – $2.0 million GF Expenditure Reduction

SDCERS has been studying the "substantially equal" requirement in City Charter section 143. Specifically, the Board has evaluated alternatives for and the propriety of the calculation of employee and City contributions that are substantially equal. The SDCERS Board is scheduled to vote on these alternatives at the Board meeting of May 28, 2010.

If the SDCERS Board were to approve the proposed alternative with the most significant calculation changes, the FY 2011 Annual Required Contribution (ARC) would be reduced by approximately $2.6 million — from $231.7 million to $229.1 million. The General Fund ARC reduction would be approximately $2.0 million. The corresponding increase to City employees would be $3.3 million, and member contribution rates would include this change, effective July 1, 2010. This is currently part of the pending lawsuit but SDCERS has tentatively agreed with the City's position on this portion. It does not resolve the entire pending lawsuit.

7. Fire-False Alarm Fee –Fiscal Impact to be Determined

At the May 5th FY 2011 Budget Hearing, the Fire-Rescue Department indicated that it is currently evaluating the implementation of a false alarm fee for the department to recover the costs associated with false alarm emergency responses. The department plans to provide a report to the City Council by the end of the first half of FY 2011. Currently, the Police Department charges a false alarm penalty fee to recover the annual costs of false alarms. The fee schedule discourages repeat offenses with penalties that increase with the number of offenses. Fire-Rescue could implement a similar fee. The possible fiscal impact of Fire-Rescue false alarm fees is currently unknown. The department is in the beginning stages of an analysis of the cost and statistical data to inform a potential cost recovery fee structure. This fee proposal will be a part of an overall comprehensive review of the department costs and potential efficiencies within the Fire Prevention Bureau. This is a potential future resource for restoration of browned-out fire engines.

Review of Mayor's May Revise

Our office reviewed each item contained in the Mayor's May Revision to the Fiscal Year 2011 Proposed Budget. In some cases, clarifying information was requested of Financial Management and departmental staff. This report contains additional information and more detailed explanations based on the IBA's review process. In summary, the IBA recommends the Council approval of the Mayor's May Revision, while noting slight concern about the reduction proposed for Public Liability, and whether the funding addition for the Police Department recruits is sufficient. These items will need to be reviewed as we move through the fiscal year.

Citywide Changes

Workers Compensation

The May Revise reflects a reduction of $1.45 million to the City's contributions to Workers' Compensation. This adjustment is said to appropriately align the budgeted contributions with expenditure trends. This adjustment will reduce the Proposed Budget amount of $20.39 million to $18.94 million.

WORKERS' COMPENSATION SUMMARY
(in millions)

Fiscal Year	Revenue	Expended	Encumb
2010*	$ 29.5	$ 18.0	$ 4.6
2009	21.7	18.2	3.9
2008	26.9	13.8	-
2007	25.1	15.8	-
2006	27.3	17.4	1.6
Five Year Avg	**$ 26.1**	**$ 16.6**	**$ 2.0**

*2010 Activity through 5/20/2010

Source 2006 - 2009: Simpler Info (Fund 81140)

In the past, the IBA has noted that the collection of funds for Workers' Compensation has exceeded budget needs. As a cost saving measure, Workers' Compensation rates have been adjusted mid-year to slow or reduce collections from all City departments.

In addition to the budgeted annual contribution, the City has established a Workers' Compensation Reserve Fund, which currently totals $29.3 million. For FY 2011, no additional contributions to the reserve are planned.

A review of actual revenue and expenditure activity since 2006 shows that revenues have exceeded expenditures each year, which has allowed for the reserve to build.

Salary and Benefits Adjustments

Attachment 1 to the Mayor's May Revision reflects a summary by budget department of the recommended changes to the FY 2011 Proposed Budget. Included in the summary is a line item entitled "Salary and Benefit Adjustments" for the General Fund, and also for the Non-General Funds. At the request of the IBA, the Financial Management Department provided further detail of the specific adjustments and the affected departments that sum to the line items shown in the attachment.

Most significantly, these line items include the overall reduction related to Worker's Compensation that will ultimately affect all City departments with personnel, once applied in the budget system. In addition, adjustments were made to reallocate the City's Retirement ARC, and OPEB (Retiree Health) Contributions, as a result of changed number of positions due to

budget revisions. Other changes include corrections to positions that were erroneously omitted in the proposed budget or for costs related to reclassifications not captured at the time the proposed budget was finalized.

General Fund Changes

City Planning and Community Investment

The May Revise includes $500,000 for the City Planning and Community Investment Department in order to fund CEQA analysis of a proposed road connection between Phyllis Place and Friars Road, including traffic and environmental studies and review. As described in the May Revise, during the October 2008 discussion of the Quarry Falls project, the Council initiated an amendment to the Serra Mesa Community Plan, which does not include a street connection between Phyllis Place and Friars Road. While it is typical that cost of CEQA analysis related to a plan amendment required as part of a development project would be paid for by the benefitting developer, the Serra Mesa Community Plan amendment was not directly related to the Quarry Falls project, and thus was not a condition of project approval. As a result, the City is obligated to fund the any required CEQA analysis related to the Community Plan amendment.

Funding for these studies was previously budgeted in CP&CI, but removed as part of the base adjustments to the FY 2011 Proposed Budget. It should be noted that this funding does not restore any of the funding eliminated in FY 2011 for Community Plan Update Program.

Library

The May Revise includes a reduction of 1.00 FTE Storekeeper I position, at a reduction of $70,980 in personnel expense. This reduction is associated with the closing of the Library's supply store, Store 77, and a consolidation of Library supplies with Central Stores – a part of an effort to realize efficiencies and cost savings by consolidating warehousing within City operations. The IBA has confirmed that the existing staff person in this position will be transferred to Central Stores to fill a vacancy in the same classification. This adjustment is subject to the meet and confer process.

Park and Recreation

Community Development Block Grant (CDBG) Funding

As noted in the IBA's Review of the FY 2011 Proposed Budget, requested CDBG funding for some Park and Recreation programs was not received. The May Revise includes adjustments to estimated revenues for Park and Recreation to properly reflect the reduction of $383,390 as a result of the unsuccessful application for City CDBG funding for the Therapeutic Recrea-

tion and Senior Services programs. While CDBG funding was not received, these programs continue to be fully funded within the City's General Fund and have not been correspondingly reduced for FY 2011.

Special Promotional Programs Transient Occupancy Tax Revenue Increase

As a result of the reduced needs for Qualcomm Stadium related to reduced requirements for earthquake insurance, $200,000 in TOT funding is now available to reimburse the Park and Recreation Department for maintenance costs related to Balboa Park, considered to be tourism-related. The additional $200,000 will increase the Park and Recreation reimbursement from TOT for FY 2011 to approximately $8.1 million.

The IBA understands that Financial Management is preparing a response to questions raised by Councilmembers during budget hearings about the definition and identification of "tourism-related" expenses in the General Fund.

City Attorney

Litigation Revenue and Revenue from Service Level Agreement

The May Revise includes the reinstatement of estimated litigation revenue of $1.4 million which was removed during the development of the FY 2011 Proposed Budget, and is now expected to be received during FY 2011 based on current cases. Other adjustments include additional revenue of $200,000 related to a Service Level Agreement (SLA) for CIP services to be provided by the Office of the City Attorney.

Increase in Personnel Expenses

As discussed in the IBA's Review of the FY 2011 Proposed Budget, funding for the Office of the City Attorney was reduced by $1.5 million in the salaries area based on the review of vacant positions by Financial Management. However, following the vacant position review, several positions were filled, and FY 2011 funding as proposed is insufficient to meet current staffing and operational needs. The May Revise reflects the addition of almost $1.6 million to fund positions that were previously vacant and have since been filled or are intended to be filled.

City Council

Adjustments for Fringe Expenses

To offset significant increases to fringe accounts in the City Council Offices' budgets, the FY 2011 Proposed budget included reductions to salaries and wages and also maintained each office at FY 2010 funding levels. As noted in the Mayor's May Revise, the reduction in salaries and wages to offset the fringe increases was inconsistent with how other City departments were treated in the Proposed Budget. $863,351 has been included in the May Revise for this

adjustment.

Council Infrastructure Transfers and Annual Leave Adjustments

Other May Revise adjustments include the reduction of $32,000 in expenditures and revenue in Council District 5 for a net zero impact to the General Fund and the addition of $155,961for annual leave payouts related to the transition of Council Offices in Council Districts 6 and 8. It should be noted that the annual leave payouts are an estimate.

Personnel

The May Revise restores $60,000 for a contract for pre-employment medical evaluations, including physical examinations and drug testing for new employees and applicants, and random drug testing for fire, police and lifeguard personnel. The FY 2010 December Adjustments included a FY 2011 reduction of $160,000. This restoration reflects staff's recalculation of anticipated contract needs since December 2009 and assumes that a Citywide hiring freeze remains in place throughout FY 2011.

Also, the May Revise includes the addition of 0.50 FTE Program Manager position. The IBA has confirmed this position is being added without any additional funding, as this is a critical position charged with the operation of the City's new SAP Org Management function.

Administration

Restoration of funding for Equal Opportunity Contracting Program Manager Position

The May Revise includes $174,461 for the restoration of funding for the Equal Opportunity Contracting Program Manager. The funding for this position was reduced in the Proposed Budget as part of the department's vacancy savings. In our review of the FY 2011 Proposed Budget we noted our concern that the reduction in funding for the EOC Program Manager in conjunction with the permanent reduction of the Supervising Management Analyst could impact the overall success of the program.

Addition of Intern Position

The May Revise also includes $18,605 for an intern position to assist with Public Records Act requests.

Human Resources

Transfer of Disability Services Program to Public Works

The Disability Services Program (3.00 FTEs) is being transferred from the Human Resources

Department to the Public Works Department. The Disability Services Program Manager will report directly to Deputy Chief of Public Works who has confirmed that the nature of the program will not be changed. There is no budgetary impact associated with the transfer and analytical support staff currently provided by the Human Resources Department will be provided by a Senior Management Analyst in the Engineering & Capital Projects Department. Given its project focus, management believes the Program will be better aligned reporting directly to the Deputy Chief responsible for the implementation of public works projects.

Position Transfer

Consistent with the IBA's Preliminary Report on the FY 2011 Proposed Budget, the May Revise reflects the transfer of 1.00 Senior Management Analyst from the OneSD Support Department to the Human Resources Department to support citywide training. This transfer was not completed prior to the issuance of the proposed budget and has now been properly reflected as planned, and increases the General Fund by $118,086, with a corresponding reduction to the OneSD Support Fund.

Office of the Chief Financial Officer-Corporate Partnership

The Corporate Sponsorship Program is in the process of developing new marketing partnerships that management projects will generate $150,000 in additional revenue for the General Fund in FY 2011.

City Comptroller

In order to correct an omission in the FY 2011 Proposed Budget, 1.00 Accountant II position supporting the Internal Controls Division is being added back to the City Comptroller Department. The position will remain vacant until there are sufficient department savings to hire the Accountant II. An additional $51,000 for Simpler system access has been added to the department budget to enable staff to extract historical transactional data from the legacy systems for the Charter 39 report.

City Treasurer

Addition of Administrative Aide II for New Business Tax Compliance

The City Treasurer intends to obtain employee count records to ensure that businesses are accurately reporting employee count information to the City. The City's current Business Tax structure is a flat tax based on number of employees. Small businesses with twelve or fewer employees pay $34 and large businesses pay $125 plus $5 per employee. This new compliance program will ensure a business is not under reporting its number of employees and is paying the correct tax rate.

Based on staff assumptions, the department expects this new business tax compliance effort to generate approximately $642,710 in additional revenue in FY 2011. The additional revenue would result from fines charged to large businesses inappropriately paying business tax to the City at small businesses tax rates. The new business tax compliance program will require the addition of 1.00 Administrative Aide II (added personnel expense of $81,480) to review employee count records and City data.

Increase in Contractual Services

In order to correct an oversight in the development of the FY 2011 Proposed Budget, $441,000 in non-personnel expense for contractual services is being added to the City Treasurer's budget to cover annual citywide banking services contracts with Bank of America and Bank of New York.

Citywide

Public Liability Adjustments

The May Revise reflects a reduction of $2.9 million to the City's Public Liability contribution. This adjustment is said to appropriately align the budgeted contribution amount with current year expenditures, and will reduce the Proposed Budget amount of $18 million to $15.1 million.

A review of actual revenue and expenditure activity since 2006 does not show a trend consistent with this reduced contribution level. However, the Public Liability Fund can and has received revenue recoveries or settlement payments in addition to General Fund contributions.

PUBLIC LIABILITY SUMMARY
(in millions)

Fiscal Year	Revenue	Expended	Encumb
2010*	$ 18.0	$ 21.6	$ 3.5
2009	23.4	18.5	4.6
2008	25.5	23.9	4.9
2007	25.6	23.2	4.6
2006	28.5	23.9	6.8
Five Year Avg	**$ 24.2**	**$ 22.2**	**$ 4.9**

*2010 Activity through 5/20/2010

Source 2006 - 2009: Simpler Info (Fund 81140)

In addition to the budgeted annual contribution, the City has established a Public Liability Reserve Fund, which currently totals $17.1 million. In the event the annual contribution is insufficient, reserve funding is available to ensure that all expenditure requirements are met. It is possible that use of the Public Liability Reserve may become necessary next fiscal year, because the annual contribution will be reduced.

Redistricting

The May Revise includes $500,000 in one-time expenditures for anticipated costs associated with the work of the 2010 Redistricting Commission. The May Revise notes that staff plans to monitor costs and return to Council if additional funds are needed. However, it should be clarified that per the City Charter, the Redistricting Commission, once formed, will develop a budget and present it to Council for consideration. The IBA believes that this level of funding

is reasonable and necessary to begin the work of the Commission, though additional funds may be requested at the time of the Commission's formal budget adoption.

It should be noted that the 2000 Redistricting Commission recommended that a liaison be appointed by the City Manager's Office prior to the hiring of the Commission Director. Per the Commission's recommendation, the liaison would assist with early operating decisions such as refining the budget and securing office space. In addition to including these funds in the final budget, we recommend the Council work with the Mayor to identify a liaison staff person (or persons representing the executive and legislative branches) to coordinate the initial efforts of the Commission. The 2000 Redistricting Commission recommended that the City Manager appoint a liaison by September.

Per the City Charter, the nomination period for the members of the Redistricting Commission shall commence on July 1 and the Presiding Judge shall appoint the Commission members no later than November 1. The Commission shall adopt a budget and submit it to the Presiding Judge within 60 days after the Commission members are appointed. If he or she approves the budget, it will then be forwarded to Council for consideration.

Debt Management

An additional $97,276 was budgeted in the Debt Management department. This amount is the net difference resulting from the following budget changes: 1) the elimination of 2.00 budgeted, unfunded Program Coordinators, 2) the addition of 2.00 Senior Management Analysts and 3) removal of funding for 1.00 budgeted, vacant Associate Economist. These changes more accurately reflect current staffing in the department.

Fire-Rescue

The May Revise includes an expense reduction of $92,103 and the elimination of 2.00 FTEs in the Fire-Rescue Department. The adjustments are related to efforts to realize efficiencies and cost savings by consolidating warehousing within City operations. The expense reduction is from the elimination of 1.00 FTE Fleet Buyer position in Fire-Rescue. 1.00 FTE Storekeeper II position will be transferred to Central Stores within Purchasing & Contracting. The Fire-Rescue Department will still support this position through a Service Level Agreement with Central Stores for services that will continue to be provided at Central Store 42. These adjustments are subject to the meet and confer process.

Review of Mayor's May Revise

Office of Homeland Security

Funding for Vacant Positions & Senior Analyst Management Position

In the IBA's Review of the FY 2011 Proposed Budget, the IBA highlighted that the zeroing out of salary relating to positions vacant as of March 2010 effectively removed General Fund support for grant funded positions within the OHS. In addition to this, a grant funded position authorized for filling mid-year FY 2010 was not reflected in the FY 2011 Proposed Budget. The absence of budget for these salaries would have jeopardized the receipt of grant funds, given matching fund requirements from the General Fund. The personnel expense adjustments in the Mayor's May Revision address this issue. An increase of $173,342 restores the budgeted salary for 1.00 FTE Admin Aide and 1.00 Senior Management Analyst that was removed during the budget process. An additional expense increase of $118,086 in the OHS budget will support the addition of 1.00 FTE Senior Management Analyst, with a relating increase in revenue from the receipt of grant funding for the position.

Support for Unified Disaster Council (UDC) Membership

An increase of $54,099 in the OHS budget in the May Revise is related to the restoral of budget for the payment of Unified Disaster Council (UDC) annual membership dues. In FY 2010, the City's membership payment was waived given the availability of County grant funding to fully support the membership costs. The $54,099 payment represents only a portion of the membership costs. The full cost will be offset by a County grant in FY 2011.

Police

Communications Equipment Adjustment

As a part of the December 2009 Approved Adjustments, data services were reduced by 10%, impacting maintenance contracts, on-site support, and equipment purchases, for a total reduction of $911,724. A portion of an additional reduction of $1.0 million in non-personnel expenses pertained to mobile phone expenses. The Police Department maintains that the May Revise communication equipment adjustment of $312,000 for hand held cellular phones and high speed modem is not related to the communications equipment reductions that were approved in December. The department holds that it will achieve the December approved savings, and that the $312,000 increase is a technical adjustment in the budget to replace funding previously transferred to the Department of Information Technology as a part of a previous year budget process.

Central Stores Consolidation

A $74,447 reduction in the May Revise for the Police Department is ascribed to the elimination of 1.00 FTE Storekeeper I. This position elimination is part of an effort to realize efficien-

cies and cost savings by consolidating warehousing within City operations. The Storekeeper I staffed Store 75, which will be closed as a part of the consolidation. Other Police Department units will have to absorb the duties of the Storekeeper I that will not be transferred to Store 1. This is specifically the case for the shipping and receipt of lab materials and equipment for officers that will no longer be centralized at Store 75. This adjustment is subject to the meet and confer process.

Police Recruits

As identified in the IBA Preliminary Review of the FY 2011 Proposed Budget, and confirmed by an April 28, 2010 memorandum from the Chief Financial Officer, the assumed salary savings from vacancies in the proposed Police Department budget did not account for Police Recruits that underfill sworn officer vacancies. In the memorandum, it was estimated that $3.5 million in personnel funding would have to be identified to support Police Recruit positions in the May Revise.

The May Revise includes $3.6 million in funding to support Police Recruit positions. The IBA has concerns regarding whether the $3.6 million adjustment will fully fund the salary and fringe benefits for current Police recruits.

Public Works

The Disability Services Program (3.00 FTEs) is being transferred from the Human Resources Department to the Public Works Department. The Disability Services Program Manager will report directly to Deputy Chief of Public Works who has confirmed that the nature of the program will not be changed. There is no budgetary impact associated with the transfer and analytical support staff currently provided by the Human Resources Department will be provided by a Senior Management Analyst in the Engineering & Capital Projects Department. Given its project focus, management believes the Program will be better aligned reporting directly to the Deputy Chief responsible for the implementation of public works projects.

Storm Water

The Convention Center de-watering expense has been budgeted in both the Convention Center Fund and the Storm Water Department. A transfer of $975,000 has been made from the Convention Center Fund to the Storm Water Department's Operating Fund for reimbursement of sewer charges paid for this project**.**

Non-General Fund Changes

City Planning and Community Investment

Facilities Financing

An additional $242,000 in revenue is being added to the Facilities Financing Fund related to reimbursable services to Park Planning and an increase in projected revenue from anticipated financing plan updates in FY 2011.

HUD Administration

Due to a larger CDBG entitlement from Housing and Urban Development (HUD), an additional $332,151 in both revenue and expenditures are being added to the HUD Administration Fund in order to maintain CDBG administration at 20% of the total FY 2011 entitlement, as recommended by the HUD audit.

Redevelopment Division

The Redevelopment Fund is adding 2.50 management intern positions at a cost of $64,604, which will be reimbursed by Redevelopment Agency tax increment revenues. These positions were mistakenly budgeted in the General Fund in the Proposed Budget.

Park and Recreation-MADs

The May Revise include adjustments to the Maintenance Assessment Districts (MADs) resulting in a revenue reduction of $472,031 reflecting the updated Consumer Price Index (CPI), and an expenditure increase of $160,408 to reflect needed expenditure adjustments, and the use of available carryover. Since the MADs FY 2011 Proposed Budget totals $36.58 million, these adjustments are not considered significant changes.

OneSD Support

Consistent with the IBA's Preliminary Report on the FY 2011 Proposed Budget, the May Revise reflects the transfer of 1.00 Senior Management Analyst from the OneSD Support Department to the Human Resources Department to support citywide training. This transfer was not completed prior to the issuance of the proposed budget and has now been properly reflected as planned, and increases the General Fund by $118,086, with a corresponding reduction to the OneSD Support Fund.

In addition, due to workload adjustments, 3.00 Program Managers will be added to oversee citywide support of the OneSD system (offset by the reduction of 4.00 Business System Analyst II positions). The Program Managers were approved to be exempted from Civil Service

and were included in the FY 2011 Salary Ordinance.

The net result of these budgetary changes is the reduction of two positions and increased costs of $62,115. OneSD Support funding is allocated to all City funds, and the General Fund contribution is approximately 59% of the total.

Emergency Medical Services (EMS)

The May Revise includes an expenditure adjustment of $561,261, a revenue adjustment of $737,296, and an increase of 4.00 FTE for the Emergency Medical Services (EMS) budget. In the IBA's Review of the FY 2011 Proposed Budget, the IBA noted that the FY 2011 Emergency Medical Services (EMS) Budget reflected a 19.00 FTE reduction that did not account for the addition of positions associated with the reorganization of the EMS personnel structure in accordance with the new Emergency Medical Services Contract between the City and SDMSE. The May Revise for Emergency Medical Services incorporates a net increase of 4.00 FTE with the reduction of 2.00 FTE paramedic positions, and the additions of 1.00 FTE Risk Manager, 2.00 FTE Fire Captains, and 3.00 FTE Firefighter IIs. With the addition of 4.00 FTE positions, commensurate reimbursement revenue from SDMSE has been added to support the positions in accordance with the EMS Contract between the City and SDMSE.

In the IBA Review of the FY 2011 Proposed Budget, the IBA reported that that we were unable to get more data from Fire-Rescue concerning the removal of $2.2 million in revenue from the FY 2011 Budget. Our Office has since learned that a $1.5 million reduction in the Charges for Current Services and a $687,142 reduction in the Other Revenue category was related to the removal of reimbursement revenue from the General Fund and Rural Metro, respectively. In the FY 2010 Budget, these reimbursements covered staff and Medic Unit costs borne within the EMS Fund, in accordance with former EMS agreements. With the reduction of $2.2 million in EMS personnel expenses in the FY 2011 Proposed Budget, the related $2.2 million in reimbursement revenue was removed. The May Revise revenue increase of $737,269 reduces this revenue reduction to $1.5 million.

Public Utilities

Assurance Funding – $16.1 million expenditure reduction

The Public Utilities operating budget is being reduced by $16.1M for the Assurance Fund - an expenditure line item related to Bid-to-Goal. The Department is removing assurance funding from the budget, because payouts for Bid-to-Goal depend on actual savings, and the savings are uncertain. Accordingly, during the budget process, it is difficult to project Bid-to-Goal savings and payouts that will occur in subsequent years.

FY 2009 program incentive payments have not been made as of the date of this report. Program audits must occur prior to such payments, and approval for these audits has not been

obtained from City Council. Additionally, the FY 2010 Bid-to-Goal program has not been approved to-date.

In removing the assurance funding from the operating budget, the intention is to utilize an equity account through which appropriate savings are accumulated – the Employee Efficiency Incentive Reserve (EEIR). The CFO has the authority, via the appropriations ordinance, to increase expenditure appropriations for the purpose of implementing Bid-to-Goal agreements. Although transparency regarding the budgeting of expenditures may be diminished, the budgeted EEIR balance would be displayed within the Revenue and Expense Statement. However, the EEIR will not be broken-out on the Revenue and Expense Statement until the FY 2012 budget is presented, as staff has indicated there are system limitations this late in the budget process.

Reduction in Non-Personnel Expenditures - $2.2 million expenditure reduction

Reduced vendor contract costs were obtained subsequent to development of the Mayor's Proposed FY 2011 Budget. Chemical expenditures are being reduced by $2.0 million, and costs related to meters are being reduced by $200,000.

Public Utilities Restructure - $2.5 million expenditure reduction, relating to 31.49 FTE

On July 1, 2009 the Metropolitan Wastewater Department and the Water Department were merged as one department, the Public Utilities Department. In order to create efficiencies, certain financial and other administrative functions from the former Water and Wastewater Departments have been consolidated. As part of the restructure of the Public Utilities Department, 31.49 FTE will be reduced from the FY 2011 budget in the Mayor's May Revision, resulting in a savings of $2.5 million.

Support for Customer Implementation System (CIS) – $9.8 million net expenditure reduction

An increase of $484,000 for 6.0 temporary FTE is related to the development of the new CIS, which will be integrated within the City's SAP system. An offsetting reduction of $10.2 million in expenses, including consultant contracts, hardware and infrastructure, is due to the shifting of the CIS budget to the Capital Improvement Program (CIP). The CIP for CIS will be $14.6 million.

Review of Mayor's May Revise

Environmental Services

Operations Station Lease Payment – $1.0 million revenue decrease

The General Fund makes annual lease payments for the use of the Miramar Place Operations Station, effectively reimbursing the Refuse Disposal Fund for its share of acquisition and improvement expenditures. The existing lease agreement for the General Fund repayment to the Refuse Disposal Fund will be recalculated and extended from FY 2013 to FY 2015. The annual payment will be reduced from $1.8 million to $800,000. The expenditure reduction in the General Fund was included in the Mayor's FY 2011 Proposed Budget. However, as noted in our preliminary report, there was no corresponding reduction to the Refuse Disposal Fund's revenues. This revision reduces the revenue to the Refuse Disposal Fund by $1 million.

Completion of Ridgehaven Facilities Improvements CIP – $184,000 expenditure decrease

Anticipated completion of this CIP in FY 2010 eliminates the need to budget for this project in FY 2011. FY 2011 expenditures will be decreased by $114,000, $52,000 and $18,000 in the Refuse Disposal Enterprise Fund, Recycling Enterprise Fund and Energy Conservation Program Fund, respectively.

Energy Efficiency and Conservation Block Grant (EECBG) – $316,000 revenue and expenditure increase

Expenditures and revenues in the Energy Conservation Program Fund budget will be increased. Grant revenues will be used to cover the costs of 3.0 limited FTE's – a Supervising Management Analyst, an Associate Management Analyst and a Project Officer. These positions will handle energy efficiency improvements for municipal buildings, residential energy retrofits and other EECBG components.

Addition of Program Manager – $179,000 expenditure increase

Energy-related responsibilities for this Energy Conservation Program Fund position include: monitoring Citywide energy management plans, overseeing grant funding, and contributing toward policy development.

Various Adjustments – $53,000 expenditure decrease

A $30,000 expenditure decrease in the Refuse Disposal Fund is attributable to a budgeted refuse packer that was purchased in FY 2010. Additionally, there are $23,000 in expenditure reductions that are clean-up items, resulting from the transition to the new SAP system.

Appropriated Reserve – $1.4 million expenditure increase

Appropriated reserves in the amount of $920,000 for the Refuse Disposal Fund and $480,000 for the Recycling Fund are being established to allow for unanticipated revenue shortfalls. The City Reserve Policy will include reference to these appropriated reserves when it is updated. It is anticipated that the revised City Reserve Policy will be presented to the Budget and Finance Committee in June 2010.

Review of Mayor's May Revise

General Services-Fleet Division

Lease Purchase Payment for Fire-Rescue

The General Services – Fleet budget changes reflected in the May Revision is a correction to properly reflect the transfer in and expenditure of funding from the Fire-Rescue Department for the annual lease-purchase financing payments related to several fire trucks purchased a few years ago. This does not reflect any sort of operational change.

QUALCOMM

The May Revise includes a $200,000 reduction in the TOT allocation to Qualcomm Stadium due to earthquake insurance no longer being required. A covenant to the 1996 Qualcomm Stadium revenue bonds required the City to maintain earthquake insurance. This insurance was specific to the Stadium bonds, and is above and beyond the insurance typically carried for City facilities. As a result of the Master Refunding Bonds, approved by Council on April 27, 2010, the requirement to maintain earthquake insurance has been eliminated, and the Risk Management Department has indicated that it is no longer necessary. The City will continue to carry existing property and other insurance on the Stadium, consistent with the coverage for other City facilities.

Tax Revenue Anticipation Notes (TRANs)

Estimated costs of issuance ($210,000) and interest expense ($3,434,670) for the FY 2011 TRANs total $3,644,670. It should be noted that approximately $2.2 million of the interest expense is related to a higher coupon (2.50%) on the TRANs that results in the City receiving an equivalent original issue premium. The original issue premium reduces the amount the City needs to borrow. As a total cost estimate for the FY 2011 TRANs was not available at the time the FY 2011 Proposed Budget was being prepared, management used budgeted total costs for the FY 2010 TRANs ($1,326,331) as an estimate for FY 2011. The difference between total FY 2010 costs and estimated FY 2011 costs is $2,318,339. In order to reflect the current estimate, revenue and expenditures in the Tax and Revenue Anticipation Note Fund have been increased by $2,318,339.

The Office of the Independent Budget Analyst

[SIGNED]

Andrea Tevlin
Independent Budget Analyst

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Attachment-City Council Budget Memos

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OFFICE OF THE INDEPENDENT BUDGET ANALYST REPORT

Date Issued: June 10, 2010 **IBA Report Number:** 10-47

City Council Docket Date: June 14, 2010

Item Number: 152

Approval of the Fiscal Year 2011 Budget

OVERVIEW

The IBA presented Report No. 10-43 "Fiscal Year 2011 Final Budget Report and Recommendations" to the Special Joint Meeting of the Committee on Budget and Finance and the City Council Committee of the Whole on May 26, 2010. This was the first of two Charter-required public hearings on the Mayor's Proposed Budget prior to final City Council budget decisions and approval, which is necessary by June 15 each year.

At the May 26 Special Joint Meeting, the Council moved to continue discussion of this item to the City Council meeting of June 14, 2010, and directed the Independent Budget Analyst to include additional options for resources, including $500,000 in funding proposed in the Mayor's May Revise for the Phyllis Place road connection study.

This report reviews outstanding FY 2011 budget issues as identified in IBA Report 10-43 and discussed on May 26th, and updates previously identified resource options. We have also provided as Attachment A, a memo issued by the CFO in response to Council requests, which lists expenditure reductions proposed by some departments in December but not taken. Finally, in Attachment B, we have listed all of the recommendations from the individual City Council budget priorities memos and reported the status of each. We will continue to follow up on these items and update their status through the annual review of the Council's Policy Matrix.

Attachment G

Our final recommendations for the FY 2011 budget are as follows:

1. Approve the Mayor's FY 2011 Proposed Budget released on April 15, 2010.
2. Approve the Mayor's May Revise to the FY 2011 Proposed Budget as presented in the COO's May 14th memorandum.
3. Approve $3.8 million in new resources as part of the FY 2011 Budget:
    a. Debt service savings on 2010A Lease Revenue Refunding Bonds of $1.2 million General Fund savings
    b. Reduction in the FY 2011 pension ARC as a result of SDCERS' May 28th action on "Substantially Equal" proposals of $2.6 million General Fund savings
4. Approve $62,000 in net new funding from the resources identified above for the City Auditor's FY 2011 Budget, to reflect the following Audit Committee recommendations:
    a. Add 0.50 Principal Auditor mid-year at a cost of $76,500
    b. Restore vacancy factor of $85,500
    c. Transfer Public Utilities funds of $100,000 to City Auditor to conduct water and wastewater audits
5. Approve the addition of the following items to the Park and Recreation FY 2011 Budget, totaling $199,700 in expenditures, offset by $199,700 in donations and other sources:
    a. La Jolla Children's Pool Park Ranger
    b. Restoration of Fire Pits
6. Appropriate the remaining new resources of $3,738,000 ($3.8 M discussed in Item 3 minus $62,000 in net costs for City Auditor's budget discussed in Item 4). Two options for the remaining $3.7 million are discussed below:

    Option 1-Restore in FY 2011 $3.0 M for Four Storm Drain Projects Proposed to be De-Appropriated in FY 2010 Year-End Actions; Put Remaining Funds in Reserves

    The FY 2010 Year-End Report proposes to eliminate the remaining current year deficit of $7.8 million through a combination of new one-time resources ($2.6 million) and de-appropriation of several capital projects ($5.2 million). $2.2 million of this amount has been determined by staff to have no negative impact on the related projects as they are either recently completed or near completion and no further funding is required. However, the four storm drain projects proposed to be de-appropriated in the Year-End report, which total $3.0 million, are deemed by staff to be critical. In the Year-End report, the CFO also recommends that the Council utilize $3.0 million, of the $3.7 million available, to re-appropriate funds to these four projects due to their critical nature. They recommend the remaining $700,000 go into the General Fund reserves.

Option 2- Establish an Appropriated Reserves of $3.7 M for FY 2011

The Appropriated Reserves (AR) is intended as a contingency for unanticipated, non-emergency needs identified during the year. Per the policy, the AR can also be used to alleviate revenue shortfalls or for funding one-time, high priority programs/activities. Proposals to use these funds can be brought forward by either the Mayor or the City Council and require approval (by resolution) by a majority of the City Council.

There is currently no AR included in the FY 2011 Budget. This new funding would be appropriated separately but would be considered as part of the City's overall General Fund reserves, when determining the reserve goal. This action would provide a small amount of flexibility for the City Council to address critical issues that may arise during the course of the fiscal year.

There are a number of outstanding issues which warrant creating an Appropriated Reserves with the funding available rather than appropriating it at this time including: the possibility of increased elections costs should ballot propositions be approved for the November 2010 ballot; potential revenue shortfalls- property tax revenues being of particular concern; potential mitigation of impacts of public safety reductions; and uncertainty of redistricting expenses to name a few. Additionally, if later in the year, alternatives have not been identified to address the storm drain projects, this funding could be reconsidered for that purpose.

The IBA recommends Option 2. Option 1 to appropriate $3.0 million to the four storm drain projects for FY 2011 is not recommended as this time. The IBA has suggested that the City Council may wish to request alternative projects for reduction as part of the Year-End Adjustments, or request additional review of the Storm Water capital projects to review the priority nature of the projects proposed for reinstatement. Regardless, actions to provide funding for these projects could be taken at a later date, and after the Council completes its review of the FY 2010 Year-End Adjustments. The FY 2010 Year-End Adjustments are expected to be docketed for a second public hearing and adoption on Monday, June 21.

Outstanding Budget Issues

Fire-Rescue Brownouts

Consideration of restoring browned-out Fire Engines was the only specific budget issue that was mentioned in a majority of the City Council budget priorities memos. Individual Council Members requested the Mayor to provide resource options to allow for consideration of the restoration of 1, 3, or 8 fire engines due to concerns about impacts on response times. To date the Mayor has not responded to this request. Restoration of 1, 3,

or 8 engines would require funding of $1.4 million, $4.2 million, and $11.5 million respectively. As discussed in our Final Report, we recommend no restorations at this time due to the tentativeness of the General Fund budget.

November 2010 Special Election Funding

On June 16th, the Rules Committee will consider ballot proposals for the November 2010 Special Election ballot. Pending the recommendation of the Rules Committee, ballots will have to be approved by the City Council by the end of July to meet a designated Registrar of Voters deadline for the November election.

Only $200,000 has been budgeted in the FY 2011 Proposed Budget within Citywide Program Expenditures for elections costs. Based on most recent estimates of the number of registered voters in Council Districts 6 and 8, the cost of the run-off election for the two Council Districts is estimated at approximately $42,000. The budgeted amount is sufficient to cover this cost, however, it is not sufficient to cover the costs if Council votes to place ballot proposals on the November ballot. The City Clerk estimates each five-page ballot proposal would increase election costs by $250,000.

We recommend that any ballot proposals approved by Council in July include a provision recommending a transfer of required funding from the General Fund reserves.

Other Resource Options

We presented the following additional General Fund resource options in our Final Report for Council consideration.

1. ***Elimination of free Hold Harmless Residential Refuse Collection Service- $432,000 savings*** (This figure has been revised since our Final Report to reflect a six-month implementation period)
2. ***Elimination of free Small Business Refuse Collection Service- $350,000 savings*** (This figure has also been revised to reflect a six-month implementation period.)
3. ***Park and Recreation fee increases- $123,000 new revenue*** (This item is scheduled to be heard by the Budget and Finance Committee on June 23, 2010.)
4. ***Additional 5% reduction to Supplies - $1.1 million savings.*** (Department budgets would need to be reviewed separately to determine impacts.)
5. ***Additional 5% reduction to Contracts- $5.8 million savings*** (Department budgets would need to be reviewed separately to determine impacts.)
6. ***Elimination of funding for Phyllis Place road extension study- $500,000*** (This item was included in the motion made by Council Member Frye on May 26, 2010 for consideration during final budget decisions.)

These items total $8.3 million in savings/new resources. We do not recommend these items as this time.

RECOMMENDATION

The IBA recommends City Council approval of Items 1-6 on page 2 of this report including Option 2 of Item 6. We further recommend that General Fund Appropriated Reserves be considered as the priority funding source to pay for additional election costs if and when the Council votes to place ballot propositions on the November ballot.

[SIGNED]
Elaine Duval
Fiscal & Policy Analyst

[SIGNED]
APPROVED: Andrea Tevlin
Independent Budget Analyst

Attachments:

A) Reduction Items Proposed by Departments December 2009, Not Taken
B) Recommendations from Individual City Council Budget Priorities Memos and Status

Attachment G

THE CITY OF SAN DIEGO

M E M O R A N D U M

DATE: June 9, 2010

TO: Honorable Members of the City Council

FROM: Mary Lewis, Chief Financial Officer Mary Lewis

SUBJECT: Expenditure Reductions from December 2009

This memorandum is in response to the request for additional information on the expenditure reductions that were proposed by departments for the December 2009 budget actions but not included in the FY 2010 Revised Budget or the FY2011 Proposed Budget.

In December 2009, the City Council passed two budget resolutions: the revision to the Fiscal Year 2010 Adopted Budget and the Fiscal Year 2011 General Fund Budget. In developing these budget actions, departments were asked to prepare proposed budget reductions that amounted to 27% of their *discretionary expenditures.* Discretionary expenditures are determined by excluding fixed costs, such as, pension, retiree health, workers' compensation, and debt service payments. Overall, City Council approved budget reductions that resulted in savings of 8% of total General Fund discretionary expenditures.

The follow information was discussed in the December 2009 budget presentations. The associated expenditure savings for each of these expenditure reduction options (that were not taken) are listed below.

Police

1. Eliminate Recruits and Sworn Officers - $55.5 million
   - Police Recruits – 80.00 FTE
   - Police Officer I – 249.00 FTE
   - Police Officer II – 242.00 FTE
   - Police Detective – 57.50 FTE
   - Police Lieutenant – 12.00 FTE
   - Police Sergeant – 57.50 FTE
2. Eliminate Retired Senior Volunteer Patrol Program - $556,202
3. Close Northwestern Area Command Station - $253,330
4. Eliminate Remaining Canine Units - $603,224
5. Eliminate 27.50 FTE High-Priority Civilian Positions - $1.6 million
6. Displace Homeless Outreach and Multi-Cultural Programs - $482,904

Fire-Rescue

1. Close 20 Fire Stations - $23.7 million
2. Reduce Firefighting Helicopters - $613,302
3. Eliminate Brush Management Program - $381,814
4. Reduce Lifeguards serving Pacific Beach and Mission Bay - $488,397
5. Scale back Boating Safety Program - $295,406
6. Eliminate Night Emergency Response Team (Lifeguard) - $506,185
7. Eliminate Metro Arson Strike Team - $501,401

Park & Recreation

1. Close 10 Recreation Centers - $913,296
2. Reduce Recreation Center hours from 40 to 30 a week - $810,742
3. Reduce all Pools to a 6-Month Schedule (April-Sept) - $1.3 million
4. Close 4 Swimming Pools (remaining 6 months) - $236,912
5. Close Mount Hope Cemetery to New Burials - $18,371
6. Cease all After-School and Teen Center Programs - $417,908
7. Reduce hours of Balboa Park Public Buildings - $61,742

Library

1. Close 11 Libraries - $3.1 million
2. Reduce Family and Adult Literacy Programs - $113,890
3. Reduce Funding for New Books - $101,473

Environmental Services

1. Eliminate Refuse Collection from Hold Harmless Customers - $865,000
2. Eliminate Refuse Collection from Small Businesses - $707,000

City Planning & Community Investment

1. Eliminate the Small Business Enhancement Program - $1.3M

Mary Lewis
Chief Financial Officer

ML/bb

cc: Honorable Mayor Jerry Sanders
Jan Goldsmith, City Attorney
Jay M. Goldstone, Chief Operating Officer
Wally Hill, Assistant Chief Operating Officer
Andrea Tevlin, Independent Budget Analyst
Kevin Casey, Director of Council Affairs
William Lansdowne, Chief of Police
Javier Mainar, Fire Chief
Stacey LoMedico, Park and Recreation Director
Deborah Barrow, Library Director
Chris Gonaver, Environmental Services Director

Fiscal Year 2011 City Council Budget Priority Memos

#	Fiscal Year 2011 City Council Budget Priority Memos	Status
1	Councilmember Sherri Lightner	
2	Explore options to restore browned-out fire engines	Resource options provided for consideration in IBA Reports #10-43 and #10-47
3	Provide year-round lifeguards at Torrey Pines City Beach	Resource options provided for consideration in IBA Reports #10-43 and #10-47
4	Oppose spending to amend Coastal Development Permit for year-round rope barrier at Children's Pool	On Monday, May 17, 2010, the City Council adopted resolutions requesting, among other things, that the Mayor seek amendment to the CDP to keep the rope barrier in place year-round.
5	Reinstate funding for fire pits	Donations allow for reinstatement, final budget action is needed during final decisions
6	Reclassify City Trails Manager position	Due to December 2009 reductions, the elimination of a Project Officer II resulted in demotion of incumbent to Senior Park Ranger. If the Council desires to reinstate a Project Officer II position to Park and Recreation, the salary for the position ranges from $77K to $93K, excludinge fringe benefits and non personnel costs.
7	Provide analysis on impact of library attendance due to hour reduction	IBA to request data from Library Director through COO
8	Cost recovery for fire false alarm fee	Being studied by Fire-Rescue, recommendations expected by December 2010
9	Cost recovery for police false alarm fee	Being studied by Police as part of a comprehensive review of all Police fees.
10	Cost recovery for inspections and gun dealer permits	Being studied by Police as part of a comprehensive review of all Police fees.
11	Corporate sponsorships	Being studied by PS&NS. Councilmembers Demaio/Lightner recently issued proposal.
12	Increase news rack permit fees for cost recovery of one full-time code compliance position	Newsrack Permit Fees increased from $10 to $15 on April 20, 2009, and covers the cost of 0.50 Code Compliance Officer. Further increases may be requested in the future to fund 1.00 Code Compliance Officer.
13	IBA to analyze revenue that could be collected from public educational institutions within the City from shared use of traffic, parking, or Fire-Rescue response services	
14	Utilize 4/10 or 4/10/5 work schedules where possible	Refer to COO for management review
	Councilmember Kevin Faulconer	
15	Implement Managed Competition	Negotiations underway
16	Continue growth of auditing functions	Additional auditor position recommended by Audit Committee, final budget action is needed during final decisions
17	Lift the Centre City Redevelopment project area CAP	Being studied. Preliminary actions heard by Redevelopment Agency on April 27, 2010; continued to June 22, 2010.
18	Freeze retiree healthcare costs	Retiree healthcare study expected July/August 2010; negotiations with labor groups to follow.
19	Continue monitoring public safety needs-look to restore browned-out fire engines	Resource options provided for consideration in IBA Reports #10-43 and #10-47
	Councilmember Todd Gloria	
20	Explore restoring browned-out fire engines by reviewing the following resource options:	
21	- Termination of Hold Harmless Agreements for refuse collection	Proposed for consideration by IBA in Final Report #10-43

Fiscal Year 2011 City Council Budget Priority Memos

#	Fiscal Year 2011 City Council Budget Priority Memos	Status
22	- Utilize unrestricted monies in Mission Bay Improvement Fund	Considered but rejected at this time due to project impacts
23	- Bring forward Parking Meter Utilization Plan	Rquest that management bring this plan forward
24	- Increase Entertainment Permit Fees	Being studied by Police as part of a comprehensive review of all Police fees.
25	- Implement Fire False Alarm Fee	Being studied by Fire-Rescue, recommendation expected by December 2010
26	- Bring forward a new proposal for a First Responder Service Fee	Being dicussed by Citizens Commission
27	Bring forward to Council updated Public Facilities Financing Plans	Refer to COO
28	IBA to analyze potential revenue by reinstating the Senior Planner Position for Historic Preservation	Being Studied by IBA
29	Utilize balance in Seized and Forfeited Assets Fund to restore Police Service Officers	Studied by IBA. Not an eligible expense, per federal guidelines.
30	Update of BPRs to Council	Scheduled for BFC July 14, update memo recently issued bu Business Office
31	IBA analysis on impacts to department contract spending due to elimination of carry-forward funds and zero-based review	Refer to CFO
32	Select revenue options for city to pursue	Being studied by Citizens Commission
	Councilmember Tony Young	
33	Adopt Structural Budget Deficit Elimination Plan	Guiding principles and timetable have been adopted by Council, Mayor to issue plan September 2010
34	Receive and act on recommendations of CRRECC	Recommendations expected in August 2010, will be brought to BFC, then Council
35	Merge City Treasurer's Audit Division with Office of the City Auditor	Being studied, Audit Committee to consider in July, awaiting City Attorney opinion
36	Continue "Priority Driven Budgeting" process	Department prioritization continues to be part of annual budget process
	Councilmember Carl DeMaio	
37	Include the City's retiree healthcare and infrastructure liabilities in deficit calculations	IBA will include as a scenario in next review of Five Year Outlook
38	Reform the City's pension, retiree health and deferred infrastructure liabilities	DROP neutrality study expected June 2010; lawsuit filed against SDCERS May 2010 regarding substantially equal sharing of investment losses; pension-related benefit reductions pending labor negotiations; retiree healthcare study expected July/August 2010; retiree healthcare negotiations with labor groups to follow completion of study.
39	Proceed with Managed Competition	Negotiations underway
40	Continue proposing performance audits	Work plan going to Audit Committee in July, numerous audits requested
41	Enhance Marketing Partnerships	Being studied by PS&NS. Councilmembers Demaio/Lightner recently issued proposal.
42	Eliminate Terminal Leave for all bargaining units	Ordinance amending terminal leave for POA, Local 127 and unrepresented employees adopted by Council April 20, 2010. Pending future negotiations for remaining bargaining units.
43	Reject tax and fee increases	
44	Improve small business efforts	Being studied by Citizens Commission

Fiscal Year 2011 City Council Budget Priority Memos

#	Fiscal Year 2011 City Council Budget Priority Memos	Status
	Councilmember Donna Frye	
45	Reallocate funds for Phyllis Place Road Connection Study to help offset cuts to public safety	Added to resource options list at request of CM Frye
46	Retain PSO and police support staff positions when funds available	Future budget issue as resources allow
47	Explore funding options to restore browned-out fire engines	Resource options provided in IBA Final Report for consideration
48	Identify funding for DROP Neutrality Study	Partial funding available in Citywide, refer to COO, contract approval for actuary expected to come to Council soon
49	Consolidate City Treasurer's Revenue Audit Program into the office of the City Auditor	Being studied, scheduled for Audit Committee June 14, awaiting City Attorney's Office memo
	Councilmember Marti Emerald	
50	IBA to review reductions made to management level positions and front-line worker positions and compare position reduction rates	IBA to request data from Personnel
51	IBA to conduct $100,000+ salary study	Completed and issued as IBA Report #10-46, May 25, 2010
52	Amend CCDC FY11 budget to include up to $750,000 for purchase and installation of six downtown public restrooms	Being studied by CCDC. FY 2011 Redevelopment Agency budget tentatively scheduled for adoption on June 21, 2010.
53	Review Employees/Residents Suggestions Memos	Some suggestions implemented, review continues
54	Audit consultant and other outside contracts	Refer to Auditor to consider in annual work plan
55	Explore revenue options to restore browned-out fire engines and police protection	Resource options provided for consideration in IBA Final Report
56	Reduce Community and Legislative Services Department by $2M and increase its transparency	Refer to Mayor and Director of Community and Legislative Services
57	IBA to review activities and structure of the RA to see if cost savings can be realized by consolidating City Redevelopment Department, CCDC and SEDC	Recommend allowing some time for implementation of new operating agreement reports and hiring of new executive director
	Council President Ben Hueso	
58	Additional funding for Community Plan Updates in general and for Otay Mesa and Barrio Logan	Future budget issue as resources allow
59	Support Deferred Capital/Deferred Maintenance funding plan- incorporate Guiding Principles	Scheduled for BFC June 23
60	Prioritize restoration of browned-out fire engines	Resource options provided in IBA Final Report
61	Restore Senior Management Analyst and Administrative Aide position in Office of Homeland Security	Included in Mayor's May Revise
62	Keep libraries open and maintain current hours of operation	Future budget issue as resources allow
63	Consider restoring youth services librarian positions in Otay Mesa/Nestor library	Future budget issue as resources allow
64	Allocate additional $125,000 to Silver Wing Neighborhood Park using DIF funds for Pequena Street storm drain system	Not recommended by Engineering staff

Fiscal Year 2011 City Council Budget Priority Memos

#	Fiscal Year 2011 City Council Budget Priority Memos	Status
65	Allocate $550,000 for Villa Montezuma improvements and restoration	The City Council could consider the reallocation of funding from existing capital projects or other budgeted programs, if it is determined that these requests for funding are of a higher priority. It is possible that these projects could be considered for deferred capital bond funding.
66	Allocate $900,000 for completion of Memorial Pool repairs	same as 65
67	Prioritize design and construction of Riviera del Sol Park	same as 65
68	Oppose Park and Rec Fee schedule that increases fees to programs and services	Scheduled for Budget and Finance Committee meeting of June 23
69	Make annual payments to pension as per the Guiding Principles	Current practice since FY06
70	Increase number of academies to increase police force	Future budget issue as resources allow
71	Maintain Mayoral and Council allocations for art and cultural district events	Mayor and Council TOT allocations currently maintained in FY 2011 Budget.

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(R-2010-868 REV.)

RESOLUTION NUMBER R- 305886

DATE OF FINAL PASSAGE JUN 29 2010

A RESOLUTION OF THE COUNCIL OF THE CITY OF SAN DIEGO ADOPTING THE FISCAL YEAR 2011 BUDGET, INCLUDING APPROVING THE MAYOR'S FISCAL YEAR 2011 PROPOSED BUDGET AND MAY REVISION.

WHEREAS, according to section 290(b) of Article XV of the City Charter, the City Council shall satisfy its obligations under Charter section 71 by holding a minimum of two public hearings prior to June 15 to consider the budget submitted by the Mayor; and

WHEREAS, prior to the June 15 deadline, and after at least two such public hearing have been held, the City Council shall pass a resolution that either approves the budget as submitted by the Mayor or modifies the budget in whole or part; and

WHEREAS, the Mayor's May revision to the Fiscal Year 2011 Proposed Budget was presented to the City Council at its meeting on May 18, 2010; and

WHEREAS, the Independent Budget Analyst's [IBA] Final Budget Report and Recommendations on the Fiscal Year 2011Budget was presented to a Special Joint Meeting of the Budget and Finance Committee and the City Council Committee of the Whole on May 26, 2010; and

WHEREAS, the Budget and Finance Committee and the City Council Committee of the Whole continued the discussion of the final budget modifications to the City Council meeting of June 14, 2010, and directed the Independent Budget Analyst to identify additional options for resources, and to include the $500,000 road connection study; NOW, THEREFORE,

(R-2010-868 REV.)

BE IT RESOLVED, by the Council of the City of San Diego that the Mayor's Fiscal Year 2011 Proposed Budget is hereby approved, including the Mayor's May Revision to the Fiscal Year 2011 Proposed Budget and recommendations one (1) through five (5) and recommendation six (6) option two (2) contained in the IBA Report on Approval of the Fiscal Year 2011 Budget No. 10-47 (IBA Report).

BE IT FURTHER RESOLVED, that the budget of the City Auditor is decreased to account for the six percent (6%) decrease in the salary and/or benefit of the City Auditor.

BE IT FURTHER RESOLVED, that the budget for Park and Recreation Department for the Children's Pool Park Ranger and Restoration of Fire Pits is increased by $199,700 from received donations (consistent with IBA recommendation five).

BE IT FURTHER RESOLVED, that $125,000 is reallocated from Otay Mesa DIF (Fund 400125) funding from the Pequena Storm Drain project to the Silver Wing Neighborhood Park project for security and ball field lighting, as requested in Council President Hueso's June 10, 2010 memorandum.

BE IT FURTHER RESOLVED, that the General Fund Revenue is amended to reflect CDBG allocations to the Mentor Protégé Program and Therapeutic Recreation Program, if necessary.

BE IT FURTHER RESOLVED, that the Budget Policy is to be amended to incorporate the IBA's suggestions to revise the Budget Monitoring process.

BE IT FURTHER RESOLVED, that any excess funds as a result of the recommendations set forth in the IBA report or provided by City Council shall be placed into the Appropriated Reserve.

BE IT FURTHER RESOLVED, that the Mayor's office is requested to present to the Budget and Finance Committee a proposal and report on the impact of a 5% reduction to supplies and contracts.

BE IT FURTHER RESOLVED, that the Budget and Finance Committee is requested to discuss the proposed elimination of free Hold Harmless Residential Refuse Collection Service and elimination of free Small Business Refuse Collection service.

BE IT FURTHER RESOLVED, that the Budget and Finance Committee is requested to review all CIPs funded by General Fund for additional savings and to recommend placing savings, if any, into the appropriated reserve for FY 2011 consistent with current policy.

BE IT FURTHER RESOLVED, that the City Clerk is hereby authorized and directed to return, as soon as practicable, the Mayor's Proposed Fiscal Year 2011 Budget, as modified as stated above, to the Mayor in accordance with section 290(b)(2)(A) of the Charter.

APPROVED: JAN I. GOLDSMITH, City Attorney

By 

Paul F. Prather
Deputy City Attorney

PF:sc:jb
06/01/2010
06/16/2010 REV.
Or.Dept:IBA
R-2010-868

Attachment H

(R-2010-868 REV.)

I hereby certify that the foregoing Resolution was passed by the Council of the City of San Diego, at this meeting of JUN 14 2010

ELIZABETH S. MALAND
City Clerk

By _____
Deputy City Clerk

Approved: 6-23-10
(date)

_____
JERRY SANDERS, Mayor

Vetoed: _____
(date)

_____
JERRY SANDERS, Mayor

Please note that this item was reconsidered pursuant to Charter Section 290 (b)(2)(B). On June 29, 2010, the City Council voted unanimously to override the Mayor's line item veto.

Pursuant to Charter Section 290 (b)(2)(C), this resolution as originally adopted by Council is the controlling document.

RECEIVED
CITY CLERK'S OFFICE
10 JUN 23 PM 4:58
SAN DIEGO, CALIF.

OFFICE OF MAYOR JERRY SANDERS
CITY OF SAN DIEGO

MEMORANDUM

Date: June 23, 2010

To: Elizabeth Maland, City Clerk

From: Mayor Jerry Sanders

Subject: Resolution R-2010868 Rev. Adopting the Fiscal Year 2011 Budget

---

I have reviewed the Resolution adopting the Fiscal Year 2011 Budget and I am line item vetoing the following line:

"BE IT FURTHER RESOLVED, that the Budget Policy is to be amended to incorporate the IBA's suggestions to revise the Budget Monitoring Process."

My reason for this action is that the City has established a transparent budget process with checks and balances and strong internal controls. Therefore, any changes to the current system should be subjected to a full public discussion to ensure transparency and accountability.

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Attachment I

(R-2011-89) S400 7/26

RESOLUTION NUMBER R- 306033

DATE OF FINAL PASSAGE AUG 03 2010

RESOLUTION OF THE COUNCIL OF THE CITY OF SAN DIEGO APPROVING THE STATEMENT OF BUDGETARY PRINCIPLES WITH RESPECT TO ADMINISTRATION BY THE MAYOR OF THE FISCAL YEAR 2011 BUDGET.

WHEREAS, in accordance with San Diego Charter sections 71 and 290, the City Council will adopt the Appropriation Ordinance in order to provide for the appropriation and expenditure of funds for the Fiscal Year 2011; and

WHEREAS, the Mayor and the City Council desire to provide for a more effective administration of the Fiscal Year 2011 budget; and

WHEREAS, the Independent Budget Analyst, in consultation with the Mayor, has prepared a Statement of Budgetary Principles (attached hereto as Exhibit A) which acknowledges the duties of the Mayor as Chief Budget Officer and Chief Fiscal Officer of the City and the City Council as sole legislative and lawmaking body of the City; NOW, THEREFORE,

BE IT RESOLVED, by the Council of the City of San Diego, as follows:

Section1. That the City Council hereby adopts the Statement of Budgetary Principles.

Section 2. That this resolution shall go into effect immediately upon passage of the Fiscal Year 2011 Appropriation Ordinance.

APPROVED: JAN I. GOLDSMITH, City Attorney

By _____
Paul F. Prather
Deputy City Attorney

PFP:jab
07/20/2010
Or.Dept:IBA
Attachment

I hereby certify that the foregoing Resolution was passed by the Council of the City of San Diego, at this meeting of JUL 26 2010.

ELIZABETH S. MALAND
City Clerk

By _____
Deputy City Clerk

Approved: 8.3.10 _____
(date) JERRY SANDERS, Mayor

Vetoed: _____ _____
(date) JERRY SANDERS, Mayor

FY 2011 STATEMENT OF BUDGETARY PRINCIPLES

WHEREAS, pursuant to section 265(b)(15) of the City Charter the Mayor is required to propose a budget to the Council and make it available for public view no later than April 15 of each year; and

WHEREAS, on April 15, 2010, the Mayor released the Fiscal Year 2011 Budget to the Council and to the public; and

WHEREAS, the Council has duly considered the Mayor's Fiscal Year 2011 Budget and discussed such budget at several public meetings beginning on April 30, 2010 and ending on May 26, 2010, and at such meetings members of the public were invited to comment on and ask questions about the Fiscal Year 2011 Budget; and

WHEREAS, Council members submitted their budget ideas on May 20, 2010; and

WHEREAS, on May 18, 2010, the Mayor delivered a supplementary budget report to the Council (referred to as the May Revision) making technical changes to the Fiscal Year 2011 Budget; and

WHEREAS, on May 26, 2010, the Joint Budget and Finance Committee and Council Committee of the Whole reviewed the Mayor's May Revision and the Report of the Independent Budget Analyst, dated May 24, 2010, entitled "Fiscal Year 2011 Final Budget Report and Recommendations", and recommended to the City Council adoption of the Mayor's Fiscal Year 2011 Budget, including certain amendments thereto; and

WHEREAS, on June 14, 2010 the Council approved the Fiscal Year 2011 Budget, together with the Mayor's May Revision, and budget modifications as recommended by the IBA, and forwarded the same to the Mayor for his consideration under Charter section 290(b)(2); and

WHEREAS, on June 23, 2010 the Mayor approved the Fiscal Year 2011 Budget, with a line-item veto to the Council's budget modifications, in accordance with Charter section 290(b)(2)(A); and

WHEREAS, on June 29, 2010 the Council voted to override the Mayor's line-item veto, as allowed under Charter section 290(b)(2)(B), and approved the Fiscal Year 2011 Budget, together with certain amendments including Council's budget modifications; and

WHEREAS, in accordance with Charter section 290(b)(2), on June 29, 2010 the Fiscal Year 2011 Budget became the controlling document for purposes of preparing the annual appropriation ordinance; and

WHEREAS, pursuant to Charter section 71 and 290(c), the Council is required to adopt an appropriation ordinance during the month of July to establish budgetary appropriations for the Fiscal Year 2011 Budget; and

WHEREAS, the Mayor and the Council acknowledge that the Fiscal Year 2011 Budget reflects the best estimate of the Mayor and the Council regarding projected revenues and expenditures and that such estimate is simply a financial plan that may require adjustments in view of the available resources; and

WHEREAS, this Statement of Budgetary Principles is intended to facilitate better communication on fiscal matters between the Council and the Mayor and to establish a framework for the administration by the Mayor of the Fiscal Year 2011 Budget in light of the respective duties of the Mayor as Chief Executive Officer and Chief Budget Officer of the City, and the duties of the Council as the legislative and policy setting body of the City, and in light of the obligation of public officials to keep the public apprised of the conduct of the City's financial affairs;

Accordingly, the Mayor and the Council hereby agree to adhere to the following budgetary principles for the Fiscal Year 2011 Budget:

Fiscal Year 2011 Budget---Communication

1. The Mayor, or his designee, will provide reports to the Council on a quarterly basis regarding the administration of the affairs of the City. These reports can be given verbally, and are intended to improve the flow of information between the Mayor, Council and public.

2. The Council President will provide time on the Council's agenda for the Report of the Mayor.

3. Under pre-defined criteria as set forth below, the Mayor will provide Council with prior written notice of the elimination of any program or service funded by the Fiscal Year 2011 Budget. The notice shall describe with reasonable specificity the budgetary and/or fiscal rationale supporting the elimination of the program or service, and the service level impact, if any.

4. The Mayor will also provide Council with prior written notice of a material or significant reduction in any program or service affecting the community based on the criteria set forth below. Such notice will consist of a memo from the Mayor to the Council and the City Clerk describing the budgetary and/or fiscal reasons supporting the change, and the likely

service level impact. Notwithstanding the forgoing, the Mayor need not give notice of any change or modification that results in a more efficient delivery of public services and that accomplishes the legislative intent.

Written notification of a service or program reduction will be triggered by criteria based on four categories of Fund Centers at the Group Level (as identified in the City's new Financial Accounting System) and the corresponding size of the proposed service reduction:

Fund Center/Group Level*	Up to $2.0M	$2.0M to $5.0M	$5.0M to $10.0M	$10.0 M Plus
Service Criteria Trigger	$200,000+	$500,000+	$1.0M+	$1.5M+

*As identified in the new financial accounting system (OneSD).

Notwithstanding anything herein to the contrary, the Mayor shall provide written notice to the Council, as part of the Auditor's reports as required by Charter Section 39, and also as part of the Mayor's next quarterly report to the Council, when the cumulative amount of Fiscal Year 2011 budgetary reductions undertaken for any reasons reaches 3% of the General Fund of the City, or 3% of any other Major Fund of the City (provided that any such reductions shall not cause the City to breach or violate any covenant or other obligation to which such Major Fund may be subject). Such notice shall describe the nature of the budgetary reductions, the fiscal reasons therefor, and the impact on City services, if any. For purposes of this paragraph, Major Fund of the City shall mean the Water Enterprise Fund, the Sewer Enterprise Fund, the Development Services Enterprise Fund, and the Airports Enterprise Fund.

Fiscal Year 2011 Budget---Appropriation Ordinance

1. Neither the Mayor nor the Council has unilateral authority to make changes to the spending authority contained in the Fiscal Year 2011 Budget.

2. The Mayor shall in good faith fulfill the legislative intent reflected in the adopted Fiscal Year 2011 Budget, including the appropriations reflected in the Fiscal Year 2011 Appropriation Ordinance. However, the Mayor has discretion to effectively and efficiently spend public monies, and shall not be obligated to spend all the money the Council has appropriated if there is a less costly means of accomplishing the Council's stated purposes.

3. The Council shall have no authority to make or adopt changes to the Fiscal Year 2011 Budget without first receiving a funding recommendation of the Mayor. The Mayor will provide such funding recommendation within 30 calendar days of the Council request, or such later period as contained

in the request of the Council. If the Mayor does not respond within the deadline, the Council, in consultation with the IBA, may make and adopt changes consistent with applicable Charter provisions.

4. In accordance with Charter sections 28 and 81, the Mayor has the authority to allocate Fiscal Year 2011 Budget appropriations within departments in order to best carry out the Council's legislative intent.

5. The Appropriation Ordinance implements the Fiscal Year 2011 Budget, as approved by the Council. The Appropriation Ordinance shall specify the spending authority by Department and by Fund, and all other conditions, authorizations and requirements appropriate therefore. The Appropriation Ordinance will include necessary budget delegation to carry out the business of the City; provided however, the Appropriation Ordinance will not include Policy directions.

6. The Council may restore a program or service which has been recommended for elimination or reduction by the Mayor by docketing and considering such action upon the request of four Council members.

The Statement of Budgetary Principles applies to departments and programs that are under the direction and authority of the Mayor, and shall not apply to offices independent of the Mayor. This Statement of Budgetary Principles is subject in all respects to the provisions of the City Charter.

(O-2011-1 REV.)
(COR. COPY)

ORDINANCE NUMBER O- 19976 (NEW SERIES)

DATE OF FINAL PASSAGE JUL 26 2010

AN ORDINANCE ADOPTING THE ANNUAL BUDGET FOR THE FISCAL YEAR 2011 AND APPROPRIATING THE NECESSARY MONEY TO OPERATE THE CITY OF SAN DIEGO FOR SAID FISCAL YEAR.

BE IT ORDAINED, by the Council of the City of San Diego, as follows:

SECTION 1. The budget for the expense of conducting the affairs of the City of San Diego for the Fiscal Year commencing July 1, 2010, and ending June 30, 2011 (Fiscal Year), heretofore prepared and submitted to this City Council by the Mayor and amended through the Mayor's Revision submitted May 14 , 2010, by recommendations from the Office of the Independent Budget Analyst, and by changes from the City Council, all of which was approved by Council on June 14, 2010, and on file in the Office of the City Clerk as Resolution No. R-305886 and the Mayor's veto and subsequent override of said veto by the Council on June 29, 2010, is hereby adopted as the Annual Budget for said Fiscal Year.

SECTION 2. There is hereby appropriated for expenditure out of the funds of said City for municipal purposes the amounts set forth in Attachment I and in the approved Capital Improvements Program Budget, which defines the legal levels at which the Chief Financial Officer (CFO), as designee of the Mayor, shall control operational and capital project spending.

I. GENERAL FUND

(A) The CFO is authorized and directed to deposit any revenues in excess of expenditures at Fiscal Year end to the General Fund Unappropriated Reserve.

(B) The CFO is authorized and directed to increase expenditure appropriations of the General Fund Appropriated Reserve from revenue in excess of expenditures at Fiscal Year end

and/or the General Fund Unappropriated Reserve for the purpose of achieving the 5% minimum General Fund Emergency Reserve balance at year end, as defined in the City's Reserve Policy.

(C) The CFO is authorized, upon adopted City Council resolution, to transfer appropriations from the General Fund Appropriated Reserve to other General Fund departments.

(D) The CFO is authorized to appropriate and expend interest earnings and/or original issue premium generated from the issuance and/or administration of Tax and Revenue Anticipation Notes for the purpose of funding expenditures related to their issuance, including interest costs.

(E) The provisions in the Library Ordinance, San Diego Municipal Code section 22.0228, restricting funding are hereby waived.

(F) The CFO is authorized to transfer appropriations for costs avoided in one department by a mutual agreement to incur them in another department.

(G) The CFO is authorized to increase and/or decrease revenue and expenditure appropriations for the purpose of implementing City Council approved economic development, business incentive and other programs that include the Business and Industry Incentive Program (Council Policy 900-12), the Housing Impact Fee Waiver–Enterprise Zones Program (Council Policy 900-12), the Small Business Enhancement Program (Council Policy 900-15), the Storefront Improvement Program (Council Policy 900-17), the Community Parking District Policy (Council Policy 100-18), and Mission Bay and Other Regional Park Improvements (San Diego Charter section 55.2b).

(H) The CFO is authorized to increase revenue and expenditure appropriations for the purpose of paying unanticipated Property Tax Administration fees to the County of San Diego.

II. SPECIAL REVENUE FUNDS

(A) Transient Occupancy Tax Fund (200205)

(1) The provisions in San Diego Municipal Code section 35.0128(a) restricting the use of Transient Occupancy Tax revenues are hereby waived.

(2) The provisions of Council Policy 100-03 (Transient Occupancy Tax), for specific activities funded by this ordinance, are deemed and declared to be complied with, by the adoption of this Ordinance. Notwithstanding the foregoing, the City Council hereby waives certain provisions of Council Policy 100-03, see Attachment II, for the entities set forth below:

Horton Plaza Theatres Foundation	B-1, B-2, and B-4

(3) The Mayor or his designee is hereby authorized to execute appropriate agreements for the conduct of activities associated with the allocations authorized by City Council for Fiscal Year 2011. It is the intent of the City Council that the Transient Occupancy Tax Fund appropriations be expended in accordance with Council Policy 100-03.

(B) Environmental Growth Funds (200110, 200111, 200109)

(1) It is the intent of the City Council that the Environmental Growth Fund(s) appropriations are to be expended for those purposes described in Charter section 103.1a. The provisions in the San Diego Municipal Code Section 63.30, as amended by Ordinance No. O-19159 dated March 17, 2003, are hereby waived.

(2) Any monies deposited in the Environmental Growth Fund(s) in excess of estimated revenue as described in Charter section 103.1a and any carryover monies from the previous fiscal year are hereby appropriated for the purpose for which the Environmental Growth Fund was created and may be expended only by City Council resolution. The City Council may, from time-to-time, for purposes of augmenting specified programs, elect to allocate additional monies to the

Environmental Growth Fund from sources other than those enumerated in Charter section 103.1a. In that event, those additional monies shall not be subject to any fractional allocation but shall be used solely and exclusively for the program purpose designated by City Council.

(C) Maintenance Assessment District Funds

(1) The CFO is authorized to transfer allocations from contributing Maintenance Assessment District Funds excess revenue or reserves to increase the appropriations to reimburse the Maintenance Assessment District Management Fund (Fund No. 200023) accordingly, in the event that actual expenses related to administration exceed budgeted levels.

(2) The CFO is authorized to appropriate any monies deposited in the Maintenance Assessment District Funds in excess of estimated revenue and any carryover monies from the previous fiscal year for which said Fund(s) was created.

(D) Zoological Exhibits Fund (Fund No. 200219)

The CFO is authorized to appropriate and expend unanticipated revenues or fund balance for the purpose of transferring funds to support zoological exhibits in accordance with Charter section 77A.

(E) Utilities Undergrounding Program Fund (Fund No. 200217)

The CFO is authorized to reallocate appropriations among the Utilities Undergrounding Program Fund's capital improvement project (AID00001) and the annual operating budget for costs associated with San Diego Gas and Electric provided that such reallocation does not increase or decrease the total Utilities Undergrounding Program Fund appropriations.

III. DEBT SERVICE FUNDS

General Obligation Bond Interest and Redemption Fund (Fund No. 300000)

There is hereby appropriated the current year's proceeds from the tax levy as required to pay debt service on the issuance of $25.5 million aggregate principal amount of General Obligation bonds authorized in an election held on June 5, 1990, by a favorable vote of more than two-thirds of all the voters voting on the proposition.

IV. CAPITAL PROJECTS FUNDS

(A) Any additions to or deletions from the Capital Improvements Program, as may be required, shall be made by City Council resolution provided funding is available for such action. The CFO is authorized to add maintenance projects funded elsewhere which are determined to be of a capital nature to the Capital Improvements Program.

(B) The CFO is authorized to close completed Capital Improvements Program projects and transfer unexpended balances to the appropriate Unallocated Reserve, Annual Allocation or Fund Balances as a result of the closure.

(C) Once an asset has been put in service, the CFO is authorized to transfer and appropriate a maximum of $200,000 per project not to exceed 10% of the project budget from Unallocated Reserves, Annual Allocations, earned interest or Unappropriated Fund Balances to Capital Improvements Program projects to support remaining project costs in excess of approved appropriations in order to complete and close the project.

(D) The CFO is authorized to make cash advances from the appropriate revenue source funds for the purpose of funding incidental and engineering costs of projects included in the long-range Capital Improvements Program Budget. Such advances shall be reimbursed to the respective Fund upon appropriation. In addition, the CFO is authorized and directed to advance funds as

required for grant funded projects based on earned grant revenue receivable. Advances will be returned upon the payment of the grant receivable.

(E) The CFO is authorized to reallocate revenue sources between Capital Improvements Program projects, in accordance with the restrictions placed on various revenues where the net reallocation does not result in a net increase to any of the revenue sources or project budgets.

(F) Facilities Benefit Assessment Funds and Development Impact Fee Funds (Fund Nos. 400080-400095, 400111-400136, 400097-400110)

(1) The CFO is authorized to modify individual project appropriations in accordance with City Council-approved Community Public Facilities Financing Plans provided funding is available for such action.

(2) The CFO is authorized to reallocate Development Impact Fee Funds (DIF) funded appropriations between City Council-approved projects to expedite the use of DIF funds in accordance with AB1600 requirements.

(3) The CFO is authorized to appropriate DIF funds for the purpose of transferring monies to the Redevelopment Agency of the City of San Diego (Agency) for reimbursable capital project expenditures as authorized by City Council Resolution No. R-300013 dated December 7, 2004 and the Redevelopment Agency Resolution No. R-03862. The transfers will be limited to availability of funds within DIF funds and to projects identified in the Centre City Public Facilities Financing Plan.

(4) The CFO is authorized to appropriate in the Facilities Benefit Assessment Funds (FBA) and DIF funds a sufficient and necessary amount to reimburse the administrative costs incurred by other City funds.

(G) Infrastructure Improvement Funds (400680-400688)

(1) Any carryover monies from the previous fiscal year in the Infrastructure Improvement Funds are hereby appropriated for the purpose of financing capital improvements and major maintenance of streetlights, sidewalks, traffic signals, libraries, parks and recreation facilities, and roadways, or any other general fund purposes or activities as identified by the Mayor or individual City Council Districts.

(2) Funds from the Infrastructure Improvement Funds may be transferred and appropriated upon the direction of the Mayor for purposes identified by the Mayor for the Mayor's Infrastructure Improvement Fund (Fund No. 400680) or by the City Council Districts for the individual Council District's Infrastructure Improvement Funds. Any request by the Mayor or individual City Council Districts to use funds from the Infrastructure Improvement Funds for programs or activities of external organizations requires an additional Council resolution.

(3) The CFO is authorized to add and establish capital improvement projects not currently in the Capital Improvements Program for purposes identified by the Mayor for the Mayor's Infrastructure Improvement Fund (Fund No. 400680) or by the City Council Districts for the individual Council District's Infrastructure Improvement Funds. The CFO is authorized to transfer any Infrastructure Improvement Funds deemed to be surplus in a project to the individual Infrastructure Improvement Fund.

V. ENTERPRISE FUNDS

(A) All Enterprise Funds are hereby appropriated for the purpose of providing for the operation, maintenance and development of their respective purposes.

(B) Reserve Funds are hereby appropriated to provide funds for the purpose for which the Fund was created. The CFO is hereby authorized to return to the source Fund monies deposited in Reserve Funds in excess of amounts required, consistent with the City's Reserve Policy.

(C) Water Utility Operating Fund (Fund No. 700011) and Metropolitan Sewer Utility Funds (Fund Nos. 700000 and 700001)

(1) The CFO may reallocate appropriations and associated encumbrances from any City Council approved budgeted project in the Capital Improvement Program to the Fund's annual operating budget for costs associated with extended environmental monitoring for re-vegetation. Such reallocation shall decrease the total appropriation and encumbrance for the project and increase the appropriation and encumbrance in the annual operating budget by an equal amount provided that the reallocation is no greater than 5% of the Capital Project Budget.

(2) The CFO is authorized to increase expenditure appropriations for the purpose of implementing the Metropolitan Wastewater Department and Water Department Memorandum of Understanding for Bid to Goal Public Contract Operations Agreements.

VI. INTERNAL SERVICE FUNDS

(A) The CFO is hereby authorized to distribute surplus retained earnings or excess contributions from various internal service funds back to appropriate contributing funds or between employee benefit-related internal service funds.

(B) Equipment Operating Fund (Fund No. 720000) and Equipment Replacement Funds

The CFO is hereby authorized to redistribute contributions among the Equipment Operating and Equipment Replacement Internal Service Funds or to advance funds between these internal service funds.

(C) Central Stores Fund (Fund No. 720040), Publishing Services Fund (Fund No. 720041), Equipment Operating Fund (Fund No. 720000), Equipment Replacement Funds, and Risk Management Administration Fund (Fund No. 720048)

The CFO is hereby authorized to appropriate expenditures from unanticipated revenues for the purpose of allowing for the uninterrupted provision of services.

VII. TRUST AND AGENCY FUNDS

These Funds are established to account for assets held by the City as an agent for individuals, private organizations, other governments and/or funds; for example, federal and state income taxes withheld from employees, 401(k) and deferred compensation plans, parking citation revenues, and employee benefit plans. The CFO is authorized and directed to establish the appropriate agency funds and to deposit and disburse funds in accordance with the respective agency relationships.

VIII. GRANT FUNDS

(A) Any appropriation of grant funds shall be made by City Council resolution and in accordance with the grant agreement.

(B) Community Development Block Grant Funds

(1) Community Development Block Grant (CDBG) Funds are appropriated for the purposes established by the grant provisions as approved and authorized by the City Council. All authorized but incomplete program activities and unexpended monies related thereto remaining in the CDBG Funds on June 30, 2011, shall be carried forward to future years for the purpose of completing said authorized activities in accordance with Council Policy 700-02 which includes the requirements to use funds within three years of allocation.

(2) The CFO is authorized, upon the direction of the respective City Council District, to allocate the Council District's reserves or reallocate appropriations from budgeted projects later determined ineligible to new or existing CDBG eligible projects.

(3) The CFO is authorized to transfer a maximum of $100,000 per capital project from fund reserves or excess program income to projects for eligible costs, such as engineering, in excess of previously approved appropriations.

SECTION 3. The Mayor is hereby authorized to execute appropriate initial and continuing contracts and agreements for the conduct of activities associated with the allocations authorized by City Council and in accordance with provisions of grant agreements.

SECTION 4. The CFO is authorized and directed to make inter-fund loans, including interest at the City's pooled rate of return, between funds to cover cash needs. These loans may, if appropriate, extend beyond the current Fiscal Year.

SECTION 5. All interest earnings generated by any fund which has been established pursuant to a legal or contractual requirement, externally imposed restriction, or by enabling legislation (including, but not limited to, the Appropriation Ordinance) shall remain in said fund solely for the purpose the fund was intended.

SECTION 6. All Funds, not otherwise contained herein, established by the City Council in previous fiscal years or during the current fiscal year, are appropriated for the purposes established by applicable laws and/or in accordance with provisions of agreements authorized by Council and for projects contained in the Council-approved Capital Improvements Program or authorized by Council resolution. The CFO is authorized and directed to appropriate and expend monies within the funds for services provided by those funds. The CFO is authorized and directed to return any

surplus monies to the contributing funds or, when the contributing funds cannot be legally determined, to the General Fund.

SECTION 7. The CFO is authorized and directed to transfer current and/or prior years' surplus monies within the Flexible Benefit/Management Benefit Programs' reimbursement funds after fiscal year end. Any remaining surplus monies (excluding flexible spending accounts) in the reimbursement funds may be transferred by the CFO to the Risk Management Administration Fund (Fund No. 720048) to be expended, up to the full forfeited amount, for programs which benefit City employees.

The CFO is authorized and directed to transfer surplus/reserves within other employee benefit funds or to reallocate these monies to other fringe benefit funds.

SECTION 8. The CFO is authorized and directed to make appropriate inter-fund transfers in accordance with the Annual Budget Document and estimated sources of revenue.

The CFO may transfer funds to related City entities in accordance with the Annual Budget Document and appropriate funding source rules and regulations.

SECTION 9. The CFO is authorized and directed to appropriate and expend donations in accordance with Council Policy 100-02 (City Receipt of Donations).

SECTION 10. All revenues generated consistent with the Public Trust pursuant to California Public Resources Code section 6306 in relation to operation of Mission Bay Park and Ocean Beach Park which are greater than expenditures for operations, maintenance and capital improvements during the fiscal year are hereby placed in a special fund to be used exclusively for past and future operations, maintenance and capital improvements and for past, current, and future expenditures uncompensated by past, current and future revenues derived from Mission Bay Park and Ocean Beach Park as required by agreements with the State of California. Unanticipated

revenues are hereby appropriated for said purposes and may be expended only by Council resolution or in accordance with projects contained in the Council-approved Capital Improvements Program.

All revenues generated by sovereign trust lands granted by the State of California to the City pursuant to California Public Resources Code section 6306 are hereby appropriated for purposes consistent with the Public Trust.

SECTION 11. All other revenues which are not appropriated by any other section of this ordinance, and which are in excess of budgeted revenue are hereby transferred by the CFO to legally established reserve fund(s) or account(s). However, in no event shall the total appropriations of all tax revenues as defined by article XIIIB of the California Constitution made pursuant to this ordinance exceed the City's legal limit.

The total appropriation is $2,756,277,473 a portion of which will be derived from proceeds of taxes as defined within article XIIIB of the California Constitution.

It is the intent of this ordinance to comply with article XIIIB of the California Constitution.

SECTION 12. The CFO is authorized and directed to modify appropriations in accordance with the Fiscal Year 2011 Tax Rate Ordinance as approved by Council. Further, the CFO is directed to modify the Annual Budget Document in accordance with the Tax Rate Ordinance.

SECTION 13. The CFO is authorized and directed to close obsolete or inactive funds; residual balances of such funds shall be returned to their source or, if the source cannot be determined, to the General Fund Unappropriated Reserve. The CFO shall periodically report fund closures to the City Council and recommend the appropriation of any residual balances.

SECTION 14. The CFO is hereby authorized to restrict from the departmental appropriations as set forth in Attachment I an amount sufficient to assure that, in the event there is a

shortfall in projected revenues, there are sufficient revenues to cover the remaining appropriations; provided that in the case that projected revenue estimates are met, the restricted funds may be released.

SECTION 15. It is the express intent of the City Council that, notwithstanding anything to the contrary herein, any economic benefit, savings, or effect of this ordinance shall not be used, directly or indirectly, to fund, support in any way, or ratify any employment or retirement benefit determined to be illegal by a court of law.

SECTION 16. The powers of the City Council not delegated to the Mayor and CFO, as specifically set forth herein, are reserved to the Council in accordance with the terms of the Charter.

SECTION 17. That a full reading of this ordinance is dispensed with prior to its passage, a written or printed copy having been available to the City Council and the public prior to the day of its final passage.

SECTION 18. This ordinance is declared to take effect and be in force immediately upon its passage after two public hearings pursuant to the authority contained in Charter sections 71, 275, and 295.

SECTION 19. The Mayor shall have no veto power over this ordinance pursuant to Charter section 280(a)(4).

APPROVED: JAN I. GOLDSMITH, City Attorney

By _____
Paul F. Prather
Deputy City Attorney

PFP:jab
07/06/10
07/15/10 COR. COPY
07/26/10 REV.
Or.Dept: Mayor
Attachments

Attachment J

ATTACHMENT I
Fiscal Year 2011 Operating and Capital Appropriations

OPERATING APPROPRIATIONS	Salary & Wages	Fringe & Non-Personnel	FY 2011 Appropriation
General Fund			
Administration	$ 1,142,651	$ 1,229,526	$ 2,372,177
Business Office	$ 519,850	$ 637,833	$ 1,157,683
City Attorney	$ 23,666,594	$ 18,217,889	$ 41,884,483
City Auditor	$ 1,633,127	$ 2,128,053	$ 3,761,180
City Clerk	$ 2,266,053	$ 2,497,410	$ 4,763,463
City Comptroller	$ 5,399,539	$ 4,680,511	$ 10,080,050
City Planning & Community Investment	$ 4,532,983	$ 9,048,660	$ 13,581,643
City Treasurer	$ 5,691,440	$ 12,380,448	$ 18,071,888
Citywide Program Expenditures	$ -	$ 40,689,835	$ 40,689,835
Community & Legislative Services	$ 2,890,568	$ 3,092,971	$ 5,983,539
Council Administration	$ 1,053,545	$ 872,442	$ 1,925,987
Council District 1	$ 466,134	$ 574,548	$ 1,040,682
Council District 2	$ 445,309	$ 558,166	$ 1,003,475
Council District 3	$ 534,284	$ 588,815	$ 1,123,099
Council District 4	$ 472,111	$ 627,358	$ 1,099,469
Council District 5	$ 478,800	$ 568,741	$ 1,047,541
Council District 6	$ 503,113	$ 468,995	$ 972,108
Council District 7	$ 514,076	$ 592,804	$ 1,106,880
Council District 8	$ 524,691	$ 590,619	$ 1,115,310
Debt Management	$ 1,246,187	$ 984,472	$ 2,230,659
Department of IT	$ -	$ 18,993,847	$ 18,993,847
Development Services	$ 2,950,172	$ 3,057,759	$ 6,007,931
Engineering & Capital Projects	$ 35,342,027	$ 31,182,158	$ 66,524,185
Environmental Svcs	$ 7,607,516	$ 24,954,130	$ 32,561,646
Ethics Commission	$ 514,568	$ 382,295	$ 896,863
Financial Management	$ 2,277,305	$ 1,938,376	$ 4,215,681
Fire-Rescue	$ 91,771,528	$ 90,130,395	$ 181,901,923
General Fund Appropriated Reserve	$ -	$ 4,101,681	$ 4,101,681
General Services	$ 16,864,276	$ 46,453,167	$ 63,317,443
Human Resources	$ 1,049,427	$ 874,146	$ 1,923,573
Library	$ 14,614,809	$ 19,437,530	$ 34,052,339
Mayor & COO	$ 411,988	$ 341,985	$ 753,973
Office of Homeland Security	$ 883,220	$ 872,695	$ 1,755,915
Office of the Assistant COO	$ 185,001	$ 126,819	$ 311,820
Office of the Chief Financial Officer	$ 307,355	$ 606,278	$ 913,633
Office of the IBA	$ 959,941	$ 658,846	$ 1,618,787
Park & Recreation	$ 29,153,585	$ 54,373,286	$ 83,526,871
Personnel	$ 3,656,159	$ 2,983,365	$ 6,639,524
Police	$ 205,532,721	$ 179,311,628	$ 384,844,349
Public Works	$ 438,978	$ 561,034	$ 1,000,012
Purchasing & Contracting	$ 1,930,484	$ 1,734,543	$ 3,665,027
Real Estate Assets	$ 1,986,558	$ 2,525,397	$ 4,511,955
Storm Water	$ 6,180,281	$ 29,003,158	$ 35,183,439
Water	$ -	$ 1,994,583	$ 1,994,583
General Fund Total	**$ 478,598,954**	**$ 617,629,197**	**$ 1,096,228,151**

OPERATING APPROPRIATIONS (continued)	Salary & Wages	Fringe & Non-Personnel	FY 2011 Appropriation
Debt Service and Tax Funds			
Public Safety Communication Bonds	$ -	$ 2,318,785	$ 2,318,785
Tax and Revenue Anticipation Notes Fund	$ -	$ 3,644,670	$ 3,644,670
Debt Service and Tax Funds Total	**$ -**	**$ 5,963,455**	**$ 5,963,455**
Special Revenue Funds			
Automated Refuse Container Fund	$ -	$ 500,000	$ 500,000
Concourse and Parking Garages Operating Fund	$ 118,624	$ 3,413,898	$ 3,532,522
Convention Center Expansion Administration Fund	$ -	$ 30,000	$ 30,000
Convention Center Expansion Project Fund	$ -	$ 14,873,088	$ 14,873,088
Environmental Growth Fund 1/3	$ -	$ 4,168,806	$ 4,168,806
Environmental Growth Fund 2/3	$ -	$ 8,246,882	$ 8,246,882
Facilities Financing Fund	$ 883,209	$ 1,349,165	$ 2,232,374
Fire and Lifeguard Facilities Fund	$ -	$ 1,673,157	$ 1,673,157
Fire/Emergency Medical Services Transport Program Fund	$ 2,063,553	$ 2,484,731	$ 4,548,284
Gas Tax Fund	$ -	$ 21,627,310	$ 21,627,310
HUD Programs Administration Fund	$ 975,831	$ 1,874,735	$ 2,850,566
Information Technology Fund	$ 1,273,051	$ 2,240,843	$ 3,513,894
Local Enforcement Agency Fund	$ 325,557	$ 545,976	$ 871,533
Los Penasquitos Canyon Preserve Fund	$ 109,430	$ 111,657	$ 221,087
Maintenance Assessment District (MAD) Funds*	$ 1,447,441	$ 35,354,153	$ 36,801,594
Mission Bay/Balboa Park Improvement Fund	$ -	$ 5,108,416	$ 5,108,416
New Convention Facility Fund	$ -	$ 3,405,278	$ 3,405,278
OneSD Support Fund	$ 1,701,176	$ 15,583,487	$ 17,284,663
PETCO Park Fund	$ 106,559	$ 17,039,966	$ 17,146,525
Police Decentralization Fund	$ -	$ 7,942,828	$ 7,942,828
Prop 42 Replacement - Transportation Relief Fund	$ -	$ 13,312,980	$ 13,312,980
QUALCOMM Stadium Operations	$ 1,987,139	$ 12,547,029	$ 14,534,168
Redevelopment Fund	$ 2,009,572	$ 1,624,448	$ 3,634,020
Seized & Forfeited Assets Fund	$ -	$ 2,066,061	$ 2,066,061
Serious Traffic Offenders Program Fund	$ -	$ 1,200,000	$ 1,200,000
Storm Drain Fund	$ -	$ 6,046,746	$ 6,046,746
Transient Occupancy Tax Fund	$ 622,967	$ 59,631,722	$ 60,254,689
TransNet Extension Administration & Debt Fund	$ -	$ 223,546	$ 223,546
TransNet Extension Congestion Relief Fund	$ -	$ 2,031,579	$ 2,031,579
TransNet Extension Maintenance Fund	$ -	$ 6,639,316	$ 6,639,316
Trolley Extension Reserve Fund	$ -	$ 1,183,484	$ 1,183,484
Underground Surcharge Fund	$ 387,529	$ 76,866,740	$ 77,254,269
Wireless Communications Technology Fund	$ 3,139,416	$ 6,559,819	$ 9,699,235
Zoological Exhibits Fund	$ -	$ 8,024,409	$ 8,024,409
Special Revenue Funds Total	**$ 17,151,054**	**$ 345,532,255**	**$ 362,683,309**
Enterprise Funds			
Airports Fund	$ 889,960	$ 2,456,199	$ 3,346,159
Development Services Fund	$ 18,327,427	$ 22,817,432	$ 41,144,859

*Maintenance Assessment District (MAD) Funds are listed in the Maintenance Assessment District Appropriations section.

Attachment J

OPERATING APPROPRIATIONS (continued)	Salary & Wages	Fringe & Non-Personnel	FY 2011 Appropriation
Enterprise Funds (continued)			
Golf Course Fund	$ 3,757,037	$ 10,526,224	$ 14,283,261
Metropolitan Sewer Utility Funds	$ 54,291,853	$ 291,660,825	$ 345,952,678
Recycling Fund	$ 5,378,713	$ 14,365,333	$ 19,744,046
Refuse Disposal Fund	$ 8,486,449	$ 25,974,005	$ 34,460,454
Water Utility Operating Fund	$ 38,611,408	$ 386,483,310	$ 425,094,718
Enterprise Funds Total	**$ 129,742,847**	**$ 754,283,328**	**$ 884,026,175**
Internal Service Funds			
Central Stores Fund	$ 760,903	$ 23,099,568	$ 23,860,471
Energy Conservation Program Fund	$ 971,753	$ 1,425,155	$ 2,396,908
Fleet Services Operating Fund	$ 13,266,402	$ 37,922,749	$ 51,189,151
Fleet Services Replacement Fund	$ -	$ 14,799,955	$ 14,799,955
Publishing Services Fund	$ 870,283	$ 4,973,670	$ 5,843,953
Risk Management Administration Fund	$ 4,201,967	$ 5,464,080	$ 9,666,047
Internal Service Funds Total	**$ 20,071,308**	**$ 87,685,177**	**$ 107,756,485**
TOTAL OPERATING APPROPRIATIONS	**$ 645,564,163**	**$ 1,811,093,412**	**$ 2,456,657,575**

CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS		FY 2011 Appropriation
Airports		
AAA00001	Montgomery Field	$ 950,000
AAA00002	Brown Field	$ 850,000
	Airports Total	**$ 1,800,000**
Environmental Services		
AFA00001	Minor Improvements to Landfills	$ 250,000
AKC00001	Groundwater Monitoring Network	$ 250,000
S00682	Arizona Street Landfill Closure and Modifications	$ 60,000
S00774	West Miramar - Phase 2	$ 1,700,000
S00776	South Chollas Landfill	$ 40,000
S01074	West Miramar Refuse Disposal Facility - Phase 2	$ 300,000
S01084	Unclassified Disposal Site Closure	$ 75,000
S01088	Future Waste Mgmt Disposal & Processing Facilities	$ 1,750,000
	Environmental Services Total	**$ 4,425,000**
Fire-Rescue		
S10119	North Pacific Beach Lifeguard Station	$ 550,000
	Fire-Rescue Total	**$ 550,000**
General Services		
AIA00001	Minor Bike Facilities	$ 100,000
AID00001	Utilities Undergrounding Program	$ 7,500,000
AID00002	Transportation Grant Match	$ 755,000
AID00003	Five Year CIP Planning	$ 50,000
AIE00001	Bridge Rehabilitation	$ 270,000
AIG00001	Median Installation	$ 400,000
AIH00001	Installation of City Owned Street Lights	$ 100,000
AIK00001	New Walkways	$ 1,041,000
AIK00002	School Traffic Safety Improvements	$ 200,000

CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS (continued)		FY 2011 Appropriation
General Services (continued)		
AIL00001	Traffic Calming	$ 300,000
AIL00002	Install T/S Interconnect Systems	$ 300,000
AIL00004	Traffic Signals - Citywide	$ 430,000
AIL00005	Traffic Signals Modification	$ 850,000
AIL00010	Replace Obsolete T/S Controllers	$ 75,000
S00613	Torrey Pines Improvements Phase I	$ 300,000
S00721	Sports Arena Blvd-Rosecrans to Midway	$ 250,000
S00724	Otay Mesa Truck Route Phase 3	$ 200,000
S00731	State Route 15 Bikeway Study	$ 50,000
S00733	Cherokee Traffic Calming	$ 240,000
S00851	State Route 163/Friars Road	$ 2,500,000
S00856	El Camino Real - Half Mile to Via De La Valle	$ 500,000
S00859	Carmel Valley Road Enhancement Project	$ 25,000
S00864	Streamview Drive Improvements	$ 200,000
S00865	Aldine Drive and Fairmount Drive Slope Restoration	$ 700,000
S00871	West Mission Bay Drive Bridge Over San Diego River	$ 100,000
S00878	Mira Sorrento Place-Scranton to Vista Sorrento	$ 60,000
S00907	Linda Vista Rd at Genesee Intersection Improvement	$ 150,000
S00913	Palm Avenue Roadway Improvements	$ 630,000
S00915	University Avenue Mobility Project	$ 300,000
S00921	Cherokee Street Improvements	$ 480,000
S00922	35th & 34th at Madison Avenue Improvements	$ 250,854
S00935	North Torrey Pines Road Bridge/ Los Penasquitos	$ 88,000
S00958	San Diego River Multi-Use Path	$ 1,140,000
S00985	25th Street Renaissance Project	$ 125,000
S10015	Torrey Meadows Drive Overcrossing	$ 6,148,447
S10042	Fitting Facility Expansion	$ 500,000
S11028	Saturn Blvd Roadway Improvements	$ 100,000
S11033	Holly Dr. Street Improvements	$ 900,000
S11035	Park Blvd Bicycle Facility	$ 75,000
S11036	Pacific Highway Bicycle Route	$ 10,000
S11037	Congress Street Bicycle Facility	$ 50,000
S11038	Congress St/San Diego Ave Bicycle Facility (T-5)	$ 50,000
S11039	Grandee Pl & Pomerado Rd Traffic Signal	$ 200,000
S11040	Bernardo Trail Dr & Pomerado Rd TS	$ 200,000
S11042	I-805/Home Avenue Ramp Improvements	$ 250,000
S11043	Market St -Euclid Ave to 54th St- Improvements	$ 240,000
S11044	Berger Ave Sidewalk & Curb Ramps	$ 225,000
S11045	Pacific Hwy Obstructed Curb Ramp Barrier Removal	$ 900,000
S11046	SR-94/Euclid Ave Interchange Improvements	$ 425,000
S11047	Camino Del Norte Sidewalk	$ 100,000
S11048	Pacific Beach Obstructed Curb Ramp Barrier Removal	$ 50,000
S11049	North Park Obstructed Curb Ramp Barrier Removal	$ 200,000
S11050	College Ave Obstructed Curb Ramp Barrier Removal	$ 140,000
	General Services Total	**$ 31,423,301**
Library		
S00800	San Carlos Branch Library	$ 63,000
S00804	Mission Hills Branch Library	$ 170,000
	Library Total	**$ 233,000**

Attachment J

CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS (continued)		FY 2011 Appropriation
Park & Recreation		
AEA00001	Torrey Pines Golf Course	$ 300,000
AEA00002	Balboa Park Golf Course	$ 300,000
AEA00003	Mission Bay Golf Course and Practice Center	$ 300,000
AGF00004	Mission Bay Improvements	$ 872,678
AGF00005	Regional Park Improvements	$ 2,500,000
S00605	Famosa Slough Salt Marsh Creation	$ 25,000
S00611	Old Mission Dam Preservation	$ 170,000
S00632	Balboa Park Golf Course Irrigation System	$ 2,000,000
S00634	Hilltop Community Park Development Phase 1	$ 450,614
S00646	Carson Elementary School Joint Use	$ 5,000
S00652	Rancho Encantada Park #2	$ 253,000
S00659	Carmel Grove Mini Park Play Area Upgrade	$ 52,858
S00678	Birney Elementary School Joint Use	$ 80,000
S00754	Montgomery Waller Community Park	$ 80,000
S00756	Azalea Neighborhood Park	$ 13,828
S00820	Talmadge Street Improvements	$ 100,000
S00826	El Cajon Boulevard Streetscape Improvements	$ 100,000
S00970	Memorial Pool Improvements	$ 750,000
S00973	Montgomery Academy Joint Use Improvements	$ 120,000
S00992	Central Avenue Mini Park Acquisition/Development	$ 300,000
S10031	Views West Neighborhood Park ADA Upgrades	$ 350,000
S10032	Rancho Penasquitos Monument Signs	$ 42,000
S10035	Pomerado Rd Median Improvements-n/o of R Bernardo	$ 125,000
S10037	Camino Santa Fe Median Improvements	$ 30,000
S10038	Del Mar Terrace Street Improvements	$ 165,000
S10039	Carmel Country Road Median Improvements	$ 65,000
S10040	North Park/Main Street Sidewalk Improvements	$ 25,000
S10054	Switzer Canyon/30th Street Bridge Enhancement Prgm	$ 5,000
S10080	Marshall Elementary School Joint Use Improvement	$ 700,000
S11006	Torrey Hills SDG&E Easement Enhancement	$ 300,000
S11007	Bird Rock Median Lighting	$ 229,000
S11008	Mission Hills Historic Street Lighting	$ 156,243
S11009	Torrey Highlands Community ID and Enhancement	$ 150,000
S11010	Mission Bay Golf Course Renovation/Reconstruction	$ 460,000
S11011	Tierrasanta Community Park Sports Field Lighting	$ 150,000
S11012	Rancho Bernardo Community Park-Sports Field Lights	$ 700,000
S11013	San Ysidro Athletic Area & Larsen Field Lighting	$ 750,000
S11016	Del Mar Trails Park Play Area Upgrades	$ 596,366
S11017	Windwood II Mini Park Play Area Upgrades	$ 480,858
S11018	Lake Murray Community Park Play Area Expansion	$ 62,000
S11019	Mountain View Neighborhood Park Area Upgrades	$ 775,000
S11020	Torrey Highlands Park Play Area Upgrades	$ 602,072
S11030	Gompers Neighborhood Park- Play Area Upgrades	$ 490,000
S11051	Silver Wing Neighborhood Park Sports Fld & Sec Lgt	$ 295,000
	Park & Recreation Total	**$ 16,476,517**

CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS (continued)		FY 2011 Appropriation
Public Utilities		
ABJ00001	Water Pump Station Restoration	$ 7,715,484
ABL00001	Standpipe and Reservoir Rehabilitations	$ 96,056
ABO00001	Metro Treatment Plants	$ 4,600,000
ABP00001	Pump Station Restorations	$ 200,000
ABP00002	Metropolitan System Pump Stations	$ 337,459
AJA00001	Sewer Main Replacements	$ 68,800,000
AJA00002	Pipeline Rehabilitation	$ 5,000,000
AJA00003	Unscheduled Projects	$ 2,200,000
AJB00001	Metropolitan Waste Water Department Trunk Sewers	$ 14,617,329
AKA00001	Corrosion Control	$ 500,000
AKA00002	Pressure Reduction Facility Upgrades	$ 300,000
AKB00002	Freeway Relocation	$ 50,000
AKB00003	Water Main Replacements	$ 72,565,217
L10000	Metro Facilities Control Systems Upgrade	$ 5,200,000
S00003	Torrey Pines Road/La Jolla Blvd Main Replacement	$ 2,183,998
S00019	Harbor Drive Pipeline	$ 454,603
S00030	Otay Water Treatment Plant Upgrade & Expansion	$ 1,040,000
S00050	Water Department Security Upgrades	$ 1,899,999
S00083	Miramar Pipeline Monitoring & Reinspection	$ 275,176
S00303	Pump Station Upgrades Group I North County	$ 2,138,000
S00308	Pump Station 84 Upgrade & Pump Station 62 Abandon	$ 2,100,000
S00309	NCWRP Sludge Pump Station Upgrade	$ 319,976
S00315	Point Loma Grit Processing Improvements	$ 8,000,000
S00322	MBC Biosolids Storage Silos	$ 1,600,000
S00324	North City Water Reclamation Plant EDR Upgrade	$ 335,000
S00331	Balboa Avenue Trunk Sewer	$ 1,400,000
S00332	Montezuma Trunk Sewer	$ 200,000
S00334	USIU Trunk Sewer	$ 5,920,000
S00336	Harbor Drive Trunk Sewer Replacement	$ 4,000,000
S00337	Sewer Pump Station 41 Rehabilitation	$ 879,000
S10004	Water Group Job 790	$ 698,783
S10010	Recycled Water System Upgrades	$ 250,000
S10055	Lindbergh Field 16" Cast Iron Main Replacement	$ 758,045
S11021	University Ave Pipeline Replacement	$ 503,289
S11022	Upas Street Pipeline Replacement	$ 156,000
S11023	MOC Building	$ 3,000,000
S11024	Miramar Clearwell Improvements	$ 3,640,000
S11025	Chollas Building	$ 2,000,000
S11026	Montezuma Pipeline/Mid-City Pipeline Phase II	$ 246,480
S11027	Otay 1st / 2nd Pipelines Abandon - Highland East	$ 63,250
S11100	CIS ERP Implementation	$ 14,636,632
	Public Utilities Total	**$ 240,879,776**
QUALCOMM Stadium		
ABG00001	QUALCOMM Stadium	$ 750,000
	QUALCOMM Stadium Total	**$ 750,000**

Attachment J

CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS (continued)			FY 2011 Appropriation
Real Estate Assets			
S11034	Evan V. Jones Parkade Parking Equipment Upgrade	$	450,000
	Real Estate Assets Total	**$**	**450,000**
Storm Water			
ACA00001	Emergency Drainage Projects	$	185,304
ACC00001	Watershed CIP	$	1,300,000
S00969	Carmel Country Road Low Flow Channel	$	712,000
S11001	34th Street Storm Drain	$	75,000
S11002	Hayes Ave Storm Drain	$	75,000
S11003	Coolidge Street Storm Drain	$	75,000
S11004	San Remo Way Storm Drain	$	150,000
S11005	Manhassett Drive Storm Drain System Upgrade	$	60,000
	Storm Water Total	**$**	**2,632,304**
TOTAL CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS		**$**	**299,619,898**
TOTAL COMBINED APPROPRIATIONS		**$**	**2,756,277,473**

MAINTENANCE ASSESSMENT DISTRICT APPROPRIATIONS

Fund	Maintenance Assessment District Fund	Salary & Wages	Fringe & Non-Personnel	FY 2011 Appropriation
200023	Maintenance Assessment District (MAD)	$ 561,870	$ 1,335,594	$ 1,897,464
200025	Street Light District #1 MAD Fund	$ -	$ 768,249	$ 768,249
200028	Scripps/Miramar Ranch MAD Fund	$ 58,928	$ 1,428,394	$ 1,487,322
200030	Tierrasanta MAD Fund	$ 62,160	$ 2,120,651	$ 2,182,811
200031	Campus Point MAD Fund	$ 1,099	$ 37,838	$ 38,937
200032	Mission Boulevard MAD Fund	$ 2,749	$ 124,457	$ 127,206
200033	Carmel Valley MAD Fund	$ 87,033	$ 3,197,070	$ 3,284,103
200035	Sabre Springs MAD Fund	$ 16,437	$ 343,128	$ 359,565
200037	Mira Mesa MAD Fund	$ 52,953	$ 1,792,167	$ 1,845,120
200038	Rancho Bernardo MAD Fund	$ 28,696	$ 880,393	$ 909,089
200039	Penasquitos East MAD Fund	$ 28,696	$ 510,618	$ 539,314
200040	Coronado View MAD Fund	$ 1,824	$ 24,510	$ 26,334
200042	Park Village MAD Fund	$ 21,915	$ 660,142	$ 682,057
200044	Eastgate Technology Park MAD Fund	$ 8,237	$ 208,961	$ 217,198
200045	Calle Cristobal MAD Fund	$ 5,889	$ 407,876	$ 413,765
200046	Gateway Center East MAD Fund	$ 12,160	$ 253,886	$ 266,046
200047	Miramar Ranch North MAD Fund	$ 60,799	$ 1,969,117	$ 2,029,916
200048	Carmel Mountain Ranch MAD Fund	$ 16,437	$ 642,891	$ 659,328
200052	La Jolla Village Drive MAD Fund	$ 9,882	$ 85,226	$ 95,108
200053	First SD River Imp. Project MAD Fund	$ 17,674	$ 374,630	$ 392,304
200055	Newport Avenue MAD Fund	$ -	$ 65,529	$ 65,529
200056	Linda Vista Community MAD Fund	$ 15,199	$ 267,063	$ 282,262
200057	Washington Street MAD Fund	$ 6,079	$ 136,315	$ 142,394
200058	Otay International Center MAD Fund	$ 36,482	$ 429,193	$ 465,675
200059	Del Mar Terrace MAD Fund	$ -	$ 188,704	$ 188,704
200061	Adams Avenue MAD Fund	$ -	$ 71,818	$ 71,818
200062	Carmel Valley NBHD #10 MAD Fund	$ 11,783	$ 518,129	$ 529,912
200063	North Park MAD Fund	$ 24,747	$ 665,808	$ 690,555
200065	Kings Row MAD Fund	$ 1,824	$ 11,544	$ 13,368
200066	Webster-Federal Boulevard MAD Fund	$ 3,036	$ 69,611	$ 72,647
200067	Stonecrest Village MAD Fund	$ 32,951	$ 1,025,231	$ 1,058,182
200068	Genesee/North Torrey Pines Road MAD Fun	$ 11,783	$ 575,694	$ 587,477
200070	Torrey Hills MAD Fund	$ 57,736	$ 2,310,373	$ 2,368,109
200071	Coral Gate MAD Fund	$ 6,079	$ 183,537	$ 189,616
200074	Torrey Highlands MAD Fund	$ 39,525	$ 1,193,118	$ 1,232,643
200076	Talmadge MAD Fund	$ 4,727	$ 227,790	$ 232,517
200078	Central Commercial MAD Fund	$ -	$ 376,372	$ 376,372
200079	Little Italy MAD Fund	$ -	$ 805,182	$ 805,182
200080	Liberty Station/NTC MAD Fund	$ -	$ 305,474	$ 305,474
200081	Camino Santa Fe MAD Fund	$ 6,083	$ 463,527	$ 469,610
200083	Black Mountain Ranch South MAD Fund	$ 41,252	$ 1,731,544	$ 1,772,796
200084	College Heights Enhanced MAD Fund	$ -	$ 547,750	$ 547,750
200086	C&ED MAD Management Fund	$ -	$ 222,321	$ 222,321
200087	City Heights MAD Fund	$ -	$ 411,312	$ 411,312
200089	Black Mountain Ranch North MAD Fund	$ -	$ 667,017	$ 667,017
200091	Bay Terraces - Parkside MAD Fund	$ 1,824	$ 62,218	$ 64,042
200092	Bay Terraces - Honey Drive MAD Fund	$ 1,212	$ 16,397	$ 17,609
200093	University Heights MAD Fund	$ 2,940	$ 61,268	$ 64,208
200094	Hillcrest MAD Fund	$ 2,940	$ 31,048	$ 33,988

Attachment J

MAINTENANCE ASSESSMENT DISTRICT APPROPRIATIONS (continued)

Fund	Maintenance Assessment District Fund	Salary & Wages	Fringe & Non-Personnel	FY 2011 Appropriation
200095	El Cajon Boulevard MAD Fund	$ 23,581	$ 539,074	$ 562,655
200096	Ocean View Hills MAD Fund	$ 42,586	$ 821,977	$ 864,563
200097	Robinhood Ridge MAD Fund	$ 6,084	$ 133,945	$ 140,029
200098	Remington Hills MAD Fund	$ 2,436	$ 94,908	$ 97,344
200099	Pacific Highlands Ranch MAD Fund	$ 9,114	$ 366,457	$ 375,571
200101	Rancho Encantada MAD Fund	$ -	$ 384,803	$ 384,803
200103	Bird Rock MAD Fund	$ -	$ 511,614	$ 511,614
200105	Hillcrest Commercial Core MAD Fund	$ -	$ 180,000	$ 180,000
200106	Greater Golden Hill MAD Fund	$ -	$ 1,138,890	$ 1,138,890
200614	Mission Hills Special Lighting MAD	$ -	$ 375,800	$ 375,800
MAINTENANCE ASSESSMENT DISTRICT TOTAL		**$ 1,447,441**	**$ 35,354,153**	**$ 36,801,594**

ATTACHMENT II
Excerpt from Council Policy 100-03: Transient Occupancy Tax
Attachment A: General Requirements and Conditions
Section B: Funding

1. Expenses must be both incurred and paid by an organization before the City will release funding to the organization, except as otherwise may be provided.

2. Expenses must be incurred during the City's fiscal year (July 1 - June 30) for which the program is funded, except as otherwise may be provided.

3. City funds may not be used for alcoholic beverages. In addition, City funds may not be used for travel, meals, lodging, or entertainment expenses, except as otherwise may be provided. Waivers to this provision will be considered for expenditures within the Economic Development Program categories. Organizations receiving waivers may use City funds for travel, meals, or lodging within the following parameters:

    a. Travel – when use of public air carrier transport is required in order to perform the contractual scope of services to the City, City funds may be applied toward the equivalent of coach airfare only. City funds may not be applied toward any upgrades.

    b. Meals – when provision of meals is required in order to perform the contractual scope of services to the City, City funds may be applied toward a maximum of $50 per day per person for meals (excluding sales tax and a maximum 15% gratuity, which are also eligible expenses). This daily maximum is further limited by meal, as follows: $10, $15, and $25 are the maximum City funds that can be applied toward breakfast, lunch, and dinner, respectively, per person. If alcoholic beverages are consumed with meals, they may not be paid for with City funds. In the event that meals are provided to individuals who are not members of the funded organization within the scope of a business development meeting, documentation containing the purpose of the meeting, the benefit to the City, and a list of attendees must be provided to the City in order for City funding to be utilized.

    c. Lodging – when out-of-town lodging is required in order to perform the contractual scope of services to the City, City funds may be applied toward the equivalent of the cost of a standard room in a business class hotel, or toward the conference rates of the host hotel when attending a conference.

    d. Sponsorships – the City acknowledges the business requirement of event sponsorships by promotional organizations in order to market San Diego as a convention destination in a highly competitive market, and to attract businesses to the region. The primary objective of a funded organization's participation in such events is to gain exposure for San Diego and secure access to important decision makers representing prominent convention groups and businesses. Financial

sponsorship of such events is an acceptable application of City funds. If alcoholic beverages are consumed during event sponsorships, they may not be paid for with City funds.

4. City funds will be used only to assist an organization in its annual operating program or in its sponsorship of special events. City funding will not be used for capital or equipment outlay, for the purchase of awards, trophies, gifts, or uniforms, nor for the buildup of reserves.

5. Matching fund requirements will be determined by the appropriate application process as called for in the specific funding guidelines within each funding category, if applicable.

6. Organizations requesting funds should possess, at a minimum, a three-year track record of operations. Annual requests for funding may be for one-time events or projects, though applicant organizations must have a three-year history.

Introduction

Volume II contains the budget information for City departments and programs. The following sections may be included in the commentaries:

- Department Description
- Goals and Objectives
- Service Efforts and Accomplishments
- Department Summary
- Department Staffing
- Department Expenditures
- Significant Budget Adjustments
- Expenditures by Category
- Revenues by Category
- Salary Schedule
- Revenue and Expense Statement

Department Description

This is a brief overview of the department that describes its history and the services the department provides. It also includes the department's mission statement.

Goals and Objectives

This section of the budget describes the goals and objectives that make up the action plan for the department. Strategic goals are broad, multi-year areas of focus, while strategic objectives are articulated aims that support the identified goals.

NOTE: New goals and objectives for Fiscal Year 2011, performance measures, and sizing/workload data have not been included because of changes resulting from mid-year budget reductions and ones being made to the City Strategic Plan. Implementation of changes resulting from mid-year budget reductions will occur in phases during the remainder of Fiscal Year 2010, making it difficult to provide reliable projections of service levels and performance targets. In addition, current efforts to update the City Strategic Plan will likely result in new City's goals, objectives, strategies, and performance measures.

Service Efforts and Accomplishments

This is a narrative describing major efforts and accomplishments. Programs, grants, and other major activities not included in the tactical plan were included at the discretion of the department. This section is appropriate for describing milestones met, services provided, accomplishments, awards and special recognitions.

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Volume II
Department Summary

The Department Summary table summarizes positions, expenses, and revenue. Grant Funds are not included.

Department Summary

	FYXXXX	FYXXXX	FYXXXX–XXXX Change
Positions	91.50	93.38	1.88
Personnel Expenses	7,786,443	8,015,522	229,079
Non-Personnel Expenses	1,597,124	1,424,743	(172,381)
Total Department Expenses	**9,383,567**	**9,440,265**	**56,698**
Total Department Revenue	**214,698**	**214,698**	**0**

Department Expenditures and Personnel

The Department Expenditures and Personnel sections display expenditures and positions by Fund.

Department Expenditures

		FYXXXX	FYXXXX	FYXXXX–XXXX Change
Division Administration		250,000	300,000	50,000
Operations		400,000	600,000	200,000
Support Services		150,000	150,000	0
	Fund Total	**800,000**	**1,050,000**	**250,000**

Department Personnel

		FYXXXX	FYXXXX	FYXXXX–XXXX Change
Division Administration		10.00	8.00	(2.00)
Operations		10.00	10.00	0.00
Support Services		5.00	5.00	0.00
	Fund Total	**25.00**	**23.00**	**(2.00)**

Note: In some instances, the sum of individual expenditure line items may not match the bottom-line totals due to rounding.

Significant Budget Adjustments

The Significant Budget Adjustments section lists key program and personnel changes by fund. Position adjustments are included and impacts of adjustments are described.

Significant Budget Adjustments

	FTE	Expenditure	Revenue
Adjustment to Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.21	5,000	0
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	50,000	0
Budget Adjustments Total	**0.21**	**55,000**	**0**

Expenditures by Category

The Expenditures by Category table represents how a department budget is distributed within major expenditure categories.

Expenditures by Category

	FYXXXX	FYXXXX	FYXXXX–XXXX Change
PERSONNEL			
Salaries and Wages	4,694,184	3,613,023	(1,081,161)
Fringe Benefits	3,092,259	4,402,499	1,310,240
SUBTOTAL PERSONNEL	**7,786,443**	**8,015,522**	**229,079**
NON-PERSONNEL			
Supplies	144,259	129,559	(14,700)
Contracts	684,711	673,013	(11,698)
Information Technology	495,937	400,887	(95,050)
Energy and Utilities	131,917	80,984	(50,933)
Other	119,100	119,100	0
Capital Expenditures	21,200	21,200	0
SUBTOTAL NON-PERSONNEL	**1,597,124**	**1,424,743**	**(172,381)**
Total	**9,383,567**	**9,440,265**	**56,698**

Revenues by Category

The Revenues by Category table displays budgeted revenues by category.

Revenues by Category

	FYXXXX	FYXXXX	FYXXXX–XXXX Change
Licenses and Permits	23,271,861	21,928,068	(1,343,793)
Fines, Forfeitures, and Penalties	1,835,000	2,191,000	356,000
Charges for Current Services	1,071,356	1,042,617	(28,739)
Other Revenue	120,000	0	(120,000)
Total	**26,298,217**	**25,161,685**	**(1,136,532)**

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Department Personnel Expenditures

The Department Personnel Expenditures displays the number of budgeted positions, salary amounts by job classification, special assignment pays, and fringe benefits.

Department Personnel Expenditures

Job Number	Job Title	FYXXXX	FYXXXX	Salary Range	Total
20000007	Accountant 3	4.00	4.00	59,363 - 71,760	205,787
20000011	Account Clerk	4.00	3.00	31,491 - 37,918	35,832
20000015	Sr Mgmt Anlyst	3.00	3.00	59,363 - 71,760	207,745
20000024	Administrative Aide 2	3.00	3.00	42,578 - 51,334	148,736
20000102	Accountant 4	1.00	1.00	66,768 - 88,982	80,891
20000119	Asoc Mgmt Anlyst	2.00	2.00	54,059 - 65,333	124,688
	Salaries and Wages Total	**17.00**	**16.00**		**803,679**
Fringe Benefits					
	Employee Offset Savings				15,171
	Flexible Benefits				95,190
	Long-Term Disability				4,595
	Medicare				7,410
	Other Post-Employment Benefits				63,540
	Retiree Medical Trust				158
	Retirement 401 Plan				630
	Retirement ARC				203,825
	Retirement Offset Contribution				12,311
	Risk Management Administration				9,800
	Supplemental Pension Savings Plan				20,229
	Unemployment Insurance				1,073
	Unused Sick Leave				406
	Workers' Compensation				1,528
Fringe Benefits Total					**435,866**
Personnel Expenses Total					**1,239,545**

Department Budget by Program

The Department Budget by Program table displays the positions, expenditures, and revenues by program, which is defined as a grouping of services or activities that are provided both internally to other City departments or externally to residents.

Department Budget by Program

	FYXXXX Positions	FYXXXX Expenditures	FYXXXX Revenue
Department Management	8.00	982,034	0
General Administation/Management	0.63	210,687	0
IT Non-Discretionary	0.00	400,887	0
Total	8.63	1,593,608	0

Revenue and Expense Statement

The Revenue and Expense Statement is a financial document that presents revenue, expense, reserve and fund balance information. Revenue and Expense Statements are not provided for departments or programs within the General Fund.

Table Revenue and Expense Statement

	FYXXXX	FYXXXX
Revenue and Expense Statement XXXXXX		
BEGINNING BALANCE AND RESERVES		
Balance from Prior Year	89,959	114,391
Reserve for Encumbrances	1,000	
TOTAL BALANCE AND RESERVES	90,959	114,391
REVENUE		
Concession Leases	6,000	6,000
Transfer from EGF 1/3 Fund	55,000	
Transfer from Other Funds	115,000	115,000
TOTAL REVENUE	176,000	121,000
TOTAL BALANCE, RESERVES, AND REVENUE	266,959	235,391
OPERATING EXPENSE		
Personnel Expense	162,115	187,568
Non-Personnel Expense	32,723	33,634
TOTAL OPERATING EXPENSE	194,838	221,202
TOTAL EXPENSE	194,838	221,202
RESERVES		
Reserve for Encumbrances	1,000	
TOTAL RESERVES	1,000	
BALANCE	71,121	14,189
TOTAL EXPENSE, RESERVES AND BALANCE	266,959	235,391

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Group Description

The City Planning and Development group consists of the City Planning & Community Investment and Development Services departments.

Mission

To provide the City of San Diego with the highest quality public services in the areas of city planning, urban design, redevelopment, economic development, development services, and neighborhood code compliance, thereby, continually enhancing the quality of life for all residents of, and visitors to, San Diego

Budget Department	Positions	Personnel Expenses	Non - Personnel Expenses	Total Expenses
City Planning & Community Investment	128.50	$ 13,761,957	$ 8,536,646	$ 22,298,603
Development Services	474.00	34,849,520	13,174,803	48,024,323
Total	**602.50**	**$ 48,611,477**	**$ 21,711,449**	**$ 70,322,926**

City Planning & Community Investment



Department Description

The City Planning & Community Investment Department (CPCI) combines planning, urban form, economic development, and redevelopment to integrate the City's development strategy, policies, and visioning processes with some of its major implementation tools. The Department is organized into four divisions: Planning, Urban Form, Economic Development, and Redevelopment. Additionally, the Department includes the Facilities Financing Program which monitors development agreements and formulates and administers a variety of funds used to finance public facilities in community planning areas throughout the City.

The Department's mission is:

> ***To engage San Diegans to envision, plan, implement, and maintain a sustainable city through the wise use of land, resources, and aesthetics ensuring a high quality of life for all generations***

Goals and Objectives

Goals and objectives have been reprinted here as they were adopted in the Fiscal Year 2010 budget. They will be revisited during Fiscal Year 2012.

Goal 1: Create visionary plans that are achievable
Creating plans that are highly valued by the public requires coordination and collaboration in order to form implementation strategies that effectively execute plans. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Employ the collaborative use of multi-disciplinary teams
- Present plans in a cohesive and comprehensive way
- Ensure that all work efforts include an implementation strategy

Goal 2: Plan and enhance San Diego's urban form
As the City develops over time, protection and creation of our open space and park systems, conservation of our historic resources, and attention to urban design are increasingly important to maintain and enhance community

values. This requires envisioning the outcomes of the City's plans and policies so that the communities will embrace them and give their support to implement them. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Create more regulatory and incentive tools for respecting our historic resources
- Plan open space, trails, and parks comprehensively so that they become a connected citywide system
- Protect the natural habitat and sensitive species
- Include methods to achieve sustainability in plans and projects
- Use flexible techniques to achieve excellence in urban design

Goal 3: Foster economic development

Encouraging community revitalization and promoting economic opportunity for all segments of the population is a key component in ensuring a high quality of life. It is essential to retain, attract, and maintain the type of businesses that contribute positively to the local economy. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Leverage public incentives and assistance to promote community revitalization
- Promote economic development efforts to attract and induce investment in local businesses
- Support and encourage local businesses to provide private sector revitalization solutions

Goal 4: Implement redevelopment

The purpose of redevelopment is to assist local governments in the elimination of blight from designated areas through new development, infrastructure, public spaces and facilities, reconstruction, and rehabilitation. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Provide, upgrade, restore, and enhance public infrastructure and facilities
- Increase the supply of affordable housing, improve housing conditions, and increase affordable housing opportunities
- Promote economic development activities that retain and expand business and employment opportunities
- Enhance and preserve neighborhood character and rehabilitate historical properties

Goal 5: Finance public facilities

One ongoing challenge is providing adequate public facilities such as parks, libraries, fire stations, and streets to serve the City's current and future populations. Funding these facilities will occur through a combination of financing strategies. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Maintain an effective facilities financing program to ensure the impact of new development is mitigated through appropriate fees
- Pursue a broad range of funding sources to finance public facilities and infrastructure
- Invest in public infrastructure that supports and leverages private investment in communities
- Coordinate with redevelopment agencies to effectively utilize tax increment and other agency financing in order to leverage additional funds

Goal 6: Develop a focused and productive department workforce

A skilled and productive workforce is essential for every type of organization. Having highly-trained, self-directed employees results in more operational effectiveness, as well as a better work product. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Establish and integrate CPCI work plan priorities
- Promote the use of cross-disciplinary teams
- Promote professional growth and development
- Reward and recognize good employee performance

Service Efforts and Accomplishments

Planning

During Fiscal Year 2010, the Planning Division provided services by preparing community plans, special projects and grant administration, as well as General Plan monitoring, development project review, planning group support, and other efforts.

San Diego's General Plan, adopted in 2008, is the blueprint for how the City of San Diego will grow and develop over the next 20 to 30 years. The General Plan Action Plan was approved in 2009 and the General Plan Monitoring Report was completed and presented to the Planning Commission in the last quarter of Fiscal Year 2010. This report measures progress toward implementing the Action Plan and the overall policies of the General Plan.

The Planning Division made significant progress on community plan updates for the Otay Mesa, Ocean Beach, and Barrio Logan communities. Preparation of environmental impact reports for these updates was underway with public hearings anticipated in Fiscal Year 2011. In addition, community stakeholder meetings began for the Uptown, North Park, and Golden Hill community plan updates. The consultant selection process for the San Ysidro Community Plan update was completed and work began in the fourth quarter of Fiscal Year 2010. City Council approval of the consultant contract for the Midway and Old Town Community Plan updates is expected to occur in the first quarter of Fiscal Year 2011. The Planning Division also worked on several special planning efforts. The Division continued work on the Grantville Master Plan to develop a mixed-use planning concept for the Navajo Community. The Division also began work on four Smart Growth Incentive Program Grants awarded by SANDAG for multi-modal planning efforts in the mid-city and southeastern communities. In addition, the Division prepared applications for several transportation and planning grants which will, if funded, enable the Division to pursue additional community plan updates and special projects. The Mobility Planning Section continued to develop the Bicycle Master Plan and work on pilot communities for the Pedestrian Master Plan.

In addition to these efforts, the Planning Division processed a number of community plan amendments and reviewed discretionary development proposals in order to ensure conformance with adopted community plans and related policy documents. The Division also supported San Diego's 42 recognized community planning groups by attending meetings periodically, advising groups on operational issues, and conducting training sessions.

Urban Form

The Urban Form Division includes five sections: Urban Design, Park Planning, Historic Resources, Spatial Analysis and Visualization, and the Multiple Species Conservation Program (MSCP). Work conducted in this division continues to focus on urban design strategies, project design, open space and park systems planning, and historic preservation.

The Park Planning section helped prepare the proposed General Plan amendment regarding the development and management of trails, drafted policy documents pertaining to community gardens and off-leash dog areas located within parks, and worked on citywide Parks Master Plan scope development. Park Planning staff initiated and monitored the acquisition of parkland located in four communities (Uptown, Pacific Highlands Ranch, Otay Mesa and Southeastern San Diego) in accordance with requests from community groups and discretionary permit conditions, and reviewed 75 discretionary and ministerial development proposals for impacts to existing parks and open space which resulted in four new parks and six development/joint-use/reimbursement agreements. Park Planning staff prepared and submitted fourteen new park projects for the Fiscal Year 2011 Capital Improvements Program Budget. Additionally, Park Planning staff has prepared or are preparing recreation elements for nine community plan updates, ten park and recreation sections of public facilities financing plan updates, and are managing three resource-based park master plans including the proposed San Diego River Park Master Plan.

The Historic Resources section completed a number of significant tasks in Fiscal Year 2010 including establishing the Historic Preservation Fund for grants, donations, fines, penalties or other sources of funding for local historic preservation programs and incentives consistent with the General Plan; working with the Redevelopment Agency to establish an early historical resources review process as part of the Storefront Improvement Program; processing 12 new Mills Act contracts and completing 161 inspections of historic properties receiving property tax reductions under the City's Mills Act program; conducting a very successful seminar in Best Practices in Historic Preservation that was well-attended by the public and preservation professionals; and preparing guidelines for use by property owners, consultants, staff, and the Historical Resources Board (HRB) for consistent application of significance criteria in the designation process. The Section was actively involved in community plan updates through preparation of a Historic Context for San Ysidro and work on historic surveys for Uptown, North Park, Greater Golden Hill, Midway, Old Town, San Ysidro, and Barrio Logan. Staff also reviewed and took forward 59 individually significant historical

resources for designation by the HRB, reviewed 1,428 projects for historic impact, and held 11 public hearings and 20 public subcommittee meetings.

The Multiple Species Conservation Program (MSCP) section conducted 154 development review cycles for compliance with the MSCP Implementing Agreement, compiled the MSCP Annual Report for the U.S. Fish and Wildlife Service and California Department of Fish and Game, and administered over $5.5 million in grants for endangered species policy, monitoring, habitat restoration and conservation planning, and land acquisition. Additionally, in accordance with the City's MSCP Implementing Agreement, 52,727 acres are required to be conserved within the City's Multi-Habitat Planning Area (MHPA). To date, approximately 94 percent of this acreage has been conserved or is obligated for future conservation.

Economic Development

The Office of Small Business (OSB) provided individual assistance to more than 5,000 aspiring and existing entrepreneurs with information and referrals. Project and contract management services with funding of $9.0 million to more than 50 non-profit organizations promoting tourism, developing economic opportunities, or providing clean and safe programs to more than 12,000 businesses in 20 neighborhoods within Maintenance Assessment Districts (MADs) was also provided. The Small Business Development and Outreach Pilot Program was implemented with participation from 55 businesses to assess and then create specific services to assist small businesses in developing competencies to increase participation in City contracts. Additionally, OSB staff provided project and contract management services to three community parking districts to develop local solutions to mitigate parking-related impacts and partnered on the Parking Meter Utilization Improvement plan designed to provide for more effective management of on-street parking.

The OSB managed the Tourism Marketing District (TMD) which was established in January 2008 for a five year period. The TMD raises more than $22.0 million annually to promote tourism and increase hotel room night consumption in the City of San Diego. Of this $22 million, approximately $10.0 million offsets tourism support expenses previously provided by the City's General Fund.

The HUD Programs Administration (HPA) section is administered by the Economic Development Division staff of the City Planning & Community Investment Department. HPA staff is responsible for grant compliance and the overall administration of the City's CDBG entitlements. Each year, the City is obligated to follow a Department of Housing and Urban Development (HUD)-defined "consolidated planning" process to ensure community involvement, project eligibility, and a strategic approach to utilizing CDBG funds. Grantees are required to submit both a five-year strategic plan and annual action plans (which are subject to HUD approval) in order to be approved for funding. The HPA section provided over $16.0 million for Fiscal Year 2011 projects that serve the low to moderate income communities of the City of San Diego.

In addition, the City is a grantee of the Emergency Shelter Grant (ESG) Entitlement. The objectives of the ESG Program are to increase the number and quality of emergency shelters and transitional facilities for homeless individuals and families, to operate these facilities and provide essential social services, and to help prevent homelessness. Since its inception, the ESG Program has helped to provide facilities and services to meet the needs of the homeless people. The City has utilized the ESG funds to support the City's Cortez Hill Family Center and the Homeless Emergency Winter Shelter Program. The ESG Program provided over $660,000 for Fiscal Year 2011 projects that serve the low to moderate income communities of the City of San Diego.

In September 2009, the City Council adopted major reforms to the CDBG allocation process which will provide greater efficiencies and measurable effectiveness of the Program. The HPA staff provided oversight on more than 200 projects and directly managed 110 contracts. During Fiscal Year 2010, a combination of 65 brick-and-mortar executed contracts and pending projects were transferred from Engineering & Capital Projects Department to the HPA unit to provide project management and oversight. Staff worked diligently with non-profit agencies to complete the contracts and move towards construction completion. There are currently eight projects in construction with three projects already completed as of June 30, 2010. Providing project management oversight to the non-profit agencies has improved confidence in the HPA section and its administration of all federal entitlements.

The HPA unit also administers three stimulus grants awarded to the City under programs authorized by the Housing and Economic Recovery Act of 2008 and the American Recovery and Reinvestment Act of 2009. The City's grants for the Neighborhood Stabilization Program, Community Development Block Grant Recovery program, and the Homelessness Prevention and Rapid Re-Housing Program collectively total $19.7 million. The HPA unit has facilitated the timely implementation of these grants through the drafting and processing of sub-grantee agreements with the San Diego Housing Commission, providing program administration and project set-up assistance to various project managers, and completing program progress reports for the HUD on a quarterly basis.

The Business Finance section manages the HUD Section 108 Loan Program portfolio consisting of 18 loans totaling approximately $31.5 million. In addition, the Business Finance section manages two small business revolving loan fund programs totaling $4.6 million, funded by federal Economic Development Administration grants. In Fiscal Year 2010, Business Finance provided assistance and referral information to 128 inquiries, conducted 19 Business Outreach Presentations, and closed two loans totaling $115,000.

Facilities Financing

Facilities Financing continues to administer, as well as update, the Public Facilities Financing Plans (PFFP) in the City of San Diego. There are several community financing plans moving forward with preliminary analyses with the intent to update these plans in Fiscal Year 2011. Based on current economic conditions, approximately $15-20 million in fees (consisting of Development Impact Fees and Facilities Benefit Assessment fees) are scheduled to be collected in Fiscal Year 2011 to fund community facilities identified in the PFFPs. Facilities Financing staff administers the City of San Diego Statewide Community Infrastructure Program (SCIP), the Regional Transportation Congestion Improvement Plan (RTCIP), and the Development Fee Deferral Program. It also monitors Development Agreements, Deferred Improvement Agreements, Reimbursement Agreements, the Mission Bay and Regional Park Improvements Funds, Special Park Funds, and a variety of other special purpose funds. Approximately eight new reimbursement agreements are currently being negotiated in Fiscal Year 2010 with various developers at an estimated dollar value of $18.4 million, which will provide for a variety of infrastructure projects in Fiscal Year 2011. Facilities Financing has prepared initial work on an Infrastructure Financing Strategy as referenced in the approved General Plan.

Redevelopment

The Redevelopment Agency manages 17 redevelopment project areas through three operating agreements. Two operating agreements are with the City's non-profit public corporations, the Centre City Development Corporation (CCDC) and the Southeastern Economic Development (SEDC) Corporation and the City of San Diego, Redevelopment Division. The Redevelopment Division of the City Planning & Community Investment Department provides services to the Redevelopment Agency for overall Agency administration and management of 11 redevelopment project areas.

The Redevelopment Agency's annual budget is comprised of all Agency activities and the administrative budgets of all three operating groups. Redevelopment law requires that the Agency's annual budget include, among other things, a work program and a comparison between the previous year's achievements and goals. The link to the Agency's Fiscal Year 2011 budget can be found at: http://www.sandiego.gov/redevelopmentagency/index.shtml

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City Planning & Community Investment

Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		124.70		**128.50**		3.80
Personnel Expenses	$	12,772,333	$	**13,761,957**	$	989,624
Non-Personnel Expenses		10,203,504		**8,536,646**		(1,666,858)
Total Department Expenses	**$**	**22,975,837**	**$**	**22,298,603**	**$**	**(677,234)**
Total Department Revenue	**$**	**10,858,292**	**$**	**11,318,279**	**$**	**459,987**

General Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Administrative & Technical Services	$	4,353,796	$	**3,831,118**	$	(522,678)
Economic Development		2,367,445		**2,680,012**		312,567
Planning Division		6,322,633		**5,163,867**		(1,158,766)
Redevelopment		–		**64,538**		64,538
Urban Form		1,758,807		**1,842,108**		83,301
Total	**$**	**14,802,681**	**$**	**13,581,643**	**$**	**(1,221,038)**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Administrative & Technical Services	17.70	**14.00**	(3.70)
Economic Development	10.00	**11.00**	1.00
Planning Division	23.00	**20.50**	(2.50)
Redevelopment	0.00	**2.50**	2.50
Urban Form	15.00	**14.00**	(1.00)
Total	**65.70**	**62.00**	**(3.70)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$	3,500,000	$	–
Public Use Lease Adjustment Adjustment reflects the change in the contractually required payment and reserve amount for the Las Americas, Imperial Marketplace, and Marketplace at the Grove shopping centers.	0.00		264,282		–
Addition of City's Small Business Ambassador Position Addition of 1.00 Program Manager which will perform duties as the City's Small Business Ambassador.	1.00		133,188		–
Adjustment to Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	2.50		64,538		–
Revenue from New/Revised User Fees Adjustment to reflect an anticipated increase from the implementation of new and revised user fee charges.	0.00		–		50,000

City Planning & Community Investment

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00	–	(308,034)
Total	**3.50**	**$ 3,962,008**	**$ (258,034)**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
PERSONNEL						
Salaries and Wages	$	4,650,340	$	**4,532,983**	$	(117,357)
Fringe Benefits		2,225,050		**2,907,535**		682,485
PERSONNEL SUBTOTAL	**$**	**6,875,390**	**$**	**7,440,518**	**$**	**565,128**
NON-PERSONNEL						
Supplies	$	185,902	$	**135,338**	$	(50,564)
Contracts		5,190,776		**3,960,452**		(1,230,324)
Information Technology		412,616		**296,102**		(116,514)
Energy and Utilities		96,556		**81,556**		(15,000)
Other		2,037,069		**1,667,677**		(369,392)
Capital Expenditures		4,372		**–**		(4,372)
NON-PERSONNEL SUBTOTAL	**$**	**7,927,291**	**$**	**6,141,125**	**$**	**(1,786,166)**
Total	**$**	**14,802,681**	**$**	**13,581,643**	**$**	**(1,221,038)**

Revenues by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Licenses and Permits	$	784,600	$	**834,600**	$	50,000
Charges for Current Services		1,974,548		**1,669,014**		(305,534)
Other Revenue		3,000		**500**		(2,500)
Total	**$**	**2,762,148**	**$**	**2,504,114**	**$**	**(258,034)**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
20000011	1104	Account Clerk	1.00	**1.00**	$31,491 -	$37,918	$ 35,832
20000012	1105	Administrative Aide 1	2.00	**2.00**	36,962 -	44,533	86,840
20000024	1107	Administrative Aide 2	3.00	**3.00**	42,578 -	51,334	140,934
20000167	1233	Associate Engineer-Traffic	2.00	**2.00**	66,622 -	80,454	154,472
20000119	1218	Associate Management Analyst	1.00	**1.00**	54,059 -	65,333	59,425
20000162	1227	Associate Planner	8.00	**7.00**	56,722 -	68,536	458,521
20000539	1535	Clerical Assistant 2	0.50	**0.00**	29,931 -	36,067	–
20000295	1350	Community Development Coordinator	1.00	**1.00**	76,731 -	92,893	92,893
20000300	1352	Community Development Specialist 2	1.00	**1.00**	54,059 -	65,333	61,740
20000301	1353	Community Development Specialist 3	1.00	**1.00**	62,254 -	75,275	71,513
20000303	1354	Community Development Specialist 4	4.00	**4.00**	66,768 -	80,891	317,914
20001168	2214	Deputy Director	3.00	**3.00**	46,966 -	172,744	352,797

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000924	1876	Executive Secretary	1.00	**1.00**	43,555 - 52,666	50,419
20001224	2272	Homeless Services Coordinator	1.00	**1.00**	23,005 - 137,904	84,001
20000290	1348	Information Systems Analyst 2	1.00	**1.00**	54,059 - 65,333	65,333
20000998	1926	Information Systems Analyst 4	1.00	**1.00**	66,768 - 80,891	80,891
20000377	1401	Information Systems Technician	0.20	**0.00**	42,578 - 51,334	–
90001073	2103	Management Intern - Hourly	0.00	**2.50**	24,274 - 29,203	60,684
20000669	1638	Park Designer	3.00	**3.00**	66,664 - 80,496	235,452
20000680	1648	Payroll Specialist 2	1.00	**1.00**	34,611 - 41,787	40,742
20001132	2172	Planning Director	1.00	**1.00**	59,155 - 224,099	161,999
20000743	1727	Principal Engineering Aide	2.00	**2.00**	50,003 - 60,549	118,070
20001187	2234	Principal Planner	2.00	**2.00**	46,966 - 172,744	187,150
20001222	2270	Program Manager	1.00	**2.00**	46,966 - 172,744	175,001
20000761	1751	Project Officer 1	1.00	**0.00**	66,622 - 80,454	–
20000763	1752	Project Officer 2	1.00	**1.00**	76,794 - 92,851	90,530
20000927	1879	Senior Clerk/Typist	2.00	**1.00**	36,067 - 43,514	42,426
20000015	1106	Senior Management Analyst	1.00	**0.00**	59,363 - 71,760	–
20000918	1872	Senior Planner	15.00	**13.50**	65,354 - 79,019	1,022,256
20000926	1878	Senior Traffic Engineer	1.00	**1.00**	76,794 - 92,851	87,744
20000970	1917	Supervising Management Analyst	1.00	**1.00**	66,768 - 80,891	78,464
20000756	1746	Word Processing Operator	2.00	**1.00**	31,491 - 37,918	36,970
		Bilingual - Regular				5,824
		Landscape Architect Lic				36,222
		Reg Pay For Engineers				39,924
Salaries and Wages Subtotal			**65.70**	**62.00**		**$ 4,532,983**
		Employee Offset Savings				$ 77,176
		Flexible Benefits				430,589
		Long-Term Disability				40,887
		Medicare				65,117
		Other Post-Employment Benefits				375,956
		Retirement ARC				1,563,639
		Retirement DROP				3,257
		Retirement Offset Contribution				104,263
		Risk Management Administration				57,820
		Supplemental Pension Savings Plan				149,203
		Unemployment Insurance				9,471
		Unused Sick Leave				3,521
		Workers' Compensation				26,636
Fringe Benefits Subtotal						**$ 2,907,535**
Total Personnel Expenses						**$ 7,440,518**

City Planning & Community Investment

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Budget and Fiscal Services	2.00	$ 234,846	$ –
Community Planning	11.75	3,852,893	1,125,000
Department Management	4.00	847,793	128,775
Economic Development	2.00	251,766	151,500
General Administration	6.00	2,481,544	11,640
General Administration/Management	2.50	64,538	–
Historical Resources Planning	5.00	602,572	207,472
IT Non-Discretionary	0.00	296,102	–
Information Technology	4.00	486,085	–
Multiple Species Conservation Program	3.00	354,720	–
Park Planning	4.00	579,599	10,000
Planning & Economic Research	1.00	131,705	165,960
Planning Policy	4.75	627,739	106,667
Small Business & Neighborhood Revitalization	8.00	2,191,107	597,100
Transportation Planning	4.00	578,634	–
Total	**62.00**	**$ 13,581,643**	**$ 2,504,114**

Facilities Financing Fund

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Facilities Financing Program	$ 2,473,364	**$ 2,232,374**	$ (240,990)
Total	**$ 2,473,364**	**$ 2,232,374**	**$ (240,990)**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Facilities Financing Program	16.00	**15.00**	(1.00)
Total	**16.00**	**15.00**	**(1.00)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Non-Personnel Expenditures Adjustment to non-personnel expenditures to align appropriations with projected revenue.	0.00	$ (75,574)	$ –
Position Reduction Reduction of 1.00 vacant reimbursable Senior Managememt Analyst as insufficient revenues are being generated to fund the position.	(1.00)	(87,559)	(100,000)
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00	–	92,000
Total	**(1.00)**	**$ (163,133)**	**$ (8,000)**

City Planning & Community Investment

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
PERSONNEL			
Salaries and Wages	$ 1,023,244	$ **883,209**	$ (140,035)
Fringe Benefits	502,804	**582,956**	80,152
PERSONNEL SUBTOTAL	**$ 1,526,048**	**$ 1,466,165**	**$ (59,883)**
NON-PERSONNEL			
Supplies	$ 9,385	$ **9,385**	$ –
Contracts	837,201	**697,373**	(139,828)
Information Technology	91,863	**50,358**	(41,505)
Energy and Utilities	3,136	**3,570**	434
Other	5,581	**5,373**	(208)
Capital Expenditures	150	**150**	–
NON-PERSONNEL SUBTOTAL	**$ 947,316**	**$ 766,209**	**$ (181,107)**
Total	**$ 2,473,364**	**$ 2,232,374**	**$ (240,990)**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Special Assessments	$ –	$ **96,000**	$ 96,000
Licenses and Permits	590,300	**536,300**	(54,000)
Revenue from Money and Property	2,100	**2,100**	–
Charges for Current Services	244,500	**294,500**	50,000
Other Revenue	1,500,679	**1,400,679**	(100,000)
Total	**$ 2,337,579**	**$ 2,329,579**	**$ (8,000)**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
20000024	1107	Administrative Aide 2	1.00	**1.00**	$42,578 -	$51,334	$ 47,550
20000119	1218	Associate Management Analyst	2.00	**2.00**	54,059 -	65,333	120,863
20000743	1727	Principal Engineering Aide	2.00	**2.00**	50,003 -	60,549	114,438
20001222	2270	Program Manager	1.00	**1.00**	46,966 -	172,744	109,855
20000015	1106	Senior Management Analyst	7.00	**6.00**	59,363 -	71,760	281,855
20000970	1917	Supervising Management Analyst	2.00	**2.00**	66,768 -	80,891	154,502
20000756	1746	Word Processing Operator	1.00	**1.00**	31,491 -	37,918	36,970
		Bilingual - Regular					1,456
		Overtime Budgeted					15,720
Salaries and Wages Subtotal			**16.00**	**15.00**			**$ 883,209**
		Employee Offset Savings					$ 14,481
		Flexible Benefits					93,296
		Long-Term Disability					8,309
		Medicare					8,148
		Other Post-Employment Benefits					86,149
		Retirement ARC					275,270
		Retirement DROP					4,314
		Retirement Offset Contribution					22,612
		Risk Management Administration					13,720

City Planning & Community Investment

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
		Supplemental Pension Savings Plan					46,662
		Unemployment Insurance					1,937
		Unused Sick Leave					768
		Workers' Compensation					7,290
Fringe Benefits Subtotal						**$**	**582,956**
Total Personnel Expenses						**$**	**1,466,165**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
Development Monitoring	1.00	$	134,901	$	135,287
General Administration	3.00		375,437		–
General Administration/Management	0.00		486,051		491,343
IT Non-Discretionary	0.00		50,358		–
Public Facilities & Financing	11.00		1,185,627		1,702,949
Total	**15.00**	**$**	**2,232,374**	**$**	**2,329,579**

Redevelopment Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Redevelopment	$	3,399,596	**$**	**3,634,020**	$	234,424
Total	**$**	**3,399,596**	**$**	**3,634,020**	**$**	**234,424**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Redevelopment	29.00	**31.50**	2.50
Total	**29.00**	**31.50**	**2.50**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Adjustment to Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	2.50	$	64,604	$	64,604
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00		–		169,820
Total	**2.50**	**$**	**64,604**	**$**	**234,424**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
PERSONNEL						
Salaries and Wages	$	2,109,257	**$**	**2,009,572**	$	(99,685)

City Planning & Community Investment

Expenditures by Category *(Cont'd)*

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Fringe Benefits		970,886		**1,313,628**		342,742
PERSONNEL SUBTOTAL	**$**	**3,080,143**	**$**	**3,323,200**	**$**	**243,057**
NON-PERSONNEL						
Supplies	$	17,853	$	**17,853**	$	–
Contracts		180,936		**181,408**		472
Information Technology		101,005		**88,893**		(12,112)
Energy and Utilities		2,912		**5,713**		2,801
Other		16,469		**16,675**		206
Capital Expenditures		278		**278**		–
NON-PERSONNEL SUBTOTAL	**$**	**319,453**	**$**	**310,820**	**$**	**(8,633)**
Total	**$**	**3,399,596**	**$**	**3,634,020**	**$**	**234,424**

Revenues by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Charges for Current Services	$	3,399,596	$	**3,634,020**	$	234,424
Total	**$**	**3,399,596**	**$**	**3,634,020**	**$**	**234,424**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range			Total
20000011	1104	Account Clerk	1.00	**1.00**	$31,491 -	$37,918	$	35,389
20001140	2181	Assistant Department Director	1.00	**1.00**	31,741 -	173,971		134,830
20000119	1218	Associate Management Analyst	1.00	**1.00**	54,059 -	65,333		63,700
20000539	1535	Clerical Assistant 2	2.00	**2.00**	29,931 -	36,067		66,020
20000295	1350	Community Development Coordinator	3.00	**3.00**	76,731 -	92,893		270,318
20000300	1352	Community Development Specialist 2	5.00	**5.00**	54,059 -	65,333		303,951
20000303	1354	Community Development Specialist 4	12.00	**12.00**	66,768 -	80,891		869,192
20001172	2217	Financial Operations Manager	1.00	**1.00**	25,376 -	148,200		–
20000346	1382	Legislative Recorder 1	1.00	**1.00**	41,558 -	50,232		47,469
90001073	2103	Management Intern - Hourly	0.00	**2.50**	24,274 -	29,203		60,684
20000015	1106	Senior Management Analyst	1.00	**1.00**	59,363 -	71,760		59,363
20000970	1917	Supervising Management Analyst	1.00	**1.00**	66,768 -	80,891		78,464
		Bilingual - Regular						10,192
		Overtime Budgeted						10,000
Salaries and Wages Subtotal			**29.00**	**31.50**			**$**	**2,009,572**
		Employee Offset Savings					$	47,584
		Flexible Benefits						195,047
		Long-Term Disability						18,399
		Medicare						28,914
		Other Post-Employment Benefits						170,910
		Retiree Medical Trust						202
		Retirement 401 Plan						809

City Planning & Community Investment

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
		Retirement ARC					698,274
		Retirement Offset Contribution					25,836
		Risk Management Administration					26,460
		Supplemental Pension Savings Plan					88,425
		Unemployment Insurance					4,294
		Unused Sick Leave					1,588
		Workers' Compensation					6,886
Fringe Benefits Subtotal						**$**	**1,313,628**
Total Personnel Expenses						**$**	**3,323,200**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Affordable Housing	2.00	$ 236,059	$ –
Department Management	1.00	215,531	–
General Administration	9.00	966,857	3,571,071
General Administration/Management	3.00	452,056	–
IT Non-Discretionary	0.00	88,893	–
Project Management	16.50	1,674,624	62,949
Total	**31.50**	**$ 3,634,020**	**$ 3,634,020**

HUD Programs Administration Fund

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
HUD Programs Administration	$ 2,300,196	**$ 2,850,566**	$ 550,370
Total	**$ 2,300,196**	**$ 2,850,566**	**$ 550,370**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
HUD Programs Administration	14.00	**20.00**	6.00
Total	**14.00**	**20.00**	**6.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Increase in CDBG Entitlement Addition of non-personnel expenses and grant revenue due to an increased Community Development Block Grant (CDBG) entitlement from Housing and Urban Development (HUD).	0.00	$ 272,318	$ 272,318
Adjustment to Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	5.00	129,073	–

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Addition of Account Clerk Addition of 1.00 Account Clerk position to the Fiscal Unit of the CDBG Program, and grant reimbursable revenue. This position wil be responsible for entering Purchase Requisition/Purchase Order requests in SAP, reviewing payment requests to verify eligible costs, and routing contracts for execution.	1.00	59,833	59,833
Non-Personnel Expenditures Adjustment Adjustment reflects addition to non-personnel expenditures to balance revenue and expenditures.	0.00	853	–
Adjustment to Rent Expenditure Adjustment to accurately reflect the amount of rent expenditures paid for by the HUD Programs Administration.	0.00	(138,618)	–
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00	–	159,446
Total	**6.00**	**$ 323,459**	**$ 491,597**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
PERSONNEL			
Salaries and Wages	$ 862,952	**$ 975,831**	$ 112,879
Fringe Benefits	427,800	**556,243**	128,443
PERSONNEL SUBTOTAL	**$ 1,290,752**	**$ 1,532,074**	**$ 241,322**
NON-PERSONNEL			
Supplies	$ 10,000	**$ 12,000**	$ 2,000
Contracts	976,175	**1,244,346**	268,171
Information Technology	23,269	**59,146**	35,877
Energy and Utilities	–	**2,000**	2,000
Other	–	**1,000**	1,000
NON-PERSONNEL SUBTOTAL	**$ 1,009,444**	**$ 1,318,492**	**$ 309,048**
Total	**$ 2,300,196**	**$ 2,850,566**	**$ 550,370**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Revenue from Federal Agencies	$ –	**$ 2,850,566**	$ 2,850,566
Charges for Current Services	2,358,969	**–**	(2,358,969)
Total	**$ 2,358,969**	**$ 2,850,566**	**$ 491,597**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000011	1104	Account Clerk	0.00	**1.00**	$31,491 - $37,918	$ 31,491
20000866	1842	Accountant 2	1.00	**1.00**	54,059 - 65,333	–
20000007	1100	Accountant 3	1.00	**1.00**	59,363 - 71,760	69,966
20000024	1107	Administrative Aide 2	1.00	**1.00**	42,578 - 51,334	47,108
20000119	1218	Associate Management Analyst	1.00	**1.00**	54,059 - 65,333	61,435

City Planning & Community Investment

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
20000295	1350	Community Development Coordinator	1.00	**1.00**	76,731 -	92,893	86,209
20000300	1352	Community Development Specialist 2	5.00	**5.00**	54,059 -	65,333	301,188
20000303	1354	Community Development Specialist 4	1.00	**1.00**	66,768 -	80,891	78,707
90001073	2103	Management Intern - Hourly	0.00	**5.00**	24,274 -	29,203	121,369
20000015	1106	Senior Management Analyst	2.00	**2.00**	59,363 -	71,760	139,932
20000756	1746	Word Processing Operator	1.00	**1.00**	31,491 -	37,918	36,970
		Bilingual - Regular					1,456
Salaries and Wages Subtotal			**14.00**	**20.00**			**$ 975,831**
		Employee Offset Savings					$ 12,036
		Flexible Benefits					87,526
		Long-Term Disability					8,894
		Medicare					13,390
		Other Post-Employment Benefits					88,644
		Retirement ARC					264,463
		Retirement DROP					3,663
		Retirement Offset Contribution					24,760
		Risk Management Administration					13,720
		Supplemental Pension Savings Plan					31,906
		Unemployment Insurance					2,015
		Unused Sick Leave					697
		Workers' Compensation					4,529
Fringe Benefits Subtotal							**$ 556,243**
Total Personnel Expenses							**$ 1,532,074**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Budget and Fiscal Services	3.00	$ 77,445	$ 266,188
Contract Services	5.00	497,007	569,420
Financial Administration	4.00	268,947	59,833
General Administration	6.00	637,047	–
General Administration/Management	2.00	1,323,424	1,955,125
IT Non-Discretionary	0.00	46,696	–
Total	**20.00**	**$ 2,850,566**	**$ 2,850,566**

Revenue and Expense Statement (Non–General Fund)

Facilities Financing Fund		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	135,785	$	–
TOTAL BALANCE AND RESERVES	**$**	**135,785**	**$**	**–**
REVENUE				
Facilities Benefit Assessment & Development Impact Fees	$	2,090,679	$	2,032,379
Interest Earnings		2,100		2,100
Miscellaneous Revenue		300		600
Services to Other Funds/Other Services to Outside		244,500		294,500
TOTAL REVENUE	**$**	**2,337,579**	**$**	**2,329,579**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**2,473,364**	**$**	**2,329,579**
OPERATING EXPENSE				
Personnel Expense	$	1,526,048	$	1,466,165
Non-Personnel Expense		947,316		766,209
TOTAL OPERATING EXPENSE	**$**	**2,473,364**	**$**	**2,232,374**
TOTAL EXPENSE	**$**	**2,473,364**	**$**	**2,232,374**
BALANCE	**$**	**–**	**$**	**97,205**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**2,473,364**	**$**	**2,329,579**

* At the time of publication, audited financial statements for Fiscal Year 2010 were not available. Therefore, the Fiscal Year 2010 column reflects final budget amounts from the Fiscal Year 2010 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

City Planning & Community Investment

Revenue and Expense Statement (Non–General Fund)

Redevelopment Fund		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	–	$	55,694
TOTAL BALANCE AND RESERVES	**$**	**–**	**$**	**55,694**
REVENUE				
Redevelopment Agency Reimbursement	$	3,399,596	$	3,634,020
TOTAL REVENUE	**$**	**3,399,596**	**$**	**3,634,020**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**3,399,596**	**$**	**3,689,714**
OPERATING EXPENSE				
Personnel Expense	$	3,080,143	$	3,323,200
Non-Personnel Expense		319,453		310,820
TOTAL OPERATING EXPENSE	**$**	**3,399,596**	**$**	**3,634,020**
TOTAL EXPENSE	**$**	**3,399,596**	**$**	**3,634,020**
BALANCE	**$**	**–**	**$**	**55,694**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**3,399,596**	**$**	**3,689,714**

* At the time of publication, audited financial statements for Fiscal Year 2010 were not available. Therefore, the Fiscal Year 2010 column reflects final budget amounts from the Fiscal Year 2010 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Revenue and Expense Statement (Non–General Fund)

HUD Programs Administration Fund		FY2010 Budget*		FY2011 Adopted
REVENUE				
Grant Receipts	$	2,358,969	$	2,850,566
TOTAL REVENUE	**$**	**2,358,969**	**$**	**2,850,566**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**2,358,969**	**$**	**2,850,566**
OPERATING EXPENSE				
Personnel Expense	$	1,290,752	$	1,782,196
Non-Personnel Expense		1,009,444		1,068,370
TOTAL OPERATING EXPENSE	**$**	**2,300,196**	**$**	**2,850,566**
TOTAL EXPENSE	**$**	**2,300,196**	**$**	**2,850,566**
BALANCE	**$**	**58,773**	**$**	**–**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**2,358,969**	**$**	**2,850,566**

* At the time of publication, audited financial statements for Fiscal Year 2010 were not available. Therefore, the Fiscal Year 2010 column reflects final budget amounts from the Fiscal Year 2010 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



Department Description

The Development Services Department (DSD) provides review, permit, inspection, and code enforcement services for private and public building and development projects throughout the City of San Diego. The major functions of Entitlements, Building, Construction and Safety, and Neighborhood Code Enforcement are organized to efficiently manage the development process for the complete life cycle of development in the City.

The Department's mission is:

> ***To provide San Diego's residents and visitors with safe, effective, and quality development through community participation, customer service, and timely and effective management of development and compliance processes***

Goals and Objectives

Goals and objectives have been reprinted here as they were adopted in the Fiscal Year 2010 budget. They will be revisited during Fiscal Year 2012.

Goal 1: Protect the public's health, safety, and welfare

The purpose of any development regulation is to protect the health, safety, and welfare of the public. The Department strives to assure that this is the primary focus of all its activities. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Implement and enforce established policies, regulations, standards, and codes
- Provide regulation reviews

Goal 2: Provide quality services at a reasonable cost

The Department strives to provide the most value to its customers for the services provided as well as to minimize the cost of the regulatory development process in time and actual costs. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Continually review services to ensure that they are in line with expectations

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- Train staff to provide outstanding service delivery
- Utilize efficient and effective processes in the delivery of services
- Develop strategies to appropriately size the Department's resources to workload/demand fluctuations

Goal 3: Develop and support the workforce

As a public service organization, the Department's most important resources are the knowledge and skill of its staff. The development regulation process is extremely complex and technical, thereby, requiring specialized knowledge. Maintaining a highly-trained workforce is critical in providing high levels of customer service. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Provide a comfortable and productive office environment
- Ensure personnel remain current in their disciplines
- Ensure the safety of the workforce as they perform their duties
- Stabilize staffing levels and reduce turnover

Goal 4: Serve the City by balancing the diverse desires and needs of its stakeholder groups

Development regulations are designed to balance the needs of the community with the rights of the individual. The Department has a very wide range of stakeholders whose needs and desires constantly change. Staying in tune with these changes and balancing them is a never-ending challenge. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Enforce regulations/ensure compliance
- Provide excellent customer service
- Remain sensitive and responsive to public interest
- Identify solutions that holistically support the City's long-term interests, thereby, ensuring that any future implications of development (e.g., maintenance) are appropriately considered
- Continually update regulations and processes to align with the City's overall goals

Goal 5: Ensure the financial health of the Department

Workload, technology, and costs change rapidly due to the development industry's ties to economic trends. The Department needs to be able to manage costs and maintain adequate reserves to respond to these changes. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Utilize efficient and effective processes in the delivery of services
- Associate resources requested and received with the workload to assure full cost recovery and the maintenance of adequate reserves

Service Efforts and Accomplishments

Due to challenges in the local, national, and worldwide economy, the Department continued to adjust staffing and expenses to meet continuing declines in project review and inspection services during Fiscal Year 2009. The Department reduced 65 filled positions over the fiscal year, restructured the organization, and adjusted services to respond to these changes. Despite these reductions, Department staff increased the number of reviews performed per employee by seven percent and the number of inspections performed per employee by 20 percent over this same period of time.

Affordable In-Fill Housing and Sustainable Buildings Expedite Program

The Affordable/In-Fill Housing and Sustainable Buildings Expedite Program was created as part of a citywide comprehensive collaborative effort to provide developers with an incentive to both provide affordable housing units on-site, and to help the development industry become increasingly more energy efficient (LEED) and to utilize renewable energy resources (solar photovoltaic). The Expedite Program has successfully implemented a significantly streamlined permitting process with staff-review deadlines designed to process land development projects twice as fast as the standard process allows. The staff expertise offered and time savings produced through the Expedite Program translate into direct financial savings for affordable housing/sustainable building developers through reduced holding costs and interest payments.

Sustainable/Green Building Development: Since its inception in 2003, over 155 sustainable development projects (over 1,517 dwelling units) have elected to utilize the Affordable/In-Fill Housing and Sustainable Buildings Expedite Program for permit processing. These sustainable projects have utilized a variety of green building practices including but not limited to self-generating their energy needs through photovoltaic systems and meeting and/or exceeding LEED requirements.

Affordable Housing: Since its inception in 2003, over 60 affordable housing projects (over 2,440 dwelling units) have elected to utilize the Affordable/In-Fill Housing and Sustainable Buildings Expedite Program for permit processing. These affordable housing projects have provided a wide variety of lower income housing units throughout the City of San Diego at income levels ranging from 30 percent of area median income up to 150 percent of area median income.

The Expedite Program continues to experience strong interest and demand from both the public and private sector and remains a very persuasive incentive for the building industry to provide both affordable housing units and sustainable development.

2007 San Diego Fire Storm

DSD continued to provide support for the 2007 fire victims through an expedited plan review process and a dedicated staff member to help process building permit applications.

Customer Service

Given the state of the economy, DSD has continued to look for ways to enhance customer service through use of web-based services. Additions and improvements to the Department's website are of great value to the public and save time and money for customers and the City. Specific online tools that assist customers include the Official Zoning Map Online, Telecommunication Facility Plan Review, Landscape Plan Review, as well as the ability to search for information bulletins by both subject heading and form number.

DSD has updated its web-based content 1,070 times in Fiscal Year 2010. Website visits by DSD customers averaged over 1,600 per day to access property zoning, project submittal, and other Department information.

Local Enforcement Agency

The Local Enforcement Agency (LEA) assures a high level of regulatory compliance at all solid waste facilities including the West Miramar and Sycamore landfills, five composting sites; three transfer/processing operations and 29 closed disposal sites. Proper maintenance of landfills mitigates potential environmental risks such as landfill gas migration as well as ground and surface water pollution. The LEA will be processing the permit for the proposed expansion of the Sycamore landfill and two newly-proposed transfer/processing facilities. Over 660 tire-related businesses are inspected annually under the Regional Waste Tire Enforcement program which is funded by State grants. Compliance with tire transportation and storage rules prevents illegal dumping, fire hazards, and mosquito breeding associated with improperly handled waste tires. The LEA has applied for grant funding to support projects for cleaning up trash and tires from the Tijuana River Valley that impact the environmentally-sensitive estuary. Other grant projects include two tire collection events where residents will be able to bring old tires removed from private property. The LEA's partnership with CalRecycle has brought funding to the City which has assisted with the cleanup of other solid waste sites around the City. The LEA also has regulatory authority over commercial solid waste haulers working in San Diego and the City's trash fleet.

Comprehensive Fee Study

The Department completed a comprehensive fee for services study in Fiscal Year 2009. Working with an independent consultant, the Department conducted time and motion studies of all of the ministerial building related review and inspection services and developed a fully cost recoverable fee proposal for City Council adoption.

Development Services

Municipal Code Updates

DSD fee overhead supports a staff team that prepares code updates related to zoning and land development. Over the past fiscal year, staff completed two major code amendments.

The sixth update included 50 different amendments including measurement, permit process, landscape, parking, signs, compliance with State law, and minor corrections. These were important clarifying issues that were identified by Department staff and customers. Measurement of height, setbacks, and floor area ratio regulations were clarified. Permit process levels for gas stations, guest quarters, and reasonable accommodations for disabled persons were reduced.

Regulation changes for water conservation in landscaping were also made. The City Council adopted changes to bring the City of San Diego into conformance with the State Water Conservation in Landscaping Act. The process included an expansion of the water conservation regulations of the Land Development Code and revisions to the Landscape Standards of the Land Development Manual. Generally, the regulations require that new development meeting a specified area of landscape provide landscape materials that use a limited amount of water. DSD also processed incentive regulations to create visitable and accessible dwelling units for persons with disabilities through the public input and hearing process.

In addition, staff assisted with regulation changes addressing water sub-metering for multi-family development to support water conservation and are working closely with City Planning and Community Investment to develop new zones and development regulations that implement ongoing changes to several community plans and land use policy changes.

There were multiple efficiencies and process improvements the Department has worked towards in Fiscal Year 2010. They are as follows:

- Automation of Grading and Right-of-Way Permit Issuance: As Part of an ongoing effort to imrpove the City's development review process, the Department has automated the Grading and Right-of-Way Permit issuance process. This improved the efficiency, timeliness, and predictability of the issuance process by notifying applicants of the issuance requirements (e.g. fees, bonds) within 48 hours of the City Engineer's approval and eliminating multiple trips to the Development Services Center prior to permit issuance.
- Business Process Reengineering Efforts: The Department has continued to work on implementation of process improvements from the Business Process Reengineering (BPR) effort and to manage its resources to respond to workload demand and the downturn in the economy.

Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		480.00		**474.00**		(6.00)
Personnel Expenses	$	36,992,502	$	**34,849,520**	$	(2,142,982)
Non-Personnel Expenses		14,441,930		**13,174,803**		(1,267,127)
Total Department Expenses	**$**	**51,434,432**	**$**	**48,024,323**	**$**	**(3,410,109)**
Total Department Revenue	**$**	**47,536,032**	**$**	**47,441,148**	**$**	**(94,884)**

General Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Administration & Support Services	$	–	$	**56,144**	$	56,144
Neighborhood Code Compliance		6,530,597		**5,951,787**		(578,810)
Total	**$**	**6,530,597**	**$**	**6,007,931**	**$**	**(522,666)**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Administration & Support Services	0.00	**1.00**	1.00
Neighborhood Code Compliance	64.00	**57.00**	(7.00)
Total	**64.00**	**58.00**	**(6.00)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$	498,210	$	–
Revenue from New/Revised User Fees Adjustment to reflect an anticipated increase from the implementation of new and revised user fee charges.	0.00		–		29,000
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00		–		(123,884)
Total	**0.00**	**$**	**498,210**	**$**	**(94,884)**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
PERSONNEL						
Salaries and Wages	$	3,500,186	$	**2,950,172**	$	(550,014)
Fringe Benefits		1,937,608		**2,052,135**		114,527
PERSONNEL SUBTOTAL	**$**	**5,437,794**	**$**	**5,002,307**	**$**	**(435,487)**
NON-PERSONNEL						
Supplies	$	84,255	$	**79,595**	$	(4,660)
Contracts		642,882		**604,637**		(38,245)
Information Technology		240,299		**195,363**		(44,936)
Energy and Utilities		15,537		**14,999**		(538)

Development Services

Expenditures by Category *(Cont'd)*

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Other	104,000	**105,200**	1,200
Capital Expenditures	5,830	**5,830**	–
NON-PERSONNEL SUBTOTAL	**$ 1,092,803**	**$ 1,005,624**	**$ (87,179)**
Total	**$ 6,530,597**	**$ 6,007,931**	**$ (522,666)**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Licenses and Permits	$ 82,000	**$ 96,100**	$ 14,100
Fines, Forfeitures, and Penalties	307,034	**312,900**	5,866
Charges for Current Services	420,100	**305,250**	(114,850)
Other Revenue	1,000	**1,000**	–
Total	**$ 810,134**	**$ 715,250**	**$ (94,884)**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
20000012	1105	Administrative Aide 1	1.00	**1.00**	$36,962 -	$44,533	$ 42,084
20000119	1218	Associate Management Analyst	1.00	**1.00**	54,059 -	65,333	63,441
20000539	1535	Clerical Assistant 2	1.00	**0.00**	29,931 -	36,067	–
20000306	1356	Code Compliance Officer	4.00	**4.00**	37,232 -	44,803	128,361
20000214	1277	Combination Inspector 2	15.00	**15.00**	55,141 -	66,581	831,926
20000300	1352	Community Development Specialist 2	1.00	**0.00**	54,059 -	65,333	–
20001168	2214	Deputy Director	1.00	**1.00**	46,966 -	172,744	114,999
20000461	1465	Field Representative	1.00	**1.00**	32,323 -	38,917	37,944
20000680	1648	Payroll Specialist 2	1.00	**1.00**	34,611 -	41,787	36,930
20000783	1776	Public Information Clerk	2.00	**2.00**	31,491 -	37,918	35,832
20000885	1855	Senior Civil Engineer	1.00	**1.00**	76,794 -	92,851	87,744
20000927	1879	Senior Clerk/Typist	1.00	**1.00**	36,067 -	43,514	42,426
20000873	1849	Senior Combination Inspector	2.00	**2.00**	63,315 -	76,461	146,804
20000918	1872	Senior Planner	1.00	**0.00**	65,354 -	79,019	–
20000919	1872A	Senior Planner	0.00	**1.00**	65,354 -	79,019	77,043
20000928	1880	Senior Zoning Investigator	5.00	**5.00**	55,182 -	66,851	258,714
20001044	1974	Utility Supervisor	1.00	**0.00**	43,472 -	51,979	–
20001051	1978	Utility Worker 1	2.00	**1.00**	30,534 -	36,296	36,296
20001053	1979	Utility Worker 2	5.00	**3.00**	33,322 -	39,666	79,332
20000756	1746	Word Processing Operator	3.00	**3.00**	31,491 -	37,918	109,772
20001069	1998	Zoning Investigator 2	15.00	**15.00**	50,232 -	60,757	757,764
		Bilingual - Regular					13,104
		ICBO Certification					19,050
		Overtime Budgeted					16,678
		Reg Pay For Engineers					13,928
Salaries and Wages Subtotal			**64.00**	**58.00**			**$ 2,950,172**
		Employee Offset Savings					$ 31,042

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
		Flexible Benefits				308,469
		Long-Term Disability				26,900
		Medicare				31,829
		Other Post-Employment Benefits				316,500
		Retirement ARC				948,803
		Retirement DROP				9,935
		Retirement Offset Contribution				94,248
		Risk Management Administration				49,000
		Supplemental Pension Savings Plan				131,044
		Unemployment Insurance				6,283
		Unused Sick Leave				2,392
		Workers' Compensation				95,690
Fringe Benefits Subtotal						**$ 2,052,135**
Total Personnel Expenses						**$ 5,002,307**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Code Enforcement	42.00	$ 4,073,365	$ 715,250
Employee Record/Certification/Payroll	1.00	56,144	–
General Administration	8.00	538,534	–
General Administration/Management	1.00	181,993	–
Graffiti	6.00	962,532	–
IT Non-Discretionary	0.00	195,363	–
Total	**58.00**	**$ 6,007,931**	**$ 715,250**

Local Enforcement Agency Fund

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Solid Waste Local Enforcement Agency	$ 894,705	**$ 871,533**	$ (23,172)
Total	**$ 894,705**	**$ 871,533**	**$ (23,172)**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Solid Waste Local Enforcement Agency	6.00	**6.00**	0.00
Total	**6.00**	**6.00**	**0.00**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
PERSONNEL			
Salaries and Wages	$ 383,226	**$ 325,557**	$ (57,669)

Development Services

Expenditures by Category *(Cont'd)*

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Fringe Benefits		186,595		**229,368**		42,773
PERSONNEL SUBTOTAL	**$**	**569,821**	**$**	**554,925**	**$**	**(14,896)**
NON-PERSONNEL						
Supplies	$	16,836	$	**16,836**	$	–
Contracts		275,668		**270,822**		(4,846)
Information Technology		22,567		**16,115**		(6,452)
Energy and Utilities		1,413		**4,417**		3,004
Other		8,400		**8,418**		18
NON-PERSONNEL SUBTOTAL	**$**	**324,884**	**$**	**316,608**	**$**	**(8,276)**
Total	**$**	**894,705**	**$**	**871,533**	**$**	**(23,172)**

Revenues by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Licenses and Permits	$	563,665	$	**563,665**	$	–
Revenue from Money and Property		20,000		**20,000**		–
Charges for Current Services		273,863		**273,863**		–
Total	**$**	**857,528**	**$**	**857,528**	**$**	**–**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
20000539	1535	Clerical Assistant 2	1.00	**1.00**	$29,931 -	$36,067	$ 34,083
20000519	1526	Hazardous Materials Inspector 1	1.00	**1.00**	46,634 -	56,555	51,126
20000548	1544	Hazardous Materials Inspector 3	3.00	**1.00**	60,674 -	73,507	–
20000550	1544B	Hazardous Materials Inspector 3	0.00	**2.00**	60,674 -	73,507	143,338
20001222	2270	Program Manager	1.00	**1.00**	46,966 -	172,744	95,554
		Bilingual - Regular					1,456
Salaries and Wages Subtotal			**6.00**	**6.00**			**$ 325,557**
		Employee Offset Savings					$ 5,310
		Flexible Benefits					36,594
		Long-Term Disability					3,008
		Medicare					4,843
		Other Post-Employment Benefits					31,650
		Retirement ARC					117,486
		Retirement Offset Contribution					8,401
		Risk Management Administration					4,900
		Supplemental Pension Savings Plan					14,224
		Unemployment Insurance					701
		Unused Sick Leave					268
		Workers' Compensation					1,983
Fringe Benefits Subtotal							**$ 229,368**
Total Personnel Expenses							**$ 554,925**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Department Management	1.00	$ 161,713	$ –
General Administration	1.00	66,174	–
General Administration/Management	0.00	1,844	–
IT Non-Discretionary	0.00	16,115	–
Inspection & Enforcement	4.00	625,687	857,528
Total	**6.00**	**$ 871,533**	**$ 857,528**

Development Services Fund

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Administration & Support Services	$ 5,342,027	**$ 13,506,997**	$ 8,164,970
Building & Safety	23,788,328	**15,202,081**	(8,586,247)
Entitlements	14,878,775	**12,435,781**	(2,442,994)
Total	**$ 44,009,130**	**$ 41,144,859**	**$ (2,864,271)**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Administration & Support Services	105.05	**118.00**	12.95
Building & Safety	191.20	**155.00**	(36.20)
Entitlements	113.75	**137.00**	23.25
Total	**410.00**	**410.00**	**0.00**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
PERSONNEL			
Salaries and Wages	$ 18,213,337	**$ 18,327,427**	$ 114,090
Fringe Benefits	12,771,550	**10,964,861**	(1,806,689)
PERSONNEL SUBTOTAL	**$ 30,984,887**	**$ 29,292,288**	**$ (1,692,599)**
NON-PERSONNEL			
Supplies	$ 353,435	**$ 353,435**	$ –
Contracts	8,348,552	**7,889,344**	(459,208)
Information Technology	2,692,165	**1,916,794**	(775,371)
Energy and Utilities	640,513	**685,206**	44,693
Other	607,047	**625,261**	18,214
Capital Expenditures	382,531	**382,531**	–
NON-PERSONNEL SUBTOTAL	**$ 13,024,243**	**$ 11,852,571**	**$ (1,171,672)**
Total	**$ 44,009,130**	**$ 41,144,859**	**$ (2,864,271)**

Development Services

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Licenses and Permits	$ 23,521,184	$ **23,521,184**	$ –
Fines, Forfeitures, and Penalties	2,006	**2,006**	–
Revenue from Money and Property	877,072	**877,072**	–
Charges for Current Services	20,366,993	**20,366,993**	–
Other Revenue	101,115	**101,115**	–
Other Financial Sources (Uses)	1,000,000	**1,000,000**	–
Total	**$ 45,868,370**	**$ 45,868,370**	**$ –**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000011	1104	Account Clerk	2.00	**2.00**	$31,491 - $37,918	$ 73,940
20000012	1105	Administrative Aide 1	1.00	**1.00**	36,962 - 44,533	42,051
20000024	1107	Administrative Aide 2	4.00	**4.00**	42,578 - 51,334	91,439
20000249	1312	Apprentice 1-Electrician (4 Yr)	1.00	**1.00**	32,427 - 43,243	–
20001202	2250	Assistant Deputy Director	4.00	**4.00**	23,005 - 137,904	309,263
20000070	1153	Assistant Engineer-Civil	18.00	**16.00**	57,866 - 69,722	407,874
20000074	1153D	Assistant Engineer-Civil	0.00	**2.00**	57,866 - 69,722	133,866
20000116	1207	Assistant Engineer-Traffic	8.00	**8.00**	57,866 - 69,722	193,824
20000143	1221	Associate Engineer-Civil	8.00	**8.00**	66,622 - 80,454	232,915
20000150	1223	Associate Engineer-Electrical	3.00	**3.00**	66,622 - 80,454	142,651
20000154	1225	Associate Engineer-Mechanical	3.00	**3.00**	66,622 - 80,454	232,915
20000167	1233	Associate Engineer-Traffic	6.00	**6.00**	66,622 - 80,454	392,215
20000119	1218	Associate Management Analyst	4.00	**4.00**	54,059 - 65,333	244,243
20000162	1227	Associate Planner	39.00	**38.00**	56,722 - 68,536	1,649,181
20000110	1194	Auto Messenger 2	1.00	**1.00**	29,931 - 36,067	–
20000648	1622	Biologist 3	1.00	**1.00**	62,005 - 75,067	–
20001156	2202	Building Inspection Supervisor	2.00	**2.00**	23,005 - 137,904	103,000
20000266	1330	Cashier	3.00	**3.00**	31,491 - 37,918	71,516
20000539	1535	Clerical Assistant 2	26.00	**26.00**	29,931 - 36,067	419,816
20000214	1277	Combination Inspector 2	33.00	**33.00**	55,141 - 66,581	1,150,515
20000303	1354	Community Development Specialist 4	0.00	**1.00**	66,768 - 80,891	66,768
20001168	2214	Deputy Director	2.00	**2.00**	46,966 - 172,744	121,250
20000103	1184	Development Project Manager 1	10.00	**10.00**	57,866 - 69,722	135,958
20000104	1185	Development Project Manager 2	14.00	**14.00**	66,622 - 80,454	934,074
20000105	1186	Development Project Manager 3	9.00	**9.00**	76,794 - 92,851	809,198
20001100	2131	Development Services Director	1.00	**1.00**	59,155 - 224,099	139,194
20000082	1162	Electrical Inspector 2	8.00	**8.00**	55,141 - 66,581	450,418
20000924	1876	Executive Secretary	1.00	**1.00**	43,555 - 52,666	–
20000475	1475	Fire Prevention Inspector 2	2.00	**2.00**	61,589 - 74,464	133,089
20000178	1243	Information Systems Administrator	1.00	**1.00**	73,466 - 88,982	86,313
20000290	1348	Information Systems Analyst 2	4.00	**4.00**	54,059 - 65,333	63,165
20000998	1926	Information Systems Analyst 4	2.00	**2.00**	66,768 - 80,891	78,015
20000556	1555	Junior Engineering Aide	1.00	**1.00**	38,688 - 46,571	–

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
20001018	1938	Land Surveying Assistant	5.00	**6.00**	57,866 -	69,722	269,824
20001019	1939	Land Surveying Associate	1.00	**1.00**	66,622 -	80,454	73,317
20000346	1382	Legislative Recorder 1	1.00	**1.00**	41,558 -	50,232	46,093
20000093	1172	Mechanical Inspector 2	6.00	**6.00**	55,141 -	66,581	259,664
20000669	1638	Park Designer	1.00	**1.00**	66,664 -	80,496	78,484
20000680	1648	Payroll Specialist 2	4.00	**4.00**	34,611 -	41,787	81,484
20000692	1657	Plan Review Specialist 3	34.00	**34.00**	50,294 -	60,694	1,655,135
20000693	1658	Plan Review Specialist 4	6.00	**6.00**	55,162 -	66,456	129,590
20000743	1727	Principal Engineering Aide	2.00	**2.00**	50,003 -	60,549	59,035
20001222	2270	Program Manager	3.00	**3.00**	46,966 -	172,744	214,316
20000783	1776	Public Information Clerk	17.00	**17.00**	31,491 -	37,918	478,334
20000869	1844	Senior Account Clerk	1.00	**1.00**	36,067 -	43,514	–
20000864	1840	Senior Cashier	1.00	**1.00**	36,067 -	43,514	–
20000885	1855	Senior Civil Engineer	2.00	**2.00**	76,794 -	92,851	–
20000927	1879	Senior Clerk/Typist	7.00	**7.00**	36,067 -	43,514	83,547
20000873	1849	Senior Combination Inspector	6.00	**6.00**	63,315 -	76,461	144,510
20000400	1423	Senior Drafting Aide	5.00	**5.00**	44,429 -	53,706	–
20000083	1163	Senior Electrical Inspector	1.00	**1.00**	63,315 -	76,461	72,255
20000453	1457	Senior Engineer-Fire Protection	1.00	**1.00**	76,794 -	92,851	90,530
20000900	1861	Senior Engineering Aide	1.00	**1.00**	44,429 -	53,706	50,432
20000830	1806	Senior Engineering Geologist	1.00	**1.00**	76,794 -	92,851	–
20000015	1106	Senior Management Analyst	2.00	**2.00**	59,363 -	71,760	134,805
20000856	1830	Senior Mechanical Engineer	1.00	**1.00**	76,794 -	92,851	87,744
20000094	1173	Senior Mechanical Inspector	1.00	**1.00**	63,315 -	76,461	74,549
20000918	1872	Senior Planner	15.00	**14.00**	65,354 -	79,019	840,360
20000916	1871	Senior Public Information Officer	1.00	**1.00**	54,059 -	65,333	63,700
20000099	1179	Senior Structural Inspector	2.00	**2.00**	63,315 -	76,461	144,510
20000166	1231	Structural Engineering Associate	17.00	**17.00**	66,622 -	80,454	1,007,689
20000923	1875	Structural Engineering Senior	7.00	**7.00**	76,794 -	92,851	449,864
20000098	1178	Structural Inspector 2	12.00	**12.00**	55,141 -	66,581	515,334
20000970	1917	Supervising Management Analyst	1.00	**1.00**	66,768 -	80,891	78,464
20001002	1928	Supervising Plan Review Specialist	8.00	**8.00**	60,653 -	73,112	354,227
20001021	1940	Supervising Public Information Officer	1.00	**1.00**	59,363 -	71,760	–
20000756	1746	Word Processing Operator	14.00	**14.00**	31,491 -	37,918	258,790
		Bilingual - Regular					40,768
		Engineering Geologist Pay					20,916
		ICBO Certification					61,347
		Landscape Architect Lic					12,074
		Overtime Budgeted					1,051,558
		Reg Pay For Engineers					412,773
		Structural Registration					4,643

Development Services

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
		Termination Pay Annual Leave				18,096
Salaries and Wages Subtotal			**410.00**	**410.00**		**$ 18,327,427**
		Employee Offset Savings				$ 200,904
		Flexible Benefits				1,591,460
		Long-Term Disability				155,089
		Medicare				202,690
		Other Post-Employment Benefits				1,614,150
		Retirement ARC				5,331,191
		Retirement DROP				81,568
		Retirement Offset Contribution				542,626
		Risk Management Administration				249,900
		Supplemental Pension Savings Plan				688,139
		Unemployment Insurance				36,202
		Unused Sick Leave				13,763
		Workers' Compensation				257,179
Fringe Benefits Subtotal						**$ 10,964,861**
Total Personnel Expenses						**$ 29,292,288**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Budget and Fiscal Services	5.00	$ 385,967	$ –
Construction & Development Plans Review	123.00	20,233,326	45,868,370
Construction Management & Inspections	2.00	168,191	–
Customer Service	16.00	727,533	–
Customer Support Office & Billing	4.00	135,351	–
Department Management	8.00	1,062,309	–
Employee Record/Certification/Payroll	5.00	147,396	–
Environmental Monitoring and Mandated Regulatory Compliance	50.00	3,840,172	–
Financing and Administration	1.00	131,827	–
General Administration	43.00	1,520,591	–
General Administration/Management	0.00	1,056,835	–
Historical Resources Planning	1.00	–	–
Human Resources	1.00	147,968	–
IT Non-Discretionary	0.00	1,769,934	–
Information Technology	10.00	243,721	–
Inspection & Enforcement	68.00	4,341,701	–
Park Planning	1.00	144,603	–
Planning Policy	3.00	252,384	–
Project Management	31.00	2,876,354	–
Project Submittal	18.00	1,176,759	–
Public Dispatch	1.00	185,573	–
Records Management	19.00	596,364	–
Total	**410.00**	**$ 41,144,859**	**$ 45,868,370**

Revenue and Expense Statement (Non–General Fund)

Local Enforcement Agency Fund		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	170,609	$	713,232
Contingency Reserve		–		250,000
Reserve for Encumbrances		250,000		–
TOTAL BALANCE AND RESERVES	**$**	**420,609**	**$**	**963,232**
REVENUE				
Facility Fees	$	246,465	$	246,465
Interest Earnings		20,000		20,000
Services to Other Funds		273,863		273,863
Tonnage Fees		317,200		317,200
TOTAL REVENUE	**$**	**857,528**	**$**	**857,528**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**1,278,137**	**$**	**1,820,760**
OPERATING EXPENSE				
Personnel Expense	$	569,821	$	554,925
Non-Personnel Expense		324,884		316,608
TOTAL OPERATING EXPENSE	**$**	**894,705**	**$**	**871,533**
TOTAL EXPENSE	**$**	**894,705**	**$**	**871,533**
RESERVES				
Contingency Reserve	$	–	$	250,000
Reserve for Encumbrances		250,000		–
TOTAL RESERVES	**$**	**250,000**	**$**	**250,000**
BALANCE	**$**	**133,432**	**$**	**699,227**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**1,278,137**	**$**	**1,820,760**

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Development Services

Revenue and Expense Statement (Non–General Fund)

Development Services Fund		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	(11,638,205)	$	(12,224,800)
Prior Year Reserve for Encumbrance		50,000		–
Contingency Reserve		–		50,000
TOTAL BALANCE AND RESERVES	**$**	**(11,588,205)**	**$**	**(12,174,800)**
REVENUE				
Affordable Housing Expedite Program	$	536,244	$	536,244
Building Plan Check Fees		7,083,511		11,101,762
Commercial, Multi-Family & Industrial Buildings		2,624,343		2,256,860
Deposit Accounts		13,022,567		13,068,779
Engineering Permits		537,446		587,310
Fire Plan Check & Inspection		2,702,223		1,177,440
Interest Earnings		802,607		877,072
Land Development Review Fees		5,391,586		1,979,390
Mechanical, Plumbing & Electrical Permits		4,970,815		4,719,673
Other Revenues		1,374,808		990,101
Permit Issuance		–		350,309
Records Fees		–		101,115
Reimbursement Between Funds		–		1,199,629
Reimbursement from Fire Permit Fees Waived		700,000		–
Services to Other Departments or Agencies		3,633,096		1,715,685
Single Family/Duplex Permits		1,753,027		4,184,758
Submittal & Issuance		–		425,563
Water & Sewer Projects Reimbursement		173,452		–
Zoning & Sign Permits		562,645		596,680
TOTAL REVENUE	**$**	**45,868,370**	**$**	**45,868,370**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**34,280,165**	**$**	**33,693,570**
CAPITAL IMPROVEMENT PROGRAM (CIP)				
CIP Expenditures	$	30,000	$	–
TOTAL CIP EXPENSE	**$**	**30,000**	**$**	**–**
OPERATING EXPENSE				
Personnel Expense	$	30,984,887	$	29,292,288
Non-Personnel Expense		13,024,243		11,852,571
TOTAL OPERATING EXPENSE	**$**	**44,009,130**	**$**	**41,144,859**
EXPENDITURE OF PRIOR YEAR FUNDS				
Expenditure of Prior Year Funds	$	50,000	$	–
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	**$**	**50,000**	**$**	**–**
TOTAL EXPENSE	**$**	**44,089,130**	**$**	**41,144,859**
RESERVES				

Revenue and Expense Statement (Non–General Fund)

Development Services Fund *(Cont'd)*		FY2010 Budget*		FY2011 Adopted
Reserve for Encumbrance	$	50,000	$	–
Contingency Reserve		–		50,000
TOTAL RESERVES	**$**	**50,000**	**$**	**50,000**
BALANCE	**$**	**(9,858,965)**	**$**	**(7,501,289)**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**34,280,165**	**$**	**33,693,570**

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Fund Description

The Mission Bay Improvement Fund is used for permanent public capital improvements and deferred maintenance of existing facilities within the Mission Bay Park Improvement Zone consistent with the Mission Bay Park Master Plan. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 that requires that three-quarters of all lease revenues collected from Mission Bay in excess of $23.0 million (or the remainder of those revenues if less than 75 percent is available after the allocation to the San Diego Regional Parks Improvement Fund has been made) be allocated to the Mission Bay Improvement Fund to solely benefit the Mission Bay Improvement Zone. Park improvements are prioritized in this Charter section, although other projects may proceed once the priorities have been budgeted, approved by Council, and have a funding plan put in place.

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Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		0.00		**0.00**		0.00
Personnel Expenses	$	–	$	–	$	–
Non-Personnel Expenses		–		–		–
Total Department Expenses	**$**	**–**	**$**	**–**	**$**	**–**
Total Department Revenue	**$**	**2,536,208**	**$**	**872,678**	**$**	**(1,663,530)**

Mission Bay Improvements Fund

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00	$	–	$	(1,663,530)
Total	**0.00**	**$**	**–**	**$**	**(1,663,530)**

Revenues by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Other Financial Sources (Uses)	$	2,536,208	**$**	**872,678**	$	(1,663,530)
Total	**$**	**2,536,208**	**$**	**872,678**	**$**	**(1,663,530)**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
Mission Bay Improvement Fund	0.00	$	–	$	872,678
Total	**0.00**	**$**	**–**	**$**	**872,678**

Mission Bay Improvements Fund

Revenue and Expense Statement (Non–General Fund)

Mission Bay Improvements Fund		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	–	$	(348,014)
TOTAL BALANCE AND RESERVES	**$**	**–**	**$**	**(348,014)**
REVENUE				
Transfer from General Fund - Mission Bay Park Rents	$	2,536,208	$	872,678
TOTAL REVENUE	**$**	**2,536,208**	**$**	**872,678**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**2,536,208**	**$**	**524,664**
CAPITAL IMPROVEMENT PROGRAM (CIP)				
CIP Expenditures	$	2,536,208	$	872,678
TOTAL CIP EXPENSE	**$**	**2,536,208**	**$**	**872,678**
TOTAL EXPENSE	**$**	**2,536,208**	**$**	**872,678**
BALANCE	**$**	**–**	**$**	**(348,014)**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**2,536,208**	**$**	**524,664**

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Fund Description

The City of San Diego's Regional Parks initially include Balboa Park, Chollas Lake Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and contiguous coastal parks. The San Diego Regional Parks Improvement Fund is to be used only for non-commercial public capital improvements for San Diego Regional Parks and only for park uses. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 that requires that one-quarter of all lease revenues collected from Mission Bay Park in excess of $23.0 million, or $2.5 million (whichever is greater), be allocated to the Regional Parks Improvement Fund to solely benefit the San Diego Regional Parks.

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Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		0.00		**0.00**		0.00
Personnel Expenses	$	–	$	–	$	–
Non-Personnel Expenses		–		–		–
Total Department Expenses	**$**	**–**	**$**	**–**	**$**	**–**
Total Department Revenue	**$**	**2,500,000**	**$**	**2,500,000**	**$**	**–**

Regional Park Improvements Fund

Revenues by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Other Financial Sources (Uses)	$	2,500,000	$	**2,500,000**	$	–
Total	**$**	**2,500,000**	**$**	**2,500,000**	**$**	**–**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
Regional Parks Improvement Program	0.00	$	–	$	2,500,000
Total	**0.00**	**$**	**–**	**$**	**2,500,000**

Regional Park Improvements Fund

Revenue and Expense Statement (Non–General Fund)

Regional Park Improvements Fund		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	–	$	(620,553)
TOTAL BALANCE AND RESERVES	**$**	**–**	**$**	**(620,553)**
REVENUE				
Transfer from General Fund - Mission Bay Park Rents	$	2,500,000	$	2,500,000
TOTAL REVENUE	**$**	**2,500,000**	**$**	**2,500,000**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**2,500,000**	**$**	**1,879,447**
CAPITAL IMPROVEMENT PROGRAM (CIP)				
CIP Expenditures	$	2,500,000	$	2,500,000
TOTAL CIP EXPENSE	**$**	**2,500,000**	**$**	**2,500,000**
TOTAL EXPENSE	**$**	**2,500,000**	**$**	**2,500,000**
BALANCE	**$**	**–**	**$**	**(620,553)**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**2,500,000**	**$**	**1,879,447**

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Community & Legislative Services

Group Description

The Community & Legislative Services group provides executive oversight, strategic planning, and direction for the Commission for Arts and Culture, the Community & Legislative Services Department, and the Office of Special Events.

Mission

To provide leadership in policy formulation, support transparent communication, build and maintain relationships with the communities of San Diego, enhance economic prosperity, and vitalize the City by supporting the region's cultural assets

Budget Department	Positions	Personnel Expenses	Non - Personnel Expenses	Total Expenses
Commission for Arts and Culture	6.00	$ 668,624	$ 164,056	$ 832,680
Community & Legislative Services[1]	37.19	4,670,317	1,313,222	5,983,539
Special Events	3.00	351,645	192,629	544,274
Total	**46.19**	**$ 5,690,586**	**$ 1,669,907**	**$ 7,360,493**

1.The Community & Legislative Services Department is the Mayor's staff.

Commission for Arts and Culture



Department Description

The City of San Diego Commission for Arts and Culture (Commission) was established in 1988. Reporting directly to the Mayor's Office, the Commission is responsible for making all recommendations pertaining to arts and culture for City funding through its two competitive application programs. In addition, the Commission provides technical assistance in the areas of grant writing, non-profit management, and marketing, administers the Public Art Program which oversees the commission of new artworks and the management of the City's art collection, and spearheads cultural tourism and special initiatives.

The Commission is the only public arts agency in San Diego County supporting artists and arts and culture organizations to ensure their programs and services are accessible to the public and of the highest quality. The Commission involves all sectors of the city in its planning processes in an effort to build audience participation and community support. Through effective public policy, advocacy, strategic partnerships, technical assistance and funding, the Commission supports arts and cultural programming, neighborhood arts programs, festivals, public art and cultural tourism all of which contribute to the quality of life, the economy, and the vibrancy of San Diego.

The Department's mission is:

To vitalize the City by supporting the region's cultural assets, integrating arts and culture into community life, and showcasing San Diego as an international cultural destination

Service Efforts and Accomplishments

The Commission's Fiscal Year 2011 Allocations Programs support 111 San Diego non-profit organizations through the Organizational Support Program (OSP) with 75 arts and culture organizations and Creative Communities San Diego (CCSD) with 36 projects. In 2009, the 76 OSP-funded organizations contributed more than $181.0 million in direct expenditures to the local economy and supported more than 7,000 jobs. These organizations represent annual operating incomes ranging from $9,000 to more than $19.0 million. In addition, more than 11,000 volunteers and 1,200 volunteer board members donated time and talent to these organizations.

Commission for Arts and Culture

The impact of OSP-funded arts and culture organizations extends far beyond the number of tickets sold. Education and outreach criteria within the Commission's funding guidelines encourage these organizations to reach San Diego's youth and under-served communities ultimately serving more than 430,000 individuals. In addition to selling 3.3 million admissions, OSP organizations provided more than 2.0 million admissions free of charge.

Last year, the Mayor, Commission, and the San Diego Regional Arts and Culture Coalition released the 2009 Arts and Culture Economic and Community Impact Report which provides evidence that arts and cultural organizations are instrumental in making San Diego a vibrant city and helping build a competitive and creative edge. The Report was distributed to community leaders, media, and policy makers throughout the country. The report found that over 1.4 million visitors traveled to San Diego to participate in arts and cultural organizations funded by the Commission, pumping more than $750 million into the local economy.

In Fiscal Year 2010, the Commission administered the 2004 Public Art Master Plan, Council Policy 900-11 (two percent for art in public projects) and Ordinance 19280 (one percent for art in private development projects). Commission staff completed a contract for the design and construction of an educational space for children at the Serra Mesa-Kearny Mesa Branch Library, a project which was funded by the First 5 Commission of California. Commission staff also acted as project managers for numerous public art projects funded by the Southeastern Economic Development Corporation, the Centre City Development Corporation, and the City's Redevelopment Division. The Commission partnered with the Creative Capital Foundation to present a weekend workshop that educated regional artists about effectively utilizing various web-based technologies to grow, promote, and market their work. The Commission worked with the Port of San Diego, the San Diego International Airport Art Program, the City of Escondido, and the City of Carlsbad to host another training opportunity for regional artists called Artist Portfolio Review Day. The Commission also partnered with the City's Store Front Improvement Program to create a process for offering rebates for public art in store front improvements.

During 2008, amendments to the San Diego Municipal Code (Section 26.0701 et seq.) were made to define the role of the Commission and Commission staff in the management of the artwork owned by the City. Those amendments are currently being integrated into the Commission's practices. Further policies and procedures for the management of the City's art collection are under development in collaboration with other City departments. The intended net effect of these interlinked collections management policies and procedures is an increase in the quality, value, safety, and condition of the City's art assets.

The Commission continues to evaluate the effectiveness of its cultural tourism strategies designed to increase visitor participation in San Diego's cultural amenities. Moreover, it has renewed and strengthened its partnership with the San Diego Regional Convention and Visitors Bureau (ConVis) and its cultural tourism marketing program, San Diego Art + Sol. This partnership remains crucial to the development of a particularly lucrative and growing niche within the larger tourism industry. Cultural tourists, travelers who visit a location primarily to experience art and cultural sites and events, generally stay in hotels, visit for a longer period of time, and spend more discretionary income than other tourists.

In 2003, the Commission instigated the Diversity Initiative, a multi-year, multi-organization, and multi-dimensional project to serve as a catalyst to educate, promote, strengthen, and enhance the fabric of San Diego's rich and vibrant arts and cultural community. In August 2009, those efforts culminated in the release of a report on the Commission's Diversity Initiative. This is now a tool for current arts administrators, board members, future generations, as well as colleagues in other communities. Complete with best practices, case studies, and valuable recommendations, the report is also a blueprint for efforts towards achieving diversity on staff and boards, as well as programming and outreach strategies.

Often in collaboration with partner organizations such as San Diego Grant Makers and the San Diego Foundation, the Commission presented a number of educational workshops for arts organizations. These included administering an Emerging Leaders group for up-and-coming arts administrators, marketing workshops that help participants create successful media kits and learn to harness the power of the emerging web 2.0 platforms, as well as a speaker series that brought industry leaders to San Diego. The Commission also launched BANG, a regional marketing campaign for the arts and culture industry designed to drive traffic to the San Diego Art+Sol website, as well as develop

business support and patronage for the arts. This campaign will evolve and broaden in Fiscal Year 2011. Additionally, in the current year, the Commission launched its new logo, brand, and a new website. This logo is now being conveyed to a national audience of arts professionals who will attend the 2011 Americans for the Arts convention in San Diego hosted by the Commission.

Finally, during Fiscal Year 2010, the Commission continued the successful collection and management of financial and other quantitative forms of data from its OSP applications for funding through participation in the California Cultural Data Project (CA-CDP). In addition to creating an online mechanism for applicants to report their data, the CA-CDP provides applicants access to certified public accountants to help with financial reporting questions, as well as access to automated financial reports which contractors may submit in lieu of their own internally-produced financial reports as part of their year-end requirements.

All applications, request for payment, and final reporting forms have been converted to Microsoft Word documents so organizations can complete them and save them onto their own computers. Forms are also available in PDF for organizations that do not use Microsoft Office. In addition, forms are available from the Commission's website. Tracking receipt and processing of all forms is now done using a Microsoft Access database which enables staff to efficiently notify applicants and contractors of omissions, errors, and expirations in a timely manner.

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Commission for Arts and Culture

Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		6.00		**6.00**		0.00
Personnel Expenses	$	601,672	$	**668,624**	$	66,952
Non-Personnel Expenses		264,654		**164,056**		(100,598)
Total Department Expenses	**$**	**866,326**	**$**	**832,680**	**$**	**(33,646)**
Total Department Revenue	**$**	**30,000**	**$**	**–**	**$**	**(30,000)**

Public Art Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Public Art	$	30,000	$	–	$	(30,000)
Total	**$**	**30,000**	**$**	**–**	**$**	**(30,000)**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
NON-PERSONNEL						
Supplies	$	1,150	$	–	$	(1,150)
Contracts		25,747		–		(25,747)
Information Technology		3,000		–		(3,000)
Other		103		–		(103)
NON-PERSONNEL SUBTOTAL	**$**	**30,000**	**$**	**–**	**$**	**(30,000)**
Total	**$**	**30,000**	**$**	**–**	**$**	**(30,000)**

Revenues by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Other Financial Sources (Uses)	$	30,000	$	–	$	(30,000)
Total	**$**	**30,000**	**$**	**–**	**$**	**(30,000)**

Transient Occupancy Tax Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Commission for Arts and Culture	$	670,582	$	**702,328**	$	31,746
Public Art		165,744		**130,352**		(35,392)
Total	**$**	**836,326**	**$**	**832,680**	**$**	**(3,646)**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Commission for Arts and Culture	5.00	**5.00**	0.00
Public Art	1.00	**1.00**	0.00
Total	**6.00**	**6.00**	**0.00**

Commission for Arts and Culture

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$ 59,700	$ –
Total	**0.00**	**$ 59,700**	**$ –**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
PERSONNEL			
Salaries and Wages	$ 407,074	**$ 413,051**	$ 5,977
Fringe Benefits	194,598	**255,573**	60,975
PERSONNEL SUBTOTAL	**$ 601,672**	**$ 668,624**	**$ 66,952**
NON-PERSONNEL			
Supplies	$ 10,367	**$ 3,569**	$ (6,798)
Contracts	189,054	**126,845**	(62,209)
Information Technology	27,464	**27,748**	284
Energy and Utilities	3,156	**1,846**	(1,310)
Other	3,613	**4,048**	435
Capital Expenditures	1,000	**–**	(1,000)
NON-PERSONNEL SUBTOTAL	**$ 234,654**	**$ 164,056**	**$ (70,598)**
Total	**$ 836,326**	**$ 832,680**	**$ (3,646)**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000024	1107	Administrative Aide 2	1.00	**1.00**	$42,578 - $51,334	$ 50,051
20000132	1218M	Associate Management Analyst	0.00	**1.00**	54,059 - 65,333	61,740
20000119	1218	Associate Management Analyst	1.00	**0.00**	54,059 - 65,333	–
20001220	2268	Executive Director	1.00	**1.00**	46,966 - 172,744	94,563
20000924	1876	Executive Secretary	1.00	**1.00**	43,555 - 52,666	49,769
20000778	1769	Public Art Program Administrator	2.00	**2.00**	66,768 - 80,891	156,928
Salaries and Wages Subtotal			**6.00**	**6.00**		**$ 413,051**

Employee Offset Savings	$ 9,472
Flexible Benefits	41,125
Long-Term Disability	3,857
Medicare	6,215
Other Post-Employment Benefits	37,980
Retirement ARC	115,957
Retirement DROP	2,973
Retirement Offset Contribution	6,795
Risk Management Administration	5,880
Supplemental Pension Savings Plan	21,466
Unemployment Insurance	901
Unused Sick Leave	343

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
		Workers' Compensation					2,609
Fringe Benefits Subtotal						**$**	**255,573**
Total Personnel Expenses						**$**	**668,624**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
Arts, Cultural, Communities, and Organizational Services	1.00	$	193,026	$	–
Capacity Development	0.00		1,294		–
General Administration/Management	4.00		483,010		–
IT Non-Discretionary	0.00		24,998		–
Public Art Fund	1.00		130,352		–
Total	**6.00**	**$**	**832,680**	**$**	**–**



Department Description

Community and Legislative Services

The Community and Legislative Services Department includes the offices of Policy, Communications and Press, Community Outreach, Council Affairs, Appointments to Boards & Commissions, Special Projects, CityTV, Economic Growth Services, Intergovernmental Relations, and Protocol.

The Policy Office assists the Mayor in formulating and carrying out public policy decisions within the City. In doing so, the Office interacts with the City Council, Independent Budget Analyst (IBA), City Attorney, and other public stakeholders. The Office implements the Mayor's policy priorities for the benefit of the City and its residents. The Office includes the Intergovernmental Relations Department and Bi-National Affairs described below.

The Communications and Press Office maintains open and transparent communication between the City, its residents, and the media on behalf of the Mayor. The Office proactively provides information regarding the Mayor's policies and initiatives, department operations, and other City information, along with responding to media requests regarding City government. The Office maintains the City's website, establishes citywide communication policies, provides oversight of public information efforts, and facilitates internal communication to City employees including managing the City's internal website.

The Community Outreach Office directs the Mayor's community outreach strategy, staff, and operations. This office focuses time and effort on creating, fostering, and strengthening relationships in the community, attending functions on the Mayor's behalf and providing a line of communication between the community and the Mayor.

The Council Affairs Office facilitates the preparation, internal review, and docketing of Requests for Council Action on behalf of City staff. Primary activities include staff training, document management and review, and agenda planning and coordination with the Office of the Council President and the City Clerk. Council Affairs also serves as the liaison to the City Council and the IBA to answer questions, respond to requests, and resolve issues associated with actions proposed for City Council consideration or items under the purview of the Mayor.

Note: The Community & Legislative Services Department is the Mayor’s staff.

Community & Legislative Services

The Appointments to Boards and Commissions Office is responsible for directing and facilitating appointments to City boards and commissions and related policy initiatives. This office assists the Mayor by managing the identification, recruitment, vetting, nomination, and confirmation of applicants for public appointment. The Office manages appointee relations, the establishment of new committees or boards, special projects, and any required procedural, Municipal Code, City Charter, and by law modifications.

The Special Projects Office is responsible for assisting and advising in the framing of policy matters including budget policy, capital projects, economic development, water conservation and reliability, and other issues that require the integration of operations policy and public outreach. The Office works with staff across the City to develop solutions to assist in accomplishing operational goals and implementing policy decisions.

CityTV is the City government's cable access television network. CityTV provides live televised coverage of City Council proceedings and other public meetings. CityTV also covers City news conferences and produces a variety of unique original programming including public service announcements, community forums, and special event coverage.

Economic Growth Services assists in economic development and job growth. The Mayor is focused on job development and increased tax revenue (complete information is included below).

Intergovernmental Relations, including Bi-National Affairs, secures passage of federal and State funding, and legislative measures that enhance the City's capacity to provide essential community services; and supports measures that broaden or protect the City's legal authority in land use planning, taxation, and employee policies. Intergovernmental Relations also opposes measures that decrease the City's legal authority to provide essential services or reduce revenue sources required to maintain services or mandate additional costs on the City without providing reimbursement. Intergovernmental Relations assists City officials in negotiations with other governmental entities and helps identify and pursue grant funds to assist programs conducted by the City.

The Office of Protocol manages visits to the Mayor by high-level dignitaries, diplomats, government officials, and celebrities. The Office also manages consular relations and military/protocol relations, oversees protocol responsibilities at the State of the City address, and serves as liaison to the International Affairs Board, Sister Cities, and other local cultural groups and organizations. Protocol staff serves as the Mayor's liaison to the international community and represents the Mayor at special cultural and international engagements and meetings throughout the City. The Office also coordinates and processes Mayoral proclamation and letter requests on behalf of the City.

Economic Growth Services

This office assists the Mayor and the City in implementing economic development initiatives in order to create and retain jobs and taxable investment in the City of San Diego. Economic Growth Services consists of two focused work units: the Business Expansion, Attraction, and Retention (BEAR) Team and the Government Incentives (GI) Team. These two teams work directly with businesses, business organizations, and City departments to create a business-friendly environment that ensures a stable economy. Economic growth, energy independence, revenue enhancement, and community revitalization are accomplished by attracting new companies, retaining and/or expanding existing companies, making San Diego competitive in emerging markets, and revitalizing older business communities.

Note: The Community & Legislative Services Department is the Mayor’s staff.

Community & Legislative Services

The Department's mission is:

Community & Legislative Services

To support the City's mission by providing leadership in policy formulation; supporting transparent communication; coordinating with other elected officials, local leaders, and foreign dignitaries; and maintaining relationships with the communities of San Diego

Economic Growth Services

To create and retain jobs and taxable investment in the City of San Diego

Service Efforts and Accomplishments

Community & Legislative Services

The Policy Office works to promote and solve environmental, social, and financial issues facing the City. The major accomplishments for the Policy Office during Fiscal Year 2010 included the water bond initiative, the Point Loma waiver, water allocations, development of a solar pilot program, Destination Lindbergh, facilitation of economic roundtables, economic development, fee adjustments for cost recovery, completion of the Convention Center Task Force, support of progress on a new main Library and Civic Center, and deferral of impact fees to stimulate the economy.

The Communications and Press Office conducted press conferences, issued press releases, sent e-mail blasts, utilized social media and responded to requests for information to maintain open and transparent dialogue between the City, its residents, and the media. The Communications and Press Office also processed several dozen Public Record Act requests from news agencies. In addition, the Office launched a new City website and facilitated communication with City employees on behalf of City departments and the Mayor utilizing the City's internal website, e-mail blasts, meetings, and written communications.

The Community Outreach Office has met extensively with residents at a number of dialogues, community forums, and other community events. This office has also created a diverse set of opportunities for the Mayor to engage the public including a series of town hall meetings, public speaking appearances, and in-office appointments.

The Council Affairs Office and the Office of the City Clerk have worked with staff to implement an electronic docketing and agenda management system. Annually, approximately 1,000 items are prepared and placed before the City Council for action using this citywide process.

The Appointments to Boards and Commissions Office has worked to streamline the appointment process and fill open seats on boards and commissions. The Office has made a number of appointments/re-appointments in the last fiscal year.

The Special Projects Office supported development of the Fiscal Year 2010 budget and the mid-year budget amendments, and managed several of the resulting outcomes. The Office worked on developing strategic approaches to pension reform, economic development, capital improvement projects, budget reductions, corporate partnerships, managed competition, and resolving the City's structural deficit.

The CityTV Office covered public meetings for live television as well as news conferences for the Mayor and other officials.

Note: The Community & Legislative Services Department is the Mayor’s staff.

Community & Legislative Services

In 2009, Intergovernmental Relations Division (IRD) saw four bills passed by the state including SB167 which would allow money collected for tire waste to be used on projects in Mexico, SB572 which recognized Harvey Milk Day and AB599 which relieves California crime laboratories from double proficiency testing, outdated employee requirements, and lengthy approvals for laboratory use. IRD was also able to secure the passage and Governor's signature for the Children's Pool Seal Legislation. Additionally, IRD actively and successfully lobbied, along with our regional partners, for the Bay-Delta bill package (SBX7-1) which provides an opportunity to overcome longstanding disagreements over the operation of the State's water system and restore water reliability in the Delta through construction of an alternative conveyance system. Finally, IRD partnered with the California League of Cities and the Big 10 Cities to fight off a potential state raid of local funds.

At the federal level, a tremendous amount of effort went into securing stimulus dollars for the City and the region in 2009. The City of San Diego can expect to see at least $360.0 million in stimulus funding including $49.0 million directly to the City and $149.0 million to partner organizations including SANDAG, Workforce Partnership and the Metropolitan Transit System. These funds are in addition to the City's lobbying team successfully advocating for the $185.0 million Federal Courthouse Project. While not American Recovery and Reinvestment Act (ARRA)-driven, freeing up the funding for this project allows it to commence immediately and provide 2,000 construction jobs. IRD was also able to secure additional funding for border projects, brush management, homeland security, transportation, and affordable housing projects, as well as supporting the City in securing a new five year waiver for the Point Loma treatment plant and outfall.

The Office of Protocol managed visits to the Mayor by high-level dignitaries, diplomats, and domestic/international military and government officials. Protocol staff attended board meetings as a City representative of the Japan Society, Sister Cities, International Affairs Board, Consular Corps, San Diego Military Affairs Council, and San Diego World Trade Center.

Economic Growth Services

During the last 12 months, the Mayor's Office of Economic Growth Services (EGS) worked closely with other City departments to facilitate the expansion, attraction, and retention of several major business establishments throughout the City. The Business Expansion, Attraction, & Retention (BEAR) Team and the Government Incentives (GI) Team provided site selection, permit assistance, and tax incentive guidance to over 16 businesses, resulting in over $180.0 million in new capital investment, construction or improvement of over 600,000 square feet of commercial/industrial space, and the creation or retention of over 1,000 new jobs, as well as assistance to other companies exploring San Diego.

Significant new projects include Advanced Particle Therapy's $150.0 million California Proton Treatment Center; two defense manufacturing plants for AEM and ATK (all three in Mira Mesa); two distribution centers, one for Restaurant Depot (Barrio Logan) and one for Mor Furniture (Otay Mesa); two R&D facilities, one for biofuel manufacturer Synthetic Genomics and one for Covance Corp (both in University); a data center for Hitachi (Carmel Mountain Ranch); and a solar panel manufacturing facility for Kyocera Solar, Inc. (Kearny Mesa).

Fiscal Year 2010 was a record-breaking year for the Enterprise Zone Program with nearly 7,200 hiring-credit vouchers approved for companies doing business in the entire zone. Since receiving designation of the San Diego Regional Enterprise Zone (SDREZ) program in October 2006, the City of San Diego, as lead agency for the SDREZ, has approved approximately 14,500 hiring credit vouchers have been approved including 2,900 for new jobs. As part of the Enterprise Zone marketing strategy, the GI Team has organized several "Your Business Matters," workshops throughout the year to promote the various local, State and federal business programs in addition to participating in regional business outreach efforts and job recruitment events and fairs. Working with the South County Economic Development Council, EGS organized two very popular workshops targeting accounting and tax professionals bringing expert speakers from the Franchise Tax Board and the Internal Revenue Service.

Note: The Community & Legislative Services Department is the Mayor’s staff.

Department Summary

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Positions	37.00	**37.19**[1]	0.19
Personnel Expenses	$ 4,459,408	**$ 4,670,317**	$ 210,909
Non-Personnel Expenses	1,418,617	**1,313,222**	(105,395)
Total Department Expenses	**$ 5,878,025**	**$ 5,983,539**	**$ 105,514**[2]
Total Department Revenue	**$ 1,587,244**	**$ 1,355,700**	**$ (231,544)**

1.The position additions shown are related to the conversion of hourly and temporary wage expenditures to full-time equivalent positions and do not represent an increase in salaries and wages to the City.
2.This department's expenses have increased due to additional Retirement ARC payment expenses.

General Fund

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
City TV	$ 412,212	**$ 429,958**	$ 17,746
Community & Legislative Services	3,091,748	**3,408,650**	316,902
Economic Growth Services	1,571,268	**1,374,127**	(197,141)
Intergovernmental Relations	698,125	**647,873**	(50,252)
Protocol	104,672	**122,931**	18,259
Total	**$ 5,878,025**	**$ 5,983,539**	**$ 105,514**[1]

1.This department's expenses have increased due to additional Retirement ARC payment expenses.

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
City TV	3.00	**3.00**	0.00
Community & Legislative Services	22.50	**21.67**	(0.83)
Economic Growth Services	9.00	**9.08**	0.08
Intergovernmental Relations	2.00	**2.00**	0.00
Protocol	0.50	**1.44**	0.94
Total	**37.00**	**37.19**[1]	**0.19**

1.The position additions shown are related to the conversion of hourly and temporary wage expenditures to full-time equivalent positions and do not represent an increase in salaries and wages to the City.

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$ 143,074	$ –
Adjustment to Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	2.19[1]	60,284	–
Position Transfer Transfer of 0.50 FTE Mayor Representative II from the Water Department to the Community & Legislative Services Department to accurately reflect job duties and responsibilities.	0.50	52,495	–

Note: The Community & Legislative Services Department is the Mayor's staff.

Community & Legislative Services

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00	–	(269,344)
Total	**2.69**	**$ 255,853**	**$ (269,344)**

1.The position additions shown are related to the conversion of hourly and temporary wage expenditures to full-time equivalent positions and do not represent an increase in salaries and wages to the City.

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
PERSONNEL			
Salaries and Wages	$ 3,102,094	**$ 2,890,568**	$ (211,526)
Fringe Benefits	1,357,314	**1,779,749**	422,435
PERSONNEL SUBTOTAL	**$ 4,459,408**	**$ 4,670,317**	**$ 210,909**
NON-PERSONNEL			
Supplies	$ 69,822	**$ 69,822**	$ –
Contracts	663,035	**663,299**	264
Information Technology	231,658	**131,187**	(100,471)
Energy and Utilities	72,771	**67,583**	(5,188)
Other	376,493	**376,493**	–
Capital Expenditures	4,838	**4,838**	–
NON-PERSONNEL SUBTOTAL	**$ 1,418,617**	**$ 1,313,222**	**$ (105,395)**
Total	**$ 5,878,025**	**$ 5,983,539**	**$ 105,514[1]**

1.This department's expenses have increased due to additional Retirement ARC payment expenses.

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Charges for Current Services	$ 1,587,244	**$ 1,355,700**	$ (231,544)
Total	**$ 1,587,244**	**$ 1,355,700**	**$ (231,544)**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000295	1350	Community Development Coordinator	2.00	**2.00**	$76,731 - $92,893	$ 182,999
20000300	1352	Community Development Specialist 2	3.00	**3.00**	54,059 - 65,333	191,100
20000303	1354	Community Development Specialist 4	2.00	**2.00**	66,768 - 80,891	78,464
20001162	2208	Confidential Secretary to the Mayor	1.00	**1.00**	16,640 - 104,832	75,518
20001167	2213	Council Representative 2B	22.00	**0.00**	19,323 - 151,840	–
20001118	2153	Deputy Chief Operating Officer	1.00	**1.00**	59,155 - 224,099	150,010
90000924	1876	Executive Secretary - Hourly	0.00	**0.17**	43,555 - 52,666	7,404
90001073	2103	Management Intern - Hourly	0.00	**2.02**	24,274 - 29,203	49,033
20001255	2178	Mayor Representative 2	0.00	**21.00**	19,323 - 151,840	1,812,936
20000170	1235	Multimedia Production Coordinator	2.00	**2.00**	48,901 - 59,197	115,434
20001222	2270	Program Manager	2.00	**1.00**	46,966 - 172,744	77,601
20000895	1857A	Senior Legislative Recorder	0.00	**1.00**	48,090 - 58,032	52,572

Note: The Community & Legislative Services Department is the Mayor's staff.

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000894	1857	Senior Legislative Recorder	1.00	**0.00**	48,090 - 58,032	–
20000918	1872	Senior Planner	1.00	**1.00**	65,354 - 79,019	77,043
		Bilingual - Regular				2,912
		Overtime Budgeted				17,542
Salaries and Wages Subtotal			**37.00**	**37.19**[1]		**$ 2,890,568**
		Employee Offset Savings				$ 76,657
		Flexible Benefits				278,662
		Long-Term Disability				26,179
		Medicare				38,589
		Other Post-Employment Benefits				212,043
		Retiree Medical Trust				230
		Retirement 401 Plan				920
		Retirement ARC				972,813
		Retirement DROP				2,410
		Retirement Offset Contribution				24,825
		Risk Management Administration				32,830
		Supplemental Pension Savings Plan				99,868
		Unemployment Insurance				6,085
		Unused Sick Leave				2,271
		Workers' Compensation				5,367
Fringe Benefits Subtotal						**$ 1,779,749**
Total Personnel Expenses						**$ 4,670,317**

1.The position additions shown are related to the conversion of hourly and temporary wage expenditures to full-time equivalent positions and do not represent an increase in salaries and wages to the City.

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
CityTV	3.00	$ 412,166	$ 113,300
Community & Legislative Services	21.67	3,329,406	–
Economic Growth	9.08	1,348,473	965,000
IT Non-Discretionary	0.00	131,187	–
Intergovernmental Relations	2.00	641,447	158,400
Protocol	1.44	120,860	119,000
Total	**37.19**	**$ 5,983,539**	**$ 1,355,700**

Note: The Community & Legislative Services Department is the Mayor's staff.



Department Description

The Office of Special Events is responsible for the overall management of events that take place on public property. It supports the significant role that events play in the development of San Diego's economic prosperity and enhancement of civic pride.

Representatives from the Office of Special Events work collaboratively with special event, business, visitor industries, and residential leadership throughout the community to facilitate events that provide unique and memorable experiences for residents and visitors while ensuring the public's safety and reducing the risk to the City of San Diego.

The Office of Special Events provides crucial leadership to the citywide Special Events Management Team. This team is comprised of more than sixty representatives from city, county, State, and federal governmental agencies involved in the recruiting, planning, permitting review, and on-site management of special events.

The Office of Special Events also works with the tourist industry to coordinate the development of bid proposals to bring major events and conventions to San Diego. It also serves as a liaison to these events once they have been secured.

The Department's mission is:

> ***To enhance the vitality, quality, and economic prosperity of San Diego through the support of special events***

Service Efforts and Accomplishments

In Fiscal Year 2010, the Office of Special Events provided management services for several national and international events that took place in San Diego including the Farmer's Insurance Open, Rock n' Roll Marathon, Comic-Con International, Surf Cup, and the Poinsettia and Holiday Bowls. In addition, the Office of Special Events provided

Special Events

permit, technical support, or promotional services for more than 1,700 community and major civic events attended by approximately 10 million people.

The Office of Special Events oversees the fundraising and management of Balboa Park December Nights, the largest free-of-charge festival in San Diego. An average of 300,000 people attend San Diego's favorite kick-off to the holiday season which will be one of the signature events featured in the 100th anniversary celebration of Balboa Park in 2015.

The Office of Special Events worked collaboratively with the San Diego Sports Commission and representatives of the visitor industry to develop a Host City bid package that was selected to be part of the United States Bid for the 2018 or 2022 World Cup. The World Cup is one of the world's largest and most prestigious events. Should the United States be selected to host the event in 2018 or 2022 as one of the proposed Host Cities, San Diego would expect to realize an economic impact in current dollars of $350-$500 million with an overall national impact of $6.4 billion. The host nations for 2018 and 2022 will be selected in December 2010.

The City of San Diego continues to serve as an industry leader in the management of special events. The impact of Special Events trends ranging from Homeland Security issues to flash mobs, and extreme sports/stunts has been significant to the special event industry with many agencies and organizations recognizing the potential exposure special events can bring to their municipality. Each year, dozens of municipalities, agencies, and organizations have sought best practices materials and information from the Office of Special Events to use as benchmarks in the establishment of their internal policies and operating procedures. The City of San Diego's reputation as a leader in event management complements the economic development and visitor industry initiatives to bring major national and international events and conventions to San Diego that benefit the regional economy.

Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		3.00		**3.00**		0.00
Personnel Expenses	$	310,608	$	**351,645**	$	41,037
Non-Personnel Expenses		256,706		**192,629**		(64,077)
Total Department Expenses	**$**	**567,314**	**$**	**544,274**	**$**	**(23,040)**
Total Department Revenue	**$**	**150,000**	**$**	**150,000**	**$**	**–**

Transient Occupancy Tax Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Special Events	$	567,314	$	**544,274**	$	(23,040)
Total	**$**	**567,314**	**$**	**544,274**	**$**	**(23,040)**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Special Events	3.00	**3.00**	0.00
Total	**3.00**	**3.00**	**0.00**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Non-Personnel Expenditures Adjustment Adjustment reflects addition to non-personnel expenditures to balance revenue and expenditures.	0.00	$	4,411	$	–
Total	**0.00**	**$**	**4,411**	**$**	**–**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
PERSONNEL						
Salaries and Wages	$	211,542	$	**209,916**	$	(1,626)
Fringe Benefits		99,066		**141,729**		42,663
PERSONNEL SUBTOTAL	**$**	**310,608**	**$**	**351,645**	**$**	**41,037**
NON-PERSONNEL						
Supplies	$	7,138	$	**9,411**	$	2,273
Contracts		52,403		**6,105**		(46,298)
Information Technology		185,072		**158,800**		(26,272)
Energy and Utilities		1,600		**2,127**		527
Other		10,493		**16,186**		5,693
NON-PERSONNEL SUBTOTAL	**$**	**256,706**	**$**	**192,629**	**$**	**(64,077)**
Total	**$**	**567,314**	**$**	**544,274**	**$**	**(23,040)**

Special Events

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Licenses and Permits	$ 50,000	**$ 50,000**	$ –
Charges for Current Services	100,000	**100,000**	–
Total	**$ 150,000**	**$ 150,000**	**$ –**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20001222	2270	Program Manager	2.00	**2.00**	$46,966 - $172,744	$ 172,946
20000783	1776	Public Information Clerk	1.00	**1.00**	31,491 - 37,918	36,970
Salaries and Wages Subtotal			**3.00**	**3.00**		**$ 209,916**
		Employee Offset Savings				$ 5,728
		Flexible Benefits				28,495
		Long-Term Disability				1,946
		Medicare				3,135
		Other Post-Employment Benefits				18,990
		Retirement ARC				62,439
		Retirement DROP				1,156
		Retirement Offset Contribution				2,002
		Risk Management Administration				2,940
		Supplemental Pension Savings Plan				13,151
		Unemployment Insurance				454
		Unused Sick Leave				173
		Workers' Compensation				1,120
Fringe Benefits Subtotal						**$ 141,729**
Total Personnel Expenses						**$ 351,645**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
General Administration/Management	0.00	$ 16,186	$ –
IT Non-Discretionary	0.00	158,800	–
Special Events	3.00	369,288	150,000
Total	**3.00**	**$ 544,274**	**$ 150,000**

Group Description

Departments in the Community Services group include the Library and Park & Recreation departments.

Mission

To provide superior customer service and enrichment through libraries, parks, and recreational programs

Budget Department	Positions		Personnel Expenses		Non - Personnel Expenses		Total Expenses
Library	358.40	$	25,168,627	$	8,883,712	$	34,052,339
Park & Recreation	856.93		55,801,424		54,645,483		110,446,907
Total	**1,215.33**	**$**	**80,970,051**	**$**	**63,529,195**	**$**	**144,499,246**



Department Description

The San Diego Public Library System serves the residents of the City of San Diego which encompasses an area of 342 square miles. The Library System consists of the Central Library, 35 branch libraries, and the adult literacy program office (READ/San Diego). The Department serves the educational, cultural, business, and recreational needs of San Diego's diverse communities through its collection of more than 4.2 million books and audio-visual materials, 3,888 periodical subscriptions, 1.6 million government documents, and over 291,000 books in 25 languages other than English. The library catalog and many index and full-text databases can be accessed electronically in all library facilities and via the Internet.

The Department's mission is:

To inspire lifelong learning through connections to knowledge and each other

Goals and Objectives

Goals and objectives have been reprinted here as they were adopted in the Fiscal Year 2010 budget. They will be revisited during Fiscal Year 2012.

Goal 1: Create inspiring places that are accessible, safe and a source of pride

Creating and maintaining facilities that are valued for their accessibility, comfort, and beauty is a high priority for the Department. The Department wants all libraries to have a welcoming environment that encourages use by all members of the community. The Department will move towards accomplishing this goal by focusing on the following objectives.

- Provide an appropriately-sized library system
- Improve library facilities and their accessibility

Goal 2: Effectively manage library collections

Having a well-managed library collection ensures that a diverse range of books and other media are readily available to its patrons. The Department will move towards accomplishing this goal by focusing on the following objectives.

- Assure collection meets the needs of customers

Library

- Improve access to library materials

Goal 3: Provide high quality library programs and services

Providing quality programs and services allows the Library to meet the various needs of its patrons. The Department will move towards accomplishing this goal by focusing on the following objectives.

- Develop and offer programs that address the needs and interests of our community
- Improve the delivery of information and readers' advisory services
- Sustain or improve total operating hours

Goal 4: Develop and sustain a thriving library system

Maintaining the necessary funding and resources is essential to operation of a library system capable of supporting one of the largest cities in the United States. The Department will move towards accomplishing this goal by focusing on the following objectives.

- Maintain and expand external revenue sources through the San Diego Library Foundation and other sources
- Incorporate state-of-the-art technology to optimize efficiency

Goal 5: Provide a trained, skilled, and responsive workforce

Building and developing a trained and skilled workforce is essential to the success of the Department. Ensuring that its employees are trained and have access to the necessary resources the Library needs will create a higher performing organization that operates more efficiently and effectively. The Department will move towards accomplishing this goal by focusing on the following objectives.

- Create a learning organization structure for the Department
- Encourage career development and advancement

Service Efforts and Accomplishments

In Fiscal Year 2010, Library circulation reached an all time high with 7.7 million items loaned with an additional 1.2 million items used in libraries. There were over 1.6 million reference questions answered by library staff. More than 1.7 million customers signed up to use the Internet on a library workstation and over 1.9 million online database searches were conducted. Library attendance attracted more than 6.3 million visitors, which exceeds the attendance at San Diego Padres and Chargers home games combined. The San Diego Public Library offered a variety of innovative and stimulating programs in 2009 and 2010.

READ/San Diego

READ/San Diego, the Adult Literacy Program, continues to serve as a model for the country. In 2009, the Program trained and utilized the talents of 344 volunteers who, in turn, assisted 442 adult learners in reaching personal, family and work-related goals. In 2010, the Program trained and utilized the talents of 363 volunteers who, in turn, assisted 411 adult learners. The Program also provided on-going training and development for volunteer literacy tutors and the adult literacy field and a workplace literacy program for City Public Utilities employees.

With generous support from a Qualcomm grant to READ/San Diego in 2009 for the Family for Literacy Program (FFL), 80 families received 4,218 new books to build home libraries; 400 children in the Logan Heights community received new books as a part of outreach through the Logan Heights Family Health Center and area community festivals such as Chicano Park Day; parents in the communities of City Heights, Serra Mesa-Kearny Mesa, and Valencia Park received child development training and modeling of how to read to and prepare their children for school. Additionally, 84 first grade students at Horton Elementary received 459 books and participated in a reading enrichment through READ's English Language Literacy Intensive Program after school. As a direct result of

Qualcomm's grant funding last year, 15 percent of FFL parents consistently worked to break the inter-generational cycle of illiteracy by addressing their own literacy needs through individual tutoring at READ/San Diego.

Adult Programming

The San Diego Public Library offered a variety of stimulating and thought-provoking programs for adults in 2009 and 2010 including:

- **One Book, One San Diego**, which encourages residents to join others in the shared experience of reading the same book, completed the third and fourth successful years in partnership with KPBS. *Zookeeper's Wife* by Diane Ackerman was the book chosen for 2009. The Library circulated 6,345 books and had 895 attendees at author lectures. The tradition continued in 2010 with the One Book selection, *Outcasts United* by Warren St. John. The Library circulated 2,580 books. There were 575 attendees at two of the author talks that were co-sponsored by the Library and 9,276 attendees at other related lectures, films and exhibits.
- **Page and Stage: The Power of the Iliad Today Series**, which was a partnership between the Library and the theatre sponsored by the National Endowment for the Humanities. It involved New York's acclaimed Aquila Theatre and was series of events designed to inspire people to come together to read, see, and think about classical literature and how it continues to influence and invigorate American cultural life. San Diego Public Library was one of only 16 libraries nationwide to receive a grant to host this series.
- **Discussions and Informational Workshops** including **"Literature Talks,"** which were facilitated by area college professors/experts who teach literature in their classes; "**Mythology Talks,"**which explored the founding myths, epics and stories of peoples and nations and their relevance to life in the 21st century; "**Philosophy Talks,"** conducted by professionals in the field and focused on connecting the richness of philosophical thought to daily reality; "**Science Talks,"** which focused on science and technology and reflection on their time-honored relevance to human development and cultures; **Book Discussions** presented by authors and respected scholars and experts; and **HIV/AIDS Information Literacy Computer Workshops** to teach the public how to use widely available and authoritative online resources to answer their questions about HIV/AIDS.

Employment and Career Resources

San Diego Public Library is a key source for employment and career resources. The Library's website provides links to local employment resources, job search tools, job training, links to job fairs, employment agencies, unemployment and workplace rights, and career guidance information. Branch libraries throughout the City provide computers and free wireless Internet access. There are numerous circulating and reference books in libraries to support job seekers, including books on career guidance, job search, internships, apprenticeships, jobs abroad, resumes, interviews, cover letters, exam preparation, workplace rights, and much more. Many titles focus on individual industries (such as health care and travel), backgrounds (such as military and educational), and interests (such as outdoors and arts). Central Library supports in-depth career and company research. There is also a Workforce Partnership Career Center in the Serra Mesa-Kearny Branch Library.

Historical and Educational Exhibits

San Diego Public Library continued its proud tradition of bringing outstanding educational exhibits to our city. Some of the highlights include: Helen Suzman-Fighter for Human Rights (San Diego was one of the few sites this exhibit was displayed); Abraham Lincoln: A Man of His Time, A Man for All Times; Drawing the Water Supply: Plans and Images of Dam Building in San Diego; "Fantography" Baseball Photography Exhibition; An Early History of Logan Heights Through Photography; DAVKA, The Survival of a People, local Holocaust survivor exhibit; the American

Institute of Architects Design Award winners; the world's largest book, *Bhutan: A Visual Odyssey Across the Last Himalayan Kingdom;* and the International Rescue Committee's *Refugee Suitcase Exhibit*.

Films and Documentaries

As a gathering place for people from all walks of life, the San Diego Public Library has developed a reputation as a premier location for movie lovers to come together to watch popular and cutting edge films and documentaries. The San Diego Public Library Central Library and branches sponsor film series around various themes to the diverse constituencies in the city. Some of those include: **The Point of View (POV) Series**, in partnership with the Public Broadcasting System (PBS), brings the best of independent documentaries to a national audience; **Community Cinema**, in affiliation with the Independent Television Service (ITVS) media organization, provides monthly screening of independently produced documentary films related to social issues in communities across the country; **Digital Cinema Showcase**, in partnership with the San Diego Media Arts Center, uses new technologies and equipment to download the latest independent, documentaries and foreign movies for free community screenings; **Film Forum** is one of the longest-running programs in the San Diego Public Library and shows independent films and foreign releases; **BorDocs Documentary Forum** screened three short media projects from our local border region and offered activities including round tables, workshops, a concert and question and answer opportunities with filmmakers and producers; **Occasional Film Series** including immigration films, Afro-Latino images, African short cinema, women's film festivals, and films exploring gay and lesbian American experiences. Post-screening speakers, either the filmmakers themselves or scholars recruited from area colleges, serve as facilitators who engage audiences in meaningful conversation of the life themes covered in the films.

Music Series

The San Diego Public Library has a well-established music program that the community has responded to with enthusiasm and ongoing support, as evidenced by the steadily growing attendance by musicians, music lovers, music appreciation students and San Diego residents. The Library has two concert series, a Fall Concert Series and a Winter/Spring Concert Series, each consisting of approximately six concerts. During 2009, almost 1,500 people attended the concert series and 1,350 attended in 2010. The **Opera Insights Series,** in partnership with the San Diego Opera, offers free preview presentations about the four productions in San Diego Opera's season.

Visual Arts Program

The Visual Arts Program is a unique, nationally-recognized program of museum quality art exhibitions held in libraries that are part of the San Diego Public Library system. This program is the only endeavor in San Diego dedicated to exhibiting art created by the city's serious, mid-career and older contemporary artists. A number of important works of art were donated by area collectors to the Library's permanent collection.

The Visual Arts Program's relationship with the City's educational institutions continued to strengthen in 2009 and 2010. Class field trips to library art exhibitions, individual assignments by art professors for students to critique library art exhibitions, and requests for classroom visits by the library curator, increased substantially as art professors and instructors, themselves faced with major budget cuts, were forced to rely more on community and public library resources.

Print media coverage of Visual Arts Program exhibitions was among the best ever, taking the form of general interest articles and local and national art reviews. In addition, the prominent role that the Visual Arts Program played in the careers of two well-known artists who died in 2009 was acknowledged in their Union-Tribune obituaries.

Several major exhibitions in 2009 and 2010 included:

- **"Joe Nyiri: Recent Works on Paper from Series,"** was an exhibition at the Pacific Beach/Taylor Branch Library. Joe Nyiri is San Diego's best known and most honored children's art teacher and one of the City's most innovative fine artists.
- **"Nature as Trophy,"** was an exhibition at the Pacific Beach/Taylor Branch Library featuring twenty-four ceramic works by nationally recognized artist, Jeff Irwin. It received a glowing review by Union-Tribune

critic Robert Pincus and it was subsequently named by Pincus as one of the ten best art exhibitions of 2009 in San Diego. The exhibition was also favorably reviewed by a prestigious international art journal.

- **"Beth King: Paintings on Canvas,"** was a solo exhibition at the Pacific Beach/Taylor Branch Library that featured the works of local artist Beth King. Ms. King is an artist whose works are rarely seen in public venues, but who is highly respected in art circles and is known among her peers as a "painter's painter."
- **"Allied Craftsmen of San Diego,"** which is one of the city's most prestigious arts organizations, featured eleven prominent artists at the Mission Valley Branch Library. On exhibit were nearly seventy pieces, primarily ceramics or ceramics combined with other materials.
- **"The Last Word: Sixty-one American Epitaphs,"** by J.D. Abel was an exhibition at the Central Library. The drawings from Abel's book by the same name was featured in a Union-Tribune article about the author/artist.
- **"Allan Morrow: Painting Fences,"** was a new body of work by renowned San Diego artist, Allan Morrow. This solo exhibition included more than three dozen mixed-media constructions, and related watercolors and drawings.

Special Collections

Special Collections encompass many of the treasures of our community including Southern California and Baja California history, subscriptions to major newspapers, genealogy records, and a rare book collection. In 2009, the staff and volunteers in Special Collections completed an important tool for genealogy research: an index to deaths and obituaries from the San Diego Union, 1868-1915 and San Diego Herald, 1851-1860. PDF versions of these records are accessible in the Digital Library Collection.

The Wangenheim Room Rare Book Collection had two major exhibits:

- **"Artist of Mist, Snow and Rain: Hiroshige and the Fifty-three Stations of the Tokaido,"** an exquisite exhibit by Japanese painter and printmaker, Ando Hiroshige (1797-1858). Hiroshige was one of the greatest and most prolific masters of the full-color landscape print and one of the last great *ukiyo-e* ('scenes of the floating world') print designers.
- **"Leaves of Gold: an Exhibit of Illuminated Manuscripts,"** which was a rich trove of beautiful medieval and Renaissance miniature paintings and flashes of gold on vellum leaves that have rarely been on public display.

Children's Programming

The San Diego Public Library offers a wide array of services and programming for children, teens and young adults through the Children's Room at the Central Library and its 35 branch libraries. Some of the major programs for 2009 and 2010 included:

- **The Summer Reading Program,** which is one of the most anticipated programs each year for youth, has an emphasis on fun special events, contests, and crafts while exploring the world of reading. The Program is designed to help students retain and build their read skills over the summer months. Each year the Library counts on the generous support of corporate sponsors and private donors to fund in part the purchase of library materials and numerous programs throughout the library system. The Padres were a major sponsor of the 2009 Summer Reading Program. In addition to providing then-third baseman Kevin Kouzmanoff for a public service announcement promoting the program, the Padres provided 20,000 free tickets to youngsters who met their Summer Reading goals. In 2009, the Summer Reading Program had 23,871 participants ages zero to twelve and 3,293 participants age thirteen to eighteen. There were 1,605 children's programs and 127 teen programs with family attendance at these programs totally 51,136.
- **Second Children's Book Festival** in 2009, which built on the success of the previous year, was a collaborative partnership between the San Diego Public Library, the Library Foundation, the Park and Recreation Department and the Friends of the San Diego Public Library. The event, which had corporate sponsors and private donor support, was held at the North University Community Branch Library and

Nobel Athletic Field. It drew fifteen of the nation's top authors and illustrators, 50 vendors and over 7,000 participants.

- **Isabel Schon International Center for Spanish Books for Youth** collects and reviews Spanish-language books for children and adolescents, as well as noteworthy books in English about Latino/a people and culture. Only recommended titles are added to the Center's collection and become part of the searchable database accessible through the San Diego Public Library's Web site at materials were cataloged/added to the catalog and 2,720 books were added to the collection. In 2010, an additional 1,386 materials were cataloged/added to the catalog and 2,629 books were added to the collection.
- **The New Preschooler's Door to Learning Centers,** located at the new Logan Heights Branch Library, is the fourth center established in the San Diego Public Library system. The centers are designed to promote school readiness from infancy, providing services for self-enrichment and allowing children to discover the pleasures of reading and learning. This area, designed exclusively for children younger than five years, their parents and caregivers, includes space and equipment for the Families for Literacy Program.

Staff members wrote and received a grant from the California State Library, which was awarded to the new Logan Heights Branch to establish an **Early Childhood Learning Center** focusing on children age five and under. The Center, which is a perfect complement to the Library's Preschool Door to Learning, features a collection of books, audio-visual materials, and toys that are developmentally-appropriate for very young children. The space adds a parenting collection with English, Spanish, and low-literate books for parents and caregivers. Also, a five week Parent-Child Workshop is scheduled with age-appropriate activities. The workshop provides access to a different resource professional each week to include a literacy specialist, nutritionist, speech pathologist, pediatrician, and an early childhood music specialist.

- **Lion King Performance,** in which eighteen actors, dancers and musicians who appear in Disney's award winning *The Lion King,* brought Broadway to the City Heights/Weingart Branch Library and Performance Annex. More than 250 students and teachers from three neighboring schools attended the performance. After the show the audience was given the opportunity to interact with the actors and ask about their experience in the roles played on the show. Students were also given a CD of excerpts from the musical.

Library Facility Projects

There were several library facility projects in 2009 and 2010.

- **The New Logan Heights Branch -** This new two-story, 25,000 square foot library opened in December 2009. The new facility replaced the old 3,967 square foot branch library built in 1927. It is a joint project with the San Diego Unified School District and is located on the Logan Elementary School site and adjacent to the Memorial Charter Middle School. The new library includes a 2,683 square foot Community Meeting room with a capacity of 300 people, 3,321 square foot Children's Area, computer classroom/lab containing 35 stations along with a multi-media area, 66 public computers and two early literacy computers for toddlers, compared to the ten computers available in the old library, and a 971 square foot "Centro Cultural" community galleria and exhibit area. The materials collection has expanded from 40,700 items to approximately 73,000 items, including a large collection of bilingual books and materials in a variety of formats.

The funding for this $14.5 million project was made possible by a state grant of $5.35 million, a $3.4 million loan from the Federal Housing and Urban Development, with the remainder being paid for by a grant from the First 5 Commission of San Diego County, the Library System Improvement Fund and developer fees. The San Diego Library Foundation has also been an active partner on this project, raising an additional $291,000 in private contributions.

- **FairyTale Mesa at Serra Mesa Branch Library -** This is a new innovative education space, which is specially-designed for children five years old and younger and their families. The outdoor space, which was unveiled at a ribbon-cutting ceremony on January 21, 2010, allows children to learn through art, exploration and play. It was created by artists in cooperation with a child development expert. In creating the design, they took cues from the natural environment of the mesa, as well as the proximity to the airport and vernal pools. FairyTale Mesa was funded by a grant from the First 5 Commission of San Diego and

was a collaborative project between the First 5 Commission, the San Diego Public Library and the City Commission for Arts and Culture.

- **Branch Library Refurbishments -** Several branches have recently undergone much needed refurbishments including Allied Gardens/Benjamin, which received recarpeting and painting for the entire branch as well as funds from its Friends Group to recarpet its meeting room and pay for two new computers and computer furniture; San Ysidro, which, through a private donation from Lloyd and Caroline de Llamas, received new carpeting and tile throughout the facility; Pacific Beach, which received recarpeting and new flooring through a generous donation from the Richardson Estate (trust) and from the Friends of the Pacific Beach Library; Valencia Park/Malcolm X, which received new workroom flooring and new lounge and task chairs for the public from a generous donation from the Lovel Waiters Estate; San Carlos, Mission Valley, and University Community that were repainted and recarpeted; and **Mission Hills** that was reroofed.
- **New Central Library -** In an historic decision on June 28, 2010, the City Council approved construction of the New Central Library by a vote of six to two. The site located downtown at 11th Avenue and J Street, one block east of Petco Park, broke ground on July 28, 2010 and is scheduled for completion in July 2013. The new Central Library will replace the current 57 year old facility. More than $150.0 million is already earmarked for this project. The California State Library has awarded San Diego a $20.0 million grant for the new Central Library. Centre City Development Corporation has allocated $80.0 million for construction. The San Diego Unified School District approved $20.0 million for a 40 year lease on unused space on the sixth and seventh floors of the building for a charter high school. Private commitments for New Central Library include $30.8 million for construction and an additional $10.0 million to cover operating costs when the facility opens. To bring total commitments up to $185 million, the San Diego Public Library Foundation has committed to raising an additional $32.5 million by the end of construction.

Technology

In 2009, use of technology continues to contribute to the Library's ability to meet the increased demands of the public and improve efficiencies.

The Library added new downloadable media to its e-Collection including:

- **eVideos -** In partnership with OverDrive, the Library's new online collection includes over 150 eVideos in categories including animation and cartoons, children's, comedy, documentary, drama, feature, foreign, horror, instructional, and travel.
- **eBooks -** Close to 500 titles were added to the Library's e-Collection thanks to a $10,000 donation from Sony Electronics, Inc. The new eBooks can be read with an eReader and, like our other digital content, are available for download 24/7. Sony also donated 17 eReaders that are being circulated at five participating libraries locations including the Central Library and the City Heights/Weingart, Mission Valley, North University Community and Rancho Bernardo branch libraries. San Diego is one of the first public library systems in the nation to pilot eReader devices for check-out to patrons.
- The Library completed the installation of Express Check machines bringing the total to 51. This self-service option provides library users with another way to access library resources. Adding Express Check machines also offers cost avoidance protection by reducing the need to add more staff in the future as library use increases.
- In partnership with the San Diego Unified School District (SDUSD), the Library continued to actively promoted Electronic Resources for Student Success, which includes **HelpNow!** (online homework tutoring - formerly **Live Homework Help**); **SchoolRooms** - a portal technology that aggregates school-related information by grade level; **QuestionPoint** (formerly **Ask Now)** - 24/7 access to reference librarians; and **Research Databases,** which link to more than 60 databases including encyclopedias, photos, biographies, maps, science projects and more. In 2009 and 2010, more than 17,000 digital key cards were issued to SDUSD students to access the Library's electronic resources. There were 3,743 tutoring sessions conducted in 2009 and 4,615 sessions in 2010.

Library

- **Online Registration for New Library Cards** was added for library patrons. This makes it easier for patrons to register for a library card and allows them immediate access to some of our virtual resources, such as articles and databases. Online registration also lessens the errors on data entry and frees staff to assist patrons in other ways.
- **Upgrade to eLibrary** - This upgrade provided a new, more user-friendly interface for the library catalog. It also allows patrons to add and update their email addresses online. Adding this functionality has allowed the Library to automate tasks that used to require paper forms. The automation has increased the accuracy of the patron data which has allowed the department to eliminate the printing overdue notices and saved printing and mailing costs.

A Tradition of Service

San Diego Public Library prides itself in offering great books and programs, friendly, knowledgeable staff, timely information and a sense of place for community-building. This is reflected in the latest library user survey in which the library received a 92 percent satisfaction rating with staff's delivery of customer service. The Library will continue to look for efficient ways to deliver services and respond to the changing needs of the public, while focusing on service that is so integral to what the library is all about.

Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		378.46		**358.40**		(20.06)
Personnel Expenses	$	26,824,549	$	**25,168,627**	$	(1,655,922)
Non-Personnel Expenses		10,243,708		**8,883,712**		(1,359,996)
Total Department Expenses	**$**	**37,068,257**	**$**	**34,052,339**	**$**	**(3,015,918)**
Total Department Revenue	**$**	**1,539,418**	**$**	**1,319,707**	**$**	**(219,711)**

General Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Administration	$	2,241,233	$	**2,336,023**	$	94,790
Branch Libraries		17,564,233		**16,098,212**		(1,466,021)
Central Library		17,262,791		**15,618,104**		(1,644,687)
Total	**$**	**37,068,257**	**$**	**34,052,339**	**$**	**(3,015,918)**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Administration	17.00	**12.00**	(5.00)
Branch Libraries	228.02	**227.34**	(0.68)
Central Library	133.44	**119.06**	(14.38)
Total	**378.46**	**358.40**	**(20.06)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$	2,105,507	$	–
Adjustment to Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	42.24		1,163,459		–
Central Stores Consolidation Reduction of 1.00 FTE Storekeeper 1 due to the consolidation of central stores and the closing of Store 77.	(1.00)		(70,980)		–
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00		–		(219,711)
Total	**41.24**	**$**	**3,197,986**	**$**	**(219,711)**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
PERSONNEL						
Salaries and Wages	$	17,148,924	**$**	**14,614,809**	$	(2,534,115)
Fringe Benefits		9,675,625		**10,553,818**		878,193
PERSONNEL SUBTOTAL	**$**	**26,824,549**	**$**	**25,168,627**	**$**	**(1,655,922)**

Library

Expenditures by Category *(Cont'd)*

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
NON-PERSONNEL			
Supplies	$ 2,446,246	**$ 2,266,867**	$ (179,379)
Contracts	2,848,061	**2,335,074**	(512,987)
Information Technology	1,783,940	**1,369,960**	(413,980)
Energy and Utilities	1,580,038	**1,673,963**	93,925
Other	1,421,957	**1,074,382**	(347,575)
Debt	163,466	**163,466**	–
NON-PERSONNEL SUBTOTAL	**$ 10,243,708**	**$ 8,883,712**	**$ (1,359,996)**
Total	**$ 37,068,257**	**$ 34,052,339**	**$ (3,015,918)**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Charges for Current Services	$ 1,539,418	**$ 1,319,707**	$ (219,711)
Total	**$ 1,539,418**	**$ 1,319,707**	**$ (219,711)**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
20000011	1104	Account Clerk	3.00	**2.00**	$31,491 -	$37,918	$ 71,664
20000024	1107	Administrative Aide 2	4.00	**4.00**	42,578 -	51,334	193,394
20000048	1132G	Assistant Management Analyst	0.00	**4.00**	44,470 -	54,059	199,821
20000041	1132	Assistant Management Analyst	4.00	**0.00**	44,470 -	54,059	–
20000132	1218M	Associate Management Analyst	0.00	**1.00**	54,059 -	65,333	63,700
20000119	1218	Associate Management Analyst	1.00	**0.00**	54,059 -	65,333	–
20000171	1236	Auto Messenger 1	6.00	**6.00**	26,208 -	31,491	149,168
20000201	1273	Building Maintenance Supervisor	1.00	**1.00**	61,859 -	74,797	66,982
20000224	1280	Building Service Technician	3.00	**3.00**	33,322 -	39,666	118,998
20001108	2140	City Librarian	1.00	**1.00**	31,741 -	173,971	139,680
20000354	1389	Custodian 2	2.00	**2.00**	26,250 -	31,242	62,484
20001174	2219	Deputy Library Director	2.00	**2.00**	46,966 -	172,744	216,702
20000924	1876	Executive Secretary	1.00	**1.00**	43,555 -	52,666	51,349
20000290	1348	Information Systems Analyst 2	1.00	**0.00**	54,059 -	65,333	–
20000293	1349	Information Systems Analyst 3	1.00	**1.00**	59,363 -	71,760	69,254
20000377	1401	Information Systems Technician	2.00	**2.00**	42,578 -	51,334	98,562
20000594	1584	Librarian 2	45.50	**44.50**	49,899 -	60,091	2,259,462
90000594	1584	Librarian 2 - Hourly	1.48	**3.30**	49,899 -	60,091	164,668
20000910	1867	Librarian 3	28.00	**25.00**	55,266 -	67,101	1,211,573
20000596	1585	Librarian 4	24.00	**24.00**	60,736 -	73,757	1,701,215
20000600	1588	Library Aide	56.49	**45.12**	20,925 -	25,106	609,560
90000600	1588	Library Aide - Hourly	14.01	**34.65**	20,925 -	25,106	725,042
20000597	1586	Library Assistant	41.50	**28.50**	40,851 -	49,254	1,213,493
90000597	1586	Library Assistant - Hourly	2.02	**2.31**	40,851 -	49,254	94,366
20000602	1590	Library Clerk	97.54	**92.04**	32,094 -	38,834	3,342,021
90000602	1590	Library Clerk - Hourly	1.92	**1.98**	32,094 -	38,834	63,546
20000772	1758	Library Technician	10.00	**8.00**	32,968 -	39,811	309,334

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000770	1757	Literacy Program Administrator	1.00	**1.00**	72,779 - 88,150	85,505
20000634	1614	Organization Effectiveness Specialist 2	1.00	**0.00**	54,059 - 65,333	–
20000680	1648	Payroll Specialist 2	2.00	**2.00**	34,611 - 41,787	74,099
20000741	1726	Principal Clerk	1.00	**1.00**	43,555 - 52,666	51,349
20001222	2270	Program Manager	0.00	**1.00**	46,966 - 172,744	107,109
20001195	2243	Resource Development Officer	1.00	**0.00**	23,005 - 137,904	–
20000927	1879	Senior Clerk/Typist	4.00	**3.00**	36,067 - 43,514	124,900
20000312	1365	Senior Department Human Resources Analyst	0.00	**1.00**	59,363 - 71,760	69,607
20000773	1759	Senior Library Technician	3.00	**1.00**	37,835 - 45,781	44,636
20000015	1106	Senior Management Analyst	2.00	**2.00**	59,363 - 71,760	139,932
20000916	1871	Senior Public Information Officer	1.00	**1.00**	54,059 - 65,333	63,700
20000955	1902	Storekeeper 1	1.00	**0.00**	34,611 - 41,517	(2,104)
20000992	1922	Supervising Librarian	6.00	**5.00**	70,283 - 84,864	240,221
20000756	1746	Word Processing Operator	1.00	**1.00**	31,491 - 37,918	–
		Bilingual - Regular				53,872
		Master Library Degree				262,397
		Overtime Budgeted				71,969
		Split Shift Pay				3,355
		Termination Pay Annual Leave				28,224
Salaries and Wages Subtotal			**378.46**	**358.40**		**$ 14,614,809**
		Employee Offset Savings				$ 148,455
		Flexible Benefits				1,979,517
		Long-Term Disability				131,431
		Medicare				194,551
		Other Post-Employment Benefits				2,044,566
		Retiree Medical Trust				443
		Retirement 401 Plan				1,775
		Retirement ARC				4,417,440
		Retirement DROP				40,083
		Retirement Offset Contribution				435,637
		Risk Management Administration				316,540
		Supplemental Pension Savings Plan				546,803
		Unemployment Insurance				30,196
		Unused Sick Leave				10,882
		Workers' Compensation				255,499
Fringe Benefits Subtotal						**$ 10,553,818**
Total Personnel Expenses						**$ 25,168,627**

Library

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Circulation and Reference Services	40.26	$ 1,117,491	$ –
Facilities Operations	6.00	4,413,029	–
Financial Administration	7.00	614,088	–
General Administration	8.54	1,855,075	–
General Administration/Management	7.98	916,847	–
IT Non-Discretionary	0.00	1,325,960	–
Information Technology	7.00	782,561	–
Operations Support	7.00	430,324	–
Public Services	274.62	22,596,964	1,319,707
Total	**358.40**	**$ 34,052,339**	**$ 1,319,707**



Department Description

The Park and Recreation department provides a multitude of facilities and services for neighborhoods and plays a key role in the quality of life for the community. The Department manages three major service areas that contribute to various Mayor and City Council priorities: Parks and Open Space, Recreational Facilities, and Recreational Programs.

Parks and Open Space

There are over 39,000 acres of parks, open space, and aquatic areas available throughout the City. The Department provides a wide variety of opportunities for San Diegans to renew mind, body, and spirit in healthy outdoor settings.

Landscaped and natural environments provide valuable opportunities for individuals, families, and groups to enjoy passive and active leisure. Joint-use agreements with schools maximize park use and provide active, programmable sports turf in park-deficient neighborhoods. Open space areas conserve and protect sensitive habitat and cultural history, and provide educational opportunities. There are 49 Maintenance Assessment Districts located throughout the City that provide property owners the opportunity to assess an annual fee in order to pay for enhancements services and other improvements/activities beyond those generally provided by the City.

Recreational Facilities

The Department operates and maintains a large number of recreational facilities. These facilities include recreation centers, playgrounds, teen centers, athletic fields, tennis courts, swimming pools, campgrounds, nature and visitor centers, gymnasiums, meeting rooms, historic sites, amphitheaters, skate parks, boat launch, docks, a lake, piers, dog off-leash areas, and more. These facilities bring people with diverse backgrounds together to enjoy special events, relax, and strengthen community bonds. The Department also operates several golf complexes and Mount Hope Cemetery, which provides low-cost burial services.

Recreational Programs

Recreational programs, team sports, and activities help build self-esteem, confidence, social harmony, independent thinking, and self-discipline while improving overall health and promoting conflict resolution skills for youths and

adults. Programs offered throughout the City vary, but can include ceramics, learn-to-swim, karate, gymnastics, dance, soccer, basketball, water polo, nature walks, golf, day camps, softball, holiday and cultural events, outdoor movies, senior trips, tiny tot classes, therapeutic recreation, and much more.

The Department's mission is:

> ***To acquire, develop, operate, and maintain a park and recreation system that enriches the quality of life for residents and visitors alike, and preserve it for future generations***

Goals and Objectives

Goals and objectives have been reprinted here as they were adopted in the Fiscal Year 2010 budget. They will be revisited during Fiscal Year 2012.

Goal 1: Instill community pride and ownership

It is in the community where the Department must focus a majority of its attention. Ensuring that the community is satisfied with the services it provides is paramount. The Department must improve avenues for community input and feedback in order to produce the most effective and valuable services. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Provide inviting facilities and faces for the community
- Increase and diversify community involvement
- Improve public awareness of park successes, programs, and activities
- Increase volunteerism of children, youths, and young adults in the park system

Goal 2: Invest in environmentally-sensitive programs and practices

It is the Department's duty to ensure that future San Diegans enjoy the rich environment we enjoy today. As a result, the Department strives to take part in environmentally-sensitive practices that promote protection and preservation. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Expand environmentally-sensitive management and maintenance practices
- Protect public lands and utilize best management practices for environmental preservation

Goal 3: Maintain public safety and quality park maintenance

Safety and cleanliness are the two most important and transparent issues that the community has when visiting parks. It is the Department's goal to maintain City park conditions through scheduled maintenance and responsive repairs, and create the safest environment for park-goers. The Department will continue to meet this goal by focusing on the following objectives.

- Maintain grounds in good condition
- Maintain facilities in good repair (maintenance and management)
- Work to ensure that the public is safe in parks and surrounding areas

Goal 4: Provide high quality services

In order to keep pace with the demands of the ever-changing community, the Department is committed to enhancing the quality of the services it provides. The Department will move toward accomplishing this goal by focusing on the following objectives

- Create a culture of high-quality customer service
- Expand the use of service-enhancing technologies

Goal 5: Deliver innovative, responsive programs

With the changing environment and conditions in our diverse City, it is important for the Department to be responsive to the community's needs. Developing community partnerships and a more intimate relationship with the community will assist the Department in becoming more responsive and effective. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Develop recreation programs that are responsive to community needs
- Improve relationships with community service organizations

Goal 6: Develop and retain committed, valued employees

Part of achieving excellence in any organization is the development of its employees. As the Department strives for a more efficient and effective organization, it must focus on developing its workforce. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Improve recruiting
- Expand training opportunities for employees

Service Efforts and Accomplishments

Therapeutic Recreation Services provided a variety of programs in 2009 such as adaptive sports, fitness, tournaments, specialized day camps, inclusion activities, referrals, and outreach services to more than 50,000 participants.

The Department partnered with the San Diego Unified School District (SDUSD) to offer the Summer Lunch Program at 21 recreation centers throughout the City. The Program served 51,000 lunches and 37,000 snacks to children ages 2-18 years, living in low-income communities.

In partnership with San Diego Police Department, the Park and Recreation Department received $101,500 of grant funds to reduce gang activity, membership, and crime. The grant funds allowed for an increase to recreational program hours at Memorial, Mountain View, and Southcrest recreation centers, from 6:00 P.M. to 9:00 P.M. providing an alternative to participation in gang activity.

This past year, 289 trees were planted in Balboa Park. Since 1998, the total number of different tree species in the Park has increased from 381 to 439, increasing the Park's world class arboretum collection. The Balboa Park Trails System expanded with the addition of a third gateway. Park usership of the trails has considerably increased and has introduced visitors into areas of the park that were previously under-utilized. A weather station was incorporated into the Park's irrigation system. This significant upgrade conserves water and increases efficiency by consolidating various systems and allowing staff to manage them from a central location. Volunteers continued their tradition of donating their time and energy to improving and enhancing the park. Over 4,800 volunteers donated 20,000 hours of service. Support from philanthropic organizations again aided in a variety of efforts including: re-forestation, enhancements to the Lily Pond, the weather station, GIS mapping, improvements at the Marston House and the Balboa Park Trails System.

Mission Bay Park incorporated Xeriscape landscaping to Rose Marie Starns South Shores Park with the transplanting of several types of Agave plants at planter beds throughout the park. Renovation and improvement was done at Dana Landing Boat Ramp. An area of 800 square feet of dead and aging plant material was replaced with Nandina Domestica and Mirada Iridioides plants. Phases of palm tree trimming in Mission Bay continue with a goal of 1,700 Washington Robusta to be trimmed and or skinned.

For the sixteenth year, the Beach Maintenance Waste Stream Diversion Program continued to separate reusable materials, recyclable greens, and metals from the debris and illegally-dumped materials found in Mission Bay Park and Shoreline Parks. The Beach Mechanized Crew provided support to the Lifeguard Safety Services by moving portable lifeguard towers to storage in the winter and back to their summer locations in the spring. Mechanized Beach Maintenance staff has also kept beaches free of dangerous debris, washouts, and holes that impact lifeguard emergency responses in many areas, as well as building and maintain storm berms at various location along the coast and within Mission Bay Park. The Shoreline Parks Maintenance staff continues to provide clean and safe parks, comfort stations, and piers for visitors to enjoy on a daily basis. In addition to regular duties, Shoreline Parks staff schedules a seasonal evening shift for late park and comfort station cleaning during the busy summer months.

The Department received approval on three Federal Emergency Management Agency (FEMA) grants to partially fund the Open Space Division Brush Management Program. Overall, funding has been established to allow the Department to thin approximately 590 acres of brush per year on park property near structures (100 feet). As of February 17, 2010, staff has thinned 334 acres of brush.

Park & Recreation

Golf Operations hosted several major events including the Callaway Junior World Golf Championship, the Men's, Senior Men's, and Women's City Amateur Golf Championship. In September 2009, the Torrey Pines South Course hosted the Ladies Professional Golf Association (LPGA) Samsung World Championship. In January 2010, Torrey Pines Golf Course hosted the highly-publicized Professional Golfers Association (PGA) Tour Event Farmers' Insurance Open.

Department Summary

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Positions	863.03	**856.93**	(6.10)
Personnel Expenses	$ 54,538,465	**$ 55,801,424**	$ 1,262,959
Non-Personnel Expenses	59,743,930	**54,645,483**	(5,098,447)
Total Department Expenses	**$ 114,282,395**	**$ 110,446,907**	**$ (3,835,488)**
Total Department Revenue	**$ 60,993,099**	**$ 56,895,906**	**$ (4,097,193)**

General Fund

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Administrative Services	$ 2,332,790	**$ 2,349,468**	$ 16,678
Community Parks I	19,410,768	**19,357,694**	(53,074)
Community Parks II	20,173,007	**20,293,719**	120,712
Developed Regional Parks	34,355,664	**32,995,154**	(1,360,510)
Open Space	9,680,630	**8,530,836**	(1,149,794)
Total	**$ 85,952,859**	**$ 83,526,871**	**$ (2,425,988)**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Administrative Services	18.00	**17.00**	(1.00)
Community Parks I	151.87	**154.27**	2.40
Community Parks II	216.81	**218.84**	2.03
Developed Regional Parks	319.85	**313.02**	(6.83)
Open Space	58.75	**54.31**	(4.44)
Total	**765.28**	**757.44**	**(7.84)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$ 11,309,282	$ –
Adjustment to Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	139.65	4,520,419	–
Fire Pits Maintenance Addition of 2.00 Equipment Operator II positions and associated non-personnel expenditures and revenue to support the maintenance of fire pits located on City beaches.	2.00	159,825	120,500
New Facility Annualization Addition of 1.08 Grounds Maintenance Worker II, 0.25 Recreation Center Director III, hourly funding, and associated non-personnel expenditures to support the maintenance operations of the new Naval Training Center/ Liberty Station Phase II and Ocean Air Recreation Center facilities as identified in the Five-Year Financial Outlook.	1.58	108,612	–

Park & Recreation

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
New Facility Annualization Addition of 1.00 Park Ranger and associated non-personnel expenditures for new additional open space acres as identified in the Five-Year Financial Outlook.	1.00	87,076	–
New Facility Annualization Addition of 1.00 Grounds Maintenance Worker II and associated non-personnel expenditures for citywide park maintenance support as identified in the Five-Year Financial Outlook.	1.00	79,085	–
Addition of Park Ranger Position Addition of 1.00 Park Ranger position for the La Jolla Children's Pool, and revenue to support position provided by donations and other sources.	1.00	73,827	73,827
New Facility Annualization Addition of 0.18 Grounds Maintenance Worker II and associated non-personnel expenditures to support the new Alice Birney Elementary School Joint Use and Roosevelt Middle School Joint Use facilities as identified in the Five-Year Financial Outlook.	0.18	10,463	–
Adjustments for Loss of CDBG Funding Reduction of non-personnel expenses and revenue as a result of the loss of Community Development Block Grant (CDBG) funding for the Therapeutic Recreations and Senior Services program.	0.00	(2,738)	(312,292)
Support for Safety and Maintenance of Visitor-Related Facilities Support to reimburse the General Fund for expenditures associated with the safety and maintenance of visitor-related facilities.	0.00	–	1,103,389
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00	–	(1,595,561)
Total	**146.41**	**$ 16,345,851**	**$ (610,137)**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
PERSONNEL			
Salaries and Wages	$ 31,421,834	**$ 29,153,585**	$ (2,268,249)
Fringe Benefits	16,805,510	**19,996,129**	3,190,619
PERSONNEL SUBTOTAL	**$ 48,227,344**	**$ 49,149,714**	**$ 922,370**
NON-PERSONNEL			
Supplies	$ 4,413,681	**$ 4,339,280**	$ (74,401)
Contracts	18,801,645	**16,292,538**	(2,509,107)
Information Technology	1,184,434	**915,113**	(269,321)
Energy and Utilities	11,273,585	**11,504,530**	230,945
Other	156,282	**133,744**	(22,538)
Capital Expenditures	1,820,550	**1,116,614**	(703,936)
Debt	75,338	**75,338**	–
NON-PERSONNEL SUBTOTAL	**$ 37,725,515**	**$ 34,377,157**	**$ (3,348,358)**
Total	**$ 85,952,859**	**$ 83,526,871**	**$ (2,425,988)**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Licenses and Permits	$ 709,778	$ **708,990**	$ (788)
Revenue from Money and Property	628,250	**628,250**	–
Charges for Current Services	27,177,790	**24,581,696**	(2,596,094)
Other Revenue	186,675	**13,800**	(172,875)
Other Financial Sources (Uses)	1,191,000	**1,245,327**	54,327
Total	**$ 29,893,493**	**$ 27,178,063**	**$ (2,715,430)**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000011	1104	Account Clerk	3.00	**2.50**	$31,491 - $37,918	$ 84,207
20000012	1105	Administrative Aide 1	2.00	**2.00**	36,962 - 44,533	86,840
20000024	1107	Administrative Aide 2	3.00	**3.00**	42,578 - 51,334	150,153
20000753	1737	Aquatics Technician 1	2.00	**2.00**	39,499 - 47,091	47,091
20000749	1732	Aquatics Technician 2	4.00	**4.00**	41,496 - 49,462	197,848
20000754	1738	Aquatics Technician Supervisor	1.00	**1.00**	45,302 - 54,163	52,809
20000040	1131	Area Manager 2	21.00	**21.00**	52,749 - 63,918	1,123,366
20001140	2181	Assistant Department Director	1.00	**1.00**	31,741 - 173,971	119,220
20000108	1192	Assistant Recreation Center Director	1.00	**1.00**	30,056 - 36,317	–
20000143	1221	Associate Engineer-Civil	1.00	**1.00**	66,622 - 80,454	78,443
20000119	1218	Associate Management Analyst	5.00	**4.00**	54,059 - 65,333	190,099
20000162	1227	Associate Planner	2.00	**2.00**	56,722 - 68,536	123,545
20000649	1622A	Biologist 3	0.00	**2.00**	62,005 - 75,067	140,330
20000648	1622	Biologist 3	2.00	**0.00**	62,005 - 75,067	–
20000202	1274	Building Supervisor	1.00	**1.00**	39,770 - 47,736	44,289
20000234	1288	Carpenter	1.00	**1.00**	43,451 - 52,000	52,000
20000236	1293	Cement Finisher	1.00	**1.00**	43,451 - 52,083	–
20000237	1296	Cemetery Manager	1.00	**1.00**	54,246 - 65,520	61,916
90000574	1569	Clerical Assistant 1 - Hourly	0.00	**0.14**	24,918 - 29,931	3,489
20000539	1535	Clerical Assistant 2	6.00	**6.00**	29,931 - 36,067	209,086
90000352	1387	Custodian 1 - Hourly	0.00	**2.72**	24,045 - 28,725	65,402
20000354	1389	Custodian 2	12.50	**12.50**	26,250 - 31,242	296,799
90000354	1389	Custodian 2 - Hourly	2.10	**0.00**	26,250 - 31,242	–
20000355	1390	Custodian 3	4.00	**4.00**	28,725 - 33,966	101,898
20001168	2214	Deputy Director	3.75	**3.56**	46,966 - 172,744	397,825
20000395	1418	District Manager	14.00	**14.00**	62,358 - 75,234	942,486
20000426	1439	Equipment Operator 1	15.00	**12.00**	37,690 - 45,115	488,840
20000430	1440	Equipment Operator 2	10.00	**9.00**	41,350 - 49,462	379,473
20000418	1436	Equipment Technician 1	9.00	**10.00**	36,005 - 43,139	334,818
20000423	1438	Equipment Technician 2	6.00	**6.00**	39,499 - 47,091	235,455
20000431	1441	Equipment Technician 3	1.00	**1.00**	43,368 - 51,813	51,813
20000924	1876	Executive Secretary	1.00	**1.00**	43,555 - 52,666	49,769
20000675	1642	Grounds Maintenance Manager	12.00	**10.00**	51,459 - 62,358	521,361
20000472	1470	Grounds Maintenance Supervisor	9.00	**8.00**	37,814 - 45,490	345,993

Park & Recreation

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
20000467	1467	Grounds Maintenance Worker 1	7.00	**54.97**	28,683 -	33,987	1,409,912
90000467	1467	Grounds Maintenance Worker 1 - Hourly	12.03	**14.28**	28,683 -	33,987	409,597
20000468	1468	Grounds Maintenance Worker 2	256.44	**165.76**	31,762 -	37,773	6,049,719
90000468	1468	Grounds Maintenance Worker 2 - Hourly	0.50	**0.00**	31,762 -	37,773	–
20000470	1469	Grounds Maintenance Worker 3	0.00	**33.00**	34,632 -	41,246	1,142,856
20000502	1513	Heavy Truck Driver 1	7.00	**6.00**	36,234 -	43,160	258,960
20000503	1514	Horticulturist	3.00	**3.00**	53,061 -	64,147	183,591
20000293	1349	Information Systems Analyst 3	1.00	**1.00**	59,363 -	71,760	69,607
20000536	1532	Intermediate Stenographer	1.00	**1.00**	32,094 -	38,813	37,843
20000589	1579	Laborer	12.00	**9.00**	29,182 -	34,757	294,722
20000608	1594	Light Equipment Operator	10.00	**9.00**	34,694 -	41,350	330,800
20000660	1627	Nursery Gardener	5.00	**5.00**	31,949 -	38,064	178,090
20000661	1628	Nursery Supervisor	1.00	**1.00**	37,814 -	45,490	42,988
20000669	1638	Park Designer	1.00	**1.00**	66,664 -	80,496	78,484
20000666	1634	Park Ranger	22.00	**23.00**	41,059 -	49,878	1,042,702
20001138	2179	Park and Recreation Director	1.00	**1.00**	59,155 -	224,099	138,970
20000680	1648	Payroll Specialist 2	4.50	**4.25**	34,611 -	41,787	128,945
20000676	1644	Pesticide Applicator	7.00	**7.00**	39,458 -	47,050	274,742
20000677	1645	Pesticide Supervisor	1.00	**1.00**	40,851 -	49,150	47,921
90001015	1936	Pool Guard 2 - Hourly	28.38	**31.13**	27,394 -	32,968	852,770
20000740	1725	Principal Drafting Aide	1.00	**1.00**	50,003 -	60,549	59,035
20001222	2270	Program Manager	1.00	**1.00**	46,966 -	172,744	101,850
20000763	1752	Project Officer 2	2.00	**2.00**	76,794 -	92,851	178,274
20000783	1776	Public Information Clerk	2.00	**2.00**	31,491 -	37,918	68,461
90000798	1794	Recreation Aide - Hourly	6.50	**6.20**	18,616 -	22,318	115,419
20000921	1873	Recreation Center Director 1	10.50	**10.50**	36,962 -	44,533	65,129
20000802	1796	Recreation Center Director 2	14.00	**14.00**	39,770 -	47,819	615,236
20000751	1735	Recreation Center Director 3	31.75	**32.00**	42,640 -	51,293	1,557,446
20000569	1565	Recreation Leader 1	0.50	**0.50**	24,918 -	30,035	14,191
90000569	1565	Recreation Leader 1 - Hourly	52.55	**63.47**	24,918 -	30,035	1,581,582
20000530	1531	Recreation Leader 2	1.00	**1.00**	28,725 -	34,632	–
90000530	1531	Recreation Leader 2 - Hourly	15.25	**12.24**	28,725 -	34,632	351,591
90000534	1531D	Recreation Leader 2 - Hourly	0.00	**4.14**	28,725 -	34,632	118,921
20000817	1797M	Recreation Specialist	0.00	**0.50**	42,640 -	51,293	25,005
20000811	1797G	Recreation Specialist	0.00	**1.00**	42,640 -	51,293	50,011
20000804	1797	Recreation Specialist	6.50	**1.00**	42,640 -	51,293	50,011
20000806	1797B	Recreation Specialist	0.00	**3.00**	42,640 -	51,293	140,966
20000807	1797C	Recreation Specialist	0.00	**1.00**	42,640 -	51,293	49,025
20001042	1972	Safety and Training Manager	1.00	**1.00**	66,768 -	80,891	78,869
20000927	1879	Senior Clerk/Typist	3.00	**3.00**	36,067 -	43,514	127,278
20000015	1106	Senior Management Analyst	3.00	**3.00**	59,363 -	71,760	207,745
20000844	1821	Senior Park Ranger	7.00	**7.00**	51,459 -	62,358	362,757

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
20000918	1872	Senior Planner	2.00	**2.00**	65,354 -	79,019	154,086
20001046	1975	Senior Utility Supervisor	1.00	**1.00**	47,216 -	57,138	55,709
20000194	1265	Seven-Gang Mower Operator	8.00	**7.00**	37,690 -	45,115	315,805
20000970	1917	Supervising Management Analyst	3.00	**3.00**	66,768 -	80,891	232,966
20001010	1931C	Supervising Recreation Specialist	0.00	**2.00**	49,067 -	59,467	115,960
20001007	1931	Supervising Recreation Specialist	6.50	**4.50**	49,067 -	59,467	200,255
90000959	1905	Swimming Pool Manager 1 - Hourly	5.03	**5.58**	31,450 -	37,835	175,489
20000960	1906	Swimming Pool Manager 2	6.00	**6.00**	36,816 -	44,450	252,018
20000961	1907	Swimming Pool Manager 3	7.00	**7.00**	40,518 -	48,901	333,746
20001038	1968	Tree Maintenance Crewleader	1.00	**1.00**	36,566 -	43,576	43,576
20001044	1974	Utility Supervisor	7.00	**3.00**	43,472 -	51,979	99,801
20001045	1974A	Utility Supervisor	0.00	**4.00**	43,472 -	51,979	199,532
20001051	1978	Utility Worker 1	12.00	**9.00**	30,534 -	36,296	248,310
20001053	1979	Utility Worker 2	4.00	**4.00**	33,322 -	39,666	117,400
20000756	1746	Word Processing Operator	5.00	**5.00**	31,491 -	37,918	177,095
20001069	1998	Zoning Investigator 2	1.00	**1.00**	50,232 -	60,757	57,353
		Bilingual - Regular					36,400
		Landscape Architect Lic					12,074
		Night Shift Pay					7,946
		Overtime Budgeted					414,898
		Reg Pay For Engineers					25,996
		Termination Pay Annual Leave					8,486
Salaries and Wages Subtotal			**765.28**	**757.44**			**$ 29,153,585**
		Employee Offset Savings					$ 148,187
		Flexible Benefits					3,312,457
		Long-Term Disability					259,373
		Medicare					357,534
		Other Post-Employment Benefits					3,616,528
		Retiree Medical Trust					394
		Retirement 401 Plan					1,577
		Retirement ARC					8,251,581
		Retirement DROP					57,380
		Retirement Offset Contribution					393,290
		Risk Management Administration					558,562
		Supplemental Pension Savings Plan					1,270,943
		Unemployment Insurance					58,718
		Unused Sick Leave					20,180
		Workers' Compensation					1,689,425
Fringe Benefits Subtotal							**$ 19,996,129**
Total Personnel Expenses							**$ 49,149,714**

Park & Recreation

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
After School Program - Youth Services	13.20	$ 431,838	$ –
Aquatics	54.21	3,920,034	1,165,500
Balboa Park	89.08	8,521,999	13,585,993
Beaches/Shoreline Park Maintenance	48.01	5,393,773	1,419,326
Brush Management	17.00	2,641,541	–
Citywide Dance	2.25	123,216	280,000
Citywide Park Maintenance	95.00	10,443,119	1,205,323
Customer Support Office & Billing	0.00	17,310	–
Facilities Operations	123.14	9,368,212	1,975,620
Financial Administration	0.25	20,374	–
General Administration/Management	46.06	5,237,930	3,005,767
IT Non-Discretionary	0.00	915,113	–
Maintenance	56.00	3,255,342	–
Mission Bay Park	61.18	6,807,773	2,944,178
Mt. Hope Cemetery	10.00	1,189,624	1,126,000
Natural Resources Management	5.00	706,352	–
Open Space Park Management	20.50	3,753,187	–
Parks & Buidlings Maintenance	97.82	19,227,990	267,276
Street Medians	1.00	306,867	–
Therapeutic Recreation and Senior Services	14.74	946,697	203,080
Trench Restoration	0.00	2,533	–
Undeveloped Open Space	3.00	296,047	–
Total	**757.44**	**$ 83,526,871**	**$ 27,178,063**

Environmental Growth Fund 2/3

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Environmental Growth 2/3	$ 8,896,882	**$ 8,246,882**	$ (650,000)
Total	**$ 8,896,882**	**$ 8,246,882**	**$ (650,000)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Park Maintenance Reimbursement Adjustment to reimbursements for park maintenance activities based on reduced funding in the Environmental Growth 1/3 Fund and Environmental Growth 2/3 Fund.	0.00	$ 650,000	$ –
Transfer Reduction Reduction of transfer to Developed Regional Parks Division.	0.00	(1,300,000)	–
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00	–	(906,829)
Total	**0.00**	**$ (650,000)**	**$ (906,829)**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
NON-PERSONNEL						
Other	$	8,896,882	**$**	**8,246,882**	$	(650,000)
NON-PERSONNEL SUBTOTAL	**$**	**8,896,882**	**$**	**8,246,882**	**$**	**(650,000)**
Total	**$**	**8,896,882**	**$**	**8,246,882**	**$**	**(650,000)**

Revenues by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Other Local Taxes	$	9,202,391	**$**	**8,295,562**	$	(906,829)
Revenue from Money and Property		53,500		**53,500**		–
Total	**$**	**9,255,891**	**$**	**8,349,062**	**$**	**(906,829)**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
Developed Park Maintenance	0.00	$	(1,300,000)	$	–
General Administration/Management	0.00		9,546,882		8,349,062
Total	**0.00**	**$**	**8,246,882**	**$**	**8,349,062**

Environmental Growth Fund 1/3

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Environmental Growth 1/3	$	5,552,099	**$**	**4,168,806**	$	(1,383,293)
Total	**$**	**5,552,099**	**$**	**4,168,806**	**$**	**(1,383,293)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Maintenance Assessment District Transfer Adjustment to reflect increases to mandated transfers to Maintenance Assessment Districts to provide the "general benefit" funding as required by State law (Proposition 218).	0.00	$	44,055	$	–
Revised Revenue Transfer Adjustment to transfers to the Los Penasquitos Canyon Preserve Fund and Developed Regional Parks Division as a result of revised revenue projections.	0.00		(192,857)		–
One-Time Expenditure Reduction Adjustment to reflect the elimination of funding for one year from the Environmental Growth 1/3 Fund for capital projects.	0.00		(200,000)		–
Reimbursement Reduction Adjustment to reflect the elimination of the reimbursement for the Sports Turf Enhancement Program.	0.00		(330,000)		–

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Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Revised Park Maintenance Reimbursement Adjustment to reimbursements for park maintenance activities based on reduced funding in the Environmental Growth 1/3 Fund and Environmental Growth 2/3 Fund.	0.00	(650,000)	–
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00	–	(453,415)
Total	**0.00**	**$ (1,328,802)**	**$ (453,415)**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
NON-PERSONNEL			
Supplies	$ 78,123	**$ 78,123**	$ –
Contracts	223,244	**211,036**	(12,208)
Information Technology	9,026	**9,589**	563
Energy and Utilities	1,738,178	**1,695,270**	(42,908)
Other	3,503,528	**2,174,788**	(1,328,740)
NON-PERSONNEL SUBTOTAL	**$ 5,552,099**	**$ 4,168,806**	**$ (1,383,293)**
Total	**$ 5,552,099**	**$ 4,168,806**	**$ (1,383,293)**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Other Local Taxes	$ 4,601,196	**$ 4,147,781**	$ (453,415)
Revenue from Money and Property	53,500	**53,500**	–
Total	**$ 4,654,696**	**$ 4,201,281**	**$ (453,415)**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Developed Park Maintenance	0.00	$ 1,742,105	$ –
Economic Development	0.00	4,120	–
General Administration/Management	0.00	1,886,076	4,201,281
IT Non-Discretionary	0.00	9,589	–
Maintenance Assessment Districts	0.00	233,712	–
Open Space Maintenance	0.00	293,204	–
Total	**0.00**	**$ 4,168,806**	**$ 4,201,281**

Los Penasquitos Canyon Preserve Fund

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Los Penasquitos Reserve	$ 194,838	**$ 221,087**	$ 26,249
Total	**$ 194,838**	**$ 221,087**	**$ 26,249**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Los Penasquitos Reserve	2.00	**2.00**	0.00
Total	**2.00**	**2.00**	**0.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00	$ –	$ (55,000)
Total	**0.00**	**$ –**	**$ (55,000)**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
PERSONNEL						
Salaries and Wages	$	104,673	**$**	**109,430**	$	4,757
Fringe Benefits		57,442		**78,023**		20,581
PERSONNEL SUBTOTAL	**$**	**162,115**	**$**	**187,453**	**$**	**25,338**
NON-PERSONNEL						
Supplies	$	4,125	**$**	**4,125**	$	–
Contracts		27,757		**28,804**		1,047
Information Technology		805		**642**		(163)
Other		36		**63**		27
NON-PERSONNEL SUBTOTAL	**$**	**32,723**	**$**	**33,634**	**$**	**911**
Total	**$**	**194,838**	**$**	**221,087**	**$**	**26,249**

Revenues by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Revenue from Money and Property	$	6,000	**$**	**6,000**	$	–
Other Financial Sources (Uses)		170,000		**115,000**		(55,000)
Total	**$**	**176,000**	**$**	**121,000**	**$**	**(55,000)**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range			Total
20000666	1634	Park Ranger	1.00	**1.00**	$41,059 -	$49,878	$	48,631
20000844	1821	Senior Park Ranger	1.00	**1.00**	51,459 -	62,358		60,799
Salaries and Wages Subtotal			**2.00**	**2.00**			**$**	**109,430**
		Employee Offset Savings					$	1,123
		Flexible Benefits						12,150
		Long-Term Disability						1,010
		Medicare						1,627
		Other Post-Employment Benefits						12,660
		Retirement ARC						39,305
		Retirement Offset Contribution						3,816
		Risk Management Administration						1,960
		Supplemental Pension Savings Plan						1,521

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Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
		Unemployment Insurance					236
		Unused Sick Leave					90
		Workers' Compensation					2,525
Fringe Benefits Subtotal						**$**	**78,023**
Total Personnel Expenses						**$**	**187,453**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
General Administration/Management	0.00	$	63	$	–
IT Non-Discretionary	0.00		642		–
Open Space Maintenance	0.00		7,807		–
Open Space Park Management	2.00		212,575		121,000
Total	**2.00**	**$**	**221,087**	**$**	**121,000**

Golf Course Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Golf Operations	$	13,685,717	$	**14,283,261**	$	597,544
Total	**$**	**13,685,717**	**$**	**14,283,261**	**$**	**597,544**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Golf Operations	95.75	**97.49**	1.74
Total	**95.75**	**97.49**	**1.74**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Rent Expense Adjustment associated with the golf land use annual payment to the General Fund to reflect changes in the Consumer Price Index in the seven year period since June 2003.	0.00	$	292,424	$	–
Adjustment to Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	6.49		212,610		–
Position Addition Addition of 1.00 Golf Starter to ensure no delayed tee time starts for golf customers and to follow City required cash handling practices in the starter booth.	1.00		52,761		–
Fuel Expense Adjustment to reflect an increase in gasoline expenditures for gas powered maintenance equipment operated on the three golf courses due to increased gasoline prices.	0.00		39,000		–

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Cell Phone Expense Adjustment to reflect an increase in the cellular phone expenditure budget to reflect actual usage.	0.00	10,100	–
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00	–	33,481
Total	**7.49**	**$ 606,895**	**$ 33,481**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
PERSONNEL			
Salaries and Wages	$ 3,973,130	**$ 3,757,037**	$ (216,093)
Fringe Benefits	2,175,876	**2,707,220**	531,344
PERSONNEL SUBTOTAL	**$ 6,149,006**	**$ 6,464,257**	**$ 315,251**
NON-PERSONNEL			
Supplies	$ 1,041,542	**$ 1,041,542**	$ –
Contracts	4,421,594	**4,667,949**	246,355
Information Technology	270,000	**219,224**	(50,776)
Energy and Utilities	1,368,741	**1,454,120**	85,379
Other	42,184	**43,519**	1,335
Capital Expenditures	392,650	**392,650**	–
NON-PERSONNEL SUBTOTAL	**$ 7,536,711**	**$ 7,819,004**	**$ 282,293**
Total	**$ 13,685,717**	**$ 14,283,261**	**$ 597,544**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Revenue from Money and Property	$ 16,088,526	**$ 7,594,000**	$ (8,494,526)
Charges for Current Services	560,431	**9,202,500**	8,642,069
Other Revenue	364,062	**250,000**	(114,062)
Total	**$ 17,013,019**	**$ 17,046,500**	**$ 33,481**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000011	1104	Account Clerk	1.00	**1.00**	$31,491 - $37,918	$ 36,970
20001202	2250	Assistant Deputy Director	1.00	**1.00**	23,005 - 137,904	–
20000119	1218	Associate Management Analyst	1.00	**1.00**	54,059 - 65,333	63,700
20000539	1535	Clerical Assistant 2	1.00	**1.00**	29,931 - 36,067	35,165
20000354	1389	Custodian 2	1.00	**1.00**	26,250 - 31,242	–
20001168	2214	Deputy Director	1.00	**1.00**	46,966 - 172,744	116,397
20000418	1436	Equipment Technician 1	2.00	**2.00**	36,005 - 43,139	86,278
20000423	1438	Equipment Technician 2	3.00	**3.00**	39,499 - 47,091	137,321
20000431	1441	Equipment Technician 3	1.00	**1.00**	43,368 - 51,813	51,813
20000819	1798	Golf Course Manager	2.00	**2.00**	59,488 - 71,760	137,779
20000498	1509	Golf Course Superintendent	3.00	**3.00**	53,061 - 64,147	183,781
20000479	1480	Golf Starter	15.00	**16.00**	29,931 - 36,067	441,641
90000479	1480	Golf Starter - Hourly	5.50	**6.49**	29,931 - 36,067	194,254

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Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
20000481	1482	Greenskeeper	11.00	**11.00**	30,534 -	36,296	362,960
20000482	1483	Greenskeeper Supervisor	5.00	**5.00**	37,814 -	45,490	219,160
20000467	1467	Grounds Maintenance Worker 1	25.00	**25.00**	28,683 -	33,987	737,654
90000467	1467	Grounds Maintenance Worker 1 - Hourly	0.25	**0.00**	28,683 -	33,987	–
20000497	1508	Irrigation Specialist	3.00	**3.00**	37,814 -	45,261	131,732
20000608	1594	Light Equipment Operator	4.00	**4.00**	34,694 -	41,350	164,645
20000172	1237	Payroll Specialist 1	1.00	**1.00**	33,093 -	39,832	38,836
20000676	1644	Pesticide Applicator	2.00	**2.00**	39,458 -	47,050	46,832
20000804	1797	Recreation Specialist	2.00	**0.00**	42,640 -	51,293	–
20000818	1797N	Recreation Specialist	0.00	**2.00**	42,640 -	51,293	84,311
20000194	1265	Seven-Gang Mower Operator	4.00	**4.00**	37,690 -	45,115	135,345
20000970	1917	Supervising Management Analyst	1.00	**1.00**	66,768 -	80,891	78,464
		Grds/Greenskpr Eq Op					25,476
		Overtime Budgeted					246,523
Salaries and Wages Subtotal			**95.75**	**97.49**			**$ 3,757,037**
		Employee Offset Savings					$ 18,914
		Flexible Benefits					492,718
		Long-Term Disability					31,667
		Medicare					46,880
		Other Post-Employment Benefits					534,191
		Retiree Medical Trust					103
		Retirement 401 Plan					412
		Retirement ARC					1,130,684
		Retirement DROP					4,294
		Retirement Offset Contribution					44,620
		Risk Management Administration					82,320
		Supplemental Pension Savings Plan					173,572
		Unemployment Insurance					7,299
		Unused Sick Leave					2,644
		Workers' Compensation					136,902
Fringe Benefits Subtotal							**$ 2,707,220**
Total Personnel Expenses							**$ 6,464,257**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
General Administration/Management	7.00	$ 1,303,077	$ –
Golf Maintenance	61.00	7,231,756	–
Golf Operation	29.49	5,537,879	17,046,500
IT Non-Discretionary	0.00	210,549	–
Total	**97.49**	**$ 14,283,261**	**$ 17,046,500**

Revenue and Expense Statement (Non–General Fund)

Environmental Growth Fund 2/3		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	139,934	$	83,900
Reserve for Continuing Appropriations		1,814,176		1,439,871
TOTAL BALANCE AND RESERVES	**$**	**1,954,110**	**$**	**1,523,771**
REVENUE				
SDGE Franchise Fees	$	9,202,391	$	8,295,562
Interest Earnings		53,500		53,500
TOTAL REVENUE	**$**	**9,255,891**	**$**	**8,349,062**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**11,210,001**	**$**	**9,872,833**
OPERATING EXPENSE				
Park Maintenance Reimbursement	$	8,896,882	$	8,246,882
TOTAL OPERATING EXPENSE	**$**	**8,896,882**	**$**	**8,246,882**
TOTAL EXPENSE	**$**	**8,896,882**	**$**	**8,246,882**
RESERVES				
Reserve for Continuing Appropriations	$	1,814,176	$	–
TOTAL RESERVES	**$**	**1,814,176**	**$**	**–**
BALANCE	**$**	**498,943**	**$**	**1,625,951**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**11,210,001**	**$**	**9,872,833**

* At the time of publication, audited financial statements for Fiscal Year 2010 were not available. Therefore, the Fiscal Year 2010 column reflects final budget amounts from the Fiscal Year 2010 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Park & Recreation

Revenue and Expense Statement (Non–General Fund)

Environmental Growth Fund 1/3		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	902,423	$	493,303
Reserve for Encumbrances		330,000		–
Contingency Reserve		240,000		166,889
TOTAL BALANCE AND RESERVES	**$**	**1,472,423**	**$**	**660,192**
REVENUE				
Franchise Fees	$	4,601,196	$	4,147,781
Interest Earnings		53,500		53,500
TOTAL REVENUE	**$**	**4,654,696**	**$**	**4,201,281**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**6,127,119**	**$**	**4,861,473**
CAPITAL IMPROVEMENT PROGRAM (CIP)				
CIP Expenditures	$	–	$	170,000
TOTAL CIP EXPENSE	**$**	**–**	**$**	**170,000**
OPERATING EXPENSE				
Assessment Reserve	$	17,242	$	28,643
MAD Reimbursements		172,415		205,069
Regional Park/Open Space Maintenance		2,049,069		1,994,578
Reimbursement of Eligible Open Space Maintenance		1,018,000		818,000
Reimbursement of Eligible Park Maintenance		1,910,373		1,122,516
Transfer to Los Penasquitos Canyon Preserve Fund		55,000		–
Turf and Field Rehabilitation Reimbursement		330,000		–
TOTAL OPERATING EXPENSE	**$**	**5,552,099**	**$**	**4,168,806**
TOTAL EXPENSE	**$**	**5,552,099**	**$**	**4,338,806**
RESERVES				
Contingency Reserve	$	–	$	29,364
Reserve for Encumbrances		300,000		–
TOTAL RESERVES	**$**	**300,000**	**$**	**29,364**
BALANCE	**$**	**275,020**	**$**	**493,303**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**6,127,119**	**$**	**4,861,473**

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Revenue and Expense Statement (Non–General Fund)

Los Penasquitos Canyon Preserve Fund		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	89,959	$	167,690
Reserve for Encumbrances		1,000		–
TOTAL BALANCE AND RESERVES	**$**	**90,959**	**$**	**167,690**
REVENUE				
Concession Leases	$	6,000	$	6,000
Transfer from EGF 1/3 Fund		55,000		–
Transfer from Other Funds		115,000		115,000
TOTAL REVENUE	**$**	**176,000**	**$**	**121,000**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**266,959**	**$**	**288,690**
OPERATING EXPENSE				
Personnel Expense	$	162,115	$	187,453
Non-Personnel Expense		32,723		33,634
TOTAL OPERATING EXPENSE	**$**	**194,838**	**$**	**221,087**
TOTAL EXPENSE	**$**	**194,838**	**$**	**221,087**
RESERVES				
Reserve for Encumbrances	$	1,000	$	–
TOTAL RESERVES	**$**	**1,000**	**$**	**–**
BALANCE	**$**	**71,121**	**$**	**67,603**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**266,959**	**$**	**288,690**

* At the time of publication, audited financial statements for Fiscal Year 2010 were not available. Therefore, the Fiscal Year 2010 column reflects final budget amounts from the Fiscal Year 2010 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Park & Recreation

Revenue and Expense Statement (Non–General Fund)

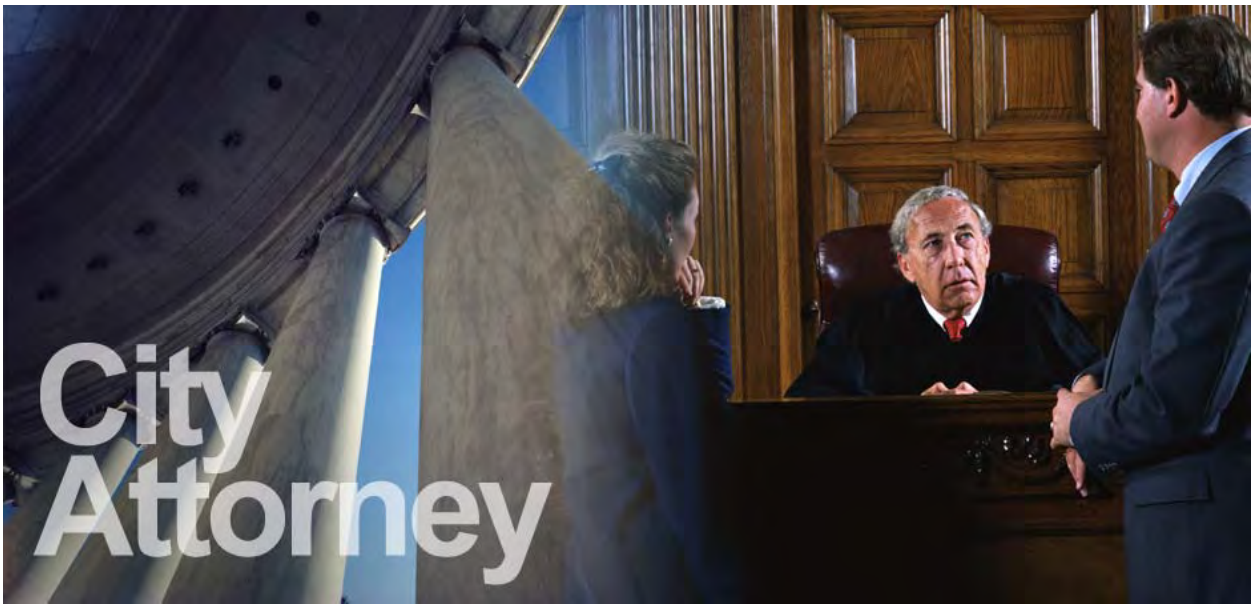
Golf Course Fund		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	13,470,228	$	10,833,921
Contingency Reserve - Prior Year		1,596,976		1,627,723
Operating Encumbrance - Prior Year		239,885		121,051
Reserve for Continuing Appropriations		5,654,313		8,300,282
TOTAL BALANCE AND RESERVES	**$**	**20,961,402**	**$**	**20,882,977**
REVENUE				
Concessions	$	1,044,710	$	1,010,100
Golf Cart Rental		132,990		138,600
Golf Driving Range		355,205		387,700
Golf Fees		14,764,073		14,908,100
Interest Earnings		351,979		352,000
Miscellaneous Revenue		364,062		250,000
TOTAL REVENUE	**$**	**17,013,019**	**$**	**17,046,500**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**37,974,421**	**$**	**37,929,477**
CAPITAL IMPROVEMENT PROGRAM (CIP)				
CIP Expenditures	$	3,334,120	$	3,360,000
TOTAL CIP EXPENSE	**$**	**3,334,120**	**$**	**3,360,000**
OPERATING EXPENSE				
Land Use Payment	$	2,120,301	$	2,412,725
Operating Expense		11,565,416		11,870,536
TOTAL OPERATING EXPENSE	**$**	**13,685,717**	**$**	**14,283,261**
EXPENDITURE OF PRIOR YEAR FUNDS				
Expenditure of Prior Year Funds	$	239,885	$	–
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	**$**	**239,885**	**$**	**–**
TOTAL EXPENSE	**$**	**17,259,722**	**$**	**17,643,261**
RESERVES				
Contingency Reserve	$	1,671,072	$	1,713,991
Operating Encumbrance - Prior Year		–		121,051
Reserve for Continuing Appropriations		5,654,313		8,300,282
TOTAL RESERVES	**$**	**7,325,385**	**$**	**10,135,324**
BALANCE	**$**	**13,389,314**	**$**	**10,150,892**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**37,974,421**	**$**	**37,929,477**

* At the time of publication, audited financial statements for Fiscal Year 2010 were not available. Therefore, the Fiscal Year 2010 column reflects final budget amounts from the Fiscal Year 2010 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Group Description

The entities that comprise the Non-Mayoral category consist of functions that are not part of the executive branch of City government. These functions are part of one of the other two branches of government, the legislative branch and the judicial branch, or are completely independent and as such, do not report to the Mayor.

Budget Department	Positions		Personnel Expenses		Non Personnel Expenses		Total Expenses
City Attorney	348.43	$	39,232,663	$	2,651,820	$	41,884,483
City Auditor	18.50		2,643,637		1,117,543		3,761,180
City Clerk	45.43		3,872,784		890,679		4,763,463
City Council	93.38		9,161,511		1,273,040		10,434,551
City Retirement System	62.24		7,097,780		35,587,665		42,685,445
Ethics Commission	6.00		842,207		54,656		896,863
Office of the IBA	10.00		1,538,205		80,582		1,618,787
Personnel	59.73		5,960,699		678,825		6,639,524
Total	**643.71**	**$**	**70,349,486**	**$**	**42,334,810**	**$**	**112,684,296**



Department Description

The Office of the San Diego City Attorney is among the region's largest law firms, handling a diverse case load. The City Attorney's Office advises the City and all its departments, defends the City in court, and prosecutes over 40,000 criminal cases per year.

The Office has restructured itself into a private law firm model with four divisions: Civil Advisory, Civil Litigation, Criminal, and Community Justice. These divisions are subdivided into sections and units which allow the attorneys to specialize in areas of practice.

- **Civil Advisory Division**: The Civil Advisory Division provides advice to the City and each of its departments, including the City Council and Mayor. The Civil Advisory Division is divided into five sections: Government Affairs and Finance, Real Property and Economic Development, Public Works, Public Safety and Employment Services. This division is under the direction of Assistant City Attorney Mary Jo Lanzafame who has over 22 years of experience as a municipal lawyer in areas of practice including CEQA, planning and zoning, conflict of interest, the Brown Act, real estate, and public works.
- **Civil Litigation**: The Civil Litigation Division prosecutes or defends civil lawsuits in which the City is a party. The Civil Litigation Division is divided into five units: Civil Prosecution, Workers Compensation, Land Use Litigation, General Litigation and Special Litigation. Don Worley, the Assistant City Attorney heading this division, has over 30 years in private practice in land use, real estate, and business litigation. After months of planning, the Civil Advisory and Civil Litigation units have installed a new case and document management system. Now the City Attorney's Office can easily track information while coordinating all key functions from cases and contacts to time and billing more efficiently. Some of the software applications include case and matter management, document assembly, rules-based calendaring and integrated court rules.
- **Criminal Division**: The Criminal Division prosecutes criminal misdemeanors and infractions committed within the City limits. The Criminal Division is divided into four units: Case Issuance, General Trial, Appellate and Domestic Violence. Andrew Jones, the Assistant City Attorney heading this division has over 13 years of trial experience and has tried over 50 jury trials and 100 bench trials. His experience covers a wide variety of areas including prosecuting misdemeanor violations, heading the Discovery Unit, and prosecuting abusers in domestic violence and child abuse cases.

City Attorney

- **Community Justice Division**: The Community Justice Division prosecutes cases that the community has identified as important to quality of life. Prosecutors work with the community, police, and other law enforcement agencies to establish and maintain security, fair business dealing, and to promote justice. The Community Justice Division is divided into three units: Neighborhood Prosecution, Code Enforcement and Consumer and Environmental Protection. This division is under the direction of Tricia Pummill, Assistant City Attorney, who brings over 26 years of experience as a criminal prosecutor specializing in code enforcement cases and criminal theft cases.

The Office of the City Attorney is built upon the senior partner, junior partner, and associate model used in private law firms. The four division leaders, along with City Attorney, Jan Goldsmith, have more than 130 years of combined experience.

The Department's mission is:

> ***Integrity matters! We can best help our city by maintaining our integrity, providing timely, accurate and high quality legal representation to the City of San Diego. We will be firm, independent and professional, stopping illegalities while suggesting solutions. We will never forget that we are accountable to the people of San Diego and that we represent the City of San Diego.***

Service Efforts and Accomplishments

The Office has developed client communications and internal team support, regular training programs, and quality control processes patterned after those used at the best private law firms. Each of our divisions has instituted changes that provide better and more efficient quality legal services. It has collaborated effectively with the Mayor and City departments to elaborate on the distinct roles that the City Attorney performs under the City Charter.

The results reflecting these changes are immediate. One of the Civil Advisory Division sections provided educational programs on process, open meeting laws, and public "sunshine" laws for new council members that helped develop relationships and interaction on legal issues. Mayoral departments and attorneys advising them have also developed close working relationships.

The Civil Litigation Division implemented a policy that every lawsuit should have a strategy to achieve specific client goals. The Office does not litigate for any other reason. To the extent the Office does litigate, a "team" approach comparable to larger law firms is implemented. The Office's commitment to strategy has paid off with successful wins and savings to the City.

The Criminal Division has been transformed into a near seamless operation with the District Attorney's Office. Through computer technology and with the help of the District Attorney's Office, the City Attorney's Office has a professional case management system that allows for unified search parameters, pre-defined reports, research on history and prior convictions and statistics on cases, agencies and divisions. Additionally, the Office of the City Attorney and the District Attorney's Office have instituted cross-training of its attorneys and coordinated efforts to attack crime known as cross-deputization for prosecuting misdemeanors and felonies. The results speak for themselves as justice and efficiency prevail against criminals when work is conducted together. The Office has also received positive feedback from Superior Court judges.

The Community Justice Division is better serving the public and has increased its focus on neighborhood prosecution as a more efficient, responsive, and effective way of the future. The Code Enforcement Unit has limited their focus to the nuts and bolts of code enforcement rather than broader litigation such a "foreclosure sanctuaries" and has added a vacant properties prosecutor. The Consumer and Environmental Protection Unit is using a pre-filing negotiation model to avoid protracted litigation expenses. In addition, this unit has formed a strong bond with the District Attorney's Consumer and Environmental prosecutors and the two offices meet regularly to discuss case distribution.

City Attorney

By rebuilding the Office and working together, each of the divisions has instituted changes that implement standards of excellence to improve the quality of legal services in a timely manner. The attorneys have developed solid attorney-client relationships with the Mayor, City departments, and City Council to provide independent legal advice not influenced by politics. The City has been receptive to independent legal advice intent on following the law and willing to take action to correct legal problems. The Office of the City Attorney will continue to work on preventative law, and in the case of the prosecution function, to pursue justice.

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Department Summary

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Positions	341.22	**348.43**	7.21
Personnel Expenses	$ 34,628,874	**$ 39,232,663**	$ 4,603,789
Non-Personnel Expenses	3,161,757	**2,651,820**	(509,937)
Total Department Expenses	**$ 37,790,631**	**$ 41,884,483**	**$ 4,093,852**
Total Department Revenue	**$ 6,183,020**	**$ 5,834,720**	**$ (348,300)**

General Fund

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Administration & Support	$ 19,141,624	**$ 17,945,932**	$ (1,195,692)
Civil Advisory	6,100,959	**8,608,106**	2,507,147
Civil Litigation	3,823,910	**5,724,972**	1,901,062
Community Justice	2,719,502	**3,762,789**	1,043,287
Criminal	6,004,636	**5,842,684**	(161,952)
Total	**$ 37,790,631**	**$ 41,884,483**	**$ 4,093,852**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Administration & Support	204.36	**185.70**	(18.66)
Civil Advisory	44.81	**52.46**	7.65
Civil Litigation	28.00	**35.00**	7.00
Community Justice	20.00	**28.20**	8.20
Criminal	44.05	**47.07**	3.02
Total	**341.22**	**348.43**	**7.21**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$ 450,000	$ –
Domestic Violence Unit Support Addition of 3.00 Deputy City Attorneys to support the Domestic Violence Unit.	3.00	296,616	–
Adjustment to Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements	5.21	184,791	–
Case Management Systems Support Addition of 1.00 Program Manager to support two new case management systems and increased legal technology needs.	1.00	130,826	–
Personnel Reduction Reduction of 2.00 vacant Assistant City Attorney positions.	(2.00)	(448,931)	–
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00	–	200,000

City Attorney

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Service Level Agreement (SLA) Revenue Adjustment Reduction of revenue for reimbursable work through an SLA with the Engineering & Capital Projects Department.	0.00	–	(548,300)
Total	**7.21**	**$ 613,302**	**$ (348,300)**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
PERSONNEL			
Salaries and Wages	$ 23,042,181	**$ 23,666,594**	$ 624,413
Fringe Benefits	11,586,693	**15,566,069**	3,979,376
PERSONNEL SUBTOTAL	**$ 34,628,874**	**$ 39,232,663**	**$ 4,603,789**
NON-PERSONNEL			
Supplies	$ 327,527	**$ 368,806**	$ 41,279
Contracts	1,009,965	**864,341**	(145,624)
Information Technology	1,748,065	**1,331,073**	(416,992)
Energy and Utilities	23,000	**23,000**	–
Other	46,200	**64,600**	18,400
Capital Expenditures	7,000	**–**	(7,000)
NON-PERSONNEL SUBTOTAL	**$ 3,161,757**	**$ 2,651,820**	**$ (509,937)**
Total	**$ 37,790,631**	**$ 41,884,483**	**$ 4,093,852**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Licenses and Permits	$ 2,000	**$ 2,000**	$ –
Fines, Forfeitures, and Penalties	1,650,000	**1,650,000**	–
Charges for Current Services	4,531,020	**4,182,620**	(348,400)
Other Revenue	–	**100**	100
Total	**$ 6,183,020**	**$ 5,834,720**	**$ (348,300)**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000011	1104	Account Clerk	1.00	**1.00**	$31,491 - $37,918	$ 36,970
20000012	1105	Administrative Aide 1	2.00	**2.00**	36,962 - 44,533	81,929
20001076	2106	Assistant City Attorney	6.00	**4.00**	73,008 - 291,595	679,881
20000041	1132	Assistant Management Analyst	1.00	**1.00**	44,470 - 54,059	49,808
20000119	1218	Associate Management Analyst	2.00	**2.00**	54,059 - 65,333	115,758
20000171	1236	Auto Messenger 1	2.00	**2.00**	26,208 - 31,491	61,408
20001070	2001	City Attorney	1.00	**1.00**	73,008 - 291,595	193,648
20000610	1596	City Attorney Investigator	20.92	**20.92**	58,219 - 70,429	1,264,777
90000610	1596	City Attorney Investigator - Hourly	0.00	**1.26**	58,219 - 70,429	73,356
20000539	1535	Clerical Assistant 2	27.50	**27.50**	29,931 - 36,067	852,641
90000539	1535	Clerical Assistant 2 - Hourly	0.00	**0.84**	29,931 - 36,067	25,142
20001159	2205	Confidential Secretary to the City Attorney	1.00	**1.00**	16,827 - 105,518	75,777
20000351	1386	Court Support Clerk 1	15.00	**15.00**	31,491 - 37,918	532,667

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000353	1388	Court Support Clerk 2	12.00	**12.00**	32,968 - 39,811	459,312
20001117	2151	Deputy City Attorney	137.86	**136.86**	17,805 - 204,214	12,860,320
90001117	2151	Deputy City Attorney - Hourly	0.00	**2.46**	17,805 - 204,214	43,799
20001258	21511	Deputy City Attorney - Unrepresented	0.00	**4.00**	17,805 - 204,214	465,014
20001168	2214	Deputy Director	1.00	**1.00**	46,966 - 172,744	98,067
20000392	1415	Dispute Resolution Officer	1.00	**1.00**	54,059 - 65,333	63,700
20000290	1348	Information Systems Analyst 2	2.00	**2.00**	54,059 - 65,333	130,666
20000293	1349	Information Systems Analyst 3	1.00	**1.00**	59,363 - 71,760	69,607
20000377	1401	Information Systems Technician	2.00	**2.00**	42,578 - 51,334	98,096
20001128	2166	Legal Intern	1.00	**1.00**	39,000 - 47,424	39,000
20000587	1577	Legal Secretary 2	36.20	**36.20**	43,555 - 52,666	1,665,357
90000587	1577	Legal Secretary 2 - Hourly	0.00	**0.42**	43,555 - 52,666	18,293
20000910	1867	Librarian 3	1.00	**0.00**	55,266 - 67,101	–
20000911	1867A	Librarian 3	0.00	**1.00**	55,266 - 67,101	65,423
20001073	2103	Management Intern	0.37	**0.37**	24,274 - 29,203	–
20000614	1598	Paralegal	20.37	**20.37**	52,374 - 63,190	1,190,276
20000680	1648	Payroll Specialist 2	2.00	**2.00**	34,611 - 41,787	74,099
90000680	1648	Payroll Specialist 2 - Hourly	0.00	**0.23**	34,611 - 41,787	7,961
20001141	2182	Principal Assistant to the City Attorney	1.00	**1.00**	26,395 - 160,430	72,264
20000747	1728	Principal City Attorney Investigator	1.00	**1.00**	70,221 - 85,051	82,925
20000741	1726	Principal Clerk	1.00	**1.00**	43,555 - 52,666	51,349
20000380	1404	Principal Legal Secretary	1.00	**1.00**	50,398 - 60,736	59,218
20000063	1147	Principal Paralegal	1.00	**1.00**	63,586 - 76,502	72,294
20001222	2270	Program Manager	1.00	**2.00**	46,966 - 172,744	155,660
20000783	1776	Public Information Clerk	1.00	**1.00**	31,491 - 37,918	31,491
20000935	1885B	Senior City Attorney Investigator	0.00	**1.00**	63,794 - 77,314	75,381
20000933	1885	Senior City Attorney Investigator	6.00	**5.00**	63,794 - 77,314	296,886
20000927	1879	Senior Clerk/Typist	8.00	**8.00**	36,067 - 43,514	330,058
20001144	2185	Senior Legal Intern	1.00	**1.00**	47,466 - 57,658	55,928
20000843	1820	Senior Legal Secretary	6.00	**6.00**	48,006 - 57,845	336,659
20000015	1106	Senior Management Analyst	1.00	**1.00**	59,363 - 71,760	66,673
20000845	1822	Senior Paralegal	5.00	**5.00**	57,658 - 69,410	193,008
20000970	1917	Supervising Management Analyst	1.00	**1.00**	66,768 - 80,891	78,464
20001057	1983	Victim Services Coordinator	4.00	**4.00**	36,962 - 44,533	164,550
20000756	1746	Word Processing Operator	5.00	**5.00**	31,491 - 37,918	105,431
		Bilingual - Regular				17,472
		Master Library Degree				3,355
		Overtime Budgeted				13,064
		Termination Pay Annual Leave				11,712
Salaries and Wages Subtotal			**341.22**	**348.43**		**$ 23,666,594**
		Employee Offset Savings				$ 544,276

City Attorney

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
		Flexible Benefits				2,175,897
		Long-Term Disability				217,257
		Medicare				336,164
		Other Post-Employment Benefits				2,093,510
		Retiree Medical Trust				1,319
		Retirement 401 Plan				5,271
		Retirement ARC				8,136,199
		Retirement DROP				29,246
		Retirement Offset Contribution				316,931
		Risk Management Administration				323,263
		Supplemental Pension Savings Plan				1,090,618
		Unemployment Insurance				50,653
		Unused Sick Leave				19,213
		Workers' Compensation				226,252
Fringe Benefits Subtotal						**$ 15,566,069**
Total Personnel Expenses						**$ 39,232,663**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Civil Advisory	85.22	$ 11,343,102	$ 1,058,050
Civil Litigation	73.79	9,668,516	1,650,000
Community Justice	33.00	4,219,920	537,242
Criminal	134.19	12,299,612	2,000
General Administration/Management	22.23	3,022,260	2,587,428
IT Non-Discretionary	0.00	1,331,073	–
Total	**348.43**	**$ 41,884,483**	**$ 5,834,720**



Department Description

The Office of the City Auditor is an independent office that reports and is accountable to the Audit Committee and City Council. The City Auditor conducts performance audits of City departments, offices, and agencies in accordance with government auditing standards.

The audits may assess internal controls over financial reporting and evaluate how well the City complies with applicable laws, rules, and regulations; achieves stated goals and objectives; reports financial and performance information (reliability); efficiently and effectively uses resources; and safeguards and protects assets.

The Office of the City Auditor also administers the City's Fraud Hotline program and performs investigations for all material complaints received related to fraud, waste, and abuse.

The Department's mission is:

> ***To advance open and accountable government through accurate, independent, and objective audits and investigations that seek to improve the economy, efficiency, and effectiveness of City government***

Goals and Objectives

Goal 1: Increase the economy, efficiency, and effectiveness of City government through audits and their recommendations

To fulfill its mission, the Department reports its independent and impartial reviews, conclusions, and recommendations based on performance audits, special audits, and reviews conducted. Some audit reports recommend ways to reduce costs or increase revenues. Other audit reports identify opportunities to increase effectiveness, use resources more efficiently, and improve internal controls. An annual audit workplan is prepared and presented to the Audit Committee each fiscal year. The audit workplan targets business processes and programs

identified in the annual citywide risk assessment model. The Department will move towards accomplishing this goal by focusing on the following objectives.

- Reduce costs and increase revenues
- Utilize audits to identify opportunities for improved efficiency and the effective use of resources
- Regularly report the status of open recommendations

Goal 2: Continue the economic, efficient, and effective operation of the Office of the City Auditor

The City Auditor will continue enhancing the efficient and effective conduct of audits and investigations. In addition, City Auditor staff will strive to ensure that all work is completed in accordance to applicable auditing and investigating standards. The Department will move towards accomplishing this goal by focusing on the following objectives.

- Further develop skilled employees by maintaining appropriate training and supervision
- Reviewing and updating our Audit Manual and Fraud Hotline Procedures

Goal 3: Provide independent, reliable, accurate, and timely information to the Mayor, Audit Committee, City Council, and other stakeholders

The City Auditor intends to provide results of all non-confidential audits to its stakeholders. To this end, the Department intends to provide regular updates to the Audit Committee, as well as copies of all issued audit reports to the Mayor and appropriate City management, members of the City Council and their staff, Audit Committee members, and the residents of San Diego via a newly-created City Auditor website. The Department will move towards accomplishing this goal by focusing on the following objective.

- Provide audit results, including findings and recommendations, to all relevant stakeholders

Goal 4: Provide independent, confidential, and reliable investigations of all material allegations of fraud, waste, or abuse that are reported via the City's Fraud Hotline

The Office of the City Auditor will investigate all material complaints received related to fraud, waste, and abuse. The City Auditor will provide a means for City of San Diego employees and residents to confidentially report any activity or conduct in which he/she suspects any instances of fraud, waste, or abuse, or violations of laws and regulations that should be investigated. The Department will move towards accomplishing this goal by focusing on the following objective.

- Provide investigation results, including recommendations for necessary actions to be taken, for all allegations of fraud, waste, or abuse that are found to be substantiated

Service Efforts and Accomplishments

The City Auditor will propose an annual audit workplan that will identify the planned audits to be undertaken during the fiscal year. The annual workplan will be based on the results of the comprehensive citywide risk assessment and identify required audits such as the annual inventory audit, close-out audits, and hotline investigations. The goal will be to complete the required audit workplan and increase the economy, efficiency, and effectiveness of City operations through these audits and their recommendations.

Additionally, the City Auditor will conduct testing of internal controls during each performance audit that is conducted, report on control weaknesses that are identified, and make recommendations for corrective action that should be taken. The City Auditor will perform follow-up work on all audit recommendations that are made to determine if proper actions have been taken by management.

The City Auditor will provide regular updates to the Audit Committee regarding the activities and accomplishments of the Office including producing an annual report and information on management's implementation of audit recommendations.

Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		16.50		**18.50**		2.00
Personnel Expenses	$	2,118,468	$	**2,643,637**	$	525,169
Non-Personnel Expenses		412,949		**1,117,543**		704,594
Total Department Expenses	**$**	**2,531,417**	**$**	**3,761,180**	**$**	**1,229,763**
Total Department Revenue	**$**	**122,323**	**$**	**222,323**	**$**	**100,000**

General Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
City Auditor	$	2,531,417	$	**3,761,180**	$	1,229,763
Total	**$**	**2,531,417**	**$**	**3,761,180**	**$**	**1,229,763**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
City Auditor	16.50	**18.50**	2.00
Total	**16.50**	**18.50**	**2.00**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$	979,274	$	–
Annualization of Principal Auditor Positions Annualization of salary and fringe benefits of 3.0 Principal Auditor half-time positions from Fiscal Year 2010 to 3.0 Principal Auditor full-time positions in Fiscal Year 2011, including an addition of associated non-personnel expenses.	1.50		197,093		–
Addition of Principal Auditor Addition of 0.5 FTE Principal Auditor positions based on the recommendation of the Audit Committee.	0.50		71,467		–
Revenue from Water and Wastewater Audits Adjustment reflects transfer of funds from the Public Utilities Department for water and wastewater audits per a Service Level Agreement (SLA).	0.00		–		100,000
Total	**2.00**	**$**	**1,247,834**	**$**	**100,000**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
PERSONNEL						
Salaries and Wages	$	1,458,134	**$**	**1,633,127**	$	174,993
Fringe Benefits		660,334		**1,010,510**		350,176
PERSONNEL SUBTOTAL	**$**	**2,118,468**	**$**	**2,643,637**	**$**	**525,169**

City Auditor

Expenditures by Category *(Cont'd)*

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
NON-PERSONNEL			
Supplies	$ 19,333	**$ 33,158**	$ 13,825
Contracts	349,825	**1,032,782**	682,957
Information Technology	35,055	**38,993**	3,938
Energy and Utilities	900	**4,500**	3,600
Other	7,460	**8,110**	650
Capital Expenditures	376	**–**	(376)
NON-PERSONNEL SUBTOTAL	**$ 412,949**	**$ 1,117,543**	**$ 704,594**
Total	**$ 2,531,417**	**$ 3,761,180**	**$ 1,229,763**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Charges for Current Services	$ 122,323	**$ 222,323**	$ 100,000
Total	**$ 122,323**	**$ 222,323**	**$ 100,000**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000119	1218	Associate Management Analyst	1.00	**1.00**	$54,059 - $65,333	$ 63,066
20001252	2109	City Auditor	0.00	**1.00**	34,694 - 207,210	168,000
20001101	2132	Department Director	1.00	**0.00**	59,155 - 224,099	–
20001135	2175	Principal Auditor	14.50	**16.50**	19,323 - 151,840	1,402,061
Salaries and Wages Subtotal			**16.50**	**18.50**		**$ 1,633,127**
		Employee Offset Savings				$ 48,276
		Flexible Benefits				168,289
		Long-Term Disability				14,464
		Medicare				23,959
		Other Post-Employment Benefits				107,610
		Retiree Medical Trust				351
		Retirement 401 Plan				1,405
		Retirement ARC				560,407
		Retirement Offset Contribution				13,587
		Risk Management Administration				16,660
		Supplemental Pension Savings Plan				47,833
		Unemployment Insurance				3,384
		Unused Sick Leave				1,207
		Workers' Compensation				3,078
Fringe Benefits Subtotal						**$ 1,010,510**
Total Personnel Expenses						**$ 2,643,637**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Audits	14.00	$ 1,862,424	$ 222,323
General Administration/Management	4.50	1,859,763	–

Budget by Program *(Cont'd)*

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
IT Non-Discretionary	0.00	38,993	–
Total	**18.50**	**$ 3,761,180**	**$ 222,323**



Department Description

The City Clerk's multi-faceted office functions have evolved in response to the needs of legislative bodies and their constituents. As Clerk to the City Council, the Office records and preserves Council proceedings and provides procedural and technical support where needed. Office staff administers municipal elections, coordinates public hearings, and assists the public and other City staff in conducting business. The Office also disseminates information regarding legislative actions and policy decisions to City departments, other agencies, and the public. As official record keeper, the City Clerk maintains custody of City records.

The Department's mission is:

To provide accurate information and maximize access to municipal government

Goals and Objectives

Goal 1: Respond to the legislative needs of the City Council and their constituents
Every division within the Office of the City Clerk works to meet the needs of the City Council and the citizens of San Diego. One important way of accomplishing this is by emphasizing access to information as it relates to the legislative process. Over the next one to two years, the Department will continue to accomplish this goal by focusing on the following objectives.

- Prepare and distribute docket materials in a timely manner
- Effectively coordinate and administer public hearings

Goal 2: Administer municipal elections and serve as filing officer for the City of San Diego
Proper administration of the election process serves the people's right to exercise their vote by ensuring an expeditious, complete process. Timely, accurate handling of disclosure documents serves the people's right to information by ensuring access to information about those making, influencing, or attempting to make or influence municipal decisions. Over the next one to two years, the Department will continue to accomplish this goal by focusing on the following objectives.

- Effectively administer and coordinate municipal elections

City Clerk

- Serve as filing officer by processing the City's campaign finance disclosure reports, Statements of Economic Interests, and lobbyist registrations and reports
- Effectively support the election/appointment process for board and commission members

Goal 3: Provide access to the City's official record and legislative documents in as many different mediums as possible

Access to information is a core function of the Office of the City Clerk. To this end, the Department is dedicated to remaining on the cutting edge of information storage and retrieval. Over the next one to two years, the Department will move toward accomplishing this goal by focusing on the following objective.

- Maintain and preserve City Council proceedings and related documents (e.g., minutes, result sheets, resolutions/ordinances, contracts/agreements, leases/deeds/change orders)

Goal 4: Administer records management program for the City of San Diego

A viable records management program ensures that each department can maximize its operational goals by making information more readily available for service delivery. Consolidating responsibility for the City's Records Management Program increases accountability and ensures effective service delivery. Over the next one to two years, the Department will move toward accomplishing this goal by focusing on the following objective.

- Effectively maintain custody of City documents

Goal 5: Deliver excellent customer service

The best customer service requires constant improvement which requires constant assessment based on feedback and active benchmarking. Proper delivery of customer service serves the people by providing accurate information and maximizing access to municipal government in an efficient, timely, professional, and courteous manner. Over the next one to two years, the Department will move toward accomplishing this goal by focusing on the following objectives.

- Utilize best business practices for customer management
- Respond quickly and accurately to customer requests
- Provide current, comprehensive, and accurate information to meet customers' needs

Goal 6: Effectively support the goal of operating as 'One City'

The Office of the City Clerk has a hand in almost every aspect of City business bridging the legislative and executive sides of government. Over the next one to two years, the Department will move toward accomplishing this goal by focusing on the following objectives.

- Maintain easy access to needed points of contact across the City
- Communicate effectively across the City

Goal 7: Utilize technology and best business practices in effective service delivery

Technology provides the vehicle for enhanced access to information. Over the next one to two years, the Department will move toward accomplishing this goal by focusing on the following objectives.

- Apply technology effectively to provide increased and improved access to materials on-line
- Realize the fullest potential of existing technology and technical resources to provide the most complete service
- Apply technology more effectively to increase staff's ability to provide the most efficient service
- Ensure that the Department operates with fiscal responsibility
- Employ best practices for effective service delivery and applying flexibility to resource allocation
- Realize efficiencies by coordinating activities and standardizing processes across the City

Goal 8: Effectively work as a team

Each division within the Department works together to deliver outstanding customer service and to optimize access to local government. Over the next one to two years, the Department will move toward accomplishing this goal by focusing on the following objectives.

- Enable open and honest communication within the Department
- Rely on one another to accomplish the Department's goals

Goal 9: Ensure that all members of the team perform their work ethically and with integrity

The Office of the City Clerk is an independent department known for its impartiality and integrity. Over the next one to two years, the Department will move toward accomplishing this goal by focusing on the following objective.

- Ensure a high level of integrity and honesty in performance of work duties

Service Efforts and Accomplishments

In order to create the most efficient and effective City Council docket, the Legislative Service Division began the process of gathering input from internal and external customers as well as benchmarking other municipalities with regard to docket presentation and access. The on-line version of the docket was streamlined to enhance information delivery while maintaining the detail through links to exhibit materials. This division also took on the task of updating and enhancing the on-line Resolution and Ordinance database.

The Elections and Information Services team is expanding the library of campaign disclosure statements available online for public access, in addition to posting lobbyist registrations and reports to the Internet. In laying the groundwork for the 2010 annual filing of statements of economic interests, the Team trained liaisons from 37 departments, agencies, boards and commissions on the use of electronic filing, enabling the liaisons to better assist designated employees and board members with their disclosure responsibilities. Ultimately, the goal is to implement mandatory electronic filing of these documents. As more statements become electronically available, the public's benefit from rapid, ready access to campaign information will continue to grow. In preparation for the June 2010 primary election, the team provided orientation for nearly two dozen potential candidates. The Team also oversaw its fourth "Prop 218" water-rate increase process, which yielded the largest number of responses to date.

In an effort to improve file tracking and communication between divisions, the Records Management Division has expanded the barcoding system to include the file room on the second floor of the City Administration Building. This enhancement will allow for more efficient service delivery to customers, as well as increased accountability for important City documents. In addition, a new selection of Historical Planning Maps illustrating old County boundaries, urban development patterns, and the U.S. Census at various points in the City's history have been added to the City Clerk Archives that can now be viewed online.

Finally, as part of the ongoing effort to make our work-space more accessible, the Clerk's Office front counter was redesigned to better accommodate people with disabilities.

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Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		45.00		**45.43**		0.43
Personnel Expenses	$	3,437,799	$	**3,872,784**	$	434,985
Non-Personnel Expenses		966,729		**890,679**		(76,050)
Total Department Expenses	**$**	**4,404,528**	**$**	**4,763,463**	**$**	**358,935**
Total Department Revenue	**$**	**30,352**	**$**	**56,747**	**$**	**26,395**

General Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Administration	$	1,215,201	$	**1,096,881**	$	(118,320)
Elections & Information Management		772,350		**998,120**		225,770
Legislative Services		1,569,229		**1,787,966**		218,737
Records Management		847,748		**880,496**		32,748
Total	**$**	**4,404,528**	**$**	**4,763,463**	**$**	**358,935**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Administration	4.00	**3.43**	(0.57)
Elections & Information Management	12.00	**12.00**	0.00
Legislative Services	19.00	**20.00**	1.00
Records Management	10.00	**10.00**	0.00
Total	**45.00**	**45.43**	**0.43**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$	22,689	$	–
Adjustment to Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.43		16,776		–
One-Time Reduction Adjustment to reflect the removal of one-time revenues and expenditures implemented in Fiscal Year 2010.	0.00		–		(12,000)
Total	**0.43**	**$**	**39,465**	**$**	**(12,000)**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
PERSONNEL						
Salaries and Wages	$	2,192,300	**$**	**2,266,053**	$	73,753
Fringe Benefits		1,245,499		**1,606,731**		361,232
PERSONNEL SUBTOTAL	**$**	**3,437,799**	**$**	**3,872,784**	**$**	**434,985**

City Clerk

Expenditures by Category *(Cont'd)*

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
NON-PERSONNEL			
Supplies	$ 51,381	**$ 55,374**	$ 3,993
Contracts	261,113	**258,043**	(3,070)
Information Technology	540,805	**467,397**	(73,408)
Energy and Utilities	113,269	**109,704**	(3,565)
Other	161	**161**	–
NON-PERSONNEL SUBTOTAL	**$ 966,729**	**$ 890,679**	**$ (76,050)**
Total	**$ 4,404,528**	**$ 4,763,463**	**$ 358,935**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Fines, Forfeitures, and Penalties	$ 600	**$ 600**	$ –
Charges for Current Services	20,000	**46,395**	26,395
Other Revenue	9,752	**9,752**	–
Total	**$ 30,352**	**$ 56,747**	**$ 26,395**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000012	1105	Administrative Aide 1	1.00	**1.00**	$36,962 - $44,533	$ 43,420
20000024	1107	Administrative Aide 2	3.00	**3.00**	42,578 - 51,334	147,198
20000119	1218	Associate Management Analyst	6.00	**6.00**	54,059 - 65,333	372,712
20001106	2138	City Clerk	1.00	**1.00**	34,694 - 207,210	133,860
20000539	1535	Clerical Assistant 2	3.00	**3.00**	29,931 - 36,067	65,578
90000539	1535	Clerical Assistant 2 - Hourly	0.00	**0.21**	29,931 - 36,067	6,286
20000370	1395	Deputy City Clerk 1	16.00	**16.00**	32,968 - 39,811	608,948
20000371	1396	Deputy City Clerk 2	2.00	**2.00**	37,835 - 45,781	87,667
20001168	2214	Deputy Director, Elections & Information Services	1.00	**1.00**	46,966 - 172,744	103,217
20001204	2252	Deputy Director, Legislative Services	1.00	**1.00**	46,966 - 172,744	103,217
20001205	2253	Deputy Director, Records Management	1.00	**1.00**	46,966 - 172,744	100,024
90000346	1382	Legislative Recorder 1 - Hourly	0.00	**0.22**	41,558 - 50,232	9,143
20000347	1383	Legislative Recorder 2	5.00	**5.00**	43,618 - 52,770	254,170
20000172	1237	Payroll Specialist 1	1.00	**1.00**	33,093 - 39,832	37,641
20000927	1879	Senior Clerk/Typist	1.00	**1.00**	36,067 - 43,514	42,426
20000950	1899	Stock Clerk	2.00	**2.00**	30,056 - 36,275	69,648
20000756	1746	Word Processing Operator	1.00	**1.00**	31,491 - 37,918	36,970
		Bilingual - Regular				18,928
		Overtime Budgeted				25,000
Salaries and Wages Subtotal			**45.00**	**45.43**		**$ 2,266,053**
		Employee Offset Savings				$ 31,904
		Flexible Benefits				276,229
		Long-Term Disability				20,615

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
		Medicare					28,607
		Other Post-Employment Benefits					278,520
		Retiree Medical Trust					80
		Retirement 401 Plan					322
		Retirement ARC					733,548
		Retirement DROP					6,114
		Retirement Offset Contribution					63,675
		Risk Management Administration					43,120
		Supplemental Pension Savings Plan					78,767
		Unemployment Insurance					4,807
		Unused Sick Leave					1,822
		Workers' Compensation					38,601
Fringe Benefits Subtotal						**$**	**1,606,731**
Total Personnel Expenses						**$**	**3,872,784**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
Council Districts	0.43	$	16,776	$	–
Department Management	1.00		216,515		–
Elections & Information Management	12.00		995,181		18,352
General Administration	2.00		470,132		–
General Administration/Management	0.00		–		38,395
IT Non-Discretionary	0.00		467,397		–
Legislative Services	20.00		1,759,104		–
Records Management	10.00		838,358		–
Total	**45.43**	**$**	**4,763,463**	**$**	**56,747**



Department Description

San Diego City Charter Article XV, Section 270(a):

The Council shall be composed of eight council members elected by district, and shall be the legislative body of the City.

San Diego City Charter Article III, Section 11:

All legislative powers of the City shall be vested, subject to the terms of this Charter and of the Constitution of the State of California, in the Council, except such legislative powers as are reserved to the people by the Charter and the Constitution of the State.

The City Council budget is comprised of ten unique budgets, one for each of the eight Council Districts, one for Council Administration, and one for the Office of the Independent Budget Analyst. Each of the Council offices is responsible for managing its respective budget. The Council President is also responsible for the Council Administration budget. The Office of the Independent Budget Analyst was created to assist the City Council in the conduct of budgetary inquiries and in the making of budgetary decisions.

City Council - District 1

The first council district includes the community areas of Black Mountain Ranch, Carmel Valley, portions of Del Mar, Del Mar Heights, Del Mar Mesa, portions of La Jolla, Pacific Highlands Ranch, Rancho Penasquitos, Santa Luz, portions of Sorrento Valley, Torrey Highlands, Torrey Hills, Torrey Pines, and University City.

City Council - District 2

The second council district includes the community areas of Bankers Hill, Downtown, Little Italy, Midway, Mission Beach, Mission Hills, Ocean Beach, Old Town, Pacific Beach, Park West, Point Loma, and portions of La Jolla and Mission Bay Park.

City Council

City Council - District 3

The third council district includes the community areas of Hillcrest, University Heights, Normal Heights, Kensington, Talmadge, North Park, South Park, Balboa Park, and portions of City Heights and Golden Hill.

City Council - District 4

The fourth council district includes Alta Vista, Broadway Heights, Chollas View, Emerald Hills, Encanto, Greater Skyline Hills, Jamacha, Knox, Lincoln Park, Lomita Village, Mount Hope, Mountain View, North Bay Terraces, O'Farrell, Oak Park, Paradise Hills, Ridgeview, Skyline Hills, South Bay Terraces, South Encanto, Valencia Park, Webster, and Willie Henderson Area.

City Council - District 5

The fifth council district includes the communities of Carmel Mountain Ranch, Mira Mesa, Miramar Ranch North, Rancho Bernardo, Sabre Springs, San Pasqual Valley, and Scripps Ranch.

Council - District 6

The sixth council district includes the community areas of Bay Ho, Bay Park, Birdland, De Anza, Clairemont, Fashion Hills, Fashion Valley, Kearny Mesa, Linda Vista, Mission Bay Park, Mission Valley, Mission Village, Morena, Serra Mesa, Stonecrest, and Villa Morena.

City Council - District 7

The seventh council district includes the community areas of Allied Gardens, Chollas Creek, Colina Del Sol, Del Cerro, El Cerrito, Fox Canyon, Grantville, Islenair, Lake Murray, Miramar, Mission Trails Regional Park, Murphy Canyon, Oak Park, Redwood Village, Rolando Park, Rolando Village, San Carlos, San Diego State University College Area, and Tierrasanta.

City Council - District 8

The northern portion of the eighth council district includes the communities of Barrio Logan, a portion of Golden Hill, Grant Hill, Logan Heights, Memorial, Shelltown, Sherman Heights, Southcrest, and Stockton. The southern portion includes Egger Highlands, Nestor, Otay Mesa/Nestor, San Ysidro, the Tijuana River Valley and Otay Mesa.

Council Administration functions under the administrative and policy direction of the Council President. It provides general office management for the council offices, including the preparation of budgets, payrolls, personnel benefits, and liaison with other departments and governmental agencies. Council Committee Consultants provide consultation to six standing committees of the City Council: Audit; Budget and Finance; Land Use and Housing; Natural Resources and Culture; Public Safety and Neighborhood Services; and Rules, Open Government, and Intergovernmental Relations.

Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		91.50		**93.38**[1]		1.88
Personnel Expenses	$	7,786,443	$	**9,161,511**	$	1,375,068
Non-Personnel Expenses		1,597,124		**1,273,040**		(324,084)
Total Department Expenses	**$**	**9,383,567**	**$**	**10,434,551**	**$**	**1,050,984**[2]
Total Department Revenue	**$**	**214,698**	**$**	**182,698**	**$**	**(32,000)**

1.The position additions shown are related to the conversion of hourly and temporary wage expenditures to full-time equivalent positions and do not represent an increase in salaries and wages to the City.
2.The Council Districts' expenses have increased due to additional Retirement ARC payment expenses.

General Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Council District 1	$	939,500	$	**1,040,682**	$	101,182
Council District 2		939,500		**1,003,475**		63,975
Council District 3		966,986		**1,123,099**		156,113
Council District 4		939,500		**1,099,469**		159,969
Council District 5		971,500		**1,047,541**		76,041
Council District 6		971,500		**972,108**		608
Council District 7		971,500		**1,106,880**		135,380
Council District 8		971,500		**1,115,310**		143,810
Council Administration		1,712,081		**1,925,987**		213,906
Total	**$**	**9,383,567**	**$**	**10,434,551**	**$**	**1,050,984**[1]

1.The Council Districts' expenses have increased due to additional Retirement ARC payment expenses.

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Council District 1	10.00	**10.21**	0.21
Council District 2	10.00	**10.00**	0.00
Council District 3	10.00	**10.88**	0.88
Council District 4	10.00	**10.41**	0.41
Council District 5	9.00	**9.00**	0.00
Council District 6	10.00	**10.00**	0.00
Council District 7	10.00	**10.00**	0.00
Council District 8	10.00	**10.00**	0.00
Council Administration	12.50	**12.88**	0.38
Total	**91.50**	**93.38**[1]	**1.88**

1.The position additions shown are related to the conversion of hourly and temporary wage expenditures to full-time equivalent positions and do not represent an increase in salaries and wages to the City.

City Council

Council District 1

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$ 50,268	$ –
Adjustment to Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.21	5,421	–
Adjustment to Council Districts' Expenditures Adjustment to personnel expenses to set the Council Districts' Fiscal Year 2011 Adopted Budgets at the approved levels.	0.00	(44,723)	–
Total	**0.21**	**$ 10,966**	**$ –**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
PERSONNEL			
Salaries and Wages	$ 458,991	**$ 466,134**	$ 7,143
Fringe Benefits	333,295	**434,477**	101,182
PERSONNEL SUBTOTAL	**$ 792,286**	**$ 900,611**	**$ 108,325**
NON-PERSONNEL			
Supplies	$ 13,892	**$ 13,892**	$ –
Contracts	64,347	**64,347**	–
Information Technology	52,975	**45,832**	(7,143)
Other	15,000	**15,000**	–
Capital Expenditures	1,000	**1,000**	–
NON-PERSONNEL SUBTOTAL	**$ 147,214**	**$ 140,071**	**$ (7,143)**
Total	**$ 939,500**	**$ 1,040,682**	**$ 101,182**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20001102	2133	Council Assistant	1.00	**1.00**	$20,426 - $149,323	$ 84,874
20001071	2003	Council Member	1.00	**0.00**	75,096 - 75,096	–
20001256	20031	Council Member	0.00	**1.00**	75,096 - 75,096	75,096
20001259	22111	Council Representative 1	0.00	**3.00**	16,640 - 104,832	150,030
20001165	2211	Council Representative 1	7.00	**4.00**	16,640 - 104,832	135,024
20001166	2212	Council Representative 2A	1.00	**1.00**	16,640 - 104,832	60,736
90001074	21031	Management Intern-Mayor/Council - Hourly	0.00	**0.21**	24,274 - 29,203	5,097
		Adjust Budget to Approved Levels				(44,723)
Salaries and Wages Subtotal			**10.00**	**10.21**		**$ 466,134**
		Employee Offset Savings				$ 15,171
		Flexible Benefits				95,190
		Long-Term Disability				4,595

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
		Medicare					7,410
		Other Post-Employment Benefits					63,300
		Retiree Medical Trust					158
		Retirement 401 Plan					630
		Retirement ARC					203,222
		Retirement Offset Contribution					12,311
		Risk Management Administration					9,800
		Supplemental Pension Savings Plan					20,229
		Unemployment Insurance					1,073
		Unused Sick Leave					406
		Workers' Compensation					982
Fringe Benefits Subtotal						**$**	**434,477**
Total Personnel Expenses						**$**	**900,611**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
Council Districts	10.21	$	994,850	$	–
IT Non-Discretionary	0.00		45,832		–
Total	**10.21**	**$**	**1,040,682**	**$**	**–**

City Council

Council District 2

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$ 90,056	$ –
Adjustment to Council Districts' Expenditures Adjustment to personnel expenses to set the Council Districts' Fiscal Year 2011 Adopted Budgets at the approved levels.	0.00	(98,578)	–
Total	**0.00**	**$ (8,522)**	**$ –**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
PERSONNEL			
Salaries and Wages	$ 435,933	**$ 445,309**	$ 9,376
Fringe Benefits	308,328	**372,303**	63,975
PERSONNEL SUBTOTAL	**$ 744,261**	**$ 817,612**	**$ 73,351**
NON-PERSONNEL			
Supplies	$ 18,693	**$ 18,693**	$ –
Contracts	101,056	**101,056**	–
Information Technology	55,490	**46,114**	(9,376)
Energy and Utilities	2,000	**2,000**	–
Other	15,000	**15,000**	–
Capital Expenditures	3,000	**3,000**	–
NON-PERSONNEL SUBTOTAL	**$ 195,239**	**$ 185,863**	**$ (9,376)**
Total	**$ 939,500**	**$ 1,003,475**	**$ 63,975**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20001102	2133	Council Assistant	1.00	**0.00**	$20,426 - $149,323	$ –
20001257	21331	Council Assistant	0.00	**1.00**	20,426 - 149,323	98,010
20001071	2003	Council Member	1.00	**1.00**	75,096 - 75,096	75,096
20001165	2211	Council Representative 1	6.00	**1.00**	16,640 - 104,832	45,011
20001259	22111	Council Representative 1	0.00	**5.00**	16,640 - 104,832	265,034
20001166	2212	Council Representative 2A	2.00	**2.00**	16,640 - 104,832	60,736
		Adjust Budget to Approved Levels				(98,578)
Salaries and Wages Subtotal			**10.00**	**10.00**		**$ 445,309**
		Employee Offset Savings				$ 14,062
		Flexible Benefits				84,491
		Long-Term Disability				4,895
		Medicare				7,888
		Other Post-Employment Benefits				56,970
		Retiree Medical Trust				113
		Retirement 401 Plan				450

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
		Retirement ARC					164,172
		Retirement Offset Contribution					5,047
		Risk Management Administration					8,820
		Supplemental Pension Savings Plan					22,148
		Unemployment Insurance					1,144
		Unused Sick Leave					434
		Workers' Compensation					1,669
Fringe Benefits Subtotal						**$**	**372,303**
Total Personnel Expenses						**$**	**817,612**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
Council Districts	10.00	$	957,361	$	–
IT Non-Discretionary	0.00		46,114		–
Total	**10.00**	**$**	**1,003,475**	**$**	**–**

City Council

Council District 3

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$ 23,979	$ –
Adjustment to Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.88	22,718	–
Adjustment to Council Districts' Expenditures Adjustment to personnel expenses to set the Council Districts' Fiscal Year 2011 Adopted Budgets at the approved levels.	0.00	(85,460)	–
Total	**0.88**	**$ (38,763)**	**$ –**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
PERSONNEL						
Salaries and Wages	$	523,174	**$**	**534,284**	$	11,110
Fringe Benefits		330,101		**486,214**		156,113
PERSONNEL SUBTOTAL	**$**	**853,275**	**$**	**1,020,498**	**$**	**167,223**
NON-PERSONNEL						
Supplies	$	8,162	**$**	**8,162**	$	–
Contracts		34,979		**34,979**		–
Information Technology		59,570		**48,460**		(11,110)
Other		10,000		**10,000**		–
Capital Expenditures		1,000		**1,000**		–
NON-PERSONNEL SUBTOTAL	**$**	**113,711**	**$**	**102,601**	**$**	**(11,110)**
Total	**$**	**966,986**	**$**	**1,123,099**	**$**	**156,113**

Revenues by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Other Financial Sources (Uses)	$	27,486	**$**	**27,486**	$	–
Total	**$**	**27,486**	**$**	**27,486**	**$**	**–**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
20001102	2133	Council Assistant	1.00	**1.00**	$20,426 -	$149,323	$ 93,018
20001071	2003	Council Member	1.00	**0.00**	75,096 -	75,096	–
20001256	20031	Council Member	0.00	**1.00**	75,096 -	75,096	75,096
20001165	2211	Council Representative 1	3.00	**3.00**	16,640 -	104,832	116,043
20001166	2212	Council Representative 2A	5.00	**5.00**	16,640 -	104,832	314,226
90001074	21031	Management Intern-Mayor/Council - Hourly	0.00	**0.88**	24,274 -	29,203	21,361

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
		Adjust Budget to Approved Levels					(85,460)
Salaries and Wages Subtotal			**10.00**	**10.88**		**$**	**534,284**
		Employee Offset Savings				$	17,952
		Flexible Benefits					90,789
		Long-Term Disability					5,568
		Medicare					8,988
		Other Post-Employment Benefits					63,300
		Retirement ARC					235,658
		Retirement Offset Contribution					19,962
		Risk Management Administration					9,800
		Supplemental Pension Savings Plan					30,395
		Unemployment Insurance					1,290
		Unused Sick Leave					480
		Workers' Compensation					2,032
Fringe Benefits Subtotal						**$**	**486,214**
Total Personnel Expenses						**$**	**1,020,498**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
Council Districts	10.88	$	1,074,639	$	27,486
IT Non-Discretionary	0.00		48,460		–
Total	**10.88**	**$**	**1,123,099**	**$**	**27,486**

City Council

Council District 4

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$ 35,771	$ –
Adjustment to Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.41	10,584	–
Adjustment to Council Districts' Expenditures Adjustment to personnel expenses to set the Council Districts' Fiscal Year 2011 Adopted Budgets at the approved levels.	0.00	(155,110)	–
Total	**0.41**	**$ (108,755)**	**$ –**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
PERSONNEL			
Salaries and Wages	$ 459,875	**$ 472,111**	$ 12,236
Fringe Benefits	346,659	**506,628**	159,969
PERSONNEL SUBTOTAL	**$ 806,534**	**$ 978,739**	**$ 172,205**
NON-PERSONNEL			
Supplies	$ 4,160	**$ 4,160**	$ –
Contracts	50,279	**50,279**	–
Information Technology	61,027	**48,791**	(12,236)
Energy and Utilities	1,500	**1,500**	–
Other	15,000	**15,000**	–
Capital Expenditures	1,000	**1,000**	–
NON-PERSONNEL SUBTOTAL	**$ 132,966**	**$ 120,730**	**$ (12,236)**
Total	**$ 939,500**	**$ 1,099,469**	**$ 159,969**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20001102	2133	Council Assistant	1.00	**1.00**	$20,426 - $149,323	$ 100,006
20001071	2003	Council Member	1.00	**0.00**	75,096 - 75,096	–
20001256	20031	Council Member	0.00	**1.00**	75,096 - 75,096	75,096
20001165	2211	Council Representative 1	8.00	**8.00**	16,640 - 104,832	442,167
90001074	21031	Management Intern-Mayor/Council - Hourly	0.00	**0.41**	24,274 - 29,203	9,952
		Adjust Budget to Approved Levels				(155,110)
Salaries and Wages Subtotal			**10.00**	**10.41**		**$ 472,111**
		Employee Offset Savings				$ 18,517
		Flexible Benefits				102,400
		Long-Term Disability				5,642
		Medicare				9,096

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
		Other Post-Employment Benefits					63,300
		Retirement ARC					242,272
		Retirement Offset Contribution					20,603
		Risk Management Administration					9,800
		Supplemental Pension Savings Plan					32,248
		Unemployment Insurance					1,313
		Unused Sick Leave					496
		Workers' Compensation					941
Fringe Benefits Subtotal						**$**	**506,628**
Total Personnel Expenses						**$**	**978,739**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
Council Districts	10.41	$	1,050,678	$	–
IT Non-Discretionary	0.00		48,791		–
Total	**10.41**	**$**	**1,099,469**	**$**	**–**

City Council

Council District 5

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$ 99,353	$ –
Infrastructure Improvement Fund Transfer Adjustment reflects the removal of transfer from the Infrastructure Improvement Fund to the General Fund.	0.00	(32,000)	(32,000)
Adjustment to Council Districts' Expenditures Adjustment to personnel expenses to set the Council Districts' Fiscal Year 2011 Adopted Budgets at the approved levels.	0.00	(36,539)	–
Total	**0.00**	**$ 30,814**	**$ (32,000)**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
PERSONNEL			
Salaries and Wages	$ 501,060	**$ 478,800**	$ (22,260)
Fringe Benefits	270,807	**378,848**	108,041
PERSONNEL SUBTOTAL	**$ 771,867**	**$ 857,648**	**$ 85,781**
NON-PERSONNEL			
Supplies	$ 14,500	**$ 14,500**	$ –
Contracts	110,853	**110,853**	–
Information Technology	56,580	**46,840**	(9,740)
Energy and Utilities	200	**200**	–
Other	15,000	**15,000**	–
Capital Expenditures	2,500	**2,500**	–
NON-PERSONNEL SUBTOTAL	**$ 199,633**	**$ 189,893**	**$ (9,740)**
Total	**$ 971,500**	**$ 1,047,541**	**$ 76,041**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Other Financial Sources (Uses)	$ 32,000	**$ –**	$ (32,000)
Total	**$ 32,000**	**$ –**	**$ (32,000)**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20001102	2133	Council Assistant	1.00	**1.00**	$20,426 - $149,323	$ 98,010
20001071	2003	Council Member	1.00	**1.00**	75,096 - 75,096	75,096
20001165	2211	Council Representative 1	7.00	**7.00**	16,640 - 104,832	374,233
		Adjust Budget to Approved Levels				(68,539)
Salaries and Wages Subtotal			**9.00**	**9.00**		**$ 478,800**
		Employee Offset Savings				$ 14,166
		Flexible Benefits				80,920

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
		Long-Term Disability					4,927
		Medicare					7,938
		Other Post-Employment Benefits					56,970
		Retiree Medical Trust					152
		Retirement 401 Plan					607
		Retirement ARC					165,381
		Retirement Offset Contribution					16,056
		Risk Management Administration					8,820
		Supplemental Pension Savings Plan					19,861
		Unemployment Insurance					1,152
		Unused Sick Leave					438
		Workers' Compensation					1,460
Fringe Benefits Subtotal						**$**	**378,848**
Total Personnel Expenses						**$**	**857,648**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
Council Districts	9.00	$	1,000,701	$	–
IT Non-Discretionary	0.00		46,840		–
Total	**9.00**	**$**	**1,047,541**	**$**	**–**

City Council

Council District 6

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$ 115,144	$ –
Adjustment to Council Districts' Expenditures Adjustment to personnel expenses to set the Council Districts' Fiscal Year 2011 Adopted Budgets at the approved levels.	0.00	2,800	–
Total	**0.00**	**$ 117,944**	**$ –**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
PERSONNEL						
Salaries and Wages	$	397,959	**$**	**503,113**	$	105,154
Fringe Benefits		346,342		**401,959**		55,617
PERSONNEL SUBTOTAL	**$**	**744,301**	**$**	**905,072**	**$**	**160,771**
NON-PERSONNEL						
Supplies	$	24,492	**$**	**3,400**	$	(21,092)
Contracts		136,485		**11,574**		(124,911)
Information Technology		50,522		**42,062**		(8,460)
Energy and Utilities		500		**–**		(500)
Other		15,000		**10,000**		(5,000)
Capital Expenditures		200		**–**		(200)
NON-PERSONNEL SUBTOTAL	**$**	**227,199**	**$**	**67,036**	**$**	**(160,163)**
Total	**$**	**971,500**	**$**	**972,108**	**$**	**608**

Revenues by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Other Financial Sources (Uses)	$	32,000	**$**	**32,000**	$	–
Total	**$**	**32,000**	**$**	**32,000**	**$**	**–**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
20001102	2133	Council Assistant	1.00	**1.00**	$20,426 -	$149,323	$ 84,700
20001071	2003	Council Member	1.00	**1.00**	75,096 -	75,096	75,096
20001165	2211	Council Representative 1	8.00	**8.00**	16,640 -	104,832	340,517
		Adjust Budget to Approved Levels					2,800
Salaries and Wages Subtotal			**10.00**	**10.00**			**$ 503,113**
		Employee Offset Savings					$ 15,009
		Flexible Benefits					67,390
		Long-Term Disability					4,503
		Medicare					7,253
		Other Post-Employment Benefits					50,640

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
		Retirement ARC					201,313
		Retirement Offset Contribution					18,880
		Risk Management Administration					7,840
		Supplemental Pension Savings Plan					26,291
		Unemployment Insurance					1,050
		Unused Sick Leave					401
		Workers' Compensation					1,389
Fringe Benefits Subtotal						**$**	**401,959**
Total Personnel Expenses						**$**	**905,072**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
Council Districts	10.00	$	930,046	$	32,000
IT Non-Discretionary	0.00		42,062		–
Total	**10.00**	**$**	**972,108**	**$**	**32,000**

City Council

Council District 7

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$ 18,230	$ –
Adjustment to Council Districts' Expenditures Adjustment to personnel expenses to set the Council Districts' Fiscal Year 2011 Adopted Budgets at the approved levels.	0.00	(109,225)	–
Total	**0.00**	**$ (90,995)**	**$ –**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
PERSONNEL						
Salaries and Wages	$	500,438	**$**	**514,076**	$	13,638
Fringe Benefits		345,932		**481,312**		135,380
PERSONNEL SUBTOTAL	**$**	**846,370**	**$**	**995,388**	**$**	**149,018**
NON-PERSONNEL						
Supplies	$	13,645	**$**	**13,645**	$	–
Contracts		29,446		**28,982**		(464)
Information Technology		60,539		**47,365**		(13,174)
Energy and Utilities		1,500		**1,500**		–
Other		15,000		**15,000**		–
Capital Expenditures		5,000		**5,000**		–
NON-PERSONNEL SUBTOTAL	**$**	**125,130**	**$**	**111,492**	**$**	**(13,638)**
Total	**$**	**971,500**	**$**	**1,106,880**	**$**	**135,380**

Revenues by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Other Financial Sources (Uses)	$	32,000	**$**	**32,000**	$	–
Total	**$**	**32,000**	**$**	**32,000**	**$**	**–**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
20001102	2133	Council Assistant	1.00	**1.00**	$20,426 -	$149,323	$ 105,019
20001071	2003	Council Member	1.00	**1.00**	75,096 -	75,096	75,096
20001165	2211	Council Representative 1	4.00	**4.00**	16,640 -	104,832	200,242
20001166	2212	Council Representative 2A	4.00	**4.00**	16,640 -	104,832	242,944
		Adjust Budget to Approved Levels					(109,225)
Salaries and Wages Subtotal			**10.00**	**10.00**			**$ 514,076**
		Employee Offset Savings					$ 18,699
		Flexible Benefits					77,626
		Long-Term Disability					5,611
		Medicare					9,039

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
		Other Post-Employment Benefits					63,300
		Retiree Medical Trust					188
		Retirement 401 Plan					750
		Retirement ARC					244,385
		Retirement Offset Contribution					23,062
		Risk Management Administration					9,800
		Supplemental Pension Savings Plan					24,615
		Unemployment Insurance					1,311
		Unused Sick Leave					500
		Workers' Compensation					2,426
Fringe Benefits Subtotal						**$**	**481,312**
Total Personnel Expenses						**$**	**995,388**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
Council Districts	10.00	$	1,059,515	$	32,000
IT Non-Discretionary	0.00		47,365		–
Total	**10.00**	**$**	**1,106,880**	**$**	**32,000**

City Council

Council District 8

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$ 18,790	$ –
Adjustment to Council Districts' Expenditures Adjustment to personnel expenses to set the Council Districts' Fiscal Year 2011 Adopted Budgets at the approved levels.	0.00	(75,637)	–
Total	**0.00**	**$ (56,847)**	**$ –**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
PERSONNEL						
Salaries and Wages	$	515,928	**$**	**524,691**	$	8,763
Fringe Benefits		341,714		**485,524**		143,810
PERSONNEL SUBTOTAL	**$**	**857,642**	**$**	**1,010,215**	**$**	**152,573**
NON-PERSONNEL						
Supplies	$	12,463	**$**	**12,463**	$	–
Contracts		27,150		**27,150**		–
Information Technology		54,245		**45,482**		(8,763)
Other		15,000		**15,000**		–
Capital Expenditures		5,000		**5,000**		–
NON-PERSONNEL SUBTOTAL	**$**	**113,858**	**$**	**105,095**	**$**	**(8,763)**
Total	**$**	**971,500**	**$**	**1,115,310**	**$**	**143,810**

Revenues by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Other Financial Sources (Uses)	$	32,000	**$**	**32,000**	$	–
Total	**$**	**32,000**	**$**	**32,000**	**$**	**–**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
20001102	2133	Council Assistant	1.00	**1.00**	$20,426 -	$149,323	$ 115,045
20001071	2003	Council Member	1.00	**1.00**	75,096 -	75,096	75,096
20001165	2211	Council Representative 1	8.00	**8.00**	16,640 -	104,832	410,187
		Adjust Budget to Approved Levels					(75,637)
Salaries and Wages Subtotal			**10.00**	**10.00**			**$ 524,691**
		Employee Offset Savings					$ 18,010
		Flexible Benefits					90,372
		Long-Term Disability					5,403
		Medicare					8,706
		Other Post-Employment Benefits					63,300
		Retiree Medical Trust					162

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
		Retirement 401 Plan					650
		Retirement ARC					236,339
		Retirement Offset Contribution					22,282
		Risk Management Administration					9,800
		Supplemental Pension Savings Plan					27,216
		Unemployment Insurance					1,263
		Unused Sick Leave					481
		Workers' Compensation					1,540
Fringe Benefits Subtotal						**$**	**485,524**
Total Personnel Expenses						**$**	**1,010,215**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
Council Districts	10.00	$	1,069,828	$	32,000
IT Non-Discretionary	0.00		45,482		–
Total	**10.00**	**$**	**1,115,310**	**$**	**32,000**

City Council

Council Administration

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Terminal Leave Adjustment Adjustment reflects addition in non-personnel expenditures to fund terminal leave payouts resulting from the transition of Council Offices in Council Districts 6 and 8.	0.00	$ 158,490	$ –
Adjustment to Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.38	10,845	–
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	4,000	–
Total	**0.38**	**$ 173,335**	**$ –**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
PERSONNEL						
Salaries and Wages	$	900,826	**$**	**1,053,545**	$	152,719
Fringe Benefits		469,081		**622,183**		153,102
PERSONNEL SUBTOTAL	**$**	**1,369,907**	**$**	**1,675,728**	**$**	**305,821**
NON-PERSONNEL						
Supplies	$	34,252	**$**	**19,252**	$	(15,000)
Contracts		130,116		**119,182**		(10,934)
Information Technology		44,989		**29,941**		(15,048)
Energy and Utilities		126,217		**75,284**		(50,933)
Other		4,100		**4,100**		–
Capital Expenditures		2,500		**2,500**		–
NON-PERSONNEL SUBTOTAL	**$**	**342,174**	**$**	**250,259**	**$**	**(91,915)**
Total	**$**	**1,712,081**	**$**	**1,925,987**	**$**	**213,906**

Revenues by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Other Financial Sources (Uses)	$	59,212	**$**	**59,212**	$	–
Total	**$**	**59,212**	**$**	**59,212**	**$**	**–**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
90000544	1535E	Clerical Assistant 2 - Hourly	0.00	**0.17**	$29,931 - $36,067	$ 5,088
20001203	2251	Committee Consultants Secretary	1.00	**1.00**	16,640 - 104,832	62,254
20001164	2210	Council Committee Consultant	6.50	**6.50**	19,323 - 151,840	458,355
20001165	2211	Council Representative 1	2.00	**2.00**	16,640 - 104,832	132,798
20001166	2212	Council Representative 2A	2.00	**2.00**	16,640 - 104,832	140,754
20001167	2213	Council Representative 2B	1.00	**1.00**	19,323 - 151,840	90,709
90001074	21031	Management Intern-Mayor/Council - Hourly	0.00	**0.21**	24,274 - 29,203	5,097

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
		Termination Pay Annual Leave					158,490
Salaries and Wages Subtotal			**12.50**	**12.88**		**$**	**1,053,545**
		Employee Offset Savings				$	26,674
		Flexible Benefits					107,136
		Long-Term Disability					8,093
		Medicare					13,042
		Other Post-Employment Benefits					79,125
		Retiree Medical Trust					162
		Retirement 401 Plan					650
		Retirement ARC					291,374
		Retirement DROP					1,743
		Retirement Offset Contribution					30,232
		Risk Management Administration					12,250
		Supplemental Pension Savings Plan					42,174
		Unemployment Insurance					1,891
		Unused Sick Leave					713
		Workers' Compensation					6,924
Fringe Benefits Subtotal						**$**	**622,183**
Total Personnel Expenses						**$**	**1,675,728**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
Council Administration	12.88	$	1,896,046	$	59,212
IT Non-Discretionary	0.00		29,941		–
Total	**12.88**	**$**	**1,925,987**	**$**	**59,212**



Department Description

The San Diego City Employees' Retirement System (SDCERS) invests, manages, and administers the retirement pension plans for general members, safety members, and legislative officers of the City. In addition, the employees of the San Diego Unified Port District and the San Diego County Regional Airport Authority are members of the SDCERS by virtue of contractual agreements.

The Department's mission is:

> ***To deliver accurate and timely benefits to its members, retirees and beneficiaries and ensure the Trust Fund's safety, integrity, and growth***

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Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		65.00		**62.24**		(2.76)
Personnel Expenses	$	7,248,285	$	**7,097,780**	$	(150,505)
Non-Personnel Expenses		32,047,279		**35,587,665**		3,540,386
Total Department Expenses	**$**	**39,295,564**	**$**	**42,685,445**	**$**	**3,389,881**
Total Department Revenue	**$**	**–**	**$**	**–**	**$**	**–**

City Employee's Retirement System Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
City Retirement System	$	39,295,564	$	**42,685,445**	$	3,389,881
Total	**$**	**39,295,564**	**$**	**42,685,445**	**$**	**3,389,881**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
City Retirement System	65.00	**62.24**	(2.76)
Total	**65.00**	**62.24**	**(2.76)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Fiscal Year 2011 Budget Adjustment Adjustment to reflect final approved Fiscal Year 2011 Budget.	0.00	$	3,341,483	$	–
Adjustment to Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.24		9,848		–
Total	**0.24**	**$**	**3,351,331**	**$**	**–**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
PERSONNEL						
Salaries and Wages	$	5,003,580	**$**	**4,351,057**	$	(652,523)
Fringe Benefits		2,244,705		**2,746,723**		502,018
PERSONNEL SUBTOTAL	**$**	**7,248,285**	**$**	**7,097,780**	**$**	**(150,505)**
NON-PERSONNEL						
Supplies	$	209,177	**$**	**119,610**	$	(89,567)
Contracts		31,467,515		**33,326,592**		1,859,077
Information Technology		23,312		**1,817,524**		1,794,212
Energy and Utilities		5,473		**9,000**		3,527
Other		12,401		**4,200**		(8,201)
Capital Expenditures		329,401		**310,739**		(18,662)
NON-PERSONNEL SUBTOTAL	**$**	**32,047,279**	**$**	**35,587,665**	**$**	**3,540,386**
Total	**$**	**39,295,564**	**$**	**42,685,445**	**$**	**3,389,881**

City Retirement System

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000011	1104	Account Clerk	1.00	**0.00**	$31,491 - $37,918	$ –
20000007	1100	Accountant 3	1.00	**1.00**	59,363 - 71,760	69,966
20000102	1183	Accountant 4	1.00	**1.00**	66,768 - 88,982	79,332
20000024	1107	Administrative Aide 2	1.00	**2.00**	42,578 - 51,334	96,051
20001208	2256	Assistant Investment Officer	1.00	**1.00**	23,005 - 137,904	130,948
20001088	2119	Assistant Retirement Administrator	1.00	**1.00**	34,694 - 207,210	179,999
20001152	2196	Assistant Retirement General Counsel	1.00	**0.00**	17,805 - 204,214	–
20001233	2281	Assistant to the Director	2.00	**2.00**	46,966 - 172,744	231,105
20001178	2224	Associate Counsel	2.00	**3.00**	17,805 - 204,214	170,136
20000136	1218Q	Associate Management Analyst	0.00	**2.00**	54,059 - 65,333	118,924
20000119	1218	Associate Management Analyst	12.00	**10.00**	54,059 - 65,333	612,777
20000187	1255	Benefits Representative 1	1.00	**1.00**	31,491 - 37,918	36,970
20000539	1535	Clerical Assistant 2	4.00	**3.00**	29,931 - 36,067	100,261
20000924	1876	Executive Secretary	2.00	**1.00**	43,555 - 52,666	51,349
20000293	1349	Information Systems Analyst 3	1.00	**1.00**	59,363 - 71,760	71,760
20000998	1926	Information Systems Analyst 4	1.00	**1.00**	66,768 - 80,891	80,891
20001194	2241	Investment Officer	1.00	**1.00**	34,694 - 207,210	174,603
20000587	1577	Legal Secretary 2	1.00	**1.00**	43,555 - 52,666	51,349
20001226	2274	Medical Review Officer	1.00	**1.00**	53,768 - 104,832	91,811
20000615	1598A	Paralegal	0.00	**2.00**	52,374 - 63,190	123,220
20000614	1598	Paralegal	2.00	**0.00**	52,374 - 63,190	–
20000681	1649	Payroll Audit Specialist 2	2.00	**2.00**	39,686 - 48,069	92,879
20000172	1237	Payroll Specialist 1	1.00	**1.00**	33,093 - 39,832	38,836
20001182	2228	Principal Accountant	2.00	**2.00**	19,323 - 151,840	256,929
20001234	2282	Program Coordinator	3.00	**3.00**	23,005 - 137,904	236,549
20001222	2270	Program Manager	1.00	**1.00**	46,966 - 172,744	135,000
20000783	1776	Public Information Clerk	2.00	**2.00**	31,491 - 37,918	73,940
20001139	2180	Retirement Administrator	1.00	**1.00**	34,694 - 207,210	120,952
20000825	1801	Retirement Assistant	8.00	**8.00**	37,835 - 45,781	349,915
90000825	1801	Retirement Assistant - Hourly	0.00	**0.24**	37,835 - 45,781	9,080
20001151	2195	Retirement General Counsel	1.00	**1.00**	17,805 - 204,214	179,999
20000022	1106G	Senior Management Analyst	0.00	**1.00**	59,363 - 71,760	69,966
20000015	1106	Senior Management Analyst	2.00	**0.00**	59,363 - 71,760	–
20000845	1822	Senior Paralegal	1.00	**1.00**	57,658 - 69,410	59,754
20000916	1871	Senior Public Information Officer	1.00	**1.00**	54,059 - 65,333	63,700
20000970	1917	Supervising Management Analyst	2.00	**3.00**	66,768 - 80,891	161,782
20000756	1746	Word Processing Operator	1.00	**0.00**	31,491 - 37,918	–
		Bilingual - Regular				5,824
		Overtime Budgeted				24,500
Salaries and Wages Subtotal			**65.00**	**62.24**		**$ 4,351,057**
		Employee Offset Savings				$ 90,810
		Flexible Benefits				422,007

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
		Long-Term Disability					39,709
		Medicare					58,212
		Other Post-Employment Benefits					367,140
		Retirement ARC					1,341,360
		Retirement DROP					17,657
		Retirement Offset Contribution					79,549
		Risk Management Administration					56,840
		Supplemental Pension Savings Plan					165,611
		Unemployment Insurance					9,266
		Unused Sick Leave					3,522
		Workers' Compensation					95,040
Fringe Benefits Subtotal						**$**	**2,746,723**
Total Personnel Expenses						**$**	**7,097,780**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
City Retirement	62.24	$	42,685,445	$	–
Total	**62.24**	**$**	**42,685,445**	**$**	**–**



Department Description

The Ethics Commission is an independent City entity responsible for monitoring, administering, and enforcing the City's governmental ethics laws which include the City's campaign laws, lobbying laws, and ethics laws. The Ethics Commission conducts audits and investigations, provides formal and informal advice to persons who fall within its jurisdiction, conducts live training sessions, administers online training programs, and proposes governmental ethics law reforms.

The Department's mission is:

> ***To preserve public confidence in City government through education, advice, and the prompt and fair enforcement of local government ethics laws***

Goals and Objectives

Goal 1: Educate City officials, City candidates, and lobbyists about the various provisions in the City's governmental ethics laws

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Provide prompt informal advice via telephone and email
- Issue formal advisory opinions
- Prepare and disseminate educational materials such as fact sheets
- Conduct live and online training courses on the Ethics Ordinance for City officials
- Conduct live training courses on the Election Campaign Control Ordinance for City candidates
- Conduct live training courses on the Lobbying Ordinance for lobbyists

Goal 2: Ensure compliance with the City's governmental ethics laws through audit and enforcement activities

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Conduct efficient and thorough investigations into alleged violations of the City's ethics laws, campaign laws, and lobbying laws
- Conduct compliance audits of City candidate and ballot measure committees

Ethics Commission

Goal 3: Propose legislative amendments to ensure that the City's governmental ethics laws are effective in preventing corruption and the appearance of corruption

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Review existing laws, receiving public input, and studying laws in other jurisdictions
- Prepare proposed legislative amendments for City Council approval

Service Efforts and Accomplishments

The Ethics Commission received a total of 102 complaints during Calendar Year 2009 and approved 84 of these matters for formal investigation. The investigations conducted by Commission staff resulted in 38 stipulated settlement agreements involving fines totaling $21,050. With respect to its audit program, the Commission completed the audits of seven candidate committees and two ballot measure committees from the 2005-2006 election cycle, as well as two candidate committees and one ballot measure committee from the 2008 election cycle.

During Fiscal Year 2010, the Commission continued to make education and outreach a priority. The Commission staff conducted numerous live training sessions for City officials, candidates, and lobbyists. In addition, the Commission staff responded to hundreds of requests for informal advice and issued several formal advice letters. Finally, the staff prepared and updated various educational materials including fact sheets and manuals for candidates and lobbyists.

The Commission's legislative activities during Fiscal Year 2010 involved proposed amendments to the City's new lobbying laws (that went into effect on January 1, 2008) in order to correct unintended consequences, to clarify and/ or simplify several disclosure provisions, and to otherwise improve several other aspects of the new laws. The amendments were approved by the City Council and went into effect on January 1, 2010.

Ethics Commission

Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		7.00		**6.00**		(1.00)
Personnel Expenses	$	832,519	$	**842,207**	$	9,688
Non-Personnel Expenses		58,768		**54,656**		(4,112)
Total Department Expenses	**$**	**891,287**	**$**	**896,863**	**$**	**5,576**
Total Department Revenue	**$**	**–**	**$**	**–**	**$**	**–**

General Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Ethics Commission	$	891,287	$	**896,863**	$	5,576
Total	**$**	**891,287**	**$**	**896,863**	**$**	**5,576**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Ethics Commission	7.00	**6.00**	(1.00)
Total	**7.00**	**6.00**	**(1.00)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$	18,291	$	–
Total	**0.00**	**$**	**18,291**	**$**	**–**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
PERSONNEL						
Salaries and Wages	$	569,858	$	**514,568**	$	(55,290)
Fringe Benefits		262,661		**327,639**		64,978
PERSONNEL SUBTOTAL	**$**	**832,519**	**$**	**842,207**	**$**	**9,688**
NON-PERSONNEL						
Supplies	$	5,000	$	**8,000**	$	3,000
Contracts		26,826		**23,826**		(3,000)
Information Technology		20,477		**16,365**		(4,112)
Other		5,000		**5,000**		–
Capital Expenditures		1,465		**1,465**		–
NON-PERSONNEL SUBTOTAL	**$**	**58,768**	**$**	**54,656**	**$**	**(4,112)**
Total	**$**	**891,287**	**$**	**896,863**	**$**	**5,576**

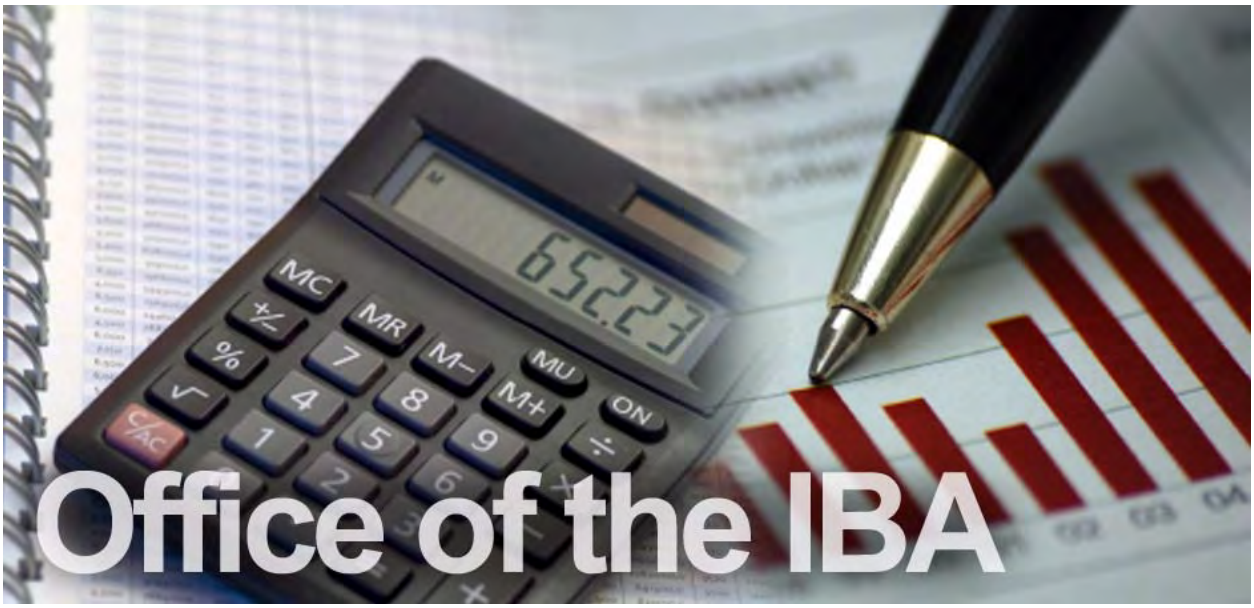
Ethics Commission

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
20000866	1842	Accountant 2	1.00	**0.00**	$54,059 -	$65,333	$ –
20000867	1842A	Accountant 2	0.00	**1.00**	54,059 -	65,333	61,298
20000610	1596	City Attorney Investigator	1.00	**0.00**	58,219 -	70,429	–
20001220	2268	Executive Director	1.00	**1.00**	46,966 -	172,744	106,941
20000924	1876	Executive Secretary	1.00	**1.00**	43,555 -	52,666	49,769
20001153	2197	General Counsel	1.00	**1.00**	17,805 -	204,214	130,000
20001222	2270	Program Manager	1.00	**1.00**	46,966 -	172,744	91,179
20000933	1885	Senior City Attorney Investigator	1.00	**1.00**	63,794 -	77,314	75,381
Salaries and Wages Subtotal			**7.00**	**6.00**			**$ 514,568**
		Employee Offset Savings					$ 11,956
		Flexible Benefits					42,720
		Long-Term Disability					4,744
		Medicare					7,644
		Other Post-Employment Benefits					37,980
		Retirement ARC					184,589
		Retirement Offset Contribution					7,895
		Risk Management Administration					5,880
		Supplemental Pension Savings Plan					20,281
		Unemployment Insurance					1,106
		Unused Sick Leave					421
		Workers' Compensation					2,423
Fringe Benefits Subtotal							**$ 327,639**
Total Personnel Expenses							**$ 842,207**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Audits	1.00	$ 101,221	$ –
Education & Outreach	1.00	155,206	–
General Administration/Management	2.00	302,550	–
IT Non-Discretionary	0.00	16,365	–
Investigations	2.00	321,521	–
Total	**6.00**	**$ 896,863**	**$ –**



Department Description

The voters of the City of San Diego approved Proposition F, thereby adding Article XV to the City Charter, whereby Section 270(f) provides that the City Council shall have the right to establish an Office of the Independent Budget Analyst (IBA) and to determine the powers of the Office of the Independent Budget Analyst and its manager by ordinance.

On June 3, 2008, voters passed Proposition C which amended the City Charter related to the Chief Financial Officer, City Auditor, Independent Budget Analyst, City Treasurer and Audit Committee. By adding Section 39.3 to City Charter Article V, this proposition made the Office of the Independent Budget Analyst permanent which otherwise would have expired at the end of the trial period of the Mayor-Council form of government.

The function of this office is explained within the San Diego Municipal Code Section 22.2301 which states, "There is hereby created the Office of Independent Budget Analyst, a City department whose designated function is to assist the City Council in the conduct of budgetary inquiries and in the making of budgetary decisions."

The Department's mission is:

> ***To provide clear, objective, and unbiased analysis and advice to the City Council and the public regarding all legislative items bearing financial and policy impacts to the City of San Diego***

Goals and Objectives

Goal 1: The IBA strives to implement "good government," to ensure the public's access to information and ability to participate in the decision-making process, and to add value by providing supplemental information to further educate decision-makers and the public, all of whom may be affected by the outcome. The IBA has made significant contributions to shaping important policy discussions through its research, analysis, and outreach to authoritative resources and preparation of well-developed recommendations.

Office of the IBA

Service Efforts and Accomplishments

In its fifth year, the Independent Budget Analyst has continued to provide valuable information, analyses, and recommendations throughout the annual budget process, as well as for items submitted throughout the year for City Council, Redevelopment Agency, Housing Authority, and Council committee review.

The IBA conducts analyses of the Mayor's proposed budget and issues preliminary and final reports on recommended changes to the proposed budget for City Council consideration. The IBA also develops a matrix of policy issues to be tracked and addressed in the coming year and reports on the progress made on these budgetary and operational issues throughout the year. The Office continues to advocate for best practices in budgeting through its review of budget monitoring reports, City financial policies, the annual budget process and budgetary principles which were established in Fiscal Year 2008 to clarify the budget authority of the Mayor and the City Council throughout annual budget implementation. In Fiscal Year 2010, the IBA worked on implementing revisions to the City's Budget Policy and developed Guiding Principles for a Structural Budget Deficit Elimination Plan adopted by Council in February 2010.

The IBA has contributed greatly to the ongoing development and implementation of financial reforms. The Office has been vital in the establishment and success of the City's first independent Audit Committee and their policies and procedures. It has coordinated the first ever City Council financial training program including educational modules on disclosure, financial statements, debt issuance, administration, and fiscal first-aid. The Office has also been integral to the City's ongoing reform in other areas such as Managed Competition, Equal Opportunity Contracting, Community Development Block Grants, Redevelopment Agency, and pension and health care benefits reform. In Fiscal Year 2010, the IBA developed and carried out the first citizen survey on City services since 2004 and provided support to the Citizens' Revenue Review and Economic Competitiveness Commission.

Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		10.00		**10.00**		0.00
Personnel Expenses	$	1,359,045	$	**1,538,205**	$	179,160
Non-Personnel Expenses		94,189		**80,582**		(13,607)
Total Department Expenses	**$**	**1,453,234**	**$**	**1,618,787**	**$**	**165,553**
Total Department Revenue	**$**	**–**	**$**	**–**	**$**	**–**

General Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Office of the IBA	$	1,453,234	$	**1,618,787**	$	165,553
Total	**$**	**1,453,234**	**$**	**1,618,787**	**$**	**165,553**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Office of the IBA	10.00	**10.00**	0.00
Total	**10.00**	**10.00**	**0.00**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$	20,000	$	–
Total	**0.00**	**$**	**20,000**	**$**	**–**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
PERSONNEL						
Salaries and Wages	$	946,875	$	**959,941**	$	13,066
Fringe Benefits		412,170		**578,264**		166,094
PERSONNEL SUBTOTAL	**$**	**1,359,045**	**$**	**1,538,205**	**$**	**179,160**
NON-PERSONNEL						
Supplies	$	10,100	$	**10,100**	$	–
Contracts		40,050		**40,050**		–
Information Technology		31,839		**18,232**		(13,607)
Energy and Utilities		6,300		**6,300**		–
Other		5,900		**5,900**		–
NON-PERSONNEL SUBTOTAL	**$**	**94,189**	**$**	**80,582**	**$**	**(13,607)**
Total	**$**	**1,453,234**	**$**	**1,618,787**	**$**	**165,553**

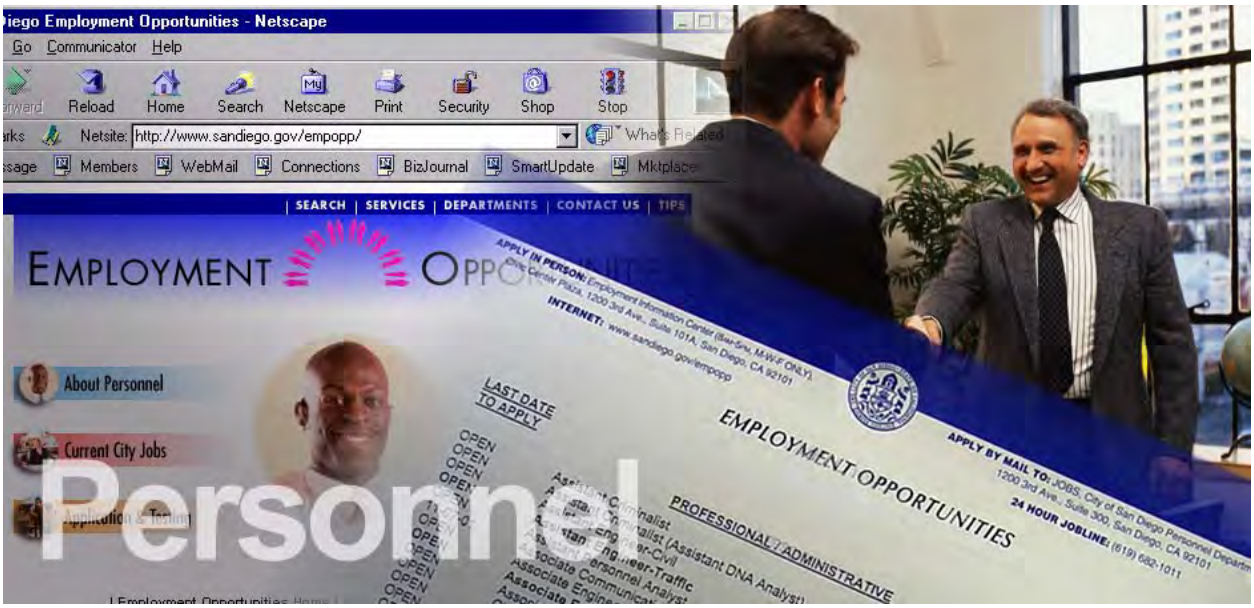
Office of the IBA

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20001111	2143	Budget/Legislative Analyst 1	7.00	**7.00**	$19,323 - $151,840	$ 562,121
20001166	2212	Council Representative 2A	1.00	**0.00**	16,640 - 104,832	–
20001260	22121	Council Representative 2A	0.00	**1.00**	16,640 - 104,832	76,084
20001101	2132	Department Director	1.00	**0.00**	59,155 - 224,099	–
20001168	2214	Deputy Director	1.00	**1.00**	46,966 - 172,744	118,019
20001110	2142	Independent Budget Analyst	0.00	**1.00**	59,155 - 224,099	203,717
Salaries and Wages Subtotal			**10.00**	**10.00**		**$ 959,941**
		Employee Offset Savings				$ 29,581
		Flexible Benefits				79,018
		Long-Term Disability				8,875
		Medicare				13,160
		Other Post-Employment Benefits				63,300
		Retiree Medical Trust				237
		Retirement 401 Plan				948
		Retirement ARC				317,823
		Retirement DROP				2,392
		Retirement Offset Contribution				3,943
		Risk Management Administration				9,800
		Supplemental Pension Savings Plan				44,848
		Unemployment Insurance				2,070
		Unused Sick Leave				789
		Workers' Compensation				1,480
Fringe Benefits Subtotal						**$ 578,264**
Total Personnel Expenses						**$ 1,538,205**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
IT Non-Discretionary	0.00	$ 18,232	$ –
Office of the IBA	10.00	1,600,555	–
Total	**10.00**	**$ 1,618,787**	**$ –**



Department Description

The Personnel Department is governed by the Civil Service Commission which is appointed by the Mayor and confirmed by the City Council. The main responsibilities of the Personnel Department are to provide supervision over the selection, promotion, and removal of all classified employees and maintain a competitive merit system that provides equal opportunity for all applicants.

The Department's mission is:

Excellence in Personnel services

Service Efforts and Accomplishments

Liaison Division

The Liaison Division conducted pre-employment medical processes for 641 employees and provided ongoing support for department managers and employees on personnel matters.

Classification, Records and Payroll Division

The Classification, Records and Payroll Division processed the citywide payroll for 10,975 full-time, half time, 3/4 time, hourly and limited employees for accuracy on a bi-weekly basis and processed 9,386 Employee Performance Evaluations.

Services Division

Services Division responded to 16,140 contacts from the public, city employees and managers who called or visited the department.

Personnel

Employee Background Records Check Division

The Employee Background Records Check Division fingerprinted 1,610 new, current, and volunteer employees and conducted conviction record review checks.

Classification Division

The Classification Division conducted 401 classification and compensation surveys and coordinated the Salary Setting Commission.

Exam Management and Recruiting Division

The Exam Management and Recruiting Division developed and administered 134 examination processes which established lists of persons eligible for employment or promotion within the classified service. The Recruiting Section worked with departments to develop and implement broad-based recruiting efforts by attending 23 job fairs and making contact with 2,097 potential applicants. Additionally, the Recruiting Section reports on the status of the City's Equal Opportunity Employment Program.

Equal Employment Investigations Office

The Equal Employment Investigations Office investigated and resolved 21 internal and 21 external discrimination complaints filed with federal and State compliance agencies.

NeoGov Implementation

Personnel staff provides ongoing expertise to the NeoGov project to ensure that the Recruiting and Exam Management application was successfully developed and implemented.

OneSD Support

Personnel staff provides ongoing support and training for the use of the Organizational Management and Personnel Administration modules of the SAP Human Capital Management System.

Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		57.50		**59.73**		2.23
Personnel Expenses	$	5,376,484	$	**5,960,699**	$	584,215
Non-Personnel Expenses		850,972		**678,825**		(172,147)
Total Department Expenses	**$**	**6,227,456**	**$**	**6,639,524**	**$**	**412,068**
Total Department Revenue	**$**	**73,500**	**$**	**–**	**$**	**(73,500)**

General Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Administration	$	1,735,843	$	**2,189,659**	$	453,816
Classification & Liaison		1,911,664		**2,559,627**		647,963
Recruiting & Exam Management		2,579,949		**1,890,238**		(689,711)
Total	**$**	**6,227,456**	**$**	**6,639,524**	**$**	**412,068**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Administration	12.95	**17.73**	4.78
Classification & Liaison	16.95	**23.00**	6.05
Recruiting & Exam Management	27.60	**19.00**	(8.60)
Total	**57.50**	**59.73**	**2.23**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$	286,436	$	–
Adjustment to Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	2.73		90,660		–
Addition of Program Manager A Program Manager Position will be added without funding on Fiscal Year 2011. This position will manage and oversee the OneSD Organizational Management (OM) and Personnel Administration (PA) modules.	0.50		–		–
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00		–		(73,500)
Total	**3.23**	**$**	**377,096**	**$**	**(73,500)**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
PERSONNEL						
Salaries and Wages	$	3,549,369	$	**3,656,159**	$	106,790

Personnel

Expenditures by Category *(Cont'd)*

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Fringe Benefits		1,827,115		**2,304,540**		477,425
PERSONNEL SUBTOTAL	**$**	**5,376,484**	**$**	**5,960,699**	**$**	**584,215**
NON-PERSONNEL						
Supplies	$	62,425	$	**63,375**	$	950
Contracts		470,253		**344,270**		(125,983)
Information Technology		299,035		**253,616**		(45,419)
Energy and Utilities		3,787		**2,092**		(1,695)
Other		14,481		**14,481**		–
Capital Expenditures		991		**991**		–
NON-PERSONNEL SUBTOTAL	**$**	**850,972**	**$**	**678,825**	**$**	**(172,147)**
Total	**$**	**6,227,456**	**$**	**6,639,524**	**$**	**412,068**

Revenues by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Charges for Current Services	$	73,500	$	**–**	$	(73,500)
Total	**$**	**73,500**	**$**	**–**	**$**	**(73,500)**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
20001082	2113	Assistant Personnel Director	1.00	**1.00**	$34,694 -	$207,210	$ 122,200
20001233	2281	Assistant to the Director	1.00	**1.00**	46,966 -	172,744	79,890
20000119	1218	Associate Management Analyst	1.00	**1.00**	54,059 -	65,333	58,125
20000158	1226	Associate Personnel Analyst	13.00	**13.00**	53,893 -	65,104	775,982
90000539	1535	Clerical Assistant 2 - Hourly	0.00	**2.73**	29,931 -	36,067	81,712
20001184	2230	Deputy Personnel Director	2.00	**2.00**	25,376 -	148,200	235,923
20001123	2158	Equal Employment Investigations Manager	1.00	**1.00**	19,323 -	151,840	105,081
20000924	1876	Executive Secretary	1.00	**1.00**	43,555 -	52,666	51,349
20000293	1349	Information Systems Analyst 3	1.00	**1.00**	59,363 -	71,760	69,607
20000998	1926	Information Systems Analyst 4	1.00	**0.00**	66,768 -	80,891	–
20000665	1632	Offset Press Operator	0.50	**0.50**	33,405 -	39,770	19,885
20000679	1647	Payroll Audit Specialist 1	8.00	**8.00**	37,877 -	45,718	352,767
20000694	1659	Payroll Audit Supervisor-Personnel	2.00	**2.00**	43,638 -	52,707	102,778
20001131	2171	Personnel Director	1.00	**1.00**	34,694 -	207,210	164,900
20001222	2270	Program Manager	0.50	**1.00**	46,966 -	172,744	111,552
20000783	1776	Public Information Clerk	1.00	**1.00**	31,491 -	37,918	36,970
20000682	1650	Senior Personnel Analyst	8.00	**8.00**	59,114 -	71,510	554,918
20000881	1852	Senior Test Adminstration Specialist	2.00	**2.00**	39,666 -	48,027	45,385
20001000	1927	Supervising Personnel Analyst	4.00	**4.00**	66,539 -	80,579	315,065
20000396	1419	Test Administration Specialist	5.00	**5.00**	36,046 -	43,514	204,192
20000756	1746	Word Processing Operator	3.50	**3.50**	31,491 -	37,918	128,234
		Bilingual - Regular					16,016
		Night Shift Pay					994

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
		Overtime Budgeted					22,634
Salaries and Wages Subtotal			**57.50**	**59.73**		**$**	**3,656,159**
		Employee Offset Savings				$	88,501
		Flexible Benefits					416,906
		Long-Term Disability					33,502
		Medicare					44,060
		Other Post-Employment Benefits					354,480
		Retirement ARC					1,031,405
		Retirement DROP					21,872
		Retirement Offset Contribution					44,875
		Risk Management Administration					54,880
		Supplemental Pension Savings Plan					173,595
		Unemployment Insurance					7,777
		Unused Sick Leave					2,914
		Workers' Compensation					29,773
Fringe Benefits Subtotal						**$**	**2,304,540**
Total Personnel Expenses						**$**	**5,960,699**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Civil Service Commission Support	2.00	$ 207,861	$ –
Classification/Salary	6.00	648,913	–
Department Management	8.50	1,065,171	–
Employee Record/Certification/Payroll	10.00	913,256	–
Equal Employment Opportunity	4.50	525,371	–
General Administration/Management	2.73	137,640	–
IT Non-Discretionary	0.00	253,616	–
Liaison	7.00	1,031,294	–
Recruitment & Testing	19.00	1,856,402	–
Total	**59.73**	**$ 6,639,524**	**$ –**

Office of the Assistant COO

Group Description

The Office of the Assistant COO group consists of the following departments: The Office of the Assistant COO, Administration, the Business Office, Human Resources, Department of Information Technology, and Purchasing & Contracting.

Mission

To support the City's mission to provide a fiscally-sound, effective government that is responsive and dependable; a safe, well-maintained, and healthy environment; and abundant opportunities so residents and visitors can enjoy the highest quality of life

Budget Department	Positions	Personnel Expenses	Non - Personnel Expenses	Total Expenses
Administration	18.47	$ 1,927,771	$ 444,406	$ 2,372,177
Business Office	7.25	876,419	281,264	1,157,683
Department of Information Technology	17.00	2,071,435	20,436,306	22,507,741
Human Resources	13.10	1,712,713	210,860	1,923,573
Office of the Assistant COO	1.00	281,895	29,925	311,820
Purchasing & Contracting	60.00	4,666,659	22,858,839	27,525,498
Total	**116.82**	**$ 11,536,892**	**$ 44,261,600**	**$ 55,798,492**



Department Description

The Administration Department manages the Equal Opportunity Contracting Program, Living Wage Program, Citizens' Assistance, the Emergency Medical Services Program, the Commission on Gang Prevention, and the Senior Affairs Advisory Board. It coordinates the appropriate dissemination of, and response to, all Public Records Act requests and Grand Jury reports whose timelines are mandated by law. The Department also manages the review and update of administrative regulations, operational policies and procedures, and the automated citizen information system.

The Equal Opportunity Contracting Program (EOCP) serves both businesses and the labor market by working to ensure equal access to contracting opportunities with the City of San Diego. Working in partnership with City departments/agencies and other local, State, and federal agencies, the EOCP monitors and enforces equal opportunity and public contracting laws related to the use of construction contractors, consultants, vendors, and suppliers. The Program's purpose is to:

- Ensure compliance with public contracting regulations
- Enforce federal, State, and local equal opportunity laws
- Provide mentorship opportunities and technical assistance to small and emerging contractors
- Conduct broad outreach efforts to increase the diversity of the contracting community
- Develop partnerships with City departments, business associations, and emerging businesses
- Respect the diverse interests of its customers and the community

The Department is responsible for the continual monitoring of the City's contracts for compliance with the mandates of the Living Wage Ordinance, and responding to and resolving complaints from employees of contracted firms.

Citizens' Assistance operates the City Information Center in the lobby of the City Administration Building; maintains an internet information resource database; schedules use of the City Administration Building lobby displays; produces bilingual resource documents; administers the Citywide Route Slip Tracking System for responses to public inquiries, complaints, and service requests directed to the City's legislative officials; and performs as-needed ombudsman services for customers.

Administration

The Emergency Medical Services (EMS) Program provides oversight and administration of the City's contracts for EMS and medical transportation services as well as the City EMS Medical Director. The Program is mandated through a City-County contract and is responsible for ensuring high quality emergency medical services to the residents of San Diego through clinical oversight, quality assurance and improvement, monitoring of First Responder Medic Units and the transport provider's response times, and the financial and operational oversight of the entire EMS system.

The City's Commission on Gang Prevention and Intervention is tasked with developing a more strategic, coordinated, and collaborative effort between the City, law enforcement agencies, social service providers, and the general public with the objective of significantly curtailing gang involvement, and its negative impact in the City of San Diego.

The Department serves as staff liaison to the Senior Affairs Advisory Board (SAAB) whose purpose and intent is to serve in an advisory capacity to the Mayor and City Council on matters which directly impact the elderly and report annually to the Mayor and City Council on the State of Seniors within the City of San Diego.

The Department's mission is:

> ***To provide guidance, support, and coordination of administrative activities for the City and its departments to promote responsive and efficient City government, and to ensure economic opportunities in public contracting are provided to City residents and businesses through effective policies, procedures, and compliance efforts***

Goals and Objectives

Goals and objectives have been reprinted here as they were adopted in the Fiscal Year 2010 budget. They will be revisited during Fiscal Year 2012.

Goal 1: Effectively manage current citywide policies and procedures to promote responsive and efficient City government

It is imperative that the Department ensures that citywide administrative regulations and operational policies are current. These regulations and policies make certain that the City's operations reflect the current business environment. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Ensure administrative regulations and operational policies are current and applicable
- Streamline internal customer complaint notification process

Goal 2: Utilize systems and methods for delivering efficient, effective, and responsive administrative services

In a city government as large as San Diego, the Department must make certain that all of the parts in the organization are aligned. One of the Department's most important goals is to ensure the satisfaction of its customers. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Provide comprehensive and innovative administrative services
- Effectively manage the City's Emergency Medical Services contract

Goal 3: Ensure Public Records Act requests and Grand Jury Reports are responded to as required by law

Staying compliant with federal and State law is another important goal for the Department. Now more than ever, it is vital that the City promotes open and transparent government. The Department will move toward accomplishing this goal by focusing on the following objective.

- Effectively collaborate with City departments, City Council, and the City Attorney to respond to Public Records Act requests and Grand Jury reports

Goal 4: Effectively administer the City's Equal Opportunity Contracting Program

It is important that the City promotes economic opportunities in public contracting for City residents and businesses. Developing effective policies, procedures, and monitoring contractor compliance will ensure an effective EOCP. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Ensure that all who do business with the City comply with federal, State, and local labor laws
- Foster collaborative relationships with the public, contractor organizations and subcontractors, and City staff involved in EOCP activities

Goal 5: Effectively review and evaluate serious complaints made against the Police Department *(Note: The Citizens' Review Board (CRB) has been transferred from Administration to Human Resources as part of the Fiscal Year 2010 budget reduction process. This information is listed here to stay consistent with the policy of reprinting all goals and objectives as they were printed in the Fiscal Year 2010 Annual Budget.)*

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Provide timely and effective reviews of officer-related citizen complaints and officer-involved shootings
- Coordinate hearings for Police-regulated occupations and businesses
- Raise visibility and awareness of the CRB with the public, City officials, and community organizations

Service Efforts and Accomplishments

In cooperation with the City Attorney's Office, Equal Opportunity Contracting proposed a Small Local Business Enterprise Program which was adopted by City Council in January 2010 and scheduled for implementation in July 2010. The Program provides local small and emerging businesses certain advantages under the City's contracting policies including bid discounts, restricted competition, and the provision of technical assistance and in some cases contract-by-contract goals. The first of a series of Bonding Assistance workshops designed to provide small businesses with information regarding City of San Diego bonding and insurance requirements, a six month outlook on upcoming construction bid opportunities under $1 million, the Small Business Administration's Bonding and Technical Assistance Programs, access to payroll funding assistance and bonding agents/insurance brokers was held in partnership with the local U. S. Small Business Administration.

To improve efficiency, the Department has begun automating EOCP Compliance document review and monitoring.

Efforts are continuing to broaden the Department's partnership with the City Planning & Community Investment, Engineering and Capital Projects, and Purchasing & Contracting departments to provide wrap-around business development and certification assistance for construction companies, vendors, and suppliers.

The State of California's Department of Industrial Relations approved the City's Labor Compliance Program in December 2009 and Caltrans approved the Department's annual Disadvantaged Business Program in September 2009.

This past year, the City's Commission on Gang Prevention and Intervention facilitated and supported the Police Department's Collaborative Curfew sweeps, supported San Diego Unified School District's Ten to Succeed program by speaking at schools, implemented the goals of the Calgrip, California Wellness, and the Office of the Juvenile Justice Delinquency Program grants, implemented Safe Passage at Nestor Elementary, and continued to support Safe Passage at Montgomery Middle School in Linda Vista.

The Emergency Medical Services (EMS) Program awarded two new contracts. The first contract was for provision of EMS and Medical Transportation which was awarded to San Diego Medical Services. The second contract was for the City EMS Medical Director (to provide clinical oversight of the 911/EMS system) which was awarded to Dunford Medical Consultation. The award of these contracts resulted in an annual cost savings of $1.2 million.

The Living Wage Program administered the Living Wage Ordinance (LWO) during its fourth year since enactment through oversight of requirements on all applicable service contracts, complaint investigation, and proactive contract compliance reviews. The Program provided assistance in understanding and fulfilling obligations for City staff, designated City facilities, covered employers and employees, labor and community organizations, and the public. The Ordinance's scope was broadened through modifications effective on January 1, 2010. The Living Wage Program identified newly-covered contracts, disseminated information, and ensured inclusion of appropriate contract language to implement a smooth transition.

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Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		20.75		**18.47**		(2.28)
Personnel Expenses	$	2,016,352	$	**1,927,771**	$	(88,581)
Non-Personnel Expenses		1,899,411		**444,406**		(1,455,005)
Total Department Expenses	**$**	**3,915,763**	**$**	**2,372,177**	**$**	**(1,543,586)**
Total Department Revenue	**$**	**253,500**	**$**	**246,000**	**$**	**(7,500)**

General Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Administration	$	2,031,802	$	**1,965,837**	$	(65,965)
Emergency Medical Services		1,883,961		**406,340**		(1,477,621)
Total	**$**	**3,915,763**	**$**	**2,372,177**	**$**	**(1,543,586)**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Administration	18.75	**17.47**	(1.28)
Emergency Medical Services	2.00	**1.00**	(1.00)
Total	**20.75**	**18.47**	**(2.28)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$	319,457	$	–
Addition of Hourly Funding Addition of hourly funding for a part-time intern to assist with Public Records Act requests.	0.72		18,605		–
Contractual Services Reduction of Emergency Medical Services' contract amount as a result of a renegotiated contract.	0.00		(1,409,890)		–
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00		–		(7,500)
Total	**0.72**	**$**	**(1,071,828)**	**$**	**(7,500)**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
PERSONNEL						
Salaries and Wages	$	1,336,481	**$**	**1,142,651**	$	(193,830)
Fringe Benefits		679,871		**785,120**		105,249
PERSONNEL SUBTOTAL	**$**	**2,016,352**	**$**	**1,927,771**	**$**	**(88,581)**
NON-PERSONNEL						
Supplies	$	16,803	**$**	**15,233**	$	(1,570)

Administration

Expenditures by Category *(Cont'd)*

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Contracts	1,617,033	**367,332**	(1,249,701)
Information Technology	73,986	**55,920**	(18,066)
Energy and Utilities	1,993	**1,680**	(313)
Other	184,424	**4,241**	(180,183)
Capital Expenditures	5,172	**–**	(5,172)
NON-PERSONNEL SUBTOTAL	**$ 1,899,411**	**$ 444,406**	**$ (1,455,005)**
Total	**$ 3,915,763**	**$ 2,372,177**	**$ (1,543,586)**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Charges for Current Services	$ 253,500	**$ 246,000**	$ (7,500)
Total	**$ 253,500**	**$ 246,000**	**$ (7,500)**

Personnel Expenses

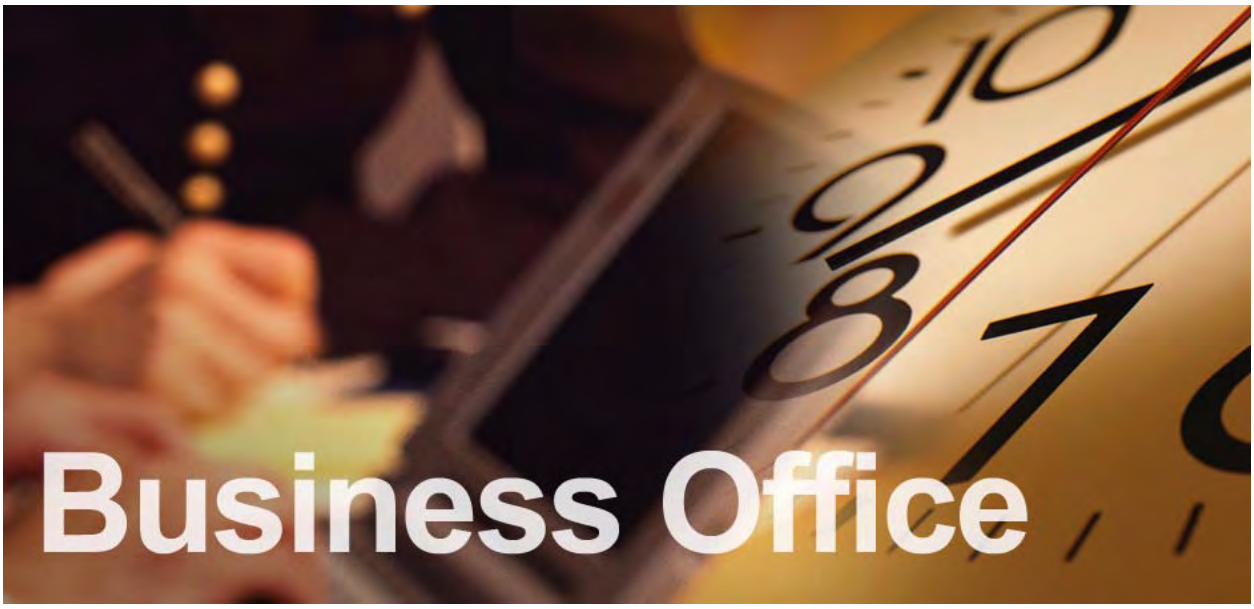
Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000024	1107	Administrative Aide 2	1.00	**0.00**	$42,578 - $51,334	$ –
20000119	1218	Associate Management Analyst	4.00	**4.00**	54,059 - 65,333	232,850
20001167	2213	Council Representative 2B	1.00	**0.00**	19,323 - 151,840	–
20001101	2132	Department Director	1.00	**1.00**	59,155 - 224,099	130,224
20001220	2268	Executive Director	1.00	**0.00**	46,966 - 172,744	–
20000924	1876	Executive Secretary	0.50	**0.50**	43,555 - 52,666	25,447
90001073	2103	Management Intern - Hourly	0.00	**0.72**	24,274 - 29,203	17,477
20001255	2178	Mayor Representative 2	0.00	**1.00**	19,323 - 151,840	40,019
20001196	2244	Paramedic Coordinator	1.00	**1.00**	23,005 - 137,904	87,300
20001222	2270	Program Manager	1.00	**1.00**	46,966 - 172,744	109,855
20000779	1774	Public Information Specialist	2.00	**2.00**	32,968 - 39,811	77,632
20000015	1106	Senior Management Analyst	5.00	**5.00**	59,363 - 71,760	277,711
20000970	1917	Supervising Management Analyst	2.25	**1.25**	66,768 - 80,891	100,499
20000756	1746	Word Processing Operator	1.00	**1.00**	31,491 - 37,918	34,907
		Bilingual - Regular				3,634
		Exceptional Performance Pay-Unclassified				1,671
		Overtime Budgeted				3,425
Salaries and Wages Subtotal			**20.75**	**18.47**		**$ 1,142,651**
		Employee Offset Savings				$ 20,957
		Flexible Benefits				128,217
		Long-Term Disability				10,460
		Medicare				15,821
		Other Post-Employment Benefits				106,024
		Retirement ARC				402,466
		Retirement Offset Contribution				24,695
		Risk Management Administration				16,409
		Supplemental Pension Savings Plan				43,892
		Unemployment Insurance				2,435

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
		Unused Sick Leave					912
		Workers' Compensation					12,832
Fringe Benefits Subtotal						**$**	**785,120**
Total Personnel Expenses						**$**	**1,927,771**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
Citizen's Assistance	2.00	$	153,239	$	–
Citizen's Review Board	0.00		30,372		–
Department Management	4.47		502,983		–
Emergency Services	1.00		398,970		166,000
Equal Opportunity Contracting	9.00		969,177		80,000
IT Non-Discretionary	0.00		55,920		–
Living Wage	2.00		261,516		–
Total	**18.47**	**$**	**2,372,177**	**$**	**246,000**



Department Description

The Business Office manages three major programs that support the Mayor's top reform initiatives: Reengineering, Competitive Government, and the City Management Program (CMP). As such, the Business Office works with all of the Mayoral departments within the City to improve the efficiency and effectiveness of the City's service delivery practices and management structures.

Through the Reengineering Program, the Business Office provides the City with internal consulting services that center on supporting management reforms and making effectiveness improvements. This is primarily done by conducting both efficiency and business process reengineering (BPR) studies.

Efficiency studies aim to improve efficiency and effectiveness, but are more flexible in their approach to problem solving. The Reengineering Program staff serves as in-house consultants to review practices and policies to determine the most efficient way to conduct business, to help multiple departments determine how to consolidate the delivery of redundant services, and to realize the maximum potential of new technologies that the City has implemented.

Business process reengineering studies involve the redesign of work processes (activities, services, or functions) for substantial improvement. In the City of San Diego, these work processes occur within or between divisions and departments, and BPR studies are conducted in accordance with the BPR Guide. Business process reengineering focuses on rethinking from the ground up, finding more efficient ways of working and eliminating work that is unnecessary.

In this time of decreasing revenues, the Reengineering Program helps identify efficiency gains that can permit "smart" budget reduction proposals and works to improve efficiency to support organizational success, even in an environment of fewer resources.

Competitive government is defined as a government with processes in place to validate that service quality and costs are as good as, or superior to, any legitimate provider available. This may be achieved via direct outsourcing, managed competition, benchmarking, and bid-to-goal processes. The voters expressed their enthusiasm for competitive government within the City of San Diego through their approval of Proposition C in November 2006.

Business Office

Accordingly, the City of San Diego is committed to delivering quality services to taxpayers, residents and visitors in the most economical and efficient way possible.

Managed competition is a structured process that allows public sector employees to compete openly and fairly with independent contractors (normally private sector firms) for the right to deliver services. This strategy recognizes the high quality and potential of public sector employees, and seeks to tap their creativity, experience and resourcefulness by giving them the opportunity to structure organizations and processes in ways similar to best practices in competitive businesses, while still being compatible with public sector realities.

The City Management Program is designed to integrate strategic planning, performance monitoring efforts, and decision-making processes in order to create more accountability for performance and transparency in our City governmeny.

The Department's mission is:

> ***To achieve sustainable improvements in the fiscal soundness and efficiency of City government and the responsiveness and innovativeness of its workforce***

Goals and Objectives

Goals and objectives have been reprinted here as they were adopted in the Fiscal Year 2010 budget. They will be revisited during Fiscal Year 2012.

Goal 1: Assist City groups in identifying opportunities for improvement and in implementing best business practices and business reform to move toward accomplishing the City's goal of a fiscally-sound, efficient City government

As the City continues its management reform efforts, the Department must ensure that all opportunities for improvement are identified and that best business practices are utilized. This goal is vital to the improved efficiency and effectiveness of City services. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Support the Mayor's top priorities in management reform
- Prepare employees for managed competition
- Execute the City's managed competition program successfully
- Establish and implement an impactful reengineering program

Goal 2: Improve organizational effectiveness and cultivate a responsive and innovative workforce

Improving organizational effectiveness and workforce responsiveness are important goals in any organization. In order to be effective, the City must plan, budget, and hold personnel and departments accountable for performance. It is of the utmost importance to continually improve and strive to become the most efficient and effective organization possible. Monitoring whether the City is achieving desired outcomes to empower leadership to make the necessary changes to achieve those outcomes is one of the tools we use to do this. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Consistently and reliably achieve results from the reengineering program to support continuous improvement in the City
- Institute accountability for performance Citywide

Goal 3: Deliver quality support efficiently and effectively

As the Business Office focuses its efforts on management reform, it is important to recognize the internal needs of the Department. Investing its resources effectively and supporting our employees will ensure a high-performing Business Office team. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Communicate programs and projects effectively
- Invest its resources effectively
- Set Business Office performance standards and evaluate for accountability

- Support training and professional growth to maintain a high-performing team

Service Efforts and Accomplishments

Reengineering Program

The City has completed, or is in the process of completing, 25 BPR studies and ten efficiency studies. From Fiscal Year 2007 through Fiscal Year 2010, reengineering has resulted in reductions of over 400 full-time equivalent (FTE) positions and produced savings of nearly $39.5 million in personnel and non-personnel expenditures. In addition, reengineering has resulted in over $6.1 million in cost avoidance (effectiveness savings), which - while not actual budget reductions - are efficiencies that permit staff to focus on other productive work.

In the course of conducting these studies, City employees have researched industry benchmarks, conducted internal and external customer surveys, mapped existing processes, and proposed organizational structures that streamline processes, deliver better service, and save money.

The following paragraphs describe a few of the more recent accomplishments that have resulted from the Reengineering Program.

The **Airport Operations BPR** is expected to result in improved service delivery and reduced liability to the City's General Fund. This study was reviewed by the City Council's Committee on Budget & Finance on July 22, 2009 and is currently in the meet-and-confer process queue.

The **Communications BPR** resulted in an improved understanding of the cost structure for the Communication Division's core functions, streamlined processes, the removal of non-value added activities, new performance metrics, and $285,458 PE savings with $221,801 saved annually in the General Fund. This study was reviewed by the City Council's Committee on Budget & Finance on July 22, 2009 and approved by Council with the Fiscal Year 2011 budget on December 14, 2009.

The **Publishing Services BPR** is expected to make for a much easier process for customers (City departments) to obtain their printing and publishing needs. Service level improvements are envisioned in the areas of customer service and interface; simplified ordering procedures; cost information availability; job intake, estimating, and status tracking; and in decreased turn-around time for job completion. This study was reviewed by the City Council's Committee on Budget & Finance on July 22, 2009 and is currently in the meet-and-onfer process queue.

The **Park Maintenance BPR** was designed to bring about more streamlined park maintenance functions that are provided in a cost-effective manner. This study is expected to result in a reduction of 7.97 full-time equivalent staff at an annual savings of $423,545 in personnel expenses (total savings from the crew concepts at all four locations) and a savings of $176,763 in non-personnel expenses for a total ongoing annual savings of at least $600,308. This study was approved by Council with the Fiscal Year 2011 budget on December 14, 2009, but final results are pending meet-and-confer.

The **Central Stores Efficiency Study** consolidated three departmentally-run satellite Central Stores storerooms into Central Stores 1 and 2, permitting greater control over inventory and a reduction of $237,530 in personnel expenses. This study concluded meet and confer in time to be included in the Mayor's May revision to the Fiscal Year 2011 budget.

The above-mentioned reengineering efforts are intended to improve efficiencies, reduce the cost of City government, and maximize the services offered to residents and customers.

Business Office

Competitive Government

Competitive government is defined as a government with processes in place to validate that service quality and costs are as good as, or superior to, any legitimate provider available. This may be achieved via direct outsourcing, managed competition, benchmarking, and bid-to-goal processes. The voters expressed their enthusiasm for competitive government within the City through their approval of Proposition C in November 2006. Accordingly, the City is committed to delivering quality services to taxpayers, residents and visitors in the most economical and efficient way possible.

Managed competition is a process to determine when City services can be provided more economically and efficiently by an independent contractor than by persons employed in the Classified Service while maintaining service quality and protecting the public interest. This strategy recognizes the high quality and potential of public sector employees, and seeks to tap their creativity, experience and resourcefulness by giving them the opportunity to structure organizations and processes in ways similar to best practices in competitive businesses, while still being compatible with public sector realities.

Since 2006, the City has been negotiating with several labor unions regarding a Proposition C implementing ordinance and a corresponding administrative regulation, known as a guidebook.

During Fiscal Year 2008, the Managed Competition Independent Review Board (MCIRB) was established. The MCIRB will review proposals received through competitive procurements and will advise the Mayor on the proposal that provide services more economically and efficiently while maintaining service quality and protecting the public interest. The Mayor will accept or reject the recommendation of the MCIRB; the Mayor's recommendation will be taken to Council for its acceptance or rejection.

In Fiscal Year 2011, the City looks forward to further implement Competitive Government.

City Management Program

Through the City Management Program (CMP), the City has continued to move toward strategic decision-making through strategic planning and performance management.

In July 2009, the International/City County Management Association (ICMA) recognized the City of San Diego for its performance management and measurement efforts with a Certificate of Achievement for the its effective, results-oriented management practices.

In September 2009, the City was recognized by the Association of Government Accountants (AGA) with its award of the *Bronze Certificate of Achievement in Service Efforts and Accomplishments (SEA) Reporting* to the City of San Diego for its Fiscal Year 2008 SEA Report. Attainment of the Bronze Certificate represents an important accomplishment in the area of performance reporting by a state or local government entity and its management.

These are quite significant achievements that have improved the transparency of the City's budget, the ease of communication around budget issues, and internal accountability.

Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		9.25		**7.25**		(2.00)
Personnel Expenses	$	1,034,375	$	**876,419**	$	(157,956)
Non-Personnel Expenses		421,682		**281,264**		(140,418)
Total Department Expenses	**$**	**1,456,057**	**$**	**1,157,683**	**$**	**(298,374)**
Total Department Revenue	**$**	**–**	**$**	**–**	**$**	**–**

General Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Business Office	$	1,456,057	$	**1,157,683**	$	(298,374)
Total	**$**	**1,456,057**	**$**	**1,157,683**	**$**	**(298,374)**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Business Office	9.25	**7.25**	(2.00)
Total	**9.25**	**7.25**	**(2.00)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$	220,000	$	–
Total	**0.00**	**$**	**220,000**	**$**	**–**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
PERSONNEL						
Salaries and Wages	$	704,069	$	**519,850**	$	(184,219)
Fringe Benefits		330,306		**356,569**		26,263
PERSONNEL SUBTOTAL	**$**	**1,034,375**	**$**	**876,419**	**$**	**(157,956)**
NON-PERSONNEL						
Supplies	$	21,175	$	**10,158**	$	(11,017)
Contracts		333,142		**236,607**		(96,535)
Information Technology		29,849		**21,095**		(8,754)
Energy and Utilities		23,017		**13,404**		(9,613)
Other		11,300		**–**		(11,300)
Capital Expenditures		3,199		**–**		(3,199)
NON-PERSONNEL SUBTOTAL	**$**	**421,682**	**$**	**281,264**	**$**	**(140,418)**
Total	**$**	**1,456,057**	**$**	**1,157,683**	**$**	**(298,374)**

Business Office

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000119	1218	Associate Management Analyst	1.00	**1.00**	$54,059 - $65,333	$ 55,126
20001101	2132	Department Director	1.00	**0.00**	59,155 - 224,099	–
20000924	1876	Executive Secretary	0.50	**0.50**	43,555 - 52,666	25,447
20000634	1614	Organization Effectiveness Specialist 2	1.00	**1.00**	54,059 - 65,333	63,107
20001222	2270	Program Manager	3.00	**2.00**	46,966 - 172,744	179,451
20000015	1106	Senior Management Analyst	2.00	**2.00**	59,363 - 71,760	137,157
20000970	1917	Supervising Management Analyst	0.75	**0.75**	66,768 - 80,891	58,840
		Bilingual - Regular				722
Salaries and Wages Subtotal			**9.25**	**7.25**		**$ 519,850**
		Employee Offset Savings				$ 11,491
		Flexible Benefits				58,178
		Long-Term Disability				4,787
		Medicare				7,709
		Other Post-Employment Benefits				45,884
		Retirement ARC				186,587
		Retirement Offset Contribution				8,820
		Risk Management Administration				7,099
		Supplemental Pension Savings Plan				19,027
		Unemployment Insurance				1,106
		Unused Sick Leave				426
		Workers' Compensation				5,455
Fringe Benefits Subtotal						**$ 356,569**
Total Personnel Expenses						**$ 876,419**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
City Management Program	2.00	$ 244,658	$ –
Department Management	0.75	102,273	–
General Administration	1.50	139,356	–
General Administration/Management	0.00	40,169	–
IT Non-Discretionary	0.00	21,095	–
Managed Competition	0.00	220,000	–
Reengineering Program	3.00	390,132	–
Total	**7.25**	**$ 1,157,683**	**$ –**



Department Description

The Department of Information Technology (IT) is responsible for providing strategic technology direction, managing and implementing IT governance processes in support of the cross-departmental IT Business Leadership Group (ITBLG), developing and implementing IT operational policies and standards, managing contracts for IT services with various service providers, and coordinating major citywide activities including: IT project management, citywide IT budget, citywide technologies and applications, and the City's public and internal websites. The Department's vision is to provide value through innovation to City departments and staff.

The Department's mission is:

> ***To provide responsive and dependable delivery of information technology services to the City organization to support fiscally-sound and effective government***

Goals and Objectives

Goals and objectives have been reprinted here as they were adopted in the Fiscal Year 2010 budget. They will be revisited during Fiscal Year 2012.

Goal 1: Effectively manage the delivery of citywide technology services
Delivering and supporting core technology services is vital to every organization. It provides the workforce with the necessary resources it needs in order for the organization to operate more effectively.

- Centralize citywide IT functions to deliver core infrastructure services
- Deploy and ensure support of a common infrastructure that meets the organization's business needs
- Forecast and budget to deliver appropriate services

Goal 2: Guide technology decision-making to ensure consistency with the citywide business direction
The technology investments and commitments made on behalf of the organization must reflect its overall strategic priorities. The governance process supports collaborative decision-making and accountability to prioritize scarce IT

resources. Failure to do this process would result in equipment, services, and systems that do not properly support the workforce which would result in redundancy and lack of inter-operability.

- Implement and maintain effective IT governance
- Ensure IT investments are aligned with the City's Strategic Plan, identified business priorities, and IT standards

Goal 3: Ensure a skilled, responsive, and innovative workforce that keeps current with evolving business critical technologies

Developing a trained and skilled workforce is essential to the success of the Department. Ensuring that the Department's employees are trained and proficient in the latest technologies and have access to the necessary resources will create a higher performing organization that operates more efficiently and effectively.

- Promote training and development
- Hire and retain highly qualified, responsive, and innovative employees

Goal 4: Provide high quality customer service

Ensuring that the Department's customers are provided excellent service is paramount to the organization as a whole. The Department must be able to deliver the appropriate technology services and resources City employees need in order to perform their jobs effectively.

- Establish and meet customer expectations in delivering core citywide technology services and assist them in identifying opportunities to productively introduce new technology
- Ensure that all customers have easy access to accurate and timely City information and services via the Internet and Intranet

Service Efforts and Accomplishments

During Fiscal Year 2010, the Department of IT continued to manage and implement citywide IT initiatives, despite the fiscally challenging environment faced by the City and the streamlining of its department operations with reduced resources. The Department's efforts are focused on lowering the total cost of ownership (TCO) for IT in the City; driving innovation to create better efficiencies among the limited, available resources; leveraging volume discounts and economies of scale to reduce overall costs; increasing collaboration among City departments and other agencies, as well as with service providers using online tools such as SharePoint; evaluating cost-saving technologies, such as virtual desktops; and implementing new IT governance processes and controls to better manage IT procurement and projects.

Major projects and initiatives accomplished or in progress during Fiscal Year 2010 include:

- Supporting the OneSD project through implementation of the City's first Enterprise Resource Planning (ERP) system.
- Updating the City website standards and policies and implementing a redesign of the public website.
- Negotiating a new three year Enterprise Agreement with Microsoft for citywide software licenses at a lower cost.
- Creating a new Master Services Agreement (MSA) between the City and San Diego Data Processing Corporation (SDDPC) along with other inter-agency governance documents to meet internal and external audit requirements and increase City accountability for IT services.
- Implementing a citywide enterprise change management process to help reduce system downtime.
- Developing an application portfolio and a roadmap for SAP/ERP deployment to find areas for consolidation of common systems.
- Beginning the competitive bidding process for IT services by issuing Requests for Proposals in the areas of Help Desk & Desktop Support, Data Center Services, and Telecommunications Voice/Data Network Services.

Department of Information Technology

Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		21.00		**17.00**		(4.00)
Personnel Expenses	$	2,314,487	$	**2,071,435**	$	(243,052)
Non-Personnel Expenses		18,501,536		**20,436,306**		1,934,770
Total Department Expenses	**$**	**20,816,023**	**$**	**22,507,741**	**$**	**1,691,718**
Total Department Revenue	**$**	**3,164,595**	**$**	**3,510,440**	**$**	**345,845**

General Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Financial & Support Services	$	–	$	**17,266,028**	$	17,266,028
Information Technology		16,511,184		**1,727,819**		(14,783,365)
Total	**$**	**16,511,184**	**$**	**18,993,847**	**$**	**2,482,663**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
NON-PERSONNEL						
Contracts	$	7,565,861	$	**10,160,087**	$	2,594,226
Information Technology		500,000		**250,000**		(250,000)
Energy and Utilities		6,617,946		**6,855,941**		237,995
Other		1,827,377		**1,727,819**		(99,558)
NON-PERSONNEL SUBTOTAL	**$**	**16,511,184**	**$**	**18,993,847**	**$**	**2,482,663**
Total	**$**	**16,511,184**	**$**	**18,993,847**	**$**	**2,482,663**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
General Administration/Management	0.00	$	18,993,847	$	–
Total	**0.00**	**$**	**18,993,847**	**$**	**–**

Information Technology Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Financial & Support Services	$	1,207,828	$	**1,321,041**	$	113,213
Information Technology		2,836,401		**2,040,793**		(795,608)
Project Management Office		260,610		**152,060**		(108,550)
Total	**$**	**4,304,839**	**$**	**3,513,894**	**$**	**(790,945)**

Department of Information Technology

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Financial & Support Services	5.00	**5.00**	0.00
Information Technology	14.00	**11.00**	(3.00)
Project Management Office	2.00	**1.00**	(1.00)
Total	**21.00**	**17.00**	**(4.00)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$ 466,673	$ –
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00	–	937,331
Total	**0.00**	**$ 466,673**	**$ 937,331**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
PERSONNEL						
Salaries and Wages	$	1,585,747	$	**1,273,051**	$	(312,696)
Fringe Benefits		728,740		**798,384**		69,644
PERSONNEL SUBTOTAL	**$**	**2,314,487**	**$**	**2,071,435**	**$**	**(243,052)**
NON-PERSONNEL						
Supplies	$	4,753	$	**4,853**	$	100
Contracts		1,039,375		**857,494**		(181,881)
Information Technology		890,919		**533,165**		(357,754)
Energy and Utilities		19,425		**35,267**		15,842
Other		11,680		**11,680**		–
Capital Expenditures		24,200		**–**		(24,200)
NON-PERSONNEL SUBTOTAL	**$**	**1,990,352**	**$**	**1,442,459**	**$**	**(547,893)**
Total	**$**	**4,304,839**	**$**	**3,513,894**	**$**	**(790,945)**

Revenues by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Charges for Current Services	$	1,342,218	$	**1,428,591**	$	86,373
Other Financial Sources (Uses)		1,822,377		**2,081,849**		259,472
Total	**$**	**3,164,595**	**$**	**3,510,440**	**$**	**345,845**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
20001101	2132	Department Director	1.00	**1.00**	$59,155 -	$224,099	$ 144,999
20001168	2214	Deputy Director	1.00	**0.00**	46,966 -	172,744	–
20000924	1876	Executive Secretary	1.00	**1.00**	43,555 -	52,666	51,349
20000290	1348	Information Systems Analyst 2	3.00	**1.00**	54,059 -	65,333	62,393
20000293	1349	Information Systems Analyst 3	4.00	**4.00**	59,363 -	71,760	280,667
20000998	1926	Information Systems Analyst 4	3.00	**3.00**	66,768 -	80,891	235,393
20000180	1244	Information Systems Manager	1.00	**1.00**	84,427 -	102,253	100,882

Department of Information Technology

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000377	1401	Information Systems Technician	2.00	**0.00**	42,578 - 51,334	–
20000680	1648	Payroll Specialist 2	1.00	**1.00**	34,611 - 41,787	38,074
20001222	2270	Program Manager	3.00	**4.00**	46,966 - 172,744	287,481
20000015	1106	Senior Management Analyst	1.00	**1.00**	59,363 - 71,760	67,813
		Overtime Budgeted				4,000
Salaries and Wages Subtotal			**21.00**	**17.00**		**$ 1,273,051**
		Employee Offset Savings				$ 35,681
		Flexible Benefits				142,760
		Long-Term Disability				11,685
		Medicare				14,935
		Other Post-Employment Benefits				101,280
		Retiree Medical Trust				363
		Retirement 401 Plan				1,450
		Retirement ARC				395,124
		Retirement DROP				5,185
		Retirement Offset Contribution				10,099
		Risk Management Administration				15,680
		Supplemental Pension Savings Plan				53,589
		Unemployment Insurance				2,728
		Unused Sick Leave				1,037
		Workers' Compensation				6,788
Fringe Benefits Subtotal						**$ 798,384**
Total Personnel Expenses						**$ 2,071,435**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Citywide Technologies & Applications	1.00	$ 136,615	$ –
Computing Infrastructure Support	2.00	301,041	–
Department Management	6.00	646,817	–
General Administration/Management	0.00	777,199	3,510,440
IT Non-Discretionary	0.00	533,165	–
Infrastructure & Enterprise Architecture	4.00	566,899	–
Web Services	4.00	552,158	–
Total	**17.00**	**$ 3,513,894**	**$ 3,510,440**

Department of Information Technology

Revenue and Expense Statement (Non–General Fund)

Information Technology Fund		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	1,937,660	$	947,569
Contingency Reserve		–		500,000
TOTAL BALANCE AND RESERVES	**$**	**1,937,660**	**$**	**1,447,569**
REVENUE				
Information Technology Revenue	$	3,164,595	$	3,510,440
TOTAL REVENUE	**$**	**3,164,595**	**$**	**3,510,440**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**5,102,255**	**$**	**4,958,009**
OPERATING EXPENSE				
Personnel Expense	$	2,314,487	$	2,071,435
Non-Personnel Expense		1,990,352		1,442,459
TOTAL OPERATING EXPENSE	**$**	**4,304,839**	**$**	**3,513,894**
TOTAL EXPENSE	**$**	**4,304,839**	**$**	**3,513,894**
RESERVES				
Contingency Reserve	$	500,000	$	–
TOTAL RESERVES	**$**	**500,000**	**$**	**–**
BALANCE	**$**	**297,416**	**$**	**1,444,115**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**5,102,255**	**$**	**4,958,009**

* At the time of publication, audited financial statements for Fiscal Year 2010 were not available. Therefore, the Fiscal Year 2010 column reflects final budget amounts from the Fiscal Year 2010 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



Department Description

The Human Resources Department is composed of various independent programs and activities that include Labor Relations, Employee Learning and Development, Diversity, Citizen's Review Board on Police Practices, and the Human Relations Commission.

The Labor Relations Office provides guidance and policy advice to the Mayor and management on labor and employment issues such as the meet-and-confer process with labor unions, grievance resolution, disciplinary actions and appeals, leave provisions, federal and State labor laws, and rewards and recognition programs. This office serves as the primary point-of-contact for the City's six recognized labor organizations and negotiates on behalf of the City with regard to wages, hours, and terms and conditions of employment. Additionally, Labor Relations develops and presents training for employment-related matters, diversity awareness, and other various employee relation matters.

Employee Learning and Development (ELD) delivers relevant training and development solutions to enhance organizational and employee excellence. Courses facilitated and offered by ELD include New Employee Orientation, Supervisors Academy, Rewards and Recognition, Sexual Harassment Prevention, Customer Service trainings, and OneSD trainings. ELD also is a OneSD Project Team Lead for the Learning Solutions Module which manages, administers, and tracks all training activities citywide.

The Citizens' Review Board on Police Practices (CRB) seeks to increase public confidence in, and effectiveness of, the San Diego Police Department through review of serious complaints brought by members of the public against officers to evaluate discipline arising from such events. The Board also reviews officer-involved shootings and in-custody deaths.

The Human Relations Commission was adopted into the Municipal Code in 1991, conducts and promotes activities that foster mutual respect and understanding, and protects basic human and civil rights. In addition, the Commission helps create an atmosphere that promotes amicable relations among all members of the San Diego community. Three major strategies: community collaborations, community education, and advice to the Mayor and City Council, are at the core of the Human Relations Commission's activities.

Human Resources

The Department's mission is:

> ***To foster positive relations throughout the City in an effort to enhance morale and productivity, reduce attrition rates, support a responsive and innovative workforce, and support City operations in delivering services in an efficient manner***

Goals and Objectives

Goals and objectives have been reprinted here as they were adopted in the Fiscal Year 2010 budget. They will be revisited during Fiscal Year 2012.

Goal 1: Effectively represent the interests of the City in all bargaining matters while establishing and promoting collaborative and effective labor-management relationships in the City in order to maintain a responsive and innovative workforce

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Provide appropriate tools to each City department to assist in their exercise of due diligence to prevent and detect misconduct
- Complete negotiations of Memoranda of Understanding (MOUs) by agreed-upon target dates
- Effectively manage the meet-and-confer process
- Maintain awareness of changes to and trends in labor and employment law
- Promote effective dispute resolution
- Foster positive relationships through open communication between unions and management
- Support adherence to labor-related policies and procedures through continued education of employees and supervisors
- Encourage management to use Labor Relations to assist with relevant issues

Goal 2: Ensure Americans with Disabilities Act (ADA) compliance citywide and strengthen and enhance trust and credibility between the disability community and the City *(Note: The section responsible for this goal has been transfered from Human Resources to General Services. This information is listed here to stay consistent with the policy of reprinting all goals and objectives as they were printed in the Fiscal Year 2010 Annual Budget.)*

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Develop and oversee citywide ADA projects
- Manage and coordinate all disability-related complaints and requests citywide
- Provide program management on new construction, alteration projects, curb ramps, sidewalks, and signals
- Ensure community participation
- Promote disability awareness
- Conduct and attend disability meetings and events

Goal 3: Develop a culturally-competent, inclusive leadership and workforce

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Support cultural competency and inclusive leadership
- Support accountability for inclusive leadership
- Assist with the reconciliation of diversity-related problems in departments

Goal 4: Promote continuous improvement in the responsiveness and innovativeness of employees through relevant, effective employee learning and development offerings

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Provide City employees with the training and skills needed to deliver excellent service
- Heighten awareness of employee learning and development opportunities
- Deliver training in an efficient and cost-effective manner

Goal 5: Promote human and civil rights, cultural proficiency, community connectedness, and acceptance of all persons

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Encourage and support relationships between different organizations and sectors (public, private, and community)
- Provide regular, organized information on social justice issues of concern in under-served communities to the Mayor and City Council
- Promote understanding and inclusion, sensitize the community to social justice issues, and enhance civic engagement

Service Efforts and Accomplishments

Labor Relations continues to have formal communications with the employees and management on labor and employment policy directives. In addition, Labor Relations provides advice to City departments and management on all issues related to wages, hours, working conditions and other terms and conditions of employment including, but not limited to: grievances, long-term disability appeals, industrial leave appeals, trainings, catastrophic leave, the Family Medical Leave Act, and the Meyers-Mills-Brown Act.

The Human Relations Commission (HRC) was actively involved in addressing many arenas in the area of human relations including healthcare disparities, immigration, hate crimes, hate-motivated behavior, and regional human relations issues. The Commissioners and HRC staff are actively involved in annual events to acknowledge local individuals and organizations promoting social justice and inclusion in the community.

Employee Learning and Development (ELD) has offered a number of training opportunities to City staff in the last year including New Employee Orientation, Supervisors Academy, Discipline/Rewards and Recognition, Customer Service Skills Building, and Customer-focused Culture training. ELD has also been actively involved in the OneSD project by partnering to design a system to manage, administer, and track all training activities within City departments.

The Citizens' Review Board on Police Practices (CRB) was established by voter initiative in November 1988 with the passage of Prop G and began work on July 1, 1989. The CRB continued its focus on training and educational efforts for police officers, board members, and the community at large. This outreach includes targeted recruitment to maintain the diversity of Board membership, information materials printed in Spanish, and presentations at police lineups.

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Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		16.00		**13.10**		(2.90)
Personnel Expenses	$	1,809,436	$	**1,712,713**	$	(96,723)
Non-Personnel Expenses		656,715		**210,860**		(445,855)
Total Department Expenses	**$**	**2,466,151**	**$**	**1,923,573**	**$**	**(542,578)**
Total Department Revenue	**$**	**–**	**$**	**–**	**$**	**–**

General Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Employee Training and Development	$	654,435	$	**537,941**	$	(116,494)
Human Resources		1,811,716		**1,385,632**		(426,084)
Total	**$**	**2,466,151**	**$**	**1,923,573**	**$**	**(542,578)**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Employee Training and Development	4.00	**4.00**	0.00
Human Resources	12.00	**9.10**	(2.90)
Total	**16.00**	**13.10**	**(2.90)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Addition of Senior Management Analyst Addition of 1.00 Senior Management Analyst position for OneSD Training in the Employee and Employee Development Program.	1.00	$	118,086	$	–
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00		63,300		–
Adjustment to Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	1.10		41,068		–
Transfer of the Disability Services Program Transfer of the Disability Services Program from the Human Resources Department to the Public Works Department.	(3.00)		(665,794)		–
Total	**(0.90)**	**$**	**(443,340)**	**$**	**–**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
PERSONNEL						
Salaries and Wages	$	1,229,064	$	**1,049,427**	$	(179,637)
Fringe Benefits		580,372		**663,286**		82,914
PERSONNEL SUBTOTAL	**$**	**1,809,436**	**$**	**1,712,713**	**$**	**(96,723)**

Human Resources

Expenditures by Category *(Cont'd)*

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
NON-PERSONNEL			
Supplies	$ 31,625	**$ 49,575**	$ 17,950
Contracts	468,647	**90,018**	(378,629)
Information Technology	83,140	**59,983**	(23,157)
Other	60,203	**7,984**	(52,219)
Capital Expenditures	13,100	**3,300**	(9,800)
NON-PERSONNEL SUBTOTAL	**$ 656,715**	**$ 210,860**	**$ (445,855)**
Total	**$ 2,466,151**	**$ 1,923,573**	**$ (542,578)**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
90000024	1107	Administrative Aide 2 - Hourly	0.00	**0.35**	$42,578 - $51,334	$ 14,902
20000137	1218R	Associate Management Analyst	0.00	**1.00**	54,059 - 65,333	63,700
20000119	1218	Associate Management Analyst	2.00	**0.00**	54,059 - 65,333	–
90000539	1535	Clerical Assistant 2 - Hourly	0.00	**0.75**	29,931 - 36,067	22,448
20000617	1601	Construction Estimator	1.00	**0.00**	53,706 - 64,958	–
20001101	2132	Department Director	1.00	**1.00**	59,155 - 224,099	138,710
20001168	2214	Deputy Director	1.00	**1.00**	46,966 - 172,744	111,533
20001214	2262	Disability Services Coordinator	1.00	**0.00**	23,005 - 137,904	–
20001220	2268	Executive Director	1.00	**1.00**	46,966 - 172,744	108,000
20000924	1876	Executive Secretary	1.00	**1.00**	43,555 - 52,666	49,769
20000627	1612	Organization Effectiveness Specialist 3	1.00	**0.00**	59,363 - 71,760	–
20000639	1615	Organization Effectiveness Supervisor	1.00	**1.00**	66,768 - 80,891	78,315
20001222	2270	Program Manager	4.00	**4.00**	46,966 - 172,744	353,320
20000763	1752	Project Officer 2	1.00	**0.00**	76,794 - 92,851	–
20000015	1106	Senior Management Analyst	0.00	**1.00**	59,363 - 71,760	71,760
20000756	1746	Word Processing Operator	1.00	**1.00**	31,491 - 37,918	36,970
Salaries and Wages Subtotal			**16.00**	**13.10**		**$ 1,049,427**

Employee Offset Savings	$ 26,431
Flexible Benefits	93,542
Long-Term Disability	9,602
Medicare	12,619
Other Post-Employment Benefits	75,972
Retirement ARC	361,740
Retirement Offset Contribution	10,961
Risk Management Administration	11,760
Supplemental Pension Savings Plan	51,495
Unemployment Insurance	2,213
Unused Sick Leave	812

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
		Workers' Compensation					6,139
Fringe Benefits Subtotal						**$**	**663,286**
Total Personnel Expenses						**$**	**1,712,713**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
ADA Policy & Disability Services	1.10	$	41,068	$	–
Citizen's Review Board	0.50		101,884		–
Diversity & Inclusion	0.00		6,860		–
Employee Training & Development	4.00		497,147		–
Human Relations Commission	0.50		100,160		–
IT Non-Discretionary	0.00		59,983		–
Labor Relations	7.00		1,116,471		–
Total	**13.10**	**$**	**1,923,573**	**$**	**–**



Department Description

The Office of the Assistant COO (ACOO) oversees the following departments: the Office of the Assistant COO, Administration, the Business Office, Human Resources, Department of Information Technology, and Purchasing & Contracting. The ACOO provides direct management and oversight over staff in the Business Office by serving in a department director capacity.

The Office of the Assistant COO Department consists of the Assistant Chief Operating Officer who reports directly to the Chief Operating Officer.

The Department's mission is:

> ***To support the City's mission to provide a fiscally-sound, effective government that is responsive and dependable; a safe, well-maintained, and healthy environment; and abundant opportunities so residents and visitors can enjoy the highest quality of life***

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Office of the Assistant COO

Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		3.00		**1.00**		(2.00)
Personnel Expenses	$	486,034	$	**281,895**	$	(204,139)
Non-Personnel Expenses		40,208		**29,925**		(10,283)
Total Department Expenses	**$**	**526,242**	**$**	**311,820**	**$**	**(214,422)**
Total Department Revenue	**$**	**–**	**$**	**–**	**$**	**–**

General Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Office of the Assistant COO	$	526,242	$	**311,820**	$	(214,422)
Total	**$**	**526,242**	**$**	**311,820**	**$**	**(214,422)**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Office of the Assistant COO	3.00	**1.00**	(2.00)
Total	**3.00**	**1.00**	**(2.00)**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
PERSONNEL						
Salaries and Wages	$	344,592	$	**185,001**	$	(159,591)
Fringe Benefits		141,442		**96,894**		(44,548)
PERSONNEL SUBTOTAL	**$**	**486,034**	**$**	**281,895**	**$**	**(204,139)**
NON-PERSONNEL						
Supplies	$	5,130	$	**5,130**	$	–
Contracts		16,138		**13,687**		(2,451)
Information Technology		208		**1,776**		1,568
Energy and Utilities		4,332		**4,332**		–
Other		12,900		**5,000**		(7,900)
Capital Expenditures		1,500		**–**		(1,500)
NON-PERSONNEL SUBTOTAL	**$**	**40,208**	**$**	**29,925**	**$**	**(10,283)**
Total	**$**	**526,242**	**$**	**311,820**	**$**	**(214,422)**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
20001080	2111	Assistant Chief Operating Officer	1.00	**1.00**	$73,008 -	$291,595	$ 185,001
20000924	1876	Executive Secretary	1.00	**0.00**	43,555 -	52,666	–
20001222	2270	Program Manager	1.00	**0.00**	46,966 -	172,744	–
Salaries and Wages Subtotal			**3.00**	**1.00**			**$ 185,001**
		Employee Offset Savings					$ 5,550
		Flexible Benefits					7,701

Office of the Assistant COO

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
		Long-Term Disability					1,665
		Medicare					2,683
		Other Post-Employment Benefits					6,330
		Retirement ARC					64,787
		Retirement Offset Contribution					740
		Risk Management Administration					980
		Supplemental Pension Savings Plan					5,643
		Unemployment Insurance					389
		Unused Sick Leave					148
		Workers' Compensation					278
Fringe Benefits Subtotal						**$**	**96,894**
Total Personnel Expenses						**$**	**281,895**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
Department Management	1.00	$	310,044	$	–
IT Non-Discretionary	0.00		1,776		–
Total	**1.00**	**$**	**311,820**	**$**	**–**



Department Description

The Purchasing & Contracting Department is responsible for the City's centralized procurement and materials management functions to ensure the availability of materials, supplies, equipment, and services to meet the City's capital improvement program and operational needs. The Department manages the awarding of contracts for professional and general services that are necessary to support the City's operational and administrative functions. Procurement professionals carry on the daily operational contracting needs of the organization, maintain the warehousing of essential materials, support mail center operations, and administer internal service level agreements.

The Department's mission is:

> ***To support the achievement of the City's Strategic Plan goals and objectives by providing superior services and support to City departments and customers for the centralized acquisition of services and supplies***

Goals and Objectives

Goals and objectives have been reprinted here as they were adopted in the Fiscal Year 2010 budget. They will be revisited during Fiscal Year 2012.

Goal 1: Procure high quality products and services for the best value, promoting fiscally-sound, efficient City government

Provide the highest quality products and services at the best value to meet the various operational needs of the City. The Department continues to move toward accomplishing this goal by focusing on the following objectives.

- Standardize department operations
- Streamline procurement measures
- Implement strategic sourcing
- Improve vendor performance measurement
- Support of diversity and local businesses

Purchasing & Contracting

Goal 2: Effectively manage contracts and related data, promoting fiscally-sound, efficient City government

Having well-managed contracts, agreements, and supporting documents aid in the effective operation of the Department and the City as a whole. This will result in more efficient and timely receipt of goods and professional services. The Department moves toward accomplishing this goal by focusing on the following objectives.

- Implement integrated technical solutions for comprehensive contract management
- Provide customers with increased outreach on bid opportunities
- Improve staff contract administration training
- Streamline internal customer complaint notification process
- Resolve contractor issues in a timely manner

Goal 3: Provide excellent customer service

Ensuring that customers are provided excellent service is paramount to the organization. The Department will work to ensure that it is able to deliver accurate and timely customer service to enable City employees to perform their jobs more effectively. The Department moves toward accomplishing this goal by focusing on the following objectives.

- Improve guidance and resources available for internal and external customers
- Provide basic customer service training for department staff
- Enhance departmental teamwork
- Solicit customer feedback and use it to improve service delivery

Goal 4: Pursue continuous workforce learning to ensure critical, high quality skill sets and a responsive and innovative workforce

Developing and retaining a trained and skilled workforce is essential to the success of the Department. Ensuring that its employees are adequately trained, continuing to pursue professional development/education, and taking advantage of development opportunities, helps create a high performing organization that operates more efficiently and effectively. The Department moves toward accomplishing this goal by focusing on the following objectives.

- Participate in professional organizations and regional contracting efforts
- Support professional development and training
- Implement team rotations and cross training

Goal 5: Promote the highest ethical standards and behavior among employees to promote public trust and confidence in City government

The Department moves toward accomplishing this goal by focusing on the following objectives.

- Offer training to management and staff on ethical standards
- Management review of standards and ethical practices with staff on a regular basis
- Provide training on ethic standards set by National Institute of Governmental Purchasing (NIGP), National Association of Purchasing Managers (NAPM), and/or National Contract Management Association (NCMA)

Service Efforts and Accomplishments

The Purchasing & Contracting efforts that began late Fiscal Year 2009 to find better ways to manage its chemical purchases for PUD has proven to be a great success. In May 2009, the Department negotiated reduced price for Caustic Soda 50 percent solution for a temporary price variance (TVA) cost of $533.75 per dry ton down from original bid price of $828.75. In December 2009, the Department negotiated the price down to $343.33 per dry ton effective January 4, 2010. Cost savings for first half of Fiscal Year 2010 was $389,812 which brings the total Fiscal Year 2010 cost savings to $659,732 with TVA, or $1.1 million from the original 2008 bid price. The Department also negotiated a seven percent price reduction for Sodium Hydroxide PRI-SC for a total dollar benefit to the City of $102,775 for Fiscal Year 2010 and negotiated over a 6 percent price reduction for ferric chloride for a savings of $313,425. Total Price reduction for Fiscal Year 2010 was $1.5 million.

The Department completed a competitive solicitation for a Microsoft Enterprise License agreement reaching a new deal that will save the City approximately $500,000 a year on its Microsoft software products.

The Department also coordinated the streamlining of the City Development Block Grant process and resolution of CDBG issues involving processing of purchase requisitions, agreements, invoices, and payments.

For the ninth straight year, the Purchasing & Contracting Department received the Achievement of Excellence in Procurement Award from the National Purchasing Institute, an award that recognizes organizational excellence in procurement.

The Department also maximized the functionality of SAP and created a contract tracking system for all contracts signed by the Purchasing Agent.

As of March 1, 2010, the Department processed over 6,100 purchase orders for a total value of $678.8 million and 74 construction and Architectural & Engineering professional services contracts were awarded totaling over $41.0 million.

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Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		62.00		**60.00**		(2.00)
Personnel Expenses	$	4,866,374	$	**4,666,659**	$	(199,715)
Non-Personnel Expenses		23,181,447		**22,858,839**		(322,608)
Total Department Expenses	**$**	**28,047,821**	**$**	**27,525,498**	**$**	**(522,323)**
Total Department Revenue	**$**	**24,577,413**	**$**	**24,566,971**	**$**	**(10,442)**

General Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Purchasing & Contracting	$	4,267,264	$	**3,665,027**	$	(602,237)
Total	**$**	**4,267,264**	**$**	**3,665,027**	**$**	**(602,237)**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Purchasing & Contracting	40.00	**37.00**	(3.00)
Total	**40.00**	**37.00**	**(3.00)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$	33,298	$	–
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00		–		(90,356)
Total	**0.00**	**$**	**33,298**	**$**	**(90,356)**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
PERSONNEL						
Salaries and Wages	$	2,290,633	$	**1,930,484**	$	(360,149)
Fringe Benefits		1,246,742		**1,347,981**		101,239
PERSONNEL SUBTOTAL	**$**	**3,537,375**	**$**	**3,278,465**	**$**	**(258,910)**
NON-PERSONNEL						
Supplies	$	57,048	$	**51,399**	$	(5,649)
Contracts		211,173		**144,277**		(66,896)
Information Technology		344,689		**159,215**		(185,474)
Energy and Utilities		5,371		**5,371**		–
Other		95,362		**26,300**		(69,062)
Capital Expenditures		16,246		**–**		(16,246)
NON-PERSONNEL SUBTOTAL	**$**	**729,889**	**$**	**386,562**	**$**	**(343,327)**
Total	**$**	**4,267,264**	**$**	**3,665,027**	**$**	**(602,237)**

Purchasing & Contracting

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Charges for Current Services	$ 616,850	$ **636,500**	$ 19,650
Other Revenue	180,006	**70,000**	(110,006)
Total	**$ 796,856**	**$ 706,500**	**$ (90,356)**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
20000012	1105	Administrative Aide 1	2.00	**2.00**	$36,962 -	$44,533	$ 81,865
20000024	1107	Administrative Aide 2	2.00	**2.00**	42,578 -	51,334	48,836
20000071	1153A	Assistant Engineer-Civil	0.00	**1.00**	57,866 -	69,722	67,249
20000070	1153	Assistant Engineer-Civil	1.00	**0.00**	57,866 -	69,722	–
20000143	1221	Associate Engineer-Civil	2.00	**0.00**	66,622 -	80,454	–
20000145	1221B	Associate Engineer-Civil	0.00	**2.00**	66,622 -	80,454	145,065
20000119	1218	Associate Management Analyst	5.00	**5.00**	54,059 -	65,333	246,505
20000539	1535	Clerical Assistant 2	1.00	**1.00**	29,931 -	36,067	31,926
20000545	1536	Contracts Processing Clerk	3.00	**3.00**	32,968 -	39,811	114,060
20001101	2132	Department Director	1.00	**1.00**	59,155 -	224,099	139,678
20000924	1876	Executive Secretary	1.00	**1.00**	43,555 -	52,666	51,349
20000293	1349	Information Systems Analyst 3	1.00	**1.00**	59,363 -	71,760	71,760
20000680	1648	Payroll Specialist 2	1.00	**1.00**	34,611 -	41,787	40,742
20000791	1783	Principal Procurement Specialist	3.00	**2.00**	59,363 -	71,864	137,978
20000227	1282	Procurement Specialist	7.00	**7.00**	49,109 -	59,488	344,361
20001222	2270	Program Manager	2.00	**1.00**	46,966 -	172,744	–
20000890	1855E	Senior Civil Engineer	0.00	**2.00**	76,794 -	92,851	164,538
20000885	1855	Senior Civil Engineer	2.00	**0.00**	76,794 -	92,851	–
20000927	1879	Senior Clerk/Typist	1.00	**1.00**	36,067 -	43,514	42,426
20000015	1106	Senior Management Analyst	1.00	**1.00**	59,363 -	71,760	67,813
20000879	1850	Senior Procurement Specialist	1.00	**1.00**	53,955 -	65,270	63,638
20000756	1746	Word Processing Operator	3.00	**2.00**	31,491 -	37,918	67,783
		Bilingual - Regular					2,912
Salaries and Wages Subtotal			**40.00**	**37.00**			**$ 1,930,484**
		Employee Offset Savings					$ 24,203
		Flexible Benefits					206,725
		Long-Term Disability					17,896
		Medicare					27,029
		Other Post-Employment Benefits					208,890
		Retirement ARC					655,596
		Retirement DROP					3,642
		Retirement Offset Contribution					61,139
		Risk Management Administration					32,340
		Supplemental Pension Savings Plan					75,734
		Unemployment Insurance					4,176
		Unused Sick Leave					1,589

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
		Workers' Compensation				29,022
Fringe Benefits Subtotal						**$ 1,347,981**
Total Personnel Expenses						**$ 3,278,465**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Contract Services	11.00	$ 964,424	$ 360,000
General Administration/Management	8.00	896,610	1,500
IT Non-Discretionary	0.00	159,215	–
PCard Program	2.00	194,678	70,000
Procurement	16.00	1,450,100	275,000
Total	**37.00**	**$ 3,665,027**	**$ 706,500**

Central Stores Fund

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Central Stores	$ 23,749,090	**$ 23,843,662**	$ 94,572
Purchasing & Contracting	31,467	**16,809**	(14,658)
Total	**$ 23,780,557**	**$ 23,860,471**	**$ 79,914**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Central Stores	22.00	**23.00**	1.00
Total	**22.00**	**23.00**	**1.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Central Stores Consolidation Transfer of 1.00 FTE Storekeeper 2 from the Fire-Rescue Department to Central Stores due to the consolidation of Central Stores.	1.00	$ 79,914	$ 79,914
Non-Personnel Expenditures Adjustment Adjustment reflects addition of non-personnel expenditures to balance revenue and expenditures.	0.00	74,391	–
Total	**1.00**	**$ 154,305**	**$ 79,914**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
PERSONNEL			
Salaries and Wages	$ 802,301	**$ 760,903**	$ (41,398)
Fringe Benefits	526,698	**627,291**	100,593
PERSONNEL SUBTOTAL	**$ 1,328,999**	**$ 1,388,194**	**$ 59,195**

Purchasing & Contracting

Expenditures by Category *(Cont'd)*

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
NON-PERSONNEL			
Supplies	$ 21,997,000	**$ 22,071,391**	$ 74,391
Contracts	249,497	**257,111**	7,614
Information Technology	102,424	**50,022**	(52,402)
Energy and Utilities	96,401	**85,555**	(10,846)
Other	6,236	**8,198**	1,962
NON-PERSONNEL SUBTOTAL	**$ 22,451,558**	**$ 22,472,277**	**$ 20,719**
Total	**$ 23,780,557**	**$ 23,860,471**	**$ 79,914**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Charges for Current Services	$ 23,675,557	**$ 23,755,471**	$ 79,914
Other Revenue	105,000	**105,000**	–
Total	**$ 23,780,557**	**$ 23,860,471**	**$ 79,914**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000011	1104	Account Clerk	2.00	**2.00**	$31,491 - $37,918	$ 73,940
20000171	1236	Auto Messenger 1	1.00	**1.00**	26,208 - 31,491	27,844
20000110	1194	Auto Messenger 2	6.00	**6.00**	29,931 - 36,067	210,990
20000539	1535	Clerical Assistant 2	2.00	**2.00**	29,931 - 36,067	63,299
20000227	1282	Procurement Specialist	1.00	**1.00**	49,109 - 59,488	–
20000927	1879	Senior Clerk/Typist	1.00	**1.00**	36,067 - 43,514	–
20000951	1899A	Stock Clerk	0.00	**1.00**	30,056 - 36,275	35,368
20000950	1899	Stock Clerk	5.00	**4.00**	30,056 - 36,275	106,104
20000955	1902	Storekeeper 1	1.00	**1.00**	34,611 - 41,517	40,479
20000956	1903	Storekeeper 2	1.00	**2.00**	37,835 - 45,718	86,197
20000953	1901	Storekeeper 3	1.00	**1.00**	39,811 - 47,882	45,249
20000538	1533	Stores Operations Supervisor	1.00	**1.00**	45,573 - 55,078	53,701
		Bilingual - Regular				1,456
		Overtime Budgeted				16,276
Salaries and Wages Subtotal			**22.00**	**23.00**		**$ 760,903**
		Employee Offset Savings				$ 7,639
		Flexible Benefits				121,500
		Long-Term Disability				6,877
		Medicare				9,671
		Other Post-Employment Benefits				126,624
		Retirement ARC				255,298
		Retirement DROP				1,100
		Retirement Offset Contribution				25,958
		Risk Management Administration				19,600
		Supplemental Pension Savings Plan				22,194
		Unemployment Insurance				1,605

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
		Unused Sick Leave				610
		Workers' Compensation				28,615
Fringe Benefits Subtotal						**$ 627,291**
Total Personnel Expenses						**$ 1,388,194**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
General Administration/Management	0.00	$ 129,271	$ –
IT Non-Discretionary	0.00	50,022	–
Inventory Purchases	0.00	22,041,906	21,841,382
Mail Center Operations	8.00	491,462	421,319
Storeroom Operations	11.00	799,598	547,414
Stores Accounting	4.00	348,212	1,050,356
Total	**23.00**	**$ 23,860,471**	**$ 23,860,471**

Purchasing & Contracting

Revenue and Expense Statement (Non–General Fund)

Central Stores Fund		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	777,443	$	28,589
TOTAL BALANCE AND RESERVES	**$**	**777,443**	**$**	**28,589**
REVENUE				
Interoffice Mail Delivery	$	371,319	$	371,319
Reimbursed Material		21,841,382		21,841,382
Reimbursed Material Surcharge		1,462,856		1,462,856
Reimbursement Between Funds		–		79,914
Surplus Property Sales		30,000		30,000
Surplus Property Sales Surcharge		75,000		75,000
TOTAL REVENUE	**$**	**23,780,557**	**$**	**23,860,471**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**24,558,000**	**$**	**23,889,060**
OPERATING EXPENSE				
Inventory Purchases	$	21,967,515	$	22,041,906
Personnel and Non-Personal Expense		1,813,042		1,818,565
TOTAL OPERATING EXPENSE	**$**	**23,780,557**	**$**	**23,860,471**
TOTAL EXPENSE	**$**	**23,780,557**	**$**	**23,860,471**
BALANCE	**$**	**777,443**	**$**	**28,589**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**24,558,000**	**$**	**23,889,060**

* At the time of publication, audited financial statements for Fiscal Year 2010 were not available. Therefore, the Fiscal Year 2010 column reflects final budget amounts from the Fiscal Year 2010 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Office of the Chief Financial Officer

Group Description

The Office of the Chief Financial Officer (CFO) group oversees all of the City's financial activities. The following departments report to the Chief Financial Officer: The Office of the Chief Financial Officer, City Comptroller, City Treasurer, Debt Management, Financial Management, Risk Management, and OneSD Support.

The departments reporting to the Office of the Chief Financial Officer provide the following core financial functions for the City: Maintaining the financial records for the City; developing the City's financial statements; preparing annual budgets and long-range financial plans; developing debt financing proposals for borrowing funds; managing the City's investments, collecting and tracking the City's revenues as part of the comprehensive City Treasury functions, and supporting the new enterprise resource planning system.

Mission

To provide the City of San Diego the highest quality of public services in the areas of financial management, budgeting, fiscal planning, financial reporting, and enterprise resource planning support to ensure financial integrity, maintain public interest, and promote accountability in government

Budget Department	Positions	Personnel Expenses	Non - Personnel Expenses	Total Expenses
City Comptroller	81.00	$ 9,122,813	$ 957,237	$ 10,080,050
City Treasurer	110.63	9,738,628	8,333,260	18,071,888
Citywide Program Expenditures	–	–	40,689,835	40,689,835
Debt Management	18.00	2,042,683	187,976	2,230,659
Financial Management	31.12	3,702,882	512,799	4,215,681
General Fund Appropriated Reserve	–	–	4,101,681	4,101,681
Office of the Chief Financial Officer	3.00	497,747	415,886	913,633
OneSD Support	19.00	2,590,420	14,694,243	17,284,663
Risk Management	80.16	7,049,317	2,616,730	9,666,047
Total	**342.91**	**$ 34,744,490**	**$ 72,509,647**	**$ 107,254,137**



Department Description

The City Comptroller's Department performs accounting services for the City and is divided into five functional areas: Payroll & Disbursements; General Accounting & Grants Management; Capital Projects & Fixed Assets; Redevelopment, Enterprise Operations & City Debt Accounting; Financial Reporting; and Internal Controls. These service functions are in alignment with the City's core vision and values and also serve to provide financial oversight and regular fiscal analysis supporting the City's operational management and legislative functions.

The Department's mission is:

> ***To provide timely and accurate financial information and services to the public, City management, and elected officials in order to effectively manage public resources***

Goals and Objectives

Goals and objectives have been reprinted here as they were adopted in the Fiscal Year 2010 budget. They will be revisited during Fiscal Year 2012.

Goal 1: Provide high quality financial reports in a timely manner
The Department will move toward accomplishing this goal by focusing on the following objective.

- Continue to develop centralized and standardized processes related to financial reporting

Goal 2: Engage in continuous improvement of the City's internal controls over financial operations
A strong internal control system over financial operations of the City is essential to achieving management's objective of delivering timely, accurate financial information and ensuring compliance with laws, rules, professional standards, and regulations. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Assess material significance of business processes
- Maintain currency of documentation on business processes
- Encourage active participation and ownership of internal control processes

City Comptroller

Goal 3: Provide high quality customer service

The Department will move toward accomplishing this goal by focusing on the following objective.

- Create and maintain a high level of customer service

Goal 4: Hire, retain, and develop skilled employees

The Department will move toward accomplishing this goal by focusing on the following objective.

- Effectively monitor employee performance

Goal 5: Develop and retain a trained and skilled professional workforce

The Department will move toward accomplishing this goal by focusing on the following objective.

- Promote training and professional development

Goal 6: Promote the highest ethical standards and behavior among employees

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Provide training to staff and management
- Conduct management review of the City's ethical standards with staff

Service Efforts and Accomplishments

In addition to providing the accounting functions for the City of San Diego, the Office of the City Comptroller Department has completed several significant projects. Fiscal Year 2010 marked the first time since Fiscal Year 2003 that the City completed its Comprehensive Annual Financial Report (CAFR) and annual audit within the timeframe outlined by Government Finance Officers Association for excellent financial reporting compliance. Substantial progress was made in developing and implementing a comprehensive internal controls map and implementation plan for the City. The Securities and Exchange Commission Monitor, which was assigned to the City following the Kroll report, completed his work with the City and issued a final report indicating that remediation efforts completed by the City were substantially done. This ended the work of the SEC Monitor at the City of San Diego. The implementation of the new SAP Enterprise Resource Planning financial system went live in Fiscal Year 2010. This included modules for core Financial Accounting, Purchasing and Disbursements, Payroll, and Accounts Receivables. The new integrated financial system has now replaced all of the previous core independent financial software packages. The Office of the City Comptroller also reduced their staff by eleven employees or 12 percent due to budget reductions.

Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		92.00		**81.00**		(11.00)
Personnel Expenses	$	8,816,831	$	**9,122,813**	$	305,982
Non-Personnel Expenses		1,781,845		**957,237**		(824,608)
Total Department Expenses	**$**	**10,598,676**	**$**	**10,080,050**	**$**	**(518,626)**
Total Department Revenue	**$**	**2,723,824**	**$**	**2,541,760**	**$**	**(182,064)**

General Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Administration	$	3,202,848	$	**892,276**	$	(2,310,572)
Gov't Accounting Fin. Reporting and CAFR		2,658,759		**2,407,417**		(251,342)
Government Accounting & Grants		1,662,934		**2,427,178**		764,244
Proprietary & RDA		287,684		**1,689,213**		1,401,529
Systems Payments & Internal Controls		2,786,451		**2,663,966**		(122,485)
Total	**$**	**10,598,676**	**$**	**10,080,050**	**$**	**(518,626)**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Administration	3.00	**3.00**	0.00
Gov't Accounting Fin. Reporting and CAFR	25.00	**21.00**	(4.00)
Government Accounting & Grants	19.00	**20.00**	1.00
Proprietary & RDA	14.00	**14.00**	0.00
Systems Payments & Internal Controls	31.00	**23.00**	(8.00)
Total	**92.00**	**81.00**	**(11.00)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Addition of Information Technology Expendiures One-time increase of expenditures for the Simpler Financial contract granting access to the City's historical financial data for the Charter 39 report and other accounting projects.	0.00	$	51,000	$	–
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00		27,000		–
Total	**0.00**	**$**	**78,000**	**$**	**–**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
PERSONNEL						
Salaries and Wages	$	5,846,636	**$**	**5,399,539**	$	(447,097)
Fringe Benefits		2,970,195		**3,723,274**		753,079
PERSONNEL SUBTOTAL	**$**	**8,816,831**	**$**	**9,122,813**	**$**	**305,982**

City Comptroller

Expenditures by Category *(Cont'd)*

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
NON-PERSONNEL			
Supplies	$ 135,732	**$ 135,989**	$ 257
Contracts	532,506	**284,496**	(248,010)
Information Technology	1,030,192	**471,864**	(558,328)
Energy and Utilities	65,413	**51,957**	(13,456)
Other	10,930	**10,931**	1
Capital Expenditures	7,072	**2,000**	(5,072)
NON-PERSONNEL SUBTOTAL	**$ 1,781,845**	**$ 957,237**	**$ (824,608)**
Total	**$ 10,598,676**	**$ 10,080,050**	**$ (518,626)**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Charges for Current Services	$ 2,507,667	**$ 2,516,760**	$ 9,093
Other Revenue	216,157	**25,000**	(191,157)
Total	**$ 2,723,824**	**$ 2,541,760**	**$ (182,064)**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000010	1103	Account Audit Clerk	13.00	**7.00**	$33,114 - $39,832	$ 271,852
20000866	1842	Accountant 2	24.00	**21.00**	54,059 - 65,333	1,195,822
20000007	1100	Accountant 3	16.00	**13.00**	59,363 - 71,760	822,879
20000102	1183	Accountant 4	10.00	**13.00**	66,768 - 88,982	1,065,473
20000024	1107	Administrative Aide 2	2.00	**2.00**	42,578 - 51,334	98,802
20000539	1535	Clerical Assistant 2	1.00	**0.00**	29,931 - 36,067	–
20001105	2137	Comptroller	0.00	**1.00**	34,694 - 207,210	154,786
20001101	2132	Department Director	1.00	**0.00**	59,155 - 224,099	–
20000924	1876	Executive Secretary	1.00	**1.00**	43,555 - 52,666	51,349
20001172	2217	Financial Operations Manager	4.00	**4.00**	25,376 - 148,200	524,999
20000290	1348	Information Systems Analyst 2	1.00	**0.00**	54,059 - 65,333	–
20000645	1617	Micrographics Clerk	1.00	**0.00**	29,931 - 36,067	–
20000681	1649	Payroll Audit Specialist 2	5.00	**5.00**	39,686 - 48,069	231,427
20000936	1886	Payroll Audit Supervisor-Auditor	1.00	**1.00**	47,986 - 57,949	56,500
20001182	2228	Principal Accountant	8.00	**9.00**	19,323 - 151,840	798,971
20000054	1133	Senior Account Audit Clerk	3.00	**3.00**	37,877 - 45,677	87,700
20000927	1879	Senior Clerk/Typist	1.00	**1.00**	36,067 - 43,514	36,067
		Bilingual - Regular				2,912
Salaries and Wages Subtotal			**92.00**	**81.00**		**$ 5,399,539**
		Employee Offset Savings				$ 108,146
		Flexible Benefits				563,096
		Long-Term Disability				50,176
		Medicare				80,838
		Other Post-Employment Benefits				487,410
		Retiree Medical Trust				170

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
		Retirement 401 Plan					681
		Retirement ARC					1,953,216
		Retirement Offset Contribution					110,921
		Risk Management Administration					75,460
		Supplemental Pension Savings Plan					259,721
		Unemployment Insurance					11,719
		Unused Sick Leave					4,453
		Workers' Compensation					17,267
Fringe Benefits Subtotal						**$**	**3,723,274**
Total Personnel Expenses						**$**	**9,122,813**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Business-type Activities Accounting/ Reporting	9.00	$ 1,079,078	$ 1,846,148
CAFR	4.00	647,986	–
Capital & Fixed Assets Accounting/ Reporting	14.00	1,501,194	252,211
Debt Service Accounting/Reporting	6.00	740,404	156,699
Department Management	2.00	340,368	–
General Administration/Management	0.00	268,389	–
Governmental Accounting/ Reporting	11.00	1,392,033	286,702
Grant Accounting/Reporting	6.00	677,543	–
IT Non-Discretionary	0.00	447,864	–
Internal Control	3.00	157,087	–
Operations Support	21.00	2,193,313	–
Redevelopment Accounting/ Reporting	5.00	634,791	–
Total	**81.00**	**$ 10,080,050**	**$ 2,541,760**



Department Description

The Office of the City Treasurer is responsible for the receipt and custody of all citywide revenue including banking, tax administration, collection of delinquent accounts, and accounting for these funds. The City Treasurer is also responsible for the investment of all City operating and capital improvement funds totaling $2.13 billion in Fiscal Year 2009 and the reinvestment of debt proceeds of the City and its affiliated agencies. In addition, the City Treasurer serves as a member of the Funds Commission and trustee for the SPSP/401(k) Plans. The major programs of the Office of the City Treasurer are as follows:

Accounting

The Accounting Program is responsible for the administration of the City's accounts receivable; collecting fees, fines, permits, taxes, and other payments; processing Transient Occupancy Tax (TOT) and Tourism Marketing District (TMD) assessment returns and remittances; balancing and reporting all daily revenue transactions; accounting for daily cash deposits of City funds in various bank accounts; maintaining records for City investments; and accounting for investments in the Cemetery Perpetuity, Los Penasquitos Canyon Preserve, Jane Cameron and G.E. Peters, Effie Sergeant and Edwin A. Benjamin Memorial Trust Funds.

Business and Rental Unit Business Tax

The Business and Rental Unit Tax Program administers the collection of the City's Business Tax and Rental Unit Business Tax assessments and fees, compliance enforcement, collects Business Improvement District fees, and maintains the regulatory clearance review data for businesses operating within the City of San Diego.

Investments

In compliance with the City Treasurer's Investment Policy, the Investments Program manages the City's operating, capital improvement, and project financing funds in order to safely preserve principal, provide adequate liquidity, and earn a return comparable to performance benchmarks. The Investments Division manages the reinvestment of additional bond proceeds for the City, City agencies, and Joint Power Authorities. The Division provides cash management services including maintenance of banking relationships and reviewing new banking legislation. The Division also assists in the development and implementation of new payment and collection systems for the City

City Treasurer

which includes participating in the review, implementation, and monitoring of all electronic banking services, e-commerce systems, and third-party payment-processing services.

Revenue Audit & Appeals

The Revenue Audit & Appeals Division conducts audits of hotels, lessees, and franchisees to ensure revenues due to the City are remitted timely and accurately. The Division also administers appeal hearings conducted by the City Treasurer.

Revenue Collections

The Revenue Collections Division administers the Delinquent Accounts and Parking programs. The Delinquent Accounts Program is responsible for the administration and collection of delinquent accounts referred to the City Treasurer by other City departments and agencies. The Program also represents the City in small claims court actions on delinquent accounts. The Parking Administration section handles parking citation customer service functions, issues residential parking permits, and reviews and processes parking citation appeals. The Parking Meter Operations section collects parking meter coin and installs, maintains, and enforces City parking meters.

The Department's mission is:

> ***To receive, safeguard, and efficiently manage public funds while providing the highest level of customer service***

Goals and Objectives

Goals and objectives have been reprinted here as they were adopted in the Fiscal Year 2010 budget. They will be revisited during Fiscal Year 2012.

Goal 1: Safeguard all City monies through the use of strong internal controls

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Continue to ensure safe and secure working facilities
- Maintain a secure data environment that safeguards information collected by the Department
- Effectively manage banking services to safeguard City assets
- Properly account for all City revenue
- Effectively manage City investments

Goal 2: Engage in continuous improvement to effectively manage resources

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Continuously evaluate business processes to identify areas for improvement
- Utilize technology to continue enhancing the services provided

Goal 3: Stay current and in compliance with laws and regulations that pertain to treasury services

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Ensure compliance with legal and regulatory requirements
- Provide training, educational and networking opportunities to ensure that employees are aware of changes to applicable laws and regulations
- Maintain compliance with internal and external audit reviews
- Effectively perform revenue auditing in order to maintain compliance
- Effectively administer all City taxes to ensure tax compliance

Goal 4: Provide world-class customer service to both internal and external customers

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Assist the public in understanding the services that the Department provides
- Effectively provide accurate and timely information to customers and stakeholders

Goal 5: Foster and promote a supportive, collaborative, and integrated work environment through a trained and skilled workforce

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Provide necessary equipment, training, and resources to support employees
- Create an environment where employees are celebrated and recognized for outstanding performance

Goal 6: Promote the highest ethical standards and behavior among employees

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Offer training to management and staff on ethical standards
- Conduct management review of standards and ethical practices with staff on a regular basis

Goal 7: Prudently invest and manage the City's cash investment portfolio pursuant to the State of California Government Code

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Fully comply with City's Investment Policy
- Preserve principal, ensure liquidity, and achieve a reasonable yield for the City's Pooled Investment Fund
- Annually update the City's Investment Policy to reflect new legislative changes and prudent investment practices

Service Efforts and Accomplishments

Accounting

As part of the OneSD Project Team, Accounting staff successfully implemented the City's new deposit process. As part of this process, the Accounting Program can more efficiently record over $1.4 billion in citywide deposits.

In March 2010, the Accounting Program began administering the City's new accounts receivable process: maintaining master data, applying payments, and managing exception items. Additionally, all accounts receivable payments as well as mail-in parking payments will go through remittance processing further streamlining the City's payment processes.

The Accounting Program is implementing a new online Transient Occupancy Tax (TOT)/Tourism Marketing District (TMD) payment application allowing hotel and seasonal operators to pay via the web. This new online payment application will create efficiencies and improve customer service by providing an additional payment option. In Fiscal Year 2009, the Accounting Program processed $142.0 million in TOT/TMD payments.

Administration

In Fiscal Year 2009, the Office of the City Treasurer's Information Technology (IT) staff redesigned the Department's website improving customer access to Treasury data and services. In Fiscal Year 2010, the IT Manager led the OneSD Accounts Receivable (AR) Team and successfully implemented the project on time and within budget. This phase of AR created the framework for integration of all future citywide billing processes into the Enterprise Resource Planning platform.

Business and Rental Unit Business Tax

The Business Tax Program is in the process of developing an online Business Tax application that will allow business owners to register and pay for a Business Tax Certificate online. This new application is expected to be implemented by the end of the fiscal year.

The Business Tax Program is leading an efficiency study that will make recommendations to streamline the City's business regulatory and taxation process. The overall objective of this study is to eliminate redundancy, optimize regulatory and tax revenue collection, and improve overall service to our business community.

City Treasurer

In Fiscal Year 2009, the Business Tax Program processed 17,606 Business Tax applications and 154,809 Business Tax renewals and answered 65,800 business tax related calls.

Investments

In Fiscal Year 2009, the Investments Division invested approximately $2.13 billion in Department operating and capital improvement funds, reinvested $512.0 million in department debt proceeds, and realized $79.1 million in interest earnings on the City's Pooled Investment Portfolio. In June 2009, the liquidity portfolio reported an earned income yield of 1.90 percent, and the core portfolio yielded 4.55 percent. In addition, the Investments Division's recommendation on the maturity structure of the Fiscal Year 2010 Tax and Revenue Anticipation Notes resulted in a cost savings for the City's General Fund.

In its role as a fiduciary charged with the prudent investment of City funds, the Investments Division continued to work to ensure that exemplary internal controls and safeguards were in place. As required by Government Code, the City Treasurer's 2009 Investment Policy was presented to and accepted by the City Council in November 2009.

In Fiscal Year 2009, the Investments webpage became available to the public providing easy access to the Investment Policy, monthly and quarterly reports, and other investment results. Bylaws for the City Treasurer's Investment Advisory Committee (IAC) were drafted for adoption at the April 2010 IAC meeting.

Revenue Audit and Appeals

In Fiscal Year 2009, 118 revenue audits (hotels, lessees, business taxes, and franchisees) were completed resulting in deficiencies of $1.2 million.

Revenue Collections

The Delinquent Accounts Program maintains a net collection rate of 87 percent on delinquent receivables. Due to the Program's aggressive stance on collections and resulting success, the Program is frequently contacted by other cities for assistance in establishing delinquent account collection programs.

In Fiscal Year 2009, the Delinquent Accounts Program collected $20.0 million in delinquent account revenue and responded to 163,068 customer calls.

Parking Administration enhanced the interactive phone system providing customers with additional automated information to answer a variety of general inquiries, to reduce wait time, and enhance overall customer service.

In addition, the Parking website (http://www.sandiego.gov/parking) now allows customers the option to file parking citation disputes on-line.

In Fiscal Year 2009, the Parking Administration Program processed 418,074 parking citations totaling $20.7 million in revenue, reviewed and processed 25,295 citation appeals, and assisted 82,355 parking customers over the phone.

The Revenue Collections Division is in the process of consolidating the Delinquent Accounts and Parking Administration lobby operations. This consolidation will allow customers to conduct business at one location and is expected to be completed by the end of the fiscal year.

In Fiscal Year 2009, the Parking Meter Operations Program collected 372,272 pounds of coin totaling $7.4 million in parking meter revenue.

Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		122.00		**110.63**		(11.37)
Personnel Expenses	$	9,805,326	$	**9,738,628**	$	(66,698)
Non-Personnel Expenses		8,061,417		**8,333,260**		271,843
Total Department Expenses	**$**	**17,866,743**	**$**	**18,071,888**	**$**	**205,145**
Total Department Revenue	**$**	**26,298,217**	**$**	**25,804,395**	**$**	**(493,822)**

General Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Administration	$	2,857,442	$	**3,051,729**	$	194,287
Revenue Collections		11,229,673		**10,957,399**		(272,274)
Treasury Operations		3,779,628		**4,062,760**		283,132
Total	**$**	**17,866,743**	**$**	**18,071,888**	**$**	**205,145**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Administration	19.25	**18.63**	(0.62)
Revenue Collections	69.00	**60.00**	(9.00)
Treasury Operations	33.75	**32.00**	(1.75)
Total	**122.00**	**110.63**	**(11.37)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$	1,459,220	$	–
Addition Administrative Aide II Addition of 1.00 Administrative Aide II to assist with increased compliance efforts, including business employee count verification and the addition of associated revenue.	1.00		81,480		642,710
Increase in Overtime Funding Increase in overtime expenditures to replace hourly funding.	0.00		77,000		–
Adjustment to Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.63		16,263		–
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00		–		247,816
Support for Safety and Maintenance of Visitor-Related Facilities Support to reimburse the General Fund for expenditures associated with the safety and maintenance of visitor-related facilities.	0.00		–		23,644
Total	**1.63**	**$**	**1,633,963**	**$**	**914,170**

City Treasurer

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
PERSONNEL			
Salaries and Wages	$ 6,262,462	$ **5,691,440**	$ (571,022)
Fringe Benefits	3,542,864	**4,047,188**	504,324
PERSONNEL SUBTOTAL	**$ 9,805,326**	**$ 9,738,628**	**$ (66,698)**
NON-PERSONNEL			
Supplies	$ 455,335	$ **390,685**	$ (64,650)
Contracts	1,997,403	**1,877,436**	(119,967)
Information Technology	2,138,987	**2,601,970**	462,983
Energy and Utilities	24,915	**21,913**	(3,002)
Other	3,437,256	**3,434,506**	(2,750)
Capital Expenditures	7,271	**6,750**	(521)
Debt	250	**–**	(250)
NON-PERSONNEL SUBTOTAL	**$ 8,061,417**	**$ 8,333,260**	**$ 271,843**
Total	**$ 17,866,743**	**$ 18,071,888**	**$ 205,145**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Licenses and Permits	$ 23,271,861	$ **22,570,778**	$ (701,083)
Fines, Forfeitures, and Penalties	1,835,000	**2,191,000**	356,000
Charges for Current Services	1,071,356	**1,042,617**	(28,739)
Other Revenue	120,000	**–**	(120,000)
Total	**$ 26,298,217**	**$ 25,804,395**	**$ (493,822)**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000011	1104	Account Clerk	4.00	**3.00**	$31,491 - $37,918	$ 35,832
20000866	1842	Accountant 2	3.00	**4.00**	54,059 - 65,333	243,188
20000007	1100	Accountant 3	4.00	**4.00**	59,363 - 71,760	205,787
20000102	1183	Accountant 4	1.00	**1.00**	66,768 - 88,982	80,891
20000024	1107	Administrative Aide 2	3.00	**4.00**	42,578 - 51,334	195,370
20001208	2256	Assistant Investment Officer	2.00	**2.00**	23,005 - 137,904	105,000
20000119	1218	Associate Management Analyst	2.00	**2.00**	54,059 - 65,333	124,688
20000266	1330	Cashier	2.00	**2.00**	31,491 - 37,918	73,940
20000539	1535	Clerical Assistant 2	15.00	**10.00**	29,931 - 36,067	350,568
20000540	1535A	Clerical Assistant 2	0.00	**1.00**	29,931 - 36,067	35,165
20000268	1331A	Collections Investigator 1	0.00	**2.00**	40,186 - 48,526	94,626
20000267	1331	Collections Investigator 1	21.00	**17.00**	40,186 - 48,526	797,030
20000269	1332	Collections Investigator 2	4.00	**3.00**	45,198 - 54,558	159,582
20000270	1333	Collections Investigator 3	5.00	**4.00**	49,712 - 60,070	234,272
20000287	1344	Collections Manager	1.00	**1.00**	66,768 - 80,891	–
20001168	2214	Deputy Director	1.00	**1.00**	46,966 - 172,744	133,850
20000924	1876	Executive Secretary	1.00	**1.00**	43,555 - 52,666	49,769
20000461	1465	Field Representative	1.00	**0.00**	32,323 - 38,917	–
20001172	2217	Financial Operations Manager	1.00	**1.00**	25,376 - 148,200	104,762

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000290	1348	Information Systems Analyst 2	1.00	**1.00**	54,059 - 65,333	63,373
20000998	1926	Information Systems Analyst 4	1.00	**0.00**	66,768 - 80,891	–
20000377	1401	Information Systems Technician	1.00	**1.00**	42,578 - 51,334	50,051
20001194	2241	Investment Officer	1.00	**1.00**	34,694 - 207,210	135,801
90001073	2103	Management Intern - Hourly	0.00	**0.63**	24,274 - 29,203	15,292
20000678	1646	Parking Meter Supervisor	1.00	**1.00**	47,341 - 56,597	55,182
20000674	1641	Parking Meter Technician	8.00	**8.00**	41,330 - 49,400	387,290
20001182	2228	Principal Accountant	2.00	**2.00**	19,323 - 151,840	185,301
20000741	1726	Principal Clerk	1.00	**1.00**	43,555 - 52,666	48,211
20001222	2270	Program Manager	2.00	**2.00**	46,966 - 172,744	198,218
20000783	1776	Public Information Clerk	17.00	**16.00**	31,491 - 37,918	579,461
20000869	1844	Senior Account Clerk	5.00	**4.00**	36,067 - 43,514	164,775
20000864	1840	Senior Cashier	1.00	**0.00**	36,067 - 43,514	–
20000927	1879	Senior Clerk/Typist	4.00	**4.00**	36,067 - 43,514	165,789
20000015	1106	Senior Management Analyst	3.00	**3.00**	59,363 - 71,760	207,734
20000827	1803	Senior Parking Meter Technician	1.00	**1.00**	43,472 - 51,792	51,792
20000970	1917	Supervising Management Analyst	1.00	**1.00**	66,768 - 80,891	78,464
20001148	2190	Treasurer	1.00	**1.00**	31,741 - 173,971	140,649
		Bilingual - Regular				30,576
		Overtime Budgeted				109,161
Salaries and Wages Subtotal			**122.00**	**110.63**		**$ 5,691,440**
		Employee Offset Savings				$ 76,758
		Flexible Benefits				667,435
		Long-Term Disability				50,676
		Medicare				75,565
		Other Post-Employment Benefits				658,318
		Retiree Medical Trust				148
		Retirement 401 Plan				590
		Retirement ARC				1,863,343
		Retirement DROP				9,982
		Retirement Offset Contribution				138,567
		Risk Management Administration				101,896
		Supplemental Pension Savings Plan				203,845
		Unemployment Insurance				11,818
		Unused Sick Leave				4,440
		Workers' Compensation				183,807
Fringe Benefits Subtotal						**$ 4,047,188**
Total Personnel Expenses						**$ 9,738,628**

City Treasurer

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
Business & Rental Unit Tax	19.50	$	1,811,891	$	12,365,778
Consolidated Payments Processing	5.00		486,674		–
Delinquent Accounts	30.50		2,808,473		2,100,000
Department Management	8.00		982,373		–
General Administration/Management	0.63		210,687		–
IT Non-Discretionary	0.00		2,343,435		–
Investments	4.00		1,066,137		239,617
Parking Administration	14.00		1,393,553		955,000
Parking Meter Operations	10.50		4,895,587		9,500,000
Revenue Audit and Appeals	6.00		713,167		515,000
Treasury Accounting	12.50		1,359,911		129,000
Total	**110.63**	**$**	**18,071,888**	**$**	**25,804,395**



Department Description

The Citywide Program Expenditures budget is comprised of various programs and activities that provide benefits and services citywide. The General Fund portion of programs or activities whose funding is divided among the General Fund and the Non-General funds and/or programs or activities that are generally not attributable to any one City department are allocated in this budget. The Citywide Program Expenditure budget is administered by the Financial Management Department with input from responsible departments throughout the City.

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Department Summary

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Positions	0.00	**0.00**	0.00
Personnel Expenses	$ –	**$ –**	$ –
Non-Personnel Expenses	52,921,079	**40,689,835**	(12,231,244)
Total Department Expenses	**$ 52,921,079**	**$ 40,689,835**	**$ (12,231,244)**
Total Department Revenue	**$ –**	**$ –**	**$ –**

General Fund

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Assessments to Public Property	$ 450,235	**$ 450,235**	$ –
Citywide Elections	2,000,000	**200,000**	(1,800,000)
Corporate Master Lease Rent	9,350,765	**9,412,093**	61,328
Employee Personal Property Claims	5,000	**5,000**	–
Insurance	1,358,129	**1,338,682**	(19,447)
Memberships	630,000	**630,000**	–
Preservation of Benefits	1,425,000	**1,500,000**	75,000
Property Tax Administration	4,639,984	**4,702,711**	62,727
Public Liab. Claims Transfer-Claims Fund	18,000,000	**15,106,208**	(2,893,792)
Public Liab. Claims Transfer-Reserves	7,071,350	**–**	(7,071,350)
Special Consulting Services	1,350,000	**2,250,000**	900,000
TRANS Interest Expense-Transfer Fund	1,326,331	**1,444,151**	117,820
Transfer to Park Improvement Funds	5,036,208	**3,372,678**	(1,663,530)
Transportation Subsidy	278,077	**278,077**	–
Total	**$ 52,921,079**	**$ 40,689,835**	**$ (12,231,244)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Increase to Property Tax Administration Addition to fund the anticipated expenses related to Property Tax Administration.	0.00	$ 4,702,711	$ –
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	1,750,000	–
Addition of Redistricting Expenditures Addition of one-time expenses associated with anticipated costs for the reevaluation of Council Districts.	0.00	500,000	–
Addition of Funding for City Elections Funding allocated for City Council Elections in Fiscal Year 2011.	0.00	200,000	–
Addition of Interest Expenditures Adjustment to prior year TRANS interest expenditure for Fiscal Year 2011.	0.00	117,820	–

Citywide Program Expenditures

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Preservation of Benefits Adjustment Increase covers expenditures related to compliance with the Internal Revenue Service to maintain the preservation of retiree benefits of San Diego City Employees' Retirement System plan members.	0.00	75,000	–
Adjustment to Mission Bay and Regional Park Improvement Funds Adjustment to the expenditure transfer to the improvement funds based on projected Mission Bay rent and concession revenues per the Mission Bay Ordinance.	0.00	(1,663,530)	–
Reduction of Public Liability Fund Transfer Reduction of the Public Liability Fund transfer amount to the General Fund.	0.00	(2,893,792)	–
Total	**0.00**	**$ 2,788,209**	**$ –**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
NON-PERSONNEL			
Contracts	$ 19,611,955	**$ 18,816,074**	$ (795,881)
Energy and Utilities	–	**489**	489
Other	33,309,124	**21,873,272**	(11,435,852)
NON-PERSONNEL SUBTOTAL	**$ 52,921,079**	**$ 40,689,835**	**$ (12,231,244)**
Total	**$ 52,921,079**	**$ 40,689,835**	**$ (12,231,244)**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Assesments to Public Property	0.00	$ 450,235	$ –
Citywide Elections	0.00	200,000	–
Contract Services	0.00	2,250,000	–
Employee Claims	0.00	5,000	–
General Fund Rents	0.00	9,412,093	–
Insurance	0.00	1,338,682	–
Memberships	0.00	630,000	–
Park Improvement Funds	0.00	3,372,678	–
Preservation of Benefits	0.00	1,500,000	–
Property Tax Administration	0.00	4,702,711	–
Public Liability Fund Transfers	0.00	15,106,208	–
TRANS	0.00	1,444,151	–
Transportation Subsidy	0.00	278,077	–
Total	**0.00**	**$ 40,689,835**	**$ –**



Department Description

Debt Management conducts planning, structuring, and issuance activities for short-term and long-term financing to meet the City's cash flow needs and to provide funds for capital projects, equipment, and vehicles. In addition, the Department coordinates the Community Facilities District and 1913/1915 Act Assessment District formation procedures and related conduit bond issuances to fund public infrastructure projects. The Department monitors outstanding debt issuances for refunding opportunities and performs, coordinates, and monitors certain post-issuance administrative functions. With respect to the latter, Debt Management works with the Office of the City Attorney, outside counsel, and other departments to administer debt service payments; monitor the City's compliance with existing bond covenants; coordinate the filing of annual continuing disclosure reports; and respond to requests for information related to outstanding bonds.

Debt Management performs financial analyses for the Mayor and City departments. The Department also works with the Public Utilities Department to develop financial plans and identify infrastructure funding based on the public utilities' rate analyses, projections, and federal, State, and local mandates. Debt Management is organized into the following functions:

Citywide Contractual Services

Citywide Contractual Services provides funds for consulting contracts including financial advisory and special tax consultant contracts and for services relating to a wide range of financing issues.

Enterprise Fund Financing and Administration

Enterprise Fund Financing and Administration coordinates the structuring and issuance of bond financings for City capital projects funded and secured by the City's enterprise funds and performs or coordinates certain post-debt issuance administrative functions including continuing disclosure annual report filings.

General Fund Financing and Administration

General Fund Financing and Administration coordinates the structuring and issuance of bond financing for City capital projects funded and secured by the City's General Fund, notes financings to meet General Fund cash flow

Debt Management

needs, and performs or coordinates certain post-debt issuance administrative functions including continuing disclosure annual report filings.

Special Districts Financing and Administration

Special Districts Financing and Administration coordinates Community Facilities District and 1913/1915 Act Assessment District formation procedures and related bond issuances, and performs or coordinates certain post-debt issuance administrative functions including the calculation and enrollment of special taxes and assessments and continuing disclosure annual report filings.

The Department's mission is:

> ***To provide a comprehensive and innovative debt management administration to meet the financing needs of the City in a cost-effective manner taking into account City priorities as well as legal, financial, and structuring considerations***

Goals and Objectives

Goals and objectives have been reprinted here as they were adopted in the Fiscal Year 2010 budget. They will be revisited during Fiscal Year 2012.

Goal 1: Offer innovative financial products to effectuate the City's capital financing plan

Offering innovative financial products as part of the City's capital plan will enable the City to pay for much needed capital projects. The Department will move toward enhancing its accomplishment of this goal by focusing on the following objectives.

- Implement and execute financings for capital needs on a timely basis
- Ensure financings implemented are cost-effective

Goal 2: Implement the use of best practices

Use of best practices is vital in improving and maintaining the efficiency and effectiveness of any organization. The Department will move toward enhancing its accomplishment of this goal by focusing on the following objectives.

- Maintain efficiency and accuracy of Department operations
- Enhance document retention and access practices
- Establish and regularly update the City investor webpage

Goal 3: Manage post-issuance compliance

Post-issuance compliance is an important process necessary to maintaining the tax exemption of interest on outstanding obligations and in ensuring the City's compliance with federal securities laws. The Department will move toward enhancing its accomplishment of this goal by focusing on the following objectives.

- Optimize returns from bond funds
- Perform regular financial reporting for all stakeholders
- Ensure that the compliance monitoring process is efficient and effective

Goal 4: Adhere to best practices as it relates to disclosure

Enhanced disclosure practices improve the process of providing timely and accurate financial reporting to stakeholders. The Department will move toward enhancing its accomplishment of this goal by focusing on the following objective.

- Implement and execute financings that adhere to the City's disclosure practices

Goal 5: Promote the highest ethical standards and behavior among employees

Promote and enforce the City's ethical practices to ensure integrity, accountability, service, team support, openness, and diversity in the Department. The Department will move toward enhancing its accomplishment of this goal by focusing on the following objectives.

- Offer training to management and staff on ethical standards
- Management review of standards and ethical practices with staff on a regular basis

Goal 6: Hire, retain, and develop skilled employees

Developing and retaining a trained and skilled workforce is essential to the success of the Department. Ensuring that our employees are trained and have access to the necessary resources will create a higher performing organization that operates more efficiently and effectively. The Department will move toward enhancing its accomplishment of this goal by focusing on the following objectives.

- Promote and develop excellence and high caliber in the Department
- Ensure knowledge transfer occurs to develop bench strength

Service Efforts and Accomplishments

Following are the service efforts and accomplishments of the Debt Management Department in Fiscal Year 2010:

General Fund

In July 2010, Debt Management conducted the public offering of $163.2 million of Tax and Revenue Anticipation Notes to fund Fiscal Year 2011 General Fund cash flow needs.

In June 2010, Debt Management facilitated a modification of the outstanding McGuigan Settlement repayment terms. The modification, through the sale and transfer of the settlement to a third party investor, allowed for an early pay down of the outstanding judgment amount to the Pension System and budgetary relief in Fiscal Year 2011.

The Department also conducted the issuance of the Master Refunding Lease Revenue Bonds, Series 2010A in May 2010. The Master Refunding Bonds, in an amount of $167.6 million, included the repayment of the privately placed short term Deferred Capital Improvements Lease Revenue Bonds, Series 2009A, and the economic refundings of the Taxable Lease Revenue Bonds, Series 1996A (San Diego Jack Murphy Stadium) and the Balboa Park/Mission Bay Park Refunding Certificates of Participation, Series 1996B. The average annual General Fund debt service savings generated from the economic refundings was approximately $1.3 million.

In November 2009, Debt Management coordinated the City's participation in the Proposition 1A Securitization Program, which replaced $35.8 million of property tax revenues that were required to be loaned to the State as part of the State's budget actions for Fiscal Year 2010. Participation in the Program ensured that no negative fiscal impacts resulted from the State's action.

Public Utilities

As a continuation of the 2009 financing plans adopted for the Water and Wastewater Utilities, economic refundings were implemented for each of the Utilities in 2010. Debt Management completed an economic refunding of the remaining Certificates of Undivided Interest, Series 1998 with the issuance of the Water Revenue Bonds, Refunding Series 2010A in June 2010. The par amount of the refunding bonds was $123.1 million which generated 3.13 percent in net present value savings. The refunding bonds lowered the debt service payments paid by the Water Utility by $26.0 million over the remaining life of the outstanding bonds that were refunded.

In April 2010, Debt Management also completed the economic refunding of certain outstanding Senior Sewer Revenue Bonds. The $161.9 million in Sewer Refunding Bonds, Series 2010A, generated a net present value savings rate of 4.87 percent or approximately $25.6 million in gross savings over the remaining life of the outstanding bonds that were refunded.

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Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		21.00		**18.00**		(3.00)
Personnel Expenses	$	2,224,292	$	**2,042,683**	$	(181,609)
Non-Personnel Expenses		407,800		**187,976**		(219,824)
Total Department Expenses	**$**	**2,632,092**	**$**	**2,230,659**	**$**	**(401,433)**
Total Department Revenue	**$**	**1,137,885**	**$**	**1,008,057**	**$**	**(129,828)**

General Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Debt Management	$	2,632,092	$	**2,230,659**	$	(401,433)
Total	**$**	**2,632,092**	**$**	**2,230,659**	**$**	**(401,433)**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Debt Management	21.00	**18.00**	(3.00)
Total	**21.00**	**18.00**	**(3.00)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$	21,000	$	–
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00		–		(129,828)
Total	**0.00**	**$**	**21,000**	**$**	**(129,828)**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
PERSONNEL						
Salaries and Wages	$	1,498,456	**$**	**1,246,187**	$	(252,269)
Fringe Benefits		725,836		**796,496**		70,660
PERSONNEL SUBTOTAL	**$**	**2,224,292**	**$**	**2,042,683**	**$**	**(181,609)**
NON-PERSONNEL						
Supplies	$	24,595	**$**	**23,911**	$	(684)
Contracts		260,838		**64,727**		(196,111)
Information Technology		103,276		**81,846**		(21,430)
Energy and Utilities		15,977		**15,443**		(534)
Other		1,049		**1,049**		–
Capital Expenditures		2,065		**1,000**		(1,065)
NON-PERSONNEL SUBTOTAL	**$**	**407,800**	**$**	**187,976**	**$**	**(219,824)**
Total	**$**	**2,632,092**	**$**	**2,230,659**	**$**	**(401,433)**

Debt Management

Revenues by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Charges for Current Services	$	1,137,885	$	**1,008,057**	$	(129,828)
Total	**$**	**1,137,885**	**$**	**1,008,057**	**$**	**(129,828)**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range			Total
20000149	1222	Associate Economist	3.00	**3.00**	$54,059 -	$65,333	$	115,159
20000119	1218	Associate Management Analyst	2.00	**2.00**	54,059 -	65,333		117,665
20000539	1535	Clerical Assistant 2	1.00	**1.00**	29,931 -	36,067		35,165
20001101	2132	Department Director	1.00	**1.00**	59,155 -	224,099		149,999
20000924	1876	Executive Secretary	1.00	**0.00**	43,555 -	52,666		–
20001234	2282	Program Coordinator	10.00	**6.00**	23,005 -	137,904		501,793
20001222	2270	Program Manager	2.00	**2.00**	46,966 -	172,744		166,026
20000015	1106	Senior Management Analyst	0.00	**2.00**	59,363 -	71,760		118,726
20000756	1746	Word Processing Operator	1.00	**1.00**	31,491 -	37,918		36,970
		Overtime Budgeted						4,684
Salaries and Wages Subtotal			**21.00**	**18.00**			**$**	**1,246,187**
		Employee Offset Savings					$	29,005
		Flexible Benefits						112,123
		Long-Term Disability						11,289
		Medicare						15,582
		Other Post-Employment Benefits						107,610
		Retirement ARC						439,305
		Retirement Offset Contribution						17,962
		Risk Management Administration						16,660
		Supplemental Pension Savings Plan						38,125
		Unemployment Insurance						2,636
		Unused Sick Leave						1,003
		Workers' Compensation						5,196
Fringe Benefits Subtotal							**$**	**796,496**
Total Personnel Expenses							**$**	**2,042,683**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
Financing and Administration	18.00	$	2,148,813	$	1,008,057
IT Non-Discretionary	0.00		81,846		–
Total	**18.00**	**$**	**2,230,659**	**$**	**1,008,057**



Department Description

The Financial Management Department provides fiscal services to the Mayor and serves as an internal fiscal consultant to other City departments. Financial Management prepares the proposed and annual budgets in accordance with the City Charter each year. During the fiscal year, Financial Management monitors the City's expenditures and revenue receipts, oversees budget transfers and adjustments, and reviews requests for City Council and Mayoral Actions for both the operating budget and the Capital Improvements Program. In addition, the Department develops and updates the Mayor's Five-Year Financial Outlook.

Financial Management is organized into the following functions:

Budget Development and Public Budget Formulation

The Budget Development staff coordinates and manages the development and implementation of a responsible and balanced budget. The staff continuously works to streamline the year-long budget process by maintaining and improving budgeting system software (which includes the development of a new budgeting application known as Public Budget Formulation), working with City departments, seeking expenditure savings, and implementing Mayoral objectives.

Economic Analysis and Financial Planning

The Economic Analysis and Financial Planning staff develops and updates the Mayor's Five-Year Financial Outlook, seeks to identify new revenue sources, and forecasts revenues citywide. Revenue monitoring and forecasting are focused on the major revenue sources such as property tax, sales tax, and transient occupancy tax. This is achieved by reviewing current year and historical revenue receipts and factoring in economic trends.

Budget Monitoring

The Budget Monitoring staff monitors the City's annual operating budget. Quarterly reports are produced and presented to City Council to forecast year-end results and aid in adjusting the budget throughout the year to accommodate unforeseen changes in revenues and expenditures. The staff also develops and monitors monthly

Financial Management

budgets for each City department as a tool for benchmarking actual expenditures and revenues which supports departments in managing their budgets.

Capital Budget

The Capital Budget staff develops and monitors the City's Capital Improvements Program (CIP) Budget which supports construction projects such as the development of park land, installation of traffic signals, and the construction and remodeling of City facilities. In addition, requests for Council actions are reviewed for their CIP impact.

The Department's mission is:

> ***To develop and monitor the City's annual budget and comprehensive long-range financial forecast through a collective effort; to provide sound fiscal analysis of operating and capital revenues and expenditures; to provide superior customer service; and to adhere to the highest professional standards***

Goals and Objectives

Goals and objectives have been reprinted here as they were adopted in the Fiscal Year 2010 budget. They will be revisited during Fiscal Year 2012.

Goal 1: Produce a balanced annual budget

Having a balanced annual budget is mandated by City law. A budget is considered balanced when revenues and expenditures equal one another. The Department will accomplish this goal by focusing on the following objectives.

- Implement a more efficient budget development application
- Publish the City's Proposed and Annual Budget

Goal 2: Provide long-range fiscal planning

The purpose of long-range fiscal planning is to enable effective decision-making and identify the City's future fiscal requirements to support City services. The Department will accomplish this goal by focusing on the following objectives.

- Analyze actual revenue receipts and economic trends to forecast major revenues
- Forecast expenditure trends in City departments

Goal 3: Monitor spending citywide

Budget monitoring is an essential business practice to identify variances in the spending plan and to control overspending. The Department will accomplish this goal by focusing on the following objective.

- Adjust budgets throughout the year to accommodate unforeseen changes in revenues and expenditures

Goal 4: Provide superior customer service

Providing excellent customer service is a goal of every City department whether the customer is a resident, visitor, outside agency, or a City employee from another department. The Department will accomplish this goal by focusing on the following objectives.

- Provide internal training
- Provide accurate and timely fiscal analysis and review and consultation for Council and Mayoral actions

Goal 5: Build a sustainable organization through learning and continuous improvement

A key part of building a sustainable organization is to develop a trained workforce and high performing teams. Over the next one to two years, the Department will accomplish this goal by focusing on the following objective.

- Support professional growth and development

Goal 6: Promote the highest ethical standards

Adhering to a stringent ethical standard is the cornerstone of any governmental organization. City residents must be assured that their interests are always the primary concern of department staff. The Department will accomplish this goal by focusing on the following objectives.

- Provide ethics training for management and staff
- Management review of standards and ethical practices with staff on a regular basis

Service Efforts and Accomplishments

Budget Development

For Fiscal Year 2010, Financial Management developed a balanced budget of over $2.9 billion. In addition, Financial Management issued the Fiscal Year 2011-2015 Five-Year Financial Outlook which serves as a guide for long-range planning and provides the framework for the development of the annual budget. The Outlook incorporated a variety of economic assumptions and new expenditure requirements affecting the City's General Fund revenues and expenditures. The projected shortfall for Fiscal Year 2011 identified in the Outlook was $179.0 million.

In response to a $179.0 million shortfall projected for Fiscal Year 2011 in the Mayor's Five-Year Financial Outlook, a Fiscal Year 2010 Budget Amendment and Fiscal Year 2011 Proposed General Fund Budget Report was issued. The Report discussed the correction actions recommended to mitigate the projected deficit for Fiscal Year 2011 and proposed the Fiscal Year 2011 budget for General Fund operations.

Recognizing the need for an updated policy outlining the City's guidelines for budgetary decision making and setting standards for sound budgetary practices and fiscal performance, a City Budget Policy was developed, amending Council Policy 000-02, and approved by City Council on October 26, 2009. This policy serves to guide the creation of the City's budget and outline standards for revenue generation and execution of operating and capital budget expenditures as recommended by the Government Finance Officers Association and National Advisory Council on State and Local Budgeting.

Budget Monitoring

Beginning in Fiscal Year 2007, the Department has established monthly budgets for each of the City's budgeted departments to benchmark actual expenditures and revenues. In addition, the Department routinely compares actual results to projections and incorporates this data and accompanying relevant analysis into quarterly reports to the City Council. During the first quarterly review for Fiscal Year 2009, significant budgetary reductions were presented to City Council in order to reduce spending early in the fiscal year due to rapidly declining revenues resulting from the economic downturn. These and other adjustments throughout the year resulted in actual Fiscal Year 2009 expenditures and revenues that were within 3 percent of budget at year-end.

Fiscal Planning

Beginning in Fiscal Year 2007, the Department began developing the Mayor's Five-Year Financial Outlook. Since then, four new editions have been issued with the latest edition released in April 2010 covering Fiscal Years 2011 through 2015. The Department will continue to issue annual updated editions of the Financial Outlook at the beginning of each budget cycle to set the framework for the upcoming budget.

User Fees

In Fiscal Year 2009, the Department developed (and Council adopted) a comprehensive Citywide User Fee Policy which defined the method by which fees and charges are set and the extent to which they cover the cost of the services provided. The purpose of this policy is to provide guidelines for the review of City fees and to incorporate best practices to ensure that the City adequately recovers costs for services it provides to the public. Then beginning

Financial Management

Fiscal Year 2010, a master user fee schedule for all General Fund user fees was developed and posted online for the public. The Department will continue to monitor user fees and ensure appropriate cost recovery levels are met.

Public Budget Formulation

The City has partnered with SAP to develop and implement the Public Budget Formulation (PBF) module of SAP's Enterprise Resource Planning. This application has replaced the existing budget development tool - Financial Management Information System (FMIS) - and will be used to prepare all proposed and annual budgets beginning in Fiscal Year 2011. PBF is an integrated system that has allowed the City to move from disconnected data systems to a connected chain of functions and activities. This improved platform will enhance Financial Management's budget development, execution, and administration abilities.

Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		31.00		**31.12**		0.12
Personnel Expenses	$	3,280,191	$	**3,702,882**	$	422,691
Non-Personnel Expenses		508,088		**512,799**		4,711
Total Department Expenses	**$**	**3,788,279**	**$**	**4,215,681**	**$**	**427,402**
Total Department Revenue	**$**	**371,695**	**$**	**67,180**	**$**	**(304,515)**

General Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Financial Management	$	3,788,279	$	**4,215,681**	$	427,402
Total	**$**	**3,788,279**	**$**	**4,215,681**	**$**	**427,402**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Financial Management	31.00	**31.12**	0.12
Total	**31.00**	**31.12**	**0.12**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Adjustment to Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	1.12	$	28,913	$	–
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00		–		(145,867)
Total	**1.12**	**$**	**28,913**	**$**	**(145,867)**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
PERSONNEL						
Salaries and Wages	$	2,221,579	$	**2,277,305**	$	55,726
Fringe Benefits		1,058,612		**1,425,577**		366,965
PERSONNEL SUBTOTAL	**$**	**3,280,191**	**$**	**3,702,882**	**$**	**422,691**
NON-PERSONNEL						
Supplies	$	14,435	$	**14,435**	$	–
Contracts		139,923		**129,770**		(10,153)
Information Technology		322,731		**341,446**		18,715
Energy and Utilities		27,379		**23,528**		(3,851)
Other		3,620		**3,620**		–
NON-PERSONNEL SUBTOTAL	**$**	**508,088**	**$**	**512,799**	**$**	**4,711**
Total	**$**	**3,788,279**	**$**	**4,215,681**	**$**	**427,402**

Financial Management

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Charges for Current Services	$ 20,000	$ **20,000**	$ –
Other Revenue	127,888	**47,180**	(80,708)
Other Financial Sources (Uses)	223,807	**–**	(223,807)
Total	**$ 371,695**	**$ 67,180**	**$ (304,515)**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20001035	1965	Associate Budget Development Analyst	13.00	**12.00**	$59,467 - $71,864	$ 698,192
20001101	2132	Department Director	1.00	**1.00**	59,155 - 224,099	145,001
20000924	1876	Executive Secretary	1.00	**1.00**	43,555 - 52,666	51,349
20001172	2217	Financial Operations Manager	3.00	**3.00**	25,376 - 148,200	334,653
90001073	2103	Management Intern - Hourly	0.00	**1.12**	24,274 - 29,203	27,186
20000680	1648	Payroll Specialist 2	1.00	**1.00**	34,611 - 41,787	40,742
20001036	1966	Senior Budget Development Analyst	8.00	**8.00**	65,291 - 78,936	577,331
20001037	1967	Supervising Budget Development Analyst	4.00	**4.00**	73,445 - 88,982	322,851
		Overtime Budgeted				80,000
Salaries and Wages Subtotal			**31.00**	**31.12**		**$ 2,277,305**
		Employee Offset Savings				$ 38,538
		Flexible Benefits				208,385
		Long-Term Disability				20,245
		Medicare				32,634
		Other Post-Employment Benefits				183,570
		Retirement ARC				778,682
		Retirement Offset Contribution				51,146
		Risk Management Administration				28,420
		Supplemental Pension Savings Plan				71,582
		Unemployment Insurance				4,710
		Unused Sick Leave				1,781
		Workers' Compensation				5,884
Fringe Benefits Subtotal						**$ 1,425,577**
Total Personnel Expenses						**$ 3,702,882**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Annual Budget Development	9.00	$ 1,453,513	$ 47,180
Annual Budget Monitoring	5.00	580,208	–
CIP Administration	4.00	464,678	–
General Administration/Management	3.00	412,720	–
IT Non-Discretionary	0.00	141,446	–
Public Budget Formulation Implementation and Administration	1.00	131,748	–

Budget by Program *(Cont'd)*

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Revenue and Forecasting	9.12	1,031,368	20,000
Total	**31.12**	**$ 4,215,681**	**$ 67,180**



Department Description

Consistent with the City's Reserve Policy adopted by City Council, the Appropriated Reserve was established in Fiscal Year 2010 as a contingency for unanticipated, non-emergency needs that are identified during the year. The Appropriated Reserve may be used to alleviate unanticipated expenditures, revenue shortfalls due to an unexpected economic slowdown or recession, or for one-time, high priority program/activities. The Reserve requires no maximum or minimum appropriated amount in any given year. However, the use of these funds would require an approval by a majority of the City Council. Funds that are not expended in a fiscal year will be returned to the General Fund's Unappropriated Reserve and may then be re-appropriated in the subsequent year.

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General Fund Appropriated Reserve

Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		0.00		**0.00**		0.00
Personnel Expenses	$	–	$	**–**	$	–
Non-Personnel Expenses		1,666,935		**4,101,681**		2,434,746
Total Department Expenses	**$**	**1,666,935**	**$**	**4,101,681**	**$**	**2,434,746**
Total Department Revenue	**$**	**–**	**$**	**–**	**$**	**–**

General Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
General Fund Appropriated Reserve	$	1,666,935	$	**4,101,681**	$	2,434,746
Total	**$**	**1,666,935**	**$**	**4,101,681**	**$**	**2,434,746**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Establishment of Appropriated Reserve The Appropriated Reserve is intended to be used as contingency in the event of unanticipated, non-emergency, high-priority needs that may arise in the fiscal year where no alternative funding is available.	0.00	$	4,101,681	$	–
Total	**0.00**	**$**	**4,101,681**	**$**	**–**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
NON-PERSONNEL						
Other	$	1,666,935	**$**	**4,101,681**	$	2,434,746
NON-PERSONNEL SUBTOTAL	**$**	**1,666,935**	**$**	**4,101,681**	**$**	**2,434,746**
Total	**$**	**1,666,935**	**$**	**4,101,681**	**$**	**2,434,746**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
Reserve	0.00	$	4,101,681	$	–
Total	**0.00**	**$**	**4,101,681**	**$**	**–**



Department Description

The Office of the Chief Financial Officer (CFO) Department includes the Chief Financial Officer, the Director of Strategic Partnerships, and an Executive Secretary.

The CFO is responsible for the City's internal controls over financial reporting and oversees the development and implementation of the internal control policies and procedures in all City departments. In addition, the CFO also manages and administers the Citywide Program Expenditures and the General Fund Appropriated Reserve.

The Department's mission is:

> ***To provide the City of San Diego with the highest quality public services in the areas of financial management, budgeting, fiscal planning, financial reporting, and enterprise resource planning support to ensure financial integrity, maintain public interest, and promote accountability in government***

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Office of the Chief Financial Officer

Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		3.00		**3.00**		0.00
Personnel Expenses	$	438,529	$	**497,747**	$	59,218
Non-Personnel Expenses		440,944		**415,886**		(25,058)
Total Department Expenses	**$**	**879,473**	**$**	**913,633**	**$**	**34,160**
Total Department Revenue	**$**	**500,000**	**$**	**500,000**	**$**	**–**

General Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Office of the Chief Financial Officer	$	879,473	$	**913,633**	$	34,160
Total	**$**	**879,473**	**$**	**913,633**	**$**	**34,160**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Office of the Chief Financial Officer	3.00	**3.00**	0.00
Total	**3.00**	**3.00**	**0.00**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$	361,000	$	–
Non-personnel Expenditure Adjustment Adjustment to travel expenditures.	0.00		(15,000)		–
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00		–		–
Total	**0.00**	**$**	**346,000**	**$**	**–**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
PERSONNEL						
Salaries and Wages	$	308,231	$	**307,355**	$	(876)
Fringe Benefits		130,298		**190,392**		60,094
PERSONNEL SUBTOTAL	**$**	**438,529**	**$**	**497,747**	**$**	**59,218**
NON-PERSONNEL						
Supplies	$	5,041	$	**5,041**	$	–
Contracts		414,409		**392,268**		(22,141)
Information Technology		5,674		**4,889**		(785)
Energy and Utilities		5,820		**4,688**		(1,132)
Other		8,000		**8,000**		–
Capital Expenditures		2,000		**1,000**		(1,000)
NON-PERSONNEL SUBTOTAL	**$**	**440,944**	**$**	**415,886**	**$**	**(25,058)**

Office of the Chief Financial Officer

Expenditures by Category *(Cont'd)*

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Total	**$ 879,473**	**$ 913,633**	**$ 34,160**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Other Financial Sources (Uses)	$ 500,000	**$ 500,000**	$ –
Total	**$ 500,000**	**$ 500,000**	**$ –**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20001099	2130	Chief Financial Officer	1.00	**1.00**	$59,155 - $224,099	$ 175,198
20000924	1876	Executive Secretary	1.00	**1.00**	43,555 - 52,666	49,462
20001127	2164	Management Assistant to the City Manager	1.00	**0.00**	26,395 - 160,430	–
20001195	2243	Resource Development Officer	0.00	**1.00**	23,005 - 137,904	82,695
Salaries and Wages Subtotal			**3.00**	**3.00**		**$ 307,355**
		Employee Offset Savings				$ 8,484
		Flexible Benefits				18,276
		Long-Term Disability				2,850
		Medicare				4,591
		Other Post-Employment Benefits				18,990
		Retirement ARC				110,874
		Retirement Offset Contribution				2,788
		Risk Management Administration				2,940
		Supplemental Pension Savings Plan				17,633
		Unemployment Insurance				665
		Unused Sick Leave				253
		Workers' Compensation				2,048
Fringe Benefits Subtotal						**$ 190,392**
Total Personnel Expenses						**$ 497,747**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
General Administration/Management	2.00	$ 658,451	$ –
IT Non-Discretionary	0.00	4,889	–
Strategic Partnerships	1.00	250,293	500,000
Total	**3.00**	**$ 913,633**	**$ 500,000**



Department Description

The OneSD Support Department was created to provide a support structure for the Enterprise Resource Planning (ERP) system.

The ERP system consolidates a wide range of financial, logistics, and human resource functions into a single integrated system. Operational use of the ERP system marks a new era in the City by replacing a collection of custom-built, non-integrated software applications with an enterprise-wide, commercial off-the-shelf (COTS), integrated software solution which will be the foundation for the City's core business processes for many years to come.

The Department is based on the Business Application Competency Center (BACC) model. The administrative, functional, development, and technical resources required for ongoing operations and maintenance are co-located in the same facility dedicated to supporting the enterprise-wide suite of Systems Applications and Products in Data Processing (SAP) applications. This is an industry-proven model for providing high quality and cost-effective support.

The Department's mission is:

> ***To provide the highest quality ERP support services in order to maximize the efficiency of City operations, enable the delivery of business processes, and to enhance the quality of services***

Goals and Objectives

Goals and objectives have been reprinted here as they were adopted in the Fiscal Year 2010 budget. They will be revisited during Fiscal Year 2012.

Goal 1: Provide exceptional customer service

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Provide accurate and timely response to user requests

OneSD Support

- Provide continuous SAP knowledge empowerment to stakeholders

Goal 2: Increase business value from the City's ERP

The Department will move toward accomplishing this goal by focusing on the following objective.

- Enable continuous process improvement

Goal 3: Create and maintain a sustainable, business focused organization

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Identify and use a governance framework to provide strategic direction and prioritization of ERP initiatives
- Implement best practices for SAP support

Goal 4: Develop and maintain a skilled technical and functional workforce

The Department will move toward accomplishing this goal by focusing on the following objective.

- Recruit and retain skilled technical and functional staff

Service Efforts and Accomplishments

The Finance and Logistics (FILO) modules of the OneSD system were successfully implemented on July 1, 2009. Interim achievements toward this accomplishment included:

FILO Integration Testing continued in April 2009

- FILO Training (May/June 2009)
- FILO 'Go Live' (July 1, 2009)
- FILO Stabilization Phase (July 2 through mid-August 2009)
- Year-End Closing Forum with Directors and Financial Management staff (May 28, 2009)
- Readiness Conference at the Mayor's Management Team meeting (June 1, 2009)
- FILO SAP training provided for more than 2,000 employees at multiple City training facilities throughout the City (May 2009-July 2009)

Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		19.00		**19.00**		0.00
Personnel Expenses	$	1,907,611	$	**2,590,420**	$	682,809
Non-Personnel Expenses		10,685,250		**14,694,243**		4,008,993
Total Department Expenses	**$**	**12,592,861**	**$**	**17,284,663**	**$**	**4,691,802**
Total Department Revenue	**$**	**12,898,704**	**$**	**17,284,663**	**$**	**4,385,959**

OneSD Support Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Administration	$	10,967,153	$	**8,220,529**	$	(2,746,624)
Functional Support		1,625,708		**1,982,264**		356,556
Technical Support		–		**7,081,870**		7,081,870
Total	**$**	**12,592,861**	**$**	**17,284,663**	**$**	**4,691,802**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Administration	0.00	**2.00**	2.00
Functional Support	17.00	**15.00**	(2.00)
Technical Support	2.00	**2.00**	0.00
Total	**19.00**	**19.00**	**0.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Program Managers Addition of 3.00 Program Manager positions based on applicable job duties and descriptions. These positions are responsible for overseeing Citywide support of the OneSD ERP Financial, Logistic and Human Capital Management modules.	3.00	$ 578,976	$ –
Addition of Program Managers Addition of 2.00 Program Managers for functional and technical support.	2.00	372,731	–
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	60,000	–
Reduction of Business System Analyst II A reduction 1.00 Business System Analyst II due to workload adjustments. This position is being transferred to the Human Resources Department.	(1.00)	(103,372)	–
Reduction of Business Systems Analyst II positions. 3.00 Business Systems Analyst II positions are reduced to offset the addition of 3.00 Program Manager positions, and 1.00 Business Systems Analyst II position was reduced due to workload adjusments.	(4.00)	(413,489)	–

OneSD Support

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00	–	4,385,959
Total	**0.00**	**$ 494,846**	**$ 4,385,959**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
PERSONNEL			
Salaries and Wages	$ 1,277,973	**$ 1,701,176**	$ 423,203
Fringe Benefits	629,638	**889,244**	259,606
PERSONNEL SUBTOTAL	**$ 1,907,611**	**$ 2,590,420**	**$ 682,809**
NON-PERSONNEL			
Supplies	$ 4,400	**$ 4,400**	$ –
Contracts	337,311	**133,052**	(204,259)
Information Technology	5,673,080	**8,325,113**	2,652,033
Energy and Utilities	21,386	**17,255**	(4,131)
Other	7,727	**65,019**	57,292
Capital Expenditures	60,000	**60,000**	–
Debt	4,581,346	**6,089,404**	1,508,058
NON-PERSONNEL SUBTOTAL	**$ 10,685,250**	**$ 14,694,243**	**$ 4,008,993**
Total	**$ 12,592,861**	**$ 17,284,663**	**$ 4,691,802**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Charges for Current Services	$ 5,332,843	**$ 7,138,566**	$ 1,805,723
Other Financial Sources (Uses)	7,565,861	**10,146,097**	2,580,236
Total	**$ 12,898,704**	**$ 17,284,663**	**$ 4,385,959**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000102	1183	Accountant 4	2.00	**2.00**	$66,768 - $88,982	$ 172,626
20000119	1218	Associate Management Analyst	1.00	**0.00**	54,059 - 65,333	–
20001247	1022	Business Systems Analyst 2	0.00	**2.00**	59,467 - 71,864	118,933
20001246	1021	Business Systems Analyst 3	0.00	**3.00**	65,416 - 79,061	196,248
20001101	2132	Department Director	0.00	**1.00**	59,155 - 224,099	132,001
20001172	2217	Financial Operations Manager	1.00	**0.00**	25,376 - 148,200	–
20001261	1243B	Information Systems Administrator	0.00	**3.00**	73,466 - 88,982	220,398
20000178	1243	Information Systems Administrator	1.00	**0.00**	73,466 - 88,982	–
20000290	1348	Information Systems Analyst 2	1.00	**0.00**	54,059 - 65,333	–
20000293	1349	Information Systems Analyst 3	1.00	**0.00**	59,363 - 71,760	–
20000377	1401	Information Systems Technician	5.00	**0.00**	42,578 - 51,334	–
20000694	1659	Payroll Audit Supervisor-Personnel	2.00	**0.00**	43,638 - 52,707	–
20001182	2228	Principal Accountant	1.00	**0.00**	19,323 - 151,840	–
20001222	2270	Program Manager	1.00	**7.00**	46,966 - 172,744	780,079
20000015	1106	Senior Management Analyst	1.00	**0.00**	59,363 - 71,760	–
20000970	1917	Supervising Management Analyst	1.00	**1.00**	66,768 - 80,891	80,891

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000756	1746	Word Processing Operator	1.00	**0.00**	31,491 - 37,918	–
Salaries and Wages Subtotal			**19.00**	**19.00**		**$ 1,701,176**
		Employee Offset Savings				$ 40,711
		Flexible Benefits				166,809
		Long-Term Disability				12,095
		Medicare				19,678
		Other Post-Employment Benefits				97,993
		Retirement ARC				474,773
		Retirement Offset Contribution				5,431
		Risk Management Administration				15,680
		Supplemental Pension Savings Plan				48,405
		Unemployment Insurance				2,708
		Unused Sick Leave				1,075
		Workers' Compensation				3,886
Fringe Benefits Subtotal						**$ 889,244**
Total Personnel Expenses						**$ 2,590,420**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
General Administration/Management	2.00	$ 6,635,383	$ 12,964,959
IT Non-Discretionary	0.00	7,463,265	–
OneSD Functional Support	17.00	2,324,167	4,319,704
OneSD Technical Support	0.00	861,848	–
Total	**19.00**	**$ 17,284,663**	**$ 17,284,663**

OneSD Support

Revenue and Expense Statement (Non–General Fund)

OneSD Support Fund		FY2010 Budget*		FY2011 Adopted
REVENUE				
Services to the General Fund	$	7,565,861	$	10,146,097
Services to Other Funds		5,332,843		7,138,566
TOTAL REVENUE	**$**	**12,898,704**	**$**	**17,284,663**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**12,898,704**	**$**	**17,284,663**
OPERATING EXPENSE				
Personnel Expense	$	1,907,611	$	2,590,420
Non-Personnel Expense		10,685,250		14,694,243
TOTAL OPERATING EXPENSE	**$**	**12,592,861**	**$**	**17,284,663**
TOTAL EXPENSE	**$**	**12,592,861**	**$**	**17,284,663**
BALANCE	**$**	**305,843**	**$**	**–**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**12,898,704**	**$**	**17,284,663**

* At the time of publication, audited financial statements for Fiscal Year 2010 were not available. Therefore, the Fiscal Year 2010 column reflects final budget amounts from the Fiscal Year 2010 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



Department Description

The Risk Management Department manages the City's self-insured Workers' Compensation Programs; coordinates public liability and loss control measures intended to forecast and reduce the City's exposure to risks; administers employee health and safety programs, employee benefits contracts, and programs including employee savings plans, the Long-Term Disability Plan, and the Employee Assistance Program (EAP).

The Department's mission is:

> ***To effectively prevent, control, and minimize the City's financial risk while providing optimum services to the City's employees and the public through the centralized administration of healthcare, safety, loss control, employee benefit, and other risk management programs***

Goals and Objectives

Goals and objectives have been reprinted here as they were adopted in the Fiscal Year 2010 budget. They will be revisited during Fiscal Year 2012.

Goal 1: Maintain good stewardship over City finances

In order for the City to operate in the most efficient and effective manner possible, the Department must serve as a good steward of the City's finances. It must promote cost effective strategies and continue to improve accountability within the Department. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Meet reserve policy targets
- Deliver services in a cost-effective manner

Risk Management

Goal 2: Reduce risk and loss exposure

In the past, the City focused on reacting to issues that arose. It is the Department's goal to reduce risk and loss exposure and create a more proactive culture within the City. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Promote and encourage behaviors that minimize loss
- Promote the importance of employee safety
- Identify and monitor loss metrics

Goal 3: Promote the highest ethical standards and behavior among employees

It is the Department's goal to promote and enforce the City's ethical practices to ensure integrity, accountability, service, team support, openness, and diversity in the Department. The Department will move toward enhancing its accomplishment of the goal by focusing on the following objectives.

- Offer training to management and staff on ethical standards
- Management review of standards and ethical practices with staff on a regular basis

Service Efforts and Accomplishments

A significant accomplishment for Risk Management was the successful transition of existing electronic system interfaces and business processes from the legacy systems to the new SAP Finance, Logistics, and Human Capital Management modules. Although the transition was successfully implemented, reporting requirements and business processes will continue to require changes to fully integrate the new system which presents additional challenges. A continuing challenge for Risk Management is striving to comply with the increasing complex mandates that involve several functions and business processes (e.g. Federal Medicare Set Aside reporting for Workers' Compensation and Public Liability claims and the State-mandated reporting of Workers' Compensation benefits for safety personnel).

The Safety and Environmental Health Division is implementing the Injury Illness Prevention Program. This program defines the safety roles of management, supervisors, and employees and how to adhere to safety standards in order to prevent costly work-related injuries.

The Public Liability Division has replaced a twenty-year old claims management system with a claims' management system software (IVOS) recognized as a best practice in the industry. Another great accomplishment has been the reduction of the City's self-insured retention which demonstrates increased confidence in the City's claims management.

The Benefits/Savings Division implemented a new retirement plan and Retiree Medical Trust for employees hired or re-hired on or after July 1, 2009, as well as replaced its mainframe benefits systems with the SAP benefits module. In addition, the Employee Self Service (ESS) Open Enrollment module was successfully completed on time and under budget. Benefitted employees enrolled during the month of June for their Fiscal Year 2011 benefits via this new web-based service.

The Workers' Compensation Division continues to utilize a State-approved Medical Provider Network (MPN) enhancing cost containment measures which has resulted in reduced pay-go costs and total liability.

Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		82.25		**80.16**		(2.09)
Personnel Expenses	$	6,748,446	$	**7,049,317**	$	300,871
Non-Personnel Expenses		2,351,759		**2,616,730**		264,971
Total Department Expenses	**$**	**9,100,205**	**$**	**9,666,047**	**$**	**565,842**
Total Department Revenue	**$**	**7,895,579**	**$**	**8,925,849**	**$**	**1,030,270**

Risk Management Administration Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Risk Management	$	9,100,205	$	**9,666,047**	$	565,842
Total	**$**	**9,100,205**	**$**	**9,666,047**	**$**	**565,842**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Risk Management	82.25	**80.16**	(2.09)
Total	**82.25**	**80.16**	**(2.09)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$	150,665	$	–
Adjustment to Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	2.31		93,450		–
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00		–		1,030,270
Total	**2.31**	**$**	**244,115**	**$**	**1,030,270**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
PERSONNEL						
Salaries and Wages	$	4,374,601	**$**	**4,201,967**	$	(172,634)
Fringe Benefits		2,373,845		**2,847,350**		473,505
PERSONNEL SUBTOTAL	**$**	**6,748,446**	**$**	**7,049,317**	**$**	**300,871**
NON-PERSONNEL						
Supplies	$	76,457	**$**	**78,237**	$	1,780
Contracts		1,322,733		**1,405,257**		82,524
Information Technology		854,199		**999,642**		145,443
Energy and Utilities		25,050		**24,933**		(117)
Other		72,655		**107,996**		35,341

Risk Management

Expenditures by Category *(Cont'd)*

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Capital Expenditures		665		**665**		–
NON-PERSONNEL SUBTOTAL	$	**2,351,759**	$	**2,616,730**	$	**264,971**
Total	$	**9,100,205**	$	**9,666,047**	$	**565,842**

Revenues by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Revenue from Federal Agencies	$	7,866,177	$	**8,896,447**	$	1,030,270
Charges for Current Services		29,402		**29,402**		–
Total	$	**7,895,579**	$	**8,925,849**	$	**1,030,270**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
20000012	1105	Administrative Aide 1	0.50	**0.50**	$36,962 -	$44,533	$ 21,709
20000119	1218	Associate Management Analyst	1.00	**1.00**	54,059 -	65,333	59,594
20000188	1256	Benefits Representative 2	9.00	**9.00**	32,968 -	39,811	342,493
20000277	1340	Claims Aide	9.00	**8.00**	36,962 -	44,533	293,975
90000277	1340	Claims Aide - Hourly	0.00	**2.31**	36,962 -	44,533	85,381
20000278	1341	Claims Clerk	12.75	**12.75**	31,491 -	37,918	462,706
20000285	1343C	Claims Representative 2	0.00	**7.00**	52,936 -	64,022	430,808
20000283	1343A	Claims Representative 2	0.00	**8.50**	52,936 -	64,022	463,171
20000282	1343	Claims Representative 2	18.50	**3.00**	52,936 -	64,022	183,414
20000836	1816	Claims and Insurance Manager	3.00	**2.00**	73,445 -	88,837	175,009
20000539	1535	Clerical Assistant 2	3.50	**1.50**	29,931 -	36,067	–
20001168	2214	Deputy Director	1.00	**1.00**	46,966 -	172,744	117,000
20000382	1406	Employee Assistance Counselor	1.00	**0.85**	52,936 -	64,022	52,786
20000411	1429	Employee Assistance Program Manager	1.00	**0.75**	66,768 -	80,891	60,668
20000394	1417	Employee Benefits Specialist 1	2.00	**2.00**	44,470 -	54,059	96,662
20000924	1876	Executive Secretary	1.00	**1.00**	43,555 -	52,666	51,349
20000293	1349	Information Systems Analyst 3	1.00	**1.00**	59,363 -	71,760	71,760
20000834	1811	Rehabilitation Coordinator	1.00	**1.00**	58,261 -	70,429	58,261
20001122	2157	Risk Management Director	1.00	**1.00**	31,741 -	173,971	130,224
20000847	1823	Safety Officer	2.00	**2.00**	57,907 -	69,930	136,364
20000854	1826	Safety Representative 2	4.00	**4.00**	50,461 -	61,027	224,165
20001042	1972	Safety and Training Manager	1.00	**1.00**	66,768 -	80,891	78,869
20001016	1937	Senior Claims Representative	3.00	**0.00**	58,261 -	70,429	–
20001017	1937A	Senior Claims Representative	0.00	**3.00**	58,261 -	70,429	205,782
20000927	1879	Senior Clerk/Typist	1.00	**1.00**	36,067 -	43,514	–
20000358	1391A	Supervising Claims Representative	0.00	**1.00**	64,002 -	77,314	77,314
20000357	1391	Supervising Claims Representative	4.00	**0.00**	64,002 -	77,314	–
20000359	1391B	Supervising Claims Representative	0.00	**3.00**	64,002 -	77,314	229,623
20000970	1917	Supervising Management Analyst	1.00	**1.00**	66,768 -	80,891	78,464
		Bilingual - Regular					10,192

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
		Exceptional Performance Pay-Classified					4,224
Salaries and Wages Subtotal			**82.25**	**80.16**		**$**	**4,201,967**
		Employee Offset Savings				$	65,302
		Flexible Benefits					498,739
		Long-Term Disability					38,579
		Medicare					56,375
		Other Post-Employment Benefits					472,218
		Retiree Medical Trust					99
		Retirement 401 Plan					397
		Retirement ARC					1,302,110
		Retirement DROP					15,200
		Retirement Offset Contribution					108,152
		Risk Management Administration					73,108
		Supplemental Pension Savings Plan					144,415
		Unemployment Insurance					8,960
		Unused Sick Leave					3,362
		Workers' Compensation					60,334
Fringe Benefits Subtotal						**$**	**2,847,350**
Total Personnel Expenses						**$**	**7,049,317**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
Department Management	9.50	$	1,190,634	$	–
Employee Assistance Program	1.60		241,213		–
Employee Benefits	14.00		1,175,310		29,402
General Administration/Management	2.31		982,675		8,896,447
IT Non-Discretionary	0.00		803,142		–
Public Liability & Loss Recovery	12.00		1,172,849		–
Safety & Environmental	7.00		778,264		–
Special Events	1.00		96,786		–
Workers' Compensation	32.75		3,225,174		–
Total	**80.16**	**$**	**9,666,047**	**$**	**8,925,849**

Risk Management

Revenue and Expense Statement (Non–General Fund)

Risk Management Administration Fund		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	2,004,626	$	740,198
TOTAL BALANCE AND RESERVES	**$**	**2,004,626**	**$**	**740,198**
REVENUE				
Services to the General Fund	$	7,866,177	$	8,896,447
Services to Other Funds		29,402		29,402
TOTAL REVENUE	**$**	**7,895,579**	**$**	**8,925,849**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**9,900,205**	**$**	**9,666,047**
OPERATING EXPENSE				
Operating Expense	$	9,100,205	$	9,666,047
TOTAL OPERATING EXPENSE	**$**	**9,100,205**	**$**	**9,666,047**
TOTAL EXPENSE	**$**	**9,100,205**	**$**	**9,666,047**
RESERVES				
Contingency Reserve	$	800,000	$	–
TOTAL RESERVES	**$**	**800,000**	**$**	**–**
BALANCE	**$**	**–**	**$**	**–**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**9,900,205**	**$**	**9,666,047**

* At the time of publication, audited financial statements for Fiscal Year 2010 were not available. Therefore, the Fiscal Year 2010 column reflects final budget amounts from the Fiscal Year 2010 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Office of the Mayor and COO

Group Description

San Diego is the nation's eighth largest city and California's second largest city. The Mayor serves as the head of the executive branch of City government.

The Mayor serves as Chief Executive Officer and articulates the vision for the City. The Mayor has two positions that serve as direct reports: the Chief Operating Officer and the Chief of Staff.

Through the Chief Operating Officer, the Office oversees the City's daily operations and implements initiatives and objectives. The Chief Operating Officer oversees and guides the activities of the other members of the executive team as well as select departments.

The Mayor's Office consists of the Mayor, Chief Operating Officer, and the Chief Operating Officer's confidential assistant.

Mission

To provide a fiscally-sound, effective government that is responsive and dependable; a safe, well-maintained, and healthy environment; and abundant opportunities so residents and visitors can enjoy the highest quality of life

Budget Department	Positions	Personnel Expenses	Non - Personnel Expenses	Total Expenses
Office of the Mayor and COO[1]	3.00	$ 667,592	$ 86,381	$ 753,973
Total	**3.00**	**$ 667,592**	**$ 86,381**	**$ 753,973**

1.The Mayor's staff is the Community & Legislative Service Department.

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Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		3.00		**3.00**		0.00
Personnel Expenses	$	551,681	$	**667,592**	$	115,911
Non-Personnel Expenses		90,553		**86,381**		(4,172)
Total Department Expenses	**$**	**642,234**	**$**	**753,973**	**$**	**111,739**[1]
Total Department Revenue	**$**	**–**	**$**	**–**	**$**	**–**

1.This department's expenses have increased due to additional Retirement ARC payment expenses.

General Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Mayor & COO	$	642,234	$	**753,973**	$	111,739
Total	**$**	**642,234**	**$**	**753,973**	**$**	**111,739**[1]

1.This department's expenses have increased due to additional Retirement ARC payment expenses.

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Mayor & COO	3.00	**3.00**	0.00
Total	**3.00**	**3.00**	**0.00**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$	9,000	$	–
Total	**0.00**	**$**	**9,000**	**$**	**–**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
PERSONNEL						
Salaries and Wages	$	404,850	$	**411,988**	$	7,138
Fringe Benefits		146,831		**255,604**		108,773
PERSONNEL SUBTOTAL	**$**	**551,681**	**$**	**667,592**	**$**	**115,911**
NON-PERSONNEL						
Supplies	$	8,900	$	**8,900**	$	–
Contracts		40,038		**40,164**		126
Information Technology		19,161		**12,554**		(6,607)
Energy and Utilities		9,952		**12,261**		2,309
Other		10,502		**10,502**		–
Capital Expenditures		2,000		**2,000**		–
NON-PERSONNEL SUBTOTAL	**$**	**90,553**	**$**	**86,381**	**$**	**(4,172)**
Total	**$**	**642,234**	**$**	**753,973**	**$**	**111,739**[1]

1.This department's expenses have increased due to additional Retirement ARC payment expenses.

Note: The Mayor's staff is the Community & Legislative Services Department.

Office of the Mayor and COO

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20001109	2141	Chief Operating Officer	1.00	**1.00**	$73,008 - $291,595	$ 250,001
20001161	2207	Confidential Secretary to the Chief Operating Officer	1.00	**1.00**	16,827 - 105,518	67,913
20001072	2007	Mayor	1.00	**1.00**	94,074 - 94,074	94,074
Salaries and Wages Subtotal			**3.00**	**3.00**		**$ 411,988**
		Employee Offset Savings				$ 12,422
		Flexible Benefits				32,097
		Long-Term Disability				3,727
		Medicare				6,004
		Other Post-Employment Benefits				18,990
		Retirement ARC				153,195
		Retirement DROP				2,135
		Retirement Offset Contribution				6,821
		Risk Management Administration				2,940
		Supplemental Pension Savings Plan				15,451
		Unemployment Insurance				870
		Unused Sick Leave				331
		Workers' Compensation				621
Fringe Benefits Subtotal						**$ 255,604**
Total Personnel Expenses						**$ 667,592**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
IT Non-Discretionary	0.00	$ 12,554	$ –
Office of the Mayor	3.00	741,419	–
Total	**3.00**	**$ 753,973**	**$ –**

Note: The Mayor's staff is the Community & Legislative Services Department.

Group Description

The Other category typically consists of funds that do not fall under any particular business center or have actual personnel or full-time employees budgeted.

These funds include: Convention Center, Gas Tax, Mission Bay/Balboa Park Improvement, Public Safety Communication Bonds, Special Promotional Programs, Tax and Revenue Anticipation Notes, TransNet, Trolley Extension Reserve, and Zoological Exhibits.

Convention Center	–	$	–	$	14,903,088	$ 14,903,088
Gas Tax	–		–		21,627,310	21,627,310
Mission Bay/Balboa Park Improvement	–		–		5,108,416	5,108,416
Public Safety Communication Bonds	–		–		2,319,427	2,319,427
Special Promotional Programs	–		–		58,877,735	58,877,735
Tax and Revenue Anticipation Notes	–		–		3,644,670	3,644,670
TransNet	–		–		8,894,441	8,894,441
Trolley Extension Reserve	–		–		1,183,484	1,183,484
Zoological Exhibits	–		–		8,018,590	8,018,590
Total	**0.00**	**$**	**–**	**$**	**124,577,161**	**$ 124,577,161**



Fund Description

This fund provides partial funding for the operation and maintenance of the Convention Center and provides lease revenue bond financing payments related to the Convention Center Expansion Project. City services related to this facility are also provided. This fund is administered by the Financial Management Department.

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Department Summary

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Positions	0.00	**0.00**	0.00
Personnel Expenses	$ –	**$ –**	$ –
Non-Personnel Expenses	25,689,619	**18,308,366**	(7,381,253)
Total Department Expenses	**$ 25,689,619**	**$ 18,308,366**	**$ (7,381,253)**
Total Department Revenue	**$ 18,312,581**	**$ 16,770,000**	**$ (1,542,581)**

Convention Center Expansion Administration Fund

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Convention Center Expansion Administration Fund	$ 30,754	**$ 30,000**	$ (754)
Total	**$ 30,754**	**$ 30,000**	**$ (754)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Operating Costs Adjustment to reflect an anticipated reduction in operating costs for Fiscal Year 2011.	0.00	$ (754)	$ –
Total	**0.00**	**$ (754)**	**$ –**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
NON-PERSONNEL			
Contracts	$ 30,754	**$ 30,000**	$ (754)
NON-PERSONNEL SUBTOTAL	**$ 30,754**	**$ 30,000**	**$ (754)**
Total	**$ 30,754**	**$ 30,000**	**$ (754)**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Other Financial Sources (Uses)	$ 75,171	**$ 75,171**	$ –
Total	**$ 75,171**	**$ 75,171**	**$ –**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Convention Center Expansion Project	0.00	$ 30,000	$ 75,171
Total	**0.00**	**$ 30,000**	**$ 75,171**

Convention Center

Convention Center Expansion Project Fund

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Convention Center Expansion Project Fund	$ 21,753,587	**$ 14,873,088**	$ (6,880,499)
Total	**$ 21,753,587**	**$ 14,873,088**	**$ (6,880,499)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Operating Costs Adjustment to reflect an anticipated reduction in operating costs for Fiscal Year 2011.	0.00	$ (28,400)	$ –
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00	–	(789,142)
Total	**0.00**	**$ (28,400)**	**$ (789,142)**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
NON-PERSONNEL			
Contracts	$ 1,203,400	**$ 1,175,000**	$ (28,400)
Other	20,550,187	**13,698,088**	(6,852,099)
NON-PERSONNEL SUBTOTAL	**$ 21,753,587**	**$ 14,873,088**	**$ (6,880,499)**
Total	**$ 21,753,587**	**$ 14,873,088**	**$ (6,880,499)**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Other Financial Sources (Uses)	$ 9,398,971	**$ 8,674,829**	$ (724,142)
Revenue from Money and Property	185,000	**120,000**	(65,000)
Revenue from Federal Agencies	4,500,000	**4,500,000**	–
Total	**$ 14,083,971**	**$ 13,294,829**	**$ (789,142)**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Convention Center Expansion Project	0.00	$ 14,873,088	$ 13,294,829
Total	**0.00**	**$ 14,873,088**	**$ 13,294,829**

New Convention Facility Fund

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
New Convention Facility Fund	$ 3,905,278	**$ 3,405,278**	$ (500,000)
Total	**$ 3,905,278**	**$ 3,405,278**	**$ (500,000)**

Convention Center

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
NON-PERSONNEL						
Contracts	$	3,905,278	$	**3,405,278**	$	(500,000)
NON-PERSONNEL SUBTOTAL	**$**	**3,905,278**	**$**	**3,405,278**	**$**	**(500,000)**
Total	**$**	**3,905,278**	**$**	**3,405,278**	**$**	**(500,000)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00		–		(753,439)
Total	**0.00**	**$**	**–**	**$**	**(753,439)**

Revenues by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Other Financial Sources (Uses)	$	4,153,439	**$**	**3,400,000**	$	(753,439)
Total	**$**	**4,153,439**	**$**	**3,400,000**	**$**	**(753,439)**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
Convention Center TOT	0.00	$	3,405,278	$	3,400,000
Total	**0.00**	**$**	**3,405,278**	**$**	**3,400,000**

Convention Center

Revenue and Expense Statement (Non–General Fund)

Convention Center Expansion Funds		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	2,451,453	$	1,676,107
Prior Year Reserves		6,850,531		–
TOTAL BALANCE AND RESERVES	**$**	**9,301,984**	**$**	**1,676,107**
REVENUE				
Interest Earnings	$	185,000	$	120,000
Port District Contribution		4,500,000		4,500,000
Transfer from Transient Occupancy Tax Fund		9,474,142		8,750,000
TOTAL REVENUE	**$**	**14,159,142**	**$**	**13,370,000**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**23,461,126**	**$**	**15,046,107**
OPERATING EXPENSE				
Administrative Expense	$	30,754	$	30,000
De-Watering		928,400		975,000
Debt Service Lease Payment		13,700,968		13,698,088
Insurance		275,000		200,000
Transfer to Other Funds		6,849,219		–
TOTAL OPERATING EXPENSE	**$**	**21,784,341**	**$**	**14,903,088**
TOTAL EXPENSE	**$**	**21,784,341**	**$**	**14,903,088**
BALANCE	**$**	**1,676,785**	**$**	**143,019**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**23,461,126**	**$**	**15,046,107**

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Revenue and Expense Statement (Non–General Fund)

New Convention Facility Fund		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	(248,161)	$	211,740
Continuing Appropriations		999,285		–
TOTAL BALANCE AND RESERVES	**$**	**751,124**	**$**	**211,740**
REVENUE				
Transfer from Transient Occupancy Tax Fund	$	4,153,439	$	3,400,000
TOTAL REVENUE	**$**	**4,153,439**	**$**	**3,400,000**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**4,904,563**	**$**	**3,611,740**
OPERATING EXPENSE				
City Expense in Support of Facility	$	50,000	$	50,000
Convention Center Corporation Allocation		3,855,278		3,355,278
TOTAL OPERATING EXPENSE	**$**	**3,905,278**	**$**	**3,405,278**
TOTAL EXPENSE	**$**	**3,905,278**	**$**	**3,405,278**
RESERVES				
Reserve for Continuing Appropriations	$	999,285	$	–
TOTAL RESERVES	**$**	**999,285**	**$**	**–**
BALANCE	**$**	**–**	**$**	**206,462**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**4,904,563**	**$**	**3,611,740**

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Fund Description

The Gas Tax Fund is the result of laws that tax the sale of gasoline. The current total tax on fuel is 18 cents per gallon. The City share of gas tax revenue is based on a formula consisting of vehicle registration, assessed valuation, and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right-of-way.

The Gas Tax funds the maintenance of street lighting, traffic signals, traffic signs, and markings, including the City's share of the Gaslamp Quarter Lighting and the San Diego Street Lighting District Number One. The Gas Tax also funds street maintenance, median landscape, tree-trimming, and waste removal in the street right-of-way.

Gas tax revenues are allocated to five departments. The revenue is primarily allocated to the General Services Department for street maintenance services reimbursement. The Engineering & Capital Projects Department is reimbursed for traffic engineering. The Maintenance Assessment Districts (MADs) provide landscape maintenance for center medians and rights-of-way within residential and commercial areas. The Park and Recreation department is reimbursed for costs related to administrative oversight of the residential MADs, whereas the City Planning and Community Investment department manages the commercial MADs allocation. In addition, the City Comptroller and Engineering & Capital Projects departments are reimbursed for costs related to administrative oversight of the fund and for project financial reporting.

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Department Summary

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Positions	0.00	**0.00**	0.00
Personnel Expenses	$ –	**$ –**	$ –
Non-Personnel Expenses	24,644,732	**21,627,310**	(3,017,422)
Total Department Expenses	**$ 24,644,732**	**$ 21,627,310**	**$ (3,017,422)**
Total Department Revenue	**$ 24,644,732**	**$ 21,627,310**	**$ (3,017,422)**

Gas Tax Fund

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Gas Tax Fund	$ 24,644,732	$ **21,627,310**	$ (3,017,422)
Total	**$ 24,644,732**	**$ 21,627,310**	**$ (3,017,422)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Gas Tax Revenue and Department Allocations Gas Tax revenue and total department allocations in Fiscal Year 2011 are expected to decrease over Fiscal Year 2010 due to the revised State of California Gas Tax projections. Departments that are primarily affected by the revenue adjustment are General Services-Street Division, Park & Recreation, and Engineering and Capital Projects.	0.00	$ (3,017,422)	$ (3,017,422)
Total	**0.00**	**$ (3,017,422)**	**$ (3,017,422)**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
NON-PERSONNEL			
Contracts	$ 1,415,679	**$ 1,245,856**	$ (169,823)
Other	23,229,053	**20,381,454**	(2,847,599)
NON-PERSONNEL SUBTOTAL	**$ 24,644,732**	**$ 21,627,310**	**$ (3,017,422)**
Total	**$ 24,644,732**	**$ 21,627,310**	**$ (3,017,422)**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Other Local Taxes	$ 24,295,928	**$ 21,228,790**	$ (3,067,138)
Revenue from Money and Property	348,804	**398,520**	49,716
Total	**$ 24,644,732**	**$ 21,627,310**	**$ (3,017,422)**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Gax Tax	0.00	$ 21,627,310	$ 21,627,310
Total	**0.00**	**$ 21,627,310**	**$ 21,627,310**

Gas Tax Fund

Revenue and Expense Statement (Non–General Fund)

Gas Tax Fund		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Reserve for Continuing Appropriations	$	878,656	$	–
TOTAL BALANCE AND RESERVES	**$**	**878,656**	**$**	**–**
REVENUE				
Gas Tax - Section 2105	$	8,073,448	$	7,096,007
Gas Tax - Section 2106		5,383,794		4,659,617
Gas Tax - Section 2107		20,000		20,000
Gas Tax - Section 2107.5		10,818,686		9,453,166
Interest Earnings		250,000		250,000
Lease Revenue - Gas Tax		58,185		28,450
Other Land/Building Leases		40,619		120,070
TOTAL REVENUE	**$**	**24,644,732**	**$**	**21,627,310**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**25,523,388**	**$**	**21,627,310**
OPERATING EXPENSE				
Administration - Comptroller	$	95,000	$	95,000
Community & Economic Development - Commercial MADs		45,671		45,671
E&CP - Transportation Engineering/Operations Division		4,623,951		4,010,826
General Services - Street Division		17,065,496		14,802,651
Park & Recreation - MADs Administration		1,326,785		1,150,856
Park & Recreation - Non-Commercial MADs		1,487,829		1,522,306
TOTAL OPERATING EXPENSE	**$**	**24,644,732**	**$**	**21,627,310**
TOTAL EXPENSE	**$**	**24,644,732**	**$**	**21,627,310**
BALANCE	**$**	**878,656**	**$**	**–**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**25,523,388**	**$**	**21,627,310**

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Mission Bay/Balboa Park Improvement Fund



Fund Description

The Mission Bay/Balboa Park Improvement allocation provides the City with the ability to finance capital improvements in Mission Bay Park and Balboa Park. This fund is administered by the Financial Management Department.

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Mission Bay/Balboa Park Improvement Fund

Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		0.00		**0.00**		0.00
Personnel Expenses	$	–	$	**–**	$	–
Non-Personnel Expenses		9,041,884		**5,108,416**		(3,933,468)
Total Department Expenses	**$**	**9,041,884**	**$**	**5,108,416**	**$**	**(3,933,468)**
Total Department Revenue	**$**	**5,468,428**	**$**	**5,096,486**	**$**	**(371,942)**

Mission Bay/Balboa Park Improvement Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Mission Bay/Balboa Park Improvement Fund	$	9,041,884	$	**5,108,416**	$	(3,933,468)
Total	**$**	**9,041,884**	**$**	**5,108,416**	**$**	**(3,933,468)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00	$	–	$	(371,942)
Total	**0.00**	**$**	**–**	**$**	**(371,942)**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
NON-PERSONNEL						
Contracts	$	392,215	$	**392,215**	$	–
Other		8,649,669		**4,716,201**		(3,933,468)
NON-PERSONNEL SUBTOTAL	**$**	**9,041,884**	**$**	**5,108,416**	**$**	**(3,933,468)**
Total	**$**	**9,041,884**	**$**	**5,108,416**	**$**	**(3,933,468)**

Revenues by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Other Financial Sources (Uses)	$	5,468,428	$	**5,096,486**	$	(371,942)
Total	**$**	**5,468,428**	**$**	**5,096,486**	**$**	**(371,942)**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
Mission Bay/Balboa Park Improvement	0.00	$	5,108,416	$	5,096,486
Total	**0.00**	**$**	**5,108,416**	**$**	**5,096,486**

Mission Bay/Balboa Park Improvement Fund

Revenue and Expense Statement (Non–General Fund)

Mission Bay/Balboa Park Improvement Fund		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	540,185	$	93,118
Debt Stabilization Reserve		3,286,878		–
Reserve for Continuing Appropriations		88,883		–
Reserve for Encumbrances		988		–
TOTAL BALANCE AND RESERVES	**$**	**3,916,934**	**$**	**93,118**
REVENUE				
Transfer from Transient Occupancy Tax Fund	$	5,468,428	$	5,096,486
TOTAL REVENUE	**$**	**5,468,428**	**$**	**5,096,486**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**9,385,362**	**$**	**5,189,604**
OPERATING EXPENSE				
Balboa Park Tram	$	351,442	$	351,442
Operating Expense		40,773		40,773
Debt Service Expense		5,362,791		4,716,201
Transfer to General Fund		3,286,878		–
TOTAL OPERATING EXPENSE	**$**	**9,041,884**	**$**	**5,108,416**
EXPENDITURE OF PRIOR YEAR FUNDS				
Expenditure of Prior Year Funds	$	988	$	–
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	**$**	**988**	**$**	**–**
TOTAL EXPENSE	**$**	**9,042,872**	**$**	**5,108,416**
RESERVES				
Reserve for Continuing Appropriations	$	88,883	$	–
TOTAL RESERVES	**$**	**88,883**	**$**	**–**
BALANCE	**$**	**253,607**	**$**	**81,188**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**9,385,362**	**$**	**5,189,604**

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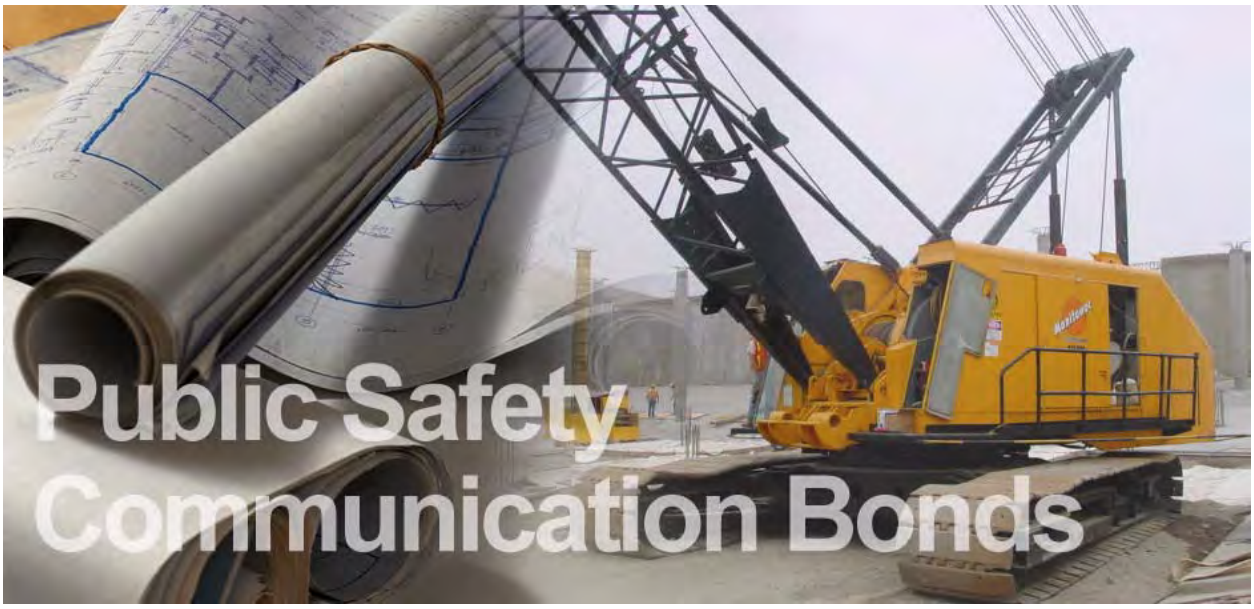

Fund Description

The Public Safety Communication Bonds fund provides for the repayment of general obligation bonds issued by the City of San Diego. Funds are used to pay annual installments of principal and interest over the useful life of the asset financed by issuance of the bonds. Currently, the only outstanding general obligation bond being repaid from this fund is the Public Safety Communication Project, which was issued in 1991 to fund updated communications equipment for fire and police forces. This fund is administered by the Financial Management Department, the City Comptroller Department, and the Debt Management Department.

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Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		0.00		**0.00**		0.00
Personnel Expenses	$	–	$	**–**	$	–
Non-Personnel Expenses		2,327,798		**2,319,427**		(8,371)
Total Department Expenses	**$**	**2,327,798**	**$**	**2,319,427**	**$**	**(8,371)**
Total Department Revenue	**$**	**1,996,510**	**$**	**1,919,790**	**$**	**(76,720)**

Public Safety Communication Bonds

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Public Safety Communications Bonds	$	2,327,798	$	**2,319,427**	$	(8,371)
Total	**$**	**2,327,798**	**$**	**2,319,427**	**$**	**(8,371)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Tax Rate Ordinance Adjustment Adjusted revenue and expenditures based on the FIscal Year 2011 Tax Rate Ordinance set by City Council.	0.00	$	642	$	(76,720)
Total	**0.00**	**$**	**642**	**$**	**(76,720)**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
NON-PERSONNEL						
Contracts	$	–	$	**642**	$	642
Other		–		**2,318,785**		2,318,785
Debt		2,327,798		**–**		(2,327,798)
NON-PERSONNEL SUBTOTAL	**$**	**2,327,798**	**$**	**2,319,427**	**$**	**(8,371)**
Total	**$**	**2,327,798**	**$**	**2,319,427**	**$**	**(8,371)**

Revenues by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Property Taxes	$	1,941,510	$	**1,896,790**	$	(44,720)
Revenue from Money and Property		55,000		**23,000**		(32,000)
Total	**$**	**1,996,510**	**$**	**1,919,790**	**$**	**(76,720)**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
Public Safety Communications Bonds	0.00	$	2,319,427	$	1,919,790
Total	**0.00**	**$**	**2,319,427**	**$**	**1,919,790**

Public Safety Communication Bonds

Revenue and Expense Statement (Non–General Fund)

Public Safety Communication Bonds		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	2,571,506	$	2,600,760
TOTAL BALANCE AND RESERVES	**$**	**2,571,506**	**$**	**2,600,760**
REVENUE				
Interest Earnings	$	25,000	$	23,000
Property Tax		1,864,308		1,896,790
TOTAL REVENUE	**$**	**1,889,308**	**$**	**1,919,790**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**4,460,814**	**$**	**4,520,550**
OPERATING EXPENSE				
Debt Service	$	2,327,798	$	2,318,785
Professional Services		–		642
TOTAL OPERATING EXPENSE	**$**	**2,327,798**	**$**	**2,319,427**
TOTAL EXPENSE	**$**	**2,327,798**	**$**	**2,319,427**
BALANCE	**$**	**2,133,016**	**$**	**2,201,123**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**4,460,814**	**$**	**4,520,550**

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Department Description

Special Promotional Programs are intended to advance the City's economy by promoting the City of San Diego as a visitor destination in the national and international marketplace. The Department also supports programs that increase hotel occupancy and attract industry resulting in the generation of Transient Occupancy Tax (TOT) and other revenue; develops, maintains, and enhances visitor-related facilities; and supports the City's cultural amenities and natural attractions.

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Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		0.00		**0.00**		0.00
Personnel Expenses	$	–	$	**–**	$	–
Non-Personnel Expenses		79,073,733		**58,877,735**		(20,195,997)
Total Department Expenses	**$**	**79,073,733**	**$**	**58,877,735**	**$**	**(20,195,997)**
Total Department Revenue	**$**	**80,327,372**	**$**	**60,104,689**	**$**	**(20,222,683)**

Transient Occupancy Tax Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Arts, Culture, & Community Festivals	$	7,016,629	$	**6,420,000**	$	(596,629)
Capital Improvements		34,781,252		**17,239,063**		(17,542,189)
Discretionary Funding		–		**11,800,938**		11,800,938
Economic Development Programs		1,466,466		**1,706,450**		239,984
Safety & Maint. of Visitor-Related Fac.		26,004,444		**11,421,217**		(14,583,227)
TOT Admin. & Promotional Activities		9,804,941		**10,290,067**		485,126
Total	**$**	**79,073,732**	**$**	**58,877,735**	**$**	**(20,195,997)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Capital Improvements Annual allocation to support debt service payments for Mission Bay/Balboa Park Improvements, Convention Center Complex, QUALCOMM Stadium, and the Trolley Extension Reserve.	0.00	$ 17,239,063	$ –
Support for Safety and Maintenance of Visitor-Related Facilities Support to reimburse the General Fund for expenditures associated with the safety and maintenance of visitor-related facilities.	0.00	11,920,476	–
Reimbursement to the General Fund for Tourism Related Expenditures Annual allocation for the reimbursement of tourism related expenses incurred by the General Fund.	0.00	9,761,965	–
Support for Arts, Culture, and Community Festivals Annual funding for organizations which promote local arts and culture.	0.00	6,200,000	–
Support for Economic Development Programs Annual funding for City programs and local organizations which promote tourism and economic development.	0.00	1,706,450	–
Mayor and City Council Discretionary Funding Annual funding for Mayor and City Council discretionary allocations.	0.00	220,000	–
City Council Discretionary Funding Adjustment of the one-cent TOT City Council discretionary allocation to the General Fund.	0.00	(3,892,945)	–

Special Promotional Programs

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00	–	(8,901,933)
Total	**0.00**	**$ 43,155,009**	**$ (8,901,933)**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
NON-PERSONNEL						
Contracts	$	65,492,408	**$**	**8,746,872**	$	(56,745,536)
Other		13,581,324		**50,130,863**		36,549,539
NON-PERSONNEL SUBTOTAL	**$**	**79,073,732**	**$**	**58,877,735**	**$**	**(20,195,997)**
Total	**$**	**79,073,732**	**$**	**58,877,735**	**$**	**(20,195,997)**

Revenues by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Transient Occupancy Taxes	$	69,006,622	**$**	**60,104,689**	$	(8,901,933)
Revenue from Federal Agencies		11,320,750		**–**		(11,320,750)
Total	**$**	**80,327,372**	**$**	**60,104,689**	**$**	**(20,222,933)**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
Arts Culture, and Community Festivals	0.00	$	6,420,000	$	–
Convention Center Expansion Project	0.00		8,750,000		–
Convention Center TOT	0.00		3,400,000		–
Economic Development	0.00		1,706,450		–
General Administration/Management	0.00		5,540,862		60,104,689
Mission Bay/Balboa Park Improvement	0.00		4,716,201		–
Safety and Maintenance of Visitor Facilities	0.00		27,612,222		–
Trolley Extension Reserve	0.00		732,000		–
Total	**0.00**	**$**	**58,877,735**	**$**	**60,104,689**

Special Promotions

Organization / Program	FY2010 Budget	FY2011 Adopted
ARTS, CULTURE, AND COMMUNITY FESTIVALS		
Creative Communities San Diego		
Access/Semana Cultural Michoacana	$ 1,630	$ –
Adams Avenue Business Association	13,287	–
Asian Story Theater	4,353	–
Centre City Development Corporation/Downtown San Diego Multi-Cultural Festival	11,577	18,787
Coalition of Neighborhood Councils/Arts in Action	1,959	–
College Area Economic Development Corporation	4,353	–
Discover Pacific Beach/Pacific BeachFest	11,577	11,809
Encanto Community Fund/Encanto Street Fair and Cultural Arts Festival	1,150	–
Gaslamp Quarter Association	1,805	3,099
Hillcrest Business Improvement Association	4,075	4,724
Historic Old Town Community Foundation	11,484	15,351
Jacobs Center	13,926	–
Kalusugan Community Services	4,608	–
Linda Vista Multi-Cultural Fair and Parade	5,787	–
Little Italy Association/Little Italy Fiesta	3,482	–
Mo' Olelo Performing Arts/My-Home Production of Play and Outreach Program	4,075	5,046
Moxie Theatre	3,467	4,088
New Americans Imigration Museum/Becoming American	19,681	18,643
North Park Organization of Businesses	17,319	20,537
NTC Foundation	4,075	4,724
Nu-Way BHILD	19,681	20,537
Ocean Beach Merchants Association	3,047	2,521
Pacific Beach Community Development Corporation	17,319	–
Pacific Southwest Wildlife Arts, Inc.	6,622	7,298
PGK Project	16,138	–
Pic Arts/Creative Arts Series at College Rolando Library	8,150	10,659
Point Loma Association	–	14,657
Rancho de los PeÒasquitos Town Council	–	6,649
Rolando Community Council/Rolando Street Fair	17,319	14,875
Salvation Army/Joan B. Kroc Center	16,300	13,226
San Diego Afterschool Strings Program/Gompers After School Strings Program	7,944	9,447
San Diego Armed Services YMCA	2,379	2,390
San Diego Asian Film Foundation	5,631	6,181
San Diego Audubon Society	3,797	5,046
San Diego Chinese Center	6,094	6,080
San Diego City College Foundation	–	5,224
San Diego Earth Day	2,926	4,297
San Diego Film Foundation	11,125	13,787
San Diego Fleet Week Foundation	7,926	8,833
San Diego North, Chamber of Commerce/RB Alive! 2008 Expo	6,011	7,127
San Diego Performing Arts League	3,749	4,038
San Diego Shakespeare Society	12,188	15,793
San Diego State University Foundation/Border Voices Poetry Project: Border Voices Poetry Fair	18,500	20,537
San Diego Women Film Foundation	19,681	20,537
San Diego Youth and Community Services/Celebrate Community Art	5,909	6,377
Southern Sudanese Community Center of San Diego	8,104	8,051
Street of Dreams/Musicians for Education	14,639	17,331

Special Promotional Programs

Special Promotions *(Cont'd)*

Organization / Program		FY2010 Budget		FY2011 Adopted
Teye Sa Thiosanne African Drum and Dance Company/Children Having Children		18,500		20,537
Torrey Pines Kiwanis Foundation		11,086		–
Transcendance		4,154		4,575
Villa Musica		6,529		–
Creative Communities San Diego Subtotal	**$**	**425,118**	**$**	**383,418**
Organizational Support				
Aja Project	$	101,657	$	86,818
Athenaeum Music and Arts Library		8,151		7,336
California Ballet Association		12,952		13,366
Center for World Music		49,900		46,104
Centro Cultural de la Raza		33,748		25,118
Chronos Theatre Group		6,543		6,444
Classics for Kids		59,593		94,785
Common Ground Theatre		44,197		40,525
Culture Shock Dance Troupe		33,154		29,345
Cygnet Theater		16,770		16,570
Eveoke Dance Theatre		–		19,918
Fern Street Community Arts, Inc.		13,946		12,555
Gaslamp Quarter Historical Foundation		59,145		50,097
Icarus Puppet Company		182,531		165,307
Japanese Friendship Garden Society, San Diego		376,700		364,704
Jean Isaac's San Diego Dance Theater		29,624		28,050
La Jolla Historical Society		111,634		102,512
La Jolla Music Society		92,155		87,798
La Jolla Playhouse		55,341		43,242
La Jolla Symphony and Chorus		251,015		221,393
Lyric Opera San Diego		52,569		49,721
Mainly Mozart Festival, Inc.		133,000		181,114
Malashock Dance and Company		21,236		16,687
Maritime Museum Association of San Diego		374,187		338,351
Media Arts San Diego		112,350		109,449
Mingei International Museum		117,928		126,528
Mo'olelo Performing Arts		3,310		–
Museum of Contemporary Arts, San Diego		435,251		387,456
Museum of Photographic Arts		29,294		18,376
New Children's Museum		24,262		24,659
New Works/Vantage Theatre		–		3,140
Old Globe Theatre		39,099		31,613
Persian Cultural Center		8,003		6,932
PGK Project		42,052		26,167
Playwrights Project		52,456		38,807
Reuben H. Fleet Space Theater and Science Center/San Diego Space and Science Foundation		53,159		44,541
Samahan Filipino American Performing Arts and Education Center		32,269		32,426
San Diego Air and Space Museum, Inc.		107,672		101,390
San Diego Archaeological Center		72,328		77,368
San Diego Art Institute		23,352		22,692
San Diego Automotive Museum		15,484		13,983
San Diego Ballet		–		14,365
San Diego Center for Jewish Culture		27,911		26,143

Special Promotions *(Cont'd)*

Organization / Program	FY2010 Budget	FY2011 Adopted
San Diego Chamber Orchestra	8,639	9,266
San Diego Children's Choir	9,466	6,924
San Diego Chinese Historical Society and Museum	156,378	45,704
San Diego Civic Youth Ballet	92,741	78,507
San Diego Dance Theater	14,240	14,857
San Diego Early Music Society	12,865	–
San Diego Guild of Puppetry	44,969	44,781
San Diego Historical Society	9,679	8,484
San Diego Junior Theatre	355,500	269,935
San Diego Master Chorale	128,363	100,000
San Diego Men's Chorus	506	–
San Diego Model Railroad Museum, Inc.	416,106	354,622
San Diego Museum Council	162,181	123,851
San Diego Museum of Art	266,026	258,850
San Diego Museum of Man	406,163	374,445
San Diego New Music	16,429	19,878
San Diego Repertory Theatre	14,435	9,436
San Diego Society of Natural History	12,237	–
San Diego Space and Science Foundation	10,951	10,518
San Diego Symphony Orchestra Association, Inc.	58,544	55,320
San Diego Water Color Society	14,942	14,754
San Diego Women's Chorus	15,187	10,729
San Diego Writers Ink	25,316	15,282
San Diego Young Artists Music Academy, Inc.	7,111	8,055
San Diego Young Artists Symphony Orchestra	50,571	45,852
San Diego Youth Symphony and Conservatory	25,429	21,316
Save Our Heritage Organisation	85,386	81,941
Scripps Ranch Theatre	–	597
Sledgehammer Theatre	–	9,061
Spreckels Organ Society	177,290	225,156
Sushi Visual and Performing Arts, Inc.	432,916	340,087
Veteran's Memorial Center	–	4,031
Westwind Brass	54,626	51,550
Women's History Museum and Educational Center	–	5,130
WorldBeat Center	29,003	21,775
Young Audiences of San Diego	19,060	21,993
Organizational Support Subtotal	**$ 6,449,183**	**$ 5,816,582**
Other		
Arts, Culture, and Community Festivals Program Administration	$ 836,326	$ 832,680
Mayor/City Council Allocations	220,000	220,000
Public Art Fund	30,000	–
Other Subtotal	**$ 1,086,326**	**$ 1,052,680**
TOTAL ARTS, CULTURE, AND COMMUNITY FESTIVALS	**$ 7,960,627**	**$ 7,252,680**
CAPITAL IMPROVEMENTS		
Capital Improvements		
Convention Center Complex	$ 9,474,142	$ 8,750,000
Mission Bay Park/Balboa Park Improvements	5,468,428	4,716,201
New Convention Facility	4,153,439	– [1]
PETCO Park	14,743,165	– [2]

Special Promotional Programs

Special Promotions *(Cont'd)*

Organization / Program	FY2010 Budget	FY2011 Adopted
QUALCOMM Stadium	–	3,040,862 [3]
Trolley Extension Reserve	942,078	732,000
Capital Improvements Subtotal	**$ 34,781,252**	**$ 17,239,063**
TOTAL CAPITAL IMPROVEMENTS	**$ 34,781,252**	**$ 17,239,063**
ECONOMIC DEVELOPMENT PROGRAMS		
Citywide Economic Development		
Horton Plaza Theatre Foundation	$ –	$ 385,000 [3]
Mission Trails Regional Park Foundation, Inc.	–	36,450 [3]
San Diego Regional Economic Development Corporation	50,000	50,000
Citywide Economic Development Subtotal	**$ 50,000**	**$ 471,450**
Economic Development and Tourism Support		
Asian Business Association	$ –	$ 40,252
Citizen Diplomacy Council of San Diego	54,000	48,600
City Heights Business Association	–	13,500
City Heights Community Development Corporation	48,600	48,600
Hostelling International-American Youth Hostels	54,000	48,600
International Rescue Committee	–	26,887
Japan Society of San Diego and Tijuana	43,187	35,100
Mabuhay Alliance	16,558	–
Old Town San Diego Chamber of Commerce	28,000	28,800
Otay Mesa Chamber of Commerce	47,700	54,000
Promote La Jolla, Inc.	45,000	–
San Diego Convention & Visitors Bureau	–	46,800
San Diego East Visitors Bureau	52,555	51,661
South County Economic Development Council	54,000	43,200
Travelers Aid Society of San Diego	54,000	54,000
Union of Pan Asian Communities	42,400	–
Economic Development and Tourism Support Subtotal	**$ 540,000**	**$ 540,000**
Other		
Business Expansion, Attraction and Retention (BEAR)	$ 590,344	$ 515,000
Economic Development Program Administration	178,450	180,000
Other Subtotal	**$ 768,794**	**$ 695,000**
TOTAL ECONOMIC DEVELOPMENT PROGRAMS	**$ 1,358,794**	**$ 1,706,450**
MAJOR EVENTS		
Major Events		
Major Events Revolving Fund	$ 30,000	$ –
Major Events Subtotal	**$ 30,000**	**$ –**
TOTAL MAJOR EVENTS	**$ 30,000**	**$ –**
SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES		
Safety and Maintenance of Visitor-Related Facilities		
Balboa Park Centennial	$ 150,000	$ 150,000
Discretionary Transient Occupancy Tax Support to General Fund	13,581,324	11,800,938
Horton Plaza Theatre Foundation	385,000	– [4]
Mission Bay Park/Balboa Park Improvements	–	380,265 [5]
Mission Trails Regional Park Foundation, Inc.	36,450	– [4]
New Convention Facility	–	3,400,000

Special Promotions *(Cont'd)*

Organization / Program	FY2010 Budget	FY2011 Adopted
PETCO Park	–	2,500,000
QUALCOMM Stadium	11,821,670	4,990,952
Regional Park Safety Program	95,000	120,000
Special Events Department	567,314	544,274
Transient Occupancy Tax (TOT) Payment Audit	391,356	415,000
Transient Occupancy Tax Administration and Promotional Activities	9,318,585	9,755,067
Safety and Maintenance of Visitor-Related Facilities Subtotal	**$ 36,346,699**	**$ 34,056,496**
TOTAL SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES	**$ 36,346,699**	**$ 34,056,496**
SUMMARY		
ARTS, CULTURE, AND COMMUNITY FESTIVALS	$ 7,960,627	$ 7,252,680
CAPITAL IMPROVEMENTS	34,781,252	17,239,063
ECONOMIC DEVELOPMENT PROGRAMS	1,358,794	1,706,450
MAJOR EVENTS	30,000	–
SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES	36,346,699	34,056,496
TOTAL SPECIAL PROMOTIONAL PROGRAMS BUDGET	**$ 80,477,372**	**$ 60,254,689**

[1] Budget moved to Safety & Maintenance of Visitor Related Facilities section.

[2] Budgeted transfer of Redevelopment Agency funds to the PETCO Park Fund eliminated. Funds budgeted directly in PETCO Park Fund beginning in FY 2011.

[3] Budget moved from Safety & Maintenance of Visitor Related Facilities section.

[4] Budget moved to Economic Development Programs section.

[5] Budget moved from Capital Improvements section.

Special Promotional Programs

Revenue and Expense Statement (Non–General Fund)

Transient Occupancy Tax Fund		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	–	$	–
Prior Year Reserve for Encumbrances		6,757,278		–
TOTAL BALANCE AND RESERVES	**$**	**6,757,278**	**$**	**–**
REVENUE				
Grant and Other Revenue	$	150,000	$	150,000
Redevelopment Agency Loan Repayment		11,320,750		–[1]
Transient Occupancy Tax		69,006,622		60,104,689
TOTAL REVENUE	**$**	**80,477,372**	**$**	**60,254,689**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**87,234,650**	**$**	**60,254,689**
OPERATING EXPENSE				
Operating Expense	$	18,829,486	$	18,566,517
Commission for Arts and Culture Department		836,326		832,680
Special Events Department		567,314		544,274
Transfer to Convention Center Expansion Fund		9,474,142		8,750,000
Transfer to General Fund		13,581,324		11,800,938
Transfer to Major Events Revolving Fund		30,000		–
Transfer to Mission Bay/Balboa Park Improvement Fund		5,468,428		5,096,466
Transfer to PETCO Park Fund		14,743,165		2,500,000[1]
Transfer to Public Art Fund		30,000		–
Transfer to QUALCOMM Stadium Fund		11,821,670		8,031,814
Transfer to TOT-Convention Center Fund		4,153,439		3,400,000
Transfer to Trolley Extension Reserve Fund		942,078		732,000
TOTAL OPERATING EXPENSE	**$**	**80,477,372**	**$**	**60,254,689**
TOTAL EXPENSE	**$**	**80,477,372**	**$**	**60,254,689**
RESERVES				
Reserve	$	6,757,278	$	–
TOTAL RESERVES	**$**	**6,757,278**	**$**	**–**
BALANCE				
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**87,234,650**	**$**	**60,254,689**

* At the time of publication, audited financial statements for Fiscal Year 2010 were not available. Therefore, the Fiscal Year 2010 column reflects final budget amounts from the Fiscal Year 2010 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

[1] Redevelopment Agency loan repayment revenue for PETCO Park debt service has been budgeted in the PETCO Park Fund beginning FY 2011. The budgeted transfer of this revenue has been reduced.

Tax and Revenue Anticipation Notes Fund



Fund Description

The Tax and Revenue Anticipation Notes fund pays for the cost of issuance and interest expense related to the issuance of tax revenue anticipation notes (TRANs). TRANs are short-term borrowing to aid the City in meeting financial obligations prior to the receipt of property tax revenues from the County. This fund is administered by the Financial Management Department, the City Comptroller, and the Debt Management Department.

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Tax and Revenue Anticipation Notes Fund

Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		0.00		**0.00**		0.00
Personnel Expenses	$	–	$	**–**	$	–
Non-Personnel Expenses		1,326,331		**3,644,670**		2,318,339
Total Department Expenses	**$**	**1,326,331**	**$**	**3,644,670**	**$**	**2,318,339**
Total Department Revenue	**$**	**1,326,331**	**$**	**3,644,670**	**$**	**2,318,339**

Tax and Revenue Anticipation Notes Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Tax and Revenue Anticipation Notes Fund	$	1,326,331	$	**3,644,670**	$	2,318,339
Total	**$**	**1,326,331**	**$**	**3,644,670**	**$**	**2,318,339**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Addition of Expenditures Addition of expenditures due to revised estimates for the Fiscal Year 2011 public offering of Tax and Revenue Anticipation Notes.	0.00	$	90,000	$	–
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00		–		2,318,339
Total	**0.00**	**$**	**90,000**	**$**	**2,318,339**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
NON-PERSONNEL						
Contracts	$	120,000	**$**	**210,000**	$	90,000
Debt		1,206,331		**3,434,670**		2,228,339
NON-PERSONNEL SUBTOTAL	**$**	**1,326,331**	**$**	**3,644,670**	**$**	**2,318,339**
Total	**$**	**1,326,331**	**$**	**3,644,670**	**$**	**2,318,339**

Revenues by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Other Revenue	$	–	**$**	**2,200,519**	$	2,200,519
Other Financial Sources (Uses)		1,326,331		**1,444,151**		117,820
Total	**$**	**1,326,331**	**$**	**3,644,670**	**$**	**2,318,339**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
General Administration/Management	0.00	$	3,434,670	$	–
TRANS	0.00		210,000		3,644,670
Total	**0.00**	**$**	**3,644,670**	**$**	**3,644,670**

Tax and Revenue Anticipation Notes Fund

Revenue and Expense Statement (Non–General Fund)

Tax and Revenue Anticipation Notes Fund		FY2010 Budget*		FY2011 Adopted
REVENUE				
General Fund Transfer	$	841,356	$	1,444,151
Other Revenue[1]		484,975		2,200,519
TOTAL REVENUE	**$**	**1,326,331[2]**	**$**	**3,644,670[3]**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**1,326,331**	**$**	**3,644,670**
OPERATING EXPENSE				
Insurance	$	120,000	$	210,000
TRAN Debt Service Interest[4]		1,206,331		3,434,670
TOTAL OPERATING EXPENSE	**$**	**1,326,331[2]**	**$**	**3,644,670[3]**
TOTAL EXPENSE	**$**	**1,326,331**	**$**	**3,644,670**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**1,326,331**	**$**	**3,644,670**

* At the time of publication, audited financial statements for Fiscal Year 2010 were not available. Therefore, the Fiscal Year 2010 column reflects final budget amounts from the Fiscal Year 2010 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

[1] Other Revenue reflects original issue premium. Original issue premium is a note structuring feature, which results from premium couponing of the notes and is driven by investor preferences. It is budgeted by the City to pay interest due on the notes.

[2] The Fiscal Year 2010 Budget was an estimate based on rates as of May 2009. Pricing of the notes occurred on June 23, 2009; the actual interest due on the notes was $1,655,681, and the original issue premium from the note offering available in Other Revenue was $1,045,616.

[3] The Fiscal Year 2011 Budget is an estimate based on rates as of May 2010. Pricing of the notes occurred on June 23, 2010; the actual interest due on the notes is $2,573,232, and the original issue premium from the note offering available in Other Revenue is $1,838,067.

[4] Principal portion is accounted for in the General Fund.



Fund Description

In November 1987, San Diego County voters approved the enactment of the initial San Diego Transportation Improvement Program (TransNet) that resulted in a one-half cent increase to the local sales tax. TransNet's efforts have been largely successful in reaching the goal of traffic congestion relief and transportation improvements as evidenced by overwhelming voter approval of a 40-year extension of the TransNet program that began in April 2008. It is estimated that over the duration of the 40-year extension, TransNet will provide $14.0 billion in transportation improvements throughout the region. The City's share of TransNet revenue is based on population and the number of local street and road miles maintained. Through a cooperative effort with the San Diego Association of Governments (SANDAG), the City of San Diego is able to manage the Fund so that the most pressing transportation problems are addressed in accordance with TransNet goals.

The purpose of TransNet is to fund essential transportation improvements that relieve traffic congestion, increase safety, and improve air quality. These improvements include performing repairs, restoring existing roadways, and constructing assets within the public right-of-way.

The TransNet revenues are primarily allocated to Engineering & Capital Projects for transportation/drainage design, bridge earthquake restrainers, and traffic engineering. In addition, the General Services Department receives funding for street maintenance services. The City Comptroller Department and the Engineering & Capital Projects Department are reimbursed for administrative oversight of the Fund.

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Department Summary

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Positions	0.00	**0.00**	0.00
Personnel Expenses	$ –	**$ –**	$ –
Non-Personnel Expenses	10,066,296	**8,894,441**	(1,171,855)
Total Department Expenses	**$ 10,066,296**	**$ 8,894,441**	**$ (1,171,855)**
Total Department Revenue	**$ 34,299,528**	**$ 22,354,599**	**$ (11,944,929)**

TransNet Extension Congestion Relief Fund

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
TransNet Extension Congestion Relief Fund	$ 2,031,579	**$ 2,031,579**	$ –
Total	**$ 2,031,579**	**$ 2,031,579**	**$ –**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00	$ –	$ (2,645,262)
Total	**0.00**	**$ –**	**$ (2,645,262)**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
NON-PERSONNEL			
Other	$ 2,031,579	**$ 2,031,579**	$ –
NON-PERSONNEL SUBTOTAL	**$ 2,031,579**	**$ 2,031,579**	**$ –**
Total	**$ 2,031,579**	**$ 2,031,579**	**$ –**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Sales Tax	$ 18,136,999	**$ 15,491,737**	$ (2,645,262)
Total	**$ 18,136,999**	**$ 15,491,737**	**$ (2,645,262)**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Transnet Ext/Congestion Relief	0.00	$ 2,031,579	$ 15,491,737
Total	**0.00**	**$ 2,031,579**	**$ 15,491,737**

TransNet

TransNet Extension Maintenance Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
TransNet Extension Maintenance Fund	$	7,773,000	$	**6,639,316**	$	(1,133,684)
Total	**$**	**7,773,000**	**$**	**6,639,316**	**$**	**(1,133,684)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Adjustment to TransNet Allocations Due to the reduction of TransNet revenue, the department's revenue allocations have changed for Fiscal Year 2011. Departments that are primarily affected are: Engineering and Capital Projects, and General Services-Street Division.	0.00	$	(1,133,684)	$	–
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00		–		(1,133,684)
Total	**0.00**	**$**	**(1,133,684)**	**$**	**(1,133,684)**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
NON-PERSONNEL						
Other	$	7,773,000	**$**	**6,639,316**	$	(1,133,684)
NON-PERSONNEL SUBTOTAL	**$**	**7,773,000**	**$**	**6,639,316**	**$**	**(1,133,684)**
Total	**$**	**7,773,000**	**$**	**6,639,316**	**$**	**(1,133,684)**

Revenues by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Sales Tax	$	7,773,000	**$**	**6,639,316**	$	(1,133,684)
Total	**$**	**7,773,000**	**$**	**6,639,316**	**$**	**(1,133,684)**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
Transnet Ext/Maintenance	0.00	$	6,639,316	$	6,639,316
Total	**0.00**	**$**	**6,639,316**	**$**	**6,639,316**

TransNet Extension Administration & Debt Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
TransNet Extension Administration & Debt Fund	$	261,717	**$**	**223,546**	$	(38,171)
Total	**$**	**261,717**	**$**	**223,546**	**$**	**(38,171)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations Due to the reduction of TransNet revenue, the department's revenue allocations have changed for Fiscal Year 2011. Departments that are primarily affected are: Engineering and Capital Projects, and General Services-Street Division.	0.00	$ (38,171)	$ –
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00	–	(165,983)
Total	**0.00**	**$ (38,171)**	**$ (165,983)**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
NON-PERSONNEL						
Other	$	261,717	**$**	**223,546**	$	(38,171)
NON-PERSONNEL SUBTOTAL	**$**	**261,717**	**$**	**223,546**	**$**	**(38,171)**
Total	**$**	**261,717**	**$**	**223,546**	**$**	**(38,171)**

Revenues by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Sales Tax	$	389,529	**$**	**223,546**	$	(165,983)
Total	**$**	**389,529**	**$**	**223,546**	**$**	**(165,983)**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
Transnet Ext/Admin & Debt	0.00	$	223,546	$	223,546
Total	**0.00**	**$**	**223,546**	**$**	**223,546**

TransNet Extension Commercial Paper Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations Due to the reduction of TransNet revenue, the department's revenue allocations have changed for Fiscal Year 2011. Departments that are primarily affected are: Engineering and Capital Projects, and General Services-Street Division.	0.00	$ –	$ (8,000,000)
Total	**0.00**	**$ –**	**$ (8,000,000)**

Revenues by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Other Revenue	$	8,000,000	**$**	**–**	$	(8,000,000)
Total	**$**	**8,000,000**	**$**	**–**	**$**	**(8,000,000)**

TransNet

Revenue and Expense Statement (Non–General Fund)

TransNet Extension Funds		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
CIP Continuing Appropriations from 400169-400172	$	16,088,000	$	–
CIP Continuing Appropriations from 400169-400172		142,188		–
TOTAL BALANCE AND RESERVES	**$**	**16,230,188**	**$**	**–**
REVENUE				
Commercial Paper Proceeds	$	8,000,000	$	–
TransNet Extension Sales Tax		26,299,528		22,354,599
TOTAL REVENUE	**$**	**34,299,528**	**$**	**22,354,599**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**50,529,716**	**$**	**22,354,599**
CAPITAL IMPROVEMENT PROGRAM (CIP)				
CIP Debt Services Expenditures	$	127,812	$	–
CIP Expenditures		16,105,420		13,460,158
Commercial Paper Funded CIP		8,000,000		–
TOTAL CIP EXPENSE	**$**	**24,233,232**	**$**	**13,460,158**
OPERATING EXPENSE				
Administration - Comptroller	$	95,000	$	95,000
Administration - Engineering and Capital Projects		166,717		128,546
Congestion Relief - Engineering and Capital Projects		2,031,579		2,031,579
Maintenance - General Services-Street Division		7,773,000		6,639,316
TOTAL OPERATING EXPENSE	**$**	**10,066,296**	**$**	**8,894,441**
TOTAL EXPENSE	**$**	**34,299,528**	**$**	**22,354,599**
RESERVES				
CIP Continuing Appropriations from 400169-400172	$	16,088,000	$	–
CIP Continuing Appropriations from 400169-400172		142,188		–
TOTAL RESERVES	**$**	**16,230,188**	**$**	**–**
BALANCE				
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**50,529,716**	**$**	**22,354,599**

* At the time of publication, audited financial statements for Fiscal Year 2010 were not available. Therefore, the Fiscal Year 2010 column reflects final budget amounts from the Fiscal Year 2010 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Trolley Extension Reserve Fund



Fund Description

The Trolley Extension Reserve Fund provides financial support for trolley-related expenditures by ensuring a local revenue source to qualify for State and federal funding as called for in the Regional Transportation Plan. This fund is administered by the Financial Management Department.

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Department Summary

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Positions	0.00	**0.00**	0.00
Personnel Expenses	$ –	**$ –**	$ –
Non-Personnel Expenses	6,074,131	**1,183,484**	(4,890,647)
Total Department Expenses	**$ 6,074,131**	**$ 1,183,484**	**$ (4,890,647)**
Total Department Revenue	**$ 942,078**	**$ 732,000**	**$ (210,078)**

Trolley Extension Reserve Fund

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Trolley Extension Reserve Fund	$ 6,074,131	**$ 1,183,484**	$ (4,890,647)
Total	**$ 6,074,131**	**$ 1,183,484**	**$ (4,890,647)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Operating Costs Adjustment to reflect an anticipated reduction in operating costs for Fiscal Year 2011.	0.00	$ (3,900)	$ –
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00	–	(210,078)
Total	**0.00**	**$ (3,900)**	**$ (210,078)**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
NON-PERSONNEL			
Contracts	$ 31,060	**$ 27,160**	$ (3,900)
Other	4,891,497	–	(4,891,497)
Debt	1,151,574	**1,156,324**	4,750
NON-PERSONNEL SUBTOTAL	**$ 6,074,131**	**$ 1,183,484**	**$ (4,890,647)**
Total	**$ 6,074,131**	**$ 1,183,484**	**$ (4,890,647)**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Other Financial Sources (Uses)	$ 942,078	**$ 732,000**	$ (210,078)
Total	**$ 942,078**	**$ 732,000**	**$ (210,078)**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Trolley Extension Reserve	0.00	$ 1,183,484	$ 732,000
Total	**0.00**	**$ 1,183,484**	**$ 732,000**

Trolley Extension Reserve Fund

Revenue and Expense Statement (Non–General Fund)

Trolley Extension Reserve Fund		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	3,667,161	$	714,092
Prior Year Reserve		2,043,591		–
TOTAL BALANCE AND RESERVES	**$**	**5,710,752**	**$**	**714,092**
REVENUE				
Transfer from Transient Occupancy Tax Fund	$	942,078	$	732,000
TOTAL REVENUE	**$**	**942,078**	**$**	**732,000**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**6,652,830**	**$**	**1,446,092**
OPERATING EXPENSE				
Administration	$	16,126	$	16,126
Annual Audit		6,578		6,578
Old Town Debt Service		1,151,574		1,156,324
Prior Year Expenditures		3,900		–
Transfer to Other Funds		4,891,497		–
Trustee Fees		4,456		4,456
TOTAL OPERATING EXPENSE	**$**	**6,074,131**	**$**	**1,183,484**
TOTAL EXPENSE	**$**	**6,074,131**	**$**	**1,183,484**
BALANCE	**$**	**578,699**	**$**	**262,608**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**6,652,830**	**$**	**1,446,092**

* At the time of publication, audited financial statements for Fiscal Year 2010 were not available. Therefore, the Fiscal Year 2010 column reflects final budget amounts from the Fiscal Year 2010 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Zoological Exhibits Fund



Fund Description

The City's budget reflects funds utilized for the maintenance of zoological exhibits in the San Diego Zoo which are financed from a fixed property tax levy (one-half cent per $100 of assessed valuation) as authorized by Section 77A of the City Charter. This fund provides timely, educational, and interesting zoological exhibits to encourage and increase zoo attendance and is administered by the Financial Management Department.

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Department Summary

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Positions	0.00	**0.00**	0.00
Personnel Expenses	$ –	**$ –**	$ –
Non-Personnel Expenses	9,679,780	**8,018,590**	(1,661,190)
Total Department Expenses	**$ 9,679,780**	**$ 8,018,590**	**$ (1,661,190)**
Total Department Revenue	**$ 9,679,780**	**$ 8,018,590**	**$ (1,661,190)**

Zoological Exhibits Fund

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Zoological Exhibits Fund	$ 9,679,780	**$ 8,018,590**	$ (1,661,190)
Total	**$ 9,679,780**	**$ 8,018,590**	**$ (1,661,190)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Tax Rate Ordinance Adjustment Adjusted revenue and expenditure figures are based on Fiscal Year 2011 Tax Rate Ordinance set by City Council. Expenses are adjusted to match payment to the Zoological Society.	0.00	$ (1,661,190)	$ (1,661,190)
Total	**0.00**	**$ (1,661,190)**	**$ (1,661,190)**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
NON-PERSONNEL			
Contracts	$ 9,679,780	**$ 8,018,590**	$ (1,661,190)
NON-PERSONNEL SUBTOTAL	**$ 9,679,780**	**$ 8,018,590**	**$ (1,661,190)**
Total	**$ 9,679,780**	**$ 8,018,590**	**$ (1,661,190)**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Property Taxes	$ 9,679,780	**$ 8,018,590**	$ (1,661,190)
Total	**$ 9,679,780**	**$ 8,018,590**	**$ (1,661,190)**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Zoological Exhibits	0.00	$ 8,018,590	$ 8,018,590
Total	**0.00**	**$ 8,018,590**	**$ 8,018,590**

Zoological Exhibits Fund

Revenue and Expense Statement (Non–General Fund)

Zoological Exhibits Fund		FY2010 Budget*		FY2011 Adopted
REVENUE				
Property Tax	$	8,024,409	$	8,018,590
TOTAL REVENUE	**$**	**8,024,409**	**$**	**8,018,590**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**8,024,409**	**$**	**8,018,590**
OPERATING EXPENSE				
Non-Personnel Expense	$	8,024,409	$	8,018,590
TOTAL OPERATING EXPENSE	**$**	**8,024,409**	**$**	**8,018,590**
TOTAL EXPENSE	**$**	**8,024,409**	**$**	**8,018,590**
BALANCE				
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**8,024,409**	**$**	**8,018,590**

* At the time of publication, audited financial statements for Fiscal Year 2010 were not available. Therefore, the Fiscal Year 2010 column reflects final budget amounts from the Fiscal Year 2010 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Group Description

The group includes the San Diego Police Department which oversees the Gang Commission and the Family Justice Center and the Fire-Rescue Department which oversees the Office of Homeland Security.

The Public Safety and Homeland Security group encompasses the City's public safety-related entities and programs and is responsible for preparing for and responding to major disasters.

Mission

To support and carry out the Mayor's vision, mission, and values by ensuring the residents and visitors of San Diego are provided the highest quality public safety services in response to community needs

Budget Department	Positions	Personnel Expenses	Non - Personnel Expenses	Total Expenses
Fire-Rescue	1,179.49	$ 157,635,440	$ 30,487,924	$ 188,123,364
Office of Homeland Security	13.51	1,435,499	320,416	1,755,915
Police	2,538.20	332,697,689	63,355,549	396,053,238
Total	**3,731.20**	**$ 491,768,628**	**$ 94,163,889**	**$ 585,932,517**



Department Description

The Fire-Rescue Department protects the life and property of San Diego residents and visitors through a variety of safety services. Serving an area of approximately 331 square miles with a resident population of 1.4 million, Fire-Rescue includes 47 fire stations, a communications center, a training facility, 10 permanent lifeguard stations, and 48 seasonal lifeguard towers.

The major activities performed by the Fire-Rescue Department include fire suppression, emergency medical transport, technical rescue, hazardous materials response, fire investigation, explosives disarmament, fire safety inspection and education programs, equipment and facilities maintenance, waterway and swimmer safety, and the operation of the 911 communications center.

The Department's mission is:

> ***To serve the community of San Diego by providing the highest level of emergency/rescue services, hazard prevention, and safety education ensuring the protection of life, property, and the environment***

Goals and Objectives

Goals and objectives have been reprinted here as they were adopted in the Fiscal Year 2010 budget. They will be revisited during Fiscal Year 2012.

Goal 1: Maintain the resources necessary for rapid response in emergency situations

Essential to the effective delivery of the many fire-rescue, emergency medical, and lifeguard services demanded by the community are the abilities to quickly and efficiently process requests for service, identify the appropriate response units and notify them of the need to respond, and ensure their delivery to the emergency scene in time to provide the maximum benefit possible. This requires that performance measures be developed and continually monitored to ensure national response time goals are met and the anticipated beneficial outcomes of a rapid response

are achieved. In addition, with respect to the prevention of fires and the mitigation of their severity, it is also essential that the inspection of target hazard occupancies and brush management parcels be conducted frequently to identify and correct fire code violations. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Quickly and safely respond to all emergencies in San Diego
- Put the right resources in the right place at the right time in order to save lives, property, and preserve the environment
- Provide fire prevention services and other support in order to ensure the continued safe and effective delivery of fire and rescue services

Goal 2: Ensure effective leadership for the efficient provision of fire-rescue services

To provide effective emergency service delivery, it is imperative that the number and type of resources necessary to provide that service be identified, procured, maintained, and replaced as needed. This requires a constant monitoring of service demand levels and the Department's ability to effectively and efficiently meet those demands. A vigorous and ongoing program of needs assessment, development and communication of budgetary priorities, and fiscally-sound practices to manage all resources allocated to the Department must be provided by the Fire Chief and the Department's leadership team. The Department will move toward accomplishing this goal by focusing on the following objective.

- Identify needs and revenue sources to obtain and manage the necessary funding in order to responsibly maintain the Department and grow in a way that is consistent with current and projected demands for service

Goal 3: Provide exceptional customer service

It is widely recognized that the Fire-Rescue Department exists as an organization for the sole purpose of delivering exceptional emergency and non-emergency services to the community. Absent this mission and focus, there would be no justification for the expense associated with Department operations. In order to meet customer service expectations, it is essential that service needs be identified, programs be developed to meet these needs, and monitoring of performance be conducted. The Department will move toward accomplishing this goal by focusing on the following objective.

- Exceed customer expectations in all we do by treating each customer transaction with responsiveness, competency, and respect

Goal 4: Develop and maintain a skilled fire-rescue workforce

As with any organization, the Fire-Rescue Department's success relies heavily upon the development and maintenance of a highly skilled and dedicated workforce. To ensure the ability to accurately identify the needs and provide exceptional service to all segments of this diverse community, its workforce must reflect the makeup of the community as a whole. Moreover, once employees join its workforce, they must be provided adequate training and health and safety programs to ensure their competency and availability for assignment. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Provide a comprehensive safety services program for employees in order to reduce the incidence and severity of occupational injury and illness, reduce cost to tax payers, and maintain mission readiness
- Recruit and retain a workforce that is qualified and mirrors the diversity of the community served

Service Efforts and Accomplishments

A significant accomplishment in Fiscal Year 2010 was achieved savings exceeding $4.0 million via implementation of the rolling "brownouts." Faced with eliminating eight engines which would lead to the reduction of 96 sworn fire personnel, the San Diego Fire-Rescue Department chose instead to implement rolling "brownouts." Rolling "brownouts" are the temporary closure of up to eight engine/truck companies in fire stations housing more than one unit. The displaced firefighters resulting from these temporary closures are used to fill constant staffing needs on remaining emergency units that would otherwise be staffed on an overtime basis. These unit closures did not result in

the closure of any community fire stations nor firefighter layoffs. This will result in an estimated overtime savings of $4.2 million dollars in Fiscal Year 2010.

For Fiscal Year 2010 the San Diego Fire-Rescue Department has applied for grants totaling $8.4 million of which $4.2 million was reveived. Federal grants comprise $7.2 million of this total which includes funding for Urban Search & Rescue (US&R), a cooperative agreement with the Federal Emergency Management Agency (FEMA) to fund search and rescue efforts as part of the National US&R response, mobile and portable radios to replace aging and existing 800 MHz and VHF radios, Wildfire Damage Assessment to support post-incident damage assessments of wildland urban interfaces neighborhood in order to improve building standards and fire fighting, and code development and enforcement to implement a computerized building inspection system. Private grants account for $1.2 million which includes funding for emergency response vehicles, proactive brush management assessment for the clearing of brush in high risk areas, emergency preparation educational materials assessment to support Citizens Emergency Response Team (CERT) training and public outreach and the Regional Command and Control Communications (3Cs) Program for emergency communications for incident command posts.

Lastly, the San Diego Fire-Rescue Department made significant facilities improvements. The La Jolla Shores and Children's Pool Lifeguard Stations' design was completed in Fiscal Year 2010 and construction is scheduled to begin in Fiscal Year 2011. In addition, Fire Station 33 in the Rancho Bernardo community underwent major functional and operational improvements.

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Department Summary

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Positions	1,236.03	**1,179.49**	(56.54)
Personnel Expenses	$ 162,555,779	**$ 157,635,440**	$ (4,920,339)
Non-Personnel Expenses	37,355,297	**30,487,924**	(6,867,373)
Total Department Expenses	**$ 199,911,076**	**$ 188,123,364**	**$ (11,787,712)**
Total Department Revenue	**$ 25,100,005**	**$ 22,530,695**	**$ (2,569,310)**

General Fund

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Administrative Operations	$ (896,326)	**$ 6,461,047**	$ 7,357,373
Communications	8,893,630	**6,829,062**	(2,064,568)
Emergency Medical Services-Fire	1,967,184	**611,361**	(1,355,823)
Emergency Operations	149,324,561	**132,269,851**	(17,054,710)
Fire Prevention	7,629,305	**5,578,693**	(2,050,612)
Lifeguard Services	16,365,443	**15,190,507**	(1,174,936)
Logistics	5,644,286	**12,855,508**	7,211,222
Special Operations	2,164,488	**2,105,894**	(58,594)
Total	**$ 191,092,571**	**$ 181,901,923**	**$ (9,190,648)**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Administrative Operations	25.00	**31.00**	6.00
Communications	48.67	**47.67**	(1.00)
Emergency Medical Services-Fire	9.00	**2.00**	(7.00)
Emergency Operations	884.12	**845.96**	(38.16)
Fire Prevention	61.00	**54.00**	(7.00)
Lifeguard Services	130.84	**141.80**	10.96
Logistics	13.00	**11.30**	(1.70)
Special Operations	16.00	**12.36**	(3.64)
Total	**1,187.63**	**1,146.09**	**(41.54)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$ 4,295,092	$ –
Adjustment to Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	52.00	1,818,937	–
Central Stores Consolidation Reduction of 1.00 FTE Fleet Parts Buyer and the transfer of 1.00 FTE Storekeeper 2 to Central Stores with an increase in expenditures to reimburse Central Stores for 1.00 FTE Storekeeper 2.	(2.00)	(92,103)	–

Fire-Rescue

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Transfer of Revenue from Emergency Medical Services Adjustment to reflect an anticipated increase in revenue reimbursement from Emergency Medical Services for paramedic specialty pay.	0.00	–	512,990
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00	–	(60,000)
Total	**50.00**	**$ 6,021,926**	**$ 452,990**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
PERSONNEL			
Salaries and Wages	$ 104,676,487	**$ 91,771,528**	$ (12,904,959)
Fringe Benefits	51,894,183	**62,790,972**	10,896,789
PERSONNEL SUBTOTAL	**$ 156,570,670**	**$ 154,562,500**	**$ (2,008,170)**
NON-PERSONNEL			
Supplies	$ 2,054,822	**$ 2,027,838**	$ (26,984)
Contracts	18,054,916	**13,134,651**	(4,920,265)
Information Technology	2,139,995	**1,783,517**	(356,478)
Energy and Utilities	3,177,759	**2,854,406**	(323,353)
Other	4,733,873	**4,778,475**	44,602
Capital Expenditures	2,613,446	**1,013,446**	(1,600,000)
Debt	1,747,090	**1,747,090**	–
NON-PERSONNEL SUBTOTAL	**$ 34,521,901**	**$ 27,339,423**	**$ (7,182,478)**
Total	**$ 191,092,571**	**$ 181,901,923**	**$ (9,190,648)**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Licenses and Permits	$ 241,382	**$ 241,382**	$ –
Revenue from Money and Property	103,488	**103,488**	–
Revenue from Federal Agencies	708,000	**218,000**	(490,000)
Revenue from Other Agencies	20,000	**20,000**	–
Charges for Current Services	13,362,270	**13,815,260**	452,990
Other Revenue	1,720,000	**646,000**	(1,074,000)
Total	**$ 16,155,140**	**$ 15,044,130**	**$ (1,111,010)**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000011	1104	Account Clerk	3.00	**3.00**	$31,491 - $37,918	$ 35,832
20000012	1105	Administrative Aide 1	1.00	**1.00**	36,962 - 44,533	43,420
20000024	1107	Administrative Aide 2	6.00	**6.00**	42,578 - 51,334	294,861
20001119	2154	Assistant Fire Chief	2.00	**2.00**	31,741 - 173,971	292,810
20000075	1156	Assistant Fire Marshal	2.00	**0.00**	82,722 - 100,110	–
20001188	2236	Assistant to the Fire Chief	1.00	**1.00**	46,966 - 172,744	110,690
20000311	1364	Associate Department Human Resources Analyst	0.00	**2.00**	54,059 - 65,333	124,786
20000119	1218	Associate Management Analyst	3.00	**3.00**	54,059 - 65,333	177,073

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
20000201	1273	Building Maintenance Supervisor	1.00	**1.00**	61,859 -	74,797	61,859
20000205	1275	Building Service Supervisor	1.00	**1.00**	45,718 -	55,286	48,956
20000539	1535	Clerical Assistant 2	14.00	**14.00**	29,931 -	36,067	386,815
20000306	1356	Code Compliance Officer	7.00	**7.00**	37,232 -	44,803	297,906
20000403	1426	Communications Technician	1.00	**1.00**	58,157 -	69,742	63,523
20000617	1601	Construction Estimator	2.00	**2.00**	53,706 -	64,958	129,916
20000366	1393	Customer Services Supervisor	2.00	**2.00**	57,782 -	69,784	125,622
20001189	2237	Deputy Fire Chief	8.00	**10.00**	46,966 -	172,744	674,769
20000420	1437	Equipment Mechanic	1.00	**0.00**	44,366 -	53,206	–
20000924	1876	Executive Secretary	1.00	**1.00**	43,555 -	52,666	49,769
20000446	1453	Fire Battalion Chief	27.30	**27.30**	82,722 -	100,110	2,622,492
20000449	1456	Fire Captain	232.25	**215.25**	70,970 -	85,904	17,601,148
20000452	1456B	Fire Captain	0.00	**1.00**	70,970 -	85,904	85,904
20000450	14561	Fire Captain-Metro Arson Strike Team	0.00	**3.00**	70,970 -	85,904	257,712
20001125	2160	Fire Chief	1.00	**1.00**	59,155 -	224,099	161,698
20000510	1518	Fire Dispatch Supervisor	5.00	**4.00**	47,424 -	57,262	221,602
20000460	1464	Fire Dispatcher	33.00	**33.00**	41,246 -	49,795	1,489,940
20000454	1458	Fire Engineer	214.36	**201.00**	61,589 -	74,464	14,283,480
20000455	14581	Fire Engineer-Metro Arson Strike Team	0.00	**0.36**	61,589 -	74,464	26,807
20000456	1461	Fire Fighter 1	20.00	**20.00**	39,166 -	47,112	995,850
20000457	1462	Fire Fighter 2	408.71	**383.71**	52,520 -	63,378	23,234,502
20001245	1020	Fire Fighter 3	0.00	**1.00**	55,141 -	66,539	55,141
20000475	1475	Fire Prevention Inspector 2	31.00	**14.00**	61,589 -	74,464	737,734
20000476	14751	Fire Prevention Inspector 2-Civilian	0.00	**14.00**	61,589 -	74,464	1,026,411
20000477	1476	Fire Prevention Supervisor	7.00	**3.00**	70,970 -	85,904	171,808
20000478	14761	Fire Prevention Supervisor-Civilian	0.00	**3.00**	70,970 -	85,904	242,778
20000183	1250	Fleet Parts Buyer	1.00	**0.00**	44,637 -	54,059	–
20000178	1243	Information Systems Administrator	1.00	**1.00**	73,466 -	88,982	86,313
20000290	1348	Information Systems Analyst 2	3.00	**3.00**	54,059 -	65,333	186,199
20000293	1349	Information Systems Analyst 3	2.00	**2.00**	59,363 -	71,760	139,214
20000998	1926	Information Systems Analyst 4	1.00	**1.00**	66,768 -	80,891	78,464
20000536	1532	Intermediate Stenographer	1.00	**1.00**	32,094 -	38,813	37,843
90000603	1591	Lifeguard 1 - Hourly	28.54	**52.00**	33,758 -	40,560	1,755,437
20000606	1593	Lifeguard 2	55.85	**49.85**	49,150 -	59,488	2,840,279
20000619	1603	Lifeguard 3	13.00	**13.00**	54,184 -	65,541	821,008
20001232	2280	Lifeguard Chief	1.00	**1.00**	46,966 -	172,744	120,461
20000604	1592	Lifeguard Sergeant	16.95	**15.95**	59,363 -	71,739	1,096,977
20000622	1608	Marine Mechanic	0.00	**1.00**	44,366 -	53,206	53,206
20000601	1589	Marine Safety Lieutenant	5.00	**4.00**	71,552 -	86,403	252,729
20000445	1452	Motive Service Technician	1.00	**1.00**	34,195 -	40,976	40,976
20000634	1614	Organization Effectiveness Specialist 2	2.00	**0.00**	54,059 -	65,333	–

Fire-Rescue

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000627	1612	Organization Effectiveness Specialist 3	1.00	**0.00**	59,363 - 71,760	–
20000639	1615	Organization Effectiveness Supervisor	1.00	**1.00**	66,768 - 80,891	71,242
20000680	1648	Payroll Specialist 2	3.00	**3.00**	34,611 - 41,787	120,473
20000173	1238	Payroll Supervisor	1.00	**1.00**	39,686 - 48,069	46,867
20001222	2270	Program Manager	1.67	**1.67**	46,966 - 172,744	160,252
20000761	1751	Project Officer 1	1.00	**1.00**	66,622 - 80,454	78,443
20000783	1776	Public Information Clerk	1.00	**1.00**	31,491 - 37,918	36,970
20000784	1777	Public Information Officer	1.00	**1.00**	43,514 - 52,707	51,389
20000927	1879	Senior Clerk/Typist	2.00	**2.00**	36,067 - 43,514	84,852
20000015	1106	Senior Management Analyst	1.00	**1.00**	59,363 - 71,760	69,966
20000916	1871	Senior Public Information Officer	1.00	**1.00**	54,059 - 65,333	62,022
20000955	1902	Storekeeper 1	1.00	**1.00**	34,611 - 41,517	–
20000956	1903	Storekeeper 2	1.00	**0.00**	37,835 - 45,718	–
20000313	1366	Supervising Department Human Resources Analyst	0.00	**1.00**	66,768 - 80,891	78,464
20000970	1917	Supervising Management Analyst	1.00	**1.00**	66,768 - 80,891	80,891
20000756	1746	Word Processing Operator	2.00	**2.00**	31,491 - 37,918	73,940
		Air Operations Pay				44,784
		Airport Transfer				71,190
		Annual Pump Testing				97,347
		Battalion Medical Off				85,119
		Bilingual - Dispatcher				11,648
		Bilingual - Regular				20,384
		Bilingual Pay Fire				163,084
		Breathing Apparatus Rep				35,126
		Cliff Rescue Inst Pay				27,576
		D' Div Pay				47,536
		Dispatcher Training				1,872
		EMS Speciality Pay				83,881
		Emergency Medical Tech				5,432,179
		Explosive Ord Sqd				63,741
		Fire Admin Assign				719,348
		Hazardous Mat. Squad				213,176
		Hose Repair				90,421
		K-9 Handler Fire				8,018
		Ladder Repair				86,660
		Metro Arson Strike Team				14,225
		Night Shift Pay				19,805
		Overtime Budgeted				5,276,707
		Paramedic Pay				2,328,060
		Paramedic Splty Pay				522,401
		Rescue Pay Station 4				180,776

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
		Small Eq Repair				36,044
		Split Shift Pay				53,782
		Star Team Paramedic				54,005
		Termination Pay Annual Leave				1,324,142
Salaries and Wages Subtotal			**1,187.63**	**1,146.09**		**$ 91,771,528**
		Employee Offset Savings				$ 2,004,889
		Flexible Benefits				6,479,370
		Long-Term Disability				666,638
		Medicare				870,177
		Other Post-Employment Benefits				6,590,366
		Retirement ARC				40,298,621
		Retirement DROP				361,515
		Retirement Offset Contribution				415,158
		Risk Management Administration				1,020,317
		Supplemental Pension Savings Plan				530,573
		Unemployment Insurance				154,950
		Unused Sick Leave				58,737
		Workers' Compensation				3,339,661
Fringe Benefits Subtotal						**$ 62,790,972**
Total Personnel Expenses						**$ 154,562,500**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Brush Management	8.00	$ 714,989	$ –
Department Management	6.00	2,728,106	–
Emergency Services	843.21	126,223,855	5,457,098
Fire Communications	47.67	4,993,537	–
Fire Operations	7.00	6,907,919	452,990
General Administration	26.00	3,062,687	900
General Administration/Management	0.00	813,629	–
IT Non-Discretionary	0.00	1,783,517	–
Information Technology	0.00	165,770	554,880
Inspection Services	45.00	4,724,447	7,030,043
Lifeguard Services	139.85	14,879,441	410,831
Logistical Services	11.00	12,798,536	103,488
Special Operations	12.36	2,105,490	1,033,900
Total	**1,146.09**	**$ 181,901,923**	**$ 15,044,130**

Fire-Rescue

Fire/Emergency Medical Services Transport Program Fund

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Emergency Medical Services	$ 7,154,723	**$ 4,548,284**	$ (2,606,439)
Total	**$ 7,154,723**	**$ 4,548,284**	**$ (2,606,439)**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Emergency Medical Services	48.40	**33.40**	(15.00)
Total	**48.40**	**33.40**	**(15.00)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Specialty Pay Transfer Increase of expenditures to support the transfer of paramedic special pays to the Fire-Rescue Department.	0.00	$ 512,990	$ –
Addition of Fire Fighter II Positions and Reimbursement Revenue Addition of 3.00 Fire Fighter II positions and associated reimbursement revenue. These positions will staff Medic Unit 32 and Medic Unit 39.	3.00	338,221	338,221
Additon of Fire Captains and Reimbursement Revenue Additon of 2.00 Fire Captains and associated reimbursement revenue.	2.00	299,071	299,071
Addition of Senior Management Analyst and Reimbursement Revenue Addition of 1.00 Senior Management Analyst and associated reimbursement revenue to the Emergency Medical Services Department.	1.00	100,004	100,004
Paramedic Recertification Bonus Addition of paramedic recertification bonus to compensate EMS staff who recertify their paramedic license as mandated by the Emergency Medical Services contract between the City and SDMSE.	0.00	2,676	2,676
Reduction of Paramedic II Positions Reduction of 2.00 Paramedic II positions that will no longer be needed in Fiscal Year 2011.	(2.00)	(176,035)	–
Adjustment to Non-Personnel Expenditures Adjustment to non-personnel expenditures as mandated by the Emergency Medical Services contract between the City and SDMSE.	0.00	(191,192)	(191,192)
Reduction of Positions Reduction of 16.00 Emergency Medical Technicians, 1.00 Paramedic II, 1.00 Clerical Assistant II, and 1.00 Senior Clerk Typist due to changing priorities associated with the Emergency Medical Services Contract between the City and SDMSE.	(19.00)	(1,009,200)	(938,664)

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00	–	(1,077,791)
Total	**(15.00)**	**$ (123,465)**	**$ (1,467,675)**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
PERSONNEL						
Salaries and Wages	$	4,012,859	**$**	**2,063,553**	$	(1,949,306)
Fringe Benefits		1,972,250		**1,009,387**		(962,863)
PERSONNEL SUBTOTAL	**$**	**5,985,109**	**$**	**3,072,940**	**$**	**(2,912,169)**
NON-PERSONNEL						
Supplies	$	79,080	**$**	**58,480**	$	(20,600)
Contracts		292,758		**145,386**		(147,372)
Information Technology		51,848		**37,076**		(14,772)
Other		30,187		**518,661**		488,474
Capital Expenditures		715,741		**715,741**		–
NON-PERSONNEL SUBTOTAL	**$**	**1,169,614**	**$**	**1,475,344**	**$**	**305,730**
Total	**$**	**7,154,723**	**$**	**4,548,284**	**$**	**(2,606,439)**

Revenues by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Revenue from Federal Agencies	$	–	**$**	**438,225**	$	438,225
Revenue from Other Agencies		500,000		**500,000**		–
Charges for Current Services		1,517,828		**–**		(1,517,828)
Other Revenue		5,309,467		**4,921,395**		(388,072)
Total	**$**	**7,327,295**	**$**	**5,859,620**	**$**	**(1,467,675)**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
20000539	1535	Clerical Assistant 2	1.00	**0.00**	$29,931 -	$36,067	$ –
20001189	2237	Deputy Fire Chief	1.00	**1.00**	46,966 -	172,744	133,280
20000509	1517	Emergency Medical Technician	17.60	**1.60**	26,437 -	31,907	47,769
20000446	1453	Fire Battalion Chief	2.00	**2.00**	82,722 -	100,110	100,110
20000449	1456	Fire Captain	3.00	**5.00**	70,970 -	85,904	217,700
20000457	1462	Fire Fighter 2	10.60	**13.60**	52,520 -	63,378	195,587
20000496	1507	Paramedic 2	12.20	**9.20**	44,970 -	54,288	400,193
20000927	1879	Senior Clerk/Typist	1.00	**0.00**	36,067 -	43,514	–
20000015	1106	Senior Management Analyst	0.00	**1.00**	59,363 -	71,760	59,363
		Bilingual Pay Fire					1,117
		Emergency Medical Tech					71,213
		Fire Admin Assign					22,349
		Overtime Budgeted					775,102
		Paramedic Pay					17,738
		Paramedic Recert Bonus					6,425

Fire-Rescue

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
		Paramedic Tring Off					15,607
Salaries and Wages Subtotal			**48.40**	**33.40**		**$**	**2,063,553**
		Employee Offset Savings				$	33,716
		Flexible Benefits					124,991
		Long-Term Disability					10,601
		Medicare					13,376
		Other Post-Employment Benefits					122,664
		Retirement ARC					538,637
		Retirement DROP					6,076
		Retirement Offset Contribution					2,018
		Risk Management Administration					19,403
		Supplemental Pension Savings Plan					38,304
		Unemployment Insurance					2,477
		Unused Sick Leave					963
		Workers' Compensation					96,161
Fringe Benefits Subtotal						**$**	**1,009,387**
Total Personnel Expenses						**$**	**3,072,940**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
Emergency Services	33.40	$	4,505,537	$	5,859,620
General Administration/Management	0.00		5,671		–
IT Non-Discretionary	0.00		37,076		–
Total	**33.40**	**$**	**4,548,284**	**$**	**5,859,620**

Fire and Lifeguard Facilities Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Fire and Lifeguard Facilities Fund	$	1,663,782	$	**1,673,157**	$	9,375
Total	**$**	**1,663,782**	**$**	**1,673,157**	**$**	**9,375**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00	$	–	$	9,375
Total	**0.00**	**$**	**–**	**$**	**9,375**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
NON-PERSONNEL						
Contracts	$	46,212	**$**	**46,212**	$	–
Other		1,617,570		**1,626,945**		9,375
NON-PERSONNEL SUBTOTAL	**$**	**1,663,782**	**$**	**1,673,157**	**$**	**9,375**
Total	**$**	**1,663,782**	**$**	**1,673,157**	**$**	**9,375**

Revenues by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Other Financial Sources (Uses)	$	1,617,570	**$**	**1,626,945**	$	9,375
Total	**$**	**1,617,570**	**$**	**1,626,945**	**$**	**9,375**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
Fire and Lifeguard Facilities	0.00	$	1,673,157	$	1,626,945
Total	**0.00**	**$**	**1,673,157**	**$**	**1,626,945**

Fire-Rescue

Revenue and Expense Statement (Non–General Fund)

Fire/Emergency Medical Services Transport Program Fund		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	3,460,584	$	6,316,880
Designated Reserve		12,936		–
Reserve for Encumbrances		891,666		–
Subsidy Reserve		500,000		500,000
TOTAL BALANCE AND RESERVES	**$**	**4,865,186**	**$**	**6,816,880**
REVENUE				
Reimbursements from Fire-Rescue General Fund	$	179,619	$	–
Reimbursements from General Fund		1,338,209		–
San Diego Medical Services Enterprise Fees		5,309,467		5,359,620
San Diego Medical Services Enterprise Profit		500,000		500,000
TOTAL REVENUE	**$**	**7,327,295**	**$**	**5,859,620**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**12,192,481**	**$**	**12,676,500**
OPERATING EXPENSE				
Emergency Medical Services Communications	$	27,061	$	–
Emergency Medical Services Operations		7,127,662		4,548,284
TOTAL OPERATING EXPENSE	**$**	**7,154,723**	**$**	**4,548,284**
TOTAL EXPENSE	**$**	**7,154,723**	**$**	**4,548,284**
RESERVES				
Designated Reserve	$	500,000	$	–
Subsidy Reserve		–		500,000
TOTAL RESERVES	**$**	**500,000**	**$**	**500,000**
BALANCE	**$**	**4,537,758**	**$**	**7,628,216**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**12,192,481**	**$**	**12,676,500**

* At the time of publication, audited financial statements for Fiscal Year 2010 were not available. Therefore, the Fiscal Year 2010 column reflects final budget amounts from the Fiscal Year 2010 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Revenue and Expense Statement (Non–General Fund)

Fire and Lifeguard Facilities Fund		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	216,943	$	195,473
TOTAL BALANCE AND RESERVES	**$**	**216,943**	**$**	**195,473**
REVENUE				
Safety Sales Tax - Fire Facilities	$	1,374,935	$	1,626,945
Safety Sales Tax - Lifeguard Facilities		242,635		–
TOTAL REVENUE	**$**	**1,617,570**	**$**	**1,626,945**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**1,834,513**	**$**	**1,822,418**
OPERATING EXPENSE				
Administrative Services	$	46,212	$	46,212
Lease Payments		1,617,570		1,626,945
TOTAL OPERATING EXPENSE	**$**	**1,663,782**	**$**	**1,673,157**
TOTAL EXPENSE	**$**	**1,663,782**	**$**	**1,673,157**
BALANCE	**$**	**170,731**	**$**	**149,261**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**1,834,513**	**$**	**1,822,418**

* At the time of publication, audited financial statements for Fiscal Year 2010 were not available. Therefore, the Fiscal Year 2010 column reflects final budget amounts from the Fiscal Year 2010 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



Department Description

The San Diego Office of Homeland Security (SD-OHS) oversees the City's Homeland Security, Disaster Preparedness, Emergency Management, and Recovery/Mitigation Programs. The primary focus is to ensure comprehensive emergency preparedness, training, response, recovery and mitigation services are concentrated to minimize the adverse effects to life, property, the environment and the City's economic base from natural, technological and man-made disasters.

SD-OHS is responsible for securing and managing Federal Homeland Security Grant Funds through the Urban Area Security Initiative (UASI) grants for the region. These grants are intended to address the needs of high-threat, high-density urban areas to assist in building enhanced and sustainable capacity to prevent, protect against, respond to, and recover from acts of terrorism. The UASI program focuses on enhancing preparedness through regional collaboration and development of integrated regional systems.

Disaster Preparedness efforts ensure the City is prepared for major disasters by coordinating planning efforts and training of City employees; assisting with the integration of the City's emergency plans in a collaborative environment both internally and externally; interfacing with county, State and federal jurisdictions; and ensuring the flow of information to the public and business community to assist in emergency preparation and response.

Under the Emergency Management Program, SD-OHS maintains the City's Emergency Operations Center (EOC) and alternate EOC in a ready-to-activate status; ensures assigned staff is fully trained and capable of carrying out their responsibilities during activations; and manages the EOC during responses to multi-department and citywide emergencies to support incident response activities and maintain citywide response capabilities. This program oversees the opening of shelters and provision of mass care during a disaster, as well as standing up the local disaster assistance centers to provide assistance to the public following a disaster.

SD-OHS coordinates Recovery and Mitigation Programs for the City by collecting timely disaster-related data and coordinating applications for State and federal grant programs related to disaster response, recovery, and mitigation. These grant programs provide a vital source of revenue to offset the costs of natural and man-made disasters and to implement preventive measures to mitigate risks.

Office of Homeland Security

The Department's mission is:

To effectively prevent, prepare for, respond to, and recover from natural or man-made disasters

Goals and Objectives

Goals and objectives have been reprinted here as they were adopted in the Fiscal Year 2010 budget. They will be revisited during Fiscal Year 2012.

Goal 1: Build a sustainable organization

Homeland Security, Disaster Preparedness, and Emergency Management are core functions of a municipal government. To build a sustainable organization, a trained and skilled workforce focused on the Department's mission and goals is needed to ensure effectiveness and stability. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Promote the intrinsic value of OHS to the City
- Develop a trained and skilled workforce
- Increase innovation that promotes improvement
- Maintain an environment that recognizes and rewards high performing teams
- Establish a culture that encourages employee participation and growth

Goal 2: Establish a robust, integrated, and comprehensive emergency preparedness and response platform

A comprehensive emergency preparedness and response program requires developed plans that are trained to and exercised on a regular basis. Effective plans require a collaborative and coordinated approach in partnership with regional stakeholders and key City departments. The Department will move toward accomplishing this goal by focusing on the following objective.

- Collaborate and coordinate in the development of program components

Goal 3: Coordinate internal and external resources (people, equipment, and services) in collaboration with governmental and private sector partners before, during, and after major emergencies or disasters

The success of any disaster preparedness and emergency management program is contingent upon the development and fostering of collaborative working relationships with key stakeholders. This relationship building strengthens cooperative efforts, facilitates effective response activities, and ensures information sharing. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Establish and maintain key inter-agency and jurisdictional working relationships
- Expand the development and use of contracts, agreements, and memoranda of understanding
- Maintain operational readiness of the EOC

Goal 4: Establish sound fiscal practices

To effectively manage and administer financial programs, sound fiscal practices are required. The goal of OHS is to ensure the integrity of its grant program and General Fund through the development and implementation of internal control principles and controls, the certification of staff in grant management principles, and the development of protocols and procedures for monitoring and auditing of grant sub-recipients. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Effectively manage and administer grant programs
- Effectively manage and administer the OHS General Fund budget

Service Efforts and Accomplishments

The Homeland Preparedness Coordination Council meets on an as-needed basis to provide oversight for the Homeland Preparedness Program. The departments represented in the Council include the Mayor's Office, Office of Homeland Security, Police Department, Fire-Rescue Department, General Services, Environmental Services,

Development Services, Park and Recreation, and Public Utilities Departments. Representatives from other departments are included as necessary.

The City is the sub-grantee of the federal Department of Homeland Security's Homeland Security Grant Program (HSGP) funds under the Urban Area Security Initiative (UASI) Grant Program and the Public Safety Interoperable Communications (PSIC) Grant Program. The City is also a sub-grantee of the federal Domestic Nuclear Detection Office (DNDO) Preventive Radiological/Nuclear Detection Grant Program. SD-OHS administers and manages the UASI, DNDO, and PSIC grant funds for the San Diego Urban Area which includes 18 incorporated cities, unincorporated County areas, and all political subdivisions. SD-OHS also serves as a pass-through for PSIC funds allocated to Imperial County, a non-UASI region. Additionally, the City receives grant funds as a sub-recipient under the State Homeland Security Grant Program and the Emergency Management Performance Grant. SD-OHS currently manages and administers $51.7 million under active grants and $62.4 million in unaudited inactive grant programs for the region and oversees $12.7 million in funds directly allocated to the City under various grant programs for prevention, emergency planning, training, and specialized equipment for the City's first responders.

Under the City's Recovery/Mitigation Program, SD-OHS currently manages $75.4 million in projects obligated under public assistance programs. The Department continues to work with the California Emergency Management Agency (CalEMA), the Federal Emergency Management Agency (FEMA), and the Federal Highway Administration on disaster recovery for a number of disasters since 2003.

- The Cedar Fire disaster from October 2003 is pending official notification from CalEMA of the disaster closing date. The City of San Diego has submitted all the required project close-out documentation and recovered a total of $3.8 million for project and administration efforts.
- The severe winter storms in late Calendar Year 2004 and early Calendar Year 2005 resulted in major damage to public land and facilities caused by flooding, debris flows, mudslides, and sinkholes. Gubernatorial proclamations and presidential declarations of two major disasters for California allowed the City to apply for State and federal assistance. To date, the City has recovered $7 million for project and administration costs for two storm periods from December 27, 2004, through January 11, 2005, and February 16, 2005, through February 23, 2005.
- The Soledad Mountain Landslide disaster that occurred on October 3, 2007, resulted in approximately $27.3 million in response efforts and damages to public land and facilities. To date, the City of San Diego has recovered $18.7 million in funding from CalEMA and the Federal Highway Administration for project costs and administration efforts.
- The Southern California Wildfire disaster that began on October 21, 2007 resulted in approximately $22.4 million in response efforts and damages to public land and facilities. A gubernatorial proclamation and presidential declaration allowed the City to apply for a total of $17.1 million in State and federal assistance. To date, SD-OHS has recovered $14.5 million in funds under the Public Assistance Program and California Disaster Assistance Act.

Additionally, the Recovery/Mitigation Program leads the City's participation in the San Diego County Multi-Jurisdictional Hazard Mitigation Plan and administrative efforts for the Pre-Disaster Mitigation Seismic Retrofit Water Line Project, the Pre-Disaster Flood Mitigation Grant Program Flood Plan, and the Hazard Mitigation Grant Programs for Open Space Brush Management totaling $5.8 million.

Under the Emergency Management Program, SD-OHS participated in and coordinated the City's involvement with five regional emergency exercises, one of which included a day-long activation of the City's EOC. Additionally, SD-OHS conducted six emergency management training events for the City's EOC staff and local partner agencies/ organizations. The SD-OHS Emergency Management Program also coordinated and oversaw citywide annual training and reporting requirements associated with FEMA's National Incident Management System (NIMS); compliance with NIMS training and implementation guidelines is a prerequisite for the City to receive HSGP funds.

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Office of Homeland Security

Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		11.70		**13.51**		1.81
Personnel Expenses	$	1,189,060	$	**1,435,499**	$	246,439
Non-Personnel Expenses		347,160		**320,416**		(26,744)
Total Department Expenses	**$**	**1,536,220**	**$**	**1,755,915**	**$**	**219,695**
Total Department Revenue	**$**	**915,742**	**$**	**1,033,828**	**$**	**118,086**

General Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Office of Homeland Security	$	1,536,220	$	**1,755,915**	$	219,695
Total	**$**	**1,536,220**	**$**	**1,755,915**	**$**	**219,695**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Office of Homeland Security	11.70	**13.51**	1.81
Total	**11.70**	**13.51**	**1.81**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Addition of Senior Management Analyst Addition of 1.00 Senior Management Analyst and grant reimbursable revenue to support this position. The position will maintain level of services required for grant administration services and disaster cost recovery.	1.00	$	118,086	$	118,086
Addition of Fee Membership Expenditures Addition of expenditures for required Unified Disaster Council (UDC) membership annual dues.	0.00		54,099		–
Adjustment to Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.81		40,592		–
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00		16,629		–
Total	**1.81**	**$**	**229,406**	**$**	**118,086**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
PERSONNEL						
Salaries and Wages	$	792,846	**$**	**883,220**	$	90,374
Fringe Benefits		396,214		**552,279**		156,065
PERSONNEL SUBTOTAL	**$**	**1,189,060**	**$**	**1,435,499**	**$**	**246,439**

Office of Homeland Security

Expenditures by Category *(Cont'd)*

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
NON-PERSONNEL			
Supplies	$ 38,297	**$ 29,750**	$ (8,547)
Contracts	121,972	**146,810**	24,838
Information Technology	180,351	**108,856**	(71,495)
Energy and Utilities	1,440	**25,000**	23,560
Other	4,000	**10,000**	6,000
Capital Expenditures	1,100	**–**	(1,100)
NON-PERSONNEL SUBTOTAL	**$ 347,160**	**$ 320,416**	**$ (26,744)**
Total	**$ 1,536,220**	**$ 1,755,915**	**$ 219,695**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Revenue from Federal Agencies	$ 915,742	**$ 1,033,828**	$ 118,086
Total	**$ 915,742**	**$ 1,033,828**	**$ 118,086**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
20000024	1107	Administrative Aide 2	2.00	**2.00**	$42,578 -	$51,334	$ 85,156
20000119	1218	Associate Management Analyst	2.00	**2.00**	54,059 -	65,333	121,579
90001232	2280	Lifeguard Chief - Hourly	0.00	**0.81**	46,966 -	172,744	38,043
20000724	1696	Police Sergeant	0.35	**0.35**	76,274 -	92,206	26,696
20001222	2270	Program Manager	1.35	**1.35**	46,966 -	172,744	133,767
20000023	1106H	Senior Management Analyst	0.00	**2.00**	59,363 -	71,760	137,565
20000015	1106	Senior Management Analyst	4.00	**3.00**	59,363 -	71,760	190,486
20000970	1917	Supervising Management Analyst	2.00	**0.00**	66,768 -	80,891	–
20000986	1917P	Supervising Management Analyst	0.00	**2.00**	66,768 -	80,891	147,659
		Advanced Post Certificate					2,269
Salaries and Wages Subtotal			**11.70**	**13.51**			**$ 883,220**
		Employee Offset Savings					$ 14,842
		Flexible Benefits					94,132
		Long-Term Disability					8,023
		Medicare					11,489
		Other Post-Employment Benefits					80,416
		Retirement ARC					269,507
		Retirement DROP					3,093
		Retirement Offset Contribution					19,559
		Risk Management Administration					12,446
		Supplemental Pension Savings Plan					32,009
		Unemployment Insurance					1,855
		Unused Sick Leave					684
		Workers' Compensation					4,224
Fringe Benefits Subtotal							**$ 552,279**
Total Personnel Expenses							**$ 1,435,499**

Office of Homeland Security

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
Emergency Plans and Training	4.81	$	505,028	$	467,573
General Administration/Management	8.70		1,142,031		566,255
IT Non-Discretionary	0.00		108,856		–
Total	**13.51**	**$**	**1,755,915**	**$**	**1,033,828**



Department Description

For 121 years, the San Diego Police Department (SDPD) has served the residents of this City with professionalism, dependability, and integrity. In addition to the full-service headquarters building, the City is represented by nine area commands, divided into 19 service areas, policing 122 neighborhoods. The Department provides patrol, traffic, investigative, records, permits and licensing, laboratory, and support services.

The mission of the Department is accomplished through the practice of community-based policing and problem solving known as Neighborhood Policing. This approach requires a shared responsibility between the Police Department and the residents of San Diego for addressing underlying problems contributing to crime and the fear of crime. The men and women of the SDPD work together in a problem-solving partnership with communities, government agencies, private groups, and individuals to fight crime and improve the quality of life for the residents and visitors of San Diego.

The Department's mission is:

To maintain peace and order by providing the highest quality police services

Goals and Objectives

Goals and objectives have been reprinted here as they were adopted in the Fiscal Year 2010 budget. They will be revisited during Fiscal Year 2012.

Goal 1: Improve quality of life for all

The Police Department's highest priority is to ensure that San Diego is safe for all of its residents. The Department will move toward accomplishing this goal by focusing on the following objective.

- Ensure effective policing

Police

Goal 2: Strive for continuous improvement in efficiency and effectiveness

In the pursuit of operational excellence, it is important to continuously seek ways in which to operate as efficiently and effectively as possible. The Department will move toward accomplishing this goal by focusing on the following objective.

- Ensure continuous improvement of operations

Goal 3: Effectively utilize and manage our resources

To effectively serve and protect the public, it is important for the Department to maximize the use of its resources. The Department will move toward accomplishing this goal by focusing on the following objective.

- Maintain staffing levels

Goal 4: Empower and develop the workforce to achieve excellence

In order to provide the highest quality police services to the citizens of San Diego, it is important to develop an empowered workforce. The Department will move toward accomplishing this goal by focusing on the following objective.

- Support an informed and trained workforce

Goal 5: Hold employees accountable to high standards of performance, ethics, and professional conduct

High standards of integrity, professional conduct and performance are vital to the success of the Police Department. The Department will move toward accomplishing this goal by focusing on the following objective.

- Promote and enforce professional and ethical behavior by employees

Service Efforts and Accomplishments

Crime Rates

The total number of index crimes in San Diego decreased 3.8 percent in the first half of 2010 compared to the first half of 2009. Index crimes include murder, rape, robbery, aggravated assault, burglary, larceny, and motor vehicle theft. Information on these crime types is collected and measured nationwide by the Department of Justice Uniform Crime Reporting program. The index crimes have continued to decline from 2009 levels which were the lowest in 40 years while the population nearly doubled during that timeframe.

Clearances

The percentage of index crimes cleared during the first six months of 2010 was 18.3 percent compared to 16.2 percent for January through June of 2009. Clearances total 51.4 percent of violent crimes in the first half of 2010, compared to 43.9 percent in the first half of 2009. The property crime clearance rate for the first half of 2010 was 12.5 percent compared to 11.3 percent during the first six months of 2009.

Citizen Online Reporting

In June 2010, resident online reporting became available on the City/Department website at: http://www.sdpdfilemypolicereportonline.org/. The system is conveniently available 24 hours a day, seven days a week and is easy to use. Residents may complete their own reports for the following crimes: harassing communications, lost property, theft, theft from a vehicle, vandalism, vandalism of a vehicle and vehicle tampering. The reports are investigated and processed in the same manner as reports taken by police officers. In the Program's first month, over one thousand reports were completed. Residents receive a case number and electronic copy upon completion. In addition to the convenience for residents, there is significant time savings for officers.

Online Burglar Alarm Permit Renewal System

The Department implemented a new system that provides the capability for Alarm Permit holders to renew their bi-annual permit online. Existing permit holders can go to https://pdpermits.sandiego.gov/ and enter their permit number. The system will request some basic address and payment information verify the payment and produce a receipt that can be printed for record keeping. The convenience of the system allows access 24 hours a day, 7 days a week and provides for immediate renewal of the customers permit. The Department is planning enhancement of the system to provide the capability to renew other types of police regulated permits.

Crime Laboratory

During Calendar Year 2009, the San Diego Police Department's Crime Laboratory hit a milestone having achieved over 400 hits using the national Combined DNA Index System (CODIS DNA) database. Most of the hits were found from the California felon DNA database, while some hits were felons in other states. Approximately 300 matches led to the identification of a specific offender; the other 100 hits linked cases to other cases committed by the same offender. Crimes included homicides, sex crimes, assaults, robberies, and burglaries.

Economic Crimes

Arrests were made in a number of financial crimes involving high-value dollar losses. Detectives solved two probate fraud cases totaling over $800,000. One of these cases has led to an investigation looking into business and probate records that may prove two subjects' involvement in three murders.

Multi-Jurisdictional Auto Theft Detail

Regional efforts with other agencies including the Regional Auto Theft Task Force and Immigration and Customs Enforcement target individuals involved in auto theft. Partnering with U.S. Customs, officers from the San Diego Police Department conducted several details at the U.S./Mexico border targeting vehicles that are commonly stolen and taken to Mexico. As a result of these details, parole and probation checks, and follow-up on information gathered by officers, numerous suspects involved in auto theft rings and smuggling operations were identified.

TASER AXON Recording System

In conjunction with Taser International, the San Diego Police Department began a pilot test of the TASER AXON recording system in Mid-City Division. TASER AXON is an on-officer audio/video system consisting of primarily three components: a head camera, a communications hub, and AXON tactical computer. The system has the capability to record audio and video from a camera which is attached to a headband worn by an officer. The video is then downloaded to a secure website at the end of an officer's shift and is retained. The San Diego Union-Tribune featured an article about the advanced technology being used by the Department.

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Department Summary

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Positions	2,754.75	**2,538.20**	(216.55)
Personnel Expenses	$ 338,666,372	**$ 332,697,689**	$ (5,968,683)
Non-Personnel Expenses	70,659,528	**63,355,549**	(7,303,979)
Total Department Expenses	**$ 409,325,900**	**$ 396,053,238**	**$ (13,272,662)**
Total Department Revenue	**$ 48,980,649**	**$ 49,096,798**	**$ 116,149**

General Fund

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Administration	$ 29,486,866	**$ 29,323,304**	$ (163,562)
Administrative Services	44,025,689	**35,183,741**	(8,841,948)
Centralized Investigations	47,197,905	**56,164,812**	8,966,907
Family Justice Center	489,980	**328,125**	(161,855)
Neighborhood Policing	37,016,100	**48,252,597**	11,236,497
Patrol Operations	240,042,028	**215,591,770**	(24,450,258)
Total	**$ 398,258,568**	**$ 384,844,349**	**$ (13,414,219)**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Administration	87.50	**77.20**	(10.30)
Administrative Services	301.75	**252.71**	(49.04)
Centralized Investigations	338.75	**389.75**	51.00
Family Justice Center	3.00	**4.00**	1.00
Neighborhood Policing	227.00	**336.29**	109.29
Patrol Operations	1,796.75	**1,478.25**	(318.50)
Total	**2,754.75**	**2,538.20**	**(216.55)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$ 10,218,362	$ –
Adjustment to Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	45.20	2,002,173	–
Communications Equipment Adjustment Addition of expenditures for hand-held cellular phones as well as modems for over 500 patrol vehicles.	0.00	312,000	–
Central Stores Consolidation Reduction of 1.00 FTE Storekeeper 1 due to the consolidation of central stores and the closing of Store 75.	(1.00)	(74,447)	–

Police

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Reinstatement of STAR/PAL Funding Reinstatement of the funding for 1.00 Program Manager as a result of donated revenue from the STAR/PAL Board of Directors.	0.00	–	116,149
Total	**44.20**	**$ 12,458,088**	**$ 116,149**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
PERSONNEL			
Salaries and Wages	$ 220,267,609	**$ 205,532,721**	$ (14,734,888)
Fringe Benefits	118,398,763	**127,164,968**	8,766,205
PERSONNEL SUBTOTAL	**$ 338,666,372**	**$ 332,697,689**	**$ (5,968,683)**
NON-PERSONNEL			
Supplies	$ 5,147,854	**$ 4,279,760**	$ (868,094)
Contracts	31,197,130	**26,562,962**	(4,634,168)
Information Technology	10,878,265	**8,662,202**	(2,216,063)
Energy and Utilities	1,940,975	**2,213,771**	272,796
Other	7,835,973	**7,835,973**	–
Capital Expenditures	418,437	**418,434**	(3)
Debt	2,173,562	**2,173,558**	(4)
NON-PERSONNEL SUBTOTAL	**$ 59,592,196**	**$ 52,146,660**	**$ (7,445,536)**
Total	**$ 398,258,568**	**$ 384,844,349**	**$ (13,414,219)**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Licenses and Permits	$ 6,050,792	**$ 6,050,792**	$ –
Fines, Forfeitures, and Penalties	24,497,434	**24,497,434**	–
Revenue from Federal Agencies	600,000	**600,000**	–
Revenue from Other Agencies	309,723	**309,723**	–
Charges for Current Services	6,858,052	**6,858,052**	–
Other Revenue	640,000	**756,149**	116,149
Total	**$ 38,956,001**	**$ 39,072,150**	**$ 116,149**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000011	1104	Account Clerk	6.00	**5.00**	$31,491 - $37,918	$ 181,436
90000011	1104	Account Clerk - Hourly	0.00	**1.20**	31,491 - 37,918	37,789
20000024	1107	Administrative Aide 2	12.00	**11.00**	42,578 - 51,334	540,850
20000041	1132	Assistant Management Analyst	1.00	**1.00**	44,470 - 54,059	–
20001190	2238	Assistant Police Chief	5.00	**4.00**	46,966 - 172,744	539,643
20001215	2264	Assistant to the Police Chief	1.00	**0.00**	46,966 - 172,744	–
20001216	22641	Assistant to the Police Chief-Civilian	0.00	**1.00**	23,005 - 137,904	123,040
20000311	1364	Associate Department Human Resources Analyst	0.00	**1.00**	54,059 - 65,333	63,373
20000134	1218O	Associate Management Analyst	0.00	**2.00**	54,059 - 65,333	114,164

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
20000119	1218	Associate Management Analyst	16.00	**13.00**	54,059 -	65,333	740,813
20000171	1236	Auto Messenger 1	3.00	**3.00**	26,208 -	31,491	90,040
20000201	1273	Building Maintenance Supervisor	1.00	**1.00**	61,859 -	74,797	72,927
20000224	1280	Building Service Technician	3.00	**3.00**	33,322 -	39,666	118,998
20000202	1274	Building Supervisor	2.00	**2.00**	39,770 -	47,736	93,086
20000231	1285	Cal-ID Technician	14.00	**12.00**	36,275 -	43,722	490,968
90000231	1285	Cal-ID Technician - Hourly	0.00	**1.00**	36,275 -	43,722	36,275
20000539	1535	Clerical Assistant 2	11.25	**9.75**	29,931 -	36,067	303,198
20000542	1535C	Clerical Assistant 2	0.00	**0.50**	29,931 -	36,067	17,583
90000539	1535	Clerical Assistant 2 - Hourly	0.00	**3.00**	29,931 -	36,067	89,794
20001163	2209	Confidential Secretary to the Police Chief	1.00	**1.00**	16,827 -	105,518	60,680
20001175	2220	Crime Laboratory Manager	1.00	**1.00**	46,966 -	172,744	109,296
20000441	1448	Crime Scene Specialist	8.00	**8.00**	50,274 -	60,715	468,113
20000068	1152	Criminalist 1	1.00	**0.00**	56,118 -	68,016	–
20000348	1384	Criminalist 2	24.00	**13.00**	74,942 -	90,542	913,367
20000349	1384A	Criminalist 2	0.00	**10.00**	74,942 -	90,542	862,125
20000391	1414	DNA Technical Manager	1.00	**1.00**	78,686 -	95,077	89,848
20000386	1411	Dispatcher 2	79.00	**72.00**	37,440 -	45,178	3,014,665
90000386	1411	Dispatcher 2 - Hourly	0.00	**1.60**	37,440 -	45,178	59,904
20000398	1421	Documents Examiner 3	2.00	**2.00**	68,016 -	82,118	157,666
20000378	1402	Documents Input Clerk	1.00	**0.00**	31,221 -	37,752	–
20000408	1428	Electrician	1.00	**1.00**	47,091 -	56,534	56,534
20001120	2155	Executive Assistant Police Chief	1.00	**1.00**	59,155 -	224,099	154,592
20001220	2268	Executive Director	1.00	**1.00**	46,966 -	172,744	87,300
20000924	1876	Executive Secretary	2.00	**2.00**	43,555 -	52,666	101,118
20000485	1489	Graphic Design Supervisor	1.00	**0.00**	48,901 -	59,197	–
20000178	1243	Information Systems Administrator	2.00	**2.00**	73,466 -	88,982	169,956
20000290	1348	Information Systems Analyst 2	9.00	**9.00**	54,059 -	65,333	561,043
20000293	1349	Information Systems Analyst 3	2.00	**2.00**	59,363 -	71,760	141,367
20000998	1926	Information Systems Analyst 4	1.00	**1.00**	66,768 -	80,891	78,464
20000180	1244	Information Systems Manager	1.00	**1.00**	84,427 -	102,253	96,118
20000377	1401	Information Systems Technician	0.50	**0.50**	42,578 -	51,334	24,117
20000536	1532	Intermediate Stenographer	1.00	**1.00**	32,094 -	38,813	36,679
20000730	1715	Interview and Interrogation Specialist 3	3.00	**2.00**	62,254 -	75,067	141,876
20000590	1580	Laboratory Technician	1.00	**1.00**	40,622 -	49,067	–
20000577	1570	Latent Print Examiner 2	12.00	**10.00**	59,634 -	72,072	605,233
20000903	1862	Latent Print and Crime Scene Supervisor	2.00	**0.00**	68,224 -	82,493	–
90001073	2103	Management Intern - Hourly	0.00	**0.82**	24,274 -	29,203	19,904
20000165	1230	Multimedia Production Specialist	1.00	**1.00**	43,264 -	51,979	50,680
20000634	1614	Organization Effectiveness Specialist 2	1.00	**0.00**	54,059 -	65,333	–

Police

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000627	1612	Organization Effectiveness Specialist 3	1.00	**0.00**	59,363 - 71,760	–
20000639	1615	Organization Effectiveness Supervisor	1.00	**0.00**	66,768 - 80,891	–
20000672	1640	Parking Enforcement Officer 1	39.50	**39.50**	35,630 - 42,848	1,415,067
20000663	1630	Parking Enforcement Officer 2	18.00	**18.00**	39,104 - 47,091	684,606
20000670	1639	Parking Enforcement Supervisor	6.00	**6.00**	43,077 - 51,750	299,630
20000680	1648	Payroll Specialist 2	6.00	**6.00**	34,611 - 41,787	242,091
20000173	1238	Payroll Supervisor	1.00	**1.00**	39,686 - 48,069	46,867
20001198	2246	Police Administrative Services Director	1.00	**0.00**	46,966 - 172,744	–
20000722	1694	Police Agent	10.00	**4.00**	65,874 - 79,664	313,558
20000717	1680	Police Captain	15.00	**14.00**	117,645 - 140,899	1,767,551
20001133	2173	Police Chief	1.00	**1.00**	59,155 - 224,099	172,928
20000308	1361	Police Code Compliance Officer	20.00	**7.00**	43,014 - 51,709	345,884
20000309	1362	Police Code Compliance Supervisor	1.00	**1.00**	49,462 - 59,446	57,960
20000719	1684	Police Detective	388.50	**343.50**	65,998 - 79,747	21,606,791
20000111	1195	Police Dispatch Administrator	2.00	**2.00**	61,630 - 74,880	138,248
20000987	1918	Police Dispatch Supervisor	12.00	**11.00**	54,746 - 66,040	687,229
20000729	1714	Police Dispatcher	60.00	**54.00**	45,240 - 54,538	2,745,663
90000729	1714	Police Dispatcher - Hourly	0.00	**1.54**	45,240 - 54,538	69,670
20000715	1678	Police Investigative Aide 2	21.00	**0.00**	40,643 - 49,067	–
20000696	1661	Police Lead Dispatcher	11.00	**10.00**	49,774 - 60,029	580,962
20000718	1683	Police Lieutenant	52.25	**50.25**	97,594 - 116,813	5,088,852
20000720	1692	Police Officer 1	125.00	**125.00**	49,254 - 59,467	6,772,853
20000721	1693	Police Officer 2	1,200.00	**1,149.25**	62,837 - 75,941	84,813,591
20000723	1695	Police Officer 3	15.00	**7.00**	65,998 - 79,747	–
20000734	1719	Police Property and Evidence Clerk	13.50	**13.50**	34,611 - 41,517	542,189
20000735	1720	Police Records Clerk	23.00	**23.00**	32,968 - 39,811	826,345
20000582	1575	Police Records Data Specialist	10.00	**8.00**	32,074 - 38,834	295,426
20000585	1576	Police Records Data Specialist Supervisor	1.00	**1.00**	38,834 - 46,675	43,263
20000724	1696	Police Sergeant	312.00	**292.00**	76,274 - 92,206	22,854,281
20000327	1377	Police Service Officer 2	57.00	**8.00**	39,187 - 47,133	245,890
20001222	2270	Program Manager	7.00	**5.00**	46,966 - 172,744	479,291
20000759	1749	Programmer Analyst 3	1.00	**1.00**	54,059 - 65,333	63,700
20000760	1750	Project Assistant	1.00	**1.00**	57,866 - 69,722	67,979
20000952	1900	Property and Evidence Supervisor	2.00	**2.00**	42,682 - 51,397	98,682
20000783	1776	Public Information Clerk	2.00	**1.00**	31,491 - 37,918	31,491
20000833	1810	Refrigeration Mechanic	1.00	**0.00**	47,091 - 56,534	–
20000869	1844	Senior Account Clerk	1.00	**1.00**	36,067 - 43,514	42,426
20000927	1879	Senior Clerk/Typist	13.00	**12.00**	36,067 - 43,514	498,112

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
20000312	1365	Senior Department Human Resources Analyst	0.00	**1.00**	59,363 -	71,760	71,760
20000015	1106	Senior Management Analyst	1.00	**1.00**	59,363 -	71,760	–
20000064	1148	Senior Parking Enforcement Supervisor	1.00	**1.00**	52,603 -	63,398	55,896
20000882	1853	Senior Police Records Clerk	4.00	**3.00**	37,835 -	45,781	132,535
90000882	1853	Senior Police Records Clerk - Hourly	0.00	**1.00**	37,835 -	45,781	37,835
20000958	1904A	Senior Property & Evidence Supervisor	0.00	**1.00**	54,059 -	65,333	63,700
20000957	1904	Senior Property & Evidence Supervisor	1.00	**0.00**	54,059 -	65,333	–
20000966	1913	Senior Refrigeration Mechanic	1.00	**1.00**	49,462 -	59,384	59,384
20000963	1909	Senior Stable Attendant	1.00	**0.00**	38,293 -	45,552	–
20001012	1933	Special Event Traffic Control Supervisor	3.00	**3.00**	39,042 -	46,925	137,256
20001013	1934	Special Event Traffic Controller 1	0.50	**0.50**	33,946 -	40,810	19,895
90001013	1934	Special Event Traffic Controller 1 - Hourly	0.00	**35.04**	33,946 -	40,810	1,189,450
20000955	1902	Storekeeper 1	1.00	**0.00**	34,611 -	41,517	(2,123)
20001022	1941	Supervising Academy Instructor	1.00	**1.00**	65,998 -	80,059	75,656
20001006	1930	Supervising Cal-ID Technician	4.00	**3.00**	41,600 -	50,253	135,569
20001243	1018	Supervising Crime Scene Specialist	0.00	**1.00**	68,224 -	82,493	80,431
20000893	1856A	Supervising Criminalist	0.00	**1.00**	86,195 -	104,125	98,398
20000892	1856	Supervising Criminalist	4.00	**3.00**	86,195 -	104,125	297,242
20000313	1366	Supervising Department Human Resources Analyst	0.00	**1.00**	66,768 -	80,891	78,464
20001244	1019	Supervising Latent Print Examiner	0.00	**1.00**	73,008 -	88,275	83,420
20000970	1917	Supervising Management Analyst	4.00	**4.00**	66,768 -	80,891	318,710
20000756	1746	Word Processing Operator	40.75	**35.75**	31,491 -	37,918	1,294,809
		2-Wheel Motorcyle (POA)					128,572
		2nd Watch Shift					1,342,729
		3-Wheel Motorcyle (MEA)					89,856
		3rd Watch Shift					1,651,547
		Acct Recon Pay					68,786
		Admin Assign Pay					41,490
		Advanced Post Certificate					8,224,694
		Air Support Trainer					7,974
		Bilingual - Dispatcher					30,576
		Bilingual - POA					923,374
		Bilingual - Regular					66,976
		Canine Care					139,371
		Class B					13,859
		Comm Relations					21,264

Police

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
		Core Instructor Pay				9,681
		Detective Pay				456,390
		Dispatch Cert Pay				375,908
		Dispatcher Training				202,334
		Emergency Negotiator				56,070
		Field Training Pay				714,775
		Flight Pay				71,735
		Intermediate Post Certificate				955,411
		Latent Print Exam Cert				30,646
		Mounted Patrol				19,175
		Mounted Patrol Trainer				2,658
		Overtime Budgeted				17,137,779
		Split Shift Pay				401,862
		Swat Team Pay				298,726
		Termination Pay Annual Leave				266,360
		Vacation Pay In Lieu				1,900,158
Salaries and Wages Subtotal			**2,754.75**	**2,538.20**		**$ 205,532,721**
		Employee Offset Savings				$ 4,639,576
		Flexible Benefits				12,360,634
		Long-Term Disability				1,539,373
		Medicare				2,054,941
		Other Post-Employment Benefits				14,721,973
		Retiree Medical Trust				257
		Retirement 401 Plan				1,024
		Retirement ARC				79,229,612
		Retirement DROP				685,933
		Retirement Offset Contribution				769,773
		Risk Management Administration				2,279,235
		Supplemental Pension Savings Plan				1,090,851
		Unemployment Insurance				358,408
		Unused Sick Leave				136,140
		Workers' Compensation				7,297,238
Fringe Benefits Subtotal						**$ 127,164,968**
Total Personnel Expenses						**$ 332,697,689**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
ARJIS	2.00	$ 192,444	$ –
Crime Laboratory	63.00	7,436,672	309,723
Family Justice Center	4.00	328,125	–
General Administration/Management	78.00	30,079,661	5,698,871
Human Resources	8.00	1,667,977	–
IT Non-Discretionary	0.00	7,089,457	–

Budget by Program *(Cont'd)*

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Information Technology	78.00	9,247,321	1,866,676
Investigations	335.75	49,465,468	6,313,092
Neighborhood Policing	9.00	1,135,478	116,149
Operations Support	170.50	26,758,882	–
Operations and Maintenance	0.00	2,425	–
Organizational Effectiveness	27.50	5,280,938	265,000
Patrol Ops	1,353.20	195,760,730	8,763,000
Public Dispatch	147.00	15,244,045	–
Traffic	187.25	24,477,385	15,739,639
Training/Academy	71.00	10,192,429	–
Volunteer Services	4.00	484,912	–
Total	**2,538.20**	**$ 384,844,349**	**$ 39,072,150**

Police Decentralization Fund

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Administration	$ 7,824,648	**$ 7,942,828**	$ 118,180
Total	**$ 7,824,648**	**$ 7,942,828**	**$ 118,180**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$ 2,520,000	$ –
Total	**0.00**	**$ 2,520,000**	**$ –**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
NON-PERSONNEL			
Contracts	$ 7,824,372	**$ 7,942,553**	$ 118,181
Energy and Utilities	276	**275**	(1)
NON-PERSONNEL SUBTOTAL	**$ 7,824,648**	**$ 7,942,828**	**$ 118,180**
Total	**$ 7,824,648**	**$ 7,942,828**	**$ 118,180**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Other Financial Sources (Uses)	$ 7,824,648	**$ 7,824,648**	$ –
Total	**$ 7,824,648**	**$ 7,824,648**	**$ –**

Police

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
General Administration/Management	0.00	$ 2,520,000	$ 7,824,648
Police Decentralization Fund	0.00	5,422,828	–
Total	**0.00**	**$ 7,942,828**	**$ 7,824,648**

Seized & Forfeited Assets Fund

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Administration	$ 2,042,684	**$ 2,066,061**	$ 23,377
Total	**$ 2,042,684**	**$ 2,066,061**	**$ 23,377**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
NON-PERSONNEL			
Supplies	$ 30,079	**$ 30,079**	$ –
Contracts	1,512,605	**1,535,982**	23,377
Energy and Utilities	500,000	**500,000**	–
NON-PERSONNEL SUBTOTAL	**$ 2,042,684**	**$ 2,066,061**	**$ 23,377**
Total	**$ 2,042,684**	**$ 2,066,061**	**$ 23,377**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Revenue from Federal Agencies	$ 1,000,000	**$ 1,000,000**	$ –
Total	**$ 1,000,000**	**$ 1,000,000**	**$ –**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
General Administration/Management	0.00	$ 40,730	$ 1,000,000
Seized & Forfeited Assets Fund	0.00	2,025,331	–
Total	**0.00**	**$ 2,066,061**	**$ 1,000,000**

Serious Traffic Offenders Program Fund

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Administration	$ 1,200,000	**$ 1,200,000**	$ –
Total	**$ 1,200,000**	**$ 1,200,000**	**$ –**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
NON-PERSONNEL						
Supplies	$	60,296	$	**60,296**	$	–
Contracts		798,704		**798,704**		–
Other		321,000		**321,000**		–
Capital Expenditures		20,000		**20,000**		–
NON-PERSONNEL SUBTOTAL	**$**	**1,200,000**	**$**	**1,200,000**	**$**	**–**
Total	**$**	**1,200,000**	**$**	**1,200,000**	**$**	**–**

Revenues by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Fines, Forfeitures, and Penalties	$	1,165,000	$	**1,165,000**	$	–
Revenue from Money and Property		35,000		**35,000**		–
Total	**$**	**1,200,000**	**$**	**1,200,000**	**$**	**–**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
General Administration/Management	0.00	$	680	$	1,200,000
STOP-Serious Traffic Offenders Program	0.00		1,199,320		–
Total	**0.00**	**$**	**1,200,000**	**$**	**1,200,000**

Police

Revenue and Expense Statement (Non–General Fund)

Police Decentralization Fund		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	–	$	2,297,209
TOTAL BALANCE AND RESERVES	**$**	**–**	**$**	**2,297,209**
REVENUE				
Sales Tax	$	7,824,648	$	7,824,648
TOTAL REVENUE	**$**	**7,824,648**	**$**	**7,824,648**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**7,824,648**	**$**	**10,121,857**
OPERATING EXPENSE				
Fund Administration	$	202,095	$	202,095
New County Jail Operational Expense		5,222,553		5,340,733
New County Jail Per Diem for Female Misdemeanants		650,000		650,000
New County Jail Per Diem for Male Misdemeanants		1,750,000		1,750,000
TOTAL OPERATING EXPENSE	**$**	**7,824,648**	**$**	**7,942,828**
TOTAL EXPENSE	**$**	**7,824,648**	**$**	**7,942,828**
BALANCE	**$**	**–**	**$**	**2,179,029**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**7,824,648**	**$**	**10,121,857**

* At the time of publication, audited financial statements for Fiscal Year 2010 were not available. Therefore, the Fiscal Year 2010 column reflects final budget amounts from the Fiscal Year 2010 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Revenue and Expense Statement (Non–General Fund)

Seized & Forfeited Assets Fund		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	1,025,701	$	1,780,811
Reserved Fund Balance		284,892		170,972
Designated Fund Balance		28,808		14,090
TOTAL BALANCE AND RESERVES	**$**	**1,339,401**	**$**	**1,965,873**
REVENUE				
Sales Tax	$	1,000,000	$	1,000,000
TOTAL REVENUE	**$**	**1,000,000**	**$**	**1,000,000**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**2,339,401**	**$**	**2,965,873**
OPERATING EXPENSE				
Elementary School Safety Program	$	20,000	$	20,000
Helicopter Fuel		500,000		500,000
Helicopter Unit Operations		1,492,448		1,515,825
Supplies, Services, Outlay		30,236		30,236
TOTAL OPERATING EXPENSE	**$**	**2,042,684**	**$**	**2,066,061**
TOTAL EXPENSE	**$**	**2,042,684**	**$**	**2,066,061**
RESERVES				
Reserved Fund Balance	$	267,909	$	170,972
Designated Fund Balance		28,808		14,090
TOTAL RESERVES	**$**	**296,717**	**$**	**185,062**
BALANCE	**$**	**–**	**$**	**714,750**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**2,339,401**	**$**	**2,965,873**

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Police

Revenue and Expense Statement (Non–General Fund)

Serious Traffic Offenders Program Fund		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	1,102	$	61,883
Reserved Fund Balance		1,136		–
TOTAL BALANCE AND RESERVES	**$**	**2,238**	**$**	**61,883**
REVENUE				
Interest Earnings	$	35,000	$	35,000
Unlicensed Driver Impound Fees		1,165,000		1,165,000
TOTAL REVENUE	**$**	**1,200,000**	**$**	**1,200,000**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**1,202,238**	**$**	**1,261,883**
OPERATING EXPENSE				
Equipment	$	20,000	$	20,000
Supplies and Services		1,180,000		1,180,000
TOTAL OPERATING EXPENSE	**$**	**1,200,000**	**$**	**1,200,000**
TOTAL EXPENSE	**$**	**1,200,000**	**$**	**1,200,000**
RESERVES				
Reserved Fund Balance	$	1,136	$	–
TOTAL RESERVES	**$**	**1,136**	**$**	**–**
BALANCE	**$**	**1,102**	**$**	**61,883**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**1,202,238**	**$**	**1,261,883**

* At the time of publication, audited financial statements for Fiscal Year 2010 were not available. Therefore, the Fiscal Year 2010 column reflects final budget amounts from the Fiscal Year 2010 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Group Description

The Public Utilities Department is comprised of four branches that are funded by both the Water Enterprise Fund and the Sewer Enterprise Fund. Though the different branches cover all the tasks required by the Public Utilities Department, separate accounting is kept for each fund. The Public Utilities Department ultimately reports to the Mayor who has operational authority over the Public Utilities Department and appoints managers and directors who are charged with the operations of the Department. The Director of Public Utilities, who reports to the Chief Operating Officer, oversees the Public Utilities Department. The day-to-day operational responsibility for the Public Utilities Department rests with the Business Support Branch Assistant Director, the Water Branch Assistant Director, and the Wastewater Branch Assistant Director, each of whom reports to the Director of Public Utilities. The Assistant Director for Strategic Programs completes the Utilities Senior Executive Team and leads organizational efficiency change and strategic planning efforts as well as Asset Management functions. The Public Utilities management team is further comprised of deputy directors who head each of the 10 major divisions, plus two program managers who report to the Water and Wastewater Branch Assistant Directors.

Prior to the completion of a joint Public Utilities Department on July 1, 2009, the Metropolitan Wastewater Department and Water Department have separately managed the Wastewater System and Water System since July 1, 1996. Prior to 1996, both enterprise funds were managed as a joint operation as the City's Water Utilities Department. The City Council retains the authority to approve the Public Utilities Department's budget, to set rates and charges of the Wastewater and Water Systems, and to approve execution of certain contracts. In accordance with the provision of the City Municipal Code, the Wastewater System funds and Water System funds are administered in separate enterprise accounts that are separate from the City's General Fund.

The Public Utilities Department consolidation of certain administrative and financial functions common to the two enterprise funds created opportunities for greater efficiency, reduced personnel costs, and enhanced services to both internal personnel and external customers. Based on consolidation efforts for the administrative divisions, a total of 31 positions from the Water Enterprise Fund and the Wastewater Enterprise Fund were reduced during the initial consolidation period. Efforts are continuing to identify additional efficiencies and savings throughout the organization as a result of this consolidation.

Mission

To ensure quality, reliability, and sustainability of water and wastewater services for the benefit of the ratepayers and citizens served

Budget Department	Positions	Personnel Expenses	Non - Personnel Expenses	Total Expenses
Public Utilities	1,626.42	$ 152,091,917	$ 620,950,062	$ 773,041,979
Total	**1,626.42**	**$ 152,091,917**	**$ 620,950,062**	**$ 773,041,979**

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Department Description

Business & Support Branch is comprised of the following divisions:

Long-Range Planning and Water Resources - This division provides long-range water and wastewater facilities planning, water and wastewater legislation and policy analysis, water resources development, watershed and resources protection, and management of the City's recycled water and water conservation programs.

Financial and Information Technology - This division provides administrative support for the Water and Wastewater Enterprise Funds including: Information Systems, Budget Development and Monitoring, Rate Setting and Finance, Contract and Grant Administration.

Customer Support - This division provides high quality customer-focused care and service to Public Utility Department patrons. The Division handles and responds to more than 529,000 customer phone calls and emails annually including account/billing inquiries, water conservation information, water waste complaints, and general water/sewer utility information. In addition, the Division is responsible for customer billing and payment processing, meter reading and code enforcement, ensuring customer compliance with State backflow device requirements, and public information.

Employee Services and Internal Controls (ES&IC) - This division provides employee, management and strategic support services, as well as safety, security, training and internal controls. The Employee Services and Internal Controls Division is also involved in a number of internal business support services including services relating to contract formulation and administration, human resources, organizational development, and audit support.

Water Branch is comprised of the following divisions:

Construction and Maintenance Division - This division provides construction, maintenance and emergency response for the water system. The division maintains approximately 274,000 metered service connections, approximately 24,000 fire hydrants and more than 46,000 isolation valves. In addition, the Division provides 24 hour emergency response, new service installation, water main repair, Capital Improvement Program Support, and maintenance, installation and replacement of meters throughout the City.

Public Utilities

System Operations Division - This division provides operations and maintenance of the City's potable and recycled water systems. The division operates and maintains three water treatment plants, 49 water pump stations, 31 treated water reservoirs and more than 950 water regulators. In addition, the Division provides operational engineering support for the Water Branch and water supply management for the Department.

Wastewater Branch is comprised of the following divisions:

Engineering and Program Management Division (EPM) - This division provides engineering services for the Water and Wastewater, and Reclaimed Water Systems to ensure new facilities, repairs and upgrades are planned and implemented in a fiscally-sound manner to meet regulatory and environmental standards. This division also provides long-range master planning, development review, condition assessment, water and sewer modeling, planning and pre-design for infrastructure, energy management, environmental support, facility information management, and oversight of the implementation of the Water, Wastewater, and Reclaimed Water System's CIP.

Environmental Monitoring and Technical Services Division (EMTS) - This division provides permit compliance and monitoring services for the Water and Wastewater Systems to ensure water quality standards are maintained to meet regulatory and environmental standards.

Wastewater Collection Division (WWC) - This division provides efficient operations and maintenance of the wastewater collection system.

Wastewater Treatment and Disposal Division (WWTD) - This division operates and maintains a wastewater treatment plant, two water reclamation plants, a bio-solids processing facility, and eight large wastewater pump stations. With these facilities, the Division provides regional wastewater treatment and disposal services to the City of San Diego and 15 surrounding cities and special districts.

Strategic Programs Branch responsibilities are as follows:

This branch reports directly to the Director and leads organizational efficiency change and strategic planning efforts across all branches and divisions as well as the department-wide Asset Management function.

Oversight:

The Independent Rates Oversight Committee (IROC) was established by ordinance in 2007 to assume and expand upon the oversight previously undertaken by the Public Utilities Advisory Commission which no longer exists. There are 11 members on the IROC, all of whom are appointed by the Mayor and confirmed by the City Council. The membership of IROC consists of representatives of each rate class and professional experts in such fields as finance, engineering, construction, and the environment. IROC serves as an official advisory body to the Mayor and the City Council on policy issues relating to the oversight of Public Utilities Department operations including, but not limited to, resource management, planned expenditures, service delivery methods, public awareness and outreach efforts, efforts to achieve high quality, and affordable utility services provided by Public Utilities Department. IROC's duties and functions include reviewing reports from staff and an independent audit organization on rate and bond proceed expenditures, advising on the efficiency and performance of the Water System and the Wastewater System, advising on future cost allocation models, and the preparing of an annual public report on such issues to the Mayor and City Council. IROC meets at least every other month to review activities and issues for the Public Utilities Department.

On February 10, 2009, IROC issued its annual report on the San Diego Water Department and Metropolitan Wastewater Department for Fiscal Year 2008 (the 2008 IROC Report). The 2008 IROC Report included a series of recommendations related to water conservation and wastewater reuse including recommendations that the Public Utilities Department begin planning the upgrade of certain water treatment processes to fully implement indirect potable reuse strategies, develop additional capacity for such reuse and facilitate the transportation of the resulting purified water. The 2008 IROC Report also recommended adopting rate structures that encourage reuse of wastewater and reduced water consumption, and disclosing to ratepayers the potential financial impact of a failure to reduce water usage. With respect to capital improvements, the 2008 IROC Report recommended that the Public

Utilities Department develop capital improvement programs that account for the risks associated with deferred maintenance and sub-optimal rates of capital investment and exclude revenue constraint considerations to the extent possible, with a view towards reviewing and modifying their respective approaches to capital projects as risks and revenue constraints are realized. The 2008 IROC Report also recommended that the Public Utilities Department begin to fully fund a set of reserves created as internal reserves to track, protect, and preserve savings from increasing efficiencies, changing priorities or other actions, thereby partially offsetting the amount of future rate increases.

The Department's mission is:

> ***To ensure quality, reliability and sustainability of water and wastewater services for the benefit of the ratepayers and citizens served***

Goals and Objectives

Goals and objectives have been reprinted here as they were adopted in the Fiscal Year 2010 budget. They will be revisited during Fiscal Year 2012.

Goal 1: Safe, reliable water

The Water Branch is dedicated to its public health responsibilities of providing safe and reliable water. The Water Branch strives to exceed all federal and State water quality standards, maintain and build needed infrastructure, and deliver water to customers efficiently and reliably. The Water Branch will move toward accomplishing this goal by focusing on the following objectives.

- Maintain and improve infrastructure
- Exceed environmental and public health standards
- Ensure efficient treatment and delivery of water

Goal 2: Fiscally-sound, operationally-efficient Water Section

The Water Branch utilizes strategic financial planning to ensure financial viability to operate and maintain the water system. The Water Branch provides a fiscally-sound, efficient organization that is responsive and dependable. By doing so, the Water Branch enhances its long-term viability, accountability, ethics, and transparency as cornerstones with which to build trust with customers. The Water Branch will move toward accomplishing this goal by focusing on the following objectives.

- Build public trust through timely response and resolution to inquiries
- Provide cost-effective, customer-focused service
- Utilize integrated information systems to support decision-making
- Control expenditures to minimize rate impacts

Goal 3: Sustainable growth and economic prosperity

The Water Branch recognizes that water supplies are critical to preserving the quality of life, economic prosperity, and growth of the City. The Water Branch identifies, evaluates, and plans short and long-term water demand and supply reliability options. The Water Branch will move toward accomplishing this goal by focusing on the following objectives.

- Engage in regional initiatives with other water agencies which provide viable, environmentally-responsible and cost-effective alternative sources of water supply
- Provide high quality water demand and supply assessments in conjunction with local and regional development planning

Goal 4: Responsive, safe, and innovative workforce

The Water Branch is proud of its professional, technically-proficient, and diverse workforce. The Water Branch is dedicated to ensuring its employees have the training and equipment necessary to provide safe, reliable water in a customer-friendly manner. The Water Branch will continue to meet its goal of being a service-oriented and innovative utility through strategic workforce planning and by providing employees the knowledge, skills, and abilities

necessary to perform their jobs safely. The Water Branch will move toward accomplishing this goal by focusing on the following objectives.

- Ensure employees have the necessary training, knowledge, skills, and abilities
- Ensure employees have the necessary equipment to do their jobs
- Ensure that we have a safety-conscious workforce
- Recognize and when possible reward high performing employees
- Ensure adequate staffing to meet the operational needs of the Section

Goal 5: Provide uninterrupted wastewater service

The City of San Diego's Wastewater Branch is committed to protecting the environment by providing the public with a safe and effective regional wastewater system. The Branch will move toward accomplishing this goal by focusing on the following objectives.

- Meet regulatory requirements
- Convey, treat, and dispose of all wastewater
- Manage assets optimally through repair and replacement (Asset Management/CIP)

Goal 6: Enhance fiscal management practices

The Wastewater Branch is a fiscally-sound component of the City of San Diego striving to control expenditures and ensure adequate revenues to efficiently maintain the wastewater system. The Branch will move toward accomplishing this goal by focusing on the following objectives.

- Plan for and obtain required revenues
- Plan, execute, and control expenditures
- Implement a new fiscal management system

Goal 7: Sustain customer focus and customer service excellence

It is vital for the Wastewater Branch to provide exceptional customer service. The Branch will move toward accomplishing this goal by focusing on the following objectives.

- Enhance existing customer service/outreach efforts
- Respond to customer feedback

Goal 8: Optimize productivity, employee development, and the organizational climate

Employees are continuously developed through the utilization of career development seminars, training classes, and performance plans tailored to each individual. The Wastewater Branch will move toward accomplishing this goal by focusing on the following objectives.

- Integrate Water/Wastewater support functions
- Optimize employee and organization development
- Continue to meet or exceed safety standards

Service Efforts and Accomplishments

Long-Range Planning and Water Resources. Upon the Mayor and the City Council's declaration of a Level 2 Drought Alert Condition starting on June 1, 2009, the Public Utilities Department developed the *No Time To Waste, No Water To Waste* advertising and outreach campaign to boost local public awareness about the new water use restrictions and required water conservation. The Public Utilities Department used unique outreach methods including mall posters, bus and trolley wraps, airplane banners, along with print, billboard, and internet advertising in addition to existing resources and basic methods to inform citizens. The outreach campaign was recently selected by American Water Works Association (AWWA) for their 2009 Communications Achievement Award. Results show the reduction in water billed for the first half of Fiscal Year 2010 is 11.9 percent.

The San Diego Integrated Regional Water Management (IRWM) Program was awarded the maximum $25 million of Proposition 50, Chapter 8 grant funds to help fund 19 critical projects in the region. The City will receive over $4.75 million to benefit conservation, recycled water and storm water efforts, as well as acquiring reservoir watershed property. This funding will help protect our region's water resources and develop alternative water supplies. Additionally, Propositions 84 and 1E, make available more than $91 million in grant funding to the San Diego region

for additional IRWM projects over the next few years. The City of San Diego serves as one of three Regional Water Management Group partners that include the County of San Diego and the San Diego County Water Authority.

The City is developing the Indirect Potable Reuse /Reservoir Augmentation (IPR/RA) Project. Phase One of the Project was the Water Reuse Study which was completed in 2005. Phase Two will provide the technical, water quality, environment, public outreach, regulatory and funding requirements necessary to implement a full-scale IPR/RA project. If the Demonstration Project meets regulatory requirements and provides evidence of the viability of a full-scale IPR/RA Project (Phase Three), the City may choose to build these facilities that will use tertiary-treated wastewater to create an estimated 12,000 acre-feet per year of new potable water for the City of San Diego. It is anticipated that Phase Two of the Demonstration Project will be completed by early 2013.

Financial and Information Technology. This year, the IT Program expanded the Department data warehouse, BROOK (Business Repository of Operational Knowledge) with Customer Information System (CIS), Installation Order System (IOS), and Meter Inventory (CRUISE) data to the already established Computerized Maintenance Management System (CMMS) data. The Department linked CIS, IOS, CRUISE, and CMMS together so information can be integrated in one comprehensive report. Extracting data and generating reports from BROOK has assisted in data cleanup efforts. Also, executive dashboards are currently being developed using SAP financials and human resources data with BROOK.

With the City's implementation of SAP, the Budget team evaluated and updated the Department's accounting structure. Once the new system was operational, staff validated the mapping of the previous accounting to the new cost center and work breakdown structure (WBS) structure. Staff successfully provided citywide training on the SAP system and continues to provide assistance as needed.

The finance group successfully issued four bond offerings during the Calendar Year 2009. These bond offerings included the refunding of several prior bond issuances resulting in savings for the wastewater enterprise fund as follows: Gross Savings - $63.5 million; Net Present Value Savings - $38.5 million; Average Annual Debt Service savings of approximately $4.3 million. Water enterprise fund savings are as follows: Gross Savings - $8.7 million; Net Present Value Savings - $5.6 million; Average Annual Debt Service savings of approximately $0.7 million.

Customer Support. The Customer Support Division in the Water Branch provided outstanding customer service responding to more than 582,000 phone calls and e-mails in the past year, a 10 percent increase over the prior year. Customer contacts included inquiries regarding customer accounts, information about water conservation, and general questions for the Public Information Section. The Field Services and Investigations Section read more than 270,000 monthly/bi-monthly water meters while achieving a domestic meter-reading skip rate of less than 0.4 percent, a 0.1 percent improvement over the prior year.

The Customer Support Division launched a new project to replace the legacy Customer Information System (CIS) and Installation Order System applications. The new system will reduce obsolete legacy applications and interfaces and ensure integration/alignment with the City's OneSD SAP Enterprise Resource Planning project. In addition, the project will transform existing business processes, leverage best practices, and provide customer access to new e-services via an online portal. Public Utilities successfully selected a system integrator for the project via a competitive procurement process with implementation starting in April 2010.

The Department continues to study the benefits of Advanced Metering Infrastructure (AMI) technology (formerly Automated Meter Reading or AMR) and completed the development of a business case to implement AMI citywide. The implementation of AMI will provide near real-time wireless electronic access to water meter information and increased functionality for meter reading and customer service. A reassessment of the original scope of the project was necessary to determine if a citywide implementation would provide sufficient benefits to City customers/rate payers.

Employee Services and Internal Controls (ES&IC). A major project for this group was the implementation of the new citywide SAP system within the Public Utilities. A large component of this implementation for both the Financial modules and Human Capital Management modules was the training effort provided by the Training

Section. The Human Capital Management modules also required major efforts from staff in the ES&IC Division in the areas of communication, training, testing, project management, and process development to enable approximately 1,600 employees to transition to a new payroll system. Both efforts were successfully implemented.

Through the efforts of the Safety Section, Public Utilities became the first participant in a nationwide pilot in conjunction with Homeland Security and received over $900,000 in grant funds for security related projects on publicly owned dams. In addition, internal controls team was formed which developed an internal control plan for Fiscal Year 2010. Reviews within Public Utilities such as public liability claims and service level agreements were completed. The Group also supported the IROC in its mission to provide insight and oversight to Public Utilities. The Strategic Support Services section provided resources to facilitate and guide over 38 efficiency studies for the consolidation efforts.

System Operations Division. The System Operations Division (System Operations) continues to improve the water quality delivered to the City's customers through both water treatment plant and distribution system improvements. System Operations has set and met challenging water quality goals at its three water treatment plants which exceed current water quality regulatory standards for turbidity. The goal is to achieve a maximum effluent turbidity of 0.10 NTU or less, 95 percent of the time at all the three water treatment plants. This goal exceeds the regulatory limit of 0.3 NTU and is indicative of a highly performing water treatment plant. All three City water treatment plants have achieved this 0.10 NTU goal for the past 12 months. The goal for Fiscal Year 2011 is to continue to achieve this target at all three water treatment plants and to continue to further decrease turbidity levels.

In addition, the City's Otay Water Treatment Plant (Otay WTP) continues to actively participate with the American Water Works Association's (AWWA) Partnership for Safe Water Program. The City's Otay WTP received the *Director's Award of Recognition* in 2008 and 2009 from the Partnership for Safe Water. Staff continues to optimize the treatment plant's performance in providing quality drinking water that surpasses the required federal standards. The Otay WTP was recently commended by the American Water Works Association (AWWA) for its continued efforts to optimize the plant's performance and for its 2009 annual report for the Partnership for Safe Water. For the 2009 reporting period, Otay's 95th percentile finished water turbidity was 0.07 NTU which is considerably lower than the goal of 0.10 NTU and is far below the regulatory standard of 0.30 NTU. This trend is a positive result of Otay WTP's commitment to excellence in treatment process optimization.

Throughout this past year, all three water treatment plants have delivered safe and reliable potable water while undergoing significant capital improvement projects/upgrades. Maintaining water treatment plant service during construction of major CIP projects has been a significant challenge to plant operations. Plant operations and engineering staff have worked diligently to ensure the continuous and seamless delivery of safe potable water at all times.

The System Operations Division continues to install mechanical mixers in its distribution reservoirs. As a result, the increased mixing within the distribution reservoirs has improved water quality to the City's customers and has decreased operational costs. Staff has also increased its preventive maintenance efforts related to cleaning distribution reservoirs and maintaining distribution system appurtenances to improve the operation and maintenance of the water distribution system.

Engineering and Program Management Division (EPM). An 800 kW photovoltaic solar electric system was installed at the Otay Water Treatment Plant producing renewable energy and reducing the plant's electrical costs by $7,000 per year. The Plant will also enjoy a fixed flat rate of electricity for a significant period of time in the future.

A test of an air-to-water heat pump was successfully completed on the Miramar Lakes Emergency Generator block heater saving the Water Branch approximately $3,000 per year in electrical cost, increasing the engine heating system's reliability, and providing a simple payback on the installation costs of less the four years. The Department is now in the process of using EEIR Funds to purchase 30 to 60 more heat pumps for all the Public Utility Department Emergency Generators that will yield a reasonable cost saving of $90,000 to $180,000 every year.

The Water Modeling Section completed the Otay Water Treatment Plant service area Water Master Plan. Pressure, flow, and velocity were analyzed as well as system reliability and redundancy. Five future capital improvement projects were recommended for a total cost of $43.5 million dollars. Water Quality modeling was completed for citywide water age analysis and fluoride concentration levels. The potable and recycled water models were updated and calibrated to match existing system operations; Future planning models were created based upon SANDAG Series 11 and will analyze growth to the year 2030. In addition, a pilot study began to determining non-revenue water sources based upon the hydraulic water model findings.

The Sewer Modeling Section maintains a calibrated sewer model for the entire City's trunk sewer system to ensure the sewer capacity is sufficient for the next 10-20 years. The annual trunk sewer capacity assessment identified potential capacity insufficiency. The Section's ongoing temporary sewer flow monitoring and Inflow & Infiltration study identifies the source of excess wet weather flows. All this information is used to develop improvement plans for trunk sewer system.

The Condition Assessment Section began performing physical and operational condition assessments of existing assets: Municipal & Metro sewer pump stations, sewer interceptors, force mains, outfalls, water transmission mains, and treatment facilities. In the first part of Fiscal Year 2010, the Section completed ten municipal pump station assessments and an additional 14 stations are targeted to be assessed in the second half of Fiscal Year 2010. In addition, assessments for the Metro Biosolid Center and the North City Water Reclamation Plant were completed and improvement projects are in progress. In the past year, 43 miles of small sewer main were televised through a vendor contract and 57 miles of small sewer main were assessed by Wastewater Branch staff. All these condition assessments provide prudent data to establish and prioritize water and wastewater CIP projects.

Environmental Monitoring and Technical Services Division (EMTS). The Division completed integration of the Water Quality Laboratory consolidating all permit compliance, laboratory, and scientific services for the Department. This reduces staff positions and leverages assets for operational efficiency. The Division received a grant from National Oceanographic and Atmospheric Administration (NOAA) for $803,000 to conduct ocean monitoring. These grant revenues offset expenditures that would have been borne by ratepayers. The Division also successfully completed audits and renewed International Organization for Standardization (ISO) 14001 Certification. In addition, the Division successfully renegotiated a contract with the federal government to provide ocean monitoring services in the South Bay and Mexican border region. These revenues offset expenditures that would have been borne by ratepayers.

As a result of combined divisional efforts, the Environmental Protection Agency has granted the City of San Diego a waiver on its National Pollutant Discharge Elimination System Permit which allows the City to continue to operate the Point Loma Wastewater Treatment Plant as an Advanced-Primary Treatment facility rather than requiring an upgrade to secondary treatment. To retain support of environmental groups for the waiver, the City entered into a Cooperative Agreement with the San Diego Coastkeeper and the San Diego Chapter of Surfrider Foundation to conduct a recycled water study.

Wastewater Collection Division (WWC). The Division successfully reduced the number of sanitary sewer overflows to 38 which represents an 89 percent reduction from the level experienced in Calendar Year 2000. In addition, the number of spills to public waters was also reduced to its lowest level since Calendar Year 2000. The Division also successfully completed a full compliance audit with no major non-conformities resulting in the retention of its International Standardization Organization (ISO) 14001 certification.

Wastewater Treatment and Disposal Division (WWTD). The Point Loma Wastewater Treatment Plant successfully tested an addition of hydrogen peroxide to regenerate ferric chloride, a chemical added during the treatment process for bio-solids coagulation. This regeneration significantly reduced purchases of ferric chloride saving the City approximately $1.7 million annually. The process is currently under consideration for the North City Water Reclamation Plan, with potential savings of approximately $250,000.

Public Utilities

The Division embarked on software upgrades to the distributed control system at the treatment plants and pump stations. The upgrades, which started at the Metropolitan Bio-solids Center, will improve the reliability of the treatment system and will improve the efficiency of plant operations staff.

The Division continues to generate revenue through its expanding renewable energy portfolio. The PLWTP is expanding its beneficial use of digester gas for electric energy production via the Beneficial Use of Digester Gas project which will generate revenue at the PLWTP and reduce energy costs at the South Bay Water Reclamation Plant.

The Division's performance was again recognized by the National Association of Clean Water Agencies Gold and Platinum Awards. The awards went to the PLWTP for the 15th consecutive year, the NCWRP for the 11th consecutive year, and the SBWRP for the sixth consecutive year.

Department Summary

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Positions	1,613.00	**1,626.42**	13.42
Personnel Expenses	$ 141,038,805	**$ 152,091,917**	$ 11,053,112
Non-Personnel Expenses	604,768,021	**620,950,062**	16,182,041
Total Department Expenses	**$ 745,806,826**	**$ 773,041,979**	**$ 27,235,153**
Total Department Revenue	**$ 964,798,341**	**$ 1,025,233,480**	**$ 60,435,139**

General Fund

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Water	$ 1,994,583	**$ 1,994,583**	$ –
Total	**$ 1,994,583**	**$ 1,994,583**	**$ –**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$ 1,994,583	$ –
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00	–	(435,513)
Total	**0.00**	**$ 1,994,583**	**$ (435,513)**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
NON-PERSONNEL			
Contracts	$ 1,994,583	**$ 1,994,583**	$ –
NON-PERSONNEL SUBTOTAL	**$ 1,994,583**	**$ 1,994,583**	**$ –**
Total	**$ 1,994,583**	**$ 1,994,583**	**$ –**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Charges for Current Services	$ 1,835,513	**$ 1,400,000**	$ (435,513)
Total	**$ 1,835,513**	**$ 1,400,000**	**$ (435,513)**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Reservoir Management	0.00	$ 1,994,583	$ 1,400,000
Total	**0.00**	**$ 1,994,583**	**$ 1,400,000**

Public Utilities

Municipal Sewer Revenue Fund

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Metropolitan Wastewater - Muni	$ 45,164,271	**$ 59,362,321**	$ 14,198,050
Public Utilities	–	**52,874,288**	52,874,288
Total	**$ 45,164,271**	**$ 112,236,609**	**$ 67,072,338**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Metropolitan Wastewater - Muni	238.00	**297.00**	59.00
Public Utilities	0.00	**145.24**	145.24
Total	**238.00**	**442.24**	**204.24**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
EPA Standards Support Addition of non-personnel expenditures for the cleaning of large-diameter mains to meet Environmental Protection Agency (EPA) standards.	0.00	$ 2,400,000	$ –
Contractual Services Support Addition of non-personnel expenditures in support of an anticipated increase in costs due to a new meter management contract.	0.00	1,114,000	–
Customer Information System Project Support Addition of positions and associated non-personnel expenditures to support the Customer Information System (CIS) SAP Implementation Project.	5.00	773,101	–
Engineering Projects Support Addition of non-personnel expenditures for the maintenance and support of various Engineering Program projects.	0.00	481,805	–
Support for Service Level Agreements Addition of non-personnel expenditures to support Service Level Agreements (SLAs) with various City departments.	0.00	326,407	–
Adjustment to Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	4.96	165,209	–
Sewer Pump Stations Adjustment Addition of non-personnel expenditures for replacement pumps at sewer pump stations.	0.00	65,000	–
State Revolving Loan Adjustment Support for the financing of projects to meet safe drinking water standards set by the Health and Safety Code and California Code of Regulations.	0.00	27,878	–
Public Utilities Restructure Reduction of positions as a result of the restructuring of the Water and Metropolitan Wastewater Departments into Public Utilities.	(2.19)	(190,061)	–

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Additional Meter Cost Reduction Reduction in non-personnel expenditures due to new the projected cost for additional meters.	0.00	(210,000)	–
Recycling Water Waiver Study Adjustment of non-personnel expenditures due to the completion of the Recycling Water Waiver Study.	0.00	(360,000)	–
Assurance Funding Adjustment reflects reduction in appropriations for assurance funding as funds will be kept in reserve and appropriated as needed upon approval.	0.00	(1,782,004)	–
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00	–	19,573,924
Total	**7.77**	**$ 2,811,335**	**$ 19,573,924**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
PERSONNEL			
Salaries and Wages	$ 13,608,000	**$ 24,981,705**	$ 11,373,705
Fringe Benefits	6,274,269	**15,999,297**	9,725,028
PERSONNEL SUBTOTAL	**$ 19,882,269**	**$ 40,981,002**	**$ 21,098,733**
NON-PERSONNEL			
Supplies	$ 3,204,961	**$ 4,381,824**	$ 1,176,863
Contracts	18,183,989	**31,809,590**	13,625,601
Information Technology	1,051,220	**4,647,187**	3,595,967
Energy and Utilities	1,547,707	**6,041,072**	4,493,365
Other	849,501	**1,431,260**	581,759
Capital Expenditures	444,624	**1,156,949**	712,325
Debt	–	**21,787,725**	21,787,725
NON-PERSONNEL SUBTOTAL	**$ 25,282,002**	**$ 71,255,607**	**$ 45,973,605**
Total	**$ 45,164,271**	**$ 112,236,609**	**$ 67,072,338**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Fines, Forfeitures, and Penalties	$ 5,000	**$ 5,000**	$ –
Revenue from Money and Property	4,277,000	**6,077,000**	1,800,000
Charges for Current Services	300,445,929	**318,219,853**	17,773,924
Other Financial Sources (Uses)	3,874	**3,874**	–
Total	**$ 304,731,803**	**$ 324,305,727**	**$ 19,573,924**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000011	1104	Account Clerk	0.00	**2.60**	$31,491 - $37,918	$ 78,857
20000007	1100	Accountant 3	0.00	**0.22**	59,363 - 71,760	15,389
20000012	1105	Administrative Aide 1	1.00	**1.22**	36,962 - 44,533	52,972
20000024	1107	Administrative Aide 2	3.00	**6.01**	42,578 - 51,334	277,115
20000057	1136	Assistant Chemist	0.00	**10.00**	53,789 - 65,333	635,040

Public Utilities

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20001140	2181	Assistant Department Director	0.00	**0.18**	31,741 - 173,971	24,444
20001202	2250	Assistant Deputy Director	1.00	**1.00**	23,005 - 137,904	80,454
20000070	1153	Assistant Engineer-Civil	2.00	**18.02**	57,866 - 69,722	1,198,952
20000088	1167A	Assistant Engineer-Mechanical	0.00	**0.32**	57,866 - 69,722	21,111
20000080	1160	Assistant Laboratory Technician	0.00	**1.00**	33,696 - 40,602	39,587
20001228	2276	Assistant Metropolitan Wastewater Director	0.00	**0.36**	31,741 - 173,971	48,887
20000140	1220	Associate Chemist	0.00	**4.00**	62,005 - 75,067	288,256
20000311	1364	Associate Department Human Resources Analyst	0.00	**0.72**	54,059 - 65,333	33,506
20000145	1221B	Associate Engineer-Civil	0.00	**0.51**	66,622 - 80,454	38,786
20000143	1221	Associate Engineer-Civil	5.00	**13.25**	66,622 - 80,454	1,005,976
20000154	1225	Associate Engineer-Mechanical	0.00	**0.43**	66,622 - 80,454	32,699
20000137	1218R	Associate Management Analyst	0.00	**0.90**	54,059 - 65,333	52,425
20000134	1218O	Associate Management Analyst	0.00	**0.22**	54,059 - 65,333	12,734
20000119	1218	Associate Management Analyst	0.00	**9.72**	54,059 - 65,333	572,730
20000162	1227	Associate Planner	0.00	**0.36**	56,722 - 68,536	22,428
20000649	1622A	Biologist 3	0.00	**0.98**	62,005 - 75,067	58,547
20000266	1330	Cashier	0.00	**2.50**	31,491 - 37,918	92,395
20000236	1293	Cement Finisher	1.00	**1.00**	43,451 - 52,083	52,083
20000539	1535	Clerical Assistant 2	0.00	**3.02**	29,931 - 36,067	97,683
20000306	1356	Code Compliance Officer	0.00	**3.00**	37,232 - 44,803	127,054
20000307	1357	Code Compliance Supervisor	0.00	**0.50**	42,890 - 51,334	24,738
20000829	1805	Compliance and Metering Manager	0.00	**0.50**	73,445 - 88,837	39,156
20000801	1795	Customer Information and Billing Manager	0.00	**0.50**	73,445 - 88,837	41,667
20000369	1394	Customer Services Representative	0.00	**17.83**	32,968 - 39,811	639,135
90000369	1394	Customer Services Representative - Hourly	0.00	**1.14**	32,968 - 39,811	37,584
20000366	1393	Customer Services Supervisor	0.00	**2.50**	57,782 - 69,784	162,375
20001168	2214	Deputy Director	1.00	**1.90**	46,966 - 172,744	224,850
20000426	1439	Equipment Operator 1	31.00	**5.00**	37,690 - 45,115	135,345
20000428	1439B	Equipment Operator 1	0.00	**1.00**	37,690 - 45,115	41,350
20000429	1439C	Equipment Operator 1	0.00	**25.00**	37,690 - 45,115	1,097,755
20000430	1440	Equipment Operator 2	12.00	**12.00**	41,350 - 49,462	491,720
20000436	1445	Equipment Operator 3	2.00	**2.00**	43,160 - 51,667	103,334
20000418	1436	Equipment Technician 1	13.00	**13.00**	36,005 - 43,139	512,208
20000423	1438	Equipment Technician 2	11.00	**11.00**	39,499 - 47,091	470,910
20000431	1441	Equipment Technician 3	1.00	**1.00**	43,368 - 51,813	51,813
20000924	1876	Executive Secretary	0.00	**0.36**	43,555 - 52,666	17,081
20000461	1465	Field Representative	0.00	**13.87**	32,323 - 38,917	502,768
90000461	1465	Field Representative - Hourly	0.00	**2.15**	32,323 - 38,917	69,495
20000483	1488	General Water Utility Supervisor	4.00	**4.00**	59,342 - 71,760	205,592
20000502	1513	Heavy Truck Driver 1	2.00	**2.00**	36,234 - 43,160	79,214

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000178	1243	Information Systems Administrator	0.00	**0.19**	73,466 - 88,982	16,403
20000290	1348	Information Systems Analyst 2	0.00	**2.59**	54,059 - 65,333	154,099
20000293	1349	Information Systems Analyst 3	0.00	**1.14**	59,363 - 71,760	76,872
20000998	1926	Information Systems Analyst 4	0.00	**1.14**	66,768 - 80,891	75,490
20000515	1523	Instrumentation and Control Technician	0.00	**2.00**	51,896 - 62,296	124,592
20000497	1508	Irrigation Specialist	0.00	**0.54**	37,814 - 45,261	24,441
20000590	1580	Laboratory Technician	0.00	**9.00**	40,622 - 49,067	405,915
90001073	2103	Management Intern - Hourly	0.00	**0.78**	24,274 - 29,203	18,934
20000028	1108	Management Trainee	0.00	**0.18**	38,750 - 46,738	7,820
20000165	1230	Multimedia Production Specialist	0.00	**0.33**	43,264 - 51,979	16,726
20000634	1614	Organization Effectiveness Specialist 2	0.00	**0.36**	54,059 - 65,333	21,145
20000639	1615	Organization Effectiveness Supervisor	0.00	**0.18**	66,768 - 80,891	14,125
20000680	1648	Payroll Specialist 2	0.00	**1.98**	34,611 - 41,787	79,591
20000173	1238	Payroll Supervisor	0.00	**0.36**	39,686 - 48,069	16,845
20000701	1666	Plant Process Control Electrician	10.00	**12.00**	51,896 - 62,296	731,578
20000705	1668B	Plant Process Control Supervisor	0.00	**5.72**	56,410 - 68,224	369,062
20000703	1668	Plant Process Control Supervisor	8.00	**3.00**	56,410 - 68,224	179,338
20000687	1652	Plant Technician 1	0.00	**2.00**	37,814 - 45,261	90,522
20000688	1653	Plant Technician 2	0.00	**2.00**	41,454 - 49,504	99,008
20000689	1654	Plant Technician 3	0.00	**1.00**	45,490 - 54,434	54,434
20000706	1669	Plant Technician Supervisor	0.00	**1.00**	52,666 - 62,837	59,381
20000740	1725	Principal Drafting Aide	0.00	**0.72**	50,003 - 60,549	31,860
20000743	1727	Principal Engineering Aide	5.00	**8.85**	50,003 - 60,549	510,894
20000750	1734	Principal Water Utility Supervisor	2.00	**2.00**	52,000 - 62,837	122,532
20001222	2270	Program Manager	0.00	**1.28**	46,966 - 172,744	134,460
20000760	1750	Project Assistant	0.00	**0.40**	57,866 - 69,722	26,352
20000761	1751	Project Officer 1	0.00	**1.16**	66,622 - 80,454	88,741
90000761	1751	Project Officer 1 - Hourly	0.00	**0.07**	66,622 - 80,454	4,664
20000763	1752	Project Officer 2	1.00	**1.18**	76,794 - 92,851	98,651
20000783	1776	Public Information Clerk	0.00	**0.88**	31,491 - 37,918	24,402
20000784	1777	Public Information Officer	0.00	**0.18**	43,514 - 52,707	9,251
20001150	2194	Public Utilities Director	0.00	**0.09**	59,155 - 224,099	15,283
20000319	1372	Pump Station Operator	0.00	**5.00**	43,493 - 51,917	257,591
20000320	1373	Pump Station Operator Supervisor	0.00	**1.00**	47,674 - 56,888	53,759
20000559	1556B	Recycling Program Manager	0.00	**0.18**	76,731 - 92,893	15,192
20000557	1556	Recycling Program Manager	0.00	**0.18**	76,731 - 92,893	–
20000847	1823	Safety Officer	0.00	**0.36**	57,907 - 69,930	23,788
20000850	1823C	Safety Officer	0.00	**0.18**	57,907 - 69,930	11,165
20000854	1826	Safety Representative 2	0.00	**1.62**	50,461 - 61,027	93,070
20001042	1972	Safety and Training Manager	0.00	**0.36**	66,768 - 80,891	28,394
20000869	1844	Senior Account Clerk	0.00	**0.44**	36,067 - 43,514	18,039

Public Utilities

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000883	1854	Senior Chemist	0.00	**1.00**	71,739 - 86,466	84,304
20000885	1855	Senior Civil Engineer	1.00	**3.57**	76,794 - 92,851	281,613
20000927	1879	Senior Clerk/Typist	0.00	**0.36**	36,067 - 43,514	15,287
20000898	1860	Senior Customer Services Representative	0.00	**4.00**	37,835 - 45,781	169,267
20000312	1365	Senior Department Human Resources Analyst	0.00	**0.18**	59,363 - 71,760	12,527
20000400	1423	Senior Drafting Aide	0.00	**1.26**	44,429 - 53,706	63,137
20000902	1861B	Senior Engineering Aide	0.00	**2.69**	44,429 - 53,706	125,930
20000900	1861	Senior Engineering Aide	10.00	**11.61**	44,429 - 53,706	595,835
20000015	1106	Senior Management Analyst	1.00	**3.53**	59,363 - 71,760	238,920
20000856	1830	Senior Mechanical Engineer	0.00	**0.18**	76,794 - 92,851	15,790
20000918	1872	Senior Planner	0.00	**0.78**	65,354 - 79,019	53,072
20000920	1872B	Senior Planner	0.00	**0.18**	65,354 - 79,019	12,200
20000708	1671	Senior Plant Technician Supervisor	0.00	**0.72**	60,070 - 72,467	50,878
20000916	1871	Senior Public Information Officer	0.00	**0.36**	54,059 - 65,333	21,205
20000914	1870	Senior Water Utility Supervisor	14.00	**14.18**	47,216 - 57,138	761,229
90000964	1910	Student Engineer - Hourly	0.00	**0.63**	26,707 - 32,011	16,826
90001146	2188	Student Intern - Hourly	0.00	**0.19**	18,616 - 22,318	3,537
20000313	1366	Supervising Department Human Resources Analyst	0.00	**0.36**	66,768 - 80,891	14,125
20000995	1923	Supervising Economist	0.00	**0.23**	66,768 - 80,891	18,050
20000990	1921	Supervising Field Representative	0.00	**1.68**	35,651 - 42,890	56,555
20000985	1917O	Supervising Management Analyst	0.00	**0.18**	66,768 - 80,891	14,125
20000970	1917	Supervising Management Analyst	0.00	**2.12**	66,768 - 80,891	168,008
20000997	1925	Supervising Meter Reader	0.00	**0.66**	37,253 - 44,720	28,774
20001021	1940	Supervising Public Information Officer	0.00	**0.68**	59,363 - 71,760	47,569
20000333	1378	Supervising Wastewater Pretreatment Inspector	0.00	**3.00**	66,685 - 80,870	224,381
20001041	1971	Training Supervisor	0.00	**0.18**	59,363 - 71,760	14,488
20001051	1978	Utility Worker 1	46.00	**46.00**	30,534 - 36,296	1,588,948
20000323	1375	Wastewater Pretreatment Inspector 2	0.00	**8.00**	55,078 - 66,768	500,079
20000325	1376	Wastewater Pretreatment Inspector 3	1.00	**5.00**	60,674 - 73,507	286,676
20000523	1528	Wastewater Pretreatment Program Manager	0.00	**1.00**	72,966 - 88,546	86,332
20000005	1015	Water Systems Technician Supervisor	0.00	**0.50**	54,766 - 65,374	27,383
20001063	1991	Water Utility Supervisor	14.00	**14.00**	43,472 - 51,979	696,730
20001065	1992	Water Utility Worker	32.00	**32.00**	33,322 - 39,666	1,268,718
20000756	1746	Word Processing Operator	3.00	**8.81**	31,491 - 37,918	310,806
		Bilingual - Regular				34,988
		Confined Space Pay				235,030

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
		Exceptional Performance Pay-Classified				8,228
		Exceptional Performance Pay-Unclassified				570
		Geographic Info Cert Pay				1,082
		Night Shift Pay				25,430
		Overtime Budgeted				2,394,480
		Plant/Tank Vol Cert Pay				108,936
		Reg Pay For Engineers				147,452
		Split Shift Pay				23,266
		Termination Pay Annual Leave				16,330
Salaries and Wages Subtotal			**238.00**	**442.24**		**$ 24,981,705**
		Employee Offset Savings				$ 174,758
		Flexible Benefits				2,505,204
		Long-Term Disability				201,265
		Medicare				290,907
		Other Post-Employment Benefits				2,686,830
		Retiree Medical Trust				244
		Retirement 401 Plan				942
		Retirement ARC				7,413,933
		Retirement DROP				50,613
		Retirement Offset Contribution				470,857
		Risk Management Administration				415,815
		Supplemental Pension Savings Plan				955,927
		Unemployment Insurance				46,489
		Unused Sick Leave				17,805
		Workers' Compensation				767,708
Fringe Benefits Subtotal						**$ 15,999,297**
Total Personnel Expenses						**$ 40,981,002**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Budget and Fiscal Services	15.65	$ 2,244,587	$ –
CIP Program	0.00	55,890	–
Construction and Maintenance	56.16	6,518,297	–
Customer Service	5.00	404,601	–
Customer Support Office & Billing	21.14	2,251,153	–
Developmental Review/ Environmental	2.78	1,026,211	–
Energy	1.25	163,019	–
Environmental Monitoring and Mandated Regulatory Compliance	40.72	4,773,049	–
Facilities Operations	0.00	722,699	–
Field Services	21.93	2,710,786	–
Financial Administration	0.00	36,895	–
General Administration	0.00	4,366,956	–
General Administration/Management	56.35	27,834,714	324,305,727

Public Utilities

Budget by Program *(Cont'd)*

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Human Resources	7.02	680,903	–
IT Non-Discretionary	0.00	3,807,102	–
Information Technology	4.56	504,906	–
Internal Control	1.10	117,725	–
Maintenance	76.23	9,600,008	–
Meter Services	0.00	690,755	–
Modeling	10.40	1,467,104	–
Organizational Effectiveness	0.54	57,634	–
Planning & Scheduling	10.94	1,302,344	–
Project Management	29.15	3,893,731	–
Public Services	12.00	1,125,898	–
Records Management	1.32	149,418	–
Sewer Pumps Stations	58.00	34,060,343	–
Trench Restoration	0.00	142,962	–
Water & Sewer Treatment Facilities	0.18	42,472	–
Water Conservation	2.79	239,072	–
Water Operations	1.08	298,059	–
Water Operations & Engineering	0.00	190,465	–
Water Resources	0.13	50,196	–
Water Resources & Planning	5.82	706,655	–
Total	**442.24**	**$ 112,236,609**	**$ 324,305,727**

Metropolitan Sewer Utility Fund

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Metropolitan Wastewater - Metro	$ 176,309,807	**$ 103,603,946**	$ (72,705,861)
Metropolitan Wastewater - Muni	137,797,127	**–**	(137,797,127)
Public Utilities	–	**130,112,123**	130,112,123
Total	**$ 314,106,934**	**$ 233,716,069**	**$ (80,390,865)**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Metropolitan Wastewater - Metro	573.00	**365.85**	(207.15)
Metropolitan Wastewater - Muni	16.50	**0.00**	(16.50)
Public Utilities	0.00	**114.07**	114.07
Total	**589.50**	**479.92**	**(109.58)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Ocean Monitoring Program Addition of non-personnel expenditures for the City's Ocean Monitoring Program to fulfill the requirements of two National Pollution Discharge Elimination System (NPDES) permits that have been issued to the City of San Diego by the Regional Water Quality Control Board.	0.00	$ 982,000	$ –

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Engineering Projects Support Addition of non-personnel expenditures for the maintenance and support of various Engineering Program projects.	0.00	883,309	–
Support for Service Level Agreements Addition of non-personnel expenditures to support Service Level Agreements (SLAs) with various City departments.	0.00	598,413	–
Adjustment to Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	5.73	153,038	–
State Revolving Loan Adjustment Support for the financing of projects to meet safe drinking water standards set by the Health and Safety Code and California Code of Regulations.	0.00	51,109	–
Public Utilities Restructure Reduction of positions as a result of the restructuring of the Water and Metropolitan Wastewater Departments into Public Utilities.	(4.74)	(387,975)	–
Recycling Water Waiver Study Adjustment of non-personnel expenditures due to the completion of the Recycling Water Waiver Study.	0.00	(660,000)	–
Cost of Chemicals Adjustment Adjustment reflects the reduction in the cost of chemicals to be used in Water & Sewer Treatment Facilities.	0.00	(2,012,822)	–
Assurance Funding Adjustment reflects reduction in appropriations for assurance funding as funds will be kept in reserve and appropriated as needed upon approval.	0.00	(9,323,411)	–
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00	–	(36,509,000)
Total	**0.99**	**$ (9,716,339)**	**$ 36,509,000**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
PERSONNEL			
Salaries and Wages	$ 37,578,936	**$ 29,310,148**	$ (8,268,788)
Fringe Benefits	17,631,758	**18,485,723**	853,965
PERSONNEL SUBTOTAL	**$ 55,210,694**	**$ 47,795,871**	**$ (7,414,823)**
NON-PERSONNEL			
Supplies	$ 24,651,787	**$ 24,503,165**	$ (148,622)
Contracts	85,484,845	**46,389,289**	(39,095,556)
Information Technology	13,190,458	**5,818,006**	(7,372,452)
Energy and Utilities	22,206,861	**18,610,952**	(3,595,909)
Other	6,484,109	**3,787,440**	(2,696,669)
Capital Expenditures	753,083	**1,563,027**	809,944
Debt	106,125,097	**85,248,319**	(20,876,778)
NON-PERSONNEL SUBTOTAL	**$ 258,896,240**	**$ 185,920,198**	**$ (72,976,042)**
Total	**$ 314,106,934**	**$ 233,716,069**	**$ (80,390,865)**

Public Utilities

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Revenue from Federal Agencies	$ 250,000	$ **359,000**	$ 109,000
Charges for Current Services	78,925,753	**71,954,753**	(6,971,000)
Other Revenue	65,425,000	**108,796,000**	43,371,000
Total	**$ 144,600,753**	**$ 181,109,753**	**$ 36,509,000**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
20000011	1104	Account Clerk	6.00	**4.51**	$31,491 -	$37,918	$ 136,869
20000007	1100	Accountant 3	1.00	**0.38**	59,363 -	71,760	26,583
20000012	1105	Administrative Aide 1	1.00	**0.38**	36,962 -	44,533	16,498
20000024	1107	Administrative Aide 2	7.00	**5.50**	42,578 -	51,334	252,742
20000057	1136	Assistant Chemist	39.00	**29.00**	53,789 -	65,333	1,793,334
20001140	2181	Assistant Department Director	0.00	**0.33**	31,741 -	173,971	44,808
20001202	2250	Assistant Deputy Director	1.00	**1.00**	23,005 -	137,904	–
20000070	1153	Assistant Engineer-Civil	27.00	**11.07**	57,866 -	69,722	719,742
20000087	1167	Assistant Engineer-Mechanical	1.00	**0.00**	57,866 -	69,722	–
20000088	1167A	Assistant Engineer-Mechanical	0.00	**0.58**	57,866 -	69,722	38,254
20000080	1160	Assistant Laboratory Technician	2.00	**1.00**	33,696 -	40,602	38,369
20001228	2276	Assistant Metropolitan Wastewater Director	1.00	**0.64**	31,741 -	173,971	86,913
20000140	1220	Associate Chemist	11.00	**7.00**	62,005 -	75,067	505,574
20000311	1364	Associate Department Human Resources Analyst	3.00	**1.32**	54,059 -	65,333	61,425
20000143	1221	Associate Engineer-Civil	18.00	**9.96**	66,622 -	80,454	753,422
20000145	1221B	Associate Engineer-Civil	0.00	**0.90**	66,622 -	80,454	68,438
20000150	1223	Associate Engineer-Electrical	2.00	**2.00**	66,622 -	80,454	156,886
20000154	1225	Associate Engineer-Mechanical	1.00	**0.78**	66,622 -	80,454	59,303
20000119	1218	Associate Management Analyst	21.00	**13.05**	54,059 -	65,333	789,466
20000134	1218O	Associate Management Analyst	0.00	**0.38**	54,059 -	65,333	21,997
20000137	1218R	Associate Management Analyst	0.00	**1.65**	54,059 -	65,333	96,100
20000162	1227	Associate Planner	1.00	**0.66**	56,722 -	68,536	41,107
20000655	1624	Biologist 2	6.00	**6.00**	53,726 -	65,333	378,280
20000649	1622A	Biologist 3	0.00	**0.53**	62,005 -	75,067	14,638
20000648	1622	Biologist 3	2.00	**1.00**	62,005 -	75,067	70,938
20000195	1266	Boat Operator	1.00	**1.00**	43,493 -	51,896	51,896
20000205	1275	Building Service Supervisor	1.00	**1.00**	45,718 -	55,286	53,904
20000224	1280	Building Service Technician	2.00	**2.00**	33,322 -	39,666	79,332
20000539	1535	Clerical Assistant 2	14.00	**9.79**	29,931 -	36,067	323,123
20001168	2214	Deputy Director	4.00	**3.64**	46,966 -	172,744	423,918
20000430	1440	Equipment Operator 2	1.00	**1.00**	41,350 -	49,462	–
20000924	1876	Executive Secretary	1.00	**0.66**	43,555 -	52,666	31,317
20000461	1465	Field Representative	1.00	**2.31**	32,323 -	38,917	85,309
20000184	1250A	Fleet Parts Buyer	0.00	**1.00**	44,637 -	54,059	50,801
20000183	1250	Fleet Parts Buyer	1.00	**0.00**	44,637 -	54,059	–

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
20000501	1512	Heavy Truck Driver 2	3.00	**3.00**	37,565 -	45,302	135,863
20000178	1243	Information Systems Administrator	0.00	**0.34**	73,466 -	88,982	29,350
20000290	1348	Information Systems Analyst 2	5.00	**3.74**	54,059 -	65,333	219,049
20000293	1349	Information Systems Analyst 3	3.00	**2.04**	59,363 -	71,760	137,581
20000998	1926	Information Systems Analyst 4	5.00	**2.04**	66,768 -	80,891	135,038
20000999	1926A	Information Systems Analyst 4	0.00	**1.00**	66,768 -	80,891	78,464
20000514	1522	Instrumentation and Control Supervisor	2.00	**2.00**	56,410 -	68,224	133,036
20000515	1523	Instrumentation and Control Technician	9.00	**7.00**	51,896 -	62,296	436,072
20000497	1508	Irrigation Specialist	0.00	**2.46**	37,814 -	45,261	111,338
20000590	1580	Laboratory Technician	25.00	**16.00**	40,622 -	49,067	730,051
20000618	1602	Machinist	5.00	**5.00**	46,134 -	55,266	165,798
90001073	2103	Management Intern - Hourly	0.00	**4.77**	24,274 -	29,203	115,784
20000028	1108	Management Trainee	0.00	**0.33**	38,750 -	46,738	14,340
20000624	1610	Marine Biologist 2	18.00	**18.00**	53,726 -	65,333	968,849
20000626	1611	Marine Biologist 3	5.00	**5.00**	62,005 -	75,067	363,698
20001219	2267	Metropolitan Wastewater Director	0.50	**0.00**	59,155 -	224,099	–
20000621	1605	Millwright	2.00	**2.00**	51,064 -	62,088	–
20000165	1230	Multimedia Production Specialist	0.00	**0.49**	43,264 -	51,979	24,837
20000634	1614	Organization Effectiveness Specialist 2	1.00	**0.66**	54,059 -	65,333	38,754
20000627	1612	Organization Effectiveness Specialist 3	1.00	**0.00**	59,363 -	71,760	–
20000639	1615	Organization Effectiveness Supervisor	2.00	**0.33**	66,768 -	80,891	25,891
20000667	1635	Painter	3.00	**3.00**	41,600 -	49,962	149,886
20000680	1648	Payroll Specialist 2	5.00	**3.63**	34,611 -	41,787	145,908
20000173	1238	Payroll Supervisor	1.00	**0.66**	39,686 -	48,069	30,886
20000701	1666	Plant Process Control Electrician	21.00	**19.00**	51,896 -	62,296	1,031,599
20000703	1668	Plant Process Control Supervisor	12.00	**3.00**	56,410 -	68,224	195,460
20000705	1668B	Plant Process Control Supervisor	0.00	**8.28**	56,410 -	68,224	546,676
20000687	1652	Plant Technician 1	23.00	**21.00**	37,814 -	45,261	873,543
20000688	1653	Plant Technician 2	26.00	**24.00**	41,454 -	49,504	1,167,877
20000689	1654	Plant Technician 3	13.00	**12.00**	45,490 -	54,434	598,774
20000706	1669	Plant Technician Supervisor	9.00	**8.00**	52,666 -	62,837	486,358
20000732	1717	Power Plant Operator	2.00	**2.00**	49,712 -	59,342	118,684
20000733	1718	Power Plant Supervisor	3.00	**3.00**	55,141 -	66,581	127,835
20000740	1725	Principal Drafting Aide	0.00	**1.32**	50,003 -	60,549	58,440
20000743	1727	Principal Engineering Aide	5.00	**3.20**	50,003 -	60,549	184,711
20000707	1670	Principal Plant Technician Supervisor	2.00	**2.00**	63,024 -	76,045	146,007
20001222	2270	Program Manager	2.00	**1.64**	46,966 -	172,744	168,340
20000760	1750	Project Assistant	2.00	**0.10**	57,866 -	69,722	6,585

Public Utilities

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000761	1751	Project Officer 1	2.00	**0.86**	66,622 - 80,454	63,341
90000761	1751	Project Officer 1 - Hourly	0.00	**0.13**	66,622 - 80,454	8,661
20000763	1752	Project Officer 2	1.00	**0.33**	76,794 - 92,851	29,875
20000766	1752C	Project Officer 2	0.00	**0.11**	76,794 - 92,851	9,629
20000783	1776	Public Information Clerk	1.00	**1.52**	31,491 - 37,918	42,134
20000784	1777	Public Information Officer	0.00	**0.33**	43,514 - 52,707	16,964
20001150	2194	Public Utilities Director	0.00	**0.17**	59,155 - 224,099	28,011
20000319	1372	Pump Station Operator	15.00	**10.00**	43,493 - 51,917	519,170
20000320	1373	Pump Station Operator Supervisor	2.00	**1.00**	47,674 - 56,888	53,759
20000557	1556	Recycling Program Manager	1.00	**0.33**	76,731 - 92,893	–
20000559	1556B	Recycling Program Manager	0.00	**0.33**	76,731 - 92,893	27,856
20000850	1823C	Safety Officer	0.00	**0.33**	57,907 - 69,930	20,469
20000847	1823	Safety Officer	2.00	**0.66**	57,907 - 69,930	43,614
20000854	1826	Safety Representative 2	7.00	**3.97**	50,461 - 61,027	228,413
20001042	1972	Safety and Training Manager	0.00	**0.66**	66,768 - 80,891	52,056
20000869	1844	Senior Account Clerk	1.00	**0.76**	36,067 - 43,514	31,149
20000828	1804	Senior Biologist	1.00	**1.00**	71,760 - 86,466	71,760
20000196	1267	Senior Boat Operator	1.00	**1.00**	47,840 - 57,117	57,117
20000883	1854	Senior Chemist	3.00	**2.00**	71,739 - 86,466	143,478
20000885	1855	Senior Civil Engineer	8.00	**6.81**	76,794 - 92,851	540,343
20000927	1879	Senior Clerk/Typist	1.00	**1.66**	36,067 - 43,514	70,435
20000312	1365	Senior Department Human Resources Analyst	0.00	**0.33**	59,363 - 71,760	22,966
20000400	1423	Senior Drafting Aide	2.00	**4.31**	44,429 - 53,706	218,843
20000906	1863B	Senior Electrical Engineer	0.00	**1.00**	76,794 - 92,851	90,530
20000905	1863A	Senior Electrical Engineer	0.00	**1.00**	76,794 - 92,851	90,530
20000904	1863	Senior Electrical Engineer	2.00	**0.00**	76,794 - 92,851	–
20000900	1861	Senior Engineering Aide	2.00	**0.43**	44,429 - 53,706	19,104
20000902	1861B	Senior Engineering Aide	0.00	**1.97**	44,429 - 53,706	92,292
20000015	1106	Senior Management Analyst	8.00	**5.50**	59,363 - 71,760	377,563
20000880	1851	Senior Marine Biologist	1.00	**1.00**	71,760 - 86,466	84,304
20000856	1830	Senior Mechanical Engineer	1.00	**0.32**	76,794 - 92,851	28,077
20000920	1872B	Senior Planner	0.00	**0.33**	65,354 - 79,019	22,368
20000918	1872	Senior Planner	2.00	**0.48**	65,354 - 79,019	35,226
20000708	1671	Senior Plant Technician Supervisor	10.00	**9.28**	60,070 - 72,467	567,908
20000968	1915	Senior Power Plant Supervisor	1.00	**1.00**	63,357 - 76,440	74,529
20000916	1871	Senior Public Information Officer	2.00	**0.66**	54,059 - 65,333	38,862
20000938	1888	Senior Wastewater Operations Supervisor	6.00	**6.00**	70,699 - 85,530	328,436
20000055	1134	Senior Wastewater Plant Operator	0.00	**1.00**	56,534 - 67,621	61,797
20000914	1870	Senior Water Utility Supervisor	0.00	**0.33**	47,216 - 57,138	15,582
20000950	1899	Stock Clerk	5.00	**4.50**	30,056 - 36,275	155,872
20000955	1902	Storekeeper 1	5.00	**5.00**	34,611 - 41,517	199,726
20000954	1901A	Storekeeper 3	0.00	**1.00**	39,811 - 47,882	46,685

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000953	1901	Storekeeper 3	1.00	**0.00**	39,811 - 47,882	–
90000964	1910	Student Engineer - Hourly	0.00	**0.48**	26,707 - 32,011	12,820
90001146	2188	Student Intern - Hourly	0.00	**0.35**	18,616 - 22,318	6,516
20000313	1366	Supervising Department Human Resources Analyst	0.00	**0.66**	66,768 - 80,891	25,891
20000995	1923	Supervising Economist	0.00	**0.41**	66,768 - 80,891	32,164
20000990	1921	Supervising Field Representative	0.00	**0.33**	35,651 - 42,890	–
20000970	1917	Supervising Management Analyst	6.00	**4.89**	66,768 - 80,891	309,406
20000985	1917O	Supervising Management Analyst	0.00	**0.33**	66,768 - 80,891	25,891
20001021	1940	Supervising Public Information Officer	0.00	**0.33**	59,363 - 71,760	23,085
20000333	1378	Supervising Wastewater Pretreatment Inspector	3.00	**0.00**	66,685 - 80,870	–
20001041	1971	Training Supervisor	1.00	**0.33**	59,363 - 71,760	26,579
20000937	1887	Wastewater Operations Supervisor	24.00	**24.00**	64,667 - 77,293	1,760,643
20000941	1890	Wastewater Plant Operator	41.00	**40.00**	53,830 - 64,397	2,521,699
20000323	1375	Wastewater Pretreatment Inspector 2	8.00	**0.00**	55,078 - 66,768	–
20000325	1376	Wastewater Pretreatment Inspector 3	4.00	**0.00**	60,674 - 73,507	–
20000523	1528	Wastewater Pretreatment Program Manager	1.00	**0.00**	72,966 - 88,546	–
20000931	1883	Wastewater Treatment Superintendent	4.00	**4.00**	81,578 - 98,675	378,319
20001058	1985	Welder	2.00	**2.00**	44,366 - 53,206	106,412
20000756	1746	Word Processing Operator	9.00	**8.37**	31,491 - 37,918	294,538
		Bilingual - Regular				5,798
		Exceptional Performance Pay-Classified				2,480
		Exceptional Performance Pay-Unclassified				1,045
		Geographic Info Cert Pay				1,994
		Night Shift Pay				74,345
		Overtime Budgeted				1,507,149
		Plant/Tank Vol Cert Pay				134,736
		Reg Pay For Engineers				204,822
		Split Shift Pay				42,913
		Termination Pay Annual Leave				6,533
		Welding Certification				2,288
Salaries and Wages Subtotal			**589.50**	**479.92**		**$ 29,310,148**
		Employee Offset Savings				$ 235,727
		Flexible Benefits				2,704,059
		Long-Term Disability				251,811
		Medicare				351,998
		Other Post-Employment Benefits				2,866,794
		Retiree Medical Trust				849

Public Utilities

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
		Retirement 401 Plan				3,398
		Retirement ARC				8,939,822
		Retirement DROP				84,009
		Retirement Offset Contribution				608,231
		Risk Management Administration				443,487
		Supplemental Pension Savings Plan				1,289,586
		Unemployment Insurance				58,696
		Unused Sick Leave				22,171
		Workers' Compensation				625,085
Fringe Benefits Subtotal						**$ 18,485,723**
Total Personnel Expenses						**$ 47,795,871**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Budget and Fiscal Services	23.70	$ 3,863,855	$ –
CIP Program	0.00	183,555	–
Construction and Maintenance	3.96	310,361	–
Customer Support Office & Billing	0.00	7,000	–
Department Management	0.00	11,582,818	–
Developmental Review/ Environmental	0.98	480,476	–
Energy	2.25	269,875	–
Environmental Monitoring and Mandated Regulatory Compliance	90.32	13,584,036	–
Facilities Operations	66.50	19,881,329	–
Field Services	0.33	108,615	–
General Administration	0.00	2,738,179	–
General Administration/Management	49.73	15,988,296	181,109,753
Human Resources	13.87	1,331,303	–
IT Non-Discretionary	0.00	4,256,582	–
Information Technology	8.16	903,022	–
Internal Control	1.90	203,404	–
Maintenance	0.42	42,613	–
Modeling	4.60	1,008,406	–
Organizational Effectiveness	0.99	105,614	–
Planning & Scheduling	8.29	1,127,702	–
Project Management	3.15	400,432	–
Records Management	2.28	258,067	–
Sewer Pumps Stations	24.67	98,462,688	–
Water & Sewer Treatment Facilities	154.33	53,119,207	–
Water Conservation	6.59	897,299	–
Water Operations	1.98	546,410	–
Water Operations & Engineering	0.00	349,184	–
Water Resources	0.24	132,444	–
Water Resources & Planning	10.68	1,573,297	–
Total	**479.92**	**$ 233,716,069**	**$ 181,109,753**

Water Utility Operating Fund

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Public Utilities	$ –	$ **150,398,890**	$ 150,398,890
Water	384,541,038	**274,695,828**	(109,845,210)
Total	**$ 384,541,038**	**$ 425,094,718**	**$ 40,553,680**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Public Utilities	0.00	**226.43**	226.43
Water	785.50	**477.84**	(307.66)
Total	**785.50**	**704.27**	**(81.23)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Water Rate Increase Adjustment reflects the increase in the cost of water by the San Diego County Water Authority.	0.00	$ 36,583,528	$ –
Increase in Chemicals and Supplies Adjustment reflects an increase in the cost of chemicals and other miscellaneous supplies.	0.00	1,428,767	–
Trench Restoration Support Addition of funding to fulfill contractual obligations per the Grand Jury's Trench Ordinance finding.	0.00	1,354,870	–
Engineering Projects Support Addition of non-personnel expenditures for the maintenance and support of various Engineering Program projects.	0.00	1,311,578	–
Support for Service Level Agreements Addition of non-personnel expenditures to support Service Level Agreements (SLAs) with various City departments.	0.00	888,552	–
Adjustment to Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	28.22	874,126	–
Customer Information System Project Support Addition of positions and associated non-personnel expenditures to support the Customer Information System (CIS) SAP Implementation Project.	5.00	773,101	–
State Revolving Loan Adjustment Support for the financing of projects to meet safe drinking water standards set by the Health and Safety Code and California Code of Regulations.	0.00	75,889	–
Consumer Confidence Report Support Addition of non-personnel expenditures for the distribution of the mandated rate payer Consumer Confidence Report.	0.00	53,417	–
Non-Personnel Reduction Reduction of non-personnel expenditures due to departmental efficiencies.	0.00	(2,450)	–

Public Utilities

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Public Utilities Restructure Adjustment to personnel and non-personnel expenditures including the reduction of 2.00 Assistant Chemists, 1.00 Laboratory Technician, and 1.00 Senior Biologist due to the restructuring of the Water and Wastewater Departments into the Public Utilities Department.	(4.00)	(506,855)	–
Recycling Water Waiver Study Adjustment of non-personnel expenditures due to the completion of the Recycling Water Waiver Study.	0.00	(980,000)	–
Public Utilities Restructure Reduction of positions as a result of the restructuring of the Water and Metropolitan Wastewater Departments into Public Utilities.	(24.56)	(1,892,936)	–
Assurance Funding Adjustment reflects reduction in appropriations for assurance funding as funds will be kept in reserve and appropriated as needed upon approval.	0.00	(5,000,000)	–
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00	–	4,787,728
Total	**4.66**	**$ 34,961,587**	**$ 4,787,728**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
PERSONNEL			
Salaries and Wages	$ 44,269,273	**$ 38,611,408**	$ (5,657,865)
Fringe Benefits	21,676,569	**24,703,636**	3,027,067
PERSONNEL SUBTOTAL	**$ 65,945,842**	**$ 63,315,044**	**$ (2,630,798)**
NON-PERSONNEL			
Supplies	$ 147,641,129	**$ 183,489,882**	$ 35,848,753
Contracts	78,056,441	**87,495,698**	9,439,257
Information Technology	10,923,578	**7,234,584**	(3,688,994)
Energy and Utilities	10,029,062	**11,773,894**	1,744,832
Other	4,188,867	**8,877,190**	4,688,323
Capital Expenditures	2,089,077	**2,283,622**	194,545
Debt	65,667,042	**60,624,804**	(5,042,238)
NON-PERSONNEL SUBTOTAL	**$ 318,595,196**	**$ 361,779,674**	**$ 43,184,478**
Total	**$ 384,541,038**	**$ 425,094,718**	**$ 40,553,680**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Licenses and Permits	$ 1,000	**$ –**	$ (1,000)
Revenue from Money and Property	11,470,588	**9,479,000**	(1,991,588)
Revenue from Federal Agencies	7,819,703	**4,334,000**	(3,485,703)
Charges for Current Services	373,508,981	**390,884,000**	17,375,019
Other Revenue	120,812,000	**113,721,000**	(7,091,000)
Other Financial Sources (Uses)	18,000	**–**	(18,000)
Total	**$ 513,630,272**	**$ 518,418,000**	**$ 4,787,728**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000011	1104	Account Clerk	6.00	**4.89**	$31,491 - $37,918	$ 149,327
20000007	1100	Accountant 3	0.00	**0.40**	59,363 - 71,760	27,987
20000012	1105	Administrative Aide 1	0.00	**0.40**	36,962 - 44,533	17,365
20000024	1107	Administrative Aide 2	10.00	**9.49**	42,578 - 51,334	429,490
20000057	1136	Assistant Chemist	14.00	**12.00**	53,789 - 65,333	576,739
20001140	2181	Assistant Department Director	1.00	**1.49**	31,741 - 173,971	202,340
20001202	2250	Assistant Deputy Director	1.00	**1.00**	23,005 - 137,904	80,454
20000070	1153	Assistant Engineer-Civil	27.00	**24.91**	57,866 - 69,722	1,641,920
20000088	1167A	Assistant Engineer-Mechanical	0.00	**0.10**	57,866 - 69,722	6,592
20000109	1193	Assistant Reservoir Keeper	8.00	**8.00**	34,944 - 41,662	287,861
20000140	1220	Associate Chemist	4.00	**4.00**	62,005 - 75,067	288,256
20000311	1364	Associate Department Human Resources Analyst	0.00	**1.96**	54,059 - 65,333	91,200
20000145	1221B	Associate Engineer-Civil	0.00	**1.09**	66,622 - 80,454	82,886
20000143	1221	Associate Engineer-Civil	24.00	**17.79**	66,622 - 80,454	1,373,541
20000350	1385	Associate Engineer-Corrosion	0.00	**2.00**	66,622 - 80,454	154,472
20000154	1225	Associate Engineer-Mechanical	0.00	**0.79**	66,622 - 80,454	60,073
20000137	1218R	Associate Management Analyst	0.00	**2.45**	54,059 - 65,333	142,673
20000134	1218O	Associate Management Analyst	0.00	**0.40**	54,059 - 65,333	23,150
20000119	1218	Associate Management Analyst	26.00	**18.98**	54,059 - 65,333	1,112,028
20000162	1227	Associate Planner	1.00	**0.98**	56,722 - 68,536	61,032
20000655	1624	Biologist 2	8.00	**8.00**	53,726 - 65,333	509,600
20000648	1622	Biologist 3	3.00	**2.00**	62,005 - 75,067	144,128
20000649	1622A	Biologist 3	0.00	**0.49**	62,005 - 75,067	–
20000205	1275	Building Service Supervisor	1.00	**1.00**	45,718 - 55,286	53,904
20000234	1288	Carpenter	2.00	**2.00**	43,451 - 52,000	104,000
20000266	1330	Cashier	5.00	**2.50**	31,491 - 37,918	92,395
20000236	1293	Cement Finisher	1.00	**1.00**	43,451 - 52,083	52,083
20000836	1816	Claims and Insurance Manager	2.00	**0.00**	73,445 - 88,837	–
20000539	1535	Clerical Assistant 2	8.00	**10.19**	29,931 - 36,067	336,847
20000306	1356	Code Compliance Officer	6.00	**3.00**	37,232 - 44,803	127,054
20000307	1357	Code Compliance Supervisor	1.00	**0.50**	42,890 - 51,334	24,738
20000829	1805	Compliance and Metering Manager	0.00	**0.50**	73,445 - 88,837	39,156
20000801	1795	Customer Information and Billing Manager	0.00	**0.50**	73,445 - 88,837	41,667
20000369	1394	Customer Services Representative	36.00	**18.17**	32,968 - 39,811	652,322
90000369	1394	Customer Services Representative - Hourly	0.00	**1.12**	32,968 - 39,811	36,924
20000366	1393	Customer Services Supervisor	4.00	**2.50**	57,782 - 69,784	162,375
20001168	2214	Deputy Director	4.00	**4.46**	46,966 - 172,744	522,821
20000434	1443	Electronics Technician	1.00	**1.00**	47,091 - 56,534	–
20000420	1437	Equipment Mechanic	1.00	**1.00**	44,366 - 53,206	48,672
20000430	1440	Equipment Operator 2	15.00	**13.00**	41,350 - 49,462	601,655
20000924	1876	Executive Secretary	1.00	**0.49**	43,555 - 52,666	25,160

Public Utilities

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000461	1465	Field Representative	36.00	**20.82**	32,323 - 38,917	746,881
90000461	1465	Field Representative - Hourly	0.00	**4.40**	32,323 - 38,917	142,222
20000819	1798	Golf Course Manager	2.00	**0.00**	59,488 - 71,760	–
20000822	1798C	Golf Course Manager	0.00	**2.00**	59,488 - 71,760	131,240
20000501	1512	Heavy Truck Driver 2	2.00	**2.00**	37,565 - 45,302	45,302
20000513	1520	Hydrography Aide	1.00	**1.00**	42,536 - 51,251	43,421
20000178	1243	Information Systems Administrator	1.00	**0.47**	73,466 - 88,982	40,572
20000290	1348	Information Systems Analyst 2	8.00	**5.67**	54,059 - 65,333	334,452
20000293	1349	Information Systems Analyst 3	3.00	**2.82**	59,363 - 71,760	190,168
20000998	1926	Information Systems Analyst 4	2.00	**2.82**	66,768 - 80,891	186,693
20000515	1523	Instrumentation and Control Technician	7.00	**7.00**	51,896 - 62,296	436,072
20000497	1508	Irrigation Specialist	3.00	**0.00**	37,814 - 45,261	–
20000590	1580	Laboratory Technician	10.00	**9.00**	40,622 - 49,067	381,353
90000589	1579	Laborer - Hourly	0.00	**6.86**	29,182 - 34,757	200,191
90000579	1572	Lake Aide 1 - Hourly	0.00	**10.98**	23,483 - 27,768	257,846
20000564	1560	Lake Aide 2	14.00	**14.00**	27,602 - 32,677	396,202
20000616	1599	Lakes Program Manager	1.00	**1.00**	73,466 - 88,941	86,717
90001073	2103	Management Intern - Hourly	0.00	**2.09**	24,274 - 29,203	50,733
20000028	1108	Management Trainee	0.00	**0.49**	38,750 - 46,738	21,290
20000165	1230	Multimedia Production Specialist	1.00	**0.18**	43,264 - 51,979	9,130
20000634	1614	Organization Effectiveness Specialist 2	2.00	**0.98**	54,059 - 65,333	57,545
20000627	1612	Organization Effectiveness Specialist 3	1.00	**0.00**	59,363 - 71,760	–
20000639	1615	Organization Effectiveness Supervisor	1.00	**0.49**	66,768 - 80,891	38,444
20000680	1648	Payroll Specialist 2	6.00	**5.39**	34,611 - 41,787	216,693
20000173	1238	Payroll Supervisor	1.00	**0.98**	39,686 - 48,069	45,862
20000701	1666	Plant Process Control Electrician	5.00	**5.00**	51,896 - 62,296	242,717
20000703	1668	Plant Process Control Supervisor	1.00	**1.00**	56,410 - 68,224	66,518
20000582	1575	Police Records Data Specialist	1.00	**0.00**	32,074 - 38,834	–
20000740	1725	Principal Drafting Aide	4.00	**1.96**	50,003 - 60,549	86,770
20000746	1727C	Principal Engineering Aide	0.00	**1.00**	50,003 - 60,549	57,219
20000743	1727	Principal Engineering Aide	11.00	**7.95**	50,003 - 60,549	447,728
20001222	2270	Program Manager	5.00	**2.59**	46,966 - 172,744	267,237
20000760	1750	Project Assistant	0.00	**0.50**	57,866 - 69,722	32,942
20000761	1751	Project Officer 1	1.00	**0.98**	66,622 - 80,454	70,749
90000761	1751	Project Officer 1 - Hourly	0.00	**0.19**	66,622 - 80,454	12,658
20000766	1752C	Project Officer 2	0.00	**0.89**	76,794 - 92,851	77,891
20000763	1752	Project Officer 2	1.00	**0.49**	76,794 - 92,851	44,357
20000783	1776	Public Information Clerk	4.00	**2.60**	31,491 - 37,918	80,182
20000784	1777	Public Information Officer	1.00	**0.49**	43,514 - 52,707	25,185
20001150	2194	Public Utilities Director	0.50	**0.25**	59,155 - 224,099	41,594

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
20000373	1398	Ranger/Diver 1	3.00	**3.00**	42,494 -	51,272	99,980
90000373	1398	Ranger/Diver 1 - Hourly	0.00	**1.00**	42,494 -	51,272	42,494
20000375	1399	Ranger/Diver 2	2.00	**2.00**	46,634 -	56,347	108,186
20000559	1556B	Recycling Program Manager	0.00	**0.49**	76,731 -	92,893	41,357
20000557	1556	Recycling Program Manager	1.00	**0.49**	76,731 -	92,893	–
20000840	1817	Reservoir Keeper	8.00	**8.00**	40,019 -	47,819	334,733
20000847	1823	Safety Officer	1.00	**0.98**	57,907 -	69,930	64,750
20000850	1823C	Safety Officer	0.00	**0.49**	57,907 -	69,930	30,395
20000854	1826	Safety Representative 2	3.00	**4.41**	50,461 -	61,027	253,554
20001042	1972	Safety and Training Manager	2.00	**0.98**	66,768 -	80,891	77,282
20000869	1844	Senior Account Clerk	1.00	**0.80**	36,067 -	43,514	32,803
20000828	1804	Senior Biologist	1.00	**0.00**	71,760 -	86,466	(71,760)
20000883	1854	Senior Chemist	1.00	**1.00**	71,739 -	86,466	84,304
20000885	1855	Senior Civil Engineer	7.00	**5.62**	76,794 -	92,851	403,338
20000927	1879	Senior Clerk/Typist	2.00	**0.98**	36,067 -	43,514	41,580
20000898	1860	Senior Customer Services Representative	6.00	**4.00**	37,835 -	45,781	169,267
20000312	1365	Senior Department Human Resources Analyst	0.00	**0.49**	59,363 -	71,760	34,098
20000400	1423	Senior Drafting Aide	7.00	**3.43**	44,429 -	53,706	171,801
20000902	1861B	Senior Engineering Aide	0.00	**4.34**	44,429 -	53,706	203,203
20000900	1861	Senior Engineering Aide	15.00	**2.96**	44,429 -	53,706	142,926
20000015	1106	Senior Management Analyst	7.00	**8.22**	59,363 -	71,760	494,253
20000856	1830	Senior Mechanical Engineer	0.00	**0.50**	76,794 -	92,851	43,862
20000918	1872	Senior Planner	2.00	**0.74**	65,354 -	79,019	54,088
20000920	1872B	Senior Planner	0.00	**0.49**	65,354 -	79,019	33,203
20000916	1871	Senior Public Information Officer	0.00	**0.98**	54,059 -	65,333	57,705
20001060	1987	Senior Water Operations Supervisor	3.00	**3.00**	77,293 -	93,517	245,765
20000914	1870	Senior Water Utility Supervisor	1.00	**0.49**	47,216 -	57,138	23,132
20000950	1899	Stock Clerk	1.00	**1.00**	30,056 -	36,275	35,368
20000955	1902	Storekeeper 1	1.00	**1.00**	34,611 -	41,517	40,479
90000964	1910	Student Engineer - Hourly	0.00	**1.05**	26,707 -	32,011	28,044
90001146	2188	Student Intern - Hourly	0.00	**0.53**	18,616 -	22,318	9,866
20000313	1366	Supervising Department Human Resources Analyst	0.00	**0.98**	66,768 -	80,891	38,445
20000995	1923	Supervising Economist	1.00	**0.36**	66,768 -	80,891	28,241
20000990	1921	Supervising Field Representative	2.00	**1.99**	35,651 -	42,890	56,555
20000985	1917O	Supervising Management Analyst	0.00	**0.49**	66,768 -	80,891	38,446
20000970	1917	Supervising Management Analyst	7.00	**4.99**	66,768 -	80,891	392,988
20000997	1925	Supervising Meter Reader	2.00	**1.34**	37,253 -	44,720	58,432
20001021	1940	Supervising Public Information Officer	3.00	**1.99**	59,363 -	71,760	139,224
20001041	1971	Training Supervisor	1.00	**0.49**	59,363 -	71,760	39,464

Public Utilities

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000317	1370	Water Distribution Operations Supervisor	1.00	**1.00**	54,766 - 65,374	61,779
20000316	1369	Water Distribution Operator	6.00	**6.00**	47,632 - 56,867	336,377
20001059	1986	Water Operations Supervisor	3.00	**3.00**	68,037 - 81,307	232,491
20001061	1988	Water Plant Operator	24.00	**24.00**	59,134 - 70,699	1,647,317
20000932	1884	Water Production Superintendent	2.00	**2.00**	81,578 - 98,675	186,496
20000006	1016	Water Systems District Manager	4.00	**3.00**	62,504 - 75,130	154,998
20000003	1013	Water Systems Technician 3	193.00	**176.00**	41,454 - 49,504	8,263,777
20000004	1014	Water Systems Technician 4	60.00	**60.00**	47,632 - 56,867	3,148,296
20000005	1015	Water Systems Technician Supervisor	21.00	**21.50**	54,766 - 65,374	1,343,222
20001058	1985	Welder	3.00	**3.00**	44,366 - 53,206	159,618
20000756	1746	Word Processing Operator	20.00	**14.82**	31,491 - 37,918	522,637
		AWWA WDP Cert Pay				39,936
		Backflow Cert				13,520
		Bilingual - Regular				27,472
		Cross Connection Cert				12,480
		Emergency Medical Tech				18,294
		Exceptional Performance Pay-Classified				37,753
		Exceptional Performance Pay-Unclassified				1,832
		Geographic Info Cert Pay				2,956
		Night Shift Pay				29,295
		Overtime Budgeted				1,809,773
		Plant/Tank Vol Cert Pay				27,190
		Reg Pay For Engineers				272,690
		Split Shift Pay				93,354
		Termination Pay Annual Leave				41,061
		Welding Certification				7,280
Salaries and Wages Subtotal			**785.50**	**704.27**		**$ 38,611,408**
		Employee Offset Savings				$ 290,725
		Flexible Benefits				3,904,358
		Long-Term Disability				331,517
		Medicare				460,201
		Other Post-Employment Benefits				4,123,008
		Retiree Medical Trust				664
		Retirement 401 Plan				2,648
		Retirement ARC				11,614,531
		Retirement DROP				89,664
		Retirement Offset Contribution				717,979
		Risk Management Administration				638,977
		Supplemental Pension Savings Plan				1,685,215
		Unemployment Insurance				76,278
		Unused Sick Leave				27,960

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
		Workers' Compensation				739,911
Fringe Benefits Subtotal						**$ 24,703,636**
Total Personnel Expenses						**$ 63,315,044**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Budget and Fiscal Services	27.90	$ 4,888,987	$ –
CIP Program	0.00	272,552	–
Construction and Maintenance	191.74	27,862,418	–
Customer Service	5.00	404,601	–
Customer Support Office & Billing	21.12	2,379,588	–
Department Management	0.00	9,639,130	–
Developmental Review/ Environmental	1.24	2,091,962	–
Energy	1.50	196,142	–
Environmental Monitoring and Mandated Regulatory Compliance	41.96	4,652,721	–
Facilities Operations	0.00	1,594,121	–
Field Services	31.29	3,599,329	–
Financial Administration	0.00	36,898	–
General Administration	0.00	10,366,529	–
General Administration/Management	60.74	32,089,656	518,418,000
General Fund Rents	0.00	108,765	–
Human Resources	20.11	2,470,140	–
IT Non-Discretionary	0.00	5,346,174	–
Information Technology	11.28	1,248,460	–
Internal Control	2.00	214,085	–
Maintenance	1.10	111,853	–
Meter Services	57.00	8,138,207	–
Modeling	0.00	702,652	–
Organizational Effectiveness	1.47	156,811	–
Planning & Scheduling	22.98	2,924,791	–
Project Management	6.70	830,090	–
Records Management	2.40	271,597	–
Reservoir Management	68.98	5,750,446	–
Sewer Pumps Stations	0.00	72,683,337	–
Water & Sewer Treatment Facilities	0.49	37,730	–
Water Conservation	6.13	5,103,991	–
Water Operations	4.94	188,175,584	–
Water Operations & Engineering	100.00	26,111,658	–
Water Resources	0.35	463,179	–
Water Resources & Planning	15.84	4,170,534	–
Total	**704.27**	**$ 425,094,718**	**$ 518,418,000**

Public Utilities

Revenue and Expense Statement (Non–General Fund)

Sewer Funds		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	–	$	47,793,245
Prior Year Continuing Appropriation/DRES		94,913,533		78,673,138
Emergency Bond Reserve		–		5,000,000
Operating Reserve/Contingency		31,653,907		33,666,326
Rate Stabilization Reserve		–		20,300,000
Unallocated Reserve		–		3,500,000
TOTAL BALANCE AND RESERVES	**$**	**126,567,440**	**$**	**188,932,709**
REVENUE				
Bond Proceeds	$	65,425,000	$	108,796,000
Capacity Charges		5,200,000		2,400,000
Electrical Cogeneration		1,610,954		1,610,954
Grants Receipts		250,000		359,000
Interest Earnings		4,200,000		6,000,000
New Sewer Connections		10,000		–
Other Revenue		172,000		241,874
Services Rendered to Others		5,743,874		6,203,000
Sewage Treatment Plant Services		72,000,000		65,000,000
Sewer Service Charges		294,720,728		314,804,652
TOTAL REVENUE	**$**	**449,332,556**	**$**	**505,415,480**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**575,899,996**	**$**	**694,348,189**
CAPITAL IMPROVEMENT PROGRAM (CIP)				
CIP Expenditures	$	134,080,636	$	135,165,080
TOTAL CIP EXPENSE	**$**	**134,080,636**	**$**	**135,165,080**
OPERATING EXPENSE				
Assurance Program	$	10,000,000	$	–
Debt Service		112,159,485		103,003,544
Department Expenditures & Encumbrances		232,265,627		229,275,079
Operating Reserve/Contingency - Budgeted		1,346,093		4,114,841
State Revolving Fund Loan Expense		–		6,059,214
Unallocated Reserve		3,500,000		–
Allocated Reserve		–		3,500,000
TOTAL OPERATING EXPENSE	**$**	**359,271,205**	**$**	**345,952,678**
TOTAL EXPENSE	**$**	**493,351,841**	**$**	**481,117,758**
RESERVES				
CIP Cont. Appropriations & Encumbrances/DRES	$	45,894,248	$	120,234,747
Emergency Bond Reserve		5,000,000		5,000,000
Operating/Contingency Reserve		31,653,907		38,078,000
Rate Stabilization Reserve		–		20,300,000

Revenue and Expense Statement (Non–General Fund)

Sewer Funds *(Cont'd)*	FY2010 Budget*	FY2011 Adopted
Unallocated Reserve	–	3,500,000
TOTAL RESERVES	**$ 82,548,155**	**$ 187,112,747**
BALANCE	**$ –**	**$ 26,117,684**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$ 575,899,996**	**$ 694,348,189**

* At the time of publication, audited financial statements for Fiscal Year 2010 were not available. Therefore, the Fiscal Year 2010 column reflects final budget amounts from the Fiscal Year 2010 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Public Utilities

Revenue and Expense Statement (Non–General Fund)

Water Utility Operating Fund	FY2010 Budget*	FY2011 Adopted
BEGINNING BALANCE AND RESERVES		
Balance from Prior Year	$ 16,043,483	$ –
Capital Reserve	–	5,000,000
Prior Year Continuing Appropriations	112,969,793	134,201,287
Operating Reserve	19,936,102	19,936,102
Rate Stabilization Reserve	–	20,500,000
Dedicated Reserve (DRES)	–	3,672,638
Reserve for State Revolving Fund Loan	–	1,375,922
Secondary Purchase Reserve	–	7,513,111
Prior Year Encumbrances Cancelled	2,000,000	–
Reserve Balance (Other)	96,722,622	–
TOTAL BALANCE AND RESERVES	**$ 247,672,000**	**$ 192,199,060**
REVENUE		
Capacity Charges	$ 7,736,000	$ 2,575,000
Contributions in Aid	75,000	–
Damages Recovered	265,000	–
Financing Proceeds	119,857,000	113,400,000
Grants Receipts	7,744,703	4,334,000
Interest Earnings	6,032,000	5,000,000
Lakes Recreation	2,500,000	–
Land and Building Rentals	5,472,956	4,513,000
New Water Services	1,860,000	840,000
Other Revenue	1,136,783	591,000
Reclaimed Water	7,399,000	4,927,000
Reimbursement from Capital Outlay Fund	600,000	–
Sale of Discarded Materials	46,000	–
Sale of Water	342,798,830	369,142,000
Service Charges	1,543,000	1,160,000
Service Rendered to Others	8,564,000	11,936,000
TOTAL REVENUE	**$ 513,630,272**	**$ 518,418,000**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 761,302,272**	**$ 710,617,060**
CAPITAL IMPROVEMENT PROGRAM (CIP)		
CIP Expenditures	$ 149,776,309	$ 105,714,696
TOTAL CIP EXPENSE	**$ 149,776,309**	**$ 105,714,696**
OPERATING EXPENSE		
Assurance Fund	$ 5,500,000	$ –
Debt Service	64,407,859	61,407,458
Department Expenditures/Encumbrances	149,056,541	157,104,140
Operating Reserve-Budgeted	877,784	4,839,098
State Revolving Fund Loan Expense	1,333,546	1,375,922

Revenue and Expense Statement (Non–General Fund)

Water Utility Operating Fund *(Cont'd)*		FY2010 Budget*		FY2011 Adopted
Transfers to Other Funds		7,240,462		9,159,726
Allocated Reserve		–		3,500,000
Unallocated Reserve		5,000,000		–
Water Purchases (Commodity)		134,113,961		169,215,000
Water Purchases (Fixed Charges)		17,010,885		18,493,374
TOTAL OPERATING EXPENSE	**$**	**384,541,038**	**$**	**425,094,718**
TOTAL EXPENSE	**$**	**534,317,347**	**$**	**530,809,414**
RESERVES				
Capital Reserve	$	5,000,000	$	5,000,000
Prior Year Continuing Appropriations		136,446,143		113,007,040
Operating Reserve		19,936,102		19,936,102
Rate Stabilization Reserve		20,500,000		20,500,000
Dedicated Reserve (DRES)		2,252,018		3,672,638
Reserve for State Revolving Fund Loan		1,375,922		1,375,922
Secondary Purchase Reserve		7,132,377		7,513,111
TOTAL RESERVES	**$**	**192,642,562**	**$**	**171,004,813**
BALANCE	**$**	**34,342,363**	**$**	**8,802,833**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**761,302,272**	**$**	**710,617,060**

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Group Description

The Public Works group is comprised of the following departments: Public Works, Engineering and Capital Projects, Environmental Services, General Services, Real Estate Assets, and Storm Water. In addition, the Public Works group includes the Airport Division which is responsible for managing Brown and Montgomery Fields.

Mission

To provide the City of San Diego with oversight of the City's public works services, which protect public safety and enhance the quality of life for all City residents

Budget Department	Positions	Personnel Expenses	Non - Personnel Expenses	Total Expenses
Airports	19.00	$ 1,491,031	$ 1,855,128	$ 3,346,159
Engineering & Capital Projects	530.16	57,987,246	85,791,208	143,778,454
Environmental Services	428.43	37,205,976	52,457,078	89,663,054
General Services	698.91	57,038,335	101,124,382	158,162,717
PETCO Park	1.00	170,138	16,976,387	17,146,525
Public Works	4.50	710,064	289,948	1,000,012
QUALCOMM Stadium	36.75	3,141,721	11,392,447	14,534,168
Real Estate Assets	30.00	3,352,518	4,691,959	8,044,477
Storm Drain Fund	–	–	6,046,746	6,046,746
Storm Water	121.82	10,367,474	24,815,965	35,183,439
Total	**1,870.57**	**$ 171,464,503**	**$ 305,441,248**	**$ 476,905,751**



Department Description

The Airports Division is responsible for operating two general aviation airports within the City of San Diego, Montgomery Field and Brown Field. General aviation includes all aviation activities except scheduled airline and military flights. The City's two airports support a significant portion of the San Diego region's total annual flight operations and can accommodate a variety of general aviation aircraft, as well as some flight operations related to Police, Fire and the Military. Aviation lessees at the airports include Fixed Base Operators (FBOs) that sell fuel, provide airplane and helicopter maintenance, storage facilities, flight schools, Fire-Rescue helicopter operations, San Diego Police Air Support Unit, and several hundred individual aircraft owners. The majority of the Airports' revenues are derived from non-aviation lessees that include a hotel, a business park, restaurants, Fire Station 43, City Field Engineering, U.S. Border Patrol, office space tenants, and other individual lessees. City staff has the responsibility of maintaining the Airports in conformance with Federal Aviation Administration (FAA) regulations and guidelines and administering the various revenue-producing leases.

The Department's mission is:

> ***To operate, maintain, and develop Montgomery and Brown Field Airports to meet the general aviation needs of the San Diego region in a safe, efficient, economically self-sufficient, environmentally-sensitive, and professional manner in accordance with federal, State, and local regulations; the Airports will provide access to the National Air Transportation System while respecting the concerns of the community and stakeholders***

Goals and Objectives

Goals and objectives have been reprinted here as they were adopted in the Fiscal Year 2010 budget. They will be revisited during Fiscal Year 2012.

Airports

Goal 1: Develop the City Airports to be financially self-sufficient, maximize aviation uses, create economic activity, and meet the general aviation needs of the region

As an enterprise fund, it is the goal of the Airports Division to have sufficient revenues to operate independently of the City's General Fund. Federal regulations require the airport operator to keep airport revenues separate from non-airport funds and return its revenues to the maintenance and upkeep of the airport. By creating economic activity and maximizing aviation uses, the Division can generate the revenues necessary to meet the aviation needs of the region and remain self-sufficient. The Division will move toward accomplishing this goal by focusing on the following objectives.

- Maintain the Airports as a self-sufficient, economically-viable enterprise
- Provide for the needs of general aviation and provide conditions for viable aviation businesses
- Provide a facility that offers necessary services to support airport business, local area business, and visitors at reasonable prices

Goal 2: Ensure City Airports are operated safely and efficiently and that airport facilities are constructed and maintained in accordance with applicable rules and regulations

It is necessary to maintain the airport runways, taxiways, lighting, navigational aids, obstruction clearances, and other airport components in good condition to meet the level of safety required by federal regulations. Maintaining a minimum level of safety is a requirement of eligibility for federal grants. The Division will move toward accomplishing this goal by focusing on the following objective.

- Maintain the Airports as safe and reliable components of the Regional and National Air Transportation Systems in conformance with all applicable federal, State, and local regulations

Goal 3: Provide highly-trained professional staff to promote a climate of trust and foster positive relationships with tenants, users, business interests, the community, and regulatory agencies

Key airport staff members need to interact on a daily basis with the FAA, CALTRANS Division of Aeronautics, airport users, tenants, and members of the community. It is necessary that staff have a working knowledge of, and proficiency in, the application of federal regulations so they can be viewed as knowledgeable professionals in their field. A close and cooperative relationship with the Airports Advisory Committee involves airport users and the nearby communities in the operation of the airport and enhances dialogue among the different stakeholders. The Division will move toward accomplishing this goal by focusing on the following objectives.

- Involve the Airports Advisory Committee, users, citizens, and other beneficiaries in the operation, utilization and development of the Airports
- Recruit and retain experienced professionals versed in airport management and provide training to maintain readiness

Goal 4: Be responsive to resident complaints and encourage pilots to practice a good neighbor policy

A dedicated Noise Abatement Officer responds to resident complaints, enforces airport noise rules established by the City Council, provides noise abatement information to pilots, and participates in local planning group meetings. This effort has been shown to reduce community opposition to airport operations. The Division will move toward accomplishing this goal by focusing on the following objective.

- Minimize the negative impacts of the Airports' operations

Service Efforts and Accomplishments

The Airports Division had a number of accomplishments and successes in Fiscal Year 2010.

Support from Brown Field:

- Home base for City's Fire/Rescue 2 helicopter from July to Dec 2009
- Home base for Erickson Air Crane fire helicopter from Oct to Dec 2009
- Completed General Requirement Contract repairs to Taxiway Alpha

Brown Field Development Project: The Airports Division is continuing to negotiate an agreement for the development of as much as 356 acres of Brown Field at a value which could be as high as $700 million.

Capital Improvement Projects at Brown (SDM) and Montgomery Fields (MYF) totaled $1.8 million.

Brown Field (SDM):

- Brown Field Electrical Upgrade Phase II & III - Completed the grant-funded electrical upgrade to Brown Field airport including signs and edge lights to all runways and taxiways. Project cost is $2,300,000.
- Brown Field Master Plan Update - Continued working on the grant-funded Brown Field Airport Master Plan for the next 20 years. Project cost is $435,150.
- Brown Field Perimeter Fence Phase II - Initiated the construction of the grant-funded Brown Field Perimeter Fence Phase II. Project cost is $460,942.
- Brown Field Rehabilitation of Runway 8L/26R - Initiated the design of the Rehabilitation of the main Runway 8L/26R. Project Cost is $400,000.
- Brown Field Taxiway Alpha Drainage - Completed the installation of new catch basins in the Concrete Slab Section of Taxiway A to alleviate drainage issues. Project cost is $65,000.

Montgomery Field (MYF):

- Montgomery Field Localizer Remediation - Completed the temporary solution to pooling water in front of the localizer, and initiated the permanent solution construction process. Project cost is $50,000.
- Montgomery Field Rehabilitation of Runway 10L/28R - Completed the grant funded design of main runway rehabilitation. Project cost is: $455,000.
- Montgomery Field Rehabilitation of Runway 5/23 - Initiated the design of the rehabilitation of the cross-wind runway. Project cost is $400,000.

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Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		19.00		**19.00**		0.00
Personnel Expenses	$	1,480,484	$	**1,491,031**	$	10,547
Non-Personnel Expenses		1,619,914		**1,855,128**		235,214
Total Department Expenses	**$**	**3,100,398**	**$**	**3,346,159**	**$**	**245,761**
Total Department Revenue	**$**	**5,434,888**	**$**	**4,389,716**	**$**	**(1,045,172)**

Airports Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Airports	$	3,100,398	$	**3,346,159**	$	245,761
Total	**$**	**3,100,398**	**$**	**3,346,159**	**$**	**245,761**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Airports	19.00	**19.00**	0.00
Total	**19.00**	**19.00**	**0.00**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Street Maintenance Support Addition provides support for street maintenance at Glen Curtis Road and south of Gibbs Drive.	0.00	$	245,000	$	–
Service Level Agreement Obligations Addition reflects adjustments to Service Level Agreements (SLAs) with the City Attorney's Office, the Real Estate Assets Department, and the City Comptroller's Department.	0.00		48,159		–
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00		–		(1,045,172)
Total	**0.00**	**$**	**293,159**	**$**	**(1,045,172)**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
PERSONNEL						
Salaries and Wages	$	972,661	**$**	**889,960**	$	(82,701)
Fringe Benefits		507,823		**601,071**		93,248
PERSONNEL SUBTOTAL	**$**	**1,480,484**	**$**	**1,491,031**	**$**	**10,547**
NON-PERSONNEL						
Supplies	$	112,960	**$**	**112,960**	$	–
Contracts		1,217,061		**1,453,668**		236,607
Information Technology		69,639		**63,428**		(6,211)
Energy and Utilities		196,839		**202,084**		5,245
Other		7,082		**6,655**		(427)

Airports

Expenditures by Category *(Cont'd)*

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Capital Expenditures	15,577	**15,577**	–
Debt	756	**756**	–
NON-PERSONNEL SUBTOTAL	$ **1,619,914**	$ **1,855,128**	$ **235,214**
Total	$ **3,100,398**	$ **3,346,159**	$ **245,761**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Revenue from Money and Property	$ 4,973,446	$ **3,952,960**	$ (1,020,486)
Charges for Current Services	461,442	**436,756**	(24,686)
Total	$ **5,434,888**	$ **4,389,716**	$ **(1,045,172)**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000012	1105	Administrative Aide 1	1.00	**1.00**	$36,962 - $44,533	$ 42,084
20000036	1118	Airport Manager	2.00	**2.00**	51,272 - 61,797	116,796
20000034	1116	Airport Noise Abatement Officer	1.00	**1.00**	54,059 - 65,333	–
20000035	1117	Airport Operations Assistant	4.00	**4.00**	34,944 - 41,642	162,474
20000119	1218	Associate Management Analyst	1.00	**1.00**	54,059 - 65,333	61,740
20001168	2214	Deputy Director	1.00	**1.00**	46,966 - 172,744	108,099
20000426	1439	Equipment Operator 1	1.00	**1.00**	37,690 - 45,115	45,115
20000768	1756	Property Agent	1.00	**1.00**	59,363 - 71,760	–
20000831	1808	Senior Airport Operations Assistant	2.00	**2.00**	38,376 - 45,802	91,604
20000927	1879	Senior Clerk/Typist	1.00	**1.00**	36,067 - 43,514	41,121
20001003	1929	Supervising Property Agent	1.00	**1.00**	66,768 - 80,891	69,406
20001053	1979	Utility Worker 2	2.00	**2.00**	33,322 - 39,666	79,332
20000756	1746	Word Processing Operator	1.00	**1.00**	31,491 - 37,918	35,832
		Bilingual - Regular				2,912
		Exceptional Performance Pay-Classified				2,714
		Overtime Budgeted				26,380
		Termination Pay Annual Leave				4,351
Salaries and Wages Subtotal			**19.00**	**19.00**		**$ 889,960**
		Employee Offset Savings				$ 7,332
		Flexible Benefits				102,994
		Long-Term Disability				7,936
		Medicare				10,488
		Other Post-Employment Benefits				107,610
		Retiree Medical Trust				98
		Retirement 401 Plan				394
		Retirement ARC				253,825
		Retirement DROP				4,879
		Retirement Offset Contribution				13,662
		Risk Management Administration				16,660
		Supplemental Pension Savings Plan				48,709

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
		Unemployment Insurance					1,850
		Unused Sick Leave					707
		Workers' Compensation					23,927
Fringe Benefits Subtotal						**$**	**601,071**
Total Personnel Expenses						**$**	**1,491,031**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
Department Management	5.00	$	468,440	$	–
General Administration/Management	0.00		676,172		–
IT Non-Discretionary	0.00		63,428		–
Noise Abatement	1.00		700		–
Operations and Maintenance	11.00		2,018,675		229,151
Property Management	2.00		118,744		4,160,565
Total	**19.00**	**$**	**3,346,159**	**$**	**4,389,716**

Airports

Revenue and Expense Statement (Non–General Fund)

Airports Fund		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	2,944,350	$	10,918,860
Reserve for Encumbrances		1,200,000		–
Continuing Appropriations - CIP		1,541,859		–
Federal Aviation Administration Reserve		850,000		850,000
TOTAL BALANCE AND RESERVES	**$**	**6,536,209**	**$**	**11,768,860**
REVENUE				
Aircraft Fuel Fees	$	198,035	$	170,000
Aviation Leases		1,359,418		1,345,130
Commercial Landing Fees		50,000		60,000
Commercial Leases		2,784,698		1,613,521
Interest Earnings		300,000		450,000
Leases to Other City Departments		524,330		538,310
Miscellaneous Revenue		38,756		37,355
Parking Fees		179,651		175,400
TOTAL REVENUE	**$**	**5,434,888**	**$**	**4,389,716**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**11,971,097**	**$**	**16,158,576**
CAPITAL IMPROVEMENT PROGRAM (CIP)				
CIP Expenditures	$	1,800,000	$	1,800,000
TOTAL CIP EXPENSE	**$**	**1,800,000**	**$**	**1,800,000**
OPERATING EXPENSE				
Personnel Expense	$	1,480,484	$	1,491,031
Non-Personnel Expense		1,619,914		1,855,128
TOTAL OPERATING EXPENSE	**$**	**3,100,398**	**$**	**3,346,159**
TOTAL EXPENSE	**$**	**4,900,398**	**$**	**5,146,159**
RESERVES				
Continuing Appropriations - Encumbered	$	1,100,000	$	–
Continuing Appropriations - CIP		1,541,859		–
Federal Aviation Administration Reserve		850,000		850,000
Reserve for Encumbrances		100,000		–
TOTAL RESERVES	**$**	**3,591,859**	**$**	**850,000**
BALANCE	**$**	**3,478,840**	**$**	**10,162,417**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**11,971,097**	**$**	**16,158,576**

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Department Description

The Engineering and Capital Projects Department (E&CP) provides a full range of engineering services for the City's capital investment in its various types of infrastructure and provides traffic engineering services to the community. The Department is responsible for the planning, design, project management, and construction management of public improvement projects; quality control and inspection of private work permitted in the right-of-way; surveying and materials testing; and providing traffic operations and transportation engineering services. The Department's activities include work on various public infrastructure assets to rehabilitate, restore, improve, and add to the City of San Diego's capital facilities. The Capital Improvement Program (CIP) covers a wide range of projects including libraries; fire, lifeguard and police stations; parks and recreation centers; lighting and traffic signals, street improvements, bikeways and other transportation projects; drainage and flood control facilities; rebuilding and expanding water and sewer pipelines, treatment plants, and pump stations; and dry utilities under-grounding projects. Traffic engineering services include transportation system forecasting and program management, responding to traffic requests from the public, maintaining the City's traffic signal systems, and performing traffic safety analyses.

These functions are provided through five divisions within the Department.

Architectural Engineering & Parks Division

This division manages the implementation of non-right-of-way and vertical capital improvement projects. This responsibility includes the design and project management of public buildings, parks, recreation facilities, airport-related projects, water and sewer treatment plants, reservoirs, and pump station projects.

Field Engineering Division

This division manages construction contracts, materials testing, land surveying services, and geological assessment/ support. This responsibility includes quality assurance/quality control inspection of CIP projects on City property or within the City's right of way, inspection of private land development of public infrastructure, land survey support for design mapping/construction staking, traffic engineering support during construction, and testing of construction materials in the field and at manufacturing facilities throughout the region.

Engineering & Capital Projects

Project Implementation and Technical Services Division

The Division provides centralized technical, operational, and project support services to the other divisions within the Department, as well as other departments in the City. These services include preliminary engineering and asset management, project controls, CIP fund management, Americans with Disabilities Act (ADA) compliance review for CIP projects, quality control and standards, environmental and permitting assistance, community outreach, and information technology.

Right-of-Way Design Division

This division manages the implementation of right-of-way and related horizontal capital improvement projects. This responsibility includes the design and project management of water and sewer pipelines, transportation and street-related projects, bridges, flood plains and drainage infrastructure, signals, streetlights, and utilities under-grounding projects.

Transportation System Engineering & Operations Division

This division manages and coordinates the planning, modeling, and efficient and safe operation of the City's transportation system. This responsibility includes program management and coordination with regional transportation agencies; traffic investigations and studies for signs, markings, traffic control devices, speeding concerns, and parking issues; accident data analyses; traffic signal systems management; traffic studies including traffic counts and radar speed surveys; and investigation and programming of street lights, pedestrian safety, and safe routes to school projects.

The Department's mission is:

> ***To provide exceptional engineering services including technical and operational support, design and construction for the Capital Improvement Program, oversight of development of public infrastructure and facilities, and transportation system management***

Goals and Objectives

Goals and objectives have been reprinted here as they were adopted in the Fiscal Year 2010 budget. They will be revisited during Fiscal Year 2012.

Goal 1: Provide courteous, accessible, seamless, and responsive services to foster partnerships and strengthen relationships with communities, industry, service providers, and customers

With customers being the focal point of how E&CP delivers services, this goal is the starting point for achieving its objectives. The Department recognizes that its customers play a crucial role in how, when, and why it delivers a product. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Communicate clearly and effectively and collaborate with internal and external customers
- Manage customer expectations to achieve customer satisfaction
- Deliver services seamlessly to customers

Goal 2: Manage and utilize personnel and processes to effectively and efficiently deliver projects

The Department must ensure the delivery of an efficient and effective product or service to its customer. The Department will move toward accomplishing this by focusing on the following objectives.

- Deliver capital projects on time and in a cost effective manner
- Deliver the overall capital program in accordance with the annual execution plans

Goal 3: Implement a uniform and objective ranking system to prioritize all CIP projects effectively and efficiently

This goal is focused on making sure that the Department is targeting its CIP resources toward its greatest needs. The Department will move toward accomplishing this by focusing on the following objective.

- Institute and maintain a project prioritization system to include all asset classes and project types

Goal 4: Manage resources to effectively respond to transportation operations requests

This goal is focused on making sure that transportation operations requests are resolved in a timely manner. The Department will move toward accomplishing this by focusing on the following objective.

- Evaluate and respond to traffic requests in a high quality, professional, and timely manner

Service Efforts and Accomplishments

During Fiscal Year 2010, the Engineering and Capital Projects Department delivered design services and managed construction exceeding $776.0 million in capital improvement projects. A sampling of design and construction capital improvement projects undertaken during Fiscal Year 2010 is as follows:

- **Buildings and Other Facilities:** Construction completion of accessibility improvements to Swanson-Standley Pool, Kearny Mesa Pool, Memorial Pool, Encanto Teen Center, Tierra Santa Recreation Center and Euclid Community Resource Center, ADA improvements to four libraries: University Community, Skyline Branch, Clairemont Branch, and North Clairemont Branch, as well as Balboa Tennis Club, Northern Police Station, South Claremont Recreation Center, Balboa Sidewalks, Cesar Chavez Community Center, Euclid Community Center, and various sidewalks and curb ramps throughout the City. Completed expansion and remodel of the Rancho Bernardo Fire Station 33 and Fire Station 1 Downtown and construction of the new Logan Heights Branch Library. Completed construction documents and bidding process for the New Central Library**.**
- **Parks:** Completed General Development Plans and construction drawings for the West Lewis Mini Park, Wegeforth Elementary and Angiers Elementary Joint Use Parks, the new comfort station at Mission Trails Regional Park Equestrian Area, and the Balboa Park Golf Course irrigation upgrades. Completed construction documents and awarded construction contracts for Birney Joint Use Field, Montclair Park and Martin Luther King Park Tot Lots, Montgomery Waller and Birdrock Elementary School Joint Use Park ADA upgrades, North Chollas Open Space Enhancement, and Picnic Shelters at North Crown Point Park. Completed construction on the Carson Elementary Joint Use Park and Taylor Street Slope Rehabilitation projects, the Ocean Air Community Park and Recreation Center and, NTC Park projects.
- **Water and Sewer Facilities:** Completed 60 miles of sewer main and trunk sewer replacements/ rehabilitations, manholes, sewer laterals, and related appurtenances. Installed 20 miles of water main replacements, water services, valves, pressure reducing stations and related appurtenances. Design and/or construction of the following projects: Seismic retrofits to Large Diameter Water Mains, Otay Water Treatment Plant Phase I & II, South Mission Valley Trunk Sewer, La Jolla Reservoir Upgrade, Ozone Facility at Alvarado Water Treatment Plant, Ozone Facility at the Miramar Water Treatment Plant, Point Loma Waste Water Treatment Plant Grit Processing Facility, and 29 new or retrofitted sewer pump stations. Began construction of Sewer Pump Station 41.
- **Utilities Undergrounding:** This program implements removal of utilities and affiliated poles (electric, phone, cable) from overhead and replaces them underground. Approximately 55.5 miles will be in construction and of that, approximately 21.1 miles are targeted for completion. At Fiscal Year 2010 year end, an estimated 59.2 miles will be in a design phase that would go to construction in 2011 and 2012.
- **Transportation:** Design of the following projects: Shoal Creek Pedestrian Bridge, Skyline Drive Median and Parkway Improvements, San Diego River Multi-Use Path, various signal modifications, traffic calming measures, and new signals citywide. Construction of the following projects: Ocean Beach Bike Path, 43rd and Logan, Midway and Rosecrans Improvements, Normal Street Median, Otay Truck Route Widening Phase III, Potomac Street Improvements, Bayside Walk & Mission Bay Drive Traffic Signal,

San Ysidro Streetscape Improvements, various sidewalks and curb ramps, traffic calming measures, signal modifications, and new streetlight and signal installations citywide.

- **Drainage:** Design of the following storm drain facilities and water quality improvement projects: 6th Avenue Storm Drain, Talbot Street Slope Repair, and Memorial Park Infiltration. Construction of the following storm drains: La Playa Storm Drain, Ransom and Darwin Storm Drains, Ingulf Storm Drain, Wenrich Storm Drain.

Engineering and Capital Projects also provided program management services for the transportation capital improvement projects; responded to requests for investigation of traffic, bicycle and pedestrian issues; evaluated requests for street lights, sidewalks, and routes to school; and managed the Red Light Photo Enforcement Program.

In the first half of Fiscal Year 2010, the Department identified and prioritized both unfunded and partially-funded transportation projects, and programmed available transportation funding per Council Policy 800-14. Prioritizing Transportation and Drainage CIP Projects. The Department supported efforts in securing and programming over $40.0 million of Prop 1B, ARRA, CDBG-R funds, and transportation discretionary grants for multiple projects. In addition, the Department modified the Pedicab regulations to increase safety and ease of enforcement. The Department also has a tiered performance measure that requires turnaround times (30, 60, and 90-day standards depending on urgency and complexity) for traffic operations investigations including responses to constituent concerns with the goal of completing the requests within the standards 90 percent of the time.

Finally, in Fiscal Year 2010, the Department responded to emergencies and other unplanned work for the following storm drain repairs: 4020 Murphy Canyon, Florida Canyon, Pump Station D, Garnet Avenue, and College Avenue. The Department also completed the restoration of Florida Canyon Slope and drainage facility; continued their response to the Desert View Drive Alley of the Soledad Mountain Road Landslide and the Ruffin Road Storm Drain failure; completed the Ocean Beach Comfort Station demolition; and provided environmental permitting and surveying support for the Tijuana River Valley. E&CP staff continues to lead the efforts to stabilize the areas and provide long-term repairs for all of these emergency incidents.

Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		526.00		**530.16**		4.16
Personnel Expenses	$	52,985,244	$	**57,987,246**	$	5,002,002
Non-Personnel Expenses		11,532,218		**85,791,208**		74,258,990
Total Department Expenses	**$**	**64,517,462**	**$**	**143,778,454**	**$**	**79,260,992**
Total Department Revenue	**$**	**113,430,432**	**$**	**114,363,553**	**$**	**933,121**

General Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Architectural Engineering	$	6,794,257	$	**7,362,833**	$	568,576
Business & Support Services		4,716,553		**4,741,673**		25,120
Field Engineering		18,077,596		**18,958,739**		881,143
Project Implementation & Tech. Services		12,493,700		**12,983,217**		489,517
Right-of-Way Design		13,580,742		**14,895,918**		1,315,176
Transportation Engineering Operations		7,681,219		**7,581,805**		(99,414)
Total	**$**	**63,344,067**	**$**	**66,524,185**	**$**	**3,180,118**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Architectural Engineering	52.50	**53.50**	1.00
Business & Support Services	42.50	**41.50**	(1.00)
Field Engineering	144.00	**145.00**	1.00
Project Implementation & Tech. Services	107.00	**108.00**	1.00
Right-of-Way Design	120.50	**121.66**	1.16
Transportation Engineering Operations	53.00	**54.00**	1.00
Total	**519.50**	**523.66**	**4.16**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$	1,877,724	$	–
Adjustment to Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	7.66		292,644		–
Revenue from New/Revised User Fees Adjustment to reflect an anticipated increase from the implementation of new and revised user fee charges.	0.00		–		55,860
Total	**7.66**	**$**	**2,170,368**	**$**	**55,860**

Engineering & Capital Projects

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
PERSONNEL			
Salaries and Wages	$ 35,457,071	$ **35,342,027**	$ (115,044)
Fringe Benefits	16,956,385	**21,965,007**	5,008,622
PERSONNEL SUBTOTAL	$ **52,413,456**	$ **57,307,034**	$ **4,893,578**
NON-PERSONNEL			
Supplies	$ 1,394,242	$ **1,130,241**	$ (264,001)
Contracts	4,231,046	**3,504,677**	(726,369)
Information Technology	4,093,244	**3,614,604**	(478,640)
Energy and Utilities	181,654	**176,881**	(4,773)
Other	788,697	**691,020**	(97,677)
Capital Expenditures	241,255	**99,255**	(142,000)
Debt	473	**473**	–
NON-PERSONNEL SUBTOTAL	$ **10,930,611**	$ **9,217,151**	$ **(1,713,460)**
Total	$ **63,344,067**	$ **66,524,185**	$ **3,180,118**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Licenses and Permits	$ 84,500	$ **101,960**	$ 17,460
Fines, Forfeitures, and Penalties	1,193,809	**1,193,809**	–
Revenue from Money and Property	57,283	**57,283**	–
Charges for Current Services	44,018,113	**44,056,513**	38,400
Other Revenue	6,000	**6,000**	–
Other Financial Sources (Uses)	18,040,295	**18,040,295**	–
Total	$ **63,400,000**	$ **63,455,860**	$ **55,860**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
20000011	1104	Account Clerk	5.00	**5.00**	$31,491 -	$37,918	$ 109,772
20000012	1105	Administrative Aide 1	1.00	**1.00**	36,962 -	44,533	43,112
20000024	1107	Administrative Aide 2	4.00	**4.00**	42,578 -	51,334	196,183
20001140	2181	Assistant Department Director	1.00	**1.00**	31,741 -	173,971	129,054
20000070	1153	Assistant Engineer-Civil	135.00	**135.00**	57,866 -	69,722	8,393,687
90000070	1153	Assistant Engineer-Civil - Hourly	0.00	**0.30**	57,866 -	69,722	17,360
20000077	1157	Assistant Engineer-Electrical	5.00	**5.00**	57,866 -	69,722	337,803
20000116	1207	Assistant Engineer-Traffic	27.00	**27.00**	57,866 -	69,722	1,504,064
20000143	1221	Associate Engineer-Civil	85.00	**85.00**	66,622 -	80,454	6,376,121
20000150	1223	Associate Engineer-Electrical	2.00	**2.00**	66,622 -	80,454	156,886
20000154	1225	Associate Engineer-Mechanical	1.00	**1.00**	66,622 -	80,454	78,443
20000167	1233	Associate Engineer-Traffic	17.00	**17.00**	66,622 -	80,454	1,304,270
20000119	1218	Associate Management Analyst	14.00	**13.00**	54,059 -	65,333	791,580
20000137	1218R	Associate Management Analyst	0.00	**1.00**	54,059 -	65,333	58,758
20000162	1227	Associate Planner	6.00	**6.00**	56,722 -	68,536	396,905
20000539	1535	Clerical Assistant 2	9.00	**9.00**	29,931 -	36,067	277,221
20000545	1536	Contracts Processing Clerk	4.00	**4.00**	32,968 -	39,811	115,254
20001168	2214	Deputy Director	5.00	**5.00**	46,966 -	172,744	572,112

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20001114	2147	Engineering and Capital Projects Director	1.00	**1.00**	59,155 - 224,099	139,194
20000924	1876	Executive Secretary	0.50	**0.50**	43,555 - 52,666	25,669
20000290	1348	Information Systems Analyst 2	2.00	**2.00**	54,059 - 65,333	123,000
20000293	1349	Information Systems Analyst 3	1.00	**1.00**	59,363 - 71,760	71,760
20000998	1926	Information Systems Analyst 4	1.00	**1.00**	66,768 - 80,891	80,891
20000377	1401	Information Systems Technician	1.00	**1.00**	42,578 - 51,334	–
20000551	1546	Junior Engineer-Civil	1.50	**0.00**	50,003 - 60,549	–
20001018	1938	Land Surveying Assistant	13.00	**13.00**	57,866 - 69,722	866,432
20001019	1939	Land Surveying Associate	5.00	**5.00**	66,622 - 80,454	388,146
90001019	1939	Land Surveying Associate - Hourly	0.00	**0.50**	66,622 - 80,454	33,311
90001073	2103	Management Intern - Hourly	0.00	**5.00**	24,274 - 29,203	121,370
20000669	1638	Park Designer	4.00	**4.00**	66,664 - 80,496	235,452
20000680	1648	Payroll Specialist 2	3.50	**3.00**	34,611 - 41,787	99,975
20000740	1725	Principal Drafting Aide	1.00	**1.00**	50,003 - 60,549	53,742
20000743	1727	Principal Engineering Aide	51.00	**51.00**	50,003 - 60,549	2,499,783
20000518	1525	Principal Survey Aide	8.00	**8.00**	50,003 - 60,549	468,214
20000748	1730	Principal Traffic Engineering Aide	5.00	**5.00**	50,003 - 60,549	232,013
20000760	1750	Project Assistant	7.00	**7.00**	57,866 - 69,722	459,600
20000761	1751	Project Officer 1	6.00	**6.00**	66,622 - 80,454	463,473
20000763	1752	Project Officer 2	7.00	**7.00**	76,794 - 92,851	537,608
20000784	1777	Public Information Officer	1.00	**1.00**	43,514 - 52,707	44,110
20000869	1844	Senior Account Clerk	1.00	**1.00**	36,067 - 43,514	42,426
20000885	1855	Senior Civil Engineer	24.00	**24.00**	76,794 - 92,851	2,046,177
90000885	1855	Senior Civil Engineer - Hourly	0.00	**0.50**	76,794 - 92,851	38,397
20000927	1879	Senior Clerk/Typist	4.00	**4.00**	36,067 - 43,514	168,399
20000312	1365	Senior Department Human Resources Analyst	1.00	**0.00**	59,363 - 71,760	–
90000400	1423	Senior Drafting Aide - Hourly	0.00	**0.36**	44,429 - 53,706	15,994
20000900	1861	Senior Engineering Aide	2.00	**2.00**	44,429 - 53,706	104,726
20000830	1806	Senior Engineering Geologist	1.00	**1.00**	76,794 - 92,851	–
20001014	1935	Senior Land Surveyor	2.00	**2.00**	76,794 - 92,851	181,060
20000015	1106	Senior Management Analyst	9.00	**9.00**	59,363 - 71,760	629,694
90000856	1830	Senior Mechanical Engineer - Hourly	0.00	**0.50**	76,794 - 92,851	38,397
20000918	1872	Senior Planner	4.00	**4.00**	65,354 - 79,019	308,172
20000916	1871	Senior Public Information Officer	2.00	**2.00**	54,059 - 65,333	120,302
20000929	1881	Senior Survey Aide	4.00	**4.00**	44,429 - 53,706	209,452
20000926	1878	Senior Traffic Engineer	10.00	**10.00**	76,794 - 92,851	808,290
20000964	1910	Student Engineer	5.00	**4.50**	26,707 - 32,011	66,766
90001146	2188	Student Intern - Hourly	0.00	**0.50**	18,616 - 22,318	9,308
20000970	1917	Supervising Management Analyst	3.00	**3.00**	66,768 - 80,891	235,392
20000756	1746	Word Processing Operator	7.00	**7.00**	31,491 - 37,918	256,514
		Bilingual - Regular				8,736

Engineering & Capital Projects

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
		Exceptional Performance Pay-Classified				13,715
		Landscape Architect Lic				12,074
		Overtime Budgeted				404,050
		Reg Pay For Engineers				1,743,890
		Termination Pay Annual Leave				77,768
Salaries and Wages Subtotal			**519.50**	**523.66**		**$ 35,342,027**
		Employee Offset Savings				$ 366,221
		Flexible Benefits				2,975,856
		Long-Term Disability				306,823
		Medicare				454,757
		Other Post-Employment Benefits				3,041,535
		Retiree Medical Trust				1,098
		Retirement 401 Plan				4,395
		Retirement ARC				11,553,395
		Retirement DROP				79,717
		Retirement Offset Contribution				1,108,853
		Risk Management Administration				470,890
		Supplemental Pension Savings Plan				1,206,059
		Unemployment Insurance				71,406
		Unused Sick Leave				27,025
		Workers' Compensation				296,977
Fringe Benefits Subtotal						**$ 21,965,007**
Total Personnel Expenses						**$ 57,307,034**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Bicycle Programs	1.00	$ 113,252	$ –
Bridges, Transportation, and Streets	33.50	3,833,742	4,708,391
Business Support	38.50	4,046,389	–
Construction Management & Inspections	95.50	11,829,444	15,091,508
Department Management	4.00	1,607,289	2,926,380
Drainage	12.00	1,404,810	708,617
Engineering Modeling Services	0.00	9,691	6,000
General Administration/Management	24.00	2,895,932	1,092,063
General Requirements Contracts and A/E Consultant Services	8.50	964,752	350,088
IT Non-Discretionary	0.00	3,614,604	–
Infrastructure Assets	5.00	437,801	–
Liaison	1.00	164,745	–
Materials Test Lab	23.00	2,242,409	2,272,151
Modeling	3.00	357,846	–
Operations Support	13.50	1,373,649	2,991,494
Pedicab	1.00	128,242	61,960
Preliminary Engineering	3.00	349,184	–
Private Agency/Public Building/Project Management	27.00	3,384,568	2,474,418

Budget by Program *(Cont'd)*

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Project Management	76.50	8,793,117	5,387,059
Red Light Photo Enforcement Program	1.00	1,145,436	1,193,809
Street Lights	1.00	112,921	–
Surveys	30.50	3,680,879	1,754,018
Traffic Signal	9.00	983,866	2,752,735
Traffic Systems Safety	10.50	1,085,498	362,659
Transportation Alternative Program	1.00	69,003	–
Transportation Systems & Programming	2.00	301,633	–
Water & Sewer Treatment Facilities	24.50	3,124,755	3,821,762
Water & Wastewater Pipelines	74.16	8,468,728	15,500,748
Total	**523.66**	**$ 66,524,185**	**$ 63,455,860**

Underground Surcharge Fund

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Right-of-Way Design	$ 1,173,395	**$ 77,254,269**	$ 76,080,874
Total	**$ 1,173,395**	**$ 77,254,269**	**$ 76,080,874**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Right-of-Way Design	6.50	**6.50**	0.00
Total	**6.50**	**6.50**	**0.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Expenditure Adjustment Reimbursement of San Diego Gas and Electric undgergrounding expenditures which were previously budgeted under the City's Capital Improvement Program.	0.00	$ 75,988,842	$ –
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00	–	877,261
Total	**0.00**	**$ 75,988,842**	**$ 877,261**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
PERSONNEL			
Salaries and Wages	$ 378,021	**$ 387,529**	$ 9,508
Fringe Benefits	193,767	**292,683**	98,916
PERSONNEL SUBTOTAL	**$ 571,788**	**$ 680,212**	**$ 108,424**
NON-PERSONNEL			
Supplies	$ 25,456	**$ 25,456**	$ –
Contracts	412,402	**76,401,428**	75,989,026
Information Technology	116,362	**96,565**	(19,797)

Engineering & Capital Projects

Expenditures by Category *(Cont'd)*

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Energy and Utilities	3,019	**3,914**	895
Other	10,176	**12,502**	2,326
Capital Expenditures	34,192	**34,192**	–
NON-PERSONNEL SUBTOTAL	**$ 601,607**	**$ 76,574,057**	**$ 75,972,450**
Total	**$ 1,173,395**	**$ 77,254,269**	**$ 76,080,874**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Other Local Taxes	$ 49,481,890	**$ 50,358,037**	$ 876,147
Revenue from Money and Property	450,282	**549,656**	99,374
Charges for Current Services	98,260	**–**	(98,260)
Total	**$ 50,030,432**	**$ 50,907,693**	**$ 877,261**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
20000070	1153	Assistant Engineer-Civil	2.00	**2.00**	$57,866 -	$69,722	$ 132,255
20000143	1221	Associate Engineer-Civil	1.00	**1.00**	66,622 -	80,454	78,443
20000556	1555	Junior Engineering Aide	1.00	**1.00**	38,688 -	46,571	45,407
20000743	1727	Principal Engineering Aide	1.00	**1.00**	50,003 -	60,549	59,035
20000748	1730	Principal Traffic Engineering Aide	1.00	**1.00**	50,003 -	60,549	59,035
20000964	1910	Student Engineer	0.50	**0.50**	26,707 -	32,011	13,354
Salaries and Wages Subtotal			**6.50**	**6.50**			**$ 387,529**

Employee Offset Savings	$ 3,971
Flexible Benefits	42,525
Long-Term Disability	3,573
Medicare	5,759
Other Post-Employment Benefits	44,310
Retirement ARC	139,073
Retirement Offset Contribution	13,502
Risk Management Administration	6,860
Supplemental Pension Savings Plan	12,113
Unemployment Insurance	833
Unused Sick Leave	317
Workers' Compensation	19,847
Fringe Benefits Subtotal	**$ 292,683**
Total Personnel Expenses	**$ 680,212**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
General Administration/Management	0.00	$ 6,722	$ –
IT Non-Discretionary	0.00	96,565	–
Utilities Undergrounding	6.50	77,150,982	50,907,693
Total	**6.50**	**$ 77,254,269**	**$ 50,907,693**

Revenue and Expense Statement (Non–General Fund)

Underground Surcharge Fund		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	–	$	34,100,889
Prior Year Continuing Appropriations		27,630,513		–
TOTAL BALANCE AND RESERVES	**$**	**27,630,513**	**$**	**34,100,889**
REVENUE				
Electric Surcharge	$	49,481,890	$	50,358,037
Interest Earnings		450,282		549,656
Services to Other Funds		98,260		–
TOTAL REVENUE	**$**	**50,030,432**	**$**	**50,907,693**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**77,660,945**	**$**	**85,008,582**
CAPITAL IMPROVEMENT PROGRAM (CIP)				
CIP Expenditures	$	48,857,037	$	7,500,000
TOTAL CIP EXPENSE	**$**	**48,857,037**	**$**	**7,500,000**
OPERATING EXPENSE				
Personnel Expense	$	1,173,395	$	680,212
Non-Personnel Expense		–		76,574,057
TOTAL OPERATING EXPENSE	**$**	**1,173,395**	**$**	**77,254,269**
EXPENDITURE OF PRIOR YEAR FUNDS				
Expenditure of Prior Year Funds	$	27,630,513	$	–
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	**$**	**27,630,513**	**$**	**–**
TOTAL EXPENSE	**$**	**77,660,945**	**$**	**84,754,269**
BALANCE	**$**	**–**	**$**	**254,313**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**77,660,945**	**$**	**85,008,582**

* At the time of publication, audited financial statements for Fiscal Year 2010 were not available. Therefore, the Fiscal Year 2010 column reflects final budget amounts from the Fiscal Year 2010 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



Department Description

The Environmental Services Department ensures that all residents of San Diego are provided with a clean, safe, and ecologically-sound environment. The Department pursues waste management strategies that emphasize waste reduction and recycling, composting, and environmentally-sound landfill management to meet the City's long-term disposal needs; oversees the management of the City's energy use and programs, and explores innovative options to increase energy independence; and works to advance more sustainable practices within the City and community.

The Collection Services Division provides weekly residential refuse collection, bi-weekly curbside collection of recyclable commodities and greens materials, and the collection and maintenance of street litter containers in business districts.

The Energy, Sustainability, and Environmental Protection Division manages the City's energy demand and conservation programs and explores innovative options to increase energy independence; supports regulatory compliance at Ctiy facilities, and works to advance more sustainable practices within the City and community. This is accomplished through technical assistance and project implementation for energy conservation and renewable energy, hazardous materials management, under ground storage tank engineering, lead and asbestos compliance, hazardous substances enforcement at the Miramar Landfill, household hazardous waste collection, and the San Diego Sustainable Community Program.

The Waste Reduction and Disposal Division provides education and technical assistance to residents and business owners within the City of San Diego on how to recycle and reduce waste, provides opportunities for recycling and reducing solid waste, enforces solid waste codes, and operates a full-service landfill and organic recycling facility for public use.

The Office of the Director facilitates the Department's delivery of quality environmental programs through the provision of administrative and regulatory support, community outreach and education, franchise and fiscal management, facility maintenance, human resources and training, information system management, customer service, and safety programs focusing on accident and injury prevention.

Environmental Services

The Department's mission is:

> ***We provide reliable solid waste management, resource conservation, and environmental protection to preserve public health and ensure sustainable communities for future generations***

Goals and Objectives

Goals and objectives have been reprinted here as they were adopted in the Fiscal Year 2010 budget. They will be revisited during Fiscal Year 2012.

Goal 1: Protect the environment and preserve natural resources

The City of San Diego's Environmental Services Department provides solid waste services to all eligible residents and manages regulatory and non-regulatory programs designed to reduce environmental harm, enhance the community, and preserve the quality of life for future generations. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Preserve the capacity of the Miramar landfill and limit or reduce the waste stream
- Reduce greenhouse gas emissions
- Provide services to the community that will increase protection of human health and the environment

Goal 2: Promote fiscal integrity

It is a priority of the Department to utilize its allocated resources efficiently and provide its customers with cost effective services to improve the community in which they live. The Department will move toward accomplishing this goal by focusing on the following objective.

- Ensure systems are in place and utilized that protect and enhance fiscal resources

Goal 3: Ensure excellence in service delivery

It is a priority of the Department to provide exceptional customer service to those it serves. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Maintain high customer satisfaction and respond to customer service requests in a timely manner
- Manage Environmental Education and Outreach contracts serving local schools and the community

Goal 4: Maintain a responsive, safe, innovative work force

It is a priority of the Department to ensure that all employees, especially those working in the community, are provided sufficient training to ensure that they are operating safely throughout San Diego's neighborhoods. The Department values employee ideas and supports a culture of enhancing productivity and innovation. The Department will move toward accomplishing this goal by focusing on the following objective.

- Build a sustainable organization through learning and training opportunities

Service Efforts and Accomplishments

The Collection Services Division reorganized citywide trash and recycling collection into 10-hour routes. This re-route project is anticipated to save at least $4.4 million in the General Fund and Recycling Enterprise Fund due to reduced vehicle and staff requirements. Additionally, trash collection was the number one-ranked City service in the April 2010 "Residents' Opinions on City Services" survey.

The Department applied for and received approval for more than $18 million in grant funding from the State and federal governments to be used over the next three years to enhance programs for lead abatement; energy efficiency and renewable energy; used oil recycling; and climate mitigation and adaptation.

The Waste Reduction and Disposal Division achieved a 66 percent diversion rate of recycled materials from disposal for the City for Calendar Year 2009. Also known as a recycling rate, this is the highest diversion percentage on

record for the City of San Diego. This is largely due to the implementation of the City Recycling Ordinance and Construction and Demolition Debris Diversion Deposit Ordinance; operation of the Miramar Greenery and Last Chance Recycling Drop-off area; and education and outreach efforts.

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Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		460.08		**428.43**		(31.65)
Personnel Expenses	$	38,273,835	$	**37,205,976**	$	(1,067,859)
Non-Personnel Expenses		59,803,232		**52,457,078**		(7,346,154)
Total Department Expenses	**$**	**98,077,067**	**$**	**89,663,054**	**$**	**(8,414,013)**
Total Department Revenue	**$**	**50,607,715**	**$**	**50,330,852**	**$**	**(276,863)**

General Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Collection Services	$	34,039,207	$	**29,565,432**	$	(4,473,775)
Energy Sustain. & Environ. Protection		1,696,784		**1,580,804**		(115,980)
Office of the Director		1,534,601		**1,323,071**		(211,530)
Waste Reduction & Disposal		–		**92,339**		92,339
Total	**$**	**37,270,592**	**$**	**32,561,646**	**$**	**(4,708,946)**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Collection Services	122.45	**110.80**	(11.65)
Energy Sustain. & Environ. Protection	15.00	**14.75**	(0.25)
Office of the Director	14.31	**12.61**	(1.70)
Waste Reduction & Disposal	0.00	**1.05**	1.05
Total	**151.76**	**139.21**	**(12.55)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$	265,955	$	–
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00		–		(19,278)
Total	**0.00**	**$**	**265,955**	**$**	**(19,278)**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
PERSONNEL						
Salaries and Wages	$	8,495,685	$	**7,607,516**	$	(888,169)
Fringe Benefits		4,284,291		**4,864,973**		580,682
PERSONNEL SUBTOTAL	**$**	**12,779,976**	**$**	**12,472,489**	**$**	**(307,487)**
NON-PERSONNEL						
Supplies	$	643,709	$	**635,213**	$	(8,496)
Contracts		23,068,442		**18,833,972**		(4,234,470)
Information Technology		595,946		**405,914**		(190,032)
Energy and Utilities		125,680		**170,275**		44,595

Environmental Services

Expenditures by Category *(Cont'd)*

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Other	27,828	**27,828**	–
Capital Expenditures	29,011	**15,955**	(13,056)
NON-PERSONNEL SUBTOTAL	**$ 24,490,616**	**$ 20,089,157**	**$ (4,401,459)**
Total	**$ 37,270,592**	**$ 32,561,646**	**$ (4,708,946)**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Other Local Taxes	$ 130,000	**$ 120,000**	$ (10,000)
Licenses and Permits	56,727	**56,727**	–
Fines, Forfeitures, and Penalties	10,000	**10,000**	–
Charges for Current Services	689,278	**550,000**	(139,278)
Other Revenue	258,100	**258,100**	–
Total	**$ 1,144,105**	**$ 994,827**	**$ (149,278)**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
20000011	1104	Account Clerk	2.05	**2.05**	$31,491 -	$37,918	$ 75,777
20000012	1105	Administrative Aide 1	0.50	**0.50**	36,962 -	44,533	21,698
20000024	1107	Administrative Aide 2	1.35	**1.35**	42,578 -	51,334	–
20000860	1835	Area Refuse Collection Supervisor	6.35	**5.35**	50,835 -	60,694	311,133
20000037	1119	Asbestos Program Manager	1.00	**1.00**	72,966 -	88,546	86,332
20000038	1122	Asbestos and Lead Program Inspector	5.00	**5.00**	55,078 -	66,768	192,925
20001092	2123	Assistant Environmental Services Director	0.35	**0.35**	31,741 -	173,971	42,766
20000143	1221	Associate Engineer-Civil	0.35	**0.35**	66,622 -	80,454	27,456
20000119	1218	Associate Management Analyst	0.50	**0.95**	54,059 -	65,333	55,115
20000301	1353	Community Development Specialist 3	1.00	**0.00**	62,254 -	75,275	–
20000302	1353A	Community Development Specialist 3	0.00	**1.00**	62,254 -	75,275	73,393
20000354	1389	Custodian 2	0.35	**0.35**	26,250 -	31,242	10,934
20001168	2214	Deputy Director	1.13	**1.13**	46,966 -	172,744	129,486
20000863	1839	District Refuse Collection Supervisor	2.00	**2.00**	59,654 -	71,448	137,181
20001149	2192	Environmental Services Director	0.35	**0.35**	59,155 -	224,099	48,644
20000924	1876	Executive Secretary	0.35	**0.35**	43,555 -	52,666	17,966
20000521	1527	Hazardous Materials Inspector 2	3.50	**3.50**	55,078 -	66,768	162,742
20000548	1544	Hazardous Materials Inspector 3	1.00	**1.00**	60,674 -	73,507	71,669
20000178	1243	Information Systems Administrator	0.28	**0.28**	73,466 -	88,982	24,394
20000290	1348	Information Systems Analyst 2	1.10	**1.10**	54,059 -	65,333	67,586
20000293	1349	Information Systems Analyst 3	0.23	**0.23**	59,363 -	71,760	16,505
20000998	1926	Information Systems Analyst 4	0.46	**0.46**	66,768 -	80,891	37,203
20000680	1648	Payroll Specialist 2	1.40	**0.75**	34,611 -	41,787	28,412
20001222	2270	Program Manager	0.15	**0.15**	46,966 -	172,744	14,327

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000783	1776	Public Information Clerk	2.80	**2.80**	31,491 - 37,918	102,691
20000784	1777	Public Information Officer	0.70	**0.70**	43,514 - 52,707	35,360
20000776	1766	Public Works Dispatcher	1.20	**1.20**	35,755 - 43,098	50,467
20000847	1823	Safety Officer	0.35	**0.35**	57,907 - 69,930	23,860
20000854	1826	Safety Representative 2	0.35	**0.35**	50,461 - 61,027	20,829
20001042	1972	Safety and Training Manager	0.36	**0.36**	66,768 - 80,891	27,516
20000859	1834	Sanitation Driver 1	12.00	**12.00**	36,920 - 44,158	451,484
20000857	1832	Sanitation Driver 2	84.00	**75.00**	45,261 - 53,331	3,985,955
20000851	1824	Sanitation Driver 3	12.00	**10.00**	47,528 - 55,952	447,616
20000869	1844	Senior Account Clerk	0.35	**0.35**	36,067 - 43,514	14,847
20000885	1855	Senior Civil Engineer	1.00	**1.00**	76,794 - 92,851	90,530
20000927	1879	Senior Clerk/Typist	0.30	**0.30**	36,067 - 43,514	12,086
20000312	1365	Senior Department Human Resources Analyst	0.35	**0.35**	59,363 - 71,760	–
20000015	1106	Senior Management Analyst	0.35	**0.35**	59,363 - 71,760	24,486
20000947	1896	Supervising Hazardous Materials Inspector	1.00	**1.00**	66,685 - 80,870	78,848
20000970	1917	Supervising Management Analyst	0.35	**0.35**	66,768 - 80,891	27,459
20000561	1557	Supervising Recycling Specialist	0.35	**0.00**	66,768 - 80,891	–
20001053	1979	Utility Worker 2	2.85	**2.85**	33,322 - 39,666	39,666
20000756	1746	Word Processing Operator	0.35	**0.35**	31,491 - 37,918	12,936
		Bilingual - Regular				4,936
		Overtime Budgeted				486,152
		Reg Pay For Engineers				13,928
		Termination Pay Annual Leave				2,220
Salaries and Wages Subtotal			**151.76**	**139.21**		**$ 7,607,516**
		Employee Offset Savings				$ 30,591
		Flexible Benefits				731,925
		Long-Term Disability				64,447
		Medicare				83,828
		Other Post-Employment Benefits				822,458
		Retiree Medical Trust				166
		Retirement 401 Plan				664
		Retirement ARC				2,183,749
		Retirement DROP				28,725
		Retirement Offset Contribution				63,202
		Risk Management Administration				127,396
		Supplemental Pension Savings Plan				373,150
		Unemployment Insurance				14,968
		Unused Sick Leave				5,716
		Workers' Compensation				333,988
Fringe Benefits Subtotal						**$ 4,864,973**
Total Personnel Expenses						**$ 12,472,489**

Environmental Services

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Collection Services	110.80	$ 29,315,100	$ –
Environmental Protection	14.75	1,507,273	874,827
General Administration/Management	12.96	1,285,962	120,000
IT Non-Discretionary	0.00	405,914	–
Waste Reduction and Disposal	0.70	47,397	–
Total	**139.21**	**$ 32,561,646**	**$ 994,827**

Energy Conservation Program Fund

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Energy Sustain. & Environ. Protection	$ 1,845,379	**$ 2,396,908**	$ 551,529
Total	**$ 1,845,379**	**$ 2,396,908**	**$ 551,529**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Energy Sustain. & Environ. Protection	8.85	**14.20**	5.35
Total	**8.85**	**14.20**	**5.35**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	1.35	$ 466,850	$ –
Energy Efficiency and Conservation Block Grant Addition of 1.00 FTE Supervising Management Analyst, 1.00 FTE Associate Management Analyst, and 1.00 FTE Project Officer 1, which are fully reimbursed by the Energy Efficiency and Conservation Block Grant.	3.00	316,258	316,258
Addition of Program Manager Addition of 1.00 FTE Program Manager to monitor the implementation of citywide energy management and implementation plans, oversee grant support of the City's energy policy, and provide advice on energy-related policy issues affecting the City of San Diego.	1.00	178,545	–
Completion of Ridgehaven Facilities Improvements Decrease in expenditures as a result of the final payment being made on the Ridgehaven Facilities Improvement capital improvement project.	0.00	(18,000)	–
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00	–	(1,069,083)
Total	**5.35**	**$ 943,653**	**$ (752,825)**

Environmental Services

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
PERSONNEL			
Salaries and Wages	$ 611,843	**$ 971,753**	$ 359,910
Fringe Benefits	288,605	**619,859**	331,254
PERSONNEL SUBTOTAL	**$ 900,448**	**$ 1,591,612**	**$ 691,164**
NON-PERSONNEL			
Supplies	$ 17,450	**$ 17,450**	$ –
Contracts	431,817	**433,702**	1,885
Information Technology	416,757	**275,319**	(141,438)
Energy and Utilities	11,656	**12,795**	1,139
Other	36,873	**36,030**	(843)
Capital Expenditures	30,378	**30,000**	(378)
NON-PERSONNEL SUBTOTAL	**$ 944,931**	**$ 805,296**	**$ (139,635)**
Total	**$ 1,845,379**	**$ 2,396,908**	**$ 551,529**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Revenue from Federal Agencies	$ –	**$ 316,258**	$ 316,258
Charges for Current Services	517,878	**430,000**	(87,878)
Other Financial Sources (Uses)	1,484,427	**503,222**	(981,205)
Total	**$ 2,002,305**	**$ 1,249,480**	**$ (752,825)**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
20000024	1107	Administrative Aide 2	1.00	**1.00**	$42,578 -	$51,334	$ 45,791
20000119	1218	Associate Management Analyst	2.00	**3.00**	54,059 -	65,333	179,493
20001168	2214	Deputy Director	0.85	**0.85**	46,966 -	172,744	103,868
90001073	2103	Management Intern - Hourly	0.00	**1.35**	24,274 -	29,203	32,770
20001222	2270	Program Manager	0.00	**1.00**	46,966 -	172,744	110,000
20000761	1751	Project Officer 1	1.00	**2.00**	66,622 -	80,454	145,065
20000763	1752	Project Officer 2	1.00	**1.00**	76,794 -	92,851	90,530
20000015	1106	Senior Management Analyst	1.00	**1.00**	59,363 -	71,760	69,966
20000970	1917	Supervising Management Analyst	1.00	**2.00**	66,768 -	80,891	145,232
20000756	1746	Word Processing Operator	1.00	**1.00**	31,491 -	37,918	36,970
		Reg Pay For Engineers					12,068
Salaries and Wages Subtotal			**8.85**	**14.20**			**$ 971,753**
		Employee Offset Savings					$ 16,739
		Flexible Benefits					88,624
		Long-Term Disability					8,776
		Medicare					12,995
		Other Post-Employment Benefits					81,437
		Retirement ARC					334,996
		Retirement Offset Contribution					21,158
		Risk Management Administration					12,596
		Supplemental Pension Savings Plan					35,673

Environmental Services

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
		Unemployment Insurance				2,037
		Unused Sick Leave				756
		Workers' Compensation				4,072
Fringe Benefits Subtotal						**$ 619,859**
Total Personnel Expenses						**$ 1,591,612**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Energy	14.20	$ 2,090,859	$ 1,249,480
General Administration/Management	0.00	30,730	–
IT Non-Discretionary	0.00	275,319	–
Total	**14.20**	**$ 2,396,908**	**$ 1,249,480**

Automated Refuse Container Fund

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Collection Services	$ 500,000	**$ 500,000**	$ –
Total	**$ 500,000**	**$ 500,000**	**$ –**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
NON-PERSONNEL			
Supplies	$ 500,000	**$ 500,000**	$ –
NON-PERSONNEL SUBTOTAL	**$ 500,000**	**$ 500,000**	**$ –**
Total	**$ 500,000**	**$ 500,000**	**$ –**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Charges for Current Services	$ 500,000	**$ 500,000**	$ –
Total	**$ 500,000**	**$ 500,000**	**$ –**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Collection Services	0.00	$ 500,000	$ 500,000
Total	**0.00**	**$ 500,000**	**$ 500,000**

Refuse Disposal Fund

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Collection Services	$ 1,203,831	**$ 1,511,283**	$ 307,452
Energy Sustain. & Environ. Protection	1,085,658	**1,111,885**	26,227
Office of the Director	3,561,025	**4,190,803**	629,778
Waste Reduction & Disposal	30,915,309	**27,646,483**	(3,268,826)
Total	**$ 36,765,823**	**$ 34,460,454**	**$ (2,305,369)**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Collection Services	9.10	**6.44**	(2.66)
Energy Sustain. & Environ. Protection	7.95	**7.75**	(0.20)
Office of the Director	17.16	**18.13**	0.97
Waste Reduction & Disposal	133.73	**134.29**	0.56
Total	**167.94**	**166.61**	**(1.33)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Appropriated Reserve Adjustment to establish an appropriated reserve for the department's enterprise funds as allowed in the City's reserve policy.	0.00	$ 920,000	$ –
Roll-Off Bin Program Addition of non-personnel expenditures for the new Roll-Off Bin Program.	0.00	112,833	–
Adjustment to Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	2.41	64,710	–
Increase in Contractual Expenses Addition of funding for legal consultation services.	0.00	30,000	–
Purchase of Vehicle Two-Way Radios Adjustment to reflect the purchase of vehicle two-way radios for conversion to a narrow radio bandwith as required by the Federal Communications Commission.	0.00	12,000	–
Environmental Services Operation Station Addition of non-personnel expenditures related to facility repairs and maintenance for the Environmental Services Operation Station.	0.00	4,000	–
Loan Payments and Contracting Services Reduction in non-personnel expenditures for the Non-General Fund portion of the California Energy Commission Loan Payments and Equal Opportunity Contracting Services.	0.00	(21,089)	–
Refuse Packer Adjustment Reduction in non-personnel expenditures that had been budgeted for the purchase of a refuse packer that was purchased in Fiscal Year 2010.	0.00	(30,054)	–

Environmental Services

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Completion of Ridgehaven Facilities Improvements Reduction in non-personnel expenditures as a result of the final payment being made on the Ridgehaven Facilitiies Improvement capital improvement project.	0.00	(114,244)	–
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures as a result of a decrease in tonnage disposed of at the Miramar Landfill.	0.00	(665,000)	–
Tonnage Fees Adjustment Reduction of fees paid to the State as a result of a decrease in tonnage disposed of at the Miramar Landfill.	0.00	(2,500,000)	–
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00	–	(1,911,060)
Total	**2.41**	**$ (2,186,844)**	**$ (1,911,060)**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
PERSONNEL			
Salaries and Wages	$ 9,244,355	**$ 8,486,449**	$ (757,906)
Fringe Benefits	4,686,679	**5,624,669**	937,990
PERSONNEL SUBTOTAL	**$ 13,931,034**	**$ 14,111,118**	**$ 180,084**
NON-PERSONNEL			
Supplies	$ 577,120	**$ 589,469**	$ 12,349
Contracts	18,613,922	**15,698,563**	(2,915,359)
Information Technology	1,376,287	**1,441,283**	64,996
Energy and Utilities	1,873,926	**1,449,456**	(424,470)
Other	247,085	**1,024,916**	777,831
Capital Expenditures	130,193	**129,393**	(800)
Debt	16,256	**16,256**	–
NON-PERSONNEL SUBTOTAL	**$ 22,834,789**	**$ 20,349,336**	**$ (2,485,453)**
Total	**$ 36,765,823**	**$ 34,460,454**	**$ (2,305,369)**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Fines, Forfeitures, and Penalties	$ 32,500	**$ 10,500**	$ (22,000)
Revenue from Money and Property	1,500,000	**1,820,000**	(180,000)
Charges for Current Services	26,754,675	**26,086,151**	(668,524)
Other Revenue	462,140	**450,000**	(12,140)
Other Financial Sources (Uses)	1,845,196	**816,800**	(1,028,396)
Total	**$ 30,594,511**	**$ 29,183,451**	**$ (1,911,060)**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000011	1104	Account Clerk	1.02	**1.02**	$31,491 - $37,918	$ 37,708
20000012	1105	Administrative Aide 1	0.50	**0.50**	36,962 - 44,533	21,699
20000024	1107	Administrative Aide 2	1.34	**1.34**	42,578 - 51,334	42,578
20000860	1835	Area Refuse Collection Supervisor	1.34	**1.34**	50,835 - 60,694	79,295

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000070	1153	Assistant Engineer-Civil	2.00	**2.00**	57,866 - 69,722	133,866
20001092	2123	Assistant Environmental Services Director	0.34	**0.34**	31,741 - 173,971	41,554
90001092	2123	Assistant Environmental Services Director - Hourly	0.00	**0.31**	31,741 - 173,971	9,840
20000143	1221	Associate Engineer-Civil	4.34	**4.34**	66,622 - 80,454	338,033
20000119	1218	Associate Management Analyst	3.15	**3.07**	54,059 - 65,333	183,015
20000655	1624	Biologist 2	1.00	**1.00**	53,726 - 65,333	–
20000648	1622	Biologist 3	1.00	**0.00**	62,005 - 75,067	–
20000649	1622A	Biologist 3	0.00	**1.00**	62,005 - 75,067	68,499
20000306	1356	Code Compliance Officer	16.00	**16.00**	37,232 - 44,803	640,769
20000307	1357	Code Compliance Supervisor	2.00	**2.00**	42,890 - 51,334	42,890
20000354	1389	Custodian 2	0.34	**0.34**	26,250 - 31,242	10,622
20001168	2214	Deputy Director	1.13	**1.13**	46,966 - 172,744	129,646
20000389	1412	Disposal Site Representative	14.00	**14.00**	32,968 - 39,811	383,384
20000390	1413	Disposal Site Supervisor	4.00	**4.00**	52,104 - 62,982	182,332
20001149	2192	Environmental Services Director	0.34	**0.34**	59,155 - 224,099	47,250
20000420	1437	Equipment Mechanic	2.00	**2.00**	44,366 - 53,206	53,206
20000426	1439	Equipment Operator 1	5.00	**5.00**	37,690 - 45,115	128,715
20000430	1440	Equipment Operator 2	5.00	**5.00**	41,350 - 49,462	245,988
20000439	1447	Equipment Service Writer	1.00	**1.00**	47,715 - 57,158	57,158
20000924	1876	Executive Secretary	0.34	**0.34**	43,555 - 52,666	17,466
20001049	1976	General Utility Supervisor	1.00	**1.00**	59,342 - 71,760	69,966
20000521	1527	Hazardous Materials Inspector 2	5.00	**5.00**	55,078 - 66,768	313,754
20000501	1512	Heavy Truck Driver 2	3.00	**3.00**	37,565 - 45,302	133,684
20000178	1243	Information Systems Administrator	0.52	**0.52**	73,466 - 88,982	45,303
20000290	1348	Information Systems Analyst 2	2.08	**2.08**	54,059 - 65,333	122,637
20000293	1349	Information Systems Analyst 3	0.55	**0.55**	59,363 - 71,760	39,468
20000998	1926	Information Systems Analyst 4	1.10	**1.10**	66,768 - 80,891	88,967
20000590	1580	Laboratory Technician	1.00	**1.00**	40,622 - 49,067	–
20000589	1579	Laborer	8.00	**8.00**	29,182 - 34,757	267,222
20001019	1939	Land Surveying Associate	1.00	**1.00**	66,622 - 80,454	78,443
20000580	1573	Landfill Equipment Operator	20.00	**20.00**	47,528 - 56,846	1,023,167
90001073	2103	Management Intern - Hourly	0.00	**2.10**	24,274 - 29,203	50,975
20000680	1648	Payroll Specialist 2	1.36	**1.04**	34,611 - 41,787	40,283
20000518	1525	Principal Survey Aide	1.00	**1.00**	50,003 - 60,549	–
20001222	2270	Program Manager	1.50	**1.50**	46,966 - 172,744	144,757
20000761	1751	Project Officer 1	1.00	**1.00**	66,622 - 80,454	78,443
20000763	1752	Project Officer 2	1.00	**1.00**	76,794 - 92,851	87,744
20000783	1776	Public Information Clerk	2.73	**2.73**	31,491 - 37,918	100,138
20000784	1777	Public Information Officer	0.68	**0.68**	43,514 - 52,707	34,361
20000776	1766	Public Works Dispatcher	0.10	**0.10**	35,755 - 43,098	4,202
20001032	1961	Public Works Supervisor	2.00	**2.00**	49,525 - 59,966	114,807
20000557	1556	Recycling Program Manager	0.62	**0.62**	76,731 - 92,893	–

Environmental Services

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
20000562	1558	Recycling Specialist 2	5.54	**5.54**	54,059 -	65,333	297,515
20000565	1561	Recycling Specialist 3	1.77	**1.77**	59,363 -	71,760	121,894
20000847	1823	Safety Officer	0.34	**0.34**	57,907 -	69,930	23,176
20000854	1826	Safety Representative 2	0.34	**0.34**	50,461 -	61,027	20,233
20001042	1972	Safety and Training Manager	0.33	**0.33**	66,768 -	80,891	25,224
20000869	1844	Senior Account Clerk	0.34	**0.34**	36,067 -	43,514	14,426
20000885	1855	Senior Civil Engineer	2.00	**2.00**	76,794 -	92,851	175,488
20000927	1879	Senior Clerk/Typist	1.27	**1.27**	36,067 -	43,514	52,800
20000965	1912	Senior Code Compliance Supervisor	1.00	**1.00**	47,174 -	56,618	54,371
20000312	1365	Senior Department Human Resources Analyst	0.34	**0.34**	59,363 -	71,760	–
20000907	1864	Senior Disposal Site Representative	2.00	**2.00**	36,067 -	43,638	85,094
20000015	1106	Senior Management Analyst	0.34	**0.34**	59,363 -	71,760	23,788
20000856	1830	Senior Mechanical Engineer	1.00	**1.00**	76,794 -	92,851	87,744
20000918	1872	Senior Planner	1.00	**1.00**	65,354 -	79,019	77,043
20000947	1896	Supervising Hazardous Materials Inspector	1.00	**1.00**	66,685 -	80,870	76,422
20000970	1917	Supervising Management Analyst	1.34	**1.34**	66,768 -	80,891	107,565
20000561	1557	Supervising Recycling Specialist	0.34	**0.00**	66,768 -	80,891	–
20001051	1978	Utility Worker 1	9.00	**9.00**	30,534 -	36,296	320,580
20001053	1979	Utility Worker 2	14.34	**11.34**	33,322 -	39,666	395,391
20000756	1746	Word Processing Operator	1.89	**1.89**	31,491 -	37,918	69,879
		Bilingual - Regular					9,252
		Confined Space Pay					12,152
		Engineering Geologist Pay					12,068
		Exceptional Performance Pay-Classified					13,286
		Overtime Budgeted					593,692
		Reg Pay For Engineers					69,943
		Termination Pay Annual Leave					13,589
Salaries and Wages Subtotal			**167.94**	**166.61**		$	**8,486,449**
		Employee Offset Savings				$	67,940
		Flexible Benefits					891,069
		Long-Term Disability					71,399
		Medicare					103,543
		Other Post-Employment Benefits					935,632
		Retiree Medical Trust					79
		Retirement 401 Plan					316
		Retirement ARC					2,529,401
		Retirement DROP					22,814
		Retirement Offset Contribution					154,392
		Risk Management Administration					144,883

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
		Supplemental Pension Savings Plan				366,282
		Unemployment Insurance				16,534
		Unused Sick Leave				6,261
		Workers' Compensation				314,124
Fringe Benefits Subtotal						**$ 5,624,669**
Total Personnel Expenses						**$ 14,111,118**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Collection Services	6.44	$ 818,166	$ 28,773
Environmental Protection	7.75	1,000,172	110,161
General Administration/Management	17.57	4,361,578	2,136,800
IT Non-Discretionary	0.00	1,355,281	–
Waste Reduction and Disposal	134.85	26,925,257	26,907,717
Total	**166.61**	**$ 34,460,454**	**$ 29,183,451**

Recycling Fund

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Collection Services	$ 15,702,699	**$ 13,821,287**	$ (1,881,412)
Energy Sustain. & Environ. Protection	1,677,675	**1,717,175**	39,500
Office of the Director	2,394,524	**2,643,433**	248,909
Waste Reduction & Disposal	1,920,375	**1,562,151**	(358,224)
Total	**$ 21,695,273**	**$ 19,744,046**	**$ (1,951,227)**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Collection Services	106.03	**81.26**	(24.77)
Energy Sustain. & Environ. Protection	4.20	**3.15**	(1.05)
Office of the Director	12.53	**12.57**	0.04
Waste Reduction & Disposal	8.77	**11.43**	2.66
Total	**131.53**	**108.41**	**(23.12)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Replacement Vehicle Costs Adjustment reflects an increase in replacement costs for nine over-age recycling collection vehicles.	0.00	$ 535,000	$ –

Environmental Services

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Appropriated Reserve Adjustment to establish an appropriated reserve for the department's enterprise funds as allowed in the City's reserve policy.	0.00	480,000	–
Automated Recycling Container Program Expansion Addition to the Automated Recycling Container Program in order to expand service to 3,000 residents of Mission Beach.	0.00	425,000	–
Recycling Packer Compliance Adjustment reflects addition of non-personnel expenditures related to recycling packers as required by the California Air Resources Board.	0.00	155,000	–
Deferred Maintenance Support Addition of support for deferred maintenance expenditures for the Household Hazardous Waste Program at the Miramar Landfill.	0.00	125,100	–
Purchase of Vehicle Two-Way Radios Adjustment to reflect the purchase of vehicle two-way radios for conversion to a narrow radio bandwith as required by the Federal Communications Commission.	0.00	110,000	–
Adjustment to Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	2.92	75,379	–
Overtime Support Addition of funding for overtime due to the implementation of the 4/10/5 collection schedule.	0.00	71,600	–
Environmental Services Operation Station Addition of non-personnel expenditures related to facility repairs and maintenance for the Environmental Services Operation Station.	0.00	45,000	–
Cylinder Hydrotest Support One-time addition in non-personnel expenditures associated with Cylinder Hydrotest as mandated by the State of California.	0.00	900	–
Loan Payments and Contracting Services Reduction in non-personnel expenditures for the Non-General Fund portion of the California Energy Commission Loan Payments and Equal Opportunity Contracting Services.	0.00	(2,326)	–
Completion of Ridgehaven Facilities Improvements Reduction in non-personnel expenditures as a result of the final payment being made on the Ridgehaven Facilities Improvement capital improvement project.	0.00	(52,144)	–
Zone Recycling Program Adjustment in non-personnel expenditures associated with the discontinuation of the Zone Recycling Program in which citywide trash and recycling bin services will be replaced by a private vendor.	0.00	(112,833)	–

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00	–	2,536,300
Total	**2.92**	**$ 1,855,676**	**$ 2,536,300**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
PERSONNEL			
Salaries and Wages	$ 7,033,005	**$ 5,378,713**	$ (1,654,292)
Fringe Benefits	3,629,372	**3,652,044**	22,672
PERSONNEL SUBTOTAL	**$ 10,662,377**	**$ 9,030,757**	**$ (1,631,620)**
NON-PERSONNEL			
Supplies	$ 924,495	**$ 1,400,467**	$ 475,972
Contracts	9,339,302	**7,502,138**	(1,837,164)
Information Technology	574,596	**404,770**	(169,826)
Energy and Utilities	85,770	**114,293**	28,523
Other	95,184	**528,072**	432,888
Capital Expenditures	13,549	**763,549**	750,000
NON-PERSONNEL SUBTOTAL	**$ 11,032,896**	**$ 10,713,289**	**$ (319,607)**
Total	**$ 21,695,273**	**$ 19,744,046**	**$ (1,951,227)**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Revenue from Money and Property	$ 518,000	**$ 442,800**	$ (75,200)
Revenue from Federal Agencies	870,000	**–**	(870,000)
Charges for Current Services	14,124,874	**17,603,374**	3,478,500
Other Revenue	353,920	**356,920**	3,000
Total	**$ 15,866,794**	**$ 18,403,094**	**$ 2,536,300**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000011	1104	Account Clerk	0.93	**0.93**	$31,491 - $37,918	$ 34,409
20000024	1107	Administrative Aide 2	1.31	**1.31**	42,578 - 51,334	50,050
20000860	1835	Area Refuse Collection Supervisor	4.31	**3.31**	50,835 - 60,694	194,055
20000088	1167A	Assistant Engineer-Mechanical	0.00	**1.00**	57,866 - 69,722	65,887
20000087	1167	Assistant Engineer-Mechanical	1.00	**0.00**	57,866 - 69,722	–
20001092	2123	Assistant Environmental Services Director	0.31	**0.31**	31,741 - 173,971	37,881
20000143	1221	Associate Engineer-Civil	0.31	**0.31**	66,622 - 80,454	24,323
20000119	1218	Associate Management Analyst	2.35	**1.73**	54,059 - 65,333	43,087
20000266	1330	Cashier	1.00	**1.00**	31,491 - 37,918	31,968
20000539	1535	Clerical Assistant 2	1.95	**0.00**	29,931 - 36,067	–
20000354	1389	Custodian 2	0.31	**0.31**	26,250 - 31,242	9,686
20001168	2214	Deputy Director	0.89	**0.89**	46,966 - 172,744	101,769
20001149	2192	Environmental Services Director	0.31	**0.31**	59,155 - 224,099	43,079
20000924	1876	Executive Secretary	0.31	**0.31**	43,555 - 52,666	15,920

Environmental Services

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000521	1527	Hazardous Materials Inspector 2	1.50	**1.50**	55,078 - 66,768	87,622
20000548	1544	Hazardous Materials Inspector 3	1.00	**1.00**	60,674 - 73,507	60,674
20000501	1512	Heavy Truck Driver 2	1.00	**1.00**	37,565 - 45,302	–
20000178	1243	Information Systems Administrator	0.20	**0.20**	73,466 - 88,982	17,426
20000290	1348	Information Systems Analyst 2	0.82	**0.82**	54,059 - 65,333	50,518
20000293	1349	Information Systems Analyst 3	0.22	**0.22**	59,363 - 71,760	15,787
20000998	1926	Information Systems Analyst 4	0.44	**0.44**	66,768 - 80,891	35,592
90001073	2103	Management Intern - Hourly	0.00	**2.92**	24,274 - 29,203	70,879
20000680	1648	Payroll Specialist 2	1.24	**1.21**	34,611 - 41,787	47,395
20001222	2270	Program Manager	0.35	**0.35**	46,966 - 172,744	33,430
20000783	1776	Public Information Clerk	2.47	**2.47**	31,491 - 37,918	90,674
20000784	1777	Public Information Officer	0.62	**0.62**	43,514 - 52,707	31,321
20000776	1766	Public Works Dispatcher	1.70	**0.70**	35,755 - 43,098	29,427
20001032	1961	Public Works Supervisor	1.00	**1.00**	49,525 - 59,966	56,340
20000557	1556	Recycling Program Manager	0.38	**0.38**	76,731 - 92,893	–
20000562	1558	Recycling Specialist 2	3.96	**3.96**	54,059 - 65,333	221,969
20000565	1561	Recycling Specialist 3	0.23	**0.23**	59,363 - 71,760	16,091
20000847	1823	Safety Officer	0.31	**0.31**	57,907 - 69,930	21,135
20000854	1826	Safety Representative 2	0.31	**0.31**	50,461 - 61,027	18,451
20001042	1972	Safety and Training Manager	0.31	**0.31**	66,768 - 80,891	23,699
20000859	1834	Sanitation Driver 1	18.15	**11.50**	36,920 - 44,158	427,652
90000859	1834	Sanitation Driver 1 - Hourly	0.50	**0.00**	36,920 - 44,158	–
20000857	1832	Sanitation Driver 2	60.98	**51.00**	45,261 - 53,331	2,481,805
20000851	1824	Sanitation Driver 3	8.00	**5.00**	47,528 - 55,952	279,760
20000869	1844	Senior Account Clerk	0.31	**0.31**	36,067 - 43,514	13,154
20000927	1879	Senior Clerk/Typist	1.43	**1.43**	36,067 - 43,514	60,248
20000312	1365	Senior Department Human Resources Analyst	0.31	**0.31**	59,363 - 71,760	–
20000015	1106	Senior Management Analyst	0.31	**0.31**	59,363 - 71,760	21,685
20000970	1917	Supervising Management Analyst	1.31	**1.31**	66,768 - 80,891	102,781
20000561	1557	Supervising Recycling Specialist	0.31	**0.00**	66,768 - 80,891	–
20001044	1974	Utility Supervisor	1.00	**0.00**	43,472 - 51,979	–
20001051	1978	Utility Worker 1	1.00	**1.00**	30,534 - 36,296	36,296
20001053	1979	Utility Worker 2	3.81	**3.81**	33,322 - 39,666	79,332
20000756	1746	Word Processing Operator	0.76	**0.76**	31,491 - 37,918	28,103
		Bilingual - Regular				4,740
		Exceptional Performance Pay-Classified				792
		Overtime Budgeted				261,821
Salaries and Wages Subtotal			**131.53**	**108.41**		**$ 5,378,713**
		Employee Offset Savings				$ 26,734
		Flexible Benefits				548,451
		Long-Term Disability				46,390
		Medicare				72,832

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
		Other Post-Employment Benefits					607,677
		Retirement ARC					1,655,172
		Retirement DROP					11,155
		Retirement Offset Contribution					46,765
		Risk Management Administration					93,883
		Supplemental Pension Savings Plan					252,987
		Unemployment Insurance					10,743
		Unused Sick Leave					4,104
		Workers' Compensation					275,151
Fringe Benefits Subtotal						**$**	**3,652,044**
Total Personnel Expenses						**$**	**9,030,757**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
Collection Services	81.26	$	13,608,454	$	52,794
Environmental Protection	3.15		1,680,247		1,227,500
General Administration/Management	12.88		2,754,533		12,940,000
IT Non-Discretionary	0.00		373,407		–
Waste Reduction and Disposal	11.12		1,327,405		4,182,800
Total	**108.41**	**$**	**19,744,046**	**$**	**18,403,094**

Environmental Services

Revenue and Expense Statement (Non–General Fund)

Energy Conservation Program Fund		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	456,550	$	1,138,837
Funds Designated for Future Requirements		–		500,000
TOTAL BALANCE AND RESERVES	**$**	**456,550**	**$**	**1,638,837**
REVENUE				
Reimbursement Between Funds	$	517,878	$	430,000
Transfer from Development Services Enterprise Fund		16,394		–
Transfer from General Fund		478,555		495,540
Transfer from Sewer Funds		701,927		–
Transfer from Stadium Operating Fund		47,976		–
Transfer from Water Department Fund		239,575		–
Transfer from Central Garage Fund		–		7,682
Federal Grant Revenue		–		316,258
TOTAL REVENUE	**$**	**2,002,305**	**$**	**1,249,480**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**2,458,855**	**$**	**2,888,317**
CAPITAL IMPROVEMENT PROGRAM (CIP)				
CIP Expenditures	$	209,000	$	–
TOTAL CIP EXPENSE	**$**	**209,000**	**$**	**–**
OPERATING EXPENSE				
Division Administration	$	–	$	825,969
Fiscal Analysis		–		513,919
Grant Analysis and Administration		–		585,701
Technology Development and Engineering		–		471,319
Energy Accounting		395,666		–
Energy Management		635,914		–
Legislative Grant Analysis		450,931		–
Technology Development		362,868		–
TOTAL OPERATING EXPENSE	**$**	**1,845,379**	**$**	**2,396,908**
TOTAL EXPENSE	**$**	**2,054,379**	**$**	**2,396,908**
RESERVES				
Funds Designated for Future Requirements	$	404,476	$	491,409
TOTAL RESERVES	**$**	**404,476**	**$**	**491,409**
BALANCE	**$**	**–**	**$**	**–**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**2,458,855**	**$**	**2,888,317**

* At the time of publication, audited financial statements for Fiscal Year 2010 were not available. Therefore, the Fiscal Year 2010 column reflects final budget amounts from the Fiscal Year 2010 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Revenue and Expense Statement (Non–General Fund)

Automated Refuse Container Fund		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	392,314	$	354,149
TOTAL BALANCE AND RESERVES	**$**	**392,314**	**$**	**354,149**
REVENUE				
Automated Refuse Container Sales	$	500,000	$	500,000
TOTAL REVENUE	**$**	**500,000**	**$**	**500,000**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**892,314**	**$**	**854,149**
OPERATING EXPENSE				
Automated Refuse Container Purchases	$	500,000	$	500,000
TOTAL OPERATING EXPENSE	**$**	**500,000**	**$**	**500,000**
TOTAL EXPENSE	**$**	**500,000**	**$**	**500,000**
BALANCE	**$**	**392,314**	**$**	**354,149**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**892,314**	**$**	**854,149**

* At the time of publication, audited financial statements for Fiscal Year 2010 were not available. Therefore, the Fiscal Year 2010 column reflects final budget amounts from the Fiscal Year 2010 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Environmental Services

Revenue and Expense Statement (Non–General Fund)

Refuse Disposal Fund		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	14,926,768	$	16,712,241
TOTAL BALANCE AND RESERVES	**$**	**14,926,768**	**$**	**16,712,241**
REVENUE				
Disposal Fees	$	24,003,741	$	23,692,217
General Fund Repayment of Loan for Operations Station		1,845,196		816,800
Greens/Wood Fees		1,710,000		1,710,000
Interest Earnings[1]		2,000,000		1,820,000
Other Revenue		1,535,574		1,144,434
TOTAL REVENUE	**$**	**31,094,511**	**$**	**29,183,451**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**46,021,279**	**$**	**45,895,692**
CAPITAL IMPROVEMENT PROGRAM (CIP)				
CIP Expenditures	$	7,237,122	$	4,425,000
TOTAL CIP EXPENSE	**$**	**7,237,122**	**$**	**4,425,000**
OPERATING EXPENSE				
Collection Services Division	$	1,203,831	$	1,511,283
Energy, Sustainability, and Environmental Protection Division		1,085,658		1,111,885
Interest Earnings		500,000		–
Office of the Director		3,561,025		3,270,803
Transfer of Military/Other Exempt Tonnage Subsidy to Recycling Fund		480,000		740,000
Transfer to Landfill Closure Fund		2,100,000		2,000,000
Waste Reduction and Disposal Division		27,835,309		24,906,483
Appropriated Reserve		–		920,000
TOTAL OPERATING EXPENSE	**$**	**36,765,823**	**$**	**34,460,454**
TOTAL EXPENSE	**$**	**44,002,945**	**$**	**38,885,454**
RESERVES				
Funds Designated for Future Requirements	$	2,018,334	$	–
TOTAL RESERVES	**$**	**2,018,334**	**$**	**–**
BALANCE	**$**	**–**	**$**	**7,010,238**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**46,021,279**	**$**	**45,895,692**

* At the time of publication, audited financial statements for Fiscal Year 2010 were not available. Therefore, the Fiscal Year 2010 column reflects final budget amounts from the Fiscal Year 2010 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

[1] Interest Earnings includes $500,000 for Landfill Closure Reserve Fund.

Revenue and Expense Statement (Non–General Fund)

Recycling Fund		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	6,797,901	$	4,322,302
TOTAL BALANCE AND RESERVES	**$**	**6,797,901**	**$**	**4,322,302**
REVENUE				
Curbside Recycling Revenue	$	2,400,000	$	4,000,000
Interest Earnings		360,000		300,000
Other Revenue		262,874		499,720
Recycling Fees (AB 939)		10,270,000		11,900,000
SB 332 Revenues		870,000		–
Services to Other Departments		907,920		963,374
State Grants		316,000		–
Transfer of Exempt Tonnage Subsidy from Refuse Disposal Enter. Fund		480,000		740,000
TOTAL REVENUE	**$**	**15,866,794**	**$**	**18,403,094**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**22,664,695**	**$**	**22,725,396**
CAPITAL IMPROVEMENT PROGRAM (CIP)				
CIP Expenditures	$	26,072	$	–
TOTAL CIP EXPENSE	**$**	**26,072**	**$**	**–**
OPERATING EXPENSE				
Collection Services Division	$	15,702,699	$	13,821,287
Energy, Sustainability and Environmental Protection Division		1,677,675		1,717,175
Office of the Director		2,394,524		2,163,433
Waste Reduction and Disposal Division		1,920,375		1,562,151
Appropriated Reserve		–		480,000
TOTAL OPERATING EXPENSE	**$**	**21,695,273**	**$**	**19,744,046**
TOTAL EXPENSE	**$**	**21,721,345**	**$**	**19,744,046**
BALANCE	**$**	**943,350**	**$**	**2,981,350**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**22,664,695**	**$**	**22,725,396**

* At the time of publication, audited financial statements for Fiscal Year 2010 were not available. Therefore, the Fiscal Year 2010 column reflects final budget amounts from the Fiscal Year 2010 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



Department Description

The General Services Department is comprised of eight distinct divisions/programs. The Department operates with a core mission to provide the most efficient and effective service to the residents and visitors of San Diego and to its fellow City departments with every member of the Department striving for excellence in public service. Included in the General Services Department are the following divisions:

- Communications Division
- Facilities Division
- Fleet Services Division
- Publishing Services Division
- Street Division

In addition, the Department manages the following programs:

- Contracts (under Facilities)
- Department Administration
- Public Works Dispatch Center (under Street)

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Division Description

The Communications Division provides primary service delivery for wireless communications technologies; engineers, installs, operates, and maintains private, metropolitan-wide, wireless voice and data communications systems and equipment; and contracts for commercially-provided wireless services.

The Department's mission is:

> ***To provide responsive and dependable delivery of wireless communication technology services to the City organization to support effective government***

Goals and Objectives

Goals and objectives have been reprinted here as they were adopted in the Fiscal Year 2010 budget. They will be revisited during Fiscal Year 2012.

Goal 1: Effectively manage the delivery of citywide wireless technology services
The Division will move toward accomplishing this goal by focusing on the following objectives.
- Ensure wireless communications infrastructure meets the organizations business needs
- Manage the Division's budget effectively

Goal 2: Ensure a skilled workforce that keeps current with evolving technologies
The Division will move toward accomplishing this goal by focusing on the following objectives.
- Promote training and development
- Hire and retain highly qualified employees

Goal 3: Provide high quality customer service
The Division will move toward accomplishing this goal by focusing on the following objectives.
- Establish and meet customer expectations in delivering core wireless technology services
- Comply with City Administrative Regulation 35.80, Environmentally-Preferable Purchasing Program

Service Efforts and Accomplishments

The Communications Division provides life-line voice and data communications for emergency responders. A new state-of-the-art land mobile radio system has been successfully deployed. The new system supports day-to-day public safety and public service operations in the City of San Diego and enhances communications with neighboring agencies. The Division actively pursues grant funding for regional interoperability initiatives such as the nationally recognized Command and Control Communications (3Cs) project. A significant effort currently underway to re-organize the FCC-licensed frequency spectrum in Southern California will reduce operational cost increases to the City of San Diego's mobile and portable radio expenses. The Communications Division has successfully negotiated

Communications

service contracts with commercial cellular service providers to provide cost-effective mobile data services for City departments. These contracts are saving City departments money by taking advantage of economies of scale while the mobile technology is enabling business transformation.



Division Description

The Facilities Division provides day-to-day maintenance and repair services to over 1,600 facilities including preventive maintenance, scheduled maintenance, emergency repairs, and deferred maintenance. Deferred maintenance work includes re-roofing facilities, replacing Heating, Ventilating, and Air Conditioning (HVAC) systems, performing structural improvements, and other repair work.

The Department's mission is:

> ***To proactively, systematically, and in an environmentally-responsible manner maintain and enhance the City's capital assets, ensuring that they are safe, clean, and functional***

Goals and Objectives

Goals and objectives have been reprinted here as they were adopted in the Fiscal Year 2010 budget. They will be revisited during Fiscal Year 2012.

Goal 1: Provide preventive, corrective, and emergency maintenance to City facilities to ensure efficient and effective operations

The Division will move toward accomplishing this goal by focusing on the following objectives.

- Develop and implement preventive maintenance programs for City facilities
- Provide ongoing condition assessment of facilities
- Utilize available resources effectively to maintain the City's physical assets

Goal 2: Provide quality facility services efficiently and economically

The Division will move toward accomplishing this goal by focusing on the following objectives.

- Provide quality customer service at a high level of user satisfaction
- Utilize a computerized maintenance management system for work control
- Respond to emergency requests in a timely manner

Goal 3: Ensure facilities comply with industry standards with regard to environmental responsibility

The Division will move toward accomplishing this goal by focusing on the following objectives.

- Comply with hazardous material regulations and laws
- Comply with City Administrative Regulation 35.80, Environmentally Preferable Purchasing Program

Goal 4: Provide a team of skilled facility professionals, prepared and able to serve as the City's provider of facilities asset management, maintenance, and repair

The Division will move toward accomplishing this goal by focusing on the following objectives.

- Provide ongoing professional training related to job classification
- Maximize workplace safety
- Provide on-going training to ensure knowledge of building codes

Facilities

Service Efforts and Accomplishments

In the past year, the Division has completed roof repairs for Mount Hope Cemetery and Mission Hills Library and plumbing upgrades in Fire Station 25 (Bay Park) and Fire Station 36 (Clairemont). Facilities Division also modernized the elevator systems in the City Administration Building and City Parkade and retrofitted lighting fixtures in the City Administration Building council chambers. The Division also completed a comprehensive Facilities Condition Assessment on 443 City facilities including Fire-Rescue facilities, libraries, recreation centers, police stations, and lifeguard stations.



Division Description

The Fleet Services Division provides all City departments with motive equipment and a full range of fleet management services. These services include acquisition, fitting, maintenance and repair, the provision of parts and fuel, body repair, painting, metal fabrication, disposal services, and other motive equipment-related support services, such as machining, equipment rental, and operator training.

The Department's mission is:

> ***To provide our customers with safe, economical, state-of-the-art, environmentally-friendly and reliable fleet services, delivered by highly skilled professionals***

Goals and Objectives

Goals and objectives have been reprinted here as they were adopted in the Fiscal Year 2010 budget. They will be revisited during Fiscal Year 2012.

Goal 1: Be responsive to and accountable for meeting our customers' fleet mission requirements
The Division will move toward accomplishing this goal by focusing on the following objectives.
- Meet or exceed industry and customer standards for designated fleet availability rates
- Create and maintain life-cycle replacement plans for equipment
- Replace motive equipment in accordance with life-cycle standards

Goal 2: Provide quality fleet services efficiently and economically
The Division will move toward accomplishing this goal by focusing on the following objectives.
- Ensure usage rates reflect the highest level of efficiency and effectiveness
- Provide quality customer service to achieve a high level of user satisfaction

Goal 3: Minimize the environmental impact of the fleet
The Division will move toward accomplishing this goal by focusing on the following objectives.
- Reduce overall vehicle emissions
- Comply with hazardous materials regulations and laws

Goal 4: Provide a highly-trained and certified team of professionals, prepared and able to serve as the City's consolidated provider of fleet services
The Division will move toward accomplishing this goal by focusing on the following objectives.
- Maximize workplace safety
- Enhance the level of employee and team professional certifications

Fleet Services

Service Efforts and Accomplishments

A major achievement for the Fleet Services Division in January 2010 was receiving recognition as one of the top 100 Government Fleets in North America by Government Fleet Magazine for the second consecutive year. The Division continues to complete 95 percent of the preventive maintenance work within one day and maintains vehicle availability at over 95 percent. Through its Vehicle Replacement and Finance Plan, the Division procured over 450 vehicles in the fiscal year and made significant strides in reducing the over-age and over-mileage vehicles within the Fleet. This was particularly true in the Police and Fire-Rescue Departments where critical equipment such as patrol cars and heavy fire apparatus were replaced. Additionally, the Fiscal Year 2010 planned diesel vehicle particulate trap installations to reduce fleet emissions are nearing completion.



Division Description

Publishing Services is the City of San Diego's full service, in-house reproduction and graphics center. Publishing Services provides full reproduction capability including offset press operations, high-volume copying, and product finishing services. Graphic design and electronic publishing services are also provided. In addition, Publishing Services manages the citywide Photocopier Program and provides more than 570 copiers for departmental needs.

The Department's mission is:

> ***To provide the highest quality of reprographic services to our customers in the most timely manner and at the lowest possible cost***

Goals and Objectives

Goals and objectives have been reprinted here as they were adopted in the Fiscal Year 2010 budget. They will be revisited during Fiscal Year 2012.

Goal 1: Respond adeptly to the City's requirements for reprographic services

The Division will move toward accomplishing this goal by focusing on the following objectives.

- Effectively market the services available from Publishing Services to other City departments
- Provide timely and efficient publishing services to the Division's customers
- Provide employee training and equipment to keep pace with the City of San Diego's reprographic needs

Goal 2: Offer the best technology at the best price for convenience copiers

Publishing Services is responsible for managing the City's photocopier program including the maintenance and administration of over 580 photocopiers distributed throughout the City. As such, it is imperative that Publishing Services leverages its resources to obtain the best technology and price for the City so that customers' low-volume copying needs can be conveniently met. The Division will move toward accomplishing this goal by focusing on the following objectives.

- Get the best value from the photocopier contract by ensuring that customers have the appropriate equipment for their operations and that the contract is properly managed
- Ensure the photocopier program is accurately and fully reimbursed by customer departments

Goal 3: Recover costs of services through appropriate pricing structures

As an Internal Service Fund division, it is imperative that Publishing Services be fully cost recoverable in its operations. Therefore, Publishing Services has the priority of ensuring its rates, accounting, and work management practices are accurate and current. The Division will move toward accomplishing this goal by focusing on the following objectives.

- Ensure the Publishing Services rate/cost structure is reviewed and updated on a yearly basis
- Ensure that work management and accounting systems are stable and accurately recover costs of doing business

Publishing Services

Service Efforts and Accomplishments

Publishing Services Division has supported City departments' reprographic needs throughout the year by administering convenience copier leases and providing large volume quick copy, offset press, and graphic services. These services were performed in the yearly production of the annual budget documents and regular printing of materials ranging from business cards and newsletters to construction and legislative documents. Publishing Services also continued to ensure efficiency in the City by implementing an online ordering system and starting a citywide needs assessment for printers and copiers.



Division Description

The Street Division maintains and repairs all streets, alleys, sidewalks, bridges, guardrails, and fences; administers annual resurfacing and slurry seal contracts; maintains and repairs street lights and traffic signals; performs traffic lane striping; paints and removes traffic markings and legends; maintains and manufactures traffic signs; and maintains street trees.

The Department's mission is:

> ***To provide a safe City street system through effective and efficient maintenance with an emphasis on exceptional customer service***

Goals and Objectives

Goals and objectives have been reprinted here as they were adopted in the Fiscal Year 2010 budget. They will be revisited during Fiscal Year 2012.

Goal 1: Streets, sidewalks, and associated infrastructure are safe, operable, and pedestrian-friendly, as appropriate

It is vital to ensure public safety, preserve our infrastructure, and improve life quality. The Division will move toward accomplishing this goal by focusing on the following objectives.

- Achieve industry standards for overall pavement condition index
- Achieve acceptable level of response for sidewalk locations that need repair
- Ensure that electrical facilities are operable and traffic control devices meet safety standards
- Respond to potholes in a timely manner

Goal 2: Planned maintenance is conducted on annual basis

Planned preventative maintenance will reduce requests for service, achieve an enhanced level of response, and improve the safety and operability of our infrastructure. The Division will move toward accomplishing this goal by focusing on the following objective.

- Develop and implement planned maintenance schedules

Goal 3: Asset maintenance and replacement is planned and proactive

This will preserve infrastructure, facilitate planned maintenance, and ensure appropriate response to service requests. The Division will move toward accomplishing this goal by focusing on the following objectives.

- Track assets through a complete and accurate asset inventory
- Maintain an updated assessment of the condition of infrastructure assets

Goal 4: Personnel are responsive to customers and provide exceptional customer service

This is part of the City's commitment for quality, timely, and friendly customer service. The Division will move toward accomplishing this goal by focusing on the following objectives.

- Continue to strive for exceptional customer service
- Provide ongoing professional training related to job classification

Street

Service Efforts and Accomplishments

The Street Division is responsible for a wide range of services and operations that are provided by the following sections: Roadways/Trench Restoration, Electrical/Traffic & Trees, and Resurfacing & Pavement Management sections.

The **Roadways/Trench Restoration** section maintains street pavement surfaces and sidewalks, responds to more than 9,000 service requests, and fills more than 50,000 potholes annually. In addition, under a Service Level Agreement (SLA) with the Public Utilities Department, crews repair damaged street surfaces and sidewalks associated with water and sewer work within the street right-of-way.

The **Electrical/Traffic & Trees** section maintains and operates more than 1,600 traffic signals and flashing beacons, approximately 50,000 street and park lights, and maintains traffic control devices and barriers along the City's 2,900 miles of streets and alleys including lane line striping, pavement legends, traffic signs, wooden barricades, guardrails, and pavement markers. In addition, this section responds to emergency tree trimming requests, removes fallen trees during rain and wind storms, and issues permits for planting, trimming, and removal of trees within the public right-of-way. The Section assisted with special projects such as the set up of the Winter Homeless Shelters and the December Night Lights Festival at Balboa Park. Overall, the Section responds to more than 35,000 service requests on annual basis.

The **Pavement Management & Contracts** section plans, evaluates, and manages street resurfacing and sidewalk contracts. This section is also responsible for evaluating overall street conditions to ensure proper maintenance of the City's street network. In Fiscal Year 2010, 37 miles of overlay and 115 miles of slurry seal were installed throughout the City**.**

Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		702.92		**698.91**		(4.01)
Personnel Expenses	$	55,394,417	$	**57,038,335**	$	1,643,918
Non-Personnel Expenses		123,186,491		**101,124,382**		(22,062,109)
Total Department Expenses	**$**	**178,580,908**	**$**	**158,162,717**	**$**	**(20,418,191)**
Total Department Revenue	**$**	**156,116,566**	**$**	**136,410,357**	**$**	**(19,706,209)**

General Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Administration	$	646,192	$	**600,866**	$	(45,326)
Facilities		16,007,718		**14,373,938**		(1,633,780)
Street		44,739,398		**48,342,639**		3,603,241
Total	**$**	**61,393,308**	**$**	**63,317,443**	**$**	**1,924,135**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Administration	5.00	**5.00**	0.00
Facilities	111.00	**108.00**	(3.00)
Street	261.92	**261.92**	0.00
Total	**377.92**	**374.92**	**(3.00)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$ 5,326,471	$ –
Deferred Maintenance Funding Increase to street deferred maintenance funding and offsetting State Proposition 1B revenue.	0.00	3,250,708	3,250,708
Addition of Construction Estimator Addition of 1.00 reimbursable Construction Estimator and offsetting revenue.	1.00	95,621	95,621
Support for Safety and Maintenance of Visitor-Related Facilities Support to reimburse the General Fund for expenditures associated with the safety and maintenance of visitor-related facilities.	0.00	–	117,242
Revenue Transfer Transfer of revenue from General Services-Facilities Division to the Real Estate Assets Department for reimbursement of San Diego Theater utility expenses.	0.00	–	(150,000)

General Services

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Service Level Agreement (SLA) Revenue Reduction Reduction of revenue as a result of the discontinuation of SLAs with the Public Utilities Department and QUALCOMM Stadium.	0.00	–	(562,434)
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00	–	(3,396,529)
Total	**1.00**	**$ 8,672,800**	**$ (645,392)**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
PERSONNEL			
Salaries and Wages	$ 18,769,195	**$ 16,864,276**	$ (1,904,919)
Fringe Benefits	10,202,797	**11,810,800**	1,608,003
PERSONNEL SUBTOTAL	**$ 28,971,992**	**$ 28,675,076**	**$ (296,916)**
NON-PERSONNEL			
Supplies	$ 5,609,237	**$ 5,420,572**	$ (188,665)
Contracts	14,563,361	**15,270,285**	706,924
Information Technology	907,341	**988,357**	81,016
Energy and Utilities	6,811,841	**6,675,802**	(136,039)
Other	4,241,611	**6,011,126**	1,769,515
Capital Expenditures	195,391	**183,691**	(11,700)
Debt	92,534	**92,534**	–
NON-PERSONNEL SUBTOTAL	**$ 32,421,316**	**$ 34,642,367**	**$ 2,221,051**
Total	**$ 61,393,308**	**$ 63,317,443**	**$ 1,924,135**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Revenue from Federal Agencies	$ 20,000	**$ 20,000**	$ –
Charges for Current Services	18,441,632	**16,808,377**	(1,633,255)
Other Revenue	338,000	**338,000**	–
Other Financial Sources (Uses)	17,065,496	**21,481,888**	4,416,392
Total	**$ 35,865,128**	**$ 38,648,265**	**$ 2,783,137**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
20000011	1104	Account Clerk	2.00	**2.00**	$31,491 -	$37,918	$ 36,970
20000024	1107	Administrative Aide 2	3.00	**3.00**	42,578 -	51,334	145,208
20000070	1153	Assistant Engineer-Civil	5.00	**5.00**	57,866 -	69,722	271,916
20000077	1157	Assistant Engineer-Electrical	1.00	**1.00**	57,866 -	69,722	67,979
20000143	1221	Associate Engineer-Civil	1.00	**2.00**	66,622 -	80,454	145,065
20000154	1225	Associate Engineer-Mechanical	1.00	**0.00**	66,622 -	80,454	–
20000201	1273	Building Maintenance Supervisor	5.00	**6.00**	61,859 -	74,797	346,461
20000224	1280	Building Service Technician	18.00	**18.00**	33,322 -	39,666	475,992
20000202	1274	Building Supervisor	2.00	**2.00**	39,770 -	47,736	46,543
20000234	1288	Carpenter	12.00	**12.00**	43,451 -	52,000	624,000

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000235	1290	Carpenter Supervisor	1.00	**0.00**	49,192 - 59,571	–
20000236	1293	Cement Finisher	14.34	**14.34**	43,451 - 52,083	622,473
20000539	1535	Clerical Assistant 2	1.00	**1.00**	29,931 - 36,067	35,165
20000306	1356	Code Compliance Officer	3.00	**3.00**	37,232 - 44,803	131,049
20000617	1601	Construction Estimator	1.00	**1.00**	53,706 - 64,958	65,184
20000354	1389	Custodian 2	9.00	**9.00**	26,250 - 31,242	277,027
20001101	2132	Department Director	1.00	**1.00**	59,155 - 224,099	138,488
20001168	2214	Deputy Director	2.00	**2.00**	46,966 - 172,744	117,998
20000408	1428	Electrician	26.33	**26.33**	47,091 - 56,534	1,287,201
20000413	1431	Electrician Supervisor	2.00	**2.00**	53,706 - 64,958	63,334
20000434	1443	Electronics Technician	1.00	**1.00**	47,091 - 56,534	56,534
20000426	1439	Equipment Operator 1	4.00	**4.00**	37,690 - 45,115	175,981
20000430	1440	Equipment Operator 2	18.00	**18.00**	41,350 - 49,462	880,572
20000436	1445	Equipment Operator 3	2.00	**2.00**	43,160 - 51,667	103,334
20000423	1438	Equipment Technician 2	1.00	**1.00**	39,499 - 47,091	47,091
20000924	1876	Executive Secretary	1.00	**1.00**	43,555 - 52,666	49,769
20000499	1510	Heating Technician	4.00	**4.00**	47,091 - 56,534	169,602
20000500	1511	Heating, Ventilation, and Air Conditioning Supervisor	1.00	**0.00**	53,706 - 64,958	–
20000502	1513	Heavy Truck Driver 1	11.00	**11.00**	36,234 - 43,160	423,617
20000501	1512	Heavy Truck Driver 2	21.00	**21.00**	37,565 - 45,302	796,079
20000503	1514	Horticulturist	1.00	**1.00**	53,061 - 64,147	62,543
20000290	1348	Information Systems Analyst 2	1.00	**1.00**	54,059 - 65,333	65,333
20000293	1349	Information Systems Analyst 3	1.00	**1.00**	59,363 - 71,760	–
20000998	1926	Information Systems Analyst 4	1.00	**1.00**	66,768 - 80,891	–
20000613	1597	Locksmith	2.00	**2.00**	44,221 - 52,853	105,706
20000667	1635	Painter	7.00	**7.00**	41,600 - 49,962	299,772
20000680	1648	Payroll Specialist 2	3.00	**3.00**	34,611 - 41,787	122,226
20000711	1675	Plumber	10.00	**10.00**	47,091 - 56,534	446,242
20000713	1677	Plumber Supervisor	1.00	**0.00**	53,706 - 64,958	–
20000743	1727	Principal Engineering Aide	2.00	**2.00**	50,003 - 60,549	118,070
20001222	2270	Program Manager	1.00	**1.00**	46,966 - 172,744	101,848
20000761	1751	Project Officer 1	1.00	**1.00**	66,622 - 80,454	78,443
20000763	1752	Project Officer 2	1.00	**0.00**	76,794 - 92,851	–
20000783	1776	Public Information Clerk	2.00	**0.00**	31,491 - 37,918	–
20000777	1767	Public Works Dispatch Supervisor	1.00	**1.00**	41,080 - 49,566	48,327
20000776	1766	Public Works Dispatcher	8.25	**10.25**	35,755 - 43,098	295,327
20001050	1977	Public Works Superintendent	3.00	**3.00**	70,013 - 84,531	164,836
20001032	1961	Public Works Supervisor	15.00	**15.00**	49,525 - 59,966	873,407
20000833	1810	Refrigeration Mechanic	6.00	**6.00**	47,091 - 56,534	224,900
20000842	1819	Roofer	4.00	**4.00**	39,666 - 47,528	190,112
20000847	1823	Safety Officer	2.00	**2.00**	57,907 - 69,930	134,266
20000223	1279A	Senior Building Maintenance Supervisor	0.00	**1.00**	76,918 - 93,018	87,901

General Services

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000222	1279	Senior Building Maintenance Supervisor	2.00	**1.00**	76,918 - 93,018	87,901
20000312	1365	Senior Department Human Resources Analyst	1.00	**1.00**	59,363 - 71,760	69,607
20000900	1861	Senior Engineering Aide	2.00	**2.00**	44,429 - 53,706	104,726
20000826	1802	Senior Locksmith	1.00	**1.00**	46,446 - 55,578	55,578
20000015	1106	Senior Management Analyst	2.00	**2.00**	59,363 - 71,760	139,932
20000966	1913	Senior Refrigeration Mechanic	3.00	**3.00**	49,462 - 59,384	178,152
20000942	1891	Sign Painter	2.00	**2.00**	42,494 - 50,773	101,546
20000970	1917	Supervising Management Analyst	1.00	**1.00**	66,768 - 80,891	78,464
20001029	1955	Traffic Signal Supervisor	2.00	**2.00**	61,818 - 74,797	145,854
20001031	1957	Traffic Signal Technician 2	16.00	**16.00**	54,163 - 65,021	1,025,220
20000659	1626	Traffic Striper Operator	4.00	**4.00**	40,498 - 48,506	188,009
20001038	1968	Tree Maintenance Crewleader	2.00	**2.00**	36,566 - 43,576	86,718
20001039	1969	Tree Trimmer	3.00	**3.00**	34,965 - 41,621	83,242
20001051	1978	Utility Worker 1	51.00	**51.00**	30,534 - 36,296	1,491,906
20001053	1979	Utility Worker 2	35.00	**35.00**	33,322 - 39,666	1,220,751
20001058	1985	Welder	1.00	**1.00**	44,366 - 53,206	53,206
20000756	1746	Word Processing Operator	2.00	**2.00**	31,491 - 37,918	36,970
		Bilingual - Regular				5,824
		Exceptional Performance Pay-Unclassified				1,596
		Night Shift Pay				15,829
		Overtime Budgeted				647,178
		Reg Pay For Engineers				12,068
		Split Shift Pay				3,966
		Termination Pay Annual Leave				6,502
		Welding Certification				3,640
Salaries and Wages Subtotal			**377.92**	**374.92**		**$ 16,864,276**
		Employee Offset Savings				$ 58,974
		Flexible Benefits				1,818,162
		Long-Term Disability				146,443
		Medicare				207,807
		Other Post-Employment Benefits				2,068,075
		Retiree Medical Trust				633
		Retirement 401 Plan				2,532
		Retirement ARC				5,338,252
		Retirement DROP				32,454
		Retirement Offset Contribution				136,643
		Risk Management Administration				319,803
		Supplemental Pension Savings Plan				827,003
		Unemployment Insurance				34,169
		Unused Sick Leave				12,992

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
		Workers' Compensation				806,858
Fringe Benefits Subtotal						**$ 11,810,800**
Total Personnel Expenses						**$ 28,675,076**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
CIP Program	0.00	$ –	$ 2,488,422
Contract Services	1.00	949,423	29,500
Custodial	10.00	808,668	–
Customer Service	11.25	668,880	–
Customer Support Office & Billing	1.00	68,294	–
Department Management	5.00	559,155	–
Facilities Operations	88.00	11,461,606	3,162,421
General Administration	0.00	14,239	–
General Administration/Management	8.00	909,634	–
IT Non-Discretionary	0.00	980,857	–
Repair & Maintenance	171.00	24,439,643	19,304,421
Right-of-Way Maintenance	0.00	6,272,105	7,192,697
Street Lights	23.33	4,870,980	115,000
Traffic Signal	18.00	6,176,566	90,000
Trench Restoration	38.34	5,137,393	6,265,804
Total	**374.92**	**$ 63,317,443**	**$ 38,648,265**

Prop 42 Replacement - Transportation Relief Fund

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Prop 42 Replacement - Transportation Relief Fund	$ 15,535,558	**$ 13,312,980**	$ (2,222,578)
Total	**$ 15,535,558**	**$ 13,312,980**	**$ (2,222,578)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
State Funding for Transportation Relief Decrease in funding over Fiscal Year 2010 from the State of California for traffic decongestion road work per Proposition 42.	0.00	$ (2,222,578)	$ (2,222,578)
Total	**0.00**	**$ (2,222,578)**	**$ (2,222,578)**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
NON-PERSONNEL			
Other	$ 15,535,558	**$ 13,312,980**	$ (2,222,578)
NON-PERSONNEL SUBTOTAL	**$ 15,535,558**	**$ 13,312,980**	**$ (2,222,578)**
Total	**$ 15,535,558**	**$ 13,312,980**	**$ (2,222,578)**

General Services

Revenues by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Sales Tax	$	15,535,558	$	**13,312,980**	$	(2,222,578)
Total	**$**	**15,535,558**	**$**	**13,312,980**	**$**	**(2,222,578)**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
Right-of-Way Maintenance	0.00	$	13,312,980	$	13,312,980
Total	**0.00**	**$**	**13,312,980**	**$**	**13,312,980**

Wireless Communications Technology Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Communications	$	10,055,665	$	**9,699,235**	$	(356,430)
Total	**$**	**10,055,665**	**$**	**9,699,235**	**$**	**(356,430)**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Communications	51.00	**49.99**	(1.01)
Total	**51.00**	**49.99**	**(1.01)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$	888,752	$	–
Adjustment to Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.99		41,064		–
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00		–		543,753
Total	**0.99**	**$**	**929,816**	**$**	**543,753**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
PERSONNEL						
Salaries and Wages	$	3,347,975	$	**3,139,416**	$	(208,559)
Fringe Benefits		1,514,721		**1,812,514**		297,793
PERSONNEL SUBTOTAL	**$**	**4,862,696**	**$**	**4,951,930**	**$**	**89,234**
NON-PERSONNEL						
Supplies	$	328,024	$	**827,932**	$	499,908
Contracts		1,179,640		**472,121**		(707,519)
Information Technology		494,566		**254,822**		(239,744)
Energy and Utilities		217,450		**210,611**		(6,839)

Expenditures by Category *(Cont'd)*

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Other	20,737	**20,840**	103
Capital Expenditures	38,752	**38,752**	–
Debt	2,913,800	**2,922,227**	8,427
NON-PERSONNEL SUBTOTAL	**$ 5,192,969**	**$ 4,747,305**	**$ (445,664)**
Total	**$ 10,055,665**	**$ 9,699,235**	**$ (356,430)**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Charges for Current Services	$ 450,000	**$ 450,000**	$ –
Other Financial Sources (Uses)	8,517,673	**8,775,968**	258,295
Total	**$ 8,967,673**	**$ 9,225,968**	**$ 258,295**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000011	1104	Account Clerk	2.00	**2.00**	$31,491 - $37,918	$ 71,664
20000139	1219	Associate Communications Engineer	4.00	**4.00**	66,622 - 80,454	306,530
20000539	1535	Clerical Assistant 2	1.00	**1.00**	29,931 - 36,067	–
20000403	1426	Communications Technician	22.00	**21.00**	58,157 - 69,742	1,456,812
20000405	1427	Communications Technician Supervisor	3.00	**2.00**	66,685 - 80,600	157,170
20001168	2214	Deputy Director	1.00	**1.00**	46,966 - 172,744	114,460
20000418	1436	Equipment Technician 1	4.00	**0.00**	36,005 - 43,139	–
20000419	1436A	Equipment Technician 1	0.00	**4.00**	36,005 - 43,139	167,692
90000419	1436A	Equipment Technician 1 - Hourly	0.00	**0.99**	36,005 - 43,139	35,645
20000425	1438B	Equipment Technician 2	0.00	**2.00**	39,499 - 47,091	94,182
20000423	1438	Equipment Technician 2	2.00	**0.00**	39,499 - 47,091	–
20000927	1879	Senior Clerk/Typist	1.00	**1.00**	36,067 - 43,514	42,426
20000288	1346	Senior Communications Engineer	1.00	**1.00**	76,794 - 92,851	87,744
20000897	1859	Senior Communications Technician	7.00	**7.00**	61,048 - 73,216	366,080
20000402	1425	Senior Communications Technician Supervisor	1.00	**1.00**	76,710 - 92,602	85,912
20000015	1106	Senior Management Analyst	1.00	**1.00**	59,363 - 71,760	66,805
20000956	1903	Storekeeper 2	1.00	**1.00**	37,835 - 45,718	–
		Overtime Budgeted				24,094
		Reg Pay For Engineers				62,200
Salaries and Wages Subtotal			**51.00**	**49.99**		**$ 3,139,416**
		Employee Offset Savings				$ 12,060
		Flexible Benefits				256,594
		Long-Term Disability				27,801
		Medicare				40,009
		Other Post-Employment Benefits				284,850
		Retirement ARC				905,144

General Services

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
		Retirement DROP					16,231
		Retirement Offset Contribution					29,432
		Risk Management Administration					44,100
		Supplemental Pension Savings Plan					165,936
		Unemployment Insurance					6,481
		Unused Sick Leave					2,447
		Workers' Compensation					21,429
Fringe Benefits Subtotal						**$**	**1,812,514**
Total Personnel Expenses						**$**	**4,951,930**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Fixed Equipment Maintenance	17.00	$ 2,136,532	$ –
General Administration/Management	8.00	1,065,286	9,225,968
IT Non-Discretionary	0.00	254,822	–
Mobile Equipment Maintenance	19.99	1,928,834	–
Wireless Planning & Design	5.00	4,313,761	–
Total	**49.99**	**$ 9,699,235**	**$ 9,225,968**

Fleet Services Operating Fund

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Fleet Services	$ 51,362,815	**$ 51,189,151**	$ (173,664)
Total	**$ 51,362,815**	**$ 51,189,151**	**$ (173,664)**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Fleet Services	249.00	**249.00**	0.00
Total	**249.00**	**249.00**	**0.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$ 2,038,275	$ –
Operation Lease Addition of expenditures and offsetting revenue for the operation lease of 16 fire trucks.	0.00	892,951	892,951
One-Time Reduction Adjustment to reflect the removal of one-time revenues and expenditures implemented in Fiscal Year 2010.	0.00	(175,000)	–

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Fuel Reduction Adjustment to reflect a reduction in fuel expenditures.	0.00	(1,200,000)	–
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00	–	(1,335,795)
Total	**0.00**	**$ 1,556,226**	**$ (442,844)**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
PERSONNEL			
Salaries and Wages	$ 13,319,686	**$ 13,266,402**	$ (53,284)
Fringe Benefits	6,556,752	**8,653,472**	2,096,720
PERSONNEL SUBTOTAL	**$ 19,876,438**	**$ 21,919,874**	**$ 2,043,436**
NON-PERSONNEL			
Supplies	$ 8,562,992	**$ 8,162,992**	$ (400,000)
Contracts	4,146,765	**4,460,570**	313,805
Information Technology	575,807	**752,670**	176,863
Energy and Utilities	17,657,826	**15,516,769**	(2,141,057)
Other	233,204	**66,493**	(166,711)
Capital Expenditures	308,150	**308,150**	–
Debt	1,633	**1,633**	–
NON-PERSONNEL SUBTOTAL	**$ 31,486,377**	**$ 29,269,277**	**$ (2,217,100)**
Total	**$ 51,362,815**	**$ 51,189,151**	**$ (173,664)**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Fines, Forfeitures, and Penalties	$ 20,000	**$ 20,000**	$ –
Charges for Current Services	48,003,809	**44,658,014**	(3,345,795)
Other Revenue	295,000	**295,000**	–
Other Financial Sources (Uses)	–	**892,951**	892,951
Total	**$ 48,318,809**	**$ 45,865,965**	**$ (2,452,844)**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
20000011	1104	Account Clerk	2.00	**2.00**	$31,491 -	$37,918	$ 72,802
20000024	1107	Administrative Aide 2	1.00	**1.00**	42,578 -	51,334	46,762
20000087	1167	Assistant Engineer-Mechanical	0.00	**1.00**	57,866 -	69,722	69,722
20000154	1225	Associate Engineer-Mechanical	1.00	**1.00**	66,622 -	80,454	78,443
20000193	1264	Body and Fender Mechanic	5.00	**5.00**	44,366 -	53,206	212,824
20001168	2214	Deputy Director	1.00	**1.00**	46,966 -	172,744	109,901
20000420	1437	Equipment Mechanic	112.00	**112.00**	44,366 -	53,206	5,712,392
20000438	1446	Equipment Painter	2.00	**2.00**	44,366 -	53,206	97,572
20000417	1435	Equipment Repair Supervisor	17.00	**17.00**	54,309 -	65,666	1,066,029
20000439	1447	Equipment Service Writer	6.00	**6.00**	47,715 -	57,158	285,790
20000433	1442	Equipment Trainer	1.00	**1.00**	47,570 -	57,533	55,923
20000774	1762	Fleet Manager	3.00	**3.00**	76,773 -	93,018	273,472

General Services

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000183	1250	Fleet Parts Buyer	5.00	**5.00**	44,637 - 54,059	200,173
20000182	1249	Fleet Parts Buyer Supervisor	1.00	**1.00**	51,355 - 62,442	59,008
20000290	1348	Information Systems Analyst 2	1.00	**1.00**	54,059 - 65,333	63,373
20000377	1401	Information Systems Technician	2.00	**2.00**	42,578 - 51,334	93,645
20000618	1602	Machinist	2.00	**2.00**	46,134 - 55,266	110,532
20000644	1616	Metal Fabrication Supervisor	2.00	**2.00**	54,309 - 65,666	126,078
20000445	1452	Motive Service Technician	22.00	**24.00**	34,195 - 40,976	854,844
20000680	1648	Payroll Specialist 2	1.00	**1.00**	34,611 - 41,787	40,742
20000847	1823	Safety Officer	1.00	**1.00**	57,907 - 69,930	66,084
20000015	1106	Senior Management Analyst	1.00	**1.00**	59,363 - 71,760	67,813
20000443	1450	Senior Motive Service Technician	26.00	**24.00**	36,587 - 43,618	1,003,214
20000950	1899	Stock Clerk	12.00	**2.00**	30,056 - 36,275	66,942
20000951	1899A	Stock Clerk	0.00	**10.00**	30,056 - 36,275	334,090
20000955	1902	Storekeeper 1	2.00	**2.00**	34,611 - 41,517	75,090
20001051	1978	Utility Worker 1	3.00	**3.00**	30,534 - 36,296	108,888
20001056	1982	Vehicle and Fuel Clerk	4.00	**3.00**	31,491 - 37,918	73,940
20001058	1985	Welder	12.00	**12.00**	44,366 - 53,206	625,368
20000756	1746	Word Processing Operator	1.00	**1.00**	31,491 - 37,918	36,970
		ASE Cert				49,816
		ASE Master Cert				170,366
		Class B				90,480
		Collison Repair Cert				3,640
		Exceptional Performance Pay-Classified				3,000
		Night Shift Pay				170,408
		Overtime Budgeted				645,527
		Plant/Tank Vol Cert Pay				9,849
		Right Of Way Cert				936
		Termination Pay Annual Leave				15,962
		Welding Certification				17,992
Salaries and Wages Subtotal			**249.00**	**249.00**		**$ 13,266,402**
		Employee Offset Savings				$ 40,384
		Flexible Benefits				1,326,187
		Long-Term Disability				109,226
		Medicare				155,043
		Other Post-Employment Benefits				1,500,210
		Retiree Medical Trust				1,127
		Retirement 401 Plan				4,501
		Retirement ARC				4,042,685
		Retirement DROP				33,640
		Retirement Offset Contribution				92,418
		Risk Management Administration				232,260
		Supplemental Pension Savings Plan				644,596
		Unemployment Insurance				25,518

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
		Unused Sick Leave				9,763
		Workers' Compensation				435,914
Fringe Benefits Subtotal						**$ 8,653,472**
Total Personnel Expenses						**$ 21,919,874**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Acquisition & Fitting	7.00	$ 458,257	$ 230,000
Annual Budget Monitoring	1.00	116,225	–
Disposal	1.00	112,228	–
Equipment Operator Training	1.00	95,267	–
Fuel	1.00	16,062,286	1,832,917
General Administration	8.00	641,387	–
General Administration/Management	6.00	3,185,309	20,000
IT Non-Discretionary	0.00	491,056	–
Repair & Maintenance	222.00	29,883,236	42,783,048
Vehicle Rentals	2.00	143,900	1,000,000
Total	**249.00**	**$ 51,189,151**	**$ 45,865,965**

Fleet Services Replacement Fund

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Fleet Services	$ 34,757,700	**$ 14,799,955**	$ (19,957,745)
Total	**$ 34,757,700**	**$ 14,799,955**	**$ (19,957,745)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Vehicle Replacement Reduction Expenditure reduction related to a reduction of assignment fees charged to client departments citywide.	0.00	$ (9,350,000)	$ –
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00	–	(10,240,310)
Total	**0.00**	**$ (9,350,000)**	**$ (10,240,310)**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
NON-PERSONNEL			
Capital Expenditures	$ 25,400,000	**$ 7,850,000**	$ (17,550,000)
Debt	9,357,700	**6,949,955**	(2,407,745)
NON-PERSONNEL SUBTOTAL	**$ 34,757,700**	**$ 14,799,955**	**$ (19,957,745)**
Total	**$ 34,757,700**	**$ 14,799,955**	**$ (19,957,745)**

General Services

Revenues by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Charges for Current Services	$	36,834,046	$	**18,393,736**	$	(18,440,310)
Other Revenue		2,000,000		**2,000,000**		–
Other Financial Sources (Uses)		3,119,490		**3,119,490**		–
Total	**$**	**41,953,536**	**$**	**23,513,226**	**$**	**(18,440,310)**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
Acquisition & Fitting	0.00	$	14,799,955	$	23,513,226
Total	**0.00**	**$**	**14,799,955**	**$**	**23,513,226**

Publishing Services Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Publishing Services	$	5,475,862	$	**5,843,953**	$	368,091
Total	**$**	**5,475,862**	**$**	**5,843,953**	**$**	**368,091**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Publishing Services	25.00	**25.00**	0.00
Total	**25.00**	**25.00**	**0.00**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Convenience Copier Program Addition Increase in expenditures for the Convenience Copier Program due to an increase in the use of copy machines citywide.	0.00	$	257,410	$	–
Maintenance and Repair Addition Increase to fund as needed maintenance and repair contracts for printing and bindery equipment.	0.00		70,000		–
Non-Personnel Expenditures Adjustment Adjustment reflects addition to non-personnel expenditures to balance revenue and expenditures.	0.00		672		–
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00		–		368,091
Total	**0.00**	**$**	**328,082**	**$**	**368,091**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
PERSONNEL						
Salaries and Wages	$	1,062,520	**$**	**870,283**	$	(192,237)

Expenditures by Category *(Cont'd)*

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Fringe Benefits		620,771		**621,172**		401
PERSONNEL SUBTOTAL	**$**	**1,683,291**	**$**	**1,491,455**	**$**	**(191,836)**
NON-PERSONNEL						
Supplies	$	368,370	**$**	**368,370**	$	–
Contracts		3,188,520		**3,525,325**		336,805
Information Technology		129,729		**346,368**		216,639
Energy and Utilities		94,265		**94,891**		626
Other		7,195		**13,052**		5,857
Debt		4,492		**4,492**		–
NON-PERSONNEL SUBTOTAL	**$**	**3,792,571**	**$**	**4,352,498**	**$**	**559,927**
Total	**$**	**5,475,862**	**$**	**5,843,953**	**$**	**368,091**

Revenues by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Charges for Current Services	$	5,475,862	**$**	**5,843,953**	$	368,091
Total	**$**	**5,475,862**	**$**	**5,843,953**	**$**	**368,091**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range			Total
20000011	1104	Account Clerk	1.00	**1.00**	$31,491 -	$37,918	$	36,970
20000024	1107	Administrative Aide 2	1.00	**1.00**	42,578 -	51,334		50,051
20000191	1261	Bindery Worker 2	6.00	**6.00**	28,870 -	34,133		134,452
20000192	1262	Bindery Worker 3	2.00	**2.00**	31,782 -	37,627		37,627
20000539	1535	Clerical Assistant 2	1.00	**1.00**	29,931 -	36,067		34,083
20000593	1583	Electronic Publishing Specialist	2.00	**2.00**	41,434 -	49,920		47,174
20000487	1490	Graphic Designer	4.00	**4.00**	43,264 -	51,979		202,720
20000290	1348	Information Systems Analyst 2	1.00	**1.00**	54,059 -	65,333		57,621
20000609	1595	Lithographic Technician	1.00	**1.00**	40,019 -	47,674		47,674
20000752	1736	Print Shop Supervisor	1.00	**1.00**	57,158 -	68,120		66,417
20000912	1868	Senior Offset Press Operator	5.00	**5.00**	38,106 -	45,344		136,032
		Overtime Budgeted						19,462
Salaries and Wages Subtotal			**25.00**	**25.00**			**$**	**870,283**
		Employee Offset Savings					$	6,295
		Flexible Benefits						108,350
		Long-Term Disability						7,798
		Medicare						10,919
		Other Post-Employment Benefits						120,270
		Retirement ARC						274,001
		Retirement DROP						2,564
		Retirement Offset Contribution						15,579
		Risk Management Administration						18,620
		Supplemental Pension Savings Plan						33,127
		Unemployment Insurance						1,820

General Services

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
		Unused Sick Leave					693
		Workers' Compensation					21,136
Fringe Benefits Subtotal						**$**	**621,172**
Total Personnel Expenses						**$**	**1,491,455**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
Convenience Copier Program	1.00	$	87,003	$	2,900,000
General Administration	4.00		3,064,570		–
General Administration/Management	0.00		37,086		–
Graphic Services	6.00		474,515		390,000
IT Non-Discretionary	0.00		346,368		–
Printing Services	14.00		1,834,411		2,553,953
Total	**25.00**	**$**	**5,843,953**	**$**	**5,843,953**

Revenue and Expense Statement (Non–General Fund)

Prop 42 Replacement - Transportation Relief Fund		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Prior Year Reserves	$	–	$	4,312,110
TOTAL BALANCE AND RESERVES	**$**	**–**	**$**	**4,312,110**
REVENUE				
Current Year Appropriation	$	12,645,157	$	13,312,980
Prior Year Deferred Payment		2,890,401		–
TOTAL REVENUE	**$**	**15,535,558**	**$**	**13,312,980**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**15,535,558**	**$**	**17,625,090**
OPERATING EXPENSE				
Transfer to General Services-Street Division	$	15,535,558	$	–
Street Resurfacing		–		13,312,980
TOTAL OPERATING EXPENSE	**$**	**15,535,558**	**$**	**13,312,980**
TOTAL EXPENSE	**$**	**15,535,558**	**$**	**13,312,980**
RESERVES				
Reserve for Resurfacing	$	–	$	4,312,110
TOTAL RESERVES	**$**	**–**	**$**	**4,312,110**
BALANCE				
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**15,535,558**	**$**	**17,625,090**

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General Services

Revenue and Expense Statement (Non–General Fund)

Wireless Communications Technology Fund		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	1,084,480	$	495,000
Prior Year Reserves		605,520		–
TOTAL BALANCE AND RESERVES	**$**	**1,690,000**	**$**	**495,000**
REVENUE				
General Fund Transfer	$	6,617,946	$	6,855,941
Non-General Fund Transfer		1,899,727		1,920,027
Other Revenue		450,000		450,000
TOTAL REVENUE	**$**	**8,967,673**	**$**	**9,225,968**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**10,657,673**	**$**	**9,720,968**
OPERATING EXPENSE				
Personnel Expense	$	4,862,696	$	4,951,930
Non-Personnel Expense		5,192,969		4,747,305
TOTAL OPERATING EXPENSE	**$**	**10,055,665**	**$**	**9,699,235**
TOTAL EXPENSE	**$**	**10,055,665**	**$**	**9,699,235**
BALANCE	**$**	**602,008**	**$**	**21,733**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**10,657,673**	**$**	**9,720,968**

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Revenue and Expense Statement (Non–General Fund)

Fleet Services Operating Fund		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	7,800,000	$	1,316,870
Reserve for Fuel		–		2,900,000
TOTAL BALANCE AND RESERVES	**$**	**7,800,000**	**$**	**4,216,870**
REVENUE				
Sale of Equipment/Material/Fuel	$	1,742,917	$	1,742,917
Equipment Usage Charge		44,235,892		40,890,097
Pool Revenue		–		1,000,000
Direct Charges for Services		2,095,000		1,075,000
Other		245,000		265,000
Transfer In		–		892,951
TOTAL REVENUE	**$**	**48,318,809**	**$**	**45,865,965**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**56,118,809**	**$**	**50,082,835**
CAPITAL IMPROVEMENT PROGRAM (CIP)				
CIP Expenditures	$	350,000	$	500,000
TOTAL CIP EXPENSE	**$**	**350,000**	**$**	**500,000**
OPERATING EXPENSE				
Administration	$	2,748,995	$	3,942,921
Acquisition/Fitting		790,713		570,485
Repair/Maintenance		28,439,793		29,883,236
Support Services		19,383,314		730,223
Fuel, Tanks, and Fuel Systems		–		16,062,286
TOTAL OPERATING EXPENSE	**$**	**51,362,815**	**$**	**51,189,151**
TOTAL EXPENSE	**$**	**51,712,815**	**$**	**51,689,151**
RESERVES				
Reserve for Fuel	$	2,900,000	$	–
TOTAL RESERVES	**$**	**2,900,000**	**$**	**–**
BALANCE	**$**	**1,505,994**	**$**	**(1,606,316)**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**56,118,809**	**$**	**50,082,835**

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General Services

Revenue and Expense Statement (Non–General Fund)

Fleet Services Replacement Fund		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	35,900,000	$	47,783,000
Prior Year Encumbrances		10,000,000		20,665,000
TOTAL BALANCE AND RESERVES	**$**	**45,900,000**	**$**	**68,448,000**
REVENUE				
Vehicle Assignment	$	36,834,046	$	18,393,736
Transfer for Fire Lease Payment		3,119,490		3,119,490
Sale of Equipment/Material/Fuel		2,000,000		2,000,000
TOTAL REVENUE	**$**	**41,953,536**	**$**	**23,513,226**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**87,853,536**	**$**	**91,961,226**
OPERATING EXPENSE				
Fitting/Acquisition (includes cash payments)	$	25,400,000	$	7,850,000
Equipment & Vehicles Lease Program (EVFP)		9,357,700		6,949,955
TOTAL OPERATING EXPENSE	**$**	**34,757,700**	**$**	**14,799,955**
EXPENDITURE OF PRIOR YEAR FUNDS				
Expenditure of Prior Year Funds	$	10,000,000	$	20,665,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	**$**	**10,000,000**	**$**	**20,665,000**
TOTAL EXPENSE	**$**	**44,757,700**	**$**	**35,464,955**
RESERVES				
Reserve for Encumbrances	$	–	$	12,150,000
TOTAL RESERVES	**$**	**–**	**$**	**12,150,000**
BALANCE	**$**	**43,095,836**	**$**	**44,346,271**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**87,853,536**	**$**	**91,961,226**

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Revenue and Expense Statement (Non–General Fund)

Publishing Services Fund		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	(1,000,000)	$	(818,000)
TOTAL BALANCE AND RESERVES	**$**	**(1,000,000)**	**$**	**(818,000)**
REVENUE				
Bindery Operations	$	450,000	$	450,000
Citywide Photocopy Program		2,900,000		2,900,000
Graphics and Photography		390,000		390,000
Lithography Operations		70,000		70,000
Printing Operations		1,000,000		1,368,091
Quick Copy		665,862		665,862
TOTAL REVENUE	**$**	**5,475,862**	**$**	**5,843,953**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**4,475,862**	**$**	**5,025,953**
Personnel Expense		1,683,291		1,491,455
Non-Personnel Expense		3,792,571		4,352,498
TOTAL OPERATING EXPENSE	**$**	**5,475,862**	**$**	**5,843,953**
TOTAL EXPENSE	**$**	**5,475,862**	**$**	**5,843,953**
BALANCE	**$**	**(1,000,000)**	**$**	**(818,000)**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**4,475,862**	**$**	**5,025,953**

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Department Description

The PETCO Park management has the role of monitoring and maintaining the relationship between the City and the parties that use PETCO Park facilities specifically the San Diego Padres Major League Baseball team. Management is also responsible for ensuring that both the City and the San Diego Padres comply with the contractual agreements set forth in the Joint Use and Management Agreement (JUMA).

Special event revenue, particularly during the City's 70/30 portion of Fiscal Year 2010, was lower than expected primarily due to the economy and the loss of the International Rugby Sevens tournament. The rugby tournament did not renew its contract as was expected at the time the budget was prepared for Fiscal Year 2010. It is anticipated that Fiscal Year 2011 will remain at lower than historical levels with special event revenue budgeted at $250,000. Continued efforts by the sales and marketing department at PETCO to restore the special event revenue are underway despite the downturn in the economy. The Padres' annual rent will see its first full year of increase during Fiscal Year 2011 when the rent will go from $500,000 to $570,850 annually.

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Department Summary

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Positions	1.00	**1.00**	0.00
Personnel Expenses	$ 149,908	**$ 170,138**	$ 20,230
Non-Personnel Expenses	23,273,326	**16,976,387**	(6,296,939)
Total Department Expenses	**$ 23,423,234**	**$ 17,146,525**	**$ (6,276,709)**
Total Department Revenue	**$ 17,701,165**	**$ 15,895,158**	**$ (1,806,007)**

PETCO Park Fund

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
PETCO Park	$ 23,423,234	**$ 17,146,525**	$ (6,276,709)
Total	**$ 23,423,234**	**$ 17,146,525**	**$ (6,276,709)**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
PETCO Park	1.00	**1.00**	0.00
Total	**1.00**	**1.00**	**0.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$ 5,636,473	$ –
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00	–	(13,126,757)
Total	**0.00**	**$ 5,636,473**	**$ (13,126,757)**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
PERSONNEL			
Salaries and Wages	$ 106,700	**$ 106,559**	$ (141)
Fringe Benefits	43,208	**63,579**	20,371
PERSONNEL SUBTOTAL	**$ 149,908**	**$ 170,138**	**$ 20,230**
NON-PERSONNEL			
Supplies	$ 5,890	**$ 5,890**	$ –
Contracts	6,276,113	**5,636,473**	(639,640)
Information Technology	1,858	**1,998**	140
Energy and Utilities	11,325	**13,631**	2,306
Other	16,978,140	**11,318,395**	(5,659,745)
NON-PERSONNEL SUBTOTAL	**$ 23,273,326**	**$ 16,976,387**	**$ (6,296,939)**
Total	**$ 23,423,234**	**$ 17,146,525**	**$ (6,276,709)**

PETCO Park

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Revenue from Money and Property	$ 1,915,000	$ **1,220,850**	$ (694,150)
Revenue from Federal Agencies	–	**11,318,250**	11,318,250
Other Revenue	1,043,000	**856,058**	(186,942)
Other Financial Sources (Uses)	14,743,165	**2,500,000**	(12,243,165)
Total	**$ 17,701,165**	**$ 15,895,158**	**$ (1,806,007)**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20001197	2245	Assistant Stadium Manager	1.00	**1.00**	$46,966 - $172,744	$ 106,559
Salaries and Wages Subtotal			**1.00**	**1.00**		**$ 106,559**

Employee Offset Savings	$ 3,296
Flexible Benefits	7,701
Long-Term Disability	989
Medicare	1,593
Other Post-Employment Benefits	6,330
Retirement ARC	38,471
Retirement Offset Contribution	439
Risk Management Administration	980
Supplemental Pension Savings Plan	3,296
Unemployment Insurance	231
Unused Sick Leave	88
Workers' Compensation	165
Fringe Benefits Subtotal	**$ 63,579**
Total Personnel Expenses	**$ 170,138**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
General Administration/Management	0.00	$ 16,974,389	$ 15,895,158
IT Non-Discretionary	0.00	1,998	–
Special Operations	1.00	170,138	–
Total	**1.00**	**$ 17,146,525**	**$ 15,895,158**

Revenue and Expense Statement (Non–General Fund)

PETCO Park Fund		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	1,561,094	$	1,351,367
Reserve for Rate Stabilization		5,657,279		–
TOTAL BALANCE AND RESERVES	**$**	**7,218,373**	**$**	**1,351,367**
REVENUE				
Interest Earnings	$	400,000	$	400,000
Padres Rental Payment		515,000		570,850
Reimbursement from Padres for Police Costs		1,043,000		856,058
Special Event Revenues		1,000,000		250,000
Transfer from Transient Occupancy Tax Fund		14,743,165		2,500,000
Redevelopment Agency Loan Repayment		–		11,318,250
TOTAL REVENUE	**$**	**17,701,165**	**$**	**15,895,158**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**24,919,538**	**$**	**17,246,525**
OPERATING EXPENSE				
Administrative (PE) and Project Costs	$	268,053	$	245,247
Debt Service Payment		11,320,750		11,318,250
Landscaping Contract		100,000		75,710
Misc Contract Services		44,500		13,500
Operations and Maintenance (JBOE)		4,144,652		4,268,992
Police Services		1,888,000		1,224,826
Transfer to the General Fund		5,657,279		–
TOTAL OPERATING EXPENSE	**$**	**23,423,234**	**$**	**17,146,525**
TOTAL EXPENSE	**$**	**23,423,234**	**$**	**17,146,525**
BALANCE	**$**	**1,496,304**	**$**	**100,000**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**24,919,538**	**$**	**17,246,525**

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Department Description

The Public Works Department is comprised of a Deputy Chief Operating Officer (DCCO) and an Executive Assistant.

The DCOO provides executive oversight, strategic planning, and direction for the City's Public Work's departments which include Public Works, Engineering and Capital Projects, Environmental Services, General Services, and Storm Water. The DCOO also oversees the Real Estate Asset Department which manages the Airports Division, PETCO Park, QUALCOMM Stadium, as well as the Concourse and Municipal Parking Garages. In addition, the DCOO also oversees the Storm Drain Fund.

The Department's mission is:

> ***To provide the City of San Diego with oversight over the City's public works services which protect public safety and enhance the quality of for all City residents***

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Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		1.50		**4.50**		3.00
Personnel Expenses	$	262,257	$	**710,064**	$	447,807
Non-Personnel Expenses		52,150		**289,948**		237,798
Total Department Expenses	**$**	**314,407**	**$**	**1,000,012**	**$**	**685,605**
Total Department Revenue	**$**	**–**	**$**	**–**	**$**	**–**

General Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Public Works	$	314,407	$	**1,000,012**	$	685,605
Total	**$**	**314,407**	**$**	**1,000,012**	**$**	**685,605**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Public Works	1.50	**4.50**	3.00
Total	**1.50**	**4.50**	**3.00**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Transfer of the Disability Services Program Transfer of the Disability Services Program from the Human Resources Department to the Public Works Department.	3.00	$	665,794	$	–
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00		2,695		–
Total	**3.00**	**$**	**668,489**	**$**	**–**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
PERSONNEL						
Salaries and Wages	$	187,333	$	**438,978**	$	251,645
Fringe Benefits		74,924		**271,086**		196,162
PERSONNEL SUBTOTAL	**$**	**262,257**	**$**	**710,064**	**$**	**447,807**
NON-PERSONNEL						
Supplies	$	5,630	$	**3,380**	$	(2,250)
Contracts		20,456		**243,324**		222,868
Information Technology		3,889		**22,920**		19,031
Energy and Utilities		7,775		**6,424**		(1,351)
Other		12,900		**12,900**		–
Capital Expenditures		1,500		**1,000**		(500)
NON-PERSONNEL SUBTOTAL	**$**	**52,150**	**$**	**289,948**	**$**	**237,798**
Total	**$**	**314,407**	**$**	**1,000,012**	**$**	**685,605**

Public Works

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
20001118	2153	Deputy Chief Operating Officer	1.00	**1.00**	$59,155 - $224,099	$	162,962
20001214	2262	Disability Services Coordinator	0.00	**1.00**	23,005 - 137,904		82,449
20000924	1876	Executive Secretary	0.50	**0.50**	43,555 - 52,666		25,669
20000760	1750	Project Assistant	0.00	**1.00**	57,866 - 69,722		63,440
20000763	1752	Project Officer 2	0.00	**1.00**	76,794 - 92,851		90,530
		Reg Pay For Engineers					13,928
Salaries and Wages Subtotal			**1.50**	**4.50**		**$**	**438,978**
		Employee Offset Savings				$	9,416
		Flexible Benefits					24,187
		Long-Term Disability					3,915
		Medicare					5,934
		Other Post-Employment Benefits					28,479
		Retirement ARC					157,426
		Retirement Offset Contribution					7,215
		Risk Management Administration					4,410
		Supplemental Pension Savings Plan					21,252
		Unemployment Insurance					909
		Unused Sick Leave					348
		Workers' Compensation					7,595
Fringe Benefits Subtotal						**$**	**271,086**
Total Personnel Expenses						**$**	**710,064**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
ADA Policy & Disability Services	3.00	$ 640,983	$ –
General Administration/Management	1.50	336,109	–
IT Non-Discretionary	0.00	22,920	–
Total	**4.50**	**$ 1,000,012**	**$ –**

QUALCOMM Stadium



Department Description

The Qualcomm Stadium special revenue fund supports daily operations at the Stadium. Qualcomm Stadium has become an icon on the American sports scene. Opened in 1967 and expanded in 1984 and 1997, the Stadium has served as an important showplace to many of the most highly visible events in the world. In 1980, the Stadium was named in honor of San Diego Union Sports Editor Jack Murphy, a tireless promoter of the stadium's necessity within the community. In 1997, wireless technology giant Qualcomm contributed $18.0 million for the naming rights to the stadium and greatly assisted in the financing of the 1997 expansion.

Service Efforts and Accomplishments

Qualcomm Stadium has hosted three Super Bowls, two Major League Baseball All-Star Games, two World Series and is the home of the National Football League's San Diego Chargers, and the Division I/NCAA San Diego State Aztec Football program. The Stadium remains visible to the nation’s eyes through the annual Holiday Bowl and the Poinsettia Bowl attracting hundreds of thousands of out-of-state visitors to San Diego each year.

The Stadium's parking lot also remains very active in providing the public with access to Stadium property. The parking lot and the practice field, a 176,000 squarefeet turf field area, host nearly 200 days of events annually.

Stadium staff collaborates with a variety of partners to generate events from the Rolling Stones to Promise Keepers. The San Diego Convention and Visitors bureau, Sports Hall of Fame, Major League Soccer, and others work closely with Qualcomm Stadium to develop and host events of every type.

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QUALCOMM Stadium

Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		36.75		**36.75**		0.00
Personnel Expenses	$	2,938,353	$	**3,141,721**	$	203,368
Non-Personnel Expenses		15,141,772		**11,392,447**		(3,749,325)
Total Department Expenses	**$**	**18,080,125**	**$**	**14,534,168**	**$**	**(3,545,957)**
Total Department Revenue	**$**	**18,672,629**	**$**	**14,568,123**	**$**	**(4,104,506)**

QUALCOMM Stadium Operations

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
QUALCOMM Stadium	$	18,080,125	$	**14,534,168**	$	(3,545,957)
Total	**$**	**18,080,125**	**$**	**14,534,168**	**$**	**(3,545,957)**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
QUALCOMM Stadium	36.75	**36.75**	0.00
Total	**36.75**	**36.75**	**0.00**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$	2,485,774	$	–
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00		–		(652,650)
Support for Safety and Maintenance of Visitor-Related Facilities Support to reimburse the General Fund for expenditures associated with the safety and maintenance of visitor-related facilities.	0.00		–		(2,800,856)
Total	**0.00**	**$**	**2,485,774**	**$**	**(3,453,506)**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
PERSONNEL						
Salaries and Wages	$	1,998,526	**$**	**1,987,139**	$	(11,387)
Fringe Benefits		939,827		**1,154,582**		214,755
PERSONNEL SUBTOTAL	**$**	**2,938,353**	**$**	**3,141,721**	**$**	**203,368**
NON-PERSONNEL						
Supplies	$	599,799	**$**	**529,799**	$	(70,000)
Contracts		6,918,272		**6,065,113**		(853,159)
Information Technology		20,845		**34,720**		13,875
Energy and Utilities		1,662,853		**1,671,632**		8,779
Other		103,450		**2,321**		(101,129)

QUALCOMM Stadium

Expenditures by Category *(Cont'd)*

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Capital Expenditures	66,700	**48,000**	(18,700)
Debt	5,769,853	**3,040,862**	(2,728,991)
NON-PERSONNEL SUBTOTAL	**$ 15,141,772**	**$ 11,392,447**	**$ (3,749,325)**
Total	**$ 18,080,125**	**$ 14,534,168**	**$ (3,545,957)**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Licenses and Permits	$ 4,000	**$ 4,000**	$ –
Revenue from Money and Property	6,620,359	**6,042,709**	(577,650)
Charges for Current Services	180,000	**243,000**	63,000
Other Revenue	46,600	**46,600**	–
Other Financial Sources (Uses)	11,821,670	**8,231,814**	(3,589,856)
Total	**$ 18,672,629**	**$ 14,568,123**	**$ (4,104,506)**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000024	1107	Administrative Aide 2	1.00	**1.00**	$42,578 - $51,334	$ 50,051
20000224	1280	Building Service Technician	7.00	**7.00**	33,322 - 39,666	227,010
20000202	1274	Building Supervisor	2.00	**2.00**	39,770 - 47,736	88,182
20000234	1288	Carpenter	1.00	**1.00**	43,451 - 52,000	52,000
20000539	1535	Clerical Assistant 2	0.75	**0.75**	29,931 - 36,067	26,374
20000354	1389	Custodian 2	1.00	**1.00**	26,250 - 31,242	31,242
20000408	1428	Electrician	1.00	**1.00**	47,091 - 56,534	56,534
20000420	1437	Equipment Mechanic	1.00	**1.00**	44,366 - 53,206	53,206
20001171	2216	Facility Manager	1.00	**1.00**	46,966 - 172,744	125,000
20000467	1467	Grounds Maintenance Worker 1	4.00	**4.00**	28,683 - 33,987	135,070
20000468	1468	Grounds Maintenance Worker 2	1.00	**1.00**	31,762 - 37,773	–
20000172	1237	Payroll Specialist 1	1.00	**1.00**	33,093 - 39,832	38,836
20000701	1666	Plant Process Control Electrician	1.00	**1.00**	51,896 - 62,296	62,296
20000711	1675	Plumber	2.00	**2.00**	47,091 - 56,534	113,068
20001222	2270	Program Manager	1.00	**1.00**	46,966 - 172,744	99,412
20000833	1810	Refrigeration Mechanic	2.00	**2.00**	47,091 - 56,534	113,068
20000015	1106	Senior Management Analyst	1.00	**1.00**	59,363 - 71,760	69,966
20000944	1893	Senior Stadium Groundskeeper	1.00	**1.00**	41,454 - 49,629	49,629
20000945	1894	Stadium Groundskeeper	2.00	**2.00**	37,690 - 45,115	45,115
20000949	1898	Stadium Maintenance Technician	4.00	**4.00**	37,690 - 45,115	178,757
20000922	1874	Stadium/Field Manager	1.00	**1.00**	70,491 - 85,072	79,968
		Bilingual - Regular				4,368
		Exceptional Performance Pay-Classified				3,432
		Night Shift Pay				1,562
		Overtime Budgeted				235,226
		Split Shift Pay				42,446
		Termination Pay Annual Leave				5,321
Salaries and Wages Subtotal			**36.75**	**36.75**		**$ 1,987,139**

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range		Total
		Employee Offset Savings				$	12,116
		Flexible Benefits					199,521
		Long-Term Disability					15,390
		Medicare					22,378
		Other Post-Employment Benefits					215,220
		Retiree Medical Trust					584
		Retirement 401 Plan					2,331
		Retirement ARC					523,245
		Retirement DROP					8,051
		Retirement Offset Contribution					10,870
		Risk Management Administration					33,320
		Supplemental Pension Savings Plan					73,481
		Unemployment Insurance					3,596
		Unused Sick Leave					1,367
		Workers' Compensation					33,112
Fringe Benefits Subtotal						**$**	**1,154,582**
Total Personnel Expenses						**$**	**3,141,721**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
General Administration	4.75	$	488,434	$	–
General Administration/Management	1.00		5,270,879		8,348,414
IT Non-Discretionary	0.00		32,220		–
Operations and Maintenance	31.00		8,742,635		2,000
Special Events	0.00		–		6,217,709
Total	**36.75**	**$**	**14,534,168**	**$**	**14,568,123**

QUALCOMM Stadium

Revenue and Expense Statement (Non–General Fund)

QUALCOMM Stadium Operations		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	449,113	$	1,329,996
TOTAL BALANCE AND RESERVES	**$**	**449,113**	**$**	**1,329,996**
REVENUE				
Aztec	$	528,900	$	385,000
Chargers		2,502,000		2,502,000
Interest Earnings		35,000		35,000
Other Operating Revenues		497,800		606,050
Special Events		3,287,259		2,808,259
Transfer from Other Funds		11,821,670		8,231,814
TOTAL REVENUE	**$**	**18,672,629**	**$**	**14,568,123**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**19,121,742**	**$**	**15,898,119**
CAPITAL IMPROVEMENT PROGRAM (CIP)				
CIP Expenditures	$	750,000	$	750,000
TOTAL CIP EXPENSE	**$**	**750,000**	**$**	**750,000**
OPERATING EXPENSE				
Debt Service Expense	$	5,769,853	$	3,040,852
General Government Service Expense		384,370		334,184
Operating Expense		11,925,902		11,159,132
TOTAL OPERATING EXPENSE	**$**	**18,080,125**	**$**	**14,534,168**
TOTAL EXPENSE	**$**	**18,830,125**	**$**	**15,284,168**
BALANCE	**$**	**291,617**	**$**	**613,951**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**19,121,742**	**$**	**15,898,119**

* At the time of publication, audited financial statements for Fiscal Year 2010 were not available. Therefore, the Fiscal Year 2010 column reflects final budget amounts from the Fiscal Year 2010 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



Department Description

The Real Estate Assets Department manages the City's real estate portfolio and provides direction in the operations of Concourse and Parking Garages, QUALCOMM Stadium, and PETCO Park. The Real Estate Assets Department has been reorganized to reflect its four main divisions: Acquisition/Disposition, Asset Management, Valuation, and Corporate Services.

The Acquisition/Disposition Division provides acquisition and relocation services for the City of San Diego including appraisal and acquisition of sites for public facilities, parks, open space, and right-of-way for the Streets Division within General Services. The Division is also charged with cataloging and evaluating City assets to determine which properties are essential for the City's core mission and which can be deemed surplus and made available for disposition. The Division handles the disposition of properties that are determined to be surplus.

The Asset Management Division is responsible for managing the City's diverse real estate portfolio. The Asset Management Division's responsibilities include the administration of over 620 of the City's existing leases, permits, operating agreements, use and occupancy agreements, and sub-leases. Another primary function is the management and administration of redevelopment of existing leaseholds. The Division handles the negotiation of new leases and permits, renewing expired leases and permits, calculates and implements rental adjustments, and ensures lease compliance.

The Valuation Division is responsible for planning and directing all the valuation on appraisal projects for the City of San Diego. The Division also conducts special real estate analyses, studies and projects; interacts with City management, City departments, tenants, and the public on real estate valuation, litigation, and arbitration issues.

The Corporate Services Division is tasked with planning, organizing, and executing transactions that support all of the City's facility needs. The Division works with individual City departments to determine how much space is needed and whether the requirement can be best accommodated through occupancy of City-owned properties, a lease from an outside entity, or the acquisition of a new facility.

The Concourse and Parking Garage special revenue fund provides management for the rental and use of the Community Concourse facilities. In addition, the Department manages the Evan V. Jones Parkade and World Trade Center (WTC) garages in order to provide parking spaces for employees, WTC lessees, and the general public. The

Real Estate Assets

Community Concourse is comprised of Golden Hall, Plaza Hall, various conference rooms, box offices, administration offices, and support facilities.

The Department's mission is:

> ***To acquire and manage real estate for the highest public use and benefit, generate maximum revenue through leasing and sales of surplus assets, and maximize the overall financial return of the City's real estate portfolio***

Goals and Objectives

Goals and objectives have been reprinted here as they were adopted in the Fiscal Year 2010 budget. They will be revisited during Fiscal Year 2012.

Goal 1: Professionally manage real estate assets

The City has over 600 leases that generate over $73.0 million in annual revenue. To maximize this income stream, the City's lease portfolio requires expert management to ensure that the leaseholds continue to perform at their highest possible level. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Exercise effective lease administration
- Improve value of assets

Goal 2: Optimize the City's assets

The City owns over 3,800 properties with a total size of approximately 120,000 acres. Among these properties are some surplus properties that do not directly provide value to the City. The surplus properties are put to use either by leasing them to create revenue for the City or by selling them to generate revenue for the Capital Improvement Fund. The money generated by the leasing and sale of the City's real estate is a vital component of the City's budget. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Develop new revenue sources
- Divest of surplus property
- Maximize lease revenue
- Create redevelopment opportunities

Goal 3: Optimize human resources

Management of the City's real estate portfolio requires a staff with high levels of technical competency and professionalism. These skills must be developed and nurtured for the City's real estate portfolio to achieve optimum performance. The Department will move toward accomplishing this goal by focusing on the following objective.

- Create a culture of success

Goal 4: Centralize management of the City's workspace resources

The City has over 10,000 employees. The implementation of an effective facility plan can reduce costs and improve efficiency citywide. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Enhance operational efficiency
- Provide a quality work environment at the best price

Service Efforts and Accomplishments

The Real Estate Assets Department has made many changes in the way it conducts its core functions to ensure that the City's real estate assets are maintained and managed to the highest standards. The Department's changes resulted in the following improvements:

- Compled a comprehensive Portfolio Management Plan of all the City's properties and leases
- Increased to a total of $73.0 million
- Started implementation of its state-of-the-art software system (REPortfolio) that replaces the Department's antiquated and outdated mainframe-based system
- Completed scanning paper files to an electronic format for easier access and improved security
- Sold 25 excess properties with a total value of approximately $37.0 million
- Currently has 10 City-owned, excess properties for sale with an estimated total market value of $28.0 million
- Established a new 25-year lease with the Associated Students of SDSU and the Regents of UCSD for the operation of the Mission Bay Aquatic Center
- Made a new 15-year lease agreement with Rancho De la Lorra LLC for an avocado grove in San Pasqual Valley
- Re-wrote Council Policy 700-10 (leasing and sale of City real estate) which was approved by Council
- Currently has over 77 telecommunication sites for over $2.8 million in annual rent
- Entered into agreements for 11 new telecommunication sites that will generate an additional $3.3 million over the next 10 years
- Initiated a new streamlined lease approval process for telecommunication tenants that will result in improved service and efficiency
- Completed an RFP for parking operations at the Parkade and World Trade Center parking garages. The new agreement will save the City over $100,000 per year
- Entered into a new agreement with the San Dieguito Joint Powers Authority for mitigation at Cloverdale Creek
- Completed an RFP for the Mission Bay Sportscenter site which was ultimately awarded. A new lease agreement is being negotiated which should generate a significant increase in revenue from the location.
- Entered into a new agreement with the San Diego River Conservancy for restoration of the San Diego River near the Carlton Oaks Golf Course
- Exercised a space contraction option at 600 B Street saving the City $387,000 yearly ($1.2 million aggregate)
- Executed favorable short-term lease for Family Justice Center to holdover in half of current space at a reduced rate while negotiating a new lease which will save the City approximately $690,000 per year
- Implemented first full season of revised billing for Police Department and Traffic Control per the Fiscal Year 2008 Council approved agreement resulting in additional reimbursement of approximately $700,000
- Increased Special Event revenue at PETCO Park from $643,855 in Fiscal Year 2008 to $1.4 million in Fiscal Year 2009 (118 percent)
- Converted $775,000 of refurbishment allowance to cash for General Fund
- Acquired eight properties for various City uses
- Amended Old Globe Theatre lease to allow for redevelopment
- Executed RFP and selection process for kayak operators at La Jolla Shores

The parking garages provide parking for more than 1,100 City employees annually. During the past year, the Concourse has been the site for more than 120 which include the following:

- Naturalization ceremonies for immigrants becoming United States citizens
- Salvation Army holiday dinners
- Homeless Children's Christmas parties
- California State Bar exams
- Various employment job fairs
- Election Central

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Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		34.00		**30.00**		(4.00)
Personnel Expenses	$	3,365,421	$	**3,352,518**	$	(12,903)
Non-Personnel Expenses		4,416,915		**4,691,959**		275,044
Total Department Expenses	**$**	**7,782,336**	**$**	**8,044,477**	**$**	**262,141**
Total Department Revenue	**$**	**45,117,914**	**$**	**47,359,470**	**$**	**2,241,556**

General Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Real Estate Assets	$	3,798,100	$	**4,511,955**	$	713,855
Total	**$**	**3,798,100**	**$**	**4,511,955**	**$**	**713,855**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Real Estate Assets	32.00	**28.00**	(4.00)
Total	**32.00**	**28.00**	**(4.00)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$	952,349	$	–
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00		–		(2,265,031)
Total	**0.00**	**$**	**952,349**	**$**	**(2,265,031)**

Expenditures by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
PERSONNEL						
Salaries and Wages	$	2,128,316	$	**1,986,558**	$	(141,758)
Fringe Benefits		1,066,796		**1,165,038**		98,242
PERSONNEL SUBTOTAL	**$**	**3,195,112**	**$**	**3,151,596**	**$**	**(43,516)**
NON-PERSONNEL						
Supplies	$	40,912	$	**47,117**	$	6,205
Contracts		349,982		**1,089,409**		739,427
Information Technology		164,616		**177,333**		12,717
Energy and Utilities		3,600		**4,122**		522
Other		42,378		**42,378**		–
Capital Expenditures		1,500		**–**		(1,500)
NON-PERSONNEL SUBTOTAL	**$**	**602,988**	**$**	**1,360,359**	**$**	**757,371**
Total	**$**	**3,798,100**	**$**	**4,511,955**	**$**	**713,855**

Real Estate Assets

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Licenses and Permits	$ 152,219	$ **152,200**	$ (19)
Revenue from Money and Property	40,435,328	**42,357,466**	1,922,138
Charges for Current Services	1,207,362	**1,299,000**	91,638
Total	**$ 41,794,909**	**$ 43,808,666**	**$ 2,013,757**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000011	1104	Account Clerk	1.00	**1.00**	$31,491 - $37,918	$ 36,393
20000134	1218O	Associate Management Analyst	0.00	**1.00**	54,059 - 65,333	59,213
20000119	1218	Associate Management Analyst	1.00	**0.00**	54,059 - 65,333	–
20000163	1228	Associate Property Agent	2.00	**2.00**	54,059 - 65,333	127,400
20001168	2214	Deputy Director	1.00	**1.00**	46,966 - 172,744	116,399
20000924	1876	Executive Secretary	1.00	**1.00**	43,555 - 52,666	51,349
20000290	1348	Information Systems Analyst 2	1.00	**0.00**	54,059 - 65,333	–
20000172	1237	Payroll Specialist 1	1.00	**1.00**	33,093 - 39,832	38,836
20001222	2270	Program Manager	4.00	**4.00**	46,966 - 172,744	359,716
20000768	1756	Property Agent	10.00	**8.00**	59,363 - 71,760	547,084
20000783	1776	Public Information Clerk	2.00	**1.00**	31,491 - 37,918	36,970
20001137	2177	Real Estate Assets Director	1.00	**1.00**	31,741 - 173,971	139,194
20000869	1844	Senior Account Clerk	1.00	**1.00**	36,067 - 43,514	40,222
20000970	1917	Supervising Management Analyst	1.00	**1.00**	66,768 - 80,891	78,464
20001005	1929B	Supervising Property Agent	0.00	**1.00**	66,768 - 80,891	78,869
20001003	1929	Supervising Property Agent	4.00	**3.00**	66,768 - 80,891	233,660
20000756	1746	Word Processing Operator	1.00	**1.00**	31,491 - 37,918	35,832
		Bilingual - Regular				2,912
		Right Of Way Cert				4,045
Salaries and Wages Subtotal			**32.00**	**28.00**		**$ 1,986,558**
		Employee Offset Savings				$ 34,888
		Flexible Benefits				179,470
		Long-Term Disability				18,466
		Medicare				28,875
		Other Post-Employment Benefits				177,240
		Retiree Medical Trust				354
		Retirement 401 Plan				1,415
		Retirement ARC				546,818
		Retirement DROP				15,169
		Retirement Offset Contribution				48,210
		Risk Management Administration				27,440
		Supplemental Pension Savings Plan				71,085
		Unemployment Insurance				4,313
		Unused Sick Leave				1,640

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
		Workers' Compensation				9,655
Fringe Benefits Subtotal						**$ 1,165,038**
Total Personnel Expenses						**$ 3,151,596**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Asset Management and Lease Administration	7.00	$ 940,091	$ 43,658,666
Corporate Service Administration	3.00	1,113,338	150,000
General Administration	8.00	869,424	–
General Administration/Management	2.00	353,561	–
IT Non-Discretionary	0.00	177,333	–
Property Acquisition/Disposition	8.00	1,058,208	–
Total	**28.00**	**$ 4,511,955**	**$ 43,808,666**

Concourse and Parking Garages Operating Fund

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Concourse & Parking Garages	$ 3,984,236	**$ 3,532,522**	$ (451,714)
Total	**$ 3,984,236**	**$ 3,532,522**	**$ (451,714)**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Concourse & Parking Garages	2.00	**2.00**	0.00
Total	**2.00**	**2.00**	**0.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$ 1,613,700	$ –
Transfer of Fund Balance Expenditure adjustment to reflect a transfer to the General Fund as mandated by the City Council.	0.00	1,200,000	–
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00	–	127,799
Total	**0.00**	**$ 2,813,700**	**$ 127,799**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
PERSONNEL			
Salaries and Wages	$ 112,265	**$ 118,624**	$ 6,359

Real Estate Assets

Expenditures by Category *(Cont'd)*

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Fringe Benefits		58,044		**82,298**		24,254
PERSONNEL SUBTOTAL	**$**	**170,309**	**$**	**200,922**	**$**	**30,613**
NON-PERSONNEL						
Supplies	$	99,500	**$**	**134,500**	$	35,000
Contracts		1,914,725		**1,601,367**		(313,358)
Information Technology		14,686		**11,670**		(3,016)
Energy and Utilities		88,303		**95,648**		7,345
Other		1,696,713		**1,488,415**		(208,298)
NON-PERSONNEL SUBTOTAL	**$**	**3,813,927**	**$**	**3,331,600**	**$**	**(482,327)**
Total	**$**	**3,984,236**	**$**	**3,532,522**	**$**	**(451,714)**

Revenues by Category

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Revenue from Money and Property	$	3,323,005	**$**	**3,550,804**	$	227,799
Total	**$**	**3,323,005**	**$**	**3,550,804**	**$**	**227,799**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range			Total
20000011	1104	Account Clerk	1.00	**1.00**	$31,491 -	$37,918	$	36,970
20001003	1929	Supervising Property Agent	1.00	**1.00**	66,768 -	80,891		77,671
		Right Of Way Cert						3,983
Salaries and Wages Subtotal			**2.00**	**2.00**			**$**	**118,624**
		Employee Offset Savings					$	1,176
		Flexible Benefits						12,150
		Long-Term Disability						1,058
		Medicare						1,705
		Other Post-Employment Benefits						12,660
		Retirement ARC						42,572
		Retirement Offset Contribution						3,998
		Risk Management Administration						1,960
		Supplemental Pension Savings Plan						3,586
		Unemployment Insurance						247
		Unused Sick Leave						94
		Workers' Compensation						1,092
Fringe Benefits Subtotal							**$**	**82,298**
Total Personnel Expenses							**$**	**200,922**

Budget by Program

	FY2011 Positions		FY2011 Expenditures		FY2011 Revenue
Facilities Operations	2.00	$	3,503,547	$	3,550,804
General Administration/Management	0.00		17,305		–
IT Non-Discretionary	0.00		11,670		–
Total	**2.00**	**$**	**3,532,522**	**$**	**3,550,804**

Revenue and Expense Statement (Non–General Fund)

Concourse and Parking Garages Operating Fund		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	880,409	$	539,663
Fund Balance Reserve		668,663		–
TOTAL BALANCE AND RESERVES	**$**	**1,549,072**	**$**	**539,663**
REVENUE				
Concourse Event Revenue	$	600,000	$	450,000
HBJ Parking Garage		360,110		130,000
Municipal Parking Garage		2,005,100		2,650,000
Other Centre City Rental		357,795		320,804
TOTAL REVENUE	**$**	**3,323,005**	**$**	**3,550,804**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**4,872,077**	**$**	**4,090,467**
CAPITAL IMPROVEMENT PROGRAM (CIP)				
Parkade Equipment	$	–	$	450,000
TOTAL CIP EXPENSE	**$**	**–**	**$**	**450,000**
OPERATING EXPENSE				
Administration - Concourse	$	182,893	$	221,507
Operations - Concourse		1,855,110		1,462,015
Operations - Parking Garages		251,093		362,000
Transfer to the General Fund		1,695,140		1,487,000
TOTAL OPERATING EXPENSE	**$**	**3,984,236**	**$**	**3,532,522**
TOTAL EXPENSE	**$**	**3,984,236**	**$**	**3,982,522**
RESERVES				
Fund Balance Reserve	$	668,663	$	–
TOTAL RESERVES	**$**	**668,663**	**$**	**–**
BALANCE	**$**	**219,178**	**$**	**107,945**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**4,872,077**	**$**	**4,090,467**

* At the time of publication, audited financial statements for Fiscal Year 2010 were not available. Therefore, the Fiscal Year 2010 column reflects final budget amounts from the Fiscal Year 2010 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



Fund Description

The Storm Water Department designs, operates, and maintains the City's storm drain system. The City collects a small fee via the water service billing process to fund a portion of the design, operation, and maintenance of the system. Storm drain funding is also used to help the City remain in compliance with the Municipal Storm Water Permit administered by the Regional Water Quality Control Board and to support activities under the National Pollution and Discharge System (NPDES) Cooperative Agreement. The Fund further provides support for the City's Public Liability Claims Fund. The Water Department is reimbursed by storm drain revenue for costs associated with collection of the storm drain fee.

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Department Summary

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Positions	0.00	**0.00**	0.00
Personnel Expenses	$ –	**$ –**	$ –
Non-Personnel Expenses	6,046,746	**6,046,746**	–
Total Department Expenses	**$ 6,046,746**	**$ 6,046,746**	**$ –**
Total Department Revenue	**$ 6,046,746**	**$ 6,046,746**	**$ –**

Storm Drain Fund

Department Expenditures

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Total	**$ –**	**$ –**	**$ –**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
NON-PERSONNEL			
Other	$ 6,046,746	**$ 6,046,746**	$ –
NON-PERSONNEL SUBTOTAL	**$ 6,046,746**	**$ 6,046,746**	**$ –**
Total	**$ 6,046,746**	**$ 6,046,746**	**$ –**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Charges for Current Services	$ 6,046,746	**$ 6,046,746**	$ –
Total	**$ 6,046,746**	**$ 6,046,746**	**$ –**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Storm Drain Program	0.00	$ 6,046,746	$ 6,046,746
Total	**0.00**	**$ 6,046,746**	**$ 6,046,746**

Storm Drain Fund

Revenue and Expense Statement (Non–General Fund)

Storm Drain Fund		FY2010 Budget*		FY2011 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	–	$	1,286,247
TOTAL BALANCE AND RESERVES	**$**	**–**	**$**	**1,286,247**
REVENUE				
Storm Drain Fee	$	6,046,746	$	6,046,746
TOTAL REVENUE	**$**	**6,046,746**	**$**	**6,046,746**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**6,046,746**	**$**	**7,332,993**
OPERATING EXPENSE				
National Pollution Discharge System	$	471,984	$	471,984
Storm Water		5,014,979		5,014,979
Transfer to Public Liability Claims Fund		500,000		500,000
Water Department		59,783		59,783
TOTAL OPERATING EXPENSE	**$**	**6,046,746**	**$**	**6,046,746**
TOTAL EXPENSE	**$**	**6,046,746**	**$**	**6,046,746**
BALANCE	**$**	**–**	**$**	**1,286,247**
TOTAL EXPENSE, RESERVES, AND BALANCE	**$**	**6,046,746**	**$**	**7,332,993**

* At the time of publication, audited financial statements for Fiscal Year 2010 were not available. Therefore, the Fiscal Year 2010 column reflects final budget amounts from the Fiscal Year 2010 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



Department Description

The Storm Water Department leads the City's efforts to protect and improve the water quality of rivers, creeks, bays, and the ocean. The Department's efforts are conducted to ensure compliance with the Municipal Storm Water Permit and other surface water quality regulations issued by the State of California. The Department's priorities are to identify sources of pollution and abate them through the implementation of innovative and efficient public education, watershed management, storm water development regulations, enforcement, and citywide training programs; and to provide the most efficient storm drain system operation and maintenance services to San Diego's residents.

The City of San Diego has over 48,000 storm drain structures and 700 miles of drainage pipe. The Department is responsible for the inspection, maintenance, and repair of the storm drain system in the public right-of-way and drainage easements. This includes clearing blocked drains, removing debris from storm drain structures, and cleaning and repairing damaged drainpipes. In addition, the Department manages maintenance efforts for 84 miles of drainage channels and ditches located throughout the City.

The Department is also responsible for street sweeping efforts to reduce pollutants found on City roadways. The sweeping program helps remove debris that collects in gutters and can potentially clog storm drains. Sweeping collects metal particles and other hazardous waste products left by passing vehicles. The City currently has over 2,700 miles of improved streets that are included in the sweeping program. The Department has 29 street sweepers and 24 operators with a support staff of truck drivers and parking enforcement officers.

The Department's mission is:

> ***To protect and improve water quality through efficient system maintenance and model storm water programs***

Storm Water

Goals and Objectives

Goals and objectives have been reprinted here as they were adopted in the Fiscal Year 2010 budget. They will be revisited during Fiscal Year 2012.

Goal 1: Identify, reduce, and eliminate pollutants in urban run-off and storm water

Pollution in urban run-off has the potential to harm the region's creeks, beaches, and bays and threatens its social and economic quality of life. Preserving San Diego's natural water resources is one of the most important goals of the City of San Diego. The Storm Water Department is designated as the lead City agency to achieve this goal. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Promote City compliance with all storm water permits and other regulations
- Implement construction and development storm water regulations
- Streameline enforcement processes to deliver enhanced customer service

Goal 2: Deliver efficient Operations and Maitenance (O&M) storm water programs and services

The Storm Water Department has a responsibility to the residents of San Diego to provide storm water services in an efficient and effective manner making the most of resources that are made available to the Department. The Department will move toward accomplishing this goal by focusing on the following objective.

- Provide effective and efficient maintenance

Goal 3: Implement efficient pollution prevention programs and services

Storm water regulations have an effect across the City and the region. It is imperative that the Storm Water Department collaborate with all different groups both within the City and the region in order to have comprehensive storm water efforts that will benefit the City and the environment. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Recommend improvements to maximize the efficiency of our storm water programs
- Collaborate with stakeholders to proactively influence new regulations
- Conduct education outreach and public participation activities
- Streamline department procurement and contracting processes
- Streamline department budget execution process

Service Efforts and Accomplishments

Asset Management & Planning

Asset Management & Planning is responsible for all Storm Water Capital Improvement Projects (CIPs). The Section is currently managing 45 flood control or water quality improvement CIP projects to repair storm drains and capture or treat storm water runoff. Additionally, the Section maintains the storm drain asset inventory and conducts an ongoing condition assessment of the drainage system. In Fiscal Year 2010, the Asset Management completed an inventory of new City storm drain assets.

Construction & Development Standards

Construction & Development Standards implements the construction and land development regulations in accordance with the Municipal Storm Water Permit and the State Construction General Permit through continuous coordination with other City Departments that plan, design, construct, and inspect public and private development projects.

Additionally, the Section updates the City's Storm Water Standards to ensure compliance with the Municipal Storm Water Permit. Construction & Development Standards worked with the other Co-permittees to update the Regional Standards and successfully submitted the updated Model Standard Urban Storm Water Mitigation Plan to the Regional Water Quality Control Board (RWQCB). The Section also participated in a Co-permittees working group to develop the Hydromodification Management Plan (HMP).

Construction & Development Standards manages the treatment control Best Management Practices (BMP) inspection program to meet the requirements of the Municipal Storm Water Permit. The Section also evaluates and refines processes related to the successful implementation of the Storm Water Standards and was instrumental in the implementation of the new State Construction General Permit requirements by providing training, guidance and support to other City departments.

Education & Outreach

Education & Outreach is responsible for maintaining and expanding the award-winning *Think Blue* public communication campaign and the City's outreach and education efforts that meet permit requirements at the jurisdictional, watershed, and regional levels. The Section conducts research and assessment in order to develop and implement effective communication programs through both targeted and mass-media. With a mandate to inform more than 3 million local residents, Education & Outreach participates in community events such as December Nights, the Jazz Festival, the Filipino-American Festival, and the Science Festival. This Section also conducts training for new employees, field crews, and administrative staff. It manages the Project SWELL curriculum in the San Diego Unified School District and is working to maximize storm water pollution prevention through innovative community-based social marketing efforts.

Enforcement & Inspections

Enforcement & Inspections is responsible for ensuring that San Diego residents and business comply with municipal storm water ordinances. Section Code Compliance Officers (CCOs) conducted 1,639 illegal discharge investigations, resulting in 312 Notices of Violation, 217 Administrative Citations and 15 Notices of Violation for Civil Penalties. The Section also works with the City Attorney's Office to investigate criminal illegal discharge cases.

The CCOs operate under a work plan designed to achieve a 48 hour turn-around for investigation of high priority discharge projects. The Section developed an Administrative Citation fine matrix to streamline the process for classifying violations of the Municipal Code Storm Water Ordinances and implemented an integrated database system to track enforcement and inspection information.

Program Management

Program Management plans and coordinates the implementation of integrated Watershed Urban Runoff Management Programs (WURMP) designed to address Municipal Storm Water Permit, Total Maximum Daily Load (TMDL), and Areas of Special Biological Significance (ASBS) regulations. Additionally, this section coordinates the planning, implementation, assessment, and compliance reporting of the City's Jurisdictional Urban Runoff Management Program. As part of the WURMP, the Section managed the planning or implementation of 10 watershed demonstration projects, including a targeted street sweeping project, a pet waste bag dispenser demonstration project, a rain barrel demonstration project at eight City buildings designed to capture roof runoff for landscape irrigation, and a targeted business inspection pilot study designed to assess and improve the effectiveness of the inspections.

Policy Development & Monitoring

The Policy Development Section interprets and negotiates new storm water regulations and legislation that affect the City. The Section interacted with the Regional and State Water Boards, EPA, and interested stakeholders to develop Cleanup and Abatement Orders, regional monitoring programs, Areas of Special Biological Significance, and Total Maximum Daily Load regulations to improve water quality in local watersheds. Policy Development has commented on draft Basin Plan amendments and the State Water Board draft enforcement policies. The Department participates in these efforts to develop regulations that maximize the protection of water quality and improve the quality of life of our citizens and visitors in a cost-effective manner.

The Monitoring Section is responsible for conducting the permit-required coastal, dry weather, and Illicit Discharge Detection and Elimination (IDDE) programs. Staff visits approximately 750 sites a year as part of the dry weather program and approximately 149 sites a month as part of the coastal monitoring program. The IDDE program requires the City to investigate exceedances in water quality sampling standards within two business days.

Storm Water

Storm Drain Operations & Maintenance

The Storm Drain Section maintains the City's storm drain system and operates 15 storm water pump stations. The Section responds to over 13,000 service requests annually, and removes approximately 5,200 tons of debris from storm drains and channels each year. In conjunction with the Engineering & Capital Projects Department and the City Attorney's Office, the Section issues Right-of-Entry permits needed for non-City personnel to perform work in drainage areas on public property. The Section also works closely with community groups, volunteers, and private organizations to clean and remove trash from storm drain channels.

The Department recently completed a major project in the Tijuana River Valley Pilot Channel. Operations & Maintenance crews removed approximately 30,000 tons of sediment, trash and debris from the drainage channel, minimizing damage caused by winter storms. In order to expedite future maintenance work on all City drainage channels, staff is pursuing long-term maintenance permits from regulatory agencies.

Street Sweeping

The Street Sweeping Section cleans all improved City streets, collecting debris that can block storm water runoff that causes flooding during heavy rains. Sweeping also removes metal particles and other hazardous waste products left by passing vehicles. Although virtually invisible, these particles can be extremely harmful to fish and other wildlife if they reach creeks, rivers, beaches and bays. Street sweeping is an effective method of removing all pollutants that accumulate on City streets. Approximately 4,400 tons of debris is collected annually from the streets, preventing it from passing into the storm drain system. The Section's staff also works closely with residents to establish efficient sweeping routes and schedules.

Department Summary

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Positions		120.00		**121.82**		1.82
Personnel Expenses	$	10,111,383	$	**10,367,474**	$	256,091
Non-Personnel Expenses		27,539,865		**24,815,965**		(2,723,900)
Total Department Expenses	**$**	**37,651,248**	**$**	**35,183,439**	**$**	**(2,467,809)**
Total Department Revenue	**$**	**9,109,240**	**$**	**10,091,858**	**$**	**982,618**

General Fund

Department Expenditures

		FY2010 Budget		FY2011 Adopted		FY2010–2011 Change
Administration	$	2,105,433	$	**1,897,926**	$	(207,507)
Pollution Prevention		20,047,951		**17,733,645**		(2,314,306)
Storm Drain Operations & Maintenance		15,497,864		**15,551,868**		54,004
Total	**$**	**37,651,248**	**$**	**35,183,439**	**$**	**(2,467,809)**

Department Personnel

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Administration	12.00	**13.00**	1.00
Pollution Prevention	36.00	**35.82**	(0.18)
Storm Drain Operations & Maintenance	72.00	**73.00**	1.00
Total	**120.00**	**121.82**	**1.82**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements.	0.00	$ 18,146,671	$ –
Storm Water Regional Permit Fee Addition Adjustment to reflect the amount of the annual Storm Water Regional Permit fee previously paid from the Storm Drain Fund.	0.00	471,984	–
Adjustment to Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	1.82	46,983	–
One-Time Reduction Adjustment to reflect the removal of one-time revenues and expenditures implemented in Fiscal Year 2010.	0.00	(959,149)	–
Dewatering Reimbursement Transfer of revenue from the Convention Center Fund to reimburse dewatering expenses incurred by the Storm Water Department.	0.00	–	975,000
Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.	0.00	–	966,767

Storm Water

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Support for Safety and Maintenance of Visitor-Related Facilities Support to reimburse the General Fund for expenditures associated with the safety and maintenance of visitor-related facilities.	0.00	–	(959,149)
Total	**1.82**	**$ 17,706,489**	**$ 982,618**

Expenditures by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
PERSONNEL			
Salaries and Wages	$ 6,635,620	**$ 6,180,281**	$ (455,339)
Fringe Benefits	3,475,763	**4,187,193**	711,430
PERSONNEL SUBTOTAL	**$ 10,111,383**	**$ 10,367,474**	**$ 256,091**
NON-PERSONNEL			
Supplies	$ 619,879	**$ 619,879**	$ –
Contracts	24,833,376	**21,211,296**	(3,622,080)
Information Technology	272,552	**324,751**	52,199
Energy and Utilities	29,015	**279,908**	250,893
Other	1,626,543	**2,244,154**	617,611
Capital Expenditures	158,500	**135,977**	(22,523)
NON-PERSONNEL SUBTOTAL	**$ 27,539,865**	**$ 24,815,965**	**$ (2,723,900)**
Total	**$ 37,651,248**	**$ 35,183,439**	**$ (2,467,809)**

Revenues by Category

	FY2010 Budget	FY2011 Adopted	FY2010–2011 Change
Fines, Forfeitures, and Penalties	$ 2,940,000	**$ 2,940,000**	$ –
Charges for Current Services	1,154,261	**195,112**	(959,149)
Other Financial Sources (Uses)	5,014,979	**6,956,746**	1,941,767
Total	**$ 9,109,240**	**$ 10,091,858**	**$ 982,618**

Personnel Expenses

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000011	1104	Account Clerk	2.00	**1.00**	$31,491 - $37,918	$ 36,970
20000024	1107	Administrative Aide 2	1.00	**1.00**	42,578 - 51,334	50,051
20001202	2250	Assistant Deputy Director	1.00	**1.00**	23,005 - 137,904	80,454
20000070	1153	Assistant Engineer-Civil	2.00	**2.00**	57,866 - 69,722	135,519
20000143	1221	Associate Engineer-Civil	3.00	**3.00**	66,622 - 80,454	232,493
20000119	1218	Associate Management Analyst	1.00	**1.00**	54,059 - 65,333	63,700
20000162	1227	Associate Planner	4.00	**4.00**	56,722 - 68,536	265,236
20000655	1624	Biologist 2	5.00	**5.00**	53,726 - 65,333	305,028
20000651	1622C	Biologist 3	0.00	**1.00**	62,005 - 75,067	73,190
20000648	1622	Biologist 3	3.00	**2.00**	62,005 - 75,067	–
20000236	1293	Cement Finisher	1.00	**1.00**	43,451 - 52,083	52,083
20000539	1535	Clerical Assistant 2	2.00	**2.00**	29,931 - 36,067	69,248
20000306	1356	Code Compliance Officer	1.00	**1.00**	37,232 - 44,803	43,683

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20001101	2132	Department Director	1.00	**1.00**	59,155 - 224,099	138,710
20001168	2214	Deputy Director	1.00	**1.00**	46,966 - 172,744	102,797
20000429	1439C	Equipment Operator 1	0.00	**2.00**	37,690 - 45,115	90,230
20000426	1439	Equipment Operator 1	4.00	**2.00**	37,690 - 45,115	45,115
20000430	1440	Equipment Operator 2	1.00	**1.00**	41,350 - 49,462	49,462
20000436	1445	Equipment Operator 3	2.00	**2.00**	43,160 - 51,667	103,334
20000418	1436	Equipment Technician 1	2.00	**2.00**	36,005 - 43,139	86,278
20000423	1438	Equipment Technician 2	1.00	**0.00**	39,499 - 47,091	–
20000924	1876	Executive Secretary	0.00	**1.00**	43,555 - 52,666	41,159
20000461	1465	Field Representative	1.00	**1.00**	32,323 - 38,917	36,776
20000501	1512	Heavy Truck Driver 2	5.00	**5.00**	37,565 - 45,302	220,465
20000293	1349	Information Systems Analyst 3	1.00	**1.00**	59,363 - 71,760	–
90001073	2103	Management Intern - Hourly	0.00	**1.82**	24,274 - 29,203	44,178
20000658	1625	Motor Sweeper Operator	24.00	**24.00**	40,498 - 48,506	1,061,028
20000646	1618	Motor Sweeper Supervisor	1.00	**1.00**	46,571 - 55,786	52,717
20000672	1640	Parking Enforcement Officer 1	9.00	**9.00**	35,630 - 42,848	275,878
20000663	1630	Parking Enforcement Officer 2	1.00	**1.00**	39,104 - 47,091	44,501
20000172	1237	Payroll Specialist 1	1.00	**0.00**	33,093 - 39,832	–
20000680	1648	Payroll Specialist 2	0.00	**1.00**	34,611 - 41,787	33,746
20000701	1666	Plant Process Control Electrician	1.00	**1.00**	51,896 - 62,296	–
20000761	1751	Project Officer 1	1.00	**0.00**	66,622 - 80,454	–
20000763	1752	Project Officer 2	1.00	**1.00**	76,794 - 92,851	86,429
20000784	1777	Public Information Officer	0.00	**1.00**	43,514 - 52,707	48,211
20001050	1977	Public Works Superintendent	1.00	**1.00**	70,013 - 84,531	–
20001032	1961	Public Works Supervisor	4.00	**4.00**	49,525 - 59,966	233,868
20000557	1556	Recycling Program Manager	2.00	**0.00**	76,731 - 92,893	–
20000885	1855	Senior Civil Engineer	2.00	**2.00**	76,794 - 92,851	177,773
20000927	1879	Senior Clerk/Typist	1.00	**1.00**	36,067 - 43,514	41,121
20000015	1106	Senior Management Analyst	1.00	**1.00**	59,363 - 71,760	69,966
20000918	1872	Senior Planner	0.00	**2.00**	65,354 - 79,019	138,852
20000916	1871	Senior Public Information Officer	2.00	**2.00**	54,059 - 65,333	127,400
20000928	1880	Senior Zoning Investigator	1.00	**1.00**	55,182 - 66,851	57,415
20000970	1917	Supervising Management Analyst	1.00	**1.00**	66,768 - 80,891	78,464
20001021	1940	Supervising Public Information Officer	0.00	**1.00**	59,363 - 71,760	57,879
20001051	1978	Utility Worker 1	8.00	**8.00**	30,534 - 36,296	290,368
20001053	1979	Utility Worker 2	4.00	**4.00**	33,322 - 39,666	158,664
20000323	1375	Wastewater Pretreatment Inspector 2	2.00	**0.00**	55,078 - 66,768	–
20000324	1375A	Wastewater Pretreatment Inspector 2	0.00	**3.00**	55,078 - 66,768	124,453
20000523	1528	Wastewater Pretreatment Program Manager	1.00	**0.00**	72,966 - 88,546	–

Storm Water

Personnel Expenses *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2010 Budget	FY2011 Adopted	Salary Range	Total
20000526	1528C	Wastewater Pretreatment Program Manager	0.00	**1.00**	72,966 - 88,546	79,123
20000756	1746	Word Processing Operator	1.00	**1.00**	31,491 - 37,918	36,970
20001069	1998	Zoning Investigator 2	5.00	**4.00**	50,232 - 60,757	211,898
		Bilingual - Regular				4,368
		Night Shift Pay				37,470
		Overtime Budgeted				211,984
		Reg Pay For Engineers				73,576
Salaries and Wages Subtotal			**120.00**	**121.82**		**$ 6,180,281**
		Employee Offset Savings				$ 45,946
		Flexible Benefits				634,903
		Long-Term Disability				53,771
		Medicare				69,818
		Other Post-Employment Benefits				689,970
		Retiree Medical Trust				305
		Retirement 401 Plan				1,222
		Retirement ARC				1,978,003
		Retirement DROP				12,147
		Retirement Offset Contribution				116,002
		Risk Management Administration				106,820
		Supplemental Pension Savings Plan				273,885
		Unemployment Insurance				12,523
		Unused Sick Leave				4,747
		Workers' Compensation				187,131
Fringe Benefits Subtotal						**$ 4,187,193**
Total Personnel Expenses						**$ 10,367,474**

Budget by Program

	FY2011 Positions	FY2011 Expenditures	FY2011 Revenue
Education & Outreach	4.00	$ 2,815,281	$ –
Energy	1.82	46,983	–
Flood Control Operations & Maintenance	26.00	8,694,387	1,941,767
General Administration/Management	16.00	2,810,090	–
IT Non-Discretionary	0.00	324,751	–
Storm Water Pollution Prevention	32.00	15,598,875	215,000
Street Sweeping	42.00	4,893,072	7,935,091
Total	**121.82**	**$ 35,183,439**	**$ 10,091,858**

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S11025	Chollas Building	715
S11026	Montezuma Pipeline/Mid-City Pipeline Phase II	771
S11027	Otay 1st / 2nd Pipelines Abandon - Highland East	787
S11028	Saturn Blvd Roadway Improvements	331
S11030	Gompers Neighborhood Park- Play Area Upgrades	607
S11033	Holly Dr. Street Improvements	238
S11034	Evan V. Jones Parkade Parking Equipment Upgrade	3
S11035	Park Blvd Bicycle Facility	189
S11036	Pacific Highway Bicycle Route	188
S11037	Congress Street Bicycle Facility	177
S11038	Congress Street-San Diego Avenue Bicycle Facility	178
S11039	Grandee Pl & Pomerado Rd Traffic Signal	402
S11040	Bernardo Trail Dr & Pomerado Rd TS	400
S11042	I-805/Home Avenue Ramp Improvements	404
S11043	Market St -Euclid Ave to 54th St- Improvements	356
S11044	Berger Ave Sidewalk & Curb Ramps	269
S11045	Pacific Hwy Obstructed Curb Ramp Barrier Removal	242
S11046	SR-94/Euclid Ave Interchange Improvements	226
S11047	Camino Del Norte Sidewalk	209
S11048	Pacific Beach Obstructed Curb Ramp Barrier Removal	241
S11049	North Park Obstructed Curb Ramp Barrier Removal	240
S11050	College Area Obstructed Curb Ramp Barrier Removal	237
S11051	Silver Wing Neighborhood Park Sports Fld & Sec Lgt	620
S11100	CIS ERP Implementation	718
S99999	WIP Conversion Unallocated Balances	3

Fiscal Year 2011 Summary



The Capital Improvements Program (CIP) budget allocates existing funds and anticipated revenues to rehabilitate, restore, improve, enhance, and increase the City's capital facilities. This budget supports the design and construction of a wide range of infrastructure improvement projects and other significant capital infrastructure investments. Projects include the development of park land, construction of water and sewer facilities, acquisition of land for City use, installation of traffic signals or street lighting systems, seismic retrofit of bridges, improvement of street and drainage systems, construction or renovation of City facilities, and acquisition of information technology infrastructure. These funds are derived from various sources, including sewer and water fees, a one half-cent local sales tax for transportation improvements (TransNet and TransNet Extension), development impact fees, sale of City-owned property, and State and federal grants. Bonds are usually issued for large and costly projects with an extended useful life such as sewer and water treatment plants, pump stations, and pipe replacement or rehabilitation, and deferred capital project needs.

Overview of the Fiscal Year 2011 Adopted CIP Budget

The Fiscal Year 2011 Adopted CIP Budget totals $299.6 million. This is a reduction of $153.6 million or 33.9 percent from the Fiscal Year 2010 Adopted CIP Budget of $453.2 million[1]. The Fiscal Year 2011 CIP budget process incorporates two significant changes which contribute to the reduction between Fiscal Years 2010 and 2011 budgets. Projects are budgeted in the Fiscal Year 2011 Adopted CIP Budget to conform to the Budget Policy (Council Policy 000-02). The Utilities Undergrounding Program, for example, shows a reduction in the CIP budget in Fiscal Year 2011; however, this is the result of only budgeting capital costs in the CIP budget. The majority of costs for this project are payments to San Diego Gas & Electric for project implementation with no resulting City asset and are included in the fund's operating budget. As a result, costs that are not capital in nature have been moved to operating budgets. In addition, a new feature has been added to the Fiscal Year 2011 budget, shown under the heading "Fiscal Year 2011 Anticipated" in volume III of the Fiscal Year 2011 Adopted Budget, to identify and separate funding that was uncertain to be received at the time the budget was proposed but may be appropriated during the fiscal year. For Fiscal Year 2011, an additional $222.5 million of funding for CIP projects is shown as anticipated funding and is not appropriated.

Deferred capital projects and Americans with Disabilities Act (ADA) obligations are two of the eight significant priorities maintained in the Five-Year Financial Outlook issued in October 2009. Since Fiscal Year 2008, approximately $142.0 million has been appropriated for facilities, streets, storm drain and other deferred capital projects, funded by proceeds from land sales, bond financing, and Proposition 1B funding. A second proposal for bond financing is anticipated to come before City

1. The Fiscal Year 2010 Annual CIP Budget excludes grants and other funding sources requiring additional City Council action. This is a change from the Fiscal Year 2010 Annual CIP Budget publication and is due to new requirements resulting from the transition to SAP (OneSD).

Capital Improvements Program
Fiscal Year 2011 Summary

Council in late Fiscal Year 2011 or Fiscal Year 2012 to continue efforts to address the City's approximately $900 million backlog of deferred projects. In addition, $30.0 million of land sale proceeds has been appropriated to support ADA improvements since Fiscal Year 2008. Until the real estate market improves, the City is not budgeting additional ADA projects in Fiscal Year 2011.

Water and sewer projects in the Fiscal Year 2011 Adopted CIP Budget are funded by water and sewer rates. On February 26, 2007, City Council approved water and sewer rate increases. Water rates will increase 6.5 percent each year through Fiscal Year 2011. Sewer rates increased 8.75 percent in May 2007 and May 2008, 7.0 percent in May 2009, and 7.0 percent in May 2010. The revenues generated from these rate increases are projected to fund approximately $444.7 million of water and approximately $295 million of sewer projects over this time period.

The Fiscal Year 2011 Adopted CIP Budget includes $13.4 million of TransNet Extension cash to support transportation projects. An additional $19.6 million of Proposition 1B funding was received late in Fiscal Year 2010 and was authorized by City Council Resolution R-305335 on November 12, 2009. Approximately $18.7 million of facilities benefit assessment and development impact fee funding is included in the Fiscal Year 2011 Adopted CIP Budget to support a variety of projects, including park, storm drain, library, and transportation enhancements. The following table shows the total Fiscal Year 2011 Adopted CIP Budget by asset owning department.

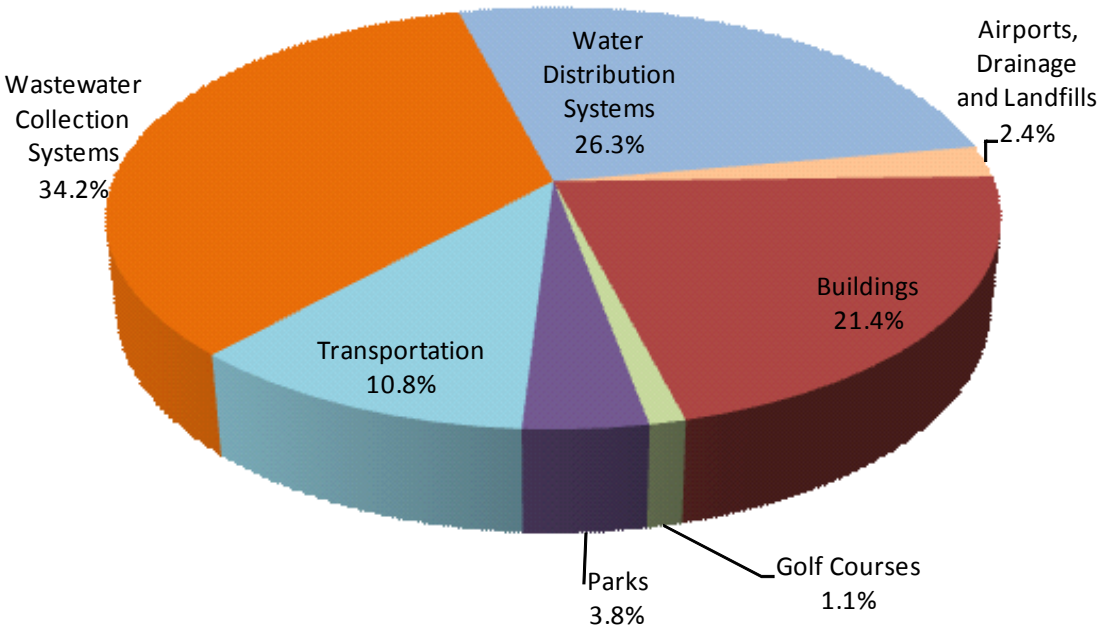
Table 1: Fiscal Year 2011 Adopted CIP Budget by Department Compared to Fiscal Year 2010

Department	FY 2010[a]	FY 2011 Adopted	Change Between FY 2010 - FY 2011
Airports	$ 1,800,000	$ 1,800,000	$ —
Chief Financial Officer	9,874,376	—	(9,874,376)
Environmental Services	7,502,194	4,425,000	(3,077,194)
Fire-Rescue	4,100,000	550,000	(3,550,000)
General Services	118,438,138	31,423,301	(87,014,837)
Library	1,410,000	233,000	(1,177,000)
Park and Recreation	23,770,290	16,476,517	(7,293,773)
Public Utilities	283,856,945	240,879,776	(42,977,169)
QUALCOMM Stadium	750,000	750,000	—
Real Estate Assets	—	$450,000	$450,000
Storm Water	1,739,149	2,632,304	893,155
Total	**$ 453,241,092**	**$ 299,619,898**	**$ (153,621,194)**

a. The Fiscal Year 2010 Annual CIP Budget excludes grants and other funding sources requiring additional City Council action. In addition, projects have been re-assigned among departments. This is a change from the Fiscal Year 2010 Annual CIP Budget publication and is due to new requirements resulting from the transition to SAP (OneSD).

As reflected in the following chart, water and wastewater projects account for 60.5 percent of the total Fiscal Year 2011 Adopted CIP Budget. Buildings, which include libraries, public safety facilities, pump stations and treatment plants, account for 21.4 percent of the Fiscal Year 2011 Adopted CIP Budget. Transportation projects account for 10.8 percent of the budget.

Figure 1: Fiscal Year 2011 Adopted CIP Budget



Highlights of the Fiscal Year 2011 Adopted CIP Budget by Department

For additional information on budgeted capital projects, please refer to the individual department sections in Volume III of the Fiscal Year 2011 Adopted Budget. The Engineering and Capital Projects Department manages and implements approximately 90 percent of CIP projects. The following project highlights are organized by the department responsible for operating and maintaining the asset once completed.

Airports

The Department's Fiscal Year 2011 Adopted CIP Budget is $1.8 million. Projects for Brown and Montgomery Fields are funded by a variety of sources, including revenue from leases, parking fees, landing fees, fuel flowage fees, and Federal Aviation Administration (FAA) grants.

Environmental Services

The Department's Fiscal Year 2011 Adopted CIP Budget is $4.4 million. Major projects for Fiscal Year 2011 include:

- $1.8 million for Future Waste Management Disposal and Processing Facilities
- $1.7 million for West Miramar - Phase 2

Fire-Rescue

The Department's Fiscal Year 2011 Adopted CIP Budget is $550,000 of development impact fee funding for the North Pacific Beach Lifeguard Station. Additional bond financing of approximately $22.4 million to support deferred capital projects at fire and lifeguard stations is expected in the next tranche of deferred capital project bonds and listed in the CIP budget as "Fiscal Year 2011 Anticipated."

Capital Improvements Program
Fiscal Year 2011 Summary

General Services

The Department's Fiscal Year 2011 Adopted CIP Budget is $31.4 million. An additional $128.2 million of funding is anticipated in Fiscal Year 2011 from a variety of sources, including Proposition 1B revenues, grants, donations, facilities benefit assessment fees, land sale proceeds, and the next tranche of deferred capital project bonds. This funding is listed in the CIP budget as "Fiscal Year 2011 Anticipated" and would support various projects such as ADA and transportation improvements. Significant allocations of the Fiscal Year 2011 Adopted CIP Budget include:

- $7.5 million for the Utilities Undergrounding Program
- $6.1 million for Torrey Meadows Drive Overcrossing
- $2.5 million for State Route 163 at Friars Road
- $1.1 million for the San Diego River Multi-Use Path
- $1.0 million for New Walkways

Library



The Department's Fiscal Year 2011 Adopted CIP Budget is $233,000 of development impact fee funding for the Mission Hills and San Carlos Branch Libraries. The Department's major project is the San Diego New Central Library, with a total project cost of $184.9 million; the budget includes continuing appropriations and anticipated funding from the Centre City Development Corporation, private donations and a lease agreement with the San Diego Unified School District. Anticipated funding in Fiscal Year 2011 for the New Central and other libraries is $29.1 million.

Park and Recreation

The Department's Fiscal Year 2011 Adopted CIP Budget is $16.5 million. Park and recreation projects are funded by a variety of sources, including facilities benefit assessment fees, park development fees, development impact fees, and State and federal grants. Projects for Fiscal Year 2011 are located throughout the park system and include children's playground upgrades; accessibility improvements; comfort stations; picnic shelters; sports field and security lighting; new park development; and golf course improvements and upgrades. Additional grant, facilities benefit assessment fees, and other funding of $19.7 million is anticipated in Fiscal Year 2011.

Public Utilities

The Department's Fiscal Year 2011 Adopted CIP Budget is $240.9 million. Funding for water and wastewater projects is provided by the rate increases which also support private financing. The Department's CIP budget supports the infrastructure for a reliable water supply and includes projects contained in the Compliance Order from the California Department of Public Health. These projects will meet the requirements of the federal Safe Drinking Act and provide for the needed rehabilitation

of aging infrastructure. The Department's CIP budget also includes the execution of Federal Consent Decree projects for the wastewater system. Major projects for Fiscal Year 2011 include:

- $72.6 million for Water Main Replacements
- $68.8 million for Sewer Main Replacements
- $26.1 million for replacement of trunk sewers
- $10.1 million for repair and upgrade of pump stations
- $7.7 million for Water Pump Station Restoration
- $5.2 million for the Metro Facilities Control System Upgrade
- $4.7 million for the North City Reclamation System
- $3.6 million for Miramar Clearwell Improvements
- $3.0 million MOC Building
- $2.5 million for Groundwater Asset Development Program
- $2.4 million for Standpipe and Reservoir Rehabilitations
- $2.2 million Torrey Pines Rd/La Jolla Blvd Main Replacements
- $2.0 million for Chollas Building

QUALCOMM Stadium

The Department's Fiscal Year 2011 Adopted CIP Budget is $750,000 for as-needed projects at Qualcomm Stadium.

Real Estate Assets

The Department's Fiscal Year 2011 Adopted CIP Budget is $450,000 for the purchase and installation of fully automated parking garage equipment upgrades.

Storm Water

The Department's Fiscal Year 2011 Adopted CIP Budget is $2.6 million, all of which is for storm drain repair, replacement and reconstruction. This reflects a $1.3 million increase for Watershed Projects funded by contributions from the Storm Water General Fund Budget. Projects for Fiscal Year 2011 are pursuant to the National Pollution Discharge Elimination System (NPDES) Permit; mitigating the risk of storm drain failure by replacing corrugated metal pipe with reinforced concrete pipe; repairing damage to streets caused by extraordinary storm events, and enhancing drainage capacity at various locations in the City. The Department will begin construction on Best Management Practices to reduce pollutants and ensure compliance with Total Maximum Daily Load (TMDL) requirements. Additional funding of $19.1 million from financing and grants is anticipated in Fiscal Year 2011.

Future Outlook for the City's CIP

The CIP budget identifies $6.8 billion in total projected CIP project costs through Fiscal Year 2017 for continuing, new and future projects. Of this amount, $1.4 billion is currently unidentified funding. In contrast to prior CIP budget publications, projects estimated to begin in Fiscal Year 2012 or beyond and projects that require identification of funding in order to begin are not included in this CIP budget. These projects will be included in future CIP budget publications.

The Mayor is committed to funding ADA improvements and deferred capital projects for City facilities and other City infrastructure and work continues on deferred capital and ADA projects funded in prior years. A second issuance of bond financing is anticipated to support additional deferred capital

projects. Revenue from the sale of underutilized real estate assets will be budgeted for additional ADA projects as the real estate market improves and revenue is realized.

Prioritization Policy

A Capital Improvements Program (CIP) prioritization policy (Council Policy 800-14) was adopted for transportation projects in Fiscal Year 2007. The Council Policy was then revised in Fiscal Year 2008 to incorporate the prioritization of all capital projects. The Engineering and Capital Projects Department continues to score projects in accordance with the detailed requirements of the Council Policy. Due to the size and complexity of the CIP, the Engineering and Capital Projects Department has focused on scoring new projects, which are projects that have completed the planning phase of development within the past two years. For the Fiscal Year 2011 Adopted CIP Budget, priority scores have been provided for transportation projects. It is anticipated that prioritization scoring for all other types of projects will be provided as part of the Fiscal Year 2012 CIP Budget.

The purpose of the Council Prioritization Policy is to establish an objective process for ranking CIP projects to allow decision-makers to have a basis for choosing the most compelling projects for funding. Briefly, the policy states that:

- Projects within restricted funding categories will compete only with projects within the same funding category.
- Projects will compete only with projects within the same asset type (project category).
- Projects will compete only with projects within the same level of completion or project development phase (planning, design and construction).

For transportation projects the policy directs that the following prioritization factors (weights) shall be used to score projects: health and safety effects (25%); capacity and service (20%); project cost and grant funding opportunity (20%); revitalization, community support and community plan compliance (15%); multiple category benefit (10%); annual recurring cost or increased longevity of the capital asset (5%); and project readiness (5%).

For transportation projects, 71 were scored. The mean score for these 71 projects is 46. To provide context and insight, the priority scores for the transportation projects have been grouped into the following categories:

- Category 1: Priority scores in the upper third or the highest 33 percent of all priority scores.
- Category 2: Priority scores in the middle third or the middle 33 percent of all priority scores.
- Category 3: Priority scores in the lowest third or the lowest 33 percent of all priority scores.

In addition, projects that have not completed the planning development phase have not been scored are are noted as preliminary in the following table. It is anticipated that prioritization scoring for these projects will occur in the upcoming fiscal year. Projects that are nearing design completion, are in construction, or have completed construction have not been scored, these are noted as not applicable (N/A). Lastly, annual allocation projects are not scored, rather the sub-projects funded by the annual allocation receive scores.

Table 1: Transportation Projects Priority Scores

Project	Project Type	Score	Category
25th Street Renaissance Project / S00985	Trans - Signals - Calming/Speed Abatemt	N/A	N/A
35th & 34th at Madison Avenue Improvements / S00922	Trans - Ped Fac - Sidewalks	55	Category 1

Capital Improvements Program
Prioritization Policy

Table 1: Transportation Projects Priority Scores (Cont'd)

Project	Project Type	Score	Category
36th Street Landscape Maintenance / S00902	Trans - Roadway - Enhance/Scape/ Medians	N/A	N/A
38th Street Improvements / S00930	Trans - Roadway	62	Category 1
43rd Street Widening / S00845	Trans - Roadway	55	Category 1
54th Street/Euclid Avenue Bikeways / S00956	Trans - Bicycle Facilities (All Class.)	Preliminary	Preliminary
Aldine Drive and Fairmount Drive Slope Restoration / S00865	Trans - Roadway - Erosion/Slope/Ret Wall	78	Category 1
Alvarado Canyon Road Realignment / S00894	Trans - Roadway	59	Category 1
Architectural Barrier Removal - DIF Funded / AII00001	Trans - Ped Fac - Accessibility Improve	Annual	Annual
Audiable Pedestrian Signals - Citywide / S01033	Trans - Ped Fac - Accessibility Improve	N/A	N/A
Audible Pedestrian Signal CW / S01024	Trans - Ped Fac - Accessibility Improve	N/A	N/A
Audible Pedestrian Signals / S01027	Trans - Ped Fac - Accessibility Improve	N/A	N/A
Azalea Park Neighborhood Identification / S00699	Trans - Roadway - Enhance/Scape/ Medians	45	Category 2
Balboa Ave/Hathaway St Left Turn Lane Installation / S10047	Trans - Roadway	N/A	N/A
Balboa Ave/Tierrasanta Blvd Bikeway / S00957	Trans - Bicycle Facilities (All Class.)	N/A	N/A
Balboa Avenue Corridor Improvements / S00831	Trans - Roadway - Enhance/Scape/ Medians	12	Category 3
Bayshore Bikeway / S00944	Trans - Bicycle Facilities (All Class.)	N/A	N/A
Bicycle Master Plan / S00948	Trans - Bicycle Facilities (All Class.)	Preliminary	Preliminary
Bicycle Parking at the Border / S00953	Trans - Bicycle Facilities (All Class.)	Preliminary	Preliminary
Bird Rock Coastal Traffic Improvements Phase I / S00896	Trans - Roadway - Enhance/Scape/ Medians	N/A	N/A
Bird Rock Median Lighting / S11007	Trans - Roadway - Enhance/Scape/ Medians	Preliminary	Preliminary
Bridge Preventative Maintainence Program / S00940	Trans - Bridge - Vehicular	Preliminary	Preliminary
Bridge Rehabilitation / AIE00001	Trans - Roadway - GRails/BRails/ Safety	Annual	Annual
Caliente Street Install Curb and Gutter / S10058	Trans - Ped Fac - Sidewalks	Preliminary	Preliminary
Camino Del Sur-SR 56 to Carmel Valley Road / S00899	Trans - Roadway	Preliminary	Preliminary
Camino Ruiz from n/o of Reagan to Jade Coast / S01018	Trans - Roadway	Preliminary	Preliminary
Camino Ruiz Median Improvements / S10041	Trans - Roadway - Enhance/Scape/ Medians	Preliminary	Preliminary
Camino Ruiz-Santaluz to Cam Del Norte Improvements / S00842	Trans - Roadway	Preliminary	Preliminary

Table 1: Transportation Projects Priority Scores (Cont'd)

Project	Project Type	Score	Category
Camino Ruiz-Santaluz to Resort Wildlife Crossing / S00843	Trans - Roadway	N/A	N/A
Camino Ruiz-SR-56 to Dormouse / S00872	Trans - Roadway	42	Category 2
Camino Santa Fe Median Improvements / S10037	Trans - Roadway - Enhance/Scape/ Medians	Preliminary	Preliminary
Camino Santa Fe-Del Mar Mesa Road to SR 56 / S00898	Trans - Roadway	Preliminary	Preliminary
Carmel Country Road Median Improvements / S10039	Trans - Roadway - Enhance/Scape/ Medians	27	Category 3
Carmel Mountain Road to Del Mar Mesa Road / S00846	Trans - Roadway	Preliminary	Preliminary
Carmel Valley Rd-Lopelia Meadows to Via Abertura / S00934	Trans - Roadway	Preliminary	Preliminary
Carmel Valley Road 4/6 Lanes s/o of Street A / S00900	Trans - Roadway	Preliminary	Preliminary
Carmel Valley Road Enhancement Project / S00859	Trans - Roadway - Enhance/Scape/ Medians	N/A	N/A
Carmel Valley Road-Street A to Neighborhood Pky / S00906	Trans - Roadway	Preliminary	Preliminary
Carmel Valley Road-Via Albutura to Camino Ruiz / S00854	Trans - Roadway	Preliminary	Preliminary
Carroll Canyon Rd-I-15 to Maya Linda Rd / S01019	Trans - Roadway	Preliminary	Preliminary
Carroll Canyon Road/Sorrento Valley Road - Dist 1 / S00841	Trans - Bridge - Vehicular	73	Category 1
Central Elementary School-Safe Route to School / S00741	Trans - Ped Fac - Sidewalks	48	Category 2
Centre City Intersection Improvements / S00895	Trans - Ped Fac - Sidewalks	Preliminary	Preliminary
Cherokee Street Improvements / S00921	Trans - Ped Fac - Sidewalks	34	Category 3
Coast Blvd Bluff Stabilization / S00723	Trans - Roadway - Erosion/Slope/Ret Wall	N/A	N/A
Coastal Erosion Affecting City Streets / AIF00001	Trans - Roadway - Erosion/Slope/Ret Wall	Annual	Annual
Coastal Rail Trail / S00951	Trans - Bicycle Facilities (All Class.)	72	Category 1
Community Sign Installation at Various Locations / AID00004	Trans - Roadway	Annual	Annual
Concrete Streets / AID00006	Trans - Roadway	Annual	Annual
Consultant Services for Public Facilities / AID00008	Trans - Roadway	Annual	Annual
Coopertive Traffic Signal Projects / AIL00003	Trans - Signals - Traffic Signals	Annual	Annual
Curb Ramps / S01032	Trans - Ped Fac - Curb Ramps	N/A	N/A
Darkwood Canyon Connector Study / S00736	Trans - Bicycle Facilities (All Class.)	Preliminary	Preliminary

Capital Improvements Program
Prioritization Policy

Table 1: Transportation Projects Priority Scores (Cont'd)

Project	Project Type	Score	Category
Debt Service for Commercial Paper Funded Projects / S00883	Trans - Roadway	N/A	N/A
Debt Service for TransNet Bond Funded Projects / S00874	Trans - Roadway	N/A	N/A
Del Mar Heights Rd n/o Neighborhood 4 Park/ School / S00855	Trans - Roadway	Preliminary	Preliminary
Del Mar Heights Road Center Median / S00884	Trans - Roadway - Enhance/Scape/ Medians	41	Category 2
Del Mar Heights Road Flashing Beacon / S00987	Trans - Signals - Calming/Speed Abatemt	N/A	N/A
Del Mar Heights Road Interconnect / S00745	Trans - Signals - Interconnections	51	Category 2
Del Mar Heights Road-4/6 Lanes / S00903	Trans - Roadway	Preliminary	Preliminary
Del Mar Mesa Public Facilities / S00893	Trans - Roadway	Preliminary	Preliminary
Del Mar Terrace Street Improvements / S10038	Trans - Roadway	Preliminary	Preliminary
Del Sol Boulevard-Central / S00858	Trans - Roadway	51	Category 2
Dennery Road - East / S10018	Trans - Roadway	Preliminary	Preliminary
District Three Sidewalk Study / S00835	Trans - Ped Fac - Sidewalks	Preliminary	Preliminary
Eastgate Mall-Towne Centre to Miramar Road / S00848	Trans - Roadway	36	Category 3
El Cajon Blvd Commercial Revitalization / S00824	Trans - Roadway - Street Lighting	N/A	N/A
El Cajon Boulevard Streetscape Improvements / S00826	Trans - Roadway - Enhance/Scape/ Medians	46	Category 2
El Camino Real - Half Mile to Via De La Valle / S00856	Trans - Bridge - Vehicular	53	Category 1
El Camino Real Widening / S00916	Trans - Roadway	N/A	N/A
El Camino Real/State Route 56 Bike Path Connector / S00981	Trans - Bicycle Facilities (All Class.)	32	Category 3
Eligible Street Lights in District 7 / S01037	Trans - Roadway - Street Lighting	19	Category 3
Eligible Street Lights in District 8 / S01036	Trans - Roadway - Street Lighting	N/A	N/A
Euclid Avenue & Home Improvements / S00886	Trans - Roadway	N/A	N/A
Euclid Avenue Corridor Improvements / S00904	Trans - Roadway	57	Category 1
First Avenue Bridge Over Maple Canyon / S00862	Trans - Bridge - Vehicular	44	Category 2
Five Year CIP Planning / AID00003	Trans - Roadway	Annual	Annual
Florence Griffith Joyner Elem Safe Route to School / S10061	Trans - Signals - Calming/Speed Abatemt	Preliminary	Preliminary
Friars Road/Pacific Highway Bicycle Path / S00947	Trans - Bicycle Facilities (All Class.)	76	Category 1
Genesee Avenue - Widen Interstate 5 Crossing / S00839	Trans - Bridge - Vehicular	44	Category 2
Genesee Avenue I-5 to Eastgate Mall / S00866	Trans - Roadway	42	Category 2

Table 1: Transportation Projects Priority Scores (Cont'd)

Project	Project Type	Score	Category
Genesee Avenue-I-5 to Regents Road / S00840	Trans - Roadway	N/A	N/A
Genesee Avenue-Nobel Dr to SR 52 / S00852	Trans - Roadway - Enhance/Scape/ Medians	13	Category 3
Georgia Street Bridge Improvements / S00863	Trans - Bridge - Vehicular	51	Category 2
Guard Rails / AIE00002	Trans - Roadway - GRails/BRails/ Safety	Annual	Annual
High Accident Locations / AIL00006	Trans - Signals - Traffic Signals	Annual	Annual
Hillcrest Corridor Mobility Study / S00908	Trans - Ped Fac - Sidewalks	N/A	N/A
Hollister Street Widening / S00980	Trans - Roadway	Preliminary	Preliminary
I-5 / SR-56 Fiberoptic Relocation / S00708	Trans - Roadway	Preliminary	Preliminary
I-5 to SR-56 Freeway Connectors / S00707	Trans - Roadway	Preliminary	Preliminary
Imperial Ave Bus & Trolley Station Enhancement / S00001	Trans - Roadway - Enhance/Scape/ Medians	42	Category 2
Imperial Avenue Streetlights-61st to 69th / S00983	Trans - Roadway - Street Lighting	57	Category 1
Install T/S Interconnect Systems / AIL00002	Trans - Signals - Traffic Signals	Annual	Annual
Installation of City Owned Street Lights / AIH00001	Trans - Roadway - Street Lighting	Annual	Annual
Interstate 15 Improvements / S00931	Trans - Roadway	Preliminary	Preliminary
Interstate 5 Underpass - Bikeway/Ped Connector / S00982	Trans - Bicycle Facilities (All Class.)	Preliminary	Preliminary
Juan Street Concrete Street / S00602	Trans - Roadway	73	Category 1
Judicial Drive-Golden Haven to Eastgate Mall / S00879	Trans - Roadway	N/A	N/A
Kearny Mesa Community Sign / S10044	Trans - Roadway	N/A	N/A
Kearny Mesa Community Signs-Balboa Avenue / S10096	Trans - Roadway - Enhance/Scape/ Medians	N/A	N/A
Kearny Villa Road Bike Lane Improvements / S00961	Trans - Bicycle Facilities (All Class.)	Preliminary	Preliminary
Kearny Villa Road Bike Path Study / S00966	Trans - Bicycle Facilities (All Class.)	Preliminary	Preliminary
La Jolla Mesa Drive Sidewalk / S00928	Trans - Roadway	33	Category 3
La Jolla Mesa Vista Project UUD / S00695	Trans - Roadway	N/A	N/A
La Jolla Village Dr /Torrey Pines - Villa La Jolla / S00850	Trans - Bridge - Vehicular	N/A	N/A
La Jolla Village Drive - Interstate 805 Ramps / S00857	Trans - Bridge - Vehicular	61	N/A
La Jolla Village Drive and Regents Road / S00867	Trans - Roadway - Enhance/Scape/ Medians	15	Category 3
Labor Council Curb Ramps / S01028	Trans - Ped Fac - Curb Ramps	N/A	N/A
Laurel Street Bridge Over State Route 163 / S00939	Trans - Bridge - Vehicular	47	Category 2

Capital Improvements Program
Prioritization Policy

Table 1: Transportation Projects Priority Scores (Cont'd)

Project	Project Type	Score	Category
Linda Vista Rd at Genesee Intersection Improvement / S00907	Trans - Roadway	52	Category 1
Mar Ave/Soledad Avenue Intersection Improvements / S10097	Trans - Signals - Calming/Speed Abatemt	N/A	N/A
Median Installation / AIG00001	Trans - Roadway - Enhance/Scape/ Medians	Annual	Annual
Mid City Gateways / S00828	Trans - Roadway - Enhance/Scape/ Medians	N/A	N/A
Minor Bike Facilities / AIA00001	Trans - Bicycle Facilities (All Class.)	Annual	Annual
Minor Signal Improvements / AIL00007	Trans - Signals - Traffic Signals	Annual	Annual
Mira Mesa Community Transit Center / S00847	Trans - Roadway - Enhance/Scape/ Medians	Preliminary	Preliminary
Mira Sorrento Place-Scranton to Vista Sorrento / S00878	Trans - Roadway	N/A	N/A
Miramar Road-Interstate 805 Easterly Ramps / S00880	Trans - Roadway	N/A	N/A
Mission Beach Boardwalk Bulkhead / S00726	Trans - Ped Fac - Sidewalks	N/A	N/A
Mission Beach Boardwalk Widening Project / S00860	Trans - Ped Fac - Sidewalks	N/A	N/A
Mission City Parkway/San Diego River / S00936	Trans - Bridge - Vehicular	N/A	N/A
Mission Hills Historic Street Lighting / S11008	Trans - Roadway - Street Lighting	Preliminary	Preliminary
Mission Trails Regional Park/Mission Bay Bike Path / S00734	Trans - Bicycle Facilities (All Class.)	Preliminary	Preliminary
Mount Hope/Market Street Median and Street Lights / S10088	Trans - Roadway - Street Lighting	78	Category 1
Napa Street from Linda Vista Rd to Morena Blvd / S00849	Trans - Roadway	Preliminary	Preliminary
Navajo Road Interconnect / S00746	Trans - Signals - Interconnections	29	Category 3
New Developments / AID00009	Trans - Roadway	Annual	Annual
New Heritage Road (Otay Valley Road)-Central / S00876	Trans - Roadway	Preliminary	Preliminary
New Walkways / AIK00001	Trans - Ped Fac - Sidewalks	Annual	Annual
Nobel Drive / I-805 Interchange / S00709	Trans - Roadway	N/A	N/A
Normal Street Median-University to Blaine / S00918	Trans - Roadway - Enhance/Scape/ Medians	24	Category 3
North Harbor Drive Navy Estuary Seismic Retrofit / S00728	Trans - Bridge - Vehicular	N/A	N/A
North Park Commercial Revitalization / S00825	Trans - Ped Fac - Sidewalks	N/A	N/A
North Park Lighting Improvements / S00823	Trans - Roadway - Street Lighting	N/A	N/A
North Park/Main Street Sidewalk Improvements / S10040	Trans - Ped Fac - Sidewalks	Preliminary	Preliminary

Table 1: Transportation Projects Priority Scores (Cont'd)

Project	Project Type	Score	Category
North Torrey Pines Road at Genesee Avenue / S00720	Trans - Roadway	Preliminary	Preliminary
North Torrey Pines Road Bridge/ Los Penasquitos / S00935	Trans - Bridge - Vehicular	N/A	N/A
North Torrey Pines Roadway & Median Enhancements / S00868	Trans - Roadway - Enhance/Scape/ Medians	32	Category 3
Ocean Beach Commercial Revitalization Newport Ave / S01077	Trans - Roadway	N/A	N/A
Ocean Beach/Hotel Circle Bicycle Path / S00949	Trans - Bicycle Facilities (All Class.)	N/A	N/A
Ocean Front Walk-San Fernando to Ventura / S00875	Trans - Ped Fac - Sidewalks	42	Category 2
Ocean View Hills Parkway / S00882	Trans - Roadway	Preliminary	Preliminary
Old Otay Mesa Road Sidewalk / S00923	Trans - Ped Fac - Sidewalks	N/A	N/A
Old Otay Mesa Road- Westerly / S00870	Trans - Roadway	46	Category 2
Otay Mesa Truck Route Phase 3 / S00724	Trans - Roadway	54	Category 1
Pacific Highlands Traffic Signals / S01062	Trans - Signals - Traffic Signals	Preliminary	Preliminary
Palm Avenue Interstate 805 Interchange / S00869	Trans - Bridge - Vehicular	52	Category 1
Palm Avenue Roadway Improvements / S00913	Trans - Roadway	57	Category 1
Paradise Hills Revitalization Project / S00829	Trans - Roadway	N/A	N/A
Pedestrian Bridge - Ted Williams Parkway / S00938	Trans - Bridge - Pedestrian	N/A	N/A
Pedestrian Master Plan / S00737	Trans - Bicycle Facilities (All Class.)	Preliminary	Preliminary
Pershing Drive/Redwood Street Intersection / S00885	Trans - Roadway	46	Category 2
Point Loma/Ocean Beach Interconnect / S00742	Trans - Signals - Interconnections	N/A	N/A
Pomerado Rd at Willow Creek/Ave of Nations IS / S00933	Trans - Roadway	Preliminary	Preliminary
Pomerado Rd Median Improvements-n/o of R Bernardo / S10035	Trans - Roadway - Enhance/Scape/ Medians	Preliminary	Preliminary
Pomerado Rd Median Improvements-s/o R Bernardo R d / S10034	Trans - Roadway - Enhance/Scape/ Medians	49	Category 2
Potomac Street Improvements / S00925	Trans - Ped Fac - Sidewalks	N/A	N/A
Poway Road Bicycle Path - Class 1 / S00943	Trans - Bicycle Facilities (All Class.)	N/A	N/A
Prospect Street/Silverado Street Roundabout / S00924	Trans - Signals - Calming/Speed Abatemt	11	Category 3
Rancho Bernardo Bikeway / S00962	Trans - Bicycle Facilities (All Class.)	74	Category 1
Rancho Bernardo Interconnect / S00744	Trans - Signals - Interconnections	N/A	N/A
Rancho Bernardo Street and Sidewalk Improvements / S00887	Trans - Roadway	N/A	N/A

Capital Improvements Program
Prioritization Policy

Table 1: Transportation Projects Priority Scores (Cont'd)

Project	Project Type	Score	Category
Rancho Bernardo Westwood Soundwall / S10033	Trans - Roadway - Enhance/Scape/ Medians	Preliminary	Preliminary
Rancho Penasquitos Monument Signs / S10032	Trans - Roadway - Enhance/Scape/ Medians	Preliminary	Preliminary
Regents Road Bridge / S00729	Trans - Bridge - Vehicular	74	Category 1
Regents Road Widening-Genesee to Executive / S00881	Trans - Roadway	40	Category 2
Removal of Arch Barriers Curb Ramp Contract 48 / S01034	Trans - Ped Fac - Curb Ramps	N/A	N/A
Removal of Arch Barriers Curb Ramp Contract 49 / S01046	Trans - Ped Fac - Curb Ramps	N/A	N/A
Replace Obsolete T/S Controllers / AIL00010	Trans - Signals - Traffic Signals	Annual	Annual
Resurfacing of City Streets / AID00005	Trans - Roadway	Annual	Annual
Rosa Parks Elementary School-Safe Route to School / S00739	Trans - Ped Fac - Sidewalks	N/A	N/A
Rose Creek Bikeway / S00946	Trans - Bicycle Facilities (All Class.)	N/A	N/A
Rosecrans Street Corridor Improvements / S00830	Trans - Roadway	Preliminary	Preliminary
Ruffin Road/Murphy Canyon Road Bikeway Project / S00959	Trans - Bicycle Facilities (All Class.)	Preliminary	Preliminary
Safety in Traffic Education STEP Program / S00964	Trans - Bicycle Facilities (All Class.)	Preliminary	Preliminary
San Diego River Bicycle Path / S00945	Trans - Bicycle Facilities (All Class.)	Preliminary	Preliminary
San Diego River Multi-use Path / S00929	Trans - Bicycle Facilities (All Class.)	N/A	N/A
San Diego River Multi-use Path / S00958	Trans - Bicycle Facilities (All Class.)	N/A	N/A
San Dieguito Road to Carmel Valley Road Phase II / S00710	Trans - Roadway	Preliminary	Preliminary
Saturn Blvd Roadway Improvements / S11028	Trans - Roadway	Preliminary	Preliminary
Saturn Boulevard-Palm Ave to Coronado / S00861	Trans - Roadway	N/A	N/A
School Traffic Safety Improvements / AIK00002	Trans - Ped Fac - Sidewalks	Annual	Annual
Scripps Ranch Blvd-Carroll Canyon Rd to Aviary / S00837	Trans - Roadway - Enhance/Scape/ Medians	29	Category 3
Scripps Ranch/Mira Mesa Medians Project / S00838	Trans - Roadway - Enhance/Scape/ Medians	37	Category 3
Sea World Drive/Interstate 5 Interchange Imp / S00888	Trans - Bridge - Vehicular	74	Category 1
Seismic Retrofit West Mission Bay Drive Bridge / S00937	Trans - Bridge - Vehicular	N/A	N/A
Shoal Creek Pedestrian Bridge / S00941	Trans - Bridge - Pedestrian	23	Category 3
Sidewalk Repair and Reconstruction / AIK00003	Trans - Ped Fac - Sidewalks	Annual	Annual
Skyline Drive at Cardiff Improvements / S00927	Trans - Roadway	37	Category 3

Table 1: Transportation Projects Priority Scores (Cont'd)

Project	Project Type	Score	Category
Skyline Drive Improvements / S00912	Trans - Ped Fac - Sidewalks	49	Category 2
Soledad Mountain Road Emergency Repair Project / S00932	Trans - Roadway	N/A	N/A
Sorrento Valley Road & Interstate 5 Interchange / S00914	Trans - Roadway	50	Category 2
Sports Arena Blvd-Rosecrans to Midway / S00721	Trans - Roadway - Enhance/Scape/ Medians	28	Category 3
Spring Canyon Road-Scripps Ranch to Pomerado Road / S00832	Trans - Roadway	Preliminary	Preliminary
SR56 / I-15 Interchange / S00920	Trans - Roadway	Preliminary	Preliminary
State Route 15 Bikeway Study / S00731	Trans - Bicycle Facilities (All Class.)	36	Category 3
State Route 163/Clairemont Mesa Blvd Interchange / S00905	Trans - Bridge - Vehicular	60	N/A
State Route 163/Friars Road / S00851	Trans - Bridge - Vehicular	69	N/A
State Route 52 - Bike Path Study Phase 1 / S00942	Trans - Bicycle Facilities (All Class.)	Preliminary	Preliminary
State Route 56 Bike Interchanges / S00955	Trans - Bicycle Facilities (All Class.)	75	Category 1
State Route 56-Carmel Country to Black Mountain / S00853	Trans - Roadway	N/A	N/A
Streamview Drive Improvements / S00864	Trans - Roadway	Preliminary	Preliminary
Street Light Circuit Upgrades / AIH00002	Trans - Roadway - Street Lighting	Preliminary	Preliminary
Street Lights in High Crime Areas / ACC00003	Trans - Roadway - Street Lighting	Preliminary	Preliminary
Switzer Canyon/30th Street Bridge Enhancement Prgm / S10054	Trans - Roadway - Enhance/Scape/ Medians	N/A	N/A
Talmadge Decorative Streetlight Restoration / S00978	Trans - Roadway - Street Lighting	N/A	N/A
Talmadge Street Improvements / S00820	Trans - Roadway	N/A	N/A
Talmadge Streetscape & Lighting Zone 1E / S00976	Trans - Roadway - Street Lighting	N/A	N/A
Talmadge Streetscape & Lighting Zone 2W / S00977	Trans - Roadway - Street Lighting	N/A	N/A
Taylor Street - Bikeway / S00965	Trans - Bicycle Facilities (All Class.)	Preliminary	Preliminary
TDA - Bicycle Rings and Racks / S00968	Trans - Bicycle Facilities (All Class.)	Preliminary	Preliminary
TDA - India Street Improvement Study / S00967	Trans - Bicycle Facilities (All Class.)	Preliminary	Preliminary
Thorn Street Median Improvements / S00844	Trans - Roadway - Enhance/Scape/ Medians	10	Category 3
Torrey Highlands Community ID and Enhancement / S11009	Trans - Roadway - Enhance/Scape/ Medians	Preliminary	Preliminary
Torrey Hills SDG&E Easement Enhancement / S11006	Trans - Roadway - Enhance/Scape/ Medians	Preliminary	Preliminary
Torrey Meadows Drive Overcrossing / S10015	Trans - Roadway	Preliminary	Preliminary

Capital Improvements Program
Prioritization Policy

Table 1: Transportation Projects Priority Scores (Cont'd)

Project	Project Type	Score	Category
Talbot Street Slope Restoration / S00609	Trans - Roadway - Erosion/Slope/Ret Wall	72	Category 1
Torrey Pines Improvements Phase I / S00613	Trans - Roadway	42	Category 2
Torrey Pines Road Slope Restoration / S00877	Trans - Roadway - Erosion/Slope/Ret Wall	42	Category 2
Traffic Calming / AIL00001	Trans - Signals - Traffic Signals	Annual	Annual
Traffic Count Stations-Various Locations / S10098	Trans - Signals - Traffic Signals	N/A	N/A
Traffic Safety and Education Program / S00963	Trans - Bicycle Facilities (All Class.)	Preliminary	Preliminary
Traffic Signals - Citywide / AIL00004	Trans - Signals - Traffic Signals	Annual	Annual
Traffic Signals - DIF Funded / AIL00009	Trans - Signals - Traffic Signals	Annual	Annual
Traffic Signals Modification / AIL00005	Trans - Signals - Traffic Signals	Annual	Annual
Traffic Signals Mods - DIF Funded / AIL00008	Trans - Signals - Traffic Signals	Annual	Annual
Transportation Grant Match / AID00002	Trans - Roadway	Annual	Annual
Triple Pipe Crossing - Dennery Road / S10017	Trans - Roadway	Preliminary	Preliminary
University Ave/Alabama Bike & Ped Safety Imp / S00960	Trans - Bicycle Facilities (All Class.)	N/A	N/A
University Avenue and Front Street Pop Out / S00909	Trans - Ped Fac - Sidewalks	N/A	N/A
University Avenue Mobility Project / S00915	Trans - Roadway - Enhance/Scape/ Medians	53	Category 1
University Avenue Sidewalk from 54th to 68th / S00910	Trans - Ped Fac - Sidewalks	Preliminary	Preliminary
University Avenue Streetlights / S00911	Trans - Roadway - Street Lighting	23	Category 3
University City South Beautification / S00821	Trans - Roadway - Enhance/Scape/ Medians	11	Category 3
Utilities Undergrounding Program / AID00001	Trans - Roadway	Annual	Annual
Via Capri Traffic Calming Project / S00986	Trans - Signals - Calming/Speed Abatemt	N/A	N/A
Villa La Jolla Drive Bicycle Route / S10014	Trans - Bicycle Facilities (All Class.)	Preliminary	Preliminary
Village Loop Road / S00919	Trans - Roadway	Preliminary	Preliminary
Vista Sorrento Parkway Bike Lanes / S01097	Trans - Bicycle Facilities (All Class.)	43	Category 2
Washington Street Improvements Phase II / S00703	Trans - Roadway - Enhance/Scape/ Medians	N/A	N/A
Washington, Dove & Hancock Improvements / S00988	Trans - Signals - Calming/Speed Abatemt	48	Category 2
Welcome to Rancho Bernardo Signs / S10036	Trans - Roadway - Enhance/Scape/ Medians	Preliminary	Preliminary
West Mission Bay Drive Bridge Over San Diego River / S00871	Trans - Bridge - Vehicular	70	Category 1

Table 1: Transportation Projects Priority Scores (Cont'd)

Project	Project Type	Score	Category
West San Ysidro Blvd Streetscape / S00822	Trans - Roadway - Enhance/Scape/ Medians	N/A	N/A
Willow Elementary School-Safe Route to School / S00740	Trans - Ped Fac - Sidewalks	38	Category 3

Guide to the Budget

In order to showcase those projects that are funded and have work in progress, the Fiscal Year 2011 Adopted Capital Improvements Program (CIP) Budget incorporates project pages for all existing or new projects with funding expended, encumbered, continuing appropriations, adopted appropriations for Fiscal Year 2011 or anticipated funding in Fiscal Year 2011. The CIP currently incorporates six fiscal years of data plus an aggregate column of funding for Fiscal Years 2017 and beyond. However, there are many projects that are not scheduled to begin subsequent phases for several years and many of these projects will undergo dramatic changes in scope before they begin. As a result, schedule and cost data estimates will be revised as projects progress. In addition, projects lacking identified funding for project completion are listed in the departments' Unfunded Needs List.

Schedules

The CIP schedules summarize the funding sources and spending areas of capital improvement projects. These are presented in the Financial Summary section.

Schedule I: Fiscal Year 2011 Capital Improvement Projects by Fund

This schedule displays projects with adopted budgets for Fiscal Year 2011 by fund. These projects are listed alphabetically by project title within each fund. Projects with multiple funding sources may be displayed multiple times within this schedule.

Schedule II: Capital Improvements Program by Funding Source

This schedule summarizes the CIP by significant funding source types. Expended and encumbered amounts, continuing appropriations, Fiscal Year 2011 adopted budget, and anticipated funding through project completion, including unidentified funding needs, are included.

Schedule III: Capital Improvements Program by Project Type

This schedule summarizes the CIP by project type with subtotals for major project type categories. Expended and encumbered amounts, continuing appropriations, Fiscal Year 2011 adopted budget, and anticipated funding through project completion, including unidentified funding needs, are included.

Schedule IV: Capital Improvement Projects by Department

This schedule displays all existing projects and all new projects adopted for Fiscal Year 2011. Expended and encumbered amounts, continuing appropriations, Fiscal Year 2011 adopted budget, and anticipated funding through project completion, including unidentified funding needs, are provided. Projects are ordered by department and alphabetically by project title. For specific project pages, refer to the Index by Number or Index by Project Title.

Schedule V: Capital Improvement Projects Unfunded Needs

This schedule displays a list of all existing and new projects with insufficient funding identified to complete the project. In addition to the amount of funding needed, the total estimated project cost is provided and the percent of the total estimated project cost that requires identification of funding. Projects are sorted from lowest to highest unidentified funding percent.

Project Pages

The CIP project pages are designed to provide citizens and City officials with accurate and informative financial and logistical information for every existing CIP project currently in progress and

new projects scheduled to begin in Fiscal Year 2011. A brief description of project page components is as follows. Project pages are included in the Capital Improvement Projects section.

Project Attributes

Department and Project Type

The department listed is the operating department that will be responsible for operating or maintaining the asset once complete. Each department's CIP is organized by project type. Project types are a more specific manner of categorizing the kind of improvement provided by each project. For a complete listing of all project types, refer to Schedule III in the Financial Summary section. In the project pages, the project type is listed below the department name. Some project types, such as Buildings, are used in several departments.

Project Title and Number

Each project is identified by a unique project number. The first character of the project number indicates the kind of project. The following list describes the characteristics of each kind of project:

A: Annual Allocation – These projects are typically for ongoing repair and replacement requiring funding on an annual basis. Individual projects funded by an annual allocation are typically smaller projects that are expected to be completed in a short timeframe. The funding information provided for annual allocation projects aggregates all funding in existing sub-projects and will fluctuate as individual projects are completed and new projects are added.

S: Standard/Standalone – These projects are typically limited to a single asset but may be of any size and duration.

L: Large/Phase Funded - These projects are a combination of multiple assets into a single project in order to achieve efficiencies. Each individual asset will be capitalized as that portion of the project is completed. As a result, the total estimated project cost will be reduced as each asset is completed.

Council District

This indicates the City Council District (1-8) in which a project is located. Projects that have a Citywide impact or are outside the City limits are also noted.

Community Plan

This component lists affected community planning area(s). Projects that have a Citywide impact or are outside the City limits are also noted. For additional information on community planning areas, refer to the Community Planning section.

Project Status

The project statuses serves as an indicator of project progress. Below is a description of these statuses:

Created – This indicates that the project has been identified but activity has not begun on the project.

Released – The project is in progress.

Technically Complete – The asset is primarily completed and has been put into service.

Closed – The project has been completed and the asset has been capitalized.

Duration

The estimated starting and ending fiscal years are provided for each project.

Improvement Type

This attribute describes the project's impact on existing assets. A project may provide *betterment*, *expansion*, *replacement* or *widening* of an existing City asset or may result in a *new* asset to the City.

Contact Information

This provides the name, email address and phone number of the project manager, at the time of publication.

Project Description

Description

This component provides a brief statement explaining the scope and boundaries of a project as well as defining its impact on the surrounding neighborhood(s).

Justification/Public Benefit

This component explains why a project is needed and describes any legal requirements for the project, including State or federal mandates.

Operating Budget Impact

This component describes any ongoing operating expenses anticipated upon completion of the project and the impact on the City's operating budget. An operating budget impact table may be included to provide additional detail. The table includes anticipated staffing and expenditure impacts for the next five fiscal years by department and fund. Operating budget impacts include new funding requirements to support the operation and maintenance of the building, facility, park, or other infrastructure once it is opened.

Relationship to General and Community Plans

This component indicates whether a project is consistent with the affected community plan(s) and is in conformance with the City's General Plan. Additional information can be found in the Community Planning section.

Schedule

This component provides the anticipated project schedule and includes the year(s) when design, construction, and other phases are expected to begin and end.

Summary of Project Changes

This component provides a comparison between the Fiscal Year 2011 Adopted Budget and the Fiscal Year 2010 Annual Budget. Changes may have resulted from modifications to the project scope, City Council action (resolutions and/or ordinances), updated total project cost estimates and revised funding sources.

Project Funding

Expenditure by Funding Source

This table lists the amounts, sources, and estimated timing of funding for the project through project completion. Projects typically extend beyond a given fiscal year. The total estimated project cost includes project activity since inception and anticipated in the current and future fiscal years. Expenditures, encumbrances and continuing appropriations from the prior fiscal years are included, in addition to the Fiscal Year 2011 Adopted Budget and projections of budget needs in outlying years. All existing projects will have expenditures, encumbrances, and/or continuing appropriations. These projects may include additional adopted funding in Fiscal Year 2011, as well as in future fiscal

years, depending upon project scheduling and funding needs. Descriptions of common funding sources for the CIP can be found in the Funding Sources section.

Expended and Encumbered - Projects initiated prior to Fiscal Year 2011 typically have costs and encumbrances. This is shown on the project page as expended and encumbered and includes all funds that have been expended in the project as well as any contractual or other obligations. Expended and encumbered is a cumulative amount since project inception.

Continuing Appropriations - Appropriated funding previously approved by City Council but not yet expended or encumbered is reflected as continuing appropriation amounts. Continuing appropriations are a cumulative amount of unexpended and unencumbered appropriations since project inception.

Fiscal Year 2011 Adopted Budget - This is the amount of funding approved by City Council as part of the Fiscal Year 2011 Adopted Budget. This amount is included in the annual appropriation ordinance, which gives the City the authority to expend from the capital improvement project. The annual appropriation ordinance also provides guidance regarding the administration of the CIP during the course of the fiscal year. Modifications to a project budget may occur during the course of the fiscal year through City Council action.

Fiscal Year 2011 Anticipated – Funding that was uncertain to be received at the time of the budget was proposed but may be appropriated during Fiscal Year 2011 is reflected as anticipated funding for the upcoming fiscal year. Anticipated funding includes sources, such as grants, that require additional City Council approval prior to budgeting or that are unpredictable revenue streams, such as land sale proceeds.

Outlying Fiscal Years - Projects that extend beyond Fiscal Year 2011 include future year cost estimates that are projected based on project scheduling and funding availability. The City is not legally bound to any projections made in Fiscal Years 2012 and beyond because they are not contained within the annual appropriation ordinance. Revisions and refinements of project scope, cost estimates, scheduling, and funding will affect the outlying year projections.

Unidentified Funding - If a specific funding source has not yet been identified to fund completion of the project, the needed funding amount will be reflected as Unidentified Funding. This amount is an estimate based upon the current estimated total project cost and schedule. Changes in project scope, cost estimates and scheduling may affect future funding needs.

Unfunded Needs List

The Unfunded Needs List for each department provides a concise list of projects that are partially funded. This list provides the project title and number, estimated total project cost, amount of funding required for the project to be completed, and the percent of the total estimated project cost that requires identification of funding. Unfunded Needs Lists are included in the Capital Improvement Projects section following the project pages within each department section.

Funding Sources

The Capital Improvements Program (CIP) uses a variety of funding sources to support projects. This section outlines some of the more common funding sources used in the CIP. In addition, Schedule II in the Financial Summary section provides a summary of the CIP by funding source.

Capital Outlay

Capital Outlay Funds are used exclusively for the acquisition, construction, and completion of permanent public improvements or real property; replacement or reconstruction of public facilities; and other improvements of a permanent character. Repair or maintenance expenditures cannot be made from the Capital Outlay Funds. Revenue for the Capital Outlay Funds is derived primarily from the sale of City-owned property but may also come from other sources per Section 77 of the San Diego City Charter.

Community Development Block Grants (CDBG)

Community Development Block Grant (CDBG) funding is programmed in accordance with Council Policy 700-2 (amended November 24, 2009). CIP priorities are developed irrespective of whether or not CDBG funding is to be received by the City. CDBG funding is to be used to supplement the City's CIP program and not as a substitute for other City funding.

Development Impact Fees (DIF)

Development impact fees (DIF) are collected to mitigate the impact of new development in urbanized communities that are near build-out. The amount of the DIF is based on a portion of the financing needed for identified public facilities. Property being developed is assessed the fee(s) at the time the building permit is issued.

Donations

Projects may be funded by contributions and/or donations from private sources, such as residents, developers, private organizations, and businesses. Contributions by developers and vendors may be reimbursed by City funds in future years.

Enterprise Funds

Enterprise funds account for specific services that are funded directly by fees and charges to users. These include the services provided by the Water, Metropolitan Wastewater, Development Services, and Environmental Services Departments, and Airports and Golf Course operations. These funds are intended to be fully self-supporting and are not typically subsidized by any general revenue or taxes. Within each enterprise fund, budgets are developed which are sufficient to fund current year operations and maintenance expenses, as well as provide for current and future years' upgrade, replacement, and expansion-related capital construction requirements.

Facilities Benefit Assessments

Facilities benefit assessments (FBA) provide 100 percent of funding for public facilities projects that service a designated area of benefit and are identified in the public facilities financing plan. The dollar amount of the assessment is based upon the cost of each public facility equitably distributed over a designated area of benefit in the community planning area. Assessments are recorded as liens with the County Assessor's Office. Property being developed is assessed at the time the building permit is issued. The amount of the assessment is determined by the type and size of the development.

Capital Improvements Program
Funding Sources

General Fund

Some allocations to the CIP budget are budgeted within the operating budget of General Fund departments.

Grants and Reimbursements

Some projects are entirely or partially funded by grants and reimbursements from the State and federal government and other agencies. The receipts of certain grants and reimbursements follow the award of contracts; therefore, City funding is programmed for front-end financing of the total estimated project costs. Grant funding includes State and federal grants and grants from proceeds from State bond issuances.

Infrastructure Improvement Funds

The Infrastructure Improvement Funds (one each for the Mayor and eight Council Districts) were established as part of the Fiscal Year 2002 Annual Budget. Funding is appropriated in various capital improvement projects for purposes identified by the Mayor or individual Council District.

Mission Bay and Regional Park Improvement Funds

Mission Bay rents and concessions revenue is allocated to the Mission Bay and Regional Park Improvement Funds in accordance with the San Diego City Charter, Article V, Section 55.2. The funds in the Mission Bay Improvement Fund may only be expended in Mission Bay Park for permanent capital improvements and capital deferred maintenance of existing facilities, as well as to improve environmental conditions consistent with the Mission Bay Park Master Plan. The funds in the Regional Parks Improvement Fund may only be expended for capital improvements in San Diego's regional parks. The City of San Diego's regional parks include Chollas Lake Park, Balboa Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and parks.

QUALCOMM Stadium Operating Fund

QUALCOMM Stadium, built in 1967, has hosted many entertainment and sporting events. The QUALCOMM Stadium Operating Fund is based on receipts from these events.

TransNet

TransNet is a one-half cent local sales tax that supports countywide traffic congestion relief and transportation improvements. TransNet includes a Maintenance of Effort (MOE) provision to guarantee that the City spends a certain amount of discretionary funds on the maintenance and improvement of the public right-of-way. The City utilizes TransNet cash for projects as much as possible in an attempt to minimize the issuance of bonds due to added costs of debt service. TransNet Commercial Paper is a borrowing tool that can be used to raise cash needed to cover cash-flow deficits and is generally viewed as a lower-cost alternative to bank loans. In an attempt to further minimize debt service costs, the issuance of TransNet Commercial Paper may be utilized when feasible.

Unidentified Funding

Some projects may lack identified funding in future fiscal years to complete the project. These projects display an "unidentified funding" amount in the project pages. Each project with an unidentified amount is summarized in each department's Unfunded Needs List. A complete list of all projects with unidentified funding is provided in Schedule V in the Financial Summary.

Community Planning

The City's General Plan

On March 10, 2008 the San Diego City Council unanimously approved a comprehensive update to the City's General Plan. The plan sets out a long-range vision and policy framework for how the City should plan for projected growth and development, provide public services, and maintain the qualities that define San Diego over the next 20 to 30 years.

The updated General Plan provides guidance on how to design infill development and reinvest in existing communities to support long term growth, since less than four percent of the City's land remains vacant and available for new development. It has a strong sustainability focus through policies addressing transit/land use coordination; climate change; healthy, walkable communities; green buildings; clean technology industries; water and energy conservation and management; and urban forestry. In addition, the General Plan features protections for prime industrial lands; strategies for providing urban parks; "toolboxes" to implement mobility strategies; and policies designed to further the preservation of San Diego's historical and cultural resources. The plan was structured to work in concert with the City's community plans.

The General Plan update incorporates the City of Villages strategy to focus growth into mixed-use villages that are pedestrian-friendly districts, of different scales, linked to the transit system. Each village is envisioned as unique to the community in which it is located, yet all villages would be pedestrian-friendly, and characterized by inviting, accessible and attractive streets and public spaces. Individual villages are intended to offer a variety of housing types and affordability levels. The strategy draws upon the character and strengths of San Diego's natural environment, distinctive neighborhoods, and activity centers that together form the City as a whole.

The City developed the General Plan within the context of state requirements, regional plans and population forecasts, and the issues and needs unique to the City. The General Plan is comprised of an introductory Strategic Framework section and the following elements: Land Use and Community Planning; Mobility; Economic Prosperity; Public Facilities, Services and Safety; Urban Design; Recreation; Historic Preservation; Conservation; and Noise. The Housing Element update was adopted separately in 2006. The policies within each element of the General Plan were developed with ten guiding principles in mind. These principles are to achieve:

1. An open space network formed by parks, canyons, river valleys, habitats, beaches, and ocean;
2. Diverse residential communities formed by the open space network;
3. Compact and walkable mixed-use villages of different scales within communities;
4. Employment centers for a strong economy;
5. An integrated regional transportation network of walkways, bikeways, transit, roadways, and freeways that efficiently link communities and villages to each other and to employment centers;
6. High quality, affordable, and well-maintained public facilities to serve the City's population, workers, and visitors;
7. Historic districts and sites that respect our heritage;
8. Balanced communities that offer opportunities for all San Diegans and share citywide responsibilities;
9. A clean and sustainable environment; and,

10. A high aesthetic standard.

The Public Facilities, Services and Safety Element of the General Plan includes policies on the prioritization and provision of public facilities and services, evaluation of new growth, guidelines for implementing a financing strategy, and guidelines for the provision of specific facilities. This element discusses City challenges, including a public facilities deficit, and calls for facilities deficiencies to be remedied through diverse funding resources.

Implementation of the General Plan is being accomplished through a broad range of legislative and regulatory actions that influence private and public development. The General Plan Action Plan identifies measures and timeframes for implementing General Plan policies. The Action Plan highlights eight key initiatives which are critical to General Plan implementation, as follows: Community Plan Updates, Climate Change Initiatives, Water Supply and Conservation Efforts, Land Development Code (LDC) Amendments, Public Facilities Finance Strategy, Economic Development Strategic Plan, Parks Master Plan, and Historic Preservation Incentives. In addition, the General Plan is consistent with the Regional Comprehensive Plan and will contribute to the San Diego Association of Governments' efforts to create a Sustainable Communities Strategy that meets anticipated Senate Bill 375 greenhouse gas emission reduction targets.

Community Plans

The City's community plans contain additional detailed planning guidance, and are a part of the Land Use Element of the General Plan. Community plans establish specific recommendations and objectives in a given community for future land uses and public improvements. The community plan provides a long range physical development guideline for elected officials and citizens engaged in community development. Citizen involvement has been a long-standing concept in the City of San Diego. In the 1960s and 1970s, the City Council adopted policies that established and recognized community planning groups as formal mechanisms for community input in the decision-making processes. Community planning groups provide citizens with an opportunity for involvement in advising the City Council, the Planning Commission, and other decision makers on development projects, community plan amendments, rezoning projects, and public facilities. The recommendations of the planning groups are integral components of the planning process.

The general and community plans are policy documents, which require regulatory tools and programs to help implement their goals and standards. The implementation tools for planning documents include the Municipal Code, the Multiple Species Conservation Program (MSCP), zoning, Neighborhood Code Compliance, facilities financing plans, and redevelopment plans. These regulations and programs help guide land use, development, and design.

CIP Conformance to the City’s General Plan and Community Plans

The capital improvement projects in the current budget were reviewed for conformance with the City's General Plan and Community Plans. The entire process is outlined in the Capital Improvement Program Conformance Report to the City's Planning Commission. The capital improvement projects were found to be consistent with the General Plan, relevant community plans, and facilities financing plans, with three projects in need of corrective measures, two of which are being addressed as part of community plan updates currently under way, and the third through a project scope revision allowing for consistency with the respective community plan requirements.

Community Planning Areas



Capital Improvements Program
Community Planning

Community Planning Areas by Council District



Financial Summary

Schedule I: Fiscal Year 2011 Capital Improvement Projects by Fund

Fund and Project	Department	Project Type	FY2011 Adopted
Balboa Park Golf Course CIP Fund			
Balboa Park Golf Course / **AEA00002**	Park & Recreation	Golf Courses	$ 300,000
Balboa Park Golf Course Irrigation System / **S00632**	Park & Recreation	Golf Courses	2,000,000
Total Balboa Park Golf Course CIP Fund			**$ 2,300,000**
Bird Rock MAD Fund			
Bird Rock Median Lighting / **S11007**	Park & Recreation	Trans - Roadway - Enhance/Scape/Medians	$ 229,000
Total Bird Rock MAD Fund			**$ 229,000**
Brown Field Special Aviation			
Brown Field / **AAA00002**	Airports	Airport Assets	$ 850,000
Total Brown Field Special Aviation			**$ 850,000**
CIP Contributions from General Fund			
Watershed CIP / **ACC00001**	Storm Water	Drainage - Best Mgt Practices (BMPs)	$ 1,300,000
Total CIP Contributions from General Fund			**$ 1,300,000**
Caminito Santa Fe MAD CIP			
Camino Santa Fe Median Improvements / **S10037**	Park & Recreation	Trans - Roadway - Enhance/Scape/Medians	$ 30,000
Total Caminito Santa Fe MAD CIP			**$ 30,000**
Carmel Valley Consolidated FBA			
Carmel Country Road Low Flow Channel / **S00969**	Storm Water	Drainage - Channels	$ 712,000
Carmel Grove Mini Park Play Area Upgrade / **S00659**	Park & Recreation	Parks - Mini Parks	52,858
Del Mar Trails Park Play Area Upgrades / **S11016**	Park & Recreation	Parks - Neighborhood	596,366
Torrey Highlands Park Play Area Upgrades / **S11020**	Park & Recreation	Parks - Neighborhood	602,072
Windwood II Mini Park Play Area Upgrades / **S11017**	Park & Recreation	Parks - Mini Parks	480,858
Total Carmel Valley Consolidated FBA			**$ 2,444,154**

Schedule I: Fiscal Year 2011 Capital Improvement Projects by Fund *(cont'd)*

Fund and Project	Department	Project Type	FY2011 Adopted
Carmel Valley MAD CIP			
Carmel Country Road Median Improvements / **S10039**	Park & Recreation	Trans - Roadway - Enhance/Scape/Medians	$ 65,000
Total Carmel Valley MAD CIP			**$ 65,000**
College Area			
College Area Obstructed Curb Ramp Barrier Removal / **S11050**	General Services	Trans - Ped Fac - Curb Ramps	$ 140,000
Manhassett Drive Storm Drain System Upgrade / **S11005**	Storm Water	Drainage - Storm Drain Pipes	60,000
Total College Area			**$ 200,000**
Concourse and Parking Garages Operating Fund			
Evan V. Jones Parkade Parking Equipment Upgrade / **S11034**	Real Estate Assets	Bldg - Other City Facility / Structures	$ 450,000
Total Concourse and Parking Garages Operating Fund			**$ 450,000**
Del Mar Terrace CIP Fund			
Del Mar Terrace Street Improvements / **S10038**	Park & Recreation	Trans - Roadway	$ 165,000
Total Del Mar Terrace CIP Fund			**$ 165,000**
EGF CIP Fund 1/3			
Old Mission Dam Preservation / **S00611**	Park & Recreation	Parks - Resource Based	$ 170,000
Total EGF CIP Fund 1/3			**$ 170,000**
Equipment Division CIP Fund			
Fitting Facility Expansion / **S10042**	General Services	Bldg - Operations Facility / Structures	$ 500,000
Total Equipment Division CIP Fund			**$ 500,000**
Golden Hill Urban Comm			
34th Street Storm Drain / **S11001**	Storm Water	Drainage - Storm Drain Pipes	$ 75,000
Total Golden Hill Urban Comm			**$ 75,000**
Highland/Landis(East SD)-Major			
Azalea Neighborhood Park / **S00756**	Engineering & Capital Projects	Parks - Neighborhood	$ 13,828
Total Highland/Landis(East SD)-Major			**$ 13,828**

Schedule I: Fiscal Year 2011 Capital Improvement Projects by Fund *(cont'd)*

Fund and Project	Department	Project Type	FY2011 Adopted
Linda Vista Urban Comm			
Carson Elementary School Joint Use / **S00646**	Park & Recreation	Parks - Miscellaneous Parks	$ 5,000
Coolidge Street Storm Drain / **S11003**	Storm Water	Drainage - Storm Drain Pipes	75,000
Montgomery Academy Joint Use Improvements / **S00973**	Park & Recreation	Bldg - Other City Facility / Structures	120,000
Total Linda Vista Urban Comm			**$ 200,000**
Metropolitan Sewer Utility Fund			
MBC Biosolids Storage Silos / **S00322**	Public Utilities	Bldg - MWWD - Treatment Plants	$ 1,600,000
Metro Facilities Control Systems Upgrade / **L10000**	Public Utilities	Bldg - MWWD - Treatment Plants	5,200,000
Metro Treatment Plants / **ABO00001**	Public Utilities	Bldg - MWWD - Treatment Plants	4,600,000
Metropolitan System Pump Stations / **ABP00002**	Public Utilities	Bldg - MWWD - Pump Stations	337,459
Metropolitan Waste Water Department Trunk Sewers / **AJB00001**	Public Utilities	Wastewater - Collection Sys - Trunk Swr	2,000,000
NCWRP Sludge Pump Station Upgrade / **S00309**	Public Utilities	Bldg - MWWD - Pump Stations	319,976
North City Water Reclamation Plant EDR Upgrade / **S00324**	Public Utilities	Bldg - MWWD - Treatment Plants	335,000
Point Loma Grit Processing Improvements / **S00315**	Public Utilities	Bldg - MWWD - Treatment Plants	8,000,000
Total Metropolitan Sewer Utility Fund			**$ 22,392,435**
Mid City Urban Comm			
I-805/Home Avenue Ramp Improvements / **S11042**	General Services	Trans - Signals - Traffic Signals	$ 250,000
Total Mid City Urban Comm			**$ 250,000**
Mid-City - Park Dev Fund			
Central Avenue Mini Park Acquisition/Development / **S00992**	Park & Recreation	Parks - Miscellaneous Parks	$ 300,000
Marshall Elementary School Joint Use Improvements / **S10080**	Park & Recreation	Parks - Miscellaneous Parks	700,000
Total Mid-City - Park Dev Fund			**$ 1,000,000**
Mid-City CIP Fund			
El Cajon Boulevard Streetscape Improvements / **S00826**	Park & Recreation	Trans - Roadway - Enhance/Scape/Medians	$ 100,000
Total Mid-City CIP Fund			**$ 100,000**

Schedule I: Fiscal Year 2011 Capital Improvement Projects by Fund *(cont'd)*

Fund and Project	Department	Project Type	FY2011 Adopted
Midway/Pacific Hwy Urban Comm			
Pacific Hwy Obstructed Curb Ramp Barrier Removal / **S11045**	General Services	Trans - Ped Fac - Curb Ramps	$ 900,000
Sports Arena Blvd-Rosecrans to Midway / **S00721**	General Services	Trans - Roadway - Enhance/Scape/Medians	250,000
Total Midway/Pacific Hwy Urban Comm			**$ 1,150,000**
Mission Bay Golf Course CIP Fund			
Mission Bay Golf Course Renovation/Reconstruction / **S11010**	Park & Recreation	Golf Courses	$ 460,000
Mission Bay Golf Course and Practice Center / **AEA00003**	Park & Recreation	Golf Courses	300,000
Total Mission Bay Golf Course CIP Fund			**$ 760,000**
Mission Bay Improvements Fund			
Mission Bay Improvements / **AGF00004**	Park & Recreation	Parks - Miscellaneous Parks	$ 872,678
Total Mission Bay Improvements Fund			**$ 872,678**
Mission Hills Special Lighting MAD			
Mission Hills Historic Street Lighting / **S11008**	Park & Recreation	Trans - Roadway - Street Lighting	$ 156,243
Total Mission Hills Special Lighting MAD			**$ 156,243**
Montgomery Field Special Aviation			
Montgomery Field / **AAA00001**	Airports	Airport Assets	$ 950,000
Total Montgomery Field Special Aviation			**$ 950,000**
Municipal Sewer Revenue Fund			
Balboa Avenue Trunk Sewer / **S00331**	Public Utilities	Wastewater - Collection Sys - Trunk Swr	$ 1,400,000
CIS ERP Implementation / **S11100**	Public Utilities	Bldg - Other City Facility / Structures	7,318,316
Harbor Drive Trunk Sewer Replacement / **S00336**	Public Utilities	Wastewater - Collection Sys - Trunk Swr	4,000,000
Metropolitan Waste Water Department Trunk Sewers / **AJB00001**	Public Utilities	Wastewater - Collection Sys - Trunk Swr	12,617,329
Montezuma Trunk Sewer / **S00332**	Public Utilities	Wastewater - Collection Sys - Trunk Swr	200,000
Pipeline Rehabilitation / **AJA00002**	Public Utilities	Wastewater - Collection Sys - Main	5,000,000
Pump Station 84 Upgrade & Pump Station 62 Abandon / **S00308**	Public Utilities	Bldg - MWWD - Pump Stations	2,100,000

Schedule I: Fiscal Year 2011 Capital Improvement Projects by Fund *(cont'd)*

Fund and Project	Department	Project Type	FY2011 Adopted
Pump Station Restorations / **ABP00001**	Public Utilities	Bldg - MWWD - Pump Stations	200,000
Pump Station Upgrades Group I North County / **S00303**	Public Utilities	Bldg - MWWD - Pump Stations	2,138,000
Sewer Main Replacements / **AJA00001**	Public Utilities	Wastewater - Collection Sys - Main	68,800,000
Sewer Pump Station 41 Rehabilitation / **S00337**	Public Utilities	Bldg - MWWD - Pump Stations	879,000
USIU Trunk Sewer / **S00334**	Public Utilities	Wastewater - Collection Sys - Trunk Swr	5,920,000
Unscheduled Projects / **AJA00003**	Public Utilities	Wastewater - Collection Sys - Main	2,200,000
Total Municipal Sewer Revenue Fund			**$ 112,772,645**
Navajo Urban Comm			
Lake Murray Community Park Play Area Expansion / **S11018**	Park & Recreation	Parks - Community	$ 62,000
San Carlos Branch Library / **S00800**	Library	Bldg - Libraries	63,000
Total Navajo Urban Comm			**$ 125,000**
North Park CIP Fund			
North Park/Main Street Sidewalk Improvements / **S10040**	Park & Recreation	Trans - Ped Fac - Sidewalks	$ 25,000
Switzer Canyon/30th Street Bridge Enhancement Prgm / **S10054**	Park & Recreation	Trans - Roadway - Enhance/Scape/Medians	5,000
Total North Park CIP Fund			**$ 30,000**
North Park Urban Comm			
North Park Obstructed Curb Ramp Barrier Removal / **S11049**	General Services	Trans - Ped Fac - Curb Ramps	$ 200,000
Total North Park Urban Comm			**$ 200,000**
Old San Diego - Urban Comm			
Congress Street Bicycle Facility / **S11037**	General Services	Trans - Bicycle Facilities (All Class.)	$ 50,000
Pacific Highway Bicycle Route / **S11036**	General Services	Trans - Bicycle Facilities (All Class.)	10,000
Total Old San Diego - Urban Comm			**$ 60,000**
Otay Mesa/Nestor Urb Comm			
Montgomery Waller Community Park / **S00754**	Park & Recreation	Parks - Neighborhood	$ 80,000
Silver Wing Neighborhood Park Sports Fld & Sec Lgt / **S11051**	Park & Recreation	Parks - Neighborhood	295,000
Total Otay Mesa/Nestor Urb Comm			**$ 375,000**

Schedule I: Fiscal Year 2011 Capital Improvement Projects by Fund *(cont'd)*

Fund and Project	Department	Project Type	FY2011 Adopted
Pacific Beach Urban Comm			
North Pacific Beach Lifeguard Station / **S10119**	Fire-Rescue	Bldg - Pub Safety - Lifeguard Stations	$ 550,000
Pacific Beach Obstructed Curb Ramp Barrier Removal / **S11048**	General Services	Trans - Ped Fac - Curb Ramps	50,000
Total Pacific Beach Urban Comm			**$ 600,000**
Park Village CIP Fund			
Rancho Penasquitos Monument Signs / **S10032**	Park & Recreation	Trans - Roadway - Enhance/Scape/Medians	$ 38,000
Total Park Village CIP Fund			**$ 38,000**
Peninsula Urban Comm			
San Remo Way Storm Drain / **S11004**	Storm Water	Drainage - Storm Drain Pipes	$ 150,000
Total Peninsula Urban Comm			**$ 150,000**
QUALCOMM Stadium Operations CIP Fund			
QUALCOMM Stadium / **ABG00001**	QUALCOMM Stadium	Bldg - Stadium Facilities	$ 750,000
Total QUALCOMM Stadium Operations CIP Fund			**$ 750,000**
Rancho Bernardo MAD CIP			
Pomerado Rd Median Improvements-n/o of R Bernardo / **S10035**	Park & Recreation	Trans - Roadway - Enhance/Scape/Medians	$ 125,000
Total Rancho Bernardo MAD CIP			**$ 125,000**
Rancho Bernardo-Fac Dev Fund			
Bernardo Trail Dr & Pomerado Rd TS / **S11040**	General Services	Trans - Signals - Traffic Signals	$ 200,000
Camino Del Norte Sidewalk / **S11047**	General Services	Trans - Bridge - Pedestrian	100,000
Grandee Pl & Pomerado Rd Traffic Signal / **S11039**	General Services	Trans - Signals - Traffic Signals	200,000
Rancho Bernardo Community Park-Sports Field Lights / **S11012**	Park & Recreation	Parks - Community	700,000
Total Rancho Bernardo-Fac Dev Fund			**$ 1,200,000**
Rancho Encantada			
Rancho Encantada Park #2 / **S00652**	Park & Recreation	Parks - Neighborhood	$ 253,000
Total Rancho Encantada			**$ 253,000**

Schedule I: Fiscal Year 2011 Capital Improvement Projects by Fund *(cont'd)*

Fund and Project	Department	Project Type	FY2011 Adopted
Rancho Penasquitos East MAD CIP			
Rancho Penasquitos Monument Signs / **S10032**	Park & Recreation	Trans - Roadway - Enhance/Scape/Medians	$ 4,000
Total Rancho Penasquitos East MAD CIP			**$ 4,000**
Rancho Penasquitos FBA			
Hilltop Community Park Development Phase 1 / **S00634**	Park & Recreation	Parks - Community	$ 450,614
Views West Neighborhood Park ADA Upgrades / **S10031**	Park & Recreation	Parks - Neighborhood	350,000
Total Rancho Penasquitos FBA			**$ 800,614**
Refuse Disposal CIP Fund			
Arizona Street Landfill Closure and Modifications / **S00682**	Environmental Services	Landfills - Supporting Fac / Struct	$ 60,000
Future Waste Mgmt Disposal & Processing Facilities / **S01088**	Environmental Services	Landfills - Supporting Fac / Struct	1,750,000
Groundwater Monitoring Network / **AKC00001**	Environmental Services	Landfills	250,000
Minor Improvements to Landfills / **AFA00001**	Environmental Services	Landfills	250,000
South Chollas Landfill / **S00776**	Environmental Services	Landfills - Supporting Fac / Struct	40,000
Unclassified Disposal Site Closure / **S01084**	Environmental Services	Landfills	75,000
West Miramar Landfill - Phase 2 / **S00774**	Environmental Services	Bldg - Other City Facility / Structures	1,700,000
West Miramar Refuse Disposal Facility - Phase 2 / **S01074**	Environmental Services	Landfills	300,000
Total Refuse Disposal CIP Fund			**$ 4,425,000**
Regional Park Improvements Fund			
Regional Park Improvements / **AGF00005**	Park & Recreation	Parks - Miscellaneous Parks	$ 2,500,000
Total Regional Park Improvements Fund			**$ 2,500,000**
S.E. San Diego Urban Comm			
Gompers Neighborhood Park- Play Area Upgrades / **S11030**	Park & Recreation	Parks - Neighborhood	$ 490,000
Holly Dr. Street Improvements / **S11033**	General Services	Trans - Ped Fac - Curb Ramps	900,000
Memorial Pool Improvements / **S00970**	Park & Recreation	Parks - Miscellaneous Parks	750,000
Mountain View Neighborhood Park Area Upgrades / **S11019**	Park & Recreation	Parks - Neighborhood	775,000
Total S.E. San Diego Urban Comm			**$ 2,915,000**

Schedule I: Fiscal Year 2011 Capital Improvement Projects by Fund *(cont'd)*

Fund and Project	Department	Project Type	FY2011 Adopted
San Ysidro Urban Comm			
San Ysidro Athletic Area & Larsen Field Lighting / **S11013**	Park & Recreation	Parks - Miscellaneous Parks	$ 750,000
Total San Ysidro Urban Comm			**$ 750,000**
Serra Mesa - Urban Community			
Berger Ave Sidewalk & Curb Ramps / **S11044**	General Services	Trans - Roadway	$ 225,000
Total Serra Mesa - Urban Community			**$ 225,000**
Talmadge CIP Fund			
Talmadge Street Improvements / **S00820**	Park & Recreation	Trans - Roadway	$ 100,000
Total Talmadge CIP Fund			**$ 100,000**
Tierrasanta - DIF			
Tierrasanta Community Park Sports Field Lighting / **S11011**	Park & Recreation	Parks - Community	$ 150,000
Total Tierrasanta - DIF			**$ 150,000**
Torrey Highlands			
Torrey Meadows Drive Overcrossing / **S10015**	General Services	Trans - Roadway	$ 6,148,447
Total Torrey Highlands			**$ 6,148,447**
Torrey Highlands MAD Fund			
Torrey Highlands Community ID and Enhancement / **S11009**	Park & Recreation	Trans - Roadway - Enhance/Scape/Medians	$ 150,000
Total Torrey Highlands MAD Fund			**$ 150,000**
Torrey Hills MAD Fund			
Torrey Hills SDG&E Easement Enhancement / **S11006**	Park & Recreation	Trans - Roadway - Enhance/Scape/Medians	$ 300,000
Total Torrey Hills MAD Fund			**$ 300,000**
Torrey Pines Golf Course CIP Fund			
Torrey Pines Golf Course / **AEA00001**	Park & Recreation	Golf Courses	$ 300,000
Total Torrey Pines Golf Course CIP Fund			**$ 300,000**

Schedule I: Fiscal Year 2011 Capital Improvement Projects by Fund *(cont'd)*

Fund and Project	Department	Project Type	FY2011 Adopted
TransNet Extension Congestion Relief Fund			
25th Street Renaissance Project / **S00985**	General Services	Trans - Signals - Calming/Speed Abatemt	$ 125,000
35th & 34th at Madison Avenue Improvements / **S00922**	General Services	Trans - Ped Fac - Sidewalks	250,854
Aldine Drive and Fairmount Drive Slope Restoration / **S00865**	General Services	Trans - Roadway - Erosion/Slope/Ret Wall	700,000
Bridge Rehabilitation / **AIE00001**	General Services	Trans - Roadway - GRails/BRails/Safety	270,000
Carmel Valley Road Enhancement Project / **S00859**	General Services	Trans - Roadway - Enhance/Scape/Medians	25,000
Cherokee Street Improvements / **S00921**	General Services	Trans - Ped Fac - Sidewalks	480,000
Cherokee Traffic Calming / **S00733**	General Services	Trans - Bicycle Facilities (All Class.)	240,000
Drainage Projects / **ACA00001**	Storm Water	Drainage - Storm Drain Pipes	185,304
El Camino Real - Half Mile to Via De La Valle / **S00856**	General Services	Trans - Bridge - Vehicular	500,000
Famosa Slough Salt Marsh Creation / **S00605**	Park & Recreation	Drainage - Channels	25,000
Five Year CIP Planning / **AID00003**	General Services	Trans - Roadway	50,000
Install T/S Interconnect Systems / **AIL00002**	General Services	Trans - Signals - Traffic Signals	300,000
Installation of City Owned Street Lights / **AIH00001**	General Services	Trans - Roadway - Street Lighting	100,000
Linda Vista Rd at Genesee Intersection Improvement / **S00907**	General Services	Trans - Roadway	150,000
Market St -Euclid Ave to 54th St- Improvements / **S11043**	General Services	Trans - Roadway - Enhance/Scape/Medians	240,000
Median Installation / **AIG00001**	General Services	Trans - Roadway - Enhance/Scape/Medians	400,000
Minor Bike Facilities / **AIA00001**	General Services	Trans - Bicycle Facilities (All Class.)	100,000
Mira Sorrento Place-Scranton to Vista Sorrento / **S00878**	General Services	Trans - Roadway	60,000
New Walkways / **AIK00001**	General Services	Trans - Ped Fac - Sidewalks	1,041,000
North Torrey Pines Road Bridge/ Los Penasquitos / **S00935**	General Services	Trans - Bridge - Vehicular	88,000
Otay Mesa Truck Route Phase 3 / **S00724**	General Services	Trans - Roadway	200,000
Palm Avenue Roadway Improvements / **S00913**	General Services	Trans - Roadway	630,000
Replace Obsolete T/S Controllers / **AIL00010**	General Services	Trans - Signals - Traffic Signals	75,000
San Diego River Multi-Use Path / **S00958**	General Services	Trans - Bicycle Facilities (All Class.)	1,140,000
Saturn Blvd Roadway Improvements / **S11028**	General Services	Trans - Roadway	100,000
School Traffic Safety Improvements / **AIK00002**	General Services	Trans - Ped Fac - Sidewalks	200,000

Schedule I: Fiscal Year 2011 Capital Improvement Projects by Fund *(cont'd)*

Fund and Project	Department	Project Type	FY2011 Adopted
State Route 15 Bikeway Study / **S00731**	General Services	Trans - Bicycle Facilities (All Class.)	50,000
State Route 163/Friars Road / **S00851**	General Services	Trans - Bridge - Vehicular	2,500,000
Streamview Drive Improvements / **S00864**	General Services	Trans - Roadway	200,000
Torrey Pines Improvements Phase I / **S00613**	General Services	Trans - Roadway	300,000
Traffic Calming / **AIL00001**	General Services	Trans - Signals - Traffic Signals	300,000
Traffic Signals - Citywide / **AIL00004**	General Services	Trans - Signals - Traffic Signals	430,000
Traffic Signals Modification / **AIL00005**	General Services	Trans - Signals - Traffic Signals	850,000
Transportation Grant Match / **AID00002**	General Services	Trans - Roadway	755,000
University Avenue Mobility Project / **S00915**	General Services	Trans - Roadway - Enhance/Scape/Medians	300,000
West Mission Bay Drive Bridge Over San Diego River / **S00871**	General Services	Trans - Bridge - Vehicular	100,000
Total TransNet Extension Congestion Relief Fund			**$ 13,460,158**
TransNet Extension RTCI Fee			
SR-94/Euclid Ave Interchange Improvements / **S11046**	General Services	Trans - Bridge - Vehicular	$ 425,000
Total TransNet Extension RTCI Fee			**$ 425,000**
Underground Surcharge CIP Fund			
Utilities Undergrounding Program / **AID00001**	General Services	Trans - Roadway	$ 7,500,000
Total Underground Surcharge CIP Fund			**$ 7,500,000**
Uptown Urban Comm			
Birney Elementary School Joint Use / **S00678**	Park & Recreation	Parks - Miscellaneous Parks	$ 80,000
Congress Street-San Diego Avenue Bicycle Facility / **S11038**	General Services	Trans - Bicycle Facilities (All Class.)	50,000
Hayes Ave Storm Drain / **S11002**	Storm Water	Drainage - Storm Drain Pipes	75,000
Mission Hills Branch Library / **S00804**	Library	Bldg - Libraries	170,000
Park Blvd Bicycle Facility / **S11035**	General Services	Trans - Bicycle Facilities (All Class.)	75,000
Total Uptown Urban Comm			**$ 450,000**
Water Utility Operating Fund			
CIS ERP Implementation / **S11100**	Public Utilities	Bldg - Other City Facility / Structures	$ 7,318,316

Schedule I: Fiscal Year 2011 Capital Improvement Projects by Fund *(cont'd)*

Fund and Project	Department	Project Type	FY2011 Adopted
Chollas Building / **S11025**	Public Utilities	Bldg - Operations Facility / Structures	2,000,000
Corrosion Control / **AKA00001**	Public Utilities	Water - Distribution Sys - Transmission	500,000
Freeway Relocation / **AKB00002**	Public Utilities	Water - Distribution Sys - Distribution	50,000
Harbor Drive Pipeline / **S00019**	Public Utilities	Water - Distribution Sys - Transmission	454,603
Lindbergh Field 16" Cast Iron Main Replacement / **S10055**	Public Utilities	Water - Distribution Sys - Transmission	758,045
MOC Building / **S11023**	Public Utilities	Bldg - Other City Facility / Structures	3,000,000
Miramar Clearwell Improvements / **S11024**	Public Utilities	Bldg - Water - Standpipes	3,640,000
Miramar Pipeline Monitoring & Reinspection / **S00083**	Public Utilities	Water - Distribution Sys - Distribution	275,176
Montezuma Pipeline/Mid-City Pipeline Phase II / **S11026**	Public Utilities	Water - Distribution Sys - Distribution	246,480
Otay 1st / 2nd Pipelines Abandon - Highland East / **S11027**	Public Utilities	Water - Distribution Sys - Transmission	63,250
Otay Water Treatment Plant Upgrade & Expansion / **S00030**	Public Utilities	Bldg - Water - Treatment Plants	1,040,000
Pressure Reduction Facility Upgrades / **AKA00002**	Public Utilities	Water - Distribution Sys - Transmission	300,000
Recycled Water System Upgrades / **S10010**	Public Utilities	Reclaimed Water System - Pipelines	250,000
Standpipe and Reservoir Rehabilitations / **ABL00001**	Public Utilities	Bldg - Water - Standpipes	96,056
Torrey Pines Road/La Jolla Blvd Main Replacement / **S00003**	Public Utilities	Water - Distribution Sys - Transmission	2,183,998
University Ave Pipeline Replacement / **S11021**	Public Utilities	Water - Distribution Sys - Distribution	503,289
Upas Street Pipeline Replacement / **S11022**	Public Utilities	Water - Distribution Sys - Distribution	156,000
Water Department Security Upgrades / **S00050**	Public Utilities	Bldg - Operations Facility / Structures	1,899,999
Water Group Job 790 / **S10004**	Public Utilities	Water - Distribution Sys - Distribution	698,783
Water Main Replacements / **AKB00003**	Public Utilities	Water - Distribution Sys - Distribution	72,565,217
Water Pump Station Restoration / **ABJ00001**	Public Utilities	Bldg - Water - Pump Stations	7,715,484
Total Water Utility Operating Fund			**$ 105,714,696**
Grand Total			**$ 299,619,898**

Schedule II: Capital Improvements Program by Funding Source

Funding Source	Expended/ Encumbered	Continuing Appropriations	FY2011 Adopted	FY2011 Anticipated	Future Fiscal Years	Unidentified Funding	Funding Source Total
Airports Funds	$ 3,446,778	$ 1,685,477	**$ 1,800,000**	$ –	$ 11,400,000	$ –	$ 18,332,255
Bond Financing	11,802,696	0	**–**	104,777,678	–	–	116,580,374
Capital Outlay	25,847,075	35,973,486	**–**	10,000,000	–	–	71,820,561
Concourse and Parking Garages Operating Fund	–	–	**450,000**	–	–	–	450,000
Deferred Capital Projects Bonds (2009)	28,237,947	74,460,054	**–**	–	–	–	102,698,000
Developer Funding	13,230,883	275,913	**–**	3,050,200	4,620,000	–	21,176,996
Development Impact Fees	40,381,541	13,178,870	**9,088,828**	–	40,188	–	62,689,427
Donations	11,308,828	36,643,300	**–**	2,998,433	32,512,092	–	83,462,653
Energy Conservation Program Fund	–	1,150,000	**–**	–	–	–	1,150,000
Energy Upgrades CEC Loan Fund	1,264,552	839,019	**–**	–	–	–	2,103,571
Environmental Growth Funds	2,046,366	1,448,638	**170,000**	–	–	–	3,665,004
ERP Fund	37,541,840	458,160	**–**	–	–	–	38,000,000
Facilities Benefit Assessments	341,327,714	139,901,176	**9,646,215**	33,127,368	105,701,678	–	629,704,151
Federal Grants	55,789,733	13,834,083	**–**	7,926,000	18,708,010	–	96,257,826
Fiesta Island Sludge Mitigation Fund	507,302	3,023,657	**–**	–	–	–	3,530,959
Fleet Services Internal Service Fund	16,807	333,193	**500,000**	–	–	–	850,000
Gas Tax Fund	3,773,254	–	**–**	–	–	–	3,773,254
General Fund	38,307,900	5,727,437	**1,300,000**	–	–	–	45,335,338
Golf Course Enterprise Fund	3,174,049	7,911,905	**3,360,000**	–	3,540,000	–	17,985,954
Habitat Acquisition Fund	4,029,929	34,276	**–**	–	–	–	4,064,205
Infrastructure Improvement Fund	169,070	325,764	**–**	–	–	–	494,834
Library System Improvement Fund	16,331,940	988,412	**–**	–	–	–	17,320,352
Maintenance Assessment Districts	1,876,711	3,217,419	**1,492,243**	–	1,441,243	–	8,027,616
Mission Bay Improvements Fund	1,236,772	3,482,041	**872,678**	–	–	–	5,591,491
Mission Trails Regional Park Fund	74,834	798,166	**–**	179,829	–	–	1,052,829
Other Funding	139,477,532	14,041,543	**–**	625,000	–	–	154,144,075
Other Grants	25,936,109	795,161	**–**	1,881,427	–	–	28,612,697
Park Development Fees	4,191,715	703,288	**1,000,000**	–	–	–	5,895,003
Parking Meter Districts	1,174,786	9,329	**–**	–	–	–	1,184,115
Proposition 42 - Transportation Relief Fund	22,579,811	359,988	**–**	–	–	–	22,939,799

Schedule II: Capital Improvements Program by Funding Source *(cont'd)*

Funding Source	Expended/ Encumbered	Continuing Appropriations	FY2011 Adopted	FY2011 Anticipated	Future Fiscal Years	Unidentified Funding	Funding Source Total
QUALCOMM Stadium Operating Fund	–	750,000	**750,000**	–	4,500,000	–	6,000,000
Recycling Fund	137,984	514,160	**–**	–	–	–	652,144
Redevelopment Funding	9,639,058	26,213,781	**–**	8,300,000	1,150,000	–	45,302,838
Refuse Disposal Fund	62,864,224	27,545,149	**4,425,000**	–	13,316,000	–	108,150,374
Regional Park Improvements Fund	3,219,305	6,104,543	**2,500,000**	100,000	–	–	11,923,848
San Diego Association of Governments	41,011,231	(1,018)	**–**	–	–	–	41,010,213
San Diego Unified School District	–	20,000,000	**–**	–	–	–	20,000,000
Sea World Traffic Mitigation Fund	1,061,181	2,938,819	**–**	3,858,922	108,438,300	–	116,297,222
Sewer Funds	359,046,777	165,160,175	**135,165,080**	–	674,232,654	–	1,333,604,686
State Grants	84,755,547	34,880,168	**–**	40,723,167	1,128,000	–	161,486,882
Storm Drain Fund	556,500	–	**–**	–	–	–	556,500
TransNet ARRA Exchange Fund	1,145,181	12,972,419	**–**	–	–	–	14,117,600
TransNet Extension Commercial Paper Fund	0	0	**–**	5,000,000	6,000,000	–	11,000,000
TransNet Extension Fund	22,519,256	15,403,524	**13,460,158**	–	54,715,539	–	106,098,478
TransNet Extension RTCIP Fee	–	–	**425,000**	–	–	–	425,000
TransNet Fund	112,759,797	9,109,112	**–**	–	–	–	121,868,909
TransNet Proposition A Bikeways	4,653,186	1,848,725	**–**	–	–	–	6,501,911
Unidentified Funding	–	–	**–**	–	–	1,367,294,788	1,367,294,788
Utilities Undergrounding Program Fund	199,526,905	33,860,952	**7,500,000**	–	–	–	240,887,857
Water Fund	674,204,902	181,936,076	**105,714,696**	–	773,366,647	–	1,735,222,320
Grand Total	**$ 2,412,185,511**	**$ 943,383,062**	**$ 299,619,898**	**$ 222,548,024**	**$ 1,814,810,351**	**$ 1,367,294,788**	**$ 7,059,841,634**

Schedule III: Capital Improvements Program by Project Type

Project Type	Expended/ Encumbered	Continuing Appropriations	FY2011 Adopted	FY2011 Anticipated	Future Fiscal Years	Unidentified Funding	Project Type Total
Airport Assets							
Airport Assets	$ 5,735,681	$ 2,576,855	**$ 1,800,000**	$ –	$ 11,400,000	$ –	$ 21,512,536
Airport Assets Total	**$ 5,735,681**	**$ 2,576,855**	**$ 1,800,000**	**$ –**	**$ 11,400,000**	**$ –**	**$ 21,512,536**
Buildings							
Bldg - Community Centers	$ 237,527	$ 132,439	**$ –**	$ –	$ –	$ –	$ 369,966
Bldg - Libraries	53,559,271	118,006,096	**233,000**	29,089,000	47,512,092	92,718,849	341,118,308
Bldg - MWWD - Administration Struct	2,949,357	3,010,810	**–**	–	89,409,781	–	95,369,948
Bldg - MWWD - Laboratories	336,023	293,124	**–**	–	2,304,000	–	2,933,147
Bldg - MWWD - Pump Stations	54,546,480	20,231,848	**5,974,435**	–	23,706,212	–	104,458,975
Bldg - MWWD - Treatment Plants	21,945,852	16,986,411	**19,735,000**	–	80,593,613	–	139,260,876
Bldg - Operations Facility / Structures	51,150,954	12,075,907	**4,399,999**	–	18,550,400	100,000	86,277,259
Bldg - Other City Facility / Structures	24,579,042	58,105,545	**19,906,632**	14,955,000	7,760,408	6,425,000	131,731,627
Bldg - Parks - Recreation/Pool Centers	483,904	599,163	**–**	–	–	–	1,083,067
Bldg - Parks - Regional Sports Facility	35,535,168	21,602	**–**	–	–	–	35,556,770
Bldg - Pub Safety - Fire Fac / Struct	13,923,623	7,656,392	**–**	21,039,292	15,121,637	32,330,922	90,071,866
Bldg - Pub Safety - Lifeguard Stations	8,460,804	8,823,896	**550,000**	1,403,652	–	19,631,560	38,869,913
Bldg - Pub Safety - Police Fac / Struct	19,621,256	1,893,732	**–**	4,046,734	–	–	25,561,722
Bldg - Stadium Facilities	–	750,000	**750,000**	–	4,500,000	–	6,000,000
Bldg - Water - Labratories	568,625	6,828,881	**–**	–	–	–	7,397,506
Bldg - Water - Pump Stations	14,082,117	10,659,085	**7,715,484**	–	25,256,712	–	57,713,398
Bldg - Water - Reservoirs/Dams	12,802,895	7,693,710	**–**	–	15,397,459	–	35,894,063
Bldg - Water - Standpipes	538,216	2,992,249	**3,736,056**	–	100,491,253	–	107,757,774
Bldg - Water - Treatment Plants	395,720,314	50,778,930	**1,040,000**	–	8,000,000	–	455,539,243
Bldg - Water - Wells	8,926,622	4,408,900	**–**	–	29,526,563	–	42,862,085
Buildings Total	**$ 719,968,049**	**$ 331,948,720**	**$ 64,040,606**	**$ 70,533,678**	**$ 468,130,130**	**$ 151,206,331**	**$ 1,805,827,514**
Drainage							
Drainage - Best Mgt Practices (BMPs)	$ 13,828,471	$ 10,634,256	**$ 1,300,000**	$ 1,215,000	$ –	$ –	$ 26,977,727
Drainage - Channels	547,237	1,240,763	**737,000**	–	–	–	2,525,000

Schedule III: Capital Improvements Program by Project Type *(cont'd)*

Project Type	Expended/ Encumbered	Continuing Appropriations	FY2011 Adopted	FY2011 Anticipated	Future Fiscal Years	Unidentified Funding	Project Type Total
Drainage - Pump Stations	1,881,356	4,309	–	–	–	185,000	2,070,665
Drainage - Storm Drain Pipes	23,917,885	11,784,464	620,304	17,892,000	2,438,934	2,200,000	58,853,587
Drainage Total	**$ 40,174,949**	**$ 23,663,792**	**$ 2,657,304**	**$ 19,107,000**	**$ 2,438,934**	**$ 2,385,000**	**$ 90,426,979**
Flood							
Flood Control Systems	$ 1,500,381	$ 896,619	$ –	$ –	$ –	$ –	$ 2,397,000
Flood Total	**$ 1,500,381**	**$ 896,619**	**$ –**	**$ –**	**$ –**	**$ –**	**$ 2,397,000**
Golf							
Golf Courses	$ 3,287,784	$ 7,337,139	$ 3,360,000	$ 212,433	$ 3,540,000	$ –	$ 17,737,357
Golf Total	**$ 3,287,784**	**$ 7,337,139**	**$ 3,360,000**	**$ 212,433**	**$ 3,540,000**	**$ –**	**$ 17,737,357**
Landfills							
Landfills	$ 48,697,731	$ 10,576,746	$ 875,000	$ –	$ 4,010,000	$ –	$ 64,159,477
Landfills - Supporting Fac / Struct	10,647,628	13,864,045	1,850,000	–	9,306,000	29,457,100	65,124,773
Landfills Total	**$ 59,345,359**	**$ 24,440,791**	**$ 2,725,000**	**$ –**	**$ 13,316,000**	**$ 29,457,100**	**$ 129,284,249**
Parks							
Parks - Community	$ 58,228,920	$ 12,006,292	$ 1,362,614	$ 11,925,216	$ 1,075,749	$ 2,037,722	$ 86,636,513
Parks - Mini Parks	1,716,916	2,537,584	533,716	201,585	–	3,882,917	8,872,718
Parks - Miscellaneous Parks	35,707,928	29,648,583	5,957,678	3,189,829	–	336,076,402	410,580,420
Parks - Neighborhood	22,981,666	37,280,466	3,455,266	4,230,000	13,204,911	9,140,655	90,292,965
Parks - Open Space	17,992,518	1,997,637	–	–	–	47,833,439	67,823,594
Parks - Resource Based	4,497,904	2,180,564	170,000	85,000	–	90,000	7,023,467
Parks - Trails	143,358	1,663,842	–	(170,000)	–	150,000	1,787,200
Parks Total	**$ 141,269,210**	**$ 87,314,967**	**$ 11,479,274**	**$ 19,461,630**	**$ 14,280,660**	**$ 399,211,135**	**$ 673,016,876**
Reclaimed Water System							
Reclaimed Water System - Pipelines	$ 12,977,583	$ 27,131,208	$ 250,000	$ –	$ 5,091,525	$ –	$ 45,450,315
Reclaimed Water System Total	**$ 12,977,583**	**$ 27,131,208**	**$ 250,000**	**$ –**	**$ 5,091,525**	**$ –**	**$ 45,450,315**

Financial Summary

Schedule III: Capital Improvements Program by Project Type *(cont'd)*

Project Type	Expended/ Encumbered	Continuing Appropriations	FY2011 Adopted	FY2011 Anticipated	Future Fiscal Years	Unidentified Funding	Project Type Total
Transportation							
Trans - Bicycle Facilities (All Class.)	$ 20,744,096	$ 12,546,823	**$ 1,715,000**	$ 1,626,000	$ 2,680,070	$ 27,373,569	$ 66,685,558
Trans - Bridge - Pedestrian	706,547	2,262,833	**100,000**	1,225,167	–	–	4,294,547
Trans - Bridge - Vehicular	164,761,593	44,950,333	**3,613,000**	14,591,122	173,606,306	299,460,507	700,982,861
Trans - Ped Fac - Accessibility Improve	–	366,233	**–**	–	–	–	366,233
Trans - Ped Fac - Curb Ramps	836	8,682	**2,190,000**	–	–	–	2,199,518
Trans - Ped Fac - Sidewalks	8,956,271	14,233,789	**1,996,854**	9,082,000	6,133,000	17,790,000	58,191,914
Trans - Roadway	682,957,372	144,462,555	**16,583,447**	78,095,567	32,968,308	400,057,075	1,355,124,324
Trans - Roadway - Enhance/Scape/Medians	87,420,317	12,418,890	**2,261,000**	–	30,146,800	3,854,071	136,101,078
Trans - Roadway - Erosion/Slope/Ret Wall	3,749,908	4,507,597	**700,000**	2,000,000	–	–	10,957,505
Trans - Roadway - GRails/BRails/Safety	1,181,589	3,264,466	**270,000**	2,000,000	–	500,000	7,216,055
Trans - Roadway - Street Lighting	3,680,276	5,228,942	**256,243**	3,376,000	611,243	36,000,000	49,152,704
Trans - Signals - Calming/Speed Abatemt	482,860	1,509,608	**125,000**	469,000	1,656,000	–	4,242,468
Trans - Signals - Interconnections	1,520,471	120,744	**–**	–	–	–	1,641,216
Trans - Signals - Traffic Signals	3,898,229	7,398,405	**2,605,000**	768,427	7,300,000	–	21,970,061
Transportation Total	**$ 980,060,365**	**$ 253,279,899**	**$ 32,415,544**	**$ 113,233,283**	**$ 255,101,727**	**$ 785,035,222**	**$ 2,419,126,041**
Wastewater							
Wastewater - Collection Sys - Main	$ 165,770,715	$ 84,251,113	**$ 76,000,000**	$ –	$ 338,392,830	$ –	$ 664,414,658
Wastewater - Collection Sys - Trunk Swr	110,513,877	38,734,960	**26,137,329**	–	135,946,014	–	311,332,180
Wastewater Total	**$ 276,284,592**	**$ 122,986,072**	**$ 102,137,329**	**$ –**	**$ 474,338,844**	**$ –**	**$ 975,746,838**
Water							
Water - Distribution Sys - Distribution	$ 141,094,993	$ 47,844,812	**$ 74,494,945**	$ –	$ 534,056,988	$ –	$ 797,491,738
Water - Distribution Sys - Transmission	30,486,565	13,962,187	**4,259,896**	–	33,115,543	–	81,824,191
Water Total	**$ 171,581,558**	**$ 61,806,999**	**$ 78,754,841**	**$ –**	**$ 567,172,531**	**$ –**	**$ 879,315,929**
Grand Total	**$ 2,412,185,511**	**$ 943,383,062**	**$ 299,619,898**	**$ 222,548,024**	**$ 1,814,810,351**	**$ 1,367,294,788**	**$ 7,059,841,634**

Schedule IV: Capital Improvement Projects by Department

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2011 Adopted	FY2011 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Airports							
Brown Field / **AAA00002**	$ 1,290,330	$ 486,500	**$ 850,000**	$ –	$ 5,100,000	$ –	$ 7,726,830
Brown Field Elect Upgrade - Phase 2 & 3 / **S00772**	2,537,052	(23,292)	**–**	–	–	–	2,513,760
Brown Field Electrical Upgrade - Phase 1 / **S00773**	50,227	85,031	**–**	–	–	–	135,259
Montgomery Field / **AAA00001**	678,207	995,173	**950,000**	–	5,700,000	–	8,323,380
Montgomery Field NW Heliport / **S00679**	564,194	999,856	**–**	–	–	–	1,564,049
Montgomery Field Rehabilitation / **S00680**	615,671	33,587	**–**	–	600,000	–	1,249,258
Airports Totals	**$ 5,735,681**	**$ 2,576,855**	**$ 1,800,000**	**$ –**	**$ 11,400,000**	**$ –**	**$ 21,512,536**
Chief Financial Officer - BC							
OneSD Capital / **S09999**	$ 37,541,840	$ 458,160	**$ –**	$ –	$ –	$ –	$ 38,000,000
Chief Financial Officer - BC Totals	**$ 37,541,840**	**$ 458,160**	**$ –**	**$ –**	**$ –**	**$ –**	**$ 38,000,000**
City Comptroller							
WIP Conversion Unallocated Balances / **S99999**	$ (50,000)	$ 50,000	**$ –**	$ –	$ –	$ –	$ 0
City Comptroller Totals	**$ (50,000)**	**$ 50,000**	**$ –**	**$ –**	**$ –**	**$ –**	**$ 0**
Engineering & Capital Projects							
Azalea Neighborhood Park / **S00756**	$ 143,448	$ 6,552	**$ 13,828**	$ –	$ –	$ –	$ 163,828
Beyer Park Development / **S00752**	183,750	28,250	**–**	–	–	13,000,000	13,212,000
Hickman Fields / **S00751**	63,134	1,536,866	**–**	–	–	30,000,000	31,600,000
Engineering & Capital Projects Totals	**$ 390,333**	**$ 1,571,667**	**$ 13,828**	**$ –**	**$ –**	**$ 43,000,000**	**$ 44,975,828**
Environmental Services							
Arizona Landfill Gas Utility / **S00777**	$ 51,208	$ 1,998,792	**$ –**	$ –	$ –	$ –	$ 2,050,000
Arizona Street Landfill Closure and Modifications / **S00682**	985,841	692,701	**60,000**	–	335,000	–	2,073,543
Arizona Street Landfill Gas Upgrade - 3 / **S00683**	347,704	47,925	**–**	–	–	–	395,629
Chollas Landfill Photovoltaic / **S00778**	7	4,993	**–**	–	–	–	5,000
Citywide Energy Improvements / **ABT00003**	–	200,000	**–**	–	–	–	200,000
Energy Commission Energy Efficiency Facility Imp / **ABT00004**	1,264,552	789,019	**–**	–	–	–	2,053,571
Environmental Services Facilities Improvements / **ABT00005**	354,783	38,436	**–**	–	–	–	393,219

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2011 Adopted	FY2011 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Environmental Services Operations Yard Improvement / **AFA00003**	184,451	61,599	–	–	–	–	246,050
Environmental Services Operations Yard Improvement / **S01085**	66,061	813,567	–	–	–	–	879,628
Future Waste Mgmt Disposal & Processing Facilities / **S01088**	4,508,483	10,087,688	**1,750,000**	–	8,750,000	29,457,100	54,553,271
Groundwater Monitoring Network / **AKC00001**	518,785	46,533	**250,000**	–	1,100,000	–	1,915,318
Material Recovery Facility / **S00817**	4,852,009	972,800	–	–	–	–	5,824,809
Minor Improvements to Landfills / **AFA00001**	783,310	516,627	**250,000**	–	1,100,000	–	2,649,937
Miramar Fee Booth Modifications / **S00681**	879,267	20,733	–	–	–	–	900,000
Miramar Landfill Greenery Expansion / **S00975**	–	397,858	–	–	–	–	397,858
Mission Bay Landfill Site / **S00780**	772,223	127,777	–	–	–	–	900,000
South Chollas Landfill / **S00776**	337,759	1,312,241	**40,000**	–	221,000	–	1,911,000
South Chollas Landfill Improvements / **S00684**	3,522,513	889,189	–	–	–	–	4,411,702
South Miramar Landfill / **S00779**	43,417	3,566,583	–	–	–	–	3,610,000
Unclassified Disposal Site Closure / **S01084**	2,770,899	623,706	**75,000**	–	310,000	–	3,779,605
Underground Tank Program / **AFA00002**	1,702,692	599,968	–	–	–	–	2,302,660
West Miramar Landfill - Phase 2 / **S00774**	101,541	1,258,459	**1,700,000**	–	–	–	3,060,000
West Miramar Landfill Liner Module E / **S01075**	4,305,796	3,534,919	–	–	–	–	7,840,715
West Miramar Landfill Public Tipping Area / **S00775**	–	200,000	–	–	–	–	200,000
West Miramar Refuse Disposal Facility - Phase 2 / **S01074**	37,616,152	896,182	**300,000**	–	1,500,000	–	40,312,334
Environmental Services Totals	**$ 65,969,451**	**$ 29,698,297**	**$ 4,425,000**	**$ –**	**$ 13,316,000**	**$ 29,457,100**	**$ 142,865,848**
Fire-Rescue							
Children's Pool Lifeguard Station / **S00644**	$ 310,026	$ 2,939,974	$ –	$ –	$ –	$ 2,800,000	$ 6,050,000
Fire Station Major Component Replacement Rehab / **ABC00001**	219,370	181,645	–	–	–	–	401,015
Fire Station No. 1 - Downtown / **S00786**	517,116	–	–	–	–	5,800,000	6,317,116
Fire Station No. 10 - College Remodel / **S01031**	–	21,822	–	–	–	–	21,822
Fire Station No. 13 - La Jolla - ADA Improvements / **S01091**	24,340	5,059	–	–	–	–	29,398
Fire Station No. 17 - Mid-City / **S00783**	77,390	706,234	–	7,936,376	–	–	8,720,000
Fire Station No. 22 - Point Loma / **S00787**	759,557	198,604	–	4,829,839	–	–	5,788,000
Fire Station No. 33 - Rancho Bernardo / **S00789**	1,146,545	(31,545)	–	–	–	–	1,115,000
Fire Station No. 38 - Mira Mesa Remodel / **S10006**	344	249,656	–	–	6,756,637	–	7,006,637

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2011 Adopted	FY2011 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Fire Station No. 4 - East Village / **S01017**	10,000	–	–	–	–	–	10,000
Fire Station No. 42 - Carmel Mountain Ranch / **S00782**	283,716	20,335	–	–	–	–	304,051
Fire Station No. 45 - East Mission Valley / **S00688**	998,604	3,140,088	–	–	–	8,037,708	12,176,400
Fire Station No. 47 - Pacific Highlands Ranch / **S00689**	8,678,023	516,977	–	–	–	–	9,195,000
Fire Station No. 49 - Otay Mesa / **S00784**	76,414	1,808,586	–	–	8,365,000	–	10,250,000
Fire Station No. 5 - Hillcrest / **S00788**	142,574	749,349	–	8,178,077	–	–	9,070,000
Fire Station No. 54 - Paradise Hills / **S00785**	83,654	281	–	–	–	10,211,065	10,295,000
Fire Station No. 8 - Mission Hills / **S10029**	63,500	–	–	–	–	120,000	183,500
Fire Station No.32 - Skyline North / **S00687**	866,818	94,358	–	95,000	–	8,162,149	9,218,325
La Jolla Cove Lifeguard Station / **S00792**	238,093	676,255	–	1,185,652	–	1,900,000	4,000,000
La Jolla Shores Lifeguard Station / **S00790**	462,046	3,378,095	–	–	–	–	3,840,141
Lifeguard Station Headquarters / **S00794**	2,407,860	155,640	–	–	–	10,000,000	12,563,500
Lifeguard Tower/Grand Ave Restroom / **S00641**	4,732,375	1	–	–	–	–	4,732,376
Mission Beach Lifeguard Station / **S00793**	89,651	774,749	–	68,000	–	701,496	1,633,896
North Pacific Beach Lifeguard Station / **S10119**	–	–	**550,000**	–	–	–	550,000
Ocean Beach Lifeguard Station / **S10121**	–	750,000	–	–	–	–	750,000
South Mission Beach Lifeguard Station / **S00791**	220,753	149,183	–	150,000	–	4,230,064	4,750,000
Fire-Rescue Totals	**$ 22,408,767**	**$ 16,485,347**	**$ 550,000**	**$ 22,442,944**	**$ 15,121,637**	**$ 51,962,482**	**$ 128,971,177**
General Services							
25th Street Renaissance Project / **S00985**	$ 200,602	$ 468,398	**$ 125,000**	$ 469,000	$ 1,656,000	$ –	$ 2,919,000
35th & 34th at Madison Avenue Improvements / **S00922**	115,168	64,832	**250,854**	–	1,303,000	–	1,733,854
36th Street Landscape Maintenance / **S00902**	19,924	30,076	–	–	–	–	50,000
38th Street Improvements / **S00930**	155,050	1,844,950	–	–	–	1,500,000	3,500,000
43rd Street Widening / **S00845**	3,779,964	5,096,831	–	–	–	–	8,876,795
54th Street/Euclid Avenue Bikeways / **S00956**	70,520	59,480	–	–	–	–	130,000
Aldine Drive and Fairmount Drive Slope Restoration / **S00865**	1,026,430	1,814,709	**700,000**	–	–	–	3,541,139
Alvarado Canyon Road Realignment / **S00894**	471,005	88,995	–	650,000	–	5,140,000	6,350,000
Americans with Disabilities Improvements / **ABE00001**	8,432,569	20,394,620	–	9,905,000	–	1,425,000	40,157,189
Architectural Barrier Removal - DIF Funded / **AII00001**	–	51,000	–	–	–	–	51,000

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2011 Adopted	FY2011 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Audible Pedestrian Signal CW / **S01024**	–	17,937	–	–	–	–	17,937
Audible Pedestrian Signals / **S01027**	–	7,238	–	–	–	–	7,238
Audible Pedestrian Signals - Citywide / **S01033**	–	41,658	–	–	–	–	41,658
Azalea Park Neighborhood Identification / **S00699**	136,948	274,882	–	–	–	–	411,830
Balboa Ave/Hathaway St Left Turn Lane Installation / **S10047**	4,163	0	–	–	–	–	4,163
Balboa Ave/Tierrasanta Blvd Bikeway / **S00957**	119,422	130,578	–	–	–	–	250,000
Balboa Avenue Corridor Improvements / **S00831**	532,694	2,388,741	–	–	–	–	2,921,435
Barrio Youth Facilities - ADA Improvements / **S01093**	–	323,913	–	–	–	–	323,913
Bayshore Bikeway / **S00944**	423,840	272,569	–	–	–	–	696,410
Beach Area Family Health Care / **S01029**	30,918	–	–	–	–	–	30,918
Beach Area Low Flow Storm Drain Diversion / **S00603**	6,101,775	1,652,980	–	–	–	–	7,754,755
Bear Drive Retaining Wall / **S10093**	3,562	246,438	–	–	–	–	250,000
Berger Ave Sidewalk & Curb Ramps / **S11044**	–	–	**225,000**	–	–	–	225,000
Bernardo Trail Dr & Pomerado Rd TS / **S11040**	–	–	**200,000**	–	–	–	200,000
Bicycle Master Plan / **S00948**	256,990	18,010	–	–	–	–	275,000
Bicycle Parking at the Border / **S00953**	22,988	312	–	–	–	–	23,300
Bird Rock Coastal Traffic Improvements Phase I / **S00896**	62,350,521	60,018	–	–	–	–	62,410,539
Bridge Preventative Maintainence Program / **S00940**	168,942	83,058	–	–	–	–	252,000
Bridge Rehabilitation / **AIE00001**	851,975	158,296	**270,000**	–	–	500,000	1,780,271
Bus Stop Improvements / **AID00007**	–	154,812	–	–	–	–	154,812
Caliente Street Install Curb and Gutter / **S10058**	–	680,000	–	680,000	–	–	1,360,000
Camino Del Norte Sidewalk / **S11047**	–	–	**100,000**	–	–	–	100,000
Camino Del Sur-SR 56 to Carmel Valley Road / **S00899**	9,715,000	3,649,810	–	–	1,050,000	–	14,414,810
Camino Ruiz from n/o of Reagan to Jade Coast / **S01018**	23,151	–	–	–	–	–	23,151
Camino Ruiz-Santaluz to Cam Del Norte Improvements / **S00842**	13,901,786	–	–	–	–	–	13,901,786
Camino Ruiz-Santaluz to Resort Wildlife Crossing / **S00843**	4,506,381	–	–	–	–	–	4,506,381
Camino Santa Fe-Del Mar Mesa Road to SR 56 / **S00898**	860,411	6,264,589	–	–	–	–	7,125,000
Camino del Sur - State Route 56 to Dormouse / **S00872**	1,220,443	1,840,633	–	–	9,063,900	293,600	12,418,576
Carmel Mountain Road to Del Mar Mesa Road / **S00846**	–	1,800,000	–	900,000	–	–	2,700,000
Carmel Valley Rd-Lopelia Meadows to Via Abertura / **S00934**	313,379	536,621	–	–	–	–	850,000

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2011 Adopted	FY2011 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Carmel Valley Road 4/6 Lanes s/o of Street A / **S00900**	3,052,049	1,347,951	–	1,347,951	1,925,000	–	7,672,951
Carmel Valley Road Enhancement Project / **S00859**	8,981,173	63,468	**25,000**	–	25,000	–	9,094,641
Carmel Valley Road-Street A to Neighborhood Pky / **S00906**	6,034,011	865,989	–	1,500,000	1,000,000	–	9,400,000
Carmel Valley Road-Via Albutura to Camino Ruiz / **S00854**	2,674,667	–	–	7,706,783	–	–	10,381,450
Carroll Canyon Rd-I-15 to Maya Linda Rd / **S01019**	78,373	–	–	–	–	–	78,373
Carroll Canyon Road/Sorrento Valley Road - Dist 1 / **S00841**	10,898,999	1,327,072	–	–	–	–	12,226,070
Central Elementary School-Safe Route to School / **S00741**	359,609	75,391	–	–	–	–	435,000
Centre City Intersection Improvements / **S00895**	59	14,941	–	–	–	–	15,000
Cherokee Street Improvements / **S00921**	118,338	(18,338)	**480,000**	–	1,480,000	1,100,000	3,160,000
Cherokee Traffic Calming / **S00733**	–	–	**240,000**	–	–	–	240,000
City Administration Building / **S00819**	1,172,429	25,571	–	–	–	5,000,000	6,198,000
City Facilities Improvements / **ABT00001**	3,897,808	29,716,631	–	5,050,000	–	–	38,664,439
Coast Blvd Bluff Stabilization / **S00723**	1,631,883	5,909	–	–	–	–	1,637,792
Coastal Erosion Affecting City Streets / **AIF00001**	19,895	33,820	–	–	–	–	53,715
Coastal Rail Trail / **S00951**	726,958	700,230	–	–	–	19,925,629	21,352,818
College Area Obstructed Curb Ramp Barrier Removal / **S11050**	–	–	**140,000**	–	–	–	140,000
Community Sign Installation at Various Locations / **AID00004**	24,178	1,822	–	–	–	–	26,000
Concrete Streets / **AID00006**	1,550,906	949,094	–	5,000,000	–	21,600,000	29,100,000
Congress Street Bicycle Facility / **S11037**	–	–	**50,000**	–	–	–	50,000
Congress Street-San Diego Avenue Bicycle Facility / **S11038**	–	–	**50,000**	–	–	–	50,000
Consultant Services for Public Facilities / **AID00008**	29,038	12,181	–	–	–	–	41,219
Coopertive Traffic Signal Projects / **AIL00003**	9,463	673,948	–	–	800,000	–	1,483,411
Darkwood Canyon Connector Study / **S00736**	41,106	8,894	–	–	–	–	50,000
Debt Service for Commercial Paper Funded Projects / **S00883**	19,672,832	270,000	–	–	–	–	19,942,832
Debt Service for TransNet Bond Funded Projects / **S00874**	31,650,885	–	–	–	–	–	31,650,885
Del Mar Heights Rd n/o Neighborhood 4 Park/School / **S00855**	842,482	2,768	–	–	–	–	845,250
Del Mar Heights Road Center Median / **S00884**	230,342	224,658	–	–	–	2,000,000	2,455,000
Del Mar Heights Road Flashing Beacon / **S00987**	5,019	29,981	–	–	–	–	35,000
Del Mar Heights Road Interconnect / **S00745**	81,183	103,317	–	–	–	–	184,500
Del Mar Heights Road-4/6 Lanes / **S00903**	7,139,693	2,660,307	–	1,500,000	1,000,000	–	12,300,000

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2011 Adopted	FY2011 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Del Mar Mesa Public Facilities / **S00893**	9,174,277	230,723	–	–	563,544	–	9,968,544
Del Sol Boulevard-Central / **S00858**	70,699	6,429,301	–	–	–	–	6,500,000
Dennery Road - East / **S10018**	–	109,707	–	1,078,563	–	–	1,188,270
District Three Sidewalk Study / **S00835**	105,458	20,542	–	–	–	–	126,000
Downtown Parking Projects / **S01080**	1,059,865	–	–	–	–	–	1,059,865
ELIGIBLE STREET LIGHTS IN D 3 / **S01038**	231	(231)	–	–	–	–	0
Eastgate Mall-Towne Centre to Miramar Road / **S00848**	730,779	751,222	–	2,571,000	–	–	4,053,001
El Cajon Blvd Commercial Revitalization / **S00824**	713,069	–	–	–	–	–	713,069
El Camino Real - Half Mile to Via De La Valle / **S00856**	3,264,227	1,033,763	**500,000**	2,717,000	6,692,000	9,021,959	23,228,949
El Camino Real Widening / **S00916**	748	99,252	–	–	–	–	100,000
El Camino Real/State Route 56 Bike Path Connector / **S00981**	40,609	226,891	–	–	–	–	267,500
Eligible Street Lights in District 7 / **S01037**	538	22,778	–	–	–	–	23,316
Eligible Street Lights in District 8 / **S01036**	–	548	–	–	–	–	548
Euclid Avenue & Home Improvements / **S00886**	920,820	104,130	–	–	–	–	1,024,950
Euclid Avenue Corridor Improvements / **S00904**	136,249	106,120	–	–	–	–	242,369
Fashion Valley Road Restoration / **S00610**	1,500,381	896,619	–	–	–	–	2,397,000
First Avenue Bridge Over Maple Canyon / **S00862**	37,653,355	3,836,214	–	–	–	–	41,489,569
Fitting Facility Expansion / **S10042**	16,807	333,193	**500,000**	–	–	100,000	950,000
Five Year CIP Planning / **AID00003**	–	676,956	**50,000**	–	–	–	726,956
Florence Griffith Joyner Elem Safe Route to School / **S10061**	–	828,648	–	–	–	–	828,648
Friars Road/Pacific Highway Bicycle Path / **S00947**	80,194	(194)	–	–	–	625,000	705,000
Genesee Avenue - Widen Interstate 5 Crossing / **S00839**	8,014,471	16,285,529	–	2,563,000	–	84,000,000	110,863,000
Genesee Avenue I-5 to Eastgate Mall / **S00866**	300,368	27,382	–	–	–	–	327,750
Genesee Avenue-I-5 to Regents Road / **S00840**	6,531,762	335,018	–	–	–	–	6,866,780
Genesee Avenue-Nobel Dr to SR 52 / **S00852**	1,439,109	509,491	–	–	22,353,100	–	24,301,700
Georgia Street Bridge Improvements / **S00863**	1,572,205	488,596	–	–	8,600,000	–	10,660,802
Grandee Pl & Pomerado Rd Traffic Signal / **S11039**	–	–	**200,000**	–	–	–	200,000
Guard Rails / **AIE00002**	329,614	3,106,170	–	2,000,000	–	–	5,435,783
High Accident Locations / **AIL00006**	4,175	45,009	–	–	–	–	49,184
Hillcrest Corridor Mobility Study / **S00908**	379,072	–	–	–	–	–	379,072

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2011 Adopted	FY2011 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Hollister Street Widening / **S00980**	2,068	–	–	–	–	–	2,068
Holly Dr. Street Improvements / **S11033**	–	–	**900,000**	–	–	–	900,000
I-5 / SR-56 Fiberoptic Relocation / **S00708**	196,508	596	–	–	–	–	197,104
I-5 to SR-56 Freeway Connectors / **S00707**	2,888,059	(31,541)	–	580,000	6,020,676	–	9,457,194
I-805/Home Avenue Ramp Improvements / **S11042**	–	–	**250,000**	–	–	–	250,000
Imperial Ave Bus & Trolley Station Enhancement / **S00001**	–	315,000	–	–	–	–	315,000
Imperial Avenue Streetlights-61st to 69th / **S00983**	29,076	180,924	–	–	–	–	210,000
Install T/S Interconnect Systems / **AIL00002**	1,474	198,526	**300,000**	–	400,000	–	900,000
Installation of City Owned Street Lights / **AIH00001**	2,211,904	2,430,037	**100,000**	–	400,000	–	5,141,941
Interstate 15 Improvements / **S00931**	7,150,126	(126)	–	–	–	–	7,150,000
Interstate 5 Underpass - Bikeway/Ped Connector / **S00982**	–	535,000	–	1,116,000	1,116,010	–	2,767,010
Juan Street Concrete Street / **S00602**	206,749	4,793,251	–	–	–	2,000,000	7,000,000
Judicial Drive-Golden Haven to Eastgate Mall / **S00879**	8,889,000	0	–	–	–	–	8,889,000
Kearny Mesa Community Sign / **S10044**	21,757	38,243	–	–	–	–	60,000
Kearny Mesa Community Signs-Balboa Avenue / **S10096**	48,996	–	–	–	–	–	48,996
Kearny Villa Road Bike Lane Improvements / **S00961**	201,900	98,100	–	–	–	–	300,000
Kearny Villa Road Bike Path Study / **S00966**	42,452	57,548	–	–	–	–	100,000
La Jolla Mesa Drive Sidewalk / **S00928**	50,136	64,864	–	–	–	–	115,000
La Jolla Mesa Vista Project UUD / **S00695**	956,589	182,071	–	–	–	–	1,138,660
La Jolla Parking Structure / **S00897**	–	50,000	–	–	–	–	50,000
La Jolla Village Dr /Torrey Pines - Villa La Jolla / **S00850**	8,297,780	8,860	–	–	–	–	8,306,640
La Jolla Village Drive - Interstate 805 Ramps / **S00857**	23,609,254	229,368	–	–	–	5,000,000	28,838,622
La Jolla Village Drive and Regents Road / **S00867**	532,499	747,501	–	–	–	33,954	1,313,954
Labor Council Curb Ramps / **S01028**	836	4,878	–	–	–	–	5,714
Laurel Street Bridge Over State Route 163 / **S00939**	36,690	433,310	–	–	–	–	470,000
Linda Vista Rd at Genesee Intersection Improvement / **S00907**	88,515	34,485	**150,000**	–	770,188	–	1,043,188
Mar Ave/Soledad Avenue Intersection Improvements / **S10097**	–	1,820	–	–	–	–	1,820
Market St -Euclid Ave to 54th St- Improvements / **S11043**	–	–	**240,000**	–	–	–	240,000
Median Installation / **AIG00001**	21,732	274,105	**400,000**	–	1,023,700	–	1,719,537
Mid City Gateways / **S00828**	5,780,718	7,696	–	–	–	–	5,788,414

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2011 Adopted	FY2011 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Mid-Block Pedestrian Improvements / **S10154**	–	248,400	–	–	–	–	248,400
Minor Bike Facilities / **AIA00001**	–	288,002	**100,000**	–	60,000	–	448,002
Minor Signal Improvements / **AIL00007**	16,573	17,825	–	–	–	–	34,399
Mira Mesa Community Transit Center / **S00847**	–	692,000	–	–	–	–	692,000
Mira Sorrento Place-Scranton to Vista Sorrento / **S00878**	12,155,256	473,427	**60,000**	–	–	–	12,688,683
Miramar Road-Interstate 805 Easterly Ramps / **S00880**	4,551,760	3,098,240	–	–	–	–	7,650,000
Mission Beach Boardwalk Bulkhead / **S00726**	654,704	237,521	–	5,000,000	–	4,500,000	10,392,225
Mission Beach Boardwalk Widening Project / **S00860**	347,100	163,400	–	–	–	2,753,000	3,263,500
Mission Beach Community Clinic - ADA Improvements / **S01092**	16,100	193,753	–	–	–	–	209,853
Mission City Parkway/San Diego River / **S00936**	1,424,361	1,362,954	–	–	–	7,270,497	10,057,812
Mission Trails Regional Park/Mission Bay Bike Path / **S00734**	41,590	159,910	–	–	–	–	201,500
Modernization of Elevators - City Admin Building / **S00697**	824,476	–	–	–	–	–	824,476
Modernization of Elevators - Evan B. Jones Parkade / **S00698**	788,676	17,250	–	–	–	–	805,925
Mount Hope/Market Street Median and Street Lights / **S10088**	12,968	604,932	–	–	–	–	617,900
Napa Street from Linda Vista Rd to Morena Blvd / **S00849**	647,444	8,296	–	–	–	5,104,260	5,760,000
Navajo Road Interconnect / **S00746**	41,844	9,156	–	–	–	–	51,000
New Developments / **AID00009**	–	50,000	–	–	–	–	50,000
New Heritage Road (Otay Valley Road)-Central / **S00876**	3,762,521	557,273	–	–	–	–	4,319,794
New Walkways / **AIK00001**	758,796	4,125,120	**1,041,000**	1,452,000	1,400,000	–	8,776,917
Nobel Drive / I-805 Interchange / **S00709**	26,538,511	74,489	–	–	–	–	26,613,000
Normal Street Median-University to Blaine / **S00918**	298,367	14,883	–	–	–	–	313,250
North Harbor Drive Navy Estuary Seismic Retrofit / **S00728**	22,106,271	4,398,316	–	–	–	–	26,504,588
North Park Commercial Revitalization / **S00825**	–	19,868	–	–	–	–	19,868
North Park Lighting Improvements / **S00823**	337,044	150,816	–	–	–	–	487,860
North Park Obstructed Curb Ramp Barrier Removal / **S11049**	–	–	**200,000**	–	–	–	200,000
North Torrey Pines Road Bridge/ Los Penasquitos / **S00935**	13,014,380	21,620	**88,000**	–	165,000	–	13,289,000
North Torrey Pines Road at Genesee Avenue / **S00720**	9,568,474	5,301	–	–	–	–	9,573,775
North Torrey Pines Roadway & Median Enhancements / **S00868**	497,717	4,249,283	–	–	–	–	4,747,000
Ocean Beach Commercial Revitalization Newport Ave / **S01077**	32	244,599	–	–	–	–	244,631
Ocean Beach/Hotel Circle Bicycle Path / **S00949**	12,658,949	124,300	–	–	–	–	12,783,249

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2011 Adopted	FY2011 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Ocean Front Walk-San Fernando to Ventura / **S00875**	342,619	247,381	–	–	–	3,437,000	4,027,000
Ocean View Hills Parkway / **S00882**	15,058,334	(97)	–	–	–	–	15,058,237
Old Otay Mesa Road- Westerly / **S00870**	1,007,653	2,242,347	–	–	–	3,500,000	6,750,000
Otay Mesa Truck Route Phase 3 / **S00724**	2,985,840	1,284,157	**200,000**	4,200,000	1,050,000	10,332,144	20,052,141
Pacific Beach Obstructed Curb Ramp Barrier Removal / **S11048**	–	–	**50,000**	–	–	–	50,000
Pacific Highlands Traffic Signals / **S01062**	1,215,737	1,184,263	–	–	–	–	2,400,000
Pacific Highway Bicycle Route / **S11036**	–	–	**10,000**	–	–	–	10,000
Pacific Hwy Obstructed Curb Ramp Barrier Removal / **S11045**	–	–	**900,000**	–	–	–	900,000
Palisades Building Ramp - ADA Improvements / **S00620**	68,752	1,248	–	–	–	–	70,000
Palm Avenue Interstate 805 Interchange / **S00869**	5,939,106	5,248,780	–	–	8,675,000	–	19,862,886
Palm Avenue Roadway Improvements / **S00913**	616,490	102,510	**630,000**	–	2,255,000	–	3,604,000
Paradise Hills Revitalization Project / **S00829**	4,491,851	131,268	–	–	–	–	4,623,118
Park Blvd Bicycle Facility / **S11035**	–	–	**75,000**	–	–	–	75,000
Pedestrian Bridge - Ted Williams Parkway / **S00938**	23,092	1,908	–	–	–	–	25,000
Pedestrian Master Plan / **S00737**	318,999	22,436	–	150,000	–	–	491,435
Pershing Drive/Redwood Street Intersection / **S00885**	333,150	420,334	–	–	–	872,516	1,626,000
Point Loma/Ocean Beach Interconnect / **S00742**	656,728	8,272	–	–	–	–	665,000
Pomerado Rd at Willow Creek/Ave of Nations IS / **S00933**	1,260,158	29,842	–	–	–	–	1,290,000
Potomac Street Improvements / **S00925**	309,343	70,657	–	–	–	–	380,000
Poway Road Bicycle Path - Class I / **S00943**	433,969	1,166,031	–	–	–	–	1,600,000
Prospect Street/Silverado Street Roundabout / **S00924**	93,470	64,530	–	–	–	–	158,000
Rancho Bernardo Bikeway / **S00962**	77,239	172,761	–	–	–	–	250,000
Rancho Bernardo Interconnect / **S00744**	740,716	–	–	–	–	–	740,716
Rancho Bernardo Street and Sidewalk Improvements / **S00887**	71,753	15,141	–	–	–	65,800	152,694
Regents Road Bridge / **S00729**	2,189,717	4,548,082	–	–	12,936,101	15,825,051	35,498,951
Regents Road Widening-Genesee to Executive / **S00881**	849,290	4,095,710	–	–	–	1,100,000	6,045,000
Removal of Arch Barriers Curb Ramp Contract 48 / **S01034**	–	3,730	–	–	–	–	3,730
Removal of Arch Barriers Curb Ramp Contract 49 / **S01046**	–	74	–	–	–	–	74
Replace Obsolete T/S Controllers / **AIL00010**	91,291	166,484	**75,000**	–	300,000	–	632,775
Resurfacing of City Streets / **AID00005**	53,573,028	40,888,746	–	50,405,415	–	295,200,000	440,067,189

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2011 Adopted	FY2011 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Roof Replacement / **ABT00002**	728,145	136,220	–	–	–	–	864,365
Rosa Parks Elementary School-Safe Route to School / **S00739**	555,074	–	–	–	–	–	555,074
Rose Creek Bikeway / **S00946**	1,612,670	5,187,330	–	–	–	–	6,800,000
Rosecrans Street Corridor Improvements / **S00830**	624,075	1,560,259	–	–	–	–	2,184,333
Ruffin Road/Murphy Canyon Road Bikeway Project / **S00959**	68,997	77,203	–	–	–	–	146,200
SR-94/Euclid Ave Interchange Improvements / **S11046**	–	–	**425,000**	–	–	–	425,000
SR56 / I-15 Interchange / **S00920**	580,000	–	–	–	–	–	580,000
Safety in Traffic Education STEP Program / **S00964**	211,970	8,030	–	–	–	–	220,000
San Diego Automotive Museum / **S01053**	12,000	–	–	–	–	–	12,000
San Diego River Bicycle Path / **S00945**	255,682	3,657	–	–	–	–	259,339
San Diego River Multi-Use Path / **S00958**	562,158	(62,158)	**1,140,000**	360,000	–	–	2,000,000
San Diego River Multi-use Path / **S00929**	74,987	13	–	–	–	–	75,000
San Dieguito Road to Carmel Valley Road Phase II / **S00710**	980,020	–	–	–	–	–	980,020
Saturn Blvd Roadway Improvements / **S11028**	–	–	**100,000**	–	2,250,000	–	2,350,000
Saturn Boulevard-Palm Ave to Coronado / **S00861**	307,451	7,772	–	–	–	1,015,955	1,331,179
School Traffic Safety Improvements / **AIK00002**	135,167	301,708	**200,000**	–	800,000	–	1,436,875
Scripps Ranch Blvd-Carroll Canyon Rd to Aviary / **S00837**	1,306,825	233,175	–	–	–	–	1,540,000
Scripps Ranch/Mira Mesa Medians Project / **S00838**	397,040	524,278	–	–	–	21,000	942,318
Sea World Drive/Interstate 5 Interchange Imp / **S00888**	1,061,181	2,938,819	–	3,858,922	108,438,300	–	116,297,222
Seismic Retrofit West Mission Bay Drive Bridge / **S00937**	9,010,038	966,731	–	–	–	–	9,976,769
Shoal Creek Pedestrian Bridge / **S00941**	683,455	2,260,924	–	1,225,167	–	–	4,169,547
Sidewalk Repair and Reconstruction / **AIK00003**	3,516,304	6,075,226	–	–	–	6,000,000	15,591,530
Skyline Drive Improvements / **S00912**	612,034	1,127,966	–	800,000	–	–	2,540,000
Skyline Drive at Cardiff Improvements / **S00927**	8,442	16,558	–	–	–	–	25,000
Soledad Mountain Road Emergency Repair Project / **S00932**	42,092,924	4,590,592	–	–	–	–	46,683,516
Sorrento Valley Road & Interstate 5 Interchange / **S00914**	3,196,601	197,399	–	–	175,000	47,000,000	50,569,000
Sports Arena Blvd-Rosecrans to Midway / **S00721**	378,110	531	**250,000**	–	–	–	628,642
Spring Canyon Road-Scripps Ranch to Pomerado Road / **S00832**	61,757	723,243	–	–	–	–	785,000
State Route 15 Bikeway Study / **S00731**	1,358,451	25,418	**50,000**	–	–	–	1,433,869
State Route 163/Clairemont Mesa Blvd Interchange / **S00905**	5,885,937	705,063	–	2,452,200	11,000,000	–	20,043,200

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2011 Adopted	FY2011 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
State Route 163/Friars Road / **S00851**	4,677,012	436,924	**2,500,000**	3,000,000	14,299,905	122,700,000	147,613,841
State Route 52 - Bike Path Study Phase 1 / **S00942**	70,427	–	**–**	–	–	–	70,427
State Route 56 Bike Interchanges / **S00955**	234,513	2,865,487	**–**	–	1,504,060	6,822,940	11,427,000
State Route 56-Carmel Country to Black Mountain / **S00853**	157,206,016	5,444,513	**–**	–	–	–	162,650,529
Stockton Street Lights / **S10130**	–	165,000	**–**	–	–	–	165,000
Streamview Drive Improvements / **S00864**	59,563	220,437	**200,000**	–	1,245,000	–	1,725,000
Street Light Circuit Upgrades / **AIH00002**	–	650,000	**–**	3,376,000	–	36,000,000	40,026,000
Street Lights in High Crime Areas / **ACC00003**	–	375	**–**	–	–	–	375
TDA - Bicycle Rings and Racks / **S00968**	24,999	25,001	**–**	–	–	–	50,000
TDA - India Street Improvement Study / **S00967**	40,711	9,289	**–**	–	–	–	50,000
Talbot Street Slope Restoration / **S00609**	700,538	1,498,101	**–**	2,000,000	–	–	4,198,639
Taylor Street - Bikeway / **S00965**	14,393	235,607	**–**	–	–	–	250,000
The World Beat Center / **S01025**	25,000	–	**–**	–	–	–	25,000
Thorn Street Median Improvements / **S00844**	204,887	225,113	**–**	–	–	–	430,000
Torrey Meadows Drive Overcrossing / **S10015**	–	612,666	**6,148,447**	–	–	–	6,761,113
Torrey Pines Improvements Phase I / **S00613**	170,878	329,122	**300,000**	–	870,000	5,000,000	6,670,000
Torrey Pines Road Slope Restoration / **S00877**	367,600	908,620	**–**	–	–	–	1,276,220
Traffic Calming / **AIL00001**	428,626	1,751,735	**300,000**	768,427	800,000	–	4,048,788
Traffic Count Stations-Various Locations / **S10098**	40,475	24,525	**–**	–	–	–	65,000
Traffic Safety and Education Program / **S00963**	50,000	–	**–**	–	–	–	50,000
Traffic Signals - Citywide / **AIL00004**	780,802	762,271	**430,000**	–	1,600,000	–	3,573,073
Traffic Signals - DIF Funded / **AIL00009**	–	1,018	**–**	–	–	–	1,018
Traffic Signals Modification / **AIL00005**	1,309,613	2,471,847	**850,000**	–	3,400,000	–	8,031,459
Traffic Signals Mods - DIF Funded / **AIL00008**	–	100,954	**–**	–	–	–	100,954
Transportation Grant Match / **AID00002**	343,492	558,205	**755,000**	–	2,845,000	–	4,501,697
Triple Pipe Crossing - Dennery Road / **S10017**	–	119,246	**–**	655,855	–	–	775,101
University Ave/Alabama Bike & Ped Safety Imp / **S00960**	108,585	11,415	**–**	–	–	–	120,000
University Avenue Mobility Project / **S00915**	961,541	38,459	**300,000**	–	6,400,000	–	7,700,000
University Avenue Sidewalk from 54th to 68th / **S00910**	42,837	657,163	**–**	1,150,000	1,150,000	–	3,000,000
University Avenue Streetlights / **S00911**	335,316	164,684	**–**	–	–	–	500,000

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2011 Adopted	FY2011 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
University Avenue and Front Street Pop Out / **S00909**	157,080	(7,080)	–	–	–	–	150,000
University City South Beautification / **S00821**	69,327	30,673	–	–	–	–	100,000
Utilities Undergrounding Program / **AID00001**	191,188,607	33,191,544	**7,500,000**	–	–	–	231,880,150
Via Capri Traffic Calming Project / **S00986**	107,790	42,210	–	–	–	–	150,000
Villa La Jolla Drive Bicycle Route / **S10014**	4,780	5,220	–	–	–	–	10,000
Village Loop Road / **S00919**	2,334,590	545,410	–	–	–	332,800	3,212,800
Vista Sorrento Parkway Bike Lanes / **S01097**	493,047	114,453	–	–	–	–	607,500
Washington Street Improvements Phase II / **S00703**	1,405,111	40,890	–	–	–	–	1,446,000
Washington, Dove & Hancock Improvements / **S00988**	75,980	74,020	–	–	–	–	150,000
West Mission Bay Drive Bridge Over San Diego River / **S00871**	5,937,667	597,274	**100,000**	–	2,800,000	55,643,000	65,077,941
West San Ysidro Blvd Streetscape / **S00822**	807,935	372,065	–	–	–	–	1,180,000
Westerly Extension of Hazard Center Drive / **RD10001**	–	1,000,000	–	–	–	–	1,000,000
Willow Elementary School-Safe Route to School / **S00740**	447,510	202,490	–	–	–	–	650,000
General Services Totals	**$ 1,003,360,779**	**$ 304,600,913**	**$ 31,423,301**	**$ 128,188,283**	**$ 253,660,484**	**$ 789,761,105**	**$ 2,510,994,865**
Library							
Balboa Branch Library / **S00808**	$ 295,482	$ 451,425	**$** –	$ –	$ –	$ 6,955,093	$ 7,702,000
Clairemont Branch Library ADA / **S01041**	27,995	3,552	–	–	–	–	31,547
College Heights Branch Library / **S00797**	–	72,508	–	–	–	–	72,508
Kensington/Normal Heights Library / **S00795**	24,644	356	–	–	–	2,396,530	2,421,530
La Jolla/Riford Branch Library / **S00803**	50,782	9,218	–	–	–	–	60,000
Linda Vista Parking Lot / **S01081**	–	4,709	–	–	–	–	4,709
Logan Heights Branch Library / **S00807**	2,350,242	183,771	–	–	–	–	2,534,012
Mission Hills Branch Library / **S00804**	2,864,537	126,963	**170,000**	–	–	16,054,500	19,216,000
North Clairemont Branch Library / **S01042**	19,456	1,921	–	–	–	–	21,377
North Park Library / **S00809**	38,788	451,519	–	–	–	13,563,291	14,053,598
North Park Library Land Acquisition / **S00798**	221,411	28,589	–	–	–	–	250,000
North University Community Branch Library / **S00805**	7,799,945	99,343	–	–	–	–	7,899,288
Ocean Beach Branch Library / **S00806**	26,533	48,467	–	–	–	7,864,860	7,939,860
Otay East Library / **S10025**	–	885,000	–	–	15,000,000	–	15,885,000

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2011 Adopted	FY2011 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Otay Mesa/Nestor Branch Library Expansion / **S00691**	3,284,497	9,003	–	–	–	–	3,293,500
Pacific Beach Library / **S10124**	–	–	–	2,589,000	–	–	2,589,000
Paradise Hills Library / **S00810**	33,856	39,229	–	–	–	8,866,448	8,939,533
Point Loma Branch Library / **S00796**	10,494,262	9,577	–	–	–	–	10,503,839
Rancho Bernardo Library / **S00812**	28,811	8,207	–	–	–	3,467,682	3,504,700
San Carlos Branch Library / **S00800**	452,731	232,464	**63,000**	–	–	8,526,582	9,274,777
San Diego New Central Library / **S00799**	12,167,726	113,720,182	–	26,500,000	32,512,092	–	184,900,000
San Ysidro Branch Library / **S00802**	182,853	133,147	–	–	–	11,870,000	12,186,000
Scripps Miramar Library Parking / **S01035**	–	12,475	–	–	–	–	12,475
Scripps Miramar Ranch Library / **S00811**	10,892	24,708	–	–	–	1,090,400	1,126,000
Scripps Ranch Library ADA / **S01040**	20,041	–	–	–	–	–	20,041
Serra Mesa Branch Library / **S00801**	9,319,223	237,584	–	–	–	–	9,556,806
Skyline Hills Library / **S00692**	3,572,544	1,181,708	–	–	–	12,063,463	16,817,715
Skyline Hills Library ADA / **S01043**	48,103	6,466	–	–	–	–	54,570
University City Library ADA / **S01044**	16,862	436	–	–	–	–	17,298
University Heights Library / **S00693**	207,054	23,571	–	–	–	–	230,625
Library Totals	**$ 53,559,271**	**$ 118,006,096**	**$ 233,000**	**$ 29,089,000**	**$ 47,512,092**	**$ 92,718,849**	**$ 341,118,308**
Park & Recreation							
252 CorrIdor Park Improvements Phase 2 / **S01071**	$ 173,313	$ 1,426,687	**$ –**	$ –	$ –	$ –	$ 1,600,000
ADA Mid City Community Gym / **S01048**	267,870	–	–	–	–	–	267,870
Angier Elementary School Joint Use / **S00762**	169,160	1,560,840	–	–	–	500,000	2,230,000
Balboa Park Arcade / **AGF00002**	5,889,404	44,658	–	–	–	–	5,934,062
Balboa Park Golf Course / **AEA00002**	305,346	689,583	**300,000**	–	–	–	1,294,929
Balboa Park Golf Course Irrigation System / **S00632**	389,947	1,410,053	**2,000,000**	212,433	–	–	4,012,433
Balboa Park Golf Course Parking Lot & Improvements / **S00614**	192,425	945,695	–	–	–	6,900,000	8,038,120
Balboa Park Golf Course Step/Handrail Replacement / **S00626**	104,849	145,151	–	–	–	–	250,000
Balboa Park/Morley Field Evaluate & Repair Drain / **S10087**	–	50,000	–	–	–	–	50,000
Ballpark and Redevelopment Project Infrastructure / **S01079**	35,267,298	21,602	–	–	–	–	35,288,900
Bird Rock Median Lighting / **S11007**	–	–	**229,000**	–	–	–	229,000

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2011 Adopted	FY2011 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Birney Elementary School Joint Use / **S00678**	831,265	(71,265)	**80,000**	–	–	–	840,000
Black Mountain Park Survey & Management Plan / **S00670**	125,279	14,721	**–**	–	–	–	140,000
Black Mountain Ranch Community Park / **S00639**	16,529,054	495,698	**–**	11,885,216	–	200,000	29,109,968
Breen Park Site Development / **S01004**	3,319,348	120,652	**–**	–	–	–	3,440,000
Cabrillo Heights Neighborhood Park Improvements / **S00763**	136,540	541,460	**–**	–	–	165,000	843,000
Camino Ruiz Median Improvements / **S10041**	529,000	–	**–**	–	–	–	529,000
Camino Ruiz Neighborhood Park Improvements / **S00665**	6,690,885	–	**–**	–	–	–	6,690,885
Camino Ruiz Trail / **S00666**	49,361	126,929	**–**	–	–	–	176,289
Camino Santa Fe Median Improvements / **S10037**	–	150,000	**30,000**	–	300,000	–	480,000
Canyonside Community Park / **S00637**	231,941	–	**–**	–	–	–	231,941
Canyonside Community Park / **S00768**	251,419	93,581	**–**	–	–	–	345,000
Carmel Country Road Median Improvements / **S10039**	38,739	71,261	**65,000**	–	–	–	175,000
Carmel Grove Mini Park Play Area Upgrade / **S00659**	16,257	411,743	**52,858**	–	–	–	480,858
Carmel Mtn Ranch Community Pk Children's Play Area / **S01072**	27,373	479,139	**–**	–	–	–	506,512
Carmel Valley Community Park South-Neighborhood8A / **S00750**	9,364,563	613,278	**–**	–	–	–	9,977,841
Carmel Valley Community Park South-Rec Bldg/OcnAir / **S00635**	5,315,520	484,480	**–**	–	–	–	5,800,000
Carmel Valley Neighborhood Park #8 / **S00642**	211,487	4,748,513	**–**	–	–	1,179,350	6,139,350
Carmel Valley Skate Park / **S00758**	2,461,641	748,359	**–**	–	–	–	3,210,000
Carroll School Park Development / **S00667**	1,508,254	12,341,746	**–**	–	7,000,000	200,000	21,050,000
Carson Elementary School Joint Use / **S00646**	789,287	(39,625)	**5,000**	–	–	–	754,662
Central Avenue Mini Park Acquisition/Development / **S00992**	528,085	11,915	**300,000**	–	–	–	840,000
Chollas Community Park / **S00654**	2,910,663	13,237	**–**	–	–	26,343,967	29,267,867
Chollas Creek Enhancement / **S00686**	1,906,441	17,358	**–**	–	–	–	1,923,799
Chollas Lake Fishing Pier / **S10019**	27,782	212,218	**–**	140,000	–	–	380,000
City Heights Community Park Development Phase 3 / **S00661**	149,447	5,553	**–**	–	–	–	155,000
City Heights Square Mini-Park / **S01070**	100,790	630,710	**–**	–	–	–	731,500
Cliffridge Park Comfort Station ADA / **S01045**	65,668	172,661	**–**	–	–	–	238,329
Coastal Erosion and Access / **AGF00006**	269,704	129,189	**–**	–	–	2,702,402	3,101,295
Colina Del Sol Pool ADA / **S01047**	4,610	(4,610)	**–**	–	–	–	0
Crest Canyon Resource Management Plan / **S10067**	–	75,000	**–**	–	–	–	75,000

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2011 Adopted	FY2011 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Crown Point Salt Marsh / **S00623**	39,553	447	–	–	–	–	40,000
Crystal Pier Structural Inspection / **S11014**	–	–	–	250,000	–	–	250,000
Cypress Canyon Neighborhood Park - Phase 2 / **S10046**	–	2,384,466	–	–	–	–	2,384,466
Dailard Neighborhood Park-Play Area Upgrades / **S10028**	14,133	385,867	–	–	–	–	400,000
Del Mar Mesa Acquisition / **S00998**	1,866,760	181,234	–	–	–	–	2,047,994
Del Mar Mesa Central Multi Use Trail / **S00890**	2,648	158,352	–	–	–	–	161,000
Del Mar Mesa Neighborhood Park / **S00648**	1,360,969	2,039,031	–	–	–	750,000	4,150,000
Del Mar Mesa Northern Hiking/Equestrian Trail / **S00892**	30,504	355,496	–	–	–	–	386,000
Del Mar Mesa Southern Multi-Use Trail / **S00889**	8,617	101,683	–	–	–	150,000	260,300
Del Mar Terrace Street Improvements / **S10038**	260,000	160,000	**165,000**	–	585,000	–	1,170,000
Del Mar Trails Park Play Area Upgrades / **S11016**	–	–	**596,366**	–	–	–	596,366
Dennery Ranch Neighborhood Park / **S00636**	1,729	1,999,227	–	4,000,000	3,201,000	–	9,201,956
Dingeman School/Spring Canyon Neighborhood Park / **S01067**	54,463	1,611	–	–	–	–	56,074
El Cajon Boulevard Streetscape Improvements / **S00826**	445,949	384,051	**100,000**	–	–	337,192	1,267,192
Encanto Community Park Concession Expansion / **S01056**	4,191	31,700	–	40,000	–	149,108	224,999
Fairbrook Neighborhood Park - Acquisition / **S01002**	401,306	18,694	–	–	–	–	420,000
Fairbrook Neighborhood Park Development / **S01083**	76	2,399,924	–	–	–	–	2,400,000
Famosa Slough Salt Marsh Creation / **S00605**	287,569	431	**25,000**	–	–	–	313,000
Fiesta Island Causeway Parking Lot / **S00622**	235	24,765	–	–	–	–	25,000
Fiesta Island Infrastructure Improvements / **S00991**	214,860	3,745,028	–	–	–	250,000,000	253,959,888
Florida Canyon Drainage & Trail Improvements / **S00770**	74,040	282,960	–	–	–	–	357,000
Golden Hill Community Center / **S01022**	–	85,541	–	–	–	–	85,541
Gompers Neighborhood Park- Play Area Upgrades / **S11030**	–	–	**490,000**	–	–	600,000	1,090,000
Gonzales Canyon Neighborhood Park / **S00994**	25,852	1,218,148	–	–	–	–	1,244,000
Gonzales Canyon Resource Management Plan / **S10068**	–	200,000	–	–	–	–	200,000
Hidden Trails Neighborhood Park / **S00995**	–	2,420,000	–	–	–	680,000	3,100,000
Hiking & Equestrian Trail Neighborhood Park #10 / **S00722**	100,394	520,206	–	–	–	–	620,600
Hiking & Equestrian Trails - Eastern Region / **S00891**	1,195	228,105	–	–	–	–	229,300
Hilltop Community Park Development Phase 1 / **S00634**	1,485,487	250,440	**450,614**	–	–	450,614	2,637,155
Home Avenue Park / **S00673**	459,632	140,368	–	–	–	2,600,000	3,200,000

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2011 Adopted	FY2011 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Hourglass Field House Parking Areas / **S00677**	44,849	1,285,151	–	–	–	–	1,330,000
I-15 Cut & Cover/Teralta Neighborhood Park / **S00658**	9,244,727	27,204	–	–	–	–	9,271,931
Inspiration Point Precise Plan / **S00615**	414,812	(167)	–	–	–	500,000	914,645
Joint Use Improvements - Citywide / **AGF00003**	400,985	336,720	–	–	–	–	737,705
Kellogg Park Play Area Improvements / **S00974**	137,579	44,421	–	–	–	–	182,000
Kids Copy-Tubman/Chavez Center / **S01021**	2,505	(2,505)	–	–	–	–	0
Kumeyaay Lake Riparian Restoration / **S01008**	88,929	–	–	–	–	–	88,929
Kumeyaay Lakes Berm Restoration and Dredging / **S00655**	92,722	67,278	–	–	–	9,840,000	10,000,000
La Mirada Elementary School Joint Use Phase II / **S00653**	105,808	58,817	–	–	–	–	164,625
Lake Murray Community Park Play Area Expansion / **S11018**	–	–	**62,000**	–	–	1,088,000	1,150,000
Language Academy/Montezuma Elementary Joint Use / **S00972**	144,417	1,119,792	–	–	–	–	1,264,210
Linda Vista Community Park Picnic Area / **S01068**	60,935	92,065	–	–	–	–	153,000
MLK Jr Community Park Rec Center Roof Repair / **S00765**	178,172	2,156	–	–	–	–	180,328
MLK Jr Play Area Upgrade / **S00771**	615,757	23,243	–	–	–	–	639,000
MSCP East Elliot Land Acquisition / **S10094**	13,305,473	–	–	–	–	–	13,305,473
Maddox Neighborhood Park Playground Upgrades / **S10086**	4,310	541,690	–	–	–	–	546,000
Marshall Elementary School Joint Use Improvements / **S10080**	–	–	**700,000**	35,000	–	–	735,000
Marston Point/Balboa Park Storm Drain Repair / **S10085**	–	50,000	–	–	–	–	50,000
McAuliffe Community Park Development Phase 2 / **S00664**	241,840	3,155,847	–	–	1,075,749	–	4,473,436
Memorial Pool ADA Improvements / **S01049**	232,013	153,424	–	–	–	–	385,437
Memorial Pool Improvements / **S00970**	412,250	1,337,750	**750,000**	–	–	–	2,500,000
Memorial Skateboard Park / **S00647**	1,234,408	23,645	–	–	–	–	1,258,052
Mid City Community Clinic / **S01023**	10,000	22,045	–	–	–	–	32,045
Mira Mesa ADA / **S01039**	137,140	1,535	–	–	–	–	138,675
Mira Mesa Community Park 3 (Hourglass) Development / **S01003**	4,447,978	(778,477)	–	–	–	–	3,669,501
Mission Bay Athletic Area Comfort Stn Modernize / **S10021**	20,020	179,980	–	–	–	–	200,000
Mission Bay Golf Course & Practice Cntr Landscape / **S01089**	705	99,295	–	–	–	–	100,000
Mission Bay Golf Course Driving Range Upgrade / **S10043**	–	1,000,000	–	–	–	–	1,000,000
Mission Bay Golf Course New Irrigation System / **S00629**	843	99,157	–	–	–	–	100,000
Mission Bay Golf Course New Practice Area Upgrade / **S00628**	139,336	260,664	–	–	–	–	400,000

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2011 Adopted	FY2011 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Mission Bay Golf Course Practice Cntr Bldg Improve / **S01090**	–	400,000	–	–	–	–	400,000
Mission Bay Golf Course Renovation/Reconstruction / **S11010**	–	–	**460,000**	–	3,540,000	–	4,000,000
Mission Bay Golf Course and Practice Center / **AEA00003**	–	300,000	**300,000**	–	–	–	600,000
Mission Bay Improvements / **AGF00004**	87,557	2,523,651	**872,678**	–	–	–	3,483,886
Mission Bay Park Eel Grass Mitigation / **S00612**	623,004	2,996	–	–	–	–	626,000
Mission Bay Park Security Lights / **S01013**	74,516	–	–	–	–	–	74,516
Mission Bay/Fiesta Island Development Plan / **S00624**	358,518	61,482	–	–	–	–	420,000
Mission Hills Historic Street Lighting / **S11008**	–	–	**156,243**	–	211,243	–	367,486
Mission Trails Regional Park Cowles Mountain Trail / **S10065**	–	400,000	–	–	–	–	400,000
Mission Trails Regional Park Master Plan Update / **S01014**	102,800	517,200	–	264,829	–	–	884,829
Mission Trails Regional Park Trail Realignments / **S10066**	–	300,000	–	(170,000)	–	–	130,000
Mission Trails Regional Pk Equest Comfort Station / **S01073**	94,978	414,022	–	–	–	–	509,000
Mission Valley Preserve Habitat Enhancement / **S00755**	530,262	19,738	–	–	–	–	550,000
MissionTrails Regional Park Fire Restoration / **S01011**	83,021	5,122	–	–	–	–	88,143
Montclair Neighborhood Park Play Area / **S10027**	300,449	44,551	–	–	–	–	345,000
Montgomery Academy Joint Use Improvements / **S00973**	35,095	647,000	**120,000**	–	–	–	802,095
Montgomery Waller Community Park / **S00754**	861,653	128,347	**80,000**	–	–	–	1,070,000
Mountain View Neighborhood Park Area Upgrades / **S11019**	–	–	**775,000**	95,000	–	–	870,000
Multiple Species Conservation / **S01076**	449,506	34,276	–	–	–	17,039,472	17,523,254
NTC AQUATIC CENTER / **S10000**	–	446,726	–	–	–	–	446,726
Nobel Athletic Area Development / **S00663**	12,738,897	235,609	–	–	–	–	12,974,506
Normal Heights Community Park Development / **S00662**	12,354	179,927	–	–	–	–	192,281
North Crown Point Gazebo Replacement / **S10020**	269,708	(4,708)	–	–	–	–	265,000
North Ocean Beach Gateway / **S01058**	662	(662)	–	–	–	–	0
North Park Community Park Miscellanous Improvement / **S01005**	33,194	256	–	–	–	–	33,450
North Park Mini-Park and Streetscape Improvements / **S10050**	–	250,000	–	–	–	3,460,000	3,710,000
North Park/Main Street Sidewalk Improvements / **S10040**	–	175,000	**25,000**	–	–	–	200,000
Ocean Beach CDC - N Ocean Beach Revitalization / **S01057**	49,727	(14,226)	–	–	–	500,000	535,501
Ocean Beach Pier Improvements / **S11015**	–	–	–	2,400,000	–	–	2,400,000
Ocean Beach Recreation Center ADA Improvements / **S01094**	269,338	0	–	–	–	–	269,338

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2011 Adopted	FY2011 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Ocean View Hills Community Park Acquisition / **S00649**	4,909,268	6,860,732	–	–	–	–	11,770,000
Old Mission Dam Preservation / **S00611**	1,056,213	36,123	**170,000**	85,000	–	–	1,347,336
Olive Street Park Acquisition and Development / **S10051**	1,223,927	776,073	–	201,585	–	–	2,201,585
Open Space Improvements / **AGG00001**	566,129	763,871	–	–	–	–	1,330,000
Otay Valley Fenton Pond RecreationTrail / **S00753**	179,483	30,122	–	–	–	–	209,605
Otay Valley Regional Park / **S00769**	29	199,971	–	–	–	2,550,000	2,750,000
Otay Valley Regional Park - Beyer Way Staging Area / **S00638**	2,484,029	16,367	–	–	–	–	2,500,396
Pacific Beach Community Park Requirement / **S00668**	84,653	–	–	–	–	–	84,653
Palisades Park Comfort Station Replacement / **S10026**	95,395	204,605	–	–	–	–	300,000
Paradise Hills Community Park Picnic Shelter / **S10023**	25,456	77,544	–	–	–	–	103,000
Park & Recreation Grant Match Funding / **AGF00001**	10,081	421,874	–	–	–	–	431,955
Park De La Cruz Acquisition / **S01006**	76,653	–	–	–	–	–	76,653
Park De La Cruz/38th Street Development / **S00657**	–	25,000	–	–	–	–	25,000
Penasquitos Town Center Linear Park / **S01010**	345,710	5,290	–	–	–	–	351,000
Pioneer Park and Comfort Station / **S10125**	–	253,500	–	–	–	–	253,500
Pomerado Rd Median Improvements-n/o of R Bernardo / **S10035**	–	94,750	**125,000**	–	–	608,250	828,000
Pomerado Rd Median Improvements-s/o R Bernardo R d / **S10034**	4,473	212,481	–	–	–	331,967	548,921
Presidio Park Master Plan / **S00993**	19,445	5,555	–	–	–	475,000	500,000
Public Roads Supporting Park Access / **S00660**	143	349,857	–	–	–	–	350,000
Rancho Bernardo Community Park-Sports Field Lights / **S11012**	–	–	**700,000**	–	–	–	700,000
Rancho Bernardo Recreation Center ADA / **S01051**	78,080	19,299	–	–	–	–	97,379
Rancho Bernardo Westwood Soundwall / **S10033**	69	99,931	–	–	–	325,908	425,908
Rancho Encantada Neighborhood Park #1 / **S10122**	899,412	200,588	–	–	–	–	1,100,000
Rancho Encantada Park #2 / **S00652**	95,609	1,404,391	**253,000**	–	1,249,000	–	3,002,000
Rancho Penasquitos ADA Requirements / **S00671**	–	906,459	–	–	–	550,000	1,456,459
Rancho Penasquitos Monument Signs / **S10032**	570	74,430	**42,000**	–	–	–	117,000
Regional Park Improvements / **AGF00005**	99,303	2,642,500	**2,500,000**	–	–	–	5,241,803
Resource-Based Open Space Parks / **AGE00001**	114,477	1,511,654	–	–	–	–	1,626,131
Ridgewood Neighborhood Park Playground / **S00672**	–	2,458	–	–	–	–	2,458
Riviera Del Sol Neighborhood Park / **S00999**	509,578	3,040,422	–	–	–	–	3,550,000

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2011 Adopted	FY2011 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Roosevelt Middle School / **S00761**	191,624	398,376	–	–	–	600,000	1,190,000
San Diego River Dredging-Qualcomm Way to SR163 / **S00606**	204,303	220,697	–	–	–	–	425,000
San Diego River Park Master Plan / **S01001**	1,604,655	27,345	–	–	–	–	1,632,000
San Ysidro Athletic Area & Larsen Field Lighting / **S11013**	–	–	**750,000**	–	–	–	750,000
Sefton Field Improvements / **S01012**	197,075	302,925	–	–	–	500,000	1,000,000
Serra Mesa Community Park / **S00669**	524,768	3,132	–	–	–	–	527,900
Sewer Lateral Replacement for Balboa Park / **S00619**	183,246	240,261	–	–	–	–	423,507
Silver Wing Neighborhood Park Sports Fld & Sec Lgt / **S11051**	–	–	**295,000**	–	–	430,000	725,000
Sixth Avenue Playground Improvements / **S00616**	115,266	4,734	–	–	–	–	120,000
Sub Area II Recreational Feasibility Study / **S00675**	15,899	44,101	–	–	–	–	60,000
Sunroad Neighborhood Park - Development / **S10048**	6,650	13,350	–	–	–	–	20,000
Sunset Cliffs Natural Park Drainage Study / **S00674**	305,184	249,816	–	–	–	90,000	645,000
Sunset Cliffs Natural Park Hillside Improvements / **S10091**	31,137	668,863	–	–	–	1,900,000	2,600,000
Sunset Cliffs Shoreline Park Improvement / **S00633**	738,511	(34)	–	–	–	–	738,477
Sunshine Berardini Fields / **S00759**	72,717	13,032	–	–	–	14,300,000	14,385,749
Swanson Standley Pool ADA Improvements / **S01050**	247,281	3,624	–	–	–	–	250,905
Switzer Canyon/30th Street Bridge Enhancement Prgm / **S10054**	–	5,000	**5,000**	–	45,000	175,000	230,000
Talmadge Decorative Streetlight Restoration / **S00978**	5,899	225,901	–	–	–	–	231,800
Talmadge Street Improvements / **S00820**	56,357	125,000	**100,000**	–	300,000	–	581,357
Talmadge Streetscape & Lighting Zone 1E / **S00976**	20,659	602,264	–	–	–	–	622,923
Talmadge Streetscape & Lighting Zone 2W / **S00977**	13,572	30,914	–	–	–	–	44,486
Taylor Street Slope Reconstruction / **S00676**	1,038,450	(368,492)	–	–	–	–	669,958
Tierrasanta Community Park Sports Field Lighting / **S11011**	–	–	**150,000**	–	–	150,000	300,000
Tierrasanta Skate Park / **S00997**	51	24,949	–	–	–	4,975,000	5,000,000
Torrey Highlands Community ID and Enhancement / **S11009**	–	–	**150,000**	–	–	–	150,000
Torrey Highlands Neighborhood Park North / **S00650**	4,785,917	764,083	–	–	–	–	5,550,000
Torrey Highlands Neighborhood Park South / **S00651**	3,621,702	194,687	–	–	1,754,911	–	5,571,300
Torrey Highlands Park Play Area Upgrades / **S11020**	–	–	**602,072**	–	–	338,305	940,377
Torrey Hills SDG&E Easement Enhancement / **S11006**	–	–	**300,000**	–	–	–	300,000
Torrey Pines City Park General Development Plan / **S01015**	492,885	7,115	–	100,000	–	–	600,000

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2011 Adopted	FY2011 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Torrey Pines GC Clubhouse Starter Booth & Fence / **S00631**	84,280	–	–	–	–	–	84,280
Torrey Pines Golf Course / **AEA00001**	305,213	64,787	**300,000**	–	–	–	670,000
Torrey Pines Golf Course Clubhouse Maintenance / **S00630**	475,105	174,895	–	–	–	–	650,000
Torrey Pines Golf Course Irrigate & Fence Upgrades / **S01065**	7,840	242,160	–	–	–	–	250,000
Torrey Pines Golf Course-Reconstruction 18 Holes / **S01082**	872,727	1,324,959	–	–	–	–	2,197,686
Torrey Pines N & S Course Restroom Replacement / **S00749**	422,658	327,342	–	–	–	–	750,000
Torrey Pines North and South Course Golf Paths / **S10045**	–	800,000	–	–	–	–	800,000
Torrey Pines S Golf Course Restroom Improvements / **S00627**	178,934	(906)	–	–	–	–	178,028
Treena Mesa Joint Use Sports Field / **S00971**	–	3,500,000	–	–	–	–	3,500,000
University Gardens Neighborhood Park Tot Lot / **S00645**	256,615	–	–	–	–	–	256,615
Views West Neighborhood Park ADA Upgrades / **S10031**	9,043	265,957	**350,000**	135,000	–	–	760,000
Vista Terrace Tot Lot Park / **S00766**	379,275	72,342	–	–	–	–	451,617
Walker Neighborhood Park Playground Upgrades / **S10092**	4,195	305,805	–	–	–	–	310,000
Wegeforth Elementary School Joint Use / **S00764**	183,524	1,808,476	–	–	–	294,000	2,286,000
Welcome to Rancho Bernardo Signs / **S10036**	–	10,000	–	–	–	20,800	30,800
West Lewis and Falcon Streets Mini-Park / **S00757**	251,623	198,377	–	–	–	180,000	630,000
West Maple Canyon Mini-Park / **S00760**	117,668	257,332	–	–	–	200,000	575,000
Westview Park Shade Structure / **S01066**	8,958	41,042	–	–	–	–	50,000
Wightman Street Neighborhood Park / **S00767**	574,008	111,992	–	–	–	2,363,000	3,049,000
Windansea Erosion Control Plan / **S00656**	649,991	9	–	–	–	275,000	925,000
Windansea Stairs Railing Replacement / **S01069**	3,148	61,852	–	–	–	–	65,000
Windwood II Mini Park Play Area Upgrades / **S11017**	–	–	**480,858**	–	–	42,917	523,775
Park & Recreation Totals	**$ 185,120,731**	**$ 98,476,889**	**$ 16,462,689**	**$ 19,674,063**	**$ 19,261,903**	**$ 358,010,252**	**$ 697,006,527**
Police							
Central Area Police Substation / **S00694**	$ 762,544	$ 173,456	$ –	$ –	$ –	$ –	$ 936,000
Northwest Area Police Substation / **S00815**	18,392,258	731,730	–	–	–	–	19,123,988
Police Headquarters Cogeneration Repower Project / **S10131**	–	950,000	–	–	–	–	950,000
Police Range Refurbishment / **S10118**	–	–	–	4,046,734	–	–	4,046,734

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2011 Adopted	FY2011 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Public Safety Training Institute / **S00816**	466,454	38,546	–	–	–	–	505,000
Police Totals	**$ 19,621,256**	**$ 1,893,732**	**$ –**	**$ 4,046,734**	**$ –**	**$ –**	**$ 25,561,722**
Public Utilities							
Advanced Water Treatment Demo Plant (IPR/RA) / **S10127**	$ 392,870	$ 6,807,130	**$ –**	$ –	$ –	$ –	$ 7,200,000
Alvarado Water Quality Lab Roof Replacement / **S00047**	175,755	21,751	–	–	–	–	197,506
Alvarado Water Quality Lab Roof Replacement / **S00311**	336,023	58,871	–	–	–	–	394,894
Alvarado Water Treatment Plant Upgrade & Expansion / **S00021**	128,871,510	22,280,803	–	–	8,000,000	–	159,152,313
Balboa Avenue Trunk Sewer / **S00331**	1,726,220	515,269	**1,400,000**	–	–	–	3,641,489
Barrett Flume Cover / **S10013**	–	100,000	–	–	5,759,546	–	5,859,546
Barrett Reservoir Outlet Tower Upgrade / **S00039**	2,622,733	1,365,459	–	–	–	–	3,988,193
Beach Area Low Flow Storm Diversion / **S00313**	2,422,334	(215,190)	–	–	–	–	2,207,143
CIP Bond Issuance Reserve / **S00342**	–	5,000,000	–	–	–	–	5,000,000
CIP Contingencies / **ABS00001**	–	5,371,351	–	–	–	–	5,371,351
CIP Program Management / **S00045**	1,597,971	2,562,029	–	–	–	–	4,160,000
CIS ERP Implementation / **S11100**	–	–	**14,636,632**	–	7,760,408	–	22,397,040
Carmel Mountain Road Transmission Line / **S00071**	2,589,332	1,335,668	–	–	–	–	3,925,000
Carmel Valley Trunk Sewer / **S00325**	10,242,345	464,805	–	–	–	–	10,707,151
Chollas Building / **S11025**	–	–	**2,000,000**	–	18,550,400	–	20,550,400
Corrosion Control / **AKA00001**	–	100,000	**500,000**	–	600,000	–	1,200,000
Dams and Reservoirs / **ABK00001**	11,228	929,787	–	–	1,721,446	–	2,662,461
Del Mar Heights Pipeline Relocation / **S00070**	4,251,970	98,030	–	–	–	–	4,350,000
Dulzura Conduit Concrete Covers / **S00067**	761,919	38,081	–	–	–	–	800,000
EM&TS Esplanade and Steam Line Relocation / **S00319**	–	234,253	–	–	2,304,000	–	2,538,253
East Mission Gorge Force Main Rehabilitation / **S00326**	441,835	812,805	–	–	5,037,195	–	6,291,835
East Point Loma Trunk Sewer / **S00329**	775,285	9,154,715	–	–	1,570,030	–	11,500,030
El Capitan Pipeline #2 / **S10005**	13,744	2,055,854	–	–	44,316,707	–	46,386,305
El Capitan Reservoir Road Improvements / **S00040**	426,601	89,564	–	–	2,117,531	–	2,633,696
El Monte Pipeline #2 / **S10008**	13,807	2,534,193	–	–	104,939,683	–	107,487,683
Fluoridation Facilities / **S00074**	2,819,162	407,854	–	–	–	–	3,227,016

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2011 Adopted	FY2011 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Freeway Relocation / **AKB00002**	2,513,929	701,310	**50,000**	–	300,000	–	3,565,239
Groundwater Asset Development / **ABM00001**	8,926,622	4,408,900	**–**	–	29,526,563	–	42,862,085
Harbor Drive Pipeline / **S00019**	814,290	771,107	**454,603**	–	12,194,533	–	14,234,533
Harbor Drive Trunk Sewer Replacement / **S00336**	815,201	169,471	**4,000,000**	–	5,716,185	–	10,700,857
Kearny Mesa Pipeline Upgrade / **S10011**	5,995	2,724,005	**–**	–	40,598,391	–	43,328,391
Kensington Pressure Regulator / **S10059**	–	31,564	**–**	–	510,937	–	542,501
La Jolla/PB Trunk Sewer-Chelsea Street Relocation / **S00327**	8,342,627	110,316	**–**	–	–	–	8,452,943
Lake Murray Trunk Sewer / **S00335**	9,542,593	11,154,205	**–**	–	–	–	20,696,798
Lindbergh Field 16" Cast Iron Main Replacement / **S10055**	498,072	283,883	**758,045**	–	8,061,932	–	9,601,932
Little McGonigle Ranch Road Pipeline / **S00069**	654,968	102,032	**–**	–	–	–	757,000
Lower Otay Reservoir Emergency Outlet Improvements / **S00044**	576,119	4,805,309	**–**	–	–	–	5,381,428
MBC Biosolids Storage Silos / **S00322**	1,086,043	571,717	**1,600,000**	–	5,467,971	–	8,725,731
MBC Centrate Collection Upgrades / **S00321**	1,958,955	260,540	**–**	–	–	–	2,219,495
MBC Dewatering Centrifuges Replacement / **S00339**	13,257	423,580	**–**	–	6,044,097	–	6,480,934
MBC Odor Control Facility Upgrades / **S00323**	9,556	2,015,524	**–**	–	1,576,472	–	3,601,552
MOC Building / **S11023**	–	–	**3,000,000**	–	–	–	3,000,000
Meter Boxes / **AKB00005**	604,301	54,688	**–**	–	–	–	658,989
Metro Facilities Control Systems Upgrade / **L10000**	6,463,917	1,556,117	**5,200,000**	–	3,300,000	–	16,520,034
Metro Pooled Contingency 2 / **ABR00004**	–	173,688	**–**	–	–	–	173,688
Metro Treatment Plants / **ABO00001**	5,941,817	3,602,518	**4,600,000**	–	15,400,000	–	29,544,335
Metropolitan System Pump Stations / **ABP00002**	9,940,110	3,897,332	**337,459**	–	2,024,754	–	16,199,655
Metropolitan Waste Water Department Trunk Sewers / **AJB00001**	25,550,974	7,914,819	**14,617,329**	–	122,600,000	–	170,683,122
Miramar Clearwell Improvements / **S11024**	–	–	**3,640,000**	–	84,100,326	–	87,740,326
Miramar Pipeline Monitoring & Reinspection / **S00083**	19,481	1,192,979	**275,176**	–	82,462	–	1,570,098
Miramar Road Trunk Sewer / **S00330**	3,066,685	1,587,280	**–**	–	–	–	4,653,965
Miramar Water Treatment Plant Upgrade & Expansion / **S00024**	223,697,332	25,514,065	**–**	–	–	–	249,211,397
Montezuma Pipeline/Mid-City Pipeline Phase II / **S11026**	–	–	**246,480**	–	10,664,501	–	10,910,981
Montezuma Trunk Sewer / **S00332**	682,913	279,861	**200,000**	–	1,022,604	–	2,185,378
Morena Reservoir Outlet Tower Upgrade / **S00041**	452,695	15,338	**–**	–	5,798,936	–	6,266,969
Muni Pooled Contingency / **ABR00001**	–	1,890,656	**–**	–	–	–	1,890,656

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2011 Adopted	FY2011 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
NCWRP Sludge Pump Station Upgrade / **S00309**	94,618	292,502	**319,976**	–	–	–	707,096
North City Raw Sludge & Water Cathodic Upgrade / **S00318**	417,597	134,902	**–**	–	–	–	552,499
North City Reclamation System / **AHC00002**	9,939,071	20,871,676	**–**	–	2,059,611	–	32,870,358
North City Water Reclamation Plant - EDR Enclosure / **S00340**	72,072	167,928	**–**	–	–	–	240,000
North City Water Reclamation Plant EDR Upgrade / **S00324**	–	706,513	**335,000**	–	–	–	1,041,513
Otay 1st / 2nd Pipelines Abandon - Highland East / **S11027**	–	–	**63,250**	–	2,652,046	–	2,715,296
Otay Mesa Trunk Sewer / **S00301**	13,028,525	1,433,232	**–**	–	–	–	14,461,757
Otay Second Pipeline Improvements / **S00032**	22,889,603	1,531,740	**–**	–	1,696,061	–	26,117,403
Otay Water Treatment Plant Upgrade & Expansion / **S00030**	40,332,309	2,576,208	**1,040,000**	–	–	–	43,948,517
Pipeline Rehabilitation / **AJA00002**	46,314,370	41,646,227	**5,000,000**	–	60,000,000	–	152,960,597
Pipeline Rehabilitation Phase F-1 / **S00341**	9,519,728	741,229	**–**	–	–	–	10,260,957
Point Loma Grit Processing Improvements / **S00315**	6,398,418	1,903,446	**8,000,000**	–	24,247,622	–	40,549,486
Pomerado Pipeline #2 / **S00072**	8,586	11,669	**–**	–	–	–	20,255
Pressure Reduction Facility Upgrades / **AKA00002**	–	200,000	**300,000**	–	5,500,000	–	6,000,000
Proctor Valley Off-Highway Vehicle Barrier / **S00068**	70,879	354,875	**–**	–	–	–	425,754
Pt Loma-South Access Road Protection Project / **S00316**	238,153	113,545	**–**	–	385,000	–	736,698
Pump Station 2 Onsite Standby Power / **S00312**	–	878,281	**–**	–	9,335,200	–	10,213,481
Pump Station 64 Electrical Upgrades / **S00307**	–	239,200	**–**	–	–	–	239,200
Pump Station 64,65, Penasquitos, E Mission Gorge / **ABP00003**	90,840	4,349,656	**–**	–	2,105,742	–	6,546,238
Pump Station 84 Upgrade & Pump Station 62 Abandon / **S00308**	1,048,824	372,026	**2,100,000**	–	6,512,933	–	10,033,783
Pump Station Restorations / **ABP00001**	20,884,885	3,170,079	**200,000**	–	3,000,000	–	27,254,964
Pump Station Upgrades Group I North County / **S00303**	9,976,440	6,342,201	**2,138,000**	–	727,583	–	19,184,224
Rancho Bernardo Reservoir Rehabilitation / **S00042**	8,713,519	388,252	**–**	–	–	–	9,101,771
Rancho Penasquitos Water Pump Station #2 / **S00043**	12,329,846	1,471,259	**–**	–	–	–	13,801,105
Reclaimed Water Distrib. System CIP Contingencies / **ABS00002**	–	400,000	**–**	–	–	–	400,000
Reclaimed Water Extension / **AHC00001**	336,462	4,513,288	**–**	–	3,000,000	–	7,849,750
Reclaimed Water Retrofit / **AHC00003**	1,393,078	1,006,082	**–**	–	–	–	2,399,160
Recycled Water System Upgrades / **S10010**	37,068	662,932	**250,000**	–	31,914	–	981,914
SBWR Plant Demineralization Facility / **S00310**	1,817	621,022	**–**	–	15,500,000	–	16,122,839
San Diego 17 Flow Control Facility / **S00038**	1,658,438	8,813,226	**–**	–	–	–	10,471,664

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2011 Adopted	FY2011 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Seismic Upgrades / **AKB00004**	6,103,068	1,754,734	**–**	–	5,104,011	–	12,961,813
Sewer Main Replacements / **AJA00001**	98,456,288	35,410,320	**68,800,000**	–	270,000,000	–	472,666,608
Sewer Pump Station 41 Rehabilitation / **S00337**	7,362,199	636,672	**879,000**	–	–	–	8,877,871
Sewer Pump Station 79 / **S00338**	5,148,565	53,898	**–**	–	–	–	5,202,463
Sorrento Vly Trunk Swr Rep & Swr Pump Station 89 / **S00333**	17,912,600	–	**–**	–	–	–	17,912,600
South Bay Reclamation System / **S00018**	1,271,902	77,232	**–**	–	–	–	1,349,134
South County Raw Water Reservoir Intertie Study / **S00066**	–	780,000	**–**	–	–	–	780,000
South Metro Sewer Rehabilitation Phase 3B / **S00317**	–	157,506	**–**	–	9,057,451	–	9,214,957
South Mission Valley Trunk Sewer / **S00302**	12,995,089	3,921,586	**–**	–	–	–	16,916,674
Standpipe and Reservoir Rehabilitations / **ABL00001**	538,216	2,992,249	**96,056**	–	16,390,927	–	20,017,448
Telemetry Control Systems SCADA Phase II / **S00046**	12,623,112	741,487	**–**	–	–	–	13,364,599
Torrey Pines Road/La Jolla Blvd Main Replacement / **S00003**	609,531	902,773	**2,183,998**	–	2,410,971	–	6,107,273
USIU Trunk Sewer / **S00334**	2,968,652	1,431,785	**5,920,000**	–	–	–	10,320,437
University Ave Pipeline Replacement / **S11021**	–	–	**503,289**	–	9,130,174	–	9,633,463
Unscheduled Projects / **AJA00003**	11,480,329	6,453,337	**2,200,000**	–	8,392,830	–	28,526,496
Upas Street Pipeline Replacement / **S11022**	–	–	**156,000**	–	6,410,122	–	6,566,122
Water CIP Reserve / **S00048**	–	5,000,000	**–**	–	–	–	5,000,000
Water Department Security Upgrades / **S00050**	13,592,306	5,513,203	**1,899,999**	–	–	–	21,005,508
Water Group Job 790 / **S10004**	4,536,386	3,048,614	**698,783**	–	–	–	8,283,783
Water Group Job 915 (3012) / **S10123**	5,036,610	3,081,489	**–**	–	–	–	8,118,099
Water Main Replacements / **AKB00003**	105,364,005	29,814,195	**72,565,217**	–	312,000,000	–	519,743,417
Water Pump Station Restoration / **ABJ00001**	93,834	374,599	**7,715,484**	–	25,256,712	–	33,440,629
Wet Weather Storage Facility / **S00314**	2,293,607	698,019	**–**	–	89,024,781	–	92,016,407
Public Utilities Totals	**$ 986,852,539**	**$ 347,092,781**	**$ 240,879,776**	**$ –**	**$ 1,447,599,301**	**$ –**	**$ 3,022,424,396**
QUALCOMM Stadium							
QUALCOMM Stadium / **ABG00001**	$ –	$ 750,000	**$ 750,000**	$ –	$ 4,500,000	$ –	$ 6,000,000
QUALCOMM Stadium Totals	**$ –**	**$ 750,000**	**$ 750,000**	**$ –**	**$ 4,500,000**	**$ –**	**$ 6,000,000**

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2011 Adopted	FY2011 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Real Estate Assets							
Evan V. Jones Parkade Parking Equipment Upgrade / **S11034**	$ –	$ –	**$ 450,000**	$ –	$ –	$ –	$ 450,000
Real Estate Assets Totals	**$ –**	**$ –**	**$ 450,000**	**$ –**	**$ –**	**$ –**	**$ 450,000**
Storm Water							
34th Street Storm Drain / **S11001**	$ –	$ –	**$ 75,000**	$ –	$ –	$ –	$ 75,000
62nd to 65th Street Channel Improvements / **S00926**	22,584	52,416	**–**	–	–	–	75,000
Alta La Jolla Drive Drainage Repair Phase II / **S10001**	742,337	263,768	**–**	–	–	–	1,006,105
Balboa Park/Florida Canyon Storm Drain Repairs / **S01064**	1,292,861	77,139	**–**	–	–	–	1,370,000
Carmel Country Road Low Flow Channel / **S00969**	32,782	967,218	**712,000**	–	–	–	1,712,000
Coolidge Street Storm Drain / **S11003**	–	–	**75,000**	–	–	–	75,000
Drainage Projects / **ACA00001**	14,683,996	9,869,978	**185,304**	17,212,000	2,438,934	2,200,000	46,590,211
Hayes Ave Storm Drain / **S11002**	–	–	**75,000**	–	–	–	75,000
Hinson Place Storm Drain Replacement / **S10057**	–	590,000	**–**	590,000	–	–	1,180,000
Judy Lee Place Storm Drain Replacement / **S10052**	–	385,000	**–**	385,000	–	–	770,000
La Jolla Ecological Reserve Area of SBS / **S00607**	522,836	2,930,314	**–**	–	–	–	3,453,150
Low Flow Telemetry System / **S01096**	–	619,672	**–**	–	–	–	619,672
Manhassett Drive Storm Drain System Upgrade / **S11005**	–	–	**60,000**	–	–	–	60,000
Maryland Street Storm Drain Replacement / **S10056**	–	295,000	**–**	295,000	–	–	590,000
Mission Bay Sewer Interceptor System / **S01095**	1,110,467	1,657,083	**–**	–	–	–	2,767,550
Murphy Canyon Road Storm Drain Repair / **S01098**	5,980,749	294,522	**–**	–	–	–	6,275,271
Ransom Street/Darwin Way Storm Drain Repairs / **S00601**	757,942	399,058	**–**	–	–	–	1,157,000
Rose & Tecolote Creeks Water Quality Improvements / **ACC00002**	352,296	709,052	**–**	–	–	–	1,061,348
Rose/Tecolote Creeks Water Quality Improvements / **S10002**	934,458	174,194	**–**	625,000	–	–	1,733,652
San Remo Way Storm Drain / **S11004**	–	–	**150,000**	–	–	–	150,000
Santa Clara Pump Station / **S00604**	1,881,356	4,309	**–**	–	–	185,000	2,070,665
TV/Evaluation-Storm Drain Corrugated Metal Pipes / **S00608**	460,000	0	**–**	–	–	–	460,000
Uptown Community Storm Drainage / **S10060**	–	150,000	**–**	–	–	–	150,000

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2011 Adopted	FY2011 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Watershed CIP / **ACC00001**	2,900,198	2,283,603	**1,300,000**	–	–	–	6,483,801
Storm Water Totals	**$ 31,674,861**	**$ 21,722,326**	**$ 2,632,304**	**$ 19,107,000**	**$ 2,438,934**	**$ 2,385,000**	**$ 79,960,425**
Grand Total	**$ 2,412,185,511**	**$ 943,383,062**	**$ 299,619,898**	**$ 222,548,024**	**$ 1,814,810,351**	**$ 1,367,294,788**	**$ 7,059,841,634**

Financial Summary

Schedule V: Capital Improvement Projects Unfunded Needs

Project	Department	Project Total	Unidentified Funding	Percent Unfunded
Black Mountain Ranch Community Park / **S00639**	Park & Recreation	$ 29,109,968	$ 200,000	0.7%
Carroll School Park Development / **S00667**	Park & Recreation	21,050,000	200,000	1.0%
Scripps Ranch/Mira Mesa Medians Project / **S00838**	General Services	942,318	21,000	2.2%
Camino del Sur - State Route 56 to Dormouse / **S00872**	General Services	12,418,576	293,600	2.4%
La Jolla Village Drive and Regents Road / **S00867**	General Services	1,313,954	33,954	2.6%
Americans with Disabilities Improvements / **ABE00001**	General Services	40,157,189	1,425,000	3.5%
Drainage Projects / **ACA00001**	Storm Water	46,590,211	2,200,000	4.7%
Windwood II Mini Park Play Area Upgrades / **S11017**	Park & Recreation	523,775	42,917	8.2%
Santa Clara Pump Station / **S00604**	Storm Water	2,070,665	185,000	8.9%
Village Loop Road / **S00919**	General Services	3,212,800	332,800	10.4%
Fitting Facility Expansion / **S10042**	General Services	950,000	100,000	10.5%
Wegeforth Elementary School Joint Use / **S00764**	Park & Recreation	2,286,000	294,000	12.9%
Sunset Cliffs Natural Park Drainage Study / **S00674**	Park & Recreation	645,000	90,000	14.0%
Hilltop Community Park Development Phase 1 / **S00634**	Park & Recreation	2,637,155	450,614	17.1%
La Jolla Village Drive - Interstate 805 Ramps / **S00857**	General Services	28,838,622	5,000,000	17.3%
Del Mar Mesa Neighborhood Park / **S00648**	Park & Recreation	4,150,000	750,000	18.1%
Regents Road Widening-Genesee to Executive / **S00881**	General Services	6,045,000	1,100,000	18.2%
Carmel Valley Neighborhood Park #8 / **S00642**	Park & Recreation	6,139,350	1,179,350	19.2%
Cabrillo Heights Neighborhood Park Improvements / **S00763**	Park & Recreation	843,000	165,000	19.6%
Hidden Trails Neighborhood Park / **S00995**	Park & Recreation	3,100,000	680,000	21.9%
Angier Elementary School Joint Use / **S00762**	Park & Recreation	2,230,000	500,000	22.4%
El Cajon Boulevard Streetscape Improvements / **S00826**	Park & Recreation	1,267,192	337,192	26.6%
Bridge Rehabilitation / **AIE00001**	General Services	1,780,271	500,000	28.1%
Juan Street Concrete Street / **S00602**	General Services	7,000,000	2,000,000	28.6%
West Lewis and Falcon Streets Mini-Park / **S00757**	Park & Recreation	630,000	180,000	28.6%
Windansea Erosion Control Plan / **S00656**	Park & Recreation	925,000	275,000	29.7%
West Maple Canyon Mini-Park / **S00760**	Park & Recreation	575,000	200,000	34.8%
Cherokee Street Improvements / **S00921**	General Services	3,160,000	1,100,000	34.8%
Torrey Highlands Park Play Area Upgrades / **S11020**	Park & Recreation	940,377	338,305	36.0%
Rancho Penasquitos ADA Requirements / **S00671**	Park & Recreation	1,456,459	550,000	37.8%
Sidewalk Repair and Reconstruction / **AIK00003**	General Services	15,591,530	6,000,000	38.5%
El Camino Real - Half Mile to Via De La Valle / **S00856**	General Services	23,228,949	9,021,959	38.8%

Schedule V: Capital Improvement Projects Unfunded Needs *(cont'd)*

Project	Department	Project Total	Unidentified Funding	Percent Unfunded
38th Street Improvements / **S00930**	General Services	3,500,000	1,500,000	42.9%
Mission Beach Lifeguard Station / **S00793**	Fire-Rescue	1,633,896	701,496	42.9%
Rancho Bernardo Street and Sidewalk Improvements / **S00887**	General Services	152,694	65,800	43.1%
Mission Beach Boardwalk Bulkhead / **S00726**	General Services	10,392,225	4,500,000	43.3%
Regents Road Bridge / **S00729**	General Services	35,498,951	15,825,051	44.6%
Children's Pool Lifeguard Station / **S00644**	Fire-Rescue	6,050,000	2,800,000	46.3%
La Jolla Cove Lifeguard Station / **S00792**	Fire-Rescue	4,000,000	1,900,000	47.5%
Tierrasanta Community Park Sports Field Lighting / **S11011**	Park & Recreation	300,000	150,000	50.0%
Sefton Field Improvements / **S01012**	Park & Recreation	1,000,000	500,000	50.0%
Roosevelt Middle School / **S00761**	Park & Recreation	1,190,000	600,000	50.4%
Otay Mesa Truck Route Phase 3 / **S00724**	General Services	20,052,141	10,332,144	51.5%
Old Otay Mesa Road- Westerly / **S00870**	General Services	6,750,000	3,500,000	51.9%
Pershing Drive/Redwood Street Intersection / **S00885**	General Services	1,626,000	872,516	53.7%
Future Waste Mgmt Disposal & Processing Facilities / **S01088**	Environmental Services	54,553,271	29,457,100	54.0%
Inspiration Point Precise Plan / **S00615**	Park & Recreation	914,645	500,000	54.7%
Gompers Neighborhood Park- Play Area Upgrades / **S11030**	Park & Recreation	1,090,000	600,000	55.0%
Del Mar Mesa Southern Multi-Use Trail / **S00889**	Park & Recreation	260,300	150,000	57.6%
Silver Wing Neighborhood Park Sports Fld & Sec Lgt / **S11051**	Park & Recreation	725,000	430,000	59.3%
State Route 56 Bike Interchanges / **S00955**	General Services	11,427,000	6,822,940	59.7%
Pomerado Rd Median Improvements-s/o R Bernardo R d / **S10034**	Park & Recreation	548,921	331,967	60.5%
Fire Station No. 8 - Mission Hills / **S10029**	Fire-Rescue	183,500	120,000	65.4%
Fire Station No. 45 - East Mission Valley / **S00688**	Fire-Rescue	12,176,400	8,037,708	66.0%
Encanto Community Park Concession Expansion / **S01056**	Park & Recreation	224,999	149,108	66.3%
Resurfacing of City Streets / **AID00005**	General Services	440,067,189	295,200,000	67.1%
Welcome to Rancho Bernardo Signs / **S10036**	Park & Recreation	30,800	20,800	67.5%
Skyline Hills Library / **S00692**	Library	16,817,715	12,063,463	71.7%
Mission City Parkway/San Diego River / **S00936**	General Services	10,057,812	7,270,497	72.3%
Sunset Cliffs Natural Park Hillside Improvements / **S10091**	Park & Recreation	2,600,000	1,900,000	73.1%
Pomerado Rd Median Improvements-n/o of R Bernardo / **S10035**	Park & Recreation	828,000	608,250	73.5%
Concrete Streets / **AID00006**	General Services	29,100,000	21,600,000	74.2%
Torrey Pines Improvements Phase I / **S00613**	General Services	6,670,000	5,000,000	75.0%
Genesee Avenue - Widen Interstate 5 Crossing / **S00839**	General Services	110,863,000	84,000,000	75.8%

Schedule V: Capital Improvement Projects Unfunded Needs *(cont'd)*

Project	Department	Project Total	Unidentified Funding	Percent Unfunded
Switzer Canyon/30th Street Bridge Enhancement Prgm / **S10054**	Park & Recreation	230,000	175,000	76.1%
Saturn Boulevard-Palm Ave to Coronado / **S00861**	General Services	1,331,179	1,015,955	76.3%
Rancho Bernardo Westwood Soundwall / **S10033**	Park & Recreation	425,908	325,908	76.5%
Wightman Street Neighborhood Park / **S00767**	Park & Recreation	3,049,000	2,363,000	77.5%
Lifeguard Station Headquarters / **S00794**	Fire-Rescue	12,563,500	10,000,000	79.6%
City Administration Building / **S00819**	General Services	6,198,000	5,000,000	80.7%
Alvarado Canyon Road Realignment / **S00894**	General Services	6,350,000	5,140,000	80.9%
Home Avenue Park / **S00673**	Park & Recreation	3,200,000	2,600,000	81.3%
Del Mar Heights Road Center Median / **S00884**	General Services	2,455,000	2,000,000	81.5%
State Route 163/Friars Road / **S00851**	General Services	147,613,841	122,700,000	83.1%
Mission Hills Branch Library / **S00804**	Library	19,216,000	16,054,500	83.5%
Mission Beach Boardwalk Widening Project / **S00860**	General Services	3,263,500	2,753,000	84.4%
Ocean Front Walk-San Fernando to Ventura / **S00875**	General Services	4,027,000	3,437,000	85.3%
West Mission Bay Drive Bridge Over San Diego River / **S00871**	General Services	65,077,941	55,643,000	85.5%
Balboa Park Golf Course Parking Lot & Improvements / **S00614**	Park & Recreation	8,038,120	6,900,000	85.8%
Coastal Erosion and Access / **AGF00006**	Park & Recreation	3,101,295	2,702,402	87.1%
Fire Station No.32 - Skyline North / **S00687**	Fire-Rescue	9,218,325	8,162,149	88.5%
Napa Street from Linda Vista Rd to Morena Blvd / **S00849**	General Services	5,760,000	5,104,260	88.6%
Friars Road/Pacific Highway Bicycle Path / **S00947**	General Services	705,000	625,000	88.7%
South Mission Beach Lifeguard Station / **S00791**	Fire-Rescue	4,750,000	4,230,064	89.1%
Street Light Circuit Upgrades / **AIH00002**	General Services	40,026,000	36,000,000	89.9%
Chollas Community Park / **S00654**	Park & Recreation	29,267,867	26,343,967	90.0%
Balboa Branch Library / **S00808**	Library	7,702,000	6,955,093	90.3%
Fire Station No. 1 - Downtown / **S00786**	Fire-Rescue	6,317,116	5,800,000	91.8%
San Carlos Branch Library / **S00800**	Library	9,274,777	8,526,582	91.9%
Otay Valley Regional Park / **S00769**	Park & Recreation	2,750,000	2,550,000	92.7%
Sorrento Valley Road & Interstate 5 Interchange / **S00914**	General Services	50,569,000	47,000,000	92.9%
North Park Mini-Park and Streetscape Improvements / **S10050**	Park & Recreation	3,710,000	3,460,000	93.3%
Coastal Rail Trail / **S00951**	General Services	21,352,818	19,925,629	93.3%
Ocean Beach CDC - N Ocean Beach Revitalization / **S01057**	Park & Recreation	535,501	500,000	93.4%
Lake Murray Community Park Play Area Expansion / **S11018**	Park & Recreation	1,150,000	1,088,000	94.6%
Hickman Fields / **S00751**	Engineering & Capital Projects	31,600,000	30,000,000	94.9%

Schedule V: Capital Improvement Projects Unfunded Needs *(cont'd)*

Project	Department	Project Total	Unidentified Funding	Percent Unfunded
Presidio Park Master Plan / **S00993**	Park & Recreation	500,000	475,000	95.0%
North Park Library / **S00809**	Library	14,053,598	13,563,291	96.5%
Scripps Miramar Ranch Library / **S00811**	Library	1,126,000	1,090,400	96.8%
Multiple Species Conservation / **S01076**	Park & Recreation	17,523,254	17,039,472	97.2%
San Ysidro Branch Library / **S00802**	Library	12,186,000	11,870,000	97.4%
Beyer Park Development / **S00752**	Engineering & Capital Projects	13,212,000	13,000,000	98.4%
Kumeyaay Lakes Berm Restoration and Dredging / **S00655**	Park & Recreation	10,000,000	9,840,000	98.4%
Fiesta Island Infrastructure Improvements / **S00991**	Park & Recreation	253,959,888	250,000,000	98.4%
Rancho Bernardo Library / **S00812**	Library	3,504,700	3,467,682	98.9%
Kensington/Normal Heights Library / **S00795**	Library	2,421,530	2,396,530	99.0%
Ocean Beach Branch Library / **S00806**	Library	7,939,860	7,864,860	99.1%
Paradise Hills Library / **S00810**	Library	8,939,533	8,866,448	99.2%
Fire Station No. 54 - Paradise Hills / **S00785**	Fire-Rescue	10,295,000	10,211,065	99.2%
Sunshine Berardini Fields / **S00759**	Park & Recreation	14,385,749	14,300,000	99.4%
Tierrasanta Skate Park / **S00997**	Park & Recreation	5,000,000	4,975,000	99.5%
Grand Total		**$ 1,948,968,617**	**$ 1,367,294,788**	**70.2%**

Airports

Airports

Airport Assets

Brown Field / AAA00002

Council District:	6, 8	**Community Plan:**	Kearny Mesa, Serra Mesa
Project Status:	Released	**Contact Information:**	Tussey, Mike
Duration:	2002 - 2020		858-573-1441
Improv Type:	Betterment		mtussey@sandiego.gov

Description: The Brown Field (SDM) Annual Allocation projects include the following: the repaving of the north parking lot, remodeling of the restrooms, and rehabilitation design of runway 8L/26R.

Justification / Public Benefit: The repaving of the north parking lot will prevent future flooding. The remodel of the restrooms will bring them up to current accessibility codes, and the rehabilitation design will bring the runway up to current design and FAA standards.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design for Runway 8L/26R will begin in Fiscal Year 2011. Construction of Runway 8L/26R is anticipated to be completed in Fiscal Year 2013. Both the design and construction of the parking lot and restrooms are scheduled to begin and be completed in Fiscal Year 2011.

Summary of Project Changes: Brown Field Special Aviation funds are allocated to this project annually.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
AIRPORTS ENTERPRISE	700033	0	500	0	0	0	0	0	0	0	0	0	**500**
BROWN FIELD SPECIAL	700028	1,140,330	486,000	850,000	0	850,000	850,000	850,000	850,000	850,000	850,000	0	**7,576,330**
GRANT FUND-ENT-FED	710000	150,000	0	0	0	0	0	0	0	0	0	0	**150,000**
Total		**1,290,330**	**486,500**	**850,000**	**0**	**850,000**	**850,000**	**850,000**	**850,000**	**850,000**	**850,000**	**0**	7,726,830

Airports

Airport Assets

Brown Field Elect Upgrade - Phase 2 & 3 / S00772

Council District:	8	**Community Plan:**	Otay Mesa
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2009 - 2011		619-533-4640
Improv Type:	New		agarcia@sandiego.gov

Description: This project provides for the completion of construction of electrical system upgrades at the Brown Field Airport.

Justification / Public Benefit: Grant funded rehabilitation of runway-taxiway electrical system is required to ensure safety, meet Federal Aviation Administration (FAA) standards, and diminishes the possibility of aircraft accidents as well as City liability.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Construction is estimated to be completed in Fiscal Year 2011 and capitalization to be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
BF ELEC UPHT PHD 2	700032	92,770	(92,770)	0	0	0	0	0	0	0	0	0	**0**
BROWN FIELD SPECIAL	700028	56,346	69,342	0	0	0	0	0	0	0	0	0	**125,688**
GRANT FUND-ENT-FED	710000	2,387,936	136	0	0	0	0	0	0	0	0	0	**2,388,072**
Total		**2,537,052**	**(23,292)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,513,760**

Airports

Airport Assets

Brown Field Electrical Upgrade - Phase 1 / S00773

Council District:	8	**Community Plan:**	Otay Mesa
Project Status:	Technically completed	**Contact Information:**	Garcia, Alex
Duration:	2009 - 2011		619-533-4640
Improv Type:	Betterment		agarcia@sandiego.gov

Description: This project (Brown Field Electrical Upgrade Phase I) provides for the design and construction of electrical system upgrades at Brown Field Airport.

Justification / Public Benefit: Brown Field's current electrical system has out lived its design life and needs to be replaced to meet current engineering standards and the Federal Aviation Administration (FAA) regulations; thus providing continued safe use of the airport.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Construction was completed in Fiscal Year 2010 and the project will be closed by fiscal year end.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
BROWN FIELD SPECIAL	700028	50,227	85,031	0	0	0	0	0	0	0	0	0	**135,259**
Total		**50,227**	**85,031**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**135,259**

Airports

Airport Assets

Montgomery Field / AAA00001

Council District:	6, 8	**Community Plan:**	Kearny Mesa, Serra Mesa
Project Status:	Released	**Contact Information:**	Tussey, Mike
Duration:	2002 - 2020		858-573-1441
Improv Type:	Betterment		mtussey@sandiego.gov

Description: The Montgomery Field (MYF) Annual Allocation will provide for rehabilitation design of the Montgomery Field Airport Runway 5/23 and Taxiway G and remove and replace pavement to rehabilitate Glenn Curtis Road as needed. A consultant will evaluate the deteriorated conditions of Runway 5/23 and Taxiway G and provide a rehabilitation design to bring Runway 5/23 and Taxiway G to current engineering and construction standards and in compliance with Federal Aviation Administration (FAA) guidelines and regulations.

Justification / Public Benefit: Runway 5/23 and Taxiway G have outlasted their design use and their deteriorated conditions may expose the airport users to unsafe conditions. The rehabilitation of Runway 5/23 and Taxiway G will provide continued safe usage to the airport users, which will ultimately diminish the possibility of aircraft accidents and City liability.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa and Serra Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: Design of Runway 5/23 and Taxiway G began in Fiscal Year 2010 and is scheduled to be completed Fiscal Year 2012. Repaving of Glenn Curtis Road is scheduled to begin and be completed in Fiscal Year 2011.

Summary of Project Changes: Montgomery Field Special Aviation funds are allocated to this project annually.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MONTGOMERY FIELD SPE	700030	678,207	995,173	950,000	0	950,000	950,000	950,000	950,000	950,000	950,000	0	**8,323,380**
Total		**678,207**	**995,173**	**950,000**	**0**	**950,000**	**950,000**	**950,000**	**950,000**	**950,000**	**950,000**	**0**	**8,323,380**

Airports

Airport Assets

Montgomery Field NW Heliport / S00679

Council District:	6	**Community Plan:**	Kearny Mesa
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2003 - 2011		619-533-4640
Improv Type:	Replacement - Retrofit		agarcia@sandiego.gov

Description: This project, MYF NW Heliport, provides for redesign of the heliport to address all environmental constraints and complies with the U.S. Fish and Wildlife Service (U.S.F.W.S.), which delayed the construction of the heliport under the previous design. The heliport will meet the needs of airport users.

Justification / Public Benefit: Constructing the heliport will result in redefining helicopter flight patterns, reducing noise and flights over residential areas to the south of the airport.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Redesign and construction of this heliport will be scheduled upon the completion of the environmental constraints reports and approval of the U.S.F.W.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CONTRIBUTIONS FROM 1	400265	2,615	0	0	0	0	0	0	0	0	0	0	**2,615**
GRANT FUND-ENT-FED	710000	193,415	857,785	0	0	0	0	0	0	0	0	0	**1,051,200**
GRANT FUND-ENT-STATE	710001	0	52,560	0	0	0	0	0	0	0	0	0	**52,560**
MONTGOMERY FIELD SPE	700030	368,164	89,510	0	0	0	0	0	0	0	0	0	**457,674**
Total		**564,194**	**999,856**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,564,049**

Airports

Airport Assets

Montgomery Field Rehabilitation / S00680

Council District:	6	**Community Plan:**	Kearny Mesa, Serra Mesa
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2008 - 2013		619-533-4640
Improv Type:	New		agarcia@sandiego.gov

Description: This project (MYF Rehab of Rwy 10L/28R) will restore the asphalt paving of this runway by cold planning the damaged pavement and then repaving.

Justification / Public Benefit: Grant funded restoration of a 40-year old runway pavement is required to ensure safety, meet Federal Aviation Administration (FAA) standards, and diminish the possibility of aircraft accidents as well as City liability.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa and Serra Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2010 and construction is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: Construction was rescheduled from Fiscal Year 2011 to Fiscal Year 2012 due to allocation of funding.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MF REHAB RUNWAY 10L/	700031	285,000	0	0	0	0	0	0	0	0	0	0	**285,000**
MONTGOMERY FIELD SPE	700030	330,671	33,587	0	0	300,000	300,000	0	0	0	0	0	**964,258**
Total		**615,671**	**33,587**	**0**	**0**	**300,000**	**300,000**	**0**	**0**	**0**	**0**	**0**	**1,249,258**

Chief Financial Officer - BC

Chief Financial Officer - BC

Bldg - Operations Facility / Structures

OneSD Capital / S09999

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Wochaski, Ed
Duration:	2008 - 2010		619-533-6417
Improv Type:	New		ewochaski@sandiego.gov

Description: The OneSD project provides for the replacement of many legacy software systems currently in use by City departments with the business center of the Office of the Chief Financial Officer (CFO) and Business and Support Services. The System will replace the following major systems: AMRIS (General Ledger), ALVA (Financial Reporting), APIS (Accounts Payable), ARIS (Accounts Receivable), FMIS (Budgeting and Financial Management), FAMIS (Fixed Asset Management), OPIS (Purchasing), CAPPS (Payroll), and PATS (Applicant Tracking). Additionally, this integrated application will be used by all City departments for day-to-day business operations and human resource needs and is expected to support the City's information technology (IT) needs for the next 15 years.

Justification / Public Benefit: Recommendations contained in the Kroll Report stated that due to their antiquated state, the City's major software systems require updating. The applications that support the departments under the Office of the Chief Financial Officer (CFO) and Business and Support Services no longer meet the requirements for responsible financial management, efficient human resources management, and IT operational efficiency.

Operating Budget Impact: The expenses to support ongoing operating of the OneSD project are already included in the City's budget. Debt service payments, currently budgeted in the OneSD Support Department for Fiscal Year 2010 are expected to increase in Fiscal Year 2011. The estimated increase of $1.9 million is reflected in the Operating Budget Impact table.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan.

Schedule: The implementation of the OneSD project was divided into phases and completed on the following dates: Financial and Logistics (purchasing and contracting) applications July 1, 2009; Human Capital Management (HCM), which includes human resources/personnel, benefits and payroll functions December 21, 2009; Public Budget Formulation (PBF) November 1, 2009; and Accounts Receivable March 1, 2010.

Summary of Project Changes: The OneSD project is complete and closure is expected by June 30, 2010. Staff is in the process of establishing the final debt service payment schedule. Debt payments will be made by the OneSD Support Department.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
ERP-CAPITAL PROJECT	400020	37,541,840	458,160	0	0	0	0	0	0	0	0	0	**38,000,000**
Total		**37,541,840**	**458,160**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**38,000,000**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
OneSD Support - SAP SUPPORT FUND		**FTEs**	0.00	0.00	0.00	0.00	0.00
		Total Impact	1,897,104	1,897,104	1,897,104	1,897,104	1,897,104

Environmental Services

Environmental Services

Bldg - Other City Facility / Structures

Arizona Landfill Gas Utility / S00777

Council District:	3	**Community Plan:**	Balboa Park
Project Status:	Released	**Contact Information:**	Purtee, Ray
Duration:	2003 - 2012		858-573-1208
Improv Type:	Betterment		rpurtee@sandiego.gov

Description: This project provides for design and construction of improvements necessary to make beneficial use of the landfill gas currently being flared at this site.

Justification / Public Benefit: This project will demonstrate the use of renewable energy resources and will reduce the amount of purchased energy required at park facilities in the vicinity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in conformance with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design will begin in Fiscal Year 2011 and construction is scheduled through Fiscal Year 2012.

Summary of Project Changes: This project has been extended through Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
REFUSE DISPOSAL - CI	700040	51,208	1,998,792	0	0	0	0	0	0	0	0	0	**2,050,000**
Total		**51,208**	**1,998,792**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,050,000**

Environmental Services

Bldg - Other City Facility / Structures

Citywide Energy Improvements / ABT00003

Council District:	6	**Community Plan:**	Kearny Mesa
Project Status:	Released	**Contact Information:**	Helminski, John
Duration:	2010 - 2020		858-462-6002
Improv Type:	Betterment		jhelminski@sandiego.gov

Description: This project will provide for energy efficiency improvements in City facilities. Projects typically address lighting, air conditioning, chiller, pumping and fan systems. Newer, more efficient technologies greatly reduce energy consumption.

Justification / Public Benefit: Energy efficiency improvements repay capital costs in one to nine years, depending upon the project. The energy savings continue each year thereafter. Energy audits are performed in a variety of City-owned facilities to identify opportunities for energy savings. The additional $400,000 for Police Headquarters are part of a settlement regarding a broken generator and are specifically earmarked for this project.

Operating Budget Impact: None

Relationship to General and Community Plans: These projects are consistent with the Kearny Mesa Community Plan and are in conformance with the City's General Plan.

Schedule: Design evaluation will continue in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2011 and expected to be completed in Fiscal Year 2013.

Summary of Project Changes: An additional $400,000 will be added to this annual allocation for improvements to the co-generation plant at the Police Headquarters Building.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
ENERGY CONSERVATION	200225	0	200,000	0	0	0	0	0	0	0	0	0	**200,000**
Total			**200,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**200,000**

Environmental Services

Bldg - Other City Facility / Structures

Energy Commission Energy Efficiency Facility Imp / ABT00004

Council District:	6	**Community Plan:**	Kearny Mesa
Project Status:	Released	**Contact Information:**	Cartier, Thomas
Duration:	2010 - 2020		858-492-6009
Improv Type:	Betterment		tcartier@sandiego.gov

Description: This project provides needed energy improvements to various City facilities.

Justification / Public Benefit: This project will provide energy improvements at various City facilities located throughout the City of San Diego in all Council Districts.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Currently there are 50 sublet projects in progress. This project will close when the CED loan expires (scheduled for June 30, 2010) and administrative tasks are completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
ENERGY UPGRADES CEC	400202	1,264,552	789,019	0	0	0	0	0	0	0	0	0	**2,053,571**
Total		**1,264,552**	**789,019**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,053,571**

Environmental Services

Bldg - Other City Facility / Structures

Environmental Services Facilities Improvements / ABT00005

Council District:	6	**Community Plan:**	Kearny Mesa
Project Status:	Released	**Contact Information:**	Helminski, John
Duration:	2010 - 2020		858-492-6002
Improv Type:	Betterment		jhelminski@sandiego.gov

Description: This project provides for needed facility improvements for the Environmental Services Department. Facilities include the Ridgehaven building, Miramar Operations Station, and facilities at the Miramar Landfill.

Justification / Public Benefit: The Ridgehaven Facility is overdue for scheduled heating, ventilation and air conditioning (HVAC) system replacement. These systems are past their useful lives. No capital upgrades are required at this time for the Miramar Operations Station or facilities at the Miramar Landfill.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: This project began in Fiscal Year 2009. Construction is scheduled to be completed by the end of Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
RECYCLING FUND-CIP	700049	52,144	0	0	0	0	0	0	0	0	0	0	**52,144**
REFUSE DISPOSAL - CI	700040	302,639	38,436	0	0	0	0	0	0	0	0	0	**341,075**
Total		**354,783**	**38,436**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**393,219**

Environmental Services

Bldg - Other City Facility / Structures

Material Recovery Facility / S00817

Council District:	3	**Community Plan:**	Greater North Park
Project Status:	Released	**Contact Information:**	Prue, Kenneth
Duration:	1993 - 2010		858-492-5085
Improv Type:	New		kprue@sandiego.gov

Description: This project provides for a recycling facility designed to receive, process, transport and/or dispose of municipal solid waste. The scope and magnitude of this project is under review and may change based on a variety of technical issues including adjustments to meet the state-mandated recycling goal.

Justification / Public Benefit: The proposed facility will compliment the Curbside Recycling Program by recovering recyclables from non-participants in other recycling programs. The facility is part of the effort to achieve the state-mandated (AB 939) 50% recycling rate.

Operating Budget Impact: None.

Relationship to General and Community Plans: The City's General Plan and applicable community plans do not provide for this project. An amendment to these plans will be required prior to the implementation of this project.

Schedule: This project began in 1992 and will be closed by the end of Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
RECYCLING FUND-CIP	700049	85,840	514,160	0	0	0	0	0	0	0	0	0	**600,000**
REFUSE DISPOSAL - CI	700040	4,766,169	458,640	0	0	0	0	0	0	0	0	0	**5,224,809**
Total		**4,852,009**	**972,800**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**5,824,809**

Environmental Services

Bldg - Other City Facility / Structures

West Miramar Landfill - Phase 2 / S00774

Council District:	5	**Community Plan:**	Non City
Project Status:	Released	**Contact Information:**	Purtee, Ray
Duration:	1996 - 2020		858-573-1208
Improv Type:	Betterment		rpurtee@sandiego.gov

Description: This project provides for a landfill gas collection system for the West Miramar Phase II Landfill. Bio-degradation of buried waste produces landfill gas. The landfill gas collection system consists of a network of gas extraction wells connected by piping.

Justification / Public Benefit: This improvement is required to maintain compliance with various State and federal regulatory requirements. It will also prevent code violations and enhance public health and safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 1996 and will continue through the life of the landfill. The landfill is anticipated to close in Fiscal Year 2019. Projected funding through Fiscal Year 2011 will ensure project improvements and regulatory compliance.

Summary of Project Changes: No significant change has been made to this project for Fiscal year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
REFUSE DISPOSAL - CI	700040	101,541	1,258,459	1,700,000	0	0	0	0	0	0	0	0	**3,060,000**
Total		**101,541**	**1,258,459**	**1,700,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**3,060,000**

Environmental Services

Landfills

Chollas Landfill Photovoltaic / S00778

Council District:	4	**Community Plan:**	Southeastern San Diego
Project Status:	Released	**Contact Information:**	Purtee, Ray
Duration:	2003 - 2010		858-573-1208
Improv Type:	Betterment		rpurtee@sandiego.gov

Description: This project provides for up to one megawatt of power generation from solar photovoltaic panels located at the South Chollas landfill.

Justification / Public Benefit: This project will demonstrate the use of renewable and sustainable energy resources on a brownfield and will reduce the amount of energy consumed from the local utility company at the Chollas Operations Yard.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan, and it is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
REFUSE DISPOSAL - CI	700040	7	4,993	0	0	0	0	0	0	0	0	0	**5,000**
Total		**7**	**4,993**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**5,000**

Environmental Services

Landfills

Environmental Services Operations Yard Improvement / AFA00003

Council District:	5	**Community Plan:**	Mira Mesa
Project Status:	Released	**Contact Information:**	Huffpower, Curtis
Duration:	2010 - 2020		858-526-2307
Improv Type:	New		chuffpower@sandiego.gov

Description: This annual allocation provides for operational yard improvements necessary to support heavy equipment and other upgrades related to yard security, safety and stormwater runoff to the Environmental Services Operations Station (ESOS) Yard.

Justification / Public Benefit: Operational yard improvements are required to support heavy equipment and other upgrades related to yard security, safety and stormwater runoff.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled as need arises.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
REFUSE DISPOSAL - CI	700040	184,451	61,599	0	0	0	0	0	0	0	0	0	**246,050**
Total		**184,451**	**61,599**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**246,050**

Environmental Services

Landfills

Groundwater Monitoring Network / AKC00001

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Purtee, Ray
Duration:	2010 - 2020		858-573-1208
Improv Type:	New		rpurtee@sandiego.gov

Description: This annual allocation provides for minor improvements to existing Groundwater Monitoring Networks at all closed and operating landfills managed by the City. Such improvements may include new facilities to monitor groundwater, preparation of reports necessary to modify the groundwater monitoring programs, or potential groundwater mitigation measures.

Justification / Public Benefit: This project provides the flexibility necessary to respond to operational issues and possible changes in the Groundwater Monitoring Program required by Title 23, Chapter 15, Article 5 of the California Code of Regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis to meet regulatory requirements. Projects scheduled for Fiscal Year 2011 include construction of one groundwater well with an investigational report and procurement and installation of one low flow sampling pump.

Summary of Project Changes: Funding has been allocated to this project through Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
REFUSE DISPOSAL - CI	700040	518,785	46,533	250,000	0	270,000	270,000	270,000	290,000	0	0	0	**1,915,318**
Total		**518,785**	**46,533**	**250,000**	**0**	**270,000**	**270,000**	**270,000**	**290,000**	**0**	**0**	**0**	**1,915,318**

Environmental Services

Landfills

Minor Improvements to Landfills / AFA00001

Council District:	5	**Community Plan:**	Mira Mesa
Project Status:	Released	**Contact Information:**	Thompson, Michael
Duration:	2010 - 2020		858-627-3327
Improv Type:	New		mthompson@sandiego.gov

Description: This annual allocation provides for minor improvements to existing sanitary landfills to comply with operating permits and regulatory requirements. Such improvements may include fencing, access roads, drains, small structures, and environmental protection projects.

Justification / Public Benefit: This project provides the flexibility for timely initiation of minor improvements and construction needed to meet operational and solid waste regulatory mandates such as drainage and grading improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis to meet requlatory requirements. Projects scheduled for Fiscal Year 2011 include design and construction of multiple inlet structures and down drains, procurement and installation of 250 feet of rock gabion baskets and rip rap, and minor grading to promote positive drainage.

Summary of Project Changes: Funding has been allocated to this project through Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
ENERGY UPGRADES CEC	400202	0	50,000	0	0	0	0	0	0	0	0	0	**50,000**
REFUSE DISPOSAL - CI	700040	783,310	466,627	250,000	0	270,000	270,000	270,000	290,000	0	0	0	**2,599,937**
Total		**783,310**	**516,627**	**250,000**	**0**	**270,000**	**270,000**	**270,000**	**290,000**	**0**	**0**	**0**	**2,649,937**

Environmental Services

Landfills

Miramar Landfill Greenery Expansion / S00975

Council District:	5	**Community Plan:**	Non City
Project Status:	Released	**Contact Information:**	Thompson, Michael
Duration:	2009 - 2013		858-627-3327
Improv Type:	Betterment		mthompson@sandiego.gov

Description: This project provides for the expansion of the existing Miramar Greenery currently located at the Miramar Landfill. The expansion of curbside greens collection to additional neighborhoods in the City will increase the tonnage coming into the facility, requiring additional acreage and equipment.

Justification / Public Benefit: Expansion of curbside greens collection will increase the diversion of solid waste required by the State of California. The current facility is operating at maximum capacity and a larger facility is required to process the increased tonnage expected as a result of expanded curbside pickup.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: The project will begin in Fiscal Year 2010 and is expected to be completed in Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
REFUSE DISPOSAL - CI	700040	0	397,858	0	0	0	0	0	0	0	0	0	**397,858**
Total			**397,858**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**397,858**

Environmental Services

Landfills

Mission Bay Landfill Site / S00780

Council District:	2	**Community Plan:**	Mission Bay Park
Project Status:	Technically completed	**Contact Information:**	Purtee, Ray
Duration:	2003 - 2010		858-573-1208
Improv Type:	Replacement		rpurtee@sandiego.gov

Description: This project involves an assessment which will determine potential impacts the Mission Bay Landfill has on public health and the environment.

Justification / Public Benefit: Previous assessment reports for this site were conducted in the 1980s. Newer methodologies and analysis will be used to provide a current assessment of potential impacts. Increased development of this area has resulted in increased public utilization of this landfill area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Community Plan and is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
REFUSE DISPOSAL - CI	700040	772,223	127,777	0	0	0	0	0	0	0	0	0	**900,000**
Total		**772,223**	**127,777**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**900,000**

Environmental Services

Landfills

South Miramar Landfill / S00779

Council District:	5	**Community Plan:**	Non City
Project Status:	Released	**Contact Information:**	Castillo-Corbin, Sylvia
Duration:	2007 - 2014		858-492-5032
Improv Type:	New		smcastillo@sandiego.gov

Description: This project provides cover material, grading, drainage, and site improvements at the inactive South Miramar Landfill.

Justification / Public Benefit: This project is required in order to maintain compliance with various State and federal regulatory requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 with construction to continue through Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
REFUSE DISPOSAL - CI	700040	43,417	3,566,583	0	0	0	0	0	0	0	0	0	**3,610,000**
Total		**43,417**	**3,566,583**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**3,610,000**

Environmental Services

Landfills

Unclassified Disposal Site Closure / S01084

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Castillo-Corbin, Sylvia
Duration:	1995 - 2014		858-492-5032
Improv Type:	New		scastillo@sandiego.gov

Description: This project provides for preliminary assessments and remediation of various burn sites and unclassified disposal sites. These sites have been identified as potential health or environmental risks.

Justification / Public Benefit: Assessments are required to determine potential impacts to public health and the environment. Sites that are determined to pose potential hazards must be remediated to prevent any impact.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: It is anticipated that known burn sites will be addressed over the next five years contingent upon local environmental agency review. Future allocations are for potential improvements to burn sites.

Summary of Project Changes: The Fiscal Year 2011 allocation to this project has been reduced from $170,000 to $75,000 due to revised project scope. Total project cost is $3,779,605.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
REFUSE DISPOSAL - CI	700040	2,770,899	623,706	75,000	0	75,000	75,000	80,000	80,000	0	0	0	**3,779,605**
Total		**2,770,899**	**623,706**	**75,000**	**0**	**75,000**	**75,000**	**80,000**	**80,000**	**0**	**0**	**0**	**3,779,605**

Environmental Services

Landfills

Underground Tank Program / AFA00002

Council District:	5	**Community Plan:**	Mira Mesa
Project Status:	Released	**Contact Information:**	Fergusson, Craig
Duration:	2010 - 2020		858-627-3311
Improv Type:	New		cfergusson@sandiego.gov

Description: This project provides for implementation of the Citywide Underground Hazardous Materials Storage Tank Master Plan. The plan addresses the removal, installation, closure, site assessment and mitigation, replacement, testing, and rehabilitation of the 69 City-owned underground storage tanks (USTs). Site assessment and mitigation activities related to 26 unauthorized releases are ongoing to maintain regulatory compliance, eligibility for State reimbursement, protection of groundwater and public health and safety.

Justification / Public Benefit: The State Underground Storage of Hazardous Substances Law (Sher Bill AB 1362) and SB989 established guidelines and regulations for the design, installation, rehabilitation, testing and maintenance, and monthly facility inspections by a Designated UST Operator. Non-compliance with UST laws or site assessment and mitigation (SA/M) requirements may make the City ineligible for reimbursement of an estimated $4.0 million in current and future SA/M costs as well as liable for civil penalties of up to $25,000 per day per site.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: There are no regulatory mandate-driven projects forseen in Fiscal Year 2011. Future funding needs will be identified as new regulatory mandates arise.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
AIRPORTS SPEED CAP.	700029	445,063	19,103	0	0	0	0	0	0	0	0	0	**464,166**
BALBOA PARK GOLF COU	700044	0	7,969	0	0	0	0	0	0	0	0	0	**7,969**
CAPITAL OUTLAY-MISC	400002	482,859	2,427	0	0	0	0	0	0	0	0	0	**485,286**
CAPITAL OUTLAY-SALES	400000	1,521	0	0	0	0	0	0	0	0	0	0	**1,521**
CONTRIBUTIONS FROM 1	400265	0	17,114	0	0	0	0	0	0	0	0	0	**17,114**
GEN SERV - MAINT/IMP	400179	611,564	368,961	0	0	0	0	0	0	0	0	0	**980,526**
TORREY PINES GOLF CO	700045	0	9,870	0	0	0	0	0	0	0	0	0	**9,870**
UST CLEANUP FD	400629	126,450	38,707	0	0	0	0	0	0	0	0	0	**165,157**
WATER CONTRIBUTIONS	700015	35,235	135,816	0	0	0	0	0	0	0	0	0	**171,050**
Total		**1,702,692**	**599,968**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,302,660**

Environmental Services

Landfills

West Miramar Landfill Liner Module E / S01075

Council District:	5	**Community Plan:**	Non City
Project Status:	Released	**Contact Information:**	Thompson, Michael
Duration:	2007 - 2009		858-492-6151
Improv Type:	Betterment		mthompson@sandiego.gov

Description: This project provides for continuing development of the West Miramar Landfill, located southwest of Marine Corps Air Station Miramar. The facility will accommodate over 35 million cubic yards of refuse fill on 807 acres. Phase II will develop the second half of the facility, including design and construction of entry roads and drainage systems, excavation, federally-mandated liner systems, and stockpiling and spreading of earthen materials.

Justification / Public Benefit: These improvements are required in order to ensure compliance with conditions set forth in the operations permit issued by the California Integrated Waste Management Board and the Regional Water Quality Control Board.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
REFUSE DISPOSAL - CI	700040	4,305,796	3,534,919	0	0	0	0	0	0	0	0	0	**7,840,715**
Total		**4,305,796**	**3,534,919**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**7,840,715**

Environmental Services

Landfills

West Miramar Landfill Public Tipping Area / S00775

Council District:	5	**Community Plan:**	Non City
Project Status:	Released	**Contact Information:**	Purtee, Ray
Duration:	1996 - 2010		858-573-1208
Improv Type:	Betterment		rpurtee@sandiego.gov

Description: This project provides for a convenient site for a public tipping area for the disposal of trash away from the active landfill.

Justification / Public Benefit: This improvement will enhance public safety in the active landfill area by segregating public vehicles from heavy equipment operations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Construction of this project was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
REFUSE DISPOSAL - CI	700040	0	200,000	0	0	0	0	0	0	0	0	0	**200,000**
Total			**200,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**200,000**

Environmental Services

Landfills

West Miramar Refuse Disposal Facility - Phase 2 / S01074

Council District:	5	**Community Plan:**	Non City
Project Status:	Released	**Contact Information:**	Thompson, Michael
Duration:	1988 - 2021		858-627-3327
Improv Type:	Betterment		mthompson@sandiego.gov

Description: This project provides for continuing development of the West Miramar Landfill, located southwest of Marine Corps Air Station Miramar. The facility will accommodate over 35 million cubic yards of refuse on 807 acres. Phase II will develop the second half of the facility, including design and construction of entry roads and drainage systems, excavation, federally-mandated liner systems, and stockpiling and spreading of earthen materials. This project also includes development of the General Development Plan elements for the entire site.

Justification / Public Benefit: Improvements are required in order to ensure compliance with conditions set forth by the operations permit issued by the California Integrated Waste Management Board and the Regional Water Quality Control Board.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Engineering design and construction will continue through Fiscal Year 2016 in order to facilitate modular development as additional capacity is required.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
REFUSE DISPOSAL - CI	700040	37,616,152	896,182	300,000	0	300,000	300,000	300,000	300,000	300,000	0	0	**40,312,334**
Total		**37,616,152**	**896,182**	**300,000**	**0**	**300,000**	**300,000**	**300,000**	**300,000**	**300,000**	**0**	**0**	**40,312,334**

Environmental Services

Landfills - Supporting Fac / Struct

Arizona Street Landfill Closure and Modifications / S00682

Council District:	3	**Community Plan:**	Balboa Park
Project Status:	Released	**Contact Information:**	Purtee, Ray
Duration:	1995 - 2020		858-573-1208
Improv Type:	New		rpurtee@sandiego.gov

Description: This project provides for modifications to the existing landfill gas collection system and cover at the Arizona Landfill to enhance operations and maintain regulatory compliance.

Justification / Public Benefit: Federal and State waste disposal legislation requires proper environmental safeguards to control landfill gas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 1995 and will continue through each phase of the project which is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
REFUSE DISPOSAL - CI	700040	985,841	692,701	60,000	0	65,000	65,000	65,000	70,000	70,000	0	0	**2,073,543**
Total		**985,841**	**692,701**	**60,000**	**0**	**65,000**	**65,000**	**65,000**	**70,000**	**70,000**	**0**	**0**	2,073,543

Environmental Services

Landfills - Supporting Fac / Struct

Arizona Street Landfill Gas Upgrade - 3 / S00683

Council District:	3	**Community Plan:**	Balboa Park
Project Status:	Released	**Contact Information:**	Purtee, Ray
Duration:	2006 - 2010		858-573-1208
Improv Type:	New		rpurtee@sandiego.gov

Description: This project provides for modifications to the existing landfill gas collection system to enhance operations and maintain regulatory compliance. The project also provides for assessment and installation of an alternative energy generation project fueled by landfill gas.

Justification / Public Benefit: Federal and State waste disposal legislation require proper environmental safeguards to control landfill gas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan, and it is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2006. Construction began in Fiscal Year 2007 and was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
REFUSE DISPOSAL - CI	700040	347,704	47,925	0	0	0	0	0	0	0	0	0	**395,629**
Total		**347,704**	**47,925**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**395,629**

Environmental Services

Landfills - Supporting Fac / Struct

Environmental Services Operations Yard Improvement / S01085

Council District:	5	**Community Plan:**	Kearny Mesa
Project Status:	Released	**Contact Information:**	Huffpower, Curtis
Duration:	2003 - 2012		858-526-2307
Improv Type:	New		chuffpower@sandiego.gov

Description: This project provides for improvements to the Environmental Services Operations Station (ESOS) Yard located at 8353 Miramar Place.

Justification / Public Benefit: This project provides for operational yard improvements necessary to support heavy equipment and other upgrades related to yard security, safety and stormwater runoff.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction of the ESOS Manual Wash and Storm Drain Projects, replacement of concrete at the Marindustry Road entrance to the Operations Yard, replacement of heaters in the Motive Equipment Repair Building, and installation of permanent patio canopies occurred Fiscal Year 2004 through 2009. Security and other facility upgrades, identified in the Justification section, will continue through Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
REFUSE DISPOSAL - CI	700040	66,061	813,567	0	0	0	0	0	0	0	0	0	**879,628**
Total		**66,061**	**813,567**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**879,628**

Environmental Services

Landfills - Supporting Fac / Struct

Future Waste Mgmt Disposal & Processing Facilities / S01088

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Castillo-Corbin, Sylvia
Duration:	1989 - 2021		858-492-5032
Improv Type:	New		smcastillo@sandiego.gov

Description: This project provides for the development and construction of solid waste disposal and processing facilities. Strategic planning, design, construction, environmental review and potential purchase of mitigation property are all within the scope of the project.

Justification / Public Benefit: The City must continue to have adequate disposal or processing facilities for the solid waste it generates each year. Technology to recover and/or convert portions of refuse material is being explored and developed. It appears that there will always be a need for landfilling part of the generated waste stream and residue from other solid waste disposal facilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Ongoing efforts are being made to identify solid waste processing and disposal options; schedule will continue through Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
REFUSE DISPOSAL - CI	700040	4,508,483	10,087,688	1,750,000	0	1,750,000	1,750,000	1,750,000	1,750,000	1,750,000	0	0	**25,096,171**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	29,457,100	**29,457,100**
Total		**4,508,483**	**10,087,688**	**1,750,000**	**0**	**1,750,000**	**1,750,000**	**1,750,000**	**1,750,000**	**1,750,000**	**0**	**29,457,100**	**54,553,271**

Environmental Services

Landfills - Supporting Fac / Struct

Miramar Fee Booth Modifications / S00681

Council District:	5	**Community Plan:**	Non City
Project Status:	Released	**Contact Information:**	Blum, Randolph
Duration:	1995 - 2010		858-492-5036
Improv Type:	Betterment		rblum@sandiego.gov

Description: This project provides for improvements to the Miramar Landfill entrance area, including fee booth upgrades, roadway resurfacing, landscaping, and signage.

Justification / Public Benefit: This project will allow for more efficient customer service and will improve the appearance of the Miramar Landfill entrance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2002. Construction was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
REFUSE DISPOSAL - CI	700040	879,236	20,764	0	0	0	0	0	0	0	0	0	**900,000**
REFUSE DISPOSAL ENTE	700039	31	(31)	0	0	0	0	0	0	0	0	0	**0**
Total		**879,267**	**20,733**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**900,000**

Environmental Services

Landfills - Supporting Fac / Struct

South Chollas Landfill / S00776

Council District:	4	**Community Plan:**	Eastern Area (Mid-City)
Project Status:	Released	**Contact Information:**	Purtee, Ray
Duration:	2000 - 2020		858-573-1208
Improv Type:	Betterment		rpurtee@sandiego.gov

Description: This project provides for modifying the existing landfill gas collection system to enhance operations and maintain regulatory compliance.

Justification / Public Benefit: Federal and State waste disposal legislation require proper environmental safeguards to control landfill gas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2000 and are scheduled to continue through Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
REFUSE DISPOSAL - CI	700040	337,759	1,312,241	40,000	0	43,000	43,000	43,000	46,000	46,000	0	0	**1,911,000**
Total		**337,759**	**1,312,241**	**40,000**	**0**	**43,000**	**43,000**	**43,000**	**46,000**	**46,000**	**0**	**0**	1,911,000

Environmental Services

Landfills - Supporting Fac / Struct

South Chollas Landfill Improvements / S00684

Council District:	4	**Community Plan:**	Eastern Area (Mid-City)
Project Status:	Released	**Contact Information:**	Castillo-Corbin, Sylvia
Duration:	2000 - 2011		858-492-5032
Improv Type:	Replacement		smcastillo@sandiego.gov

Description: This project provides for cover material, grading, drainage, and site improvements at the inactive South Chollas Landfill.

Justification / Public Benefit: This project is required to maintain compliance with various State and federal regulatory requirements and to avoid code violations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and it is in conformance with the City's General Plan.

Schedule: Design was completed. Construction began in Fiscal Year 2005 and is scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
REFUSE DISPOSAL - CI	700040	3,522,513	889,189	0	0	0	0	0	0	0	0	0	**4,411,702**
Total		**3,522,513**	**889,189**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**4,411,702**

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Landfills - Supporting Fac / Struct				
Future Waste Mgmt Disposal & Processing Facilities / S01088	54,553,271	29,457,100	54.0%	The total estimated project cost of $55 million includes an unfunded amount of $30 million.
Total - Landfills - Supporting Fac / Struct	**54,553,271**	**29,457,100**	**54.0%**	

Fire-Rescue

Fire-Rescue

Bldg - Other City Facility / Structures

Fire Station No. 13 - La Jolla - ADA Improvements / S01091

Council District:	1	**Community Plan:**	La Jolla
Project Status:	Released	**Contact Information:**	Manela, Bert D
Duration:	2009 - 2020		619-533-5186
Improv Type:	New		bmanela@sandiego.gov

Description: This project provides for accessibility improvements to the facility which provides services to La Jolla residents or visitors to the community.

Justification / Public Benefit: These improvements are necessary to meet Americans with Disabiliities Act (ADA) and Title 24 requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and construction is scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	24,340	5,059	0	0	0	0	0	0	0	0	0	**29,398**
Total		**24,340**	**5,059**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**29,398**

Fire-Rescue

Bldg - Pub Safety - Fire Fac / Struct

Fire Station Major Component Replacement Rehab / ABC00001

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2010 - 2020		619-533-4640
Improv Type:	Replacement - Rehab		agarcia@sandiego.gov

Description: This project provides for the replacement and/or rehabilitation of major structural and construction components in older fire facilities throughout the City. Included are electrical service upgrades, heating, ventilating and air-conditioning (HVAC), roofs, dormitory remodels, kitchen remodels, driveway and parking paving, exterior finishes and miscellaneous renovations. This is one of 12 projects included in the Fire and Life Safety Services Facility Improvement Program approved by the Mayor and City Council on February 27, 2001 per Council Resolution R-294609 and amended by the Mayor and City Council on April 16, 2002 per Council Ordinance O-19054.

Justification / Public Benefit: The San Diego Fire-Rescue Department currently maintains 50 fire facilities. Over half of these facilities have been in service for more than 25 years. Many of the major components have exceeded their expected service life and must be replaced. The needs of modern technology and a diversified workforce also require changes in fire facility configuration, HVAC systems distribution and energy capacity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2007 and will continue when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CAPITAL OUTLAY-SALES	400000	84,753	45,247	0	0	0	0	0	0	0	0	0	**130,000**
PFFA-FLSF 2002B-CONS	400157	0	1,015	0	0	0	0	0	0	0	0	0	**1,015**
PK/REC BLDG PERMIT F	400075	45,000	0	0	0	0	0	0	0	0	0	0	**45,000**
SERRA MESA - MAJOR D	400035	89,616	135,384	0	0	0	0	0	0	0	0	0	**225,000**
Total		**219,370**	**181,645**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**401,015**

Fire-Rescue

Bldg - Pub Safety - Fire Fac / Struct

Fire Station No. 1 - Downtown / S00786

Council District:	2, 7	**Community Plan:**	Centre City
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2009 - 2011		619-533-4640
Improv Type:	New		agarcia@sandiego.gov

Description: This project provides for the design and construction of modifications to rehabilitate Fire Station 1 which include different floor layouts, new electrical plans, ventilation and exhaust extraction system, new roll up doors, modified asbestos abatement plans to include only portions to be disturbed as part of other improvements, modified mechanical/ventilation system designed for the new configuration, kitchen area remodel and a new accessible restroom. On March 27, 2007, the City Council approved (R-302472 and 302473) a cooperation agreement with the Redevelopment Agency for funding improvements and authorize the expenditure of funds needed to rehabilitate Fire Station 1 in an amount not to exceed $1.5 million.

Justification / Public Benefit: This 29-year-old fire station is in need of repair and renovation in order to maintain a safe and livable facility. Many of the major components have exceeded their expected service life. The needs of modern technology and a diversified workforce also require changes in fire facility configuration.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: This project was redesigned and construction started in Fiscal Year 2010. Construction is 95% complete and scheduled to complete in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
LIBRARY SYSTEM IMPRO	200209	225,000	0	0	0	0	0	0	0	0	0	0	**225,000**
PFFA-FLSF 2002B-CONS	400157	292,116	0	0	0	0	0	0	0	0	0	0	**292,116**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	5,800,000	**5,800,000**
Total		**517,116**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**5,800,000**	**6,317,116**

Fire-Rescue

Bldg - Pub Safety - Fire Fac / Struct

Fire Station No. 10 - College Remodel / S01031

Council District:	7	**Community Plan:**	College Area
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	2005 - 2013		619-533-5259
Improv Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project provides for the remodeling of Fire Station 10. This station is located at 4605 62nd Street and serves San Diego State University and surrounding ares.

Justification / Public Benefit: This facility was old and inadequate to accomodate staff and equipment and to serve the community efficiently. The last section to be remodeled will be the Battalion Chief Quarters and restroom areas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the College Area Community Plan and is in conformance with the City's General Plan.

Schedule: Project is scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	0	21,822	0	0	0	0	0	0	0	0	0	**21,822**
Total			**21,822**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**21,822**

Fire-Rescue

Bldg - Pub Safety - Fire Fac / Struct

Fire Station No. 17 - Mid-City / S00783

Council District:	3	**Community Plan:**	City Heights (Mid-City)
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2009 - 2012		619-533-4640
Improv Type:	New		agarcia@sandigeo.gov

Description: This project provides for reconstructing the 50-year-old fire station at 4206 Chamoune Avenue in the Mid-City area. The station will accommodate up to ten personnel, two fire apparatus' and one paramedic unit. This is one of 12 projects included in the Fire and Life Safety Services Facility Improvement Program approved by the Mayor and City Council on February 27, 2001 per Council Resolution R-294609 and amended by the Mayor and City Council on April 16, 2002 per Council Ordinance O-19054.

Justification / Public Benefit: Fire Station 17 is the sixth busiest engine company in the United States and is currently in a state of deterioration. Restoration of Fire Station 17 will allow for assignment of one additional fire crew to divide emergency response between two units.

Operating Budget Impact: The square footage increase of this fire station will result in increased maintenance cost of $5,000.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: The project is scheduled to finish design in Fiscal Year 2011. Construction will be scheduled when funding is unidentified.

Summary of Project Changes: Deferred Maintenance funds were allocated in Fiscal Year 2010 for design of this project. Funding for the construction of this project is contingent upon future bond financing. The project cost and schedule will be revised when funding is identified for construction.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CAPITAL OUTLAY-MISC	400002	9,488	0	0	0	0	0	0	0	0	0	0	**9,488**
DEF MAINT 2009A-PROJ	400624	42,059	707,941	0	0	0	0	0	0	0	0	0	**750,000**
FINANCING	9300	0	0	0	7,936,376	0	0	0	0	0	0	0	**7,936,376**
PFFA-FLSF 2002B-CONS	400157	25,843	(1,706)	0	0	0	0	0	0	0	0	0	**24,136**
Total		**77,390**	**706,234**	**0**	**7,936,376**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**8,720,000**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Fire-Rescue	**GENERAL FUND**	**FTEs**	0.00	0.00	0.00	0.00	0.00
		Total Impact	0	0	5,000	0	0

Fire-Rescue

Bldg - Pub Safety - Fire Fac / Struct

Fire Station No. 22 - Point Loma / S00787

Council District:	2	**Community Plan:**	Peninsula
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2009 - 2012		619-533-4640
Improv Type:	New		agarcia@sandiego.gov

Description: This project provides for the reconstruction of Fire Station 22, located at 1055 Catalina Boulevard in Point Loma. This is one of 12 projects included in the Fire and Life Safety Services Facility Improvement Program approved by the Mayor and City Council on February 27, 2001 per Council Resolution R-294609 and amended by the Mayor and City Council on April 16, 2002 per Council Ordinance O-19054.

Justification / Public Benefit: The existing fire station was built in the early 1940's and is now too small to accommodate new fire engines. Many of the major components have exceeded their expected service life. The needs of modern technology and a diversified workforce also require changes in fire facility configuration.

Operating Budget Impact: The square footage increase of this fire station will result in increased maintenance costs estimated at $5,000 annually.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: The project design is scheduled to be completed in Fiscal Year 2011. Construction will be scheduled upon allocation of funding.

Summary of Project Changes: It is proposed to allocate $4,829,839 in bond funding to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
DEF MAINT 2009A-PROJ	400624	172,359	77,641	0	0	0	0	0	0	0	0	0	**250,000**
FINANCING	9300	0	0	0	4,829,839	0	0	0	0	0	0	0	**4,829,839**
FS #22-STATE GRANT	400634	400,000	0	0	0	0	0	0	0	0	0	0	**400,000**
PENINSULA URBAN COMM	400118	30,863	169,137	0	0	0	0	0	0	0	0	0	**200,000**
PFFA-FLSF 2002B-CONS	400157	156,335	(48,174)	0	0	0	0	0	0	0	0	0	**108,161**
Total		**759,557**	**198,604**	**0**	**4,829,839**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**5,788,000**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Fire-Rescue	**GENERAL FUND**	**FTEs**	0.00	0.00	0.00	0.00	0.00
		Total Impact	0	5,000	5,000	5,000	5,000

Fire-Rescue

Bldg - Pub Safety - Fire Fac / Struct

Fire Station No. 33 - Rancho Bernardo / S00789

Council District:	5	**Community Plan:**	Rancho Bernardo
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2009 - 2011		619-533-4640
Improv Type:	New		agarcia@sandiego.gov

Description: This station is located at 16966 Bernardo Center Drive at Rancho Bernardo Road. It serves the Rancho Bernardo and adjacent community areas. This project brought a major restructuring of an existing aging facility and was succesfully completed during Fiscal Year 2010.

Justification / Public Benefit: The existing facility was old and inadequate to accomodate staff and equipment and to serve the community efficiently.

Operating Budget Impact: Project enhancements will result in increased maintenance cost estimated at $5,000 annually.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Fire Station enhancements were completed during Fiscal Year 2010.

Summary of Project Changes: This project was completed in Fiscal Year 2010 and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CAPITAL OUTLAY-MISC	400002	411,252	(11,252)	0	0	0	0	0	0	0	0	0	**400,000**
RANCHO BERNARDO-FAC	400099	735,293	(20,293)	0	0	0	0	0	0	0	0	0	**715,000**
Total		**1,146,545**	**(31,545)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,115,000**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Fire-Rescue	**GENERAL FUND**	**FTEs**	0.00	0.00	0.00	0.00	0.00
		Total Impact	0	5,000	5,000	5,000	5,000

Fire-Rescue

Bldg - Pub Safety - Fire Fac / Struct

Fire Station No. 38 - Mira Mesa Remodel / S10006

Council District:	1	**Community Plan:**	Black Mountain Ranch
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2010 - 2015		619-533-4640
Improv Type:	Betterment		agarcia@sandiego.gov

Description: The project provides for a new fire station in the northern portion of the Black Mountain Ranch subdivision. The station will have one engine, one brush apparatus, and one ambulance.

Justification / Public Benefit: The fire station is needed to provide fire protection to the North City Future Urbanizing area. It is consistent with City Council policy to provide five minute response times to all areas.

Operating Budget Impact: Personnel expenses are not expected to increase; however, non-personnel expenses for utilities and maintenance are estimated to increase by approximately $5,000 annually due to the increased square footage.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea (Community) Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition is in progress. Design is scheduled to begin in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
BLACK MOUNTAIN RANCH	400091	0	0	0	0	6,756,637	0	0	0	0	0	0	**6,756,637**
INFRA IMPRV - CD 5	400685	344	249,656	0	0	0	0	0	0	0	0	0	**250,000**
Total		**344**	**249,656**	**0**	**0**	**6,756,637**	**0**	**0**	**0**	**0**	**0**	**0**	**7,006,637**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Fire-Rescue	**GENERAL FUND**	**FTEs**	0.00	0.00	0.00	0.00	0.00
		Total Impact	0	5,000	5,000	5,000	5,000

Fire-Rescue

Bldg - Pub Safety - Fire Fac / Struct

Fire Station No. 4 - East Village / S01017

Council District:	2	**Community Plan:**	Centre City - East Village
Project Status:	Closed	**Contact Information:**	Garcia, Alex
Duration:	2006 - 2013		619-533-4640
Improv Type:	Betterment		agarcia@sandiego.gov

Description: This project provides for Fire Station 4 located at 404 8th Ave in Downtown San Diego near Petco Park. It serves the San Diego downtown and adjacent community.

Justification / Public Benefit: The existing building is an historical site. In Fiscal Year 2009, a corporation came forward asking to purchase this site from the City with the intent of transforming it into a restaurant. In exchange, the Developer would build a brand new Fire Station adjacent to the existing facility. During Fiscal Year 2010, the corporation declared bankruptcy and there is no future plan for this project.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the East Village Community Plan and is in conformance with the City's General Plan

Schedule: Project was abandoned due to lack of Developer's funding.

Summary of Project Changes: This project will not be built and will no longer be published.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PRIVATE & OTHERS CON	400264	10,000	0	0	0	0	0	0	0	0	0	0	**10,000**
Total		**10,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**10,000**

Fire-Rescue

Bldg - Pub Safety - Fire Fac / Struct

Fire Station No. 42 - Carmel Mountain Ranch / S00782

Council District:	5	**Community Plan:**	Sabre Springs
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	1986 - 2014		619-533-5259
Improv Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project is for Fire Station 42 located in Carmel Mountain Ranch Community and serves both Carmel Mountain Ranch and Sabre Springs. It was constructed in 1988 and the construction materials used for the exterior of the fire station require replacement.

Justification / Public Benefit: The original construction materials used for station siding is an inferior product and now requires replacement.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Sabre Springs Community Plan and is in conformance with the City's General Plan.

Schedule: Scheduled repair of siding is acticipated to occur in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PRIVATE & OTHERS CON	400264	283,716	20,335	0	0	0	0	0	0	0	0	0	**304,051**
Total		**283,716**	**20,335**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**304,051**

Fire-Rescue

Bldg - Pub Safety - Fire Fac / Struct

Fire Station No. 45 - East Mission Valley / S00688

Council District:	6	**Community Plan:**	Mission Valley
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	1994 - 2012		619-533-4640
Improv Type:	Replacement		agarcia@sandiego.gov

Description: This project provides for a new fire station in Mission Valley (formerly named Fire Station 2). The station will accommodate up to 17 personnel, two engines, one aerial truck, two hazardous material apparatus, one paramedic ambulance, and one Battalion Chief vehicle. This is one of 12 projects included in the Fire and Life Safety Services Facility Improvement Program approved by the Mayor and City Council on February 27, 2001 per Council Resolution R-294609 and amended by the Mayor and City Council on April 16, 2002 per Council Ordinance O-19054.

Justification / Public Benefit: A fire station is needed to serve the Mission Valley community. This project is consistent with City Council policy to meet response time guidelines.

Operating Budget Impact: Staffing and maintenance costs for the temporary facility are reflected in the Fire-Rescue Department's Fiscal Year 2011 Final Budget. Additional staffing of 12.97 positions will be needed for the permanent facility for a total of $1,302,754 for the first year of operation.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan; however, the Mission Valley Community Plan does not currently provide for this project. An amendment to the Community Plan may be required prior to implementation of this project.

Schedule: Design is scheduled to be completed in Fiscal Year 2011. Construction is scheduled to begin when the remainder of funding is identified. A temporary facility for one engine company is located in the QUALCOMM Stadium parking lot. The construction schedule for the permanent facility will be revised when additional funding is identified.

Summary of Project Changes: This project received $3 million in Development Impact Fees (DIF) made available via the Mission Valley Public Facilities Financing Plan. The revenue source for the remainder of construction of the permanent facility is unidentified, contingent upon future bond financing.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
DEF MAINT 2009A-PROJ	400624	14,388	145,612	0	0	0	0	0	0	0	0	0	**160,000**
MISSION VALLEY-URBAN	400135	0	3,000,000	0	0	0	0	0	0	0	0	0	**3,000,000**
PFFA-FLSF 2002B-CONS	400157	984,216	(5,524)	0	0	0	0	0	0	0	0	0	**978,692**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	8,037,708	**8,037,708**
Total		**998,604**	**3,140,088**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**8,037,708**	**12,176,400**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Fire-Rescue	**GENERAL FUND**	**FTEs**	0.00	13.00	13.00	13.00	13.00
		Total Impact	0	1,302,754	1,834,365	1,913,605	1,991,074

Fire-Rescue

Bldg - Pub Safety - Fire Fac / Struct

Fire Station No. 47 - Pacific Highlands Ranch / S00689

Council District:	1	**Community Plan:**	Pacific Highlands Ranch
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2005 - 2011		619-533-4640
Improv Type:	New		agarcia@sandiego.gov

Description: This project provides for a 10,500 square foot fire station to serve the Pacific Highlands Ranch community. This station will have an engine and an aerial ladder truck. The project budget and funding reflect the Pacific Highlands Ranch Public Facilities Financing Plan for Fiscal Year 2006 as approved by the Mayor and City Council on December 7, 2004, per Resolution R-299980.

Justification / Public Benefit: This is the second of three fire stations providing fire protection and emergency medical response in accordance with the requirements of the North City Planned Urbanizing Area.

Operating Budget Impact: The operation of Fire Station 47 will require an additional 12.97 positions to staff the station equivalent to $1,302,754 for the first year of operation.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Construction of Fire Station 47 is complete.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
DEL MAR MESA FBA	400089	452,434	513,066	0	0	0	0	0	0	0	0	0	**965,500**
PACIFIC HIGHLANDS RA	400090	7,370,089	3,911	0	0	0	0	0	0	0	0	0	**7,374,000**
TORREY HIGHLANDS	400094	855,500	0	0	0	0	0	0	0	0	0	0	**855,500**
Total		**8,678,023**	**516,977**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**9,195,000**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Fire-Rescue	**GENERAL FUND**	**FTEs**	0.00	13.00	13.00	13.00	13.00
		Total Impact	0	1,302,754	1,834,365	1,913,605	1,991,074

Fire-Rescue

Bldg - Pub Safety - Fire Fac / Struct

Fire Station No. 49 - Otay Mesa / S00784

Council District:	8	**Community Plan:**	Otay Mesa - Nestor, Otay Mesa
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2002 - 2011		619-533-4640
Improv Type:	Replacement		agarcia@sandiego.gov

Description: This station will be designated as Fire Station 49. This project provides for an approximate 11,000 square foot fire station to serve the Otay Mesa and Otay Mesa/Nestor Communities. The fire station will be located across the intersection of Ocean View Hills Parkway and Sea Fire Pt. and will serve the community in addition to Fire Station 6 located at 693 Twining Avenue. The fire station or facility will accommodate two fire apparatus and a paramedic ambulance.

Justification / Public Benefit: A second fire station is needed to serve the Otay Mesa Community and is consistent with City Council policy to provide five minute response times to all residential areas. Funding is included in the Otay Mesa Public Facilities Financing Plan.

Operating Budget Impact: The operation of the Otay Mesa/Nestor Communities Fire Station will require an additional 12.97 positions for staff $1,302,754 for the first year of operation.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Land acquisition is in progess. Design, construction and acquisition of furnishings and apparatus will be scheduled to begin based on development activity.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
OTAY MESA-WEST (FROM	400093	76,414	1,808,586	0	0	8,365,000	0	0	0	0	0	0	**10,250,000**
Total		**76,414**	**1,808,586**	**0**	**0**	**8,365,000**	**0**	**0**	**0**	**0**	**0**	**0**	**10,250,000**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Fire-Rescue	GENERAL FUND	FTEs	0.00	13.00	13.00	13.00	13.00
		Total Impact	0	1,302,754	1,834,365	1,913,605	1,991,074

Fire-Rescue

Bldg - Pub Safety - Fire Fac / Struct

Fire Station No. 5 - Hillcrest / S00788

Council District:	3	**Community Plan:**	Uptown
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2009 - 2011		619-533-4640
Improv Type:	New		agarcia@sandiego.gov

Description: This project provides for an approximate 10,500 square foot fire station located at 3902 9th Avenue. The existing fire station will be demolished and replaced by a new, modern fire station. This station will house a crew of eight and one Battalion Chief. It will accommodate one engine, one aerial truck, and one Battalion Chief vehicle. This is one of 12 projects included in the Fire and Life Safety Services Facility Improvement Program approved by the Mayor and City Council on February 27, 2001 per Council Resolution R-294609 and amended by the Mayor and City Council on April 16, 2002 per Council Ordinance O-19054.

Justification / Public Benefit: The current station is 48 years old. The water and sewer service to the existing station is deteriorating and requires immediate repairs. The station is too small to accommodate a new style fire engine and the larger type of aerial ladder truck.

Operating Budget Impact: The square footage increase of this fire station will result in increased maintenance costs estimated at $5,000 annualy.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: The project is scheduled to finish design in Fiscal Year 2011.

Summary of Project Changes: It is anticipated that this project will receive bond funding in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
DEF MAINT 2009A-PROJ	400624	51,151	698,849	0	0	0	0	0	0	0	0	0	**750,000**
FINANCING	9300	0	0	0	8,178,077	0	0	0	0	0	0	0	**8,178,077**
PFFA-FLSF 2002B-CONS	400157	91,423	0	0	0	0	0	0	0	0	0	0	**91,423**
UPTOWN URBAN COMM	400121	0	50,500	0	0	0	0	0	0	0	0	0	**50,500**
Total		**142,574**	**749,349**	**0**	**8,178,077**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**9,070,000**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Fire-Rescue	**GENERAL FUND**	**FTEs**	0.00	0.00	0.00	0.00	0.00
		Total Impact	0	5,000	5,000	5,000	5,000

Fire-Rescue

Bldg - Pub Safety - Fire Fac / Struct

Fire Station No. 54 - Paradise Hills / S00785

Council District:	4	**Community Plan:**	Skyline - Paradise Hills
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2010 - 2013		619-533-4640
Improv Type:	New		agarcia@sandiego.gov

Description: This project provides for a new station in the Paradise Hills area to serve the Paradise Hills/Skyline area of San Diego.

Justification / Public Benefit: This station is needed to serve the Paradise Hills/Skyline community and is consistent with City Council policy to provide five-minute response times to all residential areas.

Operating Budget Impact: The operation of the Paradise Hills/Skyline Station will require an additional 26.00 positions for staff equivalent to $2,518,818 for the first year of operation.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: The schedule will be revised when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PFFA-FLSF 2002B-CONS	400157	83,654	281	0	0	0	0	0	0	0	0	0	**83,935**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	10,211,065	**10,211,065**
Total		**83,654**	**281**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**10,211,065**	**10,295,000**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Fire-Rescue	**GENERAL FUND**	**FTEs**	0.00	26.00	26.00	26.00	26.00
		Total Impact	0	2,518,818	2,626,257	2,698,725	2,769,572

Fire-Rescue

Bldg - Pub Safety - Fire Fac / Struct

Fire Station No. 8 - Mission Hills / S10029

Council District:	2	**Community Plan:**	Uptown
Project Status:	Created	**Contact Information:**	Garcia, Alex
Duration:	2010 - 2020		619-533-4640
Improv Type:	Betterment		agarcia@sandiego.gov

Description: This project provides for the design and construction of the facility's living quarters, which currently does not provide the full functionality of the fire station requirements.

Justification / Public Benefit: The current facility does not provide sufficient space to allow full functions in the living quarters. This station is located at 3974 Goldfinch Street and it serves Mission Hills and surrounding areas and is consistent with City Council Policy to provide 5 minute response times to all residential areas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: The Phase I of the project was completed in Fiscal Year 2010. Phase II of the project is scheduled to be completed by 2020 pending unidentified funds.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
UPTOWN URBAN COMM	400121	63,500	0	0	0	0	0	0	0	0	0	0	**63,500**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	120,000	**120,000**
Total		**63,500**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**120,000**	**183,500**

Fire-Rescue

Bldg - Pub Safety - Fire Fac / Struct

Fire Station No.32 - Skyline North / S00687

Council District:	4	**Community Plan:**	Skyline - Paradise Hills
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2002 - 2013		619-533-4640
Improv Type:	Betterment		agarcia@sandiego.gov

Description: This project provides for an additional station to be located at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. This is one of 12 projects included in the Fire and Life Safety Services Facility Improvement Program approved by the City Council on February 27, 2001 per Council Resolution R-294609 and amended by the City Council on April 16, 2002 per Council Ordinance O-19054.

Justification / Public Benefit: An additional fire station is needed in this area to meet response time guidelines in this growing community.

Operating Budget Impact: The operation of the Skyline North Fire Station will require an additional 12.97 positions to staff, equivalent to $1,302,754 for the first year of operation.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2010. The project is currently on hold and the schedule will be revised when funding is identified.

Summary of Project Changes: It is proposed to allocate $95,000 in bond funding to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
DEF MAINT 2009A-PROJ	400624	2,999	92,001	0	0	0	0	0	0	0	0	0	**95,000**
FINANCING	9300	0	0	0	95,000	0	0	0	0	0	0	0	**95,000**
PFFA-FLSF 2002B-CONS	400157	863,819	2,357	0	0	0	0	0	0	0	0	0	**866,176**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	8,162,149	**8,162,149**
Total		**866,818**	**94,358**	**0**	**95,000**	**0**	**0**	**0**	**0**	**0**	**0**	**8,162,149**	**9,218,325**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Fire-Rescue	GENERAL FUND	FTEs	0.00	13.00	13.00	13.00	13.00
		Total Impact	0	1,302,754	1,834,365	1,913,605	1,991,074

Fire-Rescue

Bldg - Pub Safety - Lifeguard Stations

Children's Pool Lifeguard Station / S00644

Council District:	1	**Community Plan:**	La Jolla
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2000 - 2015		619-533-4640
Improv Type:	Replacement		agarcia@sandiego.gov

Description: This project provides for a new lifeguard station and family restroom at the Children's Pool in La Jolla. This is one of ten lifeguard projects included in the Fire and Life Safety Services Facility Improvement Program approved by the City Council on April 16, 2002, per Council Resolution R-296359 and Ordinance O-19054.

Justification / Public Benefit: The existing Lifeguard Tower structure has been condemned and does not meet the current or future needs of Lifeguard Services. The existing facility does not provide adequate safety to the employees, and can no longer keep up with the growing community of La Jolla and the larger number of visitors every year. The scope of this project is also to remodel the existing public restrooms facilities.

Operating Budget Impact: Personnel expenses are expected to increase by approximately $162,000. Maintenance costs for the new facility are expected to increase by approximately $5,000 annually due to the increased square footage of the new facility.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Conceptual design and bridging documents are currently in progress. A design-build contract is scheduled to be issued in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CAPITAL OUTLAY-MISC	400002	0	100,000	0	0	0	0	0	0	0	0	0	**100,000**
DEF MAINT 2009A-PROJ	400624	91,100	2,143,314	0	0	0	0	0	0	0	0	0	**2,234,414**
LA JOLLA URBAN COMM	400123	3,340	696,660	0	0	0	0	0	0	0	0	0	**700,000**
PFFA-FLSF 2002B-CONS	400157	95,586	0	0	0	0	0	0	0	0	0	0	**95,586**
TOT COASTAL INFR CIP	200212	120,000	0	0	0	0	0	0	0	0	0	0	**120,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	2,800,000	**2,800,000**
Total		**310,026**	**2,939,974**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,800,000**	**6,050,000**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Fire-Rescue	**GENERAL FUND**	**FTEs**	0.00	0.00	0.00	0.00	0.00
		Total Impact	0	5,000	5,000	5,000	5,000

Fire-Rescue

Bldg - Pub Safety - Lifeguard Stations

La Jolla Cove Lifeguard Station / S00792

Council District:	1	**Community Plan:**	La Jolla
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2009 - 2016		619-533-4640
Improv Type:	Replacement		agarcia@sandiego.gov

Description: This project provides for the La Jolla Cove Lifeguard Station, located at 1100 Coast Boulevard, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, and locker room/restroom areas for males and females. This project will also provide for an accessible ramp for the mid-landing. This is one of ten lifeguard projects included in the Fire and Life Safety Services Facility Improvement Program approved by the City Council on April 16, 2002, per Council Resolution R-296359 and Ordinance O-19054.

Justification / Public Benefit: The existing facility consists of a station constructed in the 1950s and an observation tower added in 1980. It is inadequate to accommodate staff or provide adequate water safety protection.

Operating Budget Impact: Personnel expenses are not expected to increase; however, non-personnel expenses for utilties and on-going maintenance are estimated to increase by approximately $5,000 per year due to an expanded facility area.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design is currently in progress and scheduled for completion by Fall 2011. Construction is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: Project became fully funded this year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
DEF MAINT 2009A-PROJ	400624	81,822	426,314	0	0	0	0	0	0	0	0	0	**508,136**
FINANCING	9300	0	0	0	1,185,652	0	0	0	0	0	0	0	**1,185,652**
LA JOLLA URBAN COMM	400123	0	200,000	0	0	0	0	0	0	0	0	0	**200,000**
PFFA-FLSF 2002B-CONS	400157	156,271	49,941	0	0	0	0	0	0	0	0	0	**206,212**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	1,900,000	**1,900,000**
Total		**238,093**	**676,255**	**0**	**1,185,652**	**0**	**0**	**0**	**0**	**0**	**0**	**1,900,000**	**4,000,000**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Fire-Rescue	**GENERAL FUND**	**FTEs**	0.00	0.00	0.00	0.00	0.00
		Total Impact	0	5,000	5,000	5,000	5,000

Fire-Rescue

Bldg - Pub Safety - Lifeguard Stations

La Jolla Shores Lifeguard Station / S00790

Council District:	1	**Community Plan:**	La Jolla
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2009 - 2012		619-533-4640
Improv Type:	Replacement		agarcia@sandiego.gov

Description: This project provides for the La Jolla Shores Lifeguard Station located at 8100 Camino del Oro, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room/restroom areas for males and females, and a separate facility for rescue vehicles and emergency equipment. This is one of ten lifeguard projects included in the Fire Rescue and Life Safety Services Facility Improvement Program approved by the Mayor and City Council on April 16, 2002, per Council Resolution R-296359 and Ordinance O-19054.

Justification / Public Benefit: The existing facility was built in 1981 and is inadequate to accommodate current and future staff and to allow for adequate water safety protection to the public.

Operating Budget Impact: Personnel expenses are not expected to increase; however, non-personnel expenses for utilties and on-going maintenance are estimated to increase by approximately $6,000 annually due to increased footage in the new facility.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Final design is completed. Construction is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
DEF MAINT 2009A-PROJ	400624	92,206	2,697,575	0	0	0	0	0	0	0	0	0	**2,789,781**
PFFA-FLSF 2002B-CONS	400157	222,947	678,414	0	0	0	0	0	0	0	0	0	**901,360**
TOT COASTAL INFR CIP	200212	146,894	2,106	0	0	0	0	0	0	0	0	0	**149,000**
Total		**462,046**	**3,378,095**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**3,840,141**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Fire-Rescue	**GENERAL FUND**	**FTEs**	0.00	0.00	0.00	0.00	0.00
		Total Impact	0	6,000	6,000	6,000	6,000

Fire-Rescue

Bldg - Pub Safety - Lifeguard Stations

Lifeguard Station Headquarters / S00794

Council District:	2	**Community Plan:**	Mission Bay Park
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2009 - 2015		619-533-7532
Improv Type:	Replacement		jsleiman@sandiego.gov

Description: This project provides for construction of the Lifeguard Headquarters located at 2581 Quivira Court. The replacement facility will house lifeguards, mechanics, 24-hour, administrative, and training staff, and will provide an operation yard and storage for the rescue fleet. Construction of this lifeguard facility will occur in two phases. Phase I to replace the emergency dock has been completed. This is one of ten lifeguard projects included in the Fire Rescue and Life Safety Services Facility Improvement Program approved by the City Council on April 16, 2002, per Council Resolution R-296359 and Ordinance O-19054.

Justification / Public Benefit: The existing facility was constructed in 1956 and is inadequate to accommodate staff and equipment. Many of the major components have exceeded their expected service life. The needs of modern technology and a diversified workforce also require changes in fire facility configuration.

Operating Budget Impact: Personnel expenses are not expected to increase; however, non-personnel expenses for utilties and on-going maintenance are estimated to increase by approximately $8,000.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and construction of the Lifeguard Headquarters facility has been deferred due to lack of funds.

Summary of Project Changes: The revenue source for the completion of this project is unidentified contingent upon future bond financing. The Lifeguard Headquarters cost and schedule will be revised when funding is identified.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CONTRIBUTIONS FROM 1	400265	1,562,892	607	0	0	0	0	0	0	0	0	0	**1,563,500**
MISSION BAY RESERVE	200386	844,967	155,033	0	0	0	0	0	0	0	0	0	**1,000,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	10,000,000	**10,000,000**
Total		**2,407,860**	**155,640**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**10,000,000**	**12,563,500**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Fire-Rescue	**GENERAL FUND**	**FTEs**	0.00	0.00	0.00	0.00	0.00
		Total Impact	0	8,000	8,000	8,000	8,000

Fire-Rescue

Bldg - Pub Safety - Lifeguard Stations

Lifeguard Tower/Grand Ave Restroom / S00641

Council District:	2	**Community Plan:**	Pacific Beach
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	1998 - 2014		619-533-4640
Improv Type:	Replacement		agarcia@sandiego.gov

Description: This project provides for the design of a permanent lifeguard tower; restroom and changing room facility; demolition of the existing structure and construction of replacement facilities at the foot of Grand Avenue in Pacific Beach. This project has been consolidated with the South Pacific Beach Lifeguard Station. This is one of ten lifeguard projects included in the Fire and Life Safety Services Facility Improvement Project approved by the Mayor and City Council on April 16, 2002 per Council Resolution R-296359 and Ordinance O-19054.

Justification / Public Benefit: These facilities which were constructed in 1968 are deteriorated, undersized, and do not meet the requirements under the Americans with Disabilities Act (ADA). The new facilities include new public restrooms to address beach goers needs and ADA access.

Operating Budget Impact: Personnel expenses are not expected to increase; however, non-personnel expenses for utilities or on-going maintenance are estimated to increase by approximately $5,000 annually due to increased square footage.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Construction was completed in Fiscal Year 2008.

Summary of Project Changes: Project construction is complete. It is anticipated that minor facility repairs will be completed and the project closed within the first half of Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PFFA-FLSF 2002B-CONS	400157	2,753,496	1	0	0	0	0	0	0	0	0	0	**2,753,497**
PRIVATE & OTHERS CON	400264	151,239	0	0	0	0	0	0	0	0	0	0	**151,239**
TOT COASTAL INFR CIP	200212	1,827,640	0	0	0	0	0	0	0	0	0	0	**1,827,640**
Total		**4,732,375**	**1**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**4,732,376**

Fire-Rescue

Bldg - Pub Safety - Lifeguard Stations

Mission Beach Lifeguard Station / S00793

Council District:	2	**Community Plan:**	Mission Beach
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2009 - 2015		619-533-7532
Improv Type:	Replacement		jsleiman@sandiego.gov

Description: This project provides for remodeling the existing Mission Beach Station located at 3141 Ocean-front Walk. This is one of ten lifeguard projects included in the Fire and Life Safety Services Facility Improvement Program approved by the Mayor and City Council on April 16, 2002 per Council Resolution R-296359 and Ordinance O-19054.

Justification / Public Benefit: The existing facility consists of a station constructed in 1974 and does not accommodate changing workforce demographics. This is the beach that historically gets the highest attendance within the City of San Diego and a remodeling is necessary to accomodate the large and growing community.

Operating Budget Impact: Personnel expenses are not expected to increase; however, non-personnel expenses for utilities or on-going maintenance are estimated to increase by approximately $5,000 annually due to new and expanded facilities

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: Design is in progress and should be completed in FY2011. A construction schedule will be created when funding is identified.

Summary of Project Changes: It is proposed to allocate $68,000 in bond financing to this project for Fiscal Year 2011. The revenue source for completion of this project is unidentified contingent upon future bond financing. The project cost and schedule will be revised when funding is identified.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
DEF MAINT 2009A-PROJ	400624	0	769,496	0	0	0	0	0	0	0	0	0	**769,496**
FINANCING	9300	0	0	0	68,000	0	0	0	0	0	0	0	**68,000**
PFFA-FLSF 2002B-CONS	400157	89,651	5,253	0	0	0	0	0	0	0	0	0	**94,904**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	701,496	**701,496**
Total		**89,651**	**774,749**	**0**	**68,000**	**0**	**0**	**0**	**0**	**0**	**0**	**701,496**	**1,633,896**

Operating Budget Impact

Department Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Fire-Rescue - GENERAL FUND	**FTEs**	0.00	0.00	0.00	0.00	0.00
	Total Impact	0	5,000	5,000	5,000	5,000

Fire-Rescue

Bldg - Pub Safety - Lifeguard Stations

North Pacific Beach Lifeguard Station / S10119

Council District:	2	**Community Plan:**	Pacific Beach
Project Status:	Created	**Contact Information:**	Garcia, Alex
Duration:	2010 - 2014		619-533-4640
Improv Type:	Replacement		agarcia@sandiego.gov

Description: This project provides for the North Pacific Beach Lifeguard Station located at the foot of Chalcedony Street, which will be a year-round facility replacing the current seasonal station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room/restroom areas for males and females, and a garage for rescue vehicles and emergency equipment.

Justification / Public Benefit: Lifeguards are currently operating from a seasonal tower structure supported by a container-type of facility where medical aids and other daily activities like food preparation take place back to back. The existing facilities do not provide restrooms for staff. North Pacific Beach has become a highly frequented beach over the years and new facilities will benefit both the public and the employees.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in confrmance with the City's General Plan

Schedule: Design will be initiated in Fiscal Year 2011. Currently there is no funding for construction.

Summary of Project Changes: The North Pacific Beach Lifeguard Station will provide a permanent structure equipped with an observation tower and conventional facility including office area, first aid room, employees restrooms and garage.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PACIFIC BEACH URBAN	400117	0	0	550,000	0	0	0	0	0	0	0	0	**550,000**
Total			**0**	**550,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**550,000**

Fire-Rescue

Bldg - Pub Safety - Lifeguard Stations

South Mission Beach Lifeguard Station / S00791

Council District:	2	**Community Plan:**	Mission Beach
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2009 - 2015		619-533-7532
Improv Type:	Replacement		jsleiman@sandiego.gov

Description: The project provides for the South Mission Beach Station located at 700 North Jetty Road, which will be a year-round facility replacing the current station. The existing facility does not accommodate both male and female lockeroom facilities to include changing and shower. The new structure will include an observation tower, first aid room, reception area, kitchen, locker room and restroom areas for males and females, and a rescue vehicle and emergency equipment facility. This is one of ten lifeguard projects included in the Fire Rescue and Life Safety Services Facility Improvement Program approved by the Mayor and City Council on April 16, 2002 per Council Resolution R-296359 and Ordinance O-19054.

Justification / Public Benefit: The existing facility was constructed in 1974 and was intended to be a temporary lifeguard station. It is inadequate to accommodate staff or to provide adequate water safety protection.

Operating Budget Impact: Personnel expenses are not expected to increase; however, non-personnel expenses for utilties and on-going maintenance are estimated to increase by approximately $5,000 annually due to increased area in the new facility.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: The project schedule will be revised when funding is identified for construction.

Summary of Project Changes: It is proposed to allocate $150,000 in bond funding to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
DEF MAINT 2009A-PROJ	400624	0	150,000	0	0	0	0	0	0	0	0	0	**150,000**
FINANCING	9300	0	0	0	150,000	0	0	0	0	0	0	0	**150,000**
PFFA-FLSF 2002B-CONS	400157	220,753	(817)	0	0	0	0	0	0	0	0	0	**219,936**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	4,230,064	**4,230,064**
Total		**220,753**	**149,183**	**0**	**150,000**	**0**	**0**	**0**	**0**	**0**	**0**	**4,230,064**	**4,750,000**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Fire-Rescue	**GENERAL FUND**	**FTEs**	0.00	0.00	0.00	0.00	0.00
		Total Impact	0	5,000	5,000	5,000	5,000

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Bldg - Pub Safety - Fire Fac / Struct				
Fire Station No. 1 - Downtown / S00786	6,317,116	5,800,000	91.8%	This project provides for asbestos removal, dormitory remodel and a new exhaust extraction system at the fire station located at 1222 First Avenue in Downtown. The total estimated project cost of $6.4 million includes an unfunded amount of $5.8 million.
Fire Station No. 45 - East Mission Valley / S00688	12,176,400	8,037,708	66.0%	This project provides for a new station in central Mission Valley.
Fire Station No. 54 - Paradise Hills / S00785	10,295,000	10,211,065	99.2%	This project provides for a new station in the Paradise Hills area to serve the Paradise Hills/Skyline area of San Diego.
Fire Station No. 8 - Mission Hills / S10029	183,500	120,000	65.4%	This project provides for the design and construction of the facility's living quarters, which currently does not provide the full functionality of the fire station requirements.
Fire Station No.32 - Skyline North / S00687	9,218,325	8,162,149	88.5%	This project provides for a new station, in addition to the existing Fire Station 32 located at 484 Briarwood Road, to better serve the growing community of Skyline/ Paradise Hills.
Total - Bldg - Pub Safety - Fire Fac / Struct	**38,190,341**	**32,330,922**	**84.7%**	
Bldg - Pub Safety - Lifeguard Stations				
Children's Pool Lifeguard Station / S00644	6,050,000	2,800,000	46.3%	This project provides for a new lifeguard station and family restroom at the Children's Pool.
La Jolla Cove Lifeguard Station / S00792	4,000,000	1,900,000	47.5%	This project provides for a new, year-round La Jolla Cove Lifeguard Station located at 100 Coast Boulevard, which will replace the current station. The total estimated project cost of $1.9 million.
Lifeguard Station Headquarters / S00794	12,563,500	10,000,000	79.6%	This project provides for the replacement of the Lifeguard Headquarters and Boating Safety Unit Dock located at 2581 Quivira Court.
Mission Beach Lifeguard Station / S00793	1,633,896	701,496	42.9%	This project provides for remodeling the existing Mission Beach Station located at 3141 Oceanfront Walk.
South Mission Beach Lifeguard Station / S00791	4,750,000	4,230,064	89.1%	This project provides for a new year-round South Mission Beach Station located at 700 North Jetty Road, which replaces the current station.
Total - Bldg - Pub Safety - Lifeguard Stations	**28,997,396**	**19,631,560**	**67.7%**	

General Services

General Services

Bldg - Operations Facility / Structures

Fitting Facility Expansion / S10042

Council District:	4	**Community Plan:**	Encanto Neighborhoods (Southeastern)
Project Status:	Released	**Contact Information:**	Nassar, Mark
Duration:	2010 - 2012		619-533-3172
Improv Type:	Betterment		mnassar@sandiego.gov

Description: This project allows for the expansion of the existing vehicle fitting facility located at the Chollas Operations Yard. The expansion will increase the facility from one service bay to six service bays and will include office space. The project will also provide equipment necessary for operations.

Justification / Public Benefit: The fitting facility is responsible for outfitting new vehicles and placing them into service as well as preparing retired vehicles for auction. With the consolidation of the fleet to include Police and Fire vehicles, the workload has significantly increased. Additionally, as part of the fleet consolidation, the repair facility located at 20th and B was closed. The vehicles serviced at that location as well as the personnel were transferred to the repair facility at the Chollas Operations Yard. The existing building does not have sufficient space to accommodate the personnel.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in consistent with the Southeastern (Encanto Neighborhoods) Community Plan and is in conformance with the City's General Plan.

Schedule: The bid and award process was completed in Fiscal Year 2010. Construction began in Fiscal Year 2010 and will be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
EQUIPMENT DIV CIP	400676	16,807	333,193	500,000	0	0	0	0	0	0	0	0	**850,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	100,000	**100,000**
Total		**16,807**	**333,193**	**500,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**100,000**	**950,000**

General Services

Bldg - Other City Facility / Structures

Americans with Disabilities Improvements / ABE00001

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Susan Madison
Duration:	2010 - 2020		619-236-5985
Improv Type:	Replacement		smadison@sandiego.gov

Description: This annual allocation provides for City facilities and public right of way improvements related to the Americans with Disabilities Act (ADA). Funding ADA obligations is one of the Mayor's eight significant areas.

Justification / Public Benefit: ADA improvements will allow greater access to City facilities and public right of way for residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis. In addition to the funds reflected below, Council approved $20.0 million of Capital Outlay appropriations in Fiscal Years 2008 and 2009.

Summary of Project Changes: The total project cost increased by $9,905,000 due to the anticipated allocation of Capital Outlay funding for this project in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CAPITAL OUTLAY-MISC	400002	7,692,956	19,918,493	0	9,905,000	0	0	0	0	0	0	0	**37,516,449**
DEF MAINT 2009A-PROJ	400624	1,470	(1,470)	0	0	0	0	0	0	0	0	0	**0**
GRANT FUND-FEDERAL	600000	463,240	211,760	0	0	0	0	0	0	0	0	0	**675,000**
TransNet ARRA	400677	274,902	265,838	0	0	0	0	0	0	0	0	0	**540,740**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	1,425,000	**1,425,000**
Total		**8,432,569**	**20,394,620**	**0**	**9,905,000**	**0**	**0**	**0**	**0**	**0**	**0**	**1,425,000**	**40,157,189**

General Services

Bldg - Other City Facility / Structures

Barrio Youth Facilities - ADA Improvements / S01093

Council District:	8	**Community Plan:**	Barrio Logan
Project Status:	Released	**Contact Information:**	Amirazizi, Sepi
Duration:	2009 - 2012		619-533-4651
Improv Type:	New		samirazizi@sandiego.gov

Description: This project provides the needed upgrades to the restrooms, reception counter, facility doors and an accessible path of travel to the building entrance and any other required work to ensure accessibility under the Americans with Disabilities Act (ADA).

Justification / Public Benefit: The improvements are necessary to provide ADA accessibility to the building entrance, front door and restrooms.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and is scheduled to be complete in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2011 with completion anticipated in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	0	323,913	0	0	0	0	0	0	0	0	0	**323,913**
Total			**323,913**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**323,913**

General Services

Bldg - Other City Facility / Structures

Beach Area Family Health Care / S01029

Council District:	2	**Community Plan:**	Mission Beach
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	2004 - 2013		619-533-3682
Improv Type:	Betterment		jtracanna@sandiego.gov

Description: This project provides for improvements to the Family Health Center of San Diego / Beach Area Family Care Center. The scope of work for this project includes the construction of new heating ventilation units and drainage improvements.

Justification / Public Benefit: Improvements will enhance the facility for residents of the community who utilize the center.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: Design of the project is complete. Construction began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	30,918	0	0	0	0	0	0	0	0	0	0	**30,918**
Total		**30,918**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**30,918**

General Services

Bldg - Other City Facility / Structures

City Administration Building / S00819

Council District:	2	**Community Plan:**	Centre City
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2000 - 2014		619-533-7532
Improv Type:	Betterment		jsleiman@sandiego.gov

Description: This project provides for the installation of a fire sprinkler system and upgrading the existing fire alarm system at the City Administration Building located at 202 C Street in Centre City. One component of the project is asbestos spot abatement. All work will be performed during non-working hours allowing the facility to remain occupied and operational during construction. Phase I provided for the installation of fire sprinklers on the 10th, 14th, and 15th floors. Phase II provided for the installation of eight-inch stand pipes and eight-inch basement lateral pipes. Phase III provided for the installation of sprinklers in the basement and on the 11th and 13th floors and a fire alarm system in the basement and on the 10th, 11th, and 13th floors. Included in Phase III was abatement of amosite ceiling tile on the 11th floor. Phase IV will provide for the installation of sprinklers and alarm system for the 1st through the 9th, and 12th floors. Spot asbestos abatement will not be required on the 6th and 7th floors due to prior asbestos abatement.

Justification / Public Benefit: This facility currently does not comply with Council Ordinance O-17172 requiring sprinkler retrofitting for high-rise buildings.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Phases I, II and III were completed in Fiscal Years 2000, 2002, and 2003, respectively. Phase IV will be scheduled when funds are identified, and a decision is made regarding the Civic Center redevelopment project.

Summary of Project Changes: Phase IV construction will be scheduled upon identification of funding. The total estimated project cost has increased to $6,198,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CAPITAL OUTLAY-SALES	400000	1,172,429	25,571	0	0	0	0	0	0	0	0	0	**1,198,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	5,000,000	**5,000,000**
Total		**1,172,429**	**25,571**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**5,000,000**	**6,198,000**

General Services

Bldg - Other City Facility / Structures

City Facilities Improvements / ABT00001

Council District:	6	**Community Plan:**	Kearny Mesa
Project Status:	Released	**Contact Information:**	Montoya, John
Duration:	2010 - 2020		619-525-8500
Improv Type:	Betterment		jmontoya@sandiego.gov

Description: This annual allocation provides for capital improvements at all City facilities. Potential improvements include roof, heating,ventilation, air-conditioning and elevator replacements.

Justification / Public Benefit: Several City-owned facilities are aged and in need of repair. High-priority repairs will be completed with this project. Funding for this annual allocation will ensure the facilities remain safe.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: It is proposed to allocate $5,050,000 in bond funding to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CAPITAL OUTLAY-MISC	400002	2,532,684	14,915,804	0	0	0	0	0	0	0	0	0	**17,448,488**
DEF MAINT 2009A-PROJ	400624	1,358,508	14,807,443	0	0	0	0	0	0	0	0	0	**16,165,951**
FINANCING	9300	0	0	0	5,050,000	0	0	0	0	0	0	0	**5,050,000**
GENERAL FUND	100000	6,652	(6,652)	0	0	0	0	0	0	0	0	0	**0**
WATER UTILITY OPERAT	700011	(36)	36	0	0	0	0	0	0	0	0	0	**0**
Total		**3,897,808**	**29,716,631**	**0**	**5,050,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**38,664,439**

General Services

Bldg - Other City Facility / Structures

Downtown Parking Projects / S01080

Council District:	2, 8	**Community Plan:**	Centre City
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	1998 - 2011		619-533-3682
Improv Type:	Betterment		jtracanna@sandiego.gov

Description: This project provides funding to implement and facilitate projects and programs to maximize the use of existing parking resources. Parking management projects and programs include design and implementation of a wayfinding-parking program throughout downtown that places directional signs in the Downtown San Diego area, implementation of residential parking permits, and payment of debt service. These funds have also been pledged for the payment of 6th Avenue and Market Street, and 6th Avenue and K Street parking facilities.

Justification / Public Benefit: The Redevelopment Plan of the Centre City Redevelopment Area calls for the elimination of blight in Centre City. The Redevelopment Plan was adopted on May 11, 1992 by Council Ordinance O-17767. The Parking Meter Revenue Allocation Policy (Council Policy 100-18) was adopted on March 4, 1997 and the Comprehensive Downtown Parking Plan was adopted on December 2, 1997.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Debt service payments on bonds are made in March and September of each fiscal year.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PARKING METER DIST D	200487	1,059,865	0	0	0	0	0	0	0	0	0	0	**1,059,865**
Total		**1,059,865**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,059,865**

General Services

Bldg - Other City Facility / Structures

La Jolla Parking Structure / S00897

Council District:	1	**Community Plan:**	La Jolla
Project Status:	Released	**Contact Information:**	Pazargadi, Siavash
Duration:	2002 - 2012		619-533-3757
Improv Type:	New		spazargadi@sandiego.gov

Description: This project provides for the design of a parking structure in the La Jolla community.

Justification / Public Benefit: This project will assist with parking concerns in the La Jolla community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: It is anticipated that this project will be closed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TOT COASTAL INFR CIP	200212	0	50,000	0	0	0	0	0	0	0	0	0	**50,000**
Total			**50,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**50,000**

General Services

Bldg - Other City Facility / Structures

Mission Beach Community Clinic - ADA Improvements / S01092

Council District:	2	**Community Plan:**	Mission Beach
Project Status:	Released	**Contact Information:**	Freiha, George
Duration:	2009 - 2012		619-533-7449
Improv Type:	New		gfreiha@sandiego.gov

Description: This project provides the required upgrades to improve Americans with Disabilities Act (ADA) accessibility to the Mission Beach Community Clinic in compliance with the ADA. The scope of work for this project includes upgrading the accessible parking, wing area, plaza and patio area, providing an accessible path of travel from the sidewalk, and accessible parking to the picnic area and building entrance, and upgrades to the men's and women's restrooms.

Justification / Public Benefit: These improvements are necessary to provide ADA accessibility to the facility from the street, improving the ADA ramp and modifications to the restrooms, which does not meet all of the current ADA requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: Design began and was completed in Fiscal Year 2010. Advertisement and award will occur in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	16,100	193,753	0	0	0	0	0	0	0	0	0	**209,853**
Total		**16,100**	**193,753**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**209,853**

General Services

Bldg - Other City Facility / Structures

Modernization of Elevators - City Admin Building / S00697

Council District:	2	**Community Plan:**	Centre City
Project Status:	Released	**Contact Information:**	Nassar, Mark
Duration:	2008 - 2009		619-533-3172
Improv Type:	Replacement - Rehab		mnassar@sandiego.gov

Description: This project provides for the modernization of the elevators in the City Administration Building.

Justification / Public Benefit: The four elevators at the City Administration Building were modernized in 1987 and are heavily used by city staff and the public. Technological advancement through the years has rendered the elevator controllers outdated.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with City's General Plan.

Schedule: The project was completed in Fiscal Year 2010 and will be closed by the end of the fiscal year.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CONTRIBUTIONS FROM 1	400265	824,476	0	0	0	0	0	0	0	0	0	0	**824,476**
Total		**824,476**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**824,476**

General Services

Bldg - Other City Facility / Structures

Modernization of Elevators - Evan B. Jones Parkade / S00698

Council District:	2	**Community Plan:**	Centre City
Project Status:	Technically completed	**Contact Information:**	Nassar, Mark
Duration:	2008 - 2010		619-533-3172
Improv Type:	Replacement - Rehab		mnassar@sandiego.gov

Description: This project provides for the modernization of the elevators at the Evan V. Jones Parking facilitiy (Parkade).

Justification / Public Benefit: The Evan V. Jones Parking facility, popularly known as the Parkade is utilized by the public and City staff and is open 7-days a week/24-hours a day. The four elevators at this facility were originally installed in 1977 and are heavily used. Technological advancement through the years has rendered the elevator controllers obsolete and difficult to maintain.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2010 and will be closed by the end of the fiscal year.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CONTRIBUTIONS FROM 1	400265	788,676	17,250	0	0	0	0	0	0	0	0	0	**805,925**
Total		**788,676**	**17,250**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**805,925**

General Services

Bldg - Other City Facility / Structures

Palisades Building Ramp - ADA Improvements / S00620

Council District:	3	**Community Plan:**	Balboa Park
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2008 - 2014		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project provides for the construction of a pedestrian ramp at the entrance of the Palisades Building in Balboa Park to comply with the Americans with Disabilites Act (ADA).

Justification / Public Benefit: The ADA ramp will increase public access to the Balboa Park Palisades Building.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Construction of this project was completed in Fiscal Year 2009.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CONTRIBUTIONS FROM 1	400265	68,752	1,248	0	0	0	0	0	0	0	0	0	**70,000**
Total		**68,752**	**1,248**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**70,000**

General Services

Bldg - Other City Facility / Structures

Roof Replacement / ABT00002

Council District:	6	**Community Plan:**	Kearny Mesa
Project Status:	Released	**Contact Information:**	Montoya, John
Duration:	2010 - 2020		619-525-8544
Improv Type:	Betterment		jmontoya@sandiego.gov

Description: Various City facilities are in need of roof replacements. This project funded various roof replacements including Museum of Art, Museum of Man, Old Globe Theater and Bud Kearns Pool.

Justification / Public Benefit: This annual allocation provides roof replacements for City facilities.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CONTRIBUTIONS FROM 1	400265	728,145	136,220	0	0	0	0	0	0	0	0	0	**864,365**
Total		**728,145**	**136,220**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**864,365**

General Services

Bldg - Other City Facility / Structures

San Diego Automotive Museum / S01053

Council District:	3	**Community Plan:**	Balboa Park
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	2009 - 2013		619-533-3682
Improv Type:	Betterment		jtracanna@sandiego.gov

Description: This project would provide for the design and construction of accessibility improvements, including an elevator, for the San Diego Automotive Museum.

Justification / Public Benefit: Accessibility improvements would increase the enjoyment of the museum for visitors to the museum.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and the City's General Plan.

Schedule: This project was not scheduled.

Summary of Project Changes: This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	12,000	0	0	0	0	0	0	0	0	0	0	**12,000**
Total		**12,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**12,000**

General Services

Bldg - Other City Facility / Structures

The World Beat Center / S01025

Council District:	3	**Community Plan:**	Balboa Park
Project Status:	Released	**Contact Information:**	Adachi, Nancy
Duration:	2004 - 2013		619-525-8516
Improv Type:	Betterment		nadachi@sandiego.gov

Description:

Justification / Public Benefit:

Operating Budget Impact:

Relationship to General and Community Plans:

Schedule:

Summary of Project Changes:

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	25,000	0	0	0	0	0	0	0	0	0	0	**25,000**
Total		**25,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**25,000**

General Services

Drainage - Best Mgt Practices (BMPs)

Beach Area Low Flow Storm Drain Diversion / S00603

Council District:	1, 2	**Community Plan:**	La Jolla, Pacific Beach
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	1998 - 2010		619-533-7482
Improv Type:	New		jbatta@sandiego.gov

Description: This project provides for the beach area interception and diversion of sewer spills and storm drain low-flows. Federal grants are available for 55 percent of the construction costs for Phase II, which has 10 sites and Phase III, which has 11 sites.

Justification / Public Benefit: This project provides for returning dry weather sewer overflows and low flow storm runoff to the sewer, preventing pollution in the beach areas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla and Pacific Beach Community Plans and is in conformance with the City's General Plan.

Schedule: Phase I, completed construction. Phase II, design completed in Fiscal Year 2004 and construction was completed in early Fiscal Year 2008. Phase III, design and construction were completed in Fiscal Year 2010.

Summary of Project Changes: This project, which provided for the beach area interception and diversion of sewer spills and storm drain low-flows, is now complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
EDI-SP COASTAL LOW F	200627	145,479	0	0	0	0	0	0	0	0	0	0	**145,479**
GRANT FUND-FEDERAL	600000	2,596,029	0	0	0	0	0	0	0	0	0	0	**2,596,029**
INFRASTRUCTURE IMP F	400184	4,000	0	0	0	0	0	0	0	0	0	0	**4,000**
SEWER CONTRIB TO THE	700004	2,599,767	1,652,980	0	0	0	0	0	0	0	0	0	**4,252,747**
SPECIAL GAS TAX ST I	200117	200,000	0	0	0	0	0	0	0	0	0	0	**200,000**
STORM DRAIN FUND	200301	556,500	0	0	0	0	0	0	0	0	0	0	**556,500**
Total		**6,101,775**	**1,652,980**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**7,754,755**

General Services

Flood Control Systems

Fashion Valley Road Restoration / S00610

Council District:	6	**Community Plan:**	Mission Valley
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2007 - 2011		619-533-7482
Improv Type:	Replacement		jbatta@sandiego.gov

Description: This project provides for the replacement of the failed corrugated metal pipes under the roadway at the San Diego River Crossing and for the restoration of the roadway.

Justification / Public Benefit: The road collapsed on December 30, 2004 due to the failure of six corrugated metal pipes under the roadway. The road is located in the floodplain zone and is, therefore, subject to inundation during heavy flows in the river as a result of high intensity rainfall. The road was repaired and in operation before the end of October 2005. The project is eligible for FHWA reimbursement.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: This project is anticipated to be completed in Fiscal Year 2011.

Summary of Project Changes: This project is now scheduled to be completed in Fiscal Year 2011 due to the time requirements needed to complete studies for the Regional Water Quality Control Board.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	1,250,863	376,137	0	0	0	0	0	0	0	0	0	**1,627,000**
PROP A - (1/2% SALES	400156	249,518	520,482	0	0	0	0	0	0	0	0	0	**770,000**
Total		**1,500,381**	**896,619**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,397,000**

General Services

Trans - Bicycle Facilities (All Class.)

54th Street/Euclid Avenue Bikeways / S00956

Council District:	3, 4	**Community Plan:**	Southeastern San Diego, College Area
Project Status:	Released	**Contact Information:**	Martedi Gaetano
Duration:	2008 - 2012		619-533-5410
Improv Type:	New		gmartedi@sandiego.gov

Description: This project provides for the installation of Class II Bike Lanes on 54th Street between Trojan and Euclid Avenues and for Class III Bike Route signage and pavement markings along Euclid Avenue between 54th Street and Market Street.

Justification / Public Benefit: This project will close a gap in bicycle routes between the College Area and Southeastern San Diego and its neighborhoods and provide a safer route for bicyclists.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego and College Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2010. Construction is scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-OTHER	600002	70,520	59,480	0	0	0	0	0	0	0	0	0	**130,000**
Total		**70,520**	**59,480**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**130,000**

General Services

Trans - Bicycle Facilities (All Class.)

Balboa Ave/Tierrasanta Blvd Bikeway / S00957

Council District:	6, 7	**Community Plan:**	Clairemont Mesa
Project Status:	Released	**Contact Information:**	Koll, Mark
Duration:	2006 - 2011		619-533-4653
Improv Type:	New		mkoll@sandiego.gov

Description: This project provides for the installation of 13.5 miles of Class II bike lanes on Balboa Avenue from Morena Boulevard to Interstate 15 and on Tierrasanta Boulevard from Interstate 15 to Santo Road, and .7 miles of Class III bike route on Balboa Avenue from Mission Bay Drive to Morena Boulevard.

Justification / Public Benefit: This project will facilitate the use of bicycles in the area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa, Kearny Mesa and Tierrasanta Community Plans and is in conformance with City's General Plan.

Schedule: Design and construction are scheduled for Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A-(BIKEWAY)	400158	119,422	130,578	0	0	0	0	0	0	0	0	0	**250,000**
Total		**119,422**	**130,578**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**250,000**

General Services

Trans - Bicycle Facilities (All Class.)

Bayshore Bikeway / S00944

Council District:	8	**Community Plan:**	Otay Mesa - Nestor
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2001 - 2011		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for constructing a Class I bikeway from the northern end of 13th Street to Main Street at the Interstate 5 interchange at the southeast corner of San Diego Bay.

Justification / Public Benefit: This project completes the missing segment of the planned bike path around San Diego Bay from Point Loma to Coronado.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa/Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2008. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2010.

Summary of Project Changes: Mitigation for this project will be conducted by U.S. Fish and Wildlife Service. This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-OTHER	600002	178,735	128,793	0	0	0	0	0	0	0	0	0	**307,528**
TRANSNET EXTENSION M	400173	245,105	143,777	0	0	0	0	0	0	0	0	0	**388,882**
Total		**423,840**	**272,569**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**696,410**

General Services

Trans - Bicycle Facilities (All Class.)

Bicycle Master Plan / S00948

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Pazargadi, Siavash
Duration:	2003 - 2011		619-533-3757
Improv Type:	New		spazargadi@sandiego.gov

Description: This project updates the current Bicycle Master Plan that was completed in 2002. This update provides for documenting existing conditions and making recommendations for future bicycle facilities. It is an essential reference tool for updating community plans, and for use in reviewing development proposals and street improvement plans.

Justification / Public Benefit: To facilitate grant fund applications, a new Master Plan is required to update the existing 2002 Bicycle Master Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: The Request for Proposal was issued in January 2008 and the Master Plan project is expected to be completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-OTHER	600002	256,990	18,010	0	0	0	0	0	0	0	0	0	**275,000**
Total		**256,990**	**18,010**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**275,000**

General Services

Trans - Bicycle Facilities (All Class.)

Bicycle Parking at the Border / S00953

Council District:	8	**Community Plan:**	P13 San Ysidro
Project Status:	Technically completed	**Contact Information:**	Pazargadi, Siavash
Duration:	2003 - 2011		619-533-3757
Improv Type:	New		spazargadi@sandiego.gov

Description: This project provides for installation of 180 bike racks at an existing state-owned lot addressing some of the deficiencies in available bicycle parking near the border. This project is a cooperative effort between the City of San Diego, Caltrans, and the Metropolitan Transit Development Board for joint construction of a surface to support the racks. Caltrans will be the lead agency for this project.

Justification / Public Benefit: A recent count showed that about 2,000 bicycles are crossing the border each day. There are insufficient parking facilities to accommodate the large number of bicycles in the area. This project provides for installation of 180 bike racks at an existing State-owned lot addressing some of the deficiencies in available bicycle parking near the border.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

Schedule: Installation of bicycle racks was completed in Fiscal Year 2007.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A-(BIKEWAY)	400158	22,988	312	0	0	0	0	0	0	0	0	0	**23,300**
Total		**22,988**	**312**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**23,300**

General Services

Trans - Bicycle Facilities (All Class.)

Cherokee Traffic Calming / S00733

Council District:	3	**Community Plan:**	City Heights (Mid-City)
Project Status:	Released	**Contact Information:**	Giandoni, Mark
Duration:	2007 - 2012		619-533-4618
Improv Type:	New		mgiandoni@sandiego.gov

Description: The Cherokee Ave/Madison Ave Traffic Calming project consists of realigning the intersection of Cherokee Avenue and Madison Avenue to improve the flow of traffic through this neighborhood and provide safer crossing routes for pedestrians. The project will include street markings, striping, landscaping, sidewalk modifications and pedestrian ramp installations.

Justification / Public Benefit: These improvements will benefit the community by increasing safety. Improving traffic flow and enhancing pedestrian safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project implements the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: The project design was completed in Fiscal Year 2010 and construction will be completed in Fiscal Year 2011.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TRANSNET EXTENSION 7	400169	0	0	240,000	0	0	0	0	0	0	0	0	**240,000**
Total			**0**	**240,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**240,000**

General Services

Trans - Bicycle Facilities (All Class.)

Coastal Rail Trail / S00951

Council District:	1	**Community Plan:**	Torrey Pines, University
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	2002 - 2015		619-533-4654
Improv Type:	New		apalaseyed@sandiego.gov

Description: This project provides for identifying the best alignment for a bikeway route of approximately 10 miles between the San Diego-Del Mar city limits and Gilman Drive

Justification / Public Benefit: This project is part of a larger multi-jurisdictional project, which proposes a bikeway along the coast in the cities of Oceanside, Encinitas, Solana Beach, Carlsbad, Del Mar, and San Diego. It is intended to provide regional connectivity for both commuting bicylists and recreational activities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines and University Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering and preparation of environmental document began in Fiscal Year 2010. Design is anticipated to begin in Fiscal Year 2012. Construction is expected to begin in Fiscal Year 2014. This schedule is contingent upon availability of funding.

Summary of Project Changes: Funds have not been identified for design and construction.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CAPITAL OUTLAY-SALES	400000	17,469	0	0	0	0	0	0	0	0	0	0	**17,469**
GRANT FUND-FEDERAL	600000	627,720	700,230	0	0	0	0	0	0	0	0	0	**1,327,950**
PROP A-(BIKEWAY)	400158	81,770	0	0	0	0	0	0	0	0	0	0	**81,770**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	19,925,629	**19,925,629**
Total		**726,958**	**700,230**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**19,925,629**	**21,352,818**

General Services

Trans - Bicycle Facilities (All Class.)

Congress Street Bicycle Facility / S11037

Council District:	2	**Community Plan:**	Old San Diego
Project Status:	Created	**Contact Information:**	Pazargadi, Siavash
Duration:	2011 - 2011		619-533-3757
Improv Type:	New		spazargadi@sandiego.gov

Description: This project will install a bicycle facility on Congress Street from Ampudia Street to Taylor Street.

Justification / Public Benefit: This project will provide for improved safety for bicycles.

Operating Budget Impact: None.

Relationship to General and Community Plans: This study is consistent with the Bicycle Master Plan which was adopted by Council Resolution R-296581.

Schedule: Design began in Fiscal Year 2011 and Construction will end in Fiscal Year 2012.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
OLD SAN DIEGO - URBA	400131	0	0	50,000	0	0	0	0	0	0	0	0	**50,000**
Total			**0**	**50,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**50,000**

General Services

Trans - Bicycle Facilities (All Class.)

Congress Street-San Diego Avenue Bicycle Facility / S11038

Council District:	2	**Community Plan:**	Old San Diego
Project Status:	Created	**Contact Information:**	Pazargadi, Siavash
Duration:	2011 - 2011		619-533-3757
Improv Type:	New		spazargadi@sandiego.gov

Description: This project will install a bicycle facility on Congress Street from Ampudia Street to Washington Street.

Justification / Public Benefit: This project will provide for improved safety for bicycles.

Operating Budget Impact: None.

Relationship to General and Community Plans: This study is consistent with the Bicylce Master Plan which was adopted by Council Resolution R-296581.

Schedule: Design began in Fiscal Year 2011 and Construction will end in Fiscal Year 2012.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
UPTOWN URBAN COMM	400121	0	0	50,000	0	0	0	0	0	0	0	0	**50,000**
Total			**0**	**50,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**50,000**

General Services

Trans - Bicycle Facilities (All Class.)

Darkwood Canyon Connector Study / S00736

Council District:	1	**Community Plan:**	Rancho Penasquitos
Project Status:	Technically completed	**Contact Information:**	Pazargadi, Siavash
Duration:	2005 - 2011		619-533-3757
Improv Type:	New		spazargadi@sandiego.gov

Description: The project provides for a feasibility study for a bike lane connection between the State Route 56 Bike Path and Park Run Road and is a part of the State Route 56 Corridor Study.

Justification / Public Benefit: Bicyclists would otherwise only be able to access the bikepath from the adjacent freeway interchanges of Black Mountain Road or Camino Ruiz. Providing this direct connection would reduce the out-of-direction travel for accessing the bikepath and would also positively influence the potential usage by bicyclists.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Project was completed in Fiscal Year 2010 and will be closed by the end of the fiscal year.

Summary of Project Changes: The project was completed in Fiscal Year 2010.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A-(BIKEWAY)	400158	41,106	8,894	0	0	0	0	0	0	0	0	0	**50,000**
Total		**41,106**	**8,894**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**50,000**

General Services

Trans - Bicycle Facilities (All Class.)

El Camino Real/State Route 56 Bike Path Connector / S00981

Council District:	1	**Community Plan:**	Carmel Valley
Project Status:	Released	**Contact Information:**	Nassar, Mark
Duration:	2009 - 2012		619-533-3172
Improv Type:	Betterment		mnassar@sandiego.gov

Description: This project will provide for pervious paving on the bike path entrances from El Camino Real to the State Route 56 Bike Path. The existing entrances will be graded, and a driveway apron will be installed on the north side of El Camino Real to allow access to the path.

Justification / Public Benefit: This project is required in order to provide a safe method of bicycle access from street to trail.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (See project T-4) and is in conformance with the City's General Plan.

Schedule: Design was scheduled for Fiscal Year 2010. Construction was scheduled to begin in Fiscal Year 2011, contingent upon rate of development in the community.

Summary of Project Changes: Project cost and schedule have been updated to reflect the most recent Carmel Valley Public Facilities Financing Plan per Council Resolution (R-303600) of April 24, 2008.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CARMEL VALLEY CONSOL	400088	40,609	226,891	0	0	0	0	0	0	0	0	0	**267,500**
Total		**40,609**	**226,891**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**267,500**

General Services

Trans - Bicycle Facilities (All Class.)

Friars Road/Pacific Highway Bicycle Path / S00947

Council District:	6	**Community Plan:**	Mission Valley, Linda Vista
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2001 - 2012		619-533-7482
Improv Type:	New		jbatta@sandiego.gov

Description: This project provides for designing and constructing a Class I bike path connecting Friars Road to Pacific Highway.

Justification / Public Benefit: This project will provide shortcut access between the one-way Class II eastbound bike paths on Friars Road to a one-way Class II bike path northbound on the Pacific Highway bridge.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Linda Vista and Mission Valley Community Plans and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2007. Construction will be scheduled when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-OTHER	600002	80,194	(194)	0	0	0	0	0	0	0	0	0	**80,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	625,000	**625,000**
Total		**80,194**	**(194)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**625,000**	**705,000**

General Services

Trans - Bicycle Facilities (All Class.)

Interstate 5 Underpass - Bikeway/Ped Connector / S00982

Council District:	1	**Community Plan:**	Carmel Valley
Project Status:	Released	**Contact Information:**	Pazargadi, Siavash
Duration:	2009 - 2012		619-533-3757
Improv Type:	New		spazargadi@sandiego.gov

Description: This project will provide the (missing) link between two existing bike/pedestrian paths: the regional bike connection that runs parallel to State Route 56 corridor, and the Sorrento Valley Road multi-use bike/pedestrian path, and will pass under Interstate 5, just south of the Carmel Mountain Road interchange.

Justification / Public Benefit: Currently cyclists and pedestrians must use the shoulders of Carmel Valley Road to access the west side of I-5. High traffic volumes coupled with commercial driveways and freeway ramps make it difficult for pedestrians and cyclists to travel from one side of the freeway to the other.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project T-5) and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2011. Construction will be scheduled contingent upon timing/availability of funding. It is anticipated that State and federal grant funding will be made available for this project.

Summary of Project Changes: Project cost and schedule have been updated to reflect the most recent Carmel Valley Public Facilities Financing Plan per Council Resolution (R-303600) of April 24, 2008.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CARMEL VALLEY CONSOL	400088	0	535,000	0	0	0	0	0	0	0	0	0	**535,000**
FEDERAL GRANT	9600	0	0	0	1,116,000	0	0	0	0	1,116,010	0	0	**2,232,010**
Total			**535,000**	**0**	**1,116,000**	**0**	**0**	**0**	**0**	**1,116,010**	**0**	**0**	**2,767,010**

General Services

Trans - Bicycle Facilities (All Class.)

Kearny Villa Road Bike Lane Improvements / S00961

Council District:	6	**Community Plan:**	Kearny Mesa
Project Status:	Released	**Contact Information:**	Martedi Gaetano
Duration:	2008 - 2014		619-533-5410
Improv Type:	New		gmartedi@sandiego.gov

Description: This project provides for the resurfacing and repair of damaged bicycle lanes on Kearny Villa Road between Miramar Way and State Route 163.

Justification / Public Benefit: The deteriorating asphalt in the bicycle lane causes bicyclists to ride close to the main travel lanes, where there are high volumes of high-speed traffic. This project will replace the existing bicycle lane with new asphalt and provide a safer route of travel for bicyclists.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is conformance with the City's General Plan.

Schedule: Design and construction will be scheduled following award of design/build contract authorized by City Council in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-OTHER	600002	201,900	98,100	0	0	0	0	0	0	0	0	0	**300,000**
Total		**201,900**	**98,100**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**300,000**

General Services

Trans - Bicycle Facilities (All Class.)

Kearny Villa Road Bike Path Study / S00966

Council District:	6	**Community Plan:**	Kearny Mesa
Project Status:	Released	**Contact Information:**	Pazargadi, Siavash
Duration:	2008 - 2011		619-533-3757
Improv Type:	New		spazargadi@sandiego.gov

Description: This project will provide for a feasibility study focusing on a long term solution to provide an alternative parallel facility to the existing bicycle lane on Kearny Villa Road, including possible operational improvements at the interchanges at State Route 163.

Justification / Public Benefit: This project's goal is to increase bicycling as a viable commuting or recreational option.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The study began in Fiscal Year 2010 and will continue through Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-OTHER	600002	42,452	57,548	0	0	0	0	0	0	0	0	0	**100,000**
Total		**42,452**	**57,548**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**100,000**

General Services

Trans - Bicycle Facilities (All Class.)

Minor Bike Facilities / AIA00001

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Fuentes, Juiio
Duration:	2010 - 2020		619-533-3092
Improv Type:	New		jfuentes@sandiego.gov

Description: This annual allocation provides for the installation of signage, loop detection, and pavement markings for Class II bike lanes or Class III bike routes at various locations throughout the City on an as-needed basis.

Justification / Public Benefit: Minor bicycle projects are too low-cost to compete for regional grant funding and must rely on City funding for installation. This project will provide a funding source for small, low-cost bicycle projects.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: TransNet funding for this project has been allocated through Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TRANSNET EXTENSION 7	400169	0	13,002	100,000	0	15,000	15,000	15,000	15,000	0	0	0	**173,002**
TransNet ARRA	400677	0	275,000	0	0	0	0	0	0	0	0	0	**275,000**
Total			**288,002**	**100,000**	**0**	**15,000**	**15,000**	**15,000**	**15,000**	**0**	**0**	**0**	**448,002**

General Services

Trans - Bicycle Facilities (All Class.)

Mission Trails Regional Park/Mission Bay Bike Path / S00734

Council District:	6	**Community Plan:**	Navajo, Mission Valley
Project Status:	Released	**Contact Information:**	Pazargadi, Siavash
Duration:	2000 - 2011		619-533-3757
Improv Type:	New		spazargadi@sandiego.gov

Description: This project provides for various bikeway projects along the San Diego River Bike Path between Mission Trails and Mission Bay in the Mission Valley Community.

Justification / Public Benefit: This project will provide various, as-needed bikeways for bicyclists and pedestrians in the Mission Valley and Navajo communities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley and Navajo Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering is scheduled to be complete in Fiscal Year 2011. The project schedule and cost estimate for design and construction will be established once the scope of work is approved.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CAPITAL OUTLAY-MISC	400002	30,160	130,300	0	0	0	0	0	0	0	0	0	**160,460**
CAPITAL OUTLAY-SALES	400000	391	29,609	0	0	0	0	0	0	0	0	0	**30,000**
SPECIAL GAS TAX ST I	200117	11,040	0	0	0	0	0	0	0	0	0	0	**11,040**
Total		**41,590**	**159,910**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**201,500**

General Services

Trans - Bicycle Facilities (All Class.)

Ocean Beach/Hotel Circle Bicycle Path / S00949

Council District:	2, 6	**Community Plan:**	Ocean Beach, Mission Valley
Project Status:	Released	**Contact Information:**	Handal, Mike
Duration:	2002 - 2013		619-533-7588
Improv Type:	New		mhandal@sandiego.gov

Description: This project provides for Class I bike path to connect the existing Ocean Beach bike path (at its easterly end) to Hotel Circle North, along the south side of the San Diego River.

Justification / Public Benefit: This bike path is needed as a critical connection for bicyclists in this area in accordance with the Mission Valley Community Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley and Ocean Beach Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2006. Construction began in Fiscal Year 2008 and will be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-OTHER	600002	2,441,091	0	0	0	0	0	0	0	0	0	0	**2,441,091**
GRANT FUND-STATE	600001	2,528,130	21,870	0	0	0	0	0	0	0	0	0	**2,550,000**
PROP A - (1/2% SALES	400156	2,441,091	0	0	0	0	0	0	0	0	0	0	**2,441,091**
PROP A-(BIKEWAY)	400158	2,441,091	0	0	0	0	0	0	0	0	0	0	**2,441,091**
SPECIAL GAS TAX ST I	200117	2,441,091	0	0	0	0	0	0	0	0	0	0	**2,441,091**
TRANSNET EXTENSION 7	400169	366,455	102,429	0	0	0	0	0	0	0	0	0	**468,884**
Total		**12,658,949**	**124,300**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**12,783,249**

General Services

Trans - Bicycle Facilities (All Class.)

Pacific Highway Bicycle Route / S11036

Council District:	2	**Community Plan:**	North Bay, Midway - Pacific Highway
Project Status:	Created	**Contact Information:**	Pazargadi, Siavash
Duration:	2011 - 2011		619-533-3757
Improv Type:	New		spazargadi@sandiego.gov

Description: This project will install a bicycle route from Pacific Highway to Enterprise Street to Barnet Avenue.

Justification / Public Benefit: This project will provide for improved safety for bicycles.

Operating Budget Impact: None.

Relationship to General and Community Plans: This study is consistent with the Bicycle Master Plan which was adopted by Council Resolution R-296581.

Schedule: Design began in Fiscal Year 2011 and Construction will end in Fiscal Year 2012.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
OLD SAN DIEGO - URBA	400131	0	0	10,000	0	0	0	0	0	0	0	0	**10,000**
Total			**0**	**10,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**10,000**

General Services

Trans - Bicycle Facilities (All Class.)

Park Blvd Bicycle Facility / S11035

Council District:	2, 3, 7	**Community Plan:**	Greater North Park, College Community, Kensington - Talmadge (Mid-City), Normal Heights (Mid-City)
Project Status:	Created	**Contact Information:**	Pazargadi, Siavash
Duration:	2011 - 2011		619-533-3757
Improv Type:	New		spazargadi@sandiego.gov

Description: This project will install a bicycle facility on Park Boulevard between Interstate 15 and City limits.

Justification / Public Benefit: This project provides for improved safety for bicycles.

Operating Budget Impact: None.

Relationship to General and Community Plans: This study is consistent with the Bicycle Master Plan which was adopted by City Council Resolution R-296581.

Schedule: Design began in Fiscal Year 2011 and construction is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
UPTOWN URBAN COMM	400121	0	0	75,000	0	0	0	0	0	0	0	0	**75,000**
Total			**0**	**75,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**75,000**

General Services

Trans - Bicycle Facilities (All Class.)

Pedestrian Master Plan / S00737

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Adachi, Nancy
Duration:	2007 - 2013		619-525-8516
Improv Type:	New		nadachi@sandiego.gov

Description: This project provides for the development of a comprehensive Pedestrian Master Plan to guide the way the City plans and implements pedestrian improvement projects to address safety, accessibility, connectivity, and walkability. The plan will identify and prioritize pedestrian improvement projects based on technical analysis and community input.

Justification / Public Benefit: The plan will identify the City's pedestrian needs list, improve the City's ability to implement pedestrian projects using its limited resources as effectively as possible, and improve the City's position to receive grant funding to construct such projects.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Earlier phases of the project have been completed. Phase III began in Fiscal Year 2007 and was completed in Fiscal Year 2010. Phase IV began in Fiscal Year 2010 and will be completed in Fiscal Year 2011. Subsequent phases will be scheduled as funding becomes available.

Summary of Project Changes: $150,000 in Transportation Development Act funding for Phase IV of the project was awarded to this project by SANDAG per City Council Resolution R-304939 dated May 26, 2009. Total project cost has increased to $491,435.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-OTHER	600002	318,999	22,436	0	0	0	0	0	0	0	0	0	**341,435**
OTHER GRANT	9602	0	0	0	150,000	0	0	0	0	0	0	0	**150,000**
Total		**318,999**	**22,436**	**0**	**150,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**491,435**

General Services

Trans - Bicycle Facilities (All Class.)

Poway Road Bicycle Path - Class I / S00943

Council District:	5	**Community Plan:**	Sabre Springs
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	1997 - 2014		619-533-5120
Improv Type:	Widening		bjohnson@sandiego.gov

Description: This project provides for the construction of a Class I bicycle path (combined pedestrian and bicycle travel) easterly along the south side of Poway Road from the I-15/Poway Road interchange to Sabre Springs Parkway, approximately 1,950 feet in length. This project replaces the existing Class II bikeway located within the shoulder of Poway Road.

Justification / Public Benefit: The Sabre Springs Community Plan encourges the development of a system of bikeways within the community, tying into the regional bicycle network.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Sabre Springs Community Plan and is in conformance with the City's General Plan.

Schedule: The Environmental Process began in Fiscal Year 2008 and was completed in Fiscal Year 2010. Design began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A-(BIKEWAY)	400158	79,494	420,506	0	0	0	0	0	0	0	0	0	**500,000**
SABRE SPRINGS-FBA	400082	354,475	745,525	0	0	0	0	0	0	0	0	0	**1,100,000**
Total		**433,969**	**1,166,031**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,600,000**

General Services

Trans - Bicycle Facilities (All Class.)

Rancho Bernardo Bikeway / S00962

Council District:	5	**Community Plan:**	Rancho Bernardo
Project Status:	Released	**Contact Information:**	Martedi Gaetano
Duration:	2007 - 2012		619-533-5410
Improv Type:	New		mgaetano@sandiego.gov

Description: This project provides for the installation of three miles of Class II bike lanes on West Bernardo Drive from Rancho Bernardo Road to Aguamiel Road and on Bernardo Center Drive from West Bernardo Drive to Rancho Bernardo Road.

Justification / Public Benefit: This project completes gaps in the Rancho Bernardo community bicycle network, and connects to regional bicycle facilities. It also improves bicycle access to a number of community facilities, including a transit center, library, and schools.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: It is anticipated that this project will be completed in Fiscal Year 2011.

Summary of Project Changes: Construction schedule has been revised due to reallocation of resources.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A-(BIKEWAY)	400158	77,239	172,761	0	0	0	0	0	0	0	0	0	**250,000**
Total		**77,239**	**172,761**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**250,000**

General Services

Trans - Bicycle Facilities (All Class.)

Rose Creek Bikeway / S00946

Council District:	2, 6	**Community Plan:**	Mission Bay Park, Pacific Beach
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2001 - 2014		619-533-7482
Improv Type:	New		jbatta@sandiego.gov

Description: This project provides for designing and constructing a pedestrian/bicycle bridge across Rose Creek and a paved Class I bike path to connect the westerly end of the new bridge to Pacific Beach Drive.

Justification / Public Benefit: This project will close a gap in the existing network of bike paths and lanes in Mission Bay Park. The project will allow pedestrians and bicyclists to circumvent a much longer existing route along Grand Avenue.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project implements the Pacific Beach Community Plan and the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: ARRA/TransNet Exchange funding in the amount of $5 million was appropriated to this project in Fiscal Year 2010 per City Council Resolution R-305177, dated 7/28/2009. This project is now fully funded.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-OTHER	600002	150,000	0	0	0	0	0	0	0	0	0	0	**150,000**
GRANT FUND-STATE	600001	90,064	409,936	0	0	0	0	0	0	0	0	0	**500,000**
PROP A - (1/2% SALES	400156	126,607	23,393	0	0	0	0	0	0	0	0	0	**150,000**
PROP A-(BIKEWAY)	400158	1,000,000	0	0	0	0	0	0	0	0	0	0	**1,000,000**
TransNet ARRA	400677	246,000	4,754,000	0	0	0	0	0	0	0	0	0	**5,000,000**
Total		**1,612,670**	**5,187,330**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**6,800,000**

General Services

Trans - Bicycle Facilities (All Class.)

Ruffin Road/Murphy Canyon Road Bikeway Project / S00959

Council District:	6	**Community Plan:**	Kearny Mesa
Project Status:	Released	**Contact Information:**	Martedi Gaetano
Duration:	2008 - 2014		619-533-5410
Improv Type:	New		gmartedi@sandiego.gov

Description: This proposed project will install 3.25 miles of Class II Bikeways from Kearny Villa Road to Murphy Canyon Road and upgrade the existing Class III facility on Murphy Canyon Road between Aero Drive to city limits that will connect to Murphy Canyon Road Bike Path.

Justification / Public Benefit: This project will provide north and south connectivity to other bikeways within the city and will provide a safer route of travel for bicyclists.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistant with the Kearny Mesa Community Plan and is in conformance with the City's General Plan. This Study is consistent to the Bicycle Master Plan, which was passed by Council Resolution R-296581.

Schedule: Design began in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-STATE	600001	68,997	77,203	0	0	0	0	0	0	0	0	0	**146,200**
Total		**68,997**	**77,203**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**146,200**

General Services

Trans - Bicycle Facilities (All Class.)

Safety in Traffic Education STEP Program / S00964

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	White, Esmeralda
Duration:	2009 - 2011		619-533-3183
Improv Type:	New		ewhite@sandiego.gov

Description: This project provides for development of a public education campaign to promote safe use of streets by motorists, pedestrians, and bicyclists.

Justification / Public Benefit: This project will result in a guide for a multi-media ad campaign to raise public awareness of the interactions of motorists, pedestrians, and bicyclists on City streets. Various aspects of the public education campaign will target specific elements of the traveling public. Additional funding will be required for campaign implementation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: This project was implemented in Fiscal Year 2009 and will continue through Fiscal Year 2014, pending award of additional grant funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-OTHER	600002	191,970	8,030	0	0	0	0	0	0	0	0	0	**200,000**
PROP A-(BIKEWAY)	400158	20,000	0	0	0	0	0	0	0	0	0	0	**20,000**
Total		**211,970**	**8,030**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**220,000**

General Services

Trans - Bicycle Facilities (All Class.)

San Diego River Bicycle Path / S00945

Council District:	6, 7	**Community Plan:**	Mission Valley, Navajo
Project Status:	Released	**Contact Information:**	Pazargadi, Siavash
Duration:	2000 - 2011		619-533-3757
Improv Type:	New		spazargadi@sandiego.gov

Description: This project provides for constructing 0.2 mile of Class I bikeway from Avenida del Rio easterly to the existing San Diego River Bike Path.

Justification / Public Benefit: This project will provide for a link to the San Diego River Bike Path.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley and Navajo Community Plans, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and is now complete. Construction began in Fiscal Year 2002 and was completed in Fiscal Year 2004. Landscape maintenance began in Fiscal Year 2004 and continued through Fiscal Year 2006.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PRIVATE & OTHERS CON	400264	147,080	0	0	0	0	0	0	0	0	0	0	**147,080**
PROP A - (1/2% SALES	400156	30,602	3,657	0	0	0	0	0	0	0	0	0	**34,259**
PROP A-(BIKEWAY)	400158	37,000	0	0	0	0	0	0	0	0	0	0	**37,000**
SPECIAL GAS TAX ST I	200117	41,000	0	0	0	0	0	0	0	0	0	0	**41,000**
Total		**255,682**	**3,657**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**259,339**

General Services

Trans - Bicycle Facilities (All Class.)

San Diego River Multi-Use Path / S00958

Council District:	6	**Community Plan:**	Mission Valley
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2006 - 2012		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for a multi-use pedestrian and bicycle path under State Route 163 from Hazard Center Drive to Fashion Valley Mall on the north side of the San Diego River. The project includes a paved bicycle and pedestrian path, grading, fill, striping, signage, bollards, and lighting for the path including the State Route 163 undercrossing.

Justification / Public Benefit: This project is part of the Bicycle Master Plan to guide the development and the creation of a firm foundation for a bicycle-friendly environment to serve bicyclists and pedestrians throughout the City. These improvements will benefit the community by increasing the mobility and safety through the enhancement of the bicycle path environment.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Commmunity Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering and planning began in Fiscal Year 2006 and was completed in Fiscal Year 2008. The environmental review process began in Fiscal Year 2009 and will be completed in Fiscal Year 2011. Design began in Fiscal Year 2008 and was completed in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: It is proposed to allocate $1,140,000 in TransNet funding to this project for Fiscal Year 2011. $360,000 of High Priority Program State grant funds will be received in Fiscal Year 2011 for environmental mitigation requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A-(BIKEWAY)	400158	180,000	0	0	0	0	0	0	0	0	0	0	**180,000**
STATE GRANT	9601	0	0	0	360,000	0	0	0	0	0	0	0	**360,000**
TRANSNET EXTENSION 7	400169	382,158	(62,158)	1,140,000	0	0	0	0	0	0	0	0	**1,460,000**
Total		**562,158**	**(62,158)**	**1,140,000**	**360,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,000,000**

General Services

Trans - Bicycle Facilities (All Class.)

San Diego River Multi-use Path / S00929

Council District:	6, 7	**Community Plan:**	Mission Valley, Navajo
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2008 - 2011		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for various bikeway projects along the San Diego River Bike Path between Mission Trails Park and Mission Bay.

Justification / Public Benefit: This project will provide an alternate to Old Town, Ocean Beach, Friars Road and Mission Gorge Road for bicyclists and pedestrians along the San Diego River and Navajo Community Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley and Navajo Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was completed in Fiscal Year 2010. The project schedule and cost estimate for design and construction will be established once the scope of work is approved.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A - (1/2% SALES	400156	74,987	13	0	0	0	0	0	0	0	0	0	**75,000**
Total		**74,987**	**13**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**75,000**

General Services

Trans - Bicycle Facilities (All Class.)

State Route 15 Bikeway Study / S00731

Council District:	3	**Community Plan:**	City Heights (Mid-City)
Project Status:	Released	**Contact Information:**	Giandoni, Mark
Duration:	1995 - 2015		619-533-4618
Improv Type:	New		mgiandoni@sandiego.gov

Description: This project provides for the construction of a Class II and Class III bikeway along State Route 15 from Landis Street to Adams Avenue.

Justification / Public Benefit: This project provides the needed bikeway/bike path parallel with State Route 15 from Landis Street to Adams Avenue.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project implements the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2009. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2010.

Summary of Project Changes: This project was completed in Fiscal Year 2010, The five year mitigation and monitoring period is scheduled to be completed in Fiscal Year 2015. The project will be closed after the mitigation period has ended.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	335,225	1,189	0	0	0	0	0	0	0	0	0	**336,414**
GRANT FUND-STATE	600001	43,587	(1)	0	0	0	0	0	0	0	0	0	**43,586**
PROP A-(BIKEWAY)	400158	269,254	(504)	0	0	0	0	0	0	0	0	0	**268,750**
TRANSNET EXTENSION 7	400169	135,266	24,734	50,000	0	0	0	0	0	0	0	0	**210,000**
WATER UTILITY OPERAT	700011	575,119	0	0	0	0	0	0	0	0	0	0	**575,119**
Total		**1,358,451**	**25,418**	**50,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,433,869**

General Services

Trans - Bicycle Facilities (All Class.)

State Route 52 - Bike Path Study Phase 1 / S00942

Council District:	6	**Community Plan:**	Kearny Mesa
Project Status:	Closed	**Contact Information:**	Pazargadi, Siavash
Duration:	1989 - 2012		619-533-3757
Improv Type:	New		spazargadi@sandiego.gov

Description: This project provides for the preliminary design of a bikeway from Governor Drive to Convoy Street.

Justification / Public Benefit: This bikeway would serve as a traffic congestion and air pollution mitigation measure by encouraging bicycle transportation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University and Clairmont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The study began in Fiscal Year 2005 and was completed in Fiscal Year 2006.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-OTHER	600002	70,427	0	0	0	0	0	0	0	0	0	0	**70,427**
Total		**70,427**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**70,427**

General Services

Trans - Bicycle Facilities (All Class.)

State Route 56 Bike Interchanges / S00955

Council District:	1	**Community Plan:**	Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, Rancho Penasquitos
Project Status:	Released	**Contact Information:**	Pazargadi, Siavash
Duration:	2006 - 2014		619-533-3757
Improv Type:	New		spazargadi@sandiego.gov

Description: This project will provide for a bicycle path interchange and community connection points at Black Mountain Road, Camino Del Sur, Rancho Del Sol Way, and Torrey Meadows Drive along State Route 56.

Justification / Public Benefit: Bicyclists and pedestrians traveling the SR-56 bicycle path and needing to cross through the interchange areas have to contend with high volumes of conflicting vehicular traffic. This project will expedite the movements along the bicycle path through and connecting to the interchange areas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, and Torrey Highlands Subarea Plans and the Rancho Penasquitos Community Plan, and is in conformance with the City's General Plan.

Schedule: The project study report began in Fiscal Year 2006. Modifications requested by the community extended the project study report into Fiscal Year 2007. Design and construction began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2014 for various segments of the bicycle path.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
BLACK MOUNTAIN RANCH	400091	0	0	0	0	0	0	605,168	0	0	0	0	**605,168**
DEL MAR MESA FBA	400089	0	0	0	0	72,592	0	0	0	0	0	0	**72,592**
PACIFIC HIGHLANDS RA	400090	0	0	0	0	0	0	0	0	530,400	0	0	**530,400**
PROP A-(BIKEWAY)	400158	233,822	1,116,178	0	0	0	0	0	0	0	0	0	**1,350,000**
RANCHO PENASQUITOS F	400083	691	1,749,309	0	0	0	0	0	0	0	0	0	**1,750,000**
TORREY HIGHLANDS	400094	0	0	0	0	295,900	0	0	0	0	0	0	**295,900**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	6,822,940	**6,822,940**
Total		**234,513**	**2,865,487**	**0**	**0**	**368,492**	**0**	**605,168**	**0**	**530,400**	**0**	**6,822,940**	**11,427,000**

General Services

Trans - Bicycle Facilities (All Class.)

TDA - Bicycle Rings and Racks / S00968

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Radovanovic, Marko
Duration:	2008 - 2011		619-533-3195
Improv Type:	New		mradovanovic@sandiego.gov

Description: This project will install bike rings and racks citywide and will promote safety to bicyclists.

Justification / Public Benefit: The project goal is to increase bicycling as a viable communting or recreational option.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Installation of bike rings and rack began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-OTHER	600002	24,999	25,001	0	0	0	0	0	0	0	0	0	**50,000**
Total		**24,999**	**25,001**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**50,000**

General Services

Trans - Bicycle Facilities (All Class.)

TDA - India Street Improvement Study / S00967

Council District:	2	**Community Plan:**	Uptown
Project Status:	Released	**Contact Information:**	Pazargadi, Siavash
Duration:	2008 - 2011		619-533-3757
Improv Type:	New		spazargadi@sandiego.gov

Description: This project provides for a feasiblity study and preliminary and environmental impact evaluation for providing improved bicycle access on India Street between Laurel Street and Washington Street.

Justification / Public Benefit: This project is needed to determine the required modification to a roadway that has heavy bicyle use, heavy auto use, and poor visibility through a lengthy freeway underpass.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: The study began in Fiscal Year 2010 and will continue in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-OTHER	600002	40,711	9,289	0	0	0	0	0	0	0	0	0	**50,000**
Total		**40,711**	**9,289**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**50,000**

General Services

Trans - Bicycle Facilities (All Class.)

Taylor Street - Bikeway / S00965

Council District:	2	**Community Plan:**	Old San Diego
Project Status:	Released	**Contact Information:**	Pazargadi, Siavash
Duration:	2007 - 2011		619-533-3757
Improv Type:	New		spazargadi@sandiego.gov

Description: This project provides for the replacement of a bicycle lane on Taylor Street between Presidio Drive and Hotel Circle South, adjacent to Presidio Park.

Justification / Public Benefit: Erosion has caused the cliffside at this location to destabilize. Temporary barriers are in place to prevent additional rockslide onto Taylor Street; however, these barriers have eliminated the bicycle lane. This project will re-establish the bike lane.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Old San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Construction schedule and funding will be determined upon transfer to the Engineering & Capital Projects Department in Fiscal Year 2011 and will be incorporated in the cliff stabilization project.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A - (1/2% SALES	400156	14,393	235,607	0	0	0	0	0	0	0	0	0	**250,000**
Total		**14,393**	**235,607**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**250,000**

General Services

Trans - Bicycle Facilities (All Class.)

Traffic Safety and Education Program / S00963

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Closed	**Contact Information:**	White, Esmeralda
Duration:	2008 - 2013		619-533-3183
Improv Type:	New		ewhite@sandiego.gov

Description: This project provides for 100 classes in bicycle safety, specifically tailored for commuters.

Justification / Public Benefit: This project builds on the City's Smart Cycling and Bike to Work commuter education programs. The classes will focus on bicycle safety and route selection and can include components relative to specific employment locations. The project's ultimate goal is to increase bicycling as a viable commuting option.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Classes were conducted in Fiscal Year 2010.

Summary of Project Changes: This program is complete and the project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A-(BIKEWAY)	400158	50,000	0	0	0	0	0	0	0	0	0	0	**50,000**
Total		**50,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**50,000**

General Services

Trans - Bicycle Facilities (All Class.)

University Ave/Alabama Bike & Ped Safety Imp / S00960

Council District:	3	**Community Plan:**	Greater North Park
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2007 - 2014		619-533-7482
Improv Type:	Betterment		jbatta@sandiego.gov

Description: This project provides for the restriping of University Avenue from east of Florida Street to the west side of Mississippi Street, including the two intersections of University Avenue at Alabama Street to provide a center refuge median and wider travel lanes to improve bicycle and pedestrian safety.

Justification / Public Benefit: This project will provide for the removal of parking on both sides of the street and eliminate left turns in and out of both intersections of University Avenue and Alabama Street. In addition, the project will provide center refuge median and wider travel lanes to improve bicycle and pedestrian safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-OTHER	600002	108,585	11,415	0	0	0	0	0	0	0	0	0	**120,000**
Total		**108,585**	**11,415**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**120,000**

General Services

Trans - Bicycle Facilities (All Class.)

Villa La Jolla Drive Bicycle Route / S10014

Council District:	1	**Community Plan:**	North University City
Project Status:	Released	**Contact Information:**	Nassar, Mark
Duration:	2010 - 2020		619-533-3172
Improv Type:	New		mnassar@sandiego.gov

Description: This project provides for the construction of one mile of Class III bicycle route on Villa La Jolla Drive from Nobel Drive to Gilman Drive.

Justification / Public Benefit: The project will facilitate bicycle usage in the community, while conforming with the Bicycle Master Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the Ctiy's General Plan.

Schedule: Design and construction began in Fiscal Year 2010. Construction is scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
NORTH UNIVERSITY CIT	400080	4,780	5,220	0	0	0	0	0	0	0	0	0	**10,000**
Total		**4,780**	**5,220**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**10,000**

General Services

Trans - Bicycle Facilities (All Class.)

Vista Sorrento Parkway Bike Lanes / S01097

Council District:	1, 5	**Community Plan:**	Mira Mesa, Torrey Pines
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2002 - 2011		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for the construction of bike lanes on Vista Sorrento Parkway between Sorrento Valley Boulevard and Lusk Boulevard by widening the existing roadway.

Justification / Public Benefit: Bicyclists along this section of Vista Sorrento Parkway currently must contend with heavy volumes and high speeds from vehicular traffic in common lanes. The proposed bike lanes will provide a separate venue for bicyclists to use, which is in accordance with the Torrey Pines and Mira Mesa Community Plans.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines and Mira Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: Construction was completed in Fiscal Year 2010.

Summary of Project Changes: This project was completed in Fiscal Year 2010 and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-OTHER	600002	98,069	109,431	0	0	0	0	0	0	0	0	0	**207,500**
MIRA MESA - FBA	400085	394,977	5,023	0	0	0	0	0	0	0	0	0	**400,000**
Total		**493,047**	**114,453**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**607,500**

General Services

Trans - Bridge - Pedestrian

Camino Del Norte Sidewalk / S11047

Council District:	6	**Community Plan:**	Rancho Bernardo
Project Status:	Created	**Contact Information:**	Fuentes, Julio
Duration:	2011 - 2014		619-533-3092
Improv Type:	Betterment		jfuentes@sandiego.gov

Description: This project provides a new sidewalk on the north side of Camino del Norte from I-15 of ramp to Paseo Montanoso.

Justification / Public Benefit: This project provides access for pedestrians. This project was already completed by Caltrans as part of a major freeway improvement project.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community plan and in conformance with the City's General Plan.

Schedule: This project is now complete and will be closed by the end of Fiscal Year 2011.

Summary of Project Changes: The funds allocated for this project will be used to complete other needed projects within the Rancho Bernardo community.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
RANCHO BERNARDO-FAC	400099	0	0	100,000	0	0	0	0	0	0	0	0	**100,000**
Total			**0**	**100,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**100,000**

General Services

Trans - Bridge - Pedestrian

Pedestrian Bridge - Ted Williams Parkway / S00938

Council District:	5	**Community Plan:**	Carmel Mountain Ranch
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	2003 - 2011		619-533-4654
Improv Type:	New		apalaseyed@sandiego.gov

Description: This project provides for construction of a pedestrian bridge along Shoal Creek Drive to facilitate crossing Ted Williams Parkway. This phase of the project includes design and environmental studies.

Justification / Public Benefit: The intersection is in close proximity to Shoal Creek Elementary School and has a high volume of children crossing Ted Williams Parkway. This project will increase pedestrian safety and was requested by City Council and the community.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Carmel Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design and preparation of environmental documents began in Fiscal Year 2008. Construction is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
INFRA IMPRV - CD 5	400685	6,238	1,908	0	0	0	0	0	0	0	0	0	**8,147**
INFRASTRUCTURE IMP F	400184	16,853	0	0	0	0	0	0	0	0	0	0	**16,853**
Total		**23,092**	**1,908**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**25,000**

General Services

Trans - Bridge - Pedestrian

Shoal Creek Pedestrian Bridge / S00941

Council District:	5	**Community Plan:**	Carmel Mountain Ranch
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	2008 - 2012		619-533-4654
Improv Type:	New		apalaseyed@sandiego.gov

Description: This project provides for construction of a pedestrian bridge along Shoal Creek Drive to facilitate crossing Ted Williams Parkway. This phase of the project includes design and environmental studies.

Justification / Public Benefit: The intersection is in close proximity to Shoal Creek Elementary School and has a high volume of children crossing Ted Williams Parkway. This project will increase pedestrian safety and was requested by City Council and the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design and preparation of environmental documents began in Fiscal Year 2008 and were completed in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: ARRA/Transnet Exchange funding in the amount of $2.5 million was appropriated to this project in Fiscal Year 2010 per City Council Resolution R-305177, dated July 28, 2009. It is anticipated that grant funding will be received in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-STATE	600001	322,681	9,423	0	0	0	0	0	0	0	0	0	**332,104**
PROP A - (1/2% SALES	400156	200,953	(88,677)	0	0	0	0	0	0	0	0	0	**112,275**
STATE GRANT	9601	0	0	0	1,225,167	0	0	0	0	0	0	0	**1,225,167**
TransNet ARRA	400677	159,822	2,340,178	0	0	0	0	0	0	0	0	0	**2,500,000**
Total		**683,455**	**2,260,924**	**0**	**1,225,167**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**4,169,547**

General Services

Trans - Bridge - Vehicular

Bridge Preventative Maintainence Program / S00940

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Wildberger, Eric
Duration:	2007 - 2011		619-533-3765
Improv Type:	Betterment		ewildberger@sandiego.gov

Description: This project provides for the development of bridge preventive maintenance assessments. It will provide an evaluation of 318 existing vehicular bridges, analyze current industry practices, and determine the cost benefits of program implementation.

Justification / Public Benefit: Bridges identified in this assessment will be considered for participation in a future preventive maintenance construction contract.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: The program began in Fiscal Year 2007 and will continue through Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CAPITAL OUTLAY-SALES	400000	28,905	0	0	0	0	0	0	0	0	0	0	**28,905**
GRANT FUND-STATE	600001	140,037	83,058	0	0	0	0	0	0	0	0	0	**223,095**
Total		**168,942**	**83,058**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**252,000**

General Services

Trans - Bridge - Vehicular

Carroll Canyon Road/Sorrento Valley Road - Dist 1 / S00841

Council District:	1, 5	**Community Plan:**	Mira Mesa, Torrey Pines
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	1988 - 2016		619-533-4654
Improv Type:	New		apalaseyed@sandiego.gov

Description: This project provides for a modified four-lane collector street from Sorrento Valley Road, under Interstate 805 to Scranton Road as part of a joint project with Caltrans. Carroll Canyon Road will include Class II bike lanes and direct access ramps onto I-805 from Carroll Canyon Road to the I-5 interchange.

Justification / Public Benefit: Carroll Canyon Road is necessary in accordance with the community plan and the average daily trip forecast is 25,000 a year.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was scheduled in Fiscal Year 2005 and rescheduled to Fiscal Year 2009 due to changes in scope and alignment. Design was completed in Fiscal Year 2010. Construction was expected to begin in Fiscal Year 2010 and to be completed by Fiscal Year 2013, however, this schedule is dependent upon the availability of State funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MIRA MESA - FBA	400085	1,577,753	815,124	0	0	0	0	0	0	0	0	0	**2,392,877**
OTAY MESA-WEST (FROM	400093	0	0	0	0	0	0	0	0	0	0	0	**0**
TORREY PINES - URBAN	400133	88,029	61,971	0	0	0	0	0	0	0	0	0	**150,000**
TRANSNET EXTENSION 7	400169	9,233,217	449,977	0	0	0	0	0	0	0	0	0	**9,683,193**
Total		**10,898,999**	**1,327,072**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**12,226,070**

General Services

Trans - Bridge - Vehicular

El Camino Real - Half Mile to Via De La Valle / S00856

Council District:	1	**Community Plan:**	Future Urbanizing Area - Subarea 2
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	1992 - 2014		619-533-5120
Improv Type:	Widening		bjohnson@sandiego.gov

Description: This project provides for reconstruction and widening of the existing two-lane bridge to a four-lane bridge. It provides for widening the existing two-lane roadway to a modified four-lane major road and includes improvements on eastbound Via de la Valle as far as northbound El Camino Real.

Justification / Public Benefit: The Fairbanks Ranch Country Club and Via de la Valle Precise Plans identify El Camino Real as a four-lane major road.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Fairbanks Ranch Country Club Specific Plan and the North City Future Urbanizing Area Framework Plan and is in conformance with the City's General Plan.

Schedule: The environmental review process began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2011. Design is scheduled to begin in Fiscal Year 2011. Land acquisition is scheduled in Fiscal Year 2011. Construction is scheduled for Fiscal Year 2012.

Summary of Project Changes: It is proposed to allocate $500,000 in TransNet funding and $157,000 in private donation per Resolution 305004, June 23, 2009 to this project for Fiscal Year 2011. Additionally, the project is scheduled to receive grant funding in Fiscal Year 2011. Continuing appropriations in the project were increased by $320,000 in Highway Bridge Program funds received in Fiscal Year 2010.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
FAIRBANKS COUNTRY CL	400097	675,561	0	0	0	0	0	0	0	0	0	0	**675,561**
GRANT FUND-FEDERAL	600000	1,700,000	0	0	0	6,692,000	0	0	0	0	0	0	**8,392,000**
PACIFIC HIGHLANDS RA	400090	79,764	716,536	0	0	0	0	0	0	0	0	0	**796,300**
PRIVATE & OTHERS CON	400264	0	0	0	157,000	0	0	0	0	0	0	0	**157,000**
PROP A - (1/2% SALES	400156	526,129	0	0	0	0	0	0	0	0	0	0	**526,129**
STATE GRANT	9601	0	0	0	2,560,000	0	0	0	0	0	0	0	**2,560,000**
TRANSNET EXTENSION 7	400169	282,773	317,227	500,000	0	0	0	0	0	0	0	0	**1,100,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	9,021,959	**9,021,959**
Total		**3,264,227**	**1,033,763**	**500,000**	**2,717,000**	**6,692,000**	**0**	**0**	**0**	**0**	**0**	**9,021,959**	**23,228,949**

General Services

Trans - Bridge - Vehicular

First Avenue Bridge Over Maple Canyon / S00862

Council District:	2	**Community Plan:**	Uptown
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	1994 - 2011		619-533-4654
Improv Type:	Replacement - Retrofit		apalaseyed@sandiego.gov

Description: This project provides for seismic retrofit to the abutments, expansion joints and bracing of the First Avenue bridge and for replacement of corroded rivets. Miscellaneous painting is required to prevent rusting.

Justification / Public Benefit: This bridge needs extensive hardware restoration and replacement, miscellaneous painting, and seismic upgrades to prevent collapse during a catastrophic earthquake.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project implements the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: An initial study began in late Fiscal Year 1993. Design began in Fiscal Year 1996 and was completed Fiscal Year 2007. Construction was completed in Fiscal Year 2010.

Summary of Project Changes: Project was completed in Fiscal Year 2010 and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	7,223,200	2,056,863	0	0	0	0	0	0	0	0	0	**9,280,064**
GRANT FUND-STATE	600001	13,415,625	1,039,959	0	0	0	0	0	0	0	0	0	**14,455,583**
PROP A - (1/2% SALES	400156	5,821,081	251,331	0	0	0	0	0	0	0	0	0	**6,072,412**
UPTOWN URBAN COMM	400121	5,649,126	488,060	0	0	0	0	0	0	0	0	0	**6,137,186**
WATER UTILITY OPERAT	700011	5,544,323	0	0	0	0	0	0	0	0	0	0	**5,544,323**
Total		**37,653,355**	**3,836,214**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**41,489,569**

General Services

Trans - Bridge - Vehicular

Genesee Avenue - Widen Interstate 5 Crossing / S00839

Council District:	1	**Community Plan:**	University
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	1990 - 2013		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for widening Genesee Avenue to six lanes plus dual turn lanes and replacing the existing Genesee Avenue overcrossing with a higher, wider (124-foot) structure and the modification of the existing ramps. The environmental document will also clear additional Interstate 5 Corridor improvements including auxiliary lanes on both sides of the freeway, north and south of Genesee Avenue and the replacement of the Voight Drive Overcrossing.

Justification / Public Benefit: This project is needed to improve traffic flow. It is included in the Council-approved North University City Public Facilities Financing Plan as Project Number 24.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental document was scheduled to be completed in Fiscal Year 2011. Land Acquisition is scheduled to be completed in Fiscal Year 2012. Design is scheduled to begin in Fiscal Year 2011 and to be completed in Fiscal Year 2012. Construction of the Genesee Overcrossing and ramps is scheduled to begin in Fiscal Year 2013. Construction of the additional corridor improvements is also contingent upon the identification of funding.

Summary of Project Changes: No significant change to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
FEDERAL GRANT	9600	0	0	0	1,600,000	0	0	0	0	0	0	0	**1,600,000**
NORTH UNIVERSITY CIT	400080	8,014,471	16,285,529	0	0	0	0	0	0	0	0	0	**24,300,000**
OTHER GRANT	9602	0	0	0	963,000	0	0	0	0	0	0	0	**963,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	84,000,000	**84,000,000**
Total		**8,014,471**	**16,285,529**	**0**	**2,563,000**	**0**	**0**	**0**	**0**	**0**	**0**	**84,000,000**	**110,863,000**

General Services

Trans - Bridge - Vehicular

Georgia Street Bridge Improvements / S00863

Council District:	3	**Community Plan:**	Greater North Park
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	1994 - 2014		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for improvements of the bridge, the adjacent retaining walls, and the corresponding guardrails along the bridge walls.

Justification / Public Benefit: This bridge has severe spalling due to age and has severe height limitations which need to be corrected. Trucks continue to hit the low arches of the bridge. The retaining walls on either side are an integral part of the bridge and also need restoration or replacement. The guardrails of the bridge and adjacent walls are deteriorating.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project implements the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental review process and design will continue in Fiscal Year 2011 due to environmental delays and community outreach impacts. Construction is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: Federal grant funds are anticipated to be increased by $7,000,000 in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	604,000	0	0	0	7,000,000	0	0	0	0	0	0	**7,604,000**
PROP A - (1/2% SALES	400156	668,809	65,992	0	0	0	0	0	0	0	0	0	**734,802**
TRANSNET BOND PROCEE	400160	51,000	0	0	0	0	0	0	0	0	0	0	**51,000**
TRANSNET EXTENSION 7	400169	248,396	422,604	0	0	0	1,600,000	0	0	0	0	0	**2,271,000**
Total		**1,572,205**	**488,596**	**0**	**0**	**7,000,000**	**1,600,000**	**0**	**0**	**0**	**0**	**0**	**10,660,802**

General Services

Trans - Bridge - Vehicular

La Jolla Village Dr /Torrey Pines - Villa La Jolla / S00850

Council District:	1	**Community Plan:**	University
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	1992 - 2011		619-533-4654
Improv Type:	Widening		apalaseyed@sandiego.gov

Description: This project provides for Phase III of widening La Jolla Village Drive from Torrey Pines Road to Interstate 805, and for widening the bridge over Gilman Drive to six lanes. It widens La Jolla Village Drive to six lanes from Torrey Pines Road to Gilman Drive, and to six lanes with two auxiliary lanes from Gilman Drive to Villa La Jolla Drive. It also adds a fourth westbound lane from Interstate 5 to Villa La Jolla Drive. The project reconstructs some portions of the existing roadway, improves drainage at the Villa La Jolla/La Jolla Village Drive intersection, and improves the North Torrey Pines Road/Torrey Pines Road/La Jolla Village Drive intersection, including a right-turn lane to Torrey Pines Road along eastbound North Torrey Pines Road from Expedition Way funded by a developer's contribution.

Justification / Public Benefit: Widening La Jolla Village Drive will enhance the traffic flow. See Project Number 47 in the North University City Public Facilities Financing Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 1998 and was completed in Fiscal Year 2004. Construction began in Fiscal Year 2004 and was completed in Fiscal Year 2006.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
BLCK HRSE FRM-VILLA	400190	422,640	0	0	0	0	0	0	0	0	0	0	**422,640**
NORTH UNIVERSITY CIT	400080	7,875,140	8,860	0	0	0	0	0	0	0	0	0	**7,884,000**
Total		**8,297,780**	**8,860**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**8,306,640**

General Services

Trans - Bridge - Vehicular

La Jolla Village Drive - Interstate 805 Ramps / S00857

Council District:	1	**Community Plan:**	University
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	2001 - 2011		619-533-4654
Improv Type:	Widening		apalaseyed@sandiego.gov

Description: This project converts the existing La Jolla Village Drive/Interstate 805 full cloverleaf interchange configuration to a partial cloverleaf configuration, including widening the overpass structure and approaches to provide three through lanes with an auxiliary lane in each direction. The project also provides for widening La Jolla Village Drive to eight lanes and constructing three lanes to the southbound on-ramp. Bike lanes will be included.

Justification / Public Benefit: This project is needed to improve traffic circulation and safety in the University community per the North University City Public Facilities Financing Plan - Project C.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition began in Fiscal Year 2001. Design continued in Fiscal Year 2004. Caltrans will award the construction contract in Fiscal Year 2011 if funding is available.

Summary of Project Changes: Construction was rescheduled to Fiscal Year 2011 to incorporate changes in the design plans to meet the current State of California stormwater and traffic design standards.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
NORTH UNIVERSITY CIT	400080	23,609,254	229,368	0	0	0	0	0	0	0	0	0	**23,838,622**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	5,000,000	**5,000,000**
Total		**23,609,254**	**229,368**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**5,000,000**	**28,838,622**

General Services

Trans - Bridge - Vehicular

Laurel Street Bridge Over State Route 163 / S00939

Council District:	3	**Community Plan:**	Balboa Park
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2007 - 2014		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for the maintenance, rehabilitation, and seismic retrofitting of the Laurel Street (Cabrillo) Bridge over Highway 163.

Justification / Public Benefit: This bridge has been identified by Caltrans as requiring maintenance and rehabilitation which is currently seismically deficient.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: The environmental process began in Fiscal Year 2009 and continued through Fiscal Year 2010. Design is scheduled to begin in Fiscal Year 2011 and will continue through Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014. Caltrans is lead agency for this project. The City share may not exceed current appropriation. Revisions to schedule are consistent with Caltrans Project Study Report.

Summary of Project Changes: No significant change to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A - (1/2% SALES	400156	36,690	383,310	0	0	0	0	0	0	0	0	0	**420,000**
TRANSNET EXTENSION 7	400169	0	50,000	0	0	0	0	0	0	0	0	0	**50,000**
Total		**36,690**	**433,310**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**470,000**

General Services

Trans - Bridge - Vehicular

Mission City Parkway/San Diego River / S00936

Council District:	6	**Community Plan:**	Mission Valley
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	1999 - 2010		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for a new two-lane bridge extending Mission City Parkway from the intersection of Camino Del Rio North to the north over the San Diego River. Mission City Parkway would connect to Fenton Parkway, which was constructed by a developer as part of the Mission City Development. This project also provides for an additional entrance to QUALCOMM Stadium. This project description is preliminary and the amounts shown below only reflect the funding currently programmed. The total funding needs of the project will be determined once a final scope of work is established.

Justification / Public Benefit: The bridge is part of the approved Mission City Plan and is being constructed from funding provided by H. G. Fenton as part of the settlement with the City implementing the Mission City Development, specifically for the construction of the bridge and roadway.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: The project description is preliminary and the scope of work is not established; only planning and other preliminary activities have been performed to date. The project schedule for the design and construction will be established once the scope of work is approved and the remaining funding identified.

Summary of Project Changes: No significant change to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MISS CITY PWY BRDG/S	400247	1,424,361	1,362,954	0	0	0	0	0	0	0	0	0	**2,787,315**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	7,270,497	**7,270,497**
Total		**1,424,361**	**1,362,954**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**7,270,497**	**10,057,812**

General Services

Trans - Bridge - Vehicular

North Harbor Drive Navy Estuary Seismic Retrofit / S00728

Council District:	2	**Community Plan:**	Peninsula
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	1997 - 2015		619-533-4654
Improv Type:	Replacement - Retrofit		apalaseyed@sandiego.gov

Description: This project provides for the seismic retrofit of the North Harbor Drive Bridge, which will consist of stabilizing the existing piers and joining the paired piers together at the waterline to increase support during seismic events.

Justification / Public Benefit: The North Harbor Drive Bridge over Navy Estuary has been identified as a seismically deficient bridge by Caltrans.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2010. The project is scheduled to be closed in 2015 after the five year mitigation and monitoring period.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	9,781,031	4,398,316	0	0	0	0	0	0	0	0	0	**14,179,347**
GRANT FUND-STATE	600001	1,901,081	0	0	0	0	0	0	0	0	0	0	**1,901,081**
PROP A - (1/2% SALES	400156	470,751	0	0	0	0	0	0	0	0	0	0	**470,751**
WATER UTILITY OPERAT	700011	9,953,408	0	0	0	0	0	0	0	0	0	0	**9,953,408**
Total		**22,106,271**	**4,398,316**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**26,504,588**

General Services

Trans - Bridge - Vehicular

North Torrey Pines Road Bridge/ Los Penasquitos / S00935

Council District:	1	**Community Plan:**	Torrey Pines
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	1992 - 2014		619-533-4654
Improv Type:	Replacement - Retrofit		apalaseyed@sandiego.gov

Description: This project provides for demolishing and reconstructing the North Torrey Pines Road Bridge over Los Penasquitos Creek and for transitionally widening both road approaches from approximately 770 feet south of the bridge to 1,100 feet north of the bridge.

Justification / Public Benefit: This project is needed to replace the structurally deficient and functionally obsolete bridge. The new bridge will be designed to current standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Environmental review was completed in Fiscal Year 2000. Design began in Fiscal Year 2000 and was completed in Fiscal Year 2003. Construction was completed in Fiscal Year 2006. Environmental mitigation and monitoring began in Fiscal Year 2006 and will continue until Fiscal Year 2014.

Summary of Project Changes: It is proposed to allocate $88,000 in TransNet funding to the project in Fiscal Year 2011 as the City's annual share of the mitigation and monitoring requirement.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	10,000,000	0	0	0	0	0	0	0	0	0	0	**10,000,000**
PROP A - (1/2% SALES	400156	2,753,000	0	0	0	0	0	0	0	0	0	0	**2,753,000**
SPECIAL GAS TAX ST I	200117	140,000	0	0	0	0	0	0	0	0	0	0	**140,000**
TORREY PINES - URBAN	400133	68,000	0	0	0	0	0	0	0	0	0	0	**68,000**
TRANSNET EXTENSION 7	400169	53,380	21,620	88,000	0	65,000	50,000	50,000	0	0	0	0	**328,000**
Total		**13,014,380**	**21,620**	**88,000**	**0**	**65,000**	**50,000**	**50,000**	**0**	**0**	**0**	**0**	**13,289,000**

General Services

Trans - Bridge - Vehicular

Palm Avenue Interstate 805 Interchange / S00869

Council District:	8	**Community Plan:**	Otay Mesa, Otay Mesa - Nestor
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	2002 - 2017		619-533-4654
Improv Type:	Widening		apalasayed@sandiego.gov

Description: This project provides for improving the Palm Avenue/Interstate 805 interchange in three phases. The first phase has been completed. The second phase consists of repairs to the bridge approaches and abutments; bridge widening to the south; installation of sidewalk and signal; restriping; and signage modifications. The third stage consists of bridge widening to the north, relocation of north bound on and off-ramp, and widening of the two on-ramps. All three phases of the project provide improvements per the Otay Mesa Public Facilities Financing Plan - Projects T1.1, 1.2, 1.3, and 1.4.

Justification / Public Benefit: This project is required to accommodate the additional traffic generated as a result of development in the Otay Mesa Community. Improvements to this interchange will also help to reduce traffic volumes on State Route 905.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Phase I is complete. Phase II and III environmental studies began in Fiscal Year 2010. Phase II design will be completed in Fiscal Year 2012 and construction is scheduled in Fiscal Year 2012. Phase III design is scheduled in Fiscal Year 2013. Construction for Phase III will be scheduled upon identification of funding. This schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: Funding for this project was accelerated and $4,078,000 moved into Fiscal Year 2010 from Fiscal Year 2011 per Ordinance Number O-19902, dated October 27, 2009. Project increased by $6,000,000 for Phase II construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
OTAY MESA-EAST (FROM	400092	3,829,809	3,106,680	0	0	4,265,326	1,658,500	0	0	0	0	0	**12,860,315**
OTAY MESA-WEST (FROM	400093	2,109,297	2,142,100	0	0	1,734,674	1,016,500	0	0	0	0	0	**7,002,571**
Total		**5,939,106**	**5,248,780**	**0**	**0**	**6,000,000**	**2,675,000**	**0**	**0**	**0**	**0**	**0**	**19,862,886**

General Services

Trans - Bridge - Vehicular

Regents Road Bridge / S00729

Council District:	1	**Community Plan:**	North University City, South University City
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	1992 - 2015		619-533-4654
Improv Type:	New		apalaseyed@sandiego.gov

Description: This project provides for an 870-foot bridge spanning the AT&SF Railroad and a portion of the flood plain. Additionally, this project provides for a four-lane major street with Class II bike lanes on Regents Road from the AT&SF railroad bridge to 100 feet north of Lahitte Court as well as widening the existing half width street to a four-lane major street from 100 feet north of Lahitte Court to Governor Drive, including Class II bike lanes. The project includes the Limited Roadway Changes, which are the widening of westbound Governor Drive to provide an additional left-turn lane to southbound and a right-turn lane to northbound Regents Road. The project also provides for widening of the southbound portion of Regents Road at the State Route 52 eastbound entrance ramp, an additional left-turn lane for traffic entering the eastbound ramp an additional right-turn lane from the park access to the ramp, and the widening of the southbound portion of Genesee Avenue at the State Route 52 eastbound ramp to provide an additional left-turn lane for traffic entering the eastbound ramp. In addition, the project provides recreational improvements in the canyon, which include limiting noise to the greatest extent possible, traffic calming, walkability, profile/light penetration structure design, habitat restoration, recreational improvements for pedestrians, and bike access trails.

Justification / Public Benefit: This project will complete Regents Road and provide continuous access to northern communities. This project is included in the Council-approved North University City Financing Plan and Facilities Benefit Assessment Plan - Project NUC-18.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008. Land acquisition began in Fiscal Year 2009 and construction is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
NORTH UNIVERSITY CIT	400080	2,189,717	4,548,082	0	0	12,936,101	0	0	0	0	0	0	**19,673,900**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	15,825,051	**15,825,051**
Total		**2,189,717**	**4,548,082**	**0**	**0**	**12,936,101**	**0**	**0**	**0**	**0**	**0**	**15,825,051**	**35,498,951**

General Services

Trans - Bridge - Vehicular

SR-94/Euclid Ave Interchange Improvements / S11046

Council District:	4	**Community Plan:**	Encanto Neighborhoods (Southeastern)
Project Status:	Created	**Contact Information:**	Pazargadi, Siavash
Duration:	2011 - 2014		619-533-3757
Improv Type:	Replacement		spazargadi@sandiego.gov

Description: This project provides for the evaluation and environmental work for widening and removing the "S" curve of State Route 94/Euclid Avenue eastbound off ramp and its subsequent construction.

Justification / Public Benefit: This project will improve safety and capacity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Encanto Neighborhoods Community Plan and in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2012 and construction is scheduled to begin in Fiscal Year 2013,

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TRANSNET EXTENSION R	400174	0	0	425,000	0	0	0	0	0	0	0	0	**425,000**
Total			**0**	**425,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**425,000**

General Services

Trans - Bridge - Vehicular

Sea World Drive/Interstate 5 Interchange Imp / S00888

Council District:	2, 6	**Community Plan:**	Mission Bay Park
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	2007 - 2018		619-533-4654
Improv Type:	Replacement		apalaseyed@sandiego.gov

Description: This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. In addition, this alternative proposes to provide a loop on ramp to northbound Interstate 5 from eastbound Sea World Drive. The eastbound and westbound approaches would be modified to provide required storage and the entire interchange would be relocated approximately 30-feet to the south to accommodate phased construction of a new overcrossing. In addition, when funding is identified, Sea World Drive will be widened to six lanes between Sea World Way and Interstate 5.

Justification / Public Benefit: Widening Sea World Drive to six lanes and improving the Sea World Drive/ Interstate 5 interchange are necessary to meet existing and forecasted traffic volumes.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Project study report will be completed in Fiscal Year 2010. Preliminary Engineering and preparation of environmental document began in Fiscal Year 2010. Design is scheduled to begin in Fiscal Year 2012. Construction is scheduled to begin 2015. This schedule is contingent upon availability of funding.

Summary of Project Changes: Currently the Project Study Report (PSR) identified a Phase I, Minimum Build Alternative, and several alternatives for the interchange necessary to satisfy traffic demands until the year 2035. Funds for the ultimate improvements have not been fully identified. Therefore, funding in the amount of $105,438,300 is needed for design, right-of-way acquisition, construction, contingency and construction support in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
SEA WORLD TRAFFIC MI	200385	1,061,181	2,938,819	0	3,858,922	3,000,000	0	105,438,300	0	0	0	0	**116,297,222**
Total		**1,061,181**	**2,938,819**	**0**	**3,858,922**	**3,000,000**	**0**	**105,438,300**	**0**	**0**	**0**	**0**	**116,297,222**

General Services

Trans - Bridge - Vehicular

Seismic Retrofit West Mission Bay Drive Bridge / S00937

Council District:	2	**Community Plan:**	Mission Bay Park
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	2003 - 2010		619-533-4654
Improv Type:	Replacement - Retrofit		apalaseyed@sandiego.gov

Description: This project provides for the seismic retrofit which will consist of stabilizing the existing piers and joining the paired piers together at the waterline to increase support during seismic event.

Justification / Public Benefit: The West Mission Bay Drive Bridge over Misssion Bay Channel has been identified as a seismically deficient bridge by Caltrans.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Community Plan and is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2010.

Summary of Project Changes: This project is now complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-STATE	600001	8,907,209	901,282	0	0	0	0	0	0	0	0	0	**9,808,491**
PROP A - (1/2% SALES	400156	102,828	65,450	0	0	0	0	0	0	0	0	0	**168,278**
Total		**9,010,038**	**966,731**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**9,976,769**

General Services

Trans - Bridge - Vehicular

State Route 163/Clairemont Mesa Blvd Interchange / S00905

Council District:	6	**Community Plan:**	Kearny Mesa
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	2005 - 2013		619-533-4654
Improv Type:	Widening		apalaseyed@sandiego.gov

Description: This project provides for improving Clairemont Mesa Boulevard/State Route 163 to six-lane prime arterial standards. Phase I of the project consists of bridge widening and ramp realignment on the eastern side of the interchange. Phase II consists of ramp realignment on the western side. The interchange will be re-configured to eliminate existing loop on-ramps. The ramps will be re-configured to intersect Clairemont Mesa Boulevard at standard signalized intersections. High-occupancy vehicle/bus bypass lanes will be incorporated on the on-ramps and preemption for emergency vehicles and bus priority will be included on the traffic signals.

Justification / Public Benefit: These improvements will eliminate existing pedestrian/bike high-speed crossings and all vehicle, bike and pedestrian moves will be controlled, thus improving safety. Transit movement through the interchange area will be greatly enhanced.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I construction was completed in Fiscal Year 2008. Phase II design began in Fiscal Year 2008 and construction is scheduled for Fiscal Year 2012.

Summary of Project Changes: It is anticipated that $2,452,200 from a developer reimbursement for Phase I improvements will be received in Fiscal Year 2011. Total project cost is $20 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
DEVELOPER DONATION	9800	0	0	0	2,452,200	0	0	0	0	0	0	0	**2,452,200**
GRANT FUND-STATE	600001	2,300,000	0	0	0	0	0	0	0	0	0	0	**2,300,000**
KEARNY MESA-URBAN CO	400136	94,543	505,457	0	0	0	0	0	0	0	0	0	**600,000**
PRIVATE & OTHERS CON	400264	191,000	0	0	0	0	0	0	0	0	0	0	**191,000**
PROP A - (1/2% SALES	400156	2,500,000	0	0	0	0	0	0	0	0	0	0	**2,500,000**
TRANSNET EXTENSION 7	400169	800,394	199,606	0	0	0	0	3,919,863	1,080,137	0	0	0	**6,000,000**
TRANSNET EXTENSION C	400172	0	0	0	0	6,000,000	0	0	0	0	0	0	**6,000,000**
Total		**5,885,937**	**705,063**	**0**	**2,452,200**	**6,000,000**	**0**	**3,919,863**	**1,080,137**	**0**	**0**	**0**	**20,043,200**

General Services

Trans - Bridge - Vehicular

State Route 163/Friars Road / S00851

Council District:	6	**Community Plan:**	Mission Valley
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	1990 - 2019		619-533-4654
Improv Type:	Widening		apalaseyed@sandiego.gov

Description: This project provides for construction of a new southbound State Route 163 to westbound Friars Road off-ramp, widening of the Friars Road overcrossing structure to eight lanes extending to Frazee Road, construction of a third westbound lane on Friars Road to Fashion Valley Road, the addition of an exclusive right-turn lane on southbound Frazee Road to westbound Friars Road, other modifications to the existing on and off-ramps, and improvements to the existing State Route 163 southbound travel lanes to improve the weaving problems. This project also includes an auxiliary lane on southbound State Route 163 from Genesee Avenue to westbound Interstate 8, which requires major structural work to widen the bridge over the San Diego River. Additionally, over 5,300 feet of retaining walls will need to be constructed along State Route 163 and Friars Road, including one that is over 30 feet high. Friars Road widening and ramp improvements at Friars Road will be constructed with Phase I.

Justification / Public Benefit: This project will alleviate some of the severe traffic delays along Friars Road due to new development in Mission Valley and the backup that occurs on the existing southbound off-ramp because of the weaving situation with the southbound on-ramp.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was completed in Fiscal Year 1996. Phase I design began in Fiscal Year 2002 and continued through Fiscal Year 2009. Final design is scheduled to begin in Fiscal Year 2011. Right of way will be acquired in Fiscal Year 2012. Construction for Phase I is scheduled for Fiscal Year 2013 due to an extended and complex design process. Phase II and Phase III are scheduled to be constructed in Fiscal Years 2017 and 2019.

Summary of Project Changes: TransNet funding totalling $5.5million has been identified for this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	2,239,809	0	0	0	0	0	0	0	0	0	0	**2,239,809**
MISSION VALLEY-URBAN	400135	502,988	0	0	0	0	0	0	0	0	0	0	**502,988**
PRIVATE & OTHERS CON	400264	471,139	0	0	0	0	0	0	0	0	0	0	**471,139**
PROP A - (1/2% SALES	400156	799,571	200,429	0	0	0	0	0	0	0	0	0	**1,000,000**
TRANSNET EXTENSION 7	400169	663,505	236,495	2,500,000	0	5,378,531	2,219,346	5,099,891	1,602,137	0	0	0	**17,699,905**
TRANSNET EXTENSION C	400172	0	0	0	3,000,000	0	0	0	0	0	0	0	**3,000,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	122,700,000	**122,700,000**
Total		**4,677,012**	**436,924**	**2,500,000**	**3,000,000**	**5,378,531**	**2,219,346**	**5,099,891**	**1,602,137**	**0**	**0**	**122,700,000**	**147,613,841**

General Services

Trans - Bridge - Vehicular

West Mission Bay Drive Bridge Over San Diego River / S00871

Council District:	2, 6	**Community Plan:**	Midway - Pacific Highway, Mission Bay Park, Peninsula
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	1997 - 2021		619-533-4654
Improv Type:	Replacement		apalaseyed@sandiego.gov

Description: This project provides for replacing the existing four-lane West Mission Bay Drive bridge with a six-lane bridge.

Justification / Public Benefit: A six-lane facility is needed to accommodate both the existing and the projected future traffic volumes. It was determined that a bridge replacement was more cost effective than widening the existing bridge.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan, Midway - Pacific Highway Community Plan, and the Peninsula Community Plan, and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was scheduled to begin in Fiscal Year 1998, however the scope changed from bridge widening to bridge replacement. Feasibility and environmental studies began in Fiscal Year 2001. Preliminary engineering and Environmental Document began in Fiscal Year 2009. Design is scheduled to begin in Fiscal Year 2013 and is scheduled to continue through Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2014.

Summary of Project Changes: It is proposed to allocate $100,000 in TransNet funding to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	2,647,165	304,302	0	0	2,500,000	0	0	0	0	0	0	**5,451,467**
PROP A - (1/2% SALES	400156	1,884,530	124,256	0	0	0	0	0	0	0	0	0	**2,008,786**
TRANSNET EXTENSION 7	400169	25,502	168,715	100,000	0	100,000	200,000	0	0	0	0	0	**594,217**
WATER UTILITY OPERAT	700011	1,380,470	0	0	0	0	0	0	0	0	0	0	**1,380,470**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	55,643,000	**55,643,000**
Total		**5,937,667**	**597,274**	**100,000**	**0**	**2,600,000**	**200,000**	**0**	**0**	**0**	**0**	**55,643,000**	**65,077,941**

General Services

Trans - Ped Fac - Accessibility Improve

Architectural Barrier Removal - DIF Funded / AII00001

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Yousef, Hasan
Duration:	2010 - 2020		619-527-7504
Improv Type:	Betterment		hyousef@sandiego.gov

Description: This project provides for installing curb ramps at various locations throughout the City as funded by Development Impact Fees (DIF).

Justification / Public Benefit: Persons with disabilities and many senior citizens find their mobility restricted by curbs, which they find difficult or impossible to negotiate.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
OLD SAN DIEGO - URBA	400131	0	16,000	0	0	0	0	0	0	0	0	0	**16,000**
UPTOWN URBAN COMM	400121	0	35,000	0	0	0	0	0	0	0	0	0	**35,000**
Total			**51,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**51,000**

General Services

Trans - Ped Fac - Accessibility Improve

Audible Pedestrian Signal CW / S01024

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Aburahmah, Ahmed
Duration:	2004 - 2015		858-495-4740
Improv Type:	New		aaburahmah@sandiego.gov

Description: This project provides improvements, new installations, and upgrades to audible pedestrian signals citywide.

Justification / Public Benefit: Audible pedestrian signals are a requirement of the Americans with Disabilities Act.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled for Fiscal Year 2011. Construction will be decided at a future date.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	0	17,937	0	0	0	0	0	0	0	0	0	**17,937**
Total			**17,937**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**17,937**

General Services

Trans - Ped Fac - Accessibility Improve

Audible Pedestrian Signals / S01027

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Aburahmah, Ahmed
Duration:	2004 - 2015		858-495-4740
Improv Type:	New		AAburahmah@sandiego.gov

Description: This project provides improvements, new installations, and upgrades to audible pedestrian signals citywide.

Justification / Public Benefit: Audible pedestrian signals are a requirement of the Americans with Disabilities Act.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled for Fiscal Year 2011. Construction will be decided at a future date.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	0	7,238	0	0	0	0	0	0	0	0	0	**7,238**
Total			**7,238**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	7,238

General Services

Trans - Ped Fac - Accessibility Improve

Audible Pedestrian Signals - Citywide / S01033

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Aburahmah, Ahmed
Duration:	2006 - 2015		858-495-4740
Improv Type:	New		AAburahmah@sandiego.gov

Description: This project provides improvements, new installations, and upgrades of pedestrian curb ramps citywide that require the removal of various architecural barriers.

Justification / Public Benefit: Pedestrian curb ramps are a requirement of the Americans with Disabilities Act.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plan and is in conformance with the City's General Plan.

Schedule: Project is completed and will be capitalized.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	0	41,658	0	0	0	0	0	0	0	0	0	**41,658**
Total			**41,658**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**41,658**

General Services

Trans - Ped Fac - Accessibility Improve

Mid-Block Pedestrian Improvements / S10154

Council District:	4	**Community Plan:**	Southeastern San Diego
Project Status:	Created	**Contact Information:**	Fuentes, Julio
Duration:	2010 - 2015		619-533-3092
Improv Type:	New		jfuentessandiego.gov

Description: This project provides the installation of bulbouts and an in-pavement lighted crosswalk on Kelton Road between Zircon Street and Luber Street, at the entrance to Johnson Elementary School.

Justification / Public Benefit: This will provide traffic calming elements in the vicinity of Johnson Elementary School and will be designed to slow traffic speed. This will narrow the roadway, thus providing better visibility for pedestrians, bicyclists and automobiles. This measure will also shorten actual distance crossing on streets, thus reducing children/pedestrians' exposure to traffic, reducing accidents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern Community Plan and the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and construction is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: This is a newly published project in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-OTHER	600002	0	248,400	0	0	0	0	0	0	0	0	0	**248,400**
Total			**248,400**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**248,400**

General Services

Trans - Ped Fac - Curb Ramps

College Area Obstructed Curb Ramp Barrier Removal / S11050

Council District:	7	**Community Plan:**	College Community
Project Status:	Created	**Contact Information:**	Nassar, Mark
Duration:	2011 - 2014		619-533-3172
Improv Type:	Betterment		mnassar@sandiego.gov

Description: This project will remove the utility pole located where the curb ramp needs to be installed at the alley south of 70th Street and Saranac Street.

Justification / Public Benefit: The project location is a highly used area. One or more ADA complaints have been received. The improvements are needed for disabled access in public right-of-way for compliance with current ADA standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the College Community Plan and the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
COLLEGE AREA	400127	0	0	140,000	0	0	0	0	0	0	0	0	**140,000**
Total			**0**	**140,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**140,000**

General Services

Trans - Ped Fac - Curb Ramps

Holly Dr. Street Improvements / S11033

Council District:	4	**Community Plan:**	Encanto Neighborhoods (Southeastern)
Project Status:	Created	**Contact Information:**	McKee, Jerry
Duration:	2011 - 2014		619-533-3095
Improv Type:	New		jmckee@sandiego.gov

Description: This project provides for construction of curbs, gutters, sidewalks, driveways, curb ramps, and pavement on Holly Drive from South WIllie James Jones to Euclid Avenue.

Justification / Public Benefit: This project will bring the street and sidewalk up to standard, making it safer for pedestrians.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Encanto Neighborhoods Community Plan and in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2011 and construction is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
S.E. SAN DIEGO URBAN	400120	0	0	900,000	0	0	0	0	0	0	0	0	**900,000**
Total			**0**	**900,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**900,000**

General Services

Trans - Ped Fac - Curb Ramps

Labor Council Curb Ramps / S01028

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Goodrich, Coselyn
Duration:	2004 - 2010		619-533-4633
Improv Type:	New		cgoodrich@sandiego.gov

Description: This project will provide for the installation of Americans with Disabilities Act compliant curb ramps in locations throughout the City.

Justification / Public Benefit: Installation of curb ramps is required by the Americans with Disabilities Act and provides accessible paths of travel.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plan and is in conformance with the City's General Plan.

Schedule: Construction of curb ramps is complete.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	836	4,878	0	0	0	0	0	0	0	0	0	**5,714**
Total		**836**	**4,878**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**5,714**

General Services

Trans - Ped Fac - Curb Ramps

North Park Obstructed Curb Ramp Barrier Removal / S11049

Council District:	3	**Community Plan:**	Greater North Park
Project Status:	Created	**Contact Information:**	Nassar, Mark
Duration:	2011 - 2014		619-533-3172
Improv Type:	Expansion		mnassar@sandiego.gov

Description: This project will provide two pedestrian ramps at the southeast and southwest corners of the Utah Street and Monroe Avenue intersection. It will also provide cross gutters, storm drain inlets, and new pavement.

Justification / Public Benefit: The project location is a highly used area. One or more Americans with Disabilties Act (ADA) complaints have been received. The improvements are needed for disabled access in public right-of-way for compliance with current ADA standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
NORTH PARK URBAN COM	400112	0	0	200,000	0	0	0	0	0	0	0	0	**200,000**
Total			**0**	**200,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**200,000**

General Services

Trans - Ped Fac - Curb Ramps

Pacific Beach Obstructed Curb Ramp Barrier Removal / S11048

Council District:	3	**Community Plan:**	Pacific Beach
Project Status:	Created	**Contact Information:**	Nassar, Mark
Duration:	2011 - 2014		619-533-3172
Improv Type:	Betterment		mnassar@sandiego.gov

Description: This project will provide for curb ramps, curbs,gutters, sidewalks, street overlay, new curb inlets, cleanouts, Americans with Disabilities Act (ADA) pedestrian push buttons, a median curb and traffic striping at the intersection of Pacific Beach Drive and Mission Boulevard.

Justification / Public Benefit: This project location is in a heavily used area. One or more ADA complaints have been received. The improvements are needed for disabled access in the public right-of-way for compliance with current ADA standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Design and Construction are scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PACIFIC BEACH URBAN	400117	0	0	50,000	0	0	0	0	0	0	0	0	**50,000**
Total			**0**	**50,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**50,000**

General Services

Trans - Ped Fac - Curb Ramps

Pacific Hwy Obstructed Curb Ramp Barrier Removal / S11045

Council District:	2	**Community Plan:**	Midway - Pacific Highway
Project Status:	Created	**Contact Information:**	Nassar, Mark
Duration:	2011 - 2014		619-533-3172
Improv Type:	Betterment		mnassar@sandiego.gov

Description: This project will provide for curb ramps, curbs, gutters, sidewalks, a new storm drain inlet, streetlights, and traffic striping on Pacific Highway at Estudillo Street, Bandini Street, and Sutherland Street.

Justification / Public Benefit: The project location is a highly used area. One or more Americans with Disabilities Act (ADA) complaints have been received. The improvements are needed for disabled access in public right of way for compliance with current ADA standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway Community Plan and the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MIDWAY/PACIFIC HWY U	400115	0	0	900,000	0	0	0	0	0	0	0	0	**900,000**
Total			**0**	**900,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**900,000**

General Services

Trans - Ped Fac - Curb Ramps

Removal of Arch Barriers Curb Ramp Contract 48 / S01034

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2006 - 2010		619-533-7482
Improv Type:	New		jbatta@sandiego.gov

Description: This project provides improvements, new installations, and upgrades of 73 pedestrian curb ramps citywide.

Justification / Public Benefit: Americans with Disabilities Act (ADA) improvements remove architectural barriers and enhance accessibly for all.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design began and was completed in Fiscal Year 2007. Construction began and was completed in Fiscal Year 2008.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	0	3,730	0	0	0	0	0	0	0	0	0	**3,730**
Total			**3,730**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**3,730**

General Services

Trans - Ped Fac - Curb Ramps

Removal of Arch Barriers Curb Ramp Contract 49 / S01046

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2005 - 2015		619-533-7482
Improv Type:	New		jbatta@sandiego.gov

Description: This project provides improvements, new installations, and upgrades of pedestrian curb ramps citywide.

Justification / Public Benefit: Pedestrian curb ramps are a requirement of the Americans with Disabilities Act.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Project is completed and will be capitalized.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	0	74	0	0	0	0	0	0	0	0	0	**74**
Total			**74**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**74**

General Services

Trans - Ped Fac - Sidewalks

35th & 34th at Madison Avenue Improvements / S00922

Council District:	3	**Community Plan:**	Normal Heights (Mid-City)
Project Status:	Released	**Contact Information:**	McKee, Jerry
Duration:	2008 - 2012		619-533-3095
Improv Type:	Betterment		jmckee@sandiego.gov

Description: This project provides for the reconstruction of the curb, gutter and sidewalk on 34th and 35th Streets from Adams Avenue to Madison Avenue, and on Madison Avenue from Felton Street to 35th Street.

Justification / Public Benefit: This project is required in order to mitigate drainage problems and reduce flooding.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary work on this project was scheduled for Fiscal Year 2009. Design was scheduled for Fiscal Year 2010, and construction was scheduled for Fiscal Year 2011. Due to availability of funding, design is scheduled to be completed in Fiscal Year 2011. Construction is scheduled for Fiscal Year 2015.

Summary of Project Changes: TransNet funding in the amount of $250,854 has been allocated to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A - (1/2% SALES	400156	60,000	0	0	0	0	0	0	0	0	0	0	**60,000**
TRANSNET EXTENSION 7	400169	55,168	64,832	250,854	0	303,000	0	0	1,000,000	0	0	0	**1,673,854**
Total		**115,168**	**64,832**	**250,854**	**0**	**303,000**	**0**	**0**	**1,000,000**	**0**	**0**	**0**	1,733,854

General Services

Trans - Ped Fac - Sidewalks

Caliente Street Install Curb and Gutter / S10058

Council District:	8	**Community Plan:**	Otay Mesa
Project Status:	Created	**Contact Information:**	Johnson, Brad
Duration:	2010 - 2020		619-533-5210
Improv Type:	New		bjohnson@sandiego.gov

Description: This project will install new sidewalk, curb and gutter along Caliente Street from Otay Mesa Road to Airway Road.

Justification / Public Benefit: This project will install missing sidewalk and will alleviate drainage problems.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Project schedule can be determined following appropriation of funding.

Summary of Project Changes: City Council authorized Prop.1B funding for this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-STATE	600001	0	680,000	0	0	0	0	0	0	0	0	0	**680,000**
STATE GRANT	9601	0	0	0	680,000	0	0	0	0	0	0	0	**680,000**
Total			**680,000**	**0**	**680,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,360,000**

General Services

Trans - Ped Fac - Sidewalks

Central Elementary School-Safe Route to School / S00741

Council District:	3	**Community Plan:**	Normal Heights (Mid-City)
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2007 - 2011		619-533-7482
Improv Type:	New		jbatta@sandiego.gov

Description: This project provides for pedestrian improvements in the vicinity of Central Elementary School. Proposed improvements include enhanced paved crosswalks, new pedestrian signals, and new sidewalk.

Justification / Public Benefit: Improvements in the vicinity of Central Elementary School will provide traffic calming elements to reduce traffic.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City Communities Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2009. Construction began in 2009 and was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-STATE	600001	316,109	75,391	0	0	0	0	0	0	0	0	0	**391,500**
PROP A - (1/2% SALES	400156	43,500	0	0	0	0	0	0	0	0	0	0	**43,500**
Total		**359,609**	**75,391**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**435,000**

General Services

Trans - Ped Fac - Sidewalks

Centre City Intersection Improvements / S00895

Council District:	2, 8	**Community Plan:**	Centre City
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	2002 - 2010		619-533-3682
Improv Type:	Betterment		jtracanna@sandiego.gov

Description: This project provides for pedestrian curb pop-outs that will allow for greater pedestrian access and improved traffic control by widening the sidewalks or providing additional landscaped parkway strips.

Justification / Public Benefit: Intersection pop-outs are needed to make pedestrian crossings shorter and reduce the visual width of long, straight streets. They also narrow the area of pavement in travel lane widths providing a visual cue to the driver that caution is necessary.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the General Plan.

Schedule: Since the project description is preliminary and the scope of work is not established, only planning and other preliminary activities have been performed to date. The project schedule for the design and construction will be established, once the scope of work is approved and the remaining funding identified.

Summary of Project Changes: Revisions to the Centre City Public Facilities Financing Plan, adopted April 1, 2005, do not include transportation projects as a component of the Centre City DIF. Funding in this project will be removed and the project closed by the end of the Fiscal Year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CENTRE CITY DIF-ADMI	400122	59	14,941	0	0	0	0	0	0	0	0	0	**15,000**
Total		**59**	**14,941**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**15,000**

General Services

Trans - Ped Fac - Sidewalks

Cherokee Street Improvements / S00921

Council District:	3	**Community Plan:**	Normal Heights (Mid-City)
Project Status:	Released	**Contact Information:**	McKee, Jerry
Duration:	2008 - 2012		619-533-3095
Improv Type:	Betterment		jmckee@sandiego.gov

Description: This project provides for the reconstruction of the curb, gutter, and sidewalk on Cherokee Street from Monroe Avenue to East Mountain View.

Justification / Public Benefit: This project is required in order to mitigate drainage problems and reduce flooding.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2009 and was completed in Fiscal Year 2010. Design began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: TransNet funding in the amount of $480,000 has been allocated to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A - (1/2% SALES	400156	79,978	(49,978)	0	0	0	0	0	0	0	0	0	**30,000**
TRANSNET EXTENSION 7	400169	38,360	31,640	480,000	0	0	1,480,000	0	0	0	0	0	**2,030,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	1,100,000	**1,100,000**
Total		**118,338**	**(18,338)**	**480,000**	**0**	**0**	**1,480,000**	**0**	**0**	**0**	**0**	**1,100,000**	**3,160,000**

General Services

Trans - Ped Fac - Sidewalks

District Three Sidewalk Study / S00835

Council District:	3	**Community Plan:**	City Heights (Mid-City), Golden Hill, Greater North Park
Project Status:	Technically completed	**Contact Information:**	McKee, Jerry
Duration:	2003 - 2011		619-533-3095
Improv Type:	Betterment		JMcKee@sandiego.gov

Description: This project provides for an inventory and inspection of sidewalks in the Council District Three portions of the communities of Greater Golden Hill, Mid-City, and Greater North Park.

Justification / Public Benefit: This engineering study would assist the City in planning for future improvements to sidewalks in Council District Three.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Golden Hill, Mid-City: City Heights, and Greater North Park Community Plans, and is in conformance with the City's General Plan.

Schedule: The study was conducted in Fiscal Year 2004 and is complete.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PRIVATE & OTHERS CON	400264	105,458	20,542	0	0	0	0	0	0	0	0	0	**126,000**
Total		**105,458**	**20,542**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**126,000**

General Services

Trans - Ped Fac - Sidewalks

Hillcrest Corridor Mobility Study / S00908

Council District:	2	**Community Plan:**	Uptown
Project Status:	Released	**Contact Information:**	Wright, Mary
Duration:	2006 - 2009		619-236-7258
Improv Type:	Betterment		mpwright@sandiego.gov

Description: This project provides for the evaluation of the mobility needs along 4th, 5th and, 6th Avenues between Elm Street and Washington Street within the Hillcrest and Bankers Hill/Park West neighborhoods and development of traffic calming measures, transit, bicycle and pedestrian improvements, and additional parking opportunities with public input.

Justification / Public Benefit: The 4th, 5th and, 6th Avenue corridors within the Hillcrest and Bankers Hill/Park West neighborhoods of the Uptown community are currently experiencing safety issues associated with speeding traffic. Additionally, this project area experiences a high level of pedestrian and visitor activity and is located adjacent to Balboa Park and along high density residential and mixed-use development corridors that run through the Hillcrest business corridor.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project meets several General Plan Mobility Element goals such as creating a safe and walkable pedestrian environment, developing streets that balance the needs of multiple users of the public right-of-way, creating a city where bicycling is a viable travel option, and developing solutions to community-specific parking issues. The project also meets objectives in Transportation Element of the Uptown Community Plan for enhancing the pedestrian environment, facilitating alternative modes of transportation such as walking and bicycling, increasing opportunities for parking, and improving and promoting transit service.

Schedule: This project is complete and will be capitalized and closed by the end of the fiscal year.

Summary of Project Changes: No significant change was made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
HLLCRST COR MBIL SDY	400630	83,942	0	0	0	0	0	0	0	0	0	0	**83,942**
UPTOWN URBAN COMM	400121	50,000	0	0	0	0	0	0	0	0	0	0	**50,000**
WATER UTILITY OPERAT	700011	245,130	0	0	0	0	0	0	0	0	0	0	**245,130**
Total		**379,072**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**379,072**

General Services

Trans - Ped Fac - Sidewalks

Mission Beach Boardwalk Bulkhead / S00726

Council District:	2	**Community Plan:**	Mission Beach
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2002 - 2012		619-533-7482
Improv Type:	Replacement - Rehab		jbatta@sandiego.gov

Description: This project provides for preserving the life of the historic Mission Beach bulkhead from Balboa Court to Pacific Beach Drive. The project includes replacing the concrete deck, restoring the wall backfill, and replacing the parapet.

Justification / Public Benefit: This project will preserve the life of the bulkhead which was built in 1928.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: Two sections of walkway have been removed and replaced, a total of 900 linear feet. Design has begun on the next phase to remove and replace another 500-600 linear feet.

Summary of Project Changes: It is anticipated that bond financing will be available for this project in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
FINANCING	9300	0	0	0	5,000,000	0	0	0	0	0	0	0	**5,000,000**
PROP A - (1/2% SALES	400156	604,704	237,521	0	0	0	0	0	0	0	0	0	**842,225**
TOT COASTAL INFR CIP	200212	50,000	0	0	0	0	0	0	0	0	0	0	**50,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	4,500,000	**4,500,000**
Total		**654,704**	**237,521**	**0**	**5,000,000**	**0**	**0**	**0**	**0**	**0**	**0**	**4,500,000**	**10,392,225**

General Services

Trans - Ped Fac - Sidewalks

Mission Beach Boardwalk Widening Project / S00860

Council District:	2	**Community Plan:**	Mission Beach, Pacific Beach
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	1997 - 2015		619-533-7482
Improv Type:	Betterment		jbatta@sandiego.gov

Description: This project increases public accesibility of the beach areas in Pacific and Mission Beach. Phase I of this project completed the widening of 1.34 miles of boardwalk along Oceanfront Walk and Ocean Boulevard from Ventura Place to Santa Rita Place. This included widening of the existing concrete boardwalk by nine feet and the creation of a three foot wide landscape buffer zone immediately to the east of, and adjacent to, the boardwalk. Phase II, which is complete, was a safety study. Phase III provides for the acquisition of the right-of-way at Santa Rita Place and from Pacific Beach Drive to Oliver Avenue. Phase IV will complete the widening from Santa Rita Place to Thomas Avenue.

Justification / Public Benefit: This project will enhance public access to this section of beach.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan, Pacific Beach Community Plan, and is in conformance with the City's General Plan.

Schedule: Phase I was completed in Fiscal Year 2004 and the phase II follow-up safety study was completed in the summer of 2003. Phases III and IV will be scheduled when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A - (1/2% SALES	400156	122,275	100,000	0	0	0	0	0	0	0	0	0	**222,275**
SPECIAL GAS TAX ST I	200117	140,000	0	0	0	0	0	0	0	0	0	0	**140,000**
TOT COASTAL INFR CIP	200212	4,825	63,400	0	0	0	0	0	0	0	0	0	**68,225**
WATER UTILITY OPERAT	700011	80,000	0	0	0	0	0	0	0	0	0	0	**80,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	2,753,000	**2,753,000**
Total		**347,100**	**163,400**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,753,000**	**3,263,500**

General Services

Trans - Ped Fac - Sidewalks

New Walkways / AIK00001

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Fuentes, Julio
Duration:	2010 - 2021		619-533-3092
Improv Type:	New		jfuentes@sandiego.gov

Description: This annual allocation provides for the construction of sidewalks at locations where none exist in order to provide safe routes for pedestrians and to provide access routes for school children. Potential locations include: Candlelight Drive from Candlelight Place to Van Nuys (east and west sides) and Viewridge Drive from Balboa Avenue to Ridgehaven Court (east and west sides).

Justification / Public Benefit: This project provides permanent sidewalks along streets in areas where children are required to walk to school and contributes to the City's ongoing efforts to promote walking as a mode of transportation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: TransNet funding in the amount of $1,041,000 and $1,452,000 in State grant funding has been identified for this project for Fiscal Year 2011. Additionally, TransNet funding has been allocated to this project through Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	27,412	20,814	0	0	0	0	0	0	0	0	0	**48,226**
GRANT FUND-STATE	600001	0	1,452,000	0	0	0	0	0	0	0	0	0	**1,452,000**
PROP A - (1/2% SALES	400156	468,887	193,114	0	0	0	0	0	0	0	0	0	**662,001**
STATE GRANT	9601	0	0	0	1,452,000	0	0	0	0	0	0	0	**1,452,000**
TRANSNET EXTENSION 7	400169	90,944	433,886	1,041,000	0	350,000	350,000	350,000	350,000	0	0	0	**2,965,831**
TransNet ARRA	400677	171,553	2,025,307	0	0	0	0	0	0	0	0	0	**2,196,860**
Total		**758,796**	**4,125,120**	**1,041,000**	**1,452,000**	**350,000**	**350,000**	**350,000**	**350,000**	**0**	**0**	**0**	**8,776,917**

General Services

Trans - Ped Fac - Sidewalks

North Park Commercial Revitalization / S00825

Council District:	3	**Community Plan:**	Greater North Park
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	1994 - 2010		619-533-7482
Improv Type:	Betterment		jbatta@sandiego.gov

Description: This project provides for neighborhood identification signage and public improvements along University Avenue and adjacent streets in North Park.

Justification / Public Benefit: Public improvement and neighborhood identification are an important part of the revitalization project, which is a continuing effort to improve the economic base of the North Park Community. This project will extend the existing demonstration block concept east and west of the completed phases at 30th Street and University Avenue.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project implements the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Community sign construction was completed in Fiscal Year 1994. Construction of streetscape improvements on University Avenue west of 30th Street was completed in Fiscal Year 1998. The Gateway Project near Interstate 805 was completed in Fiscal Year 2000. Street trees were planted on University Avenue between Ohio Street and Interstate 805 in Fiscal Year 2001. Design of streetscape improvements between 28th and Granada Streets was completed in Fiscal Year 2006. Construction of streetscape improvements between 28th and Granada Street (southside) and 30th Street (eastside) was completed in Fiscal Year 2009.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
NORTH PARK URBAN COM	400112	0	19,868	0	0	0	0	0	0	0	0	0	**19,868**
PROP A - (1/2% SALES	400156	0	0	0	0	0	0	0	0	0	0	0	**0**
Total			**19,868**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**19,868**

General Services

Trans - Ped Fac - Sidewalks

Ocean Front Walk-San Fernando to Ventura / S00875

Council District:	2	**Community Plan:**	Mission Beach
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	1999 - 2012		619-533-7482
Improv Type:	Replacement - Rehab		jbatta@sandiego.gov

Description: This project provides for the removal and replacement of the existing pile cap, parapet wall, lights, and walkway along Ocean Front Walk between San Fernando Place and Ventura Place to their original 1925 appearance, in accordance with the Secretary of the Interior Standard for the Treatment of Historic Properties.

Justification / Public Benefit: These structures are significant to the history of San Diego. They were constructed in 1925 to protect and complement the John D. Spreckels Amusement Center, now named Belmont Park. Extensive patching of spalled concrete and asphalt overlay of the walkway have robbed these structures of their character. Patching is no longer an option to restore and preserve these structures.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed Fiscal Year 2007. Construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A - (1/2% SALES	400156	1,393	198,607	0	0	0	0	0	0	0	0	0	**200,000**
TOT COASTAL INFR CIP	200212	341,226	48,774	0	0	0	0	0	0	0	0	0	**390,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	3,437,000	**3,437,000**
Total		**342,619**	**247,381**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**3,437,000**	**4,027,000**

General Services

Trans - Ped Fac - Sidewalks

Potomac Street Improvements / S00925

Council District:	4	**Community Plan:**	Skyline - Paradise Hills
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2008 - 2011		619-533-7482
Improv Type:	New		jbatta@sandiego.gov

Description: This project provides for installation of a concrete sidewalk on Potomac Street along the west side of the road adjacent to the Paradise Hills Community Park.

Justification / Public Benefit: The surrounding streets to the Paradise Hills Community Park, Potomac Street and Paradise Valley Road, have existing sidewalk except for the segment in front of the park site. The concrete sidewalk will improve pedestrian access to the park.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2009 and construction was completed in Fiscal Year 2010.

Summary of Project Changes: Project was completed in Fiscal Year 2010 and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A - (1/2% SALES	400156	309,343	70,657	0	0	0	0	0	0	0	0	0	**380,000**
Total		**309,343**	**70,657**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**380,000**

General Services

Trans - Ped Fac - Sidewalks

Rosa Parks Elementary School-Safe Route to School / S00739

Council District:	3	**Community Plan:**	Normal Heights (Mid-City)
Project Status:	Released	**Contact Information:**	Giandoni, Mark
Duration:	2005 - 2010		619-533-4618
Improv Type:	New		mgiandoni@sandiego.gov

Description: This project provides for improved pedestrian safety around Rosa Parks Elementary school. Project scope includes the construction of new sidewalks, retaining walls where needed, curb ramps, curb extensions, an enhanced school entry crosswalk, and solar flashing beacon crossing equipment.

Justification / Public Benefit: The area surrounding Rosa Parks Elementary School has high automobile, bicycle, and pedestrian injury rates. This project will provide a safer walking environment for both students and members of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's Progress Guide and General Plan.

Schedule: Design began and was completed in Fiscal Year 2006. Construction began in Fiscal Year 2007 and was completed in Fiscal Year 2008.

Summary of Project Changes: This project is now complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-STATE	600001	399,374	0	0	0	0	0	0	0	0	0	0	**399,374**
PROP A - (1/2% SALES	400156	155,700	0	0	0	0	0	0	0	0	0	0	**155,700**
Total		**555,074**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**555,074**

General Services

Trans - Ped Fac - Sidewalks

School Traffic Safety Improvements / AIK00002

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Fuentes, Julio
Duration:	2010 - 2021		619-533-3092
Improv Type:	New		jfuentes@sandiego.gov

Description: This annual allocation provides for the installation of traffic control devices, sidewalks, signal modifications and other improvements that will serve to improve safety surrounding schools. This allocation can also be used to match State or Federal grants for this purpose.

Justification / Public Benefit: The Public Safety and Neighborhood Services Committee of the City Council requested that this program be instituted in order to proactively respond to school traffic safety problems in the City.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be identified each year based on the priorities identified by the Engineering and Capital Projects Department.

Summary of Project Changes: TransNet funding has been allocated to this project through Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PRIVATE & OTHERS CON	400264	5,000	0	0	0	0	0	0	0	0	0	0	**5,000**
PROP A - (1/2% SALES	400156	36,040	65,935	0	0	0	0	0	0	0	0	0	**101,975**
TRANSNET EXTENSION 7	400169	94,127	235,773	200,000	0	200,000	200,000	200,000	200,000	0	0	0	**1,329,900**
Total		**135,167**	**301,708**	**200,000**	**0**	**200,000**	**200,000**	**200,000**	**200,000**	**0**	**0**	**0**	**1,436,875**

General Services

Trans - Ped Fac - Sidewalks

Sidewalk Repair and Reconstruction / AIK00003

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Wolford, Mary
Duration:	2010 - 2021		619-527-7515
Improv Type:	New		mwolford@sandiego.gov

Description: This annual allocation provides for the replacement of damaged sidewalks, curbs and gutters Citywide.

Justification / Public Benefit: This annual allocation provides for the replacement of damaged sidewalks, curbs and gutters Citywide.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis and as funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
DEF MAINT 2009A-PROJ	400624	3,478,496	6,071,504	0	0	0	0	0	0	0	0	0	**9,550,000**
GENERAL FUND	100000	3,451	(3,451)	0	0	0	0	0	0	0	0	0	**0**
INFRA IMPRV - CD 6	400686	0	15,392	0	0	0	0	0	0	0	0	0	**15,392**
MUNI SEWER REVENUE	700000	14,981	(14,981)	0	0	0	0	0	0	0	0	0	**0**
PROP A - (1/2% SALES	400156	0	9,812	0	0	0	0	0	0	0	0	0	**9,812**
TRANSNET INFRASTRUCT	400168	0	16,325	0	0	0	0	0	0	0	0	0	**16,325**
WATER UTILITY OPERAT	700011	19,375	(19,375)	0	0	0	0	0	0	0	0	0	**0**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	6,000,000	**6,000,000**
Total		**3,516,304**	**6,075,226**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**6,000,000**	**15,591,530**

General Services

Trans - Ped Fac - Sidewalks

Skyline Drive Improvements / S00912

Council District:	4	**Community Plan:**	Skyline - Paradise Hills
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2007 - 2012		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for improvements along Skyline Drive from Sears Avenue to Cardiff Street. These improvements include landscaped medians, trees, pavement enhancements, street lights, bus stops, pedestrian crossing improvements, traffic calming, and community signs.

Justification / Public Benefit: The landscaped medians, street lighting, and other proposed improvements will provide reduction in vehicle travel delay at many intersections. In addition, the proposed improvements will increase pedestrian and vehicular safety, particularly near many schools along the corridor. The project will also improve corridor walkability and add bicycle lanes that will provide connectivity to existing bicycle lanes.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary Design was completed in Fiscal Year 2008. Design began in Fiscal Year 2009 and was completed in Fiscal Year 2010. Construction is scheduled for Fiscal Year 2011.

Summary of Project Changes: It is proposed to program $800,000 in SAFETEA-LU funds in Fiscal Year 2011 for the construction of the project. ARRA/Transnet Exchange funding in the amount of $325,000 was appropriated to this project in Fiscal Year 2010 per City Council Resolution R-305177, dated 7/28/2009. Total project cost has increased to $2,540,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
FEDERAL GRANT	9600	0	0	0	800,000	0	0	0	0	0	0	0	**800,000**
PROP A - (1/2% SALES	400156	140,000	0	0	0	0	0	0	0	0	0	0	**140,000**
TRANSNET EXTENSION 7	400169	472,034	802,966	0	0	0	0	0	0	0	0	0	**1,275,000**
TransNet ARRA	400677	0	325,000	0	0	0	0	0	0	0	0	0	**325,000**
Total		**612,034**	**1,127,966**	**0**	**800,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,540,000**

General Services

Trans - Ped Fac - Sidewalks

University Avenue Sidewalk from 54th to 68th / S00910

Council District:	3, 7	**Community Plan:**	City Heights (Mid-City), College Area
Project Status:	Released	**Contact Information:**	McKee, Jerry
Duration:	2008 - 2012		619-533-3095
Improv Type:	New		jmckee@sandiego.gov

Description: This project provides for the installation of approximately 16,000 feet of new concrete sidewalk and other roadway and safety/capacity improvements on both sides of University Avenue from 54th Street to 68th Street. In addition, a corridor study will be completed to analyze existing conditions and future traffic in order to determine other capacity and safety improvements.

Justification / Public Benefit: The existing sidewalk has settled and cracked necessitating replacement in order to provide safe pedestrian access. Portions of University Avenue within the limits of this project are without sidewalks. New sidewalk will be constructed in these areas. In addition, a corridor study will be completed to analyze existing conditions and future traffic in order to determine other capacity and safety improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the College Area and Mid-City: City Heights and Eastern Area Communities Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering is scheduled for Fiscal Year 2011. Design is scheduled for Fiscal Year 2011 and construction is scheduled for Fiscal Year 2012.

Summary of Project Changes: It is proposed to allocate Redevelopment Agency funding to this project for Fiscal Year's 2011 and 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CROSSROADS REDEV CIP	200357	42,837	657,163	0	0	0	0	0	0	0	0	0	**700,000**
RDA CONTRIBS TO CITY	200347	0	0	0	1,150,000	1,150,000	0	0	0	0	0	0	**2,300,000**
Total		**42,837**	**657,163**	**0**	**1,150,000**	**1,150,000**	**0**	**0**	**0**	**0**	**0**	**0**	**3,000,000**

General Services

Trans - Ped Fac - Sidewalks

University Avenue and Front Street Pop Out / S00909

Council District:	3	**Community Plan:**	Uptown
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2007 - 2011		619-533-7482
Improv Type:	New		jbatta@sandiego.gov

Description: This project will provide for pedestrian improvements at the corner of University Avenue and Front Street and will include the construction of a pop-out on the southwest corner and a new curb ramp on the north side of the intersection. The Council District and Transportation Engineering Operations Division are proposing the addition of an additional pop-out on the north side of University Avenue.

Justification / Public Benefit: Installation of the pop-out will shorten the crossing distance on both University Avenue and Front Street, and make pedestrians more visible to vehicular traffic travelling east on University Avenue. The pop-out will also sharpen the angle at the southwest corner of the intersection, which should result in slower speeds for eastbound right turning vehicles and provide a safer walking environment for the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began and was completed in Fiscal Year 2009. Construction was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
UPTOWN URBAN COMM	400121	157,080	(7,080)	0	0	0	0	0	0	0	0	0	**150,000**
Total		**157,080**	**(7,080)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**150,000**

General Services

Trans - Ped Fac - Sidewalks

Willow Elementary School-Safe Route to School / S00740

Council District:	8	**Community Plan:**	San Ysidro
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2006 - 2011		619-533-7482
Improv Type:	New		jbatta@sandiego.gov

Description: This project provides for improved pedestrian safety around Willow Elementary School. The scope includes the construction of new sidewalks, curb ramps, an enhanced school entry crosswalk, and pedestrian countdown timers.

Justification / Public Benefit: The area surrounding Willow Elementary School has high automobile, bicycle, and pedestrian injury rates. This project will provide a safer walking environment for both students and members of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2009. Construction was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-STATE	600001	407,357	192,643	0	0	0	0	0	0	0	0	0	**600,000**
PROP A - (1/2% SALES	400156	40,153	9,847	0	0	0	0	0	0	0	0	0	**50,000**
Total		**447,510**	**202,490**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**650,000**

General Services

Trans - Roadway

38th Street Improvements / S00930

Council District:	3	**Community Plan:**	City Heights
Project Status:	Released	**Contact Information:**	Nassar, Mark
Duration:	2008 - 2012		619-533-3172
Improv Type:	New		mnassar@sandiego.gov

Description: This project provides full street improvements on 38th Street from Dwight Street north to terminus. Improvements will include curb, gutter, driveways, sidewalk, pedestrian ramps, pavement, drainage facilities, angled on-street parking, etc. The improvements will comply with current local, State and federal safety and accessibility codes and regulations.

Justification / Public Benefit: Street improvements are needed to comply with the City's design guides for the improvement of public right-of-way.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: ARRA/TransNet Exchange funding in the amount of $1.9 million was appropriated to this project in Fiscal Year 2010 per City Council Resolution R-305177, dated 7/28/2009.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A - (1/2% SALES	400156	33,024	66,976	0	0	0	0	0	0	0	0	0	**100,000**
TransNet ARRA	400677	122,026	1,777,974	0	0	0	0	0	0	0	0	0	**1,900,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	1,500,000	**1,500,000**
Total		**155,050**	**1,844,950**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,500,000**	**3,500,000**

General Services

Trans - Roadway

43rd Street Widening / S00845

Council District:	4	**Community Plan:**	Southeastern San Diego
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	1989 - 2011		619-533-4654
Improv Type:	Betterment		apalaseyed@sandiego.gov

Description: This project provides for realigning the intersection at 43rd Street and National Avenue. This project will make necessary traffic enhancements to handle the increased daily traffic associated with the residential, industrial and commercial development of the State Route 252 Corridor (approximately 66 acres).

Justification / Public Benefit: This project is a major component in the development of the State Route 252 Corridor within the Southcrest Project. The street currently handles approximately 12,000 weekday trips. Once development on the corridor is complete, the number of trips will increase significantly. The Southeastern San Diego Community Plan recommends improvement to four lanes to handle the current capacity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition began in Fiscal Year 2002 and was completed in Fiscal Year 2009. Construction began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CAPITAL OUTLAY-SALES	400000	116,981	0	0	0	0	0	0	0	0	0	0	**116,981**
CONTRIBUTIONS FROM 1	400265	0	293,909	0	0	0	0	0	0	0	0	0	**293,909**
GRANT FUND-STATE	600001	357,250	2,045,125	0	0	0	0	0	0	0	0	0	**2,402,375**
ISTEA-TRANSNET EXCHA	400162	26,005	0	0	0	0	0	0	0	0	0	0	**26,005**
PROP A - (1/2% SALES	400156	3,279,728	82,797	0	0	0	0	0	0	0	0	0	**3,362,525**
TRANSNET EXTENSION 7	400169	0	2,675,000	0	0	0	0	0	0	0	0	0	**2,675,000**
Total		**3,779,964**	**5,096,831**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**8,876,795**

General Services

Trans - Roadway

Alvarado Canyon Road Realignment / S00894

Council District:	7	**Community Plan:**	Navajo
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2006 - 2015		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for the realignment of Alvarado Canyon Road from 380 feet east of the Fairmount Avenue and Camino Del Rio North intersection to the Fairmount Avenue and Mission Gorge Road intersection. Improvements for this two-lane collector street will include a structure over the existing concrete drainage channel, removal of some existing pavement, re-grading of affected private parcels and traffic signal modifications.

Justification / Public Benefit: This project will improve the traffic flow at the Interstate 8, Fairmount Avenue and Mission Gorge Road interchange.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan. The proposed realignment requires an amendment to the Navajo Community Plan. This proposed change is being processed by the Metropolitan Transit Development Board (MTDB) as part of an amendment to identify the Mission Valley East Light Rail alignment through the corridor.

Schedule: Preliminary engineering began in Fiscal Year 2009 and continued through Fiscal Year 2010. Design is scheduled in Fiscal Year 2011. Construction will be scheduled upon identification of funding. Land acquisition will begin when the alignment is defined.

Summary of Project Changes: It is anticipated that Redevelopment funds will be available for this project in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CITY REDEV ADMIN/PRO	200229	0	0	0	650,000	0	0	0	0	0	0	0	**650,000**
PROP A - (1/2% SALES	400156	412,621	47,379	0	0	0	0	0	0	0	0	0	**460,000**
TRANSNET EXTENSION 7	400169	58,384	41,616	0	0	0	0	0	0	0	0	0	**100,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	5,140,000	**5,140,000**
Total		**471,005**	**88,995**	**0**	**650,000**	**0**	**0**	**0**	**0**	**0**	**0**	**5,140,000**	**6,350,000**

General Services

Trans - Roadway

Balboa Ave/Hathaway St Left Turn Lane Installation / S10047

Council District:	6	**Community Plan:**	Clairemont Mesa
Project Status:	Released	**Contact Information:**	Nassar, Mark
Duration:	2009 - 2019		619-533-3172
Improv Type:	Betterment		mnassar@sandiego.gov

Description: Traffic improvements to the intersection of Balboa Avenue and Hathaway Street.

Justification / Public Benefit: The improvements to the intersection will improve driver and pedestrian safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2011. Construction schedule is to be determined.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TRANSNET EXTENSION 7	400169	4,163	0	0	0	0	0	0	0	0	0	0	**4,163**
Total		**4,163**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**4,163**

General Services

Trans - Roadway

Berger Ave Sidewalk & Curb Ramps / S11044

Council District:	6	**Community Plan:**	Serra Mesa
Project Status:	Created	**Contact Information:**	Nassar, Mark
Duration:	2011 - 2013		619-533-3712
Improv Type:	Betterment		mnassar@sandiego.gov

Description: This project will install a missing section of sidewalk and provide curb ramps on the east side of the street between Kearny Villa Road/Mesa College Drive and Frost Street.

Justification / Public Benefit: The project location is a highly used area. One or more Americans with Disabilities Act (ADA) complaints have been received. The improvements are needed for disabled access in the public right-of-way for compliance with current ADA standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and in in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
SERRA MESA - URBAN C	400132	0	0	225,000	0	0	0	0	0	0	0	0	**225,000**
Total			**0**	**225,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**225,000**

General Services

Trans - Roadway

Bus Stop Improvements / AID00007

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Celniker, Steve
Duration:	2010 - 2020		619-980-8751
Improv Type:	Betterment		scelniker@sandiego.gov

Description: This project will provide for the installation of concrete pads in the roadways at bus stops city-wide. The project is funded by the City's share of bus stop advertising revenue.

Justification / Public Benefit: Concrete bus pads provide a longer lasting surface at bus stops.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Construction is scheduled to begin in Fiscal Year 2011 and to be completed in Fiscal Year 2014.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011. Funding for the project will be provided per terms of an agreement with San Diego Transit in Fiscal Years 2011, 2012, and 2013.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
		0	154,812	0	0	0	0	0	0	0	0	0	**154,812**
Total			**154,812**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**154,812**

General Services

Trans - Roadway

Camino Del Sur-SR 56 to Carmel Valley Road / S00899

Council District:	1	**Community Plan:**	Torrey Highlands
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	2003 - 2014		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for the construction of Camino del Sur between State Route 56 and Carmel Valley Road as a two-lane interim roadway (40-foot paved width) within the right-of-way for a future six-lane facility. Additional lanes may be required in the immediate vicinity of the interchange. This project will be constructed by the developer who will be reimbursed.

Justification / Public Benefit: This project will accommodate the increase in vehicular traffic caused by development in the area and is funded by development within Torrey Highlands.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan. See Projects T2.1 and T2.2 in the Torrey Highlands Ranch Financing Plan.

Schedule: The initial four lanes of this project are complete and reimbursement to the developer is pending, contingent upon fees collected within the community. The final two lanes of the project within the six lane right-of-way are tentatively scheduled for Fiscal Year 2014 dependent upon the rate of development within the community.

Summary of Project Changes: Black Mountain Ranch Facilities Benefit Assessment funding has been added to this project for Fiscal Year 2014. Total project cost has been increased to $14,414,810.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
BLACK MOUNTAIN RANCH	400091	0	0	0	0	0	0	1,050,000	0	0	0	0	**1,050,000**
TORREY HIGHLANDS	400094	9,715,000	3,649,810	0	0	0	0	0	0	0	0	0	**13,364,810**
Total		**9,715,000**	**3,649,810**	**0**	**0**	**0**	**0**	**1,050,000**	**0**	**0**	**0**	**0**	**14,414,810**

General Services

Trans - Roadway

Camino Ruiz from n/o of Reagan to Jade Coast / S01018

Council District:	5	**Community Plan:**	Mira Mesa
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	1990 - 2013		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for widening Camino Ruiz from Gold Coast Drive to the east leg of Jade Coast Road and from the northern most boundaries of Miralani Business Park to Miramar Road, widening Camino Ruiz to a modified six-lane major street/primary arterial. The project includes Class II bike lanes between Mira Mesa Boulevard and Gold Coast Drive and within the project limits.

Justification / Public Benefit: Widening this portion of Camino Ruiz will accommodate increased vehicular traffic generated by the Mira Mesa Community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design is scheduled in Fiscal Year 2011. Design is scheduled to begin in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2013. This schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MIRA MESA - FBA	400085	23,151	0	0	0	0	0	0	0	0	0	0	**23,151**
Total		**23,151**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**23,151**

General Services

Trans - Roadway

Camino Ruiz-Santaluz to Cam Del Norte Improvements / S00842

Council District:	1	**Community Plan:**	Black Mountain Ranch
Project Status:	Released	**Contact Information:**	Fuentes, Julio
Duration:	2003 - 2011		619-533-3092
Improv Type:	New		jfuentes@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Camino Ruiz between Santaluz and Camino del Norte.

Justification / Public Benefit: This project is in accordance with the Black Mountain Ranch Public Facilities Financing Plan, Project T-5.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: The road was built and completed in Fiscal Year 2006. Reimbursement contingent upon rate of fees collected within the community.

Summary of Project Changes: No significant change to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
BLACK MOUNTAIN RANCH	400091	13,901,786	0	0	0	0	0	0	0	0	0	0	**13,901,786**
Total		**13,901,786**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**13,901,786**

General Services

Trans - Roadway

Camino Ruiz-Santaluz to Resort Wildlife Crossing / S00843

Council District:	1	**Community Plan:**	Black Mountain Ranch
Project Status:	Released	**Contact Information:**	Wildberger, Eric
Duration:	2006 - 2011		619-533-3765
Improv Type:	New		ewildberger@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of wildlife crossings along Camino Ruiz between Santaluz and Resort Street.

Justification / Public Benefit: This project is in accordance with the Black Mountain Ranch Public Facilities Financing Plan, Project T-7.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: The wildlife crossing was completed in Fiscal Year 2006. Revisions to this project will be included in upcoming Black Mountain Ranch Facilities Benefit Assessment reconciliation. Reimbursements are dependent upon fees collected in the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
BLACK MOUNTAIN RANCH	400091	4,506,381	0	0	0	0	0	0	0	0	0	0	**4,506,381**
Total		**4,506,381**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**4,506,381**

General Services

Trans - Roadway

Camino Santa Fe-Del Mar Mesa Road to SR 56 / S00898

Council District:	1	**Community Plan:**	Del Mar Mesa
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	2004 - 2010		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides construction of Little McGonigle Ranch Road and will be completed in two phases. Phase I provides for the construction of Little McGonigle Ranch Road (formerly Camino Santa Fe) (45'/65') from the northerly terminus of Carmel Mountain Road at Del Vino Court, northwesterly to the easterly terminus of Del Mar Mesa Road. The project includes a multi-use trail adjacent to the roadway. Phase II provides for the construction of Little McGonigle Ranch Road (40'/62') from Del Mar Mesa Road to State Route 56. The project will include a 100-foot bridge. A multi-use trail will also be constructed adjacent to the roadway.

Justification / Public Benefit: This project is required to accommodate additional traffic in Del Mar Mesa and will provide access from Del Mar Mesa to adjoining communities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition, design and construction were completed by the developer. Reimbursement to developer contingent upon rate of fees collected in the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
DEL MAR MESA FBA	400089	860,411	6,264,589	0	0	0	0	0	0	0	0	0	**7,125,000**
Total		**860,411**	**6,264,589**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**7,125,000**

General Services

Trans - Roadway

Camino del Sur - State Route 56 to Dormouse / S00872

Council District:	1	**Community Plan:**	Rancho Penasquitos, Torrey Highlands
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	1998 - 2012		619-533-5120
Improv Type:	New		bjohnson@sandego.gov

Description: This project provides for the construction of Camino del Sur (formerly Camino Ruiz) as a four-lane major street with Class II bicycle lanes from Carmel Mountain Road to 1,600 feet north of Park Village Road.

Justification / Public Benefit: Camino del Sur is the major street connecting the southwest corner of Rancho Penasquitos to the future Carmel Mountain Road extension and to State Route 56.

Operating Budget Impact: None.

Relationship to General and Community Plans: The Torrey Highlands Public Facilities Financing Plan was approved by City Council Resolution R-304935 on June 2, 2009 authorizing the appropriation of $4,036,000 in the project. The project is also consistent with the Rancho Penasquitos Community Plan, and Torrey Highlands Subarea Plan, and is in conformance with the City's General Plan.

Schedule: The Environmental Impact Report was completed in Fiscal Year 2006. Design began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2011. Construction is scheduled to occur in conjunction with anticipated development in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for FIscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
DEVELOPER DONATION	9800	0	0	0	0	3,538,000	0	0	0	0	0	0	**3,538,000**
RANCHO PENASQUITOS F	400083	1,210,367	1,840,633	0	0	1,500,000	0	0	0	0	0	0	**4,551,000**
TORREY HIGHLANDS	400094	10,076	0	0	0	4,025,900	0	0	0	0	0	0	**4,035,976**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	293,600	**293,600**
Total		**1,220,443**	**1,840,633**	**0**	**0**	**9,063,900**	**0**	**0**	**0**	**0**	**0**	**293,600**	**12,418,576**

General Services

Trans - Roadway

Carmel Mountain Road to Del Mar Mesa Road / S00846

Council District:	1	**Community Plan:**	Del Mar Mesa
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	2003 - 2011		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for the construction of Carmel Mountain Road as a two-lane collector street from the Carmel Valley Neighborhood easterly boundary to Little McGonigle Ranch Road (formerly Del Mar Mesa Road). The 4,050 linear feet of half-width road (FBA funded) which traverses open space will be 40-foot/62-foot. Also included as part of this project is a wildlife crossing under Carmel Mountain Road. The remainder (sub-divider funded) will be both 40-foot/62-foot and 50-foot/72-foot and will include left-turn lanes at intersections and major driveways as needed. A multi-use trail will be constructed as part of this project along the entire project length.

Justification / Public Benefit: This project is required to accommodate the additional traffic generated as a result of development in Del Mar Mesa.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific (Community) Plan and is in conformance with the City's General Plan.

Schedule: Design and construction schedule is to be determined in accordance with the Reimbursement Agreement.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
DEL MAR MESA FBA	400089	0	1,800,000	0	900,000	0	0	0	0	0	0	0	**2,700,000**
Total			**1,800,000**	**0**	**900,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,700,000**

General Services

Trans - Roadway

Carmel Valley Rd-Lopelia Meadows to Via Abertura / S00934

Council District:	1	**Community Plan:**	Pacific Highlands Ranch
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	2008 - 2015		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Carmel Valley Road from Lopelia Meadows place to via Abertura as a four-lane facility within a 122 foot right-of-way that can accommodate six lanes in the future (Approx. 3,600 LF).

Justification / Public Benefit: This project is in accordance with the Pacific Highlands Ranch Public Facilities Financing Plan, Project T-4.4. Companion Projects T-4.2 and T-4.3 for the other phases of this project.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I completion is scheduled for Fiscal Year 2012, if Pardee agrees to advance funding and will be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment (FBA) under the terms of a reimbursement agreement. Reimbursement to the developer is programmed for Fiscal Year 2015. Subsequent phases are anticipated with adjacent subdivision development estimated to occur in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PACIFIC HIGHLANDS RA	400090	313,379	536,621	0	0	0	0	0	0	0	0	0	**850,000**
Total		**313,379**	**536,621**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**850,000**

General Services

Trans - Roadway

Carmel Valley Road 4/6 Lanes s/o of Street A / S00900

Council District:	1	**Community Plan:**	Torrey Highlands, Pacific Highlands Ranch
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	2004 - 2010		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for the design and construction of Carmel Valley Road from the Camino Santa Fe Interchange to Pacific Highlands Ranch Parkway as a six-lane facility within a 146 foot right-of-way transitioning to a four-lane facility within a 122 foot right-of-way (4,000 linear feet). The expanded right-of-way will permit widening of up to 24 additional feet for a future transit oriented facility. In the interim, these two-lanes shall be landscaped and incorporated into the center median improvements.

Justification / Public Benefit: Due to anticipated traffic volumes on Carmel Valley Road, the portion between SR-56 and Del Mar Heights Road will be constructed as a six lane facility, in two phases, as required by the Transportation Phasing. See Project T- 4.2 and Torrey Highlands Public Facilities Financing Plan Project T- 4.5.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch and Torrey Highlands Public Facilities Financing Plans and is in conformance with the City's General Plan.

Schedule: The developer (Pardee) provided advanced funding for this project and will be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment under the terms of a reimbursement agreement.

Summary of Project Changes: Project funding has been revised to be consistent with the Pacific Highlands Ranch Public Facilities Financing Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PACIFIC HIGHLANDS RA	400090	3,052,049	1,347,951	0	1,347,951	0	0	0	0	1,925,000	0	0	**7,672,951**
Total		**3,052,049**	**1,347,951**	**0**	**1,347,951**	**0**	**0**	**0**	**0**	**1,925,000**	**0**	**0**	**7,672,951**

General Services

Trans - Roadway

Carmel Valley Road-Street A to Neighborhood Pky / S00906

Council District:	1	**Community Plan:**	Pacific Highlands Ranch
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	2005 - 2010		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for design and construction of Carmel Valley Road from A-Street to the Neighborhood Parkway as a four-lane facility within a 122 foot right-of-way that can accommodate six lanes in the future. The two internal lanes will be left unimproved for future expansion to accommodate six lanes of traffic or another transit oriented facility. In the interim, these two lanes shall be landscaped and incorporated into the center median improvements. This section of Carmel Valley Road includes the pedestrian undercrossing at the Neighborhood Parkway. See Project T-4.3 in the Pacific Highlands Ranch Public Facilities Financing Plan. This project will be built by the developer who will be reimbursed.

Justification / Public Benefit: Due to anticipated traffic volumes on Carmel Valley Road, the section between A-Street and Neighborhood Parkway will be constructed as a four-lane facility that can be expanded to six lanes in the future.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Reimbursement to the developer will be made in accordance with the agreement. The anticipated completion date is Fiscal Year 2012.

Summary of Project Changes: Project funding has been revised to reflect the most current Pacific Highlands Ranch Public Facilities Financing Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PACIFIC HIGHLANDS RA	400090	6,034,011	865,989	0	1,500,000	1,000,000	0	0	0	0	0	0	**9,400,000**
Total		**6,034,011**	**865,989**	**0**	**1,500,000**	**1,000,000**	**0**	**0**	**0**	**0**	**0**	**0**	**9,400,000**

General Services

Trans - Roadway

Carmel Valley Road-Via Albutura to Camino Ruiz / S00854

Council District:	1	**Community Plan:**	Torrey Highlands
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	2003 - 2011		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for the design and construction of two additional travel lanes in two increments. The first increment requires the widening along the frontage of Torrey Del Mar development. The second increment completes the remainder of the widening. Timing of each increment of widening will be based on the rate of development in Torrey Highlands.

Justification / Public Benefit: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as exsisting sub-regional traffic needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan. See project T4.3 in the Torrey Highlands Public Facilities Financing Plan.

Schedule: Initial lanes have been completed. Widening to be completed by the developer per terms of the reimbursement agreement.

Summary of Project Changes: No siginficant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TORREY HIGHLANDS	400094	2,674,667	0	0	7,706,783	0	0	0	0	0	0	0	**10,381,450**
Total		**2,674,667**	**0**	**0**	**7,706,783**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**10,381,450**

General Services

Trans - Roadway

Carroll Canyon Rd-I-15 to Maya Linda Rd / S01019

Council District:	5	**Community Plan:**	Mira Mesa
Project Status:	Released	**Contact Information:**	McKee, Jerry
Duration:	1992 - 2015		619-533-3095
Improv Type:	New		jmcKee@sandiego.gov

Description: This project provides for widening the south side of Carroll Canyon Road from Interstate 15 to 150 feet east of Maya Linda Road in order to provide a right-turn lane with a Class II bike lane. See Project Number 7A in the Mira Mesa Public Facilities Financing Plan.

Justification / Public Benefit: Due to growth in the community, increases to traffic volumes will require an exclusive right-turn lane to maintain and improve service levels for I-15 at Carrol Canyon Road.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was completed in Fiscal Year 2009. Land acquisition began in Fiscal Year 2010, and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A - (1/2% SALES	400156	78,373	0	0	0	0	0	0	0	0	0	0	**78,373**
Total		**78,373**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**78,373**

General Services

Trans - Roadway

Community Sign Installation at Various Locations / AID00004

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Fuentes, Julio
Duration:	2010 - 2020		619-533-3092
Improv Type:	Betterment		jfuentes@sandiego.gov

Description: This project will provide the installation of community signs at various locations Citywide.

Justification / Public Benefit: Support community desires for identifying various communities by installing community signs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

Schedule: Design to be initiated in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
INFRA IMPRV - CD 1	400681	0	1,822	0	0	0	0	0	0	0	0	0	**1,822**
INFRASTRUCTURE IMP F	400184	24,178	0	0	0	0	0	0	0	0	0	0	**24,178**
Total		**24,178**	**1,822**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**26,000**

General Services

Trans - Roadway

Concrete Streets / AID00006

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Mary Wolford
Duration:	2010 - 2020		619-527-7515
Improv Type:	Betterment		mwolford@sandiego.gov

Description: This annual allocation provides for resurfacing, repair, and reconstruction of concrete streets which are necessary to maintain the concrete streets in a serviceable condition and to prevent deterioration.

Justification / Public Benefit: Resurfacing, repair, and reconstruction of concrete streets are necessary to maintain the concrete streets in serviceable condition and prevent deterioration.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: It is proposed to allocate $5,000,000 to this project in Fiscal Year 2011 from the proposed bond funding for street resurfacing of $45,500,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
DEF MAINT 2009A-PROJ	400624	1,460,748	1,039,252	0	0	0	0	0	0	0	0	0	**2,500,000**
FINANCING	9300	0	0	0	5,000,000	0	0	0	0	0	0	0	**5,000,000**
GENERAL FUND	100000	31,224	(31,224)	0	0	0	0	0	0	0	0	0	**0**
MUNI SEWER REVENUE	700000	11,511	(11,511)	0	0	0	0	0	0	0	0	0	**0**
WATER UTILITY OPERAT	700011	47,423	(47,423)	0	0	0	0	0	0	0	0	0	**0**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	21,600,000	**21,600,000**
Total		**1,550,906**	**949,094**	**0**	**5,000,000**	**0**	**0**	**0**	**0**	**0**	**0**	**21,600,000**	**29,100,000**

General Services

Trans - Roadway

Consultant Services for Public Facilities / AID00008

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Fuentes, Julio
Duration:	2010 - 2020		619-533-3092
Improv Type:	Betterment		jfuentes@sandiego.gov

Description: This annual allocation provides for miscellaneous engineering/architectural services by consultants for the improvement of streets.

Justification / Public Benefit: Some projects require the services of a private consultant for minor design services or when the required level of expertise is not available from City staff.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CAPITAL OUTLAY-SALES	400000	29,038	12,181	0	0	0	0	0	0	0	0	0	**41,219**
Total		**29,038**	**12,181**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**41,219**

General Services

Trans - Roadway

Debt Service for Commercial Paper Funded Projects / S00883

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2000 - 2015		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for debt service payment on TransNet Commercial Paper issued for Funded Program projects within a given fiscal year.

Justification / Public Benefit: Debt service payments for TransNet Commercial Paper issuances are required; however, are contingent upon actual use.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Continuing appropriations of $270,000 will support initial debt service payment requirement, if planned issuance of $10 million in Commercial Paper occurs in Fiscal Year 2011. Planned Commercial Paper issuances in Fiscal Year 2011 would require annual payments through Fiscal Year 2015.

Summary of Project Changes: No TransNet Commercial Paper was issued in Fiscal Year 2010, which did not require any debt service payment.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A - (1/2% SALES	400156	19,672,832	0	0	0	0	0	0	0	0	0	0	**19,672,832**
TRANSNET EXTENSION 1	400171	0	270,000	0	0	0	0	0	0	0	0	0	**270,000**
Total		**19,672,832**	**270,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**19,942,832**

General Services

Trans - Roadway

Debt Service for TransNet Bond Funded Projects / S00874

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	1998 - 2011		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provided for debt service related to TransNet Bond funded projects (previously managed by the Engineering and Capital Projects Department).

Justification / Public Benefit: Debt service payments for prior TransNet Bond issuances were required annually. This project reflects completely paid debt service payment requirements stemming from prior year issuances.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: No further debt service payment activity is expected for this project and will be closed by the end of the fiscal year.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A - (1/2% SALES	400156	31,650,885	0	0	0	0	0	0	0	0	0	0	**31,650,885**
Total		**31,650,885**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**31,650,885**

General Services

Trans - Roadway

Del Mar Heights Rd n/o Neighborhood 4 Park/School / S00855

Council District:	1	**Community Plan:**	Carmel Valley
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	1992 - 2011		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for developer reimbursement, contingent upon approval of a reimbursement agreement, for the half-width improvement of Del Mar Heights Road north to Ashley Falls Neighborhood Park to a six-lane major arterial with Class II bike lanes.

Justification / Public Benefit: The developer was required to build this road and will be reimbursed from Facilities Benefit Assessment funding by agreement. See Project Number T-6 in the Carmel Valley Public Facilities Financing Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: This project was constructed in prior years by the developer and reimbursement was scheduled for Fiscal Year 2010 contingent upon approval of the Reimbursement Agreement.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CARMEL VALLEY CONSOL	400088	842,426	2,768	0	0	0	0	0	0	0	0	0	**845,195**
CARMEL VALLEY NORTH-	400081	55	0	0	0	0	0	0	0	0	0	0	**55**
Total		**842,482**	**2,768**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**845,250**

General Services

Trans - Roadway

Del Mar Heights Road-4/6 Lanes / S00903

Council District:	1	**Community Plan:**	Pacific Highlands Ranch
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	2003 - 2012		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for construction of Del Mar Heights Road from Old Carmel Valley Road to the new alignment of Carmel Valley Road as a modified five-lane roadway within a 122 foot right-of-way for a future six-lane facility. The project includes an eastbound third lane as the roadway approaches Carmel Valley Road. This project includes the bridge crossing over the open space corridor. This is the second phase of the project and will provide local access to the central area of development. The developer will advance funding for this project and be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment under the terms of a reimbursement agreement.

Justification / Public Benefit: This facility is required to accommodate traffic being generated by new development in Pacific Highlands Ranch as well as by existing sub-regional traffic needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan (Project T-3.2) and is in conformance with the City's General Plan.

Schedule: Reimbursements to the developer will continue through Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PACIFIC HIGHLANDS RA	400090	7,139,693	2,660,307	0	1,500,000	1,000,000	0	0	0	0	0	0	**12,300,000**
Total		**7,139,693**	**2,660,307**	**0**	**1,500,000**	**1,000,000**	**0**	**0**	**0**	**0**	**0**	**0**	**12,300,000**

General Services

Trans - Roadway

Del Mar Mesa Public Facilities / S00893

Council District:	1	**Community Plan:**	Del Mar Mesa
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	2001 - 2010		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for the construction of Del Mar Mesa Road as a two-lane rural residential road from Carmel Country Road to the future Carmel Mountain Road. The improvements also include a 16-inch water line and a multi-use trail. This roadway will provide access to the east until other road improvements are in place. This project was formerly named Shaw Ridge Road. This project will be constructed by three developers under three separate reimbursement agreements.

Justification / Public Benefit: This project is required to accommodate the additional traffic generated as a result of development in Del Mar Mesa. See Project Number 43-3 in the Del Mar Mesa Public Facilities Financing Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: This project was constructed by developers in Fiscal Years 1999 through 2003. Reimbursements will be made from the Del Mar Mesa Facilities Benefit Assessment fund as scheduled in the Public Facilities Financing Plan.

Summary of Project Changes: Project funding has been revised in accordance with the most recent Del Mar Mesa Public Facilities Financing Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
DEL MAR MESA FBA	400089	9,174,277	230,723	0	0	563,544	0	0	0	0	0	0	**9,968,544**
Total		**9,174,277**	**230,723**	**0**	**0**	**563,544**	**0**	**0**	**0**	**0**	**0**	**0**	**9,968,544**

General Services

Trans - Roadway

Del Sol Boulevard-Central / S00858

Council District:	8	**Community Plan:**	Otay Mesa
Project Status:	Released	**Contact Information:**	Nassar, Mark
Duration:	2004 - 2012		619-533-3172
Improv Type:	New		mnassar@sandiego.gov

Description: This project provides for construction of the central section of Del Sol Boulevard from the eastern boundary of Palm Ridge through the Multiple Species Conservation Program (MSCP) open space, and along the frontage of the proposed community park, elementary and middle school site. The roadway will consist of 800 linear feet of a two-lane collector and 2,000 linear feet of a four-lane collector street.

Justification / Public Benefit: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility and accessibility for the residents and business travelers to, from and through the community. See companion projects T-4.1 and T-4.2 in the Otay Mesa Public Facilities Financing Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I will be constructed by the San Ysidro School District through an Facilities Benefit Assessment Reimbursement Agreement. Phase I will construct approximately 1,000 linear feet of new road along the frontage of a new school. Phase II will be designed and constructed by the City to complete the connection from Phase I to the existing westerly terminus. Design is scheduled for Fiscal Year 2011 with construction scheduled in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
OTAY MESA-WEST (FROM	400093	70,699	6,429,301	0	0	0	0	0	0	0	0	0	**6,500,000**
Total		**70,699**	**6,429,301**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**6,500,000**

General Services

Trans - Roadway

Dennery Road - East / S10018

Council District:	8	**Community Plan:**	Otay Mesa
Project Status:	Created	**Contact Information:**	Nassar, Mark
Duration:	2010 - 2013		619-533-3172
Improv Type:	New		mnassar@sandiego.gov

Description: This project provides for constructing approximately 2,900 linear feet as a two-lane collector street north of Palm Avenue within the Dennery Ranch Precise Plan area. Multiple Species Conservation Program frontage is to be funded from Facilities Benefit Assessment.

Justification / Public Benefit: This project is required to accommodate the additional traffic generated as a result of development in the Otay Mesa community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction have been completed. Reimbursements are anticipated to the developer.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
DEVELOPER DONATION	9800	0	0	0	598,000	0	0	0	0	0	0	0	**598,000**
OTAY MESA-WEST (FROM	400093	0	109,707	0	480,563	0	0	0	0	0	0	0	**590,270**
Total			**109,707**	**0**	**1,078,563**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,188,270**

General Services

Trans - Roadway

Eastgate Mall-Towne Centre to Miramar Road / S00848

Council District:	1	**Community Plan:**	University
Project Status:	Released	**Contact Information:**	Nassar, Mark
Duration:	1992 - 2014		619-533-3172
Improv Type:	New		mnassar@sandiego.gov

Description: This project provides for widening Eastgate Mall to a four-lane collector street between Miramar Road and the San Diego Gas and Electric (SDG&E) easement. In addition, this project provides for Class II bicycle lanes.

Justification / Public Benefit: These improvements will enhance traffic flow at this location. See project Number 34 in the North University City Public Facilities Financing Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The project description is preliminary and the scope of work is not established; only planning and other preliminary activities have been performed to date. The project schedule for the design and construction will be established once the scope of work is approved.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
NORTH UNIVERSITY CIT	400080	730,779	751,222	0	2,571,000	0	0	0	0	0	0	0	**4,053,001**
Total		**730,779**	**751,222**	**0**	**2,571,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	4,053,001

General Services

Trans - Roadway

El Camino Real Widening / S00916

Council District:	1	**Community Plan:**	Pacific Highlands Ranch, Black Mountain Ranch
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2007 - 2014		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for completion of the construction of the existing El Camino Real between Half Mile Drive and San Dieguito Road as a four-lane major street within the existing, graded right-of-way.

Justification / Public Benefit: This project is required in order to accommodate the additional traffic generated as a result of development in the surrounding communities, including Pacific Highlands Ranch, as well as the existing sub-regional traffic needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch and Black Mountain Ranch Public Facilities Financing Plans and is in conformance with the City's General Plan.

Schedule: This project is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: Project cost has been revised to include Black Mountain Ranch Public Facilities Financing Plan Project T-29.1.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PACIFIC HIGHLANDS RA	400090	748	99,252	0	0	0	0	0	0	0	0	0	**100,000**
Total		**748**	**99,252**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**100,000**

General Services

Trans - Roadway

Euclid Avenue & Home Improvements / S00886

Council District:	3, 7	**Community Plan:**	Normal Heights (Mid-City)
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2002 - 2011		619-533-7482
Improv Type:	New		jbatta@sandiego.gov

Description: This project provides for the completion of street improvements recommended in the Euclid Avenue Revitalization Program and the Mid-City Community Plan. Improvements will extend from Home Avenue to Thorn Street and will include curb, gutter, sidewalk, landscaping, paving, and traffic calming installations.

Justification / Public Benefit: Euclid Avenue carries a traffic volume in excess of its design capacity, resulting in significant congestion, which impacts neighboring properties. Traffic speed, volume, and a deficiency in pedestrian infrastructure compromise pedestrian safety.

Operating Budget Impact: None; landscape maintenance assessment district is pending.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: This project is anticipated to be closed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CAPITAL OUTLAY-SALES	400000	156,000	0	0	0	0	0	0	0	0	0	0	**156,000**
GRANT FUND-FEDERAL	600000	0	12,210	0	0	0	0	0	0	0	0	0	**12,210**
MID CITY URBAN COMM	400114	202,211	72,420	0	0	0	0	0	0	0	0	0	**274,631**
PRIVATE & OTHERS CON	400264	0	19,500	0	0	0	0	0	0	0	0	0	**19,500**
PROP A - (1/2% SALES	400156	402,609	0	0	0	0	0	0	0	0	0	0	**402,609**
RDA CONTRIBS TO CITY	200347	160,000	0	0	0	0	0	0	0	0	0	0	**160,000**
Total		**920,820**	**104,130**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,024,950**

General Services

Trans - Roadway

Euclid Avenue Corridor Improvements / S00904

Council District:	3, 7	**Community Plan:**	Eastern Area (Mid-City)
Project Status:	Technically completed	**Contact Information:**	Johnson, Brad
Duration:	2006 - 2014		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides improvements on Euclid Avenue from 300 feet north of Redwood Street to El Cajon Boulevard and will include curb, gutter, sidewalk, curb ramps, landscaping, roadway restoration, striping, and traffic calming installations.

Justification / Public Benefit: Euclid Avenue carries a traffic volume in excess of its design capacity, resulting in significant congestion, which impacts neighboring properties. Traffic speed, volume, and deficiency in pedestrian infrastructure compromise pedestrian safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project implements the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: This project was removed from the Regional Transportation Improvement Program per City Council approval (R-303851).

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MID CITY URBAN COMM	400114	65,369	0	0	0	0	0	0	0	0	0	0	**65,369**
PROP A - (1/2% SALES	400156	70,880	106,120	0	0	0	0	0	0	0	0	0	**177,000**
Total		**136,249**	**106,120**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**242,369**

General Services

Trans - Roadway

Five Year CIP Planning / AID00003

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Fuentes, Julio
Duration:	2010 - 2020		619-533-3092
Improv Type:	Betterment		jfuentes@sandiego.gov

Description: This annual allocation provides funding for the planning and preliminary design work for potential future transportation projects submitted by City Council, City departments, constituents, and other agencies.

Justification / Public Benefit: This project funds required work by City staff to evaluate, plan and perform preliminary design as requested.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The total project cost for annual allocation projects is reflective of the Fiscal Year 2011 budget only.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A - (1/2% SALES	400156	0	51,000	0	0	0	0	0	0	0	0	0	**51,000**
TRANSNET EXTENSION 7	400169	0	625,956	50,000	0	0	0	0	0	0	0	0	**675,956**
Total			**676,956**	**50,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**726,956**

General Services

Trans - Roadway

Genesee Avenue I-5 to Eastgate Mall / S00866

Council District:	1	**Community Plan:**	University
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2002 - 2012		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for a median closure at Fez Street and dual left-turn lanes in the southbound direction at the Eastgate Mall intersection.

Justification / Public Benefit: This project will improve traffic circulation in the University community. See Project Number G in the North University City Public Facilities Financing Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2002. Design began in Fiscal Year 2003 and was completed in Fiscal Year 2009. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
NORTH UNIVERSITY CIT	400080	300,368	27,382	0	0	0	0	0	0	0	0	0	**327,750**
Total		**300,368**	**27,382**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**327,750**

General Services

Trans - Roadway

Genesee Avenue-I-5 to Regents Road / S00840

Council District:	1	**Community Plan:**	University
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	1991 - 2011		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for widening Genesee Avenue to a modified six-lane primary arterial from Interstate 5 to Campus Point Drive. The total project length is approximately 2,500 feet with Class II bicycle lanes. A separate project (S-00839) is scheduled to redesign the freeway interchange and widen Genesee Avenue at Interstate 5.

Justification / Public Benefit: This project is needed to improve traffic flow and is included in the Council-approved North University City Community Financing Plan and Facilities Benefit Assessment Document.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2010.

Summary of Project Changes: This project, which provided for widening Genesee Avenue to a modified six-lane primary arterial from Interstate 5 to Campus Point Drive, is now complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
NORTH UNIVERSITY CIT	400080	6,531,762	335,018	0	0	0	0	0	0	0	0	0	**6,866,780**
Total		**6,531,762**	**335,018**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**6,866,780**

General Services

Trans - Roadway

Hollister Street Widening / S00980

Council District:	8	**Community Plan:**	Otay Mesa - Nestor
Project Status:	Released	**Contact Information:**	Marabian, Linda
Duration:	2009 - 2012		619-533-3082
Improv Type:	Widening		lmarabian@sandiego.gov

Description: This project provides for improvements to the west side of the 900 block of Hollister Street. Improvements include new curb, gutter, sidewalk, and asphalt pavement.

Justification / Public Benefit: The project addresses the need for adequate drainage and pedestrian accessibility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa/Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled in Fiscal Year 2010 and estimated to be completed in Fiscal Year 2012. Construction will be scheduled when funding is identified.

Summary of Project Changes: No significant change to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TRANSNET EXTENSION 7	400169	2,068	0	0	0	0	0	0	0	0	0	0	**2,068**
Total		**2,068**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,068**

General Services

Trans - Roadway

I-5 / SR-56 Fiberoptic Relocation / S00708

Council District:	1	**Community Plan:**	Carmel Valley
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2004 - 2011		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for the preparation of a project report and environmental document (PR/ED) for northerly connections of the Interstate 5 and State Route 56 freeways. The improvements include the westerly State Route 56 northerly Interstate 5, the southerly Interstate 5 to easterly State Route 56 connections.

Justification / Public Benefit: State Route 56 opened to traffic in July of 2004 and provides a new east/west connection between Interstates 5 and 15. This will introduce a significantly new volume of traffic to the Interstate 5 corridor in Carmel Valley, some of which will need to go to or from the north. This project will provide the improvements necessary to make these moves most efficiently and avoid the heavy use of local streets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Preparation of Project Report and Environmental Determination began in Fiscal Year 2004 and is scheduled to continue through Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-STATE	600001	2,617	0	0	0	0	0	0	0	0	0	0	**2,617**
PACIFIC HIGHLANDS RA	400090	101,724	596	0	0	0	0	0	0	0	0	0	**102,320**
WATER UTILITY OPERAT	700011	92,167	0	0	0	0	0	0	0	0	0	0	**92,167**
Total		**196,508**	**596**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**197,104**

General Services

Trans - Roadway

I-5 to SR-56 Freeway Connectors / S00707

Council District:	1	**Community Plan:**	Carmel Valley
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2003 - 2011		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for the preparation of a project report and environmental document (PR/ED) for northerly connections of the Interstate 5 and State Route 56 freeways. Alternatives under consideration include direct freeway to freeway connectors from westbound State Route 56 to northbound Interstate 5 and southbound Interstate 5 to eastbound State Route 56, an auxiliary lane alternative which proposes providing operational improvements on Interstate 5 between Del Mar Heights Road and Carmel Valley Road, on Carmel Valley Road between Interstate 5 and State Route 56 and on State Route 56 west of Carmel Country Road. The third alternative includes the direct freeway connectors from westbound State Route 56 to northbound Interstate 5 and the auxiliary lane alternative improvements on southbound Interstate 5, eastbound Carmel Valley Road and eastbound State Route 56.

Justification / Public Benefit: State Route 56 opened to traffic in July 2004 and provides a new east/west connection between Interstates 5 and 15. This will introduce a significantly new volume of traffic to the Interstate 5 corridor in Carmel Valley, some of which will need to go to or from the north. This project will provide the improvements necessary to make these moves most efficiently and avoid the heavy use of local streets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plans and is in conformance with the City's General Plan.

Schedule: Preparation of the project report and environmental determination began in Fiscal Year 2004 and is scheduled to continue through Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
BLACK MOUNTAIN RANCH	400091	0	0	0	580,000	0	0	0	0	0	0	0	**580,000**
GRANT FUND-OTHER	600002	40,000	0	0	0	0	0	0	0	0	0	0	**40,000**
GRANT FUND-STATE	600001	1,970,923	(31,541)	0	0	0	0	0	0	0	0	0	**1,939,383**
PACIFIC HIGHLANDS RA	400090	619,936	0	0	0	0	0	2,320,676	3,700,000	0	0	0	**6,640,612**
WATER UTILITY OPERAT	700011	257,200	0	0	0	0	0	0	0	0	0	0	**257,200**
Total		**2,888,059**	**(31,541)**	**0**	**580,000**	**0**	**0**	**2,320,676**	**3,700,000**	**0**	**0**	**0**	**9,457,194**

General Services

Trans - Roadway

Interstate 15 Improvements / S00931

Council District:	1	**Community Plan:**	Pacific Highlands Ranch
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	2008 - 2015		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project involved the design and construction of capacity improvements on the I-15 freeway between SR-56 and the northern City of San Diego limits near Lake Hodges which included auxiliary lanes, HOV lanes, managed lanes and widening of the northbound bridge over Lake Hodges.

Justification / Public Benefit: This project is in accordance with the Black Mountain Ranch Public Facilities Financing Plan, Project T-55, Council Resolution R-301005, November 1, 2005.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: This project was completed by CALTRANS in Fiscal Year 2009 using City, State, and Federal freeway construction funds. Black Mountain Ranch, LLC. provided CALTRANS a fair share of the funding in the amount of $7,150,000 in Fiscal Year 2007, which was in turn reimbursed from the Black Mountain Ranch Facilities Benefit Assessment (FBA).

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
BLACK MOUNTAIN RANCH	400091	7,150,126	(126)	0	0	0	0	0	0	0	0	0	**7,150,000**
Total		**7,150,126**	**(126)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**7,150,000**

General Services

Trans - Roadway

Juan Street Concrete Street / S00602

Council District:	2	**Community Plan:**	Old San Diego, Uptown
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	2010 - 2020		619-533-4654
Improv Type:	Replacement		apalaseyed@sandiego.gov

Description: This project provides for the replacement of the existing concrete pavement, curb, gutter and sidewalk on Juan Street from Taylor Street to Sunset Road. It is proposed to do the reconstruction work in two phases. Phase I (Taylor Street to Harney Street) will provide new asphalt cement and cement treated base pavement. Phase II (Harney Street to Sunset Road) will provide new Portland cement concrete pavement.

Justification / Public Benefit: This project is needed to reconstruct the roadway due to deterioration of the existing roadway. This project location is one of the lowest rated non-residential concrete streets within the City based on Overall Condition Index (OCI) rating.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Old San Diego and Uptown Community Plans and is in conformance with the City's General Plan.

Schedule: Design and Environmental Document began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2012 and be completed in Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
DEF MAINT 2009A-PROJ	400624	206,749	4,793,251	0	0	0	0	0	0	0	0	0	**5,000,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	2,000,000	**2,000,000**
Total		**206,749**	**4,793,251**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,000,000**	**7,000,000**

General Services

Trans - Roadway

Judicial Drive-Golden Haven to Eastgate Mall / S00879

Council District:	1	**Community Plan:**	University
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2000 - 2011		619-533-7482
Improv Type:	New		jbatta@sandiego.gov

Description: This project provides for constructing Judicial Drive from Golden Haven Drive to Eastgate Mall as a four-lane major street, including an undercrossing at La Jolla Village Drive. The undercrossing will be funded by Facilities Benefit Assessment (FBA) funding.

Justification / Public Benefit: This project is needed to improve traffic flow, and it is included in the Council-approved North University City Community Financing Plan and Facilities Benefit Assessment Document. See Project Number 33 in the North University City Public Facilities Financing Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in October of 2002 and was completed in December of 2003. Construction began in May of 2005 and was completed in September of 2006.

Summary of Project Changes: Project funding has been revised to reflect the most recent North University City Public Facilities Financing Plan approved by City Council on December 5, 2008 on Resolution R-304535. The project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
NORTH UNIVERSITY CIT	400080	8,889,000	0	0	0	0	0	0	0	0	0	0	**8,889,000**
Total		**8,889,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**8,889,000**

General Services

Trans - Roadway

Kearny Mesa Community Sign / S10044

Council District:	6	**Community Plan:**	Kearny Mesa
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2009 - 2019		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for the installation of community signs in Kearny Mesa.

Justification / Public Benefit: The project is funded by a State contribution agreement as part of the relinquishment of State Route 274 to the City of San Diego and was requested by Council District 6.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin Fiscal Year 2011. Construction schedule to be determined.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GEN DYNA-COMMUNITY I	400250	21,757	38,243	0	0	0	0	0	0	0	0	0	**60,000**
Total		**21,757**	**38,243**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**60,000**

General Services

Trans - Roadway

La Jolla Mesa Drive Sidewalk / S00928

Council District:	1	**Community Plan:**	La Jolla
Project Status:	Released	**Contact Information:**	Li, David
Duration:	2008 - 2012		619-533-5164
Improv Type:	New		dli@sandiego.gov

Description: This project provides for the construction of a curb, gutter, and sidewalk on the east side of La Jolla Mesa south of Deer Hill Court.

Justification / Public Benefit: This project is required in order to provide safer pedestrian access.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and will be completed in Fiscal Year 2011. Construction is scheduled to begin and be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A - (1/2% SALES	400156	50,136	64,864	0	0	0	0	0	0	0	0	0	**115,000**
Total		**50,136**	**64,864**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**115,000**

General Services

Trans - Roadway

La Jolla Mesa Vista Project UUD / S00695

Council District:	1	**Community Plan:**	Torrey Pines
Project Status:	Released	**Contact Information:**	Bruner, Nathan
Duration:	2004 - 2009		619-533-7426
Improv Type:	Replacement		nbruner@sandiego.gov

Description: This project coordinates, establishes and administers an Undergrounding Utility District for the La Jolla Mesa Vista area. The La Jolla Mesa Vista Underground Utility Assessment District No. 4098 outlines a process for SDG&E, AT&T and the cable companies to underground their facilities while installing new streetlighting and restoring roadway surfaces. Construction costs for undergrounding are paid by the utility companies in accordance with Public Utilities Commission Decisions 73078, 820118 and Case 8209

Justification / Public Benefit: The California Public Utilities Commission (CPUC) Rule 20A mandates that local utility companies allocate funding for the undergrounding of their respective utility services at the direction of the local municipality. The City of San Diego must provide the necessary adminstrative expenses, conversion of City-owned streetlighting, and resurfacing of roadways associated with the undergrounding purpose.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines community plan and is in conformance with the City's General Plan.

Schedule: This project's Underground Utility Assessment District (No. 4098) was established in Fiscal Year 2008 and will continue to be active until all remaining deliverables are resolved on a priority basis or determined to be complete. If determined to be complete, this project will be closed by the end of the fiscal year.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
LA JOLLA MESA VISTA	200502	690,412	0	0	0	0	0	0	0	0	0	0	**690,412**
PRIVATE & OTHERS CON	400264	25,810	0	0	0	0	0	0	0	0	0	0	**25,810**
UNDERGROUND SURCHARG	200218	240,367	182,071	0	0	0	0	0	0	0	0	0	**422,438**
Total		**956,589**	**182,071**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,138,660**

General Services

Trans - Roadway

Linda Vista Rd at Genesee Intersection Improvement / S00907

Council District:	6	**Community Plan:**	P09 Linda Vista
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2006 - 2011		619-533-5120
Improv Type:	Widening		bjohnson@sandiego.gov

Description: This project provides for lengthening the Genesee Avenue westbound left-turn lanes to 300 feet of vehicle storage and re-striping Genesee Avenue to provide an exclusive eastbound right-turn lane. It will also widen Linda Vista Road to provide an exclusive northbound right-turn lane.

Justification / Public Benefit: This project will improve the traffic flow through the intersection.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: The project description is preliminary and the scope of work is not established; only planning and other preliminary activities have been performed to date. The project schedule for design and construction will be established once the scope of work is approved.

Summary of Project Changes: The total project cost increased by $150,000 due to the allocation of TransNet funding to this project in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
LINDA VISTA URBAN CO	400113	41,869	11,131	0	0	40,188	0	0	0	0	0	0	**93,188**
TRANSNET EXTENSION 7	400169	46,646	23,354	150,000	0	0	0	150,000	580,000	0	0	0	**950,000**
Total		**88,515**	**34,485**	**150,000**	**0**	**40,188**	**0**	**150,000**	**580,000**	**0**	**0**	**0**	**1,043,188**

General Services

Trans - Roadway

Mira Sorrento Place-Scranton to Vista Sorrento / S00878

Council District:	5	**Community Plan:**	Mira Mesa
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	1999 - 2012		619-533-7482
Improv Type:	New		jbatta@sandiego.gov

Description: This project provides for widening and extending Mira Sorrento Place to a four-lane collector street between Scranton Road and Vista Sorrento Parkway. It includes widening the Mira Sorrento Place/Scranton Road intersection.

Justification / Public Benefit: This project is needed to improve traffic flow and is included in the Council-approved Mira Mesa Community Financing Plan and Facilities Benefit Assessment Document. See Project Number 56 in the Mira Mesa Public Facilities Financing Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition were completed in Fiscal Year 2002. Construction began in Fiscal Year 2004 and was completed in Fiscal Year 2008. The project will be in a five year biological monitoring period through Fiscal Year 2012.

Summary of Project Changes: It is proposed to allocate $60,000 in TransNet funding to this project for biological monitoring in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MIRA MESA - FBA	400085	11,432,138	84,985	0	0	0	0	0	0	0	0	0	**11,517,123**
PRIVATE & OTHERS CON	400264	319,227	46,773	0	0	0	0	0	0	0	0	0	**366,000**
PROP A - (1/2% SALES	400156	394,298	231,263	0	0	0	0	0	0	0	0	0	**625,560**
TRANSNET EXTENSION 7	400169	9,594	110,406	60,000	0	0	0	0	0	0	0	0	**180,000**
Total		**12,155,256**	**473,427**	**60,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**12,688,683**

General Services

Trans - Roadway

Miramar Road-Interstate 805 Easterly Ramps / S00880

Council District:	5	**Community Plan:**	University
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	2001 - 2012		619-533-4654
Improv Type:	Widening		apalaseyed@sandiego.gov

Description: This project provides for widening Miramar Road to eight lanes from the Interstate 805 easterly on and off-ramps to 300 feet east of Eastgate Mall. It includes dual left-turn lanes at Eastgate Mall.

Justification / Public Benefit: This project is needed to improve traffic flow, and is included in the Council approved North University City Community Plan and Facilities Benefit Assessment Document per the North University City Public Facilities Financing Plan - Project 50.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I construction has been completed. Phase II construction began in Fiscal Year 2010 and is scheduled to be complete in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
NORTH UNIVERSITY CIT	400080	4,484,621	1,685,241	0	0	0	0	0	0	0	0	0	**6,169,862**
PROP A - (1/2% SALES	400156	67,139	912,999	0	0	0	0	0	0	0	0	0	**980,138**
TRANSNET EXTENSION 7	400169	0	500,000	0	0	0	0	0	0	0	0	0	**500,000**
Total		**4,551,760**	**3,098,240**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**7,650,000**

General Services

Trans - Roadway

Napa Street from Linda Vista Rd to Morena Blvd / S00849

Council District:	6	**Community Plan:**	Linda Vista
Project Status:	Released	**Contact Information:**	Nassar, Mark
Duration:	1999 - 2010		619-533-3172
Improv Type:	New		mnassar@sandiego.gov

Description: This project provides for improved traffic flow at the Napa Street/Linda Vista Road intersection.

Justification / Public Benefit: Napa Street is classified as a major street in the Linda Vista Community Plan. Current traffic volumes in excess of 19,000 average daily trips are beyond the desirable capacity of the existing facility. The proposed design would eliminate congestion.

Operating Budget Impact: none.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: The project description is preliminary and the scope of work is not established; only planning and other preliminary activities have been performed to date. The project schedule for the design and construction will be established once the scope of work is approved and the remaining funding identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A - (1/2% SALES	400156	429,492	8,296	0	0	0	0	0	0	0	0	0	**437,788**
WATER UTILITY OPERAT	700011	217,952	0	0	0	0	0	0	0	0	0	0	**217,952**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	5,104,260	**5,104,260**
Total		**647,444**	**8,296**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**5,104,260**	**5,760,000**

General Services

Trans - Roadway

New Developments / AID00009

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Fuentes, Julio
Duration:	2010 - 2020		619-533-3092
Improv Type:	Betterment		jfuentes@sandiego.gov

Description: This annual allocation provides for street and utility improvements along City-owned land and in other situations where it is desired to have an adjoining developer install such improvements and be reimbursed by the City.

Justification / Public Benefit: The City is required to improve the right-of-way alongside its property, as must all property owners. The City Council may determine that it is more economical to have such work done by an adjoining developer rather than by a separate City contract.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis and is dependent upon the work program of the developer.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A - (1/2% SALES	400156	0	50,000	0	0	0	0	0	0	0	0	0	**50,000**
Total			**50,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**50,000**

General Services

Trans - Roadway

New Heritage Road (Otay Valley Road)-Central / S00876

Council District:	8	**Community Plan:**	Otay Mesa
Project Status:	Technically completed	**Contact Information:**	Tracanna, John
Duration:	2000 - 2011		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for realigning a portion of the existing two-lane roadway by a private developer as an interim improvement. This work will be completed by an adjacent private developer and be reimbursed through Facilities Benefit Assessment credits.

Justification / Public Benefit: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility, accessibility and safety for the residents and businesses traveling to, from, and through the community. See Project Number T-21.3i in the Otay Mesa Public Facilities Financing Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2000 and was completed in Fiscal Year 2002. Construction began in Fiscal Year 2002 and was completed in Fiscal Year 2004. Reimbursement to the developer is scheduled throughout the life of the project.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
OTAY MESA-EAST (FROM	400092	1,507,763	472,763	0	0	0	0	0	0	0	0	0	**1,980,526**
OTAY MESA-EASTERN DI	400100	825,000	0	0	0	0	0	0	0	0	0	0	**825,000**
OTAY MESA-WEST (FROM	400093	1,154,758	84,510	0	0	0	0	0	0	0	0	0	**1,239,268**
OTAY MESA-WESTERN DI	400102	275,000	0	0	0	0	0	0	0	0	0	0	**275,000**
Total		**3,762,521**	**557,273**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**4,319,794**

General Services

Trans - Roadway

Nobel Drive / I-805 Interchange / S00709

Council District:	1	**Community Plan:**	North University City
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	1987 - 2011		619-533-4654
Improv Type:	New		apalaseyed@sandiego.gov

Description: This project provides for construction of Nobel Drive as a six-lane primary arterial from Shoreline Drive to Interstate 805, and as a four-lane major street from Interstate 805 to Miramar Road. It includes construction of one-half of a diamond interchange with ramps to and from the south at Nobel Drive and Interstate 805. The new overcrossing will provide four through-lanes plus dual left-turn lanes, bike lanes, and sidewalk on both sides. Two traffic signals will be constructed at both ramp terminals with Nobel Drive. Auxiliary lanes will be constructed on Interstate 805 from north of Governor Drive to Nobel Drive. The existing bridge over the AT&SF railroad tracks will be widened to accommodate these two additional auxiliary lanes on Interstate 805.

Justification / Public Benefit: This project will improve traffic circulation in the University Community. See Project Number 21 in the North University City Public Facilities Financing Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 1998 and was completed in Fiscal Year 2000. Construction began in Fiscal Year 2000 was completed in Fiscal Year 2002. A five year plant establishment period followed. This project is now complete.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
NORTH UNIVERSITY CIT	400080	25,127,203	74,489	0	0	0	0	0	0	0	0	0	**25,201,692**
WATER UTILITY OPERAT	700011	1,411,308	0	0	0	0	0	0	0	0	0	0	**1,411,308**
Total		**26,538,511**	**74,489**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**26,613,000**

General Services

Trans - Roadway

North Torrey Pines Road at Genesee Avenue / S00720

Council District:	1	**Community Plan:**	Torrey Pines
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	1992 - 2010		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for the reconstruction of Genesee Avenue at Torrey Pines Road and John Jay Hopkins Drive. The proposed changes include rebuilding the intersection of Genesee Avenue/North Torrey Pines Road, widening Genesee Avenue and North Torrey Pines Road north of Genesee Avenue to a six-lane primary arterial, and widening North Torrey Pines Road south of Genesee Avenue to a six-lane major street. The limits of the widening are easterly to John Jay Hopkins Drive, southerly to Torrey Pines Scenic Drive and to 500 feet north of the North Torrey Pines Road/Genesee Avenue intersection. This project also provides for Class II bicycle lanes. See Project Number E in the North University City Public Facilities Financing Plan.

Justification / Public Benefit: This project will improve sight distance through the intersection and provide additional left turn storage capacity on Genesee Avenue at John Jay Hopkins Drive and University of California entrance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines and Community Plan and the City's General Plan Guidelines.

Schedule: Design was scheduled in Fiscal Year 1992. Land acquisition was scheduled to begin in Fiscal Year 1992. Construction was scheduled to begin in Fiscal Year 1993 and be completed in Fiscal Year 1994. This project was reinstated in Fiscal Year 2004 to reflect budget and funding adjustments. All work associated with this project was complete in Fiscal Year 2006.

Summary of Project Changes: This project, which provided for the reconstruction of Genesee Avenue at Torrey Pines Road and John Jay Hopkins Drive, is complete and will be closed by the end of the fiscal year

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
BLACK HORSE FRM-JOHN	400189	384,397	0	0	0	0	0	0	0	0	0	0	**384,397**
GENESEE/NO TORREY PI	400281	4,077,013	0	0	0	0	0	0	0	0	0	0	**4,077,013**
ISTEA-TRANSNET EXCHA	400162	50,000	0	0	0	0	0	0	0	0	0	0	**50,000**
NORTH UNIVERSITY CIT	400080	2,500,000	0	0	0	0	0	0	0	0	0	0	**2,500,000**
PROP A - (1/2% SALES	400156	2,170,064	5,301	0	0	0	0	0	0	0	0	0	**2,175,365**
WATER UTILITY OPERAT	700011	387,000	0	0	0	0	0	0	0	0	0	0	**387,000**
Total		**9,568,474**	**5,301**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**9,573,775**

General Services

Trans - Roadway

Ocean Beach Commercial Revitalization Newport Ave / S01077

Council District:	1	**Community Plan:**	Ocean Beach
Project Status:	Released	**Contact Information:**	McKee, Jerry
Duration:	2004 - 2012		619-533-3095
Improv Type:	Betterment		jmckee@sandiego.gov

Description: This project provides for phased design and construction of drainage improvements, street grinding and resurfacing, installation of concrete gutters, additional surface drain inlets, enhanced crosswalks, curb pop-outs, hardscaping and tree planting along Newport Avenue from Sunset Cliffs Boulevard to Abbott Street.

Justification / Public Benefit: The proposed improvements are necessary to satisfy the Americans with Disabilities Act (ADA) requirements by bringing the street surface areas up to standard.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: This project is scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	32	244,599	0	0	0	0	0	0	0	0	0	**244,631**
Total		**32**	**244,599**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**244,631**

General Services

Trans - Roadway

Ocean View Hills Parkway / S00882

Council District:	8	**Community Plan:**	Otay Mesa
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	2000 - 2011		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for reimbursing the developer for the City's share of the design and construction of Ocean View Hills Parkway (Phases II and III) from Dennery Road to Otay Mesa Road. The project includes approximately 5,200 lineal feet of a four-lane major street and 4,900 lineal feet of a six-lane major street. See projects T2.1, T2.2 and T2.3 in the Otay Mesa Public Facilities Financing Plan.

Justification / Public Benefit: The transportation element of the Otay Mesa Community Plan recommends that an integrated transportation network will provide mobility, accessibility and safety for the residences and businesses traveling to, from and through the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phases I and II were completed in previous years with reimbursements to date. Phase III design began and was completed in Fiscal Year 2005. Construction began in Fiscal Year 2006 and completion schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
OTAY MESA-EAST (FROM	400092	5,542,664	0	0	0	0	0	0	0	0	0	0	**5,542,664**
OTAY MESA-EASTERN DI	400100	3,818,542	0	0	0	0	0	0	0	0	0	0	**3,818,542**
OTAY MESA-WEST (FROM	400093	4,092,135	(97)	0	0	0	0	0	0	0	0	0	**4,092,038**
OTAY MESA-WESTERN DI	400102	1,604,993	0	0	0	0	0	0	0	0	0	0	**1,604,993**
Total		**15,058,334**	**(97)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**15,058,237**

General Services

Trans - Roadway

Old Otay Mesa Road- Westerly / S00870

Council District:	8	**Community Plan:**	Otay Mesa, Otay Mesa - Nestor
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	2008 - 2011		619-533-4654
Improv Type:	Widening		apalaseyed@sandiego.gov

Description: This project provides for design and construction of Old Otay Mesa Road from the intersection of B Street, as shown on the Remington Hills Tentative Map, easterly to the intersection with Otay Mesa Road (Town Center Drive Extension South), per the Otay Mesa Public Facilities Financing Plan - Project T-50.2. This project includes approximately 2,400 linear feet of a two-lane collector street.

Justification / Public Benefit: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility, accessibility and safety for persons traveling to, from and through the community. This project is being funded with Facilities Benefit Assessment Fees funding because there is either no project fronting this roadway or the projects fronting the roadway are also public facility projects, e.g., school, park. Should the adjacent properties be developed, these properties shall reimburse the Facilities Benefit Assessment Fees Fund for the actual cost of the project as a condition of approval of their developments.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is required in and consistent with the Otay Mesa and Otay Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008. Construction is scheduled in Fiscal Year 2011. This schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: The original proposed scope for the Old Otay Mesa Road project did not fully address community needs. A professional firm will be hired to consider all needs through the design phase. This additional work will increase the funding needs in the project. Total estimated project cost is now $6,750,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
OTAY MESA-WEST (FROM	400093	1,007,653	2,242,347	0	0	0	0	0	0	0	0	0	**3,250,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	3,500,000	**3,500,000**
Total		**1,007,653**	**2,242,347**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**3,500,000**	**6,750,000**

General Services

Trans - Roadway

Otay Mesa Truck Route Phase 3 / S00724

Council District:	8	**Community Plan:**	Otay Mesa
Project Status:	Released	**Contact Information:**	Arnold, Mike
Duration:	2003 - 2011		619-533-4661
Improv Type:	New		manorld@sandiego.gov

Description: The Phase III project provides for an emergency lane and paved shoulder from Drucker Lane to the port of entry. The phase IV project provides for the construction of an additional lane to the existing Otay Truck Route from La Media Road to Drucker Lane and for the extension of the Truck Route (two lanes) from Britannia Boulevard to La Media Road and along Britannia Boulevard from the border to Britannia Court.

Justification / Public Benefit: The Phase IV additional lane and extension of the Truck Route will remove cargo trafffic from local streets and further expedite international truck traffic southbound into Mexico at the Otay Mesa Port of Entry. The Phase III additional lane will provide a dedicated emergency lane for Border Patrol, Police and other emergency vehicles.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phase III design was completed in Fiscal Year 2010 and construction began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2011. The environmental process for Phase IV is scheduled for Fiscal Year 2010. Phase IV design is scheduled to begin in Fiscal Year 2010 and be completed in Fiscal Year 2011. Right of way acquisition is scheduled for Fiscal Year 2011. Construction for Phase IV is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: It is proposed to allocate TransNet funding to this project for Fiscal Year 2011. Grant funding is anticipated to be received in Fiscal Year 2011 for construction.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
FEDERAL GRANT	9600	0	0	0	4,200,000	0	0	0	0	0	0	0	**4,200,000**
GRANT FUND-STATE	600001	1,186,481	781,375	0	0	0	0	0	0	0	0	0	**1,967,856**
OTAY MESA-EAST (FROM	400092	1,053,479	148,662	0	0	0	0	0	0	0	0	0	**1,202,141**
PROP A - (1/2% SALES	400156	313,747	0	0	0	0	0	0	0	0	0	0	**313,747**
TRANSNET EXTENSION 7	400169	432,133	354,120	200,000	0	300,000	750,000	0	0	0	0	0	**2,036,253**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	10,332,144	**10,332,144**
Total		**2,985,840**	**1,284,157**	**200,000**	**4,200,000**	**300,000**	**750,000**	**0**	**0**	**0**	**0**	**10,332,144**	**20,052,141**

General Services

Trans - Roadway

Palm Avenue Roadway Improvements / S00913

Council District:	8	**Community Plan:**	Otay Mesa - Nestor
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2007 - 2012		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for vehicular and traffic safety improvements on Palm Avenue from Beyer Way to Interstate 805. The improvements include installation of raised center medians, turn pockets, traffic signals, a pedestrian refuge area, crosswalks, landscaping, striping and signage. Subsequent phases of this project may include further analysis of the pedestrian and streetscape aspects of the project area.

Justification / Public Benefit: These improvements will benefit the community by increasing the safety and flow of traffic.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa-Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary project planning began in Fiscal Year 2007 and was completed in Fiscal Year 2008. Design began in Fiscal Year 2010 and was completed in Fiscal year 2010. Construction is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: It is proposed to allocate TransNet funding of $630,000 in Fiscal Year 2011 to fund the construction phase of the project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A - (1/2% SALES	400156	150,000	0	0	0	0	0	0	0	0	0	0	**150,000**
TRANSNET EXTENSION 7	400169	466,490	102,510	630,000	0	2,255,000	0	0	0	0	0	0	**3,454,000**
Total		**616,490**	**102,510**	**630,000**	**0**	**2,255,000**	**0**	**0**	**0**	**0**	**0**	**0**	**3,604,000**

General Services

Trans - Roadway

Paradise Hills Revitalization Project / S00829

Council District:	4	**Community Plan:**	Skyline - Paradise Hills
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	2001 - 2011		619-533-4654
Improv Type:	Betterment		apalaseyed@sandiego.gov

Description: This project provides for a vision and implementation strategy for rehabilitating an older commercial strip development on Reo Drive between Albemarle Street and Cumberland Street in the heart of Paradise Hills. Phase I added crosswalks, pop-outs, and surface improvements on Reo Drive between Albemarle Street and Cumberland Drive. Phase II will widen Reo Drive from 60 to 80 feet, including diagonal parking, and surface improvements between Albemarle Street and Cumberland Drive.

Justification / Public Benefit: Revitalization of this strip will encourage commercial opportunities in this underserved community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: This project is currently in construction and is scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	137,133	20	0	0	0	0	0	0	0	0	0	**137,153**
PROP A - (1/2% SALES	400156	1,815,830	131,248	0	0	0	0	0	0	0	0	0	**1,947,077**
TRANSNET OLDER COMM	400166	1,269,444	0	0	0	0	0	0	0	0	0	0	**1,269,444**
WATER UTILITY OPERAT	700011	1,269,444	0	0	0	0	0	0	0	0	0	0	**1,269,444**
Total		**4,491,851**	**131,268**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**4,623,118**

General Services

Trans - Roadway

Pershing Drive/Redwood Street Intersection / S00885

Council District:	3	**Community Plan:**	Balboa Park, Greater North Park
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2001 - 2013		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for improvements along Pershing Drive at Redwood Street and Jacaranda Place, and at the entrance to the Morley Field Disc Golf Course in Balboa Park. The City was awarded a $150,000 State Community-Based Transportation Planing Grant for preliminary engineering activities, public outreach, and to assist in determining the project scope of work.

Justification / Public Benefit: The re-configuration of this intersection will improve traffic control and safety for vehicles, bicycles, and pedestrians.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park and Greater North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary design was completed in Fiscal Year 2009. Design was completed in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CAPITAL OUTLAY-SALES	400000	30,000	0	0	0	0	0	0	0	0	0	0	**30,000**
GRANT FUND-STATE	600001	149,977	23	0	0	0	0	0	0	0	0	0	**150,000**
PROP A - (1/2% SALES	400156	4,209	90,275	0	0	0	0	0	0	0	0	0	**94,484**
TRANSNET EXTENSION 7	400169	148,964	330,036	0	0	0	0	0	0	0	0	0	**479,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	872,516	**872,516**
Total		**333,150**	**420,334**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**872,516**	**1,626,000**

General Services

Trans - Roadway

Pomerado Rd at Willow Creek/Ave of Nations IS / S00933

Council District:	5	**Community Plan:**	Scripps Miramar Ranch
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	2008 - 2015		619-533-3682
Improv Type:	Betterment		jtracanna@sandiego.gov

Description: This project involved improvements at the intersection of Pomerado Road and Willow Creek Road/Avenue of Nations as part of the construction of Thurgood Marshall Middle School. The improvements included a traffic signal, widening, striping and landscaping.

Justification / Public Benefit: This project is in accordance with the Scripps Miramar Ranch Public Facilities Financing Plan, Project: 34-14, Council Resolution R-302405, March 5, 2007.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: This project was completed by the San Diego Unified School District in Fiscal Year 2007, and reimbursement in the amount of $1,260,158 was provided for the project from the Scripps Ranch Miramar Ranch Facilities Benefit Assessment (FBA) under the terms of a reimbursement agreement.

Summary of Project Changes: No significant change to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
SCRIPPS MIRAMAR RANC	400086	1,260,158	29,842	0	0	0	0	0	0	0	0	0	**1,290,000**
Total		**1,260,158**	**29,842**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,290,000**

General Services

Trans - Roadway

Rancho Bernardo Street and Sidewalk Improvements / S00887

Council District:	6	**Community Plan:**	Rancho Bernardo
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	2001 - 2010		619-533-4654
Improv Type:	Betterment		apalaseyed@sandiego.gov

Description: This project provides for improvements to streets and sidewalks throughout the Rancho Bernardo community, as needed. Other improvements may include installation of landscaping and irrigation systems and construction of retaining and sound walls.

Justification / Public Benefit: Additional street and sidewalk improvements are required as a result of continuing development in the area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: As improvements are identified, funding will need to be appropriated to complete design and construction.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A - (1/2% SALES	400156	71,753	15,141	0	0	0	0	0	0	0	0	0	**86,894**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	65,800	**65,800**
Total		**71,753**	**15,141**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**65,800**	**152,694**

General Services

Trans - Roadway

Regents Road Widening-Genesee to Executive / S00881

Council District:	1	**Community Plan:**	University
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2003 - 2015		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for widening Regents Road to a modified four-lane major street from Genesee Avenue to Executive Drive, relocation of the Genesee Avenue/Regents Road intersection to the east, and bike lanes. This project description is preliminary and the amounts shown below only reflect the funding currently programmed. The total funding needs of the project will be determined once a final scope of work is established.

Justification / Public Benefit: This project is needed to improve traffic flow and is included in the Council-approved North University City Community Financing Plan - Project 13 and Facilities Benefit Assessment Document.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2010. Construction schedule will be established pending land acquisiton from the University of California - San Diego (UCSD).

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
NORTH UNIVERSITY CIT	400080	849,290	4,095,710	0	0	0	0	0	0	0	0	0	**4,945,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	1,100,000	**1,100,000**
Total		**849,290**	**4,095,710**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,100,000**	**6,045,000**

General Services

Trans - Roadway

Resurfacing of City Streets / AID00005

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Walter Gefrom
Duration:	2010 - 2020		619-527-7509
Improv Type:	Betterment		wgefrom@sandiego.gov

Description: This annual allocation provides for roadway resurfacing, repair and reconstruction.

Justification / Public Benefit: Resurfacing, repair, and reconstruction of City streets are necessary to maintain the streets in serviceable condition and prevent deterioration of the roadway.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: It is anticipated that this project will receive $40,500,000 from bond financing in addition to $9,905,415 from grant funding in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CAPITAL OUTLAY-MISC	400002	0	0	0	0	0	0	0	0	0	0	0	**0**
CONTRIBUTIONS FROM 1	400265	14,434,685	(296)	0	0	0	0	0	0	0	0	0	**14,434,389**
DEF MAINT 2009A-PROJ	400624	18,233,230	28,636,629	0	0	0	0	0	0	0	0	0	**46,869,859**
FINANCING	9300	0	0	0	40,500,000	0	0	0	0	0	0	0	**40,500,000**
GRANT FUND-STATE	600001	8,777,886	11,396,948	0	0	0	0	0	0	0	0	0	**20,174,834**
INFRA IMPRV - CD 1	400681	0	3,899	0	0	0	0	0	0	0	0	0	**3,899**
PROP A - (1/2% SALES	400156	0	84,098	0	0	0	0	0	0	0	0	0	**84,098**
Prop 42 Replacement	200306	2,812,315	113,551	0	0	0	0	0	0	0	0	0	**2,925,866**
STATE GRANT	9601	0	0	0	9,905,415	0	0	0	0	0	0	0	**9,905,415**
UNDERGROUND SURCHARG	200218	9,314,912	653,917	0	0	0	0	0	0	0	0	0	**9,968,829**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	295,200,000	**295,200,000**
Total		**53,573,028**	**40,888,746**	**0**	**50,405,415**	**0**	**0**	**0**	**0**	**0**	**0**	**295,200,000**	**440,067,189**

General Services

Trans - Roadway

Rosecrans Street Corridor Improvements / S00830

Council District:	2	**Community Plan:**	Midway - Pacific Highway, Peninsula
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2003 - 2015		619-533-5120
Improv Type:	Betterment		bjohnson@sandiego.gov

Description: This project provides for improvements to the former State Route 209, which includes all or parts of Camino del Rio West, Rosecrans Street, Canon Street, Catalina Boulevard, and Cabrillo Memorial Drive. Camino del Rio West improvements consist of upgrading the sidewalk facilities, including installation of pedestrian ramps and traffic signal modifications, and construction of turn pocket and signal modifications on Rosecrans at Midway.

Justification / Public Benefit: Redevelopment in the area resulted in increased traffic and pedestrian activity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula and Midway Community Plans and is in conformance with the City's General Plan.

Schedule: Phase I of the project which includes traffic signal modifications, and installation of turn pockets began in Fiscal Year 2010. Construction of Phase I is scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
SR 209/274 COOP STAT	400633	624,075	1,560,259	0	0	0	0	0	0	0	0	0	**2,184,333**
Total		**624,075**	**1,560,259**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,184,333**

General Services

Trans - Roadway

SR56 / I-15 Interchange / S00920

Council District:	1	**Community Plan:**	Pacific Highlands Ranch
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	2007 - 2010		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for the design and construction of a loop ramp in the southeast quadrant of SR-56 at I-15 in Rancho Penasquitos for eastbound to northbound movements to eliminate the need for making left turns at the existing traffic signal. It will also widen the southbound to westbound ramp and the eastbound to southbound ramp. (See Project T-1.6 and Black Mountain Ranch PFFP Project T-56.)

Justification / Public Benefit: This facility is required to accommodate the additional traffic generated as a result of development in the I-15 Corridor, with Pacific Highlands Ranch contributing its fair share based on percentage of increased traffic.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Public Facility Financing Plan and is in conformance with the City's General Plan.

Schedule: Construction is scheduled to be completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PACIFIC HIGHLANDS RA	400090	580,000	0	0	0	0	0	0	0	0	0	0	**580,000**
Total		**580,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**580,000**

General Services

Trans - Roadway

San Dieguito Road to Carmel Valley Road Phase II / S00710

Council District:	1	**Community Plan:**	Black Mountain Ranch, Torrey Highlands
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	2008 - 2010		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Camino del Sur between San Dieguito Road south to Carmel Valley Road as a two-lane interim facility within a six-lane right-of-way. It also provides a wildlife crossing, traffic signals and intersection widening at San Dieguito Road, B Street and Carmel Valley Road. A second phase of the project will construct two additional lanes on Camino del Sur from San Dieguito Road southward to Carmel Valley Road and modify the traffic signals accordingly.

Justification / Public Benefit: This project is in accordance with projects T-9 and T-10 in the Black Mountain Ranch Public Facilities Financing Plan, Council Resolution R-301005, November 1, 2005, and Project T-2.4 of the Torrey Highlands Public Facilities Financing Plan, Council Resolution 304935, June 2, 2009.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch and Torrey Highlands Subarea Plans and the Torrey Highlands Public Facilities Financing Plan, and is in conformance with the City's General Plan.

Schedule: Phase I of this project was completed in Fiscal Year 2002, with reimbursement to developer on-going. A portion of Phase II was completed in Fiscal Year 2004, with the remainder of Phase II scheduled for construction in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
BLACK MOUNTAIN RANCH	400091	980,020	0	0	0	0	0	0	0	0	0	0	**980,020**
Total		**980,020**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**980,020**

General Services

Trans - Roadway

Saturn Blvd Roadway Improvements / S11028

Council District:	8	**Community Plan:**	Otay Mesa - Nestor
Project Status:	Created	**Contact Information:**	Marabian, Linda
Duration:	2011 - 2015		619-533-3082
Improv Type:	Betterment		lmarabian@sandiego.gov

Description: This project provides for the widening of the west side of Saturn Boulevard, north of Grove Street. The project includes new pavement, with approximately 980 linear feet of new curb, gutter and sidewalk, pedestrian ramps, retaining wall, drainage improvements and relocation of existing above ground utilities.

Justification / Public Benefit: The project is located adjacent to a school where students disembark from a school bus and then walk to school via this route. This project would provide a safer pedestrian route for the students and also improve surface drainage.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa-Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TRANSNET EXTENSION 7	400169	0	0	100,000	0	150,000	700,000	0	1,400,000	0	0	0	**2,350,000**
Total			**0**	**100,000**	**0**	**150,000**	**700,000**	**0**	**1,400,000**	**0**	**0**	**0**	**2,350,000**

General Services

Trans - Roadway

Saturn Boulevard-Palm Ave to Coronado / S00861

Council District:	8	**Community Plan:**	Otay Mesa - Nestor
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	1994 - 2015		619-533-7482
Improv Type:	Betterment		jbatta@sandiego.gov

Description: This project provides for widening the west side of Saturn Boulevard to a four-lane collector street from Palm Avenue to Coronado Avenue. Improvements include construction of concrete curb, gutter, sidewalk, drainage facilities, asphalt concrete pavement, and landscaping as necessary.

Justification / Public Benefit: This project is needed to widen the existing southbound traffic lanes to a four-lane collector and to standardize the street width to accommodate the increase in traffic volume.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa/Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design was completed in Fiscal Year 1995 and design was completed in Fiscal Year 2002. Construction is scheduled to begin upon identification of funding. Design standards are to be updated in Fiscal Year 2011.

Summary of Project Changes: It is proposed to allocate $100,000 of TransNet funds to this project for Fiscal Year 2011 to update to current design standards.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
ISTEA-TRANSNET EXCHA	400162	20,000	0	0	0	0	0	0	0	0	0	0	**20,000**
OTAY MESA/NESTOR URB	400125	55,000	0	0	0	0	0	0	0	0	0	0	**55,000**
PROP A - (1/2% SALES	400156	90,673	7,772	0	0	0	0	0	0	0	0	0	**98,446**
WATER UTILITY OPERAT	700011	141,778	0	0	0	0	0	0	0	0	0	0	**141,778**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	1,015,955	**1,015,955**
Total		**307,451**	**7,772**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,015,955**	**1,331,179**

General Services

Trans - Roadway

Skyline Drive at Cardiff Improvements / S00927

Council District:	4	**Community Plan:**	Skyline - Paradise Hills
Project Status:	Released	**Contact Information:**	Nassar, Mark
Duration:	2008 - 2011		619-533-3172
Improv Type:	New		mnassar@sandiego.gov

Description: This project provides for a pop-out on the northwest corner of Skyline and Cardiff.

Justification / Public Benefit: This project is required in order to provide traffic calming and safer pedestrian crossing.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in May of 2009 and ended in May of 2010. Construction is anticipated to begin in January of 2011 and be complete by August of 2011.

Summary of Project Changes: Improvements scheduled in this project will be completed with those in Skyline Drive Median and Parkway Improvements, S-00912. This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A - (1/2% SALES	400156	8,442	16,558	0	0	0	0	0	0	0	0	0	**25,000**
Total		**8,442**	**16,558**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**25,000**

General Services

Trans - Roadway

Soledad Mountain Road Emergency Repair Project / S00932

Council District:	2	**Community Plan:**	Pacific Beach
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2008 - 2011		619-533-7482
Improv Type:	Replacement		jbatta@sandiego.gov

Description: This project provides for the reconstruction of Soledad Mountain Road. On October 3, 2007, a landslide occured on Mt. Soledad and destroyed a large section of the 5700 block of Soledad Mountain Road and Desert View Drive Alley.

Justification / Public Benefit: Soledad Mountain Road is classified as a four-lane major street with approximately 8,470 average daily traffic volume. The road is heavily utilized as a through access to and from La Jolla.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: The construction of Soledad Mountain Road was partially completed and re-opened for traffic on October 16, 2008. The landslide affecting Desert View Alley (a sublet of this project) is not complete.

Summary of Project Changes: No significant change to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-STATE	600001	21,939,757	4,242,802	0	0	0	0	0	0	0	0	0	**26,182,558**
PROP A - (1/2% SALES	400156	389,234	347,791	0	0	0	0	0	0	0	0	0	**737,025**
Prop 42 Replacement	200306	19,763,933	0	0	0	0	0	0	0	0	0	0	**19,763,933**
Total		**42,092,924**	**4,590,592**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**46,683,516**

General Services

Trans - Roadway

Sorrento Valley Road & Interstate 5 Interchange / S00914

Council District:	1	**Community Plan:**	Mira Mesa, Torrey Pines
Project Status:	Released	**Contact Information:**	Doringo, Edric
Duration:	2007 - 2016		619-533-4655
Improv Type:	New		edoringo@sandiego.gov

Description: This project provides for a new freeway interchange to address traffic congestion. The project will be constructed in coordination with Caltrans and the Federal Highway Adminstration. Land acquistion is required.

Justification / Public Benefit: Traffic is at Level of Service I and is severly impacted by stoppage for trains at the Coaster Station.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa and Torrey Pines Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2007 and was completed in Fiscal Year 2008. Design began Fiscal Year 2009 and is scheduled to continue through Fiscal Year 2011. Construction schedule is contingent upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	3,196,601	197,399	0	0	0	0	0	0	0	0	0	**3,394,000**
TRANSNET EXTENSION 7	400169	0	0	0	0	0	175,000	0	0	0	0	0	**175,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	47,000,000	**47,000,000**
Total		**3,196,601**	**197,399**	**0**	**0**	**0**	**175,000**	**0**	**0**	**0**	**0**	**47,000,000**	**50,569,000**

General Services

Trans - Roadway

Spring Canyon Road-Scripps Ranch to Pomerado Road / S00832

Council District:	7	**Community Plan:**	Scripps Miramar Ranch, Rancho Encantada
Project Status:	Released	**Contact Information:**	Nassar, Mark
Duration:	2004 - 2015		619-533-3172
Improv Type:	New		mnassar@sandiego.gov

Description: This project provides for the installation of traffic signals at three locations and the construction of raised medians at a number of intersections to reduce cut-through traffic on local collector streets. The project includes interconnection of the traffic signals in the segment. Specific locations will be determined by a traffic study which is included in this scope of work.

Justification / Public Benefit: The traffic signals will allow pedestrians to cross at controlled intersections. The raised medians at the three intersections will provide additional control of the traffic movements. The additional raised medians at specific intersections will reduce cut-through traffic on local collector streets. Interconnecting the traffic signals will be an effective means of controlling traffic speeds without sacrificing roadway capacity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Encantada Precise Plan and Scripps Miramar Ranch Community Plan, and is in conformance with the City's General Plan.

Schedule: The traffic study was done in Fiscal Year 2009. Design of Phase I traffic improvements began in Fiscal Year 2010, construction is expected to begin in Fiscal Year 2011.

Summary of Project Changes: The Community Planning Committees of Miramar Ranch North and Scripps Ranch approved a two phase plan as a result of the scheduled traffic study: Phase I: Narrow Spring Canyon Road from four lanes to two lanes through re-striping from Scripps Ranch Boulevard to the Riesling Drive. Install a traffic signal on Spring Canyon Road at Spruce Run Drive and median chokers on Spring Canyon Road at Semillon Boulevard and Sunset Ridge Drive. Phase II: Further evaluation of traffic calming, roadway safety, capacity enhancement and traffic control features on Spring Canyon Road, which may include a traffic signal interconnect, additional traffic signals and electronic speed monitoring signs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
SCRIPPS/MIRAMAR TRAF	400255	23,229	11,771	0	0	0	0	0	0	0	0	0	**35,000**
SPRING CNYN RD IMPRO	400256	38,528	711,472	0	0	0	0	0	0	0	0	0	**750,000**
Total		**61,757**	**723,243**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**785,000**

General Services

Trans - Roadway

State Route 56-Carmel Country to Black Mountain / S00853

Council District:	1	**Community Plan:**	Los Penasquitos Canyon Preserve (RPQ, Sabre Springs, Rancho Penasquitos, Torrey Highlands
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	1991 - 2011		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for the State Route 56 freeway between the Carmel Valley and Rancho Penasquitos communities. A four-lane freeway will be constructed with interchanges at Black Mountain Road, Camino Santa Fe and Camino Del Sur. This project will provide the necessary right-of-way and prepare the grade for a six-lane freeway. In addition, this project provides for the bikepath through the State Route 56 corridor, and a future project is planned for a bikepath interchange at Camino Del Sur. The preparation of project report and environmental document for the remaining Interstate 5/State Route 56 connector ramps is budgeted under S-00707, Interstate 5/State Route 56 Freeway Connectors.

Justification / Public Benefit: This project is needed to provide an east-west connection between Interstate 5 and Interstate 15.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Los Penasquitos Canyon Preserve Master Plan, the Sabre Springs, Rancho Penasquitos and Torrey Hills Community Plans, and the Torrey Highlands and Pacific Highlands Ranch Subarea Plans, and is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
DEL MAR MESA FBA	400089	220,697	501,303	0	0	0	0	0	0	0	0	0	**722,000**
DEVELOPER CONTRIBUTI	400251	9,920,610	261,193	0	0	0	0	0	0	0	0	0	**10,181,803**
ISTEA-TRANSNET EXCHA	400162	952,893	0	0	0	0	0	0	0	0	0	0	**952,893**
MIRA MESA - FBA	400085	425,991	58,786	0	0	0	0	0	0	0	0	0	**484,777**
NORTH UNIVERSITY CIT	400080	40,902	0	0	0	0	0	0	0	0	0	0	**40,902**
PACIFIC HIGHLANDS RA	400090	8,218,431	339,569	0	0	0	0	0	0	0	0	0	**8,558,000**
PRIVATE & OTHERS CON	400264	1,431,642	342,610	0	0	0	0	0	0	0	0	0	**1,774,252**
PROP A - (1/2% SALES	400156	1,244,595	49,705	0	0	0	0	0	0	0	0	0	**1,294,301**
RANCHO PENASQUITOS F	400083	3,796,127	0	0	0	0	0	0	0	0	0	0	**3,796,127**
SABRE SPRINGS-FBA	400082	20,000	0	0	0	0	0	0	0	0	0	0	**20,000**
SEWER CONTRIB TO THE	700004	260,430	28,205	0	0	0	0	0	0	0	0	0	**288,635**
SPECIAL GAS TAX ST I	200117	600,000	0	0	0	0	0	0	0	0	0	0	**600,000**
SR-56 (STIP#2)	400632	38,789,974	164,534	0	0	0	0	0	0	0	0	0	**38,954,508**
SR-56 PARTICIPATION	400181	2,436,152	561,209	0	0	0	0	0	0	0	0	0	**2,997,361**
SR56 COOP W/ COUNTY	400635	15,400,000	0	0	0	0	0	0	0	0	0	0	**15,400,000**
SR56 COOP W/ SANDAG	400674	17,353,678	0	0	0	0	0	0	0	0	0	0	**17,353,678**
SR56 COOP W/SANDAG #	400673	23,656,535	0	0	0	0	0	0	0	0	0	0	**23,656,535**
TORREY HIGHLANDS	400094	8,553,602	3,137,398	0	0	0	0	0	0	0	0	0	**11,691,000**
TRANSNET BOND PROCEE	400160	2,400,000	0	0	0	0	0	0	0	0	0	0	**2,400,000**
WATER UTILITY OPERAT	700011	21,483,757	0	0	0	0	0	0	0	0	0	0	**21,483,757**
Total		**157,206,016**	**5,444,513**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**162,650,529**

General Services

Trans - Roadway

Streamview Drive Improvements / S00864

Council District:	3	**Community Plan:**	City Heights (Mid-City)
Project Status:	Released	**Contact Information:**	Nassar, Mark
Duration:	2007 - 2015		619-533-3172
Improv Type:	Betterment		mnassar@sandiego.gov

Description: This project provides for safety/capacity improvements on Streamview Drive from 54th Street to College Avenue to reduce excessive speeds, increase safety, and enhance visual impacts.

Justification / Public Benefit: A study is required to determine solutions to several problems on Streamview Drive. Design solutions and construction, predicated on the study, will address these problems.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Two consultants will assist staff on final preliminary engineering for Fiscal Year 2010. Design is scheduled for Fiscal Year 2011 and construction is scheduled for Fiscal Year 2012.

Summary of Project Changes: $200,000 in TransNet funding has been allocated to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A - (1/2% SALES	400156	59,563	40,437	0	0	0	0	0	0	0	0	0	**100,000**
TRANSNET EXTENSION 7	400169	0	180,000	200,000	0	200,000	795,000	250,000	0	0	0	0	**1,625,000**
Total		**59,563**	**220,437**	**200,000**	**0**	**200,000**	**795,000**	**250,000**	**0**	**0**	**0**	**0**	1,725,000

General Services

Trans - Roadway

Torrey Meadows Drive Overcrossing / S10015

Council District:	1	**Community Plan:**	Torrey Highlands
Project Status:	Created	**Contact Information:**	Nassar, Mark
Duration:	2010 - 2020		619-533-3172
Improv Type:	New		mnassar@sandiego.gov

Description: This project provides for the design and construction of a two-lane overcrossing of Torrey Meadows Drive over State Route 56. This project will include the bridge approaches on each side of the bridge, approximately 200 linear feet of a two-lane local collector road, together with any right-of-way not previously acquired as part of the State Route 56 project.

Justification / Public Benefit: This two-lane connection will provide access to the neighborhood park, elementary and high schools, and the local mixed use zone for those properties south of State Route 56. The project should alleviate traffic congestion on the Camino Del Sur Interchange and provide enhanced traffic flow.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan, the Torrey Highlands Public Facilities Financing Plan (Project T-9) and is in conformance with the City's General Plan.

Schedule: Design and the environmental review process began in Fiscal Year 2010.

Summary of Project Changes: The City is moving forward with a reimbursement agreement with developer to provide design and construction specifications for future construction of project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TORREY HIGHLANDS	400094	0	0	6,148,447	0	0	0	0	0	0	0	0	**6,148,447**
WEST PAC CONTRIB TOR	400096	0	612,666	0	0	0	0	0	0	0	0	0	**612,666**
Total			**612,666**	**6,148,447**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**6,761,113**

General Services

Trans - Roadway

Torrey Pines Improvements Phase I / S00613

Council District:	1	**Community Plan:**	La Jolla
Project Status:	Released	**Contact Information:**	Fuentes, Julio
Duration:	2010 - 2015		619-533-3092
Improv Type:	Betterment		jfuentes@sandiego.gov

Description: This project provides for improvements to the Torrey Pines Corridor. The corridor limits are: Torrey Pines Road from La Jolla Parkway to Girard Avenue. Improvements may include guardrails, median improvements, sidewalks, traffic signals and lighting, installation of bikelanes and modification to striping.

Justification / Public Benefit: Improvements are needed on Torrey Pines Road, west of La Jolla Shores Drive, to better accommodate the traffic flow, bicycles and pedestrians that use this roadway. The corridor study conducted identified safety issues and walkability along the Torrey Pines Road corridor.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design was completed in Fiscal Year 2010. Phase 1 design is scheduled to be complete in Fiscal Year 2011. Construction of Phase 1 improvements will be scheduled upon identification of funding.

Summary of Project Changes: No significant changes to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TRANSNET EXTENSION 7	400169	0	0	300,000	0	0	0	0	870,000	0	0	0	**1,170,000**
TransNet ARRA	400677	170,878	329,122	0	0	0	0	0	0	0	0	0	**500,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	5,000,000	**5,000,000**
Total		**170,878**	**329,122**	**300,000**	**0**	**0**	**0**	**0**	**870,000**	**0**	**0**	**5,000,000**	**6,670,000**

General Services

Trans - Roadway

Transportation Grant Match / AID00002

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Fuentes, Julio
Duration:	2010 - 2020		619-533-3092
Improv Type:	Betterment		jfuentes@sandiego.gov

Description: This annual allocation provides funding for matching fund obligations for various types of transportation grants. Grants may require City matching funds as a condition of approval.

Justification / Public Benefit: In order to qualify for future additional grant funds, the City may be required to ensure that matching funds are available.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: TransNet funding has been allocated to this project through Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-STATE	600001	297,600	2,400	0	0	0	0	0	0	0	0	0	**300,000**
PROP A - (1/2% SALES	400156	45,892	99,733	0	0	0	0	0	0	0	0	0	**145,625**
TRANSNET EXTENSION 7	400169	0	456,072	755,000	0	700,000	900,000	610,000	635,000	0	0	0	**4,056,072**
Total		**343,492**	**558,205**	**755,000**	**0**	**700,000**	**900,000**	**610,000**	**635,000**	**0**	**0**	**0**	**4,501,697**

General Services

Trans - Roadway

Triple Pipe Crossing - Dennery Road / S10017

Council District:	8	**Community Plan:**	Otay Mesa
Project Status:	Created	**Contact Information:**	Nassar, Mark
Duration:	2010 - 2020		619-533-3172
Improv Type:	New		mnassar@sandiego.gov

Description: This project provides for constructing a triple pipe arch culvert beneath Dennery Road where the road spans Dennery Canyon to maintain the continuity of the Dennery Canyon Open Space link with the Otay River Valley and to accommodate the existing wildlife movement.

Justification / Public Benefit: The alignment of Dennery Road will bisect a key wildlife corridor within the Otay Mesa Community. In order to minimize the disturbance, a wildlife undercrossing is proposed to provide an unobstructed corridor for wildlife movement between Dennery Canyon and the Otay River Valley.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010. Construction is scheduled in Fiscal Year 2011. The design and construction of the triple pipe crossing shall be performed by the subdivider responsible for the construction of Dennery Ranch Road and reimbursed from Facilities Benefit Assessment funding.

Summary of Project Changes: Reimbursements are scheduled for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
OTAY MESA-EAST (FROM	400092	0	119,246	0	655,855	0	0	0	0	0	0	0	**775,101**
Total			**119,246**	**0**	**655,855**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**775,101**

General Services

Trans - Roadway

Utilities Undergrounding Program / AID00001

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Bruner, Nathan
Duration:	2010 - 2020		619-533-7426
Improv Type:	Betterment		nbruner@sandiego.gov

Description: This annual allocation provides for additional underground conversion projects to augment the California Public Utilities Commission (CPUC) Rule 20A projects as well as provides for the necessary administrative expenses, conversion of City-owned street lighting, and resurfacing of roadways associated with the undergrounding of utilities.

Justification / Public Benefit: The CPUC mandates that local utility companies allocate funding for undergrounding of utilities at the direction of the local municipality. SDG&E, AT&T and the cable companies spend several million dollars annually to underground overhead facilities. The City must provide the utility companies with a priority listing of projects, aid coordination, establish underground utility districts and give informational support. Construction costs for undergrounding are paid by utility companies in accordance with Public Utilities Commission Decisions 73078, 820118 and Case 8209. If not provided with administrative support, millions of dollars of utility company construction money could go unused. Additional underground conversion projects are funded through the City Undergrounding Surcharge Fund. This fund is used solely for the undergrounding of utilities and cannot be used for other purposes.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
ARCHEOLOGICAL MONITO	200496	100,000	0	0	0	0	0	0	0	0	0	0	**100,000**
CAPITAL OUTLAY-MISC	400002	1,509	880	0	0	0	0	0	0	0	0	0	**2,390**
CAPITAL OUTLAY-SALES	400000	9,206	15,365	0	0	0	0	0	0	0	0	0	**24,571**
DEL MAR TERRACES	200501	1,012,397	149,803	0	0	0	0	0	0	0	0	0	**1,162,200**
PROP A - (1/2% SALES	400156	94,277	0	0	0	0	0	0	0	0	0	0	**94,277**
SCRIPPS MIRAMAR RANC	400086	19	(19)	0	0	0	0	0	0	0	0	0	**0**
SPECIAL GAS TAX ST I	200117	123	0	0	0	0	0	0	0	0	0	0	**123**
UNDERGROUND SURCHARG	200218	189,971,075	33,025,515	7,500,000	0	0	0	0	0	0	0	0	**230,496,590**
Total		**191,188,607**	**33,191,544**	**7,500,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**231,880,150**

General Services

Trans - Roadway

Village Loop Road / S00919

Council District:	1	**Community Plan:**	Pacific Highlands Ranch
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	2007 - 2010		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for construction of Village Loop Drive, from the intersection of Del Mar Heights Road and Carmel Valley Road easterly to the property line (approximately 2,000 linear feet), as a four-lane collector roadway within a 108 foot right-of-way route providing access to the high school site and the core residential areas.

Justification / Public Benefit: This project is dependent upon the development of the high school, community park, and core residential area including the village area of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Public Facility Financing Plan and is in conformance with the City's General Plan.

Schedule: The developer (Pardee) advanced funding for this project and will be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment (FBA) under the terms of a reimbursement agreement. Reimbursement is programmed from Fiscal Years 2006 through 2010.

Summary of Project Changes: Project cost and schedule have been updated to reflect the most recent Pacific Highlands Ranch Public Facilities Financing Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PACIFIC HIGHLANDS RA	400090	2,334,590	545,410	0	0	0	0	0	0	0	0	0	**2,880,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	332,800	**332,800**
Total		**2,334,590**	**545,410**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**332,800**	**3,212,800**

General Services

Trans - Roadway

Westerly Extension of Hazard Center Drive / RD10001

Council District:	6	**Community Plan:**	Mission Valley
Project Status:	Created	**Contact Information:**	Johnson, Brad
Duration:	2010 - 2012		
Improv Type:	New		

Description: The construction of the Westerly Extension of Hazard Center Drive will provide for the construction of a two lane road from the eastern terminus of Hazard Center Drive to the existing road behind Fashion Valley Shopping Center.

Justification / Public Benefit: This project will provide for the construction of the missing segment of Hazard Center Drive and when constructed, the road will provide enhanced traffic circulation which will benefit the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: The project is scheduled to start construction in Fiscal Year 2011.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PRIVATE & OTHERS CON	400264	0	1,000,000	0	0	0	0	0	0	0	0	0	**1,000,000**
Total			**1,000,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,000,000**

General Services

Trans - Roadway - Enhance/Scape/Medians

36th Street Landscape Maintenance / S00902

Council District:	4	**Community Plan:**	Eastern Area (Mid-City)
Project Status:	Released	**Contact Information:**	Medina, Camille
Duration:	2006 - 2012		619-533-6742
Improv Type:	Betterment		cmedina@sandiego.gov

Description: This project is the result of a relinquishment agreement between the City of San Diego and Caltrans and provides for the landscape maintenance of 36th Street between Imperial Avenue and Market Street.

Justification / Public Benefit: This project was approved by the City Council Resolution No. R-300154 and will provide for plant establishment as defined in the standard specifications for the construction of local street and roads.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Plant establishment is scheduled to begin in Fiscal Year 2010 and to be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
RELNQUSH 36 ST COOP	400626	19,924	30,076	0	0	0	0	0	0	0	0	0	**50,000**
Total		**19,924**	**30,076**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**50,000**

General Services

Trans - Roadway - Enhance/Scape/Medians

Azalea Park Neighborhood Identification / S00699

Council District:	3	**Community Plan:**	City Heights (Mid-City)
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2004 - 2010		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for the construction of new vehicular and pedestrian improvements, including raised medians, sidewalks and curb ramps, enhanced crosswalks and curb-extensions, (which are to be funded by Development Impact Fees), neighborhood identification signs (which are to be funded by Community Development Block Grants), and seating areas. This project is part of a community revitalization effort outlined in the Azalea Park-Hollywood Park Revitalization Action Program. The specific locations of this portion of the project are the intersections of Poplar Street and Fairmount Avenue and Poplar Street and Tulip Street.

Justification / Public Benefit: These improvements will benefit the community by increasing safety, improving the flow of traffic, enhancing pedestrian access, and promoting community identification.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project implements the recommendations found in the Mid-City Community Plan and the Azalea Park-Hollywood Park Revitalization Action Program and is in conformance with the City's General Plan.

Schedule: The preliminary design process for the raised medians, neighborhood identification signs and seating areas, which included neighborhood residents' involvement, was completed. Design began in Fiscal Year 2007 and was completed in Fiscal Year 2009. Construction began and was completed in Fiscal Year 2010.

Summary of Project Changes: This project was completed in Fiscal Year 2010 and will be closed at the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	23,457	102,373	0	0	0	0	0	0	0	0	0	**125,830**
MID CITY URBAN COMM	400114	20,000	0	0	0	0	0	0	0	0	0	0	**20,000**
RDA CONTRIBS TO CITY	200347	54,993	101,007	0	0	0	0	0	0	0	0	0	**156,000**
TRANSNET EXTENSION 7	400169	38,498	71,502	0	0	0	0	0	0	0	0	0	**110,000**
Total		**136,948**	**274,882**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**411,830**

General Services

Trans - Roadway - Enhance/Scape/Medians

Balboa Avenue Corridor Improvements / S00831

Council District:	6	**Community Plan:**	Clairemont Mesa, Kearny Mesa
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2003 - 2014		619-533-5120
Improv Type:	Betterment		bjohnson@sandiego.gov

Description: This project provides for improvements to the former State Route 274, which is Balboa Avenue. This project is divided into two phases. Phase I begins at Interstate 5 and ends at Interstate 805. Phase II begins at Interstate 805 and ends at Interstate 15. Improvements to both phases consist of roadway widening, construction of new curbs, gutters, and sidewalks, reconstruction of existing sidewalks and medians, installation of a new traffic signal(s), modification of existing traffic signals, and new bicycle routes. Phase III will install community signs at the Kearny Mesa Community boundaries.

Justification / Public Benefit: This project is funded by a State contribution agreement as part of the relinquishment of State Route 274 to the City of San Diego.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa and Kearny Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: Phase I - Preliminary engineering was completed in Fiscal Year 2005. Design began in Fiscal Year 2005 and was completed in Fiscal Year 2006. Construction began in Fiscal Year 2008 and was completed in Fiscal Year 2009. Phase II - Preliminary engineering began in Fiscal Year 2009 and design began in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2011 and to be completed in Fiscal Year 2012. Phase III - Design started in Fiscal Year 2009 and was completed in Fiscal Year 2010. Construction will start and be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
SR 209/274 COOP STAT	400633	532,694	2,388,741	0	0	0	0	0	0	0	0	0	**2,921,435**
Total		**532,694**	**2,388,741**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,921,435**

General Services

Trans - Roadway - Enhance/Scape/Medians

Bird Rock Coastal Traffic Improvements Phase I / S00896

Council District:	1	**Community Plan:**	La Jolla
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2006 - 2010		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides traffic calming measures to reduce speed and improve safety and walkability on La Jolla Boulevard. The project includes three modern roundabouts on La Jolla Boulevard and three mini roundabouts on connecting residential streets. La Jolla Boulevard will be reduced from four to two lanes. The project also includes 20 additional traffic calming measures on connecting residential streets.

Justification / Public Benefit: This project will reduce traffic speed and improve traffic flow and safety on La Jolla Boulevard. The project also reduces speed and minimizes traffic on surrounding area streets. This project is in accordance with the La Jolla Public Facilities Financing Plan, Project T-13.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2007. Construction will be scheduled in two phases. Phase I construction was completed in Fiscal Year 2008 and Phase II was completed in Fiscal Year 2010 when the Notice of Completion was processed.

Summary of Project Changes: Project was completed in Fiscal Year 2010, and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CONTRIBUTIONS FROM 1	400265	6,219,889	0	0	0	0	0	0	0	0	0	0	**6,219,889**
GRANT FUND-FEDERAL	600000	6,219,889	0	0	0	0	0	0	0	0	0	0	**6,219,889**
GRANT FUND-OTHER	600002	6,219,889	0	0	0	0	0	0	0	0	0	0	**6,219,889**
GRANT FUND-STATE	600001	6,219,889	0	0	0	0	0	0	0	0	0	0	**6,219,889**
INFRASTRUCTURE IMP F	400184	6,219,889	0	0	0	0	0	0	0	0	0	0	**6,219,889**
LA JOLLA URBAN COMM	400123	6,260,292	8,597	0	0	0	0	0	0	0	0	0	**6,268,889**
PROP A - (1/2% SALES	400156	6,243,468	51,421	0	0	0	0	0	0	0	0	0	**6,294,889**
TRANSNET BOND PROCEE	400160	6,219,889	0	0	0	0	0	0	0	0	0	0	**6,219,889**
TRANSNET EXTENSION 7	400169	6,307,539	0	0	0	0	0	0	0	0	0	0	**6,307,539**
TRANSNET INFRASTRUCT	400168	6,219,889	0	0	0	0	0	0	0	0	0	0	**6,219,889**
Total		**62,350,521**	**60,018**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**62,410,539**

General Services

Trans - Roadway - Enhance/Scape/Medians

Carmel Valley Road Enhancement Project / S00859

Council District:	1	**Community Plan:**	Carmel Valley
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	1997 - 2014		619-533-4654
Improv Type:	Replacement - Rehab		apalaseyed@sandiego.gov

Description: This project provides for improving Carmel Valley Road to a modified two-lane collector street from 300 feet east of Portofino Drive to the Del Mar city limits. The improvements include construction of curb, gutter, sidewalks and drainage improvements as well as construction of a Class II bicycle lane on both sides of Carmel Valley Road.

Justification / Public Benefit: This project will improve traffic flow and turning movements on this roadway and provide bike paths on Carmel Valley Road.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction of the project are complete. Environmental monitoring will continue through Fiscal Year 2014.

Summary of Project Changes: It is proposed to allocate $25,000 inTransNet funds to this project for Fiscal Year 2011 for mitigation and monitoring costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
ISTEA-TRANSNET EXCHA	400162	3,137	0	0	0	0	0	0	0	0	0	0	**3,137**
MUNI SEWER REVENUE	700000	0	0	0	0	0	0	0	0	0	0	0	**0**
PROP A - (1/2% SALES	400156	7,945,040	0	0	0	0	0	0	0	0	0	0	**7,945,040**
SEA WORLD TRAFFIC MI	200385	0	0	0	0	0	0	0	0	0	0	0	**0**
TORREY PINES - URBAN	400133	562,000	0	0	0	0	0	0	0	0	0	0	**562,000**
TRANSNET EXTENSION 7	400169	131,532	63,468	25,000	0	25,000	0	0	0	0	0	0	**245,000**
WATER UTILITY OPERAT	700011	339,464	0	0	0	0	0	0	0	0	0	0	**339,464**
Total		**8,981,173**	**63,468**	**25,000**	**0**	**25,000**	**0**	**0**	**0**	**0**	**0**	**0**	**9,094,641**

General Services

Trans - Roadway - Enhance/Scape/Medians

Del Mar Heights Road Center Median / S00884

Council District:	1	**Community Plan:**	Torrey Pines
Project Status:	Released	**Contact Information:**	Nassar, Mark
Duration:	2000 - 2012		619-533-3172
Improv Type:	New		mnassar@sandiego.gov

Description: This project provides for raised center decorative concrete medians on Del Mar Heights Road, between Mango Drive and the San Diego city limits. The future landscaping area is to be covered with landscape fabric and mulch above top soil, and irrigation sleeves under the vehicular area.

Justification / Public Benefit: Construction of the median is required to control turning movements and reduce traffic conflicts.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2004. Construction will be scheduled when remaining funding is identified and a new maintenance assessment district is created.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TORREY PINES - URBAN	400133	230,342	224,658	0	0	0	0	0	0	0	0	0	**455,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	2,000,000	**2,000,000**
Total		**230,342**	**224,658**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,000,000**	**2,455,000**

General Services

Trans - Roadway - Enhance/Scape/Medians

Genesee Avenue-Nobel Dr to SR 52 / S00852

Council District:	1	**Community Plan:**	University
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	1992 - 2017		619-533-4654
Improv Type:	Widening		apalaseyed@sandiego.gov

Description: This project provides for widening Genesee Avenue from Nobel Drive to State Route 52 to a modified six-lane major street north of Decoro Street and a modified six-lane primary arterial south of Decoro Street. The project includes a right-turn lane, eastbound to southbound, at the Genesee Avenue/Nobel Drive intersection; additional left-turn lane, including a traffic signal at State Route 52 interchange; and Class II bicycle lanes.

Justification / Public Benefit: This project is needed to increase the capacity of this facility. See Project Number A in the North University City Public Facilities Financing Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: City Council initiated a community plan amendment to delete this project from the the community plan (R-301787, August 21, 2006). City Council Resolution R-302497, April 2, 2007, stipulates deletion of the project pending the preparation, consideration and certification of a project level Environmental Impact Report (EIR). This project will remain in the financing plan until the EIR is completed.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
NORTH UNIVERSITY CIT	400080	1,439,109	509,491	0	0	0	0	0	0	22,181,100	0	0	**24,129,700**
STATE GRANT	9601	0	0	0	0	0	172,000	0	0	0	0	0	**172,000**
Total		**1,439,109**	**509,491**	**0**	**0**	**0**	**172,000**	**0**	**0**	**22,181,100**	**0**	**0**	**24,301,700**

General Services

Trans - Roadway - Enhance/Scape/Medians

Imperial Ave Bus & Trolley Station Enhancement / S00001

Council District:	4	**Community Plan:**	Skyline - Paradise Hills
Project Status:	Created	**Contact Information:**	Nassar, Mark
Duration:	2010 - 2012		619-533-3172
Improv Type:	Betterment		mnassar@sandiego.gov

Description: This project provides for pedestrian enhancements to the transit center located on Imperial Avenue between 61st Street and 62nd Street. Improvements will include installation and improvements of the bus stop at Imperial Avenue.

Justification / Public Benefit: This project will improve transit conditions for individuals traveling to, from and through the community and will enhance access to both residences and businesses as well as improving pedestrian access to the bus stop.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Skyline-Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: This project is anticipated to be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2011

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet ARRA	400677	0	315,000	0	0	0	0	0	0	0	0	0	**315,000**
Total			**315,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**315,000**

General Services

Trans - Roadway - Enhance/Scape/Medians

Kearny Mesa Community Signs-Balboa Avenue / S10096

Council District:	6	**Community Plan:**	Kearny Mesa
Project Status:	Deletion Flag	**Contact Information:**	Johnson, Brad
Duration:	2009 - 2011		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for the installation of community signs along Balboa Avenue, east of Interstate 805 and at the intersection with Ruffin Road. The scope of work includes modification of existing medians at both locations. This project requires additional relinquishment of the northern half of the median at Interstate 805 by Caltrans.

Justification / Public Benefit: The project is funded by a State contribution agreement as part of the relinquishment of State Route 274 to the City of San Diego and was requested by Council District 6.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2010. Relinquishment of the median is anticipated to be received in Fiscal Year 2011. Construction is scheduled to begin and to be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
SR 209/274 COOP STAT	400633	48,996	0	0	0	0	0	0	0	0	0	0	**48,996**
Total		**48,996**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**48,996**

General Services

Trans - Roadway - Enhance/Scape/Medians

La Jolla Village Drive and Regents Road / S00867

Council District:	1	**Community Plan:**	North University City
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	1995 - 2012		619-533-5120
Improv Type:	Betterment		bjohnson@sandiego.gov

Description: This project provides for a southbound-to-westbound right-turn lane at the La Jolla Village Drive/Regents Road intersection. A Class II bike lane is included for southbound bicyclists. Additional right-of-way will be acquired from the University of California San Diego at no cost.

Justification / Public Benefit: This project is needed to improve traffic flow at this intersection per the North University Public Facilities Financing Plan - Project 41.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the North University Community Plan and is in conformance with the City's General Plan.

Schedule: Design was scheduled to be completed in Fiscal Year 2010. Construction was scheduled to begin upon completion of the property exchange with UCSD in Fiscal Year 2010. Design and construction will be rescheduled upon completion of property exchange and indentification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
NORTH UNIVERSITY CIT	400080	532,499	747,501	0	0	0	0	0	0	0	0	0	**1,280,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	33,954	**33,954**
Total		**532,499**	**747,501**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**33,954**	**1,313,954**

General Services

Trans - Roadway - Enhance/Scape/Medians

Market St -Euclid Ave to 54th St- Improvements / S11043

Council District:	4	**Community Plan:**	Southeastern San Diego
Project Status:	Created	**Contact Information:**	Marabian, Linda
Duration:	2011 - 2011		619-533-3082
Improv Type:	New		lmarabian@sandiego.gov

Description: This project will provide for the widening of Market Street to four lanes and will included a raised median with stamped concrete. Improvements will include curb, gutter and sidewalk, street light relocation, driveways, striping, landscaping and irrigation.

Justification / Public Benefit: This project is required to accomodate future traffic volumes and sustain an acceptable level of service.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TRANSNET EXTENSION 7	400169	0	0	240,000	0	0	0	0	0	0	0	0	**240,000**
Total			**0**	**240,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**240,000**

General Services

Trans - Roadway - Enhance/Scape/Medians

Median Installation / AIG00001

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Fuentes, Julio
Duration:	2010 - 2020		619-533-3092
Improv Type:	New		jfuentes@sandiego.gov

Description: This annual allocation provides for the installation of medians citywide. Potential locations include: Hathaway Street at Balboa Avenue, Park Boulevard at Russ Boulevard, Balboa Avenue at Mt. Culebra, and Camino Ruiz at Capricorn.

Justification / Public Benefit: This project provides median installation for safety improvement or left-turn movements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: TransNet funding has been allocated to this project through Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TRANSNET EXTENSION 7	400169	21,732	274,105	400,000	0	297,000	326,700	200,000	200,000	0	0	0	**1,719,537**
Total		**21,732**	**274,105**	**400,000**	**0**	**297,000**	**326,700**	**200,000**	**200,000**	**0**	**0**	**0**	**1,719,537**

General Services

Trans - Roadway - Enhance/Scape/Medians

Mid City Gateways / S00828

Council District:	3	**Community Plan:**	City Heights (Mid-City)
Project Status:	Technically completed	**Contact Information:**	Martinez-Higgs, Alicia
Duration:	2001 - 2011		619-236-6488
Improv Type:	New		amhiggs@sandiego.gov

Description: This project provides for streetscape enhancements on El Cajon Boulevard and University Avenue where they intersect with the I-15 freeway corridor. Streetscape enhancements will be added to the freeway bridge overpasses where decks were built with pedestrian plaza areas. Improvements include trees and shrubs, public artwork, signage and bus shelters. The project also provides for median and sidewalk enhancements between Central Avenue and 43rd Street on El Cajon Boulevard. Improvements include trees, ground cover, automatic irrigation, enhanced paving and lighting. A traffic signal was installed at El Cajon Boulevard and Copeland Avenue to provide for increased safety.

Justification / Public Benefit: This project enhances the commercial revitalization of El Cajon Boulevard and University Avenue near the I-15 freeway corridor.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project implements the Mid-City Communities Plan and is in conformance with the City's General Plan.

Schedule: Design of Phase I, El Cajon Boulevard from Central Avenue to 43rd Street, began in Fiscal Year 2000. Construction began in Fiscal Year 2002 using continuing appropriations and was completed in Fiscal Year 2003. Phase II includes enhancement of the I-15 bridge decks on El Cajon Boulevard and University Avenue. Design of that phase began in Fiscal Year 2001. Construction began in Fiscal Year 2005 and was completed in Fiscal Year 2007.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A - (1/2% SALES	400156	843,415	0	0	0	0	0	0	0	0	0	0	**843,415**
RDA CONTRIBS TO CITY	200347	607,304	7,696	0	0	0	0	0	0	0	0	0	**615,000**
WATER UTILITY OPERAT	700011	4,329,999	0	0	0	0	0	0	0	0	0	0	**4,329,999**
Total		**5,780,718**	**7,696**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**5,788,414**

General Services

Trans - Roadway - Enhance/Scape/Medians

Mira Mesa Community Transit Center / S00847

Council District:	5	**Community Plan:**	Mira Mesa
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	1991 - 2015		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for installation of an off-street transit center at Hillery Drive and Interstate 15. Concrete pads, bus bays, a shelter and a 300-space park-and-ride facility will be constructed. The Metropolitan Transit Development Board (MTDB) will design and construct the facility.

Justification / Public Benefit: The transit center will facilitate transfer activity between existing and planned routes, and will establish a central focal point for transit in the community. It may also tie into either the future Interstate 15 corridor rail or the high-speed express bus system, depending on the results of the Metropolitan Transit Development Board Interstate 15 advance planning study now underway.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan, and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 1999. Construction will continue through Fiscal Year 2011 using continuing appropriations. This schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MIRA MESA - FBA	400085	0	692,000	0	0	0	0	0	0	0	0	0	**692,000**
Total			**692,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**692,000**

General Services

Trans - Roadway - Enhance/Scape/Medians

Normal Street Median-University to Blaine / S00918

Council District:	3	**Community Plan:**	Uptown
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2008 - 2011		619-533-5120
Improv Type:	Betterment		bjohnson@sandiego.gov

Description: This project provides for improvements to traffic circulation in order to prevent illegal u-turns, and enhance pedestrian safety on Normal Street between Blaine Avenue and University Avenue. New landscaped medians will include aesthetic enhancements and will allow for the creation of additional parking spaces.

Justification / Public Benefit: This project will improve traffic circulation and provide additional parking spaces.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and was completed in Fiscal Year 2009. Construction began and was completed in Fiscal Year 2010.

Summary of Project Changes: Project was completed in Fiscal Year 2010 and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-STATE	600001	79,446	5,554	0	0	0	0	0	0	0	0	0	**85,000**
PARKING METER DIST U	200490	114,921	9,329	0	0	0	0	0	0	0	0	0	**124,250**
UPTOWN URBAN COMM	400121	104,000	0	0	0	0	0	0	0	0	0	0	**104,000**
Total		**298,367**	**14,883**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**313,250**

General Services

Trans - Roadway - Enhance/Scape/Medians

North Torrey Pines Roadway & Median Enhancements / S00868

Council District:	1	**Community Plan:**	North University City
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	1998 - 2012		619-533-5120
Improv Type:	Betterment		bjohnson@sandiego.gov

Description: This project provides for median curb, gutter, drainage and landscaping improvements, from 600 feet north of Genesee Avenue to the State Reserve boundary including the Callan Road intersection.

Justification / Public Benefit: This project will improve safety and drainage on North Torrey Pines Road per the North University City Public Facilities Financing Plan - Project D.

Operating Budget Impact: None. Eligible maintenance activities will be funded by the Genesee Avenue/ North Torrey Pines Road Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design was completed in Fiscal Year 2004. Design began in Fiscal Year 2008 and will continue in Fiscal Year 2011. Construction is scheduled for Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GENESSEE NO TP MAD C	200623	73,077	426,923	0	0	0	0	0	0	0	0	0	**500,000**
NORTH UNIVERSITY CIT	400080	424,640	3,822,360	0	0	0	0	0	0	0	0	0	**4,247,000**
Total		**497,717**	**4,249,283**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**4,747,000**

General Services

Trans - Roadway - Enhance/Scape/Medians

Scripps Ranch Blvd-Carroll Canyon Rd to Aviary / S00837

Council District:	5	**Community Plan:**	Scripps Miramar Ranch
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	1990 - 2011		619-533-5120
Improv Type:	Betterment		bjohnson@sandiego.gov

Description: This project provides for constructing a 14-foot landscaped center median with left-turn pockets and additional pavement in the unimproved median area from Carroll Canyon Road to Aviary Drive. The street will be striped to include bike lanes and parking on both sides.

Justification / Public Benefit: The general community plan is currently being amended to reflect Scripps Ranch Boulevard as a two-lane connector road. This project will complete this section of roadway per the Scripps Miramar Ranch Public Facilities Financing Plan - Project 34-1.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design occurred in previous years. Design was completed in Fiscal Year 2009. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2010.

Summary of Project Changes: This project was completed in Fiscal Year 2010, and will be closed by the end of the fiscal year. This is the last year this project will be published.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GENERAL FUND	100000	48	(48)	0	0	0	0	0	0	0	0	0	**0**
INFRASTRUCTURE IMP F	400184	40,000	0	0	0	0	0	0	0	0	0	0	**40,000**
SCRIPPS MIRAMAR RANC	400086	1,266,777	233,223	0	0	0	0	0	0	0	0	0	**1,500,000**
Total		**1,306,825**	**233,175**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,540,000**

General Services

Trans - Roadway - Enhance/Scape/Medians

Scripps Ranch/Mira Mesa Medians Project / S00838

Council District:	5	**Community Plan:**	Scripps Miramar Ranch
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	2001 - 2012		619-533-4654
Improv Type:	Betterment		apalaseyed@sandiego.gov

Description: This project provides for median improvements, including landscaping, on Scripps Ranch Boulevard between Hibert Street and Mira Mesa Boulevard and on Mira Mesa Boulevard from Interstate 15 to Scripps Ranch Boulevard. Bike lanes will also be added along Mira Mesa Boulevard. In 2009, the nearby Casa Mira View development was approved by City Council on the condition that it make traffic improvements to Mira Mesa Boulevard. These improvements include a new traffic signal and mid-block crosswalk at the Hibert Street driveway, restricting u-turns during peak hours for east bound to west bound Mira Mesa Boulevard at Scripps Ranch Boulevard, and accommodating u-turns at the Scripps Ranch Boulevard and Erma Road intersection. To facilitate the implementation of these new improvements, it was decided that the developer would assume responsibility for the design and construction of all the improvements on Mira Mesa Boulevard, including the medians, through a reimbursement agreement, while the City finishes work on the Scripps Ranch Boulevard portion.

Justification / Public Benefit: This portion of Scripps Ranch Boulevard and Mira Mesa Boulevard is classified as a four-lane major street. The median improvement will improve vehicle access and operations per the Scripps Miramar Ranch Public Facilities Financing Plan - Project 34-2A.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and continued into Fiscal Year 2010. Construction of the Scripps Ranch Boulevard portion is scheduled to begin in Fiscal Year 2011. Construction of the Mira Mesa Boulevard portion was scheduled to begin in Fiscal Year 2010, contingent upon approval of a reimbursement agreement and the completion of design by the developer.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GENERAL FUND	100000	55	(55)	0	0	0	0	0	0	0	0	0	**0**
SCRIPPS MIRAMAR RANC	400086	396,986	524,333	0	0	0	0	0	0	0	0	0	**921,318**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	21,000	**21,000**
Total		**397,040**	**524,278**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**21,000**	**942,318**

General Services

Trans - Roadway - Enhance/Scape/Medians

Sports Arena Blvd-Rosecrans to Midway / S00721

Council District:	2	**Community Plan:**	Midway - Pacific Highway
Project Status:	Released	**Contact Information:**	Nassar, Mark
Duration:	1992 - 2011		619-533-3172
Improv Type:	Widening		mnassar@sandiego.gov

Description: This project provides for modifying the intersection of Sports Arena Boulevard, Rosecrans Street and Camino del Rio West and widening Sports Arena Boulevard to a six-lane major street between Midway Drive and Rosecrans Street by modifying the median and restriping the street. This project description is preliminary and the amounts shown below only reflect the funding currently programmed. The total funding needs of the project will be determined, once a final scope of work is established.

Justification / Public Benefit: The eastbound traffic on Sports Arena Boulevard will be able to continue eastbound through the intersection of Sports Arena Boulevard/Rosecrans Street/Camino del Rio. Widening Sports Arena Boulevard will improve the traffic circulation. The average number of daily trips forecast for this segment of Sports Arena Boulevard is 50,000.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway/Pacific Highway Corridor Community Plan and is in conformance with the City's General Plan.

Schedule: The project description is preliminary and the scope of work is not established; only planning and other preliminary activities have been performed to date. The project schedule for the design and construction will be established once the scope of work is approved and funding identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CAPITAL OUTLAY-SALES	400000	10,000	0	0	0	0	0	0	0	0	0	0	**10,000**
MIDWAY/PACIFIC HWY U	400115	0	0	250,000	0	0	0	0	0	0	0	0	**250,000**
PROP A - (1/2% SALES	400156	168,110	531	0	0	0	0	0	0	0	0	0	**168,642**
SPECIAL GAS TAX ST I	200117	200,000	0	0	0	0	0	0	0	0	0	0	**200,000**
Total		**378,110**	**531**	**250,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**628,642**

General Services

Trans - Roadway - Enhance/Scape/Medians

Thorn Street Median Improvements / S00844

Council District:	3	**Community Plan:**	Greater North Park
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2003 - 2011		619-533-5120
Improv Type:	Betterment		bjohnson@sandiego.gov

Description: This project provides for the construction of a landscaped median along Thorn Street between 33rd Street and Felton Street in Greater North Park.

Justification / Public Benefit: This project provides for traffic calming.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2009. Construction began and was completed in Fiscal Year 2010 and the project will be closed by the end of the fiscal year.

Summary of Project Changes: ARRA/Transnet Exchange funding in the amount of $210,000 was appropriated to this project in Fiscal Year 2010 per City Council Resolution R-305177, dated 7/28/2009. This action fully funded the project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A - (1/2% SALES	400156	104,887	15,113	0	0	0	0	0	0	0	0	0	**120,000**
TRANSNET INFRASTRUCT	400168	100,000	0	0	0	0	0	0	0	0	0	0	**100,000**
TransNet ARRA	400677	0	210,000	0	0	0	0	0	0	0	0	0	**210,000**
Total		**204,887**	**225,113**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**430,000**

General Services

Trans - Roadway - Enhance/Scape/Medians

University Avenue Mobility Project / S00915

Council District:	3	**Community Plan:**	Greater North Park
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2007 - 2014		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for the University Avenue Mobility Project-Phase I (UAMP-Phase I), which is a subset of the improvements planned in the larger University Avenue Mobility Plan. Since funding for the entire project is not available at this time, the Phase I project was developed by combining selected portions of the UAMP that would provide the greatest benefits, focusing on the commercial core of the corridor. The major elements of the UAMP-Phase I are restriping to provide a painted median, left turn pockets at signalized intersections and improved lane widths, installation of raised landscaped medians in the core area, installation of enhanced pedestrian crosswalks, repainting of existing crosswalks, removal of parallel on-street parking, and re-striping to provide angle parking on both sides of the street.

Justification / Public Benefit: This project will significantly improve safety and mobility along the corridor for pedestrians, bicyclists, transit, and automobile traffic.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2007. The Environmental process began in Fiscal Year 2009. Design began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2012. Later phases of the UAMP will be determined as additional funding is appropriated.

Summary of Project Changes: This project was scheduled to receive $2 million from a Smart Growth Grant per Council Resolution R-300698, dated July 25, 2005. A portion of the grant was received during Fiscal Year 2008 and the balance is scheduled to be received for construction in Fiscal Year 2012. This project received an additional state grant funds in Fiscal Year 2010. The cost estimate to implement the entire UAMP is approximately $10 million. The cost estimate for the Phase I portion is $2.8 million. The project will recieve $300,000 in Transnet funding for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
FEDERAL GRANT	9600	0	0	0	0	1,400,000	0	0	0	0	0	0	**1,400,000**
GRANT FUND-FEDERAL	600000	283,633	70,487	0	0	0	0	0	0	0	0	0	**354,120**
GRANT FUND-STATE	600001	29,266	16,614	0	0	0	0	0	0	0	0	0	**45,880**
PROP A - (1/2% SALES	400156	477,780	(77,780)	0	0	0	0	0	0	0	0	0	**400,000**
TRANSNET EXTENSION 7	400169	170,862	29,138	300,000	0	200,000	0	0	4,800,000	0	0	0	**5,500,000**
Total		**961,541**	**38,459**	**300,000**	**0**	**1,600,000**	**0**	**0**	**4,800,000**	**0**	**0**	**0**	**7,700,000**

General Services

Trans - Roadway - Enhance/Scape/Medians

University City South Beautification / S00821

Council District:	1	**Community Plan:**	South University City
Project Status:	Released	**Contact Information:**	Nassar, Mark
Duration:	2003 - 2011		619-533-3172
Improv Type:	New		mnassar@sandiego.gov

Description: This project will provide for median and roadway beautification along Governor Drive between Stressemann Street and Genesee Avenue.

Justification / Public Benefit: Roadway beautification was requested by the Council District.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The project description is preliminary and the scope of work has not been established. Design and construction will be scheduled following definition of project scope.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TRANSNET INFRASTRUCT	400168	69,327	30,673	0	0	0	0	0	0	0	0	0	**100,000**
Total		**69,327**	**30,673**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**100,000**

General Services

Trans - Roadway - Enhance/Scape/Medians

Washington Street Improvements Phase II / S00703

Council District:	2	**Community Plan:**	Uptown
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2001 - 2012		619-533-5120
Improv Type:	Betterment		bjohnson@sandiego.gov

Description: This project provides for streetscape improvements on Washington Street between San Diego Avenue and India Street, and between Goldfinch Street and Dove Street.

Justification / Public Benefit: The Mission Hills Community Plan group adopted the Washington Street Beautification Master Plan in Fiscal Year 1997. Streetscape improvements are being installed to revitalize the Mission Hills Business District.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project implements the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Construction of Phase I was completed in Fiscal Year 1994. A community tree planting added 80 street trees to Washington Street in Fiscal Year 1998. Design of Phase II was completed in Fiscal Year 1999. Construction of Phase II, segment one, which included upgrades and public artwork in two medians, was completed in Fiscal Year 2000. Improvements to the intersection of Washington Street and Goldfinch Street were designed in Fiscal Years 2003 and 2004, updated in Fiscal Year 2007 including median improvements on Washington Street between Goldfinch and Falcon Streets and between Eagle and Dove Streets. Construction of these improvements was completed in Fiscal Year 2009. The design for median improvements on Washington Street between India Street and San Diego Avenue was completed in Fiscal Year 2010. Construction is scheduled for Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	57,969	(27,286)	0	0	0	0	0	0	0	0	0	**30,682**
GRANT FUND-STATE	600001	797,318	0	0	0	0	0	0	0	0	0	0	**797,318**
NORTH BAY REDEV CIP	200346	40,000	0	0	0	0	0	0	0	0	0	0	**40,000**
PROP A - (1/2% SALES	400156	251,306	(1,306)	0	0	0	0	0	0	0	0	0	**250,000**
TRANSNET EXTENSION 7	400169	30,518	69,482	0	0	0	0	0	0	0	0	0	**100,000**
UPTOWN URBAN COMM	400121	60,000	0	0	0	0	0	0	0	0	0	0	**60,000**
WATER UTILITY OPERAT	700011	168,000	0	0	0	0	0	0	0	0	0	0	**168,000**
Total		**1,405,111**	**40,890**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,446,000**

General Services

Trans - Roadway - Enhance/Scape/Medians

West San Ysidro Blvd Streetscape / S00822

Council District:	8	**Community Plan:**	San Ysidro
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2004 - 2010		619-533-7482
Improv Type:	Replacement		jbatta@sandiego.gov

Description: This project provides for public improvements along West San Ysidro Boulevard on the block located between Cottonwood and Via de San Ysidro. The improvements are the initial revitalization activities for the area and will consist of sidewalk improvements, new street trees, and ornamental street lamps.

Justification / Public Benefit: The City of San Diego Redevelopment Agency and San Ysidro Business Improvement District have identified this public improvement project as a priority for the San Ysidro commercial district to help eliminate blight, spark new development, and increase business activity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's Progress Guide and General Plan.

Schedule: Design began and was completed in Fiscal Year 2004. Construction will be scheduled upon approval of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CONTRIBUTIONS FROM 1	400265	10,000	0	0	0	0	0	0	0	0	0	0	**10,000**
RDA CONTRIB TO SAN Y	200354	797,935	372,065	0	0	0	0	0	0	0	0	0	**1,170,000**
Total		**807,935**	**372,065**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,180,000**

General Services

Trans - Roadway - Erosion/Slope/Ret Wall

Aldine Drive and Fairmount Drive Slope Restoration / S00865

Council District:	3	**Community Plan:**	Kensingston - Talmadge (Mid-City)
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2006 - 2012		619-533-7482
Improv Type:	Betterment		jbatta@sandiego.gov

Description: This project provides for the evaluation, design and construction of slope stability improvements for two slope areas. The first area is Fairmount Avenue slope north of Meade Avenue and south of Aldine Drive. The second area is the Aldine Drive south slope between Fairmount Avenue and Adams Avenue.

Justification / Public Benefit: The slope on the east side of Fairmount Avenue and south side of Aldine Drive is eroding and failing in some locations due to heavy winter rains.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project implements the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Design began and was completed in Fiscal Year 2009. Construction was scheduled to begin in Fiscal Year 2010 and has been rescheduled to Fiscal Year 2011 due to funding considerations.

Summary of Project Changes: It is proposed to allocate TransnNet funding in the amount of $700,000 to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
DEPOSIT TRUST - SUBD	200459	9	(9)	0	0	0	0	0	0	0	0	0	**0**
GRANT FUND-FEDERAL	600000	389,819	51,320	0	0	0	0	0	0	0	0	0	**441,139**
PLANNING & DEVEL REV	700036	47	(47)	0	0	0	0	0	0	0	0	0	**0**
PROP A - (1/2% SALES	400156	364,578	210,422	0	0	0	0	0	0	0	0	0	**575,000**
TRANSNET EXTENSION 7	400169	271,977	1,553,023	700,000	0	0	0	0	0	0	0	0	**2,525,000**
Total		**1,026,430**	**1,814,709**	**700,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**3,541,139**

General Services

Trans - Roadway - Erosion/Slope/Ret Wall

Bear Drive Retaining Wall / S10093

Council District:	2	**Community Plan:**	Uptown
Project Status:	Created	**Contact Information:**	Batta, Jamal
Duration:	2010 - 2013		619-533-7482
Improv Type:	Replacement		jbatta@sandiego.gov

Description: The Bear Drive Retaining Wall project will replace an approximately 55 foot long by 8.5 foot high damaged section of the existing retaining wall that supports the side of Bear Drive.

Justification / Public Benefit: This project is needed in order to maintain the roadway and provide public safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction are scheduled for FY 2011.

Summary of Project Changes: This is a newly Published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Prop 42 Replacement	200306	3,562	246,438	0	0	0	0	0	0	0	0	0	**250,000**
Total		**3,562**	**246,438**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**250,000**

General Services

Trans - Roadway - Erosion/Slope/Ret Wall

Coast Blvd Bluff Stabilization / S00723

Council District:	1	**Community Plan:**	La Jolla
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	1999 - 2011		619-533-7482
Improv Type:	New		jbatta@sandiego.gov

Description: This project provides for bluff improvements near Coast Boulevard.

Justification / Public Benefit: This project provides for protection of Coast Boulevard where erosion of the coastal bluff and the formation of sea caves threaten the stability of the street.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Shores Community Plan and is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
LA JOLLA URBAN COMM	400123	70,000	0	0	0	0	0	0	0	0	0	0	**70,000**
PROP A - (1/2% SALES	400156	425,000	0	0	0	0	0	0	0	0	0	0	**425,000**
TOT COASTAL INFR CIP	200212	841,383	5,909	0	0	0	0	0	0	0	0	0	**847,292**
WATER UTILITY OPERAT	700011	295,500	0	0	0	0	0	0	0	0	0	0	**295,500**
Total		**1,631,883**	**5,909**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,637,792**

General Services

Trans - Roadway - Erosion/Slope/Ret Wall

Coastal Erosion Affecting City Streets / AIF00001

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2010 - 2020		619-533-7482
Improv Type:	Betterment		jbatta@sandiego.gov

Description: This annual allocation provides for corrections of miscellaneous erosion problems along the shorelines that affect City streets.

Justification / Public Benefit: This project provides remedies for erosion caused by surf, weather, and surface runoff impacting City streets in various locations along the San Diego shoreline.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Phase I, completed in Fiscal Year 1994, studied the coastline that borders the City of San Diego and prioritized areas in need of restoration and enhancement. Phase II, also completed in Fiscal Year 1994, involved detailed analysis of the prioritized areas. Phase III will begin project planning and implementation on an annual basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A - (1/2% SALES	400156	19,895	33,820	0	0	0	0	0	0	0	0	0	**53,715**
Total		**19,895**	**33,820**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**53,715**

General Services

Trans - Roadway - Erosion/Slope/Ret Wall

Talbot Street Slope Restoration / S00609

Council District:	2	**Community Plan:**	Peninsula
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2007 - 2013		619-533-7482
Improv Type:	Betterment		jbatta@sandiego.gov

Description: This project provides for the stabilization of the slope adjacent to Talbot Street at Martinez Street.

Justification / Public Benefit: The winter storms of 2004 and 2005 eroded the steep slope adjacent to Talbot Street and threatened the houses at the top of the slope. This project is eligible for Federal Highways Adminstration (FHWA) reimbursement.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and was completed in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2011 and will be completed in early Fiscal Year 2012.

Summary of Project Changes: The schedule was revised due to lengthy negotiations for, and the award of, the consultant agreement for the design of the project. Construction funding in the amount of $2,000,000 in TransNet funding was allocated to this project for Fiscal Year 2011. Recapitalization Bond funding in the amount of $500,000 was appropriated to this project in Fiscal Year 2010 per City Council Resolution R-305163, dated 7/31/2009. Total project cost is now $5,948,157.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
DEF MAINT 2009A-PROJ	400624	12	499,988	0	0	0	0	0	0	0	0	0	**500,000**
GRANT FUND-FEDERAL	600000	142,419	240,220	0	0	0	0	0	0	0	0	0	**382,639**
PROP A - (1/2% SALES	400156	517,803	(57,803)	0	0	0	0	0	0	0	0	0	**460,000**
TRANSNET EXTENSION 7	400169	40,304	815,696	0	0	0	0	0	0	0	0	0	**856,000**
TRANSNET EXTENSION C	400172	0	0	0	2,000,000	0	0	0	0	0	0	0	**2,000,000**
Total		**700,538**	**1,498,101**	**0**	**2,000,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**4,198,639**

General Services

Trans - Roadway - Erosion/Slope/Ret Wall

Torrey Pines Road Slope Restoration / S00877

Council District:	1	**Community Plan:**	La Jolla
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2000 - 2012		619-533-7482
Improv Type:	Betterment		jbatta@sandiego.gov

Description: This project provides for reconstructing a 350-foot section of earthen slope along the south side of Torrey Pines Road between Lookout Drive and Roseland Drive.

Justification / Public Benefit: The existing slope is eroding. This project will eliminate the possibility of soil slough landing in the travel lane of a primary arterial street.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design has been completed. Construction began in Fiscal Year 2010 and will be completed in Fiscal Year 2011.

Summary of Project Changes: Recapitalization Bond funding in the amount of $950,000 was appropriated to this project in Fiscal Year 2010 per City Council Resolution R-305177, dated 7/28/2009. This project is now fully funded.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
DEF MAINT 2009A-PROJ	400624	36,999	913,001	0	0	0	0	0	0	0	0	0	**950,000**
PROP A - (1/2% SALES	400156	330,601	(4,381)	0	0	0	0	0	0	0	0	0	**326,220**
Total		**367,600**	**908,620**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,276,220**

General Services

Trans - Roadway - GRails/BRails/Safety

Bridge Rehabilitation / AIE00001

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Fuentes, Julio
Duration:	2010 - 2020		619-533-3092
Improv Type:	Replacement		jfuentes@sandiego.gov

Description: This annual allocation provides for the City's match to grant funding for miscellaneous bridge rehabilitation projects.

Justification / Public Benefit: This project maintains an ongoing program to promote safety within the public right-of-way. Funding is provided on an as-needed basis.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: The total project cost for annual allocation projects is reflective of the Fiscal Year 2011 budget only.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	135,864	0	0	0	0	0	0	0	0	0	0	**135,864**
GRANT FUND-STATE	600001	102,869	0	0	0	0	0	0	0	0	0	0	**102,869**
NORTH BAY REDEV CIP	200346	171,333	(1,333)	0	0	0	0	0	0	0	0	0	**170,000**
PROP A - (1/2% SALES	400156	351,213	115,711	0	0	0	0	0	0	0	0	0	**466,924**
TRANSNET EXTENSION 7	400169	55,285	43,918	270,000	0	0	0	0	0	0	0	0	**369,203**
WATER UTILITY OPERAT	700011	35,412	0	0	0	0	0	0	0	0	0	0	**35,412**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	500,000	**500,000**
Total		**851,975**	**158,296**	**270,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**500,000**	**1,780,271**

General Services

Trans - Roadway - GRails/BRails/Safety

Guard Rails / AIE00002

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Fuentes, Julio
Duration:	2010 - 2020		619-533-3092
Improv Type:	Replacement		jfuentes@sandiego.gov

Description: This annual allocation provides for installing new and replacing old guard rails along streets where needed.

Justification / Public Benefit: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location will occasionally show that some minor improvements in the area would help to reduce the number and/or severity of accidents. This annual allocation provides the flexibility necessary for timely initiation of such improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: It is proposed to allocate $2,000,000 in bond funding to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-STATE	600001	196,256	2,003,744	0	0	0	0	0	0	0	0	0	**2,200,000**
INFRA IMPRV - CD 5	400685	0	2,256	0	0	0	0	0	0	0	0	0	**2,256**
PROP A - (1/2% SALES	400156	133,358	1,100,170	0	0	0	0	0	0	0	0	0	**1,233,528**
STATE GRANT	9601	0	0	0	2,000,000	0	0	0	0	0	0	0	**2,000,000**
Total		**329,614**	**3,106,170**	**0**	**2,000,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**5,435,783**

General Services

Trans - Roadway - Street Lighting

El Cajon Blvd Commercial Revitalization / S00824

Council District:	3	**Community Plan:**	Greater North Park
Project Status:	Released	**Contact Information:**	Ballesteros, Julie
Duration:	1994 - 2011		619-533-4610
Improv Type:	New		jballesteros@sandiego.gov

Description: This project provides for median landscaping and related improvements along El Cajon Boulevard between Park Boulevard and Interstate 805. The improvements are part of other revitalization activities in the area.

Justification / Public Benefit: The El Cajon Boulevard landscaping project has been a part of the Mid-City Commercial Revitalization Program as a Community Development Block Grant funded activity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan, and is in conformance with the City's General Plan.

Schedule: Construction of improvements from 30th Street to Illinois Street were completed in Fiscal Year 1996. Design for Texas Street to 30th Street was completed in Fiscal Year 1997. Project phases between Park Boulevard and Texas Street, and 30th Street and Interstate 805, have been completed.

Summary of Project Changes: This project is complete, will be capitalized, and closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CAPITAL OUTLAY-SALES	400000	82,716	0	0	0	0	0	0	0	0	0	0	**82,716**
NORTH PARK URBAN COM	400112	364,000	0	0	0	0	0	0	0	0	0	0	**364,000**
PROP A - (1/2% SALES	400156	266,353	0	0	0	0	0	0	0	0	0	0	**266,353**
Total		**713,069**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**713,069**

General Services

Trans - Roadway - Street Lighting

Eligible Street Lights in District 7 / S01037

Council District:	7	**Community Plan:**	City Heights (Mid-City), Eastern Area (Mid-City)
Project Status:	Released	**Contact Information:**	Aburahmah, Ahmed
Duration:	2008 - 2015		858-495-4740
Improv Type:	New		aaburahmah@sandiego.gov

Description: This project provides street lighting systems on 50th Street at University Avenue and on 59th Street at Adelaide Avenue.

Justification / Public Benefit: This project will provide lighting in high crime areas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Mid-City Communities Plans and is in conformance with the City's General Plan.

Schedule: Preliminary Design was completed in Fiscal Year 2007. Design began in Fiscal Year 2007 and was completed in Fiscal Year 2009. Construction will begin when funding becomes available.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	538	22,778	0	0	0	0	0	0	0	0	0	**23,316**
Total		**538**	**22,778**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**23,316**

General Services

Trans - Roadway - Street Lighting

Eligible Street Lights in District 8 / S01036

Council District:	8	**Community Plan:**	Barrio Logan, Golden Hill, Otay Mesa, San Ysidro
Project Status:	Released	**Contact Information:**	Aburahmah, Ahmed
Duration:	2008 - 2015		858-495-4740
Improv Type:	New		aburahmah@sandiego.gov

Description: This project provides for the Installation of street lights at various locations in Council District 8.

Justification / Public Benefit: This project will support the community's desire for street lighting in Council District 8 for various reasons such as, but not limited to, crime reduction.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan, Golden Hill, Otay Mesa, and San Ysidro community plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2011. Construction is to be determined upon completion of design.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	0	548	0	0	0	0	0	0	0	0	0	**548**
Total			**548**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**548**

General Services

Trans - Roadway - Street Lighting

Imperial Avenue Streetlights-61st to 69th / S00983

Council District:	4	**Community Plan:**	Encanto Neighborhoods (Southeastern)
Project Status:	Released	**Contact Information:**	Aburahmah, Ahmed
Duration:	2009 - 2012		858-495-4740
Improv Type:	New		aaburahmah@sandiego.gov

Description: This project will provide for the installation of twenty-one mid-block, high-pressure sodium streetlights on Imperial Avenue.

Justification / Public Benefit: Installation of the additional streetlights will facilitate safe operation of traffic, give pedestrians a safer traveling environment, promote nighttime use of sidewalks, public transportation and commercial shopping areas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009. Construction has been re-scheduled for Fiscal Year 2011 due to delays in MTS permitting process.

Summary of Project Changes: No significant change to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CI-RDA CONTRIB TO CI	200340	29,076	180,924	0	0	0	0	0	0	0	0	0	**210,000**
Total		**29,076**	**180,924**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**210,000**

General Services

Trans - Roadway - Street Lighting

Installation of City Owned Street Lights / AIH00001

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Fuentes, Julio
Duration:	2010 - 2020		619-533-3092
Improv Type:	New		jfuentes@sandiego.gov

Description: This annual allocation provides for installing City-owned safety street lights where needed.

Justification / Public Benefit: Additional street lights will increase the level of lighting for motorists, bicyclists and pedestrians on public streets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: $100,000 in TransNet funding has been allocated to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CONTRIBUTIONS FROM 1	400265	1,285,801	14,199	0	0	0	0	0	0	0	0	0	**1,300,000**
CROSSROADS REDEV CIP	200357	23,296	556,704	0	0	0	0	0	0	0	0	0	**580,000**
GRANT FUND-STATE	600001	44,865	155,135	0	0	0	0	0	0	0	0	0	**200,000**
INFRA IMPRV - CD 4	400684	35,536	(1,828)	0	0	0	0	0	0	0	0	0	**33,708**
INFRASTRUCTURE IMP F	400184	65,792	0	0	0	0	0	0	0	0	0	0	**65,792**
PRIVATE & OTHERS CON	400264	4,262	0	0	0	0	0	0	0	0	0	0	**4,262**
PROP A - (1/2% SALES	400156	72,502	53,339	0	0	0	0	0	0	0	0	0	**125,841**
RDA CONTRIB TO SAN Y	200354	508,929	391,071	0	0	0	0	0	0	0	0	0	**900,000**
RDA CONTRIBS TO CITY	200347	73,337	22,401	0	0	0	0	0	0	0	0	0	**95,738**
SC-RDA CONTRIB TO CI	200353	24,579	631,021	0	0	0	0	0	0	0	0	0	**655,600**
STREET DIVISION-CAPI	200202	55,314	314,686	0	0	0	0	0	0	0	0	0	**370,000**
TRANSNET EXTENSION 7	400169	17,691	293,309	100,000	0	100,000	100,000	100,000	100,000	0	0	0	**811,000**
Total		**2,211,904**	**2,430,037**	**100,000**	**0**	**100,000**	**100,000**	**100,000**	**100,000**	**0**	**0**	**0**	**5,141,941**

General Services

Trans - Roadway - Street Lighting

Mount Hope/Market Street Median and Street Lights / S10088

Council District:	4	**Community Plan:**	Southeastern San Diego
Project Status:	Created	**Contact Information:**	Nassar, Mark
Duration:	2010 - 2013		619-533-3172
Improv Type:	New		mnassar@sandiego.gov

Description: This project provides for median improvements and the installation of street lights at and near Mount Hope and Market Street.

Justification / Public Benefit: This project will improve street lighting and install median improvements to beautify and enhance the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	12,968	604,932	0	0	0	0	0	0	0	0	0	**617,900**
Total		**12,968**	**604,932**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**617,900**

General Services

Trans - Roadway - Street Lighting

North Park Lighting Improvements / S00823

Council District:	3	**Community Plan:**	Greater North Park
Project Status:	Released	**Contact Information:**	Nassar, Mark
Duration:	2005 - 2011		858-495-4740
Improv Type:	New		aaburahmah@sandiego.gov

Description: This project provides for the installation of approximately 150 street lights within the boundaries of the North Park Maintenance Assessment District (MAD).

Justification / Public Benefit: This project provides for street lights within the boundaries of the North Park MAD in accordance with the Assessment Engineer's Report.

Operating Budget Impact: None. The North Park MAD will provide for the maintenance and energy costs associated with the enhanced street lighting. Maintenance of the street lights is identified as an improvement in the North Park MAD Assessment Engineer's Report.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: North Park MAD-funded street light installation began in Fiscal Year 2004. The final street light installation will occur in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
NORTH PARK CIP	200064	249,044	148,816	0	0	0	0	0	0	0	0	0	**397,860**
NP-REDEV CIP CONTRIB	200356	88,000	2,000	0	0	0	0	0	0	0	0	0	**90,000**
Total		**337,044**	**150,816**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**487,860**

General Services

Trans - Roadway - Street Lighting

Stockton Street Lights / S10130

Council District:	8	**Community Plan:**	Southeastern San Diego
Project Status:	Created	**Contact Information:**	Lasaga, Fernando
Duration:	2009 - 2013		619-533-7406
Improv Type:	New		flasaga@sandiego.gov

Description: This project will install 25 streetlights in the Memorial, Stockton and Grant Hill neighborhoods of Southeast San Diego. The proposed method of installation requires resident approvals which have not been forthcoming so the project is back with the client department although our section is aware that we may be working on it again at any time.

Justification / Public Benefit: The street lights will serve the walking residents of Stockton and Memorial and make their route to the new Logan Heights Library, the Clay Street Park, the Memorial Recreation Center, and the Stockton Recreation Center a safer one.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and Construction is anticipated to be completed in Fiscal Year 2012.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	0	165,000	0	0	0	0	0	0	0	0	0	**165,000**
Total			**165,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**165,000**

General Services

Trans - Roadway - Street Lighting

Street Light Circuit Upgrades / AIH00002

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Hasan Yousef
Duration:	2010 - 2020		619-527-7501
Improv Type:	New		hyousef@sandiego.gov

Description: This annual allocation provides for the replacement of obsolete street light series circuits.

Justification / Public Benefit: Series circuits are over 70 years old and no longer meet current standards and they constantly have maintenance problems which impact a large number of lights.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
DEF MAINT 2009A-PROJ	400624	0	650,000	0	0	0	0	0	0	0	0	0	**650,000**
FINANCING	9300	0	0	0	3,376,000	0	0	0	0	0	0	0	**3,376,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	36,000,000	**36,000,000**
Total			**650,000**	**0**	**3,376,000**	**0**	**0**	**0**	**0**	**0**	**0**	**36,000,000**	**40,026,000**

General Services

Trans - Roadway - Street Lighting

Street Lights in High Crime Areas / ACC00003

Council District:	6	**Community Plan:**	Clairemont Mesa
Project Status:	Released	**Contact Information:**	Fuentes, Juiio
Duration:	2010 - 2015		619-533-3092
Improv Type:	Betterment		jfuentes@sandiego.gov

Description: This annual allocation provides for installing City-owned safety street lights.

Justification / Public Benefit: Additional street lights will increase the level of lighting for motorists, bicyclists, and pedestrians on public streets. This project prioritizes locations on all streets in census tracts where the violent crime rate is 1.5 times or greater than the Citywide average for two or more consecutive years.

Operating Budget Impact: Additional $100 per year (average) for each street light installed.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A - (1/2% SALES	400156	0	375	0	0	0	0	0	0	0	0	0	**375**
Total			**375**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**375**

General Services

Trans - Roadway - Street Lighting

University Avenue Streetlights / S00911

Council District:	7	**Community Plan:**	City Heights (Mid-City)
Project Status:	Released	**Contact Information:**	Aburahmah, Ahmed
Duration:	2008 - 2011		858-495-4740
Improv Type:	New		aaburahmah@sandiego.gov

Description: This project provides for the installation of approximately 29 additional street lights on both sides of University Avenue from 54th Street to 68th Street.

Justification / Public Benefit: The existing street lighting within the project limits does not meet the current City standard for transit corridor lighting requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the College Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and was completed in Fiscal Year 2010. Construction was completed in Fiscal Year 2010.

Summary of Project Changes: This project which, provided for the installation of approximately 29 additional street lights on both sides of University Avenue from 54th Street to 68th Street. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CROSSROADS REDEV CIP	200357	335,316	164,684	0	0	0	0	0	0	0	0	0	**500,000**
Total		**335,316**	**164,684**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**500,000**

General Services

Trans - Signals - Calming/Speed Abatemt

25th Street Renaissance Project / S00985

Council District:	3, 8	**Community Plan:**	Golden Hill
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2009 - 2012		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for the construction of pedestrian amenities, traffic calming, streetscape improvements and parking along 25th Street from Highway 94 to Balboa Park. The focus of the improvements is between Broadway and B Street.

Justification / Public Benefit: This project will provide traffic calming and improve pedestrian safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Golden Hill Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2009. Design is expected to be completed in Fiscal Year 2011. Project construction is expected to begin in Fiscal Year 2012.

Summary of Project Changes: It is proposed to allocate $125,000 in TransNet funding to this project for Fiscal Year 2011. The total project cost has increased to $2,919,000 due to additional drainage improvements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-STATE	600001	14,045	454,955	0	0	0	0	0	0	0	0	0	**469,000**
STATE GRANT	9601	0	0	0	469,000	956,000	0	0	0	0	0	0	**1,425,000**
TRANSNET EXTENSION 7	400169	186,557	13,443	125,000	0	700,000	0	0	0	0	0	0	**1,025,000**
Total		**200,602**	**468,398**	**125,000**	**469,000**	**1,656,000**	**0**	**0**	**0**	**0**	**0**	**0**	**2,919,000**

General Services

Trans - Signals - Calming/Speed Abatemt

Del Mar Heights Road Flashing Beacon / S00987

Council District:	Citywide	**Community Plan:**	Carmel Valley
Project Status:	Released	**Contact Information:**	Aburahmah, Ahmed
Duration:	2009 - 2012		858-495-4740
Improv Type:	New		aaburahmah@sandiego.gov

Description: This project provides for the necessary street and traffic improvements to include, but not limited to, flashing beacons, curb ramps, and traffic calming projects within the Carmel Valley Community. The current project will install a flashing beacon facing eastbound traffic on Del Mar Heights Road approximately 500 feet west of Seagrove Street.

Justification / Public Benefit: The project provides for traffic safety improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Included in Project T-2) and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CARMEL VALLEY CONSOL	400088	5,019	29,981	0	0	0	0	0	0	0	0	0	**35,000**
Total		**5,019**	**29,981**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**35,000**

General Services

Trans - Signals - Calming/Speed Abatemt

Florence Griffith Joyner Elem Safe Route to School / S10061

Council District:	3	**Community Plan:**	City Heights (Mid-City)
Project Status:	Created	**Contact Information:**	Johnson, Brad
Duration:	2010 - 2013		619-533-3172
Improv Type:	New		mnassar@sandiego.gov

Description: This project will provide for the installation of new sidewalks, intersection bulb-outs to decrease the street crossing distances, road humps, pedestrian ramps, and a new traffic signal.

Justification / Public Benefit: Located in the City Heights Community, Florence Griffith Joyner Elementary School serves students from kindergarten through fifth grade who walk or bike to school, and are faced with crossing several wide intersections in the vicinity of the school.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction were scheduled to begin in Fiscal Year 2010 and will be rescheduled upon resolution of State funding issues.

Summary of Project Changes: Grant funding for this project has been delayed by the State but is anticipated to be received in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-STATE	600001	0	742,635	0	0	0	0	0	0	0	0	0	**742,635**
PROP A - (1/2% SALES	400156	0	86,013	0	0	0	0	0	0	0	0	0	**86,013**
Total			**828,648**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**828,648**

General Services

Trans - Signals - Calming/Speed Abatemt

Mar Ave/Soledad Avenue Intersection Improvements / S10097

Council District:	1	**Community Plan:**	La Jolla
Project Status:	Created	**Contact Information:**	Johnson, Brad
Duration:	2005 - 2012		619-533-5120
Improv Type:	Betterment		bjohnson@sandiego.gov

Description: This project provides for traffic calming by reconfiguring the existing Y intersection into a traditional T intersection. The project would also provide sidewalks, with pedestrian ramps, on both sides of Mar Avenue. It will create a safe crossing path for pedestrians crossing Mar Avenue.

Justification / Public Benefit: The existing intersection between Mar Avenue and Soledad Avenue does not have measures to slow down traffic. The existing intersection has a small angle of entry. This allows drivers to enter the intersection at a high speed and creates a hazardous situation for pedestrians and motorists. The purpose of the Mar & Soledad Intersection Improvement Project is to improve motorist and pedestrian safety at the intersection, and enhance its appearance with landscaping

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and is expected to be completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for fiscal year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A - (1/2% SALES	400156	0	1,820	0	0	0	0	0	0	0	0	0	**1,820**
Total			**1,820**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,820**

General Services

Trans - Signals - Calming/Speed Abatemt

Prospect Street/Silverado Street Roundabout / S00924

Council District:	1	**Community Plan:**	La Jolla
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2008 - 2012		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for intersection improvements at Prospect Street and Silverado Street.

Justification / Public Benefit: The arrangement of the existing intersection does not meet current geometric standards. This makes effective traffic circulation and pedestrian usage difficult. This project will address these issues through the installation of a roundabout or similar improvement.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design and environmental documentation began in Fiscal Year 2009 and was completed in Fiscal Year 2010. Construction is scheduled for Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PRIVATE & OTHERS CON	400264	0	8,000	0	0	0	0	0	0	0	0	0	**8,000**
PROP A - (1/2% SALES	400156	93,470	56,530	0	0	0	0	0	0	0	0	0	**150,000**
Total		**93,470**	**64,530**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**158,000**

General Services

Trans - Signals - Calming/Speed Abatemt

Via Capri Traffic Calming Project / S00986

Council District:	1	**Community Plan:**	La Jolla
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2009 - 2012		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for the construction of curb pop-outs on Via Capri at Hidden Valley Road and a traffic circle on Via Capri at Senn Way. This project will include excavation, tree removal, and installation of new curb, gutter, sidewalk, pavement, and landscaping.

Justification / Public Benefit: This project will increase the level of safety in the community of La Jolla by reducing automobile traffic speed.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
LA JOLLA URBAN COMM	400123	107,790	42,210	0	0	0	0	0	0	0	0	0	**150,000**
Total		**107,790**	**42,210**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**150,000**

General Services

Trans - Signals - Calming/Speed Abatemt

Washington, Dove & Hancock Improvements / S00988

Council District:	2	**Community Plan:**	Uptown, Midway - Pacific Highway
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2009 - 2012		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for the construction of pedestrian curb extensions, sidewalk, curb ramps and a countdown pedestrian crossing signal at the following locations in the Midway/Pacific Highway and Uptown communities: 1. Hancock Street at Washington Street: a. Install countdown pedestrian crossing signal system (6 countdown signals) b. Southwest corner construct one (1) pedestrian curb extension in Hancock Street, including 450-sf of new PCC sidewalk and two (2) new curb ramps, relocate existing traffic signal pole; c. Southeast corner construct one (1) new curb ramp (directional ramp facing southwest corner), relocate existing traffic signal pole; d. Northeast corner construct one (1) new curb ramp (directional ramp facing northwest corner); e. Northwest corner replace existing non-compliant curb ramp with one (1) new ADA-compliant curb ramp. 2. San Diego Avenue at Washington Street: a. Southwest corner construct one (1) pedestrian curb extension in San Diego Avenue, including 450-sf of new PCC sidewalk, one (1) new curb ramp, relocate existing pedestrian push button pole; b. Northeast corner replace existing non-compliant curb ramp with one (1) new curb ramp, and install a pedestrian push button pole. Modify traffic signage and signals to allow for safe pedestrian crossing.

Justification / Public Benefit: This project is needed to address public concerns including parking shortages and circulation problems in the Five Points Neighborhood.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway Pacific Highway Corridor and Uptown Community Plans and is in conformance with the City's General Plan.

Schedule: Design began and was completed in Fiscal Year 2009. Construction is scheduled to begin and to be completed in Fiscal Year 2011.

Summary of Project Changes: This project received an additional $99,300 in North Bay Funds in Fiscal Year 2010 per City Council Resolution.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
NORTH BAY REDEV CIP	200346	75,980	74,020	0	0	0	0	0	0	0	0	0	**150,000**
Total		**75,980**	**74,020**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**150,000**

General Services

Trans - Signals - Interconnections

Del Mar Heights Road Interconnect / S00745

Council District:	1	**Community Plan:**	Carmel Valley, Torrey Pines
Project Status:	Released	**Contact Information:**	Aburahmah, Ahmed
Duration:	2006 - 2011		619-533-7409
Improv Type:	Betterment		dzhang@sandiego.gov

Description: This project provides for the installation of traffic signal interconnect systems on Del Mar Heights Road from Mango Drive to Carmel Canyon Road, El Camino Real from Half Mile Drive to High Bluff Drive, and Carmel Country Road from Del Mar Heights Road to Townsgate Drive. The system will provide central communication to 16 traffic signals, improving traffic control.

Justification / Public Benefit: This project will accommodate the need to centrally control heavily-traveled arterials and provide constant surveillance for efficient traffic signal operation and maintenance. The benefits include reduced stops, delays, fuel consumption and emissions.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley and Torrey Pines Community Plans and is in conformance with the City's General Plan.

Schedule: Design, including the purchasing of equipment, began November of 2005 and was completed in March of 2008. Construction by City Forces began in April of 2008, and is scheduled to be completed in June of 2011.

Summary of Project Changes: This project was scheduled to be completed in Fiscal Year 2010 but equipment installation and testing on the Navajo Road Interconnect project was needed prior to proceeding with the Del Mar Heights Road project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	81,183	103,317	0	0	0	0	0	0	0	0	0	**184,500**
Total		**81,183**	**103,317**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**184,500**

General Services

Trans - Signals - Interconnections

Navajo Road Interconnect / S00746

Council District:	7	**Community Plan:**	Navajo
Project Status:	Released	**Contact Information:**	Zhang, Dayue
Duration:	2006 - 2011		619-533-7509
Improv Type:	Betterment		dzhang@sandiego.gov

Description: This project provides for traffic signal communication between seven traffic signals on Navajo Road from Park Ridge Boulevard to Lake Murray Boulevard. Wireless interconnect systems will be used in order to avoid street trenching.

Justification / Public Benefit: This project will accommodate the need to centrally control heavily-traveled arterials and provide constant surveillance for efficient traffic signal operation and maintenance. The benefits include reduced stops, delays, fuel consumption and emissions.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Design, including the purchasing of equipment, began in November, 2005 and was compleated in September, 2010. Construction by City Forces Work began in September, 2010, and is scheduled to be completed in June, 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	41,844	9,156	0	0	0	0	0	0	0	0	0	**51,000**
Total		**41,844**	**9,156**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**51,000**

General Services

Trans - Signals - Interconnections

Point Loma/Ocean Beach Interconnect / S00742

Council District:	2	**Community Plan:**	Peninsula, Ocean Beach
Project Status:	Released	**Contact Information:**	Aburahmah, Ahmed
Duration:	2003 - 2009		858-495-4740
Improv Type:	Betterment		aaburahmah@sandiego.gov

Description: This project provides for traffic signal interconnect and central communications to 35 traffic signals in the Point Loma and Ocean Beach areas. Fiber optic cable will be installed on Rosecrans Street (1,900 feet) and on Sports Arena Boulevard (5,008 feet). Twisted pair interconnect will be installed on Nimitz Boulevard (8,200 feet), Catalina Boulevard (6,600 feet), West Point Loma Boulevard (5,000 feet), Chatsworth Boulevard (2,800 feet), Sunset Cliffs Boulevard (2,500 feet) and Voltaire Street (700 feet). This system will connect to the fiber optic communication network on Pacific Highway.

Justification / Public Benefit: This project will accommodate the need to centrally control heavily-traveled arterials and provide constant surveillance for efficient traffic signal operation and maintenance. The benefits include reduced stops, delays, fuel consumption and emissions.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Point Loma, Ocean Beach, and Peninsula Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2003. Construction began in Fiscal Year 2004 and was completed in Fiscal Year 2006.

Summary of Project Changes: This project, which provided for traffic signal interconnect and central communications to 35 traffic signals in Point Loma and Ocean Beach areas, is now complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CAPITAL OUTLAY-SALES	400000	35,000	0	0	0	0	0	0	0	0	0	0	**35,000**
GRANT FUND-FEDERAL	600000	621,728	8,272	0	0	0	0	0	0	0	0	0	**630,000**
Total		**656,728**	**8,272**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**665,000**

General Services

Trans - Signals - Interconnections

Rancho Bernardo Interconnect / S00744

Council District:	5	**Community Plan:**	Rancho Bernardo
Project Status:	Released	**Contact Information:**	Aburahmah, Ahmed
Duration:	2003 - 2009		858-495-4740
Improv Type:	Betterment		aaburahmah@sandiego.gov

Description: This project provides for traffic signal interconnect and central communications to 37 traffic signals in the Rancho Bernardo community. The project consists of installation of twisted pair interconnect on Pomerado Road (13,200 feet), Rancho Bernardo Road (10,800 feet), Bernardo Center Drive (6,900 feet), West Bernardo Drive (6,000 feet), Paseo Lucido (4,500 feet), Via del Campo (4,500 feet), Bernardo Heights Parkway (2,700 feet), and Camino del Norte (2,500 feet). Central communications will be achieved by wireless communication or by connecting to a proposed addition to the fiber optic network.

Justification / Public Benefit: This project will accommodate the need to centrally control heavily-traveled arterials and provide constant surveillance for efficient traffic signal operation and maintenance. The benefits include reduced stops, delays, fuel consumption and emissions.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2003 and was completed in Fiscal Year 2004. Construction began in Fiscal Year 2004, and was completed in Fiscal Year 2009.

Summary of Project Changes: This project has been completed and capitalized and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CAPITAL OUTLAY-SALES	400000	15,643	0	0	0	0	0	0	0	0	0	0	**15,643**
GRANT FUND-FEDERAL	600000	628,907	0	0	0	0	0	0	0	0	0	0	**628,907**
PROP A - (1/2% SALES	400156	96,165	0	0	0	0	0	0	0	0	0	0	**96,165**
Total		**740,716**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**740,716**

General Services

Trans - Signals - Traffic Signals

Bernardo Trail Dr & Pomerado Rd TS / S11040

Council District:	5	**Community Plan:**	Rancho Bernardo
Project Status:	Created	**Contact Information:**	Hughes, Duncan
Duration:	2011 - 2012		619-533-3141
Improv Type:	New		drhughes@sandiego.gov

Description: This project provides for the installation of a traffic signal at Bernardo Trails Drive and Pomerado Road.

Justification / Public Benefit: This project will improve safety by providing positive traffic control for all approaches to the intersection.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and the City's General Plan.

Schedule: Design and construction are scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
RANCHO BERNARDO-FAC	400099	0	0	200,000	0	0	0	0	0	0	0	0	**200,000**
Total			**0**	**200,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**200,000**

General Services

Trans - Signals - Traffic Signals

Coopertive Traffic Signal Projects / AIL00003

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Julio Fuentes
Duration:	2010 - 2020		619-533-3092
Improv Type:	Replacement		jfuentes@sandiego.gov

Description: This annual allocation provides for the City's share of the cost of traffic signal improvements undertaken in cooperation with others.

Justification / Public Benefit: It is often beneficial for the City to share in the cost of traffic signal improvements undertaken in cooperation with other agencies. The most common situation involves the intersection of a City street with a State highway, County road, or street that is the responsibility of another city. This project provides the flexibility necessary for timely initiation of these improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: It is proposed to not allocate funding to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
BELMONT/MISSION BEAC	400185	0	250,000	0	0	0	0	0	0	0	0	0	**250,000**
GRANT FUND-STATE	600001	9,463	20,537	0	0	0	0	0	0	0	0	0	**30,000**
PROP A - (1/2% SALES	400156	0	203,411	0	0	0	0	0	0	0	0	0	**203,411**
TRANSNET EXTENSION 7	400169	0	200,000	0	0	200,000	200,000	200,000	200,000	0	0	0	**1,000,000**
Total		**9,463**	**673,948**	**0**	**0**	**200,000**	**200,000**	**200,000**	**200,000**	**0**	**0**	**0**	**1,483,411**

General Services

Trans - Signals - Traffic Signals

Grandee Pl & Pomerado Rd Traffic Signal / S11039

Council District:	5	**Community Plan:**	Rancho Bernardo
Project Status:	Created	**Contact Information:**	Hughes, Duncan
Duration:	2011 - 2012		619-533-3141
Improv Type:	New		drhughes@sandiego.gov

Description: This project provides for the installation of a traffic signal at Grandee Place and Pomerado Road.

Justification / Public Benefit: This project will improve safety by providing positive traffic control for all approaches to the intersection.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and the City's General Plan.

Schedule: Design and construction are scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
RANCHO BERNARDO-FAC	400099	0	0	200,000	0	0	0	0	0	0	0	0	**200,000**
Total			**0**	**200,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**200,000**

General Services

Trans - Signals - Traffic Signals

High Accident Locations / AIL00006

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Julio Fuentes
Duration:	2010 - 2020		619-533-3092
Improv Type:	Replacement		jfuentes@sandiego.gov

Description: This annual allocation provides for traffic signal modifications and other minor improvements such as guardrails, regulatory signs, and striping at locations experiencing sudden increases in accident frequency.

Justification / Public Benefit: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location often shows that some minor improvements in the area would help to reduce the number and/or severity of accidents. This annual allocation provides the flexibility necessary for timely initiation of such improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: This annual allocation is no longer being funded. Traffic signal improvements at high accident locations are included in the annual allocation for traffic signal modifications/modernizations. Budget remaining in this annual allocation is related to active sublet projects and once the sublets are completed, this project will be closed.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A - (1/2% SALES	400156	4,175	45,009	0	0	0	0	0	0	0	0	0	**49,184**
Total		**4,175**	**45,009**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**49,184**

General Services

Trans - Signals - Traffic Signals

I-805/Home Avenue Ramp Improvements / S11042

Council District:	4	**Community Plan:**	Eastern Area (Mid-City)
Project Status:	Created	**Contact Information:**	Hughes, Duncan
Duration:	2011 - 2012		619-533-3141
Improv Type:	New		drhughes@sandiego.gov

Description: This project provides for operational improvements to the intersection of Home Avenue and Interstate 805 to improve safety and increase capacity.

Justification / Public Benefit: This project will improve safety by upgrading the existing traffic signals and improve reconfiguration.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan, the City Heights Facilities Financing Plan, and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MID CITY URBAN COMM	400114	0	0	250,000	0	0	0	0	0	0	0	0	**250,000**
Total			**0**	**250,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**250,000**

General Services

Trans - Signals - Traffic Signals

Install T/S Interconnect Systems / AIL00002

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Duncan Hughes
Duration:	2010 - 2020		619-533-3141
Improv Type:	Replacement		drhughes@sandiego.gov

Description: This annual allocation provides for the installation of, and modifications to, traffic signal interconnect systems citywide.

Justification / Public Benefit: This project provides for increased traffic signal coordination which will reduce traffic congestion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: TransNet funding has been allocated to this project through Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TRANSNET EXTENSION 7	400169	1,474	198,526	300,000	0	100,000	100,000	100,000	100,000	0	0	0	**900,000**
Total		**1,474**	**198,526**	**300,000**	**0**	**100,000**	**100,000**	**100,000**	**100,000**	**0**	**0**	**0**	**900,000**

General Services

Trans - Signals - Traffic Signals

Minor Signal Improvements / AIL00007

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Julio Fuentes
Duration:	2010 - 2020		619-533-3092
Improv Type:	Replacement		jfuentes@sandiego. gov

Description: This annual allocation provides for minor improvements to existing traffic signals as necessary to improve traffic flow and safety.

Justification / Public Benefit: It is often necessary to undertake minor improvements to existing traffic signals. Such improvements are generally needed to accommodate changing traffic patterns. This annual allocation provides the flexibility necessary for timely initiation of such improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: This annual allocation is no longer being funded. Minor traffic signal improvements are included in the annual allocation for traffic signal modifications/modernizations. Budget remaining in this annual allocation is related to active sublet projects and once the sublets are completed, this project will be closed.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A - (1/2% SALES	400156	16,573	17,825	0	0	0	0	0	0	0	0	0	**34,399**
Total		**16,573**	**17,825**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**34,399**

General Services

Trans - Signals - Traffic Signals

Pacific Highlands Traffic Signals / S01062

Council District:	1	**Community Plan:**	Pacific Highlands Ranch
Project Status:	Released	**Contact Information:**	Adachi, Nancy
Duration:	2004 - 2019		619-525-8516
Improv Type:	New		nadachi@sandiego.gov

Description: This project provides for installing up to 16 different traffic signals within the Pacific Highlands Ranch Community.

Justification / Public Benefit: These signals will be installed as part of the traffic control system for the Pacific Highlands Ranch community. They are needed to accommodate the increase in traffic generated by this community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Public Facilities Financing Plan and is in conformance with the City's General Plan.

Schedule: Traffic signal installation will be scheduled as the community develops.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PACIFIC HIGHLANDS RA	400090	1,215,737	1,184,263	0	0	0	0	0	0	0	0	0	**2,400,000**
Total		**1,215,737**	**1,184,263**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,400,000**

General Services

Trans - Signals - Traffic Signals

Replace Obsolete T/S Controllers / AIL00010

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Julio Fuentes
Duration:	2010 - 2020		619-533-3092
Improv Type:	Replacement		jfuentes@sandiego.gov

Description: This annual allocation provides for replacing obsolete and/or out-of-production traffic signal controller units.

Justification / Public Benefit: Present day requirements for coordinated signal operation, protected left turns, and emergency vehicle preemption are increasingly difficult or impossible to incorporate into some older controller units now in service. Older units function with moving parts and electrical contacts, both of which are subject to wear. Maintenance costs are increasing and parts are becoming difficult to find. The new controllers are solid-state, less costly to maintain, and more adaptable to today's needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: TransNet funding of $75,000 has been added to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A - (1/2% SALES	400156	91,291	91,484	0	0	0	0	0	0	0	0	0	**182,775**
TRANSNET EXTENSION 7	400169	0	75,000	75,000	0	75,000	75,000	75,000	75,000	0	0	0	**450,000**
Total		**91,291**	**166,484**	**75,000**	**0**	**75,000**	**75,000**	**75,000**	**75,000**	**0**	**0**	**0**	**632,775**

General Services

Trans - Signals - Traffic Signals

Traffic Calming / AIL00001

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Julio Fuentes
Duration:	2010 - 2020		619-533-3092
Improv Type:	Replacement		jfuentes@sandiego.gov

Description: This annual allocation provides for installing traffic control measures at locations in "Smart Growth" areas on an as-needed basis. Sudden changes in the character of traffic, such as increased volumes and new route patterns, make it necessary to provide traffic control measures to respond to a variety of traffic concerns in residential neighborhoods, such as speeding motorists and shortcutting traffic. Solutions used include the construction of flashing beacons and geometric design features such as road humps and traffic islands.

Justification / Public Benefit: This annual allocation is needed to improve safety by mitigating traffic problems on streets such as speeding, shortcutting traffic, and the need for increased pedestrian safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: $300,000 in TransNet funding and $768,427 in state grant funding has been identified for this project in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-STATE	600001	33,821	897,231	0	0	0	0	0	0	0	0	0	**931,052**
OTHER GRANT	9602	0	0	0	768,427	0	0	0	0	0	0	0	**768,427**
PROP A - (1/2% SALES	400156	253,179	224,124	0	0	0	0	0	0	0	0	0	**477,303**
RANCHO PENASQUITOS F	400083	0	99,075	0	0	0	0	0	0	0	0	0	**99,075**
SCRIPPS MIRAMAR RANC	400086	75,000	0	0	0	0	0	0	0	0	0	0	**75,000**
TRANSNET EXTENSION 7	400169	66,627	531,305	300,000	0	200,000	200,000	200,000	200,000	0	0	0	**1,697,932**
Total		**428,626**	**1,751,735**	**300,000**	**768,427**	**200,000**	**200,000**	**200,000**	**200,000**	**0**	**0**	**0**	**4,048,788**

General Services

Trans - Signals - Traffic Signals

Traffic Count Stations-Various Locations / S10098

Council District:	1, 2	**Community Plan:**	Peninsula, Pacific Beach, North University City
Project Status:	Created	**Contact Information:**	Lasaga, Fernando
Duration:	2004 - 2010		619-533-7046
Improv Type:	Betterment		flasaga@sandiego.gov

Description: This project provides a means to conduct traffic studies and counts at various locations in the Peninsula, North University City and Pacific Beach Communities.

Justification / Public Benefit: This project provides traffic counts and studies necessary determining traffic conditions and for developing solutions for improving traffic safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula, Pacific Beach, and North University City community plans and is in conformance with the City's General Plan.

Schedule: Traffic counts and studies began in Fiscal Year 2010 and will be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A - (1/2% SALES	400156	40,475	24,525	0	0	0	0	0	0	0	0	0	**65,000**
Total		**40,475**	**24,525**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**65,000**

General Services

Trans - Signals - Traffic Signals

Traffic Signals - Citywide / AIL00004

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Julio Fuentes
Duration:	2010 - 2020		619-533-3092
Improv Type:	Replacement		jfuentes@sandiego.gov

Description: This annual allocation provides for the installation of traffic signals at high-priority locations and the City's share of the costs of traffic signals undertaken in cooperation with others.

Justification / Public Benefit: The City maintains an inventory of candidate intersections which are periodically surveyed for significant changes in operating conditions. Installing traffic signals in select intersections provides for the orderly movement of traffic, increased traffic handling capacity, reduced frequency of accidents, and for improved traffic flow. Signals also permit vehicles and pedestrians from a minor street to enter or cross continuous traffic on the major street. The criteria for installing traffic signals are governed by Council Policy 200-6.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: TransNet funding has been allocated to this project through Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
BELMONT/MISSION BEAC	400185	165,331	(15,331)	0	0	0	0	0	0	0	0	0	**150,000**
PROP A - (1/2% SALES	400156	215,749	254,251	0	0	0	0	0	0	0	0	0	**470,000**
TOT COASTAL INFR CIP	200212	0	382	0	0	0	0	0	0	0	0	0	**382**
TRANSNET EXTENSION 7	400169	399,722	239,569	430,000	0	400,000	400,000	400,000	400,000	0	0	0	**2,669,291**
TransNet ARRA	400677	0	283,400	0	0	0	0	0	0	0	0	0	**283,400**
Total		**780,802**	**762,271**	**430,000**	**0**	**400,000**	**400,000**	**400,000**	**400,000**	**0**	**0**	**0**	**3,573,073**

General Services

Trans - Signals - Traffic Signals

Traffic Signals - DIF Funded / AIL00009

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Julio Fuentes
Duration:	2010 - 2020		619-533-3092
Improv Type:	Replacement		jfuentes@sandiego.gov

Description: This project provides for installing traffic signals identified in the Development Impact Fees (DIF) needs lists for various urbanized communities.

Justification / Public Benefit: The purpose of this project is to provide for construction of required traffic signals.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled as funding is identified. No traffic signal and street lighting systems are planned for Fiscal Year 2007.

Summary of Project Changes: This annual allocation is no longer being funded. DIF funded traffic signal projects will be assigned individual CIP/WBS numbers as funding and locations are identified. Budget remaining in this annual allocation will be returned to the fund for reallocation.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
LA JOLLA URBAN COMM	400123	0	1,018	0	0	0	0	0	0	0	0	0	**1,018**
Total			**1,018**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,018**

General Services

Trans - Signals - Traffic Signals

Traffic Signals Modification / AIL00005

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Julio Fuentes
Duration:	2010 - 2020		619-533-3092
Improv Type:	Replacement		jfuentes@sandiego.gov

Description: This annual allocation provides for upgrading existing traffic signals as necessary to improve traffic flow and promote safety. Improvements may include conversion from post-mounted to mast-arm-mounted indicators, addition of pedestrian signals, and additional phases to accommodate separate turning moves.

Justification / Public Benefit: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location often shows that some minor improvement would help to reduce the number and/or severity of accidents. In addition, increasing traffic volumes and changing traffic patterns typically reduce the effectiveness and efficiency of existing traffic signal controls at certain intersections, warranting upgrades.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: TransNet funding has been allocated to this project through Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
BELMONT/MISSION BEAC	400185	0	250,000	0	0	0	0	0	0	0	0	0	**250,000**
PROP A - (1/2% SALES	400156	934,429	831,241	0	0	0	0	0	0	0	0	0	**1,765,670**
TRANSNET EXTENSION 7	400169	375,183	1,319,006	850,000	0	850,000	850,000	850,000	850,000	0	0	0	**5,944,189**
TransNet ARRA	400677	0	71,600	0	0	0	0	0	0	0	0	0	**71,600**
Total		**1,309,613**	**2,471,847**	**850,000**	**0**	**850,000**	**850,000**	**850,000**	**850,000**	**0**	**0**	**0**	**8,031,459**

General Services

Trans - Signals - Traffic Signals

Traffic Signals Mods - DIF Funded / AIL00008

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Julio Fuentes
Duration:	2010 - 2020		619-533-3092
Improv Type:	Replacement		jfuentes@sandiego.gov

Description: This project provides for upgrading existing traffic signals as necessary to improve traffic flow and promote safety. Improvements may include the addition of mast-arm-mounted signal heads, the addition of pedestrian signals, and the modification of medians to accommodate separate turning lanes.

Justification / Public Benefit: Increasing traffic volumes and changing traffic patterns typically reduce the effectiveness and efficiency of traffic signal controls at certain intersections. This allocation funds modification to traffic signals in various urbanized communities for improved traffic control.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled based on expected Development Impact Fee revenues.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CENTRE CITY DIF-ADMI	400122	0	12,676	0	0	0	0	0	0	0	0	0	**12,676**
LA JOLLA URBAN COMM	400123	0	9	0	0	0	0	0	0	0	0	0	**9**
NAVAJO URBAN COMM	400116	0	10,000	0	0	0	0	0	0	0	0	0	**10,000**
NORTH PARK URBAN COM	400112	0	52,000	0	0	0	0	0	0	0	0	0	**52,000**
OLD SAN DIEGO - URBA	400131	0	13,269	0	0	0	0	0	0	0	0	0	**13,269**
S.E. SAN DIEGO URBAN	400120	0	13,000	0	0	0	0	0	0	0	0	0	**13,000**
Total			**100,954**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**100,954**

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Bldg - Operations Facility / Structures				
Fitting Facility Expansion / S10042	950,000	100,000	10.5%	This project allows for the expansion of the existing vehicle fitting facility located at the Chollas Operations Yard. The expansion will increase the facility from one service bay to six service bays and will include office space. The project will also provide equipment necessary for operations.
Total - Bldg - Operations Facility / Structures	**950,000**	**100,000**	**10.5%**	
Bldg - Other City Facility / Structures				
Americans with Disabilities Improvements / ABE00001	40,157,189	1,425,000	3.5%	This annual allocation provides for City facilities and public right of way improvements related to the Americans with Disabilities Act (ADA).
City Administration Building / S00819	6,198,000	5,000,000	80.7%	This project provides for the installation of a fire sprinkler system and upgrading the existing fire alarm system at the City Administration Building located at 202 C Street in Centre City.
Total - Bldg - Other City Facility / Structures	**46,355,189**	**6,425,000**	**13.9%**	
Trans - Bicycle Facilities (All Class.)				
Coastal Rail Trail / S00951	21,352,818	19,925,629	93.3%	This project provides for construction of a bicycle route between the San Diego-Del Mar city limit and Downtown San Diego.
Friars Road/Pacific Highway Bicycle Path / S00947	705,000	625,000	88.7%	This project provides for the design and construction of a Class I bike path connecting Friars Road to Pacific Highway.
State Route 56 Bike Interchanges / S00955	11,427,000	6,822,940	59.7%	This project provides at-grade or grade-separated bicycle path interchange facilities along State Route 56.
Total - Trans - Bicycle Facilities (All Class.)	**33,484,818**	**27,373,569**	**81.7%**	
Trans - Bridge - Vehicular				
El Camino Real - Half Mile to Via De La Valle / S00856	23,228,949	9,021,959	38.8%	This project provides for reconstruction and widening of the existing two-lane bridge to a four-lane bridge and widening the existing two-lane roadway to a modified four-lane major road. The total estimated project cost of $23.3 million includes an unfunded amount of $9.0 million.
Genesee Avenue - Widen Interstate 5 Crossing / S00839	110,863,000	84,000,000	75.8%	This project provides for widening Genesee Avenue and for Interstate 5 Corridor improvements.
La Jolla Village Drive - Interstate 805 Ramps / S00857	28,838,622	5,000,000	17.3%	Construction was rescheduled to incorporate changes in the design plans to meet the current State of California stormwater and traffic design standards. Total project cost has been increased by $5.0 million as a result of design changes and escalated construction costs. This amount is unfunded.

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Mission City Parkway/San Diego River / S00936	10,057,812	7,270,497	72.3%	This project provides for a new two-lane bridge extending Mission City Parkway from the intersection of Camino Del Rio North to the north over the San Diego River and connecting to the extension of Mission City Parkway being constructed as part of the Mission City Development. This project also provides for an additional stadium entrance. The total estimated project cost of $10.1 million includes an unfunded amount of $7.3 million.
Regents Road Bridge / S00729	35,498,951	15,825,051	44.6%	This project provides for a bridge, street improvements, and bike lanes on Regents Road.
State Route 163/Friars Road / S00851	147,613,841	122,700,000	83.1%	This project provides for reconfiguration of State Route 163 and Friars Road on and off-ramps and other Friars Road improvements. It is anticipated that federal funds will be made available for the project.
West Mission Bay Drive Bridge Over San Diego River / S00871	65,077,941	55,643,000	85.5%	This project provides for replacing the existing four-lane West Mission Bay Drive bridge with a six-lane bridge.
Total - Trans - Bridge - Vehicular	**421,179,115**	**299,460,507**	**71.1%**	
Trans - Ped Fac - Sidewalks				
Cherokee Street Improvements / S00921	3,160,000	1,100,000	34.8%	This project provides for the reconstruction of the curbs, gutters, and sidewalks on Cherokee Street from Monroe Avenue to East Mountain View.
Mission Beach Boardwalk Bulkhead / S00726	10,392,225	4,500,000	43.3%	This project provides for preserving the life of the Mission Beach Boardwalk bulkhead from Balboa Court to Pacific Beach Drive.
Mission Beach Boardwalk Widening Project / S00860	3,263,500	2,753,000	84.4%	This project increases public accessibility to the beach areas in Pacific and Mission Beach, including the acquisition of the right-of-way at Santa Rita Place, Pacific Beach Drive to Oliver Avenue, and the widening of the boardwalk from Santa Rita Place to Thomas Avenue.
Ocean Front Walk-San Fernando to Ventura / S00875	4,027,000	3,437,000	85.3%	The project provides for returning the walkway along Ocean front Walk to the original 1925 appearance.
Sidewalk Repair and Reconstruction / AIK00003	15,591,530	6,000,000	38.5%	This annual allocation provides for the replacement of damaged sidewalks, curbs and gutters Citywide.
Total - Trans - Ped Fac - Sidewalks	**36,434,254**	**17,790,000**	**48.8%**	
Trans - Roadway				
38th Street Improvements / S00930	3,500,000	1,500,000	42.9%	This project provides full street improvements on 38th Street from Dwight Street north to terminus.
Alvarado Canyon Road Realignment / S00894	6,350,000	5,140,000	80.9%	This project provides for the realignment of Alvarado Canyon Road from 380 feet east of the Fairmount Avenue and Camino Del Rio North intersection to the Fairmount Avenue and Mission Gorge Road intersection. The construction phase is currently unfunded.
Camino del Sur - State Route 56 to Dormouse / S00872	12,418,576	293,600	2.4%	This project provides for the construction of Camino del Sur as a four-lane major street with class II bicycle lanes from Carmel Mountain Road to 1,600 feet north of Park Village Road.

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Concrete Streets / AID00006	29,100,000	21,600,000	74.2%	This annual allocation provides for resurfacing, repair, and reconstruction of concrete streets which are necessary to maintain the concrete streets in a serviceable condition and to prevent deterioration.
Juan Street Concrete Street / S00602	7,000,000	2,000,000	28.6%	This project provides for the replacement of the existing concrete pavement, curb, gutter and sidewalk on Juan Street from Taylor Street to Sunset Road. It is proposed to do the reconstruction work in two phases.
Napa Street from Linda Vista Rd to Morena Blvd / S00849	5,760,000	5,104,260	88.6%	This project provides for improved traffic at the Napa Street/Linda Vista Road intersection.
Old Otay Mesa Road- Westerly / S00870	6,750,000	3,500,000	51.9%	This project provides for design and construction of a portion of Old Otay Mesa Road.
Otay Mesa Truck Route Phase 3 / S00724	20,052,141	10,332,144	51.5%	Phase III of the project provides for an emergency lane and paved shoulder from Drucker Lane to the port of entry.
Pershing Drive/Redwood Street Intersection / S00885	1,626,000	872,516	53.7%	This project provides for improvements along Pershing Drive at Redwood Street and Jacaranda Place, and at the entrance to the Morley Field Disc Golf Course in Balboa Park.
Rancho Bernardo Street and Sidewalk Improvements / S00887	152,694	65,800	43.1%	This project provides for improvements to streets and sidewalks, installation of landscaping and irrigation systems, and construction of retaining and sound walls in the Rancho Bernardo Community.
Regents Road Widening-Genesee to Executive / S00881	6,045,000	1,100,000	18.2%	This project provides for widening Regents Road to a modified four-lane major street from Genesee Avenue to Executive Drive.
Resurfacing of City Streets / AID00005	440,067,189	295,200,000	67.1%	This annual allocation provides for roadway resurfacing, repair and reconstruction.
Saturn Boulevard-Palm Ave to Coronado / S00861	1,331,179	1,015,955	76.3%	This project provides for widening the west side of Saturn Boulevard to a four-lane collector street from Palm Avenue to Coronado Avenue.
Sorrento Valley Road & Interstate 5 Interchange / S00914	50,569,000	47,000,000	92.9%	This project provides for a new freeway interchange to address traffic congestion.
Torrey Pines Improvements Phase I / S00613	6,670,000	5,000,000	75.0%	This project provides for improvements to the Torrey Pines Corridor. The construction phase is currently unfunded.
Village Loop Road / S00919	3,212,800	332,800	10.4%	This project provides for construction of Village Loop Drive, from the intersection of Del Mar Heights Road and Carmel Valley Road to the property line.
Total - Trans - Roadway	**600,604,578**	**400,057,075**	**66.6%**	
Trans - Roadway - Enhance/Scape/Medians				
Del Mar Heights Road Center Median / S00884	2,455,000	2,000,000	81.5%	This project provides for raised medians on Del Mar Heights Road.
La Jolla Village Drive and Regents Road / S00867	1,313,954	33,954	2.6%	This project provides for improved traffic flow at the La Jolla Village Drive and Regents Road intersection.
Scripps Ranch/Mira Mesa Medians Project / S00838	942,318	21,000	2.2%	This project provides for median improvements on Scripps Ranch Boulevard and Mira Mesa Boulevard.
Total - Trans - Roadway - Enhance/Scape/Medians	**4,711,272**	**2,054,954**	**43.6%**	

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Trans - Roadway - GRails/BRails/Safety				
Bridge Rehabilitation / AIE00001	1,780,271	500,000	28.1%	This annual allocation provides for the City's match to grant funding for miscellaneous bridge rehabilitation projects.
Total - Trans - Roadway - GRails/BRails/Safety	**1,780,271**	**500,000**	**28.1%**	
Trans - Roadway - Street Lighting				
Street Light Circuit Upgrades / AIH00002	40,026,000	36,000,000	89.9%	This annual allocation provides for the replacement of obsolete street light series circuits.
Total - Trans - Roadway - Street Lighting	**40,026,000**	**36,000,000**	**89.9%**	

Library

Library

Bldg - Libraries

Balboa Branch Library / S00808

Council District:	6	**Community Plan:**	Clairemont Mesa
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	2010 - 2011		619-533-5259
Improv Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project provides for a new 15,000 square-foot branch library on the current site to replace the existing facility at 4255 Mount Abernathy. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification / Public Benefit: The existing undersized facility has no meeting room, computer lab, nor adequate seating to provide inadequate library services to the community.

Operating Budget Impact: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Schematic design began in Fiscal Year 2003 and will continue through Fiscal Year 2011. Construction is estimated to begin when funding is identified. The estimated cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding becomes available.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CLAIREMONT MESA - UR	400129	65,000	450,000	0	0	0	0	0	0	0	0	0	**515,000**
LIBRARY SYSTEM IMPRO	200209	230,482	1,425	0	0	0	0	0	0	0	0	0	**231,907**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	6,955,093	**6,955,093**
Total		**295,482**	**451,425**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**6,955,093**	**7,702,000**

Operating Budget Impact

Department Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Library - GENERAL FUND	**FTEs**	0.00	0.00	0.00	0.00	1.00
	Total Impact	0	0	0	0	216,061

Library

Bldg - Libraries

Clairemont Branch Library ADA / S01041

Council District:	6	**Community Plan:**	Clairemont Mesa
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	2008 - 2011		619-533-5259
Improv Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project provides the needed upgrades and Americans with Disabilities Act (ADA) improvements to the curb ramps, entrance ramps, entry doors and access from the parking lot.

Justification / Public Benefit: These improvements are necessary to comply with ADA accessibility to the libraries.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: ADA mprovements were completed in Fiscal Year 2010

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	27,995	3,552	0	0	0	0	0	0	0	0	0	**31,547**
Total		**27,995**	**3,552**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**31,547**

Library

Bldg - Libraries

College Heights Branch Library / S00797

Council District:	7	**Community Plan:**	College Area
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	1997 - 2014		619-533-5259
Improv Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project provides for a 15,000 square-foot library on property acquired in the College Area at the corner of Reservoir Drive and Montezuma Street, to serve the College and Rolando communities. This project is part of the Mayor's 21st Century Library System/Library Department Facility Improvements Program.

Justification / Public Benefit: The existing library is too small with no meeting room or computer lab to adequately serve the current and projected needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the College Area Community Plan, and it is in conformance with the City's General Plan.

Schedule: Land acquisition took place in Fiscal Year 1999. Design began in Fiscal Year 1999 and was completed in Fiscal Year 2004. Construction began in Fiscal Year 2004 and was completed in Fiscal Year 2005.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
LIBRARY SYSTEM IMPRO	200209	0	72,508	0	0	0	0	0	0	0	0	0	**72,508**
Total			**72,508**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**72,508**

Library

Bldg - Libraries

Kensington/Normal Heights Library / S00795

Council District:	3	**Community Plan:**	Kensington - Talmadge (Mid-City)
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	2004 - 2012		619-533-5259
Improv Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project provides for a 2,000 square-foot expansion of the existing building at 4121 Adams Avenue. This project will benefit the Kensington/Normal Heights residents.

Justification / Public Benefit: The Kensington/Normal Heights Branch Library is the smallest branch in the Library System. The community has expressed a desire for the library to remain at the same location.

Operating Budget Impact: The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design and site studies were performed in Fiscal Years 2002 through 2005. The estimated cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CONTRIBUTIONS FROM 1	400265	14,644	356	0	0	0	0	0	0	0	0	0	**15,000**
INFRASTRUCTURE IMP F	400184	10,000	0	0	0	0	0	0	0	0	0	0	**10,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	2,396,530	**2,396,530**
Total		**24,644**	**356**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,396,530**	**2,421,530**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Library	**GENERAL FUND**	**FTEs**	0.00	0.00	0.00	0.00	0.00
		Total Impact	0	0	0	0	26,404

Library

Bldg - Libraries

La Jolla/Riford Branch Library / S00803

Council District:	1	**Community Plan:**	La Jolla
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	1999 - 2012		619-533-5259
Improv Type:	New		cmeinhardt@sandiego.gov

Description: This project provides for a 15,700 square-foot expansion of the La Jolla/Riford Library located at 7555 Draper Avenue on a lot adjoining the existing building. The Friends of the La Jolla Library have commitments to fund this expansion.

Justification / Public Benefit: The current library is too small to provide adequate space for library and computer services that are in high demand in this community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla/La Jolla Shores Community Plan, and it is in conformance with the City's General Plan.

Schedule: Schematic design began in Fiscal Year 1999. Design was completed in Fiscal Year 2002. Construction began in Fiscal Year 2003 and was completed in Fiscal Year 2004.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PRIVATE & OTHERS CON	400264	50,782	9,218	0	0	0	0	0	0	0	0	0	**60,000**
Total		**50,782**	**9,218**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**60,000**

Library

Bldg - Libraries

Linda Vista Parking Lot / S01081

Council District:	6	**Community Plan:**	Linda Vista
Project Status:	Technically completed	**Contact Information:**	Cartier, Thomas
Duration:	2007 - 2013		858-492-6009
Improv Type:	New		tcartier@sandiego.gov

Description: This project provides for the installation of energy efficient equipment with the parking lot adjacent to the Linda Vista Library.

Justification / Public Benefit: This project provides for installation of energy efficient equipment, within the parking lot adjacent to the Linda Vista Library, which would promote evening public safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: This project started in Fiscal Year 2007 and was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	0	4,709	0	0	0	0	0	0	0	0	0	**4,709**
Total			**4,709**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**4,709**

Library

Bldg - Libraries

Logan Heights Branch Library / S00807

Council District:	8	**Community Plan:**	Southeastern San Diego
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	2010 - 2011		619-533-5259
Improv Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project provides for a new 25,000 square-foot library at 28th Street and Ocean View Boulevard to serve the Logan Heights Community between the elementary school and the Memorial Charter Middle School. This project was awarded a grant under the State Library Bond Act.

Justification / Public Benefit: The Logan Heights Branch Library, located at 811 South 28th Street in the heart of Logan Heights, was built in 1927 and serves a community of 28,883. The 3,967 square foot building has no meeting rooms or a computer lab for its residents and work spaces for staff are very constrained. Updating the existing telecommunications infrastructure is not feasible in the existing facility due to its age and inadequate size. In addition, there is no on-site parking.

Operating Budget Impact: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Project was initiated in Fiscal Year 2001. Design started in Fiscal Year 2002 and was completed in Fiscal Year 2007. Phase I construction started in Fiscal Year 2005 and was completed in Fiscal Year 2006. Phase II construction started in Fiscal Year 2007 and was completed in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
LIBRARY SYSTEM IMPRO	200209	2,350,242	183,771	0	0	0	0	0	0	0	0	0	**2,534,012**
Total		**2,350,242**	**183,771**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,534,012**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Library	**GENERAL FUND**	**FTEs**	4.25	4.25	4.25	4.25	4.25
		Total Impact	317,858	331,240	345,724	345,724	345,724

Library

Bldg - Libraries

Mission Hills Branch Library / S00804

Council District:	3	**Community Plan:**	Uptown
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	2009 - 2011		619-533-5259
Improv Type:	Replacement		cmeinhardt@sandiego.gov

Description: This project provides for a 15,000 square-foot library at a site adjacent to the Florence Elementary School, on a block bounded by Front Street, Washington Street, Albatross Street and University Avenue. This project will serve the Mission Hills and Hillcrest neighborhoods and is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification / Public Benefit: The existing facility has no meeting room, computer lab, nor adequate seating and collection space to provide adequate library services to the community.

Operating Budget Impact: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: The project is consistent with the Uptown Community Plan for promoting a high level of library services, but will require a technical amendment to re-designate the site from Commercial-Mixed use to Institutional-Library. This will be included during the Uptown Community Plan Update process.

Schedule: Preliminary studies and design concepts began in Fiscal Year 2001. Land acquisition was completed in Fiscal Year 2004 and design work began in Fiscal Year 2006. The estimated cost and schedule for this project was developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: An increase of $170,000 of Development Impact Funds was added in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
LIBRARY SYSTEM IMPRO	200209	2,480,000	0	0	0	0	0	0	0	0	0	0	**2,480,000**
UPTOWN URBAN COMM	400121	384,537	126,963	170,000	0	0	0	0	0	0	0	0	**681,500**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	16,054,500	**16,054,500**
Total		**2,864,537**	**126,963**	**170,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**16,054,500**	**19,216,000**

Operating Budget Impact

Department Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Library - GENERAL FUND	**FTEs**	0.00	0.50	0.50	0.50	0.50
	Total Impact	0	30,361	32,784	33,950	35,329

Library

Bldg - Libraries

North Clairemont Branch Library / S01042

Council District:	6	**Community Plan:**	Clairemont Mesa
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	2008 - 2011		619-533-7449
Improv Type:	New		cmeinhardt@sandiego.gov

Description: This project provides the needed upgrades and Americans with Disabilities Act (ADA) improvements to the curb ramps, entrances, door replacements and access route from parking lot including providing work to ensure accessibility under the ADA.

Justification / Public Benefit: These improvements are necessary to comply with ADA accessibility to the libraries.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: ADA Improvements were completed in Fiscal Year 2010

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	19,456	1,921	0	0	0	0	0	0	0	0	0	**21,377**
Total		**19,456**	**1,921**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**21,377**

Library

Bldg - Libraries

North Park Library / S00809

Council District:	3	**Community Plan:**	Greater North Park
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	2011 - 2015		619-533-5259
Improv Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project provides for a new 25,000 square-foot library to replace the existing facility at 3795 31st Street. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification / Public Benefit: The existing facility has no meeting room, computer lab, nor adequate seating and collection space to provide adequate library services to the community.

Operating Budget Impact: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and meetings with the community were completed in Fiscal Year 2004. A Request for Proposal process was completed in Fiscal Year 2005, but did not result in a redevelopment agreement. The estimated cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
LIBRARY SYSTEM IMPRO	200209	38,788	451,519	0	0	0	0	0	0	0	0	0	**490,307**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	13,563,291	**13,563,291**
Total		**38,788**	**451,519**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**13,563,291**	**14,053,598**

Operating Budget Impact

Department Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Library - GENERAL FUND	**FTEs**	0.00	0.00	0.00	0.00	2.00
	Total Impact	0	0	0	0	397,653

Library

Bldg - Libraries

North Park Library Land Acquisition / S00798

Council District:	3	**Community Plan:**	Greater North Park
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	1992 - 2014		619-533-5259
Improv Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project provides land aquisition funding for a new 25,000 square-foot library to replace the existing facility at 3795 31st Street. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification / Public Benefit: The existing facility does not have a computer lab or additional seating, a collection space would enhance service to the community.

Operating Budget Impact: The personnel increase reflects the staffing necessary to meet standards set in the Branch Libraries Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: The schedule will be updated once funding has been identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PARK NORTH-EAST - PA	400110	221,411	28,589	0	0	0	0	0	0	0	0	0	**250,000**
Total		**221,411**	**28,589**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**250,000**

Operating Budget Impact

Department Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Library - GENERAL FUND	**FTEs**	0.00	0.00	0.00	0.00	1.00
	Total Impact	0	0	0	0	322,295

Library

Bldg - Libraries

North University Community Branch Library / S00805

Council District:	1	**Community Plan:**	North University City
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	2000 - 2012		619-533-5259
Improv Type:	Replacement		cmeinhardt@sandiego.gov

Description: This project provides for a 15,000 square-foot library on a City-owned park site at Nobel Drive and Judicial Drive to serve the community in North University City. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification / Public Benefit: The closest library is the South University Community Library which is only 10,000 square feet and lacks a computer lab, additional seating and sufficient parking to serve the community-with a population of over 50,000.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan, and it is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2001. Design began in Fiscal Year 2002. Construction began in Fiscal Year 2006 and was completed in Fiscal Year 2007.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
NORTH UNIVERSITY CIT	400080	7,799,945	99,343	0	0	0	0	0	0	0	0	0	**7,899,288**
Total		**7,799,945**	**99,343**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**7,899,288**

Library

Bldg - Libraries

Ocean Beach Branch Library / S00806

Council District:	2	**Community Plan:**	Ocean Beach
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	2009 - 2011		619-533-5259
Improv Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project provides for a 15,000 square-foot library using the current site and adjacent property to serve the Ocean Beach community. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification / Public Benefit: The existing facility (originally built in 1927) has no meeting room, computer lab, nor adequate seating and collection space to provide adequate library services to the community.

Operating Budget Impact: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and design concepts began in Fiscal Year 2001. Property acquisition and design were completed in Fiscal Year 2005. Revision of the design documents is in progress. $75,000 of Development Impact Funds were added in Fiscal Year 2010. The estimated cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
LIBRARY SYSTEM IMPRO	200209	1,387	(1,387)	0	0	0	0	0	0	0	0	0	**0**
OCEAN BEACH URBAN CO	400124	25,146	49,854	0	0	0	0	0	0	0	0	0	**75,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	7,864,860	**7,864,860**
Total		**26,533**	**48,467**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**7,864,860**	**7,939,860**

Operating Budget Impact

Department Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Library - GENERAL FUND	**FTEs**	0.00	0.00	0.00	0.00	0.75
	Total Impact	0	0	0	0	173,495

Library

Bldg - Libraries

Otay East Library / S10025

Council District:	8	**Community Plan:**	Otay Mesa
Project Status:	Created	**Contact Information:**	Meinhardt, Cynthia
Duration:	2010 - 2020		619-533-5259
Improv Type:	New		cmeinhardt@sandiego.gov

Description: This project provides for a 15,000 square foot branch library on a three acre site to serve the Otay Mesa/East Community.

Justification / Public Benefit: This project will provide branch library service to the Otay Mesa/East Community for future development and population.

Operating Budget Impact: The personnel operating budget impact is based on the increase in staffing necessary to bring the staffing level up to the standard set in the Branch Facilities Report approved by Council. The non-personnel operating budget impact is based on an average amount per increased square footage necessary to fund ongoing maintenance and contractual services required to operate the facility.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Community and project planning is schedule for Fiscal Year 2010. Land acquisition is scheduled for Fiscal Year 2011. Design is scheduled for Fiscal Years 2012-2013. Construction will follow in Fiscal Years 2013-2015. This schedule is contingent upon the rate of development and receipt of Facilites Benefit Assessment Fees.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
OTAY MESA-WEST (FROM	400093	0	885,000	0	0	1,100,000	3,200,000	3,500,000	3,600,000	3,600,000	0	0	**15,885,000**
Total			**885,000**	**0**	**0**	**1,100,000**	**3,200,000**	**3,500,000**	**3,600,000**	**3,600,000**	**0**	**0**	**15,885,000**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Library	**GENERAL FUND**	**FTEs**	0.00	0.00	0.00	0.00	5.75
		Total Impact	0	0	0	0	655,252

Library

Bldg - Libraries

Otay Mesa/Nestor Branch Library Expansion / S00691

Council District:	8	**Community Plan:**	Otay Mesa, Otay Mesa - Nestor
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	1999 - 2008		619-533-5259
Improv Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project provides for a 5,000 square-foot expansion to the existing 10,000 square-foot branch library, located at 3003 Coronado Avenue to provide more space to serve this growing community. This project also provides for improvements to the existing facility, including replacement of the roof.

Justification / Public Benefit: The Otay Mesa/East Branch Library expansion of the existing facility will minimize impacts on the neighboring community facilities and provide initial service to Otay Mesa/East community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Project construction was completed in Fiscal Year 2008.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CAPITAL OUTLAY-SALES	400000	138,500	0	0	0	0	0	0	0	0	0	0	**138,500**
CONTRIBUTIONS FROM 1	400265	100,000	0	0	0	0	0	0	0	0	0	0	**100,000**
DEFERRED MAINTENANCE	200393	30,000	0	0	0	0	0	0	0	0	0	0	**30,000**
LIBRARY SYSTEM IMPRO	200209	1,050,000	0	0	0	0	0	0	0	0	0	0	**1,050,000**
OTAY MESA-WEST (FROM	400093	1,600,000	0	0	0	0	0	0	0	0	0	0	**1,600,000**
OTAY MESA/NESTOR URB	400125	365,997	9,003	0	0	0	0	0	0	0	0	0	**375,000**
Total		**3,284,497**	**9,003**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**3,293,500**

Library

Bldg - Libraries

Pacific Beach Library / S10124

Council District:	2	**Community Plan:**	Pacific Beach
Project Status:	Created	**Contact Information:**	Meinhardt, Cynthia
Duration:	2011 - 2016		619-533-5259
Improv Type:	New		cmeinhardt@sandeigo.gov

Description: This project would provide for a 2,500 square foot expansion for the existing facility located at 4275 Cass Street. This project is part of the 21st Century Library System/Library Department Facility Improvements Program. The cost estimate and schedule for this project were developed in Fiscal Year 2003 and will be revised when private donations are received.

Justification / Public Benefit: The existing facility does not have a computer lab or additional seating, a collection space would enhance service to the community.

Operating Budget Impact: The personnel operating budget impact is based on the increase in staffing necessary to bring the staffing level up to the standard set in the Branch Facilities Report approved by Council. The non-personnel operating budget impact is based on an average amount per increased square footage necessary to fund on-going maintenance and contractual services required to operate the facility.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and it is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2003. Design completion and construction will be scheduled when private donations are received.

Summary of Project Changes: The total estimated project cost of $2,589,000 is anticipated to come from private donations within Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PRIVATE DONATION	9700	0	0	0	2,589,000	0	0	0	0	0	0	0	**2,589,000**
Total			**0**	**0**	**2,589,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,589,000**

Operating Budget Impact

Department Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Library - GENERAL FUND	**FTEs**	0.00	0.00	0.00	0.00	1.75
	Total Impact	0	0	0	0	156,317

Library

Bldg - Libraries

Paradise Hills Library / S00810

Council District:	4	**Community Plan:**	Skyline - Paradise Hills
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	2009 - 2014		619-533-5259
Improv Type:	New		cmeinhardt@sandiego.gov

Description: This project provides for a new 15,000 square-foot library to replace the existing facility located at 5922 Rancho Hills Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification / Public Benefit: The existing facility has no meeting room, computer lab, nor adequate seating and collection space to provide adequate library services to the community.

Operating Budget Impact: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Site identification began in Fiscal Year 2008. The estimated cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
LIBRARY SYSTEM IMPRO	200209	33,856	39,229	0	0	0	0	0	0	0	0	0	**73,085**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	8,866,448	**8,866,448**
Total		**33,856**	**39,229**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**8,866,448**	**8,939,533**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Library	**GENERAL FUND**	**FTEs**	0.00	0.00	0.00	0.00	1.80
		Total Impact	0	0	0	0	254,493

Library

Bldg - Libraries

Point Loma Branch Library / S00796

Council District:	2	**Community Plan:**	Peninsula
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	1997 - 2014		619-533-5259
Improv Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project provides for a new 25,890-square-foot library on land adjacent to the existing facility that was acquired for this purpose. Plans call for raising the existing building to provide additional parking.

Justification / Public Benefit: The existing facility was built in 1959 and is too small to adequately serve the current and projected needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan, and it is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 1998 and was completed in Fiscal Year 2002. Construction began in Fiscal Year 2002 and was completed in Fiscal Year 2004.

Summary of Project Changes: This project, which provided for a new 25,890 square-foot library on land adjacent to the existing facility that was acquired for this purpose, is now complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
BENJAMIN LIBRARY OPS	200625	55,000	0	0	0	0	0	0	0	0	0	0	**55,000**
CAPITAL OUTLAY-SALES	400000	450,000	0	0	0	0	0	0	0	0	0	0	**450,000**
LIBRARY MATCHING EQU	200365	42,057	8,782	0	0	0	0	0	0	0	0	0	**50,839**
MIDWAY/PACIFIC HWY U	400115	207,205	795	0	0	0	0	0	0	0	0	0	**208,000**
NORTH BAY REDEV CIP	200346	4,089,000	0	0	0	0	0	0	0	0	0	0	**4,089,000**
PENINSULA URBAN COMM	400118	651,000	0	0	0	0	0	0	0	0	0	0	**651,000**
PRIVATE & OTHERS CON	400264	5,000,000	0	0	0	0	0	0	0	0	0	0	**5,000,000**
Total		**10,494,262**	**9,577**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**10,503,839**

Library

Bldg - Libraries

Rancho Bernardo Library / S00812

Council District:	5	**Community Plan:**	Rancho Bernardo
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	2009 - 2014		619-533-5259
Improv Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project provides for a 2,500 square-foot expansion to the existing branch library at 17110 Bernardo Center Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification / Public Benefit: The existing facility does not have a computer lab and additional seating and collection space would enhance service to the community.

Operating Budget Impact: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and design concepts took place in Fiscal Years 2004 and 2005. The estimated construction cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
LIBRARY SYSTEM IMPRO	200209	28,811	8,207	0	0	0	0	0	0	0	0	0	**37,018**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	3,467,682	**3,467,682**
Total		**28,811**	**8,207**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**3,467,682**	**3,504,700**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Library	**GENERAL FUND**	**FTEs**	0.00	0.00	0.00	0.00	0.00
		Total Impact	0	0	0	0	26,404

Library

Bldg - Libraries

San Carlos Branch Library / S00800

Council District:	7	**Community Plan:**	Navajo
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	2009 - 2011		619-533-5259
Improv Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification / Public Benefit: The existing library is too small to provide adequate library services. It does not have a computer lab and the meeting room, public seating and collection space is too small.

Operating Budget Impact: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2004 and design was completed in Fiscal Year 2008. The cost estimate and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: An increase of $63,000 of Development Impact Funds was added in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CONTRIBUTIONS FROM 1	400265	50,000	0	0	0	0	0	0	0	0	0	0	**50,000**
LIBRARY SYSTEM IMPRO	200209	33,130	0	0	0	0	0	0	0	0	0	0	**33,130**
NAVAJO URBAN COMM	400116	368,248	232,464	63,000	0	0	0	0	0	0	0	0	**663,712**
SAN CARLOS LIBRARY	200484	1,353	0	0	0	0	0	0	0	0	0	0	**1,353**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	8,526,582	**8,526,582**
Total		**452,731**	**232,464**	**63,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**8,526,582**	**9,274,777**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Library	**GENERAL FUND**	**FTEs**	0.00	0.00	0.00	0.00	1.50
		Total Impact	0	0	0	0	392,077

Library

Bldg - Libraries

San Diego New Central Library / S00799

Council District:	2	**Community Plan:**	Centre City
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	1996 - 2014		619-533-5259
Improv Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project provides for the design and construction of a new Central Library of approximately 500,000 square feet, with approximately 250 underground parking spaces dedicated to library patrons. It will be large enough to accommodate library needs for 20 years and contain expansion space to accommodate growth for an additional 30 years. The expansion space will be leased until required for library purposes. The lobby will be open to the courtyard, which will contain an outdoor café, and there will be a 350-seat auditorium adjacent to the lobby. The top floor will house special collections and provide public amenities including an airy reading room, a 400-seat multi-purpose room, an art gallery, a small public meeting room, and a series of open terraces.

Justification / Public Benefit: The existing library is too small to provide adequate library and informational services to the library system and the region, and cannot support the technological and programmatic needs of the future.

Operating Budget Impact: The operating budget impact has been estimated. One additional staff is requested as a result of organizational changes, efficiencies and technologies that can be implemented in the new facility. However, the non-personnel costs (NPE) show an increase to maintain a larger building. In fiscal year 2014 an additional $2.7 million will be needed to cover the NPE costs of the larger building, over 200,000 square feet more than the current Central Library. These operating costs will be offset in part by project-related revenue, which is incorporated in the cost of the project in the amount of $825,000 per year bringing the revenue to a total of $2,825,000 a year. Also, the Library Foundation will contribute $2.0 million per year for the first five years of operation.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001. Design is complete and construction is scheduled to begin pending results of bids and private fundraising.

Summary of Project Changes: The project's name was changed from San Diego Main Library to San Diego New Central Library.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
		0	30,770,000	0	0	0	0	0	0	0	0	0	**30,770,000**
CAPITAL OUTLAY-INDUS	400005	2,200,000	0	0	0	0	0	0	0	0	0	0	**2,200,000**
CAPITAL OUTLAY-MISC	400002	1,300,000	0	0	0	0	0	0	0	0	0	0	**1,300,000**
CCDC CONTRIBUTIONS	200629	551,877	20,848,124	0	6,500,000	0	0	0	0	0	0	0	**27,900,000**
CONTR TO REDEVELOPME	200338	1,500,000	0	0	0	0	0	0	0	0	0	0	**1,500,000**
Centre City Contribu	200633	0	42,100,000	0	0	0	0	0	0	0	0	0	**42,100,000**
GRANT FUND-STATE	600001	0	0	0	20,000,000	0	0	0	0	0	0	0	**20,000,000**
LIBRARY SYSTEM IMPRO	200209	6,615,850	2,058	0	0	0	0	0	0	0	0	0	**6,617,908**
PRIVATE DONATION	9700	0	0	0	0	32,512,092	0	0	0	0	0	0	**32,512,092**
SD UNIFIED SCHOOL DI	400003	0	20,000,000	0	0	0	0	0	0	0	0	0	**20,000,000**
Total		**12,167,726**	**113,720,182**	**0**	**26,500,000**	**32,512,092**	**0**	**0**	**0**	**0**	**0**	**0**	**184,900,000**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Library	**GENERAL FUND**	**FTEs**	0.00	0.00	0.00	1.00	1.00
		Total Impact	0	0	0	2,803,720	2,807,998

Library

Bldg - Libraries

San Ysidro Branch Library / S00802

Council District:	8	**Community Plan:**	San Ysidro
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	2010 - 2014		619-533-5259
Improv Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project provides for a 15,000 square-foot facility to serve the San Ysidro Community. Discussions are currently underway with the Redevelopment Agency of the City of San Diego to build the new library as part of a redevelopment project currently planned along San Ysidro Boulevard.

Justification / Public Benefit: The existing library, built in 1924 and remodeled in 1983, is only 4,089 square feet. It contains no meeting rooms or computer lab, no on-site parking, and no separation of the children's area and quiet study areas to serve the current and projected needs of the community.

Operating Budget Impact: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

Schedule: The preliminary study, including siting a new library, is scheduled to be completed in Fiscal Year 2011. The estimated construction cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
SAN YSIDRO URBAN COM	400126	182,853	133,147	0	0	0	0	0	0	0	0	0	**316,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	11,870,000	**11,870,000**
Total		**182,853**	**133,147**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**11,870,000**	**12,186,000**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Library	**GENERAL FUND**	**FTEs**	0.00	0.00	0.00	0.00	5.30
		Total Impact	0	0	0	0	547,447

Library

Bldg - Libraries

Scripps Miramar Library Parking / S01035

Council District:	5	**Community Plan:**	Scripps Miramar Ranch
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	2007 - 2013		619-533-5259
Improv Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project provides for an expansion of the Scripps Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification / Public Benefit: When the current facility is fully occupied the current parking lot does not have the capacity to serve the needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Construction was completed in Fiscal Year 2008

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	0	12,475	0	0	0	0	0	0	0	0	0	**12,475**
Total			**12,475**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**12,475**

Library

Bldg - Libraries

Scripps Miramar Ranch Library / S00811

Council District:	5	**Community Plan:**	Scripps Miramar Ranch
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	2003 - 2014		619-533-5259
Improv Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project provides for an expansion of the Scripps Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification / Public Benefit: The current facility is fully occupied and the current parking lot does not have the capacity to serve the needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Some preliminary inquiries were made of available properties in Fiscal Year 2004. The estimated construction cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
LIBRARY SYSTEM IMPRO	200209	10,892	24,708	0	0	0	0	0	0	0	0	0	**35,600**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	1,090,400	**1,090,400**
Total		**10,892**	**24,708**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,090,400**	**1,126,000**

Library

Bldg - Libraries

Scripps Ranch Library ADA / S01040

Council District:	5	**Community Plan:**	Scripps Miramar Ranch
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2008 - 2011		619-533-4640
Improv Type:	New		agarcia@sandiego.gov

Description: This project provides the needed upgrades and Americans with Disabilities Act (ADA) improvements to the curb ramps, entrances, door replacements, and access route from parking lot to ensure accessibility under ADA.

Justification / Public Benefit: These improvements are necessary to meet ADA and Title 24 requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design started in Fiscal Year 2009 and was completed in Fiscal Year 2010. Construction is scheduled to start in Fiscal Year 2010 and is anticipated to be completed in Fiscal Year 2010.

Summary of Project Changes: This project will be completed this fiscal year and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	20,041	0	0	0	0	0	0	0	0	0	0	**20,041**
Total		**20,041**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**20,041**

Library

Bldg - Libraries

Serra Mesa Branch Library / S00801

Council District:	6	**Community Plan:**	Kearny Mesa, Serra Mesa
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	1997 - 2012		619-533-5259
Improv Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project provides for a 15,000 square-foot library on City-owned property located on the 8900 block of Aero Drive in the Serra Mesa community planning area to serve the Serra Mesa and Kearny Mesa communities. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification / Public Benefit: The existing library is too small to provide adequate library services to this community. It contains no meeting room facilities and computer lab, inadequate parking, and no separation for the children's area and quiet study areas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa and Kearny Mesa Community Plans, and it is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 1998 and was completed in Fiscal Year 2004. Construction began and was completed in Fiscal Year 2005. The library opened in the summer of 2006.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-STATE	600001	476,068	134,238	0	0	0	0	0	0	0	0	0	**610,306**
KEARNY MESA-URBAN CO	400136	7,768,000	0	0	0	0	0	0	0	0	0	0	**7,768,000**
LIBRARY IMPROVEMENT	200369	596,000	0	0	0	0	0	0	0	0	0	0	**596,000**
SERRA MESA - URBAN C	400132	479,155	103,345	0	0	0	0	0	0	0	0	0	**582,500**
Total		**9,319,223**	**237,584**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**9,556,806**

Library

Bldg - Libraries

Skyline Hills Library / S00692

Council District:	4	**Community Plan:**	Skyline - Paradise Hills
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	2003 - 2012		619-533-5259
Improv Type:	New		cmeinhardt@sandiego.gov

Description: This project provides for a 15,000 square-foot library expansion to the existing facility located at 480 South Meadowbrook Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification / Public Benefit: The existing facility is too small to provide adequate library services to the community. There are no meeting room facilities or computer lab, and limited collection space and patron seating.

Operating Budget Impact: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2004. Schematic design is in progress. The construction schedule for this project was developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: No significant change to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-STATE	600001	1,095	998,905	0	0	0	0	0	0	0	0	0	**1,000,000**
LIBRARY SYSTEM IMPRO	200209	3,026,449	182,803	0	0	0	0	0	0	0	0	0	**3,209,252**
SKYLINE/PARADISE URB	400119	545,000	0	0	0	0	0	0	0	0	0	0	**545,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	12,063,463	**12,063,463**
Total		**3,572,544**	**1,181,708**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**12,063,463**	**16,817,715**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Library	**GENERAL FUND**	**FTEs**	0.00	0.00	0.00	0.00	2.55
		Total Impact	0	0	0	0	372,496

Library

Bldg - Libraries

Skyline Hills Library ADA / S01043

Council District:	4	**Community Plan:**	Skyline - Paradise Hills
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	2008 - 2011		619-533-5259
Improv Type:	New		cmeinhardt@sandiego.gov

Description: This project provides the needed upgrades and ADA improvements to the curb ramps, entrances, door replacements and access route from the parking lot to ensure accessibility under the Americans with Disabilities Act (ADA).

Justification / Public Benefit: These improvements are necessary to provide ADA accessibility to the libraries. The existing entry doors did not have electrical door openers, the ramps did not meet with the ADA specifications and requirements and the path from the parking lot also does not meet all of the current ADA requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Skyline Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: ADA improvements were completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	48,103	6,466	0	0	0	0	0	0	0	0	0	**54,570**
Total		**48,103**	**6,466**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**54,570**

Library

Bldg - Libraries

University City Library ADA / S01044

Council District:	1	**Community Plan:**	South University City
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	2008 - 2011		cmeinhardt@sandiego.gov
Improv Type:	New		619-533-5259

Description: This project provides the needed upgrades and ADA improvements to the curb ramps, entrances, door replacements and access route from the parking lot to ensure accessibility under the Americans with Disabilities Act (ADA).

Justification / Public Benefit: These improvements are necessary to provide ADA accessibility to the libraries. The existing entry doors did not have electrical door openers, the ramps did not meet with the ADA specifications and requirements and the path from the parking lot which does not meet all current ADA requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: ADA improvements were completed in Fiscal Year 2010.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	16,862	436	0	0	0	0	0	0	0	0	0	**17,298**
Total		**16,862**	**436**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**17,298**

Library

Bldg - Libraries

University Heights Library / S00693

Council District:	3	**Community Plan:**	Greater North Park
Project Status:	Technically completed	**Contact Information:**	Meinhardt, Cynthia
Duration:	2003 - 2014		619-533-5259
Improv Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project would provide for preliminary studies for site identification and design concepts to replace the existing facility located at 4193 Park Boulevard. The study was completed in Fiscal Year 2005.

Justification / Public Benefit: The existing facility is too small to provide adequate library services to the community. There are no meeting room facilities, no computer lab, inadequate seating, and limited collection space.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan, and is in conformance with the City's General Plan.

Schedule: The studies for identifying a new site and design concepts were completed in Fiscal Year 2005.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
LIBRARY SYSTEM IMPRO	200209	207,054	23,571	0	0	0	0	0	0	0	0	0	**230,625**
Total		**207,054**	**23,571**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**230,625**

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Bldg - Libraries				
Balboa Branch Library / S00808	7,702,000	6,955,093	90.3%	This project provides for a new 15,000 square-foot branch library on the current site to replace the existing facility at 4255 Mount Abernathy.
Kensington/Normal Heights Library / S00795	2,421,530	2,396,530	99.0%	This project provides for a 2,000 square-foot expansion of the existing building at 4121 Adams Avenue.
Mission Hills Branch Library / S00804	19,216,000	16,054,500	83.5%	This project provides for a 15,000 square-foot library at a site adjacent to the Florence Elementary School to better serve the Mission Hills and Hillcrest neighborhoods.
North Park Library / S00809	14,053,598	13,563,291	96.5%	This project provides for a new 25,000 square-foot library at an unspecified site to replace the existing facility at 3795 31st Street.
Ocean Beach Branch Library / S00806	7,939,860	7,864,860	99.1%	This project provides for a 15,000 square-foot library using the current site and adjacent property to serve the Ocean Beach Community.
Paradise Hills Library / S00810	8,939,533	8,866,448	99.2%	This project provides for a new 15,000 square-foot library at an unspecified site to replace the existing facility located at 5922 Rancho Hills Drive.
Rancho Bernardo Library / S00812	3,504,700	3,467,682	98.9%	This project provides for a 2,500 square-foot expansion to the existing branch library at 17110 Bernardo Center Drive.
San Carlos Branch Library / S00800	9,274,777	8,526,582	91.9%	This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library.
San Ysidro Branch Library / S00802	12,186,000	11,870,000	97.4%	This project provides for a 15,000 square-foot facility to serve the San Ysidro Community.
Scripps Miramar Ranch Library / S00811	1,126,000	1,090,400	96.8%	This project provides for an expansion of the Scripps Ranch Branch Library parking lot located at 10301 Scripps Lake Drive.
Skyline Hills Library / S00692	16,817,715	12,063,463	71.7%	This project provides for a 15,000 square-foot library expansion to the existing facility located at 480 South Meadowbrook Drive.
Total - Bldg - Libraries	**103,181,713**	**92,718,849**	**89.9%**	

Park & Recreation

Park & Recreation

Bldg - Community Centers

City Heights Community Park Development Phase 3 / S00661

Council District:	3	**Community Plan:**	City Heights
Project Status:	Released	**Contact Information:**	Winter, James
Duration:	1995 - 2014		619-533-5257
Improv Type:	Replacement		jwinter@sandiego.gov

Description: This project will provide for the design and construction of the Phase III development of City Heights Community Park. Improvements may include open play areas, picnic facilities, additional multi-purpose courts, lighting, landscaping and other amenities.

Justification / Public Benefit: This project will provide for the development and expansion of City Heights Community Park. It will provide needed additional recreational facilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: This project is complete.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MID-CITY - PARK DEV	400109	149,447	5,553	0	0	0	0	0	0	0	0	0	**155,000**
Total		**149,447**	**5,553**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**155,000**

Park & Recreation

Bldg - Community Centers

Golden Hill Community Center / S01022

Council District:	3	**Community Plan:**	Golden Hill
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	2000 - 2013		619-533-5259
Improv Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project provides for the design and construction of a 35,000 square foot community center. The community center will include a computer center, health career center, kitchen, retail space offices and residential space.

Justification / Public Benefit: The project will provide needed services to the Golden Hill community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Golden Hill Community Plan and is in conformance with the City's General Plan.

Schedule: This project is on hold. Location of the proposed community center has not been determined.

Summary of Project Changes: No significant change to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	0	85,541	0	0	0	0	0	0	0	0	0	**85,541**
Total			**85,541**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**85,541**

Park & Recreation

Bldg - Community Centers

Mid City Community Clinic / S01023

Council District:	3	**Community Plan:**	City Heights (Mid-City)
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	2001 - 2013		619-533-5259
Improv Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project provides for tenant improvements and renovations to the Mid-City Community Clinic.

Justification / Public Benefit: This project will increase health care services to the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City : City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: This project is complete.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	10,000	22,045	0	0	0	0	0	0	0	0	0	**32,045**
Total		**10,000**	**22,045**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**32,045**

Park & Recreation

Bldg - Community Centers

Rancho Bernardo Recreation Center ADA / S01051

Council District:	5	**Community Plan:**	Rancho Bernardo
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2008 - 2013		619-533-4640
Improv Type:	New		agarcia@sandiego.gov

Description: This project provides for accessibility improvements to the facility to meet Americans with Disabilities Act (ADA) and Title 24 requirements. Upgrades will include the replacement of sidewalks and curb ramps, repaving the existing parking lot and painting parking stalls for ADA parking requirements, and replacing restroom doors and door handles, office doors and thresholds.

Justification / Public Benefit: These improvements are necessary to meet Americans with Disabilities Act (ADA) and Title 24 requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will begin in Fiscal Year 2011.

Summary of Project Changes: Design and construction will be completed in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	78,080	19,299	0	0	0	0	0	0	0	0	0	**97,379**
Total		**78,080**	**19,299**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**97,379**

Park & Recreation

Bldg - Other City Facility / Structures

Cliffridge Park Comfort Station ADA / S01045

Council District:	1	**Community Plan:**	La Jolla
Project Status:	Released	**Contact Information:**	Goodrich, Coselyn
Duration:	2008 - 2013		619-533-4633
Improv Type:	New		cgoodrich @sandiego.gov

Description: This project provides the needed upgrades for the Cliffridge Park comfort station to ensure accessibility under the Americans with Disabilities Act (ADA). Improvements will include an accessible path of travel in addition to new drinking fountains and exterior sinks which will conform to the disabled access requirements and will be mounted on the outside of the comfort station.

Justification / Public Benefit: These improvements are necessary to provide Americans with Disabilities Act (ADA) accessibility to the comfort station which does not meet all of the current Americans with Disabilities Act (ADA) requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
ANTENNA LEASE REVENU	200324	50,000	0	0	0	0	0	0	0	0	0	0	**50,000**
GRANT FUND-FEDERAL	600000	0	88,329	0	0	0	0	0	0	0	0	0	**88,329**
LA JOLLA URBAN COMM	400123	15,668	84,332	0	0	0	0	0	0	0	0	0	**100,000**
Total		**65,668**	**172,661**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**238,329**

Park & Recreation

Bldg - Other City Facility / Structures

Kids Copy-Tubman/Chavez Center / S01021

Council District:	4	**Community Plan:**	Southeastern San Diego
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	1999 - 2013		619-533-5259
Improv Type:	Betterment		cmeinhart@sandiego.gov

Description: This project provides for the renovation upgrades to the Tubman/Chavez Center. This facility supports programs in education, health, business training, employment, arts and culture, computers and technology, as well as social recreational events for low to moderate income families.

Justification / Public Benefit: This project provides for the renovation of the facility to address safety, accessibility and code requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: This project is complete.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	2,505	(2,505)	0	0	0	0	0	0	0	0	0	**0**
Total		**2,505**	**(2,505)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

Park & Recreation

Bldg - Other City Facility / Structures

Language Academy/Montezuma Elementary Joint Use / S00972

Council District:	7	**Community Plan:**	College Area
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2009 - 2014		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for design and construction of approximately 1.37 acres at the Language Academy (formerly Montezuma Elementary School) for joint use facilities to supplement existing park acreage in the College Area Community. Improvements may include artificially-turfed multi-purpose sports fields, multi-purpose courts, walkways, landscaping and Americans with Disabilities Act (ADA) accessibility upgrades.

Justification / Public Benefit: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $12,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the College Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and construction is scheduled for Fiscal Year 2011.

Summary of Project Changes: Funding information has been revised to accurately reflect the funding allocation and recommendations in the City's Fiscal Year 2009 Community Development Block Grant Program per City Council Document, Resolution No. 303662, dated May 13, 2008.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	430	1,048,780	0	0	0	0	0	0	0	0	0	**1,049,210**
NAVAJO URBAN COMM	400116	143,988	71,012	0	0	0	0	0	0	0	0	0	**215,000**
Total		**144,417**	**1,119,792**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,264,210**

Operating Budget Impact

Department Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Park & Recreation - GENERAL FUND	**FTEs**	0.00	0.10	0.10	0.10	0.10
	Total Impact	0	5,382	11,695	11,910	12,150

Park & Recreation

Bldg - Other City Facility / Structures

Mira Mesa ADA / S01039

Council District:	5	**Community Plan:**	Mira Mesa
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2008 - 2013		619-533-5186
Improv Type:	New		bmanela@sandiego.gov

Description: This project provides for the upgrade of the recreational facility for Americans with Disabilities Act (ADA) standards, including replacing sidewalks and curb ramps, replacing restroom doors, office doors, thresholds, and door handles.

Justification / Public Benefit: Accessibility upgrades are necessary to meet Americans with Disabilities Act (ADA) and Title 24 requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction are scheduled to begin and to be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	137,140	1,535	0	0	0	0	0	0	0	0	0	**138,675**
Total		**137,140**	**1,535**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**138,675**

Park & Recreation

Bldg - Other City Facility / Structures

Montgomery Academy Joint Use Improvements / S00973

Council District:	6	**Community Plan:**	Linda Vista
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2009 - 2014		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for the construction of approximately three acres of joint use play fields at the Montgomery Academy and associated Americans with Disabilities Act (ADA) improvements to comply with all State and federal accessibility guidelines and City standards. Phase I amenities may include a turfed multi-purpose sports field, security lighting, decomposed granite running track, accessibility improvements, signage, site furnishings and miscellaneous landscaping. Phase II amenities may include picnic shelters, site furnishings, accent plantings and enhanced gateway treatments.

Justification / Public Benefit: Development of this project is a Site Development Permit condition of the Pacific Ridge Apartment Homes to satisfy population-based park acreage requirements in accordance with the City's General Plan standards for the anticipated population generated by the residential development. Additionally, it provides joint-use recreational facilities in a community deficient in population-based park and recreation facilities.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $40,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: Design will be completed in Fiscal Year 2010. Construction will begin in Fiscal Year 2010 and will be completed in Fiscal Year 2011.

Summary of Project Changes: An increase of $120,000 of Development Impact Funds was added in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	0	107,095	0	0	0	0	0	0	0	0	0	**107,095**
LINDA VISTA URBAN CO	400113	35,095	539,905	120,000	0	0	0	0	0	0	0	0	**695,000**
Total		**35,095**	**647,000**	**120,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**802,095**

Operating Budget Impact

Department Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Park & Recreation - GENERAL FUND	**FTEs**	0.36	0.36	0.36	0.36	0.36
	Total Impact	19,373	39,013	39,790	40,640	40,634

Park & Recreation

Bldg - Other City Facility / Structures

North Crown Point Gazebo Replacement / S10020

Council District:	2	**Community Plan:**	Mission Bay Park
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2009 - 2019		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project provides for the demolition of the four existing gazebos, the design and construction of a new picnic shelter area, including concrete pad, site furniture, and one or multiple shelters, and upgrades to the existing associated paths of travel at North Crown Point.

Justification / Public Benefit: The existing gazebos have termite damage and the wood frames have been partially removed. Site improvements are necessary to comply with federal and State safety and accessibility guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: The project design is estimated to be completed by July 2010 and construction to be completed by June 2011.

Summary of Project Changes: No significant change to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MISSION BAY RESERVE	200386	269,708	(4,708)	0	0	0	0	0	0	0	0	0	**265,000**
Total		**269,708**	**(4,708)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**265,000**

Park & Recreation

Bldg - Other City Facility / Structures

Ocean Beach Recreation Center ADA Improvements / S01094

Council District:	2	**Community Plan:**	Ocean Beach
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2009 - 2020		619-533-5186
Improv Type:	New		bmanela@sandiego.gov

Description: This project provides for the upgrade of the recreational facility located at 4726 Santa Monica Boulevard to comply with Americans with Disabilities Act (ADA) standards, including replacing sidewalks and curb ramps, replacing restroom stall doors and door handles, repaving existing lots and repainting parking stalls for Americans with Disabilities Act (ADA) parking.

Justification / Public Benefit: Accessibility upgrades are necessary to meet Americans with Disabilities Act (ADA) and Title 24 requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction are schedule to begin in Fiscal Year 2011 and to be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	269,338	0	0	0	0	0	0	0	0	0	0	**269,338**
Total		**269,338**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**269,338**

Park & Recreation

Bldg - Parks - Recreation/Pool Centers

Colina Del Sol Pool ADA / S01047

Council District:	3	**Community Plan:**	Eastern Area (Mid-City)
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2008 - 2013		619-235-1965
Improv Type:	New		yibrahim@sandiego.gov

Description: This project provides for improvements to meet Americans with Disabilities Act requirements for the Colina del Sol Swimming Pool.

Justification / Public Benefit: Improvements to the facility will enhance accessibility for all users.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Improvements to this project are on hold.

Summary of Project Changes: No significant change to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	4,610	(4,610)	0	0	0	0	0	0	0	0	0	**0**
Total		**4,610**	**(4,610)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

Park & Recreation

Bldg - Parks - Recreation/Pool Centers

Memorial Pool ADA Improvements / S01049

Council District:	8	**Community Plan:**	Southeastern San Diego
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2008 - 2013		619-235-1965
Improv Type:	New		yibrahim@sandiego.gov

Description: This project provides for American with Disabilities Act (ADA) improvements to the pool which include providing a path of travel from public transportation and parking lot to the main building and site amenities, improvements to interior and exterior women and men restrooms including dressing rooms, lavatories, toilets, urinals, showers, and spectator area.

Justification / Public Benefit: These improvements are necessary to meet Americans with Disabilities Act (ADA) and Title 24 requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: The project construction started on November 2009 and was completed on January 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	232,013	153,424	0	0	0	0	0	0	0	0	0	**385,437**
Total		**232,013**	**153,424**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**385,437**

Park & Recreation

Bldg - Parks - Recreation/Pool Centers

NTC AQUATIC CENTER / S10000

Council District:	2	**Community Plan:**	Peninsula
Project Status:	Created	**Contact Information:**	Mahmalji, Samir
Duration:	2011 - 2014		
Improv Type:	New		

Description: Project will provide for the planning and design of a new aquatic facility center at Naval Training Center Par. The proposed facility will be including, but not limited to, two competitive and recreational pools, a leisure pool with water playground features, spectator seating deck, bath house facility, and associated site improvements.

Justification / Public Benefit: This project will contribute to satisfying the recreation facility requirement set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's design has not been completed or approved. Therefore, operational cost estimate will be available upon completion of the conceptual design.

Relationship to General and Community Plans: This project is consistent with the Peninsula Planning Plan and in conformance with the City's General Plan.

Schedule: Design is scheduled to be completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2014.

Summary of Project Changes: The project budget has icreased in the amount of $466,726 from the NTC Redevelopment Project Tax Increment Fund in Fiscal Year 2010. Thhe budget for the NTC Aquatic Center Project was approved per Council Resolution 305882, adopted on June 9, 2010.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
NTC RDA CNTRB TO CIP	200619	0	446,726	0	0	0	0	0	0	0	0	0	**446,726**
Total			**446,726**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**446,726**

Park & Recreation

Bldg - Parks - Recreation/Pool Centers

Swanson Standley Pool ADA Improvements / S01050

Council District:	1	**Community Plan:**	North University City
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2008 - 2013		619-235-1965
Improv Type:	New		yibrahim@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) improvements to the Swanson Standley Pool and includes providing a path of travel from public transportation and parking lot to the main building. Site amenities include improvements to the spectator area and to the interior and exterior women's and men's restrooms which will include dressing rooms, lavatories, toilets, urinals, and showers.

Justification / Public Benefit: These improvements are necessary to meet ADA and Title 24 requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The project construction started on November 2009 and was completed on January 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	247,281	3,624	0	0	0	0	0	0	0	0	0	**250,905**
Total		**247,281**	**3,624**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**250,905**

Park & Recreation

Bldg - Parks - Regional Sports Facility

ADA Mid City Community Gym / S01048

Council District:	3	**Community Plan:**	City Heights (Mid-City)
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2008 - 2013		619-533-5186
Improv Type:	New		bmanela@sandiego.gov

Description: This project provides for upgrades to the Mid City Community Gym facility in accordance with the Americans with Disabilities Act (ADA) standards, including replacing sidewalks and curb ramps, replacing restroom doors, office doors, door handles, repaving existing lot and repainting parking stalls for Americans with Disabilities Act (ADA) parking.

Justification / Public Benefit: Accessibility upgrades are necessary to meet Americans with Disabilities Act (ADA) and Title 24 requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will begin in Fiscal Year 2011

Summary of Project Changes: No significant change to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	267,870	0	0	0	0	0	0	0	0	0	0	**267,870**
Total		**267,870**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**267,870**

Park & Recreation

Bldg - Parks - Regional Sports Facility

Ballpark and Redevelopment Project Infrastructure / S01079

Council District:	2	**Community Plan:**	Centre City - East Village
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	2002 - 2011		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for a new open-air, multiple-use baseball facility in downtown San Diego with approximately 42,000 fixed seats and an Outfield Park, and for the associated infrastructure improvements. Infrastructure improvements include parking, new realigned and repaved roadways, relocation of utilities, storm drain improvements, and streetscape and landscape improvements. The ballpark site is bounded by 7th Avenue, J Street, 10th Avenue, and Harbor Drive. This project is part of a larger redevelopment effort.

Justification / Public Benefit: On November 3, 1998, San Diego voters approved a proposition allowing the City to enter into an agreement with the San Diego Padres to redevelop the eastern area of downtown with a multiple-use ballpark as the anchor tenant. Subject to the provisions of this agreement, the City shall provide not more than $225,000,000 toward the construction of the Ballpark Project. The City's contribution will be made from the proceeds from a lease revenue bond type financing and cash.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition began in Fiscal Year 1999. Construction began in Fiscal Year 2000, was suspended in October 2000 due to certain outstanding litigation related to the project, and re-commenced in February 2002. The project was completed in April 2004.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
BALLPARK INFRA-2001	400159	3,011,558	0	0	0	0	0	0	0	0	0	0	**3,011,558**
BALLPARK LAND/INFR-P	400165	3,000,000	0	0	0	0	0	0	0	0	0	0	**3,000,000**
BALLPARK LAND/INFRA-	400161	11,978,398	21,602	0	0	0	0	0	0	0	0	0	**12,000,000**
HISTORICAL FUND	X999	17,277,342	0	0	0	0	0	0	0	0	0	0	**17,277,342**
Total		**35,267,298**	**21,602**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**35,288,900**

Park & Recreation

Drainage - Best Mgt Practices (BMPs)

Chollas Creek Enhancement / S00686

Council District:	3, 4	**Community Plan:**	Southeastern San Diego
Project Status:	Released	**Contact Information:**	Matter, Gene
Duration:	2005 - 2010		858-541-4346
Improv Type:	Betterment		gmatter@sandiego.gov

Description: This project provides for the removal of concrete sections of the channel, the widening of the floodplain, and the creation and restoration of wetland and transitional upland habitats. These improvements will be designed to re-establish the natural structure, dynamics, and hydrologic functions within applicable creek segments and restore affected beneficial uses.

Justification / Public Benefit: This project will implement portions of the Chollas Creek Enhancement Program, as adopted by the City Council on May 14, 2002, and will help achieve Municipal Storm Water Permit compliance through improved water quality in Chollas Creek.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2005 and was completed in Fiscal Year 2006. Construction was completed in calendar year 2007.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CONTRIBUTIONS FROM 1	400265	52,142	17,358	0	0	0	0	0	0	0	0	0	**69,500**
WATER UTILITY OPERAT	700011	1,854,299	0	0	0	0	0	0	0	0	0	0	**1,854,299**
Total		**1,906,441**	**17,358**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,923,799**

Park & Recreation

Drainage - Channels

Famosa Slough Salt Marsh Creation / S00605

Council District:	2	**Community Plan:**	Peninsula
Project Status:	Released	**Contact Information:**	Deangelis, Jeannette
Duration:	2003 - 2012		619-533-5497
Improv Type:	Betterment		jdeangelis@sandiego.gov

Description: The 0.64 acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The mitigation is a required component of the Storm Water Department's channel clearing efforts to prevent flooding in the Sorrento Valley area, and restoration of this site will enhance the functions and values of this important biological resource consistent with a variety of City policies and objectives.

Justification / Public Benefit: The 0.64 acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The Famosa Slough was chosen as the mitigation site because opportunities for coastal salt marsh mitigation in the Los Penasquitos Lagoon have been exhausted. This option utilizes an available, City-owned site within the Coastal Zone and is consistent with the 1993 Famosa Slough Enhancement Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and the Famosa Slough Enhancement Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2005. Construction was completed in Fiscal Year 2005. The five year maintenance and monitoring period began in Fiscal Year 2006 and was anticipated to end in Fiscal Year 2011. A sixth year of maintenance and monitoring will be required due to below average rainfall and soil conditions in order to obtain site approval from the Resource Agencies.

Summary of Project Changes: TransNet funding of $25,000 in Fiscal Year 2011 has been identified to fund the additional year of mitigation .

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A - (1/2% SALES	400156	242,000	0	0	0	0	0	0	0	0	0	0	**242,000**
TRANSNET EXTENSION 7	400169	45,569	431	25,000	0	0	0	0	0	0	0	0	**71,000**
Total		**287,569**	**431**	**25,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**313,000**

Park & Recreation

Drainage - Channels

San Diego River Dredging-Qualcomm Way to SR163 / S00606

Council District:	6	**Community Plan:**	Mission Valley
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2005 - 2012		619-533-7482
Improv Type:	Betterment		jbatta@sandiego.gov

Description: This project provides for removal of a small island of sediment within the San Diego River near the Murray Creek outfall at the western end of Hazard Center Drive.

Justification / Public Benefit: This project will protect adjacent property from potential flooding during rain events.

Operating Budget Impact: Soundings of the river and other ancillary costs related to maintaining the San Diego River channel between State Route 163 and Qualcomm Way are part of the maintenance obligations of the First San Diego River Improvement Project Maintenance Assessment District. No operating budget impact associated with removal of this small sediment island is anticipated.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and the First San Diego River Improvement Project Natural Resource Management Plan and is in conformance with the City's General Plan.

Schedule: Design and environmental studies for the removal of sediment from the Murray Creek outfall in the San Diego River were completed in Fiscal Year 2010. Dredging of this area is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
FIRST SD RIVER IMP P	200054	204,303	220,697	0	0	0	0	0	0	0	0	0	**425,000**
Total		**204,303**	**220,697**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**425,000**

Park & Recreation

Drainage - Storm Drain Pipes

Marston Point/Balboa Park Storm Drain Repair / S10085

Council District:	3	**Community Plan:**	Balboa Park
Project Status:	Created	**Contact Information:**	Mahmalji, Samir
Duration:	2009 - 2016		619-533-5301
Improv Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for evaluation, design and construction to repair a damaged storm drain in the Marston Point parking lot area.

Justification / Public Benefit: The damaged storm drain causes a portion of the Marston Point parking lot area to flood and remain under water for several days after rain events. This project will repair the damaged storm drain to prevent future flooding.

Operating Budget Impact: No operating impact is expected at this time.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009. Construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
REGIONAL PARK FUND	200391	0	50,000	0	0	0	0	0	0	0	0	0	**50,000**
Total			**50,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**50,000**

Park & Recreation

Golf Courses

Balboa Park Golf Course / AEA00002

Council District:	1	**Community Plan:**	Mission Bay Park
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2010 - 2020		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This annual allocation provides for unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Balboa Park. Minor capital replacements may include minor replacements of existing golf course building structures and golf course fairway and green systems.

Justification / Public Benefit: This annual allocation will provide for a capital assets cost-avoidance program allowing for timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
BALBOA PARK GOLF COU	700044	0	300,000	300,000	0	0	0	0	0	0	0	0	**600,000**
CONTRIBUTIONS FROM 1	400265	16,998	8,002	0	0	0	0	0	0	0	0	0	**25,000**
HISTORICAL FUND	X999	13,371	0	0	0	0	0	0	0	0	0	0	**13,371**
REGIONAL PARK FUND	200391	0	350,000	0	0	0	0	0	0	0	0	0	**350,000**
T.O.T.UNAP.RES-BALBO	200215	274,978	31,581	0	0	0	0	0	0	0	0	0	**306,559**
Total		**305,346**	**689,583**	**300,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,294,929**

Park & Recreation

Golf Courses

Balboa Park Golf Course Irrigation System / S00632

Council District:	3	**Community Plan:**	Balboa Park
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2009 - 2013		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project provides for a new irrigation system for the 18-hole golf course at Balboa Park.

Justification / Public Benefit: The existing irrigation system is antiquated, deteriorated, and inefficient.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2010. A full study of the existing water mains needs to be completed to determine whether or not a new larger water main is needed. Construction will be scheduled after the completion of the study.

Summary of Project Changes: Pending Fiscal Year 2010 Council Approval, project anticipates to receive $212,433 from a donation from The San Diego Foundation. Additionally, $2million from Balboa Park Golf Course CIP, Fund 700044, was allocated to this project for Fiscal Year 2011. With these actions, total project cost will increase to $4,012,433.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
BALBOA PARK GOLF COU	700044	389,947	1,410,053	2,000,000	0	0	0	0	0	0	0	0	**3,800,000**
PRIVATE DONATION	9700	0	0	0	212,433	0	0	0	0	0	0	0	**212,433**
Total		**389,947**	**1,410,053**	**2,000,000**	**212,433**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**4,012,433**

Park & Recreation

Golf Courses

Balboa Park Golf Course Step/Handrail Replacement / S00626

Council District:	3	**Community Plan:**	Balboa Park
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2004 - 2012		619-533-5328
Improv Type:	Replacement - Rehab		adarvishi@sandiego.gov

Description: This project provides for the replacement of existing wooden steps with concrete steps and the installation of hand railings on the 18-hole golf course at Balboa Park.

Justification / Public Benefit: Replacement of existing, worn wooden steps with concrete steps and hand rails is needed for safety precautions.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Phase I construction began in Fiscal Year 2008 and was completed in Fiscal Year 2010. Phase II design and construction began in Fiscal Year 2010 and will continue in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
BALBOA PARK GOLF COU	700044	104,849	145,151	0	0	0	0	0	0	0	0	0	**250,000**
Total		**104,849**	**145,151**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**250,000**

Park & Recreation

Golf Courses

Mission Bay Golf Course & Practice Cntr Landscape / S01089

Council District:	2, 6	**Community Plan:**	Mission Bay Park
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2004 - 2012		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project provides for new landscaping at the Mission Bay Golf Course and Practice Center.

Justification / Public Benefit: Some areas of the existing landscape within Mission Bay Golf Course and Practice Center are aged and dying and in need of augmentation. This project is needed to address the impacted areas to provide a more uniform and healthy plant material.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled upon masterplan completion and recommendation.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MISSION BAY GOLF COU	700046	705	99,295	0	0	0	0	0	0	0	0	0	**100,000**
Total		**705**	**99,295**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**100,000**

Park & Recreation

Golf Courses

Mission Bay Golf Course Driving Range Upgrade / S10043

Council District:	2, 6	**Community Plan:**	Mission Bay Park
Project Status:	Created	**Contact Information:**	Darvishi, Ali
Duration:	2010 - 2020		619-533-5328
Improv Type:	New		adarvishi@sandiego.gov

Description: This project provides for upgrade of the existing driving range. Improvements include relocating light poles, replacing underground wiring, demolition of the existing Driving Range Building, and construction and relocation of a new Driving Range Building.

Justification / Public Benefit: The existing driving range at Mission Bay Golf Course and Practice Center is outdated and in need of total overhaul. This project will provide for upgrades needed to bring this facility up to acceptable golfing standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled upon masterplan completion and recommendation.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MISSION BAY GOLF COU	700046	0	1,000,000	0	0	0	0	0	0	0	0	0	**1,000,000**
Total			**1,000,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,000,000**

Park & Recreation

Golf Courses

Mission Bay Golf Course New Irrigation System / S00629

Council District:	2, 6	**Community Plan:**	Mission Bay Park
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2007 - 2012		619-533-5328
Improv Type:	New		adarvishi@sandiego.gov

Description: This project provides for a new irrigation system for the Mission Bay Golf Course and practice center.

Justification / Public Benefit: This project provides for replacement of the existing, antiquated, deteriorated, and inefficient irrigation system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled upon masterplan completion and recommendation.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MISSION BAY GOLF COU	700046	843	99,157	0	0	0	0	0	0	0	0	0	**100,000**
Total		**843**	**99,157**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**100,000**

Park & Recreation

Golf Courses

Mission Bay Golf Course New Practice Area Upgrade / S00628

Council District:	2, 6	**Community Plan:**	Mission Bay Park
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2007 - 2009		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project provides for the demolition of existing, dilapidated miniature golf facilities (phase I) and the construction of additional practice areas at the Mission Bay Golf Course (phase II).

Justification / Public Benefit: The proposed area is in a state of disrepair, does not meet current code requirements and poses a potential safety hazard.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $13,000 is based upon the Park and Recreation Department's estimated cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Phase I design and construction were completed in Fiscal Year 2008. Phase II design and construction will be scheduled upon masterplan completion and recommendation.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MISSION BAY GOLF COU	700046	139,336	260,664	0	0	0	0	0	0	0	0	0	**400,000**
Total		**139,336**	**260,664**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**400,000**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Park & Recreation - GOLF COURSE ENTERPRI		**FTEs**	0.20	0.20	0.20	0.20	0.20
		Total Impact	10,126	11,878	12,292	12,699	12,699

Park & Recreation

Golf Courses

Mission Bay Golf Course Practice Cntr Bldg Improve / S01090

Council District:	2, 6	**Community Plan:**	Mission Bay Park
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2004 - 2012		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project provides upgrades to the existing, antiquated building for Americans with Disabilities Act requirements, deferred building maintenance, tenant improvements, and code upgrades at the Mission Bay Golf Course Practice Center.

Justification / Public Benefit: These improvements are necesssary to comply with current codes, address maintenance needs, and increase the viability of identifying potential future lessees.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled upon masterplan completion and recommendation.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MISSION BAY GOLF COU	700046	0	400,000	0	0	0	0	0	0	0	0	0	**400,000**
Total			**400,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**400,000**

Park & Recreation

Golf Courses

Mission Bay Golf Course Renovation/Reconstruction / S11010

Council District:	2, 6	**Community Plan:**	Mission Bay Park
Project Status:	Created	**Contact Information:**	Darvishi, Ali
Duration:	2011 - 2013		619-533-5328
Improv Type:	New		adarvishi@sandiego.gov

Description: This project provides for master planning, design and construction of Mission Bay Golf Course. Work will include renovation and reconstruction of the existing course and will consist of new landscaping and irrigation, upgraded electrical and lighting system, drainage improvements, installation of cart paths near tee boxes and improvements to the signage, fencing, sand bunkers. Other relevant items of work for the overall improvements to the conditions of play will also be included.

Justification / Public Benefit: This project is needed to provide the long awaited improvements to the 18-hole golf course. For example, the new computerized irrigation system will replace a system that is outdated, inefficient and wasteful and does not meet current or future water restriction requirements. These improvements will help bring the golf course to within industry standards for municipal golf courses. The actual design and construction costs will be determined upon completion and recommendation of the master plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: The master plan is scheduled in Fiscal Year 2011. Design and construction will be scheduled upon completion and recommendation of the master plan.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MISSION BAY GOLF COU	700046	0	0	460,000	0	0	0	0	540,000	3,000,000	0	0	**4,000,000**
Total			**0**	**460,000**	**0**	**0**	**0**	**0**	**540,000**	**3,000,000**	**0**	**0**	**4,000,000**

Park & Recreation

Golf Courses

Mission Bay Golf Course and Practice Center / AEA00003

Council District:	1	**Community Plan:**	Mission Bay Park
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2010 - 2020		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This annual allocation provides for the unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Mission Bay.

Justification / Public Benefit: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MISSION BAY GOLF COU	700046	0	300,000	300,000	0	0	0	0	0	0	0	0	**600,000**
Total			**300,000**	**300,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**600,000**

Park & Recreation

Golf Courses

Torrey Pines GC Clubhouse Starter Booth & Fence / S00631

Council District:	1	**Community Plan:**	North University City
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2008 - 2010		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project will provide for the installation of a new fabricated starter booth and cart screen fencing.

Justification / Public Benefit: The facilities are in need of improvements prior to the U.S. Open held in June of 2008.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Project is complete and will be capitalized and closed.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TORREY PINES GOLF CO	700045	84,280	0	0	0	0	0	0	0	0	0	0	**84,280**
Total		**84,280**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**84,280**

Park & Recreation

Golf Courses

Torrey Pines Golf Course / AEA00001

Council District:	1	**Community Plan:**	Mission Bay Park
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2010 - 2020		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This annual allocation provides for the unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Torrey Pines.

Justification / Public Benefit: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GENERAL FUND	100000	814	(814)	0	0	0	0	0	0	0	0	0	**0**
TORREY PINES GOLF CO	700045	304,399	65,601	300,000	0	0	0	0	0	0	0	0	**670,000**
Total		**305,213**	**64,787**	**300,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**670,000**

Park & Recreation

Golf Courses

Torrey Pines Golf Course Clubhouse Maintenance / S00630

Council District:	1	**Community Plan:**	North University City
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2007 - 2012		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project provides for improvements to the building exterior, decking areas, walkways and landscaping, of the clubhouse.

Justification / Public Benefit: The clubhouse is in need of maintenance prior to the U.S. Open being held in June of 2008.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2007 and was completed in Fiscal Year 2008.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TORREY PINES GOLF CO	700045	475,105	174,895	0	0	0	0	0	0	0	0	0	**650,000**
Total		**475,105**	**174,895**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**650,000**

Park & Recreation

Golf Courses

Torrey Pines Golf Course Irrigate & Fence Upgrades / S01065

Council District:	1	**Community Plan:**	North University City
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2008 - 2012		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project provides for improvements to the existing irrigation system and the perimeter fence at the maintenance area and along Torrey Pines Golf Course.

Justification / Public Benefit: Irrigation improvements with advanced irrigation replacement heads and improved irrigation timing field computers will provide better watering coverage, improved efficiency and irrigation reliability.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction are scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TORREY PINES GOLF CO	700045	7,840	242,160	0	0	0	0	0	0	0	0	0	**250,000**
Total		**7,840**	**242,160**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**250,000**

Park & Recreation

Golf Courses

Torrey Pines Golf Course-Reconstruction 18 Holes / S01082

Council District:	1	**Community Plan:**	North University City
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2003 - 2020		619-533-5328
Improv Type:	New		adarvishi@sandiego.gov

Description: This project provides for course improvements at the Torrey Pines Municipal Golf Course (North Course), which includes construction of a new wash rack facility and a sand storage bin.

Justification / Public Benefit: This project provides needed reconstruction and improvements of an 18-hole golf course.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction of the wash rack facility and sand storage bin were completed in Fiscal Year 2008. Construction of course improvements began in Fiscal Year 2009, and will continue through Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TORREY PINES GOLF CO	700045	872,727	1,324,959	0	0	0	0	0	0	0	0	0	**2,197,686**
Total		**872,727**	**1,324,959**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,197,686**

Park & Recreation

Golf Courses

Torrey Pines N & S Course Restroom Replacement / S00749

Council District:	1	**Community Plan:**	North University City
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2002 - 2011		619-533-5328
Improv Type:	Replacement		adarvishi@sandiego.gov

Description: This project provides for demolition of the existing restroom adjacent to the sixth hole on the North Course, and the existing restrooms immediately north of and between the fifth and second holes on the South Course. They will be replaced with new, modern restrooms.

Justification / Public Benefit: Existing facilities are in need of replacement due to ongoing costly repairs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Golf Course Master Plan, and it is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2003. Construction began in Fiscal Year 2003 and was completed in Fiscal Year 2004.

Summary of Project Changes: This project is complete and will be closed by the end of the Fiscal Year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TORREY PINES GOLF CO	700045	422,658	327,342	0	0	0	0	0	0	0	0	0	**750,000**
Total		**422,658**	**327,342**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**750,000**

Park & Recreation

Golf Courses

Torrey Pines North and South Course Golf Paths / S10045

Council District:	1	**Community Plan:**	North University City
Project Status:	Created	**Contact Information:**	Darvishi, Ali
Duration:	2010 - 2020		619-533-5328
Improv Type:	New		adarvishi@sandiego.gov

Description: This project provides for the replacement of damaged portions of the existing cart paths within Torrey Pines Golf Course. This project also provides for construction of the missing paths and reconstruction of portions of the paths that are too narrow for motorized carts.

Justification / Public Benefit: The original cart paths were constructed decades ago for use by manual golf carts. Today's golf courses including Torrey Pines Golf Course use motorized golf carts which are wider and heavier than their original counterparts. As a result of years of use, some portions of the existing cart paths within Torrey Pines Golf Course are cracked, severely worn out and otherwise damaged beyond repair. This project will remove and reconstruct the damaged portions of the cart paths. In addition, some portions of the existing cart paths are too narrow and need to be widened to accommodate today's golf carts. This project is needed to address these areas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2010 and will continue through Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TORREY PINES GOLF CO	700045	0	800,000	0	0	0	0	0	0	0	0	0	**800,000**
Total			**800,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**800,000**

Park & Recreation

Golf Courses

Torrey Pines S Golf Course Restroom Improvements / S00627

Council District:	1	**Community Plan:**	North University City
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2008 - 2010		619-533-5328
Improv Type:	Replacement		adarvishi@sandiego.gov

Description: This project provides for restroom improvements for the Torrey Pines South Golf Course.

Justification / Public Benefit: This project provides needed reconstruction and improvements to existing restrooms.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project implements the recommendations found in the University Community Plan, and is in conformance with with City's General Plan.

Schedule: Design began and was completed in Fiscal Year 2008. Construction began in Fiscal Year 2009 and was competed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TORREY PINES GOLF CO	700045	178,934	(906)	0	0	0	0	0	0	0	0	0	**178,028**
Total		**178,934**	**(906)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**178,028**

Park & Recreation

Parks - Community

Black Mountain Ranch Community Park / S00639

Council District:	1	**Community Plan:**	Black Mountain Ranch, Torrey Highlands
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2003 - 2010		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the acquisition, design and construction of a 30 useable-acre community park serving the Black Mountain Ranch and Torrey Highlands communities. Phase I includes the construction of 13 acres, including the athletic fields and a parking lot. Phase II will complete the remaining 17 acres and its associated amenities. The project costs are dependent upon all developments within the Black Mountain Ranch and Torrey Highlands communities providing their fair share toward the costs of the park.

Justification / Public Benefit: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan and provide additional park acreage in a community that is deficient of park land. The community park will provide for additional recreational opportunities to the communty.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $275,000 - $325,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch and Torrey Highlands Subarea (Community) Plans and is in conformance with the City's General Plan.

Schedule: Phase I construction was completed in Fiscal Year 2006. Phase II of this project is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent cost information available, including a $200,000 increase in the total estimated project cost for the addition of a traffic signal.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
BLACK MOUNTAIN RANCH	400091	8,264,527	145,698	0	11,885,216	0	0	0	0	0	0	0	**20,295,441**
TORREY HIGHLANDS	400094	8,264,527	350,000	0	0	0	0	0	0	0	0	0	**8,614,527**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	200,000	**200,000**
Total		**16,529,054**	**495,698**	**0**	**11,885,216**	**0**	**0**	**0**	**0**	**0**	**0**	**200,000**	**29,109,968**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Park & Recreation	**GENERAL FUND**	**FTEs**	0.00	2.50	2.50	2.50	2.50
		Total Impact	0	134,536	278,869	284,265	290,182

Park & Recreation

Parks - Community

Canyonside Community Park / S00637

Council District:	1	**Community Plan:**	Rancho Penasquitos
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2001 - 2014		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for upgrading existing lighting at Canyonside Community Park Sportsfield no. 1.

Justification / Public Benefit: Additional lighting is needed to upgrade the lighting levels at Canyonside Community Park Sportsfield no. 1.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan, and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2002. Construction was completed Fiscal Year 2003.

Summary of Project Changes: This project was completed in Fiscal Year 2003. This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
BLK MTN RANCH DEV AG	400245	77,314	0	0	0	0	0	0	0	0	0	0	**77,314**
PENASQUITOS EAST-PK	400106	77,314	0	0	0	0	0	0	0	0	0	0	**77,314**
PUBLIC/PRIVATE PARTN	200376	77,314	0	0	0	0	0	0	0	0	0	0	**77,314**
Total		**231,941**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**231,941**

Park & Recreation

Parks - Community

Canyonside Community Park / S00768

Council District:	1	**Community Plan:**	Rancho Penasquitos
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2008 - 2014		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the conversion of existing, outdated, luminaries to energy efficient luminaries at Canyonside Community Park Sports fields 6 through 9.

Justification / Public Benefit: Upgrading light levels to current safety standards would provide for better lumination of the sportsfields for recreational users.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Canyonside Community Park General Development Plan, the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2008 and will be completed in Fiscal Year 2011.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
BLK MTN RANCH DEV AG	400245	140,000	0	0	0	0	0	0	0	0	0	0	**140,000**
PENASQUITOS EAST-PK	400106	111,419	93,581	0	0	0	0	0	0	0	0	0	**205,000**
Total		**251,419**	**93,581**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**345,000**

Park & Recreation

Parks - Community

Carmel Valley Community Park South-Neighborhood8A / S00750

Council District:	1	**Community Plan:**	Carmel Valley, Torrey Hills (Sorrento Hills)
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	1991 - 2011		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for developing a 15 useable acre community park in the Torrey Hills and Carmel Valley Neighborhoods south of State Route 56, located in Carmel Valley Neighborhood 8A.

Justification / Public Benefit: This project will contribute to satisfying the population-based park acreage requirements of the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was partially added in the previous year. An additional $118,000 is required to annualize costs for full-year funding.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Neighborhood 8A Precise Plan, the Carmel Valley and Torrey Hills Community Plans, and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2008 and was completed in Fiscal Year 2010.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent Carmel Valley and Torrey Hills Public Facilities Financing Plans, including a $204,983 increase in total estimated project cost.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CARMEL VALLEY SOUTH	400087	7,346,967	613,278	0	0	0	0	0	0	0	0	0	**7,960,245**
TORREY HILLS PARK DE	400108	11,000	0	0	0	0	0	0	0	0	0	0	**11,000**
TORREY RESERVE GATEW	400199	2,006,596	0	0	0	0	0	0	0	0	0	0	**2,006,596**
Total		**9,364,563**	**613,278**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**9,977,841**

Operating Budget Impact

Department Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Park & Recreation - GENERAL FUND	**FTEs**	0.71	0.71	0.71	0.71	0.71
	Total Impact	117,298	118,829	120,510	120,510	120,512

Park & Recreation

Parks - Community

Carmel Valley Community Park South-Rec Bldg/OcnAir / S00635

Council District:	1	**Community Plan:**	Carmel Valley, Torrey Hills (Sorrento Hills)
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2005 - 2011		619-533-5139
Improv Type:	Replacement		koliver@sandiego.gov

Description: This project provides for a 16,347 square foot recreation building to serve the Torrey Hills and Carmel Valley Neighborhoods south of State Route 56, located in Carmel Valley Community Park South Neighborhood 8A.

Justification / Public Benefit: This project will contribute to satisfying the population-based park acreage requirements of the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was partially added in the previous year. An additional $20,000 is required to annualize costs for full-year funding.

Relationship to General and Community Plans: This project is consistent with the Torrey Hills Community Plan, the Carmel Valley Neighborhood 8A Precise Plan, and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2008 and was completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CARMEL VALLEY SOUTH	400087	4,511,332	488,668	0	0	0	0	0	0	0	0	0	**5,000,000**
GENERAL FUND	100000	4,189	(4,189)	0	0	0	0	0	0	0	0	0	**0**
TORREY HILLS DEV AGM	400209	631,033	0	0	0	0	0	0	0	0	0	0	**631,033**
TORREY HILLS PARK DE	400108	15,967	0	0	0	0	0	0	0	0	0	0	**15,967**
TORREY RESERVE GATEW	400199	153,000	0	0	0	0	0	0	0	0	0	0	**153,000**
Total		**5,315,520**	**484,480**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**5,800,000**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Park & Recreation	**GENERAL FUND**	**FTEs**	0.25	0.25	0.25	0.25	0.25
		Total Impact	19,289	20,166	20,982	20,982	20,982

Park & Recreation

Parks - Community

Encanto Community Park Concession Expansion / S01056

Council District:	4	**Community Plan:**	Southeastern San Diego
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2009 - 2013		619-525-8261
Improv Type:	Expansion		dsharpe@sandiego.gov

Description: This project provides for the design and construction of the expansion of the existing concession stand at Verna Quinn Fields and all associated accessibility and drainage improvements required to comply with all State and federal accessibility guidelines and City standards.

Justification / Public Benefit: This project provides for required Americans with Disabilities Act (ADA) upgrades to an existing facility.

Operating Budget Impact: This facility will require an on-going operational budget for non-personnel expenses. The current cost estimate of $5,000 is based upon the Park and Recreation Department's estimated cost to maintain various landscaped areas and facilities. Operational costs for the project will be revised as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled when additional funding is identified.

Summary of Project Changes: It is anticipated that this project will receive $40,000 in grant funding in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
FEDERAL GRANT	9600	0	0	0	40,000	0	0	0	0	0	0	0	**40,000**
GRANT FUND-FEDERAL	600000	4,191	31,700	0	0	0	0	0	0	0	0	0	**35,891**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	149,108	**149,108**
Total		**4,191**	**31,700**	**0**	**40,000**	**0**	**0**	**0**	**0**	**0**	**0**	**149,108**	**224,999**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Park & Recreation	**GENERAL FUND**	**FTEs**	0.00	0.00	0.00	0.00	0.00
		Total Impact	0	5,000	5,000	5,000	5,000

Park & Recreation

Parks - Community

Hilltop Community Park Development Phase 1 / S00634

Council District:	1	**Community Plan:**	Rancho Penasquitos
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	1987 - 2010		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the development of a community park in Rancho Penasquitos on approximately 34 acres, of which approximately 14 are useable-acres. Phase I comprised approximately 12 acres of improvements including a recreation building, basketball courts, open play areas, picnic areas, a comfort station, and utilities. Phase II will provide for the development of the remaining two acres and will potentially include additional parking, children's play area, open grass area, irrigation system, picnic area, security lighting, concrete walkways, and shade structures. Phase III will include a soccer and roller hockey arena.

Justification / Public Benefit: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate is not available. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I construction of Hilltop Community Park is complete. Construction of Phase II began in Fiscal Year 2008 and was completed in Fiscal Year 2009. Phase III construction will be scheduled when funding becomes available.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-STATE	600001	600,000	0	0	0	0	0	0	0	0	0	0	**600,000**
PENASQUITOS EAST TRU	400192	610,946	250,440	0	0	0	0	0	0	0	0	0	**861,386**
RANCHO PENASQUITOS F	400083	274,541	0	450,614	0	0	0	0	0	0	0	0	**725,155**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	450,614	**450,614**
Total		**1,485,487**	**250,440**	**450,614**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**450,614**	**2,637,155**

Park & Recreation

Parks - Community

Lake Murray Community Park Play Area Expansion / S11018

Council District:	7	**Community Plan:**	Navajo
Project Status:	Created	**Contact Information:**	Sharpe, Deborah
Duration:	2011 - 2015		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This project provides for American with Disabilities Act (ADA) upgrades and expansion of the children's play area and path of travel within the park. The project will include universal design and ramp concepts in compliance with State and federal safety and accessibility guidelines.

Justification / Public Benefit: This project is needed to upgrade existing site improvements and play area facilities to meet current State and federal safety and accessibility regulations.

Operating Budget Impact: Operational costs will not change for the proposed improvements which replace existing facilities; however, any expansion of the facilities will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Design and Construction will be phased and scheduled as additional funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
NAVAJO URBAN COMM	400116	0	0	62,000	0	0	0	0	0	0	0	0	**62,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	1,088,000	**1,088,000**
Total		**0**	**0**	**62,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,088,000**	**1,150,000**

Park & Recreation

Parks - Community

MLK Jr Community Park Rec Center Roof Repair / S00765

Council District:	4	**Community Plan:**	Southeastern San Diego
Project Status:	Released	**Contact Information:**	Mahmalji, Samir
Duration:	2007 - 2009		619-533-5301
Improv Type:	Replacement		smahmalji@sandiego.gov

Description: This project provides for the replacement of approximately 11,000 square feet of asphalt concrete shingle roof at the Martin Luther King Junior Community Park Recreation Center.

Justification / Public Benefit: This project provides for the necessary roof replacement to prevent further water damage, during inclimate weather.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
ANTENNA LEASE REVENU	200324	43,172	2,156	0	0	0	0	0	0	0	0	0	**45,328**
CONTRIBUTIONS FROM 1	400265	30,213	0	0	0	0	0	0	0	0	0	0	**30,213**
GRANT FUND-STATE	600001	104,787	0	0	0	0	0	0	0	0	0	0	**104,787**
Total		**178,172**	**2,156**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**180,328**

Park & Recreation

Parks - Community

MLK Jr Play Area Upgrade / S00771

Council District:	4	**Community Plan:**	Southeastern San Diego
Project Status:	Released	**Contact Information:**	Mahmalji, Samir
Duration:	2008 - 2012		619-533-5301
Improv Type:	Replacement		smahmalji@sandiego.gov

Description: This project provides for upgrades of the play ground area and access walkway at Martin Luther King Jr. Community Park to comply with State and federal safety and accessibility guidelines.

Justification / Public Benefit: This project will provide a play area which is fully compliant with current State safety regulations and State and federal accessibiity guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2009. Construction will begin in Fiscal Year 2010, and is expected to be complete in Fiscal Year 2011.

Summary of Project Changes: This project was established by Council Resolution R-302747 on June 27, 2007 with an initial budget of $500,000. Capital Outlay funding in the amount of $104,000 was added to this project in Fiscal Year 2010.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CAPITAL OUTLAY-MISC	400002	139,000	0	0	0	0	0	0	0	0	0	0	**139,000**
S.E. SAN DIEGO URBAN	400120	476,757	23,243	0	0	0	0	0	0	0	0	0	**500,000**
Total		**615,757**	**23,243**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**639,000**

Park & Recreation

Parks - Community

McAuliffe Community Park Development Phase 2 / S00664

Council District:	5	**Community Plan:**	Mira Mesa
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2000 - 2010		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This project provides for design and construction of park improvements at McAuliffe Community Park, located at the west end of Winterwood Lane in the Mira Mesa Community Plan area, formerly known as Winterwood Lane Community Park. Due to environmental constraints, this site will not provide adequate acreage to support community park activities. Approximately 12 of the total 25 undeveloped acres will be conveyed to the School District as a vernal pool habitat mitigation site in exchange for approximately 6 usable acres of School District-owned property adjacent to Salk Elementary School and Maddox Neighborhood park for the development of park and joint use facilities. The recreational uses and design of any remaining developable acres (approximately 7.5 acres) on the McAuliffe park site will be determined through the community input process. Park improvements could include an open turf area, children's play area, scenic overlook, walkways, off-leash dog area, comfort station, security lighting and landscaping.

Justification / Public Benefit: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents of subdivisions within a 1½ mile radius from the park.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Completion of design has been delayed due to environmental constraints. Conveyance of the mitigation site to the School District is scheduled to occur in Fiscal Year 2012. Design and construction of the remaining usable park acreage will be scheduled as funding becomes available.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MIRA MESA - FBA	400085	241,840	3,155,847	0	0	0	0	1,075,749	0	0	0	0	**4,473,436**
Total		**241,840**	**3,155,847**	**0**	**0**	**0**	**0**	**1,075,749**	**0**	**0**	**0**	**0**	**4,473,436**

Park & Recreation

Parks - Community

Memorial Skateboard Park / S00647

Council District:	8	**Community Plan:**	Southeastern San Diego
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2002 - 2014		619-533-5139
Improv Type:	Replacement		koliver@sandiego.gov

Description: This project will provide an in-ground concrete skate park in the vicinity of Memorial Community Park.

Justification / Public Benefit: This project will provide additional recreational opportunity for the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan, and is in conformance with the City's General Plan.

Schedule: This project is complete.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CONTRIBUTIONS FROM 1	400265	289,052	0	0	0	0	0	0	0	0	0	0	**289,052**
EDCD COMMUNITY FUND	700042	254,000	0	0	0	0	0	0	0	0	0	0	**254,000**
HISTORICAL FUND	X999	545,000	0	0	0	0	0	0	0	0	0	0	**545,000**
PK/REC BLDG PERMIT F	400076	30,000	0	0	0	0	0	0	0	0	0	0	**30,000**
S.E. SAN DIEGO URBAN	400120	116,355	23,645	0	0	0	0	0	0	0	0	0	**140,000**
Total		**1,234,408**	**23,645**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,258,052**

Park & Recreation

Parks - Community

Mira Mesa Community Park 3 (Hourglass) Development / S01003

Council District:	5	**Community Plan:**	Mira Mesa
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	1997 - 2013		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for a joint use field house including a gymnasium, shower locker facilities, multi-purpose rooms, and meeting rooms at Hourglass Field Community Park.

Justification / Public Benefit: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Field house construction began in Fiscal Year 2007 and was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MIRA MESA - FBA	400085	4,447,978	(778,477)	0	0	0	0	0	0	0	0	0	**3,669,501**
Total		**4,447,978**	**(778,477)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**3,669,501**

Park & Recreation

Parks - Community

Nobel Athletic Area Development / S00663

Council District:	1	**Community Plan:**	North University City
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	1999 - 2011		619-533-5259
Improv Type:	Replacement		cmeinhardt@sandiego.gov

Description: This project provides for developing approximately 24 additional acres of this community park located in the vicinity of the easterly extension of Nobel Drive and Interstate 805. Improvements will include sports fields, comfort station, 10,300 square-foot recreation center, play area, off-leash dog area, parking and passive areas.

Justification / Public Benefit: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project implements the recommendations found in the University Community Plan, and is in conformance with the City's General Plan.

Schedule: Park design began in Fiscal Year 1999. A pilot program Focus Group developed a General Development Plan (GDP) in Fiscal Year 2002. Design was completed in Fiscal Year 2004. Construction of the park, recreation center and library began in Fiscal Year 2005 and was completed in Fiscal Year 2008.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
NORTH UNIVERSITY CIT	400080	12,738,897	235,609	0	0	0	0	0	0	0	0	0	**12,974,506**
Total		**12,738,897**	**235,609**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**12,974,506**

Park & Recreation

Parks - Community

Normal Heights Community Park Development / S00662

Council District:	3	**Community Plan:**	Normal Heights (Mid-City)
Project Status:	Released	**Contact Information:**	Mahmalji, Samir
Duration:	2004 - 2014		619-533-5301
Improv Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for the development of an approximately five acre park at 39th Street and Ward Canyon. Park amenities included in Phase I will be an open turf play area, children's play area, picnic and seating facilities, and a basketball court. Phase II provides for a comfort station and the purchase of additional land adjacent to the park. Future phases will include the development of approximately two acres of City owned property and a community center.

Justification / Public Benefit: This project will provide the community with additional recreational opportunities as well as enhance the visual quality in an area that is park deficient.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plans and is in conformance with the City's General Plan.

Schedule: Phase I construction was completed in Fiscal Year 2003. Phase II design began in Fiscal Year 2007 and construction was completed in Fiscal Year 2008. This project is complete.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MID-CITY - PARK DEV	400109	12,354	179,927	0	0	0	0	0	0	0	0	0	**192,281**
Total		**12,354**	**179,927**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**192,281**

Park & Recreation

Parks - Community

North Park Community Park Miscellanous Improvement / S01005

Council District:	3	**Community Plan:**	Greater North Park
Project Status:	Released	**Contact Information:**	Kelleher, Barry
Duration:	2005 - 2013		619-533-5219
Improv Type:	Betterment		bkelleher@sanDiego.gov

Description: This project provides for paving hard court areas, fencing, tot lot, comfort station, Americans with Disabilities Act (ADA) Improvements, security lighting, landscaping, and other typical park amenities.

Justification / Public Benefit: This project provides for additional recreational facilities in an area deficient in parkland per City standards.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $7,200 is based upon the Park and Recreation Department's estimated cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and in in conformance with the City's General Plan.

Schedule: This project is complete.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PARK NORTH-EAST - PA	400110	33,194	256	0	0	0	0	0	0	0	0	0	**33,450**
Total		**33,194**	**256**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**33,450**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Park & Recreation	**GENERAL FUND**	**FTEs**	0.00	0.00	0.00	0.00	0.00
		Total Impact	0	0	0	0	7,200

Park & Recreation

Parks - Community

Ocean View Hills Community Park Acquisition / S00649

Council District:	8	**Community Plan:**	Otay Mesa
Project Status:	Released	**Contact Information:**	Mahmalji, Samir
Duration:	2003 - 2013		619-533-5301
Improv Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for the acquisition, design and construction of the Pacific Breezes Community Park. This park will be 15 acres with an additional 5 acres of joint-use with the adjacent Ocean View Hills Elementary School. Amenities may include tennis courts, lighted ballfields, a comfort station, a children's play area, and other improvements. A recreation center and pool complex are also scheduled to be developed at this site as separate future projects.

Justification / Public Benefit: This project will provide the community with additional recreational opportunities and will enhance the visual quality of the area.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $160,000 is based upon the Park and Recreation Department's current cost to maintain various open space areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and the California Terraces Precise Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design was completed in Fiscal Year 2007. Final design and construction began in Fiscal Year 2008 and is dependent upon the actual rate of development within the residential community. However, construction has been delayed due to pending property acquisition and a reimbursement agreement.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
OTAY MESA-WEST (FROM	400093	4,909,268	6,860,732	0	0	0	0	0	0	0	0	0	**11,770,000**
Total		**4,909,268**	**6,860,732**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**11,770,000**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Park & Recreation	**GENERAL FUND**	**FTEs**	0.00	0.00	1.05	1.05	1.05
		Total Impact	0	0	56,505	160,847	163,115

Park & Recreation

Parks - Community

Pacific Beach Community Park Requirement / S00668

Council District:	2	**Community Plan:**	Pacific Beach
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2005 - 2014		619-533-5139
Improv Type:	Replacement		koliver@sandiego.gov

Description: This project provides for additional improvements at the Pacific Beach Recreation Center. Phase I improvements, now complete, included upgrades to the restrooms, drinking fountains, doors, hardware, and entrance ramps. Phase II improvements include accessibility upgrades throughout the park.

Justification / Public Benefit: This project will provide upgrades in compliance with current State safety regulations and State and federal accessibility requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan, and is in conformance with the City's General Plan.

Schedule: Phase I and II of this project are complete.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PACIFIC BEACH URBAN	400117	84,653	0	0	0	0	0	0	0	0	0	0	**84,653**
Total		**84,653**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**84,653**

Park & Recreation

Parks - Community

Paradise Hills Community Park Picnic Shelter / S10023

Council District:	4	**Community Plan:**	Skyline - Paradise Hills
Project Status:	Released	**Contact Information:**	Mahmalji, Samir
Duration:	2010 - 2012		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for a new picnic shelter near the skate park within Paradise Hills Community Park. The Americans with Disibilities Act (ADA) accessible path of travel from the existing parking lot to the new picnic shelter will also be upgraded.

Justification / Public Benefit: The picnic shelter was identified by the community as an amenity they wanted to add to the park by utilizing the telecom site access fee funds when additional funds were available to supplement the telecom site access fee fund.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills community plan and is consistent with the City's General Plan.

Schedule: Design will begin in Fiscal Year 2010 and construction should be complete in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
ANTENNA LEASE REVENU	200324	25,406	17,594	0	0	0	0	0	0	0	0	0	**43,000**
CAPITAL OUTLAY-MISC	400002	0	10,000	0	0	0	0	0	0	0	0	0	**10,000**
PLANNING & DEVEL REV	700036	50	(50)	0	0	0	0	0	0	0	0	0	**0**
SKYLINE/PARADISE URB	400119	0	50,000	0	0	0	0	0	0	0	0	0	**50,000**
Total		**25,456**	**77,544**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**103,000**

Park & Recreation

Parks - Community

Pioneer Park and Comfort Station / S10125

Council District:	2	**Community Plan:**	Uptown
Project Status:	Created	**Contact Information:**	Oliver, Kevin
Duration:	2010 - 2012		619-533-3159
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides the needed accessible upgrades to the path of travel within the park, upgrades for the comfort station and the parking lot as well as any other required work to ensure accessibility under the Americans with Disabilities Act (ADA).

Justification / Public Benefit: These improvements are necessary to provide ADA accessibility to path of travel within the park, comfort station and the parking lot which does not meet all of the current ADA requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2010 and to be completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2011 and to be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	0	253,500	0	0	0	0	0	0	0	0	0	**253,500**
Total			**253,500**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**253,500**

Park & Recreation

Parks - Community

Rancho Bernardo Community Park-Sports Field Lights / S11012

Council District:	5	**Community Plan:**	Rancho Bernardo
Project Status:	Created	**Contact Information:**	Sharpe, Deborah
Duration:	2011 - 2014		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This project provides for the design and construction of lighting systems for sports fields #5 and #6 at the Rancho Bernardo Community Park.

Justification / Public Benefit: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $7,500 is based upon the Park and Recreation Department's current cost to maintain sports field lighting in various parks.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
RANCHO BERNARDO-FAC	400099	0	0	700,000	0	0	0	0	0	0	0	0	**700,000**
Total			**0**	**700,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**700,000**

Operating Budget Impact

Department Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Park & Recreation - GENERAL FUND	**FTEs**	0.00	0.00	0.00	0.00	0.00
	Total Impact	0	0	0	7,500	7,500

Park & Recreation

Parks - Community

Serra Mesa Community Park / S00669

Council District:	6	**Community Plan:**	Serra Mesa
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2002 - 2011		619-533-5139
Improv Type:	Replacement		koliver@sandiego.gov

Description: This project provides for the upgrade and replacement of playground equipment in two play areas.

Justification / Public Benefit: This project will provide play areas that comply fully with new State safety regulations and State and federal accessibility requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan, and is in conformance with the City's General Plan.

Schedule: Construction was completed in Fiscal Year 2005.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CONTRIBUTIONS FROM 1	400265	136,325	0	0	0	0	0	0	0	0	0	0	**136,325**
HISTORICAL FUND	X999	366,575	0	0	0	0	0	0	0	0	0	0	**366,575**
SERRA MESA - MAJOR D	400035	21,868	3,132	0	0	0	0	0	0	0	0	0	**25,000**
Total		**524,768**	**3,132**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**527,900**

Park & Recreation

Parks - Community

Tierrasanta Community Park Sports Field Lighting / S11011

Council District:	7	**Community Plan:**	Tierrasanta
Project Status:	Created	**Contact Information:**	Sharpe, Deborah
Duration:	2011 - 2014		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This project provides for the design and construction of a lighting system for the multi-purpose sports fields at the Tierrasanta Community Park.

Justification / Public Benefit: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $7,500 is based upon the Park and Recreation Department's current cost to maintain sports field lighting in various parks. Operational costs for the project will be revised as the project is refined. This park is maintained by the Tierrasanta Maintenance Assessment District with a standard contribution from the General Fund based on useable park acreage.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2011. Construction will be phased as funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TIERRASANTA - DIF	400098	0	0	150,000	0	0	0	0	0	0	0	0	**150,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	150,000	**150,000**
Total			**0**	**150,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**150,000**	**300,000**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Park & Recreation	**GENERAL FUND**	**FTEs**	0.00	0.00	0.00	0.00	0.00
		Total Impact	0	0	0	7,500	7,500

Park & Recreation

Parks - Mini Parks

Carmel Grove Mini Park Play Area Upgrade / S00659

Council District:	1	**Community Plan:**	Carmel Valley
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2005 - 2013		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the upgrade and replacement of playground equipment at the Carmel Grove Mini-Park.

Justification / Public Benefit: This project is needed to upgrade existing site improvements of play area facilities to meet current State and federal safety and accessbility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Neighborhood 1 Precise Plan, the Carmel Valley Community Plan, and is in conformance with the City's General Plan.

Schedule: Design is complete. Construction is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: The total project cost has increased by $52,858 due to the availability of funding, which is reflected in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CARMEL VALLEY CONSOL	400088	9,101	411,743	52,858	0	0	0	0	0	0	0	0	**473,702**
CARMEL VALLEY NORTH-	400081	7,156	0	0	0	0	0	0	0	0	0	0	**7,156**
Total		**16,257**	**411,743**	**52,858**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**480,858**

Park & Recreation

Parks - Mini Parks

City Heights Square Mini-Park / S01070

Council District:	3	**Community Plan:**	City Heights (Mid-City)
Project Status:	Released	**Contact Information:**	Kuzminsky, Larry
Duration:	2009 - 2013		619-533-3065
Improv Type:	Betterment		lkuzminsky@sandiego.gov

Description: This project provides for the design and construction of an approximately 5,348 SF (0.123 acre) public mini-park, in the City Heights area of the Mid City Community. Improvements may include amenities such as seating, walkways, picnic areas, landscaping, irrigation, and security lighting.

Justification / Public Benefit: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: No operating impact is expected at this time.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Project design began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2011. Construction is scheduled for Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CH RDA CONTRIB TO CI	200600	100,790	630,710	0	0	0	0	0	0	0	0	0	**731,500**
Total		**100,790**	**630,710**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**731,500**

Park & Recreation

Parks - Mini Parks

North Park Mini-Park and Streetscape Improvements / S10050

Council District:	3	**Community Plan:**	Greater North Park
Project Status:	Created	**Contact Information:**	Sharpe, Deborah
Duration:	2010 - 2020		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This project provides for the design and construction of an approximately 0.50 useable acre, urban mini-park to be located behind the recently renovated North Park Theatre. The project may include public art, plaza areas, specialty/enhanced paving areas for performances and events, an amphitheater or audience seating area, a gazebo/shade structure, a water feature, unique site furniture, walkways, seat walls, security and decorative lighting, and landscape and irrigation. This project also provides for the design and construction of approximately 1,800 linear feet of streetscape which may include enhanced street/pedestrian paving and walkways, street trees with tree grates, landscaping, irrigation, unique street furniture including benches and trash receptacles, security and decorative lighting, pedestrian ramps, curbs and gutters.

Justification / Public Benefit: The community is currently deficient in population-based park requirements set forth in the City's General Plan. This project will add population-based park acreage to the community, thus contributing to satisfying population-based park requirements. The project will also create an urban park/plaza and streetscape system for the benefit of pedestrians, automobiles and community members.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate to maintain the mini-park of $5,700 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined. The streetscape improvements are anticipated to be maintained by the North Park Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2011. Construction will be scheduled as funding becomes available.

Summary of Project Changes: City Council Resolutions 305366 and 305367 and Redevelopment Agency Resolution 04452, approved on November 12, 2009, authorized the Redevelopment Agency of the City of San Diego to contribute $125,000 from the Project Area's tax increment funds and the appropriation of $125,000 from the North Park East Park Fund. This funding is currently shown as anticipated.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
NP-REDEV CIP CONTRIB	200356	0	125,000	0	0	0	0	0	0	0	0	0	**125,000**
PARK NORTH-EAST - PA	400110	0	125,000	0	0	0	0	0	0	0	0	0	**125,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	3,460,000	**3,460,000**
Total			**250,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**3,460,000**	**3,710,000**

Park & Recreation

Parks - Mini Parks

Olive Street Park Acquisition and Development / S10051

Council District:	2	**Community Plan:**	Uptown
Project Status:	Created	**Contact Information:**	Sharpe, Deborah
Duration:	2010 - 2020		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This project provides for the acquisition, design, and construction of approximately 0.36 acre of unimproved property contiguous with the south end of the existing Olive Street Park. The project will expand useable park acreage in the Uptown Community. Improvements may include amenities, such as multi-purpose turf areas, a children's play area, seating, walkways, landscaping, and security lighting.

Justification / Public Benefit: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore the current cost estimate of $5,000 is based upon the Park and Recreation Department's current cost to maintain various landscape areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Property acquisition began in Fiscal Year 2010. Design and construction will be scheduled when funding becomes available.

Summary of Project Changes: Additional funding in the amount of $201,585 has been identified in State grant, Prop. 40 funding, which will be appropriated and expended pursuant to Council action for property acquisition in Fiscal Year 2010. This funding is currently shown as anticipated 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
STATE GRANT	9601	0	0	0	201,585	0	0	0	0	0	0	0	**201,585**
UPTOWN URBAN COMM	400121	1,223,927	776,073	0	0	0	0	0	0	0	0	0	**2,000,000**
Total		**1,223,927**	**776,073**	**0**	**201,585**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,201,585**

Park & Recreation

Parks - Mini Parks

West Lewis and Falcon Streets Mini-Park / S00757

Council District:	2	**Community Plan:**	Uptown
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2009 - 2012		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for design and construction of a 0.35 acre mini-park within the West Lewis and Falcon Streets rights-of-way. Amenities may include walkways, landscaping, seating areas, and public art.

Justification / Public Benefit: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current annual cost estimate of $4,300 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007 and was completed in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
UPTOWN URBAN COMM	400121	251,623	198,377	0	0	0	0	0	0	0	0	0	**450,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	180,000	**180,000**
Total		**251,623**	**198,377**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**180,000**	**630,000**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Park & Recreation	**GENERAL FUND**	**FTEs**	0.00	0.00	0.00	0.00	0.00
		Total Impact	0	4,300	4,300	4,300	4,300

Park & Recreation

Parks - Mini Parks

West Maple Canyon Mini-Park / S00760

Council District:	3	**Community Plan:**	Uptown
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2009 - 2011		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the design and construction of a 0.25 acre mini-park to be located within the dedicated portion of the Maple Canyon Open Space. Amenities may include walkways, landscaping, seating areas, and public art.

Justification / Public Benefit: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $3,100 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007 and is still continuing. Construction will be scheduled when remaining funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
UPTOWN URBAN COMM	400121	117,668	257,332	0	0	0	0	0	0	0	0	0	**375,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	200,000	**200,000**
Total		**117,668**	**257,332**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**200,000**	**575,000**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Park & Recreation	**GENERAL FUND**	**FTEs**	0.00	0.00	0.00	0.00	0.00
		Total Impact	0	3,100	3,100	3,100	3,100

Park & Recreation

Parks - Mini Parks

Windwood II Mini Park Play Area Upgrades / S11017

Council District:	1	**Community Plan:**	Carmel Valley
Project Status:	Created	**Contact Information:**	Sharpe, Deborah
Duration:	2011 - 2014		619-525-8261
Improv Type:	Betterment		dsharpe@sandiego.gov

Description: This project provides for Americans with Disabilities Act upgrades and improvements to the children's play area and path of travel within the park to comply with State and federal safety and accessibility guidelines. This project includes an accessible on-street parking space, curb ramp, site furniture, and accessible play area equipment and surfacing.

Justification / Public Benefit: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley (North City West) Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2011. Construction will be phased as funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CARMEL VALLEY CONSOL	400088	0	0	480,858	0	0	0	0	0	0	0	0	**480,858**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	42,917	**42,917**
Total			**0**	**480,858**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**42,917**	**523,775**

Park & Recreation

Parks - Miscellaneous Parks

252 Corridor Park Improvements Phase 2 / S01071

Council District:	8	**Community Plan:**	Southeastern San Diego
Project Status:	Released	**Contact Information:**	Kuzminsky, Larry
Duration:	2009 - 2015		619-533-3065
Improv Type:	Betterment		lkuzminsky@sandiego.gov

Description: This project provides for design and construction of an approximate 5.8 gross acre, 2.0 usable acre, neighborhood park in the Southcrest Neighborhood of the Southeastern Community Plan Area. Improvements may include picnic shelters, children's play area, hardcourts, walkways, fencing, amphitheater, open turf areas, security lighting, and site furnishings.

Justification / Public Benefit: This project provides for additional park land in an extremely park deficient area.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $25,000-$50,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Southeastern Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
SC-RDA CONTRIB TO CI	200353	173,313	1,426,687	0	0	0	0	0	0	0	0	0	**1,600,000**
Total		**173,313**	**1,426,687**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,600,000**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Park & Recreation	**GENERAL FUND**	**FTEs**	0.00	0.00	0.46	0.46	0.46
		Total Impact	0	0	24,755	49,657	50,651

Park & Recreation

Parks - Miscellaneous Parks

Angier Elementary School Joint Use / S00762

Council District:	6	**Community Plan:**	Serra Mesa
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2009 - 2012		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the design and construction of approximately 3.95 acres at Angier Elementary School for joint use facilities to supplement existing park acreage in the Serra Mesa Community. Improvements may include turfed multi-purpose sports fields, multi-purpose courts, walkways, landscaping, a comfort station, and accessibility upgrades.

Justification / Public Benefit: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan in an area that is park deficient. The project will provide multi-purpose sports fields and associated infrastructure that will provide the community with safer park conditions.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $51,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009. Construction will be scheduled when adequate funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PRIVATE & OTHERS CON	400264	169,160	1,560,840	0	0	0	0	0	0	0	0	0	**1,730,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	500,000	**500,000**
Total		**169,160**	**1,560,840**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**500,000**	**2,230,000**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Park & Recreation	**GENERAL FUND**	**FTEs**	0.48	0.48	0.48	0.48	0.48
		Total Impact	25,831	49,314	50,350	51,487	51,491

Park & Recreation

Parks - Miscellaneous Parks

Balboa Park Arcade / AGF00002

Council District:	Citywide	**Community Plan:**	Mission Bay Park
Project Status:	Released	**Contact Information:**	Wood, Carol
Duration:	2010 - 2020		619-525-8217
Improv Type:	New		cwood@sandiego.gov

Description: This annual allocation provides for the reconstruction of historic structures in Balboa Park. Projects within this annual allocation include: reconstructing the historic West Arcade along the north side of El Prado between the Museum of Man and Museum of Art; restoring the historic ornamentation on the Museum of Man frontspiece and California Tower; restoring the historic ornamentation on the Museum of Art frontspiece and ten window surrounds; minor repairs to the reconstructed ornamentation on the Casa del Prado building and theater; construction of Phase 1 of the Veterans Memorial Garden on approximately one acre of park land adjacent to the Veterans Museum and Memorial Center; and conducting a study of the California Tower for seismic resistance, including construction documents, specifications, and cost estimates for construction.

Justification / Public Benefit: This project will provide for the reconstruction of historic structures in Balboa Park which will enhance the structures and will increase park user experience.

Operating Budget Impact: None.

Relationship to General and Community Plans: These projects are consistent with the Balboa Park Master Plan, Central Mesa Precise Plan and are in conformance with the City's General Plan.

Schedule: The West Arcade Reconstruction, Museum of Man/California Tower Ornamentation, Museum of Art Ornamentation, Casa del Prado Ornamentation and Veterans Memorial Garden projects are completed. The California Tower Seismic Retrofit Study project is in progress.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CAPITAL OUTLAY-SALES	400000	654,945	12,848	0	0	0	0	0	0	0	0	0	**667,793**
CONTRIBUTIONS FROM 1	400265	56,934	0	0	0	0	0	0	0	0	0	0	**56,934**
COP 1C-1996A SURETY	400266	253,694	0	0	0	0	0	0	0	0	0	0	**253,694**
GRANT FUND-STATE	600001	2,170,711	48,179	0	0	0	0	0	0	0	0	0	**2,218,890**
HISTORICAL FUND	X999	2,314,848	0	0	0	0	0	0	0	0	0	0	**2,314,848**
INFRASTRUCTURE IMP F	400184	43,616	0	0	0	0	0	0	0	0	0	0	**43,616**
ORGAN PAVILIAN	400207	42,278	0	0	0	0	0	0	0	0	0	0	**42,278**
PRIVATE & OTHERS CON	400264	13,701	6,323	0	0	0	0	0	0	0	0	0	**20,024**
PUBLIC/PRIVATE PARTN	200376	221,372	(22,692)	0	0	0	0	0	0	0	0	0	**198,680**
REGIONAL PARKS INFRA	200339	98,466	0	0	0	0	0	0	0	0	0	0	**98,466**
T.O.T.UNAP.RES-BALBO	200215	18,839	0	0	0	0	0	0	0	0	0	0	**18,839**
Total		**5,889,404**	**44,658**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**5,934,062**

Park & Recreation

Parks - Miscellaneous Parks

Balboa Park Golf Course Parking Lot & Improvements / S00614

Council District:	3	**Community Plan:**	Balboa Park
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	1994 - 2013		619-533-5328
Improv Type:	New		adarvishi@sandiego.gov

Description: This project provides for a master plan, design, and construction of a new clubhouse and a parking lot at the Balboa Park Golf Course.

Justification / Public Benefit: Currently the clubhouse is inadequate and there is insufficient parking available to serve users of the golf course.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan, East Mesa Precise Plan, and is in conformance with the City's General Plan.

Schedule: Preliminary assessments are complete. Design is scheduled to begin in Fiscal Year 2011. Construction will be scheduled when the remaining funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
BALBOA PARK GOLF COU	700044	192,425	945,695	0	0	0	0	0	0	0	0	0	**1,138,120**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	6,900,000	**6,900,000**
Total		**192,425**	**945,695**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**6,900,000**	**8,038,120**

Park & Recreation

Parks - Miscellaneous Parks

Balboa Park/Morley Field Evaluate & Repair Drain / S10087

Council District:	3	**Community Plan:**	Balboa Park
Project Status:	Created	**Contact Information:**	Nassar, Mark
Duration:	2006 - 2015		619-533-3172
Improv Type:	New		mnassar@sandiego.gov

Description: This project provides for evaluation, design and construction to repair a damaged storm drain in the western tennis court area of Morley Field.

Justification / Public Benefit: The damaged storm drain causes heavy debris flow after rain events into the parking lot of the off-leash dog park. This project is needed to repair the damaged storm drain to prevent future debris flow.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009. Construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
REGIONAL PARK FUND	200391	0	50,000	0	0	0	0	0	0	0	0	0	**50,000**
Total			**50,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**50,000**

Park & Recreation

Parks - Miscellaneous Parks

Birney Elementary School Joint Use / S00678

Council District:	3	**Community Plan:**	Uptown
Project Status:	Released	**Contact Information:**	Mahmalji, Samir
Duration:	2006 - 2012		619-533-5301
Improv Type:	Betterment		smahmalji@sandiego.gov

Description: This project will provide for improvements to the Birney Elementary School Joint Use Field.

Justification / Public Benefit: The Community has a deficit of population based park area according to the Citywide standards. This will add additional recreational area to an underserved Community.

Operating Budget Impact: Operation and maintenance funding for this facility was partially added in the previous year. An additional $9,500 is required to annualize costs for full-year funding.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in 2010 and construction is scheduled to be completed in Fiscal Year 2011. Future phases will be scheduled when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-STATE	600001	230,412	(412)	0	0	0	0	0	0	0	0	0	**230,000**
UPTOWN URBAN COMM	400121	600,853	(70,853)	80,000	0	0	0	0	0	0	0	0	**610,000**
Total		**831,265**	**(71,265)**	**80,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**840,000**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Park & Recreation	**GENERAL FUND**	**FTEs**	0.08	0.08	0.08	0.08	0.08
		Total Impact	9,236	9,408	9,599	9,599	9,594

Park & Recreation

Parks - Miscellaneous Parks

Breen Park Site Development / S01004

Council District:	5	**Community Plan:**	Mira Mesa
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2000 - 2013		619-235-5257
Improv Type:	Betterment		jwinter@sandiego.gov

Description: This project provides for developing an approximately 10 acre neighborhood park for recreational purposes.

Justification / Public Benefit: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan in an area that is park deficient.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan, and is in conformance with the City's General Plan.

Schedule: This project is complete.

Summary of Project Changes: This project is complete and will be closed at the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MIRA MESA - FBA	400085	3,319,348	120,652	0	0	0	0	0	0	0	0	0	**3,440,000**
Total		**3,319,348**	**120,652**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**3,440,000**

Park & Recreation

Parks - Miscellaneous Parks

Cabrillo Heights Neighborhood Park Improvements / S00763

Council District:	6	**Community Plan:**	Serra Mesa
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2009 - 2012		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for improvements at Cabrillo Heights Neighborhood Park. Improvements will provide additional active and passive recreational opportunities. Proposed improvements may include: accessible tot lot play equipment, picnic shade structure, picnic tables, drinking fountains, half basketball court, ball field lighting, shade structures at bleachers and pre-fabricated restroom.

Justification / Public Benefit: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan. The project will enhance the quality of the Cabrillo Heights Neighborhood Park through a variety of improvements providing the community with a more pleasing park-like atmosphere.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $4,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2010. Construction is scheduled to begin in and be completed by Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PRIVATE & OTHERS CON	400264	136,540	541,460	0	0	0	0	0	0	0	0	0	**678,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	165,000	**165,000**
Total		**136,540**	**541,460**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**165,000**	**843,000**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Park & Recreation	**GENERAL FUND**	**FTEs**	0.00	0.00	0.00	0.00	0.00
		Total Impact	0	4,000	4,000	4,000	4,000

Park & Recreation

Parks - Miscellaneous Parks

Carmel Mtn Ranch Community Pk Children's Play Area / S01072

Council District:	1	**Community Plan:**	Carmel Mountain Ranch
Project Status:	Released	**Contact Information:**	Kuzminsky, Larry
Duration:	2009 - 2011		619-533-3065
Improv Type:	Betterment		lkuzminsky@sandiego.gov

Description: This project provides for the upgrade and replacement of playground equipment at the Carmel Mountain Ranch Community Park, which includes Americans with Disibilities Act (ADA) upgrades such as new walkways, accessible parking spaces, and accessible walkways to existing picnic tables. The new play equipment and rubberized safety surfacing will meet current accessibility and safety standards.

Justification / Public Benefit: This project will provide much needed playground improvements to meet current code requirements and provide safety for users of the park.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Construction is scheduled to begin in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CAPITAL OUTLAY-MISC	400002	27,373	122,627	0	0	0	0	0	0	0	0	0	**150,000**
GRANT FUND-STATE	600001	0	356,512	0	0	0	0	0	0	0	0	0	**356,512**
Total		**27,373**	**479,139**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**506,512**

Park & Recreation

Parks - Miscellaneous Parks

Carmel Valley Skate Park / S00758

Council District:	Citywide	**Community Plan:**	Carmel Valley
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2007 - 2010		619-533-4640
Improv Type:	New		agarcia@sandiego.gov

Description: This project provides for the design and construction of a 33,000 square foot skate park in Carmel Valley, which will include a 13,500 square foot skating surface area, a concessions and restroom building, lighting for night-time use, and landscaping. The skate park is proposed to be located on City-owned land.

Justification / Public Benefit: This project provides additional park improvements within Carmel Valley which will increase the recreational activities available to the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007 and construction began in Fiscal Year 2009. Construction is estimated to be completed by Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CARMEL VALLEY CONSOL	400088	210,000	0	0	0	0	0	0	0	0	0	0	**210,000**
CARMEL VALLEY NORTH-	400081	2,201,641	748,359	0	0	0	0	0	0	0	0	0	**2,950,000**
SUB AREA-2	400101	50,000	0	0	0	0	0	0	0	0	0	0	**50,000**
Total		**2,461,641**	**748,359**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**3,210,000**

Park & Recreation

Parks - Miscellaneous Parks

Carson Elementary School Joint Use / S00646

Council District:	6	**Community Plan:**	Linda Vista
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2002 - 2011		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for the improvement of approximately 1.8 acres of existing fields at Carson Elementary School for joint use purposes. The improvements include turfing for multi-use ball fields and back stops.

Justification / Public Benefit: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2007. Construction was completed in Fiscal Year 2010.

Summary of Project Changes: An increase of $5,000 of Development Impact Funds was added in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-STATE	600001	634,662	0	0	0	0	0	0	0	0	0	0	**634,662**
LINDA VISTA URBAN CO	400113	124,625	(39,625)	5,000	0	0	0	0	0	0	0	0	**90,000**
PUBLIC/PRIVATE PARTN	200376	30,000	0	0	0	0	0	0	0	0	0	0	**30,000**
Total		**789,287**	**(39,625)**	**5,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**754,662**

Park & Recreation

Parks - Miscellaneous Parks

Central Avenue Mini Park Acquisition/Development / S00992

Council District:	3	**Community Plan:**	City Heights (Mid-City)
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2005 - 2014		619-525-8261
Improv Type:	Betterment		dsharpe@sandiego.gov

Description: This project provides for the acquisition of an approximate 16,000 square foot parcel, remaining from the construction of the Interstate 15 freeway through Mid-City at the corner of Central Avenue and Landis Street, to be developed as a mini park. Amenities may include an open turf area, children's play area, skate park, seating areas, walkways, and security lighting.

Justification / Public Benefit: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2008. Design is scheduled to begin in Fiscal Year 2011; construction is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: The total project cost has increased by $300,000 due to the availability of funding, which is reflected in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CONTRIBUTIONS FROM 1	400265	135,000	0	0	0	0	0	0	0	0	0	0	**135,000**
HISTORICAL FUND	X999	56,000	0	0	0	0	0	0	0	0	0	0	**56,000**
MID-CITY - PARK DEV	400109	199,000	0	300,000	0	0	0	0	0	0	0	0	**499,000**
RDA CONTRIBS TO CITY	200347	138,085	11,915	0	0	0	0	0	0	0	0	0	**150,000**
Total		**528,085**	**11,915**	**300,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**840,000**

Park & Recreation

Parks - Miscellaneous Parks

Chollas Lake Fishing Pier / S10019

Council District:	4	**Community Plan:**	Eastern Area (Mid-City)
Project Status:	Released	**Contact Information:**	Winter, James
Duration:	2010 - 2011		619-533-5301
Improv Type:	Replacement		smahmalji@sandiego.gov

Description: This project provides for the replacement of one new accessible fishing pier and the installation of a new accessible trail and improvements to the Lend-A-Rod Station and the new pier from the existing parking lot at Chollas Lake Community Park. The park is located at 6350 College Grove Way in the Mid City-Eastern Area.

Justification / Public Benefit: The heavily used park currently does not have a convenient path from the parking lot to the lake for people with disabilities. This project will provide a convenient path and an accessible fishing pier out into the lake.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design will begin in Fiscal Year 2010 and construction is scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CAPITAL OUTLAY-MISC	400002	0	40,000	0	0	0	0	0	0	0	0	0	**40,000**
GRANT FUND-STATE	600001	0	100,000	0	0	0	0	0	0	0	0	0	**100,000**
MID-CITY - PARK DEV	400109	27,782	32,218	0	0	0	0	0	0	0	0	0	**60,000**
PRIVATE DONATION	9700	0	0	0	40,000	0	0	0	0	0	0	0	**40,000**
PUBLIC/PRIVATE PARTN	200376	0	40,000	0	0	0	0	0	0	0	0	0	**40,000**
STATE GRANT	9601	0	0	0	100,000	0	0	0	0	0	0	0	**100,000**
Total		**27,782**	**212,218**	**0**	**140,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**380,000**

Park & Recreation

Parks - Miscellaneous Parks

Coastal Erosion and Access / AGF00006

Council District:	Citywide	**Community Plan:**	Mission Bay Park
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2010 - 2020		619-533-5328
Improv Type:	New		adarvishi@sandiego.gov

Description: This project provides partial funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, that were identified and prioritized in a 2003 Coastal Erosion Assessment Survey. High priority sites are those that present potential public hazards.

Justification / Public Benefit: This project provides improvements to coastal erosion sites that present potential public hazards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Beach access to Shell Beach and at Sea Ridge Avenue were completed in Fiscal Year 2008. Design for the next six locations began in Fiscal Year 2008 and was completed in Fiscal Year 2009. Future design and construction will be scheduled as funding becomes available.

Summary of Project Changes: The total estimated project cost has decreased by $914,665 due to a revised scope.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
EGF O/S ACQ & DEBT S	200109	161,771	79,409	0	0	0	0	0	0	0	0	0	**241,180**
REGIONAL PARK FUND	200391	107,933	49,780	0	0	0	0	0	0	0	0	0	**157,713**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	2,702,402	**2,702,402**
Total		**269,704**	**129,189**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,702,402**	**3,101,295**

Park & Recreation

Parks - Miscellaneous Parks

Crown Point Salt Marsh / S00623

Council District:	2	**Community Plan:**	Mission Bay Park
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	1997 - 2012		619-533-5328
Improv Type:	Replacement		adarvishi@sandiego.gov

Description: This project provides for creating a salt marsh in the newly-constructed wetland habitat area of Crown Point adjacent to the Northern Wildlife Preserve. The project will entail some minor regrading, site preparation and planting of upland habitat in the recently created five-acre wetland habitat area on North Crown Point Shores.

Justification / Public Benefit: This project is partial mitigation for the shoreline treatment project; remaining balance to be saved for future projects as outlined in the Natural Resource Management Plan adopted by Council in May 1990.

Operating Budget Impact: This facility will likely not require any additional on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as the project is refined

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan, and is in conformance with the City's Progress Guide and General Plan.

Schedule: Construction was completed in Fiscal Year 2010.

Summary of Project Changes: Project is complete and will be closed at the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
FIESTA ISLAND SLUDGE	200389	7,385	447	0	0	0	0	0	0	0	0	0	**7,832**
HISTORICAL FUND	X999	32,168	0	0	0	0	0	0	0	0	0	0	**32,168**
Total		**39,553**	**447**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**40,000**

Park & Recreation

Parks - Miscellaneous Parks

Crystal Pier Structural Inspection / S11014

Council District:	2	**Community Plan:**	Pacific Beach
Project Status:	Created	**Contact Information:**	Nassar, Mark
Duration:	2011 - 2011		619-533-3172
Improv Type:	New		mnassar@sandiego.gov

Description: This study will provide for the evaluation of the overall condition of the pier which is located in Pacific Beach and to make recommendations for repairs to ensure public safety.

Justification / Public Benefit: The purpose of this study is to evaluate the overall condition of the pier and recommend needed repairs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and it is in conformance with the City's General Plan.

Schedule: The study is scheduled for Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
FINANCING	9300	0	0	0	250,000	0	0	0	0	0	0	0	**250,000**
Total			**0**	**0**	**250,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**250,000**

Park & Recreation

Parks - Miscellaneous Parks

Del Mar Mesa Acquisition / S00998

Council District:	1	**Community Plan:**	Del Mar Mesa
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2002 - 2013		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This project provides for land acquisition in the Del Mar Mesa community planning area for the Multiple Species Conservation Program (MSCP).

Justification / Public Benefit: The MSCP Implementing Agreement, Section 10(a), Take Authorization of the Endangered Species Act, mandates a statutory responsibility on the part of the City to assemble the MSCP preserve. This responsibility includes acquisition of public land to be used for wildlife habitat.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Property acquisition began in Fiscal Year 2002 and was completed in Fiscal Year 2007.

Summary of Project Changes: In Fiscal Year 2011, it is anticipated that funds for management and monitoring of vernal pools will be reallocated. This funding would be placed into a special fund and be used for personnel and non-personnel operations.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CONTRIBUTIONS FROM 1	400265	492,766	181,234	0	0	0	0	0	0	0	0	0	**674,000**
HISTORICAL FUND	X999	1,373,994	0	0	0	0	0	0	0	0	0	0	**1,373,994**
Total		**1,866,760**	**181,234**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,047,994**

Park & Recreation

Parks - Miscellaneous Parks

Fiesta Island Causeway Parking Lot / S00622

Council District:	6	**Community Plan:**	Mission Bay Park
Project Status:	Released	**Contact Information:**	Ibrahim, Yousef
Duration:	1998 - 2012		619-235-1965
Improv Type:	New		yibrahim@sandiego.gov

Description: This project provides for the design and construction of all-weather surfacing and security lighting in the existing dirt parking area on the north side of the causeway at the entrance to Fiesta Island off of East Mission Bay Drive.

Justification / Public Benefit: The existing undeveloped parking area becomes unusable for park users during and after inclement weather, and the area needs the added security of lighting.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan, is approved by the California Coastal Commission, and is in conformance with the City's General Plan.

Schedule: Design and construction schedules are pending.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
FIESTA ISLAND SLUDGE	200389	0	24,765	0	0	0	0	0	0	0	0	0	**24,765**
HISTORICAL FUND	X999	235	0	0	0	0	0	0	0	0	0	0	**235**
Total		**235**	**24,765**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**25,000**

Park & Recreation

Parks - Miscellaneous Parks

Fiesta Island Infrastructure Improvements / S00991

Council District:	6	**Community Plan:**	Mission Bay Park
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2005 - 2014		619-525-8261
Improv Type:	Betterment		dsharpe@sandiego.gov

Description: This project provides for design and construction of recreational improvements at Fiesta Island consistent with the general development plan and Mission Bay Park Master Plan, including an expanded causeway that has been identified as a high priority, turfed multi-purpose areas, parking lots, playgrounds, comfort stations, walkways, a personal watercraft launching and service area, relocation of the sand area, south beach jetty, coastal landscaping, and additional utilities infrastructure.

Justification / Public Benefit: This project will provide infrastructure necessary to support future recreational facilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled in phases as funding is identified and upon completion of the Mission Bay-Fiesta Island General Development Plan.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
COP 1A RFD-1996B SUR	400267	38,921	0	0	0	0	0	0	0	0	0	0	**38,921**
FIESTA ISLAND SLUDGE	200389	141,399	2,936,963	0	0	0	0	0	0	0	0	0	**3,078,362**
MISSION BAY RESERVE	200386	34,540	808,065	0	0	0	0	0	0	0	0	0	**842,605**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	250,000,000	**250,000,000**
Total		**214,860**	**3,745,028**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**250,000,000**	**253,959,888**

Park & Recreation

Parks - Miscellaneous Parks

Hourglass Field House Parking Areas / S00677

Council District:	5	**Community Plan:**	Mira Mesa
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2008 - 2011		619-533-3172
Improv Type:	Replacement		koliver@sandiego.gov

Description: This project provides for reimbursing the San Diego College District for building and providing parking areas for the public that visit the Hourglass Field House, a joint-use facility with San Diego Miramar College.

Justification / Public Benefit: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2008. Construction will be completed in Fiscal Year 2010. Reimbursement to the San Diego College District will be completed in Fiscal Year 2010.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent Mira Mesa Public Facilities Financing Plan, including a $400,000 decrease in the total estimated project cost.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MIRA MESA - FBA	400085	44,849	1,285,151	0	0	0	0	0	0	0	0	0	**1,330,000**
Total		**44,849**	**1,285,151**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,330,000**

Park & Recreation

Parks - Miscellaneous Parks

I-15 Cut & Cover/Teralta Neighborhood Park / S00658

Council District:	3	**Community Plan:**	City Heights (Mid-City)
Project Status:	Released	**Contact Information:**	Mahmalji, Samir
Duration:	1990 - 2011		619-533-3501
Improv Type:	Replacement		smahmalji@sandiego.gov

Description: This project provides for the development of a five acre park that includes a children's play area, basketball courts, paved walkways, landscaping, and site furnishings. Phase I, the construction of the park, including a bike path and lighting, is complete. Phase II of the project will include the addition of a comfort station to the park and the development of Central Avenue as a pedestrian and bicycle corridor from the park to University Avenue (History Lane).

Justification / Public Benefit: The approved general development plan for Teralta Park includes a comfort station to serve park users. History Lane will contribute to the north/south bike route through the Mid-City Communities. Children's Mall will contribute toward the community goal of establishing Polk Avenue as a pedestrian corridor.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City Communities Plan and is in conformance with the City's General Plan.

Schedule: Phase I and Phase II are both complete. This project is complete.

Summary of Project Changes: This project is complete and will be closed at the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CAPITAL OUTLAY-SALES	400000	1,540,788	2,204	0	0	0	0	0	0	0	0	0	**1,542,992**
GRANT FUND-STATE	600001	3,081,576	0	0	0	0	0	0	0	0	0	0	**3,081,576**
HIGHWY MITIGATION-(P	400011	1,540,788	0	0	0	0	0	0	0	0	0	0	**1,540,788**
HISTORICAL FUND	X999	1,540,788	0	0	0	0	0	0	0	0	0	0	**1,540,788**
MID-CITY - PARK DEV	400109	1,540,788	25,000	0	0	0	0	0	0	0	0	0	**1,565,788**
Total		**9,244,727**	**27,204**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**9,271,931**

Park & Recreation

Parks - Miscellaneous Parks

Inspiration Point Precise Plan / S00615

Council District:	3	**Community Plan:**	Balboa Park
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	1992 - 2014		619-525-8261
Improv Type:	Replacement		dsharpe@sandiego.gov

Description: This project provides for the completion of the Inspiration Point Precise Plan which will provide policy direction for future development of approximately 50 acres within this area of Balboa Park.

Justification / Public Benefit: Inspiration Point is one of the subareas within Balboa Park for which the 1989 Balboa Park Master Plan mandates a Precise Plan. A draft Precise Plan was prepared by the landscape architectural firm of the The Pekarek Group in 1998 with public input; however, it lacks an Historical Preservation Element requried by the Historic Resources Board. Since that time, the Balboa Park Parking Study was completed which impacts the Precise Plan as drafted. To complete the Precise Plan, the document must incorporate both an Historical Preservation Element and the appproved Parking Study recommmendations, as well conduct an environmental reveiw prior to undergoing the approval process.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the 1989 Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 1996 and a draft Precise Plan was completed in 1998. The project was put on hold until funding could be identified to hire a consultant to prepare the Historic Preservation Element to complete the document, prepare the CEQA document and process the Precise Plan for approval. Completion of the project will be scheduled when funding is identified.

Summary of Project Changes: No significant changes to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
HISTORICAL FUND	X999	48,957	0	0	0	0	0	0	0	0	0	0	**48,957**
INSPIRATION POINT LA	200453	365,000	0	0	0	0	0	0	0	0	0	0	**365,000**
T.O.T.UNAP.RES-BALBO	200215	855	(167)	0	0	0	0	0	0	0	0	0	**688**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	500,000	**500,000**
Total		**414,812**	**(167)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**500,000**	**914,645**

Park & Recreation

Parks - Miscellaneous Parks

Joint Use Improvements - Citywide / AGF00003

Council District:	Citywide	**Community Plan:**	Mission Bay Park
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2010 - 2020		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for design and construction of miscellaneous improvements on existing joint use facilities throughout the City. The improvements include replacement and upgrades to turf, irrigation, fencing, and disabled access.

Justification / Public Benefit: This project will provide necessary improvements per the joint use agreement renewal process. In order to upgrade the joint use facilities to meet current codes, regulations and standards, and to endure another 25 years of use pursuant to the terms of the joint use agreements, improvements have been identified by individual, on-site inspections and cost estimates.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Sub-projects will be scheduled individually based on priority, school schedules, and league use of the fields. Design of some projects was completed in Fiscal Year 2009 and construction was completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
ANTENNA LEASE REVENU	200324	92,383	39,231	0	0	0	0	0	0	0	0	0	**131,614**
GRANT FUND-STATE	600001	308,602	297,489	0	0	0	0	0	0	0	0	0	**606,091**
Total		**400,985**	**336,720**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**737,705**

Park & Recreation

Parks - Miscellaneous Parks

Kumeyaay Lake Riparian Restoration / S01008

Council District:	7	**Community Plan:**	Navajo
Project Status:	Technically completed	**Contact Information:**	Winter, James
Duration:	2005 - 2011		619-235-5257
Improv Type:	Betterment		jwinter@sandiego.gov

Description: This project will restore riparian habitat at the Kumeyaay Lake Campground to enhance the campground use experience and provide wildlife habitat.

Justification / Public Benefit: This project will enhance the camping experience for park users.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Plan, the Navajo Community Plan, and is in conformance with the City's General Plan.

Schedule: This project is complete.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CONTRIBUTIONS FROM 1	400265	44,464	0	0	0	0	0	0	0	0	0	0	**44,464**
GRANT FUND-STATE	600001	44,465	0	0	0	0	0	0	0	0	0	0	**44,465**
Total		**88,929**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**88,929**

Park & Recreation

Parks - Miscellaneous Parks

Kumeyaay Lakes Berm Restoration and Dredging / S00655

Council District:	7	**Community Plan:**	Navajo
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2002 - 2014		619-525-8261
Improv Type:	Betterment		dsharpe@sandiego.gov

Description: This project provides for the dredging of two lakes and reconstruction of a lake berm within the Kumeyaay Lake system at Mission Trails Regional Park.

Justification / Public Benefit: A berm that surrounds the lakes was breached during the 1995-96 rainy season. Since that time, the San Diego River's flow has been redirected through the Kumeyaay Lakes, to the detriment of the lakes. Impacts include sedimentation of the lakes, the introduction of exotic invasive aquatic plants and the decline of an adjacent state wetland mitigation site through which the river once flowed. Dredging of the Lakes to remove accumulated sediments and unwanted plant materials will restore the health and vitality of the lakes and the adjacent mitigation site, which depends upon a flowing water source.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Development Plan, the Navajo Community Plan, and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2003. Design and construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
EGF - CIP ONLY (1/3)	200110	39,479	35,521	0	0	0	0	0	0	0	0	0	**75,000**
MISSION TRAILS REGIO	200403	53,243	31,757	0	0	0	0	0	0	0	0	0	**85,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	9,840,000	**9,840,000**
Total		**92,722**	**67,278**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**9,840,000**	**10,000,000**

Park & Recreation

Parks - Miscellaneous Parks

La Mirada Elementary School Joint Use Phase II / S00653

Council District:	8	**Community Plan:**	San Ysidro
Project Status:	Released	**Contact Information:**	Mahmalji, Samir
Duration:	2002 - 2011		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for the turfing of approximately two acres in Phase I and 1.7 acres in Phase II of undeveloped fields at La Mirada Elementary School. Improvements include a running track, a softball field, an accessible ramp to San Ysidro Activity Center, and relocation of the existing school garden for joint-use purposes.

Justification / Public Benefit: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

Schedule: Construction of Phase I is complete. Phase II design began in Fiscal Year 2007 and construction was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-STATE	600001	105,808	58,817	0	0	0	0	0	0	0	0	0	**164,625**
Total		**105,808**	**58,817**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**164,625**

Park & Recreation

Parks - Miscellaneous Parks

Linda Vista Community Park Picnic Area / S01068

Council District:	6	**Community Plan:**	Linda Vista
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2009 - 2011		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for a new picnic shelter for the users of the Linda Vista Community Park.

Justification / Public Benefit: The picnic shelter was identified by the community as an amenity they wanted to add to the park. Park and Recreation staff secured a grant for the funding.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community plan and is consistent the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and construction is scheduled to be complete in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	38,793	37,707	0	0	0	0	0	0	0	0	0	**76,500**
LINDA VISTA URBAN CO	400113	22,143	54,357	0	0	0	0	0	0	0	0	0	**76,500**
Total		**60,935**	**92,065**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**153,000**

Park & Recreation

Parks - Miscellaneous Parks

Marshall Elementary School Joint Use Improvements / S10080

Council District:	7	**Community Plan:**	City Heights (Mid-City)
Project Status:	Created	**Contact Information:**	Sharpe, Deborah
Duration:	2010 - 2015		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This project provides for design and construction of approximately 1.46 acres of Marshall Elementary School for joint use facilities to supplement existing park acreage in the City Heights area of the Mid-City Communities. Improvements may include turfed multi-purpose sports fields, multi-purpose courts, walkways, landscaping, and Americans with Disability Act (ADA)/accessibility upgrades.

Justification / Public Benefit: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $27,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2011 and construction is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: The total project cost has increased by $735,000 due to the availability of park development funding in Fiscal Year 2011. Additionally, $35,000 in Community Development Block Grant funding was allocated to this project in a prior year. Due to budgeting system restrictions, this allocation is shown as anticipated until appropriated.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
FEDERAL GRANT	9600	0	0	0	35,000	0	0	0	0	0	0	0	**35,000**
MID-CITY - PARK DEV	400109	0	0	700,000	0	0	0	0	0	0	0	0	**700,000**
Total			**0**	**700,000**	**35,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**735,000**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Spec Promo Programs	**GENERAL FUND**	**FTEs**	0.00	0.00	0.00	0.00	0.50
		Total Impact	0	0	0	0	27,111

Park & Recreation

Parks - Miscellaneous Parks

Memorial Pool Improvements / S00970

Council District:	8	**Community Plan:**	Southeastern San Diego
Project Status:	Released	**Contact Information:**	Mahmalji, Samir
Duration:	2009 - 2014		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for the demolition of an existing pool and the design and construction of a new pool. The existing 40 year old pool suffers from deferred maintenance, cracked decking, outdated mechanical systems, and doesn't meet Americans with Disabilities Act (ADA) standards. It will be replaced with a larger pool that meets ADA standards.

Justification / Public Benefit: This project will address deterioration of the existing pool decking and piping due to age.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2010. Construction is scheduled to start in Fiscal Year 2012.

Summary of Project Changes: An increase of $750,000 of Development Impact Funds was added in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
S.E. SAN DIEGO URBAN	400120	412,250	1,337,750	750,000	0	0	0	0	0	0	0	0	**2,500,000**
Total		**412,250**	**1,337,750**	**750,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,500,000**

Park & Recreation

Parks - Miscellaneous Parks

Mission Bay Athletic Area Comfort Stn Modernize / S10021

Council District:	2	**Community Plan:**	Mission Bay Park
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2011 - 2012		619-533-5328
Improv Type:	Replacement		adarvishi@sandiego.gov

Description: This project provides for the removal and replacement of the existing comfort station/concession stand at the Mission Bay Athletic Area. It will also provide an accessible path of travel from Grand Avenue to the comfort station and the center of the ball field complex.

Justification / Public Benefit: These improvements are necessary to provide Americans with Disibility Act (ADA) accessibility to the comfort station and concession stand which are not currently accessible and to provide an accessible path of travel from the public way to the new facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and construction is scheduled to be complete in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GENERAL FUND	100000	61	(61)	0	0	0	0	0	0	0	0	0	**0**
PACIFIC BEACH URBAN	400117	19,960	180,041	0	0	0	0	0	0	0	0	0	**200,000**
Total		**20,020**	**179,980**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**200,000**

Park & Recreation

Parks - Miscellaneous Parks

Mission Bay Improvements / AGF00004

Council District:	Citywide	**Community Plan:**	Mission Bay Park
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2010 - 2020		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This annual allocation provides for permanent public capital improvements and deferred maintenance of existing facilities in accordance with City Charter, Article V, Section 55.2.

Justification / Public Benefit: Mission Bay Park, as well as other regional parks, open spaces and coastal beaches, helps define the City's identity, enriches quality of life and serves as a visitor attraction that strengthens the local economy. This regional treasure is threatened by increasing use and a backlog of needed improvements.

Operating Budget Impact: Operating impact, if any, is determined once funding is transferred from the annual allocation to specific capital improvement projects.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled in accordance with the scope of various sub-projects.

Summary of Project Changes: Mission Bay Reserve funding has been allocated to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MISSION BAY RESERVE	200386	87,557	2,523,651	872,678	0	0	0	0	0	0	0	0	**3,483,886**
Total		**87,557**	**2,523,651**	**872,678**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**3,483,886**

Park & Recreation

Parks - Miscellaneous Parks

Mission Bay Park Eel Grass Mitigation / S00612

Council District:	2	**Community Plan:**	Mission Bay Park
Project Status:	Technically completed	**Contact Information:**	Darvishi, Ali
Duration:	1995 - 2014		619-533-5328
Improv Type:	Replacement - Retrofit		adarvishi@sandiego.gov

Description: This project provides for eel grass mitigation in Mission Bay.

Justification / Public Benefit: This project is required to mitigate loss of eel grass in Mission Bay.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Plan and is in conformance with the City's General Plan.

Schedule: This project is complete.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
HISTORICAL FUND	X999	598,691	0	0	0	0	0	0	0	0	0	0	**598,691**
T.O.T.UNAP.RES-BALBO	200215	24,313	2,996	0	0	0	0	0	0	0	0	0	**27,309**
Total		**623,004**	**2,996**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**626,000**

Park & Recreation

Parks - Miscellaneous Parks

Mission Bay Park Security Lights / S01013

Council District:	2	**Community Plan:**	Mission Bay Park
Project Status:	Released	**Contact Information:**	Winter, James
Duration:	2007 - 2013		619-533-3159
Improv Type:	Betterment		jwinter@sandiego.gov

Description: This project will provide security lighting at El Carmel within Mission Bay Park to enhance park user safetly.

Justification / Public Benefit: This project will provide securty enhancement for the users of Mission Bay Park.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Project is complete.

Summary of Project Changes: Project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CONTRIBUTIONS FROM 1	400265	5,351	0	0	0	0	0	0	0	0	0	0	**5,351**
GRANT FUND-STATE	600001	69,165	0	0	0	0	0	0	0	0	0	0	**69,165**
Total		**74,516**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**74,516**

Park & Recreation

Parks - Miscellaneous Parks

Mission Trails Regional Park Cowles Mountain Trail / S10065

Council District:	7	**Community Plan:**	Navajo, Tierrasanta
Project Status:	Created	**Contact Information:**	Nassar, Mark
Duration:	2009 - 2013		619-533-3172
Improv Type:	New		mnassar@sandiego.gov

Description: This project provides for design, engineering, construction, and installation of structures, as well as the rehabilitation and installation of appropriate material to re-establish approximately 2,000 linear feet of existing trail. This project is to supplement existing and increased recreational activity of hikers and the increase of sensitive resource impacts caused by hikers leaving the official trail. When completed, this trail rehabilitation will improve safety and reduce or eliminate loss of sensitive natural resources due to visitor use and erosion. Improvements will include minimal pruning and hand crew installation of materials. No grading will be done; however, some hand tool manipulation of existing soils may occur. This project will also provide funding to improve existing Americans with Disabilities Act (ADA) facilities at the trailhead at Golfcrest Drive and Navajo Road. The remainder of this trail is not ADA accessible.

Justification / Public Benefit: This project will benefit the community by increasing safety for hikers and protect sensitive natural and cultural resources.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Plan, the Navajo and Tierrasanta Community Plans, and is in conformance with the City's General Plan.

Schedule: Design and construction are scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
REGIONAL PARK FUND	200391	0	400,000	0	0	0	0	0	0	0	0	0	**400,000**
Total			**400,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**400,000**

Park & Recreation

Parks - Miscellaneous Parks

Mission Trails Regional Park Master Plan Update / S01014

Council District:	7	**Community Plan:**	Navajo, Tierrasanta, Rancho Encantada, East Elliott
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2008 - 2013		619-525-8261
Improv Type:	Betterment		dsharpe@sandiego.gov

Description: This project provides for an update to the 1985 Mission Trails Regional Park (MTRP) Master Development Plan to identify completed capital projects and to guide future development and preservation within the park, as well as an environmental document to determine potential impacts. A Natural Resource Management Plan will also be prepared and incorporated into the master plan document to provide City park rangers with information and tools to manage the Park's sensitive resources.

Justification / Public Benefit: MTRP faces numerous challenges and issues due to the high number of visitors and the Park's location within a densely populated area. Extensive recreational use, illegal off-road vehicle activity, erosion, urban runoff, and invasive non-native plants are potential threats to the continued health of the Park's natural resources. The MTRP Natural Resource Management Plan is a part of the implementation task of the City of San Diego's Multiple Species Conservation Program (MSCP). The MSCP was officially adopted on March 18, 1997, with the United States Fish and Wildlife Service and the California Department of Fish and Game approving the plan on July 17, 1997.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo, Tierrasanta. Rancho Encantada, and East Elliott Community Plans and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2008 and completion of the document is scheduled for Fiscal Year 2011.

Summary of Project Changes: Total project cost has increased by $264,829 due to refinement of the master plan update and NRMP scopes of work. A City Council action (1472) will be processed to reallocate funding in the amount of $85,000 to this project from WBS S-10066, Mission Trails Regional Park Trail Realignments, and $179,829 from unallocated fund balance in the Mission Trails Regional Park Fund, which will increase the total project cost to $884,829.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MISSION TRAILS REGIO	200403	0	472,000	0	179,829	0	0	0	0	0	0	0	**651,829**
REGIONAL PARK FUND	200391	102,800	45,200	0	85,000	0	0	0	0	0	0	0	**233,000**
Total		**102,800**	**517,200**	**0**	**264,829**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**884,829**

Park & Recreation

Parks - Miscellaneous Parks

Mission Trails Regional Pk Equest Comfort Station / S01073

Council District:	1	**Community Plan:**	Navajo
Project Status:	Released	**Contact Information:**	Kuzminsky, Larry
Duration:	2004 - 2011		619-533-3065
Improv Type:	Betterment		lkuzminsky@sandiego.gov

Description: This project provides for a comfort station/service building at the Mission Trails Regional Park Equestrian Staging Area.

Justification / Public Benefit: The project will provide a needed comfort station at the Mission Trails Regional Park Equestrian Staging Area where one does not currently exist.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan, the Mission Trails Regional Park Master Development Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and will continue in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011. This project was approved by Council as a mid-year Fiscal Year 2010 budget add per resolution R-304747 adopted on April 8, 2009.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CAPITAL OUTLAY-MISC	400002	89,387	119,613	0	0	0	0	0	0	0	0	0	**209,000**
MISSION TRAILS REGIO	200403	5,591	294,409	0	0	0	0	0	0	0	0	0	**300,000**
Total		**94,978**	**414,022**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**509,000**

Park & Recreation

Parks - Miscellaneous Parks

MissionTrails Regional Park Fire Restoration / S01011

Council District:	7	**Community Plan:**	Navajo
Project Status:	Released	**Contact Information:**	Winter, James
Duration:	2006 - 2013		619-235-5257
Improv Type:	Betterment		jwinter@sandiego.gov

Description: This project provides for the revegetation of native plants and erosion control in areas burned by the Cedar Fire of 2003.

Justification / Public Benefit: This project will re-establish native habitat and enhance park user experiences.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Plan, the Navajo Community Plan, and is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CONTRIBUTIONS FROM 1	400265	28,143	0	0	0	0	0	0	0	0	0	0	**28,143**
GRANT FUND-STATE	600001	54,878	5,122	0	0	0	0	0	0	0	0	0	**60,000**
Total		**83,021**	**5,122**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**88,143**

Park & Recreation

Parks - Miscellaneous Parks

North Ocean Beach Gateway / S01058

Council District:	2	**Community Plan:**	Ocean Beach
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2004 - 2011		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for improvements to the roadway that serves as the entryway to Dog Beach in North Ocean Beach.

Justification / Public Benefit: Access ramps up to the top of the berm and down to Dog Beach will be provided to meet the the American with Disabilities Act requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: This project is complete.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	662	(662)	0	0	0	0	0	0	0	0	0	**0**
Total		**662**	**(662)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

Park & Recreation

Parks - Miscellaneous Parks

Ocean Beach CDC - N Ocean Beach Revitalization / S01057

Council District:	2	**Community Plan:**	Ocean Beach
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	1997 - 2013		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for streetscape improvements such as hardscape plaza, street trees, ornamental lighting, landscaping, sidewalk repairs, bicycle facilities, signage, and ADA improvements. The first phase of improvements is focused on the area at and adjacent to the intersection of Sunset Cliffs Boulevard and West Point Loma Boulevard, one of the main entries into the Ocean Beach community.

Justification / Public Benefit: The North Ocean Beach entryway has been identified as a location for streetscape improvements by Council District 2 and by the community. The goals are to increase safety and security, enhance the community image, and contribute positively to the commercial revitalization of the affected area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Development of a master plan was completed in Fiscal Year 1999. The Anthony's Pizza site, at the northwest corner of Sunset Cliffs and West Point Loma Boulevards, was acquired and street trees and other streetscape improvements were installed on Voltaire Street and Sunset Cliffs Boulevard in Fiscal Year 2000. A pedestrian plaza design was completed in Fiscal Year 2006 utilizing the Anthony's Pizza site. Environmental documents and permits were submitted in Fiscal Year 2009. Future funding will be needed to complete construction of the project.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	49,727	(14,226)	0	0	0	0	0	0	0	0	0	**35,501**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	500,000	**500,000**
Total		**49,727**	**(14,226)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**500,000**	**535,501**

Park & Recreation

Parks - Miscellaneous Parks

Ocean Beach Pier Improvements / S11015

Council District:	2	**Community Plan:**	Ocean Beach
Project Status:	Created	**Contact Information:**	Nassar, Mark
Duration:	2011 - 2013		619-533-3172
Improv Type:	New		mnassar@sandiego.gov

Description: This project will provide for the repair of Ocean Beach Pier. Proposed improvements include repairing damaged piles, spall repairs, replacing corroded steel, reinforcement new top deck and under deck coating, additional deck support beam, guardrail repairs, and other miscellaneous improvements to ensure public safety.

Justification / Public Benefit: This project will initiate the identified repair needs of Ocean Beach Pier to extend the useful life of the pier.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and it is in conformance with the City's General Plan.

Schedule: Planning is scheduled for Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
FINANCING	9300	0	0	0	2,400,000	0	0	0	0	0	0	0	**2,400,000**
Total			**0**	**0**	**2,400,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,400,000**

Park & Recreation

Parks - Miscellaneous Parks

Palisades Park Comfort Station Replacement / S10026

Council District:	2	**Community Plan:**	Pacific Beach
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2010 - 2012		619-533-5328
Improv Type:	Replacement		adarvishi@sandiego.gov

Description: This project provides for the removal and replacement of the existing comfort station at Palisades Park at the foot of Law Street in Pacific Beach. Minor grading outside the limits of the building footprint is anticipated due to the improvement of the accessible path from the accessible parking to the comfort station. Major excavations will be carried out for the new retaining walls and building foundations. Because of the limited work areas, traffic control plans will be required during construction activities which will impact Ocean Blvd.

Justification / Public Benefit: These improvements are necessary to provide Americans with Disibilities Act (ADA) accessibility to the comfort station which is not currently accessible and to provide an accessible path of travel from the public way to the new facility.

Operating Budget Impact: No operating impact is expected at this time.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan, the Pacific Beach Public Facilities Financing Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and construction is scheduled to be complete in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PACIFIC BEACH URBAN	400117	95,395	204,605	0	0	0	0	0	0	0	0	0	**300,000**
Total		**95,395**	**204,605**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**300,000**

Park & Recreation

Parks - Miscellaneous Parks

Park & Recreation Grant Match Funding / AGF00001

Council District:	Citywide	**Community Plan:**	Mission Bay Park
Project Status:	Released	**Contact Information:**	Wood, Carol
Duration:	2010 - 2020		619-525-8217
Improv Type:	New		cwood@sandiego.gov

Description: This annual allocation provides for matching fund requirements and other unfunded needs for projects funded with alternative financing, which includes grants and private donations.

Justification / Public Benefit: Grant match funding greatly enhances the Park and Recreation Department's ability to secure grants and donations to provide funding for projects.

Operating Budget Impact: Operating impact, if any, is determined once funding is transferred from the annual allocation to specific capital improvement projects.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Funds will be used as grants and alternative financing are identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CONTRIBUTIONS FROM 1	400265	10,081	421,874	0	0	0	0	0	0	0	0	0	**431,955**
Total		**10,081**	**421,874**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**431,955**

Park & Recreation

Parks - Miscellaneous Parks

Park De La Cruz Acquisition / S01006

Council District:	3	**Community Plan:**	City Heights (Mid-City)
Project Status:	Released	**Contact Information:**	Winter, James
Duration:	1996 - 2013		619-235-5257
Improv Type:	Betterment		jwinter@sandiego.gov

Description: This project provides for the acquisition of additional land at Park de la Cruz which will bring the total park acreage to 9.74 acres.

Justification / Public Benefit: The project provides for the landscaping and beautification of Park de la Cruz.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: This project is complete.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MID-CITY - PARK DEV	400109	76,653	0	0	0	0	0	0	0	0	0	0	**76,653**
Total		**76,653**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**76,653**

Park & Recreation

Parks - Miscellaneous Parks

Park De La Cruz/38th Street Development / S00657

Council District:	3	**Community Plan:**	City Heights (Mid-City)
Project Status:	Released	**Contact Information:**	Mahmalji, Samir
Duration:	1990 - 2011		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for an approximately 7.16 total useable acre park as a result of the Interstate 15 freeway expansion. Phase I improvements are complete and include a children's play area, a play field, paved walkways, landscaping, and site furnishings on 5.16 acres. Phase II of the project will provide for the design and construction of 2.0 acres of passive park facilities in the 38th Street canyon area of the park. Future phases will include a monument sign, community identification theme element/art, bollards, additional parking on south 38th Street, curb, gutter and sidewalk, and various park amenities. The improvements will comply with current local, State and federal safety and accessibility codes and regulations.

Justification / Public Benefit: Additonal park acreage and associated infrastructure will provide the community with additional recreational opportunities and will increase the visual aethetics of the area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City Communities Plan and is in conformance with the City's General Plan.

Schedule: Phase I and phase II are both complete. This project is complete.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MID-CITY - PARK DEV	400109	0	25,000	0	0	0	0	0	0	0	0	0	**25,000**
Total			**25,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**25,000**

Park & Recreation

Parks - Miscellaneous Parks

Penasquitos Town Center Linear Park / S01010

Council District:	1	**Community Plan:**	Rancho Penasquitos
Project Status:	Released	**Contact Information:**	Winter, James
Duration:	2005 - 2013		619-235-5257
Improv Type:	Betterment		jwinter@sandiego.gov

Description: This project will provide for a linear park adjacent to the Rancho Penasquitos Library.

Justification / Public Benefit: This project will be an enhancement for libary users and the general public.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: This project is complete.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
HISTORICAL FUND	X999	75,000	0	0	0	0	0	0	0	0	0	0	**75,000**
INFRA IMPRV - CD 1	400681	0	5,290	0	0	0	0	0	0	0	0	0	**5,290**
INFRASTRUCTURE IMP F	400184	70,710	0	0	0	0	0	0	0	0	0	0	**70,710**
PRIVATE & OTHERS CON	400264	200,000	0	0	0	0	0	0	0	0	0	0	**200,000**
Total		**345,710**	**5,290**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**351,000**

Park & Recreation

Parks - Miscellaneous Parks

Presidio Park Master Plan / S00993

Council District:	2	**Community Plan:**	Old San Diego
Project Status:	Technically completed	**Contact Information:**	Sharpe, Deborah
Duration:	1999 - 2011		619-525-8261
Improv Type:	Betterment		dsharpe@sandiego.gov

Description: This project provides for preparation of a master plan to restore, enhance, and manage the archaeological and historical resources at Presidio Park. Phase I provided for consultant services to oversee a task force of selected professional archaeologists, geologists, and historians who studied the park site and developed a program that will become the basis for the master plan. Phase II completes the master plan effort.

Justification / Public Benefit: This master plan will guide the restoration, enhancement, and management of the archaeological and historical resources over a 20-year period.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Old San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I is complete. Phase II will be scheduled upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CONTRIBUTIONS FROM 1	400265	4,445	5,555	0	0	0	0	0	0	0	0	0	**10,000**
HISTORICAL FUND	X999	15,000	0	0	0	0	0	0	0	0	0	0	**15,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	475,000	**475,000**
Total		**19,445**	**5,555**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**475,000**	**500,000**

Park & Recreation

Parks - Miscellaneous Parks

Public Roads Supporting Park Access / S00660

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2008 - 2014		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This annual allocation provides funding for public roads (citywide) that support park access.

Justification / Public Benefit: This project is needed to provide funding for public roads (citywide) that support park access.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Project schedules will be determined individually.

Summary of Project Changes: No significant change to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A - (1/2% SALES	400156	143	249,857	0	0	0	0	0	0	0	0	0	**250,000**
TRANSNET EXTENSION 7	400169	0	100,000	0	0	0	0	0	0	0	0	0	**100,000**
Total		**143**	**349,857**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**350,000**

Park & Recreation

Parks - Miscellaneous Parks

Rancho Penasquitos ADA Requirements / S00671

Council District:	1	**Community Plan:**	Rancho Penasquitos
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2004 - 2009		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for upgrades to the play area and replacement of playground equipment at Rancho Penasquitos Park.

Justification / Public Benefit: This project will provide for play area upgrades and replacement of playground equipment to meet current State and federal safety and accessibility requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: The first upgrade was completed in Fiscal Year 2006. Future upgrades will be scheduled when funding is identified. Construction was completed on the second upgrade in Fiscal Year 2009.

Summary of Project Changes: Project cost and schedule have been updated to reflect the most recent Rancho Penasquitos Public Facilities Financing Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
RANCHO PENASQUITOS F	400083	0	906,459	0	0	0	0	0	0	0	0	0	**906,459**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	550,000	**550,000**
Total			**906,459**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**550,000**	**1,456,459**

Park & Recreation

Parks - Miscellaneous Parks

Regional Park Improvements / AGF00005

Council District:	Citywide	**Community Plan:**	Mission Bay Park
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2010 - 2020		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This annual allocation provides funding for planning and implementation of permanent public capital improvements, including land acquisitions for San Diego regional parks in accordance with City Charter, Article V, Section 55.2.

Justification / Public Benefit: San Diego's regional park system contains recreation resources unique to the City. Parks such as Balboa Park, Mission Bay Park, Mission Trails Regional Park, Otay River Valley Park, and San Diego River Park, as well as open spaces and coastal beaches, help define the City's identity, enrich the quality of life for residents, and serve as visitor attractions that strengthen the local economy. These regional treasures are threatened by increasing use and a backlog of needed improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community and park master plans and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled in accordance with the scope of the various sub-projects.

Summary of Project Changes: Regional Park funds in the amount of $2.5 million have been identified for this project in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
REGIONAL PARK FUND	200391	99,303	2,642,500	2,500,000	0	0	0	0	0	0	0	0	**5,241,803**
Total		**99,303**	**2,642,500**	**2,500,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**5,241,803**

Park & Recreation

Parks - Miscellaneous Parks

Roosevelt Middle School / S00761

Council District:	3	**Community Plan:**	Balboa Park
Project Status:	Released	**Contact Information:**	Mahmalji, Samir
Duration:	2008 - 2012		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for the design and construction of joint-use athletic fields at Roosevelt Junior High School. Phase I of the project provides for 1.8 useable acres of joint-use and paved walking path surrounding the field area. Future phases will provide an additional 1.9 useable acres of joint-use artificial turf, joint-use parking, a comfort station, overhead shade structures, and other amenities.

Justification / Public Benefit: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was partially added in the previous year. An additional $6000 is required to annualize costs for full-year funding.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Phase I design began in Fiscal Year 2007 and construction will begin in Fiscal Year 2010 and will be completed in December 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-STATE	600001	226	(226)	0	0	0	0	0	0	0	0	0	**0**
UPTOWN URBAN COMM	400121	191,398	398,602	0	0	0	0	0	0	0	0	0	**590,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	600,000	**600,000**
Total		**191,624**	**398,376**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**600,000**	**1,190,000**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Park & Recreation	**GENERAL FUND**	**FTEs**	0.10	0.10	0.10	0.10	0.10
		Total Impact	5,795	6,010	6,248	6,248	6,250

Park & Recreation

Parks - Miscellaneous Parks

San Diego River Park Master Plan / S01001

Council District:	6, 7	**Community Plan:**	Mission Valley, Navajo, Tierrasanta, East Elliott
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2002 - 2011		619-525-8261
Improv Type:	Betterment		dsharpe@sandiego.gov

Description: This project provides for the development of a Master Plan, including preparation of an environmental document and an economic analysis for approximately 17 miles of the San Diego River within the City of San Diego.

Justification / Public Benefit: This project will provide a policy document to guide development, preservation, enhancement and recreation along the river over the next 20 years.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: The project began in Fiscal Year 2004 and will be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
EGF - CIP ONLY (1/3)	200110	291,985	8,015	0	0	0	0	0	0	0	0	0	**300,000**
INFRA IMPRV - MAYOR	400680	118,674	6,326	0	0	0	0	0	0	0	0	0	**125,000**
REGIONAL PARK FUND	200391	493,996	13,004	0	0	0	0	0	0	0	0	0	**507,000**
REGIONAL PARKS INFRA	200339	150,000	0	0	0	0	0	0	0	0	0	0	**150,000**
WATER CONTRIBUTIONS	700015	550,000	0	0	0	0	0	0	0	0	0	0	**550,000**
Total		**1,604,655**	**27,345**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,632,000**

Park & Recreation

Parks - Miscellaneous Parks

San Ysidro Athletic Area & Larsen Field Lighting / S11013

Council District:	8	**Community Plan:**	San Ysidro
Project Status:	Created	**Contact Information:**	Sharpe, Deborah
Duration:	2011 - 2014		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This project provides for the design and construction of lighting systems for the two multi-purpose sports fields at the San Ysidro Athletic Area/Larsen Field.

Justification / Public Benefit: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $7,500 is based upon the Park and Recreation Department's current cost to maintain sports field lighting in various parks.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2011. Construction will be phased as funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
SAN YSIDRO URBAN COM	400126	0	0	750,000	0	0	0	0	0	0	0	0	**750,000**
Total			**0**	**750,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**750,000**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Park & Recreation	**GENERAL FUND**	**FTEs**	0.00	0.00	0.00	0.00	0.00
		Total Impact	0	0	0	7,500	7,500

Park & Recreation

Parks - Miscellaneous Parks

Sefton Field Improvements / S01012

Council District:	6	**Community Plan:**	Mission Valley
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2007 - 2013		619-525-8261
Improv Type:	Betterment		dsharpe@sandiego.gov

Description: This project provides design and construction of improvements to enhance the 11 acre site currently maintained by the Presidio Little League. The improvements may include walkways, an entry monument, picnic areas, paved parking lots and roadways, landscaping, and irrigation upgrades for the existing athletic fields.

Justification / Public Benefit: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan Guidelines

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $17,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan. During preparation of the General Development Plan, the community expressed a concern regarding approval of the plan without finalization of the draft San Diego River Master Plan. Therefore, approval of the General Development Plan was put on hold pending approval of the Master Plan, at which time compliance with the document can be determined.

Schedule: Design commenced in Fiscal Year 2007. During preparation of the General Development Plan, the community expressed a concern regarding approval of the plan without finalization of the draft San Diego River Master Plan. Therefore, approval of the General Development Plan was put on hold pending approval of the Master Plan, at which time compliance with the document can be determined. Construction will be scheduled as funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
EGF O/S ACQ & DEBT S	200109	197,075	302,925	0	0	0	0	0	0	0	0	0	**500,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	500,000	**500,000**
Total		**197,075**	**302,925**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**500,000**	**1,000,000**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Park & Recreation	**GENERAL FUND**	**FTEs**	0.25	0.25	0.25	0.25	0.25
		Total Impact	13,452	16,638	17,177	17,767	17,773

Park & Recreation

Parks - Miscellaneous Parks

Sewer Lateral Replacement for Balboa Park / S00619

Council District:	3	**Community Plan:**	Balboa Park
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2004 - 2012		619-533-5328
Improv Type:	Replacement - Rehab		adarvishi@sandiego.gov

Description: This project provides for permanent public capital improvements and deferred maintenance of existing facilities in Balboa Park in accordance with Ordinance 0-19113 and Municipal Code section 22.0229.

Justification / Public Benefit: Balboa Park, as well as open spaces and coastal beaches, helps define the City's identity, enriches quality of life and serves as a visitor attraction that strengthens the local economy. This regional treasure is threatened by increasing use and a backlog of needed improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Phase I of this project provided for televising, repair, and replacement of sewer laterals in 20 buildings. Phase II will televise, repair, and replace the laterals in the next 20 buildings. Phase III will continue with the remaining 20 buildings. The project is currently on hold in Fiscal Year 2010 pending coordination with the Metropolitan Wastewater Department on televising and re-routing of sewer laterals within Balboa Park.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CAPITAL OUTLAY-SALES	400000	162,881	7,693	0	0	0	0	0	0	0	0	0	**170,574**
REGIONAL PARK FUND	200391	5,612	177,321	0	0	0	0	0	0	0	0	0	**182,933**
REGIONAL PARKS INFRA	200339	307	9,693	0	0	0	0	0	0	0	0	0	**10,000**
T.O.T.UNAP.RES-BALBO	200215	14,447	45,553	0	0	0	0	0	0	0	0	0	**60,000**
Total		**183,246**	**240,261**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**423,507**

Park & Recreation

Parks - Miscellaneous Parks

Sixth Avenue Playground Improvements / S00616

Council District:	3	**Community Plan:**	Balboa Park
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	1998 - 2010		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This project will replace an existing playground within Balboa Park's West Mesa along Sixth Avenue. It will include necessary improvements to comply with the American's with Disabilities Act.

Justification / Public Benefit: The existing playground equipment has reached the end of its useful life and needs to be replaced. A majority of the existing playground is not accessible to people with disabilities. This project will bring the playground into conformance with current standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project complies with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design is complete. Construction will be scheduled when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
HISTORICAL FUND	X999	97,749	0	0	0	0	0	0	0	0	0	0	**97,749**
T.O.T.UNAP.RES-BALBO	200215	17,516	4,734	0	0	0	0	0	0	0	0	0	**22,251**
Total		**115,266**	**4,734**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**120,000**

Park & Recreation

Parks - Miscellaneous Parks

Sub Area II Recreational Feasibility Study / S00675

Council District:	1	**Community Plan:**	Future Urbanizing Area - Subarea 2
Project Status:	Technically completed	**Contact Information:**	Winter, James
Duration:	2005 - 2011		619-533-3519
Improv Type:	Replacement		jwinter@sandiego.gov

Description: This project studied the feasibility of providing the community with additional recreational fields.

Justification / Public Benefit: Proposed area for recreational fields was found to be infeasible due to environmental and cost concerns.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the North City Future Urbanizing Sub Area II Community Plan and is in conformance with the City's General Plan.

Schedule: Study completed in 2006.

Summary of Project Changes: This project is completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
SUB AREA-2	400101	15,899	44,101	0	0	0	0	0	0	0	0	0	**60,000**
Total		**15,899**	**44,101**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**60,000**

Park & Recreation

Parks - Miscellaneous Parks

Sunset Cliffs Shoreline Park Improvement / S00633

Council District:	2	**Community Plan:**	Peninsula
Project Status:	Released	**Contact Information:**	Jacob, Paul
Duration:	1987 - 2014		619-235-5242
Improv Type:	Replacement		pjacob@sandiego.gov

Description: This project will provide for the preparation of a master plan to include public trails and accesses, natural landscaping, drainage control, shoreline and other erosion protection, aesthetically pleasing park signs and other amenities which will enhance the preservation, public safety and appreciation of this passive shoreline park.

Justification / Public Benefit: The project will provide for a master plan for this environmentally sensitive site which is a unique and extremely valuable natural resource with shoreline cliffs, interesting tidepools and valued open space.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: This project is complete.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
EGF - CIP ONLY (1/3)	200110	18,500	0	0	0	0	0	0	0	0	0	0	**18,500**
HISTORICAL FUND	X999	8,500	0	0	0	0	0	0	0	0	0	0	**8,500**
PENINSULA URBAN COMM	400118	65,000	0	0	0	0	0	0	0	0	0	0	**65,000**
SEWER CONTRIB TO THE	700004	20,000	0	0	0	0	0	0	0	0	0	0	**20,000**
SUNSET CLIFFS NATURA	200463	626,511	(34)	0	0	0	0	0	0	0	0	0	**626,477**
Total		**738,511**	**(34)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**738,477**

Park & Recreation

Parks - Miscellaneous Parks

Sunshine Berardini Fields / S00759

Council District:	4	**Community Plan:**	City Heights (Mid-City)
Project Status:	Released	**Contact Information:**	Mahmalji, Samir
Duration:	2006 - 2012		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for a general development plan and design and development of the Sunshine Berardini Fields. The proposed improvements may include a comfort station, playground area, picnic area and amenities, landscaping, security and sport lighting, accessible parking and walkway, pedestrian bridge, ball field upgrades, and habitat restorations as part of the Chollas Creek Enhancement Program.

Justification / Public Benefit: This project contributes to satisying the population-based park acreage requirement set forth in the City's General Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Scheduling is contingent upon identification of funding.

Summary of Project Changes: The General Development Plan was prepared, and approved by the community. To complete the General Development Plan Phase additional funds of $450,000 are needed. Project is on hold until funds are identified.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CONTRIBUTIONS FROM 1	400265	68,535	11,465	0	0	0	0	0	0	0	0	0	**80,000**
GRANT FUND-FEDERAL	600000	4,182	1,567	0	0	0	0	0	0	0	0	0	**5,749**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	14,300,000	**14,300,000**
Total		**72,717**	**13,032**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**14,300,000**	**14,385,749**

Park & Recreation

Parks - Miscellaneous Parks

Taylor Street Slope Reconstruction / S00676

Council District:	2	**Community Plan:**	Old San Diego
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2007 - 2011		619-533-5139
Improv Type:	Replacement		koliver@sandiego.gov

Description: This project provides for the reconstruction of a failed slope at the northeastern end of Presidio Park along Taylor Street.

Justification / Public Benefit: This project is needed to stabilize the slope to prevent further deterioration and damage to Taylor Street. State and federal grants have been authorized for this project and will reimburse the General Fund upon completion of construction.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Old San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007 and was completed in Fiscal Year 2008. Construction is scheduled to begin and be completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CONTRIBUTIONS FROM 1	400265	1,038,450	(368,492)	0	0	0	0	0	0	0	0	0	**669,958**
Total		**1,038,450**	**(368,492)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**669,958**

Park & Recreation

Parks - Miscellaneous Parks

Tierrasanta Skate Park / S00997

Council District:	7	**Community Plan:**	Tierrasanta
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2003 - 2013		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This project provides for the design and construction of a skateboard park within the Tierrasanta Community Planning Area at a location to be determined later.

Justification / Public Benefit: This project provides for additional recreational opportunities in the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan, and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled when funding is identified.

Summary of Project Changes: The total project cost increased by $2,000,000 to $5,000,000 due to an anticipated increase in project scope and potential land acquisition costs based on recently completed similar projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TIERRASANTA - DIF	400098	51	24,949	0	0	0	0	0	0	0	0	0	**25,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	4,975,000	**4,975,000**
Total		**51**	**24,949**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**4,975,000**	**5,000,000**

Park & Recreation

Parks - Miscellaneous Parks

Torrey Pines City Park General Development Plan / S01015

Council District:	1	**Community Plan:**	North University City
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2008 - 2011		619-525-8261
Improv Type:	Betterment		dsharpe@sandiego.gov

Description: This project provides for the preparation of a General Development Plan and associated environmental review for the 447.0 gross acre park located on North Torrey Pines Road. The General Development Plan will incorporate the Glider Port Leasehold and will provide guidance for the development and protection of the Park's beautiful and historic nature. Amenities may include passive use areas, access road and parking lot, children's play area, pedestrian/bicycle paths connecting to beach access, accessibility improvements, signage, site furnishings, and miscellaneous landscaping.

Justification / Public Benefit: This project is required pursuant to a Settlement Agreement between the City and the Coastal Law Enforcement Action Network for violations resulting from unapproved on-site grading activities by the Lessee. Additionally, the park site is located in a community deficient in parks and recreational facilities per the City's General Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the North University City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and will be completed in Fiscal Year 2011.

Summary of Project Changes: Total project cost has increased by $100,000 due to an increase in the environmental review scope of work. A City Council Action (1472) will be processed to reallocate funding from unallocated fund balance in the Regional Park Improvement Fund, which will increase the total project cost to $600,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
REGIONAL PARK FUND	200391	492,885	7,115	0	100,000	0	0	0	0	0	0	0	**600,000**
Total		**492,885**	**7,115**	**0**	**100,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**600,000**

Park & Recreation

Parks - Miscellaneous Parks

Treena Mesa Joint Use Sports Field / S00971

Council District:	5	**Community Plan:**	Scripps Miramar Ranch
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2009 - 2014		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This project provides for the design and construction of 7.0 acres of lighted multi-sports fields at a location west of Treena Street on San Diego Unified School District-owned property. This project will require a joint-use agreement between the City of San Diego and the San Diego Unified School District.

Justification / Public Benefit: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate is not available. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: This project is tentatively scheduled to begin in Fiscal Year 2012 and is dependent on the negotiation of a joint-use agreement with the school district.

Summary of Project Changes: This project has been rescheduled to Fiscal Year 2012 due to the rate of development and fees collected in the community.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
SCRIPPS MIRAMAR RANC	400086	0	3,500,000	0	0	0	0	0	0	0	0	0	**3,500,000**
Total			**3,500,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**3,500,000**

Park & Recreation

Parks - Miscellaneous Parks

Vista Terrace Tot Lot Park / S00766

Council District:	8	**Community Plan:**	San Ysidro
Project Status:	Released	**Contact Information:**	Ritter, Clark
Duration:	2007 - 2010		619-533-4601
Improv Type:	New		lritter@sandiego.gov

Description: This project provides for upgrades to the Vista Terrace Park playground area and path of travel.

Justification / Public Benefit: This project will upgrade the existing play area to ensure compliance with current State safety regulations and State and federal accessibility guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2009 and was completed in Fiscal Year 2010.

Summary of Project Changes: This projet is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CAPITAL OUTLAY-MISC	400002	70,000	0	0	0	0	0	0	0	0	0	0	**70,000**
GRANT FUND-STATE	600001	141,617	0	0	0	0	0	0	0	0	0	0	**141,617**
SAN YSIDRO URBAN COM	400126	167,658	72,342	0	0	0	0	0	0	0	0	0	**240,000**
Total		**379,275**	**72,342**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**451,617**

Park & Recreation

Parks - Miscellaneous Parks

Wegeforth Elementary School Joint Use / S00764

Council District:	8	**Community Plan:**	Serra Mesa
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2009 - 2012		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the design and construction of approximately four acres at Wegeforth Elementary School for joint-use facilities to supplement existing park acreage in the Serra Mesa Community. Phase I joint-use improvements may include turfed multi-purpose sports fields, multi-purpose courts, walkways, landscaping, and accessibility upgrades. Phase II improvements may include a comfort station.

Justification / Public Benefit: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $48,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009. Construction will be scheduled when adequate funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PRIVATE & OTHERS CON	400264	183,524	1,808,476	0	0	0	0	0	0	0	0	0	**1,992,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	294,000	**294,000**
Total		**183,524**	**1,808,476**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**294,000**	**2,286,000**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Park & Recreation	**GENERAL FUND**	**FTEs**	0.48	0.48	0.48	0.48	0.48
		Total Impact	25,831	45,964	47,000	48,137	48,141

Park & Recreation

Parks - Miscellaneous Parks

Westview Park Shade Structure / S01066

Council District:	5	**Community Plan:**	Mira Mesa
Project Status:	Released	**Contact Information:**	Cetin, Elif
Duration:	2009 - 2011		619-533-5107
Improv Type:	Betterment		ecetin@sandiego.gov

Description: This project provides for the installation of six triangular shade sails with a center flag pole and six pennant standards over the children's play area.

Justification / Public Benefit: This project will increase the enjoyment of the play area by park users.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began and was completed in Fiscal Year 2010. Construction is scheduled for Fiscal Year 2011.

Summary of Project Changes: No significant change to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
INFRA IMPRV - CD 5	400685	8,277	41,042	0	0	0	0	0	0	0	0	0	**49,320**
INFRASTRUCTURE IMP F	400184	680	0	0	0	0	0	0	0	0	0	0	**680**
Total		**8,958**	**41,042**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**50,000**

Park & Recreation

Parks - Miscellaneous Parks

Windansea Erosion Control Plan / S00656

Council District:	2	**Community Plan:**	La Jolla
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2002 - 2011		619-533-5139
Improv Type:	Replacement - Rehab		koliver@sandiego.gov

Description: This project provides for beach access and parking lot improvements, and protection of cliffs and beaches through storm drain erosion control at Windansea Beach. The improvements will be completed in phases as funding becomes available. Phase I includes the construction of three sets of stairs. Phase II includes parking lot and drainage improvements. Future phases may be necessary to address the protection of cliffs and beaches through storm drain erosion control.

Justification / Public Benefit: This project will provide stairs to the beach, coastal bluff stability, improve storm water protection through upgrades to the existing storm drain systems, and parking lot improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I construction was completed in Fiscal Year 2004. Design for Phase II began in Fiscal Year 2008 and construction began in Fiscal Year 2009. Construction will be completed as funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
HISTORICAL FUND	X999	150,000	0	0	0	0	0	0	0	0	0	0	**150,000**
PROP A - (1/2% SALES	400156	349,991	9	0	0	0	0	0	0	0	0	0	**350,000**
PUBLIC/PRIVATE PARTN	200376	50,000	0	0	0	0	0	0	0	0	0	0	**50,000**
TOT COASTAL INFR CIP	200212	100,000	0	0	0	0	0	0	0	0	0	0	**100,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	275,000	**275,000**
Total		**649,991**	**9**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**275,000**	**925,000**

Park & Recreation

Parks - Miscellaneous Parks

Windansea Stairs Railing Replacement / S01069

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Technically completed	**Contact Information:**	Darvishi, Ali
Duration:	2009 - 2010		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project will provide for minor repair of the concrete steps and total replacement of railing at the stairs leading to Windansea Beach.

Justification / Public Benefit: This project will provide better access to beach for the public.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with City's General Plan.

Schedule: This project is complete and will be closed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
REGIONAL PARK FUND	200391	3,148	61,852	0	0	0	0	0	0	0	0	0	**65,000**
Total		**3,148**	**61,852**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**65,000**

Park & Recreation

Parks - Neighborhood

Camino Ruiz Neighborhood Park Improvements / S00665

Council District:	5	**Community Plan:**	Mira Mesa
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	1999 - 2010		619-533-5139
Improv Type:	Replacement		koliver@sandiego.gov

Description: This project provides for development and construction of the Camino Ruiz Neighborhood Park. Phase I of this project is complete and provided for the development of an approximately ten useable-acre neighborhood park located south of Penasquitos Canyon at the intersection of Camino Ruiz and Calle Cristobal, including a comfort station, parking lot, and other park amenities. Phase II provides for the development of a multi-use trail from the park to Los Penasquitos Canyon Preserve. A trail head located within the park will provide an information kiosk for users since the trail will be located within the County's Multiple Species Conservation Program (MSCP) and the City's Multiple Habitat Protection Area (MHPA). Phase III provides for remediation of ballfields after relocation of the Mira Mesa Little League to the future Carroll School Park.

Justification / Public Benefit: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project implements the recommendations found in the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design was complete in Fiscal Year 2005. Phase I of the park improvements was completed in Fiscal Year 2007. Phase II trail improvements were completed in Fiscal Year 2008. Phase III improvements are dependent on the development of the Carroll School Park project which is on hold awaiting funding.

Summary of Project Changes: The project cost and schedule have been updated to reflect the most recent Mira Mesa Public Facilities Financing Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MIRA MESA - FBA	400085	6,690,885	0	0	0	0	0	0	0	0	0	0	**6,690,885**
Total		**6,690,885**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**6,690,885**

Park & Recreation

Parks - Neighborhood

Camino Ruiz Trail / S00666

Council District:	5	**Community Plan:**	Mira Mesa
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2007 - 2011		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the development of a multi-use trail in conjunction with the Camino Ruiz Neighborhood Park which is located south of Penasquitos Canyon.

Justification / Public Benefit: This project will provide additional recreational facilities for the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007 and construction was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MIRA MESA - FBA	400085	19,289	0	0	0	0	0	0	0	0	0	0	**19,289**
REGIONAL PARK FUND	200391	30,072	126,929	0	0	0	0	0	0	0	0	0	**157,000**
Total		**49,361**	**126,929**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**176,289**

Park & Recreation

Parks - Neighborhood

Carmel Valley Neighborhood Park #8 / S00642

Council District:	5	**Community Plan:**	Carmel Valley
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2007 - 2014		619-533-5139
Improv Type:	Replacement		koliver@sandiego.gov

Description: This project provides for acquiring and developing a four useable acre neighborhood park in Carmel Valley. Amenities may include a play area, picnic facilities, open turf area, and landscaping. Frontage road improvement will be provided by another project.

Justification / Public Benefit: This project will provide the community with additional recreational opportunities as well enhance the visual quality of the area.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $36,000 is based upon the Park and Recreation Department's estimated cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan, the Carmel Valley Neighborhood 8 Precise Plan, and is in conformance with the City's General Plan.

Schedule: The land was acquired as part of the Carmel Valley Restoration and Enhancement Project. Design and construction will be scheduled contingent upon the actual rate of development fees collected within the community and the identification of funding. Design began in Fiscal Year 2009 and is to be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CARMEL VALLEY CONSOL	400088	55,606	2,154,394	0	0	0	0	0	0	0	0	0	**2,210,000**
CARMEL VALLEY SOUTH	400087	155,882	2,594,118	0	0	0	0	0	0	0	0	0	**2,750,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	1,179,350	**1,179,350**
Total		**211,487**	**4,748,513**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,179,350**	**6,139,350**

Operating Budget Impact

Department Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Park & Recreation - GENERAL FUND	**FTEs**	0.00	0.00	0.00	0.00	0.00
	Total Impact	0	36,200	36,200	36,200	36,200

Park & Recreation

Parks - Neighborhood

Carroll School Park Development / S00667

Council District:	5	**Community Plan:**	Mira Mesa
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2004 - 2013		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for developing approximately 11 usable acres of the former Carroll School parksite across the street from Mira Mesa Community Park. Amenities include a comfort station and ballfields. The Mira Mesa Community Park will also be upgraded to include a pool complex, improved recreation center, and skate plaza. The street between the two sites will include parking and street calming. This project will be phased as funding becomes available. Phase I includes the ballfields and street calming. Phase II includes the pool complex and skate plaza. Phase III includes recreation center improvements.

Justification / Public Benefit: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $155,000-$165,000 for Phase I is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Park design was completed in Fiscal Year 2008. The scheduling of construction cannot proceed as planned until funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MIRA MESA - FBA	400085	1,508,254	12,341,746	0	0	0	3,500,000	3,500,000	0	0	0	0	**20,850,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	200,000	**200,000**
Total		**1,508,254**	**12,341,746**	**0**	**0**	**0**	**3,500,000**	**3,500,000**	**0**	**0**	**0**	**200,000**	**21,050,000**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Park & Recreation	**GENERAL FUND**	**FTEs**	0.00	1.90	1.90	1.90	1.90
		Total Impact	0	102,246	155,602	159,700	164,195

Park & Recreation

Parks - Neighborhood

Cypress Canyon Neighborhood Park - Phase 2 / S10046

Council District:	5	**Community Plan:**	Scripps Miramar Ranch
Project Status:	Created	**Contact Information:**	Sharpe, Deborah
Duration:	2010 - 2020		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This project provides for Phase II of the plan to develop a 12 useable acre neighborhood park. Approximately eight useable acres were developed in 1991 as part of Phase I. This phase calls for the development of an additional four useable acres.

Justification / Public Benefit: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Cypress Canyon Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $60,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan, and it is in conformance with the City's General Plan.

Schedule: Schedule is contingent upon coordination of site development with adjacent private development.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
SCRIPPS MIRAMAR RANC	400086	0	1,816,819	0	0	0	0	0	0	0	0	0	**1,816,819**
SCRIPPS/PLAN AMEND.	400030	0	567,647	0	0	0	0	0	0	0	0	0	**567,647**
Total			**2,384,466**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,384,466**

Park & Recreation

Parks - Neighborhood

Dailard Neighborhood Park-Play Area Upgrades / S10028

Council District:	7	**Community Plan:**	Navajo
Project Status:	Released	**Contact Information:**	Kelleher, Barry
Duration:	2010 - 2014		619-533-5219
Improv Type:	Betterment		bkelleher@sandiego.gov

Description: This project provides for the design and construction of accessibility upgrades and improvements to the children's play area and to the park site, including accessible paths of travel to meet current accessibility standards.

Justification / Public Benefit: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and construction is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
NAVAJO URBAN COMM	400116	14,133	385,867	0	0	0	0	0	0	0	0	0	**400,000**
Total		**14,133**	**385,867**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**400,000**

Park & Recreation

Parks - Neighborhood

Del Mar Mesa Neighborhood Park / S00648

Council District:	1	**Community Plan:**	Del Mar Mesa
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2003 - 2012		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This project provides for the acquisition, design and construction of a four useable acre neighborhood park to serve the Del Mar Mesa population. Improvements may include turf for active and passive recreation, a children's play area, and a prefabricated comfort station.

Justification / Public Benefit: This project will contribute to satisfying the population-based park requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $80,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2005 and design was completed in Fiscal Year 2007. Design updates, if necessary, and construction will proceed when funding is identified.

Summary of Project Changes: The total project cost has increased by $400,000 due to receipt of construction bids which exceeded available funding and estimated cost.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
DEL MAR MESA FBA	400089	1,360,969	2,039,031	0	0	0	0	0	0	0	0	0	**3,400,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	750,000	**750,000**
Total		**1,360,969**	**2,039,031**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**750,000**	**4,150,000**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Park & Recreation	**GENERAL FUND**	**FTEs**	0.70	0.70	0.70	0.70	0.70
		Total Impact	37,669	77,712	79,224	80,881	80,885

Park & Recreation

Parks - Neighborhood

Del Mar Trails Park Play Area Upgrades / S11016

Council District:	1	**Community Plan:**	Carmel Valley
Project Status:	Created	**Contact Information:**	Sharpe, Deborah
Duration:	2011 - 2014		619-525-8261
Improv Type:	Betterment		dsharpe@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades and improvements to the children's play area and path of travel within the park to comply with State and federal safety and accessibility guidelines. This project includes an accessible on-street parking space, curb ramp, site furniture, and accessible play area equipment and surfacing.

Justification / Public Benefit: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley (North City West) Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CARMEL VALLEY CONSOL	400088	0	0	596,366	0	0	0	0	0	0	0	0	**596,366**
Total			**0**	**596,366**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**596,366**

Park & Recreation

Parks - Neighborhood

Dennery Ranch Neighborhood Park / S00636

Council District:	8	**Community Plan:**	Otay Mesa
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2005 - 2014		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This project provides for acquisition, design, and construction of a nine useable acre park site in the Otay Mesa Community Plan and the Dennery Ranch Precise Plan area. The park may include a multi-purpose court, restroom, children's play area, picnic area and facilities, open turf area, staging area, and trail with connectivity to the Otay Valley Regional Park.

Justification / Public Benefit: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Dennery Ranch Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $189,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and the Dennery Ranch Precise Plan, and is in conformance with the City's General Plan.

Schedule: Acquisition, design and construction will be scheduled contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CARMEL VALLEY SOUTH	400087	1,729	(1,729)	0	0	0	0	0	0	0	0	0	**0**
OTAY MESA-WEST (FROM	400093	0	2,000,956	0	4,000,000	3,201,000	0	0	0	0	0	0	**9,201,956**
Total		**1,729**	**1,999,227**	**0**	**4,000,000**	**3,201,000**	**0**	**0**	**0**	**0**	**0**	**0**	**9,201,956**

Park & Recreation

Parks - Neighborhood

Dingeman School/Spring Canyon Neighborhood Park / S01067

Council District:	5	**Community Plan:**	Miramar Ranch North
Project Status:	Technically completed	**Contact Information:**	Oliver, Kevin
Duration:	2007 - 2012		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: The project provides for improvements on the turf multi-sports areas at the Spring Canyon Park. Improvements include replacing irrigation sprinkler heads for more uniformity, bringing in top soil and laser leveling entire multi-sports turfed areas to fill in low spots and provide better drainage, and place Bermuda stolens to fill in bare and worn areas for a safer playing area.

Justification / Public Benefit: Improvements to the turf multi-sports areas at the Spring Canyon Park is needed due to excessive use from youth and adult goups from a variety of sports. Improvements will provide for a safer playing area for the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Miramar Ranch North Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007 and was completed in Fiscal Year 2007. Construction began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GENERAL FUND	100000	38,863	(38,863)	0	0	0	0	0	0	0	0	0	**0**
WUEST-FIRE STATION	400241	15,600	40,474	0	0	0	0	0	0	0	0	0	**56,074**
Total		**54,463**	**1,611**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**56,074**

Park & Recreation

Parks - Neighborhood

Fairbrook Neighborhood Park - Acquisition / S01002

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	1990 - 2013		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This project provides for land acquisition of approximately three useable acres for a neighborhood park south of Pomerado Road in the Scripps Miramar Ranch area.

Justification / Public Benefit: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Fairbrook Subdivision.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Scheduling is contingent upon development of the subdivision, which has been deferred by the property owner, San Diego Unified School District. The City will acquire property for the park subsequent to completion of public infrastructure improvements pursuant to a development agreement.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
SCRIPPS/MIRAMAR-MAJO	400029	401,306	18,694	0	0	0	0	0	0	0	0	0	**420,000**
Total		**401,306**	**18,694**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**420,000**

Park & Recreation

Parks - Neighborhood

Fairbrook Neighborhood Park Development / S01083

Council District:	5	**Community Plan:**	Scripps Miramar Ranch
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2008 - 2020		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This project provides for development of an approximately three useable acre neighborhood park south of Pomerado Road in the Scripps Miramar Ranch area, adjacent half-width street improvements, and utilities to serve the park.

Justification / Public Benefit: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Fairbrook Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $51,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Scheduling is contingent upon acquisition of the site, which has been deferred by the San Diego Unified School District. The City will acquire property for the park subsequent to completion of public infrastructure improvements pursuant to a development agreement.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
SCRIPPS MIRAMAR RANC	400086	0	579,000	0	0	0	0	0	0	0	0	0	**579,000**
SCRIPPS/MIRAMAR-MAJO	400029	76	1,820,924	0	0	0	0	0	0	0	0	0	**1,821,000**
Total		**76**	**2,399,924**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,400,000**

Park & Recreation

Parks - Neighborhood

Gompers Neighborhood Park- Play Area Upgrades / S11030

Council District:	4	**Community Plan:**	Southeastern San Diego
Project Status:	Created	**Contact Information:**	Sharpe, Deborah
Duration:	2011 - 2014		619-525-8261
Improv Type:	Betterment		dsharpe@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades and improvements to the children's play area, path of travel, and comfort station within the park to comply with State and federal safety and accessibility guidelines. Phase I will include Americans with Disabilities Act upgrades to the path of travel, including the comfort station. Phase II will include improvements to the children's play area.

Justification / Public Benefit: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations, and will serve the needs of existing and future residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is conformance with the City's General Plan.

Schedule: Phase I design is scheduled to begin in Fiscal Year 2011; Phase II will be scheduled when funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
S.E. SAN DIEGO URBAN	400120	0	0	490,000	0	0	0	0	0	0	0	0	**490,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	600,000	**600,000**
Total			**0**	**490,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**600,000**	**1,090,000**

Park & Recreation

Parks - Neighborhood

Gonzales Canyon Neighborhood Park / S00994

Council District:	1	**Community Plan:**	Pacific Highlands Ranch
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2007 - 2013		619-525-8261
Improv Type:	Betterment		dsharpe@sandiego.gov

Description: This project provides for the acquisition, design and construction of a five useable acre neighborhood park adjacent to a planned elementary school in the Gonzales Canyon area of the Pacific Highlands Ranch Community.

Justification / Public Benefit: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Gonzales Canyon area of Pacific Highlands Ranch Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $60,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Sub Area Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition is scheduled to be completed in Fiscal Year 2011. Design is anticipated to begin in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PACIFIC HIGHLANDS RA	400090	25,852	1,218,148	0	0	0	0	0	0	0	0	0	**1,244,000**
Total		**25,852**	**1,218,148**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,244,000**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Park & Recreation	**GENERAL FUND**	**FTEs**	0.00	0.00	0.00	0.00	0.40
		Total Impact	0	0	0	0	59,528

Park & Recreation

Parks - Neighborhood

Hidden Trails Neighborhood Park / S00995

Council District:	8	**Community Plan:**	Otay Mesa
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2007 - 2013		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This project provides for the acquisition, design and construction of a four useable acre neighborhood park serving the Otay Mesa Community. Amenities may include an open turfed area and children's play area, as well as off-site improvements to serve the park.

Justification / Public Benefit: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Hidden Trails Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $73,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Hidden Trails Precise Plan, and is in conformance with the City's General Plan.

Schedule: Land acquisition began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2011. Design is scheduled to begin in Fiscal Year 2011. Project construction is dependent upon the actual rate of development within the Otay Mesa Community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
OTAY MESA-WEST (FROM	400093	0	2,420,000	0	0	0	0	0	0	0	0	0	**2,420,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	680,000	**680,000**
Total			**2,420,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**680,000**	**3,100,000**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Park & Recreation	**GENERAL FUND**	**FTEs**	0.00	0.00	0.56	0.56	0.56
		Total Impact	0	0	30,137	72,250	73,456

Park & Recreation

Parks - Neighborhood

Home Avenue Park / S00673

Council District:	4	**Community Plan:**	City Heights (Mid-City)
Project Status:	Released	**Contact Information:**	Mahmalji, Samir
Duration:	2002 - 2013		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for the design and construction of a new six acre neighborhood park with approximately two useable acres, enhancements to Chollas Creek, and associated traffic improvements on Home Avenue for pedestrian crossing.

Justification / Public Benefit: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $24,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheuled to be completed in Fiscal Year 2011. Construction documents and construction will be scheduled when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GENERAL FUND	100000	242	(242)	0	0	0	0	0	0	0	0	0	**0**
MID-CITY - PARK DEV	400109	459,390	140,610	0	0	0	0	0	0	0	0	0	**600,000**
TRANSNET EXTENSION C	400172	0	0	0	0	0	0	0	0	0	0	0	**0**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	2,600,000	**2,600,000**
Total		**459,632**	**140,368**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,600,000**	**3,200,000**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Park & Recreation	**GENERAL FUND**	**FTEs**	0.00	0.00	0.00	0.16	0.16
		Total Impact	0	0	0	24,011	24,667

Park & Recreation

Parks - Neighborhood

Kellogg Park Play Area Improvements / S00974

Council District:	1	**Community Plan:**	La Jolla
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2009 - 2014		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for the installation of new playground equipment and resiliant surface in existing play area.

Justification / Public Benefit: Improvements to the play area will increase enjoyment for users.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction of this project were complete in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
LA JOLLA URBAN COMM	400123	137,579	44,421	0	0	0	0	0	0	0	0	0	**182,000**
Total		**137,579**	**44,421**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**182,000**

Park & Recreation

Parks - Neighborhood

Maddox Neighborhood Park Playground Upgrades / S10086

Council District:	5	**Community Plan:**	Mira Mesa
Project Status:	Created	**Contact Information:**	Nassar, Mark
Duration:	2010 - 2014		619-533-3172
Improv Type:	Betterment		mnassar@sandiego.gov

Description: This project provides for the design and construction/installation for the upgrade/replacement of existing playground equipment at Maddox Neighborhood Park and all associated Americans with Disabilities Act and drainage improvements required to comply with all State and federal accessibility guidelines and City standards.

Justification / Public Benefit: The Americans with Disabilities Act (ADA) of 1995 requires that children's play areas provide like facilities for all children regardless of physical ability. This includes equipment, as well as a resilient surfacing which is accessible to persons with disabilities. This project will also upgrade the children's play areas to be fully compliant with current State safety regulations and federal ADA requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in conformance with the Mira Mesa Community Plan and the City's General Plan.

Schedule: Design began in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MIRA MESA - FBA	400085	4,310	541,690	0	0	0	0	0	0	0	0	0	**546,000**
Total		**4,310**	**541,690**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**546,000**

Park & Recreation

Parks - Neighborhood

Montclair Neighborhood Park Play Area / S10027

Council District:	3	**Community Plan:**	Greater North Park
Project Status:	Released	**Contact Information:**	Mahmalji, Samir
Duration:	2010 - 2014		619-533-5301
Improv Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for the design and construction of a children's play area, and all associated Americans with Disabilities Act (ADA)/Title 24 requirements to comply with all State and federal accessibility guidelines and City standards.

Justification / Public Benefit: This project replaces and upgrades the children's play area in which the play equipment was destroyed by an automobile accident.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan

Schedule: Project design began in Fiscal Year 2009 and is scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CAPITAL OUTLAY-MISC	400002	0	109,000	0	0	0	0	0	0	0	0	0	**109,000**
PARK NORTH-EAST - PA	400110	300,449	(64,449)	0	0	0	0	0	0	0	0	0	**236,000**
Total		**300,449**	**44,551**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**345,000**

Park & Recreation

Parks - Neighborhood

Montgomery Waller Community Park / S00754

Council District:	8	**Community Plan:**	Otay Mesa - Nestor
Project Status:	Released	**Contact Information:**	Mahmalji, Samir
Duration:	2005 - 2014		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for lighting and park improvements at the Montgomery-Waller Community Park. Phase I of this project provides for the addition of lighting to the existing multi-purpose softball, soccer, and football field; Phase II will replace the comfort station.

Justification / Public Benefit: This project will provide needed facilities to expand the hours of use at the park and provide safer access for park users.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $12,600 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa-Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was completed in Fiscal Year 2006. Phase II design began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: The scope of the project for phase II has changed from constructing additional parking to replacing the comfort station because street parking was identified to accomodate additional vehicles.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-STATE	600001	520,485	85,723	0	0	0	0	0	0	0	0	0	**606,208**
MONTGOMERY/WALLER-MA	400069	24,721	9,071	0	0	0	0	0	0	0	0	0	**33,792**
OTAY MESA/NESTOR URB	400125	316,447	33,553	80,000	0	0	0	0	0	0	0	0	**430,000**
Total		**861,653**	**128,347**	**80,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,070,000**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Park & Recreation	**GENERAL FUND**	**FTEs**	0.00	0.00	0.00	0.00	0.00
		Total Impact	0	12,590	12,590	12,590	12,590

Park & Recreation

Parks - Neighborhood

Mountain View Neighborhood Park Area Upgrades / S11019

Council District:	4	**Community Plan:**	Southeastern San Diego
Project Status:	Created	**Contact Information:**	Sharpe, Deborah
Duration:	2011 - 2014		619-525-8261
Improv Type:	Betterment		dsharpe@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades and improvements to the children's play area and path of travel within the park to comply with State and federal safety and accessibility guidelines, and will serve the needs of existing and future residents.

Justification / Public Benefit: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CAPITAL OUTLAY-MISC	400002	0	0	0	95,000	0	0	0	0	0	0	0	**95,000**
S.E. SAN DIEGO URBAN	400120	0	0	775,000	0	0	0	0	0	0	0	0	**775,000**
Total			**0**	**775,000**	**95,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**870,000**

Park & Recreation

Parks - Neighborhood

Rancho Encantada Neighborhood Park #1 / S10122

Council District:	7	**Community Plan:**	Rancho Encantada
Project Status:	Technically completed	**Contact Information:**	Mahmalji, Samir
Duration:	2005 - 2011		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for acquisition and development of a neighborhood park in the Rancho Encantada Community consisting of approximately eight useable acres.

Justification / Public Benefit: This park will be located in the core of the community. In accordance with the City of San Diego's "Progress Guide and General Plan," new development is to provide 2.4 acres of park land improvement for every 1,000 people. With an estimated population of 3,328, the required park acreage would be eight acres. The project meets this requirement. The park has been prepared with the concept that it is centrally located, therefore accessible for bicyclists and pedestrians and is planned to include both active and passive activities. At 2.4 acres per 1,000 population, this park site satisfies the acreage requirements for this community as set forth in the general plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Rancho Encantada Community Plan and is in conformance with the City's General Plan.

Schedule: Construction was completed in Fiscal Year 2009. Reimbursement to the developer is contingent upon reimbursement request being submitted and funds being available.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
RANCHO ENCANTADA	400095	899,412	200,588	0	0	0	0	0	0	0	0	0	**1,100,000**
Total		**899,412**	**200,588**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,100,000**

Park & Recreation

Parks - Neighborhood

Rancho Encantada Park #2 / S00652

Council District:	7	**Community Plan:**	Rancho Encantada
Project Status:	Released	**Contact Information:**	Mahmalji, Samir
Duration:	2006 - 2014		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for acquisition and development of approximately six acres for a neighborhood park to include active and passive uses.

Justification / Public Benefit: This park will meet the requirements of the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Maintenance and operations will be administered by the Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Rancho Encantada Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2008. Construction is contingent upon the finalization of reimbursement agreements. This is a turn-key park built by the Developer team.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
DEVELOPER DONATION	9800	0	0	0	0	0	0	1,082,000	0	0	0	0	**1,082,000**
RANCHO ENCANTADA	400095	95,609	1,404,391	253,000	0	154,000	13,000	0	0	0	0	0	**1,920,000**
Total		**95,609**	**1,404,391**	**253,000**	**0**	**154,000**	**13,000**	**1,082,000**	**0**	**0**	**0**	**0**	**3,002,000**

Park & Recreation

Parks - Neighborhood

Ridgewood Neighborhood Park Playground / S00672

Council District:	1	**Community Plan:**	Black Mountain Ranch
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2008 - 2010		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project will bring the children's play area at Ridgewood Neighborhood Park into compliance with Americans with Disabilities Act (ADA) standards and requirements.

Justification / Public Benefit: The Americans with Disabilities Act (ADA) of 1995 requires that children's play areas provide like facilities for all children, regardless of physical ability. This includes equipment, as well as a resilient surfacing, which is accessible to persons with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and construction was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PENASQUITOS EAST TRU	400192	0	2,458	0	0	0	0	0	0	0	0	0	**2,458**
Total			**2,458**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,458**

Park & Recreation

Parks - Neighborhood

Riviera Del Sol Neighborhood Park / S00999

Council District:	8	**Community Plan:**	Otay Mesa
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2006 - 2013		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This project provides for land acquisition and development of a 4.9 useable acre neighborhood park at a site located in the Riviera del Sol Subdivision.

Justification / Public Benefit: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Riviera del Sol Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $60,000 - $70,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Riviera del Sol Precise Plan, and is in conformance with the City's General Plan.

Schedule: Land acquisition began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2010. Design and construction are scheduled to begin in Fiscal Year 2011. This schedule is dependent upon the actual rate of development within the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
OTAY MESA-WEST (FROM	400093	509,578	3,040,422	0	0	0	0	0	0	0	0	0	**3,550,000**
Total		**509,578**	**3,040,422**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**3,550,000**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Spec Promo Programs	**GENERAL FUND**	**FTEs**	0.00	0.00	0.00	0.00	0.00
		Total Impact	0	0	0	65,000	65,000

Park & Recreation

Parks - Neighborhood

Silver Wing Neighborhood Park Sports Fld & Sec Lgt / S11051

Council District:	8	**Community Plan:**	Otay Mesa - Nestor
Project Status:	Created	**Contact Information:**	Sharpe, Deborah
Duration:	2011 - 2015		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This project provides for the design and construction of multi-purpose sports fields and security lighting systems at the the Silver Wing Neighborhood Park. The project will be phased with Phase I consisting of the lighting systems' design. Subsequent phases will be implemented as funding becomes available.

Justification / Public Benefit: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth, and will provide a more secure facility.

Operating Budget Impact: This facility will requrie an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, however, it is estimated that $6,000 will be required annually based upon Park and Recreation Departments current cost to maintain lighting in various parks.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2011. Construction will be phased as funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
OTAY MESA/NESTOR URB	400125	0	0	295,000	0	0	0	0	0	0	0	0	**295,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	430,000	**430,000**
Total			**0**	**295,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**430,000**	**725,000**

Park & Recreation

Parks - Neighborhood

Torrey Highlands Neighborhood Park North / S00650

Council District:	1	**Community Plan:**	Torrey Highlands
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2002 - 2010		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the acquisition, design and construction of a five useable acre neighborhood park to serve the northern area of the Torrey Highlands community, including half-width street improvements.

Justification / Public Benefit: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Community Plan and is in conformance with the City's General Plan.

Schedule: Construction was completed in Fiscal Year 2008. The project is completed and will be closed by the end of the fiscal year.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TORREY HIGHLANDS	400104	2,391,173	0	0	0	0	0	0	0	0	0	0	**2,391,173**
TORREY HIGHLANDS	400094	2,394,744	764,083	0	0	0	0	0	0	0	0	0	**3,158,827**
Total		**4,785,917**	**764,083**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**5,550,000**

Park & Recreation

Parks - Neighborhood

Torrey Highlands Neighborhood Park South / S00651

Council District:	1	**Community Plan:**	Torrey Highlands
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2003 - 2012		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for the acquisition, design and construction of a five useable acre neighborhood park in Torrey Highlands adjacent to a proposed elementary school, including half-width street improvements and a comfort station.

Justification / Public Benefit: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $48,000 is based upon the Park and Recreation Department's estimated cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2010. Construction is scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TORREY HIGHLANDS	400094	3,621,702	194,687	0	0	1,754,911	0	0	0	0	0	0	**5,571,300**
Total		**3,621,702**	**194,687**	**0**	**0**	**1,754,911**	**0**	**0**	**0**	**0**	**0**	**0**	**5,571,300**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Park & Recreation	**GENERAL FUND**	**FTEs**	0.40	0.40	0.40	0.40	0.40
		Total Impact	21,524	46,580	47,443	48,389	48,386

Park & Recreation

Parks - Neighborhood

Torrey Highlands Park Play Area Upgrades / S11020

Council District:	1	**Community Plan:**	Carmel Valley
Project Status:	Created	**Contact Information:**	Sharpe, Deborah
Duration:	2011 - 2015		619-525-8261
Improv Type:	Betterment		dsharpe@sandiego.gov

Description: This project provides for Americans with Disabilities Act upgrades and improvements to the children's play area and path of travel within the park to comply with State and federal safety and accessibility guidelines. This project includes an accessible on-street parking space, curb ramp, site furniture, and accessible play area equipment and surfacing.

Justification / Public Benefit: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley (North City West) Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2011. Construction will be phased as funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CARMEL VALLEY CONSOL	400088	0	0	602,072	0	0	0	0	0	0	0	0	**602,072**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	338,305	**338,305**
Total			**0**	**602,072**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**338,305**	**940,377**

Park & Recreation

Parks - Neighborhood

University Gardens Neighborhood Park Tot Lot / S00645

Council District:	1	**Community Plan:**	South University City
Project Status:	Released	**Contact Information:**	Winter, James
Duration:	2002 - 2014		619-235-5257
Improv Type:	New		jwinter@sandiego.gov

Description: This project provides for the upgrade of the play area and replacement of playground equipment.

Justification / Public Benefit: This project will provide a play area, which is fully compliant with current State safety regulations and State and federal accessibility requirements.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction of this project are complete.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CONTRIBUTIONS FROM 1	400265	22,655	0	0	0	0	0	0	0	0	0	0	**22,655**
HISTORICAL FUND	X999	233,960	0	0	0	0	0	0	0	0	0	0	**233,960**
Total		**256,615**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**256,615**

Park & Recreation

Parks - Neighborhood

Views West Neighborhood Park ADA Upgrades / S10031

Council District:	1	**Community Plan:**	Rancho Penasquitos
Project Status:	Created	**Contact Information:**	Oliver, Kevin
Duration:	2010 - 2014		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) accessibility upgrades and improvements to the park site and to the children's play area. The project will provide for accessible paths of travel within the park, upgrades to the comfort station and concession stand, upgrades to existing site furnishings, and upgrades to the parking area. This project upgrades both play areas to meet current accessibility standard by providing new play equipment, safety surfacing, and upgrades seating near the play areas.

Justification / Public Benefit: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: It is anticipated that this project will receive CDBG funding in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CDBG PROGRAM INCOME	600100	0	0	0	135,000	0	0	0	0	0	0	0	**135,000**
PV EST-OTHER P & R F	400221	9,043	265,957	0	0	0	0	0	0	0	0	0	**275,000**
RANCHO PENASQUITOS F	400083	0	0	350,000	0	0	0	0	0	0	0	0	**350,000**
Total		**9,043**	**265,957**	**350,000**	**135,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**760,000**

Park & Recreation

Parks - Neighborhood

Walker Neighborhood Park Playground Upgrades / S10092

Council District:	5	**Community Plan:**	Mira Mesa
Project Status:	Created	**Contact Information:**	Oliver, Kevin
Duration:	2010 - 2014		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project provides for the design and construction/installation for the upgrade/replacement of existing playground equipment at Walker Neighborhood Park and all associated ADA and drainage improvements required to comply with all State and federal accessibility guidelines and City standards.

Justification / Public Benefit: The Americans with Disabilities Act (ADA) of 1995 requires that children's play areas provide like facilities for all children regardless of physical ability. This includes equipment, as well as a resilient surfacing which is accessible to persons with disabilities. This project will also upgrade the children's play areas to be fully compliant with current State safety regulations and Federal ADA requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in conformance with the Mira Mesa Community Plan and the City's General Plan.

Schedule: Design began in Fiscal Year 2010. Construction is scheduled to begin Fiscal Year 2011.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MIRA MESA - FBA	400085	4,195	305,805	0	0	0	0	0	0	0	0	0	**310,000**
Total		**4,195**	**305,805**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**310,000**

Park & Recreation

Parks - Neighborhood

Wightman Street Neighborhood Park / S00767

Council District:	7	**Community Plan:**	Eastern Area (Mid-City)
Project Status:	Released	**Contact Information:**	Mahmalji, Samir
Duration:	2007 - 2012		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for the design and development of Wightman Street Neighborhood Park on 0.9 acres of parkland. The park development will also include the implementaton of the Chollas Creek Enhancement Program for Auburn Creek located on site.

Justification / Public Benefit: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $10,000 is based upon the Park and Recreation Department's estimated cost to maintain various landscaped areas, however the project is not anticipated to be completed within the next five years. Operational costs for the project will be revised as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007. Construction is scheduled to begin as funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
DEPOSIT TRUST - SUBD	200459	11	(11)	0	0	0	0	0	0	0	0	0	**0**
MID-CITY - PARK DEV	400109	573,997	112,003	0	0	0	0	0	0	0	0	0	**686,000**
UPTOWN URBAN COMM	400121	0	0	0	0	0	0	0	0	0	0	0	**0**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	2,363,000	**2,363,000**
Total		**574,008**	**111,992**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,363,000**	**3,049,000**

Park & Recreation

Parks - Open Space

Black Mountain Park Survey & Management Plan / S00670

Council District:	1	**Community Plan:**	Rancho Penasquitos
Project Status:	Released	**Contact Information:**	Winter, James
Duration:	2005 - 2010		619-235-5257
Improv Type:	Betterment		jwinter@sandiego.gov

Description: This project provides for preparation of a cultural and historical resources survey and management plan in Black Mountain Open Space Park.

Justification / Public Benefit: The survey and management plan will be used to guide the management and interpretation of Black Mountain Open Space Park's cultural and historical resources.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan, and is in conformance with the City's General Plan.

Schedule: The survey and management plan was completed in Fiscal Year 2007.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
BLK MTN RANCH DEV CO	400200	85,279	14,721	0	0	0	0	0	0	0	0	0	**100,000**
PV EST-OTHER P & R F	400221	40,000	0	0	0	0	0	0	0	0	0	0	**40,000**
Total		**125,279**	**14,721**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**140,000**

Park & Recreation

Parks - Open Space

Chollas Community Park / S00654

Council District:	4, 7	**Community Plan:**	Eastern Area (Mid-City)
Project Status:	Released	**Contact Information:**	Mahmalji, Samir
Duration:	1989 - 2014		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for the design and development of North Chollas Community Park, located on College Grove Drive midway between 54th Street and College Avenue. Phase I improvements consist of a sports field, parking area, access road, tot lot, and comfort station with concession area. Future phases may include additional sports and multi-purpose fields, a play area, basketball courts, picnic areas, additional parking areas, creek enhancement, trails, a gymnasium, and a dog off-leash area.

Justification / Public Benefit: This project will provide a park and athletic facility to serve the greater community. The surrounding area is not currently served by a community park and the region is deficient in sports facilities and open park areas.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $30,000 is based upon the Park and Recreation Department's estimated cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: The multi-purpose ballfield was completed. Remaining Phase II improvements and additional phases will be scheduled as funding is identified.

Summary of Project Changes: The total estimated project cost increased by $6.8 million due to a revised project cost estimate.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CONTRIBUTIONS FROM 1	400265	280,647	(647)	0	0	0	0	0	0	0	0	0	**280,000**
CROSSROADS REDEV CIP	200357	53,078	11,922	0	0	0	0	0	0	0	0	0	**65,000**
HISTORICAL FUND	X999	2,192,000	0	0	0	0	0	0	0	0	0	0	**2,192,000**
MID-CITY - PARK DEV	400109	381,550	0	0	0	0	0	0	0	0	0	0	**381,550**
OB PLYGRD SURFACE RZ	400018	3,387	1,963	0	0	0	0	0	0	0	0	0	**5,350**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	26,343,967	**26,343,967**
Total		**2,910,663**	**13,237**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**26,343,967**	**29,267,867**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Park & Recreation	**GENERAL FUND**	**FTEs**	0.00	0.00	0.50	0.50	0.50
		Total Impact	0	0	29,722	31,825	32,928

Park & Recreation

Parks - Open Space

Florida Canyon Drainage & Trail Improvements / S00770

Council District:	3	**Community Plan:**	Balboa Park
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2009 - 2011		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project provides for Florida Canyon drainage and trail improvements and exotic plant removal.

Justification / Public Benefit: This project will provide erosion prevention in Florida Canyon by removing the exotic plant material and improving the drainage. This project will also improve existing trails within the canyon.

Operating Budget Impact: No operating impact is expected at this time.

Relationship to General and Community Plans: This project is consistent with the East Mesa Precise Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and is scheduled for completion in Fiscal Year 2011. Construction is scheduled in Fiscal Year 2011 using continuing appropriations.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
REGIONAL PARK FUND	200391	74,040	282,960	0	0	0	0	0	0	0	0	0	**357,000**
Total		**74,040**	**282,960**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**357,000**

Park & Recreation

Parks - Open Space

MSCP East Elliot Land Acquisition / S10094

Council District:	1	**Community Plan:**	Miramar Ranch North
Project Status:	Created	**Contact Information:**	Tracanna, John
Duration:	2003 - 2011		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description:

Justification / Public Benefit:

Operating Budget Impact:

Relationship to General and Community Plans:

Schedule:

Summary of Project Changes:

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CAPITAL OUTLAY-SALES	400000	20,000	0	0	0	0	0	0	0	0	0	0	**20,000**
HABITAT ACQUISITION	200401	3,580,423	0	0	0	0	0	0	0	0	0	0	**3,580,423**
HISTORICAL FUND	X999	9,705,050	0	0	0	0	0	0	0	0	0	0	**9,705,050**
Total		**13,305,473**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**13,305,473**

Park & Recreation

Parks - Open Space

Mission Valley Preserve Habitat Enhancement / S00755

Council District:	6	**Community Plan:**	Mission Valley
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2009 - 2011		619-525-8261
Improv Type:	Replacement - Rehab		dsharpe@sandiego.gov

Description: This project provides for the enhancement of 4.22 acres within the Mission Valley Preserve by eradicating non-native vegetation and replanting native plants. The project area is located west of Interstate 5, west of the trolley line, north of Interstate 8 and south of the San Diego River.

Justification / Public Benefit: This project will enhance the riparian habitat of the San Diego River for native flora and fauna preservation and public enjoyment.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Implementation of the project was completed in Fiscal Year 2010. Plant establishment will be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CONTRIBUTIONS FROM 1	400265	50,000	0	0	0	0	0	0	0	0	0	0	**50,000**
GRANT FUND-STATE	600001	480,262	19,738	0	0	0	0	0	0	0	0	0	**500,000**
Total		**530,262**	**19,738**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**550,000**

Park & Recreation

Parks - Open Space

Multiple Species Conservation / S01076

Council District:	1	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	2000 - 2048		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for acquiring property in support of the Multiple Species Conservation Program (MSCP).

Justification / Public Benefit: The Multiple Species Conservation Program (MSCP) Implementing Agreement, Section 10(a), Take Authorization of the Endangered Species Act, mandates a statutory responsibility on the part of the City to assemble the MSCP preserve. This responsibility includes public land acquisition to be used for wildlife habitat.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Land acquisitions began in Fiscal Year 2000 and will continue as funding becomes available through Fiscal Year 2047. Per the City's MSCP Implementing Agreement (I.A.), preservation of 52,727 acres is to occur within the Multi-Habitat Planning Area (MHPA). To date, 49,230 acres (93%) have been conserved or obligated. The remaining 3,497 acres will be conserved through various means including mitigation, exactions, and acquisitions. Funding necessary to purchase the remaining 3,497 acres is estimated to be $120.2 million without contributions through mitigation and exactions. It is anticipated that approximately one third of this obligation will be met through mitigation and exactions as part of the development process. Grant funding will be activity pursued as a future funding source for acquisitions. The total project cost has been updated to reflect future property acquisitions pursuant to the MSCP established by Council Resolution R-28455 on March 19, 1997.

Summary of Project Changes: The City's mandated/statutory responsibility cost has been reduced by $26.2 million. The estimated total cost has been reduced due to federal Section 6 Grant and matching Wetlands Acquisition Funds being received; current market values of land acquisition; and augmented Multi-Habitat Plannning Area acquired acreage.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
HABITAT ACQUISITION	200401	449,506	34,276	0	0	0	0	0	0	0	0	0	**483,782**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	17,039,472	**17,039,472**
Total		**449,506**	**34,276**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**17,039,472**	**17,523,254**

Park & Recreation

Parks - Open Space

Open Space Improvements / AGG00001

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Winter, James
Duration:	2010 - 2020		619-235-5257
Improv Type:	New		jwinter@sandiego.gov

Description: This project provides for developing public facilities within the City's resource-based open space parks. Improvements may include rehabilitation of Cowles Mountain Trail, drainage improvements within Tecolote Open Space, San Diego River improvements, Arizona Landfill reclamation test plot, and North Chollas Open Space enhancement.

Justification / Public Benefit: This project is needed to preserve and enhance the City's open space areas. Enhancement may include removal of exotic, invasive and non-native plant material and re-vegetation with native plants of the areas susceptible to erosion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and the concepts relative to specific open space systems, and is in conformance with the City's General Plan.

Schedule: The Arizona Landfill is currently in design. North Chollas Open Space enhancement is ongoing. Design for improvements at Cowles Mountain and Tecolote began in Fiscal Year 2009. Florida Canyon Riparian Restoration will begin after the completion of the Florida Canyon drainage project.

Summary of Project Changes: No significant change to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
EGF O/S ACQ & DEBT S	200109	566,129	533,871	0	0	0	0	0	0	0	0	0	**1,100,000**
REGIONAL PARK FUND	200391	0	230,000	0	0	0	0	0	0	0	0	0	**230,000**
Total		**566,129**	**763,871**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,330,000**

Park & Recreation

Parks - Open Space

Otay Valley Regional Park / S00769

Council District:	8	**Community Plan:**	Otay Mesa - Nestor
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2008 - 2014		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This project provides for design of the regional staging area in Otay Valley Regional Park and may include grading, drainage, utiltities, restroom, security lights, interpretive kiosk, horse corals, a project sign, drinking fountain, and trails for hiking, biking, and equestrian users.

Justification / Public Benefit: This project will provide equestrian, hiking, and biking access to the Otay Valley Regional Park.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $50,000 - $75,000 is based upon the Park and Recreation Department's current cost to maintain various open space areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Valley Regional Park Concept Plan, and the Otay Mesa-Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
REGIONAL PARK FUND	200391	29	199,971	0	0	0	0	0	0	0	0	0	**200,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	2,550,000	**2,550,000**
Total		**29**	**199,971**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,550,000**	**2,750,000**

Park & Recreation

Parks - Open Space

Sunset Cliffs Natural Park Hillside Improvements / S10091

Council District:	2	**Community Plan:**	Peninsula
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2010 - 2015		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project will complete improvements to the hillside portion of the Sunset Cliffs Natural Park, consisting of final project design documents, environmental review and construction documents. Future phases of this project may include construction of trails, habitat restoration, erosion control, removal of houses within the park, and the removal and return to natural vegetation of the softball field.

Justification / Public Benefit: This project is needed to preserve and enhance the Sunset Cliffs Natural Park, one of the unique coastal environments in San Diego County. The project begins the implementation of the Sunset Cliffs Natural Park Master Plan which was approved in 2005.

Operating Budget Impact: This park will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been completed and therefore, operational costs for the project will be developed as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010. Construction will be scheduled when the project and funding is fully identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
FY09 SUNSET CLIFFS N	400206	0	100,000	0	0	0	0	0	0	0	0	0	**100,000**
GRANT FUND-STATE	600001	0	380,000	0	0	0	0	0	0	0	0	0	**380,000**
SUNSET CLIFFS NATURA	200463	31,137	188,863	0	0	0	0	0	0	0	0	0	**220,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	1,900,000	**1,900,000**
Total		**31,137**	**668,863**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,900,000**	**2,600,000**

Park & Recreation

Parks - Resource Based

Crest Canyon Resource Management Plan / S10067

Council District:	1	**Community Plan:**	Carmel Valley, Torrey Pines
Project Status:	Created	**Contact Information:**	Garcia, Joshua
Duration:	2009 - 2013		619-533-6713
Improv Type:	New		jgarcia@sandiego.gov

Description: This project provides for the completion of an existing biology report, a literature review, data collection, and formulation of Area Specific Management Directives to manage the Multiple Species Conservation Program (MSCP) covered species within Crest Canyon.

Justification / Public Benefit: This project will provide a management framework for sensitive resources within the plan area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley and Torrey Pines Community Plans and is in conformance with the City's General Plan.

Schedule: This project began in Fiscal Year 2010 and will be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
REGIONAL PARK FUND	200391	0	75,000	0	0	0	0	0	0	0	0	0	**75,000**
Total			**75,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**75,000**

Park & Recreation

Parks - Resource Based

Gonzales Canyon Resource Management Plan / S10068

Council District:	1	**Community Plan:**	Pacific Highlands Ranch
Project Status:	Created	**Contact Information:**	Garcia, Joshua
Duration:	2009 - 2013		619-533-6713
Improv Type:	New		jgarcia@sandiego.gov

Description: This project provides for the completion of an existing biology report, a literature review, data collection, and formulation of Area Specific Management Directives to manage the Multiple Species Conservation Program (MSCP) covered species within Gonzales Canyon.

Justification / Public Benefit: This project will provide a management framework for sensitive resources within the plan area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: This project began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
REGIONAL PARK FUND	200391	0	200,000	0	0	0	0	0	0	0	0	0	**200,000**
Total			**200,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**200,000**

Park & Recreation

Parks - Resource Based

Mission Bay/Fiesta Island Development Plan / S00624

Council District:	2, 6	**Community Plan:**	Mission Bay Park
Project Status:	Released	**Contact Information:**	Winter, James
Duration:	2005 - 2011		619-235-5257
Improv Type:	Betterment		jwinter@sandiego.gov

Description: This project provides for the refinement and design development of the general development plan for Fiesta Island as proposed in the Mission Bay Park Master Plan Update.

Justification / Public Benefit: General development plan refinement and design development will provide the next necessary step prior to preparation of construction documents for Fiesta Island development, which will implement the recommendations of the Mission Bay Master Plan Update.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2006 and is scheduled to be complete in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
FIESTA ISLAND SLUDGE	200389	358,518	61,482	0	0	0	0	0	0	0	0	0	**420,000**
Total		**358,518**	**61,482**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**420,000**

Park & Recreation

Parks - Resource Based

Old Mission Dam Preservation / S00611

Council District:	3, 6	**Community Plan:**	Navajo
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	1994 - 2016		619-533-5328
Improv Type:	Replacement		adarvishi@sandiego.gov

Description: This project provides for dredging behind the Old Mission Dam for the purpose of removing silt buildup, the required mitigation and monitoring program, and obtaining the necessary permits for long term preservation measures.

Justification / Public Benefit: This project will protect the structural integrity of the historic dam and improve water quality within the San Diego River.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Mission Trails Regional Park Master Plan, the Navajo Community Plan, and is in conformance with the City's General Plan.

Schedule: Construction was completed in Fiscal Year 2008. Wetland mitigation began in Fiscal Year 2008 and will continue in Fiscal Year 2011 with mitigation and monitoring scheduled through Fiscal Year 2013.

Summary of Project Changes: The total project cost has been increased by $255,000 due to revised scope of work. For Fiscal Year 2011, this project was allocated $170,000 from fund balance in the Environmental Growth Fund 1/3 (Fund 200110). Additionally, a City Council Action (1472) will be processed in Fiscal Year 2011 to transfer $85,000 to this project from Mission Trails Regional Park Trail Realignments (S10066).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
EGF - CIP ONLY (1/3)	200110	153,594	0	170,000	0	0	0	0	0	0	0	0	**323,594**
GRANT FUND-STATE	600001	489,809	0	0	0	0	0	0	0	0	0	0	**489,809**
MISSION TRAILS REGIO	200403	16,000	0	0	0	0	0	0	0	0	0	0	**16,000**
REGIONAL PARK FUND	200391	396,810	36,123	0	85,000	0	0	0	0	0	0	0	**517,933**
Total		**1,056,213**	**36,123**	**170,000**	**85,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,347,336**

Park & Recreation

Parks - Resource Based

Otay Valley Fenton Pond RecreationTrail / S00753

Council District:	Citywide	**Community Plan:**	Otay Mesa
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2009 - 2010		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project provides for an accessible trail in Otay Valley Regional Park from the Beyer Staging Area around Fenton Pond.

Justification / Public Benefit: This project will provide for increased recreational opportunities in Otay Valley Regional Park.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and construction was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-STATE	600001	142,000	0	0	0	0	0	0	0	0	0	0	**142,000**
REGIONAL PARK FUND	200391	37,483	30,122	0	0	0	0	0	0	0	0	0	**67,605**
Total		**179,483**	**30,122**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**209,605**

Park & Recreation

Parks - Resource Based

Otay Valley Regional Park - Beyer Way Staging Area / S00638

Council District:	8	**Community Plan:**	Otay Mesa - Nestor
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2005 - 2013		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project provides for the first staging area in Otay Valley Regional Park and will include hiking trails, a ranger station and related amenities.

Justification / Public Benefit: This project will provide access to the Otay Valley Regional Park.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project implements the recommendations found in the Otay River Valley Natural Resource Management Plan and the Otay Mesa-Nestor Community Plan, and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2006. Construction is scheduled for completion in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
EGF - CIP ONLY (1/3)	200110	90,000	0	0	0	0	0	0	0	0	0	0	**90,000**
EGF O/S ACQ & DEBT S	200109	450,000	0	0	0	0	0	0	0	0	0	0	**450,000**
HISTORICAL FUND	X999	1,000,000	0	0	0	0	0	0	0	0	0	0	**1,000,000**
MONTGOMERY/WALLER-MA	400069	10,000	0	0	0	0	0	0	0	0	0	0	**10,000**
PRIVATE & OTHERS CON	400264	600,000	0	0	0	0	0	0	0	0	0	0	**600,000**
REGIONAL PARK FUND	200391	334,029	16,367	0	0	0	0	0	0	0	0	0	**350,396**
Total		**2,484,029**	**16,367**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,500,396**

Park & Recreation

Parks - Resource Based

Resource-Based Open Space Parks / AGE00001

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Harwell, Steve
Duration:	2010 - 2020		619-533-6729
Improv Type:	New		sharwell@sandiego.gov

Description: This annual allocation provides for developing public facilities within the City's resource-based (Parks to Population Ratio - approximately 20 acres/1,000 people, Population Based: 2.8 acres, Resource Based/Open Space: 16.0 acres, Athletic Areas/Mini Parks: 1.6 acres) open space parks, including Los Penasquitos Canyon Preserve, Mission Trails Regional Park, Marian Bear Memorial Park, Tecolote Canyon Natural Park, Otay Valley Regional Park, Rose Canyon and other open space parks such as Black Mountain. Other open space systems may be included as additional acquisitions are completed.

Justification / Public Benefit: The City's open space acquisitions have resulted in increased interest by citizens, elected representatives and State/federal agencies in commencing development of open space public facilities, which are consistent with open space concepts such as trails, signs, historic site improvements, picnic facilities, and entry points.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design and construction will be phased in accordance with the scope of various sub-projects.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
EGF - CIP ONLY (1/3)	200110	70,653	296,078	0	0	0	0	0	0	0	0	0	**366,731**
EGF O/S ACQ & DEBT S	200109	7,181	192,819	0	0	0	0	0	0	0	0	0	**200,000**
PACIFIC HIGHLANDS RA	400090	14,397	160,603	0	0	0	0	0	0	0	0	0	**175,000**
PV EST-OTHER P & R F	400221	12,929	347,071	0	0	0	0	0	0	0	0	0	**360,000**
REGIONAL PARK FUND	200391	9,317	515,083	0	0	0	0	0	0	0	0	0	**524,400**
Total		**114,477**	**1,511,654**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,626,131**

Park & Recreation

Parks - Resource Based

Sunset Cliffs Natural Park Drainage Study / S00674

Council District:	2	**Community Plan:**	Peninsula
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2005 - 2011		619-533-5328
Improv Type:	New		adarvishi@sandiego

Description: This project provides for a study to identify and analyze drainage and erosion issues at Sunset Cliffs National Park, recommend solutions, and provide environmental review of the recommendations.

Justification / Public Benefit: Drainage and erosion improvements to the park are recommended in the Peninsula Community Plan and the Sunset Cliffs Natural Park Master Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: The study began in Fiscal Year 2006 and will continue through Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PENINSULA URBAN COMM	400118	139,872	8,063	0	0	0	0	0	0	0	0	0	**147,935**
PROP A - (1/2% SALES	400156	30,000	0	0	0	0	0	0	0	0	0	0	**30,000**
REGIONAL PARK FUND	200391	35,312	241,753	0	0	0	0	0	0	0	0	0	**277,065**
SUNSET CLIFFS NATURA	200463	100,000	0	0	0	0	0	0	0	0	0	0	**100,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	90,000	**90,000**
Total		**305,184**	**249,816**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**90,000**	**645,000**

Park & Recreation

Parks - Trails

Del Mar Mesa Central Multi Use Trail / S00890

Council District:	1	**Community Plan:**	Del Mar Mesa
Project Status:	Released	**Contact Information:**	Thompson, Richard
Duration:	2003 - 2010		619-533-6756
Improv Type:	New		rthompson@sandiego.gov

Description: This project provides for the construction of a four-foot wide, one mile long multi-use trail, extending easterly from the northerly section of Carmel Mountain Road through the Lorenz Parcel, then southerly into Penasquitos Canyon.

Justification / Public Benefit: This project provides additional recreational opportunities in Del Mar Mesa.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2005. Construction began in Fiscal Year 2007. The project is expected to be completed in Fiscal Year 2011. Completion is dependent on development construction build out.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
DEL MAR MESA FBA	400089	2,648	158,352	0	0	0	0	0	0	0	0	0	**161,000**
Total		**2,648**	**158,352**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**161,000**

Park & Recreation

Parks - Trails

Del Mar Mesa Northern Hiking/Equestrian Trail / S00892

Council District:	1	**Community Plan:**	Del Mar Mesa
Project Status:	Released	**Contact Information:**	Thompson, Richard
Duration:	2002 - 2010		619-533-6756
Improv Type:	New		rthompson@sandiego.gov

Description: This project provides for an eight-foot wide hiking and equestrian trail, 8,000 feet long, extending northerly from the Carmel Mountain Road and Del Mar Mesa Road intersection area, then westerly in the developable area along open space. The trail will continue to the westerly end of Del Mar Mesa Road. This project also includes improvements to a 1,000-foot long existing trail that extends northerly into Carmel Valley Neighborhood 8.

Justification / Public Benefit: This project provides additional recreational opportunities in Del Mar Mesa.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2007 and was scheduled to be completed in Fiscal Year 2010; however, completion of construction is contingent upon construction development.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
DEL MAR MESA FBA	400089	30,504	355,496	0	0	0	0	0	0	0	0	0	**386,000**
Total		**30,504**	**355,496**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**386,000**

Park & Recreation

Parks - Trails

Del Mar Mesa Southern Multi-Use Trail / S00889

Council District:	1	**Community Plan:**	Del Mar Mesa
Project Status:	Released	**Contact Information:**	Thompson, Richard
Duration:	2002 - 2009		619-533-6756
Improv Type:	New		rthompson@sandiego.gov

Description: This project provides for a surfaced eight-foot wide multi-use trail, 2,000 feet long, extending southerly from the end of Del Mar Mesa Road, crossing the Meadows Del Mar entry road. The trail will branch westerly to connect to the wildlife crossing under Carmel Country Road, and easterly to connect to the Shaw Valley and Neighborhood 10 trails in Carmel Valley.

Justification / Public Benefit: This project provides additional recreational opportunities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2007 and is scheduled to be completed when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
DEL MAR MESA FBA	400089	8,617	101,683	0	0	0	0	0	0	0	0	0	**110,300**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	150,000	**150,000**
Total		**8,617**	**101,683**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**150,000**	**260,300**

Park & Recreation

Parks - Trails

Hiking & Equestrian Trail Neighborhood Park #10 / S00722

Council District:	1	**Community Plan:**	Carmel Valley
Project Status:	Released	**Contact Information:**	Ball, Laura
Duration:	1999 - 2009		619-533-6727
Improv Type:	New		lball@sandiego.gov

Description: This project provides for a multi-use trail connection from Del Mar Mesa to Neighborhood 10.

Justification / Public Benefit: The construction of the identified trails or trail connections will contribute to completion of connectivity with the existing City and Regional trail system, providing benefits to the community, including increased recreational opportunities, protection of senstive natural resources, and alternate transportation opportunities to residents and visitors.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and the Carmel Valley Neigborhood 10 Precise Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007. Construction began in Fiscal Year 2009. This schedule is contingent upon the rate of development and fees collected in the community. The project is expected to be completed in Fiscal Year 2011. Completion is dependent on development construction build out.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CARMEL VALLEY SOUTH	400087	100,394	520,206	0	0	0	0	0	0	0	0	0	**620,600**
Total		**100,394**	**520,206**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**620,600**

Park & Recreation

Parks - Trails

Hiking & Equestrian Trails - Eastern Region / S00891

Council District:	1	**Community Plan:**	Del Mar Mesa
Project Status:	Released	**Contact Information:**	Thompson, Richard
Duration:	2003 - 2010		619-533-6756
Improv Type:	New		rthompson@sandiego.gov

Description: This project provides for the construction of an unimproved multi-use trail, 8,000 feet long extending easterly from the end of Z Street to the San Diego Gas and Electric easement. The trail will continue southerly within the easement into Penasquitos Canyon.

Justification / Public Benefit: This project provides additional recreational opportunities in Del Mar Mesa.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2010. The project is expected to be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
DEL MAR MESA FBA	400089	1,195	228,105	0	0	0	0	0	0	0	0	0	**229,300**
Total		**1,195**	**228,105**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**229,300**

Park & Recreation

Parks - Trails

Mission Trails Regional Park Trail Realignments / S10066

Council District:	7	**Community Plan:**	Navajo, Tierrasanta
Project Status:	Created	**Contact Information:**	Thompson, Richard
Duration:	2009 - 2011		619-668-3276
Improv Type:	New		rthompson@sandiego.gov

Description: This project provides for design, engineering and construction of approximately 5,000 linear feet of new (realignment) trail and rehabilitation of approximately 3,500 linear feet of existing trail. This is to supplement existing and increased recreational activity of all visitor user groups (hikers, bikes, equestrian) and to stabilize and protect sensitive habitat and natural resources currently impacted by poor trail alignment. Improvements will include vegetation pruning and trimming, as well as hand crew manipulation of soils for best location of trails that will meet City Trail Standards (safety and sustainability). Locations of these trail realignments have been roughly engineered on-site but will require environmental review and approval. No grading is anticipated. No trails in this area are Americans with Disabilities Act (ADA) accessible and this realignment would not provide (ADA) opportunities due to lack of access.

Justification / Public Benefit: New realignment will provide for improved safety to vistors and protection of sensitive resources.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Plan, the Navajo and Tierrasanta Community Plans, and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2009 and is scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: The total project cost has decreased by $170,000 due to revised scope of work. A City Council Action (1472) will be processed to authorize the transfer of $85,000 from this project to the Mission Trails Regional Park Master Plan Update (S-01014) and $85,000 to the Old Mission Dam Preservation Project (S-00611).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
REGIONAL PARK FUND	200391	0	300,000	0	(170,000)	0	0	0	0	0	0	0	**130,000**
Total			**300,000**	**0**	**(170,000)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**130,000**

Park & Recreation

Trans - Ped Fac - Sidewalks

North Park/Main Street Sidewalk Improvements / S10040

Council District:	3	**Community Plan:**	Greater North Park
Project Status:	Created	**Contact Information:**	Nassar, Mark
Duration:	2010 - 2016		619-533-3172
Improv Type:	Betterment		mnassar@sandiego.gov

Description: The project provides for the replacement of existing red sidewalk and decorative tile pavement along 30th Street and University Avenue near the Main Street area of North Park.

Justification / Public Benefit: The project will replace existing red sidewalk and decorative tiles that are cracked, deteriorated, and missing.

Operating Budget Impact: Cleaning activities along the sidewalk including litter pick-up, sweeping, and steam cleaning will continue after the project is completed. Maintenance is funded by the Greater North Park Maintenance Assessment District; no additional operating budget impact as a result of this project is anticipated.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction are scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: $25,000 from the North Park CIP fund has been allocated to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
NORTH PARK CIP	200064	0	175,000	25,000	0	0	0	0	0	0	0	0	**200,000**
Total			**175,000**	**25,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**200,000**

Park & Recreation

Trans - Roadway

Del Mar Terrace Street Improvements / S10038

Council District:	1	**Community Plan:**	Torrey Pines
Project Status:	Created	**Contact Information:**	LaSelle, Kim
Duration:	2010 - 2016		(619) 527-5455
Improv Type:	Betterment		klaselle@sandiego.gov

Description: This project will provide for the resurfacing and slurry sealing of residential streets within the Del Mar Terrace Maintenance Assessment District. Additional improvements may include upgrades to asphalt berms and curb and gutter installation where needed.

Justification / Public Benefit: This project is an identified improvement in the Del Mar Terrace Maintenance Assessment District which includes slurry seal maintenance every five years and resurfacing every 15 years.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Slurry sealing began in Fiscal Year 2010 and will continue in Fiscal Year 2011. Resurfacing may occur as needed.

Summary of Project Changes: An additional $165,000 of Del Mar Terrace MAD funding has been allocated to this project in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
DEL MAR TERRACE CIP	200060	260,000	160,000	165,000	0	65,000	65,000	65,000	65,000	65,000	260,000	0	**1,170,000**
Total		**260,000**	**160,000**	**165,000**	**0**	**65,000**	**65,000**	**65,000**	**65,000**	**65,000**	**260,000**	**0**	**1,170,000**

Park & Recreation

Trans - Roadway

Talmadge Street Improvements / S00820

Council District:	3	**Community Plan:**	Kensington - Talmadge (Mid-City)
Project Status:	Released	**Contact Information:**	Bruner, Nathan
Duration:	2002 - 2014		(619) 533-7426
Improv Type:	New		nbruner@sandiego.gov

Description: This project provides for improvements within the Talmadge Maintenance Assessment District (MAD) including historic metal gate restoration and replacement; landscaping of the existing traffic circle located at 49th Street and Lorraine Drive; street lighting improvements; and new signage, sidewalk, curb, and gutter upgrades. The MAD is divided into two zones (east and west). Ornamental lighting improvements are planned for Zone 1 (east). Upgrades and improvements to the existing lighting infrastructure are planned for Zone 2 (west).

Justification / Public Benefit: This project provides for a variety of improvements within the boundaries of the Talmadge MAD which will provide visual neighborhood enhancements and support commercial revitalization.

Operating Budget Impact: The Talmadge MAD will maintain the enhanced street lights and other improvements installed through this project. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan. The estimated operating budget impact will be known after the completion of design.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Initial restoration and replacement of the historic gates have been completed. Design began in Fiscal Year 2010. Street lighting installation is scheduled to begin in late Fiscal Year 2010 or early Fiscal Year 2011 in conjunction with utilities undergrounding.

Summary of Project Changes: An additional $100,000 in Talmadge CIP funding has been allocated to this project in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
INFRASTRUCTURE IMP F	400184	25,000	0	0	0	0	0	0	0	0	0	0	**25,000**
TALMADGE CIP	200077	31,357	125,000	100,000	0	100,000	100,000	100,000	0	0	0	0	**556,357**
Total		**56,357**	**125,000**	**100,000**	**0**	**100,000**	**100,000**	**100,000**	**0**	**0**	**0**	**0**	**581,357**

Park & Recreation

Trans - Roadway - Enhance/Scape/Medians

Bird Rock Median Lighting / S11007

Council District:	1	**Community Plan:**	La Jolla
Project Status:	Created	**Contact Information:**	Winter, James
Duration:	2011 - 2012		(619) 533-3172
Improv Type:	New		mnassar@sandiego.gov

Description: This project would provide for the lighting of medians located within the Bird Rock Maintenance Assessment District.

Justification / Public Benefit: Median street lighting will provide illumination of planting and trees within Bird Rock along La Jolla Boulevard. Street lighting within the boundaries of the Bird Rock Maintenance Assessment District is an identified improvement in accordance with the Assessment Engineer's Report.

Operating Budget Impact: The Bird Rock Maintenance Assessment District will provide for maintenance and energy costs associated with the enhanced street lighting. The operating budget impact will be estimated when design is complete.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and it is in conformance with the City's General Plan.

Schedule: Design and construction are scheduled for Fiscal Year 2011.

Summary of Project Changes: This newly published project will provide for median street lighting within the Bird Rock Maintenance Assessment District.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
BIRD ROCK MAD	200103	0	0	229,000	0	0	0	0	0	0	0	0	**229,000**
Total			**0**	**229,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**229,000**

Park & Recreation

Trans - Roadway - Enhance/Scape/Medians

Camino Ruiz Median Improvements / S10041

Council District:	5	**Community Plan:**	Mira Mesa
Project Status:	Created	**Contact Information:**	Nassar, Mark
Duration:	2010 - 2016		(619) 533-3172
Improv Type:	Replacement		mnassar@sandiego.gov

Description: This project provides for the installation of landscape and stamped concrete to replace asphalt medians in this transportation corridor.

Justification / Public Benefit: This project is an identified improvement in the Mira Mesa Maintenance Assessment District.

Operating Budget Impact: Sweeping and upkeep of medians will continue to be funded by the Mira Mesa Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and it is in conformance with the City's General Plan.

Schedule: This project will not be implemented at this time.

Summary of Project Changes: Funds will be returned to the Mira Mesa Maintenance Assessment District fund balance and this project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MIRA MESA MAD CIP	200621	529,000	0	0	0	0	0	0	0	0	0	0	**529,000**
Total		**529,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**529,000**

Park & Recreation

Trans - Roadway - Enhance/Scape/Medians

Camino Santa Fe Median Improvements / S10037

Council District:	5	**Community Plan:**	Mira Mesa
Project Status:	Released	**Contact Information:**	Nassar, Mark
Duration:	2011 - 2016		(619) 533-3172
Improv Type:	Replacement		mnassar@sandiego.gov

Description: This project provides for the renovation and replacement of existing asphalt medians with stamped concrete medians.

Justification / Public Benefit: This project is an identified improvement in the Camino Santa Fe Maintenance Assessment District. The existing medians are old and damaged and in need of renovation or replacement.

Operating Budget Impact: The Camino Santa Fe Maintenance Assessment District will be responsible for maintenance associated with the medians. The operating budget impact is estimated to be minimal, as current sweeping and cleaning schedules would continue.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and it is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2011. Construction will be scheduled when sufficient funding becomes available.

Summary of Project Changes: An additional $30,000 of Camino Santa Fe MAD funding has been allocated to this project in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CAM SANTA FE MAD CIP	200624	0	150,000	30,000	0	30,000	30,000	30,000	30,000	30,000	150,000	0	**480,000**
Total			**150,000**	**30,000**	**0**	**30,000**	**30,000**	**30,000**	**30,000**	**30,000**	**150,000**	**0**	**480,000**

Park & Recreation

Trans - Roadway - Enhance/Scape/Medians

Carmel Country Road Median Improvements / S10039

Council District:	1	**Community Plan:**	Carmel Valley
Project Status:	Created	**Contact Information:**	Palaseyed, Abi
Duration:	2010 - 2016		619-533-3172
Improv Type:	Replacement		mnassar@sandiego.gov

Description: This project provides for the installation of landscaping and accompanying stamped concrete to an unimproved median along Carmel Country Road.

Justification / Public Benefit: The benefit of this project is to improve the visual quality and integrity of the street medians through street and landscaping improvements.

Operating Budget Impact: The existing unimproved median is currently maintained for trash and weed removal by the Carmel Valley Maintenance Assessment District. Once the project is completed, the additional landscape maintenance services will be funded by the District.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2011. Construction is scheduled for Fiscal Year 2011.

Summary of Project Changes: An additional $65,000 of Carmel Valley MAD funding has been allocated to this project in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CARMEL VALLEY MAD CI	200620	38,739	71,261	65,000	0	0	0	0	0	0	0	0	**175,000**
Total		**38,739**	**71,261**	**65,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**175,000**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Park & Recreation	**CARMEL VALLEY MAD CI**	**FTEs**	0.00	0.00	0.00	0.00	0.00
		Total Impact	2,242	2,354	2,472	2,595	2,699

Park & Recreation

Trans - Roadway - Enhance/Scape/Medians

El Cajon Boulevard Streetscape Improvements / S00826

Council District:	3, 7	**Community Plan:**	Normal Heights (Mid-City), Kensington - Talmadge (Mid-City), City Heights, North Park
Project Status:	Released	**Contact Information:**	Lasaga, Fernando
Duration:	1994 - 2016		619-533-7406
Improv Type:	New		flasaga@sandiego.gov

Description: This project provides for streetscape improvements, which include the installation of street lights and replacement of sidewalks, curbs, and gutters along El Cajon Boulevard from Interstate 805 east to 54th Street.

Justification / Public Benefit: The El Cajon Boulevard revitalization project began as a part of the Mid-City Commercial Revitalization Program (which was originally funded by a Community Development Block Grant and TransNet). This project will continue the approved design along additional commercial blocks using funding from the El Cajon Boulevard Maintenance Assessment District (MAD). The MAD Assessment Engineer's Report identifies streetscape improvements including street lighting as an improvement within the project area.

Operating Budget Impact: Those projects that are identified as improvements in the El Cajon Boulevard MAD Assessment Engineer's Report will be maintained by the El Cajon Boulevard MAD. The MAD will fund the maintenance and energy costs associated with the special benefit street lighting installed by this project. Since design for the street light element has not been completed, the actual number of street lights to be installed by this project and resultant operating budget effect is not known.

Relationship to General and Community Plans: This project implements the Mid-City and Greater North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design and construction of additional streetlighting was scheduled to begin in Fiscal Year 2010 and to be completed in Fiscal Year 2011. Additional street lights and curb, sidewalk, and gutter improvements are planned when funding becomes available.

Summary of Project Changes: An additional $100,000 of Mid City MAD CIP funding has been allocated to this project in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MID CITY CIP	200050	445,949	384,051	100,000	0	0	0	0	0	0	0	0	**930,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	337,192	**337,192**
Total		**445,949**	**384,051**	**100,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**337,192**	**1,267,192**

Park & Recreation

Trans - Roadway - Enhance/Scape/Medians

Pomerado Rd Median Improvements-n/o of R Bernardo / S10035

Council District:	5	**Community Plan:**	Rancho Bernardo
Project Status:	Created	**Contact Information:**	Nassar, Mark
Duration:	2010 - 2016		(619) 533-3172
Improv Type:	Betterment		mnassar@sandiego.gov

Description: This project provides for the renovation and replacement of existing asphalt medians along Pomerado Road between Greens East Road/Paseo Del Verano to Oaks North Drive with landscape improvements and accompanying stamped concrete at various locations.

Justification / Public Benefit: This project will enhance the appearance of the corridor through the replacement of deteriorating medians.

Operating Budget Impact: Newly planted medians will require additional maintenance which will be funded from the Rancho Bernardo Maintenance Assessment District. The estimated cost to maintain the enhanced medians will become known once design is completed.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and it is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled upon identification of funding.

Summary of Project Changes: An additional $125,000 of Rancho Bernardo Maintenance Assessment District funding has been allocated to this project in Fiscal Year 2011. The project scope has been narrowed to include solely the median between Greens East Road/Paseo Del Verano to Oaks North Drive along Pomerado Road.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
RNCHO BRNRDO MAD CIP	200622	0	94,750	125,000	0	0	0	0	0	0	0	0	**219,750**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	608,250	**608,250**
Total			**94,750**	**125,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**608,250**	**828,000**

Park & Recreation

Trans - Roadway - Enhance/Scape/Medians

Pomerado Rd Median Improvements-s/o R Bernardo R d / S10034

Council District:	5	**Community Plan:**	Rancho Bernardo
Project Status:	Released	**Contact Information:**	Nassar, Mark
Duration:	2010 - 2016		(619) 533-3172
Improv Type:	Replacement		mnassar@sandiego.gov

Description: This project provides for replacement of the asphalt paving around existing landscaped medians at various locations along Pomerado Road south of Rancho Bernardo Road.

Justification / Public Benefit: Existing medians are deteriorating and are in need of repairs. Median improvements will enhance the visual quality of the area.

Operating Budget Impact: Sweeping and upkeep of medians is currently, and will continue to be, funded by the Rancho Bernardo Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction of the first two segments (Caminito Vecinos North to Caminito Vecinos South and Caminito Vecinos South to Avenida la Valencia) began in Fiscal Year 2010. Additional segments will be scheduled upon identification of funding.

Summary of Project Changes: Construction of the first two segments of the project is fully funded. The remaining segments are currently unfunded.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
RNCHO BRNRDO MAD CIP	200622	4,473	212,481	0	0	0	0	0	0	0	0	0	**216,954**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	331,967	**331,967**
Total		**4,473**	**212,481**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**331,967**	**548,921**

Park & Recreation

Trans - Roadway - Enhance/Scape/Medians

Rancho Bernardo Westwood Soundwall / S10033

Council District:	5	**Community Plan:**	Rancho Bernardo
Project Status:	Created	**Contact Information:**	Nassar, Mark
Duration:	2010 - 2016		(619) 533-3172
Improv Type:	New		mnassar@sandiego.gov

Description: This project provides for landscape infrastructure to irrigate native plant material within the north public right-of-way along Rancho Bernardo Road from west of West Bernardo Drive to just north of Matinal Road near an existing soundwall. This project may also include landscape enhancements.

Justification / Public Benefit: Installation of a landscape infrastructure would provide for a permanent water source to ensure the viability of native plants.

Operating Budget Impact: This area is an identified area of maintenance for the Rancho Bernardo Maintenance Assessment District. Any impact to the district's operating budget will become known after design is completed, but it is anticipated this impact will be minimal.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Design and limited construction are scheduled to begin in Fiscal Year 2011 as funds become available.

Summary of Project Changes: No significant change to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
RNCHO BRNRDO MAD CIP	200622	69	99,931	0	0	0	0	0	0	0	0	0	**100,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	325,908	**325,908**
Total		**69**	**99,931**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**325,908**	**425,908**

Park & Recreation

Trans - Roadway - Enhance/Scape/Medians

Rancho Penasquitos Monument Signs / S10032

Council District:	1	**Community Plan:**	Rancho Penasquitos
Project Status:	Created	**Contact Information:**	Nassar, Mark
Duration:	2010 - 2016		(619) 533-3172
Improv Type:	New		mnassar@sandiego.gov

Description: This project provides for five permanent monument signs to be located in center medians throughout the Rancho Penasquitos community. The monument signs will read Welcome to Rancho De Los Penasquitos and may include faux rocks and solar lighting.

Justification / Public Benefit: The existing monument signs need to be replaced because the signs have been destroyed or damaged by vehicle accidents.

Operating Budget Impact: The signs will be installed in locations already maintained by the Park Village Maintenance Assessment District and Penasquitos East Maintenance Assessment District. The signs will be maintained by the assessment districts; the net impact for maintaining the signs is likely to be minimal.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Design was scheduled to begin in Fiscal Year 2010 and construction is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: An additional $42,000 ($38,000 from Park Village Maintenance Assessment District and $4,000 from Penasquitos East Maintenance Assessment District) has been allocated to this project in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PARK VILLAGE CIP	200043	76	9,924	38,000	0	0	0	0	0	0	0	0	**48,000**
RNCH PEN EAST MAD CP	200628	494	64,506	4,000	0	0	0	0	0	0	0	0	**69,000**
Total		**570**	**74,430**	**42,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**117,000**

Park & Recreation

Trans - Roadway - Enhance/Scape/Medians

Switzer Canyon/30th Street Bridge Enhancement Prgm / S10054

Council District:	3	**Community Plan:**	Greater North Park
Project Status:	Created	**Contact Information:**	Nassar, Mark
Duration:	2010 - 2016		619-533-3172
Improv Type:	Betterment		mnassar@sandiego.gov

Description: This project provides for bridge landscaping, hardscape, tree planting, signage, sidewalk, median, design of traffic calming devices, and pedestrian safety features for the Switzer Canyon/30th Street Bridge.

Justification / Public Benefit: This project provides for a variety of improvements within the boundaries of the Greater North Park Maintenance Assessment District (MAD), which will provide visual neighborhood enhancements and support commercial revitalization.

Operating Budget Impact: The North Park MAD will maintain this enhanced area. The operating budget impact of the improvement will become known after the project is designed. Maintenance of this area is identified as an improvement in the North Park MAD Assessment Engineer's Report.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2010, Design and construction will begin when sufficient funds are available.

Summary of Project Changes: An additional $5,000 of North Park Maintenance Assessment District funding has been allocated to this project in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
NORTH PARK CIP	200064	0	5,000	5,000	0	5,000	5,000	5,000	5,000	5,000	20,000	0	**55,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	175,000	**175,000**
Total			**5,000**	**5,000**	**0**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**	**20,000**	**175,000**	**230,000**

Park & Recreation

Trans - Roadway - Enhance/Scape/Medians

Torrey Highlands Community ID and Enhancement / S11009

Council District:	1	**Community Plan:**	Torrey Highlands
Project Status:	Created	**Contact Information:**	Winter, James
Duration:	2011 - 2012		(619) 533-3172
Improv Type:	New		mnassar@sandiego.gov

Description: This project provides for community identification signage and enhancements within the Torrey Highlands Maintenance Assessment District.

Justification / Public Benefit: This project is consistent with the Torrey Highlands Maintenance Assessment District Assessment Engineer's Report and will provide signage to identify the boundaries of the community.

Operating Budget Impact: Signs will be located in landscaped areas already maintained by the Torrey Highlands Maintenance Assessment District. The additional maintenance impact should be minimal, although the design process may result in some minor increased cost associated with ongoing maintenance (such as sign lighting or focal landscaping around the sign).

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and it is in conformance with the City's General Plan.

Schedule: Design and construction are scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: This newly published project will provide for community identification and enhancements within the Torrey Highlands Maintenance Assessment District.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TORREY HIGHLANDS MAD	200074	0	0	150,000	0	0	0	0	0	0	0	0	**150,000**
Total			**0**	**150,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**150,000**

Park & Recreation

Trans - Roadway - Enhance/Scape/Medians

Torrey Hills SDG&E Easement Enhancement / S11006

Council District:	1	**Community Plan:**	Torrey Hills (Sorrento Hills)
Project Status:	Created	**Contact Information:**	Winter, James
Duration:	2011 - 2012		(619) 533-3172
Improv Type:	New		mnassar@sandiego.gov

Description: This project would provide for an enhancement of an easement area located under San Diego Gas and Electric power transmission lines at the southwest corner of East Ocean Air Drive and Corte Mar Asombrosa within the Torrey Hills Maintenance Assessment District.

Justification / Public Benefit: The community desires enhanced, natural planting at this location that would be similar to the other planted areas in Torrey Hills.

Operating Budget Impact: The Torrey Hills Maintenance Assessment District will provide for maintenance costs associated with this project. The operating budget impact will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with the Torrey Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction are scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: This newly published project will provide for enhancement of an easement area within the Torrey Hills Maintenance Assessment District.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TORREY HILLS MAD	200070	0	0	300,000	0	0	0	0	0	0	0	0	**300,000**
Total			**0**	**300,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**300,000**

Park & Recreation

Trans - Roadway - Enhance/Scape/Medians

Welcome to Rancho Bernardo Signs / S10036

Council District:	5	**Community Plan:**	Rancho Bernardo
Project Status:	Created	**Contact Information:**	Nassar, Mark
Duration:	2010 - 2016		(619)-533-3172
Improv Type:	Betterment		mnassar@sandiego.gov

Description: This project provides for replacement of the destroyed identification sign located on Rancho Bernardo Road east of Interstate 15 and west of Bernardo Center Drive within the Rancho Bernardo Community.

Justification / Public Benefit: This project is an identified improvement in the Rancho Bernardo Maintenance Assessment District. The existing sign was destroyed in a vehicle accident and is in need of replacement. The Rancho Bernardo MAD Citizen's Advisory Committee has approved initial funding for this project.

Operating Budget Impact: Maintenance activities will be funded from the Rancho Bernardo Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and it is in conformance with the City's General Plan.

Schedule: Design and construction are scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
RNCHO BRNRDO MAD CIP	200622	0	10,000	0	0	0	0	0	0	0	0	0	**10,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	20,800	**20,800**
Total			**10,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**20,800**	**30,800**

Park & Recreation

Trans - Roadway - Street Lighting

Mission Hills Historic Street Lighting / S11008

Council District:	2	**Community Plan:**	Uptown
Project Status:	Created	**Contact Information:**	Winter, James
Duration:	2011 - 2012		(619) 533-3172
Improv Type:	New		mnassar@sandiego.gov

Description: This project would provide for the procurement, installation, operations and maintenance of decorative (acorn style) street lighting within the Mission Hills Historic Street Lighting Maintenance Assessment District.

Justification / Public Benefit: This project is an identified improvement in the Mission Hills Historic Street Lighting Maintenance Assessment District.

Operating Budget Impact: The Mission Hills Historic Street Lighting Maintenance Assessment District will provide for the special benefit of maintenance and energy costs associated with the enhanced street lighting.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and it is in conformance with the City's General Plan.

Schedule: Design and construction are scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: This newly published project will provide for historic street lighting within the Mission Hills Historic Street Lighting Maintenance Assessment District.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MISSION HILLS MAD	200614	0	0	156,243	0	211,243	0	0	0	0	0	0	**367,486**
Total			**0**	**156,243**	**0**	**211,243**	**0**	**0**	**0**	**0**	**0**	**0**	**367,486**

Operating Budget Impact

Department	Fund		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Park & Recreation	**MISSION HILLS MAD**	**FTEs**	0.00	0.00	0.00	0.00	0.00
		Total Impact	0	0	20,190	0	0

Park & Recreation

Trans - Roadway - Street Lighting

Talmadge Decorative Streetlight Restoration / S00978

Council District:	3	**Community Plan:**	Kensington - Talmadge (Mid-City)
Project Status:	Released	**Contact Information:**	Bruner, Nathan
Duration:	2009 - 2013		(619) 533-7426
Improv Type:	Betterment		nbruner@sandiego.gov

Description: This project provides for upgrades and improvements to the existing lighting infrastructure in Zone 2 (West) of the Talmadge Maintenance Assessment District.

Justification / Public Benefit: This project provides for improvements within the boundaries of the Talmadge Maintenance Assessment District which will provide visual neighborhood enhancements.

Operating Budget Impact: The Talmadge Maintenance Assessment District will maintain the enhanced street lights. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan. The operating budget impact will be known after the completion of design.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: This project will be scheduled when preliminary planning is complete.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TALMADGE CIP	200077	5,899	225,901	0	0	0	0	0	0	0	0	0	**231,800**
Total		**5,899**	**225,901**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**231,800**

Park & Recreation

Trans - Roadway - Street Lighting

Talmadge Streetscape & Lighting Zone 1E / S00976

Council District:	3	**Community Plan:**	Kensington - Talmadge (Mid-City)
Project Status:	Released	**Contact Information:**	Bruner, Nathan
Duration:	2009 - 2013		(619) 533-7426
Improv Type:	Betterment		nbruner@sandiego.gov

Description: This project provides for ornamental street lights within Zone 1 (East) of the Talmadge Maintenance Assessment District (MAD).

Justification / Public Benefit: This project provides for improvements within the boundaries of the Talmadge Maintenance Assessment District which will provide visual neighborhood enhancements.

Operating Budget Impact: The Talmadge Maintenance Assessment District will maintain the enhanced street lights. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan. The estimated operating budget impact will be known after the completion of design.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010. Street lighting installation is scheduled to begin in late Fiscal Year 2010 or early Fiscal Year 2011 in conjunction with utilities undergrounding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TALMADGE CIP	200077	20,659	602,264	0	0	0	0	0	0	0	0	0	**622,923**
Total		**20,659**	**602,264**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**622,923**

Park & Recreation

Trans - Roadway - Street Lighting

Talmadge Streetscape & Lighting Zone 2W / S00977

Council District:	3	**Community Plan:**	Kensington - Talmadge (Mid-City)
Project Status:	Released	**Contact Information:**	Bruner, Nathan
Duration:	2009 - 2013		(619) 533-7426
Improv Type:	Betterment		nbruner@sandiego.gov

Description: This project will provide for ornamental street lights within Zone 2 (West) of the Talmadge Maintenance Assessment District.

Justification / Public Benefit: This project provides for improvements within the boundaries of the Talmadge Maintenance Assessment District which will provide visual neighborhood enhancements.

Operating Budget Impact: The Talmadge Maintenance Assessment District will maintain the enhanced street lights. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan. The estimated operating budget impact will be known after the completion of design.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010. Street lighting installation is scheduled to begin in late Fiscal Year 2010 or early Fiscal Year 2011 in conjunction with utilities undergrounding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TALMADGE CIP	200077	13,572	30,914	0	0	0	0	0	0	0	0	0	**44,486**
Total		**13,572**	**30,914**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**44,486**

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Parks - Community				
Black Mountain Ranch Community Park / S00639	29,109,968	200,000	0.7%	This project provides for the acquisition, design and construction of a 30 useable-acre community park.
Encanto Community Park Concession Expansion / S01056	224,999	149,108	66.3%	This project provides for the design and construction of the expansion of the existing concession stand at Verna Quinn Fields.
Hilltop Community Park Development Phase 1 / S00634	2,637,155	450,614	17.1%	This project provides for development of the Hilltop Community Park, including a soccer and roller hockey arena.
Lake Murray Community Park Play Area Expansion / S11018	1,150,000	1,088,000	94.6%	This project provides for American with Disabilities Act (ADA) upgrades and expansion of the children's play area and path of travel within the park.
Tierrasanta Community Park Sports Field Lighting / S11011	300,000	150,000	50.0%	This project provides for the design and construction of lighting system for the multi-purpose sports fields at the Tierrasanta Community Park.
Total - Parks - Community	**33,422,123**	**2,037,722**	**6.1%**	
Parks - Mini Parks				
North Park Mini-Park and Streetscape Improvements / S10050	3,710,000	3,460,000	93.3%	This project provides for the design and construction of an approximately 0.50 use-able acre, urban mini-park to be located behind the recently renovated North Park Theatre.
West Lewis and Falcon Streets Mini-Park / S00757	630,000	180,000	28.6%	This project provides for design and construction of a 0.35 acre mini-park within the West Lewis and Falcon Streets rights-of way.
West Maple Canyon Mini-Park / S00760	575,000	200,000	34.8%	This project provides for the design and construction of a 0.25 acre mini-park to be located within the dedicated portion of the Maple Canyon Open Space.
Windwood II Mini Park Play Area Upgrades / S11017	523,775	42,917	8.2%	This project provides for Americans with Disabilities Act upgrades and improve-ments to the children's play area.
Total - Parks - Mini Parks	**5,438,775**	**3,882,917**	**71.4%**	
Parks - Miscellaneous Parks				
Angier Elementary School Joint Use / S00762	2,230,000	500,000	22.4%	This project provides for the design and construction of approximately 3.95 acres at Angier Elementary School for joint use facilities to supplement existing park acreage in the Serra Mesa Community.
Balboa Park Golf Course Parking Lot & Improvements / S00614	8,038,120	6,900,000	85.8%	This project provides for a master plan, design and construction of a new clubhouse and a parking lot at the Balboa Park Golf Course.
Cabrillo Heights Neighborhood Park Improvements / S00763	843,000	165,000	19.6%	This project provides for improvements at Cabrillo Heights Neighborhood Park.
Coastal Erosion and Access / AGF00006	3,101,295	2,702,402	87.1%	This project provides partial funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, that were identified and prioritized in a 2003 Coastal Erosion Assessment Survey.

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Fiesta Island Infrastructure Improvements / S00991	253,959,888	250,000,000	98.4%	This project provides for design and construction of recreational improvements at Fiesta Island consistent with the general development plan and Mission Bay Park Master Plan.
Inspiration Point Precise Plan / S00615	914,645	500,000	54.7%	This project provides for the completion of the Inspiration Point Precise Plan which will provide policy direction for future development of approximately 50 acres within this area of Balboa Park.
Kumeyaay Lakes Berm Restoration and Dredging / S00655	10,000,000	9,840,000	98.4%	This project provides for the dredging of two lakes and reconstruction of a lake berm within the Kumeyaay Lake system at Mission Trails Regional Park.
Ocean Beach CDC - N Ocean Beach Revitalization / S01057	535,501	500,000	93.4%	This project provides for streetscape improvements in North Ocean Beach.
Presidio Park Master Plan / S00993	500,000	475,000	95.0%	This project provides for preparation of a master plan to restore, enhance, and manage the archaeological and historical resources at Presidio Park.
Rancho Penasquitos ADA Requirements / S00671	1,456,459	550,000	37.8%	This project provides for upgrades of the play area and the replacement of playground equipment at Rancho Penasquitos Park.
Roosevelt Middle School / S00761	1,190,000	600,000	50.4%	This project provides for the design and construction of joint-use athletic fields at Roosevelt Junior High School.
Sefton Field Improvements / S01012	1,000,000	500,000	50.0%	This project provides for the design and construction of improvements to enhance the 11 acre site currently maintained by the Presidio Little League.
Sunshine Berardini Fields / S00759	14,385,749	14,300,000	99.4%	This project provides for a general development plan and design and development of the Sunshine Berardini Fields.
Tierrasanta Skate Park / S00997	5,000,000	4,975,000	99.5%	This project provides for the design and construction of a skateboard park within the Tierrasanta Community Planning area.
Wegeforth Elementary School Joint Use / S00764	2,286,000	294,000	12.9%	This project provides for the design and construction of approximately four acres at Wegeforth Elementary School for joint use facilities.
Windansea Erosion Control Plan / S00656	925,000	275,000	29.7%	This project provides for beach access improvements and protection of cliffs and beaches through storm drain erosion control.
Total - Parks - Miscellaneous Parks	**306,365,656**	**293,076,402**	**95.7%**	
Parks - Neighborhood				
Carmel Valley Neighborhood Park #8 / S00642	6,139,350	1,179,350	19.2%	This project provides for acquiring and developing a four useable-acre neighborhood park in Carmel Valley, including a play area, picnic facilities, open turf area, and landscaping.
Carroll School Park Development / S00667	21,050,000	200,000	1.0%	This project provides for developing approximately 11 useable-acres of the former Carroll School parksite across the street from Mira Mesa Community Park.
Del Mar Mesa Neighborhood Park / S00648	4,150,000	750,000	18.1%	This project provides for the acquisition, design and construction of a four useable acre park to serve the Del Mar Mesa population.
Gompers Neighborhood Park- Play Area Upgrades / S11030	1,090,000	600,000	55.0%	This project provides for Americans with Disabilities Act upgrades and improvements to the children's play area, path of travel, and comfort station within the park to comply with state and federal safety and accessibility guidelines.

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Hidden Trails Neighborhood Park / S00995	3,100,000	680,000	21.9%	This project provides for the acquisition, design and construction of a four useable acre neighborhood park serving the Otay Mesa Community.
Home Avenue Park / S00673	3,200,000	2,600,000	81.3%	This project provides for the design and construction of a new six acre neighborhood park with approximately two useable-acres, enhancements to Chollas Creek, and traffic improvements on Home Avenue.
Silver Wing Neighborhood Park Sports Fld & Sec Lgt / S11051	725,000	430,000	59.3%	The total estimated project cost of $725,000 includes an unfunded amount of $430,000.
Torrey Highlands Park Play Area Upgrades / S11020	940,377	338,305	36.0%	This project provides for Americans with Disabilities Act upgrades and improvements to the children's play area and path of travel within the park to comply with state and federal safety and accessibility guidelines.
Wightman Street Neighborhood Park / S00767	3,049,000	2,363,000	77.5%	This project provides for the design and development of Wightman Street Neighborhood Park on 0.9 acres of parkland.
Total - Parks - Neighborhood	**43,443,727**	**9,140,655**	**21.0%**	
Parks - Open Space				
Chollas Community Park / S00654	29,267,867	26,343,967	90.0%	This project provides for the design and development of North Chollas Community Park.
Multiple Species Conservation / S01076	17,523,254	17,039,472	97.2%	This project provides for acquiring property in support of the Multiple Species Conservation Program Implementing Agreement.
Otay Valley Regional Park / S00769	2,750,000	2,550,000	92.7%	This project provides for design of the regional staging area in Otay Valley Regional Park.
Sunset Cliffs Natural Park Hillside Improvements / S10091	2,600,000	1,900,000	73.1%	This project will complete improvements to the hillside portion of the Sunset Cliffs Natural Park.
Total - Parks - Open Space	**52,141,121**	**47,833,439**	**91.7%**	
Parks - Resource Based				
Sunset Cliffs Natural Park Drainage Study / S00674	645,000	90,000	14.0%	This project provides for a study to identify and analyze drainage and erosion issues at Sunset Cliffs National Park, recommend solutions, and provide environmental review of the recommendations.
Total - Parks - Resource Based	**645,000**	**90,000**	**14.0%**	
Parks - Trails				
Del Mar Mesa Southern Multi-Use Trail / S00889	260,300	150,000	57.6%	This project provides for a surfaced eight-foot wide multi-use trail extending southerly from the end of Del Mar Mesa Road to complete Neighborhood 10 Trail Connection.
Total - Parks - Trails	**260,300**	**150,000**	**57.6%**	

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Trans - Roadway - Enhance/Scape/Medians				
El Cajon Boulevard Streetscape Improvements / S00826	1,267,192	337,192	26.6%	This project provides for streetscape improvements along El Cajon Boulevard from Interstate 805 east to 54th Street. The unfunded amount may change as additional street lighting and streetscape needs are identified along the corridor.
Pomerado Rd Median Improvements-n/o of R Bernardo / S10035	828,000	608,250	73.5%	This project provides for the renovation and replacement of existing asphalt medians along Pomerado Road between Greens East Road/Paseo Del Verano to Oaks North Drive with landscape improvements and accompanying stamped concrete at various locations.
Pomerado Rd Median Improvements-s/o R Bernardo R d / S10034	548,921	331,967	60.5%	This project provides for replacement of the asphalt paving around existing landscaped medians at various locations along Pomerado Road south of Rancho Bernardo Road.
Rancho Bernardo Westwood Soundwall / S10033	425,908	325,908	76.5%	This project provides for landscape infrastructure to irrigate native plant material within the north public right-of-way along Rancho Bernardo Road from west of West Bernardo Drive to just north of Matinal Road near an existing soundwall.
Switzer Canyon/30th Street Bridge Enhancement Prgm / S10054	230,000	175,000	76.1%	This project provides for bridge landscaping, hardscape, tree planting, signage, sidewalk, median, design of traffic calming devices, and pedestrian safety features.
Welcome to Rancho Bernardo Signs / S10036	30,800	20,800	67.5%	This project provides for replacement of the destroyed identification sign located on Rancho Bernardo Road east of Interstate 15 and west of Bernardo Center Drive within the Rancho Bernardo Community.
Total - Trans - Roadway - Enhance/Scape/Medians	**3,330,821**	**1,799,117**	**54.0%**	

Police

Police

Bldg - Pub Safety - Police Fac / Struct

Central Area Police Substation / S00694

Council District:	8	**Community Plan:**	Barrio Logan
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	1999 - 2014		619-533-5259
Improv Type:	New		cmeinhardt@sandiego.gov

Description: This project provides for a 5,000 square foot expansion at the Central Area Police Sub-station to provide for additional office space for the Crime Lab Expansion and the relocation of police units from the Police Headquarters.

Justification / Public Benefit: This project provides 5,000 square feet of office space for additional personnel within the Police Department and was funded with grant funding from the State Office of Justice, in December of 2001.

Operating Budget Impact: All operating and maintenance costs associated with this project have been accommodated within the Police Department's annual budget.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Community Plan and is in conformance with the City's General Plan.

Schedule: This project was completed in July of 2005.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PRIVATE & OTHERS CON	400264	762,544	173,456	0	0	0	0	0	0	0	0	0	**936,000**
Total		**762,544**	**173,456**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**936,000**

Police

Bldg - Pub Safety - Police Fac / Struct

Northwest Area Police Substation / S00815

Council District:	1	**Community Plan:**	Carmel Valley
Project Status:	Released	**Contact Information:**	Haghkhah, Siavash
Duration:	2004 - 2007		619-533-6682
Improv Type:	New		shaghkhah@sandiego.gov

Description: The project provides for the acquisition of a four-acre site and construction of facilities to house a police command and light vehicle maintenance facility. The site was acquired by the City in September of 2002 and is located on the west side of El Camino Real at the intersection of Elijah Court. The facility addresses the anticipated needs for increased police services due to population growth and development in this area. The facility serves the extreme northwest area of Carmel Valley and the adjacent community plan areas.

Justification / Public Benefit: The project will provide better police coverage and services by adding a police substation for the northwestern area of the City of San Diego.

Operating Budget Impact: The facility is in operation.

Relationship to General and Community Plans: The project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Construction was completed in January of 2007 and the facility is operational.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CARMEL VALLEY NORTH-	400081	9,472,781	573,522	0	0	0	0	0	0	0	0	0	**10,046,303**
CARMEL VALLEY SOUTH	400087	1,957,050	141,207	0	0	0	0	0	0	0	0	0	**2,098,257**
DEL MAR MESA FBA	400089	549,109	5,000	0	0	0	0	0	0	0	0	0	**554,109**
PACIFIC HIGHLANDS RA	400090	4,036,672	12,000	0	0	0	0	0	0	0	0	0	**4,048,672**
TORREY HILLS DEV AGM	400209	2,376,647	0	0	0	0	0	0	0	0	0	0	**2,376,647**
Total		**18,392,258**	**731,730**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**19,123,988**

Police

Bldg - Pub Safety - Police Fac / Struct

Police Headquarters Cogeneration Repower Project / S10131

Council District:	2	**Community Plan:**	Centre City
Project Status:	Created	**Contact Information:**	Helminski, John
Duration:	2011 - 2012		858-492-6002
Improv Type:	New		jhelminski@sandiego.gov

Description: This project will replace existing engines and system components necessary to provide for system reliability.

Justification / Public Benefit: This project will provide the facility with more reliable power during emergency operation events.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled for Fiscal Year 2011 and installation in Fiscal Year 2012.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
ENERGY CONSERVATION	200225	0	950,000	0	0	0	0	0	0	0	0	0	**950,000**
Total			**950,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**950,000**

Police

Bldg - Pub Safety - Police Fac / Struct

Police Range Refurbishment / S10118

Council District:	3	**Community Plan:**	City Heights
Project Status:	Created	**Contact Information:**	Meinhardt, Cynthia
Duration:	2011 - 2014		619-533-5253
Improv Type:	New		cmeinhardt@sandiego.gov

Description: This project willl provide for the repair, replacement and maintenance of the existing police shooting range located on Federal Boulevard. The project includes the demolition of dilapidated bullet back stops, removal of lead contaminated soil berms, hauling of excess soil off site, drainage improvements, installation of retaining walls and the installation of new bullet recovery systems.

Justification / Public Benefit: This project will provide for the repair and maintenance of the existing police shooting range.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: Deferred maintenance funding was authorized for this project per City Council Resolution RR:305163.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
FINANCING	9300	0	0	0	4,046,734	0	0	0	0	0	0	0	**4,046,734**
Total		**0**	**0**	**0**	**4,046,734**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**4,046,734**

Police

Bldg - Pub Safety - Police Fac / Struct

Public Safety Training Institute / S00816

Council District:	2	**Community Plan:**	Peninsula
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2003 - 2014		619-533-4640
Improv Type:	Replacement		agarcia@sandiego.gov

Description: The City Council approved a Joint Powers Authority between the City of San Diego, County of San Diego and San Diego Community College District for the development, financing and administration of the Regional Public Safety Training Institute (RPSTI). This project provides for an Emergency Vehicle Operations Course (EVOC) training facility in the Camp Nimitz area of the former Naval Training Center. The Naval Training Center Reuse Plan, approved by the Department of the Navy and City Council, set aside 24.7 acres for the purpose of a public safety training facility. The City's projected share of the total cost of the project will be funded jointly by the San Diego Fire-Rescue and Police Departments.

Justification / Public Benefit: The expansion of the campus at Miramar College has required the relocation of law enforcement training, specifically the EVOC, to QUALCOMM Stadium. Construction of an EVOC will allow for consistent training of all emergency responders countywide.

Operating Budget Impact: The impact on the Police Department's operating budget cannot be determined at this time due to the unavailability of detailed project information. This project would impact the operating budget of the Police and Fire-Rescue Departments.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2003 and is scheduled to be completed in 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CONTRIBUTIONS FROM 1	400265	167,859	475	0	0	0	0	0	0	0	0	0	**168,334**
GRANT FUND-OTHER	600002	578	(578)	0	0	0	0	0	0	0	0	0	**0**
PRIVATE & OTHERS CON	400264	298,017	38,649	0	0	0	0	0	0	0	0	0	**336,666**
Total		**466,454**	**38,546**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**505,000**

Public Utilities

Public Utilities

Bldg - MWWD - Administration Struct

Metro Pooled Contingency 2 / ABR00004

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Hwang, Guann
Duration:	2010 - 2021		858 292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This annual allocation provides for Capital Improvements Program (CIP) contingency needs for Metropolitan Sewer projects.

Justification / Public Benefit: This project will provide better CIP budget control. Project contingency needs (except annual allocation projects) will be met by this annual allocation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: This annual allocation will be closed in Fiscal Year 2011.

Summary of Project Changes: The budget for Fiscal Year 2011 decreased by $94,663 due to the project contingency being budgeted in the actual projects starting in Fiscal Year 2011. No future funding will occur in this annual allocation.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
METRO SEWER UTILITY	700001	0	173,688	0	0	0	0	0	0	0	0	0	**173,688**
Total			**173,688**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**173,688**

Public Utilities

Bldg - MWWD - Administration Struct

Muni Pooled Contingency / ABR00001

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Hwang, Guann
Duration:	2010 - 2021		858-292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This annual allocation provides for Capital Improvements Program (CIP) contingency needs for Municipal Sewer projects.

Justification / Public Benefit: This project will provide better CIP budget control. Project contingency needs (except annual allocation projects) will be met by this annual allocation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's Progress Guide and General Plan.

Schedule: This annual allocation will be closed in Fiscal Year 2011.

Summary of Project Changes: The budget for Fiscal Year 2011 decreased by $2.5 million due to the project contingency being budgeted in the actual projects starting in Fiscal Year 2011. No future funding will occur in this annual allocation.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MUNI SEWER REVENUE	700000	0	1,890,656	0	0	0	0	0	0	0	0	0	**1,890,656**
Total			**1,890,656**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,890,656**

Public Utilities

Bldg - MWWD - Administration Struct

North City Raw Sludge & Water Cathodic Upgrade / S00318

Council District:	1	**Community Plan:**	South University City, Non City
Project Status:	Released	**Contact Information:**	Wong, Pete
Duration:	2005 - 2010		858-292-6475
Improv Type:	Expansion		pwong@sandiego.gov

Description: This project provides for a new impressed current cathodic protection system to prevent external corrosion on the 36-inch reclaimed water pipeline, the 16-inch blended sludge pipeline, and the 20-inch centrate pipeline, between the North City Water Reclamation Plant (NCWRP) and the Metro Biosolids Center (MBC). The new system will replace an existing galvanic anode cathodic protection system.

Justification / Public Benefit: The existing cathodic protection system for these pipelines is inadequate and does not provide satisfactory corrosion protection to the pipelines. The new system will fully protect the pipelines and prevent any corrosion related sewer spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the South University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2005 and will be completed in Fiscal Year 2008. Construction began in Fiscal Year 2007 and was completed in Fiscal Year 2008.

Summary of Project Changes: No significant changes have been made to this project. This project is complete and awaiting capitalization.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
METRO SEWER UTILITY	700001	417,597	134,902	0	0	0	0	0	0	0	0	0	**552,499**
Total		**417,597**	**134,902**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**552,499**

Public Utilities

Bldg - MWWD - Administration Struct

Pt Loma-South Access Road Protection Project / S00316

Council District:	2	**Community Plan:**	Peninsula
Project Status:	Released	**Contact Information:**	Phung, Tung
Duration:	2003 - 2018		858-292-6425
Improv Type:	Replacement		tphung@sandiego.gov

Description: This project provides for continued access to the Point Loma Wastewater Treatment Plant (PLWTP) investigating and if necessary implementing options to mitigate erosion at two sea coves adjacent to the plant's access road.

Justification / Public Benefit: The treatment plant has only one access road as granted by the federal government and this project is needed to ensure continued access.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I design began in Fiscal Year 2002 and was completed in Fiscal Year 2007. Based on reprioritization of projects, Phase II design and construction is scheduled to begin in Fiscal Year 2018 and be completed in Fiscal Year 2018.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
METRO SEWER UTILITY	700001	238,153	113,545	0	0	0	0	0	0	0	385,000	0	**736,698**
Total		**238,153**	**113,545**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**385,000**	**0**	**736,698**

Public Utilities

Bldg - MWWD - Administration Struct

Wet Weather Storage Facility / S00314

Council District:	2, 6, 7	**Community Plan:**	South University City, Clairemont Mesa, Mission Bay Park
Project Status:	Released	**Contact Information:**	Phung, Tung
Duration:	1999 - 2018		858-292-6425
Improv Type:	Expansion		tphung@sandiego.gov

Description: This project includes the implementation of the Live Stream Discharge of reclaimed water from the North City Reclamation Plant during heavy rain events to reduce the capacity demand on the downstream sewer system and facilities. This project also includes constructing a seven million gallon Underground Storage Tank at Liberty Station (vacated Naval Training Center) to provide hydraulic relief to Pump Station 2, the South and North Metro Interceptors, and the major trunk sewers.

Justification / Public Benefit: The facility will reduce the risk of potential wet weather overflows, which may be caused by the capacity limitation of the Metro Pump Station 2 during extreme rainfall events.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University and Clairemont Mesa Community Plans, and Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: A feasibility study for wet weather intermittent stream discharge is being conducted and it is scheduled to be completed in Fiscal Year 2011. Construction for the facilities required for the wet weather intermittent stream discharge is scheduled to begin in Fiscal Year 2012. Design for a seven million gallon storage facility is scheduled to be completed in Fiscal Year 2013. Construction for a storage facility is scheduled to begin in Fiscal Year 2014 and be completed in Fiscal Year 2018.

Summary of Project Changes: The total project cost decreased by $432,640 due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
METRO SEWER UTILITY	700001	2,293,607	698,019	0	0	1,438,454	2,700,000	4,407,911	14,213,094	36,960,000	29,305,322	0	**92,016,407**
Total		**2,293,607**	**698,019**	**0**	**0**	**1,438,454**	**2,700,000**	**4,407,911**	**14,213,094**	**36,960,000**	**29,305,322**	**0**	**92,016,407**

Public Utilities

Bldg - MWWD - Laboratories

Alvarado Water Quality Lab Roof Replacement / S00311

Council District:	7	**Community Plan:**	Navajo
Project Status:	Released	**Contact Information:**	Phung, Tung
Duration:	2008 - 2011		858 292-6425
Improv Type:	Replacement		tphung@sandiego.gov

Description: This project provided for the removal and replacement of approximately 58,000 square feet of roofing, installation of California Title 24 roof coating, the removal and installation of HVAC ductwork at the water chemistry and industrial waste unit offices and the installation of miscellaneous sheet metal and flashing.

Justification / Public Benefit: These improvements were needed to repair a leaking and deteriorated roofing system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park and Navajo Community Plans and is in conformance with the City's General Plan.

Schedule: This project is complete and awaiting closure and capitalization.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
METRO SEWER UTILITY	700001	336,023	58,871	0	0	0	0	0	0	0	0	0	**394,894**
Total		**336,023**	**58,871**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**394,894**

Public Utilities

Bldg - MWWD - Laboratories

EM&TS Esplanade and Steam Line Relocation / S00319

Council District:	2	**Community Plan:**	Peninsula
Project Status:	Released	**Contact Information:**	Elling, Michael
Duration:	2014 - 2016		858 292-6477
Improv Type:	Expansion		melling@sandiego.gov

Description: This project provides for design and construction of a boat dock, an esplanade (park) within an approximately 1.25 acre parcel located between the existing Public Utilities laboratory and adjacent boat channel, as well as under-grounding approximately 600 feet of an above ground steam line situated along the boat channel.

Justification / Public Benefit: A 40,000 square foot ocean monitoring laboratory was constructed and is now in operation. As a part of the Public Benefit Conveyance of this property, Public Utilities is required to construct a boat dock and to fund a portion of the esplanade improvements along our frontage. To gain future unobstructed access to the boat dock within the adjacent boat channel, and to provide unobstructed access to the future esplanade, the existing steam line must be underground. Public Utilities currently leases boat dock space at Driscoll's Wharf, and this project would eliminate this ongoing expense.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Partial design for the boat dock was completed in Fiscal Year 2001. The project was postponed due to site cleanup issues in the boat channel and conveyance of the channel to the City, and an updated design will be required. Design is scheduled to begin and be completed in Fiscal Year 2014, with construction to begin in Fiscal Year 2015 and scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: The total project cost increased by $16,000 due to an increase for inflation.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
METRO SEWER UTILITY	700001	0	234,253	0	0	0	0	385,465	1,497,884	420,651	0	0	**2,538,253**
Total			**234,253**	**0**	**0**	**0**	**0**	**385,465**	**1,497,884**	**420,651**	**0**	**0**	**2,538,253**

Public Utilities

Bldg - MWWD - Pump Stations

Metropolitan System Pump Stations / ABP00002

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Hwang, Guann
Duration:	2010 - 2021		858 292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This annual allocation provides for comprehensive upgrades, design modifications, and renovations or replacement of equipment such as pumps, valves, tanks, controls, odor control systems, etc. at Metropolitan System Pump Stations (Pump Stations 1, 2, Otay and Grove).

Justification / Public Benefit: These improvements will allow pump stations to run more efficiently and increase the reliability of the Metropolitan Wastewater System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
METRO SEWER UTILITY	700001	9,940,110	3,897,332	337,459	0	337,459	337,459	337,459	337,459	337,459	337,459	0	**16,199,655**
Total		**9,940,110**	**3,897,332**	**337,459**	**0**	**337,459**	**337,459**	**337,459**	**337,459**	**337,459**	**337,459**	**0**	**16,199,655**

Public Utilities

Bldg - MWWD - Pump Stations

NCWRP Sludge Pump Station Upgrade / S00309

Council District:	5	**Community Plan:**	North University City
Project Status:	Released	**Contact Information:**	Azar, Hossein
Duration:	2006 - 2011		619-533-4102
Improv Type:	Replacement		hazar@sandiego.gov

Description: This project provides for the correction of a vibration problem at the North City Water Reclamation Plant (NCWRP) Sludge Pump Station.

Justification / Public Benefit: Excessive vibration of the pump and flywheel contribute to wear and tear of equipment. The vibration also generates tremendous heat. The excessive vibration and heat can cause premature failure of equipment, impact operational efficiency and have structural impacts at the facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the North University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and will be completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
METRO SEWER UTILITY	700001	94,618	292,502	319,976	0	0	0	0	0	0	0	0	**707,096**
Total		**94,618**	**292,502**	**319,976**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**707,096**

Public Utilities

Bldg - MWWD - Pump Stations

Pump Station 2 Onsite Standby Power / S00312

Council District:	2	**Community Plan:**	Midway - Pacific Highway
Project Status:	Released	**Contact Information:**	Wong, Pete
Duration:	2005 - 2016		858-292-6475
Improv Type:	Expansion		pwong@sandiego.gov

Description: This project will replace the engine drives for pumps 4 and 5 with electric motors and provide two generators for electrical power to the pumps at the station. This will provide the required surge protection against an electrical utility outage and comply with Environmental Protection Agency (EPA) recommendation of standby power for essential facilities.

Justification / Public Benefit: The current utility power system does not meet the required EPA power requirements. Two of the existing utility feeds are only rated at 5 MVA with the third rated at 10 MVA. All feeds are limited to two pumps, except during emergency conditions, which provide less than 50 percent of the possible demand. By upgrading the two 5 MVA feeds to 10 MVA and installing a fourth 10 MVA feed, the station will have four 50 percent feeds which will comply with the EPA required two 100 percent feeds. This will also enhance station reliability by allowing any pump to be powered by the engine generators instead of pumps 4 and 5 as currently configured. This will provide the station with four 50 percent utility feeds to comply with (EPA) power requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway/Pacific Highway Corridor Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2011 and be completed in Fiscal Year 2013. Construction will begin in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: The total project cost increased by $100,000 due to an increase for inflation.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
METRO SEWER UTILITY	700001	0	878,281	0	0	500,000	1,361,209	6,171,621	1,302,370	0	0	0	**10,213,481**
Total			**878,281**	**0**	**0**	**500,000**	**1,361,209**	**6,171,621**	**1,302,370**	**0**	**0**	**0**	**10,213,481**

Public Utilities

Bldg - MWWD - Pump Stations

Pump Station 64 Electrical Upgrades / S00307

Council District:	1	**Community Plan:**	North University City
Project Status:	Released	**Contact Information:**	Phung, Tung
Duration:	2008 - 2010		858-292-6475
Improv Type:	Replacement		pwong@sandiego.gov

Description: This project provides modifications to the existing 2400 volt electrical distribution equipment to improve reliability of the pump station operations. This project will replace/upgrade key switchgear equipment and provide power monitoring equipment to better control station electrical demand and respond to electrical system emergencies.

Justification / Public Benefit: Recent electrical system failures have indicated problems with the current electrical system. An investigation will determine what upgrades are needed to improve the overall reliability of the electrical system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the North University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction was completed in Fiscal Year 2008. This project is complete and awaiting capitalization.

Summary of Project Changes: No significant changes have been made to this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MUNI SEWER REVENUE	700000	0	239,200	0	0	0	0	0	0	0	0	0	**239,200**
Total			**239,200**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**239,200**

Public Utilities

Bldg - MWWD - Pump Stations

Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Hwang, Guann
Duration:	2010 - 2021		858-292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This annual allocation provides for the comprehensive upgrades, design modifications, and major/minor renovations or replacement of equipment, such as pumps, valves, tanks, controls, and odor control systems at the pump stations.

Justification / Public Benefit: These improvements will allow the pump stations to run more efficiently and increase the reliability of the Municipal Wastewater System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Project budget has decreased by $3.9 million. Current funding within the project will support Fiscal Year 2011 needs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MUNI SEWER REVENUE	700000	90,840	4,349,656	0	0	350,957	350,957	350,957	350,957	350,957	350,957	0	**6,546,238**
Total		**90,840**	**4,349,656**	**0**	**0**	**350,957**	**350,957**	**350,957**	**350,957**	**350,957**	**350,957**	**0**	6,546,238

Public Utilities

Bldg - MWWD - Pump Stations

Pump Station 84 Upgrade & Pump Station 62 Abandon / S00308

Council District:	1, 5	**Community Plan:**	Rancho Bernardo, Rancho Penasquitos
Project Status:	Released	**Contact Information:**	Azar, Hossein
Duration:	2007 - 2014		619-533-4102
Improv Type:	Replacement		hazar@sandiego.gov

Description: This project provides for the elimination of Sewer Pump Station 62 through the installation of various pipelines and the upsizing of Sewer Pump Station 84.

Justification / Public Benefit: This project is needed to optimize the sewage system and to eliminate Sewer Pump Station 62.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo and Rancho Penasquitos Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2011. Construction is scheduled in Fiscal Year 2012.

Summary of Project Changes: The total project cost increased by $7 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GENERAL FUND	100000	520	(520)	0	0	0	0	0	0	0	0	0	**0**
MUNI SEWER REVENUE	700000	1,048,304	372,546	2,100,000	0	2,639,114	3,873,819	0	0	0	0	0	**10,033,783**
Total		**1,048,824**	**372,026**	**2,100,000**	**0**	**2,639,114**	**3,873,819**	**0**	**0**	**0**	**0**	**0**	**10,033,783**

Public Utilities

Bldg - MWWD - Pump Stations

Pump Station Restorations / ABP00001

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Hwang, Guann
Duration:	2010 - 2021		858-292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This annual allocation provides for the replacement of deteriorated pumping equipment and/or pipeline appurtenances.

Justification / Public Benefit: Many existing sewer pump stations have reached or exceeded their anticipated service life of 40 years. However, because of the widely varying actual lengths of service life, the scheduling for pump station restorations is difficult. This project allows flexibility in replacing deteriorated pumping equipment.

Operating Budget Impact: None.

Relationship to General and Community Plans: This annual allocation is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The budget for Fiscal Year 2011 increased by $200,000 due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MUNI SEWER REVENUE	700000	20,884,885	3,170,079	200,000	0	500,000	500,000	500,000	500,000	500,000	500,000	0	**27,254,964**
Total		**20,884,885**	**3,170,079**	**200,000**	**0**	**500,000**	**500,000**	**500,000**	**500,000**	**500,000**	**500,000**	**0**	**27,254,964**

Public Utilities

Bldg - MWWD - Pump Stations

Pump Station Upgrades Group I North County / S00303

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Azar, Hossein
Duration:	2003 - 2012		619-533-4102
Improv Type:	Replacement		hazar@sandiego.gov

Description: This project provides for the upgrade of 23 pump stations, divided into four groups, located throughout San Diego. The upgrades involve providing new and backup pumps and motors, new control panels, new generators, redundant force mains, underground storage tanks, and miscellaneous civil work.

Justification / Public Benefit: This project will provide for the upgrading of deteriorated pump stations, improvement of the level of service to the residents of San Diego, and compliance with regulatory agencies by reducing the impact of sewer spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Group I design began in Fiscal Year 2003 and was completed in Fiscal Year 2009. Construction began in Fiscal Year 2009 and is scheduled to be completed in Fiscal Year 2010. Group II design began in Fiscal Year 2008 and was completed in Fiscal Year 2009. Construction is scheduled to begin in Fiscal Year 2010 and be completed in Fiscal Year 2011. Group III design began in Fiscal Year 2005 and is scheduled to be completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2011 and be completed in Fiscal Year 2012. Group IV design was completed in Fiscal Year 2008. Group IV construction began in Fiscal Year 2008 and was completed in Fiscal Year 2009.

Summary of Project Changes: The total project cost decreased by $10.9 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MUNI SEWER REVENUE	700000	9,976,440	6,342,201	2,138,000	0	727,583	0	0	0	0	0	0	**19,184,224**
Total		**9,976,440**	**6,342,201**	**2,138,000**	**0**	**727,583**	**0**	**0**	**0**	**0**	**0**	**0**	**19,184,224**

Public Utilities

Bldg - MWWD - Pump Stations

Sewer Pump Station 41 Rehabilitation / S00337

Council District:	2, 6	**Community Plan:**	Mission Bay Park
Project Status:	Released	**Contact Information:**	Gamboa, Wendy
Duration:	1999 - 2012		619-235-1971
Improv Type:	Replacement - Rehab		wgamboa@sandiego.gov

Description: This project provides for constructing a new pump station, emergency overflow storage structure, and 2,800 linear feet of primary and secondary force main to be primarily located in the right-of-way. The project includes the abandonment of the original pump station and existing force main currently located within the recreational space of Mission Bay Park.

Justification / Public Benefit: The existing pump station and force main were built in 1953 and have exceeded their service life. The project's goal is to restore and improve the reliability of the pump station and bring it up to current standards and regulations. This project is mandated by the Environmental Protection Agency.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2003 and was completed in Fiscal Year 2008. Construction began in Fiscal Year 2009 and is scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: The total project cost increased by $1 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MUNI SEWER REVENUE	700000	7,362,199	636,672	879,000	0	0	0	0	0	0	0	0	**8,877,871**
Total		**7,362,199**	**636,672**	**879,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**8,877,871**

Public Utilities

Bldg - MWWD - Pump Stations

Sewer Pump Station 79 / S00338

Council District:	1	**Community Plan:**	Los Penasquitos Canyon Preserve (RPQ), Fairbanks Ranch Country Club
Project Status:	Released	**Contact Information:**	Navarro, Allan
Duration:	2000 - 2011		858-292-6459
Improv Type:	Expansion		anavarro@sandiego.gov

Description: This project provides for the installation of 8,230 feet of 12-inch force main and upgrading of the existing pump station pumps and electrical equipment.

Justification / Public Benefit: This project will provide for upgrading the pump station to City standards and increase the pump station capacity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Los Penasquitos Canyon Preserve Master Plan and the Fairbanks Ranch Specific Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2000 and was completed in Fiscal Year 2004. Construction is ongoing and expected to be completed in Fiscal Year 2011.

Summary of Project Changes: The total project cost decreased by $600,000 due to revised project requirements. Total project cost does not reflect accrual adjustments.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MUNI SEWER REVENUE	700000	5,148,565	53,898	0	0	0	0	0	0	0	0	0	**5,202,463**
Total		**5,148,565**	**53,898**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**5,202,463**

Public Utilities

Bldg - MWWD - Treatment Plants

CIP Bond Issuance Reserve / S00342

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Hwang, Guann-Jiun
Duration:	1993 - 2020		858-292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This project provides an emergency financial reserve for Wastewater Fund capital improvement projects.

Justification / Public Benefit: This reserve is required to comply with the stipulation from Bond Counsel.

Operating Budget Impact: None.

Relationship to General and Community Plans: This reserve is not a project. Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: The reserve will be used on an as-needed basis, in conformance with Bond Counsel requirements. This reserve will be held as a continuing appropriation.

Summary of Project Changes: No significant change has been made to this reserve for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
METRO SEWER UTILITY	700001	0	5,000,000	0	0	0	0	0	0	0	0	0	**5,000,000**
Total			**5,000,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**5,000,000**

Public Utilities

Bldg - MWWD - Treatment Plants

MBC Biosolids Storage Silos / S00322

Council District:	7	**Community Plan:**	Non City
Project Status:	Released	**Contact Information:**	Asgharzadeh, Iraj
Duration:	2007 - 2013		619-533-5105
Improv Type:	Expansion		iasgharzadeh@sandiego.gov

Description: This project provides for two additional biosolid storage silos (numbers 9 and 10).

Justification / Public Benefit: When a silo is out of service, silo storage capacity is frequently exceeded. In order to accommodate such events and to restore adequate silo capacity, it is essential to build two more storage silos.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and is scheduled to be completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2012 and be completed in Fiscal Year 2013.

Summary of Project Changes: The total project cost decreased by $1 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
METRO SEWER UTILITY	700001	1,086,043	571,717	1,600,000	0	4,887,587	580,384	0	0	0	0	0	**8,725,731**
Total		**1,086,043**	**571,717**	**1,600,000**	**0**	**4,887,587**	**580,384**	**0**	**0**	**0**	**0**	**0**	**8,725,731**

Public Utilities

Bldg - MWWD - Treatment Plants

MBC Centrate Collection Upgrades / S00321

Council District:	7	**Community Plan:**	Non City
Project Status:	Released	**Contact Information:**	Asgharzadeh, Iraj
Duration:	2008 - 2010		619-533-5105
Improv Type:	Expansion		iasgharzadeh@sandiego.gov

Description: This project provides for converting the existing foul air ducting into dual-use headers for centrate and foul air collection and will increase the size of the existing centrate collection headers.

Justification / Public Benefit: This project replaces the foul air header ducts at the centrifuges to a material that will handle both centrate and foul air. These improvements will provide a bypass pipeline for the centrate flow during additional improvements. The additional improvements will upgrade the undersized centrate collection headers for future larger centrate flows and prevent on-going centrate backups into the foul air duct headers and damage to the centrifuges.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: The Design-build project began in Fiscal Year 2009. Construction began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
METRO SEWER UTILITY	700001	1,958,955	260,540	0	0	0	0	0	0	0	0	0	**2,219,495**
Total		**1,958,955**	**260,540**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,219,495**

Public Utilities

Bldg - MWWD - Treatment Plants

MBC Dewatering Centrifuges Replacement / S00339

Council District:	7	**Community Plan:**	Non City
Project Status:	Released	**Contact Information:**	Asgharzadeh, Iraj
Duration:	2009 - 2015		619-533-5105
Improv Type:	Expansion		lAsgharzadeh@sandiego.gov

Description: This project provides for the replacement of six existing dewatering centrifuges with six larger capacity units to handle larger future biosolids flows.

Justification / Public Benefit: This project will increase the production capacity of the dewatering centrifuges to accommodate plant shutdowns for maintenance and construction, to accommodate future flows, and to address diverse types of constraining operational factors that limit current capacity. To achieve the required capacity, the existing dewatering centrifuge units must be replaced with larger units.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design is estimated to be completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2012 and be completed in Fiscal Year 2015.

Summary of Project Changes: The total project cost decreased by $2.0 million due to revised pdroject requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
METRO SEWER UTILITY	700001	13,257	423,580	0	0	448,764	2,833,335	1,744,668	1,017,330	0	0	0	**6,480,934**
Total		**13,257**	**423,580**	**0**	**0**	**448,764**	**2,833,335**	**1,744,668**	**1,017,330**	**0**	**0**	**0**	6,480,934

Public Utilities

Bldg - MWWD - Treatment Plants

MBC Odor Control Facility Upgrades / S00323

Council District:	7	**Community Plan:**	Non City
Project Status:	Released	**Contact Information:**	Asgharzadeh, Iraj
Duration:	2007 - 2013		619-533-5105
Improv Type:	Expansion		IAsgharzadeh@sandiego.gov

Description: This project provides for upgrading the odor control system fans and ducting to reduce system headlosses and improve overall foul air collection efficiency at the various process areas. Access platforms will also be installed at monitoring instruments and damper locations. This project will be implemented in three phases.

Justification / Public Benefit: Several areas at the Metro Biosolids Center (MBC) have been identified to cause significant odor problems due to foul air collection deficiencies because of insufficient fan capacity and high headlosses, including poorly located foul air collection registers. Installing access platforms at the monitoring instruments and air volume control dampers will provide safe and timely access for operation and maintenance needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design is estimated to begin in Fiscal Year 2011 and be completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2013.

Summary of Project Changes: The total project cost decreased by $3.0 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
METRO SEWER UTILITY	700001	9,556	2,015,524	0	0	105,321	1,471,151	0	0	0	0	0	**3,601,552**
Total		**9,556**	**2,015,524**	**0**	**0**	**105,321**	**1,471,151**	**0**	**0**	**0**	**0**	**0**	**3,601,552**

Public Utilities

Bldg - MWWD - Treatment Plants

Metro Facilities Control Systems Upgrade / L10000

Council District:	2, 5, 8	**Community Plan:**	North University City, Peninsula, Tijuana River Valley
Project Status:	Created	**Contact Information:**	Azar, Hossein
Duration:	2010 - 2014		619-533-4102
Improv Type:	Replacement		hazar@sandiego.gov

Description: This project provides for replacement and upgrade of existing control systems at various Metropolitan Wastewater treatment and pump station facilities. These include the Metro Biosolids Center (MBC), North City Water Reclamation Plant (NCWRP), Point Loma Treatment Plant (PLWTP), South Bay Water Reclamation Plant (SBWRP), and Pump Station 2 (PS2).

Justification / Public Benefit: This project is needed to provide replacement of existing control systems at various facilities. The existing control systems are microprocessor/computer-based. The life cycle of these systems is seven to ten years. Replacement will also provide an upgrade in technology. The change in technology will provide the facilities with greater control system capabilities and are essential for future facility expansion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with North University, Tijuana River Valley and Peninsula Community Plans, and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: The total project cost decreased by $9.0 million due to revised project requirements. Additionally, this project was originally budgeted under standalone S00320. Prior year expenditures are for the Metro Biosolids Center control system upgrade.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
METRO SEWER UTILITY	700001	6,463,917	1,556,117	5,200,000	0	700,000	2,600,000	0	0	0	0	0	**16,520,034**
Total		**6,463,917**	**1,556,117**	**5,200,000**	**0**	**700,000**	**2,600,000**	**0**	**0**	**0**	**0**	**0**	**16,520,034**

Public Utilities

Bldg - MWWD - Treatment Plants

Metro Treatment Plants / ABO00001

Council District:	2, 6, 7, 8	**Community Plan:**	Peninsula, North University City, Tijuana River Valley
Project Status:	Released	**Contact Information:**	Hwang, Guann
Duration:	2010 - 2021		858 292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This annual allocation provides for renovation or replacement of facilities at Metro Treatment Plants - Point Loma Wastewater Plant (PLWTP), North City Water Reclamation Plant (NCWRP), South Bay Water Reclamation Plant (SBWRP) and Metro Biosolids Center (MBC).

Justification / Public Benefit: Various facilities require replacement due to increasing wastewater flows and to be compliant with current regulatory requirements. Since the start-up period, several projects will be required within this facility to enhance or maintain operation. This annual allocation will be considered an enhancement to the facility and does not include operation and maintenance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Peninsula, Tijuana River Valley, North University Community Plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The budget for Fiscal Year 2011 increased by $857,025 due to this annual allocation being combined with other annual allocations including North City Water Reclamation Plant, South Bay Water Reclamation Plant, Point Loma Wastewater Treatment Plant and Metro Biosolids Center.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
METRO SEWER UTILITY	700001	5,941,817	3,602,518	4,600,000	0	8,719,825	2,680,175	1,000,000	1,000,000	1,000,000	1,000,000	0	**29,544,335**
Total		**5,941,817**	**3,602,518**	**4,600,000**	**0**	**8,719,825**	**2,680,175**	**1,000,000**	**1,000,000**	**1,000,000**	**1,000,000**	**0**	**29,544,335**

Public Utilities

Bldg - MWWD - Treatment Plants

North City Water Reclamation Plant - EDR Enclosure / S00340

Council District:	5	**Community Plan:**	North University City
Project Status:	Released	**Contact Information:**	Wong, Pete
Duration:	2007 - 2011		858-292-6475
Improv Type:	Expansion		pwong@sandiego.gov

Description: This project will provide an enclosure around the Electro Dialysis Reversal (EDR) at the North City Water Reclamation Plant (NCWRP) to prevent harmful ultraviolet rays and coastal high salinity environmental levels from attacking existing equipment.

Justification / Public Benefit: When the EDR was constructed, it was supposed to be a temporary facility with no enclosure. As a result, the EDR's cartridge filters, pumps, piping and other associated equipment are currently open to the environment and therefore are prone to ultraviolet light attack and a high salinity environment. The EDR enclosure will prevent equipment from prematurely failing due to ultraviolet light attack.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the North University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began and was completed in Fiscal Year 2010. Construction began Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: The total project cost decreased by $260,000 due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
METRO SEWER UTILITY	700001	72,072	167,928	0	0	0	0	0	0	0	0	0	**240,000**
Total		**72,072**	**167,928**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**240,000**

Public Utilities

Bldg - MWWD - Treatment Plants

North City Water Reclamation Plant EDR Upgrade / S00324

Council District:	1	**Community Plan:**	South University City
Project Status:	Released	**Contact Information:**	Wong, Pete
Duration:	2007 - 2012		858-292-6475
Improv Type:	Expansion		pwong@sandiego.gov

Description: This project provides for the upgrade of the electro dialysis reversal (EDR) equipment at the North City Water Reclamation Plant including piping, pumps, chemical feed system, and automatic backwash prefilters.

Justification / Public Benefit: The EDR was constructed to be a temporary facility with no enclosure. As a result, the EDR's cartridge filters, pumps, piping, and other associated equipment have corroded or failed due to the to ultraviolet light attack and a high salinity environment.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the South Univeristy Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2010 and will be completed in Fiscal Year 2012.

Summary of Project Changes: The total project cost decreased by $535,000 due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
METRO SEWER UTILITY	700001	0	706,513	335,000	0	0	0	0	0	0	0	0	**1,041,513**
Total			**706,513**	**335,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,041,513**

Public Utilities

Bldg - MWWD - Treatment Plants

Point Loma Grit Processing Improvements / S00315

Council District:	2	**Community Plan:**	Peninsula
Project Status:	Released	**Contact Information:**	Seymour, Stuart
Duration:	2001 - 2015		619-533-5105
Improv Type:	Replacement		sseymour@sandiego.gov

Description: This project provides for upgrading the existing grit removal process at the Point Loma Wastewater Treatment Plant (PLWTP) which includes new grit agitation blowers enclosed in a sound dampening facility and the associated air piping.

Justification / Public Benefit: The Point Loma Wastewater Treatment Plant has six aerated grit removal tanks. Grit removal from influent flows was found to be more efficient when the two south grit tanks were not used. The plant is not achieving desirable grit removal because the existing grit processing equipment is unable to extract fine sand or silt. The grit accumulated downstream of the grit tanks reduces the efficiency of processing equipment and minimizes the biosolid treatment in the digesters.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and is scheduled to be completed in Fiscal Year 2014. Construction began in Fiscal Year 2006 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: The total project cost decreased by $6.1 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
METRO SEWER UTILITY	700001	6,398,418	1,903,446	8,000,000	0	7,635,584	12,784,934	3,827,104	0	0	0	0	**40,549,486**
Total		**6,398,418**	**1,903,446**	**8,000,000**	**0**	**7,635,584**	**12,784,934**	**3,827,104**	**0**	**0**	**0**	**0**	**40,549,486**

Public Utilities

Bldg - MWWD - Treatment Plants

SBWR Plant Demineralization Facility / S00310

Council District:	8	**Community Plan:**	Tijuana River Valley
Project Status:	Released	**Contact Information:**	Wong, Pete
Duration:	2006 - 2016		858-292-6475
Improv Type:	Expansion		pwong@sandiego.gov

Description: This project provides for demineralization of reclaimed water. Phase I will construct a demineralization facility to provide 7.5 million gallons a day (MGD) of reclaimed water for conveyance to the users. Phase II will expand the facility to provide 15 mgd of reclaimed water.

Justification / Public Benefit: The majority of reclaimed water is used for irrigation. Demineralization will reduce the level of total dissolved solids in the reclaimed water.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tijuana River Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I design began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2012. Phase I construction is scheduled to begin in Fiscal Year 2012 and be completed in Fiscal Year 2013. Phase II design is scheduled to begin in Fiscal Year 2014 and be completed in Fiscal Year 2014. Phase II construction is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2016.

Summary of Project Changes: The total project cost decreased by $9.9 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
METRO SEWER UTILITY	700001	1,817	621,022	0	0	2,000,000	5,000,000	5,000,000	3,500,000	0	0	0	**16,122,839**
Total		**1,817**	**621,022**	**0**	**0**	**2,000,000**	**5,000,000**	**5,000,000**	**3,500,000**	**0**	**0**	**0**	**16,122,839**

Public Utilities

Bldg - MWWD - Treatment Plants

South Metro Sewer Rehabilitation Phase 3B / S00317

Council District:	2	**Community Plan:**	Non City
Project Status:	Released	**Contact Information:**	Phung, Tung
Duration:	2003 - 2018		858-292-6425
Improv Type:	Replacement		tphung@sandiego.gov

Description: This project will rehabilitate the remaining 5,000 feet of the 108 inch pipeline from Winship Lane to Pump Station 2.

Justification / Public Benefit: Sections of the South Metro Interceptor have deteriorated significantly due to the corrosive effects of sewer gases over 40 years.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014. Construction is scheduled in Fiscal Year 2014.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
METRO SEWER UTILITY	700001	0	157,506	0	0	0	0	0	357,451	3,100,000	5,600,000	0	**9,214,957**
Total			**157,506**	**0**	**0**	**0**	**0**	**0**	**357,451**	**3,100,000**	**5,600,000**	**0**	**9,214,957**

Public Utilities

Bldg - Operations Facility / Structures

CIP Contingencies / ABS00001

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Hwang, Guann
Duration:	2010 - 2010		858-292-6476
Improv Type:	Betterment		ghwang@sandiego.gov

Description: This project provides for the Water Fund's Potable Water Capital Improvements Program contingency needs.

Justification / Public Benefit: This project will provide better CIP budget control. Project Contingency needs (except annual allocation projects) will be met by this annual allocation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: This annual allocation will be closed in Fiscal Year 2011.

Summary of Project Changes: The budget for Fiscal Year 2011 decreased by $7 million due to the project contingency being budgeted in the actual projects starting in Fiscal Year 2011. No future funding will occur in this annual allocation.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	0	5,371,351	0	0	0	0	0	0	0	0	0	**5,371,351**
Total			**5,371,351**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**5,371,351**

Public Utilities

Bldg - Operations Facility / Structures

Chollas Building / S11025

Council District:	7	**Community Plan:**	Eastern Area (Mid-City)
Project Status:	Created	**Contact Information:**	Haghkhah, Siavash
Duration:	2011 - 2015		619-533-6682
Improv Type:	Replacement		shaghkhah@sandiego.gov

Description: This project will construct two new buildings, one two-story building for administration staff and a one-story maintenance shop.

Justification / Public Benefit: This project will allow for Water Operations Division to consolidate their staff in one central facility. The existing facility is not adequate for current needs.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Mid City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2011 and to be completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2013.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	0	0	2,000,000	0	14,640,000	3,910,400	0	0	0	0	0	**20,550,400**
Total			**0**	**2,000,000**	**0**	**14,640,000**	**3,910,400**	**0**	**0**	**0**	**0**	**0**	**20,550,400**

Public Utilities

Bldg - Operations Facility / Structures

Reclaimed Water Distrib. System CIP Contingencies / ABS00002

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Casamassima, Jennifer
Duration:	2010 - 2010		619-533-7402
Improv Type:	Betterment		jcasamassima@sandiego.gov

Description: This annual allocation provides for the Water Fund's Reclaimed Water Capital Improvements Program project contingency needs.

Justification / Public Benefit: To provide better project budget control, reclaimed water project contingency needs (except for annual allocation projects) will be met by this annual allocation.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: This annual allocation will be closed in Fiscal Year 2011.

Summary of Project Changes: The budget for Fiscal Year 2011 decreased by $100,000 due to the project contingency being budgeted in the actual projects starting in Fiscal Year 2011. No future funding will occur in this annual allocation.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	0	400,000	0	0	0	0	0	0	0	0	0	**400,000**
Total			**400,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**400,000**

Public Utilities

Bldg - Operations Facility / Structures

Water Department Security Upgrades / S00050

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Azar, Hossein
Duration:	2001 - 2020		619-533-4102
Improv Type:	Betterment		hazar@sandiego.gov

Description: This project provides for the design and installation of miscellaneous security systems at various facilities.

Justification / Public Benefit: This project provides deterrence, detection and apprehension of unauthorized personnel.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Implementation began in Fiscal Year 2001 and will continue through Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	13,592,306	5,513,203	1,899,999	0	0	0	0	0	0	0	0	**21,005,508**
Total		**13,592,306**	**5,513,203**	**1,899,999**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**21,005,508**

Public Utilities

Bldg - Other City Facility / Structures

CIS ERP Implementation / S11100

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Arnold, Mike
Duration:	2010 - 2012		619-533-4661
Improv Type:	Replacement		marnold@sandiego.gov

Description: This project provides for the establishment of an integrated, real-time enterprise customer service information and billing system.

Justification / Public Benefit: The Customer Information System (CIS) Enterprise Resource Planning (ERP) Implementation is a strategic project for investment in, and support of, the Citywide SAP ERP System for the City of San Diego. The legacy CIS provides the water, sewer, storm drain, fire service, reclaimed water, backflow and associated meter customer billing information for the City. This project will replace the legacy CIS and Installation Order System (IOS).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: This project will begin in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MUNI SEWER REVENUE	700000	0	0	7,318,316	0	3,880,204	0	0	0	0	0	0	**11,198,520**
WATER UTILITY OPERAT	700011	0	0	7,318,316	0	3,880,204	0	0	0	0	0	0	**11,198,520**
Total		**0**	**0**	**14,636,632**	**0**	**7,760,408**	**0**	**0**	**0**	**0**	**0**	**0**	**22,397,040**

Public Utilities

Bldg - Other City Facility / Structures

MOC Building / S11023

Council District:	6	**Community Plan:**	Kearny Mesa
Project Status:	Created	**Contact Information:**	Partow, Hooman
Duration:	2011 - 2011		858-654-4284
Improv Type:	Expansion		hpartow@sandiego.gov

Description: This project will purchase a 15,000 square foot facility at 9176 Kearny Villa Court near the Metropolitan Operation Center (MOC) from the private sector.

Justification / Public Benefit: The current Metropolitan Operation Center complex is near capacity. The purchase of the new Metropolitan Operation Center complex is needed in order to accomodate 150 additonal personnel transferrring from the 600 B Street facility as a result of the Public Utilities Consolidation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan, and is in conformance with the City's General Plan.

Schedule: Purchase the new MOC building in Fiscal Year 2011 and start the design in Fiscal Year 2012.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	0	0	3,000,000	0	0	0	0	0	0	0	0	**3,000,000**
Total			**0**	**3,000,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**3,000,000**

Public Utilities

Bldg - Water - Labratories

Advanced Water Treatment Demo Plant (IPR/RA) / S10127

Council District:	1	**Community Plan:**	North University City
Project Status:	Released	**Contact Information:**	George, Adrian
Duration:	2010 - 2013		619-533-4680
Improv Type:	New		gadrian@sandiego.gov

Description: This project explores the feasibility of the project's treatment technology to produce water that can be sent to a reservoir and later be distributed as drinking water. During the time the Demonstration Project is in operation, the advanced treated water will be frequently tested to determine the effectiveness of the treatment equipment in removing contaminants; operational data will be gathered and analyzed to refine operation and maintenance estimates for a full scale system; and tours will be conducted as part of the public outreach effort. The Demonstration Project is the second phase of a three phase program that could lead to implementation of a full-scale IPR/RA project.

Justification / Public Benefit: A rate increase to fund the Demonstration Project was approved on November 18, 2008, and went into effect on January 1, 2009. This project was established by Ordinance-19887 Section IV-A, with an initial budget of $7.2 million.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the University Community Plan, and is in conformance with the City's General Plan.

Schedule: Design, procurement and installation will be done in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	392,870	6,807,130	0	0	0	0	0	0	0	0	0	**7,200,000**
Total		**392,870**	**6,807,130**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**7,200,000**

Public Utilities

Bldg - Water - Labratories

Alvarado Water Quality Lab Roof Replacement / S00047

Council District:	7	**Community Plan:**	Navajo
Project Status:	Released	**Contact Information:**	Meda, Jesus
Duration:	2008 - 2010		619-527-3156
Improv Type:	Replacement		jmeda@sandiego.gov

Description: This project provided for the removal and replacement of approximately 58,000 square feet of roofing, installation of California Title 24 roof coating, the removal and installation of HVAC ductwork at the water chemistry and industrial waste unit offices and the installation of miscellaneous sheet metal and flashings.

Justification / Public Benefit: These improvements were needed to repair a leaking and deteriorated roofing system.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park and the Navajo Community Plans. This project is in conformance with the City's General Plan.

Schedule: The project is complete and awaiting closure and capitalization.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	175,755	21,751	0	0	0	0	0	0	0	0	0	**197,506**
Total		**175,755**	**21,751**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**197,506**

Public Utilities

Bldg - Water - Pump Stations

Rancho Penasquitos Water Pump Station #2 / S00043

Council District:	1, 5	**Community Plan:**	Mira Mesa, Rancho Penasquitos
Project Status:	Released	**Contact Information:**	Azar, Hossein
Duration:	1999 - 2011		619-533-4102
Improv Type:	Expansion		hazar@sandiego.gov

Description: This project provides for the construction of a new water pump station and a new pressure reducing station in Rancho Penasquitos.

Justification / Public Benefit: This pump station is required to deliver treated water from the Miramar Water Treatment Plant to the service area of Rancho Bernardo and most of Rancho Penasquitos and Del Mar; and will include Black Mountain Ranch development. This delivery of Miramar Water Treatment Plant water will reduce dependency on imported filtered water and will support future development and growth.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa and Rancho Penasquitos Community Plans and is in conformance with the City's General Plan.

Schedule: The planning phase started in Fiscal Year 2001. The project was then put on hold until funding could be identified. Presently, the project is in construction under a Design-Build delivery process. The Design-Build project started in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2010.

Summary of Project Changes: No significant change to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	12,329,846	1,471,259	0	0	0	0	0	0	0	0	0	**13,801,105**
Total		**12,329,846**	**1,471,259**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**13,801,105**

Public Utilities

Bldg - Water - Pump Stations

San Diego 17 Flow Control Facility / S00038

Council District:	7	**Community Plan:**	Navajo
Project Status:	Released	**Contact Information:**	Partow, Hooman
Duration:	1999 - 2012		858-654-4284
Improv Type:	Expansion		tvarga@sandiego.gov

Description: This project provides for the installation of a new flow control facility and a water pump station at the Alvarado Water Treatment Plant to pump potable water into the County Water Authority's pipeline.

Justification / Public Benefit: This pump station will supply the Mid-City Pipeline project, serving the College Area and Mid-City communities.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: This project has been abandoned and closed in Fiscal Year 2010.

Summary of Project Changes: This project was abandoned and will be closed in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	1,658,438	8,813,226	0	0	0	0	0	0	0	0	0	**10,471,664**
Total		**1,658,438**	**8,813,226**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**10,471,664**

Public Utilities

Bldg - Water - Pump Stations

Water Pump Station Restoration / ABJ00001

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Hwang, Guann
Duration:	2010 - 2021		858-292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This annual allocation provides for replacing deteriorated pumping equipment and appurtenances or expanding pumping capacities to meet present and future water demands.

Justification / Public Benefit: Many existing water pump stations have reached or exceeded their anticipated service life or demands have exceeded their maximum pumping capacity. However, because of the widely varying actual lengths of service life, scheduling for pump station restoration is difficult.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis. Design for the Tierrasanta (Via Dominique) Pump Station and Design/Build for the Scripps Miramar Pump Station are scheduled to begin in Fiscal Year 2011. Planning is scheduled to begin in Fiscal Year 2011 for the Montezuma, College Ranch Hydro, and Climax Pump Stations.

Summary of Project Changes: The budget for Fiscal Year 2011 increased by $7.3 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	93,834	374,599	7,715,484	0	2,866,535	11,131,025	8,607,060	1,652,092	500,000	500,000	0	**33,440,629**
Total		**93,834**	**374,599**	**7,715,484**	**0**	**2,866,535**	**11,131,025**	**8,607,060**	**1,652,092**	**500,000**	**500,000**	**0**	**33,440,629**

Public Utilities

Bldg - Water - Reservoirs/Dams

Barrett Flume Cover / S10013

Council District:	Non-city	**Community Plan:**	Non City
Project Status:	Released	**Contact Information:**	Partow, Hooman
Duration:	2010 - 2014		858-654-4284
Improv Type:	Betterment		hpartow@sandiego.gov

Description: This project will provide a covering for the 10 to 12 mile open channel delivering water from the Barrett Reservoir to the Lower Otay Reservoir

Justification / Public Benefit: Each year golden eagles, deer, and other wildlife drown in the open channel sections of the Barrett Flume. There is also an excessive maintenance burden to keep soil and sediment out. Additionally, there is a slight algae build up due to sunlight. Covering the open flume sections is necessary to prevent fines and sanctions from the resource agencies, to maintain water quality, and to reduce maintenance and down time.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2010. Design is scheduled to begin in Fiscal Year 2011. Construction is estimated to begin in Fiscal Year 2013 and end in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	0	100,000	0	0	91,167	397,222	5,271,157	0	0	0	0	**5,859,546**
Total			**100,000**	**0**	**0**	**91,167**	**397,222**	**5,271,157**	**0**	**0**	**0**	**0**	**5,859,546**

Public Utilities

Bldg - Water - Reservoirs/Dams

Barrett Reservoir Outlet Tower Upgrade / S00039

Council District:	Non-city	**Community Plan:**	Non City
Project Status:	Released	**Contact Information:**	Asgharzadeh, Iraj
Duration:	2001 - 2010		619-533-5105
Improv Type:	Betterment		iasgharzadeh@sandiego.gov

Description: This project provides for upgrades to the electrical and operating systems and the replacement of outlet tower ladders, valves and platforms to the Barrett Reservoir Outlet Tower.

Justification / Public Benefit: The aging outlet tower components are in need of replacement for safety and ease of operation. The electrical and operating systems need to be upgraded to meet current standards and provide better control, safety and accessibility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: The project is complete and awaiting closure and capitalization.

Summary of Project Changes: This project has been completed and will be closed in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	2,622,733	1,365,459	0	0	0	0	0	0	0	0	0	**3,988,193**
Total		**2,622,733**	**1,365,459**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**3,988,193**

Public Utilities

Bldg - Water - Reservoirs/Dams

Dams and Reservoirs / ABK00001

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Hwang, Guann
Duration:	2010 - 2021		858-292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This annual allocation provides for rehabilitating and reconstructing improvement projects at reservoirs and dams. Projects include resurfacing access roads, reconstructing berms, installing lighting around dams, and sandblasting and shotcreting all exposed surfaces of the dams.

Justification / Public Benefit: The rehabilitation and reconstruction of access roads and the upgrading of berms, lighting, and all exposed surfaces of the dams are necessary to maintain access to and safety in the dam area. The State required improvements will also serve to satisfy a portion of the Division of Safety of Dams.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Modifications to Lake Hodges Dam scheduled in Fiscal Year 2010 have been deferred. The Emergency Storage Project-San Vicente Reservoir Marina project was started in Fiscal Year 2009 and will be completed in Fiscal Year 2013.

Summary of Project Changes: The budget for Fiscal Year 2011 decreased by $691,014 due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	11,228	929,787	0	0	250,000	250,000	250,000	298,930	389,761	282,755	0	**2,662,461**
Total		**11,228**	**929,787**	**0**	**0**	**250,000**	**250,000**	**250,000**	**298,930**	**389,761**	**282,755**	**0**	**2,662,461**

Public Utilities

Bldg - Water - Reservoirs/Dams

El Capitan Reservoir Road Improvements / S00040

Council District:	Non-city	**Community Plan:**	Non City
Project Status:	Released	**Contact Information:**	Dorman, Amy
Duration:	1999 - 2016		619-533-5248
Improv Type:	Replacement		adorman@sandiego.gov

Description: This project provides for repairing and widening the access road to El Capitan Reservoir.

Justification / Public Benefit: The existing access road is narrow and has become a safety concern due to rain induced sloughing. Widening the road will improve accessibility to the reservoir, accommodate the recreation activities, and assist maintenance efforts for the reservoir.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2000 and was completed in Fiscal Year 2001. Construction has been re-scheduled to begin in Fiscal Year 2014 and scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: Total project cost decreased by $1.3 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	426,601	89,564	0	0	1,141	92,002	83,547	103,163	1,837,678	0	0	**2,633,696**
Total		**426,601**	**89,564**	**0**	**0**	**1,141**	**92,002**	**83,547**	**103,163**	**1,837,678**	**0**	**0**	2,633,696

Public Utilities

Bldg - Water - Reservoirs/Dams

Lower Otay Reservoir Emergency Outlet Improvements / S00044

Council District:	Non-city	**Community Plan:**	Non City
Project Status:	Released	**Contact Information:**	Azar, Hossein
Duration:	2001 - 2015		619-533-4102
Improv Type:	Betterment		hazar@sandiego.gov

Description: This project provides for the installation of two sluice gates on the auxiliary spillway to improve draw-down capacity.

Justification / Public Benefit: The State Department of Safety of Dams requires an emergency draw-down capability of 10 percent of reservoir capacity in 10 days. Lower Otay Reservoir (backed up by Savage Dam) requires 56 days for 10 percent draw-down in order to prevent a risk of dam failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2011 and to be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	576,119	4,805,309	0	0	0	0	0	0	0	0	0	**5,381,428**
Total		**576,119**	**4,805,309**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**5,381,428**

Public Utilities

Bldg - Water - Reservoirs/Dams

Morena Reservoir Outlet Tower Upgrade / S00041

Council District:	Non-city	**Community Plan:**	Non City
Project Status:	Released	**Contact Information:**	Dorman, Amy
Duration:	2001 - 2017		619-533-5248
Improv Type:	Betterment		adorman@sandiego.gov

Description: This project upgrades the outlet tower to meet seismic requirements, replaces the electrical system and outlet tower piping, interior and exterior valves,and platforms. It will add a 100-foot long, six-foot wide pedestrian bridge from the dam to the outlet tower.

Justification / Public Benefit: The aging outlet tower components are in need of replacement for safety and ease of operation. Furthermore, the electrical system needs to be upgraded to meet current standards, provide better control, and provide safety and better accessibility.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Project will be re-activated in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	452,695	15,338	0	0	0	0	0	0	5,669,154	129,782	0	**6,266,969**
Total		**452,695**	**15,338**	**0**	**0**	**0**	**0**	**0**	**0**	**5,669,154**	**129,782**	**0**	**6,266,969**

Public Utilities

Bldg - Water - Reservoirs/Dams

Rancho Bernardo Reservoir Rehabilitation / S00042

Council District:	5	**Community Plan:**	Rancho Bernardo
Project Status:	Released	**Contact Information:**	Haghkhah, Siavash
Duration:	2000 - 2010		619-533-6682
Improv Type:	Replacement		shaghkhah@sandiego.gov

Description: This project rehabilitates the existing ten million gallon concrete reservoir to better meet operational needs and seismic codes.

Justification / Public Benefit: This rehabilitation project will extend the service life of the existing reservoir and reduce the maintenance required to keep it in safe operating condition.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2000 and was completed in Fiscal Year 2007. Construction began in Fiscal Year 2008 and was completed in Fiscal Year 2009. The project is complete and awaiting closure and capitalization.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	8,713,519	388,252	0	0	0	0	0	0	0	0	0	**9,101,771**
Total		**8,713,519**	**388,252**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**9,101,771**

Public Utilities

Bldg - Water - Standpipes

Miramar Clearwell Improvements / S11024

Council District:	5	**Community Plan:**	Scripps Miramar Ranch
Project Status:	Created	**Contact Information:**	Partow, Hooman
Duration:	2011 - 2016		858-654-4284
Improv Type:	Replacement		tvarga@sandiego.gov

Description: This project will construct two new clearwells just west of the Miramar Water Treatment Plant. Capacity will be determined by the planning study.

Justification / Public Benefit: This project will replace the existing clearwells at Miramar Water Treatment Plant. The existing clearwells were determined to have significant structural issues and do not have adequate storage to meet operational needs and future demand.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2011 and to be completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2013.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	0	0	3,640,000	0	0	5,200,000	0	1,958,840	0	76,941,486	0	**87,740,326**
Total			**0**	**3,640,000**	**0**	**0**	**5,200,000**	**0**	**1,958,840**	**0**	**76,941,486**	**0**	**87,740,326**

Public Utilities

Bldg - Water - Standpipes

Standpipe and Reservoir Rehabilitations / ABL00001

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Hwang, Guann
Duration:	2010 - 2021		858-292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This annual allocation provides for reconstructing standpipes and reservoirs to improve operations and extend their useful life.

Justification / Public Benefit: Many existing standpipes and reservoirs in the water system have deteriorated to a point where they must be reconstructed or replaced to meet the current Occupational Safety and Health Act and Environmental Protection Agency safety and water quality standards.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis. Construction of the San Carlos Reservoir Interior Enhancement project is anticipated for completion in Fiscal Year 2011. Planning for the Catalina Standpipe project has been completed and is anticipated to move forward in Fiscal Year 2011. Pomerado Park Reservoir has been placed on hold. The new project for Fiscal Year 2011 is La Jolla View Reservoir.

Summary of Project Changes: The budget for Fiscal Year 2011 decreased by $2.4 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MUNI SEWER REVENUE	700000	(288)	288	0	0	0	0	0	0	0	0	0	**0**
WATER UTILITY OPERAT	700011	538,503	2,991,962	96,056	0	3,129,284	1,000,880	7,805,281	3,430,858	524,624	500,000	0	**20,017,448**
Total		**538,216**	**2,992,249**	**96,056**	**0**	**3,129,284**	**1,000,880**	**7,805,281**	**3,430,858**	**524,624**	**500,000**	**0**	**20,017,448**

Public Utilities

Bldg - Water - Treatment Plants

Alvarado Water Treatment Plant Upgrade & Expansion / S00021

Council District:	7	**Community Plan:**	Navajo
Project Status:	Released	**Contact Information:**	Asgharzadeh, Iraj
Duration:	1999 - 2013		619-533-5105
Improv Type:	Expansion		iasgharzadeh@sandiego.gov

Description: This project increases the treatment capacity of the Alvarado Water Treatment Plant from 150 million gallons of water per day (mgd) to 200 mgd and upgrades the existing treatment plant facilities to replace aged equipment to comply with new drinking water regulations. This project is split into multiple construction projects and will be phase funded. The major project components consist of the construction of two new sedimentation basins, the rehabilitation of existing 1950's-era sedimentation basins, the rehabilitation of the mechanical equipment and controls on the filters, ozone generation, and treatment facilities. Various site and landscaping improvements will also be made.

Justification / Public Benefit: The Safe Drinking Water Act, Environmental Protection Agency regulations, and a Department of Public Health Compliance Order dictate the need to upgrade the treatment plant process and equipment. Anticipated future demands within the Alvarado Water Service Area also require the plant to be expanded to 200 mgd, allowing for better utilization of the raw water storage in the San Vicente and El Capitan Reservoirs.

Operating Budget Impact: The upgrade from chlorine to ozone, as the primary disinfectant, will have a significant impact on the electrical and chemical comsumption of the plant (an increase of approximately of $1.6 million annually at completion). The increase in treated water capacity and the technical aspect of the equipment will also impact the cost for maintaining and operating the plant.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 1999 and has continued through subsequent phases of work. Construction began on the initial phase of work in Fiscal Year 2004 and is scheduled to be completed in Fiscal Year 2013.

Summary of Project Changes: The total project cost increased by $2.9 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	128,871,510	22,280,803	0	0	5,000,000	3,000,000	0	0	0	0	0	**159,152,313**
Total		**128,871,510**	**22,280,803**	**0**	**0**	**5,000,000**	**3,000,000**	**0**	**0**	**0**	**0**	**0**	**159,152,313**

Public Utilities

Bldg - Water - Treatment Plants

Fluoridation Facilities / S00074

Council District:	5, 7	**Community Plan:**	Navajo, Scripps Miramar Ranch, Non City
Project Status:	Released	**Contact Information:**	Asgharzadeh, Iraj
Duration:	2009 - 2011		619-533-5105
Improv Type:	Betterment		iasgharzadeh@sandiego.gov

Description: This project consists of installing fluoridation equipment at each of the City of San Diego Water Treatment Plants.

Justification / Public Benefit: The State of California Assembly Bill No. 733 requires Public Water Systems with more than 10,000 service connections to fluoridate their drinking water.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Plan, the Navajo and Scripps Miramar Ranch Community Plans, and is in conformance with the City's General Plan.

Schedule: On May 13, 2008, CDPH notified the City to install equipment and reliability features necessary to provide fluoridation within two years, before May 2010. This a Design Build project, design and construction started Fiscal Year 2010 and construction will end Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	2,819,162	407,854	0	0	0	0	0	0	0	0	0	**3,227,016**
Total		**2,819,162**	**407,854**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**3,227,016**

Public Utilities

Bldg - Water - Treatment Plants

Miramar Water Treatment Plant Upgrade & Expansion / S00024

Council District:	5	**Community Plan:**	Scripps Miramar Ranch
Project Status:	Released	**Contact Information:**	Asgharzadeh, Iraj
Duration:	1993 - 2013		619-533-5105
Improv Type:	Expansion		iasgharzadeh@sandiego.gov

Description: This project provides for upgrades to and expansion of the Miramar Water Treatment Plant, including construction of state-of-the-art filters, rapid mix and de-aeration facilities, cholorine and chemical facilities, four flocculation and sedimentation basins, an ozone structure with generation equipment, site paving, landscaping, and an administration building.

Justification / Public Benefit: The Safe Drinking Water Act, mandated by the Environmental Protection Agency and the Department of Public Health, dictates the need to upgrade the existing treatment plant. Increasing demands on the plant by the rapidly growing North City area also necessitate its expansion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 1997 and will continue through subsequent phases of work. Construction began on the initial phase of work in Fiscal Year 2001 and is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	223,697,332	25,514,065	0	0	0	0	0	0	0	0	0	**249,211,397**
Total		**223,697,332**	**25,514,065**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**249,211,397**

Public Utilities

Bldg - Water - Treatment Plants

Otay Water Treatment Plant Upgrade & Expansion / S00030

Council District:	Non-city	**Community Plan:**	Non City
Project Status:	Released	**Contact Information:**	Asgharzadeh, Iraj
Duration:	1993 - 2012		619-533-5105
Improv Type:	Expansion		iasgharzadeh@sandiego.gov

Description: This project provides for upgrading the treatment processes at the Otay Water Treatment Plant to comply with the Safe Drinking Water Act standards. The Safe Drinking Water Act is a federal act, enforced by the State of California.

Justification / Public Benefit: New standards required by the Safe Drinking Water Act dictate the need to upgrade the existing water treatment plant standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and will continue through subsequent phases of work. Construction began on the initial phase in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2011. New phase for Fiscal Year 2011: The Otay Water Treatment Plant Concrete Work.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	40,332,309	2,576,208	1,040,000	0	0	0	0	0	0	0	0	**43,948,517**
Total		**40,332,309**	**2,576,208**	**1,040,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**43,948,517**

Public Utilities

Bldg - Water - Wells

Groundwater Asset Development / ABM00001

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Adrian, George
Duration:	2010 - 2021		619-533-4680
Improv Type:	Replacement		gadrian@sandiego.gov

Description: This project provides for investigation work related to legal, technical, regulatory, and water quality issues; and for the planning, design, and construction of groundwater facilities to increase the local water supply.

Justification / Public Benefit: The City imports 90 percent of its water from the Colorado River and the State Water Project. The City has access to nine under-utilized groundwater assets that could be developed to supply new yield, seasonal storage or carryover storage.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Research, exploration and demostration began in Fiscal Year 2001 and will continue through Fiscal Year 2011. Design and construction of sub-projects identified in the research/exploration/demostration phase are anticipated to begin in Fiscal Year 2010 and continue through Fiscal Year 2019 and beyond.

Summary of Project Changes: The budget for Fiscal Year 2011 decreased by $1.8 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-ENT-STATE	710001	0	190,463	0	0	0	0	0	0	0	0	0	**190,463**
WATER UTILITY OPERAT	700011	8,926,622	4,218,437	0	0	250,000	250,000	6,301,662	250,000	10,137,859	12,337,042	0	**42,671,623**
Total		**8,926,622**	**4,408,900**	**0**	**0**	**250,000**	**250,000**	**6,301,662**	**250,000**	**10,137,859**	**12,337,042**	**0**	**42,862,085**

Public Utilities

Reclaimed Water System - Pipelines

North City Reclamation System / AHC00002

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Casamassima, Jennifer
Duration:	2010 - 2020		619-533-7402
Improv Type:	Expansion		jcasamassima@sandiego.gov

Description: The Northern Service Area recycled water system expansion is identified as Phase II in the 2000 and 2005 Recycled Water Master Plans and will be served by the North City Water Reclamation Plant. Once all the components of Phase II are completed, recycled water service will extend from Black Mountain Road west, along the I-56 corridor, to Carmel Valley. Portions of the recycled water pipeline expansion have been completed; bringing service to Olivenhain Municpal Water district and the communities of Black Mountain Ranch and Santa Luz. Transmission/distribution pipelines are planned in Carmel Valley, Pacific Highlands, Los Penasquitos Canyon and Camino Del Sur. State Proposition 50 (Integrated Regional Water Management Plan) and Bureau of Reclamation Title 16 Grant funds are anticipated for this project.

Justification / Public Benefit: Recycled water pipelines have been constructed by private developers or Caltrans. The City needs to construct the gaps to complete the system and start delivering recycled water. The City also needs to expand the distribution system to customers already retrofitted to use recycled water.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Planning, design and construction began in Fiscal Year 2001 and is currently scheduled for completion in Fiscal Year 2015.

Summary of Project Changes: The budget for Fiscal Year 2011 decreased by $9.4 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	9,939,071	20,871,676	0	0	0	0	335,277	1,724,334	0	0	0	**32,870,358**
Total		**9,939,071**	**20,871,676**	**0**	**0**	**0**	**0**	**335,277**	**1,724,334**	**0**	**0**	**0**	**32,870,358**

Public Utilities

Reclaimed Water System - Pipelines

Reclaimed Water Extension / AHC00001

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Casamassima, Jennifer
Duration:	2010 - 2020		619-533-7402
Improv Type:	Expansion		jcasamassima@sandiego.gov

Description: This annual allocation provides for pipeline extensions of the City's Recycled Water Distribution System to serve potential customers adjacent or in close proximity to the existing system.

Justification / Public Benefit: This project provides recycled water to customers served by the pipeline extensions.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis. Planned projects over the course of the next five (5) years are currently being evaluated.

Summary of Project Changes: The budget for Fiscal Year 2011 decreased by $3.2 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	336,462	4,513,288	0	0	500,000	500,000	500,000	500,000	500,000	500,000	0	**7,849,750**
Total		**336,462**	**4,513,288**	**0**	**0**	**500,000**	**500,000**	**500,000**	**500,000**	**500,000**	**500,000**	**0**	**7,849,750**

Public Utilities

Reclaimed Water System - Pipelines

Reclaimed Water Retrofit / AHC00003

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Casamassima, Jennifer
Duration:	2010 - 2020		619-533-7402
Improv Type:	Expansion		jcasamassima@sandiego.gov

Description: This annual allocation provides for supplying reclaimed water customers with the proper connections and metering for the new reclaimed water distribution system.

Justification / Public Benefit: The City of San Diego has embarked on an aggressive water reclamation program to provide reclaimed water to large users of potable water for irrigation purposes. This will allow the City to increase its available potable water to serve new potential customers.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: No new projects are planned in Fiscal Year 2011 and beyond.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	1,393,078	1,006,082	0	0	0	0	0	0	0	0	0	**2,399,160**
Total		**1,393,078**	**1,006,082**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,399,160**

Public Utilities

Reclaimed Water System - Pipelines

Recycled Water System Upgrades / S10010

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Phung, Tung
Duration:	2010 - 2012		858-654-4284
Improv Type:	Betterment		tvarga@sandiego.gov

Description: This project is needed to ensure that spills from the recycled water system flow into the sewer rather than the storm water system. This project would include 14 Pressure Reducing Station vaults to be retro-fitted to divert the drainage inside the vault from the storm drain to the sewer system, as required by Regional Water Quality Control Board.

Justification / Public Benefit: This project is needed to comply with the latest regulatory requirements that recycled water be drained to the sewer system rather than the storm drain system when emergency spills or main breaks occur inside the vaults.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2010 and construction is to be completed in Fiscal Year 2012.

Summary of Project Changes: The total project cost increased by $281,914 due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	37,068	662,932	250,000	0	31,914	0	0	0	0	0	0	**981,914**
Total		**37,068**	**662,932**	**250,000**	**0**	**31,914**	**0**	**0**	**0**	**0**	**0**	**0**	**981,914**

Public Utilities

Reclaimed Water System - Pipelines

South Bay Reclamation System / S00018

Council District:	8	**Community Plan:**	San Ysidro, Tijuana River Valley
Project Status:	Released	**Contact Information:**	Casamassima, Jennifer
Duration:	2002 - 2010		619-533-7402
Improv Type:	Expansion		jcasamassima@sandiego.gov

Description: This project acquires a pipeline that was installed by the Metropolitan Wastewater Department at Dairy Mart Road. It is approximately 4,145 linear feet of 30"" diameter, ductile iron pipe, polyurethane lined and coated. A cathodic protection system is in place on this project. Subsequently, additional sub-projects will be created to form a distribution system for reclaimed water produced at the South Bay Water Reclamation Plant.

Justification / Public Benefit: One of the requirements of the Ocean Pollution Reduction Act Consent Decree Agreement between the City, the State of California and the Environmental Protection Agency is the Beneficial reuse of Title 22 reclaimed water.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the San Ysidro and Tijuana River Valley Community Plans, and is in conformance with the City's General Plan.

Schedule: All pipelines for this project have been completed and will be closed by the end of the fiscal year. The final phase consists of the installation of a mag-meter assembly to facilitate recycled water billings to the Otay Water District.

Summary of Project Changes: There is no significant change to the project in Fiscal Year 2011. The total project expenditures do not include projects which closed prior to conversion to SAP.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	1,271,902	77,232	0	0	0	0	0	0	0	0	0	**1,349,134**
Total		**1,271,902**	**77,232**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,349,134**

Public Utilities

Wastewater - Collection Sys - Main

Pipeline Rehabilitation / AJA00002

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Hwang, Guann
Duration:	2010 - 2020		858-292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This annual allocation provides for the rehabilitation and repair of deteriorated sewers and manholes at various locations within the City limits.

Justification / Public Benefit: This annual allocation provides for the extension of the useful life of sewers and manholes, improvements in the level of service to the residents of San Diego, and compliance with regulatory agencies' standards by reducing the impact of sewer spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The budget for Fiscal Year 2011 decreased by $27.5 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MUNI SEWER REVENUE	700000	46,313,820	41,646,777	5,000,000	0	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	0	**152,960,597**
UNDERGROUND SURCHARG	200218	550	(550)	0	0	0	0	0	0	0	0	0	**0**
Total		**46,314,370**	**41,646,227**	**5,000,000**	**0**	**10,000,000**	**10,000,000**	**10,000,000**	**10,000,000**	**10,000,000**	**10,000,000**	**0**	**152,960,597**

Public Utilities

Wastewater - Collection Sys - Main

Pipeline Rehabilitation Phase F-1 / S00341

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Azar, Hossein
Duration:	2005 - 2011		619-533-4102
Improv Type:	Replacement - Rehab		hazar@sandiego.gov

Description: This project provides rehabilitation and repair of 21.72 miles of sewer pipeline.

Justification / Public Benefit: This project will help meet EPA requirements to reduce sewer spills while reducing maintenance costs and extending the service life of sewer pipelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community planning areas and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: This project is newly published for Fiscal Year 2011. This project was converted from a sublet (B-00468) under an annual allocation to a stand-alone due to costs exceeding $8 million per sublet. This project was originally scheduled to rehabilitate 10.03 miles of pipeline. Due to some contractual issues with other pipeline rehabilitation contracts, additional mileage was added to this project as a change order.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MUNI SEWER REVENUE	700000	9,519,728	741,229	0	0	0	0	0	0	0	0	0	**10,260,957**
Total		**9,519,728**	**741,229**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**10,260,957**

Public Utilities

Wastewater - Collection Sys - Main

Sewer Main Replacements / AJA00001

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Hwang, Guann
Duration:	2010 - 2020		858-292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This annual allocation provides for the replacement of deteriorated and undersized sewer mains at various locations within the City limits.

Justification / Public Benefit: This annual allocation provides for the replacement of sewer mains that are in a deteriorated condition or are undersized.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The budget for Fiscal Year 2011 increased by $26.9 million due to revised requirements. Total project costs do not reflect accrual adjustments.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CAPITAL OUTLAY-MISC	400002	323	(323)	0	0	0	0	0	0	0	0	0	**0**
GENERAL FUND	100000	(59)	59	0	0	0	0	0	0	0	0	0	**0**
MUNI SEWER REVENUE	700000	98,453,578	35,413,030	68,800,000	0	55,000,000	55,000,000	40,000,000	40,000,000	40,000,000	40,000,000	0	**472,666,608**
PLANNING & DEVEL REV	700036	48	(48)	0	0	0	0	0	0	0	0	0	**0**
WATER UTILITY OPERAT	700011	2,398	(2,398)	0	0	0	0	0	0	0	0	0	**0**
Total		**98,456,288**	**35,410,320**	**68,800,000**	**0**	**55,000,000**	**55,000,000**	**40,000,000**	**40,000,000**	**40,000,000**	**40,000,000**	**0**	**472,666,608**

Public Utilities

Wastewater - Collection Sys - Main

Unscheduled Projects / AJA00003

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Hwang, Guann
Duration:	2010 - 2020		(858) 292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This annual allocation provides for repair and replacement of sewers in need of emergency or unscheduled repairs.

Justification / Public Benefit: This annual allocation provides for emergency repairs and replacement of sewer pipeline to avoid failures of the Municipal Sewer System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Total project cost has decreased by $5.9 million. Current funding within the project combined with the new Fiscal Year 2011 project budget of $2.2 million will support Fiscal Year 2011 needs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GENERAL FUND	100000	84	(84)	0	0	0	0	0	0	0	0	0	**0**
MUNI SEWER REVENUE	700000	11,480,245	6,453,421	2,200,000	0	1,265,319	1,315,932	1,368,569	1,423,312	1,480,244	1,539,454	0	**28,526,496**
Total		**11,480,329**	**6,453,337**	**2,200,000**	**0**	**1,265,319**	**1,315,932**	**1,368,569**	**1,423,312**	**1,480,244**	**1,539,454**	**0**	**28,526,496**

Public Utilities

Wastewater - Collection Sys - Trunk Swr

Balboa Avenue Trunk Sewer / S00331

Council District:	6	**Community Plan:**	Clairemont Mesa
Project Status:	Released	**Contact Information:**	Gamboa, Wendy
Duration:	2001 - 2012		619-235-1971
Improv Type:	Expansion		wgamboa@sandiego.gov

Description: This project provides for the replacement of the existing 15-inch trunk sewer pipe with 24-inch pipe, including the 5,000 feet of new 18-inch trunk sewer.

Justification / Public Benefit: This project will upgrade the existing trunk sewer with a larger pipe to accomodate additional flow in the future.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2002 and is scheduled to be completed in Fiscal Year 2011. Construction is scheduled to begin and be completed in Fiscal Year 2011.

Summary of Project Changes: The total project cost decreased by approximately $2.0 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MUNI SEWER REVENUE	700000	1,726,220	515,269	1,400,000	0	0	0	0	0	0	0	0	**3,641,489**
Total		**1,726,220**	**515,269**	**1,400,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**3,641,489**

Public Utilities

Wastewater - Collection Sys - Trunk Swr

Beach Area Low Flow Storm Diversion / S00313

Council District:	1, 2	**Community Plan:**	La Jolla, Pacific Beach
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	1999 - 2010		619-533-7482
Improv Type:	Replacement		jbatta@sandiego.gov

Description: This project and Storm Water Department's Beach Area Low Flow Storm Drain Diversion project, S-00603, provide for diversion of low flow storm runoff and sewer overflows.

Justification / Public Benefit: This project will allow for the sewer overflow and low flow storm runoff to return to the sewer, preventing pollution in the beach areas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla and Pacific Beach Community Plans, and is in conformance with the City's General Plan.

Schedule: Construction was scheduled to begin in Fiscal Year 1999. This project has been completed and it's scheduled to be closed by the end of Fiscal Year 2010.

Summary of Project Changes: No significant changes have been made to the project in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MUNI SEWER REVENUE	700000	2,422,334	(215,190)	0	0	0	0	0	0	0	0	0	**2,207,143**
Total		**2,422,334**	**(215,190)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,207,143**

Public Utilities

Wastewater - Collection Sys - Trunk Swr

Carmel Valley Trunk Sewer / S00325

Council District:	1	**Community Plan:**	Carmel Valley
Project Status:	Released	**Contact Information:**	Phung, Tung
Duration:	1992 - 2010		858-292-6425
Improv Type:	Expansion		tphung@sandiego.gov

Description: This project provides for replacement of the existing Carmel Valley Trunk Sewer east of Interstate 5.

Justification / Public Benefit: The existing sewer has experienced a significant number of structural failures. Continuing development within the area tributary to the existing trunk sewer will also create the need for greater capacity than the existing sewer can provide. CalTrans will replace a portion of the existing trunk sewer in conjunction with its work on the State Route 56/Interstate 5 interchange. This project is included in the Environmental Protection Agency Consent Decree.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 1999 and was completed in Fiscal Year 2005. Construction began in Fiscal Year 2004 and was completed in Fiscal Year 2007. The developer has taken over this project and scheduled to close at the end of Fiscal Year 2010.

Summary of Project Changes: No significant changes have been made to the project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CARMEL VALLEY TS CON	700005	1,226,804	(461,804)	0	0	0	0	0	0	0	0	0	**765,000**
MUNI SEWER REVENUE	700000	65,860	187,679	0	0	0	0	0	0	0	0	0	**253,538**
SEWER CONTRIB TO THE	700004	8,949,681	738,931	0	0	0	0	0	0	0	0	0	**9,688,612**
Total		**10,242,345**	**464,805**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**10,707,151**

Public Utilities

Wastewater - Collection Sys - Trunk Swr

East Mission Gorge Force Main Rehabilitation / S00326

Council District:	7	**Community Plan:**	Navajo
Project Status:	Released	**Contact Information:**	Phung, Tung
Duration:	2004 - 2015		858-292-6425
Improv Type:	Replacement		tphung@sandiego.gov

Description: This project provides for the rehabilitation of the East Mission Gorge force main due to deterioration of the pipeline concrete lining from sulfuric acid build up.

Justification / Public Benefit: This project provides for the rehabilitation of the force main in order to prevent breakage of the force main and prevent potential sewage spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and is scheduled to be completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: The total project cost increased by $3.0 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MUNI SEWER REVENUE	700000	441,835	812,805	0	0	0	563,525	3,069,366	1,404,304	0	0	0	**6,291,835**
Total		**441,835**	**812,805**	**0**	**0**	**0**	**563,525**	**3,069,366**	**1,404,304**	**0**	**0**	**0**	**6,291,835**

Public Utilities

Wastewater - Collection Sys - Trunk Swr

East Point Loma Trunk Sewer / S00329

Council District:	2	**Community Plan:**	Peninsula, Midway - Pacific Highway
Project Status:	Released	**Contact Information:**	Spier, Carl
Duration:	2001 - 2013		619-533-5126
Improv Type:	Expansion		cspier@sandiego.gov

Description: Construction consists of the rehabilitation of approximately 7,308 LF of 27 & 30-inch trunk sewer, the installation of approximately 640 LF of 36-inch trunk sewer, 64 LF of 27-inch trunk sewer, 237 LF of 18-inch trunk sewer, 148 LF of 12-inch sewer mains, and 31 LF of 8-inch sewer mains, plus sewer manholes, sewer laterals, trench shoring, pavement resurfacing and all other work and appurtenances necessary to complete the work. The affected streets are Nimitz Blvd., Barnett Avenue, and Cushing Road between Nimitz Blvd. and Barnett Avenue.

Justification / Public Benefit: This project redirects the existing trunk sewer system to the 96 Sewer Interceptor located on Barnett Ave. The age of the existing system is almost 60 years old and needs to be rehabilitated.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Peninsula and Midway-Pacific Highway Corridor Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and is scheduled to be completed in Fiscal Year 2011. Construction is scheduled to be begin in Fiscal Year 2011 and be completed by 2013.

Summary of Project Changes: The total project cost decreased by $1.1 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MUNI SEWER REVENUE	700000	775,285	9,154,715	0	0	1,524,228	45,802	0	0	0	0	0	**11,500,030**
Total		**775,285**	**9,154,715**	**0**	**0**	**1,524,228**	**45,802**	**0**	**0**	**0**	**0**	**0**	**11,500,030**

Public Utilities

Wastewater - Collection Sys - Trunk Swr

Harbor Drive Trunk Sewer Replacement / S00336

Council District:	8	**Community Plan:**	Centre City
Project Status:	Released	**Contact Information:**	Spier, Carl
Duration:	2000 - 2013		619-533-5126
Improv Type:	Expansion		cspier@sandiego.gov

Description: This project provides for upgrading and replacing existing portions of Harbor Drive trunk sewer with 15-inch, 18-inch and 48-inch pipelines.

Justification / Public Benefit: The existing trunk sewer has a portion constructed of techite pipeline, which has been prone to structural failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2002 and is scheduled to be completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2011 and be completed in Fiscal Year 2013.

Summary of Project Changes: The total project cost decreased by approximately $5 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MUNI SEWER REVENUE	700000	815,201	169,471	4,000,000	0	4,978,442	737,743	0	0	0	0	0	**10,700,857**
Total		**815,201**	**169,471**	**4,000,000**	**0**	**4,978,442**	**737,743**	**0**	**0**	**0**	**0**	**0**	**10,700,857**

Public Utilities

Wastewater - Collection Sys - Trunk Swr

La Jolla/PB Trunk Sewer-Chelsea Street Relocation / S00327

Council District:	1	**Community Plan:**	La Jolla
Project Status:	Released	**Contact Information:**	Gamboa, Wendy
Duration:	1997 - 2010		619-235-1971
Improv Type:	Expansion		wgamboa@sandiego.gov

Description: This project will realign approximately 3,850 feet of 21-inch trunk sewer; construct approximately 28 feet of 12-inch sewer main; construct approximately 4,638 feet of 8-inch sewer main; and replumb approximately 65 laterals.

Justification / Public Benefit: This project will relocate an existing trunk sewer located within a utility easement area between private properties fronting La Jolla Boulevard and Chelsea Street.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and it is in conformance with the City's Program Guide and General Plan.

Schedule: This project is complete and awaiting capitalization.

Summary of Project Changes: No significant changes made to this project in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MUNI SEWER REVENUE	700000	8,342,627	110,316	0	0	0	0	0	0	0	0	0	**8,452,943**
Total		**8,342,627**	**110,316**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**8,452,943**

Public Utilities

Wastewater - Collection Sys - Trunk Swr

Lake Murray Trunk Sewer / S00335

Council District:	7	**Community Plan:**	Navajo
Project Status:	Released	**Contact Information:**	Spier, Carl
Duration:	2003 - 2012		619-533-5126
Improv Type:	Expansion		cspier@sandiego.gov

Description: This project provides for the replacement of three miles of existing trunk sewer and installation of maintenance access pathways.

Justification / Public Benefit: This project provides for the upsizing of the trunk sewer to meet build-out capacity.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed. Construction began in Fiscal year 2010 and will be completed by Fiscal Year 2011.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MUNI SEWER REVENUE	700000	9,542,593	11,154,205	0	0	0	0	0	0	0	0	0	**20,696,798**
Total		**9,542,593**	**11,154,205**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**20,696,798**

Public Utilities

Wastewater - Collection Sys - Trunk Swr

Metropolitan Waste Water Department Trunk Sewers / AJB00001

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Hwang, Guann
Duration:	2010 - 2020		858-292-6476
Improv Type:	New		ghwang@sandiego.gov

Description: This annual allocation provides for the replacement of trunk sewers and sewer mains at various locations, including canyons, within the City.

Justification / Public Benefit: This annual allocation provides for the upgrading of trunk sewers, to improve the level of service to residents of San Diego and to comply with regulatory agencies by reducing the impact of sewer spills.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The budget for Fiscal Year 2011 increased by $14.6 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
METRO SEWER UTILITY	700001	0	0	2,000,000	0	0	0	0	0	0	0	0	**2,000,000**
MUNI SEWER REVENUE	700000	25,550,974	7,914,819	12,617,329	0	17,600,000	20,000,000	25,000,000	20,000,000	20,000,000	20,000,000	0	**168,683,122**
Total		**25,550,974**	**7,914,819**	**14,617,329**	**0**	**17,600,000**	**20,000,000**	**25,000,000**	**20,000,000**	**20,000,000**	**20,000,000**	**0**	**170,683,122**

Public Utilities

Wastewater - Collection Sys - Trunk Swr

Miramar Road Trunk Sewer / S00330

Council District:	1, 5	**Community Plan:**	Mira Mesa, North University City
Project Status:	Released	**Contact Information:**	Phung, Tung
Duration:	2001 - 2010		858-292-6425
Improv Type:	Expansion		tphung@sandiego.gov

Description: This project provides for the replacement and upgrade of the Miramar Trunk Sewer.

Justification / Public Benefit: This project provides for upgrading the existing 15-inch diameter pipe to 18-inch diameter pipe in order to accommodate the flow from the Marine Corps Air Station, Miramar.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University and Mira Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2007. Construction began in Fiscal Year 2007 and was completed in Fiscal Year 2008. Environmental mitigation is scheduled to be completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and awaiting capitalization.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MUNI SEWER REVENUE	700000	3,066,685	1,587,280	0	0	0	0	0	0	0	0	0	**4,653,965**
Total		**3,066,685**	**1,587,280**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**4,653,965**

Public Utilities

Wastewater - Collection Sys - Trunk Swr

Montezuma Trunk Sewer / S00332

Council District:	7	**Community Plan:**	College Area
Project Status:	Released	**Contact Information:**	Spier, Carl
Duration:	2002 - 2013		619-533-5126
Improv Type:	Expansion		cspier@sandiego.gov

Description: This project provides for the replacement of approximately 2,445 feet of the existing 15-inch trunk sewer with 21-inch pipe.

Justification / Public Benefit: This trunk sewer will be upgraded with a larger pipe to accomodate future flow capacity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the College Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 with final design modifications scheduled to be completed in Fiscal Year 2011. Construction for this project will begin in Fiscal Year 2012.

Summary of Project Changes: The total project cost decreased by $824,396 due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MUNI SEWER REVENUE	700000	682,913	279,861	200,000	0	411,302	611,302	0	0	0	0	0	**2,185,378**
Total		**682,913**	**279,861**	**200,000**	**0**	**411,302**	**611,302**	**0**	**0**	**0**	**0**	**0**	2,185,378

Public Utilities

Wastewater - Collection Sys - Trunk Swr

Otay Mesa Trunk Sewer / S00301

Council District:	8	**Community Plan:**	Otay Mesa
Project Status:	Released	**Contact Information:**	Phung, Tung
Duration:	2001 - 2010		858-292-6425
Improv Type:	Expansion		tphung@sandiego.gov

Description: This project will provide for adequate sewage capacity and accommodate future growth in the Otay Mesa community. The City of San Diego and developers have entered into cooperative agreements to design and construct the Otay Mesa Trunk Sewer project. This is a multi-phased, major trunk sewer system to serve the Otay Mesa area as described in the 2004 Otay Mesa Sewer Master Plan and Alignment Study. The project constructs all sewer pipes 18-inches and larger and upgrades the existing pump station 23T. Phase 2A1 constructs 2,634 feet of 42-inch pipe in Old Otay Mesa Road. Phase 2A2 constructs a continuation of the pipe for another 4,282 feet. Phase 2B1 constructs a continuation of the pipe for another 6,180 feet to connect to the San Ysidro Trunk Sewer

Justification / Public Benefit: The project will provide service for the future wastewater flows in the Otay Mesa Area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design for Phases 2A1 and 2A2 began in Fiscal Year 2001 and completed in Fiscal Year 2010. Design for Phase 2B1 began in Fiscal Year 2001 and was completed in Fiscal Year 2010. Construction for 2A1 and 2A2 began in Fiscal Year 2004 and has been completed. Phase 2B1 will be constructed by the developer.

Summary of Project Changes: No significant changes have been made to the project in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MUNI SEWER REVENUE	700000	13,028,525	1,433,232	0	0	0	0	0	0	0	0	0	**14,461,757**
Total		**13,028,525**	**1,433,232**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**14,461,757**

Public Utilities

Wastewater - Collection Sys - Trunk Swr

Sorrento Vly Trunk Swr Rep & Swr Pump Station 89 / S00333

Council District:	1	**Community Plan:**	Torrey Pines
Project Status:	Closed	**Contact Information:**	Gamboa, Wendy
Duration:	1998 - 2010		619-235-1971
Improv Type:	Expansion		wgamboa@sandiego.gov

Description: This project will provide for the relocation of the existing trunk sewer out of the Penasquitos Lagoon.

Justification / Public Benefit: A portion of the existing trunk sewer is currently located in the Penasquitos Lagoon area and is inaccessible during rainy periods.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 1999 and was completed in Fiscal Year 2006. Construction began in Fiscal Year 2004 and was completed in Fiscal Year 2006. This project is complete and awaiting capitalization

Summary of Project Changes: No significant changes have been made to the project in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MUNI SEWER REVENUE	700000	17,912,600	0	0	0	0	0	0	0	0	0	0	**17,912,600**
Total		**17,912,600**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**17,912,600**

Public Utilities

Wastewater - Collection Sys - Trunk Swr

South Mission Valley Trunk Sewer / S00302

Council District:	2, 3, 6, 7	**Community Plan:**	Mission Valley
Project Status:	Released	**Contact Information:**	Gamboa, Wendy
Duration:	2001 - 2012		619-235-1971
Improv Type:	Expansion		wgamboa@sandiego.gov

Description: This project provides for the installation of approximately 3,000 feet of new 36-inch trunk sewer along Interstate 8 between Taylor Street and Hotel Circle Place, and approximately 600 feet of new 24-inch trunk sewer at the Interstate 5/Interstate 8 interchange.

Justification / Public Benefit: This project will increase the flow capacity of the South Mission Valley Trunk Sewer.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed. Construction began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: The total project cost decreased by $7.5 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MUNI SEWER REVENUE	700000	12,995,089	3,921,586	0	0	0	0	0	0	0	0	0	**16,916,674**
Total		**12,995,089**	**3,921,586**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**16,916,674**

Public Utilities

Wastewater - Collection Sys - Trunk Swr

USIU Trunk Sewer / S00334

Council District:	5	**Community Plan:**	Scripps Miramar Ranch, Mira Mesa
Project Status:	Released	**Contact Information:**	Amen, Rania
Duration:	2002 - 2013		619-533-5492
Improv Type:	Expansion		ramen@sandiego.gov

Description: This project provides for the replacement of the existing 2.2-mile trunk sewer. The trunk sewer starts on the west side of Interstate 15, proceeds east through Horse Ranch Canyon, and continues east on the edge of Pomerado Road to 400 feet east of Avenida Magnifica.

Justification / Public Benefit: This project will provide for the upsizing of the trunk sewer to meet build-out capacity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch and Mira Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2002 and is scheduled to be completed in Fiscal Year 2011. Construction is scheduled to begin in October 2010 and be completed in June 2011.

Summary of Project Changes: The total project cost decreased by approximately $4.3 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
MUNI SEWER REVENUE	700000	2,968,652	1,431,785	5,920,000	0	0	0	0	0	0	0	0	**10,320,437**
Total		**2,968,652**	**1,431,785**	**5,920,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**10,320,437**

Public Utilities

Water - Distribution Sys - Distribution

Del Mar Heights Pipeline Relocation / S00070

Council District:	1	**Community Plan:**	Del Mar Mesa
Project Status:	Released	**Contact Information:**	Wilson, Leonard
Duration:	2005 - 2013		858-654-4112
Improv Type:	Expansion		llwilson@sandiego.gov

Description: This project will provide for the relocation and upsizing of this pipeline (36") in the ultimate right-of-way for Carmel Valley Road. The existing Del Mar Heights Pipeline will no longer follow the alignment of Carmel Valley Road once Carmel Valley Road is improved to four lanes.

Justification / Public Benefit: Future maintenance of this facility is enhanced when it is in an accessible and convenient location such as a public street right-of-way. This project will relocate the pipeline so that it can be easily maintained, repaired, and serviced in the future.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific (Community) Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to be completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PACIFIC HIGHLANDS RA	400090	4,251,970	98,030	0	0	0	0	0	0	0	0	0	**4,350,000**
Total		**4,251,970**	**98,030**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**4,350,000**

Public Utilities

Water - Distribution Sys - Distribution

El Capitan Pipeline #2 / S10005

Council District:	Non-city	**Community Plan:**	Non City
Project Status:	Released	**Contact Information:**	Wong, Pete
Duration:	2010 - 2015		858-292-6475
Improv Type:	Expansion		pwong@sandiego.gov

Description: This project provides for a pipeline parallel to the existing 48-inch El Capitan Pipeline with 41,490 linear feet of new 54-inch pipeline.

Justification / Public Benefit: This project would provide an additional outlet capacity of 75 million gallons per day (MGD) from El Capitan Reservoir to the Lakeside Pump Station. The combined capacity of the two pipelines would be 130 MGD. This would enable the Lakeside Pump Station to deliver 110 MGD to the Alvarado Water Treatment Plant and 20 MGD to the Helix Water District.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Project currently undergoing condition assessment and planning. Design phase is re-scheduled to begin in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2014 with completion anticipated by Fiscal Year 2015.

Summary of Project Changes: Total project cost decreased by $6.26 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	13,744	2,055,854	0	0	2,206,235	23,646,869	18,463,603	0	0	0	0	**46,386,305**
Total		**13,744**	**2,055,854**	**0**	**0**	**2,206,235**	**23,646,869**	**18,463,603**	**0**	**0**	**0**	**0**	**46,386,305**

Public Utilities

Water - Distribution Sys - Distribution

El Monte Pipeline #2 / S10008

Council District:	7	**Community Plan:**	Navajo
Project Status:	Released	**Contact Information:**	Wong, Pete
Duration:	2010 - 2020		858-292-6475
Improv Type:	Expansion		pwong@sandiego.gov

Description: This project would build a new 60-inch pipeline with a capacity of 150 million gallons per day (MGD) between the Lakeside Pump Station and the Alvarado Water Treatment Plant.

Justification / Public Benefit: This project is necessary to ensure that future water demands are met in the Alvarado service area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Project currently undergoing condition assessment / planning. Design phase is re-scheduled to begin in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2014 with completion in Fiscal Year 2020.

Summary of Project Changes: The total estimated project budget increased by $10.8 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	13,807	2,534,193	0	0	5,665,129	349,766	13,143,855	29,380,162	29,393,628	27,007,143	0	**107,487,683**
Total		**13,807**	**2,534,193**	**0**	**0**	**5,665,129**	**349,766**	**13,143,855**	**29,380,162**	**29,393,628**	**27,007,143**	**0**	**107,487,683**

Public Utilities

Water - Distribution Sys - Distribution

Freeway Relocation / AKB00002

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Hwang, Guann
Duration:	2010 - 2011		858-292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This annual allocation provides funding to relocate water lines in conflict with the State Department of Transportation highway construction zones.

Justification / Public Benefit: Waterline relocation is necessitated by the State Department of Transportation's effort to expand the State Highway System. Relocation projects are accomplished in conjunction with highway projects scheduled by the State Department of Transportation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis per Caltrans requests.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
DEF MAINT 2009A-PROJ	400624	1,760	(1,760)	0	0	0	0	0	0	0	0	0	**0**
MUNI SEWER REVENUE	700000	3,556	(3,556)	0	0	0	0	0	0	0	0	0	**0**
WATER UTILITY OPERAT	700011	2,508,613	706,626	50,000	0	50,000	50,000	50,000	50,000	50,000	50,000	0	**3,565,239**
Total		**2,513,929**	**701,310**	**50,000**	**0**	**50,000**	**50,000**	**50,000**	**50,000**	**50,000**	**50,000**	**0**	3,565,239

Public Utilities

Water - Distribution Sys - Distribution

Kearny Mesa Pipeline Upgrade / S10011

Council District:	6	**Community Plan:**	Kearny Mesa, Linda Vista, Clairemont Mesa, Mission Valley
Project Status:	Released	**Contact Information:**	Wong, Pete
Duration:	2010 - 2014		858-292-6475
Improv Type:	Replacement		pwong@sandiego.gov

Description: This project provides for the replacement of the Kearny Mesa Pipeline. There will be 49,000 linear feet of 36 inch and 30 inch pipeline replaced.

Justification / Public Benefit: This upgrade is necessary to prevent water pipe breaks, and to assure a continuous water supply to the Kearny Mesa community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley, Linda Vista, Clairemont Mesa and Kearny Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: This project currently undergoing condition assessment and planning. Design is scheduled to begin in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2013 and to be completed in Fiscal Year 2014.

Summary of Project Changes: The budget for Fiscal Year 2011 decreased by $2.9 million, due to re-scheduling of project. Total estimated project cost decreased by $5.3 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	5,995	2,724,005	0	0	1,957,945	21,398,173	16,637,026	605,247	0	0	0	**43,328,391**
Total		**5,995**	**2,724,005**	**0**	**0**	**1,957,945**	**21,398,173**	**16,637,026**	**605,247**	**0**	**0**	**0**	**43,328,391**

Public Utilities

Water - Distribution Sys - Distribution

Kensington Pressure Regulator / S10059

Council District:	3	**Community Plan:**	Normal Heights (Mid-City)
Project Status:	Created	**Contact Information:**	Partow, Hooman
Duration:	2013 - 2015		858-654-4284
Improv Type:	Betterment		hpartow@sandiego.gov

Description: This project will install two pressure regulating stations at the Kensington Park Villas in order to provide more consistent water pressure throughout the community.

Justification / Public Benefit: The pressure regulating station will provide more consistent water pressure throughout the community and decrease pipe ruptures or other problems due to over pressurizing.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: During the Master Planning Project prioritization effort it was determined to put this project on hold.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	0	31,564	0	0	0	42,816	0	468,121	0	0	0	**542,501**
Total			**31,564**	**0**	**0**	**0**	**42,816**	**0**	**468,121**	**0**	**0**	**0**	**542,501**

Public Utilities

Water - Distribution Sys - Distribution

Meter Boxes / AKB00005

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Balotsky, Yana
Duration:	2010 - 2011		619-527-3170
Improv Type:	Replacement		ybalotsky@sandiego.gov

Description: This annual allocation provides for the upgrade and replacement of water meter boxes.

Justification / Public Benefit: Replacement and upgrades are necessary for the ongoing use of the water billing system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Water Meter Box Replacements - Group I, II and III projects began in Fiscal Year 2009 and are scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: No significant changes have been made to this project in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	604,301	54,688	0	0	0	0	0	0	0	0	0	**658,989**
Total		**604,301**	**54,688**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**658,989**

Public Utilities

Water - Distribution Sys - Distribution

Miramar Pipeline Monitoring & Reinspection / S00083

Council District:	5	**Community Plan:**	Mira Mesa
Project Status:	Released	**Contact Information:**	Wong, Pete
Duration:	2007 - 2012		858-292-6475
Improv Type:	New		pwong@sandiego.gov

Description: This project provides for monitoring and reinspection of 26,870 linear feet of existing pre-stressed concrete cylinder pipe on Mira Mesa Boulevard from Pacific Heights Boulevard eastward to the Miramar Water Treatment Plant. A pipeline condition assessment will be performed prior to initiating design.

Justification / Public Benefit: These improvements are necessary to prevent water pipe breaks and to assure a continuous water supply to the Mira Mesa Community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The Miramar Pipeline reinspection was pushed out to start in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	19,481	1,192,979	275,176	0	82,462	0	0	0	0	0	0	**1,570,098**
Total		**19,481**	**1,192,979**	**275,176**	**0**	**82,462**	**0**	**0**	**0**	**0**	**0**	**0**	**1,570,098**

Public Utilities

Water - Distribution Sys - Distribution

Montezuma Pipeline/Mid-City Pipeline Phase II / S11026

Council District:	7	**Community Plan:**	College Area, Eastern Area (Mid-City), Navajo
Project Status:	Created	**Contact Information:**	Partow, Hooman
Duration:	2011 - 2016		858-654-4284
Improv Type:	Expansion		hpartow@sandiego.gov

Description: This project will construct a new 54-inch pipeline from the Alvarado Water Treatment Plant. Clearwells to the existing 48-inch Mid-City Pipeline, which crosses Highway 8. Approximate pipeline length is 6,505 Linear Feet.

Justification / Public Benefit: This project will give complete redundancy to the Trojan Pipeline and will add transmission capacity to all of San Diego south of Highway 8. The project will provide a backup supply for the aging 54-inch Trojan Pipeline that currently supplies the Mid-City Pipeline west of the 63rd Street inter-tie, second supply line to the largest region of the Alvarado Water Treatment Plant service area, backup service, and allows the Trojan Pipeline to be removed from service for inspection. In addition, the project provides connections for a new 69th and Mohawk Pump Station to become the lead supply to the Redwood Village (645) zone.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the College Area, Navajo and Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2011 and to be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015.

Summary of Project Changes: This is a newly published project in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	0	0	246,480	0	363,562	783,063	69,476	5,430,108	3,981,140	37,152	0	**10,910,981**
Total			**0**	**246,480**	**0**	**363,562**	**783,063**	**69,476**	**5,430,108**	**3,981,140**	**37,152**	**0**	**10,910,981**

Public Utilities

Water - Distribution Sys - Distribution

Pomerado Pipeline #2 / S00072

Council District:	5, 7	**Community Plan:**	Scripps Miramar Ranch, Tierrasanta
Project Status:	Released	**Contact Information:**	Partow, Hooman
Duration:	1987 - 2011		858-654-4284
Improv Type:	Betterment		hpartow@sandiego.gov

Description: This project provides for negotiating an agreement with the San Diego County Water Authority for the disposition of the City's share of the Pomerado Pipeline.

Justification / Public Benefit: The City and the San Diego County Water Authority jointly own the Pomerado Pipeline. The agreement will determine the long-term disposition of the pipeline. Negotiations with the San Diego County Water Authority are expected to continue throughout 2010.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch and Tierrasanta Community Plans and is in conformance with the City's General Plan.

Schedule: Negotiations with San Diego County Water Authority are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	8,586	11,669	0	0	0	0	0	0	0	0	0	**20,255**
Total		**8,586**	**11,669**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**20,255**

Public Utilities

Water - Distribution Sys - Distribution

Seismic Upgrades / AKB00004

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Hwang, Guann
Duration:	2010 - 2011		858-292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This annual allocation provides for seismic retrofits and upgrades to existing facilities to protect the water system in case of an earthquake.

Justification / Public Benefit: Many existing facilities throughout the City have serious structural and seismic defects. This annual allocation provides funding to upgrade these facilities to meet current compliance requirements and guidelines. This project allows City crews the ability to rapidly restore water services to affected areas after a large earthquake.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis. Fault crossing retrofits to large pipelines and landslide/ liquefaction pipeline mitigation projects which began in Fiscal Year 2009, will be completed in late Fiscal Year 2010. The new project for Fiscal Year 2011 is the La Jolla Country Club Reservoir Seismic Upgrade.

Summary of Project Changes: The budget for Fiscal Year 2011 decreased by $1.7 miliion due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	6,103,068	1,754,734	0	0	466,830	0	0	4,397,418	182,333	57,430	0	**12,961,813**
Total		**6,103,068**	**1,754,734**	**0**	**0**	**466,830**	**0**	**0**	**4,397,418**	**182,333**	**57,430**	**0**	**12,961,813**

Public Utilities

Water - Distribution Sys - Distribution

Telemetry Control Systems SCADA Phase II / S00046

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Spier, Carl
Duration:	2000 - 2010		619-533-5126
Improv Type:	Expansion		cspier@sandiego.gov

Description: This is phase II of a two-phase program to install a modern Supervisory Control and Data Acquisition (SCADA) system. The SCADA system monitors and controls all critical water distribution sites. Phase I included the central control and operations component, as well as Remote Control Panels (RCPs) at 42 of the water distribution sites. Due to additional work that had been identified, phase II was divided into five parts, phases IIa, IIb, IIc, IId, and IIe. Phase IIa included the installation of RCPs to control 60 additional water distribution sites. Phase IIb included remediation work at 36 existing sites. Phase IIc included installation of RCPs at 29 large meter sites. Phase IId included installation of RCPs at 72 sites, an operating efficiency assessment, a communication network upgrade, and intranet functionality for data acess. Phase IIe included the work identified in the Water Operations Optimization plan.

Justification / Public Benefit: Although electronic monitoring systems are currently in operation, City crews have no ability to remotely control the water system, and crews must still personally visit various system locations to turn valves and control pumps manually in emergencies. With recent technological advances, new telemetry installations can provide versatility and flexibility. The new SCADA system will upgrade and centralize all telemetry controls into one location to facilitate the control, monitoring and tracking of data. Improved service and quick emergency control over the entire water system will be the ultimate result.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2000 and was completed in Fiscal Year 2001. Construction began in Fiscal Year 2000 and was completed in Fiscal Year 2009. The project is complete and awaiting closure and capitalization.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	12,623,112	741,487	0	0	0	0	0	0	0	0	0	**13,364,599**
Total		**12,623,112**	**741,487**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**13,364,599**

Public Utilities

Water - Distribution Sys - Distribution

University Ave Pipeline Replacement / S11021

Council District:	2, 3	**Community Plan:**	Uptown, Greater North Park
Project Status:	Created	**Contact Information:**	Partow, Hooman
Duration:	2011 - 2016		858-654-4284
Improv Type:	Replacement		hpartow@sandiego.gov

Description: This project replaces 13,463 linear feet of existing cast-iron University Avenue Pipeline with new 16 distribution line on the entire alignment of the pipeline. Connect crossing distribution lines at all intersections, and re-connect all services, include lining or sleeving of freeway crossings where necessary.

Justification / Public Benefit: Cast iron reaches of the University Avenue Pipeline are neither safe nor reliable facilities, and may contribute to poor water quality. An active approach is recommended because of high risks and consequences of pipe failure. The University Avenue Pipeline is the remnant of an older supply system that once supplied the west Mission Valley, Point Loma and Pacific Beach areas from the original University Heights WTP. This transmission system preceded the Mission Valley transmission lines from the Alvarado WTP that were put into service in 1950 and currently supply those areas. The University Avenue Pipeline has low flow rates and is heavily tapped for service so that it effectively functions as a large distribution line. In addition, California Department of Public Health mandated that all cast iron pipes be replaced.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Uptown and Greater North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2011 and will be completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2013 and be completed in Fiscal Year 2015.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	0	0	503,289	0	373,939	6,011,736	2,719,229	25,270	0	0	0	**9,633,463**
Total			**0**	**503,289**	**0**	**373,939**	**6,011,736**	**2,719,229**	**25,270**	**0**	**0**	**0**	**9,633,463**

Public Utilities

Water - Distribution Sys - Distribution

Upas Street Pipeline Replacement / S11022

Council District:	3	**Community Plan:**	Uptown, Greater North Park
Project Status:	Created	**Contact Information:**	Partow, Hooman
Duration:	2011 - 2016		858-654-4284
Improv Type:	Replacement		hpartow@sandiego.gov

Description: This project replaces 11,598 linear feet of existing cast-iron Upas Street Pipeline with a new 16 line from 30th and Upas to Upas and Front Street. Abandon 2,546 linear feet of existing cast-iron Upas Street Pipeline from Upas and Front to West Upas and Ibis Street. Replace 246 linear feet cast-iron Upas Street Pipeline with new 8 line from West Upas and Ibis to West Upas and Jackdaw Street. Abandon 1,902 linear feet of Upas Street Pipeline from West Upas and Jackdaw to the west side of California Street. Replace 249 linear feet cast-iron Upas Street Pipeline with new 16 line from the Pacific Beach Pipeline west of California Street to the 12 connection west of Pacific Highway.

Justification / Public Benefit: This project is needed because the cast iron reaches of the Upas Street Pipeline are neither safe nor reliable facilities, and may contribute to poor water quality. An active approach is recommended because of high risks and consequences of pipe failure. The Upas Street Pipeline is remnants of an older supply system that once supplied the west Mission Valley, Point Loma and Pacific Beach areas from the original University Heights WTP. This transmission system preceded the Mission Valley transmission lines from the Alvarado WTP that were put into service in 1950 and currently supply those areas. The Upas Street Pipeline has low flow rates and is heavily tapped for service so that it effectively functions as a large distribution line. In addition, California Department of Public Health mandated that all cast iron pipes be replaced.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown and Greater North Park Community Plans, and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2011 and will be completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2013 and be completed in Fiscal Year 2015.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	0	0	156,000	0	31,859	5,608,465	769,798	0	0	0	0	**6,566,122**
Total			**0**	**156,000**	**0**	**31,859**	**5,608,465**	**769,798**	**0**	**0**	**0**	**0**	**6,566,122**

Public Utilities

Water - Distribution Sys - Distribution

Water Group Job 790 / S10004

Council District:	1, 4	**Community Plan:**	La Jolla, Skyline - Paradise Hills
Project Status:	Released	**Contact Information:**	Amen, Rania
Duration:	2010 - 2012		619-533-5492
Improv Type:	Replacement		ramen@sandiego.gov

Description: This project will replace 4.41 miles of existing water mains comprised of the following components: This job is located within two separate planned communities. The first is located within the Paradise Hills/Skyline Community Plan area which consists of the replacement of 14,137 lineal-feet (2.67 miles) of water mains ranging from 2 to 12 in diameter. The streets affected by the construction are: 68th Street, Jamacha Road, Guthie Way, Cardiff Street, Bonsall Street, Wade Street, San Vicente Street, Sawtelle Avenue and Skyline Drive. The second site is located within the La Jolla Community Plan and consists of the replacement and addition of a total of 9,184 lineal-feet (1.74 miles) of water mains ranging from 6 to 12 in diameter. The streets affected by the construction are: Nautilus Street, Michael John Drive, Aranda Avenue, Avenida Manana, Via Barranca, and Avenida De Las Pescas.

Justification / Public Benefit: These improvements are necessary to prevent water pipe breaks and to ensure a continuous water supply to the La Jolla and Skyline-Paradise Hills communities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla and Skyline/Paradise Hills Community Plans and is in conformance with the City's General Plan.

Schedule: Planning phase began in Fiscal Year 2008. Construction started in Fiscal Year 2010 and will be completed in Fiscal Year 2011.

Summary of Project Changes: This project converted to a standalone in Fiscal Year 2010. Total project estimated cost decreased by $916,217 at project award. An additional $385,000 was added in Fiscal Year 2010, from Annual Allocation Water Main Replacement. The budget for Fiscal Year 2011 decreased by $1.3 million due to funds transferred in from Annual Allocation Water Main Replacement and the decreased total project cost at award.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	4,536,386	3,048,614	698,783	0	0	0	0	0	0	0	0	**8,283,783**
Total		**4,536,386**	**3,048,614**	**698,783**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**8,283,783**

Public Utilities

Water - Distribution Sys - Distribution

Water Group Job 915 (3012) / S10123

Council District:	2	**Community Plan:**	Pacific Beach
Project Status:	Created	**Contact Information:**	Antoun, Nevien
Duration:	2010 - 2014		619-533-7492
Improv Type:	Replacement		nantoun@sandiego.gov

Description: This project is in the Pacific Beach Community and consists of replacement of 42,020 LF (7.96 miles) of eight inch (8) and twelve inch (12) water main and all other work and appurtenances. It also includes installation of curb ramps and street resurfacing.

Justification / Public Benefit: These improvements are necessary to prevent water main breaks and to ensure a continuous water supply to the Pacific Beach community.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: The Planning phase began in Fiscal Year 2008. Construction began in Fiscal Year 2010 and will be completed in Fiscal Year 2013.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011. This project was established by City Council Resolution R-305723 on March 23, 2010 with an initial budget of $8.1 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	5,036,610	3,081,489	0	0	0	0	0	0	0	0	0	**8,118,099**
Total		**5,036,610**	**3,081,489**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**8,118,099**

Public Utilities

Water - Distribution Sys - Distribution

Water Main Replacements / AKB00003

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Hwang, Guann
Duration:	2010 - 2011		858-292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This annual allocation allows for the replacement of water mains at various locations throughout the City.

Justification / Public Benefit: Water mains require replacement due to their deteriorated condition or size limitation. The existing cast-iron system is either approaching or has exceeded its expected life of 40 years. Breaks are now occurring at the rate of over 200 annually.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: The budget for Fiscal Year 2011 increased by $23.4 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GENERAL FUND	100000	2,580	(2,580)	0	0	0	0	0	0	0	0	0	**0**
MUNI SEWER REVENUE	700000	3,378	(3,378)	0	0	0	0	0	0	0	0	0	**0**
PLANNING & DEVEL REV	700036	111	(111)	0	0	0	0	0	0	0	0	0	**0**
WATER UTILITY OPERAT	700011	105,357,935	29,820,265	72,565,217	0	72,800,000	72,800,000	41,600,000	41,600,000	41,600,000	41,600,000	0	**519,743,417**
Total		**105,364,005**	**29,814,195**	**72,565,217**	**0**	**72,800,000**	**72,800,000**	**41,600,000**	**41,600,000**	**41,600,000**	**41,600,000**	**0**	**519,743,417**

Public Utilities

Water - Distribution Sys - Transmission

CIP Program Management / S00045

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Dorman, Amy
Duration:	2008 - 2020		619-533-5248
Improv Type:	Replacement		adorman@sandiego.gov

Description: This project provides for consultant activity related to the preparation and management of the Water Fund's Capital Improvements Program, value engineering, and program management. This project also provides for specialized studies and activities related to water facility master plans, financing, organization and management structure, scheduling, engineering, cost estimation, bond funding, and project impacts on operations and maintenance.

Justification / Public Benefit: These activities are required to plan and continue to keep the Water Fund's Capital Improvements Program, which is in excess of $1.0 billion, in conformance with the Strategic Plan for Water Supply.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Consulting activity is scheduled on an as-needed basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	1,597,971	2,562,029	0	0	0	0	0	0	0	0	0	**4,160,000**
Total		**1,597,971**	**2,562,029**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**4,160,000**

Public Utilities

Water - Distribution Sys - Transmission

Carmel Mountain Road Transmission Line / S00071

Council District:	1	**Community Plan:**	Carmel Valley
Project Status:	Released	**Contact Information:**	Wilson, Leonard
Duration:	2008 - 2012		858-654-4112
Improv Type:	Replacement		llwilson@sandiego.gov

Description: This project provides for construction of a transmission waterline east of I-5, along the alignment of Carmel Mountain Road to the eastern boundary of the Carmel Valley Community Plan area.

Justification / Public Benefit: The waterline is required in order to develop the southern portion of Carmel Valley in accordance with the Carmel Valley Community Plan.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: The portion of the transmission potable water pipeline along Carmel Mountain Road west of Canter Heights Drive and east of Timber Brook Lane has been constructed and is in-service. The remaining portion east of Timber Brook Lane easterly along Carmel Mountain Road to the eastern Carmel Valley Community Boundary is under construction and is scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CARMEL VALLEY SOUTH	400087	2,589,332	1,335,668	0	0	0	0	0	0	0	0	0	**3,925,000**
Total		**2,589,332**	**1,335,668**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**3,925,000**

Public Utilities

Water - Distribution Sys - Transmission

Corrosion Control / AKA00001

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Hwang, Guann
Duration:	2010 - 2020		858-292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This annual allocation provides for renovating or replacing deteriorating corrosion control and monitoring systems throughout the City.

Justification / Public Benefit: Deteriorating corrosion control and monitoring systems are in need of rehabilitation. This annual allocation provides for an ongoing program to rehabilitate over 600 existing corrosion protection stations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The budget for Fiscal Year 2011 increased by $400,000 due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	0	100,000	500,000	0	100,000	100,000	100,000	100,000	100,000	100,000	0	**1,200,000**
Total			**100,000**	**500,000**	**0**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**0**	**1,200,000**

Public Utilities

Water - Distribution Sys - Transmission

Dulzura Conduit Concrete Covers / S00067

Council District:	Non-city	**Community Plan:**	Non City
Project Status:	Released	**Contact Information:**	Azar, Hossein
Duration:	2009 - 2011		619-533-4102
Improv Type:	New		hazar@sandiego.gov

Description: This project provided concrete covers over 1,010-feet of the Dulzura Conduit.

Justification / Public Benefit: Covers provided protection from excessive rock slides and landslides caused by unstable soil conditions when all vegetation above the conduit was burned in the 2007 wildfires. Rocks and soil inside the channel prohibited transfer of water from Lake Barrett to Lower Otay Lake.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This is project is in conformance with the City's General Plan

Schedule: Design and construction were started and completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	761,919	38,081	0	0	0	0	0	0	0	0	0	**800,000**
Total		**761,919**	**38,081**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**800,000**

Public Utilities

Water - Distribution Sys - Transmission

Harbor Drive Pipeline / S00019

Council District:	2	**Community Plan:**	Old San Diego, Ocean Beach, Peninsula
Project Status:	Released	**Contact Information:**	Azar, Hossein
Duration:	1996 - 2013		619-533-4102
Improv Type:	Replacement		hazar@sandiego.gov

Description: This project replaces 4.4 miles of 16" Cast Iron water pipeline from Harbor Drive Bridge to the Point Loma Reservoir.

Justification / Public Benefit: These improvements are necessary to prevent water pipe breaks and to ensure a continuous water supply to the Ocean Beach, Fleetridge, Old San Diego, and Peninsula community planning areas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach, Old San Diego, and Peninsula Community Plans and is in conformance with the City's General Plan.

Schedule: Design phase began in Fiscal Year 2010 and will be completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2013 and will be completed in Fiscal Year 2015.

Summary of Project Changes: The total project cost increased by $1.8 million due to revised project requirments.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	814,290	771,107	454,603	0	0	6,381,183	5,723,251	90,099	0	0	0	**14,234,533**
Total		**814,290**	**771,107**	**454,603**	**0**	**0**	**6,381,183**	**5,723,251**	**90,099**	**0**	**0**	**0**	14,234,533

Public Utilities

Water - Distribution Sys - Transmission

Lindbergh Field 16" Cast Iron Main Replacement / S10055

Council District:	2	**Community Plan:**	Midway - Pacific Highway
Project Status:	Released	**Contact Information:**	Azar, Hossein
Duration:	2010 - 2015		619-533-4102
Improv Type:	Replacement		hazar@sandiego.gov

Description: This project relocates the transmission main from underneath the tarmac (landing strip) at Lindbergh Field to a location that is more accessible for operation and maintenance.

Justification / Public Benefit: In case of a pipe failure requiring Water Operations to work emergency repair the pipeline must be relocated to a location that is more accessible for operation and maintenance. The 12" and 16" cast iron pipe was installed in 1940's.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway/Pacific Highway Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal year 2010. Construction is estimated to begin in Fiscal Year 2013 and to be completed in late Fiscal Year 2014.

Summary of Project Changes: The total project cost increased by $2.3 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	498,072	283,883	758,045	0	314,274	5,902,541	1,700,952	144,165	0	0	0	**9,601,932**
Total		**498,072**	**283,883**	**758,045**	**0**	**314,274**	**5,902,541**	**1,700,952**	**144,165**	**0**	**0**	**0**	9,601,932

Public Utilities

Water - Distribution Sys - Transmission

Little McGonigle Ranch Road Pipeline / S00069

Council District:	1	**Community Plan:**	Del Mar Mesa, Pacific Highlands Ranch
Project Status:	Released	**Contact Information:**	Wilson, Leonard
Duration:	2004 - 2013		858-654-4112
Improv Type:	Expansion		llwilson@sandiego.gov

Description: This project provides for the construction of approximately 15,800 linear feet of 30-inch diameter water transmission pipeline in Carmel Mountain Road and Little McGonigle Ranch Road within the Del Mar Mesa and Pacific Highlands Ranch Communities to provide capacity for both Del Mar Mesa and Pacific Highlands Ranch.

Justification / Public Benefit: The pipeline is required to provide capacity in the water system to adequately supply the demand resulting from the build-out of the Del Mar Mesa and Pacific Highlands Ranch communities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa and Pacific Highlands Ranch Specific (Community) Plans and is in conformance with the City's General Plan.

Schedule: The design of Phase 4 and 5 are complete. Construction of Phase 4 and 5 are scheduled to be completed in Fiscal Year 2013 dependent upon the construction of the Shaw Lorenz Community. Design of Phase 3 is not scheduled.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
DEL MAR MESA FBA	400089	654,968	102,032	0	0	0	0	0	0	0	0	0	**757,000**
Total		**654,968**	**102,032**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**757,000**

Public Utilities

Water - Distribution Sys - Transmission

Otay 1st / 2nd Pipelines Abandon - Highland East / S11027

Council District:	3, 4, 7	**Community Plan:**	City Heights (Mid-City), Eastern Area (Mid-City)
Project Status:	Created	**Contact Information:**	Partow, Hooman
Duration:	2011 - 2016		858-654-4284
Improv Type:	Replacement		hpartow@sandiego.gov

Description: This project will abandon 13,000 feet of Otay 1st and Otay 2nd Cast Iron transmission mains that are no longer required; construct 2,874 feet of 16 inch pipeline; abandon a section of 36 inch Otay 2nd Pipeline from Highland and Wightman east to 54th Street and Chollas Station Road; reconnect all services to existing distribution mains; remove all exposed sections of the line; abandon portions of 30 inch and 36 inch Otay 1st Pipeline from Highland and Landis east to 54th Street and Chollas Station Road; build 2,874 liner feet of new 16 inch distribution line from 12 inch line at University Avenue and Winona Avenue to Altadena Avenue south of Sterling Court (current 16 inch connection to Otay 2nd PL) via Winona, Wightman Street and Altadena Avenue.

Justification / Public Benefit: This project will abandon 13,000 feet of cast iron pipelines. The Cast Iron Otay 1st and 2nd Pipelines were built in 1915 and 1930, respectively. Cast Iron may contribute to pipe failure and the California Department of Public Health (DPH) mandated that all cast iron pipes be replaced.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights and Mid-City: Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2011 and to be completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2013. Projects in Fiscal Year 2011 are budgeted through Fiscal Year 2022.

Summary of Project Changes: This is a new project in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	0	0	63,250	0	222,239	2,303,514	126,293	0	0	0	0	**2,715,296**
Total			**0**	**63,250**	**0**	**222,239**	**2,303,514**	**126,293**	**0**	**0**	**0**	**0**	**2,715,296**

Public Utilities

Water - Distribution Sys - Transmission

Otay Second Pipeline Improvements / S00032

Council District:	4, 8	**Community Plan:**	Skyline - Paradise Hills, Southeastern San Diego
Project Status:	Released	**Contact Information:**	Antoun, Nevien
Duration:	1993 - 2010		619-533-7492
Improv Type:	Replacement		nantoun@sandiego.gov

Description: This project provides funding to evaluate the condition of existing pipelines and to make appropriate upgrades and replacements to the water pipeline.

Justification / Public Benefit: This pipeline was originally installed in 1928 and has exceeded its useful life expectancy of 60 years. Breaks in the pipeline have revealed severe pipe corrosion in certain locations, requiring upgrades and replacement.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills and Southeastern San Diego Community Plans and is in conformance with the City's General Plan.

Schedule: Engineering studies and design began in Fiscal Year 1999 and were completed in Fiscal Year 2007. Construction began in Fiscal Year 2008 and is scheduled to be completed in Fiscal Year 2018. However, this scheduling is contingent on the assessed condition of the pipeline.

Summary of Project Changes: No significant change to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	22,889,603	1,531,740	0	0	52,720	0	84,827	543,639	87,433	927,442	0	**26,117,403**
Total		**22,889,603**	**1,531,740**	**0**	**0**	**52,720**	**0**	**84,827**	**543,639**	**87,433**	**927,442**	**0**	**26,117,403**

Public Utilities

Water - Distribution Sys - Transmission

Pressure Reduction Facility Upgrades / AKA00002

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Hwang, Guann
Duration:	2010 - 2020		858-292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This annual allocation provides for replacing existing pressure reducing stations, or expanding pressure capacities to meet present and future water demands.

Justification / Public Benefit: Increasing demands for water throughout the City dictate the need to better control water pressure throughout the City's system. This annual allocation will continue to fund the replacement and expansion of pressure reduction facilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis. Pressure regulating station upgrade projects for Rosecrans and Nimitz are scheduled for Fiscal Year 2011.

Summary of Project Changes: The budget for Fiscal Year 2011 increased by $100,000 due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	0	200,000	300,000	0	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	500,000	0	**6,000,000**
Total			**200,000**	**300,000**	**0**	**1,000,000**	**1,000,000**	**1,000,000**	**1,000,000**	**1,000,000**	**500,000**	**0**	6,000,000

Public Utilities

Water - Distribution Sys - Transmission

Proctor Valley Off-Highway Vehicle Barrier / S00068

Council District:	Non-city	**Community Plan:**	Non City
Project Status:	Released	**Contact Information:**	McGinnis, Nicole
Duration:	2009 - 2011		619-533-4101
Improv Type:	New		nmcginnis@sandiego.gov

Description: This project replaces an existing barbed wire fence with a steel pipe barrier, based on the US Forest Service barrier design, along both sides of the 1.3 miles of Proctor Valley Road that runs through Water Fund land, north of Upper Otay Reservoir.

Justification / Public Benefit: City property is designated Multiple Species Conservation Program Cornerstone Lands. Historic use by off roaders has significantly deteriorated the biological resources on the property, including vernal pools. City property is adjacent to and provides access to the federal and State preserve lands.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Construction began Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	70,879	354,875	0	0	0	0	0	0	0	0	0	**425,754**
Total		**70,879**	**354,875**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**425,754**

Public Utilities

Water - Distribution Sys - Transmission

South County Raw Water Reservoir Intertie Study / S00066

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Meda, Jesus
Duration:	2009 - 2012		619-527-3156
Improv Type:	New		jmeda@sandiego.gov

Description: This study will examine the feasibility and benefit of connecting four outlying reservoirs (Loveland, Murray, San Vicente, and El Capitan) to more efficiently operate the City's raw water reservoirs. The study will be performed in conjunction with the Secretary of the Interior and the Sweetwater Authority. These funds will be the City's share of a match to the federal funding.

Justification / Public Benefit: This study will look for ways to improve the water supply reliability and operational efficiencies of the existing reservoirs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Project scheduling relies on 1) Finalizing an agreement with Sweetwater Authority (SWA) to conduct as a joint agency study, 2) Securing grant funding for the study, and 3) Completing the consultant selection process. SWA has the lead on all three of the above items. Planning is scheduled to begin in late Fiscal Year 2011 or early Fiscal Year 2012. The project is on hold pending the study.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	0	780,000	0	0	0	0	0	0	0	0	0	**780,000**
Total			**780,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**780,000**

Public Utilities

Water - Distribution Sys - Transmission

Torrey Pines Road/La Jolla Blvd Main Replacement / S00003

Council District:	1	**Community Plan:**	La Jolla
Project Status:	Released	**Contact Information:**	Azar, Hossein
Duration:	2000 - 2014		619-533-4102
Improv Type:	Replacement		hazar@sandiego.gov

Description: This project provides for the replacement of approximately 31,496 linear feet of aged 16-inch cast iron pipe along Torrey Pines Road and La Jolla Boulevard.

Justification / Public Benefit: This pipeline improvement project is necessary to prevent water pipe breaks and to ensure a continuous water supply to the La Jolla community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: This project was scheduled with multiple phases. Construction of the Fay Avenue Realignment segment was completed in Fiscal Year 2002. Construction of Phase I was completed in Fiscal Year 2006. The Pacific Beach Water Main Accelerated Replacement construction was completed in Fiscal Year 2006. Phase II construction was completed in Fiscal Year 2007. Design of the La Jolla Shores Drive 16" Water Main Replacement (Phase III) was put on hold in Fiscal Year 2006 at 90% completion due to funding issues. In Fiscal Year 2009 the project restarted, however due to revised project requirements, the design needs to be redone and it is scheduled to be completed in Fiscal Year 2010-2011. Construction is scheduled to begin in Fiscal Year 2011 and to be completed in Fiscal Year 2013.

Summary of Project Changes: The total project cost increased by $2.4 million due to revised requirements. Total project expenditures do not include projects which closed prior to conversion to SAP.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	609,531	902,773	2,183,998	0	2,186,883	224,088	0	0	0	0	0	**6,107,273**
Total		**609,531**	**902,773**	**2,183,998**	**0**	**2,186,883**	**224,088**	**0**	**0**	**0**	**0**	**0**	**6,107,273**

Public Utilities

Water - Distribution Sys - Transmission

Water CIP Reserve / S00048

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Hwang, Guann-Jiun
Duration:	1999 - 2020		848-292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This project provides for an emergency financial reserve for Capital Improvement projects.

Justification / Public Benefit: This reserve is required to comply with the stipulation in the bond covenants.

Operating Budget Impact: None.

Relationship to General and Community Plans: This reserve is in conformance with the City's General Plan.

Schedule: The reserve was budgeted in Fiscal Year 1999, and will be held as a continuing appropriation.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
WATER UTILITY OPERAT	700011	0	5,000,000	0	0	0	0	0	0	0	0	0	**5,000,000**
Total			**5,000,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**5,000,000**

QUALCOMM Stadium

QUALCOMM Stadium

Bldg - Stadium Facilities | **QUALCOMM Stadium / ABG00001**

Council District:	6	**Community Plan:**	Mission Valley
Project Status:	Released	**Contact Information:**	Medina, Lydia
Duration:	2010 - 2020		619-641-3105
Improv Type:	Betterment		lmedina@sandiego.gov

Description: This annual allocation provides for needed improvements at QUALCOMM Stadium, including the electrical system, parking lot and stadium seating areas.

Justification / Public Benefit: QUALCOMM Stadium enriches the quality of life through a variety of hosted events, and serves as a visitor attraction that strengthens the local economy. As the stadium ages, regular upgrades and renovations are required for various components of the facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be phased in accordance with the scope of various projects.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
QUALCOMM STADIUM OPE	200116	0	750,000	750,000	0	750,000	750,000	750,000	750,000	750,000	750,000	0	**6,000,000**
Total			**750,000**	**750,000**	**0**	**750,000**	**750,000**	**750,000**	**750,000**	**750,000**	**750,000**	**0**	**6,000,000**

Storm Water

Storm Water

Drainage - Best Mgt Practices (BMPs)

Hinson Place Storm Drain Replacement / S10057

Council District:	3	**Community Plan:**	Greater North Park
Project Status:	Created	**Contact Information:**	Batta, Jamal
Duration:	2010 - 2016		619-533-7482
Improv Type:	Betterment		jbatta@sandiego.gov

Description: This project involves replacement of existing deteriorated corrugated metal pipe and outfall and restores the adjacent slope at Hinson Place which will benefit the Greater North Park Community.

Justification / Public Benefit: Replacement is required to prevent flooding and potential damage to surrounding structures.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction are scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: A pending City Council action will allocate $590,000 in Proposition 1B funding to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-STATE	600001	0	590,000	0	0	0	0	0	0	0	0	0	**590,000**
STATE GRANT	9601	0	0	0	590,000	0	0	0	0	0	0	0	**590,000**
Total			**590,000**	**0**	**590,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,180,000**

Storm Water

Drainage - Best Mgt Practices (BMPs)

La Jolla Ecological Reserve Area of SBS / S00607

Council District:	1	**Community Plan:**	La Jolla
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2008 - 2012		619-533-7482
Improv Type:	New		jbatta@sandiego.gov

Description: This project provides low flow diversion systems for four storm drain outfalls that discharge directly into the La Jolla Ecological Reserve Area of Special Biological Significance (ASBS 29).

Justification / Public Benefit: This project will divert non-storm water discharges during the dry season from reaching La Jolla Shores, which minimizes harmful pollutants from entering this significant biological and recreational resource.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008. Construction is scheduled for Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CONTRIBUTIONS FROM 1	400265	280,988	1,339,012	0	0	0	0	0	0	0	0	0	**1,620,000**
GRANT FUND-STATE	600001	241,849	1,591,301	0	0	0	0	0	0	0	0	0	**1,833,150**
Total		**522,836**	**2,930,314**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**3,453,150**

Storm Water

Drainage - Best Mgt Practices (BMPs)

Low Flow Telemetry System / S01096

Council District:	6	**Community Plan:**	La Jolla, Pacific Beach
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2009 - 2019		619-533-7482
Improv Type:	New		jbatta@sandiego.gov

Description: This project will provide for the design and construction of a central telemetry system for monitoring and control (SCADA) of low flow diversions.

Justification / Public Benefit: This project, if completed, would have provided for a centralized telemetry system for the monitoring of coastal low flow diversions.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla and Pacific Beach Community plans and is in conformance with the City's General Plan.

Schedule: This project is inactive but is being retained in the budget until the grant funding is reallocated.

Summary of Project Changes: A City Council action (1472) will be processed in Fiscal Year 2011 to reallocate the grant funding to an eligible low flow diversion project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-FEDERAL	600000	0	619,672	0	0	0	0	0	0	0	0	0	**619,672**
Total			**619,672**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**619,672**

Storm Water

Drainage - Best Mgt Practices (BMPs)

Mission Bay Sewer Interceptor System / S01095

Council District:	1, 2, 6	**Community Plan:**	Peninsula, Mission Beach, La Jolla, Ocean Beach
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2009 - 2019		619-533-7482
Improv Type:	New		jbatta@sandiego.gov

Description: This project will upgrade 31 low flow diversion sites in Mission Bay. These sites divert storm water runoff from the storm drain to the sewer system during low flow conditions.

Justification / Public Benefit: This project rehabilitates and upgrades various low flow diversion systems. The Mission Bay low flow diversions have been in operation since 1987 and need rehabilitation and upgrades to bring them up to current safety and operational standards. The sub-systems of 31 sites were identified to be in need of repair because of salt water corrosion, outdated instrumentation and control equipment, and poor access for maintenance personnel.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan, the Mission Beach Precise Plan, and the La Jolla, Ocean Beach, and Peninsula Community Plans and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2010 and will continue through Fiscal Year 2011

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
DEF MAINT 2009A-PROJ	400624	525,567	1,224,433	0	0	0	0	0	0	0	0	0	**1,750,000**
GRANT FUND-STATE	600001	584,900	432,650	0	0	0	0	0	0	0	0	0	**1,017,550**
Total		**1,110,467**	**1,657,083**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,767,550**

Storm Water

Drainage - Best Mgt Practices (BMPs)

Rose & Tecolote Creeks Water Quality Improvements / ACC00002

Council District:	6	**Community Plan:**	Clairemont Mesa
Project Status:	Released	**Contact Information:**	Matter, Gene
Duration:	2010 - 2015		858-451-4346
Improv Type:	Betterment		rmatter@sandiego.gov

Description: This project proposes Storm Water Best Management Practices (BMP's) to address pollutants of concern in the Tecolote Creek sub-watershed. A green street consisting of several biofiltration basins will be constructed at various points in the neighborhood around Mount Abernathy Avenue. The basins will reduce the amount of storm water runoff that reaches the storm drain system.

Justification / Public Benefit: This project addresses pollutants of concern within the Rose and Tecolote Creek watersheds which satisfies the watershed-based water quality activity requirements in the Regional Water Quality Board's Municipal Storm Water Permit.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Clairemont Mesa Community Plan and in conformance with the City's General Plan.

Schedule: Design of the project will be completed in Fiscal Year 2011. Construction is scheduled to be complete in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
ROSE & TEC CR WTR QU	400631	352,296	709,052	0	0	0	0	0	0	0	0	0	**1,061,348**
Total		**352,296**	**709,052**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,061,348**

Storm Water

Drainage - Best Mgt Practices (BMPs)

Rose/Tecolote Creeks Water Quality Improvements / S10002

Council District:	2, 6	**Community Plan:**	Clairemont Mesa, Mission Bay Park
Project Status:	Released	**Contact Information:**	Matter, Gene
Duration:	2001 - 2016		858-451-4346
Improv Type:	Betterment		rmatter@sandiego.gov

Description: This project provides for improvements to the water quality in the Rose and Tecolote Creek watersheds. Utilizing existing storm water monitoring data, best managemet practices (BMPs) will be developed to address pollutants of concern within these watersheds. BMPs are structural controls, such as vegetated swales and strips, infiltration basins, wet ponds, constructed wetlands, and filtration systems. Initially, entire watersheds will be evaluated to identify potential areas for water quality enhancement. These areas will then be prioritized and a few locations will be selected for implementation of structural controls, including baseline and post-construction water quality monitoring. The City completed the construction of the first BMP in Fiscal Year 2006 and a baffle-box was installed in the Tecolote Creek sub-watershed. A second BMP includes a right-of-way landscape infiltration project in the Clairemont Mesa community in the Tecolote Creek sub-watershed.

Justification / Public Benefit: This project addresses pollutants of concern within the Rose and Tecolote Creek watersheds which satisfies the watershed-based water quality activity requirements in the Regional Water Quality Board's Municipal Storm Water Permit.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Construction of the first BMP was completed in Fiscal Year 2006. Design of the second BMP is scheduled to be completed in Fiscal Year 2011 and construction is scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: Additional $625,000 has been added to the project to fund the construction phase.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
HISTORICAL FUND	X999	170,000	0	0	0	0	0	0	0	0	0	0	**170,000**
ROSE & TEC CR WTR QU	400631	764,458	174,194	0	625,000	0	0	0	0	0	0	0	**1,563,652**
Total		**934,458**	**174,194**	**0**	**625,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,733,652**

Storm Water

Drainage - Best Mgt Practices (BMPs)

Watershed CIP / ACC00001

Council District:	6	**Community Plan:**	Clairemont Mesa
Project Status:	Released	**Contact Information:**	Matter, Gene
Duration:	2010 - 2015		858-451-4346
Improv Type:	Betterment		rmatter@sandiego.gov

Description: This project provides for the design and construction of watershed capital projects. These projects, in conjunction with non-structural water quality projects, address storm drain discharge water quality standards.

Justification / Public Benefit: The purpose of these projects is to remove pollutants from storm water before it enters our public waterways or to reuse the storm water and keep it from entering public waterways. This results in reduced pollutants entering the ocean and various San Diego rivers and bays. These projects satisfy watershed-based water quality activity requirements in the Regional Water Quality Control Board's Municipal Storm Water National Pollutant Discharge Elimination System (NPDES) permit.

Operating Budget Impact: Maintenance cost of the structural watershed Best Management Practice (BMP) needs to be estimated and included in the storm drain infrastructure operating budget by Fiscal Year 2020.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and in conformance with the City's General Plan.

Schedule: Projects will be scheduled to address pollutants of concern within high priority watersheds.

Summary of Project Changes: It is proposed to allocate $1,300,000 to this project for Fiscal Year 2011 for storm water quality improvement projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CONTRIBUTIONS FROM 1	400265	2,900,198	2,283,603	1,300,000	0	0	0	0	0	0	0	0	**6,483,801**
Total		**2,900,198**	**2,283,603**	**1,300,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**6,483,801**

Storm Water

Drainage - Channels

62nd to 65th Street Channel Improvements / S00926

Council District:	4	**Community Plan:**	Southeastern San Diego
Project Status:	Released	**Contact Information:**	McKee, Jerry
Duration:	2008 - 2011		619-533-3095
Improv Type:	New		jmckee@sandiego.gov

Description: This project provides for the installation of an upgraded fence along the existing drainage channel between 62nd and 65th Streets.

Justification / Public Benefit: This project is required in order to prevent unauthorized access to the drainage channel.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: The project description is preliminary and the scope of work is not established, only planning and other preliminary activities have been performed to date. The project schedule for design and construction will be established, once the scope of work is approved. It is anticipated that design will begin in Fiscal Year 2010 and will be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PROP A - (1/2% SALES	400156	22,584	52,416	0	0	0	0	0	0	0	0	0	**75,000**
Total		**22,584**	**52,416**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**75,000**

Storm Water

Drainage - Channels

Carmel Country Road Low Flow Channel / S00969

Council District:	1	**Community Plan:**	Carmel Valley
Project Status:	Released	**Contact Information:**	Nassar, Mark
Duration:	2009 - 2012		619-533-3172
Improv Type:	New		mnassar@sandiego.gov

Description: This project provides a permanent hard bottom, low flow channel from Carmel Country Road to the first drop structure west.

Justification / Public Benefit: This project will provide for relief of water ponding under the Carmel Country Road Bridge and to the east of the bridge on the Palacio Del Mar property. This condition has created a health and safety issue for area residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project W-3) and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: No significant change to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CARMEL VALLEY CONSOL	400088	32,782	967,218	712,000	0	0	0	0	0	0	0	0	**1,712,000**
Total		**32,782**	**967,218**	**712,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,712,000**

Storm Water

Drainage - Pump Stations

Santa Clara Pump Station / S00604

Council District:	2	**Community Plan:**	Mission Beach
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	1999 - 2010		619-533-7482
Improv Type:	Replacement - Retrofit		jbatta@sandiego.gov

Description: This project provides for eliminating the submerged outfall and for relocating and/or modifying the existing control system at the Storm Water pump station at Santa Clara Point in Mission Beach.

Justification / Public Benefit: This project will improve the reliability of the pump station, thus preventing potential flooding of City streets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 1999 and was completed in Fiscal Year 2002. Construction began in Fiscal Year 1999 and was completed in Fiscal Year 2002. Environmental monitoring was completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2010.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CAPITAL OUTLAY-SALES	400000	30,877	0	0	0	0	0	0	0	0	0	0	**30,877**
ISTEA-TRANSNET EXCHA	400162	9,600	0	0	0	0	0	0	0	0	0	0	**9,600**
PROP A - (1/2% SALES	400156	1,514,719	4,309	0	0	0	0	0	0	0	0	0	**1,519,028**
TRANSNET BOND PROCEE	400160	120,250	0	0	0	0	0	0	0	0	0	0	**120,250**
WATER UTILITY OPERAT	700011	205,911	0	0	0	0	0	0	0	0	0	0	**205,911**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	185,000	**185,000**
Total		**1,881,356**	**4,309**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**185,000**	**2,070,665**

Storm Water

Drainage - Storm Drain Pipes

34th Street Storm Drain / S11001

Council District:	3	**Community Plan:**	Golden Hill
Project Status:	Created	**Contact Information:**	Matter, Gene
Duration:	2011 - 2014		858-541-4346
Improv Type:	Betterment		rmatter@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe and outfall along 34th Street.

Justification / Public Benefit: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain and reduce slope erosion due to runoff discharges into an adjacent canyon.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Golden Hill Community Plan and is in conformance with the City's General Plan.

Schedule: Design will begin in Fiscal Year 2011 and is anticipated to end in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2013 and is anticipated to end in Fiscal Year 2014.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011. Golden Hill DIF funding in the amount of $75,000 for the design and construction of this project has been allocated for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GOLDEN HILL URBAN CO	400111	0	0	75,000	0	0	0	0	0	0	0	0	**75,000**
Total			**0**	**75,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**75,000**

Storm Water

Drainage - Storm Drain Pipes

Alta La Jolla Drive Drainage Repair Phase II / S10001

Council District:	1	**Community Plan:**	La Jolla
Project Status:	Released	**Contact Information:**	Handal, Mike
Duration:	2010 - 2016		619-533-7588
Improv Type:	Betterment		mhandal@sandiego.gov

Description: This project will repair the erosion and damage to the lower La Jolla Canyon bounded by Alta La Jolla Drive and the cul-de-sac at Vickie Drive.

Justification / Public Benefit: This project is part of the settlement agreement and limited release entered into by the La Jolla Alta Master Council and the City of San Diego.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began and was completed in Fiscal Year 2010. Construction is scheduled to begin and to be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PRIVATE & OTHERS CON	400264	742,337	263,768	0	0	0	0	0	0	0	0	0	**1,006,105**
Total		**742,337**	**263,768**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,006,105**

Storm Water

Drainage - Storm Drain Pipes

Balboa Park/Florida Canyon Storm Drain Repairs / S01064

Council District:	3	**Community Plan:**	Balboa Park
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2009 - 2012		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project provides for evaluation, design, and construction to repair a damaged storm drain that leads from Park Boulevard and the San Diego Zoo parking lot into the Florida Canyon creek bed.

Justification / Public Benefit: This project repairs a damaged storm drain caused by erosion of a gully that spans the entire length of Florida Canyon, from Park Boulevard east to the creek bed. This project will repair the storm drain to prevent further erosion and allow a north-south trail access to continue through the west side of Florida Canyon.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2009. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2010. The five year mitigation and monitoring requirements for this project will begin in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CAPITAL OUTLAY-MISC	400002	296,326	73,674	0	0	0	0	0	0	0	0	0	**370,000**
GENERAL FUND	100000	0	0	0	0	0	0	0	0	0	0	0	**0**
REGIONAL PARK FUND	200391	996,535	3,465	0	0	0	0	0	0	0	0	0	**1,000,000**
Total		**1,292,861**	**77,139**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,370,000**

Storm Water

Drainage - Storm Drain Pipes

Coolidge Street Storm Drain / S11003

Council District:	6	**Community Plan:**	Linda Vista
Project Status:	Created	**Contact Information:**	Matter, Gene
Duration:	2011 - 2014		858-541-4346
Improv Type:	Betterment		rmatter@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe and inlet along Coolidge Street.

Justification / Public Benefit: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: Design will begin in Fiscal Year 2011 and is anticipated to end in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2013 and is anticipated to end in Fiscal Year 2014.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011. The total project cost of $75,000 is available in Linda Vista DIF funding in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
LINDA VISTA URBAN CO	400113	0	0	75,000	0	0	0	0	0	0	0	0	**75,000**
Total			**0**	**75,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**75,000**

Storm Water

Drainage - Storm Drain Pipes

Drainage Projects / ACA00001

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Matter, Gene
Duration:	2010 - 2020		858-541-4346
Improv Type:	New		rmatter@sandiego.gov

Description: This annual allocation provides for reconstructing or replacing failed drainage facilties citywide.

Justification / Public Benefit: This project provides for the high priority redesign and reconstruction of existing storm drain structures. There are currently over 900 miles of storm drains in the City of San Diego. These storm drains can fail because of a variety of reasons (system material, age, earth movement, etc). The Operations and Maintenance Division of the Storm Water Department regularly cleans these systems and performs minor repairs, however they often come across storm drain systems that require redesign and reconstruction. These projects are a critical component of drain repair since the City does not staff itself to perform the repairs inhouse.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Additional funding has been proposed for the repair of additional high priority and emergency locations.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CAPITAL OUTLAY-SALES	400000	167,240	0	0	0	0	0	0	0	0	0	0	**167,240**
CONTRIBUTIONS FROM 1	400265	2,692,597	1,068,432	0	0	0	0	0	0	0	0	0	**3,761,029**
DEF MAINT 2009A-PROJ	400624	2,386,323	6,949,040	0	0	0	0	0	0	0	0	0	**9,335,363**
FINANCING	9300	0	0	0	16,712,000	0	0	0	0	0	0	0	**16,712,000**
FY09 TDA-CLM 9011000	400625	1,018	(1,018)	0	0	0	0	0	0	0	0	0	**0**
GRANT FUND-STATE	600001	127,804	997,196	0	250,000	0	0	0	0	0	0	0	**1,375,000**
PROP A - (1/2% SALES	400156	6,368,740	396,142	0	0	0	0	0	0	0	0	0	**6,764,882**
SEWER CONTRIB TO THE	700004	75,000	0	0	0	0	0	0	0	0	0	0	**75,000**
STATE GRANT	9601	0	0	0	250,000	0	0	0	0	0	0	0	**250,000**
STREET DIVISION-CAPI	200202	2,487,170	0	0	0	0	0	0	0	0	0	0	**2,487,170**
TOT COASTAL INFR CIP	200212	130,039	0	0	0	0	0	0	0	0	0	0	**130,039**
TRANSNET EXTENSION 7	400169	248,066	330,185	185,304	0	599,918	633,204	605,529	600,283	0	0	0	**3,202,489**
UPTOWN URBAN COMM	400121	0	130,000	0	0	0	0	0	0	0	0	0	**130,000**
UNIDENTIFIED FUND	9999	0	0	0	0	0	0	0	0	0	0	2,200,000	**2,200,000**
Total		**14,683,996**	**9,869,978**	**185,304**	**17,212,000**	**599,918**	**633,204**	**605,529**	**600,283**	**0**	**0**	**2,200,000**	**46,590,211**

Storm Water

Drainage - Storm Drain Pipes

Hayes Ave Storm Drain / S11002

Council District:	3	**Community Plan:**	Uptown
Project Status:	Created	**Contact Information:**	Matter, Gene
Duration:	2011 - 2014		858-541-4346
Improv Type:	Betterment		rmatter@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe along Hayes Street.

Justification / Public Benefit: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain pipe.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design will begin in Fiscal Year 2011 and is anticipated to end in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2013 and is anticipated to end in Fiscal Year 2014.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011. Total project cost of $75,000 is available from Uptown DIF funds in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
UPTOWN URBAN COMM	400121	0	0	75,000	0	0	0	0	0	0	0	0	**75,000**
Total			**0**	**75,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**75,000**

Storm Water

Drainage - Storm Drain Pipes

Judy Lee Place Storm Drain Replacement / S10052

Council District:	7	**Community Plan:**	College Area
Project Status:	Created	**Contact Information:**	Nassar, Mark
Duration:	2010 - 2016		619-533-3172
Improv Type:	Betterment		mnassar@sandiego.gov

Description: This project involves replacement of existing deteriorated corrugated metal pipe and outfall and restores the adjacent slope.

Justification / Public Benefit: Replacement is required to prevent flooding and potential damage to surrounding structures.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the College Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction are scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: A pending City Council action will allocate $385,000 in Proposition 1B funding to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-STATE	600001	0	385,000	0	0	0	0	0	0	0	0	0	**385,000**
STATE GRANT	9601	0	0	0	385,000	0	0	0	0	0	0	0	**385,000**
Total			**385,000**	**0**	**385,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**770,000**

Storm Water

Drainage - Storm Drain Pipes

Manhassett Drive Storm Drain System Upgrade / S11005

Council District:	7	**Community Plan:**	College Area
Project Status:	Created	**Contact Information:**	Matter, Gene
Duration:	2011 - 2014		858-541-4346
Improv Type:	Betterment		rmatter@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe inlet along Manhassett Drive.

Justification / Public Benefit: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the College Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design will begin in Fiscal Year 2011 and is anticipated to end in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2013 and is anticipated to end in Fiscal Year 2014.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011. Total project cost of $60,000 is available from College Area DIF funds in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
COLLEGE AREA	400127	0	0	60,000	0	0	0	0	0	0	0	0	**60,000**
Total			**0**	**60,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**60,000**

Storm Water

Drainage - Storm Drain Pipes

Maryland Street Storm Drain Replacement / S10056

Council District:	2	**Community Plan:**	Uptown
Project Status:	Created	**Contact Information:**	Batta, Jamal
Duration:	2010 - 2016		619-533-7482
Improv Type:	Betterment		jbatta@sandiego.gov

Description: This project involves replacement of existing deteriorated corrugated metal pipe within the right of way easement.

Justification / Public Benefit: Replacement is required to prevent flooding and potential damage to surrounding structures.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction are scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011. A total of $295,000 in Proposition 1B funding will be added in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
GRANT FUND-STATE	600001	0	295,000	0	0	0	0	0	0	0	0	0	**295,000**
STATE GRANT	9601	0	0	0	295,000	0	0	0	0	0	0	0	**295,000**
Total			**295,000**	**0**	**295,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**590,000**

Storm Water

Drainage - Storm Drain Pipes

Murphy Canyon Road Storm Drain Repair / S01098

Council District:	6	**Community Plan:**	Kearny Mesa
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2009 - 2015		619-533-7482
Improv Type:	Replacement		jbatta@sandiego.gov

Description: The project provides for the replacement of approximately 1,150 linear feet of 54-inch storm drain pipe. The existing pipe is deteriorated and not functioning as required.

Justification / Public Benefit: This project replaces the existing 54-inch deteriorated and failed storm drain pipe. It will eliminate flooding and maintenance clean-up.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and in conformance with the City's General Plan.

Schedule: Design began and was completed in Fiscal Year 2010. Construction began and was completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CAPITAL OUTLAY-MISC	400002	5,608,474	291,526	0	0	0	0	0	0	0	0	0	**5,900,000**
CONTRIBUTIONS FROM 1	400265	372,275	2,996	0	0	0	0	0	0	0	0	0	**375,271**
Total		**5,980,749**	**294,522**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**6,275,271**

Storm Water

Drainage - Storm Drain Pipes

Ransom Street/Darwin Way Storm Drain Repairs / S00601

Council District:	8	**Community Plan:**	Otay Mesa - Nestor
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2001 - 2011		619-533-7482
Improv Type:	Replacement		jbatta@sandiego.gov

Description: This project provides for a replacement storm drain pipe at Darwin Way and Ransom Street. Approximately 490 feet of 42-inch and 610 feet of 24-inch corrugated metal pipe will be replaced with reinforced concrete pipe.

Justification / Public Benefit: The existing corrugated metal pipe under Darwin Way and Ransom Street is badly corroded and has created sinkholes on Ransom Street. Replacement is needed to prevent flooding of the streets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa/Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
DEF MAINT 2009A-PROJ	400624	0	220,000	0	0	0	0	0	0	0	0	0	**220,000**
GRANT FUND-STATE	600001	550,942	179,058	0	0	0	0	0	0	0	0	0	**730,000**
PROP A - (1/2% SALES	400156	207,000	0	0	0	0	0	0	0	0	0	0	**207,000**
Total		**757,942**	**399,058**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,157,000**

Storm Water

Drainage - Storm Drain Pipes

San Remo Way Storm Drain / S11004

Council District:	2	**Community Plan:**	Peninsula
Project Status:	Created	**Contact Information:**	Matter, Gene
Duration:	2011 - 2014		858-541-4346
Improv Type:	Betterment		rmatter@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe along San Remo Way.

Justification / Public Benefit: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Penninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design will begin in 2011 and is anticipated to end in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2013 and is anticipated to end in Fiscal Year 2014.

Summary of Project Changes: This is a newly published project for Fiscal Year 2011. Total project cost of $150,000 is available from Peninsula DIF funds in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PENINSULA URBAN COMM	400118	0	0	150,000	0	0	0	0	0	0	0	0	**150,000**
Total			**0**	**150,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**150,000**

Storm Water

Drainage - Storm Drain Pipes

TV/Evaluation-Storm Drain Corrugated Metal Pipes / S00608

Council District:	Citywide	**Community Plan:**	Citywide
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2008 - 2010		619-533-7482
Improv Type:	New		jbatta@sandiego.gov

Description: This project televised and evaluated 13 miles of corrugated metal pipe storm drains to identify sites for replacement or realignment.

Justification / Public Benefit: This project will identify the sites at high risk to property and other elements for immediate repair/replacement or re-alignment. The resulting product will be an identification of the deficient systems and a ranking to identify the critical drainage projects. Storm drain projects will be initiated based on the ranking and funding availability.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: All televising was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CONTRIBUTIONS FROM 1	400265	460,000	0	0	0	0	0	0	0	0	0	0	**460,000**
Total		**460,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**460,000**

Storm Water

Drainage - Storm Drain Pipes

Uptown Community Storm Drainage / S10060

Council District:	2, 3	**Community Plan:**	Uptown
Project Status:	Created	**Contact Information:**	Nassar, Mark
Duration:	2010 - 2012		619-533-3172
Improv Type:	New		mnassar@sandiego.gov

Description: This project will provide for the installation, reconstruction, and upgrading of street pavement, curbs, gutters, and storm drains at various locations throughout the community. This project also provides for an initial study to specifically identify the required projects.

Justification / Public Benefit: This project is needed to provide extensive improvements and increase the drainage capacity in the right-of-way.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: The study, which will identify specific projects, was initiated in Fiscal Year 2010 and will be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2011	FY 2011 Anticipated	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
UPTOWN URBAN COMM	400121	0	150,000	0	0	0	0	0	0	0	0	0	**150,000**
Total			**150,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**150,000**

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Drainage - Pump Stations				
Santa Clara Pump Station / S00604	2,070,665	185,000	8.9%	This project provides for eliminating the submerged outfall and for relocating and/or modifying the existing control system at the storm water pumping station at Santa Clara Point in Mission Beach.
Total - Drainage - Pump Stations	**2,070,665**	**185,000**	**8.9%**	
Drainage - Storm Drain Pipes				
Drainage Projects / ACA00001	46,590,211	2,200,000	4.7%	This annual allocation provides for restructuring or replacing failed drainage facilities citywide. The allocation of $2.2 million in future fiscal years is entirely unfunded.
Total - Drainage - Storm Drain Pipes	**46,590,211**	**2,200,000**	**4.7%**	

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Ronnie Campbell
CSMFO President

Chu Thai, Chair
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Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to nine month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.

City Officials



Jerry Sanders
Mayor



Sherri S. Lightner
Councilmember
District 1



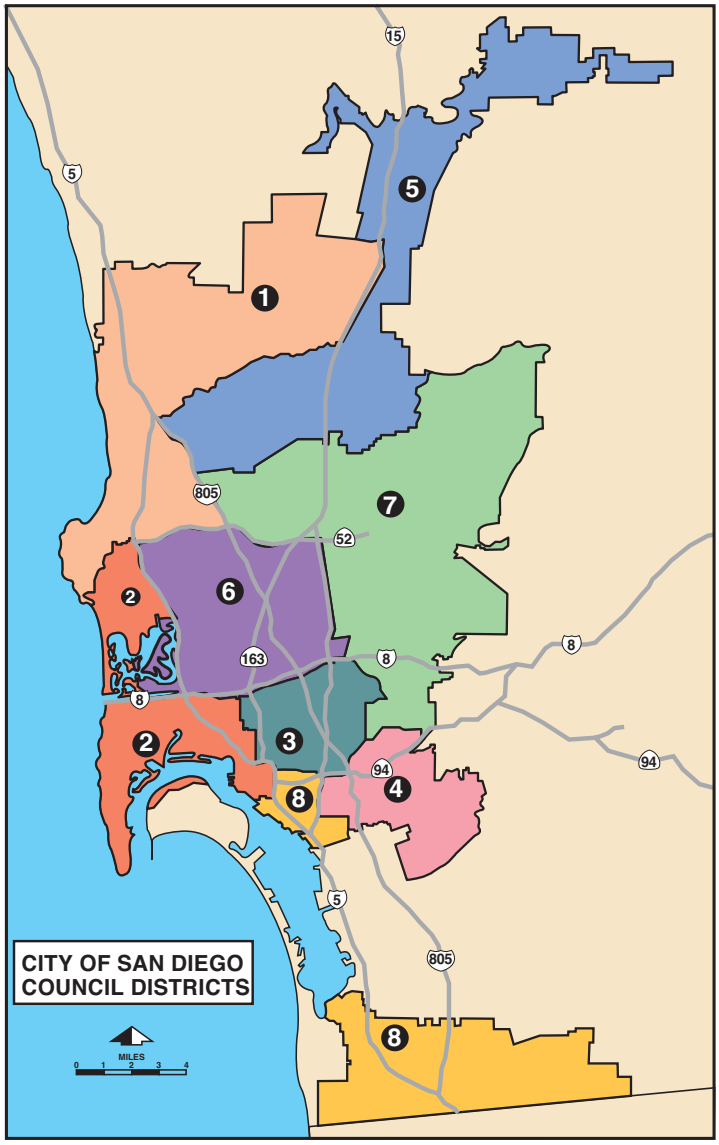
Kevin L. Faulconer
Council President
Pro Tem
District 2



Todd Gloria
Councilmember
District 3



Anthony Young
Council President
District 4





Carl DeMaio
Councilmember
District 5



Lorie Zapf
Councilmember
District 6



Marti Emerald
Councilmember
District 7



David Alvarez
Councilmember
District 8

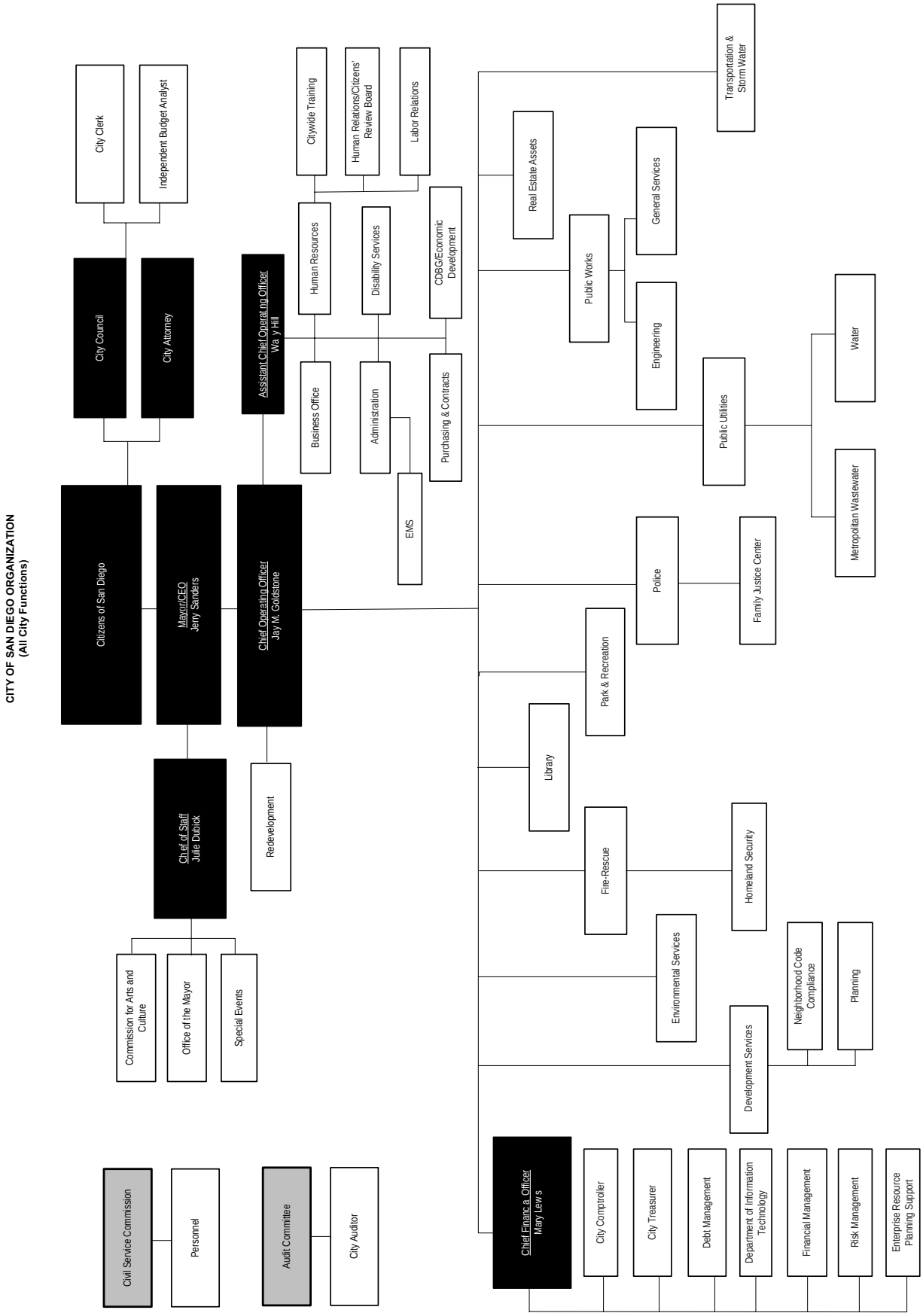


Jay M. Goldstone
C r



Jan I. Goldsmith
City Attorney

Citywide Organizational Structure



Vision Statement

SAN DIEGO
"America's Finest City"



OUR VISION

A well managed City in a thriving community!

OUR MISSION

We provide a fiscally-sound, effective government that is responsive and dependable; a safe, well-maintained and healthy environment; and abundant opportunities so our residents and visitors can enjoy the highest quality of life.

OUR VALUES

ACCOUNTABILITY
We take responsibility for our actions and for delivering results

DIVERSITY
We treat each person with dignity, fairness, and respect; we respect the diversity of our workforce and our community

INTEGRITY
We demonstrate honor in all we do, we do the right thing

ONE CITY
We work as a team across all boundaries to achieve more

OPENNESS
We are honest and open as we do our work

SERVICE
We are responsive to the needs of our community, we are proud to deliver City services with excellence

OUR GOALS

Safe, clean neighborhoods

Fiscally-sound, efficient city government

Sustainable growth and economic prosperity

Responsive and innovative workforce

City Profile

San Diego at a Glance

Named "America's Finest City," the City of San Diego is best known for its ideal climate, beautiful beaches, and array of world-class family attractions. The City is considered one of the top five leisure vacation destinations in the U.S. and a top 10 business destination. As the eighth largest city in the nation and the second largest city in California, the City of San Diego's total population is approximately 1.3 million as of August 2010. The City's population has grown by approximately 7 percent between 2000 and 2010 for an average increase of 8,400 annually.[1]

The City covers 342.5 square miles and stretches nearly 40 miles from north to south. There are 93 miles of shoreline including bays, lagoons and the Pacific Ocean. The topography is mostly composed of mesas intersected by canyons with elevations ranging from sea level to 600 feet. High points include Mt. Soledad in La Jolla and Cowles Mountain in the eastern part of the City which is nearly 1,600 feet high. Summer high temperatures average in the low 70s near the beach areas to mid to upper 80s in the inland areas. Rainfall averages only 10 inches per year.[2]

Center for Education & Research

San Diego is a center for education and research, with both public and private colleges and universities. San Diego State University (SDSU), the University of San Diego (USD), and the University of California at San Diego (UCSD) are three major universities in the City. UCSD is home to Scripps Institution of Oceanography, one of the largest and most important centers for ocean and earth science research in the world.[3] The City is also served by many community colleges offering academic courses and vocational training, with the vocational courses often customized to meet the special needs of area employers. Within the San Diego Unified School District, there are 225 public schools including 119 elementary schools, 37 charter schools, and 69 middle, high school, and other schools.

Economic Diversity

The City's economic base, which in the past was reliant on federal defense spending, has undergone a transformation in recent years. A result of this transformation is a new economic foundation that is not solely based on defense spending, but includes an increase in international trade, high-tech manufacturing and research, and a strong tourism industry. The City also benefits from a stable economic foundation composed of basic manufacturing, health services, and local government.

International Trade

San Diego's emergence as a center for international trade is partially due to the Port of San Diego. The Port of San Diego offers world class maritime facilities built around one of the world's great natural harbors. International trade activity has also been helped by the City's immediate proximity to Mexico, a major U.S. trading partner. Mexico's economy is largely dependent on U.S. manufactured products to support development of its growing industrial base. Reflecting the San Diego-Mexico

[1] Based on 2010 Census estimates. Estimates published in the Fiscal Year 2011 Adopted Budget were based on the 2000 Census.
[2] City of San Diego General Plan, 2008.
[3] Scripps Institution of Oceanography, UC San Diego. Web. March 15, 2011.

connection is the growth of the City's industrial complex located in the Otay Mesa area next to the international border. Many of these facilities are twin plants, or maquiladoras, with operations both in the U.S. and Mexico. The recognition of Tijuana as a sister city and the execution of a joint memorandum of understanding between the cities' two mayors is symbolic of a growing economic interdependence between the cities.

According to the U.S. Census Bureau,[1] exports passing through the San Diego Customs District in 2009 totaled approximately $14.0 billion, a 15.7 percent decrease over the 2008 total exports of approximately $16.6 billion. In 2009, San Diego Custom District imports totaled $30.4 billion, an 18.5 percent decrease over the 2008 total imports of approximately $37.4 billion. Imports and exports total $44.4 billion within the San Diego Customs District in 2009.

High-Tech Manufacturing

The San Diego region is known for having one of the highest concentrations of high-tech companies in the United States. San Diego is a leader in the communication industry with more than 850 communication firms in the region, with companies such as QUALCOMM, Motorola, LG, and Nokia basing operations in San Diego. According to the San Diego Regional Economic Development Corporation, San Diego's communications industry employs over 25,000 people and has a $12.3 billion annual economic impact on the region; however, the Department of Defense is the primary driver behind San Diego's economy with a direct economic impact of $13.4 billion.[2] Defense accounts for more than 18 percent of San Diego County's gross regional product. Because San Diego is a leader in U.S. defense and Homeland Security efforts, companies such as the Space and Naval Warfare System Center (SPAWAR), SAIC, Goodrich, Northrop Grumman, NASSCO (National Steel and Ship Building Company), and General Atomics Aeronautical Systems make San Diego home.

Tourism

According to the San Diego Convention & Visitors Bureau, San Diego is considered one of the top five leisure vacation destinations in the U.S. and a top 10 business destination. Visitors come from all over the world to experience San Diego's great weather, miles of sandy beaches, and special attractions. San Diego is most notably known for the world-renowned San Diego Zoo, San Diego Wild Animal Park, and Sea World. However, San Diego also offers other activities for visitors seeking cultural and recreational experiences. For example, Balboa Park, a 100-acre park with approximately 14 million people visiting the park each year, offers a wide variety of museums, gardens, arts, and international cultural associations. In addition, San Diego's downtown historic Gaslamp Quarter offers premier shopping, dining, and entertainment with over 100 restaurants, bars, nightclubs and lounges, and countless boutiques, art galleries and shops to peruse.

The San Diego Convention Center is one of San Diego's strongest economic engines. The Convention Center has generated over $18.0 billion in economic impact since opening in 1989 and continues to support about 12,500 jobs county-wide.[3] In Fiscal Year 2010, the Center hosted 165 events that generated $1.3 billion in regional economic impact and $20.0 million in hotel room and sales tax revenues.[4] In 2011, the Convention Center is forecasting $1.4 billion in economic impact and 72 conventions, which is an increase of eight conventions above last year.[5] San Diego has been

[1] U.S. Census Bureau, Statistical Abstract of the United States, 2011.
[2] San Diego Regional Economic Development Corporation; Business and Industries. 2010. Web. March 15, 2011.
[3] San Diego Convention & Visitors Bureau. Web. 2011. March 15, 2011.
[4] San Diego Convention Center; About Us. Web. March 15, 2011.
[5] San Diego Convention Center Corporation. San Diego Convention Center 2011 Forecast. January 2011.

home to Comic-Con International for over 40 years, an expo showcasing comic books, science fiction/fantasy, film/television, and other pop culture elements. With an annual attendance of approximately 126,000, Comic-Con is the leader in generating revenue for the Convention Center, and is projected to have an economic impact on the City of approximately $173.0 million in calendar year 2011.[1] Other major conventions that generate revenue for the City are the American Academy of Orthopaedic Surgeons, American Diabetes Association, American Society of Hematology, and Environmental Systems Research Institute.

Major Events

Besides the many permanent attractions available to visitors, San Diego has also been the host to several major sporting events. According to Golf Digest, San Diego is considered one of the top 50 golf destinations in the world and is home to the annual Farmers Insurance Open (formerly known as the Buick Invitational).[1] In addition, San Diego hosted the U.S. Open at Torrey Pines in 2008, which resulted in the second highest attendance in U.S. Open history, generating $73.6 million of economic impact to the City.[2]

The City has also hosted three Super Bowl games, the 1992 Major League Baseball All-Star Game, the 1998 Major League Baseball World Series, the 1999 Major League Soccer All-Star Game, and the 1992 America's Cup. The City was also the proud host of the 1996 Republican National Convention. San Diego is home to the MCAS Miramar Air Show, an air show featuring civilian and military aircraft with a demonstration by the legendary Blue Angels. In 2007, the Miramar Air Show was voted the "World's Best Military Air Show" by the International Council of Air Shows.

Transportation

Underlying all components of the San Diego economy is a modern and well-maintained transportation system. This complex system of freeways and surface streets makes it possible to go from one end of the City to the other in less than 30 minutes. Passage in and out of the region is provided by four major freeways running north and south, and four freeways running east and west. San Diego is served by the San Diego International Airport at Lindbergh Field, a major commercial airport that serves about 17 million people each year and brings approximately $10.0 billion in revenue to the region.[3]

Besides its system of freeways and surface streets, the City, in cooperation with the San Diego Metropolitan Transit Development Board (MTDB), has established a light-rail system that connects San Diego's downtown with outlying communities in the eastern and southern portions of the county. A 43-mile Coaster Commuter rail line from Oceanside to downtown San Diego came into service in 1995. This line links communities along the coast from Oceanside to Del Mar with downtown San Diego and is operated by the North County Transit District.

The Coaster and Amtrak trains provide passenger rail service to the City along the coastal rail corridor. Passenger and freight trains also share the predominately single-track corridor. The Coaster provides commuter rail service between Oceanside and downtown San Diego with stations in the City at Sorrento Valley, Old Town, and the Santa Fe Depot. Amtrak provides intercity passenger rail service from downtown San Diego to Los Angeles, and north to San Luis Obispo, which is the second most heavily traveled intercity passenger rail corridor in the nation.

[1] San Diego Convention & Visitors Bureau. Web. 2011. March 15, 2011.
[2] San Diego State University Center for Hospitality and Tourism Research. 2008 U.S. Open Economic Impact Analysis.
[3] San Diego County Regional Airport Authority; Economic Impact. Web. 2011. March 15, 2011.

City Profile

The City's high quality of life, educational opportunities, and diversified economy will enable San Diego to continue in its role as a regional and national leader in the 21st century.

Basic Data

General Information[1]	
Area of City (square miles)	342.5
Population Projection Estimate for 2011 (City of San Diego)	1,311,882
Median Age	35.4
Housing Units	514,554
Median Household Income	$70,149
Ethnicity-Persons	
Hispanic	28%
Non-Hispanic	72%
White	45%
Black	7%
American Indian	< 1%
Asian	15%
Hawaiian & Pacific Islander	< 1%
Other	< 1%
Multi-Racial	4%

[1] SANDAG, August 2010, unless otherwise noted.

Park & Recreation[1]	
Acres of Park Land (excluding water acres)	39,737
Acres of Regional Parks (Balboa Park, Mission Bay, and Mission Regional Trails)	11,672
Acres of Major Open Space Parks (Black Mountain Park, Los Penasquitos Canyon Preserve, Otay Valley Regional Park, San Pasqual, and Tri-Canyon Open Space Parks)	9,881
Number of Recreation Centers	55
Golf Courses	3
Swimming Pools	13
Tennis Courts	32
Seniors Centers	11
Skate Parks	5

[1] Estimates through March 2011.

Libraries[1]	
Number of Libraries	36
Library Books and Audio-Visual Materials	4,050,011
Items Checked-Out (Circulation)	7,706,431

[1] Estimates through March 2011.

Public Safety[1]	
Fire Equipment	
Number of Fire Stations	47
Type I Engines	47
Truck Companies	12
Crash Rescue (Airport)	6
Type II Engines	11
Water Tenders	2
Water Fire Hydrants	25,047
Lifeguard Equipment	
4-wheel Drive Vehicles	34
Surf Rescue Patrol Vessels	7
Fire Boats	2
Personal Watercraft for Rescue and Patrol	10
Multi-Purpose Emergency Rescue Vehicle (MERV)	1
All-terrain Vehicle	8
Police Equipment	
Police Vehicles	1,216
Motorcycles and Scooters	130
Dogs	31
Aircraft	6
Police Stations	10

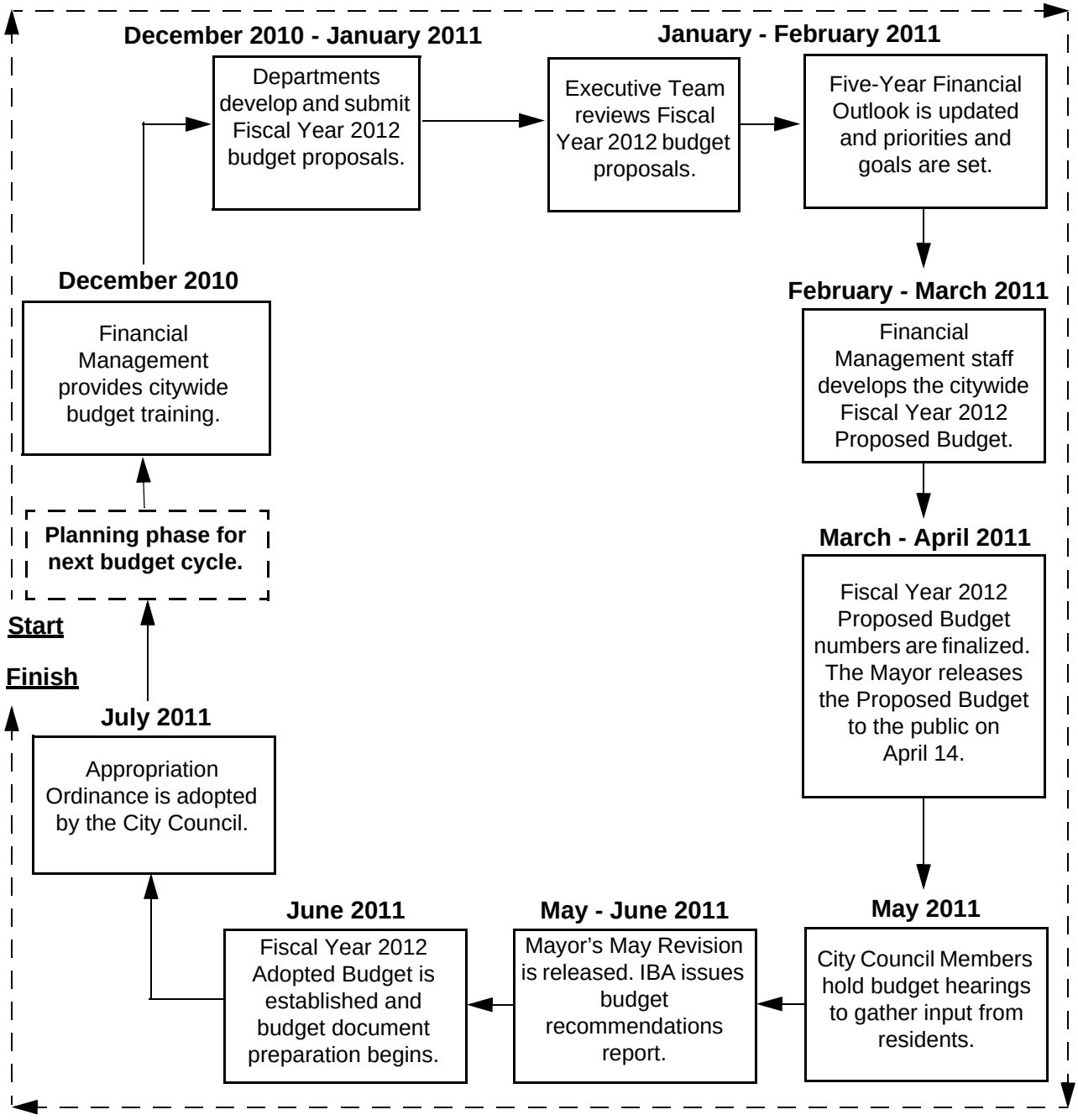
[1] Estimates through March 2011.

Public Utilities[1]	
Miles of Water Mains	3,149
Number of Meters in Service	277,129
Total City Water Consumption, including South Bay Area (Millions of Gallons)	60,484
Number of Impounding Dams and Reservoirs	9
Number of Water Treatment Plants	3
Miles of Municipal Sewer Mains	3,017
Millions of Gallons of Sewage Treated Per Day	169

[1] Estimates through March 2011.

City Budget Process Overview

The City of San Diego's operating budget is created in conjunction with the Mayor, City Council, City departments and public input. The budget process considers the fiscal and policy goals for the upcoming fiscal year, while following a timeline for budget publication codified within the City of San Diego's Charter. This section provides an overview of the annual workflow and the specific processes that contribute to producing the City's budget for Fiscal Year 2012. The chart below summarizes the process, and more detailed descriptions of key points are listed on the following pages.



City Budget Process Overview

The Budget Process consists of three main phases: Budget Development, Budget Review, and Budget Adoption.

Budget Development

December 2010: Citywide Budget Development Training

Budget development training on the budgeting system and the current budget process was provided to all City departments. At these trainings, guidance and expectations were provided to department representatives for developing budget requests within the goals and priorities established for the Fiscal Year 2012 Proposed Budget.

December - January 2011: Budget Submission

Departments developed and submitted their proposed budget requests for the coming fiscal year. In order to manage the variance between forecasted revenues and expenses, direction was given to General Fund departments and non-general funds which affect the General Fund to reduce operating budget expenditures by an average of 13 percent, and to limit the budget requests to those that were considered mandated. Financial Management staff analyzed budget submissions and prepared a summary of changes and adjustment recommendations for discussion at the Executive Budget Reviews (EBRs).

January - February 2011: Budget Meetings Fiscal Planning

The EBRs took place from the end of January through early February. In these meetings, department directors and their support staff met with the Chief Operating Officer, Chief Financial Officer, and the Financial Management Director to discuss strategic priorities. City Management reviewed the departments' budget proposals and ensured that requests were aligned with the City's fiscal policies.

The Five-Year Financial Outlook for Fiscal Years 2012 through 2016 was released on February 7, 2011 and served as the framework for the development of the Fiscal Year 2012 Proposed Budget by incorporating a variety of economic assumptions and newly mandated expenditure requirements into the budget document.

February - March 2011: Budget Development

Based on information provided by management, Financial Management staff began the development of the Proposed Budget. During the development of the budget, General Fund revenues were balanced with expenditures and adjustments were made to keep the budget in line with the City's fiscal policies and priorities.

March - April 2011: Proposed Budget Finalized

In March, General Fund expenditures and revenues were balanced, any remaining changes to the non-general funds were made, and the Fiscal Year 2012 Proposed Budget numbers were finalized. The budget document was then created during the month of March and the beginning of April. The Mayor released the Fiscal Year 2012 Proposed Budget to the public on April 14, 2011 in compliance with the City of San Diego Charter [Article XV, Section 265, Item (b) (15)]. The Mayor presented the Proposed Budget to the City Council on April 18, 2011.

Budget Review

May 2011: City Council Budget Hearings

During the month of May, the City Council held a series of public budget hearings to obtain input from San Diego residents on spending priorities. Council members used the information received at these hearings to develop the districts' priorities and to recommend changes to the Fiscal Year 2012 Proposed Budget.

May - June 2011: Mayor's/IBA Recommended Revision Reports

On May 19, 2011, the Mayor's May Revision to the Fiscal Year 2012 Proposed Budget was released. Subsequently, on June 1, 2011, the Mayor released a Supplemental May Revision to the Fiscal Year 2012 Proposed Budget. In these reports, the Mayor recommended changes to the budget based on up-to-date policy-related issues and revised Fiscal Year 2011 year-end expenditure and revenue projections. On June 2, 2011, the Office of the Independent Budget Analyst (IBA) issued Report Number 11-31 that provided budget recommendations to the City Council based on the Fiscal Year 2012 Proposed Budget and the Mayor's May Revision reports.

Budget Adoption

May - June 2011: Adopted Budget

On June 6, 2011 the final modifications to the budget were presented to the City Council and the resolution to adopt the Fiscal Year 2012 budget was passed on June 13, 2011. The Mayor signed resolution number R-306836, establishing the Fiscal Year 2012 Adopted Budget.

June 2011: Adopted Budget Finalized

At the end of June, the final changes to the Fiscal Year 2012 budget were implemented. Once these changes were made, the Fiscal Year 2012 Adopted Budget was completed. Preparation of the Change Letter was created to summarize the May Revision and Council Action changes to the Fiscal Year 2012 Proposed Budget by department.

July 2011: Appropriation Ordinance

On July 18, 2011, the Fiscal Year 2012 Appropriation Ordinance was presented to the City Council. The Appropriation Ordinance was adopted by the City Council on July 25, 2011, codifying the Fiscal Year 2012 Adopted Budget into law.

Executive Summary



Introduction

The Fiscal Year 2012 Adopted Budget continues the corrective fiscal actions that began in Fiscal Year 2007 and continued through Fiscal Years 2008, 2009, 2010, and 2011. In February 2011, the Mayor released an update to his Five-Year Financial Outlook, which projected a General Fund shortfall of $56.7 million in Fiscal Year 2012. This deficit has been addressed in the Fiscal Year 2012 Adopted Budget through the fiscal measures and corrective actions described in this section.

City Budget Overview

The City of San Diego's Fiscal Year 2012 Adopted Budget of $2.80 billion is comprised of six operating fund type categories (General Fund, Special Revenue Funds, Debt Service and Tax Funds, Capital Project Funds, Enterprise Funds, and Internal Service Funds) and the Capital Improvements Program (CIP). **Table 1** shows the change in budgeted expenditures for operations from Fiscal Year 2011 to Fiscal Year 2012 by fund type and for the CIP.

Table 1: Total City Expenditure Changes Fiscal Years 2011 - 2012 by Fund Type/Program

Fund Type	FY 2011 Adopted Budget	FY 2012 Adopted Budget	Change	Percent Change
General Fund[1]	$ 1,096,228,151	$ 1,128,388,274	$ 32,160,123	2.9%
Special Revenue Funds[2]	353,783,049	426,017,094	72,234,045	20.4%
Debt Service and Tax Funds[3]	5,964,097	3,759,273	(2,204,824)	(37.0)%
Capital Project Funds[4]	8,894,441	17,228,815	8,334,374	93.7%
Enterprise Funds	884,026,175	896,505,965	12,479,790	1.4%
Internal Service Funds	107,756,485	115,371,614	7,615,129	7.1%
Capital Improvements Program	299,619,898	208,051,727	(91,568,171)	(30.6)%
Total	**$ 2,756,272,296**	**$ 2,795,322,762**	**$ 39,050,466**	**1.4%**

[1] The Fiscal Year 2012 Adopted General Fund expenditures budget does not match the General Fund revenue budget primarily due to the use of fund balance for the Community Projects, Programs, and Services appropriations, which are budgeted in each Council District.

[2] The Fiscal Year 2012 Adopted Budget includes appropriations for the Cooperation Agreement (for payment of costs associated with certain Redevelopment Agency funded projects), entered into by the City and the Redevelopment Agency.

[3] Includes debt service obligations for General Obligation Bonds and Tax and Revenue Anticipation Notes (TRANs). All other debt service obligations of the City related to the financing and issuance of bonds are budgeted within the departments' operating budgets.

[4] The Fiscal Year 2011 Adopted Budget and the Fiscal Year 2012 Adopted Budget include the fund type restructure of the TransNet Extension Fund from Special Revenue Funds to Capital Project Funds.

Executive Summary

Figure 1 displays the Fiscal Year 2012 Adopted Expenditure Budget by fund type or program.

Figure 1: Fiscal Year 2012 Adopted Expenditure Budget by Fund Type

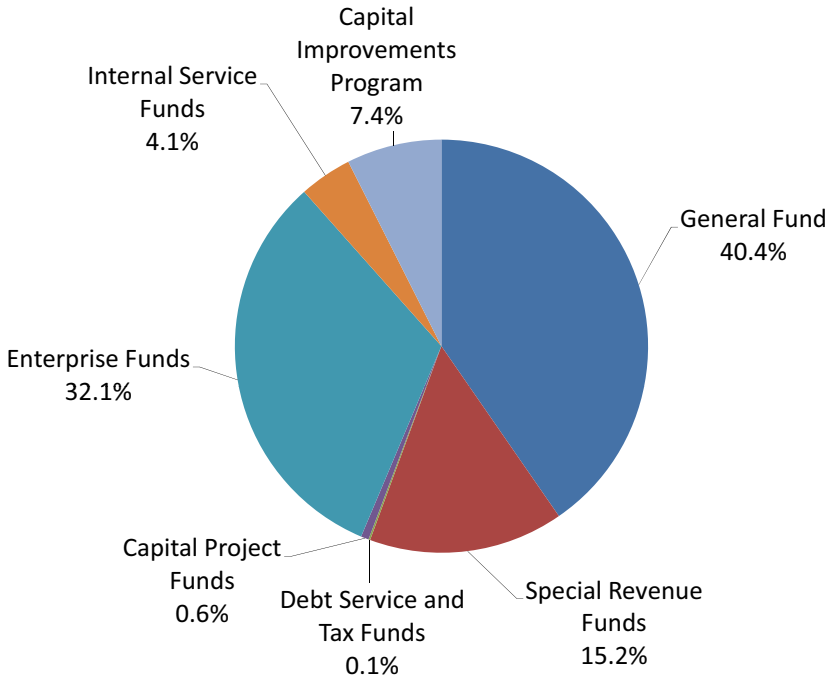


Table 2 presents the changes in budgeted revenues from Fiscal Year 2011 to Fiscal Year 2012 by fund type.

Table 2: Total City Revenue Changes Fiscal Years 2011 - 2012 by Fund Type

Fund Type	FY 2011 Adopted Budget	FY 2012 Adopted Budget	Change	Percent Change
General Fund[1]	$ 1,096,228,151	$ 1,126,603,066	$ 30,374,915	2.8%
Special Revenue Funds[2]	308,933,162	379,737,672	70,804,510	22.9%
Debt Service and Tax Funds	5,564,460	1,558,150	(4,006,310)	(72.0)%
Capital Project Funds[3]	22,354,599	38,442,633	16,088,034	72.0%
Enterprise Funds	1,138,724,611	1,098,086,611	(40,638,000)	(3.6)%
Internal Service Funds	109,258,944	122,767,874	13,508,930	12.4%
Total[4]	**$ 2,681,063,927**	**$ 2,767,196,006**	**$ 86,132,079**	**3.2%**

[1] The Fiscal Year 2012 Adopted General Fund expenditures budget does not match the General Fund revenue budget primarily due to the use of fund balance for the Community Projects, Programs, and Services appropriations, which are budgeted in each Council District.

[2] The Fiscal Year 2012 Adopted Budget includes revenue for the Cooperation Agreement (for payment of costs associated with certain Redevelopment Agency funded projects), entered into by the City and the Redevelopment Agency.

[3] The Fiscal Year 2011 Adopted Budget and the Fiscal Year 2012 Adopted Budget include the fund type restructure of the TransNet Extension Fund from Special Revenue Funds to Capital Project Funds.

[4] Non-General Fund operating revenues may be less than operating expenditures due to the use of fund balance.

General Fund



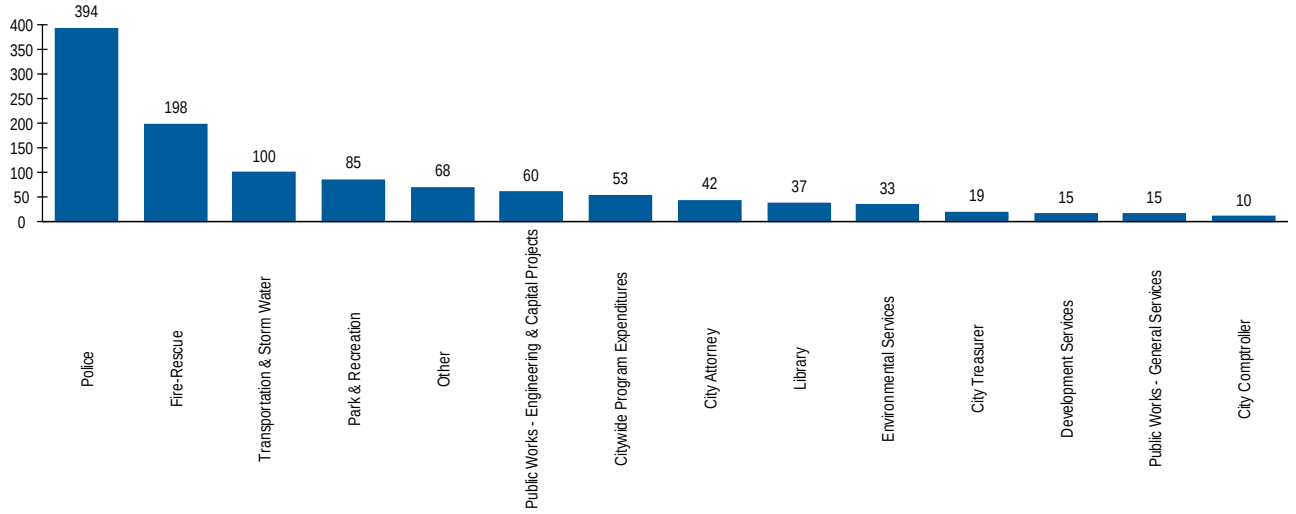
Departments within the General Fund provide core community services, such as public safety (including police and fire protection), parks and recreation, library services, and refuse collection, as well as vital support functions such as finance, legal, and human resources. These core services are primarily supported by major revenue sources that include property tax, sales tax, transient occupancy tax, and franchise fees.

The City's Fiscal Year 2012 Adopted Budget reflects General Fund expenditures totaling $1.13 billion, representing an increase of $32.2 million or 2.9 percent over the Fiscal Year 2011 Adopted Budget. The Fiscal Year 2012 Adopted General Fund Budget includes 7,036.61 budgeted full-time equivalent (FTE) positions, a net decrease of 31.37 FTE positions from the Fiscal Year 2011 Adopted General Fund Budget. The net decrease in General Fund positions is primarily due to the reduction of 68.68 FTE positions resulting from various departmental reductions, including the elimination of 20 vacant sworn Police personnel and other miscellaneous reductions. In addition, included in the Fiscal Year 2012 Adopted General Fund Budget is the addition of positions related to the restructure of the Community Development Block Grant (CDBG) administration from the Housing and Urban Development (HUD) Programs Administration Fund to the General Fund, for the Parking Meter Utilization Improvement Program approved by City Council, and for lifeguards at Black's Beach funded through an agreement with the University of California San Diego (UCSD).

Figure 2 summarizes the Fiscal Year 2012 Adopted General Fund budgeted expenses by department. Only those departments with a total General Fund expenditure budget of over $10.0 million are displayed. All other General Fund departments are combined in the "Other" category. For a complete review of the expenditures by department in the General Fund, refer to the Financial Summary and Schedules section of this volume.

Executive Summary

Figure 2: Fiscal Year 2012 Adopted General Fund Expenditures by Department (in Millions)



Note: The Other category includes: Administration, Business Office, City Auditor, City Clerk, City Council, Debt Management, Department of Information Technology, Disability Services, Economic Development, Ethics Commission, Financial Management, Human Resources, Office of Homeland Security, Office of the Assistant COO, Office of the Chief Financial Officer, Office of the Chief Operating Officer, Office of the IBA, Office of the Mayor, Personnel, Public Utilities, Purchasing & Contracting, and Real Estate Assets.

Debt Service and Tax Funds

Debt Service Funds are used for the payment of principal and interest on the Series 1991 General Obligation Bonds for Public Safety Communication Project. Fiscal Year 2012 is the final year of payment for these bonds. The Tax Fund contains monies to pay for note interest and costs of issuance for the annual General Fund Tax and Revenue Anticipation Notes (TRANs) cash flow borrowing. The Fiscal Year 2012 Adopted Budget for Debt Service and Tax Funds totals $3.8 million, which represents a decrease of approximately $2.2 million or 37 percent from the Fiscal Year 2011 Adopted Budget. The $2.2 million decrease is attributable to the TRANs budget, which has a lower budget of $1.4 million in Fiscal Year 2012 due to differences in the TRANs features compared to the note offering in Fiscal Year 2011.

Debt service for all other City related financings, including General Fund lease revenue bonds and water and wastewater revenue bonds, are budgeted within the departments' operating budgets.

Capital Project Funds

Capital Project Funds are primarily used for the acquisition or construction of major capital facilities. This fiscal year's budget is comprised of the Capital Outlay Fund, TransNet Extension Fund, and TransNet ARRA Exchange Fund. The Fiscal Year 2012 Adopted Budget for Capital Project Funds is $17.2 million, which is an increase of $8.3 million or 93.7 percent from the Fiscal Year 2011 Adopted Budget. This increase is due to (1) the one-time TransNet ARRA (American Recovery and Reinvestment Act of 2009) funds for streets-related maintenance and (2) the capital projects' debt service payment from the Capital Outlay Fund.

Special Revenue Funds

Special Revenue Funds account for revenues that are received for specifically identified purposes. The larger funds include Gas Tax and Transient Occupancy Tax (TOT). The Fiscal Year 2012 Adopted Operating Budget for Special Revenue Funds is $443.2 million, representing an increase of $80.6 million or 22.2 percent from the Fiscal Year 2011 Adopted Budget. The net increase of $80.6 million is due to (1) the inclusion of appropriations for the Cooperation Agreement between the City

and the Redevelopment Agency, which are to be utilized for the implementation of redevelopment projects, programs, and activities; (2) the increase in expenditures in the Fire/Emergency Medical Services Transport Program Fund associated with the transfer of the Emergency Medical Services fund balance to the Fire-Rescue Department, and (3) the increase in expenditures in the TOT Fund related to the reimbursement of the General Fund for expenditures associated with the safety and maintenance of visitor-related facilities.

Enterprise Funds

Enterprise Funds account for specific services that are funded directly through user fees. These funds include Water, Sewer, Development Services, Refuse Disposal, Recycling, Golf Course, and Airports. Typically, these funds are intended to be fully self-supporting and are not subsidized by the General Fund. The Fiscal Year 2012 Adopted Operating Budget for all Enterprise Funds is $896.5 million, representing an increase of $12.5 million or 1.4 percent from the Fiscal Year 2011 Adopted Budget. This increase is primarily the result of the following changes:

- The Public Utilities budget includes a net expenditure increase of approximately $13.3 million primarily due to an increase in costs related to water purchases and increases in supplies and contracts expenditures based on an analysis of prior year spending trends.
- Other Enterprise Fund departments decreased by $0.8 million.

Internal Service Funds

Internal Service Funds are created to finance and account for services provided by one City department to another City department. Services provided by Internal Service Fund departments are paid by fees or fund transfers. The Fiscal Year 2012 Adopted Budget for Internal Service Funds totals $115.4 million, which is an increase of $7.6 million or 7.1 percent from the Fiscal Year 2011 Adopted Budget. The net increase of $7.6 million is primarily due to an increase in the Fleet Services Replacement Fund. In Fiscal Year 2011, a one-time reduction was made to the fleet replacement budget. The Fiscal Year 2012 Adopted Budget for the Fleet Services Replacement Fund reflects the costs needed to adequately fund the replacement of vehicles that are financed or cash-funded in Fiscal Year 2012.

Capital Improvements Program

The Capital Improvements Program (CIP) budget allocates existing funds and anticipated revenues to rehabilitate, restore, improve, enhance, and increase the City's capital facilities. This fiscal year's budget is comprised of various funding sources, such as sewer and water rate fees, a one half-cent local sales tax for transportation improvements (TransNet Extension), development impact fees, Mission Bay lease revenue, and other City enterprise funds. The Fiscal Year 2012 Adopted CIP Budget totals $208.0 million. This is a reduction of $91.6 million or 30.6 percent from the $299.6 million added to the multi-year CIP in the Fiscal Year 2011 Adopted CIP Budget. This reduction is primarily due to Public Utilities' assessment of project spending and execution rates, which led to a reprioritization of projects for Fiscal Year 2012.

The CIP budget identifies and separates funding that was uncertain to be received at the time the budget was proposed. This funding may be appropriated during the fiscal year when the funding is received and is reflected as Anticipated in the CIP project pages. For Fiscal Year 2012, an additional $195.4 million of funding for CIP projects is anticipated but not appropriated through this budget. Fiscal Year 2012 Anticipated funding includes approximately $100.0 million of bond financing that is anticipated to come before Council in late Fiscal Year 2012 to support deferred capital projects. The remaining anticipated funding includes a variety of other funding sources such as donations, grants, and Facilities Benefit Assessments.

Executive Summary

Summary of Major General Fund Budget Changes

This section shows the major contributors to the $30.4 million or 2.8 percent increase in revenues and the $32.2 million or 2.9 percent increase in expenditures in the General Fund in the Fiscal Year 2012 Adopted Budget. The Fiscal Year 2012 Adopted General Fund revenues and expenditures budget totals do not match due to the use of fund balance primarily for the Community Projects, Programs, and Services appropriations, which are included in each Council District's budget.

General Fund Revenues

The four largest revenue sources in major General Fund revenues – property tax, sales tax, transient occupancy tax (TOT), and franchise fees – account for approximately $735.1 million or 65.2 percent of the total General Fund revenues. These four major revenues have increased $24.2 million in the Fiscal Year 2012 Adopted Budget from the Fiscal Year 2011 Adopted Budget, while all other General Fund revenues have increased $6.1 million.

In Fiscal Year 2012 property tax is budgeted at $380.9 million, a decrease of $9.2 million or 2.3 percent from the Fiscal Year 2011 Adopted Budget. The Fiscal Year 2012 Adopted Budget for property tax revenue is based upon the assumption of continuing negative trends experienced in revenue during Fiscal Year 2011 due to declines in assessed value and increases in refunds from both commercial and residential properties. This revenue decline is offset by forecasted increases in the other three major revenues. Sales tax is budgeted at $211.6 million, which represents an increase of $24.1 million or 12.9 percent from the Fiscal Year 2011 Adopted Budget. However, this is a 2.5 percent increase over estimated Fiscal Year 2011 year-end actual results. This growth is due to increases in sales tax revenue that have been experienced in Fiscal Year 2011 from Fiscal Year 2010 revenue amounts, in addition to the forecasted growth in sales tax revenue projected in Fiscal Year 2012. Transient Occupancy Tax (TOT) is budgeted at $74.8 million, an increase of $8.7 million or 13.1 percent from the Fiscal Year 2011 Adopted Budget due to increases in local tourism and business travel. This, however, represents a 4.0 percent increase over Fiscal Year 2011 year-end projected actual TOT revenue. Franchise Fees are budgeted at $67.8 million, an increase of $0.6 million or 0.9 percent from the Fiscal Year 2011 Adopted Budget due mainly to an increase in cable television franchise fee payments to the City.

In addition, the Fiscal Year 2012 General Fund revenues include $11.8 million of one-time revenue from the Transportation & Storm Water Department for street-related work that was re-budgeted in Fiscal Year 2012 due to Gas Tax reimbursement savings in Fiscal Year 2011.

These Fiscal Year 2012 major revenues were based on Fiscal Year 2011 year-end projections and economic data through May 2011, the most recent information available at the time the budget was prepared. However, since the adoption of the Fiscal Year 2012 Budget there has been increased economic uncertainty in the U.S. that may impact the recovery the City experienced in Fiscal Year 2011. General Fund revenues will continue to be monitored during Fiscal Year 2012 and, if necessary, the budget will be modified.

Table 3 displays the major changes to General Fund revenues from the Fiscal Year 2011 Adopted Budget to the Fiscal Year 2012 Adopted Budget.

Table 3: General Fund Revenue Adjustment Over Fiscal Year 2011 Adopted Budget

Major Revenue Categories	(in millions)
Property Tax	$ (9.2)
Sales Tax	24.1

Table 3: General Fund Revenue Adjustment Over Fiscal Year 2011 Adopted Budget *(Cont'd)*

Major Revenue Categories	(in millions)
Safety Sales Tax	(1.3)
Transient Occupancy Tax	8.7
Property Transfer Tax	0.5
Franchise Fees	0.6
Interest Earnings	0.2
Motor Vehicle License Fees	0.1
Other Revenue Increases and Budgetary Adjustments	6.7
Total Revenue Adjustments[1]	**$ 30.4**

[1] Refer to General Fund Revenue section of this document for more detailed information regarding General Fund revenue increase.

General Fund Expenditures

The net increase in the Fiscal Year 2012 Adopted General Fund Expenditures Budget is primarily due to the following: re-budgeting of $11.8 million in appropriations associated with Gas Tax reimbursements for street-related work; the $11.5 million restoration of eight fire engine companies to end Fire-Rescue's rolling brown-outs implemented in Fiscal Years 2010 and 2011 as an expenditure reduction to balance the budget; the $8.0 million repayment obligation related to the financing of the McGuigan Settlement; the $6.7 million restoration of Fleet usage and assignments fees charged to General Fund departments due to the use of fund balance in Fiscal Year 2011; and the restructure of the CDBG administration from the HUD Programs Administration Fund to the General Fund. Also, projected vacancy savings for Fiscal Year 2012 was reduced by $7.3 million, resulting in a budgetary increase in personnel expenditures. Partially offsetting these increases are various departmental reductions totaling $19.3 million, which include the elimination of 20 vacant sworn Police personnel, the reduction of the General Fund transfer to the Police Decentralization Fund due to sufficient fund balance to cover booking costs, and savings resulting from the Managed Competition of Publishing Services. The General Fund departmental reductions also included a reduction of 68.68 full-time equivalent (FTE) positions.

Table 4 displays the major changes to General Fund expenditures from the Fiscal Year 2011 Adopted Budget to the Fiscal Year 2012 Adopted Budget.

Table 4: General Fund Expenditure Adjustment Over Fiscal Year 2011 Adopted Budget

Major Expenditure Adjustments	(in millions)
FY 2012 Departmental Reductions	$ (19.3)
General Fund Appropriated Reserve	(4.1)
Booking Fees - Transfer to Police Decentralization	(4.0)
Retiree Health Care Contribution	(1.4)
Long Term Disability Reserve	(1.2)
Public Liability Transfer	(0.6)
Publishing Services Managed Competition Savings	(0.2)
Rebudget of Gas Tax	11.8
Restoration of Fire Engine Companies to end Fire-Rescue Rolling Brown-Outs	11.5
McGuigan Settlement Payment	8.0
Vacancy Savings Adjustment	7.3
Fleet Usage and Assignments Fees	6.7
Election Cost	2.7
Litigation and Outside Legal Cost	2.5
CDBG Administration Restructure	2.0

Table 4: General Fund Expenditure Adjustment Over Fiscal Year 2011 Adopted Budget *(Cont'd)*

Major Expenditure Adjustments	(in millions)
Fire Alert System	1.7
Council Districts - CPPS	1.6
Non-Discretionary (insurance, energy, debt service, etc)	1.5
Support for ADA Capital Projects	1.5
Support for SRM Module	0.9
Lifeguard Positions and Training	0.5
Parking Meter Utilization Program	0.5
Black's Beach Lifeguards	0.4
Property Tax Administration Fee	0.4
Interim Computer Aided Dispatch (CAD) System	0.3
Animal Services Contract	0.3
Other Expenditure Adjustments	0.9
Total Expenditure Adjustments	**$ 32.2**

Table 5 represents the expenditure change in the General Fund from the Fiscal Year 2011 Adopted Budget to the Fiscal Year 2012 Adopted Budget.

Table 5: General Fund Expenditure Summary Fiscal Years 2011 - 2012

	FY 2011 Adopted Budget	FY 2012 Adopted Budget
Total General Fund Budget	1,096,228,151	1,128,388,274
Percent Change from Previous Year	(3.0)%	2.9%

Table 6 identifies the allocation of General Fund dollars to the Police and Fire-Rescue Departments compared to the other General Fund departments. In Fiscal Year 2012, the General Fund Adopted Budget increased by approximately $32.2 million or 2.9 percent from Fiscal Year 2011, with the Police and Fire-Rescue Departments receiving approximately 52.4 percent of the total General Fund expenditures and other General Fund departments receiving 47.6 percent of the total General Fund expenditures.

Table 6: General Fund Expenditure Summary Fiscal Years 2011 - 2012 by Category

	FY 2011 Adopted Budget	FY 2012 Adopted Budget
Police and Fire-Rescue Budgets	$ 566,746,272	$ 591,674,302
Percent of Total General Fund Budget	51.7%	52.4%
Other General Fund Department Budgets	$ 529,481,879	$ 536,713,972
Percent of Total General Fund Budget	48.3%	47.6%

Total City Personnel

The Fiscal Year 2012 Adopted Budget includes a total of 10,108.26 FTE positions with 7,036.61 or 69.6 percent of these positions budgeted within the General Fund. **Table 7** presents the change in positions from Fiscal Year 2011 to Fiscal Year 2012.

Table 7: Total City FTE Position Changes Fiscal Year 2011 - 2012

Fund Type	FY 2011 Adopted Budget	Additions	Reductions	Reorganizations	FY 2012 Adopted Budget	Change	Percent Change
General Fund	7,067.98	22.89	(71.69)[1]	17.43	7,036.61	(31.37)	(0.4)%
Special Revenue Funds	272.58	5.00	(4.97)	(13.01)	259.60	(12.98)	(4.8)%
Enterprise Funds	2,427.93	0.50	(52.59)	(4.42)	2,371.42	(56.51)	(2.3)%
Internal Service Funds	391.36	0.75	(13.49)	-	378.62	(12.74)	(3.3)%
Other Funds	62.24	-	(0.24)	-	62.00	(0.24)	(0.4)%
TOTAL	**10,222.09**	**29.14**	**(142.97)**	**-**	**10,108.26**	**(113.84)**	**(1.1)%**

[1] Includes the elimination of 68.68 FTE positions due to the departmental reductions implemented to mitigate the projected General Fund shortfall of $56.7 million identified in the Five-Year Financial Outlook for Fiscal Year 2012.

The Fiscal Year 2012 Adopted Budget represents a net reduction in the City's budget of 113.84 FTE positions from the Fiscal Year 2011 Adopted Budget. The net reduction is a result of eliminating approximately 143 filled and vacant positions and the addition of approximately 29 positions. The eliminated positions are positions that are no longer funded in the City's budget and represent a real reduction in labor costs. The position additions are primarily due to increases for the Parking Meter Utilization Program, Black's Beach Lifeguards, Lifeguard relief, and Information Technology support.

As shown in **Table 7**, of the nearly 31 position net change to the General Fund, approximately 17 positions were transferred from the Special Revenue Funds, 23 positions are new, and 72 positions have been reduced (for a detailed look at the reductions in the General Fund, please refer to the Corrective Actions portion of this section). The nearly 13 position net change to the Special Revenue Funds is the result of approximately 17 positions transferred to the General Fund and 4 positions transferred from various Enterprise Funds, 5 new positions, and 5 positions being reduced. Of nearly 57 positions that were reduced from the Enterprise Funds, approximately 1 position was transferred from the General Fund and 6 were transferred to the General Fund and Special Revenue Funds, 1 position is new, and 53 positions have been reduced. In the Internal Service Funds, approximately 1 position is new and 13 positions have been reduced.

Table 8 further illustrates the adopted budgeted FTE positions, salaries and wages, fringe, and total personnel expenditures by fund type. A total of $678.4 million has been budgeted for salaries and wages, and $414.9 million budgeted for fringe expenditures resulting in a total budget of $1.09 billion in personnel expenditures citywide.

Table 8: Fiscal Year 2012 Adopted Personnel Expenditures Budget

Fund Type	Budgeted FTE Positions	Budgeted Salaries and Wages	Budgeted Benefits	Budgeted Personnel Expenses
General Fund	7,036.61	$ 504,467,250	$ 308,903,433	$ 813,370,683
Special Revenue Funds	259.60	17,985,467	10,903,825	28,889,292
Enterprise Funds	2,371.42	131,061,330	79,498,297	210,559,627
Internal Service Funds	378.62	20,440,373	12,972,576	33,412,949

Table 8: Fiscal Year 2012 Adopted Personnel Expenditures Budget *(Cont'd)*

Fund Type	Budgeted FTE Positions	Budgeted Salaries and Wages	Budgeted Benefits	Budgeted Personnel Expenses
Other Funds	62.00	4,407,584	2,607,477	7,015,061
Total	**10,108.26**	**$ 678,362,004**	**$ 414,885,608**	**$ 1,093,247,612**

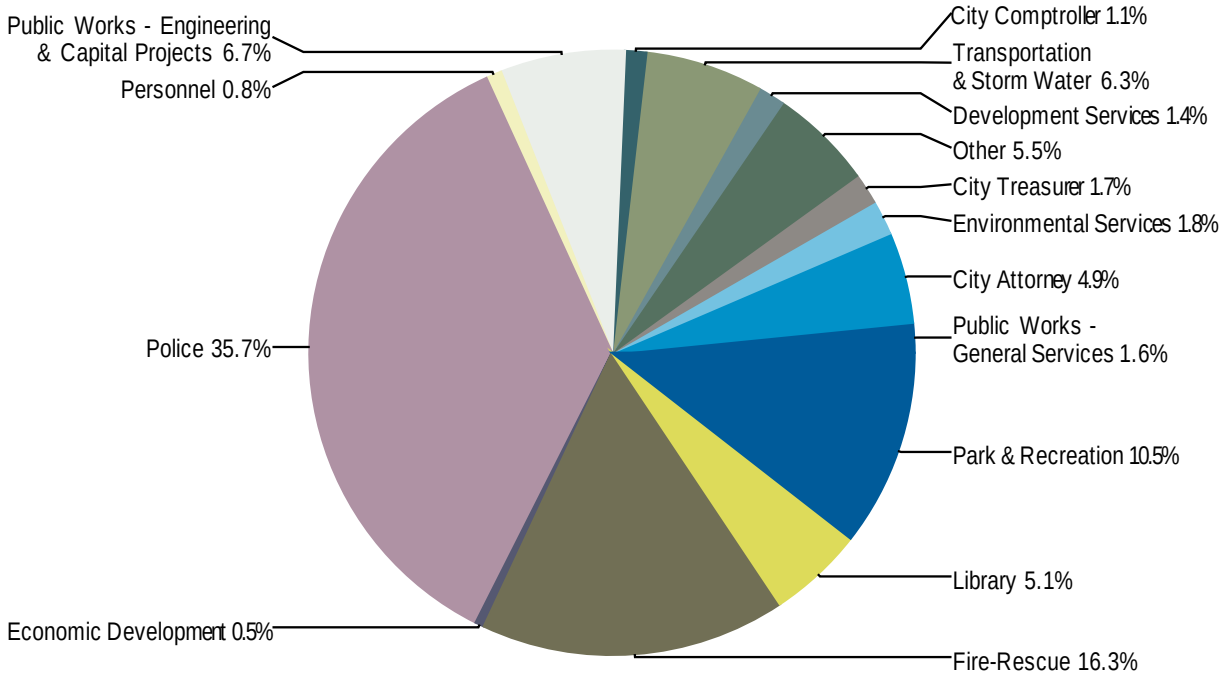
Table 9 shows the change in the number of budgeted positions in the General Fund over the last two fiscal years. In Fiscal Year 2012, General Fund positions decreased by 31.37 FTE positions or approximately 0.4 percent from the Fiscal Year 2011 Adopted Budget. This net decrease is primarily due to departmental reductions in support of mitigating the projected Fiscal Year 2012 budget deficit and additions related to the CDBG Administration restructure, the Parking Meter Utilization Program, and the Underground Surcharge Fund restructure.

Table 9: General Fund FTE Position Summary Fiscal Years 2011 - 2012

	FY 2011 Adopted Budget	FY 2012 Adopted Budget
Total General Fund Budgeted FTE Positions	7,067.98	7,036.61
Percent Change from Previous Year	(4.4)%	(0.4)%

Figure 3 summarizes the Fiscal Year 2012 General Fund FTE positions by department. Only those departments with over 50 General Fund budgeted FTE positions are displayed. All other General Fund departments are combined under the "Other" category. For a detailed look at the budgeted FTE positions in the General Fund refer to the Financial Summary and Schedules section of this Volume.

Figure 3: Fiscal Year 2012 Adopted General Fund FTE Positions by Department



Numbers may not add to 100% due to rounding.

Note: The Other category includes: Administration, Business Office, City Auditor, City Clerk, City Council, Debt Management, Disability Services, Ethics Commission, Financial Management, Human Resources, Office of Homeland Security, Office of the Assistant COO, Office of the Chief Financial Officer, Office of the Chief Operating Officer, Office of the IBA, Office of the Mayor, Purchasing & Contracting, and Real Estate Assets.

Table 10 represents the allocation of FTE positions per employee labor group within each fund type. The largest employee labor group, Municipal Employees Association (MEA), represents 37.0 percent of General Fund positions and 43.0 percent of all City positions.

Table 10: Fiscal Year 2012 Adopted FTE Positions by Labor Group

Labor Group	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds	Labor Group Total
MEA	2,605.42	86.50	1,455.15	157.60	39.00	**4,343.67**
IAFF LOCAL 145	888.00	29.00	-	-	-	**917.00**
ASFCME LOCAL 127	846.49	63.35	792.15	196.67	-	**1,898.66**
SDPOA	1,949.85	-	-	-	-	**1,949.85**
Teamsters Local 911	136.89	-	-	-	-	**136.89**
DCAA	136.22	-	-	-	-	**136.22**
Classified / Unrepresented	145.92	43.17	67.93	19.50	6.00	**282.52**
Unclassified / Unrepresented	317.83	37.58	56.19	4.85	17.00	**433.45**

Table 10: Fiscal Year 2012 Adopted FTE Positions by Labor Group *(Cont'd)*

Labor Group	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds	Labor Group Total
Elected Officials	10.00	-	-	-	-	**10.00**
Fund Type Totals	**7,036.61**	**259.60**	**2,371.42**	**378.62**	**62.00**	**10,108.26**

Table 11 displays the percentage of positions in the Police and Fire-Rescue Departments compared to the remaining General Fund departments. The Fiscal Year 2012 Adopted Budgets for the Police and Fire-Rescue Departments include 3,663.74 FTE positions or approximately 52.1 percent of total General Fund FTE positions. The budgeted positions in the Police Department decreased from 2,538.20 FTE positions in Fiscal Year 2011 to 2,514.85 FTE positions in the Fiscal Year 2012 Adopted Budget primarily due to reductions in vacant sworn positions, and administrative civilian positions. For the Fire-Rescue Department, the number of FTE positions increased from 1,146.09 FTE positions to 1,148.89 FTE positions primarily due to adjustments in hourly and temporary wage budgets, and the addition of lifeguard positions.

Table 11: General Fund FTE Position Summary Fiscal Years 2011 - 2012 by Category

	FY 2011 Adopted Budget	FY 2012 Adopted Budget
Police and Fire-Rescue Budgets	3,684.29	3,663.74
Percent of Total General Fund Budget	52.1%	52.1%
Other General Fund Department Budgets	3,383.69	3,372.87
Percent of Total General Fund Budget	47.9%	47.9%

The Fiscal Year 2012 Adopted Budget reduces a net 113.84 FTE positions from the City's budget. This is in addition to the net elimination of 1,422.24 FTE positions in the previous five fiscal year budgets. The Fiscal Year 2012 position cuts that have been included in this budget are part of the Mayor's ongoing effort to streamline the City's workforce. **Table 12** shows the total number of net FTE position reductions from Fiscal Year 2007 through Fiscal Year 2012. Note that the Fiscal Year 2011 amount excludes the addition of the 189.98 FTE positions due to the conversion of hourly and temporary wage expenses to FTE positions. These positions do not represent an increase in salary and wages to the City, but represent an improvement in budgeting and accounting for labor costs.

Table 12: Total City FTE Position Reductions by Fiscal Year

FY 2007 Adopted Budget	FY 2008 Adopted Budget	FY 2009 Adopted Budget	FY 2010 Adopted Budget[1]	FY 2011 Adopted Budget[2]	FY 2012 Adopted Budget	Total
(38.00)	(629.71)	(58.72)	(157.18)	(539.53)	(113.84)	(1,536.08)

[1] Includes the elimination of 150.95 FTE positions as part of the Fiscal Year 2009 Revised Budget approved by City Council.

[2] Includes the elimination of 523.79 FTE positions as part of the Fiscal Year 2011 General Fund Proposed Budget approved by City Council in December 2009.

Total Budgeted Fringe Allocations

Total budgeted fringe allocations represent personnel costs that are non-wage related. A significant portion of the total budgeted fringe allocations are considered fixed fringe costs. Fixed fringe costs

are expenditures that meet specific obligations established through agreements with the labor unions, City ordinances, or the City's Reserve Policy, regardless of current FTE count or salary amounts. Fixed fringe costs include the San Diego City Employees' Retirement System's (SDCERS) Annual Required Contribution (ARC), and contributions for Workers' Compensation, Long-Term Disability, Other Post-Employment Benefits (OPEB), and Risk Management Administration (RMA). These expenditures account for $319.9 million or 77.1 percent of budgeted fringe in Fiscal Year 2012. The remaining budgeted fringe allocations are variable to payroll activity such as reductions or additions in staff and salary increases or decreases.

Table 13 displays the citywide fringe allocation which totals $414.9 million for Fiscal Year 2012 of which $308.9 million or 74.5 percent is budgeted in the General Fund.

Table 13: Fiscal Year 2012 Annual Budgeted Fringe by Fund Type

Fringe Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds	Fringe Totals
Retirement ARC	$178,344,882	$ 5,670,670	$ 39,538,094	$ 6,330,072	$ 1,300,245	**$ 231,183,963**
Supplemental Pension Savings Plan	8,967,482	660,527	5,330,833	881,574	150,424	**15,990,840**
Retirement Offset Contribution	479,581	20,556	244,701	31,735	8,033	**784,606**
Retirement DROP	1,666,194	56,949	402,617	63,326	21,507	**2,210,593**
Employee Offset Savings[1]	9,087,351	310,986	1,031,739	138,666	92,664	**10,661,406**
Workers' Compensation	16,520,137	326,889	2,876,237	391,444	97,312	**20,212,019**
Flexible Benefits	38,528,802	1,736,636	12,609,404	2,140,440	425,036	**55,440,318**
Risk Management Administration	6,502,707	245,775	2,104,516	364,210	58,174	**9,275,382**
Long-Term Disability	2,495,203	99,273	686,558	108,427	25,239	**3,414,700**
Unemployment Insurance	1,647,529	62,946	461,061	73,469	16,825	**2,261,830**
Medicare	5,466,427	216,422	1,532,602	247,830	57,827	**7,521,108**
Other Post-Employment Benefits[2]	39,111,223	1,483,478	12,653,632	2,190,952	350,378	**55,789,663**
Retirement 401 Plan	69,130	10,175	21,030	8,347	3,050	**111,732**
Retiree Medical Trust	16,785	2,543	5,273	2,084	763	**27,448**
Fund Type Totals	**$ 308,903,433**	**$ 10,903,825**	**$ 79,498,297**	**$ 12,972,576**	**$ 2,607,477**	**$ 414,885,608**

[1] Employee Offset Savings is budgeted as an expense and as revenue to the respective funds, and is intended to be budget neutral. The annual expense may vary based on the number of employees.

[2] Reflects the annual pay-as-you-go portion of $35.2 million and also reflects the contribution of $20.6 million for defined contribution payments and to pre-fund future liabilities. Also excludes $2.0 million in anticipated funding from the Early Retiree Reinsurance Program.

City Retirement Contributions

The City's payment for retirement benefits in Fiscal Year 2012 is budgeted at $233.6 million and is described below:

- The SDCERS ARC, which was determined by SDCERS' actuarial valuation as of June 30, 2010, is $231.2 million and assumes no negative amortization with the use of a 20-year amortization schedule of the Unfunded Actuarial Accrued Liability (UAAL). Approximately $178.3 million or 77.1 percent of the ARC is budgeted in the General Fund.
- The Retirement Offset Contribution (ROC) represents the amount of City employees' retirement contributions that the City pays as an offset for employees. The Fiscal Year 2012 Adopted Budget amount is $784,606, a $7.2 million reduction over the Fiscal Year 2011 Adopted Budget. The reduction is mainly due to a 3 percent reduction to the City's ROC for MEA and Teamsters Local 911 employees during the labor negotiations for Fiscal Year 2012. The ROC reduction to these labor groups will be offset by the restoration of the concessions previously imposed on employees. Therefore, this reduction does not represent an additional expenditure savings.
- In addition, $1.6 million is budgeted in the Citywide Program Expenditures Department for the Preservation of Benefits Plan contribution to SDCERS to cover benefit payments in excess of Internal Revenue Service (IRS) limits.

The Retiree Health or Other Post Employment Benefits (OPEB) UAAL as of June 30, 2010 is approximately $1.13 billion and the ARC was determined to be $96.0 million. This valuation assumes a 6.69 percent discount rate. The City is not funding the OPEB UAAL on an actuarial basis. The City entered into an agreement on January 18, 2008 with the CalPERS Employer Retiree Benefit Trust (CERBT) to pre-fund expenses related to post-employment healthcare benefits. As of June 30, 2011, the market value of the CERBT is $116.6 million.

As part of labor negotiations in Fiscal Year 2011, a tentative agreement (TA) with all labor organizations was reached to reduce the City's Retiree Health UAAL. According to this TA, the City's funding limit for Fiscal Years 2011 to 2015 will be capped at $57.8 million and will not increase by more than 2.5 percent from year to year thereafter. This TA, if approved by City employees via a City Charter section 143.1 vote, is projected to reduce the City’s unfunded retiree healthcare liability by an estimated $330.0 million in the June 30, 2012 actuarial valuation. The vote is anticipated to occur in September 2011.

In Fiscal Year 2012, the City is scheduled to contribute $57.8 million for the retiree health care benefit, of which $2.0 million is anticipated to be funded through the Early Retiree Reinsurance Program (ERRP). On May 10, 2011, the City received notification that the application to the ERRP was approved. ERRP provides funding to participating employment-based plans to offset a portion of the costs of health benefits for early retirees based on claims experience. As a result, the City budgeted $55.8 million in Fiscal Year 2012, which is comprised of $35.2 million based on the estimated annual retiree health benefits payments (pay-as-you-go) and $20.6 million for defined contribution payments and pre-funding retiree health care benefits.

Employee Offset Savings (EOS)



The labor negotiations in Fiscal Year 2005 resulted in the reduction of the City's Retirement Offset Contribution. These agreements specified that the savings the City realizes as a result of this reduction must be used to address the City's pension UAAL. Each City department is charged based upon its respective payroll and these funds are transferred into the EOS account. In Fiscal Year 2006, the City issued approximately $100 million in Tobacco Securitization Bonds and transferred these funds to SDCERS as a contribution to the pension system above the ARC to address the UAAL. In order to backfill the Tobacco Settlement Revenues securitized in Fiscal Year 2006 and to protect the programs previously supported with the Tobacco Settlement Revenues, a portion of the EOS funds is transferred each year to the General Fund. The Fiscal Year 2012 Adopted Budget includes Employee Offset Savings of $10.7 million, which is budgeted as an expense to departments and revenue to the respective funds.

Retirement DROP

In accordance with the Deferred Retirement Option Program (DROP) adopted in Fiscal Year 1997, the City is required to match 3.05 percent of the DROP participants' salary. The Fiscal Year 2012 Adopted Budget for Retirement DROP is $2.2 million.

Workers' Compensation

State Workers' Compensation laws ensure that employees who are injured or disabled on the job are provided with fixed monetary awards. These laws are intended to reduce litigation and to provide benefits for workers (and their dependents) who suffer work-related accidents or illnesses. State Workers' Compensation statutes establish this framework of laws for the City of San Diego. The Workers' Compensation contribution in the Fiscal Year 2012 Adopted Budget is $20.2 million.

Long-Term Disability

The Long-Term Disability (LTD) contribution in the Fiscal Year 2012 Adopted Budget is $3.4 million. This contribution includes funding of $614,000 toward the Long-Term Disability Fund Reserves.

Flexible Benefits

An Internal Revenue Service (IRS) qualified cafeteria-style benefits program is offered to all eligible employees. All employees in one-half, three-quarter, or full-time status are eligible. The Fiscal Year 2012 Adopted Budget for Flexible Benefits is $55.4 million.

Executive Summary

Supplemental Pension Savings Plan (SPSP) and New Retirement Plan



The City opted out of Social Security in January 1982 and replaced it with the Supplemental Pension Savings Plan (SPSP). SPSP accounts provide a way for eligible employees to add to their savings for retirement income, which is in addition to SDCERS' benefits. Employees hired before July 1, 2009 must pay a mandatory 3 percent and can voluntarily contribute up to an additional 3.05 percent for employees hired after July 1, 1986, or 4.5 percent for employees hired on or before July 1, 1986. This amount is deducted from employees' paychecks and placed into an SPSP account for the employee. The City also matches these contributions up to 6.05 percent and this amount is deposited into the employee's SPSP account. The Fiscal Year 2012 Adopted Budget for SPSP is $16.0 million. Due to labor concessions in Fiscal Year 2012, some employee groups have the option to waive the City's match to employee mandatory contributions or take fifty-two (52) hours of unpaid furlough. The Fiscal Year 2012 Adopted Budget reflects the selections made by employees.

A new retirement plan for general members hired on or after July 1, 2009 is now in effect and includes a defined contribution savings plan with a mandatory employee contribution of 1.0 percent of payroll and a retiree medical trust with a mandatory employee contribution of 0.25 percent of payroll. These amounts are deducted from employees' paychecks and placed into the employees' accounts. The City matches these contributions. The Fiscal Year 2012 Adopted Budget for this new retirement plan is $139,596 and is based on a count of 173 general members as of December 2010.

Risk Management Administration

The Risk Management Administration (RMA) rate is established to support the appropriated expenditures that fund all of the programs and services provided by the Risk Management Department, which is an Internal Service Fund. These services include the administration of Workers' Compensation, Public Liability and Loss Recovery, Safety and Environmental Health Services, Employee Benefits, Savings Plans, Long-Term Disability, and Employee Assistance programs. The Fiscal Year 2012 Adopted Budget for Risk Management Administration is $9.3 million.

Medicare

Medicare is a federal tax established by the Federal Insurance Contributions Act (FICA) that all employees and employers are required to pay. The application of this rate applies to all City employees and is based on earned income, including any earned income related to overtime and other employee special pays. The Fiscal Year 2012 Adopted Budget for Medicare is $7.5 million.

Unemployment Insurance



Unemployment Insurance provides temporary unemployment benefits to eligible workers who are unemployed and meet State law eligibility requirements to receive the benefit. The Fiscal Year 2012 Adopted Budget for Unemployment Insurance is $2.3 million.

Funding of Annual Leave

In the past, the City had not completely budgeted for the additional expense of Annual Leave paid to employees who end their employment with the City with leave balances. While a portion of annual leave expense has been absorbed in departmental budgets, there will be a large number of employees with high leave balances expected to retire over the next several years. The Fiscal Year 2012 Adopted Budget includes $2.2 million and is based on anticipated retirements from the Deferred Retirement Option Plan (DROP) within the fiscal year and the projected value of the accrued annual leave balance.

Vacancy Savings

As part of the development of the Fiscal Year 2012 Adopted Budget, the City is estimating an amount of personnel savings or vacancy savings by department that is attributable to: vacancies, attrition, extended leaves of absence, savings related to under-filled positions, and newly hired employees that may start at a lower salary than the salary of the vacated position. The development of estimated vacancy savings in the budget incorporated input from departments regarding current and anticipated staffing levels as well as information on vacant reimbursable positions. Savings from vacant reimbursable positions have been excluded from the estimated vacancy savings as the City does not realize savings due to offsetting revenue for these unfilled positions. These estimates of vacancy savings will require that departments appropriately manage their Fiscal Year 2012 personnel expenditures to their available allocated appropriations. The Fiscal Year 2012 adopted vacancy savings is $30.7 million, representing a decrease of $10.3 million or 25.1 percent from the Fiscal Year 2011 vacancy savings. The decrease is primarily due to the reduction of vacant positions to balance the Fiscal Year 2012 Adopted Budget, a projected decrease in the amount of vacancies in Fiscal Year 2012, and the exclusion of reimbursable positions in the vacancy savings methodology. Another reason for the Fiscal Year 2012 decrease is the budgeted level of vacancy savings for Fiscal Year 2011 was set too high and was not realized.

Table 14 displays the changes in budgeted vacancy savings from Fiscal Year 2011 to Fiscal Year 2012.

Table 14: Fiscal Year 2012 Adopted Vacancy Savings

Department/Fund	FY 2011 Adopted Budget	FY 2012 Adopted Budget
Administration	$ 59,363	$ 59,363
City Attorney	572,760	742,777

Table 14: Fiscal Year 2012 Adopted Vacancy Savings *(Cont'd)*

Department/Fund *(Cont'd)*	FY 2011 Adopted Budget	FY 2012 Adopted Budget
City Clerk	29,931	43,618
City Comptroller	236,881	185,494
City Treasurer	269,567	174,844
Council Administration	-	42,791
Council District 2	60,736	-
Council District 6	121,472	-
Council District 7	-	60,736
Debt Management	54,059	29,931
Development Services	367,973	105,373
Economic Development	-	107,932
Environmental Services	437,111	142,584
Ethics Commission	-	130,000
Financial Management	59,467	73,445
Fire-Rescue	3,184,994	3,352,885
Library	1,363,745	197,059
Office of the Mayor	66,768	-
Park & Recreation	1,766,811	762,859
Personnel	39,666	31,491
Police	11,448,164	8,803,882
Public Works - Engineering & Capital Projects	1,965,166	1,094,124
Public Works - General Services	2,001,370	597,544
Purchasing & Contracting	255,601	120,681
Real Estate Assets	-	59,363
Storm Water	550,306	-
Transportation & Storm Water	-	674,480
Total General Fund	**$ 24,911,911**	**$ 17,593,256**
Airports Fund	113,422	54,059
Central Stores Fund	115,232	36,067
City Employee's Retirement System Fund	369,242	345,052
ERP Fund	-	65,416
Development Services Fund	8,152,340	7,297,648
Facilities Financing Fund	118,726	59,363
Fire/Emergency Medical Services Transport Program Fund	922,607	52,520
Fleet Services Operating Fund	440,479	349,105
Golf Course Fund	390,228	136,272
HUD Programs Administration Fund	54,059	-
Information Technology Fund	109,855	34,611
Local Enforcement Agency Fund	60,674	60,674
Maintenance Assessment District (MAD) Management Fund	-	54,059
Publishing Services Fund	207,168	28,870
QUALCOMM Stadium Operations Fund	102,774	74,297

Table 14: Fiscal Year 2012 Adopted Vacancy Savings *(Cont'd)*

Department/Fund *(Cont'd)*	FY 2011 Adopted Budget	FY 2012 Adopted Budget
Recycling Fund	455,530	186,868
Redevelopment Fund	153,556	86,788
Refuse Disposal Fund	779,322	311,543
Risk Management Administration Fund	170,862	132,185
Sewer Funds	1,782,198	1,917,881
Water Utility Operating Fund	1,331,253	1,659,710
Wireless Communications Technology Fund	189,862	119,205
Total Non-General Fund	**$ 16,019,389**	**$ 13,062,193**
Total	**$ 40,931,300**	**$ 30,655,449**

Citywide Reorganization/Restructuring

The Fiscal Year 2012 Adopted Budget reflects the restructuring of several departments as a result of executive management and department-initiated reorganizations. Reorganization includes restructuring of departments and major divisions within a department and is intended to increase the overall efficiencies and effectiveness of City operations. The following provides an overview of significant changes to the City's organizational structure that are included in the Fiscal Year 2012 Adopted Budget.

Transportation & Storm Water Department

The Transportation & Storm Water Department was created to streamline right-of-way related maintenance and projects. This new department is made up of the Transportation Engineering Operations Division and various administrative functions of the Engineering & Capital Projects Department, the Street Division of the General Services Department, and each division of the Storm Water Department. The Storm Water Department has been dissolved.

Development Services Department

The City Planning & Community Investment Department, with the exception of the Redevelopment and CDBG/Economic Development divisions, has merged into the Development Services Department to streamline citywide planning and development duties.

Redevelopment

Redevelopment, formerly a division within the City Planning & Community Investment Department, is now a stand-alone department within the City Planning & Development Business Center.

CDBG/Economic Development

The Community Development Block Grant (CDBG) administration of the HUD Programs Administration Fund and the Economic Development Division of the City Planning & Community Investments Department transferred to a stand-alone department called Economic Development within the Office of the Assistant COO Business Center. The CDBG restructure represents a transfer from a Special Revenue Fund to the General Fund.

Public Works Department

The General Services Department and the Engineering & Capital Projects Department have merged to create the Public Works Department.

Disability Services

The Disability Services section of the Public Works Department is now a stand-alone department within the Office of the Assistant COO Business Center.

Gang Commission

The Gang Commission was transferred from the Police Department to the Administration Department.

Public Safety Needs & Debt Service Fund

The Public Safety Needs & Debt Service Fund was established to track Safety Sales Tax Revenue and expenditures for public safety needs. On an annual basis, debt service for the Fire and Lifeguard Facilities Fund is paid first, then the remaining revenue is distributed equally between the Police and Fire-Rescue Departments.

Business Cooperation Program

Sales and Use Tax rebate expenditures for the Business Cooperation Program were transferred from the Office of the Mayor to the Citywide Program Expenditures Department.

Office of the Mayor

The Community & Legislative Services Department and Business Center were renamed the Office of the Mayor. The Mayor's position was transferred from the Office of the Mayor and COO to the Office of the Mayor.

Office of the Chief Operating Officer

The Office of the Mayor and COO was renamed the Office of the Chief Operating Officer. The Mayor's position was transferred from the Office of the Mayor and COO to the Office of the Mayor.

Department of Information Technology

The Department of Information Technology was transferred to the Office of the Chief Financial Officer Business Center.

Enterprise Resource Planning

The OneSD Support Department was renamed Enterprise Resource Planning.

Underground Surcharge Fund

The Underground Surcharge Fund was moved under the Transportation & Storm Water Department. 2.00 FTE positions will remain budgeted in the Underground Surcharge Fund, while 4.51 FTE positions are being transferred to the Public Works - Engineering & Capital Projects Department General Fund with offsetting revenue. Expenditures in the Underground Surcharge Fund were increased to reimburse the General Fund for the 4.51 FTE positions.

Enterprise Asset Management (EAM)

The EAM function was centralized and transferred from the Transportation & Storm Water Department in the General Fund and the Publishing Services and Wireless Communications Technology Funds to the Enterprise Resource Planning (ERP) Department, including 2.00 FTE positions and $1.1 million in information technology (IT) expenditures, to more effectively manage the asset management information technology systems.

Information Technology (IT) Restructure

The IT Restructure is part of the City's IT Strategic Plan. The IT Restructure involves the completion of a Request for Proposal (RFP) process to compete the IT services performed by the City's incumbent vendor, San Diego Data Processing Corporation (SDDPC), and to assume responsibility for IT procurement and security. The City expects to select the IT service provider(s) in late October 2011 for City Council approval by December 2011. The result of the IT Restructure will be contract(s) with vendor(s) who will provide the support to the City in various areas. Regardless of which vendor(s) are selected via this process, the relationship between the City and the technology vendor(s) will be managed by the Department of Information Technology. The IT Restructure is concentrated on realigning IT staff from the General Fund as well as non-General Funds to better support the City's IT Strategic Plan. The resulting restructure will have no budgetary impact to the General Fund in Fiscal Year 2012. This restructure transfers/reduces 3.00 FTE positions from the Development Services Department, 2.00 FTE positions from the Public Utilities Department, and 2.00 FTE positions from the ERP Department. It also realigns 3.00 FTE positions within the Department of Information Technology and reduces the expenses paid to SDDPC for security and procurement so that additional cost is not added to the City in Fiscal Year 2012. This restructure sets up the staffing support needed for the City to manage IT outsourcing and control security.

Community Projects, Programs, and Services

New divisions were created within each Council District Department to budget for Community Projects, Programs, and Services. The Fiscal Year 2012 Adopted Budget includes specific allocations for each Council District, resulting in a combined total of $1.6 million for all Council Offices. The allocations are based on each Council Office's estimated savings for Fiscal Year 2011 as reported in the Fiscal Year 2011 Year-End Monitoring Report, including requested appropriation adjustments. Funding for Community Projects, Programs, and Services can be used to supplement the appropriations of any existing General Fund activity or a new activity that would typically be supported by the City's General Fund, and may be expended for any government purpose. The allocations for each Council District's Community Projects, Programs, and Services are displayed separately from each Council Districts' operating budget in Volume II.

Fiscal Actions in the Fiscal Year 2012 Adopted Budget

The City of San Diego remains committed to restoring fiscal stability, addressing its financial obligations, and meeting its responsibility to provide essential core services to San Diego residents. As part of this commitment, the Mayor is dedicated to implementing ten financial reforms, which are described in detail in the Fiscal Reforms section that follows.

The Fiscal Year 2012 Adopted Budget contains funding for the full payment of the pension ARC, funding for retiree health pay-go and a contribution to the retiree health trust, funding to restore Fire-Rescue engine companies to end the rolling brown-outs implemented in Fiscal Years 2010 and 2011, and funding for storm water obligations. Due to the need to mitigate the projected $56.7 million deficit identified in the Fiscal Years 2012–2016 Five-Year Financial Outlook released on February 7, 2011, one-time solutions and on-going departmental reductions described in the Corrective Actions section were necessary to address the projected shortfall for Fiscal Year 2012. As part of the one-time savings, the City suspended contributions to the Public Liability, Workers' Compensation, and partially to the Long-Term Liability reserves in Fiscal Year 2012. The reserves for the Public Liability and Workers' Compensation funds are expected to be maintained at current levels.

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Funding the Pension Plan

The Fiscal Year 2012 Adopted Budget includes full funding for the City's annual pension contribution, which is a critical component of the City's long-term fiscal health and stability. For Fiscal Year 2012, the SDCERS ARC is $231.2 million. This amount was determined by SDCERS' actuarial valuation as of June 30, 2010 and was transferred to SDCERS on July 1, 2011. In Fiscal Year 2009, the Mayor proposed and City Council approved a new pension plan for General Members (effective July 1, 2009). In addition, pension reforms have been implemented for Police Officers hired after July 1, 2009 and Lifeguards hired after January 1, 2011. These changes are expected to achieve savings in the City's pension payments in future years. The City also reached a one-year tentative agreement with IAFF Local 145 for Fiscal Year 2012 to establish a second tier retirement benefit for firefighters hired after January 1, 2012. The tentative agreement was approved by the City Council on April 11, 2011.

Maintaining Reserves

Healthy reserves help insulate City services against costs of emergencies such as natural disasters. In addition, the City's reserves are one of several factors considered by rating agencies and a strong reserve balance is an important credit feature. The City currently maintains several reserves for its operations, including the Emergency Reserve for the General Fund (established to fund unanticipated liabilities for natural disasters, catastrophic occurrences, and judgments), Development Services Reserve funds, Risk Management Reserve funds, and Public Utilities Reserves, among others.

The City's Reserve Policy calls for: a) the maintenance of adequate reserve levels for all of its reserves including the Emergency Reserve and the Appropriated Reserve in the General Fund; b) enhanced operating reserves for Enterprise Funds such as Water and Wastewater; c) a capital reserve; and d) other types of reserves. The City's policy currently defines a goal of having a minimum of 8.0 percent of General Fund revenues held in reserves by Fiscal Year 2012. This 8.0 percent reserve target is expected to be met for the General Fund, based on the Fiscal Year 2011 year-end projections and the Fiscal Year 2012 budget. As part of the deficit mitigation plan for Fiscal Year 2012, contributions to the Public Liability and Workers' Compensation reserves have been suspended. The reserves for Public Liability and Workers' Compensation funds are intended to be maintained at current levels. Revisions to the City's Reserve Policy are currently underway to incorporate these timing changes.

Deferred Capital/Maintenance

On March 16, 2011, an update on General Fund deferred capital and maintenance projects was presented to the Budget and Finance Committee. Based on information available in 2010, the City has a current backlog of approximately $840 million for deferred capital/maintenance projects for streets, buildings and storm drain infrastructure funded by the General Fund. This backlog was identified by conducting extensive condition assessments, some of which are still in progress. Of the $840 million, $378 million is related to streets, $216 million is attributed to buildings, and $246 million is related to storm drains. In addition to the bond issuance in Fiscal Year 2009, the City expects to issue a new bond in Fiscal Year 2012 to further address General Fund deferred capital projects. The debt service payments for this issuance are projected to begin in Fiscal Year 2013. The Public Works - Engineering & Capital Projects Department is working on a multi-year implementation plan to address the deferred capital backlog.

Retiree Health Care Costs



The City continues to fund retiree health care benefits, otherwise known as OPEB, as this annual cost is expected to increase substantially in future years. As of the June 30, 2010 actuarial valuation, the citywide OPEB ARC is $96.0 million for the City's post-retirement medical benefit program. The valuation assumed a 6.69 percent discount rate and determined a total actuarial accrued liability of $1.13 billion. The Fiscal Year 2012 Adopted Budget includes $55.8 million for OPEB, which is comprised of $35.2 million for the annual retiree health benefits payments (pay-as-you-go) and $20.6 million for defined contribution payments and pre-funding retiree health care benefits in a trust fund administered by CalPERS, the California Employers' Retiree Benefits Trust. In order to reduce the City's costs associated with retiree health and the unfunded retiree healthcare liability, the City reached a tentative agreement with all six labor organizations to modify the retiree health benefit for all eligible City employees. This agreement, if approved by City employees via a City Charter section 143.1 vote, is projected to reduce the City's unfunded retiree healthcare liability by an estimated $330.0 million in the June 30, 2012 actuarial valuation. The vote is anticipated to occur in September 2011.

Municipal Storm Water Permit Compliance

Compliance with the Municipal Storm Water Permit required by the California Regional Water Quality Control Board significantly impacts the City's budget. The Fiscal Year 2011 Adopted Budget included $35.2 million to fund programs to comply with the permit including storm water pollution prevention, street sweeping, and storm drain maintenance. In Fiscal Year 2012, the City will continue to comply with the permit requirements by funding programs and services with the Fiscal Year 2012 Adopted Budget of $33.8 million.

Fiscal Reforms

The Mayor and City Council are committed to implementing the ten financial reforms, which include reforms related to the City pension, retiree health care, managed competition, and terminal leave for employees. The reforms were intended to protect and restore essential City services, maintain the City's infrastructure such as streets, sidewalks, and public facilities, and continue to provide other City services, including park and branch library services. These reforms were part of the Proposition D ballot measure for the November 2010 Municipal Special Election, which did not pass. These reforms are described in more detail below.

Eliminate employee retirement offsets for elected officials and unrepresented City employees

The Fiscal Year 2012 Adopted Budget includes the elimination of the employee retirement offset contribution for elected officials and unrepresented employees, which is the portion of the individual's retirement system contribution that the City paid on the employee's behalf. City Council eliminated the offset for these groups on October 19, 2010.

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Adopt a managed competition guide for various City services

On October 12, 2010, the City Council adopted a Managed Competition Guide to allow the City to implement a managed competition process for various City services. As stipulated in the City Charter Section 117(c), managed competition is a process to determine when City services can be provided more economically and efficiently by an independent contractor than by persons employed in the Classified Service while maintaining service quality and protecting the public interest. The employee team won the first Managed Competition bid for publishing services, which is estimated to save the City about $1.0 million per year. Managed competition processes are currently underway for fleet maintenance services, Public Utilities customer service areas, street sweeping, sidewalk and street maintenance, and landfill operations.

Complete a DROP cost neutrality study

A Cost Neutrality Study on the Deferred Retirement Option Plan (DROP) Program was completed and presented to the City Council on March 7, 2011. According to the study, DROP would be considered "cost neutral" if the present value of the City's share of costs for all compensation and benefit programs with DROP included is within two percent of the present value of what those costs would be in the absence of DROP. The results of this study indicated that while DROP is "cost neutral," it is not "cost free." Therefore, the City is in the process of pricing out measures, which will be negotiated with the labor organizations, to reduce the cost of DROP in order to make the program "cost free."

Solicit requests for qualifications to assume operations of the Miramar Landfill

The City solicited requests for qualifications (RFQ) to assume ownership and operation of the Miramar Landfill. Although three proposals were received in response to the RFQ, these proposals were later withdrawn. As a result, the City is using the Managed Competition process related to landfill operations.

Eliminate terminal leave for all City employees

Terminal leave has been eliminated for all City employees effective July 1, 2011. This allows City employees to only cash out accrued leave upon separation from the City.

Reduce retirement offset costs for represented City employees

Retirement offset costs, which is the portion of the individual's retirement system contribution that the City pays on the employee's behalf, for represented City employees were reduced effective July 1, 2011. There are two labor organizations that are still receiving these offsets. Teamsters Local 911's offset was reduced from 5.3 percent to 2.3 percent and the Municipal Employees Association's (MEA) offset was reduced from 3.4 percent to 0.4 percent through negotiations with labor organizations.

Reduce retiree healthcare liability

The City reached a tentative agreement with all six labor organizations to modify the retiree health benefit for all eligible City employees. This agreement, if approved by City employees via a City Charter section 143.1 vote, is projected to reduce the City's unfunded retiree healthcare liability by an estimated $330.0 million. The vote is anticipated to occur in September 2011.

The City's actuary estimated that over a twenty-five year period, the cumulative annual cash flow savings to taxpayers will be $770.0 million.

Solicit proposals to provide City information technology services

At the request of the City Council during the approval of the contract for Help Desk and Desktop Support Services in April 2010, the City subsequently developed an Information Technology (IT) Services Sourcing Strategy, which was approved by City Council on March 14, 2011. With this approval, the City issued a Request for Proposals (RFP) for IT Services in April 2011, and responses were received in late June 2011. The City is in the process of evaluating the proposals and plans to make a selection of an IT Services provider in late October 2011 for City Council approval by December 2011.

Establish a second tier pension plan for new firefighters

The City reached a one-year tentative agreement with the International Association of Fire Fighters Local 145 (IAFF Local 145) for Fiscal Year 2012 to establish a second tier retirement benefit for firefighters hired after January 1, 2012. This retirement benefit includes changes to the retirement calculation factor (benefit multiplier) and final compensation. The retirement calculation factor changes from 3.0 percent at 50 years to 2.5 percent at 50 years, and changes the final compensation base from the one-year high to highest three years of pay. The tentative agreement was approved by the City Council (via Resolution Number R-306738) on April 11, 2011.

Adopt an ordinance for a voluntary defined contribution pension plan for City employees

Subject to the City's obligations under the Meyers-Milias-Brown Act (MMBA), the City plans to adopt an ordinance to establish an alternative Defined Contribution Plan for all City employees, which is intended to reduce the City's cost of the current City retirement plan. The ordinance would allow City employees to switch from a current City retirement plan to the alternative Defined Contribution Plan, which may be subject to IRS and other government agency approvals. The City is currently awaiting the IRS ruling on a similar effort in Orange County to establish a voluntary contribution plan before pursuing this effort for City employees.

Corrective Actions in the Fiscal Year 2012 General Fund Adopted Budget

On February 7, 2011, the Mayor released the Fiscal Years 2012–2016 Five-Year Financial Outlook, which identified a projected General Fund deficit of $56.7 million in Fiscal Year 2012. In order to mitigate this deficit, a combination of one-time solutions and departmental reductions have been incorporated into the Fiscal Year 2012 Adopted Budget. Higher projected revenues for transient occupancy tax (TOT) and sales tax have also been included in the Fiscal Year 2012 Adopted Budget. The corrective actions are described in detail below.

Departmental Savings

The Fiscal Year 2012 Adopted Budget includes the elimination of 68.68 General Fund full-time equivalent (FTE) positions, resulting in a personnel cost savings of $8.0 million. Departmental adjustments resulted in a non-personnel expenditures savings of $9.6 million in the General Fund and an increase of $392,795 in revenue. Of the $9.6 million reduction in non-personnel expenditures, approximately $8.6 million was reduced from the contracts and supplies budgets. These departmental adjustments are detailed in **Table 15**. Positions eliminated as part of the Fiscal Year 2012 departmental reductions are detailed in **Table 16**.

Although some reductions to City services were necessary to address the projected deficit, every attempt was made to minimize the impact to core services. Service impacts related to the departmental reductions can be found in each department's Significant Budget Adjustments section of Volume II.

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User Fee Revenue

User fees are charged for services provided by the City of San Diego to residents and businesses. In Fiscal Year 2012, the total budgeted increase in user fee revenue as a result of new user fees and fee adjustments is $5.3 million. However, $4.0 million of this revenue will now be associated with the new agreement with Rural/Metro. Effective July 1, 2011, a new Emergency Medical Services Agreement between Rural/Metro of San Diego, Inc. and the City of San Diego was initiated. This agreement established a new average patient charge and an annual operating fee to be paid by Rural Metro to the City.

The Fire-Rescue Department will implement two new fees in Fiscal Year 2012. An air medical billing fee has already been approved by City Council on June 28, 2011. The department is also expected to bring a proposal to City Council to implement a false alarm permitting fee. The Police Department adjusted several existing fees, primarily entertainment permit fees, totaling $0.3 million in revenue. More information on user fees can be found in the User Fee section that follows.

Parking Meter Utilization Program

The Parking Meter Utilization Program was developed to provide tools for improved parking management including flexibility in setting rates, time limits, and hours of operation; to set a parking meter utilization target rate of 85 percent; and to facilitate a community-driven process to address neighborhood-specific issues. As part of the Fiscal Year 2011 Adopted Budget, $2.6 million in revenue was included in anticipation of the implementation of the Parking Meter Utilization Program. Due to a delay in implementation, the $2.6 million was excluded from the Fiscal Years 2012–2016 Five-Year Financial Outlook. With the City Council's approval of a revised Parking Meter Utilization Program on March 22, 2011, net annualized revenue of approximately $1.1 million has been incorporated into the Fiscal Year 2012 Adopted Budget. This includes an estimated increase in annualized parking meter revenue of $1.6 million with associated costs of $0.5 million and the addition of 5.00 FTE positions. The next step in the process will be for the advisory boards of the respective Community Parking Districts to analyze meter and on-street parking utilization data and make recommendations on meter locations, rates, time limits, hours of operation, and new parking technology.

Convention Center Debt Service

A transfer of $2.0 million from the City's Redevelopment Agency to the City's General Fund is budgeted for Fiscal Year 2012. This transfer is for the payment to the City for the General Fund annual debt service for the Convention Center Expansion Authority financing that occurred in 1998. This transfer to the City's General Fund is projected to occur annually and will increase by $500,000 per fiscal year through Fiscal Year 2026.

San Diego Lindbergh Field Airport Contract Renegotiation

The Fiscal Year 2012 Adopted Budget includes an increase of $1.0 million in revenue as a result of a renegotiated contract, which is currently in its final stages, between the Fire-Rescue Department and the San Diego Lindbergh Field Airport. The new contract will provide reimbursement for services offered to the airport.

Publishing Services Managed Competition Savings

The Fiscal Year 2012 Adopted Budget reflects the changes from the implementation of the first function to be successfully bid under the Managed Competition program. City employees submitted the winning bid that reduced over 10.00 budgeted FTE positions and $1.0 million in total expenditures from the Fiscal Year 2012 Adopted Budget in the Publishing Services Fund. This resulted in a projected savings of approximately $231,000 to client departments in the General Fund ($664,000 citywide) for the first year of implementation effective November 2011.

World Trade Center Proceeds

The $2.5 million principal portion of the debt service on the 2010A Master Refunding Bonds (Deferred CIP Bonds and Mission Bay/Balboa Park Improvement only) will be paid from proceeds from the sale of the World Trade Center. The World Trade Center was sold for $8.2 million and is expected to close escrow in September 2011.

Expansion of Marketing Partnerships

The Fiscal Year 2012 Adopted Budget includes an increase of $300,000 in revenue as a result of marketing partnerships under development and other sponsorship opportunities that have been identified by the Corporate Partnership Program.

One-Time Expenditure Reductions and Revenue Increases

Suspension of Contribution to Reserves

The Workers' Compensation Reserve is maintained as a contingency in the event the annual expense for claims exceeds the annual "pay-go" budgeted amount. The City's Reserve Policy defines a goal of reaching 50 percent of the value of outstanding claims by Fiscal Year 2014. The Fiscal Year 2012 Adopted Budget, however, does not include additional funding for the Workers' Compensation reserves in Fiscal Year 2012. The 22 percent reserve level achieved in Fiscal Year 2010 is intended to be maintained in Fiscal Years 2011 and 2012, instead of reaching 30 percent and 35 percent, respectively, according to the current policy. While the City's Fiscal Years 2012–2016 Five-Year Financial Outlook included a Fiscal Year 2012 General Fund reserve contribution of $4.9 million, the Fiscal Year 2012 Adopted Budget does not include this additional funding for this reserve. The City's Reserve Policy, once revised, will reflect new reserve targets. Currently, the Workers’ Compensation Reserve is funded at $34.3 million.

The Public Liability Reserve is maintained to fund self-insured retention expenses related to the fund that may exceed the annual budgeted claims expense. The City's Reserve Policy defines a goal of 50.0 percent of the average value of the actuarial liability by Fiscal Year 2014. The Fiscal Year 2012 Adopted Budget, however, does not include additional funding for the Public Liability Reserve in Fiscal Year 2012. The 15 percent reserve level is intended to be maintained in Fiscal Years 2011 and 2012, instead of reaching 25 percent and 35 percent respectively. While the City's Fiscal Years 2012–2016 Five-Year Financial Outlook included a Fiscal Year 2012 reserve contribution of $5.7 million, the Fiscal Year 2012 Adopted Budget does not include this additional funding for this reserve. The City's Reserve Policy, once revised, will reflect new reserve targets. Currently, the Public Liability Reserve is funded at $17.1 million.

The Long-Term Disability (LTD) Fund Reserve has been funded annually to convert the self-insured LTD program to a fully insured program. The City’s Reserve Policy defines a funding goal of $12.0 million by Fiscal Year 2012. While the City’s Fiscal Years 2012–2016 Five-Year Financial Outlook included a Fiscal Year 2012 General Fund contribution of $1.6 million, the Fiscal Year 2012 Adopted

Budget only includes a $0.4 million General Fund contribution to this reserve. The City's Reserve Policy, once revised, will reflect a new reserve target. Currently, the Long-Term Disability Fund Reserve is funded at $7.5 million.

Emergency Medical Services (EMS) Fund Balance Transfer

The Emergency Medical Services (EMS) Fund balance is projected to be $4.1 million at the end of Fiscal Year 2011. The transfer of this fund balance of $4.1 million to the General Fund has been incorporated into the Fiscal Year 2012 Adopted Budget.

In addition, the budget includes $1.0 million in revenue from the partnership with the San Diego Medical Services Enterprise (SDMSE), which was intended to be transferred to the General Fund. However, this partnership has been terminated and effective July 1, 2011, Rural/Metro purchased the City's interest in SDMSE for $5.5 million plus a division of retained earnings that are being determined. This agreement establishes a new average patient charge and an annual operating fee to be paid by Rural Metro to the City. As such, the $1.0 million in revenue included in the Fiscal Year 2012 Adopted Budget will still be realized as a result of the new agreement.

Police Decentralization Fund Balance Transfer

The City of San Diego pays annual "booking fees" to the County of San Diego, which are fees that the City's Police Department incurs for "booking" individuals into the County's jail system. The Fiscal Year 2010 and 2011 Adopted Budgets included annual booking fee payments of $5.2 million. Since Fiscal Year 2010, the State of California has paid the County of San Diego $2.0 million for these expenses, partially offsetting the City's obligation. As a result, the Police Decentralization Fund has accumulated $4.0 million in fund balance from Fiscal Years 2010 and 2011, which will reduce the transfer from the General Fund to the Police Decentralization Fund in Fiscal Year 2012.

Retiree Health Care Contribution

On May 10, 2011, the City received notification that the application to the Early Retiree Reinsurance Program (ERRP) was approved. ERRP provides reimbursement to participating employment-based plans for a portion of the costs of health benefits for early retirees. In Fiscal Year 2012, the City anticipates receiving $2.0 million in funding based on claims experience. These funds will offset the City's payment for annual retiree health benefits and as a result, the Fiscal Year 2012 Adopted Budget includes a reduction of $1.4 million to the General Fund ($2.0 million citywide) in the annual pay-as-you-go budget for retiree health.

TransNet ARRA Revenue

The American Recovery and Reinvestment Act (ARRA) of 2009 provided money for transportation projects including road and highways funds through the Federal Highway Administration. In order to facilitate the obligation of the ARRA funds, the SANDAG Board approved exchanging the 40 percent share for local agencies with local TransNet funds. The TransNet-funds-for-ARRA-funds swap eliminates the burden by the local agencies from having to follow various federal requirements, while also assuring that the region will obligate the funds in the required timeframe. As a result of the exchange of federal stimulus funds for SANDAG TransNet Local Street and Road funding, the City of San Diego received $20.2 million, of which $14.1 million was approved by City Council in August 2009 to be budgeted for capital improvement projects. The Fiscal Year 2012 Adopted Budget includes the remaining $6.1 million to support street-related maintenance.

Unclaimed Monies Revenue

The Fiscal Year 2012 Adopted Budget includes a one-time revenue transfer of $1.0 million resulting from an accounting policy change for recapturing unclaimed monies. Based on a February 25, 2010 Memorandum of Law (MOL) by the City Attorney concerning the conflict between City Charter Section 86 and the California Government Code 50050 regarding the disposition of unclaimed public

monies, the Office of the City Comptroller opted to follow City Charter Section 86 language and continue with current publication of notice practices. This change was consistent with the second recommendation offered in the MOL.

Disaster Recovery Revenue

Reimbursements from private insurance companies, the California Emergency Management Agency (CalEMA), and the Federal Emergency Management Agency (FEMA) totalling $4.0 million will be transferred to the General Fund in Fiscal Year 2012. The reimbursements are primarily for clean-up and debris removal services provided by the General Fund during the 2007 wildfires.

Retroactive High Rise Fire Inspection Fees

The Fire Prevention Audit released in October 2010 recommended the Fire-Rescue Department resume and retroactively bill for inspections performed on high-rise buildings once the City Council approves the new fee structure. The Fiscal Year 2012 Adopted Budget includes $600,000 in retroactive collections budgeted as one-time revenue, which represents a conservative estimate for recovery of the more than $1.0 million of fire inspection costs not recovered in Fiscal Years 2010 and 2011.

Fund Balance Transfers/Uses

The Fiscal Year 2012 Adopted Budget includes the use of one-time fund balance of approximately $1.1 million from the QUALCOMM Stadium Operations Fund and $0.1 million from the PETCO Park Fund. In addition, the General Fund's contribution to the Public Liability Fund has been reduced by $600,000 due to projected excess funds in the Public Liability Fund. Finally, $0.7 million in unused sick leave will be transferred to the General Fund. Employees hired prior to July 1, 1975 who had accrued sick leave on the City's payroll records upon termination could be paid out an amount not to exceed 50 percent of their balance at their current salary rate. Following an assessment of the total sick leave liability, it was determined that $0.7 million of the sick leave balance could be transferred back to the General Fund.

Delinquent Parking Citation Revenue

As part of the City Auditor's audit of the Office of the City Treasurer's Parking Administration Program, a number of parking citations were identified as delinquent accounts that had not been referred to collections. Based on historical recovery rates, it is anticipated that the City will receive an additional $1.3 million in one-time revenues in Fiscal Year 2012 associated with those delinquent parking citations. The Police Department budget includes $947,940 in delinquent parking citation revenue and the remaining $318,386 is budgeted in the City Treasurer Department.

Revenue Recovery Auditing

The City currently does not regularly assess the extent to which it receives all revenue generated through the Superior Court. Although the State Controller's Office conducts periodic revenue distribution audits to ensure distributions of municipal court revenue occur in compliance with state law, those audits occur only once every four or more years and do not appear to address Municipal Code-specific violations. Based on the City Auditor's recommendation to identify cost-effective external resources to audit court revenue more frequently, the Fiscal Year 2012 Adopted Budget includes $500,000 in revenue related to the recovery auditing of municipal court fees.

Executive Summary

Table 15: Summary of Fiscal Year 2012 Solutions

General Fund Department	FTE	PE	NPE	Total Expenditures	Total Revenue
One-Time Solutions					
Citywide Program Expenditures					
Public Liability Fund Balance	-	$ -	$ (600,000)	$ (600,000)	$ -
Citywide Program Expenditures Total	**-**	**$ -**	**$ (600,000)**	**$ (600,000)**	**$ -**
Delinquent Parking Citation Revenue					
City Treasurer	-	$ -	$ -	$ -	$ 318,386
Police	-	-	-	-	947,940
Delinquent Parking Citation Revenue Total	**-**	**$ -**	**$ -**	**$ -**	**$ 1,266,326**
Fire-Rescue					
Retroactive High-Rise Fire Inspection Fee	-	$ -	$ -	$ -	$ 600,000
Transfer of Emergency Medical Services Fund Balance	-	-	-	-	4,100,000
Fire-Rescue Total	**-**	**$ -**	**$ -**	**$ -**	**$ 4,700,000**
Fund Balances					
One-time use of QUALCOMM, PETCO, and Sick Leave Fund Balances	-	$ -	$ -	$ -	$ 1,802,710
Fund Balances Total	**-**	**$ -**	**$ -**	**$ -**	**$ 1,802,710**
Major Revenues					
Disaster Recovery and Unclaimed Funds	-	$ -	$ -	$ -	$ 5,000,000
Major Revenues Total	**-**	**$ -**	**$ -**	**$ -**	**$ 5,000,000**
Police					
Revenue Recovery Audit	-	$ -	$ -	$ -	$ 500,000
Transfer to the Police Decentralization Fund	-	-	(4,000,000)	(4,000,000)	-
Police Total	**-**	**$ -**	**$ (4,000,000)**	**$ (4,000,000)**	**$ 500,000**
Reserves					
Fiscal Year 2012 Reserves Suspension	-	$ (6,057,813)	$ (5,737,960)	$ (11,795,773)	$ -
Reserves Total	**-**	**$ (6,057,813)**	**$ (5,737,960)**	**$ (11,795,773)**	**$ -**
Retiree Health Care Contribution					
Retiree Health Care Contribution	-	$ (1,397,017)	$ -	$ (1,397,017)	$ -
Retiree Health Care Contribution Total	**-**	**$ (1,397,017)**	**$ -**	**$ (1,397,017)**	**$ -**
Transportation & Storm Water					
TransNet ARRA Revenue	-	$ -	$ -	$ -	$ 6,050,400
Transportation & Storm Water Total	**-**	**$ -**	**$ -**	**$ -**	**$ 6,050,400**
One-Time Solutions Total	**-**	**$ (7,454,830)**	**$ (10,337,960)**	**$ (17,792,790)**	**$ 19,319,436**
On-Going Solutions					
Parking Meter Utilization Program	5.00	$ 499,222	$ 24,030	$ 523,252	$ 1,586,736
World Trade Center Proceeds	-	-	-	-	2,500,000
Administration					
Reduction in Discretionary IT	-	$ -	$ (1,000)	$ (1,000)	$ -
Reduction in Overtime	-	(669)	-	(669)	-
Reduction in Supplies and Contracts	-	-	(21,295)	(21,295)	-
Reduction in Travel and Training	-	-	(928)	(928)	-
Reduction of Senior Management Analyst	(1.00)	(103,142)	-	(103,142)	-
Reduction of Non-Personnel Expenditures	-	-	(18,855)	(18,855)	-

Table 15: Summary of Fiscal Year 2012 Solutions *(Cont'd)*

General Fund Department	FTE	PE	NPE	Total Expenditures	Total Revenue
Reimbursement From San Diego Medical Services Enterprise (SDMSE)	-	-	-	-	166,465
Administration Total	**(1.00)**	**$ (103,811)**	**$ (42,078)**	**$ (145,889)**	**$ 166,465**
Business Office					
Reduction in Miscellaneous Professional and Technical Services	-	$ -	$ (142,832)	$ (142,832)	$ -
Reduction in Travel and Training	-	-	(323)	(323)	-
Business Office Total	**-**	**$ -**	**$ (143,155)**	**$ (143,155)**	**$ -**
City Attorney					
Law Library Funding	-	$ -	$ (10,000)	$ (10,000)	$ -
Publishing Services Managed Competition Savings	-	-	(11,568)	(11,568)	-
Reduction in Discretionary IT	-	-	(22,480)	(22,480)	-
Reduction in Overtime	-	(2,552)	-	(2,552)	-
Reduction in Supplies and Contracts	-	-	(110,990)	(110,990)	-
Reduction in Travel and Training	-	-	(21,693)	(21,693)	-
Reduction of Information Systems Analyst 2	(1.00)	(97,483)	-	(97,483)	-
City Attorney Total	**(1.00)**	**$ (100,035)**	**$ (176,731)**	**$ (276,766)**	**$ -**
City Auditor					
Comprehensive Annual Financial Report (CAFR) Expenditures	-	$ -	$ (148,635)	$ (148,635)	$ -
Reduction in Discretionary IT	-	-	(1,560)	(1,560)	-
Reduction in Travel and Training	-	-	(25,444)	(25,444)	-
City Auditor Total	**-**	**$ -**	**$ (175,639)**	**$ (175,639)**	**$ -**
City Clerk					
Publishing Services Managed Competition Savings	-	$ -	$ (21,395)	$ (21,395)	$ -
Reduction in Discretionary IT	-	-	(11,000)	(11,000)	-
Reduction in Overtime	-	(4,884)	-	(4,884)	-
Reduction in Travel and Training	-	-	(6,903)	(6,903)	-
Reduction of Non-Personnel Expenditures	-	-	(45,000)	(45,000)	-
City Clerk Total	**-**	**$ (4,884)**	**$ (84,298)**	**$ (89,182)**	**$ -**
City Comptroller					
Reduction in Discretionary IT	-	$ -	$ (10,000)	$ (10,000)	$ -
Reduction in Overtime	-	(15,836)	-	(15,836)	-
Reduction in Travel and Training	-	-	(90,390)	(90,390)	-
Reduction of Word Processing Operator	(1.00)	(71,677)	-	(71,677)	-
City Comptroller Total	**(1.00)**	**$ (87,513)**	**$ (100,390)**	**$ (187,903)**	**$ -**
City Council					
Expenditure Budget Realignment	-	$ (8,025)	$ -	$ (8,025)	$ -
Reduction in Discretionary IT	-	-	(40,248)	(40,248)	-
Reduction in Supplies and Contracts	-	-	(59,488)	(59,488)	-
Reduction in Travel and Training	-	-	(26,883)	(26,883)	-
City Council Total	**-**	**$ (8,025)**	**$ (126,619)**	**$ (134,644)**	**$ -**
City Treasurer					
CALE Contract Lease Agreement	-	$ -	$ (51,451)	$ (51,451)	$ -
Publishing Services Managed Competition Savings	-	-	(31,214)	(31,214)	-

Table 15: Summary of Fiscal Year 2012 Solutions *(Cont'd)*

General Fund Department	FTE	PE	NPE	Total Expenditures	Total Revenue
Reduction in Discretionary IT	-	-	(80,000)	(80,000)	-
Reduction in Overtime	-	(31,092)	-	(31,092)	-
Reduction in Travel and Training	-	-	(36,778)	(36,778)	-
Reduction of Banking Merchant Card Fees	-	-	(86,000)	(86,000)	-
City Treasurer Total	**-**	**$ (31,092)**	**$ (285,443)**	**$ (316,535)**	**$ -**
Debt Management					
Reduction in Discretionary IT	-	$ -	$ (1,976)	$ (1,976)	$ -
Reduction in Overtime	-	(915)	-	(915)	-
Reduction in Supplies and Contracts	-	-	(7,669)	(7,669)	-
Reduction in Travel and Training	-	-	(5,512)	(5,512)	-
Debt Management Total	**-**	**$ (915)**	**$ (15,157)**	**$ (16,072)**	**$ -**
Department of Information Technology					
Reduction in Discretionary IT	-	$ -	$ (300)	$ (300)	$ -
Department of Information Technology Total	**-**	**$ -**	**$ (300)**	**$ (300)**	**$ -**
Development Services					
Public Use Lease Adjustment	-	$ -	$ (137,209)	$ (137,209)	$ -
Publishing Services Managed Competition Savings	-	-	(8,167)	(8,167)	-
Reduction in Discretionary IT	-	-	(14,738)	(14,738)	-
Reduction in Overtime	-	(3,258)	-	(3,258)	-
Reduction in Supplies and Contracts	-	-	(43,875)	(43,875)	-
Reduction in Travel and Training	-	-	(22,764)	(22,764)	-
Reduction of Associate Planner	(1.00)	(116,923)	-	(116,923)	-
Reduction of Deputy Director	(1.00)	(183,693)	-	(183,693)	-
Reduction of Graffiti Removal Team	(4.00)	(283,617)	(18,000)	(301,617)	-
Reduction of Park Designer	(1.00)	(134,895)	-	(134,895)	-
Reduction of Planning Support	-	-	(534,253)	(534,253)	-
Reduction of the Planning Director	(1.00)	(261,312)	-	(261,312)	-
Reduction of Word Processing Operator	(1.00)	(71,677)	-	(71,677)	-
Development Services Total	**(9.00)**	**$ (1,055,375)**	**$ (779,006)**	**$ (1,834,381)**	**$ -**
Disability Services					
Reduction in Discretionary IT	-	$ -	$ (490)	$ (490)	$ -
Reduction in Supplies and Contracts	-	-	(23,319)	(23,319)	-
Reduction in Travel and Training	-	-	(3,287)	(3,287)	-
Reduction of Deputy Chief Operating Officer[1]	(1.00)	(230,987)	-	(230,987)	-
Disability Services Total	**(1.00)**	**$ (230,987)**	**$ (27,096)**	**$ (258,083)**	**$ -**
Economic Development					
Reduction in Discretionary IT	-	$ -	$ (850)	$ (850)	$ -
Reduction in Travel and Training	-	-	(1,069)	(1,069)	-
Revised Revenue	-	-	-	-	51,249
Economic Development Total	**-**	**$ -**	**$ (1,919)**	**$ (1,919)**	**$ 51,249**

Table 15: Summary of Fiscal Year 2012 Solutions *(Cont'd)*

General Fund Department	FTE	PE	NPE	Total Expenditures	Total Revenue
Environmental Services					
Automated Refuse Containers	-	$ -	$ (300,000)	$ (300,000)	$ -
Community Enhancement Program	-	-	(30,000)	(30,000)	-
Environmental Services Operations Station	-	-	(137,762)	(137,762)	-
Reduction in Cellular Phones	-	-	(30,000)	(30,000)	-
Reduction in Discretionary IT	-	-	(51,206)	(51,206)	-
Reduction in Overtime	-	(94,969)	-	(94,969)	-
Reduction in Travel and Training	-	-	(8,751)	(8,751)	-
Reduction of Administrative Aide 2s	(1.35)	(105,191)	-	(105,191)	-
Reduction of Collection Supervisor	(1.00)	(105,748)	-	(105,748)	-
Reduction of Hazmat Inspector 2	(0.50)	(48,350)	-	(48,350)	-
Reduction of Human Resources Analyst	(0.35)	(37,226)	-	(37,226)	-
Reduction of Public Hold Harmless Agreements	(3.00)	(273,545)	(548,137)	(821,682)	187,620[2]
Reduction of Small Business Customers	(1.00)	(92,298)	(262,832)	(355,130)	81,090[2]
Reduction of Utility Worker 2s	(1.85)	(117,247)	-	(117,247)	-
Environmental Services Total	**(9.05)**	**$ (874,574)**	**$ (1,368,688)**	**$ (2,243,262)**	**$ 268,710**
Ethics Commission					
Reduction in Discretionary IT	-	$ -	$ (490)	$ (490)	$ -
Reduction in Supplies and Contracts	-	-	(3,183)	(3,183)	-
Reduction in Travel and Training	-	-	(1,985)	(1,985)	-
Ethics Commission Total	**-**	**$ -**	**$ (5,658)**	**$ (5,658)**	**$ -**
Financial Management					
Publishing Services Managed Competition Savings	-	$ -	$ (11,435)	$ (11,435)	$ -
Reduction in Discretionary IT	-	-	(10,000)	(10,000)	-
Reduction in Overtime	-	(15,627)	-	(15,627)	-
Reduction in Travel and Training	-	-	(31,507)	(31,507)	-
Financial Management Total	**-**	**$ (15,627)**	**$ (52,942)**	**$ (68,569)**	**$ -**
Fire-Rescue					
MRO Savings	-	$ -	$ (85,000)	$ (85,000)	$ -
Publishing Services Managed Competition Savings	-	-	(19,521)	(19,521)	-
Reduction in Discretionary IT	-	-	(50,000)	(50,000)	-
Reduction in Helicopter Services	-	-	(218,066)	(218,066)	-
Reduction in Supplies and Contracts	-	-	(340,132)	(340,132)	-
Reduction in Terminal Leave	-	(353,446)	-	(353,446)	-
Renegotiated San Diego Airport Contract	-	-	-	-	1,000,000
Revenue from New/Revised User Fees	-	-	-	-	4,963,625
Transfer of Emergency Medical Services Revenue	-	-	-	-	1,000,000
Fire-Rescue Total	**-**	**$ (353,446)**	**$ (712,719)**	**$ (1,066,165)**	**$ 6,963,625**
Human Resources					
Reduction in Discretionary IT	-	$ -	$ (2,490)	$ (2,490)	$ -

Table 15: Summary of Fiscal Year 2012 Solutions *(Cont'd)*

General Fund Department	FTE	PE	NPE	Total Expenditures	Total Revenue
Reduction in Supplies and Contracts	-	-	(11,513)	(11,513)	-
Reduction in Travel and Training	-	-	(13,092)	(13,092)	-
Human Resources Total	**-**	**$ -**	**$ (27,095)**	**$ (27,095)**	**$ -**
Library					
Reduction in Discretionary IT	-	$ -	$ (17,261)	$ (17,261)	$ -
Reduction in Overtime	-	(14,059)	-	(14,059)	-
Reduction in Travel and Training	-	-	(11,931)	(11,931)	-
Library Total	**-**	**$ (14,059)**	**$ (29,192)**	**$ (43,251)**	**$ -**
Major Revenues					
Funding for Convention Center Debt Payment	-	$ -	$ -	$ -	$ 2,000,000
Redevelopment Agency Debt Repayment	-	-	-	-	800,336
Revised Interest Earnings	-	-	-	-	156,883
Sales Tax Revenue Increase	-	-	-	-	2,060,000
TOT Revenue	-	-	-	-	2,119,499
Major Revenues Total	**-**	**$ -**	**$ -**	**$ -**	**$ 7,136,718**
Office of Homeland Security					
Reduction in Discretionary IT	-	$ -	$ (1,190)	$ (1,190)	$ -
Reduction in Travel and Training	-	-	(12,253)	(12,253)	-
Reduction of Non-Personnel Expenditures	-	-	(20,000)	(20,000)	-
Revised Revenue	-	-	-	-	37,780
Office of Homeland Security Total	**-**	**$ -**	**$ (33,443)**	**$ (33,443)**	**$ 37,780**
Office of the Assistant COO					
Reduction in Travel and Training	-	$ -	$ (1,719)	$ (1,719)	$ -
Reduction of Non-Personnel Expenditures	-	-	(3,766)	(3,766)	-
Office of the Assistant COO Total	**-**	**$ -**	**$ (5,485)**	**$ (5,485)**	**$ -**
Office of the Chief Financial Officer					
Adjustment of Contractual Services	-	$ -	$ (98,806)	$ (98,806)	$ -
Reduction in Discretionary IT	-	-	(295)	(295)	-
Reduction in Travel and Training	-	-	(10,457)	(10,457)	-
Revenue Increase for Partnership Program	-	-	-	-	300,000
Office of the Chief Financial Officer Total	**-**	**$ -**	**$ (109,558)**	**$ (109,558)**	**$ 300,000**
Office of the Chief Operating Officer					
Reduction in Discretionary IT	-	$ -	$ (520)	$ (520)	$ -
Reduction in Supplies and Contracts	-	-	(2,699)	(2,699)	-
Reduction in Travel and Training	-	-	(4,846)	(4,846)	-
Office of the Chief Operating Officer Total	**-**	**$ -**	**$ (8,065)**	**$ (8,065)**	**$ -**
Office of the IBA					
Reduction in Supplies and Contracts	-	$ -	$ (5,015)	$ (5,015)	$ -
Reduction in Travel and Training	-	-	(5,784)	(5,784)	-
Office of the IBA Total	**-**	**$ -**	**$ (10,799)**	**$ (10,799)**	**$ -**
Office of the Mayor					
Reduction in Discretionary IT	-	$ -	$ (4,988)	$ (4,988)	$ -
Reduction in Overtime	-	(3,427)	-	(3,427)	-

Table 15: Summary of Fiscal Year 2012 Solutions *(Cont'd)*

General Fund Department	FTE	PE	NPE	Total Expenditures	Total Revenue
Reduction in Supplies and Contracts	-	-	(12,356)	(12,356)	-
Reduction in Travel and Training	-	-	(10,000)	(10,000)	-
Reduction of Miscellaneous Expenditures	-	-	(25,000)	(25,000)	-
Office of the Mayor Total	**-**	**$ (3,427)**	**$ (52,344)**	**$ (55,771)**	**$ -**
Park & Recreation					
MRO Savings	-	$ -	$ (255,000)	$ (255,000)	$ -
Publishing Services Managed Competition Savings	-	-	(16,437)	(16,437)	-
Reduction in Cellular Phones	-	-	(60,000)	(60,000)	-
Reduction in Discretionary IT	-	-	(14,218)	(14,218)	-
Reduction in Overtime	-	(81,050)	-	(81,050)	-
Reduction in Supplies and Contracts	-	-	(706,563)	(706,563)	-
Reduction in Travel and Training	-	-	(30,186)	(30,186)	-
Reduction of Assistant Park Designer	(1.00)	(82,075)	(10,000)	(92,075)	-
Reduction of Brush Thinning Contracts	-	-	(73,500)	(73,500)	-
Reduction of Grounds Maintenance Manager	(1.00)	(91,265)	(7,720)	(98,985)	-
Reduction of Intermediate Stenographer	(1.00)	(62,166)	-	(62,166)	-
Reduction of Mid-City Gym Recreation Center Director	(1.00)	(95,997)	-	(95,997)	-
Reduction of Park Ranger	(1.00)	(75,637)	(5,000)	(80,637)	-
Reduction of Trail Maintenance Contracts	-	-	(133,576)	(133,576)	-
Reduction of Word Processing Operator	(1.00)	(71,677)	(10,000)	(81,677)	-
Reduction to Kumeyaay Campground	(1.13)	(107,896)	(73,768)	(181,664)	(21,338)
Reduction to Turf Mowing Schedule	(8.00)	(488,320)	(205,979)	(694,299)	-
Support for Safety and Maintenance of Visitor-Related Facilities	-	-	-	-	1,304,307
Park & Recreation Total	**(15.13)**	**$ (1,156,083)**	**$ (1,601,947)**	**$ (2,758,030)**	**$ 1,282,969**
Personnel					
Adjustment in Non-Personnel Expenditures	-	$ -	$ (12,290)	$ (12,290)	$ -
Reduction in Discretionary IT	-	-	(10,960)	(10,960)	-
Reduction in Employment Services	-	-	(7,613)	(7,613)	-
Reduction in Overtime	-	(4,422)	-	(4,422)	-
Reduction in Supplies and Contracts	-	-	(20,001)	(20,001)	-
Reduction in Travel and Training	-	-	(323)	(323)	-
Reduction of Associate Personnel Analyst	(1.00)	(110,008)	-	(110,008)	-
Personnel Total	**(1.00)**	**$ (114,430)**	**$ (51,187)**	**$ (165,617)**	**$ -**
Police					
Information Technologies Efficiencies	-	$ -	$ (1,322,472)	$ (1,322,472)	$ -
MRO Savings	-	-	(127,500)	(127,500)	-
Publishing Services Managed Competition Savings	-	-	(24,512)	(24,512)	-
Reduction in Discretionary IT	-	-	(50,000)	(50,000)	-
Reduction in Supplies and Contracts	-	-	(440,338)	(440,338)	-
Reduction in Terminal Leave	-	(46,554)	-	(46,554)	-
Reduction of Administrative Aide 2	(1.00)	(77,920)	-	(77,920)	-

Table 15: Summary of Fiscal Year 2012 Solutions *(Cont'd)*

General Fund Department	FTE	PE	NPE	Total Expenditures	Total Revenue
Reduction of Associate Management Analyst	(1.00)	(95,173)	-	(95,173)	-
Reduction of Clerical Assistant 2	(0.50)	(36,729)	-	(36,729)	-
Reduction of Multimedia Production Specialist	(1.00)	(79,383)	-	(79,383)	-
Reduction of Sworn Personnel Uniform Allowance	-	-	(200,000)	(200,000)	-
Reduction of Vacant Sworn Positions	(20.00)	(2,772,361)	-	(2,772,361)	-
Revenue from New/Revised User Fees	-	-	-	-	323,451
Police Total	**(23.50)**	**$ (3,108,120)**	**$ (2,164,822)**	**$ (5,272,942)**	**$ 323,451**
Public Utilities					
Elimination of Boat Rentals	-	$ -	$ (157,800)	$ (157,800)	$ (71,500)
Elimination of Fish Stocking	-	-	(83,248)	(83,248)	(30,000)
Reduction of Fishing Season	-	-	(13,375)	(13,375)	(8,571)
Public Utilities Total	**-**	**$ -**	**$ (254,423)**	**$ (254,423)**	**$ (110,071)**
Public Works - Engineering & Capital Projects					
Publishing Services Managed Competition Savings	-	$ -	$ (18,003)	$ (18,003)	$ -
Reduction in Cellular Phones	-	-	(30,000)	(30,000)	-
Reduction in Discretionary IT	-	-	(59,844)	(59,844)	-
Reduction in Overtime	-	(79,231)	-	(79,231)	-
Reduction in Travel and Training	-	-	(107,748)	(107,748)	-
Reduction of Associate Engineer - Civil	(1.00)	(114,048)	(113,827)	(227,875)	-
Reduction of Engineering & Capital Projects Director	(1.00)	(233,031)	-	(233,031)	-
Reduction of Land Surveying and Materials Lab Testing	-	-	(247,533)	(247,533)	-
Reduction of Office Supplies	-	-	(110,578)	(110,578)	-
Reduction of Clerical Assistant 2	(1.00)	(59,515)	(22,106)	(81,621)	-
Reduction of Tuition Reimbursement	-	-	(8,108)	(8,108)	-
Public Works - Engineering & Capital Projects Total	**(3.00)**	**$ (485,825)**	**$ (717,747)**	**$ (1,203,572)**	**$ -**
Public Works - General Services					
MRO Savings	-	$ -	$ (255,000)	$ (255,000)	$ -
Reduction in Cellular Phones	-	-	(30,000)	(30,000)	-
Reduction in Discretionary IT	-	-	(2,444)	(2,444)	-
Reduction in Overtime	-	(32,276)	-	(32,276)	-
Reduction in Travel and Training	-	-	(9,121)	(9,121)	-
Public Works - General Services Total	**-**	**$ (32,276)**	**$ (296,565)**	**$ (328,841)**	**$ -**
Purchasing & Contracting					
Reduction in Discretionary IT	-	$ -	$ (2,500)	$ (2,500)	$ -
Reduction in Overtime	-	(1,172)	-	(1,172)	-
Reduction in Supplies and Contracts	-	-	(15,375)	(15,375)	-
Reduction in Travel and Training	-	-	(19,439)	(19,439)	-
Reduction of Non-Personnel Expenditures	-	-	(8,595)	(8,595)	-
Purchasing & Contracting Total	**-**	**$ (1,172)**	**$ (45,909)**	**$ (47,081)**	**$ -**

Table 15: Summary of Fiscal Year 2012 Solutions *(Cont'd)*

General Fund Department	FTE	PE	NPE	Total Expenditures	Total Revenue
Real Estate Assets					
Reduction in Discretionary IT	-	$ -	$ (1,992)	$ (1,992)	$ -
Reduction in Supplies and Contracts	-	-	(23,171)	(23,171)	-
Reduction in Travel and Training	-	-	(24,760)	(24,760)	-
Reduction of Promotional Advertising	-	-	(3,500)	(3,500)	-
Reduction of Supervising Property Agent	(1.00)	(135,001)	-	(135,001)	-
Real Estate Assets Total	**(1.00)**	**$ (135,001)**	**$ (53,423)**	**$ (188,424)**	**$ -**
Transportation & Storm Water					
MRO Savings	-	$ -	$ (25,500)	$ (25,500)	$ -
Publishing Services Managed Competition Savings	-	-	(68,995)	(68,995)	-
Reduction in Cellular Phones	-	-	(50,000)	(50,000)	-
Reduction in Discretionary IT	-	-	(34,960)	(34,960)	-
Reduction in Overtime	-	(114,561)	-	(114,561)	-
Reduction in Supplies and Contracts	-	-	(588,660)	(588,660)	-
Reduction in Travel and Training	-	-	(39,565)	(39,565)	-
Reduction of Positions and Overtime	(3.00)	(401,056)	-	(401,056)	-
Reduction of Professional/Technical Services	-	-	(74,985)	(74,985)	-
Reduction of Public Outreach Programs	-	-	(750,000)	(750,000)	-
Transportation & Storm Water Total	**(3.00)**	**$ (515,617)**	**$ (1,632,665)**	**$ (2,148,282)**	**$ -**
On-Going Solutions Total	**(63.68)**	**$ (7,933,072)**	**$ (11,168,477)**	**$ (19,101,549)**	**$ 20,507,632**
Grand Total	**(63.68)**	**$ (15,387,902)**	**$ (21,506,437)**	**$ (36,894,339)**	**$ 39,827,068**

[1] Deputy Chief Operating Officer was part of Public Works Department in Fiscal Year 2011. As part of the Public Works restructure, Disability Services will be a stand-alone department in Fiscal Year 2012.

[2] Revenue is budgeted in the Major Revenues Department.

Table 16: Summary of General Fund Position Adjustments

General Fund Department	Job Class Descrption	Bargaining Unit	FTE	FY 2012 Impact
Parking Meter Utilization Program				
City Treasurer	Parking Meter Supervisor	MEA	1.00	$ 85,075
	Parking Meter Technician	LOCAL 127 AFSCME	3.00	234,816
Development Services	Senior Traffic Engineer	MEA	1.00	129,331
Parking Meter Utilization Program Total			**5.00**	**$ 449,222**
Administration				
Reduction of Senior Management Analyst	Senior Management Analyst	MEA	(1.00)	$ (103,142)
Administration Total			**(1.00)**	**$ (103,142)**
City Attorney				
Reduction of Information Systems Analyst 2	Information Systems Analyst 2	Classified Unrepresented	(1.00)	$ (97,483)
City Attorney Total			**(1.00)**	**$ (97,483)**

Table 16: Summary of General Fund Position Adjustments *(Cont'd)*

General Fund Department	Job Class Descrption	Bargaining Unit	FTE	FY 2012 Impact
City Comptroller				
Reduction of Word Processing Operator	Word Processing Operator	MEA	(1.00)	$ (71,677)
City Comptroller Total			**(1.00)**	**$ (71,677)**
Development Services				
Reduction of Associate Planner	Associate Planner	MEA	(1.00)	$ (116,923)
Reduction of Deputy Director	Deputy Director	Unclassified Unrepresented	(1.00)	(183,693)
Reduction of Graffiti Removal Team	Utility Worker 1	LOCAL 127 AFSCME	(2.00)	(137,847)
	Utility Worker 2	LOCAL 127 AFSCME	(2.00)	(145,770)
Reduction of Park Designer	Park Designer	MEA	(1.00)	(134,895)
Reduction of the Planning Director	Planning Director		(1.00)	(261,312)
Reduction of Word Processing Operator	Word Processing Operator	MEA	(1.00)	(71,677)
Development Services Total			**(9.00)**	**$ (1,052,117)**
Disability Services				
Reduction of Deputy Chief Operating Officer[1]	Deputy Chief Operating Officer	Unclassified Unrepresented	(1.00)	$ (230,987)
Disability Services Total			**(1.00)**	**$ (230,987)**
Environmental Services				
Reduction of Administrative Aide 2s	Administrative Aide 2	MEA	(1.35)	$ (105,191)
Reduction of Collection Supervisor	Area Refuse Collection Supervisor	MEA	(1.00)	(105,748)
Reduction of Hazmat Inspector 2	Hazardous Materials Inspector 2	MEA	(0.50)	(48,350)
Reduction of Human Resources Analyst	Senior Department Human Resources Analyst	Classified Unrepresented	(0.35)	(37,226)
Reduction of Public Hold Harmless Agreements	Sanitation Driver 1	LOCAL 127 AFSCME	(1.00)	(86,242)
	Sanitation Driver 2	LOCAL 127 AFSCME	(1.00)	(93,808)
	Sanitation Driver 3	LOCAL 127 AFSCME	(1.00)	(93,495)
Reduction of Small Business Customers	Sanitation Driver 2	LOCAL 127 AFSCME	(1.00)	(92,298)
Reduction of Utility Worker 2s	Utility Worker 2	LOCAL 127 AFSCME	(1.85)	(117,247)
Environmental Services Total			**(9.05)**	**$ (779,605)**
Park & Recreation				
Reduction of Assistant Park Designer	Assistant Park Designer	MEA	(1.00)	$ (82,075)
Reduction of Grounds Maintenance Manager	Grounds Maintenance Manager	MEA	(1.00)	(91,265)
Reduction of Intermediate Stenographer	Intermediate Stenographer	MEA	(1.00)	(62,166)
Reduction of Mid-City Gym Recreation Center Director	Recreation Center Director 1	MEA	(1.00)	(95,997)
Reduction of Park Ranger	Park Ranger	MEA	(1.00)	(75,637)

Table 16: Summary of General Fund Position Adjustments *(Cont'd)*

General Fund Department	Job Class Descrption	Bargaining Unit	FTE	FY 2012 Impact
Reduction of Word Processing Operator	Word Processing Operator	MEA	(1.00)	(71,677)
Reduction to Kumeyaay Campground	Park Ranger	MEA	(0.75)	(66,668)
	Recreation Center Director 1	MEA	(0.38)	(41,228)
Reduction to Turf Mowing Schedule	Grounds Maintenance Worker 2	LOCAL 127 AFSCME	(8.00)	(488,320)
Park & Recreation Total			**(15.13)**	**$ (1,075,033)**
Personnel				
Reduction of Associate Personnel Analyst	Associate Personnel Analyst	Classified Unrepresented	(1.00)	$ (110,008)
Personnel Total			**(1.00)**	**$ (110,008)**
Police				
Reduction of Administrative Aide 2	Administrative Aide 2	MEA	(1.00)	$ (77,920)
Reduction of Associate Management Analyst	Associate Management Analyst	MEA	(1.00)	(95,173)
Reduction of Clerical Assistant 2	Clerical Assistant 2	MEA	(0.50)	(36,729)
Reduction of Multimedia Production Specialist	Multimedia Production Specialist	MEA	(1.00)	(79,383)
Reduction of Vacant Sworn Positions	Police Detective	MEA	(12.00)	(1,558,295)
	Police Sergeant	MEA	(8.00)	(1,214,066)
Police Total			**(23.50)**	**$ (3,061,566)**
Public Works - Engineering & Capital Projects				
Reduction of Associate Engineer - Civil	Associate Engineer-Civil	MEA	(1.00)	$ (114,048)
Reduction of Engineering & Capital Projects Director	Engineering and Capital Projects Director	Unclassified Unrepresented	(1.00)	(233,031)
Reduction of Clerical Assistant 2	Clerical Assistant 2	MEA	(1.00)	(59,515)
Public Works - Engineering & Capital Projects Total			**(3.00)**	**$ (406,594)**
Real Estate Assets				
Reduction of Supervising Property Agent	Associate Property Agent	MEA	-	$ (1,524)
	Supervising Property Agent	MEA	(1.00)	(133,477)
Real Estate Assets Total			**(1.00)**	**$ (135,001)**
Transportation & Storm Water				
Reduction of Positions and Overtime	Equipment Technician 2	LOCAL 127 AFSCME	(1.00)	$ (81,674)
	Public Works Superintendent	MEA	(1.00)	(117,328)
	Welder	LOCAL 127 AFSCME	(1.00)	(90,604)
Transportation & Storm Water Total			**(3.00)**	**$ (289,606)**
Grand Total			**(63.68)**	**$ (6,963,597)**

[1] Deputy Chief Operating Officer was part of Public Works Department in Fiscal Year 2011. As part of the Public Works restructure, Disability Services will be a stand-alone department in Fiscal Year 2012.

Executive Summary

General Fund Revenues

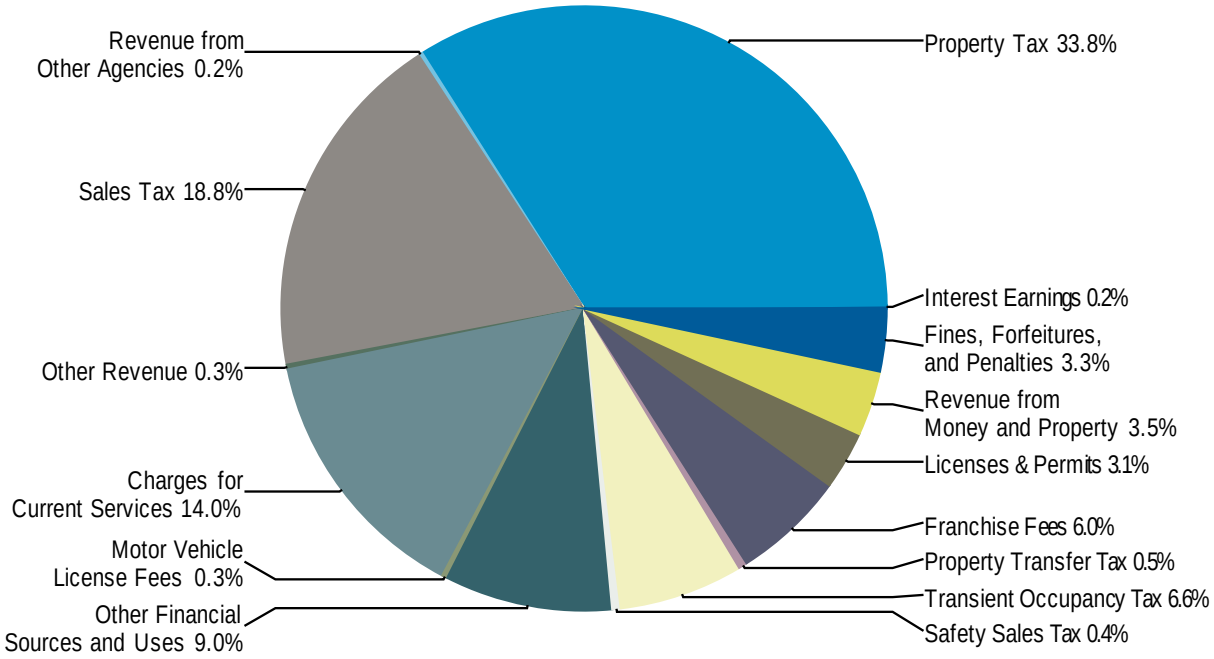
General Fund revenues are dependent on the growth of the local economy and are also affected by the State and nationwide economy. The Fiscal Year 2012 Adopted Budget was based on Fiscal Year 2011 year-end projections and economic data through May 2011, the most recent information available at the time the budget was prepared. However, since the adoption of the Fiscal Year 2012 Budget there has been increased economic uncertainty in the U.S. that may impact the recovery the City experienced in Fiscal Year 2011. General Fund revenues will continue to be monitored during Fiscal Year 2012 and, if necessary, the budget will be modified.

Following are some of the economic indicators and assumptions that are used in the preparation of the Fiscal Year 2012 Adopted Budget for the General Fund. In most cases, the indicators used to prepare the Fiscal Year 2012 Adopted Budget were through May 2011. Updated indicators are presented below where available:

- The Index of Leading Economic Indicators for San Diego County has increased 7.0 percent over the last twelve months (as of May 2011) from an index level of 109.5 to 117.2. The Index subsequently declined to a level of 117.0 as of June 2011 (University of San Diego, Index of Leading Economic Indicators).
- San Diego County's consumer confidence index has increased 5.8 percent over the past twelve months (as of May 2011). The index subsequently declined 1.1 percent from May 2011 to June 2011. (University of San Diego, Index of Leading Economic Indicators).
- Consumer spending in the City of San Diego on taxable items for the prior twelve months, as of May 2011, increased 7.0 percent as compared to the prior year. Consumer spending on taxable items has also increased five consecutive quarters after declining the previous seven consecutive quarters (California State Board of Equalization).
- San Diego's unemployment rate was 9.6 percent as of May 2011, and increased to 10.5 percent as of July 2011.
- Total home sales in San Diego for the prior twelve month (June 2010 - May 2011) period totaled 35,493, which is a decline of 10.8 percent from 39,811 home sales from the prior twelve month period (June 2009 - May 2010).The total number of home sales in June 2011 decreased 11.3 percent from the number of sales in June 2010 (San Diego County Assessor/ Recorder/Clerk’s Office).
- The median countywide home price as of May 2011 is $334,545 and increased to $342,967 as of June 2011. The June 2011 median countywide home price is a decrease of 1.9 percent from June 2010 (DataQuick Information Systems).
- Countywide foreclosures (June 2010 - May 2011) totaled 12,794 which is a decline of 20.3 percent from 16,094 from the prior twelve month period (June 2009 - May 2010). Notices of default, an indicator of potential future foreclosure levels, totaled 23,087 (June 2010 - May 2011), a decline of 26.0 percent from 31,192 notices of default (June 2009 - May 2010).Total foreclosures and notices of default in June and July of 2011 were down 3.2 and 19.0 percent, respectively, from levels experienced in June and July of 2010 (San Diego County Assessor/ Recorder/Clerk's Office).
- The City's median income is forecasted to grow 4.9 percent from approximately $50,000 to $52,500 from calendar year 2010 to 2015 (San Diego Association of Governments).
- The County of San Diego consumer price index (CPI) increased 1.2 percent in calendar year 2010 (United States Bureau of Labor Statistics).

Figure 4 displays the Fiscal Year 2012 Adopted General Fund Revenues by Major Revenue Category.

Figure 4: Fiscal Year 2012 General Fund Revenues - $1.13 Billion



Note: Numbers may not add to 100% due to rounding.

Table 17 demonstrates the growth rates for Fiscal Years 2010 to 2012 for the major General Fund revenues. Forecasting of revenue growth rates is important in determining funding for most General Fund expenditures.

Table 17: Major Revenue Budgeted Growth Rate[1]

Major Revenue Sources	FY 2010 Adopted Budget	FY 2011 Adopted Budget	FY 2012 Adopted Budget
Property Tax	(3.3)%	(0.1)%	0.0%
Sales Tax [2]	(1.4)%	1.3%	4.0%
Transient Occupancy Tax	(3.4)%	0.2%	4.0%
Franchise Fees[3]			
SDG&E	2.8%	0.0%	3.0%
Cable Franchise Fees	2.4%	1.6%	3.0%

[1] Numbers in table represent budgeted growth rates only.

[2] Does not include Proposition 172 sales tax. Growth rate in table is for taxable sales only.

[3] Franchise fees do not include underground utility surcharge.

Executive Summary

User Fees

User fees are charges for services provided by the City to residents and businesses. The City's User Fee Policy includes guidelines for establishing a comprehensive user fee schedule and requires that the full cost of services be identified and all fees be categorized according to the level of cost recovery. The objective of the Policy is to bring existing fee levels in line with service costs to ensure that all reasonable costs incurred in the provision of services are being recovered.

The User Fee Policy states that a comprehensive user fee study shall be conducted every three years; between such time, fees will be adjusted annually during the budget development process based on the California Consumer Price Index (CCPI) rate or other applicable inflators to maintain the cost recovery level.

In Fiscal Year 2012, the total increase in revenue from user fee adjustments is $5.3 million. However, $4.0 million of this revenue will now be associated with the new agreement with Rural/ Metro. Effective July 1, 2011, a new Emergency Medical Services Agreement between Rural/Metro of San Diego, Inc. and the City of San Diego was initiated. This agreement established a new average patient charge and an annual operating fee to be paid by Rural Metro to the City.

The following are General Fund departments that adjusted user fees in Fiscal Year 2012.

- Fire-Rescue (new fees): $1.0 million
- Police (revised fees): $323,451

The Fire-Rescue Department will implement two new fees in Fiscal Year 2012. An air medical billing fee was approved by City Council on June 28, 2011. The department is also expected to bring a proposal to City Council to implement a false alarm permitting fee. The Police Department adjusted several existing fees, most of which are entertainment permit fees.

State of California Budget Impacts

The Fiscal Year 2012 State budget included $27.2 billion of actions to close the State budget deficit. Actions that will impact the City are described in greater detail below.

Redevelopment Agencies

The State Legislature passed the Dissolution Act ((AB) x1 26) and Alternative Voluntary Redevelopment Program Act ((AB) x1 27) on June 28, 2011. The Dissolution Act dissolves redevelopment agencies Statewide effective October 1, 2011, which would result in redirecting local property tax increment to fund schools and other agencies. The Alternative Voluntary Redevelopment Program Act ((AB) x1 27) allows for any redevelopment agency to continue to exist as long as its counterpart city pays an annual remittance amount to the local county auditor, which then would be disbursed to local schools and other local agencies. The City Council enacted a resolution on August 1, 2011 allowing the City to comply with the Alternative Voluntary Redevelopment Program Act and remit to the local county auditor an estimated $69.2 million in property tax increment revenue for Fiscal Year 2012. On August 15, 2011, the Redevelopment Agency filed an appeal with the State Department of Finance seeking a reduction of approximately $13 million in the annual remittance amount for Fiscal Year 2012. That appeal is expected to be resolved by October 15, 2011. The annual remittance payments will not be derived from the City's General Fund or other funds, but will be paid from restricted redevelopment funds. In subsequent years, the City also will be required to pay a lesser annual remittance amount to the local county auditor, currently estimated to be $16.4 million in Fiscal Year 2013. The Redevelopment Agency's

three entities, San Diego's Centre City Development Corporation, Redevelopment Agency, and Southeastern Economic Development Corporation are currently reviewing which projects will be impacted by the payment of the annual remittance amount.

On July 18, 2011, the California Redevelopment Agency filed a petition with the California Supreme Court seeking to invalidate both the Dissolution Act and Alternative Voluntary Redevelopment Program Act. The Supreme Court has issued an injunction by keeping certain provisions of the Dissolution Act intact, but suspending other remaining provisions and nearly all of the provisions in the Alternative Voluntary Redevelopment Program Act. As a result, the Redevelopment Agency's ability to operate under the Alternative Voluntary Redevelopment Program Act is presently in question. The Redevelopment Agency is currently evaluating the impact of the partial injunction on its ability to proceed with its operations. The Supreme Court expects to issue a final ruling by January 15, 2012.

Motor Vehicle License Fee Rate

In April 2009, the State increased the total sales tax and motor vehicle license fee (MVLF) rates by 1.0 and 0.65 percent, respectively, to help mitigate their then forecasted budget deficit. These tax increases expired on June 30, 2011 and are no longer charged to tax payers. This temporary increase in the MVLF rate was utilized by the State to provide public safety grants to local governments in the form of Citizen's Options for Public Safety (COPS) and offsets to booking fees that are required to be paid by the City. However, with the expiration of the increase in the MVLF rate, these sources of revenue were at risk. Subsequent to the completion of the City of San Diego's Fiscal Year 2012 Adopted Budget, the State passed SB89 which eliminates local MVLF revenues ($3.3 million in the Adopted Budget) and redirects this revenue to continue to providing public safety grants.

Booking Fees

The City pays jail booking fees to the County of San Diego for bookings of municipal code and misdemeanor violations. The booking fee payment is budgeted at the full projected $5.3 million in Fiscal Year 2012 with no budgeted offsetting contribution from the State that would reduce this required payment. However, with the MVLF shift that eliminated local revenues to continue public safety grants, the City may receive an offset to the booking fee payment that would reduce the $5.3 million budget figure. In Fiscal Year 2011 the State paid the County approximately $2.0 million which offsets the City's payment, and the potential offset in Fiscal Year 2012 may be similar. Due to this uncertainty, any offset to this required payment is not projected in the City's Fiscal Year 2012 Adopted Budget and any potential distribution will be monitored throughout the fiscal year.

Citizens' Option for Public Safety Funding

The City is also expected to receive funding from the State restricted for Citizens' Option for Public Safety (COPS) funded through the MVLF shift described above. The Fiscal Year 2012 Adopted Budget includes $1.3 million in COPS revenue. Updated revenue projections for COPS after the development of the FY 2012 Adopted Budget, provided to the City by the California Local Government Finance Almanac, reflect a payment of $2.1 million. The City will monitor this COPS allocation during the fiscal year and adjust projections as necessary.

Gasoline Taxes

For Fiscal Year 2012, the City budgeted $15.2 million to be received in Proposition 42 'replacement revenue'[1] and $22.2 million in Highway Users Tax Account (HUTA) gas tax. The State's restructuring

[1] Generated from flat 17.3 cent per gallon tax, which replaced the 6 percent tax that generated Proposition 42 revenue prior to Fiscal Year 2011.

of gasoline taxes allows both HUTA and the Proposition 42 'replacement revenues' to be redirected back to the State's general fund at any time if the State's legislature votes in majority to do so. The Fiscal Year 2012 adopted revenue budget for the State of California does not include redirection of these local revenue sources.

Fiscal measures taken by the State are being monitored by the City for their potential effects on General Fund revenues and expected cash flows. Changes to projected revenues included in the Fiscal Year 2012 Adopted Budget due to actions taken by the State will be addressed in the City's quarterly budget monitoring reports.

Fiscal Policies

The City has made progress in developing sound fiscal policies to guide decision making. The City has established a new Budget Policy to guide the creation of the City's budget, and continues to modify existing policies and procedures to foster responsible fiscal management. A detailed explanation of these fiscal policies is included in the Fiscal Policies section of this Volume.

Economic Recovery

The City has made it a top priority to focus on economic recovery and regaining fiscal stability through a number of programs and initiatives:

- Business Support and Expansion Programs
- Economic Roundtables
- Small Business Development Programs

The City's economic policies will also continue to focus on the growth of its economic base. This base primarily consists of four "clusters" or groups of related industries: manufacturing, international trade and logistics, tourism, and the military.

Reengineering and Competitive Government

The Reengineering Program oversees the City's Business Process Reengineering (BPR) studies, conducts efficiency studies, and provides support for management reforms and effectiveness improvements. In this time of decreasing revenues, the Reengineering Program helps identify efficiency gains that can permit "smart" budget reduction proposals and works to improve efficiency to support organizational success, even in an environment of fewer resources.

BPR is the redesign of work processes (activities, services, or functions) for substantial improvement. Efficiency studies also aim to improve efficiency and effectiveness, but are more flexible in their approach to problem solving.

Competitive government is defined as a government with processes in place to validate that service quality and costs are as good as, or superior to, any legitimate provider available. This may be achieved via direct outsourcing, managed competition, benchmarking, and bid-to-goal processes.

The Fiscal Year 2012 Adopted Budget reflects the changes from the implementation of the Publishing Services competition, the first function to be successfully bid under the Managed Competition program. City employees submitted the winning bid that reduced over 10.00 budgeted FTE positions and $1.0 million in total expenditures from the Fiscal Year 2012 Adopted Budget in the Publishing Services Fund. This resulted in a projected savings of approximately $231,000 to client departments in the General Fund ($664,000 citywide) for the first year of implementation effective November 2011. Managed competition processes are currently underway for fleet maintenance,

street sweeping, Public Utilities Customer Service areas, street and sidewalk maintenance, and landfill operations.

City Management Program

The City Management Program (CMP) integrates strategic planning and performance monitoring efforts with the budget decision-making process. Its goal is to create a more strategically-oriented organization that optimizes its operations to serve the City's residents in the most effective and efficient way possible. Consistent with Balanced Scorecard principles, the CMP is designed to infuse accountability for performance into City services at every level of the organization. In addition, the CMP improves communication within the City and to the residents of the City, it instills accountability into our actions, and supports data-based decision making.

Being strategic and proactive in its approach to governance is integral to achieving the City's goals. The CMP is intended to ensure that the City creates and adheres to its goals and priorities. The use of strategic planning enables the City to map its goals and manage the tools and resources necessary for achieving them. The strategic planning process takes a top-down approach beginning with the formulation of the City Strategic Plan at the citywide level and subsequent development of tactical plans at the department level that are aligned with it.

New goals and objectives for Fiscal Year 2012 and sizing/workload data have not been included in the department budget narratives because of changes resulting from budget reductions and updates planned for the City Strategic Plan. Implementation of changes resulting from budget reductions occurred in phases over the course of Fiscal Year 2011, making it difficult to provide reliable projections of service levels and performance targets. In addition, future updates of the City's Strategic Plan will likely result in new City goals, objectives, strategies, and performance measures. However, key performance measures for each Mayoral department and some non-Mayoral departments[1] have been included in the Key Performance Indicators section in Volume II. This section includes measures considered by the departments to be integral in achieving their mission, as well as supportive of the City's Strategic Plan. For the Fiscal Year 2012 Annual Budget, departments have reported their Fiscal Year 2010 and Fiscal Year 2011 actuals for each performance measure to show how current year performance compares with the prior year.

Conclusion

The Fiscal Year 2012 Adopted Budget for the City totals $2.80 billion, with $1.13 billion budgeted in the General Fund. A net total of 113.84 FTE positions have been removed from the City's Fiscal Year 2012 Adopted Budget. This decrease is primarily due to the elimination of 68.68 FTE positions which, in addition to various one-time solutions, were needed to address the projected General Fund shortfall of approximately $56.7 million in Fiscal Year 2012. With the General Fund cost savings, the restoration of the fire engine companies to eliminate the rolling brownouts that were implemented in Fiscal Years 2010 and 2011 have been incorporated into the Fiscal Year 2012 Adopted Budget. In addition to the General Fund position reductions, approximately 52.59 FTE positions were removed from the Enterprise Funds, primarily due to departmental efficiencies gained as a result of the restructure of the Water and Metropolitan Wastewater Departments into the Public Utilities Department in Fiscal Year 2011.

The Fiscal Year 2012 Adopted Budget incorporates the fiscal policies and initiatives outlined in the Mayor's Fiscal Years 2012–2016 Five-Year Financial Outlook released in February 2011. The Mayor

[1] Non-Mayoral departments include the City Auditor, City Clerk, and Office of the IBA. For Non-Mayoral departments, the inclusion of key performance indicators is at the discretion of the department.

remains committed to implementing the ten financial reforms needed to achieve the City's goal to resolve our structural budget deficit by Fiscal Year 2013.

Economic Recovery

The national economic recession has adversely affected San Diego. Significantly reduced economic activity overall has led to a persistently high local unemployment rate, currently standing at 10.5 percent as of July 2011. However, there has been improvement in some economic sectors such as retail sales and tourism, which impact the City's major General Fund revenues. The City of San Diego, itself dependent on sales tax revenue to provide General Fund services such as fire and police protection, again faced a projected General Fund revenue shortfall that resulted in difficult decisions and trade-offs to develop a balanced Fiscal Year 2012 budget.

The City continues to focus its efforts on strengthening its economic base and regaining fiscal stability through a number of programs and initiatives:

- Business Support and Expansion Programs
- Economic Roundtables
- Small Business Development Programs

Business Support and Expansion Programs

The City of San Diego remains committed to restoring economic stability and reducing the level of local unemployment. By focusing on its comparative advantages such as its skilled labor force, desirable climate, and its strategic location adjacent to Mexico and the Pacific Rim, San Diego can compete for new job-creating public and private-sector investment. A few of the City's initiatives are outlined below.

Economic Development Efforts

The Mayor is committed to building on the City's economic development programs that have contributed to the economic growth of the business community. This plan for economic recovery continues to be centered on a four-pronged strategy designed to ensure that investment dollars flow into San Diego quickly:

1. A business expansion, attraction, and retention (BEAR) effort designed to highlight the advantages of doing business in San Diego.
2. A regulatory streamlining effort that eliminates duplicative and bureaucratic procedures which do not meaningfully contribute to protecting the public interests.
3. A focus on emerging industries, including the implementation of the Mayor's CleanTech Initiative designed to increase demand for renewable energy (e.g. solar), biofuels, energy efficient solutions, and "green" products as well as food and beverage production.
4. The completion of critical path infrastructure facilities which will be especially attractive to base sector businesses.

The local manufacturing and energy production sectors have achieved stabilized employment levels, particularly in the traditional high technology industries such as biotech & medical devices, cleantech, defense & security systems, and electronics & telecommunications. Emerging industries in the cleantech and food & beverage industry groups continue to advance their technologies and expand local production. In particular, biofuel companies such as BP Biofuels, Menem, New Leaf Biofuels, Sapphire Energy, and Synthetic Genomics have continued to add jobs at existing industrial facilities. Other cleantech companies such as Ecotality have expanded electric charging stations.

Economic Recovery

The food & beverage industries, such as microbrewing and food production, continue to expand in San Diego, increasing exports to the remainder of southern California, other states, and Japan, and in the process, creating new job opportunities for local residents.

The Mayor's Office of Economic Growth Services (EGS) has ramped up its business retention efforts to ensure that businesses remain fully supported and recognized and are able to access State and federal programs. During this time, the Mayor has met with many local manufacturers who have either expanded research & development (R&D), production operations, or are considering expansions.

The BEAR Team provides economic development services to businesses on a citywide basis with a particular focus on the North City industrial parks. BEAR administers the Business & Industry Incentive Program (permit assistance, due diligence, and incentives), Business Cooperation Program (sales and use tax rebates), and the Guaranteed Water for Industry Program (the industrial use of reclaimed water). The BEAR Team also analyzes the fiscal and economic impacts of proposed projects, policies, and other issues that affect economic development within the city.

The Government Incentives Team is focused on State and federal incentive programs for designated geographic areas. The Government Incentives Team programs include: the State Enterprise Zone and Recycling Market Development Zone, the Federal Renewal Community, and the Federal Foreign Trade Zone (for businesses within 60 miles of the Otay Mesa Port of Entry involved in the import/export of merchandise or materials used in the manufacturing/assembly process).

Several significant new projects were completed in Fiscal Year 2011. Otay Mesa projects included: the 300,000 square foot Costco Packaging Center, which will package and distribute Kirkland merchandise to 157 retail outlets in Mexico and the western United States; and Emerald Textiles, a $20 million high-efficiency commercial laundry. Mira Mesa projects included: expansion of Chromalloy's aircraft engine test and repair facility; expansion of White Labs, a manufacturer of yeast and hops for microbrewing; expansion of Integrated DNA Technologies, a medical device manufacturer; and attraction of cleantech manufacturer Energy Efficiency Corp. University projects included: expansion of Westfield Shopping Town - UTC; expansion of Advanced Bio-Healing, a medical device manufacturer; and a new laboratory for DiscovRx a drug manufacturer. The attraction, retention and expansion of local companies such as these are vital in the City's efforts to create local jobs.

In Fiscal Year 2012 the BEAR Team will work with a number of manufacturing, energy, and service sector businesses which are contemplating expansion or relocation to the City of San Diego. The Government Incentives Team will continue to organize "Your Business Matters" workshops throughout the year to promote the various local, State, and federal business programs to educate businesses on the programs and technical assistance available. Working with the South County Economic Development Council and the regional chambers of commerce, the EGS team will continue to organize workshops targeting accounting, tax professionals, and job developers on the benefits of the incentive program with updates provided by an expert panel of speakers from the Franchise Tax Board and the Internal Revenue Service. Additionally, the Government Incentives Team restructured the City's Foreign Trade Zone Program to enhance international trade opportunities, entice new private investments, and create new distribution jobs.

Tourism Marketing District

In December 2007, the Mayor recommended and the City Council adopted a new Tourism Marketing District to ensure a stable funding source for the marketing of the City to tourists and business travelers. This district collects assessments from hotel operators who may pass on the assessment to customers. The assessments are pooled in order to provide funding for marketing, promotions and

special events which generate hotel room night stays. The San Diego Convention & Visitors Bureau receives a guaranteed percentage of funding and is responsible for conducting national advertising campaigns. Other organizations also receive funding to augment these efforts. This dedicated funding source will bolster the City's ability to market San Diego as a visitor destination. An initial resolution to renew the Tourism Marketing District is expected to be presented to the Budget and Finance Committee in November 2011 and to the City Council in December 2011. The final resolution to re-establish the Tourism Marketing District effective January 2013 is expected to be considered by Council in early February 2012.

Economic Roundtables

The Mayor has continued to convene economic roundtables which include business managers from the San Diego region to meet and help shape an agenda to proactively deal with the regional economy.

These areas of continued focus are:

- Retain, grow, and attract companies to promote expansion of existing and emerging business sectors;
- Streamline local regulation for business including planning, permitting, and licensing processes;
- Job creation, employment education, and region-wide efforts to expand a skilled workforce;
- Promote the expansion, attraction and retention of cleantech industries with the object of becoming a recognized leader in the development of clean technology-based products and job creation.

The Mayor has asked the San Diego Regional Economic Development Corporation (SDREDC) to assist him in overseeing the implementation of the next steps associated with these areas of focus as well as to provide regular updates on how we are achieving success in dealing with the regional economy.

Small Business Development Programs

Small businesses are a major contributor to San Diego's economy representing more than 90,000 businesses (approximately 93 percent of all businesses in the City) and about half of San Diego's job growth since 1991. In 1991, the City of San Diego created one of the first municipal offices in California dedicated solely to helping small businesses succeed – the Office of Small Business (OSB). The City also supports programs to help small businesses prosper.

The Office of Small Business, in partnership with the business community and economic development agencies, administers several programs for small business development and retention including the following:

- Business Improvement Districts
- Small Business Enhancement Program
- Storefront Improvement Program
- Community Parking District Program

Economic Recovery

Advocacy and Regulatory Relief

The Office of Small Business (OSB) advocates for small business concerns and coordinates several programs to ensure that small businesses have a voice in many issues that affect their ability to succeed. Additionally, OSB provides other forms of direct assistance to small businesses such as guidance on starting a business, getting licensed, accessing financial resources, contract opportunities, and permit assistance.

Small Local Business Enterprise Program (SLBE)

In order to provide economic opportunity for its residents and businesses and stimulate economic development, the City has implemented various new policies that directly impact how public funds are spent. These policies are aimed at using the power of the public purse to stimulate economic development through the support and empowerment of the local community, especially those aspects of it that have been placed at a disadvantage in the past.

The SLBE Program supports policies that establish restricted competition bid opportunities, contract-by-contract construction project goals, and a 20 percent voluntary goal on Architecture & Engineering consultant, goods & services contracts. It also allows for a minimum bid discount of 2 percent for meeting goals on goods and services contracts. The Program also provides for additional points in negotiated professional services contracts and increased points as the level of small local business participation increases.

The intended impacts include:

- Increasing the number of certified businesses participating in City contracting and in development projects;
- Increasing the circulation of City dollars within the community and thus stimulating a stronger economic base;
- Promoting the development of certified businesses through joint ventures and mentor/ protégé relationships.

The new policies provide economic opportunity to local residents and businesses by supporting local economic development while paying competitive prices for goods and services. At the same time, the SLBE Program does not obstruct efforts to attract outside investments that are critical to the City's economic growth.

Future of the City’s Economic Health

San Diego's economic policies will continue to focus on the growth of the City's economic base. This base primarily consists of four "clusters" or groups of related industries: manufacturing, international trade and logistics, tourism, and the military.

Manufacturing

The manufacturing sector contributes the largest single economic impact to the regional economy. San Diego's manufacturers are engaged in research and development, manufacturing, sales, distribution, product servicing, and repair activities in a wide range of industries such as biotech & medical devices, cleantech, defense & security systems, electronics & telecommunications, plus food & beverage production. As land and fiscal resources become more constrained due to a variety of factors, regulatory land use policy and fiscal policy (e.g. financial incentives) should be targeted specifically to those private-sector businesses which are both part of the economic base and which have the willingness and ability to create middle income job opportunities for local residents. These businesses are primarily found in the manufacturing sector and have significant job growth potential.

Four of the City's 10 largest employers are in this sector and include telecommunications manufacturer QUALCOMM, and three major defense contractors: General Atomics, Northrop Grumman, and Science Applications International. General Atomics has continued to add jobs at its Aeronautical Systems division, and smaller defense sub-contractors have continued to add jobs as well. Medical device, diagnostics, and equipment manufacturers continue to thrive in San Diego, led by Alere, CareFusion, Gen-Probe, and Illumina, each of which generate significant employment opportunities and sales tax revenue for the City. Drug manufacturers Amylin Pharmaceuticals, Celgene, Johnson & Johnson, Novartis, and Pfizer continue to operate major research laboratories in the University Community.

San Diego has a comparative advantage in these industries primarily because of its very high labor quality including ex-military personnel with security clearances, and the continued presence of major primary research institutes and universities such as Sanford-Burnham, Salk, Scripps, UCSD, and related support organizations.

In order to better support the local manufacturing sector, the Mayor has recommended to the City Council that the City apply to the State of California for an expansion of the San Diego Regional Enterprise Zone to include the areas within the communities of Kearny Mesa, Linda Vista and Navajo. Expansion of the Enterprise Zone will provide a strong supply-side stimulus to the local manufacturing sector by permitting these firms to substantially reduce their California income tax. Economic Growth Services anticipates adding at least 30 additional north city industrial parks to the Enterprise Zone in Fiscal Year 2012.

International Trade and Logistics

San Diego's proximity to Mexico provides the City with an important comparative advantage in terms of capturing international trade activity. The Otay Mesa border crossing is adjacent to several large industrial parks containing over 14 million square feet of existing industrial space and over 1,000 acres of developable industrial land. This part of the City has been designated by the State as an Enterprise Zone and portions of it have been designated by the federal government as a Foreign Trade Zone (FTZ). These designations allow logistics businesses to claim lucrative State income tax credits and the ability to defer, reduce, or eliminate trade duties. The availability of several modern vacant distribution centers, comparatively low lease rates, tax and duty advantages, and the completion of the SR-905 Freeway will enable the City to position itself as an attractive location for trade-servicing and logistics companies. The Mayor's Office of Economic Growth Services sought and received authorization from the Federal Department of Commerce to restructure the FTZ site approval process in Fiscal Year 2011, so that local businesses can more easily participate in the program.

Tourism

Because of its warm Mediterranean climate, San Diego is a top-ranked tourist destination. San Diego competes with similar cities such as Los Angeles, San Francisco, Seattle, and Miami for vacationing tourists and business travelers. The construction of the San Diego Convention Center has dramatically improved the City's ability to attract business travelers while retention and enhancement of family-oriented attractions such as the San Diego Zoo, Balboa Park Museums, and Sea World has helped attract vacationing families.

Since opening in 1989, the San Diego Convention Center has generated over $21.0 billion in regional economic benefits and $400 million in tax dollars for the City.[1] A Phase 3 expansion of the Convention Center is currently being pursued. It is anticipated the new conventions attracted by the

[1] Statistical information provided by San Diego Convention Center Corporation.

expanded facility will bring $372 million in added visitor spending and $17 million in new tax revenue annually. The expansion itself will create and support nearly 7,000 new jobs.[1]

Military

The City has a long history of accommodating the Department of the Navy, including not only the Pacific Fleet, but also the United States Marine Corps (USMC) and the Space and Naval Warfare Systems Command (SPAWAR), along with several smaller commands. The Department of the Navy has announced its intention to construct several new facilities throughout the County ensuring a long-term presence. Beyond supporting these efforts however, the City can do little to increase or influence the size of the military presence in San Diego. Fortunately, the military has increased its physical presence in San Diego County providing a pillar of stability for the local economy.

Conclusion

The City of San Diego has made it a top priority to focus on economic recovery for the City and its residents. The City's efforts are focused on maintaining the City's position as a military town, a tourism draw, and a manufacturing leader, specializing in the defense, biotechnology, and clean technology industries.

[1] Expansion data provided by Economic Research Associates.

Fiscal Policies



The City of San Diego has established fiscal policies through the City Charter, Council Policies, and Mayoral initiatives to guide responsible long-range fiscal planning and to develop the adopted budget. The City continues to review existing policies and may adopt new policies as needed to foster responsible fiscal management. The Government Finance Officers Association (GFOA) recommends that local governments follow a financial planning process based upon established financial policies and strategies. Additionally, rating agencies such as Standard and Poor's, Moody's Investor Services, and Fitch Ratings consider fiscal policies which clearly delineate sound financial planning practices when evaluating credit ratings. The policies listed below describe the framework that the City has in place that guide fiscal decision-making.

The City's fiscal policies described below are, in most cases, summaries of the City Charter or Council Policy language. This list is not exhaustive and as policies are modified or adopted, they will be incorporated into future budget publications.

Guidelines – Significant Areas

The adopted budget is based on the framework for revenues and expenditures projected in the Five-Year Financial Outlook and includes or maintains funding for the significant areas that are mayoral priorities. Funding these areas is necessary to restore or preserve the fiscal integrity of the City and/or to meet its legal and operational obligations. The significant areas that are priorities to fund or preserve are:

- The City's Pension Plan
- The City's General Fund reserves
- The City's deferred maintenance and capital improvement needs
- The City's Retiree Health-Other Post Employment Benefits (OPEB)
- The City's obligations under the California Regional Water Quality Control Board (Municipal Storm Water Permit)
- The City's obligations under the Americans with Disabilities Act (ADA)
- The City's Workers' Compensation Fund reserves
- The City's Public Liability Fund reserves

  – Mayoral Initiative

Fiscal Policies

Legal Authority

The City Council will pass an annual Appropriation Ordinance which establishes the legal spending authority for each budgeted fund and/or department based upon the adopted budget.

– Charter Section 71

Planning – Five-Year Financial Outlook



In his first year in office, the Mayor began the practice of developing the Five-Year Financial Outlook (Outlook) for the City of San Diego, the first of which was released in November 2006. The most recent Outlook was updated and released in February 2011 and continues to present a comprehensive examination of the City's long-range fiscal condition. The Outlook has proven to be an important planning tool for the City. Beginning with Fiscal Year 2007, the Outlook has guided the City in developing the Adopted budgets, and has served as the basis for the City's long-term fiscal decision-making. The Outlook communicates the City's fiscal priorities, the City's strengths, and the challenges that remain in achieving a balanced General Fund budget and improved fiscal health.

Interim Financial Reporting

The City Comptroller provides monthly reports to the City Council detailing the fiscal status of the City with a comparison of actual revenues and expenditures to budgeted amounts.

– Charter Sections 39 and 89

Financial Management provides the City Council with quarterly reports forecasting the end-of-year status of the City's finances in relation to the annual spending plan established at the onset of each fiscal year. Recommendations for appropriation adjustments necessary to maintain balanced revenue and expenses may be included.

– Council Policy 000-02

Budget Policy

The City has developed a Budgetary Policy in Fiscal Year 2010 which will assist the City in achieving its current and future goals in a fiscally responsible and sustainable manner. These policies serve to guide the creation of the City's budget and outline standards for revenue generation and the execution of operating and capital budget expenditures as recommended by the GFOA and the National Advisory Council on State and Local Budgeting (NACSLB). This document shall be

reviewed on a regular basis to reflect the highest standards of fiscal management and the City's budgetary goals.

– Council Policy 000-02

Balanced Budget



A summary outlining the figures of the budget that describes the balance between the ensuing year's total expenditures and the total revenues, contrasted with corresponding figures for the current year, is presented by the Mayor no later than April 15 of each year. The classification of the estimate shall be as nearly uniform as possible for the main divisions of all departments and shall furnish necessary detailed fiscal information.

– Charter Sections 69 and 265

Basis of Budgeting

The City's budgets for Governmental Funds, such as the General Fund, Debt Service Funds, Special Revenue Funds, and Capital Project Funds shall be prepared based on the modified accrual basis of accounting (revenues are recognized in the accounting period in which they become available and measurable, and expenditures are recognized in the accounting period in which the fund liability is incurred), except that (1) encumbrances outstanding at year-end shall be considered expenditures and (2) the increase/decrease in reserve for advances and deposits to other funds and agencies shall be considered as additions/deductions of expenditures.

The City's Proprietary Funds, which are comprised of Enterprise Funds and Internal Service Funds, shall also be prepared on the modified accrual basis of accounting with the exception that revenues are recognized when they are earned.

The City's operating budget shall exclude unrealized gains or losses resulting from the change in fair value of investments, and proceeds from capital leases.

Capital Improvements Program (CIP) Prioritization

An objective process for evaluating CIP projects with respect to the overall needs of the City will be established through the ranking of CIP projects. The ranking of projects will be used to successfully allocate and maximize all available resources to ensure projects are completed effectively and efficiently, resulting in more projects delivered citywide.

– Council Policy 800-14

Fiscal Policies

Capital Outlay

All proceeds received from the sale of city-owned real property are deposited in the Capital Outlay Fund. This fund is used exclusively for capital improvements.

– Charter Section 77

Debt Management

An appropriation for the repayment of the debt of the municipality is to be included in the Adopted budget and in each annual Appropriation Ordinance passed by the Council. The inclusion of this appropriation in the annual Appropriation Ordinance will facilitate accurate and timely payment of debt obligations.

– Charter Section 74

No bonds shall be issued on the credit of the City, which will increase the City's bonded indebtedness beyond 10 percent of the assessed valuation of all taxable real and personal City property, as shown by the last preceding valuation for City taxes. Bonds regarded as exceptions are those issued by a two-thirds vote of Council for the purpose of acquiring, constructing, or completing improvements for the development, conservation, and furnishing of water. These bonds can increase the bonded indebtedness to 15 percent of the assessed valuation of City property.

– Charter Section 90



The City's Debt Policy, adopted by the City Council in Fiscal Year 2008, documents the procedures and goals for the use of debt instruments to finance City needs. Credit rating agencies and the investment community look favorably upon formal debt policies as evidence of prudent and sound fiscal management, and as a reflection of a commitment to long-term financial planning. The Debt Policy is an important tool that supports the use of the City's resources to meet its financial commitments and to maintain sound financial management practices.

The Debt Policy establishes guidelines to address the following: purpose and need for financing, creditworthiness objectives, types of debt, affordability targets, structure and term of City indebtedness, method of issuance and sale, financing team role and selection process, refunding considerations, and post issuance administration. Appendices of the Policy include specific policies for Special Districts. The Special Districts Formation and Financing Policy provides uniform guidelines for the City's Community Facilities District (CFD) and 1913/1915 Act Assessment District Formation and Financing, which are typically formed to finance public infrastructure in connection with new development or finance improvements pertaining to established communities. Also

included in the appendices are copies of the City's Industrial Development Bond Program and San Diego Housing Commission's Policy.

– City Debt Policy (Resolutions 303152 and 303153)

Investment

The City's Pooled Investment Fund is comprised of a core and liquidity portfolio. The liquidity portfolio is designed to ensure that the projected expenditures and related demands for cash can be met over a six month period and the core portfolio is invested to allow for additional liquidity and longer term growth of principal. The investment process is governed by the City Treasurer's Investment Policy, which is based on the California Government Code and annually presented to the City Treasurer's Investment Advisory Committee for review. The City Treasurer's Investment Policy is finally reviewed and accepted annually by the Budget and Finance Committee and then the City Council. The City's Investment Policy was re-certified by the Association of Public Treasurers of the United States and Canada in June 2007.

– City Treasurer's Investment Policy

Financial Reserves

The City Reserve Policy, approved by Council on July 21, 2008, defines the City's reserves and sets policy targets for reserve balances intended to be the foundation for ensuring that strong fiscal management guides future City decisions. A revision to the City Reserve Policy is currently underway and is expected to be presented to the City Council during Fiscal Year 2012. These modifications are necessary to ensure that the policy remains current with general accounting and financial best practices, as well as any regulatory requirements or changes in standards that may have occurred since the policy was last approved.

General Fund Reserves

General Fund Reserves, which include the Emergency Reserve, the Appropriated Reserve, and the Unappropriated Reserves, are set at a minimum of 8 percent of annual General Fund revenues. The City Reserve Policy currently states that the City shall reach this level no later than Fiscal Year 2012. It is expected that the General Fund will be at this level in Fiscal Year 2012.

Emergency Reserve

An Emergency Reserve is to be maintained for the purpose of sustaining General Fund operations at the time of qualifying emergencies as declared by the Mayor and/or City Council and ultimately approved by City Council. Until the City reaches a reserve level in excess of 8 percent of annual General Fund revenues, for purposes of calculating the City's General Fund Reserve level, the City shall combine the balance in the Emergency Reserve with the balances in the Appropriated Reserve and the Unappropriated Reserve in order to achieve the targeted reserve balance percentages. At no time shall the balance in the General Fund Emergency Reserve fall below 5 percent unless specifically waived by the City Council because of an unforeseen emergency as defined in the Reserve Policy.

Appropriated Reserve

An Appropriated Reserve may be maintained with the purpose of paying for unanticipated operational needs that arise during the fiscal year but not anticipated during the budget process. Funds appropriated to this Reserve will be identified and appropriated to a single account within the General Fund Adopted budget. There shall be no maximum or minimum amount appropriated to this

Reserve in any given year. Any funds that are not expended in a given fiscal year will revert back to the Unappropriated Reserve and may then be re-appropriated in the subsequent year, consistent with the Reserve Policy. A revision to the Reserve Policy on the authorization to use these funds is currently underway.

Unappropriated Reserve

An Unappropriated Reserve is maintained to support General Fund operations in the event of unanticipated requirement for additional appropriations where the use of the Emergency Reserves would not be appropriate. Should the funds in the Appropriated Reserve be exhausted in a fiscal year, the Unappropriated Reserve may be used. Recommendations to appropriate these funds would be brought forward by the Mayor and would require approval by a majority of the City Council.

Workers' Compensation Fund Reserve Policy

The City shall maintain Dedicated Reserves equal to but not less than 50 percent of the value of the outstanding claims. The City Reserve Policy currently states that this amount should be achieved no later than Fiscal Year 2014. However, the reserve level of 22 percent is intended to be maintained in Fiscal Years 2011 and 2012, instead of reaching 30 percent and 35 percent, respectively. Revisions to the City Reserve Policy are currently underway.

Public Liability Reserve

The City Reserve Policy currently states that the City shall maintain Dedicated Reserves equal to but not less than 50 percent of the value of the outstanding claims and reach this level of reserve by Fiscal Year 2014. This level recognizes that not all claims will become due and payable at one point in time, yet there may be more than one large claim that could require an immediate payment. However, the reserve level of 15 percent is intended to be maintained in Fiscal Years 2011 and 2012, instead of reaching a 25 percent and 35 percent targeted amount, respectively. Revisions to the City Reserve Policy are currently underway.

Long-Term Disability Fund Reserve Policy

As recommended in the Long-Term Disability Actuarial report the reserve level in this fund shall be established to equal $12.0 million by Fiscal Year 2012. The City shall increase the reserve by a minimum of $2.25 million in Fiscal Year 2009 and a minimum of $2.25 million annually thereafter to achieve this reserve target. However, the reserve contribution in Fiscal Year 2012 is only $614,000 instead of $2.25 million as stated in the policy. Revisions to the City Reserve Policy are currently underway.

The City Reserve Policy also outlines reserve requirements for specific enterprise funds and establishes appropriated, operating, and capital reserves for each fund. Additionally funds such as a Rate Stabilization Reserve, Secondary Purchase Reserve, and a Dedicated Reserve from Efficiency and Savings (DRES) are defined for the departments listed below. Revisions to these portions of the Reserve Policy are currently underway.

- Development Services
- Water
- Wastewater

  – City Reserve Policy (Ordinance 19679)

User Fees



User fees are charged for services provided to residents and businesses in the City as a result of public need. Abiding by the standards and best practice guidelines established by the Government Finance Officers Association (GFOA) and the National Advisory Council on State and Local Budgeting (NACSLB), the City has formed a policy to identify factors to be considered in calculating the full cost of services in order to appropriately set fees. The City Council approved the User Fee Policy in Fiscal Year 2009.

The User Fee Policy requires that all fees be categorized according to the level of cost recovery (full or partial recovery or be considered as penalties which would not require a specific cost recovery level). Cost recovery rates shall be determined based upon direct and indirect costs.

According to the Policy, fees will be adjusted annually during the budget development process based on Consumer Price Index (CPI) inflation to maintain the cost recovery level. A comprehensive user fee study and review of the Policy will be conducted every three years.

All approved fee changes will be published in the City's user fee rate book and on the City's website.

– Council Policy 100-05 (Resolution 304723)

Ongoing review of the City's fiscal policies will continue to support the City's continued efforts to improve financial transparency and improve the fiscal strength of the City.

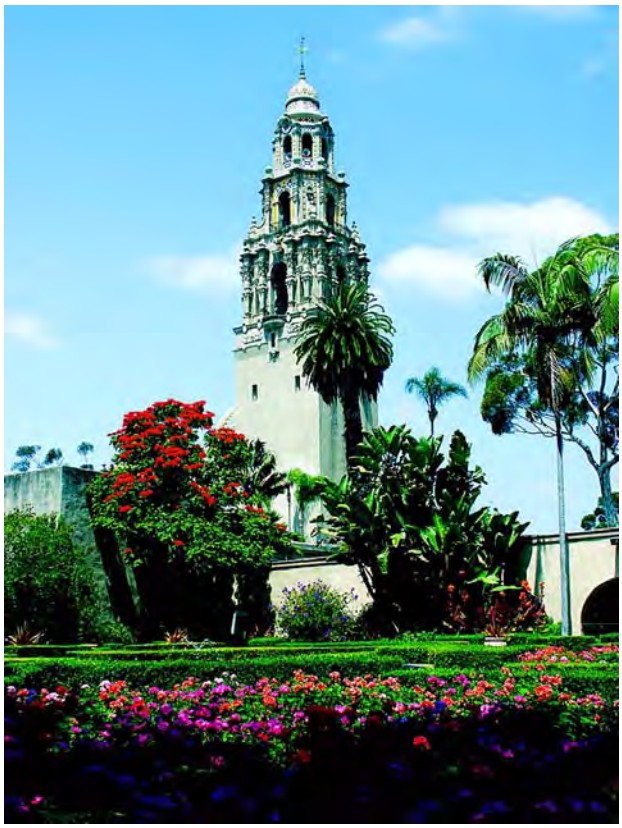
Reengineering and Competitive Government

Through the Reengineering Program, the Business Office provides the City of San Diego with internal consulting services that center on supporting management reforms and making effectiveness improvements. This is primarily done by conducting efficiency and business process reengineering (BPR) studies.

Efficiency studies aim to improve efficiency and effectiveness, but are flexible in their approach to problem solving. The Reengineering Program staff serves as in-house consultants to review practices and policies to determine the most efficient way to conduct business, to help multiple departments determine how to consolidate the delivery of redundant services, and to realize the maximum potential of new technologies that the City has implemented.

Business process reengineering studies involve the redesign of work processes (activities, services, or functions) for substantial improvement. In the City, these work processes occur within or between divisions and departments, and BPR studies are conducted in accordance with the BPR Guide. Business process reengineering focuses on rethinking from the ground up, finding more efficient ways of working and eliminating work that is unnecessary.

In this time of decreasing revenues, the Reengineering Program helps identify efficiency gains that can permit "smart" budget reduction proposals and works to improve efficiency to support organizational success.



Accomplishments

The City has completed 40 BPR and efficiency studies and is currently working on five BPR and efficiency studies. From Fiscal Year 2007 to date, reengineering has resulted in reductions of over 400 full-time equivalent (FTE) positions and produced savings of nearly $39.5 million in personnel and non-personnel expenditures. In addition, reengineering has resulted in over $6.1 million in cost avoidance (effectiveness savings), which, while not actual budget reductions, are efficiencies that permit staff to focus on other productive work.

In the course of conducting these studies, City employees have researched industry benchmarks, conducted internal and external customer surveys, mapped existing processes, and proposed organizational structures that streamline processes, deliver better service, and save money.

Reengineering and Competitive Government

The following paragraphs describe a few of the more recent accomplishments that have resulted from the Reengineering Program.

The **Central Stores Efficiency Study** consolidated three departmentally-run satellite Central Stores storerooms into Central Stores 1 and 2, permitting greater control over inventory and a reduction of $237,530 in personnel expenses. This study concluded meet and confer in time to be included in the Fiscal Year 2011 Adopted Budget. The consolidated Central Stores organization expects to be able to implement further efficiency savings in Fiscal Year 2012.

The **Delivery BPR** examines departmentally-operated functions that deliver mail, library materials, and supplies throughout the City. This BPR recommends centralizing the City's delivery functions from Central Stores/Mail Room, Fire-Rescue Department, Police Department, Library Department, and Publishing Services into a single delivery organization under Central Stores and co-located with the Central Stores operations at 20th and B Street. This BPR is expected to yield $394,000 in annual savings, after completing some one-time delivery hub renovations costs of about $81,000.

The Contracting BPR was one of the City's first BPR studies completed in 2006. Since its implementation, a number of further possible improvements became apparent which caused the Business Office to convene a group to conduct a further **Contracting Efficiency Study which was completed in January 2011**. The Study yielded 16 recommendations for improvement, some of which have already been implemented, others that are slated to be implemented, and yet others that require City Council approval prior to implementation. Importantly, this set of improvement recommendations is expected to yield savings of 60 to 150 days in the duration of the process to place a contract, depending upon the type of contract.

The **Business Regulatory and Taxation Efficiency Study** examines the various separate efforts that businesses must undergo to obtain licenses and permits from the City Treasurer's Office, Development Services Department, Transportation Engineering group, Fire Prevention Bureau, and Police Department. The Study recommends a new streamlined method where the City Treasurer's Office serves as the application and payment clearing house for the regulatory departments, freeing up their resources for other core duties, unifying the City's data collection and payment efforts, and making it simpler for businesses to obtain City approvals.

The above-mentioned reengineering efforts are intended to improve efficiencies, reduce the cost of City government, and maximize the services offered to residents and customers.

Future Expectations

In Fiscal Year 2012, the Reengineering group will continue to assist the City in developing efficient processes and organizational structures to deliver services in the most efficient and effective manner in accordance with the City's strategic goals and adopted budget. This is expected to realize additional cost savings and improve the services that the City provides to its residents in Fiscal Year 2012 and beyond.

Competitive Government

Competitive government is defined as a government with processes in place to validate that service quality and costs are as good as, or superior to, any legitimate provider available. This may be achieved via direct outsourcing, managed competition, and benchmarking. The voters expressed their enthusiasm for competitive government within the City through their approval of Proposition C in November 2006, which authorized a managed competition process. Accordingly, the City is committed to delivering quality services to taxpayers, residents, and visitors in the most economical and efficient way possible.

Managed competition is a process to determine when City services can be provided more economically and efficiently by an independent contractor than by persons employed in the Classified Service while maintaining service quality and protecting the public interest. This strategy recognizes the high quality and potential of public sector employees, and seeks to tap their creativity, experience and resourcefulness by giving them the opportunity to structure organizations and processes in ways similar to best practices in competitive businesses, while still being compatible with public sector realities.

Current Status

Since 2006, the City negotiated with several labor unions regarding a Proposition C implementing ordinance and a corresponding administrative regulation, known as the Managed Competition Guide. A Managed Competition Independent Review Board (MCIRB) reviews proposals received through competitive procurements and advises the Mayor on the proposals that provide services more economically and efficiently while maintaining service quality and protecting the public interest. The Mayor will accept or reject the recommendation of the MCIRB; if the Mayor's recommendation is to award to an independent contractor, that recommendation will be taken to Council for its acceptance or rejection.

In Fiscal Year 2011, the City and labor organizations reached agreement, and the City Council approved the Proposition C implementing ordinance and guidebook, which permitted the re-start of Managed Competition Activities. To date, the Mayor has announced that the following functions will undergo Managed Competition:

- Publishing Services
- Fleet Maintenance
- Street Sweeping
- Public Utilities Customer Service
- Street and Sidewalk Maintenance
- Landfill Operations

The Publishing Services competition was completed, with annual savings of approximately $1.0 million. The Request for Proposals (RFP) for Fleet Maintenance has also been issued. The RFPs for the other four functions will be issued in Fiscal Year 2012.

Future Expectations

In Fiscal Year 2012, the City looks forward to awarding more Managed Competition contracts and initiating additional competitions.

City Management Program

About the City Management Program



The City Management Program (CMP) integrates strategic planning and performance monitoring efforts with the budget decision-making process. Its goal is to create a more strategically-oriented organization that optimizes its operations to serve the City's residents in the most effective and efficient way possible. Founded on Balanced Scorecard principles, the CMP is designed to infuse accountability for performance into City services at every level of the organization. In addition, the CMP is intended to improve communication throughout the City, instill accountability, and support data-based decision-making.

The Strategic Planning Process

Being strategic and proactive in its approach to governance is integral to achieving the City's goals. The CMP is intended to ensure that the City creates and adheres to its goals and priorities. The use of strategic planning enables the City to map its goals and manage the tools and resources necessary for achieving them. The strategic planning process takes a top-down approach beginning with the formulation of the City Strategic Plan at the citywide level and subsequent development of tactical plans at the department level.

The City Strategic Plan

The City Strategic Plan charts the strategic direction of the City. It contains the City's mission, vision, goals, objectives, and performance measures. The City Strategic Plan was a product of collaboration between City leadership and subject matter experts from across all departments. It defines the direction for the City and provides a strategic framework for the strategies and activities of the departments.

The current City Strategic Plan centers on four main goals:

- Goal 1: Safe, clean, and liveable city
- Goal 2: Fiscally-sound, effective city government
- Goal 3: Sustainable growth and economic prosperity
- Goal 4: Responsive, committed, and innovative workforce

These goals are broad areas of focus for the City and are intended to be supported by each Mayoral department. Strategic objectives are more specific, mid-term achievements that will help the City achieve its goals. They appear below under each of the goals that they support.

City Management Program

Goal 1: Safe, clean, and liveable city

- Protect the quality of our oceans, bays, rivers, lakes, and groundwater
- Provide effective public safety
- Provide safe and effective infrastructure
- Protect our environmental quality of our city

Goal 2: Fiscally-sound, effective city government

- Ensure long-term financial viability
- Foster public trust through an open and ethical government
- Provide cost-effective, competitive, customer-focused services

Goal 3: Sustainable growth and economic prosperity

- Plan for smart and coordinated growth
- Cultivate CleanTech and promote base and emerging sector industries including manufacturing, international trade, and tourism, as well as support the military
- Develop fiscally-sound civic projects that enhance San Diego's quality of life
- Enhance water reliability through conservation and development of alternative sources

Goal 4: Responsive, committed, and innovative workforce

- Continue to support a diverse workforce reflective of, and responsive to, the residents, businesses, and visitors of San Diego
- Train a skilled, professional workforce
- Value innovation and entrepreneurship in service delivery

These objectives are designed to be evaluated annually and updated as necessary in order to respond to new challenges and demands of City residents, as well as to unexpected changes (e.g., economic, physical) to the environment.



Department Tactical Plans

Another part of the overall strategic planning process involves the development and maintenance of department tactical plans for all Mayoral departments. These plans include the following: mission and vision statements, goals, objectives, performance measures, and targets. Tactical plans are designed to be reviewed and updated for each budget cycle. The annual review enables departments to determine the strategic direction for each fiscal year and ensure that it is aligned with the City's overall strategic direction and departments' resource requests.

For Fiscal Year 2011, the annual effort to review department tactical plans did not occur due to implementation of changes resulting from budget reductions thereby affecting the departmental update process for Fiscal Year 2012.

In the future, the City intends to undergo the process for revising its individual department tactical plans and corresponding performance measures. Departments will use the newly updated City Strategic Plan, as the guiding document in creating the tactical plans which will include department goals and objectives, strategic initiatives, and outcome-based performance measures.

Features of the Budget

As a result of the City's strategic planning efforts, excerpts from the departmental plans are included in the departments' budget narratives (found in Volume II of this document). The original budget format was designed to help budget readers effectively evaluate City services and enables the City to accurately quantify service levels for all departments. Budget narratives typically include goals, objectives, and performance measures for every Mayoral department. In addition, baseline and target data is provided for each performance measure, along with sizing and workload information to put the budget into context.

For Fiscal Year 2012, budget narratives will include only the following sections: department description, Fiscal Year 2011 goals and objectives, key performance indicators, and service efforts and accomplishments for every Mayoral department.

New goals and objectives for Fiscal Year 2012 and sizing/workload data have not been included because of changes resulting from budget reductions and updates planned for the City Strategic Plan. Implementation of changes resulting from budget reductions occurred in phases over the course of Fiscal Year 2011, making it difficult to provide reliable projections of service levels and performance targets. In addition, future efforts to update the City Strategic Plan will likely result in new City goals, objectives, strategies, and performance measures.

Section descriptions of the budget narratives can be found below:

Department Description

This is a brief overview of the department that describes its history and the services it provides. It also includes the department's mission statement. This section can be found in the budget narratives contained in Volume II.

Goals and Objectives

This section describes the goals and objectives that make up the action plan for the department. Strategic goals are broad, multi-year areas of focus, while strategic objectives are articulated aims that support the identified goals. For Fiscal Year 2012, Fiscal Year 2011 goals and objectives have been reprinted as they were originally adopted. They have not been updated to reflect budget reductions, as implementation of those changes occurred in phases over the course of Fiscal Year 2011, making it difficult to provide reliable projections of service levels and performance targets. Additionally, an effort is planned to update the City's Strategic Plan goals and objectives, which may also alter the City's objectives, strategies, and performance expectations for Fiscal Year 2012 and beyond.

Key Performance Indicators

This section lists the key performance measures chosen by the department. Each indicator was selected based on one or more of the following reasons: it reflects the priorities of the department; it

is considered useful in achieving the City's Strategic Plan goals and objectives; it shows department responsibilities highlighted as a result of Mayoral responses to audit, Grand Jury, and IBA reports or Council action; or it best reflects the results or outcomes of the department's primary responsibilities rather than workload or volume of work performed. Actual figures for Fiscal Year 2010 and Fiscal Year 2011 have been included for each performance indicator.

Service Efforts and Accomplishments

This is a narrative describing major efforts and achievements of a department. Programs, grants, and other major activities not included in the tactical plan are included at the discretion of the department. This area is appropriate for describing milestones met, services provided, accomplishments, as well as awards and special recognitions the department has received. This section can be found in the budget narratives contained in Volume II.

General Fund Revenues

The Fiscal Year 2012 General Fund revenue budget is $1.1 billion, which represents an increase of $30.4 million or 2.8 percent from the Fiscal Year 2011 Adopted Budget. General Fund revenues pay for essential City services including police, fire, refuse collection, library services, and park and recreation programs.

Table 1 illustrates the components of the increase in revenues of 2.8 percent or $30.4 million in General Fund annual revenue for Fiscal Year 2012.

Table 1: Fiscal Year 2012 General Fund Revenue Change

	Percent Change from FY 2011 Adopted Budget	Change (in millions)
Major Revenues	3.4%	$ 24.3
Other Revenue Sources	1.6%	6.1
Total	**2.8%**	**$ 30.4**

The General Fund Revenues section provides a detailed description of the revenue categories listed to the right on this page, including background information describing growth trends, economic factors, and methods of allocation affecting each revenue source. This information provides insight into the formulation of the Fiscal Year 2012 General Fund revenue budget.

The four major General Fund revenue sources: property tax, sales tax, transient occupancy tax (TOT), and franchise fees account for 65.2 percent of the City's General Fund revenue in the Fiscal Year 2012 Adopted Budget. Changes in the local, State, and national economies can impact each of these revenue sources and trends, and their possible effects on the City's finances in Fiscal Year 2012 are outlined below. Other General Fund revenue sources are influenced by these same economic conditions as well as various other non-economic events, such as a fee change or the implementation of a new policy in an existing program.

The Fiscal Year 2012 Adopted Budget was based on Fiscal Year 2011 year-end projections and economic data through May 2011, the most recent information available at the time the budget was prepared. However, since the adoption of the Fiscal Year 2012 Budget there has been increased economic uncertainty in the U.S. that may impact the recovery the City experienced in Fiscal Year 2011. General Fund revenues will continue to be monitored during Fiscal Year 2012 and, if necessary, the budget will be modified.

Index of Revenues

Economic Environment

Property Tax

Sales Tax

Safety Sales Taxes

General Fund Transient Occupancy Tax (TOT)

Property Transfer Tax

Franchise Fees

Licenses and Permits

Fines, Forfeitures, and Penalties

Revenue from Money and Property
- **Rents and Concessions**
- **Interest Earnings**

Revenue from Other Agencies
- **Motor Vehicle License Fees**
- **Revenue from Federal & Other Agencies**

Charges for Current Services

Other Financial Sources & Uses

Other Revenue

Annual Tax Appropriation Limit (Gann Limit)

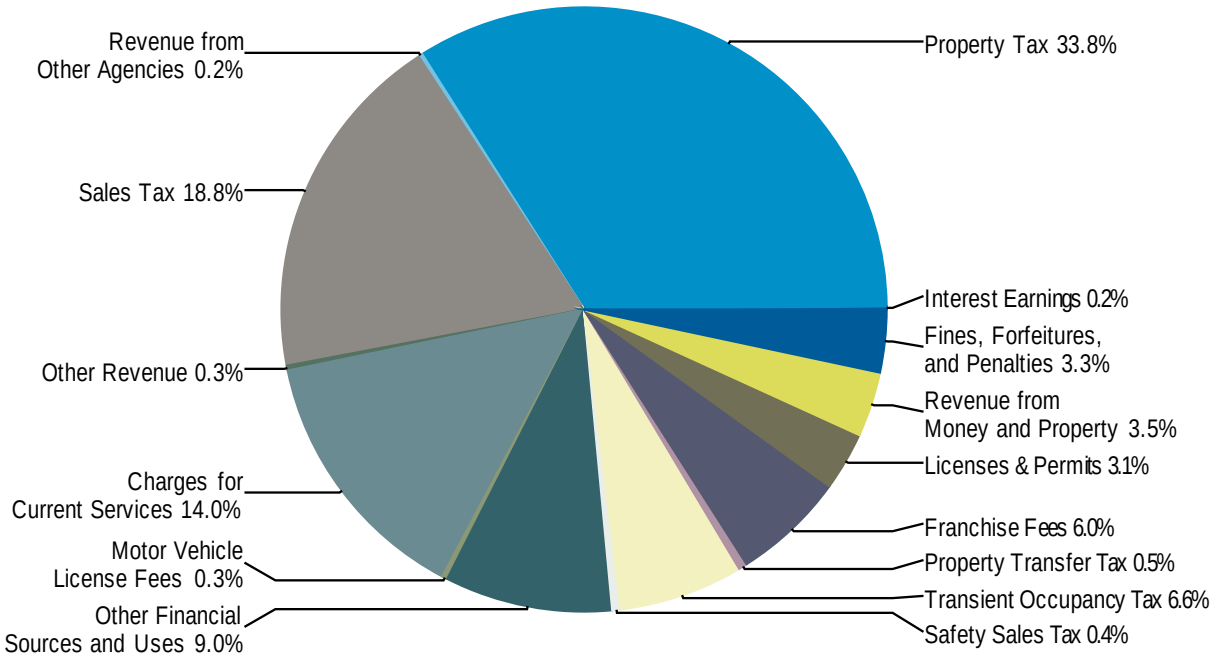
General Fund Revenues

Volume II shows the detailed budgeted revenues that are generated by departments. Each revenue source generated by individual General Fund departments also falls under one of the revenue categories listed to the right and is discussed in this section of the budget document.

Table 2: Fiscal Year 2012 General Fund Revenues - $1.13 Billion (in millions)

Revenue Category	FY 2011 Adopted Budget	FY 2012 Adopted Budget	Change	Percent Change	% of Total General Fund Revenue
Property Tax	$ 390.1	$ 380.9	$ (9.2)	(2.3)%	33.8%
Sales Tax	187.5	211.6	24.1	12.9%	18.8%
Transient Occupancy Tax	66.1	74.8	8.7	13.1%	6.6%
Franchise Fees	67.2	67.8	0.6	0.9%	6.0%
Property Transfer Tax	4.7	5.1	0.5	9.9%	0.5%
Safety Sales Tax	6.3	5.0	(1.3)	(20.1)%	0.4%
Motor Vehicle License Fees	3.1	3.3	0.1	3.9%	0.3%
Licenses & Permits	31.6	35.2	3.6	11.5%	3.1%
Fines, Forfeitures, and Penalties	32.8	37.7	4.9	14.9%	3.3%
Revenue from Money and Property	43.6	39.2	(4.4)	(10.2)%	3.5%
Interest Earnings	1.7	1.9	0.2	14.0%	0.2%
Revenue from Other Agencies	2.2	2.6	0.4	17.4%	0.2%
Charges for Current Services	145.5	157.8	12.4	8.5%	14.0%
Other Financial Sources and Uses	111.4	100.9	(10.6)	(9.5)%	9.0%
Other Revenue	2.5	2.8	0.3	12.0%	0.3%
Total	**$ 1,096.2**	**$ 1,126.6**	**$ 30.4**	**2.8%**	**100.0%**

Figure 1: Fiscal Year 2012 General Fund Revenues - $1.13 Billion



San Diego's Economic Environment[1]

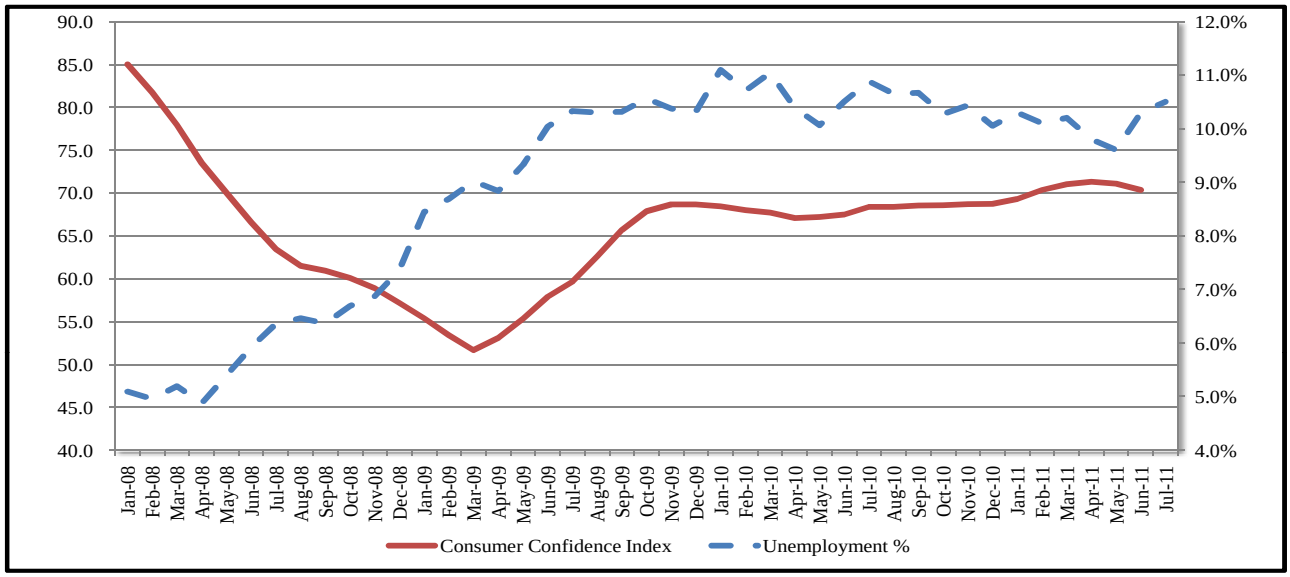
The Fiscal Year 2012 Adopted Budget incorporated an improved economic outlook during budget development, as compared to prior annual budgets based on increases in consumer spending, tourism and business travel, and reduced unemployment. However, since the adoption of the Fiscal Year 2012 Budget there has been increased economic uncertainty in the U.S. that may the affect the improved economic outlook the City incorporated into the Adopted Budget. The nation-wide recession that lasted from December 2007 to June 2009 dramatically impacted State and local revenues due to the unprecedented pace and scope of declines in economic drivers such as unemployment, housing, and consumer confidence. Consumer spending experienced improvement during fiscal year 2011, which has resulted in increases in transient occupancy and sales tax revenues. However, recovery has been slow and inconsistent from month-to-month for other indicators, such as local housing prices, which has resulted in projections for property tax revenues received by the City to remain below pre-recession levels.

The main economic drivers that contributed to General Fund revenue declines during Fiscal Years 2008 to 2010 were declining consumer discretionary spending and the overall decline in the housing market (home sales and prices). Consumer discretionary spending is greatly influenced by levels of unemployment and consumer confidence. At the onset of the economic recession in December 2007, the City's unemployment level was 4.8 percent, and increased rapidly to 11.1 percent in

[1] The following sources were used in this section: National Bureau of Economic Research, California Employment Development Department, United States Bureau of Labor Statistics, California State Board of Equalization, University of San Diego Index of Leading Economic Indicators, DataQuick Information Systems, San Diego County Assessor / Recorder / Clerk's Office, San Diego Association of Governments, United States Bureau of Labor Statistics.

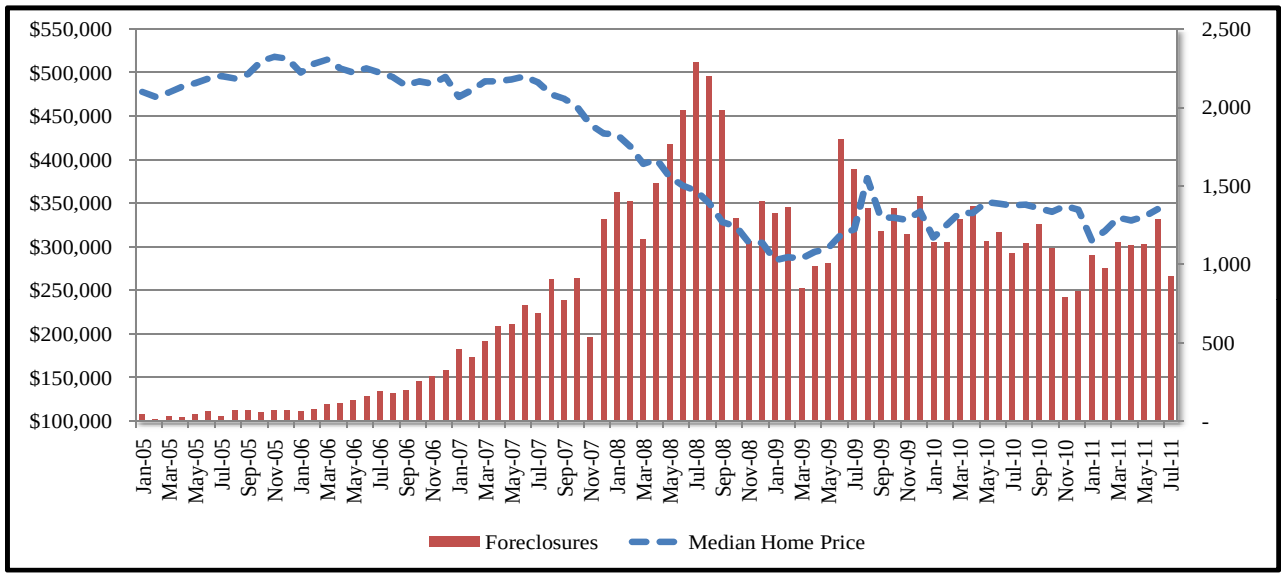
January 2010. Although still well above average historical levels, the unemployment rate has decreased to 10.5 percent as of July 2011. Local consumer confidence declined 41.2 percent from December 2007's index level of 87.8, to the lowest level in March 2009 of 51.7. Subsequently, consumer confidence has increased 36.2 percent to an index level of 70.3 as of June 2011.

Figure 2: San Diego Consumer Confidence and Unemployment



Source: California Employment Development Department, USD Index of Leading Economic Indicators

Figure 3: County of San Diego Monthly Median Home Price and Foreclosures



Source: DataQuick Information Systems, San Diego County Assessor/Recorder/Clerk

Countywide median home prices have increased from low levels in Fiscal Year 2009 and have subsequently stabilized over recent quarters. The San Diego median home price as of December 2007 was $495,000, decreased to the low of $284,435 in January 2009, and subsequently increased to $342,967 as of June 2011.

Despite increases in consumer spending, based on the recent stagnation in the growth of median home prices, there is uncertainty on the pace of the economic recovery. This increased economic uncertainty in the U.S. may impact the recovery the City experienced in Fiscal Year 2011. The City will continually monitor economic information and revenue distribution amounts to adjust forecasted revenue levels in Fiscal Year 2012.

Following are some of the economic indicators and assumptions that are used in the preparation of the Fiscal Year 2012 Adopted Budget for the General Fund and updated with recent information where available.In most cases, the indicators used to prepare the Fiscal Year 2012 Adopted Budget were through May 2011. Updated indicators are presented below where available:

- The Index of Leading Economic Indicators for San Diego County has increased 7.0 percent over the last twelve months (as of May 2011) from an index level of 109.5 to 117.2. The Index subsequently declined to a level of 117.0 as of June 2011 (University of San Diego, Index of Leading Economic Indicators).
- San Diego County's consumer confidence index has increased 5.8 percent over the past twelve months (as of May 2011). The index subsequently declined 1.1 percent from May 2011 to June 2011. (University of San Diego, Index of Leading Economic Indicators).
- Consumer spending in the City of San Diego on taxable items for the prior twelve months, as of May 2011, increased 7.0 percent as compared to the prior year. Consumer spending on taxable items has also increased five consecutive quarters after declining the previous seven consecutive quarters (California State Board of Equalization).
- San Diego's unemployment rate was 9.6 percent as of May 2011, and increased to 10.5 percent as of July 2011.
- Total home sales in San Diego for the prior twelve month (June 2010 - May 2011) period totaled 35,493, which is a decline of 10.8 percent from 39,811 home sales from the prior twelve month period (June 2009 - May 2010). The total number of home sales in June 2011 decreased 11.3 percent from the number of sales in June 2010 (San Diego County Assessor/ Recorder/Clerk's Office).
- The median countywide home price as of May 2011 is $334,545 and increased to $342,967 as of June 2011. The June 2011 median countywide home price is a decrease of 1.9 percent from June 2010 (DataQuick Information Systems).
- Countywide foreclosures (June 2010 - May 2011) totaled 12,794 which is a decline of 20.3 percent from 16,094 from the prior twelve month period (June 2009 - May 2010). Notices of default, an indicator of potential future foreclosure levels, totaled 23,087 (June 2010 - May 2011), a decline of 26.0 percent from 31,192 notices of default (June 2009 - May 2010).Total foreclosures and notices of default in June and July of 2011 were down 3.2 and 19.0 percent, respectively, from levels experienced in June and July of 2010 (San Diego County Assessor/ Recorder/Clerk's Office).
- The City's median income is forecasted to grow 4.9 percent from approximately $50,000 to $52,500 from calendar year 2010 to 2015 (San Diego Association of Governments).
- The County of San Diego consumer price index (CPI) increased 1.2 percent in calendar year 2010 (United States Bureau of Labor Statistics).

General Fund Revenues

Property Tax

Background

Total City Budget
$403.3 million

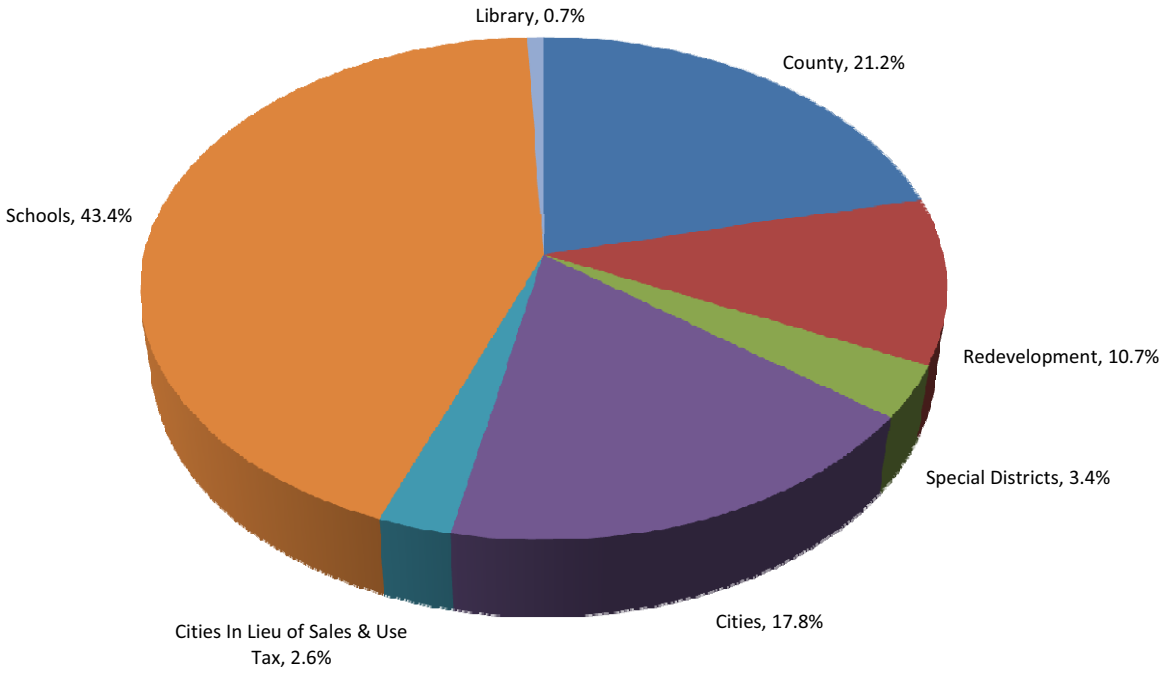
General Fund Budget
$380.9 million

Percent of General Fund
33.8 percent

Property tax revenue is the City's largest revenue source, representing 33.8 percent of total General Fund revenue. Property tax revenue is collected by the San Diego County Tax Collector from a 1.0 percent levy on the assessed value of all real property. Proposition 13, passed by voters in 1979, specifies that a property owner's tax bill may increase or decrease at the rate of the California Consumer Price Index, but cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value.

The 1.0 percent property tax levy is collected and distributed to a number of agencies, including the County, the City, school districts, and special districts. For every $100 collected, the allocation to the cities in San Diego County total $17.80 (with an additional $2.60 going to cities for the sales tax "triple-flip" outlined in the sales tax section), which includes offsets for Motor Vehicle License Fees, according to the County of San Diego Assessor's Office. Property tax revenue is also collected in other (non-General) funds per City Charter requirement. Those include a special tax levy of $0.005 per $100 of assessed value for funding zoological exhibits in Balboa Park.

Figure 4: Fiscal Year 2011 Countywide Property Tax Distribution



Source: County of San Diego Assessor's Office

Since the early 1990s, many factors have contributed to changes in the amount of revenue the City has received from property tax:

- In Fiscal Year 1993, the State of California faced a serious deficit and, in order to meet its obligations to fund school districts at specified levels under Proposition 98, the State enacted

legislation that shifted partial financial responsibility for funding education to local governments. These revenue shifts were otherwise known as the Educational Revenue Augmentation Fund (ERAF) shifts.

- The State authorized counties to charge cities an administrative fee in order to collect and distribute property tax, further reducing the City's annual property tax receipts. For Fiscal Year 2012, the County estimated the administration fee for the City to be $5.1 million.
- Beginning in Fiscal Year 2005, the Motor Vehicle License Fee (MVLF) rate was reduced from 2.0 percent to 0.65 percent resulting in less revenue received by the City, which was replaced dollar-for-dollar with property tax, resulting in a property tax revenue increase.

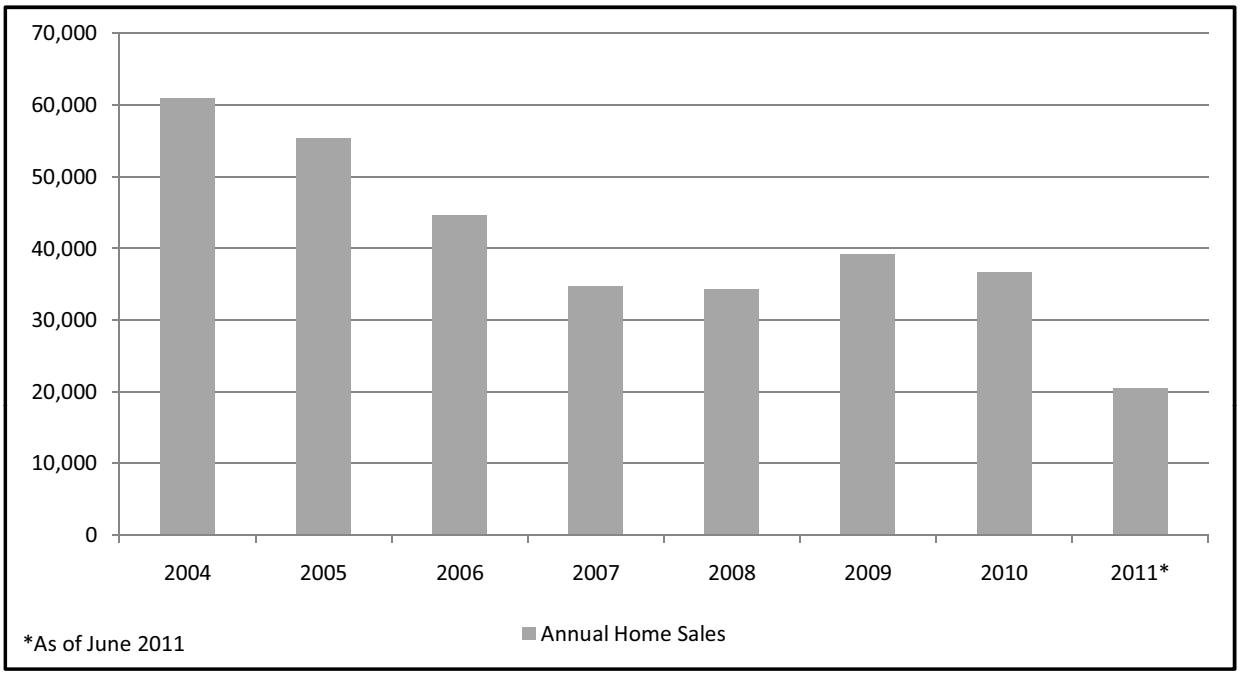
Economic Trends

Since the onset of the economic recession in December 2007, significant decreases in median home prices, home sales, and an increase in foreclosures have led to property tax revenue declines. However in Fiscal Year 2011, a number of factors (that affect property tax revenue forecasts) have led to declines in foreclosure rates and notices of default, and stabilization in countywide median home values.[1] Countywide foreclosures (August 2010 - July 2011) totaled 12,722, which is a decline of 14.7 percent from 14,914 from the prior twelve month period (August 2009 - July 2010). Notices of default, an indicator of potential future foreclosure levels, totaled 22,635 for the same time period, a decline of 19.4 percent from 27,738 notices of default.[2] While still above pre-recession levels, the decline in foreclosures and notices of default translate to an increase in the property tax revenue collection rate. In addition, moderate increases in median countywide home values further support the stabilization within the local real estate market. The calendar year 2010 average median countywide home price of $340,331 increased 7.5 percent from the calendar year 2009 average median home price of $316,846.[3] As of June 2011, home prices have experienced a slight increase to $342,967 indicating that, while the market has not yet reached pre-recession levels, it is no longer experiencing the large declines in home values recorded in prior fiscal years.

1 California Department of Industrial Relations, Consumer Price Index.
2 County of San Diego Assessor's Office.
3 DataQuick Information Systems.

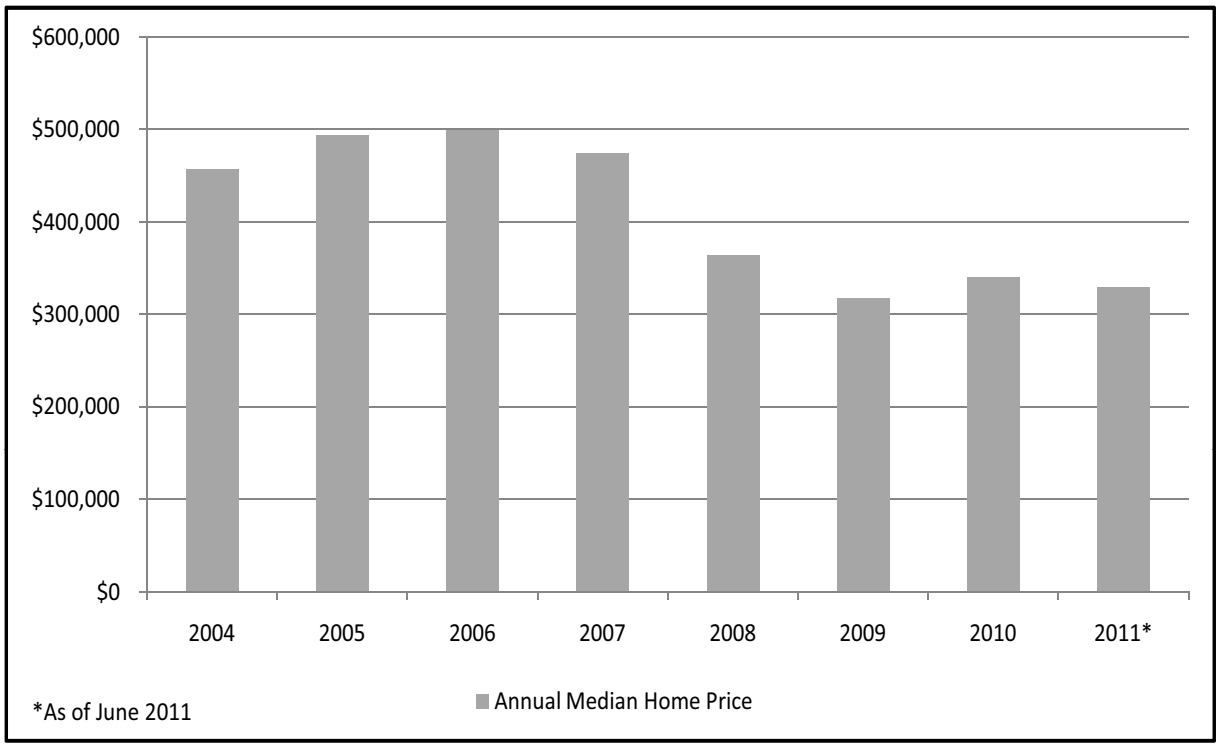
General Fund Revenues

Figure 5: San Diego County Home Sales (calendar year)



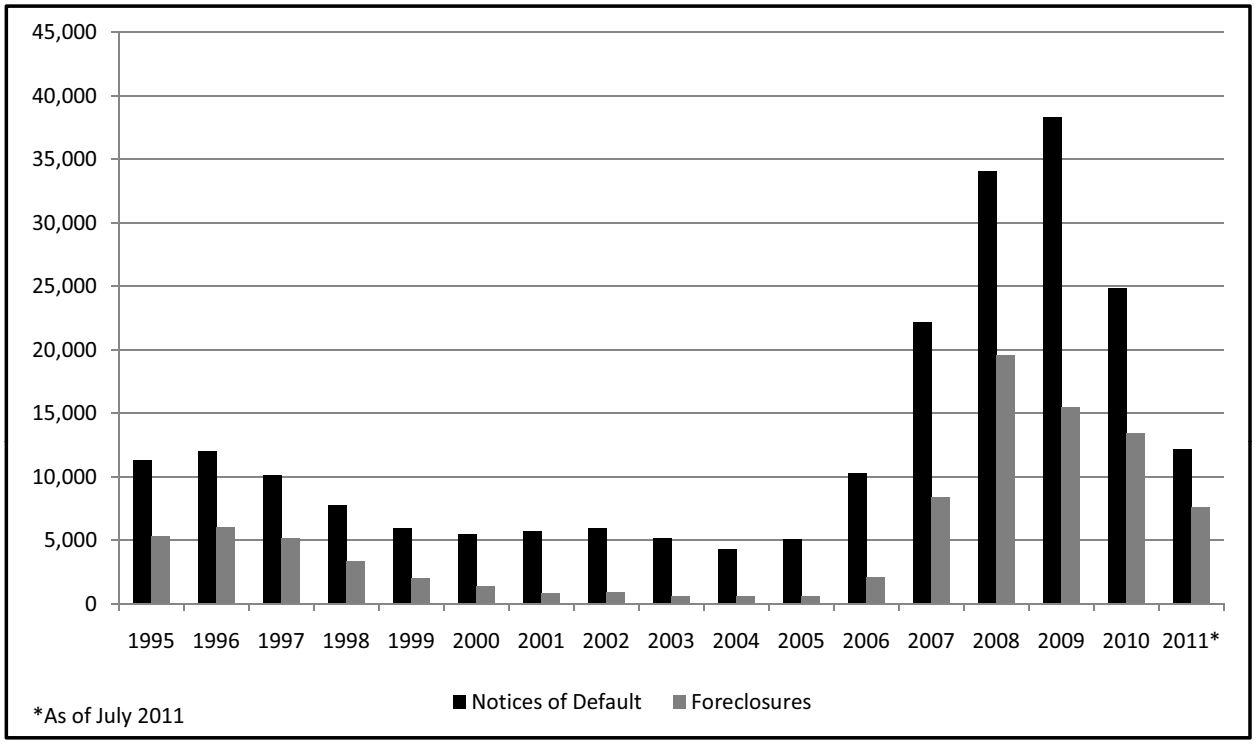
Source: DataQuick Information Systems

Figure 6: San Diego County Annual Median Home Price (calendar year)



Source: DataQuick Information Systems

Figure 7: San Diego Home Foreclosures 1995 — 2011 (calendar year)



Source: San Diego County Assessor/Recorder/County Clerk

Despite these stabilizing indicators in the local residential real estate market, economists project high unemployment levels to remain in the region. As of July 2011, San Diego's unemployment rate is 10.5 percent, which is a decline of 0.6 percent from the high of 11.1 percent in January 2010; however, this is still above the national unemployment rate of 9.3 percent. The State of California's unemployment rate was 12.1 percent as of June 2011, and economists predict slow growth in job creation and a double-digit unemployment rate until calendar year 2012.[1]

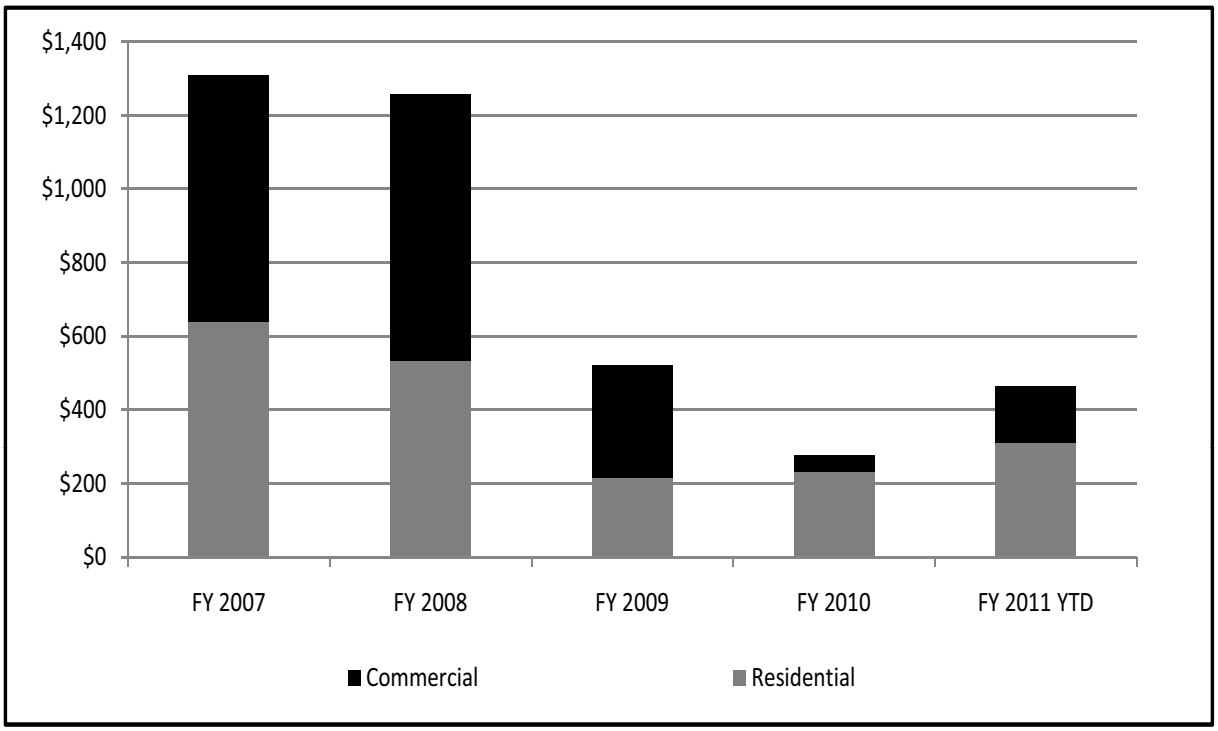
Another factor offsetting the stabilization of the residential housing market is a delayed recovery in the local commercial real estate market. According to CB Richard Ellis, throughout calendar year 2010 the local commercial real estate market experienced mixed signs of improvement with a continued lack of construction activity as compared to levels prior to the onset of the economic recession in December 2007. During the third quarter of Fiscal Year 2011, the overall vacancy rate in the county-wide office market dropped for the sixth straight quarter to 16.8 percent, which is a 1.4 percent decline from the same period last year. However, CB Richard Ellis reports that the San Diego industrial market experienced a "slight relapse" in job growth, with an increase of 1,800 jobs in the professional and business service sectors that was tempered by significant declines in the trade, transportation and utilities sectors, with a total of 900 jobs lost. Furthermore, during the third quarter of Fiscal Year 2011, CB Richard Ellis indicates that the retail market's 7.1 percent vacancy rate experienced a slight increase of 0.9 percent over the same period last year. Lastly, CB Richard Ellis reports that county-wide construction activity remained low in all three commercial real estate markets throughout Fiscal Year 2011, suggesting that a slow economic recovery and San Diego's lack of vacant land have resulted in a lack of construction activity.

[1] UCLA Anderson Forecast, March 2011.

General Fund Revenues

Total issued building permits and permit valuation (residential and non-residential) are used as indicators of overall construction activity and indicative of demand and economic activity in the County of San Diego. The graphs below represent the trends in building permits issued and building permit valuations through May 2011. According to the City of San Diego Development Services Department, new commercial construction permits totaled $44.9 million in Fiscal Year 2010, an 85.2 percent decrease from $303.9 million in Fiscal Year 2009, which indicates that overall construction activity has improved over Fiscal Year 2010, but has yet to return to pre-recession levels.

Figure 8: New Construction Building Permit Valuation by Fiscal Year (in millions)



Source: City of San Diego, Development Services Department

Table 3: New Residential & Commerical Permits Valuations (in millions)

Description	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011 (as of May 2011)
Total Single Family	**$ 257.5**	**$ 210.7**	**$ 138.7**	**$ 161.5**	**$ 117.7**
Apartment	73.4	202.7	69.2	65.1	177.4
Condominium	307.9	120.8	9.3	4.9	15.1
Total Multi-Family	**$ 381.4**	**$ 323.5**	**$ 78.5**	**$ 70.0**	**$ 192.5**
Total Residential	**$ 638.8**	**$ 534.2**	**$ 217.3**	**$ 231.5**	**$ 310.2**
Total Commercial	**$ 670.5**	**$ 724.8**	**$ 303.9**	**$ 44.9**	**$ 152.4**

Table 4: New Residential Permits Issued

Description	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011 (as of May 2011)
Total Single Family	**903**	**719**	**490**	**566**	**401**
Apartment	72	72	32	76	59
Condominium	192	48	12	23	122
Total Multi-Family	**264**	**120**	**44**	**99**	**181**
Total Residential	**1,167**	**839**	**534**	**665**	**582**

Source: City of San Diego, Development Services Department

Fiscal Year 2012 Proposed Budget

While the residential housing market has experienced slight increases in home sales and home prices in Fiscal Year 2011, this does not impact the growth rate for the Fiscal Year 2012 Adopted Budget due to a lag time between the time assessed valuation is set by the County Assessor's Office (reflecting the entire calendar year) and property tax revenue is received by the City. Property tax is a lagging revenue source and, therefore, does not depict recent market activity, including increases in the median home price. The zero percent growth rate in property tax revenue forecasted for Fiscal Year 2012 is indicative of the decrease in home sales and prices experienced in calendar years 2008 and 2009. Stabilization in home sales and prices experienced in 2010 and 2011 may provide for moderate growth in upcoming fiscal years from the negative impacts of the recession that began in December 2007.

The Fiscal Year 2012 adopted property tax budget of $380.9 million assumes no growth over the Fiscal Year 2011 year-end projection. The $380.9 million property tax budget consists of $276.8 million in base property tax (Proposition 13) and an estimated "in-lieu of motor vehicle license fee" payment of $104.1 million. In June 2011, the County Assessor's Office released information indicating a 0.65 percent growth in assessed valuation (AV) during Fiscal Year 2012 for the City. However, there are concerns that the declines in the local commercial market (which lags the residential market by almost two years) will counterbalance this slight increase in AV. Continued growth in the California Consumer Price Index (CPI) is required if the City is to experience ongoing growth in assessed valuation during future fiscal years.[1]

Table 5: Fiscal Year 2012 Adopted Property Tax Budget

		(in millions)
Base Property Tax	$	276.8
Property Tax "In-Lieu" of MVLF		104.1
Total Property Tax Budgeted Revenue	**$**	**380.9**

[1] County of San Diego Notice- County Assessor's Assessed Valuation for the City of San Diego, June 27, 2011.

General Fund Revenues

Sales Tax

Background

Total City Budget
$251.2 million

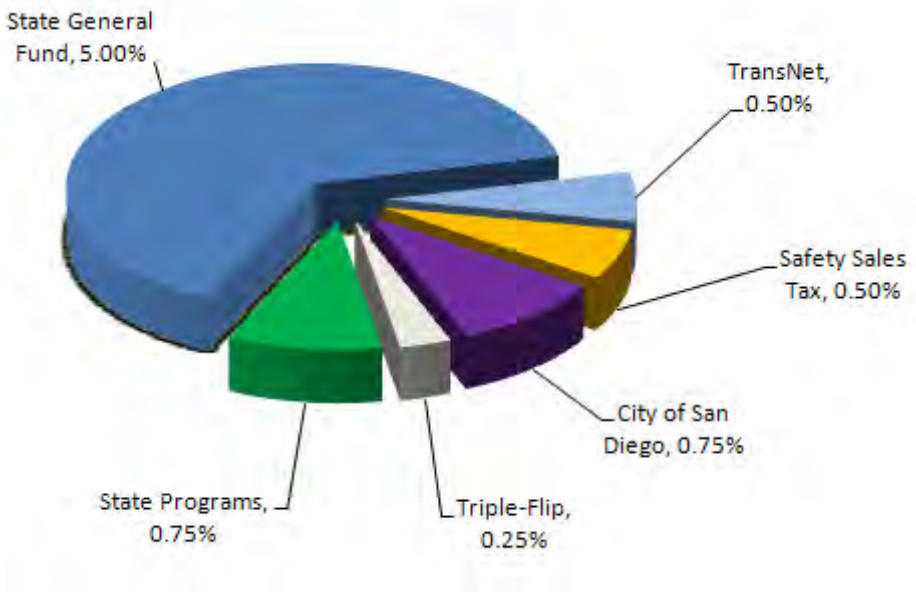
General Fund Budget
$211.6 million

Percent of General Fund
18.8 percent

Sales tax is the City's second largest General Fund revenue source, representing 18.8 percent of the total General Fund revenue. Collected at the point of sale, sales tax receipts are remitted to the State Board of Equalization, which allocates tax revenue owed to the City in monthly payments. The citywide total sales tax rate has decreased to 7.75 cents per dollar of taxable sales effective July 1, 2011, from 8.75 cents. The one cent decrease is due to the expiration of the State of California's sales and use tax increase that was voted into effect in April 2009 to mitigate state budget deficits. According to the Bradley-Burns Sales and Use Tax law, the City is to receive one cent of the total citywide sales tax rate levied on each dollar of taxable sales.

The total citywide sales tax rate in San Diego also includes two voter approved half-cent supplemental sales tax add-ons: TransNet Extension Ordinance and Expenditure Plan (TransNet), and safety sales tax. TransNet was implemented in 1987 to fund the San Diego Transportation Improvement Program for the maintenance, construction, and expansion of roads and bridges. The TransNet Extension Ordinance and Expenditure Plan, which went into effect April 2008, renewed the half-cent obligation for an additional 40-year term. Additionally, the total citywide sales tax rate includes a half-cent tax approved by California voters in 1993 for the purpose of funding local public safety expenditures. The revenue from this half-cent sales tax, known as the safety sales tax, is discussed in the following section.

Figure 9: City of San Diego Sales Tax Rate (7.75 percent)



Economic Trends

Due to the recession, large declines in sales tax revenue were experienced in San Diego from Fiscal Years 2008 to 2010. However, positive growth occurred in Fiscal Year 2011 with gains reported in all

economic sectors, except construction. Moderate growth was reported in the general retail, food products, transportation, and business to business sectors, as seen in the table below.

Table 6: City of San Diego Calendar Year Sales Tax Revenue (in millions)

Economic Category	Calendar Year 2009	Calendar Year 2010	% Change
General Retail	$ 54.9	$ 56.7	3.3%
Food Products	$ 39.8	$ 40.2	0.9%
Transportation	$ 31.6	$ 34.5	9.2%
Business to Business	$ 28.8	$ 29.9	3.6%
Construction	$ 12.8	$ 12.1	(5.4)%

Source: MuniServices, LLC

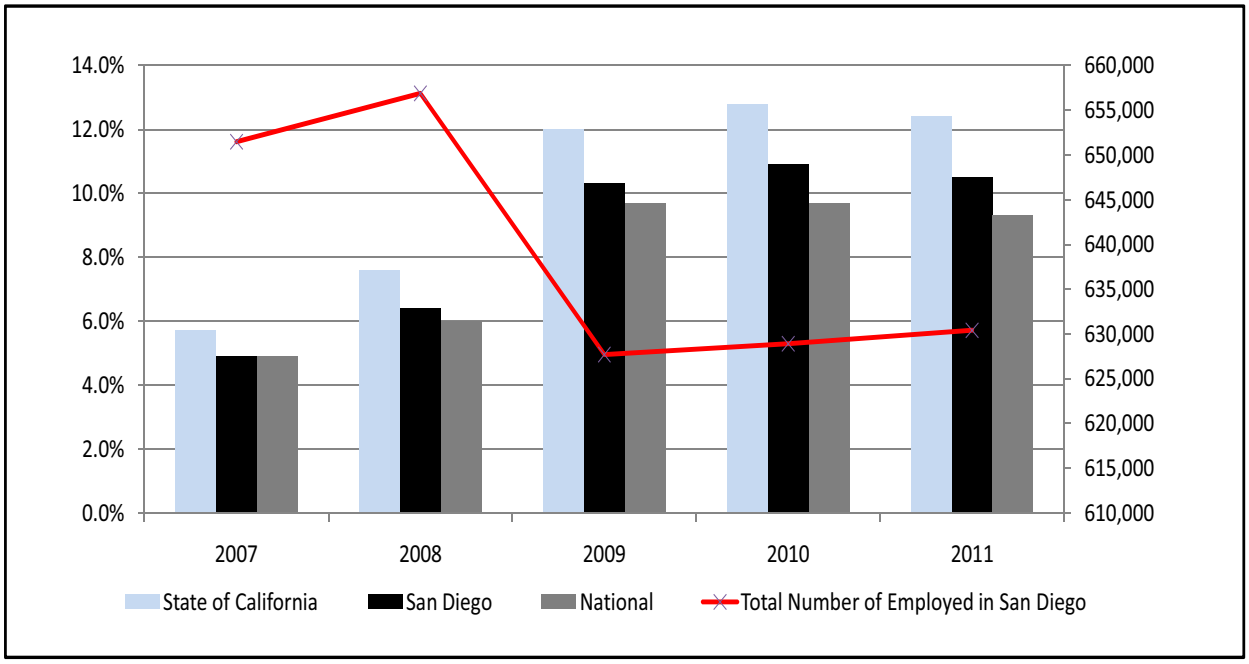
The City's sales tax consultant, MuniServices, LLC (MuniServices), projected that broad recovery is expected to continue into Fiscal Year 2012 with taxable sales increasing in the areas of department store retail, new automobiles, office equipment, furniture and appliances, and service stations. MuniServices further indicated that growth in sales tax revenue may be attributed to consumers who kept their jobs throughout the recession and feel confident spending money on replacement items and new products.[1]

According to the most recent (January 2011) forecast from the State Board of Equalization (BOE), State-wide taxable sales are forecasted to have an average growth of 8.0 percent in Fiscal Year 2012. A conservative growth rate of 4.0 percent is forecasted for the City's Fiscal Year 2012 budget due to high unemployment levels throughout the county and economic uncertainty. In July 2011, the California Employment Development Department reported San Diego's unemployment rate at 10.5, which is still above the national unemployment rate of 9.3 percent.

[1] MuniServices, City of San Diego, Sales Tax and Economic Review.

General Fund Revenues

Figure 10: Unemployment Rates (as of July 2011)



Source: State of California, Employment Development Department

Fiscal Year 2012 Adopted Budget

The Fiscal Year 2012 adopted sales tax budget of $211.6 million is based on the Fiscal Year 2011 year-end projection of actual revenue and assuming a 4.0 percent growth in taxable sales in Fiscal Year 2012. The Fiscal Year 2012 adopted budget for sales tax revenue also includes the property tax reimbursement that the City receives as a result of the triple-flip (triple-flip is the shift enacted by the State in Fiscal Year 2005 whereby local governments were required to shift one-quarter of one cent of their Bradley-Burns Sales and Use Tax to the State in exchange for an equivalent amount of property tax). Once the State's Economic Recovery Bonds are paid off, local governments will no longer receive the property tax reimbursement, but will instead regain the one-quarter-cent sales tax that was diverted to the State by the triple-flip. It is currently unknown when the State will pay off their Economic Recovery Bonds.

Table 7: Fiscal Year 2012 Adopted Sales Tax Budget

		(in millions)
Sales Tax Revenue	$	159.3
Triple Flip Property Tax Reimbursement		52.3
Total Sales Tax Budgeted Revenue	**$**	**211.6**

As a destination city for visitors and tourists around the globe, San Diego has historically been economically stronger than the State of California. However, economic recovery has been slow and tentative State-wide. Higher employment rates, improvement in residential and commercial markets, growth in median income, steady tourist and business travel, and continued consumer spending are required to generate more sales tax revenues.

Safety Sales Taxes

Background

Total City Budget
$6.7 million

General Fund Budget
$5.0 million

Percent of General Fund
0.4 percent

Safety sales tax revenue is derived from a half-cent sales tax resulting from the enactment of Proposition 172 in 1994. Safety sales tax revenues are used to support local public safety needs. The State Board of Equalization collects the one-half cent and the State Controller's Office allocates the monies to each county based on its proportionate share of statewide taxable sales. In accordance to California Government Code, the City of San Diego receives 3.2 percent from the San Diego County's Public Safety Augmentation Fund on a monthly basis. For Fiscal Year 2012, the Public Safety Needs and Debt Service Fund was set up in the City as a special revenue fund, with the purpose to track expenditures for public safety needs. Debt service for the Fire and Lifeguard Facilities Fund will be paid first from this fund and the remainder is distributed equally between the Police and Fire-Rescue Departments.

Economic Trends

Safety sales tax receipts generally follow the same economic trends that determine sales tax receipts such as per capita income levels, employment rates, consumer savings, and discretionary spending. However, safety sales tax revenue does also depends on the County's share of total statewide taxable sales and allocations to the City do not entirely depend on taxable sales within the City.

Fiscal Year 2012 Adopted Budget

The Fiscal Year 2012 adopted safety sales tax budget is $6.7 million reflecting a 2.5 percent budgeted growth rate over the Fiscal Year 2011 year-end projections budget of $6.3 million. In Fiscal Year 2012, approximately $1.6 million will be allocated to the Fire and Lifeguard Facilities Fund for debt service payments on facility improvements, while the remaining $5.0 million amount will be equally distributed between Police and Fire-Rescue Departments' budgets to support public safety needs. For Fiscal Year 2012, the safety sales tax budget in the General Fund reflects only the allocation for the Police and Fire-Rescue Departments.

General Fund Transient Occupancy Tax (TOT)

Background

Total City Budget
$142.8 million

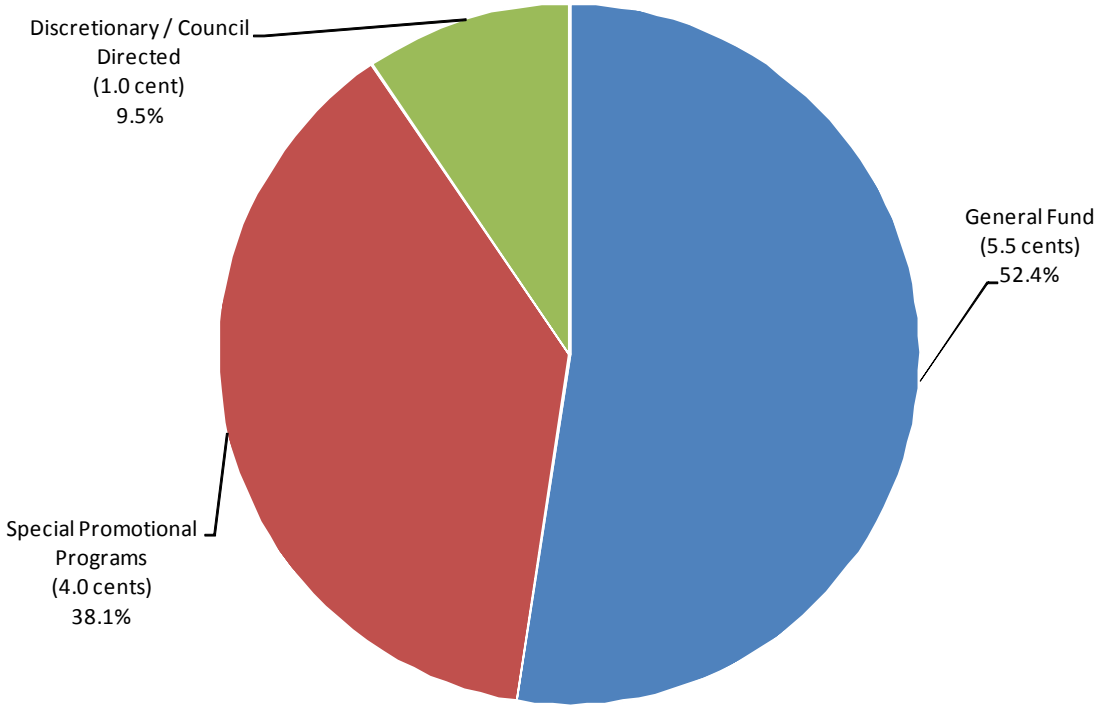
General Fund Budget
$74.8 million

Percent of General Fund
6.6 percent

Transient occupancy tax (TOT) makes up 6.6 percent of the General Fund revenue budget and is levied at 10.5 cents per dollar of the daily room price in hotels and motels used by visitors staying in San Diego for less than 30 consecutive days. The use of TOT is guided by the City's Municipal Code which stipulates that of the 10.5 cents of collected TOT, 4.0 cents shall be applied toward promoting the City as a tourist destination; 5.5 cents shall be applied toward general government purposes, and the remaining 1.0 cent to be allocated for any purposes approved by the City Council.

General Fund Revenues

Figure 11: City of San Diego Transient Occupancy Tax Allocation



Economic Trends

Stabilization and recovery in travel were evident during calendar year 2010, which began to positively affect the City's TOT revenue in the first quarter of calendar year 2010, thus ending a revenue decline that started in the fall of calendar year 2008. The positive growth trend is projected to continue through calendar year 2012, according to the June 2011 Quarterly Travel Forecast from the San Diego Convention and Visitors Bureau (CONVIS). Local travel is estimated to continue to grow by 3.7 and 2.9 percent in calendar years 2011 and 2012, respectively, and is reflected in CONVIS tourism industry projections for room demand, average daily rate (ADR), and total occupancy. Room demand growth of 3.1 percent is projected in calendar year 2011 and 2.7 percent in calendar year 2012, while ADR is projected to increase as discount travel becomes less available in the face of higher travel demand versus the available room supply. ADR is projected to increase to $126 in 2011 and $134 in calendar year 2012, which would be the first positive growth since calendar year 2008, while the overall hotel occupancy rate is anticipated to increase to 68.5 percent in calendar year 2011, from 66.6 percent in calendar year 2010. Total occupancy is also projected to increase to 69.8 percent in calendar year 2012, which exceeds the occupancy rate in 2008, prior to the onset of the economic recession.[1]

Table 8 illustrates hotel performance in San Diego since calendar year 2008 and projections for calendar years 2011 and 2012:

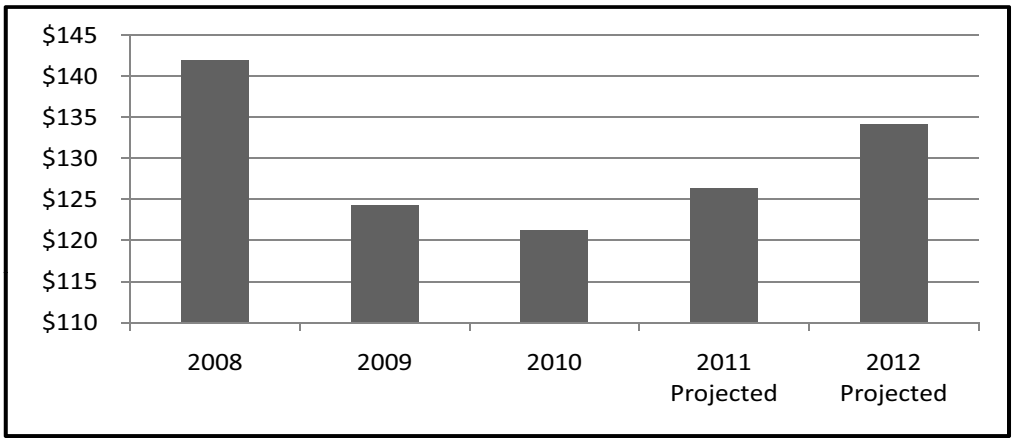
[1] CONVIS Quarterly Travel Forecast, June 2011.

Table 8: 2008 - 2012 San Diego Tourism

	CY 2008	CY 2009	CY 2010	Projected CY 2011	Projected CY 2012	% Change '07 '08	% Change '08-'09	% Change '09 '10	Projected % Change '10 '11	Projected % Change '11 - '12
Total Visitors (in millions)	31.1	29.6	29.9	31.0	31.9	-1.5%	-4.8%	0.9%	3.7%	2.9%
Overnight (in millions)	15.2	14.4	15.1	15.5	15.7	-1.3%	-4.8%	4.5%	2.5%	1.9%
Day (in millions)	15.9	15.2	14.8	15.5	16.1	-1.6%	-4.8%	-2.5%	5.0%	3.9%
Room Supply	20.2	20.9	21.1	21.1	21.3	2.2%	3.7%	0.8%	0.2%	0.8%
Room Demand	13.9	13.1	14.0	14.5	14.9	-2.9%	-5.8%	6.9%	3.1%	2.7%
Average Occupancy	69.2%	62.9%	66.6%	68.5%	69.8%	-5.1%	-9.2%	6.0%	2.9%	1.8%
Average Daily Rate	$ 141.9	$ 124.3	$ 121.2	$ 126.4	$ 134.2	2.4%	-12.4%	-2.5%	4.3%	6.2%
Airport Arrivals (in millions)	9.1	8.5	8.4	not available	not available	-1.0%	-6.2%	-0.8%	n/a	n/a

Source: CONVIS Quarterly Travel Forecast, June 2011, CONVIS San Diego County Visitor Industry Summaries 2008-2010

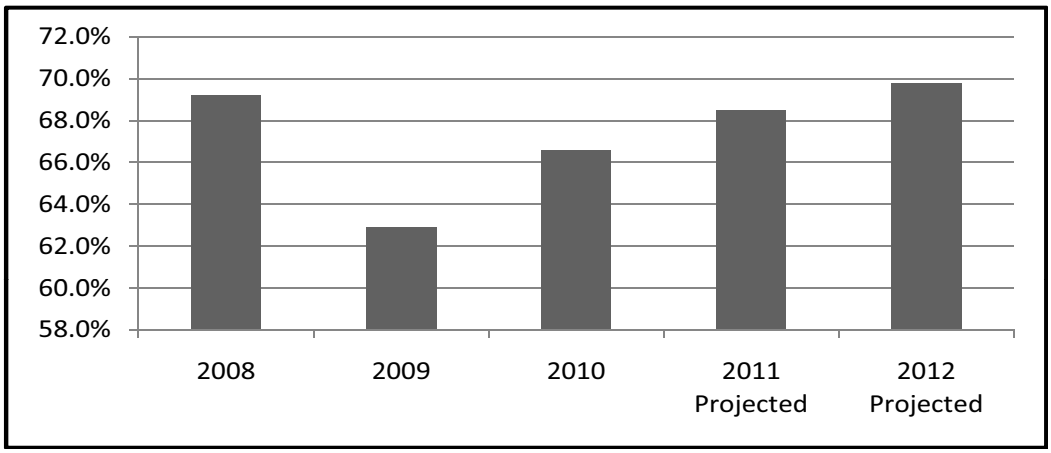
Figure 12: San Diego Hotel Average Daily Rate (calendar year)



Source: CONVIS Quarterly Travel Forecast, June 2011

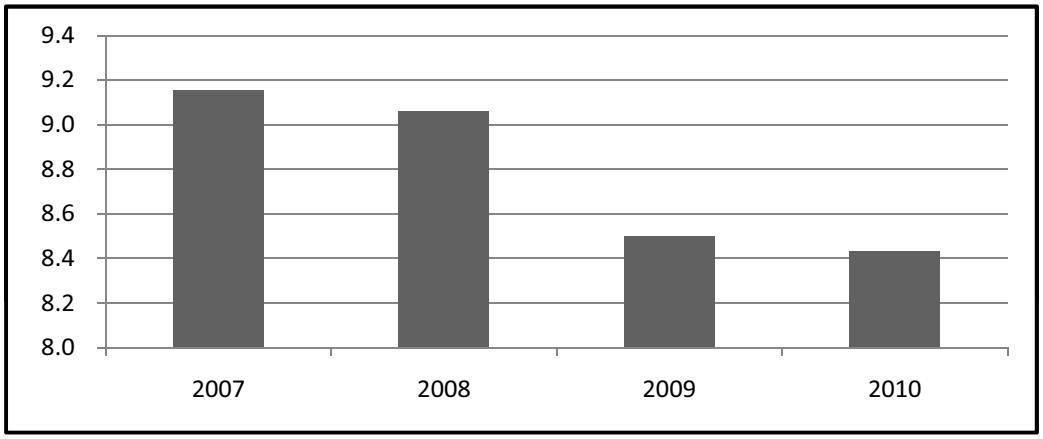
General Fund Revenues

Figure 13: San Diego Hotel Occupancy Rate (calendar year)



Source: CONVIS Quarterly Travel Forecast, June 2011

Figure 14: San Diego International Airport Arrivals (in millions by calendar year)



Source: CONVIS San Diego County Visitor Industry Summaries 2007 - 2010

Fiscal Year 2012 Proposed Budget

The Fiscal Year 2012 total adopted transient occupancy tax budget for the City of San Diego is $142.8 million, a 4.0 percent growth over the Fiscal Year 2011 year-end projections. Of the $142.8 million, $74.8 million will be allocated to the General Fund. The remaining funds are allocated to Special Promotional Programs, which includes the 1-cent Council discretionary TOT funding budgeted to be transferred to the General Fund and TOT allocated for reimbursement of General Fund tourism related expenditures.

The TOT revenue estimate for Fiscal Year 2012 is based on the growth in receipts experienced from March 2010 to May 2011. Growth in tourism activity is expected through the remainder of calendar years 2011 and 2012. This growth is anticipated to remain steady based on promising signs in some economic indicators; however, with high unemployment and cautious consumer spending impacting tourism trends, the budgeted revenue reflects cautiously optimistic estimates.

Property Transfer Tax

Background

Total City Budget
$5.1 million

General Fund Budget
$5.1 million

Percent of General Fund
0.5 percent

Property transfer tax makes up 0.5 percent of the General Fund revenue budget and is levied on the sale of real property. The County of San Diego collects $1.10 per $1,000 of the sale price when any real property is sold. The City is credited $0.55 per $1,000 against the County's charge, giving both the County and City each $0.55 per $1,000 received. The funds are collected by the County upon a sale of real property within City limits and transferred to the City on a monthly basis.

Economic Trends

Countywide foreclosures (August 2010 - July 2011) totaled 12,722, which is a decline of 14.7 percent from 14,914 from the prior twelve month period (August 2009 - July 2010); while notices of default, an indicator of potential future foreclosure levels, totaled 22,635 (August 2010 - July 2011), a decline of 19.4 percent from 27,738 notices of default (August 2009 - July 2010).[1] The calendar year 2010 average median countywide home price of $340,331 increased 7.5 percent from the calendar year 2009 average median home price of $316,846. As of June 2011, home prices have experienced a slight increase to $342,967.[2] It is projected that median home prices in San Diego will continue to stabilize and notices of default and foreclosures will continue to decrease during Fiscal Year 2012 potentially improving the forecast for property transfer tax revenue.

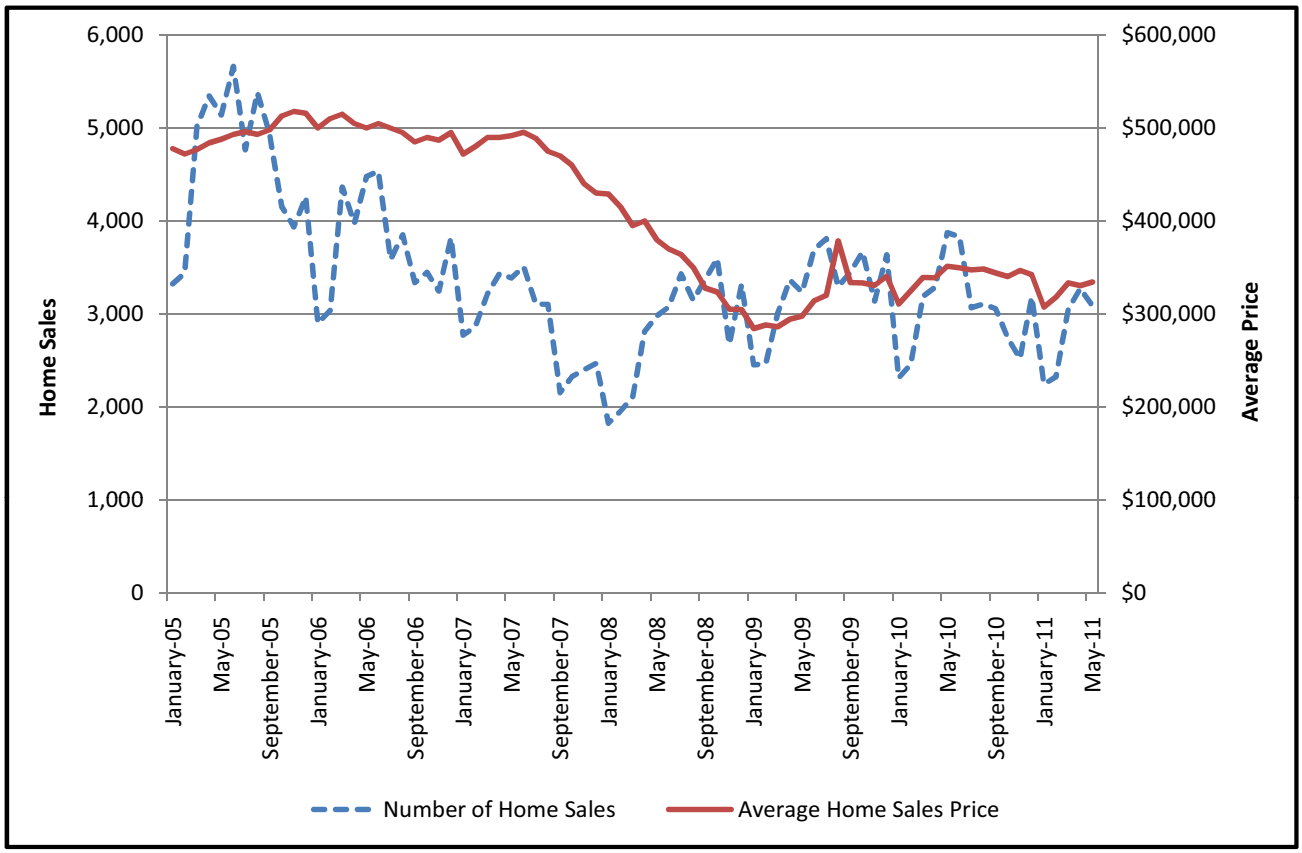
Fiscal Year 2012 Adopted Budget

The Fiscal Year 2012 Adopted property transfer tax budget of $5.1 million assumes a 5.0 percent growth over the Fiscal Year 2011 year-end projection. The positive growth rate is based on projected growth in median prices and decreases in local notices of default and foreclosures.

[1] San Diego County Assessor/Recorder/County Clerk
[2] DataQuick Information Systems.

General Fund Revenues

Figure 15: San Diego County Home Sales



Source: DataQuick Information Systems

Franchise Fees

Background

Total City Budget
$124.7 million

General Fund Budget
$67.8 million

Percent of General Fund
6.0 percent

Franchise fees revenue makes up 6.0 percent of the General Fund revenue budget and results from agreements with private utility companies in exchange for the City's rights-of-way. Currently, San Diego Gas and Electric (SDG&E), Cox Communications, Time Warner Cable, and AT&T are the franchises that pay the City. In addition, the City collects franchise fees from private refuse haulers that conduct business within its borders. The revenue received from the above agreements is based on a percentage of gross sales.

SDG&E, the single largest generator of franchise fee revenue in the General Fund, is charged 3.0 percent of the gross sales of gas and electricity within the City of San Diego, which is split between the General Fund (75.0 percent) and the Environmental Growth Fund (25.0 percent), according to the City Charter. In addition, the City receives a 3.5 percent surcharge on SDG&E's electricity sales for the undergrounding of electric utility lines that was approved by the California Public Utilities Commission in December 2002 (this revenue is placed in a special revenue fund). The City also generates revenue by collecting 5.0 percent of gross revenues from Cox Communications, Time Warner Cable, and AT&T.

Refuse hauler fees are imposed on private refuse haulers depending on tonnage per year. There are Class I haulers (less than or equal to 75,000 tons per year) or Class II haulers (more than 75,000 tons per year).

Fiscal Year 2012 Adopted Budget

SAN DIEGO GAS & ELECTRIC. The Fiscal Year 2012 Adopted Budget for SDG&E franchise fee revenue of $48.2 million is based on the Fiscal Year 2011 year-end projection of actual receipts and assumes a 3.0 percent growth rate for Fiscal Year 2012. The Fiscal Year 2012 budget reflects pre-recession growth levels.

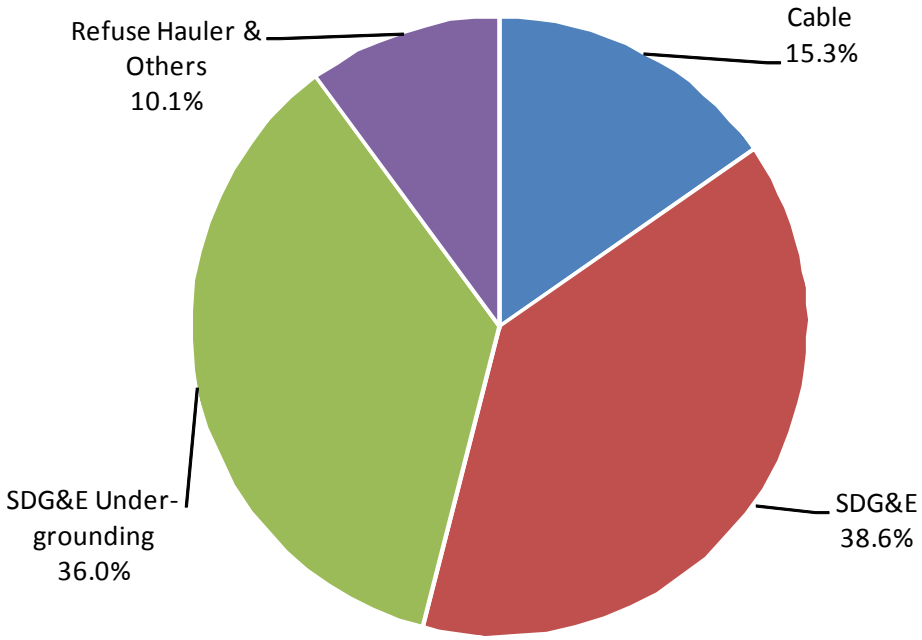
In accordance with the City Charter, 25.0 percent of revenue received from SDG&E or $12.1 million is to be deposited into the Environmental Growth Fund (EGF). One-third of the EGF is used to fund the maintenance of parks; the remaining two-thirds are designated for parkland maintenance and debt service payments for open space acquisitions. The remaining revenue balance of approximately $36.1 million received from SDG&E franchise fees is allocated to the General Fund.

CABLE COMPANIES. The Fiscal Year 2012 Adopted Budget for cable franchise fee revenue of $19.1 million is based on the Fiscal Year 2011 year-end revenue projection and assumes a 3.0 percent growth rate for Fiscal Year 2012.

REFUSE HAULERS AND OTHER FRANCHISES. The Fiscal Year 2012 Adopted Budget for refuse hauler franchise fee revenue from private refuse haulers is $9.6 million, an increase of $569,000 over the Fiscal Year 2011 year-end revenue projection. The increase in Fiscal Year 2012 is due to a projected increase in refuse tonnage. The City also anticipates an additional $2.9 million in franchise fees from the EDCO and Sycamore Landfill facilities and $155,000 from other franchise fee sources.

UNDERGROUNDING UTILITY FEE. The Fiscal Year 2012 Adopted Budget for SDG&E undergrounding utility fee revenue of $44.8 million is based on the Fiscal Year 2011 year-end revenue projection and assumes a 3.0 percent growth rate for Fiscal Year 2012.

Figure 16: Franchise Fee Revenue Breakdown



General Fund Revenues

Licenses and Permits

Background

Total City Budget
$59.3 million

General Fund Budget
$35.2 million

Percent of General Fund
3.1 percent

The Licenses and Permits revenue category includes revenue for the purpose of recovering costs associated with regulating an activity and other revenues such as business license taxes, rental unit taxes, parking meter collections, and alarm permit fees.

Fiscal Year 2012 Adopted Budget

The Fiscal Year 2012 Adopted Budget for licenses and permits is $35.2 million or 3.1 percent of the General Fund revenue budget. This represents an approximate $3.6 million or 11.5 percent increase from the Fiscal Year 2011 Adopted Budget. The increase in revenue is mainly due to $4.9 million in San Diego Fire-Rescue Department new fees, including a new fire alarm permitting fee, new air medical billing fee, and an increase in the allocation of medical aid response costs to recover City support expenses. This gain in revenue is offset by the elimination of $500,000 in one-time revenue from the collection of delinquent business tax revenue from Fiscal Year 2011; a decrease of $130,000 in refuse collector business tax revenue; and a $1.0 million decrease in revenue from parking meter collections. In the Fiscal Year 2011 Adopted Budget, $2.6 million in new parking meter revenue was included based on the projected implementation of the City's Parking Meter Utilization Program (Program) at that time. The Program was approved by the City Council in Fiscal Year 2011. The revenue projection has been added to the Fiscal Year 2012 budget with a new updated estimate of $1.6 million, which is $1.0 million less than the original estimates included in the Fiscal Year 2011 Adopted Budget.

Fines, Forfeitures, and Penalties

Background

Total City Budget
$38.9 million

General Fund Budget
$37.7 million

Percent of General Fund
3.3 percent

The Fines, Forfeitures, and Penalties revenue category includes revenue generated from the violation of laws or regulations, such as California Vehicle Code violations, City parking and ordinance violations, negligent impounds, red light photo enforcement, collection referrals, and litigation awards.

Fiscal Year 2012 Adopted Budget

The Fiscal Year 2012 Adopted Budget for fines, forfeitures, and penalties revenue is $37.7 million or 3.3 percent of the General Fund revenue budget. This represents an approximate $4.9 million or a 14.9 percent increase as compared to the Fiscal Year 2011 Adopted Budget. The increase in the Fiscal Year 2012 Adopted Budget for fines, forfeitures, and penalties is primarily due to $3.2 million in revenue from the City's Parking Citation Penalty Pass-Through Fee Ordinance in addition to $1.3 million in anticipated audit revenue recovery from delinquent payments. The increase in revenues from this Ordinance is due to a change in assessing surcharges included in each violation. Previously, the City of San Diego paid State surcharges on each parking citation issued out of total revenue received. In Fiscal Year 2011, the City Council approved an Ordinance authorizing the City to pass State mandated surcharges to violators. Additionally, the increase in fines, forfeitures, and penalties revenue includes a $500,000 increase in red light enforcement revenue due to the installation of new red light photo enforcement cameras at fifteen sites.

Revenue from Money and Property

Rents and Concessions

Total City Budget
$64.5 million

General Fund Budget
$39.2 million

Percent of General Fund
3.5 percent

The rents and concessions category includes revenue generated from Mission Bay Park, Balboa Park, and Torrey Pines Golf Course. The largest component of this category is revenue from Mission Bay Park rents and concessions, the majority of which is generated from leases with Sea World, the Marina Village, and the hotels and marinas within Mission Bay Park. Another significant contributing component in the Rents and Concessions category is revenue from leases for City Pueblo lands.

The threshold amount of Mission Bay rents and concession revenues that are to be placed into the General Fund for use in any municipal purpose without restriction is set by the City Charter at $23.0 million. This threshold amount will remain at the same level until Fiscal Year 2015, at which time it will be reduced to $20.0 million. The remainder of funds greater than the threshold amount will be allocated to the San Diego Regional Park Improvement Fund and the Mission Bay Park Improvement Fund. The San Diego Regional Park Improvement Fund is to receive 25.0 percent of revenues in excess of the threshold amount or $2.5 million, whichever is greater, with 75.0 percent or the remaining amount allocated to the Mission Bay Park Improvement Fund.

Fiscal Year 2012 Adopted Budget

The Fiscal Year 2012 Adopted Budget for rents and concessions revenue is $39.2 million or 3.5 percent of the General Fund revenue budget. This represents a $4.4 million or 10.2 percent decrease from the Fiscal Year 2011 Adopted Budget. This decrease is primarily attributable to the elimination of a $4.3 million one-time transfer from the Mission Bay Park Improvement Fund in Fiscal Year 2011 ($2.5 million in prior year balance and $1.8 million in savings from delayed capital improvement projects).

Mission Bay Park rents and concessions are projected to generate $25.3 million in Fiscal Year 2012, as compared to the Fiscal Year 2011 Adopted Budget of $26.4 million, which is a decrease of $1.1 million. In Fiscal Year 2012, pursuant to the City Charter, the excess above the threshold of $2.3 million is budgeted in the San Diego Regional Park Fund. The Mission Bay Park Improvement Fund will not receive funding in Fiscal Year 2012 based on projected revenues for Mission Bay.

Offsetting the elimination of the $4.3 million one-time revenue and the $1.1 million decline in rents and concessions generated from Mission Bay are revenue increases of $500,000 from Pueblo Lands and $500,000 from Belmont Park over Fiscal Year 2011 Adopted Budget amounts.

Interest Earnings

Background

In accordance with the City Charter and authority granted by the City Council, the City Treasurer is responsible for investing the City's cash assets, exclusive of City Pension Trust Funds. With the exception of certain bond funds, all City funds are pooled and invested together in a Pooled Investment Fund ("Fund") to manage the City's cash flow requirements. Fund investments must comply with the City Treasurer's Investment Policy and the State of California Government Code guidelines and restrictions. The maximum maturity of any investment may not exceed five years. Selection of an investment is based on safety, liquidity, risk, interest rate environment, and the cash flow requirements of the City. Deviations in returns from one fiscal year to the next can generally be

attributed to changes in market interest rates or the actual average amount invested during the fiscal year. Past interest earnings performance is no guarantee or indicator of future results.

Interest Earnings Trends

Interest rates have remained historically low since the financial crisis of 2008. The federal funds rate has remained at a target of 0.00 to 0.25 percent during the entire period even as economic activity has been through several stops and starts. While the strains in the credit markets have eased, recent economic figures have been showing signs of weakness and there is increased concern that the global sovereign debt crisis and tough fiscal austerity measures may lead to another global recession. The Federal Open Market Committee (FOMC) has stated that conditions "are likely to warrant exceptionally low levels of the federal funds rate at least through mid Fiscal Year 2013."

Interest Earnings Outlook

Recent statements by the Federal Reserve have indicated they are likely to keep interest rates at historic lows through the end of Fiscal Year 2013. The result will be continued low interest earnings for Fiscal Year 2012 and most likely beyond. It should be noted that interest rates are market driven and subject to a number of uncontrollable or unpredictable factors, resulting in outcomes different from our outlook.

Revenue from Other Agencies

Motor Vehicle License Fees

Total City Budget
$3.3 million

General Fund Budget
$3.3 million

Percent of General Fund
0.3 percent

Background

Motor vehicle license fees (MVLF) are levied as a percentage of an automobile's purchase price, subject to depreciation, and are paid annually to the California Department of Motor Vehicles as part of the owner's registration. The fees are then forwarded to the State Controller's Office, which allocates the funds to local governments per capita on a monthly basis after administrative costs are deducted.

Beginning in 1999, the MVLF underwent a series of offsets, first initiated by the State legislature as part of the 1998-1999 Budget agreement. These offsets ultimately resulted in a 67.0 percent reduction in the effective MVLF rate, from 2.0 percent to 0.65 percent; the State compensated cities and counties for the tax offset and loss in MVLF revenue with increased property tax revenues. Beginning May 19, 2009 through June 30, 2011, the MVLF tax rate was increased from 0.65 percent to 1.15 percent; the 0.50 percent increase effective during this time does not have any impact on the cities' MVLF allocation. The rate dropped back to 0.65 percent on July 1, 2011.

Economic Trends

In recent years, the California Department of Motor Vehicles has raised their administrative costs and consumed a larger share of cities' MVLF allocation. This trend, compounded by the economic downturn, has caused the City's MVLF revenue declines over the past four fiscal years. In the second half of calendar year 2010, however, the new vehicle market showed signs of improvement. In the first quarter of calendar year 2011, new vehicle registrations in the State were up 19.7 percent from calendar year 2010, according to the New Car Dealers Association; the Association's Auto Outlook is predicting the overall rate of increase in California to be 13.6 percent for calendar year 2011.

The number of vehicles in the State, the age of those vehicles, and their most recent depreciated value affect the amount of MVLF raised. The Governor's Fiscal Year 2011-2012 Proposed Budget estimated the total number of vehicles in California (autos, trucks, trailers, and motorcycles) to be 30.7 million, and assumes that there will be 1.6 million new vehicle registrations, in Fiscal Year 2012.

Fiscal Year 2012 Adopted Budget

The Fiscal Year 2012 adopted motor vehicle license fees budget of $3.3 million assumes a 14.9 percent growth over the Fiscal Year 2011 year-end projection. This revenue outlook was based on the projection that the new vehicle market will continue to improve throughout calendar year 2011 and that new vehicle registrations remain on the upward trend that began in the second half of calendar year 2010. However, subsequent to finalizing the Fiscal Year 2012 Adopted Budget, State Bill 89 was passed and included as part of the balancing actions in California's Fiscal Year 2012 Adopted Budget. This bill eliminates MVLF allocations to cities as the revenue will be redirected to fund State public safety grants. State decisions regarding MVLF will continue to be monitored throughout the fiscal year and adjustments to the City's General Fund revenue projections will be made accordingly. The City estimates that potential partial funding of booking fees and an increase in COPS grant funding will mitigate most of this revenue shortfall.

Revenue from Federal & Other Agencies

Total City Budget
$66.1 million

General Fund Budget
$2.6 million

Percent of General Fund
0.2 percent

Background

Revenues from federal and other agencies include federal grants and reimbursements for City services such as court crime lab revenue, urban search and rescue, service level agreements, and unbudgeted cost reimbursements.

Fiscal Year 2012 Adopted Budget

The Fiscal Year 2012 Adopted Budget for revenue from federal and other agencies is $2.6 million or 0.2 percent of the General Fund revenue budget. This represents an approximate $0.4 million or 17.4 percent increase from the Fiscal Year 2011 Adopted Budget. The revenue increase is due to the re-categorization of some revenues that were previously budgeted in the charges for current services category.

Charges for Current Services

Total City Budget
$1,163.7 million

General Fund Budget
$157.8 million

Percent of General Fund
14.0 percent

Background

Charges for current services revenue is generated by payments for services provided to the public and other City funds. The City's General Fund pays for basic City services such as public safety, parks, and libraries. In addition, the City allocates the costs associated with central service departments, such as the City Auditor, City Comptroller, City Attorney, City Clerk, and Financial Management to all City departments by means of a rate based on the General Government Services Billing (GGSB) standard. The amounts allocated to non-General Fund departments are billed and received into the General Fund as revenue to offset the cost of the services provided by these central service departments.

General Fund Revenues

Fiscal Year 2012 Adopted Budget

The Fiscal Year 2012 Adopted Budget for charges for current services revenue is $157.8 million or 14.0 percent of the General Fund revenue budget. This represents a net increase of $12.4 million or 8.5 percent from the Fiscal Year 2011 Adopted Budget.

The increase of $12.4 million is primarily attributable to a $5.1 million transfer of Emergency Medical Services balance to the General Fund ($4.1 million in one-time revenue and $1.0 million on-going), a $6.1 million federal grant from the American Recovery and Reinvestment Act, and an increase of $1.4 million in general governmental services billing revenue, among others. Offsetting these revenue gains are revenue reductions related to the restructuring of the Transportation and Storm Water and City Planning and Community Investment Departments, where revenue previously budgeted in this category in Fiscal Year 2011 was reclassified in other revenue categories.

Other Financial Sources & Uses

Total City Budget
$193.1 million

General Fund Budget
$100.9 million

Percent of General Fund
9.0 percent

Background

The Other Financial Sources & Uses revenue category includes revenues received by the General Fund from other non-General Fund City funds such as the Transient Occupancy Tax (TOT) 1.0 cent transfer, fees from street and urban forestry maintenance, Storm Water permit fees, and reimbursements for engineering services provided for capital projects.

Fiscal Year 2012 Adopted Budget

The Fiscal Year 2012 Adopted Budget for other financial sources & uses is $100.9 million or 9.0 percent of the General Fund revenue budget. This represents an approximate $10.6 million or 9.5 percent decrease from the Fiscal Year 2011 Adopted Budget.

A decrease of $39.0 million from the Fiscal Year 2011 Adopted Budget is due to one-time revenue transfers budgeted in the Fiscal Year 2011 Adopted Budget that were eliminated from the Fiscal Year 2012 Adopted Budget. These one-time revenue transfers include $24.6 million of property tax revenue set aside from Fiscal Year 2010 for Fiscal Year 2011 deficit mitigation; elimination of $9.5 million in undesignated fund balances ($7.5 million from the De Anza Operating Fund and $2.0 million from the Library System Improvement Program Fund); and $3.3 million of Proposition 1B revenue from the State. The remaining $1.0 million is made up of miscellaneous one-time transfers as part of solutions for Fiscal Year 2011 deficit mitigation.

Offsetting the decrease in revenue from one-time transfers is a revenue increase of $27.7 million, consisting of a one-time $4.0 million reimbursement to the City related to the 2007 wildfires; $6.1 million transfer due to the reclassification of revenues related to the restructuring of the Transportation & Storm Water Department; $1.6 million increase in the 1.0 cent transient occupancy tax transfer to the General Fund (due to a projected increase in total City TOT revenue); $2.0 million Redevelopment Agency payment into the General Fund to subsidize convention center debt payments; $0.8 million Redevelopment Agency repayment of original loan monies from the City; $11.8 million reimbursement in Gas Tax savings that were realized in FY11 for street work and re-budgeted in the General Fund; and other miscellaneous revenue adjustments and transfers.

Other Revenue

Total City Budget
$142.9 million

General Fund Budget
$2.8 million

Percent of General Fund
0.3 percent

Fiscal Year 2012 Adopted Budget

The Fiscal Year 2012 Adopted Budget for other revenue is $2.8 million or 0.3 percent of the General Fund revenue budget. This represents an approximate $0.3 million or 12.0 percent increase from the Fiscal Year 2011 Adopted Budget. Other revenue is mainly composed of ambulance fuel reimbursements, refunds of Supplemental Pension Savings Plan forfeitures, refuse disposal reimbursements, and other miscellaneous revenues. The increase in revenue is mainly attributable to an increase in reimbursements related to the restructuring of the transportation and storm water department.

Annual Tax Appropriation Limit (Gann Limit)

In November 1979, California voters approved Proposition 4 (Gann Initiative) and added Article XIIIB to the California State Constitution. In 1980, the State Legislature added Division 9 (commencing with Section 7900) to Title I of the Government Code to implement Article XIIIB. This legislation required the governing body of each local jurisdiction in California to establish an Annual Tax Appropriations Limit (Gann Limit) on or before June 30 for the following fiscal year. The Tax Appropriations Limit was based on actual appropriations during the fiscal years 1978-79, and was increased each year using the growth in population and inflation.

On June 5, 1990, California voters approved Proposition 111, amending Article XIIIB. Proposition 111 allowed local jurisdictions to choose the annual adjustment factors. The adjustment factors include the growth in the California per capita income, or the growth in the non-residential assessed valuation due to construction within the city and the population growth within the county or the city.

The Tax Appropriations Limit is applicable only to proceeds of taxes. Appropriations not subject to the limit are debt service on voter-approved debt and qualified capital outlays (a fixed asset, including land, with a useful life of more than 10 years and a value that equals or exceeds $100,000).

The San Diego City Council adopted a resolution in June 2011 that established the Tax Appropriations Limit for Fiscal Year 2012 at $1,421,136,594. Using the Fiscal Year 2012 Adopted Budget, the appropriations subject to the limit (i.e., proceeds of taxes, excluding debt service on voter-approved debt and qualified capital outlays) were calculated to be $746.8 million, which was $674.4 million lower than the Gann Limit.

Debt Obligations

Under the direction of the Chief Financial Officer, with attention to current economic conditions and funding needs, the City executes debt instruments, administers debt proceeds, manages ongoing disclosure and debt compliance, and makes timely debt service payments. Reliance on bond instruments is an equitable means of financing projects and represents an important component of the City's Five-Year Financial Outlook for the General Fund and the Public Utilities Department's capital planning for meeting the City's infrastructure needs.

City of San Diego's existing long term debt obligations[1]

Outstanding Principal as of June 30, 2011

- General Obligation Bonds: $2.2 million
- General Fund backed Lease-Revenue Obligations: $519.3 million
- Public Utilities - Water System Obligations: $844.5 million
- Public Utilities - Wastewater System Obligations: $1.2 billion

City of San Diego's General Obligation Bond Ratings as of June 2011

- Standard & Poor's: A, Stable Outlook
- Fitch Ratings: AA-, Stable Outlook
- Moody's Investors Service: Aa3, Stable Outlook

General Fund Backed Certificates of Participation and Lease Revenue Bond Ratings as of June 2011

- Standard & Poor's: A-, Stable Outlook
- Fitch Ratings: A+, Stable Outlook
- Moody's Investors Service: A2, Stable Outlook

Public Utilities - Water and Wastewater Bond Ratings as of June 2011

Water (Senior/Subordinate)

- Standard & Poor's: AA-/A+, Stable Outlook
- Fitch Ratings: AA/AA-, Stable Outlook
- Moody's Investors Service: Aa2/Aa3, Stable Outlook

Wastewater

- Standard & Poor's: A+, Stable Outlook
- Fitch Ratings: AA, Stable Outlook
- Moody's Investors Service: Aa3, Stable Outlook

Under the California Constitution, the City may issue General Obligation Bonds subject to the approval of two-thirds of those voting on the bond proposition. General Obligation Bonds represent an indebtedness of the City secured by its full faith and credit. An ad valorem (value-based) tax on real property is levied to pay principal and interest on General Obligation Bonds.

[1] Does not reflect debt obligations of City Agencies (Redevelopment Agency and Housing Authority), Community Facilities Districts or Special Assessment Districts.

Debt Obligations

Lease Revenue Bonds and Certificates of Participation are lease obligations secured by an installment sale agreement or by a lease-back arrangement with a public entity, where the general operating revenues are pledged to pay the lease payments, and in turn are used to pay debt service on the bonds or Certificates of Participation. These obligations do not constitute indebtedness under the State constitutional debt limitation, and therefore are not subject to voter approval. Payments to be made under valid leases are payable only in the year in which use and occupancy of the leased property is available, and lease payments may not be accelerated. The governmental lessee is obligated to place in its annual budget the rentals that are due and payable during each fiscal year the lessee has use of the leased property.

Revenue Bonds are payable solely from net or gross non-ad valorem tax revenues derived from General Fund revenues, tax increment revenues, rates or tolls, fees, charges, or rents paid by users of the facility constructed with the proceeds of the bond issue.

Table 1 summarizes the City's outstanding long-term bond obligations as of June 30, 2011, and the projected debt/lease payment for each outstanding issuance for Fiscal Year 2012.

Table 1: Summary of Debt Obligations

		Principal Outstanding 6/30/2011	Projected FY 2012 Debt/Lease Payment	Final Maturity	Primary Funding Source
General Obligation Bonds					
1991	San Diego General Obligation Bonds (Public Safety Communications Project)[1]	$ 2,240,000	$ 2,314,480	FY 2012	Property Tax
Subtotal General Obligation Bonds		**$ 2,240,000**	**$ 2,314,480**		
General Fund Backed Lease-Revenue Obligations					
Certificates of Participation					
2003	1993 Balboa Park/Mission Bay Park Improvements Program Refunding Certificates of Participation	$ 7,725,000	$ 757,844	FY 2024	Transient Occupancy Tax & Capital Outlay
Lease Revenue Bonds					
1998	Convention Center Expansion Authority	$ 156,785,000	$ 13,700,688	FY 2028	Transient Occupancy Tax & Port Authority Contribution
2002B	Fire and Life Safety Facilities Project	$ 21,150,000	$ 1,629,325	FY 2032	Safety Sales Tax
2003	1993 City/MTDB Authority Refunding - Old Town Trolley Extension	$ 10,745,000	$ 1,153,574	FY 2023	Transient Occupancy Tax
2007A	Ballpark Refunding Bonds	$ 142,115,000	$ 11,322,000	FY 2032	Redevelopment Agency (Centre City Development Corporation)
2010A	Master Refunding Bonds[2]	$ 167,610,000	$ 13,052,725	FY 2040	General Fund, Stadium, Transient Occupancy Tax, & Capital Outlay

Table 1: Summary of Debt Obligations *(Cont'd)*

		Principal Outstanding 6/30/2011	Projected FY 2012 Debt/Lease Payment	Final Maturity	Primary Funding Source
2011	Qualified Energy Conservation Bonds (Broad Spectrum Street Lighting Project)[3]	$ 13,141,596	$ 1,526,066	FY 2026	Street Light Energy and Maintenance Cost Savings
Subtotal General Fund Backed Lease-Revenue Obligations		**$ 519,271,596**	**$ 43,142,222**		
Total General Fund Obligations		**$ 521,511,596**	**$ 45,456,702**		
Public Utilities - Wastewater and Water System Obligations[4]					
Wastewater System Obligations					
2009A	Sewer Revenue Bonds	$ 439,890,000	$ 36,274,881	FY 2039	Net Wastewater System Revenues
2009B	Sewer Revenue Refunding Bonds	$ 562,885,000	$ 57,706,488	FY 2025	Net Wastewater System Revenues
2010A	Sewer Revenue Refunding Bonds	$ 161,930,000	$ 8,501,325	FY 2029	Net Wastewater System Revenues
Total Wastewater System Obligations		**$ 1,164,705,000**	**$ 102,482,694**		
Water System Obligations					
2002	Subordinated Water Revenue Bonds	$ 243,520,000	$ 27,296,456	FY 2033	Net Water System Revenues
2009A	Water Revenue Bonds, Refunding Series 2009A	$ 155,045,000	$ 8,679,025	FY 2039	Net Water System Revenues
2009B	Water Revenue Bonds	$ 322,815,000	$ 21,734,969	FY 2040	Net Water System Revenues
2010A	Water Revenue Bonds	$ 123,075,000	$ 6,310,475	FY 2029	Net Water System Revenues
Total Water System Obligations		**$ 844,455,000**	**$ 64,020,925**		
McGuigan Settlement					
2010	McGuigan Settlement Modification	$ 32,762,082	$ 8,993,762	FY 2015	General Fund and Misc. Special Funds

[1] The 1991 G.O. Bonds will be paid off on July 15, 2011.

[2] The 2010A Master Refunding Bonds refunded the outstanding 2009A Deferred CIP Bonds, the 1996B Balboa Park/Mission Bay Park Refunding COPs and the 1996A Qualcomm Stadium Bonds.

[3] Lease payments for the Qualified Energy Conservation Bonds are partially offset by direct cash subsidy payments from the federal government annually over the life of the bonds. The FY 2012 subsidy is $473,410 resulting in a net lease payment of $1,052,656 after accounting for the subsidy.

[4] In addition to bonds, the Water and Wastewater Systems have outstanding State Revolving Fund (SRF) loan obligations. Currently, the Water System has two SRF loans; the outstanding loan balance as of June 30, 2011 is approximately $28.6 million. In addition, there are two new Water System SRF loans pending which total approximately $38 million. The Wastewater System has 11 SRF loans; the outstanding loan balance as of June 30, 2011 is approximately $69.8 million.

In addition to long-term debt obligations, annually the City issues Tax and Revenue Anticipation Notes (TRANs) to meet General Fund cash flow needs for the following fiscal year in anticipation of the receipt of property tax revenues later in the fiscal year.

The City's **Equipment and Vehicle Financing Program** provides a mechanism for the lease purchase of essential equipment in addition to pay-as-you-go funding. The term of the lease purchases are typically over a three- to ten-year term and based on useful life expectancy of the

equipment. As of June 30, 2011, the outstanding principal for various lease purchase obligations is $66.5 million. These purchases span various lease terms and cover a variety of essential purpose assets. Examples of the equipment include: fire trucks, refuse packers, service trucks, fire and police helicopters, and the City's Enterprise Resource Planning System.

State Revolving Fund (SRF) Loans is a low interest loan program for the construction of water and wastewater infrastructure projects. SRF debt service payments are factored into debt service coverage ratios as defined by applicable water and wastewater bond indentures. Compared to traditional bond financings, the City may realize substantial savings from lower interest rates and shorter repayment terms of the SRF Loans. The loans are administered by the benefiting department. The Public Utilities Department actively utilizes the SRF loan program to fund capital improvements in addition to traditional tax-exempt bond offerings.

Periodically, the City of San Diego Redevelopment Agency, Special Assessment or Community Facilities Districts, and the San Diego Housing Commission issue long-term bond obligations. The State Redevelopment Law gives the City of San Diego Redevelopment Agency administered by the City's Redevelopment Department, the Centre City Development Corporation (CCDC), and the Southeastern Economic Development Corporation (SEDC) the authority to issue Tax Allocation Bonds as a means for financing redevelopment projects. The **Tax Allocation Bonds** are secured by allocation of tax increment revenues collected within a redevelopment project area. The bonds are special obligations of the Redevelopment Agency and are not a debt of the City, the State, or any of their political subdivisions other than the Redevelopment Agency.

In addition to the long-term bond issuances, the City and the City of San Diego Redevelopment Agency have outstanding **Housing and Urban Development loan** obligations to be repaid from the future Community Development Block Grant entitlements and other sources of revenues.

Under various provisions of State law, the City has established several **Special Assessment and Community Facilities** (Mello-Roos) **Districts**. Such districts or the City, acting as a conduit issuer, have issued limited obligation bonds to finance infrastructure facilities and other public improvements necessary to facilitate development of the properties within each district. The bonds are secured solely by the properties in the district and are repaid through revenues generated by the annual levy of special assessments or special taxes on the benefiting properties. These bonds are not City obligations.

Financial Summary and Schedules



The following schedules summarize key information in the City's budget, specifically revenues, expenditures, and positions for all departments and funds, and reflects the funding sources and spending areas of the Capital Improvements Program. In addition, these schedules provide the City's Total Combined Budget, summarizing all of this information.[1]

Schedule I

Part I: Summary of General Fund Revenues by Department

Part II: Summary of General Fund Expenditures by Department

This schedule summarizes General Fund revenues and expenditures by department.

Schedule II

Part I: Summary of Revenues by Fund

Part II: Summary of Expenditures by Fund

This schedule summarizes the City's revenues and expenditures by fund type as follows:

- General Fund
- Special Revenue Funds
- Debt Service and Tax Funds
- Enterprise Funds
- Internal Service
- Other Funds

Schedule III

Summary of General Fund FTE Positions by Department

- This schedule summarizes General Fund FTE positions by department, including total FTE positions in business centers.

[1] Fiscal Year 2011 revenue figures reported in the *Fiscal Year 2012 Financial Summary and Schedules* reflect the revenue hierarchy adjustment that will take effect in Fiscal Year 2012.

Financial Summary and Schedules

Schedule IV

Summary of FTE Positions by Fund

This schedule summarizes the City's FTE positions by fund type as follows:

- General Fund
- Special Revenue Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule V

Summary of Revenues by Category by Fund

This schedule summarizes the City's revenues by category within the following fund types:

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule VI

Summary of Expenditures by Category by Fund

This schedule summarizes the City's expenditures by category within the following fund types:

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule VII

Summary of Revenues, Expenditures, and Fund Balance

This schedule summarizes revenues, expenditures, and fund balances for the City's non-general funds.

Schedule VIII

Summary of Maintenance Assessment Districts Expenditures

This schedule summarizes the following information for Maintenance Assessment Districts:

- FTE Positions
- Personnel Expenditures
- Non-Personnel Expenditures

Schedule IX

Summary of City Cooperation Agreement Funds Expenditures

This schedule summarizes the following information for the City Cooperation Agreement Funds:

- FTE Positions
- Personnel Expenditures
- Non-Personnel Expenditures

Note that totals reflected in the *Fiscal Year 2012 Financial Summary and Schedules* may not add exactly due to rounding.

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Financial Summary and Schedules
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Schedule I - Summary of General Fund Revenues by Department

Department	FY 2011 Adopted Budget	FY 2012 Adopted Budget
Administration	$ 246,000	**$ 420,465**
City Attorney	5,834,720	**5,607,163**
City Auditor	222,323	**222,323**
City Clerk	56,747	**18,352**
City Comptroller	2,541,760	**2,541,760**
City Council	182,698	**-**
City Treasurer	25,804,395	**24,672,674**
Debt Management	1,008,057	**889,645**
Development Services	2,341,989	**1,875,313**
Economic Development	877,375	**3,142,715**
Environmental Services	994,827	**1,157,903**
Financial Management	67,180	**67,180**
Fire-Rescue	15,044,130	**29,282,954**
Library	1,319,707	**1,212,707**
Major Revenues	812,435,353	**807,891,774**
Office of Homeland Security	1,033,828	**1,087,593**
Office of the Chief Financial Officer	500,000	**800,000**
Office of the Mayor	1,355,700	**1,355,700**
Park & Recreation	27,178,063	**30,141,660**
Personnel	-	**6,000**
Police	39,072,150	**45,767,911**
Public Utilities	1,400,000	**1,100,000**
Public Works - Engineering & Capital Projects	63,455,860	**57,287,009**
Public Works - General Services	38,648,265	**4,924,543**
Purchasing & Contracting	706,500	**893,550**
Real Estate Assets	43,808,666	**39,702,791**
Storm Water	10,091,858	**-**
Transportation & Storm Water	-	**64,533,381**
Total General Fund Revenues	**$ 1,096,228,151**	**$ 1,126,603,066**

Schedule I - Summary of General Fund Expenditures by Department

Department	FY 2011 Adopted Budget	FY 2012 Adopted Budget
Administration	$ 2,372,177	$ **2,395,873**
Business Office	1,157,683	**1,012,879**
City Attorney	41,884,483	**42,032,583**
City Auditor	3,761,180	**3,553,524**
City Clerk	4,763,463	**4,777,051**
City Comptroller	10,080,050	**10,068,224**
City Council	10,434,551	**11,836,367**
City Treasurer	18,071,888	**18,910,764**
Citywide Program Expenditures	40,689,835	**52,948,582**
Debt Management	2,230,659	**2,372,729**
Department of Information Technology	18,993,847	**190,453**
Development Services	16,909,562	**15,027,049**
Disability Services	1,000,012	**2,026,004**
Economic Development	2,680,012	**4,731,584**
Environmental Services	32,561,646	**33,333,848**
Ethics Commission	896,863	**914,970**
Financial Management	4,215,681	**4,158,297**
Fire-Rescue	181,901,923	**197,853,201**
General Fund Appropriated Reserve	4,101,681	**-**
Human Resources	1,923,573	**1,919,653**
Library	34,052,339	**37,202,217**
Office of Homeland Security	1,755,915	**1,815,520**
Office of the Assistant COO	311,820	**311,204**
Office of the Chief Financial Officer	913,633	**884,899**
Office of the Chief Operating Officer	753,973	**539,994**
Office of the IBA	1,618,787	**1,684,697**
Office of the Mayor	5,983,539	**5,819,761**
Park & Recreation	83,526,871	**84,757,317**
Personnel	6,639,524	**6,446,245**
Police	384,844,349	**393,821,101**
Public Utilities	1,994,583	**1,740,160**
Public Works - Engineering & Capital Projects	66,524,185	**59,870,378**
Public Works - General Services	63,317,443	**14,632,853**
Purchasing & Contracting	3,665,027	**5,018,108**
Real Estate Assets	4,511,955	**4,266,067**
Storm Water	35,183,439	**-**
Transportation & Storm Water	-	**99,514,118**
Total General Fund Expenditures	$ **1,096,228,151**	$ **1,128,388,274**

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2011 Adopted Budget	FY 2012 Adopted Budget
General Fund		
General Fund	$ 1,096,228,151	**$ 1,126,603,066**
Total General Fund	**$ 1,096,228,151**	**$ 1,126,603,066**
Special Revenue Funds		
Automated Refuse Container Fund	$ 500,000	**$ 500,000**
City Cooperation Agreement Funds	-	**57,176,016**
Concourse and Parking Garages Operating Fund	3,550,804	**2,945,804**
Convention Center Expansion Administration Fund	75,171	**20,000**
Convention Center Expansion Project Fund	13,294,829	**15,110,000**
Environmental Growth Fund 1/3	4,201,281	**4,066,314**
Environmental Growth Fund 2/3	8,349,062	**8,079,128**
Facilities Financing Fund	2,329,579	**2,067,205**
Fire and Lifeguard Facilities Fund	1,626,945	**1,629,325**
Fire/Emergency Medical Services Transport Program Fund	5,859,620	**7,870,926**
Gas Tax	21,627,310	**22,171,669**
HUD Programs Administration Fund	2,850,566	**-**
Information Technology Fund	3,510,440	**5,585,381**
Local Enforcement Agency Fund	857,528	**795,693**
Los Penasquitos Canyon Preserve Fund	121,000	**132,000**
Maintenance Assessment District (MAD) Funds	18,404,585	**20,250,131**
Mission Bay Improvements Fund	872,678	**-**
Mission Bay/Balboa Park Improvement	5,096,486	**1,509,207**
New Convention Facility Fund	3,400,000	**3,405,300**
OneSD Support Fund	17,284,663	**21,250,474**
PETCO Park Fund	15,895,158	**18,260,280**
Police Decentralization Fund	7,824,648	**3,824,648**
Prop 42 Replacement - Transportation Relief Fund	13,312,980	**15,248,190**
Public Safety Needs & Debt Service	-	**6,650,317**
QUALCOMM Stadium Operations	14,568,123	**14,916,309**
Redevelopment Fund	3,634,020	**3,768,383**
Regional Park Improvements Fund	2,500,000	**2,281,433**
Seized & Forfeited Assets Fund	1,000,000	**-**
Seized Assets - California	-	**10,000**
Seized Assets - Federal DOJ	-	**900,000**
Seized Assets - Federal Treasury	-	**100,000**
Serious Traffic Offenders Program Fund	1,200,000	**1,200,000**
Storm Drain Fund	6,046,746	**6,046,746**
Transient Occupancy Tax Fund	60,254,689	**68,138,329**
Trolley Extension Reserve	732,000	**925,000**
Underground Surcharge Fund	50,907,693	**45,354,656**
Wireless Communications Technology Fund	9,225,968	**9,530,218**

Schedule II - Summary of Revenues by Fund

Fund Type/Title		FY 2011 Adopted Budget		FY 2012 Adopted Budget
Zoological Exhibits		8,018,590		**8,018,590**
Total Special Revenue Funds	$	**308,933,162**	$	**379,737,672**
Debt Service and Tax Funds				
Public Safety Communication Bonds	$	1,919,790	$	**113,999**
Tax and Revenue Anticipation Notes		3,644,670		**1,444,151**
Total Debt Service and Tax Funds	$	**5,564,460**	$	**1,558,150**
Capital Project Funds				
Capital Outlay Fund	$	-	$	**8,000,000**
TransNet ARRA Exchange Fund		-		**6,050,400**
TransNet Extension Administration & Debt Fund		223,546		**243,922**
TransNet Extension Congestion Relief Fund		15,491,737		**16,903,818**
TransNet Extension Maintenance Fund		6,639,316		**7,244,493**
Total Capital Project Funds	$	**22,354,599**	$	**38,442,633**
Enterprise Funds				
Airports Fund	$	4,389,716	$	**4,476,334**
Development Services Fund		45,868,370		**46,553,370**
Golf Course Fund		17,046,500		**15,957,225**
Metropolitan Sewer Utility Fund		181,109,753		**80,138,000**
Municipal Sewer Revenue Fund		324,305,727		**393,028,000**
Recycling Fund		18,403,094		**19,320,794**
Refuse Disposal Fund		29,183,451		**29,707,888**
Water Utility Operating Fund		518,418,000		**508,905,000**
Total Enterprise Funds	$	**1,138,724,611**	$	**1,098,086,611**
Internal Service Funds				
Central Stores Fund	$	23,860,471	$	**24,052,960**
Energy Conservation Program Fund		1,249,480		**3,037,617**
Fleet Services Operating Fund		45,865,965		**51,914,527**
Fleet Services Replacement Fund		23,513,226		**29,378,205**
Publishing Services Fund		5,843,953		**5,158,804**
Risk Management Administration Fund		8,925,849		**9,225,761**
Total Internal Service Funds	$	**109,258,944**	$	**122,767,874**
Total Combined Budget Revenues	$	**2,681,063,927**	$	**2,767,196,006**

Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2011 Adopted Budget	FY 2012 Adopted Budget
General Fund		
General Fund	$ 1,096,228,151	**$ 1,128,388,274**
Total General Fund	**$ 1,096,228,151**	**$ 1,128,388,274**
Special Revenue Funds		
Automated Refuse Container Fund	$ 500,000	**$ 800,000**
City Cooperation Agreement Funds	-	**57,176,016**
Concourse and Parking Garages Operating Fund	3,532,522	**2,787,003**
Convention Center Expansion Administration Fund	30,000	**20,000**
Convention Center Expansion Project Fund	14,873,088	**15,100,688**
Environmental Growth Fund 1/3	4,168,806	**4,007,476**
Environmental Growth Fund 2/3	8,246,882	**8,078,081**
Facilities Financing Fund	2,232,374	**2,067,205**
Fire and Lifeguard Facilities Fund	1,673,157	**1,675,537**
Fire/Emergency Medical Services Transport Program Fund	4,548,284	**11,215,596**
Gas Tax	21,627,310	**33,971,669**
HUD Programs Administration Fund	2,850,566	**-**
Information Technology Fund	3,513,894	**5,578,211**
Local Enforcement Agency Fund	871,533	**826,716**
Los Penasquitos Canyon Preserve Fund	221,087	**200,738**
Maintenance Assessment District (MAD) Funds	36,801,594	**34,104,790**
Major Events Revolving Fund	-	**450,000**
Mission Bay/Balboa Park Improvement	5,108,416	**1,485,534**
New Convention Facility Fund	3,405,278	**3,405,278**
OneSD Support Fund	17,284,663	**21,242,793**
PETCO Park Fund	17,146,525	**17,361,608**
Police Decentralization Fund	7,942,828	**7,942,553**
Prop 42 Replacement - Transportation Relief Fund	13,312,980	**15,248,190**
Public Art Fund	-	**6,300**
Public Safety Needs & Debt Service	-	**6,650,317**
QUALCOMM Stadium Operations	14,534,168	**15,939,227**
Redevelopment Fund	3,634,020	**3,768,383**
Seized & Forfeited Assets Fund	2,066,061	**-**
Seized Assets - California	-	**10,000**
Seized Assets - Federal DOJ	-	**1,413,062**
Seized Assets - Federal Treasury	-	**100,000**
Serious Traffic Offenders Program Fund	1,200,000	**1,200,000**
Storm Drain Fund	6,046,746	**6,046,746**
Transient Occupancy Tax Fund	60,254,689	**68,138,329**
Trolley Extension Reserve	1,183,484	**1,180,734**
Underground Surcharge Fund	77,254,269	**58,756,514**
Wireless Communications Technology Fund	9,699,235	**10,043,210**

Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title		FY 2011 Adopted Budget		FY 2012 Adopted Budget
Zoological Exhibits		8,018,590		**8,018,590**
Total Special Revenue Funds	$	**353,783,049**	$	**426,017,094**
Debt Service and Tax Funds				
Public Safety Communication Bonds	$	2,319,427	$	**2,315,122**
Tax and Revenue Anticipation Notes		3,644,670		**1,444,151**
Total Debt Service and Tax Funds	$	**5,964,097**	$	**3,759,273**
Capital Project Funds				
Capital Outlay Fund	$	-	$	**2,490,000**
TransNet ARRA Exchange Fund		-		**6,050,400**
TransNet Extension Administration & Debt Fund		223,546		**243,922**
TransNet Extension Congestion Relief Fund		2,031,579		**1,200,000**
TransNet Extension Maintenance Fund		6,639,316		**7,244,493**
Total Capital Project Funds	$	**8,894,441**	$	**17,228,815**
Enterprise Funds				
Airports Fund	$	3,346,159	$	**4,740,207**
Development Services Fund		41,144,859		**41,548,110**
Golf Course Fund		14,283,261		**14,848,817**
Metropolitan Sewer Utility Fund		233,716,069		**202,048,211**
Municipal Sewer Revenue Fund		112,236,609		**126,314,401**
Recycling Fund		19,744,046		**20,801,747**
Refuse Disposal Fund		34,460,454		**34,562,075**
Water Utility Operating Fund		425,094,718		**451,642,397**
Total Enterprise Funds	$	**884,026,175**	$	**896,505,965**
Internal Service Funds				
Central Stores Fund	$	23,860,471	$	**24,052,960**
Energy Conservation Program Fund		2,396,908		**2,476,657**
Fleet Services Operating Fund		51,189,151		**51,258,674**
Fleet Services Replacement Fund		14,799,955		**23,198,758**
Publishing Services Fund		5,843,953		**5,158,804**
Risk Management Administration Fund		9,666,047		**9,225,761**
Total Internal Service Funds	$	**107,756,485**	$	**115,371,614**
Total Combined Budget Expenditures	$	**2,456,652,398**	$	**2,587,271,035**

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2011 Adopted Budget	FY 2012 Adopted Budget
Special Revenue Funds		
Concourse and Parking Garages Operating Fund	$ 450,000	$ **100,000**
Del Mar Terrace CIP Fund	165,000	**65,000**
EGF CIP Fund 1/3	170,000	**-**
Energy Conservation Program CIP Fund	-	**33,085**
Grant Fund - State	-	**700,000**
Maintenance Assessment District (MAD) Funds	1,059,243	**672,283**
Mid-City CIP Fund	100,000	**50,000**
Mission Bay Improvements Fund	872,678	**-**
North Park CIP Fund	30,000	**5,000**
Park Village CIP Fund	38,000	**-**
QUALCOMM Stadium Operations CIP Fund	750,000	**-**
Regional Park Improvements Fund	2,500,000	**2,281,433**
Talmadge CIP Fund	100,000	**113,101**
Underground Surcharge CIP Fund	7,500,000	**15,000,000**
Total Special Revenue Funds	**$ 13,734,921**	**$ 19,019,902**
Enterprise Funds		
Balboa Park Golf Course CIP Fund	$ 2,300,000	$ **300,000**
Brown Field Special Aviation	850,000	**1,395,791**
Metro Sewer Utility - CIP Funding Source	-	**9,994,557**
Metropolitan Sewer Utility Fund	22,392,435	**-**
Mission Bay Golf Course CIP Fund	760,000	**300,000**
Montgomery Field Special Aviation	950,000	**2,014,719**
Muni Sewer Utility - CIP Funding Source	-	**53,529,776**
Municipal Sewer Revenue Fund	112,772,645	**-**
Refuse Disposal CIP Fund	4,425,000	**5,848,090**
Torrey Pines Golf Course CIP Fund	300,000	**1,100,000**
Water Utility - CIP Funding Source	-	**81,871,530**
Water Utility Operating Fund	105,714,696	**-**
Total Enterprise Funds	**$ 250,464,776**	**$ 156,354,463**
Capital Project Funds		
C.O.-Pueblo Land/Pol. Decentra	$ -	$ **1,822,864**
CIP Contributions from General Fund	1,300,000	**5,431,029**
Carmel Valley Consolidated FBA	2,444,154	**-**
College Area	200,000	**-**
Deferred Maint Revenue 2009A-Project	-	**300,000**
Equipment Division CIP Fund	500,000	**175,000**
Golden Hill Urban Comm	75,000	**-**
Highland/Landis(East SD)-Major	13,828	**-**

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2011 Adopted Budget	FY 2012 Adopted Budget
Linda Vista Urban Comm	200,000	-
Mid City Urban Comm	250,000	-
Mid-City - Park Dev Fund	1,000,000	-
Midway/Pacific Hwy Urban Comm	1,150,000	-
Mission Valley-Urban Comm.	-	**8,075,500**
Navajo Urban Comm	125,000	-
North Park Urban Comm	200,000	-
Old San Diego - Urban Comm	60,000	-
Otay Mesa/Nestor Urb Comm	375,000	-
Pacific Beach Urban Comm	600,000	-
PV Est-Other P & R Facilities	-	**695,000**
Park North-East - Park Dev Fd	-	**107,000**
Penasquitos East Trust	-	**69,475**
Peninsula Urban Comm	150,000	-
Private & Others Contrib-CIP	-	**156,676**
Rancho Bernardo-Fac Dev Fund	1,200,000	-
Rancho Encantada	253,000	-
Rancho Penasquitos FBA	800,614	-
S.E. San Diego Urban Comm	2,915,000	-
San Ysidro Urban Comm	750,000	-
Serra Mesa - Urban Community	225,000	-
Tierrasanta - DIF	150,000	-
Torrey Corner Mitigation Fund	-	**141,000**
Torrey Highlands	6,148,447	-
TransNet Extension Congestion Relief Fund	13,460,158	**15,703,818**
TransNet Extension RTCI Fee	425,000	-
Uptown Urban Comm	450,000	-
Total Capital Project Funds	**$ 35,420,201**	**$ 32,677,362**
Total Capital Budget Expenditures	**$ 299,619,898**	**$ 208,051,727**
Total Combined Operating and Capital Budget Expenditures	**$ 2,756,272,296**	**$ 2,795,322,762**

Schedule III - Summary of General Fund FTE Positions by Department

Department	FY 2011 Adopted Budget	FY 2012 Adopted Budget
Administration	18.47	**18.45**
Business Office	7.25	**7.25**
City Attorney	348.43	**343.35**
City Auditor	18.50	**19.50**
City Clerk	45.43	**45.39**
City Comptroller	81.00	**79.75**
City Council	93.38	**91.89**
City Treasurer	110.63	**116.63**
Debt Management	18.00	**18.00**
Development Services	109.00	**100.54**
Disability Services	4.50	**3.00**
Economic Development	11.00	**33.30**
Environmental Services	139.21	**129.80**
Ethics Commission	6.00	**6.00**
Financial Management	31.12	**31.12**
Fire-Rescue	1,146.09	**1,148.89**
Human Resources	13.10	**12.75**
Library	358.40	**359.23**
Office of Homeland Security	13.51	**13.40**
Office of the Assistant COO	1.00	**1.00**
Office of the Chief Financial Officer	3.00	**3.00**
Office of the Chief Operating Officer	3.00	**2.00**
Office of the IBA	10.00	**10.00**
Office of the Mayor	37.19	**38.17**
Park & Recreation	757.44	**741.21**
Personnel	59.73	**59.05**
Police	2,538.20	**2,514.85**
Public Works - Engineering & Capital Projects	523.66	**469.03**
Public Works - General Services	374.92	**112.00**
Purchasing & Contracting	37.00	**39.39**
Real Estate Assets	28.00	**27.00**
Storm Water	121.82	**–**
Transportation & Storm Water	–	**441.68**
Total Budget FTE Positions	**7,067.98**	**7,036.61**

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Schedule IV - Summary of FTE Positions by Fund

Fund Type/Title	FY 2011 Adopted Budget	FY 2012 Adopted Budget
General Fund		
General Fund	7,067.98	**7,036.61**
Total General Fund	**7,067.98**	**7,036.61**
Special Revenue Funds		
Concourse and Parking Garages Operating Fund	2.00	**2.00**
Facilities Financing Fund	15.00	**16.00**
Fire/Emergency Medical Services Transport Program Fund	33.40	**33.00**
HUD Programs Administration Fund	20.00	**–**
Information Technology Fund	17.00	**26.00**
Local Enforcement Agency Fund	6.00	**6.00**
Los Penasquitos Canyon Preserve Fund	2.00	**2.00**
Maintenance Assessment District (MAD) Funds	23.44	**23.75**
OneSD Support Fund	19.00	**20.00**
PETCO Park Fund	1.00	**1.00**
QUALCOMM Stadium Operations	36.75	**37.35**
Redevelopment Fund	31.50	**31.50**
Transient Occupancy Tax Fund	9.00	**9.00**
Underground Surcharge Fund	6.50	**2.00**
Wireless Communications Technology Fund	49.99	**50.00**
Total Special Revenue Funds	**272.58**	**259.60**
Enterprise Funds		
Airports Fund	19.00	**18.00**
Development Services Fund	410.00	**402.75**
Golf Course Fund	97.49	**97.05**
Metropolitan Sewer Utility Fund	479.92	**443.97**
Municipal Sewer Revenue Fund	442.24	**421.64**
Recycling Fund	108.41	**108.23**
Refuse Disposal Fund	166.61	**160.91**
Water Utility Operating Fund	704.27	**718.87**
Total Enterprise Funds	**2,427.93**	**2,371.42**
Internal Service Funds		
Central Stores Fund	23.00	**23.00**
Energy Conservation Program Fund	14.20	**12.85**
Fleet Services Operating Fund	249.00	**249.00**
Publishing Services Fund	25.00	**14.33**
Risk Management Administration Fund	80.16	**79.44**
Total Internal Service Funds	**391.36**	**378.62**

Schedule IV - Summary of FTE Positions by Fund

Fund Type/Title	FY 2011 Adopted Budget	FY 2012 Adopted Budget
Other Funds		
City Employee's Retirement System Fund	62.24	**62.00**
Total Other Funds	**62.24**	**62.00**
Total Budget FTE Positions	**10,222.09**	**10,108.26**

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2011 Adopted Budget	FY 2012 Adopted Budget
General Fund		
General Fund		
Property Tax Revenue	$ **390,060,910**	$ **380,908,544**
Property Taxes	390,060,910	380,908,544
Sales Tax	$ **193,758,181**	$ **216,610,827**
Sales Taxes	187,471,361	211,589,835
Safety Sales Tax	6,286,820	5,020,992
Transient Occupancy Tax	$ **66,115,157**	$ **74,787,161**
Transient Occupancy Taxes	66,115,157	74,787,161
Other Local Taxes	$ **71,870,739**	$ **72,956,799**
Property Transfer Taxes	4,685,604	5,147,851
SDG&E	37,330,029	36,115,324
CATV	17,450,106	19,099,914
Refuse Collection Franchise	9,500,000	9,568,710
Other Franchises	2,905,000	3,025,000
Licenses and Permits	$ **31,595,529**	$ **35,220,176**
Rental Unit Tax	6,940,778	6,388,129
Parking Meters	5,425,000	5,425,000
Refuse Collector Business Tax	9,500,000	8,486,736
Other Licenses and Permits	780,000	650,000
Other Licenses and Permits	8,949,751	14,270,311
Fines, Forfeitures, and Penalties	$ **32,795,743**	$ **37,675,175**
Municipal Court	17,323,315	21,493,399
Negligent Impound	7,813,809	8,799,783
Other Fines & Forfeitures	2,850,000	2,850,000
Other Fines and Forfeitures	4,808,619	4,531,993
Revenue from Money and Property	$ **45,267,712**	$ **41,051,834**
Interest and Dividends	1,655,994	1,888,098
Mission Bay	30,651,466	25,281,433
Pueblo Lands	4,456,000	4,916,357
Other Rents and Concessions	8,504,252	8,965,946
Revenue from Federal Agencies	$ **1,871,828**	$ **2,253,985**
Rev from Fed Ag	1,871,828	2,253,985
Revenue from Other Agencies	$ **3,472,645**	$ **3,594,087**
Motor Vehicle License Fees	3,142,922	3,264,364
Revenue From Other Agencies	329,723	329,723
Charges for Current Services	$ **145,459,323**	$ **157,838,002**
Charges for Current Services	145,459,323	157,838,002
Other Revenue	$ **2,517,981**	$ **2,820,290**
Other Revenue	2,517,981	2,820,290

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2011 Adopted Budget	FY 2012 Adopted Budget
Other Financial Sources (Uses)	**$ 111,442,403**	**$ 100,886,186**
Other Financial Sources (Uses)	111,442,403	100,886,186
Total General Fund	**$ 1,096,228,151**	**$ 1,126,603,066**
Total General Fund	**$ 1,096,228,151**	**$ 1,126,603,066**

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2011 Adopted Budget	FY 2012 Adopted Budget
Special Revenue Funds		
Automated Refuse Container Fund		
Charges for Current Services	**$ 500,000**	**$ 500,000**
Charges for Current Services	500,000	500,000
Total Automated Refuse Container Fund	**$ 500,000**	**$ 500,000**
City Cooperation Agreement Funds		
Other Financial Sources (Uses)	**$ -**	**$ 57,176,016**
Other Financial Sources (Uses)	-	57,176,016
Total City Cooperation Agreement Funds	**$ -**	**$ 57,176,016**
Concourse and Parking Garages Operating Fund		
Revenue from Money and Property	**$ 3,550,804**	**$ 2,945,804**
Other Rents and Concessions	3,550,804	2,945,804
Total Concourse and Parking Garages Operating Fund	**$ 3,550,804**	**$ 2,945,804**
Convention Center Expansion Administration Fund		
Other Financial Sources (Uses)	**$ 75,171**	**$ 20,000**
Other Financial Sources (Uses)	75,171	20,000
Total Convention Center Expansion Administration Fund	**$ 75,171**	**$ 20,000**
Convention Center Expansion Project Fund		
Revenue from Money and Property	**$ 120,000**	**$ -**
Interest and Dividends	120,000	-
Revenue from Federal Agencies	**$ 4,500,000**	**$ 4,500,000**
Rev from Fed Ag	4,500,000	4,500,000
Other Financial Sources (Uses)	**$ 8,674,829**	**$ 10,610,000**
Other Financial Sources (Uses)	8,674,829	10,610,000
Total Convention Center Expansion Project Fund	**$ 13,294,829**	**$ 15,110,000**
Environmental Growth Fund 1/3		
Other Local Taxes	**$ 4,147,781**	**$ 4,012,814**
SDG&E	4,147,781	4,012,814
Revenue from Money and Property	**$ 53,500**	**$ 53,500**
Interest and Dividends	53,500	53,500
Total Environmental Growth Fund 1/3	**$ 4,201,281**	**$ 4,066,314**
Environmental Growth Fund 2/3		
Other Local Taxes	**$ 8,295,562**	**$ 8,025,628**
SDG&E	8,295,562	8,025,628

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2011 Adopted Budget		FY 2012 Adopted Budget
Revenue from Money and Property	$	**53,500**	$	**53,500**
Interest and Dividends		53,500		53,500
Total Environmental Growth Fund 2/3	$	**8,349,062**	$	**8,079,128**
Facilities Financing Fund				
Special Assessments	$	**96,000**	$	**-**
Special Assessments		96,000		-
Licenses and Permits	$	**536,300**	$	**12,000**
Other Licenses and Permits		536,300		12,000
Revenue from Money and Property	$	**2,100**	$	**2,100**
Interest and Dividends		2,100		2,100
Charges for Current Services	$	**294,500**	$	**2,052,805**
Charges for Current Services		294,500		2,052,805
Other Revenue	$	**1,400,679**	$	**300**
Other Revenue		1,400,679		300
Total Facilities Financing Fund	$	**2,329,579**	$	**2,067,205**
Fire and Lifeguard Facilities Fund				
Other Financial Sources (Uses)	$	**1,626,945**	$	**1,629,325**
Other Financial Sources (Uses)		1,626,945		1,629,325
Total Fire and Lifeguard Facilities Fund	$	**1,626,945**	$	**1,629,325**
Fire/Emergency Medical Services Transport Program Fund				
Revenue from Federal Agencies	$	**438,225**	$	**-**
Rev from Fed Ag		438,225		-
Revenue from Other Agencies	$	**500,000**	$	**1,500,000**
Revenue From Other Agencies		500,000		1,500,000
Charges for Current Services	$	**-**	$	**700,000**
Charges for Current Services		-		700,000
Other Revenue	$	**4,921,395**	$	**5,670,926**
Other Revenue		4,921,395		5,670,926
Total Fire/Emergency Medical Services Transport Program Fund	$	**5,859,620**	$	**7,870,926**
Gas Tax				
Other Local Taxes	$	**21,228,790**	$	**21,773,149**
Property Transfer Tax		21,228,790		21,773,149
Revenue from Money and Property	$	**398,520**	$	**398,520**
Interest and Dividends		250,000		250,000
Other Rents and Concessions		148,520		148,520
Total Gas Tax	$	**21,627,310**	$	**22,171,669**

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2011 Adopted Budget	FY 2012 Adopted Budget
HUD Programs Administration Fund		
Revenue from Federal Agencies	**$ 2,850,566**	**$ -**
Rev from Fed Ag	2,850,566	-
Total HUD Programs Administration Fund	**$ 2,850,566**	**$ -**
Information Technology Fund		
Charges for Current Services	**$ 1,428,591**	**$ 3,308,229**
Charges for Current Services	1,428,591	3,308,229
Other Revenue	**$ -**	**$ 195,303**
Other Revenue	-	195,303
Other Financial Sources (Uses)	**$ 2,081,849**	**$ 2,081,849**
Other Financial Sources (Uses)	2,081,849	2,081,849
Total Information Technology Fund	**$ 3,510,440**	**$ 5,585,381**
Local Enforcement Agency Fund		
Licenses and Permits	**$ 563,665**	**$ 501,830**
Other Licenses and Permits	563,665	501,830
Revenue from Money and Property	**$ 20,000**	**$ 20,000**
Interest and Dividends	20,000	20,000
Charges for Current Services	**$ 273,863**	**$ 273,863**
Charges for Current Services	273,863	273,863
Total Local Enforcement Agency Fund	**$ 857,528**	**$ 795,693**
Los Penasquitos Canyon Preserve Fund		
Revenue from Money and Property	**$ 6,000**	**$ 17,000**
Other Rents and Concessions	6,000	17,000
Other Financial Sources (Uses)	**$ 115,000**	**$ 115,000**
Other Financial Sources (Uses)	115,000	115,000
Total Los Penasquitos Canyon Preserve Fund	**$ 121,000**	**$ 132,000**
Maintenance Assessment District (MAD) Funds		
Revenue from Money and Property	**$ 391,098**	**$ 205,937**
Interest and Dividends	391,098	205,937
Charges for Current Services	**$ 317,806**	**$ 320,906**
Charges for Current Services	317,806	320,906
Other Financial Sources (Uses)	**$ 3,797,004**	**$ 5,470,652**
Other Financial Sources (Uses)	3,797,004	5,470,652
Property Tax Revenue	**$ 13,692,122**	**$ 14,244,636**
Property Taxes	13,692,122	14,244,636
Special Assessments	**$ 196,255**	**$ 3,000**
Special Assessments	196,255	3,000

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2011 Adopted Budget		FY 2012 Adopted Budget
Other Revenue	$	**10,300**	$	**5,000**
Other Revenue		10,300		5,000
Total Maintenance Assessment District (MAD) Funds	$	**18,404,585**	$	**20,250,131**
Mission Bay Improvements Fund				
Other Financial Sources (Uses)	$	**872,678**	$	**-**
Other Financial Sources (Uses)		872,678		-
Total Mission Bay Improvements Fund	$	**872,678**	$	**-**
Mission Bay/Balboa Park Improvement				
Other Financial Sources (Uses)	$	**5,096,486**	$	**1,509,207**
Other Financial Sources (Uses)		5,096,486		1,509,207
Total Mission Bay/Balboa Park Improvement	$	**5,096,486**	$	**1,509,207**
New Convention Facility Fund				
Other Financial Sources (Uses)	$	**3,400,000**	$	**3,405,300**
Other Financial Sources (Uses)		3,400,000		3,405,300
Total New Convention Facility Fund	$	**3,400,000**	$	**3,405,300**
OneSD Support Fund				
Charges for Current Services	$	**7,138,566**	$	**7,138,566**
Charges for Current Services		7,138,566		7,138,566
Other Financial Sources (Uses)	$	**10,146,097**	$	**14,111,908**
Other Financial Sources (Uses)		10,146,097		14,111,908
Total OneSD Support Fund	$	**17,284,663**	$	**21,250,474**
PETCO Park Fund				
Revenue from Money and Property	$	**1,220,850**	$	**1,170,850**
Interest and Dividends		400,000		400,000
Other Rents and Concessions		820,850		770,850
Revenue from Federal Agencies	$	**11,318,250**	$	**11,322,000**
Rev from Fed Ag		11,318,250		11,322,000
Other Revenue	$	**856,058**	$	**927,430**
Other Revenue		856,058		927,430
Other Financial Sources (Uses)	$	**2,500,000**	$	**4,840,000**
Other Financial Sources (Uses)		2,500,000		4,840,000
Total PETCO Park Fund	$	**15,895,158**	$	**18,260,280**
Police Decentralization Fund				
Other Financial Sources (Uses)	$	**7,824,648**	$	**3,824,648**
Other Financial Sources (Uses)		7,824,648		3,824,648
Total Police Decentralization Fund	$	**7,824,648**	$	**3,824,648**

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2011 Adopted Budget	FY 2012 Adopted Budget
Prop 42 Replacement - Transportation Relief Fund		
Sales Tax	**$ 13,312,980**	**$ 15,248,190**
Sales Taxes	13,312,980	15,248,190
Total Prop 42 Replacement - Transportation Relief Fund	**$ 13,312,980**	**$ 15,248,190**
Public Safety Needs & Debt Service		
Sales Tax	**$ -**	**$ 6,650,317**
Safety Sales Tax	-	6,650,317
Total Public Safety Needs & Debt Service	**$ -**	**$ 6,650,317**
QUALCOMM Stadium Operations		
Licenses and Permits	**$ 4,000**	**$ 4,000**
Other Licenses and Permits	4,000	4,000
Revenue from Money and Property	**$ 6,042,709**	**$ 6,042,709**
Interest and Dividends	35,000	35,000
Other Rents and Concessions	6,007,709	6,007,709
Charges for Current Services	**$ 243,000**	**$ 243,000**
Charges for Current Services	243,000	243,000
Other Revenue	**$ 46,600**	**$ 46,600**
Other Revenue	46,600	46,600
Other Financial Sources (Uses)	**$ 8,231,814**	**$ 8,580,000**
Other Financial Sources (Uses)	8,231,814	8,580,000
Total QUALCOMM Stadium Operations	**$ 14,568,123**	**$ 14,916,309**
Redevelopment Fund		
Charges for Current Services	**$ 3,634,020**	**$ 3,768,383**
Charges for Current Services	3,634,020	3,768,383
Total Redevelopment Fund	**$ 3,634,020**	**$ 3,768,383**
Regional Park Improvements Fund		
Other Financial Sources (Uses)	**$ 2,500,000**	**$ 2,281,433**
Other Financial Sources (Uses)	2,500,000	2,281,433
Total Regional Park Improvements Fund	**$ 2,500,000**	**$ 2,281,433**
Seized & Forfeited Assets Fund		
Revenue from Federal Agencies	**$ 1,000,000**	**$ -**
Rev from Fed Ag	1,000,000	-
Total Seized & Forfeited Assets Fund	**$ 1,000,000**	**$ -**

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2011 Adopted Budget	FY 2012 Adopted Budget
Seized Assets - California		
Revenue from Federal Agencies	**$ -**	**$ 10,000**
Rev from Fed Ag	-	10,000
Total Seized Assets - California	**$ -**	**$ 10,000**
Seized Assets - Federal DOJ		
Revenue from Federal Agencies	**$ -**	**$ 900,000**
Rev from Fed Ag	-	900,000
Total Seized Assets - Federal DOJ	**$ -**	**$ 900,000**
Seized Assets - Federal Treasury		
Revenue from Federal Agencies	**$ -**	**$ 100,000**
Rev from Fed Ag	-	100,000
Total Seized Assets - Federal Treasury	**$ -**	**$ 100,000**
Serious Traffic Offenders Program Fund		
Fines, Forfeitures, and Penalties	**$ 1,165,000**	**$ 1,165,000**
Other Fines and Forfeitures	1,165,000	1,165,000
Revenue from Money and Property	**$ 35,000**	**$ 35,000**
Interest and Dividends	35,000	35,000
Total Serious Traffic Offenders Program Fund	**$ 1,200,000**	**$ 1,200,000**
Storm Drain Fund		
Charges for Current Services	**$ 6,046,746**	**$ 6,046,746**
Charges for Current Services	6,046,746	6,046,746
Total Storm Drain Fund	**$ 6,046,746**	**$ 6,046,746**
Transient Occupancy Tax Fund		
Transient Occupancy Tax	**$ 60,104,689**	**$ 67,988,329**
Transient Occupancy Taxes	60,104,689	67,988,329
Licenses and Permits	**$ 50,000**	**$ 50,000**
Other Licenses and Permits	50,000	50,000
Charges for Current Services	**$ 100,000**	**$ 100,000**
Charges for Current Services	100,000	100,000
Total Transient Occupancy Tax Fund	**$ 60,254,689**	**$ 68,138,329**
Trolley Extension Reserve		
Other Financial Sources (Uses)	**$ 732,000**	**$ 925,000**
Other Financial Sources (Uses)	732,000	925,000
Total Trolley Extension Reserve	**$ 732,000**	**$ 925,000**

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2011 Adopted Budget	FY 2012 Adopted Budget
Underground Surcharge Fund		
Other Local Taxes	**$ 50,358,037**	**$ 44,805,000**
SDG&E	50,358,037	44,805,000
Revenue from Money and Property	**$ 549,656**	**$ 549,656**
Interest and Dividends	549,656	549,656
Total Underground Surcharge Fund	**$ 50,907,693**	**$ 45,354,656**
Wireless Communications Technology Fund		
Charges for Current Services	**$ 450,000**	**$ 450,000**
Charges for Current Services	450,000	450,000
Other Financial Sources (Uses)	**$ 8,775,968**	**$ 9,080,218**
Other Financial Sources (Uses)	8,775,968	9,080,218
Total Wireless Communications Technology Fund	**$ 9,225,968**	**$ 9,530,218**
Zoological Exhibits		
Property Tax Revenue	**$ 8,018,590**	**$ 8,018,590**
Property Taxes	8,018,590	8,018,590
Total Zoological Exhibits	**$ 8,018,590**	**$ 8,018,590**
Total Special Revenue Funds	**$ 308,933,162**	**$ 379,737,672**

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2011 Adopted Budget		FY 2012 Adopted Budget
Debt Service and Tax Funds				
Public Safety Communication Bonds				
Property Tax Revenue	$	**1,896,790**	$	**113,999**
Property Taxes		1,896,790		113,999
Revenue from Money and Property	$	**23,000**	$	**-**
Interest and Dividends		23,000		-
Total Public Safety Communication Bonds	$	**1,919,790**	$	**113,999**
Tax and Revenue Anticipation Notes				
Other Revenue	$	**2,200,519**	$	**-**
Other Revenue		2,200,519		-
Other Financial Sources (Uses)	$	**1,444,151**	$	**1,444,151**
Other Financial Sources (Uses)		1,444,151		1,444,151
Total Tax and Revenue Anticipation Notes	$	**3,644,670**	$	**1,444,151**
Total Debt Service and Tax Funds	$	**5,564,460**	$	**1,558,150**

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2011 Adopted Budget	FY 2012 Adopted Budget
Capital Project Funds		
Capital Outlay Fund		
Other Financial Sources (Uses)	**$ -**	**$ 8,000,000**
Other Financial Sources (Uses)	-	8,000,000
Total Capital Outlay Fund	**$ -**	**$ 8,000,000**
TransNet ARRA Exchange Fund		
Other Financial Sources (Uses)	**$ -**	**$ 6,050,400**
Other Financial Sources (Uses)	-	6,050,400
Total TransNet ARRA Exchange Fund	**$ -**	**$ 6,050,400**
TransNet Extension Administration & Debt Fund		
Sales Tax	**$ 223,546**	**$ 243,922**
Sales Taxes	223,546	243,922
Total TransNet Extension Administration & Debt Fund	**$ 223,546**	**$ 243,922**
TransNet Extension Congestion Relief Fund		
Sales Tax	**$ 15,491,737**	**$ 16,903,818**
Sales Taxes	15,491,737	16,903,818
Total TransNet Extension Congestion Relief Fund	**$ 15,491,737**	**$ 16,903,818**
TransNet Extension Maintenance Fund		
Sales Tax	**$ 6,639,316**	**$ 7,244,493**
Sales Taxes	6,639,316	7,244,493
Total TransNet Extension Maintenance Fund	**$ 6,639,316**	**$ 7,244,493**
Total Capital Project Funds	**$ 22,354,599**	**$ 38,442,633**

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2011 Adopted Budget	FY 2012 Adopted Budget
Enterprise Funds		
Airports Fund		
Revenue from Money and Property	**$ 3,952,960**	**$ 3,945,388**
Interest and Dividends	450,000	200,000
Other Rents and Concessions	3,502,960	3,745,388
Charges for Current Services	**$ 436,756**	**$ 530,946**
Charges for Current Services	436,756	530,946
Total Airports Fund	**$ 4,389,716**	**$ 4,476,334**
Development Services Fund		
Licenses and Permits	**$ 23,521,184**	**$ 23,521,184**
Other Licenses and Permits	23,521,184	23,521,184
Fines, Forfeitures, and Penalties	**$ 2,006**	**$ 2,006**
Other Fines and Forfeitures	2,006	2,006
Revenue from Money and Property	**$ 877,072**	**$ 877,072**
Interest and Dividends	877,072	877,072
Charges for Current Services	**$ 20,366,993**	**$ 20,366,993**
Charges for Current Services	20,366,993	20,366,993
Other Revenue	**$ 101,115**	**$ 786,115**
Other Revenue	101,115	786,115
Other Financial Sources (Uses)	**$ 1,000,000**	**$ 1,000,000**
Other Financial Sources (Uses)	1,000,000	1,000,000
Total Development Services Fund	**$ 45,868,370**	**$ 46,553,370**
Golf Course Fund		
Revenue from Money and Property	**$ 7,594,000**	**$ 7,061,036**
Interest and Dividends	352,000	352,000
Other Rents and Concessions	7,242,000	6,709,036
Charges for Current Services	**$ 9,202,500**	**$ 8,806,189**
Charges for Current Services	9,202,500	8,806,189
Other Revenue	**$ 250,000**	**$ 90,000**
Other Revenue	250,000	90,000
Total Golf Course Fund	**$ 17,046,500**	**$ 15,957,225**
Metropolitan Sewer Utility Fund		
Revenue from Federal Agencies	**$ 359,000**	**$ -**
Rev from Fed Ag	359,000	-
Revenue from Other Agencies	**$ -**	**$ 8,800,000**
Revenue From Other Agencies	-	8,800,000
Charges for Current Services	**$ 71,954,753**	**$ 69,616,000**
Charges for Current Services	71,954,753	69,616,000

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2011 Adopted Budget	FY 2012 Adopted Budget
Other Revenue	**$ 108,796,000**	**$ 1,722,000**
Other Revenue	108,796,000	1,722,000
Total Metropolitan Sewer Utility Fund	**$ 181,109,753**	**$ 80,138,000**
Municipal Sewer Revenue Fund		
Fines, Forfeitures, and Penalties	**$ 5,000**	**$ 50,000**
Other Fines and Forfeitures	5,000	50,000
Revenue from Money and Property	**$ 6,077,000**	**$ 6,650,000**
Interest and Dividends	6,000,000	6,500,000
Other Rents and Concessions	77,000	150,000
Charges for Current Services	**$ 318,219,853**	**$ 324,219,000**
Charges for Current Services	318,219,853	324,219,000
Other Revenue	**$ -**	**$ 62,109,000**
Other Revenue	-	62,109,000
Other Financial Sources (Uses)	**$ 3,874**	**$ -**
Other Financial Sources (Uses)	3,874	-
Total Municipal Sewer Revenue Fund	**$ 324,305,727**	**$ 393,028,000**
Recycling Fund		
Revenue from Money and Property	**$ 442,800**	**$ 428,000**
Interest and Dividends	300,000	270,000
Other Rents and Concessions	142,800	158,000
Charges for Current Services	**$ 17,603,374**	**$ 18,454,874**
Charges for Current Services	17,603,374	18,454,874
Other Revenue	**$ 356,920**	**$ 437,920**
Other Revenue	356,920	437,920
Total Recycling Fund	**$ 18,403,094**	**$ 19,320,794**
Refuse Disposal Fund		
Fines, Forfeitures, and Penalties	**$ 10,500**	**$ 32,500**
Other Fines and Forfeitures	10,500	32,500
Revenue from Money and Property	**$ 1,820,000**	**$ 1,760,000**
Interest and Dividends	1,820,000	1,760,000
Charges for Current Services	**$ 26,086,151**	**$ 26,665,814**
Charges for Current Services	26,086,151	26,665,814
Other Revenue	**$ 450,000**	**$ 442,140**
Other Revenue	450,000	442,140
Other Financial Sources (Uses)	**$ 816,800**	**$ 807,434**
Other Financial Sources (Uses)	816,800	807,434
Total Refuse Disposal Fund	**$ 29,183,451**	**$ 29,707,888**

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2011 Adopted Budget		FY 2012 Adopted Budget
Water Utility Operating Fund				
Revenue from Money and Property	**$**	**9,479,000**	**$**	**8,950,000**
Interest and Dividends		5,000,000		4,250,000
Other Rents and Concessions		4,479,000		4,700,000
Revenue from Federal Agencies	**$**	**4,334,000**	**$**	**27,171,000**
Rev from Fed Ag		4,334,000		27,171,000
Charges for Current Services	**$**	**390,884,000**	**$**	**407,554,000**
Charges for Current Services		390,884,000		407,554,000
Other Revenue	**$**	**113,721,000**	**$**	**65,230,000**
Other Revenue		113,721,000		65,230,000
Total Water Utility Operating Fund	**$**	**518,418,000**	**$**	**508,905,000**
Total Enterprise Funds	**$**	**1,138,724,611**	**$**	**1,098,086,611**

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2011 Adopted Budget	FY 2012 Adopted Budget
Internal Service Funds		
Central Stores Fund		
Charges for Current Services	**$ 23,755,471**	**$ 23,947,960**
Charges for Current Services	23,755,471	23,947,960
Other Revenue	**$ 105,000**	**$ 105,000**
Other Revenue	105,000	105,000
Total Central Stores Fund	**$ 23,860,471**	**$ 24,052,960**
Energy Conservation Program Fund		
Revenue from Federal Agencies	**$ 316,258**	**$ -**
Rev from Fed Ag	316,258	-
Charges for Current Services	**$ 430,000**	**$ 640,709**
Charges for Current Services	430,000	640,709
Other Financial Sources (Uses)	**$ 503,222**	**$ 2,396,908**
Other Financial Sources (Uses)	503,222	2,396,908
Total Energy Conservation Program Fund	**$ 1,249,480**	**$ 3,037,617**
Fleet Services Operating Fund		
Fines, Forfeitures, and Penalties	**$ 20,000**	**$ 20,000**
Other Fines and Forfeitures	20,000	20,000
Charges for Current Services	**$ 44,658,014**	**$ 50,706,576**
Charges for Current Services	44,658,014	50,706,576
Other Revenue	**$ 295,000**	**$ 295,000**
Other Revenue	295,000	295,000
Other Financial Sources (Uses)	**$ 892,951**	**$ 892,951**
Other Financial Sources (Uses)	892,951	892,951
Total Fleet Services Operating Fund	**$ 45,865,965**	**$ 51,914,527**
Fleet Services Replacement Fund		
Charges for Current Services	**$ 18,393,736**	**$ 24,258,715**
Charges for Current Services	18,393,736	24,258,715
Other Revenue	**$ 2,000,000**	**$ 2,000,000**
Other Revenue	2,000,000	2,000,000
Other Financial Sources (Uses)	**$ 3,119,490**	**$ 3,119,490**
Other Financial Sources (Uses)	3,119,490	3,119,490
Total Fleet Services Replacement Fund	**$ 23,513,226**	**$ 29,378,205**
Publishing Services Fund		
Charges for Current Services	**$ 5,843,953**	**$ 5,158,804**
Charges for Current Services	5,843,953	5,158,804
Total Publishing Services Fund	**$ 5,843,953**	**$ 5,158,804**

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2011 Adopted Budget		FY 2012 Adopted Budget
Risk Management Administration Fund				
Revenue from Federal Agencies	**$**	**8,896,447**	**$**	**9,196,359**
Rev from Fed Ag		8,896,447		9,196,359
Charges for Current Services	**$**	**29,402**	**$**	**29,402**
Charges for Current Services		29,402		29,402
Total Risk Management Administration Fund	**$**	**8,925,849**	**$**	**9,225,761**
Total Internal Service Funds	**$**	**109,258,944**	**$**	**122,767,874**
Total Combined Budget Revenues	**$**	**2,681,063,927**	**$**	**2,767,196,006**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2011 Adopted Budget		FY 2012 Adopted Budget
General Fund				
General Fund				
PERSONNEL	$	**789,912,218**	$	**813,370,683**
Salaries and Wages		478,598,954		504,467,250
Fringe Benefits		311,313,264		308,903,433
NON-PERSONNEL	$	**306,315,933**	$	**315,017,591**
Supplies		22,442,088		17,941,123
Contracts		161,576,626		176,050,846
Information Technology		25,585,300		23,542,093
Energy and Utilities		32,986,307		33,643,826
Other		56,438,607		56,049,669
Capital Expenditures		3,034,546		1,840,075
Debt		4,252,459		5,949,959
Total General Fund	$	**1,096,228,151**	$	**1,128,388,274**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2011 Adopted Budget	FY 2012 Adopted Budget
Special Revenue Funds		
Automated Refuse Container Fund		
NON-PERSONNEL	**$ 500,000**	**$ 800,000**
Supplies	500,000	750,000
Contracts	-	50,000
Total Automated Refuse Container Fund	**$ 500,000**	**$ 800,000**
City Cooperation Agreement Funds		
NON-PERSONNEL	**$ -**	**$ 57,176,016**
Contracts	-	57,176,016
Total City Cooperation Agreement Funds	**$ -**	**$ 57,176,016**
Concourse and Parking Garages Operating Fund		
PERSONNEL	**$ 200,922**	**$ 204,642**
Salaries and Wages	118,624	123,449
Fringe Benefits	82,298	81,193
NON-PERSONNEL	**$ 3,331,600**	**$ 2,582,361**
Supplies	134,500	123,422
Contracts	1,601,367	1,595,228
Information Technology	11,670	12,968
Energy and Utilities	95,648	97,463
Other	1,488,415	753,280
Total Concourse and Parking Garages Operating Fund	**$ 3,532,522**	**$ 2,787,003**
Convention Center Expansion Administration Fund		
NON-PERSONNEL	**$ 30,000**	**$ 20,000**
Contracts	30,000	20,000
Total Convention Center Expansion Administration Fund	**$ 30,000**	**$ 20,000**
Convention Center Expansion Project Fund		
NON-PERSONNEL	**$ 14,873,088**	**$ 15,100,688**
Contracts	1,175,000	1,400,000
Other	13,698,088	13,700,688
Total Convention Center Expansion Project Fund	**$ 14,873,088**	**$ 15,100,688**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2011 Adopted Budget	FY 2012 Adopted Budget
Environmental Growth Fund 1/3		
NON-PERSONNEL	**$ 4,168,806**	**$ 4,007,476**
Supplies	78,123	78,123
Contracts	211,036	211,036
Information Technology	9,589	8,109
Energy and Utilities	1,695,270	1,754,573
Other	2,174,788	1,955,635
Total Environmental Growth Fund 1/3	**$ 4,168,806**	**$ 4,007,476**
Environmental Growth Fund 2/3		
NON-PERSONNEL	**$ 8,246,882**	**$ 8,078,081**
Other	8,246,882	8,078,081
Total Environmental Growth Fund 2/3	**$ 8,246,882**	**$ 8,078,081**
Facilities Financing Fund		
PERSONNEL	**$ 1,466,165**	**$ 1,576,416**
Salaries and Wages	883,209	1,000,805
Fringe Benefits	582,956	575,611
NON-PERSONNEL	**$ 766,209**	**$ 490,789**
Supplies	9,385	9,385
Contracts	697,373	397,060
Information Technology	50,358	64,994
Energy and Utilities	3,570	2,039
Other	5,373	17,161
Capital Expenditures	150	150
Total Facilities Financing Fund	**$ 2,232,374**	**$ 2,067,205**
Fire and Lifeguard Facilities Fund		
NON-PERSONNEL	**$ 1,673,157**	**$ 1,675,537**
Contracts	46,212	46,212
Other	1,626,945	1,629,325
Total Fire and Lifeguard Facilities Fund	**$ 1,673,157**	**$ 1,675,537**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2011 Adopted Budget		FY 2012 Adopted Budget
Fire/Emergency Medical Services Transport Program Fund				
PERSONNEL	$	**3,072,940**	$	**4,339,078**
Salaries and Wages		2,063,553		2,704,901
Fringe Benefits		1,009,387		1,634,177
NON-PERSONNEL	$	**1,475,344**	$	**6,876,518**
Supplies		58,480		41,450
Contracts		145,386		903,416
Information Technology		37,076		38,630
Other		518,661		5,659,722
Capital Expenditures		715,741		233,300
Total Fire/Emergency Medical Services Transport Program Fund	$	**4,548,284**	$	**11,215,596**
Gas Tax				
NON-PERSONNEL	$	**21,627,310**	$	**33,971,669**
Contracts		1,245,856		4,928,928
Other		20,381,454		29,042,741
Total Gas Tax	$	**21,627,310**	$	**33,971,669**
HUD Programs Administration Fund				
PERSONNEL	$	**1,532,074**	$	**-**
Salaries and Wages		975,831		-
Fringe Benefits		556,243		-
NON-PERSONNEL	$	**1,318,492**	$	**-**
Supplies		12,000		-
Contracts		1,244,346		-
Information Technology		59,146		-
Energy and Utilities		2,000		-
Other		1,000		-
Total HUD Programs Administration Fund	$	**2,850,566**	$	**-**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2011 Adopted Budget		FY 2012 Adopted Budget
Information Technology Fund				
PERSONNEL	**$**	**2,071,435**	**$**	**3,451,914**
Salaries and Wages		1,273,051		2,167,913
Fringe Benefits		798,384		1,284,001
NON-PERSONNEL	**$**	**1,442,459**	**$**	**2,126,297**
Supplies		4,853		6,353
Contracts		857,494		1,301,721
Information Technology		533,165		757,678
Energy and Utilities		35,267		15,230
Other		11,680		42,915
Capital Expenditures		-		2,400
Total Information Technology Fund	**$**	**3,513,894**	**$**	**5,578,211**
Local Enforcement Agency Fund				
PERSONNEL	**$**	**554,925**	**$**	**563,645**
Salaries and Wages		325,557		334,044
Fringe Benefits		229,368		229,601
NON-PERSONNEL	**$**	**316,608**	**$**	**263,071**
Supplies		16,836		14,836
Contracts		270,822		217,902
Information Technology		16,115		15,995
Energy and Utilities		4,417		1,395
Other		8,418		12,943
Total Local Enforcement Agency Fund	**$**	**871,533**	**$**	**826,716**
Los Penasquitos Canyon Preserve Fund				
PERSONNEL	**$**	**187,453**	**$**	**187,628**
Salaries and Wages		109,430		112,797
Fringe Benefits		78,023		74,831
NON-PERSONNEL	**$**	**33,634**	**$**	**13,110**
Supplies		4,125		4,125
Contracts		28,804		6,000
Information Technology		642		774
Other		63		2,211
Total Los Penasquitos Canyon Preserve Fund	**$**	**221,087**	**$**	**200,738**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2011 Adopted Budget		FY 2012 Adopted Budget
Maintenance Assessment District (MAD) Funds				
PERSONNEL	$	**2,426,677**	$	**2,358,492**
Salaries and Wages		1,447,441		1,457,473
Fringe Benefits		979,236		901,019
NON-PERSONNEL	$	**34,374,917**	$	**31,746,298**
Supplies		526,937		407,841
Contracts		27,123,647		23,445,774
Information Technology		143,375		70,503
Energy and Utilities		3,238,023		3,348,464
Other		3,096,155		4,440,425
CIP Contingency		223,162		29,291
Capital Expenditures		23,618		4,000
Total Maintenance Assessment District (MAD) Funds	$	**36,801,594**	$	**34,104,790**
Major Events Revolving Fund				
NON-PERSONNEL	$	**-**	$	**450,000**
Contracts		-		450,000
Total Major Events Revolving Fund	$	**-**	$	**450,000**
Mission Bay/Balboa Park Improvement				
NON-PERSONNEL	$	**5,108,416**	$	**1,485,534**
Contracts		392,215		392,215
Other		4,716,201		1,093,319
Total Mission Bay/Balboa Park Improvement	$	**5,108,416**	$	**1,485,534**
New Convention Facility Fund				
NON-PERSONNEL	$	**3,405,278**	$	**3,405,278**
Contracts		3,405,278		3,405,278
Total New Convention Facility Fund	$	**3,405,278**	$	**3,405,278**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2011 Adopted Budget	FY 2012 Adopted Budget
OneSD Support Fund		
PERSONNEL	**$ 2,590,420**	**$ 2,910,295**
Salaries and Wages	1,701,176	1,814,222
Fringe Benefits	889,244	1,096,073
NON-PERSONNEL	**$ 14,694,243**	**$ 18,332,498**
Supplies	4,400	17,500
Contracts	133,052	405,284
Information Technology	8,325,113	10,957,928
Energy and Utilities	17,255	18,469
Other	65,019	834,166
Capital Expenditures	60,000	60,000
Debt	6,089,404	6,039,151
Total OneSD Support Fund	**$ 17,284,663**	**$ 21,242,793**
PETCO Park Fund		
PERSONNEL	**$ 170,138**	**$ 172,640**
Salaries and Wages	106,559	110,001
Fringe Benefits	63,579	62,639
NON-PERSONNEL	**$ 16,976,387**	**$ 17,188,968**
Supplies	5,890	5,890
Contracts	5,636,473	5,843,268
Information Technology	1,998	1,988
Energy and Utilities	13,631	13,658
Other	11,318,395	11,324,164
Total PETCO Park Fund	**$ 17,146,525**	**$ 17,361,608**
Police Decentralization Fund		
NON-PERSONNEL	**$ 7,942,828**	**$ 7,942,553**
Contracts	7,942,553	7,942,553
Energy and Utilities	275	-
Total Police Decentralization Fund	**$ 7,942,828**	**$ 7,942,553**
Prop 42 Replacement - Transportation Relief Fund		
NON-PERSONNEL	**$ 13,312,980**	**$ 15,248,190**
Other	13,312,980	15,248,190
Total Prop 42 Replacement - Transportation Relief Fund	**$ 13,312,980**	**$ 15,248,190**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2011 Adopted Budget	FY 2012 Adopted Budget
Public Art Fund		
NON-PERSONNEL	**$ -**	**$ 6,300**
Contracts	-	6,300
Total Public Art Fund	**$ -**	**$ 6,300**
Public Safety Needs & Debt Service		
NON-PERSONNEL	**$ -**	**$ 6,650,317**
Other	-	6,650,317
Total Public Safety Needs & Debt Service	**$ -**	**$ 6,650,317**
QUALCOMM Stadium Operations		
PERSONNEL	**$ 3,141,721**	**$ 3,208,718**
Salaries and Wages	1,987,139	2,066,957
Fringe Benefits	1,154,582	1,141,761
NON-PERSONNEL	**$ 11,392,447**	**$ 12,730,509**
Supplies	529,799	530,341
Contracts	6,065,113	5,695,656
Information Technology	34,720	33,618
Energy and Utilities	1,671,632	1,595,599
Other	2,321	4,797,785
Capital Expenditures	48,000	48,000
Debt	3,040,862	29,510
Total QUALCOMM Stadium Operations	**$ 14,534,168**	**$ 15,939,227**
Redevelopment Fund		
PERSONNEL	**$ 3,323,200**	**$ 3,442,355**
Salaries and Wages	2,009,572	2,085,924
Fringe Benefits	1,313,628	1,356,431
NON-PERSONNEL	**$ 310,820**	**$ 326,028**
Supplies	17,853	17,691
Contracts	181,408	183,683
Information Technology	88,893	70,050
Energy and Utilities	5,713	6,195
Other	16,675	48,409
Capital Expenditures	278	-
Total Redevelopment Fund	**$ 3,634,020**	**$ 3,768,383**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2011 Adopted Budget	FY 2012 Adopted Budget
Seized & Forfeited Assets Fund		
NON-PERSONNEL	**$ 2,066,061**	**$ -**
Supplies	30,079	-
Contracts	1,535,982	-
Energy and Utilities	500,000	-
Total Seized & Forfeited Assets Fund	**$ 2,066,061**	**$ -**
Seized Assets - California		
NON-PERSONNEL	**$ -**	**$ 10,000**
Contracts	-	10,000
Total Seized Assets - California	**$ -**	**$ 10,000**
Seized Assets - Federal DOJ		
NON-PERSONNEL	**$ -**	**$ 1,413,062**
Contracts	-	1,413,062
Total Seized Assets - Federal DOJ	**$ -**	**$ 1,413,062**
Seized Assets - Federal Treasury		
NON-PERSONNEL	**$ -**	**$ 100,000**
Contracts	-	100,000
Total Seized Assets - Federal Treasury	**$ -**	**$ 100,000**
Serious Traffic Offenders Program Fund		
NON-PERSONNEL	**$ 1,200,000**	**$ 1,200,000**
Supplies	60,296	60,296
Contracts	798,704	798,704
Other	321,000	321,000
Capital Expenditures	20,000	20,000
Total Serious Traffic Offenders Program Fund	**$ 1,200,000**	**$ 1,200,000**
Storm Drain Fund		
NON-PERSONNEL	**$ 6,046,746**	**$ 6,046,746**
Contracts	-	65,000
Other	6,046,746	5,981,746
Total Storm Drain Fund	**$ 6,046,746**	**$ 6,046,746**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2011 Adopted Budget		FY 2012 Adopted Budget
Transient Occupancy Tax Fund				
PERSONNEL	$	**1,020,269**	$	**1,067,470**
Salaries and Wages		622,967		673,529
Fringe Benefits		397,302		393,941
NON-PERSONNEL	$	**59,234,420**	$	**67,070,859**
Supplies		12,980		6,121
Contracts		8,879,822		8,413,033
Information Technology		186,548		161,409
Energy and Utilities		3,973		5,151
Other		50,151,097		58,485,145
Total Transient Occupancy Tax Fund	$	**60,254,689**	$	**68,138,329**
Trolley Extension Reserve				
NON-PERSONNEL	$	**1,183,484**	$	**1,180,734**
Contracts		27,160		27,160
Other		-		1,153,574
Debt		1,156,324		-
Total Trolley Extension Reserve	$	**1,183,484**	$	**1,180,734**
Underground Surcharge Fund				
PERSONNEL	$	**680,212**	$	**238,582**
Salaries and Wages		387,529		145,017
Fringe Benefits		292,683		93,565
NON-PERSONNEL	$	**76,574,057**	$	**58,517,932**
Supplies		25,456		25,456
Contracts		76,401,428		58,370,314
Information Technology		96,565		65,989
Energy and Utilities		3,914		2,218
Other		12,502		19,763
Capital Expenditures		34,192		34,192
Total Underground Surcharge Fund	$	**77,254,269**	$	**58,756,514**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2011 Adopted Budget		FY 2012 Adopted Budget
Wireless Communications Technology Fund				
PERSONNEL	**$**	**4,951,930**	**$**	**5,167,417**
Salaries and Wages		3,139,416		3,188,435
Fringe Benefits		1,812,514		1,978,982
NON-PERSONNEL	**$**	**4,747,305**	**$**	**4,875,793**
Supplies		827,932		577,932
Contracts		472,121		885,210
Information Technology		254,822		98,274
Energy and Utilities		210,611		231,032
Other		20,840		122,366
Capital Expenditures		38,752		38,752
Debt		2,922,227		2,922,227
Total Wireless Communications Technology Fund	**$**	**9,699,235**	**$**	**10,043,210**
Zoological Exhibits				
NON-PERSONNEL	**$**	**8,018,590**	**$**	**8,018,590**
Contracts		8,018,590		8,018,590
Total Zoological Exhibits	**$**	**8,018,590**	**$**	**8,018,590**
Special Revenue Funds				
PERSONNEL	**$**	**27,390,481**	**$**	**28,889,292**
Salaries and Wages		17,151,054		17,985,467
Fringe Benefits		10,239,427		10,903,825
NON-PERSONNEL	**$**	**326,392,568**	**$**	**397,127,802**
Supplies		2,859,924		2,676,762
Contracts		154,567,242		194,124,603
Information Technology		9,849,795		12,358,907
Energy and Utilities		7,501,199		7,091,486
Other		137,241,698		171,415,071
CIP Contingency		223,162		29,291
Capital Expenditures		940,731		440,794
Debt		13,208,817		8,990,888
Total Special Revenue Funds	**$**	**353,783,049**	**$**	**426,017,094**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2011 Adopted Budget	FY 2012 Adopted Budget
Debt Service and Tax Funds		
Public Safety Communication Bonds		
NON-PERSONNEL	**$ 2,319,427**	**$ 2,315,122**
Contracts	642	642
Other	2,318,785	-
Debt	-	2,314,480
Total Public Safety Communication Bonds	**$ 2,319,427**	**$ 2,315,122**
Tax and Revenue Anticipation Notes		
NON-PERSONNEL	**$ 3,644,670**	**$ 1,444,151**
Contracts	210,000	210,000
Debt	3,434,670	1,234,151
Total Tax and Revenue Anticipation Notes	**$ 3,644,670**	**$ 1,444,151**
Debt Service and Tax Funds		
NON-PERSONNEL	**$ 5,964,097**	**$ 3,759,273**
Contracts	210,642	210,642
Other	2,318,785	-
Debt	3,434,670	3,548,631
Total Debt Service and Tax Funds	**$ 5,964,097**	**$ 3,759,273**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2011 Adopted Budget	FY 2012 Adopted Budget
Capital Project Funds		
Capital Outlay Fund		
NON-PERSONNEL	**$ -**	**$ 2,490,000**
Other	-	2,490,000
Total Capital Outlay Fund	**$ -**	**$ 2,490,000**
TransNet ARRA Exchange Fund		
NON-PERSONNEL	**$ -**	**$ 6,050,400**
Other	-	6,050,400
Total TransNet ARRA Exchange Fund	**$ -**	**$ 6,050,400**
TransNet Extension Administration & Debt Fund		
NON-PERSONNEL	**$ 223,546**	**$ 243,922**
Other	223,546	243,922
Total TransNet Extension Administration & Debt Fund	**$ 223,546**	**$ 243,922**
TransNet Extension Congestion Relief Fund		
NON-PERSONNEL	**$ 2,031,579**	**$ 1,200,000**
Other	2,031,579	1,200,000
Total TransNet Extension Congestion Relief Fund	**$ 2,031,579**	**$ 1,200,000**
TransNet Extension Maintenance Fund		
NON-PERSONNEL	**$ 6,639,316**	**$ 7,244,493**
Other	6,639,316	7,244,493
Total TransNet Extension Maintenance Fund	**$ 6,639,316**	**$ 7,244,493**
Capital Project Funds		
NON-PERSONNEL	**$ 8,894,441**	**$ 17,228,815**
Other	8,894,441	17,228,815
Total Capital Project Funds	**$ 8,894,441**	**$ 17,228,815**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2011 Adopted Budget		FY 2012 Adopted Budget
Enterprise Funds				
Airports Fund				
PERSONNEL	$	**1,491,031**	$	**1,499,580**
Salaries and Wages		889,960		891,480
Fringe Benefits		601,071		608,100
NON-PERSONNEL	$	**1,855,128**	$	**3,240,627**
Supplies		112,960		212,960
Contracts		1,453,668		2,727,386
Information Technology		63,428		60,557
Energy and Utilities		202,084		206,478
Other		6,655		16,913
Capital Expenditures		15,577		15,577
Debt		756		756
Total Airports Fund	$	**3,346,159**	$	**4,740,207**
Development Services Fund				
PERSONNEL	$	**29,292,288**	$	**30,297,974**
Salaries and Wages		18,327,427		19,416,589
Fringe Benefits		10,964,861		10,881,385
NON-PERSONNEL	$	**11,852,571**	$	**11,250,136**
Supplies		353,435		331,820
Contracts		7,889,344		5,230,786
Information Technology		1,916,794		1,845,432
Energy and Utilities		685,206		553,543
Other		625,261		816,444
Appropriated Reserve		-		2,189,580
Capital Expenditures		382,531		282,531
Total Development Services Fund	$	**41,144,859**	$	**41,548,110**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2011 Adopted Budget		FY 2012 Adopted Budget
Golf Course Fund				
PERSONNEL	**$**	**6,464,257**	**$**	**6,849,749**
Salaries and Wages		3,757,037		4,051,228
Fringe Benefits		2,707,220		2,798,521
NON-PERSONNEL	**$**	**7,819,004**	**$**	**7,999,068**
Supplies		1,041,542		1,041,542
Contracts		4,667,949		4,806,089
Information Technology		219,224		175,884
Energy and Utilities		1,454,120		1,490,934
Other		43,519		91,969
Capital Expenditures		392,650		392,650
Total Golf Course Fund	**$**	**14,283,261**	**$**	**14,848,817**
Metropolitan Sewer Utility Fund				
PERSONNEL	**$**	**47,795,871**	**$**	**43,637,097**
Salaries and Wages		29,310,148		27,608,932
Fringe Benefits		18,485,723		16,028,165
NON-PERSONNEL	**$**	**185,920,198**	**$**	**158,411,114**
Supplies		24,503,165		22,593,140
Contracts		47,193,983		46,548,707
Information Technology		5,818,006		4,628,532
Energy and Utilities		18,610,952		15,183,394
Other		590,487		64,538,869
CIP Contingency		2,392,259		289,669
Appropriated Reserve		-		3,500,000
Capital Expenditures		1,563,027		1,103,977
Debt		85,248,319		24,826
Total Metropolitan Sewer Utility Fund	**$**	**233,716,069**	**$**	**202,048,211**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2011 Adopted Budget		FY 2012 Adopted Budget
Municipal Sewer Revenue Fund				
PERSONNEL	**$**	**40,981,002**	**$**	**39,333,809**
Salaries and Wages		24,981,705		24,377,149
Fringe Benefits		15,999,297		14,956,660
NON-PERSONNEL	**$**	**71,255,607**	**$**	**86,980,592**
Supplies		4,381,824		3,524,025
Contracts		32,692,884		34,490,071
Information Technology		4,647,187		3,721,974
Energy and Utilities		6,041,072		5,014,238
Other		389,965		39,379,109
CIP Contingency		158,001		158,001
Capital Expenditures		1,156,949		693,174
Debt		21,787,725		-
Total Municipal Sewer Revenue Fund	**$**	**112,236,609**	**$**	**126,314,401**
Recycling Fund				
PERSONNEL	**$**	**9,030,757**	**$**	**9,446,512**
Salaries and Wages		5,378,713		5,677,652
Fringe Benefits		3,652,044		3,768,860
NON-PERSONNEL	**$**	**10,713,289**	**$**	**11,355,235**
Supplies		1,400,467		925,467
Contracts		7,982,138		9,108,266
Information Technology		404,770		526,361
Energy and Utilities		114,293		153,842
Other		48,072		147,750
Appropriated Reserve		-		480,000
Capital Expenditures		763,549		13,549
Total Recycling Fund	**$**	**19,744,046**	**$**	**20,801,747**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2011 Adopted Budget		FY 2012 Adopted Budget
Refuse Disposal Fund				
PERSONNEL	**$**	**14,111,118**	**$**	**14,687,632**
Salaries and Wages		8,486,449		8,987,085
Fringe Benefits		5,624,669		5,700,547
NON-PERSONNEL	**$**	**20,349,336**	**$**	**19,874,443**
Supplies		589,469		573,969
Contracts		16,618,563		15,698,229
Information Technology		1,441,283		974,173
Energy and Utilities		1,449,456		1,312,916
Other		104,916		249,508
Appropriated Reserve		-		920,000
Capital Expenditures		129,393		129,393
Debt		16,256		16,255
Total Refuse Disposal Fund	**$**	**34,460,454**	**$**	**34,562,075**
Water Utility Operating Fund				
PERSONNEL	**$**	**63,315,044**	**$**	**64,807,274**
Salaries and Wages		38,611,408		40,051,215
Fringe Benefits		24,703,636		24,756,059
NON-PERSONNEL	**$**	**361,779,674**	**$**	**386,835,123**
Supplies		183,489,882		196,817,725
Contracts		87,499,433		91,860,830
Information Technology		7,234,584		6,653,255
Energy and Utilities		11,773,894		12,785,734
Other		3,604,243		67,220,100
CIP Contingency		5,269,212		5,184,634
Appropriated Reserve		-		3,500,000
Capital Expenditures		2,283,622		2,772,172
Debt		60,624,804		40,673
Total Water Utility Operating Fund	**$**	**425,094,718**	**$**	**451,642,397**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2011 Adopted Budget		FY 2012 Adopted Budget
Enterprise Funds				
PERSONNEL	**$**	**212,481,368**	**$**	**210,559,627**
Salaries and Wages		129,742,847		131,061,330
Fringe Benefits		82,738,521		79,498,297
NON-PERSONNEL	**$**	**671,544,807**	**$**	**685,946,338**
Supplies		215,872,744		226,020,648
Contracts		205,997,962		210,470,364
Information Technology		21,745,276		18,586,168
Energy and Utilities		40,331,077		36,701,079
Other		5,413,118		172,460,662
CIP Contingency		7,819,472		5,632,304
Appropriated Reserve		-		10,589,580
Capital Expenditures		6,687,298		5,403,023
Debt		167,677,860		82,510
Total Enterprise Funds	**$**	**884,026,175**	**$**	**896,505,965**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2011 Adopted Budget	FY 2012 Adopted Budget
Internal Service Funds		
Central Stores Fund		
PERSONNEL	**$ 1,388,194**	**$ 1,565,033**
Salaries and Wages	760,903	885,344
Fringe Benefits	627,291	679,689
NON-PERSONNEL	**$ 22,472,277**	**$ 22,487,927**
Supplies	22,071,391	21,943,701
Contracts	257,111	377,065
Information Technology	50,022	62,363
Energy and Utilities	85,555	87,643
Other	8,198	17,155
Total Central Stores Fund	**$ 23,860,471**	**$ 24,052,960**
Energy Conservation Program Fund		
PERSONNEL	**$ 1,591,612**	**$ 1,552,744**
Salaries and Wages	971,753	972,914
Fringe Benefits	619,859	579,830
NON-PERSONNEL	**$ 805,296**	**$ 923,913**
Supplies	17,450	17,450
Contracts	433,702	449,169
Information Technology	275,319	349,861
Energy and Utilities	12,795	14,597
Other	36,030	62,836
Capital Expenditures	30,000	30,000
Total Energy Conservation Program Fund	**$ 2,396,908**	**$ 2,476,657**
Fleet Services Operating Fund		
PERSONNEL	**$ 21,919,874**	**$ 21,976,196**
Salaries and Wages	13,266,402	13,553,085
Fringe Benefits	8,653,472	8,423,111
NON-PERSONNEL	**$ 29,269,277**	**$ 29,282,478**
Supplies	8,162,992	7,800,878
Contracts	4,460,570	4,685,284
Information Technology	752,670	732,469
Energy and Utilities	15,516,769	15,509,749
Other	66,493	244,315
Capital Expenditures	308,150	308,150
Debt	1,633	1,633
Total Fleet Services Operating Fund	**$ 51,189,151**	**$ 51,258,674**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2011 Adopted Budget		FY 2012 Adopted Budget
Fleet Services Replacement Fund				
NON-PERSONNEL	**$**	**14,799,955**	**$**	**23,198,758**
Other		-		840,000
Capital Expenditures		7,850,000		14,647,038
Debt		6,949,955		7,711,720
Total Fleet Services Replacement Fund	**$**	**14,799,955**	**$**	**23,198,758**
Publishing Services Fund				
PERSONNEL	**$**	**1,491,455**	**$**	**1,114,721**
Salaries and Wages		870,283		653,387
Fringe Benefits		621,172		461,334
NON-PERSONNEL	**$**	**4,352,498**	**$**	**4,044,083**
Supplies		368,370		254,155
Contracts		3,525,325		3,480,161
Information Technology		346,368		135,604
Energy and Utilities		94,891		99,426
Other		13,052		70,244
Debt		4,492		4,493
Total Publishing Services Fund	**$**	**5,843,953**	**$**	**5,158,804**
Risk Management Administration Fund				
PERSONNEL	**$**	**7,049,317**	**$**	**7,204,255**
Salaries and Wages		4,201,967		4,375,643
Fringe Benefits		2,847,350		2,828,612
NON-PERSONNEL	**$**	**2,616,730**	**$**	**2,021,506**
Supplies		78,237		78,237
Contracts		1,405,257		756,976
Information Technology		999,642		967,001
Energy and Utilities		24,933		13,744
Other		107,996		204,883
Capital Expenditures		665		665
Total Risk Management Administration Fund	**$**	**9,666,047**	**$**	**9,225,761**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2011 Adopted Budget		FY 2012 Adopted Budget
Internal Service Funds				
PERSONNEL	**$**	**33,440,452**	**$**	**33,412,949**
Salaries and Wages		20,071,308		20,440,373
Fringe Benefits		13,369,144		12,972,576
NON-PERSONNEL	**$**	**74,316,033**	**$**	**81,958,665**
Supplies		30,698,440		30,094,421
Contracts		10,081,965		9,748,655
Information Technology		2,424,021		2,247,298
Energy and Utilities		15,734,943		15,725,159
Other		231,769		1,439,433
Capital Expenditures		8,188,815		14,985,853
Debt		6,956,080		7,717,846
Total Internal Service Funds	**$**	**107,756,485**	**$**	**115,371,614**
City				
PERSONNEL[1]	**$**	**1,063,224,519**	**$**	**1,086,232,551**
Salaries and Wages		645,564,163		673,954,420
Fringe Benefits		417,660,356		412,278,131
NON-PERSONNEL	**$**	**1,393,427,879**	**$**	**1,501,038,484**
Supplies		271,873,196		276,732,954
Contracts		532,434,437		590,605,110
Information Technology		59,604,392		56,734,466
Energy and Utilities		96,553,526		93,161,550
Other		210,538,418		418,593,650
CIP Contingency		8,042,634		5,661,595
Appropriated Reserve		-		10,589,580
Capital Expenditures		18,851,390		22,669,745
Debt		195,529,886		26,289,834
Total City	**$**	**2,456,652,398**	**$**	**2,587,271,035**

[1] Excludes San Diego City Employees' Retirement System (SDCERS).

Schedule VI - Summary of Capital Expenditures by Category by Fund Type

Capital Improvements Program/Category		FY 2011 Adopted Budget		FY 2012 Adopted Budget
Special Revenue Funds				
Concourse and Parking Garages Operating Fund				
NON-PERSONNEL	**$**	**450,000**	**$**	**100,000**
Contracts		450,000		100,000
Total Concourse and Parking Garages Operating Fund	**$**	**450,000**	**$**	**100,000**
Del Mar Terrace CIP Fund				
NON-PERSONNEL	**$**	**165,000**	**$**	**65,000**
Contracts		165,000		65,000
Total Del Mar Terrace CIP Fund	**$**	**165,000**	**$**	**65,000**
EGF CIP Fund 1/3				
NON-PERSONNEL	**$**	**170,000**	**$**	**-**
Contracts		170,000		-
Total EGF CIP Fund 1/3	**$**	**170,000**	**$**	**-**
Energy Conservation Program CIP Fund				
NON-PERSONNEL	**$**	**-**	**$**	**33,085**
Contracts		-		33,085
Total Energy Conservation Program CIP Fund	**$**	**-**	**$**	**33,085**
Grant Fund - State				
NON-PERSONNEL	**$**	**-**	**$**	**700,000**
Contracts		-		700,000
Total Grant Fund - State	**$**	**-**	**$**	**700,000**
Maintenance Assessment District (MAD) Funds				
NON-PERSONNEL	**$**	**1,059,243**	**$**	**672,283**
Contracts		1,059,243		672,283
Total Maintenance Assessment District (MAD) Funds	**$**	**1,059,243**	**$**	**672,283**
Mid-City CIP Fund				
NON-PERSONNEL	**$**	**100,000**	**$**	**50,000**
Contracts		100,000		50,000
Total Mid-City CIP Fund	**$**	**100,000**	**$**	**50,000**

Schedule VI - Summary of Capital Expenditures by Category by Fund Type

Capital Improvements Program/Category	FY 2011 Adopted Budget	FY 2012 Adopted Budget
Mission Bay Improvements Fund		
NON-PERSONNEL	**$ 872,678**	**$ -**
Contracts	872,678	-
Total Mission Bay Improvements Fund	**$ 872,678**	**$ -**
North Park CIP Fund		
NON-PERSONNEL	**$ 30,000**	**$ 5,000**
Contracts	30,000	5,000
Total North Park CIP Fund	**$ 30,000**	**$ 5,000**
Park Village CIP Fund		
NON-PERSONNEL	**$ 38,000**	**$ -**
Contracts	38,000	-
Total Park Village CIP Fund	**$ 38,000**	**$ -**
QUALCOMM Stadium Operations CIP Fund		
NON-PERSONNEL	**$ 750,000**	**$ -**
Contracts	750,000	-
Total QUALCOMM Stadium Operations CIP Fund	**$ 750,000**	**$ -**
Regional Park Improvements Fund		
NON-PERSONNEL	**$ 2,500,000**	**$ 2,281,433**
Contracts	2,500,000	2,281,433
Total Regional Park Improvements Fund	**$ 2,500,000**	**$ 2,281,433**
Talmadge CIP Fund		
NON-PERSONNEL	**$ 100,000**	**$ 113,101**
Contracts	100,000	113,101
Total Talmadge CIP Fund	**$ 100,000**	**$ 113,101**
Underground Surcharge CIP Fund		
NON-PERSONNEL	**$ 7,500,000**	**$ 15,000,000**
Contracts	7,500,000	15,000,000
Total Underground Surcharge CIP Fund	**$ 7,500,000**	**$ 15,000,000**
Special Revenue Funds		
NON-PERSONNEL	**$ 13,734,921**	**$ 19,019,902**
Contracts	13,734,921	19,019,902
Total Special Revenue Funds	**$ 13,734,921**	**$ 19,019,902**

Schedule VI - Summary of Capital Expenditures by Category by Fund Type

Capital Improvements Program/Category	FY 2011 Adopted Budget	FY 2012 Adopted Budget
Enterprise Funds		
Balboa Park Golf Course CIP Fund		
NON-PERSONNEL	**$ 2,300,000**	**$ 300,000**
Contracts	2,300,000	300,000
Total Balboa Park Golf Course CIP Fund	**$ 2,300,000**	**$ 300,000**
Brown Field Special Aviation		
NON-PERSONNEL	**$ 850,000**	**$ 1,395,791**
Contracts	850,000	1,395,791
Total Brown Field Special Aviation	**$ 850,000**	**$ 1,395,791**
Metro Sewer Utility - CIP Funding Source		
NON-PERSONNEL	**$ -**	**$ 9,994,557**
Contracts	-	9,994,557
Total Metro Sewer Utility - CIP Funding Source	**$ -**	**$ 9,994,557**
Metropolitan Sewer Utility Fund		
NON-PERSONNEL	**$ 22,392,435**	**$ -**
Contracts	22,392,435	-
Total Metropolitan Sewer Utility Fund	**$ 22,392,435**	**$ -**
Mission Bay Golf Course CIP Fund		
NON-PERSONNEL	**$ 760,000**	**$ 300,000**
Contracts	760,000	300,000
Total Mission Bay Golf Course CIP Fund	**$ 760,000**	**$ 300,000**
Montgomery Field Special Aviation		
NON-PERSONNEL	**$ 950,000**	**$ 2,014,719**
Contracts	950,000	2,014,719
Total Montgomery Field Special Aviation	**$ 950,000**	**$ 2,014,719**
Muni Sewer Utility - CIP Funding Source		
NON-PERSONNEL	**$ -**	**$ 53,529,776**
Contracts	-	53,529,776
Total Muni Sewer Utility - CIP Funding Source	**$ -**	**$ 53,529,776**

Schedule VI - Summary of Capital Expenditures by Category by Fund Type

Capital Improvements Program/Category	FY 2011 Adopted Budget	FY 2012 Adopted Budget
Municipal Sewer Revenue Fund		
NON-PERSONNEL	**$ 112,772,645**	**$ -**
Contracts	112,772,645	-
Total Municipal Sewer Revenue Fund	**$ 112,772,645**	**$ -**
Refuse Disposal CIP Fund		
NON-PERSONNEL	**$ 4,425,000**	**$ 5,848,090**
Contracts	4,425,000	5,848,090
Total Refuse Disposal CIP Fund	**$ 4,425,000**	**$ 5,848,090**
Torrey Pines Golf Course CIP Fund		
NON-PERSONNEL	**$ 300,000**	**$ 1,100,000**
Contracts	300,000	1,100,000
Total Torrey Pines Golf Course CIP Fund	**$ 300,000**	**$ 1,100,000**
Water Utility - CIP Funding Source		
NON-PERSONNEL	**$ -**	**$ 81,871,530**
Contracts	-	81,871,530
Total Water Utility - CIP Funding Source	**$ -**	**$ 81,871,530**
Water Utility Operating Fund		
NON-PERSONNEL	**$ 105,714,696**	**$ -**
Contracts	105,714,696	-
Total Water Utility Operating Fund	**$ 105,714,696**	**$ -**
Enterprise Funds		
NON-PERSONNEL	**$ 250,464,776**	**$ 156,354,463**
Contracts	250,464,776	156,354,463
Total Enterprise Funds	**$ 250,464,776**	**$ 156,354,463**

Schedule VI - Summary of Capital Expenditures by Category by Fund Type

Capital Improvements Program/Category	FY 2011 Adopted Budget	FY 2012 Adopted Budget
Capital Project Funds		
C.O.-Pueblo Land/Pol. Decentra		
NON-PERSONNEL	**$ -**	**$ 1,822,864**
Contracts	-	1,822,864
Total C.O.-Pueblo Land/Pol. Decentra	**$ -**	**$ 1,822,864**
CIP Contributions from General Fund		
NON-PERSONNEL	**$ 1,300,000**	**$ 5,431,029**
Contracts	1,300,000	5,431,029
Total CIP Contributions from General Fund	**$ 1,300,000**	**$ 5,431,029**
Carmel Valley Consolidated FBA		
NON-PERSONNEL	**$ 2,444,154**	**$ -**
Contracts	2,444,154	-
Total Carmel Valley Consolidated FBA	**$ 2,444,154**	**$ -**
College Area		
NON-PERSONNEL	**$ 200,000**	**$ -**
Contracts	200,000	-
Total College Area	**$ 200,000**	**$ -**
Deferred Maint Revenue 2009A-Project		
NON-PERSONNEL	**$ -**	**$ 300,000**
Contracts	-	300,000
Total Deferred Maint Revenue 2009A-Project	**$ -**	**$ 300,000**
Equipment Division CIP Fund		
NON-PERSONNEL	**$ 500,000**	**$ 175,000**
Contracts	500,000	175,000
Total Equipment Division CIP Fund	**$ 500,000**	**$ 175,000**
Golden Hill Urban Comm		
NON-PERSONNEL	**$ 75,000**	**$ -**
Contracts	75,000	-
Total Golden Hill Urban Comm	**$ 75,000**	**$ -**

Schedule VI - Summary of Capital Expenditures by Category by Fund Type

Capital Improvements Program/Category	FY 2011 Adopted Budget	FY 2012 Adopted Budget
Highland/Landis(East SD)-Major		
NON-PERSONNEL	**$ 13,828**	**$ -**
Contracts	13,828	-
Total Highland/Landis(East SD)-Major	**$ 13,828**	**$ -**
Linda Vista Urban Comm		
NON-PERSONNEL	**$ 200,000**	**$ -**
Contracts	200,000	-
Total Linda Vista Urban Comm	**$ 200,000**	**$ -**
Mid City Urban Comm		
NON-PERSONNEL	**$ 250,000**	**$ -**
Contracts	250,000	-
Total Mid City Urban Comm	**$ 250,000**	**$ -**
Mid-City - Park Dev Fund		
NON-PERSONNEL	**$ 1,000,000**	**$ -**
Contracts	1,000,000	-
Total Mid-City - Park Dev Fund	**$ 1,000,000**	**$ -**
Midway/Pacific Hwy Urban Comm		
NON-PERSONNEL	**$ 1,150,000**	**$ -**
Contracts	1,150,000	-
Total Midway/Pacific Hwy Urban Comm	**$ 1,150,000**	**$ -**
Mission Valley-Urban Comm.		
NON-PERSONNEL	**$ -**	**$ 8,075,500**
Contracts	-	8,075,500
Total Mission Valley-Urban Comm.	**$ -**	**$ 8,075,500**
Navajo Urban Comm		
NON-PERSONNEL	**$ 125,000**	**$ -**
Contracts	125,000	-
Total Navajo Urban Comm	**$ 125,000**	**$ -**
North Park Urban Comm		
NON-PERSONNEL	**$ 200,000**	**$ -**
Contracts	200,000	-
Total North Park Urban Comm	**$ 200,000**	**$ -**

Schedule VI - Summary of Capital Expenditures by Category by Fund Type

Capital Improvements Program/Category		FY 2011 Adopted Budget		FY 2012 Adopted Budget
Old San Diego - Urban Comm				
NON-PERSONNEL	**$**	**60,000**	**$**	**-**
Contracts		60,000		-
Total Old San Diego - Urban Comm	**$**	**60,000**	**$**	**-**
Otay Mesa/Nestor Urb Comm				
NON-PERSONNEL	**$**	**375,000**	**$**	**-**
Contracts		375,000		-
Total Otay Mesa/Nestor Urb Comm	**$**	**375,000**	**$**	**-**
PV Est-Other P & R Facilities				
NON-PERSONNEL	**$**	**-**	**$**	**695,000**
Contracts		-		695,000
Total PV Est-Other P & R Facilities	**$**	**-**	**$**	**695,000**
Pacific Beach Urban Comm				
NON-PERSONNEL	**$**	**600,000**	**$**	**-**
Contracts		600,000		-
Total Pacific Beach Urban Comm	**$**	**600,000**	**$**	**-**
Park North-East - Park Dev Fd				
NON-PERSONNEL	**$**	**-**	**$**	**107,000**
Contracts		-		107,000
Total Park North-East - Park Dev Fd	**$**	**-**	**$**	**107,000**
Penasquitos East Trust				
NON-PERSONNEL	**$**	**-**	**$**	**69,475**
Contracts		-		69,475
Total Penasquitos East Trust	**$**	**-**	**$**	**69,475**
Peninsula Urban Comm				
NON-PERSONNEL	**$**	**150,000**	**$**	**-**
Contracts		150,000		-
Total Peninsula Urban Comm	**$**	**150,000**	**$**	**-**
Private & Others Contrib-CIP				
NON-PERSONNEL	**$**	**-**	**$**	**156,676**
Contracts		-		156,676
Total Private & Others Contrib-CIP	**$**	**-**	**$**	**156,676**

Schedule VI - Summary of Capital Expenditures by Category by Fund Type

Capital Improvements Program/Category	FY 2011 Adopted Budget	FY 2012 Adopted Budget
Rancho Bernardo-Fac Dev Fund		
NON-PERSONNEL	**$ 1,200,000**	**$ -**
Contracts	1,200,000	-
Total Rancho Bernardo-Fac Dev Fund	**$ 1,200,000**	**$ -**
Rancho Encantada		
NON-PERSONNEL	**$ 253,000**	**$ -**
Contracts	253,000	-
Total Rancho Encantada	**$ 253,000**	**$ -**
Rancho Penasquitos FBA		
NON-PERSONNEL	**$ 800,614**	**$ -**
Contracts	800,614	-
Total Rancho Penasquitos FBA	**$ 800,614**	**$ -**
S.E. San Diego Urban Comm		
NON-PERSONNEL	**$ 2,915,000**	**$ -**
Contracts	2,915,000	-
Total S.E. San Diego Urban Comm	**$ 2,915,000**	**$ -**
San Ysidro Urban Comm		
NON-PERSONNEL	**$ 750,000**	**$ -**
Contracts	750,000	-
Total San Ysidro Urban Comm	**$ 750,000**	**$ -**
Serra Mesa - Urban Community		
NON-PERSONNEL	**$ 225,000**	**$ -**
Contracts	225,000	-
Total Serra Mesa - Urban Community	**$ 225,000**	**$ -**
Tierrasanta - DIF		
NON-PERSONNEL	**$ 150,000**	**$ -**
Contracts	150,000	-
Total Tierrasanta - DIF	**$ 150,000**	**$ -**
Torrey Corner Mitigation Fund		
NON-PERSONNEL	**$ -**	**$ 141,000**
Contracts	-	141,000
Total Torrey Corner Mitigation Fund	**$ -**	**$ 141,000**

Schedule VI - Summary of Capital Expenditures by Category by Fund Type

Capital Improvements Program/Category		FY 2011 Adopted Budget		FY 2012 Adopted Budget
Torrey Highlands				
NON-PERSONNEL	$	**6,148,447**	$	**-**
Contracts		6,148,447		-
Total Torrey Highlands	$	**6,148,447**	$	**-**
TransNet Extension Congestion Relief Fund				
NON-PERSONNEL	$	**13,460,158**	$	**15,703,818**
Contracts		13,460,158		15,703,818
Total TransNet Extension Congestion Relief Fund	$	**13,460,158**	$	**15,703,818**
TransNet Extension RTCI Fee				
NON-PERSONNEL	$	**425,000**	$	**-**
Contracts		425,000		-
Total TransNet Extension RTCI Fee	$	**425,000**	$	**-**
Uptown Urban Comm				
NON-PERSONNEL	$	**450,000**	$	**-**
Contracts		450,000		-
Total Uptown Urban Comm	$	**450,000**	$	**-**
Capital Project Funds				
NON-PERSONNEL	$	**35,420,201**	$	**32,677,362**
Contracts		35,420,201		32,677,362
Total Capital Project Funds	$	**35,420,201**	$	**32,677,362**
City				
NON-PERSONNEL	$	**299,619,898**	$	**208,051,727**
Contracts		299,619,898		208,051,727
Total City	$	**299,619,898**	$	**208,051,727**
Total Combined Operating and Capital Budget Expenditures	$	**2,756,272,296**	$	**2,795,322,762**

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Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/11	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditures
General Fund					
General Fund	$ 93,754,750	$1,126,603,066	$1,220,357,816	$ -	$1,128,388,274
Total General Fund		**$1,126,603,066**		**$ -**	**$1,128,388,274**
Debt Service and Tax Funds					
Public Safety Comm. Bonds	$ 2,743,925	$ 113,999	$ 2,857,924	$ -	$ 2,315,122
Tax and Revenue Anticip. Notes	-	1,444,151	1,444,151	-	1,444,151
Total Debt Service and Tax Funds		**$ 1,558,150**		**$ -**	**$ 3,759,273**
Special Revenue Funds					
Automated Refuse Container	$ 864,334	$ 500,000	$ 1,364,334	$ -	$ 800,000
City Cooperation Agreement Funds	-	57,176,016	57,176,016	-	57,176,016
Concourse and Parking Garages	621,998	2,945,804	3,567,802	100,000	2,787,003
Convention Center Expansion	13,098	15,130,000	15,143,098	-	15,120,688
Environmental Growth 1/3	1,189,128	4,066,314	5,255,442	-	4,007,476
Environmental Growth 2/3	1,641,770	8,079,128	9,720,898	-	8,078,081
Facilities Financing	143,763	2,067,205	2,210,968	-	2,067,205
Fire and Lifeguard Facilities	149,841	1,629,325	1,779,166	-	1,675,537
Fire/EMS Transport Program	4,149,386	7,870,926	12,020,312	-	11,215,596
Gas Tax	11,800,000	22,171,669	33,971,669	-	33,971,669
Information Technology	664,031	5,585,381	6,249,412	-	5,578,211
Local Enforcement Agency	942,277	795,693	1,737,970	-	826,716
Los Penasquitos Canyon Preserve	90,260	132,000	222,260	-	200,738
Maintenance Assessment Districts	14,526,942	20,250,131	34,777,073	672,283	34,104,790
Major Events Revolving	881,470	-	881,470	-	450,000
Mission Bay Improvements	983,849	-	983,849	-	–
Mission Bay/Balboa Park Improv.	193,083	1,509,207	1,702,290	-	1,485,534
New Convention Facility	121,598	3,405,300	3,526,898	-	3,405,278
OneSD Support	615,399	21,250,474	21,865,873	-	21,242,793
PETCO Park	297,300	18,260,280	18,557,580	-	17,361,608
Police Decentralization	4,100,504	3,824,648	7,925,152	-	7,942,553
Prop 42 - Transportation Relief	12,282,615	15,248,190	27,530,805	-	15,248,190
Public Art	137,762	-	137,762	-	6,300
Public Safety Needs & Debt Svc	-	6,650,317	6,650,317	-	6,650,317
QUALCOMM Stadium	2,765,139	14,916,309	17,681,448	-	15,939,227
Redevelopment	553,324	3,768,383	4,321,707	-	3,768,383
Regional Park Improvements	5,919,756	2,281,433	8,201,189	2,281,433	–
Seized Assets	122,286	1,010,000	1,132,286	-	1,523,062
Serious Traffic Offenders Program	219,591	1,200,000	1,419,591	-	1,200,000
Storm Drain	905,852	6,046,746	6,952,598	-	6,046,746

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/12	Fund Type/Title
				General Fund
$ 1,128,388,274	$ -	$ 91,969,542	$ -	General Fund
$ 1,128,388,274				**Total General Fund**
				Debt Service and Tax Funds
$ 2,315,122	$ -	$ -	$ 542,802	Public Safety Comm. Bonds
1,444,151	-	-	-	Tax and Revenue Anticip. Notes
$ 3,759,273				**Total Debt Service and Tax Funds**
				Special Revenue Funds
$ 800,000	$ -	$ -	$ 564,334	Automated Refuse Container
57,176,016	-	-	-	City Cooperation Agreement Funds
2,887,003	-	443,054	237,745	Concourse and Parking Garages
15,120,688	-	-	22,410	Convention Center Expansion
4,007,476	-	431,434	816,532	Environmental Growth 1/3
8,078,081	-	1,349,394	293,423	Environmental Growth 2/3
2,067,205	-	-	143,763	Facilities Financing
1,675,537	-	-	103,629	Fire and Lifeguard Facilities
11,215,596	-	900,000	(95,284)	Fire/EMS Transport Program
33,971,669	-	-	-	Gas Tax
5,578,211	-	-	671,201	Information Technology
826,716	-	250,000	661,254	Local Enforcement Agency
200,738	-	-	21,522	Los Penasquitos Canyon Preserve
34,777,073	-	-	-	Maintenance Assessment Districts
450,000	-	85,454	346,015	Major Events Revolving
-	-	983,849	-	Mission Bay Improvements
1,485,534	-	-	216,756	Mission Bay/Balboa Park Improv.
3,405,278	-	-	121,620	New Convention Facility
21,242,793	-	-	623,080	OneSD Support
17,361,608	-	-	1,195,972	PETCO Park
7,942,553	-	-	(17,401)	Police Decentralization
15,248,190	12,054,573	228,042	-	Prop 42 - Transportation Relief
6,300	-	131,462	-	Public Art
6,650,317	-	-	-	Public Safety Needs & Debt Svc
15,939,227	-	1,363,000	379,221	QUALCOMM Stadium
3,768,383	-	553,324	-	Redevelopment
2,281,433	-	8,520,232	(2,600,476)	Regional Park Improvements
1,523,062	-	9,650	(400,426)	Seized Assets
1,200,000	-	-	219,591	Serious Traffic Offenders Program
6,046,746	-	-	905,852	Storm Drain

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/11	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditures
Transient Occupancy Tax	-	68,138,329	68,138,329	-	68,138,329
Trolley Extension Reserve	641,821	925,000	1,566,821	-	1,180,734
Underground Surcharge	37,037,912	45,354,656	82,392,568	15,000,000	58,756,514
Wireless Comm. Technology	2,188,305	9,530,218	11,718,523	-	10,043,210
Zoological Exhibits	-	8,018,590	8,018,590	-	8,018,590
Special Revenue CIP Funds	966,186	-	966,186	966,186	–
Total Special Revenue Funds		**$ 379,737,672**		**$ 19,019,902**	**$ 426,017,094**
Enterprise Funds					
Airports	$ 14,170,371	$ 4,476,334	$ 18,646,705	$ 3,410,510	$ 4,740,207
Development Services	(4,067,335)	46,553,370	42,486,035	-	41,548,110
Golf Course	21,183,711	15,957,225	37,140,936	1,700,000	14,848,817
Recycling	11,989,796	19,320,794	31,310,590	-	20,801,747
Refuse Disposal	91,662,454	29,707,888	121,370,342	5,848,090	34,562,075
Sewer	240,035,971	473,166,000	713,201,971	63,524,333	328,362,612
Water Utility	210,980,947	508,905,000	719,885,947	81,871,530	451,642,397
Total Enterprise Funds		**$ 1,098,086,611**		**$ 156,354,463**	**$ 896,505,965**
Capital Project Funds					
Capital Outlay	$ 33,949,141	$ 8,000,000	$ 41,949,141	$ -	$ 2,490,000
Fleet Services (Capital)[1]	809,367	-	809,367	175,000	–
TransNet Extension	25,643,062	30,442,633	56,085,695	15,703,818	14,738,815
Other Capital Project Funds	16,798,544	-	16,798,544	16,798,544	–
Total Capital Project Funds		**$ 38,442,633**		**$ 32,677,362**	**$ 17,228,815**
Internal Service Funds					
Central Stores	$ (6,340,611)	$ 24,052,960	$ 17,712,349	$ -	$ 24,052,960
Energy Conservation Program	699,625	3,037,617	3,737,242	-	2,476,657
Fleet Services (Operating)[1]	4,966,670	51,914,527	56,881,197	-	51,258,674
Fleet Services Replacement	20,673,510	29,378,205	50,051,715	-	23,198,758
Publishing Services	-	5,158,804	5,158,804	-	5,158,804
Risk Management	(1,550,540)	9,225,761	7,675,221	-	9,225,761
Total Internal Service Funds		**$ 122,767,874**		**$ -**	**$ 115,371,614**
Total Combined Budget		**$ 2,767,196,006**		**$ 208,051,727**	**$ 2,587,271,035**

[1] Combined under one Revenue & Expense Statement in Volume II of the Fiscal Year 2012 Adopted Budget document. Fleet Services CIP of $175,000 is supported by Fleet Services operating revenues.

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/12	Fund Type/Title
68,138,329	-	-	-	Transient Occupancy Tax
1,180,734	-	386,087	-	Trolley Extension Reserve
73,756,514	-	38,713,834	(30,077,780)	Underground Surcharge
10,043,210	-	-	1,675,313	Wireless Comm. Technology
8,018,590	-	-	-	Zoological Exhibits
966,186	-	-	-	Special Revenue CIP Funds
$ 445,036,996				**Total Special Revenue Funds**
				Enterprise Funds
$ 8,150,717	$ -	$ 5,498,973	$ 4,997,015	Airports
41,548,110	-	61,390	876,535	Development Services
16,548,817	-	10,858,723	9,733,396	Golf Course
20,801,747	-	960,000	9,548,843	Recycling
40,410,165	-	71,656,641	9,303,536	Refuse Disposal
391,886,945	-	236,535,971	84,779,055	Sewer
533,513,927	-	186,372,020	-	Water Utility
$ 1,052,860,428				**Total Enterprise Funds**
				Capital Project Funds
$ 2,490,000	$ -	$ 39,459,141	$ -	Capital Outlay
175,000	-	809,367	(175,000)	Fleet Services (Capital)[1]
30,442,633	-	25,643,062	-	TransNet Extension
16,798,544	-	-	-	Other Capital Project Funds
$ 49,906,177	**$ -**	**$ -**	**$ -**	**Total Capital Project Funds**
				Internal Service Funds
$ 24,052,960	$ -	$ -	$ (6,340,611)	Central Stores
2,476,657	-	1,260,585	-	Energy Conservation Program
51,258,674	-	-	5,622,523	Fleet Services (Operating)[1]
23,198,758	-	-	26,852,957	Fleet Services Replacement
5,158,804	-	-	-	Publishing Services
9,225,761	-	-	(1,550,540)	Risk Management
$ 115,371,614				**Total Internal Service Funds**
$ 2,795,322,762				**Total Combined Budget**

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Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2012 Adopted Budget
Adams Avenue MAD Fund	–	$ –	$ 54,265	$ **54,265**
Bay Terraces - Honey Drive MAD Fund	–	–	19,147	**19,147**
Bay Terraces - Parkside MAD Fund	–	–	74,009	**74,009**
Bird Rock MAD Fund	–	–	280,780	**280,780**
Black Mountain Ranch North MAD Fund	–	–	594,461	**594,461**
Black Mountain Ranch South MAD Fund	–	–	1,081,997	**1,081,997**
C&ED MAD Management Fund	–	–	225,000	**225,000**
Calle Cristobal MAD Fund	–	–	406,795	**406,795**
Camino Santa Fe MAD Fund	–	–	308,946	**308,946**
Campus Point MAD Fund	–	–	36,669	**36,669**
Carmel Mountain Ranch MAD Fund	–	–	655,016	**655,016**
Carmel Valley MAD Fund	–	–	3,312,512	**3,312,512**
Carmel Valley NBHD #10 MAD Fund	–	–	516,257	**516,257**
Central Commercial MAD Fund	–	–	333,497	**333,497**
City Heights MAD Fund	–	–	303,765	**303,765**
College Heights Enhanced MAD Fund	–	–	435,118	**435,118**
Coral Gate MAD Fund	–	–	245,480	**245,480**
Coronado View MAD Fund	–	–	27,891	**27,891**
Del Mar Terrace MAD Fund	–	–	82,717	**82,717**
Eastgate Technology Park MAD Fund	–	–	229,987	**229,987**
El Cajon Boulevard MAD Fund	–	–	522,934	**522,934**
First SD River Imp. Project MAD Fund	–	–	341,479	**341,479**
Gateway Center East MAD Fund	–	–	322,948	**322,948**
Genesee/North Torrey Pines Road MAD Fund	–	–	518,082	**518,082**
Greater Golden Hill MAD Fund	–	–	667,829	**667,829**
Hillcrest Commercial Core MAD Fund	–	–	138,182	**138,182**
Hillcrest MAD Fund	–	–	34,132	**34,132**
Kings Row MAD Fund	–	–	14,741	**14,741**
La Jolla Village Drive MAD Fund	–	–	93,343	**93,343**
Liberty Station/NTC MAD Fund	–	–	215,233	**215,233**
Linda Vista Community MAD Fund	–	–	274,853	**274,853**
Little Italy MAD Fund	–	–	889,100	**889,100**
Maintenance Assessment District (MAD) Management Fund	23.75	2,358,492	759,228	**3,117,720**
Mira Mesa MAD Fund	–	–	1,565,894	**1,565,894**
Miramar Ranch North MAD Fund	–	–	2,034,042	**2,034,042**
Mission Boulevard MAD Fund	–	–	121,812	**121,812**

Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2012 Adopted Budget
Mission Hills Special Lighting MAD	–	–	228,786	**228,786**
Newport Avenue MAD Fund	–	–	60,282	**60,282**
North Park MAD Fund	–	–	571,673	**571,673**
Ocean View Hills MAD Fund	–	–	686,899	**686,899**
Otay International Center MAD Fund	–	–	447,512	**447,512**
Pacific Highlands Ranch MAD Fund	–	–	450,096	**450,096**
Park Village MAD Fund	–	–	622,713	**622,713**
Penasquitos East MAD Fund	–	–	569,894	**569,894**
Rancho Bernardo MAD Fund	–	–	989,404	**989,404**
Rancho Encantada MAD Fund	–	–	393,801	**393,801**
Remington Hills MAD Fund	–	–	90,250	**90,250**
Robinhood Ridge MAD Fund	–	–	142,317	**142,317**
Sabre Springs MAD Fund	–	–	396,528	**396,528**
Scripps/Miramar Ranch MAD Fund	–	–	1,582,011	**1,582,011**
Stonecrest Village MAD Fund	–	–	834,490	**834,490**
Street Light District #1 MAD Fund	–	–	844,370	**844,370**
Talmadge MAD Fund	–	–	234,425	**234,425**
Tierrasanta MAD Fund	–	–	2,058,973	**2,058,973**
Torrey Highlands MAD Fund	–	–	772,110	**772,110**
Torrey Hills MAD Fund	–	–	1,755,734	**1,755,734**
University Heights MAD Fund	–	–	70,473	**70,473**
Washington Street MAD Fund	–	–	140,530	**140,530**
Webster-Federal Boulevard MAD Fund	–	–	64,886	**64,886**
Total Combined Budget	**23.75**	**$ 2,358,492**	**$ 31,746,298**	**$ 34,104,790**

Schedule IX - Summary of Expenditures for City Cooperation Agreement Funds

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2012 Adopted Budget
Redevelopment Agency				
City-CG-Low/Mod Housing General Fund	–	$ –	$ 93,867	$ **93,867**
City-BL-Low/Mod Housing General Fund	–	–	66,981	**66,981**
City-NTC-Low/Mod Housing General Fund	–	–	268,810	**268,810**
City-BL-General Fund	–	–	128,615	**128,615**
City-LV-General Fund	–	–	21,899	**21,899**
City-SY-TAB 2010B (T) Proceeds	–	–	786,816	**786,816**
City-BL-Tax Increment for Capital Projects	–	–	20,000	**20,000**
City-NTC-Tax Increment for Capital Projects	–	–	483,003	**483,003**
City-CG-Tax Increment for Capital Projects	–	–	282,395	**282,395**
City-CR-Tax Increment for Capital Projects	–	–	756,853	**756,853**
City-SY-Tax Increment for Capital Projects	–	–	315,000	**315,000**
City-NB-Tax Increment for Capital Projects	–	–	3,605,798	**3,605,798**
Total Redevelopment Agency	**–**	**$ –**	**$ 6,830,037**	**$ 6,830,037**
Southeastern Economic Development Corporation				
City-SESD Low/Mod Housing Fund - 20%	–	–	511,561	**511,561**
City-SESD Tax Increment for Capital Projects	–	–	1,921,418	**1,921,418**
Total Southeastern Economic Development Corporation	**–**	**$ –**	**$ 2,432,979**	**$ 2,432,979**
Centre City Development Corporation				
C-CC-Tax Increment	–	–	34,403,000	**34,403,000**
C-CC-Low/Mod	–	–	11,048,000	**11,048,000**
C-HP-CP Tax Increment	–	–	1,653,000	**1,653,000**
Campus Point MAD Fund	–	–	809,000	**809,000**
Total Centre City Development Corporation	**–**	**$ –**	**$ 47,913,000**	**$ 47,913,000**
Total Combined Budget	**–**	**$ –**	**$ 57,176,016**	**$ 57,176,016**

Capital Improvements Program



The budget for the multi-year Capital Improvements Program (CIP) allocates existing funds and anticipated revenues to rehabilitate, restore, improve, enhance, and increase the City's capital facilities. This budget supports the design and construction of a wide range of infrastructure improvement projects and other significant capital infrastructure investments. Projects include the development of park land, construction of water and sewer facilities, acquisition of land for City use, installation of traffic signals or street lighting systems, seismic retrofit of bridges, improvement of street and drainage systems, construction or renovation of City buildings, and acquisition of information technology infrastructure. These funds are derived from various sources, including sewer and water fees, a one half-cent local sales tax for transportation improvements (TransNet and TransNet Extension), development impact fees, sale of City-owned property, and State and federal grants. Bonds are usually issued for large and costly projects with an extended useful life such as sewer and water treatment plants, pump stations, and pipe replacement or rehabilitation, and deferred capital project needs.

Overview of the Fiscal Year 2012 Adopted CIP Budget

The Fiscal Year 2012 Adopted CIP Budget totals $208.1 million. This is a reduction of $91.6 million or 30.6 percent from the $299.6 million added to the multi-year CIP in the Fiscal Year 2011 Adopted CIP Budget. This reduction is primarily due to Public Utilities' assessment of project spending and execution rates, which led to reprioritization of projects for Fiscal Year 2012. The CIP budget identifies and separates funding that was uncertain to be received at the time the budget was proposed. This funding may be appropriated during the fiscal year when the funding is received and is reflected as Anticipated in the CIP project pages. For Fiscal Year 2012, an additional $203.5 million of funding for CIP projects is anticipated but not appropriated through this budget. Fiscal Year 2012 Anticipated funding includes approximately $100.0 million of bond financing that is anticipated to come before Council in late Fiscal Year 2012 to support deferred capital projects. The remaining anticipated funding includes a variety of other sources such as donations, grants and Facilities Benefit Assessments.

Deferred capital projects and Americans with Disabilities Act (ADA) obligations continue to be significant priorities for the City. Since Fiscal Year 2008, approximately $142.0 million has been appropriated for facilities, streets, storm drains and other deferred capital projects, funded by proceeds from land sales, bond financing, and Proposition 1B funding. For Fiscal Year 2012, an additional $300,000 in bond interest earnings will be allocated for improvements to City facilities. Over the last five years, the City has been assessing the condition and needs of infrastructure assets. Assessments have been completed for a large portion of the City's General Fund supported streets, buildings and storm drains. The backlog of deferred capital and maintenance needs for these assessed assets is estimated to be $840.0 million. Additional proposals for bond financing are forecasted to come before City Council in late Fiscal Year 2012 and continue each year though

Capital Improvements Program

Fiscal Year 2016. The planned $100.0 million per fiscal year will continue the City's efforts to address the backlog of deferred capital projects. In addition, $30.0 million of land sale proceeds have been appropriated to support ADA improvements since Fiscal Year 2008. For Fiscal Year 2012, as a result of one-time savings identified in the General Fund, $1.5 million was allocated to the CIP to fulfill ADA requirements Citywide.

Water and sewer projects in the Fiscal Year 2012 Adopted CIP Budget are funded by water and sewer rates. On February 26, 2007, the City Council approved water and sewer rate increases for fiscal years 2008 through 2011. Water rates increased by 6.5 percent each year from Fiscal Year 2008 through Fiscal Year 2011. Sewer rates increased 8.75 percent in May 2007 and May 2008 and 7.0 percent in May 2009 and May 2010. The revenues generated from these rate increases are projected to fund approximately $475.1 million of water projects through Fiscal Year 2012 and approximately $348.6 million of sewer projects through Fiscal Year 2012.

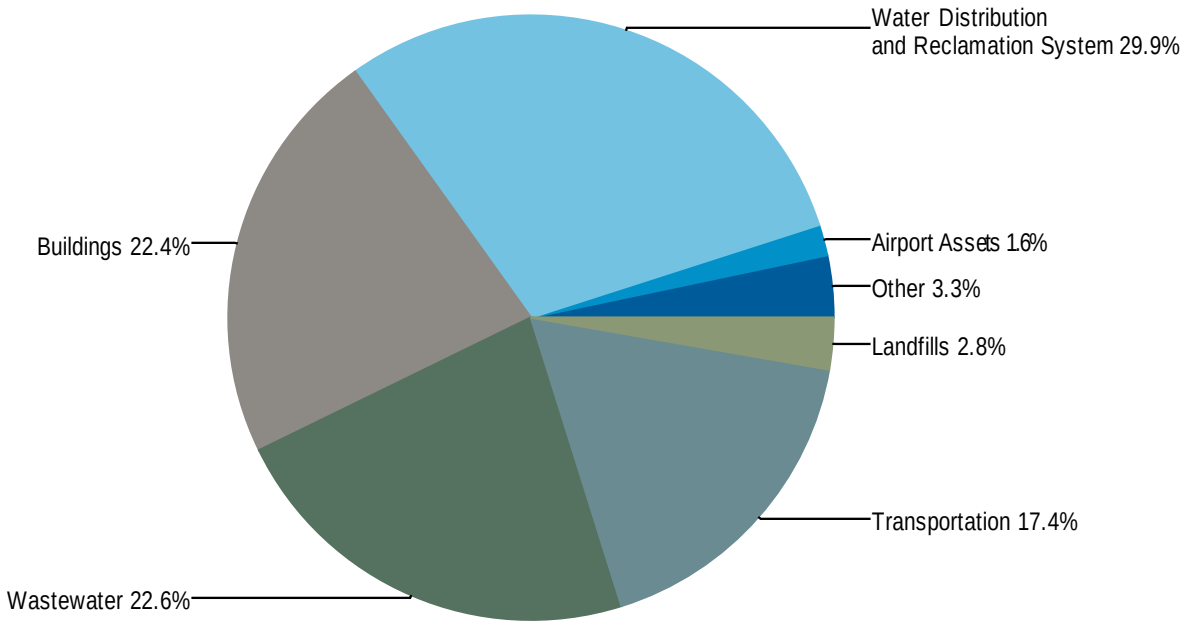
The Fiscal Year 2012 Adopted CIP Budget includes $15.7 million of TransNet Extension cash to support essential transportation improvements that relieve traffic congestion, increase safety, and improve air quality. These improvements include performing repairs, restoring existing roadways, and constructing assets within the public rights-of-way. The City's share of TransNet revenue is based on population and the number of local street and road miles maintained. Through a cooperative effort with the San Diego Association of Governments (SANDAG), the City of San Diego is able to manage the fund so that the most pressing transportation problems are addressed in accordance with TransNet goals.

This year, two key CIP components were emphasized during the budget development process – priority scores and operating impacts. Due to the size and complexity of the CIP and the detailed requirements of the CIP prioritization policy (Council Policy 800-14), priority scores were only provided for transportation projects in the Fiscal Year 2011 Adopted Budget. This fiscal year, priority scores are included for all existing and new projects and are reflected on each project page. In addition, efforts have been made to improve the quality of operating budget impact information provided for each project in accordance with the City budget policy (Council Policy 000-02). For further information on priority scores and the policies that govern the CIP budget development process, see the Program Overview section in Volume III of the Fiscal Year 2012 Adopted Budget.



Figure 1 displays the Fiscal Year 2012 Adopted CIP Budget by asset type. Water and wastewater projects account for 52.5 percent of the total CIP Budget. Buildings, which include libraries, public safety facilities, pump stations and treatment plants, account for 22.4 percent of the total budget. Transportation projects account for 17.4 percent, whereas all other asset types account for a combined 7.8 percent of the budget.

Figure 1: Fiscal Year 2012 Adopted CIP Budget



Note: The Other category includes: Drainage, Flood Control, Golf, Parks.

Table 1 shows the multi-year Capital Improvements Program by asset-owning department. The Fiscal Year 2012 Adopted budget amount of $208.1 million will be added to the budget from prior years to support both continuing and new CIP projects.

Table 1: Capital Improvements Program by Department

Department	Prior Year	FY2012 Adopted	Future Years	Total
Airports	$ 14,611,427	3,410,510	$ 16,140,140	$ 34,162,077
Chief Financial Officer	38,125,000	-	-	38,125,000
Enterprise Resource Planning	-	900,000	-	900,000
Environmental Services	109,185,745	5,848,090	18,978,000	134,011,835
Fire-Rescue	39,864,275	4,700,000	96,216,330	140,780,605
Library	198,558,774	700,000	141,344,466	340,603,240

Capital Improvements Program

Table 1: Capital Improvements Program by Department *(Cont'd)*

Department	Prior Year	FY2012 Adopted	Future Years	Total
Park & Recreation	288,686,809	5,899,292	406,522,225	701,108,326
Police	2,391,000	1,855,949	6,123,870	10,370,819
Public Utilities	1,524,943,523	145,395,863	1,355,202,093	3,025,541,479
Public Works - General Services	70,204,434	2,006,029	195,200,000	267,410,463
QUALCOMM Stadium	1,500,000	–	3,750,000	5,250,000
Real Estate Assets	450,000	100,000	-	550,000
Transportation & Storm Water	1,204,824,584	37,235,994	1,257,043,991	2,499,104,569
Grand Total	**$ 3,493,345,571**	**$ 208,051,727**	**$ 3,496,521,115**	**$ 7,197,918,413**

Highlights of the Fiscal Year 2012 Adopted CIP Budget by Department

For additional information on budgeted capital projects, please refer to the individual department sections in Volume III of the Fiscal Year 2012 Adopted Budget. The Public Works - Engineering & Capital Projects Department manages and implements approximately 90 percent of CIP projects. The following CIP project highlights are organized by the department responsible for operating and maintaining the asset once completed.

Airports

The Department's Fiscal Year 2012 Adopted CIP Budget is $3.4 million. Projects for Fiscal Year 2012 support taxiway and runway rehabilitations at Brown and Montgomery Fields. Funding for the department's projects are from a variety of sources, including revenue from leases, parking fees, landing fees, fuel flowage fees, and Federal Aviation Administration (FAA) grants.

Enterprise Resource Planning

The Department's Fiscal Year 2012 Adopted CIP Budget is $900,000 for the Supplier Relationship Management Enterprise Resource Planning (SRM ERP) implementation project. This funding is the result of one-time savings identified in the General Fund.

Environmental Services

The Department's Fiscal Year 2012 Adopted CIP Budget is $5.8 million and is primarily funded by the Refuse Disposal CIP Fund. Major projects for Fiscal Year 2012 include $1.8 million for Arizona Street Landfill, $1.8 million for Future Waste Management Disposal and Processing Facilities and $1.3 million for South Chollas Landfill.

Fire-Rescue

The Department's Fiscal Year 2012 Adopted CIP Budget is $4.7 million. Projects for Fiscal Year 2012 include $3.0 million for Fire Station 45 - East Mission Valley and $1.7 million for San Diego Fire Department In-Station Alerting System. Funding for these projects is from development impact fees and one-time savings identified in the General Fund.

Library

The Department's Fiscal Year 2012 Adopted CIP Budget is $700,000 for the Library Collection Conversion to RFID (Radio Frequency Identification) project supported by the Public Library Grant. The Department's major project is the San Diego New Central Library, with a total project cost of $185.1 million; the budget includes continuing appropriations and anticipated funding from the Centre City Development Corporation, private donations and a lease agreement with the San Diego Unified School District. Anticipated funding in Fiscal Year 2012 for the New Central Library is $32.5 million.

Park & Recreation

The Department's Fiscal Year 2012 Adopted CIP Budget is $5.9 million. Park & Recreation projects are funded by a variety of sources, including facilities benefit assessment, park development, development impact, and maintenance assessment district fees; Mission Bay lease revenue; golf course enterprise funds; and State and federal grants. Projects for Fiscal Year 2012 are located throughout the park system and include children's playground upgrades, accessibility improvements, comfort stations, picnic shelters, sports field and security lighting, new park development, and golf course improvements and upgrades. Additional grant, facilities benefit assessment fees, and other funding of $6.6 million is anticipated in Fiscal Year 2012.



Police

The Department's Fiscal Year 2012 Adopted CIP Budget is $1.9 million. Most of this will be allocated to the Police Range Refurbishment project which is funded from Pueblo Land Sales.

Public Utilities

The Department's Fiscal Year 2012 Adopted CIP Budget is $145.4 million. Funding for water and wastewater projects are provided by a variety of sources which include bond financing, water and sewer rates, state revolving fund loans, and grants. The Department's CIP budget supports the infrastructure for a reliable water supply and wastewater collection and treatment. The CIP budget includes water projects contained in the Compliance Order from the California Department of Public Health and the execution of Federal Consent Decree projects for the wastewater system. These projects will meet the requirements of the federal Safe Drinking Act and Clean Water Act, and provide for the needed replacement/rehabilitation of aging infrastructure. Major projects for Fiscal Year 2012 include:

- $55.1 million for Water Main Replacements
- $30.0 million for Sewer Main Replacements

- $17.0 million for replacement of trunk sewers
- $ 8.8 million for Water Pump Station Rehabilitations
- $ 5.3 million for MBC – Biosolids Storage Silos
- $4.5 million for Standpipe and Reservoir Rehabilitations

Public Works - General Services

The Department's Fiscal Year 2012 Adopted CIP Budget is $2.0 million. As a result of one-time savings identified in the General Fund, $1.5 million will be allocated to support Americans with Disabilities Improvements. In addition, $300,000 in bond interest will be allocated to City Facilities Improvements and $175,000 from the Equipment Division CIP fund will be allocated to the division's Fleet Services Fitting Facility Expansion project. Additional bond financing of approximately $31.0 million is expected in late Fiscal Year 2012 for a portion of the deferred capital backlog of City buildings. This funding is listed in the CIP budget as Fiscal Year 2012 Anticipated.

QUALCOMM Stadium

No additional funding is included in the Fiscal Year 2012 Adopted CIP Budget for QUALCOMM Stadium. The Department's existing projects and on-going needs will be supported by the approximately $1.4 million of appropriations continuing from prior years.

Real Estate Assets

The Department's Fiscal Year 2012 Adopted CIP Budget is $100,000 for the Evan V. Jones Parkade Parking Equipment Upgrade project. This funding is from the Concourse and Parking Garage Operating Fund.

Transportation & Storm Water

The Department's Fiscal Year 2012 Adopted CIP Budget is $37.2 million. An additional $133.4 million of funding is anticipated in Fiscal Year 2012 from a variety of sources, including grants, donations and the next tranche of deferred capital project bonds (estimated at $69.0 million) to support various storm water and transportation projects. Significant allocations of the Fiscal Year 2012 Adopted CIP Budget include:

- $15.0 million for the Utilities Undergrounding Program
- $10.5 million for State Route 163 at Friars Road
- $2.3 million for Palm Avenue Roadway Improvement
- $1.5 million for the Juan Street Concrete Street
- $1.3 million for Drainage Projects



Future Outlook for the City's CIP

The CIP budget identifies $7.2 billion in total projected CIP project costs through Fiscal Year 2016 and beyond for continuing, new and future projects. Of this amount, $1.2 billion is currently unidentified funding. This includes three fully unfunded projects totaling $17.4 million.

The Mayor is committed to funding ADA improvements and deferred capital projects for City assets. For Fiscal Year 2012, as a result of one-time savings identified in the General Fund, $1.5 million will be allocated to fulfill on-going ADA requirements Citywide. In addition to the $300,000 of bond interest added in the Fiscal Year 2012 Adopted Budget, $100.0 million of bond financing is anticipated to support deferred capital projects each year from Fiscal Year 2012 through Fiscal Year 2016. Work continues on deferred capital and ADA projects funded in prior years.

City Agencies

The Fiscal Year 2012 Adopted Budget includes summary budget information as developed and reported by six City agencies: the Redevelopment Agency, Southeastern Economic Development Corporation (SEDC), Centre City Development Corporation (CCDC), San Diego Housing Commission (SDHC), San Diego City Employees' Retirement System (SDCERS), and the San Diego Data Processing Corporation (SDDPC).

The budget for these agencies have been approved by their respective governing boards.

Table 1 summarizes the Fiscal Year 2012 budgets for these City agencies.

Table 1: Fiscal Year 2012 Budget

	FY 2012 Budget (in millions)	Positions
Redevelopment Agency	$ 44.9	31.50
Southeastern Economic Development Corporation	$ 8.2	11.00
Centre City Development Corporation	$ 140.1	46.25
San Diego Housing Commission	$ 285.1	268.50
San Diego City Employees' Retirement System	$ 44.3	62.00
San Diego Data Processing Corporation	$ 40.3	215.00

Redevelopment Agency

Mission Statement

To improve the quality of life and ensure a healthy economy for all San Diegans through job development, business development, neighborhood revitalization, public improvements, redevelopment, social services, and revenue enhancement.

The Redevelopment Agency was created by the City Council in 1958 to alleviate blight in older urban areas. The Redevelopment Agency is able to use special legal and financial mechanisms to eliminate blight and to improve economic and physical conditions in designated areas of the City. This authority is conferred to the Agency through the State of California Health and Safety Code (Section 33000-et.seq.), also known as the California Community Redevelopment Law.

Although the Redevelopment Agency is a separate legal entity, the City Council serves as its legislative body. The Council President chairs the Agency, and the City Attorney serves as general counsel. The City's Redevelopment Department serves as staff to the Agency.

City staff working on behalf of the Agency coordinate budget and reporting requirements, prepare the Redevelopment Agency Docket, and maintain the Agency's official records. Staff also coordinates the activities of the Agency's two public nonprofit corporations: Centre City Development Corporation (CCDC) and Southeastern Economic Development Corporation (SEDC).

The Redevelopment Agency manages 14 Redevelopment Project Areas encompassing more than 11,759 acres. Of the 14 redevelopment areas, 11 are managed by the Redevelopment Department, with the other areas managed by CCDC and SEDC. The project areas managed by the Redevelopment Department are Barrio Logan, City Heights, College Community, College Grove,

Crossroads, Grantville, Linda Vista, Naval Training Center (NTC), North Bay, North Park, and San Ysidro.

The Redevelopment Department administers six Project Area Committees that advise the Agency regarding plan adoption and project implementation activities.

On February 28, 2011, the Redevelopment Agency and the City of San Diego entered into a Cooperation Agreement for Payment of Costs Associated with Certain Redevelopment Agency Funded Projects (Cooperation Agreement). Pursuant to this Cooperation Agreement, the Redevelopment Agency's Fiscal Year 2012 budget includes payments to the City to fund certain redevelopment projects.

On June 30, 2011, Governor Brown signed ABX1 26 which eliminates redevelopment agencies, and ABX1 27 which allows redevelopment agencies to exist under specific conditions. The budget approved by the Redevelopment Agency Board on June 14, 2011 does not reflect the impact of the legislation signed by the Governor. The Redevelopment Agency budget may be amended by the Redevelopment Agency Board to reflect the new legislation.

Table 2: Redevelopment Agency Budget Summary - City Redevelopment Project Areas

	FY 2011 Budget[2]	FY 2012 Budget	FY 2011 2012 Change
Positions[1]	31.50	31.50	-
Personnel Expense[1]	$ 3,501,753	$ 3,459,239	$ (42,514)
Non-Personnel Expense (Redevelopment Department)	310,820	325,883	15,063
Non-Personnel Expense (Redevelopment Agency)	42,701,045	41,166,307	(1,534,738)
TOTAL	**$ 46,513,618**	**$ 44,951,429**	**$ (1,562,189)**

[1] All positions and personnel expenses are budgeted within the City of San Diego's Redevelopment Department. For further details on salary, fringe, non-personnel expenditures, and revenue for the Redevelopment Department, please refer to Volume II: Department Detail. Note that all Redevelopment Department expenses are paid for by the Redevelopment Agency. They are shown separately to reflect the administrative work done by City staff.

[2] Source: Redevelopment Agency Fiscal Year 2011 Budget. These Fiscal Year 2011 Budget figures do not match the City's Fiscal Year 2011 Adopted Budget publication because the Fiscal Year 2011 budget was approved by the San Diego Redevelopment Agency Board after the information was submitted to the City for publication.

Table 3: Redevelopment Agency Expenditures - City Redevelopment Project Areas

	FY 2011 Budget[3]	FY 2012 Budget	FY 2011 2012 Change
PERSONNEL[1]			
Salaries & Wages	$ 2,182,652	$ 2,068,367	$ (114,285)
Fringe Benefits	1,319,101	1,390,872	71,771
SUBTOTAL PERSONNEL	**$ 3,501,753**	**$ 3,459,239**	**$ (42,514)**
NON-PERSONNEL (Redevelopment Department)			
Supplies and Services	$ 209,077	$ 201,374	$ (7,703)
Information Technologies	86,085	70,136	(15,949)
Energy and Utilities	14,758	6,195	(8,563)

Table 3: Redevelopment Agency Expenditures - City Redevelopment Project Areas *(Cont'd)*

	FY 2011 Budget[3]	FY 2012 Budget	FY 2011 2012 Change
Other	900	48,178	47,278
SUBTOTAL NON-PERSONNEL (Redevelopment Department)	**$ 310,820**	**$ 325,883**	**$ 15,063**
NON-PERSONNEL (Redevelopment Agency)			
Capital Projects[2]	$ 14,096,135	$ 6,353,667	$ (7,742,468)
Low/Mod Housing	6,390,735	2,674,951	(3,715,784)
Tax Sharing	13,075,155	10,251,542	(2,823,613)
Debt Service	9,139,020	21,886,146	12,747,126
SUBTOTAL NON-PERSONNEL (Redevelopment Agency)	**$ 42,701,045**	**$ 41,166,307**	**$ (1,534,738)**
TOTAL	**$ 46,513,618**	**$ 44,951,429**	**$ (1,562,189)**

[1] All positions and personnel expenses are budgeted within the City of San Diego's Redevelopment Department. For further details on salary, fringe, non-personnel expenditures, and revenue for the Redevelopment Department, please refer to Volume II: Department Detail. Note that all Redevelopment Department expenses are paid for by the Redevelopment Agency. They are shown separately to reflect the administrative work done by City staff.

[2] The Capital Projects category includes administrative costs incurred directly by the Agency. However, for budget display purposes (Agency Budget) administrative costs are displayed in a separate category (Administration) in the Agency's budget document. Accordingly, though technically correct, the Capital Projects budget in this table will appear higher than what is represented in the Agency budget document.

[3] Source: Redevelopment Agency Fiscal Year 2011 Budget. These Fiscal Year 2011 Budget figures do not match the City's Fiscal Year 2011 Adopted Budget publication because the Fiscal Year 2011 budget was approved by the San Diego Redevelopment Agency Board after the information was submitted to the City for publication.

Table 4: Redevelopment Agency Significant Budget Adjustments - City Redevelopment Project Areas

Significant Budget Adjustments[1]	Position	Revenue	Expenses
NON-PERSONNEL EXPENDITURE ADJUSTMENTS			
Reduction in expenditures due to a reduction in anticipated Tax Increment.	-	$ -	$ (1,562,189)
TOTAL EXPENSE ADJUSTMENTS	**-**	**$ -**	**$ (1,562,189)**
REVENUE ADJUSTMENTS			
Reduction in revenue due to reduction in property tax, lease revenue and interest revenue.	-	$ (1,562,320)	$ -
TOTAL REVENUE ADJUSTMENTS	**-**	**$ (1,562,320)**	**$ -**

[1] Significant budget adjustments for the City of San Diego's Redevelopment Department can be found in Volume II: Department Detail.

Table 5: Redevelopment Agency Reimbursement to Departments/Entities - City Redevelopment Project Areas

Departments/Entities	FY 2011 Budget[1]	FY 2012 Budget	FY 2011 2012 Change
Redevelopment Department	$ 3,812,573	$ 3,785,122	$ (27,451)
Comptroller Office	185,591	194,871	9,280

Table 5: Redevelopment Agency Reimbursement to Departments/Entities - City Redevelopment Project Areas *(Cont'd)*

Departments/Entities	FY 2011 Budget[1]	FY 2012 Budget	FY 2011 2012 Change
City Attorney	485,944	471,271	(14,673)
City Treasurer	8,400	51,100	42,700
Debt Management	88,096	49,200	(38,896)
Neighborhood Code Compliance (Development Services)[2]	267,906	386,380	118,474
City Planning & Community Investment	72,000	88,000	16,000
General Government Services Billing (GGSB)	201,388	313,916	112,528
Equal Opportunity Contracting	34,990	36,740	1,750
Engineering	50,000	52,500	2,500
SAP Application Support	-	167,858	167,858
TOTAL	**$ 5,206,888**	**$ 5,596,958**	**$ 390,070**

[1] Source: Redevelopment Agency Fiscal Year 2011 Budget. These Fiscal Year 2011 Budget figures do not match the City's Fiscal Year 2011 Adopted Budget publication because the Fiscal Year 2011 budget was approved by the San Diego Redevelopment Agency Board after the information was submitted to the City for publication.

[2] Reimbursement amount for Neighborhood Code Compliance Division (Code Enforcement services) within the Development Services Department. Fiscal Year 2012 funding is provided through a combination of Cooperation Agreement carryover and Agency budget.

Table 6: Redevelopment Agency Revenues - City Redevelopment Project Areas

Revenue Source	FY 2011 Budget[1]	FY 2012 Budget	FY 2011 2012 Change
Tax Increment	$ 44,916,224	$ 44,501,000	$ (415,224)
Developer Proceeds/Advances	445,472	391,200	(54,272)
Interest/Lease/Note/Other Revenue	391,466	59,100	(332,366)
Prior Year Revenues	760,458	-	(760,458)
TOTAL	**$ 46,513,620**	**$ 44,951,300**	**$ (1,562,320)**

[1] Source: Redevelopment Agency Fiscal Year 2011 Budget. These Fiscal Year 2011 Budget figures do not match the City's Fiscal Year 2011 Adopted Budget publication because the Fiscal Year 2011 budget was approved by the San Diego Redevelopment Agency Board after the information was submitted to the City for publication.

Southeastern Economic Development Corporation

Mission Statement

The Southeastern Economic Development Corporation (SEDC) builds better neighborhoods and communities. We invest local dollars, support and create jobs, eliminate blight, and strengthen local economies by building safe, healthy, affordable, and sustainable communities in southeastern San Diego.

Economic development activities undertaken by SEDC complement the redevelopment activities that have already occurred throughout SEDC's jurisdiction. The economic activities include, but are not limited to: support to the oversight of the Agency's employment and training requirements for

developers, the Entrepreneur Academy, technical assistance for small businesses, a water conservation campaign, and various business-related workshops.

SEDC is a public benefit, non-profit corporation responsible for all redevelopment activities within a seven-square-mile area immediately east of downtown San Diego. SEDC has a nine member Board of Directors appointed by the Mayor and the City Council. Established in 1981 by the City of San Diego, SEDC is responsible for an area bound by the Martin L. King, Jr. Freeway (State Route 94) to the north, Interstate 5 to the south and west, and 69th Street to the east. SEDC's sphere of influence covers 15 neighborhoods within the Southeastern San Diego Merged Project Area, comprised of component areas Central Imperial, Gateway Center West, Mount Hope, and Southcrest.

SEDC's corporate strategy integrates the best of both redevelopment and economic development. As a result, we have been successful in providing new residential, industrial, and commercial developments throughout our entire geographic sphere of influence. At the same time, our commitment to encourage and actively assist both new and existing enterprises is clear and unequivocal.

SEDC's budget is comprised of capital projects, low and moderate income housing projects, economic development, mandatory obligations, and administration. The Fiscal Year 2012 Adopted budget for SEDC is $8.2 million.

On February 28, 2011, the Redevelopment Agency and the City of San Diego entered into a Cooperation Agreement for Payment of Costs Associated with Certain Redevelopment Agency Funded Projects (Cooperation Agreement). Pursuant to this Cooperation Agreement, the Redevelopment Agency's Fiscal Year 2012 budget includes payments to the City to fund certain redevelopment projects.

On June 30, 2011, Governor Brown signed ABX1 26 which eliminates redevelopment agencies, and ABX1 27 which allows redevelopment agencies to exist under specific conditions. The budget approved by SEDC's Board of Directors on April 27, 2011, and by the Redevelopment Agency Board on June 14, 2011, does not reflect the impact of the legislation signed by the Governor. The Redevelopment Agency budget may be amended by the Redevelopment Agency Board to reflect the new legislation.

Table 7: Southeastern Economic Development Corporation Budget Summary

	FY 2011 Budget	FY 2012 Budget	FY 2011 2012 Change
Positions	10.00	11.00	1.00
Personnel Expense	$ 885,700	$ 1,119,000	$ 233,300
Non-Personnel Expense	9,819,600	7,119,200	(2,700,400)
TOTAL	**$ 10,705,300**	**$ 8,238,200**	**$ (2,467,100)**

Table 8: Southeastern Economic Development Corporation Expenditures

	FY 2011 Budget	FY 2012 Budget	FY 2011 2012 Change
PERSONNEL			
Salaries & Wages	$ 637,500	$ 817,400	$ 179,900
Overtime	22,500	18,200	(4,300)
Fringe Benefits (health)	81,800	93,100	11,300
Fringe Benefits (pension)	83,700	106,600	22,900

Table 8: Southeastern Economic Development Corporation Expenditures *(Cont'd)*

	FY 2011 Budget	FY 2012 Budget	FY 2011 2012 Change
Fringe Benefits (Life Insurance, Workers' Comp, Employer Employment Taxes, Pay-In-Lieu)	60,200	83,700	23,500
SUBTOTAL PERSONNEL	**$ 885,700**	**$ 1,119,000**	**$ 233,300**
NON-PERSONNEL			
Supplies & Services	$ 346,100	$ 155,800	$ (190,300)
Professional Services	282,500	172,200	(110,300)
Information Technologies	13,200	12,000	(1,200)
Energy/Utilities	19,500	11,000	(8,500)
Equipment Outlay	-	1,000	1,000
Project Budgets[1]	3,961,700	-	(3,961,700)
Tax Sharing	555,700	466,000	(89,700)
Education Revenue Augmentation Fund (ERAF)	476,300	-	(476,300)
CDBG Payments	324,000	346,300	22,300
City/County Payments[1]	586,400	603,300	16,900
City Debt Repayment	-	10,000	10,000
Debt Service Appropriation	3,254,200	2,908,600	(345,600)
Cooperation Agmt-Capital Proj	-	1,921,400	1,921,400
Cooperation Agmt-Low/Mod Proj	-	511,600	511,600
SUBTOTAL NON-PERSONNEL	**$ 9,819,600**	**$ 7,119,200**	**$ (2,700,400)**
TOTAL	**$ 10,705,300**	**$ 8,238,200**	**$ (2,467,100)**

[1] City/County payments were budgeted as part of Project Budgets in the Fiscal Year 2011 Adopted Budget. They are called out separately here in an effort to better describe budgeted expenditures.

Table 9: Southeastern Economic Development Corporation Significant Budget Adjustments

Significant Budget Adjustments	Position	Revenue	Expenses
SALARIES AND BENEFITS ADJUSTMENTS			
Increase in personnel budget to reflect the addition of accounting/clerical support, the promotion of a Manager to a VP of Operations, and a full year of the new president's salary	1.00	$ -	$ 233,300
NON-PERSONNEL EXPENDITURE ADJUSTMENTS			
Project costs are reflected in the Cooperation Agreement line items for Fiscal Year 2012 (see Table 8)	-	$ -	$ (3,961,700)
Cooperation Agreement transfers for capital projects to the City of San Diego	-	-	1,921,400
Cooperation Agreement transfers for affordable housing projects to the City of San Diego	-	-	511,600

Table 9: Southeastern Economic Development Corporation Significant Budget Adjustments *(Cont'd)*

Significant Budget Adjustments	Position	Revenue	Expenses
Reduction of administrative expenses to reflect continuing extensive cost cutting efforts by staff and legal settlements anticipated to offset administrative costs	-	-	(309,300)
Tax sharing reduction because of reduced tax increment for the previous year	-	-	(89,700)
Debt service reduction because Gateway Center West 1995 bonds were fully redeemed in Fiscal Year 2011	-	-	(345,600)
The ERAF payment has not been announced for Fiscal Year 2012 by the State	-	-	(476,300)
Increase in anticipated City and County payments includes expected increases specifically in City Attorney fees	-	-	16,900
City debt repayment	-	-	10,000
Increase in CDBG repayments for Fiscal Year 2012 per Agency approved repayment schedule	-	-	22,300
TOTAL EXPENSE ADJUSTMENTS	**1.00**	**$ -**	**$ (2,467,100)**
REVENUE ADJUSTMENTS			
Tax increment anticipated to be the same as the county's prediction for Fiscal Year 2011, which exceeded the Fiscal Year 2011 budgeted amount	-	$ 131,500	$ -
There is less available prior years' bond proceeds and Other Revenue due to project implementation	-	(2,598,600)	-
TOTAL REVENUE ADJUSTMENTS	**-**	**$ (2,467,100)**	**$ -**

Table 10: Southeastern Economic Development Corporation Reimbursements to Departments/Entities

Departments/Entities	FY 2011 Budget	FY 2012 Budget	FY 2011 2012 Change
Arbitrage Services	$ 12,000	$ 12,000	$ -
CDBG Audit Fees	25,000	-	(25,000)
City Attorney	45,500	76,700	31,200
City Comptroller	90,000	90,000	-
City Treasurer	30,000	24,000	(6,000)
County Fees/Services	120,000	120,000	-
CRA Membership Fees	-	2,000	2,000
Debt Policy Consultant	-	900	900
Financial Management	1,000	1,000	-
General Liability Insurance	50,000	49,800	(200)
General Government Services Billing (GGSB)	86,400	86,400	-
Housing and Homeless Services Coordinator	-	2,400	2,400

Table 10: Southeastern Economic Development Corporation Reimbursements to Departments/Entities *(Cont'd)*

Departments/Entities	FY 2011 Budget	FY 2012 Budget	FY 2011 2012 Change
Redevelopment Audit Fees	75,000	74,000	(1,000)
Redevelopment Division	50,000	50,000	-
Municipal Revenue Advisors	1,500	1,500	-
SDDP - SAP System[1]	-	1,600	1,600
Trustee Payments[1]	-	11,000	11,000
TOTAL	**$ 586,400**	**$ 603,300**	**$ 16,900**

[1] This item did not appear in the Fiscal Year 2011 Adopted Budget as a separate item.

Table 11: Southeastern Economic Development Corporation Revenues

Revenue Source	FY 2011 Budget	FY 2012 Budget	FY 2011 2012 Change
Tax Increment	$ 5,600,000	$ 5,731,500	$ 131,500
Other Revenue	26,000	25,700	(300)
Bond Proceeds/Prior Years' Revenue	5,079,300	2,481,000	(2,598,300)
TOTAL	**$ 10,705,300**	**$ 8,238,200**	**$ (2,467,100)**

Table 12: Southeastern Economic Development Corporation Salary Schedule

Position Title	FY 2011 Budget					FY 2012 Budget				
	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)	Salary Subtotal	Fringe Benefits	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)	Salary Subtotal	Fringe Benefits
President	1.00	$ 75,000	$ -	$ 75,000	$ 23,300	1.00	$ 170,000	$ -	$ 170,000	$ 46,100
CFO	1.00	115,000	-	115,000	32,300	1.00	122,900	-	122,900	35,100
VP, Projects & Development	1.00	90,000	-	90,000	37,100	1.00	93,000	-	93,000	39,700
VP, Operations	-	-	-	-	-	1.00	65,000	-	65,000	18,300
Project and Other Managers	2.00	118,500	-	118,500	51,500	1.00	67,000	-	67,000	25,500
Staff Accountants	1.00	54,000	-	54,000	25,600	1.00	58,400	-	58,400	28,100
Admin/Support Staff	4.00	185,000	-	185,000	51,800	5.00	241,100	-	241,100	87,400
Overtime/Interns	-	22,500	-	22,500	4,100	-	18,200	-	18,200	3,200
TOTAL	**10.00**	**$ 660,000**	**$ -**	**$ 660,000**	**$ 225,700**	**11.00**	**$ 835,600**	**$ -**	**$ 835,600**	**$ 283,400**

Centre City Development Corporation

Mission Statement

To act on behalf of the Redevelopment Agency of the City of San Diego to create a 24-hour livable, downtown community by eliminating blight, providing affordable housing, improving the public realm, facilitating public and private developments, stimulating economic development, and creating jobs.

Centre City Development Corporation (CCDC) was created by the City of San Diego in 1975 as an independent non-profit corporation, in order to plan, implement, and direct the redevelopment of San Diego's urban core. CCDC oversees the redevelopment of approximately 1,450 acres, an area that includes Centre City and Horton Plaza Redevelopment Project Areas.

CCDC has a nine member Board of Directors appointed by the City Council to manage the Corporation and its professional staff.

On February 28, 2011, the Redevelopment Agency and the City of San Diego entered into a Cooperation Agreement for Payment of Costs Associated with Certain Redevelopment Agency Funded Projects (Cooperation Agreement). Pursuant to this Cooperation Agreement, the Redevelopment Agency's Fiscal Year 2012 budget includes payments to the City to fund certain redevelopment projects.

On June 30, 2011, Governor Brown signed ABX1 26 which eliminates redevelopment agencies, and ABX1 27 which allows redevelopment agencies to exist under specific conditions. The budget approved by the Agency Board on June 14, 2011 does not reflect the impact of the legislation signed by the Governor. The Redevelopment Agency budget may be amended by the Redevelopment Agency Board to reflect the new legislation.

Table 13: Centre City Development Corporation Budget Summary

	FY 2011 Budget	FY 2012 Budget	FY 2011 2012 Change
Positions	47.75	46.25	(1.50)
Personnel Expense	$ 6,038,000	$ 5,982,000	$ (56,000)
Non-Personnel Expense	148,595,000	134,078,000	(14,517,000)
TOTAL	**$ 154,633,000**	**$ 140,060,000**	**$ (14,573,000)**

Table 14: Centre City Development Corporation Expenditures

	FY 2011 Budget	FY 2012 Budget	FY 2011 2012 Change
PERSONNEL			
Salaries & Wages	$ 3,890,000	$ 3,845,000	$ (45,000)
Interns	90,000	76,000	(14,000)
Overtime	20,000	18,000	(2,000)
Fringe Benefits (health)	777,082	814,000	36,918
Fringe Benefits (pension)[1]	966,060	933,062	(32,998)
Fringe Benefits (other)[1,2]	294,858	295,938	1,080
SUBTOTAL PERSONNEL	**$ 6,038,000**	**$ 5,982,000**	**$ (56,000)**

Table 14: Centre City Development Corporation Expenditures *(Cont'd)*

	FY 2011 Budget	FY 2012 Budget	FY 2011 2012 Change
NON-PERSONNEL			
Corporation Professional Services	$ 600,000	$ 600,000	$ -
Corporation Other G & A Expenses	1,729,000	1,580,000	(149,000)
Capital Projects	47,933,000	12,276,000	(35,657,000)
Affordable Housing	15,557,000	-	(15,557,000)
Tax Sharing/ERAF	25,159,000	17,000,000	(8,159,000)
Debt Service/City Payments	57,617,000	60,178,000	2,561,000
Co-op Payment Low/Mod Housing[3]	-	11,031,000	11,031,000
Co-op Payment Non-Housing[4]	-	31,413,000	31,413,000
SUBTOTAL NON-PERSONNEL	**$ 148,595,000**	**$ 134,078,000**	**$ (14,517,000)**
TOTAL	**$ 154,633,000**	**$ 140,060,000**	**$ (14,573,000)**

[1] In the City of San Diego's Fiscal Year 2011 Adopted Budget, CCDC's budget included Fringe Benefits (pension) budgeted at $967,642 and Fringe Benefits (other) budgeted at $293,276. While the overall fringe total remains the same, the amounts listed for Fringe Benefits (pension) and (other) have been changed slightly to reflect what was actually approved by the Redevelopment Agency.

[2] Other Fringe Benefits include: Life insurance, Long-Term Disability, Federal Medicare Insurance, Unemployment Insurance, Transit/ Parking, Tuition Reimbursement, 125 Plan-Flex Benefit, Management Package, Vacation-In-Lieu, Employee Assistance Program, and Contingency for fringe benefits.

[3] The FY 2012 Cooperation Payment Low/Mod Housing is actually $11.8 million; the $0.8 million of the $11.8 million is represented by CCDC administration accounted for in the Personnel section and the Non-Personnel Corporation Professional Services and Corporation Other G & A Expenses line items.

[4] The FY 2012 Cooperation Payment Non-Housing is actually $36.1 million for Fiscal Year 2012; the $4.6 million of the $36.1 million is represented by CCDC administration accounted for in the Personnel section and the Non-Personnel Corporation Professional Services and Corporation Other G & A Expenses line items.

Table 15: Centre City Development Corporation Significant Budget Adjustments

Significant Budget Adjustments	Position	Revenue	Expenses
SALARIES AND BENEFITS ADJUSTMENTS			
The budget reflects a net reduction of 1.50 FTE positions consisting of the reduction of 2.50 positions and the addition of 1.00 new position. The decreases represent a reduction of 1.00 Assistant Vice President, 1.00 Community Outreach Manager, and 0.50 Communication Specialist positions. The addition of 1.00 new position is for an Economic Development Sr. Project Manager.	(1.50)	$ -	$ (56,000)
NON-PERSONNEL EXPENDITURE ADJUSTMENTS			
General administrative expense decrease primarily as a result of reductions in Rent - Equipment, Leasehold Improvements, Office/Computer Supplies, Advertising/ Relocation/Recruitment, Professional Development & Associated Travel, Communications/Material & Events, FF&E/Computer Equipment and Consultants line items.	-	$ -	$ (149,000)
Capital Projects decreased due to the Cooperation Agreement payment between the City and Agency.	-	-	(35,657,000)

Table 15: Centre City Development Corporation Significant Budget Adjustments *(Cont'd)*

Significant Budget Adjustments	Position	Revenue	Expenses
Affordable Housing decrease reflects a reduction of available revenue for Affordable Housing Capital Projects.	-	-	(15,557,000)
Tax Sharing/ERAF reduction reflects the fact that the State-mandated ERAF payment has not been requested in FY 2012.	-	-	(8,159,000)
Debt Service & City Payments increase reflects an increase in City payments due to the programmed repayment of City loans.	-	-	2,561,000
Co-op Low/Mod Housing Payment is new in Fiscal Year 2012 and reflects the payments required to be made under the Cooperation Agreement between the Redevelopment Agency and the City of San Diego.	-	-	11,031,000
Co-op Non-Housing Payment is new in Fiscal Year 2012 and reflects the payments required to be made under the cooperation agreement between the Redevelopment Agency and the City of San Diego.	-	-	31,413,000
TOTAL EXPENSE ADJUSTMENTS	**(1.50)**	**$ -**	**$ (14,573,000)**
REVENUE ADJUSTMENTS			
Tax Increment decrease due to estimated lower property taxes and appeals.	-	$ (3,245,000)	$ -
Developer Proceed/Pass Throughs decreased due to lower estimated Developer Impact Fees (DIF) as a result of decreased development activity.	-	(101,000)	-
Interest, Rent & Other Revenue decrease is due to the transfer of Agency assests to the City. It is assumed that the City will collect this revenue and use it to support the Cooperation Agreement between the City and Agency.	-	(4,564,000)	-
Revenues from Other Agencies addition due to an increase in grants received for capital projects.	-	4,442,000	-
Misc./Prior Year revenue decreased due to less prior year budget available than in Fiscal Year 2011.	-	(11,105,000)	-
TOTAL REVENUE ADJUSTMENTS	**-**	**$ (14,573,000)**	**$ -**

Table 16: Centre City Development Corporation Reimbursements to Departments/Entities

Departments/Entities	FY 2011 Budget	FY 2012 Budget	FY 2011 2012 Change
City Attorney	$ 400,000	$ 300,000	$ (100,000)
City Comptroller	225,000	225,000	-
City Planning & Community Investment	10,000	10,000	-
City Treasurer	200,000	200,000	-
General Government Services	550,000	500,000	(50,000)
Homeless Coordinator	21,500	21,500	-

Table 16: Centre City Development Corporation Reimbursements to Departments/Entities *(Cont'd)*

Departments/Entities	FY 2011 Budget	FY 2012 Budget	FY 2011 2012 Change
Maintenance District	175,000	175,000	-
Neighborhood Code Compliance	301,000	301,000	-
Other/Misc./Contingency	192,500	12,500	(180,000)
Purchasing-EEO	25,000	25,000	-
Redevelopment Division	100,000	100,000	-
SAP-AR Support	-	330,000	330,000
TOTAL	**$ 2,200,000**	**$ 2,200,000**	**$ -**

[1] In Fiscal Year 2012, the City Planning & Community Investment Department merged with the Development Services Department.

Note: Reimbursement to Departments/Entities are represented here regardless of whether or not they are budgeted under the Agency or under the Cooperation Agreement.

Table 17: Centre City Development Corporation Revenues

Revenue Source	FY 2011 Budget	FY 2012 Budget	FY 2011 2012 Change
Tax Increment	$ 125,259,000	$ 122,014,000	$ (3,245,000)
Developer Proceeds	1,801,000	1,700,000	(101,000)
Interest, Rent & Other Revenue	11,652,000	7,088,000	(4,564,000)
Revenues from Other Agencies	-	4,442,000	4,442,000
Misc./Prior Year	15,921,000	4,816,000	(11,105,000)
TOTAL	**$ 154,633,000**	**$ 140,060,000**	**$ (14,573,000)**

Table 18: Centre City Development Corporation Salary Schedule

Position Title	FY 2011 Budget					FY 2012 Budget				
	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)	Salary Subtotal	Fringe Benefits[1]	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)	Salary Subtotal	Fringe Benefits[1]
President & COO	1.00	$ 225,000	$ -	$ 225,000	$ 121,751	1.00	$ 225,000	$ -	$ 225,000	$ 122,459
Executive Vice President & CFO	1.00	176,800	-	176,800	96,419	1.00	176,800	5,200	182,000	99,629
Vice President	3.00	378,220	9,000	387,220	214,007	3.00	355,500	14,000	369,500	208,178
Assistant Vice President	4.00	421,755	6,000	427,755	224,811	3.00	338,000	10,500	348,500	191,028
Senior Project Manager	6.00	609,717	9,000	618,717	325,173	7.00	703,437	11,563	715,000	379,613
Associate/Assistant Project Manager	2.00	135,540	-	135,540	71,234	2.00	135,540	1,591	137,131	72,807

Table 18: Centre City Development Corporation Salary Schedule *(Cont'd)*

Position Title	FY 2011 Budget					FY 2012 Budget				
	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)	Salary Subtotal	Fringe Benefits[1]	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)	Salary Subtotal	Fringe Benefits[1]
Managers: Marketing, IT, Contracting	5.00	375,230	-	375,230	197,206	4.00	304,000	8,600	312,600	165,968
Planner	6.00	420,630	8,000	428,630	225,271	6.00	427,860	14,110	441,970	234,654
Specialist: Marketing, Graphic, EEO, IT, GIS	4.75	275,753	4,500	280,253	147,290	4.25	259,753	3,575	263,328	139,808
Accountants & Financial Analysts	5.00	329,980	-	329,980	173,424	5.00	332,710	6,790	339,500	180,250
Confidential Assistant & Board Liaison	1.00	69,216	3,500	72,716	38,217	1.00	73,000	1,800	74,800	39,713
Executive and Administrative Assistant	5.00	255,529	-	255,529	134,296	5.00	255,529	1,921	257,450	136,687
Clerical Support	4.00	131,100	-	131,100	68,901	4.00	131,610	4,390	136,000	72,206
Overtime	-	20,000	-	20,000	-	-	18,000	-	18,000	-
Interns	-	90,000	-	90,000	-	-	76,000	-	76,000	-
Contingency[2]	-	45,530	-	45,530	-	-	42,221	-	42,221	-
TOTAL	**47.75**	**$ 3,960,000**	**$ 40,000**	**$ 4,000,000**	**$ 2,038,000**	**46.25**	**$ 3,854,960**	**$ 84,040**	**$ 3,939,000**	**$ 2,043,000**

[1] Fringe Benefits have been allocated proportionately based on the percentage of position base salary to total base salary in order to comply with the City's budget template. CCDC does not budget Fringe Benefits by position or job classification but overall for the Corporation, based on the total base salary.

[2] Contingency is a provision for payout of accrued vacation for any potential attrition. In addition, it includes a provision for any additional needs when hiring and/or for special circumstances such as severance package, promotions, or a retention adjustment.

San Diego Housing Commission

Mission Statement

To provide quality housing opportunities in order to improve the lives of those in need.

The San Diego Housing Commission (SDHC) is a public Agency working to create workforce and affordable housing opportunities in the City of San Diego. Each year the Agency helps more than 80,000 lower-income individuals access affordable housing through its award-winning programs. SDHC's programs benefit the City's economy and revitalize its neighborhoods through three major areas of work: housing assistance, housing development and finance partnerships, and housing policy advice.

In Fiscal Year 2012, SDHC will offer new opportunities to access affordable housing, including help for families who need assistance to prevent foreclosure, and help for individuals and families who need supportive housing or homeless services. The Agency plans to develop additional affordable

housing units, and helps to shape the City's affordable housing programs by providing policy advice to the San Diego City Council as well as initiating, monitoring, or implementing municipal ordinances that address the City's housing needs and protect existing housing stock. Examples of municipal ordinances worked on by SDHC include inclusionary zoning, density bonus, single room occupancy preservation, and the housing impact fee.

The $285.1 million Fiscal Year 2012 Adopted Budget will enable the San Diego Housing Commission to:

- Assist 14,000 households to rent private housing
- Subsidize approximately 90 first-time homebuyers
- Initiate the production of 650 additional affordable rental units, some of which are owned by the Housing Commission
- Oversee physical improvements to 368 homes and apartments
- Manage 2,161 units of Housing Commission-owned, State and City housing
- Provide special purpose housing opportunities for 1,015 persons, including homeless persons
- Assist 600 families toward self-sufficiency

A significant change to the Fiscal Year 2012 Adopted Budget is the Capital Budget, which includes funding for the development of additional units, or the major rehabilitation of existing housing units. The salaries, benefits, and services and supplies costs needed to accomplish the capital projects are included in the Real Estate Department's operating budget.

The Fiscal Year 2012 Adopted Budget was approved by the Housing Authority on June 27, 2011.

The San Diego Housing Commission's budget is composed of four activity groups: Housing Services and Special Initiatives, Real Estate, Operations, and Reserves.

The Housing Services and Special Initiatives activity group is budgeted at $182.7 million in Fiscal Year 2012. Housing Services encompasses those activities that provide direct housing assistance and supportive services to the Agency's primary clients. These program activities provide eligible families with Rental Assistance, and coordinate to assist clients to promote self-sufficiency and economic stability through career planning and asset building. Special Initiatives include activities that address homelessness and the housing needs of those with extremely low incomes.

The Real Estate activity group, budgeted at $43.9 million in Fiscal Year 2012, creates housing opportunities by developing affordable housing, owning and managing/maintaining affordable housing, lending funds to other developers, supporting low- and moderate-income homebuyers, preserving existing affordable housing, providing programs that revitalize communities, and providing technical assistance, underwriting, compliance monitoring, loan servicing, and the oversight of Agency-owned and managed properties.

The Operations activity group, budgeted at $19.7 million in Fiscal Year 2012, provides support services to carry out housing program mission and goals. Included are 1) Board and Executive Functions that provide strategic planning, policy direction, leadership, and management to

implement housing programs; 2) Support Services, the internal operations needed to deliver housing program services and projects; and 3) Community Relations and Communications activities that serve to increase awareness and build support among all audiences for and about the Agency's goals, programs, accomplishments, offerings, and initiatives.

Finally, the Reserves activity group is budgeted at $38.8 million in Fiscal Year 2012, and contains funds budgeted in the current year to provide for a future event. The three types of reserves are: Program Reserves to provide for future personnel, services and supplies, and housing program expenditures; Contingency Reserves to provide for potential litigation, uninsured losses, and building reserves; and Unobligated Reserves, which include amounts available for any unanticipated housing purpose.

Table 19: San Diego Housing Commission Budget Summary

	FY 2011 Budget[1]	FY 2012 Budget	FY 2011 2012 Change
Positions	265.50	268.50	3.00
Personnel Expense	$ 21,127,343	$ 21,516,395	$ 389,052
Non-Personnel Expense	290,968,566	263,612,658	(27,355,908)
TOTAL	**$ 312,095,909**	**$ 285,129,053**	**$ (26,966,856)**

[1] FY 2011 Budget figures do not match the City's Fiscal Year 2011 Adopted Budget publication because SDHC revises their budget periodically throughout the fiscal year. The numbers published here reflect SDHC's Fiscal Year 2011 budget as last revised and approved on November 12, 2010.

Table 20: San Diego Housing Commission Expenditures

	FY 2011 Budget[1]	FY 2012 Budget	FY 2011 2012 Change
PERSONNEL			
Salaries & Wages	$ 15,413,809	$ 15,650,285	$ 236,476
Overtime	149,236	150,025	789
Fringe Benefits (health)	2,185,096	2,218,156	33,060
Fringe Benefits (pension)	2,178,830	2,212,059	33,229
Fringe Benefits (Life, LTD, Medicare, Workers Comp, SUI, and 457)	1,200,372	1,285,870	85,498
SUBTOTAL PERSONNEL	**$ 21,127,343**	**$ 21,516,395**	**$ 389,052**
NON-PERSONNEL			
Legal	$ 840,572	$ 1,053,715	$ 213,143
Training	228,125	279,612	51,487
Travel	193,876	222,376	28,500
Audit	201,110	156,000	(45,110)
Professional Services	4,663,884	4,051,815	(612,069)
Office Rent	2,816,715	3,128,800	312,085
Sundry	2,366,294	2,378,557	12,263
Insurance	599,302	563,804	(35,498)

Table 20: San Diego Housing Commission Expenditures *(Cont'd)*

	FY 2011 Budget[1]	FY 2012 Budget	FY 2011 2012 Change
Management Fees	1,395,609	1,732,633	337,024
Office Equipment	1,091,160	901,927	(189,233)
Workforce & Economic Development Expenses	780,915	829,315	48,400
Maintenance Expenses	3,330,873	3,380,810	49,937
Utilities	2,650,367	2,737,970	87,603
Property, LLC Fees, & Taxes	99,801	88,799	(11,002)
Collection Loss	158,325	310,325	152,000
Mortgage Payments	8,101,094	16,197,226	8,096,132
Protective Services	624,026	553,526	(70,500)
Rent to Owners	171,553,824	166,568,133	(4,985,691)
Loans & Grants	28,084,443	17,653,553	(10,430,890)
Relocation	644,130	70,833	(573,297)
Site Acquisition & Housing Dev	20,978,567	1,527,360	(19,451,207)
Capital Improvements	1,622,963	217,475	(1,405,488)
Dwelling Equipment	227,940	202,940	(25,000)
Reserves	37,714,651	38,805,154	1,090,503
SUBTOTAL NON-PERSONNEL	**$ 290,968,566**	**$ 263,612,658**	**$ (27,355,908)**
TOTAL	**$ 312,095,909**	**$ 285,129,053**	**$ (26,966,856)**

[1] FY 2011 Budget figures do not match the City's Fiscal Year 2011 Adopted Budget publication because SDHC revises their budget periodically throughout the fiscal year. The numbers published here reflect SDHC's Fiscal Year 2011 budget as last revised and approved on November 12, 2010.

Table 21: San Diego Housing Commission Significant Budget Adjustments

Significant Budget Adjustments	Position	Revenue	Expenses
SALARIES AND BENEFITS ADJUSTMENTS			
Adjustment is primarily the result of: the addition of 3.00 positions, the reclassification of 2.00 positions, the anticipated employee movement along the seven-step merit pay plan in Fiscal Year 2012, the change in benefits based on a percentage of salary, an increase in benefit rate for State Unemployment Insurance, and an increase in the benefit rate for Workers' Compensation.	3.00	$ -	$ 389,052
NON-PERSONNEL EXPENDITURE ADJUSTMENTS			
Legal Adjustment provides for legal services for rental housing finance and development projects as well as policy and personnel issues.	-	$ -	$ 213,143

Table 21: San Diego Housing Commission Significant Budget Adjustments *(Cont'd)*

Significant Budget Adjustments	Position	Revenue	Expenses
Training Adjustment is due to: $53,387 increase to provide for technical training specific to the needs in procurement, fiscal matters, information technology, homeless issues, construction, rehabilitation, and compliance monitoring; and a $1,900 reduction to align budget with actual expenditures.	-	-	51,487
Travel Adjustment due to increase in technical training.	-	-	28,500
Audit Adjustment due to the removal of the audit budget in property management and a reduction to reflect the actual contract amount for FY 2012.	-	-	(45,110)
Contract/Consultant Adjustment due to: $732,000 reduction in rental housing development consultant services and due diligence; $341,726 reduction in programmatic consultant services related to rental assistance, homeownership, homeless issues, move to work, strategic planning, and needs assessments; $283,152 net increase in direct hire contractors and temporary agency employees primarily to provide assistance in Information Technology, Purchasing, Community Relations & Communication, Rehabilitation, Special Housing Initiatives, and Portfolio Management.	-	-	(612,069)
Office Rent Adjustment is due to the annualization of the rent for the Achievement Academy in FY 2012 and the addition of a property management office, the off-site achievement academies rent, and the property managers' apartment allowance.	-	-	312,085
Sundry Adjustment reflects the net change in miscellaneous accounts.	-	-	12,263
Insurance Adjustment reflects updated provider estimates.	-	-	(35,498)
Management Fees Adjustment is due to private management company fees for the management of the Hotel Sandford and Mariner's Village.	-	-	337,024
Office Equipment Adjustment is due to a $202,366 reduction for equipment that was purchased in FY 2011 for Routine Maintenance, Rehabilitation, Workforce & Economic Development, Community Relations & Communications, Rental Housing Finance and Smart Corner office facility, and a $13,133 increase in Information Technology computer equipment and software.	-	-	(189,233)
Workforce & Economic Development Expenses Adjustment reflects the addition of three new self-sufficiency grants offset by the expected obligation/ expenditures of FY 2011 funds.	-	-	48,400
Maintenance Expenses Adjustment reflects the actual costs of maintenance contracts in Routine Maintenance and the Smart Corner office facility.	-	-	49,937

Table 21: San Diego Housing Commission Significant Budget Adjustments *(Cont'd)*

Significant Budget Adjustments	Position	Revenue	Expenses
Utilities Adjustment reflects rate increases at the Housing Commission-owned and managed properties offset by a reduction in actual utility expenses for the Smart Corner office facility and parking garage.	-	-	87,603
LLC Fees & Taxes Adjustment reflects a $13,600 reduction for LLC Fees and a $2,598 increase for property assessment districts.	-	-	(11,002)
Collection Loss The $152,000 increase in collection loss will provide for property management write-offs based on the FY11 pace of expenditures.	-	-	152,000
Mortgage Payments Adjustment is due to: a $5,000,000 loan pay down for refinancing the Smart Corner facility, a $2,300,000 loan payoff on the Maya Apartments, the $663,132 annualization of the mortgage payments on FHA loan received in FY 2011, and $133,000 in mortgage payments for the planned refinance of the Courtyard Apartments in FY 2012.	-	-	8,096,132
Protective Services Adjustment reflects the net change of the closing of learning opportunity centers, the completion of the protective services contracts in the Smart Corner parking garage, the adjustment of the budget for the Hotel Sandford to more accurately reflect costs, and the addition of $500 to Mariner's Village budget.	-	-	(70,500)
Rent to Owners Adjustment is due to: a $4,553,331 reduction to the Housing Choice Voucher program due to less carryover from FY 2011 and a projected decrease in funding of the program due to federal budget cuts; a $1,534,300 decrease in the Homeless Prevention & Rapid Re-housing program due to the expected obligation/expenditure of funds in FY 2011; a $236,319 decrease in the Veterans Administration Supportive Housing program due to projected federal budget cuts that is partially offset by an estimate of carryover from FY11.	-	-	(4,985,691)
Loans & Grants The adjustment is the result of: $21,775,546 less in carryover funds anticipated in FY 2012, and $11,344,656 of new awards from CDBG Citywide, Coastal Housing, HOME Program, HTF Linkage Fees, Inclusionary Housing, and Redevelopment Agency funds.	-	-	(10,430,890)
Relocation Adjustment is due to: a $610,130 commitment of funds for relocation during fumigation of SDHC Local Units, and a $36,833 increase in newly awarded HUD lead control grant.	-	-	(573,297)
Site Acquisition & Housing Development Adjustment is the result of a $1,876,318 reduction in carryover and new funds, and a $17,574,889 transfer of the site acquisition and housing development budget from the operating budget to the capital budget.	-	-	(19,451,207)

Table 21: San Diego Housing Commission Significant Budget Adjustments *(Cont'd)*

Significant Budget Adjustments	Position	Revenue	Expenses
Capital Improvements The adjustment is due to: a $658,429 reduction in estimated carryover, an addition of $4,649,226 in new projects for FY 2012, and a $5,396,285 transfer of capital improvements from the operating budget to the capital budget.	-	-	(1,405,488)
Dwelling Equipment Adjustment reflects the purchase of signage in FY 2011 that will not be repeated in FY 2012.	-	-	(25,000)
Reserves Adjustment is the net result of: a $601,127 increase in program reserves and the net addition of surplus property management and public housing funds for future capital improvement needs, the addition of a $578,779 reserve for performance based incentives, and a decrease of $89,403 in the unobligated reserves.	-	-	1,090,503
TOTAL EXPENSE ADJUSTMENTS	**3.00**	**$ -**	**$ (26,966,856)**
REVENUE ADJUSTMENTS			
AHEAD Program Adjustment reflects the completion of the program in FY 2011.	-	$ (20,000)	$ -
Assets for Independence Adjustment reflects the expected obligation/expenditure of funds in Workforce & Economic Development in FY 2011.	-	(76,501)	-
Cal State Housing Trust Fund Adjustment reflects the expected obligation/expenditure of funds in Special Housing Initiatives in FY 2011.	-	(24,967)	-
CalHome Program Adjustment reflects the expected obligation/expenditure of the FY 2011 CalHome award.	-	1,069,572	-
CDBG Adjustment reflects a reduction of $3,407,282 due to the expected obligation/expenditure of funds in Portfolio Servicing, Rehab Rental Housing, and the Smart Corner Office Facility in FY 2011; a $1,251,197 increase in the anticipated award for support of the Homeless Emergency Winter Shelter, the rehabilitation of the Picador state site and the Hotel Sandford, and for the Reinvestment Task Force; a decrease of $8,056 due to the expected obligation/expenditure of the FY 2011 funds; and the transfer of $1,616,616 from the operating budget to the capital budget for the rehabilitation of the Picador State site and the Hotel Sandford.	-	(2,156,085)	-
Coastal Housing The adjustment reflects the expected obligation/expenditure of $172,703 in Rental Housing Finance funds in FY 2011, the anticipated award of $150,000 for the Coastal Affordable Housing Program, and the expected obligation/expenditure of $1,863 of Coastal Affordable Housing Program funds in FY 2011.	-	(24,566)	-
Condo Conversion Adjustment reflects the expected obligation/expenditure of $95,719 in carryover funds and $16,550 in new funds in FY 2011.	-	(112,269)	-

Table 21: San Diego Housing Commission Significant Budget Adjustments *(Cont'd)*

Significant Budget Adjustments	Position	Revenue	Expenses
County CDBG Reinvestment Task Force Adjustment reflects a new award from the County of San Diego for support of the City & County Reinvestment Task Force in FY 2012.	-	8,000	-
Emergency Shelter Grant Adjustment reflects the expected increase in the budgeted amount of the award for homeless services in FY 2012.	-	33,000	-
Family Health Centers of San Diego Adjustment reflects the expected obligation/expenditure of $7,707 in carryover and $5,968 in new FY 2011 funds in Workforce & Economic Development.	-	(13,675)	-
HOME Program Adjustment reflects the expected obligation/expenditure of $986,099 in FY 2011 funds in Rental Housing Finance, Homeownership, Rehabilitation and Special Housing Initiatives, and a reduction of $868,511 due to lower awards in new funds and less program income in FY 2012.	-	(1,854,610)	-
Homeless Prevention & Rapid Re-housing Adjustment reflects the expected obligation/expenditure of funds in Special Housing Initiatives in FY 2011.	-	(2,418,707)	-
Housing Rehabilitation Trust Fund Adjustment reflects the expected obligation/expenditure of Rehab Owner Occupied funds in FY 2011.	-	(207,506)	-
Housing Trust Funds CDBG Adjustment reflects the expected obligation/expenditure of Rehab Owner Occupied funds in FY 2011.	-	(37,483)	-
Housing Trust Funds Linkage Adjustment reflects the expected obligation/expenditure of $1,513,218 in Rehab Owner Occupied, Special Housing Initiatives, Rental Housing Finance, and Homeownership funds in FY 2011 as well as a $95,871 increase in new fees and principal and interest payments.	-	(1,417,347)	-
Housing Trust Funds Redevelopment Agency Adjustment reflects the expected obligation/expenditure of funds in Rental Housing Finance in FY 2011.	-	(59,794)	-
Housing Trust Funds Transient Occupancy Tax Adjustment reflects the expected obligation/expenditure of funds in Rental Housing Finance in FY 2011.	-	(16,203)	-
HUD Development Adjustment reflects the expected obligation/expenditure of Rental Housing funds in FY 2011.	-	(20,799)	-
HUD Healthy Homes Adjustment reflects the addition of funds for the HUD Healthy Homes program. These funds will provide for material and labor costs to implement healthy home principles and practices into existing housing rehabilitation and lead control programs administered by the Housing Commission. This program will focus on multiple housing-related hazards at once, rather than addressing one hazard at a time.	-	102,611	-

Table 21: San Diego Housing Commission Significant Budget Adjustments *(Cont'd)*

Significant Budget Adjustments	Position	Revenue	Expenses
HUD Lead Control Grants Adjustment reflects the expected obligation/expenditure of $695,442 in Rehabilitation funds in FY 2011, and the addition of $151,953 from the HUD Lead Control grant.	-	(543,489)	-
Inclusionary Housing Fund Adjustment reflects the expected obligation/expenditure of $2,987,142 in Rental Housing Finance and Homeownership funds in FY 2011, and the reduction of $996,423 in new funds.	-	(3,983,565)	-
Local Initiatives Support Corporation (LISC) Social Innovations The addition of support for this new program establishes a Financial Opportunity Center (FOC) in the Achievement Academy. The FOC will offer a comprehensive range of services designed to move families to self-sufficiency, offering services related to workforce development, financial education, and access to income supports.	-	135,000	-
Local Funds Adjustment reflects a reduction of $3,063,302 in carryover funds, and a $985,842 decrease in new funds as the Agency has not received the unused portion of funds given to the City of San Diego for relocation at the De Anza Cove mobile home park in FY 2011.	-	(4,049,144)	-
Neighborhood Stabilization Program Adjustment reflects the expected obligation/expenditure of $293,031 in Rehabilitation, Rental Housing Finance, Homeownership, and Rental Housing Development funds in FY 2011, and the reduction of $759,188 in FY 2011 new funds with no new funds expected in FY 2012.	-	(1,052,219)	-
North County Future Urbanizing Area Adjustment reflects the additional income received in FY 2011 that will carry over into FY 2012.	-	3,670	-
Property Management - City Properties Adjustment reflects the reduction in units managed by the Housing Commission for the City of San Diego.	-	(47,461)	-
Property Management - Courtyard Apartments Adjustment reflects $304,500 in new funds for FY 2012 minus $161,800 which was transferred from the operating budget to the capital budget for tenant improvements at Courtyard.	-	142,700	-
Property Management - Hotel Sandford Adjustment is due to less rental income because of the continuing rehabilitation of units into FY 2012.	-	(186,968)	-
Property Management - Mariner's Village Adjustment reflects $835,317 of carryover funds due to lower management expenses in FY 2011, and $1,838,365 of additional income in FY 2012 for the first full year of operations.	-	2,673,682	-

Table 21: San Diego Housing Commission Significant Budget Adjustments *(Cont'd)*

Significant Budget Adjustments	Position	Revenue	Expenses
Property Management - Maya Apartments Adjustment reflects a $931,147 reduction in carryover funds which were transferred from the operating budget to the capital budget for improvements at Maya in FY 2012, and $1,379,573 less income budgeted in FY 2012 primarily due to the net of the removal of a one-time settlement in FY 2011, less rental income, and additional other and interest income.	-	(2,310,720)	-
Property Management - Parker Keir Adjustment reflects an increase in carryover due to less expenses in FY 2011 than anticipated. No new funds are anticipated for this budget. Once the renovations on the Parker Keir are completed, a request for proposal process will determine the eventual use of the site. The budget will be revised to reflect this change in the contract approval process.	-	35,778	-
Property Management - SDHC Local Units Adjustment reflects a $1,718,006 increase in carryover funds, and a $3,404,671 decrease in new funds due to less developer and lender fees, the transfer of capital improvement funds from the operating budget to the capital budget, and lower interest rebates from Build America Bonds as a result of receiving a much lower financing rate than expected in the FY 2011 budget.	-	(1,686,665)	-
Property Management - State Rental Housing Adjustment reflects a $260,331 decrease in carryover funds due to the lack of annuity funds received and the elimination of the capital improvements budget in FY 2011. The FY 2012 capital budget contains funds to rehabilitate the 113 units of State housing. The adjustment also reflects a $58,586 decrease in new funds due less rental income and annuity requested from the State of California in FY 2012.	-	(318,917)	-
Property Management - University Canyon Adjustment reflects a $465,370 increase in carryover due to lower expenses in FY 2011, and a $156,623 decrease in new funds due to less rental income.	-	308,747	-
Public Housing - Capital Funds Adjustment reflects a $993,443 decrease in carryover due to the transfer of funds from the operating budget to the capital budget, and a $1,993,870 decrease in new funds as a result of not receiving the FY 2011 request for capital funds for the new Vista Verde public housing project and the transfer of capital funds from the operating budget to the capital budget in FY 2012.	-	(2,987,313)	-
Public Housing - Management Adjustment reflects a $10,056,483 reduction in carryover funds due to the transfer of funds from the operating budget to the capital budget for capital improvements, rehabilitation, and rental housing development; and a $61,551 decrease in new funds due primarily to less repositioning fees, investment income, and operating subsidies anticipated in FY 2012.	-	(10,118,034)	-

Table 21: San Diego Housing Commission Significant Budget Adjustments *(Cont'd)*

Significant Budget Adjustments	Position	Revenue	Expenses
Public Housing - ROSS Neighborhood Networks Adjustment reflects a reduction in carryover funds from FY 2011.	-	(87,972)	-
Redevelopment Agency HELP and SEDC Funds Adjustment reflects a reduction of $273,187 due to the expected obligation/expenditure of funds in the Rehab Owner Occupied activity, and a reduction of $585,247 in anticipated new awards.	-	(858,434)	-
Rental Rehabilitation Adjustment reflects an increase in carryover funds due to an unexpected loan payoff.	-	2,093	-
San Diego Foundation Adjustment reflects a reduction in carryover funds due to the pace of expenditures in FY 2011.	-	(2,000)	-
Section 8 Programs Adjustment is due to a $5,626,557 increase in carryover due to a net of less expenses in the Housing Choice Voucher program, the Veterans Administration Supportive Housing (VASH) program, and the Family Unification Program in FY 2011 and the transfer of funds from the operating budget to the capital budget for a Move to Work rental housing project; and a $794,265 decrease in FY 2012 new funds due to anticipated reductions in awards from the VASH, Family Unification, and the Housing Choice Voucher FSS Coordinator programs.	-	4,832,292	-
Shea Homes Adjustment reflects a decrease in carryover funds due to the pace of expenditures in FY 2011.	-	(378,046)	-
Shelter Plus Care Adjustment reflects the carryover of $10,072 for administrative expenses in FY 2012 and the addition of $590,508 in continuing grants and two new awards expected in FY 2012.	-	600,580	-
State REO Adjustment reflects the pace of expenditures in FY 2011 and no new funds expected in FY 2012.	-	(256)	-
United Way Adult Financial Education Program Adjustment reflects support for this new program that focuses on improving the financial situation of SDHC adult clients, to help individuals change their financial behavior in a way that encourages a long-term commitment to increasing income, decreasing debt, building credit, and acquiring an asset.	-	133,473	-
United Way Youth Financial Education Program Adjustment reflects support for this new program from which young people will receive individual counseling and coaching, classroom instruction, employment for income, a way to apply learned financial skills, and an IDA match savings for long-term assets.	-	62,570	-

Table 21: San Diego Housing Commission Significant Budget Adjustments *(Cont'd)*

Significant Budget Adjustments	Position	Revenue	Expenses
WED Youth Individual Development Accounts Adjustment reflects a reduction of $37,409 due to the expected obligation/expenditure of funds in the Workforce & Economic Development activity in FY 2011, and a reduction of $1,500 due to no new funds expected in FY 2012.	-	(38,909)	-
TOTAL REVENUE ADJUSTMENTS	-	**$ (26,966,856)**	**$ -**

Table 22: San Diego Housing Commission Revenues

Revenue Source	FY 2011 Budget[1]	FY 2012 Budget	FY 2011 2012 Change
AHEAD Program	$ 20,000	$ -	$ (20,000)
Assets for Independence	313,035	236,534	(76,501)
Cal State Housing Trust Fund	109,362	84,395	(24,967)
CalHome Program	30,428	1,100,000	1,069,572
Community Development Block Grant	4,242,698	2,086,613	(2,156,085)
Coastal Housing	174,566	150,000	(24,566)
Condo Conversion	112,269	-	(112,269)
County Community Development Block Grant RTF	52,000	60,000	8,000
Emergency Shelter Grant	662,000	695,000	33,000
Family Health Centers of SD	13,675	-	(13,675)
HOME	14,737,655	12,883,045	(1,854,610)
Homeless Prevention & Rapid Rehousing	4,734,430	2,315,723	(2,418,707)
Housing Rehabilitation Trust Fund	207,506	-	(207,506)
Housing Trust Funds	2,185,679	654,852	(1,530,827)
HUD Development	20,799	-	(20,799)
HUD Healthy Homes	-	102,611	102,611
HUD Lead Hazard Control Grant	1,338,353	794,864	(543,489)
Inclusionary Housing Fund	5,590,661	1,607,096	(3,983,565)
LISC Social Innovations	-	135,000	135,000
Local Funds	21,071,438	17,022,294	(4,049,144)
Neighborhood Stabilization Program	1,521,175	468,956	(1,052,219)
North County Future Urbanizing Area	155,432	159,102	3,670
Property Management	46,564,658	45,174,834	(1,389,824)
Public Housing	17,022,416	3,829,097	(13,193,319)
Redevelopment Agency Funds	2,971,118	2,112,684	(858,434)
Rental Rehabilitation	6,698	8,791	2,093
San Diego Foundation	5,463	3,463	(2,000)

Table 22: San Diego Housing Commission Revenues *(Cont'd)*

Revenue Source	FY 2011 Budget[1]	FY 2012 Budget	FY 2011 2012 Change
San Diego Lead Safe	716	716	-
Section 8 Programs	184,876,623	189,708,915	4,832,292
Shea Homes	378,320	274	(378,046)
Shelter Plus Care	2,885,340	3,485,920	600,580
State REO	26,617	26,361	(256)
United Way Financial Education	-	196,043	196,043
WED Youth Individual Development Accounts	64,779	25,870	(38,909)
TOTAL	**$ 312,095,909**	**$ 285,129,053**	**$ (26,966,856)**

[1] FY 2011 Budget figures do not match the City's Fiscal Year 2011 Adopted Budget publication because SDHC revises their budget periodically throughout the fiscal year. The numbers published here reflect SDHC's Fiscal Year 2011 budget as last revised and approved on November 12, 2010.

Table 23: San Diego Housing Commission Salary Schedule

Position Title	FY 2011 Budget[1]					FY 2012 Budget				
	Positions	Base Salary	Salary Increases[2] (Merit, Bonus, etc.)	Salary Subtotal	Fringe Benefits[3]	Positions	Base Salary	Salary Increases[2] (Merit, Bonus, etc.)	Salary Subtotal	Fringe Benefits[3]
Accountant	2.00	$ 111,230	$ -	$ 111,230	$ 39,776	2.00	$ 112,977	$ 1,382	$ 114,359	$ 40,982
Accounting Assistant	1.00	34,799	-	34,799	15,587	1.00	35,672	-	35,672	15,975
Accounting Supervisor	4.00	290,150	2,705	292,855	93,025	3.00	219,576	2,660	222,236	71,038
Accounting Technician	3.00	128,920	2,142	131,062	52,269	3.00	129,981	1,061	131,042	52,966
Administrative Assistant	4.00	188,943	2,959	191,902	73,242	4.00	185,748	6,170	191,918	74,237
Assistant Real Estate Manager	2.00	137,612	-	137,612	45,232	2.00	145,466	-	145,466	47,512
Assistant Director of Housing Programs	3.00	252,429	18,535	270,964	79,971	3.00	251,264	17,166	268,430	80,106
Budget Analyst	1.00	52,624	-	52,624	19,270	1.00	58,619	-	58,619	20,794
Budget Officer	1.00	85,800	2,145	87,945	25,803	1.00	85,800	2,145	87,945	26,183
Business Analyst	1.00	68,807	-	68,807	22,616	1.00	68,807	-	68,807	22,933
Client Services Receptionist	2.00	68,572	2,959	71,531	31,574	2.00	69,396	2,987	72,383	32,171
Communications Officer	1.00	79,664	-	79,664	25,359	1.00	81,661	1,992	83,653	26,550
Communications Writer/Website Coordinator	1.00	63,700	-	63,700	21,560	1.00	62,400	-	62,400	21,587

Table 23: San Diego Housing Commission Salary Schedule *(Cont'd)*

Position Title	FY 2011 Budget[1]					FY 2012 Budget				
	Positions	Base Salary	Salary Increases[2] (Merit, Bonus, etc.)	Salary Subtotal	Fringe Benefits[3]	Positions	Base Salary	Salary Increases[2] (Merit, Bonus, etc.)	Salary Subtotal	Fringe Benefits[3]
Community Liaison	1.00	74,090	2,704	76,794	24,266	1.00	74,090	853	74,943	24,221
Contract Analyst	1.00	59,468	-	59,468	20,684	1.00	58,376	-	58,376	20,172
Director	7.00	622,946	48,382	671,328	209,697	7.00	631,971	14,799	646,770	204,643
Docket Coordinator	1.00	50,107	-	50,107	18,750	1.00	52,604	-	52,604	19,531
Executive Vice President & COO	1.00	160,644	-	160,644	49,000	1.00	160,644	-	160,644	49,155
Financial Analyst	1.00	62,708	-	62,708	21,355	1.00	64,023	-	64,023	21,928
Financial Services Supervisor	-	-	-	-	-	1.00	74,090	1,853	75,943	24,431
Financial Specialist	1.00	75,878	853	76,731	24,254	1.00	75,879	853	76,732	24,598
Fiscal Services Specialist	1.00	58,074	1,452	59,526	20,698	1.00	58,074	1,456	59,530	20,984
Housing Aide II	1.50	39,926	-	39,926	20,569	1.50	40,904	-	40,904	21,315
Housing Assistant II	38.00	1,626,958	57,178	1,684,136	659,781	39.00	1,700,718	61,914	1,762,632	699,624
Housing Construction Officer	1.00	85,800	853	86,653	25,555	1.00	85,800	853	86,653	25,930
Housing Construction Specialist	12.00	841,918	6,177	848,095	270,717	12.00	838,315	1,706	840,021	270,746
Housing Construction Supervisor	3.00	227,886	3,869	231,755	70,327	3.00	233,439	7,750	241,189	72,524
Housing Inspector	9.00	472,451	16,174	488,625	173,160	9.00	473,942	20,230	494,172	174,541
Housing Specialist	10.00	520,396	6,249	526,645	190,937	10.00	528,080	6,241	534,321	196,503
Housing Supervisor	11.00	701,738	8,004	709,742	237,064	11.00	702,085	8,685	710,770	244,992
Human Resources Analyst	1.00	64,023	1,061	65,084	21,846	1.00	59,468	-	59,468	20,971
Human Resources Officer	1.00	85,800	2,145	87,945	27,072	1.00	85,800	2,145	87,945	27,452
Information Technology Analyst	1.00	67,184	-	67,184	22,279	1.00	67,184	-	67,184	22,591
Information Technology Assistant	2.00	66,993	852	67,845	30,809	2.00	67,754	-	67,754	31,196
Information Technology Officer	1.00	85,800	9,279	95,079	28,547	1.00	85,800	2,145	87,945	27,452

Table 23: San Diego Housing Commission Salary Schedule *(Cont'd)*

Position Title	FY 2011 Budget[1]					FY 2012 Budget				
	Positions	Base Salary	Salary Increases[2] (Merit, Bonus, etc.)	Salary Subtotal	Fringe Benefits[3]	Positions	Base Salary	Salary Increases[2] (Merit, Bonus, etc.)	Salary Subtotal	Fringe Benefits[3]
Information Technology Technician	1.00	41,309	-	41,309	16,932	1.00	38,356	-	38,356	16,538
Loan Management Supervisor	1.00	85,800	-	85,800	25,390	1.00	85,800	-	85,800	25,764
Loan Production Specialist	1.00	52,708	-	52,708	18,527	1.00	51,418	-	51,418	19,280
Loan Servicing Specialist	2.00	116,148	-	116,148	39,122	2.00	116,148	2,912	119,060	40,250
Maintenance Supervisor	1.00	48,943	4,375	53,318	25,750	1.00	48,943	4,375	53,318	26,409
Maintenance Technician II	13.00	532,169	58,581	590,750	300,745	13.00	534,634	57,728	592,362	308,764
Office Assistant II	10.00	339,918	14,595	354,513	156,467	10.00	336,816	13,012	349,828	158,311
On-site Property Manager	12.00	422,444	4,265	426,709	185,986	12.00	426,840	4,265	431,105	188,130
PIU Hearing Coordinator	1.00	58,074	1,089	59,163	19,768	1.00	43,556	1,089	44,645	17,215
President & Chief Executive Officer	1.00	251,990	-	251,990	89,582	1.00	252,000	-	252,000	90,035
Program Analyst	7.00	414,650	15,702	430,352	146,869	6.00	370,746	18,886	389,632	131,805
Project Manager	5.00	396,972	-	396,972	122,719	6.00	459,850	2,043	461,893	146,802
Purchasing Supervisor	1.00	59,467	1,487	60,954	20,992	1.00	68,807	-	68,807	22,933
Resident Initiatives Coordinator	3.00	156,210	1,706	157,916	57,103	3.00	157,479	1,706	159,185	58,361
Secretary to the President and CEO	1.00	69,757	-	69,757	23,832	1.00	69,757	-	69,757	23,951
Senior Accountant	1.00	62,790	-	62,790	21,438	1.00	65,968	-	65,968	22,336
Senior Accounting Technician	2.00	96,846	2,142	98,988	37,298	2.00	98,307	1,061	99,368	37,834
Senior Administrative Assistant	10.00	506,505	6,399	512,904	189,183	11.00	540,506	10,240	550,746	208,190
Senior Budget Analyst	2.00	134,050	1,852	135,902	42,916	2.00	145,191	3,340	148,531	46,015
Senior Housing Assistant	14.00	696,201	28,174	724,375	266,492	14.00	690,549	29,624	720,173	269,268
Senior Information Technology Analyst	3.00	206,670	9,858	216,528	69,935	3.00	206,670	9,670	216,340	70,881

Table 23: San Diego Housing Commission Salary Schedule *(Cont'd)*

Position Title	FY 2011 Budget[1]					FY 2012 Budget				
	Positions	Base Salary	Salary Increases[2] (Merit, Bonus, etc.)	Salary Subtotal	Fringe Benefits[3]	Positions	Base Salary	Salary Increases[2] (Merit, Bonus, etc.)	Salary Subtotal	Fringe Benefits[3]
Senior Maintenance Technician	2.00	83,554	8,750	92,304	46,837	2.00	80,981	8,750	89,731	47,137
Senior Office Assistant	8.00	315,505	16,255	331,760	135,725	8.00	317,723	12,734	330,457	137,271
Senior Program Analyst	16.00	1,127,932	6,158	1,134,090	366,091	17.00	1,197,439	9,436	1,206,875	394,111
Senior Storekeeper	2.00	82,618	-	82,618	33,580	2.00	82,618	-	82,618	33,512
Senior Vice President	1.00	157,500	-	157,500	43,077	1.00	116,553	-	116,553	34,174
Senior Resident Initiatives Coordinator	4.00	241,007	2,975	243,982	83,568	4.00	248,019	2,975	250,994	84,800
Supervising Project Manager	1.00	81,703	8,174	89,877	26,972	1.00	85,800	6,162	91,962	27,795
Supervising Resident Initiatives Coordinator	2.00	141,150	-	141,150	44,992	2.00	136,095	4,951	141,046	45,210
Vice President	6.00	656,096	-	656,096	193,759	6.00	706,978	-	706,978	204,469
0.5 percent Vacancy Factor[4]	-	-	-	(76,893)	-	-	-	-	(78,649)	-
TOTAL	**265.50**	**$15,250,724**	**$ 389,214**	**$15,563,045**	**$ 5,564,298**	**268.50**	**$15,506,954**	**$ 372,005**	**$15,800,310**	**$ 5,716,085**

[1] FY 2011 Budget figures do not match the City's Fiscal Year 2011 Adopted Budget publication because SDHC revises their budget periodically throughout the fiscal year. The figures published here reflect SDHC's Fiscal Year 2011 budget as last revised and approved on November 12, 2010.

[2] Salary Increases include provisions for merit pay, differentials, bilingual, and overtime.

[3] Fringe Benefits include provisions for 14 percent Defined Contribution Pension, 2.5 percent 457 contribution, Life Insurance, Long Term Disability Insurance, Workers' Compensation, Medicare, State Unemployment Insurance, and Flex Plan benefits.

[4] A Vacancy Factor of 0.5 percent is incorporated into the budget to provide for vacant positions.

San Diego City Employees' Retirement System

Mission Statement

To deliver accurate and timely benefits to its members, retirees, and beneficiaries, and to ensure the Trust Fund's safety, integrity, and growth.

The San Diego City Employees' Retirement System (SDCERS) invests, manages, and administers the retirement pension plans for general members, safety members, and legislative officers of the City. In addition, the employees of the San Diego Unified Port District and the San Diego County Regional Airport Authority are members of SDCERS by virtue of contractual agreements.

The Fiscal Year 2012 Budget was approved by the SDCERS Board of Administration on May 20, 2011.

Table 24: San Diego City Employees' Retirement System Budget Summary

	FY 2011 Budget	FY 2012 Budget	FY 2011 2012 Change
Positions	62.00	62.00	-
Personnel Expense	$ 6,927,281	$ 7,132,762	$ 205,481
Non-Personnel Expense	37,482,665	37,207,979	(274,686)
TOTAL OPERATING EXPENSE	**$ 44,409,946**	**$ 44,340,741**	**$ (69,205)**
Capital Expense	$ 1,375,000	$ 2,602,000	$ 1,227,000

Table 25: San Diego City Employees' Retirement System Expenditures

	FY 2011 Budget	FY 2012 Budget	FY 2011 2012 Change
PERSONNEL			
Salaries & Wages	$ 4,334,896	$ 4,409,365	$ 74,469
Overtime	20,500	49,759	29,259
Fringe Benefits	2,571,885	2,673,638	101,753
SUBTOTAL PERSONNEL	**$ 6,927,281**	**$ 7,132,762**	**$ 205,481**
NON-PERSONNEL			
Data Processing & Special Projects	$ 2,475,524	$ 2,195,000	$ (280,524)
Legal/External	2,990,000	2,644,500	(345,500)
General Operations	3,349,810	3,187,656	(162,154)
Investment Management Expenses	28,667,331	29,180,823	513,492
SUBTOTAL NON-PERSONNEL	**$ 37,482,665**	**$ 37,207,979**	**$ (274,686)**
TOTAL	**$ 44,409,946**	**$ 44,340,741**	**$ (69,205)**

Table 26: San Diego City Employees' Retirement System Significant Budget Adjustments

Significant Budget Adjustments	Position	Revenue	Expenses
SALARIES AND BENEFITS ADJUSTMENTS			
Increase due to fringe rate adjustments, promotions, career advancements and classified employee step increases.	-	$ -	$ 205,481
NON-PERSONNEL EXPENDITURE ADJUSTMENTS			
Data Processing & Special Projects Reduced costs in outside support (SDDPC), equipment support and licensing fees; completion of new pension administration system RFP process.	-	$ -	$ (280,524)

Table 26: San Diego City Employees' Retirement System Significant Budget Adjustments *(Cont'd)*

Significant Budget Adjustments	Position	Revenue	Expenses
Legal/External Legal services for outside counsel were reduced due to uncertainty surrounding substantially equal case and court-mandated Purchase of Service Credit (PSC) pricing corrections; transitioned disability work to inside legal counsel.	-	-	(345,500)
General Operations Reduced actuary services, depreciation expense, disability processing and PSC corrections project.	-	-	(162,154)
Investment Management Expenses Fees are determined by assets under management; assumed 7.75% annual earnings rate in FY12; fees are projected to increase by 5.3% mainly due to fees associated with the infrastructure category and real estate investments. Increases were partially offset by a reduction in equity and fixed income fees, reduction in general and real estate consulting fees, and a decrease in legal fees.	-	-	513,492
TOTAL EXPENSE ADJUSTMENTS	**-**	**$ -**	**$ (69,205)**

Table 27: San Diego City Employees' Retirement System Salary Schedule

Position Title	FY 2011 Budget					FY 2012 Budget				
	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)	Salary Subtotal	Fringe Benefits	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)	Salary Subtotal	Fringe Benefits
Accountant 3	1.00	$ 69,478	$ -	$ 69,478	$ 42,194	1.00	$ 69,966	$ -	$ 69,966	$ 48,165
Accountant 4	1.00	79,184	-	79,184	52,047	1.00	76,874	-	76,874	48,860
Administrative Aide 2	2.00	47,447	-	47,447	32,665	2.00	50,051	-	50,051	38,267
Associate Counsel	3.00	143,930	-	143,930	73,591	3.00	111,551	-	111,551	39,115
Associate Management Analyst	10.00	570,962	-	570,962	304,335	9.00	540,451	-	540,451	293,628
Associate Management Analyst (Retirement Financial Specialist 2)	2.00	122,023	-	122,023	78,171	2.00	127,423	-	127,423	89,336
Assistant Investment Officer	2.00	217,843	-	217,843	134,961	2.00	218,248	-	218,248	145,642
Assistant Retirement Administrator	1.00	174,275	-	174,275	147,206	1.00	184,300	-	184,300	93,432
Assistant to the Director	1.00	121,025	-	121,025	68,272	-	-	-	-	-

Table 27: San Diego City Employees' Retirement System Salary Schedule *(Cont'd)*

Position Title	FY 2011 Budget					FY 2012 Budget				
	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)	Salary Subtotal	Fringe Benefits	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)	Salary Subtotal	Fringe Benefits
Benefits Representative 1	1.00	36,712	-	36,712	28,381	1.00	36,970	-	36,970	31,391
Clerical Assistant 2	2.00	69,355	-	69,355	53,940	2.00	73,417	-	73,417	66,982
Executive Secretary	1.00	63,110	-	63,110	26,672	1.00	51,349	-	51,349	25,501
Information Systems Analyst 3	1.00	69,478	-	69,478	41,942	1.00	73,694	-	73,694	48,786
Information Systems Analyst 4	1.00	78,319	-	78,319	45,484	1.00	81,084	-	81,084	53,080
Investment Officer	1.00	174,279	-	174,279	96,360	1.00	174,603	-	174,603	108,099
Legal Secretary 2	1.00	50,991	-	50,991	35,468	1.00	43,704	-	43,704	34,501
Medical Review Officer	1.00	88,892	-	88,892	54,035	1.00	91,811	-	91,811	62,809
Paralegal (Retirement Paralegal)	2.00	122,362	-	122,362	57,916	2.00	126,922	-	126,922	86,648
Payroll Audit Specialist 2	2.00	92,144	-	92,144	64,628	2.00	93,734	-	93,734	73,372
Payroll Specialist 1	1.00	38,565	-	38,565	29,968	1.00	38,836	-	38,836	32,697
Principal Accountant	2.00	260,929	-	260,929	102,772	2.00	256,929	-	256,929	67,065
Program Coordinator	3.00	232,367	-	232,367	130,880	4.00	359,999	-	359,999	201,469
Program Manager	1.00	130,707	-	130,707	63,462	1.00	148,500	-	148,500	75,333
Public Information Clerk	3.00	111,627	-	111,627	86,893	3.00	112,366	-	112,366	98,895
Retirement Administrator	1.00	193,640	-	193,640	108,041	1.00	206,001	-	206,001	116,525
Retirement Assistant	8.00	345,163	-	345,163	233,869	8.00	357,878	-	357,878	266,318
Retirement General Counsel	1.00	174,275	-	174,275	93,170	1.00	190,817	-	190,817	97,208
Senior Management Analyst (Retirement Financial Specialist 3)	1.00	69,478	-	69,478	20,077	2.00	139,989	-	139,989	69,755
Senior Paralegal	1.00	67,203	-	67,203	48,120	1.00	67,675	-	67,675	22,439
Senior Public Information Officer	1.00	64,386	-	64,386	38,321	1.00	63,700	-	63,700	43,055

Table 27: San Diego City Employees' Retirement System Salary Schedule *(Cont'd)*

Position Title	FY 2011 Budget					FY 2012 Budget				
	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)	Salary Subtotal	Fringe Benefits	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)	Salary Subtotal	Fringe Benefits
Supervising Management Analyst	3.00	227,747	-	227,747	145,155	3.00	240,523	-	240,523	175,265
Promotions	-	27,000	-	27,000	12,889	-	-	-	-	-
Recognition Program[1]	-	-	-	-	20,000	-	-	-	-	20,000
Overtime	-	20,500	-	20,500	-	-	49,759	-	49,759	-
TOTAL	**62.00**	**$ 4,355,396**	**$ -**	**$ 4,355,396**	**$ 2,571,885**	**62.00**	**$ 4,459,124**	**$ -**	**$ 4,459,124**	**$ 2,673,638**

[1] Applies to personnel costs but is not considered a typical employee benefit such as retirement or insurance.

San Diego Data Processing Corporation

Mission Statement

To support, improve, build, and maintain clients' information technology needs through an open and honest partnership.

San Diego Data Processing Corporation (SDDPC) was formed in 1979 by the City of San Diego to realize the benefit of privatizing its information technology (IT) functions. SDDPC continues to provide those benefits, while also supporting the City with professional, quality IT services.

SDDPC is at the forefront of providing IT and telecommunications services to the departments of the City of San Diego, as well as other municipal and nonprofit organizations. SDDPC provides hardware, software, and networks to give our customers immediate access to the information they need. These programs and services have been nationally recognized by Gartner and the Project Management Institute for innovation and efficiency.

The Fiscal Year 2012 Budget for SDDPC was developed based on the Fiscal Year 2012 IT budgets of City departments and other (non-City) customers. SDDPC has its own Board of Directors, appointed by the Mayor. The Fiscal Year 2012 Adopted Budget was approved by the SDDPC Board of Directors on July 25, 2011.

In Fiscal Year 2011, working with direction from the Mayor's Office and the City Council, SDDPC has worked to significantly increase business outside of the City of San Diego. The Agency has added sales, marketing, and proposal development resources as part of their effort to broaden and diversify their business base by targeting other city and municipal departments as well as commercial customers. In doing so, services will be "insourced", and will result in a reduction of the IT service rates charged to the City of San Diego, thereby lowering the costs to San Diego residents.

As a partner of the City, SDDPC is committed to delivering cost-effective, efficient, and high-quality IT services so that the residents of San Diego receive quality public safety, library, parks and recreation, and related services that depend on the performance of IT services. The Agency's continuing goal is to be an on-going effective and secure resource for the City of San Diego.

Table 28: San Diego Data Processing Corporation Budget Summary

	FY 2011 Budget	FY 2012 Budget	FY 2011 2012 Change
Positions	233.00	214.00	(19.00)
Personnel Expense	$ 23,859,123	$ 22,731,562	$ (1,127,561)
Non-Personnel Expense	15,764,638	16,319,428	554,790
TOTAL	**$ 39,623,761**	**$ 39,050,990**	**$ (572,771)**
Procured Services[1]	$ 21,097,372	$ 14,488,490	$ (6,608,882)
Capital Expenditures[2]	1,483,069	7,053,903	5,570,834

[1] Procured Services: These figures represent the dollar value of goods and services procured by San Diego Data Processing Corporation (SDDPC) at the request of their customers. These amounts are funded by customers and therefore not part of the annual SDDPC Operating Budget.

[2] Capital Expenditures: These figures represent the dollar value of capital investments by SDDPC. The depreciation associated with Capital Expenditures is included in the Agency expenses as a line item on Table 29.

Table 29: San Diego Data Processing Corporation Operating Expenditures

	FY 2011 Budget	FY 2012 Budget	FY 2011 2012 Change
PERSONNEL			
Salaries & Wages	17,607,826	16,872,890	(734,936)
Overtime	131,447	162,031	30,584
Fringe Benefits (Health, Workers' Compensation, Insurance)	2,101,644	1,869,905	(231,739)
Fringe Benefits (pension)	3,508,724	3,348,795	(159,930)
Fringe Benefits (other--Payroll Taxes, Benefit Allowance, Tuition, Recognition, Recruiting, Accrued Vacation)	509,482	477,940	(31,542)
SUBTOTAL PERSONNEL	**$ 23,859,123**	**$ 22,731,562**	**$ (1,127,561)**
NON-PERSONNEL			
Data/Voice Circuits & Lines	$ 4,001,906	$ 4,426,906	$ 425,000
Professional Services	1,079,472	2,017,593	938,121
Equipment & Software Maintenance	4,921,099	4,241,695	(679,404)
Depreciation	3,995,632	3,975,449	(20,183)
Facilities	1,134,700	1,057,594	(77,106)
Supplies & Other	631,829	600,191	(31,638)
SUBTOTAL NON-PERSONNEL	**$ 15,764,638**	**$ 16,319,428**	**$ 554,790**
TOTAL	**$ 39,623,761**	**$ 39,050,990**	**$ (572,771)**

Table 30: San Diego Data Processing Corporation Significant Operating Budget Adjustments

Significant Budget Adjustments	Position	Revenue	Expenses
SALARIES AND BENEFITS ADJUSTMENTS			
The net reduction in Salary and Overtime is $704,352 and the overall reduction in fringe benefits is $423,209. The adjustment reflects an anticipated net reduction of 19.00 FTE positions. The reductions include:10.00 FTE positions in Operations and Infrastructure Services, 2.00 FTE positions in Corporate Overhead and 14.00 FTE positions through attrition, partially offset by an increase of 7.00 positions in Customer and Application Services. The reduction in Salary, Overtime and Fringe Benefits reflects savings from staff reductions and attrition.	(19.00)	$ -	$ (1,127,561)
NON-PERSONNEL EXPENDITURE ADJUSTMENTS			
Depreciation Reduction reflects a net decline in depreciation associated with previously planned and acquired assets.	-	$ -	$ (20,183)
Data & Voice Circuits & Lines Increase reflects additional circuit and line cost.	-	-	425,000
Facilities Reduction reflects lower insurance and maintenance costs.	-	-	(77,106)
Professional Services Increase is primarily the result of additional services required to support the outside sales initiative.	-	-	938,121
Equipment & Software Maintenance Reduction is primarily the result of lower maintenance costs from eliminating mainframe services.	-	-	(679,404)
Supplies & Other Reduction is the result of lower operating supply expenses associated with the elimination of the mainframe.	-	-	(31,638)
TOTAL EXPENSE ADJUSTMENTS	**(19.00)**	**$ -**	**$ (572,771)**
REVENUE ADJUSTMENTS			
City Of San Diego Decrease primarily reflects lower professional services revenue due to an anticipated decrease in volume and lower professional services labor rates.	-	$ (335,729)	$ -
All Other Customers (Non City - Includes ARJIS, County, SDCERS, and Other Customers) Net decrease in revenue primarily reflects lower computer services revenue as a result of eliminating mainframe services.	-	(237,042)	-
TOTAL REVENUE ADJUSTMENTS	**-**	**$ (572,771)**	**$ -**

Table 31: San Diego Data Processing Corporation Revenues

Revenue Source	FY 2011 Budget	FY 2012 Budget	FY 2011 2012 Change
City of San Diego[1]	$ 34,750,760	$ 34,415,031	$ (335,729)

Table 31: San Diego Data Processing Corporation Revenues *(Cont'd)*

Revenue Source	FY 2011 Budget	FY 2012 Budget	FY 2011 2012 Change
San Diego City Employees' Retirement System (SDCERS)	1,204,737	1,578,226	373,489
Automated Regional Justice Information System (ARJIS)	3,455,348	2,245,105	(1,210,243)
County	99,243	232,109	132,866
All Other	113,673	580,519	466,846
TOTAL	**$ 39,623,761**	**$ 39,050,990**	**$ (572,771)**

[1] In FY 2011 this line item was broken out to distinguish between revenue received from the City of San Diego and the OneSD project.

Table 32: San Diego Data Processing Corporation Salary Schedule

Position Title	FY 2011 Budget					FY 2012 Budget				
	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)	Salary Subtotal	Fringe Benefits	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)	Salary Subtotal	Fringe Benefits
Admin Assistant	1.00	$ 50,120	$ -	$ 50,120	$ 17,291	1.00	$ 50,120	$ -	$ 50,120	$ 16,761
Billing Supp. Analyst	1.00	50,980	-	50,980	17,588	1.00	50,980	-	50,980	17,048
Business Analyst	2.00	166,626	-	166,626	57,484	2.00	166,625	-	166,625	55,721
Buyer	3.00	161,582	-	161,582	55,744	3.00	198,822	-	198,822	66,488
Chief Financial Officer	1.00	135,268	-	135,268	46,666	1.00	135,268	-	135,268	45,235
Corporate Counsel	1.00	177,637	-	177,637	61,283	1.00	177,637	-	177,637	59,404
Corporate Legal Assistant	1.00	52,000	-	52,000	17,939	1.00	52,000	-	52,000	17,389
Data Center Operations Analyst	1.00	67,865	-	67,865	23,413	1.00	67,865	-	67,865	22,695
Data Center Operator	8.00	345,527	-	345,527	119,203	6.00	271,140	-	271,140	90,672
Database Administrator	8.00	724,000	-	724,000	249,772	8.00	753,766	-	753,766	252,067
Desktop Support Analyst	9.00	488,904	-	488,904	168,666	9.00	483,258	-	483,258	161,606
Division Director	2.00	288,269	-	288,269	99,449	3.00	443,279	-	443,279	148,237
Executive Assistant	1.00	55,973	-	55,973	19,310	1.00	55,973	-	55,973	18,718
Facilities Manager	1.00	84,249	-	84,249	29,065	-	-	-	-	-
Financial Analyst	2.00	132,453	-	132,453	45,695	2.00	132,453	-	132,453	44,293
Help Desk Specialist	1.00	44,971	-	44,971	15,515	1.00	44,971	-	44,971	15,039
Human Resources Rep	1.00	52,000	-	52,000	17,939	1.00	60,000	-	60,000	20,065

Table 32: San Diego Data Processing Corporation Salary Schedule *(Cont'd)*

Position Title	FY 2011 Budget					FY 2012 Budget				
	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)	Salary Subtotal	Fringe Benefits	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)	Salary Subtotal	Fringe Benefits
Information Security Officer	1.00	128,961	-	128,961	44,490	1.00	100,000	-	100,000	33,441
Information Security Specialist	2.00	157,000	-	157,000	54,163	2.00	171,000	-	171,000	57,184
Inventory Control Specialist	1.00	36,092	-	36,092	12,451	1.00	36,092	-	36,092	12,070
Mail Systems Administrator	4.00	297,967	-	297,967	102,795	4.00	269,953	-	269,953	90,275
Maintenance	1.00	34,840	-	34,840	12,019	1.00	34,840	-	34,840	11,651
Network Administrator	13.00	925,357	-	925,357	319,238	10.00	697,975	-	697,975	233,410
Network Coordinator	1.00	75,681	-	75,681	26,109	1.00	75,681	-	75,681	25,309
Network Engineer	5.00	529,016	-	529,016	182,505	5.00	529,016	-	529,016	176,908
Network Services Technician	6.00	329,565	-	329,565	113,696	5.00	280,791	-	280,791	93,899
NOC Analyst	4.00	288,003	-	288,003	99,358	4.00	271,005	-	271,005	90,627
Payroll Specialist	1.00	51,500	-	51,500	17,767	1.00	51,500	-	51,500	17,222
Executive Director	1.00	190,000	-	190,000	65,548	1.00	210,000	-	210,000	70,226
Principal Analyst	56.00	5,015,378	-	5,015,378	1,730,250	60.00	5,216,720	-	5,216,720	1,744,521
Prod Control Analyst	3.00	132,898	-	132,898	45,849	4.00	175,377	-	175,377	58,648
Program Manager	7.00	640,388	-	640,388	220,927	6.00	596,342	-	596,342	199,422
Programmer Analyst	26.00	1,713,685	-	1,713,685	591,198	29.00	1,656,622	-	1,656,622	553,990
Project Manager	7.00	588,351	-	588,351	202,975	7.00	600,961	-	600,961	200,967
Receptionist	1.00	38,462	-	38,462	13,269	1.00	38,462	-	38,462	12,862
Resource Manager	14.00	1,531,544	-	1,531,544	528,366	13.00	1,396,711	-	1,396,711	467,073
Service Delivery Analyst	8.00	454,328	-	454,328	156,739	7.00	403,411	-	403,411	134,904
Senior Accountant	1.00	63,038	-	63,038	21,747	1.00	68,038	-	68,038	22,753
Senior Technical Specialist	9.00	983,271	-	983,271	339,218	8.00	841,215	-	841,215	281,310
Supervisor Operations	4.00	227,919	-	227,919	78,630	3.00	175,652	-	175,652	58,740
Supervisor Senior Comp Specialist	1.00	73,883	-	73,883	25,489	-	-	-	-	-

Table 32: San Diego Data Processing Corporation Salary Schedule *(Cont'd)*

Position Title	FY 2011 Budget					FY 2012 Budget				
	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)	Salary Subtotal	Fringe Benefits	Positions	Base Salary	Salary Increases (Merit, Bonus, etc.)	Salary Subtotal	Fringe Benefits
Supervisor Technical Services	1.00	78,200	-	78,200	26,978	1.00	78,200	-	78,200	26,151
Systems Programmer	8.00	753,795	-	753,795	260,051	7.00	647,242	-	647,242	216,444
Technical Support Analyst	3.00	129,972	-	129,972	44,839	3.00	135,009	-	135,009	45,148
Overtime	-	131,447	-	131,447	45,348	-	162,031	-	162,031	54,185
Market Adj/ Promotions/ Critical Skills/ Comm	-	50,000	-	50,000	17,249	-	100,000	-	100,000	33,441
Vacancy Factor	-	(989,692)	-	(989,692)	(341,433)	(14.00)	(1,129,080)	-	(1,129,080)	(377,575)
TOTAL	**233.00**	**$17,739,273**	**$ -**	**$17,739,273**	**$ 6,119,850**	**214.00**	**$17,034,922**	**$ -**	**$17,034,922**	**$ 5,696,640**

Glossary

ACCOUNTING PERIOD – The City of San Diego's fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

ACCRUAL BASIS OF ACCOUNTING – The basis of accounting under which revenues are recorded when earned and expenditures (or expenses) are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

ADOPTED BUDGET – The Mayor and City Council's approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

AD VALOREM – In proportion to value, a basis for the levy of taxes on property.

ALLOCATED RESERVE – Represents funds carried forward from previous fiscal years for current year obligations, including projects that could not be completed prior to the end of the previous fiscal years.

AMERICANS WITH DISABILITIES ACT (ADA) – Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

ANNUAL REQUIRED CONTRIBUTION (ARC) – The annual contribution amount into the San Diego City Employees' Retirement System (SDCERS), as defined by the SDCERS actuary. The ARC is considered a fixed fringe benefit.

ANNUALIZATION – Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

APPROPRIATED RESERVE – A budgeted reserve within the General Fund and enterprise funds to provide for unanticipated needs that arise during the fiscal year. Funds left unexpended in a given fiscal year will return to the unassigned balance and may then be re-appropriated in the subsequent fiscal year.

APPROPRIATION – A legal authorization to make expenditures and to incur obligations for specific purposes.

APPROPRIATION ORDINANCE – The official enactment by the City Council to establish legal authority for City officials to expend and obligate resources.

ASSESSED VALUATION – An official government value placed upon real estate or other property as a basis for levying taxes.

BALANCE (FUND BALANCE) – Revenues and assets in excess of the expenditure and reserve obligations of a fund.

BALANCED BUDGET – The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus available fund balance.

Glossary

BEGINNING BALANCE – The beginning balance is comprised of residual funds brought forward from the previous fiscal year (ending balance).

BOND – A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

BOND, GENERAL OBLIGATION – A limited tax bond which is secured by the City's property tax.

BOND PROCEEDS – Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

BOND RATING – A methodology used to measure the fiscal health of the City. Generally, analyst firms such as Standard and Poor's, Moody's Investor Service, and Fitch Ratings provide bond ratings to municipalities. Bonds rated AAA/Aaa are judged to be the best quality and carry the smallest degree of risk and, together with AA/Aa bonds, comprise high grade bonds. Ratings including "+" or "1" designate the strongest bonds in the rating category. Generally, highly rated bonds result in lower interest rates.

BUDGET – Proposed plan of expenditure and revenue over a specified period of time.

BUDGET CALENDAR – The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

BUDGET DELIBERATIONS – After the completion of public hearings, the City Council reviews and approves the Mayor's proposed budget during deliberations.

BUDGET DOCUMENT – The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

BUSINESS AREA – A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as a department.

BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS – A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

BUSINESS PROCESS REENGINEERING (BPR) – The redesign of work processes (activities, services, or functions) for substantial improvement. Business process reengineering is a radical improvement approach that critically examines, rethinks, and redesigns processes to improve efficiency and effectiveness.

CALENDAR YEAR (CY) – A 12-month term from January through December.

CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET – Authorized expenditures for tangible and long-term physical improvements or additions of a fixed or permanent nature (e.g., sewer main replacement or a new fire station).

CAPITAL IMPROVEMENT PROJECT – A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

CAPITAL EXPENDITURE – This expenditure category includes purchases of capital equipment, such as furniture, vehicles, large machinery, and other capital items. The Equipment and Vehicle Financing Program is budgeted within this expenditure category.

CASH BASIS OF ACCOUNTING – The basis of accounting under which revenues are recorded when received in cash and expenditures (or expenses) are recorded when cash is disbursed. Since payments for goods and services can be delayed to the next fiscal year, cash on hand can result in an inaccurate picture of the financial condition of a fund. To be in conformance with Generally Accepted Accounting Principles (GAAP), local governments must use an accrual basis rather than the cash basis of accounting.

CHARGES FOR CURRENT SERVICES – This revenue results from user fees for various City services. Library charges, golf course fees, filing fees for planning services, charges for engineering, and reimbursements for fire and police services are included.

CITY MANAGEMENT PROGRAM (CMP) – A program designed to integrate strategic planning and performance monitoring efforts with the budget decision-making process.

COMMERCIAL PAPER – A short-term borrowing tool typically used to raise money needed to cover cash-flow deficits. Maturation on commercial paper does not exceed nine months (270 days) and averages about 30 days. However, the TransNet Commercial Paper Program has a longer maturation period.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS – Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) – A report prepared by the City Comptroller's Office that summarizes financial data from the previous fiscal year in a standardized format. The CAFR is organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance, and an operating statement that compares revenues with expenditures.

CONSUMER PRICE INDEX (CPI) – An inflationary indicator that measures the change in the cost of a fixed basket of products and services, including housing, electricity, food, and transportation. CPI is an index of the cost of all goods and services to a typical consumer.

CONTINUING APPROPRIATIONS – Funding approved in the current budget but not expended during that current budget year. These appropriations are carried forward into the next fiscal year for their intended purposes.

CONTRACTUAL SERVICE – A written agreement or legal instrument whereby the City of San Diego is committed to expend, or does expend, public funds in consideration for work, labor, services, equipment, or any combination of the foregoing.

CONTRACTS – This expenditure category consists of contractual agreement expenses for services provided.

DEBT – Payment of interest and principal on an obligation resulting from the issuance of bonds.

DEFERRED CAPITAL– A backlog of needed repairs to City facilities or other assets such as streets, roof repairs, heating and cooling system upgrades, painting, floor covering repair, structural repairs, and slurry sealing of streets.

Glossary

DEFERRED RETIREMENT OPTION PLAN (DROP) – A voluntary retirement program whereby members agree to retire from the City of San Diego within a specified period of time, up to a maximum of five years. In exchange, members have access to a lump sum benefit, in addition to the normal monthly retirement allowance, at retirement.

DEPARTMENT – A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

DISBURSEMENTS – Funds actually expended.

DISCRETIONARY FUNDS – Funds for which there are no restrictions on the use of fees or taxes collected.

DIVISION – An organizational component of a department, possibly sub-divided into sections and groups.

EDUCATIONAL REVENUE AUGMENTATION FUND (ERAF) – Following the deficit crisis in 1992, the State of California enacted legislation that shifted partial financial responsibility for funding education to local governments in order to meet its obligations to fund school districts at specified levels under Proposition 98. These revenue shifts are known as ERAFs.

EMERGENCY (UNAPPROPRIATED) RESERVE – This reserve was established to fund major General Fund emergencies and to assist in maintaining a favorable bond rating. City Council authorization is necessary to expend these funds.

ENCUMBRANCE – An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released and the expenditure is recorded for the actual costs.

ENERGY AND UTILITIES – This expenditure category includes gas, electrical, water, sewer, telephone, and other utility expenses.

ENTERPRISE FUNDS – Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

ENVIRONMENTAL GROWTH FUND (EGF) – This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

EQUIPMENT AND VEHICLE FINANCING PROGRAM (EVFP) – A lease-purchase program for vehicle and equipment acquisitions. Lease payments are subject to annual appropriations and are not considered to be debt under the City Charter or the State Constitution.

ESTIMATED REVENUE AND EXPENSE – The revenue or expense projected to be received or expended during a specific time period, usually a fiscal year.

EXPENDITURE – The actual outlay of monies from the City treasury.

EXPENDITURE CATEGORY – Expenditure categories are groupings of similar types of expenditures. The City uses nine major expenditure categories: Salary and Wages, Fringe Benefits, Supplies, Contracts, Information Technology, Energy and Utilities, Debt, Capital Expenditures, and Other.

EXPENSES – Charges incurred for operations, maintenance, interest, or other charges.

FEDERAL GRANT FUNDS – These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

FINES, FORFEITURES, AND PENALTIES – Revenue resulting from violations of various City and State laws and from damage to City property.

FISCAL YEAR (FY) – A 12-month term designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

FIVE-YEAR FINANCIAL OUTLOOK – The Five-Year Financial Outlook includes revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

FIXED FRINGE – Fixed fringe costs are yearly liabilities the City is obligated to expend regardless of current FTE count or salary amounts. If FTEs or salaries are adjusted either due to reductions, additions, or vacancies, the collection rate for the fixed fringe cost must be adjusted to fully expend the budgeted allocation. Fixed fringe includes: Annual Required Contribution for pension, Other Post Employment Benefits, Workers' Compensation, Risk Management Administration and Long-Term Disability.

FLEXIBLE (FLEX) BENEFITS - An Internal Revenue Service (IRS) qualified cafeteria-style employee benefits program in which employees select their medical insurance coverage and other non-taxable fringe benefits from a list of options provided. Eligible participating employees include one-half, three-quarters, or full-time status employees.

FRANCHISE FEES – Fees resulting from agreements with private utility companies in exchange for use of the City's rights-of-way.

FRINGE BENEFITS – This expenditure category consists of the costs to provide employee benefits. Typical employee benefits include the flexible benefit program, insurance, and retirement. According to the City Charter, fringe benefit expense is not considered a salary or wage expense.

FULL-TIME EQUIVALENT (FTE) – The decimal equivalent of a part-time position converted to a full-time basis, i.e., one person working half-time would count as a 0.50 FTE position.

FUND – A fiscal and accounting entity with a self-balancing set of accounts to record revenues and expenditures.

GANN LIMIT (PROPOSITION 4) – Under this article of the California Constitution, the City must compute an annual appropriations limit that places a ceiling on the total amount of tax revenues the City can actually appropriate annually.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) – The uniform minimum standards used by State and local governments for financial recording and reporting that have been established by the accounting profession through the Governmental Accounting Standards Board (GASB).

GENERAL FUND – The City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

GENERAL GOVERNMENT SERVICES BILLING (GGSB) – A standard methodology to allocate expenses for General Fund departments providing support services to non-general fund

departments. For example, the allocation of a portion of the expenses for the City Comptroller to the Water Department based on an auditable formula.

GRANT – A contribution by a government or other organization to support a particular function.

GROWTH RATE – The level at which expenditures and revenues are expected to increase annually.

HOURLY AND TEMPORARY WAGE POSITIONS – Hourly and Temporary Wage Positions include seasonal, interns, provisional, and other temporary positions. The funding for these types of positions are allocated according to a zero-based annual review of hourly funding requirements.

HUMAN CAPITAL MANAGEMENT (HCM) – HCM is a component of the OneSD System used to organize and manage the City's personnel structure and payroll functions.

INFORMATION TECHNOLOGY (IT) – This expenditure category includes data center, network, procurement and maintenance of hardware, software, telephones, and associated labor.

INTEREST AND RENTS – These revenues result from investment earnings on City funds, parking meters, various franchise agreements, and agreements for use of City land and facilities.

INTERFUND TRANSFERS – A transfer of monies between departments/funds for specific purposes as approved by the appropriate authority.

INTERNAL SERVICE FUND – A fund created to finance and account for a department's or division's work for other departments. The fund's expenses are repaid from fees or fund transfers from other City departments.

LEVY – To impose taxes, special assessments, or charges for the support of City activities.

LICENSES AND PERMITS – This revenue category includes revenue raised for the purpose of recovering the costs associated with regulating business activity. Many of these fees are regulatory in nature in order to ensure compliance with the law.

MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS – Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

MANAGED COMPETITION – A structured, transparent process that allows public sector employees to be openly and fairly compared with independent contractors (normally private sector firms) for the delivery of services.

MANDATED PROGRAM – A requirement by the State or federal government that the City perform a task in a particular way, or perform a task to meet a particular standard, often without compensation from the higher level of government.

MISCELLANEOUS REVENUE– This revenue category consists mainly of refunds and revenue generated from the sale of publications and excess inventory.

MISSION STATEMENT – A statement that articulates the purpose of an entity (e.g., City, department, division, or work unit).

MODIFIED ACCRUAL BASIS OF ACCOUNTING – Under the modified accrual basis of accounting, required for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

MODIFIED CASH BASIS OF ACCOUNTING – A plan under which revenues are recognized on the cash basis while expenditures are recognized on the accrual basis; this is sometimes known as Modified Accrual Basis.

MOTIVE EQUIPMENT ASSIGNMENT AND USAGE – Costs associated with motor vehicles consist of two charges, assignment and usage. Assignment charges represent an amount to offset the annualized estimated expense for replacing the vehicle at the end of its economic life. Usage charges are fees that offset all operating expenses associated with the equipment class, including maintenance, fuel, tires, and repairs.

MOTOR VEHICLE LICENSE FEES (MVLF) – Fees paid to the Department of Motor Vehicles (DMV) at the time of vehicle registration. The fees are levied as a percentage of an automobile's purchase price, subject to depreciation.

NET TOTAL COMBINED BUDGET – The City's total budget including operating and capital revenues and expenditures that reflects General Fund, special revenue funds and enterprise funds, less inter-fund transfer activity, for a fiscal year.

NON-DISCRETIONARY – Non-discretionary expenditures are expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.

NON-GENERAL FUND – A fund that is not supported by General Fund dollars. Examples of non-general funds include internal service, special revenue, trust, agency, and enterprise funds.

NON-PERSONNEL EXPENDITURE (NPE) – Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt.

OneSD – A comprehensive strategy known as SAP Enterprise Resource Planning (ERP). This program changes the way the City does business by integrating enterprise data, information, and business processes into one system. When fully implemented, OneSD applications will be used citywide.

ONE-TIME EXPENDITURES AND/OR REVENUES – Expenditures and/or revenues for one-time projects or services. After the project or service is completed, expenditures and/or revenues are terminated and are not considered part of the budget for the following year.

OPERATING BUDGET – Authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

ORDINANCE – A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

OTHER FINANCIAL SOURCES AND USES – Revenue from departmental transfers for reimbursement of services provided to other City funds by General Fund departments, transfers of unused fund balances whose original source was the General Fund, and other inter-departmental transfers.

OTHER LOCAL TAXES – Taxes other than property tax, including sales tax, property transfer tax, and transient occupancy tax.

OTHER POST EMPLOYMENT BENEFITS (OPEB) – Post employment benefits that a retired employee earns after retirement such as: medical insurance, dental, vision, life insurance and other health benefits.

Glossary

PERFORMANCE MEASURE – An indicator of the results of an action, task, process, activity, function, or work group. Performance measures may be output- or outcome-based, the former focused on the amount of work or work product created by the action, task, process, activity, function, or work group being measured and the latter focused on the impact or effectiveness of the action.

PERFORMANCE MONITORING – A process that includes tracking and analyzing performance data (e.g., performance measures) to infuse accountability into processes and efforts, monitor successes and compare levels of success with other entities', and support data-based decision making.

PERSONNEL EXPENDITURE (PE) – Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

POLICY ISSUES – The addition, expansion, reduction, or modification of programs that have significant implications/impacts to the City or public.

PRE-COMPETITION ASSESSMENT – The first phase of the managed competition process wherein a function is evaluated to determine whether it is eligible and appropriate to move forward to a competitive procurement.

PROPERTY TAX – An ad valorem tax on real property, based upon the value of the property. In accordance with Proposition 13, secured property is taxed at the rate of 1 percent of assessed valuation, plus a rate sufficient to generate revenue necessary to pay for voter-approved indebtedness.

PROPERTY TRANSFER TAX – A tax imposed whenever the ownership of real property changes.

PROPOSED BUDGET – The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council by April 15 each year.

PUBLIC BUDGET FORMULATION (PBF) – The City's budgeting system used in the preparation of the City's proposed and annual budgets. It is a web-based application that records proposed expenditures and revenues for all City Departments and programs.

PUBLIC LIABILITY CLAIMS FUND – A program from which the City pays claims arising from real or alleged acts on the part of the City, including claims for bodily injury, property damage, inverse condemnation, false arrest, and errors and omissions.

REDISTRIBUTION – Process where departments request to redistribute their non-personnel expenditures and revenue budgets within or across divisions to reflect the way the expenses are incurred and revenues are collected.

REIMBURSEMENT – Fees received as payment for the provision of specific municipal services.

REQUEST FOR PROPOSAL (RFP) – A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

RESERVE – An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

RESOLUTION – Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

REVENUE – Funds received from various sources and treated as income to finance expenditures.

REVENUE AND EXPENSE (R&E) STATEMENT – The revenue and expense statement reflects financial information of a fiscal and accounting entity including revenues, expenditures, reserves, and balances.

REVENUE CATEGORIES – The major categories of revenue are: property tax; sales tax; transient occupancy tax; franchise fees; property transfer tax; safety sales tax; motor vehicle license fees; licenses and permits; fines, forfeitures, and penalties; revenue from money and property; interest earnings; revenue from other agencies; charges for current services; other financial sources and uses; and other revenue.

REVENUE FROM MONEY AND PROPERTY – This revenue category consists of revenue from money which includes interest earnings and dividends, and revenue from property which includes revenue from rents and concessions.

REVENUE FROM OTHER AGENCIES – This category includes revenues from federal grants, State grants and allocations, and reimbursement from the Unified Port District for services provided.

SALARY AND BENEFIT ADJUSTMENT – Adjustments to reflect negotiated salaries and benefits, changes to average salaries, and other salary and benefit compensation.

SALARIES AND WAGES – This expenditure category includes salaries, hourly wages, overtime, bilingual pay, and special pay expenses. According to the City of San Diego Charter, fringe benefit expense is not considered a salary or wage expense.

SAN DIEGO CITY EMPLOYEES' RETIREMENT SYSTEM (SDCERS) – The retirement system for City of San Diego, Unified Port District, and San Diego County Regional Airport Authority employees.

SCHEDULES – The schedules provide a summary of revenues, expenditures, and positions for the operating budgets of all departments and budgeted funds, and reflect the funding sources and spending areas of the Capital Improvements Program. The schedules also summarize the City's total combined budget.

SERVICE LEVEL AGREEMENT (SLA) – A service level agreement is a contract used between City departments that define the relationship between two parties: the service provider and the client department.

SIZING AND WORKLOAD DATA – Data used to provide context for work being performed and to convey the volume or breadth of work performed (e.g., number of facilities, number of City residents, number of customers served, number of work orders completed).

SPECIAL DISTRICT – A designated geographic area established to provide a specialized service usually petitioned for by the residents and approved by the Mayor and City Council (e.g., Open Space Maintenance).

SPECIAL REVENUE FUNDS – These funds account for revenues received that have specific purposes for which they can be used.

STATEMENT OF WORK (SOW) – A document that defines the areas of work and performance standards on which external bids will be requested. The SOW will be performance-based and will specify desired outputs, performance levels, and outcomes. The SOW focuses on what should be

done rather than on how it is currently done and must provide the information necessary for proposal teams (internal to the City and external) to develop an approach and cost for providing the service.

STRATEGIC GOALS – Broad, multi-year areas of priority and focus.

STRATEGIC OBJECTIVES – Attainable, mid-term achievements that help to accomplish strategic goals.

STRATEGIC, TACTICAL, AND DEPARTMENTAL PLANS – Plans developed to define the strategy or direction of an organization. The City's Strategic Plan provides a guiding vision for the City while tactical or departmental plans provide strategy or direction for a department, division, or work unit that is very tangible and specific, delineating implementation processes.

STRONG MAYOR FORM OF GOVERNANCE – The City's system of government changed on January 1, 2006 from a City Manager form to a Strong Mayor form; this change was made permanent by City voters in June 2010. Under the Strong Mayor system, the Mayor is the City's Chief Executive Officer, similar to the Governor or the President. The City Council is the legislative body, providing checks and balances to the Mayor's new authority.

SUPPLIES – This expenditure category consists of materials, supplies, and other services.

SUPPLEMENTAL POSITIONS – Supplemental positions are any positions not included in a department's budgeted staffing and FTE count.

TARGET(S) – Anticipated and/or desired level of performance. Targets are intended to support resourcing decisions.

TAX AND REVENUE ANTICIPATION NOTES (TRANs) – Short-term notes issued to finance the City's General Fund interim cash flow requirements in anticipation of the receipt of tax proceeds and other revenues later in the fiscal year.

TAX RATE ORDINANCE – This ordinance, annually adopted by the City Council, fixes a rate of taxation for real and personal taxable properties.

TRANSFERS – Transfers are the authorized exchanges of cash, positions, or other resources between organizational units.

TRANSIENT OCCUPANCY TAX (TOT) – A tax that is imposed on occupants of hotel and motel rooms in the City of San Diego.

TRANSIENT OCCUPANCY TAX FUND – A fund established to receive five cents of the ten and one-half cents of the Transient Occupancy Taxes collected, in accordance with the Municipal Code.

UNASSIGNED GENERAL FUND BALANCE – Includes all amounts not restricted, committed, or assigned for a certain purpose. These amounts are available for any governmental purpose and can be appropriated in the event of an unanticipated requirement for additional funds where the Emergency Reserve would not be appropriate.

UNFUNDED ACTUARIAL ACCRUED LIABILITY (UAAL) – A liability generally representing the difference between the present value of all benefits estimated to be payable to plan members as a result of their service through the valuation date and the actuarial value of plan assets available to pay those benefits. This amount changes over time as a result of changes in accrued benefits, pay levels, rates of return on investments, changes in actuarial assumptions, and changes in the demographics of the employee base.

VACANCY SAVINGS – Adjustments that reduce the funding of personnel expenses due to vacant and/or under-filled positions, salary step savings, and any other circumstances that might contribute to personnel expense savings. The vacancy savings adjustments do not reduce positions.

VARIABLE FRINGE – Variable fringe costs are driven by actual payroll activity and are affected by reductions, additions, and vacancies. Savings can be achieved if reductions in salaries or FTEs occur. Variable fringes include but are not limited to Supplemental Savings Pension Plan (SPSP), Medicare, Retirement Offset Savings, Employee Offset Contributions, and Flexible Benefits.

VISION STATEMENT – A statement that articulates the desired future state of an entity (e.g., City, department, division, or work unit).

WORKERS' COMPENSATION – State Workers' Compensation law that ensures that employees who are injured or disabled on the job are provided with fixed monetary awards. These laws are intended to reduce litigation and to provide benefits for workers and (their dependents) who suffer work-related accidents or illnesses.

ZERO-BASED BUDGETING – Method of budgeting in which all expenses must be justified in complete detail starting from a zero base.

ZOOLOGICAL EXHIBITS FUND – This fund was established to expend monies for maintenance of zoological exhibits in Balboa Park and is financed from a fixed property tax levy authorized by Section 77A of the City Charter.

Appendix: Legislative Actions

City Council Fiscal Year 2012 Budget Priorities **ATTACHMENT A**

Memoranda that present City Council budget priorities for Fiscal Year 2012.

City Council Budget Priorities for Fiscal Year 2012 **ATTACHMENT B**

Office of the Independent Budget Analyst, Report number 11-02, dated January 21, 2011.

Financial Reform Conditions **ATTACHMENT C**

Financial reform conditions as outlined in Proposition D, November 2010 Ballot.

Mayor's May Revision to the Fiscal Year 2012 Proposed Budget **ATTACHMENT D**

A memorandum that presents the Mayor's recommended revisions to the Fiscal Year 2012 Proposed Budget, dated May 19, 2011.

Supplemental May Revision to the Fiscal Year 2012 Proposed Budget **ATTACHMENT E**

A memorandum that presents the Mayor's additional recommended revisions to the Fiscal Year 2012 Proposed Budget, dated June 1, 2011.

IBA Recommended Revisions to the Mayor's Proposed FY 2012 Budget and May Revise **ATTACHMENT F**

Office of the Independent Budget Analyst, Report number 11-31, dated June 2, 2011.

City Council Fiscal Year 2012 Budget Priorities and Issues for Consideration **ATTACHMENT G**

Memoranda that provide additional City Council budget priorities and issues for consideration for Fiscal Year 2012.

Resolution R-306836 **ATTACHMENT H**

A resolution of the Council of the City of San Diego adopting the Fiscal Year 2012 budget, including approving the Mayor's Fiscal Year 2012 Proposed Budget and May Revision, with modifications recommended by the Independent Budget Analyst and the City Council, and including costs associated with certain Redevelopment Agency funded projects, approved by the City Council on June 6, 2011.

Proposed FY 2012 Statement of Budgetary Principles **ATTACHMENT I**

Office of the Independent Budget Analyst, Report number 11-35, dated June 9, 2011.

Appropriation Ordinance O-20073 **ATTACHMENT J**

Adopting the Fiscal Year 2012 Adopted Budget and appropriating the necessary money to operate the City of San Diego for said fiscal year on July 25, 2011.

Appendix: Legislative Actions

Ordinance O-20084 **ATTACHMENT K**

An ordinance amending the San Diego Municipal Code relating to Mid-Year Budget Adjustments to the City's Adopted Budget and reporting significant reductions in City services or programs, approved by the City Council on August 2, 2011.

Legislative Budget Actions

The creation of the Fiscal Year 2012 Budget included an update to the Mayor's Five-Year Financial Outlook. The Five-Year Financial Outlook for Fiscal Years 2012-2016 provided guidance and structure for the creation of the Fiscal Year 2012 Adopted Budget, as well as for the budgets in the four subsequent years. The Five-Year Financial Outlook, which was released by the Mayor on February 7, 2011 and reviewed and analyzed in a report released by the Office of the Independent Budget Analyst (IBA) on February 11, 2011, projected a General Fund shortfall of $56.7 million in Fiscal Year 2012. To help mitigate this deficit, General Fund departments and non-general fund departments that impact the General Fund submitted budget reduction proposals for consideration in the Fiscal Year 2012 Proposed Budget.

The creation of the Fiscal Year 2012 Proposed Budget was a combined effort undertaken by both the Mayor's Office and City departments. The Fiscal Year 2012 Proposed Budget, which included departmental reductions, was presented to the City Council on April 18, 2011. Subsequent to the presentation of the Proposed Budget, a public hearing on the Proposed Budget was held on May 9, 2011, and six budget hearing meetings were held by the Budget Review Committee in order to provide the public with an opportunity to give feedback on the Proposed Budget as well as to hear Council discussion about the budget proposal.

On May 19, 2011, the Mayor issued a May Revision to the Proposed Budget. Subsequently on June 1, 2011, the Mayor issued a Supplemental May Revision to the Fiscal Year 2012 Proposed Budget. To help the Council in their deliberations on the Mayor's Proposed Budget, the May Revision, and the Supplemental May Revision, the IBA issued reports that analyzed the budget and took into account Council priorities. On April 29, 2011, the IBA issued a response to the Fiscal Year 2012 Proposed Budget, followed by its report on June 2, 2011, that offered recommendations for revisions to the Fiscal Year 2012 Proposed Budget and May Revision. The Council considered the Proposed Budget and the Mayor's revisions in light of the public input received, as well as IBA reports and recommendations.

On June 6, 2011, the City Council approved the Fiscal Year 2012 Budget that included the Fiscal Year 2012 Proposed Budget, the May Revision with modifications recommended by the IBA which excluded the Supplemental May Revision, costs associated with certain Redevelopment Agency-funded projects, and the following revisions: increase to the Fire-Rescue budget by $2.8 million to provide full-restoration of previously browned-out fire stations as of July 1, 2011; increase to the Fire-Rescue budget by $340,000 to restore three lifeguard relief positions and to provide lifeguard training; reduction to the Fire-Rescue budget by $1.7 million from funds identified in the IBA FY 2012 Budget Report to fund the In-station Alerting System and return such funds to the reserves; reduction to IT Discretionary funding in the General Fund by an additional $100,000; increase to the Office of the City Auditor budget by $84,000 to fund an additional 0.50 FTE Principal Auditor position; allocate $25,000 in Council District 3 Transient Occupancy Tax Funds to the Special Promotional Programs budget; that additional expenditures are funded from the General Fund reserve in excess of 8 percent; and that all refuse (including recycling) collection services provided by the City to small business enterprises are terminated effective July 1, 2011.

On July 18, 2011, the Fiscal Year 2012 Appropriation Ordinance was presented at the City Council meeting and was approved by the City Council at the second hearing on July 25, 2011. In addition, the Budget and Finance Committee, on June 29, 2011, requested the City Attorney to work with the IBA and the Mayor's Office to draft an ordinance to provide the Council the ability to make mid-year budget adjustments to the City's Adopted Budget and report significant reductions in City services or programs, which was adopted by the City Council on August 2, 2011.

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OFFICE OF COUNCILMEMBER TODD GLORIA
COUNCIL DISTRICT THREE

M E M O R A N D U M

DATE: January 18, 2011

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Todd Gloria

SUBJECT: Budget Priorities for Fiscal Year 2012

As we prepare for the Mayor's release of the Five-Year Outlook and FY12 budget, I have asked my Council colleagues for their budget priorities. In order to facilitate the Council's adoption of formal budgetary recommendations, I am submitting to you the attached priorities memos. Under your guidance, the Budget and Finance Committee on January 26, will review a comprehensive list of priorities which will ultimately be voted upon by the full City Council and presented to the Mayor via resolution in February.

The lists of priorities were developed with full recognition of the fiscal constraints faced by the City. It is my hope that these priorities will guide our discussions and decision-making on the FY12 budget as we once again face the difficult task of balancing the challenges of living within our means, meeting our legal obligations and other responsibilities, and maintaining an appropriate level of city services for residents.

In addition to the ideas offered by my colleagues, I am submitting the following observations and recommendations for priorities in the FY12 budget:

- Complete the fundamental financial reforms established in Proposition D;
- Commit to using more structural changes than one-time fixes;
- Prioritize and protect public safety services;
- Provide adequate workforce and staffing levels necessary to meet our obligations and deliver core city services;
- Examine departments for greater efficiency and innovation;
- Comply with the guiding principles of our Structural Budget Elimination plan;
- Continue to monitor, implement and maintain recommendations provided in the Kroll Remediation Plan;
- Achieve 100% cost recovery for programs and services that are intended to be fully cost recoverable through fees;
- Establish a process to identify and prioritize deferred maintenance and unfunded procurement needs;

Attachment A

- Improve and provide information about performance measure and service levels to enable us to make even better informed decisions; and
- Honor contractual commitments.

I have great confidence that these priorities will help to establish a foundation that will restore fiscal integrity in our City. I look forward to working together to ensure that the final budget once again puts the City on the path towards long-term fiscal health while protecting the core services that our residents deserve.

TG:pi

Attachments:
1. Councilmember Lightner: *2011 Budget Committee Priorities*
2. Council President Pro Tem Faulconer: *Reforms and Budget Priorities for Fiscal Year 2012*
3. Council President Young: *Budget Priorities for 2011*
4. Councilmember DeMaio: *Budget Priorities for FY 2012*
5. Councilmember Zapf: *Budget Priorities for Fiscal Year 2012*
6. Councilmember Emerald: *Budget Priorities for Fiscal Year 2012*
7. Councilmember Alvarez: *Budget Priorities for Fiscal Year 2012*

cc: Mayor Jerry Sanders
City Councilmembers
Jay Goldstone, Chief Operating Officer
Mary Lewis, Chief Financial Officer
Mark Leonard, Financial Management Director

ATTACHMENT 1

CITY OF SAN DIEGO
COUNCILMEMBER SHERRI S. LIGHTNER
DISTRICT ONE

MEMORANDUM

DATE: January 5, 2011 SL-1101-001

TO: Councilmember Todd Gloria, Chair, Budget Committee

FROM: Councilmember Sherri S. Lightner

SUBJECT: 2011 Budget Committee Priorities

Thank you for your request for our budget priorities for the upcoming year.

In response to this request, please see my attached memo, dated November 10, 2010, "Fiscal Year 2011-2012 Budget Recommendations."

Thank you, and please contact my office if you have any questions.

Attachment

SL/jm

cc: Honorable Mayor
Honorable Councilmembers

Attachment A

Attachment 1

CITY OF SAN DIEGO
COUNCILMEMBER SHERRI S. LIGHTNER
DISTRICT ONE

MEMORANDUM

DATE: November 10, 2010

TO: Honorable Anthony Young, Chair, Budget & Finance Committee

FROM: Councilmember Sherri S. Lightner

SUBJECT: Fiscal Year 2011-2012 Budget Recommendations

Thank you for inviting us to contribute our recommendations for the FY2011-2012 budget.

We need to establish methods for achieving savings or revenue in both the short term (for the FY2012 budget) and long term (for the structural budget deficit).

We should support a budget that:

- **Complies with the guiding principles of our Structural Deficit Elimination Plan.**
- **Does not use one time funds for ongoing expenses.**
- **Meets the City's mandated obligations.**

I look forward to the report being prepared by the Citizens Revenue Review & Economic Competitiveness Commission. They have spent nearly one year researching best practices, interviewing experts, and listening to citizens from throughout the city, and should have much to add to the discussion. We should include consideration of the Commission's recommendations in our budget deliberations—both in the near term and long term.

We also need to plan for how to restore cuts to public safety. Even before cuts were made, severe limitations to public safety existed, including a need for additional fire stations citywide.

Ideas that could generate revenue or cut costs prior to FY2012:

1. Expand use of a 4/10/5 work schedule. The Environmental Services Department has shown that this schedule can result in efficiencies and cost savings. It has been suggested that this be used in Facilities Maintenance and the Street Division.

2. **Establish agreements with other local agencies**, including educational institutions and universities, to identify ways in which they can contribute toward any City services they receive (e.g. fire-rescue, infrastructure, etc.). This type of agreement has previously been successfully implemented with Lifeguard Services to provide lifeguard coverage at beach frontage on the property of the Scripps Institution of Oceanography. Discussions are currently ongoing among UCSD, my office, and City staff for expanded agreements.

3. **Implement cost recovery fines for false fire alarms**. We expect the Fire-Rescue Department to issue a report on this shortly.

4. **Ensure fines for false police alarms are cost recoverable.**

5. **Increase nightclub-overcrowding fines to make inspections cost recoverable.**

6. **Resume charging cost recovery fees for business tax collection, if appropriate.**

7. **Investigate and possibly start a program to charge user or reservation fees for the fire rings on the beach.** Another approach for funding the fire rings could be to incorporate them into a beach marketing program.

8. **Expand the use of matching programs for gifts similar to the program used by Park & Recreation in past years.**

9. **Assure that special events comply with their City permits.** Fees should cover the costs to the City for the event and comply with the existing rate structure.

10. **Expand use of volunteers.** One of the fiscal reforms adopted by City Council on June 8, 2009 was to explore the feasibility of establishing an RSVP type program for the Library Department. A report on the progress evaluating a Library RSVP program should be requested. Programs could be developed to provide other functions as well in departments such as Park & Recreation, Streets (landscaping maintenance), and Code Compliance, among others. We should also make better use of educational internships.

11. **Implement innovative marketing partnerships.** The City should begin soliciting input from community groups on the Strategic Marketing and Advertising Plan proposed by the Corporate Partnership Program. If this program is implemented, these funds should be used for operations as well as capital improvements.

12. **Consolidate City office space and eliminate the use of underutilized rental space.**

13. **Use redevelopment dollars to fill General Fund gaps wherever possible.**

14. **Increase use of voluntary furloughs for City staff.**

15. **Seek grants to do energy retrofits to all City buildings that would afford energy and operational savings.**

Attachment A

Ideas that could generate revenue or cut costs for future budgets:

A. Complete the Remaining Proposition D Reforms

Four of the ten reforms have already been completed. The remaining reforms have already achieved enough political support to reduce roadblocks and allow them to be completed expeditiously. We should proceed with the same urgency as would have been the case had voters approved Proposition D.

Those reforms which have not yet been completed include:

1. Completing the DROP neutrality study, and if necessary initiating meet and confer proceedings to make it cost neutral
2. Reducing the total cost of retirement offsets
3. Reducing our retiree health care liability
4. Soliciting proposals from bidders to provide the City's information technology services;
5. Establishing a second tier pension plan for new firefighters
6. Adopting an ordinance that would allow all City employees to voluntarily select or switch from a current retirement plan to a new alternative Defined Contribution Plan

We should request a status update presentation on these remaining reforms and what measures are needed for prompt implementation and completion of these reforms.

B. Teeter Plan

The City is studying the benefits of transitioning to a Teeter Plan for property tax collection. If this plan is shown to result in a significant revenue advantage for the City, we should adopt a Teeter Plan, which would create a reliable, guaranteed upfront revenue stream for the City. This has been previously suggested by the IBA and discussed by the Citizens Revenue Review and Economic Competitiveness Commission.

C. Special Assessment Districts

Council should explore assisting individual neighborhoods to form special assessment districts to allow each neighborhood to determine the level of City services that they would like to receive.

D. Cost of Service Studies for New Fees

Council should request an update on the cost of service study for storm water operations. We should initiate a study for cost of service for refuse collection.

E. Fiscal Reforms Adopted by Council on June 8, 2009

Adopted reforms that have not been completed should be finished expeditiously. Council should request a status update from the IBA or Mayor's office on these reforms, which include exploring changes to worker's compensation, developing recommendations for achieving cost

recovery for professional sports teams, and considering an expenditure cap for consultant contracts. The full list of adopted reforms is included as Attachment 1.

F. Partnering with Other Agencies

We should explore the advantages of partnering with agencies such as the County, state, federal, and other local governments to save costs. Examples of partnerships include joint purchase agreements, sharing maintenance operations or facilities, and joint patrols of parks and beaches.

G. Tourism Marketing District (TMD)

Council should explore expansion of the TMD to include additional hotels and other tourism-related businesses.

If you have any questions or comments regarding any of these proposals, please contact my office at (619) 236-6611.

cc: Honorable Mayor
Honorable Councilmembers
Jan Goldsmith, City Attorney
Andrea Tevlin, Independent Budget Analyst
Jay Goldstone, Chief Operating Officer
Mary Lewis, Chief Financial Officer
Breanna Zwart, Budget & Finance Committee Consultant

Attachment A

Attachment 1 – Fiscal Reforms Adopted by City Council on June 8, 2009 (R-304958)

1. Work with the City Council to establish a Citizens Revenue Review and Economic Competitiveness Commission.
2. Complete and implement all Business Process Reengineering studies.
3. Complete comprehensive review of all existing funds including their legal bases, current and planned uses and fund balances.
4. Review with the City Council any reassessments under consideration for City's reserve goals for the following funds: Public Liability, Worker's Compensation, and General Fund.
5. Complete and bring forward to Council the results of the Development Services Department fee study and recommendations.
6. Implement reforms to strengthen oversight of independent agencies including SEDC, CCDC and SDDPC.
7. Address fiscal structural problems of the Refuse Disposal and Recycling Funds.
8. Consider implementation of a zero-based budget approach for equipment outlay requests and an expenditure cap for consultant contracts.
9. Report results of all deferred maintenance assessments to Council upon their completion. Determine causes for delays in completion of deferred maintenance/capital projects and develop recommendations for improvements.
10 Develop and adopt a "Budget Policy" to provide agreed upon principles and best practices for annual budget monitoring and development.
11. Develop recommendations for achieving cost recovery for professional sports teams and others who utilize Petco Park and Qualcomm Stadium.
12. Complete processes necessary to allow managed competition decisions to move forward.
13. Work with the Council to undertake a Community Attitude Survey to gather scientifically random data on citizen prioritization and satisfaction of City services.
14. Present the results of Real Estate Assets' Portfolio Management Plan to Committee and Council.
15. Explore ways to expand commercial marketing and increase City resources using City facilities, vehicles, and publications.
16. Request the IBA and Mayor's Office provide cost information on completed FY 2009 ADA projects. Based on information provided, consider reducing FY 2010 funding for ADA projects consistent with FY2009 total project costs.
17. Undertake study to determine cost neutrality of DROP as required by the Municipal Code.
18. Identify the status and uses of a 2006 $2.2 million Energy Efficiency Loan and identify any other outstanding grants or loans awarded to the City but not utilized.
19. Review and recommend scheduling reforms for trash pick-up and collections by the Environmental Services Department.
20. Request the City Auditor to conduct a Revenue Audit of all City revenue sources.
21. Request the Mayor and City Auditor to study transferring the Revenue Audit and Appeals Division of the City Treasurer's Office to the Office of the City Auditor, and undertake a performance audit of the tax audit function.
22. Explore the feasibility of establishing a Retired Senior Volunteer Program (RSVP) for the Library Department.
23. Identify plan for financing of Public Safety facilities.
24. Provide updates on the use of Outside Counsel.
25. Develop plan for Redevelopment Agency loan repayment to City, including terms of the agreement and impacts to the project area budgets, in accordance with HUD audit.
26. Develop plan for QUALCOMM Stadium to become financially self-sufficient.
27. Comprehensively address the issue of homelessness, and explore development of permanent homeless shelter.
28. Consider alternatives to Library Ordinance, which requires 6% of General Fund budget be allocated to library uses.
29. Develop a long-term strategic plan for the Environmental Growth Fund.
30. Explore the issue of Workers Compensation reform including a presentation on current and future programs to address this Significant liability.
31. Track Assembly Bill 32, Greenhouse Gas Emission Reduction.

ATTACHMENT 2

OFFICE OF
COUNCILMEMBER TODD GLORIA

COUNCIL PRESIDENT PRO TEM KEVIN L. FAULCONER
CITY OF SAN DIEGO
SECOND DISTRICT

MEMORANDUM

DATE: **January 7, 2011**

TO: **Councilmember Todd Gloria, Budget and Finance Committee Chair**

FROM: **Council President Pro Tem Kevin L. Faulconer**

SUBJECT: **Reforms and Budget Priorities for Fiscal Year 2012**

I appreciate the opportunity to outline my priorities for the City's FY12 budget. As in past years, we face the challenge of closing a budget gap while making reforms that will help eliminate the structural budget deficit. By rejecting Proposition D's half-cent sales tax increase, San Diego voters told City Hall to make the tough decisions necessary to solve the budget deficit without raising taxes. This mandate, coupled with a new City Council, gives us an opportunity to rethink how the City does business.

Putting Managed Competition Into Action

We must address the structural budget deficit by focusing on the City's core functions, such as public safety and infrastructure, and asking whether other functions should be performed by local government. Managed competition, approved by San Diego voters in 2006, is the tool we will use to re-evaluate some of the services the City provides. In December 2010, the City began the first step of the managed competition process for publishing services, which includes units such as the City's print shop. Printing services are a great example of a City service that is not a core function and will generate spirited competition from the private sector when put out to bid. It is this kind of common-sense reform that will help the City eliminate its budget problems.

I would like to see a timeline for implementing managed competition in FY12 that accompanies the FY12 budget. This timeline should include departments to be considered for managed competition, a schedule for completion, estimated cost savings, and when those cost savings will begin to be realized. At a time when voters have rejected a proposal for new tax revenue, the City's only option is to restructure and reprioritize. Data showing the money that can be permanently saved through managed competition will be invaluable as the City Council and Mayor work to close the budget gap.

Reducing Retiree Health Costs

The City has made progress in addressing its retiree health care obligation. The benefit was eliminated for new safety and general employees hired after July 1, 2005. The retiree health escalator for existing Local 127 and POA employees hired before that date was frozen, while the escalator for existing MEA, Fire, DCAA, and Teamsters employees was temporarily suspended.

Attachment A

More remains to be done to address the City's $1.3 million unfunded retiree health care liability. The next step must be negotiating in good faith with the affected employee groups to keep the suspension in place and move toward a permanent solution.

Ending the Rolling Brownouts
The rolling brownout program must come to an end. When idling eight fire engines was proposed by the Fire Chief as part of the December 2009 budget cuts, the City Council committed to monitoring the impact. Through feedback from the community and the Fire Chief, it is apparent that continuing to brownout these engines is not in the best interest of San Diego residents.

Public safety is the City's top priority. I look forward to working with the Mayor and my Council colleagues to develop a budget that restores the browned-out fire engines.

Comprehensive Financial Plan for the Centre City Redevelopment Area
The State Legislature's elimination of the Centre City redevelopment area's CAP has generated discussion about the future of Downtown redevelopment funds. New revenue generated over the CAP will be dependent upon new development downtown. Even with a recovering economy, the tax increment generated by new development will take years to accrue.

We must review all of the Centre City Development Corporation's outstanding obligations, as well as its cash flow projections, before committing downtown redevelopment funds to other projects in the FY12 budget. Over $1.5 billion in infrastructure projects, such as fire stations and parks, are identified in the Downtown Community Plan to be funded with Centre City redevelopment funds.

I look forward to a transparent and robust budget deliberation process that brings us closer to solving the City's structural budget problems and advancing the reforms that San Diegans expect.

KF:mta

cc: Honorable Mayor Jerry Sanders
Honorable Jan Goldsmith, City Attorney
Honorable Councilmembers
Andrea Tevlin, Independent Budget Analyst
Eduardo Luna, City Auditor

ATTACHMENT 3

CITY OF SAN DIEGO

COUNCIL PRESIDENT ANTHONY YOUNG
DISTRICT FOUR

MEMORANDUM

DATE: January 3, 2011

TO: Councilmember Todd Gloria

FROM: Council President Anthony Young

SUBJECT: Budget Priorities for 2011

As Council President, my budgetary priorities have not changed; I remain focused on solutions to solve the structural deficit. My number one priority is public safety and solving the structural deficit ensures the viability of these essential services.

I am positive the completion of the following actions is key to making the solution to structural deficit tangible:

- The completion of the ten reforms on Proposition D
- A five percent (5%) cut to Supplies and Services
- Investigate the option of leasing City owned golf courses and airports and the determination of the flexibility of their respective enterprise funds
- A comprehensive user fee update from departments

Thank you for your commitment to San Diego's financial health.

cc: City Councilmembers
Andrea Tevlin, Independent Budget Analyst

Attachment A

ATTACHMENT 4

COUNCILMEMBER CARL DEMAIO

FIFTH DISTRICT

CITY OF SAN DIEGO

MEMORANDUM

DATE: January 4, 2011

TO: Councilmember Todd Gloria

FROM: Councilmember Carl DeMaio

RE: Budget Priorities for FY 2012

In response to your memorandum of December 16, 2010, I am submitting my priorities for the Fiscal Year 2012 budget – which are outlined in my financial recovery plan for the City of San Diego, the "Roadmap to Recovery."

This plan proposes specific budget balancing actions for the FY 2012 budget, and also provides reform solutions for the City's most pressing financial liabilities, namely pension and retiree health care.

Excluding proposed mid-year cuts, my plan proposes General Fund budget balancing actions totaling $84 million for FY 2012 and confronts the City's pension and retiree health care liabilities head-on, producing a projected pension savings of more than $700 million over five years.

Please refer to the "Roadmap to Recovery" for all specific budget balancing proposals.

cc: City Councilmembers
Andrea Tevlin, Independent Budget Analyst

ATTACHMENT 5

COUNCILMEMBER LORIE ZAPF
COUNCIL DISTRICT SIX

MEMORANDUM

DATE: January 6, 2010

TO: Councilmember Todd Gloria, Chair, Budget Committee

FROM: Councilmember Lorie Zapf

SUBJECT: Budget Priorities for Fiscal Year 2012

As we are planning for the next year, I think that the Budget Committee should be looking at all possible solutions for closing the City's budget deficit. In fact, I would request that the Budget Committee consider combining with a special Council meeting to allow all eight Councilmembers to be able to weigh in earlier in the process.

As the Council begins the budget process for Fiscal Year 2012, I think that the Budget Committee should revisit and pursue some of the major reforms available to us which will save taxpayer dollars and close the budget gap. Managed competition and pension reform will provide major savings for the City and are reforms that we can start almost immediately. Additionally, supporting small businesses, encouraging and allowing volunteers to take on some City duties that are currently restricted to pensioned employees, and identifying mandated City services are other priorities which will, I believe, help towards balancing the budget. I look forward to working with my colleagues on the Council, as well as the Mayor's office, to approve a budget which will decrease costs and continue to provide quality core services.

Managed Competition

I was proud to support managed competition for publishing services during my first week on the Council, and I look forward to expanding it to fleet services and additional operations in the future. I think that the Budget Committee should look for opportunities to expedite managed competition and outsourcing in order to get more programs into the pipeline.

Pension Reform

The problems of increasing pension costs for City employees may be the single most important issue we tackle as our City moves forward. With the City's defined benefit pension payments expected to surpass $230 million this year, up from $154 million last year, it is clear that we are

in a crisis.[1] Increasing pension costs are unsustainable, and it should be one of the top priorities of the Budget Committee to explore ways to get these ballooning payments under control. Topics of discussion should include: immediate pension reform for new hires, including the creation of a 401(k)-style plan, reforms for existing employees, including a discussion of the "substantially equal" language of the City Charter, ensuring that pensions are based on the average salary during the last three years of an employee's time at the City and requiring employees to pay their fair share into their own retirement. I also think the committee should explore a program to give employees the option to take a smaller pension in return for more take-home pay.

Encourage Small Business Growth

There are more than 70,000 small businesses in the City of San Diego, which make up 92 percent of all businesses in the City.[2] For these reasons, it is imperative that we do everything we can to help and encourage small business growth. The City should strongly consider the creation of a small-business liaison position within DSD to help small business owners to expand, improve, and grow their businesses. Larger, more profitable small businesses within the City will generate tax revenue and help the City move toward closing the budget gap. Additionally, the committee should host a discussion on ways to automate and move online permit processing and other DSD functions in order to create a more small business friendly structure and make the process streamlined, efficient, and less costly.

Allow Volunteers to Handle Some City Operations

There are countless people throughout the City who are willing to volunteer at their local library, help with neighborhood improvements, and take care of other City functions who are currently not allowed to because of collective bargaining agreements. I think the committee should explore how labor barriers might be removed to allow volunteers to take on some of these duties, which will not only decrease costs, but will potentially allow libraries and other facilities to stay open longer and will increase civic pride and a sense of community.

Identifying Mandated City Services

Because budgetary reductions and the need to cut expenditures have become a yearly occurrence for the City Council, there is always a discussion about the need to protect core City services as money becomes tighter. Surprisingly, the City has never actually identified which services are truly "core services," or services legally required to be provided by the City. I support the recent request by the City's Independent Budget Analyst to the City Attorney requesting that mandated City services be identified. This will allow the Council to make better-informed budgetary decisions in the future.

Cc: City Councilmembers
Andrea Tevlin, Independent Budget Analyst

[1] SDCERS Actuarial Valuation: City of San Diego Projected Financial Trends Presentation. June 30, 2009. Page 3.
[2] City of San Diego Economic Development Department. Small Business Assistance website. www.sandiego.gov/economic-development/business-assistance/small-business/

ATTACHMENT 6

City Of San Diego
COUNCILMEMBER MARTI EMERALD
DISTRICT SEVEN

M E M O R A N D U M

REF: M-11-01-02

DATE: **January 7, 2011**

TO: **Honorable Councilmember Todd Gloria**

FROM: **Councilmember Marti Emerald**

SUBJECT: **Budget Priorities for Fiscal Year 2012**

Pursuant to your memo dated December 16, 2010 regarding Budget Priorities for Fiscal Year 2012, I have briefly outlined immediate priorities, they include:

- Restore the closed fire engines and reduced lifeguard services
- Prevent any further reductions of public safety service levels
- Direct Risk Management to develop a comprehensive risk & liability management plan
- Enact Cost Recovery for alarm permits, ambulance services, police & fire services outside of San Diego and business tax collection
- Enact paid parking at beaches and regional parks
- Expand the use of volunteers to enhance quality of life in City neighborhoods
- Expand the use of marketing partnerships in public spaces

I look forward to working with the report from the Citizens Revenue Review and Economic Competitiveness Commission and implementing best practices and budget recommendations. In addition, I look forward to seeing Mayor Sander's budget proposal and working with our Council colleagues in approving a 2012 budget focused on providing essential City services.

ME: de

ATTACHMENT 7

COUNCILMEMBER DAVID ALVAREZ
City of San Diego
Eighth District

MEMORANDUM

DATE: **January 12, 2011**

TO: **Todd Gloria, Chair, Budget & Finance Committee**

FROM: **Councilmember David Alvarez**

SUBJECT: Budget Priorities for Fiscal Year 2012

For the purpose of discussion during the City Council's upcoming budget review process, below is a list of my priorities for the next budget year:

- **Civilian Positions in the Police Department:** Cutting civilian positions within the Police Department has a direct impact on sworn police officers' ability to be actively patrolling our neighborhoods. Police support staff are vital and need to be retained so that our sworn officers are free to have a greater presence in our communities.

- **Rolling Brown-Outs:** The rolling brown-out plan implemented by the city should be reviewed to the maximum extent possible to determine if other funding is available to allow fire-life safety services to be fully restored.

- **City Auditor Staff Positions:** It is important that we continue to increase the staff resources of the City Auditors Office. The City Auditor's ability to conduct comprehensive audits on various city departments and functions is vital in promoting accountability, efficiency and transparency in our city government.

- **Neighborhood Parks and Recreation Centers Prioritization:** Neighborhood parks and recreation centers throughout the city provide safe areas for recreation and family activities. The community parks that receive the most use, and therefore require higher levels of upkeep and maintenance, should be prioritized in the budget.

- **Reinstitution of the Lifeguard Training Program and Relief Staffing:** In recent years the Lifeguard Training Program and Lifeguard relief staffing have been either cut or reduced. These functions are vital to preserving public safety at our beaches and need to be restored in the upcoming budget.

- **Community Plan Update Funding:** Continuing to update our community plans throughout the city is vital in providing a clear vision for the development preferences of each community. Allowing a process that brings all stakeholders to the table can only result in better planning within our communities. Funding for community plan updates needs to be retained to the fullest extent possible in order to allow our communities to properly plan for development and community amenities.

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EXECUTIVE SUMMARY

City Council Budget Priorities for Fiscal Year 2012

OFFICE OF THE INDEPENDENT BUDGET ANALYST REPORT

Date Issued: January 21, 2011 **IBA Report Number:** 11-02

Budget and Finance Committee Meeting Date: January 26, 2011

Item Number: 10

City Charter Section 265(b)(15) requires the Mayor to propose a budget to the City Council and the public by April 15 of each year. The City Council then holds a series of budget hearings to obtain public input, and to request additional information and discuss budget priorities with the Mayor and City management. Following the budget hearing process, the City Council may make modifications to the Mayor's proposed budget. For development of the FY 2012 budget, hearings will be held Wednesday, May 4 through Friday, May 6, 2011, and potentially Thursday, May 12 and Friday, May 13, if needed.

Each year since February 2006, the Council has submitted its budget priorities to the Mayor for consideration in the development of his proposed budget. Typically the Council's priorities have taken the form of a resolution accompanied by individual Councilmembers' priorities memoranda and a report prepared by the IBA. This year, Councilmembers were requested to submit their priorities for the Fiscal Year 2012 Budget to Budget and Finance Committee Chair Todd Gloria.

This report compiles the individual budget priorities of each Councilmember, which are provided as an attachment, and identifies five common themes which are proposed to represent the budget priorities of the entire City Council:

- **Completing the Fiscal Reforms as Outlined in Proposition D**
- **Protecting Public Safety**
- **Adhere to Guiding Principles for Structural Budget Deficit Elimination**
- **Identifying and Funding Mandated and/or Core Services**
- **Full Cost Recovery for Programs Supported by Fees**

This report also summarizes the various methods utilized in recent years to solicit citizen input in order to assist the Council in determining its budgetary priorities, including San Diego Speaks community input process and last year's professionally administered citizen survey.

It is recommended that the Budget and Finance Committee review and discuss the areas highlighted in this report, and forward it to the City Council with any desired direction, for the preparation of a budget priorities resolution for FY 2012 to be adopted by the City Council for transmission to the Mayor.

Attachment B

OFFICE OF THE INDEPENDENT BUDGET ANALYST REPORT

Date Issued: January 21, 2011 **IBA Report Number:** 11-02

Budget and Finance Committee Meeting Date: January 26, 2011

Item Number: 10

City Council Budget Priorities for Fiscal Year 2012

OVERVIEW

City Charter Section 265(b)(15) requires the Mayor to propose a budget to the City Council and the public by April 15 of each year. The City Council then holds a series of budget hearings to obtain public input on spending priorities, and to request additional information and discuss the City Council's budget priorities with the Mayor and City management. At the conclusion of the budget hearing process, the City Council may make modifications to the Mayor's proposed budget.

On November 16, 2010, the City Council adopted the schedule of meetings for the City Council and its committees for calendar year 2011, including the key budget process dates for the development and approval of the City's budget for Fiscal Year 2012 (which covers the period starting July 1, 2011 and ends June 30, 2012). Based on the recently adopted schedule, budget hearings will be held Wednesday, May 4 through Friday, May 6, 2011, and potentially Thursday, May 12 and Friday, May 13, if needed.

At the time the City prepared to move to the Strong Mayor/Strong Council form of government, the Mayor – City Council Transition Committee recommended that the City Council adopt by resolution its budgetary priorities for submission to the Mayor by February 1 of each year. The City Council added this step in the process beginning in 2006.

This year, Councilmembers were requested to submit their priorities for the Fiscal Year 2012 Budget to Budget and Finance Committee Chair Todd Gloria. These budget priorities, as outlined in this report, are scheduled to be discussed by the Budget and Finance Committee at its meeting of January 26, 2011, and are requested to be forwarded to the City Council for its consideration.

This report compiles the individual budget priorities of each Councilmember as stated in each of their memorandums. The memos are provided as Attachment 3 to this report. Common themes can be identified that can then represent the budget priorities of the entire City Council, and can be used as the basis for a budget priorities resolution to be adopted by the City Council for transmission to the Mayor. This report also summarizes the various methods utilized in recent years to solicit citizen input in order to assist the Council in determining its budgetary priorities.

It is recommended that the Budget and Finance Committee review and discuss the areas highlighted in this report, and forward it to the City Council with any desired direction, for the preparation of a budget priorities resolution to be adopted by the City Council.

FISCAL/POLICY DISCUSSION

Recent History of Establishing Council Budget Priorities

Beginning in February 2006, the Council's budget priorities have taken the form of a resolution accompanied by individual Council members' priorities memoranda and a report prepared by the IBA. The IBA reports have provided a high level summary of the memos and highlighted for the Mayor the highest priority areas of the Council.

In January 2007, in preparation for FY 2008 budget development, the entire City Council participated in a two-hour facilitated Strategic Budget Prioritization process, utilizing polling technology which quickly and anonymously evaluated Council members' perspectives, in the aggregate, on key City services, critical issues and alternative budget solutions. That year the resolution and IBA report which were presented to the Mayor reflected the results of this public prioritization process along with the individual Council memoranda.

In January 2009, Budget and Finance Committee Chairman Tony Young expressed interest for the Budget and Finance Committee to host a series of community meetings that would allow for citizen input prior to the formulation of the Mayor's proposed budget. As a result, a series of community meetings were held, and a citizen participation survey was available at the community meetings, as well as on the City's website. This community input process became known as "San Diego Speaks", and a second series was held again during Fiscal Year 2010.

This survey asked respondents to prioritize City services, display preferences for specific services, indicate which services they felt could be reduced or eliminated, and asked which services they may be willing to pay more. While the results were informative, it was recommended that future surveys be conducted by professionals to conduct a random scientific survey to ensure results better represent the community as a whole.

In 2010, the IBA worked with Behavior Research Center, Inc. (BRC), an independent firm that provides market and public opinion research and consulting services, to develop an improved survey, aimed to gauge citizen opinions on the priority of and satisfaction with services being provided by the city and their willingness to pay more to maintain

city service levels. The results of the professional survey were issued in April 2010 (IBA Report No. 10-34), and are useful to consider now as the Council develops and finalizes its budgetary priorities for FY 2012. Key results from the survey are summarized here.

When San Diego residents were asked how essential they consider each of 17 City services, five services received "absolutely essential" ratings from a majority of residents:

- Fire services
- Police services
- Emergency medical services
- Residential trash collection services
- Fire prevention programs

When asked their level of satisfaction with each of 25 services provided by the City, San Diego residents scored these four services with the lowest ratings:

- Conditions of neighborhood sidewalks
- Efforts to address homelessness
- Condition of City streets
- Downtown parking availability

After residents evaluated each of the 25 service areas under consideration, they were asked to indicate whether they would or would not be willing to pay more through taxes or fees in order to maintain them or avoid further cuts. Four services were mentioned by at least a majority of residents as areas where they would be willing to pay more:

- Fire response to calls for service
- Police response to calls for service
- Condition of City streets
- Maintenance of parks and its facilities

When asked if they approve or disapprove of each of six strategies to deal with the City's budget deficit, the following strategy received approval from 74 percent of residents:

- Use more private contractors, implement managed competition

Two additional strategies also received approval from a majority of residents, but also generated significant disapproval ratings:

- Generate new revenue through increased fees to help avoid service reductions
- Combination of new revenues and service cuts

The survey results have been useful over the past several months as the Mayor and City Council have evaluated various budgetary solutions. The results highlight the importance of public safety to residents, as well as their dissatisfaction with the current conditions of sidewalks and streets, and their interest in pursuing managed competition and/or the use of private contractors.

The IBA continues to recommend that this type of survey be conducted on a regular basis, as this would allow the City to determine if opinions have changed over time, and if efforts to address areas of concern have been effective. Conducting this same survey

during FY 2012 would allow this type of assessment and comparison with the 2010 results.

FY 2012 Council Budget Priorities

In reviewing the memorandums submitted by each Councilmember, it became clear that many areas were consistently mentioned as budgetary priorities, either specifically or that could be captured in one of the following five categories:

Completing the Fiscal Reforms as Outlined in Proposition D

Proposition D on the November 2010 ballot proposed a temporary half-cent sales tax after certain conditions were met (Attachment 1). While Proposition D failed, several Councilmembers state that the ten reforms outlined in the measure should be completed. Some reforms as specifically written in Proposition D have been completed, while many others are underway. The following items were specifically mentioned in several Councilmembers' memoranda, and are either contained in the ten reforms, or can be considered related:

- Pension Reform
- Retiree Health Care Reform

Protecting Public Safety

Ensuring public safety is adequately staffed and funded has been an ongoing concern of the Council, and was mentioned by most Councilmembers in their respective memos, with specific references including:

- Restore funding to eliminate rolling brownouts in the Fire-Rescue Department
- Retain civilian staffing in the Police Department
- Reinstitute lifeguard training and relief staff

Adhere to Guiding Principles for Structural Budget Deficit Elimination

In February 2010, the City Council adopted eleven Guiding Principles to assist in the development of a comprehensive Structural Budget Deficit Elimination Plan (Attachment 2). Several Councilmembers cited the importance of abiding by the Guiding Principles explicitly, or included the following items, which are contained in the Principles:

- Commit to using more structural changes than one-time fixes
- Implement Managed Competition
- Examine departments for greater efficiency and innovation
- Achieve 100% cost recovery for programs supported by fees
- Establish process to identify and prioritize deferred maintenance needs
- Improve and provide performance measures and service level information

Identifying and Funding Mandated and/or Core Services

The identification of the City's core services is also reflected in the Guiding Principles which refers to a prioritization of City services as required by the Charter. Core services received specific mention in Councilmember memos as follows:

- Provide adequate workforce and staffing levels necessary to meet our obligations and deliver core services
- Meet the City's mandated obligations

- Investigate option of leasing City owned golf courses and airports
- Prioritization of neighborhood parks and recreation centers

Full Cost Recovery for Programs Supported by Fees
Seeking full cost recovery for fee-supported programs is also included in the Guiding Principles and deserves separate mention due to the large number of specific fees and programs described by several Councilmembers in their memos:

- Implement cost recovery for false fire alarms
- Ensure full cost recovery for false police alarms
- Consider user fee or reservation fee for beach fire rings
- Assure Special Events cost-recovery
- Complete comprehensive user fee update

Other issues outlined in Councilmember memos include expansion of the use of volunteers, cost of service studies for new fees including storm water and trash collection, establishment of parking fees at beaches and parks, funding for City Auditor staff, support for efforts to encourage small business, expanding the use of marketing partnerships, and development of a comprehensive financial plan for the Centre City Redevelopment Project Area. In his memo, Councilmember DeMaio made reference to his recently issued "Roadmap to Recovery" which contains specific budget-balancing actions and reform solutions.

CONCLUSION

It is recommended that the Budget and Finance Committee review and discuss the areas highlighted in this report, and forward it to the City Council with any desired direction, for the preparation of a budget priorities resolution for FY 2012 to be adopted by the City Council for transmission to the Mayor.

The IBA continues to recommend that a professionally administered citizen survey be conducted on a regular basis, as this would allow the City to determine if opinions have changed over time, and if efforts to address areas of concerns have been effective. Conducting the 2010 survey again during FY 2012 would allow this type of assessment and comparison with prior results.

[SIGNED]
Elaine DuVal
Fiscal & Policy Analyst

[SIGNED]
APPROVED: Andrea Tevlin
Independent Budget Analyst

Attachments:
1. Financial Reform Conditions as Outlined in Proposition D November 2010 Ballot
2. Structural Budget Deficit Elimination Plan Guiding Principles
3. City Council Fiscal Year 2012 Budget Priorities Memoranda

FINANCIAL REFORM CONDITIONS AS OUTLINED IN PROPOSITION D
NOVEMBER 2010 BALLOT

1. Ordinance to Eliminate Employee Retirement Offsets for Elected Officials and Unrepresented City Employees: An ordinance has been adopted to eliminate retirement offsets for elected officials and those City employees who are not represented by a labor organization. "Retirement offsets" means the amount of an individual's retirement system contribution which the City agrees to pay on behalf of the individual.

2. Complete Managed Competition Guide: The City has adopted a Managed Competition Guide, by ordinance, to allow the City to implement a managed competition process pursuant to San Diego Charter section 117(c) involving services such as, solid waste collection, print shop and publishing services, auto and fleet maintenance, landscaping and facilities operations and maintenance.

3. Complete DROP Cost Neutrality Study. The Mayor has completed a Deferred Retirement Option Plan (DROP) cost neutrality study, presented the findings to the City Council and, if said findings are that DROP is not cost neutral, the City will initiate "meet and confer" to make DROP cost neutral. Cost neutral means that the present value of the City's share of costs for all compensation and benefit programs of the City of San Diego with DROP included is less than or equal to 102% of the present value of what those costs would be in the absence of DROP.

4. Solicit Request for Qualifications to Take Over Miramar Landfill Operations/Lease. The Mayor has solicited Requests for Qualifications from qualified bidders to assume the operations of the Miramar Landfill.

5. Eliminate Terminal Leave for all City Employees. The City has adopted an ordinance eliminating terminal leave for all City employees. Under the ordinance, upon separation from the City, an employee may only cash out accrued leave.

6. Reduce Retirement Offset for Represented City Employees. The City has reduced the total cost of Retirement Offsets existing as of June 30, 2010, for employees represented by labor organizations. "Retirement offsets" means the amount of an individual's retirement system contribution which the City agrees to pay on behalf of the individual.

7. Reduce Retiree Health Costs. The City's future unfunded retiree health care liability eXisting on June 30, 2010, has been reduced. For purposes of this section, "future unfunded retiree health care liability" means the actuarial accrued liability based upon the retiree health care plan in effect on June 30, 2010.

8. Solicit Proposals to Take Over Information Technology Services. The Mayor has solicited proposals from qualified bidders to provide information technology services to the City which are provided by the San Diego Data Processing Corporation.

9. Establish Second Tier Pension Plan for Firefighters. The City has established a second tier pension plan for new employees represented by San Diego City Firefighters, International Association of Fire Fighters, Local 145 comparable to the terms of the plan currently in place for new employees represented by San Diego Police Officers Association as set forth at San Diego Municipal Code section 24.0403(i).

10. Adopt Ordinance for Voluntary Defined Contribution Pension Plan. The City has adopted an ordinance creating an alternative Defined Contribution Plan intended to reduce City costs from the current City retirement plan. The ordinance would allow all City employees to voluntarily select or switch from a current City retirement plan to the alternative Defined Contribution Plan, which may be subject to IRS and other governmental agency approvals, but obtaining such approval is not part of this condition.

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THE CITY OF SAN DIEGO

MEMORANDUM

DATE: May 19, 2011

TO: Honorable Council President Tony Young and Members of the City Council

FROM: Jay M. Goldstone, Chief Operating Officer
Mary Lewis, Chief Financial Officer

SUBJECT: Mayor's May Revision to the Fiscal Year 2012 Proposed Budget

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This memorandum presents the Mayor's recommended revisions to the Fiscal Year 2012 Proposed Budget (May Revision). It includes adjustments to various department budgets that have arisen since the Fiscal Year 2012 Proposed Budget was released as well as updates some major revenue projections based on three additional months of data. The May Revision includes the use of one-time resources to fund one-time expenditures and ongoing resources to fund ongoing expenditures. As a result of the changes included in the May Revision, the General Fund budget is increased by $17.1 million. Of this amount, $11.8 million of the increase is due to re-budgeting appropriations and revenues associated with Gas Tax reimbursements for street-related work.

The remaining $5.3 million is the net result of higher projected Transient Occupancy Tax and other departmental revenue and is being used to restore all recreation center hours to 40 hours per week and to restore eight branch library hours to 36 hours per week, while keeping the remaining branches paired at 18.5 hours each. These adjustments are discussed in more detail later in this memorandum. The General Fund and other City non-General funds remain balanced. With the use of one-time resources for one-time expenditures and ongoing resources for ongoing expenditures, there is no adverse impact on the City's projected budget deficit in Fiscal Year 2013. Any additions of ongoing expenditures without ongoing funding will increase the Fiscal Year 2013 budget deficit and the May Revision has been developed to avoid adding to the projected deficit for Fiscal Year 2013.

The following discussion covers the significant adjustments to the budget. A summary of adjustments is also included in *Attachment 1*.

OVERVIEW

Significant Appropriation Adjustments

The May Revision includes both ongoing and one-time adjustments to appropriations that restore services and funds one-time projects. A net total of 90.36 Full-Time Equivalent (FTE) positions in the General Fund budget are being added back to the budget (the citywide net position addition is 68.62 FTE). The following are significant adjustments:

Ongoing Appropriation Adjustments

- A net $2.9 million increase in the Park & Recreation Department to restore 48.19 FTE positions related to the reinstatement of recreation center hours of operation to Fiscal Year 2011 levels (40 hours per week);
- A $2.7 million increase to restore 30.10 FTE positions associated with the modified Library reduction plan, in which eight branch libraries will maintain the current schedule of 36 hours per week and the remaining 27 branch libraries will be reduced to an average of 18.5 hours per week;
- A $231,000 savings in the General Fund as a result of the Publishing Services Managed Competition process ($664,000 citywide savings for the first year of implementation); and
- A $200,000 reduction in General Fund cell phone costs.

One-Time Appropriation Adjustments

- A $1.5 million increase in the Disability Services Department to support ADA capital projects;
- A $1.7 million increase in the Fire-Rescue Department for the Fire Alert System upgrade;
- A $1.4 million reduction ($2.0 million citywide) to Retiree Health pay-as-you-go costs due to the anticipated receipt of Early Retiree Reinsurance Program (ERRP) funding;
- A $900,000 increase in the Purchasing and Contracting Department for the implementation of the automated contractor/vendor registration phase of the Supplier Relationship Management (SRM) module;
- A $331,000 increase for the Police Department's interim Computer Aided Dispatch (CAD) hardware and software upgrade;
- A $200,000 partial restoration of lifeguard training reduced in Fiscal Years 2010 and 2011; and
- A $120,000 increase in the Park & Recreation Department to restore the Fire Pits.

Significant Revenue Adjustments

The May Revision includes changes in revenues from the Fiscal Year 2012 Proposed Budget. These changes include both ongoing and one-time revenues. A discussion of significant adjustments follows:

Ongoing Revenue Adjustments

- A $3.4 million increase to Transient Occupancy Tax (TOT) revenues reflecting an increase in the growth rate for the remainder of Fiscal Year 2011 and an increase in the Fiscal Year 2012 growth rate from 3 percent to 4 percent;
- The use of $2.5 million in proceeds from the sale of the World Trade Center in Fiscal Year 2012. The principal portion of the debt service on the 2010A Master Refunding Bonds (Deferred CIP Bonds and Mission Bay/Balboa Park Improvement only) will be paid from proceeds from the sale of the World Trade Center. The total $8.0 million in revenue will be used over a five year period; and
- A $1.0 million increase in the Fire-Rescue Department for a renegotiated contract with the San Diego Lindbergh Field Airport.

One-Time Revenue Adjustments

- A $1.3 million in additional revenue in the Police and City Treasurer Departments due to the collection of delinquent parking citations;
- An increase of $800,000 in Redevelopment Agency debt repayment (General Fund portion); and
- A $120,000 increase in donations to restore the Fire Pits in the Park & Recreation Department.

Other Adjustments

Other General Fund appropriation increases include an $11.8 million one-time increase (and associated revenue) in the Transportation & Storm Water Department for street-related work that was re-budgeted in Fiscal Year 2012 due to Gas Tax reimbursement savings in Fiscal Year 2011. Also included in the May Revision are changes from the Fiscal Year 2012 labor contract negotiations (3 percent reduction of the Retirement Offset Contribution which is offset by an increase in other eligible compensation), resulting in a net zero impact to the City's budget, technical adjustments or corrections, and restructures.

Reductions have been proposed by the IBA in Workers' Compensation funding, Long Term Disability Reserve amounts, Terminal leave estimates, IT discretionary funding, non-public safety overtime, and non-public safety training and travel. None of these proposed reductions are included in the Mayor's Fiscal Year 2012 May Revision. There is a strong recommendation not to reduce these appropriations due to the potential negative impact any adjustments to these budgets might have on the Fiscal Year 2012 year-end results. Each of these areas was analyzed during the budget development process and funding levels were set based on several factors. The projected expense for Workers' Compensation claims for Fiscal Year 2012 is $20 million. The projection is based on a 3-year average of actual Workers' Compensation costs. Reducing the budget for Workers' Compensation will likely cause a funding shortage resulting in a need for additional funding for actual expenses at either the mid-year point or by fourth quarter of Fiscal Year 2012. Decreasing the Workers' Compensation budget will likely result in underfunding a legal obligation.

The Long Term Disability (LTD) program has a reserve goal of $12 million to be completely funded by Fiscal Year 2013. It is anticipated that this reserve would be used to convert the self

insured LTD program to a fully insured provider, thus eliminating the LTD program from the City's reported liabilities while it is still manageable and consistent with best practices for the administration of this type of benefit. Elimination of the Fiscal Year 2012 reserve allocation will delay the completion of the funding until Fiscal Year 2014 and may end up costing the City more money in the long run. The Terminal Leave Fiscal Year 2012 budget was established by analyzing DROP participants who are required to leave the City during the next fiscal year. Terminal Leave expense is the annual leave earned by employees that the City must pay when employees separate from employment. This estimate may, in fact, be low should more City employees choose to terminate as a result of changes in benefit plans. Most of the discretionary IT costs are budgeted to keep operations running in departments, including ongoing application support and maintenance, license fees, SDDPC labor, phones, and computers. There is a level of training that must be maintained to keep current on technical skills, certifications, or to meet Kroll report recommendations. Finally, due to staff reductions since Fiscal Year 2007, some level of overtime is needed by some departments to maintain Fiscal Year 2012 service delivery needs in lieu of full-time staff.

Restructures

Underground Surcharge Fund

In the Fiscal Year 2012 Proposed Budget, the Underground Surcharge Fund was budgeted in the Engineering & Capital Projects Department. As part of the May Revision, the Underground Surcharge Fund is being moved under the Transportation & Storm Water Department. Two FTE positions will remain budgeted in the Underground Surcharge Fund, while 4.51 FTE positions are being transferred to the Engineering & Capital Projects Department General Fund with offsetting revenue. Expenditures in the Underground Surcharge Fund were increased to reimburse the General Fund for the 4.51 FTE positions.

Enterprise Asset Management (EAM)

The EAM function was centralized and transferred from the Transportation & Storm Water Department in the General Fund and the Publishing Services and Wireless Communications Technology Funds to the Enterprise Resource Planning (ERP) Department, including 2.00 FTE positions and $1.1 million in information technology (IT) expenditures, to more effectively manage the asset management information technology systems.

Information Technology (IT) Restructure

The IT Restructure is part of the City's IT Strategic Plan. The IT Restructure involves the completion of a Request for Proposal (RFP) process to compete the IT services performed by the City's incumbent vendor, San Diego Data Processing Corporation (SDDPC), and to assume responsibility for IT procurement and security. The result of the IT Restructure will be contract(s) with vendor(s) who will provide the support to the City in various areas. Regardless of which vendor(s) are selected via this process, the relationship between the City and their technology vendor(s) will be managed by the Department of Information Technology. The IT Restructure is concentrated on realigning IT staff from the General Fund as well as non-General Funds to better support the City's IT Strategic Plan. The resulting restructure will have no budgetary impact to the General Fund in Fiscal Year 2012.

The following adjustments are required to properly organize and staff the internal structure required by this changing paradigm:

1. Vendor Management – 4.00 positions are being added to the Department of IT to manage the technical vendor(s) and contracts in three areas, each of which require unique technical skill sets in order to manage the vendor to support the City's business requirements in that area. The three areas are: Network/Telecommunications, Applications, and Data Center. One position is being transferred from the Enterprise Resources Planning (ERP) Department, one is being reduced from the Development Services Department, and two positions in the Department of IT are being reorganized to offset the costs of the vendor management positions being added as part of the IT Restructure.

2. Security Management – 3.00 positions are being added to the Department of IT to manage and monitor the security of the City's firewalls, networks, and applications including application of internal controls and risk assessment. This function is currently outsourced to the existing vendor (SDDPC). It is best practice to retain the responsibility and accountability for system and data security within the organization and not delegate that responsibility to an outsourced vendor. One position is being transferred from the Enterprise Resources Planning (ERP) Department and one is being reduced from the Development Services Department to offset the costs of the security positions being added as part of the IT Restructure. Additional savings of $540,540 from no longer contracting these services from SDDPC will also be used to offset these costs.

3. IT Procurement – 3.00 positions are being added to the Purchasing and Contracting Department to perform the IT Procurement function currently managed by SDDPC. SDDPC (as well as any other vendor) is not mandated to comply with the City's standards, guidelines, and mandates related to municipal procurement processes. The City will insource this function in order to maintain responsibility and accountability over the IT procurement process, as it does over the procurement process for non-IT related items. One position is being reduced from the Development Services Department to offset the costs of the procurement positions being added as part of the IT Restructure. Additional savings of $293,313 from no longer contracting these services from SDDPC will also be used to offset these costs.

4. Contract Management – 3.00 positions are being added to the Department of IT to perform contract management functions to support efficient procurement practices and management of ongoing IT service contracts. Two positions are being transferred from the Public Utilities Department and one position in the Department of IT is being re-organized to offset the costs of the contract management positions being added as part of the IT Restructure.

In summary, this restructure transfers/reduces 3.00 FTE positions from the Development Services Department, 2.00 FTE positions from the Public Utilities Department, and 2.00 FTE positions from the ERP Department. It also realigns 3.00 FTE positions within the Department

of Information Technology and reduces the expenses paid to SDDPC for security and procurement so that additional cost is not added to the City in Fiscal Year 2012. This restructure sets up the staffing support needed for the City to manage IT outsourcing and control security.

Major General Fund Revenues

Net Revenue Adjustment: $2,926,642

Redevelopment Agency Debt Repayment

Adjustment reflects the addition of one-time $800,336 in General Fund revenue from the Redevelopment Agency debt repayment.

Tax Increment Sharing

Based on current Centre City Development Corporation (CCDC) calculations, the estimated amount to the City for their annual tax increment sharing is $150,076 below the forecast included in the Fiscal Year 2012 Proposed Budget; this amount has therefore been reduced from the budget.

Revised Interest Earnings

The Fiscal Year 2012 interest earnings projection for the General Fund was revised based on updated revenue projections. Based on this updated estimate, interest earnings for the General Fund have been revised upwards from the Fiscal Year 2012 Proposed Budget by $156,883.

Transient Occupancy Tax (TOT)

An increase of $2.1 million in TOT revenue in the Major Revenues Department results primarily from an increase in the growth rate of TOT revenue in Fiscal Year 2012 from 3.0 percent to 4.0 percent based on the sustained growth in actual receipts in Fiscal Year 2011. Overall, TOT revenues have been adjusted upwards by $3.4 million.

CITYWIDE CONSIDERATION

OneSD Support Non-Discretionary Allocation

General Fund Expenditure Adjustment: $616,261
Non-General Fund Expenditure Adjustment: ($25,675)

A citywide net adjustment of $590,586 in the ERP non-discretionary allocation is included in the May Revision as a result of the EAM and the IT Restructures. This adjustment resulted in a net expenditure increase to the non-discretionary allocation of $616,261 to General Fund departments and a net expenditure decrease of $25,675 to non-General Fund departments. The costs to support the EAM function are directly allocated to the Transportation & Storm Water Department in the General Fund and the Publishing Services and Wireless Communications Technology Funds.

Information Technology Services Transfer

General Fund Expenditure Adjustment: ***$461,167***
Non-General Fund Expenditure Adjustment: ***$762,883***

The citywide Information Technology (IT) services transfer non-discretionary allocations have been revised primarily due to the IT Restructure. The IT services transfer allocations were also adjusted due to lack of fund balance in the Information Technology Fund to support the reduced rate allocation included in the Fiscal Year 2012 Proposed Budget. The non-discretionary allocation increase to General Fund departments is $461,167 and $762,883 to the non-General Fund departments. The increase to the General Fund related to the IT Restructure of $378,275 is offset by the decreases in the ERP non-discretionary allocation and the SDDPC procurement overhead allocation discussed below.

SDDPC Procurement Overhead Allocation

General Fund Expenditure Adjustment: ***($102,298)***
Non-General Fund Expenditure Adjustment: ***($191,852)***

The non-discretionary allocation to support the costs for procurement services provided by the San Diego Data Processing Corporation (SDDPC) have been reduced as part of the IT Restructure. Security and procurement will be a City function.

Publishing Services Managed Competition Savings

General Fund Net Expenditure Adjustment: ***($231,247)***
Non-General Fund Net Expenditure Adjustment: ***($432,302)***

The May Revision contains an updated Publishing Services budget that reflects the changes from the implementation of the first function to be successfully bid under the Managed Competition program. City employees submitted the winning bid that reduced over 10 budgeted FTE positions and $1.0 million in total expenditures from the Fiscal Year 2012 Proposed Budget. These reductions will save the City more than $5.0 million over the next five years, over a third of which will be savings realized in the General Fund.

Retiree Health Care Contribution

Total Expenditure Adjustment: ***($2,000,000)***
General Fund Expenditure Adjustment: ***($1,397,015)***
Non-General Fund Expenditure Adjustment: ***($602,985)***[1]

On May 10, 2011, the City received notification that the application to the Early Retiree Reinsurance Program (ERRP) was approved. ERRP provides reimbursement to participating employment-based plans for a portion of the costs of health benefits for early retirees. In Fiscal Year 2012, the City anticipates receiving $2.0 million in funding based on claims experience. These funds will offset the City's payment for annual retiree health benefits and as a result, the May Revision includes a citywide reduction of $2.0 million in the annual pay-as-you-go budget for retiree health distributed citywide to the General Fund and non-General Funds.

[1] Amount includes the reduction to the San Diego City Employees Retirement System Fund which is budgeted as an Agency in Fiscal Year 2012.

Unemployment Insurance Contribution

Total Expenditure Adjustment: ***$1,000,000***
General Fund Expenditure Adjustment: ***$727,323***
Non-General Fund Expenditure Adjustment: ***$272,677[1]***

A citywide addition of $1.0 million in Unemployment Insurance expense is included in the May Revision based on actual experience for Fiscal Year 2011and current expenditure trends

Fringe Benefit Adjustments

As a result of salary and position adjustments, a citywide fringe rate adjustment is included in the May Revision to ensure the Annual Required Contribution (ARC) payment of $231.2 million to SDCERS is fully allocated in the budget for Fiscal Year 2012. An adjustment of budgeted fringe, including the ARC, Other Post Employment Benefits (OPEB), Workers' Compensation, Risk Management Administration, Long-Term Disability, and Unemployment Insurance allocations to all departments is included in the May Revision to ensure that fringe allocations are fully budgeted and that the expense is appropriately distributed to all funds.

DEPARTMENTAL ADJUSTMENTS

COMMUNITY SERVICES

Library

General Fund FTE Adjustment: ***30.10***
General Fund Expenditure Adjustment: ***$2,718,294***

Adjustment reflects the restoration of 30.10 FTE positions and $2.7 million in expenditures associated with the modified library reduction plan. Eight libraries will maintain the current schedule of 36 hours per week. The libraries, one in each Council district, will be selected based on a combination of factors - size, location, and levels of use of services such as circulation, reference, programs, and computer access. The Central Library will maintain its current schedule of 44 hours open per week. Hours for the remaining 27 libraries will be reduced to an average of 18.5 per week. These libraries will be "paired," or placed on alternate schedules so that when one library is open, another nearby will be closed. While reducing library hours and staffing overall, this will provide some level of access to a library in the general vicinity. There will be a reduction of staff by 46.92 FTE from Fiscal Year 2011 levels.

Park & Recreation

General Fund Net FTE Adjustment: ***50.19***
General Fund Net Revenue Adjustment: ***$2,408,313***
General Fund Net Expenditure Adjustment: ***$3,352,858***

Reinstatement of Recreation Center Hours

Adjustment reflects the reinstatement of all recreation center hours of operation to 40 hours per week, including the reinstatement of recreation programming, facility rentals, open use activities, and positions. This adjustment includes the reinstatement of 48.19 FTE positions, an increase of $3.3 million in expenditures, and $394,006 in associated revenue.

Restoration of Fire Pits
The San Diego Foundation and San Diego Convention and Visitor Bureau (ConVis) have committed to raise $120,000 to restore 2.00 FTE positions for the Fire Pits program for Fiscal Year 2012.

After School Program Staffing Adjustment
Adjustment corrects the position classification of the proposed reduction to After School Program staff to accurately reflect the duties of the position being reduced. Accordingly, this adjustment adds 1.00 Recreation Leader 1 FTE position and reduces 1.00 Recreation Leader 2 FTE position, resulting in a reduction of $3,260 in personnel expenditures.

Special Promotional Programs Transient Occupancy Tax (TOT) Transfer
This adjustment reflects the transfer of $1.9 million in TOT revenue to Park & Recreation in order to reimburse the department for tourism-related expenses.

Reduction of Cell Phone Expenditures
Adjustment reflects the reduction of $60,000 in cell phone expenditures.

CITY PLANNING & DEVELOPMENT

Development Services: Non-General Fund

Net FTE Adjustment: ***(4.00)***
Net Expenditure Adjustment: ***($987)***

IT Restructure
As part of the IT Restructure, 3.00 Information System Analyst II positions are being reduced from the Development Services Fund. Savings from these reductions will be used to offset 2.00 FTE positions in the Department of IT and 1.00 FTE position in the Purchasing & Contracting Department added to manage and support in-house IT procurement functions previously provided by SDDPC. The reduction in expenditures in the Development Services Fund is insignificant as a result of the IT Restructure.

IT Efficiencies
Adjustment reflects the transfer of 1.00 Information Systems Analyst 4 position to the Police Department to support Data Services. This position is unfunded.

Small Business Support
An existing Development Project Manager position and associated funding will be reallocated to conduct outreach, education, training, and process facilitation for small businesses in the City of San Diego.

NON-MAYORAL DEPARTMENTS

City Council
General Fund Net Expenditure Adjustment: $32,975

Council District 2 Budget Realignment
Council District 2 is reducing its expenditure budget by $8,025 to reduce the budget to the baseline level. This reduction will redirect funds to support General Fund services.

Design Costs for the Ninth Council Office
Adjustment reflects a one-time addition of $41,000 in the Council Administration budget to fund architectural and engineering services retained for the design and construction of the Ninth Council Office.

City Attorney
General Fund Net Expenditure Adjustment: ($146,000)

Civil Prosecutions Transfer
Transfer of $50,000 in non-personnel expenditures from the Citywide Expenditures Department to the City Attorney's Office for expenses related to civil prosecutions.

Deputy City Attorneys Association (DCAA) Mandatory Furlough Restoration
Due to a technical error in the Fiscal Year 2012 Proposed Budget, the City Attorney's Department budget did not include savings associated with the thirty-two (32) hours of unpaid furlough for Deputy City Attorney (DCA) positions. The adjustment required to correct this issue will result in an expenditure reduction of $196,000.

OFFICE OF THE ASSISTANT COO

Disability Services
General Fund Net Expenditure Adjustment: $1,349,927

MTS Maintenance of Effort (MOE) Payment
Adjustment reflects the transfer of the City's annual obligation of $181,102 for the Metropolitan Transit System (MTS) Maintenance of Effort (MOE) payment from Disability Services to Citywide Program Expenditures Department.

Support for ADA Capital Projects
Adjustment reflects the one-time transfer of $1.5 million to support ADA capital projects in Fiscal Year 2012.

Economic Development

General Fund FTE Adjustment: ***1.00***
General Fund Revenue Adjustment: ***$115,628***
General Fund Expenditure Adjustment: ***$115,628***

Addition of 1.00 Community Development Specialist 4. This position is fully reimbursable with Community Development Block Grant (CDBG) funds and will assist the City's CDBG program in complying with federal reporting and program regulations. Under the general direction of the CDBG Program Administrator, the job duties of this position will include but are not limited to: managing and coordinating the Consolidated Plan, Citizen Participation Plan, the Annual Action Plan (AAP), and the Consolidated Annual Performance Evaluation Report (CAPER). This position will also be responsible for overseeing and staffing the program's newly formed Advisory Board and assist management with ensuring that the program remains in compliance with HUD.

Maintenance Assessment Districts (MADs): Non-General Fund

Net Expenditure Adjustment: ***$111,493***

Expenditure increase reflects an increase of $29,066 in the C&ED MAD Management Fund and $82,427 in the Little Italy MAD Fund due to available carry-forward budget.

Purchasing & Contracting

General Fund Net FTE Adjustment: ***1.00***
General Fund Net Revenue Adjustment: ***$150,000***
General Fund Net Expenditure Adjustment: ***$986,846***

Reimbursement Revenue

Adjustment reflects an increase in revenue of $150,000 from reimbursements to the Purchasing & Contracting Department for services rendered to non-General Fund departments in the City.

IT Restructure

As part of the IT Restructure, 1.00 Senior Procurement Specialist and 2.00 Procurement Specialists are being added to the Purchasing & Contracting Department to manage and support in-house IT procurement functions previously provided by SDDPC. Savings from no longer contracting with SDDPC for these functions and from a position reduction in the Development Services Department will offset the costs of the procurement positions being added as part of the IT Restructure. The net impact of the IT Restructure in Fiscal Year 2012 is the addition of 1.00 FTE due to the start dates of the positions and $86,846 in expenditures.

Supplier Relationship Management (SRM) Contractor/Vendor Registration

Adjustment reflects the one-time addition of $900,000 in expenditures to support the transfer to Capital Improvements Program (CIP) for the automated contractor/vendor registration phase of the SRM module.

OFFICE OF THE CHIEF FINANCIAL OFFICER

City Treasurer

General Fund Revenue Adjustment: ***$318,386***

As part of the City Auditor's audit of the Office of the City Treasurer's Parking Administration Program, a number of parking citations were identified as delinquent accounts that had not been referred to collections. Based on historical recovery rates, it is anticipated that the City will receive an additional $1.3 million in one-time revenues in Fiscal Year 2012 associated with those delinquent parking citations, which have now been loaded into the Delinquent Accounts Program collection system. The City Treasurer Department budget includes $318,386 and the remaining $947,940 is budgeted in the Police Department.

Citywide Program Expenditures

General Fund Net Expenditure Adjustment: ***$144,102***

MADs Assessment to Public Property

Adjustment reflects the addition of $13,000 in Assessments to Public Property for a proposed North Park Clean and Safe Overlay Maintenance Assessment District (MAD) scheduled to come online in Fiscal Year 2012.

MTS Maintenance of Effort (MOE) Payment

Adjustment reflects the transfer of the City's annual obligation of $181,102 for the MTS MOE payment from Disability Services to Citywide Program Expenditures.

Civil Prosecutions Transfer

Adjustment reflects the transfer of $50,000 in non-personnel expenditures to the Office of the City Attorney for expensed related to civil prosecutions.

Department of Information Technology: Non-General Fund

Net FTE Adjustment: ***6.00***
Net Revenue Adjustment: ***$1,225,594***
Net Expenditure Adjustment: ***$987,074***

IT Restructure

As part of the IT Restructure, 7.00 positions have been added to the Department of IT; however, the Full-Time Equivalent (FTE) is only 6.00 positions. Two Program Managers, responsible for overall provider relationship management for IT service contracts and security management, are being transferred from the ERP Department; 2.00 Information System Analyst 2 positions are being transferred from the Public Utilities Department for contract management; 2.00 Program Managers are being transferred from the Development Services Department for vendor management and security oversight; and 1.00 Program Manager is being added to support the Citywide Information Security Program. The net impact of the IT Restructure in Fiscal Year 2012 is the addition of 6.00 FTE positions, an increase of $987,074 in expenditures, and increased revenue of $987,074. The restructure is necessary to support the City's overall IT

Strategic Plan, in which the City retains the responsibility for security, IT procurement and contract management.

Revised Revenue
The IT Services Transfer non-discretionary allocations were adjusted as part of the May Revision to reflect that the Information Technology Fund does not have fund balance available to support the reduced rate allocation included in the Fiscal Year 2012 Proposed Budget. This resulted in a revenue adjustment of $238,520 for Fiscal Year 2012.

Enterprise Resource Planning (ERP) Department: Non-General Fund

Net FTE Adjustment:	***0.00***
Net Revenue Adjustment:	***$524,378***
Net Expenditure Adjustment:	***$534,207***

IT Restructure
As part of the IT Restructure, 2.00 Program Managers are being transferred out of the OneSD Support Fund to the Department of IT for overall provider relationship management for IT service contracts and security management. In addition, there was an expenditure reduction for security support provided by SDDPC since security will be a City function. The net reduction in expenditures in the ERP Department is $840,238 as a result of the IT Restructure.

Enterprise Asset Management (EAM) Restructure
2.00 Program Managers are being transferred out of the Transportation & Storm Water Department to the ERP Department due to the EAM Restructure, which results in an expenditure addition of $243,788. In addition, $1.1 million in EAM-associated IT expenditures were transferred into the ERP Department (from the Transportation & Storm Water Department in the General Fund and the Publishing Services and Wireless Communications Technology Funds).

Revised Revenue
The OneSD Support non-discretionary allocations were adjusted as part of the May Revision. This resulted in a revenue adjustment of $524,378 for Fiscal Year 2012.

PUBLIC SAFETY and HOMELAND SECURITY

Fire-Rescue

General Fund Net FTE Adjustment:	***1.00***
General Fund Net Revenue Adjustment:	***$1,050,000***
General Fund Net Expenditure Adjustment:	***$1,978,151***

Restoration of Assistant Fire Marshall
Adjustment reflects the addition of 1.00 Assistant Fire Marshall to restore this position, which was inadvertently removed from the Fiscal Year 2011 budget due to the transition to SAP. This position was already filled with an incumbent in Fiscal Year 2011. This adjustment results in an expenditure increase of $169,977 in Fiscal Year 2012.

Business Emergency Response Team Program
This adjustment reflects a $40,774 increase in expenditures to implement the Business Emergency Response Team (B.E.R.T.) program and an increase in associated revenue of $50,000 to recover the costs of implementing the program. The program is intended to create a value-added understanding of safety issues for businesses and to help businesses increase their response and recovery capabilities during and after a disaster. The total cost of the program is $50,048; however, the adjustment of $40,774 reflects an increase in budget of $16,180 in non-personnel expenses and $24,594 in overtime for a Fire Engineer. The remaining $9,273 is the personnel cost of a Senior Public Information Officer to administer the program, which is already included in the Fiscal Year 2012 Proposed Budget. The $50,000 adjustment in revenue reflects the total revenue received to administer five classes at $10,000 per class in Fiscal Year 2012.

San Diego Lindbergh Field Airport Contract Renegotiation
This adjustment reflects a $1.0 million increase in revenue as a result of a renegotiated contract, which is currently in its final stages, between the Fire-Rescue Department and the San Diego Lindbergh Field Airport. The new contract will provide reimbursement for services offered to the airport. This adjustment reflects the increase in the contract over the $4.0 million in revenue already budgeted for this contract in Fiscal Year 2012.

Fire Alert System Upgrade
Adjustment reflects a one-time increase of $1.7 million in expenditures to fund the upgrade of the Fire Alert System.

Lifeguard Training
Adjustment restores $200,000 in overtime expenditures for lifeguard training that was cut in the Fiscal Years 2010 and 2011 budgets.

Teamsters Local 911 Mandatory Furlough Restoration
Due to a technical error in the Fiscal Year 2012 Proposed Budget, the Fire-Rescue Department budget did not include savings associated with the fifty-two (52) hours of unpaid furlough for Teamsters Local 911 positions. The adjustment required to correct this issue will result in an expense reduction of $132,600.

Office of Homeland Security

General Fund Revenue Adjustment: ***$15,985***

This adjustment reflects an increase in revenue of $15,985 due to the addition of hourly funding for a 0.35 Administrative Aide II position, which is funded by the General Fund and will be reimbursed by Homeland Security grants. Although the position was already budgeted, the reimbursement was not included in the revenue budget.

Police Department

General Fund Net FTE Adjustment: ***3.00***
General Fund Net Revenue Adjustment: ***$477,821***
General Fund Net Expenditure Adjustment: ***$604,343***

Restoration of Criminalist 2
Adjustment reflects the restoration of 1.00 Criminalist 2 and associated personnel costs of $124,646 that had been inadvertently omitted from the Fiscal Year 2012 Proposed Budget. The position is filled and is needed to address the backlog for DNA analysis due to increased DNA capabilities for criminal prosecution.

Restoration of Police Sergeant
Adjustment reflects the restoration of 1.00 Police Sergeant and associated personnel costs of $149,025 that had been inadvertently omitted from the Fiscal Year 2012 Proposed Budget. The loss of this position would impact Patrol supervision functions.

Delinquent Parking Citations
As part of the City Auditor's audit of the Office of the City Treasurer's Parking Administration Program, a number of parking citations were identified as delinquent accounts that had not been referred to collections. Based on historical recovery rates, it is anticipated that the Police Department will receive an additional $947,940 in one-time revenues in Fiscal Year 2012 associated with those delinquent parking citations, which have now been loaded into the Delinquent Accounts Program collection system. The remaining $318,386 is budgeted in the City Treasurer's Department.

IT Efficiencies
Transfer of 1.00 Information Systems Analyst 4 position from the Development Services Department to support the Data Services section in the Police Department.

Negligent Impound Revenue
The adjustment reflects a reduction in negligent impound revenue of $470,119 due to the elimination of the transfer from the Serious Traffic Offenders Program (STOP) Fund in Fiscal Year 2010.

9-1-1 Computer Aided Dispatch (CAD) Hardware/Software Upgrade
The 9-1-1 CAD system provides dispatchers with access to a variety of data about each call and their available departmental resources to be applied to the emergency, however the current system is over 20 years old as is no longer stable. The May Revision includes an increase of $330,672 in expenditures for an interim 9-1-1 CAD hardware/software upgrade to ensure the continuous operation of this critical system.

PUBLIC UTILITIES

Public Utilities (Water and Wastewater Funds): Non-General Funds

Net FTE Adjustment: ***(10.00)***
Net Expenditure Adjustment: ***($710,153)***

Reduction of Positions due to the Lifting of Mandatory Water Restrictions
Adjustment reflects the reduction of 4.00 Field Representatives, 2.00 Customer Service Representatives, 3.00 Code Compliance Officers, and 1.00 Associate Management Analyst due to the "End of California Drought" and the Mayor's call to lift mandatory water restrictions.

Redistribution and Addition of Positions
Positions were redistributed among the Public Utilities' three non-General Funds and two positions were added to more accurately reflect the organizational structure due to efficiencies realized after the implementation of the Fiscal Year 2011 restructure.

IT Restructure
2.00 Information System Analyst positions transferred to the Department of IT for contract management and associated personnel expenditures of $194,964.

PUBLIC WORKS

Environmental Services

General Fund Net FTE Adjustment: ***(0.44)***
General Fund Net Expenditure Adjustment: ***($65,508)***
General Fund Net Revenue Adjustment: ***$50,000***

Sanitation Driver Position Swap
Adjustment reflects the reduction of 1.00 Sanitation Driver 3 and the addition of 1.00 Sanitation Driver 2. The Sanitation Driver 3 position's duties will be absorbed by the Sanitation Driver 2 position. The May Revision includes a net personnel expenditures reduction of $2,708 associated with these adjustments.

Automated Refuse Container Revenue
Adjustment to reflect an anticipated increase of $50,000 in revenue received for the delivery of automated refuse containers to customers.

Reduction of Cell Phone Expenditures
Adjustment reflects a reduction of $30,000 in cell phone expenditures in the Collection Services Division.

Environmental Services Restructure
One FTE position in the Environmental Services Department did not reflect the correct restructured allocation. The adjustment required to correct this allocation will result in a

reduction of 0.44 FTE of a Payroll Specialist position in the General Fund and an addition of 0.03 FTE and 0.41 FTE of a Payroll Specialist in the Refuse Disposal Fund and Recycling Fund, respectively. The reduction in expenditures in the General Fund related to this correction is $32,800.

Environmental Services: Non-General Funds

Net FTE Adjustment:	***1.44***
Net Expenditure Adjustment:	***$438,414***
Net Revenue Adjustment:	***$1,386,000***

Addition of Associate Management Analyst
Adjustment reflects the addition of 1.00 Associate Management Analyst and of $105,814 in associated personnel costs to restore the position which was erroneously reduced in the Fiscal Year 2012 Proposed Budget.

Curbside Recycling Revenue
Adjustment reflects the addition of $1.4 million in revenue for Curbside Recycling to reflect revised revenue projections. Revised projections are based on the estimated market rates of recycled material which is applied to the estimated tons of recycled material collected.

Purchase of Automated Refuse Containers
Adjustment reflects an addition of $300,000 in expenditures for the purchase of automated refuse containers.

Environmental Services Restructure
One FTE position in the Environmental Services Department did not reflect the correct restructured allocation. The adjustment required to correct this allocation will result in a reduction of 0.44 FTE of a Payroll Specialist position in the General Fund and an addition of 0.03 FTE and 0.41 FTE of a Payroll Specialist in the Refuse Disposal Fund and Recycling Fund, respectively. The addition in expenditures in the Refuse Disposal Fund and Recycling Fund related to this correction is $2,200 and $30,400, respectively.

Public Works-Engineering & Capital Projects

General Fund Net FTE Adjustment:	***4.51***
General Fund Net Revenue Adjustment:	***$385,929***
General Fund Net Expenditure Adjustment:	***$355,929***

Utilities Surcharge Fund Restructure
Adjustment reflects an addition of $385,929 in revenue as a result of the restructuring of the Underground Surcharge Fund to the Transportation & Storm Water Department. The reimbursement from the Underground Surcharge Fund to the General Fund is for staff time for 1.00 Associate Engineer-Civil, 1.00 Jr. Engineering Aide, 1.00 Principal Engineering Aide, 1.00 Principal Traffic Engineering Aide, and 0.51 FTE Student Engineer (Hourly). The expenditures associated with the restructure are $385,929 for these 4.51 FTE positions.

Reduction of Cell Phone Expenditures
Adjustment reflects the reduction of $30,000 in cell phone expenditures.

Public Works-Engineering & Capital Projects: Non-General Fund

FTE Adjustment: ***(6.51)***
Revenue Adjustment: ***($45,354,656)***
Expenditure Adjustment: ***($58,803,466)***

Adjustment reflects the reduction of 6.51 FTE positions, $45.4 million in revenue, and $58.8 million as a result of the restructuring of the Underground Surcharge Fund to the Transportation & Storm Water Department.

Public Works-General Services

General Fund Net FTE Adjustment: ***0.00***
General Fund Net Expenditure Adjustment: ***($771,803)***
General Fund Net Revenue Adjustment: ***($755,800)***

Addition of Assistant Engineer-Civil
Adjustment reflects the addition of 1.00 Assistant Engineer-Civil and associated personnel costs of $99,299. The position oversees and manages contracts and engineering requirements related to citywide fire suppression systems and elevator systems and is partially reimbursed by non-General Fund departments.

Reduction of Heating Technician
Adjustment reflects the reduction of 1.00 Heating Technician and associated personnel costs of $80,732. This will result in a manageable reduction in the Facilities Division to conduct emergency repairs, scheduled maintenance and improvements on City HVAC systems. The savings from this position will partially offset the addition of the Assistant Engineer-Civil described above.

Public Utilities SLA Adjustment
Adjustment reflects a reduction of $755,800 in revenue and $300,000 in expenditures related to the Service Level Agreement (SLA) with Public Utilities. Non-personnel expenditures related to the SLA are charged directly to the Public Utilities Department and therefore should be removed from the Facilities Division's budget. Revenue has also been reduced to align with the current SLA.

Reduction of Cell Phone Expenditures
Adjustment reflects a reduction of $30,000 in cell phone expenditures in the Facilities Division budget.

Reduction of Bond Principal Payment
Adjustment reflects a transfer of $460,370 in expenditures associated with the principal debt service of the 2010A Master Refunding Bonds (Deferred CIP Bonds). The payment will be made from the Capital Outlay Fund from the proceeds from the sale of the World Trade Center.

Public Works-General Services: Non-General Fund

Net FTE Adjustment:	***(10.67)***
Net Revenue Adjustment:	***($980,489)***
Net Expenditure Adjustment:	***($1,253,851)***

Publishing Services Managed Competition
As part of the Publishing Services winning proposal submitted during the Managed Competition process, Publishing Services will reduce 10.67 FTE positions, resulting in an expenditure savings of $1.1 million and revenue reduction of $980,489. The proposed changes are expected to result in a five-year savings of $5.0 million, one-third of which will be realized in the General Fund.

Enterprise Asset Management (EAM) Restructure
As part of the EAM Restructure, $29,150 and $164,650 in EAM-associated IT expenditures were transferred from the Publishing Services and Wireless Communications Technology Funds, respectively, to the ERP Department.

Transportation & Storm Water

General Fund Net FTE Adjustment:	***0.00***
General Fund Net Expenditure Adjustment:	***$7,367,636***
General Fund Net Revenue Adjustment:	***$9,973,409***

Addition of Deputy Director
Adjustment reflects the addition of 1.00 unfunded Deputy Director to manage the Administration & Right-of-Way Division.

Trench Restoration SLA
Adjustment reflects a decrease in both non-personnel expenditures and revenue of $2.3 million related to the trench restoration SLA with the Public Utilities Department. Non-personnel expenditures related to the SLA are charged directly to the Public Utilities Department and therefore should be removed from Street Division's budget.

Gas Tax Reimbursement
Adjustment reflects $11.8 million in Gas Tax not spent in Fiscal Year 2011 and re-budgeted for street work in Fiscal Year 2012. Due to delays from the State, Fiscal Year 2010 Proposition 42 transportation funding was received in the fourth quarter of Fiscal Year 2010. Proposition 42 funds must be spent by the end of the following fiscal year. In order to meet the expenditure deadline, non-contract street work typically reimbursed by Gas Tax was shifted to the Proposition 42 Fund. Therefore, the $11.8 million of Gas Tax savings is being re-budgeted for street work in Fiscal Year 2012.

Reduction of Bond Principal Payment
Adjustment reflects a transfer of $1.4 million in expenditures associated with the principal debt service of the 2010A Master Refunding Bonds (Deferred CIP Bonds). The payment will be made from the Capital Outlay Fund from the proceeds from the sale of the World Trade Center.

Qualified Energy Conservation Bonds (QECB) Treasury Subsidy
The May Revision includes an addition of $473,409 in expenditures and revenue from a QECB Treasury Subsidy related to streets lights. Expenditure adjustments reflect an addition of $383,403 for concrete and sidewalk contracts and the reinstatement of 1.00 reimbursable Cement Finisher with associated personnel costs of $90,006 in order for Street Division to meet the expenditure requirements of the TransNet MOE.

Reduction of Cell Phone Expenditures
Adjustment reflects a reduction of $50,000 in cell phone expenditures in the Streets Division budget.

Enterprise Asset Management (EAM) Restructure
Two Program Managers are being transferred out of the Transportation & Storm Water Department to the ERP Department due to the EAM Restructure, which results in a personnel expenditure reduction of $243,101. In addition, non-personnel EAM-associated IT expenditures of $873,042 were transferred to the ERP Department from the Transportation & Storm Water Department.

Transportation & Storm Water: Non-General Fund

FTE Adjustment ***2.00***
Revenue Adjustment: ***$45,354,656***
Expenditure Adjustment: ***$58,757,227***

Adjustment reflects the addition of 2.00 FTE positions, $59.0 million in expenditures, and $45.4 million in revenue as a result of the restructuring of the Underground Surcharge Fund. As part of the May Revision, the Underground Surcharge Fund is moving under the Transportation & Storm Water Department.

OTHER FUNDS

Capital Outlay Fund

Revenue Adjustment: ***$8,000,000***
Expenditure Adjustment: ***$2,490,000***

Addition of $8.0 million in revenue from the sale of the World Trade Center. In addition, expenditures were increased by $2.5 million for a portion of the principal debt service on the 2010A Master Refunding Bonds ($1.9 million for Deferred CIP Bonds and $590,000 for Mission Bay/Balboa Park Improvement).

Gas Tax Fund

Expenditure Adjustment: ***$11,800,000***

The General Services–Street Division projections reflect a reduction of $11.8 million in Gas Tax reimbursement in Fiscal Year 2011. Due to delays from the State, Fiscal Year 2010 Proposition 42 transportation funding was received in the fourth quarter of Fiscal Year 2010. In order to meet the expenditure deadline, non-contract street work typically reimbursed by Gas Tax was shifted

to the Proposition 42 Fund. The $11.8 million in Gas Tax not spent in Fiscal Year 2011 will be re-budgeted in Fiscal Year 2012 for street-related work.

Mission Bay/Balboa Park Improvement Fund

Revenue Adjustment: ***($590,000)***
Expenditure Adjustment: ***($590,000)***

Adjustment reflects a decrease in TOT revenue and a decrease in principal debt service for the 2010A Master Refunding Bonds. The principal debt service will be paid from the Capital Outlay Fund from the proceeds of the World Trade Center sale.

CAPITAL IMPROVEMENTS PROGRAM (CIP)

Adjustments to capital improvement projects are primarily due to identification of additional funding, re-prioritization, or correction of proposed allocations. The adjustments total a reduction of approximately $45.4 million to the Fiscal Year 2012 Proposed CIP Budget. Please refer to *Attachment 2* for an itemized list of the changes by project. These revisions include:

- A new Fire-Rescue project to replace the Fire In-Station Alerting System with the first year funding amount of $1.7 million in contributions from the General Fund;
- $1.5 million in contributions from the General Fund for ADA projects as a result of one-time savings identified in the General Fund;
- A new project to implement the automated contractor/vendor registration phase of the SRM module of SAP with $900,000 in contributions from the General Fund;
- $5.1 million of recently received Mission Valley DIF funding for the State Route 163/Friars Road project; and
- $55.1 million reduction in Public Utilities projects primarily due to reassessment of project spending and existing project budgets to support Fiscal Year 2012 needs.

Attachments:
1. Fiscal Year 2012 Mayor's May Revision Summary Table
2. Capital Improvement Program – FY2012 May Revision

cc: Honorable Mayor Jerry Sanders
Jan Goldsmith, City Attorney
Wally Hill, Assistant Chief Operating Officer
Andrea Tevlin, Independent Budget Analyst
Eduardo Luna, City Auditor
Department Directors
Julio Canizal, Budget Manager
Angela Colton, Financial Manager
Irina Kumits, Financial Manager
Aimee Faucett, Deputy Chief of Staff/Director of Policy
Amy Benjamin, Director of Council Affairs

Administration	Fringe Benefit Adjustments	0.00	$ (2,402)	$ -	$ (2,402)	$ -
	Retiree Health Care Adjustment	0.00	$ (3,803)	$ -	$ (3,803)	$ -
	Unemployment Insurance Adjustment	0.00	$ 2,079	$ -	$ 2,079	$ -
Administration Total		0.00	$ (4,126)	$ -	$ (4,126)	$ -
Business Office	IT Restructure	0.00	$ -	$ (32)	$ (32)	$ -
	Fringe Benefit Adjustments	0.00	$ (1,081)	$ -	$ (1,081)	$ -
	Retiree Health Care Adjustment	0.00	$ (1,542)	$ -	$ (1,542)	$ -
	Unemployment Insurance Adjustment	0.00	$ 876	$ -	$ 876	$ -
Business Office Total		0.00	$ (1,747)	$ (32)	$ (1,779)	$ -
City Attorney	IT Restructure	0.00	$ -	$ (6,636)	$ (6,636)	$ -
	Reduction in Publishing Services Costs	0.00	$ -	$ (11,568)	$ (11,568)	$ -
	Civil Prosecutions Transfer	0.00	$ -	$ 50,000	$ 50,000	$ -
	Fringe Benefit Adjustments	0.00	$ (46,735)	$ -	$ (46,735)	$ -
	Retiree Health Care Adjustment	0.00	$ (69,853)	$ -	$ (69,853)	$ -
	Unemployment Insurance Adjustment	0.00	$ 40,884	$ -	$ 40,884	$ -
	DCAA Mandatory Furlough Restoration	0.00	$ (196,000)	$ -	$ (196,000)	$ -
City Attorney Total		0.00	$ (271,704)	$ 31,796	$ (239,908)	$ -
City Auditor	IT Restructure	0.00	$ -	$ (75)	$ (75)	$ -
	Fringe Benefit Adjustments	0.00	$ (2,027)	$ -	$ (2,027)	$ -
	Retiree Health Care Adjustment	0.00	$ (4,061)	$ -	$ (4,061)	$ -
	Unemployment Insurance Adjustment	0.00	$ 2,880	$ -	$ 2,880	$ -
City Auditor Total		0.00	$ (3,208)	$ (75)	$ (3,283)	$ -
City Clerk	IT Restructure	0.00	$ -	$ (201)	$ (201)	$ -
	Reduction in Publishing Services Costs	0.00	$ -	$ (21,395)	$ (21,395)	$ -
	Fringe Benefit Adjustments	0.00	$ (4,747)	$ -	$ (4,747)	$ -
	Retiree Health Care Adjustment	0.00	$ (9,406)	$ -	$ (9,406)	$ -
	Unemployment Insurance Adjustment	0.00	$ 3,830	$ -	$ 3,830	$ -
City Clerk Total		0.00	$ (10,323)	$ (21,596)	$ (31,919)	$ -
City Comptroller	IT Restructure	0.00	$ -	$ (1,702)	$ (1,702)	$ -
	Fringe Benefit Adjustments	0.00	$ (11,272)	$ -	$ (11,272)	$ -
	Retiree Health Care Adjustment	0.00	$ (16,620)	$ -	$ (16,620)	$ -
	Unemployment Insurance Adjustment	0.00	$ 9,502	$ -	$ 9,502	$ -
City Comptroller Total		0.00	$ (18,390)	$ (1,702)	$ (20,092)	$ -
City Treasurer	IT Restructure	0.00	$ -	$ (5,751)	$ (5,751)	$ -
	Reduction in Publishing Services Costs	0.00	$ -	$ (31,214)	$ (31,214)	$ -
	Addition of Parking Revenue	0.00	$ -	$ -	$ -	$ 318,386
	Fringe Benefit Adjustments	0.00	$ (11,875)	$ -	$ (11,875)	$ -
	Retiree Health Care Adjustment	0.00	$ (22,659)	$ -	$ (22,659)	$ -
	Unemployment Insurance Adjustment	0.00	$ 9,757	$ -	$ 9,757	$ -
City Treasurer Total		0.00	$ (24,777)	$ (36,965)	$ (61,742)	$ 318,386
Citywide Program Expenditures	Civil Prosecutions Transfer	0.00	$ -	$ (50,000)	$ (50,000)	$ -
	MADs Assessment to Public Property	0.00	$ -	$ 13,000	$ 13,000	$ -
	MTS Maintenance of Effort (MOE) Payment	0.00	$ -	$ 181,102	$ 181,102	$ -
Citywide Program Expenditures Total		0.00	$ -	$ 144,102	$ 144,102	$ -
Council Administration	IT Restructure	0.00	$ -	$ (5)	$ (5)	$ -
	Design Costs for Ninth Council Office	0.00	$ -	$ 41,000	$ 41,000	$ -
	Fringe Benefit Adjustments	0.00	$ (1,578)	$ -	$ (1,578)	$ -
	Retiree Health Care Adjustment	0.00	$ (2,565)	$ -	$ (2,565)	$ -
	Unemployment Insurance Adjustment	0.00	$ 1,447	$ -	$ 1,447	$ -
Council Administration Total		0.00	$ (2,696)	$ 40,995	$ 38,299	$ -

Council District 1	Fringe Benefit Adjustments	0.00	$ (1,270)	$ -	$ (1,270)	$ -
	Retiree Health Care Adjustment	0.00	$ (2,138)	$ -	$ (2,138)	$ -
	Unemployment Insurance Adjustment	0.00	$ 966	$ -	$ 966	$ -
	IT Services Transfer Adjustment	0.00	$ -	$ 802	$ 802	$ -
	OneSD Support Adjustment	0.00	$ -	$ (543)	$ (543)	$ -
	Adjustment to Baseline Level	0.00	$ 2,183	$ -	$ 2,183	$ -
Council District 1 Total		0.00	$ (259)	$ 259	$ -	$ -
Council District 2	Budget Realignment	0.00	$ (8,025)	$ -	$ (8,025)	$ -
	Fringe Benefit Adjustments	0.00	$ (1,241)	$ -	$ (1,241)	$ -
	Retiree Health Care Adjustment	0.00	$ (2,137)	$ -	$ (2,137)	$ -
	Unemployment Insurance Adjustment	0.00	$ 1,083	$ -	$ 1,083	$ -
	IT Services Transfer Adjustment	0.00	$ -	$ 747	$ 747	$ -
	OneSD Support Adjustment	0.00	$ -	$ (532)	$ (532)	$ -
	Adjustment to Baseline Level	0.00	$ 2,080	$ -	$ 2,080	$ -
Council District 2 Total		0.00	$ (8,240)	$ 215	$ (8,025)	$ -
Council District 3	IT Restructure	0.00	$ -	$ (11)	$ (11)	$ -
	Fringe Benefit Adjustments	0.00	$ (1,372)	$ -	$ (1,372)	$ -
	Retiree Health Care Adjustment	0.00	$ (2,138)	$ -	$ (2,138)	$ -
	Unemployment Insurance Adjustment	0.00	$ 1,010	$ -	$ 1,010	$ -
	IT Services Transfer Adjustment	0.00	$ -	$ 757	$ 757	$ -
	OneSD Support Adjustment	0.00	$ -	$ (579)	$ (579)	$ -
	Adjustment to Baseline Level	0.00	$ 2,333	$ -	$ 2,333	$ -
Council District 3 Total		0.00	$ (167)	$ 167	$ -	$ -
Council District 4	Fringe Benefit Adjustments	0.00	$ (1,458)	$ -	$ (1,458)	$ -
	Retiree Health Care Adjustment	0.00	$ (2,138)	$ -	$ (2,138)	$ -
	Unemployment Insurance Adjustment	0.00	$ 1,095	$ -	$ 1,095	$ -
	IT Services Transfer Adjustment	0.00	$ -	$ 748	$ 748	$ -
	OneSD Support Adjustment	0.00	$ -	$ (553)	$ (553)	$ -
	Adjustment to Baseline Level	0.00	$ 2,306	$ -	$ 2,306	$ -
Council District 4 Total		0.00	$ (195)	$ 195	$ -	$ -
Council District 5	Fringe Benefit Adjustments	0.00	$ (666)	$ -	$ (666)	$ -
	Retiree Health Care Adjustment	0.00	$ (1,924)	$ -	$ (1,924)	$ -
	Unemployment Insurance Adjustment	0.00	$ 864	$ -	$ 864	$ -
	IT Services Transfer Adjustment	0.00	$ -	$ 787	$ 787	$ -
	OneSD Support Adjustment	0.00	$ -	$ (479)	$ (479)	$ -
	Adjustment to Baseline Level	0.00	$ 1,418	$ -	$ 1,418	$ -
Council District 5 Total		0.00	$ (308)	$ 308	$ -	$ -
Council District 6	Fringe Benefit Adjustments	0.00	$ (1,247)	$ -	$ (1,247)	$ -
	Retiree Health Care Adjustment	0.00	$ (2,138)	$ -	$ (2,138)	$ -
	Unemployment Insurance Adjustment	0.00	$ 1,035	$ -	$ 1,035	$ -
	IT Services Transfer Adjustment	0.00	$ -	$ 729	$ 729	$ -
	OneSD Support Adjustment	0.00	$ -	$ (533)	$ (533)	$ -
	Adjustment to Baseline Level	0.00	$ 2,154	$ -	$ 2,154	$ -
Council District 6 Total		0.00	$ (196)	$ 196	$ -	$ -
Council District 7	IT Restructure	0.00	$ -	$ (89)	$ (89)	$ -
	Fringe Benefit Adjustments	0.00	$ (1,278)	$ -	$ (1,278)	$ -
	Retiree Health Care Adjustment	0.00	$ (2,138)	$ -	$ (2,138)	$ -
	Unemployment Insurance Adjustment	0.00	$ 1,035	$ -	$ 1,035	$ -
	IT Services Transfer Adjustment	0.00	$ -	$ 894	$ 894	$ -
	OneSD Support Adjustment	0.00	$ -	$ (532)	$ (532)	$ -
	Adjustment to Baseline Level	0.00	$ 2,108	$ -	$ 2,108	$ -
Council District 7 Total		0.00	$ (273)	$ 273	$ -	$ -

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Council District 8	Fringe Benefit Adjustments	0.00	$ (1,056)	$ -	$ (1,056)	$ -
	Retiree Health Care Adjustment	0.00	$ (2,138)	$ -	$ (2,138)	$ -
	Unemployment Insurance Adjustment	0.00	$ 1,015	$ -	$ 1,015	$ -
	IT Services Transfer Adjustment	0.00	$ -	$ 750	$ 750	$ -
	OneSD Support Adjustment	0.00	$ -	$ (532)	$ (532)	$ -
	Adjustment to Baseline Level	0.00	$ 1,961	$ -	$ 1,961	$ -
Council District 8 Total		0.00	$ (218)	$ 218	$ -	$ -
Debt Management	Fringe Benefit Adjustments	0.00	$ 2,706	$ -	$ 2,706	$ -
	Retiree Health Care Adjustment	0.00	$ (3,634)	$ -	$ (3,634)	$ -
	Unemployment Insurance Adjustment	0.00	$ 2,348	$ -	$ 2,348	$ -
Debt Management Total		0.00	$ 1,420	$ -	$ 1,420	$ -
Development Services	IT Restructure	0.00	$ -	$ (545)	$ (545)	$ -
	Reduction in Publishing Services Costs	0.00	$ -	$ (8,167)	$ (8,167)	$ -
	Fringe Benefit Adjustments	0.00	$ (15,257)	$ -	$ (15,257)	$ -
	Retiree Health Care Adjustment	0.00	$ (25,225)	$ -	$ (25,225)	$ -
	Unemployment Insurance Adjustment	0.00	$ 13,149	$ -	$ 13,149	$ -
Development Services Total		0.00	$ (27,333)	$ (8,712)	$ (36,045)	$ -
Disability Services	IT Restructure	0.00	$ -	$ (33)	$ (33)	$ -
	MTS Maintenance of Effort (MOE) Payment	0.00	$ -	$ (181,102)	$ (181,102)	$ -
	Support for ADA Capital Projects	0.00	$ -	$ 1,531,029	$ 1,531,029	$ -
	Fringe Benefit Adjustments	0.00	$ (790)	$ -	$ (790)	$ -
	Retiree Health Care Adjustment	0.00	$ (855)	$ -	$ (855)	$ -
	Unemployment Insurance Adjustment	0.00	$ 661	$ -	$ 661	$ -
Disability Services Total		0.00	$ (984)	$ 1,349,894	$ 1,348,910	$ -
Economic Development	Addition of 1.00 Community Development Specialist 4	1.00	$ 115,628	$ -	$ 115,628	$ 115,628
	Fringe Benefit Adjustments	0.00	$ (1,694)	$ -	$ (1,694)	$ -
	Retiree Health Care Adjustment	0.00	$ (2,351)	$ -	$ (2,351)	$ -
	Unemployment Insurance Adjustment	0.00	$ 1,388	$ -	$ 1,388	$ -
Economic Development Total		1.00	$ 112,971	$ -	$ 112,971	$ 115,628
Environmental Services	IT Restructure	0.00	$ -	$ (230)	$ (230)	$ -
	Reduction in Cell Phone Expenditures	0.00	$ -	$ (30,000)	$ (30,000)	$ -
	Automated Refuse Container Revenue	0.00	$ -	$ -	$ -	$ 50,000
	Fringe Benefit Adjustments	0.00	$ (14,322)	$ -	$ (14,322)	$ -
	Sanitation Driver Position Swap	0.00	$ (2,708)	$ -	$ (2,708)	$ -
	Retiree Health Care Adjustment	0.00	$ (29,033)	$ -	$ (29,033)	$ -
	Unemployment Insurance Adjustment	0.00	$ 12,562	$ -	$ 12,562	$ -
	Environmental Services Restructure	(0.44)	$ (32,800)	$ -	$ (32,800)	$ -
Environmental Services Total		(0.44)	$ (66,301)	$ (30,230)	$ (96,531)	$ 50,000
Ethics Commission	IT Restructure	0.00	$ -	$ (10)	$ (10)	$ -
	Fringe Benefit Adjustments	0.00	$ (814)	$ -	$ (814)	$ -
	Retiree Health Care Adjustment	0.00	$ (1,068)	$ -	$ (1,068)	$ -
	Unemployment Insurance Adjustment	0.00	$ 678	$ -	$ 678	$ -
Ethics Commission Total		0.00	$ (1,204)	$ (10)	$ (1,214)	$ -
Financial Management	IT Restructure	0.00	$ -	$ (46)	$ (46)	$ -
	Reduction in Publishing Services Costs	0.00	$ -	$ (11,435)	$ (11,435)	$ -
	Fringe Benefit Adjustments	0.00	$ (4,387)	$ -	$ (4,387)	$ -
	Retiree Health Care Adjustment	0.00	$ (6,199)	$ -	$ (6,199)	$ -
	Unemployment Insurance Adjustment	0.00	$ 3,846	$ -	$ 3,846	$ -
Financial Management Total		0.00	$ (6,740)	$ (11,481)	$ (18,221)	$ -

Fire-Rescue	IT Restructure	0.00	$ -	$ (5,461)	$ (5,461)	$ -
	Reduction in Publishing Services Costs	0.00	$ -	$ (19,521)	$ (19,521)	$ -
	Restoration of Assistant Fire Marshall	1.00	$ 169,977	$ -	$ 169,977	$ -
	Business Emergency Response Team Program	0.00	$ 24,594	$ 16,180	$ 40,774	$ 50,000
	San Diego Lindbergh Field Airport Contract Renegotiation	0.00	$ -	$ -	$ -	$ 1,000,000
	Fire Alert System Upgrade	0.00	$ -	$ 1,700,000	$ 1,700,000	$ -
	Lifeguard Training	0.00	$ 200,000	$ -	$ 200,000	$ -
	Fringe Benefit Adjustments	0.00	$ (200,925)	$ -	$ (200,925)	$ -
	Retiree Health Care Adjustment	0.00	$ (221,670)	$ -	$ (221,670)	$ -
	Unemployment Insurance Adjustment	0.00	$ 124,694	$ -	$ 124,693	$ -
	Teamsters Local 911 Mandatory Furlough Restoration	0.00	$ (132,600)	$ -	$ (132,600)	$ -
Fire-Rescue Total		1.00	$ (35,930)	$ 1,691,198	$ 1,655,267	$ 1,050,000
General Fund Departments	IT Services Transfer Adjustment	0.00	$ -	$ 454,954	$ 454,954	$ -
	OneSD Support Adjustment	0.00	$ -	$ 620,544	$ 620,544	$ -
General Fund Departments Total		0.00	$ -	$ 1,075,498	$ 1,075,498	$ -
Human Resources	IT Restructure	0.00	$ -	$ (146)	$ (146)	$ -
	Fringe Benefit Adjustments	0.00	$ (2,044)	$ -	$ (2,044)	$ -
	Retiree Health Care Adjustment	0.00	$ (2,565)	$ -	$ (2,565)	$ -
	Unemployment Insurance Adjustment	0.00	$ 1,714	$ -	$ 1,714	$ -
Human Resources Total		0.00	$ (2,895)	$ (146)	$ (3,041)	$ -
Library	IT Restructure	0.00	$ -	$ (2,112)	$ (2,112)	$ -
	Partial Restoration of Library Positions and Expenditures	30.10	$ 2,613,145	$ 105,149	$ 2,718,294	$ -
	Fringe Benefit Adjustments	0.00	$ (33,820)	$ -	$ (33,820)	$ -
	Retiree Health Care Adjustment	0.00	$ (77,382)	$ -	$ (77,382)	$ -
	Unemployment Insurance Adjustment	0.00	$ 25,121	$ -	$ 25,121	$ -
Library Total		30.10	$ 2,527,064	$ 103,037	$ 2,630,101	$ -
Major General Fund Revenues	Redevelopment Agency Debt Repayment	0.00	$ -	$ -	$ -	$ 800,336
	Tax Increment Sharing	0.00	$ -	$ -	$ -	$ (150,076)
	Revised Interest Earnings	0.00	$ -	$ -	$ -	$ 156,883
	Transient Occupancy Tax (TOT)	0.00	$ -	$ -	$ -	$ 2,119,499
Major General Fund Revenues Total		0.00	$ -	$ -	$ -	$ 2,926,642
Office of Homeland Security	IT Restructure	0.00	$ -	$ (17)	$ (17)	$ -
	Homeland Security Grant Reimbursement	0.00	$ -	$ -	$ -	$ 15,985
	Fringe Benefit Adjustments	0.00	$ (1,541)	$ -	$ (1,541)	$ -
	Retiree Health Care Adjustment	0.00	$ (2,565)	$ -	$ (2,565)	$ -
	Unemployment Insurance Adjustment	0.00	$ 1,374	$ -	$ 1,374	$ -
Office of Homeland Security Total		0.00	$ (2,732)	$ (17)	$ (2,749)	$ 15,985
Office of the Assistant COO	Fringe Benefit Adjustments	0.00	$ (341)	$ -	$ (341)	$ -
	Retiree Health Care Adjustment	0.00	$ (214)	$ -	$ (214)	$ -
	Unemployment Insurance Adjustment	0.00	$ 313	$ -	$ 313	$ -
Office of the Assistant COO Total		0.00	$ (242)	$ -	$ (242)	$ -
Office of the Chief Financial Officer	Fringe Benefit Adjustments	0.00	$ (697)	$ -	$ (697)	$ -
	Retiree Health Care Adjustment	0.00	$ (641)	$ -	$ (641)	$ -
	Unemployment Insurance Adjustment	0.00	$ 615	$ -	$ 615	$ -
Office of the Chief Financial Officer Total		0.00	$ (723)	$ -	$ (723)	$ -
Office of the Chief Operating Officer	Fringe Benefit Adjustments	0.00	$ (485)	$ -	$ (485)	$ -
	Retiree Health Care Adjustment	0.00	$ (428)	$ -	$ (428)	$ -
	Unemployment Insurance Adjustment	0.00	$ 543	$ -	$ 543	$ -
Office of the Chief Operating Officer Total		0.00	$ (370)	$ -	$ (370)	$ -

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Office of the IBA	IT Restructure	0.00	$ -	$ (2)	$ (2)	$ -
	Fringe Benefit Adjustments	0.00	$ (1,839)	$ -	$ (1,839)	$ -
	Retiree Health Care Adjustment	0.00	$ (2,138)	$ -	$ (2,138)	$ -
	Unemployment Insurance Adjustment	0.00	$ 1,714	$ -	$ 1,714	$ -
Office of the IBA Total		0.00	$ (2,263)	$ (2)	$ (2,265)	$ -
Office of the Mayor	IT Restructure	0.00	$ -	$ (28)	$ (28)	$ -
	Fringe Benefit Adjustments	0.00	$ (5,402)	$ -	$ (5,402)	$ -
	Retiree Health Care Adjustment	0.00	$ (7,695)	$ -	$ (7,695)	$ -
	Unemployment Insurance Adjustment	0.00	$ 5,034	$ -	$ 5,034	$ -
Office of the Mayor Total		0.00	$ (8,063)	$ (28)	$ (8,091)	$ -
Park & Recreation	IT Restructure	0.00	$ -	$ (1,234)	$ (1,234)	$ -
	Reduction in Publishing Services Costs	0.00	$ -	$ (16,437)	$ (16,437)	$ -
	Reduction in Cell Phone Expenditures	0.00	$ -	$ (60,000)	$ (60,000)	$ -
	Reinstatement of Recreation Center Hours of Operation	48.19	$ 2,631,490	$ 664,628	$ 3,296,118	$ 394,006
	After School Program Staffing Adjustment	0.00	$ (3,260)	$ -	$ (3,260)	$ -
	Restoration of Fire Pits	2.00	$ 146,098	$ (26,098)	$ 120,000	$ 120,000
	Addition of TOT Revenue	0.00	$ -	$ -	$ -	$ 1,894,307
	Fringe Benefit Adjustments	0.00	$ (58,047)	$ -	$ (58,047)	$ -
	Retiree Health Care Adjustment	0.00	$ (129,384)	$ -	$ (129,384)	$ -
	Unemployment Insurance Adjustment	0.00	$ 45,605	$ -	$ 45,604	$ -
Park & Recreation Total		50.19	$ 2,632,502	$ 560,859	$ 3,193,360	$ 2,408,313
Personnel	IT Restructure	0.00	$ -	$ (99)	$ (99)	$ -
	Fringe Benefit Adjustments	0.00	$ (6,018)	$ -	$ (6,018)	$ -
	Retiree Health Care Adjustment	0.00	$ (12,184)	$ -	$ (12,184)	$ -
	Unemployment Insurance Adjustment	0.00	$ 6,130	$ -	$ 6,130	$ -
Personnel Total		0.00	$ (12,072)	$ (99)	$ (12,171)	$ -
Police	IT Restructure	0.00	$ -	$ (38,320)	$ (38,320)	$ -
	Reduction in Publishing Services Costs	0.00	$ -	$ (24,512)	$ (24,512)	$ -
	Delinquent Parking Citations	0.00	$ -	$ -	$ -	$ 947,940
	Restoration of Criminalist 2	1.00	$ 124,646	$ -	$ 124,646	$ -
	Restoration of Police Sergeant	1.00	$ 149,025	$ -	$ 149,025	$ -
	Negligent Impound Revenue	0.00	$ -	$ -	$ -	$ (470,119)
	CAD Hardware and Software Upgrade	0.00	$ -	$ 330,672	$ 330,672	$ -
	Fringe Benefit Adjustments	0.00	$ (428,001)	$ -	$ (428,001)	$ -
	IT Efficiencies	1.00	$ -	$ -	$ -	$ -
	Retiree Health Care Adjustment	0.00	$ (506,990)	$ -	$ (506,990)	$ -
	Unemployment Insurance Adjustment	0.00	$ 294,508	$ -	$ 294,507	$ -
Police Total		3.00	$ (366,812)	$ 267,840	$ (98,973)	$ 477,821
Public Works - Engineering & Capital Projects	IT Restructure	0.00	$ -	$ (9,026)	$ (9,026)	$ -
	Reduction in Publishing Services Costs	0.00	$ -	$ (18,003)	$ (18,003)	$ -
	Reduction in Cell Phone Expenditures	0.00	$ -	$ (30,000)	$ (30,000)	$ -
	Underground Surcharge Fund Restructure	4.51	$ 385,929	$ -	$ 385,929	$ 385,929
	Fringe Benefit Adjustments	0.00	$ (34,110)	$ -	$ (34,110)	$ -
	Retiree Health Care Adjustment	0.00	$ (92,986)	$ -	$ (92,986)	$ -
	Unemployment Insurance Adjustment	0.00	$ 52,300	$ -	$ 52,300	$ -
Public Works - Engineering & Capital Projects Total		4.51	$ 311,133	$ (57,029)	$ 254,104	$ 385,929

Public Works - General Services	IT Restructure	0.00	$ -	$ (9,601)	$ (9,601)	$ -
	Reduction in Cell Phone Expenditures	0.00	$ -	$ (30,000)	$ (30,000)	$ -
	Reduction of Bond Principal Payment	0.00	$ -	$ (460,370)	$ (460,370)	$ -
	Addition of Assistant Engineer - Civil	1.00	$ 99,299	$ -	$ 99,299	$ -
	Public Utilities SLA Adjustment	0.00	$ -	$ (300,000)	$ (300,000)	$ (755,800)
	Reduction of Heating Technician	(1.00)	$ (80,732)	$ -	$ (80,732)	$ -
	Fringe Benefit Adjustments	0.00	$ (10,445)	$ -	$ (10,445)	$ -
	Retiree Health Care Adjustment	0.00	$ (20,735)	$ -	$ (20,735)	$ -
	Unemployment Insurance Adjustment	0.00	$ 8,862	$ -	$ 8,862	$ -
Public Works - General Services Total		0.00	$ (3,751)	$ (799,971)	$ (803,722)	$ (755,800)
Purchasing & Contracting	IT Restructure	1.00	$ 87,177	$ (331)	$ 86,846	$ -
	SRM Contractor/Vendor Registration	0.00	$ -	$ 900,000	$ 900,000	$ -
	Reimbursement Revenue	0.00	$ -	$ -	$ -	$ 150,000
	Fringe Benefit Adjustments	0.00	$ (4,383)	$ -	$ (4,383)	$ -
	Retiree Health Care Adjustment	0.00	$ (7,481)	$ -	$ (7,481)	$ -
	Unemployment Insurance Adjustment	0.00	$ 3,612	$ -	$ 3,612	$ -
Purchasing & Contracting Total		1.00	$ 78,925	$ 899,669	$ 978,594	$ 150,000
Real Estate Assets	Fringe Benefit Adjustments	0.00	$ (42,907)	$ -	$ (42,907)	$ -
	Retiree Health Care Adjustment	0.00	$ (5,772)	$ -	$ (5,772)	$ -
	Unemployment Insurance Adjustment	0.00	$ 3,343	$ -	$ 3,343	$ -
Real Estate Assets Total		0.00	$ (45,336)	$ -	$ (45,336)	$ -
Transportation & Storm Water	IT Restructure	0.00	$ -	$ (20,555)	$ (20,555)	$ -
	Reduction in Publishing Services Costs	0.00	$ -	$ (68,995)	$ (68,995)	$ -
	Reduction in Cell Phone Expenditures	0.00	$ -	$ (50,000)	$ (50,000)	$ -
	Reduction of Bond Principal Payment	0.00	$ -	$ (1,439,630)	$ (1,439,630)	$ -
	Addition of Deputy Director	1.00	$ -	$ -	$ -	$ -
	Trench Restoration SLA	0.00	$ -	$ (2,300,000)	$ (2,300,000)	$ (2,300,000)
	Gas Tax Reimbursement	0.00	$ -	$ 11,800,000	$ 11,800,000	$ 11,800,000
	QECB Treasury Subsidy	1.00	$ 90,006	$ 383,403	$ 473,409	$ 473,409
	Enterprise Asset Management (EAM) Restructure	(2.00)	$ (243,101)	$ (873,042)	$ (1,116,143)	$ -
	Fringe Benefit Adjustments	0.00	$ (41,262)	$ -	$ (41,262)	$ -
	Retiree Health Care Adjustment	0.00	$ (90,422)	$ -	$ (90,422)	$ -
	Unemployment Insurance Adjustment	0.00	$ 37,855	$ -	$ 37,855	$ -
Transportation & Storm Water Total		0.00	$ (246,924)	$ 7,431,181	$ 7,184,257	$ 9,973,409
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Airports Fund	Fringe Benefit Adjustments	0.00	$ (1,766)	$ -	$ (1,766)	$ -
	Retiree Health Care Adjustment	0.00	$ (3,633)	$ -	$ (3,633)	$ -
	Unemployment Insurance Adjustment	0.00	$ 1,483	$ -	$ 1,483	$ -
Airports Fund Total		0.00	$ (3,916)	$ -	$ (3,916)	$ -
Automated Refuse Container Fund	Purchase of Automated Refuse Containers	0.00	$ -	$ 300,000	$ 300,000	$ -
Automated Refuse Container Fund Total		0.00	$ -	$ 300,000	$ 300,000	$ -
C&ED MAD Management Fund	MAD Adjustments	0.00	$ -	$ 29,066	$ 29,066	$ -
C&ED MAD Management Fund Total		0.00	$ -	$ 29,066	$ 29,066	$ -
Capital Outlay Fund	Bond Principal Payment	0.00	$ -	$ 2,490,000	$ 2,490,000	$ -
	Revenue from the Sale of the World Trade Center	0.00	$ -	$ -	$ -	$ 8,000,000
Capital Outlay Fund Total		0.00	$ -	$ 2,490,000	$ 2,490,000	$ 8,000,000
Central Stores Fund	IT Restructure	0.00	$ -	$ (105)	$ (105)	$ -
	Reduction in Publishing Services Costs	0.00	$ -	$ (129,690)	$ (129,690)	$ -
	Fringe Benefit Adjustments	0.00	$ (2,007)	$ -	$ (2,007)	$ -
	Retiree Health Care Adjustment	0.00	$ (4,703)	$ -	$ (4,703)	$ -
	Unemployment Insurance Adjustment	0.00	$ 1,465	$ -	$ 1,465	$ -
Central Stores Fund Total		0.00	$ (5,245)	$ (129,795)	$ (135,040)	$ -
Concourse and Parking Garages Operating Fund	Fringe Benefit Adjustments	0.00	$ (261)	$ -	$ (261)	$ -
	Retiree Health Care Adjustment	0.00	$ (428)	$ -	$ (428)	$ -
	Unemployment Insurance Adjustment	0.00	$ 201	$ -	$ 201	$ -
Concourse and Parking Garages Operating Fund Total		0.00	$ (488)	$ -	$ (488)	$ -
Development Services Fund	IT Restructure	(3.00)	$ (729)	$ (258)	$ (987)	$ -
	Reduction in Publishing Services Costs	0.00	$ -	$ (21,615)	$ (21,615)	$ -
	Fringe Benefit Adjustments	0.00	$ (33,302)	$ -	$ (33,302)	$ -
	IT Efficiencies	(1.00)	$ -	$ -	$ -	$ -
	Retiree Health Care Adjustment	0.00	$ (56,220)	$ -	$ (56,220)	$ -
	Unemployment Insurance Adjustment	0.00	$ 29,900	$ -	$ 29,900	$ -
Development Services Fund Total		(4.00)	$ (60,351)	$ (21,873)	$ (82,224)	$ -
Energy Conservation Program Fund	IT Restructure	0.00	$ -	$ (1,047)	$ (1,047)	$ -
	Fringe Benefit Adjustments	0.00	$ (1,732)	$ -	$ (1,732)	$ -
	Retiree Health Care Adjustment	0.00	$ (2,746)	$ -	$ (2,746)	$ -
	Unemployment Insurance Adjustment	0.00	$ 1,615	$ -	$ 1,615	$ -
Energy Conservation Program Fund Total		0.00	$ (2,863)	$ (1,047)	$ (3,910)	$ -
Facilities Financing Fund	IT Restructure	0.00	$ -	$ (113)	$ (113)	$ -
	Fringe Benefit Adjustments	0.00	$ (1,632)	$ -	$ (1,632)	$ -
	Retiree Health Care Adjustment	0.00	$ (2,993)	$ -	$ (2,993)	$ -
	Unemployment Insurance Adjustment	0.00	$ 1,641	$ -	$ 1,641	$ -
Facilities Financing Fund Total		0.00	$ (2,984)	$ (113)	$ (3,097)	$ -
Fire/Emergency Medical Services Transport Program Fund	IT Restructure	0.00	$ -	$ (532)	$ (532)	$ -
	Fringe Benefit Adjustments	0.00	$ (5,001)	$ -	$ (5,001)	$ -
	Retiree Health Care Adjustment	0.00	$ (6,841)	$ -	$ (6,841)	$ -
	Unemployment Insurance Adjustment	0.00	$ 3,415	$ -	$ 3,415	$ -
Fire/Emergency Medical Services Transport Program Fund Total		0.00	$ (8,427)	$ (532)	$ (8,959)	$ -
Fleet Services Operating Fund	IT Restructure	0.00	$ -	$ (682)	$ (682)	$ -
	Fringe Benefit Adjustments	0.00	$ (25,140)	$ -	$ (25,140)	$ -
	Retiree Health Care Adjustment	0.00	$ (51,089)	$ -	$ (51,089)	$ -
	Unemployment Insurance Adjustment	0.00	$ 20,941	$ -	$ 20,941	$ -
Fleet Services Operating Fund Total		0.00	$ (55,288)	$ (682)	$ (55,970)	$ -

Gas Tax Fund	Street Division Gas Tax Adjustment	0.00	$ -	$ 11,800,000	$ 11,800,000	$ -
Gas Tax Fund Total		0.00	$ -	$ 11,800,000	$ 11,800,000	$ -
Golf Course Fund	IT Restructure	0.00	$ -	$ (447)	$ (447)	$ -
	Fringe Benefit Adjustments	0.00	$ (8,040)	$ -	$ (8,040)	$ -
	Retiree Health Care Adjustment	0.00	$ (19,880)	$ -	$ (19,880)	$ -
	Unemployment Insurance Adjustment	0.00	$ 6,119	$ -	$ 6,119	$ -
Golf Course Fund Total		0.00	$ (21,801)	$ (447)	$ (22,248)	$ -
Information Technology Fund	IT Restructure	6.00	$ 987,074	$ (2,223)	$ 984,851	$ -
	Revised Revenue	0.00	$ -	$ -	$ -	$ 1,225,594
	Fringe Benefit Adjustments	0.00	$ (1,998)	$ -	$ (1,998)	$ -
	Retiree Health Care Adjustment	0.00	$ (2,993)	$ -	$ (2,993)	$ -
	Unemployment Insurance Adjustment	0.00	$ 1,976	$ -	$ 1,976	$ -
Information Technology Fund Total		6.00	$ 984,059	$ (2,223)	$ 981,836	$ 1,225,594
Little Italy MAD Fund	MAD Adjustments	0.00	$ -	$ 82,427	$ 82,427	$ -
Little Italy MAD Fund Total		0.00	$ -	$ 82,427	$ 82,427	$ -
Local Enforcement Agency Fund	Fringe Benefit Adjustments	0.00	$ (704)	$ -	$ (704)	$ -
	Retiree Health Care Adjustment	0.00	$ (1,069)	$ -	$ (1,069)	$ -
	Unemployment Insurance Adjustment	0.00	$ 569	$ -	$ 569	$ -
Local Enforcement Agency Fund Total		0.00	$ (1,204)	$ -	$ (1,204)	$ -
Los Penasquitos Canyon Preserve Fund	Fringe Benefit Adjustments	0.00	$ (244)	$ -	$ (244)	$ -
	Retiree Health Care Adjustment	0.00	$ (428)	$ -	$ (428)	$ -
	Unemployment Insurance Adjustment	0.00	$ 190	$ -	$ 190	$ -
Los Penasquitos Canyon Preserve Fund Total		0.00	$ (482)	$ -	$ (482)	$ -
Maintenance Assessment District (MAD) Management Fund	IT Restructure	0.00	$ -	$ (49)	$ (49)	$ -
	Fringe Benefit Adjustments	0.00	$ (2,709)	$ -	$ (2,709)	$ -
	Retiree Health Care Adjustment	0.00	$ (4,861)	$ -	$ (4,861)	$ -
	Unemployment Insurance Adjustment	0.00	$ 2,481	$ -	$ 2,481	$ -
Maintenance Assessment District (MAD) Management Fund Total		0.00	$ (5,089)	$ (49)	$ (5,138)	$ -
Metropolitan Sewer Utility Fund	IT Restructure	(0.68)	$ (66,290)	$ (43,281)	$ (109,571)	$ -
	Reduction in Publishing Services Costs	0.00	$ -	$ (21,617)	$ (21,617)	$ -
	Reduction of Positions Due to the Lifting of Mandatory Water	(0.55)	$ (41,749)	$ -	$ (41,749)	$ -
	Fringe Benefit Adjustments	0.00	$ (50,152)	$ -	$ (50,152)	$ -
	Redistribution and Addition of Positions	0.88	$ 112,290	$ -	$ 112,290	$ -
	Retiree Health Care Adjustment	0.00	$ (92,731)	$ -	$ (92,731)	$ -
	Unemployment Insurance Adjustment	0.00	$ 44,520	$ -	$ 44,520	$ -
Metropolitan Sewer Utility Fund Total		(0.35)	$ (94,112)	$ (64,898)	$ (159,010)	$ -
Mission Bay/Balboa Park Improvement Fund	Reduction of Bond Principal Payment	0.00	$ -	$ (590,000)	$ (590,000)	$ -
	TOT Revenue Transfer Reduction	0.00	$ -	$ -	$ -	$ (590,000)
Mission Bay/Balboa Park Improvement Fund Total		0.00	$ -	$ (590,000)	$ (590,000)	$ (590,000)
Municipal Sewer Revenue Fund	IT Restructure	(0.38)	$ (37,042)	$ (24,186)	$ (61,228)	$ -
	Reduction in Publishing Services Costs	0.00	$ -	$ (43,230)	$ (43,230)	$ -
	Reduction of Positions Due to the Lifting of Mandatory Water	(2.50)	$ (192,758)	$ -	$ (192,758)	$ -
	Wireless Communications Transfer Adjustment	0.00	$ -	$ 928	$ 928	$ -
	Fringe Benefit Adjustments	0.00	$ (44,419)	$ -	$ (44,419)	$ -
	Redistribution and Addition of Positions	0.54	$ 67,985	$ -	$ 67,985	$ -
	Retiree Health Care Adjustment	0.00	$ (88,053)	$ -	$ (88,053)	$ -
	Unemployment Insurance Adjustment	0.00	$ 36,108	$ -	$ 36,108	$ -
Municipal Sewer Revenue Fund Total		(2.34)	$ (258,179)	$ (66,488)	$ (324,667)	$ -
Non-General Funds	IT Services Transfer Adjustment	0.00	$ -	$ 762,883	$ 762,883	$ -
	OneSD Support Adjustment	0.00	$ -	$ (25,675)	$ (25,675)	$ -
Non-General Funds Total		0.00	$ -	$ 737,208	$ 737,208	$ -

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OneSD Support Fund	IT Restructure	(2.00)	$ (296,698)	$ (587,324)	$ (884,022)	$ -
	Revised Revenue	0.00	$ -	$ -	$ -	$ 524,378
	Enterprise Asset Management (EAM) Restructure	2.00	$ 243,788	$ 1,130,657	$ 1,374,445	$ -
	Fringe Benefit Adjustments	0.00	$ (3,632)	$ -	$ (3,632)	$ -
	Retiree Health Care Adjustment	0.00	$ (3,420)	$ -	$ (3,420)	$ -
	Unemployment Insurance Adjustment	0.00	$ 2,507	$ -	$ 2,507	$ -
OneSD Support Fund Total		0.00	$ (57,455)	$ 543,333	$ 485,878	$ 524,378
PETCO Park Fund	Fringe Benefit Adjustments	0.00	$ (214)	$ -	$ (214)	$ -
	Retiree Health Care Adjustment	0.00	$ (214)	$ -	$ (214)	$ -
	Unemployment Insurance Adjustment	0.00	$ 187	$ -	$ 187	$ -
PETCO Park Fund Total		0.00	$ (241)	$ -	$ (241)	$ -
Publishing Services Fund	IT Restructure	0.00	$ -	$ (8,473)	$ (8,473)	$ -
	Enterprise Asset Management (EAM) Restructure	0.00	$ -	$ (29,150)	$ (29,150)	$ -
	Publishing Services Managed Competition	(10.67)	$ (733,706)	$ (326,345)	$ (1,060,051)	$ (980,489)
	Fringe Benefit Adjustments	0.00	$ (2,367)	$ -	$ (2,367)	$ -
	Retiree Health Care Adjustment	0.00	$ (5,130)	$ -	$ (5,130)	$ -
	Unemployment Insurance Adjustment	0.00	$ 1,764	$ -	$ 1,764	$ -
Publishing Services Fund Total		(10.67)	$ (739,439)	$ (363,968)	$ (1,103,407)	$ (980,489)
QUALCOMM Stadium Operations	IT Restructure	0.00	$ -	$ (32)	$ (32)	$ -
	Fringe Benefit Adjustments	0.00	$ (3,280)	$ -	$ (3,280)	$ -
	Retiree Health Care Adjustment	0.00	$ (7,482)	$ -	$ (7,482)	$ -
	Unemployment Insurance Adjustment	0.00	$ 2,977	$ -	$ 2,977	$ -
QUALCOMM Stadium Operations Total		0.00	$ (7,785)	$ (32)	$ (7,817)	$ -
Recycling Fund	IT Restructure	0.00	$ -	$ (494)	$ (494)	$ -
	Reduction in Publishing Services Costs	0.00	$ -	$ (108,075)	$ (108,075)	$ -
	Curbside Recycling Revenue	0.00	$ -	$ -	$ -	$ 1,386,000
	Fringe Benefit Adjustments	0.00	$ (11,235)	$ -	$ (11,235)	$ -
	Retiree Health Care Adjustment	0.00	$ (21,796)	$ -	$ (21,796)	$ -
	Unemployment Insurance Adjustment	0.00	$ 9,033	$ -	$ 9,033	$ -
	Environmental Services Restructure	0.41	$ 30,400	$ -	$ 30,400	$ -
Recycling Fund Total		0.41	$ 6,402	$ (108,569)	$ (102,167)	$ 1,386,000
Redevelopment Fund	IT Restructure	0.00	$ -	$ (86)	$ (86)	$ -
	Fringe Benefit Adjustments	0.00	$ (4,108)	$ -	$ (4,108)	$ -
	Retiree Health Care Adjustment	0.00	$ (5,986)	$ -	$ (5,986)	$ -
	Unemployment Insurance Adjustment	0.00	$ 3,451	$ -	$ 3,451	$ -
Redevelopment Fund Total		0.00	$ (6,643)	$ (86)	$ (6,729)	$ -
Refuse Disposal Fund	IT Restructure	0.00	$ -	$ (1,409)	$ (1,409)	$ -
	Addition of 1.00 Associate Management Analyst	1.00	$ 105,814	$ -	$ 105,814	$ -
	Fringe Benefit Adjustments	0.00	$ (17,857)	$ -	$ (17,857)	$ -
	Retiree Health Care Adjustment	0.00	$ (34,155)	$ -	$ (34,155)	$ -
	Unemployment Insurance Adjustment	0.00	$ 14,497	$ -	$ 14,497	$ -
	Environmental Services Restructure	0.03	$ 2,200	$ -	$ 2,200	$ -
Refuse Disposal Fund Total		1.03	$ 70,499	$ (1,409)	$ 69,090	$ -
Risk Management Administration Fund	IT Restructure	0.00	$ -	$ (3,264)	$ (3,264)	$ -
	Fringe Benefit Adjustments	0.00	$ (8,442)	$ -	$ (8,442)	$ -
	Retiree Health Care Adjustment	0.00	$ (16,193)	$ -	$ (16,193)	$ -
	Unemployment Insurance Adjustment	0.00	$ 7,258	$ -	$ 7,258	$ -
Risk Management Administration Fund Total		0.00	$ (17,377)	$ (3,264)	$ (20,641)	$ -

Transient Occupancy Tax Fund	IT Restructure	0.00	$ -	$ (15)	$ (15)	$ -
	City Council Discretionary TOT Funding	0.00	$ -	$ 326,077	$ 326,077	$ -
	Safety and Maintenance of Visitor-related Facilities	0.00	$ -	$ 1,304,307	$ 1,304,307	$ -
	TOT Revenue Reduction to the Mission Bay/Balboa Park	0.00	$ -	$ (590,000)	$ (590,000)	$ -
	General Fund TOT Reimbursement	0.00	$ -	$ 590,000	$ 590,000	$ -
	TOT Adjustment	0.00	$ -	$ -	$ -	$ 1,630,384
	Fringe Benefit Adjustments	0.00	$ (1,121)	$ -	$ (1,121)	$ -
	Retiree Health Care Adjustment	0.00	$ (1,924)	$ -	$ (1,924)	$ -
	Unemployment Insurance Adjustment	0.00	$ 1,091	$ -	$ 1,091	$ -
Transient Occupancy Tax Fund Total		0.00	$ (1,954)	$ 1,630,369	$ 1,628,415	$ 1,630,384
Underground Surcharge Fund	Underground Surcharge Fund Restructure	(4.51)	$ (415,172)	$ 368,933	$ (46,239)	$ -
Underground Surcharge Fund Total		(4.51)	$ (415,172)	$ 368,933	$ (46,239)	$ -
Water Utility Operating Fund	IT Restructure	(0.94)	$ (91,632)	$ (59,830)	$ (151,462)	$ -
	Reduction in Publishing Services Costs	0.00	$ -	$ (108,075)	$ (108,075)	$ -
	Reduction of Positions Due to the Lifting of Mandatory Water	(6.95)	$ (530,502)	$ -	$ (530,502)	$ -
	Fringe Benefit Adjustments	0.00	$ (76,756)	$ -	$ (76,756)	$ -
	Redistribution and Addition of Positions	0.58	$ 69,545	$ -	$ 69,545	$ -
	Retiree Health Care Adjustment	0.00	$ (145,572)	$ -	$ (145,572)	$ -
	Unemployment Insurance Adjustment	0.00	$ 64,548	$ -	$ 64,548	$ -
Water Utility Operating Fund Total		(7.31)	$ (710,369)	$ (167,905)	$ (878,274)	$ -
Wireless Communications Technology Fund	IT Restructure	0.00	$ -	$ (1,542)	$ (1,542)	$ -
	Enterprise Asset Management (EAM) Restructure	0.00	$ -	$ (164,650)	$ (164,650)	$ -
	Fringe Benefit Adjustments	0.00	$ (6,138)	$ -	$ (6,138)	$ -
	Retiree Health Care Adjustment	0.00	$ (10,047)	$ -	$ (10,047)	$ -
	Unemployment Insurance Adjustment	0.00	$ 5,236	$ -	$ 5,236	$ -
Wireless Communications Technology Fund Total		0.00	$ (10,949)	$ (166,192)	$ (177,141)	$ -
on-General Fund alF		**(2 74)F**	**$ (1,426,853)**	**$, 291,764**	**$ 14,864,**	**$F , 195,867**
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Attachment 2

Capital Improvements Program (CIP)
FY2012 May Revision

Environmental Services

Environmental Services Facilities Improvements - ABT00005

Fund		Proposed	Change	Revised
700040	Refuse Disposal CIP Fund	$0	$115,090	$115,090

This change reflects an increase of $115,090 which will initiate planning and design for the construction of Americans with Disabilities Act (ADA) upgrades at the Environmental Services Department's (ESD) Ridgehaven facility. The estimated total cost of the project is $600,000. Construction funding for the project is currently unidentified and dependent upon the the Refuse Disposal Fund's Five-Year Plan. The new Fiscal Year 2012 project budget is $115,090.

Fire-Rescue

SDFD Station Alerting - L12002

Fund		Proposed	Change	Revised
400265	CIP Contributions from General Fund	$0	$1,700,000	$1,700,000

This change reflects an increase of $1.7 million to replace the Fire In-Station Alerting System at fire stations Citywide. The current alerting system technology is 21 years old and is no longer in service forcing the department to rely upon a back-up system. Replacement of the alerting system is estimated to cost $3.4 million over two fiscal years. This is a new project for Fiscal Year 2012 with an initial project budget of $1.7 million.

General Services

Americans with Disabilities Improvements - ABE00001

Fund		Proposed	Change	Revised
400265	CIP Contributions from General Fund	$0	$1,531,029	$1,531,029

This change reflects an increase of $1.5 million to fulfill ADA requirements Citywide. This increase is the result of one-time savings identified in the General Fund. The new Fiscal Year 2012 project budget is $1.5 million.

City Facilities Improvements - ABT00001

Fund		Proposed	Change	Revised
400624	Deferred Maint Revenue 2009A-Project	$0	$300,000	$300,000

This change reflects an increase of $300,000 from bond interest. This increase in funding will be used for roofing, heating and air conditioning improvements at the Carmel Mountain Ranch Recreation Center. The new Fiscal Year 2012 budget is $300,000.

Capital Improvements Program (CIP)
FY2012 May Revision

OneSD Support

SRM ERP Implementation - S12021

Fund		Proposed	Change	Revised
400265	CIP Contributions from General Fund	$0	$900,000	$900,000

This change reflects an increase of $900,000 to implement the Supplier Relationship Management (SRM) module of SAP which will automate and simplify the procure-to-pay process. The cost of the full SRM implementation is estimated to be $3.0 million; however, SRM will be implemented in phases. The implementation cost for the automated Contractor/Vendor Registration phase is $900,000. This is a new project for Fiscal Year 2012 with an initial project budget is $900,000.

Park & Recreation

Balboa Park Golf Course Step/Handrail Replacement - S00626

Fund		Proposed	Change	Revised
700044	Balboa Park Golf Course CIP Fund	$100,000	($100,000)	$0

This change reflects a decrease of $100,000. The project is complete and no further funding is required. The new Fiscal Year 2012 budget is $0.

Police

Police Headquarters Cogeneration Repower Project - S10131

Fund		Proposed	Change	Revised
200225	Energy Conservation Program CIP Fund	$0	$33,085	$33,085

This change reflects an increase of $33,085. This funding is the result of a settlement agreement related to the Police Headquarters Energy Efficiency project. Current funding within the project combined with the new Fiscal Year 2012 project budget of $33,085 will support Fiscal Year 2012 needs.

Public Utilities

CIS ERP Implementation - S11100

Fund		Proposed	Change	Revised
700008	Muni Sewer Utility - CIP Funding Source	$3,880,204	($2,470,390)	$1,409,814
700010	Water Utility - CIP Funding Source	$3,880,204	($2,470,390)	$1,409,814

This change reflects a decrease of $4.9 million. An action is currently before City Council to appropriate additional funds to this project in Fiscal Year 2011 due to the accelerated timeline for the project. Therefore, an equal amount is being reduced from the Fiscal Year 2012 Proposed Budget. The Fiscal Year 2012 project budget is $2.8 million.

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Capital Improvements Program (CIP)
FY2012 May Revision

Public Utilities

Harbor Drive Trunk Sewer Replacement - S00336

	Fund	Proposed	Change	Revised
700008	Muni Sewer Utility - CIP Funding Source	$0	$4,000,000	$4,000,000

This change reflects an increase of $4.0 million to fulfill accelerated construction work to meet the Environmental Protection Agency's Consent Decree deadline. The new Fiscal Year 2012 budget is $4.0 million.

Metro Treatment Plants - ABO00001

	Fund	Proposed	Change	Revised
700009	Metro Sewer Utility - CIP Funding Source	$300,000	($300,000)	$0

This change reflects a decrease of $300,000. The revised amount is based on a reassessment of project spending and available funds within the project to support Fiscal Year 2012 needs. The new Fiscal Year 2012 project budget is $0.

Pipeline Rehabilitation - AJA00002

	Fund	Proposed	Change	Revised
700008	Muni Sewer Utility - CIP Funding Source	$5,470,155	($5,470,155)	$0

This change reflects a decrease of $5.5 million. The revised amount is based on a reassessment of project spending and available funds within the project to support Fiscal Year 2012 needs. The new Fiscal Year 2012 project budget is $0.

Sewer Main Replacements - AJA00001

	Fund	Proposed	Change	Revised
700008	Muni Sewer Utility - CIP Funding Source	$53,534,346	($23,534,346)	$30,000,000

This change reflects a decrease of $23.5 million. The revised amount is based on a reassessment of project spending and available funds within the project to support Fiscal Year 2012 needs. The new Fiscal Year 2012 project budget is $30.0 million.

South Bay Reclamation System - S00018

	Fund	Proposed	Change	Revised
700010	Water Utility - CIP Funding Source	$0	$150,000	$150,000

This change reflects an increase of $150,000 to install a new flow meter to increase accuracy and reliability of flow data. The new Fiscal Year 2012 project is $150,000.

Capital Improvements Program (CIP)

FY2012 May Revision

Public Utilities

Water Main Replacements - AKB00003

Fund		Proposed	Change	Revised
700010	Water Utility - CIP Funding Source	$64,912,978	($25,000,000)	$39,912,978

This change reflects a decrease of $25.0 million. The revised amount is based on a reassessment of project spending and available funds within the project to support Fiscal Year 2012 needs. The new Fiscal Year 2012 project budget is $39.9 million.

Transportation & Storm Water

Scripps Ranch/Mira Mesa Medians Project - S00838

Fund		Proposed	Change	Revised
400264	Private & Others Contrib-CIP	$0	$156,676	$156,676

This change reflects an increase of $156,676 as a result of fair share contribution received from the developer. The new Fiscal Year 2012 project budget is $156,676.

State Route 163/Friars Road - S00851

Fund		Proposed	Change	Revised
400135	Mission alley-Urban Comm.	$0	$5,075,500	$5,075,500

This change reflects an increase of $5.1 million. Mission alley Development Impact Fees (DIF) have recently become available for use in this project. Current funding within the project combined with this request will support Fiscal Year 2012 needs. The Fiscal Year 2012 project budget is $10.5 million.

Total CIP	**$253,435,628**	**($45,383,901)**	**$208,051,727**

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THE CITY OF SAN DIEGO

MEMORANDUM

DATE: June 1, 2011

TO: Honorable Members of the City Council

FROM: Jay M. Goldstone, Chief Operating Officer
Mary Lewis, Chief Financial Officer

SUBJECT: Supplemental May Revision to the Fiscal Year 2012 Proposed Budget

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The close of Fiscal Year 2010 is nearing completion, but not final, and the preliminary, unaudited results show that there is a higher fund balance projected in the General Fund than had been previously estimated. This higher reserve balance should be understood in context with the City's budget actions to balance both the Fiscal Year 2010 and Fiscal Year 2011 General Fund budgets. The City revised the Fiscal Year 2010 annual budget to reduce expenditures midyear and "bank" $24.6 million in property tax revenue collected in Fiscal Year 2010 to help balance the Fiscal Year 2011 budget. Once these actions are taken into account, and combined with the projections for Fiscal Year 2011 year end, the Fiscal Year 2012 fund balance is expected to be approximately 8.4 percent, exceeding the City's reserve goal.

In light of these projected positive results, the Mayor proposes further amendments to his Fiscal Year 2012 Proposed Budget. These amendments are in addition to the Mayor's May Revision dated May 19, 2011 and represent one-time expenditures in the amount of $4.2 million to the Fire-Rescue, Disability Services, and Transportation & Storm Water Departments.

Based upon the most recent financial information (see *Attachment 1*), the Fiscal Year 2011 General Fund reserve balance is now projected to be $94.1 million. The City's Reserve Policy currently sets a goal of a minimum of 8.0 percent of General Fund revenues to be held in General Fund reserves by Fiscal Year 2012. Even though the City chose not to add funding to the reserves in Fiscal Year 2011, based on the Fiscal Year 2012 General Fund revenues of $1,123.0 million, as of the May Revision, and lower expenditure rates, the projected Fiscal Year 2012 General Fund reserve is estimated to exceed the 8.0 percent target by $4.2 million.

The Fiscal Year 2012 proposed budget for the Fire-Rescue Department includes a contribution of $1.7 million to fund the upgrade of the Fire Alert System. The total cost to replace this system is

Attachment E

estimated to be $3.4 million. An additional $1.7 million increase in operating and capital expenditures is added in this amendment to complete the project in Fiscal Year 2012.

The Disability Services Department includes a contribution of $1.5 million to support ADA capital projects. An additional $1.2 million is added in this amendment for a total one-time contribution of $2.7 million for ADA projects in Fiscal Year 2012.

Finally, added in this amendment is an additional one-time expenditure increase of $1.3 million to the Transportation & Storm Water Department (Streets Division) for street-related repairs.

Attachments 2 and 3 include these additional changes to the Fiscal Year 2012 Proposed Budget and replace the General Fund and Capital Improvements Program (CIP) schedules that were included in the May Revision dated May 19, 2011.

Mary Lewis
Chief Financial Officer

Jay M. Goldstone
Chief Operating Officer

Attachments:

1. Update to Fiscal Year 2011 Year-End Budget Monitoring Report to Reflect Changes to General Fund Reserve Estimates
2. Update to the Fiscal Year 2012 Mayor's May Revision General Fund Summary Table
3. Update to the Fiscal Year 2012 Mayor's May Revision CIP Schedule

cc: Honorable Mayor Jerry Sanders
Julie Dubick, Chief of Staff
Wally Hill, Assistant Chief Operating Officer
Andrea Tevlin, Independent Budget Analyst
Javier Mainar, Fire Chief
Kip Sturdevan, Transportation & Storm Water Interim Director
Mark Leonard, Financial Management Director
Aimee Benjamin, Director of Council Affairs
Julio Canizal, Budget Manager

Attachment 1

THE CITY OF SAN DIEGO

MEMORANDUM

DATE: May 31, 2011

TO: Honorable Members of the City Council

FROM: Mark Leonard, Financial Management Director

SUBJECT: Update to Fiscal Year 2011 Year-End Budget Monitoring Report to Reflect Changes to General Fund Reserve Estimates

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The Financial Management Department released the Fiscal Year 2011 Year-End Budget Monitoring Report [Year-End Report] on May 18, 2011 and presented the results to the City Council on May 23rd. Included in the report were unaudited estimates of FY 2010 and FY 2011 General Fund reserve levels. The purpose of this memo is to transmit revisions to the Year-End Report as a result of a change to the FY 2010 reserve estimate. This change was primarily due to a budgeted transfer to the General Fund from the Environmental Growth Fund (EGF) that was not included in the May 18th Year-End Report. The Year-End Report included information from the FY 2010 close process which is not completed and results from FY 2010 are subject to change until the audit is final. It is important to note that the EGF transfer was part of the FY 2010 Adopted Budget, as approved by City Council, and amounts are budgeted and transferred annually to reimburse the Park and Recreation Department for the EGF eligible activities of preserving and enhancing the environment.

The EGF transfer impacts the estimated General Fund reserve levels for both FY 2010 and FY 2011. The attachment provides revised tables 3 and 4 from the Year-End Report with updated reserve estimates. As indicated, the updated FY 2010 General Fund reserve estimate increases to $105.5 million, and the updated FY 2011 General Fund reserve estimate increases to $94.1 million. (The FY 2010 estimated $105.5 million reserve amount includes the property tax revenue of $24.6 million that had been designated in the FY 2010 and FY 2011 budget actions to be used to help balance the FY 2011 budget. Based on the current year end projections for FY 2011, only part of this fund balance will be needed and thereby contributes to a more positive estimate for the FY 2011 reserve.) This results in a FY 2011 projected reserve level of 8.8% compared to 7.8% projected in the May 18th Year-End Report.

While the updated projection for the FY 2011 General Fund reserve level of 8.8% exceeds the budgeted target of 7% for FY2011, it achieves the City's goal of reaching an 8% reserve level. It

Attachment E

should be noted that these reserve levels are estimates based on unaudited activity for FY 2010 and projected activity for FY 2011. Several factors could impact the current projections, including changes in economic conditions.

Mark Leonard
Financial Management Director

Attachment

cc: Honorable Mayor Jerry Sanders
Julie Dubick, Chief of Staff
Jay M. Goldstone, Chief Operating Officer
Mary Lewis, Chief Financial Officer
Andrea Tevlin, Independent Budget Analyst

Attachment

Updated General Fund Reserve Estimates Tables
Fiscal Year 2011 Year-End Budget Monitoring Report

FY 2010 General Fund Estimated Unaudited Reserve
Table 3 (REVISED)

Description			Amount (in millions)
Unassigned Fund Balance		$	26.0
Emergency Reserve			55.0
	Subtotal	$	81.0
Property Tax Revenue Set-Aside for FY 2011		$	24.6
FY 2010 Estimated Unaudited Ending Fund Balance		**$**	**105.5**

FY 2011 General Fund Reserve Estimates
Table 4 (REVISED)

Description		Amount (in millions)
FY 2010 Unaudited Ending Fund Balance	$	105.5
Property Tax Revenue Set-Aside for FY 2011		(24.6)
FY 2011 Net Year-End Projection[1]		8.1
Release Prior-Year Encumbrances		5.0
FY 2011 Projected Ending Fund Balance	**$**	**94.1**

[1] Incorporates an estimated $550,000 impact to the General Fund to resolve Publishing Services negative fund balance.

Attachment 2

UPDATE TO THE FISCAL YEAR 2012 MAYOR'S MAY REVISION GENERAL FUND SUMMARY TABLE

GENERAL FUND

DEPARTMENT TITLE	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REVENUE
Administration	Fringe Benefit Adjustments	0.00	$ (2,402)	$ -	$ (2,402)	$ -
	Retiree Health Care Adjustment	0.00	$ (3,803)	$ -	$ (3,803)	$ -
	Unemployment Insurance Adjustment	0.00	$ 2,079	$ -	$ 2,079	$ -
Administration Total		0.00	$ (4,126)	$ -	$ (4,126)	$ -
Business Office	IT Restructure	0.00	$ -	$ (32)	$ (32)	$ -
	Fringe Benefit Adjustments	0.00	$ (1,081)	$ -	$ (1,081)	$ -
	Retiree Health Care Adjustment	0.00	$ (1,542)	$ -	$ (1,542)	$ -
	Unemployment Insurance Adjustment	0.00	$ 876	$ -	$ 876	$ -
Business Office Total		0.00	$ (1,747)	$ (32)	$ (1,779)	$ -
City Attorney	IT Restructure	0.00	$ -	$ (6,636)	$ (6,636)	$ -
	Reduction in Publishing Services Costs	0.00	$ -	$ (11,568)	$ (11,568)	$ -
	Civil Prosecutions Transfer	0.00	$ -	$ 50,000	$ 50,000	$ -
	Fringe Benefit Adjustments	0.00	$ (46,735)	$ -	$ (46,735)	$ -
	Retiree Health Care Adjustment	0.00	$ (69,853)	$ -	$ (69,853)	$ -
	Unemployment Insurance Adjustment	0.00	$ 40,884	$ -	$ 40,884	$ -
	DCAA Mandatory Furlough Restoration	0.00	$ (196,000)	$ -	$ (196,000)	$ -
City Attorney Total		0.00	$ (271,704)	$ 31,796	$ (239,908)	$ -
City Auditor	IT Restructure	0.00	$ -	$ (75)	$ (75)	$ -
	Fringe Benefit Adjustments	0.00	$ (2,027)	$ -	$ (2,027)	$ -
	Retiree Health Care Adjustment	0.00	$ (4,061)	$ -	$ (4,061)	$ -
	Unemployment Insurance Adjustment	0.00	$ 2,880	$ -	$ 2,880	$ -
City Auditor Total		0.00	$ (3,208)	$ (75)	$ (3,283)	$ -
City Clerk	IT Restructure	0.00	$ -	$ (201)	$ (201)	$ -
	Reduction in Publishing Services Costs	0.00	$ -	$ (21,395)	$ (21,395)	$ -
	Fringe Benefit Adjustments	0.00	$ (4,747)	$ -	$ (4,747)	$ -
	Retiree Health Care Adjustment	0.00	$ (9,406)	$ -	$ (9,406)	$ -
	Unemployment Insurance Adjustment	0.00	$ 3,830	$ -	$ 3,830	$ -
City Clerk Total		0.00	$ (10,323)	$ (21,596)	$ (31,919)	$ -
City Comptroller	IT Restructure	0.00	$ -	$ (1,702)	$ (1,702)	$ -
	Fringe Benefit Adjustments	0.00	$ (11,272)	$ -	$ (11,272)	$ -
	Retiree Health Care Adjustment	0.00	$ (16,620)	$ -	$ (16,620)	$ -
	Unemployment Insurance Adjustment	0.00	$ 9,502	$ -	$ 9,502	$ -
City Comptroller Total		0.00	$ (18,390)	$ (1,702)	$ (20,092)	$ -
City Treasurer	IT Restructure	0.00	$ -	$ (5,751)	$ (5,751)	$ -
	Reduction in Publishing Services Costs	0.00	$ -	$ (31,214)	$ (31,214)	$ -
	Addition of Parking Revenue	0.00	$ -	$ -	$ -	$ 318,386
	Fringe Benefit Adjustments	0.00	$ (11,875)	$ -	$ (11,875)	$ -
	Retiree Health Care Adjustment	0.00	$ (22,659)	$ -	$ (22,659)	$ -
	Unemployment Insurance Adjustment	0.00	$ 9,757	$ -	$ 9,757	$ -
City Treasurer Total		0.00	$ (24,777)	$ (36,965)	$ (61,742)	$ 318,386
Citywide Program Expenditures	Civil Prosecutions Transfer	0.00	$ -	$ (50,000)	$ (50,000)	$ -
	MADs Assessment to Public Property	0.00	$ -	$ 13,000	$ 13,000	$ -
	MTS Maintenance of Effort (MOE) Payment	0.00	$ -	$ 181,102	$ 181,102	$ -
Citywide Program Expenditures Total		0.00	$ -	$ 144,102	$ 144,102	$ -
Council Administration	IT Restructure	0.00	$ -	$ (5)	$ (5)	$ -
	Design Costs for Ninth Council Office	0.00	$ -	$ 41,000	$ 41,000	$ -
	Fringe Benefit Adjustments	0.00	$ (1,578)	$ -	$ (1,578)	$ -
	Retiree Health Care Adjustment	0.00	$ (2,565)	$ -	$ (2,565)	$ -
	Unemployment Insurance Adjustment	0.00	$ 1,447	$ -	$ 1,447	$ -
Council Administration Total		0.00	$ (2,696)	$ 40,995	$ 38,299	$ -

Attachment E

UPDATE TO THE FISCAL YEAR 2012 MAYOR'S MAY REVISION GENERAL FUND SUMMARY TABLE

DEPARTMENT TITLE	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REVENUE
Council District 1	Fringe Benefit Adjustments	0.00	$ (1,270)	$ -	$ (1,270)	$ -
	Retiree Health Care Adjustment	0.00	$ (2,138)	$ -	$ (2,138)	$ -
	Unemployment Insurance Adjustment	0.00	$ 966	$ -	$ 966	$ -
	IT Services Transfer Adjustment	0.00	$ -	$ 802	$ 802	$ -
	OneSD Support Adjustment	0.00	$ -	$ (543)	$ (543)	$ -
	Adjustment to Baseline Level	0.00	$ 2,183	$ -	$ 2,183	$ -
Council District 1 Total		0.00	$ (259)	$ 259	$ -	$ -
Council District 2	Budget Realignment	0.00	$ (8,025)	$ -	$ (8,025)	$ -
	Fringe Benefit Adjustments	0.00	$ (1,241)	$ -	$ (1,241)	$ -
	Retiree Health Care Adjustment	0.00	$ (2,137)	$ -	$ (2,137)	$ -
	Unemployment Insurance Adjustment	0.00	$ 1,083	$ -	$ 1,083	$ -
	IT Services Transfer Adjustment	0.00	$ -	$ 747	$ 747	$ -
	OneSD Support Adjustment	0.00	$ -	$ (532)	$ (532)	$ -
	Adjustment to Baseline Level	0.00	$ 2,080	$ -	$ 2,080	$ -
Council District 2 Total		0.00	$ (8,240)	$ 215	$ (8,025)	$ -
Council District 3	IT Restructure	0.00	$ -	$ (11)	$ (11)	$ -
	Fringe Benefit Adjustments	0.00	$ (1,372)	$ -	$ (1,372)	$ -
	Retiree Health Care Adjustment	0.00	$ (2,138)	$ -	$ (2,138)	$ -
	Unemployment Insurance Adjustment	0.00	$ 1,010	$ -	$ 1,010	$ -
	IT Services Transfer Adjustment	0.00	$ -	$ 757	$ 757	$ -
	OneSD Support Adjustment	0.00	$ -	$ (579)	$ (579)	$ -
	Adjustment to Baseline Level	0.00	$ 2,333	$ -	$ 2,333	$ -
Council District 3 Total		0.00	$ (167)	$ 167	$ -	$ -
Council District 4	Fringe Benefit Adjustments	0.00	$ (1,458)	$ -	$ (1,458)	$ -
	Retiree Health Care Adjustment	0.00	$ (2,138)	$ -	$ (2,138)	$ -
	Unemployment Insurance Adjustment	0.00	$ 1,095	$ -	$ 1,095	$ -
	IT Services Transfer Adjustment	0.00	$ -	$ 748	$ 748	$ -
	OneSD Support Adjustment	0.00	$ -	$ (553)	$ (553)	$ -
	Adjustment to Baseline Level	0.00	$ 2,306	$ -	$ 2,306	$ -
Council District 4 Total		0.00	$ (195)	$ 195	$ -	$ -
Council District 5	Fringe Benefit Adjustments	0.00	$ (666)	$ -	$ (666)	$ -
	Retiree Health Care Adjustment	0.00	$ (1,924)	$ -	$ (1,924)	$ -
	Unemployment Insurance Adjustment	0.00	$ 864	$ -	$ 864	$ -
	IT Services Transfer Adjustment	0.00	$ -	$ 787	$ 787	$ -
	OneSD Support Adjustment	0.00	$ -	$ (479)	$ (479)	$ -
	Adjustment to Baseline Level	0.00	$ 1,418	$ -	$ 1,418	$ -
Council District 5 Total		0.00	$ (308)	$ 308	$ -	$ -
Council District 6	Fringe Benefit Adjustments	0.00	$ (1,247)	$ -	$ (1,247)	$ -
	Retiree Health Care Adjustment	0.00	$ (2,138)	$ -	$ (2,138)	$ -
	Unemployment Insurance Adjustment	0.00	$ 1,035	$ -	$ 1,035	$ -
	IT Services Transfer Adjustment	0.00	$ -	$ 729	$ 729	$ -
	OneSD Support Adjustment	0.00	$ -	$ (533)	$ (533)	$ -
	Adjustment to Baseline Level	0.00	$ 2,154	$ -	$ 2,154	$ -
Council District 6 Total		0.00	$ (196)	$ 196	$ -	$ -
Council District 7	IT Restructure	0.00	$ -	$ (89)	$ (89)	$ -
	Fringe Benefit Adjustments	0.00	$ (1,278)	$ -	$ (1,278)	$ -
	Retiree Health Care Adjustment	0.00	$ (2,138)	$ -	$ (2,138)	$ -
	Unemployment Insurance Adjustment	0.00	$ 1,035	$ -	$ 1,035	$ -
	IT Services Transfer Adjustment	0.00	$ -	$ 894	$ 894	$ -
	OneSD Support Adjustment	0.00	$ -	$ (532)	$ (532)	$ -
	Adjustment to Baseline Level	0.00	$ 2,108	$ -	$ 2,108	$ -
Council District 7 Total		0.00	$ (273)	$ 273	$ -	$ -

Attachment E

UPDATE TO THE FISCAL YEAR 2012 MAYOR'S MAY REVISION GENERAL FUND SUMMARY TABLE

DEPARTMENT TITLE	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REVENUE
Council District 8	Fringe Benefit Adjustments	0.00	$ (1,056)	$ -	$ (1,056)	$ -
	Retiree Health Care Adjustment	0.00	$ (2,138)	$ -	$ (2,138)	$ -
	Unemployment Insurance Adjustment	0.00	$ 1,015	$ -	$ 1,015	$ -
	IT Services Transfer Adjustment	0.00	$ -	$ 750	$ 750	$ -
	OneSD Support Adjustment	0.00	$ -	$ (532)	$ (532)	$ -
	Adjustment to Baseline Level	0.00	$ 1,961	$ -	$ 1,961	$ -
Council District 8 Total		0.00	$ (218)	$ 218	$ -	$ -
Debt Management	Fringe Benefit Adjustments	0.00	$ 2,706	$ -	$ 2,706	$ -
	Retiree Health Care Adjustment	0.00	$ (3,634)	$ -	$ (3,634)	$ -
	Unemployment Insurance Adjustment	0.00	$ 2,348	$ -	$ 2,348	$ -
Debt Management Total		0.00	$ 1,420	$ -	$ 1,420	$ -
Development Services	IT Restructure	0.00	$ -	$ (545)	$ (545)	$ -
	Reduction in Publishing Services Costs	0.00	$ -	$ (8,167)	$ (8,167)	$ -
	Fringe Benefit Adjustments	0.00	$ (15,257)	$ -	$ (15,257)	$ -
	Retiree Health Care Adjustment	0.00	$ (25,225)	$ -	$ (25,225)	$ -
	Unemployment Insurance Adjustment	0.00	$ 13,149	$ -	$ 13,149	$ -
Development Services Total		0.00	$ (27,333)	$ (8,712)	$ (36,045)	$ -
Disability Services	IT Restructure	0.00	$ -	$ (33)	$ (33)	$ -
	MTS Maintenance of Effort (MOE) Payment	0.00	$ -	$ (181,102)	$ (181,102)	$ -
	Support for ADA Capital Projects	0.00	$ -	$ 2,731,029	$ 2,731,029	$ -
	Fringe Benefit Adjustments	0.00	$ (790)	$ -	$ (790)	$ -
	Retiree Health Care Adjustment	0.00	$ (855)	$ -	$ (855)	$ -
	Unemployment Insurance Adjustment	0.00	$ 661	$ -	$ 661	$ -
Disability Services Total		0.00	$ (984)	$ 2,549,894	$ 2,548,910	$ -
Economic Development	Addition of 1.00 Community Development Specialist 4	1.00	$ 115,628	$ -	$ 115,628	$ 115,628
	Fringe Benefit Adjustments	0.00	$ (1,694)	$ -	$ (1,694)	$ -
	Retiree Health Care Adjustment	0.00	$ (2,351)	$ -	$ (2,351)	$ -
	Unemployment Insurance Adjustment	0.00	$ 1,388	$ -	$ 1,388	$ -
Economic Development Total		1.00	$ 112,971	$ -	$ 112,971	$ 115,628
Environmental Services	IT Restructure	0.00	$ -	$ (230)	$ (230)	$ -
	Reduction in Cell Phone Expenditures	0.00	$ -	$ (30,000)	$ (30,000)	$ -
	Automated Refuse Container Revenue	0.00	$ -	$ -	$ -	$ 50,000
	Fringe Benefit Adjustments	0.00	$ (14,322)	$ -	$ (14,322)	$ -
	Sanitation Driver Position Swap	0.00	$ (2,708)	$ -	$ (2,708)	$ -
	Retiree Health Care Adjustment	0.00	$ (29,033)	$ -	$ (29,033)	$ -
	Unemployment Insurance Adjustment	0.00	$ 12,562	$ -	$ 12,562	$ -
	Environmental Services Restructure	(0.44)	$ (32,800)	$ -	$ (32,800)	$ -
Environmental Services Total		(0.44)	$ (66,301)	$ (30,230)	$ (96,531)	$ 50,000
Ethics Commission	IT Restructure	0.00	$ -	$ (10)	$ (10)	$ -
	Fringe Benefit Adjustments	0.00	$ (814)	$ -	$ (814)	$ -
	Retiree Health Care Adjustment	0.00	$ (1,068)	$ -	$ (1,068)	$ -
	Unemployment Insurance Adjustment	0.00	$ 678	$ -	$ 678	$ -
Ethics Commission Total		0.00	$ (1,204)	$ (10)	$ (1,214)	$ -
Financial Management	IT Restructure	0.00	$ -	$ (46)	$ (46)	$ -
	Reduction in Publishing Services Costs	0.00	$ -	$ (11,435)	$ (11,435)	$ -
	Fringe Benefit Adjustments	0.00	$ (4,387)	$ -	$ (4,387)	$ -
	Retiree Health Care Adjustment	0.00	$ (6,199)	$ -	$ (6,199)	$ -
	Unemployment Insurance Adjustment	0.00	$ 3,846	$ -	$ 3,846	$ -
Financial Management Total		0.00	$ (6,740)	$ (11,481)	$ (18,221)	$ -

UPDATE TO THE FISCAL YEAR 2012 MAYOR'S MAY REVISION GENERAL FUND SUMMARY TABLE

DEPARTMENT TITLE	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REVENUE
Fire-Rescue	IT Restructure	0.00	$ -	$ (5,461)	$ (5,461)	$ -
	Reduction in Publishing Services Costs	0.00	$ -	$ (19,521)	$ (19,521)	$ -
	Restoration of Assistant Fire Marshall	1.00	$ 169,977	$ -	$ 169,977	$ -
	Business Emergency Response Team Program	0.00	$ 24,594	$ 16,180	$ 40,774	$ 50,000
	San Diego Lindbergh Field Airport Contract Renegotiation	0.00	$ -	$ -	$ -	$ 1,000,000
	Fire Alert System Upgrade	0.00	$ -	$ 3,400,000	$ 3,400,000	$ -
	Lifeguard Training	0.00	$ 200,000	$ -	$ 200,000	$ -
	Fringe Benefit Adjustments	0.00	$ (200,925)	$ -	$ (200,925)	$ -
	Retiree Health Care Adjustment	0.00	$ (221,670)	$ -	$ (221,670)	$ -
	Unemployment Insurance Adjustment	0.00	$ 124,694	$ -	$ 124,693	$ -
	Teamsters Local 911 Mandatory Furlough Restoration	0.00	$ (132,600)	$ -	$ (132,600)	$ -
Fire-Rescue Total		1.00	$ (35,930)	$ 3,391,198	$ 3,355,267	$ 1,050,000
General Fund Departments	IT Services Transfer Adjustment	0.00	$ -	$ 454,954	$ 454,954	$ -
	OneSD Support Adjustment	0.00	$ -	$ 620,544	$ 620,544	$ -
General Fund Departments Total		0.00	$ -	$ 1,075,498	$ 1,075,498	$ -
Human Resources	IT Restructure	0.00	$ -	$ (146)	$ (146)	$ -
	Fringe Benefit Adjustments	0.00	$ (2,044)	$ -	$ (2,044)	$ -
	Retiree Health Care Adjustment	0.00	$ (2,565)	$ -	$ (2,565)	$ -
	Unemployment Insurance Adjustment	0.00	$ 1,714	$ -	$ 1,714	$ -
Human Resources Total		0.00	$ (2,895)	$ (146)	$ (3,041)	$ -
Library	IT Restructure	0.00	$ -	$ (2,112)	$ (2,112)	$ -
	Partial Restoration of Library Positions and Expenditures	30.10	$ 2,613,145	$ 105,149	$ 2,718,294	$ -
	Fringe Benefit Adjustments	0.00	$ (33,820)	$ -	$ (33,820)	$ -
	Retiree Health Care Adjustment	0.00	$ (77,382)	$ -	$ (77,382)	$ -
	Unemployment Insurance Adjustment	0.00	$ 25,121	$ -	$ 25,121	$ -
Library Total		30.10	$ 2,527,064	$ 103,037	$ 2,630,101	$ -
Major General Fund Revenues	Redevelopment Agency Debt Repayment	0.00	$ -	$ -	$ -	$ 800,336
	Tax Increment Sharing	0.00	$ -	$ -	$ -	$ (150,076)
	Revised Interest Earnings	0.00	$ -	$ -	$ -	$ 156,883
	Transient Occupancy Tax (TOT)	0.00	$ -	$ -	$ -	$ 2,119,499
Major General Fund Revenues Total		0.00	$ -	$ -	$ -	$ 2,926,642
Office of Homeland Security	IT Restructure	0.00	$ -	$ (17)	$ (17)	$ -
	Homeland Security Grant Reimbursement	0.00	$ -	$ -	$ -	$ 15,985
	Fringe Benefit Adjustments	0.00	$ (1,541)	$ -	$ (1,541)	$ -
	Retiree Health Care Adjustment	0.00	$ (2,565)	$ -	$ (2,565)	$ -
	Unemployment Insurance Adjustment	0.00	$ 1,374	$ -	$ 1,374	$ -
Office of Homeland Security Total		0.00	$ (2,732)	$ (17)	$ (2,749)	$ 15,985
Office of the Assistant COO	Fringe Benefit Adjustments	0.00	$ (341)	$ -	$ (341)	$ -
	Retiree Health Care Adjustment	0.00	$ (214)	$ -	$ (214)	$ -
	Unemployment Insurance Adjustment	0.00	$ 313	$ -	$ 313	$ -
Office of the Assistant COO Total		0.00	$ (242)	$ -	$ (242)	$ -
Office of the Chief Financial Officer	Fringe Benefit Adjustments	0.00	$ (697)	$ -	$ (697)	$ -
	Retiree Health Care Adjustment	0.00	$ (641)	$ -	$ (641)	$ -
	Unemployment Insurance Adjustment	0.00	$ 615	$ -	$ 615	$ -
Office of the Chief Financial Officer Total		0.00	$ (723)	$ -	$ (723)	$ -
Office of the Chief Operating Officer	Fringe Benefit Adjustments	0.00	$ (485)	$ -	$ (485)	$ -
	Retiree Health Care Adjustment	0.00	$ (428)	$ -	$ (428)	$ -
	Unemployment Insurance Adjustment	0.00	$ 543	$ -	$ 543	$ -
Office of the Chief Operating Officer Total		0.00	$ (370)	$ -	$ (370)	$ -

UPDATE TO THE FISCAL YEAR 2012 MAYOR'S MAY REVISION GENERAL FUND SUMMARY TABLE

DEPARTMENT TITLE	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REVENUE
Office of the IBA	IT Restructure	0.00	$ -	$ (2)	$ (2)	$ -
	Fringe Benefit Adjustments	0.00	$ (1,839)	$ -	$ (1,839)	$ -
	Retiree Health Care Adjustment	0.00	$ (2,138)	$ -	$ (2,138)	$ -
	Unemployment Insurance Adjustment	0.00	$ 1,714	$ -	$ 1,714	$ -
Office of the IBA Total		0.00	$ (2,263)	$ (2)	$ (2,265)	$ -
Office of the Mayor	IT Restructure	0.00	$ -	$ (28)	$ (28)	$ -
	Fringe Benefit Adjustments	0.00	$ (5,402)	$ -	$ (5,402)	$ -
	Retiree Health Care Adjustment	0.00	$ (7,695)	$ -	$ (7,695)	$ -
	Unemployment Insurance Adjustment	0.00	$ 5,034	$ -	$ 5,034	$ -
Office of the Mayor Total		0.00	$ (8,063)	$ (28)	$ (8,091)	$ -
Park & Recreation	IT Restructure	0.00	$ -	$ (1,234)	$ (1,234)	$ -
	Reduction in Publishing Services Costs	0.00	$ -	$ (16,437)	$ (16,437)	$ -
	Reduction in Cell Phone Expenditures	0.00	$ -	$ (60,000)	$ (60,000)	$ -
	Reinstatement of Recreation Center Hours of Operation	48.19	$ 2,631,490	$ 664,628	$ 3,296,118	$ 394,006
	After School Program Staffing Adjustment	0.00	$ (3,260)	$ -	$ (3,260)	$ -
	Restoration of Fire Pits	2.00	$ 146,098	$ (26,098)	$ 120,000	$ 120,000
	Addition of TOT Revenue	0.00	$ -	$ -	$ -	$ 1,894,307
	Fringe Benefit Adjustments	0.00	$ (58,047)	$ -	$ (58,047)	$ -
	Retiree Health Care Adjustment	0.00	$ (129,384)	$ -	$ (129,384)	$ -
	Unemployment Insurance Adjustment	0.00	$ 45,605	$ -	$ 45,604	$ -
Park & Recreation Total		50.19	$ 2,632,502	$ 560,859	$ 3,193,360	$ 2,408,313
Personnel	IT Restructure	0.00	$ -	$ (99)	$ (99)	$ -
	Fringe Benefit Adjustments	0.00	$ (6,018)	$ -	$ (6,018)	$ -
	Retiree Health Care Adjustment	0.00	$ (12,184)	$ -	$ (12,184)	$ -
	Unemployment Insurance Adjustment	0.00	$ 6,130	$ -	$ 6,130	$ -
Personnel Total		0.00	$ (12,072)	$ (99)	$ (12,171)	$ -
Police	IT Restructure	0.00	$ -	$ (38,320)	$ (38,320)	$ -
	Reduction in Publishing Services Costs	0.00	$ -	$ (24,512)	$ (24,512)	$ -
	Delinquent Parking Citations	0.00	$ -	$ -	$ -	$ 947,940
	Restoration of Criminalist 2	1.00	$ 124,646	$ -	$ 124,646	$ -
	Restoration of Police Sergeant	1.00	$ 149,025	$ -	$ 149,025	$ -
	Negligent Impound Revenue	0.00	$ -	$ -	$ -	$ (470,119)
	CAD Hardware and Software Upgrade	0.00	$ -	$ 330,672	$ 330,672	$ -
	Fringe Benefit Adjustments	0.00	$ (428,001)	$ -	$ (428,001)	$ -
	IT Efficiencies	1.00	$ -	$ -	$ -	$ -
	Retiree Health Care Adjustment	0.00	$ (506,990)	$ -	$ (506,990)	$ -
	Unemployment Insurance Adjustment	0.00	$ 294,508	$ -	$ 294,507	$ -
Police Total		3.00	$ (366,812)	$ 267,840	$ (98,973)	$ 477,821
Public Works - Engineering & Capital Projects	IT Restructure	0.00	$ -	$ (9,026)	$ (9,026)	$ -
	Reduction in Publishing Services Costs	0.00	$ -	$ (18,003)	$ (18,003)	$ -
	Reduction in Cell Phone Expenditures	0.00	$ -	$ (30,000)	$ (30,000)	$ -
	Underground Surcharge Fund Restructure	4.51	$ 385,929	$ -	$ 385,929	$ 385,929
	Fringe Benefit Adjustments	0.00	$ (34,110)	$ -	$ (34,110)	$ -
	Retiree Health Care Adjustment	0.00	$ (92,986)	$ -	$ (92,986)	$ -
	Unemployment Insurance Adjustment	0.00	$ 52,300	$ -	$ 52,300	$ -
Public Works - Engineering & Capital Projects Total		4.51	$ 311,133	$ (57,029)	$ 254,104	$ 385,929

UPDATE TO THE FISCAL YEAR 2012 MAYOR'S MAY REVISION GENERAL FUND SUMMARY TABLE

DEPARTMENT TITLE	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REVENUE
Public Works - General Services	IT Restructure	0.00	$ -	$ (9,601)	$ (9,601)	$ -
	Reduction in Cell Phone Expenditures	0.00	$ -	$ (30,000)	$ (30,000)	$ -
	Reduction of Bond Principal Payment	0.00	$ -	$ (460,370)	$ (460,370)	$ -
	Addition of Assistant Engineer - Civil	1.00	$ 99,299	$ -	$ 99,299	$ -
	Public Utilities SLA Adjustment	0.00	$ -	$ (300,000)	$ (300,000)	$ (755,800)
	Reduction of Heating Technician	(1.00)	$ (80,732)	$ -	$ (80,732)	$ -
	Fringe Benefit Adjustments	0.00	$ (10,445)	$ -	$ (10,445)	$ -
	Retiree Health Care Adjustment	0.00	$ (20,735)	$ -	$ (20,735)	$ -
	Unemployment Insurance Adjustment	0.00	$ 8,862	$ -	$ 8,862	$ -
Public Works - General Services Total		0.00	$ (3,751)	$ (799,971)	$ (803,722)	$ (755,800)
Purchasing & Contracting	IT Restructure	1.00	$ 87,177	$ (331)	$ 86,846	$ -
	SRM Contractor/Vendor Registration	0.00	$ -	$ 900,000	$ 900,000	$ -
	Reimbursement Revenue	0.00	$ -	$ -	$ -	$ 150,000
	Fringe Benefit Adjustments	0.00	$ (4,383)	$ -	$ (4,383)	$ -
	Retiree Health Care Adjustment	0.00	$ (7,481)	$ -	$ (7,481)	$ -
	Unemployment Insurance Adjustment	0.00	$ 3,612	$ -	$ 3,612	$ -
Purchasing & Contracting Total		1.00	$ 78,925	$ 899,669	$ 978,594	$ 150,000
Real Estate Assets	Fringe Benefit Adjustments	0.00	$ (42,907)	$ -	$ (42,907)	$ -
	Retiree Health Care Adjustment	0.00	$ (5,772)	$ -	$ (5,772)	$ -
	Unemployment Insurance Adjustment	0.00	$ 3,343	$ -	$ 3,343	$ -
Real Estate Assets Total		0.00	$ (45,336)	$ -	$ (45,336)	$ -
Transportation & Storm Water	IT Restructure	0.00	$ -	$ (20,555)	$ (20,555)	$ -
	Reduction in Publishing Services Costs	0.00	$ -	$ (68,995)	$ (68,995)	$ -
	Reduction in Cell Phone Expenditures	0.00	$ -	$ (50,000)	$ (50,000)	$ -
	Reduction of Bond Principal Payment	0.00	$ -	$ (1,439,630)	$ (1,439,630)	$ -
	Addition of Deputy Director	1.00	$ -	$ -	$ -	$ -
	Trench Restoration SLA	0.00	$ -	$ (2,300,000)	$ (2,300,000)	$ (2,300,000)
	Gas Tax Reimbursement	0.00	$ -	$ 11,800,000	$ 11,800,000	$ 11,800,000
	QECB Treasury Subsidy	1.00	$ 90,006	$ 383,403	$ 473,409	$ 473,409
	Enterprise Asset Management (EAM) Restructure	(2.00)	$ (243,101)	$ (873,042)	$ (1,116,143)	$ -
	Concrete Repairs	0.00	$ -	$ 1,319,443	$ 1,319,443	$ -
	Fringe Benefit Adjustments	0.00	$ (41,262)	$ -	$ (41,262)	$ -
	Retiree Health Care Adjustment	0.00	$ (90,422)	$ -	$ (90,422)	$ -
	Unemployment Insurance Adjustment	0.00	$ 37,855	$ -	$ 37,855	$ -
Transportation & Storm Water Total		0.00	$ (246,924)	$ 8,750,624	$ 8,503,700	$ 9,973,409
General Fund Total		**90.36**	**$ 4,486,513**	**$ 16,849,243**	**$ 21,335,756**	**$ 17,116,313**

Attachment E

Update to the Fiscal Year 2012 Mayor's May Revision CIP Schedule

Capital Improvements Program (CIP)

FY2012 May Revision

Environmental Services

Environmental Services Facilities Improvements - ABT00005

	Fund	Proposed	Change	Revised
700040	Refuse Disposal CIP Fund	$0	$115,090	$115,090

This change reflects an increase of $115,090 which will initiate planning and design for the construction of Americans with Disabilities Act (ADA) upgrades at the Environmental Services Department's (ESD) Ridgehaven facility. The estimated total cost of the project is $600,000. Construction funding for the project is currently unidentified and dependent upon the the Refuse Disposal Fund's Five-Year Plan. The new Fiscal Year 2012 project budget is $115,090.

Fire-Rescue

SDFD Station Alerting - L12002

	Fund	Proposed	Change	Revised
400265	CIP Contributions from General Fund	$0	$3,400,000	$3,400,000

This change reflects an increase of $3.4 million to replace the Fire In-Station Alerting System at fire stations Citywide. The current alerting system technology is 21 years old and is no longer in service forcing the department to rely upon a back-up system. This increase is the result of one-time savings of $1.7 million in the General Fund and higher than anticipated reserves of $1.7 million. This is a new project for Fiscal Year 2012 with a project budget of $3.4 million.

General Services

Americans with Disabilities Improvements - ABE00001

	Fund	Proposed	Change	Revised
400265	CIP Contributions from General Fund	$0	$2,731,029	$2,731,029

This change reflects an increase of $2.7 million to fulfill ADA requirements Citywide. This increase is the result of one-time savings of $1.5 million in the General Fund and higher than anticipated reserves of $1.2 million. The new Fiscal Year 2012 project budget is $2.7 million.

City Facilities Improvements - ABT00001

	Fund	Proposed	Change	Revised
400624	Deferred Maint Revenue 2009A-Project	$0	$300,000	$300,000

This change reflects an increase of $300,000 from bond interest. This increase in funding will be used for roofing, heating and air conditioning improvements at the Carmel Mountain Ranch Recreation Center. The new Fiscal Year 2012 budget is $300,000.

Capital Improvements Program (CIP)
FY2012 May Revision

OneSD Support

SRM ERP Implementation - S12021

Fund		Proposed	Change	Revised
400265	CIP Contributions from General Fund	$0	$900,000	$900,000

This change reflects an increase of $900,000 to implement the Supplier Relationship Management (SRM) module of SAP which will automate and simplify the procure-to-pay process. The cost of the full SRM implementation is estimated to be $3.0 million; however, SRM will be implemented in phases. The implementation cost for the automated Contractor/Vendor Registration phase is $900,000. This is a new project for Fiscal Year 2012 with an initial project budget is $900,000.

Park & Recreation

Balboa Park Golf Course Step/Handrail Replacement - S00626

Fund		Proposed	Change	Revised
700044	Balboa Park Golf Course CIP Fund	$100,000	($100,000)	$0

This change reflects a decrease of $100,000. The project is complete and no further funding is required. The new Fiscal Year 2012 budget is $0.

Police

Police Headquarters Cogeneration Repower Project - S10131

Fund		Proposed	Change	Revised
200225	Energy Conservation Program CIP Fund	$0	$33,085	$33,085

This change reflects an increase of $33,085. This funding is the result of a settlement agreement related to the Police Headquarters Energy Efficiency project. Current funding within the project combined with the new Fiscal Year 2012 project budget of $33,085 will support Fiscal Year 2012 needs.

Public Utilities

CIS ERP Implementation - S11100

Fund		Proposed	Change	Revised
700008	Muni Sewer Utility - CIP Funding Source	$3,880,204	($2,470,390)	$1,409,814
700010	Water Utility - CIP Funding Source	$3,880,204	($2,470,390)	$1,409,814

This change reflects a decrease of $4.9 million. An action is currently before City Council to appropriate additional funds to this project in Fiscal Year 2011 due to the accelerated timeline for the project. Therefore, an equal amount is being reduced from the Fiscal Year 2012 Proposed Budget. The Fiscal Year 2012 project budget is $2.8 million.

Attachment E

Capital Improvements Program (CIP)
FY2012 May Revision

Public Utilities

Harbor Drive Trunk Sewer Replacement - S00336

	Fund	Proposed	Change	Revised
700008	Muni Sewer Utility - CIP Funding Source	$0	$4,000,000	$4,000,000

This change reflects an increase of $4.0 million to fulfill accelerated construction work to meet the Environmental Protection Agency's Consent Decree deadline. The new Fiscal Year 2012 budget is $4.0 million.

Metro Treatment Plants - ABO00001

	Fund	Proposed	Change	Revised
700009	Metro Sewer Utility - CIP Funding Source	$300,000	($300,000)	$0

This change reflects a decrease of $300,000. The revised amount is based on a reassessment of project spending and available funds within the project to support Fiscal Year 2012 needs. The new Fiscal Year 2012 project budget is $0.

Pipeline Rehabilitation - AJA00002

	Fund	Proposed	Change	Revised
700008	Muni Sewer Utility - CIP Funding Source	$5,470,155	($5,470,155)	$0

This change reflects a decrease of $5.5 million. The revised amount is based on a reassessment of project spending and available funds within the project to support Fiscal Year 2012 needs. The new Fiscal Year 2012 project budget is $0.

Sewer Main Replacements - AJA00001

	Fund	Proposed	Change	Revised
700008	Muni Sewer Utility - CIP Funding Source	$53,534,346	($23,534,346)	$30,000,000

This change reflects a decrease of $23.5 million. The revised amount is based on a reassessment of project spending and available funds within the project to support Fiscal Year 2012 needs. The new Fiscal Year 2012 project budget is $30.0 million.

South Bay Reclamation System - S00018

	Fund	Proposed	Change	Revised
700010	Water Utility - CIP Funding Source	$0	$150,000	$150,000

This change reflects an increase of $150,000 to install a new flow meter to increase accuracy and reliability of flow data. The new Fiscal Year 2012 project is $150,000.

Capital Improvements Program (CIP)
FY2012 May Revision

Public Utilities

Water Main Replacements - AKB00003

	Fund	Proposed	Change	Revised
700010	Water Utility - CIP Funding Source	$64,912,978	($25,000,000)	$39,912,978

This change reflects a decrease of $25.0 million. The revised amount is based on a reassessment of project spending and available funds within the project to support Fiscal Year 2012 needs. The new Fiscal Year 2012 project budget is $39.9 million.

Transportation & Storm Water

Scripps Ranch/Mira Mesa Medians Project - S00838

	Fund	Proposed	Change	Revised
400264	Private & Others Contrib-CIP	$0	$156,676	$156,676

This change reflects an increase of $156,676 as a result of fair share contribution received from the developer. The new Fiscal Year 2012 project budget is $156,676.

State Route 163/Friars Road - S00851

	Fund	Proposed	Change	Revised
400135	Mission Valley-Urban Comm.	$0	$5,075,500	$5,075,500

This change reflects an increase of $5.1 million. Mission Valley Development Impact Fees (DIF) have recently become available for use in this project. Current funding within the project combined with this request will support Fiscal Year 2012 needs. The Fiscal Year 2012 project budget is $10.5 million.

Total CIP	**$253,435,628**	**($42,483,901)**	**$210,951,727**

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EXECUTIVE SUMMARY

IBA Recommended Revisions to the Mayor's Proposed FY 2012 Budget and May Revise

OFFICE OF THE INDEPENDENT BUDGET ANALYST REPORT

Date Issued: June 2, 2011 **IBA Report Number:** 11-31

City Council Docket Date: June 6, 2011

Item Number: 151

This report presents the IBA's recommended revisions to the Mayor's Proposed Budget as amended by the Mayor's May Revise issued on May 19, 2011. A Supplemental May Revision to the FY 2012 Proposed Budget was issued by the COO on late Wednesday afternoon, June 1, 2011. This second revision made specific recommendations for how the Council should spend new one-time funds ("excess reserves") recently discovered by the Comptroller in finalizing the FY 2010 Year-End Financial Performance Report. This Supplemental Revision to the budget has no impact on our final recommended revisions to the budget as presented in the attached report. However, our recommendations for the "excess reserves" differ significantly from the recommendations contained in the Mayor's Supplemental May Revision. We will address this later in this report.

The IBA recommends Council approval of the Mayor's Proposed Budget as amended by the May 19, 2011 May Revise and recommends the following IBA revisions as discussed in detail in the attached report. The IBA recommends restoration of $5.4 million in priority community services funded by $5.4 million of ongoing resources. This will have no negative impact on FY 2013. With adoption of the Mayor's Proposed Budget, the May 19, 2011 May Revise and the IBA recommended revisions, the following services will be restored:

- Full restoration of browned-out engines, four effective 7/1/11 and four effective 1/1/12 (Mayor's Proposed Budget)
- Full restoration of recreation center service hours (Mayor's May Revise)
- Partial restoration of branch library hours (Mayor's May Revise)
- Full restoration of branch library hours (IBA recommendation)
- Restoration of swim team and water polo programs and restoration of all pool operating hours originally proposed for reduction (IBA recommendation)
- Restoration of after school programs originally proposed for reduction (IBA recommendation)
- Restoration of four Police civilian positions for the Vehicle Abatement Unit (IBA recommendation)

The May 19, 2011 May Revise also recommended a one-time expenditure increase of $1.7 million to begin the upgrade of the Fire Alert System. The IBA recommends approval of additional one-time resources totaling $1.7 million, and recommends these resources be used to fund the remainder of costs for the Fire Alert System for a total of $3.4 million. This additional funding would allow Fire-Rescue to implement the full system.

Finally, $11.2 million in additional fund balance from FY 2010 was identified during the Comptroller's preparation of the FY 2010 Year-End Performance Report. The net effect of this is an $11.2 million increase to the FY 2012 projected General Fund reserve. With this increase, the General Fund Reserve for FY 2012 is now estimated to be $94.1 million-8.3% of FY 2012 General Fund revenues **(after accounting for $5.4 million of IBA recommended revisions to the FY 2012 budget)**. This exceeds the City's original goal and current policy of achieving 8% in FY 2012-by .3% or $3.9 million. This is very good news for the City and a significant change from the Mayor's Proposed Budget which recommended as a budget balancing action that the FY 2012 reserve remain at 7%. Having achieved this important goal, it is important for the reserve to be maintained at 8% now and in the future.

Our recommendation for the 2012 General Fund reserve excess ($3.9 million above the 8% reserve goal) is twofold:

1. Resume the Community Projects, Programs and Services Fund-$1,600,000
   $1.6 million of the $3.9 million in excess of the 8% goal is directly attributable to savings estimated to be achieved in City Council District Office budgets in FY 2011. As in the past, these savings were identified in FY 2011 and are intended for eligible Community Projects, Programs and Services in FY 2012 for Council Offices where savings occurred. These savings will be returned to the reserves at year-end as a result of a City Attorney's Memorandum of Law issued last fall which recommended improvements in how these funds were being budgeted and appropriated. These issues have now been addressed. To continue this program for FY 2012, $1.6 million will need to be re-appropriated for this purpose. Our office has been working closely with the Mayor's Office and the City Attorney's Office on this issue and all parties had agreed upon the resolution; however, this item was not included in the Supplemental May Revision. This action would reduce the projected FY 2012 General Fund reserve from 8.3% to 8.2%. After this allocation, the reserve is still projected to exceed the 8% goal for FY 2012 by $2.3 million.

2. Hold funds in excess of the 8% target in the General Fund Reserves -$2,300,000
   We recommend the remaining funds in excess of the 8% target not be expended at this time. We recommend they be held in reserves as a buffer against possible budget shortfalls in FY 2012 and to help ensure the 8% reserve target is maintained in FY 2013. One-time expenditures could possibly be considered during the mid-year budget review depending on the budget status at that time.

After accounting for the Mayor's Proposed Budget, the Mayor's May 19th Revise, and all of the IBA recommendations contained in our final report, the General Fund reserve is projected to be 8.2% for FY 2012.

Alternatively, the Mayor's Supplemental May Revise proposes spending the "excess reserves". The Mayor's estimate of the excess over 8% is $4.2 million compared to our estimate of $3.9 million. His estimate does not account for the IBA recommended revisions to the budget of $5.4 million, which increases the amount of reserves necessary to achieve the 8% goal. In the Supplemental May Revise, the Mayor recommends that Council spend the estimated excess as follows:

1. Fund remainder of Fire Alert System-$1,700,000
   We support this funding proposal to provide total funding of $3.4 million for this item. However, we identified other one-time funds for this purpose in our budget recommendations rather than using reserve funds.

2. Provide additional funding for ADA Projects-$1,200,000
   While there are significant funding needs in this area, the Mayor's May 19th Revise included $1.6 million in General Funds for this purpose. Additionally, alternative resources exist for this purpose including the Infrastructure Bonds issued in FY 2011 and a second $100 million issuance planned for late FY 2012. This expenditure could also be reconsidered at mid-year depending on the budget status and progress of ADA projects.

3. Provide additional funding for street-related repairs-$1,300,000
   Significant funding needs also exist in the area of street repairs. Alternative resources currently exist from the Infrastructure Bonds issued in FY 2011 and the subsequent $100 million issuance planned for late FY 2012. This additional expenditure could also be considered at mid-year.

For the reasons discussed above, the IBA does not support the Mayor's recommendations for spending the "excess reserves" as outlined in the Supplemental May Revise. We would also caution that if Council approves the IBA recommendations for service restorations and approves all of the Mayor's recommended one-time expenditures from the "excess reserves", the 8% reserves goal will not be achieved for FY 2012.

The IBA recommends Council consideration of the following actions:

1. Approval of the Mayor's FY 2012 Proposed Budget as issued on April 15, 2011 and as amended by the Mayor's May Revise issued on May 19, 2011;
2. Approval of the IBA recommended revisions for ongoing and one-time expenditures and resources as detailed in the attached report;
3. Approval of IBA recommendations regarding the FY 2012 General Fund Reserve, including re-appropriation of $1.6 million from the reserves (i.e. savings from Council District Offices in FY 2011) to resume the Community Project, Programs and Services Fund with the remaining amount in excess of the 8% goal ($2.3 million) to be held in FY 2012 reserves.
4. Approval of funding in the amount of $450,000 from the City's Major Events Revolving Fund for the work of the non-profit Balboa Park Centennial Host Committee to begin planning for the Centennial event in 2015. Funds have been contributed and accumulated in this Fund for the past several fiscal years therefore, there is no General Fund impact.

Attachment F

OFFICE OF THE INDEPENDENT BUDGET ANALYST REPORT

Date Issued: June 2, 2011 **IBA Report Number:** 11-31

City Council Docket Date: June 6, 2011

Item Number: 151

IBA Recommended Revisions to the Mayor's Proposed FY 2012 Budget and May Revise

BACKGROUND

The IBA's review of the Mayor's Proposed FY 2012 budget was issued on April 29, 2011 as IBA Report No. 11-25. On May 19, 2011 the Mayor issued the May Revision to his Proposed Budget. In our first report we provided information regarding budget balancing options and service priorities that the City Council included in their April 12, 2011 Budget Resolution and we noted which items had been addressed by the Mayor in his Proposed Budget. As shown on the following pages, we have updated this information to highlight the additional Council proposals that the Mayor has included in his FY 2012 Budget based on the May Revise. In total the Mayor has incorporated 13 of the budget balancing options that Council requested him to consider in development of the FY 2012 budget. These 13 items are projected to generate resources estimated at $36.3 million which have been used in the Mayor's Budget proposal to eliminate the FY 2012 projected deficit and restore valuable community services including Fire brown-outs, all recreation center hours and a portion of the library hours proposed for reduction.

Most notably on the resource side, the Mayor and his staff have agreed with our analysis in our first budget report that, based on the most current data, TOT revenues could be conservatively increased. We support the Mayor's proposal to increase the TOT base estimate and the projected growth rate by 1% resulting in $3.4 million in additional revenue. This updated revenue estimate is the result of careful analysis of the most current economic data by both Financial Management and the IBA. We further noted in

our first review of the Mayor's Proposed Budget that we believed Sales Tax estimates could similarly be revised upward. While the Mayor has not included an increase to Sales Tax revenue in his May Revise, we believe based on our analysis a conservative increase in Sales Tax growth from 3% to 4% should be considered by the Council as a revision to the Mayor's budget.

Also of note, the May Revise incorporates an IBA recommendation to utilize $8 million in revenue from the sale of the World Trade Center to free up current capital-related General Fund expenses over the next five years. While we had recommended using this resource to pay principal debt service costs on the Convention Center Phase II, the Mayor has opted to use these revenues to pay the principal portion of debt service on the Deferred Capital Bonds which frees up $2.5 million in General Funds for FY 2012. Either option is viable and will produce the same General Fund savings over the next five years.

On the expenditure side the most significant programmatic revisions in the May Revise include the full restoration of recreation center hours to current levels and partial restoration of library branch hours. Rather than fully restoring library hours, the Mayor's revised proposal would maintain 36 hours of service per week at eight branches but reduce 27 branches from an average of 36 hours to 18.5 hours per week. "Mitigation of service and staffing reductions to the Library and Park and Recreation departments" was one of the four key service priorities called out in the City Council resolution provided to the Mayor as guidance for developing the FY 2012 budget. While all browned-out Fire engines will be restored in FY 2012 and recreation centers will be open the same hours as they currently are per the May Revise, library branch service levels continue to be significantly diminished in the Mayor's final budget proposal.

Attachment F

COUNCIL BUDGET RESOLUTION - RESOURCE OPTIONS				
IBA	**Focused List of Menu Options**	**Mayor's Proposed Budget**	**Mayor's 5/19 May Revise**	**Mayor's Total Funding**
18.	Comprehensive review of all fund balances	✓		$9.9m
47a.	Transfer unclaimed funds in City Treasury to the General Fund	✓		$1.0m
123.	Expand use of marketing partnerships			-
145.	Implement false alarm fees for Fire-Rescue	✓		$0.9m
189.	Five percent reduction to supplies and services	✓		$9.0m
200.	RDA payment for Convention Center Phase II debt service	✓		$2.0m
14.	Implement recovery auditing program			-
47b.	Fire-Rescue resume billing and retroactively bill for high-rise inspections	✓		-
61.	Eliminate cell phones for non-emergency personnel		✓	$0.2m
102.	Eliminate Management Flex Benefits			-
142.	Sale of underutilized real estate assets		✓	$2.5m
202.	RDA repayment of General Fund debt		✓	$0.8m
1.	Accelerate Managed Competition for refuse collection			-
11.	Expand use of 4/10/5 work schedule			-
122.	Impose mandatory furlough			-
Additional Budgetary Items in Council Resolution				
1.	Recover costs associated with entertainment permits for police-regulated businesses	✓		$0.3m
2.	Acceleration of Publishing and Fleet Services managed competition		✓	$0.2m
3.	Updating revenue projections	✓	✓	$4.4m
4.	Savings from permanent elimination of vacant positions	✓		$5.1m
5.	Elimination of take home vehicles for City employees			-
6.	Review and potential revision of lease payment formula for payments from the Golf Enterprise Fund to the General Fund			-
7.	Options for budget-neutral funding of the 9th Council District in Fiscal Year 2013			-
8.	Reform of Retiree Health Care benefit			-
Total Funding Included in Mayor's Proposed Budget:				**$36.3m**

COUNCIL BUDGET RESOLUTION - SERVICE PRIORITIES				
City Service Issues		Mayor's Proposed Budget	Mayor's 5/19 May Revise	Mayor's Total Funding
1.	Restoration of Fire Engine brown-outs	✓		$8.7m
2.	Preservation of Police, Fire-Rescue, and Lifeguard services		✓	$0.2m
3.	Mitigation of Library, Park & Rec reductions		✓	$5.7m
4.	Fund City's deferred capital backlog	✓	✓	$7.4m

IBA RECOMMENDED REVISIONS FOR ONGOING EXPENDITURES AND RESOURCES

This report recommends revisions to the Mayor's Proposed Budget as amended by the Mayor's May Revise issued on May 19, 2011. To assist the IBA in developing final budget recommendations, Council members prepared individual budget memos outlining priority programs and resource options. These memos are attached for your reference. Our recommendations take into account the Council's budget memos; the results of our initial review of the Mayor's Proposed Budget as well as the May Revise; additional IBA review and analysis of items from the Council's Budget Priorities Resolution; and further discussions with City management as well as operations staff.

As we developed our final budget recommendations, first and foremost we kept in mind that the City has not yet resolved its structural budget deficit and, based on the Mayor's Five-Year Outlook, is projected to be facing a $41 million deficit in FY 2013. Additionally, while there are signs of improvement in some sectors of the economy such as tourism and retail sales, other sectors including employment and real estate remain uncertain. In this economic climate, a conservative approach is the only recommended approach.

With the Mayor's Proposed Budget providing funding to end all Fire brown-outs and the May Revise fully restoring recreation center hours and partially restoring branch library hours- largely through Council and IBA-proposed resources, we have focused on identifying sufficient resources from the Council's Budget Priorities Resolution and IBA analysis to address the top budget priorities identified by a majority of Council members in their budget memos.

We would also note as a reminder for the Council that the Audit Committee has recommended a new Auditor position be funded for the City Auditor's Office effective January 2012 at a cost next fiscal year of $85,000. The Mayor did not include this position in his May Revise. Based on Council feedback in the budget priority memos, we

have not included it in our funding recommendations. Should the Council wish to consider this item, we would need to identify an additional $85,000 in ongoing resources and could work with Council to do so.

IBA RECOMMENDED ONGOING EXPENDITURE REVISIONS TOTAL $5.4 MILLION

Full Restoration of Library Branch Hours – Net $4,600,000

With the May Revise providing $2.7 million and 30.10 FTEs for partial restoration of library branch hours, an additional $4.6 million is needed to fully restore library branch hours to current service levels which average 36 hours per week. This includes the additional restoration of 46.92 FTEs.

Restoration of Police Civilian Positions for Vehicle Abatement Unit – $330,000

The Proposed Budget includes the reduction of four of nine civilian positions in the Police Vehicle Abatement Unit (1.00 Code Compliance Supervisor/3.00 Code Compliance Officers). In our review of the Mayor's budget proposal, we noted that while these positions are fully reimbursable from the State the department did not reduce the revenue associated with the four civilian positions. At the May 11, 2011 Public Safety and Neighborhood Services Committee (PS&NS) meeting, the department presented a new staffing plan that would continue the abatement program at a 100% reimbursement level of $1.0 million by backfilling the 4.00 reduced Code Compliance Officers with 3.50 Motor Officers.

If the 4.00 civilian positions are reinstated as recommended, it is likely that the 3.50 Motor Officers would continue to perform patrol activities not necessarily related to vehicle abatement. Since the budget is already balanced utilizing the $1.0 million in State reimbursement for the current level of vehicle abatement activity, $330,000 in General Funds are required to restore the 4.00 civilian Code Compliance Officers and retain the 3.50 Motor Officers for motor patrol.

At the May 11, 2011 PS&NS meeting, the Police department reported that the balance in the Abandoned Vehicle Abatement Trust (AVA Trust) account is estimated to be $1.3 million. The PS&NS Committee requested the IBA to research the possibility of using the funds in the AVA trust to pay for the restoration of the four Code Compliance Officers and requested the City Attorney to opine on the use of the trust fund balance. The City Attorney's Office released a May 23, 2011 Memorandum that stated: "The costs directly related to enforcement of the AVA Program, including personnel, are recoverable. Thus, the funds could be used to pay civilian employees dedicated to the program." However, as our office noted at the May 11 PS&NS meeting, the fund balance in the AVA trust is one-time funding and the use of these funds for the restoration of the civilian positions would result in one-time funding being used for on-going expenses.

Restoration of Swim Team and Water Polo Programs – $223,000
$223,000 in funding is recommended for restoration of 6.40 FTE positions, which includes hourly positions and associated non-personnel expenditures for swim team and water polo program during non-summer months.

Restoration of Pool Operating Hours – Net $76,400
Also recommended are total costs to restore pool operating hours of $107,800, which is offset by estimated revenues from the program of $31,400 for a net cost of $76,400. This will restore 1.93 FTE positions for the pools to remain open during "core hours" during the summer and off season at all pools except Ned Baumer.

Restoration of After School Programs – $137,600
This item will restore 3.55 FTE positions for specialized After School Programs for children and pre-teens at five recreation centers (Allied Garden, Azalea, Penn Athletic, South Bay and Willie Henderson).

IBA RECOMMENDED ONGOING RESOURCE REVISIONS TOTAL $5.4 MILLION

1% Increase in Sales Tax Growth – $2,060,000
While the May Revise updated and increased TOT revenue estimates, it did not update sales tax projections. Budgeted sales tax growth for FY 2012 remains at 3% reflecting a slight increase from the 2.4% projected for FY 2012 in the Five-Year Outlook which was developed last December. However, this is still well below the 4.5% growth rate reflected in the "Optimistic Scenario" in the Five- Year Outlook. Through March, year-to-date growth in sales tax for FY 2011 was 6.4%, while growth at year-end is projected to be 5.6%.

In addition, the economic outlook is generally positive. The USD Index of Leading Economic Indicators continues to post monthly gains, and has remained positive or unchanged for two full years. In addition, the County's unemployment rate declined to 9.8% in April, marking the first time since May 2009 that the unemployment rate was in single digits. Finally, the UCLA Anderson forecast is projecting healthy growth in statewide personal income, payroll employment and taxable sales over the next several years. Based on these factors and the growth rates experienced in the current fiscal year, we believe that an upward adjustment in the sales tax growth rate from 3% to 4% is warranted and remains conservative.

Long Term Disability (LTD) Reserve Reduction – $1,200,000
The Proposed Budget includes $1.2 million for a FY 2012 contribution to the LTD reserve, treating this reserve differently from the General Fund, Worker's Compensation and Public Liability Fund reserves. In discussing this with Mayoral staff, this contribution was maintained in order to prepare for future transition of the LTD program

to an insurance provider. In doing so, the City will need to continue to pay existing claims at the same time it will be paying costs associated with premiums for future insurance coverage. This proposal is in its early stages and requires further study; discussions with the City Council as well as meet and confer with our labor organizations.

Overtime/Travel and Training Reduction for Non Public Safety – $1,000,000

We recommend a $500,000 reduction to non-public safety overtime and a $500,000 reduction to travel and training for non-public safety. We agree with management that departments require a level of flexibility and opportunity for both of these areas. However, we believe the recommended reductions are achievable. Both the Comptroller and Financial Management experienced events in the current fiscal year which required unusual amounts of overtime which should be mitigated for FY 2012. While it is important to continue training related to Kroll recommendations, out-of-town travel should continue to be restricted.

IT Discretionary Funding Reductions – $400,000

The IBA previously identified IT Discretionary Funding as an area for potential reduction to provide resources for other priority needs. A 20% reduction to non-public safety departments General Fund departments was estimated to generate $1.5 million. During the recent budget hearings, departments described intended uses for the FY 2012 IT discretionary funds, and possible impacts if funding were to be reduced. A reduction of $400,000, amounting to only 3% of the proposed budget amount, is recommended.

Reduction to Annual Leave Estimate – $400,000

The Mayor's Proposed Budget stated that in the past, the City had not completely funded the additional expense of Annual Leave (also known as terminal leave and accrued leave liability) paid to employees who end their employment with the City with leave balances. The Fiscal Year 2012 budget includes $3.2 million Citywide, with almost $2.5 million included in the City's General Fund, for this purpose. This reflects an increase of $585,000 in the General Fund from the adopted FY 2011 Budget. The IBA identified a $400,000 reduction in this area as a possible option for consideration; this option was based on limiting the increase to levels included in the FY 2011 budget.

The identification of the $400,000 reduction option was based on a concern that the most recent Five-Year Outlook (issued in February 2011) estimated General Fund annual leave at $2.1 million for FY 2012 rather than $2.5 million, which already reflected an increase of $200,000 from the FY 2011 budget. Then, in future years of the Outlook, this increased to $3.0 million for FY 2013, then $6.3 million in 2014.

Annual Leave (in millions - GF)	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Outlook (02/11)	1.9	2.1	3.0	6.3	4.1	1.6
Outlook (10/09)	2.7	4.9	6.4	16.0	2.9	n/a
Outlook (11/08)	5.3	6.1	7.6	7.6	n/a	n/a

The previous version of the Outlook from October 2009 also reflected a wide range of estimates, from $2.7 million in FY 2011 to $16.0 million in FY 2014, then $2.9 million in 2015, based on the expected number of retirees in each year. For FY 2010, $4.3 million was budgeted in the General Fund and $2.12 million was actually expended (subject to final close/audit); not even 50% of the budget amount was expended. For the FY 2011 adopted budget, $1.88 million is budgeted in the General Fund with $1.57 million expended year-to-date.

Expansion of Marketing Partnerships-$300,000

In presenting budget options for City Council consideration, the IBA suggested it may be reasonable to budget additional marketing partnership revenue in FY 2012 ($500,000 has already been budgeted in the FY 2012 Proposed Budget). In order to better determine the reasonability of budgeting additional marketing partnership revenue, the IBA discussed pending opportunities with the City's new Director of Strategic Partnerships, including those identified by the CFO in her memorandum dated March 10, 2011. Several promising partnerships are currently planned or under development (vehicles, wireless, vending, beach area sponsorships, etc.).

Working with marketing consultant Pathfinder, the IBA recommends the City more aggressively pursue these and other sponsorship opportunities. We understand there is often extra lead time required to develop and execute public-private marketing sponsorships; however, many of the cited opportunities have been under development for some time and may be close to completion. Therefore, we believe it is reasonable to budget an additional $300,000 of partnership revenue in FY 2012 based on partnerships already under development or other sponsorship opportunities identified in the CFO's March 10th memorandum.

Attachment F

IBA RECOMMENDED REVISIONS FOR ONGOING EXPENDITURES AND RESOURCES	
Ongoing Service Restoration	**NET EXPENSE**
Full Restoration of Library Hours	$ 4,600,000
Restoration of Vehicle Abatement Unit	330,000
Restoration of Swim Team & Water Polo Programs	223,000
Restoration of Pool Operating Hours	76,400
Restoration of After-School Programs	137,600
Total Ongoing Service Restorations	**$ 5,367,000**
Ongoing Resource Revisions	**NET RESOURCE**
Increase in Sales Tax Revenue	$ 2,060,000
Expansion of Marketing Partnerships	300,000
Reduction in Long Term Disability Reserve	1,200,000
Reduction in Overtime, Travel & Training for Non-PS	1,000,000
Reduction in IT Discretionary Funding	400,000
Reduction in Terminal Leave Funding	400,000
Total Ongoing Resource Revisions	**$ 5,360,000**

IBA RECOMMENDED REVISIONS FOR ONE-TIME RESOURCES AND EXPENDITURES

RECOMMENDED ONE-TIME EXPENDITURE REVISION TOTALS $1.7 MILLION

Consistent with best budget practices and the Council- adopted Budget Principles we recommend one-time resources be used only for one-time expenditures.

Fund Remainder of Costs for Fire Alert System-$1,700,000

The Fire-Rescue Department uses an In-Station Alerting System to alert fire station crews of what and where to respond. As noted in the Citygate Report, the current Alerting System technology is "21 years old, technically obsolete and, in many cases, inserts unnecessary time delays into the crew dispatching process." Citygate recommended the City make it a priority to replace the Alerting System at an approximate cost of $3.4 million. The Department believes the procurement/installation process would take two fiscal years requiring two annual appropriations of approximately $1.7 million.

The May Revision recommends a one-time expenditure increase of $1.7 million for the Fire-Rescue Department in FY 2012 to begin the upgrade of the Alerting System. In order to complete the upgrade project, the IBA recommends using one-time resources in FY 2012 to fund the remaining cost ($1.7 million) of the upgrade project.

RECOMMENDED ONE-TIME RESOURCES TOTAL $1.7 MILLION

In our review we identified and recommend for inclusion in the FY 2012 Budget the following one- time resources which are not included in either the Mayor's Proposed Budget or the May Revise.

Public Liability Fund Balance – $600,000

The Public Liability Fund began Fiscal Year 2011 with a fund balance of $3.3 million. The FY 2011 budget included a reduced annual payment for Public Liability of $15.1 million from the General Fund (down from $18 million in FY 2010), with no additional contribution to increase the current $17.1 million Public Liability Reserve. As of May 26, 2011, the Public Liability Fund reflects expenditures and encumbrances totaling $18.4 million, and a remaining balance of $1.76 million, with five weeks remaining in the fiscal year. The IBA inquired if any projected year-end balance could be returned to the General Fund, or if it could reduce the need for the FY 2012 transfer (currently budgeted at $15.1 million).

Projections for the Public Liability Fund are difficult to make and have been described as more uncertain and less predictable than expenditures related to other risk management activities, specifically Workers' Compensation. Projections for Public Liability cannot be predicted with any level of certainty, and it should be noted that a shortfall in the Public Liability Fund could require additional contribution from the General Fund, which has occurred in past fiscal years, or the Public Liability Reserve could be considered, as an alternative.

Based on current expenditure activity and funding levels, the IBA expects excess funds within the Public Liability Fund at the end of FY 2011, and recommends a reduction of $600,000 in the City's General Fund contribution for FY 2012 (to $14.6 million). The IBA intends to continue to monitor the Public Liability Fund and work with the Risk Management Department to ensure that funding levels are sufficient throughout the fiscal year.

Implement Recovery Auditing-$500,000

At the request of the Audit Committee, the City Auditor has reported on potential opportunities related to Revenue Recovery Auditing. In a memorandum dated April 1, 2011, the City Auditor indicated the greatest potential for cost-effective returns exist in the areas of accounts payable, reverse sales tax and municipal court revenue. The CFO subsequently issued a memorandum to the Audit Committee dated April 29, 2011, acknowledging that revenue recovery audits have merit and stating that her staff would

be evaluating and pursuing or performing audits in FY 2012 in the areas identified by the City Auditor; however, the CFO did not plan to pursue reverse sales tax or accounts payable audits until June of 2012. The Audit Committee subsequently recommended the City Council consider directing the IBA to develop an RFP for recovery audit services. It is difficult to predict in advance the amount of revenue that might result from audits. Provided 1) that an outside revenue recovery auditor can be expeditiously retained and 2) the CFO initiates the court revenue audit soon, it may be reasonable to budget $500,000 in FY 2012. If this revenue is to be realized in FY 2012, it will be important that there be coordination and cooperation between the selected outside auditor and the CFO's staff.

Retroactive High Rise Fire Inspection Fees-$600,000

The Fire Prevention Audit released in October 2010 recommended the Fire-Rescue Department resume and retroactively bill for inspections performed on high-rise buildings once the City Council approves the new fee structure. The Audit indicated the Department estimates approximately $545,000 in high-rise inspection costs were not recovered in FY 2010. If the same amount is assumed for FY 2011, the General Fund has not recovered more than $1.0 million of fire inspection costs. As the Department supports retroactive cost recovery and is proposing the new high-rise inspection fee structure be approved as part of the Council's budget action, we recommend $600,000 in retroactive collections be budgeted as one-time revenue for FY 2012. This recommendation conservatively assumes that not all retroactive costs will be recovered in FY 2012.

IBA RECOMMENDED REVISIONS FOR ONE-TIME EXPENDITURES AND RESOURCES	
One-Time Expenditure	**NET EXPENSE**
Fund Remainder of Fire Alert System	$ 1,700,000
Total Ongoing Service Restorations	***$ 1,700,000***
One-Time Resources	**NET RESOURCE**
Public Liability Fund Balance (One-Time)	$ 600,000
Recovery Auditing (One-Time)	500,000
Retroactive High Rise Fire Inspection Fees	600,000
Total Ongoing Resource Revisions	***$ 1,700,000***

RECOMMENDATIONS REGARDING UPDATED FY 2012 GENERAL FUND RESERVE

On May 25, 2011 the City Comptroller issued an update to their FY 2010 Year-End Report, originally issued on May 18, 2011, and presented the results of this update to the Budget and Finance Committee. This update identified a one-time amount of $11.2 million which had not been accounted for in the original FY 2010 Year-End Report. The net effect of this is an $11.2 million increase to the FY 2010 and 2011 ending balances and the FY 2012 beginning balance/General Fund reserve. Based on this, the General Fund Reserve for FY 2012 is estimated to be $94.1 million – 8.3% of General Fund revenues (after accounting for the increased revenues associated with the IBA recommendations.) The reserve policy adopted by the Mayor and Council in 2008 called for achieving a General Fund reserve goal of 7.5% and 8% of revenues for FY 2011 and FY2012 respectively.

For the past two fiscal years the Mayor has recommended suspending contributions to the reserves necessary to achieve these goals and maintaining the reserves level for FY 2011 and FY 2012 at 7.0%. The FY 2012 General Fund reserve, now estimated at $94.1 million, is projected to exceed the City's original goal of 8% by .3% or $3.9 million. This is very good news for the City as General Fund reserves were as low as 3% just six years ago. Having achieved this important goal in the midst of significant fiscal challenges, it is important for the reserves to be maintained at 8% now and in the future.

Funding for Community Projects, Programs and Services Fund From Council District Office Savings/Reserves – $1,600,000

It should be noted that an estimated $1.6 million of the $3.9 million in excess of the 8% reserve goal is attributable to savings estimated to be achieved in City Council District budgets during FY 2011. These savings are planned to be used for eligible City Council Community Projects, Programs and Services in FY 2012. Discussions with the City Attorney's Office and Financial Management have been underway to properly budget and appropriate the budgetary savings in Council District budgets in FY 2012. Funding of $1.6 million from the reserves is recommended for re-appropriation for this purpose in the FY 2012 budget.

In conjunction with the City Attorney and Financial Management, the IBA is developing a proposed Council Policy to incorporate an annual budgetary appropriation for each Council District, for community funding to be allocated at the discretion of each Councilmember, during the fiscal year. It is proposed that the City's annual budget include an appropriation within each City Council Office budget for "Community Projects, Programs and Services". To ensure no impact to the City's budget, these amounts to be added are recommended to be based on estimated savings in each Council Office budget for the current fiscal year.

Attachment F

If added during the Council's final budget decisions, the amounts budgeted for "Community Projects, Programs and Services" will be subject to a majority affirmative vote of the Council at the time the annual budget is adopted. And, if approved by the Council, these allocations would be subject to review and approval (and/or veto) by the Mayor, as are all other budgetary decisions of the Council.

The IBA will be finalizing the proposed Council Policy describing the budgeting and allocation process, and intends to bring the Council Policy for final Council review and approval prior to the end of fiscal year.

Based on the FY 2011 Year-End Budget Monitoring Report, the estimated savings for the eight Council offices totals $1,612,318, assuming approval of the requested FY 2011 year-end budget adjustments. These amounts are recommended to be re-appropriated within the FY 2012 budget for each Council Office for Community Projects, Programs and Services.

As shown below, this action would reduce the General Fund reserve from 8.3% to 8.2% for FY 2012 and the reserve would exceed the 8% goal by .2% or $2.3 million after this allocation.

City Council Offices
FY 2011 Estimated Savings
Year-End Budget Monitoring

	Est Savings	Year-End Requested Adjust	Revised Savings
CD1	218,032		218,032
CD2	167,688	25,000	192,688
CD3	182,778		182,778
CD4	162,167		162,167
CD5	197,249	25,000	222,249
CD6	144,764	9,000	153,764
CD7	175,023		175,023
CD8	267,617	38,000	305,617
TOTAL	1,515,318	97,000	1,612,318

FY 2012 ESTIMATED GENERAL FUND RESERVE			
FY 2011 Ending General Fund Reserve Balance	$	94,057,216	8.3%
Less: FY 2012 Council Community Programs		(1,612,318)	
FY 2012 Beginning General Fund Reserve Balance	**$**	**92,444,898**	8.2%
8% General Fund Reserve Target	*$*	*90,128,245*	*8.0%*
Reserve Funding in Excess of 8% Target	$	2,316,653	0.2%

With respect to the remaining $2.3 million in excess of the 8% goal, we would recommend these funds not be expended and that they be held in reserves as a buffer against possible budgetary shortfalls in FY 2012 and to help ensure that the 8% reserve target is maintained in FY 2013. Other potential one-time uses that we considered include:

- Additional funding to implement the more robust Supplier Relationship Module (SRM) in the Purchasing and Contracts Department ($2.1 million);
- Additional funding for ADA projects;
- Additional funding for priority deferred capital projects including streets and sidewalks.

However, rather than appropriating these funds, we recommend waiting until the FY 2012 mid-year monitoring report to make any further decisions regarding expending this excess .

IMPACTS OF IBA PROPOSED REVISIONS

Impacts on FY 2013 Outlook

All of the ongoing expenditure changes recommended by the IBA are funded with ongoing resources. As a result, these recommended changes will have no negative impact on the $41 million shortfall currently projected for FY 2013 in the Mayor's Five-Year Outlook. In fact, the revised projections for TOT included in the May Revise and those for Sales tax in the IBA recommendations may have a positive impact on the FY 2013 budget projections, as growth rates will be applied to a higher base.

Additionally, after accounting for all of the IBA's recommended changes, the General Fund reserve is projected to not only achieve the 8% target in FY 2012, but to exceed this target by an estimated $2.3 million, or 0.2%. The Five-Year Outlook assumes a $7.5 million contribution to the General Fund reserve in FY 2013 in order to reach the 8% target. Achieving a reserve in excess of 8% in FY 2012 will not only mitigate the need for such a large contribution in FY 2013, but will also provide a cushion for any potential budgetary shortfalls in FY 2012.

Position Changes

The following chart shows the number of positions restored in the May Revise and the number that would be restored as a result of the IBA recommended revisions to the Mayor's Budget:

SUMMARY OF POSITION CHANGES

Fund/FTE	FY 2011 Final	FY 2012 Proposed	*Change from 2011*	FY 2012 May Revise	FY 2012 IBA Changes	FY 2012 Final	*Change from 2011*
General Fund	7,067.98	6,879.95	*(188.03)*	90.36	62.80	7,033.11	*(34.87)*
Non General Funds	3,154.11	3,093.38	*(60.73)*	(21.74)	-	3,071.64	*(82.47)*
Total City	**10,222.09**	**9,973.33**	***(248.76)***	**68.62**	**62.80**	**10,104.75**	***(117.34)***

After accounting for all revisions, 34.87 FTE General Fund positions and 117.34 FTE non-General Fund positions will be reduced in the FY 2012 budget as compared to Final FY 2011 Adopted Budget.

NEW/INCREASED FEES INCLUDED IN THE FY 2012 BUDGET AND NEXT STEPS

Proposals for the establishment of new fees and for increases to existing fees have been included in the Mayor's Proposed Fiscal Year 2012 Budget, most notably in the Police

and Fire-Rescue Departments. The City Attorney has indicated that such new or increased fees must be enacted by the Council in a separate action or series of actions and in accordance with Proposition 26.

On March 4, 2011, the City Attorney issued a Memorandum of Law regarding "Proposition 26 and Its Impact on Fees and Charges." The memorandum provides guidance on specific issues to consider when new or increased fees are proposed for City services due to the passage of Proposition 26 last November. Furthermore, the memorandum indicates that the City Attorney is reviewing current policies, procedures, and administrative regulations related to fees to determine revisions which may be necessary or advisable, in light of Proposition 26.

Specific excerpts from the City Attorney's memorandum speak to the level of documentation that should be made available to the Council and the public as part of the legislative record, at the time fee proposals are considered:

> "If challenged, a local agency's legislative documents in support of the fee are critical: staff must explain the link between the cost and the matter to be regulated and justify all fee calculations based on a study of the costs associated with the regulation at issue. Further, the local agency's approval of a fee should be based on the facts presented, and the basis for the decision must be documented."
>
> "Fee Studies are Necessary to Employ Certain Exceptions. Departments imposing, increasing, or extending fees after November 3, 2010 are required to do a fee study in support of their proposed fee if they claim the user fee, government service/product fee, or regulatory fee exception to Proposition 26…In any event, City staff must be able to prove their calculations to the satisfaction of the Council and the public. The legislative record should reflect these calculations and there should be concrete evidence in support of the calculations, as the local agency has the burden of establishing a fee is appropriate if challenged."

Cost studies and calculations related to the proposed new or increased fees have not yet been provided to the Council as part of the public, legislative record for the fees assumed in the Mayor's Proposed Fiscal Year 2012 Budget. As indicated above, the Council will be asked to review such materials and impose any new or increased fees at a later date. In the event that specific fee proposals are not enacted as proposed by the Mayor, budgetary mitigation options should be considered to ensure a balanced budget continues to be in place during the fiscal year. Similarly, budget adjustments may be required if any elements of the Mayor's fee proposals are substantially delayed.

The specific requests for Council action will be coming forward to Budget and Finance Committee and City Council over the next several weeks. The City Attorney's Office has advised us that in the meantime Council can adopt their final decisions on the FY 2012 budget based on the fee assumptions that are proposed in the budget.

OTHER FISCAL POLICY MATTERS IDENTIFIED IN COUNCIL BUDGET MEMOS

In addition to providing feedback on budget priorities for the FY 2012 budget , individual Council memos addressed a number of longer range budget issues the City should continue to pursue in order to accomplish the goal of eliminating the City' structural budget deficit:

- Strategies to obtain additional ongoing funds from golf courses and parking e.g. charging for parking at our beaches, bays and regional parks;
- Exploring expansion of the 4/10/5 work schedule;
- Changing how the Transient Occupancy Tax (TOT) is officially allocated by amending the municipal code section and City Council Policy to eliminate the dedicated four cents that the City is obligated to use from the TOT for purposes of promoting the City, and instead, direct that those funds be returned to the General Fund;
- Comprehensive assessment across City departments of the actual need for take home vehicles and eliminate as many take home vehicles as possible;
- Exploring if the City can achieve savings through outsourcing Disability Administration;
- Exploring greater flexibility in the provision of library hours within sub-regions to better meet the needs of the immediate community (e.g. explore implementing the Express Library concept for the beginning and end of the day for an hour or two to extend branch hours each day);
- Systematic comprehensive annual reviews of the City's user fees as part of the annual budget process and revision of the User Fee Policy to ensure conformance with Proposition 26 approved by the voters in November 2010;
- Updated Public Facilities Financing Plans be brought forward to Council immediately in order to consider whether these plan updates could result in additional revenue for the Facilities Financing Division and also increase reimbursement of administrative expenses from Development Impact Fees (non-General Fund impact);
- Increased transparency of vacant positions;
- Cost of service studies for storm water and refuse collection be completed and presented to the Council during the 2011 calendar year;
- Exploring options for consolidation of the City's financial functions; review the roles of the City's Public Information Officers to determine if there are duplicate functions; and possible consolidation of Management Analyst positions throughout the city.

SUMMARY OF IBA RECOMMENDATIONS AND NEXT STEPS IN BUDGET ADOPTION PROCESS

The IBA recommends Council consideration of the following actions:

1. Approval of the Mayor's FY 2012 Proposed Budget as issued on April 15, 2011 and as amended by the Mayor's May Revise issued on May 19, 2011;

2. Approval of the IBA recommended revisions for ongoing and one-time expenditures and resources as detailed in this report;

3. Approval of IBA recommendations regarding the FY 2012 General Fund Reserve including re-appropriation of $1.6 million from Council Office savings for Community Projects, Programs and Services with the remaining amount in excess of the 8% target ($2.3 million) to be held in the FY 2012 reserves;

4. Approval of funding in the amount of $450,000 to be authorized from the City's Major Events Revolving Fund for work of the non-profit Balboa Park Centennial Host Committee as part of the FY 2012 Budget. Funds from the Special Promotional Programs/TOT Budget have been contributed and have accumulated over past the several fiscal years specifically for this program which will take place in 2015. Significant planning needs to take place over the next several fiscal years. As there are sufficient funds in the Major Events Revolving Fund, there is no impact to the General Fund.

The following key steps remain in the FY 2012 budget adoption process:

June 6	Council decisions on final budget modifications
June 7	Council decisions on final budget modifications (if needed)
June 8-9	City Clerk to transmit resolution to Mayor within 48 hours of passage
June 9	Mayor's veto period begins (five business days)
June TBD	Separate adoption of new and increased fees proposed for FY 2012
June 15	Mayor's veto period ends
June 20	Council consideration of Veto Override (if needed)
July 18	Adoption of Appropriation Ordinance: First public hearing
July 25	Second public hearing: Introduction and adoption of Appropriation Ordinance
July 25	Adoption of Tax Rate Ordinance

[SIGNED]

Tom Haynes
Fiscal & Policy Analyst

[SIGNED]

Elaine DuVal
Fiscal & Policy Analyst

[SIGNED]

Jeff Kawar
Fiscal & Policy Analyst

[SIGNED]

Lisa Byrne
Fiscal & Policy Analyst

[SIGNED]

Brittany Bermingham
Research Analyst

[SIGNED]

Jeff Sturak
Deputy Director

[SIGNED]

Andrea Tevlin
Independent Budget Analyst

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CITY OF SAN DIEGO
COUNCILMEMBER SHERRI S. LIGHTNER
DISTRICT ONE

MEMORANDUM

DATE: May 26, 2011

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Sherri S. Lightner, District 1

SUBJECT: Restoring Public Safety and Preserving Neighborhood Services in the FY 2012 Budget

---

I appreciate the Mayor's efforts in listening to the priorities of the Council and making restorations in the May Revise of the FY 2012 Budget that are responsive to Council requests. However, additional service restorations remain necessary in order to protect public safety and preserve neighborhood services.

My top priorities for additional service restorations in the final FY 2012 Budget are the following:

- Fully restore all fire station brownouts on July 1, 2011
- Restore three lifeguard relief positions, so critical hands-on training can take place
- Fully restore all library branches to their current levels
- Restore swim team and water polo programs, after school programs and pool operating hours in the Park and Recreation Department
- Restore the Police Department Vehicle Abatement Unit, and
- Provide funding for Fire-Rescue Department In-Station Alerting System

To afford these restorations, I propose that City Council should make the following revisions to the final FY 2012 Budget:

- Increase projected sales tax revenue estimates
- Eliminate cell phones for non-public safety departments
- Adjust terminal leave
- Adjust long-term disability reserve amounts
- Reduce overtime for non-public safety departments
- Reduce training and travel for non-public safety departments
- Reduce IT discretionary funding
- Implement recovery auditing

Attachment G

- Collect retroactive Fire-Rescue high-rise inspection fees
- Use funds from the FY 2011 General Fund reserve balance, which will increase by at least $11.2M due to revised FY 2010 Environmental Growth Fund revenues

Attached is a table including the costs and revenues associated with each of the above measures. The Police Department Vehicle Abatement Unit has historically been 100% cost recoverable, so it is included as both a service restoration and a revised revenue resource.

Please contact my office at (619) 236-6611 or sherrilightner@sandiego.gov if we may provide additional information.

Attachment

cc: Honorable Mayor
Honorable Councilmembers

Attachment #1

Restoring Public Safety and Preserving Neighborhood Services in the FY 2012 Budget *Councilmember Sherri S. Lightner*	
REVISED REVENUE RESOURCES	**Additional Revenue Generated**
Adjust FY 2012 sales tax revenue estimates	$1,700,000
Eliminate cell phones for non-public safety depts.	$200,000
Adjust terminal leave	$400,000
Adjust long-term disability reserve amounts	$1,600,000
Reduce overtime for non-public safety departments	$1,250,000
Reduce training and travel for non-public safety departments	$500,000
Reduce IT discretionary funding	$500,000
Implement recovery auditing	$500,000
Collect retroactive Fire high-rise inspection fees	$1,000,000
Cost recovery for Police Department Vehicle Abatement Unit	$329,152
Use portion of EGF Revenue/GF Reserve Balance	$4,100,000
TOTAL REVENUE RESOURCES	**$12,079,152**

REVISED SERVICE RESTORATIONS	**Amount needed to restore**
Full restoration of brownouts on July 1, 2011	$2,800,000
Restoration of three lifeguard relief positions	$300,000
Full restoration of library branch hours to current levels	$4,700,000
Restoration of swim team and water polo programs	$223,331
Restoration of after school programs	$137,597
Restoration of pool operating hours	$107,875
Restoration of Police Department Vehicle Abatement Unit	$329,152
Funding for Fire In-Station Alerting System	$3,400,000
TOTAL SERVICE RESTORATIONS	**$11,997,955**

Attachment G

COUNCIL PRESIDENT PRO TEM KEVIN L. FAULCONER
CITY OF SAN DIEGO
SECOND DISTRICT

MEMORANDUM

DATE: May 26, 2011

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Council President Pro Tem Kevin L. Faulconer

SUBJECT: Fiscal Year 2012 Budget Amendments and Neighborhood Service Restorations

---

The Fiscal Year 2012 budget deliberations have been some of the most robust and transparent to date. Working with my Council colleagues and fellow City Council leaders – Council President Tony Young and Budget & Finance Committee Chair, Councilmember Todd Gloria – we have been able to do more than simply successfully express the Council's Fiscal Year 2012 budget priorities to the Mayor. We have succeeded in achieving our primary goal of restoring the browned out fire engines. As the Independent Budget Analyst, you have helped give the City Council the important budget tools. The Menu of Budget Options you developed based on suggestions from the public, public policy groups, businesses, councilmembers and other stakeholders helped shape the Mayor's May Budget Revision.

In this memo I outline:
1) The elements of my Plan to Preserve Neighborhood Services that were included in the Mayor's May Budget Revision;
2) My remaining budget priorities, which I will be asking my Council colleagues to support – fully funding community services such as libraries and after school programs, as well as budget amendments that provide a return on investment.

Neighborhood Services and Other Amendments Successfully Added in May Revise
Enclosed is my May 10, 2011, Plan to Preserve Neighborhood Services in the Fiscal Year 2012 Budget, updated to reflect the service restorations and revenue/expenditure adjustments from my plan included in the May Revise. I commend Mayor Sanders for incorporating some of my priorities in the budget revision. The most significant service restoration in the May Revise is the full funding of recreation center hours and partial funding of library operation hours. I will continue to push for full restoration of library hours as well as after school programs, pool operating hours, and swim team and water polo programs.

I thank the Mayor for including in the May Budget Revision my request to keep my Council District 2 office budget at current year levels. The $8,025 that will be returned to the General Fund, while modest, will provide additional tax dollars for the City's day-to-day operating budget.

The May Revise is also the first time the City is able to budget Managed Competition savings -- $200,000. The savings from bidding Publishing Services show competition between city workers and the private sector creates real savings, freeing up money that we can invest in our neighborhoods. It is expected that the contract will save $1 million annually for the term of the contract beginning in Fiscal Year 2013.

The May Revise also restores 2.0 FTE positions for the beach fire pit program as a result of the public-private sponsorship program my office spearheaded. I thank the Hotel-Motel Association, the Convention and Visitors Bureau, San Diego Foundation, La Jolla Foundation, Mayor Sanders and Councilmembers Sherri Lightner and Lorie Zapf for helping to make this a reality.

Finally, I was pleased to see a Small Business Liaison position in the May Revise. I was honored to join Council President Young, Councilmember Zapf, and Councilmember David Alvarez to unveil a small business plan that included the addition of this liaison. I commend my colleagues and the Mayor on successfully funding this position.

Remaining Budget Amendments to Restore Neighborhood Services and Retain Revenue Generating Operations

In addition to my continued priority of restoring the Library Department and Park & Recreation Department cuts that remain in the May Revise, I have added two budget amendments based on discussions at public Budget Review Committee hearings:

- Restoration of Police Department Vehicle Abatement Unit (4.0 FTE positions – $329,152)

  The positions proposed to be cut in this unit are the only cost recoverable positions in the Police Department. Eliminating these positions would not only put strain on a revenue source for the City, but also require public safety officers to assume the role of issuing citations instead of focusing on high-priority safety issues. The Council has been told these positions are cost recoverable, but it is unclear whether they have been budgeted this way. I request that you address this in your final budget report in order for the Council to fund these four positions using cost-recovery tools without additional impact to the General Fund.

- Addition of City Auditor mid-Fiscal Year 2012 (0.5 FTE position – $83,930).
  On May 2, 2011, the Audit Committee unanimously recommended a performance auditor be added midway through Fiscal Year 2012. The Office of the City Auditor found $2.75 in potential savings for every $1.00 in audit cost in calendar year 2010. The City Auditor believes this modest increase to his budget can help his office's return on investment continue to grow.

Continued Need for Reform of Fee Structures
As I expressed in my budget plan, I continue to have concerns about several fees in the budget, most notably the Fire Department High Rise Inspection fee and Police Department Entertainment Permit Fees. I also have remaining questions regarding the Emergency Medical First-Responder reimbursement, which has been included for the first time in the Fiscal Year 2012 budget.

Following Budget Committee direction, additional review of these fees with stakeholders is underway. Depending on the progress made in the coming week, I may request the Council take action on these fees in a vote separate from the Fiscal Year 2012 Budget approval.

The working relationship between the City Council and Mayor is the best that is has been in many years. I look forward to capturing the momentum from the May Budget Revision to fully restore valued neighborhood services.

Enclosure: Plan to Preserve Neighborhood Services in Fiscal Year 2012 Budget (May Revise Update)

Council President Pro Tem Kevin L. Faulconer

PLAN TO PRESERVE NEIGHBORHOOD SERVICES IN FY 2012 BUDGET

MAY REVISE UPDATE

Branch Libraries, Recreation Center Hours, After School & Pool Programs and Beach Fire Pits

Proposed Cut to be Restored	Cost to Restore	Restoration Status	Alternative Reform	Savings/Revenue	Status in May Revise
			Ongoing Solutions (Implementable July 1, 2011)		
Reduction of Branch Library Hours/77.02 FTE positions	$7,407,340	Partially Restored – $2,700,000 (30.10 FTE positions)	Adjust FY 2012 Revenue Estimates	$3,000,000	Budgeted - $3,400,000 in TOT revenues
Reduction of Recreation Center Hours/48.19 FTE positions	$3,306,905	**Fully Restored – $3,306,905**	Eliminate Cell Phones (Non-Public Safety)	$400,000	Partially Budgeted - $200,000
Elimination of After School Programs/3.55 FTE positions	~~$137,597~~ $140,857	Not Restored – Cuts increased by $3,260 (1 FTE position)	Reduce Training & Travel (Non-Public Safety)	$1,000,000	Not Budgeted
Elimination of Beach Fire Pit Rings/2.00 FTE positions	$149,165	Partially Restored – $120,000 (2.0 FTE positions)	Reduction to Overtime (Non-Public Safety)	$1,250,000	Not Budgeted
Reduction in Pool Operating Hours/1.93 FTE positions	$107,875	Not Restored – Proposed Cut Remains	Reduce Arts & Culture Grant Funding (10%)	$620,000	Not Budgeted
Reduction of Swim Team and Water Polo Programs/6.40 FTE positions	$223,331	Not Restored – Proposed Cut Remains	Reprioritize Mayor & Council TOT Allocations	$220,000	Not Budgeted
Reduction of P.D. Vehicle Abatement Unit/4.00 FTE positions [1]	$329,152[2]	Not Restored – Proposed Cut Remains	Adjust Terminal Leave	$400,000	Not Budgeted

Attachment G

Audit Committee Recommended Addition			Alternative Reform (Con't)	Savings/Revenue (Con't)	Status in May Revise (Con't)
			Reduce IT Discretionary Funding (20%)	$1,500,000	Not Budgeted
Addition of City Performance Auditor/0.5 FTE position [1]	$83,930	Not Included in May Revise	Use of WTC Sale Revenue for Convention Center Phase II Debt	$2,500,000	Budgeted – $2,500,000
			Restoration of Branch Library Revenue	$139,500	Not Budgeted
			Restoration of Recreation Center Revenue	$394,006	Budgeted – $394,006
			Fire Pit Ring Sponsorship Program	$120,000	Budgeted – $120,000
			Restoration of P.D. Vehicle Abatement Revenue[2]	$329,152 [2]	Not Budgeted
				Sub-Total: $11,872,658 [3]	Sub-Total: $6,614,006
			Ongoing Solutions (Implementable During FY 2012)		
			Expanded Revenue Recovery Auditing	$500,000	Not Budgeted
				Sub-Total: $500,000	N/A
			One-Time Solutions		
			Collect Delinquent Parking Citations (FY 2007 – 2011)	$1,300,000	Budgeted – $1,300,000
				Sub-Total: $1,300,000	N/A
Service Restorations/Budget Addition Total: $11,748,555		May Revise Restoration Total: $6,126,905	Total Potential Savings/Revenue from Reforms: $13,672,658 [3]		May Revise Budgeted Reforms Total: $7,914,006
Services Left to be Restored (Grand-Total): $5,621,650			Potential Remaining Reforms to be Implemented (Grand-Total): $5,758,652		

Key: **Priority/Reform is Fully Restored/Budgeted** **Priority/Reform is Partially Restored/Budgeted** Priority/Reform is Not Restored/Budgeted

[1] Priority added following May Revise
[2] Positions have been reported to be cost recoverable. Additional IBA analysis is requested.
[3] Includes sponsorship revenue earmarked for fire pits

OFFICE OF COUNCILMEMBER TODD GLORIA
COUNCIL DISTRICT THREE

M E M O R A N D U M

DATE: May 26, 2011

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Todd Gloria, Third Council District

SUBJECT: Fiscal Year 2012 Budget Priorities and Issues for Consideration

Thank you for the opportunity to convey my budget priorities for Fiscal Year 2012.

Budgets are a matter of options and choices that are reflective of values, priorities and needs, and are tools to deliver services that are important to us all. The recent budget hearing process provided us with an opportunity to better understand citizens' values, priorities and the necessary trade-offs required to make decisions about the upcoming budget, while staying focused on fiscal constraint and the longer-term vision that will support the future that San Diegans want and deserve.

Like many families and businesses, the City of San Diego has made difficult choices in previous budgets, and more hard choices will need to be made to prepare for FY 2012. **Attachment A** of my memorandum provides a list of sources and uses that I recommend be adopted. The proposal I offer include some unpopular choices and will require some adjustments to how business is typically handled, but if adopted in its entirety, will allow the City to continue to operate in a fiscally responsible fashion over the long run.

The deliberations have revealed a strong will to find alternate solutions to restore some important services. As always, public safety remains the one area in which there is no margin for error. I am pleased that the proposed budget is responsive to this fact. The budget modifications I propose further protect public safety services and spare libraries and park programming from some of the painful cuts proposed to begin on July 1.

OTHER ISSUES FOR CONSIDERATION

General Fund User Fee Policy

In 2009, the City Council adopted a comprehensive General Fund User Fee Policy to assist with determining the appropriate level of user fees for services and related cost-recovery revenues. The Policy was intended to require a fee review and adjustment process as part of the City's

annual budget process. I am concerned that this process is not being followed. Annual inflationary or other technical adjustments to fees should be considered each year as part of the budget process. Additionally, I recommend that the User Fee Policy be revisited and amended as appropriate to ensure conformance with Proposition 26 which was approved by voters in November 2010.

City Reserve Policy

In 2008, the City Council adopted a revised comprehensive Reserve Policy for the major funds of the City and recommended a phased approach in setting reserve levels. This Policy ultimately governs our decision-making and fiscal actions. Therefore, I recommend that the Reserve Policy be revisited and amended as appropriate to ensure maintenance of adequate reserve levels.

Public Facilities Financing Plans

The Capital Improvements Program hinges on effective Public Facilities Financing Plans (PFFP). I request that updated PFFPs be brought forward for Council consideration immediately. For example, Mid-City PFFP update was completed several years ago, and once again, we are asked to adopt a budget without benefit of the new PFFP. Approval of these plan updates could result in additional revenue for the Facilities Financing Division and also increase reimbursement of administrative expenses from Development Impact Fees.

New Revenues

The City still has insufficient income to maintain critical services. This was the case even during healthy economic times. The public has indicated they will no longer accept reduced levels of neighborhood services. By now, we have come to realize that it would be unwise to try to further cut our way out of the problem. Increasing fees is no one's favorite way to address budget challenges, but after almost a decade of budget cuts, we have run out of viable alternatives. I recommend that cost of service studies for storm water and refuse collection be completed and presented to the City Council during the 2011 calendar year.

Major Events Revolving Fund/Balboa Park Centennial

The City's Special Promotional Programs budget has included an annual allocation of $150,000 to the Major Events Revolving Fund in each of the last several years in preparation of the upcoming Balboa Park Centennial. During FY 2012, it is planned that funding in the amount of $450,000 will be authorized from the Major Events Revolving Fund for expenditure to the non-profit host committee as it embarks on this undertaking. It is requested that the Council specifically authorize the appropriation of these funds for this purpose as part of the FY 2012 budget, which will permit Mayoral staff to expedite these contractual arrangements, without further Council action, as permitted by Municipal Code section 22.3222. The Major Events Revolving Fund is not specifically reflected in the Mayor's Proposed Budget, and this expenditure has no impact on the City's General Fund.

Council District Three Transient Occupancy Tax (TOT) Allocations

The proposed budget allocates $25,000 in TOT to each Council office to allocate at its discretion. I request that my allotment be granted to the following organizations to support the various special events and cultural and recreational programming they provide to enhance the well-being of San Diego communities:

Balboa Park Cultural Partnership	
- Smith Leadership Symposium	$2,500
- Balboa Park Online Collaborative	$7,500
- Green Balboa Park Program	$5,000
Hillcrest Business Improvement Association	$2,500
- 2011 Hillcrest Hoedown/Fall Festival	
Jacob's Center	
- Somali Youth United Cultural Celebration	$1,000
San Diego Music Awards Foundation	
- North Park Music Thing	$5,000
San Diego Asian Film Foundation	
- "Youth Day" and film festival access for low income or underserved communities	$1,500

Thank you again for the opportunity to share my priorities for the upcoming year.

I'd like to conclude by thanking and acknowledging you and your staff for the remarkable work during the budget cycle and throughout the year. Your guidance has helped the City Council assert its role early on and has created a better informed and more effective process. My appreciation, as well, to the Mayor and his staff, particularly his budget team, for providing us with overviews of the many departmental budgets and for being responsive to Councilmembers' questions and requests for additional information. The collaboration that occurred during this year's budget process will result in a more responsible and responsive budget—one that our citizens expect and deserve.

TG:pi

Attachment G

ATTACHMENT A

COUNCILMEMBER TODD GLORIA
FY 2012 RECOMMENDED BUDGET MODIFICATIONS
SOURCES AND USES OF FUNDS

ONGOING SOURCES	
Adjust FY 2012 Sales Tax Revenue Estimates by 1%	$1,700,000
Expand Marketing Partnerships	$500,000
Eliminate Management Flex Benefits	$1,400,000
Further Reduce Cell Phones and Wireless Data Plan Expenditures for Non-Public Safety Departments	$200,000
Adjust Terminal Leave	$400,000
Adjust Long Term Disability Reserve Amounts	$1,600,000
Reduce Overtime for Non-Public Safety	$625,000
Reduce Training and Travel for Non-Public Safety Departments	$500,000
Reduce IT Discretionary Funding	$750,000
Sub-Total Ongoing Sources	**$7,675,000**

ONE-TIME SOURCES	
Collect Remaining Redevelopment Agency Debt Repayment	$200,000
Implement Recovery Auditing	$500,000
Collect Retroactive Fire High-Rise Inspection Fees	$1,000,000
Sub-Total One-Time Sources	**$1,700,000**
TOTAL SOURCES	**$9,375,000**

ONGOING USES	
Fully Restore Branch Library Hours to Current Levels	($4,700,000)
Restore Swim Team and Water Polo Programs to Current Levels	($223,331)
Restore Pool Operating Hours to Current Levels	($76,474)
Restore After School Programs to Current Levels	($137,597)
Restore Police Code Compliance Civilian Positions	($329,152)
Sub-Total Ongoing Uses	**($5,466,554)**

ONE-TIME USES	
Complete Funding Restoration of Lifeguard Training	($40,000)
Fund Residents' Opinions on City Services Survey	($30,000)
Complete Funding for Fire In-Station Alerting System	($1,700,000)
Complete Funding for Supplier Relationship Management (SRM) Module of SAP	($2,100,000)
Sub-Total One-Time Uses	**($3,870,000)**
TOTAL USES	**($9,336,554)**

CITY OF SAN DIEGO
OFFICE OF COUNCIL PRESIDENT ANTHONY YOUNG
FOURTH COUNCIL DISTRICT
MEMORANDUM

DATE: May 25, 2011

TO: Councilmember Todd Gloria,
Chair Committee on Budget and Finance
Chair Ad-Hoc Committee on Redevelopment

FROM: Council President Anthony Young

SUBJECT: Budget Priorities for Fiscal Year 2012 Budget

I am heartened and pleased that the Mayor has taken several of the Council's recommendations from our Budget Resolution to restore Fire Engine brown-outs and not totally reduce library and park and recreation services. However, my priorities remain those of public safety, maintaining park and library services, and reducing/eliminating the structural budget deficit.

I support the additional on-going revenues in the Mayor's May revise to fully restore recreation center hours and partially fund library hours. However, I want to also include in the FY 2012 budget funding for park and recreation after-school programs and pool operating hours. Furthermore, I want to fully fund all branch library hours at their current service levels. To achieve this goal I support the resource options identified by the IBA in her report of April 29th reviewing the Mayor's proposed FY2012 budget (specifically items 1, 2, 3, 5, 6,7,8,9,10,11,13,14,15,16 and 17).

It is very clear that we continue to pursue actions from our Menu of Budget options that will significantly reduce and/or eliminate our structural budget deficit. I am requesting your support and that of my fellow Councilmember's and the Mayor to pursue, what may be considered by some as unpopular actions, strategies to obtain additional ongoing funds from golf courses and parking e.g. charging for parking at our beaches, bays and regional parks, expansion of the 4/10/5 work schedule and placing solar roofs on city facilities.

As you know, traditionally budget savings from council offices have been used to support various community services and programs. I support including in the FY 2012 budget a community services and programs line item in our respective Council Office budgets that equals the projected savings from FY2011.

Attachment G

I am very encouraged by this Council's actions towards approving a FY2012 budget that is balanced, protects public safety, provides current level park and library services, and provides for city services with limited resources. I look forward to us continuing our efforts to do even more in 2012 and beyond. Elimination of the structural deficit is within our grasp and I am confident that through bold and thoughtful actions we will accomplish it.

Cc: Andrea Tevlin, Independent Budget Analyst

City of San Diego
CARL DEMAIO
CITY COUNCILMEMBER –DISTRICT 5

MEMORANDUM

DATE: May 25, 2011

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Carl DeMaio

RE: Budget Priorities and Issues for Consideration for the FY 2012 Budget

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Since taking office, my number one priority has consistently been to fix the City's finances. Our priorities must be focused on making City services more cost effective for taxpayers, and protecting them from additional cuts. If we enact prudent and necessary fiscal reforms and manage our resources prudently we can protect services such as public safety, libraries, and parks.

To achieve those goals, in November 2010 I released my ***Roadmap to Recovery*** to provide a comprehensive plan to balance the budget without sevice cuts.

It is very encouraging that so many people around San Diego have embraced the reforms and budget options that I offered in this plan. A number of the options for the FY 2012 that I presented in the *Roadmap to Recovery* have been recognized by the IBA and implemented by the Council in recent weeks as being among a number of priority options for inclusion in the FY 2102 Budget.

I am pleased to see that the Mayor's May Revision restores browned-out fire stations and recreation center hours. It does not, however, go far enough in restoring library hours. All hours should be restored to current levels at all libraries across the City.

Consistent with the ***Roadmap to Recovery*** I offer the following catalog of budget options for inclusion in the IBA's final report on recommended changes to the Mayor's proposed budget.

Eliminate Management Flex Benefits, Including the City Council Offices ($1.4 million)

As I first proposed in January 2009, I support the elimination of management "Flex Benefits."

The City Council can lead by example, and I have no reservations about eliminating these benefits for our City Council offices.

City employees receive benefits unheard of in the private sector. And executives, managers and City Council employees receive a generous $3,000 annually to fund health, dental, and vision care, as well as individual retirement accounts.

I do not believe that this benefit is necessary to attracting and retaining talent. Especially in this tough economy, San Diego taxpayers should not be expected to shoulder generous compensation packages that they themselves cannot receive in the private sector.

Create a City "Office of Management and Budget" ($1.6 million)

In the *Roadmap to Recovery* I proposed the creation of an Office of Management and Budget, to consolidate and coordinate various management functions in the City and to achieve cost savings. This reform would expand project management capabilities. It would reduce positions in other offices and achieve General Fund savings: City Treasurer ($61,216), Administration ($1.5 million), Business Office ($209,467), and Office of the Assistant COO ($246,026).

Consolidate "Management Analysts" ($1.5 million)

The OneSD system provides both the Financial Management Department and analysts in each department access to the same information. There are, thusly, unnecessary redundancies in monitoring departments. Consolidation of analysts could begin in smaller and mid-sized departments and extend to larger departments in the future. A reduction in 20 department analysts would save $1.5 million.

Reduce Press Aides and Public Information Officers

In the *Roadmap to Recovery* I proposed consolidating all Public Information Officers in the departments, excluding Police and Fire-Rescue, into an Office of Community and Legislative Services. We cited 19 designated press and public relations staff in the City, and noted that there are even more staff and contractors involved with public affairs. This reform would not only produce cost savings, it would also improve the City's communication to the media and the public. Savings could top $100K a year.

Expand Marketing Partnerships (at least $500,000)

Last year my office proposed expanding marketing partnerships in a white paper titled "Generating Revenue by Expanding the City's Marketing Partnerships," and later included this reform proposal in the *Roadmap to Recovery*. The Council included this reform in its menu of options presented to the Mayor. The IBA has now endorsed this proposal for the FY 2012 budget.

The General Fund savings is conservatively pegged at $500,000, though greater savings could probably be achieved, perhaps double that amount.

Clear opportunities exist to expand advertising partnerships at our beaches. Accordingly, I have proposed allocating the revenues from these partnerships to protecting lifeguard services.

Reduce Training and Travel for Non-Public Safety ($500,000)

Recognizing that there are legitimate reasons for travel and training costs for City employees, I propose eliminating half the amount for these purposes of what the IBA recommends. There is approximately $1 million is in the FY 2012 Proposed Budget from the General Fund for non-public safety travel and training. Eliminating half of this budgeted amount is prudent, and recognizes that there are valid expenses for these purposes in some departments.

Reduce Arts & Culture Funding by 25% and Reduce Arts and Culture Commission Staff ($1.8 million)

In the *Roadmap to Recovery* I proposed reducing Arts and Culture grants by 25%. There are two grant allocation programs, the Organizational Support Program (OSP) and the Creative Communities San Diego (CCSD), for which the Commission for Arts and Cultures is responsible for making recommendations.

I also proposed reducing the Commission staff to one Executive Director and Administrative Aide. Furthermore, grants should be targeted on the organizations where they will have the greatest and most beneficial impact. It is not the proper role of these grants to add funding where they will merely be lines in an already expansive budget.

The arts and cultural activities are supported around our city by engaged nonprofit organizations and individuals. At this time of considerable fiscal challenges, the City should focus tax dollars on the priorities that government is uniquely positioned to provide. I recognize the value of our City's support for arts and culture, and propose that we revisit these reductions when necessary fiscal reforms have been implemented to place our City on a more solid budgetary footing.

Reduce Information Technology (IT) Discretionary Funding 20% ($1.5 million)

I support a reduction in non-public safety IT discretionary funding by 20%. It is necessary to distinguish discretionary budget items from non-discretionary, and to limit

discretionary items where appropriate. I believe that this reduction is prudent and will not compromise the City's ability to deliver services.

Engage in Managed Competition or Direct Outsourcing for Priority Functions

I proposed in the *Roadmap to Recovery* jump-starting managed competitions for specified City functions. I am pleased the City has moved forward with the print shop and publishing, street sweeping, and Information Technology (IT).

I have additionally proposed managed competition for trash collection, maintenance in Parks and Recreation, facilities operations in Parks and Recreation, beaches and shoreline maintenance, park and buildings maintenance in Parks and Recreation, facilities in General Services, and fleet and auto maintenance. We estimate the potential savings from managed completion or outsourcing for the additional functions at $8.7 million, if the transition of functions occurred no later than January 1, 2012. We also assumed an estimated timeline of 12-14 months.

The City has a number of opportunities to produce savings through managed completion. These savings should be realized in a reasonable timeframe. The managed competition process should not take as long as we have seen it take. It should not take a year and a half. The process can and should be accomplished in 90 days.

Cut the Mayoral and City Council Budgets by 10% ($1.6 million)

In the *Roadmap to Recovery* I proposed cutting the mayoral and City Council budgets proportionally. It is important that the Mayor and the City Council lead by example.

Use Proceeds from World Trade Center Sale for Road Repairs ($2.5 million)

We can and must also fix and properly maintain our aging infrastructure. I propose using $2.5 million from the sale of the World Trade Center (WTC) to road repairs in FY 2012. Roads all around our City are riddled with potholes, and are in a general state of disrepair. We have to make fixing our roads and filling the potholes a top priority.

The Mayor's proposes in the May Revision using these WTC funds to pay down principal on capital improvement bonds, and the IBA proposes using them for Convention Center debt service costs. Respectfully, I believe using the WTC funds in these ways constitutes a shell game. Money is being moved around and nothing new is actually created. I believe a higher priority for these funds lies elsewhere. Fixing our roads needs to be a top priority, and the work that the people of San Diego expect to get done must get done.

Redevelopment Agency Debt Repayment ($1 million)

The IBA has properly identified a potential opportunity for the Redevelopment Agency to pay $1 million to $2 million of the General Fund debt held pursuant to the Loan Repayment Agreement approved in February. We must be prudent with the use of

General Fund monies, and recognize opportunities that may exist to relieve General Fund obligations.

Implement and Expand Recovery and Revenue Auditing ($1,500,000)

In the *Roadmap to Recovery* I recommended implementing recovery auditing. The IBA has endorsed this proposal for the FY 2012 Budget. Some of the amounts in the City's accounts payable include overcharges for goods or services provided, payments for services not rendered, duplicate payments, or identify credits from vendors that were not applied. Recovery auditing is the post-payment review of accounts payable with the goals of identifying overpayments and recovering funds. Recovery auditing is common in the private sector.

In response to a request from our office, the City Auditor identified options for the City to expand its use of this practice. The Auditor further suggested opportunities for the City to contract outside firms for this function. We believe that $500,000 could be generated from recovery auditing.

Additionally, we estimate that expanding revenue audits could generate $1,000,000. The City Auditor should be authorized to perform more robust and expansive audits on the City's major revenue sources.

Restore Browned-Out Fire Stations by Applying Cost Savings with Alternative Staffing Models ($4 million restoration)

There can be no priority higher for our City than public safety. I support taking measures to restore browned-out fire stations. However, we can achieve cost savings by examining possible alternative staffing models.

The Mayor is proposing the wrong approach to restoring browned-out fire stations by using overtime which costs taxpayers $9 million a year. The Mayor's proposal would have our City return to this costly vehicle for funding essential services.

My office has released information showing the wide disparity between compensation in the City's Fire-Rescue Department and compensation in comparable public safety positions in San Diego County. Alternative staffing models that match the fact that most emergencies are not fire-related could potentially reduce costs without any compromise of public safety.

Missed Opportunities

There are a number of good budget options available, as described above. However, other opportunities for meaningful and significant fiscal reforms that I presented last year in the *Roadmap to Recovery* are no longer available for the FY 2012 Budget the Mayor

and City Council have failed to act. It is regrettable that the opportunity to achieve these reforms in labor contracts has been missed for the time being.

Implement a 2% General Salary Reduction for Non-Public Safety, and Freeze Base Salaries for Five Years

A general salary reduction and freeze not only would have saved several million dollars alone.

Reform "Specialty Pays"

Last year in the *Roadmap to Recovery* I recommended eliminating some of the "specialty pays" that City employees receive. "Specialty pays" boost City employee earnings above their base salary, and even boost their pension payout.

There are some specialty pays that I proposed eliminating, and other specialty pays that may have merit but that could be reformed to pay a flat rate instead of a percentage of base salary.

I proposed eliminating the firefighters' EMT pay ($5.4 million), the Fire Administrative Assignment pay ($719,348), and the Master Degree Library pay ($262,397). I also proposed a $1.5 million reduction in the specialty pays in the Municipal Employees Association (MEA) contract.

Reform Holiday and Leave Policies

Labor contracts allow City employees to receive "pay in lieu of leave" every year. In FY 10, according to preliminary close out reports, more than $5.1 million in General Fund payouts occurred due to this policy. I proposed in the *Roadmap to Recovery* capping the accumulation of personal leave hours, and mandating in all labor contracts that any future lever time accrued may only be paid at the time of termination of employment.

Expand the Use of Volunteers

We can reduce costs in various City departments by expanding the opportunities to involve volunteers. It is a real shame that labor unions have actively fought against efforts to incorporate willing volunteers into the business of our City. We see the commitment and dedication of San Diegans every day to chip in and help our City run. We need to remove the unnecessary barriers that exist to bringing volunteers in to help provide City services where appropriate.

Fixing the City's Financial Problems

It is clear where our priorities as a City must lie. We cannot allow service levels to be threatened by cuts because some would have us avoid necessary fiscal reforms. The *status quo* is not good enough.

I am pleased by the progress that the City Council has made in identifying and pushing good solutions to our City's budget deficit. We have made progress as a body since I offered the *Roadmap to Recovery* last November. We still need to implement serious reforms for the City to finally emerge from its longstanding fiscal mess. It's my hope that the Mayor and my Council colleagues will join me in finally overcoming our ongoing fiscal problems.

M E M O R A N D U M

DATE: May 25, 2011
TO: Honorable Council President Tony Young
FROM: Councilmember Lorie Zapf- Council District 6
SUBJECT: Final Budget Suggestions

As we near the final budget vote for FY2012, below is my final list of budgetary suggestions.

Restore the FY 2011 Funding for Libraries: The restoration of full funding to libraries will cost an additional $4.7 million dollars. In the May Revise the Mayor increased revenue projections for TOT, it is my firm opinion that we should consider increasing our revenue projections for sales tax as suggested by our Independent Budget Analyst. This past year we saw almost 6% growth in sales tax and the local economy is projected to be stronger this year than last. A 1% increase could mean approximately $1.7 million dollars. While I truly appreciate the Mayor's desire to be conservative, I think a better approach would be to re-evaluate revenues mid-year because if we lay off a librarian we may not be able to get him or her back. To close the additional $3 million, I would suggest we sharpen our pencils and look at travel, overtime for non-public safety personnel, and worker compensation costs as a few alternatives.

Implementation Votes for Fees for High Rise Inspections, Entertainment Fees and Cost Recovery for 911 Fire Engine Response: It became very apparent during our budget discussions that there is still much work to be done deciding exactly how the City should appropriately secure cost recovery in these three categories. In one case (High Rise Inspection Fees) only one stakeholder meeting had taken place and it was the day before the budget hearing. The Council can move the budget forward with assumptions built in regarding anticipated revenues from cost recovery but also require final implementation plans to come back for Council Action. While it may be anticipated that adjustments to all three fees will come back to us, the Council should explicitly require that all three fees come back for separate implementation votes by Council before any new fees are enacted. Transparency and stakeholder involvement have been key components of how this Council has moved forward on this budget and that should continue in regards to these three fees.

Flexing Library Hours: Even with full restoration, City libraries will only be open 36 hours a week. Currently, their hours open have been left entirely to the discretion of the library department staff. Staff has chosen to have every library open the exact same hours and for some

communities some of the traditionally highest use hours have been neglected (in particular Sundays). Park and Recreation facilities have faced similar cutbacks. The Park and Recreation Department has gone to each community and asked residents which hours (within their department's budgeted limits) they would like their facilities to be open. Obviously, this makes staffing for absences and vacations a little bit more difficult but it is accomplished by private businesses and other City departments (such as park and recreation, fire and police) each and every day. Additionally, it may be worthwhile to flex nearby libraries so that greater coverage might be accomplished within sub-regions of the City.

It may be possible to spend almost the same amount of money and increase the level of service we provide to our residents. If we open the 35 branches 36 hours per week, the branch system is open 1260 hours a week. If we restore the current 227 FTE's and assume 30 hours of labor for each position (lunch breaks, opening and closing, etc.) that gives the City a total 6800 hours for the branch system. Even making adjustments for sick time and vacation, that is a ratio well over 4.5 FTE per hour of a branch's operation. The IBA in her budget proposal prior to the May Revise suggested Express Service for some libraries. It may be that adjusting to an express model at the beginning at end of the day for an hour or two will allow us to extend branch hours each day by two to four hours. Over the next six months we would like for the IBA's office to look at this type of proposal and bring it back to Council. If the proposal is deemed to have merit the City might consider bringing in an outside firm to work with the library department on how to appropriately staff for this new model.

Evaluation and Elimination of Take Home Cars: The City must make a comprehensive assessment across City departments of the actual need for take home vehicles and eliminate as many take home vehicles as possible.

Outsource Disability Administration: It may be worth exploring if the City can achieve savings and increase audit and fraud recovery by outsourcing this function. We would ask the Mayor's Office and the IBA to look at alternative service delivery models.

Cc: Mayor Jerry Sanders
City Council
Jay Goldstone, COO
Andrea Tevlin, IBA

Attachment G

CITY OF SAN DIEGO
COUNCILMEMBER MARTI EMERALD
DISTRICT SEVEN

MEMORANDUM

REF: M-11-05-07

DATE: May 25, 2011

TO: Office of the Independent Budget Analyst

FROM: Councilmember Marti Emerald

SUBJECT: FY2012 Budget Proposal

Just six weeks ago our City budget was looking terribly dreary. The Mayor proposed draconian spending cuts for libraries and recreation centers. Other services were also on the chopping block. But that same dreary scenario has improved greatly in the past month thanks to new TOT and sales tax revenues and projections, and new ideas borne of public discussion and considerable numbers crunching by San Diego's Independent Budget Analyst.

Last week, Mayor Sanders released his revised FY 2012 budget. It keeps recreation centers open, restores hours to some of our neighborhood libraries and finds more dollars for public safety. This is all good but not good enough. We can do more to protect our public services.

My FY 2012 Budgetary Adjustment Proposal takes budget restorations further and puts more money away in reserves to help minimize future revenue shortfalls and painful budget cutting. Here's the plan:

1) **Eliminate Management Flex Benefits for Salaried Positions Above $100,000.** The IBA estimated the savings from eliminating this benefit would generate substantial dollars to the City's general fund. I propose removing this benefit only for salaried positions over $100,000. The estimated savings would be $403,740 for the general fund and $208,260 for non general funds. Savings: $612K

2) **Reduce the Contribution to the Long Term Disability Reserve by 25%.** While the Mayor has suspended contributions to other reserve funds, the Long Term Disability Fund contribution of $1.6M remains to allow the transition of this program to an insurance provider. A $1.2M contribution would allow the transition to move forward and create a savings of $400,000 to be used towards core city services. Savings: $400K

3) **Invoice and Collect Retro-Active Fire High Rise Fees.** Since 2009, the City has been providing high rise inspections but postponed invoicing for the service while the billing structure is revised. These revisions have been completed and the City has signed contracts that allow retro-active collection of the $1M owed for the service provided. Savings: $1M

4) **Adjust FY2012 Sales Tax Receipts.** In his May revised budget, the Mayor acknowledged substantially stronger revenues than anticipated, projecting increased FY2012 TOT revenues by $3.4M. However, the Mayor did not include an adjustment for sales tax which should be increased by 2%, providing additional revenue of $2.6M, which is still below economic indicators. Savings: $2.6M

5) **Reduce Travel & Training (non-public safety).** The IBA has recommended reducing travel and training for non-public safety staff by up to $1,000,000. I propose we reduce non- public safety travel and training by half that amount, $500,000, in recognition of the significant training recommendations outlined in the Kroll Report. Savings: $1M

6) **Expand Marketing Partnerships.** The City Council recently extended the contract with the Pathfinder Group and the Mayor hired a new Corporate Partnership Program Director. The IBA suggests this program can generate an additional $500,000 in general fund revenue. I propose we make that a more conservative estimate: $250,000 from corporate partnerships. Savings: $250K

7) **Reduce IT Discretionary Spending (non-public safety) by 10%.** Mayor Sander's FY2012 budget proposal calls for $7.5 million dollars in non public safety IT discretionary spending. Reducing this by only 10% would result in a $750,000 savings. Savings:$750K

8) **Reduce the PETCO Park Reserve.** Declining special event revenues at PETCO Park require that we subsidize the facility by $490,000. In addition the Mayor proposes to create a PETCO Park reserve for FY 2012 in the amount of $400,000. A better plan is to increase special events so that PETCO park pays for itself and is not a liability to the general fund. I propose limiting this reserve to $200,000 for FY2012. Savings: $200K

9) **Implement Revenue Recovery Auditing.** The City's Independent Auditor has opined that Revenue Recovery Audits identify missed opportunities to collect revenue. In such critical budgetary times, the City cannot afford to be remiss in collecting money it is owed. Implementing revenue recovery audits could bring in an estimated $500,000 in extra revenues. Savings: $500K

Proposed Budgetary Savings

ITEM	ACTION	AMOUNT
1	Eliminate Management Flex Benefits for Salaried Positions over 100K	$612K
2	Long Term Disability Reserve	$400K
3	Recover High Rise Inspection Fees	$1M
4	Adjust FY2012 Anticipated Sales Tax Revenues	$2.6M
5	Reduce Travel & Training (non-public safety & Kroll suggested training)	$500K
6	Expand Marketing Partnerships	$250K
7	Reduce IT Discretionary Spending by 10% (non-public safety)	$750K
8	PETCO Park Reserve Reduction	$200K
9	Implement Revenue Recovery Auditing	$500K
	TOTAL	**$6.812M**

Attachment G

With the Proposed savings of almost $7,000,000 outlined above, restoration of the following services is critical to public safety and our neighborhoods.

10) **Funding the Second Half of the In-station Alerting System.** The City's antiquated fire station alerting system is not functioning and cannot ensure proper emergency response times. I commend the Mayor for funding the first half of the system replacement. I am working with Councilmembers Zapf & Alvarez to pursue grant funding needed to fund the $1.7M to complete the replacement project at no cost to the City. Cost: $0

11) **Restoration of All Browned Out Fire Engines in July 2011.** My highest budgetary priority is restoration of public safety services citywide. I recommend the full restoration of all 8 shut-down engines in July 2011. With wildfire season upon us and the recent uptick in structural fires, we need those browned out engine companies now. Cost: $2.8M

12) **Restoration of Branch Library Hours.** Branch libraries are a critical to our neighborhoods and we must do more to restore library hours and services citywide. Cost: $2.5M

13) **Mission Trails Regional Park Restorations** – Restore campground hours, one ranger position, a part time center director and mosquito abatement. These are critical to the safe operation of MissionTrails recreational areas. The combined cost of these budget amendments is $181,000. During the preparation of the final FY 2010 budget report, financial management found $11.2 million in unused Environmental Growth Fund dollars. I would like to put some of that money to use to buy open space for Mission Trails Regional Park, which has just become available. We are also installing GPS signage on Cowles Mt. to assist first responders reach injured hikers sooner, rehabilitating the mountain trails and need new Cowles Mt. signs at the trailheads. Where appropriate I would like to invest some of this EGF money in these important public safety and open space projects. Is it possible to park this money while we explore the cost of land acquisition and Cowles Mt. projects?

14) **Restoration of Park & Recreation Swim & Water Polo Hours** – The Park & Recreation Department's Swim & Water Polo Programs are imperative to the community and child safety and development. Cost: $223,000

15) **Funding of four Civilian Officers for Vehicle Abatement.** The Police Department proposed cutting four vehicle abatement code compliance officers and replacing them with sworn officers. The IBA and City Attorney are working on details to use designated vehicle abatement funds to save these civilian positions. Keeping these non-sworn workers on the job would keep our neighborhoods safer and continue the removal of abandoned vehicles from our streets. Cost: $371,000

16) **Restoration of Lifeguard Training.** Currently the City's Lifeguard Services Department is not providing the necessary training to ensure the highest level of safety at our beaches and bays. I propose to fully restore lifeguard training citywide. Cost: $300,000

17) **Additional Funding of City Reserves.** After making the proposed budgetary adjustments, the City will have an additional 437K to add to its reserves, moving closer to the 8% target.

Proposed Services Funding

ITEM	ACTION	AMOUNT
10	Fund the 2nd half of the In-station Alerting System	$0
11	Restoration of Shut-Down Fire Engines	$2.8M
12	Restore branch library hours	$2.5M
13	MTRP Restorations	$181K
14	Park & Rec Swim & Water Polo Hours	$223K
15	Fund Vehicle Abatement Personnel (Enterprise Fund)	$371K
16	Restoration of Lifeguard Training	$300K
17	Additional Funding of City Reserves	$437K
	TOTAL	**$6.812M**

In closing, I look forward to approving the new City Council budget line item "Community Projects, Programs and Services" that will again allow each Councilmember to return budgetary savings from their offices directly to the communities they serve.

ME: de

COUNCILMEMBER DAVID ALVAREZ

City of San Diego
Eighth District

MEMORANDUM

DATE: **May 25, 2011**

TO: **Andrea Tevlin, Independent Budget Analyst**

FROM: **Councilmember David Alvarez**

SUBJECT: **Final FY 2012 Budget Modifications**

The Mayor's May revision of his proposed FY 2012 budget took many suggestions made by the City Council over the last few weeks into account and has spared some basic city services from being reduced. I was particularly appreciative of the $1.7 million funding for the first phase of installing a new in-station alerting system for the Fire Department and look forward to working with the Mayor to pursue additional grant funding for the second phase. However, I believe that there are budget saving measures that can be used to fully fund a number of essential city services that the public deserves to continue to receive, which I have listed in the attached matrix.

Due to the amount of savings that can be achieved through the package of budget reductions outlined in the attached matrix, I have proposed a number of services that should also be funded, which include:

- **Fully Restore All Library Branch Hours:** Branch libraries are a vital city service to our neighborhoods. Continuing the current staffing and hours our branch libraries are open for use is important to all communities throughout the city. ($4,700,000)

- **Hazardous Materials Cleanup Crew:** Currently, the Fire Department provides hazmat cleanup services, using critical public safety personnel to address issues like cleaning up

oil spills in local alleyways. Transferring this function to the Environmental Services Department would free up our fire rescue personnel to respond to emergency situations. Hazmat cleanup service is a vital tool that our communities can utilize to ensure that when hazardous substances are identified in our neighborhood streets, canyons and alleyways that it can be removed in an expeditious manner. This service could also be considered for outsourcing (the County currently outsources their hazmat cleanup services) if it would reduce the cost of the service to taxpayers. ($500,000)

- **Proactive Code Compliance Program:** Keeping our communities free from graffiti and dealing with nuisance properties is vital to maintaining community pride in our neighborhoods. Institution of a proactive code compliance program would assist residents in keeping local streets and properties clean and beautiful. ($1,500,000)

- **Restoration of Lifeguard Training and Staffing:** Restoring the level of lifeguard training needed to keep our lifeguards up-to-date in current safety and rescue procedures is critical to providing a high level of safety at our beaches, bays, lakes and pools. Restoring three lifeguard relief positions will allow lifeguard personnel to attend training while others perform regular lifeguard duties. Maintaining a high standard of lifeguard training is a critical function that the city must provide. ($540,000)

- **Restoration of Pool Operating Hours and Swim Programs:** Although the Park and Recreation budget has restored staffing and recreation center hours, pool operating hours and swim programs have not been restored. Allowing our city pools and associated programs to continue operating gives residents of all ages an opportunity to participate in healthy exercise programs that otherwise would not be available to them. ($331,206)

- **Restoration of After School Programs:** After school programs provide many working families a safe place to allow their children to go to do their homework and continue learning at the end of the school day. These programs are a wonderful alternative for children who may otherwise be left in a less structured environment between the end of the school day and their parents' work day. The benefits of continuing these programs far outweigh the small budgetary savings achieved from eliminating them. ($137,597)

- **Restoration of Police Department Vehicle Abatement Unit:** My office receives calls from residents daily regarding assistance with removing abandoned or illegally parked vehicles. This is an important service to taxpayers and through the additional revenue brought in through issued citations, the service is, in part, cost recoverable. ($329,152)

- **Increase Reserves Funding:** Maintaining a healthy reserve level is an important measure the city has been striving to achieve over the past few years. As additional savings are identified, funding not earmarked for a particular service should be placed in our reserves so that an appropriate reserve level can be maintained while allowing some cushion for unexpected funding needs that may arise throughout the year. ($8,602,045)

I strongly urge the City Council to include these budget savings and restoration proposals in the final Fiscal Year 2012 budget. By including these savings the City can avoid unnecessary cuts to

basic city services such as library hours, after school programs, lifeguard training and youth swimming programs.

Further, in addition to the attached budget suggestions, as we move forward into Fiscal Year 2012, there are a couple steps we can take to ensure that our budgeting process is more transparent to the public. First, the way vacant positions are currently reported throughout the budget does not allow the public to understand the status of each position. For instance, it is my understanding that some vacancies are funded, some are unfunded and some have been eliminated. Understanding the process by which each vacant position is determined and ultimately categorized is helpful to the public and the City Council to make final decisions on whether a particular position should be allowed to remain vacant until such a time when the city has the ability to fill it or if it should be completely eliminated.

Second, I believe the City Council should consider changing how the Transient Occupancy Tax (TOT) is officially allocated. Currently four cents of the ten and one half cents of TOT must be used solely for the purpose of promoting the City. Given that the City has a Tourist Marketing District that does a great deal of marketing and promotions to attract visitors to San Diego, much of these funds now are used for various General Fund related activities such as debt service and the operation and maintenance of City owned facilities. Therefore I propose we amend the applicable municipal code section and City Council Policy to eliminate the dedicated four cents that the City is obligated to use from the TOT for purposes of promoting the City, and instead direct that those funds be allocated to the General Fund. In the spirit of transparency I believe the changes to the municipal code and City Council Policy will allow the city some additional flexibility within the budget and make our intentions clear to the public.

Please see the attached comparison between my proposed budget cuts and restoration of services that were not in the Mayor's May revise.

ATTACHMENT 1

Budget Savings Proposals	
Expand Marketing Partnerships	$500,000
Eliminate Management Benefit Bonus	$1,400,000
Eliminate Cell Phones for non-Public Safety	$200,000
Adjust Terminal Leave	$400,000
Adjust Long Term Disability Reserve Amounts	$1,600,000
Reduce overtime and Training for non-public safety	$1,000,000
Reduce funding for Arts and Culture by 10%	$620,000
Eliminate Mayor and Council Discretionary Arts & Culture Funds	$ 220,00
Reduce IT Discretionary Funding by 20%	$1,500,000
Collect Retroactive Fire High-Rise Inspection Fees	$1,000,000
Redevelopment Agency Debt Repayment	$200,000
Elimination of Press Liaison and Management Analyst Positions	$930,000
9th Council District Budget Neutrality from the Office of the Mayor	$900,000
Managed Competition for Fleet Services	$2,720,000
Environmental Growth Fund transfer to General Fund	$4,881,999
Implement Recovery Auditing	$500,000
Increased Sales Tax (1%) Projections: $1.7 million	$1,700,000
Elimination of Take Home Vehicles	TBD
TOTAL	**$20,271,999**

Service Restoration Proposals	
Full Restoration of Fire Engine Brownouts on July 1	$2,800,000
Fully restore all Library branch hours	$4,700,000
Hazardous Materials Cleanup Crew	$500,000
Proactive Code Compliance Program	$1,500,000
Full Restoration of Lifeguard Training	$540,000
Restoration of Pool Operating Hours	$107,875
Restoration of swim programs	$223,331
Restoration of After School Programs	$137,597
Restoration of PD Vehicle Abatement Unit	$329,152
TOTAL	**$10,837,955**
Remaining Savings Should be Placed in Reserves	$9,434,044

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RESOLUTION NUMBER R- 306836

DATE OF FINAL PASSAGE JUN 13 2011

A RESOLUTION OF THE COUNCIL OF THE CITY OF SAN DIEGO ADOPTING THE FISCAL YEAR 2012 BUDGET, INCLUDING APPROVING THE MAYOR'S FISCAL YEAR 2012 PROPOSED BUDGET, AND MAY REVISION, WITH MODIFICATIONS RECOMMENDED BY THE INDEPENDENT BUDGET ANALYST AND THE CITY COUNCIL AND INCLUDING COSTS ASSOCIATED WITH CERTAIN REDEVELOPMENT AGENCY-FUNDED PROJECTS.

WHEREAS, pursuant to San Diego Charter section 290(b), prior to June 15 of each year and after holding a minimum of two public hearings, the City Council shall adopt a resolution approving the City's budget as proposed by the Mayor or modified in whole or part; and

WHEREAS, on April 18, 2011, the Mayor's proposed budget (Proposed Budget) was presented to the City Council; and

WHEREAS, on May 23, 2011, the Mayor's May revision (May Revision) to the Proposed Budget was presented to the City Council; and

WHEREAS, on May 25, 2011, Report No. RA-11-23, detailing the Fiscal Year 2012 Budget related to the payment of costs associated with certain Redevelopment Agency-funded projects (Agency Projects Budget Report) was presented to the Budget and Finance Committee of the City Council; and

WHEREAS, June 1, 2011, the Chief Operating Officer and the Chief Financial Officer provided the City Council with their Supplemental May Revision to the Fiscal Year 2012 Proposed Budget (Supplemental May Revision); and

(R-2011-923.REV)
COR.COPY

WHEREAS, on June 2, 2011, the Independent Budget Analyst's Final Budget Report and Recommendations on the FY 2012 Budget (IBA FY 2012 Budget Report) was issued; and

WHEREAS, the Proposed Budget contemplates termination of all refuse collection services provided by the City to small business enterprises under the People's Ordinance effective July 1, 2011; and

WHEREAS, between May 4 and June 6, 2011, the City Council held more than two public hearings to consider the City's Fiscal Year 2012 budget in accordance with San Diego Charter sections 290(b) and 71; and

WHEREAS, the City Council has determined to approve the City's Fiscal Year 2012 Budget, including the Mayor's Proposed Budget, as modified by the May Revision but excluding the Supplemental May Revision, and including the recommendations in the IBA FY 2012 Budget Report and the Agency Projects Budget Report, with the revisions proposed by the City Council, as detailed below; NOW, THEREFORE,

BE IT RESOLVED, that the Council of the City of San Diego that the Mayor's Proposed Budget, as modified by the May Revision but excluding the Supplemental May Revision, and including the recommendations in the IBA FY 2012 Budget Report and the Agency Projects Budget Report (Approved Budget) is hereby approved with the follow revisions:

a. Increase the Fire-Rescue budget by $2,800,000 to provide for the full-restoration of previously browned-out fire stations as of July 1, 2011.

b. Increase the Fire-Rescue budget by $340,000 to restore three lifeguard relief positions ($300,000) and to provide for lifeguard training ($40,000).

c. Reduce the Fire-Rescue budget by $1,700,000 from funds identified in the IBA FY 2012 Budget Report to fund the In-Station Alerting System and return such funds to reserves. It is recommended that SAFE grant funding be identified to cover this expense.

d. Reduce IT Discretionary Funding in the General Fund by $100,000.

e. Increase the Office of the City Auditor budget by $84,000 to fund an additional .5 FTE Principal Auditor position.

f. Allocate $25,000 in Council District 3Transient Occupancy Tax funds to the Special Promotional Programs budget as referenced in Councilmember Gloria's May 26, 2011 memorandum to the IBA, attached to IBA Report 11-31, Attachment 2, pp. 10-11.

g. Additional expenditures should be funded from reserve amounts in excess of 8%.

BE IT FURTHER RESOLVED, that all refuse (including recycling) collection services provided by the City to small business enterprises under the People's Ordinance, codified at SDMC section 66.0127, are hereby terminated effective July 1, 2011.

(R-2011-923.REV)
COR.COPY

BE IT FURTHER RESOLVED, that the City Clerk is hereby authorized and directed to return, as soon as practicable, the Approved Budget to the Mayor in accordance with section 290(b)(2)(A) of the Charter.

APPROVED: JAN I. GOLDSMITH, City Attorney

By _____
Brant C. Will
Deputy City Attorney

BCW:jdf:jab
05/26/2011
06/03/2011 COR.COPY
06/07/2011.REV
Or.Dept:IBA
Doc. No. 188687

I hereby certify that the foregoing Resolution was passed by the Council of the City of San Diego, at this meeting of JUN 06 2011.

ELIZABETH S. MALAND
City Clerk

By _____
Deputy City Clerk

Approved: 6·13·11
(date)

_____
JERRY SANDERS, Mayor

Vetoed: _____
(date)

_____
JERRY SANDERS, Mayor

-PAGE 4 OF 4-

OFFICE OF THE INDEPENDENT BUDGET ANALYST REPORT

Date Issued: June 9, 2011 **IBA Report Number:** 11-35

Budget and Finance Committee Meeting Date: June 15, 2011

Item Number: 2

Proposed FY 2012 Statement of Budgetary Principles

OVERVIEW

The Statement of Budgetary Principles was first put into place in FY 2008 to address issues of budgetary authority and communication of budget changes between the Executive and Legislative branches following budget adoption each year. These Principles were negotiated between the Mayor's Office and the City Council in response to specific situations that arose following the transition to the Strong Mayor/Strong Council form of government. The Statement of Budgetary Principles was developed to: set budgetary operating principles; establish budget authority regarding service levels; and enhance communication on management issues between the executive and legislative branches.

For the past four fiscal years, the Statement of Budgetary Principles has been adopted by the Council as a companion resolution to the Appropriation Ordinance (AO) in order to preserve the intent of the AO as a true appropriation setting document rather than a policy document.

The Statement of Budgetary Principles requires:

- the Mayor or his designee to provide quarterly reports to the Council regarding the administration of affairs of the City

- prior written notification by the Mayor of reductions in any program or service affecting the community, based on an established criteria

- that budgetary reductions that the Mayor may undertake for fiscal reasons be limited to a cumulative cap of 3% of the General Fund, and the Water, Sewer, Development Services and Airports Funds

No notifications of budgetary reductions, outside the formal budget process and Council approved budget amendments, have been made to the City Council since the Statement of Budget Principles have been in effect.

In October 2009, the City Council adopted a comprehensive Budget Policy (Council Policy 000-02), and many elements of the Principles have been incorporated into the Budget Policy.

FISCAL/POLICY DISCUSSION

Council's Current Authority to Initiate Mid-Year Budget Revisions

The City Attorney has provided advice on numerous occasions over the past fiscal year reiterating the budgetary process as outlined in the City Charter, outlining the responsibilities of the Mayor and the Council. In short, as it currently stands, the Council has a limited role with regard to budgetary changes, outside the course of the annual budget process, and must first receive recommendations from the Mayor for budgetary changes. Keeping this in mind, the IBA has prepared an update to the FY 2011 Statement of Budgetary Principles. A strikeout version for FY2012 is provided as an attachment to this report. Key sections of the Principles (shown in highlight) have been proposed for deletion, as they no longer seem appropriate or enforceable, given the recent City Attorney advice.

Proposed Ordinance to Provide Role for Council in Mid-Year Budget Revisions

On May 18, 2011, the City Attorney issued a report to the Mayor and City Council regarding "Mid-Year Budget Revisions", which was presented to the Budget and Finance Committee at its meeting of May 25, 2011. The report suggested the adoption of an ordinance by the Council that would require the Mayor to provide the Council with recommended changes to the budget in the event the City projects a budget deficit or surplus during the fiscal year. Such a requirement would provide the Council with an opportunity to consider the Mayor's recommendation for budget changes, and also allow them to propose and consider alternatives.

The Committee requested the City Attorney to work with the IBA and the Mayor's office to draft an ordinance to provide the Council the ability to make mid-year budget adjustments, with input from the Independent Budget Analyst and Mayor's Office. It is expected that the draft ordinance will be brought to the Budget and Finance Committee at its meeting of June 29, 2011.

CONCLUSION

The Statement of Budgetary Principles was important at the time it was first developed and adopted in 2008, as it clarified roles and responsibilities of the Executive and Legislative branches with regard to budget actions during the course of the fiscal year following formal budget adoption.

In the absence of any other such agreement or ordinance, the IBA recommends Council action to continue the Principles for FY 2012, at a minimum until a new ordinance can been developed and adopted. If recommended by the Budget and Finance Committee, the FY 2012 Statement of Budgetary Principles could be docketed for City Council consideration as a companion resolution to the FY 2012 Appropriations Ordinance, currently planned for July 18 and 25, 2011.

Some of the elements of the Principles have been included in the City's comprehensive Budget Policy, and also reside within other policies, processes or existing legislative authority. However, some elements of the principles could be considered for incorporation into the proposed ordinance, and this will be addressed as we work with the City Attorney and the Mayor's office on this matter.

The Budget and Finance Committee requested the City Attorney to work with the IBA and the Mayor's office to draft an ordinance to provide the Council the ability to make mid-year budget adjustments, with input from the Independent Budget Analyst and Mayor's Office. It is expected that the draft ordinance will be brought to the Budget and Finance Committee at its meeting of June 29, 2011.

[SIGNED]

Elaine DuVal
Fiscal & Policy Analyst

[SIGNED]

APPROVED: Andrea Tevlin
Independent Budget Analyst

Attachment: Strikeout Version of Proposed FY 2012 Statement of Budgetary Principles

Attachment I

Attachment

FY 2011~~1~~2 STATEMENT OF BUDGETARY PRINCIPLES

WHEREAS, pursuant to section 265(b)(15) of the City Charter the Mayor is required to propose a budget to the Council and make it available for public view no later than April 15 of each year; and

WHEREAS, on April 15, 2011~~0~~, the Mayor released the Fiscal Year 2011~~1~~2 Proposed Budget to the Council and to the public; and

WHEREAS, the Council has duly considered the Mayor's Fiscal Year 2011~~1~~2 Budget; and

WHEREAS, between May 4 and June 6, 2011 the City Council held more than two public hearings to consider the City's Fiscal Year 2012 budget in accordance with San Diego Charter sections 290(b) and 71. ~~discussed such budget at several public meetings beginning on April 30, 2010 and ending on May 26, 2010,~~ and at such meetings members of the public were invited to comment on and ask questions about the Fiscal Year 2011~~1~~2 Budget; and

~~WHEREAS, Council members submitted their budget ideas on May 20, 2010; and~~

WHEREAS, on May 23~~18~~, 2011~~0~~, the Mayor's May revision (May Revision) to the Proposed Budget was presented to the City Council; and~~the Mayor delivered a supplementary budget report to the Council (referred to as the May Revision) making technical changes to the Fiscal Year 2011 Budget~~; and

WHEREAS, on May 25, 2011, Report No. RA-11-23, detailing the Fiscal Year 2012 Budget related to the payment of costs associated with certain Redevelopment Agency-funded projects (Agency Projects Budget Report) was presented to the Budget and Finance Committee of the City Council; and

WHEREAS, Council members submitted their budget ideas to the Independent Budget Analyst on May 25, 2011 to assist with the development of final budget recommendations; and

~~WHEREAS, on May 26, 2010, the Joint Budget and Finance Committee and Council Committee of the Whole reviewed the Mayor's May Revision and the Report of the Independent Budget Analyst, dated May 24, 2010, entitled "Fiscal Year 2011 Final Budget Report and Recommendations", and recommended to the City Council adoption of the Mayor's Fiscal Year 2011 Budget, including certain amendments thereto; and~~

WHEREAS, June 1, 2011, the Chief Operating Officer and the Chief Financial Officer provided the City Council with their Supplemental May Revision to the Fiscal Year 2012 Proposed Budget (Supplemental May Revision); and

WHEREAS, on June 2, 2011, the Independent Budget Analyst's Final Budget Report and Recommendations on the FY 2012 Budget (IBA FY 2012 Budget Report) was issued; and

~~WHEREAS, on June 14, 2010 the Council approved the Fiscal Year 2011 Budget, together with the Mayor's May Revision, and budget modifications as recommended by the IBA, and forwarded the same to the Mayor for his consideration under Charter section 290(b)(2); and~~

WHEREAS, on June 6, 2011, the City Council approved the City's Fiscal Year 2012 Budget, including the Mayor's Proposed Budget, as modified by the May Revision but excluding the Supplemental May Revision, and including the recommendations in the IBA FY 2012 Budget Report and the Agency Projects Budget Report, with revisions proposed by the City Council, and directed the City Clerk to return the same to the Mayor for his consideration under Charter section 290(b)(2); and; and

WHEREAS, on June xx~~23~~, 201~~10~~ the Mayor approved the Fiscal Year 201~~1~~2 Budget, ~~with a line-item veto to the Council's budget modifications~~, in accordance with Charter section 290(b)(2)(A); and

~~WHEREAS, on June 29, 2010 the Council voted to override the Mayor's line-item veto, as allowed under Charter section 290(b)(2)(B), and approved the Fiscal Year 2011 Budget, together with certain amendments including Council's budget modifications; and~~

WHEREAS, in accordance with Charter section 290(b)(2), on June ~~29~~xx, 201~~10~~ the Fiscal Year 2012~~1~~ Budget became the controlling document for purposes of preparing the annual appropriation ordinance; and

WHEREAS, pursuant to Charter section 71 and 290(c), the Council is required to adopt an appropriation ordinance during the month of July to establish budgetary appropriations for the Fiscal Year 201~~1~~2 Budget; and

WHEREAS, the Mayor and the Council acknowledge that the Fiscal Year 2012~~1~~ Budget reflects the best estimate of the Mayor and the Council regarding projected revenues and expenditures and that such estimate is simply a financial plan that may require adjustments in view of the available resources; and

WHEREAS, this Statement of Budgetary Principles is intended to facilitate better communication on fiscal matters between the Council and the Mayor and to establish a framework for the administration by the Mayor of the Fiscal Year 201~~1~~2 Budget in light of the respective duties of the Mayor as Chief Executive Officer and Chief Budget

Officer of the City, and the duties of the Council as the legislative and policy setting body of the City, and in light of the obligation of public officials to keep the public apprised of the conduct of the City's financial affairs;

Accordingly, the Mayor and the Council hereby agree to adhere to the following budgetary principles for the Fiscal Year 2012~~1~~ Budget:

Fiscal Year 2012~~1~~ Budget---Communication

1. The Mayor, or his designee, will provide reports to the Council on a quarterly basis regarding the administration of the affairs of the City. These reports can be given verbally, and are intended to improve the flow of information between the Mayor, Council and public.

2. The Council President will provide time on the Council's agenda for the Report of the Mayor.

3. Under pre-defined criteria as set forth below, the Mayor will provide Council with prior written notice of the elimination of any program or service funded by the Fiscal Year 2012~~1~~ Budget. The notice shall describe with reasonable specificity the budgetary and/or fiscal rationale supporting the elimination of the program or service, and the service level impact, if any.

4. The Mayor will also provide Council with prior written notice of a material or significant reduction in any program or service affecting the community based on the criteria set forth below. Such notice will consist of a memo from the Mayor to the Council and the City Clerk describing the budgetary and/or fiscal reasons supporting the change, and the likely service level impact. Notwithstanding the forgoing, the Mayor need not give notice of any change or modification that results in a more efficient delivery of public services and that accomplishes the legislative intent.

   Written notification of a service or program reduction will be triggered by criteria based on four categories of Fund Centers at the Group Level (as identified in the City's new Financial Accounting System) and the corresponding size of the proposed service reduction:

Fund Center/Group Level*	Up to $2.0M	$2.0M to $5.0M	$5.0M to $10.0M	$10.0 M Plus
Service Criteria Trigger	$200,000+	$500,000+	$1.0M+	$1.5M+

*As identified in the new financial accounting system (OneSD).

Notwithstanding anything herein to the contrary, the Mayor shall provide written notice to the Council, as part of the City Comptroller's ~~Auditor's~~

reports as required by Charter Section 39, and also as part of the Mayor's next quarterly report to the Council, when the cumulative amount of Fiscal Year 2012~~1~~ budgetary reductions undertaken for any reasons reaches 3% of the General Fund of the City, or 3% of any other Major Fund of the City (provided that any such reductions shall not cause the City to breach or violate any covenant or other obligation to which such Major Fund may be subject). Such notice shall describe the nature of the budgetary reductions, the fiscal reasons therefor, and the impact on City services, if any. For purposes of this paragraph, Major Fund of the City shall mean the Water Enterprise Fund, the Sewer Enterprise Fund, the Development Services Enterprise Fund, and the Airports Enterprise Fund.

Fiscal Year 2012~~1~~ Budget---Appropriation Ordinance

1. Neither the Mayor nor the Council has unilateral authority to make changes to the spending authority contained in the Fiscal Year 2012~~1~~ Budget.

2. The Mayor shall in good faith fulfill the legislative intent reflected in the adopted Fiscal Year 2012~~1~~ Budget, including the appropriations reflected in the Fiscal Year 201~~1~~2 Appropriation Ordinance. However, the Mayor has discretion to effectively and efficiently spend public monies, and shall not be obligated to spend all the money the Council has appropriated if there is a less costly means of accomplishing the Council's stated purposes.

3. The Council shall have no authority to make or adopt changes to the Fiscal Year 2012~~1~~ Budget without first receiving a funding recommendation of the Mayor. The Mayor will provide such funding recommendation within 30 calendar days of the Council request, or such later period as contained in the request of the Council. ~~If the Mayor does not respond within the deadline, the Council, in consultation with the IBA, may make and adopt changes consistent with applicable Charter provisions.~~

4. In accordance with Charter sections 28 and 81, the Mayor has the authority to allocate Fiscal Year 2012~~1~~ Budget appropriations within departments in order to best carry out the Council's legislative intent.

5. The Appropriation Ordinance implements the Fiscal Year 2012~~1~~ Budget, as approved by the Council. The Appropriation Ordinance shall specify the spending authority by Department and by Fund, and all other conditions, authorizations and requirements appropriate therefore. The Appropriation Ordinance will include necessary budget delegation to carry out the business of the City; provided however, the Appropriation Ordinance will not include Policy directions.

Attachment I

6. ~~The Council may restore a program or service which has been recommended for elimination or reduction by the Mayor by docketing and considering such action upon the request of four Council members.~~

The Statement of Budgetary Principles applies to departments and programs that are under the direction and authority of the Mayor, and shall not apply to offices independent of the Mayor. This Statement of Budgetary Principles is subject in all respects to the provisions of the City Charter.

(O-2011-122)

ORDINANCE NUMBER O- 20073 (NEW SERIES)

DATE OF FINAL PASSAGE July 25, 2011

AN ORDINANCE ADOPTING THE ANNUAL BUDGET FOR THE FISCAL YEAR 2012 AND APPROPRIATING THE NECESSARY MONEY TO OPERATE THE CITY OF SAN DIEGO FOR SAID FISCAL YEAR.

BE IT ORDAINED, by the Council of the City of San Diego, as follows:

SECTION 1. The budget for the expense of conducting the affairs of the City of San Diego (City) for the fiscal year commencing July 1, 2011, and ending June 30, 2012 (Fiscal Year), heretofore prepared and submitted to this City Council by the Mayor and amended through the Mayor's Revision submitted May 23, 2011, by incorporation of Redevelopment Agency funded projects, by recommendations from the Office of the Independent Budget Analyst, and by changes from the City Council, all of which was approved by Council on June 6, 2011, and on file in the Office of the City Clerk as Resolution No. R-306836 is hereby adopted as the Annual Budget for said Fiscal Year.

SECTION 2. There is hereby appropriated for expenditure out of the funds of said City for municipal purposes the amounts set forth in Attachment I and in the approved Capital Improvements Program Budget, which defines the legal levels at which the Chief Financial Officer (CFO), as designee of the Mayor, shall control operational and capital project spending.

I. GENERAL FUND

(A) The CFO is authorized to appropriate and expend interest earnings and/or original issue premium generated from the issuance and/or administration of Tax and Revenue Anticipation Notes for the purpose of funding expenditures related to their issuance, including interest costs.

(B) The provisions in the Library Ordinance, San Diego Municipal Code

Document Number: 203374

section 22.0228, restricting funding are hereby waived.

(C) The CFO is authorized to transfer appropriations for costs avoided in one department by a mutual agreement to incur them in another department.

(D) The CFO is authorized to increase and/or decrease revenue and expenditure appropriations for the purpose of implementing City Council approved economic development, business incentive and other programs that include the Business and Industry Incentive Program (Council Policy 900-12), the Housing Impact Fee Waiver–Enterprise Zones Program (Council Policy 900-12), the Small Business Enhancement Program (Council Policy 900-15), the Storefront Improvement Program (Council Policy 900-17), the Community Parking District Policy (Council Policy 100-18), and Mission Bay and Other Regional Park Improvements (San Diego Charter section 55.2b).

(E) The CFO is authorized to increase revenue and expenditure appropriations for the purpose of paying unanticipated Property Tax Administration fees to the County of San Diego.

(F) City Council Community Projects, Programs and Services

(1) The City Council Community Projects, Programs and Services funds shall be administered in accordance with Council Policy 100-06.

(2) Upon written direction from the City Councilmember, the CFO is authorized to transfer and appropriate funds from that Councilmember's Community Projects, Programs and Services account to other City departments and/or existing capital

improvement projects to implement the project, program or service identified by the Councilmember.

(3) Upon written direction from the City Councilmember, the CFO is authorized to transfer excess non-personnel appropriations from the administration of that Councilmember's office to the Councilmember's Community Projects, Programs and Services account.

II. SPECIAL REVENUE FUNDS

(A) Transient Occupancy Tax Fund (Fund No. 200205)

(1) The provisions in San Diego Municipal Code section 35.0128(a) restricting the use of Transient Occupancy Tax revenues are hereby waived.

(2) The provisions of Council Policy 100-03 (Transient Occupancy Tax), for specific activities funded by this ordinance, are deemed and declared to be complied with, by the adoption of this Ordinance. Notwithstanding the foregoing, the City Council hereby waives certain provisions of Council Policy 100-03, see Attachment II, for the entities set forth below:

Horton Plaza Theatres Foundation	B-1, B-2, and B-4

(3) The Mayor or his designee is hereby authorized to execute appropriate agreements for the conduct of activities associated with the allocations authorized by City Council for Fiscal Year 2012. It is the intent of the City Council that the Transient Occupancy Tax

Fund appropriations be expended in accordance with Council Policy 100-03.

(B) Environmental Growth Funds (Funds Nos. 200110, 200111, 200109)

(1) It is the intent of the City Council that the Environmental Growth Fund(s) appropriations are to be expended for those purposes described in Charter section 103.1a. The provisions in the San Diego Municipal Code Section 63.30, as amended by Ordinance No. O-19159 dated March 17, 2003, are hereby waived.

(2) Any monies deposited in the Environmental Growth Fund(s) in excess of estimated revenue as described in Charter section 103.1a and any carryover monies from the previous fiscal year are hereby appropriated for the purpose for which the Environmental Growth Fund was created and may be expended only by City Council resolution. The City Council may, from time-to-time, for purposes of augmenting specified programs, elect to allocate additional monies to the Environmental Growth Fund from sources other than those enumerated in Charter section 103.1a. In that event, those additional monies shall not be subject to any fractional allocation but shall be used solely and exclusively for the program purpose designated by City Council.

(C) Maintenance Assessment District Funds

(1) The CFO is authorized to transfer allocations from contributing Maintenance Assessment District Funds excess revenue or reserves to

increase the appropriations to reimburse the Maintenance Assessment District Management Fund (Fund No. 200023) accordingly, in the event that actual expenses related to administration exceed budgeted levels.

(2) The CFO is authorized to appropriate any monies deposited in the Maintenance Assessment District Funds in excess of estimated revenue and any carryover monies from the previous fiscal year for which said Fund(s) was created.

(D) Zoological Exhibits Fund (Fund No. 200219)

The CFO is authorized to appropriate and expend unanticipated revenues or fund balance for the purpose of transferring funds to support zoological exhibits in accordance with Charter section 77A.

(E) Utilities Undergrounding Program Fund (Fund No. 200217)

The CFO is authorized to reallocate appropriations among the Utilities Undergrounding Program Fund's capital improvement project (AID00001) and the annual operating budget for costs associated with San Diego Gas and Electric provided that such reallocation does not increase or decrease the total Utilities Undergrounding Program Fund appropriations.

(F) Redevelopment Cooperation Agreement Funds

(1) The Cooperation Agreement for Payment of Costs Associated with Certain Redevelopment Agency Funded Projects (Cooperation Agreement) provides that the Redevelopment Agency shall transfer funds to the City and that the City shall utilize such funds to

implement redevelopment projects, programs and activities as specified in the Schedule of Projects attached to the Cooperation Agreement.

(2) Upon written request of the Redevelopment Agency's appropriate managing entity (i.e., City Redevelopment Department, Centre City Development Corporation, or Southeastern Economic Development Corporation), the CFO is authorized to reallocate, increase or decrease appropriations within any redevelopment project area within the City, provided funding is available and consistent with the permitted use of such funds.

(3) The CFO is authorized to transfer Cooperation Agreement funds from the City to the Redevelopment Agency, upon written request of the Redevelopment Agency's appropriate managing entity, comprising of (i) any monies unused by the City under the Cooperation Agreement and (ii) any monies needed with respect to any redevelopment projects, programs and activities that will be implemented by the Redevelopment Agency, provided funding is available and consistent with the permitted use of such funds.

III. DEBT SERVICE FUNDS

General Obligation Bond Interest and Redemption Fund (Fund No. 300000)

There is hereby appropriated the current year's proceeds from the tax levy as required to pay debt service on the issuance of $25.5 million aggregate principal amount of

General Obligation bonds authorized in an election held on June 5, 1990, by a favorable vote of more than two-thirds of all the voters voting on the proposition.

IV. CAPITAL PROJECTS FUNDS AND CAPITAL IMPROVEMENTS PROGRAM

(A) The CFO is authorized to add maintenance projects funded elsewhere which are determined to be of a capital nature to the Capital Improvements Program.

(B) The CFO is authorized to close completed Capital Improvements Program projects and transfer unexpended balances to the appropriate Unallocated Reserve, Annual Allocation or Fund Balances as a result of the closure.

(C) Once an asset has been put in service, the CFO is authorized to transfer and appropriate a maximum of $200,000 per project not to exceed 10% of the project budget from Unallocated Reserves, Annual Allocations, earned interest or Unappropriated Fund Balances to Capital Improvements Program projects to support remaining project costs in excess of approved appropriations in order to complete and close the project.

(D) The CFO is authorized to make cash advances from the appropriate revenue source funds for the purpose of funding incidental and engineering costs of projects included in the long-range Capital Improvements Program Budget. Such advances shall be reimbursed to the respective Fund upon appropriation. In addition, the CFO is authorized and directed to advance funds as required for grant funded projects based on earned grant revenue receivable. Advances will be returned upon the payment of the grant receivable.

(E) The CFO is authorized to reallocate revenue sources between Capital Improvements Program projects, in accordance with the restrictions placed on various revenues where the net reallocation does not result in a net increase to any of the revenue sources or project budgets.

(F) Facilities Benefit Assessment Funds and Development Impact Fee Funds (Fund Nos. 400080-400095, 400111-400136, 400097-400110)

(1) The CFO is authorized to modify individual project appropriations in accordance with City Council-approved Community Public Facilities Financing Plans provided funding is available for such action.

(2) The CFO is authorized to reallocate Development Impact Fee Funds (DIF) funded appropriations between City Council-approved projects to expedite the use of DIF funds in accordance with AB1600 requirements.

(3) The CFO is authorized to appropriate DIF funds for the purpose of transferring monies to the Redevelopment Agency of the City of San Diego for reimbursable capital project expenditures as authorized by City Council Resolution No. R-300013 dated December 7, 2004 and the Redevelopment Agency Resolution No. R-03862. The transfers will be limited to availability of funds within DIF funds and to projects identified in the Centre City Public Facilities Financing Plan.

(4) The CFO is authorized to appropriate in the Facilities Benefit Assessment Funds (FBA) and DIF funds a sufficient and necessary

amount to reimburse the administrative costs incurred by other City funds.

(G) Mission Bay Improvements Fund (Fund No. 200386) and Regional Park Improvements Fund (Fund No. 200391)

The CFO is authorized to increase and/or decrease appropriations in the Mission Bay Improvements project (AGF00004) and Regional Park Improvements project (AGF00005) at the end of the fiscal year based on actual revenues received and/or available fund balance to support capital improvements in accordance with Charter section 55.2.

V. ENTERPRISE FUNDS

(A) All Enterprise Funds are hereby appropriated for the purpose of providing for the operation, maintenance and development of their respective purposes.

(B) Reserve Funds are hereby appropriated to provide funds for the purpose for which the Fund was created. The CFO is hereby authorized to return to the source Fund monies deposited in Reserve Funds in excess of amounts required, consistent with the City's Reserve Policy.

(C) Water Funds (Fund Nos. 700011, 700010) and Sewer Funds (Fund Nos. 700000, 700001, 700008, 700009)

(1) The CFO may reallocate appropriations and associated encumbrances from any City Council approved budgeted project in the Capital Improvement Program to the Fund's annual operating budget for costs associated with extended environmental monitoring for re-vegetation. Such reallocation shall decrease the total appropriation and

encumbrance for the project and increase the appropriation and encumbrance in the annual operating budget by an equal amount provided that the reallocation is no greater than 5% of the Capital Project Budget.

(2) The CFO is authorized to increase expenditure appropriations for the purpose of implementing the Metropolitan Wastewater Department and Water Department Fiscal Years 2010 and 2011 Memorandums of Understanding for Bid to Goal Public Contract Operations Agreements.

(3) The CFO is authorized to transfer Capital Improvement Program (CIP) appropriations and associated fund balances from the Water and Sewer operating funds (Fund Nos. 700011, 700000, 700001) into the newly established Water and Sewer CIP funds (Fund Nos. 700010, 700008, 700009) where the reallocation does not change the CIP project budget nor the funding source.

VI. INTERNAL SERVICE FUNDS

(A) The CFO is hereby authorized to distribute surplus retained earnings or excess contributions from various internal service funds back to the appropriate contributing funds or between employee benefit-related internal service funds.

(B) Equipment Operating Fund (Fund No. 720000) and Equipment Replacement Funds

The CFO is hereby authorized to redistribute contributions among the Equipment Operating and Equipment Replacement Internal Service Funds or to advance funds between these internal service funds.

(C) Central Stores Fund (Fund No. 720040), Publishing Services Fund (Fund No. 720041), Equipment Operating Fund (Fund No. 720000), Equipment Replacement Funds, and Risk Management Administration Fund (Fund No. 720048)

The CFO is hereby authorized to appropriate expenditures from unanticipated revenues for the purpose of allowing for the uninterrupted provision of services.

VII. TRUST AND AGENCY FUNDS

These Funds are established to account for assets held by the City as an agent for individuals, private organizations, other governments and/or funds; for example, federal and State income taxes withheld from employees, 401(k) and deferred compensation plans, parking citation revenues, and employee benefit plans. The CFO is authorized and directed to establish the appropriate agency funds and to deposit and disburse funds in accordance with the respective agency relationships.

VIII. GRANT FUNDS

Community Development Block Grant Funds

(A) Community Development Block Grant (CDBG) Funds are appropriated for the purposes established by the grant provisions as approved and authorized by the City Council. All authorized but incomplete program activities and unexpended monies related thereto remaining in the CDBG Funds on

June 30, 2012, shall be carried forward to future years for the purpose of completing said authorized activities in accordance with Council Policy 700-02 which includes the requirements to use funds within 18 months of allocation.

(B) The CFO is authorized to transfer remaining funds allocated to projects that have been completed or abandoned to Unobligated CDBG Funds to be reappropriated by the City Council.

(C) The CFO is authorized to transfer a maximum of $100,000 per project from Unobligated CDBG Funds or excess program income to projects for eligible costs, such as engineering, in excess of previously approved appropriations.

(D) The CFO is authorized to reallocate funds from Unobligated CDBG Funds in order to pay reimbursement costs previously authorized by the City Council where the reallocation does not result in an increase to any project budget.

(E) All CIP projects funded by grants shall be administered pursuant to Section 2.1V. herein.

SECTION 3. The Mayor is hereby authorized to execute appropriate initial and continuing contracts and agreements for the conduct of activities associated with the allocations authorized by City Council and in accordance with provisions of grant agreements.

SECTION 4. The CFO is authorized and directed to make inter-fund loans, including interest at the City's pooled rate of return, between funds to cover cash needs. These loans may, if appropriate, extend beyond the current Fiscal Year.

SECTION 5. All interest earnings generated by any fund which has been established pursuant to a legal or contractual requirement, externally imposed restriction, or by enabling

legislation (including, but not limited to, the Appropriation Ordinance) shall remain in said fund solely for the purpose the fund was intended.

SECTION 6. All Funds, not otherwise contained herein, established by the City Council in previous fiscal years or during the current fiscal year, are appropriated for the purposes established by applicable laws and/or in accordance with provisions of agreements authorized by Council and for projects contained in the Council-approved Capital Improvements Program or authorized by Council resolution. The CFO is authorized and directed to appropriate and expend monies within the funds for services provided by those funds. The CFO is authorized and directed to return any surplus monies to the contributing funds or, when the contributing funds cannot be legally determined, to the General Fund.

SECTION 7. The CFO is authorized and directed to transfer current and/or prior years' surplus monies within the Flexible Benefit/Management Benefit Programs' reimbursement funds after fiscal year end. Any remaining surplus monies (excluding flexible spending accounts) in the reimbursement funds may be transferred by the CFO to the Risk Management Administration Fund (Fund No. 720048) to be expended, up to the full forfeited amount, for programs which benefit City employees.

The CFO is authorized and directed to transfer surplus/reserves within other employee benefit funds or to reallocate these monies to other fringe benefit funds.

SECTION 8. The CFO is authorized and directed to make appropriate inter-fund transfers in accordance with the Annual Budget Document and estimated sources of revenue.

The CFO may transfer funds to related City entities in accordance with the Annual Budget Document and appropriate funding source rules and regulations.

SECTION 9. The CFO is authorized and directed to appropriate and expend donations in accordance with Council Policy 100-02 (City Receipt of Donations).

SECTION 10. All revenues generated consistent with the Public Trust pursuant to California Public Resources Code section 6306 in relation to operation of Mission Bay Park and Ocean Beach Park which are greater than expenditures for operations, maintenance and capital improvements during the fiscal year are hereby placed in a special fund to be used exclusively for past and future operations, maintenance and capital improvements and for past, current, and future expenditures uncompensated by past, current and future revenues derived from Mission Bay Park and Ocean Beach Park as required by agreements with the State of California. Unanticipated revenues are hereby appropriated for said purposes and may be expended only by Council resolution or in accordance with projects contained in the Council-approved Capital Improvements Program.

All revenues generated by sovereign trust lands granted by the State of California to the City pursuant to California Public Resources Code section 6306 are hereby appropriated for purposes consistent with the Public Trust.

SECTION 11. All other revenues which are not appropriated by any other section of this ordinance, and which are in excess of budgeted revenue are hereby transferred by the CFO to legally established reserve fund(s) or account(s). However, in no event shall the total appropriations of all tax revenues as defined by article XIIIB of the California Constitution made pursuant to this ordinance exceed the City's legal limit.

The total appropriation is $2,795,322,762 a portion of which will be derived from proceeds of taxes as defined within article XIIIB of the California Constitution.

It is the intent of this ordinance to comply with article XIIIB of the California Constitution.

SECTION 12. The CFO is authorized and directed to modify appropriations in accordance with the Fiscal Year 2012 Tax Rate Ordinance as approved by Council.

SECTION 13. The CFO is authorized and directed to close obsolete or inactive funds; residual balances of such funds shall be returned to their source or, if the source cannot be determined, to the General Fund Unappropriated Reserve. The CFO shall periodically report fund closures to the City Council and recommend the appropriation of any residual balances.

SECTION 14. The CFO is hereby authorized to restrict from the departmental appropriations as set forth in Attachment I an amount sufficient to assure that, in the event there is a shortfall in projected revenues, there are sufficient revenues to cover the remaining appropriations; provided that in the case that projected revenue estimates are met, the restricted funds may be released.

SECTION 15. Unless otherwise specified in this ordinance, the CFO is authorized to modify appropriations upon adopted City Council resolution, provided funding is available for such action and in accordance with funding source guidelines and applicable grant agreements.

SECTION 16. The powers of the City Council not delegated to the Mayor and CFO, as specifically set forth herein, are reserved to the Council in accordance with the terms of the Charter.

SECTION 17. That a full reading of this ordinance is dispensed with prior to its passage, a written or printed copy having been available to the City Council and the public prior to the day of its final passage.

SECTION 18. This ordinance is declared to take effect and be in force immediately upon its passage after two public hearings pursuant to the authority contained in Charter sections 71, 275, and 295.

SECTION 19. The Mayor shall have no veto power over this ordinance pursuant to Charter section 280(a)(4).

APPROVED: JAN I. GOLDSMITH, City Attorney

By _____
Brant C. Will
Deputy City Attorney

BCW:jdf
06/21/11
Or.Dept: Mayor
Attachments

Document Number: 203374

ATTACHMENT I

Fiscal Year 2012 Operating and Capital Appropriations

OPERATING APPROPRIATIONS	Salary & Wages	Fringe & Non-Personnel	FY 2012 Appropriation
General Fund			
Administration	$ 1,175,880	$ 1,219,993	$ 2,395,873
Business Office	$ 514,801	$ 498,078	$ 1,012,879
City Attorney	$ 24,005,259	$ 18,027,324	$ 42,032,583
City Auditor	$ 1,720,154	$ 1,833,370	$ 3,553,524
City Clerk	$ 2,302,386	$ 2,474,665	$ 4,777,051
City Comptroller	$ 5,526,239	$ 4,541,985	$ 10,068,224
City Treasurer	$ 6,278,003	$ 12,632,761	$ 18,910,764
Citywide Program Expenditures	$ -	$ 52,948,582	$ 52,948,582
Council Administration	$ 875,201	$ 844,250	$ 1,719,451
Council District 1	$ 431,690	$ 589,927	$ 1,021,617
Council District 1 - CPPS	$ -	$ 218,032	$ 218,032
Council District 2	$ 367,299	$ 627,102	$ 994,401
Council District 2 - CPPS	$ -	$ 192,688	$ 192,688
Council District 3	$ 536,538	$ 574,070	$ 1,110,608
Council District 3 - CPPS	$ -	$ 182,778	$ 182,778
Council District 4	$ 454,352	$ 632,189	$ 1,086,541
Council District 4 - CPPS	$ -	$ 162,167	$ 162,167
Council District 5	$ 546,774	$ 479,752	$ 1,026,526
Council District 5 - CPPS	$ -	$ 222,249	$ 222,249
Council District 6	$ 568,950	$ 499,452	$ 1,068,402
Council District 6 - CPPS	$ -	$ 153,764	$ 153,764
Council District 7	$ 527,505	$ 566,059	$ 1,093,564
Council District 7 - CPPS	$ -	$ 175,023	$ 175,023
Council District 8	$ 628,392	$ 474,547	$ 1,102,939
Council District 8 - CPPS	$ -	$ 305,617	$ 305,617
Debt Management	$ 1,370,867	$ 1,001,862	$ 2,372,729
Department of Information Technology	$ -	$ 190,453	$ 190,453
Development Services	$ 6,462,623	$ 8,564,426	$ 15,027,049
Disability Services	$ 259,764	$ 1,766,240	$ 2,026,004
Economic Development	$ 2,026,104	$ 2,705,480	$ 4,731,584
Environmental Services	$ 7,501,992	$ 25,831,856	$ 33,333,848
Ethics Commission	$ 392,829	$ 522,141	$ 914,970
Financial Management	$ 2,346,040	$ 1,812,257	$ 4,158,297
Fire-Rescue	$ 104,819,583	$ 93,033,618	$ 197,853,201
Human Resources	$ 1,049,387	$ 870,266	$ 1,919,653
Library	$ 16,423,693	$ 20,778,524	$ 37,202,217
Office of Homeland Security	$ 972,054	$ 843,466	$ 1,815,520
Office of the Assistant COO	$ 185,001	$ 126,203	$ 311,204
Office of the Chief Financial Officer	$ 356,629	$ 528,270	$ 884,899

Attachment J

OPERATING APPROPRIATIONS *(continued)*	Salary & Wages	Fringe & Non-Personnel	FY 2012 Appropriation
General Fund (continued)			
Office of the Chief Operating Officer	$ 317,914	$ 222,080	$ 539,994
Office of the IBA	$ 988,424	$ 696,273	$ 1,684,697
Office of the Mayor	$ 3,021,832	$ 2,797,929	$ 5,819,761
Park & Recreation	$ 30,394,643	$ 54,362,674	$ 84,757,317
Personnel	$ 3,603,766	$ 2,842,479	$ 6,446,245
Police	$ 209,501,570	$ 184,319,531	$ 393,821,101
Public Utilities	$ -	$ 1,740,160	$ 1,740,160
Public Works - Engineering & Capital Projects	$ 33,312,015	$ 26,558,363	$ 59,870,378
Public Works - General Services	$ 5,397,501	$ 9,235,352	$ 14,632,853
Purchasing & Contracting	$ 2,249,733	$ 2,768,375	$ 5,018,108
Real Estate Assets	$ 1,882,660	$ 2,383,407	$ 4,266,067
Transportation & Storm Water	$ 23,171,203	$ 76,342,915	$ 99,514,118
General Fund Total	**$ 504,467,250**	**$ 623,921,024**	**$ 1,128,388,274**
Debt Service and Tax Funds			
Public Safety Communication Bonds	$ -	$ 2,315,122	$ 2,315,122
Tax and Revenue Anticipation Notes	$ -	$ 1,444,151	$ 1,444,151
Debt Service and Tax Funds Total	**$ -**	**$ 3,759,273**	**$ 3,759,273**
Enterprise Funds			
Airports Fund	$ 891,480	$ 3,848,727	$ 4,740,207
Development Services Fund	$ 19,416,589	$ 22,131,521	$ 41,548,110
Golf Course Fund	$ 4,051,228	$ 10,797,589	$ 14,848,817
Metropolitan Sewer Utility Funds	$ 51,986,081	$ 276,376,531	$ 328,362,612
Recycling Fund	$ 5,677,652	$ 15,124,095	$ 20,801,747
Refuse Disposal Fund	$ 8,987,085	$ 25,574,990	$ 34,562,075
Water Utility Operating Fund	$ 40,051,215	$ 411,591,182	$ 451,642,397
Enterprise Funds Total	**$ 131,061,330**	**$ 765,444,635**	**$ 896,505,965**
Internal Service Funds			
Central Stores Fund	$ 885,344	$ 23,167,616	$ 24,052,960
Energy Conservation Program Fund	$ 972,914	$ 1,503,743	$ 2,476,657
Fleet Services Operating Fund	$ 13,553,085	$ 37,705,589	$ 51,258,674
Fleet Services Replacement Fund	$ -	$ 23,198,758	$ 23,198,758
Publishing Services Fund	$ 653,387	$ 4,505,417	$ 5,158,804
Risk Management Administration Fund	$ 4,375,643	$ 4,850,118	$ 9,225,761
Internal Service Funds Total	**$ 20,440,373**	**$ 94,931,241**	**$ 115,371,614**
Special Revenue Funds			
Automated Refuse Container Fund	$ -	$ 800,000	$ 800,000
Capital Outlay-Misc Revenue	$ -	$ 2,490,000	$ 2,490,000
City Cooperation Agreement Funds*	$ -	$ 57,176,016	$ 57,176,016
Concourse and Parking Garages Operating Fund	$ 123,449	$ 2,663,554	$ 2,787,003

OPERATING APPROPRIATIONS *(continued)*	Salary & Wages	Fringe & Non-Personnel	FY 2012 Appropriation
Special Revenue Funds (continued)			
Convention Center Expansion Administration Fund	$ -	$ 20,000	$ 20,000
Convention Center Expansion Project Fund	$ -	$ 15,100,688	$ 15,100,688
Environmental Growth Fund 1/3	$ -	$ 4,007,476	$ 4,007,476
Environmental Growth Fund 2/3	$ -	$ 8,078,081	$ 8,078,081
Facilities Financing Fund	$ 1,000,805	$ 1,066,400	$ 2,067,205
Fire and Lifeguard Facilities Fund	$ -	$ 1,675,537	$ 1,675,537
Fire/Emergency Medical Services Transport Program Fund	$ 2,704,901	$ 8,510,695	$ 11,215,596
Gas Tax	$ -	$ 33,971,669	$ 33,971,669
Information Technology Fund	$ 2,167,913	$ 3,410,298	$ 5,578,211
Local Enforcement Agency Fund	$ 334,044	$ 492,672	$ 826,716
Los Penasquitos Canyon Preserve Fund	$ 112,797	$ 87,941	$ 200,738
Maintenance Assessment District (MAD) Funds**	$ 1,457,473	$ 32,647,317	$ 34,104,790
Major Events Revolving Fund	$ -	$ 450,000	$ 450,000
Mission Bay/Balboa Park Improvement	$ -	$ 1,485,534	$ 1,485,534
New Convention Facility Fund	$ -	$ 3,405,278	$ 3,405,278
OneSD Support Fund	$ 1,814,222	$ 19,428,571	$ 21,242,793
PETCO Park Fund	$ 110,001	$ 17,251,607	$ 17,361,608
Police Decentralization Fund	$ -	$ 7,942,553	$ 7,942,553
Prop 42 Replacement - Transportation Relief Fund	$ -	$ 15,248,190	$ 15,248,190
Public Art Fund	$ -	$ 6,300	$ 6,300
Public Safety Needs & Debt Service	$ -	$ 6,650,317	$ 6,650,317
QUALCOMM Stadium Operations	$ 2,066,957	$ 13,872,270	$ 15,939,227
Redevelopment Fund	$ 2,085,924	$ 1,682,459	$ 3,768,383
Seized Assets - California	$ -	$ 10,000	$ 10,000
Seized Assets - Federal DOJ	$ -	$ 1,413,062	$ 1,413,062
Seized Assets - Federal Treasury	$ -	$ 100,000	$ 100,000
Serious Traffic Offenders Program Fund	$ -	$ 1,200,000	$ 1,200,000
Storm Drain Fund	$ -	$ 6,046,746	$ 6,046,746
Transient Occupancy Tax Fund	$ 673,529	$ 67,464,800	$ 68,138,329
TransNet ARRA Exchange Fund	$ -	$ 6,050,400	$ 6,050,400
TransNet Extension Administration & Debt Fund	$ -	$ 243,922	$ 243,922
TransNet Extension Congestion Relief Fund	$ -	$ 1,200,000	$ 1,200,000
TransNet Extension Maintenance Fund	$ -	$ 7,244,493	$ 7,244,493
Trolley Extension Reserve	$ -	$ 1,180,734	$ 1,180,734
Underground Surcharge Fund	$ 145,017	$ 58,611,497	$ 58,756,514
Wireless Communications Technology Fund	$ 3,188,435	$ 6,854,775	$ 10,043,210
Zoological Exhibits	$ -	$ 8,018,590	$ 8,018,590
Special Revenue Funds Total	**$ 17,985,467**	**$ 425,260,442**	**$ 443,245,909**
TOTAL OPERATING APPROPRIATIONS	**$ 673,954,420**	**$ 1,913,316,615**	**$ 2,587,271,035**

*City Cooperation Agreement Funds are listed in the City Cooperation Agreement Appropriations section.

**Maintenance Assessment District (MAD) Funds are listed in the Maintenance Assessment District Appropriations section.

Attachment J

CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS			FY 2012 Appropriation
Airports			
AAA00001	Montgomery Field	$	1,796,497
AAA00002	Brown Field	$	1,371,531
S00680	Montgomery Field Rehabilitation	$	218,222
S00773	Brown Field Electrical Upgrade	$	24,260
	Airports Total	**$**	**3,410,510**
Environmental Services			
ABT00005	Environmental Services Facilities Improvements	$	115,090
AFA00001	Minor Improvements to Landfills	$	270,000
AKC00001	Groundwater Monitoring Network	$	270,000
S00682	Arizona Street Landfill Closure and Modifications	$	1,800,000
S00684	South Chollas Landfill Improvements	$	1,300,000
S00776	South Chollas Landfill	$	43,000
S01074	West Miramar Refuse Disposal Facility - Phase 2	$	300,000
S01088	Future Waste Mgmt Disposal & Processing Facilities	$	1,750,000
	Environmental Services Total	**$**	**5,848,090**
Fire-Rescue			
L12002	SDFD Station Alerting	$	1,700,000
S00688	Fire Station No. 45 - East Mission Valley	$	3,000,000
	Fire-Rescue Total	**$**	**4,700,000**
General Services			
ABE00001	Americans with Disabilities Improvements	$	1,531,029
ABT00001	City Facilities Improvements	$	300,000
S10042	Fitting Facility Expansion	$	175,000
	General Services Total	**$**	**2,006,029**
Library			
S12000	Library Collection Conversion to RFID	$	700,000
	Library Total	**$**	**700,000**
OneSD Support			
S12021	SRM ERP Implementation	$	900,000
	OneSD Support Total	**$**	**900,000**
Park & Recreation			
AEA00001	Torrey Pines Golf Course	$	1,100,000
AEA00002	Balboa Park Golf Course	$	300,000
AEA00003	Mission Bay Golf Course and Practice Center	$	300,000
AGF00005	Regional Park Improvements	$	2,281,433
L12000	Convert RB Medians-Asphalt to Concrete	$	135,673
L12001	Talmadge Historic Gates	$	113,101

CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS *(continued)*

		FY 2012 Appropriation
Park & Recreation (continued)		
S00826	El Cajon Boulevard Streetscape Improvements	$ 50,000
S10032	Rancho Penasquitos Monument Signs	$ 69,475
S10035	Pomerado Rd Median Improvements-n/o of R Bernardo	$ 175,000
S10036	Welcome to Rancho Bernardo Signs	$ 45,367
S10037	Camino Santa Fe Median Improvements	$ 30,000
S10038	Del Mar Terrace Street Improvements	$ 65,000
S10054	Switzer Canyon/30th Street Bridge Enhancement Prgm	$ 5,000
S11006	Torrey Hills SDG&E Easement Enhancement	$ 141,000
S11008	Mission Hills Historic Street Lighting	$ 211,243
S11009	Torrey Highlands Community ID and Enhancement	$ 25,000
S12001	McKinley Elementary School Joint Use Improvements	$ 107,000
S12002	Rancho Penasquitos Skate Park	$ 320,000
S12003	Rancho Penasquitos Towne Centre Park Improvements	$ 75,000
S12004	Canyonside Community Park Improvements	$ 300,000
S12006	Rancho Bernardo Road Streetscape	$ 50,000
	Park & Recreation Total	**$ 5,899,292**
Police		
S10118	Police Range Refurbishment	$ 1,822,864
S10131	Police Headquarters Cogeneration Repower Project	$ 33,085
	Police Total	**$ 1,855,949**
Public Utilities		
ABJ00001	Water Pump Station Restoration	$ 8,823,952
ABK00001	Dams and Reservoirs	$ 824,304
ABL00001	Standpipe and Reservoir Rehabilitations	$ 4,486,986
ABM00001	Groundwater Asset Development Program	$ 900,000
ABP00003	Pump Station 64,65, Penasquitos, E Mission Gorge	$ 1,173,400
AJA00001	Sewer Main Replacements	$ 30,000,000
AJB00001	Metropolitan Waste Water Department Trunk Sewers	$ 13,020,462
AKA00002	Pressure Reduction Facility Upgrades	$ 500,000
AKB00002	Freeway Relocation	$ 250,000
AKB00003	Water Main Replacements	$ 39,912,978
L10000	Metro Facilities Control Systems Upgrade	$ 700,000
S00018	South Bay Reclamation System	$ 150,000
S00019	Harbor Drive Pipeline	$ 200,000
S00041	Morena Reservoir Outlet Tower Upgrade	$ 67,505
S00308	Pump Station 84 Upgrade & Pump Station 62 Abandon	$ 3,926,100
S00312	PS2 Power Reliability & Surge Protection	$ 250,000
S00315	Point Loma Grit Processing Improvements	$ 3,750,000
S00322	MBC Biosolids Storage Silos	$ 5,294,557
S00336	Harbor Drive Trunk Sewer Replacement	$ 4,000,000

Attachment J

CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS *(continued)*			FY 2012 Appropriation
Public Utilities (continued)			
S10008	El Monte Pipeline #2	$	1,000,000
S10013	Barrett Flume Cover	$	400,000
S10123	Water Group Job 915 (3012)	$	7,887,022
S11021	University Ave Pipeline Replacement	$	560,000
S11022	Upas Street Pipeline Replacement	$	1,575,000
S11025	Chollas Building	$	2,200,000
S11026	Montezuma Pipeline/Mid-City Pipeline Phase II	$	363,562
S11027	Otay 1st / 2nd Pipelines Abandon - Highland East	$	1,000,000
S11100	CIS ERP Implementation	$	2,819,628
S11108	Water Group 787	$	7,342,159
S12007	El Capitan Potable Water Segment	$	250,000
S12008	Catalina 12inch Cast Iron Mains	$	100,000
S12009	La Jolla Scenic Drive 16inch Main	$	100,000
S12010	30th Street Pipeline Replacement	$	100,000
S12011	69th & Mohawk Pump Station	$	250,000
S12012	Cielo & Woodman Pump Station	$	100,000
S12013	Alvarado 2nd PL Exten & Morena Blvd CI	$	250,000
S12014	Recycled Water Tank Modifications	$	250,000
S12015	Pacific Beach Pipeline	$	250,000
S12016	Otay 1st / 2nd PL West of Highlands	$	100,000
S12017	Del Mar Heights East Segment	$	100,000
S12018	Lower Otay Outlet Tower	$	168,248
	Public Utilities Total	**$**	**145,395,863**
Real Estate Assets			
S11034	Evan V. Jones Parkade Parking Equipment Upgrade	$	100,000
	Real Estate Assets Total	**$**	**100,000**
Transportation & Storm Water			
ACA00001	Drainage Projects	$	1,325,000
ACC00001	Watershed CIP	$	799,918
AIA00001	Minor Bike Facilities	$	15,000
AID00001	Utilities Undergrounding Program	$	15,000,000
AID00002	Transportation Grant Match	$	300,000
AID00003	Five Year CIP Planning	$	50,000
AIG00001	Median Installation	$	297,000
AIH00001	Installation of City Owned Street Lights	$	100,000
AIK00001	New Walkways	$	375,000
AIK00002	School Traffic Safety Improvements	$	200,000
AIL00001	Traffic Calming	$	200,000
AIL00002	Install T/S Interconnect Systems	$	150,000
AIL00004	Traffic Signals - Citywide	$	450,000

CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS *(continued)*			FY 2012 Appropriation
Transportation & Storm Water (continued)			
AIL00005	Traffic Signals Modification	$	850,000
AIL00010	Replace Obsolete T/S Controllers	$	75,000
S00602	Juan Street Concrete Street	$	1,468,369
S00724	Otay Mesa Truck Route Phase 3	$	300,000
S00838	Scripps Ranch/Mira Mesa Medians Project	$	156,676
S00851	State Route 163/Friars Road	$	10,454,031
S00859	Carmel Valley Road Enhancement Project	$	25,000
S00864	Streamview Drive Improvements	$	200,000
S00871	West Mission Bay Drive Bridge Over San Diego River	$	100,000
S00877	Torrey Pines Road Slope Restoration	$	540,000
S00913	Palm Avenue Roadway Improvements	$	2,255,000
S00935	North Torrey Pines Road Bridge/ Los Penasquitos	$	400,000
S00944	Bayshore Bikeway	$	150,000
S00985	25th Street Renaissance Project	$	700,000
S11060	Otay Mesa Truck Route Phase 4	$	300,000
	Transportation & Storm Water Total	**$**	**37,235,994**
TOTAL CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS		**$**	**208,051,727**
TOTAL COMBINED APPROPRIATIONS		**$**	**2,795,322,762**

Attachment J

CITY COOPERATION AGREEMENT APPROPRIATIONS

Fund	Fund Name	Salary & Wages	Fringe & Non-Personnel	FY 2012 Appropriation
200650	C-CC-Low/Mod	$ -	$ 11,048,000	$ 11,048,000
200663	City-CG-Low/Mod Housing General Fund	$ -	$ 93,867	$ 93,867
200664	City-SESD Low/Mod Housing Fund - 20%	$ -	$ 511,561	$ 511,561
200666	City-BL-Low/Mod Housing General Fund	$ -	$ 66,981	$ 66,981
200676	City-NTC-Low/Mod Housing General Fund	$ -	$ 268,810	$ 268,810
200677	C-HP-Low/Mod Hsg	$ -	$ 809,000	$ 809,000
400703	C-CC-Tax Increment	$ -	$ 34,403,000	$ 34,403,000
400724	City-BL-General Fund	$ -	$ 128,615	$ 128,615
400732	City-LV-General Fund	$ -	$ 21,899	$ 21,899
400812	City-SY-Tab 2010B (T) Proceeds	$ -	$ 786,816	$ 786,816
400827	City-SESD Tax Increment For Cap Proj	$ -	$ 1,921,418	$ 1,921,418
400831	City-BL-Tax Increment For Cap Proj	$ -	$ 20,000	$ 20,000
400835	C-HP-CP Tax Increment	$ -	$ 1,653,000	$ 1,653,000
400836	City-NTC-Tax Increment For Cap Proj	$ -	$ 483,003	$ 483,003
400837	City-CG-Tax Increment For Cap Proj	$ -	$ 282,395	$ 282,395
400839	City-CR-Tax Increment For Cap Proj	$ -	$ 756,853	$ 756,853
400840	City-SY-Tax Increment For Cap Proj	$ -	$ 315,000	$ 315,000
400842	City-NB-Tax Increment For Cap Proj	$ -	$ 3,605,798	$ 3,605,798
CITY COOPERATION AGREEMENT APPROPRIATIONS TOTAL		$ -	$ 57,176,016	$ 57,176,016

MAINTENANCE ASSESSMENT DISTRICT APPROPRIATIONS

Fund	Fund Name	Salary & Wages	Fringe & Non-Personnel	FY 2012 Appropriation
200023	Maintenance Assessment District (MAD) Management Fund	$ 1,457,473	$ 1,660,247	$ 3,117,720
200025	Street Light District #1 MAD Fund	$ -	$ 844,370	$ 844,370
200028	Scripps/Miramar Ranch MAD Fund	$ -	$ 1,582,011	$ 1,582,011
200030	Tierrasanta MAD Fund	$ -	$ 2,058,973	$ 2,058,973
200031	Campus Point MAD Fund	$ -	$ 36,669	$ 36,669
200032	Mission Boulevard MAD Fund	$ -	$ 121,812	$ 121,812
200033	Carmel Valley MAD Fund	$ -	$ 3,312,512	$ 3,312,512
200035	Sabre Springs MAD Fund	$ -	$ 396,528	$ 396,528
200037	Mira Mesa MAD Fund	$ -	$ 1,565,894	$ 1,565,894
200038	Rancho Bernardo MAD Fund	$ -	$ 989,404	$ 989,404
200039	Penasquitos East MAD Fund	$ -	$ 569,894	$ 569,894
200040	Coronado View MAD Fund	$ -	$ 27,891	$ 27,891
200042	Park Village MAD Fund	$ -	$ 622,713	$ 622,713
200044	Eastgate Technology Park MAD Fund	$ -	$ 229,987	$ 229,987
200045	Calle Cristobal MAD Fund	$ -	$ 406,795	$ 406,795
200046	Gateway Center East MAD Fund	$ -	$ 322,948	$ 322,948
200047	Miramar Ranch North MAD Fund	$ -	$ 2,034,042	$ 2,034,042
200048	Carmel Mountain Ranch MAD Fund	$ -	$ 655,016	$ 655,016
200052	La Jolla Village Drive MAD Fund	$ -	$ 93,343	$ 93,343
200053	First SD River Imp. Project MAD Fund	$ -	$ 341,479	$ 341,479
200055	Newport Avenue MAD Fund	$ -	$ 60,282	$ 60,282
200056	Linda Vista Community MAD Fund	$ -	$ 274,853	$ 274,853
200057	Washington Street MAD Fund	$ -	$ 140,530	$ 140,530
200058	Otay International Center MAD Fund	$ -	$ 447,512	$ 447,512
200059	Del Mar Terrace MAD Fund	$ -	$ 82,717	$ 82,717
200061	Adams Avenue MAD Fund	$ -	$ 54,265	$ 54,265
200062	Carmel Valley NBHD #10 MAD Fund	$ -	$ 516,257	$ 516,257
200063	North Park MAD Fund	$ -	$ 571,673	$ 571,673
200065	Kings Row MAD Fund	$ -	$ 14,741	$ 14,741
200066	Webster-Federal Boulevard MAD Fund	$ -	$ 64,886	$ 64,886
200067	Stonecrest Village MAD Fund	$ -	$ 834,490	$ 834,490
200068	Genesee/North Torrey Pines Road MAD Fund	$ -	$ 518,082	$ 518,082
200070	Torrey Hills MAD Fund	$ -	$ 1,755,734	$ 1,755,734
200071	Coral Gate MAD Fund	$ -	$ 245,480	$ 245,480
200074	Torrey Highlands MAD Fund	$ -	$ 772,110	$ 772,110
200076	Talmadge MAD Fund	$ -	$ 234,425	$ 234,425
200078	Central Commercial MAD Fund	$ -	$ 333,497	$ 333,497
200079	Little Italy MAD Fund	$ -	$ 889,100	$ 889,100

Attachment J

MAINTENANCE ASSESSMENT DISTRICT APPROPRIATIONS *(continued)*

Fund	Fund Name	Salary & Wages	Fringe & Non-Personnel	FY 2012 Appropriation
200080	Liberty Station/NTC MAD Fund	$ -	$ 215,233	$ 215,233
200081	Camino Santa Fe MAD Fund	$ -	$ 308,946	$ 308,946
200083	Black Mountain Ranch South MAD Fund	$ -	$ 1,081,997	$ 1,081,997
200084	College Heights Enhanced MAD Fund	$ -	$ 435,118	$ 435,118
200086	C&ED MAD Management Fund	$ -	$ 225,000	$ 225,000
200087	City Heights MAD Fund	$ -	$ 303,765	$ 303,765
200089	Black Mountain Ranch North MAD Fund	$ -	$ 594,461	$ 594,461
200091	Bay Terraces - Parkside MAD Fund	$ -	$ 74,009	$ 74,009
200092	Bay Terraces - Honey Drive MAD Fund	$ -	$ 19,147	$ 19,147
200093	University Heights MAD Fund	$ -	$ 70,473	$ 70,473
200094	Hillcrest MAD Fund	$ -	$ 34,132	$ 34,132
200095	El Cajon Boulevard MAD Fund	$ -	$ 522,934	$ 522,934
200096	Ocean View Hills MAD Fund	$ -	$ 686,899	$ 686,899
200097	Robinhood Ridge MAD Fund	$ -	$ 142,317	$ 142,317
200098	Remington Hills MAD Fund	$ -	$ 90,250	$ 90,250
200099	Pacific Highlands Ranch MAD Fund	$ -	$ 450,096	$ 450,096
200101	Rancho Encantada MAD Fund	$ -	$ 393,801	$ 393,801
200103	Bird Rock MAD Fund	$ -	$ 280,780	$ 280,780
200105	Hillcrest Commercial Core MAD Fund	$ -	$ 138,182	$ 138,182
200106	Greater Golden Hill MAD Fund	$ -	$ 667,829	$ 667,829
200614	Mission Hills Special Lighting MAD	$ -	$ 228,786	$ 228,786
MAINTENANCE ASSESSMENT DISTRICT TOTAL		**$ 1,457,473**	**$ 32,647,317**	**$ 34,104,790**

ATTACHMENT II
Excerpt from Council Policy 100-03: Transient Occupancy Tax
Attachment A: General Requirements and Conditions
Section B: Funding

1. Expenses must be both incurred and paid by an organization before the City will release funding to the organization, except as otherwise may be provided.

2. Expenses must be incurred during the City's fiscal year (July 1 - June 30) for which the program is funded, except as otherwise may be provided.

3. City funds may not be used for alcoholic beverages. In addition, City funds may not be used for travel, meals, lodging, or entertainment expenses, except as otherwise may be provided. Waivers to this provision will be considered for expenditures within the Economic Development Program categories. Organizations receiving waivers may use City funds for travel, meals, or lodging within the following parameters:

   a. Travel – when use of public air carrier transport is required in order to perform the contractual scope of services to the City, City funds may be applied toward the equivalent of coach airfare only. City funds may not be applied toward any upgrades.

   b. Meals – when provision of meals is required in order to perform the contractual scope of services to the City, City funds may be applied toward a maximum of $50 per day per person for meals (excluding sales tax and a maximum 15% gratuity, which are also eligible expenses). This daily maximum is further limited by meal, as follows: $10, $15, and $25 are the maximum City funds that can be applied toward breakfast, lunch, and dinner, respectively, per person. If alcoholic beverages are consumed with meals, they may not be paid for with City funds. In the event that meals are provided to individuals who are not members of the funded organization within the scope of a business development meeting, documentation containing the purpose of the meeting, the benefit to the City, and a list of attendees must be provided to the City in order for City funding to be utilized.

   c. Lodging – when out-of-town lodging is required in order to perform the contractual scope of services to the City, City funds may be applied toward the equivalent of the cost of a standard room in a business class hotel, or toward the conference rates of the host hotel when attending a conference.

   d. Sponsorships – the City acknowledges the business requirement of event sponsorships by promotional organizations in order to market San Diego as a convention destination in a highly competitive market, and to attract businesses to

the region. The primary objective of a funded organization's participation in such events is to gain exposure for San Diego and secure access to important decision makers representing prominent convention groups and businesses. Financial sponsorship of such events is an acceptable application of City funds. If alcoholic beverages are consumed during event sponsorships, they may not be paid for with City funds.

4. City funds will be used only to assist an organization in its annual operating program or in its sponsorship of special events. City funding will not be used for capital or equipment outlay, for the purchase of awards, trophies, gifts, or uniforms, nor for the buildup of reserves.

5. Matching fund requirements will be determined by the appropriate application process as called for in the specific funding guidelines within each funding category, if applicable.

6. Organizations requesting funds should possess, at a minimum, a three-year track record of operations. Annual requests for funding may be for one-time events or projects, though applicant organizations must have a three-year history.

(O-2011-120)
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ORDINANCE NUMBER O- 20084 (NEW SERIES)

DATE OF FINAL PASSAGE AUG 04 2011

AN ORDINANCE AMENDING CHAPTER 2, ARTICLE 2, DIVISION 2 OF THE SAN DIEGO MUNICIPAL CODE BY ADDING SECTIONS 22.0229 AND 22.0230 RELATING TO MID-YEAR ADJUSTMENTS TO THE ADOPTED BUDGET OF THE CITY AND REPORTING SIGNIFICANT REDUCTIONS IN CITY SERVICES OR PROGRAMS.

WHEREAS, the Mayor, as Chief Executive Officer, is the Chief Budget Officer of the City of San Diego (City) and is responsible for planning the activities of the City government and for adjusting such activities to the finances available; and

WHEREAS, the City Council has non-delegable legislative power and authority regarding the spending of public money; and

WHEREAS, San Diego Charter section 290(b) sets forth the process by which the annual budget of the City is adopted; and

WHEREAS, from time to time, the City's adopted budget may become unbalanced during the fiscal year due to either revenues exceeding expenditures or expenditures exceeding revenues; and

WHEREAS, to the extent that the City is projecting a significant variance from the adopted budget after six months of actual experience, the City Council may exercise its budgetary authority by requiring the Mayor to recommend adjustments (Mid-Year Adjustments) to the budget to address any surplus or deficit; and

WHEREAS, Mid-Year Adjustments to the budget follow the same process as the adoption of the annual budget pursuant to Charter section 290(b); and

WHEREAS, prudent management of public resources and the City's policy regarding maintaining healthy reserves demand restraint with respect to expenditure of projected fund balances such that due consideration shall be given to applying any projected surplus to strengthening General Fund reserves; and

WHEREAS, in accordance with the City's budget policies, any projected surpluses resulting from one-time revenues or savings shall only be applied to one-time expenditures; and

WHEREAS, in order to enhance transparency and to assist both the Mayor and the City Council to balance the fiscal condition of the City with the expectations of the community, the Mayor shall provide the Council with prior notice of any significant reductions in any program or service affecting the community and the fiscal justification for such reductions; NOW, THEREFORE,

BE IT ORDAINED, by the Council of the City of San Diego, as follows:

Section 1. That Chapter 2, Article 2, Division 2 of the San Diego Municipal Code is hereby amended by adding sections 22.0229 and 22.0230 to read as follows:

§ 22.0229 Mid-Year Amendments to the Adopted General Fund Budget

(a) In the month of February or at such time during any fiscal year after the City has six months of actual budgetary data and the Mid-Year Budget Monitoring Report is projecting a surplus or a deficit relative to the adopted General Fund budget, the Mayor shall report such deficit or surplus to the City Council and provide a recommendation to the City Council, and accompanying budget amendment resolution, to address the

reported deficit or surplus. The Mayor may recommend budgeting all, none, or any portion of any projected surplus.

(b) The City Council may approve the Mayor's recommendation or modify such recommendation in whole or in part, in accordance with Charter section 290(b) provided, however, that:

1. The City Council may budget and appropriate up to the total amount recommended by the Mayor; or

2. If the mayor recommends budgeting less than $5 million of the projected surplus amount, the City Council may only increase the adopted General Fund budget by up to $5 million or not more than 50% of any projected surplus, whichever total dollar amount is less.

(c) Notwithstanding any other provision in this section, transfers of appropriations recommended by the Mayor pursuant to Charter section 73 shall not be considered budget amendments and shall not be subject to the provisions herein.

(d) Notwithstanding any other provisions in this section, other modifications to the budget proposed by the Mayor shall not be subject to the provisions herein.

§ 22.0230 Reporting Significant Reductions in Programs or Services

(a) Prior to any significant reduction in programs or services affecting the community, the Mayor, or designee, shall provide written notice to the

City Council regarding such reductions and provide a fiscal justification thereof and a description of expected service level impacts.

(b) In the event there is any disagreement between the Mayor and the City Council regarding what constitutes a significant reduction, the City Council may establish specific funding reduction levels by resolution.

Section 2. That a full reading of this ordinance is dispensed with prior to its passage, a written or printed copy having been made available to the City Council and the public prior to the day of its passage.

Section 3. That this ordinance shall take effect and be in force on the thirtieth day from and after its final passage.

APPROVED: JAN I. GOLDSMITH, City Attorney

By _____
Brant C. Will
Deputy City Attorney

BCW:jdf
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Or.Dept:IBA
Document No.: 201436_6

(O-2011-120)
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I hereby certify that the foregoing Ordinance was passed by the Council of the City of San Diego, at this meeting of AUG 02 2011.

ELIZABETH S. MALAND
City Clerk

By Catherine L. Trojano
Deputy City Clerk

Approved: 8-4-11
(date)

JERRY SANDERS, Mayor

Vetoed: _____
(date)

_____
JERRY SANDERS, Mayor

Introduction

Volume II contains the budget information for City departments and programs. The following sections may be included in the commentaries:

- Group Summary
- Department Description
- Goals and Objectives
- Service Efforts and Accomplishments
- Key Performance Indicators
- Department Summary
- Department Expenditures
- Department Personnel
- Significant Budget Adjustments
- Expenditures by Category
- Revenues by Category
- Personnel Expenditures
- Revenue and Expense Statement

Group Summary

The Group Summary section lists all departments belonging to each group.

Department Description

This is a brief overview of the department that describes its history and the services it provides. It also includes the department's mission statement. This section can be found in the budget narratives contained in Volume II.

Goals and Objectives

This section describes the goals and objectives that make up the action plan for the department. Strategic goals are broad, multi-year areas of focus, while strategic objectives are articulated aims that support the identified goals. For Fiscal Year 2012, Fiscal Year 2011 goals and objectives have been reprinted as they were originally adopted. They have not been updated to reflect budget reductions, as implementation of those changes occurred in phases over the course of Fiscal Year 2011, making it difficult to provide reliable projections of service levels and performance targets. Additionally, an effort is planned to update the City's Strategic Plan goals and objectives, which may also alter the City's objectives, strategies, and performance expectations for Fiscal Year 2012 and beyond.

Service Efforts and Accomplishments

This is a narrative describing major efforts and achievements of a department. Programs, grants, and other major activities not included in the tactical plan are included at the discretion of the

department. This area is appropriate for describing milestones met, services provided, accomplishments, as well as awards and special recognitions the department has received.

Key Performance Indicators

This section lists the key performance measures chosen by the department. Each indicator was selected based on one or more of the following reasons: it reflects the priorities of the department; it is considered useful in achieving the City's Strategic Plan goals and objectives; it shows department responsibilities highlighted as a result of Mayoral responses to audit, IBA reports, or Council action; or it best reflects the results or outcomes of the department's primary responsibilities rather than workload or volume of work performed. Actual figures for Fiscal Year 2010 and Fiscal Year 2011 have been included for each performance indicator.

Department Summary

The Department Summary table summarizes positions, expenditures, and revenue. Grant Funds and Capital Funds are not included.

Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		17.00		**26.00**		9.00
Personnel Expenditures	$	2,071,435	**$**	**3,451,914**	$	1,380,479
Non-Personnel Expenditures		20,436,306		**2,316,750**		(18,119,556)
Total Department Expenditures	**$**	**22,507,741**	**$**	**5,768,664**	**$**	**(16,739,077)**
Total Department Revenue	**$**	**3,510,440**	**$**	**5,585,381**	**$**	**2,074,941**

Department Expenditures and Personnel

The Department Expenditures and Personnel sections display expenditures and positions by fund.

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Financial & Support Services	$	1,321,041	**$**	**2,333,653**	$	1,012,612
Information Technology		2,040,793		**3,090,552**		1,049,759
Project Management Office		152,060		**154,006**		1,946
Total	**$**	**3,513,894**	**$**	**5,578,211**	**$**	**2,064,317**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Financial & Support Services	5.00	**11.00**	6.00
Information Technology	11.00	**14.00**	3.00
Project Management Office	1.00	**1.00**	0.00
Total	**17.00**	**26.00**	**9.00**

Note: In some instances, the sum of individual expenditure line items may not match the bottom-line totals due to rounding.

Significant Budget Adjustments

The Significant Budget Adjustments section lists key program and personnel changes by fund. Position adjustments are included and impacts of adjustments are described.

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 190,453	$ -
Decentralization of Non-Discretionary Allocations Transfer of non-discretionary allocations for ERP Support Transfer, Wireless Communications Technology Transfer, and Information Technology Transfer to individual General Fund Departments.	0.00	(18,993,847)	**-**

Expenditures by Category

The Expenditures by Category table represents how a department's budget is distributed within major expenditure categories.

Expenditures by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
PERSONNEL			
Salaries and Wages	$ 1,273,051	**$ 2,167,913**	$ 894,862
Fringe Benefits	798,384	**1,284,001**	485,617
PERSONNEL SUBTOTAL	**$ 2,071,435**	**$ 3,451,914**	**$ 1,380,479**
NON-PERSONNEL			
Supplies	$ 4,853	**$ 6,353**	$ 1,500
Contracts	857,494	**1,301,721**	444,227
Information Technology	533,165	**757,678**	224,513
Energy and Utilities	35,267	**15,230**	(20,037)
Other	11,680	**42,915**	31,235
Capital Expenditures	-	**2,400**	2,400
NON-PERSONNEL SUBTOTAL	**$ 1,442,459**	**$ 2,126,297**	**$ 683,838**
Total	**$ 3,513,894**	**$ 5,578,211**	**$ 2,064,317**

Revenues by Category

The Revenues by Category table displays budgeted revenues by category.

Revenues by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Charges for Current Services	$ 1,428,591	**$ 3,308,229**	$ 1,879,638
Other Financial Sources (Uses)	2,081,849	**2,081,849**	-
Other Revenue	-	**195,303**	195,303
Total	**$ 3,510,440**	**$ 5,585,381**	**$ 2,074,941**

Guide to the Budget
Volume II
Personnel Expenditures

The Personnel Expenditures section displays the number of budgeted positions, salary amounts by job classification, special assignment pays, and fringe benefits.

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20000175	1241	Applications Programmer 2	0.00	**1.00**	$66,768 -	$80,891	$ 66,768
20001101	2132	Department Director	1.00	**1.00**	59,155 -	224,099	140,649
20000924	1876	Executive Secretary	1.00	**1.00**	43,555 -	52,666	52,929
20000290	1348	Information Systems Analyst 2	1.00	**2.17**	54,059 -	65,333	126,442
20000293	1349	Information Systems Analyst 3	4.00	**5.00**	59,363 -	71,760	347,199
20000998	1926	Information Systems Analyst 4	3.00	**3.00**	66,768 -	80,891	235,392
20000180	1244	Information Systems Manager	1.00	**1.00**	84,427 -	102,253	102,253
20000377	1401	Information Systems Technician	0.00	**1.00**	42,578 -	51,334	42,578
20000680	1648	Payroll Specialist 2	1.00	**1.00**	34,611 -	41,787	-
20001222	2270	Program Manager	4.00	**8.83**	46,966 -	172,744	979,737
20000015	1106	Senior Management Analyst	1.00	**1.00**	59,363 -	71,760	69,966
		Overtime Budgeted					4,000
Salaries and Wages Subtotal			**17.00**	**26.00**		**$**	**2,167,913**
Fringe Benefits							
		Employee Offset Savings				$	62,883
		Flexible Benefits					235,187
		Long-Term Disability					14,210
		Medicare					27,580
		Other Post-Employment Benefits					154,444
		Retiree Medical Trust					659
		Retirement 401 Plan					2,636
		Retirement ARC					631,967
		Retirement DROP					9,787
		Retirement Offset Contribution					1,946
		Risk Management Administration					25,256
		Supplemental Pension Savings Plan					86,654
		Unemployment Insurance					7,431
		Workers' Compensation					23,361
Fringe Benefits Subtotal						**$**	**1,284,001**
Total Personnel Expenditures						**$**	**3,451,914**

Revenue and Expense Statement

The Revenue and Expense Statement is a financial document that presents revenue, expense, reserve, and fund balance information. Revenue and Expense Statements are not provided for departments or programs within the General Fund.

Revenue and Expense Statement (Non–General Fund)

Information Technology Fund		FY2011 Budget*		FY2012 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	947,569	$	664,031
Contingency Reserve		500,000		–
TOTAL BALANCE AND RESERVES	**$**	**1,447,569**	**$**	**664,031**
REVENUE				
Information Technology Revenue	$	3,510,440	$	5,390,078
Reimbursement from Other Agencies		–		195,303
TOTAL REVENUE	**$**	**3,510,440**	**$**	**5,585,381**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**4,958,009**	**$**	**6,249,412**
OPERATING EXPENSE				
Personnel Expense	$	2,071,435	$	3,451,914
Non-Personnel Expense		1,442,459		2,126,297
TOTAL OPERATING EXPENSE	**$**	**3,513,894**	**$**	**5,578,211**
TOTAL EXPENSE	**$**	**3,513,894**	**$**	**5,578,211**
BALANCE	**$**	**1,444,115**	**$**	**671,201**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$**	**4,958,009**	**$**	**6,249,412**

* At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

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City Planning & Development

Group Description

The City Planning & Development group consists of the Development Services and Redevelopment Departments and the Mission Bay and Regional Park Improvements Funds.

Mission

To provide the City of San Diego with the highest quality public services in the areas of city planning, urban design, redevelopment, economic development, development services, and neighborhood code compliance, thereby, continually enhancing the quality of life for all residents of, and visitors to, San Diego

Budget Department	Positions	Personnel Expenditures	Non - Personnel Expenditures	Total Expenditures
Development Services[1]	525.29	$ 42,857,591	$ 16,611,489	$ 59,469,080
Redevelopment	31.50	3,442,355	326,028	3,768,383
Total	**556.79**	**$ 46,299,946**	**$ 16,937,517**	**$ 63,237,463**

[1] The City Planning & Community Investment (CPCI) Department merged with the Development Services Department in Fiscal Year 2012.



Department Description

The Development Services Department (DSD) provides review, permit, inspection, planning, and code enforcement services for private and public development projects throughout the City of San Diego. The major functions of Entitlements, Building, Construction and Safety, City Planning, and Neighborhood Code Enforcement are organized to efficiently plan and manage the development process for the complete life cycle of development in the City.

The Department's mission is:

> ***To provide effective, safe, and quality development, enhancing San Diegans' quality of life through community planning, customer service, and timely and effective management of development and compliance processes***

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Protect the public's health, safety, and welfare
The purpose of any development regulation is to protect the health, safety, and welfare of the public. The Department strives to assure that this is the primary focus of all its activities. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Implement and enforce established policies, regulations, standards, and codes
- Provide regulation reviews
- Provide construction inspections

Goal 2: Provide quality services at a reasonable cost
The Department strives to provide the most value to its customers for the services provided, as well as to minimize the cost of the regulatory process of development in time and actual costs. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Continually review services to ensure that they are in line with expectations
- Train staff to provide outstanding service delivery
- Utilize efficient and effective processes in the delivery of services
- Develop strategies to appropriately size the Department's resources to workload/demand fluctuations

Goal 3: Develop and support the workforce

As a public service organization, the Department's most important resources are the knowledge and skills of its staff. The development regulation process is extremely complex and technical, thereby requiring specialized knowledge. Maintaining a highly-trained workforce is critical in providing high levels of customer service. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide a comfortable and productive office environment
- Ensure personnel remain current in their disciplines
- Ensure the safety of the workforce as they perform their duties
- Stabilize staffing levels and reduce turnover

Goal 4: Serve the City by balancing the diverse desires and needs of its stakeholder groups

Development regulations are designed to balance the needs of the community with the rights of the individual. The Department has a very wide range of stakeholders whose needs and desires constantly change. Staying in tune with these changes and balancing them is a never-ending challenge. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Enforce regulations/ensure compliance
- Provide excellent customer service
- Remain sensitive and responsive to public interest
- Identify solutions that holistically support the City's long-term interests, thereby, ensuring that any future implications of development (e.g., maintenance) are appropriately considered
- Continually update regulations and processes to align with the City's overall goals

Goal 5: Ensure the financial health of the Department

Workload, technology, and costs can change rapidly due to the development industry's ties to economic trends. The Department needs to be able to manage costs and maintain adequate reserves to respond to these changes. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Utilize efficient and effective processes in the delivery of services
- Associate resources requested and received with the workload to assure full cost recovery and the maintenance of adequate reserves

Goal 6: Create visionary plans that are achievable

Creating plans that are highly valued by the public requires coordination and collaboration in order to form implementation strategies that effectively execute plans. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Employ the collaborative use of multi-disciplinary teams
- Present plans in a cohesive and comprehensive way
- Ensure that all work efforts include an implementation strategy
- Monitor and revise adopted plans as needed to ensure continued relevance and effectiveness

Goal 7: Finance public facilities

Providing adequate financing is critical to developing and maintaining public facilities (such as parks, libraries, fire stations, and streets) that will serve the City's current and future populations. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Maintain an effective facilities financing program to ensure that the impact of new development is mitigated through appropriate fees
- Pursue a broad range of funding sources to finance public facilities and infrastructure

- Invest in public infrastructure that supports and leverages private investment in communities
- Coordinate with redevelopment agencies to effectively utilize tax increment and other agency financing in order to leverage additional funds

Service Efforts and Accomplishments

Affordable In-Fill Housing and Sustainable Expedite Program

The Affordable/In-Fill Housing and Sustainable Buildings Expedite Program was created as part of a citywide comprehensive collaborative effort to help produce more affordable housing and sustainable buildings in the shortest possible time. Since its inception in August of 2003, a total of over 230 projects have elected to utilize the Expedite Program, producing a total of over 2,475 affordable housing units and 1,517 sustainable housing units. The Expedite Program is processing discretionary permits about twice as fast as the Department's standard permit process. Development Services is in the process of expanding the expedite program to incentivize buildings that exceed California Green Building Codes mandatory requirements to encourage more sustainable buildings.

Residential Solar Photovoltaic Systems Program

During Fiscal Year 2011, DSD has developed a streamlined expedite program for applicants to obtain permits for residential Solar Photovoltaic Systems. This program offers over the counter plan review that reduced plan check fees and processing time; standardized PV permit submittal guidelines; a checklist and template to ensure complete and accurate permit submittals and convenient appointments to save wait times.

Outreach via Internet

The Development Services Department web page is continually updated. Its website, which averages over 625,000 visits per year, allows customers to navigate the development review process, obtain certain types of permits, plan templates, zoning information, records requests, new updates on the Land Development Code and revised submittal forms and bulletins. It also includes the Municipal Code and all of the Planned District Ordinances. Other features include links to San Diego Gas and Electric Programs and Services, Geologic Hazards and Fault Maps, official zoning maps, Very High Fire Hazard Severity Zone Map, Accessibility Requirements, Building and Brush Management Regulations, Condominium Conversion Process, Unreinforced Masonry (URM) Building Guidelines, Solid Waste Local Enforcement Agency (LEA) Program, Neighborhood Code Compliance (NCC) Program, notices, and events.

Storm Water Pollution Prevention

Working with the Public Works and Transportation & Storm Water Departments to enforce the provisions of the City's National Pollutant Discharge Elimination System (NPDES) Permit, the Department added functionality to its Project Tracking System to automatically track and schedule compliance inspections of private development during construction. This simplified the Department's process for generating mandatory storm water best management practices inspections and made mandatory reporting requirements to the Regional Water Quality Control Board more efficient.

Hand-Held Computers for Inspectors

The Department has fully deployed hand-held smart phones to all field inspectors that allow them to enter inspection results in real time while still in the field. They also improved communication by providing digital cameras and access to email and the Department's project tracking system. Inspectors are able to produce an inspection run sheet and schedule future inspections while in the field with the customer, providing a much more efficient and timely service. The program allows immediate online access to results for customers. The Department is working with

Engineering & Capital Projects Department inspectors to allow access to inspection results for grading and public improvements through the project tracking system.

Enterprise Fund

Other than the Neighborhood Code Compliance and City Planning Divisions, the Development Services Department development review and inspection services are operated without General Fund subsidy. Development Services customers pay for the Department's operating costs similar to most businesses. Since the Department's implementation of its fees based on its 2009 Fee Study, the Department is balancing its revenues and expenditures. The Department is in the process of evaluating its options to convert engineering and mapping project review and processing fees from deposit accounts to flat fees.

Local Enforcement Agency

The Local Enforcement Agency (LEA) assures a high level of regulatory compliance at all solid waste facilities including monthly inspections of the West Miramar and Sycamore landfills, four composting sites, and two transfer/ processing facilities. Eight limited-volume transfer operations and 29 closed disposal sites are routinely inspected. Closed disposal sites demand additional oversight responsibilities when development is planned on or adjacent to these old landfills. Proper maintenance of environmental controls at close sites mitigates potential environmental risks such as landfill gas migration, as well as ground and surface water pollution as well as other public health and safety issues. The LEA will process the permit for the proposed expansion of the Sycamore landfill and participates in the managed competition process for the West Miramar landfill. Over 710 tire-related businesses in San Diego and three other jurisdictions are monitored under the Regional Waste Tire Enforcement program which is funded by State grants. Compliance with tire transportation and storage rules prevents illegal dumping, fire hazards, and mosquito breeding associated with improperly handled waste tires. The LEA continues to apply for grant funding to support projects for cleaning up trash and tires from the Tijuana River Valley that impact the environmentally-sensitive estuary and helps fund removal of waste tires collected by other City departments and state agencies. Other grant projects include two upcoming waste tire collection events where residents will be able to bring old tires removed from private property. The LEA's partnership with CalRecycle has brought funding to the City to assist with the remediation of solid waste sites including clean up of an abandoned composting facility on City-owned property. The LEA also has regulatory authority over more than 500 commercial solid waste vehicles including the City's trash fleet. Annually, LEA Inspectors conduct over 1,380 inspections, administer four State-funded grant programs, and actively participate in two State-wide solid waste policy committees.

Public Records Services

Development Services provides public records services for most documents arising from the development process. The Department handles over 9,000 over-the-counter service requests. In addition, the Department receives approximately five Public Records Act (PRA) or subpoena requests every week.

Planning

San Diego's General Plan, adopted in 2008, is the blueprint for how the City of San Diego will grow and develop over the next 20 to 30 years. The General Plan Action Plan was approved in 2009 and the first General Plan Monitoring Report was completed and approved by the City Council in December 2010. The report included minor General Plan Amendments to make corrections and address specific policy issues. Work on the 2011 Monitoring Report is underway which measures progress toward implementing the Action Plan and the overall policies of the General Plan.

The Planning/Urban Form Division has made significant progress on community plan updates for the Otay Mesa, Ocean Beach, and Barrio Logan communities. Preparation of environmental impact reports for these updates is underway with public hearings anticipated in Fiscal Year 2012. In addition, community stakeholder meetings continue for the Uptown, North Park, and Greater Golden Hill community plan updates, and the preparation of draft community plan update documents is underway. The San Ysidro, Midway Pacific Highway, and Old Town

Community Plan updates are also underway with community meetings and the preparation of technical reports. The Division is also working on several special planning efforts, including the Grantville Master Plan, to develop a mixed-use planning concept for the Navajo Community. The Division is also working on four Smart Growth Incentive Program Grants awarded by SANDAG for multi-modal planning efforts in the Mid-City and Southeastern communities. In addition, the Division is beginning work on the recently-awarded $1.0 million Strategic Growth Council Sustainable Communities Planning Grant for the Southeastern San Diego Community Plan update, as well as a $250,000 Urban Greening Grant for the City Heights area of Mid-City. The Mobility Planning Section continues to develop the Bicycle Master Plan and work on pilot communities for the Pedestrian Master Plan.

In addition to these efforts, the Planning/Urban Form Division is processing a number of community plan amendments and discretionary development reviews in order to ensure conformance with adopted community plans and related policy documents. The Division also supports San Diego's 42 recognized community planning groups by attending meetings, advising groups on operational issues, and conducting training sessions.

The Park Planning section helped prepare the proposed General Plan amendment regarding the development and management of trails, and drafted policy documents pertaining to community gardens and off-leash dog areas located within parks. Park Planning staff initiated and monitored the acquisition of parkland located in four communities (Uptown, Pacific Highlands Ranch, Otay Mesa, and Southeastern San Diego) in accordance with requests from community groups and discretionary permit conditions, and reviewed 75 discretionary and ministerial development proposals for impacts to existing parks and open space which will result in five new parks and five development/ joint-use/reimbursement agreements, one of which is under negotiation/preparation. Park Planning staff prepared and submitted four new park projects for the Fiscal Year 2012 Capital Improvements Program Budget. Additionally, Park Planning staff has prepared or are preparing recreation elements for nine community plan updates, ten park and recreation sections of public facilities financing plan updates, and are managing three park master plans including the proposed San Diego River Park, Torrey Pines City Park, and Mission Trails Regional Park.

The Historic Resources section completed a number of significant tasks in Fiscal Year 2011, including the San Ysidro and Barrio Logan historic surveys and the historic context for Ocean Beach, 42 new Mills Act contracts, and 27 new historic nominations. Staff anticipates completing an additional 18 historic nominations, inspecting 200 historic properties receiving property tax reductions under the City's Mills Act program, and processing the North Park Dryden Historic District before the end of the fiscal year. The Section continued to work on community plan updates through preparation of historic surveys for Uptown, North Park, Greater Golden Hill, Midway, and Old Town. Staff reviewed 1,025 projects for historic impact and held 11 public hearings and 20 public sub-committee meetings.

The Multiple Species Conservation Program (MSCP) section began work on a Habitat Conservation Plan for several vernal pool species, revised the Environmentally-Sensitive Lands regulations to provide increased protection of wetland species, and conducted 77 development review cycles for compliance with the MSCP Implementing Agreement in Fiscal Year 2011. Other MSCP tasks during this timeframe include compiling the MSCP Annual Report for the U.S. Fish and Wildlife Service and California Department of Fish and Game, and administering over $5.5 million in grants for endangered species policy, monitoring, habitat restoration and conservation planning, and land acquisition. Additionally, in accordance with the City's MSCP Implementing Agreement, 52,727 acres are required to be conserved within the City's Multi-Habitat Planning Area (MHPA). To date, approximately 94 percent of this acreage has been conserved or is obligated for future conservation.

Facilities Financing

Facilities Financing is responsible for the administration of the Facilities Benefit Assessment (FBA) and Development Impact Fee (DIF) Programs for the City of San Diego. A core function of this program is the preparation and updating of communities' Public Facilities Financing Plans (PFFPs), and implementing the Capital Improvement Program (CIP) budget for PFFP programmed projects. The Mira Mesa PFFP was recently updated and approved by Council in June 2011. The update to the North University City PFFP is underway and staff anticipates Council review of the plan later in Fiscal Year 2012. Consistent with voter approval of Proposition C in November 2010, the Pacific Highlands Ranch PFFP is being updated and staff has been presenting their progress to the Prop C Working Group. Staff is preparing preliminary analyses for Torrey Highlands and Black Mountain Ranch and is

preparing, in conjunction with community plan updates, draft PFFP updates for Otay Mesa, Barrio Logan, Ocean Beach, North Park, Golden Hill, Uptown, San Ysidro, Old Town and Midway-Pacific Highway. In accordance with City Council approval of the Quarry Falls project, staff is beginning to prepare draft amendments to, or may update, the Mission Valley PFFP. Staff is also in the methodology development phase for the Grantville Redevelopment area of the Navajo community.

Based on current economic conditions, approximately $25.0-$30.0 million in fees (consisting of Development Impact Fees and Facilities Benefit Assessment fees) are anticipated to be collected in Fiscal Year 2012 to fund community facilities identified in the PFFPs. In Fiscal Year 2011, DIF and FBA funds were estimated at $30.0-$35.0 million for the year.

Facilities Financing staff administers the City of San Diego Statewide Community Infrastructure Program (SCIP), the Regional Transportation Congestion Improvement Plan (RTCIP), and the Development Fee Deferral Program (DFDP). It also monitors Development Agreements, Deferred Improvement Agreements, Reimbursement Agreements, Special Park Funds, and a variety of other special purpose funds. The group also coordinates with Park Planning on a variety of park projects and administers the Mission Bay and Regional Park Improvement Funds.

Facilities Financing staff was instrumental in completing site acquisitions for the community of Otay Mesa's Riviera del Sol neighborhood park site, the Ocean View Hills community park site, and the Gonzales Canyon neighborhood park site in Pacific Highlands Ranch. Staff completed reimbursements to developers for a variety of circulation element roads, water lines, and a bridge in the communities of Carmel Valley, Pacific Highlands Ranch and Black Mountain Ranch. Staff is currently negotiating with developers in Black Mountain Ranch, Otay Mesa, Pacific Highlands Ranch, Torrey Highlands, and Mission Valley for the design and construction of community serving infrastructure including roads, parks, a bridge, and contributions toward improving a freeway interchange.

Facilities Financing has prepared initial work on an Infrastructure Financing Strategy as referenced in the approved General Plan; is studying the possible creation of a Border Zone Infrastructure Finance District (IFD) for the Otay Mesa community, and is in final review of the plan for services associated with the Nakano Annexation in Otay Mesa in conjunction with other divisions of Development Services.

Key Performance Indicators

Performance Measure	Actual FY2010	Actual FY2011
1. Percent of plan reviews completed in two cycles or less	86%	88%
2. Percent of development inspections completed within next working day of request	91%	91%
3. Percent of Code Violation cases investigated within 180 days • Building/Housing/Noise • Land Development/Zoning	58%	60%
4. Percent of plan reviews achieved within stakeholder group-established turnaround times	88%	88%
5. Percent of community plans equal to or less than: • 5 years old • 10 years old • 15 years old	 2% 11% 32%	 0% 4% 26%
6. Amount of public facility improvements funded through Development Impact Fees (DIFs), Facilities Benefit Assessments (FBAs), or other sources	$22.1M	$15.1M

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Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		591.50		**525.29**		(66.21)
Personnel Expenditures	$	47,265,620	**$**	**42,857,591**	$	(4,408,029)
Non-Personnel Expenditures		20,377,294		**16,611,489**		(3,765,805)
Total Department Expenditures	**$**	**67,642,914**	**$**	**59,469,080**	**$**	**(8,173,834)**
Total Department Revenue	**$**	**57,882,052**	**$**	**51,291,581**	**$**	**(6,590,471)**

Note: The City Planning & Community Investment (CPCI) Department merged with the Development Services Department in Fiscal Year 2012. CPCI's divisions' budgets, except for Economic Development, are included in the Fiscal Year 2011 column.

General Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Administrative & Technical Services	$	3,831,118	**$**	**3,438,332**	$	(392,786)
Development Services		56,144		**57,490**		1,346
Neighborhood Code Compliance		5,951,787		**6,070,483**		118,696
Planning Division		5,163,867		**4,094,843**		(1,069,024)
Redevelopment		64,538		**-**		(64,538)
Urban Form		1,842,108		**1,365,901**		(476,207)
Total	**$**	**16,909,562**	**$**	**15,027,049**	**$**	**(1,882,513)**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Administrative & Technical Services	14.00	**12.76**	(1.24)
Development Services	1.00	**1.00**	0.00
Neighborhood Code Compliance	57.00	**53.00**	(4.00)
Planning Division	20.50	**22.78**	2.28
Redevelopment	2.50	**0.00**	(2.50)
Urban Form	14.00	**11.00**	(3.00)
Total	**109.00**	**100.54**	**(8.46)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$	434,336	$	-
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00		269,307		-
Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	3.04		79,156		-

Development Services

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Reduction in Overtime Reduction of overtime expenditures.	0.00	(3,258)	-
Publishing Services Managed Competition Savings Adjustment to reflect savings to Publishing Services client departments realized by the Managed Competition winning bid.	0.00	(8,167)	-
Reduction in Travel and Training Reduction of travel and training expenditures.	0.00	(22,764)	-
Reduction in Supplies and Contracts Additional reduction of supplies and contracts expenditures after a review of prior year spending trends.	0.00	(43,875)	-
Reduction of Word Processing Operator Reduction of 1.00 Word Processing Operator in the Administrative Services section. This reduction will result in slower processing time for general support requests, word processing, and other office management duties.	(1.00)	(71,677)	-
Reduction of Associate Planner Reduction of 1.00 Associate Planner from the Planning Division.	(1.00)	(116,923)	-
Reduction of Park Designer Reduction of 1.00 Park Designer from the Park Planning section. This reduction may result in a delay of park planning projects and the preparation of community plan update recreation elements.	(1.00)	(134,895)	-
Public Use Lease Adjustment Reduction of the payment and reserve amount for the Las Americas and Imperial Marketplace shopping centers.	0.00	(137,209)	-
Reduction of Deputy Director Reduction of 1.00 Deputy Director from the Urban Form Division. This reduction will delay or defer Urban Form Division work due to the loss of urban design expertise.	(1.00)	(183,693)	-
Reduction of the Planning Director Reduction of 1.00 Planning Director due to the restructuring of the City Planning & Community Investment and Development Services departments.	(1.00)	(261,312)	-
Reduction of Graffiti Removal Team Reduction of 2.00 Utility Worker 1s and 2.00 Utility Worker 2s, and associated non-personnel expenditures. The reductions will result in the elimination of the Neighborhood Code Compliance Division's Graffiti Removal Team; graffiti removal responsibilities will be transferred to Urban Corps of San Diego County pursuant to an existing contract.	(4.00)	(301,617)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2011.	0.00	(500,000)	266,920
Reduction of Planning Support Reduction of planning support to reflect projected Fiscal Year 2012 expenditures for General Plan and community plan updates.	0.00	(534,253)	-

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Revenue from New/Revised User Fees Adjustment to reflect an anticipated revenue increase/ decrease from the implementation of new and revised user fee charges.	0.00	-	(60,100)
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	(673,496)
Total	**(5.96)**	**$ (1,536,844)**	**$ (466,676)**

Expenditures by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
PERSONNEL			
Salaries and Wages	$ 6,677,966	**$ 6,462,623**	$ (215,343)
Fringe Benefits	4,419,002	**3,956,933**	(462,069)
PERSONNEL SUBTOTAL	**$ 11,096,968**	**$ 10,419,556**	**$ (677,412)**
NON-PERSONNEL			
Supplies	$ 162,878	**$ 118,769**	$ (44,109)
Contracts	3,322,712	**2,324,735**	(997,977)
Information Technology	454,612	**434,336**	(20,276)
Energy and Utilities	96,395	**87,464**	(8,931)
Other	1,770,167	**1,641,359**	(128,808)
Capital Expenditures	5,830	**830**	(5,000)
NON-PERSONNEL SUBTOTAL	**$ 5,812,594**	**$ 4,607,493**	**$ (1,205,101)**
Total	**$ 16,909,562**	**$ 15,027,049**	**$ (1,882,513)**

Revenues by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Charges for Current Services	$ 1,096,889	**$ 608,516**	$ (488,373)
Fines, Forfeitures, and Penalties	312,900	**312,900**	-
Licenses and Permits	930,700	**952,397**	21,697
Other Revenue	1,500	**1,500**	-
Total	**$ 2,341,989**	**$ 1,875,313**	**$ (466,676)**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
Salaries and Wages						
20000011	1104	Account Clerk	1.00	**1.00**	$31,491 - $37,918	$ 36,970
20000012	1105	Administrative Aide 1	1.00	**1.00**	36,962 - 44,533	43,420
20000024	1107	Administrative Aide 2	2.00	**2.00**	42,578 - 51,334	98,749
20000167	1233	Associate Engineer-Traffic	2.00	**2.00**	66,622 - 80,454	159,300
20000119	1218	Associate Management Analyst	2.00	**2.00**	54,059 - 65,333	126,796
20000162	1227	Associate Planner	7.00	**6.00**	56,722 - 68,536	411,218
20000306	1356	Code Compliance Officer	4.00	**4.00**	37,232 - 44,803	177,420
20000214	1277	Combination Inspector 2	15.00	**15.00**	55,141 - 66,581	914,682
20000303	1354	Community Development Specialist 4	1.00	**2.00**	66,768 - 80,891	156,928

Development Services

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
20001168	2214	Deputy Director	3.00	**2.00**	46,966 - 172,744	227,948
20000924	1876	Executive Secretary	1.00	**1.00**	43,555 - 52,666	52,929
20000461	1465	Field Representative	1.00	**1.00**	32,323 - 38,917	39,111
20001224	2272	Homeless Services Coordinator	1.00	**0.00**	23,005 - 137,904	-
20000290	1348	Information Systems Analyst 2	1.00	**1.00**	54,059 - 65,333	65,333
20000998	1926	Information Systems Analyst 4	1.00	**1.00**	66,768 - 80,891	80,891
90001073	2103	Management Intern - Hourly	2.50	**0.76**	24,274 - 29,203	18,448
20000669	1638	Park Designer	3.00	**2.00**	66,664 - 80,496	151,978
20000172	1237	Payroll Specialist 1	0.00	**1.00**	33,093 - 39,832	40,031
20000680	1648	Payroll Specialist 2	2.00	**1.00**	34,611 - 41,787	41,996
20001132	2172	Planning Director	1.00	**0.00**	59,155 - 224,099	-
90001145	2186	Planning Intern - Hourly	0.00	**2.28**	24,274 - 29,203	55,344
20000743	1727	Principal Engineering Aide	2.00	**2.00**	50,003 - 60,549	121,702
20001187	2234	Principal Planner	2.00	**2.00**	46,966 - 172,744	190,000
20001222	2270	Program Manager	1.00	**2.00**	46,966 - 172,744	189,001
20000763	1752	Project Officer 2	1.00	**1.00**	76,794 - 92,851	93,316
20000783	1776	Public Information Clerk	2.00	**2.00**	31,491 - 37,918	73,940
20000885	1855	Senior Civil Engineer	1.00	**1.00**	76,794 - 92,851	90,530
20000927	1879	Senior Clerk/Typist	2.00	**2.00**	36,067 - 43,514	87,462
20000873	1849	Senior Combination Inspector	2.00	**2.00**	63,315 - 76,461	151,394
20000919	1872A	Senior Planner	1.00	**1.00**	65,354 - 79,019	79,415
20000918	1872	Senior Planner	13.50	**12.50**	65,354 - 79,019	913,270
20000926	1878	Senior Traffic Engineer	1.00	**1.00**	76,794 - 92,851	90,530
20000928	1880	Senior Zoning Investigator	5.00	**5.00**	55,182 - 66,851	323,576
20000970	1917	Supervising Management Analyst	1.00	**1.00**	66,768 - 80,891	78,464
20001051	1978	Utility Worker 1	1.00	**0.00**	30,534 - 36,296	-
20001053	1979	Utility Worker 2	3.00	**0.00**	33,322 - 39,666	-
20000756	1746	Word Processing Operator	4.00	**3.00**	31,491 - 37,918	114,324
20001069	1998	Zoning Investigator 2	15.00	**15.00**	50,232 - 60,757	838,232
		Bilingual - Regular				21,840
		ICBO Certification				19,143
		Landscape Architect Lic				12,074
		Overtime Budgeted				13,420
		Reg Pay For Engineers				53,852
		Termination Pay Annual Leave				7,646
Salaries and Wages Subtotal			**109.00**	**100.54**		**$ 6,462,623**

Fringe Benefits

Employee Offset Savings		$ 82,884
Flexible Benefits		617,457
Long-Term Disability		34,669
Medicare		79,765
Other Post-Employment Benefits		566,983
Retirement ARC		2,101,778

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
		Retirement DROP				21,174
		Retirement Offset Contribution				15,500
		Risk Management Administration				94,790
		Supplemental Pension Savings Plan				233,423
		Unemployment Insurance				25,057
		Workers' Compensation				83,453
Fringe Benefits Subtotal						**$ 3,956,933**
Total Personnel Expenditures						**$ 10,419,556**

Development Services Fund

Department Expenditures

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Building & Safety	$ 15,202,081	**$ 14,005,128**	$ (1,196,953)
Development Services	13,506,997	**14,550,235**	1,043,238
Entitlements	12,435,781	**12,992,747**	556,966
Total	**$ 41,144,859**	**$ 41,548,110**	**$ 403,251**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Building & Safety	155.00	**140.75**	(14.25)
Development Services	118.00	**114.50**	(3.50)
Entitlements	137.00	**147.50**	10.50
Total	**410.00**	**402.75**	**(7.25)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 3,678,484	$ -
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	1,845,432	-
Comprehensive Annual Financial Report (CAFR) Expenditures Addition of expenditures related to the Development Services Department's share of the total cost to complete the Fiscal Year 2012 CAFR.	0.00	36,354	-

Development Services

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Position Transfer Transfer of 1.00 unfunded Information Systems Analyst 4 to the Police Department to support the department's Data Services section.	(1.00)	-	-
Reclassification of Trash/Recycling Dumpster Service Expenses Adjustment reflects the reclassification of trash/recycling dumpster service expenses from discretionary to non-discretionary.	0.00	(5,473)	-
Publishing Services Managed Competition Savings Adjustment to reflect savings to Publishing Services client departments realized by the Managed Competition winning bid.	0.00	(21,615)	-
IT Sourcing Strategy Restructure Adjustment reflects the reduction of 3.00 Information Systems Analyst 2s as a result of the IT Sourcing Strategy Restructure.	(3.00)	(292,449)	-
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	685,000
Total	**(4.00)**	**$ 5,240,733**	**$ 685,000**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	18,327,427	**$**	**19,416,589**	$	1,089,162
Fringe Benefits		10,964,861		**10,881,385**		(83,476)
PERSONNEL SUBTOTAL	**$**	**29,292,288**	**$**	**30,297,974**	**$**	**1,005,686**
NON-PERSONNEL						
Supplies	$	353,435	**$**	**331,820**	$	(21,615)
Contracts		7,889,344		**5,230,786**		(2,658,558)
Information Technology		1,916,794		**1,845,432**		(71,362)
Energy and Utilities		685,206		**553,543**		(131,663)
Other		625,261		**816,444**		191,183
Appropriated Reserve		-		**2,189,580**		2,189,580
Capital Expenditures		382,531		**282,531**		(100,000)
NON-PERSONNEL SUBTOTAL	**$**	**11,852,571**	**$**	**11,250,136**	**$**	**(602,435)**
Total	**$**	**41,144,859**	**$**	**41,548,110**	**$**	**403,251**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Charges for Current Services	$	20,366,993	**$**	**20,366,993**	$	-
Fines, Forfeitures, and Penalties		2,006		**2,006**		-
Licenses and Permits		23,521,184		**23,521,184**		-
Other Financial Sources (Uses)		1,000,000		**1,000,000**		-
Other Revenue		101,115		**786,115**		685,000
Revenue from Money and Property		877,072		**877,072**		-
Total	**$**	**45,868,370**	**$**	**46,553,370**	**$**	**685,000**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
Salaries and Wages						
20000011	1104	Account Clerk	2.00	**2.00**	$31,491 - $37,918	$ 76,216
20000012	1105	Administrative Aide 1	1.00	**1.00**	36,962 - 44,533	44,756
20000024	1107	Administrative Aide 2	4.00	**4.00**	42,578 - 51,334	103,182
20000249	1312	Apprentice 1-Electrician (4 Yr)	1.00	**1.00**	32,427 - 43,243	-
20001202	2250	Assistant Deputy Director	4.00	**4.00**	23,005 - 137,904	309,263
20000074	1153D	Assistant Engineer-Civil	2.00	**2.00**	57,866 - 69,722	138,050
20000070	1153	Assistant Engineer-Civil	16.00	**16.00**	57,866 - 69,722	472,353
20000116	1207	Assistant Engineer-Traffic	8.00	**8.00**	57,866 - 69,722	272,307
20000143	1221	Associate Engineer-Civil	8.00	**7.00**	66,622 - 80,454	377,399
20000148	1221E	Associate Engineer-Civil	0.00	**1.00**	66,622 - 80,454	68,621
20000150	1223	Associate Engineer-Electrical	3.00	**2.00**	66,622 - 80,454	151,514
20000154	1225	Associate Engineer-Mechanical	3.00	**3.00**	66,622 - 80,454	240,157
20000167	1233	Associate Engineer-Traffic	6.00	**6.00**	66,622 - 80,454	472,906
20000119	1218	Associate Management Analyst	4.00	**4.00**	54,059 - 65,333	245,352
20000162	1227	Associate Planner	38.00	**38.00**	56,722 - 68,536	1,644,872
20000110	1194	Auto Messenger 2	1.00	**1.00**	29,931 - 36,067	-
20000648	1622	Biologist 3	1.00	**1.00**	62,005 - 75,067	-
20001156	2202	Building Inspection Supervisor	2.00	**2.00**	23,005 - 137,904	99,910
20000266	1330	Cashier	3.00	**3.00**	31,491 - 37,918	75,529
20000539	1535	Clerical Assistant 2	26.00	**26.00**	29,931 - 36,067	355,970
20000214	1277	Combination Inspector 2	33.00	**33.00**	55,141 - 66,581	1,119,548
20000303	1354	Community Development Specialist 4	1.00	**0.00**	66,768 - 80,891	-
20001168	2214	Deputy Director	2.00	**2.00**	46,966 - 172,744	121,250
20000103	1184	Development Project Manager 1	10.00	**10.00**	57,866 - 69,722	129,673
20000104	1185	Development Project Manager 2	14.00	**13.50**	66,622 - 80,454	923,820
20000105	1186	Development Project Manager 3	9.00	**9.00**	76,794 - 92,851	743,742
20001100	2131	Development Services Director	1.00	**1.00**	59,155 - 224,099	139,194
20000082	1162	Electrical Inspector 2	8.00	**8.00**	55,141 - 66,581	466,394
20000924	1876	Executive Secretary	1.00	**1.00**	43,555 - 52,666	-
20000475	1475	Fire Prevention Inspector 2	2.00	**0.00**	61,589 - 74,464	-
20000178	1243	Information Systems Administrator	1.00	**1.00**	73,466 - 88,982	86,312
20000290	1348	Information Systems Analyst 2	4.00	**1.00**	54,059 - 65,333	65,333
20000998	1926	Information Systems Analyst 4	2.00	**1.00**	66,768 - 80,891	78,464
20000556	1555	Junior Engineering Aide	1.00	**1.00**	38,688 - 46,571	-
20001018	1938	Land Surveying Assistant	6.00	**8.00**	57,866 - 69,722	416,242
20001019	1939	Land Surveying Associate	1.00	**1.00**	66,622 - 80,454	80,857
20000346	1382	Legislative Recorder 1	1.00	**1.00**	41,558 - 50,232	49,940
20000093	1172	Mechanical Inspector 2	6.00	**6.00**	55,141 - 66,581	371,124
20000669	1638	Park Designer	1.00	**1.00**	66,664 - 80,496	80,899
20000680	1648	Payroll Specialist 2	4.00	**4.00**	34,611 - 41,787	77,645
20000692	1657	Plan Review Specialist 3	34.00	**33.75**	50,294 - 60,694	1,750,051

Development Services

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
20000693	1658	Plan Review Specialist 4	6.00	**6.00**	55,162 -	66,456	190,395
20000743	1727	Principal Engineering Aide	2.00	**2.00**	50,003 -	60,549	-
20001222	2270	Program Manager	3.00	**3.00**	46,966 -	172,744	214,316
20000783	1776	Public Information Clerk	17.00	**17.00**	31,491 -	37,918	523,703
20000869	1844	Senior Account Clerk	1.00	**1.00**	36,067 -	43,514	-
20000864	1840	Senior Cashier	1.00	**1.00**	36,067 -	43,514	43,731
20000885	1855	Senior Civil Engineer	2.00	**2.00**	76,794 -	92,851	-
20000927	1879	Senior Clerk/Typist	7.00	**7.00**	36,067 -	43,514	79,575
20000873	1849	Senior Combination Inspector	6.00	**6.00**	63,315 -	76,461	149,100
20000400	1423	Senior Drafting Aide	5.00	**5.00**	44,429 -	53,706	-
20000083	1163	Senior Electrical Inspector	1.00	**1.00**	63,315 -	76,461	74,550
20000453	1457	Senior Engineer-Fire Protection	1.00	**1.00**	76,794 -	92,851	-
20000900	1861	Senior Engineering Aide	1.00	**1.00**	44,429 -	53,706	53,974
20000830	1806	Senior Engineering Geologist	1.00	**1.00**	76,794 -	92,851	79,098
20000015	1106	Senior Management Analyst	2.00	**1.00**	59,363 -	71,760	72,119
20000856	1830	Senior Mechanical Engineer	1.00	**1.00**	76,794 -	92,851	90,530
20000094	1173	Senior Mechanical Inspector	1.00	**1.00**	63,315 -	76,461	65,214
20000918	1872	Senior Planner	14.00	**15.00**	65,354 -	79,019	945,867
20000916	1871	Senior Public Information Officer	1.00	**1.00**	54,059 -	65,333	65,660
20000099	1179	Senior Structural Inspector	2.00	**2.00**	63,315 -	76,461	149,100
20000166	1231	Structural Engineering Associate	17.00	**17.00**	66,622 -	80,454	958,214
20000923	1875	Structural Engineering Senior	7.00	**7.00**	76,794 -	92,851	557,110
20000098	1178	Structural Inspector 2	12.00	**12.00**	55,141 -	66,581	529,313
20000970	1917	Supervising Management Analyst	1.00	**1.00**	66,768 -	80,891	80,891
20001002	1928	Supervising Plan Review Specialist	8.00	**8.00**	60,653 -	73,112	574,619
20001021	1940	Supervising Public Information Officer	1.00	**1.00**	59,363 -	71,760	-
20000756	1746	Word Processing Operator	14.00	**13.50**	31,491 -	37,918	242,030
		Bilingual - Regular					42,224
		Engineering Geologist Pay					20,916
		ICBO Certification					70,934
		Overtime Budgeted					1,051,558
		Reg Pay For Engineers					412,186
		Structural Registration					4,643
		Termination Pay Annual Leave					226,174
Salaries and Wages Subtotal			**410.00**	**402.75**			**$ 19,416,589**

Fringe Benefits

Employee Offset Savings	$	200,819
Flexible Benefits		1,641,659
Long-Term Disability		100,021
Medicare		213,095
Other Post-Employment Benefits		1,587,946
Retiree Medical Trust		552

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
		Retirement 401 Plan				2,211
		Retirement ARC				5,709,659
		Retirement DROP				80,091
		Retirement Offset Contribution				65,585
		Risk Management Administration				263,777
		Supplemental Pension Savings Plan				679,047
		Unemployment Insurance				67,256
		Workers' Compensation				269,667
Fringe Benefits Subtotal						**$ 10,881,385**
Total Personnel Expenditures						**$ 30,297,974**

Facilities Financing Fund

Department Expenditures

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Facilities Financing Program	$ 2,232,374	**$ 2,067,205**	$ (165,169)
Total	**$ 2,232,374**	**$ 2,067,205**	**$ (165,169)**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Facilities Financing Program	15.00	**16.00**	1.00
Total	**15.00**	**16.00**	**1.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 366,707	$ -
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	64,994	-
Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	1.00	35,659	-
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	(262,374)
Total	**1.00**	**$ 467,360**	**$ (262,374)**

Development Services

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	883,209	**$**	**1,000,805**	$	117,596
Fringe Benefits		582,956		**575,611**		(7,345)
PERSONNEL SUBTOTAL	**$**	**1,466,165**	**$**	**1,576,416**	**$**	**110,251**
NON-PERSONNEL						
Supplies	$	9,385	**$**	**9,385**	$	-
Contracts		697,373		**397,060**		(300,313)
Information Technology		50,358		**64,994**		14,636
Energy and Utilities		3,570		**2,039**		(1,531)
Other		5,373		**17,161**		11,788
Capital Expenditures		150		**150**		-
NON-PERSONNEL SUBTOTAL	**$**	**766,209**	**$**	**490,789**	**$**	**(275,420)**
Total	**$**	**2,232,374**	**$**	**2,067,205**	**$**	**(165,169)**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Charges for Current Services	$	294,500	**$**	**2,052,805**	$	1,758,305
Licenses and Permits		536,300		**12,000**		(524,300)
Other Revenue		1,400,679		**300**		(1,400,379)
Revenue from Money and Property		2,100		**2,100**		-
Special Assessments		96,000		**-**		(96,000)
Total	**$**	**2,329,579**	**$**	**2,067,205**	**$**	**(262,374)**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range			Total
Salaries and Wages								
20000024	1107	Administrative Aide 2	1.00	**1.00**	$42,578 -	$51,334	$	51,364
20000119	1218	Associate Management Analyst	2.00	**2.00**	54,059 -	65,333		129,360
20000743	1727	Principal Engineering Aide	2.00	**2.00**	50,003 -	60,549		118,070
20001222	2270	Program Manager	1.00	**1.00**	46,966 -	172,744		107,001
20000015	1106	Senior Management Analyst	6.00	**6.00**	59,363 -	71,760		351,983
90000015	1106	Senior Management Analyst - Hourly	0.00	**1.00**	59,363 -	71,760		33,242
20000970	1917	Supervising Management Analyst	2.00	**2.00**	66,768 -	80,891		154,501
20000756	1746	Word Processing Operator	1.00	**1.00**	31,491 -	37,918		38,108
		Bilingual - Regular						1,456
		Overtime Budgeted						15,720
Salaries and Wages Subtotal			**15.00**	**16.00**			**$**	**1,000,805**
Fringe Benefits								
		Employee Offset Savings					$	15,062
		Flexible Benefits						99,371
		Long-Term Disability						5,804
		Medicare						9,519
		Other Post-Employment Benefits						84,574

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
		Retiree Medical Trust				267
		Retirement 401 Plan				1,070
		Retirement ARC				277,750
		Retirement DROP				4,314
		Retirement Offset Contribution				2,797
		Risk Management Administration				14,042
		Supplemental Pension Savings Plan				46,514
		Unemployment Insurance				3,750
		Workers' Compensation				10,777
Fringe Benefits Subtotal						**$ 575,611**
Total Personnel Expenditures						**$ 1,576,416**

HUD Programs Administration Fund

Department Expenditures

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
HUD Programs Administration	$ 2,850,566	$ -	$ (2,850,566)
Total	**$ 2,850,566**	**$ -**	**$ (2,850,566)**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
HUD Programs Administration	20.00	**0.00**	(20.00)
Total	**20.00**	**0.00**	**(20.00)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Department Restructuring Transfer of the HUD Programs Administration section's positions and revenue reimbursement to the Economic Development Department, and non-personnel expenditures to the grant budget.	(20.00)	$ (2,850,566)	$ (2,850,566)
Total	**(20.00)**	**$ (2,850,566)**	**$ (2,850,566)**

Expenditures by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
PERSONNEL			
Salaries and Wages	$ 975,831	$ -	$ (975,831)
Fringe Benefits	556,243	-	(556,243)
PERSONNEL SUBTOTAL	**$ 1,532,074**	**$ -**	**$ (1,532,074)**
NON-PERSONNEL			
Supplies	$ 12,000	$ -	$ (12,000)
Contracts	1,244,346	-	(1,244,346)

Development Services

Expenditures by Category *(Cont'd)*

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Information Technology	59,146	-	(59,146)
Energy and Utilities	2,000	-	(2,000)
Other	1,000	-	(1,000)
NON-PERSONNEL SUBTOTAL	**$ 1,318,492**	**$ -**	**$ (1,318,492)**
Total	**$ 2,850,566**	**$ -**	**$ (2,850,566)**

Revenues by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Revenue from Federal Agencies	$ 2,850,566	$ -	$ (2,850,566)
Total	**$ 2,850,566**	**$ -**	**$ (2,850,566)**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20000011	1104	Account Clerk	1.00	**0.00**	$31,491 -	$37,918	$ -
20000866	1842	Accountant 2	1.00	**0.00**	54,059 -	65,333	-
20000007	1100	Accountant 3	1.00	**0.00**	59,363 -	71,760	-
20000024	1107	Administrative Aide 2	1.00	**0.00**	42,578 -	51,334	-
20000119	1218	Associate Management Analyst	1.00	**0.00**	54,059 -	65,333	-
20000295	1350	Community Development Coordinator	1.00	**0.00**	76,731 -	92,893	-
20000300	1352	Community Development Specialist 2	5.00	**0.00**	54,059 -	65,333	-
20000303	1354	Community Development Specialist 4	1.00	**0.00**	66,768 -	80,891	-
90001073	2103	Management Intern - Hourly	5.00	**0.00**	24,274 -	29,203	-
20000015	1106	Senior Management Analyst	2.00	**0.00**	59,363 -	71,760	-
20000756	1746	Word Processing Operator	1.00	**0.00**	31,491 -	37,918	-
Salaries and Wages Subtotal			**20.00**	**0.00**			**$ -**
Fringe Benefits							
Fringe Benefits Subtotal							**$ -**
Total Personnel Expenditures							**$ -**

Local Enforcement Agency Fund

Department Expenditures

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Solid Waste Local Enforcement Agency	$ 871,533	**$ 826,716**	$ (44,817)
Total	**$ 871,533**	**$ 826,716**	**$ (44,817)**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Solid Waste Local Enforcement Agency	6.00	**6.00**	0.00
Total	**6.00**	**6.00**	**0.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 76,867	$ -
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	15,995	-
Reduction of Non-Personnel Expenditures Reduction of expenditures in equipment rental, travel training, miscellaneous professional/technical services, and photocopy services.	0.00	(61,835)	-
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	(61,835)
Total	**0.00**	**$ 31,027**	**$ (61,835)**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	325,557	**$**	**334,044**	$	8,487
Fringe Benefits		229,368		**229,601**		233
PERSONNEL SUBTOTAL	**$**	**554,925**	**$**	**563,645**	**$**	**8,720**
NON-PERSONNEL						
Supplies	$	16,836	**$**	**14,836**	$	(2,000)
Contracts		270,822		**217,902**		(52,920)
Information Technology		16,115		**15,995**		(120)
Energy and Utilities		4,417		**1,395**		(3,022)
Other		8,418		**12,943**		4,525
NON-PERSONNEL SUBTOTAL	**$**	**316,608**	**$**	**263,071**	**$**	**(53,537)**
Total	**$**	**871,533**	**$**	**826,716**	**$**	**(44,817)**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Charges for Current Services	$	273,863	**$**	**273,863**	$	-
Licenses and Permits		563,665		**501,830**		(61,835)
Revenue from Money and Property		20,000		**20,000**		-
Total	**$**	**857,528**	**$**	**795,693**	**$**	**(61,835)**

Development Services

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20000539	1535	Clerical Assistant 2	1.00	**1.00**	$29,931 -	$36,067	$ 35,165
20000519	1526	Hazardous Materials Inspector 1	1.00	**0.00**	46,634 -	56,555	-
20000520	1526A	Hazardous Materials Inspector 1	0.00	**1.00**	46,634 -	56,555	54,121
20000548	1544	Hazardous Materials Inspector 3	1.00	**1.00**	60,674 -	73,507	-
20000550	1544B	Hazardous Materials Inspector 3	2.00	**2.00**	60,674 -	73,507	147,748
20001222	2270	Program Manager	1.00	**1.00**	46,966 -	172,744	95,554
		Bilingual - Regular					1,456
Salaries and Wages Subtotal			**6.00**	**6.00**			**$ 334,044**
Fringe Benefits							
		Employee Offset Savings					$ 5,324
		Flexible Benefits					36,594
		Long-Term Disability					1,912
		Medicare					4,864
		Other Post-Employment Benefits					30,205
		Retirement ARC					125,123
		Retirement Offset Contribution					947
		Risk Management Administration					5,015
		Supplemental Pension Savings Plan					14,268
		Unemployment Insurance					1,274
		Workers' Compensation					4,075
Fringe Benefits Subtotal							**$ 229,601**
Total Personnel Expenditures							**$ 563,645**

Redevelopment Fund

Department Expenditures

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Redevelopment	$ 3,634,020	**$ -**	$ (3,634,020)
Total	**$ 3,634,020**	**$ -**	**$ (3,634,020)**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Redevelopment	31.50	**0.00**	(31.50)
Total	**31.50**	**0.00**	**(31.50)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Department Restructuring Transfer of the Redevelopment Division from the City Planning & Community Investment Department to the Redevelopment Department in order to reflect the City's new organizational structure. Redevelopment Agency executives will now work directly with City executives on Redevelopment administration issues.	(31.50)	$ (3,634,020)	$ (3,634,020)
Total	**(31.50)**	**$ (3,634,020)**	**$ (3,634,020)**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	2,009,572	**$**	**-**	$	(2,009,572)
Fringe Benefits		1,313,628		**-**		(1,313,628)
PERSONNEL SUBTOTAL	**$**	**3,323,200**	**$**	**-**	**$**	**(3,323,200)**
NON-PERSONNEL						
Supplies	$	17,853	**$**	**-**	$	(17,853)
Contracts		181,408		**-**		(181,408)
Information Technology		88,893		**-**		(88,893)
Energy and Utilities		5,713		**-**		(5,713)
Other		16,675		**-**		(16,675)
Capital Expenditures		278		**-**		(278)
NON-PERSONNEL SUBTOTAL	**$**	**310,820**	**$**	**-**	**$**	**(310,820)**
Total	**$**	**3,634,020**	**$**	**-**	**$**	**(3,634,020)**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Charges for Current Services	$	3,634,020	**$**	**-**	$	(3,634,020)
Total	**$**	**3,634,020**	**$**	**-**	**$**	**(3,634,020)**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20000011	1104	Account Clerk	1.00	**0.00**	$31,491 -	$37,918	$ -
20001140	2181	Assistant Department Director	1.00	**0.00**	31,741 -	173,971	-
20000119	1218	Associate Management Analyst	1.00	**0.00**	54,059 -	65,333	-
20000539	1535	Clerical Assistant 2	2.00	**0.00**	29,931 -	36,067	-
20000295	1350	Community Development Coordinator	3.00	**0.00**	76,731 -	92,893	-
20000300	1352	Community Development Specialist 2	5.00	**0.00**	54,059 -	65,333	-
20000303	1354	Community Development Specialist 4	12.00	**0.00**	66,768 -	80,891	-
20001172	2217	Financial Operations Manager	1.00	**0.00**	25,376 -	148,200	-
20000346	1382	Legislative Recorder 1	1.00	**0.00**	41,558 -	50,232	-
90001073	2103	Management Intern - Hourly	2.50	**0.00**	24,274 -	29,203	-

Development Services

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
20000015	1106	Senior Management Analyst	1.00	**0.00**	59,363 -	71,760	-
20000970	1917	Supervising Management Analyst	1.00	**0.00**	66,768 -	80,891	-
Salaries and Wages Subtotal			**31.50**	**0.00**			**$ -**
Fringe Benefits							
Fringe Benefits Subtotal							**$ -**
Total Personnel Expenditures							**$ -**

Revenue and Expense Statement (Non–General Fund)

Development Services Fund	FY2011 Budget*	FY2012 Adopted
BEGINNING BALANCE AND RESERVES		
Balance from Prior Year	$ (12,224,800)	$ (4,128,725)
Contingency Reserve	50,000	50,000
Continuing Appropriation - CIP	–	11,390
TOTAL BALANCE AND RESERVES	**$ (12,174,800)**	**$ (4,067,335)**
REVENUE		
Affordable Housing Expedite Program	$ 536,244	$ 536,244
Building Plan Check Fees	11,101,762	9,494,735
Cedar Fire Reimbursement	–	1,000,000
Commercial, Multi-Family & Industrial Buildings	2,256,860	2,256,860
Engineering Permits	587,310	1,854,424
Fire Plan Check & Inspection	1,177,440	1,120,792
Land Development Review Fees	1,979,390	2,695,075
Mechanical, Plumbing & Electrical Permits	4,719,673	3,452,559
Other Revenues	1,968,288	1,813,879
Permit Issuance[1]	350,309	–
Reimbursements Between Funds/Depts[2]	2,915,314	14,268,408
Single Family/Duplex Permits	4,184,758	6,767,373
Subdivision Deposit Accounts[2]	13,068,779	–
Submittal & Issuance[1]	425,563	696,341
Zoning & Sign Permits	596,680	596,680
TOTAL REVENUE	**$ 45,868,370**	**$ 46,553,370**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 33,693,570**	**$ 42,486,035**
OPERATING EXPENSE		
Personnel Expense	$ 29,292,288	$ 30,297,974
Non-Personnel Expense	11,852,571	11,250,136
TOTAL OPERATING EXPENSE	**$ 41,144,859**	**$ 41,548,110**
TOTAL EXPENSE	**$ 41,144,859**	**$ 41,548,110**
RESERVES		
Contingency Reserve	$ 50,000	$ 50,000
Continuing Appropriation - CIP	–	11,390
TOTAL RESERVES	**$ 50,000**	**$ 61,390**
BALANCE	**$ (7,501,289)**	**$ 876,535**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 33,693,570**	**$ 42,486,035**

* At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

[1] Revenue previously reported in Permit Issuance category, now reported in Submittal & Issuance category.

[2] Revenue previously reported in Subdivision Deposit Accounts category, now reported in Reimbursements Between Funds/Depts category.

Development Services

Revenue and Expense Statement (Non–General Fund)

Facilities Financing Fund		FY2011 Budget*		FY2012 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	–	$	143,763
TOTAL BALANCE AND RESERVES	**$**	**–**	**$**	**143,763**
REVENUE				
Charges for Current Services[1]	$	2,032,379	$	2,052,805
Interest Earnings		2,100		2,100
Licenses & Permits[2]		294,500		12,000
Miscellaneous Revenue		600		300
TOTAL REVENUE	**$**	**2,329,579**	**$**	**2,067,205**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**2,329,579**	**$**	**2,210,968**
OPERATING EXPENSE				
Personnel Cost	$	883,209	$	1,000,805
Fringe Benefits		582,956		575,611
Supplies & Contracts		699,758		406,445
IT Groups, Energy, & Other		66,451		84,344
TOTAL OPERATING EXPENSE	**$**	**2,232,374**	**$**	**2,067,205**
TOTAL EXPENSE	**$**	**2,232,374**	**$**	**2,067,205**
BALANCE	**$**	**97,205**	**$**	**143,763**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$**	**2,329,579**	**$**	**2,210,968**

* At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

[1] New category for Facilities Benefit Assessments, Development Impact Fees, and Services to Other Funds/Depts.

[2] New category for Fee Deferrals.

Revenue and Expense Statement (Non–General Fund)

Local Enforcement Agency Fund		FY2011 Budget*		FY2012 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	713,232	$	692,277
Contingency Reserve		250,000		250,000
TOTAL BALANCE AND RESERVES	**$**	**963,232**	**$**	**942,277**
REVENUE				
Facility Fees	$	246,465	$	236,830
Interest Earnings		20,000		20,000
Licenses and Permits		–		5,000
Services to Other Funds		273,863		273,863
Tonnage Fees		317,200		260,000
TOTAL REVENUE	**$**	**857,528**	**$**	**795,693**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**1,820,760**	**$**	**1,737,970**
OPERATING EXPENSE				
Personnel Expense	$	554,925	$	563,645
Non-Personnel Expense		316,608		263,071
TOTAL OPERATING EXPENSE	**$**	**871,533**	**$**	**826,716**
TOTAL EXPENSE	**$**	**871,533**	**$**	**826,716**
RESERVES				
Contingency Reserve	$	250,000	$	250,000
TOTAL RESERVES	**$**	**250,000**	**$**	**250,000**
BALANCE	**$**	**699,227**	**$**	**661,254**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$**	**1,820,760**	**$**	**1,737,970**

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Fund Description

The Mission Bay Improvements Fund is used for permanent public capital improvements and deferred maintenance of existing facilities within the Mission Bay Park Improvement Zone consistent with the Mission Bay Park Master Plan. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 that requires that three-quarters of all lease revenues collected from Mission Bay in excess of $23.0 million (or the remainder of those revenues if less than 75 percent is available after the allocation to the San Diego Regional Parks Improvements Fund has been made) be allocated to the Mission Bay Improvements Fund to solely benefit the Mission Bay Improvements Zone. Park improvements are prioritized in this Charter section, although other projects may proceed once the priorities have been budgeted, approved by Council, and have a funding plan put in place.

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Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		0.00		**0.00**		0.00
Personnel Expenditures	$	-	**$**	**-**	$	-
Non-Personnel Expenditures		-		**-**		-
Total Department Expenditures	**$**	**-**	**$**	**-**	**$**	**-**
Total Department Revenue	**$**	**872,678**	**$**	**-**	**$**	**(872,678)**

Mission Bay Improvements Fund

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	$	-	$	(872,678)
Total	**0.00**	**$**	**-**	**$**	**(872,678)**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Other Financial Sources (Uses)	$	872,678	**$**	**-**	$	(872,678)
Total	**$**	**872,678**	**$**	**-**	**$**	**(872,678)**

Mission Bay Improvements Fund

Revenue and Expense Statement (Non–General Fund)

Mission Bay Improvements Fund		FY2011 Budget*		FY2012 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	(348,014)	$	(7,572,070)
Continuing Appropriation - CIP		–		8,555,919
TOTAL BALANCE AND RESERVES	**$**	**(348,014)**	**$**	**983,849**
REVENUE				
Transfer from General Fund - Mission Bay Park's Rents	$	872,678	$	–
TOTAL REVENUE	**$**	**872,678**	**$**	**–**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**524,664**	**$**	**983,849**
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE				
CIP Expenditures	$	872,678	$	–
TOTAL CIP EXPENSE	**$**	**872,678**	**$**	**–**
TOTAL EXPENSE	**$**	**872,678**	**$**	**–**
RESERVES				
Continuing Appropriation - CIP	$	–	$	983,849
TOTAL RESERVES	**$**	**–**	**$**	**983,849**
BALANCE	**$**	**(348,014)**	**$**	**–**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$**	**524,664**	**$**	**983,849**

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Department Description

Redevelopment is a process authorized under California law that enables local government entities to revitalize deteriorated and blighted areas in their jurisdictions. Redevelopment agencies develop a plan and provide the initial funding to launch the revitalization of identified areas. In doing so, redevelopment encourages and attracts private sector investment that otherwise would not occur. Redevelopment activities create jobs and expand business opportunities, provide housing for families most in need, help reduce crime, improve infrastructure and public works, and aid in the cleanup of environmentally-threatened and rundown areas. Redevelopment serves as a catalyst for private investment by providing the initial plan and seed money that ultimately breathes new life into areas in need of economic development and new opportunity.

The City's Redevelopment Department serves as staff to the Redevelopment Agency which is responsible for alleviating conditions of urban blight in designated areas of the City. The Agency's scope and authority stem from the State of California's Health and Safety Code, also known as the California Community Redevelopment Law. The law outlines procedures to determine what development, reconstruction, and rehabilitation are needed and desirable. It also defines the financial tools, legal authority, and citizen participation necessary to successfully implement adopted redevelopment plans. The law is designed to promote an improved and safer neighborhood environment and a restoration of community pride.

Redevelopment Department staff coordinates Agency-wide budget and reporting activities, prepares the Redevelopment Agency Board Docket, maintains the Agency's official records, and administers seven Project Area Committees that advise the Agency on the adoption and implementation of redevelopment plans, programs, and projects.

Redevelopment Department staff also coordinates with the City of San Diego's two non-profit public corporations, Centre City Development Corporation (CCDC) and Southeastern Economic Development Corporation (SEDC), concerning items of Agency-wide bearing or items requiring Agency Board action. Day-to-day administration of these corporations, their assigned project areas, and their associated projects and programs is handled by their respective corporate staff, management team, and board, per separate operating agreements by and between the Agency and the corporations.

Redevelopment

Another fundamental purpose of redevelopment is the expansion of low- and moderate-income housing. California Health and Safety Code Section 33334.6 states that the "provision of housing is itself a fundamental purpose of the Community Redevelopment Law and that a general inadequate statewide supply of decent, safe, and sanitary housing affordable to persons and families of low or moderate income threatens the accomplishment of the primary purposes of the Community Redevelopment Law, including job creation, attracting new private investments, and creating physical, economic, social and environmental conditions to remove and prevent the recurrence of blight."

The Department helps the Redevelopment Agency address the serious issue of affordable housing in San Diego and take a proactive role through the effective use of its authority, scope, and financial resources to augment affordable housing development.

The Department's mission is:

> ***To improve the quality of life and ensure a healthy economy for all San Diegans through job development, business development, neighborhood revitalization, public improvements, redevelopment, social services, and revenue enhancement***

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Eliminate blight
The Department will move toward accomplishing this goal by focusing on the following objective:

- Eliminate blight and urban decay

Goal 2: Improve public infrastructure
The Department will move toward accomplishing this goal by focusing on the following objective:

- Provide, upgrade, restore, and enhance public infrastructure and facilities

Goal 3: Increase housing opportunities
The Department will move toward accomplishing this goal by focusing on the following objective:

- To increase the supply of housing, improve housing conditions, and increase affordable housing opportunities

Goal 4: Promote economic development
The Department will move toward accomplishing this goal by focusing on the following objective:

- Promote economic development activities that retain and expand business and employment opportunities

Goal 5: Enhance neighborhood preservation
The Department will move toward accomplishing this goal by focusing on the following objective:

- To enhance and preserve neighborhood character and rehabilitate historical properties

Service Efforts and Accomplishments

The following describes the projects and accomplishments achieved by the Department during the fiscal year:

- Broke ground on the Mercado del Barrio project in Barrio Logan, including the 92 unit Estrella del Mercado Apartments affordable housing project

- Began construction on the City Heights Square Residential and Retail Project, a mixed use project that will provide 92 residential units, 20,500 square feet of retail space, and two levels of subterranean parking
- Provided funding for the rehabilitation of the Village Green Apartments to preserve, enhance, and upgrade 94 multi-family rental housing units in the Crossroads Redevelopment Project Area
- The Urban Corps LEED Recycling Education Center and Roof Garden project was completed in the North Bay Redevelopment Project Area
- Funded Phase III of the Veterans Village of San Diego transitional housing project for former homeless veterans
- Began a $4 million rehabilitation of the historic Lafayette Hotel in North Park. The renovations are expected to ensure the viability of the hotel and to retain more than 50 jobs
- Began construction of 17 units of permanent supportive rental housing for formerly homeless men with a dual diagnosis of substance abuse and mental illness
- Completed construction of the El Pedregal Family Apartments, a 45 unit affordable housing project in San Ysidro
- Started construction on the Verbena Family Apartments, an 80 unit affordable housing project in San Ysidro

Key Performance Indicators

Performance Measure	Actual FY2010	Actual FY2011
1. Percent of five year implementation plans updated on schedule	100%	91%
2. Number of affordable housing units completed by the Redevelopment Agency	434	263
3. Number of redevelopment project areas managed	11	11
4. Total dollar amount of tax increment managed	$45.8M	$43.8M

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Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		0.00		**31.50**		31.50
Personnel Expenditures	$	-	**$**	**3,442,355**	$	3,442,355
Non-Personnel Expenditures		-		**326,028**		326,028
Total Department Expenditures	**$**	**-**	**$**	**3,768,383**	**$**	**3,768,383**
Total Department Revenue	**$**	**-**	**$**	**3,768,383**	**$**	**3,768,383**

Redevelopment Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Redevelopment	$	-	**$**	**3,768,383**	$	3,768,383
Total	**$**	**-**	**$**	**3,768,383**	**$**	**3,768,383**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Redevelopment	0.00	**31.50**	31.50
Total	**0.00**	**31.50**	**31.50**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$	183,960	$	-
Department Restructuring Transfer of the Redevelopment Division from the City Planning & Community Investment Department to the Redevelopment Department in order to reflect the City's new organizational structure. Redevelopment Agency executives will now work directly with City executives on Redevelopment administration issues.	29.00		3,449,277		3,634,020
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00		70,050		-
Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	2.50		65,096		-
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00		-		134,363
Total	**31.50**	**$**	**3,768,383**	**$**	**3,768,383**

Redevelopment

Expenditures by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
PERSONNEL			
Salaries and Wages	$ -	**$ 2,085,924**	$ 2,085,924
Fringe Benefits	-	**1,356,431**	1,356,431
PERSONNEL SUBTOTAL	**$ -**	**$ 3,442,355**	**$ 3,442,355**
NON-PERSONNEL			
Supplies	$ -	**$ 17,691**	$ 17,691
Contracts	-	**183,683**	183,683
Information Technology	-	**70,050**	70,050
Energy and Utilities	-	**6,195**	6,195
Other	-	**48,409**	48,409
NON-PERSONNEL SUBTOTAL	**$ -**	**$ 326,028**	**$ 326,028**
Total	**$ -**	**$ 3,768,383**	**$ 3,768,383**

Revenues by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Charges for Current Services	$ -	**$ 3,768,383**	$ 3,768,383
Total	**$ -**	**$ 3,768,383**	**$ 3,768,383**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
Salaries and Wages						
20000011	1104	Account Clerk	0.00	**1.00**	$31,491 - $37,918	$ 35,591
20001140	2181	Assistant Department Director	0.00	**1.00**	31,741 - 173,971	134,830
20000119	1218	Associate Management Analyst	0.00	**1.00**	54,059 - 65,333	65,660
20000539	1535	Clerical Assistant 2	0.00	**2.00**	29,931 - 36,067	69,915
20000295	1350	Community Development Coordinator	0.00	**3.00**	76,731 - 92,893	270,318
20000300	1352	Community Development Specialist 2	0.00	**5.00**	54,059 - 65,333	293,018
20000303	1354	Community Development Specialist 4	0.00	**12.00**	66,768 - 80,891	937,613
20001172	2217	Financial Operations Manager	0.00	**1.00**	25,376 - 148,200	-
20000346	1382	Legislative Recorder 1	0.00	**1.00**	41,558 - 50,232	48,976
90001073	2103	Management Intern - Hourly	0.00	**2.50**	24,274 - 29,203	60,684
20000015	1106	Senior Management Analyst	0.00	**1.00**	59,363 - 71,760	72,119
20000970	1917	Supervising Management Analyst	0.00	**1.00**	66,768 - 80,891	78,464
		Bilingual - Regular				8,736
		Overtime Budgeted				10,000
Salaries and Wages Subtotal			**0.00**	**31.50**		**$ 2,085,924**
Fringe Benefits						
		Employee Offset Savings				$ 49,512
		Flexible Benefits				205,173
		Long-Term Disability				12,148
		Medicare				29,739

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
		Other Post-Employment Benefits				169,148
		Retiree Medical Trust				202
		Retirement 401 Plan				809
		Retirement ARC				738,437
		Retirement Offset Contribution				2,339
		Risk Management Administration				28,084
		Supplemental Pension Savings Plan				90,541
		Unemployment Insurance				7,874
		Workers' Compensation				22,425
Fringe Benefits Subtotal						**$ 1,356,431**
Total Personnel Expenditures						**$ 3,442,355**

Redevelopment

Revenue and Expense Statement (Non–General Fund)

Redevelopment Fund		FY2011 Budget*		FY2012 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	55,694	$	–
Reserve for Agency Repayment		–		553,324
TOTAL BALANCE AND RESERVES	**$**	**55,694**	**$**	**553,324**
REVENUE				
Redevelopment Agency Reimbursement	$	3,634,020	$	3,768,383
TOTAL REVENUE	**$**	**3,634,020**	**$**	**3,768,383**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**3,689,714**	**$**	**4,321,707**
OPERATING EXPENSE				
Personnel Expense	$	3,323,200	$	3,442,355
Non-Personnel Expense		310,820		326,028
TOTAL OPERATING EXPENSE	**$**	**3,634,020**	**$**	**3,768,383**
TOTAL EXPENSE	**$**	**3,634,020**	**$**	**3,768,383**
RESERVES				
Reserve for Agency Repayment	$	–	$	553,324
TOTAL RESERVES	**$**	**–**	**$**	**553,324**
BALANCE	**$**	**55,694**	**$**	**–**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$**	**3,689,714**	**$**	**4,321,707**

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Fund Description

The eligible City of San Diego's Regional Parks include Balboa Park, Chollas Lake Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, coastal beaches, and contiguous coastal parks. The San Diego Regional Parks Improvements Fund is to be used only for non-commercial public capital improvements for San Diego Regional Parks and park uses. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 that requires that one-quarter of all lease revenues collected from Mission Bay Park in excess of $23.0 million, or $2.5 million (whichever is greater), be allocated to the Regional Parks Improvements Fund to solely benefit San Diego Regional Parks.

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Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		0.00		**0.00**		0.00
Personnel Expenditures	$	-	**$**	**-**	$	-
Non-Personnel Expenditures		-		**-**		-
Total Department Expenditures	**$**	**-**	**$**	**-**	**$**	**-**
Total Department Revenue	**$**	**2,500,000**	**$**	**2,281,433**	**$**	**(218,567)**

Regional Park Improvements Fund

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	$	-	$	(218,567)
Total	**0.00**	**$**	**-**	**$**	**(218,567)**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Other Financial Sources (Uses)	$	2,500,000	**$**	**2,281,433**	$	(218,567)
Total	**$**	**2,500,000**	**$**	**2,281,433**	**$**	**(218,567)**

Regional Park Improvements Fund

Revenue and Expense Statement (Non–General Fund)

Regional Park Improvements Fund		FY2011 Budget*		FY2012 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	(620,553)	$	(2,600,476)
Continuing Appropriation - CIP		–		8,520,232
TOTAL BALANCE AND RESERVES	**$**	**(620,553)**	**$**	**5,919,756**
REVENUE				
Transfer from General Fund - Mission Bay Park's Rents	$	2,500,000	$	2,281,433
TOTAL REVENUE	**$**	**2,500,000**	**$**	**2,281,433**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**1,879,447**	**$**	**8,201,189**
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE				
CIP Expenditures	$	2,500,000	$	2,281,433
TOTAL CIP EXPENSE	**$**	**2,500,000**	**$**	**2,281,433**
TOTAL EXPENSE	**$**	**2,500,000**	**$**	**2,281,433**
RESERVES				
Continuing Appropriation - CIP	$	–	$	8,520,232
TOTAL RESERVES	**$**	**–**	**$**	**8,520,232**
BALANCE	**$**	**(620,553)**	**$**	**(2,600,476)**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$**	**1,879,447**	**$**	**8,201,189**

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Group Description

The Office of the Mayor group provides executive oversight, strategic planning, and direction for the Commission for Arts and Culture, the Office of the Mayor (including Economic Growth Services), and the Office of Special Events.

Mission

To provide leadership in policy formulation, support transparent communication, build and maintain relationships with the communities of San Diego, enhance economic prosperity, and vitalize the City by supporting the region's cultural assets

Budget Department	Positions	Personnel Expenditures	Non - Personnel Expenditures	Total Expenditures
Commission for Arts and Culture	6.00	$ 712,651	$ 165,332	$ 877,983
Office of the Mayor[1]	38.17	4,836,316	983,445	5,819,761
Special Events	3.00	354,819	235,784	590,603
Total	**47.17**	**$ 5,903,786**	**$ 1,384,561**	**$ 7,288,347**

[1] The name of this department changed from Community & Legislative Services to Office of the Mayor in Fiscal Year 2012.



Department Description

The City of San Diego Commission for Arts and Culture (Commission) was established in 1988. Reporting directly to the Mayor's Office, the Commission is responsible for making all recommendations pertaining to arts and culture for City funding through its two competitive application programs. In addition, the Commission provides technical assistance in the areas of grant writing, non-profit management, and marketing; administers the Public Art Program which oversees the commission of new artworks in capital improvement projects and the management of the City's art collection; and through partnerships spearheads cultural tourism and special initiatives.

The Commission is the only public arts agency in San Diego County supporting artists and arts and culture organizations to ensure that their programs and services are accessible to the public and are of the highest quality. The Commission involves all sectors of the community in its planning processes in an effort to build audience participation and community support. Through effective public policy, advocacy, strategic partnerships, technical assistance, and funding, the Commission supports arts and cultural programming, neighborhood arts programs, festivals, public art, and cultural tourism all of which contribute to the quality of life, the local economy, and the vibrancy of San Diego.

The Department's mission is:

> ***To vitalize the City by supporting the region's cultural assets, integrating arts and culture into community life, and showcasing San Diego as an international cultural destination***

Goals and Objectives

The following goals and objectives represent the action plan for the Commission:

Goal 1: Efficiently and effectively administer the arts and culture programs through the work of a high-performing team

It is imperative that all government agencies operate at the highest levels of professional, fiscal, and ethical conduct. The Commission will accomplish this goal by focusing on the following objectives:

Commission for Arts and Culture

- Complete a scope of work guided by a performance-based work plan
- Maintain/increase budget through effective advocacy efforts and strategic public/private partnerships
- Maximize the strengths and skills of staff, Commissioners, and volunteers

Goal 2: Maintain a system to conduct effective and accurate internal and external communications and provide opportunities for critical feedback and data-sharing

Maintaining accurate and current data and sharing that data with staff and constituents is critical for developing a vibrant and competitive arts and culture sector. The Commission will accomplish this goal by focusing on the following objectives:

- Annually survey contractors and develop programs and services to serve their needs
- Ensure Commission staff, contractors, and partners effectively use all available technologies to improve data collection and communications

Goal 3: Advance the development of arts and culture activity in San Diego by administering the allocation of public funds and leveraging those funds for programs and services to broad-based sectors of the San Diego community

The City is committed to serving the full diversity of its residents and visitors. The arts and culture sector can play a critical role in increasing access to services. The Commission will accomplish this goal by focusing on the following objectives:

- Partner with other California arts funders to manage a universal online application system that contractors can use to easily leverage additional resources
- Develop improved resources for applicants that will strengthen the capacity of current contractors and encourage applications from underserved parts of the City

Goal 4: Provide meaningful aesthetic and cultural experiences for San Diego's residents and visitors through the collection of artworks according to the Commission's established collecting mission

The installation of art in the public realm contributes to the fulfillment of the City's commitment to honor the heritage of San Diego and to celebrate the diversity of its citizenry. San Diegans expect the Public Art Program and the Civic Art Collection to play a significant role in the City's efforts to protect and elevate their quality of life, earn their affection, and inspire their civic pride. The Commission will accomplish this goal by focusing on the following objectives:

- Obtain approval to implement three policies to support the development and maintenance of the Public Art Program and the Civic Art Collection according to the City's collecting mission. The three policies include the art donation policy, the public art policy, and the civic enhancement fund expenditure policy
- Implement new methods for providing broad public access to selected works from the Civic Art Collection

Goal 5: Expand access to the arts to broad-based sectors of the community through innovative partnerships, resource sharing opportunities, and the seeding of new initiatives

Tourism is the third largest industry in the City of San Diego and one of the major draws for tourists is arts and culture. Therefore, it is imperative that the City do all it can to develop arts and cultural activities. The Commission will accomplish this goal by focusing on the following objectives:

- Partner with San Diego Convention and Visitors Bureau to create a robust cultural tourism marketing campaign
- Provide a leadership role in developing and implementing strategic public/private partnerships

Service Efforts and Accomplishments

The Commission's Fiscal Year 2012 Allocations Programs received and reviewed 123 applications from San Diego

non-profit organizations, 81 through the Organizational Support Program (OSP), and 42 through the Creative Communities San Diego (CCSD) Program. In 2010, the 70 OSP-funded organizations contributed more than $173 million in direct expenditures to the local economy and supported more than 7,000 jobs. These organizations represent annual operating incomes ranging from $9,000 to more than $19 million. In addition, more than 10,800 volunteers and 1,260 volunteer board members donated time and talent to these organizations.

The impact of OSP-funded arts and culture organizations extends far beyond the number of tickets sold. Education and outreach criteria within the Commission's funding guidelines encourage these organizations to reach San Diego's youth and under-served communities ultimately serving more than 514,000 individuals. In addition to selling 2.7 million admissions, OSP organizations provided more than 2.2 million admissions free-of-charge.

One and a half million visitors participate in arts and cultural organizations funded by the Commission through OSP. According to the San Diego Visitor Profile Study conducted by CIC Research, tourists who participated in an arts and culture activity are likely to have a longer stay (3.8 vs 1.8 days for all visitors) and nearly 60 percent of these visitors use hotel accommodations. In addition, these visitors spend $561 per trip compared with the average tourist's $235.

In Fiscal Year 2011, the Commission administered the 2004 Public Art Master Plan, Council Policy 900-11 (that stipulates that 2 percent of the budget of eligible construction projects with eligible project funds in excess of $250,000 be used for the Public Art Program), and Ordinance 19280 (that stipulates that 1 percent of the project budget of eligible private and commercial development is to be used for art or cultural enhancement). Further policies and procedures for the management of the City's art collection are under development in collaboration with other City departments. The intended net effect of these inter-linked collections management policies and procedures is an increase in the quality, value, safety, and condition of the City's art assets.

Often in collaboration with partner organizations such as San Diego Grantmakers and the San Diego Foundation, the Commission presented a number of educational workshops for arts organizations. These included administering an Emerging Leaders group for up-and-coming arts administrators, marketing workshops that help participants create successful media kits and learn to harness the power of the emerging web 2.0 platforms, and a speaker series that brought industry leaders to San Diego. Last year the Commission convened the Cultural Tourism Summit "Paradise Found," a brainstorming and strategic planning event for enhanced cultural tourism initiatives, attended by artists, arts and culture administrators, and members of the tourism industry. The Commission continued to manage and evolve BANG, a regional marketing campaign for the arts and culture industry designed to drive traffic to the San Diego Art+Sol website, as well as develop business support and patronage for the arts. These efforts will be enhanced in the coming year with support from a National Endowment for the Arts (NEA) grant, one of two competitive NEA grants the Commission received in Fiscal Year 2011.

Additionally, in Fiscal Year 2011 the Commission launched its new logo and website. This logo is now being conveyed to a national audience of arts professionals, including 1,000 delegates who attended the June 2011 Americans for the Arts Convention in San Diego hosted by the Commission.

Finally, during Fiscal Year 2011 the Commission continued the successful collection and management of financial and other quantitative forms of data from its Organizational Support Program applications for funding through participation in the California Cultural Data Project (CA CDP). In addition to creating an online mechanism for applicants to report their data, the CA-CDP provides applicants access to certified public accountants to help with financial reporting questions, as well as access to automated financial reports which contractors may submit in lieu of their own internally-produced financial reports as part of their year-end requirements.

All applications, requests for payment, and final reporting forms have been converted to Microsoft Word documents so organizations can complete them and save them onto their own computers. Forms are also available in PDF for organizations that do not use Microsoft Office, and are available from the Commission's website. Tracking receipt and processing of all forms is now done using a Microsoft Access database which enables staff to efficiently notify applicants and contractors of omissions, errors, and deadlines in a timely manner.

Commission for Arts and Culture

Key Performance Indicators

Performance Measure	Actual FY2010	Actual FY2011
1. Contractor satisfaction rating as “Very Good” or “Excellent” on the Commission's overall performance	99%	98%
2. Contractor satisfaction rating of staff as “Very Good” or “Excellent” on the Commission's responsiveness	100%	99%
3. Number of technical assistance and community partnership workshops conducted across all programs	26	38
4. Percentage of Organizational Support Program applications reviewed and verified by the California Cultural Data Project	100%	100%
5. Number of active contracts with arts and culture organizations managed by the Commission	127	116
6. Number of recommendations in the 2004 Public Art Master Plan implemented (e.g., public art project management and collections management activities)	20	20

Commission for Arts and Culture

Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		6.00		**6.00**		0.00
Personnel Expenditures	$	668,624	**$**	**712,651**	$	44,027
Non-Personnel Expenditures		164,056		**165,332**		1,276
Total Department Expenditures	**$**	**832,680**	**$**	**877,983**	**$**	**45,303**
Total Department Revenue	**$**	**-**	**$**	**-**	**$**	**-**

Public Art Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Public Art	$	-	**$**	**6,300**	$	6,300
Total	**$**	**-**	**$**	**6,300**	**$**	**6,300**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Art Collection Storage Addition for storage costs for the Aztec Brewery Artifacts Collection.	0.00	$	6,300	$	-
Total	**0.00**	**$**	**6,300**	**$**	**-**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
NON-PERSONNEL						
Contracts	$	-	**$**	**6,300**	$	6,300
NON-PERSONNEL SUBTOTAL	**$**	**-**	**$**	**6,300**	**$**	**6,300**
Total	**$**	**-**	**$**	**6,300**	**$**	**6,300**

Transient Occupancy Tax Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Commission for Arts & Culture	$	702,328	**$**	**739,713**	$	37,385
Public Art		130,352		**131,970**		1,618
Total	**$**	**832,680**	**$**	**871,683**	**$**	**39,003**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Commission for Arts & Culture	5.00	**5.00**	0.00
Public Art	1.00	**1.00**	0.00
Total	**6.00**	**6.00**	**0.00**

Commission for Arts and Culture

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 61,067	$ -
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	23,108	-
Total	**0.00**	**$ 84,175**	**$ -**

Expenditures by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
PERSONNEL			
Salaries and Wages	$ 413,051	**$ 457,126**	$ 44,075
Fringe Benefits	255,573	**255,525**	(48)
PERSONNEL SUBTOTAL	**$ 668,624**	**$ 712,651**	**$ 44,027**
NON-PERSONNEL			
Supplies	$ 3,569	**$ 4,121**	$ 552
Contracts	126,845	**128,477**	1,632
Information Technology	27,748	**23,108**	(4,640)
Energy and Utilities	1,846	**1,935**	89
Other	4,048	**1,391**	(2,657)
NON-PERSONNEL SUBTOTAL	**$ 164,056**	**$ 159,032**	**$ (5,024)**
Total	**$ 832,680**	**$ 871,683**	**$ 39,003**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
Salaries and Wages						
20000024	1107	Administrative Aide 2	1.00	**1.00**	$42,578 - $51,334	$ 51,591
20000132	1218M	Associate Management Analyst	1.00	**1.00**	54,059 - 65,333	63,700
20001220	2268	Executive Director	1.00	**1.00**	46,966 - 172,744	94,563
20000924	1876	Executive Secretary	1.00	**1.00**	43,555 - 52,666	51,349
20000778	1769	Public Art Program Administrator	2.00	**2.00**	66,768 - 80,891	156,928
		Termination Pay Annual Leave				38,995
Salaries and Wages Subtotal			**6.00**	**6.00**		**$ 457,126**
Fringe Benefits						
		Employee Offset Savings				$ 9,472
		Flexible Benefits				41,125
		Long-Term Disability				2,443
		Medicare				6,215
		Other Post-Employment Benefits				36,246
		Retirement ARC				122,977
		Retirement DROP				2,973

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
		Retirement Offset Contribution				677
		Risk Management Administration				6,018
		Supplemental Pension Savings Plan				21,466
		Unemployment Insurance				1,627
		Workers' Compensation				4,286
Fringe Benefits Subtotal						**$ 255,525**
Total Personnel Expenditures						**$ 712,651**

Commission for Arts and Culture

Revenue and Expense Statement (Non–General Fund)

Public Art Fund	FY2011 Budget*	FY2012 Adopted
BEGINNING BALANCE AND RESERVES		
Balance from Prior Year	$ –	$ 137,762
TOTAL BALANCE AND RESERVES	**$ –**	**$ 137,762**
REVENUE		
TOTAL REVENUE	**$ –**	**$ –**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ –**	**$ 137,762**
OPERATING EXPENSE		
Operating Expense	$ –	$ 6,300
TOTAL OPERATING EXPENSE	**$ –**	**$ 6,300**
TOTAL EXPENSE	**$ –**	**$ 6,300**
BALANCE	**$ –**	**$ 131,462**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ –**	**$ 137,762**

*At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



Department Description

The Office of the Mayor includes the offices of Policy, Communications and Press, Community Outreach, Council Affairs, Appointments to Boards and Commissions, Special Projects, CityTV, Intergovernmental Relations, Protocol, and Economic Growth Services.

The Policy Office assists the Mayor in formulating and carrying out public policy decisions within the City. In doing so, the Office interacts with the City Council, Independent Budget Analyst (IBA), City Attorney, and other public stakeholders. The Office implements the Mayor's policy priorities for the benefit of the City and its residents. The Office includes the Intergovernmental Relations Department and Bi-National Affairs, described below.

The Communications and Press Office maintains open and transparent communication between the City, its residents, and the media on behalf of the Mayor. The Office proactively provides information regarding the Mayor's policies and initiatives, department operations, and other City information, along with responding to media requests regarding City government. The Office maintains the City's website, establishes City-wide communication policies, provides oversight of public information efforts, and facilitates internal communication to City employees including managing the City's internal website.

The Community Outreach Office directs the Mayor's community outreach strategy, staff, and operations. This office focuses time and effort on creating, fostering, and strengthening relationships in the community, attending functions on the Mayor's behalf, and providing a line of communication between the community and the Mayor.

The Council Affairs Office facilitates the preparation, internal review, and docketing of Requests for Council Action on behalf of City staff. Primary activities include staff training, document management and review, and agenda planning and coordination with the Office of the Council President and the City Clerk. Council Affairs also serves as the liaison to the City Council and the IBA to answer questions, respond to requests, and resolve issues associated with actions proposed for City Council consideration or items under the purview of the Mayor.

The Appointments to Boards and Commissions Office is responsible for directing and facilitating appointments to City boards and commissions and related policy initiatives. This office assists the Mayor by managing the identification, recruitment, vetting, nomination, and confirmation of applicants for public appointment. The Office manages appointee relations, the establishment of new committees or boards, special projects, and any required procedural, Municipal Code, City Charter, and by-law modifications.

Office of the Mayor

The Special Projects Office is responsible for assisting and advising in the framing of policy matters including budget policy, capital projects, economic development, water conservation and reliability, and other issues that require the integration of operations policy and public outreach. The Office works with staff across the City to develop solutions to assist in accomplishing operational goals and implementing policy decisions.

CityTV is the City government's cable access television network. CityTV provides live televised coverage of City Council proceedings and other public meetings. CityTV also covers City news conferences and produces a variety of unique original programming including public service announcements, community forums, and special event coverage.

Intergovernmental Relations, including Bi-National Affairs, secures passage of federal and State funding, and legislative measures that enhance the City's capacity to provide essential community services, and supports measures that broaden or protect the City's legal authority in land use planning, taxation, and employee policies. Intergovernmental Relations also opposes measures that decrease the City's legal authority to provide essential services or reduce revenue sources required to maintain services or mandate additional costs on the City without providing reimbursement. Intergovernmental Relations assists City officials in negotiations with other governmental entities and helps identify and pursue grant funds to assist programs conducted by the City.

The Office of Protocol manages visits to the Mayor by high-level dignitaries, diplomats, government officials, and celebrities. The Office also manages consular relations and military/protocol relations, oversees protocol responsibilities at the State of the City address, and serves as liaison to the International Affairs Board, Sister Cities, and other local cultural groups and organizations. Protocol staff serves as the Mayor's liaison to the international community and represents the Mayor at special cultural and international engagements and meetings throughout the City. The Office also coordinates and processes Mayoral proclamation and letter requests on behalf of the City.

The Mayor’s Office of Economic Growth Services implements economic development programs for the City in order to create and retain jobs and taxable investment in the City of San Diego. Economic Growth Services consists of two focused work units: the Business Expansion, Attraction, and Retention (BEAR) Team, and the Government Incentives (GI) Team. These two teams work directly with businesses, business organizations, and City departments to facilitate new investment and to create a business-friendly environment that ensures a stable economy. Economic growth, energy independence, revenue enhancement, and community revitalization are accomplished by attracting new companies, retaining and/or expanding existing companies, making San Diego competitive in emerging markets, and revitalizing older business communities.

The Department's mission is:

> ***To provide a fiscally-sound, effective government that is responsive and dependable; a safe, well-maintained, and healthy environment; abundant opportunities so residents and visitors can enjoy the highest quality of life by providing leadership in policy formulation; support for transparent communication; coordination with other elected officials, local leaders, and foreign dignitaries; to maintain relationships with the communities of San Diego; and to create and retain jobs and taxable investment in the City of San Diego***

Goals and Objectives

The following goals and objectives represent the action plan for the Office:

Goal 1: Attract, retain, and expand businesses through the use of appropriate and beneficial tools
The Office will move toward accomplishing this goal by focusing on the following objectives:

- Maintain and develop new effective partnerships with businesses, trade associations, universities, and community-based organizations

- Provide effective tailored technical assistance and incentives to key businesses
- Market the City of San Diego as a business-friendly City

Goal 2: Maintain a business-friendly environment to increase jobs and promote economic stability
The Office will move toward accomplishing this goal by focusing on the following objectives:

- Develop progressive policy initiatives and strategic plans that support job development and economic stability
- Support appropriate, streamlined regulations
- Maintain a fair and appropriate tax base
- Support a diversity of industries to encourage economic stability

Goal 3: Make San Diego competitive in emerging markets such as CleanTech
The Office will move toward accomplishing this goal by focusing on the following objectives:

- Maintain an awareness of research and market trends
- Establish connections to new industry groups, and to businesses and universities
- Attract, retain, and expand CleanTech companies

Goal 4: Foster economic development in economically distressed communities
The Office will move toward accomplishing this goal by focusing on the following objectives:

- Collaborate with community-based organizations (e.g., Business Improvement Districts, the Redevelopment Agency)
- Educate the business community to make them aware of incentives that are offered by the City (large and small)
- Attract new businesses to economically distressed communities

Goal 5: Increase the City's international trade-related activities
The Office will move toward accomplishing this goal by focusing on the following objectives:

- Enhance international trade activity in the Foreign Trade Zone
- Support activities and policies promoting international trade

Service Efforts and Accomplishments

The Policy Office works to promote and solve environmental, social, and financial issues facing the City. The major accomplishments for the Policy Office during Fiscal Year 2011 include finalizing the Managed Competition Guide; progress on significant border projects like the San Ysidro Port of Entry and extending State Route 905 to the international border; pursuing the Phase III expansion of the Convention Center; breaking ground on the new Main Library; coordinating the Balboa Park 2015 Centennial Project; facilitating economic roundtables, business attraction, retention, and expansion efforts to create local area jobs, and expanding the regional Enterprise Zone; and combating the State's efforts to eliminate local redevelopment and economic development programs which are stimulating the local economy.

The Communications and Press Office conducted press conferences, issued press releases, sent email blasts, utilized social media, and responded to requests for information to maintain open and transparent dialogue between the City, its residents, and the media. The Communications and Press Office also processed several dozen Public Record Act requests from news agencies. In addition, the Office facilitated communication with City employees on behalf of City departments and the Mayor, utilizing the City's internal website, email blasts, meetings, and written communications.

The Community Outreach Office has proactively built and strengthened relationships with individuals and community groups in order to effectively communicate the Mayor's policies and provide the Office with community feedback. This office has also created a diverse set of opportunities and made the best use of the Mayor's

involvement and time in the community to engage the public through public speaking appearances, weekend community events, and in-office appointments.

Utilizing a citywide process supported by an electronic docketing and agenda management system, the Council Affairs Office facilitates the preparation and placement before the City Council of approximately 1,000 items annually.

The Appointments to Boards and Commissions Office continued to streamline the appointment process and fill open seats on boards and commissions. The Office made a number of appointments/re-appointments in the last fiscal year.

The Special Projects Office supported development of the Fiscal Year 2011 budget and managed several of the resulting outcomes. The Office worked on developing strategic approaches to pension reform, economic development, capital improvement projects, budget reductions, corporate partnerships, managed competition, and resolving the City's structural deficit.

The CityTV Office covered public meetings for live television as well as news conferences for the Mayor and other officials.

During the 2010 legislative session, Intergovernmental Relations secured passage and signature of five bills: AB 2294 allows the City to require driver's licenses for pedicab operators, SB 346 phases out copper brake pads which is critical to allow the City to meet its Total Maximum Daily Load (TMDL) requirements for copper, AB 2567 allows cameras to be mounted on street sweepers to enforce parking provisions and enables street sweepers to better clean up storm water waste, and AB 1666 specified that the State's confidentiality rules do not prohibit an auditor or controller from providing a substantiated audit report to an appropriate authority for disciplinary purposes. At the ballot, Intergovernmental Relations partnered with the League of California Cities and the Big Ten Mayors in support of Proposition 22 to prevent future State raids of local funds.

At the federal level, Intergovernmental Relations was able to secure over $1.3 million in funding for a number of projects which help departments perform their responsibilities and deliver services to our residents, including funding for the Police Crime Lab, the City's four-reservoir water supply intertie, an interstate highway interchange improvement project, and the Skyline Hills Branch Library. Regional funding successes included $2.3 million in military construction funding for the Point Loma Naval Marine Mammal Surgical Suite and $2 million for the San Diego Area Water Reclamation Program.

Funding at the border included over $75 million for both SR-905 and SR-11/Otay Mesa Port of Entry; $700,000 for the Tijuana River Valley; and $150,000 for the San Ysidro Intermodal Center, which is slated to be in the next round of the Regional Transportation Plan (RTP) and projected to receive $15 million for design and planning.

Additional funding included awards for urban greening, the Southeastern San Diego Community Plan Update, Housing and Community Development (HCD) Catalyst Projects Village at Market Creek and Quarry Falls, and gang prevention initiatives.

The Office of Protocol managed visits to the Mayor by high-level dignitaries, diplomats, and domestic/international military and government officials. Protocol staff attended board meetings as a City representative of the Japan Society, Sister Cities, International Affairs Board, Consular Corps, San Diego Military Affairs Council, and San Diego World Trade Center.

During the last year, the Mayor's Office of Economic Growth Services (EGS) worked closely with other City departments to facilitate the expansion, attraction, and retention of several major business establishments throughout the City. Significant new projects which were completed in Fiscal Year 2011 include the following: in Otay Mesa (1) the 300,000 square foot Costco Packaging Center which will package and distribute Kirkland merchandise to 157 retail outlets in Mexico and the western United States, and (2) Emerald Textiles, a $20 million high-efficiency commercial laundry; five Mira Mesa projects including (1) expansion of Chromalloy's aircraft engine test and repair facility, (2) expansion of White Labs, a manufacturer of yeast and hops for microbrewing, (3) expansion of Integrated DNA Technologies, a medical device manufacturer, (4) attraction of CleanTech manufacturer Energy Efficiency

Corp, and (5) attraction of microbrewer Green Flash Brewing Co; and three University projects including (1) expansion of Westfield Shopping Town – UTC, (2) expansion of Advanced Bio-Healing, a medical device manufacturer, and (3) a new laboratory for DiscovRx, a drug manufacturer.

In Fiscal Year 2012, the BEAR Team will work with a number of large manufacturing, energy, and service sector businesses contemplating expansion or relocation to the City of San Diego. Economic Growth Services will continue to organize "Your Business Matters" workshops throughout the year to promote the various local, State, and federal business programs to educate businesses on the programs and technical assistance available. Working with the South County Economic Development Council and the several regional chambers of commerce, EGS will continue to organize workshops targeting accounting and tax professionals and job developers on the benefits of the incentive program with updates provided by an expert panel of speakers from the Franchise Tax Board and the Internal Revenue Service. Additionally, the restructure of the City's Foreign Trade Zone Program was completed in Fiscal Year 2011 and a marketing campaign will be launched in Fiscal Year 2012. This will assist the City to enhance international trade opportunities, entice new private investments, and create jobs.

Key Performance Indicators

Performance Measure	Actual FY2010	Actual FY2011
1. Number of jobs retained or created	1,607	1,595
2. Number of enterprise zone vouchers issued	6,926	8,190
3. Private investment dollars generated by economic development programs	$286M[1]	$128M
4. Number of businesses with projects assisted[2]	18	19

[1] The Fiscal Year 2010 capital investment figure includes $185 million to be invested by Advanced Particle Therapy Corporation for the Scripps Proton Treatment Center which will be constructed over a two-year period.

[2] Business investment in projects varies from year-to-year based on the time required to complete projects and fluctuations in the industrial market.

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Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		37.19		**38.17**		0.98
Personnel Expenditures	$	4,670,317	**$**	**4,836,316**	$	165,999[1]
Non-Personnel Expenditures		1,313,222		**983,445**		(329,777)
Total Department Expenditures	**$**	**5,983,539**	**$**	**5,819,761**	**$**	**(163,778)**
Total Department Revenue	**$**	**1,355,700**	**$**	**1,355,700**	**$**	**-**

Note: The name of this department changed from Community & Legislative Services to Office of the Mayor in Fiscal Year 2012.

[1] Personnel expenditures have increased due to the transfer of the Mayor's position and a reduction in vacancy savings (salary and fringe).

General Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
City TV	$	429,958	**$**	**404,329**	$	(25,629)
Economic Growth Services		1,374,127		**1,169,327**		(204,800)
Intergovernmental Relations		647,873		**635,674**		(12,199)
Mayor/Community & Legislative Services		3,408,650		**3,490,244**		81,594
Protocol		122,931		**120,187**		(2,744)
Total	**$**	**5,983,539**	**$**	**5,819,761**	**$**	**(163,778)**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
City TV	3.00	**3.00**	0.00
Economic Growth Services	9.08	**9.00**	(0.08)
Intergovernmental Relations	2.00	**2.00**	0.00
Mayor/Community & Legislative Services	21.67	**22.67**	1.00
Protocol	1.44	**1.50**	0.06
Total	**37.19**	**38.17**	**0.98**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$	484,703	$	-
Transfer of the Mayor Transfer of the Mayor's position and associated non-personnel expenditures from the Office of the Chief Operating Officer to the Office of the Mayor in order to better align the Mayor with his support staff.	1.00		144,570		-

Office of the Mayor

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	128,825	-
Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	2.17	66,687	-
Reduction in Overtime Reduction of overtime expenditures.	0.00	(3,427)	-
Reduction in Travel and Training Reduction of travel and training expenditures.	0.00	(10,000)	-
Reduction in Supplies and Contracts Additional reduction of supplies and contracts expenditures after a review of prior year spending trends.	0.00	(12,356)	-
Reduction of Miscellaneous Expenditures Reduction of office supplies, travel, and employee recognition expenditures.	0.00	(25,000)	-
Business Cooperation Program Transfer of Sales and Use Tax rebate expenditures from the Office of the Mayor to Citywide Program Expenditures for the Business Cooperation Program.	0.00	(350,000)	-
Total	**3.17**	**$ 424,002**	**$ -**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	2,890,568	**$**	**3,021,832**	$	131,264
Fringe Benefits		1,779,749		**1,814,484**		34,735
PERSONNEL SUBTOTAL	**$**	**4,670,317**	**$**	**4,836,316**	**$**	**165,999**[1]
NON-PERSONNEL						
Supplies	$	69,822	**$**	**58,717**	$	(11,105)
Contracts		663,299		**677,610**		14,311
Information Technology		131,187		**128,825**		(2,362)
Energy and Utilities		67,583		**81,799**		14,216
Other		376,493		**30,656**		(345,837)
Capital Expenditures		4,838		**5,838**		1,000
NON-PERSONNEL SUBTOTAL	**$**	**1,313,222**	**$**	**983,445**	**$**	**(329,777)**
Total	**$**	**5,983,539**	**$**	**5,819,761**	**$**	**(163,778)**

[1] Personnel expenditures have increased due to the transfer of the Mayor's position and a reduction in vacancy savings (salary and fringe).

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Charges for Current Services	$	1,355,700	**$**	**1,355,700**	$	-
Total	**$**	**1,355,700**	**$**	**1,355,700**	**$**	**-**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
Salaries and Wages						
90000539	1535	Clerical Assistant 2 - Hourly[1]	0.00	**1.00**	$29,931 - $36,067	$ 29,931
20000295	1350	Community Development Coordinator	2.00	**2.00**	76,731 - 92,893	185,786
20000300	1352	Community Development Specialist 2	3.00	**3.00**	54,059 - 65,333	196,980
20000303	1354	Community Development Specialist 4	2.00	**2.00**	66,768 - 80,891	161,782
20001162	2208	Confidential Secretary to the Mayor	1.00	**1.00**	16,640 - 104,832	75,518
20001118	2153	Deputy Chief Operating Officer	1.00	**1.00**	59,155 - 224,099	150,010
90000924	1876	Executive Secretary - Hourly	0.17	**0.17**	43,555 - 52,666	7,404
90001073	2103	Management Intern - Hourly	2.02	**1.00**	24,274 - 29,203	24,274
20001072	2007	Mayor	0.00	**1.00**	94,074 - 94,074	94,074
20001255	2178	Mayor Representative 2	21.00	**21.00**	19,323 - 151,840	1,758,598
20000170	1235	Multimedia Production Coordinator	2.00	**2.00**	48,901 - 59,197	117,210
20001222	2270	Program Manager	1.00	**1.00**	46,966 - 172,744	77,601
20000895	1857A	Senior Legislative Recorder	1.00	**1.00**	48,090 - 58,032	58,322
20000918	1872	Senior Planner	1.00	**1.00**	65,354 - 79,019	67,315
		Bilingual - Regular				2,912
		Overtime Budgeted				14,115
Salaries and Wages Subtotal			**37.19**	**38.17**		**$ 3,021,832**
Fringe Benefits						
		Employee Offset Savings				$ 80,350
		Flexible Benefits				294,136
		Long-Term Disability				17,459
		Medicare				41,496
		Other Post-Employment Benefits				217,476
		Retiree Medical Trust				585
		Retirement 401 Plan				2,338
		Retirement ARC				981,951
		Retirement DROP				1,806
		Retirement Offset Contribution				1,750
		Risk Management Administration				36,108
		Supplemental Pension Savings Plan				96,695
		Unemployment Insurance				11,416
		Workers' Compensation				30,918
Fringe Benefits Subtotal						**$ 1,814,484**
Total Personnel Expenditures						**$ 4,836,316**

[1] Hourly personnel funding was transferred from Management Intern to Clerical Assistant 2.



Department Description

The Office of Special Events is responsible for the overall management of events that take place on public property. It supports the significant role that events play in the development of San Diego's economic prosperity and enhancement of civic pride.

Representatives from the Office of Special Events work collaboratively with special event, business, visitor industries, and residential leadership throughout the community to facilitate events that provide unique and memorable experiences for residents and visitors while ensuring the public's safety and reducing the risk to the City of San Diego.

The Office of Special Events provides crucial leadership to the citywide Special Events Management Team. This team is comprised of more than sixty representatives from city, county, State, and federal governmental agencies involved in the recruiting, planning, permitting review, and on-site management of special events.

The Office of Special Events also works with the tourism industry to coordinate the development of bid proposals to bring major events and conventions to San Diego. It also serves as a liaison to these events once they have been secured.

The Department's mission is:

> ***To enhance the vitality, quality, and economic prosperity of San Diego through the support of special events***

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Provide leadership and coordination for the management of special events in San Diego
The Department will move toward accomplishing this goal by focusing on the following objectives:

Special Events

- Ensure a coordinated approach to the planning and on-site management of special events
- Manage internal reviewing authority procedures for the review of special event permit applications

Goal 2: Establish safe and enjoyable venues to support special events in San Diego
The Department will move toward accomplishing this goal by focusing on the following objectives:

- Minimize the City of San Diego's exposure to risk as it relates to special events
- Establish and support the implementation of best practices

Goal 3: Promote and enhance the economic strength of San Diego
The Department will move toward accomplishing this goal by focusing on the following objectives:

- Participate in regional business development and visitor industry initiatives
- Maintain San Diego’s national and international reputation as an industry leader in special event management

Goal 4: Utilize information technology (IT) solutions to support internal and external customers
The Department will move toward accomplishing this goal by focusing on the following objectives:

- Support internal customers through the development of technology that enables multi-disciplinary and multi-agency online interaction for the review and issuance of special event permits
- Develop an online special event permit application that supports external customer needs and interfaces with the permit application review process

Service Efforts and Accomplishments

In Fiscal Year 2011, the Office of Special Events provided management services for several national and international events that took place in San Diego including the Farmer's Insurance Open, Rock 'n' Roll Marathon, Comic-Con International, Surf Cup, and the Poinsettia and Holiday Bowls. In addition, the Office of Special Events provided permit, technical support, and promotional services for more than 1,700 community and major civic events attended by approximately 9 million people.

The Office of Special Events oversees the fundraising and management of Balboa Park December Nights, the largest free-of-charge festival in San Diego. An average of 300,000 people attend San Diego's favorite kick-off to the holiday season which will be one of the signature events featured in the 100th anniversary celebration of Balboa Park in 2015.

The Office of Special Events works collaboratively with the visitor industry organizations such as the San Diego Tourism Marketing District, San Diego Convention and Visitors Bureau, San Diego Convention Center Corporation, and San Diego Sports Commission to support events of national and international stature that each year bring hundreds of millions of dollars in economic impact along with extensive worldwide media exposure to the San Diego region.

The City of San Diego continues to serve as an industry leader in the management of special events. The impact of Special Events trends ranging from Homeland Security issues to flash mobs, and extreme sports/stunts has been significant to the special event industry with many agencies and organizations recognizing the potential exposure special events can bring to their municipality. Each year, dozens of municipalities, agencies, and organizations have sought best practice materials and information from the Office of Special Events to use as benchmarks in the establishment of their internal policies and operating procedures. The City of San Diego's reputation as a leader in event management complements the economic development and visitor industry initiatives to bring major national and international events and conventions to San Diego that benefit the regional economy.

Key Performance Indicators

Performance Measure	Actual FY2010	Actual FY2011
1. Amount of Annual Transient Occupancy Tax (TOT) revenue generated for which Office of Special Events provided support services	$3.2M	$3.5M
2. Number of major civic and community events that received permitting, technical, and or promotional assistance	1,760	1,775
3. Number of attendees at major civic and community events that received support services	9.0M	9.25M
4. Number of production meetings conducted with citywide team and event organizers	176	178
5. Number of insurance claims paid exceeding $1,000	0	0

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Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		3.00		**3.00**		0.00
Personnel Expenditures	$	351,645	**$**	**354,819**	$	3,174
Non-Personnel Expenditures		192,629		**235,784**		43,155
Total Department Expenditures	**$**	**544,274**	**$**	**590,603**	**$**	**46,329**
Total Department Revenue	**$**	**150,000**	**$**	**150,000**	**$**	**-**

Transient Occupancy Tax Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Special Events	$	544,274	**$**	**590,603**	$	46,329
Total	**$**	**544,274**	**$**	**590,603**	**$**	**46,329**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Special Events	3.00	**3.00**	0.00
Total	**3.00**	**3.00**	**0.00**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$	138,301	$	-
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00		82,082		-
Total	**0.00**	**$**	**220,383**	**$**	**-**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	209,916	**$**	**216,403**	$	6,487
Fringe Benefits		141,729		**138,416**		(3,313)
PERSONNEL SUBTOTAL	**$**	**351,645**	**$**	**354,819**	**$**	**3,174**
NON-PERSONNEL						
Supplies	$	9,411	**$**	**2,000**	$	(7,411)
Contracts		6,105		**58,106**		52,001
Information Technology		158,800		**138,301**		(20,499)
Energy and Utilities		2,127		**3,216**		1,089
Other		16,186		**34,161**		17,975
NON-PERSONNEL SUBTOTAL	**$**	**192,629**	**$**	**235,784**	**$**	**43,155**

Special Events

Expenditures by Category *(Cont'd)*

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Total	**$**	**544,274**	**$**	**590,603**	**$**	**46,329**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Charges for Current Services	$	100,000	**$**	**100,000**	$	-
Licenses and Permits		50,000		**50,000**		-
Total	**$**	**150,000**	**$**	**150,000**	**$**	**-**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20001222	2270	Program Manager	2.00	**2.00**	$46,966 -	$172,744	$ 178,295
20000783	1776	Public Information Clerk	1.00	**1.00**	31,491 -	37,918	38,108
Salaries and Wages Subtotal			**3.00**	**3.00**			**$ 216,403**
Fringe Benefits							
		Employee Offset Savings					$ 5,728
		Flexible Benefits					28,495
		Long-Term Disability					1,232
		Medicare					3,135
		Other Post-Employment Benefits					18,123
		Retirement ARC					66,219
		Retirement DROP					1,157
		Retirement Offset Contribution					152
		Risk Management Administration					3,009
		Supplemental Pension Savings Plan					7,803
		Unemployment Insurance					822
		Workers' Compensation					2,541
Fringe Benefits Subtotal							**$ 138,416**
Total Personnel Expenditures							**$ 354,819**

Group Description

Departments in the Community Services group include the Library and Park & Recreation Departments.

Mission

To provide superior customer service and enrichment through libraries, parks, and recreational programs

Budget Department	Positions	Personnel Expenditures	Non - Personnel Expenditures	Total Expenditures
Library	359.23	$ 27,561,316	$ 9,640,901	$ 37,202,217
Park & Recreation	840.26	57,110,578	54,781,851	111,892,429
Total	**1,199.49**	**$ 84,671,894**	**$ 64,422,752**	**$ 149,094,646**



Department Description

The San Diego Public Library System serves a population of over 1.3 million residents of the City of San Diego which encompasses an area of 342 square miles. The Library System consists of the Central Library, 35 branch libraries, and the adult literacy program (READ/San Diego). The Department serves the educational, cultural, business, and recreational needs of San Diego's diverse communities through its collection of more than 4.2 million books, including e-books and audio-visual materials, 3,888 periodical subscriptions, 1.6 million government documents, and over 291,000 books in 25 languages other than English. The library catalog and many index and full-text databases can be accessed electronically in all library facilities and via the Internet.

The Department's mission is:

To inspire lifelong learning through connections to knowledge and each other

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Create inspiring places that are accessible, safe, and a source of pride
Creating and maintaining facilities that are valued for their accessibility, comfort, and beauty is a high priority for the Department. The Department wants all libraries to have a welcoming environment that encourages use by all members of the community. The Department will move towards accomplishing this goal by focusing on the following objectives:

- Provide an appropriately-sized library system
- Improve library facilities and their accessibility

Goal 2: Effectively manage library collections
Having a well-managed library collection ensures that a diverse range of books and other media are readily available to patrons. The Department will move towards accomplishing this goal by focusing on the following objectives:

- Assure collection meets the needs of customers
- Improve access to library materials

Goal 3: Provide high quality library programs and services
Providing quality programs and services allows the Library to meet the various needs of its patrons. The Department will move towards accomplishing this goal by focusing on the following objectives:

- Develop and offer programs that address the needs and interests of the community
- Improve the delivery of information and reader advisory services
- Preserve total operating hours and facilities

Goal 4: Develop and sustain a thriving library system
Maintaining the necessary funding and resources is essential to the operation of a library system capable of supporting one of the largest cities in the United States. The Department will move towards accomplishing this goal by focusing on the following objectives:

- Maintain and expand external revenue sources through the San Diego Library Foundation and other sources
- Incorporate state-of-the-art technology to optimize efficiency

Goal 5: Provide a trained, skilled, and responsive workforce
Building and developing a trained and skilled workforce is essential to the success of the Department. Ensuring that its employees are trained and have access to the necessary resources the Library needs will create a higher performing organization that operates more efficiently and effectively. The Department will move towards accomplishing this goal by focusing on the following objectives:

- Create a learning organization structure for the Department
- Encourage career development and advancement

Service Efforts and Accomplishments

In Fiscal Year 2010, Library circulation reached an all time high with 7.7 million items loaned, and an additional 1.2 million items used in libraries. Over 1.6 million reference questions were answered by library staff, more than 1.7 million customers signed up to use the Internet on a library workstation, and over 1.9 million online database searches were conducted. More than 79,000 adults and 172,000 juveniles attended programs and the San Diego libraries attracted more than 6.3 million visitors overall, which exceeds the attendance at San Diego Padres and Chargers home games combined. There were also 6.1 million virtual visits through the Library website.

In March 2010 the Library reduced its overall operating hours. As a result, in Fiscal Year 2011 library use decreased from the previous year: there were 7.1 million items loaned (a 7.5 percent decrease), almost 1.4 million reference questions answered (a 12.5 percent decrease), 1.6 million Internet signups (a 3.1 percent decrease), almost 1.8 million online database searches conducted (a 5.7 percent decrease), and 5.6 million visitors (a 6.0 percent decrease). Overall library operating hours decreased by 15.4 percent.

Despite the reduced operating hours, in Fiscal Year 2011 there were significant increases in program attendance and online resources. More than 91,000 adults attended programs (a 14.9 percent increase), more than 191,000 juveniles attended programs (an 11.2 percent increase), and there were 6.3 million virtual visits through the Library website (a 2.5 percent increase).

Even though there were some decreases during these challenging economic times, the Library remains heavily used and a popular destination due to the variety of innovative and stimulating programs and services offered.

READ/San Diego

In San Diego County, approximately 450,000 adults cannot read or write well enough to cope with daily and work-related challenges. READ/San Diego Adult Literacy Program, which serves as a model for the country, is transforming the lives of adult learners by giving them the skills and love of reading that will serve them for a lifetime. In Fiscal Year 2011, the program had 314 volunteers serving 419 adult learners, 94 families, and 99 children.

With generous support from a 2010 Qualcomm grant READ/San Diego's Families for Literacy Program (FFL) gave families in the Logan Heights, City Heights, Valencia Park and Serra Mesa-Kearny Mesa communities 6,180 books.

Adult Programming

The San Diego Public Library offers a variety of stimulating and thought-provoking programs for adults. For the last five years the Library has partnered with KPBS on One Book, One San Diego which encourages residents to join others in the shared experience of reading the same book. In 2011, the One Book selection *The Gangster We Are All Looking For* by lê thi diem thúy, a young Vietnamese-American woman who grew up in the Linda Vista area, had 570 attendees at three author talks. Almost 5,800 people attended 49 other related programs, lectures, and exhibits. There were also over 1,500 books circulated.

The Library commemorated the 90th Anniversary of Women's Suffrage in the United States, which honored the long road to passage of the U.S. Constitution's Nineteenth Amendment granting rights of citizenship to women. The commemorative events included films, an exhibit, and a feminist book discussion series. In partnership with San Diego Writers, Ink, multiple award-winning British author, China Mieville, spoke about his newest urban fantasy novel, *Kraken*. The event was held in conjunction with the extremely popular International Comic-Con Convention. In honor of the Irish writer James Joyce and his monumental novel *Ulysses*, the Library and 125 participants joined in the global cultural celebration of "Bloomsday" festivities that included music, dance, film, a drama performance, and a lecture discussion. The 45th Annual Local Authors Exhibit and Reception, which showcases, celebrates, and nurtures local writers, had its largest turnout with 266 authors and 83 co-authors furnishing 320 titles reflecting the diversity of San Diego's population and equally diverse scope of interest. The featured speaker was Rae Armantrout, 2010 Pulitzer Prize Winner for Poetry, who is this year's recipient of the Local Author Literary Achievement Award (LOLA).

Employment and Career Resources

San Diego Public Library is a key source for employment and career resources. The Library's Job Start website provides links to local employment resources, job search tools, job training, links to job fairs, employment agencies, unemployment and workplace rights, career guidance information, and numerous circulating and reference books to support job seekers. The Library sponsored several job fairs including at Valencia Park/Malcolm X Branch Library, Serra Mesa/Kearny Mesa Branch Library, Mission Valley, and North University Community Branch Library. There is also a Workforce Partnership Career Center in the Serra Mesa-Kearny Branch Library and through this individual assistance and workshops are provided. In 2011, libraries throughout the City provided 888 computers as well as free wireless Internet access, both of which are increasingly important as more employers require that employment applications be submitted online.

Historical and Educational Exhibits

San Diego Public Library continued its proud tradition of bringing outstanding educational exhibits to our City. In Fiscal Year 2011 there were six exhibits including "Fantography" Baseball Photography Exhibition with fan photographs assembled by local baseball historian and author Andy Strasberg, and the "Freedom Riders" Exhibit depicting the original Freedom Riders civil rights protest group that successfully challenged segregated public facilities in the South in 1961.

Library

Conference Exhibits and Participation

The Library participated in two major conferences in Fiscal Year 2011. The Library had a booth at the extremely popular 2010 International Comic-Con Convention, which served to remind the crowds attending of the ways that library service complements and nurtures popular culture. The Library was the host library for the 2011 American Library Association (ALA) Midwinter Conference in San Diego, which had over 10,000 participants. The Library had an exhibit booth promoting library services and featuring the new Central Library. Five ALA related events were held at the current Central Library and Valencia Park/Malcolm X Branch Library. In honor of ALA, the Central Library also held a special "MegaMonday" series of events open to the public, which was featured that day on the KUSI morning show.

Films and Documentaries

As a gathering place for people from all walks of life, the San Diego Public Library has developed a reputation as a premier location for movie lovers to come together to watch popular and cutting-edge films and documentaries. Specific highlights for Fiscal Year 2011 included nine compelling award-winning documentaries, which were part of the "Community Cinema" Series and presented free to the public in conjunction with the prestigious PBS series, Independent Lens; the screening of the 2010 Soccer World Cup South Africa qualifying and final games, which were screened at Central Library and several branches; the screening of all 20 stages of the Tour de France, the best known and most prestigious bicycle race in the world; the screening of "California of the Past" digital stories, which were followed by a question and answer session with the veterans and project partners from the Japanese American Historical Society of San Diego and Media Arts Center San Diego; and "Schlockfest" Monthly Film Series, an homage to the classic B movies from Hollywood's Golden Age.

Music Series

The San Diego Public Library has a well established music program that the community has responded to with enthusiasm and ongoing support, as evidenced by the steadily growing attendance by musicians, music lovers, music appreciation students and San Diego residents. The Library has two Concert Series, a Fall Concert Series and a Winter/Spring Concert Series, each consisting of approximately six concerts. A total of 1,805 music lovers attended the concert series in Fiscal Year 2011. The Opera Insights Series offers free preview presentations about the four productions in San Diego Opera's season. The series prepares operagoers with enjoyable, informative, and engaging sessions that integrate historical and cultural background, music analysis, plot synopsis, and CD and DVD selections.

Visual Arts Program

The Visual Arts Program is a unique, nationally recognized program of museum quality art exhibitions held in libraries that are part of the San Diego Public Library system. This program is the only endeavor in San Diego dedicated to exhibiting art created by the City's serious, mid-career, and older contemporary artists. There were five major exhibitions in Fiscal Year 2011. The prominent role that the Visual Arts Program played in the careers of two well-known artists who died in 2010, William Gambini and Beth King, was also acknowledged in their Union-Tribune obituaries.

Special Collections

Special Collections encompass many of the treasures of our community including Southern California and Baja California history, subscriptions to major newspapers, genealogy records, and a rare book collection. In 2009, the staff and volunteers in Special Collections completed an important tool for genealogy research: an index of deaths and obituaries from the San Diego Union, 1868-1915 and San Diego Herald, 1851-1860. In 2010 and 2011, the staff continue to index the San Diego Union from 1916 to 1929. PDF versions of these records are accessible in the Digital Library Collection. The Wangenheim Room Rare Book Collection also had two major exhibits in Fiscal Year 2011.

Children's Programming

The San Diego Public Library offers a wide array of services and programming for children, teens, and young adults. The Summer Reading Program, which is one of the most anticipated programs each year for youth, is designed to help students retain and build their reading skills over the summer months. In 2010, there were 5,250 juvenile programs and attendance at these events grew by 10 percent from the previous year, to 151,733 attendees. The San Diego Padres were a major sponsor of the 2010 Summer Reading Program, providing 20,000 free tickets to youngsters who met their Summer Reading goals. The San Diego Zoo was also a major sponsor, providing 16,000 free admission tickets for children and 2,000 for teens who read 10 books and 1/2 off for Day Passes for up to six family members or friends.

Other major events in Fiscal Year 2011 included Grammy Award Winning Singer Patti Austin, in partnership with the San Diego State Circle of Education Program, who performed a family-oriented sing-along concert at City Heights/Weingart Library & Performance Annex to more than 250 attendees. Nationally-Recognized Children's Author Pamela Muñoz Ryan, spoke to more than 300 fans about her new books, including her latest award winning title, *Esperanza Rising*. Each child who attending received a free copy of her book, courtesy of the publisher, Scholastic, Inc., the Friends of Logan Heights Library, and Point Loma/Hervey Library Partnership.

Special Partnerships

In Fiscal Year 2011 the San Diego Public Library strengthened community partnership to leverage resources and better serve the community. The Library partnered with Computers 2 San Diego Kids (C2SDK) to improve computer literacy and provide computers to children and families in need through participating branch libraries. Each computer is loaded with Microsoft Windows and Office Suite software and C2SDK provides free computer and software support through its partnership with the library.

The new Logan Heights Branch Library that opened in December 2009, has developed several new collaborative community partnerships in the last year to serve the needs of their predominantly Hispanic and low income community. San Diego Community College District Continuing Education provides English as a Second Language (ESL) and Citizenship Classes at the Logan Heights Branch Library. A Reason to Survive, a non-profit organization in Point Loma that caters to at risk youth, is working closely with the Logan Heights Branch Library and the Friends of the Library to provide music and art programs to youth in the Logan Heights area. University of California San Diego (UCSD) eTutorial and Mentorship Program is the first program of this type to work with the Library. The program provides online and face-to-face tutoring for students at the Logan Heights Branch Library and encourages them to go to college. San Diego Children's Choir is collaborating with the Logan Heights Branch Library to provide free uniforms, music sheets, and two music instructors for children in grades K-5. Workforce Partnership South Metro Career Center is working with the Logan Heights Branch Library to offer adults free Career Workshops such as resume and cover letter writing, job searching, and improving interview skills.

Grants

The San Diego Public Library received several grants in Fiscal Year 2011 that are stretching department resources and allowing the Library to better reach customers in selected demographics. Mobile Stories: Teen Citizen Journalists in Action is a Library Services and Technology Act (LSTA) Grant for $76,988, which will engage 60 underserved teens and young adults from diverse backgrounds to become digital reporters/citizen journalists using cell phone technology. The participants will target specific populations of underserved and at-risk youth with motivating and empowering messages to "get the word out" about the treasures offered thorough the library system. The Institute of Museum and Library Services (IMLS) Grant designated $25,000 in federal funds to the City of San Diego for books, technology, education, and outreach programs for the Skyline Hills Branch Library. The Eureka! Leadership Program, sponsored by the California State Library in partnership with Infopeople, accepted 32 applicants from across the state to participate in a professional development initiative. Two of San Diego Public Library applicants were selected to participate and they received $5,000 for each their projects. One project, Cuddle Up & Read, teaches parenting teens how to read to their babies, select age appropriate materials, and help foster early literacy skills in their children. The other project, Connections after 50 in the Greater Clairemont Area, provides programming and

volunteer opportunities to this target population through five participating branch libraries in the area. This project built on a previous fellowship program, "Transforming Life after 50," through the Institute of Museum and Library Services (IMLS). It also received a supplemental grant from the Library Services and Technology Act (LSTA) in the amount of $15,000, which will allow for greater outreach to this age group in the Clairemont area.

Awards

The San Diego Public Library has been recognized through the years for its outstanding services, programs and leadership. In Fiscal Year 2011, the new Logan Heights Branch Library received the Best of 2010 Construction Award by the California Construction News in the Cultural Category. The West Coast Drawing named the San Diego Public Library Visual Arts Curator as the recipient of its 2010 Platinum Pencil Award for his contribution to promoting the art of drawing in the region. READ/San Diego – Families for Literacy Program won a $10,000 National Better World Books/NCFL Libraries and Families Award. Logan Heights Branch Library Teens "Project Unknown" Team won 2nd runner up (third place) and $1,000 in the highly competitive American Library Association Teen Video Contest. The Special Collections Librarian won the Historical Resources Board History Award of Excellence for the creation of the Union-Tribune's "The Way We Were" weekly column detailing the history of the San Diego region. San Diego Family Magazine awarded Mission Valley Branch Library and Scripps Miramar Ranch Branch Library Best Children's Libraries, based on reader votes for their favorite things to do, places to go, and local hotspots in San Diego.

Library Facility Projects

In Fiscal Year 2011 there have been three branch library refurbishment projects that have upgraded facilities, so that they can better serve their communities. Lloyd and Caroline de Llamas donated $35,000 to the San Ysidro Branch Library for additional computers and furnishings. Allied Gardens/Benjamin and Mira Mesa Branch Libraries both received new reader lounge chairs.

In an historic decision on June 28, 2010, the City Council approved construction of the New Central Library located downtown at 11th Avenue and J Street, one block east of PETCO Park. On July 28, 2010 the project broke ground and construction is progressing on schedule, with the opening scheduled for July 2013. As a prime community gathering place and a technologically advanced center for learning and literacy, the new Central Library will embody San Diego's commitment to the future.

Technology

Use of technology continues to contribute to the Library's ability to meet the increased demands of the public and improve efficiencies. In 2011, 1.6 million customers signed up to use the Internet and almost 1.8 million database searches were conducted in the library's 80 plus databases.

The library continues to expand its e-Collection of downloadable media. In partnership with OverDrive®, the Library's online collection includes over 150 eVideos in categories including animation and cartoons, children's, comedy, documentary, drama, feature, foreign, horror, instructional, and travel. The Library has more than 700 titles in the Library's eBook collection **t**hanks to a $10,000 donation from Sony Electronics, Inc. Sony also donated 17 eReaders that are being circulated at five participating San Diego Public Library locations.

Online Payment of Library Fines and Fees, a new feature that streamlines the bill paying process, was added in Fiscal Year 2011. It gives patrons a new self-service option that allows them to manage their account 24 hours per day and seven days per week. With their library card and PIN (personal identification number), patrons can now view their library bills and make payments in just a few quick clicks from home or from the Library's Internet stations. Payments can be made with MasterCard and Visa credit cards, and debit cards displaying the MasterCard or Visa symbol.

Volunteers

The Library has a long history of using volunteers to leverage limited resources and the volunteers are an integral part of the library's operations. Dedicated volunteers help free library staff members to provide direct service to library patrons. The volunteers play crucial roles as literacy tutors, computer lab assistants, storytime readers, docents, book shelvers, homework assistants, arts and crafts instructors, library gifts processors, display coordinators, book detailers, general program assistants, and more. In Fiscal Year 2011 there were 2,530 volunteers who donated 116,792 hours of service to the Central Library, branch libraries, and the READ/San Diego Literacy Program with a total value of $2.5 million to the City. At the time of publication, the volunteer hours for Library Boards, Commissions, and Councils were not yet available. Adding these hours would make the value to the City substantially higher.

Community

As a community hub for literacy, education, and culture, the San Diego Public Library connects this diverse community to a vast array of free resources that enrich the lives of visitors and residents alike. Especially during these challenging economic times, the community recognizes the great value of their libraries and the staff that that deliver these services; in the last customer survey the Library received a 92 percent satisfaction rating with staff's delivery of customer service in the last customer survey. Regardless of the challenges ahead, the Library will continue to offer quality and essential services with as much efficiency and effectiveness as possible.

Key Performance Indicators

Performance Measure	Actual FY2010	Actual FY2011
1. Annual circulation per capita	5.60	5.10
2. Annual attendance at adult programs	79,622	91,456
3. Annual attendance at juvenile programs	172,199	191,416
4. Number of patrons signed up to use the Internet on a library computer	1,717,301	1,627,623
5. Percent of satisfaction with staff customer service delivery	92%	92%
6. Number of annual operating hours	76,651	68,432[1]

[1] Due to budget cuts in March 2010, Fiscal Year 2011 hours of operation are 10.7 percent less than in Fiscal Year 2010.

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Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		358.40		**359.23**		0.83
Personnel Expenditures	$	25,168,627	**$**	**27,561,316**	$	2,392,689
Non-Personnel Expenditures		8,883,712		**9,640,901**		757,189
Total Department Expenditures	**$**	**34,052,339**	**$**	**37,202,217**	**$**	**3,149,878**
Total Department Revenue	**$**	**1,319,707**	**$**	**1,212,707**	**$**	**(107,000)**

General Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Branch Libraries	$	16,098,212	**$**	**18,205,355**	$	2,107,143
Central Library		15,618,104		**16,175,379**		557,275
Library		2,336,023		**2,821,483**		485,460
Total	**$**	**34,052,339**	**$**	**37,202,217**	**$**	**3,149,878**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Branch Libraries	227.34	**227.40**	0.06
Central Library	119.06	**118.83**	(0.23)
Library	12.00	**13.00**	1.00
Total	**358.40**	**359.23**	**0.83**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$	2,720,482	$	-
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00		1,338,046		-
Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	43.23		1,161,694		-
Reclassification of Contracts Reclassification of contracts previously part of the Department of Information Technology budget.	0.00		55,200		-
Reclassification of Trash/Recycling Dumpster Service Expenses Adjustment reflects the reclassification of trash/recycling dumpster service expenses from discretionary to non-discretionary.	0.00		(11,518)		-

Library

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Reduction in Travel and Training Reduction of travel and training expenditures.	0.00	(11,931)	-
Reduction in Overtime Reduction of overtime expenditures.	0.00	(14,059)	-
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	(107,000)
Total	**43.23**	**$ 4,993,636**	**$ (107,000)**

Expenditures by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
PERSONNEL			
Salaries and Wages	$ 14,614,809	**$ 16,423,693**	$ 1,808,884
Fringe Benefits	10,553,818	**11,137,623**	583,805
PERSONNEL SUBTOTAL	**$ 25,168,627**	**$ 27,561,316**	**$ 2,392,689**
NON-PERSONNEL			
Supplies	$ 2,266,867	**$ 2,284,867**	$ 18,000
Contracts	2,335,074	**2,818,675**	483,601
Information Technology	1,369,960	**1,338,046**	(31,914)
Energy and Utilities	1,673,963	**1,817,872**	143,909
Other	1,074,382	**1,119,033**	44,651
Debt	163,466	**262,408**	98,942
NON-PERSONNEL SUBTOTAL	**$ 8,883,712**	**$ 9,640,901**	**$ 757,189**
Total	**$ 34,052,339**	**$ 37,202,217**	**$ 3,149,878**

Revenues by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Charges for Current Services	$ 1,319,707	**$ 1,212,707**	$ (107,000)
Total	**$ 1,319,707**	**$ 1,212,707**	**$ (107,000)**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
Salaries and Wages						
20000011	1104	Account Clerk	2.00	**2.00**	$31,491 - $37,918	$ 73,940
20000024	1107	Administrative Aide 2	4.00	**4.00**	42,578 - 51,334	188,713
20000048	1132G	Assistant Management Analyst	4.00	**4.00**	44,470 - 54,059	209,078
20000132	1218M	Associate Management Analyst	1.00	**1.00**	54,059 - 65,333	65,660
20000171	1236	Auto Messenger 1	6.00	**6.00**	26,208 - 31,491	186,759
20000201	1273	Building Maintenance Supervisor	1.00	**1.00**	61,859 - 74,797	72,381
20000224	1280	Building Service Technician	3.00	**3.00**	33,322 - 39,666	118,998
20001108	2140	City Librarian	1.00	**1.00**	31,741 - 173,971	139,680
20000354	1389	Custodian 2	2.00	**2.00**	26,250 - 31,242	62,484
20001174	2219	Deputy Library Director	2.00	**2.00**	46,966 - 172,744	216,702
20000924	1876	Executive Secretary	1.00	**1.00**	43,555 - 52,666	52,929
20000293	1349	Information Systems Analyst 3	1.00	**1.00**	59,363 - 71,760	71,760

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
20000377	1401	Information Systems Technician	2.00	**2.00**	42,578 -	51,334	101,368
20000594	1584	Librarian 2	44.50	**44.50**	49,899 -	60,091	2,579,159
90000594	1584	Librarian 2 - Hourly	3.30	**3.30**	49,899 -	60,091	164,668
20000910	1867	Librarian 3	25.00	**24.00**	55,266 -	67,101	1,563,369
20000596	1585	Librarian 4	24.00	**25.00**	60,736 -	73,757	1,867,539
20000600	1588	Library Aide	45.12	**45.00**	20,925 -	25,106	1,057,650
90000600	1588	Library Aide - Hourly	34.65	**35.64**	20,925 -	25,106	745,757
20000597	1586	Library Assistant	28.50	**28.50**	40,851 -	49,254	1,364,414
90000597	1586	Library Assistant - Hourly	2.31	**2.31**	40,851 -	49,254	94,366
20000602	1590	Library Clerk	92.04	**92.00**	32,094 -	38,834	3,567,191
90000602	1590	Library Clerk - Hourly	1.98	**1.98**	32,094 -	38,834	63,546
20000772	1758	Library Technician	8.00	**8.00**	32,968 -	39,811	317,692
20000770	1757	Literacy Program Administrator	1.00	**1.00**	72,779 -	88,150	85,505
20000680	1648	Payroll Specialist 2	2.00	**2.00**	34,611 -	41,787	82,738
20000741	1726	Principal Clerk	1.00	**1.00**	43,555 -	52,666	52,929
20001222	2270	Program Manager	1.00	**1.00**	46,966 -	172,744	98,001
20000927	1879	Senior Clerk/Typist	3.00	**3.00**	36,067 -	43,514	87,462
20000312	1365	Senior Department Human Resources Analyst	1.00	**1.00**	59,363 -	71,760	69,607
20000773	1759	Senior Library Technician	1.00	**1.00**	37,835 -	45,781	46,009
20000015	1106	Senior Management Analyst	2.00	**2.00**	59,363 -	71,760	144,238
20000916	1871	Senior Public Information Officer	1.00	**1.00**	54,059 -	65,333	65,660
20000992	1922	Supervising Librarian	5.00	**5.00**	70,283 -	84,864	251,217
20000756	1746	Word Processing Operator	1.00	**1.00**	31,491 -	37,918	36,970
		Bilingual - Regular					53,872
		Master Library Degree					294,340
		Overtime Budgeted					57,910
		Termination Pay Annual Leave					51,432
Salaries and Wages Subtotal			**358.40**	**359.23**			**$ 16,423,693**

Fringe Benefits

Employee Offset Savings	$	160,105
Flexible Benefits		2,217,015
Long-Term Disability		93,305
Medicare		216,925
Other Post-Employment Benefits		2,136,377
Retiree Medical Trust		408
Retirement 401 Plan		1,633
Retirement ARC		5,116,799
Retirement DROP		27,744
Risk Management Administration		358,901
Supplemental Pension Savings Plan		564,631
Unemployment Insurance		62,441

Library

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
		Workers' Compensation				181,339
Fringe Benefits Subtotal						**$ 11,137,623**
Total Personnel Expenditures						**$ 27,561,316**



Department Description

The Park and Recreation Department provides a multitude of facilities and services for neighborhoods and plays a key role in the quality of life for San Diego as a whole. The Department manages three major service areas that contribute to various Mayor and City Council priorities: Parks and Open Space, Recreational Facilities, and Recreational Programs.

Parks and Open Space

There are over 39,000 acres of parks, open space, and aquatic areas available throughout the City. The Department provides a wide variety of opportunities for San Diegans to renew mind, body, and spirit in healthy outdoor settings. Parks provide valuable opportunities for individuals, families, and groups to enjoy passive and active leisure. Joint-use agreements with schools maximize park use and provide active, programmable sports turf in park-deficient neighborhoods.

Open space areas conserve and protect sensitive habitat and cultural history and provide educational opportunities in a natural setting. The Park and Recreation Department administers 49 Maintenance Assessment Districts (MADs) that provide property owners enhanced services and other improvements/activities beyond those generally provided by the City. These enhanced services are funded by property owner assessments.

Recreational Facilities

The Department operates and maintains a large number of recreational facilities. These facilities include recreation centers, playgrounds, teen centers, athletic fields, swimming pools, campgrounds, nature and visitor centers, gymnasiums, meeting rooms, historic sites, amphitheaters, skate parks, boat launch ramps, docks, a children's fishing lake, piers, dog off-leash areas, golf complexes, and more. These facilities bring people with diverse backgrounds together to enjoy special events, relax, and strengthen community bonds. The Department also operates Mount Hope Cemetery which provides low-cost burial services.

Recreational Programs

Recreational programs, team sports, and activities help build self-esteem, confidence, social harmony, independent thinking, and self-discipline while improving overall health and promoting conflict resolution skills for youths and

adults. Programs offered throughout the City vary, but can include interpretive nature programs, ceramics, learn-to-swim, karate, gymnastics, dance, soccer, basketball, water polo, nature walks, golf, day camps, softball, holiday and cultural events, outdoor movies, senior trips, tiny tot classes, therapeutic recreation, and much more.

The Department's mission is:

> ***To acquire, develop, operate, and maintain a park and recreation system that enriches the quality of life for residents and visitors alike, and preserves it for future generations***

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Instill community pride and ownership
It is in the community where the Department must focus a majority of its attention. Ensuring that the community is satisfied with the services it provides is paramount. The Department must improve avenues for community input and feedback in order to produce the most effective and valuable services. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide inviting facilities and faces for the community
- Increase and diversify community involvement
- Improve public awareness of park successes, programs, and activities
- Increase volunteerism of children, youths, and young adults in the park system

Goal 2: Invest in environmentally-sensitive programs and practices
It is the Department’s duty to ensure that future San Diegans enjoy the rich environment they enjoy today. As a result, the Department strives to take part in environmentally-sensitive practices that promote protection and preservation. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Expand environmentally-sensitive management and maintenance practices
- Protect public lands and utilize best management practices for environmental preservation

Goal 3: Maintain public safety and quality park maintenance
Safety and cleanliness are the two most important and transparent issues that the community has when visiting parks. It is the Department’s goal to maintain City park conditions through scheduled maintenance and responsive repairs, and create the safest environment for park-goers. The Department will continue to meet this goal by focusing on the following objectives:

- Maintain grounds in good condition
- Maintain facilities in good repair (maintenance and management)
- Work to ensure that the public is safe in parks and surrounding areas

Goal 4: Provide high quality services
In order to keep pace with the demands of the ever-changing community, the Department is committed to enhancing the quality of the services it provides. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Create a culture of high-quality customer service
- Expand the use of service-enhancing technologies

Goal 5: Deliver innovative, responsive programs
With the changing environment and conditions in our diverse City, it is important for the Department to be responsive to the community’s needs. Developing community partnerships and a more intimate relationship with the community

will assist the Department in becoming more responsive and effective. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Develop recreation programs that are responsive to community needs
- Improve relationships with community service organizations

Goal 6: Develop and retain committed, valued employees

Part of achieving excellence in any organization is the development of its employees. The Department strives for a more efficient and effective organization and works toward accomplishing this goal by focusing on developing its workforce in the following manner:

- Improve recruitment
- Expand training opportunities for employees

Service Efforts and Accomplishments

Therapeutic Recreation Services provided a variety of programs to persons with disabilities in 2011 such as adaptive sports, fitness, community outings, social events, specialized day camps, inclusion activities, referrals, and outreach services to more than 50,000 participants. All programs address the specific needs of each population and work on increasing independence, teaching recreation skills, and enhancing overall quality of life.

The Department partnered with the San Diego Unified School District and the South Bay Union School District to offer the Summer Lunch Program at 28 recreation centers located in urban, low-income communities throughout the City. The Program served 85,330 lunches and 47,220 snacks to children ages 2 through18 years. New for this fiscal year, meal programs are offered at 11 recreation centers during the Winter and Spring Breaks, and will serve 6,000 lunches and 4,770 snacks.

In partnership with the San Diego Police Department, the Park and Recreation Department received $116,000 in grant funds from the State of California in an effort to reduce crimes related to gang activity and curb gang membership, and an additional $48,000 from SANDAG. The grant funds were used to increase recreational program hours at Memorial, Mountain View, and Southcrest community parks from 6:00 p.m. to 9:00 p.m., providing a safe after school environment and an alternative to participation in gangs. The partnership will continue with a new grant beginning in Fiscal Year 2012.

This past year, approximately 300 trees were planted in Balboa Park. The Balboa Park Trails System expanded with the addition of two more trail gateways and kiosks. Public usage of the trails has continued to increase, resulting in visitors to areas of the Park that were previously under-utilized. Irrigation smart controllers were installed in the Central Mesa, that allow the department to conserve water while increasing efficiency and the overall health of the botanical collection by operating in real-time needs for water. Staff continues to plant native and non-native ornamental plant material to assist in water conservation and beautification. Volunteers continued their tradition of giving their time and energy, donating over 20,000 hours to improve and enhance Balboa Park. Support from philanthropic organizations again aided in a variety of efforts including: reforestation, enhancements to the Lily Pond area, the addition of smart controllers in the Central Mesa, Geographic Information System (GIS) mapping, and the Balboa Park Trails System.

In Mission Bay Park the pedestrian nodes on Bayside Walk were renovated with Agave plants. At Playa Pacifica I, the front entrance was completely redone with new plant material and seven Jubaea Chilensis palms. Crown Point added three new “French” drains to help alleviate standing water after rains. This was in conjunction with the entire park irrigation retrofit to eliminate irrigation systems from watering across the sidewalk areas. In Sunset Park an irrigation retrofit was performed to eliminate water from crossing over the sidewalk areas, irrigation water spraying into the rip rap areas, and overall better coverage. Approximately 800 feet of pipe, four new valves, and 20 new irrigation heads were added. Bahia Point also had an irrigation retrofit for better coverage, added 400 feet of irrigation

pipe, removed “old” pop-up irrigation heads, and added rotary sprinklers for better coverage. Also, 750 yards of mulch was spread throughout Mission Bay Park and 1,160 Washingtonian palms were pruned.

The Beach Maintenance Waste Stream Diversion Program continued to separate reusable materials, recyclable greens, and metals from the debris and illegally-dumped materials found in Mission Bay Park and Shoreline Parks. Shoreline Parks partnered with the Environmental Services Department in a pilot program installing nine solar powered trash compactors in North Kellogg Park with the ability to compact 35 to 40 pounds of refuse. The pilot program will provide feedback on the feasibility for utilizing additional compactors in other park areas. The Beach Mechanized Crew continues to provide support to Lifeguard Services by moving portable lifeguard towers to storage in the winter and back to their summer locations in the spring. Mechanized Beach Maintenance staff has also kept beaches free of dangerous debris, washouts, and holes that impact lifeguard emergency responses in many areas, as well as building and maintaining storm berms at various locations along the coast and within Mission Bay Park. The Shoreline Parks Maintenance staff continues to provide clean and safe parks, comfort stations, and piers for visitors to enjoy on a daily basis. In addition to regular duties, Shoreline Parks staff schedules a seasonal evening shift for late park and comfort station cleaning during the busy summer months. In Fiscal Years 2010, 2011 and 2012, the Fire Pit Program received donations to continue operations.

Golf Operations hosted several major events including the Callaway Junior World Golf Championship, the Men's, Senior Men's, and Women's City Amateur Golf Championship. In January 2011, Torrey Pines Golf Course hosted the highly-publicized Professional Golfers Association (PGA) Tour Event Farmers Insurance Open.

Key Performance Indicators

Performance Measure	Actual FY2010	Actual FY2011
1. Results of customer satisfaction survey on Park and Recreation program activities	88.8%	93.1%
2. Results of customer survey on overall satisfaction with facilities	91.5%	94.1%
3. Compliance with maintenance standards (as determined by an inspection completed quarterly for a representative sample of parks)	N/A[1]	N/A[1]
4. Number of regulatory agency violations received for storm water violations (park personnel violations and park contractor violations)	0	0
5. Number of developed/undeveloped park acreage (includes water and joint use acreage) managed	39,902	39,902
6. Number of aquatic users	303,200	299,145
7. Number of hours of operation of recreation centers	117,087	121,356

[1] Guidelines for this item will be developed in Fiscal Year 2012.

Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		856.93		**840.26**		(16.67)
Personnel Expenditures	$	55,801,424	**$**	**57,110,578**	$	1,309,154
Non-Personnel Expenditures		54,645,483		**54,781,851**		136,368
Total Department Expenditures	**$**	**110,446,907**	**$**	**111,892,429**	**$**	**1,445,522**
Total Department Revenue	**$**	**56,895,906**	**$**	**58,376,327**	**$**	**1,480,421**

General Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Administrative Services	$	2,349,468	**$**	**2,152,894**	$	(196,574)
Community Parks I		19,357,694		**20,182,236**		824,542
Community Parks II		20,293,719		**21,474,739**		1,181,020
Developed Regional Parks		32,995,154		**32,426,772**		(568,382)
Open Space		8,530,836		**8,520,676**		(10,160)
Total	**$**	**83,526,871**	**$**	**84,757,317**	**$**	**1,230,446**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Administrative Services	17.00	**15.00**	(2.00)
Community Parks I	154.27	**153.90**	(0.37)
Community Parks II	218.84	**219.86**	1.02
Developed Regional Parks	313.02	**299.82**	(13.20)
Open Space	54.31	**52.63**	(1.68)
Total	**757.44**	**741.21**	**(16.23)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$	19,190,261	$	-
Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	135.90		4,026,755		-
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00		892,486		-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2011.	0.00		(15,000)		(265,925)

Park & Recreation

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Publishing Services Managed Competition Savings Adjustment to reflect savings to Publishing Services client departments realized by the Managed Competition winning bid.	0.00	(16,437)	-
Funding for Fire Pits Maintenance Adjustment reflects revenue to fund fire pits maintenance.	0.00	-	120,000
Reduction in Travel and Training Reduction of travel and training expenditures.	0.00	(30,186)	-
Reduction in Cellular Phones Reduction of cellular phone expenditures.	0.00	(60,000)	-
Reduction of Intermediate Stenographer Reduction of 1.00 Intermediate Stenographer and associated non-personnel expenditures. Impact may include delays in procurement document processing.	(1.00)	(62,166)	-
Reduction of Brush Thinning Contracts Reduction in contractual services for brush thinning based on revised acreage calculations.	0.00	(73,500)	-
Reduction of Park Ranger Reduction of 1.00 Park Ranger and associated non-personnel expenditures. This adjustment will result in reduced opportunities for supervision of volunteers and fewer patrols of the parks, particularly Los Penasquitos Canyon Preserve and Black Mountain Open Space Park.	(1.00)	(80,637)	-
Reduction in Overtime Reduction of overtime expenditures.	0.00	(81,050)	-
Reduction of Word Processing Operator Reduction of 1.00 Word Processing Operator and associated non-personnel expenditures. This adjustment will result in delays in record keeping and customer service related activities such as responses to daily calls and web site inquiries.	(1.00)	(81,677)	-
Reduction of Assistant Park Designer Reduction of 1.00 Assistant Park Designer and associated non-personnel expenditures. This adjustment will limit the department's ability to provide maps and graphics for presentations.	(1.00)	(92,075)	-
Reduction of Mid-City Gym Recreation Center Director Reduction of 1.00 Recreation Center Director 1 at Mid-City Gym and associated non-personnel expenditures. The gym will remain open under the supervision of the center director at City Heights. This reduction will result in single staffing during operating hours.	(1.00)	(95,997)	-
Reduction of Grounds Maintenance Manager Reduction of 1.00 Grounds Maintenance Manager and associated non-personnel expenditures. Adjustment will delay equipment repairs and acquisition; the purchasing of supplies for irrigation, mowing, and sweeping; and aerification and renovation.	(1.00)	(98,985)	-

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Reduction of Trail Maintenance Contracts Reduction of annual contract with California Conservation Corps and County Probation Department for maintenance and trail enhancement projects throughout Balboa Park, Mission Bay Park, and shoreline areas. Service impacts include trail and bluff erosion, an increase in invasive species, and a reduction in the number of small scale park and habitat improvement projects.	0.00	(133,576)	-
Reduction to Kumeyaay Campground Reduction of 0.75 Park Ranger and 0.38 Recreation Center Director 1 and associated non-personnel expenditures for the Kumeyaay Campground in Mission Trails Regional Park. This adjustment will convert the campground to day use only.	(1.13)	(181,664)	(21,338)
MRO Savings Reduction in non-personnel expenses due to savings resulting from cooperative purchasing agreements for maintenance, repair, and operations (MRO) supplies.	0.00	(255,000)	-
Reclassification of Trash/Recycling Dumpster Service Expenses Adjustment reflects the reclassification of trash/recycling dumpster service expenses from discretionary to non-discretionary.	0.00	(501,067)	-
Reduction to Turf Mowing Schedule Reduction of 8.00 Grounds Maintenance Worker 2s which will reduce turf mowing to a biweekly flexible mowing schedule in conjunction with irrigation service level changes. Adjustment impacts include longer turf and increased turf clippings, possible reduced surface playability, and degraded visual appearance during summer months.	(8.00)	(694,299)	-
Reduction in Supplies and Contracts Additional reduction of supplies and contracts expenditures after a review of prior year spending trends.	0.00	(706,563)	-
Support for Safety and Maintenance of Visitor-Related Facilities Support to reimburse the General Fund for expenditures associated with the safety and maintenance of visitor-related facilities.	0.00	-	4,742,353
Reduction of Brush Management Grant Revenue Reduction of one-time revenue for brush management grants.	0.00	-	(71,000)
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	(1,540,493)
Total	**120.77**	**$ 20,809,170**	**$ 2,963,597**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted	FY2011–2012 Change
PERSONNEL					
Salaries and Wages	$	29,153,585	**$**	**30,394,643**	$ 1,241,058

Park & Recreation

Expenditures by Category *(Cont'd)*

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Fringe Benefits		19,996,129		**19,678,558**		(317,571)
PERSONNEL SUBTOTAL	**$**	**49,149,714**	**$**	**50,073,201**	**$**	**923,487**
NON-PERSONNEL						
Supplies	$	4,339,280	**$**	**3,828,843**	$	(510,437)
Contracts		16,292,538		**16,656,147**		363,609
Information Technology		915,113		**892,486**		(22,627)
Energy and Utilities		11,504,530		**12,412,248**		907,718
Other		133,744		**153,716**		19,972
Capital Expenditures		1,116,614		**618,292**		(498,322)
Debt		75,338		**122,384**		47,046
NON-PERSONNEL SUBTOTAL	**$**	**34,377,157**	**$**	**34,684,116**	**$**	**306,959**
Total	**$**	**83,526,871**	**$**	**84,757,317**	**$**	**1,230,446**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Charges for Current Services	$	24,581,696	**$**	**28,057,028**	$	3,475,332
Fines, Forfeitures, and Penalties		-		**57,000**		57,000
Licenses and Permits		708,990		**716,632**		7,642
Other Financial Sources (Uses)		1,245,327		**823,000**		(422,327)
Other Revenue		13,800		**13,800**		-
Revenue from Money and Property		628,250		**474,200**		(154,050)
Total	**$**	**27,178,063**	**$**	**30,141,660**	**$**	**2,963,597**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20000011	1104	Account Clerk	2.50	**3.00**	$31,491 -	$37,918	$ 113,186
20000012	1105	Administrative Aide 1	2.00	**2.00**	36,962 -	44,533	89,512
20000024	1107	Administrative Aide 2	3.00	**3.00**	42,578 -	51,334	154,773
20000753	1737	Aquatics Technician 1	2.00	**2.00**	39,499 -	47,091	86,590
20000749	1732	Aquatics Technician 2	4.00	**4.00**	41,496 -	49,462	197,848
20000754	1738	Aquatics Technician Supervisor	1.00	**1.00**	45,302 -	54,163	54,434
20000040	1131	Area Manager 2	21.00	**21.00**	52,749 -	63,918	1,290,888
20001140	2181	Assistant Department Director	1.00	**1.00**	31,741 -	173,971	119,220
20000108	1192	Assistant Recreation Center Director	1.00	**1.00**	30,056 -	36,317	31,860
20000143	1221	Associate Engineer-Civil	1.00	**1.00**	66,622 -	80,454	80,857
20000119	1218	Associate Management Analyst	4.00	**4.00**	54,059 -	65,333	260,680
20000162	1227	Associate Planner	2.00	**1.00**	56,722 -	68,536	68,879
20000649	1622A	Biologist 3	2.00	**2.00**	62,005 -	75,067	150,884
20000202	1274	Building Supervisor	1.00	**1.00**	39,770 -	47,736	47,697
20000234	1288	Carpenter	1.00	**1.00**	43,451 -	52,000	52,000
20000236	1293	Cement Finisher	1.00	**1.00**	43,451 -	52,083	46,509
20000237	1296	Cemetery Manager	1.00	**1.00**	54,246 -	65,520	63,882
90000574	1569	Clerical Assistant 1 - Hourly	0.14	**0.13**	24,918 -	29,931	3,239

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
20000539	1535	Clerical Assistant 2	6.00	**5.00**	29,931 -	36,067	179,071
90000352	1387	Custodian 1 - Hourly	2.72	**2.72**	24,045 -	28,725	65,402
20000354	1389	Custodian 2	12.50	**12.50**	26,250 -	31,242	390,525
20000355	1390	Custodian 3	4.00	**4.00**	28,725 -	33,966	101,898
20001168	2214	Deputy Director	3.56	**3.75**	46,966 -	172,744	418,739
20000395	1418	District Manager	14.00	**14.00**	62,358 -	75,234	1,050,395
20000426	1439	Equipment Operator 1	12.00	**11.00**	37,690 -	45,115	451,150
20000430	1440	Equipment Operator 2	9.00	**9.00**	41,350 -	49,462	395,310
20000418	1436	Equipment Technician 1	10.00	**10.00**	36,005 -	43,139	294,839
20000423	1438	Equipment Technician 2	6.00	**5.00**	39,499 -	47,091	188,364
20000431	1441	Equipment Technician 3	1.00	**1.00**	43,368 -	51,813	51,813
20000924	1876	Executive Secretary	1.00	**1.00**	43,555 -	52,666	51,349
20000675	1642	Grounds Maintenance Manager	10.00	**9.00**	51,459 -	62,358	563,138
20000472	1470	Grounds Maintenance Supervisor	8.00	**8.00**	37,814 -	45,490	358,863
20000467	1467	Grounds Maintenance Worker 1	54.97	**57.00**	28,683 -	33,987	1,512,733
90000467	1467	Grounds Maintenance Worker 1 - Hourly	14.28	**15.24**	28,683 -	33,987	437,133
20000468	1468	Grounds Maintenance Worker 2	165.76	**192.18**	31,762 -	37,773	7,179,526
20000470	1469	Grounds Maintenance Worker 3	33.00	**0.00**	34,632 -	41,246	-
20000502	1513	Heavy Truck Driver 1	6.00	**6.00**	36,234 -	43,160	252,034
20000503	1514	Horticulturist	3.00	**3.00**	53,061 -	64,147	181,663
20000293	1349	Information Systems Analyst 3	1.00	**1.00**	59,363 -	71,760	69,607
20000536	1532	Intermediate Stenographer	1.00	**0.00**	32,094 -	38,813	-
20000497	1508	Irrigation Specialist	0.00	**1.00**	37,814 -	45,261	-
20000589	1579	Laborer	9.00	**9.00**	29,182 -	34,757	307,526
20000608	1594	Light Equipment Operator	9.00	**9.00**	34,694 -	41,350	372,150
20000660	1627	Nursery Gardener	5.00	**4.00**	31,949 -	38,064	152,256
20000661	1628	Nursery Supervisor	1.00	**1.00**	37,814 -	45,490	44,353
20000669	1638	Park Designer	1.00	**1.00**	66,664 -	80,496	80,899
20000666	1634	Park Ranger	23.00	**21.25**	41,059 -	49,878	857,743
20001138	2179	Park and Recreation Director	1.00	**1.00**	59,155 -	224,099	138,970
20000680	1648	Payroll Specialist 2	4.25	**4.50**	34,611 -	41,787	180,985
20000676	1644	Pesticide Applicator	7.00	**7.00**	39,458 -	47,050	319,660
20000677	1645	Pesticide Supervisor	1.00	**1.00**	40,851 -	49,150	49,396
90001015	1936	Pool Guard 2 - Hourly	31.13	**30.80**	27,394 -	32,968	923,160
20000740	1725	Principal Drafting Aide	1.00	**0.00**	50,003 -	60,549	-
20001222	2270	Program Manager	1.00	**1.00**	46,966 -	172,744	101,850
20000763	1752	Project Officer 2	2.00	**2.00**	76,794 -	92,851	169,628
20000783	1776	Public Information Clerk	2.00	**2.00**	31,491 -	37,918	74,355
90000798	1794	Recreation Aide - Hourly	6.20	**6.10**	18,616 -	22,318	113,557
20000921	1873	Recreation Center Director 1	10.50	**9.13**	36,962 -	44,533	380,512
20000802	1796	Recreation Center Director 2	14.00	**14.00**	39,770 -	47,819	672,799
20000751	1735	Recreation Center Director 3	32.00	**32.00**	42,640 -	51,293	1,627,852

Park & Recreation

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
20000569	1565	Recreation Leader 1	0.50	**0.50**	24,918 -	30,035	15,468
90000569	1565	Recreation Leader 1 - Hourly	63.47	**59.49**	24,918 -	30,035	1,482,399
20000530	1531	Recreation Leader 2	1.00	**1.00**	28,725 -	34,632	34,285
90000530	1531	Recreation Leader 2 - Hourly	12.24	**8.50**	28,725 -	34,632	294,372
90000533	1531C	Recreation Leader 2 - Hourly	0.00	**3.74**	28,725 -	34,632	107,430
90000534	1531D	Recreation Leader 2 - Hourly	4.14	**4.14**	28,725 -	34,632	118,920
20000806	1797B	Recreation Specialist	3.00	**4.00**	42,640 -	51,293	196,745
20000807	1797C	Recreation Specialist	1.00	**1.00**	42,640 -	51,293	51,550
20000817	1797M	Recreation Specialist	0.50	**0.50**	42,640 -	51,293	25,774
20000804	1797	Recreation Specialist	1.00	**1.00**	42,640 -	51,293	52,704
20000811	1797G	Recreation Specialist	1.00	**1.00**	42,640 -	51,293	51,550
20001042	1972	Safety and Training Manager	1.00	**1.00**	66,768 -	80,891	81,296
20000927	1879	Senior Clerk/Typist	3.00	**3.00**	36,067 -	43,514	131,193
20000015	1106	Senior Management Analyst	3.00	**3.00**	59,363 -	71,760	214,204
20000844	1821	Senior Park Ranger	7.00	**7.00**	51,459 -	62,358	436,819
20000918	1872	Senior Planner	2.00	**3.00**	65,354 -	79,019	238,245
20001046	1975	Senior Utility Supervisor	1.00	**1.00**	47,216 -	57,138	57,424
20000194	1265	Seven-Gang Mower Operator	7.00	**8.00**	37,690 -	45,115	353,495
20000970	1917	Supervising Management Analyst	3.00	**3.00**	66,768 -	80,891	231,003
20001010	1931C	Supervising Recreation Specialist	2.00	**2.00**	49,067 -	59,467	119,528
20001007	1931	Supervising Recreation Specialist	4.50	**4.00**	49,067 -	59,467	237,272
90000959	1905	Swimming Pool Manager 1 - Hourly	5.58	**5.04**	31,450 -	37,835	173,182
20000960	1906	Swimming Pool Manager 2	6.00	**6.00**	36,816 -	44,450	256,832
20000961	1907	Swimming Pool Manager 3	7.00	**7.00**	40,518 -	48,901	344,015
20001038	1968	Tree Maintenance Crewleader	1.00	**1.00**	36,566 -	43,576	-
20001045	1974A	Utility Supervisor	4.00	**5.00**	43,472 -	51,979	249,055
20001044	1974	Utility Supervisor	3.00	**2.00**	43,472 -	51,979	102,919
20001051	1978	Utility Worker 1	9.00	**9.00**	30,534 -	36,296	288,196
20001053	1979	Utility Worker 2	4.00	**4.00**	33,322 -	39,666	158,664
20000756	1746	Word Processing Operator	5.00	**4.00**	31,491 -	37,918	110,377
20001069	1998	Zoning Investigator 2	1.00	**1.00**	50,232 -	60,757	61,061
		Bilingual - Regular					40,768
		Landscape Architect License					12,074
		Night Shift Pay					9,508
		Overtime Budgeted					333,848
		Reg Pay For Engineers					25,996
		Termination Pay Annual Leave					20,971
Salaries and Wages Subtotal			**757.44**	**741.21**			**$ 30,394,643**

Fringe Benefits

Employee Offset Savings	$	153,527
Flexible Benefits		3,402,142
Long-Term Disability		179,997
Medicare		374,978

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
		Other Post-Employment Benefits				3,537,602
		Retiree Medical Trust				678
		Retirement 401 Plan				2,715
		Retirement ARC				8,858,216
		Retirement DROP				67,730
		Retirement Offset Contribution				9,212
		Risk Management Administration				589,345
		Supplemental Pension Savings Plan				1,331,344
		Unemployment Insurance				109,427
		Workers' Compensation				1,061,645
Fringe Benefits Subtotal						**$ 19,678,558**
Total Personnel Expenditures						**$ 50,073,201**

Environmental Growth Fund 1/3

Department Expenditures

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Environmental Growth 1/3	$ 4,168,806	**$ 4,007,476**	$ (161,330)
Total	**$ 4,168,806**	**$ 4,007,476**	**$ (161,330)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 1,754,902	$ -
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2011.	0.00	850,000	-
Support for Open Space Maintenance Increase in mandated general benefit support for open space maintenance for the Maintenance Assessment Districts.	0.00	115,478	-
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	8,109	-
Transfer to the Los Penasquitos Canyon Preserve Fund Adjustment to reflect the reduction of the transfer to the Los Penasquitos Canyon Preserve Fund.	0.00	(55,000)	-

Park & Recreation

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Reduction of Reimbursement to Open Space Division Adjustment to reflect the reduction of the reimbursement to the General Fund for eligible open space expenditures.	0.00	(75,000)	-
Reduction of Transfer to General Fund Reduction of the transfer to the General Fund based upon the current estimated fund balance in the Environmental Growth Fund 1/3.	0.00	(1,054,400)	-
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	(134,967)
Total	**0.00**	**$ 1,544,089**	**$ (134,967)**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
NON-PERSONNEL						
Supplies	$	78,123	**$**	**78,123**	$	-
Contracts		211,036		**211,036**		-
Information Technology		9,589		**8,109**		(1,480)
Energy and Utilities		1,695,270		**1,754,573**		59,303
Other		2,174,788		**1,955,635**		(219,153)
NON-PERSONNEL SUBTOTAL	**$**	**4,168,806**	**$**	**4,007,476**	**$**	**(161,330)**
Total	**$**	**4,168,806**	**$**	**4,007,476**	**$**	**(161,330)**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Other Local Taxes	$	4,147,781	**$**	**4,012,814**	$	(134,967)
Revenue from Money and Property		53,500		**53,500**		-
Total	**$**	**4,201,281**	**$**	**4,066,314**	**$**	**(134,967)**

Environmental Growth Fund 2/3

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Environmental Growth 2/3	$	8,246,882	**$**	**8,078,081**	$	(168,801)
Total	**$**	**8,246,882**	**$**	**8,078,081**	**$**	**(168,801)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reimbursement for Park Maintenance Activities Adjustment provides reimbursements to the General Fund for park maintenance activities from the Environmental Growth Fund 2/3.	0.00	$ 481,199	$ -
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2011.	0.00	(650,000)	-

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	(269,934)
Total	**0.00**	**$ (168,801)**	**$ (269,934)**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted	FY2011–2012 Change
NON-PERSONNEL					
Other	$	8,246,882	**$**	**8,078,081**	$ (168,801)
NON-PERSONNEL SUBTOTAL	**$**	**8,246,882**	**$**	**8,078,081**	**$ (168,801)**
Total	**$**	**8,246,882**	**$**	**8,078,081**	**$ (168,801)**

Revenues by Category

		FY2011 Budget		FY2012 Adopted	FY2011–2012 Change
Other Local Taxes	$	8,295,562	**$**	**8,025,628**	$ (269,934)
Revenue from Money and Property		53,500		**53,500**	-
Total	**$**	**8,349,062**	**$**	**8,079,128**	**$ (269,934)**

Golf Course Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted	FY2011–2012 Change
Golf Operations	$	14,283,261	**$**	**14,848,817**	$ 565,556
Total	**$**	**14,283,261**	**$**	**14,848,817**	**$ 565,556**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Golf Operations	97.49	**97.05**	(0.44)
Total	**97.49**	**97.05**	**(0.44)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 2,576,832	$ -
Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	6.05	194,250	-
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	175,884	-

Park & Recreation

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Rent Expense Adjustment reflects the change in the golf land-use annual payment to the General Fund.	0.00	9,748	-
Reclassification of Trash/Recycling Dumpster Service Expenses Adjustment reflects the reclassification of trash/recycling dumpster service expenses from discretionary to non-discretionary.	0.00	(4,689)	-
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	(1,089,275)
Total	**6.05**	**$ 2,952,025**	**$ (1,089,275)**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	3,757,037	**$**	**4,051,228**	$	294,191
Fringe Benefits		2,707,220		**2,798,521**		91,301
PERSONNEL SUBTOTAL	**$**	**6,464,257**	**$**	**6,849,749**	**$**	**385,492**
NON-PERSONNEL						
Supplies	$	1,041,542	**$**	**1,041,542**	$	-
Contracts		4,667,949		**4,806,089**		138,140
Information Technology		219,224		**175,884**		(43,340)
Energy and Utilities		1,454,120		**1,490,934**		36,814
Other		43,519		**91,969**		48,450
Capital Expenditures		392,650		**392,650**		-
NON-PERSONNEL SUBTOTAL	**$**	**7,819,004**	**$**	**7,999,068**	**$**	**180,064**
Total	**$**	**14,283,261**	**$**	**14,848,817**	**$**	**565,556**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Charges for Current Services	$	9,202,500	**$**	**8,806,189**	$	(396,311)
Other Revenue		250,000		**90,000**		(160,000)
Revenue from Money and Property		7,594,000		**7,061,036**		(532,964)
Total	**$**	**17,046,500**	**$**	**15,957,225**	**$**	**(1,089,275)**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20000011	1104	Account Clerk	1.00	**1.00**	$31,491 -	$37,918	$ 32,436
20001202	2250	Assistant Deputy Director	1.00	**1.00**	23,005 -	137,904	94,091
20000119	1218	Associate Management Analyst	1.00	**1.00**	54,059 -	65,333	65,660
20000539	1535	Clerical Assistant 2	1.00	**1.00**	29,931 -	36,067	36,247
20000354	1389	Custodian 2	1.00	**1.00**	26,250 -	31,242	-
20001168	2214	Deputy Director	1.00	**1.00**	46,966 -	172,744	120,182
20000426	1439	Equipment Operator 1	0.00	**1.00**	37,690 -	45,115	37,690

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
20000418	1436	Equipment Technician 1	2.00	**1.00**	36,005 - 43,139	43,139
20000423	1438	Equipment Technician 2	3.00	**3.00**	39,499 - 47,091	133,681
20000431	1441	Equipment Technician 3	1.00	**1.00**	43,368 - 51,813	51,813
20000819	1798	Golf Course Manager	2.00	**2.00**	59,488 - 71,760	133,392
20000498	1509	Golf Course Superintendent	3.00	**3.00**	53,061 - 64,147	189,553
20000479	1480	Golf Starter	16.00	**16.00**	29,931 - 36,067	544,630
90000479	1480	Golf Starter - Hourly	6.49	**6.05**	29,931 - 36,067	181,084
20000481	1482	Greenskeeper	11.00	**11.00**	30,534 - 36,296	387,732
20000482	1483	Greenskeeper Supervisor	5.00	**5.00**	37,814 - 45,490	220,455
20000467	1467	Grounds Maintenance Worker 1	25.00	**25.00**	28,683 - 33,987	768,900
20000497	1508	Irrigation Specialist	3.00	**3.00**	37,814 - 45,261	133,591
20000608	1594	Light Equipment Operator	4.00	**4.00**	34,694 - 41,350	165,400
20000172	1237	Payroll Specialist 1	1.00	**1.00**	33,093 - 39,832	38,108
20000676	1644	Pesticide Applicator	2.00	**2.00**	39,458 - 47,050	86,508
20000687	1652	Plant Technician 1	0.00	**1.00**	37,814 - 45,261	43,139
20000818	1797N	Recreation Specialist	2.00	**2.00**	42,640 - 51,293	97,810
20000194	1265	Seven-Gang Mower Operator	4.00	**3.00**	37,690 - 45,115	90,230
20000970	1917	Supervising Management Analyst	1.00	**1.00**	66,768 - 80,891	78,464
		Grds/Greenskpr Eq Op				30,770
		Overtime Budgeted				246,523
Salaries and Wages Subtotal			**97.49**	**97.05**		**$ 4,051,228**

Fringe Benefits		
Employee Offset Savings	$	22,699
Flexible Benefits		546,632
Long-Term Disability		22,131
Medicare		52,787
Other Post-Employment Benefits		561,813
Retiree Medical Trust		665
Retirement 401 Plan		2,659
Retirement ARC		1,228,362
Retirement DROP		4,000
Retirement Offset Contribution		5,455
Risk Management Administration		93,279
Supplemental Pension Savings Plan		166,535
Unemployment Insurance		14,093
Workers' Compensation		77,411
Fringe Benefits Subtotal	**$**	**2,798,521**
Total Personnel Expenditures	**$**	**6,849,749**

Park & Recreation

Los Penasquitos Canyon Preserve Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Los Penasquitos Preserve	$	221,087	**$**	**200,738**	$	(20,349)
Total	**$**	**221,087**	**$**	**200,738**	**$**	**(20,349)**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Los Penasquitos Preserve	2.00	**2.00**	0.00
Total	**2.00**	**2.00**	**0.00**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$	2,211	$	-
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00		774		-
Reduction to Non-Personnel Expenditures Adjustment to reflect reductions in non-personnel expenditures in the Los Penasquitos Canyon Preserve Fund that are required to keep the fund in balance. The reductions are based on historical expenditures in the fund and will not impact operations.	0.00		(14,997)		-
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00		-		11,000
Total	**0.00**	**$**	**(12,012)**	**$**	**11,000**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	109,430	**$**	**112,797**	$	3,367
Fringe Benefits		78,023		**74,831**		(3,192)
PERSONNEL SUBTOTAL	**$**	**187,453**	**$**	**187,628**	**$**	**175**
NON-PERSONNEL						
Supplies	$	4,125	**$**	**4,125**	$	-
Contracts		28,804		**6,000**		(22,804)
Information Technology		642		**774**		132
Other		63		**2,211**		2,148
NON-PERSONNEL SUBTOTAL	**$**	**33,634**	**$**	**13,110**	**$**	**(20,524)**
Total	**$**	**221,087**	**$**	**200,738**	**$**	**(20,349)**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Other Financial Sources (Uses)	$	115,000	**$**	**115,000**	$	-
Revenue from Money and Property		6,000		**17,000**		11,000
Total	**$**	**121,000**	**$**	**132,000**	**$**	**11,000**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range			Total
Salaries and Wages								
20000666	1634	Park Ranger	1.00	**1.00**	$41,059 -	$49,878	$	50,127
20000844	1821	Senior Park Ranger	1.00	**1.00**	51,459 -	62,358		62,670
Salaries and Wages Subtotal			**2.00**	**2.00**			**$**	**112,797**
Fringe Benefits								
		Employee Offset Savings					$	1,123
		Flexible Benefits						12,150
		Long-Term Disability						639
		Medicare						1,627
		Other Post-Employment Benefits						12,082
		Retirement ARC						41,685
		Retirement Offset Contribution						449
		Risk Management Administration						2,006
		Supplemental Pension Savings Plan						1,521
		Unemployment Insurance						426
		Workers' Compensation						1,123
Fringe Benefits Subtotal							**$**	**74,831**
Total Personnel Expenditures							**$**	**187,628**

Park & Recreation

Revenue and Expense Statement (Non–General Fund)

Environmental Growth Fund 1/3		FY2011 Budget*		FY2012 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	493,303	$	757,694
Contingency Reserve		166,889		–
Continuing Appropriation - CIP		–		431,434
TOTAL BALANCE AND RESERVES	**$**	**660,192**	**$**	**1,189,128**
REVENUE				
Franchises	$	4,147,781	$	4,012,814
Interest Earnings		53,500		53,500
TOTAL REVENUE	**$**	**4,201,281**	**$**	**4,066,314**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**4,861,473**	**$**	**5,255,442**
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE				
CIP Expenditures	$	170,000	$	–
TOTAL CIP EXPENSE	**$**	**170,000**	**$**	**–**
OPERATING EXPENSE				
Assessment Reserve	$	28,643	$	42,522
MAD Reimbursements		205,069		306,668
Regional Park/ Open Space Maintenance		1,994,578		2,052,170
Reimbursement of Eligible Open Space Maint.		818,000		688,000
Reimbursement of Eligible Park Maint.		1,122,516		863,116
Transfer to Los Penasquitos Canyon Preserve Fund		–		55,000
TOTAL OPERATING EXPENSE	**$**	**4,168,806**	**$**	**4,007,476**
TOTAL EXPENSE	**$**	**4,338,806**	**$**	**4,007,476**
RESERVES				
Contingency Reserve	$	29,364	$	–
Continuing Appropriation - CIP		–		431,434
TOTAL RESERVES	**$**	**29,364**	**$**	**431,434**
BALANCE	**$**	**493,303**	**$**	**816,532**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$**	**4,861,473**	**$**	**5,255,442**

* At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Revenue and Expense Statement (Non–General Fund)

Environmental Growth Fund 2/3	FY2011 Budget*	FY2012 Adopted
BEGINNING BALANCE AND RESERVES		
Balance from Prior Year	$ 83,900	$ 292,376
Continuing Appropriation - CIP	1,439,871	1,349,394
TOTAL BALANCE AND RESERVES	**$ 1,523,771**	**$ 1,641,770**
REVENUE		
SDGE Franchise Fees	$ 8,295,562	$ 8,025,628
Interest Earnings	53,500	53,500
TOTAL REVENUE	**$ 8,349,062**	**$ 8,079,128**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 9,872,833**	**$ 9,720,898**
OPERATING EXPENSE		
Park Maintenance Reimbursement	$ 8,246,882	$ 7,728,081
Open Space Maintenance	–	350,000
TOTAL OPERATING EXPENSE	**$ 8,246,882**	**$ 8,078,081**
TOTAL EXPENSE	**$ 8,246,882**	**$ 8,078,081**
RESERVES		
Continuing Appropriation - CIP	$ –	$ 1,349,394
TOTAL RESERVES	**$ –**	**$ 1,349,394**
BALANCE	**$ 1,625,951**	**$ 293,423**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 9,872,833**	**$ 9,720,898**

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Park & Recreation

Revenue and Expense Statement (Non–General Fund)

Golf Course Fund		FY2011 Budget*		FY2012 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	10,833,921	$	10,380,879
Contingency Reserve		1,627,723		1,725,967
Operating Encumbrance		121,051		–
Continuing Appropriation - CIP		8,300,282		9,076,865
TOTAL BALANCE AND RESERVES	**$**	**20,882,977**	**$**	**21,183,711**
REVENUE				
Concessions	$	1,010,100	$	1,012,409
Golf Cart Rental		138,600		105,414
Golf Driving Range		387,700		355,145
Golf Fees		14,908,100		14,042,257
Interest Earnings		352,000		352,000
Miscellaneous Revenue		250,000		90,000
TOTAL REVENUE	**$**	**17,046,500**	**$**	**15,957,225**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**37,929,477**	**$**	**37,140,936**
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE				
CIP Expenditures	$	3,360,000	$	1,700,000
TOTAL CIP EXPENSE	**$**	**3,360,000**	**$**	**1,700,000**
OPERATING EXPENSE				
Land Use Payment	$	2,412,725	$	2,422,473
Operating Expense		11,870,536		12,426,344
TOTAL OPERATING EXPENSE	**$**	**14,283,261**	**$**	**14,848,817**
TOTAL EXPENSE	**$**	**17,643,261**	**$**	**16,548,817**
RESERVES				
Contingency Reserve	$	1,713,991	$	1,781,858
Operating Encumbrance		121,051		–
Continuing Appropriation - CIP		8,300,282		9,076,865
TOTAL RESERVES	**$**	**10,135,324**	**$**	**10,858,723**
BALANCE	**$**	**10,150,892**	**$**	**9,733,396**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$**	**37,929,477**	**$**	**37,140,936**

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Revenue and Expense Statement (Non–General Fund)

Los Penasquitos Canyon Preserve Fund	FY2011 Budget*	FY2012 Adopted
BEGINNING BALANCE AND RESERVES		
Balance from Prior Year	$ 167,690	$ 90,260
TOTAL BALANCE AND RESERVES	**$ 167,690**	**$ 90,260**
REVENUE		
Concession Leases	$ 6,000	$ 17,000
Transfer from Other Funds	115,000	115,000
TOTAL REVENUE	**$ 121,000**	**$ 132,000**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 288,690**	**$ 222,260**
OPERATING EXPENSE		
Personnel Expense	$ 187,453	$ 187,628
Non-Personnel Expense	33,634	13,110
TOTAL OPERATING EXPENSE	**$ 221,087**	**$ 200,738**
TOTAL EXPENSE	**$ 221,087**	**$ 200,738**
BALANCE	**$ 67,603**	**$ 21,522**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 288,690**	**$ 222,260**

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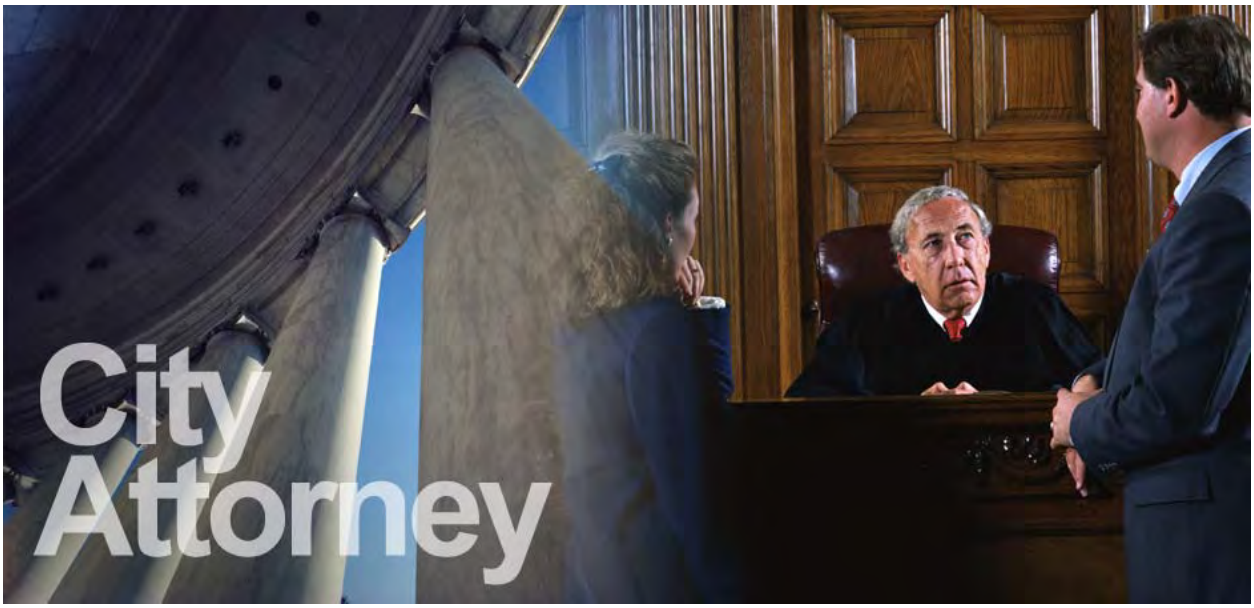
Description

The entities that comprise the 'Non-Mayoral' category consist of functions that are not part of the executive branch of City government. These functions are part of one of the other two branches of government, the legislative branch and the judicial branch, or are completely independent and as such, do not report to the Mayor.

These functions include the City Attorney, City Auditor, City Clerk, City Council, Ethics Commission, Office of the Independent Budget Analyst (IBA), and Personnel.

Budget Department	Positions	Personnel Expenditures	Non - Personnel Expenditures	Total Expenditures
City Attorney	343.35	$ 39,127,324	$ 2,905,259	$ 42,032,583
City Auditor	19.50	2,577,544	975,980	3,553,524
City Clerk	45.39	3,865,900	911,151	4,777,051
City Council	91.89	8,848,862	2,987,505	11,836,367
Ethics Commission	6.00	653,426	261,544	914,970
Office of the IBA	10.00	1,597,580	87,117	1,684,697
Personnel	59.05	5,760,323	685,922	6,446,245
Total	**575.18**	**$ 62,430,959**	**$ 8,814,478**	**$ 71,245,437**



Department Description

The Office of the City Attorney is among the region's largest law firms, handling a diverse case load. The City Attorney's Office advises the Mayor, the City, and all its departments; prosecutes or defends law suits or cases to which the City may be a party; and receives approximately 35,000 criminal cases per year involving persons charged with violations of State laws occurring within the city limits of the City of San Diego for misdemeanor offenses.

City Attorney Jan Goldsmith has been an attorney since 1976, and specializes in business litigation. He was appointed San Diego Superior Court Judge in 1998 and retired in December 2008 to assume the office of San Diego City Attorney. Mr. Goldsmith spent his first six years on the Bench handling criminal and civil trials, and his final years assigned to an independent civil calendar.

Executive Assistant City Attorney Andrew Jones holds the number two management position in the office. In December 2008, Mr. Jones was appointed Assistant City Attorney and led the Civil Litigation Division. In November 2009 Mr. Jones was tasked to lead the Criminal Division, and in January 2011, Mr. Jones was appointed Executive Assistant City Attorney. Mr. Jones was sworn in as a Deputy City Attorney in 1997 and has over 14 years of trial experience. His civil practice includes civil rights, torts, inverse condemnation, unlawful detainers, and breach of contract. He also prosecuted misdemeanor violations, and abusers in domestic violence and child abuse cases.

The Office of the City Attorney is structured similarly to a private law firm model with four divisions: Civil Advisory, Civil Litigation, Criminal, and Community Justice. These divisions are subdivided into units which allow the attorneys to specialize in areas of practice.

Civil Advisory Division: The Civil Advisory Division provides advice to the City and each of its departments, including the City Council and Mayor. The Civil Advisory Division is divided into five units: Government Affairs and Finance, Real Property and Economic Development, Public Works, Public Safety, and Employment Services. This division is under the direction of Assistant City Attorney Mary Jo Lanzafame who has over 22 years of experience as a municipal lawyer in areas of practice including the California Environmental Quality Act (CEQA), planning and zoning, conflict of interest, the Brown Act, real estate, and public works.

Civil Litigation Division: The Civil Litigation Division prosecutes or defends civil lawsuits in which the City is a party. The Civil Litigation Division is divided into five units: Civil Prosecution, Workers' Compensation, Land Use

City Attorney

Litigation, General Litigation, and Special Litigation. Don Worley, the Assistant City Attorney heading this division, has over 30 years in private practice in land use, real estate, and business litigation.

Criminal Division: The Criminal Division prosecutes criminal misdemeanors and infractions committed within City limits. The Criminal Division is divided into four units: Case Issuance, General Trial, Appellate, and Domestic Violence. This division is under the direction of Tricia Pummill, Assistant City Attorney, who brings over 27 years of experience as a criminal prosecutor specializing in white collar crime and consumer protection.

Community Justice Division: The Community Justice Division prosecutes cases that the community has identified as important to quality of life. Prosecutors work with the community, police, and other law enforcement agencies to establish and maintain security, fair business dealing, and to promote justice. The Community Justice Division is divided into three units: Neighborhood Prosecution, Code Enforcement, and Consumer and Environmental Protection. Assistant City Attorney Tricia Pummill is also head of this division.

The Office of the City Attorney is built upon the senior partner, junior partner, and associate model used in private law firms. The division leaders, along with City Attorney Jan Goldsmith, have more than 130 years of combined experience.

The Department's mission statement is:

> ***Integrity matters! We can best help our city by maintaining our integrity, and by providing timely, accurate, and high quality legal representation to the City of San Diego. We will be firm, independent, and professional, stopping illegalities while suggesting solutions. We will never forget that we are accountable to the people of San Diego and that we represent the City of San Diego***

Goals and Objectives

The Civil Litigation Division will continue to take in cases that were previously sent out to outside counsel, thereby reducing expenses and gaining experience in areas it did not traditionally have experience in. The Civil Litigation Division is working expeditiously on finalizing large settlements of long-standing cases.

The Civil Advisory Division will produce legal opinions and memorandum of law on a wide variety of issues such as pension reform, retiree health, budget matters, and a variety of miscellaneous issues including items of interest as requested by the Mayor, City Council, or City Departments.

The Criminal Division, along with other law enforcement and domestic violence agency partners, are collaboratively working together on grant funding opportunities for a new pilot program to increase the health and safety of children and families by preventing reoccurring abuse in misdemeanor domestic violence cases.

The Community Justice Division will be responsive to community groups and council representatives when they identify criminal conduct that is impacting their communities, and find creative ways within legal parameters to remove those conditions.

Both the Criminal Division and the Neighborhood Prosecution Unit will increase participation of misdemeanor offenders in community courts. This removes some of the work from the court system and leads to additional community service by offenders which improves neighborhoods at no expense to taxpayers. Additionally, they will expand programs that are alternatives to placing people in jail for low-level offenses, preferably programs that deter future criminal conduct and return some benefit to the community.

The Neighborhood Prosecution Unit will increase collaborative work with community groups, the San Diego Police Department, the courts, and the defense bar, to address the problems of chronic violators of the law. These include individuals suffering from mental illness and homeless individuals who commit misdemeanors.

The Domestic Violence Unit will address reports received from the police departments of domestic violence in a timely manner and work with the Family Justice Center to make sure victims of domestic violence are aware of resources available to them. They will properly evaluate cases for the issuance of criminal charges and seek appropriate sentencing upon conviction.

Service Efforts and Accomplishments

The City Attorney's Office has developed a solid reputation in the legal community. It communicates effectively with its client and wins cases. Each of its divisions has instituted changes which have resulted in more productivity and a higher quality of legal services. The Office's hard work and responsiveness to clients is reflected in the positive feedback received from the legal community about its attorneys and staff.

The Civil Advisory and Civil Litigation Divisions have completed the installation of a new case management and document management system. This will help the City Attorney's Office track critical information while coordinating all key functions, from cases and contacts to time and billing, more efficiently. Some of the software applications include case and matter management, document assembly, rules-based calendaring, and integrated court rules.

The Civil Advisory Division provided legal opinions and analyses concerning core municipal functions relating to the City Charter, San Diego Municipal Code, the Mayor-Council form of governance including ballot measures related to fiscal analysis provided to voters, conflict of interest codes for all City departments, boards and commissions, agencies, and several issues relating to the City's budget and finances.

The Civil Litigation Division achieved several significant accomplishments this year, including prevailing on motions for summary judgment, prevailing on demurrers, winning at trial, and defeating plaintiffs' motions for preliminary injunction. Additionally, the Civil Litigation Division has settled many claims against the City and received revenue recoveries or settlements owed to the City resulting in millions of dollars to our general fund or public liability fund (as appropriate).

The Criminal Division will continue to handle criminal cases timely, competently, and to a just conclusion. It will continue to safeguard the rights of victims of crimes by obtaining restitution when appropriate, and to protect the community by bringing individuals who have committed crimes to court and obtaining appropriate penalties.

The Code Enforcement Unit vigilantly pursues the rehabilitation of vacant properties by their owners. The Code Enforcement Unit also evaluates reports of "slumlords" causing tenants to live in unsafe housing in a timely manner, and assists the tenants to secure safe housing and hold the "slumlord" accountable.

The Department's Consumer and Environmental Protection Unit (CEPU), provided information to the public on ways to avoid becoming victims of identity theft, false advertising, con men, investment frauds, and other white collar crimes. The unit will continue to provide service to the public in the areas of consumer and environmental protection by staffing the Consumer Hotline with an informed employee who properly assesses complaints and provides referrals where appropriate. CEPU will continue to investigate and prosecute cases that no other agency prosecutes, including consumer fraud or environmental crimes, individuals who practice law without a license, abusive debt collectors, and false/misleading advertising.

The Neighborhood Prosecution Unit is a team of deputy City attorneys who are liaisons to the police commands and to the communities they serve. They attend community meetings and events to relay information on quality-of-life crime problems to the San Diego Police Department (SDPD) and to the City Attorney's Office.

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Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		348.43		**343.35**		(5.08)
Personnel Expenditures	$	39,232,663	**$**	**39,127,324**	$	(105,339)
Non-Personnel Expenditures		2,651,820		**2,905,259**		253,439
Total Department Expenditures	**$**	**41,884,483**	**$**	**42,032,583**	**$**	**148,100**
Total Department Revenue	**$**	**5,834,720**	**$**	**5,607,163**	**$**	**(227,557)**

General Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Administration	$	17,945,932	**$**	**3,193,563**	$	(14,752,369)
Civil Advisory		8,608,106		**10,952,751**		2,344,645
Civil Litigation		5,724,972		**10,495,065**		4,770,093
Community Justice		3,762,789		**5,227,943**		1,465,154
Criminal Litigation		5,842,684		**12,163,261**		6,320,577
Total	**$**	**41,884,483**	**$**	**42,032,583**	**$**	**148,100**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Administration	185.70	**26.00**	(159.70)
Civil Advisory	52.46	**72.42**	19.96
Civil Litigation	35.00	**81.38**	46.38
Community Justice	28.20	**39.21**	11.01
Criminal Litigation	47.07	**124.34**	77.27
Total	**348.43**	**343.35**	**(5.08)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$	1,207,953	$	-
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00		504,055		-
Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	3.35		185,213		-
Civil Prosecutions Transfer Transfer of non-personnel expenditures from the Citywide Program Expenditures Department to the City Attorney's Office for expenses related to civil prosecutions.	0.00		50,000		-

City Attorney

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Reduction in Overtime Reduction of overtime expenditures.	0.00	(2,552)	-
Law Library Funding Reduction of non-personnel expenditures for the law library due to fewer users of the daily legal newsletter.	0.00	(10,000)	-
Publishing Services Managed Competition Savings Adjustment to reflect savings to Publishing Services client departments realized by the Managed Competition winning bid.	0.00	(11,568)	-
Reduction in Travel and Training Reduction of travel and training expenditures.	0.00	(21,693)	-
Reduction of Information Systems Analyst 2 Reduction of 1.00 vacant Information Systems Analyst 2.	(1.00)	(97,483)	-
Reduction in Supplies and Contracts Additional reduction of supplies and contracts expenditures after a review of prior year spending trends.	0.00	(110,990)	-
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	(227,557)
Total	**2.35**	**$ 1,692,935**	**$ (227,557)**

Expenditures by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
PERSONNEL			
Salaries and Wages	$ 23,666,594	**$ 24,005,259**	$ 338,665
Fringe Benefits	15,566,069	**15,122,065**	(444,004)
PERSONNEL SUBTOTAL	**$ 39,232,663**	**$ 39,127,324**	**$ (105,339)**
NON-PERSONNEL			
Supplies	$ 368,806	**$ 260,260**	$ (108,546)
Contracts	864,341	**1,262,235**	397,894
Information Technology	1,331,073	**1,207,953**	(123,120)
Energy and Utilities	23,000	**53,382**	30,382
Other	64,600	**121,429**	56,829
NON-PERSONNEL SUBTOTAL	**$ 2,651,820**	**$ 2,905,259**	**$ 253,439**
Total	**$ 41,884,483**	**$ 42,032,583**	**$ 148,100**

Revenues by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Charges for Current Services	$ 4,182,620	**$ 3,590,686**	$ (591,934)
Fines, Forfeitures, and Penalties	1,650,000	**1,650,000**	-
Licenses and Permits	2,000	**2,000**	-
Other Revenue	100	**100**	-
Revenue from Federal Agencies	-	**364,377**	364,377
Total	**$ 5,834,720**	**$ 5,607,163**	**$ (227,557)**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
Salaries and Wages						
20000011	1104	Account Clerk	1.00	**1.00**	$31,491 - $37,918	$ 38,108
20000012	1105	Administrative Aide 1	2.00	**2.00**	36,962 - 44,533	86,952
20001076	2106	Assistant City Attorney	4.00	**4.00**	73,008 - 291,595	605,277
20000041	1132	Assistant Management Analyst	1.00	**0.00**	44,470 - 54,059	-
20000049	1132H	Assistant Management Analyst	0.00	**1.00**	44,470 - 54,059	54,330
20000119	1218	Associate Management Analyst	2.00	**2.00**	54,059 - 65,333	116,927
20000171	1236	Auto Messenger 1	2.00	**2.00**	26,208 - 31,491	63,298
20001070	2001	City Attorney	1.00	**1.00**	73,008 - 291,595	193,648
20000610	1596	City Attorney Investigator	20.92	**21.00**	58,219 - 70,429	1,323,709
90000610	1596	City Attorney Investigator - Hourly	1.26	**1.00**	58,219 - 70,429	58,219
20000539	1535	Clerical Assistant 2	27.50	**26.00**	29,931 - 36,067	845,586
90000539	1535	Clerical Assistant 2 - Hourly	0.84	**0.00**	29,931 - 36,067	-
20001159	2205	Confidential Secretary to the City Attorney	1.00	**1.00**	16,827 - 105,518	75,777
20000351	1386	Court Support Clerk 1	15.00	**17.00**	31,491 - 37,918	641,026
20000353	1388	Court Support Clerk 2	12.00	**12.00**	32,968 - 39,811	475,179
20001117	2151	Deputy City Attorney	136.86	**135.75**	17,805 - 204,214	13,098,125
90001117	2151	Deputy City Attorney - Hourly	2.46	**0.47**	17,805 - 204,214	52,175
20001258	21511	Deputy City Attorney - Unrepresented	4.00	**5.00**	17,805 - 204,214	591,510
20001168	2214	Deputy Director	1.00	**1.00**	46,966 - 172,744	98,067
20000392	1415	Dispute Resolution Officer	1.00	**1.00**	54,059 - 65,333	65,660
20000290	1348	Information Systems Analyst 2	2.00	**1.00**	54,059 - 65,333	76,607
20000293	1349	Information Systems Analyst 3	1.00	**1.00**	59,363 - 71,760	69,607
20000377	1401	Information Systems Technician	2.00	**2.00**	42,578 - 51,334	101,642
20001128	2166	Legal Intern	1.00	**0.00**	39,000 - 47,424	-
90001128	2166	Legal Intern - Hourly	0.00	**0.96**	39,000 - 47,424	37,440
90000335	1379	Legal Secretary 1 - Hourly	0.00	**0.06**	36,067 - 43,514	2,164
20000587	1577	Legal Secretary 2	36.20	**35.25**	43,555 - 52,666	1,675,329
90000587	1577	Legal Secretary 2 - Hourly	0.42	**0.00**	43,555 - 52,666	-
20000911	1867A	Librarian 3	1.00	**1.00**	55,266 - 67,101	67,437
20001073	2103	Management Intern	0.37	**0.00**	24,274 - 29,203	-
20000614	1598	Paralegal	20.37	**20.00**	52,374 - 63,190	1,152,007
90000172	1237	Payroll Specialist 1 - Hourly	0.00	**0.40**	33,093 - 39,832	13,237
20000680	1648	Payroll Specialist 2	2.00	**2.00**	34,611 - 41,787	81,047
90000680	1648	Payroll Specialist 2 - Hourly	0.23	**0.00**	34,611 - 41,787	-
20001141	2182	Principal Assistant to the City Attorney	1.00	**1.00**	26,395 - 160,430	72,264
20000747	1728	Principal City Attorney Investigator	1.00	**1.00**	70,221 - 85,051	85,477
20000741	1726	Principal Clerk	1.00	**1.00**	43,555 - 52,666	52,929
20000380	1404	Principal Legal Secretary	1.00	**1.00**	50,398 - 60,736	61,040
20000063	1147	Principal Paralegal	1.00	**1.00**	63,586 - 76,502	76,728
20001222	2270	Program Manager	2.00	**2.00**	46,966 - 172,744	75,660

City Attorney

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
20000783	1776	Public Information Clerk	1.00	**1.00**	31,491 -	37,918	32,436
20000933	1885	Senior City Attorney Investigator	5.00	**5.00**	63,794 -	77,314	306,162
20000935	1885B	Senior City Attorney Investigator	1.00	**1.00**	63,794 -	77,314	77,700
20000927	1879	Senior Clerk/Typist	8.00	**8.00**	36,067 -	43,514	346,699
20001144	2185	Senior Legal Intern	1.00	**1.00**	47,466 -	57,658	55,928
20000843	1820	Senior Legal Secretary	6.00	**6.00**	48,006 -	57,845	348,804
20000015	1106	Senior Management Analyst	1.00	**1.00**	59,363 -	71,760	72,119
20000845	1822	Senior Paralegal	5.00	**5.00**	57,658 -	69,410	209,072
90001146	2188	Student Intern - Hourly	0.00	**0.46**	18,616 -	22,318	8,563
20000970	1917	Supervising Management Analyst	1.00	**1.00**	66,768 -	80,891	78,464
20001057	1983	Victim Services Coordinator	4.00	**4.00**	36,962 -	44,533	169,667
20000756	1746	Word Processing Operator	5.00	**5.00**	31,491 -	37,918	75,078
		Bilingual - Regular					18,928
		Master Library Degree					3,355
		Overtime Budgeted					10,512
		Termination Pay Annual Leave					7,584
Salaries and Wages Subtotal			**348.43**	**343.35**			**$ 24,005,259**
Fringe Benefits							
		Employee Offset Savings					$ 547,365
		Flexible Benefits					2,129,278
		Long-Term Disability					138,509
		Medicare					337,776
		Other Post-Employment Benefits					1,967,574
		Retiree Medical Trust					4,633
		Retirement 401 Plan					19,235
		Retirement ARC					8,184,850
		Retirement DROP					27,711
		Retirement Offset Contribution					34,962
		Risk Management Administration					326,721
		Supplemental Pension Savings Plan					1,014,672
		Unemployment Insurance					91,917
		Workers' Compensation					296,862
Fringe Benefits Subtotal							**$ 15,122,065**
Total Personnel Expenditures							**$ 39,127,324**



Department Description

The Office of the City Auditor is an independent office that reports and is accountable to the Audit Committee and City Council. The City Auditor conducts performance audits of City departments, offices, and agencies in accordance with government auditing standards.

The audits may assess internal controls over financial reporting and evaluate how well the City complies with applicable laws, rules, and regulations, achieves stated goals and objectives, reports financial and performance information (reliability), efficiently and effectively uses resources, and safeguards and protects assets.

The Office of the City Auditor also administers the City's Fraud Hotline program and performs investigations for all material complaints received related to fraud, waste, and abuse.

The Department's mission is:

> ***To advance open and accountable government through accurate, independent, and objective audits and investigations that seek to improve the economy, efficiency, and effectiveness of City government***

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Increase the economy, efficiency, and effectiveness of City government through audits and their recommendations

To fulfill its mission, the Department reports its independent and impartial reviews, conclusions, and recommendations based on performance audits, special audits, and reviews conducted. Some audit reports recommend ways to reduce costs or increase revenues. Other audit reports identify opportunities to increase effectiveness, use resources more efficiently, and improve internal controls. An annual audit workplan is prepared and presented to the Audit Committee each fiscal year. The audit workplan targets business processes and programs

identified in the annual citywide risk assessment model. The Department will move towards accomplishing this goal by focusing on the following objectives:

- Reduce costs and increase revenues
- Utilize audits to identify opportunities for improved efficiency and the effective use of resources
- Regularly report the status and encourage implementation of open recommendations

Goal 2: Provide independent, reliable, accurate, and timely information to the Mayor, Audit Committee, City Council, and other stakeholders

The City Auditor intends to provide results of all non-confidential audits to its stakeholders. To this end, the Department intends to provide regular updates to the Audit Committee, as well as copies of all issued audit reports to the Mayor and appropriate City management, members of the City Council and their staff, Audit Committee members, and the residents of San Diego via the City Auditor website. The Department will move towards accomplishing this goal by focusing on the following objective:

- Provide audit results, including findings and recommendations, to relevant stakeholders

Goal 3: Provide independent, confidential, and reliable investigations of all material allegations of fraud, waste, or abuse that are reported via the City's Fraud Hotline

The Office of the City Auditor will investigate all material complaints received related to fraud, waste, and abuse. The City Auditor will provide a means for City of San Diego employees, vendors, and residents to confidentially report any activity or conduct in which they suspect any instances of fraud, waste, or abuse, or violations of laws and regulations that should be investigated. The Department will move towards accomplishing this goal by focusing on the following objective:

- Provide investigation results, including recommendations for necessary actions to be taken, for all allegations of fraud, waste, or abuse that are found to be substantiated

Service Efforts and Accomplishments

The City Auditor will propose an annual audit workplan that will identify the planned audits to be undertaken during the fiscal year. The annual workplan will be based on the results of the comprehensive citywide risk assessment and identify required audits such as the annual inventory audit, close-out audits, and hotline investigations. The goal will be to complete the required audit workplan and increase the economy, efficiency, and effectiveness of City operations through these audits and their recommendations.

Additionally, the City Auditor will conduct testing of internal controls during each performance audit that is conducted, report on control weaknesses that are identified, and make recommendations for corrective action that should be taken. The City Auditor will perform follow-up work on all audit recommendations that are made to determine if proper actions have been taken by management.

The City Auditor will provide regular updates to the Audit Committee regarding the activities and accomplishments of the Office including producing an annual report and information on management's implementation of audit recommendations.

Key Performance Indicators

Performance Measure	Actual FY2010	Actual FY2011
1. Percent of audit recommendations management agrees to implement	96%	90%
2. Percent of recommendations reported as implemented by management and subsequently verified through audit testing	76%	89%
3. Ratio of City's monetary benefits from audit activities to operational audit costs[1]	4.5:1	11:1
4. Amount of City's measurable monetary benefits from audit activities[2]	$8.6M	$24.0M
5. Percent of audit workplan completed during the fiscal year	81%	91%
6. Percent of Audited Departments satisfied with timeliness, reliability, and value of audit services[3]	100%	88%
7. Percent of Audit Committee Members, City Councilmembers, and high level City Management satisfied with timeliness, reliability, and value of audit services[3]	N/A[4]	100%
8. Percent of hotline investigation recommendations management agrees to implement	50%	91%

[1] The ratio of the monetary benefits are calculated by considering the potential estimated cost saving or enhanced revenues over a five year period that will occur if audit recommendations are implemented compared to our annual operational costs.

[2] Measurable monetary benefits are calculated by considering the potential estimated cost saving or enhanced revenues over a five year period that will occur if our audit recommendations are implemented.

[3] The percentage of satisfaction is based on the results of voluntary surveys. Due to low response rates (30 percent in Fiscal Year 2010 and 33 percent in Fiscal Year 2011), each individual survey response carries a significant portion of the total performance measure. For example, in Fiscal Year 2011, there was only a single negative response which skewed the performance data.

[4] This was not a performance measure in Fiscal Year 2010.

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Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		18.50		**19.50**		1.00
Personnel Expenditures	$	2,643,637	**$**	**2,577,544**	$	(66,093)
Non-Personnel Expenditures		1,117,543		**975,980**		(141,563)
Total Department Expenditures	**$**	**3,761,180**	**$**	**3,553,524**	**$**	**(207,656)**
Total Department Revenue	**$**	**222,323**	**$**	**222,323**	**$**	**-**

General Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
City Auditor	$	3,761,180	**$**	**3,553,524**	$	(207,656)
Total	**$**	**3,761,180**	**$**	**3,553,524**	**$**	**(207,656)**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
City Auditor	18.50	**19.50**	1.00
Total	**18.50**	**19.50**	**1.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Assistant to the Director Addition of 1.00 Assistant to the Director.	1.00	$ 99,950	$ -
Addition of Principal Auditor Addition of a Principal Auditor for half of Fiscal Year 2012. This position will be annualized in Fiscal Year 2013.	0.50	81,192	-
Annualization of Principal Auditor Addition of 0.50 Principal Auditor to annualize the position that was added halfway through Fiscal Year 2011.	0.50	71,467	-
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	47,420	-
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	23,321	-
Reduction in Travel and Training Reduction of travel and training expenditures.	0.00	(25,444)	-
Reduction of Associate Management Analyst Reduction of 1.00 Associate Management Analyst.	(1.00)	(95,173)	-

City Auditor

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Comprehensive Annual Financial Report (CAFR) Expenditures Reduction of CAFR expenditures as a result of updated estimates of expenditures to be incurred for CAFR audits during Fiscal Year 2012.	0.00	(148,635)	-
Revenue from Water and Wastewater Audits Adjustment reflects the transfer of funds from the Public Utilities Department for water and wastewater audits per a Service Level Agreement (SLA).	0.00	-	100,000
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2011.	0.00	-	(100,000)
Total	**1.00**	**$ 54,098**	**$ -**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	1,633,127	**$**	**1,720,154**	$	87,027
Fringe Benefits		1,010,510		**857,390**		(153,120)
PERSONNEL SUBTOTAL	**$**	**2,643,637**	**$**	**2,577,544**	**$**	**(66,093)**
NON-PERSONNEL						
Supplies	$	33,158	**$**	**33,771**	$	613
Contracts		1,032,782		**879,455**		(153,327)
Information Technology		38,993		**47,420**		8,427
Energy and Utilities		4,500		**5,968**		1,468
Other		8,110		**9,366**		1,256
NON-PERSONNEL SUBTOTAL	**$**	**1,117,543**	**$**	**975,980**	**$**	**(141,563)**
Total	**$**	**3,761,180**	**$**	**3,553,524**	**$**	**(207,656)**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Charges for Current Services	$	222,323	**$**	**222,323**	$	-
Total	**$**	**222,323**	**$**	**222,323**	**$**	**-**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
21000000	2285	Assistant City Auditor	0.00	**2.00**	$34,694 -	$207,210	$ 252,200
20001233	2281	Assistant to the Director	0.00	**1.00**	46,966 -	172,744	53,600
20000119	1218	Associate Management Analyst	1.00	**0.00**	54,059 -	65,333	-
20001252	2109	City Auditor	1.00	**1.00**	59,155 -	224,099	168,000
20001135	2175	Principal Auditor	16.50	**15.50**	19,323 -	151,840	1,246,354
Salaries and Wages Subtotal			**18.50**	**19.50**			**$ 1,720,154**

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Fringe Benefits							
		Employee Offset Savings				$	52,447
		Flexible Benefits					168,880
		Long-Term Disability					10,099
		Medicare					25,350
		Other Post-Employment Benefits					117,820
		Retiree Medical Trust					2,153
		Retirement 401 Plan					8,611
		Retirement ARC					407,022
		Risk Management Administration					19,558
		Supplemental Pension Savings Plan					21,324
		Unemployment Insurance					6,642
		Workers' Compensation					17,484
Fringe Benefits Subtotal						**$**	**857,390**
Total Personnel Expenditures						**$**	**2,577,544**



Department Description

The Office of the City Clerk has built on core services in order to expand its role of providing public access infrastructure. The Department offers a vital portal to the residents of San Diego through which participation in, and knowledge of, local government is enhanced. Legislative documents such as City Council agendas are available both in the office and online–with all back-up or exhibit material included for ease of access. The Summary Sheet, Results, and Minutes that capture the actions by the Legislative Body, are also available online and organized by Council Meeting. In addition, campaign finance disclosure, lobbyist reports, and statements of economic interests are retained and available for public inspection. The City Clerk is the filing officer for the City and administers municipal elections, coordinates public hearings, and disseminates information regarding legislative actions and policy decisions to City departments, other agencies, and the public. As official record keeper, the City Clerk maintains custody of City records.

The Department's mission is:

To provide accurate information and maximize access to municipal government

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Provide support to the Mayor and City Council as they work to serve the residents of San Diego
Every division within the Office of the City Clerk works to support the Mayor and City Council, as they work to serve the residents of San Diego. One important way of accomplishing this is by providing public access infrastructure to information relating to the legislative process. Over the next one to two years, the Department will continue to accomplish this goal by focusing on the following objectives:

- Prepare and distribute docket materials in a timely, efficient, and streamlined manner
- Effectively coordinate and administer public hearings, the resolutions and ordinances database, and Proposition 218 protest processes

Goal 2: Administer municipal elections and serve as filing officer for the City of San Diego

Proper administration of the election process serves the people's right to exercise their vote by ensuring an expeditious, complete process. The timely and accurate handling of disclosure documents provides another example of the ways in which the Office of the City Clerk acts as a critical, foundational source for information. Over the next one to two years, the Department will continue to accomplish this goal by focusing on the following objectives:

- Effectively administer and coordinate municipal elections
- Serve as filing officer by processing the City's campaign finance disclosure reports, Statements of Economic Interests, and lobbyist registrations and reports
- Effectively support the election/appointment process for board and commission members

Goal 3: Provide access to the City's official record and legislative documents in as many different mediums as possible in order to reach the broadest possible customer base

The Office of the City Clerk provides the foundation for access to information in the City of San Diego. To this end, the Department is dedicated to remaining on the cutting edge of information storage and retrieval. Over the next one to two years, the Department will move toward accomplishing this goal by focusing on the following objectives:

- Maintain and preserve City Council proceedings and related documents (e.g., minutes, result sheets, resolutions/ordinances, contracts/agreements, leases/deeds/change orders)
- Expand electronic filing options within the City of San Diego where appropriate
- Apply technology effectively to provide increased and improved access to materials online

Goal 4: Support the City's records management program

A viable records management program ensures that each department can maximize its operational goals by making information more readily available for service delivery. Over the next one to two years, the Department will move toward accomplishing the goal by focusing on the following objectives:

- Work closely with department directors to update their records schedules in order to assist them in retaining and organizing records for optimal operation and access by the public
- Expand and develop a citywide records management training program to support department records coordinators

Goal 5: Manage Public Access Infrastructure and epitomize effective customer service

The Office of the City Clerk is an independent department known for its impartiality, integrity, and exceptional customer service based on its ever-increasing ability to provide the public access to municipal government in an efficient, timely, professional, and courteous manner via the latest technology available. Over the next one or two years, the Department will move toward accomplishing this goal by focusing on the following objectives:

- Utilize best business practices for effective service delivery and apply flexibility to resource allocation across divisions
- Apply technology effectively to provide increased and improved access to materials online, and increase staff's ability to respond quickly and accurately to customer requests
- Realize efficiencies by coordinating activities and standardizing processes across the City.
- Ensure a high level of integrity and honesty in performance of work duties

Goal 6: Train for improved inter-departmental communication and efficiencies

The Office of the City Clerk has a hand in almost every aspect of City business, bridging the legislative and executive sides of government. Over the next one to two years, the Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide appropriate training to both executive and legislative entities in the areas of records management, conflict of interest code update, statements of economic interests, and protocol in Council Chambers
- Communicate effectively across the City, utilizing Cable 24 to televise Council Docket information, records management training videos, and group presentations on a variety of topics, to reach the largest audience in the most efficient manner

Service Efforts and Accomplishments

With an emphasis on customer service, Legislative Services worked to obtain information from the City Council, Redevelopment Agency, and Housing Authority dockets to create a “Public Summary Sheet” which provides information about all of the items being considered in Council Chambers at a given meeting. In addition, the online version of the City Council Docket has been streamlined to enhance information delivery while maintaining the detail through links to exhibit materials. This division also took on the task of updating historical information related to the online Resolution and Ordinance database.

The Elections and Information Services team was a critical component in fulfilling Charter-mandated requirements related to the Redistricting Commission which is formed every decade after the national census. The current process is of great historical interest as the addition of a new Council District is the first since 1963. The Elections team is building the library of campaign disclosure statements available online for public access, in addition to posting lobbyist registrations and reports to the Internet. As more statements become electronically available, the public's benefit from rapid, ready access to campaign and lobbyist information will continue to grow. In laying the groundwork for the 2011 annual filing of statements of economic interests that occurs in the spring of 2012, the team trained 42 liaisons from 36 departments, agencies, boards, and commissions on the use of electronic filing enabling the liaisons to better assist designated employees and appointees with their disclosure responsibilities. The team also oversaw its fifth "Prop 218" water rate increase process which yielded the second-largest number of responses to date.

In order to assist City departments in updating their Records Disposition Schedules by the end of the fiscal year, the Records Management Division has created a collaborative site in SharePoint and provided 25 hours of training to 39 Records Coordinators representing 27 departments. The Division continues its efforts to create a pictorial database of all historical Mayoral Artifacts on the Web. This fiscal year, 558 artifacts have been added to the online gallery; ultimately, the goal is to get 95 percent of them online. College interns and volunteers have assisted in documenting content descriptions of 250 boxes of archival material which will provide more effective access by members of the public, and assist in a strategy for long-term preservation.

Key Performance Indicators

Performance Measure	Actual FY2010	Actual FY2011
1. Level of public outreach achieved	88%	94%
2. Percent of current legislative and election-related records made viewable online within a specified timeframe	65%	74%
3. Percent of historical legislative and election-related records made viewable online within a fiscal year	39%	51%
4. Number of hours of training provided to City staff within the fiscal year	136	217

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Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		45.43		**45.39**		(0.04)
Personnel Expenditures	$	3,872,784	**$**	**3,865,900**	$	(6,884)
Non-Personnel Expenditures		890,679		**911,151**		20,472
Total Department Expenditures	**$**	**4,763,463**	**$**	**4,777,051**	**$**	**13,588**
Total Department Revenue	**$**	**56,747**	**$**	**18,352**	**$**	**(38,395)**

General Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
City Clerk	$	1,096,881	**$**	**1,183,829**	$	86,948
Elections & Information Management		998,120		**1,069,505**		71,385
Legislative Services		1,787,966		**1,671,641**		(116,325)
Records Management		880,496		**852,076**		(28,420)
Total	**$**	**4,763,463**	**$**	**4,777,051**	**$**	**13,588**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
City Clerk	3.43	**3.39**	(0.04)
Elections & Information Management	12.00	**13.00**	1.00
Legislative Services	20.00	**19.00**	(1.00)
Records Management	10.00	**10.00**	0.00
Total	**45.43**	**45.39**	**(0.04)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$	450,570	$	-
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00		228,255		-
Support for Outside Legal Counsel Increase of outside legal counsel expenditures for the upcoming City Attorney election. Best practice is to seek outside legal advice and representation on matters pertaining to this election.	0.00		25,000		-
Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.39		15,571		-
Reduction in Overtime Reduction of overtime expenditures.	0.00		(4,884)		-

City Clerk

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Reduction in Travel and Training Reduction of travel and training expenditures.	0.00	(6,903)	-
Publishing Services Managed Competition Savings Adjustment to reflect savings to Publishing Services client departments realized by the Managed Competition winning bid.	0.00	(21,395)	-
Reduction of Non-Personnel Expenditures Reduction of promotional advertising, postage, mailing, and copy supplies. Reduction may impact legal noticing and posting requirements.	0.00	(45,000)	-
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	(38,395)
Total	**0.39**	**$ 641,214**	**$ (38,395)**

Expenditures by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
PERSONNEL			
Salaries and Wages	$ 2,266,053	**$ 2,302,386**	$ 36,333
Fringe Benefits	1,606,731	**1,563,514**	(43,217)
PERSONNEL SUBTOTAL	**$ 3,872,784**	**$ 3,865,900**	**$ (6,884)**
NON-PERSONNEL			
Supplies	$ 55,374	**$ 50,374**	$ (5,000)
Contracts	258,043	**268,217**	10,174
Information Technology	467,397	**450,570**	(16,827)
Energy and Utilities	109,704	**118,064**	8,360
Other	161	**23,926**	23,765
NON-PERSONNEL SUBTOTAL	**$ 890,679**	**$ 911,151**	**$ 20,472**
Total	**$ 4,763,463**	**$ 4,777,051**	**$ 13,588**

Revenues by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Charges for Current Services	$ 46,395	**$ 8,000**	$ (38,395)
Fines, Forfeitures, and Penalties	600	**600**	-
Other Revenue	9,752	**9,752**	-
Total	**$ 56,747**	**$ 18,352**	**$ (38,395)**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
Salaries and Wages						
20000012	1105	Administrative Aide 1	1.00	**1.00**	$36,962 - $44,533	$ 44,756
20000024	1107	Administrative Aide 2	3.00	**3.00**	42,578 - 51,334	147,938
20000119	1218	Associate Management Analyst	6.00	**6.00**	54,059 - 65,333	378,484
20001106	2138	City Clerk	1.00	**1.00**	34,694 - 207,210	133,860
20000539	1535	Clerical Assistant 2	3.00	**2.00**	29,931 - 36,067	72,494
90000539	1535	Clerical Assistant 2 - Hourly	0.21	**0.19**	29,931 - 36,067	5,687

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
20000370	1395	Deputy City Clerk 1	16.00	**17.00**	32,968 - 39,811	668,410
20000371	1396	Deputy City Clerk 2	2.00	**2.00**	37,835 - 45,781	92,018
20001168	2214	Deputy Director	1.00	**3.00**	46,966 - 172,744	309,650
20001204	2252	Deputy Director, Legislative Services	1.00	**0.00**	46,966 - 172,744	-
20001205	2253	Deputy Director, Records Management	1.00	**0.00**	46,966 - 172,744	-
90000346	1382	Legislative Recorder 1 - Hourly	0.22	**0.00**	41,558 - 50,232	-
20000347	1383	Legislative Recorder 2	5.00	**5.00**	43,618 - 52,770	210,553
90000347	1383	Legislative Recorder 2 - Hourly	0.00	**0.20**	43,618 - 52,770	8,724
20000172	1237	Payroll Specialist 1	1.00	**1.00**	33,093 - 39,832	38,836
20000927	1879	Senior Clerk/Typist	1.00	**1.00**	36,067 - 43,514	43,456
20000950	1899	Stock Clerk	2.00	**2.00**	30,056 - 36,275	71,824
20000756	1746	Word Processing Operator	1.00	**1.00**	31,491 - 37,918	38,108
		Bilingual - Regular				17,472
		Overtime Budgeted				20,116
Salaries and Wages Subtotal			**45.43**	**45.39**		**$ 2,302,386**

Fringe Benefits		
Employee Offset Savings	$	31,766
Flexible Benefits		276,229
Long-Term Disability		13,020
Medicare		29,206
Other Post-Employment Benefits		265,804
Retiree Medical Trust		91
Retirement 401 Plan		365
Retirement ARC		772,285
Retirement DROP		6,115
Retirement Offset Contribution		7,213
Risk Management Administration		44,132
Supplemental Pension Savings Plan		72,956
Unemployment Insurance		8,624
Workers' Compensation		35,708
Fringe Benefits Subtotal	**$**	**1,563,514**
Total Personnel Expenditures	**$**	**3,865,900**



Department Description

San Diego City Charter Article XV, Section 270(a):

"The Council shall be composed of eight council members elected by district, and shall be the legislative body of the City."

San Diego City Charter Article III, Section 11:

"All legislative powers of the City shall be vested, subject to the terms of this Charter and of the Constitution of the State of California, in the Council, except such legislative powers as are reserved to the people by the Charter and the Constitution of the State."

The City Council budget is comprised of ten unique budgets, one for each of the eight Council Districts, one for Council Administration, and one for the Office of the Independent Budget Analyst. Each of the Council offices is responsible for managing its respective budget and the Council President is also responsible for the Council Administration budget.

City Council - District 1

The first council district includes the community areas of Black Mountain Ranch, Carmel Valley, Del Mar Heights, Del Mar Mesa, La Jolla, Pacific Highlands Ranch, Rancho Peñasquitos, San Dieguito River Valley, Sorrento Valley, Torrey Highlands, Torrey Hills, Torrey Pines, and University City.

City Council - District 2

The second council district includes the community areas of Bankers Hill, Downtown, Little Italy, Midway, Mission Beach, Mission Hills, Ocean Beach, Old Town, Pacific Beach, Park West, Point Loma, and portions of La Jolla and Mission Bay Park.

City Council

City Council - District 3

The third council district includes the community areas of Hillcrest, University Heights, Normal Heights, Kensington, Talmadge, North Park, South Park, Balboa Park, and portions of City Heights and Golden Hill.

City Council - District 4

The fourth council district includes Alta Vista, Broadway Heights, Chollas View, Emerald Hills, Encanto, Greater Skyline Hills, Jamacha, Knox, Lincoln Park, Lomita Village, Mount Hope, Mountain View, North Bay Terraces, O'Farrell, Oak Park, Paradise Hills, Ridgeview, Rosemont, Skyline Hills, South Bay Terraces, Valencia Park, Webster, and Willie Henderson Area.

City Council - District 5

The fifth council district includes the communities of Carmel Mountain Ranch, Mira Mesa, Miramar Ranch North, Rancho Bernardo, Sabre Springs, San Pasqual Valley, and Scripps Ranch.

City Council - District 6

The sixth council district includes the community areas of Bay Ho, Bay Park, Birdland, De Anza, Clairemont, Fashion Hills, Fashion Valley, Kearny Mesa, Linda Vista, Mission Bay Park, Mission Valley, Mission Village, Morena, Serra Mesa, Stonecrest, and Villa Morena.

C**ity Council - District 7**

The seventh council district includes the community areas of Allied Gardens, Chollas Creek, Colina Del Sol, Del Cerro, El Cerrito, Fox Canyon, Grantville, Islenair, Lake Murray, Miramar, Mission Trails Regional Park, Murphy Canyon, Oak Park, Redwood Village, Rolando Park, Rolando, San Carlos, San Diego State University College Area, and Tierrasanta.

City Council - District 8

The northern portion of the eighth council district includes the communities of Barrio Logan, a portion of Golden Hill, Grant Hill, Logan Heights, Memorial, Shelltown, Sherman Heights, Southcrest, and Stockton. The southern portion includes Egger Highlands, Nestor, Otay Mesa/Nestor, San Ysidro, the Tijuana River Valley, and Otay Mesa.

Council Administration

Council Administration functions under the administrative and policy direction of the Council President. It provides general office management for the council offices including the preparation of budgets, payrolls, personnel benefits, and liaison with other departments and governmental agencies. Council Committee Consultants provide consultation to one ad hoc and six standing committees of the City Council: Audit; Budget and Finance; Land Use and Housing; Natural Resources and Culture; Public Safety and Neighborhood Services; Rules, Open Government; and Intergovernmental Relations, and the Ad Hoc Redevelopment Committee.

Community Projects, Programs, and Services

Community Projects, Programs, and Services (CPPS) is a new division to each Council Office. The funding level for each City Council Office's CPPS Division is initially determined based on estimated savings achieved from the previous fiscal year's operating budget. These funds may be expended by each Council Office for any government purpose or community benefit, in accordance with Council Policy 100-06.

Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		93.38		**91.89**		(1.49)
Personnel Expenditures	$	9,161,511	**$**	**8,848,862**	$	(312,649)
Non-Personnel Expenditures		1,273,040		**2,987,505**		1,714,465
Total Department Expenditures	**$**	**10,434,551**	**$**	**11,836,367**	**$**	**1,401,816**
Total Department Revenue	**$**	**182,698**	**$**	**-**	**$**	**(182,698)**

General Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Council District 1	$	1,040,682	**$**	**1,021,617**	$	(19,065)
Council District 1 - CPPS		-		**218,032**		218,032
Council District 2		1,003,475		**994,401**		(9,074)
Council District 2 - CPPS		-		**192,688**		192,688
Council District 3		1,123,099		**1,110,608**		(12,491)
Council District 3 - CPPS		-		**182,778**		182,778
Council District 4		1,099,469		**1,086,541**		(12,928)
Council District 4 - CPPS		-		**162,167**		162,167
Council District 5		1,047,541		**1,026,526**		(21,015)
Council District 5 - CPPS		-		**222,249**		222,249
Council District 6		972,108		**1,068,402**		96,294
Council District 6 - CPPS		-		**153,764**		153,764
Council District 7		1,106,880		**1,093,564**		(13,316)
Council District 7 - CPPS		-		**175,023**		175,023
Council District 8		1,115,310		**1,102,939**		(12,371)
Council District 8 - CPPS		-		**305,617**		305,617
Council Administration		1,925,987		**1,719,451**		(206,536)
Total	**$**	**10,434,551**	**$**	**11,836,367**	**$**	**1,401,816**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Council District 1	10.21	**10.00**	(0.21)
Council District 2	10.00	**10.00**	0.00
Council District 3	10.88	**10.00**	(0.88)
Council District 4	10.41	**10.00**	(0.41)
Council District 5	9.00	**9.00**	0.00
Council District 6	10.00	**10.00**	0.00
Council District 7	10.00	**10.00**	0.00
Council District 8	10.00	**10.00**	0.00
Council Administration	12.88	**12.89**	0.01
Total	**93.38**	**91.89**	**(1.49)**

City Council

Council District 1

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 39,866	$ -
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	16,815	-
Reduction in Travel and Training Reduction of travel and training expenditures.	0.00	(4,614)	-
Reduction in Supplies and Contracts Additional reduction of supplies and contracts expenditures after a review of prior year spending trends.	0.00	(7,824)	-
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2012 Adopted Budgets at the approved levels.	0.00	(138,332)	-
Total	**0.00**	**$ (94,089)**	**$ -**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	466,134	**$**	**431,690**	$	(34,444)
Fringe Benefits		434,477		**451,445**		16,968
PERSONNEL SUBTOTAL	**$**	**900,611**	**$**	**883,135**	**$**	**(17,476)**
NON-PERSONNEL						
Supplies	$	13,892	**$**	**13,197**	$	(695)
Contracts		64,347		**64,001**		(346)
Information Technology		45,832		**39,866**		(5,966)
Energy and Utilities		-		**1,892**		1,892
Other		15,000		**18,526**		3,526
Capital Expenditures		1,000		**1,000**		-
NON-PERSONNEL SUBTOTAL	**$**	**140,071**	**$**	**138,482**	**$**	**(1,589)**
Total	**$**	**1,040,682**	**$**	**1,021,617**	**$**	**(19,065)**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20001102	2133	Council Assistant	1.00	**1.00**	$20,426 -	$149,323	$ 84,874
20001071	2003	Council Member	0.00	**1.00**	75,096 -	75,096	75,096
20001256	20031	Council Member	1.00	**0.00**	75,096 -	75,096	-
20001165	2211	Council Representative 1	4.00	**6.00**	16,640 -	104,832	270,026

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
20001259	22111	Council Representative 1	3.00	**0.00**	16,640 - 104,832	-
20001166	2212	Council Representative 2A	1.00	**2.00**	16,640 - 104,832	140,026
90001074	21031	Management Intern-Mayor/Council - Hourly	0.21	**0.00**	24,274 - 29,203	-
		Adjust Budget To Approved Levels				(138,332)
Salaries and Wages Subtotal			**10.21**	**10.00**		**$ 431,690**

Fringe Benefits	
Employee Offset Savings	$ 17,099
Flexible Benefits	102,973
Long-Term Disability	3,249
Medicare	8,266
Other Post-Employment Benefits	60,410
Retiree Medical Trust	90
Retirement 401 Plan	360
Retirement ARC	221,509
Risk Management Administration	10,030
Supplemental Pension Savings Plan	19,592
Unemployment Insurance	2,167
Workers' Compensation	5,700
Fringe Benefits Subtotal	**$ 451,445**
Total Personnel Expenditures	**$ 883,135**

Council District 1 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2011 as reported in the Fiscal Year 2011 Year-End Monitoring Report, including any requested appropriation adjustments.	0.00	$ 218,032	$ -
Total	**0.00**	**$ 218,032**	**$ -**

Expenditures by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
NON-PERSONNEL			
Contracts	$ -	**$ 218,032**	$ 218,032
NON-PERSONNEL SUBTOTAL	**$ -**	**$ 218,032**	**$ 218,032**
Total	**$ -**	**$ 218,032**	**$ 218,032**

City Council

Council District 2

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 40,631	$ -
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	15,677	-
Reduction in Travel and Training Reduction of travel and training expenditures.	0.00	(2,249)	-
Expenditure Budget Realignment Reduction of expenditure budget to reduce the budget to the baseline level. This reduction redirected funds to support General Fund services.	0.00	(8,025)	-
Reduction in Supplies and Contracts Additional reduction of supplies and contracts expenditures after a review of prior year spending trends.	0.00	(11,975)	-
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2012 Adopted Budgets at the approved levels.	0.00	(262,572)	-
Total	**0.00**	**$ (228,513)**	**$ -**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	445,309	**$**	**367,299**	$	(78,010)
Fringe Benefits		372,303		**445,269**		72,966
PERSONNEL SUBTOTAL	**$**	**817,612**	**$**	**812,568**	**$**	**(5,044)**
NON-PERSONNEL						
Supplies	$	18,693	**$**	**12,706**	$	(5,987)
Contracts		101,056		**103,982**		2,926
Information Technology		46,114		**40,631**		(5,483)
Energy and Utilities		2,000		**3,230**		1,230
Other		15,000		**18,284**		3,284
Capital Expenditures		3,000		**3,000**		-
NON-PERSONNEL SUBTOTAL	**$**	**185,863**	**$**	**181,833**	**$**	**(4,030)**
Total	**$**	**1,003,475**	**$**	**994,401**	**$**	**(9,074)**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
Salaries and Wages						
20001257	21331	Council Assistant	1.00	**0.00**	$20,426 - $149,323	$ -

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
20001102	2133	Council Assistant	0.00	**1.00**	20,426 - 149,323	98,010
20001071	2003	Council Member	1.00	**1.00**	75,096 - 75,096	75,096
20001259	22111	Council Representative 1	5.00	**0.00**	16,640 - 104,832	-
20001165	2211	Council Representative 1	1.00	**6.00**	16,640 - 104,832	343,318
20001166	2212	Council Representative 2A	2.00	**2.00**	16,640 - 104,832	121,472
		Adjust Budget To Approved Levels				(270,597)
Salaries and Wages Subtotal			**10.00**	**10.00**		**$ 367,299**
Fringe Benefits						
		Employee Offset Savings				$ 19,239
		Flexible Benefits				98,177
		Long-Term Disability				3,657
		Medicare				9,301
		Other Post-Employment Benefits				60,410
		Retirement ARC				210,315
		Risk Management Administration				10,030
		Supplemental Pension Savings Plan				25,292
		Unemployment Insurance				2,436
		Workers' Compensation				6,412
Fringe Benefits Subtotal						**$ 445,269**
Total Personnel Expenditures						**$ 812,568**

Council District 2 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2011 as reported in the Fiscal Year 2011 Year-End Monitoring Report, including any requested appropriation adjustments.	0.00	$ 192,688	$ -
Total	**0.00**	**$ 192,688**	**$ -**

Expenditures by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
NON-PERSONNEL			
Contracts	$ -	**$ 192,688**	$ 192,688
NON-PERSONNEL SUBTOTAL	**$ -**	**$ 192,688**	**$ 192,688**
Total	**$ -**	**$ 192,688**	**$ 192,688**

City Council

Council District 3

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 41,282	$ -
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	16,017	-
Reduction in Travel and Training Reduction of travel and training expenditures.	0.00	(1,478)	-
Reduction in Supplies and Contracts Additional reduction of supplies and contracts expenditures after a review of prior year spending trends.	0.00	(4,314)	-
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2012 Adopted Budgets at the approved levels.	0.00	(59,141)	-
Reduction of Infrastructure Improvement Fund Transfer Adjustment reflects the removal of revenue associated with the transfer from the Infrastructure Improvement Fund to the General Fund.	0.00	-	(27,486)
Total	**0.00**	**$ (7,634)**	**$ (27,486)**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	534,284	**$**	**536,538**	$	2,254
Fringe Benefits		486,214		**468,422**		(17,792)
PERSONNEL SUBTOTAL	**$**	**1,020,498**	**$**	**1,004,960**	**$**	**(15,538)**
NON-PERSONNEL						
Supplies	$	8,162	**$**	**8,162**	$	-
Contracts		34,979		**41,332**		6,353
Information Technology		48,460		**41,282**		(7,178)
Energy and Utilities		-		**542**		542
Other		10,000		**13,330**		3,330
Capital Expenditures		1,000		**1,000**		-
NON-PERSONNEL SUBTOTAL	**$**	**102,601**	**$**	**105,648**	**$**	**3,047**
Total	**$**	**1,123,099**	**$**	**1,110,608**	**$**	**(12,491)**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Other Financial Sources (Uses)	$	27,486	**$**	**-**	$	(27,486)
Total	**$**	**27,486**	**$**	**-**	**$**	**(27,486)**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20001102	2133	Council Assistant	1.00	**1.00**	$20,426 -	$149,323	$ 93,018
20001071	2003	Council Member	0.00	**1.00**	75,096 -	75,096	75,096
20001256	20031	Council Member	1.00	**0.00**	75,096 -	75,096	-
20001165	2211	Council Representative 1	3.00	**5.00**	16,640 -	104,832	234,811
20001166	2212	Council Representative 2A	5.00	**3.00**	16,640 -	104,832	192,754
90001074	21031	Management Intern-Mayor/Council - Hourly	0.88	**0.00**	24,274 -	29,203	-
		Adjust Budget To Approved Levels					(59,141)
Salaries and Wages Subtotal			**10.88**	**10.00**			**$ 536,538**
Fringe Benefits							
		Employee Offset Savings					$ 17,871
		Flexible Benefits					90,789
		Long-Term Disability					3,395
		Medicare					8,638
		Other Post-Employment Benefits					60,410
		Retirement ARC					241,105
		Risk Management Administration					10,030
		Supplemental Pension Savings Plan					27,965
		Unemployment Insurance					2,264
		Workers' Compensation					5,955
Fringe Benefits Subtotal							**$ 468,422**
Total Personnel Expenditures							**$ 1,004,960**

Council District 3 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2011 as reported in the Fiscal Year 2011 Year-End Monitoring Report, including any requested appropriation adjustments.	0.00	$ 182,778	$ -
Total	**0.00**	**$ 182,778**	**$ -**

Expenditures by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
NON-PERSONNEL			
Contracts	$ -	**$ 182,778**	$ 182,778
NON-PERSONNEL SUBTOTAL	**$ -**	**$ 182,778**	**$ 182,778**
Total	**$ -**	**$ 182,778**	**$ 182,778**

City Council

Council District 4

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 42,662	$ -
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	15,705	-
Reduction in Travel and Training Reduction of travel and training expenditures.	0.00	(643)	-
Reduction in Supplies and Contracts Additional reduction of supplies and contracts expenditures after a review of prior year spending trends.	0.00	(5,444)	-
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2012 Adopted Budgets at the approved levels.	0.00	(190,159)	-
Total	**0.00**	**$ (137,879)**	**$ -**

Expenditures by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
PERSONNEL			
Salaries and Wages	$ 472,111	**$ 454,352**	$ (17,759)
Fringe Benefits	506,628	**507,970**	1,342
PERSONNEL SUBTOTAL	**$ 978,739**	**$ 962,322**	**$ (16,417)**
NON-PERSONNEL			
Supplies	$ 4,160	**$ 4,160**	$ -
Contracts	50,279	**55,812**	5,533
Information Technology	48,791	**42,662**	(6,129)
Energy and Utilities	1,500	**2,297**	797
Other	15,000	**18,288**	3,288
Capital Expenditures	1,000	**1,000**	-
NON-PERSONNEL SUBTOTAL	**$ 120,730**	**$ 124,219**	**$ 3,489**
Total	**$ 1,099,469**	**$ 1,086,541**	**$ (12,928)**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
Salaries and Wages						
20001102	2133	Council Assistant	1.00	**1.00**	$20,426 - $149,323	$ 112,008
20001071	2003	Council Member	0.00	**1.00**	75,096 - 75,096	72,843
20001256	20031	Council Member	1.00	**0.00**	75,096 - 75,096	-
20001165	2211	Council Representative 1	8.00	**6.00**	16,640 - 104,832	349,420

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
20001166	2212	Council Representative 2A	0.00	**2.00**	16,640 - 104,832	110,240
90001074	21031	Management Intern-Mayor/Council - Hourly	0.41	**0.00**	24,274 - 29,203	-
		Adjust Budget To Approved Levels				(190,159)
Salaries and Wages Subtotal			**10.41**	**10.00**		**$ 454,352**
Fringe Benefits						
		Employee Offset Savings				$ 19,402
		Flexible Benefits				102,400
		Long-Term Disability				3,686
		Medicare				9,380
		Other Post-Employment Benefits				60,410
		Retirement ARC				260,078
		Risk Management Administration				10,030
		Supplemental Pension Savings Plan				33,660
		Unemployment Insurance				2,458
		Workers' Compensation				6,466
Fringe Benefits Subtotal						**$ 507,970**
Total Personnel Expenditures						**$ 962,322**

Council District 4 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2011 as reported in the Fiscal Year 2011 Year-End Monitoring Report, including any requested appropriation adjustments.	0.00	$ 162,167	$ -
Total	**0.00**	**$ 162,167**	**$ -**

Expenditures by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
NON-PERSONNEL			
Contracts	$ -	**$ 162,167**	$ 162,167
NON-PERSONNEL SUBTOTAL	**$ -**	**$ 162,167**	**$ 162,167**
Total	**$ -**	**$ 162,167**	**$ 162,167**

City Council

Council District 5

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 39,353	$ -
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2012 Adopted Budgets at the approved levels.	0.00	37,124	-
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	14,038	-
Reduction in Travel and Training Reduction of travel and training expenditures.	0.00	(2,024)	-
Reduction in Supplies and Contracts Additional reduction of supplies and contracts expenditures after a review of prior year spending trends.	0.00	(12,535)	-
Total	**0.00**	**$ 75,956**	**$ -**

Expenditures by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
PERSONNEL			
Salaries and Wages	$ 478,800	**$ 546,774**	$ 67,974
Fringe Benefits	378,848	**297,867**	(80,981)
PERSONNEL SUBTOTAL	**$ 857,648**	**$ 844,641**	**$ (13,007)**
NON-PERSONNEL			
Supplies	$ 14,500	**$ 14,500**	$ -
Contracts	110,853	**106,340**	(4,513)
Information Technology	46,840	**39,353**	(7,487)
Energy and Utilities	200	**732**	532
Other	15,000	**18,460**	3,460
Capital Expenditures	2,500	**2,500**	-
NON-PERSONNEL SUBTOTAL	**$ 189,893**	**$ 181,885**	**$ (8,008)**
Total	**$ 1,047,541**	**$ 1,026,526**	**$ (21,015)**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
Salaries and Wages						
20001102	2133	Council Assistant	1.00	**1.00**	$20,426 - $149,323	$ 92,019
20001071	2003	Council Member	1.00	**1.00**	75,096 - 75,096	75,096
20001165	2211	Council Representative 1	7.00	**6.00**	16,640 - 104,832	281,799
20001166	2212	Council Representative 2A	0.00	**1.00**	16,640 - 104,832	60,736

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
		Adjust Budget To Approved Levels					37,124
Salaries and Wages Subtotal			**9.00**	**9.00**		**$**	**546,774**
Fringe Benefits							
		Employee Offset Savings				$	15,289
		Flexible Benefits					84,491
		Long-Term Disability					2,906
		Medicare					7,390
		Other Post-Employment Benefits					54,369
		Retiree Medical Trust					405
		Retirement 401 Plan					2,020
		Retirement ARC					104,900
		Risk Management Administration					9,027
		Supplemental Pension Savings Plan					10,038
		Unemployment Insurance					1,937
		Workers' Compensation					5,095
Fringe Benefits Subtotal						**$**	**297,867**
Total Personnel Expenditures						**$**	**844,641**

Council District 5 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2011 as reported in the Fiscal Year 2011 Year-End Monitoring Report, including any requested appropriation adjustments.	0.00	$ 222,249	$ -
Total	**0.00**	**$ 222,249**	**$ -**

Expenditures by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
NON-PERSONNEL			
Contracts	$ -	**$ 222,249**	$ 222,249
NON-PERSONNEL SUBTOTAL	**$ -**	**$ 222,249**	**$ 222,249**
Total	**$ -**	**$ 222,249**	**$ 222,249**

City Council

Council District 6

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 38,355	$ -
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	14,763	-
Reduction in Supplies and Contracts Additional reduction of supplies and contracts expenditures after a review of prior year spending trends.	0.00	(1,497)	-
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2012 Adopted Budgets at the approved levels.	0.00	(40,071)	-
Reduction of Infrastructure Improvement Fund Transfer Adjustment reflects the removal of revenue associated with the transfer from the Infrastructure Improvement Fund to the General Fund.	0.00	-	(32,000)
Total	**0.00**	**$ 11,550**	**$ (32,000)**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	503,113	**$**	**568,950**	$	65,837
Fringe Benefits		401,959		**422,857**		20,898
PERSONNEL SUBTOTAL	**$**	**905,072**	**$**	**991,807**	**$**	**86,735**
NON-PERSONNEL						
Supplies	$	3,400	**$**	**3,400**	$	-
Contracts		11,574		**21,240**		9,666
Information Technology		42,062		**38,355**		(3,707)
Energy and Utilities		-		**398**		398
Other		10,000		**13,202**		3,202
NON-PERSONNEL SUBTOTAL	**$**	**67,036**	**$**	**76,595**	**$**	**9,559**
Total	**$**	**972,108**	**$**	**1,068,402**	**$**	**96,294**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Other Financial Sources (Uses)	$	32,000	**$**	**-**	$	(32,000)
Total	**$**	**32,000**	**$**	**-**	**$**	**(32,000)**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20001102	2133	Council Assistant	1.00	**1.00**	$20,426 -	$149,323	$ 84,700
20001071	2003	Council Member	1.00	**1.00**	75,096 -	75,096	75,096
20001165	2211	Council Representative 1	8.00	**8.00**	16,640 -	104,832	449,225
		Adjust Budget To Approved Levels					(40,071)
Salaries and Wages Subtotal			**10.00**	**10.00**			**$ 568,950**
Fringe Benefits							
		Employee Offset Savings					$ 18,307
		Flexible Benefits					81,802
		Long-Term Disability					3,479
		Medicare					8,850
		Other Post-Employment Benefits					60,410
		Retirement ARC					220,520
		Risk Management Administration					10,030
		Supplemental Pension Savings Plan					11,038
		Unemployment Insurance					2,320
		Workers' Compensation					6,101
Fringe Benefits Subtotal							**$ 422,857**
Total Personnel Expenditures							**$ 991,807**

Council District 6 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2011 as reported in the Fiscal Year 2011 Year-End Monitoring Report, including any requested appropriation adjustments.	0.00	$ 153,764	$ -
Total	**0.00**	**$ 153,764**	**$ -**

Expenditures by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
NON-PERSONNEL			
Contracts	$ -	**$ 153,764**	$ 153,764
NON-PERSONNEL SUBTOTAL	**$ -**	**$ 153,764**	**$ 153,764**
Total	**$ -**	**$ 153,764**	**$ 153,764**

City Council

Council District 7

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition in Supplies and Contracts Addition in Supplies and Contracts resulting from a redistribution of expenditures based on a review of prior year spending trends.	0.00	$ 49,963	$ -
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	39,816	-
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	16,797	-
Reduction in Travel and Training Reduction of travel and training expenditures.	0.00	(2,314)	-
Reduction in Supplies and Contracts Additional reduction of supplies and contracts expenditures after a review of prior year spending trends.	0.00	(4,263)	-
Reduction of Infrastructure Improvement Fund Transfer Adjustment reflects the removal of revenue associated with the transfer from the Infrastructure Improvement Fund to the General Fund.	0.00	-	(32,000)
Total	**0.00**	**$ 99,999**	**$ (32,000)**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	514,076	**$**	**527,505**	$	13,429
Fringe Benefits		481,312		**401,933**		(79,379)
PERSONNEL SUBTOTAL	**$**	**995,388**	**$**	**929,438**	**$**	**(65,950)**
NON-PERSONNEL						
Supplies	$	13,645	**$**	**28,610**	$	14,965
Contracts		28,982		**68,566**		39,584
Information Technology		47,365		**39,816**		(7,549)
Energy and Utilities		1,500		**3,201**		1,701
Other		15,000		**18,933**		3,933
Capital Expenditures		5,000		**5,000**		-
NON-PERSONNEL SUBTOTAL	**$**	**111,492**	**$**	**164,126**	**$**	**52,634**
Total	**$**	**1,106,880**	**$**	**1,093,564**	**$**	**(13,316)**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Other Financial Sources (Uses)	$	32,000	**$**	**-**	$	(32,000)
Total	**$**	**32,000**	**$**	**-**	**$**	**(32,000)**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20001102	2133	Council Assistant	1.00	**1.00**	$20,426 -	$149,323	$ 109,013
20001071	2003	Council Member	1.00	**1.00**	75,096 -	75,096	75,096
20001165	2211	Council Representative 1	4.00	**7.00**	16,640 -	104,832	343,396
20001166	2212	Council Representative 2A	4.00	**1.00**	16,640 -	104,832	-
Salaries and Wages Subtotal			**10.00**	**10.00**			**$ 527,505**
Fringe Benefits							
		Employee Offset Savings					$ 15,825
		Flexible Benefits					77,719
		Long-Term Disability					3,006
		Medicare					7,648
		Other Post-Employment Benefits					54,369
		Retiree Medical Trust					93
		Retirement 401 Plan					373
		Retirement ARC					205,349
		Risk Management Administration					9,027
		Supplemental Pension Savings Plan					21,246
		Unemployment Insurance					2,004
		Workers' Compensation					5,274
Fringe Benefits Subtotal							**$ 401,933**
Total Personnel Expenditures							**$ 929,438**

Council District 7 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2011 as reported in the Fiscal Year 2011 Year-End Monitoring Report, including any requested appropriation adjustments.	0.00	$ 175,023	$ -
Total	**0.00**	**$ 175,023**	**$ -**

Expenditures by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
NON-PERSONNEL			
Contracts	$ -	**$ 175,023**	$ 175,023
NON-PERSONNEL SUBTOTAL	**$ -**	**$ 175,023**	**$ 175,023**
Total	**$ -**	**$ 175,023**	**$ 175,023**

City Council

Council District 8

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2012 Adopted Budgets at the approved levels.	0.00	$ 40,702	$ -
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	38,538	-
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	15,324	-
Reduction in Travel and Training Reduction of travel and training expenditures.	0.00	(1,703)	-
Reduction in Supplies and Contracts Additional reduction of supplies and contracts expenditures after a review of prior year spending trends.	0.00	(3,961)	-
Reduction of Infrastructure Improvement Fund Transfer Adjustment reflects the removal of revenue associated with the transfer from the Infrastructure Improvement Fund to the General Fund.	0.00	-	(32,000)
Total	**0.00**	**$ 88,900**	**$ (32,000)**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	524,691	**$**	**628,392**	$	103,701
Fringe Benefits		485,524		**366,736**		(118,788)
PERSONNEL SUBTOTAL	**$**	**1,010,215**	**$**	**995,128**	**$**	**(15,087)**
NON-PERSONNEL						
Supplies	$	12,463	**$**	**12,463**	$	-
Contracts		27,150		**32,649**		5,499
Information Technology		45,482		**38,538**		(6,944)
Energy and Utilities		-		**862**		862
Other		15,000		**18,299**		3,299
Capital Expenditures		5,000		**5,000**		-
NON-PERSONNEL SUBTOTAL	**$**	**105,095**	**$**	**107,811**	**$**	**2,716**
Total	**$**	**1,115,310**	**$**	**1,102,939**	**$**	**(12,371)**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Other Financial Sources (Uses)	$	32,000	**$**	**-**	$	(32,000)
Total	**$**	**32,000**	**$**	**-**	**$**	**(32,000)**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20001102	2133	Council Assistant	1.00	**1.00**	$20,426 -	$149,323	$ 95,836
20001071	2003	Council Member	1.00	**1.00**	75,096 -	75,096	75,096
20001165	2211	Council Representative 1	8.00	**8.00**	16,640 -	104,832	416,758
		Adjust Budget To Approved Levels					40,702
Salaries and Wages Subtotal			**10.00**	**10.00**			**$ 628,392**
Fringe Benefits							
		Employee Offset Savings					$ 17,964
		Flexible Benefits					63,789
		Long-Term Disability					3,413
		Medicare					8,684
		Other Post-Employment Benefits					60,410
		Retirement ARC					186,118
		Risk Management Administration					10,030
		Supplemental Pension Savings Plan					8,066
		Unemployment Insurance					2,275
		Workers' Compensation					5,987
Fringe Benefits Subtotal							**$ 366,736**
Total Personnel Expenditures							**$ 995,128**

Council District 8 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2011 as reported in the Fiscal Year 2011 Year-End Monitoring Report, including any requested appropriation adjustments.	0.00	$ 305,617	$ -
Total	**0.00**	**$ 305,617**	**$ -**

Expenditures by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
NON-PERSONNEL			
Contracts	$ -	**$ 305,617**	$ 305,617
NON-PERSONNEL SUBTOTAL	**$ -**	**$ 305,617**	**$ 305,617**
Total	**$ -**	**$ 305,617**	**$ 305,617**

City Council

Council Administration

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 151,690	$ -
Architectural and Engineering Services Funding for architectural and engineering services retained for the design and construction of the Ninth Council Office.	0.00	41,000	-
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	28,748	-
Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.39	10,155	-
Reduction in Supplies and Contracts Additional reduction of supplies and contracts expenditures after a review of prior year spending trends.	0.00	(7,675)	-
Reduction in Travel and Training Reduction of travel and training expenditures.	0.00	(11,858)	-
Reduction of Infrastructure Improvement Fund Transfer Adjustment reflects the removal of revenue associated with the transfer from the Infrastructure Improvement Fund to the General Fund.	0.00	-	(59,212)
Total	**0.39**	**$ 212,060**	**$ (59,212)**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted	FY2011–2012 Change
PERSONNEL					
Salaries and Wages	$	1,053,545	**$**	**875,201**	$ (178,344)
Fringe Benefits		622,183		**549,662**	(72,521)
PERSONNEL SUBTOTAL	**$**	**1,675,728**	**$**	**1,424,863**	**$ (250,865)**
NON-PERSONNEL					
Supplies	$	19,252	**$**	**19,252**	$ -
Contracts		119,182		**158,037**	38,855
Information Technology		29,941		**28,748**	(1,193)
Energy and Utilities		75,284		**81,868**	6,584
Other		4,100		**4,183**	83
Capital Expenditures		2,500		**2,500**	-
NON-PERSONNEL SUBTOTAL	**$**	**250,259**	**$**	**294,588**	**$ 44,329**
Total	**$**	**1,925,987**	**$**	**1,719,451**	**$ (206,536)**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Other Financial Sources (Uses)	$	59,212	$	-	$	(59,212)
Total	**$**	**59,212**	**$**	**-**	**$**	**(59,212)**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
90000544	1535E	Clerical Assistant 2 - Hourly	0.17	**0.00**	$29,931 -	$36,067	$ -
20001203	2251	Committee Consultants Secretary	1.00	**1.00**	16,640 -	104,832	62,254
20001164	2210	Council Committee Consultant	6.50	**6.50**	19,323 -	151,840	436,239
20001165	2211	Council Representative 1	2.00	**3.00**	16,640 -	104,832	192,171
20001166	2212	Council Representative 2A	2.00	**1.00**	16,640 -	104,832	70,013
20001167	2213	Council Representative 2B	1.00	**1.00**	19,323 -	151,840	93,226
90001074	21031	Management Intern-Mayor/Council - Hourly	0.21	**0.39**	24,274 -	29,203	9,467
		Termination Pay Annual Leave					11,831
Salaries and Wages Subtotal			**12.88**	**12.89**			**$ 875,201**
Fringe Benefits							
		Employee Offset Savings					$ 25,616
		Flexible Benefits					93,195
		Long-Term Disability					4,949
		Medicare					12,519
		Other Post-Employment Benefits					72,492
		Retiree Medical Trust					162
		Retirement 401 Plan					650
		Retirement ARC					276,995
		Retirement DROP					1,804
		Risk Management Administration					12,036
		Supplemental Pension Savings Plan					35,480
		Unemployment Insurance					3,265
		Workers' Compensation					10,499
Fringe Benefits Subtotal							**$ 549,662**
Total Personnel Expenditures							**$ 1,424,863**



Department Description

The Ethics Commission is an independent City entity responsible for monitoring, administering, and enforcing the City's governmental ethics laws which include the City's campaign laws, lobbying laws, and ethics laws. The Ethics Commission conducts audits and investigations, provides formal and informal advice to persons who fall within its jurisdiction, conducts live training sessions, administers online training programs, and proposes governmental ethics law reforms.

The Department's mission is:

> ***To preserve public confidence in City government through education, advice, and the prompt and fair enforcement of local government ethics laws***

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Educate City officials, City candidates, and lobbyists about the various provisions in the City's governmental ethics laws

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide prompt informal advice via telephone and email
- Issue formal advisory opinions
- Prepare and disseminate educational materials such as fact sheets
- Conduct live and online training courses on the Ethics Ordinance for City officials
- Conduct live training courses on the Election Campaign Control Ordinance for City candidates
- Conduct live training courses on the Lobbying Ordinance for lobbyists

Ethics Commission

Goal 2: Ensure compliance with the City's governmental ethics laws through audit and enforcement activities
The Department will move toward accomplishing this goal by focusing on the following objectives:

- Conduct efficient and thorough investigations into alleged violations of the City's ethics laws, campaign laws, and lobbying laws
- Conduct compliance audits of City candidate and ballot measure committees

Goal 3: Propose legislative amendments to ensure that the City's governmental ethics laws are effective in preventing corruption and the appearance of corruption
The Department will move toward accomplishing this goal by focusing on the following objectives:

- Review existing laws, receive public input, and study laws in other jurisdictions
- Prepare proposed legislative amendments for City Council approval

Service Efforts and Accomplishments

The Ethics Commission received a total of 106 complaints during Calendar Year 2010 and approved 58 of these matters for formal investigation. The investigations conducted by Commission staff resulted in 17 stipulated settlement agreements and two Administrative Enforcement Orders involving fines totaling $55,900. With respect to its audit program, the Commission completed the audits of nine candidate committees from the 2008 election cycle.

During Fiscal Year 2011, the Commission continued to make education and outreach a priority. The Commission staff conducted numerous live training sessions for City Officials, candidates, and lobbyists. In addition, the Commission staff responded to hundreds of requests for informal advice and issued several formal advice letters. Finally, the staff prepared and updated various educational materials including fact sheets and manuals for candidates and lobbyists.

The Ethics Commission staff worked extensively with the City's outside counsel defending a lawsuit brought by several plaintiffs (Phil Thalheimer, et al.) challenging the City's campaign laws. The Commission issued bulletins concerning the impacts of this litigation on the laws governing the 2010 election cycle. In addition, after the District Court directed the City to adopt appropriate limits for contributions from political parties to City candidates, the Commission studied the issue and recommended that the City Council adopt a $1,000 contribution limit for political parties. This limit was approved by the City Council on April 27, 2010, and went into effect on June 17, 2010. The parties to the litigation appealed the lower court rulings to the Ninth Circuit Court of Appeals and are currently awaiting a decision.

Ethics Commission

Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		6.00		**6.00**		0.00
Personnel Expenditures	$	842,207	**$**	**653,426**	$	(188,781)
Non-Personnel Expenditures		54,656		**261,544**		206,888
Total Department Expenditures	**$**	**896,863**	**$**	**914,970**	**$**	**18,107**
Total Department Revenue	**$**	**-**	**$**	**-**	**$**	**-**

General Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Ethics Commission	$	896,863	**$**	**914,970**	$	18,107
Total	**$**	**896,863**	**$**	**914,970**	**$**	**18,107**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Ethics Commission	6.00	**6.00**	0.00
Total	**6.00**	**6.00**	**0.00**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Adjustment to Professional Services Funding Increase in non-personnel expenditures to support consulting services, administrative hearings, and attorneys with specific expertise for hearings and enforcement-related issues. Funds previously budgeted for a full-time General Counsel position will be used for this funding increase.	0.00	$	207,142	$	-
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00		14,124		-
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00		7,155		-
Reduction in Travel and Training Reduction of travel and training expenditures.	0.00		(1,985)		-
Reduction in Supplies and Contracts Additional reduction of supplies and contracts expenditures after a review of prior year spending trends.	0.00		(3,183)		-
Total	**0.00**	**$**	**223,253**	**$**	**-**

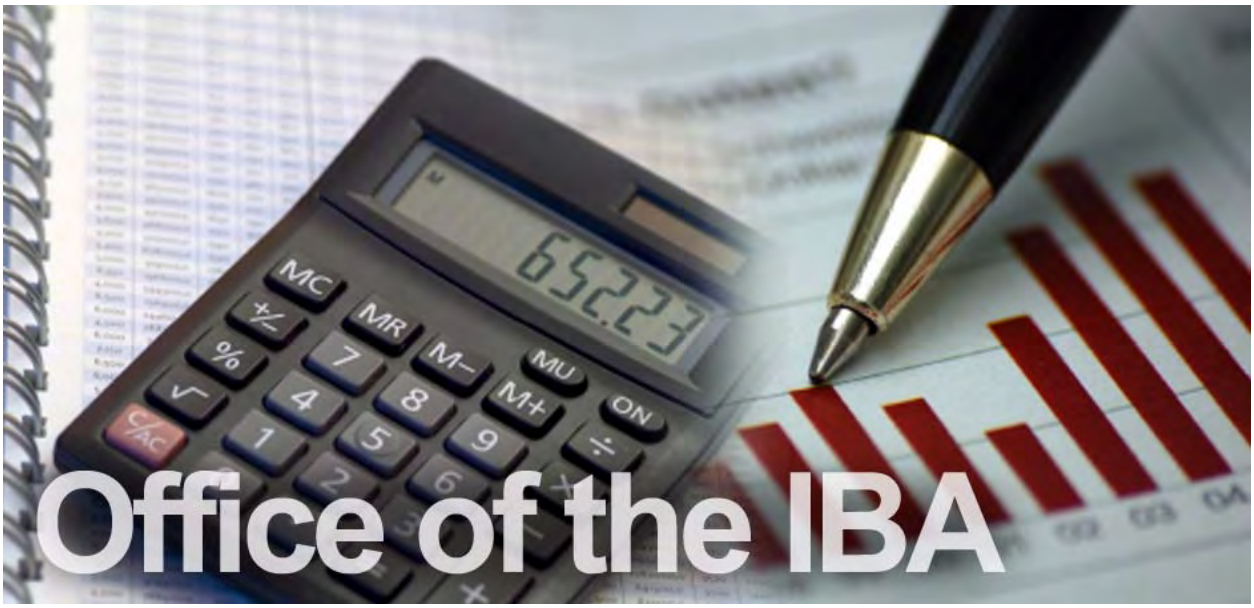
Ethics Commission

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	514,568	**$**	**392,829**	$	(121,739)
Fringe Benefits		327,639		**260,597**		(67,042)
PERSONNEL SUBTOTAL	**$**	**842,207**	**$**	**653,426**	**$**	**(188,781)**
NON-PERSONNEL						
Supplies	$	8,000	**$**	**5,817**	$	(2,183)
Contracts		23,826		**234,681**		210,855
Information Technology		16,365		**14,124**		(2,241)
Energy and Utilities		-		**299**		299
Other		5,000		**5,158**		158
Capital Expenditures		1,465		**1,465**		-
NON-PERSONNEL SUBTOTAL	**$**	**54,656**	**$**	**261,544**	**$**	**206,888**
Total	**$**	**896,863**	**$**	**914,970**	**$**	**18,107**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20000867	1842A	Accountant 2	1.00	**1.00**	$54,059 -	$65,333	$ 65,660
20001220	2268	Executive Director	1.00	**1.00**	46,966 -	172,744	106,941
20000924	1876	Executive Secretary	1.00	**1.00**	43,555 -	52,666	51,349
20001153	2197	General Counsel	1.00	**1.00**	17,805 -	204,214	-
20001222	2270	Program Manager	1.00	**1.00**	46,966 -	172,744	91,179
20000933	1885	Senior City Attorney Investigator	1.00	**1.00**	63,794 -	77,314	77,700
Salaries and Wages Subtotal			**6.00**	**6.00**			**$ 392,829**
Fringe Benefits							
		Employee Offset Savings					$ 8,080
		Flexible Benefits					38,220
		Long-Term Disability					2,277
		Medicare					5,794
		Other Post-Employment Benefits					30,205
		Retirement ARC					148,396
		Retirement Offset Contribution					781
		Risk Management Administration					5,015
		Supplemental Pension Savings Plan					16,316
		Unemployment Insurance					1,518
		Workers' Compensation					3,995
Fringe Benefits Subtotal							**$ 260,597**
Total Personnel Expenditures							**$ 653,426**



Department Description

On November 2, 2004, the voters of the City of San Diego approved Proposition F which provided for a change in the City's form of government from City Manager to Strong Mayor - Strong Council for a five year trial period. Proposition F also provided that the City Council shall have the right to establish an Office of the Independent Budget Analyst (IBA) and to determine the powers of the office and its manager by ordinance.

On June 3, 2008, voters passed Proposition C which amended the City Charter related to the Chief Financial Officer, City Auditor, Independent Budget Analyst, City Treasurer, and Audit Committee and made permanent the Strong Mayor - Strong Council form of government. By adding Section 39.3 to City Charter Article V, this proposition made permanent the Office of the Independent Budget Analyst regardless of the form of government.

The function of this office is explained in Charter Section 39.3 which states, "The Office of the Independent Budget Analyst shall provide budgetary and policy analysis for the City Council" and San Diego Municipal Code Section 22.2301 which states "There is hereby created the Office of Independent Budget Analyst, a City department whose designated function is to assist the City Council in the conduct of budgetary inquiries and in the making of budgetary decisions."

The Department's mission is:

> ***To provide clear, objective, and unbiased analysis and advice to the City Council and the public regarding all legislative items bearing financial and policy impacts to the City of San Diego***

Goals and Objectives

The IBA strives to implement "good government," to ensure the public's access to information and ability to participate in the decision-making process, and to add value by providing supplemental information to further educate decision-makers and the public, all of whom may be affected by the outcome. The IBA has made significant contributions to shaping important policy discussions through its research, analysis, and outreach to authoritative resources and preparation of well-developed recommendations.

Office of the IBA

Service Efforts and Accomplishments

In its sixth year, the Office of the Independent Budget Analyst has continued to provide information, analyses, and recommendations throughout the annual budget process, as well as for items submitted throughout the year for City Council, Redevelopment Agency, Housing Authority, and Council committee review.

Annually, the IBA reviews and evaluates the Mayor's proposed budget and five-year Financial Outlook, and issues preliminary and final reports on recommended changes to the City Council for consideration. In addition, the IBA develops a matrix of policy issues to be tracked and addressed in the coming year and reports on the progress made on these budgetary and operational issues throughout the year. The Office continues to support the City Council's standing committees, ad-hoc committees, and other committees such as the Citizens' Revenue Review and Economic Competitiveness Commission and the Managed Competition Independent Review Board. The IBA also participates on behalf of the City Council in the labor negotiation process, and is responsible for coordinating City Council responses to Grand Jury reports.

The IBA continues to contribute greatly to the ongoing development and implementation of financial reforms. The Office has been vital in the establishment and success of the City's first independent Audit Committee and their policies and procedures. The IBA also continues to coordinate the City Council financial training program and has also been integral to the City's ongoing reform in other areas such as Managed Competition, Equal Opportunity Contracting, Community Development Block Grants, Redevelopment Agency, and pension and health care benefits reform.

Key Performance Indicators

Performance Measure	Actual FY2010	Actual FY2011
1. Total number of City Council docket items reviewed	589	585
2. Total number of IBA reports	94	79
3. Number of financial training sessions held for City Council that are developed and coordinated by the IBA	2	2
4. Percent of City Council who find the Financial Trainings useful and informative	80%	88%

Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		10.00		**10.00**		0.00
Personnel Expenditures	$	1,538,205	**$**	**1,597,580**	$	59,375
Non-Personnel Expenditures		80,582		**87,117**		6,535
Total Department Expenditures	**$**	**1,618,787**	**$**	**1,684,697**	**$**	**65,910**
Total Department Revenue	**$**	**-**	**$**	**-**	**$**	**-**

General Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Office of the IBA	$	1,618,787	**$**	**1,684,697**	$	65,910
Total	**$**	**1,618,787**	**$**	**1,684,697**	**$**	**65,910**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Office of the IBA	10.00	**10.00**	0.00
Total	**10.00**	**10.00**	**0.00**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$	22,298	$	-
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00		13,268		-
Reduction in Supplies and Contracts Additional reduction of supplies and contracts expenditures after a review of prior year spending trends.	0.00		(5,015)		-
Reduction in Travel and Training Reduction of travel and training expenditures.	0.00		(5,784)		-
Total	**0.00**	**$**	**24,767**	**$**	**-**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	959,941	**$**	**988,424**	$	28,483
Fringe Benefits		578,264		**609,156**		30,892
PERSONNEL SUBTOTAL	**$**	**1,538,205**	**$**	**1,597,580**	**$**	**59,375**

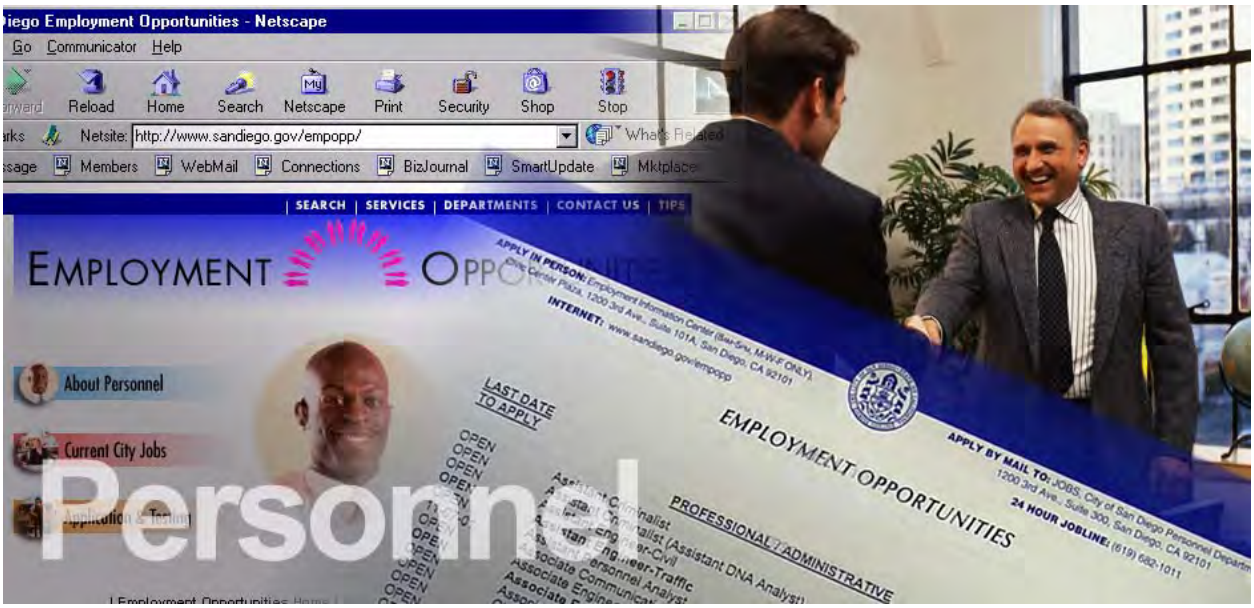
Office of the IBA

Expenditures by Category *(Cont'd)*

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
NON-PERSONNEL						
Supplies	$	10,100	**$**	**10,100**	$	-
Contracts		40,050		**40,414**		364
Information Technology		18,232		**22,298**		4,066
Energy and Utilities		6,300		**8,243**		1,943
Other		5,900		**6,062**		162
NON-PERSONNEL SUBTOTAL	**$**	**80,582**	**$**	**87,117**	**$**	**6,535**
Total	**$**	**1,618,787**	**$**	**1,684,697**	**$**	**65,910**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20001111	2143	Budget/Legislative Analyst 1	7.00	**7.00**	$19,323 -	$151,840	$ 596,758
20001260	22121	Council Representative 2A	1.00	**0.00**	16,640 -	104,832	-
20001166	2212	Council Representative 2A	0.00	**1.00**	16,640 -	104,832	69,930
20001168	2214	Deputy Director	1.00	**1.00**	46,966 -	172,744	118,019
20001110	2142	Independent Budget Analyst	1.00	**1.00**	59,155 -	224,099	203,717
Salaries and Wages Subtotal			**10.00**	**10.00**			**$ 988,424**
Fringe Benefits							
		Employee Offset Savings					$ 30,295
		Flexible Benefits					81,443
		Long-Term Disability					5,756
		Medicare					14,641
		Other Post-Employment Benefits					60,410
		Retiree Medical Trust					230
		Retirement 401 Plan					920
		Retirement ARC					349,335
		Risk Management Administration					10,030
		Supplemental Pension Savings Plan					42,160
		Unemployment Insurance					3,838
		Workers' Compensation					10,098
Fringe Benefits Subtotal							**$ 609,156**
Total Personnel Expenditures							**$ 1,597,580**



Department Description

The Personnel Department is governed by the Civil Service Commission which is appointed by the Mayor and confirmed by the City Council. The main responsibilities of the Personnel Department are to provide supervision over the selection, promotion, and removal of all classified employees and maintain a competitive merit system that provides equal opportunity for all applicants.

The Department's mission is:

Excellence in personnel services

Service Efforts and Accomplishments

Liaison Section

Provide advice and assistance to employees, supervisors, and City Management regarding a wide variety of personnel issues that require the knowledge and interpretation of the City Charter, Civil Service Commission Rules and Regulations, Council Policy, Memorandums of Understanding, Attorney's opinions, and applicable Federal and State law. This Division also administers the pre-employment medical evaluation and random drug testing program for safety classes. During Fiscal Year 2011 the Liaison Section administered 504 Department of Motor Vehicle Medical examinations, administered pre-employment medical processes for 592 employees to ensure that all mandated requirements are met before candidates are cleared to begin work, and performed 3,613 Random Drug Testing procedures by reviewing and evaluating results for Fire, Police, and other safety employees.

Certification, Records, and Payroll Sections

The Certification, Records, and Payroll Sections processed the citywide payroll for 10,326 full-time, 1/2 time, 3/4 time, hourly, and limited employees on a bi-weekly basis while maintaining accurate employment, medical, and conviction records of all City employees. These sections also processed 11,253 Employee Performance Evaluations to monitor compliance with employee performance evaluation regulations.

Personnel

Services Section

The Services Section provides budget and administrative support services to all other divisions in the department, and coordinates the Civil Service Commission monthly meetings. During Fiscal Year 2011 the Services Section responded to 20,127 contacts from the public, city employees, and managers who called or visited the department for a variety of inquiries including job opportunities, Civil Service meetings and hearings, and general personnel information.

Employee Background Records Check Section

The Employee Background Records Check Section administers the fingerprint program to ensure compliance with the City and the State Department of Justice's regulations, as well as reviews and evaluates criminal records in relation to job duties. The background section fingerprinted and evaluated the background records of 1,570 new and current employees, and volunteers during Fiscal Year 2011.

Classification Section

The Classification Section conducts classification and maintenance studies requested by City departments employees, unions, and staff-initiated, pursuant to Civil Service Rules and Policies. This division also performs salary studies to evaluate special salary adjustment requests pursuant to City Charter Section 130. The Classification Section conducted over 84 classification and compensation studies, completed 95 surveys, and provided staff support for the City Charter mandated Salary Setting Commission.

Exam Management and Recruiting Section

The Exam Management & Recruiting Section promotes and advertises employment opportunities through attendance at job fairs, community forums, and educational institutions. The Exam Management and Recruiting Section implemented online job applications through NEOGOV, developed and administered 63 examination processes which established lists of persons eligible for employment or promotion within the classified service, processed 10,976 job applications, and attended 35 job fairs. Additionally, the Recruiting Section provides reports on the status of the City's Equal Opportunity Employment Program.

Equal Employment Investigations Office

The Equal Employment Investigations Office investigates complaints and charges of discrimination made by City employees, applicants and others regarding age, disability, gender, national origin, race, religion, retaliation, sexual harassment, and sexual orientation. The Equal Employment Investigations Office investigated and resolved 28 internal and 12 external discrimination complaints filed with Federal and State compliance agencies.

Organizational Management and Personnel Administration Sections

The Organizational Management (OM) module in SAP/HCM manages positions and the organizational structure of the City of San Diego. The Organizational Management Section provides ongoing support and training for the use of the OM module. The section also reviews and processes requests to add, delete, and move positions and organizational units within the City SAP System. The Personnel Administration (PA) Section maintains the central repository for all employees' Master Data and assists the Records and Payroll sections in processing requests for personnel actions. These sections work closely with Financial Management to ensure the integrity of positions and employees data used in preparing the City's annual budget.

Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		59.73		**59.05**		(0.68)
Personnel Expenditures	$	5,960,699	**$**	**5,760,323**	$	(200,376)
Non-Personnel Expenditures		678,825		**685,922**		7,097
Total Department Expenditures	**$**	**6,639,524**	**$**	**6,446,245**	**$**	**(193,279)**
Total Department Revenue	**$**	**-**	**$**	**6,000**	**$**	**6,000**

General Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Classification & Liaison	$	2,559,627	**$**	**2,354,902**	$	(204,725)
Personnel		2,189,659		**2,339,702**		150,043
Recruiting & Exam Management		1,890,238		**1,751,641**		(138,597)
Total	**$**	**6,639,524**	**$**	**6,446,245**	**$**	**(193,279)**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Classification & Liaison	23.00	**22.00**	(1.00)
Personnel	17.73	**20.05**	2.32
Recruiting & Exam Management	19.00	**17.00**	(2.00)
Total	**59.73**	**59.05**	**(0.68)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$	225,572	$	-
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00		87,053		-
Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	2.55		81,873		-
Position Conversion Adjustment reflects the conversion of 0.50 Word Processing Operator to full-time to support the Equal Employment Investigation Office.	0.50		28,657		-
Reduction in Travel and Training Reduction of travel and training expenditures.	0.00		(323)		-
Reduction in Overtime Reduction of overtime expenditures.	0.00		(4,422)		-

Personnel

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Reduction of Employment Services Reduction reflects the elimination of the 24 hour telephone job line.	0.00	(7,613)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures to appropriately align with prior-year spending trends.	0.00	(12,290)	-
Reduction in Supplies and Contracts Additional reduction of supplies and contracts expenditures after a review of prior year spending trends.	0.00	(20,001)	-
Reduction of Associate Personnel Analyst Reduction of 1.00 Associate Personnel Analyst.	(1.00)	(110,008)	-
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	6,000
Total	**2.05**	**$ 268,498**	**$ 6,000**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	3,656,159	**$**	**3,603,766**	$	(52,393)
Fringe Benefits		2,304,540		**2,156,557**		(147,983)
PERSONNEL SUBTOTAL	**$**	**5,960,699**	**$**	**5,760,323**	**$**	**(200,376)**
NON-PERSONNEL						
Supplies	$	63,375	**$**	**56,241**	$	(7,134)
Contracts		344,270		**378,384**		34,114
Information Technology		253,616		**225,572**		(28,044)
Energy and Utilities		2,092		**5,812**		3,720
Other		14,481		**19,913**		5,432
Capital Expenditures		991		**-**		(991)
NON-PERSONNEL SUBTOTAL	**$**	**678,825**	**$**	**685,922**	**$**	**7,097**
Total	**$**	**6,639,524**	**$**	**6,446,245**	**$**	**(193,279)**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Charges for Current Services	$	-	**$**	**6,000**	$	6,000
Total	**$**	**-**	**$**	**6,000**	**$**	**6,000**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
Salaries and Wages						
20001082	2113	Assistant Personnel Director	1.00	**1.00**	$34,694 - $207,210	$ 122,200
20001233	2281	Assistant to the Director	1.00	**1.00**	46,966 - 172,744	79,890
20000119	1218	Associate Management Analyst	1.00	**1.00**	54,059 - 65,333	62,608
20000158	1226	Associate Personnel Analyst	13.00	**12.00**	53,893 - 65,104	682,455
90000544	1535E	Clerical Assistant 2 - Hourly	0.00	**2.55**	29,931 - 36,067	76,325
90000539	1535	Clerical Assistant 2 - Hourly	2.73	**0.00**	29,931 - 36,067	-

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
20001184	2230	Deputy Personnel Director	2.00	**2.00**	25,376 - 148,200	226,458
20001123	2158	Equal Employment Investigations Manager	1.00	**1.00**	19,323 - 151,840	105,081
20000924	1876	Executive Secretary	1.00	**1.00**	43,555 - 52,666	52,929
20000293	1349	Information Systems Analyst 3	1.00	**1.00**	59,363 - 71,760	69,607
20000665	1632	Offset Press Operator	0.50	**0.50**	33,405 - 39,770	19,885
20000679	1647	Payroll Audit Specialist 1	8.00	**8.00**	37,877 - 45,718	367,576
20000694	1659	Payroll Audit Supervisor-Personnel	2.00	**2.00**	43,638 - 52,707	105,940
20001131	2171	Personnel Director	1.00	**1.00**	34,694 - 207,210	164,900
20001222	2270	Program Manager	1.00	**1.00**	46,966 - 172,744	111,551
20000783	1776	Public Information Clerk	1.00	**1.00**	31,491 - 37,918	38,108
20000682	1650	Senior Personnel Analyst	8.00	**8.00**	59,114 - 71,510	545,773
20000881	1852	Senior Test Adminstration Specialist	2.00	**2.00**	39,666 - 48,027	93,652
20001000	1927	Supervising Personnel Analyst	4.00	**4.00**	66,539 - 80,579	317,262
20000396	1419	Test Administration Specialist	5.00	**5.00**	36,046 - 43,514	212,684
20000756	1746	Word Processing Operator	3.50	**4.00**	31,491 - 37,918	113,660
		Bilingual - Regular				16,016
		Night Shift Pay				994
		Overtime Budgeted				18,212
Salaries and Wages Subtotal			**59.73**	**59.05**		**$ 3,603,766**
Fringe Benefits						
		Employee Offset Savings				$ 84,699
		Flexible Benefits				396,935
		Long-Term Disability				20,905
		Medicare				43,152
		Other Post-Employment Benefits				337,591
		Retiree Medical Trust				680
		Retirement 401 Plan				2,717
		Retirement ARC				968,310
		Retirement DROP				23,625
		Retirement Offset Contribution				4,955
		Risk Management Administration				56,123
		Supplemental Pension Savings Plan				160,498
		Unemployment Insurance				13,813
		Workers' Compensation				42,554
Fringe Benefits Subtotal						**$ 2,156,557**
Total Personnel Expenditures						**$ 5,760,323**

Office of the Assistant COO

Group Description

The Office of the Assistant COO group consists of the following departments: Administration, Business Office, Disability Services, Economic Development, Human Resources, Office of the Assistant COO, and Purchasing & Contracting.

Mission

To support the City's mission to provide a fiscally-sound, effective government that is responsive and dependable; a safe, well-maintained, and healthy environment; and abundant opportunities so residents and visitors can enjoy the highest quality of life

Budget Department	Positions	Personnel Expenditures	Non - Personnel Expenditures	Total Expenditures
Administration	18.45	$ 1,947,218	$ 448,655	$ 2,395,873
Business Office	7.25	866,299	146,580	1,012,879
Disability Services[1]	3.00	413,974	1,612,030	2,026,004
Economic Development[2]	33.30	3,310,065	1,421,519	4,731,584
Human Resources	12.75	1,730,615	189,038	1,919,653
Office of the Assistant COO	1.00	285,938	25,266	311,204
Purchasing & Contracting	62.39	5,269,946	23,801,122	29,071,068
Total	**138.14**	**$ 13,824,055**	**$ 27,644,210**	**$ 41,468,265**

[1] The name of this department changed from Public Works to Disability Services in Fiscal Year 2012.

[2] Economic Development is a new division for Fiscal Year 2012 and was previously budgeted in the City Planning & Community Investment Department.



Department Description

The Administration Department manages the Equal Opportunity Contracting, Living Wage and Equal Benefits Programs, Citizens' Assistance, Emergency Medical Services, the Commission on Gang Prevention and Intervention, the Citizens Equal Opportunity Commission, and the Senior Affairs Advisory Board. It coordinates the appropriate dissemination of, and response to, all Public Records Act requests and Grand Jury reports whose timelines are mandated by law. The Department also manages the review and update of administrative regulations, operational policies and procedures, and the automated citizen information system.

The Equal Opportunity Contracting Program (EOCP) serves both businesses and the labor market by working to ensure equal access to contracting opportunities with the City of San Diego. Working in partnership with City departments/agencies and other local, State, and federal agencies, the EOCP monitors and enforces equal opportunity and public contracting laws related to the use of construction contractors, consultants, vendors, and suppliers. The Program's purpose is to:

- Ensure compliance with public contracting regulations
- Enforce federal, State, and local equal opportunity laws
- Provide mentorship opportunities and technical assistance to small and emerging contractors
- Conduct broad outreach efforts to increase the diversity of the contracting community
- Develop partnerships with City departments, business associations, and emerging businesses
- Respect the diverse interests of its customers and the community

The Department is responsible for monitoring City contracts for compliance with the mandates of both the Living Wage and Equal Benefits Ordinances, and responding to and resolving complaints from employees of contracted firms.

Citizens' Assistance operates the City Information Center in the lobby of the City Administration Building, maintains an internet information resource database, schedules use of the City Administration Building lobby displays, produces bilingual resource documents, administers the citywide Route Slip Tracking System for responses to public inquiries, complaints, and service requests directed to the City's legislative officials, and performs as-needed ombudsman services for customers.

Administration

The Emergency Medical Services (EMS) Program provides oversight and administration of the City's contracts for EMS and medical transportation services, as well as the City EMS Medical Director. The Program is mandated through a City-County contract and is responsible for ensuring high quality emergency medical services to the residents of San Diego through clinical oversight, quality assurance and improvement, monitoring of First Responder Medic Units and the transport provider's response times, and the financial and operational oversight of the entire EMS system.

The City's Commission on Gang Prevention and Intervention is tasked with developing a strategic, coordinated, and collaborative effort between the City, law enforcement agencies, social service providers, and the general public with the objective of significantly curtailing gang involvement, and its negative impact in the City of San Diego.

The Department staffs both the Senior Affairs Advisory Board (SAAB) whose purpose and intent is to serve in an advisory capacity to the Mayor and City Council on matters which directly impact the elderly and the Citizens Equal Opportunity Commission who monitors and evaluates the Equal Opportunity Program of the City. Both Commissions report at least annually to the Mayor and City Council.

The Department's mission is:

> ***To provide guidance, support, and coordination of administrative activities for the City and its departments to promote responsive and efficient City government, and to ensure economic opportunities in public contracting are provided to City residents and businesses through effective policies, procedures, and compliance efforts***

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Effectively manage current citywide policies and procedures to promote responsive and efficient City government

It is imperative that the Department ensures that citywide administrative regulations and operational policies are current. These regulations and policies make certain that City operations reflect the current business environment. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Ensure administrative regulations and operational policies are current and applicable
- Streamline the internal customer complaint notification process

Goal 2: Utilize systems and methods for delivering efficient, effective, and responsive administrative services

One of the Department’s most important goals is to ensure the satisfaction of its customers. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide comprehensive and innovative administrative services
- Effectively manage the City’s Emergency Medical Services contract

Goal 3: Ensure Public Records Act requests and Grand Jury Reports are responded to as required by law

Staying compliant with federal and State law and promoting open and transparent government is another important goal for the Department. The Department will move toward accomplishing this goal by focusing on the following objective:

- Effectively collaborate with City departments, City Council, and the City Attorney to respond to Public Records Act requests and Grand Jury reports

Goal 4: Effectively administer the City's Equal Opportunity Contracting Program
It is important that the City promotes economic opportunities in public contracting for City residents and businesses. Developing effective policies, procedures, and monitoring contractor compliance will ensure an effective EOCP. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Ensure that all who do business with the City comply with federal, State, and local labor laws
- Foster collaborative relationships with the public, contractor organizations and subcontractors, and the City staff involved in EOCP activities

Service Efforts and Accomplishments

Under general administration efforts the Department processed over 1,275 formal citizen inquiries and document searches related to City Attorney investigations, and facilitated responses to seven grand jury reports, 10 administrative hearings, and over 600 public record act requests.

With the implementation of the new Small Local Business Enterprise Program (SLBE), an application with review forms was developed and the City began accepting applications in April 2010. Between April and June, a total of 90 applications were received, 80 of which were approved and 10 denied. The SLBE Program provides local small and emerging businesses certain advantages under the City's contracting policies including bid discounts, restricted competition, the provision of technical assistance and, in some cases, contract-by-contract goals. Several construction projects have been sized to afford competitive prime contract opportunities for small and emerging local businesses.

The Department purchased and began implementing a contractor/vendor/subcontractor management software solution as part of its efforts of automating, streamlining, and improving the efficiency of EOCP Compliance monitoring.

Under the new contract administered by the Emergency Medical Services (EMS) Program, 125 monitor-defibrillators were upgraded. These devices are now capable of acquiring and wirelessly transmitting 12-lead electrocardiograms to regional heart attack receiving centers, thereby facilitating faster care. In addition, the City's EMS Medical Director represented the City's EMS System on a variety of collaborative efforts to improve EMS delivery and public health including: Serial Inebriate Program, Homeless Outreach Team, Clean Needle Exchange Program, San Diego Project Heartbeat, and various other State and federal initiatives.

The Living Wage Program administered the Living Wage Ordinance (LWO) during its fifth year since enactment through oversight of requirements on all applicable service contracts, complaint investigations, and proactive contract compliance reviews. The Program submitted an annual report of detailed data to City Council; provided ongoing assistance in understanding and fulfilling obligations for City staff, designated City facilities, covered employers and employees, labor and community organizations, and the public; and posted information material on the City's website. The City's new Equal Benefits Ordinance (EBO) prohibits the City from entering into a contract with any firm that discriminates in provision of benefits between employees with spouses and employees with domestic partners and their respective families. The Equal Benefits Program conducted research and responded to concerns prior to adoption. The EBO became effective on January 1, 2011, less than 60 days after its final passage, and the Program swiftly developed and distributed procedures, rules, forms, and educational material. The Program provides assistance to City staff and contractors to explain and ensure EBO compliance on an ongoing basis.

Administration

Key Performance Indicators

Performance Measure	Actual FY2010	Actual FY2011
1. Percent of Public Record Act requests completed within mandated timeline[1]	79%	79%
2. Number of EMS compliance monitoring reports prepared and submitted	12	12
3. Percent of EMS compliance	97%	97%
4. Number of contractors certified within 10 days of receipt of complete Small Local Business Enterprise (SLBE) application package	80	250
5. Percent achievement of annual SLBE aspirational goal	N/A[2]	100%
6. Dollar value of awards to certified disadvantaged, minority, women, and disabled veteran enterprises	$21.9M[3]	$26.8M[3]
7. Percent compliance with federal, State, and local equal opportunity employment and contracting laws	100%	100%

[1] This is a citywide performance measure. The Department continues to explore ways to facilitate improvement in this area.

[2] The SLBE program was not implemented until Fiscal Year 2011.

[3] Includes both Construction and A/E Consultant contract awards.

Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		18.47		**18.45**		(0.02)
Personnel Expenditures	$	1,927,771	**$**	**1,947,218**	$	19,447
Non-Personnel Expenditures		444,406		**448,655**		4,249
Total Department Expenditures	**$**	**2,372,177**	**$**	**2,395,873**	**$**	**23,696**
Total Department Revenue	**$**	**246,000**	**$**	**420,465**	**$**	**174,465**

General Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Administration	$	1,965,837	**$**	**1,991,855**	$	26,018
Emergency Medical Services		406,340		**404,018**		(2,322)
Total	**$**	**2,372,177**	**$**	**2,395,873**	**$**	**23,696**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Administration	17.47	**17.45**	(0.02)
Emergency Medical Services	1.00	**1.00**	0.00
Total	**18.47**	**18.45**	**(0.02)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Gang Commission Transfer Transfer of the Gang Commission, consisting of 1.00 Executive Director and associated revenue and non-personnel expenditures, from the Police Department.	1.00	$	174,412	$	29,151
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00		53,161		-
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00		27,355		-
Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.70		18,227		-
Reduction in Overtime Reduction of overtime expenditures.	0.00		(669)		-
Reduction in Travel and Training Reduction of travel and training expenditures.	0.00		(928)		-
Reduction of Non-Personnel Expenditures Reduction of office supplies, training, and print shop services.	0.00		(18,855)		-

Administration

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Reduction in Supplies and Contracts Additional reduction of supplies and contracts expenditures after a review of prior year spending trends.	0.00	(21,295)	-
Reduction of Senior Management Analyst Reduction of 1.00 vacant Senior Management Analyst.	(1.00)	(103,142)	-
Reimbursement From San Diego Medical Services Enterprise (SDMSE) Reimbursement for 1.00 Program Manager and 0.25 Supervising Management Analyst from SDMSE.	0.00	-	166,465
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	(21,151)
Total	**0.70**	**$ 128,266**	**$ 174,465**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	1,142,651	**$**	**1,175,880**	$	33,229
Fringe Benefits		785,120		**771,338**		(13,782)
PERSONNEL SUBTOTAL	**$**	**1,927,771**	**$**	**1,947,218**	**$**	**19,447**
NON-PERSONNEL						
Supplies	$	15,233	**$**	**10,017**	$	(5,216)
Contracts		367,332		**373,597**		6,265
Information Technology		55,920		**53,161**		(2,759)
Energy and Utilities		1,680		**5,434**		3,754
Other		4,241		**6,446**		2,205
NON-PERSONNEL SUBTOTAL	**$**	**444,406**	**$**	**448,655**	**$**	**4,249**
Total	**$**	**2,372,177**	**$**	**2,395,873**	**$**	**23,696**

Revenues by Category

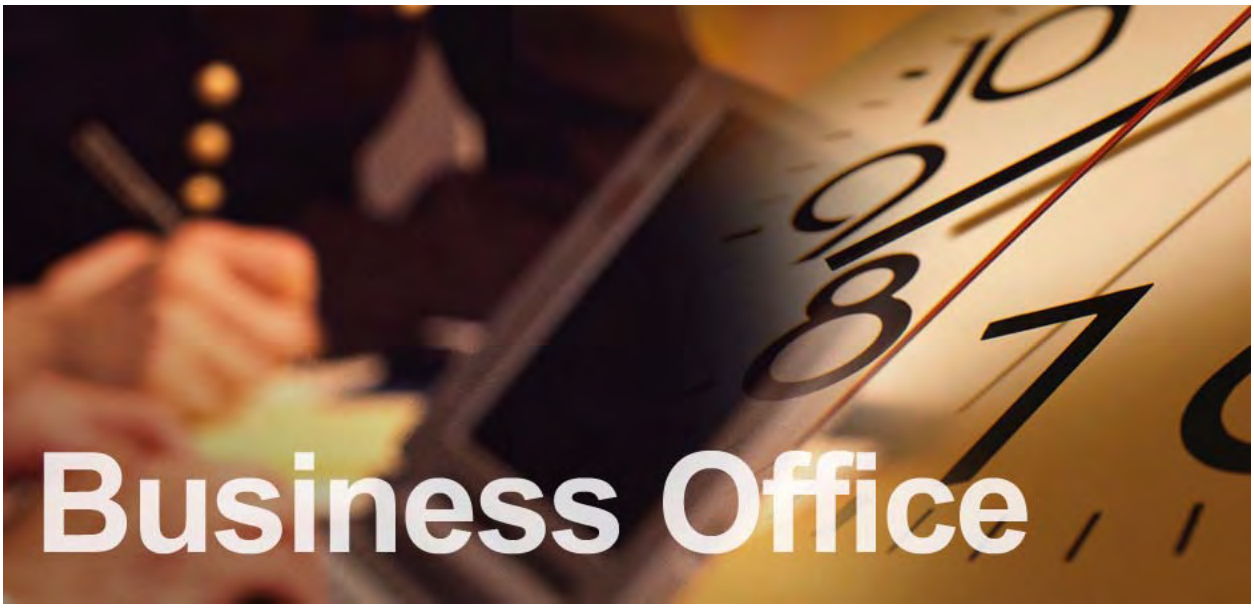
		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Charges for Current Services	$	246,000	**$**	**420,465**	$	174,465
Total	**$**	**246,000**	**$**	**420,465**	**$**	**174,465**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20000119	1218	Associate Management Analyst	4.00	**4.00**	$54,059 -	$65,333	$ 250,477
20001101	2132	Department Director	1.00	**1.00**	59,155 -	224,099	130,224
20001220	2268	Executive Director	0.00	**1.00**	46,966 -	172,744	87,300
20000924	1876	Executive Secretary	0.50	**0.50**	43,555 -	52,666	26,471
90001073	2103	Management Intern - Hourly	0.72	**0.70**	24,274 -	29,203	16,992
20001255	2178	Mayor Representative 2	1.00	**1.00**	19,323 -	151,840	40,019
20001196	2244	Paramedic Coordinator	1.00	**1.00**	23,005 -	137,904	87,300
20001222	2270	Program Manager	1.00	**1.00**	46,966 -	172,744	97,971
20000779	1774	Public Information Specialist	2.00	**2.00**	32,968 -	39,811	80,020

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
20000015	1106	Senior Management Analyst	5.00	**4.00**	59,363 -	71,760	215,985
20000970	1917	Supervising Management Analyst	1.25	**1.25**	66,768 -	80,891	98,078
20000756	1746	Word Processing Operator	1.00	**1.00**	31,491 -	37,918	36,970
		Bilingual - Regular					3,646
		Exceptional Performance Pay-Unclassified					1,671
		Overtime Budgeted					2,756
Salaries and Wages Subtotal			**18.47**	**18.45**			**$ 1,175,880**
Fringe Benefits							
		Employee Offset Savings					$ 22,795
		Flexible Benefits					132,843
		Long-Term Disability					6,629
		Medicare					16,126
		Other Post-Employment Benefits					100,423
		Retiree Medical Trust					252
		Retirement 401 Plan					1,010
		Retirement ARC					405,161
		Retirement Offset Contribution					660
		Risk Management Administration					16,746
		Supplemental Pension Savings Plan					46,737
		Unemployment Insurance					4,577
		Workers' Compensation					17,379
Fringe Benefits Subtotal							**$ 771,338**
Total Personnel Expenditures							**$ 1,947,218**



Department Description

The Business Office manages three major programs that support the Mayor's top reform initiatives: Reengineering, Competitive Government, and the City Management Program (CMP). As such, the Business Office works with all of the Mayoral departments within the City to improve the efficiency and effectiveness of the City's service delivery practices and management structures.

Through the Reengineering Program, the Business Office provides the City with internal consulting services that center on supporting management reforms and making effectiveness improvements. This is primarily done by conducting both efficiency and business process reengineering (BPR) studies.

Efficiency studies aim to improve efficiency and effectiveness, and are more flexible in their approach to problem solving. The Reengineering Program staff serves as in-house consultants to review department practices and policies to determine the most efficient way to conduct business, to help multiple departments determine how to consolidate the delivery of redundant services, and to realize the maximum potential of new technologies that the City has implemented.

Business process reengineering studies involve the redesign of work processes (activities, services, or functions) for substantial improvement. In the City of San Diego, these work processes occur within or between divisions and departments, and BPR studies are conducted in accordance with the BPR Guide. Business process reengineering focuses on rethinking from the ground up, finding more efficient ways of working, and eliminating work that is unnecessary.

In this time of decreasing revenues, the Reengineering Program helps identify efficiency gains that can permit "smart" budget reduction proposals and works to improve efficiency to support organizational success even in an environment of fewer resources.

Competitive government is defined as a government with processes in place to validate that service quality and costs are as good as, or superior to, any legitimate provider available. This may be achieved via direct outsourcing, managed competition, and benchmarking processes. The voters expressed their enthusiasm for competitive government within the City of San Diego through their approval of Proposition C in November 2006. Accordingly, the City of San Diego is committed to delivering quality services to taxpayers, residents, and visitors in the most economical and efficient way possible.

Business Office

Managed competition is a structured process that allows public sector employees to compete openly and fairly with independent contractors (normally private sector firms) for the right to deliver services. This strategy recognizes the high quality and potential of public sector employees, and seeks to tap their creativity, experience and resourcefulness by giving them the opportunity to structure organizations and processes in ways similar to best practices in competitive businesses, while still being compatible with public sector realities.

The City Management Program is designed to integrate strategic planning, performance monitoring efforts, and decision-making processes in order to create more accountability for performance and transparency in City government.

The Department's mission is:

> ***To achieve sustainable improvements in the fiscal soundness and effectiveness of City government and the responsiveness and innovativeness of its workforce***

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Assist City groups in identifying opportunities for improvement and in implementing best business practices and business reform to move toward accomplishing the City's goal of a fiscally-sound, effective City government

As the City continues its management reform efforts, it must ensure that all opportunities for improvement are identified and that best business practices are utilized. This goal is vital to the improved efficiency and effectiveness of City services. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Support the Mayor's top priorities in management reform
- Execute the City's managed competition program successfully
- Implement an impactful reengineering program
- Promote efficiencies through regional service delivery

Goal 2: Improve organizational effectiveness and cultivate a responsive and innovative workforce

Improving organizational effectiveness and workforce responsiveness are important goals in any organization. In order to be effective, the City must plan, budget, and hold personnel and departments accountable for performance. It is of the utmost importance to continually improve and strive to become the most efficient and effective organization possible. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Consistently and reliably achieve results from the reengineering program to support continuous improvement in the City
- Assist in developing strategic direction for the City
- Institute accountability for performance citywide

Goal 3: Deliver quality support efficiently and effectively

As the Business Office focuses its efforts on management reform, it is important to recognize the internal needs of the Department. Investing its resources effectively and supporting its employees will ensure a high-performing Business Office team. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Communicate programs and projects effectively
- Invest its resources effectively
- Set Business Office performance standards and evaluate for accountability
- Support training and professional growth to maintain a high-performing team

Service Efforts and Accomplishments

Reengineering Program

The City has completed, or is in the process of completing, 25 BPR studies and 16 efficiency studies. From Fiscal Year 2007 to date, reengineering has resulted in reductions of over 400 full-time equivalent (FTE) positions and produced savings of nearly $39.5 million in personnel and non-personnel expenditures. In addition, reengineering has resulted in over $6.1 million in cost avoidance (effectiveness savings), which—while not actual budget reductions—are efficiencies that permit staff to focus on other productive work.

In the course of conducting these studies, City employees have researched industry benchmarks, conducted internal and external customer surveys, mapped existing processes, and proposed organizational structures that streamline processes, deliver better service, and save money.

The following paragraphs describe a few of the more recent accomplishments that have resulted from the Reengineering Program.

The Central Stores Efficiency Study consolidated three departmentally-run satellite Central Stores storerooms into Central Stores 1 and 2, permitting greater control over inventory and a reduction of $0.2 million in personnel expenses. This study concluded meet-and-confer in time to be included in the Mayor's May revision to the Fiscal Year 2011 budget and has been implemented in Fiscal Year 2011. The consolidated Central Stores organization expects to be able to implement further efficiency savings in Fiscal Year 2012.

The Delivery BPR examines departmentally-operated functions that deliver mail, library materials, and supplies throughout the City. Currently in meet-and-confer with labor, this BPR recommends centralizing the City's delivery functions from Central Stores/Mail Room, Fire-Rescue Department, Police Department, Library Department, and Publishing Services into a single delivery organization under Central Stores and co-located with the Central Stores operations at 20th and B Street. This BPR is expected to yield several hundred thousands of dollars in annual savings starting in Fiscal Year 2012.

The Contracting BPR was one of the City's first BPR studies completed in 2006. Since its implementation, a number of further possible improvements became apparent which caused the Business Office to convene a group to conduct a further Contracting Efficiency Study**.** The Study has yielded a number of recommendations for improvement that have already been implemented, others that are slated to be implemented, and yet others that will be presented to City Council for approval prior to implementation. This set of improvement recommendations is expected to yield savings of 30 to 90 days in the duration of the process to place a contract.

The Business Regulatory and Taxation Efficiency Study examines the various separate efforts that businesses must undergo to obtain licenses and permits from the City Treasurer's Office, Development Services Department, Transportation Engineering group, Fire Prevention Bureau, and Police Department. The Study recommends a new streamlined method where the City Treasurer's Office serves as the application and payment clearinghouse for the other regulatory departments, freeing up their resources for other core duties, unifying the City's data collection and payment efforts, and making it simpler for businesses to obtain City approvals.

The above-mentioned reengineering efforts are intended to improve efficiencies, reduce the cost of City government, and maximize the services offered to residents and customers.

Competitive Government

Competitive government is defined as a government with processes in place to validate that service quality and costs are as good as, or superior to, any legitimate provider available. This may be achieved via direct outsourcing, managed competition, or benchmarking. The voters expressed their enthusiasm for competitive government within the City through their approval of Proposition C in November 2006. Accordingly, the City is committed to delivering quality services to taxpayers, residents, and visitors in the most economical and efficient way possible.

Business Office

Managed competition is a process to determine when City services can be provided more economically and efficiently by an independent contractor than by persons employed in the Classified Service while maintaining service quality and protecting the public interest. This strategy recognizes the high quality and potential of public sector employees, and seeks to tap their creativity, experience, and resourcefulness by giving them the opportunity to structure organizations and processes in ways similar to best practices in competitive businesses while still being compatible with public sector realities.

Since 2006, the City negotiated with several labor unions regarding the Proposition C implementing ordinance and a corresponding administrative regulation known as a 'guidebook'.

During Fiscal Year 2008, the Managed Competition Independent Review Board (MCIRB) was established. The MCIRB will review proposals received through competitive procurements and will advise the Mayor on the proposal that will provide services economically and efficiently while maintaining service quality and protecting the public interest. The Mayor will accept or reject the recommendation of the MCIRB; the Mayor's recommendation will be taken to Council for its acceptance or rejection.

In Fiscal Year 2011, the City and labor organizations reached agreement, and the City Council approved the Proposition C implementing ordinance and guidebook which permitted the re-start of Managed Competition Activities. To date, the Mayor has announced that the following functions will undergo Managed Competition:

- Publishing Services
- Fleet Maintenance
- Street Sweeping
- Public Utilities Customer Service
- Street and Sidewalk Maintenance
- Landfill Operations

The first competition was won by the Publishing Service Employee Proposal Team; upon completion of the transition the employees' proposal results in nearly $1.0 million in annual savings. The second Request for Proposals (RFP) has been issued with the Fleet Maintenance proposals due in August 2011. RFPs for the other four functions will be issued in Fiscal Years 2012.

In Fiscal Year 2012, the City looks forward to awarding several Managed Competition contracts and to transitioning to contractual relationships that will yield significant savings for the City.

City Management Program

Through the City Management Program (CMP), the City has continued to move toward strategic decision-making through strategic planning and performance management.

For Fiscal Year 2012, Volume II of the Proposed Budget contains a new section entitled 'Key Performance Indicators'. These performance measures were handpicked by each department based on one or more of the following reasons: it reflects the priorities of the department; it is considered useful in achieving the City's Strategic Plan goals and objectives; it shows department responsibilities highlighted as a result of Mayoral responses to audit, Grand Jury, and Independent Budget Analyst (IBA) reports or Council action; or it best reflects the results or outcomes of the department's primary responsibilities rather than workload or volume of work performed. Actual figures for Fiscal Year 2010 and for Fiscal Year 2011 have been included for each performance indicator. This performance data enables the reader to understand how each department is using the resources it has been given. Having this type of information available for budget readers is a result of the work achieved through the City Management Program.

All of the above-mentioned efforts have improved the transparency of the City's budget, the ease of communication around budget issues, and internal accountability.

Key Performance Indicators

Performance Measure	Actual FY2010	Actual FY2011
1. Number of reengineering and efficiency studies completed	6	9
2. Results of internal customer satisfaction survey (on scale of 1 to 5)	4.67	4.41
3. Cumulative cost savings achieved from reengineering and efficiency studies, and Managed Competition	$39M+	$39M+
4. Amount of cost savings resulting from Managed Competition	$0	$0

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Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		7.25		**7.25**		0.00
Personnel Expenditures	$	876,419	**$**	**866,299**	$	(10,120)
Non-Personnel Expenditures		281,264		**146,580**		(134,684)
Total Department Expenditures	**$**	**1,157,683**	**$**	**1,012,879**	**$**	**(144,804)**
Total Department Revenue	**$**	**-**	**$**	**-**	**$**	**-**

General Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Business Office	$	1,157,683	**$**	**1,012,879**	$	(144,804)
Total	**$**	**1,157,683**	**$**	**1,012,879**	**$**	**(144,804)**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Business Office	7.25	**7.25**	0.00
Total	**7.25**	**7.25**	**0.00**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$	40,801	$	-
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00		13,802		-
Reduction in Travel and Training Reduction of travel and training expenditures.	0.00		(323)		-
Reduction in Miscellaneous Professional and Technical Services Reduction of miscellaneous contract expenditures for consultant services that provide support to studies and research.	0.00		(142,832)		-
Total	**0.00**	**$**	**(88,552)**	**$**	**-**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	519,850	**$**	**514,801**	$	(5,049)
Fringe Benefits		356,569		**351,498**		(5,071)
PERSONNEL SUBTOTAL	**$**	**876,419**	**$**	**866,299**	**$**	**(10,120)**

Business Office

Expenditures by Category *(Cont'd)*

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
NON-PERSONNEL						
Supplies	$	10,158	**$**	**8,651**	$	(1,507)
Contracts		236,607		**106,385**		(130,222)
Information Technology		21,095		**13,802**		(7,293)
Energy and Utilities		13,404		**16,707**		3,303
Other		-		**1,035**		1,035
NON-PERSONNEL SUBTOTAL	**$**	**281,264**	**$**	**146,580**	**$**	**(134,684)**
Total	**$**	**1,157,683**	**$**	**1,012,879**	**$**	**(144,804)**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20000119	1218	Associate Management Analyst	1.00	**2.00**	$54,059 -	$65,333	$ 105,082
20000924	1876	Executive Secretary	0.50	**0.50**	43,555 -	52,666	26,458
20000634	1614	Organization Effectiveness Specialist 2	1.00	**0.00**	54,059 -	65,333	-
20001222	2270	Program Manager	2.00	**2.00**	46,966 -	172,744	179,451
20000015	1106	Senior Management Analyst	2.00	**2.00**	59,363 -	71,760	144,238
20000970	1917	Supervising Management Analyst	0.75	**0.75**	66,768 -	80,891	58,850
		Bilingual - Regular					722
Salaries and Wages Subtotal			**7.25**	**7.25**			**$ 514,801**
Fringe Benefits							
		Employee Offset Savings					$ 10,105
		Flexible Benefits					56,552
		Long-Term Disability					2,952
		Medicare					7,521
		Other Post-Employment Benefits					43,793
		Retirement ARC					192,924
		Retirement Offset Contribution					1,092
		Risk Management Administration					7,271
		Supplemental Pension Savings Plan					21,155
		Unemployment Insurance					1,964
		Workers' Compensation					6,169
Fringe Benefits Subtotal							**$ 351,498**
Total Personnel Expenditures							**$ 866,299**



Department Description

The City's Disability Services Program was established in 1991 per the Americans with Disabilities Act (ADA) of 1990. Under Title II of the ADA, all State and local governments must be accessible to and usable by people with disabilities. The basic principles of the ADA are equal opportunity, integration, and inclusion.

The Department's mission is:

> ***To ensure that every facility, program, service, and activity operated or funded by the City is fully accessible and usable by people with disabilities in accordance with the Americans with Disabilities Act (ADA), as well as other federal, State, and local access codes and disability rights laws***

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Ensure ADA compliance citywide
The Department will move toward accomplishing this goal by focusing on the following objectives:

- Monitor, track, and oversee ADA compliance efforts
- Prioritize the annual ADA projects in collaboration with the Mayor, City Council, and other City departments
- Respond to and process all disability-related complaints citywide
- Support the Mayor’s Committee on Disability
- Educate and provide technical assistance on ADA and disability issues to residents, stakeholders, and City departments

Disability Services

Service Efforts and Accomplishments

Disability Services provides oversight on ADA projects to ensure access to City facilities and public rights-of-way that have both short- and long-term benefits for people of all ages with disabilities. Disability Services offers ongoing technical assistance to all departments for ADA and disability trainings, on-site surveys, policy recommendations, and ongoing citywide ADA compliance efforts.

Key Performance Indicators

Performance Measure	Actual FY2010	Actual FY2011
1. Percent of annual ADA project list completed	52%	35%
2. Number of ADA complaints received	149	84
3. Percent of ADA complaints completed	32%	62%
4. Number of trainings/presentations planned and provided	4	14
5. Number of disability events attended	5	12
6. Customer satisfaction survey rating by departments, customers and Mayor's Committee on Disability regarding staff support and training evaluations	N/A[1]	N/A[2]

[1] This is a new performance measure and was not tracked in Fiscal Year 2010.

[2] This is a new performance measure and was not tracked in Fiscal Year 2011.

Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		4.50		**3.00**		(1.50)
Personnel Expenditures	$	710,064	**$**	**413,974**	$	(296,090)
Non-Personnel Expenditures		289,948		**1,612,030**		1,322,082
Total Department Expenditures	**$**	**1,000,012**	**$**	**2,026,004**	**$**	**1,025,992**
Total Department Revenue	**$**	**-**	**$**	**-**	**$**	**-**

Note: The name of this department changed from Public Works to Disability Services in Fiscal Year 2012.

General Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Disability Services	$	1,000,012	**$**	**2,026,004**	$	1,025,992
Total	**$**	**1,000,012**	**$**	**2,026,004**	**$**	**1,025,992**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Disability Services	4.50	**3.00**	(1.50)
Total	**4.50**	**3.00**	**(1.50)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for ADA Capital Projects Adjustment reflects a one-time transfer to support ADA capital projects for Fiscal Year 2012.	0.00	$ 1,531,029	$ -
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	17,176	-
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	8,115	-
Reduction in Travel and Training Reduction of travel and training expenditures.	0.00	(3,287)	-
Reduction in Supplies and Contracts Additional reduction of supplies and contracts expenditures after a review of prior year spending trends.	0.00	(23,319)	-
Transfer of MTS MOE Payment to Citywide Transfer of annual Metropolitan Transit System Maintenance Of Effort (MOE) ADA Paratransit obligation to Citywide Program Expenditures.	0.00	(181,102)	-

Disability Services

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Reduction of Deputy Chief Operating Officer Reduction of 1.00 Deputy Chief Operating Officer of Public Works.	(1.00)	(230,987)	-
Total	**(1.00)**	**$ 1,117,625**	**$ -**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	438,978	**$**	**259,764**	$	(179,214)
Fringe Benefits		271,086		**154,210**		(116,876)
PERSONNEL SUBTOTAL	**$**	**710,064**	**$**	**413,974**	**$**	**(296,090)**
NON-PERSONNEL						
Supplies	$	3,380	**$**	**5,180**	$	1,800
Contracts		243,324		**25,438**		(217,886)
Information Technology		22,920		**17,176**		(5,744)
Energy and Utilities		6,424		**7,291**		867
Other		12,900		**1,555,945**		1,543,045
Capital Expenditures		1,000		**1,000**		-
NON-PERSONNEL SUBTOTAL	**$**	**289,948**	**$**	**1,612,030**	**$**	**1,322,082**
Total	**$**	**1,000,012**	**$**	**2,026,004**	**$**	**1,025,992**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20001118	2153	Deputy Chief Operating Officer	1.00	**0.00**	$59,155 -	$224,099	$ -
20001214	2262	Disability Services Coordinator	1.00	**1.00**	23,005 -	137,904	82,449
20000924	1876	Executive Secretary	0.50	**0.00**	43,555 -	52,666	-
20000760	1750	Project Assistant	1.00	**1.00**	57,866 -	69,722	70,071
20000763	1752	Project Officer 2	1.00	**1.00**	76,794 -	92,851	93,316
		Reg Pay For Engineers					13,928
Salaries and Wages Subtotal			**4.50**	**3.00**			**$ 259,764**
Fringe Benefits							
		Employee Offset Savings					$ 4,176
		Flexible Benefits					16,650
		Long-Term Disability					999
		Medicare					3,590
		Other Post-Employment Benefits					17,355
		Retirement ARC					94,077
		Retirement Offset Contribution					650
		Risk Management Administration					2,954
		Supplemental Pension Savings Plan					10,101
		Unemployment Insurance					1,182

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
		Workers' Compensation				2,476
Fringe Benefits Subtotal						**$ 154,210**
Total Personnel Expenditures						**$ 413,974**



Division Description

The Economic Development Division is organized into three work units: the Office of Small Business, Department of Housing and Urban Development (HUD) Administrative Programs, and Business Finance. The Office of Small Business, in partnership with the business community and economic development agencies, administers several programs for small business development and retention to create a more healthy economy for San Diego. The HUD Administrative Programs unit oversees federally-funded grant programs including the Community Development Block Grant (CDBG), Emergency Shelter Grant (ESG), HOME Partnership, and Home Ownership for Persons with AIDS (HOPWA). The Business Finance unit administers two revolving loan fund programs funded by federal Economic Development Administration grants.

The Division's mission is:

> ***To engage San Diegans to envision, plan, implement, and maintain a sustainable city through the wise use of land, resources, and aesthetics ensuring a high quality of life for all generations***

Goals and Objectives

The following goals and objectives represent the action plan for the Division:

Goal 1: Foster economic development

Encouraging community revitalization and promoting economic opportunity for all segments of the population is a key component in ensuring a high quality of life. It is essential to retain, attract, and maintain the type of businesses that contribute positively to the local economy and communities. The Division will move toward accomplishing this goal by focusing on the following objectives:

- Leverage public incentives and assistance to promote community revitalization
- Promote economic development efforts to attract and induce investment in local businesses
- Support and encourage local businesses to provide private sector revitalization solutions

Economic Development

Service Efforts and Accomplishments

The Office of Small Business (OSB) staff assisted more than 7,200 aspiring and existing entrepreneurs with information and referrals. OSB staff also provided project and contract management services to more than 50 non-profit organizations and other outside vendors through 67 agreements for the promotion of tourism, development of economic opportunities, as well as for clean and safe programs which benefitted more than 12,000 businesses and 17,600 property owners in 20 neighborhoods. The Small Business Development and Outreach Pilot Program was implemented with participation from 55 businesses to assess and then create specific services to assist small businesses in developing competencies to increase participation in City contracts. An enhanced Pilot program was initiated in the third quarter of Fiscal Year 2011 with 187 participants. Additionally, OSB staff provided project and contract management services to three community parking districts to develop local solutions to mitigate parking-related impacts. The OSB managed the Tourism Marketing District (TMD) which was established in January 2008 for a five year period. The TMD raised more than $24.0 million to promote tourism and increase hotel room night consumption in the City of San Diego. Of this $24.0 million, approximately $10.0 million offsets tourism support expenses previously provided by the City's General Fund.

The Department of Housing and Urban Development (HUD) Programs Administration (HPA) section is administered by Economic Development Division staff. HPA staff is responsible for grant compliance and the overall administration of the City's CDBG entitlements. Each year, the City is obligated to follow a HUD-defined "consolidated planning" process to ensure community involvement, project eligibility, and a strategic approach to utilizing CDBG funds. Grantees are required to submit both a five-year strategic plan and annual action plans (which are subject to HUD approval) in order to be approved for funding. The HPA section provided over $16.0 million for Fiscal Year 2011 projects that serve the low- to moderate-income communities of the City of San Diego. Beginning in Fiscal Year 2012, the HPA section manages the HUD Section 108 Loan Program portfolio consisting of ten loans totaling approximately $22.6 million. Fiscal Year 2012 entitlement amount are as follows: CDBG - $13,602,765; HOME - $7,981,652; ESG - $661,372; and HOPWA - $2,884,983.

In addition, the City is a grantee of the Emergency Shelter Grant (ESG) Entitlement. The objectives of the ESG Program are to increase the number and quality of emergency shelters and transitional facilities for homeless individuals and families, to operate these facilities, and to provide essential social services and help prevent homelessness. Since its inception, the ESG Program has helped to provide facilities and services to meet the needs of homeless people. The City has utilized the ESG funds to support the City's Cortez Hill Family Center and the Homeless Emergency Winter Shelter Program. The ESG Program provided over $660,000 for Fiscal Year 2011 projects that serve the low-to-moderate income communities of the City of San Diego. During Fiscal Year 2011, the City Council approved the transfer of the ESG program to the San Diego Housing Commission (SDHC) to administer on behalf of the City. The SDHC manages other housing programs that will compliment and provide additional services to the ESG program.

The HPA unit also administers three stimulus grants awarded to the City under programs authorized by the Housing and Economic Recovery Act of 2008 and the American Recovery and Reinvestment Act of 2009. The City's grants for the Neighborhood Stabilization Program, Community Development Block Grant Recovery program, and the Homelessness Prevention and Rapid Re-Housing Program, collectively total $19.7 million. The HPA unit has facilitated the timely implementation of these grants through the drafting and processing of sub-grantee agreements with the San Diego Housing Commission, providing program administration and project set-up assistance to various project managers, and completing program progress reports for HUD on a quarterly basis.

In addition, the Business Finance section manages two small business revolving loan fund programs totaling $4.6 million funded by federal Economic Development Administration grants. In Fiscal Year 2011, Business Finance provided assistance and referral information to 180 inquiries, conducted six Business Outreach Presentations, and closed four loans totaling $480,000.

Key Performance Indicators

Performance Measure	Actual FY2010	Actual FY2011
1. Percent of Community Development Block Grant reform and new Council policy completed	60%	90%
2. Number of small businesses assisted	6,270	7,296

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Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		11.00		**33.30**		22.30
Personnel Expenditures	$	1,345,857	**$**	**3,310,065**	$	1,964,208
Non-Personnel Expenditures		1,334,155		**1,421,519**		87,364
Total Department Expenditures	**$**	**2,680,012**	**$**	**4,731,584**	**$**	**2,051,572**
Total Department Revenue	**$**	**877,375**	**$**	**3,142,715**	**$**	**2,265,340**

Note: Economic Development is a new, stand-alone division for Fiscal Year 2012. The Fiscal Year 2011 column displays Economic Development's budget when it was a division within the City Planning & Community Investment Department.

General Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Economic Development	$	2,680,012	**$**	**4,731,584**	$	2,051,572
Total	**$**	**2,680,012**	**$**	**4,731,584**	**$**	**2,051,572**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Economic Development	11.00	**33.30**	22.30
Total	**11.00**	**33.30**	**22.30**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Department Restructuring Transfer of the HUD Programs Administration section's positions from the HUD Programs Administration Fund to the Economic Development Division.	14.50	$	1,421,783	$	-
Addition of Support to the HUD Programs Administration Section Addition of 2.00 reimbursable Community Development Specialist 2s for support to the HUD Programs Administration section.	2.00		190,346		242,587
Support for the Parking Meter Utilization Program Addition of 1.00 Senior Traffic Engineer related to the implementation of the Parking Meter Utilization Program.	1.00		129,331		-
Addition of Community Development Specialist 4 Addition of 1.00 Community Development Specialist 4. This position is fully reimbursable with Community Development Block Grant (CDBG) funds and will assist the City's CDBG program in complying with federal reporting and program regulations.	1.00		115,628		115,628
Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	3.80		98,945		-

Economic Development

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	88,222	-
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	43,099	-
Reduction in Travel and Training Reduction of travel and training expenditures.	0.00	(1,069)	-
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	1,864,461
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2011.	0.00	-	42,664
Total	**22.30**	**$ 2,086,285**	**$ 2,265,340**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	805,189	**$**	**2,026,104**	$	1,220,915
Fringe Benefits		540,668		**1,283,961**		743,293
PERSONNEL SUBTOTAL	**$**	**1,345,857**	**$**	**3,310,065**	**$**	**1,964,208**
NON-PERSONNEL						
Supplies	$	52,055	**$**	**55,198**	$	3,143
Contracts		1,242,377		**1,283,681**		41,304
Information Technology		36,853		**43,099**		6,246
Energy and Utilities		160		**33,067**		32,907
Other		2,710		**6,474**		3,764
NON-PERSONNEL SUBTOTAL	**$**	**1,334,155**	**$**	**1,421,519**	**$**	**87,364**
Total	**$**	**2,680,012**	**$**	**4,731,584**	**$**	**2,051,572**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Charges for Current Services	$	877,375	**$**	**3,142,715**	$	2,265,340
Total	**$**	**877,375**	**$**	**3,142,715**	**$**	**2,265,340**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20000011	1104	Account Clerk	0.00	**1.00**	$31,491 -	$37,918	$ 32,436
20000866	1842	Accountant 2	0.00	**1.00**	54,059 -	65,333	40,300
20000102	1183	Accountant 4	0.00	**1.00**	66,768 -	88,982	71,760
20000012	1105	Administrative Aide 1	2.00	**2.00**	36,962 -	44,533	89,512

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
20000024	1107	Administrative Aide 2	1.00	**2.00**	42,578 - 51,334	51,591
20000119	1218	Associate Management Analyst	0.00	**1.00**	54,059 - 65,333	63,700
20000295	1350	Community Development Coordinator	1.00	**2.00**	76,731 - 92,893	182,999
20000300	1352	Community Development Specialist 2	1.00	**8.00**	54,059 - 65,333	495,157
20000301	1353	Community Development Specialist 3	1.00	**1.00**	62,254 - 75,275	75,651
20000303	1354	Community Development Specialist 4	3.00	**5.00**	66,768 - 80,891	387,905
20001168	2214	Deputy Director	1.00	**1.00**	46,966 - 172,744	116,399
90001073	2103	Management Intern - Hourly	0.00	**3.80**	24,274 - 29,203	92,240
20001222	2270	Program Manager	1.00	**1.00**	46,966 - 172,744	82,000
20000015	1106	Senior Management Analyst	0.00	**2.00**	59,363 - 71,760	144,238
20000926	1878	Senior Traffic Engineer	0.00	**1.00**	76,794 - 92,851	76,794
20000756	1746	Word Processing Operator	0.00	**0.50**	31,491 - 37,918	19,054
		Bilingual - Regular				4,368
Salaries and Wages Subtotal			**11.00**	**33.30**		**$ 2,026,104**

Fringe Benefits	
Employee Offset Savings	$ 36,400
Flexible Benefits	201,932
Long-Term Disability	12,581
Medicare	28,426
Other Post-Employment Benefits	177,772
Retiree Medical Trust	103
Retirement 401 Plan	413
Retirement ARC	688,164
Retirement DROP	2,189
Retirement Offset Contribution	9,906
Risk Management Administration	29,256
Supplemental Pension Savings Plan	67,197
Unemployment Insurance	7,139
Workers' Compensation	22,483
Fringe Benefits Subtotal	**$ 1,283,961**

Total Personnel Expenditures	**$ 3,310,065**



Department Description

The Department of Information Technology (IT) is responsible for providing strategic technology direction, managing and implementing IT governance processes in support of the cross-departmental IT Business Leadership Group (IT BLG), developing and implementing IT operational policies and standards, managing contracts for IT services with various service providers, and coordinating major citywide activities including: IT project management, citywide IT budget, citywide technologies and applications, and the City's public and internal websites. The Department's vision is to provide value through innovation to City departments and staff.

The Department's mission is:

> ***To provide responsive and dependable delivery of information technology services to the City organization to support fiscally-sound and effective government***

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Effectively manage the delivery of citywide technology services
Delivering and supporting core technology services is vital to every organization. It provides the workforce with the necessary resources needed in order for the organization to operate effectively. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Centralize citywide IT functions to deliver core infrastructure services
- Deploy and ensure support of a common infrastructure that meets the organization’s business needs
- Forecast and budget to deliver IT Services required to support City processes

Goal 2: Guide technology decision-making to ensure consistency with the citywide business direction
The technology investments and commitments made on behalf of the organization must reflect its overall strategic priorities. The governance process supports collaborative decision-making and accountability to prioritize scarce IT

resources. Failure to perform this process may result in equipment, services, and systems that do not effectively support the workforce or result in redundancy and lack of inter-operability. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Implement and maintain effective IT governance
- Ensure IT investments are aligned with the City's Strategic Plan, identified business priorities, and IT standards

Goal 3: Ensure a skilled, responsive, and innovative workforce that keeps current with evolving business-critical technologies

Developing a trained and skilled workforce is essential to the success of the Department. Ensuring that the Department's employees are trained and proficient in the latest technologies and have access to the necessary resources will create a higher performing organization that operates more effectively. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Promote training and development
- Hire and retain highly qualified, responsive, and innovative employees

Goal 4: Provide high quality customer service

Ensuring that the Department's customers are provided excellent service is paramount to the organization as a whole. The Department must be able to deliver the technology services and resources that City employees need to effectively perform their jobs. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Establish and meet customer expectations in delivering core citywide technology services and assist them in identifying opportunities to productively introduce new technology
- Ensure that all customers have easy access to accurate and timely City information and services via the Internet and Intranet

Service Efforts and Accomplishments

During Fiscal Year 2011, the Department of IT continued to manage and implement citywide IT initiatives despite the fiscally challenging environment faced by the City, including the reduction of IT department operations. The Department's efforts are focused on lowering the total cost of ownership for IT in the City; driving innovation to create better efficiencies using limited, available resources; leveraging volume discounts and economies of scale to reduce overall costs; increasing collaboration among City departments and other agencies, as well as with service providers using online tools such as SharePoint; evaluating cost-saving technologies, such as virtual desktops; and implementing new IT governance processes and controls to better manage IT procurement and projects.

Major projects and initiatives accomplished or in progress during Fiscal Year 2011 include:

- Supporting the OneSD ERP Support Department in their management and expansion of the City's first Enterprise Resource Planning (ERP) system
- Updating the City website standards and policies and implementing a redesign of the public website
- Implementing a citywide enterprise change management process to help reduce system downtime
- Developing an application portfolio and a roadmap for SAP/ERP deployment to find areas for consolidation of common systems
- Implementing a contract for Help Desk and Desktop Support services through an outside provider
- Incorporating the San Diego Police Department Help Desk into the existing Help Desk contract through an outside provider
- Developing a sourcing strategy for IT Services and issuance of a Request for Proposals for Data Center Services, Voice/Data Network Services, and Application Support Services

Key Performance Indicators

Performance Measure	Actual FY2010	Actual FY2011
1. Percent increase in visits to City's public website	6.1%	7.0%
2. Percent of customers who believe their expectations are being met	91.6%	93.7%
3. Percent of detected unauthorized intrusion attempts blocked	100.0%	100.0%
4. Percent of managed IT Service Level Agreement measures that are achieved	99.0%	95.8%

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Department of Information Technology

Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		17.00		**26.00**		9.00
Personnel Expenditures	$	2,071,435	**$**	**3,451,914**	$	1,380,479
Non-Personnel Expenditures		20,436,306		**2,316,750**		(18,119,556)
Total Department Expenditures	**$**	**22,507,741**	**$**	**5,768,664**	**$**	**(16,739,077)**
Total Department Revenue	**$**	**3,510,440**	**$**	**5,585,381**	**$**	**2,074,941**

General Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Financial & Support Services	$	17,266,028	**$**	**190,453**	$	(17,075,575)
Information Technology		1,727,819		**-**		(1,727,819)
Total	**$**	**18,993,847**	**$**	**190,453**	**$**	**(18,803,394)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Equipment/Support for Information Technology Funding for citywide General Fund PC replacement. Due to fiscal constraints, the four-year replacement schedule has been suspended since Fiscal Year 2009, resulting in break/ fix only PC replacements for General Fund departments.	0.00	$	190,453	$	-
Decentralization of Non-Discretionary Allocations Transfer of non-discretionary allocations for ERP Support Transfer, Wireless Communications Technology Transfer, and Information Technology Transfer to individual General Fund Departments.	0.00		(18,993,847)		**-**
Total	**0.00**	**$**	**(18,803,094)**	**$**	**-**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
NON-PERSONNEL						
Contracts	$	10,160,087	**$**	**-**	$	(10,160,087)
Information Technology		250,000		**190,453**		(59,547)
Energy and Utilities		6,855,941		**-**		(6,855,941)
Other		1,727,819		**-**		(1,727,819)
NON-PERSONNEL SUBTOTAL	**$**	**18,993,847**	**$**	**190,453**	**$**	**(18,803,394)**
Total	**$**	**18,993,847**	**$**	**190,453**	**$**	**(18,803,394)**

Department of Information Technology

Information Technology Fund

Department Expenditures

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Financial & Support Services	$ 1,321,041	**$ 2,333,653**	$ 1,012,612
Information Technology	2,040,793	**3,090,552**	1,049,759
Project Management Office	152,060	**154,006**	1,946
Total	**$ 3,513,894**	**$ 5,578,211**	**$ 2,064,317**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Financial & Support Services	5.00	**11.00**	6.00
Information Technology	11.00	**14.00**	3.00
Project Management Office	1.00	**1.00**	0.00
Total	**17.00**	**26.00**	**9.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
IT Sourcing Strategy Restructure Adjustment reflects the addition of 4.83 Program Managers and 1.17 Information System Analyst 2s as a result of the IT Sourcing Strategy Restructure.	6.00	$ 941,820	$ -
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	757,678	-
Addition for Identity & Access Management System Adjustment to reflect an addition of non-personnel expenditures to acquire a new enterprise-wide Identity & Access Management System to replace the existing mainframe system.	0.00	375,000	-
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	293,615	-
Addition of SanGIS Positions Adjustment reflects the addition of 1.00 Information Systems Technician, 1.00 Applications Programmer 2, and associated reimbursable revenue. These positions are fully funded by SanGIS.	2.00	195,303	195,303
Addition of Information Systems Analyst 3 Adjustment reflects the addition of 1.00 Information Systems Analyst 3 and associated non-personnel expenditures. This position will provide IT support for the City Council Offices and staff and the Mayoral executive staff.	1.00	122,747	-
Addition for Membership Fees Adjustment reflects an addition in non-personnel expenditures related to membership fees.	0.00	70,225	-

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Service Level Agreement (SLA) with Publishing Services Adjustment reflects the addition of non-personnel expenditures for the SLA with Publishing Services.	0.00	59,700	-
Reduction in Contract Expenditures Adjustment to reflect a reduction in expenditures related to Miscellaneous Professional & Technical Services.	0.00	(100,000)	-
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	1,879,638
Total	**9.00**	**$ 2,716,088**	**$ 2,074,941**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	1,273,051	**$**	**2,167,913**	$	894,862
Fringe Benefits		798,384		**1,284,001**		485,617
PERSONNEL SUBTOTAL	**$**	**2,071,435**	**$**	**3,451,914**	**$**	**1,380,479**
NON-PERSONNEL						
Supplies	$	4,853	**$**	**6,353**	$	1,500
Contracts		857,494		**1,301,721**		444,227
Information Technology		533,165		**757,678**		224,513
Energy and Utilities		35,267		**15,230**		(20,037)
Other		11,680		**42,915**		31,235
Capital Expenditures		-		**2,400**		2,400
NON-PERSONNEL SUBTOTAL	**$**	**1,442,459**	**$**	**2,126,297**	**$**	**683,838**
Total	**$**	**3,513,894**	**$**	**5,578,211**	**$**	**2,064,317**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Charges for Current Services	$	1,428,591	**$**	**3,308,229**	$	1,879,638
Other Financial Sources (Uses)		2,081,849		**2,081,849**		-
Other Revenue		-		**195,303**		195,303
Total	**$**	**3,510,440**	**$**	**5,585,381**	**$**	**2,074,941**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
Salaries and Wages						
20000175	1241	Applications Programmer 2	0.00	**1.00**	$66,768 - $80,891	$ 66,768
20001101	2132	Department Director	1.00	**1.00**	59,155 - 224,099	140,649
20000924	1876	Executive Secretary	1.00	**1.00**	43,555 - 52,666	52,929
20000290	1348	Information Systems Analyst 2	1.00	**2.17**	54,059 - 65,333	126,442
20000293	1349	Information Systems Analyst 3	4.00	**5.00**	59,363 - 71,760	347,199
20000998	1926	Information Systems Analyst 4	3.00	**3.00**	66,768 - 80,891	235,392
20000180	1244	Information Systems Manager	1.00	**1.00**	84,427 - 102,253	102,253
20000377	1401	Information Systems Technician	0.00	**1.00**	42,578 - 51,334	42,578

Department of Information Technology

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
20000680	1648	Payroll Specialist 2	1.00	**1.00**	34,611 - 41,787	-
20001222	2270	Program Manager	4.00	**8.83**	46,966 - 172,744	979,737
20000015	1106	Senior Management Analyst	1.00	**1.00**	59,363 - 71,760	69,966
		Overtime Budgeted				4,000
Salaries and Wages Subtotal			**17.00**	**26.00**		**$ 2,167,913**
Fringe Benefits						
		Employee Offset Savings				$ 62,883
		Flexible Benefits				235,187
		Long-Term Disability				14,210
		Medicare				27,580
		Other Post-Employment Benefits				154,444
		Retiree Medical Trust				659
		Retirement 401 Plan				2,636
		Retirement ARC				631,967
		Retirement DROP				9,787
		Retirement Offset Contribution				1,946
		Risk Management Administration				25,256
		Supplemental Pension Savings Plan				86,654
		Unemployment Insurance				7,431
		Workers' Compensation				23,361
Fringe Benefits Subtotal						**$ 1,284,001**
Total Personnel Expenditures						**$ 3,451,914**

Revenue and Expense Statement (Non–General Fund)

Information Technology Fund		FY2011 Budget*		FY2012 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	947,569	$	664,031
Contingency Reserve		500,000		–
TOTAL BALANCE AND RESERVES	**$**	**1,447,569**	**$**	**664,031**
REVENUE				
Information Technology Revenue	$	3,510,440	$	5,390,078
Reimbursement from Other Agencies		–		195,303
TOTAL REVENUE	**$**	**3,510,440**	**$**	**5,585,381**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**4,958,009**	**$**	**6,249,412**
OPERATING EXPENSE				
Personnel Expense	$	2,071,435	$	3,451,914
Non-Personnel Expense		1,442,459		2,126,297
TOTAL OPERATING EXPENSE	**$**	**3,513,894**	**$**	**5,578,211**
TOTAL EXPENSE	**$**	**3,513,894**	**$**	**5,578,211**
BALANCE	**$**	**1,444,115**	**$**	**671,201**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$**	**4,958,009**	**$**	**6,249,412**

* At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



Department Description

The Human Resources Department is composed of various independent programs and activities that include Labor Relations, Employee Learning and Development, the Citizens' Review Board on Police Practices, and the Human Relations Commission.

The Labor Relations Office (LRO) provides guidance and policy advice to the Mayor and management on labor and employment issues such as the meet-and-confer process with labor unions, grievance resolution, disciplinary actions and appeals, leave provisions, federal and State labor laws, and rewards and recognition programs. This office serves as the primary point-of-contact for the City's six recognized labor organizations and negotiates on behalf of the City with regard to wages, hours, and terms and conditions of employment. Additionally, Labor Relations develops and presents training for employment-related matters, diversity awareness, and other various employee relation issues.

Employee Learning and Development (ELD) delivers relevant training and development solutions to enhance organizational and employee excellence. Courses facilitated and offered by ELD include New Employee Orientation, Supervisors Academy, Rewards and Recognition, Sexual Harassment Prevention, Customer Service trainings, and OneSD trainings. ELD is also a OneSD Project Team Lead for the Learning Solutions Module which manages, administers, and tracks all training activities citywide.

The Citizens' Review Board on Police Practices (CRB) seeks to increase public confidence in, and the effectiveness of, the San Diego Police Department through review of serious complaints brought by members of the public against officers to evaluate discipline arising from such events. The Board also reviews officer-involved shootings and in-custody deaths.

The Human Relations Commission (HRC) was adopted into the Municipal Code in 1991. It conducts and promotes activities that foster mutual respect and understanding and protects basic human and civil rights. In addition, the Commission helps create an atmosphere that promotes amicable relations among all members of the San Diego community. Three major strategies, community collaborations, community education, and advice to the Mayor and City Council, are at the core of the Human Relations Commission's activities.

Human Resources

The Department's mission is:

> ***To provide a connection between management and employees in an effort to enhance morale and productivity, limit job turnover, support a responsive and innovative workforce, and help the City deliver services in a fiscally-sound, efficient manner***

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Effectively represent the interests of the City in all bargaining matters while establishing and promoting collaborative and effective labor-management relationships in the City in order to maintain a responsive and innovative workforce

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide appropriate tools to each City department to assist in their exercise of due diligence to prevent and detect misconduct
- Complete negotiations of Memoranda of Understanding (MOUs) by agreed-upon target dates
- Effectively manage the meet-and-confer process
- Maintain awareness of changes to and trends in labor and employment law
- Promote effective dispute resolution
- Foster positive relationships through open communication between unions and management
- Support adherence to labor-related policies and procedures through continued education of employees and supervisors
- Encourage management to use Labor Relations to assist with relevant issues
- Support cultural competency and inclusive leadership
- Assist with the reconciliation of diversity-related problems in departments

Goal 2: Promote continuous improvement in the responsiveness and innovativeness of employees through relevant, effective employee learning and development offerings

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide City employees with the training and skills needed to deliver excellent service
- Heighten awareness of employee learning and development opportunities
- Deliver training in an efficient and cost-effective manner
- Support accountability for inclusive leadership

Goal 3: Promote human and civil rights, cultural proficiency, community connectedness, and acceptance of all persons

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Encourage and support relationships between different organizations and sectors (public, private, and community)
- Provide regular, organized information on social justice issues of concern in underserved communities to the Mayor and City Council
- Promote understanding and inclusion, sensitize the community to social justice issues, and enhance civic engagement

Goal 4: Effectively review and evaluate serious complaints made against the Police Department

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Ensure that all who do business with the City comply with federal, State, and local labor laws

- Foster collaborative relationships with the public, contractor organizations and subcontractors, and City staff involved in EOCP activities
- Provide timely and effective reviews of officer-related citizen complaints and officer-involved shootings
- Coordinate hearings for Police-regulated occupations and businesses
- Raise visibility and awareness of the CRB with the public, City officials, and community organizations

Service Efforts and Accomplishments

Labor Relations Office

- Completed the Deferred Retirement Option Program (DROP) Cost Neutrality Study
- Produced the Retiree Health Review Joint Committee Report
- Eliminated the Terminal Leave benefit for all City employees
- Reached tentative agreements with all labor organizations on Retiree Health benefit
- Reached agreement with four labor organizations on successor MOUs for Fiscal Year 2012
- Successfully negotiated Managed Competition Guidebook
- Negotiated second tier retirement benefit for firefighter and lifeguard new hires
- Established and implemented new Unclassified Recruitment procedures
- Established and managed position internal control process citywide
- Successfully led several meet-and-confer meetings citywide

Human Relations Commission

- Co-sponsored a rally and vigil mourning the loss of lesbian, gay, bisexual, and transgender (LGBT) youth followed by participation in taskforce with San Diego City schools to create a safe, supporting learning environment for all students
- Co-sponsored a community forum on religion in America with an inter-religious panel discussion
- Co-sponsored a community forum on hate crimes and public safety with a law enforcement and criminal justice panel discussion

Citizens' Review Board on Police Practices

- Outreach, screening, and extensive orientation and training to seat new class of CRB prospective members
- Significant update of materials and migration to electronic format of the CRB policies and procedures manual

Employee Learning & Development

- Implemented citywide electronic registration process for ELD courses, allowing employees to self-register for classes online
- Introduced the Customer Service Certificate Series, a sequence of four two-hour courses on topics such as Customer-Focused Correspondence and Assisting Customers with Disabilities
- Presented customized series of two-hour trainings on working with difficult customers to over 300 Park & Recreation employees
- Coordinated end-user training for seven separate ERP system enhancements and updates, providing training for over 1,600 employees

Human Resources

Key Performance Indicators

Performance Measure	Actual FY2010	Actual FY2011
1. Percent of complaints in which the Citizens' Review Board on Police Practices renders a decision within 60 days of assignment to Review Team	30%	45%
2. Number of community events and educational forums that promote understanding and inclusion, which the Human Relations Commission hosted or was actively involved	98	90
3. Frequency of Labor Management Committee meetings held annually	8:1	6:1
4. Percent of Step V grievances resolved within 45 days (unless extension agreed upon by both parties)	100%	100%
5. Percent of training courses evaluated that receive a 4.5 (out of 5.0) or better from attendees	87%	100%
6. Number of hours in which training was conducted	326	1,367

Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		13.10		**12.75**		(0.35)
Personnel Expenditures	$	1,712,713	**$**	**1,730,615**	$	17,902
Non-Personnel Expenditures		210,860		**189,038**		(21,822)
Total Department Expenditures	**$**	**1,923,573**	**$**	**1,919,653**	**$**	**(3,920)**
Total Department Revenue	**$**	**-**	**$**	**-**	**$**	**-**

General Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Employee Training and Development	$	537,941	**$**	**-**	$	(537,941)
Human Resources		1,385,632		**1,919,653**		534,021
Total	**$**	**1,923,573**	**$**	**1,919,653**	**$**	**(3,920)**

Department Personnel

	FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Employee Training and Development	4.00		**0.00**		(4.00)
Human Resources	9.10		**12.75**		3.65
Total	**13.10**		**12.75**		**(0.35)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Addition of Secretary to Labor Relations Addition of 1.00 Secretary to Labor Relations.	1.00	$	116,921	$	-
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00		57,969		-
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00		19,797		-
Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.75		19,530		-
Reduction in Supplies and Contracts Additional reduction of supplies and contracts expenditures after a review of prior year spending trends.	0.00		(11,513)		-
Reduction in Travel and Training Reduction of travel and training expenditures.	0.00		(13,092)		-
Reduction of Executive Secretary Reduction of 1.00 Executive Secretary.	(1.00)		(79,389)		-
Total	**0.75**	**$**	**110,223**	**$**	**-**

Human Resources

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	1,049,427	**$**	**1,049,387**	$	(40)
Fringe Benefits		663,286		**681,228**		17,942
PERSONNEL SUBTOTAL	**$**	**1,712,713**	**$**	**1,730,615**	**$**	**17,902**
NON-PERSONNEL						
Supplies	$	49,575	**$**	**33,200**	$	(16,375)
Contracts		90,018		**71,945**		(18,073)
Information Technology		59,983		**57,969**		(2,014)
Energy and Utilities		-		**7,733**		7,733
Other		7,984		**15,191**		7,207
Capital Expenditures		3,300		**3,000**		(300)
NON-PERSONNEL SUBTOTAL	**$**	**210,860**	**$**	**189,038**	**$**	**(21,822)**
Total	**$**	**1,923,573**	**$**	**1,919,653**	**$**	**(3,920)**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20000024	1107	Administrative Aide 2	0.00	**1.00**	$42,578 -	$51,334	$ 42,196
90000024	1107	Administrative Aide 2 - Hourly	0.35	**0.00**	42,578 -	51,334	-
20000137	1218R	Associate Management Analyst	1.00	**1.00**	54,059 -	65,333	65,660
90000539	1535	Clerical Assistant 2 - Hourly	0.75	**0.00**	29,931 -	36,067	-
20001101	2132	Department Director	1.00	**1.00**	59,155 -	224,099	138,710
20001168	2214	Deputy Director	1.00	**1.00**	46,966 -	172,744	111,533
20001220	2268	Executive Director	1.00	**1.00**	46,966 -	172,744	108,000
20000924	1876	Executive Secretary	1.00	**0.00**	43,555 -	52,666	-
90001073	2103	Management Intern - Hourly	0.00	**0.75**	24,274 -	29,203	18,204
20000639	1615	Organization Effectiveness Supervisor	1.00	**1.00**	66,768 -	80,891	80,891
20001222	2270	Program Manager	4.00	**4.00**	46,966 -	172,744	332,074
20001253	2148	Secretary to Labor Relations	0.00	**1.00**	16,827 -	105,518	65,000
20000015	1106	Senior Management Analyst	1.00	**1.00**	59,363 -	71,760	72,119
20000756	1746	Word Processing Operator	1.00	**0.00**	31,491 -	37,918	-
		Vacation Pay In Lieu					15,000
Salaries and Wages Subtotal			**13.10**	**12.75**			**$ 1,049,387**

Fringe Benefits		
	Employee Offset Savings	$ 27,377
	Flexible Benefits	100,794
	Long-Term Disability	6,098
	Medicare	12,326
	Other Post-Employment Benefits	72,492
	Retirement ARC	383,136
	Risk Management Administration	12,036
	Supplemental Pension Savings Plan	51,703

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
		Unemployment Insurance				3,923
		Workers' Compensation				11,343
Fringe Benefits Subtotal						**$ 681,228**
Total Personnel Expenditures						**$ 1,730,615**



Department Description

The Office of the Assistant COO (Chief Operating Officer) oversees the following departments: the Office of the Assistant COO, Administration, the Business Office, Human Resources, Disability Services, Economic Development, and Purchasing & Contracting. The Assistant COO provides direct management and oversight over staff in the Business Office by serving in a department director capacity.

The Office of the Assistant COO Department consists of the Assistant Chief Operating Officer, who reports directly to the Chief Operating Officer, and an Executive Assistant.

The Department's mission is:

> ***To support the City's mission to provide a fiscally-sound, effective government that is responsive and dependable; a safe, well-maintained, and healthy environment; and abundant opportunities so residents and visitors can enjoy the highest quality of life***

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Office of the Assistant COO

Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		1.00		**1.00**		0.00
Personnel Expenditures	$	281,895	**$**	**285,938**	$	4,043
Non-Personnel Expenditures		29,925		**25,266**		(4,659)
Total Department Expenditures	**$**	**311,820**	**$**	**311,204**	**$**	**(616)**
Total Department Revenue	**$**	**-**	**$**	**-**	**$**	**-**

General Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Office of the Assistant COO	$	311,820	**$**	**311,204**	$	(616)
Total	**$**	**311,820**	**$**	**311,204**	**$**	**(616)**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Office of the Assistant COO	1.00	**1.00**	0.00
Total	**1.00**	**1.00**	**0.00**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$	2,152	$	-
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00		1,875		-
Reduction in Travel and Training Reduction of travel and training expenditures.	0.00		(1,719)		-
Reduction of Non-Personnel Expenditures Reduction of office supplies and travel expenditures after review of prior year spending trends.	0.00		(3,766)		-
Total	**0.00**	**$**	**(1,458)**	**$**	**-**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	185,001	**$**	**185,001**	$	-
Fringe Benefits		96,894		**100,937**		4,043
PERSONNEL SUBTOTAL	**$**	**281,895**	**$**	**285,938**	**$**	**4,043**

Office of the Assistant COO

Expenditures by Category *(Cont'd)*

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
NON-PERSONNEL						
Supplies	$	5,130	**$**	**4,130**	$	(1,000)
Contracts		13,687		**9,913**		(3,774)
Information Technology		1,776		**1,875**		99
Energy and Utilities		4,332		**4,332**		-
Other		5,000		**5,016**		16
NON-PERSONNEL SUBTOTAL	**$**	**29,925**	**$**	**25,266**	**$**	**(4,659)**
Total	**$**	**311,820**	**$**	**311,204**	**$**	**(616)**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20001080	2111	Assistant Chief Operating Officer	1.00	**1.00**	$73,008 - $291,595	$	185,001
Salaries and Wages Subtotal			**1.00**	**1.00**		**$**	**185,001**
Fringe Benefits							
		Employee Offset Savings				$	5,550
		Flexible Benefits					7,701
		Long-Term Disability					1,055
		Medicare					2,682
		Other Post-Employment Benefits					6,041
		Retirement ARC					68,709
		Risk Management Administration					1,003
		Supplemental Pension Savings Plan					5,643
		Unemployment Insurance					703
		Workers' Compensation					1,850
Fringe Benefits Subtotal						**$**	**100,937**
Total Personnel Expenditures						**$**	**285,938**



Department Description

The Purchasing & Contracting Department is responsible for the City's centralized procurement and materials management functions to ensure the availability of materials, supplies, equipment, and services to meet the City's operational needs. The Department manages the awarding of contracts for professional and general services that are necessary to support the City's operational and administrative functions. Procurement professionals carry on the daily operational contracting needs of the organization, maintain the warehousing of essential materials, support mail center operations, and administer internal service level agreements.

The Department's mission is:

> ***To support the achievement of the City's Strategic Plan goals and objectives by providing superior services and support to City departments and customers for the centralized acquisition of services and supplies***

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Procure high quality products and services for the best value, promoting fiscally-sound, efficient City government

Provide the highest quality products and services at the best value to meet the various operational needs of the City. The Department continues to move toward accomplishing this goal by focusing on the following objectives:

- Standardize department operations
- Streamline procurement measures
- Implement strategic sourcing
- Improve vendor performance measurement
- Support of diversity and local businesses

Purchasing & Contracting

Goal 2: Effectively manage contracts and related data, promoting fiscally-sound, efficient City government
Having well-managed contracts, agreements, and supporting documents aid in the effective operation of the Department and the City as a whole. This will result in more efficient and timely receipt of goods and professional services. The Department moves toward accomplishing this goal by focusing on the following objectives:

- Implement integrated technical solutions for comprehensive contract management
- Provide customers with increased outreach on bid opportunities
- Improve staff contract administration training
- Streamline internal customer complaint notification process
- Resolve contractor issues in a timely manner

Goal 3: Provide excellent customer service
Ensuring that customers are provided excellent service is paramount to the organization. The Department will work to ensure that it is able to deliver accurate and timely customer service to enable City employees to perform their jobs more effectively. The Department moves toward accomplishing this goal by focusing on the following objectives:

- Improve guidance and resources available for internal and external customers
- Provide basic customer service training for Department staff
- Enhance departmental teamwork
- Solicit customer feedback and use it to improve service delivery

Goal 4: Pursue workforce learning to ensure critical, high quality skill sets, and a responsive and innovative workforce
Developing and retaining a trained and skilled workforce is essential to the success of the Department. Ensuring that its employees are adequately trained, continuing to pursue professional development/education, and taking advantage of development opportunities, helps create a high performing organization that operates more efficiently and effectively. The Department moves toward accomplishing this goal by focusing on the following objectives:

- Participate in professional organizations and regional contracting efforts
- Support professional development and training
- Implement team rotations and cross-training

Goal 5: Promote highest ethical standard and behavior among employees to promote public trust and confidence in City government
The Department moves toward accomplishing this goal by focusing on the following objectives:

- Offer training to management and staff on ethical standards
- Management review of standards and ethical practices with staff on a regular basis
- Provide training on ethic standards set by National Institute of Governmental Purchasing (NIGP), National Association of Purchasing Managers (NAPM), and/or National Contract Management Association (NCMA)

Service Efforts and Accomplishments

- This past fiscal year, the Architectural and Engineering (A&E) section awarded 128 contracts and amendments
- The Contracting section awarded 101 contracts this past calendar year and advertised for 337
- Purchasing & Contracting received the Achievement in Excellence in Procurement award for Fiscal Year 2011 from the National Purchasing Institute

Key Performance Indicators

Performance Measure	Actual FY2010	Actual FY2011
1. Average time from bid opening to construction contract award	90 days	90 days
2. Average time from proposal receipt to vendor selection/ contract award	120 days	120 days
3. Percent of customer survey above '3' scale (out of 5)	89.0%	87.2%
4. Average time to establish purchase order	15.79 days	14.88 days
5. Percent of staff attending citywide training on ethics and general citywide codes of conduct	100%	100%
6. Cost savings/cost avoidance achieved via strategic purchase processes	$945,000	$259,751

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Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		60.00		**62.39**		2.39
Personnel Expenditures	$	4,666,659	**$**	**5,269,946**	$	603,287
Non-Personnel Expenditures		22,858,839		**23,801,122**		942,283
Total Department Expenditures	**$**	**27,525,498**	**$**	**29,071,068**	**$**	**1,545,570**
Total Department Revenue	**$**	**24,566,971**	**$**	**24,946,510**	**$**	**379,539**

General Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Purchasing & Contracting	$	3,665,027	**$**	**5,018,108**	$	1,353,081
Total	**$**	**3,665,027**	**$**	**5,018,108**	**$**	**1,353,081**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Purchasing & Contracting	37.00	**39.39**	2.39
Total	**37.00**	**39.39**	**2.39**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Supplier Relationship Management (SRM) Contract/ Vendor Registration Adjustment reflects the one-time addition of expenditures to support a transfer to the Capital Improvements Program (CIP) for the automated contractor/vendor registration phase of the SRM module.	0.00	$	900,000	$	-
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00		174,075		-
IT Sourcing Strategy Restructure Addition of 0.33 Senior Procurement Specialist and 0.67 Procurement Specialist as a result of the IT Sourcing Strategy Restructure.	1.00		87,177		-
Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	1.39		65,908		-
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00		64,342		-
Reduction in Overtime Reduction of overtime expenditures.	0.00		(1,172)		-

Purchasing & Contracting

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Reduction of Non-Personnel Expenditures Reduction of miscellaneous non-personnel expenditures. The department's ability to handle daily operations will be affected as office supplies will be kept to a minimum, memberships to professional organizations will be curtailed, and training opportunities for employees will be reduced.	0.00	(8,595)	-
Reduction in Supplies and Contracts Additional reduction of supplies and contracts expenditures after a review of prior year spending trends.	0.00	(15,375)	-
Reduction in Travel and Training Reduction of travel and training expenditures.	0.00	(19,439)	-
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	187,050
Total	**2.39**	**$ 1,246,921**	**$ 187,050**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	1,930,484	**$**	**2,249,733**	$	319,249
Fringe Benefits		1,347,981		**1,455,180**		107,199
PERSONNEL SUBTOTAL	**$**	**3,278,465**	**$**	**3,704,913**	**$**	**426,448**
NON-PERSONNEL						
Supplies	$	51,399	**$**	**50,364**	$	(1,035)
Contracts		144,277		**147,995**		3,718
Information Technology		159,215		**174,075**		14,860
Energy and Utilities		5,371		**3,720**		(1,651)
Other		26,300		**937,041**		910,741
NON-PERSONNEL SUBTOTAL	**$**	**386,562**	**$**	**1,313,195**	**$**	**926,633**
Total	**$**	**3,665,027**	**$**	**5,018,108**	**$**	**1,353,081**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Charges for Current Services	$	636,500	**$**	**823,550**	$	187,050
Other Revenue		70,000		**70,000**		-
Total	**$**	**706,500**	**$**	**893,550**	**$**	**187,050**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20000012	1105	Administrative Aide 1	2.00	**2.00**	$36,962 -	$44,533	$ 81,040
20000024	1107	Administrative Aide 2	2.00	**2.00**	42,578 -	51,334	99,963
20000071	1153A	Assistant Engineer-Civil	1.00	**2.00**	57,866 -	69,722	129,673
20000145	1221B	Associate Engineer-Civil	2.00	**2.00**	66,622 -	80,454	80,857
20000119	1218	Associate Management Analyst	5.00	**4.00**	54,059 -	65,333	193,558
20000539	1535	Clerical Assistant 2	1.00	**1.00**	29,931 -	36,067	34,482

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
20000545	1536	Contracts Processing Clerk	3.00	**3.00**	32,968 - 39,811	117,642
20001101	2132	Department Director	1.00	**1.00**	59,155 - 224,099	139,678
20000924	1876	Executive Secretary	1.00	**1.00**	43,555 - 52,666	52,929
20000293	1349	Information Systems Analyst 3	1.00	**1.00**	59,363 - 71,760	71,760
20000680	1648	Payroll Specialist 2	1.00	**1.00**	34,611 - 41,787	41,996
20000791	1783	Principal Procurement Specialist	2.00	**2.00**	59,363 - 71,864	142,290
20000227	1282	Procurement Specialist	7.00	**7.67**	49,109 - 59,488	440,252
20001222	2270	Program Manager	1.00	**1.00**	46,966 - 172,744	109,855
90000783	1776	Public Information Clerk - Hourly	0.00	**1.00**	31,491 - 37,918	31,491
20000890	1855E	Senior Civil Engineer	2.00	**2.00**	76,794 - 92,851	169,628
90000890	1855E	Senior Civil Engineer - Hourly	0.00	**0.39**	76,794 - 92,851	29,949
20000927	1879	Senior Clerk/Typist	1.00	**1.00**	36,067 - 43,514	43,731
20000015	1106	Senior Management Analyst	1.00	**1.00**	59,363 - 71,760	69,966
20000879	1850	Senior Procurement Specialist	1.00	**1.33**	53,955 - 65,270	83,581
20000756	1746	Word Processing Operator	2.00	**2.00**	31,491 - 37,918	76,216
		Bilingual - Regular				4,368
		Overtime Budgeted				4,828
Salaries and Wages Subtotal			**37.00**	**39.39**		**$ 2,249,733**

Fringe Benefits	
Employee Offset Savings	$ 28,355
Flexible Benefits	231,169
Long-Term Disability	13,126
Medicare	30,755
Other Post-Employment Benefits	217,755
Retirement ARC	768,587
Retirement DROP	3,642
Retirement Offset Contribution	7,430
Risk Management Administration	36,112
Supplemental Pension Savings Plan	82,736
Unemployment Insurance	8,340
Workers' Compensation	27,173
Fringe Benefits Subtotal	**$ 1,455,180**
Total Personnel Expenditures	**$ 3,704,913**

Central Stores Fund

Department Expenditures

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Central Stores	$ 23,843,662	**$ 24,036,151**	$ 192,489
Purchasing & Contracting	16,809	**16,809**	-
Total	**$ 23,860,471**	**$ 24,052,960**	**$ 192,489**

Purchasing & Contracting

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Central Stores	23.00	**23.00**	0.00
Total	**23.00**	**23.00**	**0.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 416,294	$ -
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	62,363	-
Publishing Services Managed Competition Savings Adjustment to reflect savings to Publishing Services client departments realized by the Managed Competition winning bid.	0.00	(129,690)	-
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	192,489
Total	**0.00**	**$ 348,967**	**$ 192,489**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	760,903	**$**	**885,344**	$	124,441
Fringe Benefits		627,291		**679,689**		52,398
PERSONNEL SUBTOTAL	**$**	**1,388,194**	**$**	**1,565,033**	**$**	**176,839**
NON-PERSONNEL						
Supplies	$	22,071,391	**$**	**21,943,701**	$	(127,690)
Contracts		257,111		**377,065**		119,954
Information Technology		50,022		**62,363**		12,341
Energy and Utilities		85,555		**87,643**		2,088
Other		8,198		**17,155**		8,957
NON-PERSONNEL SUBTOTAL	**$**	**22,472,277**	**$**	**22,487,927**	**$**	**15,650**
Total	**$**	**23,860,471**	**$**	**24,052,960**	**$**	**192,489**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Charges for Current Services	$	23,755,471	**$**	**23,947,960**	$	192,489
Other Revenue		105,000		**105,000**		-
Total	**$**	**23,860,471**	**$**	**24,052,960**	**$**	**192,489**

Purchasing & Contracting

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20000011	1104	Account Clerk	2.00	**3.00**	$31,491 -	$37,918	$ 114,324
20000171	1236	Auto Messenger 1	1.00	**0.00**	26,208 -	31,491	-
20000110	1194	Auto Messenger 2	6.00	**7.00**	29,931 -	36,067	253,729
20000539	1535	Clerical Assistant 2	2.00	**0.00**	29,931 -	36,067	-
20000545	1536	Contracts Processing Clerk	0.00	**1.00**	32,968 -	39,811	38,816
20000227	1282	Procurement Specialist	1.00	**1.00**	49,109 -	59,488	50,582
20000927	1879	Senior Clerk/Typist	1.00	**1.00**	36,067 -	43,514	-
20000950	1899	Stock Clerk	4.00	**3.00**	30,056 -	36,275	109,368
20000951	1899A	Stock Clerk	1.00	**1.00**	30,056 -	36,275	36,456
20000955	1902	Storekeeper 1	1.00	**3.00**	34,611 -	41,517	116,352
20000956	1903	Storekeeper 2	2.00	**1.00**	37,835 -	45,718	45,947
20000953	1901	Storekeeper 3	1.00	**1.00**	39,811 -	47,882	46,685
20000538	1533	Stores Operations Supervisor	1.00	**1.00**	45,573 -	55,078	55,353
		Bilingual - Regular					1,456
		Overtime Budgeted					16,276
Salaries and Wages Subtotal			**23.00**	**23.00**			**$ 885,344**
Fringe Benefits							
		Employee Offset Savings					$ 8,653
		Flexible Benefits					133,650
		Long-Term Disability					4,935
		Medicare					11,143
		Other Post-Employment Benefits					132,902
		Retirement ARC					308,418
		Retirement DROP					1,100
		Retirement Offset Contribution					3,458
		Risk Management Administration					22,066
		Supplemental Pension Savings Plan					27,132
		Unemployment Insurance					3,288
		Workers' Compensation					22,944
Fringe Benefits Subtotal							**$ 679,689**
Total Personnel Expenditures							**$ 1,565,033**

Purchasing & Contracting

Revenue and Expense Statement (Non–General Fund)

Central Stores Fund	FY2011 Budget*	FY2012 Adopted
BEGINNING BALANCE AND RESERVES		
Balance from Prior Year	$ 28,589	$ (6,340,611)
TOTAL BALANCE AND RESERVES	**$ 28,589**	**$ (6,340,611)**
REVENUE		
Interoffice Mail Delivery	$ 371,319	$ 371,319
Reimbursed Material	21,841,382	22,017,593
Reimbursed Material Surcharge	1,462,856	1,479,134
Reimbursement Between Funds	79,914	79,914
Surplus Property Sales	30,000	30,000
Surplus Property Sales Surcharge	75,000	75,000
TOTAL REVENUE	**$ 23,860,471**	**$ 24,052,960**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 23,889,060**	**$ 17,712,349**
OPERATING EXPENSE		
Inventory Purchases	$ 22,041,906	$ 21,912,216
Personnel and Non-Personnel Expense	1,818,565	2,140,744
TOTAL OPERATING EXPENSE	**$ 23,860,471**	**$ 24,052,960**
TOTAL EXPENSE	**$ 23,860,471**	**$ 24,052,960**
BALANCE	**$ 28,589**	**$ (6,340,611)**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 23,889,060**	**$ 17,712,349**

* At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Office of the Chief Financial Officer

Group Description

The Office of the Chief Financial Officer (CFO) group oversees all of the City's financial activities. The following departments report to the Chief Financial Officer: City Comptroller, City Treasurer, Debt Management, the Department of Information Technology, Enterprise Resource Planning, Financial Management, the Office of the Chief Financial Officer, and Risk Management.

The departments reporting to the Office of the Chief Financial Officer provide the following core financial functions for the City: managing the City's investments, collecting and tracking the City's revenues as part of the comprehensive City Treasury functions, maintaining the financial records for the City, developing the City's financial statements, developing debt financing proposals for borrowing funds, preparing annual budgets and long-range financial plans, providing strategic technology direction, and supporting the new enterprise resource planning system.

Mission

To provide the City of San Diego the highest quality of public services in the areas of financial management, budgeting, fiscal planning, financial reporting, and enterprise resource planning support to ensure financial integrity, maintain public interest, and promote accountability in government

Budget Department	Positions	Personnel Expenditures	Non - Personnel Expenditures	Total Expenditures
City Comptroller	79.75	$ 9,197,742	$ 870,482	$ 10,068,224
City Treasurer	116.63	10,563,575	8,347,189	18,910,764
Citywide Program Expenditures	0.00	-	52,948,582	52,948,582
Debt Management	18.00	2,182,639	190,090	2,372,729
Department of Information Technology	26.00	3,451,914	2,316,750	5,768,664
Enterprise Resource Planning[1]	20.00	2,910,295	18,332,498	21,242,793
Financial Management	31.12	3,735,660	422,637	4,158,297
Office of the Chief Financial Officer	3.00	575,054	309,845	884,899
Risk Management	79.44	7,204,255	2,021,506	9,225,761
Total	**373.94**	**$ 39,821,134**	**$ 85,759,579**	**$ 125,580,713**

[1] The name of this department changed from OneSD Support to Enterprise Resource Planning in Fiscal Year 2012.



Department Description

The City Comptroller Department performs the general accounting and financial reporting function for the City of San Diego. The Department has eleven primary sections that service the financial accounting needs of the City. Included within its scope of responsibility are the following: financial reporting, including the Consolidated Annual Financial Report (CAFR); governmental accounting for all funds including the General Fund; payroll accounting and processing for all City employees; disbursements of all City obligations which includes vendor invoice payments and contract debts; Redevelopment Agency accounting and reporting for the City's 14 redevelopment project areas; Public Utility and other enterprise, and internal service fund accounting; long-term debt accounting and reporting; grant management and accounting for all City grants; fixed asset accounting; construction-in-progress (CIP) accounting which includes all ongoing building projects, and internal controls over financial reporting and operations.

The Department's mission is:

> ***To provide timely and accurate financial services and information to City management, elected officials, and the public in order to effectively manage public resources***

Goals and Objectives

The following are the strategic goals and objectives for the Department:

Goal 1: Provide accurate and timely accounting services to the City

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Organize accounting sections to provide the right level of service to each of the Department's internal customers
- Work closely with the SAP ERP Support organization to identify system risks and enhancements that improve the Department's operational effectiveness

- Work with customer department management and staff to help develop more streamlined transaction processing workflows

Goal 2: Provide high quality financial reports in a timely manner
The Department will move toward accomplishing this goal by focusing on the following objectives:

- Continue to develop comparative interim period actual-to-budget summary financial reports for public presentation
- Develop a set of SAP summary and detail financial reports for management
- Continue to develop key metric databases and reports; push key metric reports out to management in a timely manner to allow them to gauge department performance and make real-time decisions that affect operational efficiency

Goal 3: Engage in continuous improvement of the City's internal controls over financial reporting and operations
The Department will move toward accomplishing this goal by focusing on the following objectives:

- Continue to develop process narratives and workflow documents to further define transactional processes across all operations and the key internal control elements within each process
- Develop automated and manual testing routines utilizing the SAP GRC tool; begin testing material key internal control elements
- Encourage active participation and ownership of internal control processes and monitor progress
- Maintain and monitor an audit recommendation database to ensure that all agreed-to audit recommendations get implemented across City department operations

Goal 4: Hire, retain, and develop a skilled professional workforce
The Department will move toward accomplishing this goal by focusing on the following objectives:

- Effectively monitor employee performance and set individual and group target goals
- Cross-train employees to create a flexible workforce within the Department
- Promote training and professional development to keep employee skill sets current with technical accounting issues and technology

Service Efforts and Accomplishments

Fiscal Year 2011 has been a challenging year as issues with the SAP payroll financial interface to the general ledger prevented the Department from the timely closing of the Fiscal Year 2010 year-end financial statements and delayed its ability to produce the Comprehensive Annual Financial Report (CAFR). The Department worked with the City's Information Technology group to problem-solve and develop new software to address the posting errors. This was a highly complex task that required all of the available resources within the Department, but in the end, a solution was implemented which permanently remediated the root cause of the problems.

The fully-integrated SAP system had its advantages this year as the Department was able to use comprehensive datasets to produce two monitoring reports which were distributed to City management. These reports measured key performance metrics and executive management set target achievement goals for all City departments. The first report measured the City's ability to pay vendor invoices on-time according to the terms of the vendor purchase order or contracts. The second report measured four aspects of employee payroll submission and approval. The measurement and monitoring of this metric improved overall compliance across all City departments from 80 percent to over 90 percent (target goal is 95 percent).

The Department's efforts in internal controls were productive this year. The Department made good progress on developing process narratives and workflow documents. The Department also developed a comprehensive Master Audit Database that catalogs all open and completed audit recommendations from both external and internal audits. A series of monthly reports measures indicates the timeliness of City management's progress in implementing agreed-to

audit recommendations. New automated and manual internal control tests were developed and implemented through the SAP Governance, Risk, and Compliance (GRC) tool. These tests measure if specific key material internal controls are operating as designed.

Key Performance Indicators

Performance Measure	Actual FY2010	Actual FY2011
1. Percentage of invoices paid on-time citywide according to the terms established with each vendor	22%	68%
2. The cumulative number of completed internal control process narrative documents and process flow diagrams completed and posted to the City Internal Controls Document Repository	60	200
3. The number of citywide internal and external audit recommendations identified during the fiscal year	222	156
4. The number of audit recommendations completed by management during the fiscal year	153	181
5. The cumulative number of outstanding audit recommendations remaining to be completed by management at the fiscal year-end	251	209

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Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		81.00		**79.75**		(1.25)
Personnel Expenditures	$	9,122,813	**$**	**9,197,742**	$	74,929
Non-Personnel Expenditures		957,237		**870,482**		(86,755)
Total Department Expenditures	**$**	**10,080,050**	**$**	**10,068,224**	**$**	**(11,826)**
Total Department Revenue	**$**	**2,541,760**	**$**	**2,541,760**	**$**	**-**

General Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
City Comptroller	$	892,276	**$**	**10,068,224**	$	9,175,948
Gov't Accounting & Grants		2,427,178		**-**		(2,427,178)
Gov't Accounting Fin Reporting & CAFR		2,407,417		**-**		(2,407,417)
Proprietary & RDA		1,689,213		**-**		(1,689,213)
Systems Payments & Internal Controls		2,663,966		**-**		(2,663,966)
Total	**$**	**10,080,050**	**$**	**10,068,224**	**$**	**(11,826)**

Department Personnel

	FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
City Comptroller	3.00		**79.75**		76.75
Gov't Accounting & Grants	20.00		**0.00**		(20.00)
Gov't Accounting Fin Reporting & CAFR	21.00		**0.00**		(21.00)
Proprietary & RDA	14.00		**0.00**		(14.00)
Systems Payments & Internal Controls	23.00		**0.00**		(23.00)
Total	**81.00**		**79.75**		**(1.25)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$	371,882	$	-
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00		249,334		-
Reduction in Overtime Reduction of overtime expenditures.	0.00		(15,836)		-
Reduction of Word Processing Operator Reduction of 1.00 Word Processing Operator. The reduction may cause a slight delay in the completion of current duties, with the most noticeable impact being the coverage of external phone calls and secretarial support.	(1.00)		(71,677)		-

City Comptroller

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Reduction in Travel and Training Reduction of travel and training expenditures.	0.00	(90,390)	-
Total	**(1.00)**	**$ 443,313**	**$ -**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	5,399,539	**$**	**5,526,239**	$	126,700
Fringe Benefits		3,723,274		**3,671,503**		(51,771)
PERSONNEL SUBTOTAL	**$**	**9,122,813**	**$**	**9,197,742**	**$**	**74,929**
NON-PERSONNEL						
Supplies	$	135,989	**$**	**107,611**	$	(28,378)
Contracts		284,496		**259,169**		(25,327)
Information Technology		471,864		**371,882**		(99,982)
Energy and Utilities		51,957		**62,961**		11,004
Other		10,931		**66,859**		55,928
Capital Expenditures		2,000		**2,000**		-
NON-PERSONNEL SUBTOTAL	**$**	**957,237**	**$**	**870,482**	**$**	**(86,755)**
Total	**$**	**10,080,050**	**$**	**10,068,224**	**$**	**(11,826)**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Charges for Current Services	$	2,516,760	**$**	**2,516,760**	$	-
Other Revenue		25,000		**25,000**		-
Total	**$**	**2,541,760**	**$**	**2,541,760**	**$**	**-**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20000010	1103	Account Audit Clerk	7.00	**7.00**	$33,114 -	$39,832	$ 280,217
20000866	1842	Accountant 2	21.00	**21.00**	54,059 -	65,333	1,323,252
20000007	1100	Accountant 3	13.00	**14.00**	59,363 -	71,760	850,900
20000102	1183	Accountant 4	13.00	**12.75**	66,768 -	88,982	965,439
20000024	1107	Administrative Aide 2	2.00	**2.00**	42,578 -	51,334	103,182
20001105	2137	Comptroller	1.00	**1.00**	34,694 -	207,210	154,786
20000924	1876	Executive Secretary	1.00	**1.00**	43,555 -	52,666	52,929
20001172	2217	Financial Operations Manager	4.00	**4.00**	25,376 -	148,200	525,455
20000681	1649	Payroll Audit Specialist 2	5.00	**5.00**	39,686 -	48,069	241,545
20000936	1886	Payroll Audit Supervisor-Auditor	1.00	**1.00**	47,986 -	57,949	58,238
20001182	2228	Principal Accountant	9.00	**8.00**	19,323 -	151,840	798,971
20000054	1133	Senior Account Audit Clerk	3.00	**3.00**	37,877 -	45,677	134,869
20000927	1879	Senior Clerk/Typist	1.00	**0.00**	36,067 -	43,514	-
		Bilingual - Regular					1,456

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
		Overtime Budgeted					35,000
Salaries and Wages Subtotal			**81.00**	**79.75**		**$**	**5,526,239**
Fringe Benefits							
		Employee Offset Savings				$	106,047
		Flexible Benefits					569,457
		Long-Term Disability					31,664
		Medicare					80,839
		Other Post-Employment Benefits					462,878
		Retiree Medical Trust					342
		Retirement 401 Plan					1,366
		Retirement ARC					1,997,656
		Retirement DROP					2,821
		Retirement Offset Contribution					11,095
		Risk Management Administration					76,925
		Supplemental Pension Savings Plan					253,422
		Unemployment Insurance					21,245
		Workers' Compensation					55,746
Fringe Benefits Subtotal						**$**	**3,671,503**
Total Personnel Expenditures						**$**	**9,196,604**



Department Description

The Office of the City Treasurer is responsible for the receipt and custody of all City revenue including banking, tax administration, collection of delinquent accounts, and accounting for these funds. The City Treasurer is also responsible for the investment of all operating and capital improvement funds totaling on average $2.06 billion in Fiscal Year 2010 and the reinvestment of debt proceeds of the City and its affiliated agencies. In addition, the City Treasurer serves as a member of the Funds Commission and trustee for the SPSP/401(k) Plans. The major programs of the Office of the City Treasurer are as follows:

Accounting

The Accounting Program is responsible for administration of the City's accounts receivable process; the administration of the Transient Occupancy Tax (TOT) and Tourism Marketing District (TMD) assessment, including processing returns and payments; the collection of citywide payments, including fees, fines, permits and taxes; the oversight of the citywide deposit process, including approving daily deposits and reconciling the City's bank accounts; and accounting for investments in the Mt. Hope Cemetery Perpetuity, Los Penasquitos Canyon Preserve, Jane Cameron, G.E. Peters, Effie Sergeant, and Edwin A. Benjamin Memorial Trust Funds.

Business and Rental Unit Business Tax

The Business and Rental Unit Business Tax Program administers the collection of the City's Business Tax and Rental Unit Business Tax assessments and fees, compliance enforcement, collects Business Improvement District fees, and maintains the regulatory clearance review data for businesses operating within the City of San Diego.

Investments

In compliance with the City Treasurer's Investment Policy, the Investments Division manages the City's operating, capital improvement, and project financing funds in order to safely preserve principal, provide adequate liquidity, and earn a return comparable to performance benchmarks. The Investments Division manages the reinvestment of additional bond proceeds for the City, City agencies, and Joint Power Authorities; provides cash management services including maintenance of banking relationships and reviewing new banking legislation; assists in the development and implementation of new payment and collection systems for the City which includes participating in

the review, implementation, and monitoring of all electronic banking services, e-commerce systems, and third-party payment-processing services.

Revenue Audit & Appeals

The Revenue Audit & Appeals Program conducts audits of Transient Occupancy Tax (TOT) and Tourism Marketing District (TMD) assessment operators, lessees, and franchisees to ensure revenue due to the City is remitted timely and accurately. The Program also administers appeal hearings conducted by the City Treasurer.

Revenue Collections

The Revenue Collections Division administers the Delinquent Accounts and Parking programs. The Delinquent Accounts Program is responsible for the administration and collection of delinquent accounts referred to the City Treasurer by other City departments and agencies. The Program also represents the City in small claims court actions on delinquent accounts. The Parking Administration section handles parking citation customer service functions, issues residential parking permits, and reviews and processes parking citation appeals. The Parking Meter Operations section collects parking meter coins and installs, maintains, and enforces City parking meters.

The Department's mission is:

> ***To receive, safeguard, and efficiently manage public funds while providing the highest level of customer service***

Goals and Objectives

The following are the strategic goals and objectives for the Department:

Goal 1: Safeguard all City monies through the use of strong internal controls
The Department will move toward accomplishing this goal by focusing on the following objectives:

- Continue to ensure safe and secure working facilities
- Maintain a secure data environment that safeguards information collected by the Department
- Effectively manage banking services to safeguard City assets
- Properly account for all City revenue
- Effectively manage City investments

Goal 2: Engage in continuous improvement to effectively manage resources
The Department will move toward accomplishing this goal by focusing on the following objectives:

- Evaluate business processes to identify areas for improvement
- Utilize technology to continue enhancing the services provided

Goal 3: Stay current and in compliance with laws and regulations that pertain to treasury services
The Department will move toward accomplishing this goal by focusing on the following objectives:

- Ensure compliance with legal and regulatory requirements
- Provide training, educational, and networking opportunities to ensure that employees are aware of changes to applicable laws and regulations
- Maintain compliance with internal and external audit reviews
- Effectively perform revenue auditing in order to maintain compliance
- Effectively administer all City taxes to ensure tax compliance

Goal 4: Provide world-class customer service to both internal and external customers
The Department will move toward accomplishing this goal by focusing on the following objectives:

- Assist the public in understanding the services that the Department provides
- Effectively provide accurate and timely information to customers and stakeholders

Goal 5: Foster and promote a supportive, collaborative, and integrated work environment through a trained and skilled workforce
The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide necessary equipment, training, and resources to support employees
- Create an environment where employees are celebrated and recognized for outstanding performance

Goal 6: Promote the highest ethical standards and behavior among employees
The Department will move toward accomplishing this goal by focusing on the following objectives:

- Offer training to management and staff on ethical standards
- Conduct management review of standards and ethical practices with staff on a regular basis

Goal 7: Prudently invest and manage the City's cash investment portfolio pursuant to the State of California Government Code
The Department will move toward accomplishing this goal by focusing on the following objectives:

- Fully comply with the City Treasurer's Investment Policy, as well as with all applicable California Government Code regulations
- Preserve principal, ensure liquidity, and achieve a reasonable yield for the City's Pooled Investment Fund
- Annually update the City Treasurer's Investment Policy to reflect new legislative changes and prudent investment practices

Service Efforts and Accomplishments

Accounting

In Fiscal Year 2011, the Accounting Program implemented a new online Transient Occupancy Tax (TOT)/Tourism Marketing District (TMD) assessment payment application, allowing hotel and seasonal operators to pay via the Internet. This new online payment option was well-received and has decreased the number of payments manually processed by approximately 23 percent. In addition, the Accounting Program centralized the creation and modification of Accounts Receivable (AR) master data to strengthen controls and create efficiencies. The Program also implemented a new partially automated process for recording returned checks, further increasing efficiency.

In Fiscal Year 2011, the Accounting Program processed $164.0 million in TOT/TMD and $230.4 million in AR payments. In addition, the Cashiering section processed over 39,000 transactions totaling $238 million. The Accounting Program also posted over 31,000 deposit documents totaling more than $1.0 billion.

Administration

In Fiscal Year 2011, the City Treasurers' Information Technology (IT) staff led projects throughout the department that resulted in consolidated billing, additional customer self-service functions, online real-time customer balance information, automated payment processing, increased reporting capabilities, and resource consolidation. All of these efforts contributed to the department's ability to achieve its goals and objectives.

The Transient Occupancy Tax (TOT) and Tourism Marketing District (TMD) legacy system replacement project will be a major effort led by the IT staff in Fiscal Year 2012, which is in-line with the City's initiative to retire its enterprise mainframe system.

City Treasurer

Business and Rental Unit Business Tax

The Business Tax Program added the ability for business owners to register online for a Business Tax Certificate. The new process decreases the need for paper documents, improves customer service, and decreases manual processing by City staff.

The Business Tax Program also implemented a new Rental Unit Business Tax billing system which will automate various functions and improve research capabilities.

The Business Tax Program is leading a study that will make recommendations to streamline the City's business regulatory and taxation processes. The overall objective of this study is to eliminate redundancy, optimize regulatory and tax revenue collection, and improve overall service to the business community.

In Fiscal Year 2011, the Business Tax Program processed 13,574 Business Tax applications and 164,935 Business Tax renewals, while assisting over 70,244 customers.

Investments

In Fiscal Year 2011 the Investments Division invested, on average, $2.07 billion in operating and capital improvement funds, reinvested an average of $291.0 million in debt proceeds, and realized $24.5 million in interest earnings on the City's Pooled Investment Fund. In Fiscal Year 2011, the liquidity portfolio reported an earned income yield of 0.4 percent and the core portfolio yielded 1.6 percent for an overall yield of 19 percent for the City's Pooled Investment Fund. In addition, the Investments Division's recommendation on the maturity structure of the Fiscal Year 2011 Tax and Revenue Anticipation Notes resulted in a cost savings for the City's General Fund.

As required by Government Code, the City Treasurer's 2011 Investment Policy was presented to, and accepted by, the City Council in November 2010. The Division's Monthly Investment Report was updated and provides a comprehensive review of the City's investment performance and portfolios. In its role as a fiduciary charged with the prudent investment of City funds, the Investments Division continues to work to ensure that exemplary internal controls and safeguards are in place.

During the second half of Fiscal Year 2011, the Investments Division fully implemented the online version of its Investment accounting system. Moving to the online platform ensures business continuity and disaster recovery in the event of a natural disaster, or other disruptive events.

New online payment options were implemented in Fiscal Year 2011, which allowed residents to pay with a credit card for such services as Library fees and Junior Lifeguard Program registration through the Internet. The Division also led the banking conversion project for Public Utilities' newly implemented Customer Care Solutions (CCS) module of SAP. It is anticipated that further City payments will be made available either online or through easy-to-access media for the residents of San Diego in the next fiscal year.

Revenue Audit and Appeals

In Fiscal Year 2011, 116 revenue audits (Transient Occupancy Tax (TOT) and Tourism Marketing District (TMD) assessment operators, lessees, business taxes, and franchisees) were completed resulting in deficiencies of $2.3 million.

Revenue Collections

The Delinquent Accounts Program maintains a net collection rate of 87 percent on delinquent receivables. Due to the Program's aggressive stance on collections and resulting success, the Program is often contacted by other cities interested in establishing delinquent account collection programs.

In Fiscal Year 2011, the Delinquent Accounts Program responded to 121,690 calls and collected $15.8 million in delinquent account revenue, $1.3 million of which was through participation in the State's Interagency Intercept Collections Program with the Franchise Tax Board.

In Fiscal Year 2011, the Parking Administration Program processed 433,935 parking citations totaling $23.3 million in revenue, reviewed and processed 31,633 citation appeals, and assisted 70,353 parking customers over the phone.

In Fiscal Year 2011, the Parking Meter Operations Program collected 386,336 pounds of coin totaling $7.2 million in parking meter revenue.

In Fiscal Year 2011, the Parking Meter Operations Program collaborated with the San Diego Police Department, Center City Development Corporation, the Downtown Parking Management Group and the City's Traffic Engineering Division to purchase 51 pilot and 80 new multi-space parking meters. These high tech meters will replace 300–350 single head older model meters. These new meters will provide better customer service and could help improve parking availability by using varied rates and time limits.

Key Performance Indicators

Performance Measure	Actual FY2010	Actual FY2011
1. Percentage of bank reconciliations completed within 45 days of month-end	100.0%	100.0%
2. Percentage of satisfied customers from Treasury lobby surveys	97.0%	97.0%
3. The number of basis points the Core and Liquidity Investment Portfolios out-performed their benchmarks on a rolling 3-year basis. (Core Portfolio benchmark: Bank of America Merrill Lynch 1-3 year Treasury Index; Liquidity Portfolio benchmark: Bank of America Merrill Lynch 3-6 month Treasury Bill Index)	Core: 26 bps Liquidity:18 bps	Core: 24 bps Liquidity: 20 bps
4. Transient occupancy tax, lease, and franchise audits completed within the Revenue Audit Program's budgeted hours	98.4%	100.0%
5. Percent of professional workforce attending trainings, conferences, and continuing education programs	100.0%	97.0%
6. Percentage of delinquent account referrals collected	82.0%	77.0%

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City Treasurer

Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		110.63		**116.63**		6.00
Personnel Expenditures	$	9,738,628	**$**	**10,563,575**	$	824,947
Non-Personnel Expenditures		8,333,260		**8,347,189**		13,929
Total Department Expenditures	**$**	**18,071,888**	**$**	**18,910,764**	**$**	**838,876**
Total Department Revenue	**$**	**25,804,395**	**$**	**24,672,674**	**$**	**(1,131,721)**

General Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Administration	$	3,051,729	**$**	**2,698,961**	$	(352,768)
Revenue Collections		10,957,399		**11,318,637**		361,238
Treasury Operations		4,062,760		**4,893,166**		830,406
Total	**$**	**18,071,888**	**$**	**18,910,764**	**$**	**838,876**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Administration	18.63	**11.63**	(7.00)
Revenue Collections	60.00	**64.00**	4.00
Treasury Operations	32.00	**41.00**	9.00
Total	**110.63**	**116.63**	**6.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 2,354,752	$ -
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	535,826	-
Support for the Parking Meter Utilization Program Addition of 3.00 Parking Meter Technicians, 1.00 Parking Meter Supervisor, and associated non-personnel expenditures and revenue related to the implementation of the Parking Meter Utilization Program.	4.00	379,891	1,586,736
Citywide Accounts Receivable Additions Adjustment to add 1.00 Principal Accountant to oversee the citywide accounts receivable process, 1.00 Administrative Aide II for administering the master data centralization of customers, and associated non-personnel expenditures.	2.00	283,641	-
Addition of Program Manager Addition of 1.00 Program Manager for the Business Tax Program.	1.00	166,046	-

City Treasurer

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
BondEdge Investment System Upgrade Adjustment of non-personnel expenditures for upgrades to the BondEdge Investment System to enhance the City's capability to efficiently manage the City's investment portfolio.	0.00	20,000	-
Multi-Space Parking Meters Adjustment of non-personnel expenditures for warranty costs associated with the purchase of multi-space parking meters.	0.00	19,110	-
Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.63	16,404	-
Reduction in Overtime Reduction of overtime expenditures.	0.00	(31,092)	-
Publishing Services Managed Competition Savings Adjustment to reflect savings to Publishing Services client departments realized by the Managed Competition winning bid.	0.00	(31,214)	-
Reduction in Travel and Training Reduction of travel and training expenditures.	0.00	(36,778)	-
CALE Contract Lease Agreement Reduction of non-personnel expenditures due to the elimination of the multi-space meter lease associated with the CALE contract. The City purchased 131 multi-space parking meters in Fiscal Year 2011 eliminating the need to lease the pilot program meters.	0.00	(51,451)	-
Reduction of Banking Merchant Card Fees Reduction of non-personnel expenditures due to the elimination of banking merchant card fees associated with online parking web and Interactive Voice Response (IVR) payments.	0.00	(86,000)	-
Reduction of Senior Management Analyst Reduction of 1.00 Senior Management Analyst.	(1.00)	(121,770)	-
Delinquent Parking Citation Revenue Adjustment to reflect an addition of one-time revenues associated with the delayed referral of delinquent parking citations for collections.	0.00	-	318,386
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2011.	0.00	-	(482,914)
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	(2,553,929)
Total	**6.63**	**$ 3,417,365**	**$ (1,131,721)**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	5,691,440	**$**	**6,278,003**	$	586,563

Expenditures by Category *(Cont'd)*

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Fringe Benefits		4,047,188		**4,285,572**		238,384
PERSONNEL SUBTOTAL	**$**	**9,738,628**	**$**	**10,563,575**	**$**	**824,947**
NON-PERSONNEL						
Supplies	$	390,685	**$**	**417,685**	$	27,000
Contracts		1,877,436		**1,810,220**		(67,216)
Information Technology		2,601,970		**2,354,752**		(247,218)
Energy and Utilities		21,913		**36,545**		14,632
Other		3,434,506		**3,721,237**		286,731
Capital Expenditures		6,750		**6,750**		-
NON-PERSONNEL SUBTOTAL	**$**	**8,333,260**	**$**	**8,347,189**	**$**	**13,929**
Total	**$**	**18,071,888**	**$**	**18,910,764**	**$**	**838,876**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Charges for Current Services	$	1,042,617	**$**	**1,026,423**	$	(16,194)
Fines, Forfeitures, and Penalties		2,191,000		**2,641,386**		450,386
Licenses and Permits		22,570,778		**21,004,865**		(1,565,913)
Total	**$**	**25,804,395**	**$**	**24,672,674**	**$**	**(1,131,721)**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20000011	1104	Account Clerk	3.00	**3.00**	$31,491 -	$37,918	$ 112,048
20000866	1842	Accountant 2	4.00	**4.00**	54,059 -	65,333	164,951
20000007	1100	Accountant 3	4.00	**4.00**	59,363 -	71,760	214,204
20000102	1183	Accountant 4	1.00	**1.00**	66,768 -	88,982	80,891
20000024	1107	Administrative Aide 2	4.00	**5.00**	42,578 -	51,334	231,387
20001208	2256	Assistant Investment Officer	2.00	**2.00**	23,005 -	137,904	172,900
20000119	1218	Associate Management Analyst	2.00	**2.00**	54,059 -	65,333	131,320
20000266	1330	Cashier	2.00	**2.00**	31,491 -	37,918	76,216
20000540	1535A	Clerical Assistant 2	1.00	**1.00**	29,931 -	36,067	36,247
20000539	1535	Clerical Assistant 2	10.00	**10.00**	29,931 -	36,067	325,141
20000268	1331A	Collections Investigator 1	2.00	**2.00**	40,186 -	48,526	97,538
20000267	1331	Collections Investigator 1	17.00	**17.00**	40,186 -	48,526	821,793
20000269	1332	Collections Investigator 2	3.00	**3.00**	45,198 -	54,558	164,493
20000270	1333	Collections Investigator 3	4.00	**4.00**	49,712 -	60,070	241,480
20000287	1344	Collections Manager	1.00	**1.00**	66,768 -	80,891	80,891
20001168	2214	Deputy Director	1.00	**1.00**	46,966 -	172,744	133,862
20000924	1876	Executive Secretary	1.00	**1.00**	43,555 -	52,666	52,929
20001172	2217	Financial Operations Manager	1.00	**1.00**	25,376 -	148,200	104,762
20000290	1348	Information Systems Analyst 2	1.00	**1.00**	54,059 -	65,333	63,373
20000377	1401	Information Systems Technician	1.00	**1.00**	42,578 -	51,334	51,591
20001194	2241	Investment Officer	1.00	**1.00**	34,694 -	207,210	135,801
90001073	2103	Management Intern - Hourly	0.63	**0.63**	24,274 -	29,203	15,292

City Treasurer

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
20000678	1646	Parking Meter Supervisor	1.00	**2.00**	47,341 - 56,597	104,221
20000674	1641	Parking Meter Technician	8.00	**11.00**	41,330 - 49,400	507,195
20001182	2228	Principal Accountant	2.00	**3.00**	19,323 - 151,840	280,361
20000741	1726	Principal Clerk	1.00	**1.00**	43,555 - 52,666	51,349
20001222	2270	Program Manager	2.00	**3.00**	46,966 - 172,744	327,957
20000783	1776	Public Information Clerk	16.00	**16.00**	31,491 - 37,918	569,382
20000869	1844	Senior Account Clerk	4.00	**4.00**	36,067 - 43,514	171,976
20000927	1879	Senior Clerk/Typist	4.00	**4.00**	36,067 - 43,514	165,732
20000015	1106	Senior Management Analyst	3.00	**2.00**	59,363 - 71,760	142,444
20000827	1803	Senior Parking Meter Technician	1.00	**1.00**	43,472 - 51,792	51,792
20000970	1917	Supervising Management Analyst	1.00	**1.00**	66,768 - 80,891	66,768
20001148	2190	Treasurer	1.00	**1.00**	31,741 - 173,971	140,649
		Bilingual - Regular				30,576
		Overtime Budgeted				128,069
		Termination Pay Annual Leave				30,422
Salaries and Wages Subtotal			**110.63**	**116.63**		**$ 6,278,003**
Fringe Benefits						
		Employee Offset Savings				$ 87,838
		Flexible Benefits				729,463
		Long-Term Disability				35,940
		Medicare				82,742
		Other Post-Employment Benefits				680,711
		Retiree Medical Trust				175
		Retirement 401 Plan				700
		Retirement ARC				2,103,296
		Retirement DROP				12,285
		Retirement Offset Contribution				16,271
		Risk Management Administration				112,615
		Supplemental Pension Savings Plan				222,221
		Unemployment Insurance				22,655
		Workers' Compensation				178,660
Fringe Benefits Subtotal						**$ 4,285,572**
Total Personnel Expenditures						**$ 10,563,575**



Description

The Citywide Program Expenditures budget is comprised of various programs and activities that provide benefits and services citywide. The General Fund portion of programs or activities whose funding is divided among the General Fund and the Non-General funds, and/or programs or activities that are generally not attributable to any one City department are allocated to this budget. The Citywide Program Expenditure budget is administered by the Financial Management Department with input from responsible departments throughout the City.

Part of the Citywide Program Expenditures budget includes activities of the Redistricting Commission. The Commission will develop and adopt plans that specify the boundaries of districts for the City Council, which are required to be redistricted at least once in every ten years (City Charter Article II, section 5.1). The redistricting plan is intended to provide fair and effective representation for all citizens of the City, including racial, ethnic, and language minorities, and be in conformance with the requirements of the United States Constitution and federal statutes.

Unique to this cycle, in response to a vote of the people to amend the City Charter, the Commission is tasked with creating a redistricting plan that adds a ninth Council district. The Commission is also conducting its work on a significantly shorter timeline than is provided for in the City Charter in order to comply with deadlines provided by the San Diego County Registrar of Voters.

The Commission has taken extensive steps to identify cost savings and maximize efficiency, including in its hiring of Commission staff and outside technical consultants and services; use of City staff and resources; Commission administration and operations; and community outreach efforts. The allocation in the Fiscal Year 2012 proposed budget reflects this effort. However, given the unique challenges and time constraints associated with this redistricting cycle, the Commission understands that the City Council shall appropriate funds to the Commission and to the City Clerk that are adequate to carry out their duties as specified in the City Charter (City Charter Article II, section 5.1).

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Citywide Program Expenditures

Department Summary

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Positions	0.00	**0.00**	0.00
Personnel Expenditures	$ -	**$ -**	$ -
Non-Personnel Expenditures	40,689,835	**52,948,582**	12,258,747
Total Department Expenditures	**$ 40,689,835**	**$ 52,948,582**	**$ 12,258,747**
Total Department Revenue	**$ -**	**$ -**	**$ -**

General Fund

Department Expenditures

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Assessments to Public Property	$ 450,235	**$ 463,235**	$ 13,000
Business Cooperation Program	-	**350,000**	350,000
Citywide Elections	200,000	**2,875,000**	2,675,000
Corporate Master Lease Rent	9,412,093	**9,550,342**	138,249
Employee Personal Property Claims	5,000	**5,000**	-
Insurance	1,338,682	**1,197,107**	(141,575)
McGuigan Settlement	-	**7,970,716**	7,970,716
Memberships	630,000	**630,000**	-
Preservation of Benefits	1,500,000	**1,600,000**	100,000
Property Tax Administration	4,702,711	**5,102,711**	400,000
Public Liab. Claims Transfer-Claims Fund	15,106,208	**14,506,208**	(600,000)
Redistricting Commission	-	**313,500**	313,500
Special Consulting Services[1]	2,250,000	**4,200,000**	1,950,000
TRANS Interest Expense-Transfer Fund	1,444,151	**1,444,151**	-
Transfer to Park Improvement Funds	3,372,678	**2,281,433**	(1,091,245)
Transportation Subsidy	278,077	**459,179**	181,102
Total	**$ 40,689,835**	**$ 52,948,582**	**$ 12,258,747**

[1] In Fiscal Year 2011, the Special Consulting Services budget included $500,000 to support the Redistricting Commission. The estimated remaining appropriations in Fiscal Year 2011 have been re-appropriated in Fiscal Year 2012 under the Redistricting Commission budget.

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 18,996,242	$ -
Addition for City Elections Addition of expenditures to support City Elections in Fiscal Year 2012.	0.00	2,675,000	-
Addition for Legal Services Addition of one-time expenditures to support Kinder Morgan Litigation.	0.00	1,500,000	-
Addition for Outside Legal Counsel Addition of expenditures to support outside legal counsel.	0.00	1,000,000	-

Citywide Program Expenditures

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Addition to Property Tax Administration Addition of expenditures related to Property Tax Administration.	0.00	400,000	-
Business Cooperation Program Transfer of Sales and Use Tax rebate expenditures from the Office of the Mayor to Citywide Program Expenditures for the Business Cooperation Program.	0.00	350,000	-
Addition for Redistricting Commission Addition of one-time expenditures to support the Redistricting Commission.	0.00	313,500	-
Transfer of MTS Payment Adjustment reflects the transfer of the annual Metropolitan Transit System Maintenance of Effort (MOE) ADA Paratransit obligation from the Disability Services Department.	0.00	181,102	-
Addition to Preservation of Benefits Addition of expenditures to fund and maintain the preservation of retiree benefits of San Diego City Employees' Retirement System plan members.	0.00	100,000	-
Addition to Assessments to Public Property Addition of expenditures related to assessments to public property.	0.00	13,000	-
Civil Prosecutions Transfer Transfer of non-personnel expenditures from the Citywide Program Expenditures Department to the City Attorney's Office for expenses related to civil prosecutions.	0.00	(50,000)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2011.	0.00	(500,000)	-
Reduction of Public Liability Fund Transfer Reduction of the Public Liability Fund transfer amount to the General Fund.	0.00	(600,000)	-
Adjustment to Mission Bay and Regional Park Improvements Funds Adjustment to the expenditure transfer to the improvement funds based on projected Mission Bay rent and concession revenues per the Mission Bay Ordinance.	0.00	(1,091,245)	-
Total	**0.00**	**$ 23,287,599**	**$ -**

Expenditures by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
NON-PERSONNEL			
Contracts	$ 18,816,074	**$ 24,318,395**	$ 5,502,321
Energy and Utilities	489	**14,444**	13,955
Other	21,873,272	**28,615,743**	6,742,471
NON-PERSONNEL SUBTOTAL	**$ 40,689,835**	**$ 52,948,582**	**$ 12,258,747**
Total	**$ 40,689,835**	**$ 52,948,582**	**$ 12,258,747**



Department Description

Debt Management administers all debt issuances, short-term and long-term, for the City. Debt Management conducts planning, structuring, and issuance activities for short-term and long-term financing to meet the City's cash flow needs and to provide funds for capital projects, equipment, and essential vehicles. In addition, the Department coordinates the Community Facilities District and 1913/1915 Act Assessment District formation procedures and related conduit bond issuances to fund public infrastructure projects. The Department also monitors outstanding debt issuances for refunding opportunities and performs, coordinates, and monitors certain post-issuance administrative functions. Debt Management works with the Office of the City Attorney, outside counsel, and other departments to administer debt service payments, monitor the City's compliance with existing bond covenants, coordinate the filing of annual continuing disclosure reports, and respond to requests for information related to outstanding bonds.

Debt Management performs as-needed financial analyses for the Mayor and City departments. The Department also works with the Public Utilities Department to develop financial plans and identify infrastructure funding based on the public utilities' rate analyses, projections, and federal, State, and local mandates.

Debt Management is organized into the following functions:

Citywide Contractual Services

Citywide Contractual Services provides funds for financial consulting contracts including independent financial advisory services, special tax consultant contracts, and for services relating to a wide range of financing issues.

Enterprise Fund Financing and Administration

Enterprise Fund Financing and Administration coordinates the structuring and issuance of bond financings for City capital projects funded and secured by the City's enterprise funds, and performs or coordinates various post-debt issuance administrative functions including continuing disclosure filings.

Debt Management

General Fund Financing and Administration

General Fund Financing and Administration coordinates the structuring and issuance of bond financings for City capital projects funded and secured by the City's General Fund, and performs or coordinates various post-debt issuance administrative functions including continuing disclosure filings.

Special Districts Financing and Administration

Special Districts Financing and Administration coordinates Community Facilities District and 1913/1915 Act Assessment District formation procedures and related bond issuances, and performs or coordinates various post debt issuance administrative functions including the calculation and enrollment of special taxes and assessments and continuing disclosure filings.

The Department's mission is:

> ***To provide comprehensive and innovative debt management administration to meet the financing needs of the City in a cost-effective manner taking into account City priorities, as well as legal, financial, and structuring considerations***

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Structure and implement the City's capital financing plans
Structuring and implementing financings to provide funding in a timely manner for various essential projects is integral to the City's capital plan. The Department strives to enhance its accomplishment of this goal by focusing on the following objectives:

- Implement and execute financings for capital needs on a timely basis
- Ensure that the financings implemented are cost-effective

Goal 2: Implement the use of best practices
Use of best practices is vital to improving and maintaining an efficient and effective Debt Management administration. For example, enhanced disclosure practices improve the process of providing timely and accurate financial reporting to stakeholders. The Department continues to strive to enhance its accomplishment of this goal by focusing on the following objectives:

- Ensure active investor outreach through the City Investor Information Page
- Implement and execute financings that adhere to the City's model disclosure practices

Goal 3: Manage post-issuance compliance
Post-issuance compliance is an important process necessary to maintaining the tax exemption of interest on outstanding obligations and in ensuring the City's compliance with federal securities laws. The Department will continue to enhance its accomplishment of this goal by focusing on the following objectives:

- Optimize returns from bond funds while ensuring needed liquidity and conforming to various bond covenants and requirements
- Perform timely reporting for all stakeholders
- Ensure that ongoing covenant compliance monitoring process is conducted for all outstanding bond issuances

Goal 4: Hire, retain, and develop skilled employees and promote highest standards and ethical behavior
The Department continues to make it a priority to enhance the accomplishment of this goal by focusing on the following objectives:

- Facilitate the review of standards and ethical practices on a regular basis and promote staff's participation in formal trainings
- Promote and develop excellence and bench strength through financial training and knowledge transfer

Service Efforts and Accomplishments

General Fund

Debt Management conducted the public offering of $163.2 million of Tax and Revenue Anticipation Notes to fund Fiscal Year 2011 General Fund cash flow needs. The Department also facilitated the restructuring and modification of the outstanding McGuigan Settlement on more favorable repayment terms. The modification, through the sale and transfer of the settlement to a third party investor at a lower interest rate, allowed for an early paydown of the outstanding judgment amount to the pension system. In April 2011, the Debt Management Department facilitated the issuance of $13.1 million in Qualified Energy Conservation Bonds (QECBs) to finance the conversion of approximately 28,700 existing streetlights throughout the City to energy efficient Broad Spectrum lamp fixtures. First authorized by the federal government in 2008, QECBs are a relatively new low cost means of financing energy conservation projects like the conversion to Broad Spectrum street lights providing a substantial interest rebate from the Federal Government making the net interest rate significantly lower than alternative tax-exempt financing. This conversion program is estimated to produce $1.2 million in annual energy cost savings to the City which will be applied toward QECBs bond payments.

Citywide Efforts

After issuing a number of new money and economic refundings in prior fiscal years, the Department continues to review and enhance its formal centralized monitoring framework for post-issuance compliance. For example, the Department has expanded monitoring and reporting of bond proceeds and spend-down provisions consistent with IRS requirements. The Department works closely with other City departments to identify financing needs and timely access to funding. This work continues currently for the General Fund, the Public Utilities Department, and special projects in Fiscal Year 2012 and beyond.

Investor Information Page

After launching the Investor Information Page as a component of the City of San Diego's website in 1998, the Department implemented a number of improvements in February 2011 including a new design for easier investor access and data retrieval of information on disclosures, current and archived official statements for bond offerings, current credit rating, and other investor updates. All current information for investors can be accessed more easily on the City's Investor Information Page.

Special Districts

In Fiscal Year 2011, the Department facilitated the enrollment of $17.7 million of special taxes and special assessments on 8,482 parcels of land to provide for debt service on approximately $159 million of outstanding special tax and special assessment bonds issued to finance regional infrastructure improvements.

Debt Management

Key Performance Indicators

Performance Measure	Actual FY2010	Actual FY2011
1. Percent of Debt Payments made to bond trustees on time	100%	100%
2. Percent of primary offering disclosures coordinated by the Department that were reviewed by the City's Disclosure Practices Working Group (DPWG) and received a certification of the DPWG	100%	100%
3. Percent accomplishment of the professional development and training goals established by the Department to develop skilled employees and promote highest ethical standards	87%	92%
4. Percent of the City's Investor Information Page updated with the latest City financial disclosures[1] submitted to the Electronic Municipal Market Access (EMMA) System within two business days	85%	100%
5. Average number of days for the Formal Centralized Monitoring Program (FCMP) semi-annual compliance status reports to be completed (to support internal controls for the City) compared to target of 45 days	36	46
6. New City bond issuances priced similarly to the average rate achieved by other comparable credits priced in the same timeframe	100%	100%

[1] Financial disclosures include material event notices (defined by SEC Rule 15c 2-12) such as bond calls and rating changes, continuing disclosure annual reports, voluntary reports, and comprehensive annual financial reports.

Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		18.00		**18.00**		0.00
Personnel Expenditures	$	2,042,683	**$**	**2,182,639**	$	139,956
Non-Personnel Expenditures		187,976		**190,090**		2,114
Total Department Expenditures	**$**	**2,230,659**	**$**	**2,372,729**	**$**	**142,070**
Total Department Revenue	**$**	**1,008,057**	**$**	**889,645**	**$**	**(118,412)**

General Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Debt Management	$	2,230,659	**$**	**2,372,729**	$	142,070
Total	**$**	**2,230,659**	**$**	**2,372,729**	**$**	**142,070**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Debt Management	18.00	**18.00**	0.00
Total	**18.00**	**18.00**	**0.00**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$	69,121	$	-
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00		51,407		-
Reduction in Overtime Reduction of overtime expenditures.	0.00		(915)		-
Reduction in Travel and Training Reduction of travel and training expenditures.	0.00		(5,512)		-
Reduction in Supplies and Contracts Additional reduction of supplies and contracts expenditures after a review of prior year spending trends.	0.00		(7,669)		-
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00		-		(118,412)
Total	**0.00**	**$**	**106,432**	**$**	**(118,412)**

Debt Management

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	1,246,187	**$**	**1,370,867**	$	124,680
Fringe Benefits		796,496		**811,772**		15,276
PERSONNEL SUBTOTAL	**$**	**2,042,683**	**$**	**2,182,639**	**$**	**139,956**
NON-PERSONNEL						
Supplies	$	23,911	**$**	**24,411**	$	500
Contracts		64,727		**69,093**		4,366
Information Technology		81,846		**69,121**		(12,725)
Energy and Utilities		15,443		**18,602**		3,159
Other		1,049		**7,863**		6,814
Capital Expenditures		1,000		**1,000**		-
NON-PERSONNEL SUBTOTAL	**$**	**187,976**	**$**	**190,090**	**$**	**2,114**
Total	**$**	**2,230,659**	**$**	**2,372,729**	**$**	**142,070**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Charges for Current Services	$	1,008,057	**$**	**889,645**	$	(118,412)
Total	**$**	**1,008,057**	**$**	**889,645**	**$**	**(118,412)**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20000149	1222	Associate Economist	3.00	**3.00**	$54,059 -	$65,333	$ 183,429
20000119	1218	Associate Management Analyst	2.00	**2.00**	54,059 -	65,333	117,083
20000539	1535	Clerical Assistant 2	1.00	**1.00**	29,931 -	36,067	-
20001101	2132	Department Director	1.00	**1.00**	59,155 -	224,099	145,499
20001234	2282	Program Coordinator	6.00	**6.00**	23,005 -	137,904	509,860
20001222	2270	Program Manager	2.00	**2.00**	46,966 -	172,744	228,881
20000015	1106	Senior Management Analyst	2.00	**2.00**	59,363 -	71,760	144,238
20000756	1746	Word Processing Operator	1.00	**1.00**	31,491 -	37,918	38,108
		Overtime Budgeted					3,769
Salaries and Wages Subtotal			**18.00**	**18.00**			**$ 1,370,867**
Fringe Benefits							
		Employee Offset Savings					$ 31,790
		Flexible Benefits					123,488
		Long-Term Disability					7,870
		Medicare					16,374
		Other Post-Employment Benefits					102,697
		Retiree Medical Trust					335
		Retirement 401 Plan					1,341
		Retirement ARC					441,988
		Retirement DROP					2,745
		Retirement Offset Contribution					1,928

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
		Risk Management Administration				17,051
		Supplemental Pension Savings Plan				44,350
		Unemployment Insurance				5,246
		Workers' Compensation				14,569
Fringe Benefits Subtotal						**$ 811,772**
Total Personnel Expenditures						**$ 2,182,639**



Department Description

The Financial Management Department provides fiscal services to the Mayor and serves as an internal fiscal consultant to other City departments. Financial Management prepares the proposed and annual budgets in accordance with the City Charter each year. During the fiscal year, Financial Management monitors the City's expenditures and revenue receipts, oversees budget transfers and adjustments, and reviews requests for City Council and Mayoral Actions for both the operating budget and the Capital Improvements Program (CIP). In addition, the Department develops and updates the Mayor's Five-Year Financial Outlook.

Financial Management is organized into the following functions:

Budget Development and Public Budget Formulation (PBF)

The Budget Development staff coordinates and manages the development and implementation of a responsible and balanced budget. The staff works to streamline the year-long budget process by maintaining and improving budgeting system software that includes the development and implementation of a new budgeting application, Public Budget Formulation; working with City departments; seeking expenditure savings; and implementing Mayoral objectives.

Economic Analysis and Financial Planning

The Economic Analysis and Financial Planning staff develops and updates the Mayor's Five-Year Financial Outlook, seeks to identify new revenue sources, and forecasts revenues citywide. Revenue monitoring and forecasting are focused on the major revenue sources such as property tax, sales tax, and transient occupancy tax. This is achieved by reviewing current year and historical revenue receipts, and factoring in economic trends.

Budget Monitoring

The Budget Monitoring staff monitors the City's annual operating budget. Quarterly reports are produced and presented to City Council to forecast year-end results and aid in adjusting the budget throughout the year to accommodate unforeseen changes in revenues and expenditures. The staff also develops and monitors monthly budgets for each City department as a tool for benchmarking actual expenditures and revenues which encourages departments to adhere to their budgets.

Financial Management

Capital Budget

The Capital Budget staff develops and monitors the City's Capital Improvements Program (CIP) Budget which supports construction projects such as the development of park land, installation of traffic signals, and the construction and remodeling of City facilities. In addition, requests for Council actions are reviewed for their CIP impact.

The Department's mission is:

> ***To develop and monitor the City's annual budget and comprehensive long-range financial forecast through a collective effort, to provide sound fiscal analysis of operating and capital revenues and expenditures, to provide superior customer service, and to adhere to the highest professional standards***

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Produce a balanced annual budget
Having a balanced annual budget is mandated by City law. A budget is considered balanced when expenditures are equal to available resources (fund balance and/or revenues). The Department will accomplish this goal by focusing on the following objectives:

- Implement a more efficient budget development application
- Publish the City's Proposed and Annual Budget

Goal 2: Provide long-range fiscal planning
The purpose of long-range fiscal planning is to enable effective decision-making and identify the City's future fiscal requirements to support City services. The Department will accomplish this goal by focusing on the following objectives:

- Analyze actual revenue receipts and economic trends to forecast major revenues
- Forecast expenditure trends in City departments

Goal 3: Monitor spending citywide
Budget monitoring is an essential business practice to identify variances in the spending plan and to control overspending. The Department will accomplish this goal by focusing on the following objective:

- Adjust budgets throughout the year to accommodate unforeseen changes in revenues and expenditures

Goal 4: Provide superior customer service
Providing excellent customer service is a goal of every City department whether the customer is a resident, visitor, outside agency, or a City employee from another department. The Department will accomplish this goal by focusing on the following objectives:

- Provide internal training
- Provide accurate and timely fiscal analysis, review, and consultation for Council and Mayoral actions

Goal 5: Build a sustainable organization through learning and improvement
A key part of building a sustainable organization is to develop a trained workforce and high performing teams. Over the next one to two years, the Department will accomplish this goal by focusing on the following objective:

- Support professional growth and development

Goal 6: Promote the highest ethical standards
Adhering to a stringent ethical standard is the cornerstone of any governmental organization. City residents must be assured that their interests are always the primary concern of department staff. The Department will accomplish this goal by focusing on the following objectives:

- Provide ethics training for management and staff
- Management review of standards and ethical practices with staff on a regular basis

Service Efforts and Accomplishments

Budget Development

For Fiscal Year 2011, Financial Management developed a balanced budget of over $2.8 billion. In addition, Financial Management issued the Fiscal Year 2012-2016 Five-Year Financial Outlook which serves as a guide for long-range planning and provides the framework for the development of the annual budget. The Outlook incorporated a variety of economic assumptions and new expenditure requirements affecting the City's General Fund revenues and expenditures. The projected shortfall for Fiscal Year 2012 identified in the Outlook was $56.7 million.

Budget Monitoring

Beginning in Fiscal Year 2007, the Department has established monthly budgets for each of the City's budgeted departments to benchmark actual expenditures and revenues. In addition, the Department routinely compares actual results to projections and incorporates this data and accompanying relevant analysis into quarterly reports to the City Council. The Fiscal Year 2011 Year-End Budget Monitoring Report reflects General Fund projections within one percent of budget.

Fiscal Planning

Beginning in Fiscal Year 2007, the Department began developing the Mayor's Five-Year Financial Outlook. Since then, five new editions have been issued with the latest edition released in February 2011 covering Fiscal Years 2012 through 2016. The Department will continue to issue annual updated editions of the Financial Outlook at the beginning of each budget cycle to set the framework for the upcoming budget.

User Fees

In Fiscal Year 2009, the Department developed (and Council adopted) a comprehensive Citywide User Fee Policy which defined the method by which fees and charges are set, and the extent to which they cover the cost of the services provided. The purpose of this policy is to provide guidelines for the review of City fees and to incorporate best practices to ensure that the City adequately recovers costs for services it provides to the public. Beginning in Fiscal Year 2010, a master user fee schedule for all General Fund user fees was developed and posted online for the public. The Department will continue to monitor user fees and ensure appropriate cost recovery levels are met.

Public Budget Formulation

The City has partnered with SAP to develop and implement the Public Budget Formulation (PBF) module of SAP's Enterprise Resource Planning. This application is now used to prepare all proposed and annual budgets. PBF is an integrated system that has allowed the City to move from disconnected data systems to a connected chain of functions and activities. This improved platform enhances Financial Management's budget development, execution, and administration abilities.

Financial Management

Key Performance Indicators

Performance Measure	Actual FY2010	Actual FY2011
1. Percent variance between actual General Fund expenditures and revised budget at year-end	<1%	N/A[1]
2. Percent variance between actual General Fund revenue and revised budget at year-end	<1%	N/A[1]

[1] At time of publication, audited financial statements for Fiscal Year 2011 were not available.

Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		31.12		**31.12**		0.00
Personnel Expenditures	$	3,702,882	**$**	**3,735,660**	$	32,778
Non-Personnel Expenditures		512,799		**422,637**		(90,162)
Total Department Expenditures	**$**	**4,215,681**	**$**	**4,158,297**	**$**	**(57,384)**
Total Department Revenue	**$**	**67,180**	**$**	**67,180**	**$**	**-**

General Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Financial Management	$	4,215,681	**$**	**4,158,297**	$	(57,384)
Total	**$**	**4,215,681**	**$**	**4,158,297**	**$**	**(57,384)**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Financial Management	31.12	**31.12**	0.00
Total	**31.12**	**31.12**	**0.00**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$	234,796	$	-
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00		100,375		-
Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	1.12		29,163		-
Publishing Services Managed Competition Savings Adjustment to reflect savings to Publishing Services client departments realized by the Managed Competition winning bid.	0.00		(11,435)		-
Reduction in Overtime Reduction of overtime expenditures.	0.00		(15,627)		-
Reduction in Travel and Training Reduction of travel and training expenditures.	0.00		(31,507)		-
Total	**1.12**	**$**	**305,765**	**$**	**-**

Financial Management

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	2,277,305	**$**	**2,346,040**	$	68,735
Fringe Benefits		1,425,577		**1,389,620**		(35,957)
PERSONNEL SUBTOTAL	**$**	**3,702,882**	**$**	**3,735,660**	**$**	**32,778**
NON-PERSONNEL						
Supplies	$	14,435	**$**	**14,366**	$	(69)
Contracts		129,770		**122,662**		(7,108)
Information Technology		341,446		**234,796**		(106,650)
Energy and Utilities		23,528		**28,584**		5,056
Other		3,620		**22,229**		18,609
NON-PERSONNEL SUBTOTAL	**$**	**512,799**	**$**	**422,637**	**$**	**(90,162)**
Total	**$**	**4,215,681**	**$**	**4,158,297**	**$**	**(57,384)**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Charges for Current Services	$	20,000	**$**	**20,000**	$	-
Other Revenue		47,180		**47,180**		-
Total	**$**	**67,180**	**$**	**67,180**	**$**	**-**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20001035	1965	Associate Budget Development Analyst	12.00	**12.00**	$59,467 -	$71,864	$ 802,523
20001101	2132	Department Director	1.00	**1.00**	59,155 -	224,099	150,000
20000924	1876	Executive Secretary	1.00	**1.00**	43,555 -	52,666	52,929
20001172	2217	Financial Operations Manager	3.00	**3.00**	25,376 -	148,200	340,229
90001073	2103	Management Intern - Hourly	1.12	**1.12**	24,274 -	29,203	27,186
20000680	1648	Payroll Specialist 2	1.00	**1.00**	34,611 -	41,787	41,996
20001036	1966	Senior Budget Development Analyst	8.00	**9.00**	65,291 -	78,936	691,510
20001037	1967	Supervising Budget Development Analyst	4.00	**3.00**	73,445 -	88,982	175,294
		Overtime Budgeted					64,373
Salaries and Wages Subtotal			**31.12**	**31.12**			**$ 2,346,040**
Fringe Benefits							
		Employee Offset Savings					$ 36,343
		Flexible Benefits					200,540
		Long-Term Disability					13,161
		Medicare					33,277
		Other Post-Employment Benefits					175,189
		Retiree Medical Trust					387
		Retirement 401 Plan					1,546
		Retirement ARC					798,970

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
		Retirement Offset Contribution				6,338
		Risk Management Administration				29,087
		Supplemental Pension Savings Plan				63,159
		Unemployment Insurance				8,676
		Workers' Compensation				22,947
Fringe Benefits Subtotal						**$ 1,389,620**
Total Personnel Expenditures						**$ 3,735,660**



Department Description

The Office of the Chief Financial Officer (CFO) Department includes the Chief Financial Officer, the Director of Strategic Partnerships, and an Executive Secretary.

The CFO is responsible for the City's internal controls over financial reporting and oversees the development and implementation of internal control policies and procedures in all City departments. In addition, the CFO oversees the Office of the City Comptroller, City Treasurer, Debt Management, Risk Management, Financial Management, Department of Information Technology, Enterprise Resource Planning Support, and Corporate Partnerships.

The Department's mission is:

> ***To provide the City of San Diego with the highest quality public services in the areas of financial management, budgeting, fiscal planning, financial reporting, and enterprise resource planning support to ensure financial integrity, fiscal transparency to the public, and to promote accountability in government***

Key Performance Indicators

Performance Measure	Actual FY2010	Actual FY2011
1. Grant dollars awarded	$114.8M	$42.2M[1]
2. Number of grants applied for (citywide)	37	61

[1] The reason for the decline in grant dollars is due to the City's one-time application for stimulus funds available through the American Recovery and Reinvestment Act of 2009.

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Office of the Chief Financial Officer

Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		3.00		**3.00**		0.00
Personnel Expenditures	$	497,747	**$**	**575,054**	$	77,307
Non-Personnel Expenditures		415,886		**309,845**		(106,041)
Total Department Expenditures	**$**	**913,633**	**$**	**884,899**	**$**	**(28,734)**
Total Department Revenue	**$**	**500,000**	**$**	**800,000**	**$**	**300,000**

General Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Office of the Chief Financial Officer	$	913,633	**$**	**884,899**	$	(28,734)
Total	**$**	**913,633**	**$**	**884,899**	**$**	**(28,734)**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Office of the Chief Financial Officer	3.00	**3.00**	0.00
Total	**3.00**	**3.00**	**0.00**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$	7,266	$	-
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00		5,000		-
Reduction in Travel and Training Reduction of travel and training expenditures.	0.00		(10,457)		-
Reduction of Contractual Services Adjustment to reflect the reduction of contractual services.	0.00		(98,806)		-
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00		-		300,000
Total	**0.00**	**$**	**(96,997)**	**$**	**300,000**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	307,355	**$**	**356,629**	$	49,274
Fringe Benefits		190,392		**218,425**		28,033
PERSONNEL SUBTOTAL	**$**	**497,747**	**$**	**575,054**	**$**	**77,307**

Office of the Chief Financial Officer

Expenditures by Category *(Cont'd)*

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
NON-PERSONNEL			
Supplies	$ 5,041	**$ 5,041**	$ -
Contracts	392,268	**285,426**	(106,842)
Information Technology	4,889	**5,000**	111
Energy and Utilities	4,688	**5,208**	520
Other	8,000	**8,170**	170
Capital Expenditures	1,000	**1,000**	-
NON-PERSONNEL SUBTOTAL	**$ 415,886**	**$ 309,845**	**$ (106,041)**
Total	**$ 913,633**	**$ 884,899**	**$ (28,734)**

Revenues by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Other Financial Sources (Uses)	$ 500,000	**$ 800,000**	$ 300,000
Total	**$ 500,000**	**$ 800,000**	**$ 300,000**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
Salaries and Wages						
20001099	2130	Chief Financial Officer	1.00	**1.00**	$59,155 - $224,099	$ 203,700
20000924	1876	Executive Secretary	1.00	**1.00**	43,555 - 52,666	52,929
20001195	2243	Resource Development Officer	1.00	**1.00**	23,005 - 137,904	100,000
Salaries and Wages Subtotal			**3.00**	**3.00**		**$ 356,629**
Fringe Benefits						
		Employee Offset Savings				$ 9,827
		Flexible Benefits				22,869
		Long-Term Disability				2,067
		Medicare				5,259
		Other Post-Employment Benefits				18,123
		Retirement ARC				134,694
		Retirement Offset Contribution				211
		Risk Management Administration				3,009
		Supplemental Pension Savings Plan				17,361
		Unemployment Insurance				1,378
		Workers' Compensation				3,627
Fringe Benefits Subtotal						**$ 218,425**
Total Personnel Expenditures						**$ 575,054**



Department Description

The Enterprise Resource Planning Department was created to provide a support structure for the City's Enterprise Resource Planning (ERP) system.

The ERP system consolidates a wide range of financial, logistics, and human resource functions into a single integrated system. Operational use of the ERP system marks a new era in the City by replacing a collection of custom-built, non-integrated software applications with an enterprise-wide, commercial off-the-shelf (COTS), integrated software solution which will be the foundation for the City's core business processes for many years to come.

The Department is based on the Business Application Competency Center (BACC) model. The administrative, functional, development, and technical resources required for ongoing operations and maintenance are co-located in the same facility dedicated to supporting the enterprise-wide suite of Systems Applications and Products in Data Processing (SAP) applications. This is an industry-proven model for providing high quality and cost-effective support.

The Department's mission is:

> ***To provide the highest quality ERP support services in order to maximize the efficiency of City operations, enable the delivery of business processes, and enhance the quality of services***

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Provide exceptional customer service
The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide accurate and timely response to user requests
- Provide SAP knowledge empowerment to stakeholders

Enterprise Resource Planning

Goal 2: Increase business value from the City's ERP
The Department will move toward accomplishing this goal by focusing on the following objective:

- Enable process improvement

Goal 3: Create and maintain a sustainable, business-focused organization
The Department will move toward accomplishing this goal by focusing on the following objectives:

- Identify and use a governance framework to provide strategic direction and prioritization of ERP initiatives
- Implement best practices for SAP support

Goal 4: Develop and maintain a skilled technical and functional workforce
The Department will move toward accomplishing this goal by focusing on the following objective:

- Recruit and retain skilled technical and functional staff

Service Efforts and Accomplishments

During Fiscal Year 2011, the Enterprise Resource Planning Department continued to manage and implement the City's ERP system. Major projects and initiatives accomplished or in progress during Fiscal Year 2011 include:

- Public Budget Formulation 'Go Live' (November 2010)
- Implementation of SAP Enhancement Pack 4 (December 2010)
- Business Warehouse Update (September 2010)
- Benefits Open Enrollment 'Go Live" (June-July 2010)
- Citywide training provided to 900 City staff (2010)

Key Performance Indicators

Performance Measure	Actual FY2010	Actual FY2011
1. Percent of staff with professional certifications	46%	50%
2. Percent of work requests completed on schedule	N/A[1]	89%

[1] This performance measure was not in place prior to Fiscal Year 2011.

Enterprise Resource Planning

Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		19.00		**20.00**		1.00
Personnel Expenditures	$	2,590,420	**$**	**2,910,295**	$	319,875
Non-Personnel Expenditures		14,694,243		**18,332,498**		3,638,255
Total Department Expenditures	**$**	**17,284,663**	**$**	**21,242,793**	**$**	**3,958,130**
Total Department Revenue	**$**	**17,284,663**	**$**	**21,250,474**	**$**	**3,965,811**

Note: The name of this department changed from OneSD Support to Enterprise Resource Planning in Fiscal Year 2012.

OneSD Support Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Enterprise Resource Planning	$	17,284,663	**$**	**21,242,793**	$	3,958,130
Total	**$**	**17,284,663**	**$**	**21,242,793**	**$**	**3,958,130**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Enterprise Resource Planning	19.00	**20.00**	1.00
Total	**19.00**	**20.00**	**1.00**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$	10,957,928	$	-
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00		7,160,418		-
Addition of Program Managers Addition of 3.00 Program Managers based on applicable job duties and descriptions. These positions are responsible for overseeing Citywide support of the ERP system.	3.00		596,379		-
Enterprise Asset Management (EAM) Transfer Transfer of 1.00 Program Manager and 1.00 Assistant Engineer-Civil from the Transportation & Storm Water Department to more effectively manage the City's asset management information technology systems.	2.00		295,845		-
Reduction of Accountant 4s Reduction of 2.00 Accountant 4s who no longer perform system duties required by the department.	(2.00)		(300,904)		-

Enterprise Resource Planning

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
IT Sourcing Strategy Restructure Adjustment reflects the transfer of 2.00 Program Managers to the Department of Information Technology as a result of the IT Sourcing Strategy Restructure.	(2.00)	(292,449)	-
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	3,965,811
Total	**1.00**	**$ 18,706,666**	**$ 3,965,811**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	1,701,176	**$**	**1,814,222**	$	113,046
Fringe Benefits		889,244		**1,096,073**		206,829
PERSONNEL SUBTOTAL	**$**	**2,590,420**	**$**	**2,910,295**	**$**	**319,875**
NON-PERSONNEL						
Supplies	$	4,400	**$**	**17,500**	$	13,100
Contracts		133,052		**405,284**		272,232
Information Technology		8,325,113		**10,957,928**		2,632,815
Energy and Utilities		17,255		**18,469**		1,214
Other		65,019		**834,166**		769,147
Capital Expenditures		60,000		**60,000**		-
Debt		6,089,404		**6,039,151**		(50,253)
NON-PERSONNEL SUBTOTAL	**$**	**14,694,243**	**$**	**18,332,498**	**$**	**3,638,255**
Total	**$**	**17,284,663**	**$**	**21,242,793**	**$**	**3,958,130**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Charges for Current Services	$	7,138,566	**$**	**7,138,566**	$	-
Other Financial Sources (Uses)		10,146,097		**14,111,908**		3,965,811
Total	**$**	**17,284,663**	**$**	**21,250,474**	**$**	**3,965,811**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20000102	1183	Accountant 4	2.00	**0.00**	$66,768 -	$88,982	$ -
20000070	1153	Assistant Engineer-Civil	0.00	**1.00**	57,866 -	69,722	70,071
20001247	1022	Business Systems Analyst 2	2.00	**2.00**	59,467 -	71,864	126,080
20001246	1021	Business Systems Analyst 3	3.00	**3.00**	65,416 -	79,061	142,105
20001101	2132	Department Director	1.00	**1.00**	59,155 -	224,099	132,001
20001261	1243B	Information Systems Administrator	3.00	**3.00**	73,466 -	88,982	220,398
20001222	2270	Program Manager	7.00	**9.00**	46,966 -	172,744	1,045,103
20000970	1917	Supervising Management Analyst	1.00	**1.00**	66,768 -	80,891	78,464
Salaries and Wages Subtotal			**19.00**	**20.00**			**$ 1,814,222**

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
Fringe Benefits						
		Employee Offset Savings				$ 53,687
		Flexible Benefits				203,118
		Long-Term Disability				10,994
		Medicare				26,620
		Other Post-Employment Benefits				115,547
		Retiree Medical Trust				810
		Retirement 401 Plan				3,241
		Retirement ARC				591,174
		Retirement DROP				3,202
		Retirement Offset Contribution				279
		Risk Management Administration				19,112
		Supplemental Pension Savings Plan				43,262
		Unemployment Insurance				6,666
		Workers' Compensation				18,361
Fringe Benefits Subtotal						**$ 1,096,073**
Total Personnel Expenditures						**$ 2,910,295**

Enterprise Resource Planning

Revenue and Expense Statement (Non–General Fund)

OneSD Support Fund		FY2011 Budget*		FY2012 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	–	$	615,399
TOTAL BALANCE AND RESERVES	**$**	**–**	**$**	**615,399**
REVENUE				
Services to the General Fund	$	10,146,097	$	8,882,182
Services to Other Funds		7,138,566		12,368,292
TOTAL REVENUE	**$**	**17,284,663**	**$**	**21,250,474**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**17,284,663**	**$**	**21,865,873**
OPERATING EXPENSE				
Personnel Expense	$	2,590,420	$	2,910,295
Non-Personnel Expense		14,694,243		18,332,498
TOTAL OPERATING EXPENSE	**$**	**17,284,663**	**$**	**21,242,793**
TOTAL EXPENSE	**$**	**17,284,663**	**$**	**21,242,793**
BALANCE	**$**	**–**	**$**	**623,080**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$**	**17,284,663**	**$**	**21,865,873**

* At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



Department Description

The Risk Management Department manages the City's self-insured Workers' Compensation Programs; coordinates public liability and loss control measures intended to forecast and reduce the City's exposure to risks; administers employee health and safety programs, employee benefits contracts, and programs including employee savings plans, the Long-Term Disability Plan, and the Employee Assistance Program (EAP).

The Department's mission is:

> ***To effectively prevent, control, and minimize the City's financial risk while providing optimum services to the City's employees and the public through the centralized administration of healthcare, safety, loss control, employee benefit, and other risk management programs***

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Maintain good stewardship over City finances

In order for the City to operate in the most efficient and effective manner possible, the Department must serve as a good steward of the City's finances. It must promote cost effective strategies and continue to improve accountability within the Department. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Meet reserve policy targets
- Deliver services in a cost-effective manner

Risk Management

Goal 2: Reduce risk and loss exposure
In the past, the City focused on reacting to issues that arose. It is the Department's goal to reduce risk and loss exposure and create a more proactive culture within the City. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Promote and encourage behaviors that minimize loss
- Promote the importance of employee safety
- Identify and monitor loss metrics

Goal 3: Promote the highest ethical standards and behavior among employees
Promote and enforce the City's ethical practices to ensure integrity, accountability, service, team support, openness, and diversity in the Department. The Department will move toward enhancing its accomplishment of this goal by focusing on the following objectives:

- Offer training to management and staff on ethical standards
- Management review of standards and ethical practices with staff on a regular basis

Service Efforts and Accomplishments

The Workers' Compensation claims management system (IVOS) upgrade started in Fiscal Year 2011 and will be completed in Fiscal Year 2012. This upgrade will facilitate compliance with State-mandated Workers' Compensation benefits for safety personnel and federal Medicare Set-Aside reporting requirements, as well as mandated employee notifications. New leave wage types for safety personnel were successfully implemented in payroll to comply with the State-mandated reporting requirements. Also, the Workers' Compensation Division's claims management function underwent a State audit and passed the initial Profile Audit Review which avoided a more comprehensive full compliance audit.

The Safety and Environmental Health Division has completed a citywide implementation of the Injury Illness Prevention Program. This program is an OSHA requirement and defines the safety roles of management, supervisors, and employees, and how to adhere to safety standards in order to prevent costly work-related injuries.

The Public Liability Division, continuing in its efforts to enhance the public's access to City services, has revised the Public Liability Claim Form for claims against the City. Public Liability staff work with other City departments by making presentations on the liability claims process and the revenue recovery services. The Public Liability day-to-day claims handling process underwent an internal City audit. The findings included recommendations for multiple business process enhancements which will be implemented within the next year.

The Benefits/Savings Division has replaced its mainframe benefits systems with the SAP benefits module and continues to modify and/or add SAP functionality to better serve City employees. New ESS enhancements allow new employees to enroll their dependents for benefits in SAP, input Flexible Spending Accounts directly in SAP, and automatically initiate COBRA letters for separated employees. These are all time-saving enhancements that will make the administration of benefits more efficient.

Key Performance Indicators

Performance Measure	Actual FY2010	Actual FY2011
1. Percent increase/decrease of workers compensation claims compared to prior year (as an indicator of safety program effectiveness)	-1%	+6%
2. Reserve balances in millions (and percentage of reserve goals) end of fiscal year for Public Liability	$17.1 (30%)	$17.1 (30%)
3. Reserve balances in millions (and percentage of reserve goals) end of fiscal year for Workers' Compensation	$34.3 (44%)	$34.3 (44%)

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Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		80.16		**79.44**		(0.72)
Personnel Expenditures	$	7,049,317	**$**	**7,204,255**	$	154,938
Non-Personnel Expenditures		2,616,730		**2,021,506**		(595,224)
Total Department Expenditures	**$**	**9,666,047**	**$**	**9,225,761**	**$**	**(440,286)**
Total Department Revenue	**$**	**8,925,849**	**$**	**9,225,761**	**$**	**299,912**

Risk Management Administration Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Risk Management	$	9,666,047	**$**	**9,225,761**	$	(440,286)
Total	**$**	**9,666,047**	**$**	**9,225,761**	**$**	**(440,286)**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Risk Management	80.16	**79.44**	(0.72)
Total	**80.16**	**79.44**	**(0.72)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$	967,001	$	-
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00		755,846		-
Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	1.44		57,465		-
Position Addition Addition of 0.50 Administrative Aide 1 to support the Administration Division.	0.50		34,043		-
Employee Assistance Program Reduction of 0.35 Employee Assistance Counselor and an addition of 0.25 Employee Assistance Program Manager to support the Employee Assistance Program.	(0.10)		(5,051)		-
Reduction of Consultant Services Reduction of expenditures for outside consultant services.	0.00		(21,716)		-
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00		-		299,912
Total	**1.84**	**$**	**1,787,588**	**$**	**299,912**

Risk Management

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	4,201,967	**$**	**4,375,643**	$	173,676
Fringe Benefits		2,847,350		**2,828,612**		(18,738)
PERSONNEL SUBTOTAL	**$**	**7,049,317**	**$**	**7,204,255**	**$**	**154,938**
NON-PERSONNEL						
Supplies	$	78,237	**$**	**78,237**	$	-
Contracts		1,405,257		**756,976**		(648,281)
Information Technology		999,642		**967,001**		(32,641)
Energy and Utilities		24,933		**13,744**		(11,189)
Other		107,996		**204,883**		96,887
Capital Expenditures		665		**665**		-
NON-PERSONNEL SUBTOTAL	**$**	**2,616,730**	**$**	**2,021,506**	**$**	**(595,224)**
Total	**$**	**9,666,047**	**$**	**9,225,761**	**$**	**(440,286)**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Charges for Current Services	$	29,402	**$**	**29,402**	$	-
Revenue from Federal Agencies		8,896,447		**9,196,359**		299,912
Total	**$**	**8,925,849**	**$**	**9,225,761**	**$**	**299,912**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20000012	1105	Administrative Aide 1	0.50	**1.00**	$36,962 -	$44,533	$ 44,643
20000119	1218	Associate Management Analyst	1.00	**1.00**	54,059 -	65,333	64,457
20000188	1256	Benefits Representative 2	9.00	**9.00**	32,968 -	39,811	351,649
20000277	1340	Claims Aide	8.00	**8.00**	36,962 -	44,533	258,528
90000277	1340	Claims Aide - Hourly	2.31	**0.42**	36,962 -	44,533	15,524
20000278	1341	Claims Clerk	12.75	**12.00**	31,491 -	37,918	449,801
20000282	1343	Claims Representative 2	3.00	**2.00**	52,936 -	64,022	128,684
20000285	1343C	Claims Representative 2	7.00	**7.00**	52,936 -	64,022	448,473
20000283	1343A	Claims Representative 2	8.50	**9.50**	52,936 -	64,022	584,365
20000836	1816	Claims and Insurance Manager	2.00	**2.00**	73,445 -	88,837	175,009
20000539	1535	Clerical Assistant 2	1.50	**2.00**	29,931 -	36,067	72,494
90000539	1535	Clerical Assistant 2 - Hourly	0.00	**0.50**	29,931 -	36,067	18,481
20001168	2214	Deputy Director	1.00	**1.00**	46,966 -	172,744	117,000
20000382	1406	Employee Assistance Counselor	0.85	**0.50**	52,936 -	64,022	30,378
20000411	1429	Employee Assistance Program Manager	0.75	**1.00**	66,768 -	80,891	79,071
20000394	1417	Employee Benefits Specialist 1	2.00	**0.00**	44,470 -	54,059	-
90000394	1417	Employee Benefits Specialist 1 - Hourly	0.00	**0.43**	44,470 -	54,059	15,894
20000383	1407	Employee Benefits Specialist 2	0.00	**2.00**	54,059 -	65,333	128,706
20000924	1876	Executive Secretary	1.00	**1.00**	43,555 -	52,666	52,929

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
20000293	1349	Information Systems Analyst 3	1.00	**1.00**	59,363 - 71,760	71,760
20000834	1811	Rehabilitation Coordinator	1.00	**1.00**	58,261 - 70,429	-
20001122	2157	Risk Management Director	1.00	**1.00**	31,741 - 173,971	145,500
20000847	1823	Safety Officer	2.00	**2.00**	57,907 - 69,930	140,560
20000854	1826	Safety Representative 2	4.00	**4.00**	50,461 - 61,027	229,146
20001042	1972	Safety and Training Manager	1.00	**1.00**	66,768 - 80,891	81,296
20001017	1937A	Senior Claims Representative	3.00	**3.00**	58,261 - 70,429	212,343
20000927	1879	Senior Clerk/Typist	1.00	**1.00**	36,067 - 43,514	37,149
20000359	1391B	Supervising Claims Representative	3.00	**3.00**	64,002 - 77,314	227,303
20000358	1391A	Supervising Claims Representative	1.00	**1.00**	64,002 - 77,314	77,314
90000359	1391B	Supervising Claims Representative - Hourly	0.00	**0.09**	64,002 - 77,314	3,327
20000970	1917	Supervising Management Analyst	1.00	**1.00**	66,768 - 80,891	78,464
		Bilingual - Regular				10,192
		Exceptional Performance Pay-Classified				4,224
		Termination Pay Annual Leave				20,979
Salaries and Wages Subtotal			**80.16**	**79.44**		**$ 4,375,643**

Fringe Benefits

Employee Offset Savings	$	66,017
Flexible Benefits		501,417
Long-Term Disability		25,043
Medicare		57,044
Other Post-Employment Benefits		456,992
Retirement ARC		1,394,138
Retirement DROP		17,067
Retirement Offset Contribution		13,277
Risk Management Administration		75,882
Supplemental Pension Savings Plan		149,943
Unemployment Insurance		16,420
Workers' Compensation		55,372
Fringe Benefits Subtotal	**$**	**2,828,612**
Total Personnel Expenditures	**$**	**7,204,255**

Risk Management

Revenue and Expense Statement (Non–General Fund)

Risk Management Administration Fund		FY2011 Budget*		FY2012 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	740,198	$	(1,550,540)
TOTAL BALANCE AND RESERVES	**$**	**740,198**	**$**	**(1,550,540)**
REVENUE				
Services to the General Fund	$	8,896,447	$	9,196,359
Services to Other Funds		29,402		29,402
TOTAL REVENUE	**$**	**8,925,849**	**$**	**9,225,761**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**9,666,047**	**$**	**7,675,221**
OPERATING EXPENSE				
Operating Expense	$	9,666,047	$	9,225,761
TOTAL OPERATING EXPENSE	**$**	**9,666,047**	**$**	**9,225,761**
TOTAL EXPENSE	**$**	**9,666,047**	**$**	**9,225,761**
BALANCE	**$**	**–**	**$**	**(1,550,540)**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$**	**9,666,047**	**$**	**7,675,221**

* At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Office of the Chief Operating Officer

Group Description

San Diego is the nation's eighth largest city and California's second largest city. The Chief Operating Officer reports directly to the Mayor who serves as the head of the executive branch of City government and is responsible for managing the City's daily operations and implementing initiatives and objectives.

The Office of the Chief Operating Officer consists of the Chief Operating Officer and the Chief Operating Officer's executive assistant.

Mission

To ensure that City operations further the City's mission to provide a fiscally-sound, effective government that is responsive and dependable; a safe, well-maintained, and healthy environment; and abundant opportunities so residents and visitors can enjoy the highest quality of life

Budget Department	Positions	Personnel Expenditures	Non - Personnel Expenditures	Total Expenditures
Office of the Chief Operating Officer[1]	2.00	$ 478,625	$ 61,369	$ 539,994
Total	**2.00**	**$ 478,625**	**$ 61,369**	**$ 539,994**

[1] The name of this department changed from Office of the Mayor and COO to Office of the Chief Operating Officer in Fiscal Year 2012.

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Office of the Chief Operating Officer

Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		3.00		**2.00**		(1.00)
Personnel Expenditures	$	667,592	**$**	**478,625**	$	(188,967)
Non-Personnel Expenditures		86,381		**61,369**		(25,012)
Total Department Expenditures	**$**	**753,973**	**$**	**539,994**	**$**	**(213,979)**
Total Department Revenue	**$**	**-**	**$**	**-**	**$**	**-**

Note: The name of this department changed from Office of the Mayor and COO to Office of the Chief Operating Officer in Fiscal Year 2012.

General Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Office of the Chief Operating Officer	$	753,973	**$**	**539,994**	$	(213,979)
Total	**$**	**753,973**	**$**	**539,994**	**$**	**(213,979)**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Office of the Chief Operating Officer	3.00	**2.00**	(1.00)
Total	**3.00**	**2.00**	**(1.00)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$	21,032	$	-
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00		8,390		-
Reduction in Supplies and Contracts Additional reduction of supplies and contracts expenditures after a review of prior year spending trends.	0.00		(2,699)		-
Reduction in Travel and Training Reduction of travel and training expenditures.	0.00		(4,846)		-
Transfer of the Mayor Transfer of the Mayor's position and associated non-personnel expenditures from the Office of the Chief Operating Officer to the Office of the Mayor in order to better align the Mayor with his support staff.	(1.00)		(144,570)		-
Total	**(1.00)**	**$**	**(122,693)**	**$**	**-**

Office of the Chief Operating Officer

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	411,988	**$**	**317,914**	$	(94,074)
Fringe Benefits		255,604		**160,711**		(94,893)
PERSONNEL SUBTOTAL	**$**	**667,592**	**$**	**478,625**	**$**	**(188,967)**
NON-PERSONNEL						
Supplies	$	8,900	**$**	**4,000**	$	(4,900)
Contracts		40,164		**23,972**		(16,192)
Information Technology		12,554		**8,390**		(4,164)
Energy and Utilities		12,261		**13,408**		1,147
Other		10,502		**10,599**		97
Capital Expenditures		2,000		**1,000**		(1,000)
NON-PERSONNEL SUBTOTAL	**$**	**86,381**	**$**	**61,369**	**$**	**(25,012)**
Total	**$**	**753,973**	**$**	**539,994**	**$**	**(213,979)**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20001109	2141	Chief Operating Officer	1.00	**1.00**	$73,008 -	$291,595	$ 250,001
20001161	2207	Confidential Secretary to the Chief Operating Officer	1.00	**1.00**	16,827 -	105,518	67,913
20001072	2007	Mayor	1.00	**0.00**	94,074 -	94,074	-
Salaries and Wages Subtotal			**3.00**	**2.00**			**$ 317,914**
Fringe Benefits							
		Employee Offset Savings					$ 9,600
		Flexible Benefits					21,398
		Long-Term Disability					1,824
		Medicare					4,640
		Other Post-Employment Benefits					12,082
		Retirement ARC					92,850
		Retirement DROP					2,135
		Risk Management Administration					2,006
		Supplemental Pension Savings Plan					9,760
		Unemployment Insurance					1,216
		Workers' Compensation					3,200
Fringe Benefits Subtotal							**$ 160,711**
Total Personnel Expenditures							**$ 478,625**

Description

The 'Other' category typically consists of funds that do not fall under any particular business center or have actual personnel or full-time employees budgeted.

These funds include: Capital Outlay Fund, Convention Center, Gas Tax, Major Events Revolving Fund, Mission Bay/ Balboa Improvement, Public Safety Communication Bonds, Public Safety Needs & Debt Service, Special Promotional Programs, Tax and Revenue Anticipation Notes, TransNet, Trolley Extension Reserve, and Zoological Exhibits.

Budget Department	Positions	Personnel Expenditures	Non - Personnel Expenditures	Total Expenditures
Capital Outlay Fund	0.00	$ -	$ 2,490,000	$ 2,490,000
Convention Center	0.00	-	18,525,966	18,525,966
Gas Tax	0.00	-	33,971,669	33,971,669
Major Events Revolving Fund	0.00	-	450,000	450,000
Mission Bay/Balboa Park Improvement	0.00	-	1,485,534	1,485,534
Public Safety Communication Bonds	0.00	-	2,315,122	2,315,122
Public Safety Needs & Debt Service	0.00	-	6,650,317	6,650,317
Special Promotional Programs	0.00	-	66,676,043	66,676,043
Tax and Revenue Anticipation Notes	0.00	-	1,444,151	1,444,151
TransNet	0.00	-	14,738,815	14,738,815
Trolley Extension Reserve	0.00	-	1,180,734	1,180,734
Zoological Exhibits	0.00	-	8,018,590	8,018,590
Total	**0.00**	**$ -**	**$ 157,946,941**	**$ 157,946,941**



Fund Description

The Capital Outlay Fund was established by City Charter Article VII, Section 77. Moneys in the fund are from the sale of City-owned property. The Capital Outlay Fund is to be used exclusively for "the acquisition, construction and completion of permanent public improvements." Capital projects benefiting from this Fund are typically managed and maintained by the General Fund.

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Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		0.00		**0.00**		0.00
Personnel Expenditures	$	-	**$**	**-**	$	-
Non-Personnel Expenditures		-		**2,490,000**		2,490,000
Total Department Expenditures	**$**	**-**	**$**	**2,490,000**	**$**	**2,490,000**
Total Department Revenue	**$**	**-**	**$**	**8,000,000**	**$**	**8,000,000**

Capital Outlay Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Capital Outlay Fund	$	-	**$**	**2,490,000**	$	2,490,000
Total	**$**	**-**	**$**	**2,490,000**	**$**	**2,490,000**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$	2,490,000	$	-
World Trade Center Revenue Adjustment to reflect anticipated revenue from the sale of the World Trade Center.	0.00		-		8,000,000
Total	**0.00**	**$**	**2,490,000**	**$**	**8,000,000**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
NON-PERSONNEL						
Other	$	-	**$**	**2,490,000**	$	2,490,000
NON-PERSONNEL SUBTOTAL	**$**	**-**	**$**	**2,490,000**	**$**	**2,490,000**
Total	**$**	**-**	**$**	**2,490,000**	**$**	**2,490,000**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Other Financial Sources (Uses)	$	-	**$**	**8,000,000**	$	8,000,000
Total	**$**	**-**	**$**	**8,000,000**	**$**	**8,000,000**

Capital Outlay Fund

Revenue and Expense Statement (Non–General Fund)

Capital Outlay Fund		FY2011 Budget*		FY2012 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	–	$	–
Continuing Appropriation - CIP		–		33,949,141
TOTAL BALANCE AND RESERVES	**$**	**–**	**$**	**33,949,141**
REVENUE				
Property Sales	$	–	$	8,000,000 [1]
TOTAL REVENUE	**$**	**–**	**$**	**8,000,000**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**–**	**$**	**41,949,141**
OPERATING EXPENSE				
Bond Principal Payments - Deferred Capital	$	–	$	1,900,000
Bond Principal Payments - Mission Bay/Balboa Park Improvements		–		590,000
TOTAL OPERATING EXPENSE	**$**	**–**	**$**	**2,490,000**
TOTAL EXPENSE	**$**	**–**	**$**	**2,490,000**
RESERVES				
Continuing Appropriation - CIP	$	–	$	33,949,141
Reserve for Future Bond Principal Payments		–		5,510,000
TOTAL RESERVES	**$**	**–**	**$**	**39,459,141**
BALANCE	**$**	**–**	**$**	**–**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$**	**–**	**$**	**41,949,141**

* At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

[1] City Council approved sale of World Trade Center (WTC) building & attached parking garage to Redevelopment Agency as of March 1, 2011.



Fund Description

This fund provides partial funding for the operation and maintenance of the Convention Center and provides lease revenue bond financing payments related to the Convention Center Expansion Project. This fund is administered by the Financial Management Department.

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Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		0.00		**0.00**		0.00
Personnel Expenditures	$	-	**$**	**-**	$	-
Non-Personnel Expenditures		18,308,366		**18,525,966**		217,600
Total Department Expenditures	**$**	**18,308,366**	**$**	**18,525,966**	**$**	**217,600**
Total Department Revenue	**$**	**16,770,000**	**$**	**18,535,300**	**$**	**1,765,300**

Convention Center Expansion Administration Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Convention Center Expansion Administration Fund	$	30,000	**$**	**20,000**	$	(10,000)
Total	**$**	**30,000**	**$**	**20,000**	**$**	**(10,000)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Reduction in Supplies and Contracts Reduction of supplies and contracts expenditures based on prior year spending trends.	0.00	$	(10,000)	$	-
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00		-		(55,171)
Total	**0.00**	**$**	**(10,000)**	**$**	**(55,171)**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
NON-PERSONNEL						
Contracts	$	30,000	**$**	**20,000**	$	(10,000)
NON-PERSONNEL SUBTOTAL	**$**	**30,000**	**$**	**20,000**	**$**	**(10,000)**
Total	**$**	**30,000**	**$**	**20,000**	**$**	**(10,000)**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Other Financial Sources (Uses)	$	75,171	**$**	**20,000**	$	(55,171)
Total	**$**	**75,171**	**$**	**20,000**	**$**	**(55,171)**

Convention Center Expansion Project Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Convention Center Expansion Project Fund	$	14,873,088	**$**	**15,100,688**	$	227,600
Total	**$**	**14,873,088**	**$**	**15,100,688**	**$**	**227,600**

Convention Center

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 13,700,688	$ -
Convention Center De-Watering Costs Adjustment to reflect an estimated increase in de-watering costs.	0.00	225,000	-
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	1,815,171
Total	**0.00**	**$ 13,925,688**	**$ 1,815,171**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
NON-PERSONNEL						
Contracts	$	1,175,000	**$**	**1,400,000**	$	225,000
Other		13,698,088		**13,700,688**		2,600
NON-PERSONNEL SUBTOTAL	**$**	**14,873,088**	**$**	**15,100,688**	**$**	**227,600**
Total	**$**	**14,873,088**	**$**	**15,100,688**	**$**	**227,600**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Other Financial Sources (Uses)	$	8,674,829	**$**	**10,610,000**	$	1,935,171
Revenue from Federal Agencies		4,500,000		**4,500,000**		-
Revenue from Money and Property		120,000		**-**		(120,000)
Total	**$**	**13,294,829**	**$**	**15,110,000**	**$**	**1,815,171**

New Convention Facility Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
New Convention Facility Fund	$	3,405,278	**$**	**3,405,278**	$	-
Total	**$**	**3,405,278**	**$**	**3,405,278**	**$**	**-**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	$ -	$ 5,300
Total	**0.00**	**$ -**	**$ 5,300**

Convention Center

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
NON-PERSONNEL						
Contracts	$	3,405,278	**$**	**3,405,278**	$	-
NON-PERSONNEL SUBTOTAL	**$**	**3,405,278**	**$**	**3,405,278**	**$**	**-**
Total	**$**	**3,405,278**	**$**	**3,405,278**	**$**	**-**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Other Financial Sources (Uses)	$	3,400,000	**$**	**3,405,300**	$	5,300
Total	**$**	**3,400,000**	**$**	**3,405,300**	**$**	**5,300**

Convention Center

Revenue and Expense Statement (Non–General Fund)

Convention Center Expansion Administration Fund		FY2011 Budget*		FY2012 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	1,676,107	$	13,098
TOTAL BALANCE AND RESERVES	**$**	**1,676,107**	**$**	**13,098**
REVENUE				
Interest Earnings	$	120,000	$	–
Port District Contribution		4,500,000		4,500,000
Transfer from Transient Occupancy Tax Fund		8,750,000		10,630,000
TOTAL REVENUE	**$**	**13,370,000**	**$**	**15,130,000**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**15,046,107**	**$**	**15,143,098**
OPERATING EXPENSE				
Administrative Expense	$	30,000	$	20,000
De-Watering Expense		975,000		1,200,000
Debt Service Lease Payment		13,698,088		13,700,688
Insurance		200,000		200,000
TOTAL OPERATING EXPENSE	**$**	**14,903,088**	**$**	**15,120,688**
TOTAL EXPENSE	**$**	**14,903,088**	**$**	**15,120,688**
BALANCE	**$**	**143,019**	**$**	**22,410**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$**	**15,046,107**	**$**	**15,143,098**

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Revenue and Expense Statement (Non–General Fund)

New Convention Facility Fund	FY2011 Budget*	FY2012 Adopted
BEGINNING BALANCE AND RESERVES		
Balance from Prior Year	$ 211,740	$ 121,598
TOTAL BALANCE AND RESERVES	**$ 211,740**	**$ 121,598**
REVENUE		
Transfer from Transient Occupancy Tax Fund	$ 3,400,000	$ 3,405,300
TOTAL REVENUE	**$ 3,400,000**	**$ 3,405,300**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 3,611,740**	**$ 3,526,898**
OPERATING EXPENSE		
City Expense in Support of Facility	$ 50,000	$ 50,000
Convention Center Corporation Allocation	3,355,278	3,355,278
TOTAL OPERATING EXPENSE	**$ 3,405,278**	**$ 3,405,278**
TOTAL EXPENSE	**$ 3,405,278**	**$ 3,405,278**
RESERVES		
TOTAL RESERVES		
BALANCE	**$ 206,462**	**$ 121,620**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 3,611,740**	**$ 3,526,898**

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Fund Description

The Gas Tax Fund is the result of laws that tax the sale of gasoline. The current total tax on fuel is 18 cents per gallon. The City share of gas tax revenue is based on a formula consisting of vehicle registration, assessed valuation, and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right-of-way.

The Gas Tax funds the maintenance of street lighting, traffic signals, traffic signs, and marking, including the City's share of the Gaslamp Quarter Lighting and the San Diego Street Lighting District Number One. The Gas Tax also funds street maintenance, median landscape, tree-trimming, and waste removal in the street right-of-ways.

For Fiscal Year 2012, gas tax revenues have been allocated to four departments: Transportation & Storm Water, Park and Recreation, Economic Development, and City Comptroller. The revenue is primarily allocated to the Transportation & Storm Water Department for reimbursement of street maintenance services and traffic engineering. The Maintenance Assessment Districts (MADs) provide landscape maintenance for center medians and right-of-ways within residential and commercial areas. The Park and Recreation Department is reimbursed for costs predominantly related to residential MADs; however, it can include some commercial MADs. This department is also reimbursed for administrative oversight of the MADs and the Street Median Maintenance Program. The Economic Development Division predominantly manages the commercial MAD allocation; however, it can include some mixed-use MADs. In addition, the City Comptroller Department is reimbursed for costs related to administrative oversight of the Fund and for project financial reporting.

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Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		0.00		**0.00**		0.00
Personnel Expenditures	$	-	**$**	**-**	$	-
Non-Personnel Expenditures		21,627,310		**33,971,669**		12,344,359
Total Department Expenditures	**$**	**21,627,310**	**$**	**33,971,669**	**$**	**12,344,359**
Total Department Revenue	**$**	**21,627,310**	**$**	**22,171,669**	**$**	**544,359**

Gas Tax

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Gas Tax	$	21,627,310	**$**	**33,971,669**	$	12,344,359
Total	**$**	**21,627,310**	**$**	**33,971,669**	**$**	**12,344,359**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Gas Tax Reimbursement to Street Division Adjustment reflects Gas Tax funding not spent in Fiscal Year 2011 and re-budgeted for street work in Fiscal Year 2012.	0.00	$	11,800,000	$	-
Adjustment to Gas Tax Allocations Gas Tax revenue and department transfers in Fiscal Year 2012 are revised due to State of California Gas Tax projections. Departments that are primarily affected by the revenue adjustment are Transportation & Storm Water and Park & Recreation.	0.00		544,359		544,359
Total	**0.00**	**$**	**12,344,359**	**$**	**544,359**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
NON-PERSONNEL						
Contracts	$	1,245,856	**$**	**4,928,928**	$	3,683,072
Other		20,381,454		**29,042,741**		8,661,287
NON-PERSONNEL SUBTOTAL	**$**	**21,627,310**	**$**	**33,971,669**	**$**	**12,344,359**
Total	**$**	**21,627,310**	**$**	**33,971,669**	**$**	**12,344,359**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Other Local Taxes	$	21,228,790	**$**	**21,773,149**	$	544,359
Revenue from Money and Property		398,520		**398,520**		-
Total	**$**	**21,627,310**	**$**	**22,171,669**	**$**	**544,359**

Gas Tax

Revenue and Expense Statement (Non–General Fund)

Gas Tax	FY2011 Budget*	FY2012 Adopted
BEGINNING BALANCE AND RESERVES		
Balance from Prior Year	$ –	$ 11,800,000 [4]
TOTAL BALANCE AND RESERVES	**$ –**	**$ 11,800,000**
REVENUE		
Gas Tax - Section 2105	$ 7,096,007	$ 7,255,837
Gas Tax - Section 2106	4,659,617	4,841,310
Gas Tax - Section 2107	20,000	20,000
Gas Tax - Section 2107.5	9,453,166	9,656,002
Interest Earnings	250,000	250,000
Lease Revenue - Gas Tax	28,450	28,450
Other Land/Building Leases	120,070	120,070
TOTAL REVENUE	**$ 21,627,310**	**$ 22,171,669**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 21,627,310**	**$ 33,971,669**
OPERATING EXPENSE		
Administration - Comptroller	$ 95,000	$ 95,000
Economic Development - MADs	45,671	45,671
Park & Recreation - MADs	1,522,306	1,279,795
Park & Recreation - Street Median Maintenance Program[1]	1,150,856	774,382
Transportation & Storm Water - Street Division[2]	14,802,651	27,717,275
Transportation & Storm Water - Transp. Eng. Operations Division[3]	4,010,826	4,059,546
TOTAL OPERATING EXPENSE	**$ 21,627,310**	**$ 33,971,669**
TOTAL EXPENSE	**$ 21,627,310**	**$ 33,971,669**
BALANCE	**$ –**	**$ –**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 21,627,310**	**$ 33,971,669**

* At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

[1] Park & Recreation - MADs Administration changed to Park & Recreation - Street Median Maintenance Program.

[2] General Services - Street Division changed to Transportation & Storm Water - Street Division.

[3] Engineering & Capital Projects - Transportation Engineering Operations Division changed to Transportation & Storm Water - Transportation Engineering Operations Division.

[4] $11.8 million in Gas Tax not spent in Fiscal Year 2011 has been rebudgeted in Fiscal Year 2012 for Street-related work.



Fund Description

The Major Events Revolving Fund provides funding for the attraction and production of major events and conventions that generate Transient Occupancy Tax and other revenues. This fund is administered by the Financial Management Department.

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Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		0.00		**0.00**		0.00
Personnel Expenditures	$	-	**$**	**-**	$	-
Non-Personnel Expenditures		-		**450,000**		450,000
Total Department Expenditures	**$**	**-**	**$**	**450,000**	**$**	**450,000**
Total Department Revenue	**$**	**-**	**$**	**-**	**$**	**-**

Major Events Revolving Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Major Events Revolving Fund	$	-	**$**	**450,000**	$	450,000
Total	**$**	**-**	**$**	**450,000**	**$**	**450,000**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Consulting Services Allocation for consulting services expenditures related to the preparation for the Balboa Park Centennial Celebration in calendar year 2015.	0.00	$	450,000	$	-
Total	**0.00**	**$**	**450,000**	**$**	**-**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
NON-PERSONNEL						
Contracts	$	-	**$**	**450,000**	$	450,000
NON-PERSONNEL SUBTOTAL	**$**	**-**	**$**	**450,000**	**$**	**450,000**
Total	**$**	**-**	**$**	**450,000**	**$**	**450,000**

Major Events Revolving Fund

Revenue and Expense Statement (Non–General Fund)

Major Events Revolving Fund		FY2011 Budget*		FY2012 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	–	$	796,015
Continuing Appropriation		–		85,454
TOTAL BALANCE AND RESERVES	**$**	**–**	**$**	**881,470**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**–**	**$**	**881,470**
OPERATING EXPENSE				
Contractual Expense	$	–	$	450,000
TOTAL OPERATING EXPENSE	**$**	**–**	**$**	**450,000**
TOTAL EXPENSE	**$**	**–**	**$**	**450,000**
RESERVES				
Continuing Appropriation	$	–	$	85,454
TOTAL RESERVES	**$**	**–**	**$**	**85,454**
BALANCE	**$**	**–**	**$**	**346,015**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$**	**–**	**$**	**881,470**

* At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Mission Bay/Balboa Park Improvement



Fund Description

The Mission Bay/Balboa Park Improvement allocation provides the City with the ability to finance capital improvements in Mission Bay Park and Balboa Park. This fund is administered by the Financial Management Department.

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Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		0.00		**0.00**		0.00
Personnel Expenditures	$	-	**$**	**-**	$	-
Non-Personnel Expenditures		5,108,416		**1,485,534**		(3,622,882)
Total Department Expenditures	**$**	**5,108,416**	**$**	**1,485,534**	**$**	**(3,622,882)**
Total Department Revenue	**$**	**5,096,486**	**$**	**1,509,207**	**$**	**(3,587,279)**

Mission Bay/Balboa Park Improvement

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Mission Bay/Balboa Park Improvement	$	5,108,416	**$**	**1,485,534**	$	(3,622,882)
Total	**$**	**5,108,416**	**$**	**1,485,534**	**$**	**(3,622,882)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$	1,093,319	$	-
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00		-		(3,587,279)
Total	**0.00**	**$**	**1,093,319**	**$**	**(3,587,279)**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
NON-PERSONNEL						
Contracts	$	392,215	**$**	**392,215**	$	-
Other		4,716,201		**1,093,319**		(3,622,882)
NON-PERSONNEL SUBTOTAL	**$**	**5,108,416**	**$**	**1,485,534**	**$**	**(3,622,882)**
Total	**$**	**5,108,416**	**$**	**1,485,534**	**$**	**(3,622,882)**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Other Financial Sources (Uses)	$	5,096,486	**$**	**1,509,207**	$	(3,587,279)
Total	**$**	**5,096,486**	**$**	**1,509,207**	**$**	**(3,587,279)**

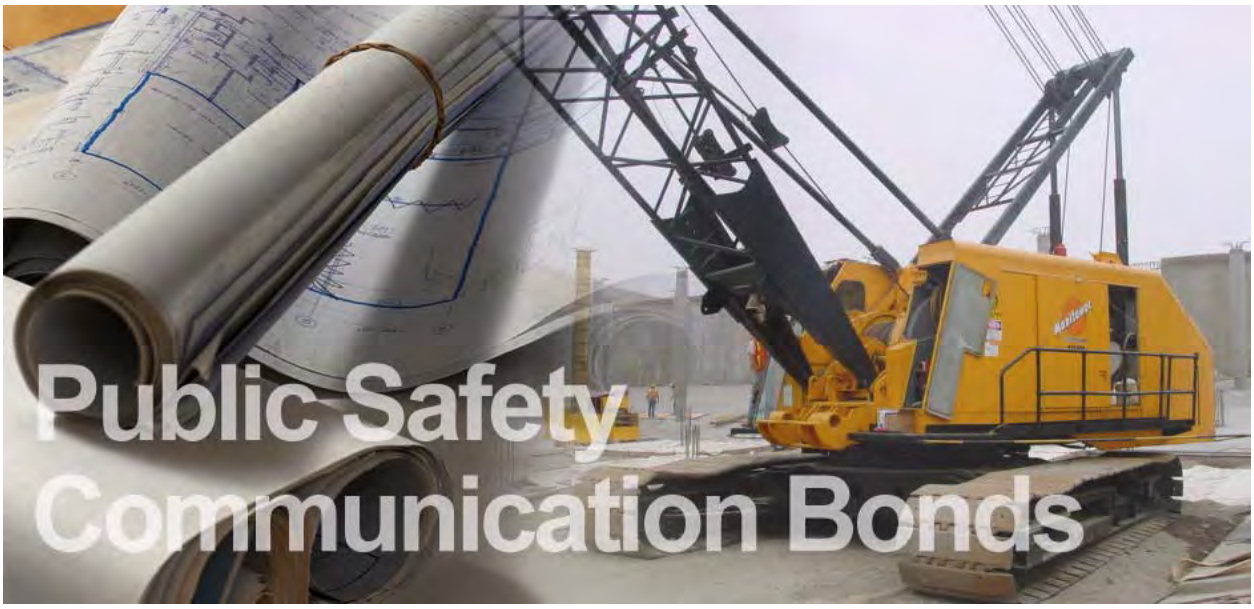
Mission Bay/Balboa Park Improvement

Revenue and Expense Statement (Non–General Fund)

Mission Bay/Balboa Park Improvement		FY2011 Budget*		FY2012 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	93,118	$	193,083
TOTAL BALANCE AND RESERVES	**$**	**93,118**	**$**	**193,083**
REVENUE				
Transfer from Transient Occupancy Tax Fund	$	5,096,486	$	1,509,207
TOTAL REVENUE	**$**	**5,096,486**	**$**	**1,509,207**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**5,189,604**	**$**	**1,702,290**
OPERATING EXPENSE				
Balboa Park Tram	$	351,442	$	350,000
Operating Expense		40,773		42,215
Debt Service Expense		4,716,201		1,093,319
TOTAL OPERATING EXPENSE	**$**	**5,108,416**	**$**	**1,485,534**
TOTAL EXPENSE	**$**	**5,108,416**	**$**	**1,485,534**
BALANCE	**$**	**81,188**	**$**	**216,756**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$**	**5,189,604**	**$**	**1,702,290**

*At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Public Safety Communication Bonds



Fund Description

The Public Safety Communication Bonds fund provides for the repayment of general obligation bonds issued by the City of San Diego. Funds are used to pay annual installments of principal and interest over the useful life of the asset financed by issuance of the bonds. Currently, the only outstanding general obligation bond being repaid from this fund is the Public Safety Communication Project which was issued in 1991 to fund communications equipment for fire and police forces. This fund is administered by the Financial Management Department, the Office of the City Comptroller, and the Debt Management Department.

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Public Safety Communication Bonds

Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		0.00		**0.00**		0.00
Personnel Expenditures	$	-	**$**	**-**	$	-
Non-Personnel Expenditures		2,319,427		**2,315,122**		(4,305)
Total Department Expenditures	**$**	**2,319,427**	**$**	**2,315,122**	**$**	**(4,305)**
Total Department Revenue	**$**	**1,919,790**	**$**	**113,999**	**$**	**(1,805,791)**

Public Safety Communication Bonds

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Public Safety Communication Bonds	$	2,319,427	**$**	**2,315,122**	$	(4,305)
Total	**$**	**2,319,427**	**$**	**2,315,122**	**$**	**(4,305)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$	2,314,480	$	-
Tax Rate Ordinance Adjustment Adjusted revenue figures are based on the Fiscal Year 2011 Tax Rate Ordinance set by City Council.	0.00		-		(1,805,791)
Total	**0.00**	**$**	**2,314,480**	**$**	**(1,805,791)**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
NON-PERSONNEL						
Contracts	$	642	**$**	**642**	$	-
Other		2,318,785		**-**		(2,318,785)
Debt		-		**2,314,480**		2,314,480
NON-PERSONNEL SUBTOTAL	**$**	**2,319,427**	**$**	**2,315,122**	**$**	**(4,305)**
Total	**$**	**2,319,427**	**$**	**2,315,122**	**$**	**(4,305)**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Property Tax Revenue	$	1,896,790	**$**	**113,999**	$	(1,782,791)
Revenue from Money and Property		23,000		**-**		(23,000)
Total	**$**	**1,919,790**	**$**	**113,999**	**$**	**(1,805,791)**

Public Safety Communication Bonds

Revenue and Expense Statement (Non–General Fund)

Public Safety Communication Bonds	FY2011 Budget*	FY2012 Adopted
BEGINNING BALANCE AND RESERVES		
Balance from Prior Year	$ 2,600,760	$ 2,743,925
TOTAL BALANCE AND RESERVES	**$ 2,600,760**	**$ 2,743,925**
REVENUE		
Interest Earnings	$ 23,000	$ –
Property Tax	1,896,790	113,999
TOTAL REVENUE	**$ 1,919,790**	**$ 113,999**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 4,520,550**	**$ 2,857,924**
OPERATING EXPENSE		
Debt Service	$ 2,318,785	$ 2,314,480
Professional Services	642	642
TOTAL OPERATING EXPENSE	**$ 2,319,427**	**$ 2,315,122**
TOTAL EXPENSE	**$ 2,319,427**	**$ 2,315,122**
BALANCE	**$ 2,201,123**	**$ 542,802**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 4,520,550**	**$ 2,857,924**

* At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



Fund Description

The Public Safety Needs and Debt Service Fund was established as a special revenue fund with the purpose of tracking expenditures for public safety needs. The source of funding for the Public Safety Needs and Debt Service Fund is Safety Sales Tax revenue, a half-cent sales tax resulting from the enactment of Proposition 172 in 1994. Debt service for the Fire and Lifeguard Facilities Fund will be paid first from this fund and the remainder is distributed equally between the Police and Fire-Rescue Departments.

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Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		0.00		**0.00**		0.00
Personnel Expenditures	$	-	**$**	**-**	$	-
Non-Personnel Expenditures		-		**6,650,317**		6,650,317
Total Department Expenditures	**$**	**-**	**$**	**6,650,317**	**$**	**6,650,317**
Total Department Revenue	**$**	**-**	**$**	**6,650,317**	**$**	**6,650,317**

Public Safety Needs & Debt Service

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Public Safety Needs & Debt Service	$	-	**$**	**6,650,317**	$	6,650,317
Total	**$**	**-**	**$**	**6,650,317**	**$**	**6,650,317**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Public Safety Needs and Debt Service Addition due to the creation of the Public Safety Needs & Debt Service Fund to monitor safety sales tax and expenditures for public safety needs.	0.00	$	6,286,820	$	6,286,820
Increase to General Fund Transfer Adjustment to reflect an increase to the transfer to the Police and Fire-Rescue Departments.	0.00		363,497		-
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00		-		363,497
Total	**0.00**	**$**	**6,650,317**	**$**	**6,650,317**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
NON-PERSONNEL						
Other	$	-	**$**	**6,650,317**	$	6,650,317
NON-PERSONNEL SUBTOTAL	**$**	**-**	**$**	**6,650,317**	**$**	**6,650,317**
Total	**$**	**-**	**$**	**6,650,317**	**$**	**6,650,317**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Sales Tax	$	-	**$**	**6,650,317**	$	6,650,317
Total	**$**	**-**	**$**	**6,650,317**	**$**	**6,650,317**

Public Safety Needs & Debt Service

Revenue and Expense Statement (Non–General Fund)

Public Safety Needs & Debt Service	FY2011 Budget*	FY2012 Adopted
BEGINNING BALANCE AND RESERVES		
Balance from Prior Year	$ –	$ –
TOTAL BALANCE AND RESERVES	**$ –**	**$ –**
REVENUE		
Safety Sales Tax-Prop Tax 1/2 Cent	$ –	$ 6,650,317
TOTAL REVENUE	**$ –**	**$ 6,650,317**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ –**	**$ 6,650,317**
OPERATING EXPENSE		
Transfer to General Fund - Fire-Rescue Department	$ –	$ 2,510,496
Transfer to General Fund - Police Department	–	2,510,496
Transfer to Fire and Lifeguard Facilities Fund	–	1,629,325
TOTAL OPERATING EXPENSE	**$ –**	**$ 6,650,317**
TOTAL EXPENSE	**$ –**	**$ 6,650,317**
BALANCE	**$ –**	**$ –**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ –**	**$ 6,650,317**

* At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



Description

Special promotional programs are intended to advance the City's economy by promoting the City of San Diego as a visitor destination in the national and international marketplace. The Department also supports programs that increase hotel occupancy and attract industry resulting in the generation of Transient Occupancy Tax (TOT) and other revenue, as well as develops, maintains, and enhances visitor-related facilities, and supports the City's cultural amenities and natural attractions.

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Special Promotional Programs

Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		0.00		**0.00**		0.00
Personnel Expenditures	$	-	**$**	**-**	$	-
Non-Personnel Expenditures		58,877,735		**66,676,043**		7,798,308
Total Department Expenditures	**$**	**58,877,735**	**$**	**66,676,043**	**$**	**7,798,308**
Total Department Revenue	**$**	**60,104,689**	**$**	**67,988,329**	**$**	**7,883,640**

Transient Occupancy Tax Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Arts Culture & Community Festivals	$	6,420,000	**$**	**6,420,000**	$	-
Capital Improvements		17,239,063		**-**		(17,239,063)
Discretionary Funding		11,800,938		**13,377,666**		1,576,728
Economic Development Programs		1,706,450		**1,806,450**		100,000
Safety & Maint - Visitor Related Facil		11,421,217		**45,071,927**		33,650,710
TOT Admin & Promotional Activities		10,290,067		**-**		(10,290,067)
Total	**$**	**58,877,735**	**$**	**66,676,043**	**$**	**7,798,308**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Support for Safety and Maintenance of Visitor-Related Facilities Support to reimburse the General Fund for expenditures associated with the safety and maintenance of visitor-related facilities.	0.00	$	4,742,353	$	-
City Council Discretionary Funding Adjustment of the one-cent TOT City Council discretionary transfer allocation to the General Fund.	0.00		1,576,728		-
Support to Other Funds Adjustment to annual allocation to support debt service payments and operating costs for Mission Bay/Balboa Park Improvements, Convention Center Complex, Qualcomm Stadium, PETCO Park, and the Trolley Extension Reserve.	0.00		1,379,227		-
Citywide Economic Development Programs Adjustment to funding for Citywide Economic Development Programs.	0.00		100,000		-
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00		-		7,883,640
Total	**0.00**	**$**	**7,798,308**	**$**	**7,883,640**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
NON-PERSONNEL						
Contracts	$	8,746,872	**$**	**8,226,450**	$	(520,422)

Special Promotional Programs

Expenditures by Category *(Cont'd)*

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Other		50,130,863		**58,449,593**		8,318,730
NON-PERSONNEL SUBTOTAL	**$**	**58,877,735**	**$**	**66,676,043**	**$**	**7,798,308**
Total	**$**	**58,877,735**	**$**	**66,676,043**	**$**	**7,798,308**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Transient Occupancy Tax	$	60,104,689	**$**	**67,988,329**	$	7,883,640
Total	**$**	**60,104,689**	**$**	**67,988,329**	**$**	**7,883,640**

Special Promotions

Organization / Program	FY2011 Budget	FY2012 Adopted
ARTS, CULTURE, AND COMMUNITY FESTIVALS		
Creative Communities San Diego		
Adams Avenue Business Association	$ 18,643	$ –
America's Finest City Dixieland Jazz Society	20,537	–
Asian Story Theater	4,724	5,729
Bon Temps Social Club of San Diego	20,537	24,961
Cabrillo Festival, Inc.	2,521	3,060
Centre City Development Corporation	–	5,178
College Area Economic Development Corporation	7,298	8,995
Hillcrest Business Improvement Association	10,659	13,858
Historic Old Town Community Foundation	14,657	–
Italian American Art and Culture	6,649	10,403
Jacobs Center for Neighborhood Innovation	14,875	18,042
Justice Overcoming Boundaries	13,226	–
Kalusugan Community Services	9,447	14,323
Kiwanis Club of Tierrasanta	2,390	–
Linda Vista Multi-Cultural Fair and Parade	6,181	6,063
Little Italy Association	18,787	23,600
Los Bilingual Writers	5,046	–
Media Heritage, Inc./Filmout San Diego	–	9,179
North Park Organization of Businesses	6,080	7,956
NTC Foundation	5,224	6,334
Nu-Way BHILD	4,297	6,595
Ocean Beach Merchants Association	13,787	17,028
Pacific Beach Community Development Corporation	11,809	13,034
Pacific Southwest Wildlife Arts, Inc.	8,833	9,329
PASACAT	–	3,724
Point Loma Association	7,127	–
Point Loma Foundation	–	9,608
Rancho de los Penasquitos Town Council	4,038	5,005
Rolando Community Council	3,099	5,644
Salvation Army/Joan B. Kroc Center	15,793	15,244
San Diego Afterschool Strings Program/Gompers After School Strings Program	4,724	5,729
San Diego Armed Services YMCA	20,537	24,961
San Diego Asian Film Foundation	20,537	–
San Diego Audubon Society	15,351	20,052
San Diego Chinese Center	6,377	–
San Diego City College Foundation	8,051	6,510
San Diego Earth Day	17,331	21,878
San Diego Film Foundation	20,537	24,961
San Diego Shakespeare Society	4,575	5,967
Torrey Pines Kiwanis Foundation	–	24,348
Transcendance	5,046	6,120
Villa Musica	4,088	–
Creative Communities San Diego Subtotal	**$ 383,418**	**$ 383,418**
Organizational Support		
Aja Project	$ 21,316	$ 19,976
Art of Elan	–	3,258
Athenaeum Music and Arts Library	86,818	84,812

Special Promotional Programs

Special Promotions *(Cont'd)*

Organization / Program	FY2011 Budget	FY2012 Adopted
California Ballet Association	81,941	66,195
Camarada	7,336	7,598
Center for World Music	13,366	–
Chronos Theatre Group	597	–
City Ballet, Inc.	46,104	44,750
Classics for Kids	25,118	22,593
Common Ground Theatre	6,444	4,883
Cygnet Theater	94,785	101,461
Diversionary Theatre	40,525	41,524
Eveoke Dance Theatre	29,345	22,780
Fern Street Community Arts, Inc.	16,570	11,960
Gaslamp Quarter Historical Foundation	19,918	–
Japanese Friendship Garden Society, San Diego	50,097	50,114
La Jolla Historical Society	9,061	21,433
La Jolla Music Society	165,307	170,718
La Jolla Playhouse	364,704	360,839
La Jolla Symphony and Chorus	28,050	30,017
Lyric Opera San Diego	102,512	76,156
Mainly Mozart Festival, Inc.	87,798	83,622
Malashock Dance and Company	43,242	34,021
Maritime Museum Association of San Diego	221,393	193,213
Media Arts San Diego	49,721	57,052
Mingei International Museum	181,114	135,455
Moíolelo Performing Arts Company	16,687	17,292
Museum of Contemporary Arts, San Diego	338,351	259,234
Museum of Photographic Arts	109,449	99,920
New Children's Museum	126,528	151,833
Old Globe Theatre	387,456	394,382
Patricia Rincon Dance Collective	18,376	18,409
Persian Cultural Center	24,659	22,540
PGK Project	3,140	–
Playwrights Project	31,613	29,424
Prophet World Beat Productions	21,993	26,342
Putnam Foundation	–	53,984
Reuben H. Fleet Science Center	258,850	235,956
Samahan Filipino American Performing Arts and Education Center	6,932	5,362
San Diego Air and Space Museum, Inc.	225,156	252,647
San Diego Archaeological Center	26,167	30,211
San Diego Art Institute	38,807	42,293
San Diego Asian Film Foundation	–	47,294
San Diego Automotive Museum	44,541	39,614
San Diego Ballet	32,426	31,717
San Diego Center for Jewish Culture	101,390	96,035
San Diego Chamber Orchestra	77,368	61,511
San Diego Children's Choir	22,692	23,171
San Diego Chinese Historical Society and Museum	13,983	15,022
San Diego Civic Youth Ballet	14,365	22,260
San Diego Dance Theater	26,143	28,387
San Diego Early Music Society	9,266	9,452
San Diego Gay Men's Chorus	12,555	19,873

Special Promotions *(Cont'd)*

Organization / Program	FY2011 Budget	FY2012 Adopted
San Diego Guild of Puppetry	6,924	7,284
San Diego Historical Society	45,704	92,800
San Diego Junior Theatre	78,507	79,614
San Diego Master Chorale	14,857	14,556
San Diego Model Railroad Museum, Inc.	44,781	40,450
San Diego Museum Council	8,484	8,520
San Diego Museum of Art	269,935	244,056
San Diego Museum of Man	100,000	105,949
San Diego Opera Association	354,622	387,863
San Diego Repertory Theatre	123,851	138,985
San Diego Society of Natural History	340,087	324,837
San Diego Symphony Orchestra Association, Inc.	374,445	391,934
San Diego Watercolor Society	19,878	22,904
San Diego Writers Ink	4,031	7,044
San Diego Young Artists Music Academy, Inc.	9,436	11,439
San Diego Young Artists Symphony Orchestra	10,518	11,776
San Diego Youth Symphony and Conservatory	55,320	56,770
Save Our Heritage Organisation	51,550	59,791
Scripps Ranch Theatre	5,130	10,227
Spreckels Organ Society	14,754	16,104
Sushi Visual and Performing Arts, Inc.	15,282	13,529
Veteran's Memorial Center	21,775	21,782
Villa Musica	–	9,145
Westwind Brass	10,729	8,269
Women's History Museum and Educational Center	8,055	8,184
Young Audiences of San Diego	45,852	44,175
Organizational Support Subtotal	**$ 5,816,582**	**$ 5,816,582**
Other		
Commission for Arts and Culture Department	$ 832,680	$ 871,683 [1]
Mayor/City Council Allocations	220,000	220,000
Other Subtotal	**$ 1,052,680**	**$ 1,091,683**
TOTAL ARTS, CULTURE, AND COMMUNITY FESTIVALS	**$ 7,252,680**	**$ 7,291,683**
CAPITAL IMPROVEMENTS		
Capital Improvements		
Convention Center Complex	$ 8,750,000	$ 9,200,688
Mission Bay Park/Balboa Park Improvements	4,716,201	1,093,319
QUALCOMM Stadium	3,040,862	4,797,262
Trolley Extension Reserve	732,000	925,000
Capital Improvements Subtotal	**$ 17,239,063**	**$ 16,016,269**
TOTAL CAPITAL IMPROVEMENTS	**$ 17,239,063**	**$ 16,016,269**
ECONOMIC DEVELOPMENT PROGRAMS		
Citywide Economic Development		
CleanTECH San Diego	$ –	$ 25,000
Horton Plaza Theatre Foundation	385,000	385,000
Mission Trails Regional Park Foundation, Inc.	36,450	36,450
San Diego Regional Economic Development Corporation	50,000	25,000
Unidentified CED Funding	–	100,000
Citywide Economic Development Subtotal	**$ 471,450**	**$ 571,450**

Special Promotional Programs

Special Promotions *(Cont'd)*

Organization / Program	FY2011 Budget	FY2012 Adopted	
Economic Development and Tourism Support			
Adams Avenue Business Association	$ –	$ 24,188	
Asian Business Association	40,252	33,300	
BID Council	–	25,000	
Citizen Diplomacy Council of San Diego	48,600	48,060	
City Heights Business Association	13,500	–	
City Heights Community Development Corporation	48,600	48,060	
Greater Golden Hill CDC	–	42,660	
Hostelling International-American Youth Hostels	48,600	54,000	
International Rescue Committee	26,887	–	
Japan Society of San Diego and Tijuana	35,100	42,660	
Old Town San Diego Chamber of Commerce	28,800	28,480	
Otay Mesa Chamber of Commerce	54,000	48,060	
San Diego Convention & Visitors Bureau	46,800	23,292	
San Diego East Visitors Bureau	51,661	20,180	
South County Economic Development Council	43,200	48,060	
Travelers Aid Society of San Diego	54,000	54,000	
Economic Development and Tourism Support Subtotal	**$ 540,000**	**$ 540,000**	
Other			
Business Expansion, Attraction and Retention (BEAR)	$ 515,000	$ 515,000	
Economic Development Program Administration	180,000	180,000	
Other Subtotal	**$ 695,000**	**$ 695,000**	
TOTAL ECONOMIC DEVELOPMENT PROGRAMS	**$ 1,706,450**	**$ 1,806,450**	
MAJOR EVENTS			
Major Events			
Major Events Revolving Fund	$ –	$ 150,000	[2]
Major Events Subtotal	**$ –**	**$ 150,000**	
TOTAL MAJOR EVENTS	**$ –**	**$ 150,000**	
SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES			
Safety and Maintenance of Visitor-Related Facilities			
Balboa Park Centennial	$ 150,000	$ –	[2]
Discretionary Transient Occupancy Tax Support to General Fund	11,800,938	13,377,666	
Mission Bay Park/Balboa Park Improvements	380,265	415,888	
Convention Center	3,400,000	4,834,612	
PETCO Park	2,500,000	4,840,000	
QUALCOMM Stadium	4,990,952	3,782,738	
Regional Park Safety Program	120,000	120,000	
Special Events Department	544,274	590,603	[1]
Transient Occupancy Tax (TOT) Payment Audit	415,000	415,000	
Transient Occupancy Tax Administration and Promotional Activities	9,755,067	14,497,420	
Safety and Maintenance of Visitor-Related Facilities Subtotal	**$ 34,056,496**	**$ 42,873,927**	
TOTAL SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES	**$ 34,056,496**	**$ 42,873,927**	
SUMMARY			
Arts, Culture, and Community Festivals	$ 7,252,680	$ 7,291,683	
Capital Improvements	17,239,063	16,016,269	
Economic Development Programs	1,706,450	1,806,450	
Major Events	–	150,000	

Special Promotions *(Cont'd)*

Organization / Program	FY2011 Budget	FY2012 Adopted
Safety and Maintenance of Visitor-Related Facilities	34,056,496	42,873,927
TOTAL SPECIAL PROMOTIONAL PROGRAMS BUDGET	**$ 60,254,689**	**$ 68,138,329**

[1]This table represents the entire Transient Occupancy Tax Fund including the Commission for Arts and Culture and Special Events departments. See the separate department pages for the Commission for Arts and Culture and Special Events for additional details.

[2]Moved from Safety and Maintenance of Visitor-Related Facilities section to Major Events section.

Special Promotional Programs

Revenue and Expense Statement (Non–General Fund)

Transient Occupancy Tax Fund		FY2011 Budget*		FY2012 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	–	$	–
TOTAL BALANCE AND RESERVES	**$**	**–**	**$**	**–**
REVENUE				
Grant and Other Revenue - Special Events Department[1]	$	150,000	$	150,000
Transient Occupancy Tax		60,104,689		67,988,329
TOTAL REVENUE	**$**	**60,254,689**	**$**	**68,138,329**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**60,254,689**	**$**	**68,138,329**
OPERATING EXPENSE				
Operating Expense	$	18,566,517	$	23,258,870
Commission for Arts and Culture Department[1]		832,680		871,683
Special Events Department[1]		544,274		590,603
Transfer to Convention Center Expansion Fund		8,750,000		10,630,000
Transfer to General Fund - One Cent Discretionary		11,800,938		13,377,666
Transfer to Major Events Revolving Fund		–		150,000
Transfer to Mission Bay/Balboa Park Improvement Fund		5,096,466		1,509,207
Transfer to PETCO Park Fund		2,500,000		4,840,000
Transfer to QUALCOMM Stadium Fund		8,031,814		8,580,000
Transfer to TOT-Convention Center Fund		3,400,000		3,405,300
Transfer to Trolley Extension Reserve Fund		732,000		925,000
TOTAL OPERATING EXPENSE	**$**	**60,254,689**	**$**	**68,138,329**
TOTAL EXPENSE	**$**	**60,254,689**	**$**	**68,138,329**
BALANCE	**$**	**–**	**$**	**–**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$**	**60,254,689**	**$**	**68,138,329**

* At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

[1] This statement represents the entire Transient Occupancy Tax Fund including the Commission for Arts and Culture and Special Events departments. See the separate department pages for the Commission for Arts and Culture and Special Events for additional details.

Tax and Revenue Anticipation Notes



Fund Description

The Tax Anticipation Notes fund pays for the cost of issuance and interest expense related to the issuance of tax revenue anticipation notes (TRANs). TRANs are a short-term borrowing to aid the City in meeting financial obligations prior to the receipt of property tax revenues. This fund is administered by the Financial Management Department, the Office of the City Comptroller, and the Debt Management Department.

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Tax and Revenue Anticipation Notes

Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		0.00		**0.00**		0.00
Personnel Expenditures	$	-	**$**	**-**	$	-
Non-Personnel Expenditures		3,644,670		**1,444,151**		(2,200,519)
Total Department Expenditures	**$**	**3,644,670**	**$**	**1,444,151**	**$**	**(2,200,519)**
Total Department Revenue	**$**	**3,644,670**	**$**	**1,444,151**	**$**	**(2,200,519)**

Tax and Revenue Anticipation Notes

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Tax and Revenue Anticipation Notes	$	3,644,670	**$**	**1,444,151**	$	(2,200,519)
Total	**$**	**3,644,670**	**$**	**1,444,151**	**$**	**(2,200,519)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$	1,234,151	$	-
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00		-		(2,200,519)
Total	**0.00**	**$**	**1,234,151**	**$**	**(2,200,519)**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
NON-PERSONNEL						
Contracts	$	210,000	**$**	**210,000**	$	-
Debt		3,434,670		**1,234,151**		(2,200,519)
NON-PERSONNEL SUBTOTAL	**$**	**3,644,670**	**$**	**1,444,151**	**$**	**(2,200,519)**
Total	**$**	**3,644,670**	**$**	**1,444,151**	**$**	**(2,200,519)**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Other Financial Sources (Uses)	$	1,444,151	**$**	**1,444,151**	$	-
Other Revenue		2,200,519		**-**		(2,200,519)
Total	**$**	**3,644,670**	**$**	**1,444,151**	**$**	**(2,200,519)**

Tax and Revenue Anticipation Notes

Revenue and Expense Statement (Non–General Fund)

Tax and Revenue Anticipation Notes		FY2011 Budget*		FY2012 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	–	$	–
TOTAL BALANCE AND RESERVES	**$**	**–**	**$**	**–**
REVENUE				
General Fund Transfer	$	1,444,151	$	1,444,151
TRANs Original Issue Premium[1]		2,200,519		–
TOTAL REVENUE	**$**	**3,644,670**[2]	**$**	**1,444,151**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**3,644,670**	**$**	**1,444,151**
OPERATING EXPENSE				
Costs of Issuance	$	210,000	$	210,000
TRANs Repayment - Interest Portion[3]		3,434,670		1,234,151
TOTAL OPERATING EXPENSE	**$**	**3,644,670**[2]	**$**	**1,444,151**
TOTAL EXPENSE	**$**	**3,644,670**	**$**	**1,444,151**
BALANCE	**$**	**–**	**$**	**–**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$**	**3,644,670**	**$**	**1,444,151**

* At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

[1] Original Issue Premium is a note structure feature, which results from premium couponing of the notes and is driven by investor preferences. It is budgeted by the City to pay interest due on the notes.

[2] The Fiscal Year 2011 Budget was an estimate; actual pricing of the notes occurred in June 2010.

[3] Interest portion only; principal portion is provided for in the General Fund.



Fund Description

In November 1987, San Diego County voters approved the enactment of the initial San Diego Transportation Improvement Program (TransNet) that resulted in a one-half cent increase to the local sales tax. TransNet's efforts have been largely successful in reaching the goal of traffic congestion relief and transportation improvements as evidenced by overwhelming voter approval of a 40-year extension of the TransNet program that began in April 2008. It is estimated that over the duration of the 40-year extension, TransNet will provide $14.0 billion in transportation improvements throughout the region. The City's share of TransNet revenue is based on population and the number of local street and road miles maintained. Through a cooperative effort with the San Diego Association of Governments (SANDAG), the City of San Diego is able to manage the Fund so that the most pressing transportation problems are addressed in accordance with TransNet goals.

The purpose of TransNet is to fund essential transportation improvements that relieve traffic congestion, increase safety, and improve air quality. These improvements include performing repairs, restoring existing roadways, and constructing assets within the public right-of-way.

The TransNet revenues are primarily allocated to the Transportation & Storm Water Department for transportation/ drainage design, bridge earthquake restrainers, traffic engineering, and street maintenance services. The City Comptroller Department and the Public Works - Engineering & Capital Projects Department are reimbursed for administrative oversight of the Fund.

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Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		0.00		**0.00**		0.00
Personnel Expenditures	$	-	**$**	**-**	$	-
Non-Personnel Expenditures		8,894,441		**14,738,815**		5,844,374
Total Department Expenditures	**$**	**8,894,441**	**$**	**14,738,815**	**$**	**5,844,374**
Total Department Revenue	**$**	**22,354,599**	**$**	**30,442,633**	**$**	**8,088,034**

TransNet ARRA Exchange Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
TransNet ARRA Exchange Fund	$	-	**$**	**6,050,400**	$	6,050,400
Total	**$**	**-**	**$**	**6,050,400**	**$**	**6,050,400**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Adjustment to TransNet Allocations Adjustment to reflect an increase of Fiscal Year 2012 revenue projections. Due to the projected increase of TransNet revenue, the departments' allocated revenues have changed. The department that is primarily affected is Transportation & Storm Water-Street Maintenance.	0.00	$	6,050,400	$	6,050,400
Total	**0.00**	**$**	**6,050,400**	**$**	**6,050,400**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
NON-PERSONNEL						
Other	$	-	**$**	**6,050,400**	$	6,050,400
NON-PERSONNEL SUBTOTAL	**$**	**-**	**$**	**6,050,400**	**$**	**6,050,400**
Total	**$**	**-**	**$**	**6,050,400**	**$**	**6,050,400**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Other Financial Sources (Uses)	$	-	**$**	**6,050,400**	$	6,050,400
Total	**$**	**-**	**$**	**6,050,400**	**$**	**6,050,400**

TransNet Extension Administration & Debt Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
TransNet Extension Administration & Debt Fund	$	223,546	**$**	**243,922**	$	20,376
Total	**$**	**223,546**	**$**	**243,922**	**$**	**20,376**

TransNet

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations Adjustment to reflect an increase of Fiscal Year 2012 revenue projections. Due to the projected increase of TransNet revenue, the departments' allocated revenues have changed. The department that is primarily affected is Public Works - Engineering & Capital Projects.	0.00	$ 20,376	$ 20,376
Total	**0.00**	**$ 20,376**	**$ 20,376**

Expenditures by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
NON-PERSONNEL			
Other	$ 223,546	**$ 243,922**	$ 20,376
NON-PERSONNEL SUBTOTAL	**$ 223,546**	**$ 243,922**	**$ 20,376**
Total	**$ 223,546**	**$ 243,922**	**$ 20,376**

Revenues by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Sales Tax	$ 223,546	**$ 243,922**	$ 20,376
Total	**$ 223,546**	**$ 243,922**	**$ 20,376**

TransNet Extension Congestion Relief Fund

Department Expenditures

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
TransNet Extension Congestion Relief Fund	$ 2,031,579	**$ 1,200,000**	$ (831,579)
Total	**$ 2,031,579**	**$ 1,200,000**	**$ (831,579)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations Adjustment to reflect an increase of Fiscal Year 2012 revenue projections. Due to the projected increase of TransNet revenue, the departments' allocated revenues have changed. The department that is primarily affected is Transportation & Storm Water-Congestion Relief.	0.00	$ (831,579)	$ 1,412,081
Total	**0.00**	**$ (831,579)**	**$ 1,412,081**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
NON-PERSONNEL						
Other	$	2,031,579	**$**	**1,200,000**	$	(831,579)
NON-PERSONNEL SUBTOTAL	**$**	**2,031,579**	**$**	**1,200,000**	**$**	**(831,579)**
Total	**$**	**2,031,579**	**$**	**1,200,000**	**$**	**(831,579)**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Sales Tax	$	15,491,737	**$**	**16,903,818**	$	1,412,081
Total	**$**	**15,491,737**	**$**	**16,903,818**	**$**	**1,412,081**

TransNet Extension Maintenance Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
TransNet Extension Maintenance Fund	$	6,639,316	**$**	**7,244,493**	$	605,177
Total	**$**	**6,639,316**	**$**	**7,244,493**	**$**	**605,177**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Adjustment to TransNet Allocations Adjustment to reflect an increase of Fiscal Year 2012 revenue projections. Due to the projected increase of TransNet revenue, the departments' allocated revenues have changed. The department that is primarily affected is Transportation & Storm Water-Street Maintenance.	0.00	$	605,177	$	605,177
Total	**0.00**	**$**	**605,177**	**$**	**605,177**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
NON-PERSONNEL						
Other	$	6,639,316	**$**	**7,244,493**	$	605,177
NON-PERSONNEL SUBTOTAL	**$**	**6,639,316**	**$**	**7,244,493**	**$**	**605,177**
Total	**$**	**6,639,316**	**$**	**7,244,493**	**$**	**605,177**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Sales Tax	$	6,639,316	**$**	**7,244,493**	$	605,177
Total	**$**	**6,639,316**	**$**	**7,244,493**	**$**	**605,177**

TransNet

Revenue and Expense Statement (Non–General Fund)

TransNet Funds		FY2011 Budget*		FY2012 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	–	$	–
Continuing Appropriation - CIP		–		25,643,062
TOTAL BALANCE AND RESERVES	**$**	**–**	**$**	**25,643,062**
REVENUE				
TransNet Extension Sales Tax	$	22,354,599	$	24,392,233
TransNet / American Recovery Reinvestment Account Exchange		–		6,050,400 [3]
TOTAL REVENUE	**$**	**22,354,599**	**$**	**30,442,633**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**22,354,599**	**$**	**56,085,695**
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE				
CIP Expenditures	$	13,460,158	$	15,703,818
TOTAL CIP EXPENSE	**$**	**13,460,158**	**$**	**15,703,818**
OPERATING EXPENSE				
Administration - Comptroller	$	95,000	$	95,000
Administration - Engineering & Capital Projects		128,546		148,922
Congestion Relief - Transportation & Storm Water[1]		2,031,579		1,200,000
Street Maintenance - Transportation & Storm Water[2]		6,639,316		13,294,893 [4]
TOTAL OPERATING EXPENSE	**$**	**8,894,441**	**$**	**14,738,815**
TOTAL EXPENSE	**$**	**22,354,599**	**$**	**30,442,633**
RESERVES				
Continuing Appropriation - CIP	$	–	$	25,643,062
TOTAL RESERVES	**$**	**–**	**$**	**25,643,062**
BALANCE	**$**	**–**	**$**	**–**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$**	**22,354,599**	**$**	**56,085,695**

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[1] Operating expense restructured from Engineering & Capital Projects to Transportation & Storm Water.

[2] Operating expense restructured from General Services to Transportation & Storm Water.

[3] One-time revenue from TransNet ARRA Exchange per Resolution R-305177 approval on August 19, 2009.

[4] Redistribution of funding from anticipated sales tax growth and reduction of congestion relief requirements.



Fund Description

The Trolley Extension Reserve Fund provides financial support for trolley-related expenditures by ensuring a local revenue source to qualify for State and federal funding as called for in the Regional Transportation Plan. This fund is administered by the Financial Management Department.

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Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		0.00		**0.00**		0.00
Personnel Expenditures	$	-	**$**	**-**	$	-
Non-Personnel Expenditures		1,183,484		**1,180,734**		(2,750)
Total Department Expenditures	**$**	**1,183,484**	**$**	**1,180,734**	**$**	**(2,750)**
Total Department Revenue	**$**	**732,000**	**$**	**925,000**	**$**	**193,000**

Trolley Extension Reserve

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Trolley Extension Reserve	$	1,183,484	**$**	**1,180,734**	$	(2,750)
Total	**$**	**1,183,484**	**$**	**1,180,734**	**$**	**(2,750)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$	1,153,574	$	-
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00		-		193,000
Total	**0.00**	**$**	**1,153,574**	**$**	**193,000**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
NON-PERSONNEL						
Contracts	$	27,160	**$**	**27,160**	$	-
Other		-		**1,153,574**		1,153,574
Debt		1,156,324		**-**		(1,156,324)
NON-PERSONNEL SUBTOTAL	**$**	**1,183,484**	**$**	**1,180,734**	**$**	**(2,750)**
Total	**$**	**1,183,484**	**$**	**1,180,734**	**$**	**(2,750)**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Other Financial Sources (Uses)	$	732,000	**$**	**925,000**	$	193,000
Total	**$**	**732,000**	**$**	**925,000**	**$**	**193,000**

Trolley Extension Reserve

Revenue and Expense Statement (Non–General Fund)

Trolley Extension Reserve		FY2011 Budget*		FY2012 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	714,092	$	255,734
Reserve		–		386,087
TOTAL BALANCE AND RESERVES	**$**	**714,092**	**$**	**641,821**
REVENUE				
Transfer from Transient Occupancy Tax Fund	$	732,000	$	925,000
TOTAL REVENUE	**$**	**732,000**	**$**	**925,000**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**1,446,092**	**$**	**1,566,821**
OPERATING EXPENSE				
Administration	$	16,126	$	16,160
Annual Audit		6,578		6,500
Old Town Debt Service		1,156,324		1,153,574
Trustee Fees		4,456		4,500
TOTAL OPERATING EXPENSE	**$**	**1,183,484**	**$**	**1,180,734**
TOTAL EXPENSE	**$**	**1,183,484**	**$**	**1,180,734**
RESERVES				
Reserve	$	–	$	386,087
TOTAL RESERVES	**$**	**–**	**$**	**386,087**
BALANCE	**$**	**262,608**	**$**	**–**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$**	**1,446,092**	**$**	**1,566,821**

* At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



Fund Description

The City's budget reflects funds utilized for the maintenance of zoological exhibits in the San Diego Zoo which are financed from a fixed property tax levy (one-half cent per $100 of assessed valuation) as authorized by Section 77A of the City Charter. This fund provides timely, educational, and interesting zoological exhibits to encourage and increase zoo attendance and is administered by the Financial Management Department.

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Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		0.00		**0.00**		0.00
Personnel Expenditures	$	-	**$**	**-**	$	-
Non-Personnel Expenditures		8,018,590		**8,018,590**		-
Total Department Expenditures	**$**	**8,018,590**	**$**	**8,018,590**	**$**	**-**
Total Department Revenue	**$**	**8,018,590**	**$**	**8,018,590**	**$**	**-**

Note: Per the Fiscal Year 2012 Tax Rate Ordinance adopted by the City Council on July 26, 2011, the Zoological Exhibits budget is $8,081,538 for Fiscal Year 2012. The figure displayed in the FY2012 Adopted column reflects the prior year's amount before the adoption of the Fiscal Year 2012 Tax Rate Ordinance.

Zoological Exhibits

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Zoological Exhibits	$	8,018,590	**$**	**8,018,590**	$	-
Total	**$**	**8,018,590**	**$**	**8,018,590**	**$**	**-**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
NON-PERSONNEL						
Contracts	$	8,018,590	**$**	**8,018,590**	$	-
NON-PERSONNEL SUBTOTAL	**$**	**8,018,590**	**$**	**8,018,590**	**$**	**-**
Total	**$**	**8,018,590**	**$**	**8,018,590**	**$**	**-**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Property Tax Revenue	$	8,018,590	**$**	**8,018,590**	$	-
Total	**$**	**8,018,590**	**$**	**8,018,590**	**$**	**-**

Zoological Exhibits

Revenue and Expense Statement (Non–General Fund)

Zoological Exhibits		FY2011 Budget*		FY2012 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	–	$	–
TOTAL BALANCE AND RESERVES	**$**	**–**	**$**	**–**
REVENUE				
Property Tax	$	8,018,590	$	8,018,590
TOTAL REVENUE	**$**	**8,018,590**	**$**	**8,018,590**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**8,018,590**	**$**	**8,018,590**
OPERATING EXPENSE				
Non-Personnel Expense	$	8,018,590	$	8,018,590
TOTAL OPERATING EXPENSE	**$**	**8,018,590**	**$**	**8,018,590**
TOTAL EXPENSE	**$**	**8,018,590**	**$**	**8,018,590**
BALANCE	**$**	**–**	**$**	**–**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$**	**8,018,590**	**$**	**8,018,590**

* At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Public Safety & Homeland Security

Group Description

The Public Safety & Homeland Security group includes the San Diego Police Department, which oversees the Family Justice Center, and the Fire-Rescue Department which oversees the Office of Homeland Security.

The Public Safety & Homeland Security group encompasses the City's public safety-related entities and programs and is responsible for preparing for and responding to major disasters.

Mission

To support and carry out the Mayor's vision, mission, and values by ensuring the residents and visitors of San Diego are provided with the highest quality public safety services in response to community needs

Budget Department	Positions	Personnel Expenditures	Non - Personnel Expenditures	Total Expenditures
Fire-Rescue	1,181.89	$ 168,996,587	$ 41,747,747	$ 210,744,334
Office of Homeland Security	13.40	1,490,582	324,938	1,815,520
Police	2,514.85	337,805,106	66,681,610	404,486,716
Total	**3,710.14**	**$ 508,292,275**	**$ 108,754,295**	**$ 617,046,570**



Department Description

The Fire-Rescue Department protects the life and property of San Diego residents and visitors through a variety of safety services. Serving an area of approximately 331 square miles with a resident population of 1.3 million, Fire-Rescue includes 47 fire stations, a communications center, a training facility, 9 permanent lifeguard stations, and 25 seasonal lifeguard towers.

The major activities performed by the Fire-Rescue Department include fire suppression, emergency medical transport, technical rescue, hazardous materials response, fire investigation, explosives disarmament, fire safety inspection and education programs, equipment and facilities maintenance, waterway and swimmer safety, and the operation of the 911 communications center.

The Department's mission is:

> ***To serve the community of San Diego by providing the highest level of emergency/rescue services, hazard prevention, and safety education ensuring the protection of life, property, and the environment***

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Maintain the resources necessary for rapid response in emergency situations
Essential to the effective delivery of the many fire-rescue, emergency medical, and lifeguard services demanded by the community are the abilities to quickly and efficiently process requests for service, and identify the appropriate response units, notify them of the need to respond, and ensure their delivery to the emergency scene in time to provide the maximum benefit possible. This requires that performance measures be developed and monitored to ensure response time goals are met and the anticipated beneficial outcomes of a rapid response are achieved. In addition, with respect to the prevention of fires and the mitigation of their severity, it is also essential that the inspection of target hazard occupancies and brush management parcels be conducted frequently to identify and

correct fire code violations. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Quickly and safely respond to all request for emergency service
- Put the resources in place to be able to save lives, property, and preserve the environment
- Provide fire prevention services and other support in order to ensure the continued safe and effective delivery of fire and rescue services

Goal 2: Ensure effective leadership for the efficient provision of fire-rescue services

To provide effective emergency service delivery it is imperative that the number and type of resources necessary to provide that service be identified, procured, maintained, and replaced as needed. This requires regular monitoring of service demand levels and the Department's ability to effectively and efficiently meet those demands. A vigorous and ongoing program of needs assessment, development and communication of budgetary priorities, and fiscally sound practices to manage all resources allocated to the Department must be provided by the Fire Chief and the Department's leadership team. The Department will move toward accomplishing this goal by focusing on the following objective:

- Identify needs and revenue sources to obtain and manage the necessary funding in order to responsibly maintain the Department and grow in a way that is consistent with current and projected demands for service

Goal 3: Provide exceptional customer service

It is widely recognized that the Fire-Rescue Department exists as an organization for the sole purpose of delivering exceptional emergency and non-emergency services to the community. Absent this mission and focus, there would be no justification for the expense associated with Department operations. In order to meet customer service expectations, it is essential that service needs be identified, programs be developed to meet these needs, and that monitoring of performance is conducted. The Department will move toward accomplishing this goal by focusing on the following objective:

- Exceed customer expectations by treating each customer transaction with responsiveness, competency, and respect

Goal 4: Develop and maintain a skilled fire-rescue workforce

As with any organization, the Fire-Rescue Department's success relies heavily upon the development and maintenance of a highly skilled and dedicated workforce. To ensure the ability to accurately identify the needs of and provide exceptional service to all segments of this diverse community, the Department must reflect the makeup of the community as a whole. Moreover, once employees join its workforce, they must be provided adequate training and health and safety programs to ensure their competency and availability for assignment. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide a comprehensive safety services program for employees in order to reduce the incidence and severity of occupational injury and illness, reduce cost to taxpayers, and maintain mission readiness
- Recruit and retain a workforce that is qualified and mirrors the diversity of the community served

Service Efforts and Accomplishments

For Fiscal Year 2010, the San Diego Fire-Rescue Department applied for grants totaling $14.4 million and managed a portfolio of $4.2 million in awarded grants. Federal grants comprise $3.0 million of the open grants and supported the following projects: a cooperative agreement with the Federal Emergency Management Agency (FEMA) to fund search and rescue efforts as part of the National Urban Search and Rescue (US&R) response, the computerization of building inspections and permitting activities, and the outfitting of a Heavy Rescue apparatus. Private grants account for $1.2 million of the Department's grant portfolio which includes funding for a helicopter fuel servicing vehicle, a vehicle to transport arson detection canine, high speed data access at incident command posts, and community outreach and citizen training through Community Emergency Response Team (CERT).

In Fiscal Year 2010, San Diego Fire-Rescue facilitated the acquisition of 19 heavy apparatus to include 14 Type I engines, two Type III engines, two water tenders, and one heavy rescue. Thirty-nine light vehicles were procured including the replacement of all frontline operations battalion chiefs' vehicles, replacement of all training (Safety Officers) vehicles, and the replacement of seven Fire Prevention vehicles.

The major facility accomplishments for Fiscal Year 2010 include American Disabilities Act (ADA) upgrades to Fire Station 13, completion of design development plans for Station 2 (Bayside), completion of construction drawings for the La Jolla Shores Lifeguard Station, coordination of exterior painting of Fire Station 4, major re-plumbing of Fire Station 25 and Fire Station 36, completion of the HVAC and electrical system upgrade, and the replacement of chillers at the Fire Communications Center (FCC). In addition, 804 volunteers from the Rock Church performed painting, dry wall and stucco repair, welding, landscaping, trash pickup, and window repair for 22 fire facilities.

Fire-Rescue achieved significant information technology improvements in Fiscal Year 2010. The new regional mapping system will replace the outdated technology for producing Fire Department map books, wall maps, and mobile data computer maps. GIS information from the entire region will now be available to all emergency responders. The Regional Computer Aided Dispatch (CAD) Interoperability Project (RCIP) will link the Computer CAD systems for the entire county's Fire Communications Centers. This will improve data sharing and ensure that the closest, most appropriate resource is dispatched regardless of jurisdiction. This system was initiated during Fiscal Year 2010 with the system becoming fully operational in June of Fiscal Year 2011. The Field Collection Unit (FCU) project replaces the two decade old Fire Inspection Management System by adding a new module to our existing Fire Records Management System. This new system allows first responders and Fire Inspectors to record inspections electronically in the field and wirelessly download them to the new database.

Nearly 26 million people visited City beaches during Fiscal Year 2010 and over 5,000 rescues were successfully performed by lifeguards. The River Rescue Team executed 80 rescues in the San Diego River as a result of storm activity/flooding and no drowning was recorded. Lastly, approximately 1,407 special events permits were approved by the Fire Prevention Bureau.

Key Performance Indicators

Performance Measure	Actual FY2010	Actual FY2011
1. Cost/Loss Index (budget per capita + fire loss per capita)	<$153	$139
2. Percent of effective fire force emergency response arrival within National Fire Protection Agency (NFPA) 1710 guideline of 9 minutes (by fire station district)	71%	75%
3. Percent of initial unit emergency response arrival within NFPA 1710 guideline of 5 minutes or less	53%	51.5%
4. Percent of time EMS response time complies with citywide standards (by service area)	92%	89.9%
5. Ratio of drownings to beach attendance at guarded beaches (U.S. Lifeguard Association standard is 1 for every 18 million)	0:24M	0:22M

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Department Summary

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Positions	1,179.49	**1,181.89**	2.40
Personnel Expenditures	$ 157,635,440	**$ 168,996,587**	$ 11,361,147
Non-Personnel Expenditures	30,487,924	**41,747,747**	11,259,823
Total Department Expenditures	**$ 188,123,364**	**$ 210,744,334**	**$ 22,620,970**
Total Department Revenue	**$ 22,530,695**	**$ 38,783,205**	**$ 16,252,510**

General Fund

Department Expenditures

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Administrative Operations	$ 6,461,047	**$ 6,026,978**	$ (434,069)
Communications	6,829,062	**11,261,238**	4,432,176
Emergency Medical Services	611,361	**224,317**	(387,044)
Emergency Operations	132,269,851	**152,085,413**	19,815,562
Fire Prevention	5,578,693	**5,701,023**	122,330
Lifeguard Services	15,190,507	**15,482,577**	292,070
Logistics	12,855,508	**5,069,926**	(7,785,582)
Special Operations	2,105,894	**2,001,729**	(104,165)
Total	**$ 181,901,923**	**$ 197,853,201**	**$ 15,951,278**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Administrative Operations	31.00	**31.00**	0.00
Communications	47.67	**49.00**	1.33
Emergency Medical Services	2.00	**2.00**	0.00
Emergency Operations	845.96	**847.00**	1.04
Fire Prevention	54.00	**54.00**	0.00
Lifeguard Services	141.80	**143.89**	2.09
Logistics	11.30	**11.00**	(0.30)
Special Operations	12.36	**11.00**	(1.36)
Total	**1,146.09**	**1,148.89**	**2.80**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 18,270,574	$ -
Restoration of Fire Engine Companies Adjustment to reflect the restoration of the fire engine companies to eliminate the rolling brownouts that were implemented in Fiscal Year 2010.	0.00	11,454,718	-

Fire-Rescue

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	1,886,221	-
Fire Alert System Upgrade Addition of funding for the upgrade of the City's Fire Alert System.	0.00	1,700,000	-
Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	47.00	1,679,345	-
Addition of Lifeguard Services at Black's Beach Addition of 4.00 Lifeguard 2s, 2.00 Lifeguard 1s, associated non-personnel expenditures, and revenue as a result of a contract with UCSD to provide lifeguard services at Black's Beach until February 2012.	3.89	351,829	351,829
Addition of Lifeguard Positions Addition of 3.00 Lifeguard 2s associated with training and oceanfront operations.	3.00	294,318	-
Restoration of Lifeguard Training Restoration of overtime expenditures for lifeguard training that was reduced in the Fiscal Year 2010 and 2011 budgets.	0.00	240,000	-
Addition of Assistant Fire Marshal Adjustment reflects the addition of 1.00 Assistant Fire Marshal which was inadvertently removed from the Fiscal Year 2011 budget due to the transition to SAP.	1.00	169,977	-
Addition of Supervising Management Analyst Addition of 1.00 Supervising Management Analyst. The position is responsible for the supervision of the Fire-Rescue Department's fiscal services which includes budget development and monitoring, accounts payable/receivable, as well as OneSD/SAP support.	1.00	117,383	-
Addition of Organization Effectiveness Specialist 3 Addition of 1.00 Organization Effectiveness Specialist 3 and grant reimbursable revenue to support this position. The position will oversee the Lifeguard Division's Junior Lifeguard Program.	1.00	106,362	106,362
Adjustment for the Business Emergency Response Team (B.E.R.T.) Program Adjustment to reflect the implementation and cost recovery of the Business Emergency Response Team program.	0.00	40,774	50,000
Reclassification of Trash/Recycling Dumpster Service Expenses Adjustment reflects the reclassification of trash/recycling dumpster service expenses from discretionary to non-discretionary.	0.00	(15,118)	-
Publishing Services Managed Competition Savings Adjustment to reflect savings to Publishing Services client departments realized by the Managed Competition winning bid.	0.00	(19,521)	-

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
MRO Savings Reduction in non-personnel expenses due to savings resulting from cooperative purchasing agreements for maintenance, repair, and operations (MRO) supplies.	0.00	(85,000)	-
Reduction in Helicopter Supplies Reduction in helicopter supplies.	0.00	(218,066)	-
Reduction in Supplies and Contracts Additional reduction of supplies and contracts expenditures after a review of prior year spending trends.	0.00	(340,132)	-
Public Safety Needs and Debt Service Adjustment due to the creation of the Public Safety Needs and Debt Service Fund to track safety sales taxes and expenditures for public safety needs.	0.00	(1,626,945)	2,510,496
Revenue from New/Revised User Fees Adjustment to reflect an anticipated revenue increase/ decrease from the implementation of new and revised user fee charges.	0.00	-	4,963,625
Transfer of Emergency Medical Services Fund Balance Transfer of accumulated Emergency Medical Services fund balance from the Fire/Emergency Medical Services Transport Program Fund.	0.00	-	4,100,000
Transfer of Emergency Medical Services Revenue Transfer of Emergency Medical Services revenue from the Fire/Emergency Medical Services Transport Program Fund.	0.00	-	1,000,000
Renegotiated San Diego Airport Contract Adjustment reflects an increase in revenue as a result of a renegotiated contract between the Fire-Rescue Department and the San Diego Airport. The new contract will provide reimbursement for services offered to the airport and accurately track those costs.	0.00	-	1,000,000
Retroactive High-Rise Fire Inspection Fee Addition of revenue due to retroactive collections of the high-rise fire inspection fee.	0.00	-	600,000
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	(443,488)
Total	**56.89**	**$ 34,006,719**	**$ 14,238,824**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	91,771,528	**$**	**104,819,583**	$	13,048,055
Fringe Benefits		62,790,972		**59,837,926**		(2,953,046)
PERSONNEL SUBTOTAL	**$**	**154,562,500**	**$**	**164,657,509**	**$**	**10,095,009**
NON-PERSONNEL						
Supplies	$	2,027,838	**$**	**1,653,674**	$	(374,164)
Contracts		13,134,651		**16,719,735**		3,585,084
Information Technology		1,783,517		**1,886,221**		102,704
Energy and Utilities		2,854,406		**5,486,072**		2,631,666

Fire-Rescue

Expenditures by Category *(Cont'd)*

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Other	4,778,475	**5,122,291**	343,816
Capital Expenditures	1,013,446	**543,776**	(469,670)
Debt	1,747,090	**1,783,923**	36,833
NON-PERSONNEL SUBTOTAL	**$ 27,339,423**	**$ 33,195,692**	**$ 5,856,269**
Total	**$ 181,901,923**	**$ 197,853,201**	**$ 15,951,278**

Revenues by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Charges for Current Services	$ 13,815,260	**$ 20,683,451**	$ 6,868,191
Licenses and Permits	241,382	**5,205,007**	4,963,625
Other Revenue	646,000	**646,000**	-
Revenue from Federal Agencies	218,000	**218,000**	-
Revenue from Money and Property	103,488	**-**	(103,488)
Revenue from Other Agencies	20,000	**20,000**	-
Sales Tax	-	**2,510,496**	2,510,496
Total	**$ 15,044,130**	**$ 29,282,954**	**$ 14,238,824**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
Salaries and Wages						
20000011	1104	Account Clerk	3.00	**3.00**	$31,491 - $37,918	$ 69,406
20000012	1105	Administrative Aide 1	1.00	**0.00**	36,962 - 44,533	-
20000024	1107	Administrative Aide 2	6.00	**7.00**	42,578 - 51,334	343,398
20000065	1149	Air Operations Chief	0.00	**1.00**	82,722 - 100,110	100,110
20001119	2154	Assistant Fire Chief	2.00	**2.00**	31,741 - 173,971	292,810
20000075	1156	Assistant Fire Marshal	0.00	**2.00**	82,722 - 100,110	193,208
20001188	2236	Assistant to the Fire Chief	1.00	**1.00**	46,966 - 172,744	110,690
20000311	1364	Associate Department Human Resources Analyst	2.00	**2.00**	54,059 - 65,333	126,746
20000119	1218	Associate Management Analyst	3.00	**2.00**	54,059 - 65,333	119,990
20000201	1273	Building Maintenance Supervisor	1.00	**1.00**	61,859 - 74,797	63,715
20000205	1275	Building Service Supervisor	1.00	**0.00**	45,718 - 55,286	-
20000224	1280	Building Service Technician	0.00	**1.00**	33,322 - 39,666	33,322
20000539	1535	Clerical Assistant 2	14.00	**13.00**	29,931 - 36,067	470,129
20000306	1356	Code Compliance Officer	7.00	**7.00**	37,232 - 44,803	305,175
20000403	1426	Communications Technician	1.00	**0.00**	58,157 - 69,742	-
20000617	1601	Construction Estimator	2.00	**2.00**	53,706 - 64,958	129,916
20000366	1393	Customer Services Supervisor	2.00	**0.00**	57,782 - 69,784	-
20001189	2237	Deputy Fire Chief	10.00	**8.00**	46,966 - 172,744	810,836
20000924	1876	Executive Secretary	1.00	**1.00**	43,555 - 52,666	51,349
20000446	1453	Fire Battalion Chief	27.30	**26.00**	82,722 - 100,110	2,602,880
20000452	1456B	Fire Captain	1.00	**1.00**	70,970 - 85,904	85,904
20000449	1456	Fire Captain	215.25	**209.00**	70,970 - 85,904	17,094,896

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
20000450	14561	Fire Captain-Metro Arson Strike Team	3.00	**3.00**	70,970 - 85,904	257,712
20001125	2160	Fire Chief	1.00	**1.00**	59,155 - 224,099	161,698
20001242	1017	Fire Dispatch Administrator	0.00	**1.00**	57,782 - 69,784	70,133
20000510	1518	Fire Dispatch Supervisor	4.00	**6.00**	47,424 - 57,262	334,869
20000460	1464	Fire Dispatcher	33.00	**33.00**	41,246 - 49,795	1,581,102
20000454	1458	Fire Engineer	201.00	**198.00**	61,589 - 74,464	13,850,121
20000455	14581	Fire Engineer-Metro Arson Strike Team	0.36	**3.00**	61,589 - 74,464	223,389
20000456	1461	Fire Fighter 1	20.00	**0.00**	39,166 - 47,112	-
20000457	1462	Fire Fighter 2	383.71	**354.00**	52,520 - 63,378	21,250,075
20001245	1020	Fire Fighter 3	1.00	**51.00**	55,141 - 66,539	2,994,255
20000066	1150	Fire Helicopter Pilot	0.00	**6.00**	70,970 - 85,904	485,556
20000475	1475	Fire Prevention Inspector 2	14.00	**14.00**	61,589 - 74,464	819,104
20000476	14751	Fire Prevention Inspector 2-Civilian	14.00	**14.00**	61,589 - 74,464	819,104
20000477	1476	Fire Prevention Supervisor	3.00	**5.00**	70,970 - 85,904	343,616
20000478	14761	Fire Prevention Supervisor-Civilian	3.00	**1.00**	70,970 - 85,904	85,904
20000178	1243	Information Systems Administrator	1.00	**1.00**	73,466 - 88,982	86,312
20000290	1348	Information Systems Analyst 2	3.00	**4.00**	54,059 - 65,333	251,532
20000293	1349	Information Systems Analyst 3	2.00	**2.00**	59,363 - 71,760	139,214
20000998	1926	Information Systems Analyst 4	1.00	**1.00**	66,768 - 80,891	66,768
20000536	1532	Intermediate Stenographer	1.00	**1.00**	32,094 - 38,813	39,007
90000603	1591	Lifeguard 1 - Hourly	52.00	**48.22**	33,758 - 40,560	1,627,830
20000606	1593	Lifeguard 2	49.85	**55.67**	49,150 - 59,488	3,261,326
20000619	1603	Lifeguard 3	13.00	**13.00**	54,184 - 65,541	856,297
20001232	2280	Lifeguard Chief	1.00	**1.00**	46,966 - 172,744	120,461
20000604	1592	Lifeguard Sergeant	15.95	**16.00**	59,363 - 71,739	1,141,033
20000622	1608	Marine Mechanic	1.00	**1.00**	44,366 - 53,206	53,206
20000601	1589	Marine Safety Lieutenant	4.00	**4.00**	71,552 - 86,403	345,095
20000445	1452	Motive Service Technician	1.00	**1.00**	34,195 - 40,976	40,976
20000630	1612C	Organization Effectiveness Specialist 3	0.00	**1.00**	59,363 - 71,760	59,363
20000639	1615	Organization Effectiveness Supervisor	1.00	**0.00**	66,768 - 80,891	-
20000680	1648	Payroll Specialist 2	3.00	**3.00**	34,611 - 41,787	125,988
20000173	1238	Payroll Supervisor	1.00	**1.00**	39,686 - 48,069	48,309
20001222	2270	Program Manager	1.67	**2.00**	46,966 - 172,744	194,382
20000761	1751	Project Officer 1	1.00	**1.00**	66,622 - 80,454	80,857
20000783	1776	Public Information Clerk	1.00	**1.00**	31,491 - 37,918	38,108
20000784	1777	Public Information Officer	1.00	**1.00**	43,514 - 52,707	52,970
20000927	1879	Senior Clerk/Typist	2.00	**2.00**	36,067 - 43,514	87,462
20000015	1106	Senior Management Analyst	1.00	**2.00**	59,363 - 71,760	144,238
20000916	1871	Senior Public Information Officer	1.00	**1.00**	54,059 - 65,333	65,660
20000955	1902	Storekeeper 1	1.00	**1.00**	34,611 - 41,517	35,649

Fire-Rescue

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
20000313	1366	Supervising Department Human Resources Analyst	1.00	**1.00**	66,768 -	80,891	80,891
20000970	1917	Supervising Management Analyst	1.00	**2.00**	66,768 -	80,891	147,659
20000756	1746	Word Processing Operator	2.00	**2.00**	31,491 -	37,918	76,216
		'D' Div Pay					51,831
		Air Operations Pay					84,748
		Airport Transfer					84,894
		Annual Pump Testing					90,114
		Battalion Medical Off					85,435
		Bilingual - Dispatcher					10,192
		Bilingual - Regular					21,840
		Bilingual Pay Fire					171,623
		Breathing Apparatus Rep					43,068
		Cliff Rescue Inst Pay					35,281
		Dispatcher Training					3,744
		Dive Team Pay					80,189
		EMS Speciality Pay					87,262
		Emergency Medical Tech					5,669,028
		Explosive Ord Sqd					64,078
		Fire Admin Assign					633,307
		Hazardous Mat. Squad					222,962
		Hose Repair					89,305
		K-9 Handler Fire					11,187
		Ladder Repair					84,001
		Metro Arson Strike Team					24,054
		Night Shift Pay					22,405
		Overtime Budgeted					16,996,019
		Paramedic Pay					2,394,577
		Paramedic Splty Pay					516,875
		Small Eq Repair					41,025
		Split Shift Pay					58,274
		Star Team Paramedic					62,264
		Termination Pay Annual Leave					1,532,074
Salaries and Wages Subtotal			**1,146.09**	**1,148.89**			**$ 104,819,583**

Fringe Benefits

Employee Offset Savings	$	2,015,985
Flexible Benefits		6,637,896
Long-Term Disability		431,817
Medicare		890,708
Other Post-Employment Benefits		6,320,736
Retirement ARC		37,304,996
Retirement DROP		443,911
Retirement Offset Contribution		150,934

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
		Risk Management Administration				1,049,064
		Supplemental Pension Savings Plan				519,565
		Unemployment Insurance				282,744
		Workers' Compensation				3,789,570
Fringe Benefits Subtotal						**$ 59,837,926**
Total Personnel Expenditures						**$ 164,657,509**

Fire and Lifeguard Facilities Fund

Department Expenditures

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Fire and Lifeguard Facilities Fund	$ 1,673,157	**$ 1,675,537**	$ 2,380
Total	**$ 1,673,157**	**$ 1,675,537**	**$ 2,380**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 1,629,325	$ -
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	2,380
Total	**0.00**	**$ 1,629,325**	**$ 2,380**

Expenditures by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
NON-PERSONNEL			
Contracts	$ 46,212	**$ 46,212**	$ -
Other	1,626,945	**1,629,325**	2,380
NON-PERSONNEL SUBTOTAL	**$ 1,673,157**	**$ 1,675,537**	**$ 2,380**
Total	**$ 1,673,157**	**$ 1,675,537**	**$ 2,380**

Revenues by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Other Financial Sources (Uses)	$ 1,626,945	**$ 1,629,325**	$ 2,380
Total	**$ 1,626,945**	**$ 1,629,325**	**$ 2,380**

Fire-Rescue

Fire/Emergency Medical Services Transport Program Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Emergency Medical Services	$	4,548,284	**$**	**11,215,596**	$	6,667,312
Total	**$**	**4,548,284**	**$**	**11,215,596**	**$**	**6,667,312**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Emergency Medical Services	33.40	**33.00**	(0.40)
Total	**33.40**	**33.00**	**(0.40)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Transfer of Emergency Medical Services Fund Balance Transfer of accumulated Emergency Medical Services fund balance to the Fire-Rescue Department.	0.00	$	4,100,000	$	-
Transfer of Emergency Medical Services Revenue Transfer of Emergency Medical Services revenue to the Fire-Rescue Department.	0.00		1,000,000		1,000,000
Emergency Medical Services for San Diego Airport Addition of revenue and expenditures as a result of a reimbursable contract providing emergency medical services to the San Diego Airport.	0.00		700,000		700,000
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00		61,197		-
Dispatch Supervision Reimbursement Reimbursement to the Fire-Rescue Department for partial costs associated with dispatch supervision.	0.00		60,000		-
Medical Supplies and Travel Expenditures Addition of supplies and contracts expenditures based on current projections and commitments. Additional expenditures include medical supplies, travel, and other non-personnel expenditures.	0.00		46,465		-
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00		38,630		-
Reduction in Supplies and Contracts Additional reduction of supplies and contracts expenditures after a review of prior year spending trends.	0.00		(79,930)		-
Reduction in Overtime Funding Reduction in overtime funding to reflect the Fiscal Year 2012 overtime projection.	0.00		(336,100)		-
Reduction in Equipment Outlay Reduction in capital expenditures to reflect the Fiscal Year 2012 projection for equipment outlay.	0.00		(482,441)		-

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	311,306
Total	**0.00**	**$ 5,107,821**	**$ 2,011,306**

Expenditures by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
PERSONNEL			
Salaries and Wages	$ 2,063,553	**$ 2,704,901**	$ 641,348
Fringe Benefits	1,009,387	**1,634,177**	624,790
PERSONNEL SUBTOTAL	**$ 3,072,940**	**$ 4,339,078**	**$ 1,266,138**
NON-PERSONNEL			
Supplies	$ 58,480	**$ 41,450**	$ (17,030)
Contracts	145,386	**903,416**	758,030
Information Technology	37,076	**38,630**	1,554
Other	518,661	**5,659,722**	5,141,061
Capital Expenditures	715,741	**233,300**	(482,441)
NON-PERSONNEL SUBTOTAL	**$ 1,475,344**	**$ 6,876,518**	**$ 5,401,174**
Total	**$ 4,548,284**	**$ 11,215,596**	**$ 6,667,312**

Revenues by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Charges for Current Services	$ -	**$ 700,000**	$ 700,000
Other Revenue	4,921,395	**5,670,926**	749,531
Revenue from Federal Agencies	438,225	**-**	(438,225)
Revenue from Other Agencies	500,000	**1,500,000**	1,000,000
Total	**$ 5,859,620**	**$ 7,870,926**	**$ 2,011,306**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
Salaries and Wages						
20001189	2237	Deputy Fire Chief	1.00	**1.00**	$46,966 - $172,744	$ 133,281
20000509	1517	Emergency Medical Technician	1.60	**1.00**	26,437 - 31,907	31,907
20000446	1453	Fire Battalion Chief	2.00	**1.00**	82,722 - 100,110	100,110
20000449	1456	Fire Captain	5.00	**4.00**	70,970 - 85,904	298,814
20000457	1462	Fire Fighter 2	13.60	**14.00**	52,520 - 63,378	713,595
20000496	1507	Paramedic 2	9.20	**9.00**	44,970 - 54,288	488,599
20001126	2162	Quality Management Coordinator	0.00	**2.00**	23,005 - 137,904	174,400
20000015	1106	Senior Management Analyst	1.00	**1.00**	59,363 - 71,760	61,144
		Bilingual Pay Fire				1,117
		EMS Speciality Pay				4,295
		Emergency Medical Tech				136,086
		Fire Admin Assign				55,060
		Overtime Budgeted				439,002
		Paramedic Pay				44,344

Fire-Rescue

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
		Paramedic Recert Bonus					6,425
		Paramedic Tring Off					16,722
Salaries and Wages Subtotal			**33.40**	**33.00**		**$**	**2,704,901**
Fringe Benefits							
		Employee Offset Savings				$	59,117
		Flexible Benefits					217,477
		Long-Term Disability					11,451
		Medicare					24,416
		Other Post-Employment Benefits					193,312
		Retirement ARC					886,104
		Retirement DROP					12,910
		Retirement Offset Contribution					237
		Risk Management Administration					32,096
		Supplemental Pension Savings Plan					31,883
		Unemployment Insurance					7,640
		Workers' Compensation					157,534
Fringe Benefits Subtotal						**$**	**1,634,177**
Total Personnel Expenditures						**$**	**4,339,078**

Revenue and Expense Statement (Non–General Fund)

Fire and Lifeguard Facilities Fund		FY2011 Budget*		FY2012 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	195,473	$	149,841
TOTAL BALANCE AND RESERVES	**$**	**195,473**	**$**	**149,841**
REVENUE				
Safety Sales Tax - Fire Facilities	$	1,626,945	$	1,629,325
TOTAL REVENUE	**$**	**1,626,945**	**$**	**1,629,325**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**1,822,418**	**$**	**1,779,166**
OPERATING EXPENSE				
Administrative Services	$	46,212	$	46,212
Lease Payments		1,626,945		1,629,325
TOTAL OPERATING EXPENSE	**$**	**1,673,157**	**$**	**1,675,537**
TOTAL EXPENSE	**$**	**1,673,157**	**$**	**1,675,537**
BALANCE	**$**	**149,261**	**$**	**103,629**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$**	**1,822,418**	**$**	**1,779,166**

* At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Fire-Rescue

Revenue and Expense Statement (Non–General Fund)

Fire/Emergency Medical Services Transport Program Fund		FY2011 Budget*		FY2012 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	6,316,880	$	3,249,386
Continuing Appropriation - CIP		–		400,000
Subsidy Reserve		500,000		500,000
TOTAL BALANCE AND RESERVES	**$**	**6,816,880**	**$**	**4,149,386**
REVENUE				
San Diego Medical Services Enterprise Fees	$	5,359,620	$	5,670,926
San Diego Medical Services Enterprise Profit		500,000		1,500,000
EMS SD Airport Agreement		–		700,000
TOTAL REVENUE	**$**	**5,859,620**	**$**	**7,870,926**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**12,676,500**	**$**	**12,020,312**
OPERATING EXPENSE				
Emergency Medical Services Operations	$	4,548,284	$	11,215,596
TOTAL OPERATING EXPENSE	**$**	**4,548,284**	**$**	**11,215,596**
TOTAL EXPENSE	**$**	**4,548,284**	**$**	**11,215,596**
RESERVES				
Continuing Appropriation - CIP	$	–	$	400,000
Subsidy Reserve		500,000		500,000
TOTAL RESERVES	**$**	**500,000**	**$**	**900,000**
BALANCE	**$**	**7,628,216**	**$**	**(95,284)**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$**	**12,676,500**	**$**	**12,020,312**

* At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Office of Homeland Security



Department Description

The San Diego Office of Homeland Security (SD-OHS) oversees the City's Homeland Security, Disaster Preparedness, Emergency Management, and Recovery/Mitigation Programs. The primary focus is to ensure that comprehensive emergency preparedness, training, response, recovery, and mitigation services are concentrated to minimize the adverse effects to life, property, the environment, and the City's economic base from natural, technological, and man-made disasters.

SD-OHS is responsible for securing and managing federal Homeland Security grant funds through the Urban Area Security Initiative (UASI) grants for the region. These grants are intended to address the needs of high-threat, high density urban areas to assist in building enhanced and sustainable capacity to prevent, protect against, respond to, and recover from acts of terrorism. The UASI program focuses on enhancing preparedness through regional collaboration and development of integrated regional systems. SD-OHS also manages and administers other federal grant programs that are awarded directly to the City to improve our homeland security and emergency management capabilities.

Disaster Preparedness efforts ensure that the City is prepared for major disasters by coordinating planning efforts and the training of City employees; assisting with the integration of the City's emergency plans in a collaborative environment both internally and externally; interfacing with county, State, and federal jurisdictions; and ensuring the flow of information to the public and business community to assist in emergency preparation and response.

Under the Emergency Management Program, SD-OHS maintains the City's Emergency Operations Center (EOC) and alternate EOC in a ready-to-activate status, ensures assigned staff is fully trained and capable of carrying out their responsibilities during activations, and manages the EOC during responses to multi-department and citywide emergencies to support incident response activities and maintain citywide response capabilities. This program oversees the opening of shelters and provision of mass care during a disaster, as well as establishing the local disaster assistance centers to provide assistance to the public following a disaster.

SD-OHS coordinates Recovery and Mitigation Programs for the City by collecting timely disaster-related data and coordinating applications for State and federal grant programs related to disaster response, recovery, and mitigation. These grant programs provide a vital source of revenue to offset the costs of natural and man-made disasters and to implement preventive measures to mitigate risks.

Office of Homeland Security

The Department's mission is:

To effectively prevent, prepare for, respond to, and recover from natural or man-made disasters

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Build a sustainable organization
Homeland security, disaster preparedness, and emergency management are core functions of a municipal government. To build a sustainable organization, a trained and skilled workforce focused on the Department's mission and goals is needed to ensure effectiveness and stability. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Promote the intrinsic value of OHS to the City
- Develop a trained and skilled workforce
- Increase innovation that promotes improvement
- Maintain an environment that recognizes and rewards high performing teams
- Establish a culture that encourages employee participation and growth

Goal 2: Establish a robust, integrated, and comprehensive emergency preparedness and response platform
A comprehensive emergency preparedness and response program requires developed plans that are trained to and exercised on a regular basis. Effective plans require a collaborative and coordinated approach in partnership with regional stakeholders and key City departments. The Department will move toward accomplishing this goal by focusing on the following objective:

- Collaborate and coordinate in the development of program components

Goal 3: Coordinate internal and external resources (people, equipment, and services) in collaboration with governmental and private sector partners before, during, and after major emergencies or disasters
The success of any disaster preparedness and emergency management program is contingent upon the development and fostering of collaborative working relationships with key stakeholders. These relationships strengthen cooperative efforts, facilitate effective response activities, and ensure information sharing. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Establish and maintain key interagency and jurisdictional working relationships
- Expand the development and use of contracts, agreements, and memoranda of understanding
- Maintain operational readiness of the EOC

Goal 4: Establish sound fiscal practices
To effectively manage and administer financial programs, sound fiscal practices are required. The goal of OHS ensures the integrity of its grant program and General Fund budget through the development and implementation of internal control principles and controls, the certification of staff in grant management principles, and the development of protocols and procedures for the monitoring and auditing of grant sub-recipients. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Effectively manage and administer grant programs
- Effectively manage and administer the OHS General Fund budget

Service Efforts and Accomplishments

The Homeland Preparedness Coordination Council meets on an as-needed basis to provide oversight for the Homeland Preparedness Program. The departments represented in the Council include the Mayor's Office, Office of

Homeland Security, Police Department, Fire-Rescue Department, General Services, Environmental Services, Development Services, Park & Recreation, and Public Utilities Departments. Representatives from other departments are included as necessary.

The City is the sub-grantee of the federal Department of Homeland Security's Homeland Security Grant Program (HSGP) funds under the Urban Area Security Initiative (UASI) Grant Program. The City is also a sub-grantee of the federal Domestic Nuclear Detection Office (DNDO) Preventive Radiological/Nuclear Detection Grant Program. SD-OHS administers and manages the UASI and DNDO grant funds for the San Diego Urban Area which includes 18 incorporated cities, unincorporated County areas, and all political subdivisions. Additionally, the City receives grant funds as a sub-recipient under the State Homeland Security Grant Program and the Emergency Management Performance Grant. SD-OHS currently manages and administers $45.7 million under active grants and $70 million in unaudited inactive grant programs for the region, and oversees $10.9 million in funds directly allocated to the City under various grant programs for prevention, emergency planning, training, and specialized equipment for the City's first responders.

Under the City's Recovery/Mitigation Program, SD-OHS currently manages $70.6 million in projects obligated under state and federal public assistance programs. The Department continues to work with the California Emergency Management Agency (CalEMA), the Federal Emergency Management Agency (FEMA), and the Federal Highway Administration (FHWA) on disaster recovery for a number of disasters since 2003.

- The Cedar Fire disaster from October 2003 resulted in $3.9 million in City damages. The City of San Diego has submitted all the required project close-out documentation and recovered a total of $3.8 million for project and administration efforts. FEMA notified the City on May 8, 2008, that they have officially closed this disaster. On June 3, 2009, CalEMA issued their audit letter closing this disaster. This disaster is pending federal and/or state audit.
- The severe winter storms in late Calendar Year 2004 and early Calendar Year 2005 resulted in $16.1 million in damages to public land and facilities caused by flooding, debris flows, mudslides, and sinkholes. Gubernatorial proclamations and presidential declarations for these two major disasters in California allowed the City to apply for state and federal assistance, including Public Assistance and Federal Highway Administration (FHWA) funds. To date, the City has recovered $8.1 million for project and administration costs for two storm periods from December 27, 2004 through January 11, 2005, and February 16, 2005 through February 23, 2005.
- The Soledad Mountain Landslide disaster that occurred on October 3, 2007, resulted in approximately $27.3 million in response efforts and damages to public land and facilities. To date, the City of San Diego has recovered $19.5 million in funding from CalEMA and the Federal Highway Administration for project costs and administration efforts.
- The Southern California Wildfire disaster that began on October 21, 2007, resulted in approximately $22.4 million in response efforts and damages to public land and facilities. A gubernatorial proclamation and presidential declaration allowed the City to apply for a total of $18.7 million in state and federal assistance for project costs. To date, SD-OHS has recovered $18.4 million in project costs and administrative efforts under the Public Assistance Program and California Disaster Assistance Act, and private property insurance reimbursements.
- The 2010 December Winter Storm disaster began on December 18, 2010, and resulted in a gubernatorial emergency proclamation for San Diego County. A presidential emergency declaration was issued on January 26, 2011. To date eligible disaster costs total $4.8 million, and CalEMA and FEMA are in the process of obligating/approving funding for the projects associated with this disaster.

The Recovery/Mitigation Program leads the City's participation in the San Diego County Multi-Jurisdictional Hazard Mitigation Plan and administrative efforts for the Pre-Disaster Mitigation Seismic Retrofit Water Line Project, the Pre-Disaster Flood Mitigation Grant Program Flood Plan, and the Hazard Mitigation Grant Programs for Open Space Brush Management totaling $5.8 million.

Under the Emergency Management Program SD-OHS participated in and coordinated the City's involvement in one regional emergency exercise and six emergency management training events for the City's EOC staff and local

partner agencies/organizations during Fiscal Year 2011. The SD-OHS Emergency Management Program also coordinated and oversaw citywide annual training and reporting requirements associated with FEMA's National Incident Management System (NIMS); compliance with NIMS training and implementation guidelines is a prerequisite for the City to receive HSGP funds.

Key Performance Indicators

Performance Measure	Actual FY2010	Actual FY2011
1. Percent of Emergency Operations Center (EOC) staff trained for their respective positions/roles	83%	90%
2. Percent of recommendations from after-action reports on exercises and/or disasters that have been addressed and/or implemented	100%	100%

Office of Homeland Security

Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		13.51		**13.40**		(0.11)
Personnel Expenditures	$	1,435,499	**$**	**1,490,582**	$	55,083
Non-Personnel Expenditures		320,416		**324,938**		4,522
Total Department Expenditures	**$**	**1,755,915**	**$**	**1,815,520**	**$**	**59,605**
Total Department Revenue	**$**	**1,033,828**	**$**	**1,087,593**	**$**	**53,765**

General Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Office of Homeland Security	$	1,755,915	**$**	**1,815,520**	$	59,605
Total	**$**	**1,755,915**	**$**	**1,815,520**	**$**	**59,605**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Office of Homeland Security	13.51	**13.40**	(0.11)
Total	**13.51**	**13.40**	**(0.11)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	1.40	$	129,381	$	-
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00		101,626		-
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00		53,640		-
Reduction in Travel and Training Reduction of travel and training expenditures.	0.00		(12,253)		-
Reduction of Non-Personnel Expenditures Reduction of non-training related travel and photocopy services expenditures. The reduction of non-training related travel expenditures may limit opportunities to collaborate on best practices in emergency management and disaster preparedness; while the reduction in photocopy services will maintain the minimum level of funding required to support projected copy/production needs.	0.00		(20,000)		-

Office of Homeland Security

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Revised Revenue Addition of revenue due to the conversion of an Administrative Aide 2 partially funded by the General Fund to 1.00 Administrative Aide 2 funded entirely with grant funding to maintain staffing levels necessary to meet OHS' significant grant processing workload.	0.00	-	37,780
Additional Grant Funding Addition of revenue due to hourly Administrative Aide 2 funded with grant funding.	0.00	-	15,985
Total	**1.40**	**$ 252,394**	**$ 53,765**

Expenditures by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
PERSONNEL			
Salaries and Wages	$ 883,220	**$ 972,054**	$ 88,834
Fringe Benefits	552,279	**518,528**	(33,751)
PERSONNEL SUBTOTAL	**$ 1,435,499**	**$ 1,490,582**	**$ 55,083**
NON-PERSONNEL			
Supplies	$ 29,750	**$ 23,478**	$ (6,272)
Contracts	146,810	**136,358**	(10,452)
Information Technology	108,856	**101,626**	(7,230)
Energy and Utilities	25,000	**48,137**	23,137
Other	10,000	**15,339**	5,339
NON-PERSONNEL SUBTOTAL	**$ 320,416**	**$ 324,938**	**$ 4,522**
Total	**$ 1,755,915**	**$ 1,815,520**	**$ 59,605**

Revenues by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Charges for Current Services	$ -	**$ 15,985**	$ 15,985
Revenue from Federal Agencies	1,033,828	**1,071,608**	37,780
Total	**$ 1,033,828**	**$ 1,087,593**	**$ 53,765**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
Salaries and Wages						
20000024	1107	Administrative Aide 2	2.00	**2.00**	$42,578 - $51,334	$ 96,347
90000024	1107	Administrative Aide 2 - Hourly	0.00	**0.35**	42,578 - 51,334	14,902
20000119	1218	Associate Management Analyst	2.00	**2.00**	54,059 - 65,333	119,990
90001232	2280	Lifeguard Chief - Hourly	0.81	**0.35**	46,966 - 172,744	38,449
20000724	1696	Police Sergeant	0.35	**0.00**	76,274 - 92,206	-
90000724	1696	Police Sergeant - Hourly	0.00	**0.35**	76,274 - 92,206	26,696
20001222	2270	Program Manager	1.35	**1.00**	46,966 - 172,744	95,318
90001222	2270	Program Manager - Hourly	0.00	**0.35**	46,966 - 172,744	38,449
20000015	1106	Senior Management Analyst	3.00	**1.00**	59,363 - 71,760	72,119
20000023	1106H	Senior Management Analyst	2.00	**4.00**	59,363 - 71,760	279,295

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
20000986	1917P	Supervising Management Analyst	2.00	**2.00**	66,768 - 80,891	147,659
		Advanced Post Certificate				2,269
		Termination Pay Annual Leave				40,561
Salaries and Wages Subtotal			**13.51**	**13.40**		**$ 972,054**
Fringe Benefits						
		Employee Offset Savings				$ 13,090
		Flexible Benefits				87,794
		Long-Term Disability				5,641
		Medicare				11,360
		Other Post-Employment Benefits				72,492
		Retirement ARC				263,444
		Retirement DROP				3,093
		Retirement Offset Contribution				2,245
		Risk Management Administration				12,036
		Supplemental Pension Savings Plan				32,738
		Unemployment Insurance				3,330
		Workers' Compensation				11,265
Fringe Benefits Subtotal						**$ 518,528**
Total Personnel Expenditures						**$ 1,490,582**



Department Description

For 122 years, the San Diego Police Department (SDPD) has served the residents of this City with professionalism, dependability, and integrity. In addition to the full-service headquarters building, the City is represented by nine area commands divided into 19 service areas, policing 122 neighborhoods. The Department provides patrol, traffic, investigative, records, permits and licensing, laboratory, and support services.

The mission of the Department is accomplished through the practice of community-based policing and problem-solving known as Neighborhood Policing. This approach requires a shared responsibility between the Police Department and the residents of San Diego for addressing underlying problems contributing to crime and the fear of crime. The men and women of the SDPD work together in a problem-solving partnership with communities, government agencies, private groups, and individuals to fight crime and improve the quality of life for the residents and visitors of San Diego.

The Department's mission is:

To maintain peace and order by providing the highest quality police services

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Improve quality of life for all
The Police Department's highest priority is to ensure that San Diego is safe for all of its residents. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Reduce violent crime through prevention, identification, and apprehension of criminal offenders
- Maintain priority call response times
- Ensure effective policing by addressing command and community priorities

Police

Goal 2: Strive for continuous improvement in efficiency and effectiveness
In the pursuit of operational excellence, it is important to continuously seek ways in which to operate as efficiently and effectively as possible. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Effectively utilize and manage resources
- Efficiently manage staffing levels
- Ensure continuous improvement of operations by identifying best practices in policing
- Pursue funding sources for new technology and equipment

Goal 3: Ensure accountability to high standards of performance, ethics, and professional conduct
High standards of integrity, professional conduct, and performance are vital to the success of the Police Department. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Empower and develop the workforce to achieve excellence
- Support an informed and trained workforce
- Encourage sound decision-making
- Promote professional and ethical behavior by employees

Service Efforts and Accomplishments

Crime Rates

The total number of index crimes in San Diego decreased 4.7 percent in 2010 compared to 2009. Index crimes include murder, rape, robbery, aggravated assault, burglary, larceny, and motor vehicle theft. Information on these crime types is collected and measured nationwide by the Department of Justice Uniform Crime Reporting program. The index crimes have continued to decline from 2009 levels which were the lowest in 40 years while the population nearly doubled during that timeframe.

Clearances

The percentage of index crimes cleared during 2010 increased to 18.5 percent compared to 18.2 percent for 2009. Violent Crime clearances totaled 51.3 percent in 2010 compared to 48.5 percent in 2009.

Automated Property Management System

The Department received a donation from the San Diego Police Foundation to procure an Automated Property Management System. This Internet-based software solution will allow police officers to enter items to be impounded (i.e., narcotics, bicycles, firearms, money, prisoner property) directly from the field and will streamline the case management process for all Department investigators. This system will also track the destruction dates of individual items allowing staff to better manage the space needed to accommodate approximately 700,000 items. The Property Room staff is currently managing approximately 150,000 active property tags, all in paper form. Implementation of this new system will drastically reduce handwritten documentation, reduce the time Property Room staff spends on processing incoming and outgoing property and evidence, and most importantly, produce an unalterable chain of custody documentation for use in court. With the data captured electronically, all Police Department divisions will have the ability to access the system, query, and generate reports. In addition, this system will also ensure a much higher level of accountability throughout the Department related to the management of evidence and property.

Curfew and Truancy Sweeps

In 2010, the Department conducted curfew sweeps which resulted in a total of 532 juveniles detained. Of those, 348 were sent to the diversion program, 155 were given Notices to Appear, and 23 were forwarded to the Juvenile District Attorney's Office.

The Department also conducted truancy sweeps in 2010 which resulted in a total of 171 juveniles detained. Of those, 84 were sent to the diversion program and 48 were given Notices to Appear.

In part, these efforts were responsible for a 12.3 percent reduction in juveniles being victims of a violent crime in 2010.

Citizen Online Reporting

In June 2010, the Citizen Online Reporting System (CORS) became available on the City's website (http://www.sandiego.gov) and the Police Department's website (http://www.sandiego.gov/police/). CORS is conveniently available 24 hours a day, seven days a week and is user friendly. Residents may complete their own reports for the following crimes: harassing communications, lost property, theft, theft from a vehicle, vandalism, vandalism of a vehicle, and vehicle tampering. The reports are investigated and processed in the same manner as reports taken by police officers. Since implementation, over 8,400 reports were completed. Residents receive a case number and electronic copy upon completion of the report. In addition to being a convenience for residents, it is also a significant time savings for officers.

Key Performance Indicators

Performance Measure	Actual CY2010	Estimated CY2011
1. Average response time to priority E calls (in minutes)	6.3	7.0
2. Average response time to priority 1 calls (in minutes)	11.1	14.0
3. Average response time to priority 2 calls (in minutes)	22.8	27.0
4. Average response time to priority 3 calls (in minutes)	62.0	70.0
5. Average response time to priority 4 calls (in minutes)	67.8	70.0
6. Clearance rates for violent crimes (homicide, sexual assault, robbery, aggravated assault)	51.3%	50.0%
7. Violent crimes per 1,000 (homicide, sexual assault, robbery, aggravated assault)	4.08	4.50

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Department Summary

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Positions	2,538.20	**2,514.85**	(23.35)
Personnel Expenditures	$ 332,697,689	**$ 337,805,106**	$ 5,107,417
Non-Personnel Expenditures	63,355,549	**66,681,610**	3,326,061
Total Department Expenditures	**$ 396,053,238**	**$ 404,486,716**	**$ 8,433,478**
Total Department Revenue	**$ 49,096,798**	**$ 51,802,559**	**$ 2,705,761**

General Fund

Department Expenditures

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Administrative Services	$ 35,183,741	**$ 38,000,354**	$ 2,816,613
Centralized Investigations	56,164,812	**61,324,340**	5,159,528
Family Justice Center	328,125	**340,082**	11,957
Neighborhood Policing	48,252,597	**41,529,097**	(6,723,500)
Patrol Operations	215,591,770	**225,825,061**	10,233,291
Police	29,323,304	**26,802,167**	(2,521,137)
Total	**$ 384,844,349**	**$ 393,821,101**	**$ 8,976,752**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Administrative Services	252.71	**254.25**	1.54
Centralized Investigations	389.75	**406.50**	16.75
Family Justice Center	4.00	**4.00**	0.00
Neighborhood Policing	336.29	**267.00**	(69.29)
Patrol Operations	1,478.25	**1,508.00**	29.75
Police	77.20	**75.10**	(2.10)
Total	**2,538.20**	**2,514.85**	**(23.35)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 28,877,067	$ -
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	8,904,559	-
Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	41.10	1,529,944	-
Animal Services Contract Additional funding to support the contract with the County of San Diego for animal services.	0.00	339,012	-

Police

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Restoration of Police Sergeant Adjustment reflects the restoration of 1.00 Police Sergeant position that had been inadvertently omitted from the Fiscal Year 2012 Proposed Budget.	1.00	149,025	-
Restoration of Criminalist 2 Adjustment reflects the restoration of 1.00 Criminalist 2 position that had been inadvertently omitted from the Fiscal Year 2012 Proposed Budget.	1.00	124,646	-
Position Transfer Transfer of 1.00 unfunded Information Systems Analyst 4 from the Development Services Department to support the Data Services section in the Police Department.	1.00	-	-
Publishing Services Managed Competition Savings Adjustment to reflect savings to Publishing Services client departments realized by the Managed Competition winning bid.	0.00	(24,512)	-
Reduction of Clerical Assistant 2 Reduction of 0.50 Clerical Assistant 2 from the Human Resources section of the Administrative Services Division. This reduction will reduce the availability of personnel available to assist employees with benefits, medical leave, and other human resources services.	(0.50)	(36,729)	-
Reclassification of Trash/Recycling Dumpster Service Expenses Adjustment reflects the reclassification of trash/recycling dumpster service expenses from discretionary to non-discretionary.	0.00	(61,494)	-
Reduction of Administrative Aide 2 Reduction of 1.00 Administrative Aide 2 from the Centralized Investigations Division. This reduction will result in the reassignment of various administrative duties to investigators.	(1.00)	(77,920)	-
Reduction of Multimedia Production Specialist Reduction of 1.00 Multimedia Production Specialist. The elimination of this position will result in video production not completed or reassigned to CityTV24 personnel.	(1.00)	(79,383)	-
Reduction of Associate Management Analyst Reduction of 1.00 Associate Management Analyst from the Administrative Services Division. The elimination of this position will impact the ability to ensure revenue is calculated accurately and timely and will reduce the mandated oversight of State and federal grants.	(1.00)	(95,173)	-
MRO Savings Reduction in non-personnel expenses due to savings resulting from cooperative purchasing agreements for maintenance, repair, and operations (MRO) supplies.	0.00	(127,500)	-
Gang Commission Transfer Transfer of the Gang Commission, consisting of 1.00 Executive Director and associated revenue and non-personnel expenditures, to the Administration Department	(1.00)	(174,412)	(29,151)

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Reduction of Sworn Personnel Uniform Allowance Reduction of sworn personnel uniform allowance due to anticipated vacancies.	0.00	(200,000)	-
Reduction in Supplies and Contracts Additional reduction of supplies and contracts expenditures after a review of prior year spending trends.	0.00	(440,338)	-
Reduction of Vacant Sworn Positions Reduction of 20.00 FTE vacant sworn positions.	(20.00)	(2,772,361)	-
Information Technology Efficiencies Reduction of information technology expenditures due to departmental efficiencies.	0.00	(1,322,472)	-
Transfer to the Police Decentralization Fund Adjustment to reflect a decrease in the transfer to the Police Decentralization Fund due to the availability of fund balance as a result of State relief received for booking fee expenditures in Fiscal Years 2010 and 2011.	0.00	(4,000,000)	-
Parking Citation Revenue Addition of revenue due to the pass-through of State mandated surcharges to the offender, previously paid from City revenues.	0.00	-	3,155,144
Public Safety Needs and Debt Service Adjustment due to the creation of the Public Safety Needs and Debt Service Fund to track safety sales taxes and expenditures for public safety needs.	0.00	-	2,329,938
Delinquent Parking Citation Revenue Adjustment to reflect an addition of one-time revenues associated with the delayed referral of delinquent parking citations for collections.	0.00	-	947,940
Revenue Recovery Audit Adjustment to reflect an increase in one-time revenue as a result of a revenue recovery audit of municipal court revenue.	0.00	-	500,000
Revenue from New/Revised User Fees Adjustment to reflect an anticipated revenue increase/ decrease from the implementation of new and revised user fee charges.	0.00	-	323,451
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	(531,561)
Total	**19.60**	**$ 30,511,959**	**$ 6,695,761**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted	FY2011–2012 Change
PERSONNEL					
Salaries and Wages	$	205,532,721	**$**	**209,501,570**	$ 3,968,849
Fringe Benefits		127,164,968		**128,303,536**	1,138,568
PERSONNEL SUBTOTAL	**$**	**332,697,689**	**$**	**337,805,106**	**$ 5,107,417**
NON-PERSONNEL					
Supplies	$	4,279,760	**$**	**3,358,085**	$ (921,675)

Police

Expenditures by Category *(Cont'd)*

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Contracts	26,562,962	**31,456,357**	4,893,395
Information Technology	8,662,202	**7,582,087**	(1,080,115)
Energy and Utilities	2,213,771	**6,727,454**	4,513,683
Other	7,835,973	**4,529,595**	(3,306,378)
Capital Expenditures	418,434	**200,246**	(218,188)
Debt	2,173,558	**2,162,171**	(11,387)
NON-PERSONNEL SUBTOTAL	**$ 52,146,660**	**$ 56,015,995**	**$ 3,869,335**
Total	**$ 384,844,349**	**$ 393,821,101**	**$ 8,976,752**

Revenues by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Charges for Current Services	$ 6,858,052	**$ 6,829,011**	$ (29,041)
Fines, Forfeitures, and Penalties	24,497,434	**28,388,289**	3,890,855
Licenses and Permits	6,050,792	**6,374,243**	323,451
Other Revenue	756,149	**756,149**	-
Revenue from Federal Agencies	600,000	**600,000**	-
Revenue from Other Agencies	309,723	**309,723**	-
Sales Tax	-	**2,510,496**	2,510,496
Total	**$ 39,072,150**	**$ 45,767,911**	**$ 6,695,761**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20000011	1104	Account Clerk	5.00	**5.00**	$31,491 -	$37,918	$ 187,126
90000011	1104	Account Clerk - Hourly	1.20	**1.10**	31,491 -	37,918	34,640
20000007	1100	Accountant 3	0.00	**1.00**	59,363 -	71,760	72,119
20000024	1107	Administrative Aide 2	11.00	**10.00**	42,578 -	51,334	503,291
20000050	1132I	Assistant Management Analyst	0.00	**1.00**	44,470 -	54,059	-
20000041	1132	Assistant Management Analyst	1.00	**0.00**	44,470 -	54,059	-
20001190	2238	Assistant Police Chief	4.00	**4.00**	46,966 -	172,744	539,643
20001216	22641	Assistant to the Police Chief-Civilian	1.00	**1.00**	23,005 -	137,904	123,040
20000311	1364	Associate Department Human Resources Analyst	1.00	**0.75**	54,059 -	65,333	47,530
20000134	1218O	Associate Management Analyst	2.00	**2.00**	54,059 -	65,333	120,638
20000119	1218	Associate Management Analyst	13.00	**13.00**	54,059 -	65,333	764,691
20000171	1236	Auto Messenger 1	3.00	**3.00**	26,208 -	31,491	93,057
20000201	1273	Building Maintenance Supervisor	1.00	**1.00**	61,859 -	74,797	75,171
20000224	1280	Building Service Technician	3.00	**3.00**	33,322 -	39,666	118,998
20000202	1274	Building Supervisor	2.00	**2.00**	39,770 -	47,736	95,950
20000231	1285	Cal-ID Technician	12.00	**12.00**	36,275 -	43,722	434,162
90000231	1285	Cal-ID Technician - Hourly	1.00	**0.89**	36,275 -	43,722	32,285
20000539	1535	Clerical Assistant 2	9.75	**6.75**	29,931 -	36,067	227,502
20000542	1535C	Clerical Assistant 2	0.50	**0.00**	29,931 -	36,067	-
20000540	1535A	Clerical Assistant 2	0.00	**1.00**	29,931 -	36,067	36,247

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
90000539	1535	Clerical Assistant 2 - Hourly	3.00	**2.76**	29,931 -	36,067	82,610
20001163	2209	Confidential Secretary to the Police Chief	1.00	**1.00**	16,827 -	105,518	60,680
20001175	2220	Crime Laboratory Manager	1.00	**1.00**	46,966 -	172,744	-
20000441	1448	Crime Scene Specialist	8.00	**8.00**	50,274 -	60,715	482,681
20000348	1384	Criminalist 2	13.00	**11.00**	74,942 -	90,542	936,834
20000349	1384A	Criminalist 2	10.00	**13.00**	74,942 -	90,542	1,165,563
20000391	1414	DNA Technical Manager	1.00	**1.00**	78,686 -	95,077	92,700
20000386	1411	Dispatcher 2	72.00	**72.00**	37,440 -	45,178	3,159,949
90000386	1411	Dispatcher 2 - Hourly	1.60	**1.36**	37,440 -	45,178	50,918
20000398	1421	Documents Examiner 3	2.00	**2.00**	68,016 -	82,118	162,594
20000408	1428	Electrician	1.00	**1.00**	47,091 -	56,534	56,534
20001120	2155	Executive Assistant Police Chief	1.00	**1.00**	59,155 -	224,099	154,592
20001220	2268	Executive Director	1.00	**0.00**	46,966 -	172,744	-
20000924	1876	Executive Secretary	2.00	**2.00**	43,555 -	52,666	104,278
20000178	1243	Information Systems Administrator	2.00	**2.00**	73,466 -	88,982	86,312
20000290	1348	Information Systems Analyst 2	9.00	**9.00**	54,059 -	65,333	497,670
20000293	1349	Information Systems Analyst 3	2.00	**2.00**	59,363 -	71,760	141,367
20000998	1926	Information Systems Analyst 4	1.00	**2.00**	66,768 -	80,891	78,464
20000180	1244	Information Systems Manager	1.00	**1.00**	84,427 -	102,253	96,118
20000377	1401	Information Systems Technician	0.50	**0.50**	42,578 -	51,334	25,795
20000536	1532	Intermediate Stenographer	1.00	**1.00**	32,094 -	38,813	37,843
20000730	1715	Interview and Interrogation Specialist 3	2.00	**2.00**	62,254 -	75,067	146,380
20000590	1580	Laboratory Technician	1.00	**1.00**	40,622 -	49,067	47,840
20000577	1570	Latent Print Examiner 2	10.00	**11.00**	59,634 -	72,072	677,231
90001073	2103	Management Intern - Hourly	0.82	**0.76**	24,274 -	29,203	18,448
20000165	1230	Multimedia Production Specialist	1.00	**0.00**	43,264 -	51,979	-
20000672	1640	Parking Enforcement Officer 1	39.50	**39.50**	35,630 -	42,848	1,664,107
20000663	1630	Parking Enforcement Officer 2	18.00	**18.00**	39,104 -	47,091	849,060
20000670	1639	Parking Enforcement Supervisor	6.00	**6.00**	43,077 -	51,750	308,948
20000680	1648	Payroll Specialist 2	6.00	**6.00**	34,611 -	41,787	251,513
20000173	1238	Payroll Supervisor	1.00	**1.00**	39,686 -	48,069	48,309
20000722	1694	Police Agent	4.00	**4.00**	65,874 -	79,664	159,328
20000717	1680	Police Captain	14.00	**14.00**	117,645 -	140,899	1,631,610
20001133	2173	Police Chief	1.00	**1.00**	59,155 -	224,099	172,928
20000308	1361	Police Code Compliance Officer	7.00	**7.00**	43,014 -	51,709	364,538
20000309	1362	Police Code Compliance Supervisor	1.00	**1.00**	49,462 -	59,446	52,430
20000719	1684	Police Detective	343.50	**330.50**	65,998 -	79,747	22,967,130
20000111	1195	Police Dispatch Administrator	2.00	**2.00**	61,630 -	74,880	149,668
20000987	1918	Police Dispatch Supervisor	11.00	**11.00**	54,746 -	66,040	719,500
20000729	1714	Police Dispatcher	54.00	**54.00**	45,240 -	54,538	2,647,809
90000729	1714	Police Dispatcher - Hourly	1.54	**1.30**	45,240 -	54,538	58,812

Police

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
20000696	1661	Police Lead Dispatcher	10.00	**10.00**	49,774 -	60,029	600,588
20000718	1683	Police Lieutenant	50.25	**50.00**	97,594 -	116,813	5,373,398
20000720	1692	Police Officer 1	125.00	**0.00**	49,254 -	59,467	-
20000721	1693	Police Officer 2	1,149.25	**1,274.00**	62,837 -	75,941	92,201,569
20000723	1695	Police Officer 3	7.00	**7.00**	65,998 -	79,747	159,494
20000734	1719	Police Property and Evidence Clerk	13.50	**13.50**	34,611 -	41,517	560,784
20000735	1720	Police Records Clerk	23.00	**24.00**	32,968 -	39,811	910,218
20000582	1575	Police Records Data Specialist	8.00	**8.00**	32,074 -	38,834	309,894
20000585	1576	Police Records Data Specialist Supervisor	1.00	**1.00**	38,834 -	46,675	45,508
20000724	1696	Police Sergeant	292.00	**284.00**	76,274 -	92,206	23,219,983
20000327	1377	Police Service Officer 2	8.00	**0.00**	39,187 -	47,133	-
20000329	1377B	Police Service Officer 2	0.00	**6.00**	39,187 -	47,133	278,558
20000331	1377D	Police Service Officer 2	0.00	**2.00**	39,187 -	47,133	91,910
20001222	2270	Program Manager	5.00	**5.00**	46,966 -	172,744	479,292
20000759	1749	Programmer Analyst 3	1.00	**1.00**	54,059 -	65,333	65,660
20000760	1750	Project Assistant	1.00	**1.00**	57,866 -	69,722	70,071
20000952	1900	Property and Evidence Supervisor	2.00	**2.00**	42,682 -	51,397	51,654
20000783	1776	Public Information Clerk	1.00	**2.00**	31,491 -	37,918	73,217
20000869	1844	Senior Account Clerk	1.00	**1.00**	36,067 -	43,514	43,731
20000927	1879	Senior Clerk/Typist	12.00	**12.00**	36,067 -	43,514	515,193
20000312	1365	Senior Department Human Resources Analyst	1.00	**1.00**	59,363 -	71,760	71,760
20000015	1106	Senior Management Analyst	1.00	**1.00**	59,363 -	71,760	-
20000064	1148	Senior Parking Enforcement Supervisor	1.00	**1.00**	52,603 -	63,398	61,406
20000882	1853	Senior Police Records Clerk	3.00	**3.00**	37,835 -	45,781	136,654
90000882	1853	Senior Police Records Clerk - Hourly	1.00	**0.93**	37,835 -	45,781	35,187
20000958	1904A	Senior Property & Evidence Supervisor	1.00	**1.00**	54,059 -	65,333	65,660
20000966	1913	Senior Refrigeration Mechanic	1.00	**1.00**	49,462 -	59,384	59,384
20001012	1933	Special Event Traffic Control Supervisor	3.00	**3.00**	39,042 -	46,925	140,072
20001013	1934	Special Event Traffic Controller 1	0.50	**0.50**	33,946 -	40,810	20,507
90001013	1934	Special Event Traffic Controller 1 - Hourly	35.04	**32.00**	33,946 -	40,810	1,086,259
20001022	1941	Supervising Academy Instructor	1.00	**1.00**	65,998 -	80,059	78,058
20001006	1930	Supervising Cal-ID Technician	3.00	**3.00**	41,600 -	50,253	99,157
20001243	1018	Supervising Crime Scene Specialist	1.00	**1.00**	68,224 -	82,493	82,906
20000892	1856	Supervising Criminalist	3.00	**3.00**	86,195 -	104,125	307,690
20000893	1856A	Supervising Criminalist	1.00	**1.00**	86,195 -	104,125	101,522
20000313	1366	Supervising Department Human Resources Analyst	1.00	**1.00**	66,768 -	80,891	78,464

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
20001244	1019	Supervising Latent Print Examiner	1.00	**1.00**	73,008 -	88,275	86,068
20000970	1917	Supervising Management Analyst	4.00	**4.00**	66,768 -	80,891	318,710
20000756	1746	Word Processing Operator	35.75	**37.75**	31,491 -	37,918	1,375,664
		2-Wheel Motorcyle (POA)					120,937
		2nd Watch Shift					1,423,824
		3-Wheel Motorcyle (MEA)					106,704
		3rd Watch Shift					1,734,595
		Acct Recon Pay					93,090
		Admin Assign Pay					41,490
		Advanced Post Certificate					8,334,101
		Air Support Trainer					7,974
		Bilingual - Dispatcher					45,136
		Bilingual - POA					945,320
		Bilingual - Regular					69,888
		Canine Care					96,976
		Class B					16,517
		Comm Relations					26,580
		Core Instructor Pay					12,472
		Detective Pay					465,610
		Dispatch Cert Pay					361,716
		Dispatcher Training					386,584
		Emergency Negotiator					56,070
		Field Training Pay					725,621
		Flight Pay					71,735
		Intermediate Post Certificate					1,233,078
		Latent Print Exam Cert					26,232
		Overtime Budgeted					17,137,779
		Split Shift Pay					397,299
		Swat Team Pay					290,366
		Termination Pay Annual Leave					202,687
		Vacation Pay In Lieu					1,900,158
Salaries and Wages Subtotal			**2,538.20**	**2,514.85**			**$ 209,501,570**

Fringe Benefits

Employee Offset Savings	$	4,693,543
Flexible Benefits		12,416,754
Long-Term Disability		988,047
Medicare		2,108,274
Other Post-Employment Benefits		14,174,061
Retiree Medical Trust		838
Retirement 401 Plan		3,732
Retirement ARC		79,995,388
Retirement DROP		809,409
Retirement Offset Contribution		84,101

Police

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
		Risk Management Administration				2,355,267
		Supplemental Pension Savings Plan				1,010,346
		Unemployment Insurance				659,344
		Workers' Compensation				9,004,432
Fringe Benefits Subtotal						**$ 128,303,536**
Total Personnel Expenditures						**$ 337,805,106**

Police Decentralization Fund

Department Expenditures

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Police	$ 7,942,828	**$ 7,942,553**	$ (275)
Total	**$ 7,942,828**	**$ 7,942,553**	**$ (275)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer from the General Fund Adjustment to reflect a decrease in the transfer from the General Fund due to the availabilty of fund balance in the Police Decentralization Fund as a result of State relief received for booking fee expenditures in Fiscal Years 2010 and 2011.	0.00	$ -	$ (4,000,000)
Total	**0.00**	**$ -**	**$ (4,000,000)**

Expenditures by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
NON-PERSONNEL			
Contracts	$ 7,942,553	**$ 7,942,553**	$ -
Energy and Utilities	275	**-**	(275)
NON-PERSONNEL SUBTOTAL	**$ 7,942,828**	**$ 7,942,553**	**$ (275)**
Total	**$ 7,942,828**	**$ 7,942,553**	**$ (275)**

Revenues by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Other Financial Sources (Uses)	$ 7,824,648	**$ 3,824,648**	$ (4,000,000)
Total	**$ 7,824,648**	**$ 3,824,648**	**$ (4,000,000)**

Seized & Forfeited Assets Fund

Department Expenditures

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Police	$ 2,066,061	$ -	$ (2,066,061)
Total	**$ 2,066,061**	**$ -**	**$ (2,066,061)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Seized Asset Fund Reorganization Adjustment reflects the reorganization of the Seized and Forfeited Asset Funds. Based on discoveries under new Internal Controls, the primary fund will be closed and has been distributed to Seized Assets-California, Seized Assets-Federal Department of Justice (DOJ), and Seized Assets-Federal Treasury funds ensuring accurate seized asset source tracking.	0.00	$ (2,066,061)	$ (1,000,000)
Total	**0.00**	**$ (2,066,061)**	**$ (1,000,000)**

Expenditures by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
NON-PERSONNEL			
Supplies	$ 30,079	$ -	$ (30,079)
Contracts	1,535,982	-	(1,535,982)
Energy and Utilities	500,000	-	(500,000)
NON-PERSONNEL SUBTOTAL	**$ 2,066,061**	**$ -**	**$ (2,066,061)**
Total	**$ 2,066,061**	**$ -**	**$ (2,066,061)**

Revenues by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Revenue from Federal Agencies	$ 1,000,000	$ -	$ (1,000,000)
Total	**$ 1,000,000**	**$ -**	**$ (1,000,000)**

Seized Assets - California

Department Expenditures

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Police	$ -	$ 10,000	$ 10,000
Total	**$ -**	**$ 10,000**	**$ 10,000**

Police

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Seized Asset Fund Reorganization Adjustment reflects the reorganization of the Seized and Forfeited Asset Funds. Based on discoveries under new Internal Controls, the primary fund will be closed and has been distributed to Seized Assets-California, Seized Assets-Federal Department of Justice (DOJ), and Seized Assets-Federal Treasury funds ensuring accurate seized asset source tracking.	0.00	$ 10,000	$ 10,000
Total	**0.00**	**$ 10,000**	**$ 10,000**

Expenditures by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
NON-PERSONNEL			
Contracts	$ -	**$ 10,000**	$ 10,000
NON-PERSONNEL SUBTOTAL	**$ -**	**$ 10,000**	**$ 10,000**
Total	**$ -**	**$ 10,000**	**$ 10,000**

Revenues by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Revenue from Federal Agencies	$ -	**$ 10,000**	$ 10,000
Total	**$ -**	**$ 10,000**	**$ 10,000**

Seized Assets - Federal DOJ

Department Expenditures

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Police	$ -	**$ 1,413,062**	$ 1,413,062
Total	**$ -**	**$ 1,413,062**	**$ 1,413,062**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Seized Asset Fund Reorganization Adjustment reflects the reorganization of the Seized and Forfeited Asset Funds. Based on discoveries under new Internal Controls, the primary fund will be closed and has been distributed to Seized Assets-California, Seized Assets-Federal Department of Justice (DOJ), and Seized Assets-Federal Treasury funds ensuring accurate seized asset source tracking.	0.00	$ 1,211,519	$ 900,000
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	201,543	-
Total	**0.00**	**$ 1,413,062**	**$ 900,000**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted	FY2011–2012 Change
NON-PERSONNEL					
Contracts	$	-	**$**	**1,413,062**	$ 1,413,062
NON-PERSONNEL SUBTOTAL	**$**	**-**	**$**	**1,413,062**	**$ 1,413,062**
Total	**$**	**-**	**$**	**1,413,062**	**$ 1,413,062**

Revenues by Category

		FY2011 Budget		FY2012 Adopted	FY2011–2012 Change
Revenue from Federal Agencies	$	-	**$**	**900,000**	$ 900,000
Total	**$**	**-**	**$**	**900,000**	**$ 900,000**

Seized Assets - Federal Treasury

Department Expenditures

		FY2011 Budget		FY2012 Adopted	FY2011–2012 Change
Police	$	-	**$**	**100,000**	$ 100,000
Total	**$**	**-**	**$**	**100,000**	**$ 100,000**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Seized Asset Fund Reorganization Adjustment reflects the reorganization of the Seized and Forfeited Asset Funds. Based on discoveries under new Internal Controls, the primary fund will be closed and has been distributed to Seized Assets-California, Seized Assets-Federal Department of Justice (DOJ), and Seized Assets-Federal Treasury funds ensuring accurate seized asset source tracking.	0.00	$	100,000	$	100,000
Total	**0.00**	**$**	**100,000**	**$**	**100,000**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted	FY2011–2012 Change
NON-PERSONNEL					
Contracts	$	-	**$**	**100,000**	$ 100,000
NON-PERSONNEL SUBTOTAL	**$**	**-**	**$**	**100,000**	**$ 100,000**
Total	**$**	**-**	**$**	**100,000**	**$ 100,000**

Revenues by Category

		FY2011 Budget		FY2012 Adopted	FY2011–2012 Change
Revenue from Federal Agencies	$	-	**$**	**100,000**	$ 100,000
Total	**$**	**-**	**$**	**100,000**	**$ 100,000**

Police

Serious Traffic Offenders Program Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Police	$	1,200,000	**$**	**1,200,000**	$	-
Total	**$**	**1,200,000**	**$**	**1,200,000**	**$**	**-**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
NON-PERSONNEL						
Supplies	$	60,296	**$**	**60,296**	$	-
Contracts		798,704		**798,704**		-
Other		321,000		**321,000**		-
Capital Expenditures		20,000		**20,000**		-
NON-PERSONNEL SUBTOTAL	**$**	**1,200,000**	**$**	**1,200,000**	**$**	**-**
Total	**$**	**1,200,000**	**$**	**1,200,000**	**$**	**-**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Fines, Forfeitures, and Penalties	$	1,165,000	**$**	**1,165,000**	$	-
Revenue from Money and Property		35,000		**35,000**		-
Total	**$**	**1,200,000**	**$**	**1,200,000**	**$**	**-**

Revenue and Expense Statement (Non–General Fund)

Police Decentralization Fund		FY2011 Budget*		FY2012 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	2,297,209	$	4,100,504
TOTAL BALANCE AND RESERVES	**$**	**2,297,209**	**$**	**4,100,504**
REVENUE				
Vehicle License Fees	$	7,824,648	$	3,824,648
TOTAL REVENUE	**$**	**7,824,648**	**$**	**3,824,648**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**10,121,857**	**$**	**7,925,152**
OPERATING EXPENSE				
Fund Administration	$	202,095	$	276,820
County Jail Required Debt Service		5,340,733		5,340,733
County Jail Per Diem for Female Misdemeanants		650,000		600,000
County Jail Per Diem for Male Misdemeanants		1,750,000		1,300,000
San Diego Sheriff Custodianship for CMH Detainees		–		225,000
Detox Center Agreement		–		200,000
TOTAL OPERATING EXPENSE	**$**	**7,942,828**	**$**	**7,942,553**
TOTAL EXPENSE	**$**	**7,942,828**	**$**	**7,942,553**
BALANCE	**$**	**2,179,029**	**$**	**(17,401)**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$**	**10,121,857**	**$**	**7,925,152**

*At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Police

Revenue and Expense Statement (Non–General Fund)

Seized Assets Funds		FY2011 Budget*		FY2012 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	1,780,811	$	112,636
Designated Fund Balance		14,090		–
Reserved Fund Balance		170,972		9,650
TOTAL BALANCE AND RESERVES	**$**	**1,965,873**	**$**	**122,286**
REVENUE				
Seized Assets	$	1,000,000	$	1,010,000
TOTAL REVENUE	**$**	**1,000,000**	**$**	**1,010,000**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**2,965,873**	**$**	**1,132,286**
OPERATING EXPENSE				
Elementary School Safety Program	$	20,000	$	20,000
Helicopter Fuel		500,000		500,000
Helicopter Unit Operations		1,515,825		991,062
Supplies, Services, Outlay		30,236		12,000
TOTAL OPERATING EXPENSE	**$**	**2,066,061**	**$**	**1,523,062**
TOTAL EXPENSE	**$**	**2,066,061**	**$**	**1,523,062**
RESERVES				
Designated Fund Balance	$	14,090	$	–
Reserved Fund Balance		170,972		9,650
TOTAL RESERVES	**$**	**185,062**	**$**	**9,650**
BALANCE	**$**	**714,750**	**$**	**(400,426)**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$**	**2,965,873**	**$**	**1,132,286**

* At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Revenue and Expense Statement (Non–General Fund)

Serious Traffic Offenders Program Fund		FY2011 Budget*		FY2012 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	61,883	$	219,591
TOTAL BALANCE AND RESERVES	**$**	**61,883**	**$**	**219,591**
REVENUE				
Interest Earnings	$	35,000	$	35,000
Unlicensed Driver Impound Fees		1,165,000		1,165,000
TOTAL REVENUE	**$**	**1,200,000**	**$**	**1,200,000**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**1,261,883**	**$**	**1,419,591**
OPERATING EXPENSE				
Equipment	$	20,000	$	20,000
Supplies and Services		1,180,000		1,180,000
TOTAL OPERATING EXPENSE	**$**	**1,200,000**	**$**	**1,200,000**
TOTAL EXPENSE	**$**	**1,200,000**	**$**	**1,200,000**
BALANCE	**$**	**61,883**	**$**	**219,591**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$**	**1,261,883**	**$**	**1,419,591**

* At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Department Description

The Public Utilities Department is comprised of four branches that are funded by both the Water Enterprise Fund and the Sewer Enterprise Fund. Though the different branches cover all the tasks required by the Public Utilities Department, separate accounting is kept for each fund. The Public Utilities Department ultimately reports to the Mayor who has operational authority over the Public Utilities Department and appoints managers and directors who are charged with Department operations. The Director of Public Utilities, who reports to the Chief Operating Officer, oversees the Public Utilities Department. The day-to-day operational responsibility for the Public Utilities Department rests with the Business Support Branch Assistant Director, the Water Branch Assistant Director, and the Wastewater Branch Assistant Director, each of whom reports to the Director of Public Utilities. The Assistant Director for Strategic Programs completes the Utilities Senior Executive Team and leads organizational efficiency change and strategic planning efforts, as well as Asset Management functions. The Public Utilities management team is further comprised of deputy directors who head each of the ten major divisions, plus two program managers who report to the Water and Wastewater Branch Assistant Directors.

The City Council retains the authority to approve the Public Utilities Department's budget, to set rates and charges for the Wastewater and Water Systems, and to approve execution of certain contracts. In accordance with the provision of the City Municipal Code, the Wastewater System funds and Water System funds are administered as enterprise accounts that are separate from the City's General Fund.

The Public Utilities Department consolidation of certain administrative and financial functions common to the two enterprise funds created opportunities for greater efficiency, reduced personnel costs, and enhanced services to both internal personnel and external customers. Based on consolidation efforts, an additional 7.95 positions from the Water Enterprise Fund and Wastewater Enterprise Fund were reduced for Fiscal Year 2012. Efforts are continuing to identify additional efficiencies and savings throughout the organization as a result of this consolidation. The Public Utilities Department reduced its operating budget in Fiscal Year 2011 by $12.5 million from the prior year excluding water purchases. Additionally, the Department reduced its position count from 1,613 to 1,588 excluding the hourly positions.

A major goal of the Department is to reduce the number sanitary sewer overflows (SSO's). The Department is a leader among large cities in the nation in reducing the number of SSO's. There were 41 SSO's in Calendar Year 2010 which represents an 89 percent reduction from the level experienced in Calendar Year 2000 and a ratio of 1.35 per 100 miles. Additionally, 54.3 miles of sewer pipeline were replaced or rehabilitated ensuring the continual integrity and reliability of the City's wastewater system and minimizing the possibility of spills.

Mission

To ensure quality, reliability, and sustainability of water and wastewater services for the benefit of the ratepayers and residents served

Budget Department	Positions	Personnel Expenditures	Non - Personnel Expenditures	Total Expenditures
Public Utilities	1,584.48	$ 147,778,180	$ 633,966,989	$ 781,745,169
Total	**1,584.48**	**$ 147,778,180**	**$ 633,966,989**	**$ 781,745,169**

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Department Description

The Business Support Branch is comprised of the following divisions:

Long-Range Planning and Water Resources – This Division provides long-range water resources planning and development, watershed and resources protection, water and wastewater legislation and policy analysis, and management of the City's recycled water and water conservation programs. The Long-Range Planning and Water Resources Division is also charged with management of the Water Purification Demonstration Project currently underway at the North City Water Reclamation Plant.

Finance and Information Technology – This Division provides administrative support for the Water and Wastewater Enterprise Funds including: Information Systems, Budget Development and Monitoring, Accounts Payable, Rate Setting and Finance, and the Administration of Contracts, Grants, and State Revolving Fund (SRF) Loans.

Customer Support – This Division provides high quality customer-focused care and service to Public Utility Department patrons. The Division handles and responds to more than 529,000 customer phone calls and emails annually including account/billing inquiries, water conservation information, water waste complaints, and general water/sewer utility information. In addition, the Division is responsible for customer billing and payment processing, meter reading and code enforcement, ensuring customer compliance with State backflow device requirements, and providing public information.

Employee Services and Internal Controls – This Division provides employee and management services in the areas of human resources management, strategic support services, safety and security, training and internal controls. The Employee Services and Internal Controls Division is also involved in various internal business support services including contract formulation and administration, optimization projects, leadership development programs, internal audit support, management of Public Records Act requests, and records management.

The Water Branch is comprised of the following divisions:

Construction and Maintenance – This Division provides construction, maintenance, and emergency response for the potable water system. The division maintains approximately 274,000 metered service connections, approximately 25,000 fire hydrants and more than 47,000 isolation valves. In addition, the section provides 24 hour emergency

response, new service installation, water main repair, Capital Improvement Program (CIP) Support, and maintenance, installation, and replacement of water meters throughout the City.

System Operations – This Division provides operations and maintenance of the City's potable and recycled water systems. The division operates and maintains three water treatment plants, 49 water pump stations, 31 treated water reservoirs and more than 950 water pressure regulators. In addition, the section provides operational engineering support for the Water Branch, and corrosion engineering support and water supply management for the Department.

The Wastewater Branch is comprised of the following divisions:

Engineering and Program Management – This Division provides engineering services for Water, Wastewater, and Reclaimed Water Systems to ensure new facilities, repairs, and upgrades are planned and implemented in a fiscally-sound manner to meet regulatory and environmental standards. This division also provides long-range master planning, development review, condition assessment, water and sewer modeling, planning and pre-design for infrastructure, energy management, environmental support, and oversight of the implementation of the Water, Wastewater, and Reclaimed Water System's CIP.

Environmental Monitoring and Technical Services – This Division provides permit compliance and monitoring services for the Water and Wastewater Systems to ensure water quality standards are maintained to meet regulatory and environmental standards. This division also administers the Industrial Wastewater Control Program which permits and monitors industrial businesses to minimize toxic discharges into the sewer system.

Wastewater Collection – This Division provides efficient operations and maintenance of the wastewater collection system which consists of 3,017 miles of sewer mains and 75 sewer pump stations, as well as the Mission Bay and Coastal Low-flow system consisting of 24 interceptor pump stations and 50 diversion structures. The Division also administers the Food Establishment Wastewater Discharge Permitting Program which permits and monitors food establishments to minimize the discharge of fats, oils, and grease into the wastewater collection system.

Wastewater Treatment and Disposal – This Division operates and maintains a wastewater treatment plant, two water reclamation plants, a bio-solids processing facility, and eight large wastewater pump stations. With these facilities, the Division provides regional wastewater treatment and disposal services to the City of San Diego and 15 surrounding cities and special districts.

The Strategic Programs Branch responsibilities are as follows:

Asset Management – The Public Utilities Department has established a utility-wide Asset Management Program. The purpose of the Program is to serve as the coordinator of Department activities which contribute to a unified methodology for asset management. The unified methodology provides for oversight, direction and integration of activities which promote Public Utilities' goal of providing cost-effective water, recycled water, and wastewater services. Through programmatic and transparent methods of full lifecycle asset management integrating the disciplines of finance, engineering, maintenance, operations, and information technology, the Asset Management Program is ensuring that the Department continues to provide ratepayers with a sustainable infrastructure. The Program's responsibilities include the management of the Department infrastructure mapping services, facility maintenance optimization planning, cost-benefit analysis of proposed projects, prioritization of refurbishment and renewal projects, coordination of condition assessment information with CIP and maintenance activities, and management of asset financial data to support citywide financial systems.

Strategic Business Planning – This team develops the five year strategic business plan and coordinates the development and tracking of the annual initiatives throughout the department. Quarterly progress reports are coordinated and a final report is published for our stakeholders and ratepayers.

Efficiency Initiatives – This team assists with, and tracks progress on, various consolidation and efficiency initiatives throughout the department. Progress reports are coordinated and a final report is published for our stakeholders and ratepayers.

Oversight

The Independent Rates Oversight Committee (IROC) was established by ordinance in 2007 to serve as an official advisory body to the Mayor, the City Council, and Department management on policy issues relating to the oversight of Public Utilities Department operations including, but not limited to, resource management, planned expenditures, service delivery methods, public awareness and outreach efforts, and efforts to achieve high quality, affordable utility services.

There are 11 voting members on the IROC, all of whom are appointed by the Mayor and confirmed by the City Council. The membership of IROC consists of representatives of each rate class and professional experts in such fields as finance, engineering, construction, and the environment. IROC meets monthly to review activities and issues for the Public Utilities Department. In addition, IROC has three subcommittees focused on Public Outreach, Education and Customer Service Finances, and Engineering & Technical issues.

The Department's mission is:

> ***To ensure quality, reliability, and sustainability of water and wastewater and recycled water services for the benefit of the ratepayers and citizens served***

Goals and Objectives

The following goals and objectives represent the Public Utilities Department's Fiscal Year 2012 Strategic Plan:

Goal 1: Safe, reliable and efficient, water, wastewater, and recycled water services

The Public Utilities Department is dedicated to its public health responsibilities of providing safe and reliable water and efficient wastewater and recycled water services. The Department strives to exceed all federal and State water quality standards, maintain and build needed infrastructure, and deliver water and wastewater services to customers efficiently and reliably. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Expand and optimize the Asset Management Program
- Finalize the Water and Wastewater 10-year CIP plan
- Implement Department-wide enhanced monitoring and assessment programs
- Use technology to improve core business activities

Goal 2: Fiscally-sound and effective public utility

The Public Utilities Department utilizes strategic financial planning to ensure financial viability to operate and maintain the water and wastewater systems. The Department provides a fiscally-sound, efficient organization that is responsive and dependable. By doing so, the Public Utilities Department enhances its long-term viability, accountability, ethics, and transparency as cornerstones with which to build trust with customers. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Proactively evaluate customer satisfaction and respond to contacts and referrals
- Provide annual training for those with direct customer contact
- Continue to conduct effectiveness and efficiency studies
- Implement approved efficiency study recommendations
- Properly manage finance and control costs
- Evaluate five-year strategic financing plan
- Continue the Internal Controls Program
- Maximize grant and SRF Loan funding opportunities

Public Utilities

Goal 3: Sustainable growth and economic viability

The Department recognizes that water supplies are critical to preserving the quality of life, economic prosperity, and growth of the City. The Department identifies, evaluates, and plans short- and long-term water demand and supply reliability options. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Implement Water Purification Demonstration Project
- Execute Groundwater Asset Development Program
- Complete the Recycled Water Study
- Implement high return Department-wide energy management projects
- Develop a strategy to comply with the Clean Water Act and future regulatory requirements

Goal 4: Responsive, safe, committed and innovative workforce

The Public Utilities Department is proud of its professional, technically-proficient, and diverse workforce. The Department is dedicated to ensuring its employees have the training and equipment necessary to provide safe, reliable water, wastewater, and recycled services in a customer-friendly manner. The Department will continue to meet its goal of being a service-oriented and innovative utility through strategic workforce planning and by providing employees the knowledge, skills, and abilities necessary to perform their jobs safely. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Implement a health and safety awareness plan that responds to injury trends
- Manage the hiring process to minimize vacancies
- Execute the Employee Leadership Development Academy
- Optimize the use of the Public Utility Employee Recognition Program
- Conduct a comprehensive review and update of all Service Level Agreements

Service Efforts and Accomplishments

Asset Management. The Asset Management Program has developed a Public Utilities Department Instructions and Training Program for the Business Case Evaluation process. The program has also taken the lead on the Fixed Asset inventory and Department-internal Fixed Asset procurement process including developing a training program. The program has incorporated condition assessment findings and recommendations into the maintenance management systems to move toward the total lifecycle asset management of the Department's infrastructure. The program has conducted benchmarking efforts against other leading utilities to improve and refine the asset management efforts within the Department. The Asset Management Program has also participated in the consolidation of warehousing functions for the two Wastewater Branch operating divisions, laying the foundation for greater efficiencies in inventory and procurement management.

Long-Range Planning and Water Resources. The Water Conservation Program demonstrated exceptional commitment and capability in communicating water issues to the public by developing and implementing the award-winning 'No Time to Waste, No Water to Waste' public involvement and educational campaign. With the drought condition raised to Level 2 Drought Alert in 2009, a campaign was developed to boost local public awareness about the new, mandatory water-use restrictions and the need to reduce water usage by 8 percent. Conservation goals were exceeded in Fiscal Year 2010 and continue to be exceeded in the first half of Fiscal Year 2011 by approximately 8.4 percent in additional savings (16.4 percent conservation savings combined).

The 'No Time to Waste, No Water to Waste' campaign has received four (regional, national, and international) industry awards including the Edward L. Bernays Award of Excellence in Community Relations given by the San Diego/Imperial County Chapter of the Public Relations Society of America. Additional awards include the Public Communications Achievement Award from the American Water Works Association, a Merit Award for Public Involvement/Education Programs from the Association of Environmental Professionals, and the Public Education Award from the Water Environment Federation.

The Water Conservation Section secured a State of California Proposition 50 grant in the amount of $1.1 million to provide rebates for sustainable landscapes, micro-irrigation, and smart controllers for both residential and commercial properties. These new landscape incentive programs continue to help residents conserve water by making more permanent choices in landscape efficiency.

Proactive Recycled Water marketing activities targeting existing irrigation customers to encourage them to convert their cooling systems to recycled water, coupled with outreach efforts to connect new customers, have been successful. Recycled water meter connections have increased more than 25 percent since 2007. By the end of Fiscal Year 2010, the City served 489 retail recycled water meters, plus four wholesale connections.

In Fiscal Year 2010 sales of recycled water resulted in more than $2.5 million financial incentives from the Metropolitan Water District of Southern California and San Diego County Water Authority through local water resource development programs.

The San Pasqual Groundwater Conjunctive Use Project has been completed which adds valuable information necessary for determination of the future use of this groundwater basin as a water supply source. Additional studies will be done as part of the groundwater asset development program to examine alternative recharge sources and the viability of generating a new water source for basin recharge.

The completion of the Proctor Valley Off-Road Vehicle Barrier means that 450 acres of Public Utilities lands are protected from damage by unauthorized off-road vehicle access. The steel pipe barrier is 2.6 miles long and was constructed using $326,000 of the SANDAG Environmental Mitigation Program grant funds, plus $100,000 from the Water Fund. The protected land is immediately upstream from Otay Reservoir, and is also Multiple Species Conservation Program (MSCP) Cornerstone Lands preserving critical habitats and species.

The Long-Range Planning and Water Resources (LRPWR) group continued to progress on the Water Purification Demonstration Project. More than 60 project presentations have been given to community and other organizations throughout the City. Development of the three-dimensional computer model of the San Vicente Reservoir, a key component of the project, was completed and deemed by the Project's independent advisory panel of experts as acceptable for studying the effects of the purified water on the reservoir. Finally, with respect to the test treatment facility, design is nearly complete with installation beginning spring 2011. Testing and public tours of the facility are scheduled to begin in summer 2011.

Progress continues on the Recycled Water Study. The City entered into a Cooperative Agreement with San Diego Coastkeeper and Surfrider Foundation to conduct an impartial, balanced, comprehensive, and science-based study that will evaluate and identify all recycled water use opportunities pertinent to the City of San Diego and its participating agencies. The Study focuses on maximizing reclamation and reuse, via new satellite facilities or existing water reclamation plants. Additionally, the Study will identify potential costs of various options and the extent to which they could offload flows to the Point Loma Wastewater Treatment Plant. The Study is expected to be made available to the public in the summer of 2011.

A $1.1 million grant for the Water Purification Demonstration Project was secured as part of the State's Proposition 50, Chapter 8 grant funds. Additionally, a $2.9 million grant was secured from the United States Department of the Interior, Bureau of Reclamation. A grant for 25 percent of the total cost of the Recycled Water Study was secured from the United States Department of the Interior, Bureau of Reclamation. The total project cost of $2 million equates to $500,000 in grant funding.

An $185,000 grant was secured from the SANDAG Environmental Mitigation Program for the Integrated Weed Management Plan for San Pasqual Valley, as well as $70,000 of in-kind services from the Water Fund. The Project will develop a Weed Management Plan for the entire San Pasqual Valley, and will eradicate target plant species along Santa Maria Creek.

The Division was also awarded a $500,000 grant from the Bureau of Reclamation for the Pilot Production Wells Project. The $500,000 grant is dependent upon the availability of funding, with $100,000 guaranteed.

Financial and Information Technology. This year, the IT Program expanded their report writing capabilities and responsibilities to analyze requirements and develop effective reports such as:

1. Bid-to-Goal Monthly Report
2. On-time Accounts Receivable Report
3. Labor File Report
4. Meter Comparison Report
5. Fiscal Year 2011 IT BMA Report
6. Water Consumption Report[1]

The Budget team evaluated the accounting structure and updated it to incorporate the consolidated services provided by the Business Support Branch and the functionality of SAP to allocate these costs to the Water and Wastewater Branches. The Division continues to provide training and is proactive in learning and utilizing the new system to streamline the deliverables needed to evaluate the Department's financial position. In Fiscal Year 2011, the Human Capital Management (HCM) module was implemented. This module is used for managing time entry and tracking various organizational management components. The Public Utilities Department reduced its operating budget in Fiscal Year 2011 by $12.5 million from the prior year excluding water purchases. Additionally, the Department reduced its position count from 1,613 to 1,588 excluding the hourly positions.

The Grants & Loans Section obtained fully executed funding agreements to receive grant funding for the Alvarado ($20 million), Miramar ($20 million), and Otay ($7.7 million) Water Treatment Plants. In addition, the Section fully executed funding agreements to secure low interest State Revolving Fund Loans totaling $50 million for the Alvarado ($12 million), Miramar ($20 million) and Otay ($18 million) Water Treatment Plants. By actively pursuing these three SRF Loans, the Section will save the Public Utilities Department and ratepayers approximately $40 million when compared to traditional 30 year bond funding.

Customer Support. The Customer Support Division provided outstanding customer service, responding to more than 376,000 water and sewer utility customer phone calls in the past year. Customer contacts included inquiries regarding customer billing and payment, service turn-on/turn-off, emergency services and repairs, water conservation, and general utility service questions. The Division also produced and sent more than 3 million water/sewer utility bills and processed 1.8 million customer payments ($649 million).

The Division read more than 270,000 monthly/bi-monthly read water meters while achieving a domestic meter-reading skip rate of 0.31 percent. In Fiscal Year 2010, the domestic meter-reading skip rate was 0.34 percent. The Division performed 32,000 shut-offs and service restorations and continued rigorous efforts to protect the public water system by adding more than 1,000 maintained backflow devices to its monitoring and annual testing program.

The Department continues to study opportunities to streamline meter reading and customer service operations, reduce non-revenue water, and enhance customer service by obtaining near real-time wireless electronic access to water meter information using Advanced Metering Infrastructure (AMI) technology. The size, scope, and funding of an effective AMI project are currently under review with a final recommendation targeted for the first quarter of Fiscal Year 2012.

The Division continues to carry out the Customer Care Solutions (CCS) project and successfully replaced the legacy Customer Information System (CIS) and the Installation Order System (IOS) on July 5, 2011. This strategic 18-month undertaking to implement a new, integrated, real-time enterprise customer service information and billing system aligns with the roadmap for the citywide SAP Enterprise Resource Planning (ERP) System. The new CCS system provides utility billing and payment processing, customer service management, and a new online customer billing and payment portal. More than just a system replacement, this business transformation effort is improving

1 This has allowed the Department to realize savings of $94,000 from the previous need for an external report writer. As a result of the Water and Wastewater consolidation to Public Utilities Department, documents from the respective Records Management Systems can be scanned from a single source now and positions the Department to migrate all of its records to one repository so that total costs can be reduced. The Public Utilities Information Technology Program service catalog was published which describes the IT services provided and associated procedures.

existing business processes, leverages industry best practices, and provides customers access to additional customer self-service options.

A Managed Competition pre-competition assessment (PCA) of the Customer Service Office Section of the Division was completed last year. The Section provides key utility customer services including customer information (call center), utility billing and exception handling, collections, and payment processing. The assessment concluded that the function and services provided by the Section were appropriate for Managed Competition, and a preliminary statement of work (PSOW) was subsequently approved by the City Council. In Fiscal Year 2012 the Section's City employees will compete with private sector contractors to provide these services.

Employee Services and Internal Controls. The Strategic Support Services section coordinated five departmental efficiency studies, as well as support to the development of a five year (Fiscal Year 2012 – Fiscal Year 2016) Public Utilities Strategic Plan. The Human Resources team was re-organized to assist the department in four major areas: performance management, employee health and wellness, hiring, and payroll. The Human Resources team launched a proactive Performance Management effort throughout the department. A medical program initiative emphasized proactive case management of employee medical issues. The Hiring team researched and implemented more efficient and effective hiring processes so that positions were filled with qualified candidates in a timelier manner. Payroll and Hiring business processes were re-engineered so that they comply with the new Human Capital Management module of the SAP system.

The Training Section worked closely with the Wastewater Branch management and staff to develop and present the Wastewater Branch "Fall Classic" Model of Annual Mandatory Training. Training Section Staff coordinated the scheduling, documentation, and Knowledge Management activities related to new Ozone and Chlorine Dioxide water treatment processes. Training Section Staff developed a full curriculum of training required of staff involved in "Financial Management" areas. The Training Section also developed two new e-Learning Courses: Financial Disclosure and Customer Service. Due to these efforts, over 98 percent of the required staff met or exceeded their mandated training requirement.

The Safety Section hosted the Anti-Terrorist (AT) Planner pilot program at six area dams and evaluated potential threats, vulnerabilities, and general dam security. This effort enabled the U.S. Army Corp of Engineers to refine a model for vector control. The Safety Section Staff implemented a Safety Awards Program and was able to distribute over 1,000 safety incentive cards this fiscal year to employees that were conducting safe behavior in the field. This Safety Awards Program was to reward and reinforce positive safety behavior in the workforce.

The Internal Controls Section completed a comprehensive Public Utilities Department Risk Assessment which identified and prioritized potential risks to be analyzed and mitigated via the annual Internal Controls work plan. Focus was given to ensuring safe, reliable, sustainable water, wastewater, and recycled services; preventing and detecting fraud; protecting resources; compliance with laws and regulations; fiscal accountability; and providing timely feedback to management. This section also supports the Independent Rates Oversight Committee through meeting preparation, coordination of information requests, and facilitating the interface of the Committee and the City. In addition, this section provides support to contracts management, the Bid to Goal Program, Records Management, Service Level Agreement Review and processing, and special projects.

Water Construction and Maintenance. The Water Operations Branch continues to reduce the use of the Miramar Landfill, through recycling and reusing material wherever possible, in an effort to replicate the success of Fiscal Year 2010 when the Public Utilities Department was selected by the City of San Diego's Environmental Services Department as one of the Recycler of the Year for Waste Reduction and Recycling Awards Program.

System Operations. The System Operations Section (System Operations) continues to improve the water quality delivered to our customers through both water treatment plant and distribution system improvements. System Operations has set and met challenging water quality goals at its three water treatment plants which exceed current water quality regulatory standards for turbidity. The set goal is to achieve a maximum effluent turbidity of 0.10 NTU or less, at 95 percent of the time at the three water treatment plants. This goal exceeds the regulatory limit of 0.30 NTU and is indicative of a highly performing water treatment plant. All three City water treatment plants have

achieved this 0.10 NTU goal for the past 12 months. The goal for Fiscal Year 2012 is to continue to achieve this goal at all three water treatment plants and to continue to further decrease turbidity levels.

Throughout this past year, all three water treatment plants have delivered safe and reliable potable water while undergoing significant capital improvement projects/upgrades. Maintaining water treatment plant service during construction of major CIP projects has been a significant challenge to plant operations. Plant operations and engineering staff have worked diligently to ensure the continuous and seamless delivery of safe potable water at all times. All three water treatment plants implemented new disinfection processes (Ozone and Chlorine Dioxide) which will improve water quality delivered to our customers. The addition of fluoride has also been successfully implemented.

In addition, the City's Otay Water Treatment Plant (Otay WTP) continues to actively participate with the American Water Works Association's (AWWA) Partnership for Safe Water Program. The City's Otay WTP received the *Director's Award of Recognition* in 2008, 2009, and 2010 from the Partnership for Safe Water. For the 2010 reporting period, Otay's 95th percentile finished water turbidity was 0.07 NTU, which is considerably lower than the goal of 0.10 NTU and is far below the regulatory standard of 0.30 NTU. This trend is a positive result of Otay WTP's commitment to excellence in treatment process optimization. In addition, the City's Miramar Water Treatment Plant began its active participation with AWWA's Partnership for Safe Water Program in Fiscal Year 2011 and is also working towards improving water quality through optimized and customized performance improvements via this Program. Overall, staff continues to optimize the treatment plants' performance in providing drinking water quality that surpasses the required federal standards. In Fiscal Year 2010, the Department saved approximately $900,000 in treated water purchases.

The System Operations Section continues to work closely with the San Diego County Water Authority (SDCWA) on a variety of projects and agreements involving and/or impacting City water supply operations/water storage facilities. SDCWA's San Vicente Dam Raise Project, which will raise the City's existing dam by 117 feet and increase local water storage in San Vicente by over 150,000 acre feet, requires critical coordination and review to ensure that City water supply operations are not impacted during construction. The Division's operations and engineering staff will be challenged to continue this effort as construction progresses over the next two years.

Engineering and Program Management. The Engineering and Program Management Division (EPM) continued its support of the efforts of the Department to reduce sewer spills and meet the requirements of the Final Consent Decree with the Environmental Protection Agency and to the Department of Health Services requirements for the water system.

The Division completed 55 miles of CCTV inspection of sewer mains and completed 52.5 miles of condition assessment analysis to determine which sewers require replacement, rehabilitation, or maintenance. In addition the Division worked with the Engineering and Capital Projects Department to oversee the completion of 54.3 miles of sewer main replacement and the replacement of 18.4 miles of water mains. A plan to assess the condition of large diameter trunk sewers, interceptors, force mains, and outfalls was developed and a condition assessment of Sewer Pump Stations 1 and 2 was completed.

The Division successfully completed numerous activities related to energy conservation including the Phase 2 completion of the California Center for Sustainable Energy conservation contract and the receipt of a San Diego Gas & Electric (SDG&E) grant for Calendar Years 2010 through 2012 to fund specialty water and wastewater energy conservation consultants, the training of Public Utilities Department's Energy Section and facility staff, and the purchasing of energy monitoring tools. The annual saving for these activities is approximately $225 million.

Environmental Monitoring and Technical Services. The EMTS Division completed the application to renew the National Pollution Discharge Elimination System (NPDES) permit for the South Bay Water Reclamation Plant and Ocean Outfall. This ensures that all requirements have been met to allow continued operation of this valuable regional asset into the future.

The Division successfully executed the NPDES mandated ocean-monitoring program for the Point Loma and South Bay ocean outfall regions, which encompasses a coastal water area greater than 340 square miles and includes the collection and analysis of thousands of samples of ocean water, sediments, and marine life, and required more than 200 days of boat operations. The program also provides ocean-monitoring services to the International Boundary and Water Commission, and recovered approximately $850,000 for work in Fiscal Year 2011.

The Division continued the execution of a scientific grant project with the Scripps Institution of Oceanography to develop models of ocean circulation and wastewater plume dispersion off Point Loma. The project is funded by a federal grant from the National Oceanic and Atmospheric Administration worth $803,000. The Division also completed the first of a four-year agreement with the Scripps Institution of Oceanography to monitor the health of the San Diego region kelp forest ecosystem. This long-term project is critical in order to achieve the City's enhanced ocean monitoring objectives to ensure the protection of San Diego's coastal marine environment.

The Division completed the 2010 Watershed Sanitary Survey which is a comprehensive review of the City's drinking source watersheds, required by California Department of Public Health every five years. The Survey report is available on the City's public internet site. The State of California certified the Marine Microbiology laboratory to perform microbiological analysis of drinking water. The Department now has two separate facilities certified and is now better prepared to handle public health or natural disaster emergencies impacting the drinking water system. The Division also maintained U.S. Environmental Protection Agency certification for Cryptosporidium Analysis (a microscopic parasite that causes the diarrheal disease). Our staff and laboratory is one of only four in Southern California and the only laboratory in the San Diego-area with this certification.

The Division regulates sewer discharges not originating from metered potable water connections. Conveyance and treatment of these flows such as seawater and extracted groundwater from remediation and construction projects would otherwise be borne by sewer ratepayers. The Division recovered approximately $2.76 million in Fiscal Year 2011. Additionally, EMTS Division recovered approximately $2.73 million in Fiscal Year 2011 from the continued operation of the dump site for hauled liquid waste from septic systems and specifically permitted industrial liquid wastes. This highly valued service provided to the San Diego area is the only industrial liquid waste dump station in San Diego County.

Wastewater Collection. The Division continued its success as the leader among large cities in the nation in reducing the number of sanitary sewer overflows (SSOs). There were 40 SSOs in Fiscal Year 2011, which represents an 87 percent reduction from the level experienced in Fiscal Year 2001, for an SSO ratio of 1.33 per 100 miles of sewer main. The Main Cleaning Section also cleaned a total of 1,964 miles of sewer main, which exceeds the EPA Consent Decree requirement by 464 miles, and the Division's performance metric goal by 264 miles.

The Division also successfully completed audits with no major non-conformities thus retaining its International Standardization Organization (ISO) 14001 certification.

A notable accomplishment during Fiscal Year 2011 was the Division's response to a request for emergency assistance when Qualcomm Stadium flooded on the eve of the Holiday Bowl. Remarkably, our crews' responsiveness and professionalism enabled the complete removal of 1.5 million gallons of standing water from the stadium overnight, enabling the game to proceed as planned the following day.

Wastewater Treatment and Disposal. The North City and South Bay Water Reclamation Plants refined operations practices at the plants to minimize overproduction of recycled water by matching production to customer demands. This effort is challenging because customer demand can change quicker than plant treatment processes can be altered. Control system strategies and operation attention will reduce operations costs by approximately $200,000 per facility per year.

The Division continues software upgrades to the distributed control system at the treatment plants and pump stations. The upgrades, which are set to continue at the Point Loma Wastewater Treatment Plant (PLWTP), will improve the reliability of the treatment system and will improve the efficiency of plant operations staff.

Public Utilities

The Division continues to generate revenue through its renewable energy portfolio. Three cogeneration facilities at wastewater treatment plants generate electric energy fueled by digester gas and landfill gas. These efforts save the Department approximately $5 million each year in operating costs. The Beneficial Use of Digester Gas project at the PLWTP will generate revenue via the sale of excess digester gas. This excess gas will be used to provide electric energy at the South Bay Water Reclamation Plant.

The Division's performance was again recognized by the National Association of Clean Water Agencies Gold and Platinum Awards. The awards went to the PLWTP for the 16th consecutive year, the NCWRP for the 12th consecutive year, and the SBWRP for the 7th consecutive year.

Key Performance Indicators

Performance Measure	Actual FY2010	Actual FY2011
1. Average number of days to respond to and resolve customer-initiated service investigations	7.41	7.09
2. Miles of sewer mains replaced, repaired, and rehabilitated	54	34
3. Miles of water mains replaced	18	20
4. Number of Primary Maximum Contaminant Level (MCL) violations as a result of potable water quality sampling	0	0
5. Number of sanitary sewer overflows (SSOs)	30	40
6. Number of water main breaks	127	116

Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		1,626.42		**1,584.48**		(41.94)
Personnel Expenditures	$	152,091,917	**$**	**147,778,180**	$	(4,313,737)
Non-Personnel Expenditures		620,950,062		**633,966,989**		13,016,927
Total Department Expenditures	**$**	**773,041,979**	**$**	**781,745,169**	**$**	**8,703,190**
Total Department Revenue	**$**	**1,025,233,480**	**$**	**983,171,000**	**$**	**(42,062,480)**

General Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Water	$	1,994,583	**$**	**1,740,160**	$	(254,423)
Total	**$**	**1,994,583**	**$**	**1,740,160**	**$**	**(254,423)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Reduction of Fishing Season Reduction of fishing season at Sutherland Reservoir from seven to six months.	0.00	$	(13,375)	$	(8,571)
Elimination of Fish Stocking Elimination of trout stocking at Miramar, and catfish stocking at Murray, Miramar, Lower Otay, and Hodges Reservoirs.	0.00		(83,248)		(30,000)
Elimination of Boat Rentals Reduction of City-operated boat rentals everyday at Miramar and Murray Reservoirs and on Wednesdays at Otay Reservoir.	0.00		(157,800)		(71,500)
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00		-		(189,929)
Total	**0.00**	**$**	**(254,423)**	**$**	**(300,000)**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
NON-PERSONNEL						
Contracts	$	1,994,583	**$**	**1,740,160**	$	(254,423)
NON-PERSONNEL SUBTOTAL	**$**	**1,994,583**	**$**	**1,740,160**	**$**	**(254,423)**
Total	**$**	**1,994,583**	**$**	**1,740,160**	**$**	**(254,423)**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Charges for Current Services	$	1,400,000	**$**	**1,100,000**	$	(300,000)
Total	**$**	**1,400,000**	**$**	**1,100,000**	**$**	**(300,000)**

Public Utilities

Metropolitan Sewer Utility Fund

Department Expenditures

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Metropolitan Wastewater - Metro	$ 103,603,946	**$ 100,122,877**	$ (3,481,069)
Public Utilities	130,112,123	**101,925,334**	(28,186,789)
Total	**$ 233,716,069**	**$ 202,048,211**	**$ (31,667,858)**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Metropolitan Wastewater - Metro	365.85	**353.24**	(12.61)
Public Utilities	114.07	**90.73**	(23.34)
Total	**479.92**	**443.97**	**(35.95)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 90,421,960	$ -
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	4,628,532	-
Support for Water Treatment Plants Addition of one-time expenditures for upgrades at various water treatment plants.	0.00	3,929,652	-
Refunds to Participating Agencies Adjustment to reflect previously unbudgeted prior-year refunds to participating agencies that were overbilled.	0.00	1,715,640	-
Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	3.78	136,068	-
Recycled Water and Water Rebate Programs Addition of funding to support a Basin Salinity Study performed by the Recycled Water Program as well as increased rebates as part of the Water Rebate Program.	0.00	98,475	-
State Revolving Fund (SRF) Adjustment Adjustment to personnel and non-personnel expenditures to support new contract expenditures and administration of SRF financing due to the addition of three new water treatment plants: Alvarado, Otay and Miramar.	0.12	14,612	-
Reclassification of Trash/Recycling Dumpster Service Expenses Adjustment reflects the reclassification of trash/recycling dumpster service expenses from discretionary to non-discretionary.	0.00	(4,444)	-

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Publishing Services Managed Competition Savings Adjustment to reflect savings to Publishing Services client departments realized by the Managed Competition winning bid.	0.00	(21,617)	-
MRO Savings Reduction in non-personnel expenses due to savings resulting from cooperative purchasing agreements for maintenance, repair, and operations (MRO) supplies.	0.00	(28,334)	-
Lifting of Mandatory Water Restrictions Adjustment reflects the reduction of 4.00 Field Representatives, 2.00 Customer Service Representatives, 3.00 Code Compliance Officers, and 1.00 Associate Management Analyst across the Metropolitan Sewer Utility Fund, Municipal Sewer Revenue Fund, and the Water Utility Operating Fund due to the End of California Drought and the Mayor's call to lift mandatory water restrictions.	(0.55)	(41,749)	-
IT Sourcing Strategy Restructure Transfer of 2.00 Information Systems Analyst 2s split among the Metropolitan Sewer Utility Fund, the Municipal Sewer Revenue Fund, and the Water Utility Operating Fund to the Department of Information Technology as a result of the IT Sourcing Strategy Restructure.	(0.68)	(66,290)	-
Consolidation of Security Contracts Adjustment due to the consolidation of multiple security contracts.	0.00	(158,400)	-
Reduction in Supplies Reduction of expenditures related to the purchase of new meters due to the renewal of a contract with ADS.	0.00	(977,884)	-
McGuigan Settlement Adjustment Reduction of expenditures related to the McGuigan Settlement.	0.00	(1,412,400)	-
Reduction of CIP Contingency Reduction of CIP Contingency based on Fiscal Year 2012 operating reserves calculation.	0.00	(2,102,590)	-
Public Utilities Restructure Reallocation among funds to more accurately reflect operational expenditures as well as an adjustment due to efficiencies realized after the implementation of the Fiscal Year 2011 restructure.	(11.77)	(2,921,919)	(100,971,753)
Cost of Chemicals Adjustment Adjustment reflects the reduction in the cost of chemicals to be used in water and sewer treatment facilities.	0.00	(2,977,670)	-
Total	**(9.10)**	**$ 90,231,642**	**$ (100,971,753)**

Expenditures by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
PERSONNEL			
Salaries and Wages	$ 29,310,148	**$ 27,608,932**	$ (1,701,216)

Public Utilities

Expenditures by Category *(Cont'd)*

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Fringe Benefits		18,485,723		**16,028,165**		(2,457,558)
PERSONNEL SUBTOTAL	**$**	**47,795,871**	**$**	**43,637,097**	**$**	**(4,158,774)**
NON-PERSONNEL						
Supplies	$	24,503,165	**$**	**22,593,140**	$	(1,910,025)
Contracts		47,193,983		**46,548,707**		(645,276)
Information Technology		5,818,006		**4,628,532**		(1,189,474)
Energy and Utilities		18,610,952		**15,183,394**		(3,427,558)
Other		590,487		**64,538,869**		63,948,382
CIP Contingency		2,392,259		**289,669**		(2,102,590)
Appropriated Reserve		-		**3,500,000**		3,500,000
Capital Expenditures		1,563,027		**1,103,977**		(459,050)
Debt		85,248,319		**24,826**		(85,223,493)
NON-PERSONNEL SUBTOTAL	**$**	**185,920,198**	**$**	**158,411,114**	**$**	**(27,509,084)**
Total	**$**	**233,716,069**	**$**	**202,048,211**	**$**	**(31,667,858)**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Charges for Current Services	$	71,954,753	**$**	**69,616,000**	$	(2,338,753)
Other Revenue		108,796,000		**1,722,000**		(107,074,000)
Revenue from Federal Agencies		359,000		**-**		(359,000)
Revenue from Other Agencies		-		**8,800,000**		8,800,000
Total	**$**	**181,109,753**	**$**	**80,138,000**	**$**	**(100,971,753)**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20000011	1104	Account Clerk	4.51	**4.13**	$31,491 -	$37,918	$ 155,836
20000007	1100	Accountant 3	0.38	**0.38**	59,363 -	71,760	27,400
20000102	1183	Accountant 4	0.00	**0.38**	66,768 -	88,982	25,368
20000012	1105	Administrative Aide 1	0.38	**0.38**	36,962 -	44,533	17,008
20000024	1107	Administrative Aide 2	5.50	**5.71**	42,578 -	51,334	287,036
20000057	1136	Assistant Chemist	29.00	**28.00**	53,789 -	65,333	1,809,902
20001140	2181	Assistant Department Director	0.33	**0.33**	31,741 -	173,971	44,807
20001202	2250	Assistant Deputy Director	1.00	**1.00**	23,005 -	137,904	-
20000070	1153	Assistant Engineer-Civil	11.07	**9.59**	57,866 -	69,722	623,839
20000088	1167A	Assistant Engineer-Mechanical	0.58	**0.00**	57,866 -	69,722	-
20000087	1167	Assistant Engineer-Mechanical	0.00	**0.33**	57,866 -	69,722	19,491
20000080	1160	Assistant Laboratory Technician	1.00	**1.00**	33,696 -	40,602	39,587
20001228	2276	Assistant Metropolitan Wastewater Director	0.64	**0.33**	31,741 -	173,971	44,807
90001228	2276	Assistant Metropolitan Wastewater Director - Hourly	0.00	**0.12**	31,741 -	173,971	12,343
20000114	1205	Assistant Wastewater Plant Operator	0.00	**1.00**	45,240 -	53,830	52,417
20000140	1220	Associate Chemist	7.00	**8.00**	62,005 -	75,067	521,338

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
20000311	1364	Associate Department Human Resources Analyst	1.32	**1.65**	54,059 -	65,333	102,156
20000143	1221	Associate Engineer-Civil	9.96	**8.80**	66,622 -	80,454	703,726
20000145	1221B	Associate Engineer-Civil	0.90	**1.09**	66,622 -	80,454	84,783
20000150	1223	Associate Engineer-Electrical	2.00	**2.33**	66,622 -	80,454	187,609
20000154	1225	Associate Engineer-Mechanical	0.78	**0.45**	66,622 -	80,454	35,293
20000137	1218R	Associate Management Analyst	1.65	**1.98**	54,059 -	65,333	124,896
20000134	1218O	Associate Management Analyst	0.38	**0.38**	54,059 -	65,333	24,951
20000119	1218	Associate Management Analyst	13.05	**11.46**	54,059 -	65,333	734,208
20000162	1227	Associate Planner	0.66	**0.11**	56,722 -	68,536	7,361
20000655	1624	Biologist 2	6.00	**6.00**	53,726 -	65,333	390,040
20000649	1622A	Biologist 3	0.53	**0.00**	62,005 -	75,067	-
20000648	1622	Biologist 3	1.00	**1.00**	62,005 -	75,067	73,190
20000195	1266	Boat Operator	1.00	**1.00**	43,493 -	51,896	51,896
20000205	1275	Building Service Supervisor	1.00	**1.00**	45,718 -	55,286	55,563
20000224	1280	Building Service Technician	2.00	**2.00**	33,322 -	39,666	79,332
20000539	1535	Clerical Assistant 2	9.79	**9.84**	29,931 -	36,067	352,565
20001168	2214	Deputy Director	3.64	**3.09**	46,966 -	172,744	359,594
90001168	2214	Deputy Director - Hourly	0.00	**0.14**	46,966 -	172,744	15,380
20000430	1440	Equipment Operator 2	1.00	**0.00**	41,350 -	49,462	-
20000924	1876	Executive Secretary	0.66	**0.33**	43,555 -	52,666	17,904
20000461	1465	Field Representative	2.31	**0.11**	32,323 -	38,917	4,029
20000184	1250A	Fleet Parts Buyer	1.00	**1.00**	44,637 -	54,059	54,330
20000501	1512	Heavy Truck Driver 2	3.00	**3.00**	37,565 -	45,302	135,906
20000178	1243	Information Systems Administrator	0.34	**0.34**	73,466 -	88,982	30,253
20000290	1348	Information Systems Analyst 2	3.74	**3.06**	54,059 -	65,333	195,298
20000293	1349	Information Systems Analyst 3	2.04	**2.38**	59,363 -	71,760	164,378
20000998	1926	Information Systems Analyst 4	2.04	**1.70**	66,768 -	80,891	135,033
20000999	1926A	Information Systems Analyst 4	1.00	**1.00**	66,768 -	80,891	78,464
20000514	1522	Instrumentation and Control Supervisor	2.00	**1.00**	56,410 -	68,224	70,257
20000515	1523	Instrumentation and Control Technician	7.00	**7.00**	51,896 -	62,296	436,072
20000497	1508	Irrigation Specialist	2.46	**0.33**	37,814 -	45,261	14,940
20000590	1580	Laboratory Technician	16.00	**16.00**	40,622 -	49,067	682,405
20000618	1602	Machinist	5.00	**5.00**	46,134 -	55,266	216,402
90001073	2103	Management Intern - Hourly	4.77	**2.86**	24,274 -	29,203	69,423
20000028	1108	Management Trainee	0.33	**0.00**	38,750 -	46,738	-
20000624	1610	Marine Biologist 2	18.00	**18.00**	53,726 -	65,333	1,066,082
20000626	1611	Marine Biologist 3	5.00	**5.00**	62,005 -	75,067	374,958
20000621	1605	Millwright	2.00	**0.00**	51,064 -	62,088	-
20000165	1230	Multimedia Production Specialist	0.49	**0.11**	43,264 -	51,979	5,747
20000634	1614	Organization Effectiveness Specialist 2	0.66	**0.33**	54,059 -	65,333	21,565

Public Utilities

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
20000627	1612	Organization Effectiveness Specialist 3	0.00	**0.33**	59,363 - 71,760	22,966
20000639	1615	Organization Effectiveness Supervisor	0.33	**0.33**	66,768 - 80,891	25,894
20000667	1635	Painter	3.00	**3.00**	41,600 - 49,962	99,924
20000680	1648	Payroll Specialist 2	3.63	**3.30**	34,611 - 41,787	135,948
20000173	1238	Payroll Supervisor	0.66	**0.66**	39,686 - 48,069	31,892
20000701	1666	Plant Process Control Electrician	19.00	**17.00**	51,896 - 62,296	914,703
20000703	1668	Plant Process Control Supervisor	3.00	**3.00**	56,410 - 68,224	201,601
20000705	1668B	Plant Process Control Supervisor	8.28	**7.66**	56,410 - 68,224	452,534
20000687	1652	Plant Technician 1	21.00	**20.00**	37,814 - 45,261	718,456
20000688	1653	Plant Technician 2	24.00	**24.00**	41,454 - 49,504	989,772
20000689	1654	Plant Technician 3	12.00	**12.00**	45,490 - 54,434	651,041
20000706	1669	Plant Technician Supervisor	8.00	**7.00**	52,666 - 62,837	387,506
20000732	1717	Power Plant Operator	2.00	**2.00**	49,712 - 59,342	118,684
20000733	1718	Power Plant Supervisor	3.00	**3.00**	55,141 - 66,581	131,829
20000740	1725	Principal Drafting Aide	1.32	**1.32**	50,003 - 60,549	77,220
20000743	1727	Principal Engineering Aide	3.20	**2.66**	50,003 - 60,549	160,426
20000707	1670	Principal Plant Technician Supervisor	2.00	**2.00**	63,024 - 76,045	150,569
20001222	2270	Program Manager	1.64	**1.65**	46,966 - 172,744	157,673
20000760	1750	Project Assistant	0.10	**0.00**	57,866 - 69,722	-
20000761	1751	Project Officer 1	0.86	**0.00**	66,622 - 80,454	-
90000761	1751	Project Officer 1 - Hourly	0.13	**0.04**	66,622 - 80,454	2,665
20000763	1752	Project Officer 2	0.33	**0.00**	76,794 - 92,851	-
20000766	1752C	Project Officer 2	0.11	**0.22**	76,794 - 92,851	19,607
20000783	1776	Public Information Clerk	1.52	**1.14**	31,491 - 37,918	43,446
20000784	1777	Public Information Officer	0.33	**0.11**	43,514 - 52,707	5,831
20001150	2194	Public Utilities Director	0.17	**0.33**	59,155 - 224,099	56,099
20000319	1372	Pump Station Operator	10.00	**10.00**	43,493 - 51,917	519,170
20000320	1373	Pump Station Operator Supervisor	1.00	**1.00**	47,674 - 56,888	55,466
20000557	1556	Recycling Program Manager	0.33	**0.00**	76,731 - 92,893	-
20000560	1556C	Recycling Program Manager	0.00	**0.33**	76,731 - 92,893	29,735
20000559	1556B	Recycling Program Manager	0.33	**0.33**	76,731 - 92,893	30,660
20000850	1823C	Safety Officer	0.33	**0.33**	57,907 - 69,930	23,198
20000847	1823	Safety Officer	0.66	**0.66**	57,907 - 69,930	45,006
20000854	1826	Safety Representative 2	3.97	**3.97**	50,461 - 61,027	232,893
90000854	1826	Safety Representative 2 - Hourly	0.00	**0.12**	50,461 - 61,027	6,055
20001042	1972	Safety and Training Manager	0.66	**0.66**	66,768 - 80,891	53,668
20000869	1844	Senior Account Clerk	0.76	**0.76**	36,067 - 43,514	32,729
20000828	1804	Senior Biologist	1.00	**1.11**	71,760 - 86,466	9,276
20000196	1267	Senior Boat Operator	1.00	**1.00**	47,840 - 57,117	57,117
20000883	1854	Senior Chemist	2.00	**2.00**	71,739 - 86,466	-
20000885	1855	Senior Civil Engineer	6.81	**3.64**	76,794 - 92,851	176,398

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
20000927	1879	Senior Clerk/Typist	1.66	**1.44**	36,067 -	43,514	62,979
20000312	1365	Senior Department Human Resources Analyst	0.33	**0.33**	59,363 -	71,760	22,966
20000400	1423	Senior Drafting Aide	4.31	**4.31**	44,429 -	53,706	225,235
20000905	1863A	Senior Electrical Engineer	1.00	**1.00**	76,794 -	92,851	93,316
20000906	1863B	Senior Electrical Engineer	1.00	**1.00**	76,794 -	92,851	93,316
20000902	1861B	Senior Engineering Aide	1.97	**1.05**	44,429 -	53,706	52,052
20000900	1861	Senior Engineering Aide	0.43	**0.33**	44,429 -	53,706	15,109
20000015	1106	Senior Management Analyst	5.50	**5.14**	59,363 -	71,760	292,625
90000015	1106	Senior Management Analyst - Hourly	0.00	**0.12**	59,363 -	71,760	7,124
20000880	1851	Senior Marine Biologist	1.00	**1.00**	71,760 -	86,466	86,898
20000856	1830	Senior Mechanical Engineer	0.32	**0.33**	76,794 -	92,851	29,877
20000920	1872B	Senior Planner	0.33	**0.11**	65,354 -	79,019	7,404
20000918	1872	Senior Planner	0.48	**0.11**	65,354 -	79,019	8,735
20000708	1671	Senior Plant Technician Supervisor	9.28	**8.66**	60,070 -	72,467	624,182
20000968	1915	Senior Power Plant Supervisor	1.00	**1.00**	63,357 -	76,440	76,822
20000916	1871	Senior Public Information Officer	0.66	**0.66**	54,059 -	65,333	40,057
20000938	1888	Senior Wastewater Operations Supervisor	6.00	**6.00**	70,699 -	85,530	507,511
20000055	1134	Senior Wastewater Plant Operator	1.00	**1.00**	56,534 -	67,621	67,621
20000914	1870	Senior Water Utility Supervisor	0.33	**0.44**	47,216 -	57,138	23,737
20000950	1899	Stock Clerk	4.50	**5.00**	30,056 -	36,275	181,192
20000955	1902	Storekeeper 1	5.00	**5.00**	34,611 -	41,517	206,513
20000954	1901A	Storekeeper 3	1.00	**1.00**	39,811 -	47,882	48,121
90000964	1910	Student Engineer - Hourly	0.48	**0.14**	26,707 -	32,011	3,738
90001146	2188	Student Intern - Hourly	0.35	**0.00**	18,616 -	22,318	-
90000967	1914	Student Worker - Hourly	0.00	**0.12**	20,925 -	24,918	2,511
20000313	1366	Supervising Department Human Resources Analyst	0.66	**0.33**	66,768 -	80,891	25,894
20000995	1923	Supervising Economist	0.41	**0.41**	66,768 -	80,891	32,170
20000990	1921	Supervising Field Representative	0.33	**0.00**	35,651 -	42,890	-
20000985	1917O	Supervising Management Analyst	0.33	**0.11**	66,768 -	80,891	8,638
20000970	1917	Supervising Management Analyst	4.89	**3.34**	66,768 -	80,891	265,156
20001021	1940	Supervising Public Information Officer	0.33	**0.11**	59,363 -	71,760	7,939
20001041	1971	Training Supervisor	0.33	**0.33**	59,363 -	71,760	23,788
20000937	1887	Wastewater Operations Supervisor	24.00	**24.00**	64,667 -	77,293	1,821,830
20000941	1890	Wastewater Plant Operator	40.00	**39.00**	53,830 -	64,397	2,360,292
20000931	1883	Wastewater Treatment Superintendent	4.00	**4.00**	81,578 -	98,675	393,712
20001058	1985	Welder	2.00	**2.00**	44,366 -	53,206	106,412
20000756	1746	Word Processing Operator	8.37	**4.86**	31,491 -	37,918	151,308
		Bilingual - Regular					2,241

Public Utilities

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
		Exceptional Performance Pay-Classified				927
		Exceptional Performance Pay-Unclassified				1,045
		Geographic Info Cert Pay				3,820
		Night Shift Pay				82,899
		Overtime Budgeted				1,376,823
		Plant/Tank Vol Cert Pay				128,408
		Reg Pay For Engineers				186,020
		Split Shift Pay				36,658
		Termination Pay Annual Leave				144,846
		Welding Certification				3,640
Salaries and Wages Subtotal			**479.92**	**443.97**		**$ 27,608,932**
Fringe Benefits						
		Employee Offset Savings				$ 218,945
		Flexible Benefits				2,469,709
		Long-Term Disability				145,679
		Medicare				324,500
		Other Post-Employment Benefits				2,487,327
		Retiree Medical Trust				1,949
		Retirement 401 Plan				7,801
		Retirement ARC				8,079,021
		Retirement DROP				114,647
		Retirement Offset Contribution				53,985
		Risk Management Administration				414,368
		Supplemental Pension Savings Plan				1,181,061
		Unemployment Insurance				98,878
		Workers' Compensation				430,295
Fringe Benefits Subtotal						**$ 16,028,165**
Total Personnel Expenditures						**$ 43,637,097**

Municipal Sewer Revenue Fund

Department Expenditures

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Metropolitan Wastewater - Muni	$ 59,362,321	**$ 54,560,631**	$ (4,801,690)
Public Utilities	52,874,288	**71,753,770**	18,879,482
Total	**$ 112,236,609**	**$ 126,314,401**	**$ 14,077,792**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Metropolitan Wastewater - Muni	297.00	**297.00**	0.00
Public Utilities	145.24	**124.64**	(20.60)
Total	**442.24**	**421.64**	**(20.60)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 58,577,509	$ -
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	3,721,974	-
Support for Environmental Protection Agency (EPA) Standards Addition of non-personnel expenditures for the cleaning of large-diameter mains to meet EPA standards.	0.00	1,000,000	-
Lab Testing Adjustment due to increased lab testing of used carbon filters.	0.00	560,000	-
Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	3.86	312,754	-
Customer Care Solutions Project Increase in training to support the implementation of the Customer Care Solutions Project.	0.00	50,000	-
State Revolving Fund (SRF) Adjustment Adjustment to personnel and non-personnel expenditures to support new contract expenditures and administration of SRF financing due to the addition of three new water treatment plants: Alvarado, Otay and Miramar.	0.06	7,305	-
Reclassification of Trash/Recycling Dumpster Service Expenses Adjustment reflects the reclassification of trash/recycling dumpster service expenses from discretionary to non-discretionary.	0.00	(3,687)	-
MRO Savings Reduction in non-personnel expenses due to savings resulting from cooperative purchasing agreements for maintenance, repair, and operations (MRO) supplies.	0.00	(28,333)	-
IT Sourcing Strategy Restructure Transfer of 2.00 Information Systems Analyst 2s split among the Metropolitan Sewer Utility Fund, the Municipal Sewer Revenue Fund, and the Water Utility Operating Fund to the Department of Information Technology as a result of the IT Sourcing Strategy Restructure.	(0.38)	(37,042)	-

Public Utilities

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Publishing Services Managed Competition Savings Adjustment to reflect savings to Publishing Services client departments realized by the Managed Competition winning bid.	0.00	(43,230)	-
Consolidation of Security Contracts Adjustment due to the consolidation of multiple security contracts.	0.00	(86,400)	-
Lifting of Mandatory Water Restrictions Adjustment reflects the reduction of 4.00 Field Representatives, 2.00 Customer Service Representatives, 3.00 Code Compliance Officers, and 1.00 Associate Management Analyst across the Metropolitan Sewer Utility Fund, Municipal Sewer Revenue Fund, and the Water Utility Operating Fund due to the End of California Drought and the Mayor's call to lift mandatory water restrictions.	(2.50)	(192,758)	-
McGuigan Settlement Adjustment Reduction of expenditures related to the McGuigan Settlement.	0.00	(770,400)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2011.	0.00	(2,400,000)	-
Public Utilities Restructure Reallocation among funds to more accurately reflect operational expenditures as well as an adjustment due to efficiencies realized after the implementation of the Fiscal Year 2011 restructure.	(0.36)	(3,956,462)	68,722,273
Total	**0.68**	**$ 56,711,230**	**$ 68,722,273**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	24,981,705	**$**	**24,377,149**	$	(604,556)
Fringe Benefits		15,999,297		**14,956,660**		(1,042,637)
PERSONNEL SUBTOTAL	**$**	**40,981,002**	**$**	**39,333,809**	**$**	**(1,647,193)**
NON-PERSONNEL						
Supplies	$	4,381,824	**$**	**3,524,025**	$	(857,799)
Contracts		32,692,884		**34,490,071**		1,797,187
Information Technology		4,647,187		**3,721,974**		(925,213)
Energy and Utilities		6,041,072		**5,014,238**		(1,026,834)
Other		389,965		**39,379,109**		38,989,144
CIP Contingency		158,001		**158,001**		-
Capital Expenditures		1,156,949		**693,174**		(463,775)
Debt		21,787,725		**-**		(21,787,725)
NON-PERSONNEL SUBTOTAL	**$**	**71,255,607**	**$**	**86,980,592**	**$**	**15,724,985**
Total	**$**	**112,236,609**	**$**	**126,314,401**	**$**	**14,077,792**

Revenues by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Charges for Current Services	$ 318,219,853	**$ 324,219,000**	$ 5,999,147
Fines, Forfeitures, and Penalties	5,000	**50,000**	45,000
Other Financial Sources (Uses)	3,874	**-**	(3,874)
Other Revenue	-	**62,109,000**	62,109,000
Revenue from Money and Property	6,077,000	**6,650,000**	573,000
Total	**$ 324,305,727**	**$ 393,028,000**	**$ 68,722,273**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
Salaries and Wages						
20000011	1104	Account Clerk	2.60	**2.38**	$31,491 - $37,918	$ 89,841
20000007	1100	Accountant 3	0.22	**0.22**	59,363 - 71,760	15,867
20000102	1183	Accountant 4	0.00	**0.22**	66,768 - 88,982	14,688
20000012	1105	Administrative Aide 1	1.22	**1.22**	36,962 - 44,533	54,602
20000024	1107	Administrative Aide 2	6.01	**5.91**	42,578 - 51,334	298,238
20000057	1136	Assistant Chemist	10.00	**10.00**	53,789 - 65,333	654,640
20001140	2181	Assistant Department Director	0.18	**0.18**	31,741 - 173,971	24,455
20001202	2250	Assistant Deputy Director	1.00	**0.00**	23,005 - 137,904	-
90001202	2250	Assistant Deputy Director - Hourly	0.00	**1.00**	23,005 - 137,904	80,454
20000070	1153	Assistant Engineer-Civil	18.02	**11.57**	57,866 - 69,722	715,884
20000087	1167	Assistant Engineer-Mechanical	0.00	**0.18**	57,866 - 69,722	10,629
20000088	1167A	Assistant Engineer-Mechanical	0.32	**0.00**	57,866 - 69,722	-
20000080	1160	Assistant Laboratory Technician	1.00	**1.00**	33,696 - 40,602	40,805
20001228	2276	Assistant Metropolitan Wastewater Director	0.36	**0.18**	31,741 - 173,971	24,453
90001228	2276	Assistant Metropolitan Wastewater Director - Hourly	0.00	**0.06**	31,741 - 173,971	6,171
20000140	1220	Associate Chemist	4.00	**4.00**	62,005 - 75,067	297,264
20000311	1364	Associate Department Human Resources Analyst	0.72	**0.90**	54,059 - 65,333	55,729
20000145	1221B	Associate Engineer-Civil	0.51	**0.62**	66,622 - 80,454	48,235
20000143	1221	Associate Engineer-Civil	13.25	**9.08**	66,622 - 80,454	733,177
20000150	1223	Associate Engineer-Electrical	0.00	**0.18**	66,622 - 80,454	14,128
20000154	1225	Associate Engineer-Mechanical	0.43	**0.25**	66,622 - 80,454	19,630
20000119	1218	Associate Management Analyst	9.72	**7.10**	54,059 - 65,333	456,125
20000134	1218O	Associate Management Analyst	0.22	**0.22**	54,059 - 65,333	14,450
20000137	1218R	Associate Management Analyst	0.90	**1.08**	54,059 - 65,333	68,140
90000119	1218	Associate Management Analyst - Hourly	0.00	**0.70**	54,059 - 65,333	37,842
20000162	1227	Associate Planner	0.36	**1.00**	56,722 - 68,536	67,786
20000649	1622A	Biologist 3	0.98	**2.00**	62,005 - 75,067	140,965
20000266	1330	Cashier	2.50	**2.50**	31,491 - 37,918	95,326
20000236	1293	Cement Finisher	1.00	**1.00**	43,451 - 52,083	52,083

Public Utilities

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
90000836	1816	Claims and Insurance Manager - Hourly	0.00	**0.17**	73,445 - 88,837	12,486
20000539	1535	Clerical Assistant 2	3.02	**3.56**	29,931 - 36,067	128,601
20000306	1356	Code Compliance Officer	3.00	**1.50**	37,232 - 44,803	66,861
20000307	1357	Code Compliance Supervisor	0.50	**0.50**	42,890 - 51,334	25,801
20000829	1805	Compliance and Metering Manager	0.50	**0.50**	73,445 - 88,837	43,081
20000801	1795	Customer Information and Billing Manager	0.50	**0.50**	73,445 - 88,837	43,092
20000369	1394	Customer Services Representative	17.83	**17.50**	32,968 - 39,811	682,101
90000369	1394	Customer Services Representative - Hourly	1.14	**0.00**	32,968 - 39,811	-
20000366	1393	Customer Services Supervisor	2.50	**2.00**	57,782 - 69,784	139,224
20001168	2214	Deputy Director	1.90	**2.04**	46,966 - 172,744	237,492
90001168	2214	Deputy Director - Hourly	0.00	**1.17**	46,966 - 172,744	128,530
20000426	1439	Equipment Operator 1	5.00	**1.00**	37,690 - 45,115	45,115
20000428	1439B	Equipment Operator 1	1.00	**1.00**	37,690 - 45,115	45,115
20000429	1439C	Equipment Operator 1	25.00	**29.00**	37,690 - 45,115	1,286,823
20000430	1440	Equipment Operator 2	12.00	**12.00**	41,350 - 49,462	593,544
20000436	1445	Equipment Operator 3	2.00	**2.00**	43,160 - 51,667	103,334
20000418	1436	Equipment Technician 1	13.00	**13.00**	36,005 - 43,139	516,800
20000423	1438	Equipment Technician 2	11.00	**11.00**	39,499 - 47,091	470,910
20000431	1441	Equipment Technician 3	1.00	**1.00**	43,368 - 51,813	51,813
20000924	1876	Executive Secretary	0.36	**0.18**	43,555 - 52,666	9,763
20000461	1465	Field Representative	13.87	**16.50**	32,323 - 38,917	631,720
90000461	1465	Field Representative - Hourly	2.15	**0.00**	32,323 - 38,917	-
20000483	1488	General Water Utility Supervisor	4.00	**4.00**	59,342 - 71,760	279,713
20000502	1513	Heavy Truck Driver 1	2.00	**2.00**	36,234 - 43,160	86,320
20000178	1243	Information Systems Administrator	0.19	**0.19**	73,466 - 88,982	16,908
20000290	1348	Information Systems Analyst 2	2.59	**2.21**	54,059 - 65,333	140,761
20000293	1349	Information Systems Analyst 3	1.14	**1.33**	59,363 - 71,760	91,857
20000998	1926	Information Systems Analyst 4	1.14	**0.95**	66,768 - 80,891	75,489
20000515	1523	Instrumentation and Control Technician	2.00	**2.00**	51,896 - 62,296	124,592
20000497	1508	Irrigation Specialist	0.54	**0.00**	37,814 - 45,261	-
20000590	1580	Laboratory Technician	9.00	**9.00**	40,622 - 49,067	337,617
90001073	2103	Management Intern - Hourly	0.78	**0.06**	24,274 - 29,203	3,028
20000028	1108	Management Trainee	0.18	**0.00**	38,750 - 46,738	-
20000165	1230	Multimedia Production Specialist	0.33	**0.00**	43,264 - 51,979	-
20000634	1614	Organization Effectiveness Specialist 2	0.36	**0.18**	54,059 - 65,333	11,761
20000627	1612	Organization Effectiveness Specialist 3	0.00	**0.18**	59,363 - 71,760	12,527
20000639	1615	Organization Effectiveness Supervisor	0.18	**0.18**	66,768 - 80,891	14,123
20000680	1648	Payroll Specialist 2	1.98	**1.80**	34,611 - 41,787	74,261

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
20000173	1238	Payroll Supervisor	0.36	**0.36**	39,686 - 48,069	17,400
20000701	1666	Plant Process Control Electrician	12.00	**12.00**	51,896 - 62,296	741,790
20000705	1668B	Plant Process Control Supervisor	5.72	**7.36**	56,410 - 68,224	416,989
20000703	1668	Plant Process Control Supervisor	3.00	**1.00**	56,410 - 68,224	68,565
20000687	1652	Plant Technician 1	2.00	**2.00**	37,814 - 45,261	90,522
20000688	1653	Plant Technician 2	2.00	**2.00**	41,454 - 49,504	49,504
20000689	1654	Plant Technician 3	1.00	**1.00**	45,490 - 54,434	54,434
20000706	1669	Plant Technician Supervisor	1.00	**1.00**	52,666 - 62,837	61,266
20000740	1725	Principal Drafting Aide	0.72	**0.72**	50,003 - 60,549	42,136
20000743	1727	Principal Engineering Aide	8.85	**8.91**	50,003 - 60,549	529,161
20000750	1734	Principal Water Utility Supervisor	2.00	**2.00**	52,000 - 62,837	63,151
20001222	2270	Program Manager	1.28	**1.85**	46,966 - 172,744	188,742
20000760	1750	Project Assistant	0.40	**1.00**	57,866 - 69,722	67,979
20000761	1751	Project Officer 1	1.16	**2.00**	66,622 - 80,454	161,714
90000761	1751	Project Officer 1 - Hourly	0.07	**0.00**	66,622 - 80,454	-
20000763	1752	Project Officer 2	1.18	**1.00**	76,794 - 92,851	93,316
20000783	1776	Public Information Clerk	0.88	**0.66**	31,491 - 37,918	25,163
20000784	1777	Public Information Officer	0.18	**0.00**	43,514 - 52,707	-
20001150	2194	Public Utilities Director	0.09	**0.18**	59,155 - 224,099	30,610
20000319	1372	Pump Station Operator	5.00	**5.00**	43,493 - 51,917	259,585
20000320	1373	Pump Station Operator Supervisor	1.00	**1.00**	47,674 - 56,888	55,466
20000559	1556B	Recycling Program Manager	0.18	**0.18**	76,731 - 92,893	16,717
20000560	1556C	Recycling Program Manager	0.00	**0.18**	76,731 - 92,893	16,219
20000557	1556	Recycling Program Manager	0.18	**0.00**	76,731 - 92,893	-
20000847	1823	Safety Officer	0.36	**0.36**	57,907 - 69,930	24,545
20000850	1823C	Safety Officer	0.18	**0.18**	57,907 - 69,930	12,650
20000854	1826	Safety Representative 2	1.62	**1.62**	50,461 - 61,027	94,649
90000854	1826	Safety Representative 2 - Hourly	0.00	**0.12**	50,461 - 61,027	6,055
20001042	1972	Safety and Training Manager	0.36	**0.36**	66,768 - 80,891	29,260
20000869	1844	Senior Account Clerk	0.44	**0.44**	36,067 - 43,514	18,962
20000883	1854	Senior Chemist	1.00	**1.00**	71,739 - 86,466	86,898
20000885	1855	Senior Civil Engineer	3.57	**2.62**	76,794 - 92,851	239,759
20000927	1879	Senior Clerk/Typist	0.36	**0.18**	36,067 - 43,514	7,884
20000898	1860	Senior Customer Services Representative	4.00	**3.00**	37,835 - 45,781	133,125
20000312	1365	Senior Department Human Resources Analyst	0.18	**0.18**	59,363 - 71,760	12,539
20000400	1423	Senior Drafting Aide	1.26	**1.26**	44,429 - 53,706	64,836
20000900	1861	Senior Engineering Aide	11.61	**10.18**	44,429 - 53,706	529,219
20000902	1861B	Senior Engineering Aide	2.69	**2.50**	44,429 - 53,706	126,547
20000015	1106	Senior Management Analyst	3.53	**3.76**	59,363 - 71,760	265,562
90000015	1106	Senior Management Analyst - Hourly	0.00	**0.06**	59,363 - 71,760	3,562
20000856	1830	Senior Mechanical Engineer	0.18	**0.18**	76,794 - 92,851	16,316

Public Utilities

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
20000918	1872	Senior Planner	0.78	**1.00**	65,354 - 79,019	67,315
20000920	1872B	Senior Planner	0.18	**0.00**	65,354 - 79,019	-
20000708	1671	Senior Plant Technician Supervisor	0.72	**0.36**	60,070 - 72,467	26,232
20000916	1871	Senior Public Information Officer	0.36	**0.36**	54,059 - 65,333	21,842
20000914	1870	Senior Water Utility Supervisor	14.18	**13.18**	47,216 - 57,138	749,334
90000964	1910	Student Engineer - Hourly	0.63	**0.00**	26,707 - 32,011	-
90001146	2188	Student Intern - Hourly	0.19	**0.00**	18,616 - 22,318	-
90000967	1914	Student Worker - Hourly	0.00	**0.46**	20,925 - 24,918	9,624
20000313	1366	Supervising Department Human Resources Analyst	0.36	**0.18**	66,768 - 80,891	14,123
20000995	1923	Supervising Economist	0.23	**0.23**	66,768 - 80,891	18,048
20000990	1921	Supervising Field Representative	1.68	**1.00**	35,651 - 42,890	36,744
20000970	1917	Supervising Management Analyst	2.12	**2.76**	66,768 - 80,891	216,927
20000985	1917O	Supervising Management Analyst	0.18	**0.00**	66,768 - 80,891	-
20000997	1925	Supervising Meter Reader	0.66	**1.00**	37,253 - 44,720	44,954
20001021	1940	Supervising Public Information Officer	0.68	**0.50**	59,363 - 71,760	36,065
20000333	1378	Supervising Wastewater Pretreatment Inspector	3.00	**3.00**	66,685 - 80,870	162,548
20001041	1971	Training Supervisor	0.18	**0.18**	59,363 - 71,760	12,985
20001051	1978	Utility Worker 1	46.00	**46.00**	30,534 - 36,296	1,643,742
20000323	1375	Wastewater Pretreatment Inspector 2	8.00	**8.00**	55,078 - 66,768	496,785
20000325	1376	Wastewater Pretreatment Inspector 3	5.00	**5.00**	60,674 - 73,507	365,481
20000523	1528	Wastewater Pretreatment Program Manager	1.00	**1.00**	72,966 - 88,546	88,988
20000005	1015	Water Systems Technician Supervisor	0.50	**0.00**	54,766 - 65,374	-
20001063	1991	Water Utility Supervisor	14.00	**14.00**	43,472 - 51,979	669,867
20001065	1992	Water Utility Worker	32.00	**32.00**	33,322 - 39,666	1,223,302
20000756	1746	Word Processing Operator	8.81	**7.08**	31,491 - 37,918	264,643
		Bilingual - Regular				35,719
		Exceptional Performance Pay-Classified				7,275
		Exceptional Performance Pay-Unclassified				570
		Geographic Info Cert Pay				2,093
		Night Shift Pay				23,501
		Overtime Budgeted				2,444,244
		Plant/Tank Vol Cert Pay				99,552
		Reg Pay For Engineers				110,523
		Split Shift Pay				25,402
		Termination Pay Annual Leave				73,154
Salaries and Wages Subtotal			**442.24**	**421.64**		**$ 24,377,149**

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
Fringe Benefits						
		Employee Offset Savings				$ 166,076
		Flexible Benefits				2,394,468
		Long-Term Disability				123,828
		Medicare				282,308
		Other Post-Employment Benefits				2,460,121
		Retiree Medical Trust				587
		Retirement 401 Plan				2,305
		Retirement ARC				7,315,052
		Retirement DROP				52,780
		Retirement Offset Contribution				47,107
		Risk Management Administration				408,178
		Supplemental Pension Savings Plan				943,128
		Unemployment Insurance				82,252
		Workers' Compensation				678,470
Fringe Benefits Subtotal						**$ 14,956,660**
Total Personnel Expenditures						**$ 39,333,809**

Water Utility Operating Fund

Department Expenditures

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Public Utilities	$ 150,398,890	**$ 154,000,047**	$ 3,601,157
Water	274,695,828	**297,642,350**	22,946,522
Total	**$ 425,094,718**	**$ 451,642,397**	**$ 26,547,679**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Public Utilities	226.43	**253.87**	27.44
Water	477.84	**465.00**	(12.84)
Total	**704.27**	**718.87**	**14.60**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 99,803,809	$ -
Water Rate Increase Adjustment reflects the increase in the cost of water charged to the City by the San Diego County Water Authority.	0.00	14,333,446	-

Public Utilities

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Water Infrastructure Access Increase in expenditures related to the use of water infrastructure.	0.00	6,754,451	-
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	6,653,255	-
State Revolving Fund (SRF) Adjustment Adjustment to personnel and non-personnel expenditures to support new contract expenditures and administration of SRF financing due to the addition of three new water treatment plants: Alvarado, Otay and Miramar.	0.32	3,226,129	-
Support for Water Treatment Plants Addition of expenditures for upgrades and on-going maintenance at various water treatment plants.	0.00	2,405,903	-
Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	29.34	917,382	-
Recycled Water and Water Rebate Programs Addition of funding to support a Basin Salinity Study performed by the Recycled Water Program as well as increased rebates as part of the Water Rebate Program.	0.00	717,539	-
Water Purification Demonstration Project Addition of expenditures related to the Water Purification Demonstration Project from the California Department of Public Health.	0.00	432,280	-
Support for Imperial Irrigation District Addition of funding for previously unbudgeted contractual obligations for the City's portion of operation and management of the Imperial Irrigation District.	0.00	280,000	-
Customer Care Solutions Project Increase in training to support the implementation of the Customer Care Solutions Project.	0.00	50,000	-
Overtime Support Addition of funding for overtime for the Water Quality Lab Project.	0.00	40,000	-
MRO Savings Reduction in non-personnel expenses due to savings resulting from cooperative purchasing agreements for maintenance, repair, and operations (MRO) supplies.	0.00	(28,333)	-
Reclassification of Trash/Recycling Dumpster Service Expenses Adjustment reflects the reclassification of trash/recycling dumpster service expenses from discretionary to non-discretionary.	0.00	(39,483)	-
Elimination of Fish Stocking Elimination of trout stocking at Miramar, and catfish stocking at Murray, Lower Otay, and Hodges Reservoirs.	0.00	(83,248)	-

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Reduction of CIP Contingency Reduction of CIP Contingency based on Fiscal Year 2012 operating reserves calculation.	0.00	(84,578)	-
IT Sourcing Strategy Restructure Transfer of 2.00 Information Systems Analyst 2s split among the Metropolitan Sewer Utility Fund, the Municipal Sewer Revenue Fund, and the Water Utility Operating Fund to the Department of Information Technology as a result of the IT Sourcing Strategy Restructure.	(0.94)	(91,632)	-
Publishing Services Managed Competition Savings Adjustment to reflect savings to Publishing Services client departments realized by the Managed Competition winning bid.	0.00	(108,075)	-
Consolidation of Security Contracts Adjustment due to the consolidation of multiple security contracts.	0.00	(235,200)	-
Lifting of Mandatory Water Restrictions Adjustment reflects the reduction of 4.00 Field Representatives, 2.00 Customer Service Representatives, 3.00 Code Compliance Officers, and 1.00 Associate Management Analyst across the Metropolitan Sewer Utility Fund, Municipal Sewer Revenue Fund, and the Water Utility Operating Fund due to the End of California Drought and the Mayor's call to lift mandatory water restrictions.	(6.95)	(530,502)	-
Trench Restoration Support Reduction in contracts related to streets trench restoration.	0.00	(1,150,000)	-
McGuigan Settlement Adjustment Reduction of expenditures related to the McGuigan Settlement.	0.00	(2,097,200)	-
Public Utilities Restructure Reallocation among funds to more accurately reflect operational expenditures as well as an adjustment due to efficiencies realized after the implementation of the Fiscal Year 2011 restructure.	(16.87)	(7,596,281)	(34,813,000)
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	25,300,000
Total	**4.90**	**$ 123,569,662**	**$ (9,513,000)**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	38,611,408	**$**	**40,051,215**	$	1,439,807
Fringe Benefits		24,703,636		**24,756,059**		52,423
PERSONNEL SUBTOTAL	**$**	**63,315,044**	**$**	**64,807,274**	**$**	**1,492,230**
NON-PERSONNEL						
Supplies	$	183,489,882	**$**	**196,817,725**	$	13,327,843
Contracts		87,499,433		**91,860,830**		4,361,397
Information Technology		7,234,584		**6,653,255**		(581,329)
Energy and Utilities		11,773,894		**12,785,734**		1,011,840

Public Utilities

Expenditures by Category *(Cont'd)*

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Other	3,604,243	**67,220,100**	63,615,857
CIP Contingency	5,269,212	**5,184,634**	(84,578)
Appropriated Reserve	-	**3,500,000**	3,500,000
Capital Expenditures	2,283,622	**2,772,172**	488,550
Debt	60,624,804	**40,673**	(60,584,131)
NON-PERSONNEL SUBTOTAL	**$ 361,779,674**	**$ 386,835,123**	**$ 25,055,449**
Total	**$ 425,094,718**	**$ 451,642,397**	**$ 26,547,679**

Revenues by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Charges for Current Services	$ 390,884,000	**$ 407,554,000**	$ 16,670,000
Other Revenue	113,721,000	**65,230,000**	(48,491,000)
Revenue from Federal Agencies	4,334,000	**27,171,000**	22,837,000
Revenue from Money and Property	9,479,000	**8,950,000**	(529,000)
Total	**$ 518,418,000**	**$ 508,905,000**	**$ (9,513,000)**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
Salaries and Wages						
20000011	1104	Account Clerk	4.89	**4.49**	$31,491 - $37,918	$ 169,432
20000007	1100	Accountant 3	0.40	**1.40**	59,363 - 71,760	89,996
20000102	1183	Accountant 4	0.00	**0.40**	66,768 - 88,982	26,712
20000012	1105	Administrative Aide 1	0.40	**0.40**	36,962 - 44,533	17,914
20000024	1107	Administrative Aide 2	9.49	**12.38**	42,578 - 51,334	565,468
20000057	1136	Assistant Chemist	12.00	**12.00**	53,789 - 65,333	711,645
20001140	2181	Assistant Department Director	1.49	**1.49**	31,741 - 173,971	202,340
20001202	2250	Assistant Deputy Director	1.00	**0.00**	23,005 - 137,904	-
20000072	1153B	Assistant Engineer-Civil	0.00	**1.00**	57,866 - 69,722	67,979
20000070	1153	Assistant Engineer-Civil	24.91	**31.84**	57,866 - 69,722	2,090,549
20000088	1167A	Assistant Engineer-Mechanical	0.10	**0.00**	57,866 - 69,722	-
20000087	1167	Assistant Engineer-Mechanical	0.00	**0.49**	57,866 - 69,722	28,951
20001228	2276	Assistant Metropolitan Wastewater Director	0.00	**0.49**	31,741 - 173,971	66,541
90001228	2276	Assistant Metropolitan Wastewater Director - Hourly	0.00	**0.17**	31,741 - 173,971	17,486
20000109	1193	Assistant Reservoir Keeper	8.00	**8.00**	34,944 - 41,662	165,499
20000140	1220	Associate Chemist	4.00	**4.00**	62,005 - 75,067	297,264
20000311	1364	Associate Department Human Resources Analyst	1.96	**2.45**	54,059 - 65,333	151,670
20000143	1221	Associate Engineer-Civil	17.79	**21.12**	66,622 - 80,454	1,699,300
20000145	1221B	Associate Engineer-Civil	1.09	**1.29**	66,622 - 80,454	100,432
20000350	1385	Associate Engineer-Corrosion	2.00	**2.00**	66,622 - 80,454	159,300
20000150	1223	Associate Engineer-Electrical	0.00	**0.49**	66,622 - 80,454	38,443
20000154	1225	Associate Engineer-Mechanical	0.79	**1.30**	66,622 - 80,454	104,389

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
20000137	1218R	Associate Management Analyst	2.45	**3.94**	54,059 -	65,333	251,081
20000134	1218O	Associate Management Analyst	0.40	**0.40**	54,059 -	65,333	26,271
20000119	1218	Associate Management Analyst	18.98	**19.21**	54,059 -	65,333	1,206,774
90000119	1218	Associate Management Analyst - Hourly	0.00	**0.72**	54,059 -	65,333	38,922
20000162	1227	Associate Planner	0.98	**0.89**	56,722 -	68,536	59,578
20000655	1624	Biologist 2	8.00	**8.00**	53,726 -	65,333	525,280
20000649	1622A	Biologist 3	0.49	**0.00**	62,005 -	75,067	-
20000648	1622	Biologist 3	2.00	**2.00**	62,005 -	75,067	148,632
20000205	1275	Building Service Supervisor	1.00	**1.00**	45,718 -	55,286	55,563
20000234	1288	Carpenter	2.00	**2.00**	43,451 -	52,000	52,000
20000266	1330	Cashier	2.50	**2.50**	31,491 -	37,918	95,214
20000236	1293	Cement Finisher	1.00	**1.00**	43,451 -	52,083	52,083
90000836	1816	Claims and Insurance Manager - Hourly	0.00	**0.18**	73,445 -	88,837	13,220
20000539	1535	Clerical Assistant 2	10.19	**8.60**	29,931 -	36,067	309,776
20000306	1356	Code Compliance Officer	3.00	**1.50**	37,232 -	44,803	66,838
20000307	1357	Code Compliance Supervisor	0.50	**0.50**	42,890 -	51,334	25,790
20000829	1805	Compliance and Metering Manager	0.50	**1.50**	73,445 -	88,837	128,901
20000801	1795	Customer Information and Billing Manager	0.50	**0.50**	73,445 -	88,837	43,080
20000369	1394	Customer Services Representative	18.17	**17.50**	32,968 -	39,811	681,794
90000369	1394	Customer Services Representative - Hourly	1.12	**0.00**	32,968 -	39,811	-
20000366	1393	Customer Services Supervisor	2.50	**3.00**	57,782 -	69,784	198,730
20001168	2214	Deputy Director	4.46	**4.87**	46,966 -	172,744	570,014
90001168	2214	Deputy Director - Hourly	0.00	**0.18**	46,966 -	172,744	19,774
20000434	1443	Electronics Technician	1.00	**1.00**	47,091 -	56,534	-
20000420	1437	Equipment Mechanic	1.00	**0.00**	44,366 -	53,206	-
20000430	1440	Equipment Operator 2	13.00	**11.00**	41,350 -	49,462	461,381
20000418	1436	Equipment Technician 1	0.00	**23.00**	36,005 -	43,139	949,058
20000423	1438	Equipment Technician 2	0.00	**3.00**	39,499 -	47,091	141,273
20000924	1876	Executive Secretary	0.49	**0.49**	43,555 -	52,666	26,582
20000461	1465	Field Representative	20.82	**16.39**	32,323 -	38,917	624,476
90000461	1465	Field Representative - Hourly	4.40	**0.00**	32,323 -	38,917	-
20000822	1798C	Golf Course Manager	2.00	**2.00**	59,488 -	71,760	141,662
20000501	1512	Heavy Truck Driver 2	2.00	**2.00**	37,565 -	45,302	45,302
20000513	1520	Hydrography Aide	1.00	**1.00**	42,536 -	51,251	50,280
20000178	1243	Information Systems Administrator	0.47	**0.47**	73,466 -	88,982	41,821
20000290	1348	Information Systems Analyst 2	5.67	**4.73**	54,059 -	65,333	301,591
20000293	1349	Information Systems Analyst 3	2.82	**3.29**	59,363 -	71,760	227,288
20000998	1926	Information Systems Analyst 4	2.82	**2.35**	66,768 -	80,891	186,657
20000515	1523	Instrumentation and Control Technician	7.00	**7.00**	51,896 -	62,296	436,072

Public Utilities

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
20000497	1508	Irrigation Specialist	0.00	**2.67**	37,814 - 45,261	120,843
20000590	1580	Laboratory Technician	9.00	**9.00**	40,622 - 49,067	394,496
90000589	1579	Laborer - Hourly	6.86	**6.00**	29,182 - 34,757	175,095
90000579	1572	Lake Aide 1 - Hourly	10.98	**16.00**	23,483 - 27,768	375,731
20000564	1560	Lake Aide 2	14.00	**13.00**	27,602 - 32,677	417,151
20000616	1599	Lakes Program Manager	1.00	**1.00**	73,466 - 88,941	89,386
90001073	2103	Management Intern - Hourly	2.09	**2.65**	24,274 - 29,203	68,778
20000028	1108	Management Trainee	0.49	**0.00**	38,750 - 46,738	-
20000622	1608	Marine Mechanic	0.00	**1.00**	44,366 - 53,206	53,206
20000165	1230	Multimedia Production Specialist	0.18	**0.89**	43,264 - 51,979	46,492
20000634	1614	Organization Effectiveness Specialist 2	0.98	**0.49**	54,059 - 65,333	32,018
20000627	1612	Organization Effectiveness Specialist 3	0.00	**0.49**	59,363 - 71,760	34,114
20000639	1615	Organization Effectiveness Supervisor	0.49	**0.49**	66,768 - 80,891	38,447
20000680	1648	Payroll Specialist 2	5.39	**4.90**	34,611 - 41,787	201,918
20000173	1238	Payroll Supervisor	0.98	**0.98**	39,686 - 48,069	47,348
20000701	1666	Plant Process Control Electrician	5.00	**5.00**	51,896 - 62,296	243,422
20000703	1668	Plant Process Control Supervisor	1.00	**1.00**	56,410 - 68,224	68,565
20000705	1668B	Plant Process Control Supervisor	0.00	**0.98**	56,410 - 68,224	67,205
20000740	1725	Principal Drafting Aide	1.96	**1.96**	50,003 - 60,549	114,700
20000743	1727	Principal Engineering Aide	7.95	**7.43**	50,003 - 60,549	389,670
20000746	1727C	Principal Engineering Aide	1.00	**1.00**	50,003 - 60,549	59,035
20001222	2270	Program Manager	2.59	**4.01**	46,966 - 172,744	405,066
20000760	1750	Project Assistant	0.50	**0.00**	57,866 - 69,722	-
20000761	1751	Project Officer 1	0.98	**0.00**	66,622 - 80,454	-
90000761	1751	Project Officer 1 - Hourly	0.19	**0.31**	66,622 - 80,454	20,653
20000763	1752	Project Officer 2	0.49	**0.00**	76,794 - 92,851	-
20000766	1752C	Project Officer 2	0.89	**1.78**	76,794 - 92,851	158,577
20000783	1776	Public Information Clerk	2.60	**2.20**	31,491 - 37,918	82,685
20000784	1777	Public Information Officer	0.49	**0.89**	43,514 - 52,707	47,139
20001150	2194	Public Utilities Director	0.25	**0.49**	59,155 - 224,099	83,290
20000373	1398	Ranger/Diver 1	3.00	**3.00**	42,494 - 51,272	103,056
90000373	1398	Ranger/Diver 1 - Hourly	1.00	**0.00**	42,494 - 51,272	-
20000375	1399	Ranger/Diver 2	2.00	**2.00**	46,634 - 56,347	111,566
20000376	1400	Ranger/Diver Supervisor	0.00	**1.00**	53,726 - 64,958	55,338
20000557	1556	Recycling Program Manager	0.49	**0.00**	76,731 - 92,893	-
20000560	1556C	Recycling Program Manager	0.00	**0.49**	76,731 - 92,893	44,153
20000559	1556B	Recycling Program Manager	0.49	**0.49**	76,731 - 92,893	45,517
20000840	1817	Reservoir Keeper	8.00	**8.00**	40,019 - 47,819	380,644
20000850	1823C	Safety Officer	0.49	**0.49**	57,907 - 69,930	34,432
20000847	1823	Safety Officer	0.98	**0.98**	57,907 - 69,930	66,813
20000854	1826	Safety Representative 2	4.41	**4.41**	50,461 - 61,027	257,588

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
90000854	1826	Safety Representative 2 - Hourly	0.00	**0.48**	50,461 -	61,027	24,221
20001042	1972	Safety and Training Manager	0.98	**0.98**	66,768 -	80,891	79,664
20000869	1844	Senior Account Clerk	0.80	**0.80**	36,067 -	43,514	34,467
20000828	1804	Senior Biologist	0.00	**0.89**	71,760 -	86,466	75,028
20000883	1854	Senior Chemist	1.00	**1.00**	71,739 -	86,466	86,898
20000885	1855	Senior Civil Engineer	5.62	**6.09**	76,794 -	92,851	484,284
20000927	1879	Senior Clerk/Typist	0.98	**1.38**	36,067 -	43,514	60,341
20000898	1860	Senior Customer Services Representative	4.00	**5.00**	37,835 -	45,781	210,977
20000312	1365	Senior Department Human Resources Analyst	0.49	**0.49**	59,363 -	71,760	34,102
20000400	1423	Senior Drafting Aide	3.43	**3.43**	44,429 -	53,706	176,566
20000902	1861B	Senior Engineering Aide	4.34	**7.45**	44,429 -	53,706	385,215
20000900	1861	Senior Engineering Aide	2.96	**1.49**	44,429 -	53,706	72,280
20000015	1106	Senior Management Analyst	8.22	**9.35**	59,363 -	71,760	650,344
90000015	1106	Senior Management Analyst - Hourly	0.00	**0.17**	59,363 -	71,760	10,092
20000856	1830	Senior Mechanical Engineer	0.50	**0.49**	76,794 -	92,851	44,359
20000920	1872B	Senior Planner	0.49	**0.89**	65,354 -	79,019	59,911
20000918	1872	Senior Planner	0.74	**0.89**	65,354 -	79,019	70,680
20000708	1671	Senior Plant Technician Supervisor	0.00	**0.98**	60,070 -	72,467	71,378
20000916	1871	Senior Public Information Officer	0.98	**0.98**	54,059 -	65,333	59,453
20001060	1987	Senior Water Operations Supervisor	3.00	**3.00**	77,293 -	93,517	269,333
20000914	1870	Senior Water Utility Supervisor	0.49	**1.38**	47,216 -	57,138	70,584
20000950	1899	Stock Clerk	1.00	**1.00**	30,056 -	36,275	36,456
20000955	1902	Storekeeper 1	1.00	**1.00**	34,611 -	41,517	41,724
90000964	1910	Student Engineer - Hourly	1.05	**1.24**	26,707 -	32,011	33,116
90001146	2188	Student Intern - Hourly	0.53	**0.00**	18,616 -	22,318	-
90000967	1914	Student Worker - Hourly	0.00	**1.07**	20,925 -	24,918	22,389
20000313	1366	Supervising Department Human Resources Analyst	0.98	**0.49**	66,768 -	80,891	38,447
20000995	1923	Supervising Economist	0.36	**0.36**	66,768 -	80,891	28,246
20000990	1921	Supervising Field Representative	1.99	**2.00**	35,651 -	42,890	73,419
20000985	1917O	Supervising Management Analyst	0.49	**0.89**	66,768 -	80,891	69,826
20000970	1917	Supervising Management Analyst	4.99	**4.90**	66,768 -	80,891	382,519
20000997	1925	Supervising Meter Reader	1.34	**2.00**	37,253 -	44,720	87,190
20001021	1940	Supervising Public Information Officer	1.99	**2.39**	59,363 -	71,760	172,353
20001041	1971	Training Supervisor	0.49	**0.49**	59,363 -	71,760	35,346
20001051	1978	Utility Worker 1	0.00	**8.00**	30,534 -	36,296	279,136
20000317	1370	Water Distribution Operations Supervisor	1.00	**1.00**	54,766 -	65,374	63,740
20000316	1369	Water Distribution Operator	6.00	**6.00**	47,632 -	56,867	333,839
20001059	1986	Water Operations Supervisor	3.00	**3.00**	68,037 -	81,307	242,700

Public Utilities

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
20001061	1988	Water Plant Operator	24.00	**24.00**	59,134 -	70,699	1,543,754
20000932	1884	Water Production Superintendent	2.00	**2.00**	81,578 -	98,675	192,416
20000006	1016	Water Systems District Manager	3.00	**3.00**	62,504 -	75,130	224,264
20000003	1013	Water Systems Technician 3	176.00	**137.00**	41,454 -	49,504	5,938,760
20000004	1014	Water Systems Technician 4	60.00	**54.00**	47,632 -	56,867	2,759,418
20000005	1015	Water Systems Technician Supervisor	21.50	**17.00**	54,766 -	65,374	888,048
20001065	1992	Water Utility Worker	0.00	**6.00**	33,322 -	39,666	237,996
20001058	1985	Welder	3.00	**2.00**	44,366 -	53,206	62,046
20000756	1746	Word Processing Operator	14.82	**18.06**	31,491 -	37,918	676,148
		AWWA WDP Cert Pay					36,920
		Backflow Cert					11,440
		Bilingual - Regular					29,016
		Cross Connection Cert					13,520
		Emergency Medical Tech					13,506
		Exceptional Performance Pay-Classified					40,259
		Exceptional Performance Pay-Unclassified					1,832
		Geographic Info Cert Pay					5,668
		Night Shift Pay					36,840
		Overtime Budgeted					1,872,124
		Plant/Tank Vol Cert Pay					30,318
		Reg Pay For Engineers					335,805
		Split Shift Pay					91,402
		Termination Pay Annual Leave					127,247
		Welding Certification					3,640
Salaries and Wages Subtotal			**704.27**	**718.87**			**$ 40,051,215**
Fringe Benefits							
		Employee Offset Savings					$ 317,148
		Flexible Benefits					3,962,816
		Long-Term Disability					212,742
		Medicare					467,596
		Other Post-Employment Benefits					3,942,862
		Retiree Medical Trust					1,226
		Retirement 401 Plan					4,877
		Retirement ARC					12,345,742
		Retirement DROP					112,658
		Retirement Offset Contribution					57,204
		Risk Management Administration					656,179
		Supplemental Pension Savings Plan					1,678,538
		Unemployment Insurance					143,028
		Workers' Compensation					853,443
Fringe Benefits Subtotal							**$ 24,756,059**
Total Personnel Expenditures							**$ 64,807,274**

Revenue and Expense Statement (Non–General Fund)

Sewer Funds	FY2011 Budget*	FY2012 Adopted
BEGINNING BALANCE AND RESERVES		
Balance from Prior Year	$ 47,793,245	$ 51,103,262
Continuing Appropriation	78,673,138	83,340,653
Dedicated Reserve (DRES)	–	36,272,893
Employee Efficiency Incentive Reserve	–	5,941,163
Capital Reserve	5,000,000	5,000,000
Operating Reserve/Contingency	33,666,326	38,078,000
Rate Stabilization Reserve	20,300,000	20,300,000
Unallocated Reserve	3,500,000	–
TOTAL BALANCE AND RESERVES	**$ 188,932,709**	**$ 240,035,971**
REVENUE		
Bond Proceeds	$ 108,796,000	$ 63,831,000
Capacity Charges	2,400,000	3,600,000
Electrical Cogeneration	1,610,954	1,250,000
Grants Receipts	359,000	–
Interest Earnings	6,000,000	6,500,000
Land & Building Rentals	–	150,000
Other Revenue	241,874	180,000
Services Rendered to Others	6,203,000	9,235,000
Sewage Treatment Plant Services	65,000,000	65,000,000
Sewer Service Charges	314,804,652	314,620,000
State Revolving Fund Loan Proceeds	–	8,800,000
TOTAL REVENUE	**$ 505,415,480**	**$ 473,166,000**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 694,348,189**	**$ 713,201,971**
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE		
CIP Expenditures	$ 135,165,080	$ 63,524,333
TOTAL CIP EXPENSE	**$ 135,165,080**	**$ 63,524,333**
OPERATING EXPENSE		
Debt Service	$ 103,003,544	$ 102,482,694
Department Expenditures & Encumbrances	229,275,079	208,300,362
Operating Reserve/Contingency - Budgeted	4,114,841	–
State Revolving Fund Loan Expense	6,059,214	6,059,215
Appropriated Reserve	3,500,000	3,500,000
Transfers to Other Funds	–	8,020,341
TOTAL OPERATING EXPENSE	**$ 345,952,678**	**$ 328,362,612**
TOTAL EXPENSE	**$ 481,117,758**	**$ 391,886,945**
RESERVES		
Continuing Appropriation	$ 120,234,747	$ 133,579,853
Dedicated Reserve (DRES)	–	36,272,893
Employee Efficiency Incentive Reserve	–	5,941,163

Public Utilities

Revenue and Expense Statement (Non–General Fund)

Sewer Funds	FY2011 Budget*	FY2012 Adopted
Capital Reserve	5,000,000	5,000,000
Operating Reserve/Contingency	38,078,000	35,442,062
Rate Stabilization Reserve	20,300,000	20,300,000
Unallocated Reserve	3,500,000	–
TOTAL RESERVES	**$ 187,112,747**	**$ 236,535,971**
BALANCE	**$ 26,117,684**	**$ 84,779,055**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 694,348,189**	**$ 713,201,971**

* At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Revenue and Expense Statement (Non–General Fund)

Water Utility Operating Fund	FY2011 Budget*	FY2012 Adopted
BEGINNING BALANCE AND RESERVES		
Balance from Prior Year	$ –	$ 18,781,887
Capital Reserve	5,000,000	5,000,000
Continuing Appropriation	134,201,287	121,063,679
Operating Reserve/Contingency	19,936,102	19,936,102
Rate Stabilization Reserve	20,500,000	20,500,000
Dedicated Reserve (DRES)	3,672,638	15,126,948
Employee Efficiency Incentive Reserve	–	1,683,298
State Revolving Fund Loan Reserve	1,375,922	1,375,922
Secondary Purchase Reserve	7,513,111	7,513,111
TOTAL BALANCE AND RESERVES	**$ 192,199,060**	**$ 210,980,947**
REVENUE		
Capacity Charges	$ 2,575,000	$ 3,750,000
Financing Proceeds	113,400,000	65,000,000
Grants Receipts	4,334,000	25,750,000
Interest Earnings	5,000,000	4,250,000
Land and Building Rentals	4,513,000	4,734,000
New Water Services	840,000	650,000
Other Revenue	591,000	2,021,000
Reclaimed Water	4,927,000	1,800,000
Sale of Water	369,142,000	396,300,000
Service Charges	1,160,000	1,160,000
Service Rendered to Others	11,936,000	3,490,000
TOTAL REVENUE	**$ 518,418,000**	**$ 508,905,000**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 710,617,060**	**$ 719,885,947**
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE		
CIP Expenditures	$ 105,714,696	$ 81,871,530
TOTAL CIP EXPENSE	**$ 105,714,696**	**$ 81,871,530**
OPERATING EXPENSE		
Debt Service	$ 61,407,458	$ 64,020,925
Department Expenditures/Encumbrances	157,104,140	156,982,276
Operating Reserve-Budgeted	4,839,098	5,184,634
State Revolving Fund Loan Expense	1,375,922	4,563,083
Transfers to Other Funds	9,159,726	8,993,371
Appropriated Reserve	3,500,000	3,500,000
Water Purchases (Commodity)	169,215,000	183,548,446
Water Purchases (Fixed Charges)	18,493,374	24,849,662
TOTAL OPERATING EXPENSE	**$ 425,094,718**	**$ 451,642,397**
TOTAL EXPENSE	**$ 530,809,414**	**$ 533,513,927**

Public Utilities

Revenue and Expense Statement (Non–General Fund)

Water Utility Operating Fund	FY2011 Budget*	FY2012 Adopted
RESERVES		
Capital Reserve	$ 5,000,000	$ 5,000,000
Continuing Appropriation	113,007,040	97,803,210
Operating Reserve/Contingency	19,936,102	29,223,247
Rate Stabilization Reserve	20,500,000	20,500,000
Dedicated Reserve (DRES)	3,672,638	15,126,948
Employee Efficiency Incentive Reserve	–	1,683,298
State Revolving Fund Loan Reserve	1,375,922	4,531,431
Secondary Purchase Reserve	7,513,111	12,503,886
TOTAL RESERVES	**$ 171,004,813**	**$ 186,372,020**
BALANCE	**$ 8,802,833**	**$ –**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 710,617,060**	**$ 719,885,947**

* At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Group Description

The Public Works group is comprised of the following departments: Environmental Services, Public Works, and Transportation & Storm Water. The Public Works group also includes the Real Estate Assets Department which manages PETCO Park, QUALCOMM Stadium, the Airports Division, as well as the Concourse and municipal parking garages.

Mission

To provide the City of San Diego with oversight of the City's public works services which protect public safety and enhance the quality of life for all City residents

Budget Department	Positions	Personnel Expenditures	Non - Personnel Expenditures	Total Expenditures
Airports	18.00	$ 1,499,580	$ 3,240,627	$ 4,740,207
Environmental Services	411.79	37,841,075	54,133,252	91,974,327
PETCO Park	1.00	172,640	17,188,968	17,361,608
Public Works - Engineering & Capital Projects[1]	469.03	52,726,451	7,143,927	59,870,378
Public Works - General Services[2]	425.33	37,149,144	67,143,155	104,292,299
QUALCOMM Stadium	37.35	3,208,718	12,730,509	15,939,227
Real Estate Assets	29.00	3,105,158	3,947,912	7,053,070
Storm Drain Fund	0.00	-	6,046,746	6,046,746
Transportation & Storm Water	443.68	38,670,439	134,848,383	173,518,822
Total	**1,835.18**	**$ 174,373,205**	**$ 306,423,479**	**$ 480,796,684**

[1] The name of this department changed from Engineering & Capital Projects to Public Works - Engineering & Capital Projects in Fiscal Year 2012.

[2] The name of this department changed from General Services to Public Works - General Services in Fiscal Year 2012.



Division Description

The Airports Division, part of the Real Estate Assets Department (READ), is responsible for operating two general aviation airports, Montgomery Field and Brown Field, within the City of San Diego. General aviation includes all aviation activities except scheduled airline and military flights. The City's two airports support a significant portion of the San Diego region's total annual flight operations, and can accommodate a variety of general aviation aircraft. Aviation lessees at the airports include Fixed Base Operators (FBOs) that sell fuel, provide airplane and helicopter maintenance, storage facilities, flight schools, Fire-Rescue helicopter operations, the San Diego Police Air Support Unit, and several hundred individual aircraft owners. The majority of the Airports' revenues are derived from non-aviation lessees that include a hotel, a business park, restaurants, Fire Station 43, City Field Engineering, U.S. Border Patrol, office space tenants, and other individual lessees. City staff has the responsibility of maintaining the airports in conformance with Federal Aviation Administration (FAA) regulations and guidelines and administering the various revenue-producing leases.

The Division's mission is:

> ***To operate, maintain, and develop Montgomery and Brown Field Airports to meet the general aviation needs of the San Diego region in a safe, efficient, economically self-sufficient, environmentally-sensitive, and professional manner in accordance with federal, State, and local regulations; to ensure that the Airports provide access to the National Air Transportation System while respecting the concerns of the community and stakeholders***

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Ensure City Airports are operated safely and efficiently and that airport facilities are constructed and maintained in accordance with applicable rules and regulations

It is necessary to maintain the airport runways, taxiways, lighting, navigational aids, obstruction clearances, and other airport components in good condition to meet the level of safety required by federal regulations. Maintaining a

minimum level of safety is a requirement of eligibility for federal grants. The Division will move toward accomplishing this goal by focusing on the following objective:

- Maintain the Airports as safe and reliable components of the Regional and National Air Transportation Systems in conformance with all applicable federal, State, and local regulations

Goal 2: Develop the City Airports to be financially self-sufficient, maximize aviation uses, create economic activity, and meet the general aviation needs of the region

As an enterprise fund, it is the goal of the Airports Division to have sufficient revenues to operate independently of the City's General Fund. Federal regulations require the airport operator to spend its revenues on the maintenance and upkeep of the airport. By creating economic activity and maximizing aviation uses, the Division can generate the revenues necessary to meet the aviation needs of the region and remain self-sufficient. The Division will move toward accomplishing this goal by focusing on the following objectives:

- Maintain the Airports as a self-sufficient, economically-viable enterprise
- Provide for the needs of general aviation and provide conditions for viable aviation businesses
- Provide a facility that offers necessary services to support airport business, local area business, and visitors at reasonable prices

Goal 3: Provide highly-trained professional staff to promote a climate of trust and foster positive relationships with tenants, users, business interests, the community, and regulatory agencies

Key airport staff members need to interact on a daily basis with the FAA, CALTRANS Division of Aeronautics, airport users, tenants, and members of the community. It is necessary that staff have a working knowledge of, and proficiency in, the application of federal regulations so they can be viewed as knowledgeable professionals in their field. A close and cooperative relationship with the Airports Advisory Committee involves airport users and the nearby communities in the operation of the airport and enhances dialogue among the different stakeholders. The Division will move toward accomplishing this goal by focusing on the following objectives:

- Involve the Airports Advisory Committee, users, residents, and other beneficiaries in the operation, utilization, and development of the Airports
- Recruit and retain experienced professionals versed in airport management and provide training to maintain readiness

Goal 4: Be responsive to citizen complaints and encourage pilots to practice a good neighbor policy

A dedicated Noise Abatement Officer responds to citizen complaints, enforces airport noise rules established by the City Council, provides noise abatement information to pilots, and participates in local planning group meetings. This effort has been shown to reduce community opposition to airport operations. The Division will move toward accomplishing this goal by focusing on the following objective:

- Minimize the negative impacts of the Airports' operations

Service Efforts and Accomplishments

The Airports Division had a number of accomplishments and successes in Fiscal Year 2011:

Support from Brown Field (SDM)

- Home base for the City's Fire/Rescue 2 helicopter from July to December 2010.
- Completed construction of the grant funded $2.3 million SDM Electrical Upgrade Phase II and III.
- Hosted over 30 vintage aircrafts for the Navy Centennial of Flight, celebrating 100 years of Naval Aviation.
- Perimeter Fence Phase II to begin construction in May 2011.

Brown Field Development Project

- The Airports Division is continuing to negotiate an agreement for the development of as much as 356 acres of Brown Field at a value which could be as high as $700.0 million.
- Capital Improvement Projects at Brown (SDM) and Montgomery Fields (MYF) totaled $1.8 million.

Brown Field (SDM)

- Brown Field Electrical Upgrade Phase II & III - Completed the grant-funded electrical upgrade to Brown Field airport including signs and edge lights to all runways and taxiways. Project cost is $2.3 million.
- Brown Field Master Plan Update - FAA Approval of 20-Year Brown Field Aviation Forecast allows non-aviation uses. Project cost is $435,150.
- Brown Field Perimeter Fence Phase II - Completed the project award and soon to start the construction operations of the grant-funded Brown Field Perimeter Fence Phase II. Project cost is $460,942.
- Brown Field Rehabilitation of Runway 8L/26R - Initiated the consultant interview process for the design of the rehabilitation of the main Runway 8L/26R. Estimated design cost is $650,000.
- Brown Field Taxiway Alpha Drainage - Completed the installation of new catch basins in the Concrete Slab Section of Taxiway A to alleviate drainage issues. Project cost is $65,000.
- Brown Field Taxiway A Rehabilitation - Retained the services of PBS&J, Design Consultant. Design has commenced with an estimated cost of $184,000.

Montgomery Field (MYF)

- Montgomery Field Localizer Site Remediation - Completed the remediation of the critical area in front of the localizer. Project cost is $254,600.
- Montgomery Field Rehabilitation of Runway 10L/28R - Completed the grant funded design of main runway rehabilitation. Design cost is $455,000. Total project cost is $3.8 million.
- Montgomery Field Rehabilitation of Runway 5/23 - Initiated the design of the rehabilitation of the crosswind runway. Design cost is $400,000.
- Montgomery Field Taxiway C and Run-Up Pads - Retained the services of PBS&J, Design Consultant. Design has commenced with an estimated cost of $150,000.

Key Performance Indicators

Performance Measure	Actual FY2010	Actual FY2011
1. Percent adherence to Federal Aviation Administration (FAA) grant requirements	100%	100%
2. Number of days/year Airports are closed or otherwise unavailable to serve as part of the Regional and National Air Transportation System	0	0
3. Average number of working days to respond to a noise complaint	1	1
4. Percent of total revenue derived from aviation related activities	33%	33%
5. Percent deviation between cost of services at City airports and other similar regional airports	10%	10%

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Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		19.00		**18.00**		(1.00)
Personnel Expenditures	$	1,491,031	**$**	**1,499,580**	$	8,549
Non-Personnel Expenditures		1,855,128		**3,240,627**		1,385,499
Total Department Expenditures	**$**	**3,346,159**	**$**	**4,740,207**	**$**	**1,394,048**
Total Department Revenue	**$**	**4,389,716**	**$**	**4,476,334**	**$**	**86,618**

Airports Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Airports	$	3,346,159	**$**	**4,740,207**	$	1,394,048
Total	**$**	**3,346,159**	**$**	**4,740,207**	**$**	**1,394,048**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Airports	19.00	**18.00**	(1.00)
Total	**19.00**	**18.00**	**(1.00)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Maintenance Support Addition to support maintenance of facilities, runways, and taxiways for Montgomery Field and Brown Field Airports. This addition will be funded by fund balance.	0.00	$	1,585,000	$	-
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00		494,764		-
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00		60,557		-
Reclassification of Trash/Recycling Dumpster Service Expenses Adjustment reflects the reclassification of trash/recycling dumpster service expenses from discretionary to non-discretionary.	0.00		(6,252)		-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2011.	0.00		(245,000)		130,412
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00		-		(43,794)
Total	**0.00**	**$**	**1,889,069**	**$**	**86,618**

Airports

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	889,960	**$**	**891,480**	$	1,520
Fringe Benefits		601,071		**608,100**		7,029
PERSONNEL SUBTOTAL	**$**	**1,491,031**	**$**	**1,499,580**	**$**	**8,549**
NON-PERSONNEL						
Supplies	$	112,960	**$**	**212,960**	$	100,000
Contracts		1,453,668		**2,727,386**		1,273,718
Information Technology		63,428		**60,557**		(2,871)
Energy and Utilities		202,084		**206,478**		4,394
Other		6,655		**16,913**		10,258
Capital Expenditures		15,577		**15,577**		-
Debt		756		**756**		-
NON-PERSONNEL SUBTOTAL	**$**	**1,855,128**	**$**	**3,240,627**	**$**	**1,385,499**
Total	**$**	**3,346,159**	**$**	**4,740,207**	**$**	**1,394,048**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Charges for Current Services	$	436,756	**$**	**530,946**	$	94,190
Revenue from Money and Property		3,952,960		**3,945,388**		(7,572)
Total	**$**	**4,389,716**	**$**	**4,476,334**	**$**	**86,618**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20000012	1105	Administrative Aide 1	1.00	**1.00**	$36,962 -	$44,533	$ 43,420
20000036	1118	Airport Manager	2.00	**2.00**	51,272 -	61,797	120,504
20000034	1116	Airport Noise Abatement Officer	1.00	**1.00**	54,059 -	65,333	-
20000035	1117	Airport Operations Assistant	4.00	**3.00**	34,944 -	41,642	118,228
20000119	1218	Associate Management Analyst	1.00	**1.00**	54,059 -	65,333	63,700
20001168	2214	Deputy Director	1.00	**1.00**	46,966 -	172,744	108,099
20000426	1439	Equipment Operator 1	1.00	**1.00**	37,690 -	45,115	45,115
20000468	1468	Grounds Maintenance Worker 2	0.00	**1.00**	31,762 -	37,773	37,349
20000768	1756	Property Agent	1.00	**1.00**	59,363 -	71,760	69,966
20000831	1808	Senior Airport Operations Assistant	2.00	**2.00**	38,376 -	45,802	91,604
20000927	1879	Senior Clerk/Typist	1.00	**1.00**	36,067 -	43,514	43,731
20001003	1929	Supervising Property Agent	1.00	**0.00**	66,768 -	80,891	-
20001053	1979	Utility Worker 2	2.00	**2.00**	33,322 -	39,666	79,332
20000756	1746	Word Processing Operator	1.00	**1.00**	31,491 -	37,918	36,970
		Bilingual - Regular					4,368
		Exceptional Performance Pay-Classified					2,714
		Overtime Budgeted					26,380
Salaries and Wages Subtotal			**19.00**	**18.00**			**$ 891,480**

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
Fringe Benefits						
		Employee Offset Savings				$ 7,316
		Flexible Benefits				104,994
		Long-Term Disability				4,975
		Medicare				10,996
		Other Post-Employment Benefits				102,697
		Retiree Medical Trust				93
		Retirement 401 Plan				374
		Retirement ARC				283,247
		Retirement DROP				3,507
		Retirement Offset Contribution				1,546
		Risk Management Administration				17,051
		Supplemental Pension Savings Plan				45,753
		Unemployment Insurance				3,318
		Workers' Compensation				22,233
Fringe Benefits Subtotal						**$ 608,100**
Total Personnel Expenditures						**$ 1,499,580**

Airports

Revenue and Expense Statement (Non–General Fund)

Airports Fund	FY2011 Budget*	FY2012 Adopted
BEGINNING BALANCE AND RESERVES		
Balance from Prior Year	$ 10,918,860	$ 8,671,398
Continuing Appropriations - CIP	–	3,973,973
Federal Aviation Administration Reserve	850,000	850,000
Reserved Fund Balance	–	675,000
TOTAL BALANCE AND RESERVES	**$ 11,768,860**	**$ 14,170,371**
REVENUE		
Aviation Leasing	$ 1,345,129	$ 1,442,293
City Field Engineering Lease - Montgomery Field	235,250	235,250
City Fire #43 Lease - Brown Field	48,900	48,900
City SDPD Eastern Division Leases - Montgomery Field	254,160	204,020
Commercial Leasing	1,613,521	1,809,925
Flowage Fees	170,000	254,385
Interest Earnings	450,000	200,000
Landing Fees	60,000	50,000
Monthly Aircraft Parking	140,000	140,000
Other Revenues	31,100	41,054
Reimbursable Utilities (Crownair & Casa Machado)	14,256	14,256
Transient Aircraft Parking	20,000	24,251
Vehicle Airport Parking	7,400	12,000
TOTAL REVENUE	**$ 4,389,716**	**$ 4,476,334**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 16,158,576**	**$ 18,646,705**
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE		
CIP Expenditures	$ 1,800,000	$ 3,410,510
TOTAL CIP EXPENSE	**$ 1,800,000**	**$ 3,410,510**
OPERATING EXPENSE		
Personnel Expense	$ 1,491,031	$ 1,499,580
Non-Personnel Expense	1,855,128	3,240,627
TOTAL OPERATING EXPENSE	**$ 3,346,159**	**$ 4,740,207**
TOTAL EXPENSE	**$ 5,146,159**	**$ 8,150,717**
RESERVES		
Continuing Appropriations - CIP	$ –	$ 3,973,973
Federal Aviation Administration Reserve	850,000	850,000
Reserved Fund Balance	–	675,000
TOTAL RESERVES	**$ 850,000**	**$ 5,498,973**
BALANCE	**$ 10,162,417**	**$ 4,997,015**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 16,158,576**	**$ 18,646,705**

*At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



Department Description

The Environmental Services Department ensures that all residents of San Diego are provided with a clean, safe, and ecologically-sound environment. The Department pursues waste management strategies that emphasize waste reduction and recycling, composting, and environmentally-sound landfill management to meet the City's long-term disposal needs, oversees the management of the City's energy use and programs, explores innovative options to increase energy independence, and works to advance more sustainable practices within the City and community.

The Collection Services Division provides weekly residential refuse collection, bi-weekly curbside collection of recyclable commodities and greens materials, and the collection and maintenance of street litter containers in business districts. The Division also procures, delivers, and maintains City-owned automated refuse, recycling, and greenery containers.

The Energy, Sustainability, and Environmental Protection Division manages the City's energy demand and conservation programs, explores innovative options to increase energy independence, supports regulatory compliance at City facilities, and works to advance more sustainable practices within the City and community. This is accomplished through technical assistance and project implementation for energy conservation and renewable energy, hazardous materials management, underground storage tank engineering, lead and asbestos compliance, hazardous substances enforcement at the Miramar Landfill, household hazardous waste collection, and the San Diego Sustainable Community Program.

The Waste Reduction and Disposal Division provides waste reduction education, technical assistance, and waste reduction and recycling programs to residents and business owners within the City of San Diego. The Division enforces solid waste and recycling codes, conducts illegal dump abatements and community cleanups, operates a full-service landfill and organic recycling facility for public use, and maintains eight closed landfills and eight inactive burn sites.

The Office of the Director facilitates the Department's delivery of quality environmental programs through the provision of administrative and regulatory support, community outreach and education, franchise and fiscal management, facility maintenance, human resources and training, information system management, customer service, and safety programs focusing on accident and injury prevention.

Environmental Services

The Department's mission is:

> ***To provide reliable solid waste management, resource conservation and environmental protection to preserve public health and ensure sustainable communities for future generations***

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Protect the environment and preserve natural resources
The City of San Diego's Environmental Services Department provides solid waste services to all eligible residents and manages environmental programs designed to enhance the community and preserve the quality of life for future generations. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Preserve the capacity of the Miramar landfill and reduce the waste stream
- Reduce greenhouse gas emissions
- Provide services to the community that will increase protection of human health and the environment

Goal 2: Promote fiscal integrity
It is a priority of the Department to utilize its allocated resources efficiently and provide its customers with cost effective services to improve the community in which we live. The Department will move toward accomplishing this goal by focusing on the following objective:

- Ensure that systems are in place and utilized to protect and enhance fiscal resources

Goal 3: Ensure excellence in service delivery
It is a priority of the Department to provide exceptional customer service to those it serves. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Maintain high customer satisfaction and respond to customer service requests in a timely manner
- Manage Environmental Education and Outreach contracts serving local schools and the community

Goal 4: Maintain a responsive, safe, and innovative work force
It is a priority of the Department to ensure that all employees, especially those working in the community, are provided sufficient training to ensure that they are operating safely throughout San Diego's neighborhoods. The Department values employee ideas, and supports a culture of enhancing productivity and innovation. The Department will move toward accomplishing this goal by focusing on the following objective:

- Build a sustainable organization through learning and training opportunities

Service Efforts and Accomplishments

The Collection Services Division continued to refine citywide trash and recycling collection 10-hour route designs. This re-route project saved $4.4 million in the General Fund and the Recycling Enterprise Fund due to reduced vehicle and staff requirements. The City ceased waste collection services to residential developments serviced under hold harmless agreements and to small commercial enterprises. This reduction of approximately 18,800 customers is anticipated to reduce program costs by $1.3 million.

The Department applied and received approval for more than $18.0 million in grant funding from the State and federal governments to be used over the next three years to enhance programs for lead abatement, energy efficiency and renewable energy, used oil recycling, and climate mitigation and adaptation.

The Waste Reduction and Disposal Division achieved a 68 percent diversion rate of recycled materials from disposal for the City. The Division has also increased recycling services provided to businesses and multi-family residents by 20 percent, increased sales revenue from recycled soil amendments by 30 percent, and achieved a 95 percent satisfaction rating for its environmental educational outreach in the community.

Key Performance Indicators

Performance Measure	Actual FY2010	Actual FY2011
1. Collection Services complaint rate (per 10,000 stops)	5.8	7.7
2. Diversion rate of recycled materials from disposal	66%[1]	68%
3. Number of State Minimum Standard Notice of Violations (NOVs) received	2[2]	5[3]
4. Tons of household hazardous waste diverted from the Miramar Landfill	420	444
5. Average number of training hours per employee	8.62	9.96
6. Satisfaction rate of environmental education and outreach survey	100%	95%

[1] The diversion rate is a Calendar Year 2010 figure determined by the California Department of Resources Recycling and Recovery (CalRecycle).

[2] One of the two violations received from CalRecycle for landfill gas migration was rescinded in February 2011.

[3] Three of the violations occurred in Fiscal Year 2009 and Fiscal Year 2010 and were originally assigned to Fortistar, a private company that operates and maintains Miramar Landfill's landfill gas system and then reassigned to ESD in the last week of the fiscal year. The violations were for non-compliance with the Air Pollution Control District's (APCD) regulatory standards. The City is currently in discussion with the APCD and Fortistar to determine if these three violations were correctly assigned to the City.

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Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		428.43		**411.79**		(16.64)
Personnel Expenditures	$	37,205,976	**$**	**37,841,075**	$	635,099
Non-Personnel Expenditures		52,457,078		**54,133,252**		1,676,174
Total Department Expenditures	**$**	**89,663,054**	**$**	**91,974,327**	**$**	**2,311,273**
Total Department Revenue	**$**	**50,330,852**	**$**	**53,724,202**	**$**	**3,393,350**

General Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Collection Services	$	29,565,432	**$**	**30,111,388**	$	545,956
Energy Sustainability & Enviro Protect		1,580,804		**1,854,659**		273,855
Office of the Director		1,323,071		**1,367,801**		44,730
Waste Reduction & Disposal		92,339		**-**		(92,339)
Total	**$**	**32,561,646**	**$**	**33,333,848**	**$**	**772,202**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Collection Services	110.80	**103.53**	(7.27)
Energy Sustainability & Enviro Protect	14.75	**14.50**	(0.25)
Office of the Director	12.61	**11.77**	(0.84)
Waste Reduction & Disposal	1.05	**0.00**	(1.05)
Total	**139.21**	**129.80**	**(9.41)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$	20,006,408	$	-
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00		499,465		-
Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.58		53,788		-
Reduction in Travel and Training Reduction of travel and training expenditures.	0.00		(8,751)		-
Reduction in Cellular Phones Reduction of cellular phone expenditures.	0.00		(30,000)		-

Environmental Services

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Community Enhancement Program Reduction of non-personnel expenditures that will result in the elimination of the Community Enhancement Program. This will impact the funding for hardship abatements and mini-community cleanups provided by the Alpha Project.	0.00	(30,000)	-
Reduction of Human Resources Analyst Reduction of 1.00 Human Resources Analyst. This position has three funding sources as follows: 0.35 FTE position in the General Fund, 0.34 FTE position in the Refuse Disposal Fund; and 0.31 FTE position in the Recycling Fund. This reduction is reflected in the appropriate funds.	(0.35)	(37,226)	-
Reduction of Hazmat Inspector 2 Reduction of 0.50 Hazmat Inspector 2. Impacts include less hazmat inspections and monitoring, as well as less training to meet mandated training requirements.	(0.50)	(48,350)	-
Reduction in Overtime Reduction of overtime expenditures.	0.00	(94,969)	-
Reduction of Administrative Aide 2s Reduction of 2.00 Administrative Aide 2s. This position has three funding sources as follows: 1.35 FTE positions in the General Fund, 0.34 FTE position in the Refuse Disposal Fund, and 0.31 FTE position in the Recycling Fund. This reduction is reflected in the appropriate funds.	(1.35)	(105,191)	-
Reduction of Collection Supervisor Reduction of 1.00 Area Refuse Collection Supervisor. Impacts include the reduction of the division's safety and training program for all trash, recycling, and yard waste drivers.	(1.00)	(105,748)	-
Reduction of Utility Worker 2s Reduction of 2.50 Utility Worker 2s. This position has three funding sources as follows: 1.85 FTE positions in the General Fund, 0.34 FTE position in the Refuse Disposal Fund, and 0.31 FTE position in the Recycling Fund. This reduction is reflected in the appropriate funds.	(1.85)	(117,247)	-
Environmental Services Operations Station Reduction of non-personnel expenditures due to a decrease in the Environmental Services Operations Station (ESOS) lease payment.	0.00	(137,762)	-
Automated Refuse Containers Reduction of non-personnel expenditures due to a decrease in funding for automated refuse containers.	0.00	(300,000)	-
Reduction of Small Business Customers Reduction of 1.00 Sanitation Driver 2 and associated non-personnel expenditures as a result of the removal of refuse collection services from business customers. This reduction would impact approximately 4,500 business customers.	(1.00)	(355,130)	-

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Reduction of Public Hold Harmless Agreements Reduction of 1.00 Sanitation Driver 1, 1.00 Sanitation Driver 2, 1.00 Sanitation Driver 3, and associated non-personnel expenditures as a result of the removal of refuse collection services from customers serviced under hold harmless agreements. This reduction would impact approximately 14,200 customers located on private streets.	(3.00)	(821,682)	-
Reclassification of Tipping Fee Expenditures Adjustment reflects the reclassification of tipping fees associated with the Otay and Sycamore landfills from discretionary to non-discretionary.	0.00	(1,050,000)	-
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections	0.00	-	163,076
Total	**(8.47)**	**$ 17,317,605**	**$ 163,076**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted	FY2011–2012 Change
PERSONNEL					
Salaries and Wages	$	7,607,516	**$**	**7,501,992**	$ (105,524)
Fringe Benefits		4,864,973		**4,652,195**	(212,778)
PERSONNEL SUBTOTAL	**$**	**12,472,489**	**$**	**12,154,187**	**$ (318,302)**
NON-PERSONNEL					
Supplies	$	635,213	**$**	**331,833**	$ (303,380)
Contracts		18,833,972		**20,088,171**	1,254,199
Information Technology		405,914		**499,465**	93,551
Energy and Utilities		170,275		**159,269**	(11,006)
Other		27,828		**84,968**	57,140
Capital Expenditures		15,955		**15,955**	-
NON-PERSONNEL SUBTOTAL	**$**	**20,089,157**	**$**	**21,179,661**	**$ 1,090,504**
Total	**$**	**32,561,646**	**$**	**33,333,848**	**$ 772,202**

Revenues by Category

		FY2011 Budget		FY2012 Adopted	FY2011–2012 Change
Charges for Current Services	$	550,000	**$**	**902,903**	$ 352,903
Fines, Forfeitures, and Penalties		10,000		**5,000**	(5,000)
Licenses and Permits		56,727		**80,000**	23,273
Other Local Taxes		120,000		**120,000**	-
Other Revenue		258,100		**50,000**	(208,100)
Total	**$**	**994,827**	**$**	**1,157,903**	**$ 163,076**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20000011	1104	Account Clerk	2.05	**1.35**	$31,491 -	$37,918	$ 51,450
20000012	1105	Administrative Aide 1	0.50	**0.50**	36,962 -	44,533	22,395
20000024	1107	Administrative Aide 2	1.35	**0.00**	42,578 -	51,334	-

Environmental Services

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
20000860	1835	Area Refuse Collection Supervisor	5.35	**4.35**	50,835 - 60,694	262,000
90000860	1835	Area Refuse Collection Supervisor - Hourly	0.00	**0.23**	50,835 - 60,694	11,692
20000037	1119	Asbestos Program Manager	1.00	**1.00**	72,966 - 88,546	88,988
20000038	1122	Asbestos and Lead Program Inspector	5.00	**5.00**	55,078 - 66,768	315,610
20001092	2123	Assistant Environmental Services Director	0.35	**0.35**	31,741 - 173,971	42,781
20000143	1221	Associate Engineer-Civil	0.35	**0.00**	66,622 - 80,454	-
20000119	1218	Associate Management Analyst	0.95	**0.85**	54,059 - 65,333	52,476
20000302	1353A	Community Development Specialist 3	1.00	**1.00**	62,254 - 75,275	75,651
20000354	1389	Custodian 2	0.35	**0.35**	26,250 - 31,242	10,934
20001168	2214	Deputy Director	1.13	**1.13**	46,966 - 172,744	129,494
90001168	2214	Deputy Director - Hourly	0.00	**0.35**	46,966 - 172,744	38,449
20000863	1839	District Refuse Collection Supervisor	2.00	**2.00**	59,654 - 71,448	141,467
20001149	2192	Environmental Services Director	0.35	**0.35**	59,155 - 224,099	48,647
20000924	1876	Executive Secretary	0.35	**0.35**	43,555 - 52,666	18,516
20000521	1527	Hazardous Materials Inspector 2	3.50	**3.00**	55,078 - 66,768	202,132
20000548	1544	Hazardous Materials Inspector 3	1.00	**1.00**	60,674 - 73,507	73,874
20000178	1243	Information Systems Administrator	0.28	**0.28**	73,466 - 88,982	24,913
20000290	1348	Information Systems Analyst 2	1.10	**1.10**	54,059 - 65,333	69,972
20000293	1349	Information Systems Analyst 3	0.23	**0.23**	59,363 - 71,760	16,500
20000998	1926	Information Systems Analyst 4	0.46	**0.46**	66,768 - 80,891	37,200
20000680	1648	Payroll Specialist 2	0.75	**0.96**	34,611 - 41,787	39,138
20001222	2270	Program Manager	0.15	**0.15**	46,966 - 172,744	14,329
20000783	1776	Public Information Clerk	2.80	**2.80**	31,491 - 37,918	105,926
20000784	1777	Public Information Officer	0.70	**0.70**	43,514 - 52,707	37,058
20000776	1766	Public Works Dispatcher	1.20	**1.20**	35,755 - 43,098	52,007
20000847	1823	Safety Officer	0.35	**0.35**	57,907 - 69,930	24,597
20000854	1826	Safety Representative 2	0.35	**0.35**	50,461 - 61,027	21,475
20001042	1972	Safety and Training Manager	0.36	**0.36**	66,768 - 80,891	28,407
20000859	1834	Sanitation Driver 1	12.00	**12.00**	36,920 - 44,158	517,454
20000857	1832	Sanitation Driver 2	75.00	**72.00**	45,261 - 53,331	3,828,983
20000851	1824	Sanitation Driver 3	10.00	**9.00**	47,528 - 55,952	334,033
20000869	1844	Senior Account Clerk	0.35	**0.35**	36,067 - 43,514	15,302
20000885	1855	Senior Civil Engineer	1.00	**1.00**	76,794 - 92,851	93,316
20000927	1879	Senior Clerk/Typist	0.30	**0.30**	36,067 - 43,514	13,046
20000312	1365	Senior Department Human Resources Analyst	0.35	**0.00**	59,363 - 71,760	-
20000015	1106	Senior Management Analyst	0.35	**0.35**	59,363 - 71,760	25,248
20000947	1896	Supervising Hazardous Materials Inspector	1.00	**1.00**	66,685 - 80,870	81,274
20000970	1917	Supervising Management Analyst	0.35	**0.35**	66,768 - 80,891	28,308

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
20001053	1979	Utility Worker 2	2.85	**1.00**	33,322 - 39,666	39,667
20000756	1746	Word Processing Operator	0.35	**0.35**	31,491 - 37,918	13,339
		Bilingual - Regular				3,480
		Confined Space Pay				2,689
		Overtime Budgeted				391,183
		Reg Pay For Engineers				13,928
		Termination Pay Annual Leave				42,664
Salaries and Wages Subtotal			**139.21**	**129.80**		**$ 7,501,992**
Fringe Benefits						
		Employee Offset Savings				$ 31,201
		Flexible Benefits				712,996
		Long-Term Disability				39,167
		Medicare				85,696
		Other Post-Employment Benefits				758,478
		Retiree Medical Trust				466
		Retirement 401 Plan				1,861
		Retirement ARC				2,197,887
		Retirement DROP				28,893
		Retirement Offset Contribution				3,099
		Risk Management Administration				126,554
		Supplemental Pension Savings Plan				373,842
		Unemployment Insurance				27,516
		Workers' Compensation				264,539
Fringe Benefits Subtotal						**$ 4,652,195**
Total Personnel Expenditures						**$ 12,154,187**

Automated Refuse Container Fund

Department Expenditures

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Collection Services	$ 500,000	**$ 800,000**	$ 300,000
Total	**$ 500,000**	**$ 800,000**	**$ 300,000**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Purchase of Automated Refuse Containers Addition for the purchase of automated refuse containers. Funds are needed to puchase refuse containers for new residential units and replacement containers to be sold to residents.	0.00	$ 300,000	$ -
Total	**0.00**	**$ 300,000**	**$ -**

Environmental Services

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
NON-PERSONNEL						
Supplies	$	500,000	**$**	**750,000**	$	250,000
Contracts		-		**50,000**		50,000
NON-PERSONNEL SUBTOTAL	**$**	**500,000**	**$**	**800,000**	**$**	**300,000**
Total	**$**	**500,000**	**$**	**800,000**	**$**	**300,000**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Charges for Current Services	$	500,000	**$**	**500,000**	$	-
Total	**$**	**500,000**	**$**	**500,000**	**$**	**-**

Energy Conservation Program Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Energy Sustainability & Enviro Protect	$	2,396,908	**$**	**2,476,657**	$	79,749
Total	**$**	**2,396,908**	**$**	**2,476,657**	**$**	**79,749**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Energy Sustainability & Enviro Protect	14.20	**12.85**	(1.35)
Total	**14.20**	**12.85**	**(1.35)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$	349,861	$	-
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00		89,753		-
Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	1.35		35,153		-
Reduction of Management Interns Reduction of 1.35 Management Intern hourly positions.	(1.35)		(35,153)		-
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00		-		1,788,137
Total	**0.00**	**$**	**439,614**	**$**	**1,788,137**

Environmental Services

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	971,753	**$**	**972,914**	$	1,161
Fringe Benefits		619,859		**579,830**		(40,029)
PERSONNEL SUBTOTAL	**$**	**1,591,612**	**$**	**1,552,744**	**$**	**(38,868)**
NON-PERSONNEL						
Supplies	$	17,450	**$**	**17,450**	$	-
Contracts		433,702		**449,169**		15,467
Information Technology		275,319		**349,861**		74,542
Energy and Utilities		12,795		**14,597**		1,802
Other		36,030		**62,836**		26,806
Capital Expenditures		30,000		**30,000**		-
NON-PERSONNEL SUBTOTAL	**$**	**805,296**	**$**	**923,913**	**$**	**118,617**
Total	**$**	**2,396,908**	**$**	**2,476,657**	**$**	**79,749**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Charges for Current Services	$	430,000	**$**	**640,709**	$	210,709
Other Financial Sources (Uses)		503,222		**2,396,908**		1,893,686
Revenue from Federal Agencies		316,258		**-**		(316,258)
Total	**$**	**1,249,480**	**$**	**3,037,617**	**$**	**1,788,137**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range			Total
Salaries and Wages								
20000024	1107	Administrative Aide 2	1.00	**1.00**	$42,578 -	$51,334	$	44,756
20000119	1218	Associate Management Analyst	3.00	**3.00**	54,059 -	65,333		188,108
20001168	2214	Deputy Director	0.85	**0.85**	46,966 -	172,744		103,807
90001073	2103	Management Intern - Hourly	1.35	**0.00**	24,274 -	29,203		-
20001222	2270	Program Manager	1.00	**1.00**	46,966 -	172,744		92,150
20000761	1751	Project Officer 1	2.00	**2.00**	66,622 -	80,454		155,440
20000763	1752	Project Officer 2	1.00	**1.00**	76,794 -	92,851		93,316
20000015	1106	Senior Management Analyst	1.00	**1.00**	59,363 -	71,760		72,119
20000970	1917	Supervising Management Analyst	2.00	**2.00**	66,768 -	80,891		159,114
20000756	1746	Word Processing Operator	1.00	**1.00**	31,491 -	37,918		38,108
		Reg Pay For Engineers						25,996
Salaries and Wages Subtotal			**14.20**	**12.85**			**$**	**972,914**
Fringe Benefits								
		Employee Offset Savings					$	16,823
		Flexible Benefits						88,624
		Long-Term Disability						5,442
		Medicare						12,674
		Other Post-Employment Benefits						77,622
		Retiree Medical Trust						237

Environmental Services

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
		Retirement 401 Plan				950
		Retirement ARC				311,030
		Retirement DROP				2,189
		Retirement Offset Contribution				2,365
		Risk Management Administration				12,884
		Supplemental Pension Savings Plan				34,167
		Unemployment Insurance				3,628
		Workers' Compensation				11,195
Fringe Benefits Subtotal						**$ 579,830**
Total Personnel Expenditures						**$ 1,552,744**

Recycling Fund

Department Expenditures

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Collection Services	$ 13,821,287	**$ 14,757,758**	$ 936,471
Energy Sustainability & Enviro Protect	1,717,175	**1,773,694**	56,519
Office of the Director	2,643,433	**2,775,608**	132,175
Waste Reduction & Disposal	1,562,151	**1,494,687**	(67,464)
Total	**$ 19,744,046**	**$ 20,801,747**	**$ 1,057,701**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Collection Services	81.26	**81.47**	0.21
Energy Sustainability & Enviro Protect	3.15	**5.05**	1.90
Office of the Director	12.57	**11.15**	(1.42)
Waste Reduction & Disposal	11.43	**10.56**	(0.87)
Total	**108.41**	**108.23**	**(0.18)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 7,366,612	$ -
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	526,361	-
Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	4.26	140,780	-

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Overtime Support Addition of funding for overtime due to the implementation of the 4/10/5 collection schedule.	0.00	71,600	-
Reduction of Utility Worker 2s Reduction of 2.50 Utility Worker 2s. This position has three funding sources as follows: 1.85 FTE position in the General Fund, 0.34 FTE position in the Refuse Disposal Fund, and 0.31 FTE position in the Recycling Fund. This reduction is reflected in the appropriate funds.	(0.31)	(19,647)	-
Reduction of Administrative Aide 2s Reduction of 2.00 Administrative Aide 2s. This position has three funding sources as follows: 1.35 FTE positions in the General Fund, 0.34 FTE position in the Refuse Disposal Fund, and 0.31 FTE position in the Recycling Fund. This reduction is reflected in the appropriate funds.	(0.31)	(24,155)	-
Reduction of Human Resources Analyst Reduction of 1.00 Human Resources Analyst. This position has three funding sources as follows: 0.35 FTE position in the General Fund, 0.34 FTE position in the Refuse Disposal Fund, and 0.31 FTE position in the Recycling Fund. This reduction is reflected in the appropriate funds.	(0.31)	(32,971)	-
Reclassification of Tipping Fee Expenditures Adjustment reflects the reclassification of tipping fees associated with the Otay and Sycamore landfills from discretionary to non-discretionary.	0.00	(83,760)	-
Publishing Services Managed Competition Savings Adjustment to reflect savings to Publishing Services client departments realized by the Managed Competition winning bid.	0.00	(108,075)	-
Reduction of Public Hold Harmless Agreements Reduction of 1.00 Sanitation Driver 2 and associated non-personnel expenditures as a result of the removal of refuse collection services from customers serviced under hold harmless agreements. This reduction would impact approximately 14,200 customers located on private streets.	(1.00)	(192,939)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2011.	0.00	(1,306,917)	5,200
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	912,500
Total	**2.33**	**$ 6,336,889**	**$ 917,700**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	5,378,713	**$**	**5,677,652**	$	298,939
Fringe Benefits		3,652,044		**3,768,860**		116,816
PERSONNEL SUBTOTAL	**$**	**9,030,757**	**$**	**9,446,512**	**$**	**415,755**

Environmental Services

Expenditures by Category *(Cont'd)*

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
NON-PERSONNEL						
Supplies	$	1,400,467	**$**	**925,467**	$	(475,000)
Contracts		7,982,138		**9,108,266**		1,126,128
Information Technology		404,770		**526,361**		121,591
Energy and Utilities		114,293		**153,842**		39,549
Other		48,072		**147,750**		99,678
Appropriated Reserve		-		**480,000**		480,000
Capital Expenditures		763,549		**13,549**		(750,000)
NON-PERSONNEL SUBTOTAL	**$**	**10,713,289**	**$**	**11,355,235**	**$**	**641,946**
Total	**$**	**19,744,046**	**$**	**20,801,747**	**$**	**1,057,701**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Charges for Current Services	$	17,603,374	**$**	**18,454,874**	$	851,500
Other Revenue		356,920		**437,920**		81,000
Revenue from Money and Property		442,800		**428,000**		(14,800)
Total	**$**	**18,403,094**	**$**	**19,320,794**	**$**	**917,700**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20000011	1104	Account Clerk	0.93	**0.71**	$31,491 -	$37,918	$ 27,057
20000024	1107	Administrative Aide 2	1.31	**1.00**	42,578 -	51,334	51,989
20000860	1835	Area Refuse Collection Supervisor	3.31	**3.31**	50,835 -	60,694	198,260
90000860	1835	Area Refuse Collection Supervisor - Hourly	0.00	**0.60**	50,835 -	60,694	30,501
20000088	1167A	Assistant Engineer-Mechanical	1.00	**1.00**	57,866 -	69,722	67,979
20001092	2123	Assistant Environmental Services Director	0.31	**0.31**	31,741 -	173,971	37,873
20000143	1221	Associate Engineer-Civil	0.31	**0.00**	66,622 -	80,454	-
20000119	1218	Associate Management Analyst	1.73	**2.66**	54,059 -	65,333	93,827
90000119	1218	Associate Management Analyst - Hourly	0.00	**0.42**	54,059 -	65,333	22,705
20000266	1330	Cashier	1.00	**1.00**	31,491 -	37,918	37,092
20000354	1389	Custodian 2	0.31	**0.31**	26,250 -	31,242	9,686
20001168	2214	Deputy Director	0.89	**0.89**	46,966 -	172,744	101,774
20001149	2192	Environmental Services Director	0.31	**0.31**	59,155 -	224,099	43,079
20000924	1876	Executive Secretary	0.31	**0.31**	43,555 -	52,666	16,415
90000548	1544	Hazardous Material Inspector 3 - Hourly	0.00	**0.35**	60,674 -	73,507	7,885
20000521	1527	Hazardous Materials Inspector 2	1.50	**1.50**	55,078 -	66,768	85,095
20000548	1544	Hazardous Materials Inspector 3	1.00	**1.00**	60,674 -	73,507	62,494
20000501	1512	Heavy Truck Driver 2	1.00	**1.00**	37,565 -	45,302	-
20000178	1243	Information Systems Administrator	0.20	**0.20**	73,466 -	88,982	17,796
20000290	1348	Information Systems Analyst 2	0.82	**0.82**	54,059 -	65,333	52,235

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
20000293	1349	Information Systems Analyst 3	0.22	**0.22**	59,363 -	71,760	15,792
20000998	1926	Information Systems Analyst 4	0.44	**0.44**	66,768 -	80,891	35,592
90001073	2103	Management Intern - Hourly	2.92	**2.89**	24,274 -	29,203	70,151
20000680	1648	Payroll Specialist 2	1.21	**0.72**	34,611 -	41,787	29,557
20001222	2270	Program Manager	0.35	**0.35**	46,966 -	172,744	33,431
20000783	1776	Public Information Clerk	2.47	**2.47**	31,491 -	37,918	93,493
20000784	1777	Public Information Officer	0.62	**0.62**	43,514 -	52,707	32,858
20000776	1766	Public Works Dispatcher	0.70	**0.70**	35,755 -	43,098	30,322
20001032	1961	Public Works Supervisor	1.00	**1.00**	49,525 -	59,966	60,266
20000557	1556	Recycling Program Manager	0.38	**0.38**	76,731 -	92,893	32,911
20000562	1558	Recycling Specialist 2	3.96	**3.96**	54,059 -	65,333	251,733
20000565	1561	Recycling Specialist 3	0.23	**0.23**	59,363 -	71,760	14,065
20000847	1823	Safety Officer	0.31	**0.31**	57,907 -	69,930	21,800
20000854	1826	Safety Representative 2	0.31	**0.31**	50,461 -	61,027	19,016
20001042	1972	Safety and Training Manager	0.31	**0.31**	66,768 -	80,891	24,456
20000859	1834	Sanitation Driver 1	11.50	**12.00**	36,920 -	44,158	513,028
20000857	1832	Sanitation Driver 2	51.00	**50.00**	45,261 -	53,331	2,511,342
20000851	1824	Sanitation Driver 3	5.00	**5.00**	47,528 -	55,952	279,760
20000869	1844	Senior Account Clerk	0.31	**0.31**	36,067 -	43,514	13,561
20000927	1879	Senior Clerk/Typist	1.43	**1.43**	36,067 -	43,514	62,480
20000312	1365	Senior Department Human Resources Analyst	0.31	**0.00**	59,363 -	71,760	-
20000015	1106	Senior Management Analyst	0.31	**0.31**	59,363 -	71,760	22,351
20000970	1917	Supervising Management Analyst	1.31	**1.31**	66,768 -	80,891	103,543
20001051	1978	Utility Worker 1	1.00	**1.00**	30,534 -	36,296	36,296
20001053	1979	Utility Worker 2	3.81	**3.50**	33,322 -	39,666	79,333
20000756	1746	Word Processing Operator	0.76	**0.76**	31,491 -	37,918	28,968
		Bilingual - Regular					6,196
		Confined Space Pay					2,331
		Exceptional Performance Pay-Classified					792
		Overtime Budgeted					261,821
		Termination Pay Annual Leave					26,665
Salaries and Wages Subtotal			**108.41**	**108.23**		**$**	**5,677,652**

Fringe Benefits

Employee Offset Savings	$	28,055
Flexible Benefits		574,160
Long-Term Disability		30,863
Medicare		73,738
Other Post-Employment Benefits		602,652
Retirement ARC		1,777,334
Retirement DROP		14,513
Retirement Offset Contribution		4,984
Risk Management Administration		100,142

Environmental Services

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
		Supplemental Pension Savings Plan				267,679
		Unemployment Insurance				20,425
		Workers' Compensation				274,315
Fringe Benefits Subtotal						**$ 3,768,860**
Total Personnel Expenditures						**$ 9,446,512**

Refuse Disposal Fund

Department Expenditures

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Collection Services	$ 1,511,283	**$ 965,917**	$ (545,366)
Energy Sustainability & Enviro Protect	1,111,885	**1,173,211**	61,326
Office of the Director	4,190,803	**3,977,004**	(213,799)
Waste Reduction & Disposal	27,646,483	**28,445,943**	799,460
Total	**$ 34,460,454**	**$ 34,562,075**	**$ 101,621**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Collection Services	6.44	**6.10**	(0.34)
Energy Sustainability & Enviro Protect	7.75	**7.95**	0.20
Office of the Director	18.13	**16.43**	(1.70)
Waste Reduction & Disposal	134.29	**130.43**	(3.86)
Total	**166.61**	**160.91**	**(5.70)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 3,572,325	$ -
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	974,173	-
Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	2.45	93,296	-
Support for Safety and Maintenance of Visitor-Related Facilities Support to reimburse the General Fund for expenditures associated with the safety and maintenance of visitor-related facilities.	0.00	(8,500)	-

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Reduction of Utility Worker 2s Reduction of 2.50 Utility Worker 2s. This position has three funding sources as follows: 1.85 FTE position in the General Fund, 0.34 FTE position in the Refuse Disposal Fund, and 0.31 FTE position in the Recycling Fund. This reduction is reflected in the appropriate funds.	(0.34)	(21,549)	-
Reduction of Administrative Aide 2s Reduction of 2.00 Administrative Aide 2s. This position has three funding sources as follows: 1.35 FTE positions in the General Fund, 0.34 FTE position in the Refuse Disposal Fund, and 0.31 FTE position in the Recycling Fund. This reduction is reflected in the appropriate funds.	(0.34)	(26,492)	-
Reduction of Human Resources Analyst Reduction of 1.00 Human Resources Analyst. This position has three funding sources as follows: 0.35 FTE position in the General Fund, 0.34 FTE position in the Refuse Disposal Fund, and 0.31 FTE position in the Recycling Fund. This reduction is reflected in the appropriate funds.	(0.34)	(36,165)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2011.	0.00	(124,833)	645,664
Reductions Due to Efficiencies Reduction of 4.00 Disposal Site Representatives, 1.00 Code Compliance Supervisor, 1.00 Associate Management Analyst, and 1.00 Biologist 2 as a result of department efficiency efforts.	(7.00)	(544,801)	-
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	(121,227)
Total	**(5.57)**	**$ 3,877,454**	**$ 524,437**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	8,486,449	**$**	**8,987,085**	$	500,636
Fringe Benefits		5,624,669		**5,700,547**		75,878
PERSONNEL SUBTOTAL	**$**	**14,111,118**	**$**	**14,687,632**	**$**	**576,514**
NON-PERSONNEL						
Supplies	$	589,469	**$**	**573,969**	$	(15,500)
Contracts		16,618,563		**15,698,229**		(920,334)
Information Technology		1,441,283		**974,173**		(467,110)
Energy and Utilities		1,449,456		**1,312,916**		(136,540)
Other		104,916		**249,508**		144,592
Appropriated Reserve		-		**920,000**		920,000
Capital Expenditures		129,393		**129,393**		-
Debt		16,256		**16,255**		(1)
NON-PERSONNEL SUBTOTAL	**$**	**20,349,336**	**$**	**19,874,443**	**$**	**(474,893)**
Total	**$**	**34,460,454**	**$**	**34,562,075**	**$**	**101,621**

Environmental Services

Revenues by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Charges for Current Services	$ 26,086,151	**$ 26,665,814**	$ 579,663
Fines, Forfeitures, and Penalties	10,500	**32,500**	22,000
Other Financial Sources (Uses)	816,800	**807,434**	(9,366)
Other Revenue	450,000	**442,140**	(7,860)
Revenue from Money and Property	1,320,000	**1,760,000**	440,000
Total	**$ 28,683,451**	**$ 29,707,888**	**$ 1,024,437**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
Salaries and Wages						
20000011	1104	Account Clerk	1.02	**1.94**	$31,491 - $37,918	$ 73,926
20000012	1105	Administrative Aide 1	0.50	**1.50**	36,962 - 44,533	67,117
20000024	1107	Administrative Aide 2	1.34	**0.00**	42,578 - 51,334	-
20000860	1835	Area Refuse Collection Supervisor	1.34	**1.34**	50,835 - 60,694	81,742
90001140	2181	Assistant Department Director - Hourly	0.00	**0.35**	31,741 - 173,971	36,000
20000070	1153	Assistant Engineer-Civil	2.00	**2.00**	57,866 - 69,722	138,050
20001092	2123	Assistant Environmental Services Director	0.34	**0.34**	31,741 - 173,971	41,546
90001092	2123	Assistant Environmental Services Director - Hourly	0.31	**0.00**	31,741 - 173,971	-
20000143	1221	Associate Engineer-Civil	4.34	**5.00**	66,622 - 80,454	401,871
20000119	1218	Associate Management Analyst	3.07	**2.49**	54,059 - 65,333	152,352
20000655	1624	Biologist 2	1.00	**0.00**	53,726 - 65,333	-
20000649	1622A	Biologist 3	1.00	**1.00**	62,005 - 75,067	73,190
20000306	1356	Code Compliance Officer	16.00	**16.00**	37,232 - 44,803	623,658
20000307	1357	Code Compliance Supervisor	2.00	**1.00**	42,890 - 51,334	51,528
20000354	1389	Custodian 2	0.34	**0.34**	26,250 - 31,242	10,622
20001168	2214	Deputy Director	1.13	**1.13**	46,966 - 172,744	129,645
20000389	1412	Disposal Site Representative	14.00	**10.00**	32,968 - 39,811	361,658
20000390	1413	Disposal Site Supervisor	4.00	**4.00**	52,104 - 62,982	241,668
20001149	2192	Environmental Services Director	0.34	**0.34**	59,155 - 224,099	47,244
20000420	1437	Equipment Mechanic	2.00	**2.00**	44,366 - 53,206	97,572
20000426	1439	Equipment Operator 1	5.00	**5.00**	37,690 - 45,115	135,004
20000430	1440	Equipment Operator 2	5.00	**5.00**	41,350 - 49,462	239,198
20000439	1447	Equipment Service Writer	1.00	**1.00**	47,715 - 57,158	57,158
20000924	1876	Executive Secretary	0.34	**0.34**	43,555 - 52,666	18,000
20001049	1976	General Utility Supervisor	1.00	**1.00**	59,342 - 71,760	-
20000521	1527	Hazardous Materials Inspector 2	5.00	**5.00**	55,078 - 66,768	326,711
20000501	1512	Heavy Truck Driver 2	3.00	**3.00**	37,565 - 45,302	135,681
20000178	1243	Information Systems Administrator	0.52	**0.52**	73,466 - 88,982	46,273
20000290	1348	Information Systems Analyst 2	2.08	**2.08**	54,059 - 65,333	132,388
20000293	1349	Information Systems Analyst 3	0.55	**0.55**	59,363 - 71,760	39,468
20000998	1926	Information Systems Analyst 4	1.10	**1.10**	66,768 - 80,891	88,990

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
20000590	1580	Laboratory Technician	1.00	**1.00**	40,622 -	49,067	45,908
20000589	1579	Laborer	8.00	**8.00**	29,182 -	34,757	273,959
20001019	1939	Land Surveying Associate	1.00	**1.00**	66,622 -	80,454	80,857
20000580	1573	Landfill Equipment Operator	20.00	**20.00**	47,528 -	56,846	1,129,356
90001073	2103	Management Intern - Hourly	2.10	**2.10**	24,274 -	29,203	50,975
20000680	1648	Payroll Specialist 2	1.04	**1.32**	34,611 -	41,787	54,318
20000518	1525	Principal Survey Aide	1.00	**1.00**	50,003 -	60,549	60,851
20001222	2270	Program Manager	1.50	**1.50**	46,966 -	172,744	144,759
20000761	1751	Project Officer 1	1.00	**1.00**	66,622 -	80,454	80,857
20000763	1752	Project Officer 2	1.00	**1.00**	76,794 -	92,851	90,530
20000783	1776	Public Information Clerk	2.73	**2.73**	31,491 -	37,918	103,199
20000784	1777	Public Information Officer	0.68	**0.68**	43,514 -	52,707	36,024
20000776	1766	Public Works Dispatcher	0.10	**0.10**	35,755 -	43,098	4,323
20001032	1961	Public Works Supervisor	2.00	**2.00**	49,525 -	59,966	120,532
20000557	1556	Recycling Program Manager	0.62	**0.62**	76,731 -	92,893	53,693
20000562	1558	Recycling Specialist 2	5.54	**5.54**	54,059 -	65,333	339,709
20000565	1561	Recycling Specialist 3	1.77	**1.77**	59,363 -	71,760	119,198
20000847	1823	Safety Officer	0.34	**0.34**	57,907 -	69,930	23,884
20000854	1826	Safety Representative 2	0.34	**0.34**	50,461 -	61,027	20,852
20001042	1972	Safety and Training Manager	0.33	**0.33**	66,768 -	80,891	26,029
20000869	1844	Senior Account Clerk	0.34	**0.34**	36,067 -	43,514	14,869
20000885	1855	Senior Civil Engineer	2.00	**2.00**	76,794 -	92,851	181,060
20000927	1879	Senior Clerk/Typist	1.27	**1.27**	36,067 -	43,514	55,392
20000965	1912	Senior Code Compliance Supervisor	1.00	**1.00**	47,174 -	56,618	56,901
20000312	1365	Senior Department Human Resources Analyst	0.34	**0.00**	59,363 -	71,760	-
20000907	1864	Senior Disposal Site Representative	2.00	**2.00**	36,067 -	43,638	43,856
20000015	1106	Senior Management Analyst	0.34	**0.34**	59,363 -	71,760	24,520
20000856	1830	Senior Mechanical Engineer	1.00	**1.00**	76,794 -	92,851	90,530
20000918	1872	Senior Planner	1.00	**1.00**	65,354 -	79,019	79,415
20000947	1896	Supervising Hazardous Materials Inspector	1.00	**1.00**	66,685 -	80,870	78,848
20000970	1917	Supervising Management Analyst	1.34	**1.34**	66,768 -	80,891	108,395
20001051	1978	Utility Worker 1	9.00	**9.00**	30,534 -	36,296	324,040
20001053	1979	Utility Worker 2	11.34	**11.00**	33,322 -	39,666	396,658
20000756	1746	Word Processing Operator	1.89	**1.89**	31,491 -	37,918	72,018
		Bilingual - Regular					9,252
		Confined Space Pay					21,051
		Engineering Geologist Pay					12,068
		Exceptional Performance Pay-Classified					13,286
		Overtime Budgeted					593,692
		Reg Pay For Engineers					79,025

Environmental Services

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
		Termination Pay Annual Leave					24,136
Salaries and Wages Subtotal			**166.61**	**160.91**		**$**	**8,987,085**
Fringe Benefits							
		Employee Offset Savings				$	70,681
		Flexible Benefits					914,966
		Long-Term Disability					46,319
		Medicare					107,582
		Other Post-Employment Benefits					908,214
		Retiree Medical Trust					201
		Retirement 401 Plan					803
		Retirement ARC					2,799,677
		Retirement DROP					20,421
		Retirement Offset Contribution					8,835
		Risk Management Administration					151,542
		Supplemental Pension Savings Plan					369,092
		Unemployment Insurance					31,811
		Workers' Compensation					270,403
Fringe Benefits Subtotal						**$**	**5,700,547**
Total Personnel Expenditures						**$**	**14,687,632**

Revenue and Expense Statement (Non–General Fund)

Automated Refuse Container Fund	FY2011 Budget*	FY2012 Adopted
BEGINNING BALANCE AND RESERVES		
Balance from Prior Year	$ 354,149	$ 864,334
TOTAL BALANCE AND RESERVES	**$ 354,149**	**$ 864,334**
REVENUE		
Automated Refuse Container Sales	$ 500,000	$ 500,000
TOTAL REVENUE	**$ 500,000**	**$ 500,000**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 854,149**	**$ 1,364,334**
OPERATING EXPENSE		
Automated Refuse Container Purchases	$ 500,000	$ 800,000
TOTAL OPERATING EXPENSE	**$ 500,000**	**$ 800,000**
TOTAL EXPENSE	**$ 500,000**	**$ 800,000**
BALANCE	**$ 354,149**	**$ 564,334**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 854,149**	**$ 1,364,334**

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Environmental Services

Revenue and Expense Statement (Non–General Fund)

Energy Conservation Program Fund		FY2011 Budget*		FY2012 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	1,138,837	$	–
Funds Designated for Future Requirements		500,000		699,625
TOTAL BALANCE AND RESERVES	**$**	**1,638,837**	**$**	**699,625**
REVENUE				
Federal Grant Revenue	$	316,258	$	–
Reimbursement Between Funds		430,000		640,709
Transfer from Central Garage Fund		7,682		287,781
Transfer from Development Services Fund		–		13,321
Transfer from General Fund		495,540		526,928
Transfer from QUALCOMM Fund		–		86,602
Transfer from Wastewater Metro Fund		–		956,219
Transfer from Wastewater Muni Fund		–		95,971
Transfer from Water Fund		–		430,086
TOTAL REVENUE	**$**	**1,249,480**	**$**	**3,037,617**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**2,888,317**	**$**	**3,737,242**
OPERATING EXPENSE				
Division Administration	$	825,969	$	988,963
Fiscal Analysis		513,919		814,155
Grant Analysis and Administration		585,701		218,119
Technology Development and Engineering		471,319		455,420
TOTAL OPERATING EXPENSE	**$**	**2,396,908**	**$**	**2,476,657**
TOTAL EXPENSE	**$**	**2,396,908**	**$**	**2,476,657**
RESERVES				
Funds Designated for Future Requirements	$	491,409	$	1,260,585
TOTAL RESERVES	**$**	**491,409**	**$**	**1,260,585**
BALANCE	**$**	**–**	**$**	**–**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$**	**2,888,317**	**$**	**3,737,242**

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Revenue and Expense Statement (Non–General Fund)

Recycling Fund	FY2011 Budget*	FY2012 Adopted
BEGINNING BALANCE AND RESERVES		
Balance from Prior Year	$ 4,322,302	$ 11,509,796
Operating Reserve	–	480,000
TOTAL BALANCE AND RESERVES	**$ 4,322,302**	**$ 11,989,796**
REVENUE		
Curbside Recycling Revenue	$ 4,000,000	$ 5,260,000
Interest Revenue	300,000	270,000
Other Revenue	499,720	595,920
Recycling Fees (AB 939)	11,900,000	11,560,000
Service to Other Departments	963,374	894,874
Transfer from Refuse Disposal Enterprise Fund - Exempt Tonnage Subsidy	740,000	740,000
TOTAL REVENUE	**$ 18,403,094**	**$ 19,320,794**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 22,725,396**	**$ 31,310,590**
OPERATING EXPENSE		
Collection Services Division	$ 13,821,287	$ 14,757,758
Energy, Sustainability and Environmental Protection Division	1,717,175	1,773,694
Office of the Director	2,163,433	2,295,608
Waste Reduction and Disposal Division	1,562,151	1,494,687
Appropriated Reserve	480,000	480,000
TOTAL OPERATING EXPENSE	**$ 19,744,046**	**$ 20,801,747**
TOTAL EXPENSE	**$ 19,744,046**	**$ 20,801,747**
RESERVES		
Operating Reserve	$ –	$ 960,000
TOTAL RESERVES	**$ –**	**$ 960,000**
BALANCE	**$ 2,981,350**	**$ 9,548,843**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 22,725,396**	**$ 31,310,590**

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Environmental Services

Revenue and Expense Statement (Non–General Fund)

Refuse Disposal Fund	FY2011 Budget*	FY2012 Adopted
BEGINNING BALANCE AND RESERVES		
Balance from Prior Year	$ 16,712,241	$ 20,925,813
Continuing Appropriation - CIP	–	25,853,679
Encumbrance for Prior Year Expenditures	–	1,739,921
Operating Reserve	–	920,000
Restricted Reserve	–	42,223,041
TOTAL BALANCE AND RESERVES	**$ 16,712,241**	**$ 91,662,454**
REVENUE		
Disposal Fees	$ 23,692,217	$ 24,003,741
General Fund Repayment of Loan for Operations Station	816,800	807,434
Greens/Wood Fees	1,710,000	1,710,000
Interest Revenue	1,820,000	1,760,000
Other Revenue	1,144,434	1,426,713
TOTAL REVENUE	**$ 29,183,451**	**$ 29,707,888**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 45,895,692**	**$ 121,370,342**
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE		
CIP Expenditures	$ 4,425,000	$ 5,848,090
TOTAL CIP EXPENSE	**$ 4,425,000**	**$ 5,848,090**
OPERATING EXPENSE		
Collection Services Division	$ 1,511,283	$ 965,917
Energy, Sustainability and Environmental Protection Division	1,111,885	1,173,211
Office of the Director	3,270,803	3,057,004
Transfer of Military/Other Exempt Tonnage Subsidy to Recycling Fund	740,000	740,000
Transfer to Landfill Closure Fund	2,000,000	2,000,000
Waste Reduction and Disposal Division	24,906,483	25,705,943
Appropriated Reserve	920,000	920,000
TOTAL OPERATING EXPENSE	**$ 34,460,454**	**$ 34,562,075**
TOTAL EXPENSE	**$ 38,885,454**	**$ 40,410,165**
RESERVES		
Continuing Appropriation - CIP	$ –	$ 25,853,679
Encumbrance for Prior Year Expenditures	–	1,739,921
Operating Reserve	–	1,840,000
Restricted Reserve	–	42,223,041
TOTAL RESERVES	**$ –**	**$ 71,656,641**
BALANCE	**$ 7,010,238**	**$ 9,303,536**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 45,895,692**	**$ 121,370,342**

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Description

The PETCO Park management has the role of monitoring and maintaining the relationship between the City and the parties that use PETCO Park facilities, specifically the San Diego Padres Major League Baseball team. Management is also responsible for ensuring that both the City and the San Diego Padres comply with the contractual agreements set forth in the Joint Use and Management Agreement (JUMA).

During Fiscal Year 2011, Special Event Revenue was greater than expected primarily as a result of the Sales and Marketing staff booking more events than originally projected. Actual Special Event revenue was $68,066 more than was budgeted, a 27.2 percent increase. Continued efforts by the sales and marketing department at PETCO to increase Special Event Revenue are proving successful despite the downturn in the economy. Another area of positive fiscal impact to the Fiscal Year 2011 PETCO Park budget came in the savings recognized by a less than anticipated increase in the City's portion of the Joint Ballpark Operating Expenses (JBOE) which was due to a lower increase in the Consumer Price Index. This savings represented a net expense of approximately $650,000 lower than budgeted.

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Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		1.00		**1.00**		0.00
Personnel Expenditures	$	170,138	**$**	**172,640**	$	2,502
Non-Personnel Expenditures		16,976,387		**17,188,968**		212,581
Total Department Expenditures	**$**	**17,146,525**	**$**	**17,361,608**	**$**	**215,083**
Total Department Revenue	**$**	**15,895,158**	**$**	**18,260,280**	**$**	**2,365,122**

PETCO Park Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PETCO Park	$	17,146,525	**$**	**17,361,608**	$	215,083
Total	**$**	**17,146,525**	**$**	**17,361,608**	**$**	**215,083**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
PETCO Park	1.00	**1.00**	0.00
Total	**1.00**	**1.00**	**0.00**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$	11,465,203	$	-
Service Level Agreements Increase in expenditures related to service level agreements between multiple city departments.	0.00		94,414		-
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00		1,988		-
Reduction of Miscellaneous Non-Personnel Expenditures Reduction of miscellaneous professional technical services related to the Joint Ballpark Operating Agreement.	0.00		(15,000)		-
Support from Transient Occupancy Tax (TOT) Transfer from the TOT Fund to support debt service payments and operating costs for PETCO Park.	0.00		-		2,340,000
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00		-		25,122
Total	**0.00**	**$**	**11,546,605**	**$**	**2,365,122**

PETCO Park

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	106,559	**$**	**110,001**	$	3,442
Fringe Benefits		63,579		**62,639**		(940)
PERSONNEL SUBTOTAL	**$**	**170,138**	**$**	**172,640**	**$**	**2,502**
NON-PERSONNEL						
Supplies	$	5,890	**$**	**5,890**	$	-
Contracts		5,636,473		**5,843,268**		206,795
Information Technology		1,998		**1,988**		(10)
Energy and Utilities		13,631		**13,658**		27
Other		11,318,395		**11,324,164**		5,769
NON-PERSONNEL SUBTOTAL	**$**	**16,976,387**	**$**	**17,188,968**	**$**	**212,581**
Total	**$**	**17,146,525**	**$**	**17,361,608**	**$**	**215,083**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Other Financial Sources (Uses)	$	2,500,000	**$**	**4,840,000**	$	2,340,000
Other Revenue		856,058		**927,430**		71,372
Revenue from Federal Agencies		11,318,250		**11,322,000**		3,750
Revenue from Money and Property		1,220,850		**1,170,850**		(50,000)
Total	**$**	**15,895,158**	**$**	**18,260,280**	**$**	**2,365,122**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20001197	2245	Assistant Stadium Manager	1.00	**0.00**	$46,966 - $172,744	$	-
20001222	2270	Program Manager	0.00	**1.00**	46,966 - 172,744		110,001
Salaries and Wages Subtotal			**1.00**	**1.00**		**$**	**110,001**
Fringe Benefits							
		Employee Offset Savings				$	3,300
		Flexible Benefits					7,701
		Long-Term Disability					627
		Medicare					1,595
		Other Post-Employment Benefits					6,041
		Retirement ARC					40,854
		Risk Management Administration					1,003
		Unemployment Insurance					418
		Workers' Compensation					1,100
Fringe Benefits Subtotal						**$**	**62,639**
Total Personnel Expenditures						**$**	**172,640**

Revenue and Expense Statement (Non–General Fund)

PETCO Park Fund	FY2011 Budget*	FY2012 Adopted
BEGINNING BALANCE AND RESERVES		
Balance from Prior Year	$ 1,351,367	$ 297,300
TOTAL BALANCE AND RESERVES	**$ 1,351,367**	**$ 297,300**
REVENUE		
Interest Earnings	$ 400,000	$ 400,000
Padres Rental Payment	570,850	570,850
Reimbursement from Padres for Police Costs	856,058	927,430
Special Event Revenues	250,000	200,000
Transfer from Transient Occupancy Tax Fund	2,500,000	4,840,000
Redevelopment Agency Loan Repayment	11,318,250	11,322,000
TOTAL REVENUE	**$ 15,895,158**	**$ 18,260,280**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 17,246,525**	**$ 18,557,580**
OPERATING EXPENSE		
Administrative (PE) and Project Costs	$ 245,247	$ 321,557
Debt Service Payment	11,318,250	11,324,164
Landscaping Contract	75,710	75,710
Misc Contract Services	13,500	13,500
Operations and Maintenance (JBOA)	4,268,992	4,253,992
Police Services	1,224,826	1,372,685
TOTAL OPERATING EXPENSE	**$ 17,146,525**	**$ 17,361,608**
TOTAL EXPENSE	**$ 17,146,525**	**$ 17,361,608**
BALANCE	**$ 100,000**	**$ 1,195,972**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 17,246,525**	**$ 18,557,580**

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Department Description

The Public Works Department is a new department comprised of the former Engineering & Capital Projects (E&CP) and General Services departments. The managerial reorganization of the Public Works Department is complete. The E&CP and General Services units will retain their existing cost center structure in Fiscal Year 2012.

E&CP provides a full range of engineering services for the City's capital investment in its various types of infrastructure. E&CP is responsible for the planning, design, project management, and construction management of public improvement projects; quality control and inspection of private work permitted in the right-of-way; and surveying and materials testing.

The core mission of General Services is to provide the most efficient and effective direct support to other City departments, enabling the provision of critical public services. City staff relies on General Services for a range of basic tasks including vehicle maintenance, facilities repair, wireless communications, and publishing services.

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Public Works - Engineering & Capital Projects



Division Description

E&CP's activities include work on various public infrastructure assets to rehabilitate, restore, improve, and add to the City of San Diego's capital facilities. The Capital Improvement Program (CIP) covers a wide range of projects including: libraries, fire, lifeguard and police stations, parks and recreation centers, lighting and traffic signals, street improvements, bikeways and other transportation projects, drainage and flood control facilities, rebuilding and expanding water and sewer pipelines, treatment plants, and pump stations, and dry utilities under-grounding projects. To address concerns and recommendations related to the planning and coordination of work performed in the right-of-way, a reorganization and consolidation of the management functions related to streets and drainage occurred on January 1, 2011. The Transportation Engineering Operations Division that resided in the former Engineering & Capital Projects Department was involved in this restructuring and is now part of a new Transportation and Storm Water Department.

E&CP is comprised of the following divisions:

Architectural Engineering & Parks

Architectural Engineering & Parks manages the implementation of non-right-of-way and vertical capital improvement projects. This responsibility includes the design and project management of public buildings, parks, recreation facilities, airport-related projects, water and sewer treatment plants, reservoirs, and pump station projects.

Field Engineering

Field Engineering manages construction contracts, materials testing, land surveying services, and geological assessment/support. These responsibilities include quality assurance/quality control inspection of CIP projects on City property or within the City's right-of-way, inspection of private land development of public infrastructure, land survey support for design mapping/construction staking, traffic engineering support during construction, and testing of construction materials in the field and at manufacturing facilities throughout the region.

Project Implementation and Technical Services

Project Implementation and Technical Services provides centralized technical, operational, and project support services to the other functions within the Division, as well as other departments in the City. These services include preliminary engineering and asset management, project controls, CIP fund management, Americans with Disabilities Act (ADA) compliance review for CIP projects, quality control and standards, environmental and permitting assistance, community outreach, and information technology.

Right-of-Way Design

Right-of-Way Design manages the implementation of right-of-way and related horizontal capital improvement projects. This responsibility includes the design and project management of water and sewer pipelines, transportation and street-related projects, bridges, flood plains and drainage infrastructure, signals, streetlights, and utilities under-grounding projects.

Public Works - Engineering & Capital Projects

E&CP's mission is:

> ***To provide exceptional engineering services including technical and operational support, design and construction for the Capital Improvement Program, and oversight of the development of public infrastructure and facilities***

Goals and Objectives

The following goals and objectives represent the action plan for E&CP:

Goal 1: Provide courteous, accessible, seamless, and responsive services to foster partnerships and strengthen relationships with communities, industry, service providers, and customers
With customers being the focal point of how E&CP delivers services, this goal is the starting point for achieving the Department's objectives. E&CP recognizes that its customers play a crucial role in how, when, and why it delivers a product. E&CP will move toward accomplishing this goal by focusing on the following objectives:

- Communicate clearly and effectively and collaborate with internal and external customers
- Manage customer expectations to achieve customer satisfaction
- Deliver services seamlessly to customers

Goal 2: Manage and utilize personnel and processes to effectively and efficiently deliver projects
E&CP must ensure the delivery of an efficient and effective product or service to its customer. E&CP will move toward accomplishing this by focusing on the following objectives:

- Deliver capital projects on time and in a cost effective manner
- Deliver the overall capital program in accordance with the annual execution plans

Goal 3: Implement a uniform and objective ranking system to prioritize all CIP projects effectively and efficiently
This goal is focused on making sure that E&CP is targeting its CIP resources toward the City's greatest needs. E&CP will move toward accomplishing this by focusing on the following objective:

- Institute and maintain a project prioritization system to include all asset classes and project types

Service Efforts and Accomplishments

During Fiscal Year 2011, E&CP delivered design services and managed construction work exceeding $250.0 million in more than 430 citywide capital improvement projects. The following is a sample of the various infrastructure improvement projects undertaken from July 2010 to June 2011.

Buildings and Other Facilities:

Construction of the New Central Library started at the beginning of Fiscal Year 2011 and continues successfully under the Division's management. The Division completed ADA accessibility improvements to Fire Station 13, Mira Mesa Teen Center, Rancho Bernardo Recreation Center, Scripps Ranch Library, and Cliffridge Park Comfort Station. Also completed were roof replacements, heating, ventilating, and air conditioning (HVAC) improvements to Fire Stations 7, 34, and 41.

Design services are underway for accessibility, HVAC, and other facility improvements:

- Balboa Park: Museum of Man, Casa del Prado, Casa de Balboa
- Libraries: Ocean Beach, Main Library

- Recreation Centers and Pools: Allied Gardens, Vista Terrace, Rancho Peñasquitos, La Jolla Shores Station, Children's Pool lifeguard station and restroom, Neil Good Day, MLK Jr, Ocean Beach, La Jolla Senior Center, and North Clairemont
- Police Stations: Eastern, Mid-City, Northeastern, Southeastern, Southern, Western, Traffic Division, Police headquarters and range
- Fire Stations: 38, 34, 9, and lifeguard headquarters
- Parking Lots Resurfacing: Balboa Park, Mission Bay Park, and various recreation centers

Parks

During Fiscal Year 2011, play area improvements and upgrades were made to several parks including Montclair Neighborhood, MLK Jr, Paradise Hills, Chollas Lake, Montgomery Waller, Carmel Mountain Ranch, North Ocean Beach, and Mid-City Community Gym. Several Joint-Use field improvements were completed to Birney, Crown Point, Dailard, Doyle, Mason, and Walker Elementary Schools. Also completed were improvements to the trails and drainage system at Florida Canyon in Balboa Park. Additionally, irrigation improvements are underway for the Balboa Park Golf Course.

Currently under design are the seismic retrofit to the California Tower, watershed protection to Cabrillo Heights Park, and playground upgrades and joint-use field improvements to Montgomery Academy, Chollas, Linda Vista and Pacific Breezes Community Parks, Roosevelt Middle School, Cabrillo Heights and Maddox Neighborhood Parks, Carmel Grove and City Heights Square Mini Parks, and the Mission Trails Regional Park Equestrian Comfort Station. Accessibility improvements are also under design for the View West Neighborhood Park and the Colina del Sol and Silverwing Recreation Centers.

Water and Sewer Facilities

E&CP completed the construction of 45.5 miles of sewer main and trunk sewer replacements/rehabilitations, manholes, sewer laterals, and related appurtenances. In addition, 31 miles of water main replacements, water services, valves, and pressure reducing stations and related appurtenances were awarded in numerous construction contracts.

A sample of the projects completed during Fiscal Year 2011 include the Lake Murray Trunk Swere, Balboa Avenue Trunk Sewer, Hydroelectric Stairway Project at the Point Loma Wastewater Treatment Plant, Facilities Control System upgrade, tile removal, Centrate Collections upgrades at the Metro Biosolids Center, Rancho Peñasquitos Water Pump Station, North County Sewer Pump Station upgrades, North City Water Reclamation Plant Electrodialysis Reversal #6, Alvarado Water Treatment Plant's rehabilitation of Flocculation and Sedimentation Basins and the installation of Ozone Facilities, Otay Water Treatment Plant Phase 1 and 2, Fluoridation Facilities Projects at the Alvarado, and the Otay and Miramar Water Treatment Plants.

In addition, design and/or construction of the following projects are currently underway: Grit Processing at the Point Loma Wastewater Treatment Plant, Bio-solids Storage Silos and Access Road Drainage Improvements at the Metro Biosolids Center, Sewer Pump Station 41 Rehabilitation, Sewer Pump Station 27– Phase 2, Pump Station Group III – Sewer Force Mains, Sunset Cliffs Trunk Sewer, Harbor Drive Turnk Sewer, East Point Loma Trunk Sewer, Montezuma Trunk Sewer, Pacific Highway Trunk Sewer, USIU Trunk Sewer Replacement, Alvarado Trunk Sewer Phase II, Grantville Trunk Sewer, South Mission Valley Trunk Sewer, Palm City Trunk Sewer, Balboa Terrace Trunk Sewer, Scripps Miramar Pump Station Upgrades, Miramar Water Treatment Plant Contract D, Water Department Security Upgrades, Chollas Building, and the Lower Otay Reservoir Emergency Outlet Improvements.

Utilities Undergrounding

This program implements removal of utility lines (electric, phone, cable) and affiliated poles from overhead for relocation underground. Approximately 60.2 miles are in construction with approximately 20.3 miles targeted for completion. At the end of Fiscal Year 2012, an estimated 40.3 miles will be in design and estimated to begin construction in 2013 and 2014.

Public Works - Engineering & Capital Projects

Transportation

Completion of the Harbor Drive Pedestrian Bridge at PETCO Park, First Avenue Bridge of Maple Canyon, North Harbor Drive Bridge Retrofit, Normal Street Median, Otay Mesa Truck Route Phase 3, State Route 15 Bikeway Study, along with the citywide installation of various sidewalks, curb ramps, traffic calming measures, signal modifications, and new streetlight and signal installations.

Multiple projects are also in design or construction, including: 40th Street Promenade – Mid City Urban Trail, La Jolla Village Drive and I-805 Interchange, Carroll Canyon Road Extension, Aldine Drive & Fairmount Avenue Slope, Talbot Street Slope, Rose Creek Bikeway, Azalea Park Artistic Enhancement, Kellogg Park Green Lot Infiltration System, Talmadge Series Circuit Upgrades, Scripps Ranch/Mira Mesa Medians, San Diego River Multi-Use Bicycle & Pedestrian Way, Skyline Drive Improvements, Shoal Creek Pedestrian Bridge, 43rd and Logan, University Avenue at Alabama Bike & Pedestrian Safety, University Avenue Mobility Project, Carmel Country Road, Pomerado Road, Sports Arena Boulevard medians, Palm Ave Roadway Improvements, Thorn Street Median Improvements, and the 25th Street Renaissance Project. Various sidewalks, curb ramps, pedestrian improvements, traffic calming measures, signal modifications, and new streetlight and signal installations throughout the City are also under design or construction.

Drainage

During Fiscal Year 2011, construction completion of the following storm drains: Via Rialto Drive, Ingulf Place, Keighley Court, and Wenrich Drive, Campus Point Court, Ransom and Darwin Way Storm Drain Replacement, and 6th Avenue. Also completed were the Memorial Park Infiltration System, Rowena St. Pipeline Repair Phase II, and the Mission Bay Sewer Interceptor System. Projects under design and/or construction include the CMP Storm Drain Pipe Lining Group 1a, Nye Street Storm Drain Replacement, Arden Way Storm Drain Replacement, 46th Slope Restoration, La Cresta Storm Drain Pipe Replacement, and the SD River Dredging Qualcomm Way to SR 163.

Emergency Projects

In addition, in Fiscal Year 2011, E&CP responded to emergencies and other unplanned work for the following storm drain repairs: 5670 Bounty, Via Esprillo, Carmel Mountain Road, and 47th Street and Market. Other emergency work replacement and repair projects initiated and completed include the following: Pump Station D – Box Manifold, Metro Biosolids Center Falling Tiles, Pump Station 64 Force Main, Dulzura Conduit Flume Replacement, Power Center 6 Switch at the Point Loma Wastewater Treatment Plant, and the Otay 2nd Pipeline emergency water main replacement. The Division also completed the emergency stabilization of the Mohnike Hay Barn at the Peñasquitos stables.

Finally, E&CP supported the Small Local Business Enterprise (SLBE) Program by creating seven small General Requirements Contracts exclusive to SLBE/ELBE (Emerging Local Business Enterprise) certified contractors. The Division also assisted and supported the Equal Opportunity Contracting team in conducting outreach for the Program which included the development of the now recognized Web page www.sdsmallcontracts.com, informational workshops, and the Program's promotion at industry networking events.

Key Performance Indicators

Performance Measure	Actual FY2010	Estimated FY2011
1. Miles of waterline contracts awarded (NTP)	21	31
2. Miles of sewer lines replaced/rehabilitated (BO/BU)	59	45.5
3. Quarterly construction work-in-place (WIP) based on paid invoices	N/A[1]	1,260 invoices - $160.0M
4. Total value of all projects awarded for construction (total project cost)	$117.0M	$498.0M
5. Number of construction contracts awarded (NTP)	75	118
6. Percent of CIP projects designed or constructed within 10 percent of both their baseline schedule	70%	76%

[1] This was a new performance measure for Fiscal Year 2010, therefore, data for Fiscal Year 2010 is not available.

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Public Works - Engineering & Capital Projects

Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		530.16		**469.03**		(61.13)
Personnel Expenditures	$	57,987,246	**$**	**52,726,451**	$	(5,260,795)
Non-Personnel Expenditures		85,791,208		**7,143,927**		(78,647,281)
Total Department Expenditures	**$**	**143,778,454**	**$**	**59,870,378**	**$**	**(83,908,076)**
Total Department Revenue	**$**	**114,363,553**	**$**	**57,287,009**	**$**	**(57,076,544)**

Note: The name of this department changed from Engineering & Capital Projects to Public Works - Engineering & Capital Projects in Fiscal Year 2012.

General Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Architectural Engineering & Parks	$	7,362,833	**$**	**7,820,952**	$	458,119
Business & Support Services		4,741,673		**3,473,562**		(1,268,111)
Field Engineering		18,958,739		**19,627,637**		668,898
Project Implementation & Tech Services		12,983,217		**13,060,285**		77,068
Right-of-Way Design		14,895,918		**15,887,942**		992,024
Transportation Engineering Operations		7,581,805		**-**		(7,581,805)
Total	**$**	**66,524,185**	**$**	**59,870,378**	**$**	**(6,653,807)**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Architectural Engineering & Parks	53.50	**53.25**	(0.25)
Business & Support Services	41.50	**35.71**	(5.79)
Field Engineering	145.00	**147.30**	2.30
Project Implementation & Tech Services	108.00	**107.10**	(0.90)
Right-of-Way Design	121.66	**125.67**	4.01
Transportation Engineering Operations	54.00	**0.00**	(54.00)
Total	**523.66**	**469.03**	**(54.63)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$	3,169,759	$	-
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00		1,444,536		-
Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	12.77		520,251		-

Public Works - Engineering & Capital Projects

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Position Transfer Transfer of 1.00 Assistant Engineer-Civil, 1.00 Junior Engineering Aide, 1.00 Principal Engineering Aide, 1.00 Principal Traffic Engineering Aide, and 0.51 Student Engineer - Hourly to the Engineering & Capital Projects General Fund from the Underground Surcharge Fund.	4.51	412,469	-
Reclassification of Trash/Recycling Dumpster Service Expenses Adjustment reflects the reclassification of trash/recycling dumpster service expenses from discretionary to non-discretionary.	0.00	(1,305)	-
Reduction of Tuition Reimbursement Reduction of tuition reimbursement after a review of prior year spending trends. Reduced funding will not impact MOU obligations.	0.00	(8,108)	-
Publishing Services Managed Competition Savings Adjustment to reflect savings to Publishing Services client departments realized by the Managed Competition winning bid.	0.00	(18,003)	-
Reduction in Cellular Phones Reduction of cellular phone expenditures.	0.00	(30,000)	-
Reduction in Overtime Reduction of overtime expenditures.	0.00	(79,231)	-
Reduction of Clerical Assistant 2 Reduction of 1.00 Clerical Assistant 2 and associated non-personnel expenditures. Reduction of this position will result in additional workload for remaining support staff.	(1.00)	(81,621)	-
Reduction in Travel and Training Reduction of travel and training expenditures.	0.00	(107,748)	-
Reduction of Office Supplies Reduction of non-personnel expenditures that will result in fewer supplies to aid in the performance of office functions.	0.00	(110,578)	-
Reduction of Associate Engineer - Civil Reduction of 1.00 Associate Engineer - Civil and associated non-personnel expenditures. Reduction of this position will impact scheduling and tracking of CIP projects while reduced funding for non-personnel expenditures will result in fewer safety items, office supplies, and consultant contracts.	(1.00)	(227,875)	-
Reduction of Engineering & Capital Projects Director Reduction of 1.00 Engineering & Capital Projects Director.	(1.00)	(233,031)	-
Reduction of Land Surveying and Materials Lab Testing Reduction of non-personnel expenditures after a review of prior year spending trends. Reduced funding will impact employee efficiency for highly specialized functions such as land surveying and materials lab testing operations.	0.00	(247,533)	-

Public Works - Engineering & Capital Projects

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Department Restructure Transfer of the Transportation System Engineering & Operations Division from the Engineering & Capital Projects Department to the Transportation & Storm Water Department as a result of a department restructure.	(52.00)	(7,276,129)	(8,422,653)
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	1,867,873
Transfer of Revenue Transfer of revenue to the Engineering & Capital Projects Department General Fund from the Underground Surcharge Fund as a result of the restructure of the Underground Surcharge Fund to the Transportation & Storm Water Department.	0.00	-	385,929
Total	**(38.28)**	**$ (2,874,147)**	**$ (6,168,851)**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted	FY2011–2012 Change
PERSONNEL					
Salaries and Wages	$	35,342,027	**$**	**33,312,015**	$ (2,030,012)
Fringe Benefits		21,965,007		**19,414,436**	(2,550,571)
PERSONNEL SUBTOTAL	**$**	**57,307,034**	**$**	**52,726,451**	**$ (4,580,583)**
NON-PERSONNEL					
Supplies	$	1,130,241	**$**	**691,314**	$ (438,927)
Contracts		3,504,677		**1,999,915**	(1,504,762)
Information Technology		3,614,604		**3,169,759**	(444,845)
Energy and Utilities		176,881		**295,166**	118,285
Other		691,020		**890,045**	199,025
Capital Expenditures		99,255		**97,255**	(2,000)
Debt		473		**473**	-
NON-PERSONNEL SUBTOTAL	**$**	**9,217,151**	**$**	**7,143,927**	**$ (2,073,224)**
Total	**$**	**66,524,185**	**$**	**59,870,378**	**$ (6,653,807)**

Revenues by Category

		FY2011 Budget		FY2012 Adopted	FY2011–2012 Change
Charges for Current Services	$	44,056,513	**$**	**37,748,507**	$ (6,308,006)
Fines, Forfeitures, and Penalties		1,193,809		**-**	(1,193,809)
Licenses and Permits		101,960		**5,500**	(96,460)
Other Financial Sources (Uses)		18,040,295		**19,533,002**	1,492,707
Other Revenue		6,000		**-**	(6,000)
Revenue from Money and Property		57,283		**-**	(57,283)
Total	**$**	**63,455,860**	**$**	**57,287,009**	**$ (6,168,851)**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20000011	1104	Account Clerk	5.00	**4.00**	$31,491 -	$37,918	$ 112,427

Public Works - Engineering & Capital Projects

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
20000012	1105	Administrative Aide 1	1.00	**1.00**	36,962 - 44,533	44,756
20000024	1107	Administrative Aide 2	4.00	**4.00**	42,578 - 51,334	206,257
20001140	2181	Assistant Department Director	1.00	**1.00**	31,741 - 173,971	129,054
20000070	1153	Assistant Engineer-Civil	135.00	**133.00**	57,866 - 69,722	8,475,555
90000070	1153	Assistant Engineer-Civil - Hourly	0.30	**0.78**	57,866 - 69,722	45,135
20000077	1157	Assistant Engineer-Electrical	5.00	**5.00**	57,866 - 69,722	348,263
20000116	1207	Assistant Engineer-Traffic	27.00	**6.00**	57,866 - 69,722	416,242
20000143	1221	Associate Engineer-Civil	85.00	**83.00**	66,622 - 80,454	6,590,106
20000150	1223	Associate Engineer-Electrical	2.00	**2.00**	66,622 - 80,454	161,714
20000154	1225	Associate Engineer-Mechanical	1.00	**1.00**	66,622 - 80,454	80,857
20000167	1233	Associate Engineer-Traffic	17.00	**4.00**	66,622 - 80,454	318,600
20000137	1218R	Associate Management Analyst	1.00	**1.00**	54,059 - 65,333	63,539
20000119	1218	Associate Management Analyst	13.00	**12.00**	54,059 - 65,333	703,242
20000162	1227	Associate Planner	6.00	**6.00**	56,722 - 68,536	411,218
20000539	1535	Clerical Assistant 2	9.00	**7.00**	29,931 - 36,067	252,443
90000544	1535E	Clerical Assistant 2 - Hourly	0.00	**0.96**	29,931 - 36,067	29,645
20000545	1536	Contracts Processing Clerk	4.00	**4.00**	32,968 - 39,811	157,652
20001168	2214	Deputy Director	5.00	**4.00**	46,966 - 172,744	459,539
90001168	2214	Deputy Director - Hourly	0.00	**0.50**	46,966 - 172,744	54,928
20001114	2147	Engineering and Capital Projects Director	1.00	**0.00**	59,155 - 224,099	-
20000924	1876	Executive Secretary	0.50	**1.00**	43,555 - 52,666	52,929
20000290	1348	Information Systems Analyst 2	2.00	**2.00**	54,059 - 65,333	125,917
20000293	1349	Information Systems Analyst 3	1.00	**1.00**	59,363 - 71,760	71,760
20000998	1926	Information Systems Analyst 4	1.00	**1.00**	66,768 - 80,891	78,464
20000377	1401	Information Systems Technician	1.00	**0.00**	42,578 - 51,334	-
20000551	1546	Junior Engineer-Civil	0.00	**1.00**	50,003 - 60,549	55,015
90000552	1546A	Junior Engineer-Civil - Hourly	0.00	**0.50**	50,003 - 60,549	25,002
20000556	1555	Junior Engineering Aide	0.00	**1.00**	38,688 - 46,571	46,804
20001018	1938	Land Surveying Assistant	13.00	**13.00**	57,866 - 69,722	905,382
20001019	1939	Land Surveying Associate	5.00	**5.00**	66,622 - 80,454	401,871
90001019	1939	Land Surveying Associate - Hourly	0.50	**0.00**	66,622 - 80,454	-
90001073	2103	Management Intern - Hourly	5.00	**4.26**	24,274 - 29,203	103,404
20000669	1638	Park Designer	4.00	**4.00**	66,664 - 80,496	323,596
20000680	1648	Payroll Specialist 2	3.00	**3.00**	34,611 - 41,787	123,480
20000740	1725	Principal Drafting Aide	1.00	**0.00**	50,003 - 60,549	-
20000743	1727	Principal Engineering Aide	51.00	**51.00**	50,003 - 60,549	2,870,448
90000743	1727	Principal Engineering Aide - Hourly	0.00	**0.50**	50,003 - 60,549	25,002
20000518	1525	Principal Survey Aide	8.00	**8.00**	50,003 - 60,549	424,141
20000748	1730	Principal Traffic Engineering Aide	5.00	**1.00**	50,003 - 60,549	60,851
20000760	1750	Project Assistant	7.00	**7.00**	57,866 - 69,722	490,497
20000761	1751	Project Officer 1	6.00	**6.00**	66,622 - 80,454	485,142
20000763	1752	Project Officer 2	7.00	**7.00**	76,794 - 92,851	554,324

Public Works - Engineering & Capital Projects

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
20000784	1777	Public Information Officer	1.00	**1.00**	43,514 -	52,707	48,380
20000869	1844	Senior Account Clerk	1.00	**1.00**	36,067 -	43,514	-
20000885	1855	Senior Civil Engineer	24.00	**24.00**	76,794 -	92,851	2,216,954
90000885	1855	Senior Civil Engineer - Hourly	0.50	**0.60**	76,794 -	92,851	46,076
20000927	1879	Senior Clerk/Typist	4.00	**3.00**	36,067 -	43,514	129,888
90000400	1423	Senior Drafting Aide - Hourly	0.36	**0.34**	44,429 -	53,706	15,106
20000900	1861	Senior Engineering Aide	2.00	**2.00**	44,429 -	53,706	107,948
20000830	1806	Senior Engineering Geologist	1.00	**1.00**	76,794 -	92,851	79,098
90000830	1806	Senior Engineering Geologist - Hourly	0.00	**0.50**	76,794 -	92,851	38,397
20001014	1935	Senior Land Surveyor	2.00	**2.00**	76,794 -	92,851	186,632
20000015	1106	Senior Management Analyst	9.00	**9.00**	59,363 -	71,760	649,071
90000856	1830	Senior Mechanical Engineer - Hourly	0.50	**0.00**	76,794 -	92,851	-
20000918	1872	Senior Planner	4.00	**4.00**	65,354 -	79,019	317,660
20000916	1871	Senior Public Information Officer	2.00	**2.00**	54,059 -	65,333	129,090
20000929	1881	Senior Survey Aide	4.00	**4.00**	44,429 -	53,706	214,285
20000926	1878	Senior Traffic Engineer	10.00	**3.75**	76,794 -	92,851	256,618
20000964	1910	Student Engineer	4.50	**0.00**	26,707 -	32,011	-
90000964	1910	Student Engineer - Hourly	0.00	**4.34**	26,707 -	32,011	115,909
90001146	2188	Student Intern - Hourly	0.50	**0.00**	18,616 -	22,318	-
20000970	1917	Supervising Management Analyst	3.00	**3.00**	66,768 -	80,891	240,246
20000756	1746	Word Processing Operator	7.00	**6.00**	31,491 -	37,918	189,402
		Bilingual - Regular					2,912
		Exceptional Performance Pay-Classified					8,229
		Landscape Architect Lic					24,148
		Overtime Budgeted					326,353
		Reg Pay For Engineers					1,652,231
		Termination Pay Annual Leave					32,181
Salaries and Wages Subtotal			**523.66**	**469.03**			**$ 33,312,015**

Fringe Benefits

Employee Offset Savings	$	330,615
Flexible Benefits		2,695,251
Long-Term Disability		179,112
Medicare		420,473
Other Post-Employment Benefits		2,631,572
Retiree Medical Trust		847
Retirement 401 Plan		3,388
Retirement ARC		10,994,717
Retirement DROP		80,727
Retirement Offset Contribution		115,776
Risk Management Administration		437,143
Supplemental Pension Savings Plan		1,079,727

Public Works - Engineering & Capital Projects

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
		Unemployment Insurance				118,508
		Workers' Compensation				326,580
Fringe Benefits Subtotal						**$ 19,414,436**
Total Personnel Expenditures						**$ 52,726,451**

Underground Surcharge Fund

Department Expenditures

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Right-of-Way Design	$ 77,254,269	**$ -**	$ (77,254,269)
Total	**$ 77,254,269**	**$ -**	**$ (77,254,269)**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Right-of-Way Design	6.50	**0.00**	(6.50)
Total	**6.50**	**0.00**	**(6.50)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.01	$ 287	$ -
Position Transfer Transfer of 1.00 Assistant Engineer-Civil, 1.00 Junior Engineering Aide, 1.00 Principal Engineering Aide, 1.00 Principal Traffic Engineering Aide, and 0.51 Student Engineer - Hourly from the Underground Surcharge Fund to the Engineering & Capital Projects General Fund.	(4.51)	(412,469)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures after a review of prior year spending trends.	0.00	(18,792,600)	-
Department Restructure Transfer of the Underground Surcharge Fund from the Engineering & Capital Projects Department to the Transportation & Storm Water Department.	(2.00)	(58,280,321)	(45,354,656)
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	(5,553,037)
Total	**(6.50)**	**$ (77,485,103)**	**$ (50,907,693)**

Expenditures by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
PERSONNEL			
Salaries and Wages	$ 387,529	**$ -**	$ (387,529)

Public Works - Engineering & Capital Projects

Expenditures by Category *(Cont'd)*

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Fringe Benefits		292,683		-		(292,683)
PERSONNEL SUBTOTAL	**$**	**680,212**	**$**	**-**	**$**	**(680,212)**
NON-PERSONNEL						
Supplies	$	25,456	**$**	**-**	$	(25,456)
Contracts		76,401,428		-		(76,401,428)
Information Technology		96,565		-		(96,565)
Energy and Utilities		3,914		-		(3,914)
Other		12,502		-		(12,502)
Capital Expenditures		34,192		-		(34,192)
NON-PERSONNEL SUBTOTAL	**$**	**76,574,057**	**$**	**-**	**$**	**(76,574,057)**
Total	**$**	**77,254,269**	**$**	**-**	**$**	**(77,254,269)**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Other Local Taxes	$	50,358,037	**$**	**-**	$	(50,358,037)
Revenue from Money and Property		549,656		-		(549,656)
Total	**$**	**50,907,693**	**$**	**-**	**$**	**(50,907,693)**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20000070	1153	Assistant Engineer-Civil	2.00	**0.00**	$57,866 -	$69,722	$ -
20000143	1221	Associate Engineer-Civil	1.00	**0.00**	66,622 -	80,454	-
20000556	1555	Junior Engineering Aide	1.00	**0.00**	38,688 -	46,571	-
20000743	1727	Principal Engineering Aide	1.00	**0.00**	50,003 -	60,549	-
20000748	1730	Principal Traffic Engineering Aide	1.00	**0.00**	50,003 -	60,549	-
20000964	1910	Student Engineer	0.50	**0.00**	26,707 -	32,011	-
Salaries and Wages Subtotal			**6.50**	**0.00**			**$ -**
Fringe Benefits							
Fringe Benefits Subtotal							**$ -**
Total Personnel Expenditures							**$ -**

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Division Descriptions

The core mission of General Services is to provide the most efficient and effective direct support to other City departments, enabling the provision of critical public services. City staff relies on General Services for a range of basic tasks including vehicle maintenance, facilities repair, wireless communications, and publishing services.

General Services is comprised of the following divisions/functions:

- Communications
- Facilities
- Fleet Services
- Publishing
- General Services Administration

Communications

Communications provides primary service delivery for wireless communications technologies; engineers; installs; operates and maintains secure, metropolitan-wide, wireless voice and data communications systems and equipment; and administers contracts for commercially-provided wireless services.

Facilities

Facilities provides day-to-day maintenance and repair, modernization, and improvement services including preventive and scheduled maintenance, emergency repairs, deferred maintenance, and tenant improvements to over 1,600 facilities. Deferred maintenance work includes re-roofing; replacing heating, ventilating, and air conditioning systems (HVAC); electrical repairs; and structural repairs.

Fleet Services

Fleet Services provides all City departments with motive equipment and comprehensive fleet management services. Support includes vehicle acquisition, fitting, maintenance and repair, the provision of parts and fuel, body repair, painting, metal fabrication, disposal services, machining, equipment rental, and operator training.

Publishing Services

Publishing Services is the City of San Diego's full-service, in-house reproduction and graphics center. Publishing Services delivers full reprographic capability, including offset press operations, high-volume copying, and product finishing services. The Department also provides graphic design and electronic publishing services and is responsible for the citywide Photocopier Program and managing more than 560 multi-function copiers for departmental needs.

The mission of General Services is:

To deliver responsive and dependable wireless communication technology services to the City in order to support effective government; to proactively, systematically, and in an environmentally-responsible

Public Works - General Services

manner, maintain and enhance the City's capital assets, ensuring that they are safe, clean, and functional; to provide our customers with safe, economical, state-of-the-art, environmentally-friendly, and reliable fleet services, delivered by highly-skilled and professionals; and to provide the highest quality of reprographic services to our customers in the most timely manner and at the lowest possible cost

Goals and Objectives

The following goals and objectives represent the action plan for General Services:

Goal 1: Effectively manage the delivery of citywide wireless technology services (Communications)
The Division will move toward accomplishing this goal by focusing on the following objectives:

- Ensure that the wireless communications infrastructure meets City business needs
- Manage the Division's budget effectively

Goal 2: Provide high quality customer service (Communications)
The Division will move toward accomplishing this goal by focusing on the following objectives:

- Establish and meet customer expectations in delivering core wireless technology services

Goal 3: Provide preventive, corrective, and emergency maintenance to City facilities to ensure efficient and effective operations (Facilities)
The Division will move toward accomplishing this goal by focusing on the following objectives:

- Develop and implement preventive maintenance programs for City facilities
- Provide ongoing condition assessment of facilities
- Utilize available resources effectively to maintain the City's physical assets

Goal 4: Provide quality facility services efficiently and economically (Facilities)
The Division will move toward accomplishing this goal by focusing on the following objectives:

- Provide quality customer service at a high level of user satisfaction
- Utilize a computerized maintenance management system for work control
- Respond to emergency requests in a timely manner

Goal 5: Provide quality fleet services efficiently and economically (Fleet)
The Division will move toward accomplishing this goal by focusing on the following objectives:

- Ensure usage rates reflect the highest level of efficiency and effectiveness
- Provide quality customer service to achieve a high level of user satisfaction

Goal 6: Minimize the environmental impact of the fleet (Fleet)
The Division will move toward accomplishing this goal by focusing on the following objectives:

- Reduce overall vehicle emissions
- Comply with hazardous materials regulations and laws

Goal 7: Respond adeptly to the City's requirements for reprographic services (Publishing)
The Division will move toward accomplishing this goal by focusing on the following objectives:

- Effectively market the services available from Publishing Services to other City departments
- Provide timely and efficient publishing services to the Division's customers
- Provide employee training and equipment to keep pace with the City of San Diego's reprographic needs

Service Efforts and Accomplishments

Communications

Communications provides life-line voice and data communications to emergency responders in San Diego and the surrounding communities, and continues to take a leadership role in public safety wireless regional inter-operability. Communications actively pursued and received grant funding for regional inter-operability initiatives such as the nationally recognized Command and Control Communications (3Cs) project and the initial phases of a regional implementation of a standards-based public safety land mobile radio system. Communications successfully negotiated service contracts with commercial cellular service providers to provide cost-effective mobile voice and data services for City departments, saving the City money by taking advantage of economies of scale while enabling business transformation through enhanced mobile technology. The Communications Division is currently updating its wireless long-range plan to meet future City business requirements.

Facilities

In the past year, Facilities completed a range of maintenance, repair and improvement initiatives citywide. Major projects included upgrading the electrical systems at the Torrey Pines Golf Course; roof and HVAC repairs at Fire Stations 7, 34 and 41; emergency generator upgrades at the Lifeguard Headquarters and Fire Station 32; renovation of the Alvarado Soils Laboratory; and major renovation of the Torrey Pines Clubhouse restrooms. Other high priority improvements include exterior painting of the Balboa Golf Clubhouse, interior and exterior painting at Stockton Recreation center, and roof replacement at the Clairemont pool. Facilities undertook energy saving lighting retrofit projects at the Allied Gardens, Scripps Ranch, Serra Mesa, San Carlos, Skyline Hills, Martin Luther King, Southcrest, and North Clairemont Presidio Recreation Centers.

Fleet Services

Fleet Services continued to complete 95 percent of preventive maintenance work within one day and maintained vehicle availability at over 95 percent. Through its Vehicle Replacement and Finance Plan, Fleet Services procured over 450 vehicles in the fiscal year and made significant progress reducing the over-age and over-mileage vehicles within the Fleet, particularly through the replacement of critical patrol cars and heavy fire apparatus for the Police and Fire-Rescue Departments, respectively. Particulate trap installations to reduce vehicles emissions were completed on most of the diesel fleet, and Fleet Services was recognized as one of the top 100 Government Fleets in North America by Government Fleet Magazine for the second consecutive year. Fleet Services is participating in the City's Managed Competition program in Fiscal Year 2012.

Publishing Services

The Print Shop supported City's publishing needs by managing the convenience copier program and providing large volume quick copy, offset press, and graphic services, including the production of the Proposed and Annual Budget documents and individual printing projects ranging from newsletters to construction and legislative documents. Publishing Services also implemented an online ordering system and completed a citywide copier needs assessment. Publishing Services was the first organization to receive an award under the City's Managed Competition process and will transition to a Most Efficient Government Organization in Fiscal Year 2012.

Public Works - General Services

Key Performance Indicators

Performance Measure	Actual FY2010	Actual FY2011
1. Percent of time that critical wireless infrastructure is available (Communications)	99%	100%
2. Average number of busy seconds for voice radio access (per month)[1] (Communications)	29.9 seconds	21.0 seconds
3. Average number of facility work orders completed per month (Facilities)	669	645
4. Average time to respond to an after-hours emergency facility work request (Facilities)	1 hour	1 hour
5. Percent of fleet that is over-age and/or over-mileage (Fleet)	12%	16%
6. Percent of Non-Safety Light Duty fleet vehicles classified as Low Emissions Vehicles II (Fleet)	61%	75%
7. Percent reduction of carbon footprint of City's fleet (Green Fleet initiative) (Fleet)	-1.63%	.07%
8. Average time to complete standard printing work (business cards, memo pads, envelopes, letterhead) (Publishing)	10 days	9 days
9. Percent of customer satisfaction rates (Publishing)	98%	95%

[1] Estimated average number of busy seconds for voice radio access is being increased due to the age of the system. An average of 200 seconds still indicates excellent performance for land mobile radio.

Public Works - General Services

Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		698.91		**425.33**		(273.58)
Personnel Expenditures	$	57,038,335	**$**	**37,149,144**	$	(19,889,191)
Non-Personnel Expenditures		101,124,382		**67,143,155**		(33,981,227)
Total Department Expenditures	**$**	**158,162,717**	**$**	**104,292,299**	**$**	**(53,870,418)**
Total Department Revenue	**$**	**136,410,357**	**$**	**100,906,297**	**$**	**(35,504,060)**

Note: The name of this department changed from General Services to Public Works - General Services in Fiscal Year 2012.

General Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Administration	$	600,866	**$**	**706,114**	$	105,248
Facilities		14,373,938		**13,926,739**		(447,199)
Street		48,342,639		**-**		(48,342,639)
Total	**$**	**63,317,443**	**$**	**14,632,853**	**$**	**(48,684,590)**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Administration	5.00	**5.00**	0.00
Facilities	108.00	**107.00**	(1.00)
Street	261.92	**0.00**	(261.92)
Total	**374.92**	**112.00**	**(262.92)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$	3,490,688	$	-
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00		208,036		-
Addition of Assistant Engineer - Civil Addition of 1.00 Assistant Engineer - Civil position to manage Citywide Fire Suppression and Elevator System contracts and engineering requirements.	1.00		99,299		-
Reclassification of Trash/Recycling Dumpster Service Expenses Adjustment reflects the reclassification of trash/recycling dumpster service expenses from discretionary to non-discretionary.	0.00		(7,031)		-

Public Works - General Services

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Reduction in Travel and Training Reduction of travel and training expenditures.	0.00	(9,121)	-
Reduction in Cellular Phones Reduction of cellular phone expenditures.	0.00	(30,000)	-
Reduction in Overtime Reduction of overtime expenditures.	0.00	(32,276)	-
Reduction of Heating Technician Reduction of 1.00 Heating Technician. This may result in a reduction of the Facilities Division to conduct emergency repairs, scheduled maintenance, and improvements on City HVAC systems.	(1.00)	(80,732)	-
MRO Savings Reduction in non-personnel expenses due to savings resulting from cooperative purchasing agreements for maintenance, repair, and operations (MRO) supplies.	0.00	(255,000)	-
Public Utilities Service Level Agreement (SLA) Adjustment reflects a reduction of revenue and expenditures related to the SLA with Public Utilities.	0.00	(300,000)	(755,800)
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2011.	0.00	(3,250,708)	(3,250,708)
Department Restructure Transfer of the Street Division from the General Services Department to the Transportation & Storm Water Department as a result of a department restructure.	(261.92)	(48,342,639)	(29,717,214)
Total	**(261.92)**	**$ (48,509,484)**	**$ (33,723,722)**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	16,864,276	**$**	**5,397,501**	$	(11,466,775)
Fringe Benefits		11,810,800		**3,493,309**		(8,317,491)
PERSONNEL SUBTOTAL	**$**	**28,675,076**	**$**	**8,890,810**	**$**	**(19,784,266)**
NON-PERSONNEL						
Supplies	$	5,420,572	**$**	**635,626**	$	(4,784,946)
Contracts		15,270,285		**2,524,436**		(12,745,849)
Information Technology		988,357		**208,036**		(780,321)
Energy and Utilities		6,675,802		**916,880**		(5,758,922)
Other		6,011,126		**1,334,531**		(4,676,595)
Capital Expenditures		183,691		**30,000**		(153,691)
Debt		92,534		**92,534**		-
NON-PERSONNEL SUBTOTAL	**$**	**34,642,367**	**$**	**5,742,043**	**$**	**(28,900,324)**
Total	**$**	**63,317,443**	**$**	**14,632,853**	**$**	**(48,684,590)**

Public Works - General Services

Revenues by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Charges for Current Services	$ 16,808,377	**$ 4,924,543**	$ (11,883,834)
Other Financial Sources (Uses)	21,481,888	**-**	(21,481,888)
Other Revenue	338,000	**-**	(338,000)
Revenue from Federal Agencies	20,000	**-**	(20,000)
Total	**$ 38,648,265**	**$ 4,924,543**	**$ (33,723,722)**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
Salaries and Wages						
20000011	1104	Account Clerk	2.00	**1.00**	$31,491 - $37,918	$ 38,108
20000024	1107	Administrative Aide 2	3.00	**1.00**	42,578 - 51,334	51,591
20000070	1153	Assistant Engineer-Civil	5.00	**1.00**	57,866 - 69,722	57,866
20000077	1157	Assistant Engineer-Electrical	1.00	**0.00**	57,866 - 69,722	-
20000143	1221	Associate Engineer-Civil	2.00	**1.00**	66,622 - 80,454	68,621
20000201	1273	Building Maintenance Supervisor	6.00	**6.00**	61,859 - 74,797	364,097
20000224	1280	Building Service Technician	18.00	**18.00**	33,322 - 39,666	502,970
20000202	1274	Building Supervisor	2.00	**2.00**	39,770 - 47,736	47,975
20000234	1288	Carpenter	12.00	**12.00**	43,451 - 52,000	624,000
20000236	1293	Cement Finisher	14.34	**0.00**	43,451 - 52,083	-
20000539	1535	Clerical Assistant 2	1.00	**0.00**	29,931 - 36,067	-
20000306	1356	Code Compliance Officer	3.00	**0.00**	37,232 - 44,803	-
20000617	1601	Construction Estimator	1.00	**1.00**	53,706 - 64,958	53,706
20000354	1389	Custodian 2	9.00	**9.00**	26,250 - 31,242	243,466
20001101	2132	Department Director	1.00	**1.00**	59,155 - 224,099	114,999
20001168	2214	Deputy Director	2.00	**1.00**	46,966 - 172,744	114,460
20000408	1428	Electrician	26.33	**12.00**	47,091 - 56,534	555,389
20000413	1431	Electrician Supervisor	2.00	**0.00**	53,706 - 64,958	-
20000434	1443	Electronics Technician	1.00	**0.00**	47,091 - 56,534	-
20000426	1439	Equipment Operator 1	4.00	**0.00**	37,690 - 45,115	-
20000430	1440	Equipment Operator 2	18.00	**0.00**	41,350 - 49,462	-
20000436	1445	Equipment Operator 3	2.00	**0.00**	43,160 - 51,667	-
20000423	1438	Equipment Technician 2	1.00	**0.00**	39,499 - 47,091	-
20000924	1876	Executive Secretary	1.00	**1.00**	43,555 - 52,666	51,349
20000499	1510	Heating Technician	4.00	**3.00**	47,091 - 56,534	122,511
20000502	1513	Heavy Truck Driver 1	11.00	**0.00**	36,234 - 43,160	-
20000501	1512	Heavy Truck Driver 2	21.00	**0.00**	37,565 - 45,302	-
20000503	1514	Horticulturist	1.00	**0.00**	53,061 - 64,147	-
20000290	1348	Information Systems Analyst 2	1.00	**0.00**	54,059 - 65,333	-
20000293	1349	Information Systems Analyst 3	1.00	**0.00**	59,363 - 71,760	-
20000998	1926	Information Systems Analyst 4	1.00	**1.00**	66,768 - 80,891	78,464
20000613	1597	Locksmith	2.00	**2.00**	44,221 - 52,853	105,706
20000667	1635	Painter	7.00	**7.00**	41,600 - 49,962	249,810
20000680	1648	Payroll Specialist 2	3.00	**1.00**	34,611 - 41,787	41,996

Public Works - General Services

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
20000711	1675	Plumber	10.00	**10.00**	47,091 -	56,534	559,134
20000743	1727	Principal Engineering Aide	2.00	**0.00**	50,003 -	60,549	-
20001222	2270	Program Manager	1.00	**0.00**	46,966 -	172,744	-
20000761	1751	Project Officer 1	1.00	**0.00**	66,622 -	80,454	-
20000777	1767	Public Works Dispatch Supervisor	1.00	**0.00**	41,080 -	49,566	-
20000776	1766	Public Works Dispatcher	10.25	**0.00**	35,755 -	43,098	-
20001050	1977	Public Works Superintendent	3.00	**0.00**	70,013 -	84,531	-
20001032	1961	Public Works Supervisor	15.00	**0.00**	49,525 -	59,966	-
20000833	1810	Refrigeration Mechanic	6.00	**6.00**	47,091 -	56,534	280,125
20000842	1819	Roofer	4.00	**4.00**	39,666 -	47,528	190,112
20000847	1823	Safety Officer	2.00	**1.00**	57,907 -	69,930	72,028
20000223	1279A	Senior Building Maintenance Supervisor	1.00	**1.00**	76,918 -	93,018	90,693
20000222	1279	Senior Building Maintenance Supervisor	1.00	**1.00**	76,918 -	93,018	90,693
20000312	1365	Senior Department Human Resources Analyst	1.00	**1.00**	59,363 -	71,760	69,607
20000900	1861	Senior Engineering Aide	2.00	**0.00**	44,429 -	53,706	-
20000826	1802	Senior Locksmith	1.00	**1.00**	46,446 -	55,578	55,578
20000015	1106	Senior Management Analyst	2.00	**1.00**	59,363 -	71,760	71,095
20000966	1913	Senior Refrigeration Mechanic	3.00	**3.00**	49,462 -	59,384	178,152
20000942	1891	Sign Painter	2.00	**0.00**	42,494 -	50,773	-
20000970	1917	Supervising Management Analyst	1.00	**1.00**	66,768 -	80,891	80,891
20001029	1955	Traffic Signal Supervisor	2.00	**0.00**	61,818 -	74,797	-
20001031	1957	Traffic Signal Technician 2	16.00	**0.00**	54,163 -	65,021	-
20000659	1626	Traffic Striper Operator	4.00	**0.00**	40,498 -	48,506	-
20001038	1968	Tree Maintenance Crewleader	2.00	**0.00**	36,566 -	43,576	-
20001039	1969	Tree Trimmer	3.00	**0.00**	34,965 -	41,621	-
20001051	1978	Utility Worker 1	51.00	**0.00**	30,534 -	36,296	-
20001053	1979	Utility Worker 2	35.00	**0.00**	33,322 -	39,666	-
20001058	1985	Welder	1.00	**0.00**	44,366 -	53,206	-
20000756	1746	Word Processing Operator	2.00	**1.00**	31,491 -	37,918	-
		Night Shift Pay					1,562
		Overtime Budgeted					132,948
		Termination Pay Annual Leave					37,799
Salaries and Wages Subtotal			**374.92**	**112.00**		**$**	**5,397,501**

Fringe Benefits

Employee Offset Savings	$	24,430
Flexible Benefits		536,003
Long-Term Disability		29,836
Medicare		69,434
Other Post-Employment Benefits		585,977
Retiree Medical Trust		624

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
		Retirement 401 Plan				2,496
		Retirement ARC				1,726,665
		Retirement DROP				12,056
		Retirement Offset Contribution				5,909
		Risk Management Administration				97,291
		Supplemental Pension Savings Plan				267,883
		Unemployment Insurance				19,875
		Workers' Compensation				114,830
Fringe Benefits Subtotal						**$ 3,493,309**
Total Personnel Expenditures						**$ 8,890,810**

Fleet Services Operating Fund

Department Expenditures

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Fleet Services	$ 51,189,151	**$ 51,258,674**	$ 69,523
Total	**$ 51,189,151**	**$ 51,258,674**	**$ 69,523**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Fleet Services	249.00	**249.00**	0.00
Total	**249.00**	**249.00**	**0.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 2,212,779	$ -
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	732,469	-
Service Level Agreement (SLA) with City Comptroller Addition due to an increase in services provided under the terms of an SLA with the City Comptroller Department.	0.00	40,000	-
Reclassification of Trash/Recycling Dumpster Service Expenses Adjustment reflects the reclassification of trash/recycling dumpster service expenses from discretionary to non-discretionary.	0.00	(3,126)	-

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Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
MRO Savings Reduction in non-personnel expenses due to savings resulting from cooperative purchasing agreements for maintenance, repair, and operations (MRO) supplies.	0.00	(8,500)	-
Reduction of Auto Supplies Reduction of auto supplies expenditures to better align the budget with the current fleet size.	0.00	(353,614)	-
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	6,048,562
Total	**0.00**	**$ 2,620,008**	**$ 6,048,562**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	13,266,402	**$**	**13,553,085**	$	286,683
Fringe Benefits		8,653,472		**8,423,111**		(230,361)
PERSONNEL SUBTOTAL	**$**	**21,919,874**	**$**	**21,976,196**	**$**	**56,322**
NON-PERSONNEL						
Supplies	$	8,162,992	**$**	**7,800,878**	$	(362,114)
Contracts		4,460,570		**4,685,284**		224,714
Information Technology		752,670		**732,469**		(20,201)
Energy and Utilities		15,516,769		**15,509,749**		(7,020)
Other		66,493		**244,315**		177,822
Capital Expenditures		308,150		**308,150**		-
Debt		1,633		**1,633**		-
NON-PERSONNEL SUBTOTAL	**$**	**29,269,277**	**$**	**29,282,478**	**$**	**13,201**
Total	**$**	**51,189,151**	**$**	**51,258,674**	**$**	**69,523**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Charges for Current Services	$	44,658,014	**$**	**50,706,576**	$	6,048,562
Fines, Forfeitures, and Penalties		20,000		**20,000**		-
Other Financial Sources (Uses)		892,951		**892,951**		-
Other Revenue		295,000		**295,000**		-
Total	**$**	**45,865,965**	**$**	**51,914,527**	**$**	**6,048,562**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20000011	1104	Account Clerk	2.00	**2.00**	$31,491 -	$37,918	$ 75,078
20000024	1107	Administrative Aide 2	1.00	**1.00**	42,578 -	51,334	43,420
20000088	1167A	Assistant Engineer-Mechanical	0.00	**1.00**	57,866 -	69,722	64,874
20000087	1167	Assistant Engineer-Mechanical	1.00	**0.00**	57,866 -	69,722	-
20000154	1225	Associate Engineer-Mechanical	1.00	**1.00**	66,622 -	80,454	80,857
20000193	1264	Body and Fender Mechanic	5.00	**5.00**	44,366 -	53,206	266,030

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
20001168	2214	Deputy Director	1.00	**1.00**	46,966 - 172,744	109,901
20000420	1437	Equipment Mechanic	112.00	**112.00**	44,366 - 53,206	5,841,735
20000438	1446	Equipment Painter	2.00	**2.00**	44,366 - 53,206	102,234
20000417	1435	Equipment Repair Supervisor	17.00	**17.00**	54,309 - 65,666	1,109,365
20000439	1447	Equipment Service Writer	6.00	**6.00**	47,715 - 57,158	342,948
20000433	1442	Equipment Trainer	1.00	**1.00**	47,570 - 57,533	57,821
20000774	1762	Fleet Manager	3.00	**3.00**	76,773 - 93,018	273,474
20000183	1250	Fleet Parts Buyer	5.00	**5.00**	44,637 - 54,059	265,162
20000182	1249	Fleet Parts Buyer Supervisor	1.00	**1.00**	51,355 - 62,442	60,881
20000290	1348	Information Systems Analyst 2	1.00	**1.00**	54,059 - 65,333	63,373
20000377	1401	Information Systems Technician	2.00	**2.00**	42,578 - 51,334	101,642
20000618	1602	Machinist	2.00	**2.00**	46,134 - 55,266	110,532
20000644	1616	Metal Fabrication Supervisor	2.00	**2.00**	54,309 - 65,666	130,018
20000445	1452	Motive Service Technician	24.00	**24.00**	34,195 - 40,976	777,643
20000680	1648	Payroll Specialist 2	1.00	**1.00**	34,611 - 41,787	41,996
20000847	1823	Safety Officer	1.00	**1.00**	57,907 - 69,930	68,182
20000015	1106	Senior Management Analyst	1.00	**1.00**	59,363 - 71,760	69,966
20000443	1450	Senior Motive Service Technician	24.00	**24.00**	36,587 - 43,618	959,596
20000950	1899	Stock Clerk	2.00	**2.00**	30,056 - 36,275	70,692
20000951	1899A	Stock Clerk	10.00	**11.00**	30,056 - 36,275	352,349
20000955	1902	Storekeeper 1	2.00	**1.00**	34,611 - 41,517	41,724
20001051	1978	Utility Worker 1	3.00	**3.00**	30,534 - 36,296	72,592
20001056	1982	Vehicle and Fuel Clerk	3.00	**3.00**	31,491 - 37,918	114,324
20001058	1985	Welder	12.00	**12.00**	44,366 - 53,206	633,336
20000756	1746	Word Processing Operator	1.00	**1.00**	31,491 - 37,918	38,108
		ASE Cert				54,600
		ASE Master Cert				188,209
		Class B				85,280
		Collison Repair Cert				3,640
		Exceptional Performance Pay-Classified				3,000
		Night Shift Pay				164,493
		Overtime Budgeted				645,527
		Plant/Tank Vol Cert Pay				9,849
		Right Of Way Cert				936
		Termination Pay Annual Leave				38,562
		Welding Certification				19,136
Salaries and Wages Subtotal			**249.00**	**249.00**		**$ 13,553,085**

Fringe Benefits

Employee Offset Savings	$	41,890
Flexible Benefits		1,338,337
Long-Term Disability		70,549
Medicare		159,385
Other Post-Employment Benefits		1,443,799

Public Works - General Services

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
		Retiree Medical Trust				1,847
		Retirement 401 Plan				7,397
		Retirement ARC				4,094,049
		Retirement DROP				41,929
		Retirement Offset Contribution				11,268
		Risk Management Administration				239,717
		Supplemental Pension Savings Plan				644,004
		Unemployment Insurance				47,027
		Workers' Compensation				281,913
Fringe Benefits Subtotal						**$ 8,423,111**
Total Personnel Expenditures						**$ 21,976,196**

Fleet Services Replacement Fund

Department Expenditures

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Fleet Services	$ 14,799,955	**$ 23,198,758**	$ 8,398,803
Total	**$ 14,799,955**	**$ 23,198,758**	**$ 8,398,803**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 8,551,720	$ -
Vehicle Purchases Increase to vehicle cash replacement funding estimates.	0.00	6,797,038	-
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	5,864,979
Total	**0.00**	**$ 15,348,758**	**$ 5,864,979**

Expenditures by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
NON-PERSONNEL			
Other	$ -	**$ 840,000**	$ 840,000
Capital Expenditures	7,850,000	**14,647,038**	6,797,038
Debt	6,949,955	**7,711,720**	761,765
NON-PERSONNEL SUBTOTAL	**$ 14,799,955**	**$ 23,198,758**	**$ 8,398,803**
Total	**$ 14,799,955**	**$ 23,198,758**	**$ 8,398,803**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Charges for Current Services	$	18,393,736	**$**	**24,258,715**	$	5,864,979
Other Financial Sources (Uses)		3,119,490		**3,119,490**		-
Other Revenue		2,000,000		**2,000,000**		-
Total	**$**	**23,513,226**	**$**	**29,378,205**	**$**	**5,864,979**

Prop 42 Replacement - Transportation Relief Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Prop 42 Replacement - Transportation Relief Fund	$	13,312,980	**$**	**-**	$	(13,312,980)
Total	**$**	**13,312,980**	**$**	**-**	**$**	**(13,312,980)**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Transfer to the Transportation & Storm Water Department Transfer of the Prop 42 Replacement - Transportation Relief Fund to the Transportation & Storm Water Department.	0.00	$	(13,312,980)	$	(13,312,980)
Total	**0.00**	**$**	**(13,312,980)**	**$**	**(13,312,980)**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
NON-PERSONNEL						
Other	$	13,312,980	**$**	**-**	$	(13,312,980)
NON-PERSONNEL SUBTOTAL	**$**	**13,312,980**	**$**	**-**	**$**	**(13,312,980)**
Total	**$**	**13,312,980**	**$**	**-**	**$**	**(13,312,980)**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Sales Tax	$	13,312,980	**$**	**-**	$	(13,312,980)
Total	**$**	**13,312,980**	**$**	**-**	**$**	**(13,312,980)**

Publishing Services Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Publishing Services	$	5,843,953	**$**	**5,158,804**	$	(685,149)
Total	**$**	**5,843,953**	**$**	**5,158,804**	**$**	**(685,149)**

Public Works - General Services

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Publishing Services	25.00	**14.33**	(10.67)
Total	**25.00**	**14.33**	**(10.67)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 599,340	$ -
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	135,604	-
Publishing Services Managed Competition Adjustment reflects the savings realized from the Managed Competition winning bid.	(10.67)	(1,060,051)	(980,489)
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	295,340
Total	**(10.67)**	**$ (325,107)**	**$ (685,149)**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	870,283	**$**	**653,387**	$	(216,896)
Fringe Benefits		621,172		**461,334**		(159,838)
PERSONNEL SUBTOTAL	**$**	**1,491,455**	**$**	**1,114,721**	**$**	**(376,734)**
NON-PERSONNEL						
Supplies	$	368,370	**$**	**254,155**	$	(114,215)
Contracts		3,525,325		**3,480,161**		(45,164)
Information Technology		346,368		**135,604**		(210,764)
Energy and Utilities		94,891		**99,426**		4,535
Other		13,052		**70,244**		57,192
Debt		4,492		**4,493**		1
NON-PERSONNEL SUBTOTAL	**$**	**4,352,498**	**$**	**4,044,083**	**$**	**(308,415)**
Total	**$**	**5,843,953**	**$**	**5,158,804**	**$**	**(685,149)**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Charges for Current Services	$	5,843,953	**$**	**5,158,804**	$	(685,149)
Total	**$**	**5,843,953**	**$**	**5,158,804**	**$**	**(685,149)**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20000011	1104	Account Clerk	1.00	**1.00**	$31,491 -	$37,918	$ 38,108
20000024	1107	Administrative Aide 2	1.00	**1.00**	42,578 -	51,334	51,591
20000191	1261	Bindery Worker 2	6.00	**3.00**	28,870 -	34,133	73,528
20000192	1262	Bindery Worker 3	2.00	**1.00**	31,782 -	37,627	37,627
20000539	1535	Clerical Assistant 2	1.00	**0.33**	29,931 -	36,067	10,399
20000593	1583	Electronic Publishing Specialist	2.00	**0.00**	41,434 -	49,920	-
20000487	1490	Graphic Designer	4.00	**3.33**	43,264 -	51,979	173,264
20000290	1348	Information Systems Analyst 2	1.00	**1.00**	54,059 -	65,333	60,437
20000609	1595	Lithographic Technician	1.00	**0.33**	40,019 -	47,674	15,892
20000752	1736	Print Shop Supervisor	1.00	**1.00**	57,158 -	68,120	67,275
20000912	1868	Senior Offset Press Operator	5.00	**2.33**	38,106 -	45,344	105,804
		Overtime Budgeted					19,462
Salaries and Wages Subtotal			**25.00**	**14.32**			**$ 653,387**
Fringe Benefits							
		Employee Offset Savings					$ 5,283
		Flexible Benefits					78,412
		Long-Term Disability					2,458
		Medicare					7,584
		Other Post-Employment Benefits					79,637
		Retirement ARC					222,437
		Retirement DROP					1,041
		Retirement Offset Contribution					1,367
		Risk Management Administration					13,661
		Supplemental Pension Savings Plan					26,328
		Unemployment Insurance					3,106
		Workers' Compensation					20,020
Fringe Benefits Subtotal							**$ 461,334**
Total Personnel Expenditures							**$ 1,114,721**

Wireless Communications Technology Fund

Department Expenditures

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Communications	$ 9,699,235	**$ 10,043,210**	$ 343,975
Total	**$ 9,699,235**	**$ 10,043,210**	**$ 343,975**

Public Works - General Services

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Communications	49.99	**50.00**	0.01
Total	**49.99**	**50.00**	**0.01**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 3,744,288	$ -
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	98,274	-
Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	1.00	71,000	-
Facilities Generator Maintenance Addition to support generator maintenance for critical public safety land mobile radio services.	0.00	40,000	-
Federal Communications Commission (FCC) Radio Technology Mandate Partial removal of funding added in Fiscal Year 2011 to meet the FCC mandate requiring that all government agencies operating within the VHF radio spectrum comply with the narrow-banding standard.	0.00	(250,000)	-
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	304,250
Total	**1.00**	**$ 3,703,562**	**$ 304,250**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	3,139,416	**$**	**3,188,435**	$	49,019
Fringe Benefits		1,812,514		**1,978,982**		166,468
PERSONNEL SUBTOTAL	**$**	**4,951,930**	**$**	**5,167,417**	**$**	**215,487**
NON-PERSONNEL						
Supplies	$	827,932	**$**	**577,932**	$	(250,000)
Contracts		472,121		**885,210**		413,089
Information Technology		254,822		**98,274**		(156,548)
Energy and Utilities		210,611		**231,032**		20,421
Other		20,840		**122,366**		101,526
Capital Expenditures		38,752		**38,752**		-
Debt		2,922,227		**2,922,227**		-
NON-PERSONNEL SUBTOTAL	**$**	**4,747,305**	**$**	**4,875,793**	**$**	**128,488**
Total	**$**	**9,699,235**	**$**	**10,043,210**	**$**	**343,975**

Public Works - General Services

Revenues by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Charges for Current Services	$ 450,000	**$ 450,000**	$ -
Other Financial Sources (Uses)	8,775,968	**9,080,218**	304,250
Total	**$ 9,225,968**	**$ 9,530,218**	**$ 304,250**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
Salaries and Wages						
20000011	1104	Account Clerk	2.00	**2.00**	$31,491 - $37,918	$ 73,940
20000252	1315	Apprentice 2-Communications Technician	0.00	**1.00**	49,962 - 63,294	59,966
20000139	1219	Associate Communications Engineer	4.00	**4.00**	66,622 - 80,454	316,186
20000539	1535	Clerical Assistant 2	1.00	**1.00**	29,931 - 36,067	37,149
20000403	1426	Communications Technician	21.00	**20.00**	58,157 - 69,742	1,313,513
20000405	1427	Communications Technician Supervisor	2.00	**2.00**	66,685 - 80,600	162,006
20001168	2214	Deputy Director	1.00	**1.00**	46,966 - 172,744	114,460
20000418	1436	Equipment Technician 1	0.00	**1.00**	36,005 - 43,139	36,005
20000419	1436A	Equipment Technician 1	4.00	**5.00**	36,005 - 43,139	215,695
90000419	1436A	Equipment Technician 1 - Hourly	0.99	**0.00**	36,005 - 43,139	-
20000425	1438B	Equipment Technician 2	2.00	**2.00**	39,499 - 47,091	94,182
20000927	1879	Senior Clerk/Typist	1.00	**1.00**	36,067 - 43,514	43,731
20000288	1346	Senior Communications Engineer	1.00	**1.00**	76,794 - 92,851	79,098
20000897	1859	Senior Communications Technician	7.00	**6.00**	61,048 - 73,216	366,080
20000402	1425	Senior Communications Technician Supervisor	1.00	**1.00**	76,710 - 92,602	92,969
20000015	1106	Senior Management Analyst	1.00	**1.00**	59,363 - 71,760	72,119
20000956	1903	Storekeeper 2	1.00	**1.00**	37,835 - 45,718	38,970
		Overtime Budgeted				24,094
		Reg Pay For Engineers				48,272
Salaries and Wages Subtotal			**49.99**	**50.00**		**$ 3,188,435**
Fringe Benefits						
		Employee Offset Savings				$ 12,715
		Flexible Benefits				273,319
		Long-Term Disability				17,901
		Medicare				41,464
		Other Post-Employment Benefits				290,736
		Retirement ARC				1,072,856
		Retirement DROP				8,614
		Retirement Offset Contribution				3,669
		Risk Management Administration				48,199
		Supplemental Pension Savings Plan				159,880

Public Works - General Services

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
		Unemployment Insurance				11,797
		Workers' Compensation				37,832
Fringe Benefits Subtotal						**$ 1,978,982**
Total Personnel Expenditures						**$ 5,167,417**

Revenue and Expense Statement (Non–General Fund)

Fleet Services Operating Fund	FY2011 Budget*	FY2012 Adopted
BEGINNING BALANCE AND RESERVES		
Balance from Prior Year	$ 1,316,870	$ 4,966,670
Continuing Appropriation - CIP	–	809,367
Reserve for Fuel	2,900,000	–
TOTAL BALANCE AND RESERVES	**$ 4,216,870**	**$ 5,776,037**
REVENUE		
Sale of Equipment/Material/Fuel	$ 1,742,917	$ 1,742,917
Equipment Usage Charge	40,890,097	46,738,659
Pool Revenue	1,000,000	1,200,000
Direct Charges for Services	1,075,000	1,075,000
Other	265,000	265,000
Transfer In	892,951	892,951
TOTAL REVENUE	**$ 45,865,965**	**$ 51,914,527**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 50,082,835**	**$ 57,690,564**
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE		
CIP Expenditures	$ 500,000	$ 175,000
TOTAL CIP EXPENSE	**$ 500,000**	**$ 175,000**
OPERATING EXPENSE		
Administration	$ 3,942,921	$ 4,292,730
Acquisition/Fitting	570,485	890,007
Repair/Maintenance	29,883,236	29,803,006
Support Services	730,223	708,391
Fuel, Tanks, and Fuel Systems	16,062,286	15,564,540
TOTAL OPERATING EXPENSE	**$ 51,189,151**	**$ 51,258,674**
TOTAL EXPENSE	**$ 51,689,151**	**$ 51,433,674**
RESERVES		
Continuing Appropriation - CIP	$ –	$ 809,367
TOTAL RESERVES	**$ –**	**$ 809,367**
BALANCE	**$ (1,606,316)**	**$ 5,447,523**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 50,082,835**	**$ 57,690,564**

* At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Public Works - General Services

Revenue and Expense Statement (Non–General Fund)

Fleet Services Replacement Fund		FY2011 Budget*		FY2012 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	47,783,000	$	13,756,835
Continuing Appropriation		20,665,000		6,916,675
TOTAL BALANCE AND RESERVES	**$**	**68,448,000**	**$**	**20,673,510**
REVENUE				
Vehicle Assignment	$	18,393,736	$	24,258,715
Transfer for Fire Lease Payment		3,119,490		3,119,490
Sale of Equipment/Material/Fuel		2,000,000		2,000,000
TOTAL REVENUE	**$**	**23,513,226**	**$**	**29,378,205**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**91,961,226**	**$**	**50,051,715**
OPERATING EXPENSE				
Fitting/Acquisition (includes cash payments)	$	7,850,000	$	15,487,038
Equipment & Vehicles Lease Program (EVFP)		6,949,955		7,711,720
TOTAL OPERATING EXPENSE	**$**	**14,799,955**	**$**	**23,198,758**
EXPENDITURE OF PRIOR YEAR FUNDS				
Expenditure of Prior Year Funds	$	20,665,000	$	–
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	**$**	**20,665,000**	**$**	**–**
TOTAL EXPENSE	**$**	**35,464,955**	**$**	**23,198,758**
RESERVES				
Continuing Appropriation	$	12,150,000	$	–
TOTAL RESERVES	**$**	**12,150,000**	**$**	**–**
BALANCE	**$**	**44,346,271**	**$**	**26,852,957**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$**	**91,961,226**	**$**	**50,051,715**

* At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Revenue and Expense Statement (Non–General Fund)

Publishing Services Fund		FY2011 Budget*		FY2012 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	(818,000)	$	–[1]
TOTAL BALANCE AND RESERVES	**$**	**(818,000)**	**$**	**–**
REVENUE				
Citywide Photocopy Program	$	2,900,000	$	3,000,000
Press Operations		2,943,953		2,158,804
TOTAL REVENUE	**$**	**5,843,953**	**$**	**5,158,804**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**5,025,953**	**$**	**5,158,804**
OPERATING EXPENSE				
Personnel Expense	$	1,491,455	$	1,114,721
Non-Personnel Expense		4,352,498		4,044,083
TOTAL OPERATING EXPENSE	**$**	**5,843,953**	**$**	**5,158,804**
TOTAL EXPENSE	**$**	**5,843,953**	**$**	**5,158,804**
BALANCE	**$**	**(818,000)**	**$**	**–**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$**	**5,025,953**	**$**	**5,158,804**

*At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

[1]Estimated fund deficit mitigated with contributions from client departments in FY 2011.

Public Works - General Services

Revenue and Expense Statement (Non–General Fund)

Wireless Communications Technology Fund		FY2011 Budget*		FY2012 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	495,000	$	2,188,305
TOTAL BALANCE AND RESERVES	**$**	**495,000**	**$**	**2,188,305**
REVENUE				
General Fund Transfer	$	6,855,941	$	7,436,639
Non-General Fund Transfer		1,920,027		1,643,579
Other Revenue		450,000		450,000
TOTAL REVENUE	**$**	**9,225,968**	**$**	**9,530,218**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**9,720,968**	**$**	**11,718,523**
OPERATING EXPENSE				
Personnel Expense	$	4,951,930	$	5,167,417
Non-Personnel Expense		4,747,305		4,875,793
TOTAL OPERATING EXPENSE	**$**	**9,699,235**	**$**	**10,043,210**
TOTAL EXPENSE	**$**	**9,699,235**	**$**	**10,043,210**
BALANCE	**$**	**21,733**	**$**	**1,675,313**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$**	**9,720,968**	**$**	**11,718,523**

* At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

QUALCOMM Stadium



Description

The Qualcomm Stadium special revenue fund supports daily operations at the Stadium which has become an icon on the American sports scene. Opened in 1967 and expanded in 1984 and 1997, the Stadium has served as an important showplace to many of the most highly visible events in the world. In 1980, the Stadium was named in honor of San Diego Union Sports Editor Jack Murphy, a tireless promoter of the stadium's necessity within the community. In 1997, wireless technology giant Qualcomm contributed $18.0 million for the naming rights to the stadium and greatly assisted in the financing of the 1997 expansion.

Service Efforts and Accomplishments

Qualcomm Stadium has hosted three Super Bowls, two Major League Baseball All-Star Games, two World Series, and is the home of the National Football League's San Diego Chargers, as well as the Division I/NCAA San Diego State Aztec Football program. The Stadium remains visible to the nation’s eyes through the annual Holiday Bowl and the Poinsettia Bowl, attracting hundreds of thousands of out-of-state visitors to San Diego each year.

The Stadium's parking lot continues to provide the public with access to Stadium property. The parking lot and the practice field, a 176,000 square feet turf field area, host nearly 200 days of events annually.

Stadium staff collaborates with a variety of partners to host a variety of events from the Rolling Stones to the Promise Keepers. The San Diego Convention and Visitors bureau, Sports Hall of Fame, Major League Soccer, and others work closely with Qualcomm Stadium to develop and host events of every type.

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QUALCOMM Stadium

Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		36.75		**37.35**		0.60
Personnel Expenditures	$	3,141,721	**$**	**3,208,718**	$	66,997
Non-Personnel Expenditures		11,392,447		**12,730,509**		1,338,062
Total Department Expenditures	**$**	**14,534,168**	**$**	**15,939,227**	**$**	**1,405,059**
Total Department Revenue	**$**	**14,568,123**	**$**	**14,916,309**	**$**	**348,186**

QUALCOMM Stadium Operations

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
QUALCOMM Stadium	$	14,534,168	**$**	**15,939,227**	$	1,405,059
Total	**$**	**14,534,168**	**$**	**15,939,227**	**$**	**1,405,059**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
QUALCOMM Stadium	36.75	**37.35**	0.60
Total	**36.75**	**37.35**	**0.60**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$	7,217,794	$	-
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00		33,618		-
Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.35		16,657		-
Reclassification of Trash/Recycling Dumpster Service Expenses Adjustment reflects the reclassification of trash/recycling dumpster service expenses from discretionary to non-discretionary.	0.00		(141,480)		-
Support from Transient Occupancy Tax (TOT) Transfer from the TOT Fund to support debt service payments and operating costs for QUALCOMM Stadium.	0.00		-		348,186
Total	**0.35**	**$**	**7,126,589**	**$**	**348,186**

QUALCOMM Stadium

Expenditures by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
PERSONNEL			
Salaries and Wages	$ 1,987,139	**$ 2,066,957**	$ 79,818
Fringe Benefits	1,154,582	**1,141,761**	(12,821)
PERSONNEL SUBTOTAL	**$ 3,141,721**	**$ 3,208,718**	**$ 66,997**
NON-PERSONNEL			
Supplies	$ 529,799	**$ 530,341**	$ 542
Contracts	6,065,113	**5,695,656**	(369,457)
Information Technology	34,720	**33,618**	(1,102)
Energy and Utilities	1,671,632	**1,595,599**	(76,033)
Other	2,321	**4,797,785**	4,795,464
Capital Expenditures	48,000	**48,000**	-
Debt	3,040,862	**29,510**	(3,011,352)
NON-PERSONNEL SUBTOTAL	**$ 11,392,447**	**$ 12,730,509**	**$ 1,338,062**
Total	**$ 14,534,168**	**$ 15,939,227**	**$ 1,405,059**

Revenues by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Charges for Current Services	$ 243,000	**$ 243,000**	$ -
Licenses and Permits	4,000	**4,000**	-
Other Financial Sources (Uses)	8,231,814	**8,580,000**	348,186
Other Revenue	46,600	**46,600**	-
Revenue from Money and Property	6,042,709	**6,042,709**	-
Total	**$ 14,568,123**	**$ 14,916,309**	**$ 348,186**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
Salaries and Wages						
20000024	1107	Administrative Aide 2	1.00	**1.00**	$42,578 - $51,334	$ 51,591
20000224	1280	Building Service Technician	7.00	**7.00**	33,322 - 39,666	273,212
20000202	1274	Building Supervisor	2.00	**2.00**	39,770 - 47,736	92,959
20000234	1288	Carpenter	1.00	**1.00**	43,451 - 52,000	52,000
20000539	1535	Clerical Assistant 2	0.75	**1.00**	29,931 - 36,067	-
20000354	1389	Custodian 2	1.00	**1.00**	26,250 - 31,242	31,242
20000408	1428	Electrician	1.00	**1.00**	47,091 - 56,534	56,534
20000420	1437	Equipment Mechanic	1.00	**1.00**	44,366 - 53,206	-
90000420	1437	Equipment Mechanic - Hourly	0.00	**0.35**	44,366 - 53,206	15,528
20001171	2216	Facility Manager	1.00	**1.00**	46,966 - 172,744	121,250
20000467	1467	Grounds Maintenance Worker 1	4.00	**4.00**	28,683 - 33,987	135,948
20000468	1468	Grounds Maintenance Worker 2	1.00	**1.00**	31,762 - 37,773	31,762
20000172	1237	Payroll Specialist 1	1.00	**1.00**	33,093 - 39,832	40,031
20000701	1666	Plant Process Control Electrician	1.00	**1.00**	51,896 - 62,296	62,296
20000711	1675	Plumber	2.00	**2.00**	47,091 - 56,534	113,068
20001222	2270	Program Manager	1.00	**1.00**	46,966 - 172,744	99,412
20000833	1810	Refrigeration Mechanic	2.00	**2.00**	47,091 - 56,534	113,068

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
20000015	1106	Senior Management Analyst	1.00	**1.00**	59,363 - 71,760	72,119
20000944	1893	Senior Stadium Groundskeeper	1.00	**1.00**	41,454 - 49,629	49,629
20000945	1894	Stadium Groundskeeper	2.00	**2.00**	37,690 - 45,115	90,230
20000949	1898	Stadium Maintenance Technician	4.00	**4.00**	37,690 - 45,115	180,460
20000922	1874	Stadium/Field Manager	1.00	**1.00**	70,491 - 85,072	79,968
		Bilingual - Regular				2,912
		Exceptional Performance Pay-Classified				3,432
		Night Shift Pay				1,562
		Overtime Budgeted				235,226
		Split Shift Pay				44,888
		Termination Pay Annual Leave				16,630
Salaries and Wages Subtotal			**36.75**	**37.35**		**$ 2,066,957**
Fringe Benefits						
		Employee Offset Savings				$ 11,866
		Flexible Benefits				202,596
		Long-Term Disability				10,148
		Medicare				23,291
		Other Post-Employment Benefits				211,435
		Retiree Medical Trust				605
		Retirement 401 Plan				2,419
		Retirement ARC				524,924
		Retirement DROP				6,384
		Retirement Offset Contribution				1,032
		Risk Management Administration				35,105
		Supplemental Pension Savings Plan				79,634
		Unemployment Insurance				6,709
		Workers' Compensation				25,613
Fringe Benefits Subtotal						**$ 1,141,761**
Total Personnel Expenditures						**$ 3,208,718**

QUALCOMM Stadium

Revenue and Expense Statement (Non–General Fund)

QUALCOMM Stadium Operations		FY2011 Budget*		FY2012 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	1,329,996	$	1,402,139
Continuing Appropriation - CIP		–		1,363,000
TOTAL BALANCE AND RESERVES	**$**	**1,329,996**	**$**	**2,765,139**
REVENUE				
Aztecs	$	385,000	$	385,000
Chargers		2,502,000		2,502,000
Interest Earnings		35,000		35,000
Other Operating Revenues		606,050		606,050
Special Events		2,808,259		2,808,259
Transfer from Other Funds		8,231,814		8,580,000
TOTAL REVENUE	**$**	**14,568,123**	**$**	**14,916,309**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**15,898,119**	**$**	**17,681,448**
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE				
CIP Expenditures	$	750,000	$	–
TOTAL CIP EXPENSE	**$**	**750,000**	**$**	**–**
OPERATING EXPENSE				
Debt Service Expense	$	3,040,852	$	4,797,262
General Government Service Expense		334,184		309,593
Operating Expense		11,159,132		10,832,372
TOTAL OPERATING EXPENSE	**$**	**14,534,168**	**$**	**15,939,227**
TOTAL EXPENSE	**$**	**15,284,168**	**$**	**15,939,227**
RESERVES				
Continuing Appropriation - CIP	$	–	$	1,363,000
TOTAL RESERVES	**$**	**–**	**$**	**1,363,000**
BALANCE	**$**	**613,951**	**$**	**379,221**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$**	**15,898,119**	**$**	**17,681,448**

* At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



Department Description

The Real Estate Assets Department manages the City's real estate portfolio and directs the operations of Concourse and Parking Garages, QUALCOMM Stadium, and PETCO Park. The Real Estate Assets Department is organized to reflect its core lines of business: Acquisition/Disposition, Asset Management, Valuation, and Corporate Services.

The Acquisition/Disposition Division provides acquisition and relocation services for the City of San Diego including appraisal and acquisition of sites for public facilities, parks, open space, and right-of-way for the Streets Division of General Services. The Division is also charged with cataloging and evaluating City assets to determine which properties are essential for the City's core mission and which can be deemed surplus and made available for disposition. The Division handles the disposition of properties that are determined to be surplus.

The Asset Management Division is responsible for managing the City's diverse real estate portfolio. The Asset Management Division's responsibilities include the administration of over 600 of the City's existing leases, permits, operating agreements, use and occupancy agreements, and sub-leases. Another primary function is the management and administration of redevelopment of existing leaseholds. The Division handles the negotiation of new leases and permits, renewing expired leases and permits, calculates and implements rental adjustments, and ensures lease compliance.

The Valuation Division is responsible for planning and directing all the valuation on appraisal projects for the City of San Diego. The Division also conducts special real estate analyses, studies and projects, and interacts with City management, City departments, tenants, and the public on real estate valuation, litigation, and arbitration issues.

The Corporate Services Division is tasked with planning, organizing, and executing transactions that support all of the City's facility needs. The Division works with individual City departments to determine how much space is needed and whether the requirement can be best accommodated through occupancy of City-owned properties, a lease from an outside entity, or the acquisition of a new facility.

The Concourse and Parking Garage special revenue fund provides management for the rental and use of the Community Concourse facilities. In addition, the Department manages the Evan V. Jones Parkade and World Trade Center (WTC) garages in order to provide parking spaces for employees, WTC lessees, and the general public. The Community Concourse is comprised of Golden Hall, Plaza Hall, various conference rooms, box offices, administration offices, and support facilities.

Real Estate Assets

The Department's mission is:

> ***To acquire and manage real estate for the highest public use and benefit, generate maximum revenue through leasing and sales of surplus assets, and maximize the overall financial return of the City's real estate portfolio***

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Professionally manage real estate assets

The City has over 600 leases that generate over $66.0 million in annual revenue. To maximize this income stream, the City's lease portfolio requires expert management to ensure that the leaseholds continue to perform at their highest possible level. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Exercise effective lease administration
- Improve the value of assets

Goal 2: Optimize the City's assets

The City owns over 3,800 properties with a total size of approximately 120,000 acres. Included in the portfolio are surplus properties that do not directly provide value to the City. The surplus properties are put to use either by leasing them to create revenue for the City or by selling them to generate revenue for the Capital Improvement Fund. The money generated by the leasing and sale of the City's real estate is a vital component of the City's budget. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Develop new revenue sources
- Divest surplus property
- Maximize lease revenue
- Create redevelopment opportunities

Goal 3: Optimize human resources

Management of the City's real estate portfolio requires a staff with high levels of technical competency and professionalism. These skill-sets must be developed and nurtured for the City's real estate portfolio to achieve optimum performance. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Create a culture of success
- Continually improve skills and training

Goal 4: Centralize management of the City's workspace resources

The City has over 10,000 employees. The implementation of an effective facility plan can reduce costs and improve efficiency citywide. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Enhance operational efficiency
- Provide a quality work environment at the best price

Service Efforts and Accomplishments

The Real Estate Assets Department has made many changes in the way it conducts its core functions to ensure that the City's real estate assets are maintained and managed to the highest standards. The Department's changes resulted in the following accomplishments:

- Completed a comprehensive Portfolio Management Plan of all the City's properties and leases
- Implemented its state-of-the-art software system (REPortfolio) that replaced the Department's antiquated and outdated mainframe-based system
- Completed scanning paper files to an electronic format for easier access and improved security
- Sold 26 surplus properties with a total value of over $37.0 million
- Negotiated a 10-year lease for the Family Justice Center that saves the City $500,000 per year
- Negotiated a $20.0 million lease with the school district to occupy two floors of the New Main Library
- Currently marketing 10 surplus properties for sale with an estimated total market value of $20.0 million
- Currently has 91 telecommunication sites generating over $2.3 million in annual rent
- Entered into 15 new telecom agreements that will generate $2.9 million in revenue to the City over the next 10 years
- Currently negotiating 20 additional telecom agreements for $560,000 in annual revenue
- Completed a Request for Proposal for the Mission Bay Sportscenter site. A new lease agreement is being negotiated which will generate a significant increase in revenue from the location.
- Completed a lease extension with AEG Management SD, LLC for operation of the San Diego Sports Arena through 2020
- Currently finalizing negotiations with Save our Heritage Organization for operations of the Marston House
- Conducted over 200 inspections of City lease sites
- Completed the acquisition of 13 parcels, expending a federal grant of $5.0 million for the preservation of Vernal Pools and the expansion of the Multiple Species Conservation Program (MSCP) footprint
- Completed the acquisition of property for the Gonsalves Canyon Park in Pacific Highlands
- Acquired possession of property required for the expansion of Carroll Canyon Road in Mira Mesa
- Acquired property in Mission Hills for the development of the Olive Street Park
- Completed acquisitions of all easements required for the re-construction of Mount Soledad Road
- Identified and valued approximately $212.0 million of real estate which was pledged in the General Fund Master Bond Refunding and the McGuigan Pension restructuring projects
- Completed 170 appraisal assignments
- Continued to support CCDC on the Civic Center Redevelopment project
- Managed 15 moves, tenant improvements, or reconfigurations (including the Redistricting Commission, the OneSD team, and Neighborhood Code Compliance)
- Utilized newly-implemented software to prepare the Lease Commitments report for the CAFR, and the Fiscal Year 2012 non-discretionary rent budgets in approximately 20 percent of the time required in Fiscal Year 2010
- Negotiated a settlement with the U.S. Navy for the Mount Soledad Memorial site

The parking garages provide parking for more than 1,100 City employees annually. During the past year, the Concourse has been the site for more than 110 events which include the following:

- Naturalization ceremonies for immigrants becoming United States citizens
- Salvation Army holiday dinners
- Homeless Children's Christmas parties
- California State Bar exams
- Various employment job fairs

Real Estate Assets

- Election Central
- American Best Cheer Competitions

Key Performance Indicators

Performance Measure	Actual FY2010	Actual FY2011
1. Amount of revenue collected from leases	$66.9M[1]	$66.8M[2]
2. Amount of revenue received from telecommunication/ antenna facilities located on City-owned property	$1.9M[1]	$2.5M
3. Number of required appraisals completed	170	126

[1] Fiscal Year 2010 figures are based on actual revenues received in SAP.

[2] Fiscal Year 2011 figures are based on actual revenues received in REPortfolio as of 7/11/11.

Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		30.00		**29.00**		(1.00)
Personnel Expenditures	$	3,352,518	**$**	**3,105,158**	$	(247,360)
Non-Personnel Expenditures		4,691,959		**3,947,912**		(744,047)
Total Department Expenditures	**$**	**8,044,477**	**$**	**7,053,070**	**$**	**(991,407)**
Total Department Revenue	**$**	**47,359,470**	**$**	**42,648,595**	**$**	**(4,710,875)**

General Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Real Estate Assets	$	4,511,955	**$**	**4,266,067**	$	(245,888)
Total	**$**	**4,511,955**	**$**	**4,266,067**	**$**	**(245,888)**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Real Estate Assets	28.00	**27.00**	(1.00)
Total	**28.00**	**27.00**	**(1.00)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 197,089	$ -
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	46,602	-
Reduction of Promotional Advertising Reduction of promotional advertising expenditures.	0.00	(3,500)	-
Reduction in Supplies and Contracts Additional reduction of supplies and contracts expenditures after a review of prior year spending trends.	0.00	(23,171)	-
Reduction in Travel and Training Reduction of travel and training expenditures.	0.00	(24,760)	-
Reduction of Supervising Property Agent Reduction of 1.00 Supervising Property Agent. The reduction of this position may impact the management of properties citywide.	(1.00)	(135,001)	-
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	172,913

Real Estate Assets

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2011.	0.00	-	(4,278,788)
Total	**(1.00)**	**$ 57,259**	**$ (4,105,875)**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	1,986,558	**$**	**1,882,660**	$	(103,898)
Fringe Benefits		1,165,038		**1,017,856**		(147,182)
PERSONNEL SUBTOTAL	**$**	**3,151,596**	**$**	**2,900,516**	**$**	**(251,080)**
NON-PERSONNEL						
Supplies	$	47,117	**$**	**33,081**	$	(14,036)
Contracts		1,089,409		**1,079,096**		(10,313)
Information Technology		177,333		**197,089**		19,756
Energy and Utilities		4,122		**13,488**		9,366
Other		42,378		**42,797**		419
NON-PERSONNEL SUBTOTAL	**$**	**1,360,359**	**$**	**1,365,551**	**$**	**5,192**
Total	**$**	**4,511,955**	**$**	**4,266,067**	**$**	**(245,888)**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Charges for Current Services	$	1,299,000	**$**	**1,420,239**	$	121,239
Licenses and Permits		152,200		**174,272**		22,072
Revenue from Money and Property		42,357,466		**38,108,280**		(4,249,186)
Total	**$**	**43,808,666**	**$**	**39,702,791**	**$**	**(4,105,875)**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20000011	1104	Account Clerk	1.00	**1.00**	$31,491 -	$37,918	$ 38,108
20000134	1218O	Associate Management Analyst	1.00	**1.00**	54,059 -	65,333	65,660
20000163	1228	Associate Property Agent	2.00	**2.00**	54,059 -	65,333	121,341
20001168	2214	Deputy Director	1.00	**1.00**	46,966 -	172,744	116,399
20000924	1876	Executive Secretary	1.00	**1.00**	43,555 -	52,666	52,929
20000172	1237	Payroll Specialist 1	1.00	**1.00**	33,093 -	39,832	40,031
20001222	2270	Program Manager	4.00	**4.00**	46,966 -	172,744	360,136
20000768	1756	Property Agent	8.00	**8.00**	59,363 -	71,760	496,221
20000783	1776	Public Information Clerk	1.00	**1.00**	31,491 -	37,918	38,108
20001137	2177	Real Estate Assets Director	1.00	**1.00**	31,741 -	173,971	139,194
20000869	1844	Senior Account Clerk	1.00	**1.00**	36,067 -	43,514	42,426
20000970	1917	Supervising Management Analyst	1.00	**1.00**	66,768 -	80,891	78,464
20001005	1929B	Supervising Property Agent	1.00	**0.00**	66,768 -	80,891	-
20001003	1929	Supervising Property Agent	3.00	**3.00**	66,768 -	80,891	237,583

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
20000756	1746	Word Processing Operator	1.00	**1.00**	31,491 - 37,918	36,970
		Bilingual - Regular				2,912
		Termination Pay Annual Leave				16,178
Salaries and Wages Subtotal			**28.00**	**27.00**		**$ 1,882,660**
Fringe Benefits						
		Employee Offset Savings				$ 33,306
		Flexible Benefits				170,521
		Long-Term Disability				10,557
		Medicare				26,515
		Other Post-Employment Benefits				156,298
		Retiree Medical Trust				358
		Retirement 401 Plan				1,436
		Retirement ARC				483,180
		Retirement DROP				14,767
		Retirement Offset Contribution				2,276
		Risk Management Administration				26,023
		Supplemental Pension Savings Plan				64,777
		Unemployment Insurance				7,331
		Workers' Compensation				20,511
Fringe Benefits Subtotal						**$ 1,017,856**
Total Personnel Expenditures						**$ 2,900,516**

Concourse and Parking Garages Operating Fund

Department Expenditures

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Concourse & Parking Garages	$ 3,532,522	**$ 2,787,003**	$ (745,519)
Total	**$ 3,532,522**	**$ 2,787,003**	**$ (745,519)**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Concourse & Parking Garages	2.00	**2.00**	0.00
Total	**2.00**	**2.00**	**0.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 120,371	$ -

Real Estate Assets

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	12,968	-
Reduction of Miscellaneous Non-Personnel Expenditures Reduction of cleaning and janitorial supplies, miscellaneous professional technical services and city services billed.	0.00	(37,178)	-
Transfer to the General Fund Reduction of the transfer to the General Fund.	0.00	(737,000)	-
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	(605,000)
Total	**0.00**	**$ (640,839)**	**$ (605,000)**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	118,624	**$**	**123,449**	$	4,825
Fringe Benefits		82,298		**81,193**		(1,105)
PERSONNEL SUBTOTAL	**$**	**200,922**	**$**	**204,642**	**$**	**3,720**
NON-PERSONNEL						
Supplies	$	134,500	**$**	**123,422**	$	(11,078)
Contracts		1,601,367		**1,595,228**		(6,139)
Information Technology		11,670		**12,968**		1,298
Energy and Utilities		95,648		**97,463**		1,815
Other		1,488,415		**753,280**		(735,135)
NON-PERSONNEL SUBTOTAL	**$**	**3,331,600**	**$**	**2,582,361**	**$**	**(749,239)**
Total	**$**	**3,532,522**	**$**	**2,787,003**	**$**	**(745,519)**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Revenue from Money and Property	$	3,550,804	**$**	**2,945,804**	$	(605,000)
Total	**$**	**3,550,804**	**$**	**2,945,804**	**$**	**(605,000)**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20000011	1104	Account Clerk	1.00	**1.00**	$31,491 -	$37,918	$ 38,108
20001003	1929	Supervising Property Agent	1.00	**1.00**	66,768 -	80,891	81,296
		Right Of Way Cert					4,045
Salaries and Wages Subtotal			**2.00**	**2.00**			**$ 123,449**
Fringe Benefits							
		Employee Offset Savings					$ 1,188
		Flexible Benefits					12,150

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
		Long-Term Disability				677
		Medicare				1,723
		Other Post-Employment Benefits				12,082
		Retirement ARC				45,628
		Retirement Offset Contribution				476
		Risk Management Administration				2,006
		Supplemental Pension Savings Plan				3,624
		Unemployment Insurance				451
		Workers' Compensation				1,188
Fringe Benefits Subtotal						**$ 81,193**
Total Personnel Expenditures						**$ 204,642**

Real Estate Assets

Revenue and Expense Statement (Non–General Fund)

Concourse and Parking Garages Operating Fund		FY2011 Budget*		FY2012 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	539,663	$	178,944
Continuing Appropriation - CIP		–		443,054
TOTAL BALANCE AND RESERVES	**$**	**539,663**	**$**	**621,998**
REVENUE				
Other Centre City Rental	$	320,804	$	320,804
Municipal Parking Garage		2,650,000		2,125,000
HBJ Parking Garage		130,000		50,000
Concourse Event Revenue		450,000		450,000
TOTAL REVENUE	**$**	**3,550,804**	**$**	**2,945,804**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**4,090,467**	**$**	**3,567,802**
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE				
CIP Expenditures	$	450,000	$	100,000
TOTAL CIP EXPENSE	**$**	**450,000**	**$**	**100,000**
OPERATING EXPENSE				
Operating Expenses	$	2,045,522	$	2,037,003
Transfer to the General Fund		1,487,000		750,000
TOTAL OPERATING EXPENSE	**$**	**3,532,522**	**$**	**2,787,003**
TOTAL EXPENSE	**$**	**3,982,522**	**$**	**2,887,003**
RESERVES				
Continuing Appropriation - CIP	$	–	$	443,054
TOTAL RESERVES	**$**	**–**	**$**	**443,054**
BALANCE	**$**	**107,945**	**$**	**237,745**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$**	**4,090,467**	**$**	**3,567,802**

*At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



Fund Description

The Storm Water Department designs, operates, and maintains the City's storm drain system. The City collects a small fee via the water service billing process to fund a portion of the design, operation, and maintenance of the system. Storm drain funding is also used to help the City remain in compliance with the Municipal Storm Water Permit administered by the Regional Water Quality Control Board and to support activities under the National Pollution and Discharge System (NPDES) Permit. The Fund further provides support for the City's Public Liability Claims Fund. The Water Department is reimbursed by storm drain revenue for costs associated with collection of the storm drain fee.

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Department Summary

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Positions	0.00	**0.00**	0.00
Personnel Expenditures	$ -	**$ -**	$ -
Non-Personnel Expenditures	6,046,746	**6,046,746**	-
Total Department Expenditures	**$ 6,046,746**	**$ 6,046,746**	**$ -**
Total Department Revenue	**$ 6,046,746**	**$ 6,046,746**	**$ -**

Storm Drain Fund

Department Expenditures

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Storm Drain Fund	$ 6,046,746	**$ 6,046,746**	$ -
Total	**$ 6,046,746**	**$ 6,046,746**	**$ -**

Expenditures by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
NON-PERSONNEL			
Contracts	$ -	**$ 65,000**	$ 65,000
Other	6,046,746	**5,981,746**	(65,000)
NON-PERSONNEL SUBTOTAL	**$ 6,046,746**	**$ 6,046,746**	**$ -**
Total	**$ 6,046,746**	**$ 6,046,746**	**$ -**

Revenues by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Charges for Current Services	$ 6,046,746	**$ 6,046,746**	$ -
Total	**$ 6,046,746**	**$ 6,046,746**	**$ -**

Storm Drain Fund

Revenue and Expense Statement (Non–General Fund)

Storm Drain Fund		FY2011 Budget*		FY2012 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	1,286,247	$	905,852
TOTAL BALANCE AND RESERVES	**$**	**1,286,247**	**$**	**905,852**
REVENUE				
Storm Drain Fee	$	6,046,746	$	6,046,746
TOTAL REVENUE	**$**	**6,046,746**	**$**	**6,046,746**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**7,332,993**	**$**	**6,952,598**
OPERATING EXPENSE				
National Pollution Discharge System	$	471,984	$	–
Public Utilities Department		59,783		65,000
Storm Water		5,014,979		5,981,746
Transfer to Public Liability Claims Fund		500,000		–
TOTAL OPERATING EXPENSE	**$**	**6,046,746**	**$**	**6,046,746**
TOTAL EXPENSE	**$**	**6,046,746**	**$**	**6,046,746**
BALANCE	**$**	**1,286,247**	**$**	**905,852**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$**	**7,332,993**	**$**	**6,952,598**

* At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



Department Description

The Transportation and Storm Water Department was formed via restructure in January 2011. The restructure combined the Street Division of the General Services Department, the Transportation Engineering Operations Division of the Engineering & Capital Projects Department, and the Storm Water Department. In addition to the combination of these existing organizations, the restructure established a fourth division within the Department to coordinate work within the right-of-way. The new department consolidates the operation and maintenance of streets, sidewalks, and storm drains; leads efforts to protect and improve the water quality of rivers, creeks, bays, and the ocean; performs traffic and transportation system engineering; manages the Utilities Undergrounding program; and plans and coordinates work in the right-of-way.

The Department is comprised of four distinct divisions.

- Administration and Right-of-Way Coordination
- Storm Water
- Street
- Transportation Engineering Operations (TEO)

The Department's mission is:

To plan, coordinate, and perform right-of-way maintenance and improvements and to protect and improve water quality through model storm water programs

Transportation & Storm Water

Key Performance Indicators

Performance Measure	Actual FY 2010	Actual FY 2011
1. Average time to repair a pothole	6 days	8 days
2. Average time to respond to a sidewalk tripping hazard	48 hours	40 hours
3. Average time to repair a street light	3 weeks	5 days
4. Percent of streets overlaid	1.6%	1.5%
5. Percent of streets slurry-sealed	2.6%	0.2%
6. Miles of street swept annually	101,290	88,078
7. Lineal feet of storm drain pipes cleaned annually	13,481	13,848
8. Percent of storm drain structures cleaned on an annual basis	93%	112%
9. Percent of dry weather monitoring sample follow-ups that are conducted in two working days	95%	95%
10. Percent of permit required watershed activities completed annually	100%	100%
11. Percent of streets swept at permit-required levels	93%	94%
12. Percentage of traffic operations requests responded to within assigned 30/60/90 day turnaround timeframes	92%	91%



Division Description

The Administration & Right-of-Way Coordination Division is currently in development. The Division will be responsible for right-of-way planning, control, and coordination between City departments (Transportation & Storm Water, Public Works, Development Services, and Public Utilities), franchise utilities, developers, and other private entities that perform work within the right-of-way. Proper planning of funding, repairs, and improvement projects is critical to maximizing the life of the City's immensely valuable infrastructure.

The Administration & Right of Way Coordination Division also includes the planning and management of the Utilities Undergrounding Program. The Public Works Department retains responsibility for construction and implementation of projects.

The Division's mission is:

> ***To ensure the effective coordination of work within the right-of-way and to relocate overhead utility lines underground***

Goals and Objectives

This division is in development. Goals and objectives will be determined in Fiscal Year 2012.

Service Efforts and Accomplishments

This division is in development and will include service efforts and accomplishment information in subsequent years.

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Division Description

The Storm Water Division leads the City's efforts to protect and improve the water quality of rivers, creeks, bays, and the ocean. The Division's efforts are conducted to ensure compliance with the Municipal Storm Water Permit and other surface water quality regulations issued by the State of California. The Division's priorities are to identify sources of pollution and abate them through the implementation of innovative and efficient public education, watershed management, storm water development regulations, enforcement, and citywide training programs, and to provide the most efficient storm drain system operation and maintenance services to San Diego's residents.

The City of San Diego has over 48,000 storm drain structures and 700 miles of drainage pipe. The Division is responsible for the inspection, maintenance, and repair of the storm drain system in the public right-of-way and drainage easements. This includes clearing blocked drains, removing debris from storm drain structures, and cleaning and repairing damaged drainpipes. In addition, the Division manages maintenance efforts for 84 miles of drainage channels and ditches located throughout the City.

The Division is also responsible for street sweeping efforts to reduce pollutants found on City roadways. The sweeping program helps remove debris that collects in gutters and can potentially clog storm drains. Sweeping collects metal particles and other hazardous waste products left by passing vehicles. The City currently has over 2,700 miles of improved streets that are included in the sweeping program.

The Division's mission is:

> ***To protect and improve water quality through efficient system maintenance and model storm water programs***

Goals and Objectives

The following goals and objectives represent the action plan for the Division:

Goal 1: Identify, reduce, and eliminate pollutants in urban runoff and storm water
Pollution in urban run-off has the potential to harm the region's creeks, beaches, and bays and threatens its social and economic quality of life. Preserving San Diego's natural water resources is one of the most important goals of the City of San Diego. The Storm Water Division is designated as the lead City agency to achieve this goal. The Division will move toward accomplishing this goal by focusing on the following objectives:

- Promote City compliance with all storm water permits and other regulations
- Implement construction regulations and develop storm water regulations
- Streamline enforcement processes to deliver enhanced customer service

Goal 2: Deliver efficient Operations and Maintenance (O&M) storm water programs and services
The Storm Water Division has a responsibility to the residents of San Diego to provide storm water services in an efficient and effective manner making the most of resources that are made available. The Division will move toward accomplishing this goal by focusing on the following objective:

Storm Water

- Provide effective and efficient maintenance

Goal 3: Implement efficient pollution prevention programs and services

Storm water regulations have an effect across the City and the region. It is imperative that the Storm Water Division collaborate with all different groups both within the City and the region in order to have comprehensive storm water efforts that will benefit the City and the environment. The Division will move toward accomplishing this goal by focusing on the following objectives:

- Recommend improvements to maximize the efficiency of the City's storm water programs
- Collaborate with stakeholders to proactively influence new regulations
- Conduct education outreach and public participation activities
- Streamline division procurement and contracting processes
- Streamline division budget execution process

Service Efforts and Accomplishments

Storm Water Infrastructure Management

Storm Water Infrastructure Management is responsible for all Storm Water Capital Improvement Projects (CIPs). The Section is currently managing 50 flood control or water quality improvement CIP projects to repair storm drains and capture or treat storm water run-off. Additionally, the Section maintains the storm drain asset inventory and manages condition assessment of critical components of the drainage system.

Construction & Development Standards

The Construction & Development Standards Section implements the construction and land development regulations in accordance with the Municipal Storm Water Permit and the State Construction General Permit by developing citywide storm water standards. The Section provides ongoing implementation support to other City Departments by conducting trainings on construction & development regulations, providing consultation on private and public design projects, and developing guidance on internal implementation procedures and processes.

As part of developing City standards, the section updated the City's Storm Water Standards Manual on January 14, 2011 to comply with the Hydro-modification Management requirements that were adopted by the Regional Water Quality Control Board on July 14, 2010. The section also led the development of a Low Impact Development Manual to serve as a design guide for storm water best management practices. The Construction & Development Standards Section also manages the treatment control Best Management Practices (BMP) inspection program to meet the requirements of the Municipal Storm Water Permit. Additionally, the section represents the City at the co-permittees' Land Development workgroup and technical sub-work group.

Education & Outreach

Education & Outreach is responsible for maintaining and expanding the award-winning ***Think Blue*** public communication campaign and the City's outreach and education efforts that meet permit requirements at the jurisdictional, watershed, and regional levels. The Section conducts research and assessment in order to develop and implement effective communication programs through both targeted and mass-media efforts. With a mandate to inform more than 3.0 million local residents, Education & Outreach participates in community events such as December Nights, the Jazz Festival, the Filipino-American Festival, and the Science Festival. This section also conducts training for new employees, field crews, and administrative staff. It manages the Project SWELL curriculum in the San Diego Unified School District and is working to maximize storm water pollution prevention through innovative community-based social marketing efforts.

Enforcement & Inspections

Enforcement & Inspections is responsible for ensuring that San Diego residents and businesses comply with municipal storm water ordinances. There are three distinct sections within the Enforcement and Inspection section: 1) The Residential Hotline Program 2) The Industrial-Commercial Inspection Program and 3) The Treatment Control Best Management Practice (TCBMP) Compliance Program. In Calendar Year 2010, the Hotline Residential Program Code conducted 1,154 illegal discharge investigations, resulting in 422 Notices of Violation and 165 Administrative Citations. The Section also works with the City Attorney's Office to investigate criminal illegal discharge cases and three cases were investigated by the Attorney's Criminal Division. The Code Compliance Officers operate under a work plan designed to achieve a 48-hour turn-around for investigation of high priority discharge projects. The Industrial-Commercial Inspection Program conducted 351 businesses inspections and issued 80 Notices of Violation and 34 Administrative Citations. In addition, the Industrial Storm Water Inspectors effectively interfaced with the County of San Diego's Hazardous Materials Division on dozens of cases of illegal storage and disposal of hazardous materials. The TCBMP Program initiated enforcement in calendar year 2011 by issuing 97 Notices of Violations for failure to either verify maintenance of TCBMPs or to provide ongoing maintenance of these structures. The E& I section completed the development of a robust SAP database for both their Residential Hotline Program and their Industrial-Commercial Inspection Program.

Watershed Planning

The Watershed Planning Section coordinates the implementation of Watershed Urban Runoff Management Programs designed to address Municipal Storm Water Permit, Total Maximum Daily Load (TMDL), and Areas of Special Biological Significance (ASBS) regulations. As part of the Watershed Programs, the Section managed the planning or implementation of seven watershed demonstration projects in Fiscal Year 2011, including a pilot street sweeping project, a targeted storm drain cleaning project, and a targeted business inspection pilot study designed to assess and improve the effectiveness of the inspections. The Watershed Planning Section also led the development of a Strategic Business Plan for the Division. Additionally, this section coordinates the implementation and compliance reporting of the City's Jurisdictional Urban Runoff Management Program.

Policy Development & Monitoring

The Policy Development Section interprets and negotiates new storm water regulations and legislation that affect the City. The Section interacted with the Regional and State Water Boards, Environmental Protection Agency (EPA), and interested stakeholders to develop Cleanup and Abatement Orders, regional monitoring programs, Areas of Special Biological Significance, and Total Maximum Daily Load regulations to improve water quality in local watersheds. Policy Development has commented on draft Basin Plan amendments and the State Water Board draft enforcement policies. The Division participates in these efforts to develop regulations that maximize the protection of water quality and improve the quality of life of our citizens and visitors in a cost-effective manner.

The Monitoring Section is responsible for conducting the permit-required coastal, dry weather, and Illicit Discharge Detection and Elimination (IDDE) programs. Staff visits approximately 750 sites a year as part of the dry weather program and approximately 149 sites a month as part of the coastal monitoring program. The IDDE program requires the City to investigate exceedances in water quality sampling standards within two business days.

Storm Drain Operations & Maintenance

The Storm Drain Section maintains the City's storm drain system and operates 15 storm water pump stations. The Section responds to over 13,000 service requests annually, and removes approximately 5,200 tons of debris from storm drains and channels each year. In conjunction with the Public Works Department and the City Attorney's Office, the Section issues Right-of-Entry permits needed for non-City personnel to perform work in drainage areas on public property. The Section also works closely with community groups, volunteers, and private organizations to clean and remove trash from storm drain channels.

Storm Water

Street Sweeping

The Street Sweeping Section cleans all improved City streets, collecting debris that can block storm water runoff that causes flooding during heavy rains. Sweeping also removes metal particles and other hazardous waste products left by passing vehicles. Although virtually invisible, these particles can be extremely harmful to fish and other wildlife if they reach creeks, rivers, beaches and bays. Street sweeping is an effective method of removing all pollutants that accumulate on City streets. Approximately 4,400 tons of debris is collected annually from the streets, preventing it from passing into the storm drain system. The Section's staff also works closely with residents to establish efficient sweeping routes and schedules.



Division Description

The Street Division maintains and repairs all streets, alleys, sidewalks, bridges, guardrails, and fences, manages the City's Resurfacing Program and administers annual resurfacing and slurry seal contracts, maintains and repairs street lights and traffic signals, performs traffic lane line striping, maintains traffic pavement markings, maintains and manufactures traffic signs; and maintains street trees.

The Division's mission is:

> ***To provide a safe City street system through effective and efficient maintenance with an emphasis on exceptional customer service***

Goals and Objectives

The following goals and objectives represent the action plan for the Division:

Goal 1: Streets, sidewalks, and associated infrastructure are safe, operable, and pedestrian-friendly, as appropriate

It is vital to ensure public safety, preserve the City's infrastructure, and improve life quality. The Division will move toward accomplishing this goal by focusing on the following objectives:

- Achieve industry standards for overall pavement condition index
- Achieve an acceptable level of response for sidewalk locations that need repair
- Ensure that electrical facilities are operable and traffic control devices meet safety standards
- Respond to potholes in a timely manner

Goal 2: Planned maintenance is conducted on an annual basis

Planned preventative maintenance will reduce requests for service, achieve an enhanced level of response, and improve the safety and operability of our infrastructure. The Division will move toward accomplishing this goal by focusing on the following objective:

- Develop and implement planned maintenance schedules

Goal 3: Asset maintenance and replacement is planned and proactive

Asset maintenance and replacement will preserve infrastructure, facilitate planned maintenance, and ensure appropriate response to service requests. The Division will move toward accomplishing this goal by focusing on the following objectives:

- Track assets through a complete and accurate asset inventory
- Maintain an updated assessment of the condition of infrastructure assets

Goal 4: Personnel are responsive to customers and provide exceptional customer service

This is part of the City's commitment to quality, timely, and friendly customer service. The Division will move toward accomplishing this goal by focusing on the following objectives:

Street

- Continue to strive for exceptional customer service
- Provide ongoing professional training related to job classification

Service Efforts and Accomplishments

The Street Division is responsible for a wide range of services and operations that are provided by the following sections: Roadways/Trench Restoration, Electrical/Traffic & Trees, and Street Resurfacing & Asset Management sections.

The **Roadways/Trench Restoration** section maintains street pavement surfaces and sidewalks, responds to more than 9,000 service requests, and fills approximately 30,000 potholes annually. In addition, under a Service Level Agreement (SLA) with the Public Utilities Department, crews repair damaged street surfaces and sidewalks associated with water and sewer work within the street right-of-way.

The **Electrical/Traffic & Trees** section maintains and operates more than 1,600 traffic signals and flashing beacons, approximately 50,000 street and park lights, and maintains traffic control devices and barriers along the City's 2,900 miles of streets and alleys including lane line striping, pavement legends, traffic signs, wooden barricades, guardrails, and pavement markers. In addition, this section responds to emergency tree trimming requests, removes fallen trees during rain and wind storms, and issues permits for planting, trimming, and the removal of trees within the public right-of-way. The Section assists with special projects such as the set-up of the Winter Homeless Shelter and the December Nights Festival at Balboa Park. Overall, the Section responds to approximately 35,000 service requests on annual basis.

The **Street Resurfacing & Asset Management** section plans, evaluates, and manages street resurfacing and sidewalk contracts. This section is also responsible for evaluating overall street conditions to ensure proper maintenance of the City's street network. The section initiated a comprehensive street condition assessment survey which measures the pavement condition and ride quality. The survey will assist the section in prioritizing streets for planned maintenance. In Fiscal Year 2011, 41 miles of overlay and 4 miles of slurry seal were completed throughout the City.



Division Description

The Transportation Engineering Operations Division acts as the asset manager of the City's roadway infrastructure within the public right-of-way. As such, the Division performs operational functions of the City's transportation systems, as well as the planning for, and programming of capital improvement projects. These responsibilities include coordination with regional transportation agencies such as the San Diego Association of Governments (SANDAG), San Diego Metropolitan Transit System (MTS), and Caltrans; traffic investigations for signs, markings, traffic control devices, speeding concerns, and parking issues; accident data collection and analysis; traffic volume data collection; establishment of speed zones; traffic signal management (signal timing, installation, and modification); conducting mobility studies; and investigating and responding to the need for street lights, pedestrian safety improvements, traffic calming, and school safety improvements. In addition, the Division manages the Pedicab Program, the Bicycle Program, and the Transportation Alternatives Program that subsidizes vanpool, trolley, carpool, and coaster usage as a traffic demand management function.

The capital management function of the Division identifies needed roadway improvements and prioritizes projects based upon Council Policy 800-14: *Prioritizing Transportation and Drainage CIP Projects*. The Division then programs the funding and transfers the project to the Public Works Department for design and construction.

The Division's mission is:

> ***To ensure the safe and efficient flow of vehicles, pedestrians, and bicycles on City streets, and to maximize parking***

Goals and Objectives

The following goals and objectives represent the action plan for the Division:

Goal 1: Manage resources to effectively respond to transportation operations requests
The Division will move toward accomplishing this goal by focusing on the following objectives:

- Resolve all requests in a professional, timely, and customer-friendly manner

Goal 2: Implement the Bicycle Master Plan
The Division will move toward accomplishing this goal by focusing on the following objectives:

- Plan and program high-priority bicycle projects identified in the Bicycle Master Plan

Goal 3: Identify needed improvements to the right-of-way
The Division will move toward accomplishing this goal by focusing on the following objectives:

- Identify and map projects that support the Division's mission
- Implement Council Policy 800-14: Prioritizing Transportation and Drainage CIP Projects
- Plan and program high priority projects

Transportation Engineering Operations

Service Efforts and Accomplishments

Traffic Signal Management Section

The Section manages approximately 1,500 traffic signals, both proactively through periodic retiming of coordinated signal systems, and also reactively in response to requests from the public. The Section completed the retiming of 160 signals in Center City with an emphasis on improving trolley operations along C Street. This particular project was implemented in cooperation with SANDAG and funded through Proposition B – Traffic Light Synchronization Program (TLSP)). Other coordinated signal systems retimed during Fiscal Year 2011 include El Cajon Boulevard east of I-15, Hillcrest (University Street and Washington Street), and Rosecrans Street. Over 840 requests were received from the public for traffic signal timing changes or for information on traffic signal timing.

In addition to creating capital improvement projects, this Section manages and installs pedestrian countdown timers to promote pedestrian safety traffic signals. The Section received over 300 requests from the public for new streetlights or for streetlight shields. In coordination with Street Division approximately 50 new street lights were installed, as well as over 30 streetlight shields.

Finally, the Section continued to manage and expand the Traffic Signal Control System, connecting approximately 100 more signals to the system through a mix of wireless interconnect systems, dial-up phone connections, and fiber optic/copper interconnections. This has enabled communication to signals in numerous communities throughout the City.

Program Management Section

The Section manages the Pedicab Program by reviewing applications, issuing permits, conducting appeal hearings, and issuing suspensions. Approximately 250 owner permits and 740 operator permits were issued last year. This year, the Municipal Code was significantly modified related to the Pedicab Program to improve safety.

Through coordination with other sections in the Division and staff in other departments, the Section proactively seeks transportation grants from regional, State, and federal sources. The Section also prepares and submits grant applications for such programs as the Safe Routes to School Program (State and federal), the Highway Safety Improvements Program, and the Smart Growth Incentive Program. In addition, the Program Management Section plans and coordinates with other City departments, parking districts, the Parking Advisory group, and the Downtown Parking Management Group to develop parking policies to improve parking citywide.

The Section coordinates with the Development Services Department and SANDAG to develop and implement the City's Bicycle Master Plan by applying traffic engineering principles to improve bicycle facilities. In addition, this Section coordinates with Caltrans on transportation issues as well as develops agreements on Caltrans projects affecting the City right-of-way.

Transportation Systems and Programming Section

This section maintains, refines, and maps the transportation needs list which currently has a total of 1,015 projects. Preliminary estimates were developed for 150 projects this year, prior to soliciting and programming funding. Once funding has been identified, the Section monitors the projects transferred to the Engineering & Capital Projects Department for design and construction. The Section also reviews traffic studies, Financing Plan updates, Community Plan updates, and redevelopment projects. The Systems and Programming Section also provides transportation modeling forecasts to support community plan updates.

Safety Program Section

The Safety Program Section reviews, analyzes, and records 9,500 reported traffic accidents annually. The analysis of accident data identifies areas that require operational or capital improvements to increase safety. The Section also

gathers the data to establish and maintain 2,000 speed zones citywide (approximately 400 speed zones are evaluated each year) and other data to support traffic requests. Other functions the Section performed include managing the installation of new sidewalks, eight mobility studies, the Residential Permit Program, the School Safety Program, and the Traffic Calming Program.

Operations Section

The Operations Section responded to approximately 5,500 requests for traffic investigation this past year. Traffic engineers gather and evaluate data and make recommendations for improving traffic safety and traffic flow on City streets. Work orders are issued to the Street Division for changes in signage, striping, installation of road humps, etc., which will improve the safety or flow of traffic for vehicles, bicycles, and pedestrian mobility. Recommendations for capital projects are entered onto the Unfunded Needs List. The Division's goal is to respond to Traffic Requests within 30, 60, or 90 days, depending on the complexity of the request, 90 percent of the time.

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Department Summary

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Positions		0.00		**443.68**		443.68
Personnel Expenditures	$	-	**$**	**38,670,439**	$	38,670,439
Non-Personnel Expenditures		-		**134,848,383**		134,848,383
Total Department Expenditures	**$**	**-**	**$**	**173,518,822**	**$**	**173,518,822**
Total Department Revenue	**$**	**-**	**$**	**125,136,227**	**$**	**125,136,227**

General Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Admin & Right of Way Coordination	$	-	**$**	**696,972**	$	696,972
Storm Water		-		**33,790,451**		33,790,451
Street		-		**55,982,613**		55,982,613
Transportation Engineering Operations		-		**9,044,082**		9,044,082
Total	**$**	**-**	**$**	**99,514,118**	**$**	**99,514,118**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Admin & Right of Way Coordination	0.00	**6.00**	6.00
Storm Water	0.00	**118.68**	118.68
Street	0.00	**257.00**	257.00
Transportation Engineering Operations	0.00	**60.00**	60.00
Total	**0.00**	**441.68**	**441.68**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Department Restructure Transfer of the Transportation System Engineering & Operations Division from the Engineering & Capital Projects Department, Street Division from the General Services Department, and Storm Water Department to the Transportation & Storm Water Department as a result of a department restructure.	440.00	$	31,287,431	$	48,231,725
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00		21,979,508		-
Gas Tax Reimbursement Adjustment Adjustment reflects Gas Tax funding not spent in Fiscal Year 2011 and re-budgeted for street work in Fiscal Year 2012.	0.00		11,800,000		11,800,000
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00		1,191,378		-

Transportation & Storm Water

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Increase to Concrete and Sidewalk Contracts Addition for concrete and sidewalk contracts in order for Street Division to meet the expenditure requirements of the TransNet Maintenance of Effort (MOE).	0.00	383,403	-
Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	4.68	152,074	-
Addition of Cement Finisher Addition of 1.00 Cement Finisher in Street Division to meet the expenditure requirements of the TransNet Maintenance of Effort (MOE).	1.00	90,006	-
Support for the Parking Meter Utilization Program Addition of one-time non-personnel expenditures related to the implementation of the Parking Meter Utilization Program.	0.00	14,030	-
Addition of Deputy Director Addition of 1.00 unfunded Deputy Director to manage the Administration & Right-of-Way Coordination Division.	1.00	-	-
Reclassification of Trash/Recycling Dumpster Service Expenses Adjustment reflects the reclassification of trash/recycling dumpster service expenses from discretionary to non-discretionary.	0.00	(1,298)	-
MRO Savings Reduction in non-personnel expenses due to savings resulting from cooperative purchasing agreements for maintenance, repair, and operations (MRO) supplies.	0.00	(25,500)	-
Reduction in Travel and Training Reduction of travel and training expenditures.	0.00	(39,565)	-
Reduction in Cellular Phones Reduction of cellular phone expenditures.	0.00	(50,000)	-
Publishing Services Managed Competition Savings Adjustment to reflect savings to Publishing Services client departments realized by the Managed Competition winning bid.	0.00	(68,995)	-
Reduction of Professional/Technical Services Reduction to professional/technical services. Service impact includes the reduced ability to provide engineering studies required to initiate transportation projects.	0.00	(74,985)	-
Reduction in Overtime Reduction of overtime expenditures.	0.00	(114,561)	-
Enterprise Asset Management (EAM) Transfer Transfer of 1.00 Program Manager and 1.00 Assistant Engineer-Civil to the Enterprise Resource Planning Department to more effectively manage the City's asset management information technology systems.	(2.00)	(242,096)	-
Reduction of Positions and Overtime Reduction of 1.00 Public Works Superintendent, 1.00 Equipment Technician 2, 1.00 Welder, and overtime.	(3.00)	(401,056)	-

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Reduction in Supplies and Contracts Additional reduction of supplies and contracts expenditures after a review of prior year spending trends.	0.00	(588,660)	-
Reduction of Public Outreach Programs Reduction of community events, media, and other materials for the Think Blue Campaign.	0.00	(750,000)	-
Convention Center Dewatering Revenue and expenditure adjustments related to the Convention Center Dewatering Program.	0.00	(975,000)	(975,000)
Trench Restoration Service Level Agreement (SLA) Decrease in Street Division due to the Trench Restoration SLA as expenditures are charged directly to the Public Utilities Department.	0.00	(2,300,000)	(2,300,000)
TransNet ARRA Revenue Increase in one-time TransNet ARRA (American Recovery and Reinvestment Act of 2009) funds to reimburse streets-related maintenance.	0.00	-	6,050,400
Revised Revenue Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	1,252,847
QECB Treasury Subsidy Increase in revenue from a treasury subsidy from Qualified Energy Conservation Bonds related to street lights.	0.00	-	473,409
Total	**441.68**	**$ 99,139,037**	**$ 64,533,381**

Expenditures by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
PERSONNEL			
Salaries and Wages	$ -	**$ 23,171,203**	$ 23,171,203
Fringe Benefits	-	**15,260,654**	15,260,654
PERSONNEL SUBTOTAL	**$ -**	**$ 38,431,857**	**$ 38,431,857**
NON-PERSONNEL			
Supplies	$ -	**$ 3,649,969**	$ 3,649,969
Contracts	-	**43,593,897**	43,593,897
Information Technology	-	**1,191,378**	1,191,378
Energy and Utilities	-	**5,053,151**	5,053,151
Other	-	**5,778,132**	5,778,132
Capital Expenditures	-	**289,668**	289,668
Debt	-	**1,526,066**	1,526,066
NON-PERSONNEL SUBTOTAL	**$ -**	**$ 61,082,261**	**$ 61,082,261**
Total	**$ -**	**$ 99,514,118**	**$ 99,514,118**

Transportation & Storm Water

Revenues by Category

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Charges for Current Services	$ -	**$ 17,602,915**	$ 17,602,915
Fines, Forfeitures, and Penalties	-	**4,620,000**	4,620,000
Licenses and Permits	-	**55,260**	55,260
Other Financial Sources (Uses)	-	**41,343,514**	41,343,514
Other Revenue	-	**854,409**	854,409
Revenue from Money and Property	-	**57,283**	57,283
Total	**$ -**	**$ 64,533,381**	**$ 64,533,381**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
Salaries and Wages						
20000011	1104	Account Clerk	0.00	**3.00**	$31,491 - $37,918	$ 113,186
20000024	1107	Administrative Aide 2	0.00	**3.00**	42,578 - 51,334	153,233
20000070	1153	Assistant Engineer-Civil	0.00	**9.00**	57,866 - 69,722	616,780
20000077	1157	Assistant Engineer-Electrical	0.00	**1.00**	57,866 - 69,722	70,071
20000116	1207	Assistant Engineer-Traffic	0.00	**20.00**	57,866 - 69,722	1,332,641
20000143	1221	Associate Engineer-Civil	0.00	**5.00**	66,622 - 80,454	404,285
20000167	1233	Associate Engineer-Traffic	0.00	**13.00**	66,622 - 80,454	955,570
20000119	1218	Associate Management Analyst	0.00	**2.00**	54,059 - 65,333	130,538
20000162	1227	Associate Planner	0.00	**4.00**	56,722 - 68,536	273,460
20000655	1624	Biologist 2	0.00	**5.00**	53,726 - 65,333	320,243
20000651	1622C	Biologist 3	0.00	**1.00**	62,005 - 75,067	75,442
20000648	1622	Biologist 3	0.00	**1.00**	62,005 - 75,067	-
20000236	1293	Cement Finisher	0.00	**16.00**	43,451 - 52,083	830,638
20000539	1535	Clerical Assistant 2	0.00	**4.00**	29,931 - 36,067	143,906
20000306	1356	Code Compliance Officer	0.00	**7.75**	37,232 - 44,803	301,244
20000307	1357	Code Compliance Supervisor	0.00	**1.00**	42,890 - 51,334	50,051
20001101	2132	Department Director	0.00	**1.00**	59,155 - 224,099	142,771
20001168	2214	Deputy Director	0.00	**5.00**	46,966 - 172,744	443,224
20000408	1428	Electrician	0.00	**14.00**	47,091 - 56,534	768,096
20000413	1431	Electrician Supervisor	0.00	**2.00**	53,706 - 64,958	125,713
20000434	1443	Electronics Technician	0.00	**1.00**	47,091 - 56,534	56,534
20000426	1439	Equipment Operator 1	0.00	**6.00**	37,690 - 45,115	224,971
20000429	1439C	Equipment Operator 1	0.00	**2.00**	37,690 - 45,115	90,230
20000430	1440	Equipment Operator 2	0.00	**19.00**	41,350 - 49,462	881,399
20000436	1445	Equipment Operator 3	0.00	**4.00**	43,160 - 51,667	206,668
20000418	1436	Equipment Technician 1	0.00	**2.00**	36,005 - 43,139	86,278
20000924	1876	Executive Secretary	0.00	**1.00**	43,555 - 52,666	51,349
20000461	1465	Field Representative	0.00	**1.00**	32,323 - 38,917	37,944
20000502	1513	Heavy Truck Driver 1	0.00	**11.00**	36,234 - 43,160	467,210
20000501	1512	Heavy Truck Driver 2	0.00	**26.00**	37,565 - 45,302	1,150,190
20000503	1514	Horticulturist	0.00	**1.00**	53,061 - 64,147	64,467
20000290	1348	Information Systems Analyst 2	0.00	**1.00**	54,059 - 65,333	65,333

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
20000293	1349	Information Systems Analyst 3	0.00	**2.00**	59,363 -	71,760	128,517
20000377	1401	Information Systems Technician	0.00	**1.00**	42,578 -	51,334	51,591
90000552	1546A	Junior Engineer-Civil - Hourly	0.00	**1.00**	50,003 -	60,549	50,004
90001073	2103	Management Intern - Hourly	0.00	**2.68**	24,274 -	29,203	65,053
20000658	1625	Motor Sweeper Operator	0.00	**23.00**	40,498 -	48,506	1,091,614
20000646	1618	Motor Sweeper Supervisor	0.00	**1.00**	46,571 -	55,786	54,391
20000672	1640	Parking Enforcement Officer 1	0.00	**9.00**	35,630 -	42,848	372,047
20000663	1630	Parking Enforcement Officer 2	0.00	**1.00**	39,104 -	47,091	45,914
20000680	1648	Payroll Specialist 2	0.00	**3.00**	34,611 -	41,787	125,988
20000701	1666	Plant Process Control Electrician	0.00	**2.00**	51,896 -	62,296	118,461
20000743	1727	Principal Engineering Aide	0.00	**2.00**	50,003 -	60,549	121,702
20000748	1730	Principal Traffic Engineering Aide	0.00	**5.00**	50,003 -	60,549	234,873
20000761	1751	Project Officer 1	0.00	**1.00**	66,622 -	80,454	80,857
20000763	1752	Project Officer 2	0.00	**1.00**	76,794 -	92,851	90,530
20000784	1777	Public Information Officer	0.00	**1.00**	43,514 -	52,707	-
20000777	1767	Public Works Dispatch Supervisor	0.00	**1.00**	41,080 -	49,566	49,814
20000776	1766	Public Works Dispatcher	0.00	**10.25**	35,755 -	43,098	420,066
20001050	1977	Public Works Superintendent	0.00	**3.00**	70,013 -	84,531	172,008
20001032	1961	Public Works Supervisor	0.00	**19.00**	49,525 -	59,966	1,073,734
20000847	1823	Safety Officer	0.00	**1.00**	57,907 -	69,930	68,182
20000885	1855	Senior Civil Engineer	0.00	**2.00**	76,794 -	92,851	186,632
20000927	1879	Senior Clerk/Typist	0.00	**2.00**	36,067 -	43,514	86,157
20000900	1861	Senior Engineering Aide	0.00	**4.00**	44,429 -	53,706	215,896
20000015	1106	Senior Management Analyst	0.00	**2.00**	59,363 -	71,760	144,238
20000918	1872	Senior Planner	0.00	**3.00**	65,354 -	79,019	225,638
20000916	1871	Senior Public Information Officer	0.00	**2.00**	54,059 -	65,333	131,320
20000926	1878	Senior Traffic Engineer	0.00	**6.00**	76,794 -	92,851	554,324
20000942	1891	Sign Painter	0.00	**2.00**	42,494 -	50,773	101,546
90000964	1910	Student Engineer - Hourly	0.00	**1.00**	26,707 -	32,011	26,708
20000970	1917	Supervising Management Analyst	0.00	**1.00**	66,768 -	80,891	78,464
20001021	1940	Supervising Public Information Officer	0.00	**1.00**	59,363 -	71,760	72,119
20001029	1955	Traffic Signal Supervisor	0.00	**2.00**	61,818 -	74,797	150,342
20001031	1957	Traffic Signal Technician 2	0.00	**16.00**	54,163 -	65,021	1,019,000
20000659	1626	Traffic Striper Operator	0.00	**4.00**	40,498 -	48,506	192,992
20001038	1968	Tree Maintenance Crewleader	0.00	**2.00**	36,566 -	43,576	87,152
20001039	1969	Tree Trimmer	0.00	**3.00**	34,965 -	41,621	118,207
20001051	1978	Utility Worker 1	0.00	**59.00**	30,534 -	36,296	1,885,841
20001053	1979	Utility Worker 2	0.00	**39.00**	33,322 -	39,666	1,473,530
20000324	1375A	Wastewater Pretreatment Inspector 2	0.00	**2.00**	55,078 -	66,768	128,156
20000526	1528C	Wastewater Pretreatment Program Manager	0.00	**3.00**	72,966 -	88,546	258,435
20000756	1746	Word Processing Operator	0.00	**3.00**	31,491 -	37,918	114,324

Transportation & Storm Water

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
		Bilingual - Regular				17,472
		Exceptional Performance Pay-Unclassified				1,596
		Night Shift Pay				42,554
		Overtime Budgeted				471,879
		Reg Pay For Engineers				298,072
		Termination Pay Annual Leave				35,958
		Welding Certification				3,640
Salaries and Wages Subtotal			**0.00**	**441.68**		**$ 23,171,203**
Fringe Benefits						
		Employee Offset Savings				$ 130,848
		Flexible Benefits				2,439,661
		Long-Term Disability				127,324
		Medicare				279,651
		Other Post-Employment Benefits				2,542,766
		Retiree Medical Trust				1,850
		Retirement 401 Plan				7,904
		Retirement ARC				7,338,105
		Retirement DROP				69,812
		Retirement Offset Contribution				39,744
		Risk Management Administration				422,265
		Supplemental Pension Savings Plan				976,663
		Unemployment Insurance				84,818
		Workers' Compensation				799,243
Fringe Benefits Subtotal						**$ 15,260,654**
Total Personnel Expenditures						**$ 38,431,857**

Prop 42 Replacement - Transportation Relief Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Prop 42 Replacement - Transportation Relief Fund	$	-	**$**	**15,248,190**	$	15,248,190
Total	**$**	**-**	**$**	**15,248,190**	**$**	**15,248,190**

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Transfer from the Public Works - General Services Department Transfer of the Prop 42 Replacement - Transportation Relief Fund from the Public Works - General Services Department.	0.00	$	13,312,980	$	13,312,980

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
State Funding for Transportation Relief Increase in funding over Fiscal Year 2011 from the State of California for traffic decongestion road work per Proposition 42.	0.00	1,935,210	1,935,210
Total	**0.00**	**$ 15,248,190**	**$ 15,248,190**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
NON-PERSONNEL						
Other	$	-	**$**	**15,248,190**	$	15,248,190
NON-PERSONNEL SUBTOTAL	**$**	**-**	**$**	**15,248,190**	**$**	**15,248,190**
Total	**$**	**-**	**$**	**15,248,190**	**$**	**15,248,190**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Sales Tax	$	-	**$**	**15,248,190**	$	15,248,190
Total	**$**	**-**	**$**	**15,248,190**	**$**	**15,248,190**

Underground Surcharge Fund

Department Expenditures

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Admin & Right of Way Coordination	$	-	**$**	**58,756,514**	$	58,756,514
Total	**$**	**-**	**$**	**58,756,514**	**$**	**58,756,514**

Department Personnel

	FY2011 Budget	FY2012 Adopted	FY2011–2012 Change
Admin & Right of Way Coordination	0.00	**2.00**	2.00
Total	**0.00**	**2.00**	**2.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Department Restructure Transfer of the Utilities Undergrounding Program from the Engineering & Capital Projects Department to the Transportation & Storm Water Department.	2.00	$ 58,280,321	$ 45,354,656
Non-Discretionary Adjustment Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	410,204	-

Transportation & Storm Water

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	65,989	-
Total	**2.00**	**$ 58,756,514**	**$ 45,354,656**

Expenditures by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
PERSONNEL						
Salaries and Wages	$	-	**$**	**145,017**	$	145,017
Fringe Benefits		-		**93,565**		93,565
PERSONNEL SUBTOTAL	**$**	**-**	**$**	**238,582**	**$**	**238,582**
NON-PERSONNEL						
Supplies	$	-	**$**	**25,456**	$	25,456
Contracts		-		**58,370,314**		58,370,314
Information Technology		-		**65,989**		65,989
Energy and Utilities		-		**2,218**		2,218
Other		-		**19,763**		19,763
Capital Expenditures		-		**34,192**		34,192
NON-PERSONNEL SUBTOTAL	**$**	**-**	**$**	**58,517,932**	**$**	**58,517,932**
Total	**$**	**-**	**$**	**58,756,514**	**$**	**58,756,514**

Revenues by Category

		FY2011 Budget		FY2012 Adopted		FY2011–2012 Change
Other Local Taxes	$	-	**$**	**44,805,000**	$	44,805,000
Revenue from Money and Property		-		**549,656**		549,656
Total	**$**	**-**	**$**	**45,354,656**	**$**	**45,354,656**

Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range		Total
Salaries and Wages							
20000070	1153	Assistant Engineer-Civil	0.00	**1.00**	$57,866 -	$69,722	$ 60,267
20000143	1221	Associate Engineer-Civil	0.00	**1.00**	66,622 -	80,454	73,450
		Reg Pay For Engineers					11,300
Salaries and Wages Subtotal			**0.00**	**2.00**			**$ 145,017**
Fringe Benefits							
		Employee Offset Savings					$ 1,353
		Flexible Benefits					12,150
		Long-Term Disability					771
		Medicare					1,961
		Other Post-Employment Benefits					12,082
		Retirement ARC					54,447
		Retirement Offset Contribution					541
		Risk Management Administration					2,006

Personnel Expenditures *(Cont'd)*

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Adopted	Salary Range	Total
		Supplemental Pension Savings Plan				6,387
		Unemployment Insurance				514
		Workers' Compensation				1,353
Fringe Benefits Subtotal						**$ 93,565**
Total Personnel Expenditures						**$ 238,582**

Transportation & Storm Water

Revenue and Expense Statement (Non–General Fund)

Prop 42 Replacement - Transportation Relief Fund		FY2011 Budget*		FY2012 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	–	$	–
Continuing Appropriation - Resurfacing Reserve		4,312,110		12,054,573
Continuing Appropriation - CIP		–		228,042
TOTAL BALANCE AND RESERVES	**$**	**4,312,110**	**$**	**12,282,615**
REVENUE				
Current Year Appropriation	$	13,312,980	$	15,248,190
TOTAL REVENUE	**$**	**13,312,980**	**$**	**15,248,190**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**17,625,090**	**$**	**27,530,805**
OPERATING EXPENSE				
Street Resurfacing	$	13,312,980	$	15,248,190
TOTAL OPERATING EXPENSE	**$**	**13,312,980**	**$**	**15,248,190**
EXPENDITURE OF PRIOR YEAR FUNDS				
Expenditure of Prior Year Funds	$	–	$	12,054,573
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	**$**	**–**	**$**	**12,054,573**
TOTAL EXPENSE	**$**	**13,312,980**	**$**	**27,302,763**
RESERVES				
Continuing Appropriation - Resurfacing Reserve	$	4,312,110	$	–
Continuing Appropriation - CIP		–		228,042
TOTAL RESERVES	**$**	**4,312,110**	**$**	**228,042**
BALANCE	**$**	**–**	**$**	**–**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$**	**17,625,090**	**$**	**27,530,805**

* At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Revenue and Expense Statement (Non–General Fund)

Underground Surcharge Fund		FY2011 Budget*		FY2012 Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	$	34,100,889	$	(1,675,922)
Continuing Appropriation - CIP		–		38,713,834
TOTAL BALANCE AND RESERVES	**$**	**34,100,889**	**$**	**37,037,912**
REVENUE				
Electric Surcharge	$	50,358,037	$	44,805,000
Interest Earnings		549,656		549,656
TOTAL REVENUE	**$**	**50,907,693**	**$**	**45,354,656**
TOTAL BALANCE, RESERVES, AND REVENUE	**$**	**85,008,582**	**$**	**82,392,568**
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE				
CIP Expenditures	$	7,500,000	$	15,000,000
TOTAL CIP EXPENSE	**$**	**7,500,000**	**$**	**15,000,000**
OPERATING EXPENSE				
Personnel Expense	$	680,212	$	238,582
Non-Personnel Expense		76,574,057		58,517,932
TOTAL OPERATING EXPENSE	**$**	**77,254,269**	**$**	**58,756,514**
TOTAL EXPENSE	**$**	**84,754,269**	**$**	**73,756,514**
RESERVES				
Continuing Appropriation - CIP	$	–	$	38,713,834
TOTAL RESERVES	**$**	**–**	**$**	**38,713,834**
BALANCE	**$**	**254,313**	**$**	**(30,077,780)** [1]
TOTAL BALANCE, RESERVES, AND EXPENSE	**$**	**85,008,582**	**$**	**82,392,568**

* At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

[1] Deficit due to CIP continuing appropriations that will be reconciled in Fiscal Year 2012.

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S10121	Ocean Beach Lifeguard Station	175
S10122	Rancho Encantada Neighborhood Park #1	372
S10123	Water Group Job 915 (3012)	538
S10127	Advanced Water Treatment Demo Plant (IPR/RA)	476
S10130	Stockton Street Lights	830
S10131	Police Headquarters Cogeneration Repower Project	438
S10133	Ridgehaven Backup Generator Project	126
S10134	South Clairemont Recreation Center ADA Kitchen Upg	227

Project Number	Project Name	Page No
S10154	Kelton Road Pedestrian Improvements	676
S11001	34th Street Storm Drain	599
S11002	Hayes Ave Storm Drain	604
S11003	Coolidge Street Storm Drain	602
S11004	San Remo Way Storm Drain	611
S11005	Manhassett Drive Storm Drain System Upgrade	607
S11006	Torrey Hills SDG&E Easement Enhancement	424
S11007	Bird Rock Median Lighting	411
S11008	Mission Hills Historic Street Lighting	426
S11009	Torrey Highlands Community ID and Enhancement	423
S11010	Mission Bay Golf Course Renovation/Reconstruction	244
S11011	Tierrasanta Community Park Sports Field Lighting	275
S11012	Rancho Bernardo Community Park-Sports Field Lights	273
S11013	San Ysidro Athletic Area & Larsen Field Lighting	335
S11016	Del Mar Trails Park Play Area Upgrades	357
S11017	Windwood II Mini Park Play Area Upgrades	283
S11018	Lake Murray Community Park Play Area Expansion	261
S11019	Mountain View Neighborhood Park Area Upgrades	371
S11020	Torrey Highlands Park Play Area Upgrades	380
S11021	University Ave Pipeline Replacement	534
S11022	Upas Street Pipeline Replacement	535
S11023	MOC Building	475
S11024	Miramar Clearwell Improvements	491
S11025	Chollas Building	472
S11026	Montezuma Pipeline/Mid-City Pipeline Phase II	530
S11027	Otay 1st/2nd Pipeline Abandonment East of Highland	554
S11028	Saturn Blvd Roadway Improvements	777
S11030	Gompers Neighborhood Park- Play Area Upgrades	362
S11033	Holly Dr. Street Improvements	744
S11034	Evan V. Jones Parkade Parking Equipment Upgrade	585
S11035	Park Blvd Bicycle Facility	633
S11036	Pacific Highway Bicycle Route	632
S11037	Congress Street Bicycle Facility	621
S11038	Congress Street-San Diego Avenue Bicycle Facility	622
S11039	Grandee Pl & Pomerado Rd Traffic Signal	852
S11040	Bernardo Trail Dr & Pomerado Rd TS	849
S11042	I-805/Home Avenue Ramp Improvements	747
S11043	Market St -Euclid Ave to 54th St- Improvements	755
S11044	Berger Ave Sidewalk & Curb Ramps	708
S11045	Pacific Hwy Obstructed Curb Ramp Barrier Removal	682
S11046	SR-94/Euclid Ave Interchange Improvements	668
S11047	Camino Del Norte Sidewalk	651
S11048	Pacific Beach Obstructed Curb Ramp Barrier Removal	681
S11049	North Park Obstructed Curb Ramp Barrier Removal	680
S11050	College Area Obstructed Curb Ramp Barrier Removal	678
S11051	Silver Wing Neighborhood Park Sports Fld & Sec Lgt	376
S11054	Park Boulevard and Essex Street	846
S11055	Fourth Avenue and Quince Street	844
S11056	Fourth Avenue/Fifth Avenue & Nutmeg Str	838
S11057	Florida Drive Median Improvements	798
S11058	Bicycle Loop Detectors	850
S11060	Otay Mesa Truck Route Phase 4	767
S11061	ADA Walkway & Curb Ramp at Azalea Park	677
S11064	Hillery Drive Improvements	742
S11100	CIS ERP Implementation	474
S11101	Museum of Man Roof Replacement	221
S11103	Valencia Park Acquisition and Development	280
S11108	Water Group 787	536
S12000	Library Collection Conversion to RFID	186
S12001	McKinley Elementary School Joint Use Improvements	312
S12002	Rancho Penasquitos Skate Park	330
S12003	Rancho Penasquitos Towne Centre Park Improvements	331
S12004	Canyonside Community Park Improvements	291
S12005	Midway Street Bluff Repair	819
S12006	Rancho Bernardo Road Streetscape	418
S12007	El Capitan Potable Water Segment	548
S12008	Catalina 12inch Cast Iron Mains	544
S12009	La Jolla Scenic Drive 16inch Main	550
S12010	30th Street Pipeline Replacement	540
S12011	69th & Mohawk Pump Station	478
S12012	Cielo & Woodman Pump Station	479
S12013	Alvarado 2nd PL Exten & Morena Blvd CI	541
S12014	Recycled Water Tank Modifications	503
S12015	Pacific Beach Pipeline	556
S12016	Otay 1st / 2nd PL Abandonment West of Highland	553
S12017	Del Mar Heights East Segment	546
S12018	Lower Otay Outlet Tower	487
S12021	Supplier Relationship Management - SAP	117

Fiscal Year 2012 Adopted Budget Summary



The budget for the multi-year Capital Improvements Program (CIP) allocates existing funds and anticipated revenues to rehabilitate, restore, improve, enhance, and increase the City's capital facilities. This budget supports the design and construction of a wide range of infrastructure improvement projects and other significant capital infrastructure investments. Projects include the development of park land, construction of water and sewer facilities, acquisition of land for City use, installation of traffic signals or street lighting systems, seismic retrofit of bridges, improvement of street and drainage systems, construction or renovation of City buildings, and acquisition of information technology infrastructure. These funds are derived from various sources, including sewer and water fees, a one half-cent local sales tax for transportation improvements (TransNet and TransNet Extension), development impact fees, sale of City-owned property, and State and federal grants. Bonds are usually issued for large and costly projects with an extended useful life such as sewer and water treatment plants, pump stations, and pipe replacement or rehabilitation, and deferred capital project needs.

Overview of the Fiscal Year 2012 Adopted CIP Budget

The Fiscal Year 2012 Adopted CIP Budget totals $208.1 million. This is a reduction of $91.6 million or 30.6 percent from the $299.6 million added to the multi-year CIP in the Fiscal Year 2011 Adopted CIP Budget. This reduction is primarily due to Public Utilities' assessment of project spending and execution rates, which led to reprioritization of projects for Fiscal Year 2012. The CIP budget identifies and separates funding that was uncertain to be received at the time the budget was proposed. This funding may be appropriated during the fiscal year when the funding is received and is reflected as Anticipated in the CIP project pages. For Fiscal Year 2012, an additional $203.5 million of funding for CIP projects is anticipated but not appropriated through this budget. Fiscal Year 2012 Anticipated funding includes approximately $100.0 million of bond financing that is anticipated to come before Council in late Fiscal Year 2012 to support deferred capital projects. The remaining anticipated funding includes a variety of other sources such as donations, grants and Facilities Benefit Assessments.

Deferred capital projects and Americans with Disabilities Act (ADA) obligations continue to be significant priorities for the City. Since Fiscal Year 2008, approximately $142.0 million has been appropriated for facilities, streets, storm drains and other deferred capital projects, funded by proceeds from land sales, bond financing, and Proposition 1B funding. For Fiscal Year 2012, an additional $300,000 in bond interest earnings will be allocated for improvements to City facilities. Over the last five years, the City has been assessing the condition and needs of infrastructure assets. Assessments have been completed for a large portion of the City's General Fund supported streets, buildings and storm drains. The backlog of deferred capital and maintenance needs for these assessed assets is estimated to be $840.0 million. Additional proposals for bond financing are forecasted to come before City Council in late Fiscal Year 2012 and continue each year though Fiscal Year 2016. The planned $100.0 million per fiscal year will continue the City's efforts to address the backlog of deferred capital projects. In addition, $30.0 million of land sale proceeds have

been appropriated to support ADA improvements since Fiscal Year 2008. For Fiscal Year 2012, as a result of one-time savings identified in the General Fund, $1.5 million was allocated to the CIP to fulfill ADA requirements Citywide.

Water and sewer projects in the Fiscal Year 2012 Adopted CIP Budget are funded by water and sewer rates. On February 26, 2007, the City Council approved water and sewer rate increases for fiscal years 2008 through 2011. Water rates increased by 6.5 percent each year from Fiscal Year 2008 through Fiscal Year 2011. Sewer rates increased 8.75 percent in May 2007 and May 2008 and 7.0 percent in May 2009 and May 2010. The revenues generated from these rate increases are projected to fund approximately $475.1 million of water projects through Fiscal Year 2012 and approximately $348.6 million of sewer projects through Fiscal Year 2012.

The Fiscal Year 2012 Adopted CIP Budget includes $15.7 million of TransNet Extension cash to support essential transportation improvements that relieve traffic congestion, increase safety, and improve air quality. These improvements include performing repairs, restoring existing roadways, and constructing assets within the public rights-of-way. The City's share of TransNet revenue is based on population and the number of local street and road miles maintained. Through a cooperative effort with the San Diego Association of Governments (SANDAG), the City of San Diego is able to manage the fund so that the most pressing transportation problems are addressed in accordance with TransNet goals.

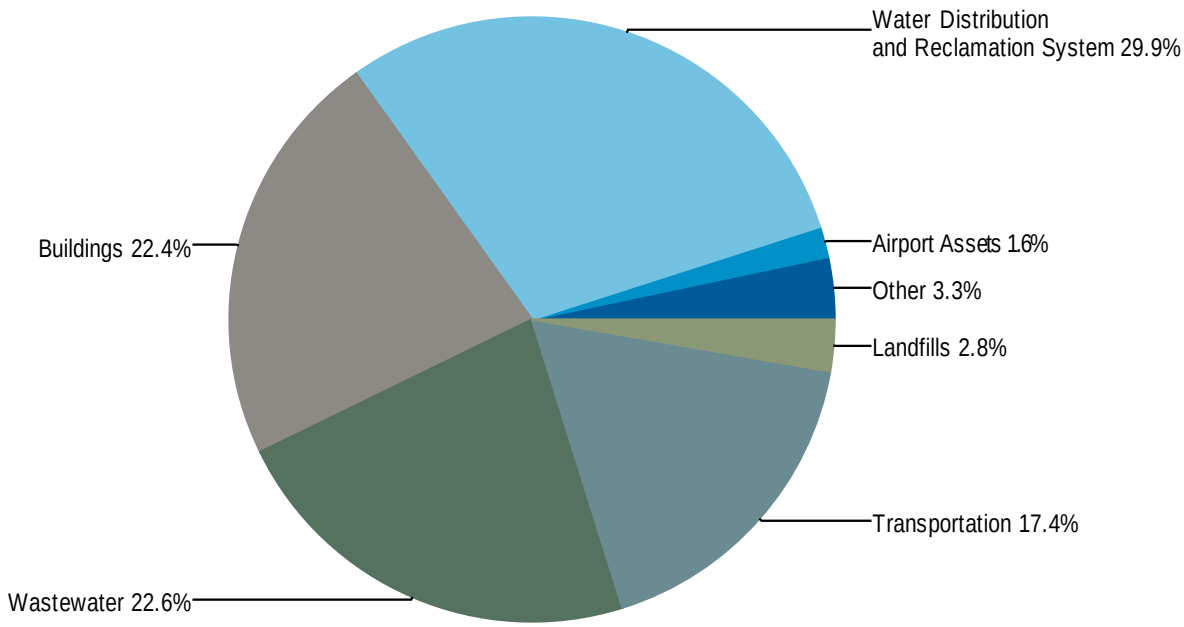
This year, two key CIP components were emphasized during the budget development process – priority scores and operating impacts. Due to the size and complexity of the CIP and the detailed requirements of the CIP prioritization policy (Council Policy 800-14), priority scores were only provided for transportation projects in the Fiscal Year 2011 Adopted Budget. This fiscal year, priority scores are included for all existing and new projects and are reflected on each project page. In addition, efforts have been made to improve the quality of operating budget impact information provided for each project in accordance with the City budget policy (Council Policy 000-02). For further information on priority scores and the policies that govern the CIP budget development process, see the Program Overview section in Volume III of the Fiscal Year 2012 Adopted Budget.



Capital Improvements Program
Fiscal Year 2012 Adopted Budget Summary

Figure 1 displays the Fiscal Year 2012 Adopted CIP Budget by asset type. Water and wastewater projects account for 52.5 percent of the total CIP Budget. Buildings, which include libraries, public safety facilities, pump stations and treatment plants, account for 22.4 percent of the total budget. Transportation projects account for 17.4 percent, whereas all other asset types account for a combined 7.8 percent of the budget.

Figure 1: Fiscal Year 2012 Adopted CIP Budget



Note: The Other category includes: Drainage, Flood Control, Golf, Parks.

Table 1 shows the multi-year Capital Improvements Program by asset-owning department. The Fiscal Year 2012 Adopted budget amount of $208.1 million will be added to the budget from prior years to support both continuing and new CIP projects.

Table 1: Capital Improvements Program by Department

Department	Prior Year	FY2012 Adopted	Future Years	Total
Airports	$ 14,611,427	3,410,510	$ 16,140,140	$ 34,162,077
Chief Financial Officer	38,125,000	-	-	38,125,000
Enterprise Resource Planning	-	900,000	-	900,000
Environmental Services	109,185,745	5,848,090	18,978,000	134,011,835
Fire-Rescue	39,864,275	4,700,000	96,216,330	140,780,605

Capital Improvements Program
Fiscal Year 2012 Adopted Budget Summary

Table 1: Capital Improvements Program by Department

Department	Prior Year	FY2012 Adopted	Future Years	Total
Library	198,558,774	700,000	141,344,466	340,603,240
Park & Recreation	288,686,809	5,899,292	406,522,225	701,108,326
Police	2,391,000	1,855,949	6,123,870	10,370,819
Public Utilities	1,524,943,523	145,395,863	1,355,202,093	3,025,541,479
Public Works - General Services	70,204,434	2,006,029	195,200,000	267,410,463
QUALCOMM Stadium	1,500,000	–	3,750,000	5,250,000
Real Estate Assets	450,000	100,000	-	550,000
Transportation & Storm Water	1,204,824,584	37,235,994	1,257,043,991	2,499,104,569
Grand Total	**$ 3,493,345,571**	**$ 208,051,727**	**$ 3,496,521,115**	**$ 7,197,918,413**

Highlights of the Fiscal Year 2012 Adopted CIP Budget by Department

For additional information on budgeted capital projects, please refer to the individual department sections in Volume III of the Fiscal Year 2012 Adopted Budget. The Public Works - Engineering & Capital Projects Department manages and implements approximately 90 percent of CIP projects. The following CIP project highlights are organized by the department responsible for operating and maintaining the asset once completed.

Airports

The Department's Fiscal Year 2012 Adopted CIP Budget is $3.4 million. Projects for Fiscal Year 2012 support taxiway and runway rehabilitations at Brown and Montgomery Fields. Funding for the department's projects are from a variety of sources, including revenue from leases, parking fees, landing fees, fuel flowage fees, and Federal Aviation Administration (FAA) grants.

Enterprise Resource Planning

The Department's Fiscal Year 2012 Adopted CIP Budget is $900,000 for the Supplier Relationship Management Enterprise Resource Planning (SRM ERP) implementation project. This funding is the result of one-time savings identified in the General Fund.

Environmental Services

The Department's Fiscal Year 2012 Adopted CIP Budget is $5.8 million and is primarily funded by the Refuse Disposal CIP Fund. Major projects for Fiscal Year 2012 include $1.8 million for Arizona Street Landfill, $1.8 million for Future Waste Management Disposal and Processing Facilities and $1.3 million for South Chollas Landfill.

Fire-Rescue

The Department's Fiscal Year 2012 Adopted CIP Budget is $4.7 million. Projects for Fiscal Year 2012 include $3.0 million for Fire Station 45 - East Mission Valley and $1.7 million for San Diego Fire Department In-Station Alerting System. Funding for these projects is from development impact fees and one-time savings identified in the General Fund.

Library

The Department's Fiscal Year 2012 Adopted CIP Budget is $700,000 for the Library Collection Conversion to RFID (Radio Frequency Identification) project supported by the Public Library Grant. The Department's major project is the San Diego New Central Library, with a total project cost of $185.1 million; the budget includes continuing appropriations and anticipated funding from the Centre City Development Corporation, private donations and a lease agreement with the San Diego Unified School District. Anticipated funding in Fiscal Year 2012 for the New Central Library is $32.5 million.

Park & Recreation

The Department's Fiscal Year 2012 Adopted CIP Budget is $5.9 million. Park & Recreation projects are funded by a variety of sources, including facilities benefit assessment, park development, development impact, and maintenance assessment district fees; Mission Bay lease revenue; golf course enterprise funds; and State and federal grants. Projects for Fiscal Year 2012 are located throughout the park system and include children's playground upgrades, accessibility improvements, comfort stations, picnic shelters, sports field and security lighting, new park development, and golf course improvements and upgrades. Additional grant, facilities benefit assessment fees, and other funding of $6.6 million is anticipated in Fiscal Year 2012.



Police

The Department's Fiscal Year 2012 Adopted CIP Budget is $1.9 million. Most of this will be allocated to the Police Range Refurbishment project which is funded from Pueblo Land Sales.

Public Utilities

The Department's Fiscal Year 2012 Adopted CIP Budget is $145.4 million. Funding for water and wastewater projects are provided by a variety of sources which include bond financing, water and sewer rates, state revolving fund loans, and grants. The Department's CIP budget supports the infrastructure for a reliable water supply and wastewater collection and treatment. The CIP budget includes water projects contained in the Compliance Order from the California Department of Public Health and the execution of Federal Consent Decree projects for the wastewater system. These projects will meet the requirements of the federal Safe Drinking Act and Clean Water Act, and provide for the needed replacement/rehabilitation of aging infrastructure. Major projects for Fiscal Year 2012 include:

- $55.1 million for Water Main Replacements
- $30.0 million for Sewer Main Replacements
- $17.0 million for replacement of trunk sewers

- $ 8.8 million for Water Pump Station Rehabilitations
- $ 5.3 million for MBC – Biosolids Storage Silos
- $4.5 million for Standpipe and Reservoir Rehabilitations

Public Works - General Services

The Department's Fiscal Year 2012 Adopted CIP Budget is $2.0 million. As a result of one-time savings identified in the General Fund, $1.5 million will be allocated to support Americans with Disabilities Improvements. In addition, $300,000 in bond interest will be allocated to City Facilities Improvements and $175,000 from the Equipment Division CIP fund will be allocated to the division's Fleet Services Fitting Facility Expansion project. Additional bond financing of approximately $31.0 million is expected in late Fiscal Year 2012 for a portion of the deferred capital backlog of City buildings. This funding is listed in the CIP budget as Fiscal Year 2012 Anticipated.

QUALCOMM Stadium

No additional funding is included in the Fiscal Year 2012 Adopted CIP Budget for QUALCOMM Stadium. The Department's existing projects and on-going needs will be supported by the approximately $1.4 million of appropriations continuing from prior years.

Real Estate Assets

The Department's Fiscal Year 2012 Adopted CIP Budget is $100,000 for the Evan V. Jones Parkade Parking Equipment Upgrade project. This funding is from the Concourse and Parking Garage Operating Fund.

Transportation & Storm Water

The Department's Fiscal Year 2012 Adopted CIP Budget is $37.2 million. An additional $133.4 million of funding is anticipated in Fiscal Year 2012 from a variety of sources, including grants, donations and the next tranche of deferred capital project bonds (estimated at $69.0 million) to support various storm water and transportation projects. Significant allocations of the Fiscal Year 2012 Adopted CIP Budget include:

- $15.0 million for the Utilities Undergrounding Program
- $10.5 million for State Route 163 at Friars Road
- $2.3 million for Palm Avenue Roadway Improvement
- $1.5 million for the Juan Street Concrete Street
- $1.3 million for Drainage Projects



Future Outlook for the City's CIP

The CIP budget identifies $7.2 billion in total projected CIP project costs through Fiscal Year 2016 and beyond for continuing, new and future projects. Of this amount, $1.2 billion is currently unidentified funding. This includes three fully unfunded projects totaling $17.4 million.

The Mayor is committed to funding ADA improvements and deferred capital projects for City assets. For Fiscal Year 2012, as a result of one-time savings identified in the General Fund, $1.5 million will be allocated to fulfill on-going ADA requirements Citywide. In addition to the $300,000 of bond interest added in the Fiscal Year 2012 Adopted Budget, $100.0 million of bond financing is anticipated to support deferred capital projects each year from Fiscal Year 2012 through Fiscal Year 2016. Work continues on deferred capital and ADA projects funded in prior years.

Program Overview

Budgeting Best Practices

The City of San Diego Capital Improvements Program (CIP) is a multi-year forecast of capital needs which includes new construction projects and planned improvements of existing facilities. The CIP establishes structure and consistency by identifying, prioritizing, approving, and funding capital improvement projects through coordination of the participating City departments and approval by the Capital Improvements Program Review and Advisory Committee (CIPRAC). Implementation of CIP projects is based on the City's adopted General Plan and applicable community plans.

In accordance with the City's budget policy (City Council Policy 000-02), CIP descriptions clearly establish that a project is capital in nature. Projects include, but are not limited to, the construction, purchase, or major renovation of buildings, utility systems, and other facilities; in addition to land acquisition and roadway projects. All capital projects are clearly represented by a City department and categorized by project type and improvement type. Project types provide a categorized breakdown of the type of facility being constructed or improved. Improvement types describe the project's impact on existing assets and may be identified as providing *betterment, expansion, replacement* or *widening* of an existing City asset or the project may result in a *new* asset to the City.

The City's CIP prioritization process establishes clear and concise guidelines for project selection and an objective process for ranking projects which then allows decision-makers a basis for optimizing the use of available funding resources. City Council Policy 800-14 details purpose, process and implementation of the City's prioritization process. For further information on priority scores and policies see the Prioritization Policy discussion on the following page.

Funding for the CIP is programmed from a variety of sources, such as: sewer and water fees, a one half-cent local sales tax for transportation improvements, development impact fees, facility benefit assessments, Redevelopment Agency funding, private donations, the sale of City-owned property, and State and federal grants. Financing in the form of bonds may be utilized for large and/or costly projects, and deferred capital project needs.

Additionally, funding options utilizing the available resources are taken into consideration in the programming of projects. Annual allocations are budgeted each year and allow the City to better plan for the expansion, renovation, reallocation, or replacement of facilities, as well as providing for emergency and accelerated construction needs. This type of financial planning has allowed the City to better address State and federal standards. Phase funding provides a process by which large projects are budgeted in an efficient manner that maximizes the use of available funds. This method of funding allows the contract or project to be divided into clearly defined phases which are contracted for independently, allowing the funds to be phased into the project based on the timing of expenses.

Identification of unfunded needs, or unidentified funding, provides a method for communicating resource requirements of projects that are not fully funded and for which a fund source has not yet been identified. Some CIP project schedules indicate an undetermined timeline with unfunded needs as a mechanism to convey political intentions or community support for improvements.

The operating budget effect included on most CIP projects provides a reasonable estimation of a capital project's impact on the operating budget of the asset-owning department. New or expanded capital projects can lead to increased programs which require additional personnel and non-personnel expenditures. Conversely, capital enhancements, such as energy efficiencies, may reduce on-going operating or maintenance expenditures. Explanation of the operating budget effect

establishes the connection between the construction of an asset and the required operational needs following project completion.

CIP project cost estimates are developed by City departments based on capital asset type and commonly accepted methodology to determine a project cost that is complete, reliable, attainable and easily verified. Project budgets consist of identified or potential funding sources and previously allocated funding. City departments are responsible for the regular monitoring of expenditures, encumbrances and continuing appropriations of authorized CIP budgets in order to ensure accuracy and accountability within each project. Financial data referenced in the budget includes total costs and fund allocations from project inception.

The CIP budget is the mechanism that implements the CIP and fulfills a requirement of the City Charter (Section 69). The City Council annually approves the CIP budget and the allocation of funds for the included projects via the Appropriation Ordinance (AO) which establishes capital spending limits for a given fiscal year. These limits include appropriations carried forward from prior years as authorized in the City Charter (Section 84). Although the budget includes a provision for current year anticipated funding, these funds are not included in the AO as they are either not certain to be received within the fiscal year or the appropriation of the funds will require additional legal authority. Spending limits, based on updated information, can be amended during the year through City Council action. For example, a grant may be shown as anticipated until all related documents are fully executed. The agreements must be accepted and the funding appropriated via an approved Council resolution.

Prioritization Policy

A CIP prioritization policy (Council Policy 800-14) was adopted for transportation projects in Fiscal Year 2007. The Council Policy was then revised in Fiscal Year 2008 to incorporate the prioritization of all capital projects. Projects are scored in accordance with the detailed requirements of the Council Policy. Priority scores for all projects have been provided as part of the Fiscal Year 2012 Adopted CIP Budget. This process for scoring projects continues to be a work-in-progress as the scoring method is refined.

The intent of the Prioritization Policy is to establish an objective process for ranking CIP projects to allow decision-makers to have a basis for choosing the most compelling projects for funding. It must be noted, however, that a low scoring project may proceed due to unique funding source restrictions.

Briefly, the policy states that:

- Projects within restricted funding categories will compete only with projects within the same funding category.
- Projects will compete only with projects within the same asset type (project type).
- Projects will compete only with projects within the same level of completion or project development phase (planning, design and construction).
- Projects scores will be updated as the condition of the project changes or other information becomes available.

In addition, projects that are in construction or have completed construction have not been scored. These projects are noted as not applicable (N/A). Annual allocation project types, funded yearly for ongoing repair and replacement of smaller projects, are not scored. Rather the sub-projects funded by the annual allocation receive scores. These projects are noted as Annual.

The following table lists, in order of importance, the prioritization factors taken into consideration when projects are scored.

Non-Transportation Projects	Weight	Transportation Projects	Weight
Health and Safety Effects	25%	Health and Safety Effects	25%
Regulatory or Mandated Requirements	25%	Capacity and Service (Mobility)	20%
Implication of Deferring the Project	15%	Project Cost and Grant Funding Opportunity	20%
Annual Recurring Cost or Increased Longevity of the Capital Asset	10%	Revitalization, Community Support and Community Plan Compliance	15%
Community Investment	10%	Multiple Category Benefit	10%
Implementation	5%	Annual Recurring Cost or Increased Longevity of the Capital Asset	5%
Project Cost and Grant Funding Opportunity	5%	Project Readiness	5%
Project Readiness	5%		
Total	100%	Total	100%

Priority scores for CIP projects, within each major asset category, have been grouped into the following priority categories. However, major asset types with six or fewer scored projects are defaulted to Medium.

- High: Priority scores in the upper third or the highest 33 percent of priority scores by major asset type category.
- Medium: Priority scores in the middle third or the middle 33 percent of all priority scores by major asset type category.
- Low: Priority scores in the lowest third or the lowest 33 percent of all priority scores by major asset type category.

Schedule V in the Financial Summary section provides a comprehensive list of CIP projects' priority categories and scores.

Budget Process

The CIP budget is developed in conjunction with the City's operating budget and follows the timeline codified within the City Charter. Development of the CIP budget begins earlier than that of the operating budget and is initiated by a review of project status and needs conducted by Public Works - Engineering and Capital Projects in coordination with City asset-owning departments. The CIP budget process considers project priorities and funding availability.

October – January: Budget development training on the budgeting system and the current CIP budget process is provided to City departments with CIP project responsibilities. Departments develop fiscal year needs and submit proposed CIP funding requests to Financial Management which are then brought to CIPRAC for approval. During this timeframe, Financial Management also confirms the availability of funds to support the budget to be approved by CIPRAC. The CIP budget development and CIPRAC approval calendar is established by Financial Management and Public Works – Engineering and Capital Projects.

Capital Improvements Program
Program Overview

January – March: In coordination with asset-owning departments, Financial Management reviews all project pages and prepares the proposed budget publication.

April: The Mayor releases the Proposed Budget to the public on April 15th in compliance with the City Charter [Article XV, Section 265, Item (b) (15)].

May: During the month of May, the City Council holds a series of public budget hearings. Council members may recommend changes to the Proposed CIP Budget. Also in May, the Mayor's May Revision to the Proposed Budget is released. This report recommends changes to specific CIP projects' budgets based on updated information.

June: Council reviews final modifications and approves the budget in June. The Mayor's veto period follows Council's initial approval. Once the budget is approved, the final changes to the Proposed CIP Budget will be implemented. Once these changes are made, preparation of the Adopted CIP Budget will be completed. The Change Letter will be created to summarize the May Revision and Council Action changes to the Proposed Budget by CIP project.

July: The annual Appropriation Ordinance is presented to the City Council and adopted in July. This codifies the Adopted CIP Budget into law.

Guide to the Budget

In order to showcase those projects that are funded and have work in progress, the Fiscal Year 2012 Adopted Capital Improvements Program (CIP) Budget incorporates project pages for all existing and new projects with funding expended, encumbered, continued from prior years, or proposed to be added in the Fiscal Year 2012 budget. The multi-year CIP currently incorporates five fiscal years of data plus an aggregate column of funding for Fiscal Year 2017 and beyond. However, there are many projects that are not scheduled to begin subsequent phases for several years and may undergo changes in scope or schedule before they begin. As a result, schedule and cost data estimates will be revised as projects progress. In addition, projects lacking identified funding for project completion are listed in the departments' Unfunded Needs List.

Schedules

The CIP schedules summarize the funding sources and spending areas of capital improvement projects. These are presented in the Financial Summary section.

Schedule I: Fiscal Year 2012 Capital Improvement Projects by Fund

This schedule displays projects with adopted budgets for Fiscal Year 2012 by fund. Projects are listed alphabetically by project title within each fund. Only the Fiscal Year 2012 Adopted Budget amounts, as approved by City Council, are provided. In addition, the asset-owning department and project type are listed. Projects with multiple funding sources may be displayed multiple times within this schedule. For additional information on the adopted budget, refer to the Fiscal Year 2012 Adopted Budget Summary section.

Schedule I: Fiscal Year 2012 Capital Improvement Projects by Fund

Fund and Project	Department	Project Type	FY2012 Adopted
Balboa Park Golf Course CIP Fund			
Balboa Park Golf Course / **AEA00002**	Park & Recreation	Golf Courses	$ 300,000
Total Balboa Park Golf Course CIP Fund			**$ 300,000**
Brown Field Special Aviation			
Brown Field / **AAA00002**	Airports	Airport Assets	$ 1,371,531
Brown Field Electrical Upgrade / **S00773**	Airports	Airport Assets	24,260
Total Brown Field Special Aviation			**$ 1,395,791**

Schedule II: Capital Improvements Program by Funding Source

This schedule summarizes the CIP by funding source types. In addition to the Fiscal Year 2012 Adopted Budget, previously approved funding and future funding needs are included to provide a summary of the multi-year CIP. For additional information on CIP funding, refer to the Funding Sources section.

Schedule II: Capital Improvements Program by Funding Source

Funding Source	Expended/ Encumbered	Continuing Appropriations	FY2012 Adopted	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Funding Source Total
Airport Funds	2,467,228	3,956,756	**3,410,510**	–	16,140,140	–	25,974,634
Bond Financing	5,832,808	0	**–**	–	–	–	5,832,808
Capital Outlay - Land Sales	22,786,598	31,727,670	**–**	–	–	–	54,514,268
Capital Outlay - Other	5,890,370	137,139	**–**	–	–	–	6,027,509
Capital Outlay - Police Decentralization Land Sales	–	–	**1,822,864**	–	–	–	1,822,864
Concourse & Parking Garages Operating Fund	6,946	443,054	**100,000**	–	–	–	550,000
Deferred Capital Projects Bonds	68,590,117	34,407,883	**300,000**	100,000,000	400,425,000	–	603,723,000
Developer Funding	13,088,394	849,038	**836,000**	–	4,620,000	–	19,393,432
Development Impact Fees	36,080,675	21,503,932	**8,182,500**	–	477,000	–	66,244,106

Capital Improvements Program
Guide to the Budget

Schedule III: Capital Improvements Program by Project Type

This schedule summarizes the CIP by project type with subtotals for major asset type categories. In addition to the Fiscal Year 2012 Adopted Budget, previously approved funding and future funding needs are included to provide a summary of the multi-year CIP.

Schedule III: Capital Improvements Program by Project Type

Project Type	Expended/ Encumbered	Continuing Appropriations	FY2012 Adopted	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Type Total
Airport Assets							
Airport Assets	$ 5,826,385	$ 8,785,042	$ 3,410,510	$ –	$ 16,140,140	$ –	$ 34,162,077
Airport Assets Total	**$ 5,826,385**	**$ 8,785,042**	**$ 3,410,510**	**$ –**	**$ 16,140,140**	**$ –**	**$ 34,162,077**
Buildings							
Bldg - Community Centers	$ 243,737	$ 18,642	$ –	$ –	$ –	$ –	$ 262,379
Bldg - Libraries	192,952,944	5,605,831	**700,000**	32,512,092	15,000,000	93,832,374	340,603,240
Bldg - MWWD - Administration Struct	2,951,671	944,152	**–**	–	84,697,887	–	88,593,710

Schedule IV: Capital Improvement Projects by Department

This schedule displays all existing projects, new projects proposed for Fiscal Year 2012, and projects scheduled to begin in a future fiscal year. Projects are ordered by department and alphabetically by project title. In addition to the Fiscal Year 2012 Adopted Budget, previously approved funding and future funding needs are included to provide a summary of the multi-year CIP.

Schedule IV: Capital Improvement Projects by Department

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Adopted	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Airports							
Brown Field / **AAA00002**	$ 744,716	$ 2,044,784	$ **1,371,531**	$ –	$ 6,857,655	$ –	$ 11,018,687
Brown Field Electrical Upgrade / **S00773**	2,589,520	134,499	**24,260**	–	–	–	2,748,279
Montgomery Field / **AAA00001**	1,270,579	5,614,021	**1,796,497**	–	8,982,485	–	17,663,582
Montgomery Field NW Heliport / **S00679**	562,011	1,002,038	**–**	–	–	–	1,564,049
Montgomery Field Rehabilitation / **S00680**	659,558	(10,300)	**218,222**	–	300,000	–	1,167,480
Airports Totals	**$ 5,826,385**	**$ 8,785,042**	**$ 3,410,510**	**$ –**	**$ 16,140,140**	**$ –**	**$ 34,162,077**

Schedule V: Capital Improvement Projects Priority Scores

This schedule displays priority scores and categories for all existing, new, and future projects. Projects are organized by major asset type category in descending Priority Score order. The asset-owning department and specific project type are also listed. For more information on the project prioritization process, refer to the Prioritization Policy description in the Program Overview section.

Schedule V: Capital Improvement Projects Priority Scores

Project	Project Type	Department	Priority Score	Priority Category
Airport Assets				
Montgomery Field Rehabilitation / **S00680**	Airport Assets	Airports	100	Medium
Brown Field Electrical Upgrade / **S00773**	Airport Assets	Airports	N/A	N/A
Montgomery Field NW Heliport / **S00679**	Airport Assets	Airports	N/A	N/A
Brown Field / **AAA00002**	Airport Assets	Airports	Annual	Annual
Montgomery Field / **AAA00001**	Airport Assets	Airports	Annual	Annual
Buildings				
Children's Pool Lifeguard Station / **S00644**	Bldg - Pub Safety - Lifeguard Stations	Fire-Rescue	93	High
La Jolla Cove Lifeguard Station / **S00792**	Bldg - Pub Safety - Lifeguard Stations	Fire-Rescue	93	High
Fire Station No. 45 - East Mission Valley / **S00688**	Bldg - Pub Safety - Fire Fac / Struct	Fire-Rescue	92	High
PS2 Power Reliability & Surge Protection / **S00312**	Bldg - MWWD - Pump Stations	Public Utilities	90	High

Schedule VI: Capital Improvement Projects Unfunded Needs

This schedule displays a list of all existing, new and future projects with insufficient funding to complete the project. In addition to the amount of unidentified funding, the total estimated project cost is provided along with the percent of the project that is unfunded. Projects are sorted from lowest to highest unidentified funding percent. For information on the components of the project that are unfunded, refer to the Unfunded Needs List at the end of each department subsection in the Capital Improvement Projects section.

Schedule VI: Capital Improvement Projects Unfunded Needs

Project	Department	Project Total	Unidentified Funding	Percent Unfunded
Black Mountain Ranch Community Park / **S00639**	Park & Recreation	$ 17,895,441	$ 200,000	1.1%
La Jolla Village Drive and Regents Road / **S00867**	Transportation & Storm Water	1,370,900	90,900	6.6%
Windwood II Mini Park Play Area Upgrades / **S11017**	Park & Recreation	523,775	42,917	8.2%
West Mission Bay Drive Bridge Over San Diego River / **S00871**	Transportation & Storm Water	113,386,823	12,257,190	10.8%
Palisades Park Comfort Station Replacement / **S10026**	Park & Recreation	345,000	45,000	13.0%
Resurfacing of City Streets / **AID00005**	Transportation & Storm Water	289,167,776	42,000,000	14.5%
Home Avenue Park / **S00673**	Park & Recreation	3,800,000	600,000	15.8%

Project Pages

The CIP project pages are designed to provide accurate and informative financial and logistical information for projects. All ongoing projects as of June 2010 are included in addition to new projects scheduled to begin in Fiscal Year 2012. Project pages are located in the Capital Improvement Project section and are organized by asset-owning department. Refer to the Indexes at the back of this book to locate a specific project page.

Project Attributes

Fire-Rescue

Bldg - Pub Safety - Fire Fac / Struct — **Fire Station No. 45 - East Mission Valley / S00688**

Council District:	6	**Priority Score:**	92
Community Plan:	Mission Valley	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	1994 - 2012		619-533-4640
Improv Type:	New		agarcia@sandiego.gov

Department and Project Type

The department listed is the operating department that will be responsible for operating or maintaining the asset once complete. Each department's CIP is organized by project type. Project types are a more specific manner of categorizing the kind of improvement provided by each project. For a complete listing of all project types, refer to Schedule III in the Financial Summary section. In the project pages, the project type is listed below the department name. Some project types, such as Buildings, are used in several departments.

Project Title and Number

The project's title and unique identification number are listed to the right of the project type. The first character of the project number indicates the kind of project. The following list describes the characteristics of each kind of project:

A: Annual Allocation – These projects provide for ongoing repair and replacement requiring funding on an annual basis. Individual projects funded by an annual allocation are typically smaller projects that are expected to be completed in a short timeframe. The funding information provided for annual allocation projects aggregates all funding in existing sub-projects and will fluctuate as individual projects are completed and new projects are added.

F: Future – These projects are anticipated to begin in a future fiscal year. Future projects do not have a project page but are listed in the schedules in the Financial Summary section. If the project is partially or fully unfunded, it will also appear in the asset-owning department's Unfunded Needs List. Once budgeted, the future project will be assigned a new project number and a project page will be published.

L: Large/Phase Funded - These projects are a combination of multiple assets into a single project in order to achieve efficiencies. Each individual asset will be capitalized as that portion of the project is completed. As a result, the total estimated project cost will be reduced as each asset is completed.

S: Standard/Standalone – These projects are typically limited to a single asset and may be of any size and duration.

RD: Reimbursement to Developer – These projects allocate funding to reimburse developers for projects privately constructed in accordance with approved financing plans or other regulatory documents.

Council District

This identifies the City Council District (1-8) in which a project is located. Projects that have a Citywide impact or are outside the City limits are also noted. For a map of all Council Districts, refer to the Community Planning section.

Community Plan

This component lists affected community planning area(s). Projects that have a Citywide impact or are outside the City limits are also noted. For additional information on community planning areas, refer to the Community Planning section.

Project Status

The project status serves as an indicator of project progress. Below is a description of these statuses:

Created – This indicates that the project has been identified and funding has been appropriated but activity has not begun on the project.

Released – The project is in progress.

Technically Complete – The project is primarily completed and the asset has been put into service.

Closed – The project has been completed and the asset has been capitalized. Closed projects are not included in the CIP budget.

Duration

The estimated starting and ending fiscal years are provided for each project.

Improvement Type

This component describes the project's impact on existing assets. A project may provide *betterment*, *expansion*, *replacement* or *widening* of an existing City asset or may result in a *new* asset to the City.

Contact Information

This provides the name, phone number and e-mail address of the project manager or designated point of contact, at the time of publication.

Priority Score

Projects are scored to establish an objective process for ranking CIP projects. Project scores range from 0-100. Projects that are in construction or have completed construction have not been scored and are noted as not applicable (N/A). Annual allocation projects are noted as Annual and are not

scored. For additional information, refer to the Prioritization Policy description in the Program Overview section and Schedule VI in the Financial Summary section.

Priority Category

The priority category indicates if the project is scored within the upper third (High), middle third (Medium), or lowest third (Low) of the priority scores within the same major asset type category. Projects that are in construction or have completed construction have not be categorized and are noted as not applicable (N/A). Annual allocation projects are categorized as Annual. For additional information, refer to the Prioritization Policy description in the Program Overview section and Schedule VI in the Financial Summary section.

Project Description

Description: This project provides for an updated fire station in Mission Valley. The station will accommodate up to 17 personnel, two engines, one aerial truck, two hazardous material apparatus, one paramedic ambulance, and one Battalion Chief vehicle. This is one of 12 projects included in the Fire Rescue Facility Improvement Program approved by the Mayor and City Council on February 27, 2001 per Council Resolution R-294609 and amended by the Mayor and City Council on April 16, 2002 per Council Ordinance O-19054.

Justification: A fire station is needed to serve the Mission Valley community. This project is consistent with City Council policy to meet response time guidelines.

Operating Budget Impact: Staffing and maintenance costs for the temporary facility are reflected in the Fire-Rescue Department's Fiscal Year 2012 Final Budget. The operation of the permanent facility will require additional positions equivalent to $1,777,898 per year if the facility is fully staffed in Fiscal Year 2014. Non-personnel costs to operate a new station are approximately $300,000. These funds will need to be added permanently to the Fire-Rescue budget after the project is complete. A new truck will also need to be purchased, with an estimated cost of $1.3M. The truck's purchase will require $1.3M funds to be added to the Fire Rescue budget only in the first year.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan; however, the Mission Valley Community Plan does not currently provide for this project. An amendment to the Community Plan may be required prior to implementation of this project.

Schedule: Design is scheduled to be completed in Fiscal Year 2012. Construction is scheduled to begin when the remainder of funding is identified. A temporary facility for one engine company is located in the QUALCOMM Stadium parking lot. The construction schedule for the permanent facility will be revised when additional funding is identified.

Summary of Project Changes: This project received $3 million in Development Impact Fees (DIF) made available via the Mission Valley Public Facilities Financing Plan. The revenue source for the remainder of construction of the permanent facility is unidentified, contingent upon future bond financing.

Description

This component provides a brief statement explaining what the project is, where it is located and its impact on the surrounding neighborhood(s).

Justification

This component explains why a project is needed and describes any legal requirements for the project, including State or federal mandates.

Operating Budget Impact

This component describes any ongoing operating expenses anticipated upon completion of the project and the impact on the City's operating budget. An Operating Budget Impact table may be included to provide additional detail. The Operating Budget Impact table is described later in this section. Operating budget impacts include additional funding requirements to support both the operation and maintenance of the building, facility, park, or other infrastructure once it is opened.

Relationship to General and Community Plans

This component indicates whether a project is consistent with the affected community plan(s) and is in conformance with the City's General Plan. Additional information can be found in the Community Planning section.

Schedule

This component describes the anticipated project timeline and includes the years when design, construction, and other phases are expected to begin and end.

Summary of Project Changes

This component explains any changes that have occurred since publication of the Fiscal Year 2011 Adopted Budget. Changes may have resulted from modifications to the project scope, City Council action to modify funding (resolutions and/or ordinances), updated total project cost estimates and changes in project schedule.

Project Funding

Expenditure by Funding Source Table

This table lists the amounts, funding sources, and estimated budget timeline through project completion. The total estimated project cost includes project activity since inception through current and future fiscal years. Descriptions of common funding sources for the CIP can be found in the Funding Sources section.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	452,434	513,066	0	0	0	0	0	0	0	0	**965,500**
Pacific Highlands Ranch FBA	400090	7,370,089	3,911	0	0	0	0	0	0	0	0	**7,374,000**
Torrey Highlands	400094	855,500	0	0	0	0	0	0	0	0	0	**855,500**
Total		**8,678,023**	**516,977**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**9,195,000**

Expended and Encumbered (Exp/Enc) – Projects initiated prior to Fiscal Year 2012 may have incurred expenditures and encumbrances in a prior fiscal year. Amounts shown include all funds that have been expended in the project as well as any contractual or other obligations, as of June 2010. The expended and encumbered amount is cumulative since project inception.

Continuing Appropriations (Con Appn) – Funding budgeted prior to Fiscal Year 2012 but not yet expended or encumbered is reflected as continuing appropriation amounts. Continuing appropriations are a cumulative amount of unexpended and unencumbered budget since project inception through June 2010.

Fiscal Year 2012 –This is the amount of funding approved for the Fiscal Year 2012 CIP Budget. This amount, as approved by City Council, is included in the annual Appropriation Ordinance, which gives the City the authority to expend from the capital improvement project.

Fiscal Year 2012 Anticipated – Funding that was uncertain to be received at the time the budget was prepared but may be appropriated during Fiscal Year 2012 is reflected as anticipated funding. Anticipated funding may include sources, such as grants, that require additional City Council approval prior to budgeting or that are unpredictable revenue streams, such as land sale proceeds. The City is not legally bound to any Fiscal Year 2012 Anticipated funding because it is not contained in the annual Appropriation Ordinance.

Outlying Fiscal Years – Projects that will extend beyond Fiscal Year 2012 may include future year cost estimates based on project scheduling and projected funding availability. The City is not legally bound to any projections made beyond Fiscal Year 2012 because they are not contained within the annual Appropriation Ordinance. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the unidentified funding estimate.

Unidentified Funding – This reflects the portion of the total estimated project cost for which a funding source has not yet been identified. This amount is based upon the current estimated total project cost and funding schedule. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the unidentified funding estimate.

Project Total – The project total by funding source is an estimate of the total project cost from project inception through the current and future fiscal years to project completion.

Operating Budget Impact Table

This table provides estimated operational and maintenance costs that will be incurred upon completion of the project. This table supports the Operating Budget Impact description that was discussed earlier in this section. Not every published project will have an Operating Budget Impact table. This data is required for any project with anticipated impacts to the operating budget within the next five fiscal years. Amounts are provided for each impacted department and fund.

Operating Budget Impact

Department - Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Fire-Rescue - GENERAL FUND	FTEs	0.00	6.50	6.50	6.50	6.50
	Total Impact	0	3,377,898	2,077,898	2,077,898	2,077,898

Full-time Equivalent (FTE) – The decimal equivalent of the number of positions required to be added to the budget to operate and maintain the asset.

Total Impact – The estimated amount of personnel and non-personnel expenses required to be added to the budget to operate and maintain the asset upon completion, net of any additional anticipated revenue. Personnel expenses are expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials. Non-personnel expenses are expenditures related to supplies and services, information technology, energy, utilities, and outlay.

Unfunded Needs List

The Unfunded Needs List for each department provides a summary of projects with insufficient funding to complete the project. Projects are organized by project type and include the total estimated project cost, unidentified funding amount, and the percent of the project that is unfunded. Also included is a brief description of the project and what components are unfunded. Unfunded Needs Lists follow the project pages within each department's section. For a complete list of all projects with unfunded needs, refer to Schedule VI in the Financial Summary section.

Fire-Rescue **Unfunded Needs List**

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Bldg - Pub Safety - Fire Fac / Struct				
Fire Station No. 01 - Downtown / S00786	6,317,116	5,800,000	91.8%	This project provides for asbestos removal, dormitory remodel and a new exhaust extraction system at the fire station located at 1222 First Avenue in Downtown. The total estimated project cost of $6.3 million includes an unfunded amount of $5.8 million that would be used for reconstruction.

Funding Sources

The Capital Improvements Program (CIP) uses a variety of funding sources to support projects. This section outlines some of the more common funding sources used in the CIP. In addition, Schedule II in the Financial Summary section provides a summary of the CIP by funding source type.

Bond Financing

Bond financing is a long-term borrowing tool used to meet the City's cash flow needs and to provide funds for capital projects. In Fiscal Year 2009, the City Council approved a private financing agreement to provide funding for deferred capital projects throughout the City. The list of deferred capital projects includes improvements to City streets, buildings, and storm drains.

Capital Outlay

Capital Outlay Funds are used exclusively for the acquisition, construction, and completion of permanent public improvements or real property; replacement or reconstruction of public facilities; and other improvements of a permanent character. Repair or maintenance expenditures cannot be made from the Capital Outlay Funds. Revenue for the Capital Outlay Fund is derived primarily from the sale of City-owned property but may also come from other sources per Section 77 of the San Diego City Charter. In addition, San Diego City Ordinance No. 12685 (New Series) further specifies that all proceeds from sales or leases of the Pueblo Lands of San Diego be utilized to finance police substations and other permanent improvements for police purposes.

Development Impact Fees (DIF)

Development impact fees (DIF) are collected to mitigate the impact of new development in urbanized communities that are near build-out. The amount of the DIF is based on a portion of the financing needed for identified public facilities. Property being developed is assessed the fee(s) at the time the building permit is issued.

Donations and Developer Funding

Projects may be funded by contributions and/or donations from private sources, such as residents, developers, private organizations, and businesses. Contributions by developers and vendors may be reimbursed by City funds in future years.

Enterprise Funds

Enterprise Funds account for specific services that are funded directly by fees and charges to users. These include the services provided by Public Utilities, Environmental Services, Airports and Golf Courses. These funds are intended to be fully self-supporting and are not typically subsidized by any general revenue or taxes. Within each Enterprise Fund, budgets are developed which are sufficient to fund current year operations and maintenance expenses, as well as provide for current and future years' upgrade, replacement, and expansion-related capital construction requirements.



Facilities Benefit Assessments

Facilities benefit assessments (FBA) provide 100 percent of funding for public facilities projects that service a designated area of benefit and are identified in the public facilities financing plan. The

dollar amount of the assessment is based upon the cost of each public facility equitably distributed over a designated area of benefit in the community planning area. Assessments are recorded as liens with the County Assessor's Office. Property being developed is assessed at the time the building permit is issued. The amount of the assessment is determined by the type and size of the development.

General Fund

Some allocations to the CIP budget are allocated from the operating budget of General Fund departments.

Grants

Some projects are entirely or partially funded by grants and reimbursements from the State and federal government and other agencies. The receipts of certain grants and reimbursements typically follow the award of contracts; therefore, other City funding is programmed for front-end financing of the total estimated project costs. Grant funding includes State and federal grants and grants from proceeds from State bond issuances. For example, Community Development Block Grant (CDBG) funding is programmed in accordance with Council Policy 700-2 (amended November 24, 2009). CIP priorities are developed irrespective of whether or not CDBG funding is to be received by the City. CDBG funding is to be used to supplement the City's CIP program and not as a substitute for other City funding.

Internal Service Funds

Internal Service Funds are established for the financing of goods or services provided by one City department to another City department on a cost-reimbursement basis. Examples of Internal Service Funds used in the CIP budget are the Energy Conservation Program Fund and the Fleet Services Internal Service Fund.



Maintenance Assessment Districts

Maintenance Assessment Districts (MADs) are established by the City of San Diego as a means of providing property owners with the opportunity to assess themselves to pay for enhanced improvements, maintenance, services and activities. Certain projects requested by the district may be capital in nature and are funded by the specific MAD. MAD budgets are developed with sufficient funding for current year maintenance and capital projects.

Mission Bay and Regional Park Improvements Funds

Mission Bay rents and concessions revenue is allocated to the Mission Bay and Regional Park Improvements Funds in accordance with the San Diego City Charter, Article V, Section 55.2. The funds in the Mission Bay Improvements Fund may only be expended in Mission Bay Park for permanent capital improvements and capital deferred maintenance of existing facilities, as well as to improve environmental conditions consistent with the Mission Bay Park Master Plan. The funds in the Regional Parks Improvements Fund may only be expended for capital improvements in San Diego's regional parks. The City of San Diego's regional parks include Chollas Lake Park, Balboa Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and parks.

Redevelopment Funding



The Redevelopment Agency of the City of San Diego was created by the City Council in 1958 to alleviate conditions of urban blight in designated areas of the City. Funds collected are utilized based on the State of California's Health and Safety Code (Section 33000 et seq.), also known as the "California Community Redevelopment Law." The law outlines procedures to determine what development, reconstruction, and rehabilitation are needed and desirable. It also defines the financial tools, legal authority, and citizen participation necessary to successfully implement adopted redevelopment plans. The law is designed to promote an improved and safer neighborhood environment and a restoration of community pride.

Special Revenue Funds

Special Revenue Funds account for revenue received for specifically identified purposes. Examples of Special Revenue Funds used in the CIP budget are the Concourse & Parking Garages Operating, Environmental Growth, Fire/Emergency Medical Services Transport and QUALCOMM Stadium Funds.

TransNet Funds

TransNet, a one-half cent local sales tax, is used for traffic congestion relief and transportation improvements. In addition to roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects. TransNet includes a Maintenance of Effort (MOE) provision to guarantee that the City spends a certain amount of discretionary funds on the maintenance and improvement of the public right-of-way. The City utilizes TransNet cash for projects as much as possible in an attempt to minimize the issuance of bonds due to added costs of debt service. TransNet Commercial Paper is a borrowing tool that can be used to raise cash needed to cover cash-flow deficits and is generally viewed as a lower-cost alternative to bank loans. In an attempt to further minimize debt service costs, the issuance of TransNet Commercial Paper may be utilized when feasible.

Utilities Undergrounding Program Fund

This fund provides for the undergrounding of City utilities. San Diego Gas & Electric (SDG&E) includes a surcharge for the undergrounding of utilities on electric bills. This amount is deposited with the City to be used solely for the undergrounding of electrical lines and associated activities.

Unidentified Funding

Some projects may lack sufficient identified funding to complete the project. These projects display an "unidentified funding" amount in the project pages. Each project with an unidentified amount is summarized in each department's Unfunded Needs List. A complete list of all projects with unidentified funding is provided in Schedule V in the Financial Summary.

Community Planning

The City's General Plan

The City of San Diego General Plan (2008) sets out a long-range vision and policy framework for how the City should plan for projected growth and development, provide public services, and maintain the qualities that define San Diego over the next 20 to 30 years.

The General Plan provides guidance on how to design infill development and reinvest in existing communities to support long term growth, since less than four percent of the City's land remains vacant and available for new development. It has a strong sustainability focus through policies addressing transit/land use coordination; climate change; healthy, walkable communities; green buildings; clean technology industries; water and energy conservation and management; and urban forestry. In addition, the General Plan features protections for prime industrial lands, strategies for providing urban parks, "toolboxes" to implement mobility strategies, and policies designed to further the preservation of San Diego's historical and cultural resources. The General Plan was structured to work in concert with the City's community plans.

The General Plan includes the City of Villages strategy to focus growth into mixed-use villages that are pedestrian-friendly districts, of different scales, linked to the transit system. Each village is envisioned as unique to the community in which it is located, yet all villages would be pedestrian-friendly and characterized by inviting, accessible and attractive streets and public spaces. Individual villages are intended to offer a variety of housing types and affordability levels. The strategy draws upon the character and strengths of San Diego's natural environment, distinctive neighborhoods, and activity centers that together form the City as a whole.

The General Plan is comprised of an introductory Strategic Framework section and the following elements: Land Use and Community Planning; Mobility; Economic Prosperity; Public Facilities, Services and Safety; Urban Design; Recreation; Historic Preservation; Conservation; and Noise. The Housing Element update was adopted separately in 2006 and is provided under separate cover from the rest of the 2008 General Plan. The policies within each element were developed with ten guiding principles in mind. These principles are to achieve:

1. An open space network formed by parks, canyons, river valleys, habitats, beaches, and ocean;
2. Diverse residential communities formed by the open space network;
3. Compact and walkable mixed-use villages of different scales within communities;
4. Employment centers for a strong economy;
5. An integrated regional transportation network of walkways, bikeways, transit, roadways, and freeways that efficiently link communities and villages to each other and to employment centers;
6. High quality, affordable, and well-maintained public facilities to serve the City's population, workers, and visitors;
7. Historic districts and sites that respect our heritage;
8. Balanced communities that offer opportunities for all San Diegans and share citywide responsibilities;
9. A clean and sustainable environment; and,
10. A high aesthetic standard.

Capital Improvements Program
Community Planning



The Public Facilities, Services and Safety Element of the General Plan includes policies on the prioritization and provision of public facilities and services, evaluation of new growth, guidelines for implementing a financing strategy, and guidelines for the provision of specific facilities. This element discusses City challenges, including a public facilities deficit, and recommends that facilities deficiencies be remedied through diverse funding strategies such as joint-use, more-efficient resource allocations, and fiscal reform efforts that provide equitable redistribution of revenues to the City from the state.

Implementation of the General Plan is being accomplished through a broad range of legislative and regulatory actions that influence private and public development. The General Plan Action Plan identifies measures and timeframes for implementing General Plan policies. The Action Plan highlights eight key initiatives which are critical to General Plan implementation, as follows: Community Plan Updates, Climate Change Initiatives, Water Supply and Conservation Efforts, Land Development Code (LDC) Amendments, Public Facilities Finance Strategy, Economic Development Strategic Plan, Parks Master Plan, and Historic Preservation Incentives. In addition, the General Plan is consistent with the Regional Comprehensive Plan and will contribute to the San Diego Association of Governments' efforts to create a Sustainable Communities Strategy that meets regional greenhouse gas emission reduction targets.

Community Plans

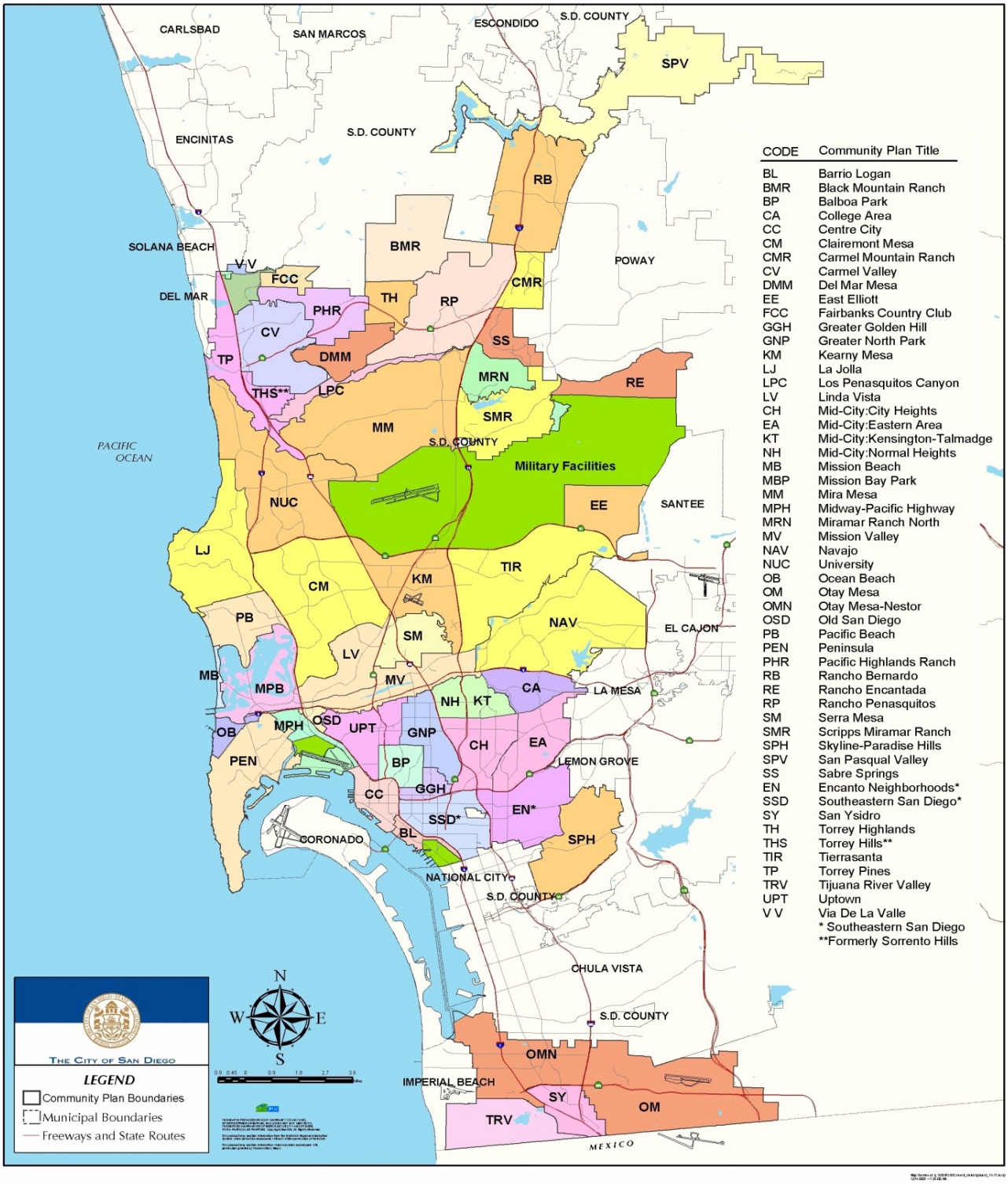
The City's community plans contain additional detailed planning guidance and are a part of the General Plan. Community plans establish specific recommendations and objectives in a given community for future land uses and public improvements. The community plan provides a long range physical development guideline for elected officials and citizens engaged in community development. Citizen involvement has been a long-standing concept in the City of San Diego. In the 1960s and 1970s, the City Council adopted policies that established and recognized community planning groups as formal mechanisms for community input in the decision-making processes. Community planning groups provide citizens with an opportunity for involvement in advising the City Council, the Planning Commission, and other decision makers on development projects, community plan amendments, rezoning projects, and public facilities. The recommendations of the planning groups are integral components of the planning process.

The General and community plans are policy documents, which require regulatory tools and programs to help implement their goals and standards. The implementation tools for planning documents include the Municipal Code, the Multiple Species Conservation Program (MSCP), zoning, Neighborhood Code Compliance, facilities financing plans, and redevelopment plans. These regulations and programs help guide land use, development, and design.

CIP Conformance to the City's General Plan and Community Plans

The capital improvement projects in the current budget were reviewed for conformance with the City's General Plan and Community Plans, as required by Council Policy 000-02. The entire process is outlined in the May 13, 2011 Capital Improvement Program Conformance Report to the City's Planning Commission. These capital improvement projects were found to be consistent with the General Plan, relevant community plans, and facilities financing plans.

Community Planning Areas

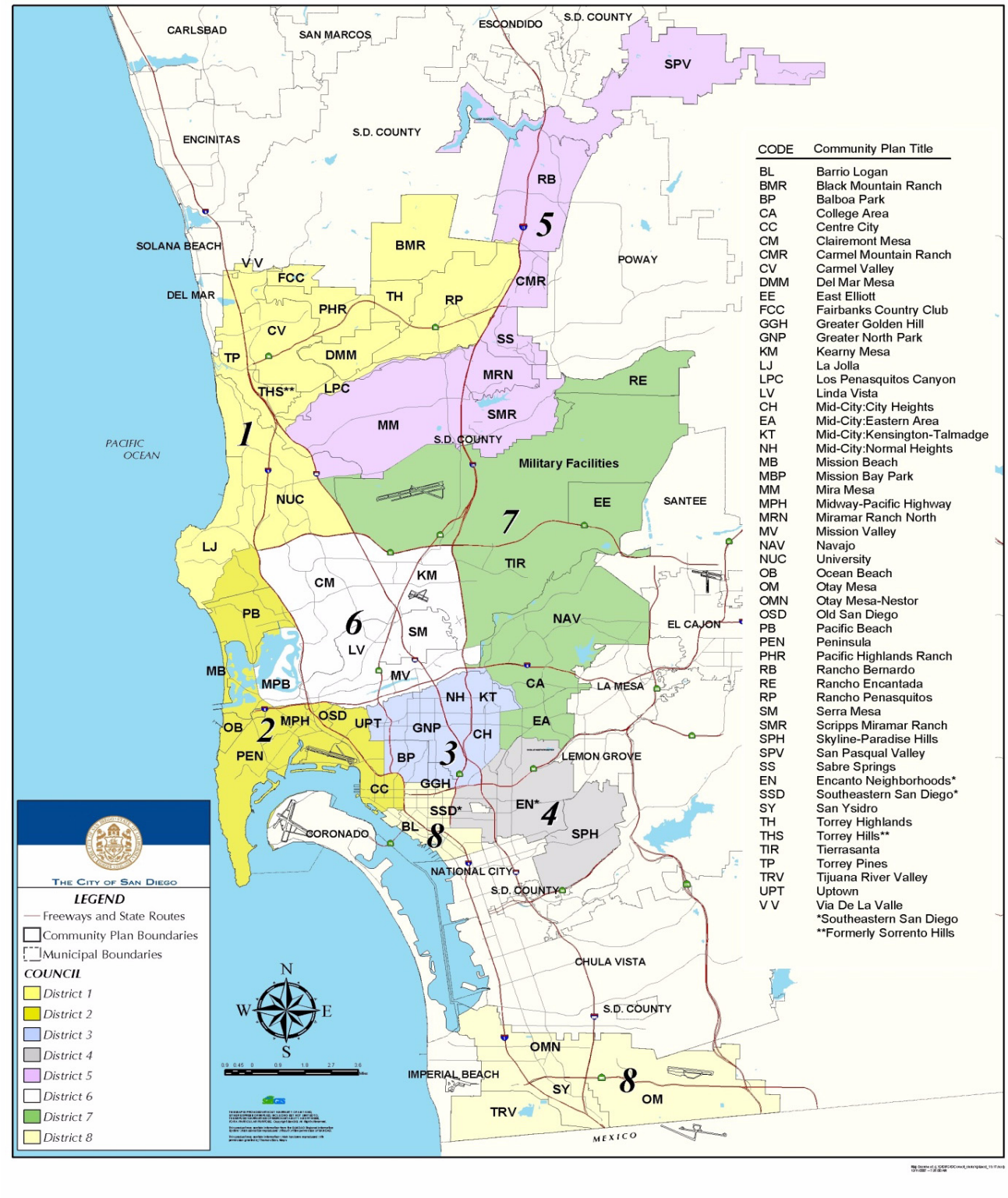


CODE	Community Plan Title
BL	Barrio Logan
BMR	Black Mountain Ranch
BP	Balboa Park
CA	College Area
CC	Centre City
CM	Clairemont Mesa
CMR	Carmel Mountain Ranch
CV	Carmel Valley
DMM	Del Mar Mesa
EE	East Elliott
FCC	Fairbanks Country Club
GGH	Greater Golden Hill
GNP	Greater North Park
KM	Kearny Mesa
LJ	La Jolla
LPC	Los Penasquitos Canyon
LV	Linda Vista
CH	Mid-City:City Heights
EA	Mid-City:Eastern Area
KT	Mid-City:Kensington-Talmadge
NH	Mid-City:Normal Heights
MB	Mission Beach
MBP	Mission Bay Park
MM	Mira Mesa
MPH	Midway-Pacific Highway
MRN	Miramar Ranch North
MV	Mission Valley
NAV	Navajo
NUC	University
OB	Ocean Beach
OM	Otay Mesa
OMN	Otay Mesa-Nestor
OSD	Old San Diego
PB	Pacific Beach
PEN	Peninsula
PHR	Pacific Highlands Ranch
RB	Rancho Bernardo
RE	Rancho Encantada
RP	Rancho Penasquitos
SM	Serra Mesa
SMR	Scripps Miramar Ranch
SPH	Skyline-Paradise Hills
SPV	San Pasqual Valley
SS	Sabre Springs
EN	Encanto Neighborhoods*
SSD	Southeastern San Diego*
SY	San Ysidro
TH	Torrey Highlands
THS	Torrey Hills**
TIR	Tierrasanta
TP	Torrey Pines
TRV	Tijuana River Valley
UPT	Uptown
V V	Via De La Valle

* Southeastern San Diego
**Formerly Sorrento Hills

Capital Improvements Program
Community Planning

Community Planning Areas by Council District



Financial Summary

Schedule I: Fiscal Year 2012 Capital Improvement Projects by Fund

Fund and Project	Department	Project Type	FY2012 Adopted
Balboa Park Golf Course CIP Fund			
Balboa Park Golf Course / **AEA00002**	Park & Recreation	Golf Courses	$ 300,000
Total Balboa Park Golf Course CIP Fund			**$** 300,000
Brown Field Special Aviation			
Brown Field / **AAA00002**	Airports	Airport Assets	$ 1,371,531
Brown Field Electrical Upgrade / **S00773**	Airports	Airport Assets	24,260
Total Brown Field Special Aviation			**$** 1,395,791
C.O.-Pueblo Land/Pol. Decentra			
Police Range Refurbishment / **S10118**	Police	Bldg - Pub Safety - Police Fac / Struct	$ 1,822,864
Total C.O.-Pueblo Land/Pol. Decentra			**$** 1,822,864
CIP Contributions from General Fund			
Americans with Disabilities Improvements / **ABE00001**	Public Works - General Services	Bldg - Other City Facility / Structures	$ 1,531,029
Drainage Projects / **ACA00001**	Transportation & Storm Water	Drainage - Storm Drain Pipes	500,082
SDFD Station Alerting / **L12002**	Fire-Rescue	Bldg - Pub Safety - Fire Fac / Struct	1,700,000
Supplier Relationship Management - SAP / **S12021**	Enterprise Resource Planning	Bldg - Other City Facility / Structures	900,000
Watershed CIP / **ACC00001**	Transportation & Storm Water	Drainage - Best Mgt Practices (BMPs)	799,918
Total CIP Contributions from General Fund			**$** 5,431,029
Caminito Santa Fe MAD CIP			
Camino Santa Fe Median Improvements / **S10037**	Park & Recreation	Trans - Roadway - Enhance/Scape/Medians	$ 30,000
Total Caminito Santa Fe MAD CIP			**$** 30,000
Concourse and Parking Garages Operating Fund			
Evan V. Jones Parkade Parking Equipment Upgrade / **S11034**	Real Estate Assets	Bldg - Other City Facility / Structures	$ 100,000
Total Concourse and Parking Garages Operating Fund			**$** 100,000

Schedule I: Fiscal Year 2012 Capital Improvement Projects by Fund *(cont'd)*

Fund and Project	Department	Project Type	FY2012 Adopted
Deferred Maint Revenue 2009A-Project			
City Facilities Improvements / **ABT00001**	Public Works - General Services	Bldg - Other City Facility / Structures	$ 300,000
Total Deferred Maint Revenue 2009A-Project			**$** 300,000
Del Mar Terrace CIP Fund			
Del Mar Terrace Street Improvements / **S10038**	Park & Recreation	Trans - Roadway	$ 65,000
Total Del Mar Terrace CIP Fund			**$** 65,000
Energy Conservation Program CIP Fund			
Police Headquarters Cogeneration Repower Project / **S10131**	Police	Bldg - Pub Safety - Police Fac / Struct	$ 33,085
Total Energy Conservation Program CIP Fund			**$** 33,085
Equipment Division CIP Fund			
Fitting Facility Expansion / **S10042**	Public Works - General Services	Bldg - Operations Facility / Structures	$ 175,000
Total Equipment Division CIP Fund			**$** 175,000
Grant Fund - State			
Library Collection Conversion to RFID / **S12000**	Library	Bldg - Libraries	$ 700,000
Total Grant Fund - State			**$** 700,000
Metro Sewer Utility - CIP Funding Source			
MBC Biosolids Storage Silos / **S00322**	Public Utilities	Bldg - MWWD - Treatment Plants	$ 5,294,557
Metro Facilities Control Systems Upgrade / **L10000**	Public Utilities	Bldg - MWWD - Treatment Plants	700,000
PS2 Power Reliability & Surge Protection / **S00312**	Public Utilities	Bldg - MWWD - Pump Stations	250,000
Point Loma Grit Processing Improvements / **S00315**	Public Utilities	Bldg - MWWD - Treatment Plants	3,750,000
Total Metro Sewer Utility - CIP Funding Source			**$** 9,994,557
Mid-City CIP Fund			
El Cajon Boulevard Streetscape Improvements / **S00826**	Park & Recreation	Trans - Roadway - Enhance/Scape/Medians	$ 50,000
Total Mid-City CIP Fund			**$** 50,000

Schedule I: Fiscal Year 2012 Capital Improvement Projects by Fund *(cont'd)*

Fund and Project	Department	Project Type	FY2012 Adopted
Mission Bay Golf Course CIP Fund			
Mission Bay Golf Course and Practice Center / **AEA00003**	Park & Recreation	Golf Courses	$ 300,000
Total Mission Bay Golf Course CIP Fund			**$** 300,000
Mission Hills Special Lighting MAD			
Mission Hills Historic Street Lighting / **S11008**	Park & Recreation	Trans - Roadway - Street Lighting	$ 211,243
Total Mission Hills Special Lighting MAD			**$** 211,243
Mission Valley-Urban Comm.			
Fire Station No. 45 - East Mission Valley / **S00688**	Fire-Rescue	Bldg - Pub Safety - Fire Fac / Struct	$ 3,000,000
State Route 163/Friars Road / **S00851**	Transportation & Storm Water	Trans - Bridge - Vehicular	5,075,500
Total Mission Valley-Urban Comm.			**$** 8,075,500
Montgomery Field Special Aviation			
Montgomery Field / **AAA00001**	Airports	Airport Assets	$ 1,796,497
Montgomery Field Rehabilitation / **S00680**	Airports	Airport Assets	218,222
Total Montgomery Field Special Aviation			**$** 2,014,719
Muni Sewer Utility - CIP Funding Source			
CIS ERP Implementation / **S11100**	Public Utilities	Bldg - Other City Facility / Structures	$ 1,409,814
Harbor Drive Trunk Sewer Replacement / **S00336**	Public Utilities	Wastewater - Collection Sys - Trunk Swr	4,000,000
Metropolitan Waste Water Department Trunk Sewers / **AJB00001**	Public Utilities	Wastewater - Collection Sys - Trunk Swr	13,020,462
Pump Station 64,65, Penasquitos, E Mission Gorge / **ABP00003**	Public Utilities	Bldg - MWWD - Pump Stations	1,173,400
Pump Station 84 Upgrade & Pump Station 62 Abandon / **S00308**	Public Utilities	Bldg - MWWD - Pump Stations	3,926,100
Sewer Main Replacements / **AJA00001**	Public Utilities	Wastewater - Collection Sys - Main	30,000,000
Total Muni Sewer Utility - CIP Funding Source			**$** 53,529,776
North Park CIP Fund			
Switzer Canyon/30th Street Bridge Enhancement Prgm / **S10054**	Park & Recreation	Trans - Roadway - Enhance/Scape/Medians	$ 5,000
Total North Park CIP Fund			**$** 5,000

Schedule I: Fiscal Year 2012 Capital Improvement Projects by Fund *(cont'd)*

Fund and Project	Department	Project Type	FY2012 Adopted
PV Est-Other P & R Facilities			
Canyonside Community Park Improvements / **S12004**	Park & Recreation	Parks - Miscellaneous Parks	$ 300,000
Rancho Penasquitos Skate Park / **S12002**	Park & Recreation	Parks - Miscellaneous Parks	320,000
Rancho Penasquitos Towne Centre Park Improvements / **S12003**	Park & Recreation	Parks - Miscellaneous Parks	75,000
Total PV Est-Other P & R Facilities			**$** 695,000
Park North-East - Park Dev Fd			
McKinley Elementary School Joint Use Improvements / **S12001**	Park & Recreation	Parks - Miscellaneous Parks	$ 107,000
Total Park North-East - Park Dev Fd			**$** 107,000
Penasquitos East Trust			
Rancho Penasquitos Monument Signs / **S10032**	Park & Recreation	Trans - Roadway - Enhance/Scape/Medians	$ 69,475
Total Penasquitos East Trust			**$** 69,475
Private & Others Contrib-CIP			
Scripps Ranch/Mira Mesa Medians Project / **S00838**	Transportation & Storm Water	Trans - Roadway - Enhance/Scape/Medians	$ 156,676
Total Private & Others Contrib-CIP			**$** 156,676
Rancho Bernardo MAD CIP			
Convert RB Medians-Asphalt to Concrete / **L12000**	Park & Recreation	Trans - Roadway - Enhance/Scape/Medians	$ 135,673
Pomerado Rd Median Improvements-n/o of R Bernardo / **S10035**	Park & Recreation	Trans - Roadway - Enhance/Scape/Medians	175,000
Rancho Bernardo Road Streetscape / **S12006**	Park & Recreation	Trans - Roadway - Enhance/Scape/Medians	50,000
Welcome to Rancho Bernardo Signs / **S10036**	Park & Recreation	Trans - Roadway - Enhance/Scape/Medians	45,367
Total Rancho Bernardo MAD CIP			**$** 406,040
Refuse Disposal CIP Fund			
Arizona Street Landfill Closure and Modifications / **S00682**	Environmental Services	Landfills - Supporting Fac / Struct	$ 1,800,000
Environmental Services Facilities Improvements / **ABT00005**	Environmental Services	Bldg - Other City Facility / Structures	115,090
Future Waste Mgmt Disposal & Processing Facilities / **S01088**	Environmental Services	Landfills - Supporting Fac / Struct	1,750,000
Groundwater Monitoring Network / **AKC00001**	Environmental Services	Landfills	270,000

Schedule I: Fiscal Year 2012 Capital Improvement Projects by Fund *(cont'd)*

Fund and Project	Department	Project Type	FY2012 Adopted
Minor Improvements to Landfills / **AFA00001**	Environmental Services	Landfills	270,000
South Chollas Landfill / **S00776**	Environmental Services	Landfills - Supporting Fac / Struct	43,000
South Chollas Landfill Improvements / **S00684**	Environmental Services	Landfills - Supporting Fac / Struct	1,300,000
West Miramar Refuse Disposal Facility - Phase 2 / **S01074**	Environmental Services	Landfills	300,000
Total Refuse Disposal CIP Fund			**$** 5,848,090
Regional Park Improvements Fund			
Regional Park Improvements / **AGF00005**	Park & Recreation	Parks - Miscellaneous Parks	$ 2,281,433
Total Regional Park Improvements Fund			**$** 2,281,433
Talmadge CIP Fund			
Talmadge Historic Gates / **L12001**	Park & Recreation	Trans - Roadway - Enhance/Scape/Medians	$ 113,101
Total Talmadge CIP Fund			**$** 113,101
Torrey Corner Mitigation Fund			
Torrey Hills SDG&E Easement Enhancement / **S11006**	Park & Recreation	Trans - Roadway - Enhance/Scape/Medians	$ 141,000
Total Torrey Corner Mitigation Fund			**$** 141,000
Torrey Highlands MAD Fund			
Torrey Highlands Community ID and Enhancement / **S11009**	Park & Recreation	Trans - Roadway - Enhance/Scape/Medians	$ 25,000
Total Torrey Highlands MAD Fund			**$** 25,000
Torrey Pines Golf Course CIP Fund			
Torrey Pines Golf Course / **AEA00001**	Park & Recreation	Golf Courses	$ 1,100,000
Total Torrey Pines Golf Course CIP Fund			**$** 1,100,000
TransNet Extension Congestion Relief Fund			
25th Street Renaissance Project / **S00985**	Transportation & Storm Water	Trans - Signals - Calming/Speed Abatemt	$ 700,000
Bayshore Bikeway / **S00944**	Transportation & Storm Water	Trans - Bicycle Facilities (All Class.)	150,000
Carmel Valley Road Enhancement Project / **S00859**	Transportation & Storm Water	Trans - Roadway - Enhance/Scape/Medians	25,000
Drainage Projects / **ACA00001**	Transportation & Storm Water	Drainage - Storm Drain Pipes	824,918

Schedule I: Fiscal Year 2012 Capital Improvement Projects by Fund *(cont'd)*

Fund and Project	Department	Project Type	FY2012 Adopted
Five Year CIP Planning / **AID00003**	Transportation & Storm Water	Trans - Roadway	50,000
Install T/S Interconnect Systems / **AIL00002**	Transportation & Storm Water	Trans - Signals - Traffic Signals	150,000
Installation of City Owned Street Lights / **AIH00001**	Transportation & Storm Water	Trans - Roadway - Street Lighting	100,000
Juan Street Concrete Street / **S00602**	Transportation & Storm Water	Trans - Roadway	1,468,369
Median Installation / **AIG00001**	Transportation & Storm Water	Trans - Roadway - Enhance/Scape/Medians	297,000
Minor Bike Facilities / **AIA00001**	Transportation & Storm Water	Trans - Bicycle Facilities (All Class.)	15,000
New Walkways / **AIK00001**	Transportation & Storm Water	Trans - Ped Fac - Sidewalks	375,000
North Torrey Pines Road Bridge/ Los Penasquitos / **S00935**	Transportation & Storm Water	Trans - Bridge - Vehicular	400,000
Otay Mesa Truck Route Phase 3 / **S00724**	Transportation & Storm Water	Trans - Roadway	300,000
Otay Mesa Truck Route Phase 4 / **S11060**	Transportation & Storm Water	Trans - Roadway	300,000
Palm Avenue Roadway Improvements / **S00913**	Transportation & Storm Water	Trans - Roadway	2,255,000
Replace Obsolete T/S Controllers / **AIL00010**	Transportation & Storm Water	Trans - Signals - Traffic Signals	75,000
School Traffic Safety Improvements / **AIK00002**	Transportation & Storm Water	Trans - Ped Fac - Sidewalks	200,000
State Route 163/Friars Road / **S00851**	Transportation & Storm Water	Trans - Bridge - Vehicular	5,378,531
Streamview Drive Improvements / **S00864**	Transportation & Storm Water	Trans - Roadway	200,000
Torrey Pines Road Slope Restoration / **S00877**	Transportation & Storm Water	Trans - Roadway - Erosion/Slope/Ret Wall	540,000
Traffic Calming / **AIL00001**	Transportation & Storm Water	Trans - Signals - Traffic Signals	200,000
Traffic Signals - Citywide / **AIL00004**	Transportation & Storm Water	Trans - Signals - Traffic Signals	450,000
Traffic Signals Modification / **AIL00005**	Transportation & Storm Water	Trans - Signals - Traffic Signals	850,000
Transportation Grant Match / **AID00002**	Transportation & Storm Water	Trans - Roadway	300,000
West Mission Bay Drive Bridge Over San Diego River / **S00871**	Transportation & Storm Water	Trans - Bridge - Vehicular	100,000
Total TransNet Extension Congestion Relief Fund			$ 15,703,818
Underground Surcharge CIP Fund			
Utilities Undergrounding Program / **AID00001**	Transportation & Storm Water	Trans - Roadway	$ 15,000,000
Total Underground Surcharge CIP Fund			$ 15,000,000
Water Utility - CIP Funding Source			
30th Street Pipeline Replacement / **S12010**	Public Utilities	Water - Distribution Sys - Transmission	$ 100,000

Schedule I: Fiscal Year 2012 Capital Improvement Projects by Fund *(cont'd)*

Fund and Project	Department	Project Type	FY2012 Adopted
69th & Mohawk Pump Station / **S12011**	Public Utilities	Bldg - Water - Pump Stations	250,000
Alvarado 2nd PL Exten & Morena Blvd CI / **S12013**	Public Utilities	Water - Distribution Sys - Transmission	250,000
Barrett Flume Cover / **S10013**	Public Utilities	Bldg - Water - Reservoirs/Dams	400,000
CIS ERP Implementation / **S11100**	Public Utilities	Bldg - Other City Facility / Structures	1,409,814
Catalina 12inch Cast Iron Mains / **S12008**	Public Utilities	Water - Distribution Sys - Transmission	100,000
Chollas Building / **S11025**	Public Utilities	Bldg - Operations Facility / Structures	2,200,000
Cielo & Woodman Pump Station / **S12012**	Public Utilities	Bldg - Water - Pump Stations	100,000
Dams and Reservoirs / **ABK00001**	Public Utilities	Bldg - Water - Reservoirs/Dams	824,304
Del Mar Heights East Segment / **S12017**	Public Utilities	Water - Distribution Sys - Transmission	100,000
El Capitan Potable Water Segment / **S12007**	Public Utilities	Water - Distribution Sys - Transmission	250,000
El Monte Pipeline #2 / **S10008**	Public Utilities	Water - Distribution Sys - Distribution	1,000,000
Freeway Relocation / **AKB00002**	Public Utilities	Water - Distribution Sys - Distribution	250,000
Groundwater Asset Development Program / **ABM00001**	Public Utilities	Bldg - Water - Wells	900,000
Harbor Drive Pipeline / **S00019**	Public Utilities	Water - Distribution Sys - Transmission	200,000
La Jolla Scenic Drive 16inch Main / **S12009**	Public Utilities	Water - Distribution Sys - Transmission	100,000
Lower Otay Outlet Tower / **S12018**	Public Utilities	Bldg - Water - Reservoirs/Dams	168,248
Montezuma Pipeline/Mid-City Pipeline Phase II / **S11026**	Public Utilities	Water - Distribution Sys - Distribution	363,562
Morena Reservoir Outlet Tower Upgrade / **S00041**	Public Utilities	Bldg - Water - Reservoirs/Dams	67,505
Otay 1st / 2nd PL Abandonment West of Highland / **S12016**	Public Utilities	Water - Distribution Sys - Transmission	100,000
Otay 1st/2nd Pipeline Abandonment East of Highland / **S11027**	Public Utilities	Water - Distribution Sys - Transmission	1,000,000
Pacific Beach Pipeline / **S12015**	Public Utilities	Water - Distribution Sys - Transmission	250,000
Pressure Reduction Facility Upgrades / **AKA00002**	Public Utilities	Water - Distribution Sys - Transmission	500,000
Recycled Water Tank Modifications / **S12014**	Public Utilities	Reclaimed Water System - Reservoirs	250,000
South Bay Reclamation System / **S00018**	Public Utilities	Reclaimed Water System - Pipelines	150,000
Standpipe and Reservoir Rehabilitations / **ABL00001**	Public Utilities	Bldg - Water - Standpipes	4,486,986
University Ave Pipeline Replacement / **S11021**	Public Utilities	Water - Distribution Sys - Distribution	560,000
Upas Street Pipeline Replacement / **S11022**	Public Utilities	Water - Distribution Sys - Distribution	1,575,000

Schedule I: Fiscal Year 2012 Capital Improvement Projects by Fund *(cont'd)*

Fund and Project	Department	Project Type	FY2012 Adopted
Water Group 787 / **S11108**	Public Utilities	Water - Distribution Sys - Distribution	7,342,159
Water Group Job 915 (3012) / **S10123**	Public Utilities	Water - Distribution Sys - Distribution	7,887,022
Water Main Replacements / **AKB00003**	Public Utilities	Water - Distribution Sys - Distribution	39,912,978
Water Pump Station Restoration / **ABJ00001**	Public Utilities	Bldg - Water - Pump Stations	8,823,952
Total Water Utility - CIP Funding Source			$ 81,871,530
Grand Total			$ 208,051,727

Financial Summary

Schedule II: Capital Improvements Program by Funding Source

Funding Source	Expended/ Encumbered	Continuing Appropriations	FY2012 Adopted	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Funding Source Total
Airport Funds	2,467,228	3,956,756	3,410,510	–	16,140,140	–	25,974,634
Bond Financing	5,832,808	0	–	–	–	–	5,832,808
Capital Outlay - Land Sales	22,786,598	31,727,670	–	–	–	–	54,514,268
Capital Outlay - Other	5,890,370	137,139	–	–	–	–	6,027,509
Capital Outlay - Police Decentralization Land Sales	–	–	1,822,864	–	–	–	1,822,864
Concourse & Parking Garages Operating Fund	6,946	443,054	100,000	–	–	–	550,000
Deferred Capital Projects Bonds	68,590,117	34,407,883	300,000	100,000,000	400,000,000	–	603,298,000
Developer Funding	13,088,394	849,038	836,000	–	4,620,000	–	19,393,432
Development Impact Fees	36,080,675	21,503,932	8,182,500	–	477,000	–	66,244,106
Donations	43,595,645	5,165,494	156,676	32,765,975	14,000,000	–	95,683,791
ERP Funding	38,126,745	(1,745)	–	–	–	–	38,125,000
Energy Conservation Program Fund	–	1,150,000	33,085	–	–	–	1,183,085
Energy Upgrades CEC Loan Fund	1,156,963	3,950,280	–	–	–	–	5,107,243
Environmental Growth Funds	2,091,506	1,554,998	–	–	–	–	3,646,504
Facilities Benefit Assessments	322,106,967	154,208,130	–	30,367,337	124,479,910	–	631,162,345
Federal Grants	58,557,632	19,667,641	–	29,472,410	92,540,869	–	200,238,551
Fiesta Island Sludge Mitigation Fund	507,302	3,023,657	–	–	–	–	3,530,959
Fire/Emergency Medical Services Transport Fund	–	400,000	–	–	–	–	400,000
Fleet Services Internal Service Fund	42,633	807,367	175,000	–	–	–	1,025,000
Gas Tax Fund	1,482,163	–	–	–	–	–	1,482,163
General Fund	28,052,712	6,376,730	5,431,029	–	–	–	39,860,472
Golf Course Enterprise Fund	6,322,854	8,123,100	1,700,000	–	3,540,000	–	19,685,954
Habitat Acquisition Fund	4,051,422	12,782	–	–	–	–	4,064,205
Infrastructure Improvement Funds	520,501	306,671	–	–	–	–	827,172
Library System Improvement Fund	16,331,445	988,907	–	–	–	–	17,320,352
Maintenance Assessment Districts	2,369,780	4,551,437	974,859	–	1,688,361	–	9,584,437
Mission Bay Improvements Fund	1,553,849	4,037,642	–	–	–	–	5,591,491
Mission Trails Regional Park Fund	663,913	388,916	–	–	–	–	1,052,829
Other Funding	821,658,745	11,671,951	–	–	–	–	833,330,696
Other Grants	18,773,092	1,742,674	–	823,429	–	–	21,339,196

Schedule II: Capital Improvements Program by Funding Source *(cont'd)*

Funding Source	Expended/ Encumbered	Continuing Appropriations	FY2012 Adopted	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Funding Source Total
Parking Meter Districts	1,177,183	6,932	–	–	–	–	1,184,115
Proposition 42 - Transportation Relief Fund	4,986,120	189,746	–	–	–	–	5,175,866
QUALCOMM Stadium Fund	137,000	1,363,000	–	–	3,750,000	–	5,250,000
Recycling Fund	137,984	517,985	–	–	–	–	655,969
Redevelopment Funding	31,738,819	5,209,651	–	1,150,000	–	–	38,098,469
Refuse Disposal Fund	62,361,859	31,878,772	5,848,090	–	18,523,000	–	118,611,721
Regional Park Improvements Fund	3,554,459	8,266,241	2,281,433	–	12,500,000	–	26,602,133
San Diego Association of Governments	41,010,213	–	–	–	–	–	41,010,213
San Diego Unified School District	19,085,821	1,120,179	–	–	–	–	20,206,000
Sea World Traffic Mitigation Fund	1,089,116	2,910,884	–	–	–	–	4,000,000
Sewer Funds	268,373,455	185,370,137	63,524,333	–	527,822,221	–	1,045,090,146
State Grants	92,579,752	30,929,579	700,000	6,068,000	–	–	130,277,331
Storm Drain Fund	556,500	–	–	–	–	–	556,500
TransNet	98,555,359	8,322,419	–	–	–	–	106,877,778
TransNet - Extension	23,079,351	23,160,714	15,703,818	899,307	45,068,765	–	107,911,954
TransNet - Extension ARRA Exchange	5,381,594	8,736,006	–	–	–	–	14,117,600
TransNet - Extension Bikeways	2,347,684	1,813,136	–	–	–	–	4,160,820
TransNet - Extension Commercial Paper	–	–	–	2,000,000	–	–	2,000,000
Unidentified Funding	–	–	–	–	–	1,200,444,519	1,200,444,519
Utilities Undergrounding Program Fund	201,357,489	36,140,093	15,000,000	–	–	–	252,497,582
Water Fund	232,437,110	210,902,122	81,871,530	–	827,379,872	–	1,352,590,634
Grand Total	$ 2,612,655,872	$ 877,989,699	$ 208,051,727	$ 203,546,458	$ 2,092,530,138	$ 1,200,444,519	$ 7,195,218,413

Financial Summary

Schedule III: Capital Improvements Program by Project Type

Project Type	Expended/ Encumbered	Continuing Appropriations	FY2012 Adopted	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Type Total
Airport Assets							
Airport Assets	$ 5,826,385	$ 8,785,042	$ 3,410,510	$ –	$ 16,140,140	$ –	$ 34,162,077
Airport Assets Total	**$ 5,826,385**	**$ 8,785,042**	**$ 3,410,510**	**$ –**	**$ 16,140,140**	**$ –**	**$ 34,162,077**
Buildings							
Bldg - Community Centers	$ 243,737	$ 18,642	$ –	$ –	$ –	$ –	$ 262,379
Bldg - Libraries	192,952,944	5,605,831	700,000	32,512,092	15,000,000	93,832,374	340,603,240
Bldg - MWWD - Administration Struct	2,951,671	944,152	–	–	84,697,887	–	88,593,710
Bldg - MWWD - Laboratories	336,023	293,124	–	–	1,784,282	–	2,413,429
Bldg - MWWD - Pump Stations	62,800,927	17,736,645	5,349,500	–	37,919,623	–	123,806,695
Bldg - MWWD - Treatment Plants	35,543,430	23,123,834	9,744,557	–	57,931,236	–	126,343,056
Bldg - Operations Facility / Structures	53,074,001	8,906,507	2,375,000	–	13,500,000	–	77,855,508
Bldg - Other City Facility / Structures	49,435,370	70,673,904	5,765,747	31,000,000	124,900,000	44,100,000	325,875,020
Bldg - Parks - Recreation/Pool Centers	849,594	182,473	–	–	–	–	1,032,067
Bldg - Parks - Regional Sports Facility	35,274,377	282,393	–	–	–	–	35,556,770
Bldg - Pub Safety - Fire Fac / Struct	15,501,463	6,503,552	4,700,000	–	8,365,000	51,665,214	86,735,229
Bldg - Pub Safety - Fire Fac/Struct	–	–	–	–	–	12,434,956	12,434,956
Bldg - Pub Safety - Lifeguard Stations	11,019,838	6,814,863	–	–	–	23,751,160	41,585,861
Bldg - Pub Safety - Police Fac / Struct	1,210,509	1,180,491	1,855,949	–	–	2,223,870	6,470,819
Bldg - Stadium Facilities	137,000	1,363,000	–	–	3,750,000	–	5,250,000
Bldg - Water - Labratories	7,204,482	193,024	–	–	–	–	7,397,506
Bldg - Water - Pump Stations	14,222,509	18,234,177	9,173,952	–	54,488,365	–	96,119,003
Bldg - Water - Reservoirs/Dams	12,853,926	6,642,679	1,460,057	–	22,768,416	–	43,725,077
Bldg - Water - Standpipes	1,738,338	6,528,182	4,486,986	–	87,458,567	–	100,212,074
Bldg - Water - Treatment Plants	375,895,622	50,322,019	–	–	10,000,000	–	436,217,642
Bldg - Water - Wells	6,206,770	2,557,969	900,000	–	58,213,167	–	67,877,906
Buildings Total	**$ 879,452,531**	**$ 228,107,460**	**$ 46,511,748**	**$ 63,512,092**	**$ 580,776,543**	**$ 228,007,574**	**$ 2,026,367,948**
Drainage							
Drainage - Best Mgt Practices (BMPs)	$ 16,095,865	$ 9,499,862	$ 799,918	$ 1,660,000	$ –	$ –	$ 28,055,645

Schedule III: Capital Improvements Program by Project Type *(cont'd)*

Project Type	Expended/ Encumbered	Continuing Appropriations	FY2012 Adopted	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Type Total
Drainage - Channels	656,002	1,868,998	–	–	–	–	2,525,000
Drainage - Pump Stations	1,881,356	4,309	–	–	–	–	1,885,665
Drainage - Storm Drain Pipes	23,945,385	9,585,951	1,325,000	37,000,000	149,839,016	47,105,000	268,800,351
Drainage Total	**$ 42,578,607**	**$ 20,959,120**	**$ 2,124,918**	**$ 38,660,000**	**$ 149,839,016**	**$ 47,105,000**	**$ 301,266,661**
Flood Control							
Flood Control Systems	$ 1,500,822	$ 375,697	$ –	$ –	$ –	$ –	$ 1,876,519
Flood Control Total	**$ 1,500,822**	**$ 375,697**	**$ –**	**$ –**	**$ –**	**$ –**	**$ 1,876,519**
Golf							
Golf Courses	$ 6,628,201	$ 8,332,175	$ 1,700,000	$ –	$ 3,540,000	$ 6,900,000	$ 27,100,376
Golf Total	**$ 6,628,201**	**$ 8,332,175**	**$ 1,700,000**	**$ –**	**$ 3,540,000**	**$ 6,900,000**	**$ 27,100,376**
Landfills							
Landfills	$ 47,853,651	$ 11,565,826	$ 840,000	$ –	$ 3,440,000	$ 455,000	$ 64,154,477
Landfills - Supporting Fac / Struct	10,989,647	15,372,026	4,893,000	–	15,083,000	–	46,337,673
Landfills Total	**$ 58,843,298**	**$ 26,937,851**	**$ 5,733,000**	**$ –**	**$ 18,523,000**	**$ 455,000**	**$ 110,492,149**
Parks							
Parks - Community	$ 47,443,305	$ 12,619,852	$ –	$ –	$ 12,960,965	$ 1,587,108	$ 74,611,230
Parks - Mini Parks	2,811,005	2,581,714	–	–	–	4,332,917	9,725,636
Parks - Miscellaneous Parks	30,900,087	31,795,019	3,083,433	–	12,977,000	287,703,402	366,458,942
Parks - Neighborhood	28,073,060	40,143,410	–	6,277,611	11,296,000	6,940,655	92,730,737
Parks - Open Space	15,568,046	1,888,638	–	–	–	21,489,472	38,946,156
Parks - Resource Based	7,860,371	1,698,924	–	–	–	26,343,967	35,903,262
Parks - Trails	256,724	1,465,476	–	–	–	150,000	1,872,200
Parks Total	**$ 132,912,598**	**$ 92,193,034**	**$ 3,083,433**	**$ 6,277,611**	**$ 37,233,965**	**$ 348,547,521**	**$ 620,248,162**
Reclaimed Water System							
Reclaimed Water System - Pipelines	$ 15,944,162	$ 24,414,629	$ 150,000	$ –	$ 3,380,000	$ –	$ 43,888,790
Reclaimed Water System - Reservoirs	–	–	250,000	–	629,406	–	879,406
Reclaimed Water System Total	**$ 15,944,162**	**$ 24,414,629**	**$ 400,000**	**$ –**	**$ 4,009,406**	**$ –**	**$ 44,768,196**

Schedule III: Capital Improvements Program by Project Type *(cont'd)*

Project Type	Expended/ Encumbered	Continuing Appropriations	FY2012 Adopted	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Type Total
Transportation							
Trans - Bicycle Facilities (All Class.)	$ 15,651,746	$ 10,447,788	$ 165,000	$ 1,681,428	$ 2,351,578	$ 26,748,569	$ 57,046,108
Trans - Bridge - Pedestrian	795,829	2,273,550	–	–	–	–	3,069,380
Trans - Bridge - Vehicular	124,307,637	60,935,207	10,954,031	26,871,307	156,807,910	325,993,657	705,869,748
Trans - Ped Fac - Accessibility Improve	28,605	298,395	–	–	–	–	327,000
Trans - Ped Fac - Curb Ramps	28,608	1,290,315	–	–	–	320,000	1,638,923
Trans - Ped Fac - Sidewalks	15,432,302	10,073,263	575,000	3,321,921	5,391,675	17,353,000	52,147,161
Trans - Roadway	695,024,323	119,882,680	19,938,369	54,311,234	166,964,600	155,398,531	1,211,519,737
Trans - Roadway - Enhance/Scape/Medians	31,981,688	13,767,286	1,318,292	1,710,000	23,946,161	4,115,667	76,839,094
Trans - Roadway - Erosion/Slope/Ret Wall	6,434,144	4,847,178	540,000	4,244,865	–	3,000,000	19,066,187
Trans - Roadway - GRails/BRails/Safety	1,374,935	2,670,953	–	2,000,000	–	500,000	6,545,888
Trans - Roadway - Street Lighting	5,538,409	3,813,430	311,243	–	300,000	36,000,000	45,963,081
Trans - Signals - Calming/Speed Abatemt	928,719	2,477,675	700,000	956,000	–	–	5,062,394
Trans - Signals - Interconnections	1,575,974	715,242	–	–	–	–	2,291,216
Trans - Signals - Traffic Signals	5,601,080	8,684,691	1,725,000	–	5,175,000	–	21,185,771
Transportation Total	**$ 904,703,998**	**$ 242,177,652**	**$ 36,226,935**	**$ 95,096,755**	**$ 360,936,924**	**$ 569,429,424**	**$ 2,208,571,688**
Wastewater							
Wastewater - Collection Sys - Main	$ 231,921,389	$ 94,060,664	$ 30,000,000	$ –	$ 282,711,683	$ –	$ 638,693,736
Wastewater - Collection Sys - Trunk Swr	112,862,836	44,825,920	17,020,462	–	62,777,510	–	237,486,728
Wastewater Total	**$ 344,784,225**	**$ 138,886,584**	**$ 47,020,462**	**$ –**	**$ 345,489,193**	**$ –**	**$ 876,180,464**
Water							
Water - Distribution Sys - Distribution	$ 187,588,668	$ 72,704,185	$ 58,890,721	$ –	$ 393,053,351	$ –	$ 712,236,925
Water - Distribution Sys - Transmission	31,422,357	17,286,291	2,950,000	–	182,988,600	–	234,647,248
Water Total	**$ 219,011,025**	**$ 89,990,475**	**$ 61,840,721**	**$ –**	**$ 576,041,951**	**$ –**	**$ 946,884,173**
Grand Total	**$ 2,612,185,850**	**$ 881,159,721**	**$ 208,051,727**	**$ 203,546,458**	**$ 2,092,530,138**	**$ 1,200,444,519**	**$ 7,197,918,413**

Schedule IV: Capital Improvement Projects by Department

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Adopted	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Airports							
Brown Field / **AAA00002**	$ 744,716	$ 2,044,784	$ 1,371,531	$ –	$ 6,857,655	$ –	$ 11,018,687
Brown Field Electrical Upgrade / **S00773**	2,589,520	134,499	24,260	–	–	–	2,748,279
Montgomery Field / **AAA00001**	1,270,579	5,614,021	1,796,497	–	8,982,485	–	17,663,582
Montgomery Field NW Heliport / **S00679**	562,011	1,002,038	–	–	–	–	1,564,049
Montgomery Field Rehabilitation / **S00680**	659,558	(10,300)	218,222	–	300,000	–	1,167,480
Airports Totals	**$ 5,826,385**	**$ 8,785,042**	**$ 3,410,510**	**$ –**	**$ 16,140,140**	**$ –**	**$ 34,162,077**
Chief Financial Officer							
OneSD Capital / **S09999**	$ 38,126,745	$ (1,745)	$ –	$ –	$ –	$ –	$ 38,125,000
Chief Financial Officer Totals	**$ 38,126,745**	**$ (1,745)**	**$ –**	**$ –**	**$ –**	**$ –**	**$ 38,125,000**
Enterprise Resource Planning							
Supplier Relationship Management - SAP / **S12021**	$ –	$ –	$ 900,000	$ –	$ –	$ –	$ 900,000
Enterprise Resource Planning Totals	**$ –**	**$ –**	**$ 900,000**	**$ –**	**$ –**	**$ –**	**$ 900,000**
Environmental Services							
Arizona Landfill Gas Utility / **S00777**	$ 51,208	$ 1,998,792	$ –	$ –	$ –	$ –	$ 2,050,000
Arizona Street Landfill Closure and Modifications / **S00682**	993,552	744,990	1,800,000	–	2,005,000	–	5,543,543
Arizona Street Landfill Gas Upgrade - 3 / **S00683**	347,704	47,925	–	–	–	–	395,629
Chollas Landfill Photovoltaic / **S00778**	7	4,993	–	–	–	–	5,000
Citywide Energy Improvements / **ABT00003**	2,296,597	7,123,508	–	–	–	–	9,420,105
Energy Commission Energy Efficiency Facility Imp / **ABT00004**	1,405,881	900,582	–	–	–	–	2,306,462
Environmental Services Facilities Improvements / **ABT00005**	354,783	38,436	115,090	–	–	–	508,309
Environmental Services Operations Yard Improvement / **S01085**	66,061	813,567	–	–	–	–	879,628
Environmental Services Operations Yard Improvement / **AFA00003**	184,439	61,611	–	–	–	455,000	701,050
Future Waste Mgmt Disposal & Processing Facilities / **S01088**	4,840,015	11,506,155	1,750,000	–	7,000,000	–	25,096,171
Groundwater Monitoring Network / **AKC00001**	268,853	546,465	270,000	–	1,120,000	–	2,205,318
Material Recovery Facility / **S00817**	4,852,009	972,800	–	–	–	–	5,824,809
Minor Improvements to Landfills / **AFA00001**	785,962	763,975	270,000	–	1,120,000	–	2,939,937

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Adopted	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Miramar Fee Booth Modifications / **S00681**	879,267	20,733	–	–	–	–	900,000
Miramar Landfill Greenery Expansion / **S00975**	–	397,858	–	–	–	–	397,858
Mission Bay Landfill Site / **S00780**	772,223	127,777	–	–	–	–	900,000
Ridgehaven Backup Generator Project / **S10133**	–	350,000	–	–	–	–	350,000
South Chollas Landfill / **S00776**	337,759	1,352,241	43,000	–	178,000	–	1,911,000
South Chollas Landfill Improvements / **S00684**	3,525,289	886,413	1,300,000	–	5,900,000	–	11,611,702
South Miramar Landfill / **S00779**	46,324	3,563,676	–	–	–	–	3,610,000
Unclassified Disposal Site Closure / **S01084**	2,770,899	698,706	–	–	–	–	3,469,605
Underground Tank Program / **AFA00002**	1,702,996	469,664	–	–	–	–	2,172,660
West Miramar Landfill - Phase 2 / **S00774**	101,541	2,958,459	–	–	–	–	3,060,000
West Miramar Landfill Liner Module E / **S01075**	3,705,796	3,534,919	–	–	–	–	7,240,715
West Miramar Landfill Public Tipping Area / **S00775**	–	200,000	–	–	–	–	200,000
West Miramar Refuse Disposal Facility - Phase 2 / **S01074**	37,616,152	1,196,182	300,000	–	1,200,000	–	40,312,334
Environmental Services Totals	$ 67,905,316	$ 41,280,429	$ 5,848,090	$ –	$ 18,523,000	$ 455,000	$ 134,011,835
Fire-Rescue							
Children's Pool Lifeguard Station / **S00644**	$ 363,190	$ 2,886,810	$ –	$ –	$ –	$ –	$ 3,250,000
Fire Station Major Component Replacement Rehab / **ABC00001**	219,478	181,537	–	–	–	–	401,015
Fire Station No. 01 - Downtown / **S00786**	517,116	–	–	–	–	5,800,000	6,317,116
Fire Station No. 05 - Hillcrest / **S00788**	732,363	159,560	–	–	–	8,178,077	9,070,000
Fire Station No. 08 - Mission Hills / **S10029**	63,500	–	–	–	–	120,000	183,500
Fire Station No. 10 - College Remodel / **S01031**	–	21,822	–	–	–	–	21,822
Fire Station No. 13 - La Jolla - ADA Improvements / **S01091**	24,677	(118)	–	–	–	–	24,559
Fire Station No. 17 - Mid-City / **S00783**	638,492	145,132	–	–	–	7,936,376	8,720,000
Fire Station No. 22 - Point Loma / **S00787**	836,239	121,922	–	–	–	4,679,839	5,638,000
Fire Station No. 33 - Rancho Bernardo / **S00789**	1,147,020	2,980	–	–	–	–	1,150,000
Fire Station No. 38 - Mira Mesa Remodel / **S10006**	4,725	645,275	–	–	–	–	650,000
Fire Station No. 42 - Carmel Mountain Ranch / **S00782**	283,716	20,335	–	–	–	–	304,051
Fire Station No. 45 - East Mission Valley / **S00688**	1,276,113	2,862,579	3,000,000	–	–	4,877,708	12,016,400
Fire Station No. 47 - Pacific Highlands Ranch / **S00689**	8,678,023	516,977	–	–	–	–	9,195,000

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Adopted	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Fire Station No. 49 - Otay Mesa / **S00784**	76,414	1,808,586	–	–	8,365,000	–	10,250,000
Fire Station No. 54 - Paradise Hills / **S00785**	83,654	281	–	–	–	10,211,065	10,295,000
Fire Station No.32 - Skyline North / **S00687**	944,611	16,565	–	–	–	8,162,149	9,123,325
Fire-Rescue Air Operations Facility / **F12000**	–	–	–	–	–	12,434,956	12,434,956
La Jolla Cove Lifeguard Station / **S00792**	277,365	636,983	–	–	–	1,185,652	2,100,000
La Jolla Shores Lifeguard Station / **S00790**	2,708,523	1,131,618	–	–	–	–	3,840,141
Lifeguard Station Headquarters / **S00794**	2,411,286	152,214	–	–	–	10,000,000	12,563,500
Lifeguard Tower/Grand Ave Restroom / **S00641**	4,733,066	(690)	–	–	–	–	4,732,376
Mission Beach Lifeguard Station / **S00793**	175,337	689,063	–	–	–	–	864,400
North Pacific Beach Lifeguard Station / **S10119**	–	1,290,000	–	–	–	3,785,444	5,075,444
Ocean Beach Lifeguard Station / **S10121**	5,135	4,865	–	–	–	4,550,000	4,560,000
SDFD Station Alerting / **L12002**	–	–	1,700,000	–	–	1,700,000	3,400,000
South Mission Beach Lifeguard Station / **S00791**	345,936	24,000	–	–	–	4,230,064	4,600,000
Fire-Rescue Totals	$ 26,545,978	$ 13,318,297	$ 4,700,000	$ –	$ 8,365,000	$ 87,851,330	$ 140,780,605
Library							
Balboa Branch Library / **S00808**	$ 295,554	$ 451,353	$ –	$ –	$ –	$ 6,955,093	$ 7,702,000
Clairemont Branch Library ADA / **S01041**	31,751	(204)	–	–	–	–	31,547
College Heights Branch Library / **S00797**	–	72,508	–	–	–	–	72,508
Kensington/Normal Heights Library / **S00795**	24,644	356	–	–	–	2,396,530	2,421,530
La Jolla/Riford Branch Library / **S00803**	50,782	9,218	–	–	–	–	60,000
Library Collection Conversion to RFID / **S12000**	–	–	700,000	–	–	–	700,000
Logan Heights Branch Library / **S00807**	2,346,941	187,071	–	–	–	–	2,534,012
Mission Hills Branch Library / **S00804**	2,872,192	289,308	–	–	–	16,054,500	19,216,000
North Clairemont Branch Library / **S01042**	22,012	(634)	–	–	–	–	21,377
North Park Library / **S00798**	221,411	28,589	–	–	–	13,563,291	13,813,291
North Park Library / **S00809**	39,491	450,816	–	–	–	–	490,307
North University Community Branch Library / **S00805**	7,800,012	99,276	–	–	–	–	7,899,288
Ocean Beach Branch Library / **S00806**	105,067	41,433	–	–	–	7,864,860	8,011,360
Otay East Library / **S10025**	–	885,000	–	–	15,000,000	–	15,885,000

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Adopted	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Otay Mesa/Nestor Branch Library Expansion / **S00691**	3,284,497	9,003	–	–	–	–	3,293,500
Paradise Hills Library / **S00810**	33,856	39,229	–	–	–	8,866,448	8,939,533
Point Loma Branch Library / **S00796**	10,494,262	9,577	–	–	–	–	10,503,839
Rancho Bernardo Library / **S00812**	28,811	8,207	–	–	–	3,467,682	3,504,700
San Carlos Branch Library / **S00800**	636,665	111,530	–	–	–	8,526,582	9,274,777
San Diego New Central Library / **S00799**	151,268,741	1,325,167	–	32,512,092	–	–	185,106,000
San Ysidro Branch Library / **S00802**	186,797	129,203	–	–	–	11,870,000	12,186,000
Scripps Miramar Library Parking / **S01035**	–	–	–	–	–	1,113,525	1,113,525
Scripps Miramar Ranch Library / **S00811**	10,892	24,708	–	–	–	1,090,400	1,126,000
Scripps Ranch Library ADA / **S01040**	20,039	2	–	–	–	–	20,041
Serra Mesa Branch Library / **S00801**	9,319,309	237,497	–	–	–	–	9,556,806
Skyline Hills Library / **S00692**	3,577,245	1,177,007	–	–	–	12,063,463	16,817,715
Skyline Hills Library ADA / **S01043**	55,968	(1,398)	–	–	–	–	54,570
University City Library ADA / **S01044**	18,950	(1,561)	–	–	–	–	17,389
University Heights Library / **S00693**	207,054	23,571	–	–	–	–	230,625
Library Totals	$ 192,952,944	$ 5,605,831	$ 700,000	$ 32,512,092	$ 15,000,000	$ 93,832,374	$ 340,603,240
Park & Recreation							
ADA Mid City Community Gym / **S01048**	$ 267,870	$ –	$ –	$ –	$ –	$ –	$ 267,870
Angier Elementary School Joint Use / **S00762**	356,274	1,373,726	–	–	477,000	–	2,207,000
Azalea Neighborhood Park / **S00756**	143,448	20,380	–	–	–	–	163,828
Balboa Park Arcade / **AGF00002**	5,905,192	12,964	–	–	–	–	5,918,157
Balboa Park Golf Course / **AEA00002**	414,360	510,570	300,000	–	–	–	1,224,929
Balboa Park Golf Course Irrigation System / **S00632**	3,344,474	662,858	–	–	–	–	4,007,332
Balboa Park Golf Course Parking Lot & Improvements / **S00614**	213,494	924,626	–	–	–	6,900,000	8,038,120
Balboa Park Golf Course Step/Handrail Replacement / **S00626**	108,684	141,316	–	–	–	–	250,000
Balboa Park/Morley Field Evaluate & Repair Drain / **S10087**	–	50,000	–	–	–	–	50,000
Ballpark and Redevelopment Project Infrastructure / **S01079**	35,006,507	282,393	–	–	–	–	35,288,900
Beyer Park Development / **S00752**	183,741	28,259	–	–	–	13,000,000	13,212,000
Bird Rock Median Lighting / **S11007**	21,388	207,612	–	–	–	–	229,000

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Adopted	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Birney Elementary School Joint Use / **S00678**	977,594	197,520	–	–	–	–	1,175,114
Black Mountain Park Survey & Management Plan / **S00670**	125,279	14,721	–	–	–	–	140,000
Black Mountain Ranch Community Park / **S00639**	5,314,527	495,698	–	–	11,885,216	200,000	17,895,441
Breen Park Site Development / **S01004**	3,319,401	120,599	–	–	–	–	3,440,000
Cabrillo Heights Neighborhood Park Improvements / **S00763**	217,447	460,553	–	–	–	165,000	843,000
Camino Ruiz Neighborhood Park Improvements / **S00665**	6,690,885	–	–	–	–	–	6,690,885
Camino Ruiz Trail / **S00666**	49,361	1	–	–	–	–	49,361
Camino Santa Fe Median Improvements / **S10037**	–	180,000	30,000	–	300,000	–	510,000
Canyonside Community Park / **S00637**	74,066	(66)	–	–	–	–	74,000
Canyonside Community Park / **S00768**	251,478	93,522	–	–	–	–	345,000
Canyonside Community Park Improvements / **S12004**	–	–	300,000	–	–	–	300,000
Carmel Country Road Median Improvements / **S10039**	72,726	102,274	–	–	–	–	175,000
Carmel Grove Mini Park Play Area Upgrade / **S00659**	26,400	454,458	–	–	–	–	480,858
Carmel Mtn Ranch Community Pk Children's Play Area / **S01072**	517,208	(10,696)	–	–	–	–	506,512
Carmel Valley Community Park South-Neighborhood8A / **S00750**	9,432,925	544,916	–	–	–	–	9,977,841
Carmel Valley Community Park South-Rec Bldg/OcnAir / **S00635**	5,356,857	443,143	–	–	–	–	5,800,000
Carmel Valley Neighborhood Park #8 / **S00642**	120,089	4,839,911	–	–	–	1,179,350	6,139,350
Carmel Valley Skate Park / **S00758**	2,461,641	748,359	–	–	–	–	3,210,000
Carson Elementary School Joint Use / **S00646**	791,317	(36,655)	–	–	–	–	754,662
Central Avenue Mini Park Acquisition/Development / **S00992**	613,660	226,340	–	–	–	–	840,000
Chollas Community Park / **S00654**	2,971,962	(48,062)	–	–	–	26,343,967	29,267,867
Chollas Creek Enhancement / **S00686**	1,906,441	17,358	–	–	–	–	1,923,799
Chollas Lake Fishing Pier / **S10019**	253,442	6,558	–	–	–	–	260,000
City Heights Community Park Development Phase 3 / **S00661**	149,447	5,553	–	–	–	–	155,000
City Heights Square Mini-Park / **S01070**	229,221	701,184	–	–	–	–	930,405
Cliffridge Park Comfort Station ADA / **S01045**	127,789	22,211	–	–	–	–	150,000
Coastal Erosion and Access / **AGF00006**	334,603	126,141	–	–	–	2,702,402	3,163,146
Colina Del Sol Pool ADA / **S01047**	4,610	(4,610)	–	–	–	–	0
Convert RB Medians-Asphalt to Concrete / **L12000**	–	–	135,673	–	–	–	135,673
Crest Canyon Resource Management Plan / **S10067**	–	75,000	–	–	–	–	75,000

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Adopted	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Crown Point Salt Marsh / **S00623**	39,553	447	–	–	–	–	40,000
Cypress Canyon Neighborhood Park - Phase 2 / **S10046**	–	2,384,466	–	–	–	–	2,384,466
Dailard Neighborhood Park-Play Area Upgrades / **S10028**	55,904	344,096	–	–	–	–	400,000
Del Mar Mesa Acquisition / **S00998**	1,866,772	181,222	–	–	–	–	2,047,994
Del Mar Mesa Central Multi Use Trail / **S00890**	2,648	158,352	–	–	–	–	161,000
Del Mar Mesa Neighborhood Park / **S00648**	1,360,969	2,039,031	–	–	–	750,000	4,150,000
Del Mar Mesa Northern Hiking/Equestrian Trail / **S00892**	30,504	355,496	–	–	–	–	386,000
Del Mar Mesa Southern Multi-Use Trail / **S00889**	8,617	101,683	–	–	–	150,000	260,300
Del Mar Terrace Street Improvements / **S10038**	260,000	325,000	65,000	–	650,000	–	1,300,000
Del Mar Trails Park Play Area Upgrades / **S11016**	19,162	577,204	–	–	–	–	596,366
Dennery Ranch Neighborhood Park / **S00636**	1,904	1,999,052	–	–	3,201,000	–	5,201,956
Dingeman School/Spring Canyon Neighborhood Park / **S01067**	54,463	1,611	–	–	–	–	56,074
El Cajon Boulevard Streetscape Improvements / **S00826**	454,680	475,320	50,000	310,000	–	1,517,800	2,807,800
Encanto Community Park Concession Expansion / **S01056**	4,390	(199)	–	–	–	149,108	153,299
Fairbrook Neighborhood Park - Acquisition / **S01002**	401,306	18,694	–	–	–	–	420,000
Fairbrook Neighborhood Park Development / **S01083**	76	2,399,924	–	–	–	–	2,400,000
Famosa Slough Salt Marsh Creation / **S00605**	300,796	12,204	–	–	–	–	313,000
Fiesta Island Causeway Parking Lot / **S00622**	235	24,765	–	–	–	–	25,000
Fiesta Island Infrastructure Improvements / **S00991**	214,860	3,745,028	–	–	–	250,000,000	253,959,888
Florida Canyon Drainage & Trail Improvements / **S00770**	74,129	282,871	–	–	–	–	357,000
Gompers Neighborhood Park- Play Area Upgrades / **S11030**	27,873	462,127	–	–	–	600,000	1,090,000
Gonzales Canyon Neighborhood Park / **S00994**	3,039,982	2,760,018	–	–	–	–	5,800,000
Gonzales Canyon Resource Management Plan / **S10068**	–	200,000	–	–	–	–	200,000
Hickman Fields / **S00751**	207,156	1,392,844	–	–	–	–	1,600,000
Hidden Trails Neighborhood Park / **S00995**	49,111	2,370,889	–	–	–	680,000	3,100,000
Hiking & Equestrian Trail Neighborhood Park #10 / **S00722**	213,760	406,840	–	–	–	–	620,600
Hiking & Equestrian Trails - Eastern Region / **S00891**	1,195	228,105	–	–	–	–	229,300
Hilltop Community Park Development Phase 1 / **S00634**	1,485,487	701,054	–	–	–	–	2,186,541
Home Avenue Park / **S00673**	577,192	22,808	–	2,600,000	–	600,000	3,800,000
Hourglass Field House Parking Areas / **S00677**	44,849	1,285,151	–	–	–	–	1,330,000

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Adopted	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
I-15 Cut & Cover/Teralta Neighborhood Park / **S00658**	1,540,788	27,204	–	–	–	–	1,567,992
Inspiration Point Precise Plan / **S00615**	414,800	(155)	–	–	–	500,000	914,645
Joint Use Improvements - Citywide / **AGF00003**	634,726	102,979	–	–	–	–	737,705
Kellogg Park Play Area Improvements / **S00974**	137,998	44,002	–	–	–	–	182,000
Kids Copy-Tubman/Chavez Center / **S01021**	4,446	–	–	–	–	–	4,446
Kumeyaay Lake Riparian Restoration / **S01008**	88,929	–	–	–	–	–	88,929
Kumeyaay Lakes Berm Restoration and Dredging / **S00655**	92,722	67,278	–	–	–	9,840,000	10,000,000
La Mirada Elementary School Joint Use Phase II / **S00653**	109,248	55,377	–	–	–	–	164,625
Lake Murray Community Park Play Area Expansion / **S11018**	–	62,000	–	–	–	1,088,000	1,150,000
Language Academy/Montezuma Elementary Joint Use / **S00972**	205,006	1,059,831	–	–	–	–	1,264,838
Linda Vista Community Park Picnic Area / **S01068**	74,178	128,822	–	–	–	–	203,000
MLK Jr Community Park Rec Center Roof Repair / **S00765**	178,172	2,156	–	–	–	–	180,328
MLK Jr Play Area Upgrade / **S00771**	642,545	6,455	–	–	–	–	649,000
Maddox Neighborhood Park Playground Upgrades / **S10086**	437,832	108,168	–	–	–	–	546,000
Marshall Elementary School Joint Use Improvements / **S10080**	–	700,000	–	–	–	–	700,000
Marston Point/Balboa Park Storm Drain Repair / **S10085**	–	50,000	–	–	–	–	50,000
McAuliffe Community Park Development Phase 2 / **S00664**	241,840	3,155,847	–	–	1,075,749	–	4,473,436
McKinley Elementary School Joint Use Improvements / **S12001**	–	–	107,000	–	–	1,523,000	1,630,000
Memorial Pool ADA Improvements / **S01049**	237,742	(2,306)	–	–	–	–	235,437
Memorial Pool Improvements / **S00970**	442,789	2,057,211	–	–	–	500,000	3,000,000
Memorial Skateboard Park / **S00647**	1,234,408	23,645	–	–	–	–	1,258,052
Mid City Community Clinic / **S01023**	10,000	–	–	–	–	–	10,000
Mira Mesa ADA / **S01039**	137,149	1,526	–	–	–	–	138,675
Mira Mesa Community Park 3 (Hourglass) Development / **S01003**	4,447,978	(778,477)	–	–	–	–	3,669,501
Mira Mesa Community Park-Expansion & Aquatic Compl / **S00667**	1,508,540	12,341,460	–	–	7,000,000	–	20,850,000
Mission Bay Athletic Area Comfort Stn Modernize / **S10021**	131,088	68,912	–	–	–	200,000	400,000
Mission Bay Golf Course & Practice Cntr Landscape / **S01089**	705	99,295	–	–	–	–	100,000
Mission Bay Golf Course Driving Range Upgrade / **S10043**	–	1,000,000	–	–	–	–	1,000,000
Mission Bay Golf Course New Irrigation System / **S00629**	843	99,157	–	–	–	–	100,000
Mission Bay Golf Course New Practice Area Upgrade / **S00628**	139,336	260,664	–	–	–	–	400,000

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Adopted	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Mission Bay Golf Course Practice Cntr Bldg Improve / **S01090**	–	400,000	–	–	–	–	400,000
Mission Bay Golf Course Renovation/Reconstruction / **S11010**	5,666	454,334	–	–	3,540,000	–	4,000,000
Mission Bay Golf Course and Practice Center / **AEA00003**	–	600,000	300,000	–	–	–	900,000
Mission Bay Improvements / **AGF00004**	360,279	3,123,607	–	–	–	–	3,483,886
Mission Bay Park Eel Grass Mitigation / **S00612**	623,004	2,996	–	–	–	–	626,000
Mission Bay Park Security Lights / **S01013**	74,516	–	–	–	–	–	74,516
Mission Bay/Fiesta Island Development Plan / **S00624**	358,518	61,482	–	–	–	–	420,000
Mission Hills Historic Street Lighting / **S11008**	2,321	153,922	211,243	–	–	–	367,486
Mission Trails Regional Park Cowles Mountain Trail / **S10065**	–	400,000	–	–	–	–	400,000
Mission Trails Regional Park Master Plan Update / **S01014**	682,957	201,872	–	–	–	–	884,829
Mission Trails Regional Park Trail Realignments / **S10066**	–	215,000	–	–	–	–	215,000
Mission Trails Regional Pk Equest Comfort Station / **S01073**	137,641	371,359	–	–	–	173,000	682,000
Mission Valley Preserve Habitat Enhancement / **S00755**	531,035	18,965	–	–	–	–	550,000
MissionTrails Regional Park Fire Restoration / **S01011**	83,021	5,122	–	–	–	–	88,143
Montclair Neighborhood Park Play Area / **S10027**	345,896	(896)	–	–	–	–	345,000
Montgomery Academy Joint Use Improvements / **S00973**	62,318	632,682	–	–	–	–	695,000
Montgomery Waller Community Park / **S00754**	1,026,175	93,825	–	–	–	–	1,120,000
Mountain View Neighborhood Park Area Upgrades / **S11019**	31,346	743,654	–	–	–	–	775,000
Multiple Species Conservation / **S01076**	13,797,098	12,782	–	–	–	17,039,472	30,849,353
Museum of Man Roof Replacement / **S11101**	27,517	1,453,459	–	–	–	–	1,480,976
NTC Aquatic Center / **S10000**	329,807	116,919	–	–	–	–	446,726
Nobel Athletic Area Development / **S00663**	12,765,449	209,057	–	–	–	–	12,974,506
Normal Heights Community Park Development / **S00662**	147,889	44,392	–	–	–	–	192,281
North Crown Point Gazebo Replacement / **S10020**	287,152	7,848	–	–	–	–	295,000
North Park Community Park Miscellanous Improvement / **S01005**	33,194	256	–	–	–	–	33,450
North Park Mini-Park and Streetscape Improvements / **S10050**	246,166	3,834	–	–	–	3,460,000	3,710,000
North Park/Main Street Sidewalk Improvements / **S10040**	–	200,000	–	–	–	–	200,000
Ocean Beach CDC - N Ocean Beach Revitalization / **S01057**	545,450	58,511	–	–	–	500,000	1,103,960
Ocean Beach Recreation Center ADA Improvements / **S01094**	269,338	–	–	–	–	–	269,338
Old Mission Dam Preservation / **S00611**	1,239,215	23,120	–	–	–	–	1,262,336

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Adopted	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Olive Street Park Acquisition and Development / **S10051**	1,424,900	776,685	–	–	–	–	2,201,585
Open Space Improvements / **AGG00001**	456,047	768,756	–	–	–	–	1,224,803
Otay Valley Fenton Pond RecreationTrail / **S00753**	180,095	29,510	–	–	–	–	209,605
Otay Valley Regional Park / **S00769**	633	199,367	–	–	–	2,550,000	2,750,000
Otay Valley Regional Park-Beyer Blvd Staging Area / **S00638**	2,470,112	30,284	–	–	–	–	2,500,396
Pacific Beach Community Park Requirement / **S00668**	84,653	–	–	–	–	–	84,653
Pacific Breezes (Ocean View Hills) Community Park / **S00649**	4,960,201	6,809,799	–	–	–	–	11,770,000
Palisades Park Comfort Station Replacement / **S10026**	133,511	166,489	–	–	–	45,000	345,000
Paradise Hills Community Park Picnic Shelter / **S10023**	221,353	(5,353)	–	–	–	–	216,000
Park & Recreation Grant Match Funding / **AGF00001**	10,081	421,874	–	–	–	–	431,955
Park De La Cruz Acquisition / **S01006**	76,653	–	–	–	–	–	76,653
Park De La Cruz/38th Street Development / **S00657**	–	25,000	–	–	–	–	25,000
Penasquitos Town Center Linear Park / **S01010**	345,710	5,290	–	–	–	–	351,000
Pomerado Rd Median Improvements-n/o of R Bernardo / **S10035**	–	219,750	175,000	–	248,361	–	643,111
Pomerado Rd Median Improvements-s/o R Bernardo R d / **S10034**	110,205	106,749	–	–	–	331,967	548,921
Presidio Park Master Plan / **S00993**	19,445	5,555	–	–	–	–	25,000
Public Roads Supporting Park Access / **S00660**	457	50,087	–	–	–	–	50,544
Rancho Bernardo Community Park-Sports Field Lights / **S11012**	21,600	678,400	–	–	–	–	700,000
Rancho Bernardo Recreation Center ADA / **S01051**	84,290	13,090	–	–	–	–	97,379
Rancho Bernardo Road Streetscape / **S12006**	–	–	50,000	–	–	–	50,000
Rancho Bernardo Westwood Soundwall / **S10033**	22,335	77,665	–	–	–	–	100,000
Rancho Encantada Neighborhood Park #1 / **S10122**	900,772	199,228	–	–	–	–	1,100,000
Rancho Encantada Park #2 / **S00652**	101,655	1,651,345	–	154,000	1,095,000	–	3,002,000
Rancho Penasquitos ADA Requirements / **S00671**	–	906,459	–	–	–	–	906,459
Rancho Penasquitos Monument Signs / **S10032**	38,781	78,219	69,475	–	–	–	186,475
Rancho Penasquitos Skate Park / **S12002**	–	–	320,000	–	–	–	320,000
Rancho Penasquitos Towne Centre Park Improvements / **S12003**	–	–	75,000	–	–	–	75,000
Regional Park Improvements / **AGF00005**	209,375	5,475,625	2,281,433	–	12,500,000	–	20,466,433
Resource-Based Open Space Parks / **AGE00001**	335,295	1,152,764	–	–	–	–	1,488,059
Ridgewood Neighborhood Park Playground / **S00672**	–	2,458	–	–	–	–	2,458

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Adopted	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Riviera Del Sol Neighborhood Park / **S00999**	1,504,964	2,045,036	–	–	–	–	3,550,000
Roosevelt Middle School / **S00761**	266,568	323,432	–	–	–	600,000	1,190,000
San Diego River Dredging-Qualcomm Way to SR163 / **S00606**	207,999	217,001	–	–	–	–	425,000
San Diego River Park Master Plan / **S01001**	1,618,368	13,632	–	–	–	–	1,632,000
San Ysidro Athletic Area & Larsen Field Lighting / **S11013**	10,795	739,206	–	–	–	–	750,000
Sefton Field Improvements / **S01012**	197,064	302,936	–	–	–	500,000	1,000,000
Serra Mesa Community Park / **S00669**	524,768	3,132	–	–	–	–	527,900
Sewer Lateral Replacement for Balboa Park / **S00619**	187,392	236,115	–	–	–	–	423,507
Silver Wing Neighborhood Park Sports Fld & Sec Lgt / **S11051**	91,645	203,355	–	–	–	430,000	725,000
Sixth Avenue Playground Improvements / **S00616**	115,266	4,734	–	–	–	1,880,000	2,000,000
South Clairemont Recreation Center ADA Kitchen Upg / **S10134**	26,530	72,470	–	–	–	–	99,000
Southcrest Trails (252 Corridor Pk Imp - Ph2) Park / **S01071**	230,392	1,369,608	–	–	–	–	1,600,000
Sub Area II Recreational Feasibility Study / **S00675**	15,899	44,101	–	–	–	–	60,000
Sunroad Neighborhood Park - Development / **S10048**	67,143	(47,143)	–	190,000	–	–	210,000
Sunset Cliffs Natural Park Drainage Study / **S00674**	305,173	249,827	–	–	–	–	555,000
Sunset Cliffs Natural Park Hillside Improvements / **S10091**	583,825	116,175	–	–	–	1,900,000	2,600,000
Sunshine Berardini Fields / **S00759**	74,783	9,330	–	–	–	600,000	684,113
Swanson Standley Pool ADA Improvements / **S01050**	250,905	–	–	–	–	–	250,905
Switzer Canyon/30th Street Bridge Enhancement Prgm / **S10054**	–	10,000	5,000	–	40,000	175,000	230,000
Talmadge Decorative Streetlight Restoration / **S00978**	6,227	225,573	–	–	–	–	231,800
Talmadge Historic Gates / **L12001**	–	–	113,101	–	450,000	–	563,101
Talmadge Street Improvements / **S00820**	61,462	219,895	–	–	–	–	281,357
Talmadge Streetscape & Lighting Zone 1E / **S00976**	27,349	595,574	–	–	–	–	622,923
Talmadge Streetscape & Lighting Zone 2W / **S00977**	49,501	(5,015)	–	–	–	–	44,486
Taylor Street Slope Reconstruction / **S00676**	1,039,413	(369,455)	–	–	–	–	669,958
Tierrasanta Community Park Sports Field Lighting / **S11011**	19,527	130,473	–	–	–	150,000	300,000
Tierrasanta Skate Park / **S00997**	51	24,949	–	–	–	4,975,000	5,000,000
Torrey Highlands Community ID and Enhancement / **S11009**	–	150,000	25,000	–	–	–	175,000
Torrey Highlands Neighborhood Park North / **S00650**	4,785,917	764,083	–	–	–	–	5,550,000
Torrey Highlands Neighborhood Park South / **S00651**	3,631,292	185,097	–	3,333,611	–	–	7,150,000

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Adopted	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Torrey Highlands Park Play Area Upgrades / **S11020**	20,121	581,951	–	–	–	338,305	940,377
Torrey Hills SDG&E Easement Enhancement / **S11006**	9,872	290,128	141,000	–	–	–	441,000
Torrey Pines City Park General Development Plan / **S01015**	504,213	(4,213)	–	–	–	–	500,000
Torrey Pines GC Clubhouse Starter Booth & Fence / **S00631**	84,280	–	–	–	–	–	84,280
Torrey Pines Golf Course / **AEA00001**	576,036	93,964	1,100,000	–	–	–	1,770,000
Torrey Pines Golf Course Clubhouse Maintenance / **S00630**	475,316	174,684	–	–	–	–	650,000
Torrey Pines Golf Course Irrigate & Fence Upgrades / **S01065**	7,988	242,012	–	–	–	–	250,000
Torrey Pines Golf Course-Reconstruction 18 Holes / **S01082**	655,166	1,542,520	–	–	–	–	2,197,686
Torrey Pines N & S Course Restroom Replacement / **S00749**	422,658	327,342	–	–	–	–	750,000
Torrey Pines North and South Course Golf Paths / **S10045**	–	800,000	–	–	–	–	800,000
Torrey Pines S Golf Course Restroom Improvements / **S00627**	179,194	(1,165)	–	–	–	–	178,028
Treena Mesa Joint Use Sports Field / **S00971**	–	3,500,000	–	–	–	–	3,500,000
University Gardens Neighborhood Park Tot Lot / **S00645**	256,615	–	–	–	–	–	256,615
Valencia Park Acquisition and Development / **S11103**	229,361	(5,348)	–	–	–	450,000	674,013
Views West Neighborhood Park ADA Upgrades / **S10031**	33,335	591,665	–	–	–	–	625,000
Vista Terrace Tot Lot Park / **S00766**	379,484	72,133	–	–	–	–	451,617
Walker Neighborhood Park Playground Upgrades / **S10092**	13,317	296,683	–	–	–	–	310,000
Wegeforth Elementary School Joint Use / **S00764**	456,276	1,535,724	–	–	–	–	1,992,000
Welcome to Rancho Bernardo Signs / **S10036**	–	10,000	45,367	–	–	–	55,367
West Lewis and Falcon Streets Mini-Park / **S00757**	410,670	39,330	–	–	–	180,000	630,000
West Maple Canyon Mini-Park / **S00760**	222,728	152,272	–	–	–	200,000	575,000
Westview Park Shade Structure / **S01066**	16,272	33,728	–	–	–	–	50,000
Wightman Street Neighborhood Park / **S00767**	586,772	99,228	–	–	–	2,363,000	3,049,000
Windansea Erosion Control Plan / **S00656**	651,540	(1,540)	–	–	–	–	650,000
Windwood II Mini Park Play Area Upgrades / **S11017**	21,560	459,298	–	–	–	42,917	523,775
Park & Recreation Totals	$ 180,581,305	$ 108,105,503	$ 5,899,292	$ 6,587,611	$ 42,462,326	$ 357,472,288	$ 701,108,326
Police							
Canine and SWAT Facility / **F12001**	$ –	$ –	$ –	$ –	$ –	$ 3,900,000	$ 3,900,000
Central Area Police Substation / **S00694**	762,469	173,531	–	–	–	–	936,000

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Adopted	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Police Headquarters Cogeneration Repower Project / **S10131**	–	950,000	33,085	–	–	–	983,085
Police Range Refurbishment / **S10118**	–	–	1,822,864	–	–	2,223,870	4,046,734
Public Safety Training Institute / **S00816**	448,041	56,959	–	–	–	–	505,000
Police Totals	$ 1,210,509	$ 1,180,491	$ 1,855,949	$ –	$ –	$ 6,123,870	$ 10,370,819
Public Utilities							
30th Street Pipeline Replacement / **S12010**	$ –	$ –	$ 100,000	$ –	$ 9,321,585	$ –	$ 9,421,585
69th & Mohawk Pump Station / **S12011**	–	–	250,000	–	11,936,137	–	12,186,137
Advanced Water Treatment Demo Plant (IPR/RA) / **S10127**	7,028,727	171,273	–	–	–	–	7,200,000
Alvarado 2nd PL Exten & Morena Blvd CI / **S12013**	–	–	250,000	–	66,691,492	–	66,941,492
Alvarado Water Quality Lab Roof Replacement / **S00311**	336,023	58,871	–	–	–	–	394,894
Alvarado Water Quality Lab Roof Replacement / **S00047**	175,755	21,751	–	–	–	–	197,506
Alvarado Water Treatment Plant Upgrade & Expansion / **S00021**	132,463,683	18,688,630	–	–	10,000,000	–	161,152,313
Balboa Avenue Trunk Sewer / **S00331**	3,169,584	471,905	–	–	–	–	3,641,489
Barrett Flume Cover / **S10013**	1,116	98,884	400,000	–	5,592,340	–	6,092,340
Barrett Reservoir Outlet Tower Upgrade / **S00039**	2,552,300	435,892	–	–	–	–	2,988,193
Beach Area Low Flow Storm Diversion / **S00313**	2,424,101	(1,767)	–	–	–	–	2,422,334
CIP Bond Issuance Reserve / **S00342**	–	5,000,000	–	–	–	–	5,000,000
CIP Program Management / **S00045**	1,597,907	2,562,093	–	–	–	–	4,160,000
CIS ERP Implementation / **S11100**	14,251,667	5,325,745	2,819,628	–	–	–	22,397,040
Carmel Mountain Road Transmission Line / **S00071**	2,589,329	1,335,671	–	–	–	–	3,925,000
Carmel Valley Trunk Sewer / **S00325**	10,248,845	458,305	–	–	–	–	10,707,151
Catalina 12inch Cast Iron Mains / **S12008**	–	–	100,000	–	8,417,326	–	8,517,326
Chollas Building / **S11025**	450,874	1,549,126	2,200,000	–	13,500,000	–	17,700,000
Cielo & Woodman Pump Station / **S12012**	–	–	100,000	–	14,479,546	–	14,579,546
Corrosion Control / **AKA00001**	–	600,000	–	–	500,000	–	1,100,000
Dams and Reservoirs / **ABK00001**	177,436	763,579	824,304	–	3,847,985	–	5,613,304
Del Mar Heights East Segment / **S12017**	–	–	100,000	–	5,163,344	–	5,263,344
Del Mar Heights Pipeline Relocation / **S00070**	4,251,970	98,030	–	–	–	–	4,350,000
Dulzura Conduit Concrete Covers / **S00067**	763,889	36,111	–	–	–	–	800,000

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Adopted	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
EM&TS Esplanade and Steam Line Relocation / **S00319**	–	234,253	–	–	1,784,282	–	2,018,535
East Mission Gorge Force Main Rehabilitation / **S00326**	441,835	812,805	–	–	5,537,195	–	6,791,835
East Point Loma Trunk Sewer / **S00329**	4,246,319	5,683,681	–	–	–	–	9,930,000
El Capitan Pipeline #2 / **S10005**	89,101	1,980,497	–	–	44,316,707	–	46,386,305
El Capitan Potable Water Segment / **S12007**	–	–	250,000	–	16,038,508	–	16,288,508
El Capitan Reservoir Road Improvements / **S00040**	426,601	89,564	–	–	2,117,531	–	2,633,696
El Monte Pipeline #2 / **S10008**	12,553	2,535,447	1,000,000	–	103,939,683	–	107,487,683
Fluoridation Facilities / **S00074**	3,065,813	161,203	–	–	–	–	3,227,016
Freeway Relocation / **AKB00002**	2,675,196	590,043	250,000	–	250,000	–	3,765,239
Groundwater Asset Development Program / **ABM00001**	6,206,770	2,557,969	900,000	–	58,213,167	–	67,877,906
Harbor Drive Pipeline / **S00019**	940,231	1,099,769	200,000	–	9,752,609	–	11,992,609
Harbor Drive Trunk Sewer Replacement / **S00336**	987,435	3,997,237	4,000,000	–	3,414,076	–	12,398,748
Kearny Mesa Pipeline Upgrade / **S10011**	3,396	2,726,604	–	–	40,598,391	–	43,328,391
Kensington Pressure Regulator / **S10059**	–	31,564	–	–	459,720	–	491,284
La Jolla Scenic Drive 16inch Main / **S12009**	–	–	100,000	–	8,932,141	–	9,032,141
La Jolla/PB Trunk Sewer-Chelsea Street Relocation / **S00327**	8,342,627	110,316	–	–	–	–	8,452,943
Lake Murray Trunk Sewer / **S00335**	11,150,910	9,545,888	–	–	–	–	20,696,798
Lindbergh Field 16" Cast Iron Main Replacement / **S10055**	568,917	971,083	–	–	5,280,000	–	6,820,000
Little McGonigle Ranch Road Pipeline / **S00069**	654,968	102,032	–	–	–	–	757,000
Lower Otay Outlet Tower / **S12018**	–	–	168,248	–	5,337,137	–	5,505,385
Lower Otay Reservoir Emergency Outlet Improvements / **S00044**	646,565	4,734,863	–	–	–	–	5,381,428
MBC Biosolids Storage Silos / **S00322**	1,182,019	2,075,741	5,294,557	–	155,676	–	8,707,993
MBC Centrate Collection Upgrades / **S00321**	2,117,461	102,034	–	–	–	–	2,219,495
MBC Dewatering Centrifuges Replacement / **S00339**	13,559	423,278	–	–	10,226,420	–	10,663,257
MBC Odor Control Facility Upgrades / **S00323**	64,518	1,960,562	–	–	3,100,969	–	5,126,049
MOC Building / **S11023**	–	3,000,000	–	–	900,000	–	3,900,000
Meter Boxes / **AKB00005**	519,054	139,935	–	–	–	–	658,989
Metro Facilities Control Systems Upgrade / **L10000**	14,055,095	(835,061)	700,000	–	633,184	–	14,553,218
Metro Treatment Plants / **ABO00001**	6,628,472	7,515,864	–	–	9,422,555	–	23,566,890
Metropolitan System Pump Stations / **ABP00002**	10,401,883	3,773,018	–	–	–	–	14,174,901

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Adopted	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Metropolitan Waste Water Department Trunk Sewers / **AJB00001**	33,366,540	14,716,582	13,020,462	–	51,380,000	–	112,483,584
Miramar Clearwell Improvements / **S11024**	4,260	3,635,740	–	–	73,851,392	–	77,491,392
Miramar Pipeline Monitoring & Reinspection / **S00083**	53,910	1,433,726	–	–	–	–	1,487,636
Miramar Road Trunk Sewer / **S00330**	3,066,685	1,587,280	–	–	–	–	4,653,965
Miramar Water Treatment Plant Upgrade & Expansion / **S00024**	198,710,898	29,178,898	–	–	–	–	227,889,796
Montezuma Pipeline/Mid-City Pipeline Phase II / **S11026**	215,111	31,369	363,562	–	16,095,562	–	16,705,604
Montezuma Trunk Sewer / **S00332**	861,584	301,190	–	–	2,446,239	–	3,609,013
Morena Reservoir Outlet Tower Upgrade / **S00041**	336,388	131,645	67,505	–	5,873,423	–	6,408,961
NCWRP Sludge Pump Station Upgrade / **S00309**	203,157	503,939	–	–	–	–	707,096
North City Raw Sludge & Water Cathodic Upgrade / **S00318**	417,597	134,902	–	–	–	–	552,499
North City Reclamation System / **AHC00002**	12,677,800	18,132,947	–	–	880,000	–	31,690,747
North City Water Reclamation Plant - EDR Enclosure / **S00340**	72,042	167,958	–	–	–	–	240,000
North City Water Reclamation Plant EDR Upgrade / **S00324**	–	1,041,513	–	–	–	–	1,041,513
Otay 1st / 2nd PL Abandonment West of Highland / **S12016**	–	–	100,000	–	27,178,464	–	27,278,464
Otay 1st/2nd Pipeline Abandonment East of Highland / **S11027**	44,094	19,156	1,000,000	–	5,776,750	–	6,840,000
Otay Mesa Trunk Sewer / **S00301**	13,027,347	1,434,410	–	–	–	–	14,461,757
Otay Second Pipeline Improvements / **S00032**	23,206,258	1,215,085	–	–	1,047,383	–	25,468,725
Otay Water Treatment Plant Upgrade & Expansion / **S00030**	41,655,228	2,293,288	–	–	–	–	43,948,517
PS2 Power Reliability & Surge Protection / **S00312**	64,035	814,246	250,000	–	30,101,719	–	31,230,000
Pacific Beach Pipeline / **S12015**	–	–	250,000	–	14,644,889	–	14,894,889
Pipeline Rehabilitation / **AJA00002**	60,041,485	32,919,112	–	–	80,000,000	–	172,960,597
Pipeline Rehabilitation Phase F-1 / **S00341**	9,613,119	647,838	–	–	–	–	10,260,957
Point Loma Grit Processing Improvements / **S00315**	11,409,864	4,892,000	3,750,000	–	9,956,003	–	30,007,867
Pomerado Pipeline #2 / **S00072**	8,586	11,669	–	–	–	–	20,255
Pressure Reduction Facility Upgrades / **AKA00002**	–	500,000	500,000	–	4,000,000	–	5,000,000
Proctor Valley Off-Highway Vehicle Barrier / **S00068**	273,295	152,459	–	–	–	–	425,754
Pt Loma-South Access Road Protection Project / **S00316**	238,153	113,545	–	–	385,000	–	736,698
Pump Station 64 Electrical Upgrades / **S00307**	–	239,200	–	–	–	–	239,200
Pump Station 64,65, Penasquitos, E Mission Gorge / **ABP00003**	1,643,621	1,842,419	1,173,400	–	350,000	–	5,009,440
Pump Station 84 Upgrade & Pump Station 62 Abandon / **S00308**	1,223,858	2,296,992	3,926,100	–	2,905,800	–	10,352,750

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Adopted	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Pump Station Restorations / **ABP00001**	22,411,340	1,628,433	–	–	4,562,104	–	28,601,877
Pump Station Upgrades Group I North County / **S00303**	13,652,569	5,758,528	–	–	–	–	19,411,097
Rancho Bernardo Reservoir Rehabilitation / **S00042**	8,713,519	388,252	–	–	–	–	9,101,771
Rancho Penasquitos Water Pump Station #2 / **S00043**	12,250,982	1,550,123	–	–	–	–	13,801,105
Reclaimed Water Extension / **AHC00001**	382,480	4,467,270	–	–	2,500,000	–	7,349,750
Reclaimed Water Retrofit / **AHC00003**	1,535,701	863,459	–	–	–	–	2,399,160
Recycled Water System Upgrades / **S10010**	47,461	902,539	–	–	–	–	950,000
Recycled Water Tank Modifications / **S12014**	–	–	250,000	–	629,406	–	879,406
SBWR Plant Demineralization Facility / **S00310**	399	622,440	–	–	15,378,978	–	16,001,817
San Diego 17 Flow Control Facility / **S00038**	1,588,607	8,883,057	–	–	–	–	10,471,664
Seismic Upgrades / **AKB00004**	6,035,158	1,822,644	–	–	–	–	7,857,802
Sewer Main Replacements / **AJA00001**	150,591,598	52,075,010	30,000,000	–	202,711,683	–	435,378,291
Sewer Pump Station 41 Rehabilitation / **S00337**	8,644,232	233,639	–	–	–	–	8,877,871
Sewer Pump Station 79 / **S00338**	4,556,231	646,232	–	–	–	–	5,202,463
South Bay Reclamation System / **S00018**	1,300,720	48,414	150,000	–	–	–	1,499,134
South County Raw Water Reservoir Intertie Study / **S00066**	–	780,000	–	–	–	–	780,000
South Metro Sewer Rehabilitation Phase 3B / **S00317**	–	157,506	–	–	9,057,451	–	9,214,957
South Mission Valley Trunk Sewer / **S00302**	14,044,984	2,871,690	–	–	–	–	16,916,674
Standpipe and Reservoir Rehabilitations / **ABL00001**	1,734,078	2,892,443	4,486,986	–	13,607,175	–	22,720,682
Telemetry Control Systems SCADA Phase II / **S00046**	12,623,112	–	–	–	–	–	12,623,112
Torrey Pines Road/La Jolla Blvd Main Replacement / **S00003**	783,470	2,912,831	–	–	244,109	–	3,940,411
USIU Trunk Sewer / **S00334**	7,484,038	2,836,399	–	–	–	–	10,320,437
University Ave Pipeline Replacement / **S11021**	129,376	373,913	560,000	–	9,079,478	–	10,142,767
Unscheduled Projects / **AJA00003**	11,675,187	8,418,704	–	–	–	–	20,093,891
Upas Street Pipeline Replacement / **S11022**	144,151	11,849	1,575,000	–	14,873,472	–	16,604,472
Water CIP Reserve / **S00048**	–	5,000,000	–	–	–	–	5,000,000
Water Department Security Upgrades / **S00050**	14,453,750	6,551,758	–	–	–	–	21,005,508
Water Group 787 / **S11108**	–	1,893,966	7,342,159	1,893,966	–	–	11,130,091
Water Group Job 790 / **S10004**	7,954,068	329,715	–	–	–	–	8,283,783
Water Group Job 915 (3012) / **S10123**	6,967,997	1,150,102	7,887,022	–	–	–	16,005,121

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Adopted	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Water Main Replacements / **AKB00003**	145,905,929	57,543,111	39,912,978	(1,893,966)	163,440,338	–	404,908,391
Water Pump Station Restoration / **ABJ00001**	382,920	7,800,997	8,823,952	–	28,072,682	–	45,080,551
Wet Weather Storage Facility / **S00314**	2,295,921	695,705	–	–	84,312,887	–	87,304,513
Public Utilities Totals	**$ 1,128,649,400**	**$ 396,294,123**	**$ 145,395,863**	**$ –**	**$ 1,355,202,093**	**$ –**	**$ 3,025,541,479**
Public Works - General Services							
Americans with Disabilities Improvements / **ABE00001**	$ 11,953,677	$ 16,833,512	$ 1,531,029	$ –	$ –	$ –	$ 30,318,218
Beach Area Family Health Care / **S01029**	30,918	–	–	–	–	–	30,918
City Administration Building / **S00819**	1,187,085	10,915	–	–	–	4,200,000	5,398,000
City Facilities Improvements / **ABT00001**	8,258,208	27,360,591	300,000	31,000,000	124,000,000	36,000,000	226,918,799
Downtown Parking Projects / **S01080**	1,059,865	–	–	–	–	–	1,059,865
Fitting Facility Expansion / **S10042**	42,633	807,367	175,000	–	–	–	1,025,000
La Jolla Parking Structure / **S00897**	–	50,000	–	–	–	–	50,000
Mission Beach Community Clinic - ADA Improvements / **S01092**	20,759	(862)	–	–	–	–	19,897
Modernization of Elevators - City Admin Building / **S00697**	824,476	–	–	–	–	–	824,476
Modernization of Elevators - Evan B. Jones Parkade / **S00698**	788,676	17,250	–	–	–	–	805,925
Palisades Building Ramp - ADA Improvements / **S00620**	68,752	1,248	–	–	–	–	70,000
Roof Replacement / **ABT00002**	751,931	112,434	–	–	–	–	864,365
The World Beat Center / **S01025**	25,000	0	–	–	–	–	25,000
Public Works - General Services Totals	**$ 25,011,979**	**$ 45,192,454**	**$ 2,006,029**	**$ 31,000,000**	**$ 124,000,000**	**$ 40,200,000**	**$ 267,410,463**
QUALCOMM Stadium							
QUALCOMM Stadium / **ABG00001**	$ 137,000	$ 1,363,000	$ –	$ –	$ 3,750,000	$ –	$ 5,250,000
QUALCOMM Stadium Totals	**$ 137,000**	**$ 1,363,000**	**$ –**	**$ –**	**$ 3,750,000**	**$ –**	**$ 5,250,000**
Real Estate Assets							
Evan V. Jones Parkade Parking Equipment Upgrade / **S11034**	$ 6,946	$ 443,054	$ 100,000	$ –	$ –	$ –	$ 550,000
Real Estate Assets Totals	**$ 6,946**	**$ 443,054**	**$ 100,000**	**$ –**	**$ –**	**$ –**	**$ 550,000**
Transportation & Storm Water							
25th Street Renaissance Project / **S00985**	$ 537,635	$ 256,365	$ 700,000	$ 956,000	$ –	$ –	$ 2,450,000

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Adopted	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
34th Street Storm Drain / **S11001**	2,459	72,541	–	–	–	–	75,000
35th & 34th at Madison Avenue Improvements / **S00922**	183,082	247,772	–	–	1,300,000	–	1,730,854
36th Street Landscape Maintenance / **S00902**	6,724	43,276	–	–	–	–	50,000
38th Street Improvements / **S00930**	296,107	1,703,893	–	–	–	–	2,000,000
43rd Street Widening / **S00845**	7,533,871	1,342,924	–	–	–	–	8,876,795
54th Street/Euclid Avenue Bikeways / **S00956**	79,231	50,769	–	–	–	–	130,000
62nd to 65th Street Channel Improvements / **S00926**	74,195	805	–	–	–	–	75,000
ADA Walkway & Curb Ramp at Azalea Park / **S11061**	27,764	244	–	–	–	–	28,009
Aldine Drive and Fairmount Drive Slope Restoration / **S00865**	3,426,841	2,295,280	–	2,180,982	–	–	7,903,103
Alta La Jolla Drive Drainage Repair Phase II / **S10001**	875,597	130,508	–	–	–	–	1,006,105
Alvarado Canyon Road Realignment / **S00894**	473,268	86,732	–	–	–	5,140,000	5,700,000
Architectural Barrier Removal - DIF Funded / **AII00001**	–	51,000	–	–	–	–	51,000
Azalea Park Neighborhood Identification / **S00699**	157,108	254,722	–	–	–	–	411,830
Balboa Ave/Hathaway St Left Turn Lane Installation / **S10047**	4,696	(533)	–	–	–	–	4,163
Balboa Ave/Tierrasanta Blvd Bikeway / **S00957**	131,214	118,786	–	–	–	–	250,000
Balboa Avenue Corridor Improvements / **S00831**	582,234	2,388,197	–	–	–	–	2,970,431
Balboa Park/Florida Canyon Storm Drain Repairs / **S01064**	1,343,402	26,598	–	–	–	–	1,370,000
Bayshore Bikeway / **S00944**	624,060	72,350	150,000	–	–	–	846,410
Beach Area Low Flow Storm Drain Diversion / **S00603**	6,101,775	1,652,980	–	–	–	–	7,754,755
Bear Drive Retaining Wall / **S10093**	20,251	229,749	–	–	–	–	250,000
Berger Ave Sidewalk & Curb Ramps / **S11044**	24,820	200,180	–	–	–	–	225,000
Bernardo Trail Dr & Pomerado Rd TS / **S11040**	7,079	192,921	–	–	–	–	200,000
Bicycle Loop Detectors / **S11058**	50,000	33,500	–	–	–	–	83,500
Bicycle Master Plan / **S00948**	275,023	(23)	–	–	–	–	275,000
Bicycle Parking at the Border / **S00953**	22,988	312	–	–	–	–	23,300
Bird Rock Coastal Traffic Improvements Phase I / **S00896**	6,388,445	43,094	–	–	–	–	6,431,539
Bridge Preventative Maintainence Program / **S00940**	187,836	64,164	–	–	–	–	252,000
Bridge Rehabilitation / **AIE00001**	565,409	418,963	–	–	–	500,000	1,484,372
Bus Stop Improvements / **AID00007**	170,994	(16,182)	–	–	–	–	154,812
Caliente Avenue Sidewalk / **S10058**	100,160	579,840	–	–	–	–	680,000

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Adopted	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Cam Del Sur Widening # San Dieguito Rd to Paseo De / **RD11003**	23,434	–	–	–	–	–	23,434
Camino Del Norte Sidewalk / **S11047**	–	100,000	–	–	–	–	100,000
Camino Del Sur (Bernardo Lakes / Lone Quail Rd) / **RD11000**	39,284	10,716	–	–	–	–	50,000
Camino Del Sur-SR 56 to Carmel Valley Road / **S00899**	13,364,810	–	–	–	1,050,000	–	14,414,810
Camino Del Sur-Santaluz / Resort Wildlife Crossing / **S00843**	4,506,381	30,252	–	–	–	–	4,536,633
Camino Del Sur-Santaluz to Camino Del Norte / **S00842**	13,901,786	–	–	–	–	–	13,901,786
Camino Ruiz from n/o of Reagan to Jade Coast / **S01018**	23,151	–	–	–	–	–	23,151
Camino Santa Fe-Del Mar Mesa Road to SR 56 / **S00898**	860,411	6,264,589	–	–	–	–	7,125,000
Camino del Sur - SR-56 to Dormouse / **S00872**	1,220,443	1,840,633	–	–	13,823,924	–	16,885,000
Camino del Sur-San Dieguito Rd to Carmel Valley Rd / **S00710**	980,020	–	–	5,556,500	–	–	6,536,520
Carmel Country Road Low Flow Channel / **S00969**	73,012	1,638,988	–	–	–	–	1,712,000
Carmel Mountain Road to Del Mar Mesa Road / **S00846**	–	1,800,000	–	900,000	–	–	2,700,000
Carmel Valley Rd-Lopelia Meadows to Via Abertura / **S00934**	312,807	537,193	–	–	7,850,000	–	8,700,000
Carmel Valley Rd-Via Albutura to Camino Del Sur / **S00854**	2,692,202	7,689,248	–	7,706,783	–	–	18,088,233
Carmel Valley Road 4/6 Lanes s/o of Street A / **S00900**	3,392,188	1,007,812	–	1,347,951	1,925,000	–	7,672,951
Carmel Valley Road Enhancement Project / **S00859**	9,009,641	60,001	25,000	–	–	–	9,094,641
Carmel Valley Road-Street A to Neighborhood Pky / **S00906**	6,034,011	865,989	–	2,500,000	–	–	9,400,000
Carroll Canyon Rd-I-15 to Maya Linda Rd / **S01019**	78,373	–	–	–	–	–	78,373
Carroll Canyon Road/Sorrento Valley Road - Dist 1 / **S00841**	11,089,085	3,836,986	–	–	–	–	14,926,070
Central Elementary School-Safe Route to School / **S00741**	457,571	12,429	–	–	–	–	470,000
Centre City Intersection Improvements / **S00895**	59	14,941	–	–	–	–	15,000
Cherokee Street Improvements / **S00921**	156,760	423,240	–	–	1,480,000	1,100,000	3,160,000
Coast Blvd Bluff Stabilization / **S00723**	1,631,883	5,909	–	–	–	–	1,637,792
Coastal Erosion Affecting City Streets / **AIF00001**	19,727	33,988	–	–	–	–	53,715
Coastal Rail Trail / **S00951**	796,175	631,013	–	552,936	–	19,925,629	21,905,754
College Area Obstructed Curb Ramp Barrier Removal / **S11050**	–	140,000	–	–	–	–	140,000
Community Sign Installation at Various Locations / **AID00004**	24,178	1,822	–	–	–	–	26,000
Concrete Streets / **AID00006**	2,395,311	104,689	–	–	–	21,600,000	24,100,000
Congress Street Bicycle Facility / **S11037**	7,727	42,273	–	–	–	–	50,000
Congress Street-San Diego Avenue Bicycle Facility / **S11038**	4,242	45,758	–	–	–	–	50,000

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Adopted	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Consultant Services for Public Facilities / **AID00008**	29,038	12,181	–	–	–	–	41,219
Coolidge Street Storm Drain / **S11003**	19,747	55,253	–	–	–	–	75,000
Coopertive Traffic Signal Projects / **AIL00003**	156,004	527,407	–	–	300,000	–	983,411
Darkwood Canyon Connector Study / **S00736**	41,106	8,894	–	–	–	–	50,000
Debt Service for Commercial Paper Funded Projects / **S00883**	19,672,832	270,000	–	–	–	–	19,942,832
Debt Service for TransNet Bond Funded Projects / **S00874**	31,650,885	–	–	–	–	–	31,650,885
Del Mar Heights Rd n/o Neighborhood 4 Park/School / **S00855**	859,422	14	–	–	–	–	859,436
Del Mar Heights Road Center Median / **S00884**	230,342	224,658	–	–	–	2,000,000	2,455,000
Del Mar Heights Road Flashing Beacon / **S00987**	2,050	32,950	–	–	–	–	35,000
Del Mar Heights Road Interconnect / **S00745**	127,671	56,829	–	–	–	–	184,500
Del Mar Heights Road-4/6 Lanes / **S00903**	8,103,919	1,696,081	–	2,500,000	–	–	12,300,000
Del Mar Mesa Public Facilities / **S00893**	9,174,286	230,714	–	–	–	–	9,405,000
Del Sol Boulevard-Central / **S00858**	74,249	6,425,751	–	–	–	–	6,500,000
Dennery Road - East / **S10018**	–	109,707	–	–	–	–	109,707
District Three Sidewalk Study / **S00835**	105,458	20,542	–	–	–	–	126,000
Drainage Projects / **ACA00001**	15,307,922	7,404,790	1,325,000	37,000,000	149,839,016	47,000,000	257,876,727
Eastgate Mall-Towne Centre to Miramar Road / **S00848**	730,635	751,366	–	–	–	–	1,482,001
El Cajon Blvd Commercial Revitalization / **S00824**	713,069	–	–	–	–	–	713,069
El Camino Real - Half Mile to Via De La Valle / **S00856**	4,066,480	1,839,510	–	6,692,000	3,800,000	19,941,511	36,339,501
El Camino Real Widening / **S00916**	696	99,304	–	–	–	–	100,000
El Camino Real/State Route 56 Bike Path Connector / **S00981**	57,478	210,022	–	–	–	–	267,500
Eligible Street Lights in District 7 / **S01037**	545	21	–	–	–	–	566
Euclid Avenue & Home Improvements / **S00886**	920,820	91,920	–	–	–	–	1,012,740
Euclid Avenue Corridor Improvements / **S00904**	136,249	106,120	–	–	–	–	242,369
Fashion Valley Road Restoration / **S00610**	1,500,822	375,697	–	–	–	–	1,876,519
First Avenue Bridge Over Maple Canyon / **S00862**	10,039,320	3,728,632	–	–	–	–	13,767,953
Five Points Neighborhood Pedestrian Improvements / **S00988**	122,017	27,983	–	–	–	–	150,000
Five Year CIP Planning / **AID00003**	579,000	147,956	50,000	–	150,000	–	926,956
Florence Griffith Joyner Elem Safe Route to School / **S10061**	64,541	764,107	–	–	–	–	828,648
Florida Drive Median Improvements / **S11057**	–	396,767	–	–	–	–	396,767

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Adopted	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Fourth Avenue and Quince Street / **S11055**	–	330,000	–	–	–	–	330,000
Fourth Avenue/Fifth Avenue & Nutmeg Str / **S11056**	–	825,000	–	–	–	–	825,000
Friars Road/Pacific Highway Bicycle Path / **S00947**	80,000	–	–	–	–	–	80,000
Genesee Avenue - Widen Interstate 5 Crossing / **S00839**	8,082,206	16,217,794	–	–	–	84,000,000	108,300,000
Genesee Avenue I-5 to Eastgate Mall / **S00866**	304,133	23,617	–	–	–	–	327,750
Genesee Avenue-I-5 to Regents Road / **S00840**	6,531,783	334,997	–	–	–	–	6,866,780
Genesee Avenue-Nobel Dr to SR 52 / **S00852**	1,439,109	509,491	–	–	22,181,100	–	24,129,700
Georgia Street Bridge Improvements / **S00863**	1,216,902	843,899	–	–	8,600,000	–	10,660,802
Grandee Pl & Pomerado Rd Traffic Signal / **S11039**	5,305	194,695	–	–	–	–	200,000
Guard Rails / **AIE00002**	809,526	2,251,990	–	2,000,000	–	–	5,061,516
Hayes Ave Storm Drain / **S11002**	12,228	62,772	–	–	–	–	75,000
High Accident Locations / **AIL00006**	4,175	45,009	–	–	–	–	49,184
Hillcrest Corridor Mobility Study / **S00908**	379,072	–	–	–	–	–	379,072
Hillery Drive Improvements / **S11064**	–	2,500,000	–	–	–	–	2,500,000
Hinson Place Storm Drain Replacement / **S10057**	–	590,000	–	–	–	–	590,000
Hollister Street Widening / **S00980**	2,068	–	–	–	–	–	2,068
Holly Dr. Street Improvements / **S11033**	280,719	619,281	–	–	–	–	900,000
I-5 / SR-56 Fiberoptic Relocation / **S00708**	196,508	596	–	–	–	–	197,104
I-5 to SR-56 Freeway Connectors / **S00707**	2,888,059	119,527	–	–	6,020,676	–	9,028,262
I-805/Home Avenue Ramp Improvements / **S11042**	–	250,000	–	–	–	–	250,000
Imperial Ave Bus & Trolley Station Enhancement / **S00001**	–	315,000	–	–	–	–	315,000
Imperial Avenue Streetlights-61st to 69th / **S00983**	196,363	88,637	–	–	–	–	285,000
Install T/S Interconnect Systems / **AIL00002**	65,433	434,567	150,000	–	300,000	–	950,000
Installation of City Owned Street Lights / **AIH00001**	2,764,129	1,977,811	100,000	–	300,000	–	5,141,941
Interstate 15 Improvements / **S00931**	7,150,129	(129)	–	–	–	–	7,150,000
Interstate 5 Underpass - Bikeway/Ped Connector / **S00982**	–	535,000	–	–	1,116,010	–	1,651,010
Juan Street Concrete Street / **S00602**	745,996	1,471,614	1,468,369	–	–	2,000,000	5,685,979
Judicial Drive-Golden Haven to Eastgate Mall / **S00879**	8,889,000	0	–	–	–	–	8,889,000
Judy Lee Place Storm Drain Replacement / **S10052**	42,858	342,142	–	–	–	–	385,000
Kearny Mesa Community Sign / **S10044**	21,949	38,051	–	–	–	–	60,000

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Adopted	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Kearny Villa Road Bike Lane Improvements / **S00961**	201,717	98,283	–	–	–	–	300,000
Kearny Villa Road Bike Path Study / **S00966**	61,802	38,198	–	–	–	–	100,000
Kelton Road Pedestrian Improvements / **S10154**	28,605	247,395	–	–	–	–	276,000
La Jolla Ecological Reserve Area of ASBS / **S00607**	557,213	2,895,937	–	1,660,000	–	–	5,113,150
La Jolla Mesa Drive Sidewalk / **S00928**	66,151	48,849	–	–	–	–	115,000
La Jolla Mesa Vista Project UUD / **S00695**	956,589	182,071	–	–	–	–	1,138,660
La Jolla Village Dr /Torrey Pines - Villa La Jolla / **S00850**	8,297,780	8,860	–	–	–	–	8,306,640
La Jolla Village Drive - Interstate 805 Ramps / **S00857**	19,445,633	4,392,989	–	–	–	–	23,838,622
La Jolla Village Drive and Regents Road / **S00867**	560,571	719,429	–	–	–	90,900	1,370,900
Labor Council Curb Ramps / **S01028**	843	70	–	–	–	–	914
Laurel Street Bridge Over State Route 163 / **S00939**	43,823	426,177	–	–	–	–	470,000
Linda Vista Rd at Genesee Intersection Improvement / **S00907**	143,413	129,587	–	–	730,000	–	1,003,000
Low Flow Telemetry System / **S01096**	–	619,672	–	–	–	–	619,672
Manhassett Drive Storm Drain System Upgrade / **S11005**	56,601	3,399	–	–	–	–	60,000
Mar Ave/Soledad Avenue Intersection Improvements / **S10097**	–	1,820	–	–	–	–	1,820
Market St -Euclid Ave to 54th St- Improvements / **S11043**	–	240,000	–	–	–	–	240,000
Maryland Street Storm Drain Replacement / **S10056**	29,901	265,099	–	–	–	105,000	400,000
Median Installation / **AIG00001**	82,119	613,718	297,000	–	726,700	–	1,719,537
Mid City Gateways / **S00828**	5,780,718	7,696	–	–	–	–	5,788,414
Midway Street Bluff Repair / **S12005**	–	–	–	63,883	–	–	63,883
Minor Bike Facilities / **AIA00001**	–	388,002	15,000	–	45,000	–	448,002
Minor Signal Improvements / **AIL00007**	16,892	17,507	–	–	–	–	34,399
Mira Mesa Community Transit Center / **S00847**	–	692,000	–	–	–	–	692,000
Mira Sorrento Place-Scranton to Vista Sorrento / **S00878**	12,184,562	504,121	–	–	–	–	12,688,683
Miramar Road-Interstate 805 Easterly Ramps / **S00880**	4,602,579	3,047,421	–	–	–	–	7,650,000
Mission Bay Sewer Interceptor System / **S01095**	1,409,518	908,032	–	–	–	–	2,317,550
Mission Beach Boardwalk Bulkhead / **S00726**	655,341	236,884	–	–	–	4,500,000	5,392,225
Mission Beach Boardwalk Widening Project / **S00860**	347,100	163,400	–	–	–	2,753,000	3,263,500
Mission City Parkway/San Diego River / **S00936**	1,424,361	1,362,954	–	–	–	7,270,497	10,057,812
Mission Trails Regional Park/Mission Bay Bike Path / **S00734**	41,590	159,910	–	–	–	–	201,500

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Adopted	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Mount Hope/Market Street Median and Street Lights / **S10088**	568,690	147,885	–	–	–	–	716,575
Murphy Canyon Road Storm Drain Repair / **S01098**	4,775,008	250,263	–	–	–	–	5,025,271
Napa Street from Linda Vista Rd to Morena Blvd / **S00849**	647,444	8,296	–	–	–	5,104,260	5,760,000
Navajo Road Interconnect / **S00746**	50,858	142	–	–	–	–	51,000
New Developments / **AID00009**	–	50,000	–	–	–	–	50,000
New Heritage Road (Otay Valley Road)-Central / **S00876**	3,762,710	557,084	–	–	–	–	4,319,794
New Walkways / **AIK00001**	1,428,550	4,463,942	375,000	1,452,000	1,600,000	–	9,319,493
Nobel Drive / I-805 Interchange / **S00709**	26,538,979	74,022	–	–	–	–	26,613,000
Normal Street Median-University to Blaine / **S00918**	307,616	5,634	–	–	–	–	313,250
North Harbor Drive Navy Estuary Seismic Retrofit / **S00728**	13,407,741	4,176,740	–	–	–	–	17,584,481
North Park Commercial Revitalization / **S00825**	–	19,868	–	–	–	–	19,868
North Park Lighting Improvements / **S00823**	354,177	133,683	–	–	–	–	487,860
North Park Obstructed Curb Ramp Barrier Removal / **S11049**	–	200,000	–	–	–	–	200,000
North Torrey Pines Road Bridge/ Los Penasquitos / **S00935**	13,019,149	104,851	400,000	–	–	–	13,524,000
North Torrey Pines Road at Genesee Avenue / **S00720**	9,568,474	5,301	–	–	–	–	9,573,775
North Torrey Pines Roadway & Median Enhancements / **S00868**	691,376	4,055,624	–	–	–	–	4,747,000
Ocean Beach Commercial Revitalization Newport Ave / **S01077**	32	–	–	–	–	–	32
Ocean Beach/Hotel Circle Bicycle Path / **S00949**	3,043,564	75,320	–	–	–	–	3,118,884
Ocean Front Walk-San Fernando to Ventura / **S00875**	343,265	246,735	–	–	–	3,000,000	3,590,000
Ocean View Hills Parkway / **S00882**	15,058,734	(497)	–	–	–	–	15,058,237
Old Otay Mesa Road- Westerly / **S00870**	1,060,162	2,189,838	–	–	–	3,500,000	6,750,000
Otay Mesa Truck Route Phase 3 / **S00724**	3,673,331	316,666	300,000	–	–	–	4,289,997
Otay Mesa Truck Route Phase 4 / **S11060**	–	480,000	300,000	1,800,000	3,150,000	13,000,000	18,730,000
Pacific Beach Obstructed Curb Ramp Barrier Removal / **S11048**	–	50,000	–	–	–	320,000	370,000
Pacific Highlands Traffic Signals / **S01062**	1,215,737	1,184,263	–	–	–	–	2,400,000
Pacific Highway Bicycle Route / **S11036**	7,594	2,406	–	–	–	–	10,000
Pacific Hwy Obstructed Curb Ramp Barrier Removal / **S11045**	–	900,000	–	–	–	–	900,000
Palm Avenue Interstate 805 Interchange / **S00869**	6,022,991	5,164,895	–	6,000,000	2,675,000	–	19,862,886
Palm Avenue Roadway Improvements / **S00913**	688,792	660,208	2,255,000	–	–	–	3,604,000
Paradise Hills Revitalization Project / **S00829**	1,782,941	214,327	–	–	–	–	1,997,268

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Adopted	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Park Blvd Bicycle Facility / **S11035**	39,091	35,909	–	–	–	–	75,000
Park Boulevard and Essex Street / **S11054**	–	320,000	–	–	–	–	320,000
Pedestrian Bridge - Ted Williams Parkway / **S00938**	23,835	1,165	–	–	–	–	25,000
Pedestrian Master Plan / **S00737**	288,878	52,557	–	130,000	–	–	471,435
Pershing Drive/Redwood Street Intersection / **S00885**	334,272	419,212	–	–	–	872,516	1,626,000
Point Loma/Ocean Beach Interconnect / **S00742**	656,728	8,272	–	–	–	–	665,000
Pomerado Rd at Willow Creek/Ave of Nations IS / **S00933**	1,260,158	29,842	–	–	–	–	1,290,000
Potomac Street Improvements / **S00925**	320,080	59,920	–	–	–	–	380,000
Poway Road Bicycle Path - Class I / **S00943**	476,066	1,123,934	–	–	–	–	1,600,000
Prospect Street/Silverado Street Roundabout / **S00924**	93,470	8,001	–	–	–	–	101,471
Rancho Bernardo Bikeway / **S00962**	86,363	163,637	–	–	–	–	250,000
Rancho Bernardo Interconnect / **S00744**	740,716	–	–	–	–	–	740,716
Rancho Bernardo Street and Sidewalk Improvements / **S00887**	71,753	15,141	–	–	–	65,800	152,694
Ransom Street/Darwin Way Storm Drain Repairs / **S00601**	1,115,037	41,963	–	–	–	–	1,157,000
Regents Road Bridge / **S00729**	2,196,640	4,541,159	–	–	24,816,677	–	31,554,476
Regents Road Widening-Genesee to Executive / **S00881**	989,043	3,955,957	–	–	–	1,100,000	6,045,000
Replace Obsolete T/S Controllers / **AIL00010**	91,480	241,295	75,000	–	225,000	–	632,775
Resurfacing of City Streets / **AID00005**	70,196,163	16,971,614	–	32,000,000	128,000,000	42,000,000	289,167,776
Rosa Parks Elementary School-Safe Route to School / **S00739**	555,074	–	–	–	–	–	555,074
Rose & Tecolote Creeks Water Quality Improvements / **ACC00002**	392,489	668,859	–	–	–	–	1,061,348
Rose Creek Bikeway / **S00946**	4,969,932	1,830,068	–	–	–	–	6,800,000
Rose/Tecolote Creeks Water Quality Improvements / **S10002**	934,682	173,970	–	–	–	–	1,108,652
Rosecrans Street Corridor Improvements / **S00830**	769,238	1,415,095	–	–	–	–	2,184,333
Ruffin Road/Murphy Canyon Road Bikeway Project / **S00959**	100,394	45,806	–	–	–	–	146,200
SR-94/Euclid Ave Interchange Improvements / **S11046**	2,877	422,123	–	–	6,770,000	–	7,195,000
SR2S Sidewalk Projects Grant #2 / **L00011**	–	511,911	–	–	411,675	–	923,586
SR2S Traffic Safety Projects Grant #1 / **L00010**	–	520,455	–	–	–	–	520,455
SR56 / I-15 Interchange / **S00920**	580,000	–	–	–	–	–	580,000
Safety in Traffic Education STEP Program / **S00964**	227,006	(7,006)	–	–	–	–	220,000
San Diego River Bicycle Path / **S00945**	255,849	3,490	–	–	–	–	259,339

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Adopted	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
San Diego River Multi-Use Path / **S00958**	664,026	1,075,974	–	–	–	–	1,740,000
San Diego River Multi-use Path / **S00929**	74,947	53	–	–	–	–	75,000
San Remo Way Storm Drain / **S11004**	9,378	140,622	–	–	–	–	150,000
Santa Clara Pump Station / **S00604**	1,881,356	4,309	–	–	–	–	1,885,665
Saturn Blvd Roadway Improvements / **S11028**	–	100,000	–	–	250,000	–	350,000
Saturn Boulevard-Palm Ave to Coronado / **S00861**	307,742	7,481	–	–	–	1,015,955	1,331,179
School Traffic Safety Improvements / **AIK00002**	106,963	334,075	200,000	–	600,000	–	1,241,039
Scripps Ranch Blvd-Carroll Canyon Rd to Aviary / **S00837**	1,301,536	238,464	–	–	–	–	1,540,000
Scripps Ranch/Mira Mesa Medians Project / **S00838**	425,953	495,365	156,676	–	–	–	1,077,994
Sea World Drive/Interstate 5 Interchange Imp / **S00888**	1,089,116	2,910,884	–	–	–	105,438,300	109,438,300
Seismic Retrofit West Mission Bay Drive Bridge / **S00937**	9,017,115	959,654	–	–	–	–	9,976,769
Sidewalk Repair and Reconstruction / **AIK00003**	8,397,136	1,194,394	–	–	–	6,000,000	15,591,530
Skyline Drive Improvements / **S00912**	899,209	840,791	–	719,921	–	–	2,459,921
Skyline Drive at Cardiff Improvements / **S00927**	9,256	15,744	–	–	–	–	25,000
Soledad Mountain Road Emergency Repair Project / **S00932**	22,344,401	4,575,183	–	–	–	–	26,919,583
Sorrento Valley Road & Interstate 5 Interchange / **S00914**	3,361,421	32,579	–	–	175,000	47,000,000	50,569,000
Sports Arena Blvd-Rosecrans to Midway / **S00721**	378,944	249,698	–	–	–	–	628,642
Spring Canyon Road-Scripps Ranch to Pomerado Road / **S00832**	102,825	682,175	–	–	–	–	785,000
State Route 15 Bikeway Study / **S00731**	2,023,102	429,172	–	–	55,000	–	2,507,275
State Route 163/Clairemont Mesa Blvd Interchange / **S00905**	6,224,778	366,222	–	–	5,000,000	–	11,591,000
State Route 163/Friars Road / **S00851**	5,259,009	2,354,927	10,454,031	–	22,921,374	97,086,159	138,075,500
State Route 56 Bike Interchanges / **S00955**	235,839	2,864,161	–	368,492	1,135,568	6,822,940	11,427,000
State Route 56-Carmel Country to Black Mountain / **S00853**	157,594,120	5,056,409	–	–	–	–	162,650,529
Stockton Street Lights / **S10130**	–	201,000	–	–	–	–	201,000
Streamview Drive Improvements / **S00864**	76,022	403,978	200,000	–	1,045,000	–	1,725,000
Street Light Circuit Upgrades / **AIH00002**	513,300	136,700	–	–	–	36,000,000	36,650,000
Street Lights in High Crime Areas / **ACC00003**	–	375	–	–	–	–	375
TDA - Bicycle Rings and Racks / **S00968**	24,999	25,001	–	–	–	–	50,000
TDA - India Street Improvement Study / **S00967**	50,522	(522)	–	–	–	–	50,000
TV/Evaluation-Storm Drain Corrugated Metal Pipes / **S00608**	355,248	0	–	–	–	–	355,248

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Adopted	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Talbot Street Slope Restoration / **S00609**	738,429	1,603,045	–	2,000,000	–	–	4,341,474
Taylor Street - Bikeway / **S00965**	19,092	230,908	–	–	–	–	250,000
Ted Williams Pkwy Bridge/Shoal Creek Dr / **S00941**	771,994	2,172,385	–	–	–	–	2,944,380
Thorn Street Median Improvements / **S00844**	391,504	38,496	–	–	–	–	430,000
Torrey Meadows Drive Overcrossing / **S10015**	9,906	6,751,207	–	–	–	–	6,761,113
Torrey Pines Improvements Phase I / **S00613**	235,670	564,330	–	–	–	13,000,000	13,800,000
Torrey Pines Road Slope Restoration / **S00877**	597,012	679,208	540,000	–	–	3,000,000	4,816,220
Traffic Calming / **AIL00001**	718,249	1,762,112	200,000	–	600,000	–	3,280,361
Traffic Count Stations-Various Locations / **S10098**	21,112	24,525	–	–	–	–	45,637
Traffic Signals - Citywide / **AIL00004**	1,563,811	979,262	450,000	–	1,200,000	–	4,193,073
Traffic Signals - DIF Funded / **AIL00009**	–	1,018	–	–	–	–	1,018
Traffic Signals Modification / **AIL00005**	1,685,802	2,945,657	850,000	–	2,550,000	–	8,031,459
Traffic Signals Mods - DIF Funded / **AIL00008**	–	100,954	–	–	–	–	100,954
Transportation Grant Match / **AID00002**	433,493	770,204	300,000	–	2,145,000	–	3,648,697
Triple Pipe Crossing - Dennery Road / **S10017**	–	119,246	–	–	–	–	119,246
University Ave/Alabama Bike & Ped Safety Imp / **S00960**	130,898	(10,898)	–	630,000	–	–	750,000
University Avenue Mobility Project / **S00915**	1,181,758	118,242	–	1,400,000	–	–	2,700,000
University Avenue Sidewalk from 54th to 68th / **S00910**	226,386	473,614	–	1,150,000	–	–	1,850,000
University Avenue Streetlights / **S00911**	342,737	157,263	–	–	–	–	500,000
University Avenue and Front Street Pop Out / **S00909**	161,125	(11,125)	–	–	–	–	150,000
University City South Beautification / **S00821**	69,327	30,673	–	–	–	–	100,000
Uptown Community Storm Drainage / **S10060**	–	150,000	–	–	–	–	150,000
Utilities Undergrounding Program / **AID00001**	195,485,953	35,319,197	15,000,000	–	–	–	245,805,150
Via Capri Traffic Calming Project / **S00986**	109,006	40,994	–	–	–	–	150,000
Via Dela Valle Widening / **RD11001**	–	50,000	–	–	–	–	50,000
Villa La Jolla Drive Bicycle Route / **S10014**	16,172	(6,172)	–	–	–	–	10,000
Village Loop Road / **S00919**	2,521,518	358,482	–	–	–	–	2,880,000
Vista Sorrento Parkway Bike Lanes / **S01097**	493,057	114,443	–	–	–	–	607,500
Washington Street Improvements Phase II / **S00703**	1,426,039	19,961	–	–	–	–	1,446,000
Watershed CIP / **ACC00001**	4,793,747	2,563,054	799,918	–	–	–	8,156,719

Schedule IV: Capital Improvement Projects by Department *(cont'd)*

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Adopted	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
West Mission Bay Drive Bridge Over San Diego River / **S00871**	4,164,888	460,579	100,000	14,179,307	82,224,859	12,257,190	113,386,823
West San Ysidro Blvd Streetscape / **S00822**	840,635	339,365	–	–	–	–	1,180,000
Westerly Extension of Hazard Center Drive / **RD10001**	–	1,000,000	–	–	–	–	1,000,000
Willow Elementary School-Safe Route to School / **S00740**	609,911	40,089	–	–	–	–	650,000
Transportation & Storm Water Totals	$ 945,231,343	$ 259,593,241	$ 37,235,994	$ 133,446,755	$ 509,087,579	$ 614,509,657	$ 2,499,104,569
Grand Total	$ 2,612,185,850	$ 881,159,721	$ 208,051,727	$ 203,546,458	$ 2,092,530,138	$ 1,200,444,519	$ 7,197,918,413

Financial Summary

Schedule V: Capital Improvement Projects Priority Scores

Project	Project Type	Department	Priority Score	Priority Category
Airport Assets				
Montgomery Field Rehabilitation / **S00680**	Airport Assets	Airports	100	Medium
Brown Field Electrical Upgrade / **S00773**	Airport Assets	Airports	N/A	N/A
Montgomery Field NW Heliport / **S00679**	Airport Assets	Airports	N/A	N/A
Brown Field / **AAA00002**	Airport Assets	Airports	Annual	Annual
Montgomery Field / **AAA00001**	Airport Assets	Airports	Annual	Annual
Buildings				
Children's Pool Lifeguard Station / **S00644**	Bldg - Pub Safety - Lifeguard Stations	Fire-Rescue	93	High
La Jolla Cove Lifeguard Station / **S00792**	Bldg - Pub Safety - Lifeguard Stations	Fire-Rescue	93	High
Fire Station No. 45 - East Mission Valley / **S00688**	Bldg - Pub Safety - Fire Fac / Struct	Fire-Rescue	92	High
PS2 Power Reliability & Surge Protection / **S00312**	Bldg - MWWD - Pump Stations	Public Utilities	90	High
Museum of Man Roof Replacement / **S11101**	Bldg - Other City Facility / Structures	Park & Recreation	86	High
Fitting Facility Expansion / **S10042**	Bldg - Operations Facility / Structures	Public Works - General Services	84	High
Lifeguard Tower/Grand Ave Restroom / **S00641**	Bldg - Pub Safety - Lifeguard Stations	Fire-Rescue	83	High
MBC Dewatering Centrifuges Replacement / **S00339**	Bldg - MWWD - Treatment Plants	Public Utilities	83	High
MBC Odor Control Facility Upgrades / **S00323**	Bldg - MWWD - Treatment Plants	Public Utilities	83	High
North Pacific Beach Lifeguard Station / **S10119**	Bldg - Pub Safety - Lifeguard Stations	Fire-Rescue	83	High
Wet Weather Storage Facility / **S00314**	Bldg - MWWD - Administration Struct	Public Utilities	83	High
Mission Beach Community Clinic - ADA Improvements / **S01092**	Bldg - Other City Facility / Structures	Public Works - General Services	82	High
NCWRP Sludge Pump Station Upgrade / **S00309**	Bldg - MWWD - Pump Stations	Public Utilities	82	High
EM&TS Esplanade and Steam Line Relocation / **S00319**	Bldg - MWWD - Laboratories	Public Utilities	81	High
Fire Station No. 08 - Mission Hills / **S10029**	Bldg - Pub Safety - Fire Fac / Struct	Fire-Rescue	81	High
Fire Station No. 10 - College Remodel / **S01031**	Bldg - Pub Safety - Fire Fac / Struct	Fire-Rescue	81	High
Fire Station No. 13 - La Jolla - ADA Improvements / **S01091**	Bldg - Other City Facility / Structures	Fire-Rescue	81	High
Fire Station No. 22 - Point Loma / **S00787**	Bldg - Pub Safety - Fire Fac / Struct	Fire-Rescue	81	High
Fire Station No. 38 - Mira Mesa Remodel / **S10006**	Bldg - Pub Safety - Fire Fac / Struct	Fire-Rescue	81	High
Fire Station No. 42 - Carmel Mountain Ranch / **S00782**	Bldg - Pub Safety - Fire Fac / Struct	Fire-Rescue	81	High
Fire Station No. 47 - Pacific Highlands Ranch / **S00689**	Bldg - Pub Safety - Fire Fac / Struct	Fire-Rescue	81	High

Schedule V: Capital Improvement Projects Priority Scores *(cont'd)*

Project	Project Type	Department	Priority Score	Priority Category
Fire Station No. 49 - Otay Mesa / **S00784**	Bldg - Pub Safety - Fire Fac / Struct	Fire-Rescue	81	High
Fire Station No. 54 - Paradise Hills / **S00785**	Bldg - Pub Safety - Fire Fac / Struct	Fire-Rescue	81	High
Fire Station No.32 - Skyline North / **S00687**	Bldg - Pub Safety - Fire Fac / Struct	Fire-Rescue	81	High
South Mission Beach Lifeguard Station / **S00791**	Bldg - Pub Safety - Lifeguard Stations	Fire-Rescue	81	High
Fire Station No. 05 - Hillcrest / **S00788**	Bldg - Pub Safety - Fire Fac / Struct	Fire-Rescue	80	Medium
Fire Station No. 17 - Mid-City / **S00783**	Bldg - Pub Safety - Fire Fac / Struct	Fire-Rescue	80	Medium
Canine and SWAT Facility / **F12001**	Bldg - Other City Facility / Structures	Police	79	Medium
Ocean Beach Lifeguard Station / **S10121**	Bldg - Pub Safety - Lifeguard Stations	Fire-Rescue	79	Medium
SDFD Station Alerting / **L12002**	Bldg - Pub Safety - Fire Fac / Struct	Fire-Rescue	79	Medium
SBWR Plant Demineralization Facility / **S00310**	Bldg - MWWD - Treatment Plants	Public Utilities	77	Medium
Lower Otay Reservoir Emergency Outlet Improvements / **S00044**	Bldg - Water - Reservoirs/Dams	Public Utilities	75	Medium
MBC Biosolids Storage Silos / **S00322**	Bldg - MWWD - Treatment Plants	Public Utilities	74	Medium
North Crown Point Gazebo Replacement / **S10020**	Bldg - Other City Facility / Structures	Park & Recreation	74	Medium
Mission Beach Lifeguard Station / **S00793**	Bldg - Pub Safety - Lifeguard Stations	Fire-Rescue	71	Medium
North City Water Reclamation Plant EDR Upgrade / **S00324**	Bldg - MWWD - Treatment Plants	Public Utilities	71	Medium
Otay Mesa/Nestor Branch Library Expansion / **S00691**	Bldg - Libraries	Library	70	Medium
Language Academy/Montezuma Elementary Joint Use / **S00972**	Bldg - Other City Facility / Structures	Park & Recreation	69	Medium
Pt Loma-South Access Road Protection Project / **S00316**	Bldg - MWWD - Administration Struct	Public Utilities	69	Medium
College Heights Branch Library / **S00797**	Bldg - Libraries	Library	66	Medium
La Jolla/Riford Branch Library / **S00803**	Bldg - Libraries	Library	66	Medium
Point Loma Branch Library / **S00796**	Bldg - Libraries	Library	66	Medium
Chollas Building / **S11025**	Bldg - Operations Facility / Structures	Public Utilities	65	Medium
Skyline Hills Library / **S00692**	Bldg - Libraries	Library	64	Medium
Balboa Branch Library / **S00808**	Bldg - Libraries	Library	62	Low
Mission Hills Branch Library / **S00804**	Bldg - Libraries	Library	62	Low
North Park Library / **S00809**	Bldg - Libraries	Library	62	Low
Ocean Beach Branch Library / **S00806**	Bldg - Libraries	Library	62	Low
Paradise Hills Library / **S00810**	Bldg - Libraries	Library	62	Low
Rancho Bernardo Library / **S00812**	Bldg - Libraries	Library	62	Low
San Ysidro Branch Library / **S00802**	Bldg - Libraries	Library	62	Low
Scripps Miramar Library Parking / **S01035**	Bldg - Libraries	Library	59	Low

Schedule V: Capital Improvement Projects Priority Scores *(cont'd)*

Project	Project Type	Department	Priority Score	Priority Category
NTC Aquatic Center / **S10000**	Bldg - Parks - Recreation/Pool Centers	Park & Recreation	56	Low
Barrett Flume Cover / **S10013**	Bldg - Water - Reservoirs/Dams	Public Utilities	51	Low
Kensington/Normal Heights Library / **S00795**	Bldg - Libraries	Library	49	Low
North Park Library / **S00798**	Bldg - Libraries	Library	49	Low
Library Collection Conversion to RFID / **S12000**	Bldg - Libraries	Library	46	Low
Miramar Clearwell Improvements / **S11024**	Bldg - Water - Standpipes	Public Utilities	46	Low
South Metro Sewer Rehabilitation Phase 3B / **S00317**	Bldg - MWWD - Treatment Plants	Public Utilities	46	Low
Fire-Rescue Air Operations Facility / **F12000**	Bldg - Pub Safety - Fire Fac/Struct	Fire-Rescue	42	Low
Otay East Library / **S10025**	Bldg - Libraries	Library	39	Low
69th & Mohawk Pump Station / **S12011**	Bldg - Water - Pump Stations	Public Utilities	36	Low
MOC Building / **S11023**	Bldg - Other City Facility / Structures	Public Utilities	29	Low
Morena Reservoir Outlet Tower Upgrade / **S00041**	Bldg - Water - Reservoirs/Dams	Public Utilities	27	Low
Cielo & Woodman Pump Station / **S12012**	Bldg - Water - Pump Stations	Public Utilities	25	Low
Lower Otay Outlet Tower / **S12018**	Bldg - Water - Reservoirs/Dams	Public Utilities	21	Low
El Capitan Reservoir Road Improvements / **S00040**	Bldg - Water - Reservoirs/Dams	Public Utilities	14	Low
ADA Mid City Community Gym / **S01048**	Bldg - Parks - Regional Sports Facility	Park & Recreation	N/A	N/A
Advanced Water Treatment Demo Plant (IPR/RA) / **S10127**	Bldg - Water - Labratories	Public Utilities	N/A	N/A
Alvarado Water Quality Lab Roof Replacement / **S00311**	Bldg - MWWD - Laboratories	Public Utilities	N/A	N/A
Alvarado Water Quality Lab Roof Replacement / **S00047**	Bldg - Water - Labratories	Public Utilities	N/A	N/A
Alvarado Water Treatment Plant Upgrade & Expansion / **S00021**	Bldg - Water - Treatment Plants	Public Utilities	N/A	N/A
Arizona Landfill Gas Utility / **S00777**	Bldg - Other City Facility / Structures	Environmental Services	N/A	N/A
Ballpark and Redevelopment Project Infrastructure / **S01079**	Bldg - Parks - Regional Sports Facility	Park & Recreation	N/A	N/A
Barrett Reservoir Outlet Tower Upgrade / **S00039**	Bldg - Water - Reservoirs/Dams	Public Utilities	N/A	N/A
Beach Area Family Health Care / **S01029**	Bldg - Other City Facility / Structures	Public Works - General Services	N/A	N/A
CIP Bond Issuance Reserve / **S00342**	Bldg - MWWD - Treatment Plants	Public Utilities	N/A	N/A
CIS ERP Implementation / **S11100**	Bldg - Other City Facility / Structures	Public Utilities	N/A	N/A
Central Area Police Substation / **S00694**	Bldg - Pub Safety - Police Fac / Struct	Police	N/A	N/A
City Administration Building / **S00819**	Bldg - Other City Facility / Structures	Public Works - General Services	N/A	N/A
City Heights Community Park Development Phase 3 / **S00661**	Bldg - Community Centers	Park & Recreation	N/A	N/A
Clairemont Branch Library ADA / **S01041**	Bldg - Libraries	Library	N/A	N/A

Schedule V: Capital Improvement Projects Priority Scores *(cont'd)*

Project	Project Type	Department	Priority Score	Priority Category
Cliffridge Park Comfort Station ADA / **S01045**	Bldg - Other City Facility / Structures	Park & Recreation	N/A	N/A
Colina Del Sol Pool ADA / **S01047**	Bldg - Parks - Recreation/Pool Centers	Park & Recreation	N/A	N/A
Downtown Parking Projects / **S01080**	Bldg - Other City Facility / Structures	Public Works - General Services	N/A	N/A
Evan V. Jones Parkade Parking Equipment Upgrade / **S11034**	Bldg - Other City Facility / Structures	Real Estate Assets	N/A	N/A
Fire Station No. 01 - Downtown / **S00786**	Bldg - Pub Safety - Fire Fac / Struct	Fire-Rescue	N/A	N/A
Fire Station No. 33 - Rancho Bernardo / **S00789**	Bldg - Pub Safety - Fire Fac / Struct	Fire-Rescue	N/A	N/A
Fluoridation Facilities / **S00074**	Bldg - Water - Treatment Plants	Public Utilities	N/A	N/A
Kids Copy-Tubman/Chavez Center / **S01021**	Bldg - Other City Facility / Structures	Park & Recreation	N/A	N/A
La Jolla Parking Structure / **S00897**	Bldg - Other City Facility / Structures	Public Works - General Services	N/A	N/A
La Jolla Shores Lifeguard Station / **S00790**	Bldg - Pub Safety - Lifeguard Stations	Fire-Rescue	N/A	N/A
Lifeguard Station Headquarters / **S00794**	Bldg - Pub Safety - Lifeguard Stations	Fire-Rescue	N/A	N/A
Logan Heights Branch Library / **S00807**	Bldg - Libraries	Library	N/A	N/A
MBC Centrate Collection Upgrades / **S00321**	Bldg - MWWD - Treatment Plants	Public Utilities	N/A	N/A
Material Recovery Facility / **S00817**	Bldg - Other City Facility / Structures	Environmental Services	N/A	N/A
Memorial Pool ADA Improvements / **S01049**	Bldg - Parks - Recreation/Pool Centers	Park & Recreation	N/A	N/A
Metro Facilities Control Systems Upgrade / **L10000**	Bldg - MWWD - Treatment Plants	Public Utilities	N/A	N/A
Mid City Community Clinic / **S01023**	Bldg - Community Centers	Park & Recreation	N/A	N/A
Mira Mesa ADA / **S01039**	Bldg - Other City Facility / Structures	Park & Recreation	N/A	N/A
Miramar Water Treatment Plant Upgrade & Expansion / **S00024**	Bldg - Water - Treatment Plants	Public Utilities	N/A	N/A
Modernization of Elevators - City Admin Building / **S00697**	Bldg - Other City Facility / Structures	Public Works - General Services	N/A	N/A
Modernization of Elevators - Evan B. Jones Parkade / **S00698**	Bldg - Other City Facility / Structures	Public Works - General Services	N/A	N/A
Montgomery Academy Joint Use Improvements / **S00973**	Bldg - Other City Facility / Structures	Park & Recreation	N/A	N/A
North City Raw Sludge & Water Cathodic Upgrade / **S00318**	Bldg - MWWD - Administration Struct	Public Utilities	N/A	N/A
North City Water Reclamation Plant - EDR Enclosure / **S00340**	Bldg - MWWD - Treatment Plants	Public Utilities	N/A	N/A
North Clairemont Branch Library / **S01042**	Bldg - Libraries	Library	N/A	N/A
North University Community Branch Library / **S00805**	Bldg - Libraries	Library	N/A	N/A
Ocean Beach Recreation Center ADA Improvements / **S01094**	Bldg - Other City Facility / Structures	Park & Recreation	N/A	N/A
OneSD Capital / **S09999**	Bldg - Operations Facility / Structures	Chief Financial Officer	N/A	N/A

Schedule V: Capital Improvement Projects Priority Scores *(cont'd)*

Project	Project Type	Department	Priority Score	Priority Category
Otay Water Treatment Plant Upgrade & Expansion / **S00030**	Bldg - Water - Treatment Plants	Public Utilities	N/A	N/A
Palisades Building Ramp - ADA Improvements / **S00620**	Bldg - Other City Facility / Structures	Public Works - General Services	N/A	N/A
Point Loma Grit Processing Improvements / **S00315**	Bldg - MWWD - Treatment Plants	Public Utilities	N/A	N/A
Police Headquarters Cogeneration Repower Project / **S10131**	Bldg - Pub Safety - Police Fac / Struct	Police	N/A	N/A
Police Range Refurbishment / **S10118**	Bldg - Pub Safety - Police Fac / Struct	Police	N/A	N/A
Public Safety Training Institute / **S00816**	Bldg - Pub Safety - Police Fac / Struct	Police	N/A	N/A
Pump Station 64 Electrical Upgrades / **S00307**	Bldg - MWWD - Pump Stations	Public Utilities	N/A	N/A
Pump Station 84 Upgrade & Pump Station 62 Abandon / **S00308**	Bldg - MWWD - Pump Stations	Public Utilities	N/A	N/A
Pump Station Upgrades Group I North County / **S00303**	Bldg - MWWD - Pump Stations	Public Utilities	N/A	N/A
Rancho Bernardo Recreation Center ADA / **S01051**	Bldg - Community Centers	Park & Recreation	N/A	N/A
Rancho Bernardo Reservoir Rehabilitation / **S00042**	Bldg - Water - Reservoirs/Dams	Public Utilities	N/A	N/A
Rancho Penasquitos Water Pump Station #2 / **S00043**	Bldg - Water - Pump Stations	Public Utilities	N/A	N/A
Ridgehaven Backup Generator Project / **S10133**	Bldg - Other City Facility / Structures	Environmental Services	N/A	N/A
San Carlos Branch Library / **S00800**	Bldg - Libraries	Library	N/A	N/A
San Diego 17 Flow Control Facility / **S00038**	Bldg - Water - Pump Stations	Public Utilities	N/A	N/A
San Diego New Central Library / **S00799**	Bldg - Libraries	Library	N/A	N/A
Scripps Miramar Ranch Library / **S00811**	Bldg - Libraries	Library	N/A	N/A
Scripps Ranch Library ADA / **S01040**	Bldg - Libraries	Library	N/A	N/A
Serra Mesa Branch Library / **S00801**	Bldg - Libraries	Library	N/A	N/A
Sewer Pump Station 41 Rehabilitation / **S00337**	Bldg - MWWD - Pump Stations	Public Utilities	N/A	N/A
Sewer Pump Station 79 / **S00338**	Bldg - MWWD - Pump Stations	Public Utilities	N/A	N/A
Skyline Hills Library ADA / **S01043**	Bldg - Libraries	Library	N/A	N/A
South Clairemont Recreation Center ADA Kitchen Upg / **S10134**	Bldg - Parks - Recreation/Pool Centers	Park & Recreation	N/A	N/A
Supplier Relationship Management - SAP / **S12021**	Bldg - Other City Facility / Structures	Enterprise Resource Planning	N/A	N/A
Swanson Standley Pool ADA Improvements / **S01050**	Bldg - Parks - Recreation/Pool Centers	Park & Recreation	N/A	N/A
The World Beat Center / **S01025**	Bldg - Other City Facility / Structures	Public Works - General Services	N/A	N/A
University City Library ADA / **S01044**	Bldg - Libraries	Library	N/A	N/A
University Heights Library / **S00693**	Bldg - Libraries	Library	N/A	N/A
Water Department Security Upgrades / **S00050**	Bldg - Operations Facility / Structures	Public Utilities	N/A	N/A
West Miramar Landfill - Phase 2 / **S00774**	Bldg - Other City Facility / Structures	Environmental Services	N/A	N/A

Schedule V: Capital Improvement Projects Priority Scores *(cont'd)*

Project	Project Type	Department	Priority Score	Priority Category
Americans with Disabilities Improvements / **ABE00001**	Bldg - Other City Facility / Structures	Public Works - General Services	Annual	Annual
City Facilities Improvements / **ABT00001**	Bldg - Other City Facility / Structures	Public Works - General Services	Annual	Annual
Citywide Energy Improvements / **ABT00003**	Bldg - Other City Facility / Structures	Environmental Services	Annual	Annual
Dams and Reservoirs / **ABK00001**	Bldg - Water - Reservoirs/Dams	Public Utilities	Annual	Annual
Energy Commission Energy Efficiency Facility Imp / **ABT00004**	Bldg - Other City Facility / Structures	Environmental Services	Annual	Annual
Environmental Services Facilities Improvements / **ABT00005**	Bldg - Other City Facility / Structures	Environmental Services	Annual	Annual
Fire Station Major Component Replacement Rehab / **ABC00001**	Bldg - Pub Safety - Fire Fac / Struct	Fire-Rescue	Annual	Annual
Groundwater Asset Development Program / **ABM00001**	Bldg - Water - Wells	Public Utilities	Annual	Annual
Metro Treatment Plants / **ABO00001**	Bldg - MWWD - Treatment Plants	Public Utilities	Annual	Annual
Metropolitan System Pump Stations / **ABP00002**	Bldg - MWWD - Pump Stations	Public Utilities	Annual	Annual
Pump Station 64,65, Penasquitos, E Mission Gorge / **ABP00003**	Bldg - MWWD - Pump Stations	Public Utilities	Annual	Annual
Pump Station Restorations / **ABP00001**	Bldg - MWWD - Pump Stations	Public Utilities	Annual	Annual
QUALCOMM Stadium / **ABG00001**	Bldg - Stadium Facilities	QUALCOMM Stadium	Annual	Annual
Roof Replacement / **ABT00002**	Bldg - Other City Facility / Structures	Public Works - General Services	Annual	Annual
Standpipe and Reservoir Rehabilitations / **ABL00001**	Bldg - Water - Standpipes	Public Utilities	Annual	Annual
Water Pump Station Restoration / **ABJ00001**	Bldg - Water - Pump Stations	Public Utilities	Annual	Annual
Drainage				
Alta La Jolla Drive Drainage Repair Phase II / **S10001**	Drainage - Storm Drain Pipes	Transportation & Storm Water	91	High
San Diego River Dredging-Qualcomm Way to SR163 / **S00606**	Drainage - Channels	Park & Recreation	69	High
Coolidge Street Storm Drain / **S11003**	Drainage - Storm Drain Pipes	Transportation & Storm Water	46	High
San Remo Way Storm Drain / **S11004**	Drainage - Storm Drain Pipes	Transportation & Storm Water	44	High
Manhassett Drive Storm Drain System Upgrade / **S11005**	Drainage - Storm Drain Pipes	Transportation & Storm Water	43	High
Carmel Country Road Low Flow Channel / **S00969**	Drainage - Channels	Transportation & Storm Water	41	Medium
Hayes Ave Storm Drain / **S11002**	Drainage - Storm Drain Pipes	Transportation & Storm Water	41	Medium
Marston Point/Balboa Park Storm Drain Repair / **S10085**	Drainage - Storm Drain Pipes	Park & Recreation	38	Medium
Ransom Street/Darwin Way Storm Drain Repairs / **S00601**	Drainage - Storm Drain Pipes	Transportation & Storm Water	38	Medium
Maryland Street Storm Drain Replacement / **S10056**	Drainage - Storm Drain Pipes	Transportation & Storm Water	37	Low
62nd to 65th Street Channel Improvements / **S00926**	Drainage - Channels	Transportation & Storm Water	33	Low

Schedule V: Capital Improvement Projects Priority Scores *(cont'd)*

Project	Project Type	Department	Priority Score	Priority Category
La Jolla Ecological Reserve Area of ASBS / **S00607**	Drainage - Best Mgt Practices (BMPs)	Transportation & Storm Water	28	Low
34th Street Storm Drain / **S11001**	Drainage - Storm Drain Pipes	Transportation & Storm Water	25	Low
Judy Lee Place Storm Drain Replacement / **S10052**	Drainage - Storm Drain Pipes	Transportation & Storm Water	21	Low
Balboa Park/Florida Canyon Storm Drain Repairs / **S01064**	Drainage - Storm Drain Pipes	Transportation & Storm Water	N/A	N/A
Beach Area Low Flow Storm Drain Diversion / **S00603**	Drainage - Best Mgt Practices (BMPs)	Transportation & Storm Water	N/A	N/A
Chollas Creek Enhancement / **S00686**	Drainage - Best Mgt Practices (BMPs)	Park & Recreation	N/A	N/A
Famosa Slough Salt Marsh Creation / **S00605**	Drainage - Channels	Park & Recreation	N/A	N/A
Hinson Place Storm Drain Replacement / **S10057**	Drainage - Storm Drain Pipes	Transportation & Storm Water	N/A	N/A
Low Flow Telemetry System / **S01096**	Drainage - Best Mgt Practices (BMPs)	Transportation & Storm Water	N/A	N/A
Mission Bay Sewer Interceptor System / **S01095**	Drainage - Best Mgt Practices (BMPs)	Transportation & Storm Water	N/A	N/A
Murphy Canyon Road Storm Drain Repair / **S01098**	Drainage - Storm Drain Pipes	Transportation & Storm Water	N/A	N/A
Rose/Tecolote Creeks Water Quality Improvements / **S10002**	Drainage - Best Mgt Practices (BMPs)	Transportation & Storm Water	N/A	N/A
Santa Clara Pump Station / **S00604**	Drainage - Pump Stations	Transportation & Storm Water	N/A	N/A
TV/Evaluation-Storm Drain Corrugated Metal Pipes / **S00608**	Drainage - Storm Drain Pipes	Transportation & Storm Water	N/A	N/A
Uptown Community Storm Drainage / **S10060**	Drainage - Storm Drain Pipes	Transportation & Storm Water	N/A	N/A
Drainage Projects / **ACA00001**	Drainage - Storm Drain Pipes	Transportation & Storm Water	Annual	Annual
Rose & Tecolote Creeks Water Quality Improvements / **ACC00002**	Drainage - Best Mgt Practices (BMPs)	Transportation & Storm Water	Annual	Annual
Watershed CIP / **ACC00001**	Drainage - Best Mgt Practices (BMPs)	Transportation & Storm Water	Annual	Annual
Flood Control				
Fashion Valley Road Restoration / **S00610**	Flood Control Systems	Transportation & Storm Water	N/A	N/A
Golf				
Balboa Park Golf Course Parking Lot & Improvements / **S00614**	Golf Courses	Park & Recreation	56	Medium
Mission Bay Golf Course Renovation/Reconstruction / **S11010**	Golf Courses	Park & Recreation	54	Medium
Balboa Park Golf Course Irrigation System / **S00632**	Golf Courses	Park & Recreation	N/A	N/A
Balboa Park Golf Course Step/Handrail Replacement / **S00626**	Golf Courses	Park & Recreation	N/A	N/A
Mission Bay Golf Course & Practice Cntr Landscape / **S01089**	Golf Courses	Park & Recreation	N/A	N/A
Mission Bay Golf Course Driving Range Upgrade / **S10043**	Golf Courses	Park & Recreation	N/A	N/A
Mission Bay Golf Course New Irrigation System / **S00629**	Golf Courses	Park & Recreation	N/A	N/A
Mission Bay Golf Course New Practice Area Upgrade / **S00628**	Golf Courses	Park & Recreation	N/A	N/A
Mission Bay Golf Course Practice Cntr Bldg Improve / **S01090**	Golf Courses	Park & Recreation	N/A	N/A

Schedule V: Capital Improvement Projects Priority Scores *(cont'd)*

Project	Project Type	Department	Priority Score	Priority Category
Torrey Pines GC Clubhouse Starter Booth & Fence / **S00631**	Golf Courses	Park & Recreation	N/A	N/A
Torrey Pines Golf Course Clubhouse Maintenance / **S00630**	Golf Courses	Park & Recreation	N/A	N/A
Torrey Pines Golf Course Irrigate & Fence Upgrades / **S01065**	Golf Courses	Park & Recreation	N/A	N/A
Torrey Pines Golf Course-Reconstruction 18 Holes / **S01082**	Golf Courses	Park & Recreation	N/A	N/A
Torrey Pines N & S Course Restroom Replacement / **S00749**	Golf Courses	Park & Recreation	N/A	N/A
Torrey Pines North and South Course Golf Paths / **S10045**	Golf Courses	Park & Recreation	N/A	N/A
Torrey Pines S Golf Course Restroom Improvements / **S00627**	Golf Courses	Park & Recreation	N/A	N/A
Balboa Park Golf Course / **AEA00002**	Golf Courses	Park & Recreation	Annual	Annual
Mission Bay Golf Course and Practice Center / **AEA00003**	Golf Courses	Park & Recreation	Annual	Annual
Torrey Pines Golf Course / **AEA00001**	Golf Courses	Park & Recreation	Annual	Annual
Landfills				
Future Waste Mgmt Disposal & Processing Facilities / **S01088**	Landfills - Supporting Fac / Struct	Environmental Services	92	High
West Miramar Refuse Disposal Facility - Phase 2 / **S01074**	Landfills	Environmental Services	89	High
Arizona Street Landfill Closure and Modifications / **S00682**	Landfills - Supporting Fac / Struct	Environmental Services	85	Medium
South Chollas Landfill / **S00776**	Landfills - Supporting Fac / Struct	Environmental Services	85	Medium
South Chollas Landfill Improvements / **S00684**	Landfills - Supporting Fac / Struct	Environmental Services	85	Medium
South Miramar Landfill / **S00779**	Landfills	Environmental Services	74	Low
Miramar Landfill Greenery Expansion / **S00975**	Landfills	Environmental Services	53	Low
Arizona Street Landfill Gas Upgrade - 3 / **S00683**	Landfills - Supporting Fac / Struct	Environmental Services	N/A	N/A
Chollas Landfill Photovoltaic / **S00778**	Landfills	Environmental Services	N/A	N/A
Environmental Services Operations Yard Improvement / **S01085**	Landfills - Supporting Fac / Struct	Environmental Services	N/A	N/A
Miramar Fee Booth Modifications / **S00681**	Landfills - Supporting Fac / Struct	Environmental Services	N/A	N/A
Mission Bay Landfill Site / **S00780**	Landfills	Environmental Services	N/A	N/A
Unclassified Disposal Site Closure / **S01084**	Landfills	Environmental Services	N/A	N/A
West Miramar Landfill Liner Module E / **S01075**	Landfills	Environmental Services	N/A	N/A
West Miramar Landfill Public Tipping Area / **S00775**	Landfills	Environmental Services	N/A	N/A
Environmental Services Operations Yard Improvement / **AFA00003**	Landfills	Environmental Services	Annual	Annual
Groundwater Monitoring Network / **AKC00001**	Landfills	Environmental Services	Annual	Annual
Minor Improvements to Landfills / **AFA00001**	Landfills	Environmental Services	Annual	Annual
Underground Tank Program / **AFA00002**	Landfills	Environmental Services	Annual	Annual

Schedule V: Capital Improvement Projects Priority Scores *(cont'd)*

Project	Project Type	Department	Priority Score	Priority Category
Parks				
Sunroad Neighborhood Park - Development / **S10048**	Parks - Neighborhood	Park & Recreation	95	High
Carmel Grove Mini Park Play Area Upgrade / **S00659**	Parks - Mini Parks	Park & Recreation	91	High
Del Mar Trails Park Play Area Upgrades / **S11016**	Parks - Neighborhood	Park & Recreation	91	High
Tierrasanta Community Park Sports Field Lighting / **S11011**	Parks - Community	Park & Recreation	91	High
Torrey Highlands Park Play Area Upgrades / **S11020**	Parks - Neighborhood	Park & Recreation	90	High
Windwood II Mini Park Play Area Upgrades / **S11017**	Parks - Mini Parks	Park & Recreation	90	High
Maddox Neighborhood Park Playground Upgrades / **S10086**	Parks - Neighborhood	Park & Recreation	88	High
Dailard Neighborhood Park-Play Area Upgrades / **S10028**	Parks - Neighborhood	Park & Recreation	86	High
Mission Bay Athletic Area Comfort Stn Modernize / **S10021**	Parks - Miscellaneous Parks	Park & Recreation	84	High
Palisades Park Comfort Station Replacement / **S10026**	Parks - Miscellaneous Parks	Park & Recreation	84	High
Mountain View Neighborhood Park Area Upgrades / **S11019**	Parks - Neighborhood	Park & Recreation	83	High
Rancho Bernardo Community Park-Sports Field Lights / **S11012**	Parks - Community	Park & Recreation	83	High
San Ysidro Athletic Area & Larsen Field Lighting / **S11013**	Parks - Miscellaneous Parks	Park & Recreation	83	High
Gompers Neighborhood Park- Play Area Upgrades / **S11030**	Parks - Neighborhood	Park & Recreation	82	High
Views West Neighborhood Park ADA Upgrades / **S10031**	Parks - Neighborhood	Park & Recreation	82	High
Memorial Pool Improvements / **S00970**	Parks - Miscellaneous Parks	Park & Recreation	78	High
City Heights Square Mini-Park / **S01070**	Parks - Mini Parks	Park & Recreation	76	High
Chollas Lake Fishing Pier / **S10019**	Parks - Miscellaneous Parks	Park & Recreation	74	High
MLK Jr Play Area Upgrade / **S00771**	Parks - Community	Park & Recreation	74	High
Montclair Neighborhood Park Play Area / **S10027**	Parks - Neighborhood	Park & Recreation	74	High
Silver Wing Neighborhood Park Sports Fld & Sec Lgt / **S11051**	Parks - Neighborhood	Park & Recreation	74	High
Gonzales Canyon Neighborhood Park / **S00994**	Parks - Neighborhood	Park & Recreation	73	High
Riviera Del Sol Neighborhood Park / **S00999**	Parks - Neighborhood	Park & Recreation	73	High
Walker Neighborhood Park Playground Upgrades / **S10092**	Parks - Neighborhood	Park & Recreation	73	High
Kellogg Park Play Area Improvements / **S00974**	Parks - Neighborhood	Park & Recreation	72	Medium
Westview Park Shade Structure / **S01066**	Parks - Miscellaneous Parks	Park & Recreation	72	Medium
Carmel Mtn Ranch Community Pk Children's Play Area / **S01072**	Parks - Miscellaneous Parks	Park & Recreation	71	Medium
Linda Vista Community Park Picnic Area / **S01068**	Parks - Miscellaneous Parks	Park & Recreation	71	Medium
Roosevelt Middle School / **S00761**	Parks - Miscellaneous Parks	Park & Recreation	68	Medium
Wegeforth Elementary School Joint Use / **S00764**	Parks - Miscellaneous Parks	Park & Recreation	67	Medium

Schedule V: Capital Improvement Projects Priority Scores *(cont'd)*

Project	Project Type	Department	Priority Score	Priority Category
Encanto Community Park Concession Expansion / **S01056**	Parks - Community	Park & Recreation	66	Medium
Paradise Hills Community Park Picnic Shelter / **S10023**	Parks - Community	Park & Recreation	65	Medium
Sixth Avenue Playground Improvements / **S00616**	Parks - Miscellaneous Parks	Park & Recreation	65	Medium
Angier Elementary School Joint Use / **S00762**	Parks - Miscellaneous Parks	Park & Recreation	62	Medium
Cabrillo Heights Neighborhood Park Improvements / **S00763**	Parks - Miscellaneous Parks	Park & Recreation	62	Medium
Pacific Breezes (Ocean View Hills) Community Park / **S00649**	Parks - Community	Park & Recreation	62	Medium
Southcrest Trails (252 Corridor Pk Imp - Ph2) Park / **S01071**	Parks - Miscellaneous Parks	Park & Recreation	59	Medium
Sunset Cliffs Natural Park Hillside Improvements / **S10091**	Parks - Open Space	Park & Recreation	58	Medium
Carmel Valley Neighborhood Park #8 / **S00642**	Parks - Neighborhood	Park & Recreation	55	Medium
Olive Street Park Acquisition and Development / **S10051**	Parks - Mini Parks	Park & Recreation	54	Medium
Balboa Park/Morley Field Evaluate & Repair Drain / **S10087**	Parks - Miscellaneous Parks	Park & Recreation	53	Medium
Old Mission Dam Preservation / **S00611**	Parks - Resource Based	Park & Recreation	53	Medium
West Maple Canyon Mini-Park / **S00760**	Parks - Mini Parks	Park & Recreation	52	Medium
Chollas Community Park / **S00654**	Parks - Resource Based	Park & Recreation	49	Medium
Home Avenue Park / **S00673**	Parks - Neighborhood	Park & Recreation	49	Medium
Wightman Street Neighborhood Park / **S00767**	Parks - Neighborhood	Park & Recreation	49	Medium
Sunshine Berardini Fields / **S00759**	Parks - Miscellaneous Parks	Park & Recreation	48	Low
Hickman Fields / **S00751**	Parks - Miscellaneous Parks	Park & Recreation	44	Low
Mission Trails Regional Pk Equest Comfort Station / **S01073**	Parks - Miscellaneous Parks	Park & Recreation	44	Low
Normal Heights Community Park Development / **S00662**	Parks - Community	Park & Recreation	41	Low
Central Avenue Mini Park Acquisition/Development / **S00992**	Parks - Miscellaneous Parks	Park & Recreation	39	Low
Kumeyaay Lakes Berm Restoration and Dredging / **S00655**	Parks - Miscellaneous Parks	Park & Recreation	27	Low
Sefton Field Improvements / **S01012**	Parks - Miscellaneous Parks	Park & Recreation	27	Low
Canyonside Community Park Improvements / **S12004**	Parks - Miscellaneous Parks	Park & Recreation	22	Low
Mission Trails Regional Park Cowles Mountain Trail / **S10065**	Parks - Open Space	Park & Recreation	20	Low
Mission Trails Regional Park Trail Realignments / **S10066**	Parks - Trails	Park & Recreation	20	Low
Rancho Penasquitos Skate Park / **S12002**	Parks - Miscellaneous Parks	Park & Recreation	20	Low
Del Mar Mesa Central Multi Use Trail / **S00890**	Parks - Trails	Park & Recreation	19	Low
Del Mar Mesa Northern Hiking/Equestrian Trail / **S00892**	Parks - Trails	Park & Recreation	19	Low
Hiking & Equestrian Trail Neighborhood Park #10 / **S00722**	Parks - Trails	Park & Recreation	19	Low
Hiking & Equestrian Trails - Eastern Region / **S00891**	Parks - Trails	Park & Recreation	19	Low

Schedule V: Capital Improvement Projects Priority Scores *(cont'd)*

Project	Project Type	Department	Priority Score	Priority Category
Dennery Ranch Neighborhood Park / **S00636**	Parks - Neighborhood	Park & Recreation	16	Low
Rancho Penasquitos Towne Centre Park Improvements / **S12003**	Parks - Miscellaneous Parks	Park & Recreation	14	Low
Treena Mesa Joint Use Sports Field / **S00971**	Parks - Miscellaneous Parks	Park & Recreation	13	Low
Beyer Park Development / **S00752**	Parks - Miscellaneous Parks	Park & Recreation	12	Low
McAuliffe Community Park Development Phase 2 / **S00664**	Parks - Community	Park & Recreation	12	Low
North Park Mini-Park and Streetscape Improvements / **S10050**	Parks - Mini Parks	Park & Recreation	12	Low
Mira Mesa Community Park-Expansion & Aquatic Compl / **S00667**	Parks - Neighborhood	Park & Recreation	11	Low
Fairbrook Neighborhood Park - Acquisition / **S01002**	Parks - Neighborhood	Park & Recreation	9	Low
Tierrasanta Skate Park / **S00997**	Parks - Miscellaneous Parks	Park & Recreation	9	Low
Azalea Neighborhood Park / **S00756**	Parks - Neighborhood	Park & Recreation	N/A	N/A
Birney Elementary School Joint Use / **S00678**	Parks - Miscellaneous Parks	Park & Recreation	N/A	N/A
Black Mountain Park Survey & Management Plan / **S00670**	Parks - Open Space	Park & Recreation	N/A	N/A
Black Mountain Ranch Community Park / **S00639**	Parks - Community	Park & Recreation	N/A	N/A
Breen Park Site Development / **S01004**	Parks - Miscellaneous Parks	Park & Recreation	N/A	N/A
Camino Ruiz Neighborhood Park Improvements / **S00665**	Parks - Neighborhood	Park & Recreation	N/A	N/A
Camino Ruiz Trail / **S00666**	Parks - Neighborhood	Park & Recreation	N/A	N/A
Canyonside Community Park / **S00637**	Parks - Community	Park & Recreation	N/A	N/A
Canyonside Community Park / **S00768**	Parks - Community	Park & Recreation	N/A	N/A
Carmel Valley Community Park South-Neighborhood8A / **S00750**	Parks - Community	Park & Recreation	N/A	N/A
Carmel Valley Community Park South-Rec Bldg/OcnAir / **S00635**	Parks - Community	Park & Recreation	N/A	N/A
Carmel Valley Skate Park / **S00758**	Parks - Miscellaneous Parks	Park & Recreation	N/A	N/A
Carson Elementary School Joint Use / **S00646**	Parks - Miscellaneous Parks	Park & Recreation	N/A	N/A
Crest Canyon Resource Management Plan / **S10067**	Parks - Open Space	Park & Recreation	N/A	N/A
Crown Point Salt Marsh / **S00623**	Parks - Miscellaneous Parks	Park & Recreation	N/A	N/A
Cypress Canyon Neighborhood Park - Phase 2 / **S10046**	Parks - Neighborhood	Park & Recreation	N/A	N/A
Del Mar Mesa Acquisition / **S00998**	Parks - Miscellaneous Parks	Park & Recreation	N/A	N/A
Del Mar Mesa Neighborhood Park / **S00648**	Parks - Neighborhood	Park & Recreation	N/A	N/A
Del Mar Mesa Southern Multi-Use Trail / **S00889**	Parks - Trails	Park & Recreation	N/A	N/A
Dingeman School/Spring Canyon Neighborhood Park / **S01067**	Parks - Neighborhood	Park & Recreation	N/A	N/A
Fairbrook Neighborhood Park Development / **S01083**	Parks - Neighborhood	Park & Recreation	N/A	N/A
Fiesta Island Causeway Parking Lot / **S00622**	Parks - Miscellaneous Parks	Park & Recreation	N/A	N/A

Schedule V: Capital Improvement Projects Priority Scores *(cont'd)*

Project	Project Type	Department	Priority Score	Priority Category
Fiesta Island Infrastructure Improvements / **S00991**	Parks - Miscellaneous Parks	Park & Recreation	N/A	N/A
Florida Canyon Drainage & Trail Improvements / **S00770**	Parks - Open Space	Park & Recreation	N/A	N/A
Gonzales Canyon Resource Management Plan / **S10068**	Parks - Resource Based	Park & Recreation	N/A	N/A
Hidden Trails Neighborhood Park / **S00995**	Parks - Neighborhood	Park & Recreation	N/A	N/A
Hilltop Community Park Development Phase 1 / **S00634**	Parks - Community	Park & Recreation	N/A	N/A
Hourglass Field House Parking Areas / **S00677**	Parks - Miscellaneous Parks	Park & Recreation	N/A	N/A
I-15 Cut & Cover/Teralta Neighborhood Park / **S00658**	Parks - Miscellaneous Parks	Park & Recreation	N/A	N/A
Inspiration Point Precise Plan / **S00615**	Parks - Miscellaneous Parks	Park & Recreation	N/A	N/A
Kumeyaay Lake Riparian Restoration / **S01008**	Parks - Miscellaneous Parks	Park & Recreation	N/A	N/A
La Mirada Elementary School Joint Use Phase II / **S00653**	Parks - Miscellaneous Parks	Park & Recreation	N/A	N/A
Lake Murray Community Park Play Area Expansion / **S11018**	Parks - Community	Park & Recreation	N/A	N/A
MLK Jr Community Park Rec Center Roof Repair / **S00765**	Parks - Community	Park & Recreation	N/A	N/A
Marshall Elementary School Joint Use Improvements / **S10080**	Parks - Miscellaneous Parks	Park & Recreation	N/A	N/A
McKinley Elementary School Joint Use Improvements / **S12001**	Parks - Miscellaneous Parks	Park & Recreation	N/A	N/A
Memorial Skateboard Park / **S00647**	Parks - Community	Park & Recreation	N/A	N/A
Mira Mesa Community Park 3 (Hourglass) Development / **S01003**	Parks - Community	Park & Recreation	N/A	N/A
Mission Bay Park Eel Grass Mitigation / **S00612**	Parks - Miscellaneous Parks	Park & Recreation	N/A	N/A
Mission Bay Park Security Lights / **S01013**	Parks - Miscellaneous Parks	Park & Recreation	N/A	N/A
Mission Bay/Fiesta Island Development Plan / **S00624**	Parks - Resource Based	Park & Recreation	N/A	N/A
Mission Trails Regional Park Master Plan Update / **S01014**	Parks - Miscellaneous Parks	Park & Recreation	N/A	N/A
Mission Valley Preserve Habitat Enhancement / **S00755**	Parks - Open Space	Park & Recreation	N/A	N/A
MissionTrails Regional Park Fire Restoration / **S01011**	Parks - Miscellaneous Parks	Park & Recreation	N/A	N/A
Montgomery Waller Community Park / **S00754**	Parks - Neighborhood	Park & Recreation	N/A	N/A
Multiple Species Conservation / **S01076**	Parks - Open Space	Park & Recreation	N/A	N/A
Nobel Athletic Area Development / **S00663**	Parks - Community	Park & Recreation	N/A	N/A
North Park Community Park Miscellanous Improvement / **S01005**	Parks - Community	Park & Recreation	N/A	N/A
Ocean Beach CDC - N Ocean Beach Revitalization / **S01057**	Parks - Miscellaneous Parks	Park & Recreation	N/A	N/A
Otay Valley Fenton Pond RecreationTrail / **S00753**	Parks - Resource Based	Park & Recreation	N/A	N/A
Otay Valley Regional Park / **S00769**	Parks - Open Space	Park & Recreation	N/A	N/A
Otay Valley Regional Park-Beyer Blvd Staging Area / **S00638**	Parks - Resource Based	Park & Recreation	N/A	N/A
Pacific Beach Community Park Requirement / **S00668**	Parks - Community	Park & Recreation	N/A	N/A

Schedule V: Capital Improvement Projects Priority Scores *(cont'd)*

Project	Project Type	Department	Priority Score	Priority Category
Park De La Cruz Acquisition / **S01006**	Parks - Miscellaneous Parks	Park & Recreation	N/A	N/A
Park De La Cruz/38th Street Development / **S00657**	Parks - Miscellaneous Parks	Park & Recreation	N/A	N/A
Penasquitos Town Center Linear Park / **S01010**	Parks - Miscellaneous Parks	Park & Recreation	N/A	N/A
Presidio Park Master Plan / **S00993**	Parks - Miscellaneous Parks	Park & Recreation	N/A	N/A
Public Roads Supporting Park Access / **S00660**	Parks - Miscellaneous Parks	Park & Recreation	N/A	N/A
Rancho Encantada Neighborhood Park #1 / **S10122**	Parks - Neighborhood	Park & Recreation	N/A	N/A
Rancho Encantada Park #2 / **S00652**	Parks - Neighborhood	Park & Recreation	N/A	N/A
Rancho Penasquitos ADA Requirements / **S00671**	Parks - Miscellaneous Parks	Park & Recreation	N/A	N/A
Ridgewood Neighborhood Park Playground / **S00672**	Parks - Neighborhood	Park & Recreation	N/A	N/A
San Diego River Park Master Plan / **S01001**	Parks - Miscellaneous Parks	Park & Recreation	N/A	N/A
Serra Mesa Community Park / **S00669**	Parks - Community	Park & Recreation	N/A	N/A
Sewer Lateral Replacement for Balboa Park / **S00619**	Parks - Miscellaneous Parks	Park & Recreation	N/A	N/A
Sub Area II Recreational Feasibility Study / **S00675**	Parks - Miscellaneous Parks	Park & Recreation	N/A	N/A
Sunset Cliffs Natural Park Drainage Study / **S00674**	Parks - Resource Based	Park & Recreation	N/A	N/A
Taylor Street Slope Reconstruction / **S00676**	Parks - Miscellaneous Parks	Park & Recreation	N/A	N/A
Torrey Highlands Neighborhood Park North / **S00650**	Parks - Neighborhood	Park & Recreation	N/A	N/A
Torrey Highlands Neighborhood Park South / **S00651**	Parks - Neighborhood	Park & Recreation	N/A	N/A
Torrey Pines City Park General Development Plan / **S01015**	Parks - Miscellaneous Parks	Park & Recreation	N/A	N/A
University Gardens Neighborhood Park Tot Lot / **S00645**	Parks - Neighborhood	Park & Recreation	N/A	N/A
Valencia Park Acquisition and Development / **S11103**	Parks - Mini Parks	Park & Recreation	N/A	N/A
Vista Terrace Tot Lot Park / **S00766**	Parks - Miscellaneous Parks	Park & Recreation	N/A	N/A
West Lewis and Falcon Streets Mini-Park / **S00757**	Parks - Mini Parks	Park & Recreation	N/A	N/A
Windansea Erosion Control Plan / **S00656**	Parks - Miscellaneous Parks	Park & Recreation	N/A	N/A
Balboa Park Arcade / **AGF00002**	Parks - Miscellaneous Parks	Park & Recreation	Annual	Annual
Coastal Erosion and Access / **AGF00006**	Parks - Miscellaneous Parks	Park & Recreation	Annual	Annual
Joint Use Improvements - Citywide / **AGF00003**	Parks - Miscellaneous Parks	Park & Recreation	Annual	Annual
Mission Bay Improvements / **AGF00004**	Parks - Miscellaneous Parks	Park & Recreation	Annual	Annual
Open Space Improvements / **AGG00001**	Parks - Open Space	Park & Recreation	Annual	Annual
Park & Recreation Grant Match Funding / **AGF00001**	Parks - Miscellaneous Parks	Park & Recreation	Annual	Annual
Regional Park Improvements / **AGF00005**	Parks - Miscellaneous Parks	Park & Recreation	Annual	Annual
Resource-Based Open Space Parks / **AGE00001**	Parks - Resource Based	Park & Recreation	Annual	Annual

Schedule V: Capital Improvement Projects Priority Scores *(cont'd)*

Project	Project Type	Department	Priority Score	Priority Category
Reclaimed Water System				
Recycled Water Tank Modifications / **S12014**	Reclaimed Water System - Reservoirs	Public Utilities	26	Medium
Recycled Water System Upgrades / **S10010**	Reclaimed Water System - Pipelines	Public Utilities	N/A	N/A
South Bay Reclamation System / **S00018**	Reclaimed Water System - Pipelines	Public Utilities	N/A	N/A
North City Reclamation System / **AHC00002**	Reclaimed Water System - Pipelines	Public Utilities	Annual	Annual
Reclaimed Water Extension / **AHC00001**	Reclaimed Water System - Pipelines	Public Utilities	Annual	Annual
Reclaimed Water Retrofit / **AHC00003**	Reclaimed Water System - Pipelines	Public Utilities	Annual	Annual
Transportation				
54th Street/Euclid Avenue Bikeways / **S00956**	Trans - Bicycle Facilities (All Class.)	Transportation & Storm Water	91	High
Balboa Ave/Tierrasanta Blvd Bikeway / **S00957**	Trans - Bicycle Facilities (All Class.)	Transportation & Storm Water	91	High
Kearny Villa Road Bike Lane Improvements / **S00961**	Trans - Bicycle Facilities (All Class.)	Transportation & Storm Water	91	High
Ruffin Road/Murphy Canyon Road Bikeway Project / **S00959**	Trans - Bicycle Facilities (All Class.)	Transportation & Storm Water	91	High
State Route 56 Bike Interchanges / **S00955**	Trans - Bicycle Facilities (All Class.)	Transportation & Storm Water	90	High
38th Street Improvements / **S00930**	Trans - Roadway	Transportation & Storm Water	81	High
Midway Street Bluff Repair / **S12005**	Trans - Roadway - Erosion/Slope/Ret Wall	Transportation & Storm Water	80	High
Aldine Drive and Fairmount Drive Slope Restoration / **S00865**	Trans - Roadway - Erosion/Slope/Ret Wall	Transportation & Storm Water	78	High
Mount Hope/Market Street Median and Street Lights / **S10088**	Trans - Roadway - Street Lighting	Transportation & Storm Water	78	High
35th & 34th at Madison Avenue Improvements / **S00922**	Trans - Ped Fac - Sidewalks	Transportation & Storm Water	76	High
Friars Road/Pacific Highway Bicycle Path / **S00947**	Trans - Bicycle Facilities (All Class.)	Transportation & Storm Water	76	High
North Harbor Drive Navy Estuary Seismic Retrofit / **S00728**	Trans - Bridge - Vehicular	Transportation & Storm Water	74	High
Rancho Bernardo Bikeway / **S00962**	Trans - Bicycle Facilities (All Class.)	Transportation & Storm Water	74	High
Sea World Drive/Interstate 5 Interchange Imp / **S00888**	Trans - Bridge - Vehicular	Transportation & Storm Water	74	High
Carroll Canyon Road/Sorrento Valley Road - Dist 1 / **S00841**	Trans - Bridge - Vehicular	Transportation & Storm Water	73	High
Juan Street Concrete Street / **S00602**	Trans - Roadway	Transportation & Storm Water	73	High
Laurel Street Bridge Over State Route 163 / **S00939**	Trans - Bridge - Vehicular	Transportation & Storm Water	73	High
Coastal Rail Trail / **S00951**	Trans - Bicycle Facilities (All Class.)	Transportation & Storm Water	72	High
Talbot Street Slope Restoration / **S00609**	Trans - Roadway - Erosion/Slope/Ret Wall	Transportation & Storm Water	72	High
Miramar Road-Interstate 805 Easterly Ramps / **S00880**	Trans - Roadway	Transportation & Storm Water	71	High
State Route 163/Clairemont Mesa Blvd Interchange / **S00905**	Trans - Bridge - Vehicular	Transportation & Storm Water	71	High
Bear Drive Retaining Wall / **S10093**	Trans - Roadway - Erosion/Slope/Ret Wall	Transportation & Storm Water	70	High

Schedule V: Capital Improvement Projects Priority Scores *(cont'd)*

Project	Project Type	Department	Priority Score	Priority Category
West Mission Bay Drive Bridge Over San Diego River / **S00871**	Trans - Bridge - Vehicular	Transportation & Storm Water	70	High
Mission Trails Regional Park/Mission Bay Bike Path / **S00734**	Trans - Bicycle Facilities (All Class.)	Transportation & Storm Water	69	High
Mira Mesa Community Transit Center / **S00847**	Trans - Roadway - Enhance/Scape/Medians	Transportation & Storm Water	68	High
College Area Obstructed Curb Ramp Barrier Removal / **S11050**	Trans - Ped Fac - Curb Ramps	Transportation & Storm Water	67	High
Interstate 5 Underpass - Bikeway/Ped Connector / **S00982**	Trans - Bicycle Facilities (All Class.)	Transportation & Storm Water	66	High
North Park Obstructed Curb Ramp Barrier Removal / **S11049**	Trans - Ped Fac - Curb Ramps	Transportation & Storm Water	66	High
Old Otay Mesa Road- Westerly / **S00870**	Trans - Roadway	Transportation & Storm Water	66	High
Pacific Hwy Obstructed Curb Ramp Barrier Removal / **S11045**	Trans - Ped Fac - Curb Ramps	Transportation & Storm Water	66	High
SR2S Traffic Safety Projects Grant #1 / **L00010**	Trans - Signals - Calming/Speed Abatemt	Transportation & Storm Water	65	High
La Jolla Village Dr /Torrey Pines - Villa La Jolla / **S00850**	Trans - Bridge - Vehicular	Transportation & Storm Water	62	High
Pacific Beach Obstructed Curb Ramp Barrier Removal / **S11048**	Trans - Ped Fac - Curb Ramps	Transportation & Storm Water	62	High
25th Street Renaissance Project / **S00985**	Trans - Signals - Calming/Speed Abatemt	Transportation & Storm Water	61	High
State Route 163/Friars Road / **S00851**	Trans - Bridge - Vehicular	Transportation & Storm Water	61	High
Alvarado Canyon Road Realignment / **S00894**	Trans - Roadway	Transportation & Storm Water	59	High
Ocean Beach/Hotel Circle Bicycle Path / **S00949**	Trans - Bicycle Facilities (All Class.)	Transportation & Storm Water	59	High
Torrey Pines Improvements Phase I / **S00613**	Trans - Roadway	Transportation & Storm Water	58	High
Imperial Avenue Streetlights-61st to 69th / **S00983**	Trans - Roadway - Street Lighting	Transportation & Storm Water	57	High
Palm Avenue Roadway Improvements / **S00913**	Trans - Roadway	Transportation & Storm Water	57	High
North Torrey Pines Road Bridge/ Los Penasquitos / **S00935**	Trans - Bridge - Vehicular	Transportation & Storm Water	56	High
Poway Road Bicycle Path - Class I / **S00943**	Trans - Bicycle Facilities (All Class.)	Transportation & Storm Water	56	High
Regents Road Widening-Genesee to Executive / **S00881**	Trans - Roadway	Transportation & Storm Water	56	High
San Diego River Multi-Use Path / **S00958**	Trans - Bicycle Facilities (All Class.)	Transportation & Storm Water	56	High
Taylor Street - Bikeway / **S00965**	Trans - Bicycle Facilities (All Class.)	Transportation & Storm Water	56	High
University Ave/Alabama Bike & Ped Safety Imp / **S00960**	Trans - Bicycle Facilities (All Class.)	Transportation & Storm Water	56	High
43rd Street Widening / **S00845**	Trans - Roadway	Transportation & Storm Water	55	High
Carmel Valley Rd-Via Albutura to Camino Del Sur / **S00854**	Trans - Roadway	Transportation & Storm Water	55	High
Genesee Avenue-I-5 to Regents Road / **S00840**	Trans - Roadway	Transportation & Storm Water	55	High
Napa Street from Linda Vista Rd to Morena Blvd / **S00849**	Trans - Roadway	Transportation & Storm Water	55	High
Mission City Parkway/San Diego River / **S00936**	Trans - Bridge - Vehicular	Transportation & Storm Water	54	Medium
Otay Mesa Truck Route Phase 3 / **S00724**	Trans - Roadway	Transportation & Storm Water	54	Medium
El Camino Real - Half Mile to Via De La Valle / **S00856**	Trans - Bridge - Vehicular	Transportation & Storm Water	53	Medium

Schedule V: Capital Improvement Projects Priority Scores *(cont'd)*

Project	Project Type	Department	Priority Score	Priority Category
Palm Avenue Interstate 805 Interchange / **S00869**	Trans - Bridge - Vehicular	Transportation & Storm Water	53	Medium
University Avenue Mobility Project / **S00915**	Trans - Roadway - Enhance/Scape/Medians	Transportation & Storm Water	53	Medium
Florence Griffith Joyner Elem Safe Route to School / **S10061**	Trans - Signals - Calming/Speed Abatemt	Transportation & Storm Water	52	Medium
Linda Vista Rd at Genesee Intersection Improvement / **S00907**	Trans - Roadway	Transportation & Storm Water	52	Medium
SR-94/Euclid Ave Interchange Improvements / **S11046**	Trans - Bridge - Vehicular	Transportation & Storm Water	52	Medium
Bayshore Bikeway / **S00944**	Trans - Bicycle Facilities (All Class.)	Transportation & Storm Water	51	Medium
Carmel Valley Road Enhancement Project / **S00859**	Trans - Roadway - Enhance/Scape/Medians	Transportation & Storm Water	51	Medium
Del Sol Boulevard-Central / **S00858**	Trans - Roadway	Transportation & Storm Water	51	Medium
Georgia Street Bridge Improvements / **S00863**	Trans - Bridge - Vehicular	Transportation & Storm Water	51	Medium
Convert RB Medians-Asphalt to Concrete / **L12000**	Trans - Roadway - Enhance/Scape/Medians	Park & Recreation	50	Medium
Market St -Euclid Ave to 54th St- Improvements / **S11043**	Trans - Roadway	Transportation & Storm Water	50	Medium
Sorrento Valley Road & Interstate 5 Interchange / **S00914**	Trans - Roadway	Transportation & Storm Water	50	Medium
Pomerado Rd Median Improvements-s/o R Bernardo R d / **S10034**	Trans - Roadway - Enhance/Scape/Medians	Park & Recreation	49	Medium
Potomac Street Improvements / **S00925**	Trans - Ped Fac - Sidewalks	Transportation & Storm Water	49	Medium
Skyline Drive Improvements / **S00912**	Trans - Ped Fac - Sidewalks	Transportation & Storm Water	49	Medium
Central Elementary School-Safe Route to School / **S00741**	Trans - Ped Fac - Sidewalks	Transportation & Storm Water	48	Medium
Five Points Neighborhood Pedestrian Improvements / **S00988**	Trans - Signals - Calming/Speed Abatemt	Transportation & Storm Water	48	Medium
North Park/Main Street Sidewalk Improvements / **S10040**	Trans - Ped Fac - Sidewalks	Park & Recreation	47	Medium
Berger Ave Sidewalk & Curb Ramps / **S11044**	Trans - Roadway	Transportation & Storm Water	46	Medium
Bernardo Trail Dr & Pomerado Rd TS / **S11040**	Trans - Signals - Traffic Signals	Transportation & Storm Water	46	Medium
Carmel Valley Rd-Lopelia Meadows to Via Abertura / **S00934**	Trans - Roadway	Transportation & Storm Water	46	Medium
El Cajon Boulevard Streetscape Improvements / **S00826**	Trans - Roadway - Enhance/Scape/Medians	Park & Recreation	46	Medium
Pershing Drive/Redwood Street Intersection / **S00885**	Trans - Roadway	Transportation & Storm Water	46	Medium
Saturn Boulevard-Palm Ave to Coronado / **S00861**	Trans - Roadway	Transportation & Storm Water	46	Medium
Torrey Meadows Drive Overcrossing / **S10015**	Trans - Bridge - Vehicular	Transportation & Storm Water	46	Medium
First Avenue Bridge Over Maple Canyon / **S00862**	Trans - Bridge - Vehicular	Transportation & Storm Water	44	Medium
Genesee Avenue - Widen Interstate 5 Crossing / **S00839**	Trans - Bridge - Vehicular	Transportation & Storm Water	44	Medium
Otay Mesa Truck Route Phase 4 / **S11060**	Trans - Roadway	Transportation & Storm Water	43	Medium
Streamview Drive Improvements / **S00864**	Trans - Roadway	Transportation & Storm Water	43	Medium
Camino del Sur - SR-56 to Dormouse / **S00872**	Trans - Roadway	Transportation & Storm Water	42	Medium
Genesee Avenue I-5 to Eastgate Mall / **S00866**	Trans - Roadway	Transportation & Storm Water	42	Medium

Schedule V: Capital Improvement Projects Priority Scores *(cont'd)*

Project	Project Type	Department	Priority Score	Priority Category
Ocean Front Walk-San Fernando to Ventura / **S00875**	Trans - Ped Fac - Sidewalks	Transportation & Storm Water	42	Medium
Rancho Bernardo Street and Sidewalk Improvements / **S00887**	Trans - Roadway	Transportation & Storm Water	42	Medium
Spring Canyon Road-Scripps Ranch to Pomerado Road / **S00832**	Trans - Roadway	Transportation & Storm Water	42	Medium
Torrey Pines Road Slope Restoration / **S00877**	Trans - Roadway - Erosion/Slope/Ret Wall	Transportation & Storm Water	42	Medium
Bird Rock Median Lighting / **S11007**	Trans - Roadway - Enhance/Scape/Medians	Park & Recreation	41	Medium
Camino Santa Fe Median Improvements / **S10037**	Trans - Roadway - Enhance/Scape/Medians	Park & Recreation	41	Medium
Del Mar Heights Road Center Median / **S00884**	Trans - Roadway - Enhance/Scape/Medians	Transportation & Storm Water	41	Medium
Grandee Pl & Pomerado Rd Traffic Signal / **S11039**	Trans - Signals - Traffic Signals	Transportation & Storm Water	41	Medium
Saturn Blvd Roadway Improvements / **S11028**	Trans - Roadway	Transportation & Storm Water	41	Medium
Talmadge Streetscape & Lighting Zone 2W / **S00977**	Trans - Roadway - Street Lighting	Park & Recreation	41	Medium
Caliente Avenue Sidewalk / **S10058**	Trans - Ped Fac - Sidewalks	Transportation & Storm Water	40	Medium
SR2S Sidewalk Projects Grant #2 / **L00011**	Trans - Ped Fac - Sidewalks	Transportation & Storm Water	40	Medium
University Avenue Sidewalk from 54th to 68th / **S00910**	Trans - Ped Fac - Sidewalks	Transportation & Storm Water	39	Low
Kelton Road Pedestrian Improvements / **S10154**	Trans - Ped Fac - Accessibility Improve	Transportation & Storm Water	38	Low
North Park Lighting Improvements / **S00823**	Trans - Roadway - Street Lighting	Transportation & Storm Water	38	Low
Switzer Canyon/30th Street Bridge Enhancement Prgm / **S10054**	Trans - Roadway - Enhance/Scape/Medians	Park & Recreation	38	Low
Willow Elementary School-Safe Route to School / **S00740**	Trans - Ped Fac - Sidewalks	Transportation & Storm Water	38	Low
Holly Dr. Street Improvements / **S11033**	Trans - Roadway	Transportation & Storm Water	37	Low
Scripps Ranch/Mira Mesa Medians Project / **S00838**	Trans - Roadway - Enhance/Scape/Medians	Transportation & Storm Water	37	Low
Skyline Drive at Cardiff Improvements / **S00927**	Trans - Roadway	Transportation & Storm Water	37	Low
Eastgate Mall-Towne Centre to Miramar Road / **S00848**	Trans - Roadway	Transportation & Storm Water	36	Low
State Route 15 Bikeway Study / **S00731**	Trans - Bicycle Facilities (All Class.)	Transportation & Storm Water	36	Low
Talmadge Decorative Streetlight Restoration / **S00978**	Trans - Roadway - Street Lighting	Park & Recreation	36	Low
Talmadge Street Improvements / **S00820**	Trans - Roadway	Park & Recreation	36	Low
Talmadge Streetscape & Lighting Zone 1E / **S00976**	Trans - Roadway - Street Lighting	Park & Recreation	36	Low
Interstate 15 Improvements / **S00931**	Trans - Roadway	Transportation & Storm Water	35	Low
Cherokee Street Improvements / **S00921**	Trans - Ped Fac - Sidewalks	Transportation & Storm Water	34	Low
Del Mar Terrace Street Improvements / **S10038**	Trans - Roadway	Park & Recreation	34	Low
La Jolla Mesa Drive Sidewalk / **S00928**	Trans - Roadway	Transportation & Storm Water	33	Low
Washington Street Improvements Phase II / **S00703**	Trans - Roadway - Enhance/Scape/Medians	Transportation & Storm Water	33	Low
El Camino Real/State Route 56 Bike Path Connector / **S00981**	Trans - Bicycle Facilities (All Class.)	Transportation & Storm Water	32	Low

Schedule V: Capital Improvement Projects Priority Scores *(cont'd)*

Project	Project Type	Department	Priority Score	Priority Category
North Torrey Pines Roadway & Median Enhancements / **S00868**	Trans - Roadway - Enhance/Scape/Medians	Transportation & Storm Water	32	Low
Rancho Bernardo Road Streetscape / **S12006**	Trans - Roadway - Enhance/Scape/Medians	Park & Recreation	32	Low
Torrey Highlands Community ID and Enhancement / **S11009**	Trans - Roadway - Enhance/Scape/Medians	Park & Recreation	32	Low
Welcome to Rancho Bernardo Signs / **S10036**	Trans - Roadway - Enhance/Scape/Medians	Park & Recreation	32	Low
Mission Hills Historic Street Lighting / **S11008**	Trans - Roadway - Street Lighting	Park & Recreation	30	Low
Mar Ave/Soledad Avenue Intersection Improvements / **S10097**	Trans - Signals - Calming/Speed Abatemt	Transportation & Storm Water	29	Low
North Park Commercial Revitalization / **S00825**	Trans - Ped Fac - Sidewalks	Transportation & Storm Water	29	Low
Rancho Penasquitos Monument Signs / **S10032**	Trans - Roadway - Enhance/Scape/Medians	Park & Recreation	29	Low
Scripps Ranch Blvd-Carroll Canyon Rd to Aviary / **S00837**	Trans - Roadway - Enhance/Scape/Medians	Transportation & Storm Water	29	Low
Pomerado Rd Median Improvements-n/o of R Bernardo / **S10035**	Trans - Roadway - Enhance/Scape/Medians	Park & Recreation	28	Low
Rancho Bernardo Westwood Soundwall / **S10033**	Trans - Roadway - Enhance/Scape/Medians	Park & Recreation	28	Low
Carmel Country Road Median Improvements / **S10039**	Trans - Roadway - Enhance/Scape/Medians	Park & Recreation	27	Low
I-805/Home Avenue Ramp Improvements / **S11042**	Trans - Roadway	Transportation & Storm Water	27	Low
Sports Arena Blvd-Rosecrans to Midway / **S00721**	Trans - Roadway - Enhance/Scape/Medians	Transportation & Storm Water	27	Low
Bicycle Loop Detectors / **S11058**	Trans - Signals - Traffic Signals	Transportation & Storm Water	24	Low
Del Mar Heights Road Flashing Beacon / **S00987**	Trans - Signals - Calming/Speed Abatemt	Transportation & Storm Water	24	Low
Normal Street Median-University to Blaine / **S00918**	Trans - Roadway - Enhance/Scape/Medians	Transportation & Storm Water	24	Low
Ted Williams Pkwy Bridge/Shoal Creek Dr / **S00941**	Trans - Bridge - Pedestrian	Transportation & Storm Water	23	Low
University Avenue Streetlights / **S00911**	Trans - Roadway - Street Lighting	Transportation & Storm Water	23	Low
Stockton Street Lights / **S10130**	Trans - Roadway - Street Lighting	Transportation & Storm Water	22	Low
Kearny Mesa Community Sign / **S10044**	Trans - Roadway	Transportation & Storm Water	21	Low
Eligible Street Lights in District 7 / **S01037**	Trans - Roadway - Street Lighting	Transportation & Storm Water	19	Low
Torrey Hills SDG&E Easement Enhancement / **S11006**	Trans - Roadway - Enhance/Scape/Medians	Park & Recreation	19	Low
La Jolla Village Drive and Regents Road / **S00867**	Trans - Roadway - Enhance/Scape/Medians	Transportation & Storm Water	15	Low
Genesee Avenue-Nobel Dr to SR 52 / **S00852**	Trans - Roadway - Enhance/Scape/Medians	Transportation & Storm Water	13	Low
Balboa Avenue Corridor Improvements / **S00831**	Trans - Roadway - Enhance/Scape/Medians	Transportation & Storm Water	12	Low
Prospect Street/Silverado Street Roundabout / **S00924**	Trans - Signals - Calming/Speed Abatemt	Transportation & Storm Water	11	Low
University City South Beautification / **S00821**	Trans - Roadway - Enhance/Scape/Medians	Transportation & Storm Water	11	Low
Thorn Street Median Improvements / **S00844**	Trans - Roadway - Enhance/Scape/Medians	Transportation & Storm Water	10	Low
36th Street Landscape Maintenance / **S00902**	Trans - Roadway - Enhance/Scape/Medians	Transportation & Storm Water	N/A	N/A
ADA Walkway & Curb Ramp at Azalea Park / **S11061**	Trans - Ped Fac - Curb Ramps	Transportation & Storm Water	N/A	N/A

Schedule V: Capital Improvement Projects Priority Scores *(cont'd)*

Project	Project Type	Department	Priority Score	Priority Category
Azalea Park Neighborhood Identification / **S00699**	Trans - Roadway - Enhance/Scape/Medians	Transportation & Storm Water	N/A	N/A
Balboa Ave/Hathaway St Left Turn Lane Installation / **S10047**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
Bicycle Master Plan / **S00948**	Trans - Bicycle Facilities (All Class.)	Transportation & Storm Water	N/A	N/A
Bicycle Parking at the Border / **S00953**	Trans - Bicycle Facilities (All Class.)	Transportation & Storm Water	N/A	N/A
Bird Rock Coastal Traffic Improvements Phase I / **S00896**	Trans - Roadway - Enhance/Scape/Medians	Transportation & Storm Water	N/A	N/A
Bridge Preventative Maintainence Program / **S00940**	Trans - Bridge - Vehicular	Transportation & Storm Water	N/A	N/A
Cam Del Sur Widening # San Dieguito Rd to Paseo De / **RD11003**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
Camino Del Norte Sidewalk / **S11047**	Trans - Bridge - Pedestrian	Transportation & Storm Water	N/A	N/A
Camino Del Sur (Bernardo Lakes / Lone Quail Rd) / **RD11000**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
Camino Del Sur-SR 56 to Carmel Valley Road / **S00899**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
Camino Del Sur-Santaluz / Resort Wildlife Crossing / **S00843**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
Camino Del Sur-Santaluz to Camino Del Norte / **S00842**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
Camino Ruiz from n/o of Reagan to Jade Coast / **S01018**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
Camino Santa Fe-Del Mar Mesa Road to SR 56 / **S00898**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
Camino del Sur-San Dieguito Rd to Carmel Valley Rd / **S00710**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
Carmel Mountain Road to Del Mar Mesa Road / **S00846**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
Carmel Valley Road 4/6 Lanes s/o of Street A / **S00900**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
Carmel Valley Road-Street A to Neighborhood Pky / **S00906**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
Carroll Canyon Rd-I-15 to Maya Linda Rd / **S01019**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
Centre City Intersection Improvements / **S00895**	Trans - Ped Fac - Sidewalks	Transportation & Storm Water	N/A	N/A
Coast Blvd Bluff Stabilization / **S00723**	Trans - Roadway - Erosion/Slope/Ret Wall	Transportation & Storm Water	N/A	N/A
Congress Street Bicycle Facility / **S11037**	Trans - Bicycle Facilities (All Class.)	Transportation & Storm Water	N/A	N/A
Congress Street-San Diego Avenue Bicycle Facility / **S11038**	Trans - Bicycle Facilities (All Class.)	Transportation & Storm Water	N/A	N/A
Darkwood Canyon Connector Study / **S00736**	Trans - Bicycle Facilities (All Class.)	Transportation & Storm Water	N/A	N/A
Debt Service for Commercial Paper Funded Projects / **S00883**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
Debt Service for TransNet Bond Funded Projects / **S00874**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
Del Mar Heights Rd n/o Neighborhood 4 Park/School / **S00855**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
Del Mar Heights Road Interconnect / **S00745**	Trans - Signals - Interconnections	Transportation & Storm Water	N/A	N/A
Del Mar Heights Road-4/6 Lanes / **S00903**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
Del Mar Mesa Public Facilities / **S00893**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
Dennery Road - East / **S10018**	Trans - Roadway	Transportation & Storm Water	N/A	N/A

Schedule V: Capital Improvement Projects Priority Scores *(cont'd)*

Project	Project Type	Department	Priority Score	Priority Category
District Three Sidewalk Study / **S00835**	Trans - Ped Fac - Sidewalks	Transportation & Storm Water	N/A	N/A
El Cajon Blvd Commercial Revitalization / **S00824**	Trans - Roadway - Street Lighting	Transportation & Storm Water	N/A	N/A
El Camino Real Widening / **S00916**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
Euclid Avenue & Home Improvements / **S00886**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
Euclid Avenue Corridor Improvements / **S00904**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
Florida Drive Median Improvements / **S11057**	Trans - Roadway - Enhance/Scape/Medians	Transportation & Storm Water	N/A	N/A
Fourth Avenue and Quince Street / **S11055**	Trans - Signals - Interconnections	Transportation & Storm Water	N/A	N/A
Fourth Avenue/Fifth Avenue & Nutmeg Str / **S11056**	Trans - Signals - Calming/Speed Abatemt	Transportation & Storm Water	N/A	N/A
Hillcrest Corridor Mobility Study / **S00908**	Trans - Ped Fac - Sidewalks	Transportation & Storm Water	N/A	N/A
Hillery Drive Improvements / **S11064**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
Hollister Street Widening / **S00980**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
I-5 / SR-56 Fiberoptic Relocation / **S00708**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
I-5 to SR-56 Freeway Connectors / **S00707**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
Imperial Ave Bus & Trolley Station Enhancement / **S00001**	Trans - Roadway - Enhance/Scape/Medians	Transportation & Storm Water	N/A	N/A
Judicial Drive-Golden Haven to Eastgate Mall / **S00879**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
Kearny Villa Road Bike Path Study / **S00966**	Trans - Bicycle Facilities (All Class.)	Transportation & Storm Water	N/A	N/A
La Jolla Mesa Vista Project UUD / **S00695**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
La Jolla Village Drive - Interstate 805 Ramps / **S00857**	Trans - Bridge - Vehicular	Transportation & Storm Water	N/A	N/A
Labor Council Curb Ramps / **S01028**	Trans - Ped Fac - Curb Ramps	Transportation & Storm Water	N/A	N/A
Mid City Gateways / **S00828**	Trans - Roadway - Enhance/Scape/Medians	Transportation & Storm Water	N/A	N/A
Mira Sorrento Place-Scranton to Vista Sorrento / **S00878**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
Mission Beach Boardwalk Bulkhead / **S00726**	Trans - Ped Fac - Sidewalks	Transportation & Storm Water	N/A	N/A
Mission Beach Boardwalk Widening Project / **S00860**	Trans - Ped Fac - Sidewalks	Transportation & Storm Water	N/A	N/A
Navajo Road Interconnect / **S00746**	Trans - Signals - Interconnections	Transportation & Storm Water	N/A	N/A
New Heritage Road (Otay Valley Road)-Central / **S00876**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
Nobel Drive / I-805 Interchange / **S00709**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
North Torrey Pines Road at Genesee Avenue / **S00720**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
Ocean Beach Commercial Revitalization Newport Ave / **S01077**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
Ocean View Hills Parkway / **S00882**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
Pacific Highlands Traffic Signals / **S01062**	Trans - Signals - Traffic Signals	Transportation & Storm Water	N/A	N/A
Pacific Highway Bicycle Route / **S11036**	Trans - Bicycle Facilities (All Class.)	Transportation & Storm Water	N/A	N/A

Schedule V: Capital Improvement Projects Priority Scores *(cont'd)*

Project	Project Type	Department	Priority Score	Priority Category
Paradise Hills Revitalization Project / **S00829**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
Park Blvd Bicycle Facility / **S11035**	Trans - Bicycle Facilities (All Class.)	Transportation & Storm Water	N/A	N/A
Park Boulevard and Essex Street / **S11054**	Trans - Signals - Interconnections	Transportation & Storm Water	N/A	N/A
Pedestrian Bridge - Ted Williams Parkway / **S00938**	Trans - Bridge - Pedestrian	Transportation & Storm Water	N/A	N/A
Pedestrian Master Plan / **S00737**	Trans - Bicycle Facilities (All Class.)	Transportation & Storm Water	N/A	N/A
Point Loma/Ocean Beach Interconnect / **S00742**	Trans - Signals - Interconnections	Transportation & Storm Water	N/A	N/A
Pomerado Rd at Willow Creek/Ave of Nations IS / **S00933**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
Rancho Bernardo Interconnect / **S00744**	Trans - Signals - Interconnections	Transportation & Storm Water	N/A	N/A
Regents Road Bridge / **S00729**	Trans - Bridge - Vehicular	Transportation & Storm Water	N/A	N/A
Rosa Parks Elementary School-Safe Route to School / **S00739**	Trans - Ped Fac - Sidewalks	Transportation & Storm Water	N/A	N/A
Rose Creek Bikeway / **S00946**	Trans - Bicycle Facilities (All Class.)	Transportation & Storm Water	N/A	N/A
Rosecrans Street Corridor Improvements / **S00830**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
SR56 / I-15 Interchange / **S00920**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
Safety in Traffic Education STEP Program / **S00964**	Trans - Bicycle Facilities (All Class.)	Transportation & Storm Water	N/A	N/A
San Diego River Bicycle Path / **S00945**	Trans - Bicycle Facilities (All Class.)	Transportation & Storm Water	N/A	N/A
San Diego River Multi-use Path / **S00929**	Trans - Bicycle Facilities (All Class.)	Transportation & Storm Water	N/A	N/A
Seismic Retrofit West Mission Bay Drive Bridge / **S00937**	Trans - Bridge - Vehicular	Transportation & Storm Water	N/A	N/A
Soledad Mountain Road Emergency Repair Project / **S00932**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
State Route 56-Carmel Country to Black Mountain / **S00853**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
TDA - Bicycle Rings and Racks / **S00968**	Trans - Bicycle Facilities (All Class.)	Transportation & Storm Water	N/A	N/A
TDA - India Street Improvement Study / **S00967**	Trans - Bicycle Facilities (All Class.)	Transportation & Storm Water	N/A	N/A
Talmadge Historic Gates / **L12001**	Trans - Roadway - Enhance/Scape/Medians	Park & Recreation	N/A	N/A
Traffic Count Stations-Various Locations / **S10098**	Trans - Signals - Traffic Signals	Transportation & Storm Water	N/A	N/A
Triple Pipe Crossing - Dennery Road / **S10017**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
University Avenue and Front Street Pop Out / **S00909**	Trans - Ped Fac - Sidewalks	Transportation & Storm Water	N/A	N/A
Via Capri Traffic Calming Project / **S00986**	Trans - Signals - Calming/Speed Abatemt	Transportation & Storm Water	N/A	N/A
Via Dela Valle Widening / **RD11001**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
Villa La Jolla Drive Bicycle Route / **S10014**	Trans - Bicycle Facilities (All Class.)	Transportation & Storm Water	N/A	N/A
Village Loop Road / **S00919**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
Vista Sorrento Parkway Bike Lanes / **S01097**	Trans - Bicycle Facilities (All Class.)	Transportation & Storm Water	N/A	N/A
West San Ysidro Blvd Streetscape / **S00822**	Trans - Roadway - Enhance/Scape/Medians	Transportation & Storm Water	N/A	N/A

Schedule V: Capital Improvement Projects Priority Scores *(cont'd)*

Project	Project Type	Department	Priority Score	Priority Category
Westerly Extension of Hazard Center Drive / **RD10001**	Trans - Roadway	Transportation & Storm Water	N/A	N/A
Architectural Barrier Removal - DIF Funded / **AII00001**	Trans - Ped Fac - Accessibility Improve	Transportation & Storm Water	Annual	Annual
Bridge Rehabilitation / **AIE00001**	Trans - Roadway - GRails/BRails/Safety	Transportation & Storm Water	Annual	Annual
Bus Stop Improvements / **AID00007**	Trans - Roadway	Transportation & Storm Water	Annual	Annual
Coastal Erosion Affecting City Streets / **AIF00001**	Trans - Roadway - Erosion/Slope/Ret Wall	Transportation & Storm Water	Annual	Annual
Community Sign Installation at Various Locations / **AID00004**	Trans - Roadway	Transportation & Storm Water	Annual	Annual
Concrete Streets / **AID00006**	Trans - Roadway	Transportation & Storm Water	Annual	Annual
Consultant Services for Public Facilities / **AID00008**	Trans - Roadway	Transportation & Storm Water	Annual	Annual
Coopertive Traffic Signal Projects / **AIL00003**	Trans - Signals - Traffic Signals	Transportation & Storm Water	Annual	Annual
Five Year CIP Planning / **AID00003**	Trans - Roadway	Transportation & Storm Water	Annual	Annual
Guard Rails / **AIE00002**	Trans - Roadway - GRails/BRails/Safety	Transportation & Storm Water	Annual	Annual
High Accident Locations / **AIL00006**	Trans - Signals - Traffic Signals	Transportation & Storm Water	Annual	Annual
Install T/S Interconnect Systems / **AIL00002**	Trans - Signals - Traffic Signals	Transportation & Storm Water	Annual	Annual
Installation of City Owned Street Lights / **AIH00001**	Trans - Roadway - Street Lighting	Transportation & Storm Water	Annual	Annual
Median Installation / **AIG00001**	Trans - Roadway - Enhance/Scape/Medians	Transportation & Storm Water	Annual	Annual
Minor Bike Facilities / **AIA00001**	Trans - Bicycle Facilities (All Class.)	Transportation & Storm Water	Annual	Annual
Minor Signal Improvements / **AIL00007**	Trans - Signals - Traffic Signals	Transportation & Storm Water	Annual	Annual
New Developments / **AID00009**	Trans - Roadway	Transportation & Storm Water	Annual	Annual
New Walkways / **AIK00001**	Trans - Ped Fac - Sidewalks	Transportation & Storm Water	Annual	Annual
Replace Obsolete T/S Controllers / **AIL00010**	Trans - Signals - Traffic Signals	Transportation & Storm Water	Annual	Annual
Resurfacing of City Streets / **AID00005**	Trans - Roadway	Transportation & Storm Water	Annual	Annual
School Traffic Safety Improvements / **AIK00002**	Trans - Ped Fac - Sidewalks	Transportation & Storm Water	Annual	Annual
Sidewalk Repair and Reconstruction / **AIK00003**	Trans - Ped Fac - Sidewalks	Transportation & Storm Water	Annual	Annual
Street Light Circuit Upgrades / **AIH00002**	Trans - Roadway - Street Lighting	Transportation & Storm Water	Annual	Annual
Street Lights in High Crime Areas / **ACC00003**	Trans - Roadway - Street Lighting	Transportation & Storm Water	Annual	Annual
Traffic Calming / **AIL00001**	Trans - Signals - Traffic Signals	Transportation & Storm Water	Annual	Annual
Traffic Signals - Citywide / **AIL00004**	Trans - Signals - Traffic Signals	Transportation & Storm Water	Annual	Annual
Traffic Signals - DIF Funded / **AIL00009**	Trans - Signals - Traffic Signals	Transportation & Storm Water	Annual	Annual
Traffic Signals Modification / **AIL00005**	Trans - Signals - Traffic Signals	Transportation & Storm Water	Annual	Annual
Traffic Signals Mods - DIF Funded / **AIL00008**	Trans - Signals - Traffic Signals	Transportation & Storm Water	Annual	Annual
Transportation Grant Match / **AID00002**	Trans - Roadway	Transportation & Storm Water	Annual	Annual

Schedule V: Capital Improvement Projects Priority Scores *(cont'd)*

Project	Project Type	Department	Priority Score	Priority Category
Utilities Undergrounding Program / **AID00001**	Trans - Roadway	Transportation & Storm Water	Annual	Annual
Wastewater				
Harbor Drive Trunk Sewer Replacement / **S00336**	Wastewater - Collection Sys - Trunk Swr	Public Utilities	90	Medium
Montezuma Trunk Sewer / **S00332**	Wastewater - Collection Sys - Trunk Swr	Public Utilities	90	Medium
East Mission Gorge Force Main Rehabilitation / **S00326**	Wastewater - Collection Sys - Trunk Swr	Public Utilities	36	Low
Balboa Avenue Trunk Sewer / **S00331**	Wastewater - Collection Sys - Trunk Swr	Public Utilities	N/A	N/A
Beach Area Low Flow Storm Diversion / **S00313**	Wastewater - Collection Sys - Trunk Swr	Public Utilities	N/A	N/A
Carmel Valley Trunk Sewer / **S00325**	Wastewater - Collection Sys - Trunk Swr	Public Utilities	N/A	N/A
East Point Loma Trunk Sewer / **S00329**	Wastewater - Collection Sys - Trunk Swr	Public Utilities	N/A	N/A
La Jolla/PB Trunk Sewer-Chelsea Street Relocation / **S00327**	Wastewater - Collection Sys - Trunk Swr	Public Utilities	N/A	N/A
Lake Murray Trunk Sewer / **S00335**	Wastewater - Collection Sys - Trunk Swr	Public Utilities	N/A	N/A
Miramar Road Trunk Sewer / **S00330**	Wastewater - Collection Sys - Trunk Swr	Public Utilities	N/A	N/A
Otay Mesa Trunk Sewer / **S00301**	Wastewater - Collection Sys - Trunk Swr	Public Utilities	N/A	N/A
Pipeline Rehabilitation Phase F-1 / **S00341**	Wastewater - Collection Sys - Main	Public Utilities	N/A	N/A
South Mission Valley Trunk Sewer / **S00302**	Wastewater - Collection Sys - Trunk Swr	Public Utilities	N/A	N/A
USIU Trunk Sewer / **S00334**	Wastewater - Collection Sys - Trunk Swr	Public Utilities	N/A	N/A
Metropolitan Waste Water Department Trunk Sewers / **AJB00001**	Wastewater - Collection Sys - Trunk Swr	Public Utilities	Annual	Annual
Pipeline Rehabilitation / **AJA00002**	Wastewater - Collection Sys - Main	Public Utilities	Annual	Annual
Sewer Main Replacements / **AJA00001**	Wastewater - Collection Sys - Main	Public Utilities	Annual	Annual
Unscheduled Projects / **AJA00003**	Wastewater - Collection Sys - Main	Public Utilities	Annual	Annual
Water				
Montezuma Pipeline/Mid-City Pipeline Phase II / **S11026**	Water - Distribution Sys - Distribution	Public Utilities	80	High
Little McGonigle Ranch Road Pipeline / **S00069**	Water - Distribution Sys - Transmission	Public Utilities	70	High
Water Group 787 / **S11108**	Water - Distribution Sys - Distribution	Public Utilities	38	High
El Capitan Pipeline #2 / **S10005**	Water - Distribution Sys - Distribution	Public Utilities	35	High
El Monte Pipeline #2 / **S10008**	Water - Distribution Sys - Distribution	Public Utilities	35	High
Kearny Mesa Pipeline Upgrade / **S10011**	Water - Distribution Sys - Distribution	Public Utilities	35	High
Miramar Pipeline Monitoring & Reinspection / **S00083**	Water - Distribution Sys - Distribution	Public Utilities	35	High
Pomerado Pipeline #2 / **S00072**	Water - Distribution Sys - Distribution	Public Utilities	35	High
El Capitan Potable Water Segment / **S12007**	Water - Distribution Sys - Transmission	Public Utilities	31	Medium

Schedule V: Capital Improvement Projects Priority Scores *(cont'd)*

Project	Project Type	Department	Priority Score	Priority Category
Harbor Drive Pipeline / **S00019**	Water - Distribution Sys - Transmission	Public Utilities	31	Medium
Torrey Pines Road/La Jolla Blvd Main Replacement / **S00003**	Water - Distribution Sys - Transmission	Public Utilities	31	Medium
Lindbergh Field 16" Cast Iron Main Replacement / **S10055**	Water - Distribution Sys - Transmission	Public Utilities	30	Medium
Pacific Beach Pipeline / **S12015**	Water - Distribution Sys - Transmission	Public Utilities	30	Medium
University Ave Pipeline Replacement / **S11021**	Water - Distribution Sys - Distribution	Public Utilities	30	Medium
Upas Street Pipeline Replacement / **S11022**	Water - Distribution Sys - Distribution	Public Utilities	30	Medium
Alvarado 2nd PL Exten & Morena Blvd CI / **S12013**	Water - Distribution Sys - Transmission	Public Utilities	29	Low
Del Mar Heights East Segment / **S12017**	Water - Distribution Sys - Transmission	Public Utilities	29	Low
Otay 1st / 2nd PL Abandonment West of Highland / **S12016**	Water - Distribution Sys - Transmission	Public Utilities	29	Low
Otay 1st/2nd Pipeline Abandonment East of Highland / **S11027**	Water - Distribution Sys - Transmission	Public Utilities	28	Low
30th Street Pipeline Replacement / **S12010**	Water - Distribution Sys - Transmission	Public Utilities	27	Low
Catalina 12inch Cast Iron Mains / **S12008**	Water - Distribution Sys - Transmission	Public Utilities	27	Low
La Jolla Scenic Drive 16inch Main / **S12009**	Water - Distribution Sys - Transmission	Public Utilities	27	Low
Otay Second Pipeline Improvements / **S00032**	Water - Distribution Sys - Transmission	Public Utilities	23	Low
Kensington Pressure Regulator / **S10059**	Water - Distribution Sys - Distribution	Public Utilities	13	Low
CIP Program Management / **S00045**	Water - Distribution Sys - Transmission	Public Utilities	N/A	N/A
Carmel Mountain Road Transmission Line / **S00071**	Water - Distribution Sys - Transmission	Public Utilities	N/A	N/A
Del Mar Heights Pipeline Relocation / **S00070**	Water - Distribution Sys - Distribution	Public Utilities	N/A	N/A
Dulzura Conduit Concrete Covers / **S00067**	Water - Distribution Sys - Transmission	Public Utilities	N/A	N/A
Proctor Valley Off-Highway Vehicle Barrier / **S00068**	Water - Distribution Sys - Transmission	Public Utilities	N/A	N/A
South County Raw Water Reservoir Intertie Study / **S00066**	Water - Distribution Sys - Transmission	Public Utilities	N/A	N/A
Telemetry Control Systems SCADA Phase II / **S00046**	Water - Distribution Sys - Distribution	Public Utilities	N/A	N/A
Water CIP Reserve / **S00048**	Water - Distribution Sys - Transmission	Public Utilities	N/A	N/A
Water Group Job 790 / **S10004**	Water - Distribution Sys - Distribution	Public Utilities	N/A	N/A
Water Group Job 915 (3012) / **S10123**	Water - Distribution Sys - Distribution	Public Utilities	N/A	N/A
Corrosion Control / **AKA00001**	Water - Distribution Sys - Transmission	Public Utilities	Annual	Annual
Freeway Relocation / **AKB00002**	Water - Distribution Sys - Distribution	Public Utilities	Annual	Annual
Meter Boxes / **AKB00005**	Water - Distribution Sys - Distribution	Public Utilities	Annual	Annual
Pressure Reduction Facility Upgrades / **AKA00002**	Water - Distribution Sys - Transmission	Public Utilities	Annual	Annual
Seismic Upgrades / **AKB00004**	Water - Distribution Sys - Distribution	Public Utilities	Annual	Annual
Water Main Replacements / **AKB00003**	Water - Distribution Sys - Distribution	Public Utilities	Annual	Annual

Financial Summary

Schedule VI: Capital Improvement Projects Unfunded Needs

Project	Department	Project Total	Unidentified Funding	Percent Unfunded
Black Mountain Ranch Community Park / **S00639**	Park & Recreation	$ 17,895,441	$ 200,000	1.1%
La Jolla Village Drive and Regents Road / **S00867**	Transportation & Storm Water	1,370,900	90,900	6.6%
Windwood II Mini Park Play Area Upgrades / **S11017**	Park & Recreation	523,775	42,917	8.2%
West Mission Bay Drive Bridge Over San Diego River / **S00871**	Transportation & Storm Water	113,386,823	12,257,190	10.8%
Palisades Park Comfort Station Replacement / **S10026**	Park & Recreation	345,000	45,000	13.0%
Resurfacing of City Streets / **AID00005**	Transportation & Storm Water	289,167,776	42,000,000	14.5%
Home Avenue Park / **S00673**	Park & Recreation	3,800,000	600,000	15.8%
City Facilities Improvements / **ABT00001**	Public Works - General Services	226,918,799	36,000,000	15.9%
Memorial Pool Improvements / **S00970**	Park & Recreation	3,000,000	500,000	16.7%
Del Mar Mesa Neighborhood Park / **S00648**	Park & Recreation	4,150,000	750,000	18.1%
Regents Road Widening-Genesee to Executive / **S00881**	Transportation & Storm Water	6,045,000	1,100,000	18.2%
Drainage Projects / **ACA00001**	Transportation & Storm Water	257,876,727	47,000,000	18.2%
Carmel Valley Neighborhood Park #8 / **S00642**	Park & Recreation	6,139,350	1,179,350	19.2%
Cabrillo Heights Neighborhood Park Improvements / **S00763**	Park & Recreation	843,000	165,000	19.6%
Hidden Trails Neighborhood Park / **S00995**	Park & Recreation	3,100,000	680,000	21.9%
Mission Trails Regional Pk Equest Comfort Station / **S01073**	Park & Recreation	682,000	173,000	25.4%
Maryland Street Storm Drain Replacement / **S10056**	Transportation & Storm Water	400,000	105,000	26.3%
West Lewis and Falcon Streets Mini-Park / **S00757**	Park & Recreation	630,000	180,000	28.6%
Bridge Rehabilitation / **AIE00001**	Transportation & Storm Water	1,484,372	500,000	33.7%
West Maple Canyon Mini-Park / **S00760**	Park & Recreation	575,000	200,000	34.8%
Cherokee Street Improvements / **S00921**	Transportation & Storm Water	3,160,000	1,100,000	34.8%
Juan Street Concrete Street / **S00602**	Transportation & Storm Water	5,685,979	2,000,000	35.2%
Torrey Highlands Park Play Area Upgrades / **S11020**	Park & Recreation	940,377	338,305	36.0%
Sidewalk Repair and Reconstruction / **AIK00003**	Transportation & Storm Water	15,591,530	6,000,000	38.5%
Fire Station No. 45 - East Mission Valley / **S00688**	Fire-Rescue	12,016,400	4,877,708	40.6%
Rancho Bernardo Street and Sidewalk Improvements / **S00887**	Transportation & Storm Water	152,694	65,800	43.1%
Ocean Beach CDC - N Ocean Beach Revitalization / **S01057**	Park & Recreation	1,103,960	500,000	45.3%
Mission Bay Athletic Area Comfort Stn Modernize / **S10021**	Park & Recreation	400,000	200,000	50.0%
SDFD Station Alerting / **L12002**	Fire-Rescue	3,400,000	1,700,000	50.0%
Tierrasanta Community Park Sports Field Lighting / **S11011**	Park & Recreation	300,000	150,000	50.0%
Sefton Field Improvements / **S01012**	Park & Recreation	1,000,000	500,000	50.0%
Roosevelt Middle School / **S00761**	Park & Recreation	1,190,000	600,000	50.4%

Schedule VI: Capital Improvement Projects Unfunded Needs *(cont'd)*

Project	Department	Project Total	Unidentified Funding	Percent Unfunded
Old Otay Mesa Road- Westerly / **S00870**	Transportation & Storm Water	6,750,000	3,500,000	51.9%
Pershing Drive/Redwood Street Intersection / **S00885**	Transportation & Storm Water	1,626,000	872,516	53.7%
El Cajon Boulevard Streetscape Improvements / **S00826**	Park & Recreation	2,807,800	1,517,800	54.1%
Inspiration Point Precise Plan / **S00615**	Park & Recreation	914,645	500,000	54.7%
El Camino Real - Half Mile to Via De La Valle / **S00856**	Transportation & Storm Water	36,339,501	19,941,511	54.9%
Police Range Refurbishment / **S10118**	Police	4,046,734	2,223,870	55.0%
Gompers Neighborhood Park- Play Area Upgrades / **S11030**	Park & Recreation	1,090,000	600,000	55.0%
Multiple Species Conservation / **S01076**	Park & Recreation	30,849,353	17,039,472	55.2%
La Jolla Cove Lifeguard Station / **S00792**	Fire-Rescue	2,100,000	1,185,652	56.5%
Del Mar Mesa Southern Multi-Use Trail / **S00889**	Park & Recreation	260,300	150,000	57.6%
Silver Wing Neighborhood Park Sports Fld & Sec Lgt / **S11051**	Park & Recreation	725,000	430,000	59.3%
State Route 56 Bike Interchanges / **S00955**	Transportation & Storm Water	11,427,000	6,822,940	59.7%
Pomerado Rd Median Improvements-s/o R Bernardo R d / **S10034**	Park & Recreation	548,921	331,967	60.5%
Torrey Pines Road Slope Restoration / **S00877**	Transportation & Storm Water	4,816,220	3,000,000	62.3%
Environmental Services Operations Yard Improvement / **AFA00003**	Environmental Services	701,050	455,000	64.9%
Fire Station No. 08 - Mission Hills / **S10029**	Fire-Rescue	183,500	120,000	65.4%
Valencia Park Acquisition and Development / **S11103**	Park & Recreation	674,013	450,000	66.8%
Otay Mesa Truck Route Phase 4 / **S11060**	Transportation & Storm Water	18,730,000	13,000,000	69.4%
State Route 163/Friars Road / **S00851**	Transportation & Storm Water	138,075,500	97,086,159	70.3%
Skyline Hills Library / **S00692**	Library	16,817,715	12,063,463	71.7%
Mission City Parkway/San Diego River / **S00936**	Transportation & Storm Water	10,057,812	7,270,497	72.3%
Sunset Cliffs Natural Park Hillside Improvements / **S10091**	Park & Recreation	2,600,000	1,900,000	73.1%
North Pacific Beach Lifeguard Station / **S10119**	Fire-Rescue	5,075,444	3,785,444	74.6%
Switzer Canyon/30th Street Bridge Enhancement Prgm / **S10054**	Park & Recreation	230,000	175,000	76.1%
Saturn Boulevard-Palm Ave to Coronado / **S00861**	Transportation & Storm Water	1,331,179	1,015,955	76.3%
Wightman Street Neighborhood Park / **S00767**	Park & Recreation	3,049,000	2,363,000	77.5%
Genesee Avenue - Widen Interstate 5 Crossing / **S00839**	Transportation & Storm Water	108,300,000	84,000,000	77.6%
City Administration Building / **S00819**	Public Works - General Services	5,398,000	4,200,000	77.8%
Lifeguard Station Headquarters / **S00794**	Fire-Rescue	12,563,500	10,000,000	79.6%
Del Mar Heights Road Center Median / **S00884**	Transportation & Storm Water	2,455,000	2,000,000	81.5%
Fire Station No. 22 - Point Loma / **S00787**	Fire-Rescue	5,638,000	4,679,839	83.0%
Mission Beach Boardwalk Bulkhead / **S00726**	Transportation & Storm Water	5,392,225	4,500,000	83.5%

Schedule VI: Capital Improvement Projects Unfunded Needs *(cont'd)*

Project	Department	Project Total	Unidentified Funding	Percent Unfunded
Mission Hills Branch Library / **S00804**	Library	19,216,000	16,054,500	83.5%
Ocean Front Walk-San Fernando to Ventura / **S00875**	Transportation & Storm Water	3,590,000	3,000,000	83.6%
Mission Beach Boardwalk Widening Project / **S00860**	Transportation & Storm Water	3,263,500	2,753,000	84.4%
Coastal Erosion and Access / **AGF00006**	Park & Recreation	3,163,146	2,702,402	85.4%
Balboa Park Golf Course Parking Lot & Improvements / **S00614**	Park & Recreation	8,038,120	6,900,000	85.8%
Pacific Beach Obstructed Curb Ramp Barrier Removal / **S11048**	Transportation & Storm Water	370,000	320,000	86.5%
Sunshine Berardini Fields / **S00759**	Park & Recreation	684,113	600,000	87.7%
Napa Street from Linda Vista Rd to Morena Blvd / **S00849**	Transportation & Storm Water	5,760,000	5,104,260	88.6%
Fire Station No.32 - Skyline North / **S00687**	Fire-Rescue	9,123,325	8,162,149	89.5%
Concrete Streets / **AID00006**	Transportation & Storm Water	24,100,000	21,600,000	89.6%
Chollas Community Park / **S00654**	Park & Recreation	29,267,867	26,343,967	90.0%
Fire Station No. 05 - Hillcrest / **S00788**	Fire-Rescue	9,070,000	8,178,077	90.2%
Alvarado Canyon Road Realignment / **S00894**	Transportation & Storm Water	5,700,000	5,140,000	90.2%
Balboa Branch Library / **S00808**	Library	7,702,000	6,955,093	90.3%
Coastal Rail Trail / **S00951**	Transportation & Storm Water	21,905,754	19,925,629	91.0%
Fire Station No. 17 - Mid-City / **S00783**	Fire-Rescue	8,720,000	7,936,376	91.0%
Fire Station No. 01 - Downtown / **S00786**	Fire-Rescue	6,317,116	5,800,000	91.8%
San Carlos Branch Library / **S00800**	Library	9,274,777	8,526,582	91.9%
South Mission Beach Lifeguard Station / **S00791**	Fire-Rescue	4,600,000	4,230,064	92.0%
Otay Valley Regional Park / **S00769**	Park & Recreation	2,750,000	2,550,000	92.7%
Sorrento Valley Road & Interstate 5 Interchange / **S00914**	Transportation & Storm Water	50,569,000	47,000,000	92.9%
North Park Mini-Park and Streetscape Improvements / **S10050**	Park & Recreation	3,710,000	3,460,000	93.3%
McKinley Elementary School Joint Use Improvements / **S12001**	Park & Recreation	1,630,000	1,523,000	93.4%
Sixth Avenue Playground Improvements / **S00616**	Park & Recreation	2,000,000	1,880,000	94.0%
Torrey Pines Improvements Phase I / **S00613**	Transportation & Storm Water	13,800,000	13,000,000	94.2%
Lake Murray Community Park Play Area Expansion / **S11018**	Park & Recreation	1,150,000	1,088,000	94.6%
Sea World Drive/Interstate 5 Interchange Imp / **S00888**	Transportation & Storm Water	109,438,300	105,438,300	96.3%
Scripps Miramar Ranch Library / **S00811**	Library	1,126,000	1,090,400	96.8%
Encanto Community Park Concession Expansion / **S01056**	Park & Recreation	153,299	149,108	97.3%
San Ysidro Branch Library / **S00802**	Library	12,186,000	11,870,000	97.4%
Ocean Beach Branch Library / **S00806**	Library	8,011,360	7,864,860	98.2%
North Park Library / **S00798**	Library	13,813,291	13,563,291	98.2%

Schedule VI: Capital Improvement Projects Unfunded Needs *(cont'd)*

Project	Department	Project Total	Unidentified Funding	Percent Unfunded
Street Light Circuit Upgrades / **AIH00002**	Transportation & Storm Water	36,650,000	36,000,000	98.2%
Beyer Park Development / **S00752**	Park & Recreation	13,212,000	13,000,000	98.4%
Kumeyaay Lakes Berm Restoration and Dredging / **S00655**	Park & Recreation	10,000,000	9,840,000	98.4%
Fiesta Island Infrastructure Improvements / **S00991**	Park & Recreation	253,959,888	250,000,000	98.4%
Rancho Bernardo Library / **S00812**	Library	3,504,700	3,467,682	98.9%
Kensington/Normal Heights Library / **S00795**	Library	2,421,530	2,396,530	99.0%
Paradise Hills Library / **S00810**	Library	8,939,533	8,866,448	99.2%
Fire Station No. 54 - Paradise Hills / **S00785**	Fire-Rescue	10,295,000	10,211,065	99.2%
Tierrasanta Skate Park / **S00997**	Park & Recreation	5,000,000	4,975,000	99.5%
Ocean Beach Lifeguard Station / **S10121**	Fire-Rescue	4,560,000	4,550,000	99.8%
Fire-Rescue Air Operations Facility / **F12000**	Fire-Rescue	12,434,956	12,434,956	100.0%
Scripps Miramar Library Parking / **S01035**	Library	1,113,525	1,113,525	100.0%
Canine and SWAT Facility / **F12001**	Police	3,900,000	3,900,000	100.0%
Grand Total		**$**	1,200,444,519	

Airports

Airports

Airport Assets

Brown Field / AAA00002

Council District:	8	**Priority Score:**	Annual
Community Plan:	Otay Mesa	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Tussey, Mike
Duration:	2002 - 2020		858-573-1441
Improv Type:	Betterment		mtussey@sandiego.gov

Description: The Brown Field Airport annual allocation provides for the following projects: rehabilitation of Runway 8L/26R project, deferred maintenance projects, repaving of the North Parking lot and the remodeling of the terminal restrooms.

Justification: The repaving of the north parking lot will prevent future flooding. The remodel of the restrooms will bring them up to current accessibility codes, and the rehabilitation design will bring the runway up to current design and Federal Aviation Administration (FAA) standards.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design for Runway 8L/26R will begin in Fiscal Year 2011. Construction of Runway 8L/26R is anticipated to be completed in Fiscal Year 2013. Design and Construction of the parking lot and Remodeling of Restrooms is scheduled for Fiscal Year 2013.

Summary of Project Changes: Brown Field Special Aviation funds are allocated to this project annually.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Airports Fund	700033	0	500	0	0	0	0	0	0	0	0	500
Brown Field Special Aviation	700028	225,868	1,952,190	1,371,531	0	1,371,531	1,371,531	1,371,531	1,371,531	1,371,531	0	10,407,245
Grant Fund-Enterprise-Federal	710000	518,848	92,094	0	0	0	0	0	0	0	0	610,942
Total		744,716	2,044,784	1,371,531	0	1,371,531	1,371,531	1,371,531	1,371,531	1,371,531	0	11,018,687

Airports

Airport Assets

Brown Field Electrical Upgrade / S00773

Council District:	8	**Priority Score:**	N/A
Community Plan:	Otay Mesa	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Garcia, Alex
Duration:	2009 - 2011		619-533-4640
Improv Type:	Betterment		agarcia@sandiego.gov

Description: This project provides for the design and construction of electrical system upgrades at Brown Field Airport.

Justification: Brown Field's current electrical system has out lived its design life and needs to be replaced to meet current engineering standards and the Federal Aviation Administration (FAA) regulations; thus providing continued safe use of the airport.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Construction is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: An allocation of $24,260 from the Brown Field Special Aviation fund has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Brown Field Special Aviation	700028	185,178	150,768	24,260	0	0	0	0	0	0	0	360,207
Grant Fund-Enterprise-Federal	710000	2,404,341	(16,269)	0	0	0	0	0	0	0	0	2,388,072
Total		2,589,520	134,499	24,260	0	0	0	0	0	0	0	2,748,279

Airports

Airport Assets

Montgomery Field / AAA00001

Council District:	6	**Priority Score:**	Annual
Community Plan:	Kearny Mesa	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Tussey, Mike
Duration:	2002 - 2020		858-573-1441
Improv Type:	Betterment		mtussey@sandiego.gov

Description: The Montgomery Field Airport (MYF) Annual allcoation will provide: Capital Improvement Projects (CIP): Rehabilitation design of the Montgomery Field Airport Runway 5/23 and Taxiway G. A consultant will evaluate the deteriorated conditions of Runway 5/23 and Taxiway G and provide a rehabilitation design to bring Runway 5/23 and Taxiway G to current engineering and construction standards and in compliance with Federal Aviation Administration (FAA) guideline and regulations. Deferred Maintenance Projects (DMP): Remove and Replace deteriorated pavement sections of Glenn Curtis Road.

Justification: Runway 5/23 and Taxiway G have outlasted their design use and their deteriorated conditions may expose the airport users to unsafe conditions. The rehabilitation of Runway 5/23 and Taxiway G will provide continued safe usage to the airport users, which will ultimately diminish the possibility of aircraft accidents and City liability.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design of Runway 5/23 and Taxiway G began in Fiscal Year 2011 and is scheduled to be completed Fiscal Year 2012. Repaving of Glenn Curtis Road is scheduled to begin and be completed in Fiscal Year 2012.

Summary of Project Changes: Montgomery Field Special Aviation funds are allocated to this project annually.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund-Enterprise-Federal	710000	400,000	3,861,220	0	0	0	0	0	0	0	0	4,261,220
Montgomery Field Special Aviation	700030	870,579	1,752,801	1,796,497	0	1,796,497	1,796,497	1,796,497	1,796,497	1,796,497	0	13,402,362
Total		1,270,579	5,614,021	1,796,497	0	1,796,497	1,796,497	1,796,497	1,796,497	1,796,497	0	17,663,582

Airports

Airport Assets

Montgomery Field NW Heliport / S00679

Council District:	6	**Priority Score:**	N/A
Community Plan:	Kearny Mesa	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Garcia, Alex
Duration:	2003 - 2011		619-533-4640
Improv Type:	Replacement - Retrofit		agarcia@sandiego.gov

Description: This project, MYF NW Heliport, provides for redesign of the heliport to address all environmental constraints and complies with the U.S. Fish and Wildlife Service (U.S.F.W.S.), which delayed the construction of the heliport under the previous design. The heliport will meet the needs of airport users.

Justification: Constructing the heliport will result in redefining helicopter flight patterns, reducing noise and flights over residential areas to the south of the airport.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Redesign and construction of this heliport was scheduled to continue upon the completion of the environmental constraints reports and approval of the U.S.F.W.S., however, this project has now been cancelled.

Summary of Project Changes: The Heliport was cancelled due to environmental concerns and the project lost funding. The remaining continuing appropriation will be returned to fund balance and the project will be closed.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	2,615	0	0	0	0	0	0	0	0	0	2,615
Grant Fund-Enterprise-Federal	710000	193,415	857,785	0	0	0	0	0	0	0	0	1,051,200
Grant Fund-Enterprise-State	710001	0	52,560	0	0	0	0	0	0	0	0	52,560
Montgomery Field Special Aviation	700030	365,981	91,693	0	0	0	0	0	0	0	0	457,674
Total		562,011	1,002,038	0	0	0	0	0	0	0	0	1,564,049

Chief Financial Officer

Chief Financial Officer

Bldg - Operations Facility / Structures

OneSD Capital / S09999

Council District:	Citywide	**Priority Score:**	N/A
Community Plan:	Citywide	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Wochaski, Ed
Duration:	2008 - 2010		619-533-3896
Improv Type:	New		ewochaski@sandiego.gov

Description: The OneSD project provides for the replacement of many legacy software systems currently in use by City departments with the business center of the Office of the Chief Financial Officer (CFO) and Business and Support Services. The System will replace the following major systems: AMRIS (General Ledger), ALVA (Financial Reporting), APIS (Accounts Payable), ARIS (Accounts Receivable), FMIS (Budgeting and Financial Management), FAMIS (Fixed Asset Management), OPIS (Purchasing), CAPPS (Payroll), and PATS (Applicant Tracking). Additionally, this integrated application will be used by all City departments for day-to-day business operations and human resource needs and is expected to support the City's information technology (IT) needs for the next 15 years.

Justification: Recommendations contained in the Kroll Report stated that due to their antiquated state, the City's major software systems require updating. The applications that support the departments under the Office of the Chief Financial Officer (CFO) and Business and Support Services no longer meet the requirements for responsible financial management, efficient human resources management, and IT operational efficiency.

Operating Budget Impact: The expenses to support ongoing operating of the OneSD project are already included in the City's budget. Debt service payments are currently budgeted in the Enterprise Resource Planning (ERP) Department for Fiscal Year 2011.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan.

Schedule: The implementation of the OneSD project was divided into phases and completed on the following dates: Financial and Logistics (purchasing and contracting) applications July 1, 2009; Human Capital Management (HCM), which includes human resources/personnel, benefits and payroll functions December 21, 2009; Public Budget Formulation (PBF) November 1, 2009; and Accounts Receivable March 1, 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
ERP-Capital Project Fund	400020	38,126,745	(1,745)	0	0	0	0	0	0	0	0	38,125,000
Total		38,126,745	(1,745)	0	0	0	0	0	0	0	0	38,125,000

Enterprise Resource Planning

Enterprise Resource Planning

Bldg - Other City Facility / Structures | **Supplier Relationship Management - SAP / S12021**

Council District:	Citywide	**Priority Score:**	N/A
Community Plan:	Citywide	**Priority Category:**	N/A
Project Status:	Created	**Contact Information:**	Pepper, Hildred
Duration:	2012 - 2012		619-236-7163
Improv Type:	New		hpepper@sandiego.gov

Description: This project will implement the Supplier Relationship Management (SRM) module of the City's Enterprise Resource Planning (ERP) platform using the SAP (Systems, Applications and Products) system which will automate and simpify the procure-to-pay process. The SRM will be implemented in phases with the initial providing for the Contractor/Vendor Registration component.

Justification: This project will provide for the simplification and automation of the procure-to-pay process for the City's Purchasing and Contracting division.

Operating Budget Impact: None.

Relationship to General and Community Plans: This activity is not a project.

Schedule: Phase 1 is scheduled to be implemented in Fiscal Year 2012. Future phases will be implemented as funding becomes available.

Summary of Project Changes: This is a newly published project for Fiscal Year 2012 with an initial budget of $900,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	0	0	900,000	0	0	0	0	0	0	0	900,000
Total		0	0	900,000	0	0	0	0	0	0	0	900,000

Environmental Services

Environmental Services

Bldg - Other City Facility / Structures

Arizona Landfill Gas Utility / S00777

Council District:	3	**Priority Score:**	N/A
Community Plan:	Balboa Park	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Purtee, Ray
Duration:	2003 - 2012		858-573-1208
Improv Type:	Betterment		rpurtee@sandiego.gov

Description: This project provides for design and construction of improvements necessary to make beneficial use of the landfill gas currently being flared at this site.

Justification: This project will demonstrate the use of renewable energy resources and will reduce the amount of purchased energy required at park facilities in the vicinity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in conformance with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2011.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	51,208	1,998,792	0	0	0	0	0	0	0	0	2,050,000
Total		51,208	1,998,792	0	0	0	0	0	0	0	0	2,050,000

Environmental Services

Bldg - Other City Facility / Structures

Citywide Energy Improvements / ABT00003

Council District:	6	**Priority Score:**	Annual
Community Plan:	Kearny Mesa	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Reddy, Chandra
Duration:	2010 - 2020		858-492-6002
Improv Type:	Betterment		creddy@sandiego.gov

Description: This project will provide for energy efficiency improvements in City facilities. Projects typically address lighting, air conditioning, chiller, pumping and fan systems, invertors and City owned solar systems. Newer, more efficient technologies greatly reduce energy consumption.

Justification: Energy efficiency improvements repay capital costs in one to nine years, depending upon the project. The energy savings continue each year thereafter. Energy audits are performed in a variety of City-owned facilities to identify opportunities for energy savings.

Operating Budget Impact: None

Relationship to General and Community Plans: These projects are consistent with the Kearny Mesa Community Plan and are in conformance with the City's General Plan.

Schedule: Design evaluation will continue in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	0	200,000	0	0	0	0	0	0	0	0	200,000
Energy Upgrades CEC Loan #3 Fund	400700	0	3,000,000	0	0	0	0	0	0	0	0	3,000,000
Grant Fund - Federal	600000	2,296,597	3,578,508	0	0	0	0	0	0	0	0	5,875,105
Grant Fund - State	600001	0	345,000	0	0	0	0	0	0	0	0	345,000
Total		2,296,597	7,123,508	0	0	0	0	0	0	0	0	9,420,105

Environmental Services

Bldg - Other City Facility / Structures

Energy Commission Energy Efficiency Facility Imp / ABT00004

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Cartier, Thomas
Duration:	2010 - 2020		858-492-6009
Improv Type:	Betterment		tcartier@sandiego.gov

Description: This project provides needed energy improvements to various City facilities.

Justification: This project will provide energy improvements at various City facilities located throughout the City of San Diego in all Council Districts.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Currently there are 50 sublet projects in progress. This project will close when the CED loan expires and administrative tasks are completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Energy Upgrades CEC Loan Fund	400202	1,156,661	900,582	0	0	0	0	0	0	0	0	2,057,243
Grant Fund - Federal	600000	249,219	0	0	0	0	0	0	0	0	0	249,219
Total		1,405,881	900,582	0	0	0	0	0	0	0	0	2,306,462

Environmental Services

Bldg - Other City Facility / Structures

Environmental Services Facilities Improvements / ABT00005

Council District:	6	**Priority Score:**	Annual
Community Plan:	Kearny Mesa	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Reddy, Chandra
Duration:	2010 - 2020		858-492-6002
Improv Type:	Betterment		creddy@sandiego.gov

Description: This project provides for needed facility improvements for the Environmental Services Department. Facilities include the Ridgehaven building, Miramar Operations Station, and facilities at the Miramar Landfill.

Justification: The Ridgehaven Facility is overdue for scheduled heating, ventilation and air conditioning (HVAC) system replacement. These systems are past their useful lives. No capital upgrades are required at this time for the Miramar Operations Station or facilities at the Miramar Landfill.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: This project began in Fiscal Year 2009 and continued upgrades are scheduled for Fiscal Year 2012.

Summary of Project Changes: Funding in the amount of $115,090 is allocated in Fiscal Year 2012 to initiate planning and design for the construction of Americans with Disabilities Act (ADA) upgrades at the Environmental Services Department Ridgehaven Facility.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Recycling Fund CIP Fund	700049	52,144	0	0	0	0	0	0	0	0	0	52,144
Refuse Disposal CIP Fund	700040	302,639	38,436	115,090	0	0	0	0	0	0	0	456,165
Total		354,783	38,436	115,090	0	0	0	0	0	0	0	508,309

Environmental Services

Bldg - Other City Facility / Structures

Material Recovery Facility / S00817

Council District:	5	**Priority Score:**	N/A
Community Plan:	Non City	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Prue, Kenneth
Duration:	1993 - 2010		858-492-5085
Improv Type:	New		kprue@sandiego.gov

Description: This project provides for a recycling facility designed to receive, process, transport and/or dispose of municipal solid waste. The scope and magnitude of this project is under review and may change based on a variety of technical issues including adjustments to meet the state-mandated recycling goal.

Justification: The proposed facility will compliment the Curbside Recycling Program by recovering recyclables from non-participants in other recycling programs. The facility is part of the effort to achieve the state-mandated (AB 939) 50% recycling rate.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: This project began in 1992 and was complete in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Recycling Fund CIP Fund	700049	85,840	514,160	0	0	0	0	0	0	0	0	600,000
Refuse Disposal CIP Fund	700040	4,766,169	458,640	0	0	0	0	0	0	0	0	5,224,809
Total		4,852,009	972,800	0	0	0	0	0	0	0	0	5,824,809

Environmental Services

Bldg - Other City Facility / Structures

Ridgehaven Backup Generator Project / S10133

Council District:	6	**Priority Score:**	N/A
Community Plan:	Kearny Mesa	**Priority Category:**	N/A
Project Status:	Created	**Contact Information:**	Reddy, Chandra
Duration:	2012 - 2012		858-492-6002
Improv Type:	New		creddy@sandiego.gov

Description: Installation of Emergency backup generator and associated equipment at Ridgehaven Court facility which will be used as Homeland Security alternate Emergency Operations Center. The Generator is purchased and on site waiting to be installed..

Justification: To serve the requirements of Homeland Security Emergency Operations.

Operating Budget Impact: The operating budget impact is approximately $10,000 for fuel and maintenance costs.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Installation is scheduled for Fiscal Year 2012.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	0	147,571	0	0	0	0	0	0	0	0	147,571
Grant Fund - Federal	600000	0	80,000	0	0	0	0	0	0	0	0	80,000
Development Services Fund	700036	0	11,390	0	0	0	0	0	0	0	0	11,390
Recycling Fund CIP Fund	700049	0	3,825	0	0	0	0	0	0	0	0	3,825
Refuse Disposal CIP Fund	700040	0	6,257	0	0	0	0	0	0	0	0	6,257
Sewer Contribution to CIP	700004	0	48,872	0	0	0	0	0	0	0	0	48,872
Water Contributions To CIP	700015	0	52,085	0	0	0	0	0	0	0	0	52,085
Total		0	350,000	0	0	0	0	0	0	0	0	350,000

Environmental Services

Bldg - Other City Facility / Structures

West Miramar Landfill - Phase 2 / S00774

Council District:	5	**Priority Score:**	N/A
Community Plan:	Non City	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Purtee, Ray
Duration:	1996 - 2020		858-573-1208
Improv Type:	Betterment		rpurtee@sandiego.gov

Description: This project provides for a landfill gas collection system for the West Miramar Phase II Landfill. Bio-degradation of buried waste produces landfill gas. The landfill gas collection system consists of a network of gas extraction wells connected by piping.

Justification: This improvement is required to maintain compliance with various State and federal regulatory requirements. It will also prevent code violations and enhance public health and safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 1996 and will continue through the life of the landfill. The landfill is anticipated to close in Fiscal Year 2019.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	101,541	2,958,459	0	0	0	0	0	0	0	0	3,060,000
Total		101,541	2,958,459	0	0	0	0	0	0	0	0	3,060,000

Environmental Services

Landfills

Chollas Landfill Photovoltaic / S00778

Council District:	4	**Priority Score:**	N/A
Community Plan:	Southeastern San Diego	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Purtee, Ray
Duration:	2003 - 2010		858-573-1208
Improv Type:	Betterment		rpurtee@sandiego.gov

Description: This project provides for up to one megawatt of power generation from solar photovoltaic panels located at the South Chollas landfill.

Justification: This project will demonstrate the use of renewable and sustainable energy resources on a brownfield and will reduce the amount of energy consumed from the local utility company at the Chollas Operations Yard.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan, and it is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2003. Construction was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	7	4,993	0	0	0	0	0	0	0	0	5,000
Total		7	4,993	0	0	0	0	0	0	0	0	5,000

Environmental Services

Landfills

Environmental Services Operations Yard Improvement / AFA00003

Council District:	5	**Priority Score:**	Annual
Community Plan:	Mira Mesa	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Huffpower, Curtis
Duration:	2010 - 2020		858-526-2307
Improv Type:	New		chuffpower@sandiego.gov

Description: This annual allocation provides for operational yard improvements necessary to support heavy equipment and other upgrades related to yard security, safety and stormwater runoff to the Environmental Services Operations Station (ESOS) Yard.

Justification: Operational yard improvements are required to support heavy equipment and other upgrades related to yard security, safety and stormwater runoff.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No change to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	184,439	61,611	0	0	0	0	0	0	0	0	246,050
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	455,000	455,000
Total		184,439	61,611	0	0	0	0	0	0	0	455,000	701,050

Environmental Services

Landfills

Groundwater Monitoring Network / AKC00001

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Purtee, Ray
Duration:	2010 - 2020		858-573-1208
Improv Type:	New		rpurtee@sandiego.gov

Description: This annual allocation provides for minor improvements to existing Groundwater Monitoring Networks at all closed and operating landfills managed by the City. Such improvements may include new facilities to monitor groundwater, preparation of reports necessary to modify the groundwater monitoring programs, or potential groundwater mitigation measures.

Justification: This project provides the flexibility necessary to respond to operational issues and possible changes in the Groundwater Monitoring Program required by Title 23, Chapter 15, Article 5 of the California Code of Regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis to meet regulatory requirements. Projects scheduled for Fiscal Year 2012 include construction of one groundwater well with an investigational report and procurement and installation of one low flow sampling pump.

Summary of Project Changes: This project was allocated $270,000 for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	268,853	546,465	270,000	0	270,000	270,000	290,000	290,000	0	0	2,205,318
Total		268,853	546,465	270,000	0	270,000	270,000	290,000	290,000	0	0	2,205,318

Environmental Services

Landfills

Minor Improvements to Landfills / AFA00001

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Thompson, Michael
Duration:	2010 - 2020		858-492-6151
Improv Type:	New		mthompson@sandiego.gov

Description: This annual allocation provides for minor improvements to existing sanitary landfills to comply with operating permits and regulatory requirements. Such improvements may include fencing, access roads, drains, small structures, and environmental protection projects.

Justification: This project provides the flexibility for timely initiation of minor improvements and construction needed to meet operational and solid waste regulatory mandates such as drainage and grading improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis to meet requlatory requirements. Projects scheduled for Fiscal Year 2012 include design and construction of multiple inlet structures and down drains, procurement and installation of 250 feet of rock gabion baskets and rip rap, and minor grading to promote positive drainage.

Summary of Project Changes: Funding has been allocated to this project through Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Energy Upgrades CEC Loan Fund	400202	0	50,000	0	0	0	0	0	0	0	0	50,000
Refuse Disposal CIP Fund	700040	785,962	713,975	270,000	0	270,000	270,000	290,000	290,000	0	0	2,889,937
Total		785,962	763,975	270,000	0	270,000	270,000	290,000	290,000	0	0	2,939,937

Environmental Services

Landfills

Miramar Landfill Greenery Expansion / S00975

Council District:	5	**Priority Score:**	53
Community Plan:	Non City	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Thompson, Michael
Duration:	2009 - 2013		858-492-6151
Improv Type:	Betterment		mthompson@sandiego.gov

Description: This project provides for the expansion of the existing Miramar Greenery currently located at the Miramar Landfill. The expansion of curbside greens collection to additional neighborhoods in the City will increase the tonnage coming into the facility, requiring additional acreage and equipment.

Justification: Expansion of curbside greens collection will increase the diversion of solid waste required by the State of California. A larger facility is required to process the increased tonnage expected as a result of expanded curbside pickup.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: The project will begin in Fiscal Year 2010 and is expected to be completed in Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	0	397,858	0	0	0	0	0	0	0	0	397,858
Total		0	397,858	0	0	0	0	0	0	0	0	397,858

Environmental Services

Landfills

Mission Bay Landfill Site / S00780

Council District:	2	**Priority Score:**	N/A
Community Plan:	Mission Bay Park	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Purtee, Ray
Duration:	2003 - 2010		858-573-1208
Improv Type:	Replacement		rpurtee@sandiego.gov

Description: This project involves an assessment which will determine potential impacts the Mission Bay Landfill has on public health and the environment.

Justification: Previous assessment reports for this site were conducted in the 1980s. Newer methodologies and analysis will be used to provide a current assessment of potential impacts. Increased development of this area has resulted in increased public utilization of this landfill area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Community Plan and is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	772,223	127,777	0	0	0	0	0	0	0	0	900,000
Total		772,223	127,777	0	0	0	0	0	0	0	0	900,000

Environmental Services

Landfills

South Miramar Landfill / S00779

Council District:	5	**Priority Score:**	74
Community Plan:	Non City	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Castillo-Corbin, Sylvia
Duration:	2007 - 2014		858-492-5032
Improv Type:	New		smcastillo@sandiego.gov

Description: This project provides cover material, grading, drainage, and site improvements at the inactive South Miramar Landfill.

Justification: This project is required in order to maintain compliance with various State and federal regulatory requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design will begin in Fiscal Year 2012 with construction to begin in phases starting in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	46,324	3,563,676	0	0	0	0	0	0	0	0	3,610,000
Total		46,324	3,563,676	0	0	0	0	0	0	0	0	3,610,000

Environmental Services

Landfills

Unclassified Disposal Site Closure / S01084

Council District:	Citywide	**Priority Score:**	N/A
Community Plan:	Citywide	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Castillo-Corbin, Sylvia
Duration:	1995 - 2014		858-492-5032
Improv Type:	New		smcastillo@sandiego.gov

Description: This project provides for preliminary assessments and remediation of various burn sites and unclassified disposal sites. These sites have been identified as potential health or environmental risks.

Justification: Assessments are required to determine potential impacts to public health and the environment. Sites that are determined to pose potential hazards must be remediated to prevent any impact.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2011.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	2,770,899	698,706	0	0	0	0	0	0	0	0	3,469,605
Total		2,770,899	698,706	0	0	0	0	0	0	0	0	3,469,605

Environmental Services

Landfills

Underground Tank Program / AFA00002

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Fergusson, Craig
Duration:	2010 - 2020		858-627-3311
Improv Type:	New		cfergusson@sandiego.gov

Description: This project provides for implementation of the Citywide Underground Hazardous Materials Storage Tank Master Plan. The plan addresses the removal, installation, closure, site assessment and mitigation, replacement, testing, and rehabilitation of the 69 City-owned underground storage tanks (USTs). Site assessment and mitigation activities related to 26 unauthorized releases are ongoing to maintain regulatory compliance, eligibility for State reimbursement, protection of groundwater and public health and safety.

Justification: The State Underground Storage of Hazardous Substances Law (Sher Bill AB 1362) and SB989 established guidelines and regulations for the design, installation, rehabilitation, testing and maintenance, and monthly facility inspections by a Designated UST Operator. Non-compliance with UST laws or site assessment and mitigation (SA/M) requirements may make the City ineligible for reimbursement of an estimated $4.0 million in current and future SA/M costs as well as liable for civil penalties of up to $25,000 per day per site.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: There are no regulatory mandate-driven projects forseen in Fiscal Year 2012. Future funding needs will be identified as new regulatory mandates arise.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Airports Speed Capital Improvement	700029	445,063	19,103	0	0	0	0	0	0	0	0	464,166
Balboa Park Golf Course CIP Fund	700044	0	7,969	0	0	0	0	0	0	0	0	7,969
Capital Outlay Fund	400002	482,859	2,427	0	0	0	0	0	0	0	0	485,286
Capital Outlay-Sales Tax	400000	1,521	0	0	0	0	0	0	0	0	0	1,521
Gen Serv - Maint/Impr	400179	611,564	368,961	0	0	0	0	0	0	0	0	980,526
CIP Contributions from General Fund	400265	0	17,114	0	0	0	0	0	0	0	0	17,114
Torrey Pines Golf Course CIP Fund	700045	0	9,870	0	0	0	0	0	0	0	0	9,870
UST Cleanup Fd	400629	126,554	38,603	0	0	0	0	0	0	0	0	165,157
Water Contributions To CIP	700015	35,435	5,615	0	0	0	0	0	0	0	0	41,050
Total		1,702,996	469,664	0	0	0	0	0	0	0	0	2,172,660

Environmental Services

Landfills

West Miramar Landfill Liner Module E / S01075

Council District:	5	**Priority Score:**	N/A
Community Plan:	Non City	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Thompson, Michael
Duration:	2007 - 2009		858-492-6151
Improv Type:	Betterment		mthompson@sandiego.gov

Description: This project provides for continuing development of the West Miramar Landfill, located southwest of Marine Corps Air Station Miramar. The facility will accommodate over 35 million cubic yards of refuse fill on 807 acres. Phase II will develop the second half of the facility, including design and construction of entry roads and drainage systems, excavation, federally-mandated liner systems, and stockpiling and spreading of earthen materials.

Justification: These improvements are required in order to ensure compliance with conditions set forth in the operations permit issued by the California Integrated Waste Management Board and the Regional Water Quality Control Board.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	3,705,796	3,534,919	0	0	0	0	0	0	0	0	7,240,715
Total		3,705,796	3,534,919	0	0	0	0	0	0	0	0	7,240,715

Environmental Services

Landfills

West Miramar Landfill Public Tipping Area / S00775

Council District:	5	**Priority Score:**	N/A
Community Plan:	Non City	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Purtee, Ray
Duration:	1996 - 2010		858-573-1208
Improv Type:	Betterment		rpurtee@sandiego.gov

Description: This project provides for a convenient site for a public tipping area for the disposal of trash away from the active landfill.

Justification: This improvement will enhance public safety in the active landfill area by segregating public vehicles from heavy equipment operations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Construction of this project was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	0	200,000	0	0	0	0	0	0	0	0	200,000
Total		0	200,000	0	0	0	0	0	0	0	0	200,000

Environmental Services

Landfills

West Miramar Refuse Disposal Facility - Phase 2 / S01074

Council District:	5	**Priority Score:**	89
Community Plan:	Non City	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Thompson, Michael
Duration:	1988 - 2021		858-492-6151
Improv Type:	Betterment		mthompson@sandiego.gov

Description: This project provides for continuing development of the West Miramar Landfill, located southwest of Marine Corps Air Station Miramar. The facility will accommodate over 35 million cubic yards of refuse on 807 acres. Phase II will develop the second half of the facility, including design and construction of entry roads and drainage systems, excavation, federally-mandated liner systems, and stockpiling and spreading of earthen materials. This project also includes development of the General Development Plan elements for the entire site.

Justification: Improvements are required in order to ensure compliance with conditions set forth by the operations permit issued by the California Integrated Waste Management Board and the Regional Water Quality Control Board.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Engineering design and construction will continue through Fiscal Year 2016 in order to facilitate modular development as additional capacity is required.

Summary of Project Changes: This project was allocated $300,000 for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	37,616,152	1,196,182	300,000	0	300,000	300,000	300,000	300,000	0	0	40,312,334
Total		37,616,152	1,196,182	300,000	0	300,000	300,000	300,000	300,000	0	0	40,312,334

Environmental Services

Landfills - Supporting Fac / Struct

Arizona Street Landfill Closure and Modifications / S00682

Council District:	3	**Priority Score:**	85
Community Plan:	Balboa Park	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Purtee, Ray
Duration:	1995 - 2020		858-573-1208
Improv Type:	New		rpurtee@sandiego.gov

Description: This project provides for modifications to the existing landfill gas collection system and cover at the Arizona Landfill to enhance operations and maintain regulatory compliance.

Justification: Federal and State waste disposal legislation requires proper environmental safeguards to control landfill gas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 1995 and will continue through each phase of the project which is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: This project was allocated $1.8 million for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	993,552	744,990	1,800,000	0	1,800,000	65,000	70,000	70,000	0	0	5,543,543
Total		993,552	744,990	1,800,000	0	1,800,000	65,000	70,000	70,000	0	0	5,543,543

Environmental Services

Landfills - Supporting Fac / Struct

Arizona Street Landfill Gas Upgrade - 3 / S00683

Council District:	3	**Priority Score:**	N/A
Community Plan:	Balboa Park	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Purtee, Ray
Duration:	2006 - 2010		858-573-1208
Improv Type:	New		rpurtee@sandiego.gov

Description: This project provides for modifications to the existing landfill gas collection system to enhance operations and maintain regulatory compliance. The project also provides for assessment and installation of an alternative energy generation project fueled by landfill gas.

Justification: Federal and State waste disposal legislation require proper environmental safeguards to control landfill gas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan, and it is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2006. Construction began in Fiscal Year 2007 and was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	347,704	47,925	0	0	0	0	0	0	0	0	395,629
Total		347,704	47,925	0	0	0	0	0	0	0	0	395,629

Environmental Services

Landfills - Supporting Fac / Struct

Environmental Services Operations Yard Improvement / S01085

Council District:	5	**Priority Score:**	N/A
Community Plan:	Mira Mesa	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Huffpower, Curtis
Duration:	2003 - 2012		858-526-2307
Improv Type:	New		chuffpower@sandiego.gov

Description: This project provides for improvements to the Environmental Services Operations Station (ESOS) Yard.

Justification: This project provides for operational yard improvements necessary to support heavy equipment and other upgrades related to yard security, safety and stormwater runoff.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction of the ESOS Manual Wash and Storm Drain Projects, replacement of concrete at the Marindustry Road entrance to the Operations Yard, replacement of heaters in the Motive Equipment Repair Building, and installation of permanent patio canopies occurred Fiscal Year 2004 through 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	66,061	813,567	0	0	0	0	0	0	0	0	879,628
Total		66,061	813,567	0	0	0	0	0	0	0	0	879,628

Environmental Services

Landfills - Supporting Fac / Struct

Future Waste Mgmt Disposal & Processing Facilities / S01088

Council District:	Citywide	**Priority Score:**	92
Community Plan:	Citywide	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Castillo-Corbin, Sylvia
Duration:	1989 - 2021		858-492-5032
Improv Type:	New		smcastillo@sandiego.gov

Description: This project provides for the development and construction of solid waste disposal and processing facilities. Strategic planning, design, construction, environmental review and potential purchase of mitigation property are all within the scope of the project.

Justification: The City must continue to have adequate disposal or processing facilities for the solid waste it generates each year. Technology to recover and/or convert portions of refuse material is being explored and developed. It appears that there will always be a need for landfilling part of the generated waste stream and residue from other solid waste disposal facilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Ongoing efforts are being made to identify solid waste processing and disposal options; schedule will continue through Fiscal Year 2016.

Summary of Project Changes: This project was allocated $1.75 million for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	4,840,015	11,506,155	1,750,000	0	1,750,000	1,750,000	1,750,000	1,750,000	0	0	25,096,171
Total		4,840,015	11,506,155	1,750,000	0	1,750,000	1,750,000	1,750,000	1,750,000	0	0	25,096,171

Environmental Services

Landfills - Supporting Fac / Struct

Miramar Fee Booth Modifications / S00681

Council District:	5	**Priority Score:**	N/A
Community Plan:	Non City	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Blum, Randolph
Duration:	1995 - 2010		858-492-5036
Improv Type:	Betterment		rblum@sandiego.gov

Description: This project provides for improvements to the Miramar Landfill entrance area, including fee booth upgrades, roadway resurfacing, landscaping, and signage.

Justification: This project will allow for more efficient customer service and will improve the appearance of the Miramar Landfill entrance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2002. Construction was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	879,267	20,733	0	0	0	0	0	0	0	0	900,000
Total		879,267	20,733	0	0	0	0	0	0	0	0	900,000

Environmental Services

Landfills - Supporting Fac / Struct

South Chollas Landfill / S00776

Council District:	4	**Priority Score:**	85
Community Plan:	Eastern Area (Mid-City)	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Purtee, Ray
Duration:	2000 - 2020		858-573-1208
Improv Type:	Betterment		rpurtee@sandiego.gov

Description: This project provides for modifying the existing landfill gas collection system to enhance operations and maintain regulatory compliance.

Justification: Federal and State waste disposal legislation require proper environmental safeguards to control landfill gas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2000 and are scheduled to continue through Fiscal Year 2016.

Summary of Project Changes: This project was allocated $43,000 for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	337,759	1,352,241	43,000	0	43,000	43,000	46,000	46,000	0	0	1,911,000
Total		337,759	1,352,241	43,000	0	43,000	43,000	46,000	46,000	0	0	1,911,000

Environmental Services

Landfills - Supporting Fac / Struct

South Chollas Landfill Improvements / S00684

Council District:	4	**Priority Score:**	85
Community Plan:	Eastern Area (Mid-City)	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Castillo-Corbin, Sylvia
Duration:	2000 - 2016		858-492-5032
Improv Type:	Replacement		smcastillo@sandiego.gov

Description: This project provides for cover material, grading, drainage, and site improvements at the inactive South Chollas Landfill.

Justification: This project is required to maintain compliance with various State and federal regulatory requirements and to avoid code violations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and it is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis to meet regulatory requirements.

Summary of Project Changes: This project was allocated $1.3 million for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	3,525,289	886,413	1,300,000	0	1,300,000	1,300,000	1,300,000	2,000,000	0	0	11,611,702
Total		3,525,289	886,413	1,300,000	0	1,300,000	1,300,000	1,300,000	2,000,000	0	0	11,611,702

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Landfills				
Environmental Services Operations Yard Improvement / AFA00003	701,050	455,000	64.9%	This annual allocation provides for operational yard improvements necessary to support heavy equipment and other upgrades related to yard security, safety and storm-water runoff to the Environmental Services Operations Station (ESOS) Yard.
Total - Landfills		**455,000**		
Total - Environmental Services		**455,000**		

Fire-Rescue

Fire-Rescue

Bldg - Other City Facility / Structures

Fire Station No. 13 - La Jolla - ADA Improvements / S01091

Council District:	1	**Priority Score:**	81
Community Plan:	La Jolla	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2009 - 2020		619-533-4640
Improv Type:	New		agarcia@sandiego.gov

Description: This project provides for accessibility improvements to the facility which provides services to La Jolla residents and visitors to the community.

Justification: These improvements are necessary to meet Americans with Disabiliities Act (ADA) and Title 24 requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction of this project are complete

Summary of Project Changes: This project is complete and will remain open for one additional year to deal with potential warranty issues on products and services performed.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	24,677	(118)	0	0	0	0	0	0	0	0	24,559
Total		24,677	(118)	0	0	0	0	0	0	0	0	24,559

Fire-Rescue

Bldg - Pub Safety - Fire Fac / Struct

Fire Station Major Component Replacement Rehab / ABC00001

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Alex Garcia
Duration:	2010 - 2020		619-533-4640
Improv Type:	Replacement - Rehab		agarcia@sandiego.gov

Description: This project provides for the replacement and/or rehabilitation of major structural and construction components in older fire facilities throughout the City. Included are electrical service upgrades, heating, ventilating and air-conditioning (HVAC), roofs, dormitory remodels, kitchen remodels, driveway and parking paving, exterior finishes and miscellaneous renovations. This is one of 12 projects included in the Fire-Rescue Facility Improvement Program approved by the Mayor and City Council on February 27, 2001 per Council Resolution R-294609 and amended by the Mayor and City Council on April 16, 2002 per Council Ordinance O-19054.

Justification: The San Diego Fire-Rescue Department currently maintains 50 fire facilities. Over half of these facilities have been in service for more than 25 years. Many of the major components have exceeded their expected service life and must be replaced. The needs of modern technology and a diversified workforce also require changes in fire facility configuration, HVAC systems distribution and energy capacity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	84,753	45,247	0	0	0	0	0	0	0	0	130,000
PFFA-FLSF 2002B-Const.	400157	0	1,015	0	0	0	0	0	0	0	0	1,015
Pk/Rec Bldg Permit Fee Dist C	400075	45,000	0	0	0	0	0	0	0	0	0	45,000
Serra Mesa - Major District	400035	89,725	135,275	0	0	0	0	0	0	0	0	225,000
Total		219,478	181,537	0	0	0	0	0	0	0	0	401,015

Fire-Rescue

Bldg - Pub Safety - Fire Fac / Struct

Fire Station No. 01 - Downtown / S00786

Council District:	2	**Priority Score:**	N/A
Community Plan:	Centre City	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2009 - 2017		619-533-4640
Improv Type:	Replacement		agarcia@sandiego.gov

Description: This project provides for the design and construction of modifications to rehabilitate Fire Station 1 which include different floor layouts, new electrical plans, ventilation and exhaust extraction system, new roll up doors, modified asbestos abatement plans to include only portions to be disturbed as part of other improvements, modified mechanical/ventilation system designed for the new configuration, kitchen area remodel and a new accessible restroom. On March 27, 2007, the City Council approved (R-302472 and 302473) a cooperation agreement with the Redevelopment Agency for funding improvements and authorize the expenditure of funds needed to rehabilitate Fire Station 1 in an amount not to exceed $1.5 million. A more extensive rehabilitation will be required if the station is not replaced.

Justification: This 29-year-old fire station is in need of repair and renovation in order to maintain a safe and livable facility. Many of the major components have exceeded their expected service life. The needs of modern technology and a diversified workforce also require changes in fire facility configuration.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: This project was redesigned and construction started in Fiscal Year 2010. The remodeling (phase 1) is complete. Phase 2 consists of reconstruction of the portion of the station that was not remodeled. Schedule for phase 2 will be estabilished when funding is identified.

Summary of Project Changes: Modified/Reduced remodel scope has been completed for Phase 1 and unidentified funds still needed for a full phase 2 remodel unless a new fire station is constructed as part of new Civic Center.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	225,000	0	0	0	0	0	0	0	0	0	225,000
PFFA-FLSF 2002B-Const.	400157	292,116	0	0	0	0	0	0	0	0	0	292,116
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	5,800,000	5,800,000
Total		517,116	0	0	0	0	0	0	0	0	5,800,000	6,317,116

Fire-Rescue

Bldg - Pub Safety - Fire Fac / Struct

Fire Station No. 05 - Hillcrest / S00788

Council District:	3	**Priority Score:**	80
Community Plan:	Uptown	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2009 - 2014		619-533-4640
Improv Type:	New		agarcia@sandiego.gov

Description: This project provides for an approximate 10,500 square foot fire station located at 3902 9th Avenue. The existing fire station will be demolished and replaced by a new, modern fire station. This station will house a crew of eight and one Battalion Chief. It will accommodate one engine, one aerial truck, and one Battalion Chief vehicle. This is one of 12 projects included in the Fire-Rescue Facility Improvement Program approved by the Mayor and City Council on February 27, 2001 per Council Resolution R-294609 and amended by the Mayor and City Council on April 16, 2002 per Council Ordinance O-19054.

Justification: The current station is 48 years old. The water and sewer service to the existing station is deteriorating and requires immediate repairs. The station is too small to accommodate a new style fire engine and the larger type of aerial ladder truck. The current station is inadequate to serve future population growth.

Operating Budget Impact: Once built, the operation of the Hillcrest Fire Station will require additional positions estimated at $1,777,898 per year. The square footage increase of this fire station will also result in increased maintenance costs estimated at $5,000 annualy.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and is to be completed in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2013 and to be completed in Fiscal Year 2014, pending receipt of construction funding.

Summary of Project Changes: No change to this project for Fiscal Year 2012

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	640,940	109,060	0	0	0	0	0	0	0	0	750,000
PFFA-FLSF 2002B-Const.	400157	91,423	0	0	0	0	0	0	0	0	0	91,423
Uptown Urban Comm	400121	0	50,500	0	0	0	0	0	0	0	0	50,500
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	8,178,077	8,178,077
Total		732,363	159,560	0	0	0	0	0	0	0	8,178,077	9,070,000

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	6.50	6.50	6.50
	Total Impact	0	0	1,782,864	1,782,864	1,782,864

Fire-Rescue

Bldg - Pub Safety - Fire Fac / Struct

Fire Station No. 08 - Mission Hills / S10029

Council District:	2	**Priority Score:**	81
Community Plan:	Uptown	**Priority Category:**	High
Project Status:	Created	**Contact Information:**	Garcia, Alex
Duration:	2010 - 2020		619-533-4640
Improv Type:	Betterment		agarcia@sandiego.gov

Description: This project provides for the design and construction of the facility's living quarters, which currently does not provide the full functionality of the fire station requirements.

Justification: The current facility does not provide sufficient space to allow full functions in the living quarters. This station is located at 3974 Goldfinch Street and it serves Mission Hills and surrounding areas and is consistent with City Council Policy to provide 5 minute response times to all residential areas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: The Phase I of the project was completed in Fiscal Year 2010. Phase II of the project is scheduled to be completed by 2020 pending unidentified funds.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Uptown Urban Comm	400121	63,500	0	0	0	0	0	0	0	0	0	63,500
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	120,000	120,000
Total		63,500	0	0	0	0	0	0	0	0	120,000	183,500

Fire-Rescue

Bldg - Pub Safety - Fire Fac / Struct

Fire Station No. 10 - College Remodel / S01031

Council District:	7	**Priority Score:**	81
Community Plan:	College Area	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Abella-Shon, Michelle
Duration:	2005 - 2013		858-573-1362
Improv Type:	Betterment		mshon@sandiego.gov

Description: This project provides for the remodeling of Fire Station 10. This station is located at 4605 62nd Street and serves San Diego State University and surrounding ares.

Justification: This facility is sub-stadard and inadequate to accomodate staff and equipment and to serve the community efficiently. The last section to be remodeled will be the Battalion Chief Quarters and restroom areas.

Operating Budget Impact: Current operating budget has funds needed to support this project.

Relationship to General and Community Plans: This project is consistent with the College Area Community Plan and is in conformance with the City's General Plan.

Schedule: Project is scheduled to be completed in Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	0	21,822	0	0	0	0	0	0	0	0	21,822
Total		0	21,822	0	0	0	0	0	0	0	0	21,822

Fire-Rescue

Bldg - Pub Safety - Fire Fac / Struct

Fire Station No. 17 - Mid-City / S00783

Council District:	3	**Priority Score:**	80
Community Plan:	City Heights (Mid-City)	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2009 - 2015		619-533-4640
Improv Type:	Replacement		agarcia@sandiego.gov

Description: This project provides for reconstructing the 50-year-old fire station at 4206 Chamoune Avenue in the Mid-City area. The station will accommodate up to ten personnel, two fire apparatus' and one paramedic unit. This is one of 12 projects included in the Fire Rescue Facility Improvement Program approved by the Mayor and City Council on February 27, 2001 per Council Resolution R-294609 and amended by the Mayor and City Council on April 16, 2002 per Council Ordinance O-19054.

Justification: Fire Station 17 is the sixth busiest engine company in the United States and is currently in a state of deterioration. Reconstruction of Fire Station 17 will allow for assignment of one additional fire crew to divide emergency response between two units.

Operating Budget Impact: The square footage increase of this fire station will result in increased maintenance cost of $5,000. The cost of one additional fire engine is included in the project cost estimate. Also, the cost of one crew estimated at $1,777,860 annually will need to be included as an operating impact. However, due to the lack of funding for this project, an operational date for the new truck and crew cannot be determined at this time.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: The project is scheduled to complete design in Fiscal Year 2013. Construction will be scheduled when funding is identified.

Summary of Project Changes: Deferred Capital funds were approved in Fiscal Year 2011 for design of this project. Funding for the construction of this project is contingent upon future bond financing. The project cost and schedule will be revised when funding is identified for construction.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	9,488	0	0	0	0	0	0	0	0	0	9,488
Deferred Maint Revenue 2009A-Project	400624	604,868	145,132	0	0	0	0	0	0	0	0	750,000
PFFA-FLSF 2002B-Const.	400157	24,136	0	0	0	0	0	0	0	0	0	24,136
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	7,936,376	7,936,376
Total		638,492	145,132	0	0	0	0	0	0	0	7,936,376	8,720,000

Fire-Rescue

Bldg - Pub Safety - Fire Fac / Struct

Fire Station No. 22 - Point Loma / S00787

Council District:	2	**Priority Score:**	81
Community Plan:	Peninsula	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2009 - 2015		619-533-4640
Improv Type:	Replacement		agarcia@sandiego.gov

Description: This project provides for the demolition of existing and reconstruction of a new station located at 1055 Catalina Boulevard in Point Loma. This is one of 12 projects included in the Fire Rescue Services Facility Improvement Program approved by the Mayor and City Council on February 27, 2001 per Council Resolution R-294609 and amended by the Mayor and City Council on April 16, 2002 per Council Ordinance O-19054.

Justification: The existing fire station was built in the early 1940's and is now too small to accommodate new fire engines. Many of the major components have exceeded their expected service life. The needs of modern technology and a diversified workforce also require changes in fire facility configuration.

Operating Budget Impact: The square footage increase of this fire station will result in increased maintenance costs estimated at $5,000 annually. Operation and maintenance funding for this project is included in the Department budget. Due to the lack of construction funding for this project, an estimated operational date cannot be determined.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: The project design is scheduled to be completed in Fiscal Year 2013. Construction will be scheduled upon allocation of funding.

Summary of Project Changes: It is anticipated that bond financing will be added to this project in Fiscal Year 2012. This amount is currently reflected as unidentified funding.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	251,965	(1,965)	0	0	0	0	0	0	0	0	250,000
Fire Station #22-State Grant	400634	400,000	0	0	0	0	0	0	0	0	0	400,000
Peninsula Urban Comm	400118	48,372	151,628	0	0	0	0	0	0	0	0	200,000
PFFA-FLSF 2002B-Const.	400157	135,902	(27,741)	0	0	0	0	0	0	0	0	108,161
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	4,679,839	4,679,839
Total		836,239	121,922	0	0	0	0	0	0	0	4,679,839	5,638,000

Fire-Rescue

Bldg - Pub Safety - Fire Fac / Struct

Fire Station No. 33 - Rancho Bernardo / S00789

Council District:	5	**Priority Score:**	N/A
Community Plan:	Rancho Bernardo	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Garcia, Alex
Duration:	2009 - 2011		619-533-4640
Improv Type:	New		agarcia@sandiego.gov

Description: This station is located at 16966 Bernardo Center Drive at Rancho Bernardo Road. It serves the Rancho Bernardo and adjacent community areas. This project brought a major restructuring of an existing aging facility and was succesfully completed during Fiscal Year 2010.

Justification: The existing facility was old and inadequate to accomodate staff and equipment and to serve the community efficiently.

Operating Budget Impact: Project enhancements will result in increased maintenance cost estimated at $5,000 annually. Funds have been identified within the existing budget

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Fire Station enhancements were completed during Fiscal Year 2010. This project will remain open through Fiscal Year 2012 to fulfill potential warranty obligations.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	400,000	0	0	0	0	0	0	0	0	0	400,000
Rancho Bernardo-Fac Dev Fund	400099	747,020	2,980	0	0	0	0	0	0	0	0	750,000
Total		1,147,020	2,980	0	0	0	0	0	0	0	0	1,150,000

Fire-Rescue

Bldg - Pub Safety - Fire Fac / Struct

Fire Station No. 38 - Mira Mesa Remodel / S10006

Council District:	1	**Priority Score:**	81
Community Plan:	Mira Mesa	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2010 - 2015		619-533-4640
Improv Type:	Betterment		agarcia@sandiego.gov

Description: This project provides for design and construction of approximately 500 square feet to expand the existing fire station to accommodate Emergency Medical Services (EMS) staff living quarters and increased operational needs

Justification: The existing facility does not accomodate staff adequately. This project will provide for the housing of two medics, who are currently housed in a rented trailer/modular building.

Operating Budget Impact: There is no anticipated impact on operating budget

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to be completed in Fiscal Year 2012 and construction is schedule for Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Fire/Emergency Medical Services Transport Program Fund	200227	0	400,000	0	0	0	0	0	0	0	0	400,000
Infrastructure Improvement - CD 5	400685	4,725	245,275	0	0	0	0	0	0	0	0	250,000
Total		4,725	645,275	0	0	0	0	0	0	0	0	650,000

Fire-Rescue

Bldg - Pub Safety - Fire Fac / Struct

Fire Station No. 42 - Carmel Mountain Ranch / S00782

Council District:	5	**Priority Score:**	81
Community Plan:	Carmel Mountain Ranch	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Abella-Shon, Michelle
Duration:	1986 - 2014		858-573-1362
Improv Type:	Betterment		mshon@sandiego.gov

Description: This project is for Fire Station 42 located in Carmel Mountain Ranch Community and serves both Carmel Mountain Ranch and Sabre Springs. It was constructed in 1988 and the construction materials used for the exterior of the fire station require replacement.

Justification: The original construction materials used for station siding is an inferior product and the exterior of the station has worn down compromising the structure of the building.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Mountain Community Plan and is in conformance with the City's General Plan.

Schedule: Construction of the station was completed during Fiscal Year 1988. Repair of the siding is scheduled to begin in Fiscal Year 2012 and is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	283,716	20,335	0	0	0	0	0	0	0	0	304,051
Total		283,716	20,335	0	0	0	0	0	0	0	0	304,051

Fire-Rescue

Bldg - Pub Safety - Fire Fac / Struct

Fire Station No. 45 - East Mission Valley / S00688

Council District:	6	**Priority Score:**	92
Community Plan:	Mission Valley	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	1994 - 2012		619-533-4640
Improv Type:	New		agarcia@sandiego.gov

Description: This project provides for an updated fire station in Mission Valley. The station will accommodate up to 17 personnel, two engines, one aerial truck, two hazardous material apparatus, one paramedic ambulance, and one Battalion Chief vehicle. This is one of 12 projects included in the Fire Rescue Facility Improvement Program approved by the Mayor and City Council on February 27, 2001 per Council Resolution R-294609 and amended by the Mayor and City Council on April 16, 2002 per Council Ordinance O-19054.

Justification: A fire station is needed to serve the Mission Valley community. This project is consistent with City Council policy to meet response time guidelines.

Operating Budget Impact: Staffing and maintenance costs for the temporary facility are reflected in the Fire-Rescue Department's Fiscal Year 2012 Adopted Budget. The operation of the permanent facility will require additional positions equivalent to $1,777,898 per year if the facility is fully staffed in Fiscal Year 2014. Non-personnel costs to operate a new station are approximately $300,000. These funds will need to be added permanently to the Fire-Rescue budget after the project is complete.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan; however, the Mission Valley Community Plan does not currently provide for this project. An amendment to the Community Plan may be required prior to implementation of this project.

Schedule: Design is scheduled to be completed in Fiscal Year 2012. Construction is scheduled to begin when the remainder of funding is identified. A temporary facility for one engine company is located in the QUALCOMM Stadium parking lot. The construction schedule for the permanent facility will be revised when additional funding is identified.

Summary of Project Changes: This project will receive an additional $3 million in Fiscal Year 2012 from Development Impact Fees (DIF) made available via the Mission Valley Public Facilities Financing Plan. The revenue source for the remainder of construction of the permanent facility is unidentified, contingent upon future bond financing.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	216,034	(56,034)	0	0	0	0	0	0	0	0	160,000
Mission Valley-Urban Comm.	400135	81,387	2,918,613	3,000,000	0	0	0	0	0	0	0	6,000,000
PFFA-FLSF 2002B-Const.	400157	978,691	1	0	0	0	0	0	0	0	0	978,692
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	4,877,708	4,877,708
Total		1,276,113	2,862,579	3,000,000	0	0	0	0	0	0	4,877,708	12,016,400

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Fire-Rescue - GENERAL FUND	FTEs	0.00	6.50	6.50	6.50	6.50
	Total Impact	0	3,377,898	2,077,898	2,077,898	2,077,898

Fire-Rescue

Bldg - Pub Safety - Fire Fac / Struct

Fire Station No. 47 - Pacific Highlands Ranch / S00689

Council District:	1	**Priority Score:**	81
Community Plan:	Pacific Highlands Ranch	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2005 - 2011		619-533-4640
Improv Type:	New		agarcia@sandiego.gov

Description: This project provides for a 10,500 square foot fire station to serve the Pacific Highlands Ranch community. This station has an engine and an aerial ladder truck. The project budget and funding reflect the Pacific Highlands Ranch Public Facilities Financing Plan for Fiscal Year 2006 as approved by the Mayor and City Council on December 7, 2004, per Resolution R-299980.

Justification: This is the second of three fire stations providing fire protection and emergency medical response in accordance with the requirements of the North City Planned Urbanizing Area.

Operating Budget Impact: The operation of Fire Station 47 requires additional positions to staff the station equivalent to $1,790,743 for the first year of operation and every year thereafter. These funds will need to be added permanently to the Fire-Rescue budget. Non-personnel costs to operate a new station are approximately $300,000 and have been identified within the Department's operating budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Construction of Fire Station 47 was completed in Fiscal Year 2010. Project will remain open until the developer is fully reimbursed which is expected to happen during Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	452,434	513,066	0	0	0	0	0	0	0	0	965,500
Pacific Highlands Ranch FBA	400090	7,370,089	3,911	0	0	0	0	0	0	0	0	7,374,000
Torrey Highlands	400094	855,500	0	0	0	0	0	0	0	0	0	855,500
Total		8,678,023	516,977	0	0	0	0	0	0	0	0	9,195,000

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Fire-Rescue - GENERAL FUND	FTEs	6.50	6.50	6.50	6.50	6.50
	Total Impact	1,790,743	1,790,743	1,790,743	1,790,743	1,790,744

Fire-Rescue

Bldg - Pub Safety - Fire Fac / Struct

Fire Station No. 49 - Otay Mesa / S00784

Council District:	8	**Priority Score:**	81
Community Plan:	Otay Mesa - Nestor, Otay Mesa	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2002 - 2011		619-533-4640
Improv Type:	New		agarcia@sandiego.gov

Description: This project provides for an approximate 11,000 square foot double-house fire station to serve the Otay Mesa and Otay Mesa/Nestor Communities. The fire station will be located across the intersection of Ocean View Hills Parkway and Sea Fire Point. and will serve the community in addition to Fire Station 6 located at 693 Twining Avenue. The fire station or facility will accommodate two fire apparatus and a para-medic ambulance.

Justification: A second fire station is needed to serve the Otay Mesa Community and is consistent with City Council policy to provide five minute response times to all residential areas. Funding is included in the Otay Mesa Public Facilities Financing Plan.

Operating Budget Impact: The operation of the Otay Mesa/Nestor Communities Fire Station will require additional positions equivalent to $1,777,898 beginning in the first year of operation. Non-personnel costs to operate a new station are approximately $300,000. These funds will need to be added permanently to the Fire-Rescue budget after the project is complete. Additionally, the one-time cost of one fire truck is included in the operating expenses shown below.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Land acquisition is in progess. Design, construction and acquisition of furnishings and apparatus will be scheduled to begin based on development activity.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	76,414	1,808,586	0	0	0	0	0	0	8,365,000	0	10,250,000
Total		76,414	1,808,586	0	0	0	0	0	0	8,365,000	0	10,250,000

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Fire-Rescue - GENERAL FUND	FTEs	0.00	6.50	6.50	6.50	6.50
	Total Impact	0	2,927,898	2,077,898	2,077,898	2,077,898

Fire-Rescue

Bldg - Pub Safety - Fire Fac / Struct

Fire Station No. 54 - Paradise Hills / S00785

Council District:	4	**Priority Score:**	81
Community Plan:	Skyline - Paradise Hills	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2010 - 2015		619-533-4640
Improv Type:	New		agarcia@sandiego.gov

Description: This project provides for a new station in the Paradise Hills area to serve the Paradise Hills/Skyline area of San Diego. The site for this project has not been identified.

Justification: This station is needed to serve the Paradise Hills/Skyline community and is consistent with City Council policy to provide five-minute response times to all residential areas.

Operating Budget Impact: The operation of the Paradise Hills/Skyline Station will require additional positions equivalent to $3,555,796 starting in Fiscal Year 2015 for the first year of operation. Also a new Truck as well as a new apparatus will need to be purchased in FY2015 for a total of $2,150,000. Non-personnel costs to operate a new double-house station are approximately $600,000.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PFFA-FLSF 2002B-Const.	400157	83,654	281	0	0	0	0	0	0	0	0	83,935
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	10,211,065	10,211,065
Total		83,654	281	0	0	0	0	0	0	0	10,211,065	10,295,000

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	13.00	13.00
	Total Impact	0	0	0	6,305,796	4,135,796

Fire-Rescue

Bldg - Pub Safety - Fire Fac / Struct

Fire Station No.32 - Skyline North / S00687

Council District:	4	**Priority Score:**	81
Community Plan:	Skyline - Paradise Hills	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2002 - 2013		619-533-4640
Improv Type:	Betterment		agarcia@sandiego.gov

Description: This project provides for an additional station to be located at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. This is one of 12 projects included in the Fire Rescue Facility Improvement Program approved by the City Council on February 27, 2001 per Council Resolution R-294609 and amended by the City Council on April 16, 2002 per Council Ordinance O-19054. Designation for this fire station will be issued upon completion of the project.

Justification: An additional fire station is needed in this area to meet response time guidelines in this growing community.

Operating Budget Impact: Once built, the operation of the Skyline North Fire Station will require additional positions equivalent to $1,777,898 per year. Non-personnel costs to operate a new station are approximately $300,000. These funds will need to be added permanently to the Fire-Rescue budget after the project is complete.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2010. Underground tank assessment is scheduled to be completed in Fiscal Year 2012. The project is currently on hold and the schedule will be revised when funding is identified.

Summary of Project Changes: The project received $95,000 in bond funding to complete an underground tank assessment.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	78,435	16,565	0	0	0	0	0	0	0	0	95,000
PFFA-FLSF 2002B-Const.	400157	866,176	0	0	0	0	0	0	0	0	0	866,176
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	8,162,149	8,162,149
Total		944,611	16,565	0	0	0	0	0	0	0	8,162,149	9,123,325

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Fire-Rescue - GENERAL FUND	FTEs	0.00	6.50	6.50	6.50	6.50
	Total Impact	0	2,077,898	2,077,898	2,077,898	2,077,898

Fire-Rescue

Bldg - Pub Safety - Fire Fac / Struct

SDFD Station Alerting / L12002

Council District:	Citywide	**Priority Score:**	79
Community Plan:	Citywide	**Priority Category:**	Medium
Project Status:	Created	**Contact Information:**	Nassar, Mark
Duration:	2012 - 2014		619-533-3712
Improv Type:	New		mnassar@sandiego.gov

Description: This project will provide for the replacement of the Fire In-Station Alerting System at fire stations Citywide. The current alerting system technology is 21 years old and is no longer in service forcing the department to rely upon a back-up system.

Justification: The current in-station alerting system is 21 year old and no longer in service.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Replacement of the system Citywide is estimated to begin in Fiscal Year 2012 and to be completed in Fiscal Year 2014 pending allocation of remaining funding.

Summary of Project Changes: This is a new project for Fiscal Year 2012 with an initial project budget of $1.7 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	0	0	1,700,000	0	0	0	0	0	0	0	1,700,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	1,700,000	1,700,000
Total		0	0	1,700,000	0	0	0	0	0	0	1,700,000	3,400,000

Fire-Rescue

Bldg - Pub Safety - Lifeguard Stations

Children's Pool Lifeguard Station / S00644

Council District:	1	**Priority Score:**	93
Community Plan:	La Jolla	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2000 - 2015		619-533-4640
Improv Type:	Replacement		agarcia@sandiego.gov

Description: This project provides for a new lifeguard station and family restroom at the Children's Pool in La Jolla. This is one of ten lifeguard projects included in the Fire-Rescue Facility Improvement Program approved by the City Council on April 16, 2002, per Council Resolution R-296359 and Ordinance O-19054.

Justification: The existing Lifeguard Tower structure has been condemned and does not meet the current or future needs of Lifeguard Services. The existing facility does not provide adequate safety to the employees, and can no longer keep up with the growing community of La Jolla and the larger number of visitors every year. The scope of this project is also to remodel the existing public restrooms facilities.

Operating Budget Impact: Personnel expenses are expected to increase by approximately $161,000 during construction only. Maintenance costs for the new facility are expected to increase by approximately $5,000 annually due to the increased square footage of the new facility.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Conceptual design is completed and approved. Building contract documents are currently in progress. A design-build contract is scheduled to be issued in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2013 and to be completed in Fiscal Year 2015.

Summary of Project Changes: City staff is working on contract documents for building construction.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	0	100,000	0	0	0	0	0	0	0	0	100,000
Deferred Maint Revenue 2009A-Project	400624	146,594	2,087,820	0	0	0	0	0	0	0	0	2,234,414
La Jolla Urban Comm	400123	1,010	698,990	0	0	0	0	0	0	0	0	700,000
PFFA-FLSF 2002B-Const.	400157	95,586	0	0	0	0	0	0	0	0	0	95,586
TOT Coastal Infrastructure CIP Fund	200212	120,000	0	0	0	0	0	0	0	0	0	120,000
Total		363,190	2,886,810	0	0	0	0	0	0	0	0	3,250,000

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.91	0.91	0.91	0.00
	Total Impact	0	161,087	161,087	166,092	5,000

Fire-Rescue

Bldg - Pub Safety - Lifeguard Stations

La Jolla Cove Lifeguard Station / S00792

Council District:	1	**Priority Score:**	93
Community Plan:	La Jolla	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2009 - 2014		619-533-4640
Improv Type:	Replacement		agarcia@sandiego.gov

Description: This project provides for the La Jolla Cove Lifeguard Station, located at 1100 Coast Boulevard, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, and locker room/restroom areas for males and females. This project will also provide for an accessible ramp for the mid-landing. This is one of ten lifeguard projects included in the Fire Rescue Facility Improvement Program approved by the City Council on April 16, 2002, per Council Resolution R-296359 and Ordinance O-19054.

Justification: The existing facility consists of a station constructed in the 1950s and an observation tower added in 1980. It is inadequate to accommodate staff or provide adequate water safety protection.

Operating Budget Impact: Personnel expenses are not expected to increase; however, non-personnel expenses for utilties and on-going maintenance are estimated to increase by approximately $5,000 per year due to an expanded facility area.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design is currently in progress and scheduled to be completed in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2012 and anticipated to be completed in Fiscal Year 2014, contingent upon identification of funding.

Summary of Project Changes: Funding for the construction of this project is contingent upon future bond financing. The project cost and schedule will be revised when funding is identified for construction.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	71,153	436,983	0	0	0	0	0	0	0	0	508,136
La Jolla Urban Comm	400123	0	200,000	0	0	0	0	0	0	0	0	200,000
PFFA-FLSF 2002B-Const.	400157	206,212	0	0	0	0	0	0	0	0	0	206,212
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	1,185,652	1,185,652
Total		277,365	636,983	0	0	0	0	0	0	0	1,185,652	2,100,000

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact	0	0	5,000	5,000	5,000

Fire-Rescue

Bldg - Pub Safety - Lifeguard Stations

La Jolla Shores Lifeguard Station / S00790

Council District:	1	**Priority Score:**	N/A
Community Plan:	La Jolla	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2009 - 2012		619-533-4640
Improv Type:	Replacement		agarcia@sandiego.gov

Description: This project provides for the La Jolla Shores Lifeguard Station located at 8100 Camino del Oro, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room/restroom areas for males and females, and a separate facility for rescue vehicles and emergency equipment. This is one of ten lifeguard projects included in the Fire-Rescue and Life Safety Services Facility Improvement Program approved by the Mayor and City Council on April 16, 2002, per Council Resolution R-296359 and Ordinance O-19054.

Justification: The existing facility was built in 1981 and is inadequate to accommodate current and future staff and to allow for adequate water safety protection to the public.

Operating Budget Impact: Personnel expenses are not expected to increase; however, non-personnel expenses for utilties and on-going maintenance are estimated to increase by approximately $5,000 annually due to increased footage in the new facility.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Final design was completed during Fiscal Year 2010. Construction began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2012

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	1,658,622	1,131,160	0	0	0	0	0	0	0	0	2,789,781
PFFA-FLSF 2002B-Const.	400157	901,360	0	0	0	0	0	0	0	0	0	901,360
TOT Coastal Infrastructure CIP Fund	200212	148,541	459	0	0	0	0	0	0	0	0	149,000
Total		2,708,523	1,131,618	0	0	0	0	0	0	0	0	3,840,141

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact	5,000	5,000	5,000	5,000	5,000

Fire-Rescue

Bldg - Pub Safety - Lifeguard Stations

Lifeguard Station Headquarters / S00794

Council District:	2	**Priority Score:**	N/A
Community Plan:	Mission Bay Park	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Garcia, Alex
Duration:	2009 - 2015		619-533-4640
Improv Type:	Replacement		agarcia@sandiego.gov

Description: This project provides for construction of the Lifeguard Headquarters located at 2581 Quivira Court. The replacement facility will house lifeguards, mechanics, 24-hour, administrative, and training staff, and will provide an operation yard and storage for the rescue fleet. Construction of this lifeguard facility will occur in two phases. Phase I to replace the emergency dock has been completed. This is one of ten lifeguard projects included in the Fire Rescue Facility Improvement Program approved by the City Council on April 16, 2002, per Council Resolution R-296359 and Ordinance O-19054.

Justification: The existing facility was constructed in 1956 and is inadequate to accommodate staff and equipment. Many of the major components have exceeded their expected service life. The needs of modern technology and a diversified workforce also require changes in fire facility configuration.

Operating Budget Impact: Personnel expenses are not expected to increase; however, non-personnel expenses for utilties and on-going maintenance are estimated to increase by approximately $8,000.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and construction of the Lifeguard Headquarters facility has been deferred due to lack of funds.

Summary of Project Changes: The revenue source for the completion of this project is unidentified contingent upon future bond financing. The Lifeguard Headquarters cost and schedule will be revised when funding is identified.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	1,539,408	24,091	0	0	0	0	0	0	0	0	1,563,500
Mission Bay Improvements Fund	200386	871,878	128,122	0	0	0	0	0	0	0	0	1,000,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	10,000,000	10,000,000
Total		2,411,286	152,214	0	0	0	0	0	0	0	10,000,000	12,563,500

Fire-Rescue

Bldg - Pub Safety - Lifeguard Stations

Lifeguard Tower/Grand Ave Restroom / S00641

Council District:	2	**Priority Score:**	83
Community Plan:	Pacific Beach	**Priority Category:**	High
Project Status:	Technically completed	**Contact Information:**	Garcia, Alex
Duration:	1998 - 2014		619-533-4640
Improv Type:	Replacement		agarcia@sandiego.gov

Description: This project provides for the design of a permanent lifeguard tower; restroom and changing room facility; demolition of the existing structure and construction of replacement facilities at the foot of Grand Avenue in Pacific Beach. This project has been consolidated with the South Pacific Beach Lifeguard Station. This is one of ten lifeguard projects included in the Fire Rescue Facility Improvement Project approved by the Mayor and City Council on April 16, 2002 per Council Resolution R-296359 and Ordinance O-19054.

Justification: These facilities which were constructed in 1968 are deteriorated, undersized, and do not meet the requirements under the Americans with Disabilities Act (ADA). The new facilities include new public restrooms to address beach goers needs and ADA access.

Operating Budget Impact: Personnel expenses are not expected to increase. Non-personnel expenses for utilities or on-going maintenance are estimated to increase by approximately $5,000 annually due to increased square footage. These funds have been identified within the existing budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Construction was completed in Fiscal Year 2008.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PFFA-FLSF 2002B-Const.	400157	2,754,187	(690)	0	0	0	0	0	0	0	0	2,753,497
Private & Others Contrib-CIP	400264	151,239	0	0	0	0	0	0	0	0	0	151,239
TOT Coastal Infrastructure CIP Fund	200212	1,827,640	0	0	0	0	0	0	0	0	0	1,827,640
Total		4,733,066	(690)	0	0	0	0	0	0	0	0	4,732,376

Fire-Rescue

Bldg - Pub Safety - Lifeguard Stations

Mission Beach Lifeguard Station / S00793

Council District:	2	**Priority Score:**	71
Community Plan:	Mission Beach	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2009 - 2015		619-533-4640
Improv Type:	Replacement		agarcia@sandiego.gov

Description: This project provides for remodeling the existing Mission Beach Station located at 3141 Ocean-front Walk. This is one of ten lifeguard projects included in the Fire-Rescue Facility Improvement Program approved by the Mayor and City Council on April 16, 2002 per Council Resolution R-296359 and Ordinance O-19054.

Justification: The existing facility consists of a station constructed in 1974 and does not accommodate chang-ing workforce demographics. This is the beach that historically gets the highest attendance within the City of San Diego and a remodeling is necessary to accomodate the large and growing community.

Operating Budget Impact: Personnel expenses are not expected to increase; however, non-personnel expenses for utilities or on-going maintenance are estimated to increase by approximately $5,000 annually due to new and expanded facilities

Relationship to General and Community Plans: This project is consistent with the Mission Beach Pre-cise Plan and is in conformance with the City's General Plan.

Schedule: Design is in progress and to be completed in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2012 and be completed during Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	77,952	691,544	0	0	0	0	0	0	0	0	769,496
PFFA-FLSF 2002B-Const.	400157	97,385	(2,481)	0	0	0	0	0	0	0	0	94,904
Total		175,337	689,063	0	0	0	0	0	0	0	0	864,400

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact	0	0	0	5,000	5,000

Fire-Rescue

Bldg - Pub Safety - Lifeguard Stations

North Pacific Beach Lifeguard Station / S10119

Council District:	2	**Priority Score:**	83
Community Plan:	Pacific Beach	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2011 - 2016		619-533-4640
Improv Type:	Replacement		agarcia@sandiego.gov

Description: This project provides for the North Pacific Beach Lifeguard Station located at the foot of Chalcedony Street, which will be a year-round facility replacing the current seasonal station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room/restroom areas for males and females, and a garage for rescue vehicles and emergency equipment.

Justification: Lifeguards are currently operating from a seasonal tower structure supported by a container-type of facility where medical aids and other daily activities like food preparation take place back to back. The existing facilities do not provide restrooms for staff. North Pacific Beach has become a highly frequented beach over the years and new facilities will benefit both the public and the employees.

Operating Budget Impact: Added maintenance costs for this facility are estimated at $8,000 per year.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in confrmance with the City's General Plan

Schedule: Design is scheduled to begin in Fiscal Year 2012. Construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	0	740,000	0	0	0	0	0	0	0	0	740,000
Pacific Beach Urban Comm	400117	0	550,000	0	0	0	0	0	0	0	0	550,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	3,785,444	3,785,444
Total		0	1,290,000	0	0	0	0	0	0	0	3,785,444	5,075,444

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact	0	0	0	8,000	8,000

Fire-Rescue

Bldg - Pub Safety - Lifeguard Stations

Ocean Beach Lifeguard Station / S10121

Council District:	2	**Priority Score:**	79
Community Plan:	Ocean Beach	**Priority Category:**	Medium
Project Status:	Created	**Contact Information:**	Garcia, Alex
Duration:	2011 - 2015		619-533-4640
Improv Type:	Replacement		agarcia@sandiego.gov

Description: This project provides for the Ocean Beach Station located at 1950 Abbott Street. This will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room/restroom areas for males and females, and a garage for rescue vehicles and emergency equipment.

Justification: The existing facility consists of a station constructed in 1980. Since that time, the beach has become a very popular area for swimming and surfing. The existing station is inadequate to accommodate staff and equipment.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan

Schedule: Project is temporarily on hold. A revised design and construction schedule will be determined once funding is identified.

Summary of Project Changes: Funding for design was identified, however, in Fiscal Year 2011, City Council approved the transfer of funds from this project to the North Pacific Beach Lifeguard Station (S10119), which is a higher priority project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	5,135	4,865	0	0	0	0	0	0	0	0	10,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	4,550,000	4,550,000
Total		5,135	4,865	0	0	0	0	0	0	0	4,550,000	4,560,000

Fire-Rescue

Bldg - Pub Safety - Lifeguard Stations

South Mission Beach Lifeguard Station / S00791

Council District:	2	**Priority Score:**	81
Community Plan:	Mission Beach	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2009 - 2015		619-533-4640
Improv Type:	Replacement		agarcia@sandiego.gov

Description: The project provides for the South Mission Beach Station located at 700 North Jetty Road, which will be a year-round facility replacing the current station. The new structure will include an observation tower, first aid room, reception area, kitchen, locker room and restroom areas for males and females, and a rescue vehicle and emergency equipment facility. This is one of ten lifeguard projects included in the Fire-Rescue Facility Improvement Program approved by the Mayor and City Council on April 16, 2002 per Council Resolution R-296359 and Ordinance O-19054.

Justification: The existing facility was constructed in 1974 and was intended to be a temporary lifeguard station. It is inadequate to accommodate staff or to provide adequate water safety protection.

Operating Budget Impact: Personnel expenses are not expected to increase; however, non-personnel expenses for utilties and on-going maintenance are estimated to increase by approximately $5,000 annually due to increased area in the new facility.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to be completed in Fiscal Year 2012. Construction will be scheduled once funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	122,709	27,291	0	0	0	0	0	0	0	0	150,000
PFFA-FLSF 2002B-Const.	400157	223,227	(3,291)	0	0	0	0	0	0	0	0	219,936
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	4,230,064	4,230,064
Total		345,936	24,000	0	0	0	0	0	0	0	4,230,064	4,600,000

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact	0	0	0	5,000	5,000

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Bldg - Pub Safety - Fire Fac / Struct				
Fire Station No. 01 - Downtown / S00786	6,317,116	5,800,000	91.8%	This project provides for asbestos removal, dormitory remodel and a new exhaust extraction system at the fire station located at 1222 First Avenue in Downtown. The total estimated project cost of $6.3 million includes an unfunded amount of $5.8 million that would be used for reconstruction.
Fire Station No. 05 - Hillcrest / S00788	9,070,000	8,178,077	90.2%	This project provides for an approximate 10,500 square foot fire station located at 3902 9th Avenue. The existing fire station will be demolished and replaced by a new, modern fire station. Construction funding for this project has not yet been identified.
Fire Station No. 08 - Mission Hills / S10029	183,500	120,000	65.4%	This project provides for the design and construction of the facility's living quarters, which currently does not provide the full functionality of the fire station requirements. Future phases are currently unfunded.
Fire Station No. 17 - Mid-City / S00783	8,720,000	7,936,376	91.0%	This project provides for reconstructing the 50-year-old fire station at 4206 Chamoune Avenue in the Mid-City area. Construction funding for this project has not yet been identified.
Fire Station No. 22 - Point Loma / S00787	5,638,000	4,679,839	83.0%	This project provides for the reconstruction of Fire Station 22, located at 1055 Catalina Boulevard in Point Loma. Construction funding for this project has not been identified.
Fire Station No. 45 - East Mission Valley / S00688	12,016,400	4,877,708	40.6%	This project provides for a new fire station in Mission Valley. The station will accommodate up to 17 personnel, two engines, one aerial truck, two hazardous material apparatus, one paramedic ambulance, and one Battalion Chief vehicle. Construction phase is currently unfunded.
Fire Station No. 54 - Paradise Hills / S00785	10,295,000	10,211,065	99.2%	This project provides for a new station in the Paradise Hills area to serve the Paradise Hills/Skyline area of San Diego. Design and construction phases are currently unfunded.
Fire Station No.32 - Skyline North / S00687	9,123,325	8,162,149	89.5%	This project provides for a new station, in addition to the existing Fire Station 32 located at 484 Briarwood Road, to better serve the growing community of Skyline/ Paradise Hills. Design and construction phases are currently unfunded.
SDFD Station Alerting / L12002	3,400,000	1,700,000	50.0%	This project will provide for the replacement of the Fire In-Station Alerting System at fire stations Citywide. Total project cost is estimated to be $3.4 million.
Total - Bldg - Pub Safety - Fire Fac / Struct		**51,665,214**		
Bldg - Pub Safety - Fire Fac/Struct				
Fire-Rescue Air Operations Facility / F12000	12,434,956	12,434,956	100.0%	This project provides for the program, design and construction of approxiamtely 12,000 sq ft of aircraft hangar to house three helicopters, four helicopter parking areas and approxiamtely 6,000 sq ft of office and living spaces to accomodate one battalion chief, two captains, two pilots (Fire Captains) and four Fire Fighters. This project is currently unfunded.
Total - Bldg - Pub Safety - Fire Fac/Struct		**12,434,956**		

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Bldg - Pub Safety - Lifeguard Stations				
La Jolla Cove Lifeguard Station / S00792	2,100,000	1,185,652	56.5%	This project provides for the La Jolla Cove Lifeguard Station, located at 1100 Coast Boulevard, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, and locker room/restroom areas for males and females. Construction phase is currently unfunded.
Lifeguard Station Headquarters / S00794	12,563,500	10,000,000	79.6%	This project provides for the replacement of the Lifeguard Headquarters and Boating Safety Unit Dock located at 2581 Quivira Court. Design and construction phases are currently unfunded.
North Pacific Beach Lifeguard Station / S10119	5,075,444	3,785,444	74.6%	This project provides for the North Pacific Beach Lifeguard Station located at the foot of Chalcedony Street, which will be a year-round facility replacing the current seasonal station. Construction phase is currently unfunded.
Ocean Beach Lifeguard Station / S10121	4,560,000	4,550,000	99.8%	This project provides for the Ocean Beach Station located at 1950 Abbott Street. Funding for design and construction of the facility is unidentified.
South Mission Beach Lifeguard Station / S00791	4,600,000	4,230,064	92.0%	This project provides for a new year-round South Mission Beach Station located at 700 North Jetty Road, which replaces the current station. Construction phase is currently unfunded.
Total - Bldg - Pub Safety - Lifeguard Stations		**23,751,160**		
Total - Fire-Rescue		**87,851,330**		

Library

Library

Bldg - Libraries

Balboa Branch Library / S00808

Council District:	6	**Priority Score:**	62
Community Plan:	Clairemont Mesa	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2010 - 2015		619-533-4640
Improv Type:	Betterment		agarcia@sandiego.gov

Description: This project provides for a new 15,000 square-foot branch library on the current site to replace the existing facility at 4255 Mount Abernathy. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing undersized facility has no meeting room, computer lab, nor adequate seating to provide adequate library services to the community.

Operating Budget Impact: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel expense increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Schematic design began in Fiscal Year 2003 and will continue through Fiscal Year 2011. Construction is estimated to begin when funding is identified. The estimated cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding becomes available.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Clairemont Mesa - Urban Comm	400129	65,000	450,000	0	0	0	0	0	0	0	0	515,000
Library System Improvement Fund	200209	230,554	1,353	0	0	0	0	0	0	0	0	231,907
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	6,955,093	6,955,093
Total		295,554	451,353	0	0	0	0	0	0	0	6,955,093	7,702,000

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Library - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	1.00
	Total Impact	0	0	0	0	218,310

Library

Bldg - Libraries

Clairemont Branch Library ADA / S01041

Council District:	6	**Priority Score:**	N/A
Community Plan:	Clairemont Mesa	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2008 - 2012		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project provides the needed upgrades and Americans with Disabilities Act (ADA) improvements to the curb ramps, entrance ramps, entry doors and access from the parking lot.

Justification: These improvements are necessary to comply with ADA accessibility to the libraries.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Library Department budget.

Relationship to General and Community Plans: This project is consistent with Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: ADA improvements were completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	31,751	(204)	0	0	0	0	0	0	0	0	31,547
Total		31,751	(204)	0	0	0	0	0	0	0	0	31,547

Library

Bldg - Libraries

College Heights Branch Library / S00797

Council District:	7	**Priority Score:**	66
Community Plan:	College Area	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	1997 - 2012		619-533-5328
Improv Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project provides for a 15,000 square-foot library on property acquired in the College Area at the corner of Reservoir Drive and Montezuma Street, to serve the College and Rolando communities. This project is part of the Mayor's 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing library is too small with no meeting room or computer lab to adequately serve the current and projected needs of the community.

Operating Budget Impact: None. Operation and Maintenance funding for this facility was previously included in the Library budget.

Relationship to General and Community Plans: This project is consistent with the College Area Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition took place in Fiscal Year 1999. Design began in Fiscal Year 1999 and was completed in Fiscal Year 2004. Construction began in Fiscal Year 2004 and was completed in Fiscal Year 2005.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	0	72,508	0	0	0	0	0	0	0	0	72,508
Total		0	72,508	0	0	0	0	0	0	0	0	72,508

Library

Bldg - Libraries

Kensington/Normal Heights Library / S00795

Council District:	3	**Priority Score:**	49
Community Plan:	Kensington - Talmadge (Mid-City)	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2004 - 2017		619-533-5328
Improv Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project provides for a 2,000 square-foot expansion of the existing building at 4121 Adams Avenue. This project will benefit the Kensington/Normal Heights residents.

Justification: The Kensington/Normal Heights Branch Library is the smallest branch in the Library System. The community has expressed a desire for the library to remain at the same location.

Operating Budget Impact: The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Kensington-Talmadge (Mid-City) Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design and site studies were performed in Fiscal Years 2002 through 2005. The estimated cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	14,644	356	0	0	0	0	0	0	0	0	15,000
Infrastructure Imp Fund	400184	10,000	0	0	0	0	0	0	0	0	0	10,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	2,396,530	2,396,530
Total		24,644	356	0	0	0	0	0	0	0	2,396,530	2,421,530

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Library - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact	0	0	0	0	26,404

Library

Bldg - Libraries

La Jolla/Riford Branch Library / S00803

Council District:	1	**Priority Score:**	66
Community Plan:	La Jolla	**Priority Category:**	Medium
Project Status:	Technically completed	**Contact Information:**	Garcia, Alex
Duration:	1999 - 2012		619-533-4640
Improv Type:	New		agarcia@sandiego.gov

Description: This project provides for a 15,700 square-foot expansion of the La Jolla/Riford Library located at 7555 Draper Avenue on a lot adjoining the existing building. The Friends of the La Jolla Library have commitments to fund this expansion.

Justification: The current library is too small to provide adequate space for library and computer services that are in high demand in this community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla/La Jolla Shores Community Plan and is in conformance with the City's General Plan.

Schedule: Schematic design began in Fiscal Year 1999. Design was completed in Fiscal Year 2002. Construction began in Fiscal Year 2003 and was completed in Fiscal Year 2004.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	50,782	9,218	0	0	0	0	0	0	0	0	60,000
Total		50,782	9,218	0	0	0	0	0	0	0	0	60,000

Library

Bldg - Libraries

Library Collection Conversion to RFID / S12000

Council District:	Citywide	**Priority Score:**	46
Community Plan:	Citywide	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	Ruark, Brian
Duration:	2012 - 2016		619-236-5808
Improv Type:	Replacement - Rehab		bruark@sandiego.gov

Description: Library collection conversion to RFID (Radio Frequency Identification).

Justification: All Library materials that are checked out to the public are currently labeled with Barcodes. RFID technology offers enhanced security, ergonomic benefits, and lends itself better to automation and self service in libraries; all critical considerations for the Library. Barcodes were once the industry standard for labeling items, however increasingly libraries are adding RFID tags/signals. Increased efficiency and better customer service are primary reasons for adopting RFID technology. RFID increases the speed of circulation as multiple items can be checked out/checked in simultaneously, rather than one by one as in barcode technology. Hand-held RFID readers can also assist staff in the stacks allowing for faster processing of holds, weeding the collection, and performing materials inventory tasks. RFID technology coupled with materials handling systems enhances the speed with which items are back on the shelf and available for check-out.

Operating Budget Impact: None.

Relationship to General and Community Plans: N/A

Schedule: There are no design and construction schedules associated with this project. Phase 1 will involve conversion of the Central Library and Centralized Services, and is anticipated to be completed in Fiscal Year 2012. Phase 2 will involve the conversion of the Branch Library collection, and is scheduled to begin in Fiscal Year 2013 for completion in Fiscal Year 2016.

Summary of Project Changes: This is a newly published project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	0	0	700,000	0	0	0	0	0	0	0	700,000
Total		0	0	700,000	0	0	0	0	0	0	0	700,000

Library

Bldg - Libraries

Logan Heights Branch Library / S00807

Council District:	8	**Priority Score:**	N/A
Community Plan:	Southeastern San Diego	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2010 - 2011		619-533-4640
Improv Type:	Betterment		agarcia@sandiego.gov

Description: This project provides for a new 25,000 square-foot library at 28th Street and Ocean View Boulevard to serve the Logan Heights Community between the elementary school and the Memorial Charter Middle School. This project was awarded a grant under the State Library Bond Act.

Justification: The Logan Heights Branch Library, located at 811 South 28th Street in the heart of Logan Heights, was built in 1927 and serves a community of 28,883. The 3,967 square foot building has no meeting rooms or a computer lab for its residents and work spaces for staff are very constrained. Updating the existing telecommunications infrastructure is not feasible in the existing facility due to its age and inadequate size. In addition, there is no on-site parking.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Library Department budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Project was initiated in Fiscal Year 2001. Design started in Fiscal Year 2002 and was completed in Fiscal Year 2007. Phase I construction started in Fiscal Year 2005 and was completed in Fiscal Year 2006. Phase II construction started in Fiscal Year 2007 and was completed in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for this fiscal year. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	2,346,941	187,071	0	0	0	0	0	0	0	0	2,534,012
Total		2,346,941	187,071	0	0	0	0	0	0	0	0	2,534,012

Library

Bldg - Libraries

Mission Hills Branch Library / S00804

Council District:	3	**Priority Score:**	62
Community Plan:	Uptown	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2009 - 2017		619-533-4640
Improv Type:	Replacement		agarcia@sandiego.gov

Description: This project provides for a 15,000 square-foot library at a site adjacent to the Florence Elementary School, on a block bounded by Front Street, Washington Street, Albatross Street and University Avenue. This project will serve the Mission Hills and Hillcrest neighborhoods and is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility has no meeting room, computer lab, nor adequate seating and collection space to provide adequate library services to the community.

Operating Budget Impact: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council (R-296900). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: The project is consistent with the Uptown Community Plan for promoting a high level of library services, but will require a technical amendment to re-designate the site from Commercial-Mixed use to Institutional-Library. This will be included during the Uptown Community Plan Update process.

Schedule: Preliminary studies and design concepts began in Fiscal Year 2001. Land acquisition was completed in Fiscal Year 2004 and design work began in Fiscal Year 2006. The estimated cost and schedule for this project was developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: Project Description was updated to reflect a 20,000 square foot building based upon private donation requirements and community input.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	2,480,000	0	0	0	0	0	0	0	0	0	2,480,000
Uptown Urban Comm	400121	392,192	289,308	0	0	0	0	0	0	0	0	681,500
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	16,054,500	16,054,500
Total		2,872,192	289,308	0	0	0	0	0	0	0	16,054,500	19,216,000

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Library - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	1.55
	Total Impact	0	0	0	0	277,811

Library

Bldg - Libraries

North Clairemont Branch Library / S01042

Council District:	6	**Priority Score:**	N/A
Community Plan:	Clairemont Mesa	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2008 - 2012		619-533-5328
Improv Type:	New		adarvishi@sandiego.gov

Description: This project provides the needed upgrades and Americans with Disabilities Act (ADA) improvements to the curb ramps, entrances, door replacements and the access route from the parking lot to ensure accessibility.

Justification: These improvements are necessary to comply with ADA accessibility to the libraries.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Library Department budget.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The design began in Fiscal Year 2008 and construction was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	22,012	(634)	0	0	0	0	0	0	0	0	21,377
Total		22,012	(634)	0	0	0	0	0	0	0	0	21,377

Library

Bldg - Libraries

North Park Library / S00809

Council District:	3	**Priority Score:**	62
Community Plan:	Greater North Park	**Priority Category:**	Low
Project Status:	Technically completed	**Contact Information:**	Darvishi, Ali
Duration:	2011 - 2015		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project provides for a new 25,000 square-foot library to replace the existing facility at 3795 31st Street. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility has no meeting room, computer lab, nor adequate seating and collection space to provide adequate library services to the community.

Operating Budget Impact: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and meetings with the community were completed in Fiscal Year 2004. A Request for Proposal process was completed in Fiscal Year 2005, but did not result in a redevelopment agreement. The estimated cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: This project will be closed by the end of the fiscal year and merged with stand alone project S00798, North Park Library.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	39,491	450,816	0	0	0	0	0	0	0	0	490,307
Total		39,491	450,816	0	0	0	0	0	0	0	0	490,307

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Library - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	1.62
	Total Impact	0	0	0	0	335,813

Library

Bldg - Libraries

North Park Library / S00798

Council District:	3	**Priority Score:**	49
Community Plan:	Greater North Park	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	1992 - 2014		619-533-5328
Improv Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project provides for a site feasibility study, land acquisition, planning, design, and construction for a new 25,000 square-foot library to replace the existing facility at 3795 31st Street. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility does not have a computer lab or additional seating, a collection space would enhance service to the community.

Operating Budget Impact: The personnel increase reflects the staffing necessary to meet standards set in the Branch Libraries Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and community meetings were completed in Fiscal Year 2004. This project is currently on hold as it is awaiting to be merged with S00809 - North Park Library.

Summary of Project Changes: This project will be merged with S00809 - North Park Library, for Fiscal Year 2012. The transfer of funds will be requested via Coucil Action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Park North-East - Park Dev Fd	400110	221,411	28,589	0	0	0	0	0	0	0	0	250,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	13,563,291	13,563,291
Total		221,411	28,589	0	0	0	0	0	0	0	13,563,291	13,813,291

Library

Bldg - Libraries

North University Community Branch Library / S00805

Council District:	1	**Priority Score:**	N/A
Community Plan:	University	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Garcia, Alex
Duration:	2000 - 2012		619-533-4640
Improv Type:	Replacement		agarcia@sandiego.gov

Description: This project provides for a 15,000 square-foot library on a City-owned park site at Nobel Drive and Judicial Drive to serve the community in North University City. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The closest library is the South University Community Library which is only 10,000 square feet and lacks a computer lab, additional seating and sufficient parking to serve the communitywith a population of over 50,000.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2001. Design began in Fiscal Year 2002. Construction began in Fiscal Year 2006 and was completed in Fiscal Year 2007.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	7,800,012	99,276	0	0	0	0	0	0	0	0	7,899,288
Total		7,800,012	99,276	0	0	0	0	0	0	0	0	7,899,288

Library

Bldg - Libraries

Ocean Beach Branch Library / S00806

Council District:	2	**Priority Score:**	62
Community Plan:	Ocean Beach	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2009 - 2017		619-533-4640
Improv Type:	Betterment		agarcia@sandiego.gov

Description: This project provides for a 15,000 square-foot library using the current site and adjacent property to serve the Ocean Beach community. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility was originally built in 1927 and has no meeting room, computer lab, nor adequate seating and collection space to provide adequate library services to the community.

Operating Budget Impact: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council (R-296900). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and design concepts began in Fiscal Year 2001. Property acquisition and design were completed in Fiscal Year 2005. Revision of the design documents is in progress. $75,000 of Development Impact Funds were added in Fiscal Year 2010. The estimated cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: No significant change has been made to this project for this Fiscal Year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	1,359	(1,359)	0	0	0	0	0	0	0	0	0
Ocean Beach Urban Comm	400124	103,708	42,792	0	0	0	0	0	0	0	0	146,500
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	7,864,860	7,864,860
Total		105,067	41,433	0	0	0	0	0	0	0	7,864,860	8,011,360

Operating Budget Impact

Department	Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Library	**GENERAL FUND**	FTEs	0.00	0.00	0.00	0.00	1.75
		Total Impact	0	0	0	0	277,339

Library

Bldg - Libraries

Otay East Library / S10025

Council District:	8	**Priority Score:**	39
Community Plan:	Otay Mesa	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	Meinhardt, Cynthia
Duration:	2010 - 2020		619-533-5328
Improv Type:	New		cmeinhardt@sandiego.gov

Description: This project provides for a 15,000 square foot branch library on a three acre site to serve the Otay Mesa/East Community.

Justification: This project will provide branch library service to the Otay Mesa/East Community for future development and population.

Operating Budget Impact: The personnel operating budget impact is based on the increase in staffing necessary to bring the staffing level up to the standard set in the Branch Facilities Report approved by Council. The non-personnel operating budget impact is based on an average amount per increased square footage necessary to fund ongoing maintenance and contractual services required to operate the facility.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The project schedule is contingent upon the rate of development and receipt of Facilities Benefit Assessment Fees.

Summary of Project Changes: No significant change has been made to this project fro Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	0	885,000	0	0	1,100,000	3,200,000	3,500,000	3,600,000	3,600,000	0	15,885,000
Total		0	885,000	0	0	1,100,000	3,200,000	3,500,000	3,600,000	3,600,000	0	15,885,000

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Library - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	4.50
	Total Impact	0	0	0	0	541,800

Library

Bldg - Libraries

Otay Mesa/Nestor Branch Library Expansion / S00691

Council District:	8	**Priority Score:**	70
Community Plan:	Otay Mesa, Otay Mesa - Nestor	**Priority Category:**	Medium
Project Status:	Technically completed	**Contact Information:**	Garcia, Alex
Duration:	1999 - 2008		619-533-4640
Improv Type:	Betterment		agarcia@sandiego.gov

Description: This project provides for a 5,000 square-foot expansion to the existing 10,000 square-foot branch library, located at 3003 Coronado Avenue to provide more space to serve this growing community. This project also provides for improvements to the existing facility including replacement of the roof.

Justification: The Otay Mesa/East Branch Library expansion of the existing facility will minimize impacts on the neighboring community facilities and provide initial service to Otay Mesa/East community.

Operating Budget Impact: Operation and maintenance funding costs for this project is already included in the Library Department budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Project construction was completed in Fiscal Year 2008.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	138,500	0	0	0	0	0	0	0	0	0	138,500
Deferred Maintenance Fund	200393	30,000	0	0	0	0	0	0	0	0	0	30,000
CIP Contributions from General Fund	400265	100,000	0	0	0	0	0	0	0	0	0	100,000
Library System Improvement Fund	200209	1,050,000	0	0	0	0	0	0	0	0	0	1,050,000
Otay Mesa-West (From 39067)	400093	1,600,000	0	0	0	0	0	0	0	0	0	1,600,000
Otay Mesa/Nestor Urb Comm	400125	365,997	9,003	0	0	0	0	0	0	0	0	375,000
Total		3,284,497	9,003	0	0	0	0	0	0	0	0	3,293,500

Library

Bldg - Libraries

Paradise Hills Library / S00810

Council District:	4	**Priority Score:**	62
Community Plan:	Skyline - Paradise Hills	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	2009 - 2014		619-533-5259
Improv Type:	New		cmeinhardt@sandiego.gov

Description: This project provides for a new 15,000 square-foot library to replace the existing facility located at 5922 Rancho Hills Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility has no meeting room, computer lab, nor adequate seating and collection space to provide adequate library services to the community.

Operating Budget Impact: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Site identification began in Fiscal Year 2008. The estimated cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	33,856	39,229	0	0	0	0	0	0	0	0	73,085
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	8,866,448	8,866,448
Total		33,856	39,229	0	0	0	0	0	0	0	8,866,448	8,939,533

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Library - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	2.15
	Total Impact	0	0	0	0	327,810

Library

Bldg - Libraries

Point Loma Branch Library / S00796

Council District:	2	**Priority Score:**	66
Community Plan:	Peninsula	**Priority Category:**	Medium
Project Status:	Technically completed	**Contact Information:**	Darvishi, Ali
Duration:	2009 - 2017		619-533-5328
Improv Type:	Replacement		cmeinhardt@sandiego.gov

Description: This project provides for a new 25,890-square-foot library on land adjacent to the existing facility that was acquired for this purpose. Plans call for raising the existing building to provide additional parking.

Justification: The existing facility was built in 1959 and is too small to adequately serve the current and projected needs of the community.

Operating Budget Impact: None. Operation and Maintenance funding for this facility was previously included in the Library budget.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan, and it is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 1998 and was completed in Fiscal Year 2002. Construction began in Fiscal Year 2002 and was completed in Fiscal Year 2004.

Summary of Project Changes: This project, which provided for a new 25,890 square-foot library on land adjacent to the existing facility that was acquired for this purpose, is now complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Benjamin Library Operations	200625	55,000	0	0	0	0	0	0	0	0	0	55,000
Capital Outlay-Sales Tax	400000	450,000	0	0	0	0	0	0	0	0	0	450,000
Library Matching Equipment Fund	200365	42,057	8,782	0	0	0	0	0	0	0	0	50,839
Midway/Pacific Hwy Urban Comm	400115	207,205	795	0	0	0	0	0	0	0	0	208,000
North Bay Redevelopment CIP Contribution Fund	200346	4,089,000	0	0	0	0	0	0	0	0	0	4,089,000
Peninsula Urban Comm	400118	651,000	0	0	0	0	0	0	0	0	0	651,000
Private & Others Contrib-CIP	400264	5,000,000	0	0	0	0	0	0	0	0	0	5,000,000
Total		10,494,262	9,577	0	0	0	0	0	0	0	0	10,503,839

Library

Bldg - Libraries

Rancho Bernardo Library / S00812

Council District:	5	**Priority Score:**	62
Community Plan:	Rancho Bernardo	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	2009 - 2014		619-533-5259
Improv Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project provides for a 2,500 square-foot expansion to the existing branch library at 17110 Bernardo Center Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility does not have a computer lab and additional seating and collection space would enhance service to the community.

Operating Budget Impact: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and design concepts took place in Fiscal Years 2004 and 2005. The estimated construction cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	28,811	8,207	0	0	0	0	0	0	0	0	37,018
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	3,467,682	3,467,682
Total		28,811	8,207	0	0	0	0	0	0	0	3,467,682	3,504,700

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Library - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact	0	0	0	0	26,404

Library

Bldg - Libraries

San Carlos Branch Library / S00800

Council District:	7	**Priority Score:**	N/A
Community Plan:	Navajo	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2009 - 2017		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing library is too small to provide adequate library services. It does not have a computer lab and the meeting room, public seating and collection space is too small.

Operating Budget Impact: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council (R-301061/R-2006-516). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2004 and design continues throughout Fiscal Year 2012. The cost estimate and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: The schedule was updated to reflect the continuing design phase.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	50,000	0	0	0	0	0	0	0	0	0	50,000
Library System Improvement Fund	200209	33,130	0	0	0	0	0	0	0	0	0	33,130
Navajo Urban Comm	400116	552,182	111,530	0	0	0	0	0	0	0	0	663,712
San Carlos Library	200484	1,353	0	0	0	0	0	0	0	0	0	1,353
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	8,526,582	8,526,582
Total		636,665	111,530	0	0	0	0	0	0	0	8,526,582	9,274,777

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Library - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	2.00
	Total Impact	0	0	0	0	437,940

Library

Bldg - Libraries

San Diego New Central Library / S00799

Council District:	2	**Priority Score:**	N/A
Community Plan:	Centre City	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	1996 - 2014		619-533-5259
Improv Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project provides for the design and construction of a new Central Library of approximately 500,000 square feet, with approximately 250 underground parking spaces dedicated to library patrons. It will be large enough to accommodate library needs for 20 years and contain expansion space to accommodate growth for an additional 30 years. The expansion space will be leased for 40 years by San Diego Unified School District for a Charter High School. The lobby will be open to the courtyard, which will contain an outdoor café, and there will be a 350-seat auditorium adjacent to the lobby. The top floor will house special collections and provide public amenities including an airy reading room, a 400-seat multi-purpose room, an art gallery, a small public meeting room, and a series of open terraces.

Justification: The existing library is too small to provide adequate library and informational services to the library system and the region, and cannot support the technological and programmatic needs of the future.

Operating Budget Impact: The operating budget impact has been estimated. One additional staff is requested as a result of organizational changes, efficiencies and technologies that can be implemented in the new facility. However, the non-personnel costs (NPE) show an increase to maintain a larger building. In fiscal year 2014 an additional $2.7 million will be needed to cover the NPE costs of the larger building, over 200,000 square feet more than the current Central Library. These operating costs will be offset in part by project-related revenue, which is incorporated in the cost of the project in the amount of $825,000 per year bringing the revenue to a total of $2,825,000 a year. Also, the Library Foundation will contribute $2.0 million per year for the first five years of operation.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2010. Library construction began Augst 2, 2010 and is scheduled to be completed in Fiscal Year 2013 pending receipt of private donations for Phase II. The library is scheduled to open early Fiscal Year 2014.

Summary of Project Changes: Total project cost increased by $206,000 per City Resolution R-30594 approved on July 1, 2010.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Capital Outlay-Industrial Dev	400005	2,200,000	0	0	0	0	0	0	0	0	0	2,200,000
Capital Outlay Fund	400002	1,300,000	0	0	0	0	0	0	0	0	0	1,300,000
Centre City Contribution to City Tax Increment	200633	42,100,000	0	0	0	0	0	0	0	0	0	42,100,000
CCDC Contributions	200629	21,243,113	156,887	0	0	0	0	0	0	0	0	21,400,000
New Central Library Contributions	400693	30,770,000	0	0	0	0	0	0	0	0	0	30,770,000
Contributions to Redevelopment Agency Fund	200338	1,500,000	0	0	0	0	0	0	0	0	0	1,500,000
Grant Fund - State	600001	19,951,899	48,101	0	0	0	0	0	0	0	0	20,000,000
Historical Fund	X999	6,500,000	0	0	0	0	0	0	0	0	0	6,500,000
Library System Improvement Fund	200209	6,617,908	0	0	0	0	0	0	0	0	0	6,617,908
Donations	9700	0	0	0	32,512,092	0	0	0	0	0	0	32,512,092
SD Unified School Dist-Cap Out	400003	19,085,821	1,120,179	0	0	0	0	0	0	0	0	20,206,000
Total		151,268,741	1,325,167	0	32,512,092	0	0	0	0	0	0	185,106,000

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Library - GENERAL FUND	FTEs	0.00	1.00	1.00	1.00	1.00
	Total Impact	0	60,316	2,807,365	66,753	69,241

Library

Bldg - Libraries

San Ysidro Branch Library / S00802

Council District:	8	**Priority Score:**	62
Community Plan:	San Ysidro	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2010 - 2014		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project provides for a 15,000 square-foot facility to serve the San Ysidro Community. Discussions are currently underway with the Redevelopment Agency of the City of San Diego to build the new library as part of a redevelopment project currently planned along San Ysidro Boulevard.

Justification: The existing 4,089 square foot library was built in 1924 and was remodeled in 1983. It contains no meeting rooms or computer lab, no on-site parking, and no separation of the children's area and quiet study areas to serve the current and projected needs of the community.

Operating Budget Impact: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council (R-296900). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

Schedule: The preliminary study began in Fiscal Year 2010. The estimated construction cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: Two new potential sites supported by the community will be reviewed.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
San Ysidro Urban Comm	400126	186,797	129,203	0	0	0	0	0	0	0	0	316,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	11,870,000	11,870,000
Total		186,797	129,203	0	0	0	0	0	0	0	11,870,000	12,186,000

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Library - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	5.35
	Total Impact	0	0	0	0	660,987

Library

Bldg - Libraries

Scripps Miramar Library Parking / S01035

Council District:	5	**Priority Score:**	59
Community Plan:	Scripps Miramar Ranch	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	2007 - 2013		619-533-5259
Improv Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project provides for an expansion of the Scripps Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: When the current facility is fully occupied the current parking lot does not have the capacity to serve the needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Some preliminary inquiries were made of available properties in Fiscal Year 2004. The estimated construction cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: No change to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	1,113,525	1,113,525
Total		0	0	0	0	0	0	0	0	0	1,113,525	1,113,525

Library

Bldg - Libraries

Scripps Miramar Ranch Library / S00811

Council District:	5	**Priority Score:**	N/A
Community Plan:	Scripps Miramar Ranch	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	2003 - 2014		619-533-5259
Improv Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project provides for an expansion of the Scripps Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The current facility is fully occupied and the current parking lot does not have the capacity to serve the needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary inquiries were made of available properties in Fiscal Year 2004. The estimated construction cost and schedule for this project were developed in Fiscal Year 2003 and will continue once funding is received.

Summary of Project Changes: No significant change has been made to this project for this fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	10,892	24,708	0	0	0	0	0	0	0	0	35,600
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	1,090,400	1,090,400
Total		10,892	24,708	0	0	0	0	0	0	0	1,090,400	1,126,000

Library

Bldg - Libraries

Scripps Ranch Library ADA / S01040

Council District:	5	**Priority Score:**	N/A
Community Plan:	Scripps Miramar Ranch	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2008 - 2011		619-533-4640
Improv Type:	New		agarcia@sandiego.gov

Description: This project provides the needed upgrades and Americans with Disabilities Act (ADA) improvements to the curb ramps, entrances, door replacements, and access route from parking lot to ensure accessibility under ADA.

Justification: These improvements are necessary to meet ADA and Title 24 requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2010. Construction was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	20,039	2	0	0	0	0	0	0	0	0	20,041
Total		20,039	2	0	0	0	0	0	0	0	0	20,041

Library

Bldg - Libraries

Serra Mesa Branch Library / S00801

Council District:	6	**Priority Score:**	N/A
Community Plan:	Kearny Mesa, Serra Mesa	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	1997 - 2012		619-533-4640
Improv Type:	Betterment		agarcia@sandiego.gov

Description: This project provides for a 15,000 square-foot library on City-owned property located on the 8900 block of Aero Drive to serve the Serra Mesa and Kearny Mesa communities. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing library is too small to provide adequate library services to this community. It contains no meeting room facilities and computer lab, inadequate parking, and no separation for the children's area and quiet study areas.

Operating Budget Impact: None. Operation and maintenance funding for this project was previously included in the Library Department budget.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa and Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 1998 and was completed in Fiscal Year 2004. Construction began and was completed in Fiscal Year 2005. The library opened in the summer of 2006.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	476,118	134,188	0	0	0	0	0	0	0	0	610,306
Kearny Mesa-Urban Comm	400136	7,768,000	0	0	0	0	0	0	0	0	0	7,768,000
Library Improvement Trust Fund	200369	596,000	0	0	0	0	0	0	0	0	0	596,000
Serra Mesa - Urban Community	400132	479,191	103,309	0	0	0	0	0	0	0	0	582,500
Total		9,319,309	237,497	0	0	0	0	0	0	0	0	9,556,806

Library

Bldg - Libraries

Skyline Hills Library / S00692

Council District:	4	**Priority Score:**	64
Community Plan:	Skyline - Paradise Hills	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2003 - 2017		619-533-4640
Improv Type:	New		agarcia@sandiego.gov

Description: This project provides for a 15,000 square-foot library expansion to the existing facility located at 480 South Meadowbrook Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility is too small to provide adequate library services to the community. There are no meeting room facilities or computer lab, and limited collection space and patron seating.

Operating Budget Impact: The personnel increase reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2004. Schematic design is in progress. The construction schedule for this project was developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: No significant change to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	5,796	994,204	0	0	0	0	0	0	0	0	1,000,000
Library System Improvement Fund	200209	3,026,449	182,803	0	0	0	0	0	0	0	0	3,209,252
Skyline/Paradise Urb Comm	400119	545,000	0	0	0	0	0	0	0	0	0	545,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	12,063,463	12,063,463
Total		3,577,245	1,177,007	0	0	0	0	0	0	0	12,063,463	16,817,715

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Library - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	2.55
	Total Impact	0	0	0	0	399,567

Library

Bldg - Libraries

Skyline Hills Library ADA / S01043

Council District:	4	**Priority Score:**	N/A
Community Plan:	Skyline - Paradise Hills	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2008 - 2011		619-533-5328
Improv Type:	New		adarvishi@sandiego.gov

Description: This project provides the needed upgrades and ADA compliance improvements to the curb ramps, entrances, door replacements and access route from the parking lot to ensure accessibility under the Americans with Disabilities Act (ADA).

Justification: These improvements are necessary to provide ADA accessibility to the libraries. The existing entry doors did not have electrical door openers, the ramps did not meet with the ADA specifications and requirements and the path from the parking lot also does not meet all of the current ADA requirements.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Library Department budget.

Relationship to General and Community Plans: This project is consistent with the Skyline Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008, and construction was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	55,968	(1,398)	0	0	0	0	0	0	0	0	54,570
Total		55,968	(1,398)	0	0	0	0	0	0	0	0	54,570

Library

Bldg - Libraries

University City Library ADA / S01044

Council District:	1	**Priority Score:**	N/A
Community Plan:	University	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2008 - 2011		619-533-5328
Improv Type:	New		adarvishi@sandiego.gov

Description: This project provides the needed upgrades and ADA compliance improvements to the curb ramps, entrances, door replacements and access route from the parking lot to ensure accessibility compliance under the Americans with Disabilities Act.

Justification: These improvements are necessary to provide ADA accessibility to the libraries. The existing entry doors did not have electrical door openers, the ramps did not meet with the ADA specifications and requirements and the path from the parking lot which does not meet all current ADA requirements.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Library Department budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and construction was completed in Fiscal Year 2010.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	18,950	(1,561)	0	0	0	0	0	0	0	0	17,389
Total		18,950	(1,561)	0	0	0	0	0	0	0	0	17,389

Library

Bldg - Libraries

University Heights Library / S00693

Council District:	3	**Priority Score:**	N/A
Community Plan:	Greater North Park	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Meinhardt, Cynthia
Duration:	2003 - 2018		619-533-5259
Improv Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project would provide for preliminary studies for site identification and design concepts to replace the existing facility located at 4193 Park Boulevard. The study was completed in Fiscal Year 2005.

Justification: The existing facility is too small to provide adequate library services to the community. There are no meeting room facilities, no computer lab, inadequate seating, and limited collection space.

Operating Budget Impact: None. Operation and Maintenance funding for this facility was previously included in the Library budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan, and is in conformance with the City's General Plan.

Schedule: The studies for identifying a new site and design concepts were completed in Fiscal Year 2005.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	207,054	23,571	0	0	0	0	0	0	0	0	230,625
Total		207,054	23,571	0	0	0	0	0	0	0	0	230,625

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Bldg - Libraries				
Balboa Branch Library / S00808	7,702,000	6,955,093	90.3%	This project provides for a new 15,000 square-foot branch library on the current site to replace the existing facility at 4255 Mount Abernathy. The construction phase is currently unfunded.
Kensington/Normal Heights Library / S00795	2,421,530	2,396,530	99.0%	This project provides for a 2,000 square-foot expansion of the existing building at 4121 Adams Avenue. Design and construction phases are currently unfunded.
Mission Hills Branch Library / S00804	19,216,000	16,054,500	83.5%	This project provides for a 15,000 square-foot library at a site adjacent to the Florence Elementary School to better serve the Mission Hills and Hillcrest neighborhoods. Design and construction phases are currently unfunded.
North Park Library / S00798	13,813,291	13,563,291	98.2%	This project provides for a site feasibility study, land acquisition, planning, design, and construction for a new 25,000 square-foot library to replace the existing facility at 3795 31st Street. Design and construction phases are currently unfunded.
Ocean Beach Branch Library / S00806	8,011,360	7,864,860	98.2%	This project provides for a 15,000 square-foot library using the current site and adjacent property to serve the Ocean Beach Community. Design and construction phases are currently unfunded.
Paradise Hills Library / S00810	8,939,533	8,866,448	99.2%	This project provides for a new 15,000 square-foot library at an unspecified site to replace the existing facility located at 5922 Rancho Hills Drive. Design and construction phases are currently unfunded.
Rancho Bernardo Library / S00812	3,504,700	3,467,682	98.9%	This project provides for a 2,500 square-foot expansion to the existing branch library at 17110 Bernardo Center Drive. Construction phase is currently unfunded.
San Carlos Branch Library / S00800	9,274,777	8,526,582	91.9%	This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. Construction phase is currently unfunded.
San Ysidro Branch Library / S00802	12,186,000	11,870,000	97.4%	This project provides for a 15,000 square-foot facility to serve the San Ysidro Community. Design and construction phases are currently unfunded.
Scripps Miramar Library Parking / S01035	1,113,525	1,113,525	100.0%	This project provides for an expansion of the Scripps Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. Design and construction phases are currently unfunded.
Scripps Miramar Ranch Library / S00811	1,126,000	1,090,400	96.8%	This project provides for an expansion of the Scripps Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. Design and construction phases are currently unfunded.
Skyline Hills Library / S00692	16,817,715	12,063,463	71.7%	This project provides for a 15,000 square-foot library expansion to the existing facility located at 480 South Meadowbrook Drive. Construction phase is currently unfunded.
Total - Bldg - Libraries		**93,832,374**		
Total - Library		**93,832,374**		

Park & Recreation

Park & Recreation

Bldg - Community Centers

City Heights Community Park Development Phase 3 / S00661

Council District:	3	**Priority Score:**	N/A
Community Plan:	City Heights	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Winter, James
Duration:	1995 - 2014		619-235-5257
Improv Type:	Replacement		jwinter@sandiego.gov

Description: This project will provide for the design and construction of the Phase III development of City Heights Community Park. Improvements may include open play areas, picnic facilities, additional multi-purpose courts, lighting, landscaping and other amenities.

Justification: This project will provide for the development and expansion of City Heights Community Park. It will provide needed additional recreational facilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: This project is complete.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Mid-City - Park Dev Fund	400109	149,447	5,553	0	0	0	0	0	0	0	0	155,000
Total		149,447	5,553	0	0	0	0	0	0	0	0	155,000

Park & Recreation

Bldg - Community Centers

Mid City Community Clinic / S01023

Council District:	3	**Priority Score:**	N/A
Community Plan:	City Heights (Mid-City)	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Black, Laura
Duration:	2001 - 2013		619-236-6327
Improv Type:	Betterment		lblack@sandiego.gov

Description: This project provides for tenant improvements and renovations to the Mid-City Community Clinic.

Justification: This project will increase health care services to the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: This project is complete.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	10,000	0	0	0	0	0	0	0	0	0	10,000
Total		10,000	0	0	0	0	0	0	0	0	0	10,000

Park & Recreation

Bldg - Community Centers

Rancho Bernardo Recreation Center ADA / S01051

Council District:	5	**Priority Score:**	N/A
Community Plan:	Rancho Bernardo	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2008 - 2013		619-533-4640
Improv Type:	New		agarcia@sandiego.gov

Description: This project provides for accessibility improvements to the facility to meet Americans with Disabilities Act (ADA) and Title 24 requirements. Upgrades will include the replacement of sidewalks and curb ramps, repaving the existing parking lot and painting parking stalls for ADA parking requirements, and replacing restroom doors and door handles, office doors and thresholds.

Justification: These improvements are necessary to meet Americans with Disabilities Act (ADA) and Title 24 requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction were completed in Fiscal Year 2011.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	84,290	13,090	0	0	0	0	0	0	0	0	97,379
Total		84,290	13,090	0	0	0	0	0	0	0	0	97,379

Park & Recreation

Bldg - Other City Facility / Structures

Cliffridge Park Comfort Station ADA / S01045

Council District:	1	**Priority Score:**	N/A
Community Plan:	La Jolla	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2008 - 2012		619-533-5328
Improv Type:	New		adarvishi@sandiego.gov

Description: This project provides the needed upgrades for the Cliffridge Park comfort station to ensure accessibility under the Americans with Disabilities Act (ADA). Improvements will include an accessible path of travel in addition to new drinking fountains and exterior sinks which will conform to the disabled access requirements and will be mounted on the outside of the comfort station.

Justification: These improvements are necessary to provide Americans with Disabilities Act (ADA) accessibility to the comfort station which does not meet all of the current Americans with Disabilities Act (ADA) requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Construction was completed in Fiscal Year 2011. Close out activities are scheduled for Fiscal Year 2012.

Summary of Project Changes: No significant change to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	50,015	(15)	0	0	0	0	0	0	0	0	50,000
La Jolla Urban Comm	400123	77,774	22,226	0	0	0	0	0	0	0	0	100,000
Total		127,789	22,211	0	0	0	0	0	0	0	0	150,000

Park & Recreation

Bldg - Other City Facility / Structures

Kids Copy-Tubman/Chavez Center / S01021

Council District:	4	**Priority Score:**	N/A
Community Plan:	Southeastern San Diego	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	1999 - 2013		619-533-5259
Improv Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project provides for the renovation upgrades to the Tubman/Chavez Center. This facility supports programs in education, health, business training, employment, arts and culture, computers and technology, as well as social recreational events for low to moderate income families.

Justification: This project provides for the renovation of the facility to address safety, accessibility and code requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: This project is complete.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	4,446	0	0	0	0	0	0	0	0	0	4,446
Total		4,446	0	0	0	0	0	0	0	0	0	4,446

Park & Recreation

Bldg - Other City Facility / Structures

Language Academy/Montezuma Elementary Joint Use / S00972

Council District:	7	**Priority Score:**	69
Community Plan:	College Area	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Mahmalji, Samir
Duration:	2009 - 2014		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for design and construction of approximately 1.37 acres at the Language Academy (formerly Montezuma Elementary School) for joint use facilities to supplement existing park acreage in the College Area Community. Improvements may include artificially-turfed multi-purpose sports fields, multi-purpose courts, walkways, landscaping and Americans with Disabilities Act (ADA) accessibility upgrades.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $12,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the College Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2011. Construction will begin contingent upon fund availability.

Summary of Project Changes: No significant change to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
College Area	400127	200,844	14,784	0	0	0	0	0	0	0	0	215,628
General Fixed Assets Fund	100007	4,162	(4,162)	0	0	0	0	0	0	0	0	0
Grant Fund - Federal	600000	0	1,049,210	0	0	0	0	0	0	0	0	1,049,210
Total		205,006	1,059,831	0	0	0	0	0	0	0	0	1,264,838

Park & Recreation

Bldg - Other City Facility / Structures

Mira Mesa ADA / S01039

Council District:	5	**Priority Score:**	N/A
Community Plan:	Mira Mesa	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2008 - 2013		619-533-4640
Improv Type:	New		agarcia@sandiego.gov

Description: This project provides for the upgrade of the recreational facility for Americans with Disabilities Act (ADA) standards, including replacing sidewalks and curb ramps, replacing restroom doors, office doors, thresholds, and door handles.

Justification: Accessibility upgrades are necessary to meet Americans with Disabilities Act (ADA) and Title 24 requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction were completed in Fiscal Year 2011.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	137,149	1,526	0	0	0	0	0	0	0	0	138,675
Total		137,149	1,526	0	0	0	0	0	0	0	0	138,675

Park & Recreation

Bldg - Other City Facility / Structures

Montgomery Academy Joint Use Improvements / S00973

Council District:	6	**Priority Score:**	N/A
Community Plan:	Linda Vista	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2009 - 2014		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for the construction of approximately three acres of joint use play fields at the Montgomery Academy and associated Americans with Disabilities Act (ADA) improvements to comply with all State and federal accessibility guidelines and City standards. Phase I amenities may include a turfed multi-purpose sports field, security lighting, decomposed granite running track, accessibility improvements, signage, site furnishings and miscellaneous landscaping. Phase II amenities may include picnic shelters, site furnishings, accent plantings and enhanced gateway treatments.

Justification: Development of this project is a Site Development Permit condition of the Pacific Ridge Apartment Homes to satisfy population-based park acreage requirements in accordance with the City's General Plan standards for the anticipated population generated by the residential development. Additionally, it provides joint-use recreational facilities in a community deficient in population-based park and recreation facilities.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $38,600 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2011. Construction began in Fiscal Year 2011 and will be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Linda Vista Urban Comm	400113	62,318	632,682	0	0	0	0	0	0	0	0	695,000
Total		62,318	632,682	0	0	0	0	0	0	0	0	695,000

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Park & Recreation - GENERAL FUND	FTEs	0.00	0.30	0.30	0.30	0.30
	Total Impact	0	36,062	37,316	37,972	38,689

Park & Recreation

Bldg - Other City Facility / Structures

Museum of Man Roof Replacement / S11101

Council District:	3	**Priority Score:**	86
Community Plan:	Balboa Park	**Priority Category:**	High
Project Status:	Created	**Contact Information:**	Darvishi, Ali
Duration:	2011 - 2013		619-533-5328
Improv Type:	Replacement - Rehab		adarvishi@sandiego.gov

Description: This project is intended to restore the integrity of the museum, stop the roof leakages, fix the museum ornamentation, restore the historic carports, protect the the public safety and minimize costly maintenance. The scope of work includes the following: re-roof the Administration Building, re-roof the clay tile roof on the south side of the quadrangle (re-use existing tile), re-roof and partially reconstruct the carport between the north wing and the administration building (re-use existing tiles), re-roof the north wing of the main museum including the built-up roof, restore ornamentation, restore windows, repair and/or reseal tile domes, replace finial on western quadrangle entrance, and other miscellaneous restoration items including the replacement of two curb ramps.

Justification: This project will restore the integrity of the museum, stop the roof leakages, fix the museum ornamentation, restore the historic carports, protect the public safety and minimize costly maintenance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: City Council Resolution R-306368, dated December 7, 2010, authorized the addition of this project to the Capital Improvement Program and established the initial budget of $1,480,976.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	27,517	1,083,459	0	0	0	0	0	0	0	0	1,110,976
CIP Contributions from General Fund	400265	0	1,259	0	0	0	0	0	0	0	0	1,259
Regional Park Improvements Fund	200391	0	350,000	0	0	0	0	0	0	0	0	350,000
Unappropriated Reserve - Balboa Park CIP Fund	200215	0	18,741	0	0	0	0	0	0	0	0	18,741
Total		27,517	1,453,459	0	0	0	0	0	0	0	0	1,480,976

Park & Recreation

Bldg - Other City Facility / Structures

North Crown Point Gazebo Replacement / S10020

Council District:	2	**Priority Score:**	74
Community Plan:	Mission Bay Park	**Priority Category:**	Medium
Project Status:	Technically completed	**Contact Information:**	Darvishi, Ali
Duration:	2009 - 2019		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project provides for the demolition of the four existing gazebos, the design and construction of a new picnic shelter area, including concrete pad, site furniture, and one or multiple shelters, and upgrades to the existing associated paths of travel at North Crown Point.

Justification: The existing gazebos have termite damage and the wood frames have been partially removed. Site improvements are necessary to comply with federal and State safety and accessibility guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2011.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Mission Bay Improvements Fund	200386	287,152	(22,152)	0	0	0	0	0	0	0	0	265,000
Private & Others Contrib-CIP	400264	0	30,000	0	0	0	0	0	0	0	0	30,000
Total		287,152	7,848	0	0	0	0	0	0	0	0	295,000

Park & Recreation

Bldg - Other City Facility / Structures

Ocean Beach Recreation Center ADA Improvements / S01094

Council District:	2	**Priority Score:**	N/A
Community Plan:	Ocean Beach	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2009 - 2020		619-533-4640
Improv Type:	New		agarcia@sandiego.gov

Description: This project provides for the upgrade of the recreational facility located at 4726 Santa Monica Boulevard to comply with Americans with Disabilities Act (ADA) standards, including replacing sidewalks and curb ramps, replacing restroom stall doors and door handles, repaving existing lots and repainting parking stalls for Americans with Disabilities Act (ADA) parking.

Justification: Accessibility upgrades are necessary to meet Americans with Disabilities Act (ADA) and Title 24 requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction were completed in Fiscal Year 2011.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	269,338	0	0	0	0	0	0	0	0	0	269,338
Total		269,338	0	0	0	0	0	0	0	0	0	269,338

Park & Recreation

Bldg - Parks - Recreation/Pool Centers

Colina Del Sol Pool ADA / S01047

Council District:	3	**Priority Score:**	N/A
Community Plan:	Eastern Area (Mid-City)	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2008 - 2013		619-533-4640
Improv Type:	New		agarcia@sandiego.gov

Description: This project provides for improvements to meet Americans with Disabilities Act requirements for the Colina del Sol Swimming Pool.

Justification: Improvements to the facility will enhance accessibility for all users.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: This project was cancelled.

Summary of Project Changes: Colina del Sol was cancelled at the request of the client department. This project will be closed and remaining funds were reallocated for other funding priorities.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	4,610	(4,610)	0	0	0	0	0	0	0	0	0
Total		4,610	(4,610)	0	0	0	0	0	0	0	0	0

Park & Recreation

Bldg - Parks - Recreation/Pool Centers

Memorial Pool ADA Improvements / S01049

Council District:	8	**Priority Score:**	N/A
Community Plan:	Southeastern San Diego	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Garcia, Alex
Duration:	2008 - 2013		619-533-4640
Improv Type:	New		agarcia@sandiego.gov

Description: This project provides for American with Disabilities Act (ADA) improvements to the pool complex which include providing a path of travel from public transportation and parking lot to the main building and site amenities, improvements to interior and exterior women's and men's restrooms including dressing rooms, lavatories, toilets, urinals, showers, and to the spectator area.

Justification: These improvements are necessary to meet Americans with Disabilities Act (ADA) and Title 24 requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: The project construction started in Fiscal Year 2010 and was completed in Fiscal Year 2011.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	237,742	(2,306)	0	0	0	0	0	0	0	0	235,437
Total		237,742	(2,306)	0	0	0	0	0	0	0	0	235,437

Park & Recreation

Bldg - Parks - Recreation/Pool Centers

NTC Aquatic Center / S10000

Council District:	2	**Priority Score:**	56
Community Plan:	Peninsula	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	Mahmalji, Samir
Duration:	2011 - 2014		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project will provide for the planning and design of a new aquatic facility center at Naval Training Center Park. The proposed facility will include, but will not be limited to, two competitive and recreational pools, a leisure pool with water playground features, spectator seating deck, bath house facility, and associated site improvements.

Justification: This project will contribute to satisfying the recreation facility requirement set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's design has not been completed or approved. Therefore, operational cost estimate will be available upon completion of the conceptual design.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Schematic design and environmental documents are scheduled for completion in Fiscal Year 2013. Final design and construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
NTC RdA Contribution to CIP	200619	329,807	116,919	0	0	0	0	0	0	0	0	446,726
Total		329,807	116,919	0	0	0	0	0	0	0	0	446,726

Park & Recreation

Bldg - Parks - Recreation/Pool Centers

South Clairemont Recreation Center ADA Kitchen Upg / S10134

Council District:	6	**Priority Score:**	N/A
Community Plan:	Clairemont Mesa	**Priority Category:**	N/A
Project Status:	Created	**Contact Information:**	Montoya, John
Duration:	2011 - 2012		619-525-8544
Improv Type:	Betterment		jmontoya@sandiego.gov

Description: This project will remove accessible barriers and bring the kitchen within the South Clairemont Recreation Center into compliance with the American's with Disabilities Act (ADA). The project includes the replacement of all kitchen cabinets, sink and plumbing, electrical components, counter tops and a pass through between the kitchen and the adjacent activity room. New flooring will be installed and the entire kitchen area repainted.

Justification: The project will remove accessible barriers and make the kitchen fully ADA compliant, enabling citizens with disabilities to utilize the kitchen facilities within the recreation center.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Project is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: No significant changes has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	0	40,000	0	0	0	0	0	0	0	0	40,000
Grant Fund - Federal	600000	26,530	32,470	0	0	0	0	0	0	0	0	59,000
Total		26,530	72,470	0	0	0	0	0	0	0	0	99,000

Park & Recreation

Bldg - Parks - Recreation/Pool Centers

Swanson Standley Pool ADA Improvements / S01050

Council District:	1	**Priority Score:**	N/A
Community Plan:	University	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2008 - 2013		619-533-4640
Improv Type:	New		agarcia@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) improvements to the Swanson Standley Pool and includes providing a path of travel from public transportation and parking lot to the main building. Site amenities include improvements to the spectator area and to the interior and exterior women's and men's restrooms which will include dressing rooms, lavatories, toilets, urinals, and showers.

Justification: These improvements are necessary to meet ADA and Title 24 requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2010 and was completed in Fiscal Year 2011.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	250,905	0	0	0	0	0	0	0	0	0	250,905
Total		250,905	0	0	0	0	0	0	0	0	0	250,905

Park & Recreation

Bldg - Parks - Regional Sports Facility

ADA Mid City Community Gym / S01048

Council District:	3	**Priority Score:**	N/A
Community Plan:	City Heights (Mid-City)	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2008 - 2013		619-533-4640
Improv Type:	New		agarcia@sandiego.gov

Description: This project provides for upgrades to the Mid City Community Gym facility in accordance with the Americans with Disabilities Act (ADA) standards, including replacing sidewalks and curb ramps, replacing restroom doors, office doors, door handles, repaving existing lot and repainting parking stalls for Americans with Disabilities Act (ADA) parking.

Justification: Accessibility upgrades are necessary to meet Americans with Disabilities Act (ADA) and Title 24 requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction were completed in Fiscal Year 2011.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	267,870	0	0	0	0	0	0	0	0	0	267,870
Total		267,870	0	0	0	0	0	0	0	0	0	267,870

Park & Recreation

Bldg - Parks - Regional Sports Facility

Ballpark and Redevelopment Project Infrastructure / S01079

Council District:	2	**Priority Score:**	N/A
Community Plan:	Centre City - East Village	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Tracanna, John
Duration:	2002 - 2011		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for a new open-air, multiple-use baseball facility in downtown San Diego with approximately 42,000 fixed seats and an Outfield Park, and for the associated infrastructure improvements. Infrastructure improvements include parking, new realigned and repaved roadways, relocation of utilities, storm drain improvements, and streetscape and landscape improvements. The ballpark site is bounded by 7th Avenue, J Street, 10th Avenue, and Harbor Drive. This project is part of a larger redevelopment effort.

Justification: On November 3, 1998, San Diego voters approved a proposition allowing the City to enter into an agreement with the San Diego Padres to redevelop the eastern area of downtown with a multiple-use ballpark as the anchor tenant. Subject to the provisions of this agreement, the City shall provide not more than $225,000,000 toward the construction of the Ballpark Project. The City's contribution will be made from the proceeds from a lease revenue bond type financing and cash.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition began in Fiscal Year 1999. Construction began in Fiscal Year 2000, was suspended in October 2000 due to certain outstanding litigation related to the project, and re-commenced in February 2002. The project was completed in April 2004.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Ballpark Infra-2001 Bonds	400159	3,011,558	0	0	0	0	0	0	0	0	0	3,011,558
Ballpark Land/Infr-Padres	400165	2,746,736	253,264	0	0	0	0	0	0	0	0	3,000,000
Ballpark Land/Infra-Port	400161	11,970,871	29,129	0	0	0	0	0	0	0	0	12,000,000
Historical Fund	X999	17,277,342	0	0	0	0	0	0	0	0	0	17,277,342
Total		35,006,507	282,393	0	0	0	0	0	0	0	0	35,288,900

Park & Recreation

Drainage - Best Mgt Practices (BMPs)

Chollas Creek Enhancement / S00686

Council District:	3, 4	**Priority Score:**	N/A
Community Plan:	Southeastern San Diego	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Matter, Gene
Duration:	2005 - 2010		858-541-4346
Improv Type:	Betterment		rmatter@sandiego.gov

Description: This project provides for the removal of concrete sections of the channel, the widening of the floodplain, and the creation and restoration of wetland and transitional upland habitats. These improvements will be designed to re-establish the natural structure, dynamics, and hydrologic functions within applicable creek segments and restore affected beneficial uses.

Justification: This project will implement portions of the Chollas Creek Enhancement Program, as adopted by the City Council on May 14, 2002, and will help achieve Municipal Storm Water Permit compliance through improved water quality in Chollas Creek.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2005 and was completed in Fiscal Year 2006. Construction was completed in calendar year 2007.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	52,142	17,358	0	0	0	0	0	0	0	0	69,500
Historical Fund	X999	1,854,299	0	0	0	0	0	0	0	0	0	1,854,299
Total		1,906,441	17,358	0	0	0	0	0	0	0	0	1,923,799

Park & Recreation

Drainage - Channels

Famosa Slough Salt Marsh Creation / S00605

Council District:	2	**Priority Score:**	N/A
Community Plan:	Peninsula	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Deangelis, Jeannette
Duration:	2003 - 2012		619-533-5497
Improv Type:	Betterment		jdeangelis@sandiego.gov

Description: The 0.64 acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The mitigation is a required component of the Storm Water Department's channel clearing efforts to prevent flooding in the Sorrento Valley area, and restoration of this site will enhance the functions and values of this important biological resource consistent with a variety of City policies and objectives.

Justification: The 0.64 acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The Famosa Slough was chosen as the mitigation site because opportunities for coastal salt marsh mitigation in the Los Penasquitos Lagoon have been exhausted. This option utilizes an available, City-owned site within the Coastal Zone and is consistent with the 1993 Famosa Slough Enhancement Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and the Famosa Slough Enhancement Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2005. Construction was completed in Fiscal Year 2005. The five year maintenance and monitoring period began in Fiscal Year 2006 and was anticipated to end in Fiscal Year 2011. In order to obtain site approval from the Resource Agencies, a sixth year of maintenance and monitoring will be required due to soil conditions and below average rainfall.

Summary of Project Changes: No change to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	242,000	0	0	0	0	0	0	0	0	0	242,000
TransNet Extension Congestion Relief Fund	400169	58,796	12,204	0	0	0	0	0	0	0	0	71,000
Total		300,796	12,204	0	0	0	0	0	0	0	0	313,000

Park & Recreation

Drainage - Channels

San Diego River Dredging-Qualcomm Way to SR163 / S00606

Council District:	6	**Priority Score:**	69
Community Plan:	Mission Valley	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2005 - 2012		619-533-7482
Improv Type:	Betterment		jbatta@sandiego.gov

Description: This project provides for removal of a small island of sediment within the San Diego River near the Murray Creek outfall at the western end of Hazard Center Drive.

Justification: This project will protect adjacent property from potential flooding during rain events.

Operating Budget Impact: Soundings of the river and other ancillary costs related to maintaining the San Diego River channel between State Route 163 and Qualcomm Way are part of the maintenance obligations of the First San Diego River Improvement Project Maintenance Assessment District. No operating budget impact associated with removal of this small sediment island is anticipated.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and the First San Diego River Improvement Project Natural Resource Management Plan and is in conformance with the City's General Plan.

Schedule: Design and environmental studies for the removal of sediment from the Murray Creek outfall in the San Diego River were completed in Fiscal Year 2010. Dredging of this area is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
First SD River Imp. Project CIP Fund	200054	207,999	217,001	0	0	0	0	0	0	0	0	425,000
Total		207,999	217,001	0	0	0	0	0	0	0	0	425,000

Park & Recreation

Drainage - Storm Drain Pipes

Marston Point/Balboa Park Storm Drain Repair / S10085

Council District:	3	**Priority Score:**	38
Community Plan:	Balboa Park	**Priority Category:**	Medium
Project Status:	Created	**Contact Information:**	Mahmalji, Samir
Duration:	2009 - 2016		619-533-5301
Improv Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for evaluation, design and construction to repair a damaged storm drain in the Marston Point parking lot area.

Justification: The damaged storm drain causes a portion of the Marston Point parking lot area to flood and remain under water for several days after rain events. This project will repair the damaged storm drain to prevent future flooding.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009. Construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	0	50,000	0	0	0	0	0	0	0	0	50,000
Total		0	50,000	0	0	0	0	0	0	0	0	50,000

Park & Recreation

Golf Courses

Balboa Park Golf Course / AEA00002

Council District:	3	**Priority Score:**	Annual
Community Plan:	Balboa Park	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Bragado, Alex
Duration:	2010 - 2020		858-552-1635
Improv Type:	Betterment		abragado@sandiego.gov

Description: This annual allocation provides for unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Balboa Park which may include minor replacements of existing golf course building structures and golf course fairway and green systems.

Justification: This annual allocation will provide for a capital assets cost-avoidance program allowing for timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: City Council Resolution R-306368, adopted November 30, 2010, authorized the re-allocation of $370,000 ($350,000 from the Regional Park Fund; $18,741 from T.O.T. and $1,259 from Contributions from General Fund) to the Museum of Man Roof Replacement project, S11101. An increase of $300,000 of Balboa Park Golf Course funds was added in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Balboa Park Golf Course CIP Fund	700044	109,013	490,987	300,000	0	0	0	0	0	0	0	900,000
CIP Contributions from General Fund	400265	16,998	6,743	0	0	0	0	0	0	0	0	23,741
Historical Fund	X999	13,371	0	0	0	0	0	0	0	0	0	13,371
Unappropriated Reserve - Balboa Park CIP Fund	200215	274,978	12,839	0	0	0	0	0	0	0	0	287,817
Total		414,360	510,570	300,000	0	0	0	0	0	0	0	1,224,929

Park & Recreation

Golf Courses

Balboa Park Golf Course Irrigation System / S00632

Council District:	3	**Priority Score:**	N/A
Community Plan:	Balboa Park	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2009 - 2013		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project provides for a new irrigation system for the 18-hole and 9-hole golf courses at Balboa Park.

Justification: The existing irrigation system is antiquated, deteriorated, and inefficient.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2011. Construction began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Balboa Park Golf Course CIP Fund	700044	3,344,474	455,526	0	0	0	0	0	0	0	0	3,800,000
Private & Others Contrib-CIP	400264	0	207,332	0	0	0	0	0	0	0	0	207,332
Total		3,344,474	662,858	0	0	0	0	0	0	0	0	4,007,332

Park & Recreation

Golf Courses

Balboa Park Golf Course Parking Lot & Improvements / S00614

Council District:	3	**Priority Score:**	56
Community Plan:	Balboa Park	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	1994 - 2016		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for a master plan, design, and construction of a new clubhouse and a parking lot at the Balboa Park Golf Course.

Justification: Currently the clubhouse is inadequate and there is insufficient parking available to serve users of the golf course.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan, East Mesa Precise Plan, and is in conformance with the City's General Plan.

Schedule: Preliminary assessments are complete. Design began in Fiscal Year 2011. Construction will be scheduled when the remaining funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Balboa Park Golf Course CIP Fund	700044	213,494	924,626	0	0	0	0	0	0	0	0	1,138,120
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	6,900,000	6,900,000
Total		213,494	924,626	0	0	0	0	0	0	0	6,900,000	8,038,120

Park & Recreation

Golf Courses

Balboa Park Golf Course Step/Handrail Replacement / S00626

Council District:	3	**Priority Score:**	N/A
Community Plan:	Balboa Park	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Darvishi, Ali
Duration:	2004 - 2012		619-533-5328
Improv Type:	Replacement - Rehab		adarvishi@sandiego.gov

Description: This project provides for the replacement of existing wooden steps with concrete steps and the installation of hand railings on the 18-hole golf course at Balboa Park.

Justification: Replacement of existing, worn wooden steps with concrete steps and hand rails is needed for safety precautions.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Phase I construction began in Fiscal Year 2008 and was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Balboa Park Golf Course CIP Fund	700044	108,684	141,316	0	0	0	0	0	0	0	0	250,000
Total		108,684	141,316	0	0	0	0	0	0	0	0	250,000

Park & Recreation

Golf Courses

Mission Bay Golf Course & Practice Cntr Landscape / S01089

Council District:	6	**Priority Score:**	N/A
Community Plan:	Mission Bay Park	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Darvishi, Ali
Duration:	2004 - 2012		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project provides for new landscaping at the Mission Bay Golf Course and Practice Center.

Justification: Some areas of the existing landscape within Mission Bay Golf Course and Practice Center are aged and dying and in need of augmentation. This project is needed to address the impacted areas to provide a more uniform and healthy plant material.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and construction are on hold pending development of a master plan. Development of the master plan began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	705	99,295	0	0	0	0	0	0	0	0	100,000
Total		705	99,295	0	0	0	0	0	0	0	0	100,000

Park & Recreation

Golf Courses

Mission Bay Golf Course Driving Range Upgrade / S10043

Council District:	6	**Priority Score:**	N/A
Community Plan:	Mission Bay Park	**Priority Category:**	N/A
Project Status:	Created	**Contact Information:**	Darvishi, Ali
Duration:	2010 - 2020		619-533-5328
Improv Type:	New		adarvishi@sandiego.gov

Description: This project provides for upgrade of the existing driving range. Improvements include relocating light poles, replacing underground wiring, demolition of the existing Driving Range Building, and construction and relocation of a new Driving Range Building.

Justification: The existing driving range at Mission Bay Golf Course and Practice Center is outdated and in need of complete overhaul. This project will provide for upgrades needed to bring this facility up to acceptable golfing standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and construction on hold pending the development of a master plan. Development of the master plan began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	0	1,000,000	0	0	0	0	0	0	0	0	1,000,000
Total		0	1,000,000	0	0	0	0	0	0	0	0	1,000,000

Park & Recreation

Golf Courses

Mission Bay Golf Course New Irrigation System / S00629

Council District:	2, 6	**Priority Score:**	N/A
Community Plan:	Mission Bay Park	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Darvishi, Ali
Duration:	2007 - 2012		619-533-5328
Improv Type:	New		adarvishi@sandiego.gov

Description: This project provides for a new irrigation system for the Mission Bay Golf Course and practice center.

Justification: This project provides for replacement of the existing, antiquated, deteriorated, and inefficient irrigation system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and construction are planned for Fiscal Year 2013.

Summary of Project Changes: This project will be closed and a new project established in Fiscal Year 2013.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	843	99,157	0	0	0	0	0	0	0	0	100,000
Total		843	99,157	0	0	0	0	0	0	0	0	100,000

Park & Recreation

Golf Courses

Mission Bay Golf Course New Practice Area Upgrade / S00628

Council District:	2, 6	**Priority Score:**	N/A
Community Plan:	Mission Bay Park	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Darvishi, Ali
Duration:	2007 - 2009		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project provides for the demolition of existing, dilapidated miniature golf facilities (Phase I) and the construction of additional practice areas at the Mission Bay Golf Course (Phase II).

Justification: The proposed area is in a state of disrepair, does not meet current code requirements and poses a potential safety hazard.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Phase I design and construction were completed in Fiscal Year 2008. Phase II design will be included in a future master plan project.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	139,336	260,664	0	0	0	0	0	0	0	0	400,000
Total		139,336	260,664	0	0	0	0	0	0	0	0	400,000

Park & Recreation

Golf Courses

Mission Bay Golf Course Practice Cntr Bldg Improve / S01090

Council District:	2, 6	**Priority Score:**	N/A
Community Plan:	Mission Bay Park	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2004 - 2014		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project provides for the demolition of the existing, antiquated building and installation of temporary trailers at the Mission Bay Golf Course Practice Center. Design and construction of the new practice center, parking lot and clubhouse will be scheduled upon identification of funding.

Justification: These improvements are necesssary to comply with current codes, address maintenance needs, and increase the viability of identifying potential future lessees.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Demolition of the existing facilities is scheduled in Fiscal Year 2012. Purchase and installation of the temporary trailers is scheduled to begin in Fiscal Year 2012 and completed in Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	0	400,000	0	0	0	0	0	0	0	0	400,000
Total		0	400,000	0	0	0	0	0	0	0	0	400,000

Park & Recreation

Golf Courses

Mission Bay Golf Course Renovation/Reconstruction / S11010

Council District:	6	**Priority Score:**	54
Community Plan:	Mission Bay Park	**Priority Category:**	Medium
Project Status:	Created	**Contact Information:**	Darvishi, Ali
Duration:	2011 - 2014		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project provides for master planning, design and construction of Mission Bay Golf Course. Work will include renovation and reconstruction of the existing course and will consist of new landscaping and irrigation, upgraded electrical and lighting system, drainage improvements, installation of cart paths near tee boxes and improvements to the signage, fencing, and sand bunkers. Other relevant items of work for the overall improvements to the conditions of play will also be included.

Justification: This project is needed to provide the long awaited improvements to the 18-hole golf course. For example, the new computerized irrigation system will replace a system that is outdated, inefficient and wasteful and does not meet current or future water restriction requirements. These improvements will help bring the golf course to within industry standards for municipal golf courses. The actual design and construction costs will be determined upon completion and recommendation of the master plan.

Operating Budget Impact: Operation and maintenance funding for this project will be included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: The master plan began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2014. Design is scheduled to begin in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	5,666	454,334	0	0	0	0	540,000	3,000,000	0	0	4,000,000
Total		5,666	454,334	0	0	0	0	540,000	3,000,000	0	0	4,000,000

Park & Recreation

Golf Courses

Mission Bay Golf Course and Practice Center / AEA00003

Council District:	6	**Priority Score:**	Annual
Community Plan:	Mission Bay Park	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Bragado, Alex
Duration:	2010 - 2020		858-552-1635
Improv Type:	Betterment		abragado@sandiego.gov

Description: This annual allocation provides for the unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Mission Bay.

Justification: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: An increase of $300,000 of Mission Bay Golf Course funds was added in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	0	600,000	300,000	0	0	0	0	0	0	0	900,000
Total		0	600,000	300,000	0	0	0	0	0	0	0	900,000

Park & Recreation

Golf Courses

Torrey Pines GC Clubhouse Starter Booth & Fence / S00631

Council District:	1	**Priority Score:**	N/A
Community Plan:	University	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Darvishi, Ali
Duration:	2008 - 2010		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project will provide for the installation of a new fabricated starter booth and cart screen fencing.

Justification: The facilities are in need of improvements prior to the U.S. Open held in June of 2008.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Project is completed.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Torrey Pines Golf Course CIP Fund	700045	84,280	0	0	0	0	0	0	0	0	0	84,280
Total		84,280	0	0	0	0	0	0	0	0	0	84,280

Park & Recreation

Golf Courses

Torrey Pines Golf Course / AEA00001

Council District:	1	**Priority Score:**	Annual
Community Plan:	University	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Bragado, Alex
Duration:	2010 - 2020		858-552-1635
Improv Type:	Betterment		abragado@sandiego.gov

Description: This annual allocation provides for the unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Torrey Pines.

Justification: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: An increase of $1,100,000 of Torrey Pines Golf Course funds was added in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Torrey Pines Golf Course CIP Fund	700045	576,036	93,964	1,100,000	0	0	0	0	0	0	0	1,770,000
Total		576,036	93,964	1,100,000	0	0	0	0	0	0	0	1,770,000

Park & Recreation

Golf Courses

Torrey Pines Golf Course Clubhouse Maintenance / S00630

Council District:	1	**Priority Score:**	N/A
Community Plan:	University	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Darvishi, Ali
Duration:	2007 - 2012		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project provides for improvements to the building exterior, decking areas, walkways and landscaping of the clubhouse.

Justification: The clubhouse is in need of maintenance prior to the U.S. Open being held in June of 2008.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2007 and was completed in Fiscal Year 2008.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Torrey Pines Golf Course CIP Fund	700045	475,316	174,684	0	0	0	0	0	0	0	0	650,000
Total		475,316	174,684	0	0	0	0	0	0	0	0	650,000

Park & Recreation

Golf Courses

Torrey Pines Golf Course Irrigate & Fence Upgrades / S01065

Council District:	1	**Priority Score:**	N/A
Community Plan:	University	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Darvishi, Ali
Duration:	2008 - 2012		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project provides for improvements to the existing irrigation system and the perimeter fence at the maintenance area and along Torrey Pines Golf Course.

Justification: Irrigation improvements with advanced irrigation replacement heads and improved irrigation timing field computers will provide better watering coverage, improved efficiency and irrigation reliability.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: This project has been cancelled.

Summary of Project Changes: This project has been cancelled. This project is no longer in consideration and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Torrey Pines Golf Course CIP Fund	700045	7,988	242,012	0	0	0	0	0	0	0	0	250,000
Total		7,988	242,012	0	0	0	0	0	0	0	0	250,000

Park & Recreation

Golf Courses

Torrey Pines Golf Course-Reconstruction 18 Holes / S01082

Council District:	1	**Priority Score:**	N/A
Community Plan:	University	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2003 - 2012		619-533-5328
Improv Type:	New		adarvishi@sandiego.gov

Description: This project provides for course improvements at the Torrey Pines Municipal Golf Course (North Course), which includes construction of a new wash rack facility and a sand storage bin.

Justification: This project provides needed reconstruction and improvements of an 18-hole golf course.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction of the wash rack facility and sand storage bin were completed in Fiscal Year 2008. This project is complete.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Torrey Pines Golf Course CIP Fund	700045	655,166	1,542,520	0	0	0	0	0	0	0	0	2,197,686
Total		655,166	1,542,520	0	0	0	0	0	0	0	0	2,197,686

Park & Recreation

Golf Courses

Torrey Pines N & S Course Restroom Replacement / S00749

Council District:	1	**Priority Score:**	N/A
Community Plan:	University	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Darvishi, Ali
Duration:	2002 - 2011		619-533-5328
Improv Type:	Replacement		adarvishi@sandiego.gov

Description: This project provides for demolition of the existing restroom adjacent to the sixth hole on the North Course, and the existing restrooms immediately north of and between the fifth and second holes on the South Course. They will be replaced with new, modern restrooms.

Justification: Existing facilities are in need of replacement due to ongoing costly repairs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan, and it is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2003. Construction began in Fiscal Year 2003 and was completed in Fiscal Year 2004.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Torrey Pines Golf Course CIP Fund	700045	422,658	327,342	0	0	0	0	0	0	0	0	750,000
Total		422,658	327,342	0	0	0	0	0	0	0	0	750,000

Park & Recreation

Golf Courses

Torrey Pines North and South Course Golf Paths / S10045

Council District:	1	**Priority Score:**	N/A
Community Plan:	University	**Priority Category:**	N/A
Project Status:	Created	**Contact Information:**	Darvishi, Ali
Duration:	2010 - 2020		619-533-5328
Improv Type:	New		adarvishi@sandiego.gov

Description: This project provides for the replacement of damaged portions of the existing cart paths within Torrey Pines Golf Course. This project also provides for construction of the missing paths and reconstruction of portions of the paths that are too narrow for motorized carts.

Justification: The original cart paths were constructed decades ago for use by manual golf carts. Today's golf courses including Torrey Pines Golf Course use motorized golf carts which are wider and heavier than their original counterparts. As a result of years of use, some portions of the existing cart paths within Torrey Pines Golf Course are cracked, severely worn out and otherwise damaged beyond repair. This project will remove and reconstruct the damaged portions of the cart paths. In addition, some portions of the existing cart paths are too narrow and need to be widened to accommodate today's golf carts. This project is needed to address these areas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction on hold pending a needs assessment.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Torrey Pines Golf Course CIP Fund	700045	0	800,000	0	0	0	0	0	0	0	0	800,000
Total		0	800,000	0	0	0	0	0	0	0	0	800,000

Park & Recreation

Golf Courses

Torrey Pines S Golf Course Restroom Improvements / S00627

Council District:	1	**Priority Score:**	N/A
Community Plan:	University	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Darvishi, Ali
Duration:	2008 - 2010		619-533-5328
Improv Type:	Replacement		adarvishi@sandiego.gov

Description: This project provides for restroom improvements for the Torrey Pines South Golf Course.

Justification: This project provides needed reconstruction and improvements to existing restrooms.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project implements the recommendations found in the University Community Plan, and is in conformance with with City's General Plan.

Schedule: Design began and was completed in Fiscal Year 2008.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Torrey Pines Golf Course CIP Fund	700045	179,194	(1,165)	0	0	0	0	0	0	0	0	178,028
Total		179,194	(1,165)	0	0	0	0	0	0	0	0	178,028

Park & Recreation

Parks - Community

Black Mountain Ranch Community Park / S00639

Council District:	1	**Priority Score:**	N/A
Community Plan:	Black Mountain Ranch, Torrey Highlands	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Oliver, Kevin
Duration:	2003 - 2013		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for the acquisition, design and construction of a 30 useable-acre community park serving the Black Mountain Ranch and Torrey Highlands communities. Phase I includes the construction of 13 acres, including the athletic fields and a parking lot. Phase II will complete the remaining 17 acres and its associated amenities. The project costs are dependent upon all developments within the Black Mountain Ranch and Torrey Highlands communities providing their fair share toward the costs of the park.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan and provide additional park acreage in a community that is deficient of park land. The community park will provide for additional recreational opportunities to the community.

Operating Budget Impact: Operation and maintenance funding for Phase I (13 acres) of this facility was previously included in the Park and Recreation budget. The remaining 17 acres and amenities require an ongoing operational budget for non-personnel expenses. The current cost estimate of $268,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch and Torrey Highlands Subarea (Community) Plans and is in conformance with the City's General Plan.

Schedule: Phase I construction was completed in Fiscal Year 2006. Phase II of this project is scheduled to begin in Fiscal Year 2013. Project schedule is dependent upon the development within the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	4,055,743	145,698	0	0	11,885,216	0	0	0	0	0	16,086,657
Torrey Highlands	400094	1,258,784	350,000	0	0	0	0	0	0	0	0	1,608,784
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	200,000	200,000
Total		5,314,527	495,698	0	0	11,885,216	0	0	0	0	200,000	17,895,441

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact	0	0	268,000	268,000	268,000

Park & Recreation

Parks - Community

Canyonside Community Park / S00637

Council District:	1	**Priority Score:**	N/A
Community Plan:	Rancho Penasquitos	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2001 - 2014		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for upgrading existing lighting at Canyonside Community Park Sportsfield no. 1.

Justification: Additional lighting is needed to upgrade the lighting levels at Canyonside Community Park Sportsfield no. 1.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan, and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2002. Construction was completed Fiscal Year 2003.

Summary of Project Changes: This project was completed in Fiscal Year 2003. This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Blk Mtn Ranch Dev Agreement	400245	50,066	(66)	0	0	0	0	0	0	0	0	50,000
Penasquitos East-Pk Dev Fund	400106	11,000	0	0	0	0	0	0	0	0	0	11,000
Public/Private Partnership Fund	200376	13,000	0	0	0	0	0	0	0	0	0	13,000
Total		74,066	(66)	0	0	0	0	0	0	0	0	74,000

Park & Recreation

Parks - Community

Canyonside Community Park / S00768

Council District:	1	**Priority Score:**	N/A
Community Plan:	Rancho Penasquitos	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2008 - 2014		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the conversion of existing, outdated, luminaries to energy efficient luminaries at Canyonside Community Park Sports fields 6 through 9.

Justification: Upgrading light levels to current safety standards would provide for better lumination of the sportsfields for recreational users.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Canyonside Community Park General Development Plan, the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2008 and was completed in Fiscal Year 2011.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Blk Mtn Ranch Dev Agreement	400245	140,000	0	0	0	0	0	0	0	0	0	140,000
Penasquitos East-Pk Dev Fund	400106	111,478	93,522	0	0	0	0	0	0	0	0	205,000
Total		251,478	93,522	0	0	0	0	0	0	0	0	345,000

Park & Recreation

Parks - Community

Carmel Valley Community Park South-Neighborhood8A / S00750

Council District:	1	**Priority Score:**	N/A
Community Plan:	Carmel Valley, Torrey Hills (Sorrento Hills)	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2004 - 2012		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for developing a 15 useable acre community park in the Torrey Hills and Carmel Valley Neighborhoods south of State Route 56, located in Carmel Valley Neighborhood 8A.

Justification: This project will contribute to satisfying the population-based park acreage requirements of the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Neighborhood 8A Precise Plan, the Carmel Valley and Torrey Hills Community Plans, and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2008 and was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed at the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Carmel Valley South FBA	400087	7,415,329	544,916	0	0	0	0	0	0	0	0	7,960,245
Torrey Hills Park Dev Fund	400108	11,000	0	0	0	0	0	0	0	0	0	11,000
Torrey Reserve Gateway Dev Con	400199	2,006,596	0	0	0	0	0	0	0	0	0	2,006,596
Total		9,432,925	544,916	0	0	0	0	0	0	0	0	9,977,841

Park & Recreation

Parks - Community

Carmel Valley Community Park South-Rec Bldg/OcnAir / S00635

Council District:	1	**Priority Score:**	N/A
Community Plan:	Carmel Valley, Torrey Hills (Sorrento Hills)	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Oliver, Kevin
Duration:	2005 - 2011		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for a 16,347 square foot recreation building to serve the Torrey Hills and Carmel Valley Neighborhoods south of State Route 56, located in Carmel Valley Community Park South Neighborhood 8A.

Justification: This project will contribute to satisfying the population-based park acreage requirements of the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Hills Community Plan, the Carmel Valley Neighborhood 8A Precise Plan, and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2008 and was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed at the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Carmel Valley South FBA	400087	4,556,857	443,143	0	0	0	0	0	0	0	0	5,000,000
Torrey Hills Dev Agmt Fund	400209	631,033	0	0	0	0	0	0	0	0	0	631,033
Torrey Hills Park Dev Fund	400108	15,967	0	0	0	0	0	0	0	0	0	15,967
Torrey Reserve Gateway Dev Con	400199	153,000	0	0	0	0	0	0	0	0	0	153,000
Total		5,356,857	443,143	0	0	0	0	0	0	0	0	5,800,000

Park & Recreation

Parks - Community

Encanto Community Park Concession Expansion / S01056

Council District:	4	**Priority Score:**	66
Community Plan:	Southeastern San Diego	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2009 - 2015		619-525-8261
Improv Type:	Expansion		dsharpe@sandiego.gov

Description: This project provides for the design and construction of the expansion of the existing concession stand at Verna Quinn Fields and all associated accessibility and drainage improvements required to comply with all State and federal accessibility guidelines and City standards.

Justification: This project provides for required Americans with Disabilities Act (ADA) upgrades to an existing facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled when additional funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	4,390	(199)	0	0	0	0	0	0	0	0	4,191
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	149,108	149,108
Total		4,390	(199)	0	0	0	0	0	0	0	149,108	153,299

Park & Recreation

Parks - Community

Hilltop Community Park Development Phase 1 / S00634

Council District:	1	**Priority Score:**	N/A
Community Plan:	Rancho Penasquitos	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	1987 - 2010		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for the development of a community park in Rancho Penasquitos on approximately 34 acres, of which approximately 14 are useable-acres. Phase I comprised approximately 12 acres of improvements including a recreation building, basketball courts, open play areas, picnic areas, a comfort station, and utilities. Phase II will provide for the development of the remaining two acres and will potentially include additional parking, children's play area, open grass area, irrigation system, picnic area, security lighting, concrete walkways, and shade structures. Phase III will include a soccer and roller hockey arena.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for Phase 1 and Phase 2 of this facility was previously included in the Park and Recreation budget. Phase 3 will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate is not available. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I construction of Hilltop Community Park is complete. Construction of Phase II began in Fiscal Year 2008 and was completed in Fiscal Year 2009. Phase III construction will be scheduled when funding becomes available.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	600,000	0	0	0	0	0	0	0	0	0	600,000
Penasquitos East Trust	400192	610,946	250,440	0	0	0	0	0	0	0	0	861,386
Rancho Penasquitos FBA	400083	274,541	450,614	0	0	0	0	0	0	0	0	725,155
Total		1,485,487	701,054	0	0	0	0	0	0	0	0	2,186,541

Park & Recreation

Parks - Community

Lake Murray Community Park Play Area Expansion / S11018

Council District:	7	**Priority Score:**	N/A
Community Plan:	Navajo	**Priority Category:**	N/A
Project Status:	Created	**Contact Information:**	Sharpe, Deborah
Duration:	2011 - 2017		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This project provides for American with Disabilities Act (ADA) upgrades and expansion of the children's play area and path of travel within the park. The project will include universal design and ramp concepts in compliance with State and federal safety and accessibility guidelines.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current State and federal safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be phased and scheduled as additional funding is identified.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Navajo Urban Comm	400116	0	62,000	0	0	0	0	0	0	0	0	62,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	1,088,000	1,088,000
Total		0	62,000	0	0	0	0	0	0	0	1,088,000	1,150,000

Park & Recreation

Parks - Community

MLK Jr Community Park Rec Center Roof Repair / S00765

Council District:	4	**Priority Score:**	N/A
Community Plan:	Southeastern San Diego	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Mahmalji, Samir
Duration:	2007 - 2009		619-533-5301
Improv Type:	Replacement		smahmalji@sandiego.gov

Description: This project provides for the replacement of approximately 11,000 square feet of asphalt concrete shingle roof at the Martin Luther King Junior Community Park Recreation Center.

Justification: This project provides for the necessary roof replacement to prevent further water damage during inclimate weather.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	43,172	2,156	0	0	0	0	0	0	0	0	45,328
CIP Contributions from General Fund	400265	30,213	0	0	0	0	0	0	0	0	0	30,213
Grant Fund - State	600001	104,787	0	0	0	0	0	0	0	0	0	104,787
Total		178,172	2,156	0	0	0	0	0	0	0	0	180,328

Park & Recreation

Parks - Community

MLK Jr Play Area Upgrade / S00771

Council District:	4	**Priority Score:**	74
Community Plan:	Southeastern San Diego	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Mahmalji, Samir
Duration:	2008 - 2012		619-533-5301
Improv Type:	Replacement		smahmalji@sandiego.gov

Description: This project provides for upgrades of the play ground area and access walkway at Martin Luther King Jr. Community Park to comply with State and federal safety and accessibility guidelines.

Justification: This project will provide a play area which is fully compliant with current State safety regulations and State and federal accessibiity guidelines.

Operating Budget Impact: Operation and maintenance funding for this project will be included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and was completed in Fiscal Year 2009. Construction started in Fiscal Year 2010 and was completed in Fiscal Year 2011.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	139,000	0	0	0	0	0	0	0	0	0	139,000
S.E. San Diego Urban Comm	400120	503,545	6,455	0	0	0	0	0	0	0	0	510,000
Total		642,545	6,455	0	0	0	0	0	0	0	0	649,000

Park & Recreation

Parks - Community

McAuliffe Community Park Development Phase 2 / S00664

Council District:	5	**Priority Score:**	12
Community Plan:	Mira Mesa	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2000 - 2015		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This project provides for design and construction of park improvements at McAuliffe Community Park, located at the west end of Winterwood Lane in the Mira Mesa Community Plan area, formerly known as Winterwood Lane Community Park. Due to environmental constraints, this site will not provide adequate acreage to support community park activities. Approximately 12 of the total 25 undeveloped acres will be conveyed to the School District as a vernal pool habitat mitigation site in exchange for approximately six usable acres of School District-owned property adjacent to Salk Elementary School and Maddox Neighborhood park for the development of park and joint use facilities. The recreational uses and design of any remaining developable acres (approximately 7.5 acres) on the McAuliffe park site will be determined through the community input process. Park improvements could include an open turf area, children's play area, scenic overlook, walkways, off-leash dog area, comfort station, security lighting and landscaping.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents of subdivisions within a 1.5 mile radius from the park.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $153,600 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Completion of design has been delayed due to environmental constraints. Conveyance of the mitigation site to the School District is scheduled to occur in Fiscal Year 2012. Design and construction of the remaining usable park acreage will be scheduled as funding becomes available.

Summary of Project Changes: Public Facilities Financing Plan for Mira Mesa is being updated and will impact funding schedule.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	241,840	3,155,847	0	0	0	1,075,749	0	0	0	0	4,473,436
Total		241,840	3,155,847	0	0	0	1,075,749	0	0	0	0	4,473,436

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	1.23	1.23	1.23
	Total Impact	0	0	145,743	150,886	153,574

Park & Recreation

Parks - Community

Memorial Skateboard Park / S00647

Council District:	8	**Priority Score:**	N/A
Community Plan:	Southeastern San Diego	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Oliver, Kevin
Duration:	2002 - 2014		619-533-5139
Improv Type:	Replacement		koliver@sandiego.gov

Description: This project will provide an in-ground concrete skate park in the vicinity of Memorial Community Park.

Justification: This project will provide additional recreational opportunity for the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan, and is in conformance with the City's General Plan.

Schedule: This project is complete.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
EDCD Community Fund	700042	254,000	0	0	0	0	0	0	0	0	0	254,000
CIP Contributions from General Fund	400265	289,052	0	0	0	0	0	0	0	0	0	289,052
Historical Fund	X999	545,000	0	0	0	0	0	0	0	0	0	545,000
Pk/Rec Bldg Permit Fee Dist-D	400076	30,000	0	0	0	0	0	0	0	0	0	30,000
S.E. San Diego Urban Comm	400120	116,355	23,645	0	0	0	0	0	0	0	0	140,000
Total		1,234,408	23,645	0	0	0	0	0	0	0	0	1,258,052

Park & Recreation

Parks - Community

Mira Mesa Community Park 3 (Hourglass) Development / S01003

Council District:	5	**Priority Score:**	N/A
Community Plan:	Mira Mesa	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Oliver, Kevin
Duration:	1997 - 2013		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for a joint use field house including a gymnasium, shower locker facilities, multi-purpose rooms, and meeting rooms at Hourglass Field Community Park.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Field house construction began in Fiscal Year 2007 and was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete with final reimbursement due to the Community College District.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	4,447,978	(778,477)	0	0	0	0	0	0	0	0	3,669,501
Total		4,447,978	(778,477)	0	0	0	0	0	0	0	0	3,669,501

Park & Recreation

Parks - Community

Nobel Athletic Area Development / S00663

Council District:	1	**Priority Score:**	N/A
Community Plan:	University	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Haghkhah, Siavash
Duration:	1999 - 2011		619-533-5186
Improv Type:	New		shaghkhah@sandiego.gov

Description: This project provides for developing approximately 24 additional acres of this community park located in the vicinity of the easterly extension of Nobel Drive and Interstate 805. Improvements will include sports fields, comfort station, 10,300 square-foot recreation center, play area, off-leash dog area, parking and passive areas.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project implements the recommendations found in the University Community Plan, and is in conformance with the City's General Plan.

Schedule: Park design began in Fiscal Year 1999. A pilot program Focus Group developed a General Development Plan (GDP) in Fiscal Year 2002. Design was completed in Fiscal Year 2004. Construction of the park, recreation center and library began in Fiscal Year 2005 and was completed in Fiscal Year 2008.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	12,765,449	209,057	0	0	0	0	0	0	0	0	12,974,506
Total		12,765,449	209,057	0	0	0	0	0	0	0	0	12,974,506

Park & Recreation

Parks - Community

Normal Heights Community Park Development / S00662

Council District:	3	**Priority Score:**	41
Community Plan:	Normal Heights (Mid-City)	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Mahmalji, Samir
Duration:	2004 - 2014		619-533-5301
Improv Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for the development of an approximately five acre park at 39th Street and Ward Canyon. Park amenities included in Phase I will be an open turf play area, children's play area, picnic and seating facilities, and a basketball court. Phase II provides for a comfort station and the purchase of additional land adjacent to the park. Future phases will include the development of approximately two acres of City owned property and a community center.

Justification: This project will provide the community with additional recreational opportunities as well as enhance the visual quality in an area that is park deficient.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I construction was completed in Fiscal Year 2003. Phase II design began in Fiscal Year 2007 and construction was completed in Fiscal Year 2008.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Mid-City - Park Dev Fund	400109	147,889	44,392	0	0	0	0	0	0	0	0	192,281
Total		147,889	44,392	0	0	0	0	0	0	0	0	192,281

Park & Recreation

Parks - Community

North Park Community Park Miscellanous Improvement / S01005

Council District:	3	**Priority Score:**	N/A
Community Plan:	Greater North Park	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Kelleher, Barry
Duration:	2005 - 2013		619-533-5219
Improv Type:	Betterment		bkelleher@sandiego.gov

Description: This project provides for paving hard court areas, fencing, tot lot, comfort station, Americans with Disabilities Act (ADA) Improvements, security lighting, landscaping, and other typical park amenities.

Justification: This project provides for additional recreational facilities in an area deficient in parkland per City standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and in in conformance with the City's General Plan.

Schedule: This project is complete.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Park North-East - Park Dev Fd	400110	33,194	256	0	0	0	0	0	0	0	0	33,450
Total		33,194	256	0	0	0	0	0	0	0	0	33,450

Park & Recreation

Parks - Community

Pacific Beach Community Park Requirement / S00668

Council District:	2	**Priority Score:**	N/A
Community Plan:	Pacific Beach	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Oliver, Kevin
Duration:	2005 - 2014		619-533-5139
Improv Type:	Replacement		koliver@sandiego.gov

Description: This project provides for additional improvements at the Pacific Beach Recreation Center. Phase I improvements, now complete, included upgrades to the restrooms, drinking fountains, doors, hardware, and entrance ramps. Phase II improvements include accessibility upgrades throughout the park.

Justification: This project will provide upgrades in compliance with current State safety regulations and State and federal accessibility requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan, and is in conformance with the City's General Plan.

Schedule: Phase I and II of this project are complete.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Pacific Beach Urban Comm	400117	84,653	0	0	0	0	0	0	0	0	0	84,653
Total		84,653	0	0	0	0	0	0	0	0	0	84,653

Park & Recreation

Parks - Community

Pacific Breezes (Ocean View Hills) Community Park / S00649

Council District:	8	**Priority Score:**	62
Community Plan:	Otay Mesa	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Mahmalji, Samir
Duration:	2003 - 2013		619-533-5301
Improv Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for the acquisition, design and construction of the Pacific Breezes Community Park. This park will be 15 acres with an additional five acres of joint-use with the adjacent Ocean View Hills Elementary School. Amenities may include lighted ball fields, a comfort station, a children's play area, picnic areas, and other improvements. A recreation center and pool complex are also scheduled to be developed at this site as separate future projects.

Justification: This project will provide the community with additional recreational opportunities and will enhance the visual quality of the area.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $240,000 is based upon the Park and Recreation Department's current cost to maintain various park areas.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and the California Terraces Precise Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design was completed in Fiscal Year 2007. Final design and construction began in Fiscal Year 2008 and were dependent upon the actual rate of development within the residential community. Final design and construction were delayed due to pending property acquisition and a reimbursement agreement. Property acquisition was completed in Fiscal Year 2010. Final design began and was completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2012 and to be completed in Fiscal Year 2013.

Summary of Project Changes: Project development costs have increased due to the greater than anticipated property acquisition cost and increased construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	4,960,201	6,809,799	0	0	0	0	0	0	0	0	11,770,000
Total		4,960,201	6,809,799	0	0	0	0	0	0	0	0	11,770,000

Park & Recreation

Parks - Community

Paradise Hills Community Park Picnic Shelter / S10023

Council District:	4	**Priority Score:**	65
Community Plan:	Skyline - Paradise Hills	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Mahmalji, Samir
Duration:	2010 - 2012		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for a new picnic shelter near the skate park within Paradise Hills Community Park. The Americans with Disabilities Act (ADA) accessible path of travel from the existing parking lot to the new picnic shelter will also be upgraded.

Justification: The picnic shelter was identified by the community as an amenity to add to the park by utilizing the telecom site access fee (Antenna Lease Revenue) funds when additional funds were available to supplement the telecom site access fee fund.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills community plan and is consistent with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2010. Construction was completed in Fiscal Year 2011.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	67,245	(24,245)	0	0	0	0	0	0	0	0	43,000
Capital Outlay Fund	400002	9,717	283	0	0	0	0	0	0	0	0	10,000
Grant Fund - State	600001	95,807	17,193	0	0	0	0	0	0	0	0	113,000
Skyline/Paradise Urb Comm	400119	48,585	1,415	0	0	0	0	0	0	0	0	50,000
Total		221,353	(5,353)	0	0	0	0	0	0	0	0	216,000

Park & Recreation

Parks - Community

Rancho Bernardo Community Park-Sports Field Lights / S11012

Council District:	5	**Priority Score:**	83
Community Plan:	Rancho Bernardo	**Priority Category:**	High
Project Status:	Created	**Contact Information:**	Oliver, Kevin
Duration:	2011 - 2014		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of lighting systems for sports fields #5 and #6 at the Rancho Bernardo Community Park.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and will be completed in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: No significant changes have been made to this project in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Rancho Bernardo-Fac Dev Fund	400099	21,600	678,400	0	0	0	0	0	0	0	0	700,000
Total		21,600	678,400	0	0	0	0	0	0	0	0	700,000

Park & Recreation

Parks - Community

Serra Mesa Community Park / S00669

Council District:	6	**Priority Score:**	N/A
Community Plan:	Serra Mesa	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Oliver, Kevin
Duration:	2002 - 2011		619-533-5139
Improv Type:	Replacement		koliver@sandiego.gov

Description: This project provides for the upgrade and replacement of playground equipment in two play areas.

Justification: This project will provide play areas that comply fully with new State safety regulations and State and federal accessibility requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan, and is in conformance with the City's General Plan.

Schedule: Construction was completed in Fiscal Year 2005.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	136,325	0	0	0	0	0	0	0	0	0	136,325
Historical Fund	X999	366,575	0	0	0	0	0	0	0	0	0	366,575
Serra Mesa - Major District	400035	21,868	3,132	0	0	0	0	0	0	0	0	25,000
Total		524,768	3,132	0	0	0	0	0	0	0	0	527,900

Park & Recreation

Parks - Community

Tierrasanta Community Park Sports Field Lighting / S11011

Council District:	7	**Priority Score:**	91
Community Plan:	Tierrasanta	**Priority Category:**	High
Project Status:	Created	**Contact Information:**	Mahmalji, Samir
Duration:	2011 - 2014		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for the design and construction of a lighting system for the multi-purpose sports fields at the Tierrasanta Community Park.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $7,500 is based upon the Park and Recreation Department's current cost to maintain sports field lighting in various parks. Operational costs for the project will be revised as the project is refined. This park is maintained by the Tierrasanta Maintenance Assessment District with a standard contribution from the General Fund based on useable park acreage.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011. Construction will be phased as funding is identified.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Tierrasanta - DIF	400098	19,527	130,473	0	0	0	0	0	0	0	0	150,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	150,000	150,000
Total		19,527	130,473	0	0	0	0	0	0	0	150,000	300,000

Park & Recreation

Parks - Mini Parks

Carmel Grove Mini Park Play Area Upgrade / S00659

Council District:	1	**Priority Score:**	91
Community Plan:	Carmel Valley	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2005 - 2013		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the upgrade and replacement of playground equipment at the Carmel Grove Mini-Park.

Justification: This project is needed to upgrade existing site improvements of play area facilities to meet current State and federal safety and accessbility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Neighborhood 1 Precise Plan, the Carmel Valley Community Plan, and is in conformance with the City's General Plan.

Schedule: Design began and was scheduled to be completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	19,244	454,458	0	0	0	0	0	0	0	0	473,702
Carmel Valley North-FBA	400081	7,156	0	0	0	0	0	0	0	0	0	7,156
Total		26,400	454,458	0	0	0	0	0	0	0	0	480,858

Park & Recreation

Parks - Mini Parks

City Heights Square Mini-Park / S01070

Council District:	3	**Priority Score:**	76
Community Plan:	City Heights (Mid-City)	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Mahmalji, Samir
Duration:	2009 - 2013		619-533-5301
Improv Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for the design and construction of an approximately 5,348 square foot (0.123 acre) public mini-park, in the City Heights area of the Mid City Community. Improvements will include amenities such as seating, walkways, picnic areas, landscaping, irrigation, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Project design began in Fiscal Year 2010 and was completed in Fiscal Year 2011. Construction is scheduled for Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CH RDA Contribution To CIP	200600	229,221	701,184	0	0	0	0	0	0	0	0	930,405
Total		229,221	701,184	0	0	0	0	0	0	0	0	930,405

Park & Recreation

Parks - Mini Parks

North Park Mini-Park and Streetscape Improvements / S10050

Council District:	3	**Priority Score:**	12
Community Plan:	Greater North Park	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	Oliver, Kevin
Duration:	2010 - 2020		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of an approximately 0.50 useable acre, urban mini-park to be located behind the recently renovated North Park Theatre. The project may include public art, plaza areas, specialty/enhanced paving areas for performances and events, an amphitheater or audience seating area, a gazebo/shade structure, a water feature, unique site furniture, walkways, seat walls, security and decorative lighting, and landscape and irrigation. This project also provides for the design and construction of approximately 1,800 linear feet of streetscape which may include enhanced street/pedestrian paving and walkways, street trees with tree grates, landscaping, irrigation, unique street furniture including benches and trash receptacles, security and decorative lighting, pedestrian ramps, curbs and gutters.

Justification: The community is currently deficient in population-based park requirements set forth in the City's General Plan. This project will add population-based park acreage to the community, thus contributing to satisfying population-based park requirements. The project will also create an urban park/plaza and streetscape system for the benefit of pedestrians, automobiles and community members.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate to maintain the mini-park of $5,700 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined. The streetscape improvements are anticipated to be maintained by the North Park Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and will continue in Fiscal Year 2012. Construction will be scheduled as funding becomes available.

Summary of Project Changes: No significant change to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
NP - Redevelopment CIP Contributions Fund	200356	123,133	1,867	0	0	0	0	0	0	0	0	125,000
Park North-East - Park Dev Fd	400110	123,033	1,967	0	0	0	0	0	0	0	0	125,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	3,460,000	3,460,000
Total		246,166	3,834	0	0	0	0	0	0	0	3,460,000	3,710,000

Park & Recreation

Parks - Mini Parks

Olive Street Park Acquisition and Development / S10051

Council District:	2	**Priority Score:**	54
Community Plan:	Uptown	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2010 - 2020		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for the acquisition, design, and construction of approximately 0.36 acre of unimproved property contiguous with the south end of the existing Olive Street Park. The project will expand useable park acreage in the Uptown Community. Improvements may include amenities, such as multi-purpose turf areas, a children's play area, seating, walkways, landscaping, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore the current cost estimate of $5,000 is based upon the Park and Recreation Department's current cost to maintain various landscape areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Property acquisition has been completed. Design and construction will be scheduled when funding becomes available.

Summary of Project Changes: No significant changes has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	201,585	0	0	0	0	0	0	0	0	0	201,585
Uptown Urban Comm	400121	1,223,315	776,685	0	0	0	0	0	0	0	0	2,000,000
Total		1,424,900	776,685	0	0	0	0	0	0	0	0	2,201,585

Park & Recreation

Parks - Mini Parks

Valencia Park Acquisition and Development / S11103

Council District:	4	**Priority Score:**	N/A
Community Plan:	Southeastern San Diego	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Schmit, Todd
Duration:	2012 - 2016		619-533-4620
Improv Type:	New		tschmit@sandiego.gov

Description: This project provides for the acquisition, design and construction of approximately 0.46 acres (composed of three separate parcels) of unimproved property. The project will expand useable park acreage in the Southeastern San Diego-Encanto Neighborhoods Community. Improvements will includes amenities such as multi-purpose turf areas, a children's play area, seating, walkways, landscaping, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore the current cost estimate of $4,491 is based upon the Park and Recreation Department's current cost to maintain various landscape areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with recommendations of the Southeastern San Diego-Encanto Neighborhoods Community Plan, and is in conformance with the City's General Plan.

Schedule: Property acquisition was completed in Fiscal Year 2011. Design and construction of the project will be scheduled as funding is identified.

Summary of Project Changes: No significant changes has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	229,361	(5,348)	0	0	0	0	0	0	0	0	224,013
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	450,000	450,000
Total		229,361	(5,348)	0	0	0	0	0	0	0	450,000	674,013

Park & Recreation

Parks - Mini Parks

West Lewis and Falcon Streets Mini-Park / S00757

Council District:	2	**Priority Score:**	N/A
Community Plan:	Uptown	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2009 - 2012		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for design and construction of a 0.35 acre mini-park within the West Lewis and Falcon Streets rights-of-way. Amenities may include walkways, landscaping, seating areas, and public art.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $5,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are refined.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007 and was completed in Fiscal Year 2010. The first phase of construction began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Uptown Urban Comm	400121	410,670	39,330	0	0	0	0	0	0	0	0	450,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	180,000	180,000
Total		410,670	39,330	0	0	0	0	0	0	0	180,000	630,000

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Park & Recreation - GENERAL FUND	FTEs	0.00	0.04	0.04	0.04	0.04
	Total Impact	0	4,737	4,904	4,991	5,088

Park & Recreation

Parks - Mini Parks

West Maple Canyon Mini-Park / S00760

Council District:	3	**Priority Score:**	52
Community Plan:	Uptown	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2009 - 2012		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of a 0.25 acre mini-park to be located within the dedicated portion of the Maple Canyon Open Space. Amenities may include walkways, landscaping, seating areas, and public art.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $3,500 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007 and will continue in Fiscal Year 2012. Construction will be scheduled when remaining funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Uptown Urban Comm	400121	222,728	152,272	0	0	0	0	0	0	0	0	375,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	200,000	200,000
Total		222,728	152,272	0	0	0	0	0	0	0	200,000	575,000

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Park & Recreation - GENERAL FUND	FTEs	0.00	0.03	0.03	0.03	0.03
	Total Impact	0	3,342	3,467	3,532	3,607

Park & Recreation

Parks - Mini Parks

Windwood II Mini Park Play Area Upgrades / S11017

Council District:	1	**Priority Score:**	90
Community Plan:	Carmel Valley	**Priority Category:**	High
Project Status:	Created	**Contact Information:**	Oliver, Kevin
Duration:	2011 - 2014		619-533-5139
Improv Type:	Replacement		koliver@sandiego.gov

Description: This project provides for Americans with Disabilities Act upgrades and improvements to the children's play area and path of travel within the park to comply with State and federal safety and accessibility guidelines. This project includes an accessible on-street parking space, curb ramp, site furniture, and accessible play area equipment and surfacing.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley (North City West) Community Plan and is in conformance with the City's General Plan.

Schedule: Design will not begin until full funding is identified. Construction will be phased as funding is identified.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	21,560	459,298	0	0	0	0	0	0	0	0	480,858
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	42,917	42,917
Total		21,560	459,298	0	0	0	0	0	0	0	42,917	523,775

Park & Recreation

Parks - Miscellaneous Parks

Angier Elementary School Joint Use / S00762

Council District:	6	**Priority Score:**	62
Community Plan:	Serra Mesa	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2009 - 2013		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the design and construction of 3.95 acres at Angier Elementary School for joint use facilities to supplement existing park acreage in the Serra Mesa Community. Improvements may include turfed multi-purpose sports fields, multi-purpose courts, walkways, landscaping, and accessibility upgrades.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan in an area that is park deficient. The project will provide multi-purpose sports fields and associated infrastructure that will provide the community with safer park conditions.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $38,600 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas with a comfort station. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design of the project is complete. Construction is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: No significant change to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	356,274	1,373,726	0	0	0	0	0	0	0	0	1,730,000
Serra Mesa - Urban Community	400132	0	0	0	0	477,000	0	0	0	0	0	477,000
Total		356,274	1,373,726	0	0	477,000	0	0	0	0	0	2,207,000

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Park & Recreation - GENERAL FUND	FTEs	0.00	0.30	0.30	0.30	0.30
	Total Impact	0	36,062	37,316	37,972	38,689

Park & Recreation

Parks - Miscellaneous Parks

Balboa Park Arcade / AGF00002

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Roberson, Ray
Duration:	2010 - 2020		619-525-8217
Improv Type:	New		rroberson@sandigo.gov

Description: This annual allocation provides for the reconstruction of historic structures in Balboa Park. Projects within this annual allocation include: reconstructing the historic West Arcade along the north side of El Prado between the Museum of Man and Museum of Art; restoring the historic ornamentation on the Museum of Man frontspiece and California Tower; restoring the historic ornamentation on the Museum of Art frontspiece and ten window surrounds; minor repairs to the reconstructed ornamentation on the Casa del Prado building and theater; construction of Phase 1 of the Veterans Memorial Garden on approximately one acre of park land adjacent to the Veterans Museum and Memorial Center; and conducting a study of the California Tower for seismic resistance, including construction documents, specifications, and cost estimates for construction.

Justification: This project will provide for the reconstruction of historic structures in Balboa Park which will enhance the structures and will increase park user experience.

Operating Budget Impact: None.

Relationship to General and Community Plans: These projects are consistent with the Balboa Park Master Plan, Central Mesa Precise Plan and are in conformance with the City's General Plan.

Schedule: The West Arcade Reconstruction, Museum of Man/California Tower Ornamentation, Museum of Art Ornamentation, Veteran's Memorial Garden, and California Tower Seismic Retrofit Study projects are complete. The Casa del Prado Ornamentation Project still has some outstanding jobs and is in progress.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	9,000	(9,000)	0	0	0	0	0	0	0	0	0
Capital Outlay-Sales Tax	400000	654,945	12,848	0	0	0	0	0	0	0	0	667,793
Cop 1C-1996A Surety Policy	400266	253,694	0	0	0	0	0	0	0	0	0	253,694
CIP Contributions from General Fund	400265	56,934	0	0	0	0	0	0	0	0	0	56,934
Grant Fund - State	600001	2,202,985	0	0	0	0	0	0	0	0	0	2,202,985
Historical Fund	X999	2,314,848	0	0	0	0	0	0	0	0	0	2,314,848
Infrastructure Imp Fund	400184	43,616	0	0	0	0	0	0	0	0	0	43,616
Organ Pavilian	400207	42,278	0	0	0	0	0	0	0	0	0	42,278
Private & Others Contrib-CIP	400264	12,517	7,507	0	0	0	0	0	0	0	0	20,024
Public/Private Partnership Fund	200376	197,070	1,610	0	0	0	0	0	0	0	0	198,680
Regional Parks Infrastructure Fund	200339	98,466	0	0	0	0	0	0	0	0	0	98,466
Unappropriated Reserve - Balboa Park CIP Fund	200215	18,839	0	0	0	0	0	0	0	0	0	18,839
Total		5,905,192	12,964	0	0	0	0	0	0	0	0	5,918,157

Park & Recreation

Parks - Miscellaneous Parks

Balboa Park/Morley Field Evaluate & Repair Drain / S10087

Council District:	3	**Priority Score:**	53
Community Plan:	Balboa Park	**Priority Category:**	Medium
Project Status:	Created	**Contact Information:**	Nassar, Mark
Duration:	2006 - 2015		619-533-3172
Improv Type:	New		mnassar@sandiego.gov

Description: This project provides for evaluation, design and construction to repair a damaged storm drain in the western tennis court area of Morley Field.

Justification: The damaged storm drain causes heavy debris flow after rain events into the parking lot of the off-leash dog park. This project is needed to repair the damaged storm drain to prevent future debris flow.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009. Construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	0	50,000	0	0	0	0	0	0	0	0	50,000
Total		0	50,000	0	0	0	0	0	0	0	0	50,000

Park & Recreation

Parks - Miscellaneous Parks

Beyer Park Development / S00752

Council District:	8	**Priority Score:**	12
Community Plan:	Otay Mesa, San Ysidro	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2002 - 2014		619-525-8261
Improv Type:	Replacement		dsharpe@sandiego.gov

Description: This project provides for the acquisition, design, and construction of approximately 12.6 useable acres, out of approximately 43 total acres, for a community and neighborhood park on Beyer Boulevard.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa and San Ysidro Communities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and will be included in the Otay Mesa Community Plan as part of the community plan update process. The project is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2002. Preliminary design was completed in Fiscal Year 2008, however this project will not be completed within the next five years. Design and construction schedules are dependent upon the actual rate of development within the Otay Mesa and San Ysidro Communities. Design and construction will be scheduled and completed when funding is available.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	183,741	28,259	0	0	0	0	0	0	0	0	212,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	13,000,000	13,000,000
Total		183,741	28,259	0	0	0	0	0	0	0	13,000,000	13,212,000

Park & Recreation

Parks - Miscellaneous Parks

Birney Elementary School Joint Use / S00678

Council District:	3	**Priority Score:**	N/A
Community Plan:	Uptown	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Mahmalji, Samir
Duration:	2006 - 2012		619-533-5301
Improv Type:	Betterment		smahmalji@sandiego.gov

Description: This project will provide for improvements to the Birney Elementary School Joint Use Field.

Justification: The community has a deficit of population based park area according to the Citywide standards. This will add additional recreational area to an underserved community.

Operating Budget Impact: Operation and maintenance funding for this facility was added in the previous year.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in 2010 and construction was completed in Fiscal Year 2011.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	266,908	298,206	0	0	0	0	0	0	0	0	565,114
Uptown Urban Comm	400121	710,686	(100,686)	0	0	0	0	0	0	0	0	610,000
Total		977,594	197,520	0	0	0	0	0	0	0	0	1,175,114

Park & Recreation

Parks - Miscellaneous Parks

Breen Park Site Development / S01004

Council District:	5	**Priority Score:**	N/A
Community Plan:	Mira Mesa	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Oliver, Kevin
Duration:	2000 - 2013		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for developing an approximately 10 acre neighborhood park for recreational purposes.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan in an area that is park deficient.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan, and is in conformance with the City's General Plan.

Schedule: This project is complete.

Summary of Project Changes: This project is complete and will be closed at the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	3,319,401	120,599	0	0	0	0	0	0	0	0	3,440,000
Total		3,319,401	120,599	0	0	0	0	0	0	0	0	3,440,000

Park & Recreation

Parks - Miscellaneous Parks

Cabrillo Heights Neighborhood Park Improvements / S00763

Council District:	6	**Priority Score:**	62
Community Plan:	Serra Mesa	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2009 - 2012		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for improvements at Cabrillo Heights Neighborhood Park. Improvements will provide additional active and passive recreational opportunities. Proposed improvements may include: accessible tot lot play equipment, picnic shade structure, picnic tables, drinking fountains, half basketball court, ball field lighting, shade structures at bleachers and pre-fabricated restroom.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan. The project will enhance the quality of the Cabrillo Heights Neighborhood Park through a variety of improvements providing the community with a more pleasing park-like atmosphere.

Operating Budget Impact: This facility will require on on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore the current cost estimate of $4,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and will be completed in Fiscal Year 2011. Construction will begin in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2012 contingent upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	217,447	460,553	0	0	0	0	0	0	0	0	678,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	165,000	165,000
Total		217,447	460,553	0	0	0	0	0	0	0	165,000	843,000

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Park & Recreation - GENERAL FUND	FTEs	0.00	0.03	0.03	0.03	0.03
	Total Impact	0	3,792	3,917	3,982	4,057

Park & Recreation

Parks - Miscellaneous Parks

Canyonside Community Park Improvements / S12004

Council District:	1	**Priority Score:**	22
Community Plan:	Rancho Penasquitos	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	Sharpe, Deborah
Duration:	2012 - 2014		619-525-8261
Improv Type:	Betterment		dsharpe@sandiego.gov

Description: This project provides for miscellaneous improvements to serve park users, such as accessibility upgrades to the children's play area, drainage repair at the rear parking lot, and creation of a parking area in the northwest corner to accommodate overflow parking needs at the Canyonside Community Park.

Justification: This project will provide upgraded and additional recreation amenities to serve the residents of Rancho Penasquitos which is park-deficient by General Plan standards.

Operating Budget Impact: This is an existing facility which will require an increase in on-going budget for personnel and non-personnel expenses for the new parking area only. The project's final design has not been approved, therefore, the current cost estimate of $5,000 is based on the Park and Recreation Department's current cost to maintain various typical amenities. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2012 and construction is scheduled to begin in Fiscal Year 2013.

Summary of Project Changes: This is a newly published project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PV Est-Other P & R Facilities	400221	0	0	300,000	0	0	0	0	0	0	0	300,000
Total		0	0	300,000	0	0	0	0	0	0	0	300,000

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact	0	0	5,000	5,000	5,000

Park & Recreation

Parks - Miscellaneous Parks

Carmel Mtn Ranch Community Pk Children's Play Area / S01072

Council District:	1	**Priority Score:**	71
Community Plan:	Carmel Mountain Ranch	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2009 - 2012		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the upgrade and replacement of playground equipment at the Carmel Mountain Ranch Community Park, which includes Americans with Disibilities Act (ADA) upgrades such as new walkways, accessible parking spaces, and accessible walkways to existing picnic tables. The new play equipment and rubberized safety surfacing will meet current accessibility and safety standards.

Justification: This project will provide much needed playground improvements to meet current code requirements and provide safety for users of the park.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began and was completed in Fiscal Year 2011.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	152,085	(2,085)	0	0	0	0	0	0	0	0	150,000
Grant Fund - State	600001	365,123	(8,611)	0	0	0	0	0	0	0	0	356,512
Total		517,208	(10,696)	0	0	0	0	0	0	0	0	506,512

Park & Recreation

Parks - Miscellaneous Parks

Carmel Valley Skate Park / S00758

Council District:	1	**Priority Score:**	N/A
Community Plan:	Carmel Valley	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Garcia, Alex
Duration:	2007 - 2010		619-533-4640
Improv Type:	New		agarcia@sandiego.gov

Description: This project provides for the design and construction of a 33,000 square foot skate park in Carmel Valley, which will include a 13,500 square foot skating surface area, a concessions and restroom building, lighting for night-time use, and landscaping. The skate park is proposed to be located on City-owned land.

Justification: This project provides additional park improvements within Carmel Valley which will increase the recreational activities available to the community.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction of the project is complete.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	210,000	0	0	0	0	0	0	0	0	0	210,000
Carmel Valley North-FBA	400081	2,201,641	748,359	0	0	0	0	0	0	0	0	2,950,000
Sub Area-2	400101	50,000	0	0	0	0	0	0	0	0	0	50,000
Total		2,461,641	748,359	0	0	0	0	0	0	0	0	3,210,000

Park & Recreation

Parks - Miscellaneous Parks

Carson Elementary School Joint Use / S00646

Council District:	6	**Priority Score:**	N/A
Community Plan:	Linda Vista	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Oliver, Kevin
Duration:	2002 - 2011		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the improvement of approximately 1.8 acres of existing fields at Carson Elementary School for joint use purposes. The improvements include turfing for multi-use ball fields and back stops.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2007. Construction was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed at the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	634,662	0	0	0	0	0	0	0	0	0	634,662
Linda Vista Urban Comm	400113	126,655	(36,655)	0	0	0	0	0	0	0	0	90,000
Public/Private Partnership Fund	200376	30,000	0	0	0	0	0	0	0	0	0	30,000
Total		791,317	(36,655)	0	0	0	0	0	0	0	0	754,662

Park & Recreation

Parks - Miscellaneous Parks

Central Avenue Mini Park Acquisition/Development / S00992

Council District:	3	**Priority Score:**	39
Community Plan:	City Heights (Mid-City)	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Mahmalji, Samir
Duration:	2005 - 2014		619-533-5301
Improv Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for the acquisition of an approximate 16,000 square foot parcel, remaining from the construction of the Interstate 15 freeway through Mid-City at the corner of Central Avenue and Landis Street, to be developed as a mini park. Amenities may include an open turf area, children's play area, skate park, seating areas, walkways, and security lighting.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $4,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2008. Design began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2013.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	135,000	0	0	0	0	0	0	0	0	0	135,000
Historical Fund	X999	56,000	0	0	0	0	0	0	0	0	0	56,000
Mid-City - Park Dev Fund	400109	261,385	237,615	0	0	0	0	0	0	0	0	499,000
RDA Contributions to City Heights Project Fund	200347	161,275	(11,275)	0	0	0	0	0	0	0	0	150,000
Total		613,660	226,340	0	0	0	0	0	0	0	0	840,000

Park & Recreation

Parks - Miscellaneous Parks

Chollas Lake Fishing Pier / S10019

Council District:	4	**Priority Score:**	74
Community Plan:	Eastern Area (Mid-City)	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Mahmalji, Samir
Duration:	2010 - 2011		619-533-5301
Improv Type:	Replacement		smahmalji@sandiego.gov

Description: This project provides for the replacement of one new accessible fishing pier and the installation of a new accessible trail and improvements to the Lend-A-Rod Station and the new pier from the existing parking lot at Chollas Lake Community Park. The park is located at 6350 College Grove Way in the Mid City-Eastern Area.

Justification: The heavily used park currently does not have a convenient path from the parking lot to the lake for people with disabilities. This project will provide a convenient path and an accessible fishing pier out into the lake.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2011. Construction began and was completed in Fiscal Year 2011.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	35,000	5,000	0	0	0	0	0	0	0	0	40,000
Grant Fund - State	600001	100,000	0	0	0	0	0	0	0	0	0	100,000
Mid-City - Park Dev Fund	400109	78,442	1,558	0	0	0	0	0	0	0	0	80,000
Public/Private Partnership Fund	200376	40,000	0	0	0	0	0	0	0	0	0	40,000
Total		253,442	6,558	0	0	0	0	0	0	0	0	260,000

Park & Recreation

Parks - Miscellaneous Parks

Coastal Erosion and Access / AGF00006

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2010 - 2020		619-533-5328
Improv Type:	New		adarvishi@sandiego.gov

Description: This project provides partial funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, that were identified and prioritized in a 2003 Coastal Erosion Assessment Survey. High priority sites are those that present potential public hazards.

Justification: This project provides improvements to coastal erosion sites that present potential public hazards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Beach access to Shell Beach and at Sea Ridge Avenue were completed in Fiscal Year 2008. Design for the next six locations began in Fiscal Year 2008 and was completed in Fiscal Year 2009. Future design and construction will be scheduled as funding becomes available.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Environmental Growth Fund 2/3	200109	197,882	43,298	0	0	0	0	0	0	0	0	241,180
Regional Park Improvements Fund	200391	136,721	82,843	0	0	0	0	0	0	0	0	219,564
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	2,702,402	2,702,402
Total		334,603	126,141	0	0	0	0	0	0	0	2,702,402	3,163,146

Park & Recreation

Parks - Miscellaneous Parks

Crown Point Salt Marsh / S00623

Council District:	2	**Priority Score:**	N/A
Community Plan:	Mission Bay Park	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Darvishi, Ali
Duration:	1997 - 2012		619-533-5328
Improv Type:	Replacement		adarvishi@sandiego.gov

Description: This project provides for creating a salt marsh in the newly-constructed wetland habitat area of Crown Point adjacent to the Northern Wildlife Preserve. The project will entail some minor regrading, site preparation and planting of upland habitat in the recently created five-acre wetland habitat area on North Crown Point Shores.

Justification: This project is partial mitigation for the shoreline treatment project; remaining balance to be saved for future projects as outlined in the Natural Resource Management Plan adopted by Council in May 1990.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan, and is in conformance with the City's Progress Guide and General Plan.

Schedule: Construction was completed in Fiscal Year 2010.

Summary of Project Changes: Project is complete and will be closed at the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Fiesta Island Sludge Mitigation Fund	200389	7,385	447	0	0	0	0	0	0	0	0	7,832
Historical Fund	X999	32,168	0	0	0	0	0	0	0	0	0	32,168
Total		39,553	447	0	0	0	0	0	0	0	0	40,000

Park & Recreation

Parks - Miscellaneous Parks

Del Mar Mesa Acquisition / S00998

Council District:	1	**Priority Score:**	N/A
Community Plan:	Del Mar Mesa	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2002 - 2013		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This project provides for land acquisition in the Del Mar Mesa community planning area for the Multiple Species Conservation Program (MSCP).

Justification: The MSCP Implementing Agreement, Section 10(a), Take Authorization of the Endangered Species Act, mandates a statutory responsibility on the part of the City to assemble the MSCP preserve. This responsibility includes acquisition of public land to be used for wildlife habitat.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Property acquisition began in Fiscal Year 2002 and was completed in Fiscal Year 2007.

Summary of Project Changes: Funds for management and monitoring of Del Mar Mesa Open Space including vernal pools have been reallocated. This funding was placed into a special fund to be used for personnel and non-personnel operations.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	492,778	181,222	0	0	0	0	0	0	0	0	674,000
Historical Fund	X999	1,373,994	0	0	0	0	0	0	0	0	0	1,373,994
Total		1,866,772	181,222	0	0	0	0	0	0	0	0	2,047,994

Park & Recreation

Parks - Miscellaneous Parks

Fiesta Island Causeway Parking Lot / S00622

Council District:	6	**Priority Score:**	N/A
Community Plan:	Mission Bay Park	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Ibrahim, Yousef
Duration:	1998 - 2012		619-235-1965
Improv Type:	New		yibrahim@sandiego.gov

Description: This project provides for the design and construction of all-weather surfacing and security lighting in the existing dirt parking area on the north side of the causeway at the entrance to Fiesta Island off of East Mission Bay Drive.

Justification: The existing undeveloped parking area becomes unusable for park users during and after inclement weather, and the area needs the added security of lighting.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan, is approved by the California Coastal Commission, and is in conformance with the City's General Plan.

Schedule: Design and construction will not be scheduled. This project has been cancelled.

Summary of Project Changes: This project was cancelled and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Fiesta Island Sludge Mitigation Fund	200389	0	24,765	0	0	0	0	0	0	0	0	24,765
Historical Fund	X999	235	0	0	0	0	0	0	0	0	0	235
Total		235	24,765	0	0	0	0	0	0	0	0	25,000

Park & Recreation

Parks - Miscellaneous Parks

Fiesta Island Infrastructure Improvements / S00991

Council District:	6	**Priority Score:**	N/A
Community Plan:	Mission Bay Park	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2005 - 2014		619-525-8261
Improv Type:	Betterment		dsharpe@sandiego.gov

Description: This project provides for design and construction of recreational improvements at Fiesta Island consistent with the general development plan and Mission Bay Park Master Plan, including an expanded causeway that has been identified as a high priority, turfed multi-purpose areas, parking lots, playgrounds, comfort stations, walkways, a personal watercraft launching and service area, relocation of the sand area, south beach jetty, coastal landscaping, and additional utilities infrastructure.

Justification: This project will provide infrastructure necessary to support future recreational facilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled in phases as funding is identified and upon completion of the Mission Bay-Fiesta Island General Development Plan.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Cop 1A Rfd-1996B Surety Policy	400267	38,921	0	0	0	0	0	0	0	0	0	38,921
Fiesta Island Sludge Mitigation Fund	200389	141,399	2,936,963	0	0	0	0	0	0	0	0	3,078,362
Mission Bay Improvements Fund	200386	34,540	808,065	0	0	0	0	0	0	0	0	842,605
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	250,000,000	250,000,000
Total		214,860	3,745,028	0	0	0	0	0	0	0	250,000,000	253,959,888

Park & Recreation

Parks - Miscellaneous Parks

Hickman Fields / S00751

Council District:	6	**Priority Score:**	44
Community Plan:	Kearny Mesa, Serra Mesa, Clairemont Mesa	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2008 - 2014		619-533-5139
Improv Type:	Replacement		koliver@sandiego.gov

Description: This project provides for preparation of a General Development Plan Amendment to enlarge the proposed recreation center and to include an aquatic complex, and to implement Phase I infrastructure improvements, such as irrigation and parking lot upgrades, on a 44-acre athletic area to serve residents within the Kearny Mesa, Clairemont Mesa and Serra Mesa Communities. All Phase I improvements shall be in compliance with federal, State and local accessibility guidelines and regulations.

Justification: This project provides park and recreational facilities to serve the needs of existing and proposed residents within the Kearny Mesa, Clairemont Mesa and Serra Mesa Communities in accordance with the City's General Plan Guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa, Serra Mesa, and Clairemont Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: Phase I design began in Fiscal Year 2010. Phase I construction will be determined upon completion of the General Development Plan Amendment in Fiscal Year 2012.

Summary of Project Changes: Total project budget has been revised to reflect the reallocation of Serra Mesa DIF funding and the appropriation of funding contributed by Sunroad Development and unallocated park service district funding. These actions were anticipated to occur in Fiscal Year 2011.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Clairemont Mesa - Urban Comm	400129	128,111	21,889	0	0	0	0	0	0	0	0	150,000
Gen Dyna-Community Improvement	400250	79,045	120,955	0	0	0	0	0	0	0	0	200,000
Kearny Mesa-Urban Comm	400136	0	150,000	0	0	0	0	0	0	0	0	150,000
Serra Mesa - Urban Community	400132	0	1,100,000	0	0	0	0	0	0	0	0	1,100,000
Total		207,156	1,392,844	0	0	0	0	0	0	0	0	1,600,000

Park & Recreation

Parks - Miscellaneous Parks

Hourglass Field House Parking Areas / S00677

Council District:	5	**Priority Score:**	N/A
Community Plan:	Mira Mesa	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2008 - 2011		619-533-3172
Improv Type:	Replacement		koliver@sandiego.gov

Description: This project provides for reimbursment to the San Diego Community College District for constructing parking areas for public use for visitors to the Hourglass Field House, a joint-use facility with San Diego Miramar College.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2008 and was completed in Fiscal Year 2010. Reimbursement to the San Diego College District was scheduled for Fiscal Year 2011.

Summary of Project Changes: Public Facilities Financing Plan for Mira Mesa is being updated and will reflect a reduction in final project cost.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	44,849	1,285,151	0	0	0	0	0	0	0	0	1,330,000
Total		44,849	1,285,151	0	0	0	0	0	0	0	0	1,330,000

Park & Recreation

Parks - Miscellaneous Parks

I-15 Cut & Cover/Teralta Neighborhood Park / S00658

Council District:	3	**Priority Score:**	N/A
Community Plan:	City Heights (Mid-City)	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Mahmalji, Samir
Duration:	1990 - 2011		619-533-5301
Improv Type:	Replacement		smahmalji@sandiego.gov

Description: This project provides for the development of a five acre park that includes a children's play area, basketball courts, paved walkways, landscaping, and site furnishings. Phase I, the construction of the park, including a bike path and lighting, is complete. Phase II of the project will include the addition of a comfort station to the park and the development of Central Avenue as a pedestrian and bicycle corridor from the park to University Avenue (History Lane).

Justification: The approved general development plan for Teralta Park includes a comfort station to serve park users. History Lane will contribute to the north/south bike route through the Mid-City Communities. Children's Mall will contribute toward the community goal of establishing Polk Avenue as a pedestrian corridor.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I and Phase II are both complete. This project is complete.

Summary of Project Changes: This project is complete and will be closed at the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	262,296	2,204	0	0	0	0	0	0	0	0	264,500
Grant Fund - State	600001	598,250	0	0	0	0	0	0	0	0	0	598,250
Highwy Mitigation-(PTB-00)	400011	400,000	0	0	0	0	0	0	0	0	0	400,000
Historical Fund	X999	200,000	0	0	0	0	0	0	0	0	0	200,000
Mid-City - Park Dev Fund	400109	80,242	25,000	0	0	0	0	0	0	0	0	105,242
Total		1,540,788	27,204	0	0	0	0	0	0	0	0	1,567,992

Park & Recreation

Parks - Miscellaneous Parks

Inspiration Point Precise Plan / S00615

Council District:	3	**Priority Score:**	N/A
Community Plan:	Balboa Park	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	1992 - 2014		619-525-8261
Improv Type:	Replacement		dsharpe@sandiego.gov

Description: This project provides for the completion of the Inspiration Point Precise Plan which will provide policy direction for future development of approximately 50 acres within this area of Balboa Park.

Justification: Inspiration Point is one of the subareas within Balboa Park for which the 1989 Balboa Park Master Plan mandates a Precise Plan. A draft Precise Plan was prepared by the landscape architectural firm of the The Pekarek Group in 1998 with public input; however, it lacks an Historical Preservation Element required by the Historic Resources Board. Since that time, the Balboa Park Parking Study was completed which impacts the Precise Plan as drafted. To complete the Precise Plan, the document must incorporate both an Historical Preservation Element and the appproved Parking Study recommmendations, as well conduct an environmental reveiw prior to undergoing the approval process.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the 1989 Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 1996 and a draft Precise Plan was completed in 1998. The project was put on hold until funding could be identified to hire a consultant to prepare the Historic Preservation Element to complete the document, prepare the CEQA document and process the Precise Plan for approval. Completion of the project will be scheduled when funding is identified.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	48,957	0	0	0	0	0	0	0	0	0	48,957
Inspiration Point Landscape	200453	365,000	0	0	0	0	0	0	0	0	0	365,000
Unappropriated Reserve - Balboa Park CIP Fund	200215	843	(155)	0	0	0	0	0	0	0	0	688
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	500,000	500,000
Total		414,800	(155)	0	0	0	0	0	0	0	500,000	914,645

Park & Recreation

Parks - Miscellaneous Parks

Joint Use Improvements - Citywide / AGF00003

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2010 - 2020		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for design and construction of miscellaneous improvements on existing joint use facilities throughout the City. The improvements include replacement and upgrades to turf, irrigation, fencing, and disabled access.

Justification: This project will provide necessary improvements per the joint use agreement renewal process. In order to upgrade the joint use facilities to meet current codes, regulations and standards, and to endure another 25 years of use pursuant to the terms of the joint use agreements, improvements have been identified by individual, on-site inspections and cost estimates.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Sub-projects will be scheduled individually based on priority, school schedules, and league use of the fields. Design of some projects was completed in Fiscal Year 2009 and construction was completed in Fiscal Year 2010.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	97,285	34,329	0	0	0	0	0	0	0	0	131,614
Grant Fund - State	600001	537,441	68,650	0	0	0	0	0	0	0	0	606,091
Total		634,726	102,979	0	0	0	0	0	0	0	0	737,705

Park & Recreation

Parks - Miscellaneous Parks

Kumeyaay Lake Riparian Restoration / S01008

Council District:	7	**Priority Score:**	N/A
Community Plan:	Navajo	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Winter, James
Duration:	2005 - 2011		619-235-5257
Improv Type:	Betterment		jwinter@sandiego.gov

Description: This project will restore riparian habitat at the Kumeyaay Lake Campground to enhance the campground use experience and provide wildlife habitat.

Justification: This project will enhance the camping experience for park users.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Plan, the Navajo Community Plan, and is in conformance with the City's General Plan.

Schedule: This project is complete.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	44,464	0	0	0	0	0	0	0	0	0	44,464
Grant Fund - State	600001	44,465	0	0	0	0	0	0	0	0	0	44,465
Total		88,929	0	0	0	0	0	0	0	0	0	88,929

Park & Recreation

Parks - Miscellaneous Parks

Kumeyaay Lakes Berm Restoration and Dredging / S00655

Council District:	7	**Priority Score:**	27
Community Plan:	Navajo	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2002 - 2014		619-525-8261
Improv Type:	Betterment		dsharpe@sandiego.gov

Description: This project provides for the dredging of two lakes and reconstruction of a lake berm within the Kumeyaay Lake system at Mission Trails Regional Park.

Justification: A berm that surrounds the lakes was breached during the 1995-96 rainy season. Since that time, the San Diego River's flow has been redirected through the Kumeyaay Lakes, to the detriment of the lakes. Impacts include sedimentation of the lakes, the introduction of exotic invasive aquatic plants and the decline of an adjacent state wetland mitigation site through which the river once flowed. Dredging of the lakes to remove accumulated sediments and unwanted plant materials will restore the health and vitality of the lakes and the adjacent mitigation site, which depends upon a flowing water source.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Development Plan, the Navajo Community Plan, and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2003. Design and construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	39,479	35,521	0	0	0	0	0	0	0	0	75,000
Mission Trails Regional Park Fund	200403	53,243	31,757	0	0	0	0	0	0	0	0	85,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	9,840,000	9,840,000
Total		92,722	67,278	0	0	0	0	0	0	0	9,840,000	10,000,000

Park & Recreation

Parks - Miscellaneous Parks

La Mirada Elementary School Joint Use Phase II / S00653

Council District:	8	**Priority Score:**	N/A
Community Plan:	San Ysidro	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Mahmalji, Samir
Duration:	2002 - 2011		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for the turfing of approximately two acres in Phase I and 1.7 acres in Phase II of undeveloped fields at La Mirada Elementary School. Improvements include a running track, a softball field, an accessible ramp to San Ysidro Activity Center, and relocation of the existing school garden for joint-use purposes.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

Schedule: Construction of Phase I is complete. Phase II design began in Fiscal Year 2007 and construction was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	109,248	55,377	0	0	0	0	0	0	0	0	164,625
Total		109,248	55,377	0	0	0	0	0	0	0	0	164,625

Park & Recreation

Parks - Miscellaneous Parks

Linda Vista Community Park Picnic Area / S01068

Council District:	6	**Priority Score:**	71
Community Plan:	Linda Vista	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2009 - 2012		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for a new picnic shelter for the users of the Linda Vista Community Park.

Justification: The picnic shelter was identified by the community as an amenity they wanted to add to the park. Park and Recreation staff secured a grant for partial funding.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is consistent the City's General Plan.

Schedule: Design of the project is complete. Construction began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	49,161	27,339	0	0	0	0	0	0	0	0	76,500
Linda Vista Urban Comm	400113	25,017	80,483	0	0	0	0	0	0	0	0	105,500
Linda Vista-Major District	400036	0	21,000	0	0	0	0	0	0	0	0	21,000
Total		74,178	128,822	0	0	0	0	0	0	0	0	203,000

Park & Recreation

Parks - Miscellaneous Parks

Marshall Elementary School Joint Use Improvements / S10080

Council District:	7	**Priority Score:**	N/A
Community Plan:	City Heights (Mid-City)	**Priority Category:**	N/A
Project Status:	Created	**Contact Information:**	Sharpe, Deborah
Duration:	2010 - 2015		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This project provides for design and construction of approximately 1.46 acres of Marshall Elementary School for joint use facilities to supplement existing park acreage in the City Heights area of the Mid-City Communities. Improvements may include turfed multi-purpose sports fields, multi-purpose courts, walkways, landscaping, and Americans with Disability Act (ADA)/accessibility upgrades.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: This project has been cancelled.

Summary of Project Changes: Project will be abandoned due to loss of federal grant funds and site constraints which cannot be overcome. A City Council action (1472) will be processed to abandon the project and reallocate remaining funds in the amount of $700,000 to another eligible project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Mid-City - Park Dev Fund	400109	0	700,000	0	0	0	0	0	0	0	0	700,000
Total		0	700,000	0	0	0	0	0	0	0	0	700,000

Park & Recreation

Parks - Miscellaneous Parks

McKinley Elementary School Joint Use Improvements / S12001

Council District:	3	**Priority Score:**	N/A
Community Plan:	Greater North Park	**Priority Category:**	N/A
Project Status:	Created	**Contact Information:**	Sharpe, Deborah
Duration:	2012 - 2017		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This project provides for design and construction of approximately 1.2 acres of joint use facilities at McKinley Elementary School to supplement existing park acreage in the Greater North Park Community. Improvements will include natural or synthetic turfed multi-purpose sportsfields, multi-purpose courts, walkways, landscaping and Americans with Disabilities Act (ADA)/accessibility upgrades.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $12,200 is based on the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2012 and construction is scheduled to begin when funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Park North-East - Park Dev Fd	400110	0	0	107,000	0	0	0	0	0	0	0	107,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	1,523,000	1,523,000
Total		0	0	107,000	0	0	0	0	0	0	1,523,000	1,630,000

Park & Recreation

Parks - Miscellaneous Parks

Memorial Pool Improvements / S00970

Council District:	8	**Priority Score:**	78
Community Plan:	Southeastern San Diego	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Mahmalji, Samir
Duration:	2009 - 2014		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for the demolition of an existing pool and the design and construction of a new pool. The existing 40 year old pool suffers from deferred maintenance, cracked decking, outdated mechanical systems, and doesn't meet Americans with Disabilities Act (ADA) standards. It will be replaced with a larger pool that meets ADA standards.

Justification: This project will address deterioration of the existing pool decking and piping due to age.

Operating Budget Impact: It is anticipated that any additional non-personnel operating expenses will be offset by greater efficiency of new equipment.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and will be completed in Fiscal Year 2011. Construction is scheduled to start in Fiscal Year 2012.

Summary of Project Changes: No significant change to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
S.E. San Diego Urban Comm	400120	442,789	2,057,211	0	0	0	0	0	0	0	0	2,500,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	500,000	500,000
Total		442,789	2,057,211	0	0	0	0	0	0	0	500,000	3,000,000

Park & Recreation

Parks - Miscellaneous Parks

Mission Bay Athletic Area Comfort Stn Modernize / S10021

Council District:	2	**Priority Score:**	84
Community Plan:	Mission Bay Park	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2011 - 2012		619-533-5328
Improv Type:	Replacement		adarvishi@sandiego.gov

Description: This project provides for the removal and replacement of the existing comfort station/concession stand at the Mission Bay Athletic Area. It will also provide an accessible path of travel from Grand Avenue to the comfort station and the center of the ball field complex.

Justification: These improvements are necessary to provide Americans with Disibility Act (ADA) accessibility to the comfort station and concession stand which are not currently accessible..

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: In Fiscal Year 2012, the department is planning to route a City Council Action to reflect a transfer of $200,000 from American with Disabilities Improvements (ABE00001), Capital Outlay Fund (400002), to substitute for the DIF funding that is no longer available. This planned transfer request is currently reflected as unidentified funding.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Pacific Beach Urban Comm	400117	131,088	68,912	0	0	0	0	0	0	0	0	200,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	200,000	200,000
Total		131,088	68,912	0	0	0	0	0	0	0	200,000	400,000

Park & Recreation

Parks - Miscellaneous Parks

Mission Bay Improvements / AGF00004

Council District:	2, 6	**Priority Score:**	Annual
Community Plan:	Mission Bay Park	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2010 - 2020		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This annual allocation provides for permanent public capital improvements and deferred maintenance of existing facilities in accordance with City Charter, Article V, Section 55.2.

Justification: Mission Bay Park, as well as other regional parks, open spaces and coastal beaches, helps define the City's identity, enriches quality of life and serves as a visitor attraction that strengthens the local economy. This regional treasure is threatened by increasing use and a backlog of needed improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled in accordance with the scope of various sub-projects.

Summary of Project Changes: No significant change to this project for Fsical Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Mission Bay Improvements Fund	200386	360,279	3,123,607	0	0	0	0	0	0	0	0	3,483,886
Total		360,279	3,123,607	0	0	0	0	0	0	0	0	3,483,886

Park & Recreation

Parks - Miscellaneous Parks

Mission Bay Park Eel Grass Mitigation / S00612

Council District:	2	**Priority Score:**	N/A
Community Plan:	Mission Bay Park	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Darvishi, Ali
Duration:	1995 - 2014		619-533-5328
Improv Type:	Replacement - Retrofit		adarvishi@sandiego.gov

Description: This project provides for eel grass mitigation in Mission Bay.

Justification: This project is required to mitigate loss of eel grass in Mission Bay.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Plan and is in conformance with the City's General Plan.

Schedule: This project is complete.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	598,691	0	0	0	0	0	0	0	0	0	598,691
Unappropriated Reserve - Balboa Park CIP Fund	200215	24,313	2,996	0	0	0	0	0	0	0	0	27,309
Total		623,004	2,996	0	0	0	0	0	0	0	0	626,000

Park & Recreation

Parks - Miscellaneous Parks

Mission Bay Park Security Lights / S01013

Council District:	2	**Priority Score:**	N/A
Community Plan:	Mission Bay Park	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Winter, James
Duration:	2007 - 2013		619-533-3159
Improv Type:	Betterment		jwinter@sandiego.gov

Description: This project will provide security lighting at El Carmel within Mission Bay Park to enhance park user safety.

Justification: This project will provide securty enhancement for the users of Mission Bay Park.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Project is complete.

Summary of Project Changes: Project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	5,351	0	0	0	0	0	0	0	0	0	5,351
Grant Fund - State	600001	69,165	0	0	0	0	0	0	0	0	0	69,165
Total		74,516	0	0	0	0	0	0	0	0	0	74,516

Park & Recreation

Parks - Miscellaneous Parks

Mission Trails Regional Park Master Plan Update / S01014

Council District:	7	**Priority Score:**	N/A
Community Plan:	Navajo, Tierrasanta, Rancho Encantada, East Elliott	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2008 - 2013		619-525-8261
Improv Type:	Betterment		dsharpe@sandiego.gov

Description: This project provides for an update to the 1985 Mission Trails Regional Park (MTRP) Master Development Plan to identify completed capital projects and to guide future expansion, development and preservation of the park, as well as to provide an environmental document to determine potential impacts. A Natural Resource Management Plan will also be prepared and incorporated into the master plan document to provide park rangers with information and tools to manage the Park's sensitive resources.

Justification: MTRP faces numerous challenges and issues due to the high number of vistors and the Park's location within a densely populated area. Extensive recreational use, illegal off-road vehicle activity, erosion, urban runoff, and invasive non-native plants are potential threats to the continued health of the Park's natural resources. The MTRP Natural Resource Management Plan is a part of the implementation task of the City of San Diego's Multiple Species Conservation Program (MSCP). The MSCP was officially adopted on March 18, 1997; The United States Fish and Wildlife Service and the California Department of Fish and Game approved the plan on July 17, 1997.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo, Tierrasanta. Rancho Encantada, and East Elliott Community Plans and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2008 and completion of the document is scheduled for Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Mission Trails Regional Park Fund	200403	547,219	104,610	0	0	0	0	0	0	0	0	651,829
Regional Park Improvements Fund	200391	135,738	97,262	0	0	0	0	0	0	0	0	233,000
Total		682,957	201,872	0	0	0	0	0	0	0	0	884,829

Park & Recreation

Parks - Miscellaneous Parks

Mission Trails Regional Pk Equest Comfort Station / S01073

Council District:	7	**Priority Score:**	44
Community Plan:	Navajo	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2004 - 2013		619-533-5328
Improv Type:	New		adarvishi@sandiego.gov

Description: This project provides for a comfort station/service building at the Mission Trails Regional Park Equestrian Staging Area.

Justification: The project will provide a needed comfort station at the Mission Trails Regional Park Equestrian Staging Area where one does not currently exist.

Operating Budget Impact: Operation and maintenance funding for this project will be included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan, the Mission Trails Regional Park Master Development Plan, and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2012 and anticipated to be completed in Fiscal Year 2013.

Summary of Project Changes: Total project cost has increased $173,000 per the latest engineer's estimate. This additional cost is currently unfunded.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	90,190	118,810	0	0	0	0	0	0	0	0	209,000
Mission Trails Regional Park Fund	200403	47,451	252,549	0	0	0	0	0	0	0	0	300,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	173,000	173,000
Total		137,641	371,359	0	0	0	0	0	0	0	173,000	682,000

Park & Recreation

Parks - Miscellaneous Parks

MissionTrails Regional Park Fire Restoration / S01011

Council District:	7	**Priority Score:**	N/A
Community Plan:	Navajo	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Winter, James
Duration:	2006 - 2013		619-235-5257
Improv Type:	Betterment		jwinter@sandiego.gov

Description: This project provides for the revegetation of native plants and erosion control in areas burned by the Cedar Fire of 2003.

Justification: This project will re-establish native habitat and enhance park user experiences.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Plan, the Navajo Community Plan, and is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	28,143	0	0	0	0	0	0	0	0	0	28,143
Grant Fund - State	600001	54,878	5,122	0	0	0	0	0	0	0	0	60,000
Total		83,021	5,122	0	0	0	0	0	0	0	0	88,143

Park & Recreation

Parks - Miscellaneous Parks

Ocean Beach CDC - N Ocean Beach Revitalization / S01057

Council District:	2	**Priority Score:**	N/A
Community Plan:	Ocean Beach	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	1997 - 2013		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for streetscape improvements such as hardscape plaza, street trees, ornamental lighting, landscaping, sidewalk repairs, bicycle facilities, signage, and Americans with Disabilities Act (ADA) improvements. The first phase of improvements is focused on the area at and adjacent to the intersection of Sunset Cliffs Boulevard and West Point Loma Boulevard, one of the main entries into the Ocean Beach community.

Justification: The North Ocean Beach entryway has been identified as a location for streetscape improvements by Council District 2 and by the community. The goals are to increase safety and security, enhance the community image, and contribute positively to the commercial revitalization of the affected area.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $5,000 - $10,000 is based upon the Park and Recreation Department's estimated cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: The project's design was completed in Fiscal Year 2010. Construction of Phase I improvements began and was completed in Fiscal Year 2011. Phase II improvements will be scheduled upon identification of funding.

Summary of Project Changes: Community Development Block Grant funding for Phase II improvements may become available for this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	98,981	(65,477)	0	0	0	0	0	0	0	0	33,504
Grant Fund - State	600001	312,100	28,900	0	0	0	0	0	0	0	0	341,000
Private & Others Contrib-CIP	400264	127,207	2,793	0	0	0	0	0	0	0	0	130,000
TransNet Extension Congestion Relief Fund	400169	7,161	92,295	0	0	0	0	0	0	0	0	99,456
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	500,000	500,000
Total		545,450	58,511	0	0	0	0	0	0	0	500,000	1,103,960

Park & Recreation

Parks - Miscellaneous Parks

Palisades Park Comfort Station Replacement / S10026

Council District:	2	**Priority Score:**	84
Community Plan:	Pacific Beach	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2010 - 2015		619-533-5328
Improv Type:	Replacement		adarvishi@sandiego.gov

Description: This project provides for the removal and replacement of the existing comfort station at Palisades Park at the foot of Law Street in Pacific Beach. Minor grading outside the limits of the building footprint is anticipated due to the improvement of the accessible path from the accessible parking to the comfort station. Major excavations will be carried out for the new retaining walls and building foundations. Because of the limited work areas, traffic control plans will be required during construction activities which will impact Ocean Boulevard.

Justification: These improvements are necessary to provide Americans with Disibilities Act (ADA) accessibility to the comfort station which is not currently accessible and to provide an accessible path of travel from the public way to the new facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: In Fiscal Year 2012, the department is planning to route a City Council Action to reflect a transfer of $45,000 from American with Disabilities Improvements (ABE00001), Capital Outlay Fund (400002). This planned transfer request is currently reflected as unidentified funding.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Pacific Beach Urban Comm	400117	133,511	166,489	0	0	0	0	0	0	0	0	300,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	45,000	45,000
Total		133,511	166,489	0	0	0	0	0	0	0	45,000	345,000

Park & Recreation

Parks - Miscellaneous Parks

Park & Recreation Grant Match Funding / AGF00001

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Roberson, Ray
Duration:	2010 - 2020		619-525-8217
Improv Type:	New		rroberson@sandiego.gov

Description: This annual allocation provides for matching fund requirements and other unfunded needs for projects funded with alternative financing, which includes grants and private donations.

Justification: Grant match funding greatly enhances the Park and Recreation Department's ability to secure grants and donations to provide funding for projects.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Funds will be used as grants and alternative financing are identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	10,081	421,874	0	0	0	0	0	0	0	0	431,955
Total		10,081	421,874	0	0	0	0	0	0	0	0	431,955

Park & Recreation

Parks - Miscellaneous Parks

Park De La Cruz Acquisition / S01006

Council District:	3	**Priority Score:**	N/A
Community Plan:	City Heights (Mid-City)	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Winter, James
Duration:	1996 - 2013		619-235-5257
Improv Type:	Betterment		jwinter@sandiego.gov

Description: This project provides for the acquisition of additional land at Park de la Cruz which will bring the total park acreage to 9.74 acres.

Justification: The project provides for the landscaping and beautification of Park de la Cruz.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: This project is complete.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Mid-City - Park Dev Fund	400109	76,653	0	0	0	0	0	0	0	0	0	76,653
Total		76,653	0	0	0	0	0	0	0	0	0	76,653

Park & Recreation

Parks - Miscellaneous Parks

Park De La Cruz/38th Street Development / S00657

Council District:	3	**Priority Score:**	N/A
Community Plan:	City Heights (Mid-City)	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Mahmalji, Samir
Duration:	1990 - 2011		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for an approximately 7.16 total useable acre park as a result of the Interstate 15 freeway expansion. Phase I improvements are complete and include a children's play area, a playing field, paved walkways, landscaping, and site furnishings on 5.16 acres. Phase II of the project will provide for the design and construction of 2.0 acres of passive park facilities in the 38th Street canyon area of the park. Future phases will include a monument sign, community identification theme element/art, bollards, additional parking on south 38th Street, curb, gutter and sidewalk, and various park amenities. The improvements will comply with current local, State and federal safety and accessibility codes and regulations.

Justification: Additonal park acreage and associated infrastructure will provide the community with additional recreational opportunities and will increase the visual aesthetics of the area.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I and phase II are both complete. This project is complete.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Mid-City - Park Dev Fund	400109	0	25,000	0	0	0	0	0	0	0	0	25,000
Total		0	25,000	0	0	0	0	0	0	0	0	25,000

Park & Recreation

Parks - Miscellaneous Parks

Penasquitos Town Center Linear Park / S01010

Council District:	1	**Priority Score:**	N/A
Community Plan:	Rancho Penasquitos	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Winter, James
Duration:	2005 - 2013		619-235-5257
Improv Type:	Betterment		jwinter@sandiego.gov

Description: This project will provide for a linear park adjacent to the Rancho Penasquitos Library.

Justification: This project will be an enhancement for libary users and the general public.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: This project is complete.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	75,000	0	0	0	0	0	0	0	0	0	75,000
Infrastructure Improvement - CD 1	400681	0	5,290	0	0	0	0	0	0	0	0	5,290
Infrastructure Imp Fund	400184	70,710	0	0	0	0	0	0	0	0	0	70,710
Private & Others Contrib-CIP	400264	200,000	0	0	0	0	0	0	0	0	0	200,000
Total		345,710	5,290	0	0	0	0	0	0	0	0	351,000

Park & Recreation

Parks - Miscellaneous Parks

Presidio Park Master Plan / S00993

Council District:	2	**Priority Score:**	N/A
Community Plan:	Old San Diego	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Sharpe, Deborah
Duration:	1999 - 2011		619-525-8261
Improv Type:	Betterment		dsharpe@sandiego.gov

Description: This project provides for preparation of a master plan to restore, enhance, and manage the archaeological and historical resources at Presidio Park. Phase I provided for consultant services to oversee a task force of selected professional archaeologists, geologists, and historians who studied the park site and developed a program that will become the basis for the master plan. Phase II completes the master plan effort.

Justification: This master plan will guide the restoration, enhancement, and management of the archaeological and historical resources over a 20-year period.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Old San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: This project is complete.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	4,445	5,555	0	0	0	0	0	0	0	0	10,000
Historical Fund	X999	15,000	0	0	0	0	0	0	0	0	0	15,000
Total		19,445	5,555	0	0	0	0	0	0	0	0	25,000

Park & Recreation

Parks - Miscellaneous Parks

Public Roads Supporting Park Access / S00660

Council District:	Citywide	**Priority Score:**	N/A
Community Plan:	Citywide	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Winter, James
Duration:	2008 - 2014		619-235-5257
Improv Type:	Betterment		jwinter@sandiego.gov

Description: This annual allocation provides funding for public roads (citywide) that support park access.

Justification: This project is needed to provide funding for public roads (citywide) that support park access.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Project schedules will be determined individually.

Summary of Project Changes: No significant change to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	457	49,543	0	0	0	0	0	0	0	0	50,000
TransNet Extension Congestion Relief Fund	400169	0	544	0	0	0	0	0	0	0	0	544
Total		457	50,087	0	0	0	0	0	0	0	0	50,544

Park & Recreation

Parks - Miscellaneous Parks

Rancho Penasquitos ADA Requirements / S00671

Council District:	1	**Priority Score:**	N/A
Community Plan:	Rancho Penasquitos	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Oliver, Kevin
Duration:	2004 - 2009		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for upgrades to the play area and replacement of playground equipment at Rancho Penasquitos Park.

Justification: This project will provide for play area upgrades and replacement of playground equipment to meet current State and federal safety and accessibility requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: The first upgrade was completed in Fiscal Year 2006. Construction was completed on the second upgrade in Fiscal Year 2009.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Rancho Penasquitos FBA	400083	0	906,459	0	0	0	0	0	0	0	0	906,459
Total		0	906,459	0	0	0	0	0	0	0	0	906,459

Park & Recreation

Parks - Miscellaneous Parks

Rancho Penasquitos Skate Park / S12002

Council District:	1	**Priority Score:**	20
Community Plan:	Rancho Penasquitos	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	Sharpe, Deborah
Duration:	2012 - 2014		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This project provides for the replacement and upgrade of previously existing wooden skateboard ramps and structures, and installation of shade structures for park users.

Justification: This project will provide upgraded and additional recreation amenities to serve the residents of Rancho Penasquitos which is park-deficient by General Plan standards.

Operating Budget Impact: Operation and maintenance funding for this facility is included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2012 and construction is scheduled to begin in Fiscal Year 2013.

Summary of Project Changes: This is a newly published project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PV Est-Other P & R Facilities	400221	0	0	320,000	0	0	0	0	0	0	0	320,000
Total		0	0	320,000	0	0	0	0	0	0	0	320,000

Park & Recreation

Parks - Miscellaneous Parks

Rancho Penasquitos Towne Centre Park Improvements / S12003

Council District:	1	**Priority Score:**	14
Community Plan:	Rancho Penasquitos	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	Sharpe, Deborah
Duration:	2012 - 2014		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This project provides for the installation of miscellaneous amenities to serve dog off-leash users, such as a group shade structure and dog drinking fountains, at the Rancho Penasquitos Towne Centre Park.

Justification: This project will provide additional recreation amenities to serve the residents of Rancho Penasquitos which is park-deficient by General Plan standards.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses of $5,500 per year based on the Park and Recreation Department's current cost to maintain various typical amenities.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2012 and construction is scheduled to begin in Fiscal Year 2013.

Summary of Project Changes: This is a newly published project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PV Est-Other P & R Facilities	400221	0	0	75,000	0	0	0	0	0	0	0	75,000
Total		0	0	75,000	0	0	0	0	0	0	0	75,000

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Park & Recreation - GENERAL FUND	FTEs	0.00	0.05	0.05	0.05	0.05
	Total Impact	0	4,985	5,196	5,303	5,426

Park & Recreation

Parks - Miscellaneous Parks

Regional Park Improvements / AGF00005

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2010 - 2020		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This annual allocation provides funding for planning and implementation of permanent public capital improvements, including land acquisitions for San Diego regional parks in accordance with City Charter, Article V, Section 55.2.

Justification: San Diego's regional park system contains recreation resources unique to the City. Parks such as Balboa Park, Mission Bay Park, Mission Trails Regional Park, Otay River Valley Park, and San Diego River Park, as well as open spaces and coastal beaches, help define the City's identity, enrich the quality of life for residents, and serve as visitor attractions that strengthen the local economy. These regional treasures are threatened by increasing use and a backlog of needed improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community and park master plans and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled in accordance with the scope of the various sub-projects.

Summary of Project Changes: Regional Park Improvement funding in the amount of $2,281,433 has been allocated to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	209,375	5,475,625	2,281,433	0	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	0	20,466,433
Total		209,375	5,475,625	2,281,433	0	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	0	20,466,433

Park & Recreation

Parks - Miscellaneous Parks

Roosevelt Middle School / S00761

Council District:	3	**Priority Score:**	68
Community Plan:	Balboa Park	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Mahmalji, Samir
Duration:	2008 - 2012		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for the design and construction of joint-use athletic fields at Roosevelt Junior High School. Phase I of the project provides for 1.8 useable acres of joint-use and paved walking path surrounding the field area. Future phases will provide an additional 1.9 useable acres of joint-use artificial turf, joint-use parking, a comfort station, overhead shade structures, and other amenities.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for Phase I of this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2011. Construction is scheduled to begin and anticipated to be completed in Fiscal Year 2012. Future phases will be scheduled upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Uptown Urban Comm	400121	266,568	323,432	0	0	0	0	0	0	0	0	590,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	600,000	600,000
Total		266,568	323,432	0	0	0	0	0	0	0	600,000	1,190,000

Park & Recreation

Parks - Miscellaneous Parks

San Diego River Park Master Plan / S01001

Council District:	6, 7	**Priority Score:**	N/A
Community Plan:	Mission Valley, Navajo, Tierrasanta, East Elliott	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2002 - 2011		619-525-8261
Improv Type:	Betterment		dsharpe@sandiego.gov

Description: This project provides for the development of a Master Plan, including preparation of an environmental document and an economic analysis for approximately 17 miles of the San Diego River within the City of San Diego.

Justification: This project will provide a policy document to guide development, preservation, enhancement and recreation along the river over the next 20 years.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is, or will be, consistent with applicable community plans and is in conformance with the City's General Plan. Applicable community plans will be amended as needed for consistency with master plan recommendations.

Schedule: The project began in Fiscal Year 2004 and will be completed in Fiscal Year 2012.

Summary of Project Changes: Total project cost has increased by $100,000 due to an increase in the environmental review scope of work. A City Council Action (1472) will be processed to reallocate funding from unallocated fund balance in the Regional Park Improvement Fund, which will increase the total project cost to $1,732,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	295,554	4,446	0	0	0	0	0	0	0	0	300,000
Infrastructure Improvement - Mayor	400680	121,448	3,552	0	0	0	0	0	0	0	0	125,000
Regional Park Improvements Fund	200391	501,366	5,634	0	0	0	0	0	0	0	0	507,000
Regional Parks Infrastructure Fund	200339	150,000	0	0	0	0	0	0	0	0	0	150,000
Water Contributions To CIP	700015	550,000	0	0	0	0	0	0	0	0	0	550,000
Total		1,618,368	13,632	0	0	0	0	0	0	0	0	1,632,000

Park & Recreation

Parks - Miscellaneous Parks

San Ysidro Athletic Area & Larsen Field Lighting / S11013

Council District:	8	**Priority Score:**	83
Community Plan:	San Ysidro	**Priority Category:**	High
Project Status:	Created	**Contact Information:**	Mahmalji, Samir
Duration:	2011 - 2014		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for the design and construction of lighting systems for the two multi-purpose sports fields at the San Ysidro Athletic Area/Larsen Field.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $7,900 is based upon the Park and Recreation Department's current cost to maintain sports field lighting in various parks.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2011. Construction will be phased as funding is identified.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
San Ysidro Urban Comm	400126	10,795	739,206	0	0	0	0	0	0	0	0	750,000
Total		10,795	739,206	0	0	0	0	0	0	0	0	750,000

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Park & Recreation - GENERAL FUND	FTEs	0.00	0.10	0.10	0.10	0.10
	Total Impact	0	7,500	7,718	7,958	7,961

Park & Recreation

Parks - Miscellaneous Parks

Sefton Field Improvements / S01012

Council District:	6	**Priority Score:**	27
Community Plan:	Mission Valley	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2007 - 2013		619-525-8261
Improv Type:	Betterment		dsharpe@sandiego.gov

Description: This project provides design and construction of improvements to enhance the 19.3 acre site currently maintained by the Presidio Little League. The improvements may include walkways, an entry monument, picnic areas, paved parking lots and roadways, landscaping, and irrigation upgrades for the existing athletic fields.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan Guidelines

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $4,700 is based upon the Park and Recreation Department's current cost to maintain landscaped areas. Operational costs for the project will be revised as amenities and unique site characteristics are refined.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan. During preparation of the General Development Plan, the community expressed a concern regarding approval of the park plan without finalization of the draft San Diego River Master Plan. Therefore, approval of the Park General Development Plan was put on hold pending approval of the River Park Master Plan, at which time compliance with the document can be determined.

Schedule: Design began in Fiscal Year 2007. Approval of the Park General Development Plan is on hold pending approval of the River Park Master Plan. Construction will be scheduled as funding is identified.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Environmental Growth Fund 2/3	200109	197,064	302,936	0	0	0	0	0	0	0	0	500,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	500,000	500,000
Total		197,064	302,936	0	0	0	0	0	0	0	500,000	1,000,000

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.04	0.04	0.04
	Total Impact	0	0	4,537	4,704	4,791

Park & Recreation

Parks - Miscellaneous Parks

Sewer Lateral Replacement for Balboa Park / S00619

Council District:	3	**Priority Score:**	N/A
Community Plan:	Balboa Park	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Darvishi, Ali
Duration:	2004 - 2012		619-533-5328
Improv Type:	Replacement - Rehab		adarvishi@sandiego.gov

Description: This project provides for permanent public capital improvements and deferred maintenance of existing facilities in Balboa Park in accordance with Ordinance 0-19113 and Municipal Code section 22.0229.

Justification: Balboa Park, as well as open spaces and coastal beaches, helps define the City's identity, enriches quality of life and serves as a visitor attraction that strengthens the local economy. This regional treasure is threatened by increasing use and a backlog of needed improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Phase I of this project provided for televising, repair, and replacement of sewer laterals in 20 buildings. Phase II will televise, repair, and replace the laterals in the next 20 buildings. Phase III will continue with the remaining 20 buildings. The project is currently on hold in Fiscal Year 2010 pending coordination with the Metropolitan Wastewater Department on televising and re-routing of sewer laterals within Balboa Park.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	161,803	8,771	0	0	0	0	0	0	0	0	170,574
Regional Park Improvements Fund	200391	9,595	173,338	0	0	0	0	0	0	0	0	182,933
Regional Parks Infrastructure Fund	200339	524	9,476	0	0	0	0	0	0	0	0	10,000
Unappropriated Reserve - Balboa Park CIP Fund	200215	15,470	44,530	0	0	0	0	0	0	0	0	60,000
Total		187,392	236,115	0	0	0	0	0	0	0	0	423,507

Park & Recreation

Parks - Miscellaneous Parks

Sixth Avenue Playground Improvements / S00616

Council District:	3	**Priority Score:**	65
Community Plan:	Balboa Park	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	1998 - 2010		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This project will replace an existing playground within Balboa Park's West Mesa along Sixth Avenue. It will include necessary improvements to comply with the American's with Disabilities Act.

Justification: The existing playground equipment has reached the end of its useful life and needs to be replaced. A majority of the existing playground is not accessible to people with disabilities. This project will bring the playground into conformance with current standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project complies with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design is complete. Construction will be scheduled when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	97,749	0	0	0	0	0	0	0	0	0	97,749
Unappropriated Reserve - Balboa Park CIP Fund	200215	17,516	4,734	0	0	0	0	0	0	0	0	22,251
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	1,880,000	1,880,000
Total		115,266	4,734	0	0	0	0	0	0	0	1,880,000	2,000,000

Park & Recreation

Parks - Miscellaneous Parks

Southcrest Trails (252 Corridor Pk Imp - Ph2) Park / S01071

Council District:	8	**Priority Score:**	59
Community Plan:	Southeastern San Diego	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Mahmalji, Samir
Duration:	2009 - 2015		619-533-5301
Improv Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for design and construction of an approximate 5.8 gross acre, 2.0 usable acre, neighborhood park in the Southcrest Neighborhood of the Southeastern Community Plan Area. Improvements may include picnic shelters, children's play area, hardcourts, walkways, fencing, amphitheater, open turf areas, security lighting, and site furnishings.

Justification: This project provides for additional park land in an extremely park deficient area.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $14,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Southeastern Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
SC-RDA Contribution to CIP Fund	200353	230,392	1,369,608	0	0	0	0	0	0	0	0	1,600,000
Total		230,392	1,369,608	0	0	0	0	0	0	0	0	1,600,000

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.17	0.17
	Total Impact	0	0	0	13,761	14,137

Park & Recreation

Parks - Miscellaneous Parks

Sub Area II Recreational Feasibility Study / S00675

Council District:	1	**Priority Score:**	N/A
Community Plan:	N Cty Future Urbanizing Area - Subarea 2	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Winter, James
Duration:	2005 - 2011		619-235-5257
Improv Type:	Replacement		jwinter@sandiego.gov

Description: This project studied the feasibility of providing the community with additional recreational fields.

Justification: Proposed area for recreational fields was found to be infeasible due to environmental and cost concerns.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the North City Future Urbanizing Sub Area II Community Plan and is in conformance with the City's General Plan.

Schedule: Study completed in 2006.

Summary of Project Changes: This project is completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Sub Area-2	400101	15,899	44,101	0	0	0	0	0	0	0	0	60,000
Total		15,899	44,101	0	0	0	0	0	0	0	0	60,000

Park & Recreation

Parks - Miscellaneous Parks

Sunshine Berardini Fields / S00759

Council District:	4	**Priority Score:**	48
Community Plan:	City Heights (Mid-City)	**Priority Category:**	Low
Project Status:	Technically completed	**Contact Information:**	Mahmalji, Samir
Duration:	2006 - 2012		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for a general development plan and design and development of the Sunshine Berardini Fields. The proposed improvements may include a comfort station, playground area, picnic area and amenities, landscaping, security and sports lighting, accessible parking and walkway, pedestrian bridge, ball field upgrades, and habitat restorations as part of the Chollas Creek Enhancement Program.

Justification: This project contributes to satisying the population-based park acreage requirement set forth in the City's General Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Scheduling is contingent upon identification of funding.

Summary of Project Changes: The General Development Plan was prepared, and approved by the community. To complete the General Development Plan phase additional funds of $600,000 are needed. Project is on hold until funds are identified.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	73,518	6,482	0	0	0	0	0	0	0	0	80,000
Grant Fund - Federal	600000	1,265	2,848	0	0	0	0	0	0	0	0	4,113
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	600,000	600,000
Total		74,783	9,330	0	0	0	0	0	0	0	600,000	684,113

Park & Recreation

Parks - Miscellaneous Parks

Taylor Street Slope Reconstruction / S00676

Council District:	2	**Priority Score:**	N/A
Community Plan:	Old San Diego	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Oliver, Kevin
Duration:	2007 - 2011		619-533-5139
Improv Type:	Replacement		koliver@sandiego.gov

Description: This project provides for the reconstruction of a failed slope at the northeastern end of Presidio Park along Taylor Street.

Justification: This project is needed to stabilize the slope to prevent further deterioration and damage to Taylor Street. State and federal grants have been authorized for this project and will reimburse the General Fund upon completion of construction.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Old San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007 and was completed in Fiscal Year 2008. Construction was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed at the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	1,039,413	(369,455)	0	0	0	0	0	0	0	0	669,958
Total		1,039,413	(369,455)	0	0	0	0	0	0	0	0	669,958

Park & Recreation

Parks - Miscellaneous Parks

Tierrasanta Skate Park / S00997

Council District:	7	**Priority Score:**	9
Community Plan:	Tierrasanta	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2003 - 2013		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This project provides for the design and construction of a skateboard park within the Tierrasanta Community Planning Area at a location to be determined later.

Justification: This project provides for additional recreational opportunities in the community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $25,000 - $50,000 is based upon the Park and Recreation Department's estimated cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan, and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled when funding is identified.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Tierrasanta - DIF	400098	51	24,949	0	0	0	0	0	0	0	0	25,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	4,975,000	4,975,000
Total		51	24,949	0	0	0	0	0	0	0	4,975,000	5,000,000

Park & Recreation

Parks - Miscellaneous Parks

Torrey Pines City Park General Development Plan / S01015

Council District:	1	**Priority Score:**	N/A
Community Plan:	University	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2008 - 2011		619-525-8261
Improv Type:	Betterment		dsharpe@sandiego.gov

Description: This project provides for the preparation of a General Development Plan and associated environmental review for 44.0 acres of the 447.0 gross acre park located off North Torrey Pines Road. The General Development Plan will incorporate the Glider Port Leasehold and will provide guidance for the development and protection of the park's sensitive habitat and historic attributes. Amenities may include passive use areas, viewing platforms, access road, public parking lot, trail, beach access and accessibility improvements, two new public comfort stations and park signage.

Justification: This project is required pursuant to a settlement agreement between the City and the Coastal Law Enforcement Action Network for violations resulting from unapproved on-site grading activities by the Lessee. Additionally, the park site is located in a community deficient in parks and recreational facilities per the City's General Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2011. Construction will be scheduled pending funding availability.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	504,213	(4,213)	0	0	0	0	0	0	0	0	500,000
Total		504,213	(4,213)	0	0	0	0	0	0	0	0	500,000

Park & Recreation

Parks - Miscellaneous Parks

Treena Mesa Joint Use Sports Field / S00971

Council District:	5	**Priority Score:**	13
Community Plan:	Scripps Miramar Ranch	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2009 - 2014		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This project provides for the design and construction of 7.0 acres of lighted multi-sports fields at a location west of Treena Street on San Diego Unified School District-owned property. This project will require a joint-use agreement between the City of San Diego and the San Diego Unified School District.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $96,300 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are refined.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: The scheduling of construction is dependent on the negotiation of a joint-use agreement with the school district and contingent upon the rate of development and Facilities Benefit Assessment (FBA) fees collected in the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Scripps Miramar Ranch FBA	400086	0	3,500,000	0	0	0	0	0	0	0	0	3,500,000
Total		0	3,500,000	0	0	0	0	0	0	0	0	3,500,000

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact	0	0	96,300	96,300	96,300

Park & Recreation

Parks - Miscellaneous Parks

Vista Terrace Tot Lot Park / S00766

Council District:	8	**Priority Score:**	N/A
Community Plan:	San Ysidro	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Ritter, Clark
Duration:	2007 - 2010		619-533-4601
Improv Type:	New		lritter@sandiego.gov

Description: This project provides for upgrades to the Vista Terrace Park playground area and path of travel.

Justification: This project will upgrade the existing play area to ensure compliance with current State safety regulations and State and federal accessibility guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2009 and was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	70,000	0	0	0	0	0	0	0	0	0	70,000
Grant Fund - State	600001	141,617	0	0	0	0	0	0	0	0	0	141,617
San Ysidro Urban Comm	400126	167,867	72,133	0	0	0	0	0	0	0	0	240,000
Total		379,484	72,133	0	0	0	0	0	0	0	0	451,617

Park & Recreation

Parks - Miscellaneous Parks

Wegeforth Elementary School Joint Use / S00764

Council District:	8	**Priority Score:**	67
Community Plan:	Serra Mesa	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2009 - 2013		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the design and construction of approximately four acres at Wegeforth Elementary School for joint-use facilities to supplement existing park acreage in the Serra Mesa Community. Phase I joint-use improvements may include turfed multi-purpose sports fields, multi-purpose courts, walk-ways, landscaping, and accessibility upgrades. Phase II improvements may include a comfort station.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. For Phase 1, the current cost estimate of $91,600 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are refined.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and is scheduled to be completed in Fiscal Year 2012. Construction will be scheduled when adequate funding is identified.

Summary of Project Changes: No significant change to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	456,276	1,535,724	0	0	0	0	0	0	0	0	1,992,000
Total		456,276	1,535,724	0	0	0	0	0	0	0	0	1,992,000

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Park & Recreation - GENERAL FUND	FTEs	0.00	0.71	0.71	0.71	0.71
	Total Impact	0	85,393	88,362	89,911	91,613

Park & Recreation

Parks - Miscellaneous Parks

Westview Park Shade Structure / S01066

Council District:	5	**Priority Score:**	72
Community Plan:	Mira Mesa	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Cetin, Elif
Duration:	2009 - 2011		619-533-5107
Improv Type:	Betterment		ecetin@sandiego.gov

Description: This project provides for the installation of six triangular shade sails with a center flag pole and six pennant standards over the children's play area.

Justification: This project will increase the enjoyment of the play area by park users.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Project has been cancelled.

Summary of Project Changes: This project has been cancelled and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Infrastructure Improvement - CD 5	400685	15,592	33,728	0	0	0	0	0	0	0	0	49,320
Infrastructure Imp Fund	400184	680	0	0	0	0	0	0	0	0	0	680
Total		16,272	33,728	0	0	0	0	0	0	0	0	50,000

Park & Recreation

Parks - Miscellaneous Parks

Windansea Erosion Control Plan / S00656

Council District:	1	**Priority Score:**	N/A
Community Plan:	La Jolla	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Oliver, Kevin
Duration:	2002 - 2011		619-533-5139
Improv Type:	Replacement - Rehab		koliver@sandiego.gov

Description: This project provides for beach access and parking lot improvements, and protection of cliffs and beaches through storm drain erosion control at Windansea Beach. The improvements will be completed in phases as funding becomes available. Phase I includes the construction of three sets of stairs. Phase II includes parking lot and drainage improvements. Future phases may be necessary to address the protection of cliffs and beaches through storm drain erosion control.

Justification: This project will provide stairs to the beach, coastal bluff stability, improve storm water protection through upgrades to the existing storm drain systems, and parking lot improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I construction was completed in Fiscal Year 2004. Design for Phase II began in Fiscal Year 2008 and construction began in Fiscal Year 2009. Construction was completed in Fiscal Year 2011.

Summary of Project Changes: Project is complete and will be closed at the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	150,000	0	0	0	0	0	0	0	0	0	150,000
TransNet (Prop A 1/2% Sales Tax)	400156	351,540	(1,540)	0	0	0	0	0	0	0	0	350,000
Public/Private Partnership Fund	200376	50,000	0	0	0	0	0	0	0	0	0	50,000
TOT Coastal Infrastructure CIP Fund	200212	100,000	0	0	0	0	0	0	0	0	0	100,000
Total		651,540	(1,540)	0	0	0	0	0	0	0	0	650,000

Park & Recreation

Parks - Neighborhood

Azalea Neighborhood Park / S00756

Council District:	3	**Priority Score:**	N/A
Community Plan:	City Heights, City Heights (Mid-City)	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Mahmalji, Samir
Duration:	2008 - 2010		619-533-5301
Improv Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for the design and construction of an Americans with Disabilities Act (ADA) compliant picnic area, with picnic shelter, picnic tables and seats, barbecues, hot coal containers, and an accessible path of travel.

Justification: This project will provide accessible park facilities in a community deficient in parks and recreational facilities per the General Plan Guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Project was designed in Fiscal Year 2009. Construction was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed at the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	143,448	6,552	0	0	0	0	0	0	0	0	150,000
Highland/Landis(East SD)-Major	400059	0	13,828	0	0	0	0	0	0	0	0	13,828
Total		143,448	20,380	0	0	0	0	0	0	0	0	163,828

Park & Recreation

Parks - Neighborhood

Camino Ruiz Neighborhood Park Improvements / S00665

Council District:	5	**Priority Score:**	N/A
Community Plan:	Mira Mesa	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Oliver, Kevin
Duration:	1999 - 2010		619-533-5139
Improv Type:	Replacement		koliver@sandiego.gov

Description: This project provides for development and construction of the Camino Ruiz Neighborhood Park. Phase I of this project is complete and provided for the development of an approximately ten useable-acre neighborhood park located south of Penasquitos Canyon at the intersection of Camino Ruiz and Calle Cristobal, including a comfort station, parking lot, and other park amenities. Phase II provides for the development of a multi-use trail from the park to Los Penasquitos Canyon Preserve. A trail head located within the park will provide an information kiosk for users since the trail will be located within the County's Multiple Species Conservation Program (MSCP) and the City's Multiple Habitat Protection Area (MHPA).

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project implements the recommendations found in the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design was complete in Fiscal Year 2005. Phase I of the park improvements was completed in Fiscal Year 2007. Phase II trail improvements were completed in Fiscal Year 2008.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	6,690,885	0	0	0	0	0	0	0	0	0	6,690,885
Total		6,690,885	0	0	0	0	0	0	0	0	0	6,690,885

Park & Recreation

Parks - Neighborhood

Camino Ruiz Trail / S00666

Council District:	5	**Priority Score:**	N/A
Community Plan:	Mira Mesa	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Oliver, Kevin
Duration:	2007 - 2011		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the development of a multi-use trail in conjunction with the Camino Ruiz Neighborhood Park which is located south of Penasquitos Canyon.

Justification: This project will provide additional recreational facilities for the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007 and construction was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	19,289	0	0	0	0	0	0	0	0	0	19,289
Regional Park Improvements Fund	200391	30,072	1	0	0	0	0	0	0	0	0	30,072
Total		49,361	1	0	0	0	0	0	0	0	0	49,361

Park & Recreation

Parks - Neighborhood

Carmel Valley Neighborhood Park #8 / S00642

Council District:	1	**Priority Score:**	55
Community Plan:	Carmel Valley	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2007 - 2014		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This project provides for acquiring and developing a four useable acre neighborhood park in Carmel Valley. Amenities may include a play area, picnic facilities, open turf area, and landscaping. Frontage road improvement will be provided by another project.

Justification: This project will provide the community with additional recreational opportunities as well enhance the visual quality of the area.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $36,200 is based upon the Park and Recreation Department's estimated cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined and all amenities and unique site characteristics are refined.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan, the Carmel Valley Neighborhood 8 Precise Plan, and is in conformance with the City's General Plan.

Schedule: The land was acquired as part of the Carmel Valley Restoration and Enhancement Project. Design and construction will be scheduled contingent upon the actual rate of development fees collected within the community and the identification of funding. Design began in Fiscal Year 2009 and is to be completed in Fiscal Year 2012. Construction is scheduled to begin in 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	23,914	2,186,086	0	0	0	0	0	0	0	0	2,210,000
Carmel Valley South FBA	400087	96,175	2,653,825	0	0	0	0	0	0	0	0	2,750,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	1,179,350	1,179,350
Total		120,089	4,839,911	0	0	0	0	0	0	0	1,179,350	6,139,350

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact	0	0	36,200	36,200	36,200

Park & Recreation

Parks - Neighborhood

Cypress Canyon Neighborhood Park - Phase 2 / S10046

Council District:	5	**Priority Score:**	N/A
Community Plan:	Scripps Miramar Ranch	**Priority Category:**	N/A
Project Status:	Created	**Contact Information:**	Sharpe, Deborah
Duration:	2010 - 2020		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This project provides for Phase II of the plan to develop a 12 useable acre neighborhood park. Approximately eight useable acres were developed in 1991 as part of Phase I. This phase calls for the development of an additional four useable acres.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Cypress Canyon Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $48,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan, and it is in conformance with the City's General Plan.

Schedule: Schedule is contingent upon coordination of site development with adjacent private development.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Scripps Miramar Ranch FBA	400086	0	1,816,819	0	0	0	0	0	0	0	0	1,816,819
Scripps/Plan Amend. Area	400030	0	567,647	0	0	0	0	0	0	0	0	567,647
Total		0	2,384,466	0	0	0	0	0	0	0	0	2,384,466

Park & Recreation

Parks - Neighborhood

Dailard Neighborhood Park-Play Area Upgrades / S10028

Council District:	7	**Priority Score:**	86
Community Plan:	Navajo	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Kelleher, Barry
Duration:	2010 - 2014		619-533-5219
Improv Type:	Betterment		bkelleher@sandiego.gov

Description: This project provides for the design and construction of accessibility upgrades and improvements to the children's play area and to the park site, including accessible paths of travel to meet current accessibility standards.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Navajo Urban Comm	400116	55,904	344,096	0	0	0	0	0	0	0	0	400,000
Total		55,904	344,096	0	0	0	0	0	0	0	0	400,000

Park & Recreation

Parks - Neighborhood

Del Mar Mesa Neighborhood Park / S00648

Council District:	1	**Priority Score:**	N/A
Community Plan:	Del Mar Mesa	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2003 - 2012		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This project provides for the acquisition, design and construction of a four useable acre neighborhood park to serve the Del Mar Mesa population. Improvements will include turf for active and passive recreation, a children's play area, and a prefabricated comfort station.

Justification: This project will contribute to satisfying the population-based park requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $74,300 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2005 and design was completed in Fiscal Year 2007. Design updates, if necessary, and construction will proceed when funding is identified.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	1,360,969	2,039,031	0	0	0	0	0	0	0	0	3,400,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	750,000	750,000
Total		1,360,969	2,039,031	0	0	0	0	0	0	0	750,000	4,150,000

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact	0	74,300	74,300	74,300	74,300

Park & Recreation

Parks - Neighborhood

Del Mar Trails Park Play Area Upgrades / S11016

Council District:	1	**Priority Score:**	91
Community Plan:	Carmel Valley	**Priority Category:**	High
Project Status:	Created	**Contact Information:**	Schmit, Todd
Duration:	2011 - 2014		619-533-4620
Improv Type:	Betterment		tschmit@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades and improvements to the children's play area and path of travel within the park to comply with State and federal safety and accessibility guidelines. This project includes an accessible on-street parking space, curb ramp, site furniture, and accessible play area equipment and surfacing.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current State and federal safety and accessibility regulations.

Operating Budget Impact: Operation and maintenance funding for this project will be included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley (North City West) Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: No significant changes have been made to this project in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	19,162	577,204	0	0	0	0	0	0	0	0	596,366
Total		19,162	577,204	0	0	0	0	0	0	0	0	596,366

Park & Recreation

Parks - Neighborhood

Dennery Ranch Neighborhood Park / S00636

Council District:	8	**Priority Score:**	16
Community Plan:	Otay Mesa	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2005 - 2014		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This project provides for acquisition, design, and construction of a nine useable acre park site in the Otay Mesa Community Plan and the Dennery Ranch Precise Plan areas. The park may include a multi-purpose court, restroom, children's play area, picnic area and facilities, open turf area, staging area, and trail with connectivity to the Otay Valley Regional Park.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Dennery Ranch Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $108,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and the Dennery Ranch Precise Plan, and is in conformance with the City's General Plan.

Schedule: Acquisition, design and construction will be scheduled contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	1,904	1,999,052	0	0	0	0	3,201,000	0	0	0	5,201,956
Total		1,904	1,999,052	0	0	0	0	3,201,000	0	0	0	5,201,956

Park & Recreation

Parks - Neighborhood

Dingeman School/Spring Canyon Neighborhood Park / S01067

Council District:	5	**Priority Score:**	N/A
Community Plan:	Miramar Ranch North	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Oliver, Kevin
Duration:	2007 - 2012		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: The project provides for improvements on the turf multi-sports areas at the Spring Canyon Park. Improvements include replacing irrigation sprinkler heads for more uniformity, bringing in top soil and laser leveling entire multi-sports turfed areas to fill in low spots and provide better drainage, and place Bermuda stolens to fill in bare and worn areas for a safer playing area.

Justification: Improvements to the turf multi-sports areas at the Spring Canyon Park is needed due to excessive use from youth and adult groups from a variety of sports. Improvements will provide for a safer playing area for the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Miramar Ranch North Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007 and was completed in Fiscal Year 2007. Construction began in Fiscal Year 2008 and was completed in Fiscal Year 2011.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Wuest-Fire Station	400241	54,463	1,611	0	0	0	0	0	0	0	0	56,074
Total		54,463	1,611	0	0	0	0	0	0	0	0	56,074

Park & Recreation

Parks - Neighborhood

Fairbrook Neighborhood Park - Acquisition / S01002

Council District:	5	**Priority Score:**	9
Community Plan:	Scripps Miramar Ranch	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	1990 - 2015		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This project provides for land acquisition of approximately three useable acres for a neighborhood park south of Pomerado Road in the Scripps Miramar Ranch area.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Fairbrook Subdivision.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Scheduling is contingent upon development of the subdivision, which has been deferred by the property owner, San Diego Unified School District. The City will acquire property for the park subsequent to completion of public infrastructure improvements pursuant to a development agreement.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Scripps/Miramar-Major District	400029	401,306	18,694	0	0	0	0	0	0	0	0	420,000
Total		401,306	18,694	0	0	0	0	0	0	0	0	420,000

Park & Recreation

Parks - Neighborhood

Fairbrook Neighborhood Park Development / S01083

Council District:	5	**Priority Score:**	N/A
Community Plan:	Scripps Miramar Ranch	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2008 - 2020		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This project provides for development of an approximately three useable acre neighborhood park south of Pomerado Road in the Scripps Miramar Ranch area, adjacent half-width street improvements, and utilities to serve the park.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Fairbrook Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $36,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Scheduling is contingent upon acquisition of the site, which has been deferred by the San Diego Unified School District. The City will acquire property for the park subsequent to completion of public infrastructure improvements pursuant to a development agreement.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Scripps Miramar Ranch FBA	400086	0	579,000	0	0	0	0	0	0	0	0	579,000
Scripps/Miramar-Major District	400029	76	1,820,924	0	0	0	0	0	0	0	0	1,821,000
Total		76	2,399,924	0	0	0	0	0	0	0	0	2,400,000

Park & Recreation

Parks - Neighborhood

Gompers Neighborhood Park- Play Area Upgrades / S11030

Council District:	4	**Priority Score:**	82
Community Plan:	Southeastern San Diego	**Priority Category:**	High
Project Status:	Created	**Contact Information:**	Mahmalji, Samir
Duration:	2011 - 2014		619-533-5301
Improv Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades and improvements to the children's play area, path of travel, and comfort station within the park to comply with State and federal safety and accessibility guidelines. Phase I will include Americans with Disabilities Act upgrades to the path of travel, including the comfort station. Phase II will include improvements to the children's play area.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations, and will serve the needs of existing and future residents.

Operating Budget Impact: Operation and maintenance funding for this project will be included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I design began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2012. Phase I construction is scheduled for Fiscal Year 2013. Phase II design began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2012. Phase II construction will be scheduled when funding is identified.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
S.E. San Diego Urban Comm	400120	27,873	462,127	0	0	0	0	0	0	0	0	490,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	600,000	600,000
Total		27,873	462,127	0	0	0	0	0	0	0	600,000	1,090,000

Park & Recreation

Parks - Neighborhood

Gonzales Canyon Neighborhood Park / S00994

Council District:	1	**Priority Score:**	73
Community Plan:	Pacific Highlands Ranch	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2007 - 2013		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the acquisition, design and construction of a five useable acre neighborhood park adjacent to a planned elementary school in the Gonzales Canyon area of the Pacific Highlands Ranch Community. Park amenities will include a multi-purpose turf sports field, a children's play area, multi-purpose courts, picnic facilities, security lighting, landscape, and a comfort station.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Gonzales Canyon area of Pacific Highlands Ranch Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $112,600 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Sub Area Plan and is in conformance with the City's General Plan.

Schedule: Land Acquisition was completed in Fiscal Year 2011. The schedule of design and construction of the project is pending agreement with developer.

Summary of Project Changes: No significant changes have been made to this project in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	3,039,982	2,760,018	0	0	0	0	0	0	0	0	5,800,000
Total		3,039,982	2,760,018	0	0	0	0	0	0	0	0	5,800,000

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.93	0.93	0.93
	Total Impact	0	51,150	106,679	110,568	112,597

Park & Recreation

Parks - Neighborhood

Hidden Trails Neighborhood Park / S00995

Council District:	8	**Priority Score:**	N/A
Community Plan:	Otay Mesa	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2007 - 2013		619-525-8261
Improv Type:	New		dsharpe@sandiego.gov

Description: This project provides for the acquisition, design and construction of a four useable acre neighborhood park serving the Otay Mesa Community. Amenities may include an open turfed area and children's play area, as well as off-site improvements to serve the park.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Hidden Trails Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $48,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Hidden Trails Precise Plan, and is in conformance with the City's General Plan.

Schedule: Land acquisition began in Fiscal Year 2008 and was scheduled for completion in Fiscal Year 2011. Design was scheduled to begin in Fiscal Year 2011. Project construction is dependent upon the actual rate of development within the Otay Mesa Community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	49,111	2,370,889	0	0	0	0	0	0	0	0	2,420,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	680,000	680,000
Total		49,111	2,370,889	0	0	0	0	0	0	0	680,000	3,100,000

Park & Recreation

Parks - Neighborhood

Home Avenue Park / S00673

Council District:	4	**Priority Score:**	49
Community Plan:	City Heights (Mid-City)	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Mahmalji, Samir
Duration:	2002 - 2013		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for the design and construction of a new neighborhood park, enhancements to Chollas Creek, and associated traffic improvements on Home Avenue for pedestrian crossing.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $24,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled in Fiscal Year 2012. Construction is anticpated in Fiscal Year 2014.

Summary of Project Changes: The project cost has increased due to additional scope which includes design and construction of additional park amenities, a new comfort station and environmental mitigations. It is anticipated that the project will receive $2,600,000 from a federal grant in Fiscal Year 2012. Additionally, $600,000 of the total project cost has not yet been identified.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Federal Grant	9600	0	0	0	2,600,000	0	0	0	0	0	0	2,600,000
Mid-City - Park Dev Fund	400109	577,192	22,808	0	0	0	0	0	0	0	0	600,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	600,000	600,000
Total		577,192	22,808	0	2,600,000	0	0	0	0	0	600,000	3,800,000

Park & Recreation

Parks - Neighborhood

Kellogg Park Play Area Improvements / S00974

Council District:	1	**Priority Score:**	72
Community Plan:	La Jolla	**Priority Category:**	Medium
Project Status:	Technically completed	**Contact Information:**	Oliver, Kevin
Duration:	2009 - 2014		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for the installation of new playground equipment and resiliant surface in existing play area.

Justification: Improvements to the play area will increase enjoyment for users.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction of this project were complete in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
La Jolla Urban Comm	400123	137,998	44,002	0	0	0	0	0	0	0	0	182,000
Total		137,998	44,002	0	0	0	0	0	0	0	0	182,000

Park & Recreation

Parks - Neighborhood

Maddox Neighborhood Park Playground Upgrades / S10086

Council District:	5	**Priority Score:**	88
Community Plan:	Mira Mesa	**Priority Category:**	High
Project Status:	Created	**Contact Information:**	Oliver, Kevin
Duration:	2010 - 2014		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the design and construction/installation for the upgrade/replacement of existing playground equipment at Maddox Neighborhood Park and all associated Americans with Disabilities Act and drainage improvements required to comply with all State and federal accessibility guidelines and City standards.

Justification: The Americans with Disabilities Act (ADA) of 1995 requires that children's play areas provide like facilities for all children regardless of physical ability. This includes equipment, as well as a resilient surfacing which is accessible to persons with disabilities. This project will also upgrade the children's play areas to be fully compliant with current State safety regulations and federal ADA requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in conformance with the Mira Mesa Community Plan and the City's General Plan.

Schedule: Design began and was completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	437,832	108,168	0	0	0	0	0	0	0	0	546,000
Total		437,832	108,168	0	0	0	0	0	0	0	0	546,000

Park & Recreation

Parks - Neighborhood

Mira Mesa Community Park-Expansion & Aquatic Compl / S00667

Council District:	5	**Priority Score:**	11
Community Plan:	Mira Mesa	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2004 - 2013		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for developing approximately 11 usable acres of the former Carroll School park site across the street from Mira Mesa Community Park. Amenities include a comfort station and ballfields. The Mira Mesa Community Park will also be upgraded to include a pool complex, improved recreation center, and skate plaza. The street between the two sites will include parking and street calming. This project will be phased as funding becomes available. Phase I includes the ballfields and street calming. Phase II includes the pool complex and skate plaza. Phase III includes recreation center improvements.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $109,000 for Phase I is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Park design was completed in Fiscal Year 2008. The scheduling of construction is contingent upon the rate of development and Facilities Benefit Assessment (FBA) fees collected in the community.

Summary of Project Changes: Public Facilities Financing Plan for Mira Mesa is being updated and will impact funding schedule.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	1,508,540	12,341,460	0	0	3,500,000	3,500,000	0	0	0	0	20,850,000
Total		1,508,540	12,341,460	0	0	3,500,000	3,500,000	0	0	0	0	20,850,000

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.41	0.41	0.41
	Total Impact	0	0	109,480	111,696	112,594

Park & Recreation

Parks - Neighborhood

Montclair Neighborhood Park Play Area / S10027

Council District:	3	**Priority Score:**	74
Community Plan:	Greater North Park	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Mahmalji, Samir
Duration:	2010 - 2014		619-533-5301
Improv Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for the design and construction of a children's play area, and all associated Americans with Disabilities Act (ADA)/Title 24 requirements to comply with all State and federal accessibility guidelines and City standards.

Justification: This project replaces and upgrades the children's play area in which the play equipment was destroyed by an automobile accident.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: This project is complete and was open to the public in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed at the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	82,355	26,645	0	0	0	0	0	0	0	0	109,000
Park North-East - Park Dev Fd	400110	263,541	(27,541)	0	0	0	0	0	0	0	0	236,000
Total		345,896	(896)	0	0	0	0	0	0	0	0	345,000

Park & Recreation

Parks - Neighborhood

Montgomery Waller Community Park / S00754

Council District:	8	**Priority Score:**	N/A
Community Plan:	Otay Mesa - Nestor	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Ritter, Clark
Duration:	2005 - 2014		619-533-4601
Improv Type:	New		lritter@sandiego.gov

Description: This project provides for lighting and park improvements at the Montgomery-Waller Community Park. Phase I of this project provides for the addition of lighting to the existing multi-purpose softball, soccer, and football field. Phase II will replace the comfort station.

Justification: This project will provide needed facilities to expand the hours of use at the park and provide safer access for park users.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa-Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was completed in Fiscal Year 2006. Phase II design began in Fiscal Year 2007 and was completed in Fiscal Year 2011. Phase II construction is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: The scope of the project for Phase II has changed from constructing additional parking to replacing the comfort station because street parking was identified to accomodate additional vehicles. The comfort station will be completed in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	613,173	43,035	0	0	0	0	0	0	0	0	656,208
Montgomery/Waller-Major Dist	400069	28,618	5,174	0	0	0	0	0	0	0	0	33,792
Otay Mesa/Nestor Urb Comm	400125	384,384	45,616	0	0	0	0	0	0	0	0	430,000
Total		1,026,175	93,825	0	0	0	0	0	0	0	0	1,120,000

Park & Recreation

Parks - Neighborhood

Mountain View Neighborhood Park Area Upgrades / S11019

Council District:	4	**Priority Score:**	83
Community Plan:	Southeastern San Diego	**Priority Category:**	High
Project Status:	Created	**Contact Information:**	Mahmalji, Samir
Duration:	2011 - 2014		619-533-5301
Improv Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades and improvements to the children's play area and path of travel within the park to comply with State and federal safety and accessibility guidelines, and will serve the needs of existing and future residents.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations.

Operating Budget Impact: Operation and maintenance funding for this project will be included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2013 and to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
S.E. San Diego Urban Comm	400120	31,346	743,654	0	0	0	0	0	0	0	0	775,000
Total		31,346	743,654	0	0	0	0	0	0	0	0	775,000

Park & Recreation

Parks - Neighborhood

Rancho Encantada Neighborhood Park #1 / S10122

Council District:	7	**Priority Score:**	N/A
Community Plan:	Rancho Encantada	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Mahmalji, Samir
Duration:	2005 - 2011		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for acquisition and development of a neighborhood park in the Rancho Encantada Community consisting of approximately eight useable acres.

Justification: This park will be located in the core of the community. In accordance with the City of San Diego's "Progress Guide and General Plan," new development is to provide 2.4 acres of park land improvement for every 1,000 people. With an estimated population of 3,328, the required park acreage would be eight acres. The project meets this requirement. The park has been prepared with the concept that it is centrally located, therefore accessible for bicyclists and pedestrians and is planned to include both active and passive activities. At 2.4 acres per 1,000 population, this park site satisfies the acreage requirements for this community as set forth in the general plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Rancho Encantada Community Plan and is in conformance with the City's General Plan.

Schedule: Construction was completed in Fiscal Year 2009. Reimbursement to the developer has been completed.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Rancho Encantada	400095	900,772	199,228	0	0	0	0	0	0	0	0	1,100,000
Total		900,772	199,228	0	0	0	0	0	0	0	0	1,100,000

Park & Recreation

Parks - Neighborhood

Rancho Encantada Park #2 / S00652

Council District:	7	**Priority Score:**	N/A
Community Plan:	Rancho Encantada	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Mahmalji, Samir
Duration:	2006 - 2014		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for development of approximately six acres for a neighborhood park to include active and passive uses, parking lot, playground, comfort station and lighted ball fields.

Justification: This park will provide additional amenities above the the population-based park acreage requirements set forth in the City's General Plan due to an extraordinary benefits agreeement.

Operating Budget Impact: Maintenance and operations will be administered by a Maintenance Assessment District set up Fiscal Year 2007 specifically established for this park.

Relationship to General and Community Plans: This project is consistent with the Rancho Encantada Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2008. Construction is contingent upon the finalization of reimbursement agreements. This is a turn-key park built by the Developer team.

Summary of Project Changes: An increase of $154,000 of Facilities Benefit Assessment Funds is anticipated for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Developer Funding	9800	0	0	0	0	0	1,082,000	0	0	0	0	1,082,000
Rancho Encantada	400095	101,655	1,651,345	0	154,000	13,000	0	0	0	0	0	1,920,000
Total		101,655	1,651,345	0	154,000	13,000	1,082,000	0	0	0	0	3,002,000

Park & Recreation

Parks - Neighborhood

Ridgewood Neighborhood Park Playground / S00672

Council District:	1	**Priority Score:**	N/A
Community Plan:	Rancho Penasquitos	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Oliver, Kevin
Duration:	2008 - 2010		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project will bring the children's play area at Ridgewood Neighborhood Park into compliance with Americans with Disabilities Act (ADA) standards and requirements.

Justification: The Americans with Disabilities Act (ADA) of 1995 requires that children's play areas provide like facilities for all children, regardless of physical ability. This includes equipment, as well as a resilient surfacing, which is accessible to persons with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and construction was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Penasquitos East Trust	400192	0	2,458	0	0	0	0	0	0	0	0	2,458
Total		0	2,458	0	0	0	0	0	0	0	0	2,458

Park & Recreation

Parks - Neighborhood

Riviera Del Sol Neighborhood Park / S00999

Council District:	8	**Priority Score:**	73
Community Plan:	Otay Mesa	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Mahmalji, Samir
Duration:	2006 - 2013		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for land acquisition and development of a 4.9 useable acre neighborhood park at a site located in the Riviera del Sol Subdivision.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Riviera del Sol Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $60,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Riviera del Sol Precise Plan, and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2011. Design began in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	1,504,964	2,045,036	0	0	0	0	0	0	0	0	3,550,000
Total		1,504,964	2,045,036	0	0	0	0	0	0	0	0	3,550,000

Park & Recreation

Parks - Neighborhood

Silver Wing Neighborhood Park Sports Fld & Sec Lgt / S11051

Council District:	8	**Priority Score:**	74
Community Plan:	Otay Mesa - Nestor	**Priority Category:**	High
Project Status:	Created	**Contact Information:**	Mahmalji, Samir
Duration:	2011 - 2015		619-533-5301
Improv Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for the design and construction of multi-purpose sports fields and security lighting systems at the Silver Wing Neighborhood Park. The project will be phased with Phase I consisting of the lighting systems' design. Subsequent phases will be implemented as funding becomes available.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth, and will provide a more secure facility.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, however, it is estimated that $6,000 will be required annually based upon Park and Recreation Departments current cost to maintain lighting in various parks.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011. Construction will be phased as funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Otay Mesa/Nestor Urb Comm	400125	91,645	203,355	0	0	0	0	0	0	0	0	295,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	430,000	430,000
Total		91,645	203,355	0	0	0	0	0	0	0	430,000	725,000

Park & Recreation

Parks - Neighborhood

Sunroad Neighborhood Park - Development / S10048

Council District:	6	**Priority Score:**	95
Community Plan:	Kearny Mesa	**Priority Category:**	High
Project Status:	Created	**Contact Information:**	Oliver, Kevin
Duration:	2010 - 2012		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of an approximately two acre public neighborhood park within the Kearny Mesa Community. Improvements may include amenities such as children's play area, open turf area, walkways, picnic facilities, site furnishings, landscaping and security lighting and all associated Americans with Disabilities Act (ADA)/Title 24 requirements to comply with all State and federal accessibility guidelines and City standards.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan and the Site Development Permit to serve the new residents to be generated by the Sunroad Centrum residential development. This project is a turn-key project to be implemented by the Sunroad developer pursuant to an approved park development agreement.

Operating Budget Impact: This facility will be maintained by the developer.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Project design began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: It is anticipated that funding will be contributed to this project in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	67,143	(47,143)	0	0	0	0	0	0	0	0	20,000
Donations	9700	0	0	0	190,000	0	0	0	0	0	0	190,000
Total		67,143	(47,143)	0	190,000	0	0	0	0	0	0	210,000

Park & Recreation

Parks - Neighborhood

Torrey Highlands Neighborhood Park North / S00650

Council District:	1	**Priority Score:**	N/A
Community Plan:	Torrey Highlands	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Oliver, Kevin
Duration:	2002 - 2010		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the acquisition, design and construction of a five useable acre neighborhood park to serve the northern area of the Torrey Highlands community, including half-width street improvements.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Community Plan and is in conformance with the City's General Plan.

Schedule: Construction was completed in Fiscal Year 2008.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400104	2,391,173	0	0	0	0	0	0	0	0	0	2,391,173
Torrey Highlands	400094	2,394,744	764,083	0	0	0	0	0	0	0	0	3,158,827
Total		4,785,917	764,083	0	0	0	0	0	0	0	0	5,550,000

Park & Recreation

Parks - Neighborhood

Torrey Highlands Neighborhood Park South / S00651

Council District:	1	**Priority Score:**	N/A
Community Plan:	Torrey Highlands	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Oliver, Kevin
Duration:	2003 - 2012		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for the acquisition, design and construction of a five useable acre neighborhood park in Torrey Highlands adjacent to a proposed elementary school, including half-width street improvements and a comfort station.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $68,000 is based upon the Park and Recreation Department's estimated cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Community Plan and is in conformance with the City's General Plan.

Schedule: Land Acquisition has been completed. Design and construction will be scheduled when funds become available. This schedule is dependent upon the actual rate of development within the Torrey Highlands Community.

Summary of Project Changes: It is anticipated that $3,333,611 in Facilities Benefit Assessment (FBA) funding will be available for this project in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	3,631,292	185,097	0	3,333,611	0	0	0	0	0	0	7,150,000
Total		3,631,292	185,097	0	3,333,611	0	0	0	0	0	0	7,150,000

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact	0	68,000	68,000	68,000	68,000

Park & Recreation

Parks - Neighborhood

Torrey Highlands Park Play Area Upgrades / S11020

Council District:	1	**Priority Score:**	90
Community Plan:	Carmel Valley	**Priority Category:**	High
Project Status:	Created	**Contact Information:**	Schmit, Todd
Duration:	2011 - 2015		619-533-4620
Improv Type:	Betterment		tschmit@sandiego.gov

Description: This project provides for Americans with Disabilities Act upgrades and improvements to the children's play area and path of travel within the park to comply with State and federal safety and accessibility guidelines. This project includes an accessible on-street parking space, curb ramp, site furniture, and accessible play area equipment and surfacing.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current State and federal safety and accessibility regulations.

Operating Budget Impact: Operation and maintenance funding for this project will be included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley (North City West) Community Plan and is in conformance with the City's General Plan.

Schedule: Design will not begin until full funding is identified, Construction will be phased as funding is identified.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	20,121	581,951	0	0	0	0	0	0	0	0	602,072
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	338,305	338,305
Total		20,121	581,951	0	0	0	0	0	0	0	338,305	940,377

Park & Recreation

Parks - Neighborhood

University Gardens Neighborhood Park Tot Lot / S00645

Council District:	1	**Priority Score:**	N/A
Community Plan:	University	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Winter, James
Duration:	2002 - 2014		619-235-5257
Improv Type:	New		jwinter@sandiego.gov

Description: This project provides for the upgrade of the play area and replacement of playground equipment.

Justification: This project will provide a play area, which is fully compliant with current State safety regulations and State and federal accessibility requirements.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction of this project are complete.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	22,655	0	0	0	0	0	0	0	0	0	22,655
Historical Fund	X999	233,960	0	0	0	0	0	0	0	0	0	233,960
Total		256,615	0	0	0	0	0	0	0	0	0	256,615

Park & Recreation

Parks - Neighborhood

Views West Neighborhood Park ADA Upgrades / S10031

Council District:	1	**Priority Score:**	82
Community Plan:	Rancho Penasquitos	**Priority Category:**	High
Project Status:	Created	**Contact Information:**	Oliver, Kevin
Duration:	2010 - 2014		619-533-3172
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) accessibility upgrades and improvements to the park site and to the children's play area. The project will provide for accessible paths of travel within the park, upgrades to the comfort station and concession stand, upgrades to existing site furnishings, and upgrades to the parking area. This project upgrades both play areas to meet current accessibility standard by providing new play equipment, safety surfacing, and upgrades seating near the play areas.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: No significant changes has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
PV Est-Other P & R Facilities	400221	33,335	241,665	0	0	0	0	0	0	0	0	275,000
Rancho Penasquitos FBA	400083	0	350,000	0	0	0	0	0	0	0	0	350,000
Total		33,335	591,665	0	0	0	0	0	0	0	0	625,000

Park & Recreation

Parks - Neighborhood

Walker Neighborhood Park Playground Upgrades / S10092

Council District:	5	**Priority Score:**	73
Community Plan:	Mira Mesa	**Priority Category:**	High
Project Status:	Created	**Contact Information:**	Oliver, Kevin
Duration:	2010 - 2014		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the design and construction/installation for the upgrade/replacement of existing playground equipment at Walker Neighborhood Park and all associated Americans with Disabilities Act (ADA) and drainage improvements required to comply with all State and federal accessibility guidelines and City standards.

Justification: The Americans with Disabilities Act (ADA) of 1995 requires that children's play areas provide like facilities for all children regardless of physical ability. This includes equipment, as well as a resilient surfacing which is accessible to persons with disabilities. This project will also upgrade the children's play areas to be fully compliant with current State safety regulations and Federal ADA requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in conformance with the Mira Mesa Community Plan and the City's General Plan.

Schedule: Design was completed Fiscal Year 2011. Construction is scheduled to begin Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	13,317	296,683	0	0	0	0	0	0	0	0	310,000
Total		13,317	296,683	0	0	0	0	0	0	0	0	310,000

Park & Recreation

Parks - Neighborhood

Wightman Street Neighborhood Park / S00767

Council District:	7	**Priority Score:**	49
Community Plan:	Eastern Area (Mid-City)	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Mahmalji, Samir
Duration:	2007 - 2012		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for the design and development of Wightman Street Neighborhood Park on 0.9 acres of parkland. The park development will also include the implementaton of the Chollas Creek Enhancement Program for Auburn Creek which is located on site.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $11,000 is based upon the Park and Recreation Department's estimated cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007 and was completed Fiscal Year 2011. Construction will be scheduled to begin when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Mid-City - Park Dev Fund	400109	586,772	99,228	0	0	0	0	0	0	0	0	686,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	2,363,000	2,363,000
Total		586,772	99,228	0	0	0	0	0	0	0	2,363,000	3,049,000

Park & Recreation

Parks - Open Space

Black Mountain Park Survey & Management Plan / S00670

Council District:	1	**Priority Score:**	N/A
Community Plan:	Rancho Penasquitos	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Winter, James
Duration:	2005 - 2010		619-235-5257
Improv Type:	Betterment		jwinter@sandiego.gov

Description: This project provides for preparation of a cultural and historical resources survey and management plan in Black Mountain Open Space Park.

Justification: The survey and management plan will be used to guide the management and interpretation of Black Mountain Open Space Park's cultural and historical resources.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan, and is in conformance with the City's General Plan.

Schedule: The survey and management plan was completed in Fiscal Year 2007.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Blk Mtn Ranch Dev Contribution	400200	85,279	14,721	0	0	0	0	0	0	0	0	100,000
PV Est-Other P & R Facilities	400221	40,000	0	0	0	0	0	0	0	0	0	40,000
Total		125,279	14,721	0	0	0	0	0	0	0	0	140,000

Park & Recreation

Parks - Open Space

Crest Canyon Resource Management Plan / S10067

Council District:	1	**Priority Score:**	N/A
Community Plan:	Torrey Pines	**Priority Category:**	N/A
Project Status:	Created	**Contact Information:**	Garcia, Joshua
Duration:	2011 - 2013		619-533-6713
Improv Type:	New		jggarcia@sandiego.gov

Description: This project provides for the completion of an existing biology report, a literature review, data collection, and formulation of Area Specific Management Directives to manage the Multiple Species Conservation Program (MSCP) covered species within Crest Canyon.

Justification: This project will provide a management framework for sensitive resources within the plan area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: This project began in Fiscal Year 2010 and will be completed in Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	0	75,000	0	0	0	0	0	0	0	0	75,000
Total		0	75,000	0	0	0	0	0	0	0	0	75,000

Park & Recreation

Parks - Open Space

Florida Canyon Drainage & Trail Improvements / S00770

Council District:	3	**Priority Score:**	N/A
Community Plan:	Balboa Park	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Darvishi, Ali
Duration:	2009 - 2011		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project provides for Florida Canyon drainage and trail improvements and exotic plant removal.

Justification: This project will provide erosion prevention in Florida Canyon by removing the exotic plant material and improving the drainage. This project will also improve existing trails within the canyon.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the East Mesa Precise Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and was completed in Fiscal Year 2009. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2011.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	74,129	282,871	0	0	0	0	0	0	0	0	357,000
Total		74,129	282,871	0	0	0	0	0	0	0	0	357,000

Park & Recreation

Parks - Open Space

Mission Trails Regional Park Cowles Mountain Trail / S10065

Council District:	7	**Priority Score:**	20
Community Plan:	Navajo, Tierrasanta	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	Ball, Laura
Duration:	2011 - 2012		619-533-6727
Improv Type:	Betterment		lball@sandiego.gov

Description: This project provides for design, engineering, construction, and installation of structures, as well as the rehabilitation and installation of appropriate material to re-establish approximately 2,000 linear feet of existing trail. This project will supplement the existing and increasing recreational activities of hikers and the increase of sensitive resource impacts caused by hikers leaving the official trail. When completed, this trail rehabilitation will improve safety and reduce or eliminate loss of sensitive natural resources due to visitor use and erosion. Improvements will include minimal pruning and hand crew installation of materials. No grading will be done; however, some hand tool manipulation of existing soils may occur. This project will also provide funding to improve existing Americans with Disabilities Act (ADA) facilities at the trailhead at Golfcrest Drive and Navajo Road. The remainder of this trail is not ADA accessible.

Justification: This project will benefit the community by increasing safety for hikers and protect sensitive natural and cultural resources.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Plan, the Navajo and Tierrasanta Community Plans, and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2011and will continue in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	0	400,000	0	0	0	0	0	0	0	0	400,000
Total		0	400,000	0	0	0	0	0	0	0	0	400,000

Park & Recreation

Parks - Open Space

Mission Valley Preserve Habitat Enhancement / S00755

Council District:	6	**Priority Score:**	N/A
Community Plan:	Mission Valley	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Sharpe, Deborah
Duration:	2009 - 2011		619-525-8261
Improv Type:	Replacement - Rehab		dsharpe@sandiego.gov

Description: This project provides for the enhancement of 4.22 acres within the Mission Valley Preserve by eradicating non-native vegetation and replanting native plants. The project area is located west of Interstate 5, west of the trolley line, north of Interstate 8 and south of the San Diego River.

Justification: This project will enhance the riparian habitat of the San Diego River for native flora and fauna preservation and public enjoyment.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Implementation of the project was completed in Fiscal Year 2010. Plant establishment was completed in Fiscal Year 2011.

Summary of Project Changes: This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	50,000	0	0	0	0	0	0	0	0	0	50,000
Grant Fund - State	600001	481,035	18,965	0	0	0	0	0	0	0	0	500,000
Total		531,035	18,965	0	0	0	0	0	0	0	0	550,000

Park & Recreation

Parks - Open Space

Multiple Species Conservation / S01076

Council District:	1	**Priority Score:**	N/A
Community Plan:	Citywide	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	2000 - 2048		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for acquiring property in support of the Multiple Species Conservation Program (MSCP).

Justification: The Multiple Species Conservation Program (MSCP) Implementing Agreement, Section 10(a), Take Authorization of the Endangered Species Act, mandates a statutory responsibility on the part of the City to assemble the MSCP preserve. This responsibility includes public land acquisition to be used for wildlife habitat.

Operating Budget Impact: Operating Budget Impact to be determined as property is acquired.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Land acquisitions began in Fiscal Year 2000 and will continue as funding becomes available through Fiscal Year 2047. Per the City's MSCP Implementing Agreement (I.A.), preservation of 52,727 acres is to occur within the Multi-Habitat Planning Area (MHPA). To date, 49,230 acres (93%) have been conserved or obligated. The remaining 3,497 acres will be conserved through various means including mitigation, exactions, and acquisitions. Funding necessary to purchase the remaining 3,497 acres is estimated to be $120.2 million without contributions through mitigation and exactions. It is anticipated that approximately one third of this obligation will be met through mitigation and exactions as part of the development process. Grant funding will be activity pursued as a future funding source for acquisitions. The total project cost has been updated to reflect future property acquisitions pursuant to the MSCP established by Council Resolution R-28455 on March 19, 1997.

Summary of Project Changes: No significant change to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	20,000	0	0	0	0	0	0	0	0	0	20,000
Habitat Acquisition Fund	200401	4,051,422	12,782	0	0	0	0	0	0	0	0	4,064,205
Historical Fund	X999	9,725,676	0	0	0	0	0	0	0	0	0	9,725,676
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	17,039,472	17,039,472
Total		13,797,098	12,782	0	0	0	0	0	0	0	17,039,472	30,849,353

Park & Recreation

Parks - Open Space

Open Space Improvements / AGG00001

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Winter, James
Duration:	2010 - 2020		619-235-5257
Improv Type:	New		jwinter@sandiego.gv

Description: This project provides for developing public facilities within the City's resource-based open space parks. Improvements may include rehabilitation of Cowles Mountain Trail, drainage improvements within Tecolote Open Space, San Diego River improvements, Arizona Landfill reclamation test plot, and North Chollas Open Space enhancement.

Justification: This project is needed to preserve and enhance the City's open space areas. Enhancement may include removal of exotic, invasive and non-native plant material and re-vegetation with native plants of the areas susceptible to erosion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and the concepts relative to specific open space systems, and is in conformance with the City's General Plan.

Schedule: The Arizona Landfill is currently in design. North Chollas Open Space enhancement is ongoing. Design for improvements at Cowles Mountain and Tecolote began in Fiscal Year 2009. Florida Canyon Riparian Restoration will begin after the completion of the Florida Canyon drainage project.

Summary of Project Changes: No significant change to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Environmental Growth Fund 2/3	200109	383,050	716,950	0	0	0	0	0	0	0	0	1,100,000
Grant Fund - State	600001	72,996	4	0	0	0	0	0	0	0	0	73,000
Regional Park Improvements Fund	200391	0	51,803	0	0	0	0	0	0	0	0	51,803
Total		456,047	768,756	0	0	0	0	0	0	0	0	1,224,803

Park & Recreation

Parks - Open Space

Otay Valley Regional Park / S00769

Council District:	8	**Priority Score:**	N/A
Community Plan:	Otay Mesa - Nestor	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2008 - 2014		619-533-5328
Improv Type:	New		adarvishi@sandiego.gov

Description: This project provides for design and construction of the regional staging area in Otay Valley Regional Park and may include grading, drainage, utiltities, restroom, security lights, interpretive kiosk, horse corals, a project sign, drinking fountain, and trails for hiking, biking, and equestrian users.

Justification: This project will provide equestrian, hiking, and biking infrastructure and access to the Otay Valley Regional Park.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $50,000 is based upon the Park and Recreation Department's current cost to maintain various open space areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Valley Regional Park Concept Plan, and the Otay Mesa-Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	633	199,367	0	0	0	0	0	0	0	0	200,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	2,550,000	2,550,000
Total		633	199,367	0	0	0	0	0	0	0	2,550,000	2,750,000

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact	0	0	0	50,000	50,000

Park & Recreation

Parks - Open Space

Sunset Cliffs Natural Park Hillside Improvements / S10091

Council District:	2	**Priority Score:**	58
Community Plan:	Peninsula	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2010 - 2015		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project will complete improvements to the hillside portion of the Sunset Cliffs Natural Park, consisting of final project design documents, environmental review and construction documents. Future phases of this project may include construction of trails, habitat restoration, erosion control, removal of houses within the park, and the removal and return to natural vegetation of the softball field.

Justification: This project is needed to preserve and enhance the Sunset Cliffs Natural Park, one of the unique coastal environments in San Diego County. The project begins the implementation of the Sunset Cliffs Natural Park Master Plan which was approved in 2005.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2013. Construction will be scheduled when the project and funding is fully identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
FY09 Sunset Cliffs Natural Par	400206	0	100,000	0	0	0	0	0	0	0	0	100,000
Grant Fund - State	600001	380,000	0	0	0	0	0	0	0	0	0	380,000
Sunset Cliffs Natural Park	200463	203,825	16,175	0	0	0	0	0	0	0	0	220,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	1,900,000	1,900,000
Total		583,825	116,175	0	0	0	0	0	0	0	1,900,000	2,600,000

Park & Recreation

Parks - Resource Based

Chollas Community Park / S00654

Council District:	4, 7	**Priority Score:**	49
Community Plan:	Eastern Area (Mid-City)	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Mahmalji, Samir
Duration:	1989 - 2014		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for the design and development of North Chollas Community Park, located on College Grove Drive midway between 54th Street and College Avenue. Phase I improvements consist of a sports field, parking area, access road, tot lot, and comfort station with concession area. Future phases may include additional sports and multi-purpose fields, a play area, basketball courts, picnic areas, additional parking areas, creek enhancement, trails, a gymnasium, and a dog off-leash area.

Justification: This project will provide a park and athletic facility to serve the greater community. The surrounding area is not currently served by a community park and the region is deficient in sports facilities and open park areas.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $84,000 is based upon the Park and Recreation Department's estimated cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: The multi-purpose ballfield was completed. Remaining Phase II improvements and additional phases will be scheduled as funding is identified.

Summary of Project Changes: No significant change to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Crossroads Redevelopmen CIP Contributions Fund	200357	124,481	(59,481)	0	0	0	0	0	0	0	0	65,000
CIP Contributions from General Fund	400265	273,931	6,069	0	0	0	0	0	0	0	0	280,000
Historical Fund	X999	2,192,000	0	0	0	0	0	0	0	0	0	2,192,000
Mid-City - Park Dev Fund	400109	381,550	0	0	0	0	0	0	0	0	0	381,550
OB Plygrd Surface RZH2002	400018	0	5,350	0	0	0	0	0	0	0	0	5,350
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	26,343,967	26,343,967
Total		2,971,962	(48,062)	0	0	0	0	0	0	0	26,343,967	29,267,867

Park & Recreation

Parks - Resource Based

Gonzales Canyon Resource Management Plan / S10068

Council District:	1	**Priority Score:**	N/A
Community Plan:	Pacific Highlands Ranch	**Priority Category:**	N/A
Project Status:	Created	**Contact Information:**	Garcia, Joshua
Duration:	2009 - 2013		619-533-6713
Improv Type:	New		jggarcia@sandiego.gov

Description: This project provides for the completion of an existing biology report, a literature review, data collection, and formulation of Area Specific Management Directives to manage the Multiple Species Conservation Program (MSCP) covered species within Gonzales Canyon.

Justification: This project will provide a management framework for sensitive resources within the plan area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: This project began in Fiscal Year 2011and is scheduled to be completed in Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	0	200,000	0	0	0	0	0	0	0	0	200,000
Total		0	200,000	0	0	0	0	0	0	0	0	200,000

Park & Recreation

Parks - Resource Based

Mission Bay/Fiesta Island Development Plan / S00624

Council District:	2, 6	**Priority Score:**	N/A
Community Plan:	Mission Bay Park	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Jacob, Paul
Duration:	2005 - 2011		619-235-5242
Improv Type:	Betterment		pjacob@sandiego.gov

Description: This project provides for the refinement and design development of the general development plan for Fiesta Island as proposed in the Mission Bay Park Master Plan Update.

Justification: General development plan refinement and design development prior to preparation of construction documents for Fiesta Island development, which will implement the recommendations of the Mission Bay Master Plan Update.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: The project began in Fiscal Year 2006 and is scheduled to be complete in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Fiesta Island Sludge Mitigation Fund	200389	358,518	61,482	0	0	0	0	0	0	0	0	420,000
Total		358,518	61,482	0	0	0	0	0	0	0	0	420,000

Park & Recreation

Parks - Resource Based

Old Mission Dam Preservation / S00611

Council District:	7	**Priority Score:**	53
Community Plan:	Navajo, Tierrasanta	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Deangelis, Jeannette
Duration:	1994 - 2017		619-533-5497
Improv Type:	Replacement		jdeangelis@sandiego.gov

Description: This project provides for dredging behind the Old Mission Dam for the purpose of removing silt buildup, the required mitigation and monitoring program, and obtaining the necessary permits for long term preservation measures.

Justification: This project will protect the structural integrity of the historic dam and improve water quality within the San Diego River.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Mission Trails Regional Park Master Plan, the Navajo Community Plan, and is in conformance with the City's General Plan.

Schedule: Construction was completed in Fiscal Year 2008. Wetland mitigation began in Fiscal Year 2008 and will continue in Fiscal Year 2012 with mitigation and monitoring scheduled through Fiscal Year 2016.

Summary of Project Changes: No changes are anticipated for the project in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	260,677	62,917	0	0	0	0	0	0	0	0	323,594
Grant Fund - State	600001	489,809	0	0	0	0	0	0	0	0	0	489,809
Mission Trails Regional Park Fund	200403	16,000	0	0	0	0	0	0	0	0	0	16,000
Regional Park Improvements Fund	200391	472,730	(39,797)	0	0	0	0	0	0	0	0	432,933
Total		1,239,215	23,120	0	0	0	0	0	0	0	0	1,262,336

Park & Recreation

Parks - Resource Based

Otay Valley Fenton Pond RecreationTrail / S00753

Council District:	Citywide	**Priority Score:**	N/A
Community Plan:	Otay Mesa	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Darvishi, Ali
Duration:	2009 - 2010		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project provides for an accessible trail in Otay Valley Regional Park from the Beyer Staging Area around Fenton Pond.

Justification: This project will provide for increased recreational opportunities in Otay Valley Regional Park.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction of the project were completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	142,000	0	0	0	0	0	0	0	0	0	142,000
Regional Park Improvements Fund	200391	38,095	29,510	0	0	0	0	0	0	0	0	67,605
Total		180,095	29,510	0	0	0	0	0	0	0	0	209,605

Park & Recreation

Parks - Resource Based

Otay Valley Regional Park-Beyer Blvd Staging Area / S00638

Council District:	8	**Priority Score:**	N/A
Community Plan:	Otay Mesa - Nestor	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2005 - 2013		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project provides for the first staging area in Otay Valley Regional Park and will include hiking trails, a ranger station and related amenities.

Justification: This project will provide access to the Otay Valley Regional Park.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project implements the recommendations found in the Otay River Valley Natural Resource Management Plan and the Otay Mesa-Nestor Community Plan, and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2006. Construction was completed in Fiscal Year 2007. Mitigation monitoring will continue through Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	90,000	0	0	0	0	0	0	0	0	0	90,000
Environmental Growth Fund 2/3	200109	450,000	0	0	0	0	0	0	0	0	0	450,000
Historical Fund	X999	1,000,000	0	0	0	0	0	0	0	0	0	1,000,000
Montgomery/Waller-Major Dist	400069	10,000	0	0	0	0	0	0	0	0	0	10,000
Private & Others Contrib-CIP	400264	600,000	0	0	0	0	0	0	0	0	0	600,000
Regional Park Improvements Fund	200391	320,112	30,284	0	0	0	0	0	0	0	0	350,396
Total		2,470,112	30,284	0	0	0	0	0	0	0	0	2,500,396

Park & Recreation

Parks - Resource Based

Resource-Based Open Space Parks / AGE00001

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Harwell, Steve
Duration:	2010 - 2020		619-533-6729
Improv Type:	New		sharwell@sandiego.gov

Description: This annual allocation provides for developing public facilities within the City's resource-based (Parks to Population Ratio - approximately 20 acres/1,000 people, Population Based: 2.8 acres, Resource Based/Open Space: 16.0 acres, Athletic Areas/Mini Parks: 1.6 acres) open space parks, including Los Penasquitos Canyon Preserve, Mission Trails Regional Park, Marian Bear Memorial Park, Tecolote Canyon Natural Park, Otay Valley Regional Park, Rose Canyon and other open space parks such as Black Mountain. Other open space systems may be included as additional acquisitions are completed.

Justification: The City's open space acquisitions have resulted in increased interest by citizens, elected representatives, and government agencies in commencing development of open space public facilities, which are consistent with open space concepts such as trails, signs, historic site improvements, picnic facilities, and entry points.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design and construction will be phased in accordance with the scope of various sub-projects.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	162,004	204,726	0	0	0	0	0	0	0	0	366,731
Environmental Growth Fund 2/3	200109	15,796	184,204	0	0	0	0	0	0	0	0	200,000
Pacific Highlands Ranch FBA	400090	43,732	131,268	0	0	0	0	0	0	0	0	175,000
PV Est-Other P & R Facilities	400221	28,453	331,547	0	0	0	0	0	0	0	0	360,000
Regional Park Improvements Fund	200391	85,310	301,018	0	0	0	0	0	0	0	0	386,328
Total		335,295	1,152,764	0	0	0	0	0	0	0	0	1,488,059

Park & Recreation

Parks - Resource Based

Sunset Cliffs Natural Park Drainage Study / S00674

Council District:	2	**Priority Score:**	N/A
Community Plan:	Peninsula	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Jacob, Paul
Duration:	2005 - 2013		619-235-5242
Improv Type:	New		pjacob@sandiego.gov

Description: This project provides for a study to identify and analyze drainage and erosion issues at Sunset Cliffs National Park, recommend solutions, and provide environmental review of the recommendations.

Justification: Drainage and erosion improvements to the park are recommended in the Peninsula Community Plan and the Sunset Cliffs Natural Park Master Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: The study began in Fiscal Year 2006 and will continue through Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Peninsula Urban Comm	400118	139,872	8,063	0	0	0	0	0	0	0	0	147,935
TransNet (Prop A 1/2% Sales Tax)	400156	30,000	0	0	0	0	0	0	0	0	0	30,000
Regional Park Improvements Fund	200391	35,301	241,764	0	0	0	0	0	0	0	0	277,065
Sunset Cliffs Natural Park	200463	100,000	0	0	0	0	0	0	0	0	0	100,000
Total		305,173	249,827	0	0	0	0	0	0	0	0	555,000

Park & Recreation

Parks - Trails

Del Mar Mesa Central Multi Use Trail / S00890

Council District:	1	**Priority Score:**	19
Community Plan:	Del Mar Mesa	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Ball, Laura
Duration:	2003 - 2012		619-533-6727
Improv Type:	New		lball@sandiego.gov

Description: This project provides for the construction of a four-foot wide, one mile long multi-use trail, extending easterly from the northerly section of Carmel Mountain Road through the Lorenz Parcel, then southerly into Penasquitos Canyon.

Justification: This project provides additional recreational opportunities in Del Mar Mesa.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate of $2,000 is based upon the Park and Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2005. This project is being completed in segments and is dependent on development construction build out.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	2,648	158,352	0	0	0	0	0	0	0	0	161,000
Total		2,648	158,352	0	0	0	0	0	0	0	0	161,000

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact	0	2,000	2,000	2,000	2,000

Park & Recreation

Parks - Trails

Del Mar Mesa Northern Hiking/Equestrian Trail / S00892

Council District:	1	**Priority Score:**	19
Community Plan:	Del Mar Mesa	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Ball, Laura
Duration:	2002 - 2012		619-533-6727
Improv Type:	New		lball@sandiego.gov

Description: This project provides for an eight-foot wide hiking and equestrian trail, 8,000 feet long, extending northerly from the Carmel Mountain Road and Del Mar Mesa Road intersection area, then westerly in the developable area along open space. The trail will continue to the westerly end of Del Mar Mesa Road. This project also includes improvements to a 1,000-foot long existing trail that extends northerly into Carmel Valley Neighborhood 8.

Justification: This project provides additional recreational opportunities in Del Mar Mesa.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate of $3,030 is based upon the Park and Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition and design began in Fiscal Year 2004. Construction began in Fiscal Year 2005. However, this project is being completed in segments and is dependent upon the actual rate of development within the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	30,504	355,496	0	0	0	0	0	0	0	0	386,000
Total		30,504	355,496	0	0	0	0	0	0	0	0	386,000

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact	0	3,030	3,030	3,030	3,030

Park & Recreation

Parks - Trails

Del Mar Mesa Southern Multi-Use Trail / S00889

Council District:	1	**Priority Score:**	N/A
Community Plan:	Del Mar Mesa	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Ball, Laura
Duration:	2002 - 2012		619-533-6727
Improv Type:	New		lball@sandiego.gov

Description: This project provides for a surfaced eight-foot wide multi-use trail, 2,000 feet long, extending southerly from the end of Del Mar Mesa Road, crossing the Meadows Del Mar entry road. The trail will branch westerly to connect to the wildlife crossing under Carmel Country Road, and easterly to connect to the Shaw Valley and Neighborhood 10 trails in Carmel Valley.

Justification: This project provides additional recreational opportunities.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate of $1,000 is based upon the Park and Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2007 and is scheduled to be completed when funding is identified. This project is being completed in segments and is dependent on development construction build-out.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	8,617	101,683	0	0	0	0	0	0	0	0	110,300
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	150,000	150,000
Total		8,617	101,683	0	0	0	0	0	0	0	150,000	260,300

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact	0	1,000	1,000	1,000	1,000

Park & Recreation

Parks - Trails

Hiking & Equestrian Trail Neighborhood Park #10 / S00722

Council District:	1	**Priority Score:**	19
Community Plan:	Carmel Valley	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Ball, Laura
Duration:	2008 - 2012		619-533-6727
Improv Type:	New		lball@sandiego.gov

Description: This project provides for a multi-use trail connection from Del Mar Mesa to Carmel Valley.

Justification: The construction of the identified trails or trail connections will contribute to completion of connectivity with the existing City and regional trail system, providing benefits to the community, including increased recreational opportunities, protection of senstive natural resources, and alternate transportation opportunities to residents and visitors.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate of $2,200 is based upon the Park and Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and the Carmel Valley Neigborhood 10 Precise Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007. Construction began in Fiscal Year 2009. The schedule is contingent upon the rate of development and fees collected in the community. The project is expected to be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	113,366	406,840	0	0	0	0	0	0	0	0	520,206
Carmel Valley South FBA	400087	100,394	0	0	0	0	0	0	0	0	0	100,394
Total		213,760	406,840	0	0	0	0	0	0	0	0	620,600

Operating Budget Impact

Department Fund		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact	0	2,200	2,200	2,200	2,200

Park & Recreation

Parks - Trails

Hiking & Equestrian Trails - Eastern Region / S00891

Council District:	1	**Priority Score:**	19
Community Plan:	Del Mar Mesa	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Ball, Laura
Duration:	2003 - 2012		619-533-6727
Improv Type:	New		lball@sandiego.gov

Description: This project provides for the construction of an unimproved multi-use trail, 8,000 feet long extending easterly from the end of Z Street to the San Diego Gas and Electric (SDG&E) easement. The trail will continue southerly within the easement into Penasquitos Canyon.

Justification: This project provides additional recreational opportunities in Del Mar Mesa.

Operating Budget Impact: Maintenance of the site will be the responsibility of SDG&E

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2005 and is ongoing. Major trail segments are complete, however, construction of additional segments is dependent upon the actual rate of development within the community. The location is in an SDG&E easement corridor and work must be coordinated with SDG&E.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	1,195	228,105	0	0	0	0	0	0	0	0	229,300
Total		1,195	228,105	0	0	0	0	0	0	0	0	229,300

Park & Recreation

Parks - Trails

Mission Trails Regional Park Trail Realignments / S10066

Council District:	7	**Priority Score:**	20
Community Plan:	Navajo, Tierrasanta	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	Ball, Laura
Duration:	2009 - 2012		619-533-6727
Improv Type:	New		lball@sandiego.gov

Description: This project provides for design, engineering and construction of approximately 5,000 linear feet of new (realignment) trail and rehabilitation of approximately 3,500 linear feet of existing trail. This is to supplement existing and increased recreational activity of all visitor user groups (hikers, bikes, equestrian) and to stabilize and protect sensitive habitat and natural resources currently impacted by poor trail alignment. Improvements will include vegetation pruning and trimming, as well as hand crew manipulation of soils for best location of trails that will meet City Trail Standards (safety and sustainability). Locations of these trail realignments have been roughly engineered on-site but will require environmental review and approval. No grading is anticipated. No trails in this area are Americans with Disabilities Act (ADA) accessible and this realignment would not provide (ADA) opportunities due to lack of access.

Justification: New realignment will provide for improved safety to vistors and protection of sensitive resources.

Operating Budget Impact: Operation and maintenance funding for this facility will be included in Park and Recreation's budget.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Plan, the Navajo and Tierrasanta Community Plans, and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2009 and are scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: No significant changes has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	0	215,000	0	0	0	0	0	0	0	0	215,000
Total		0	215,000	0	0	0	0	0	0	0	0	215,000

Park & Recreation

Trans - Ped Fac - Sidewalks

North Park/Main Street Sidewalk Improvements / S10040

Council District:	3	**Priority Score:**	47
Community Plan:	Greater North Park	**Priority Category:**	Medium
Project Status:	Created	**Contact Information:**	Field, Andy
Duration:	2010 - 2016		619-533-6724
Improv Type:	Betterment		afield@sandiego.gov

Description: The project provides for the replacement of existing red sidewalk and decorative tile pavement along 30th Street and University Avenue near the Main Street area of North Park.

Justification: The project will replace existing red sidewalk and decorative tiles that are cracked, deteriorated, and missing.

Operating Budget Impact: Cleaning activities along the sidewalk including litter pick-up, sweeping, and steam cleaning will continue after the project is completed. Maintenance is funded by the Greater North Park Maintenance Assessment District; no additional operating budget impact as a result of this project is anticipated.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Project on hold pending Project S-00915, University Avenue Mobility Project (UAMP). Design and construction will not occur until Fiscal Year 2012 at the earliest.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
North Park CIP Fund	200064	0	200,000	0	0	0	0	0	0	0	0	200,000
Total		0	200,000	0	0	0	0	0	0	0	0	200,000

Park & Recreation

Trans - Roadway

Del Mar Terrace Street Improvements / S10038

Council District:	1	**Priority Score:**	34
Community Plan:	Torrey Pines	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	LaSelle, Kim
Duration:	2010 - 2016		619-527-5455
Improv Type:	Betterment		klaselle@sandiego.gov

Description: This project will provide for the resurfacing and slurry sealing of residential streets within the Del Mar Terrace Maintenance Assessment District (MAD). Additional improvements may include upgrades to asphalt berms and curb and gutter installation where needed.

Justification: This project is an identified improvement in the Del Mar Terrace Maintenance Assessment District which includes slurry seal maintenance every five years and resurfacing every 15 years.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: This project addresses on-going maintenance requirements. Project schedule is dependent upon funding availability.

Summary of Project Changes: An additional $65,000 of Del Mar Terrace MAD funding has been allocated to this project in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Del Mar Terrace CIP Fund	200060	260,000	325,000	65,000	0	65,000	65,000	65,000	65,000	390,000	0	1,300,000
Total		260,000	325,000	65,000	0	65,000	65,000	65,000	65,000	390,000	0	1,300,000

Park & Recreation

Trans - Roadway

Talmadge Street Improvements / S00820

Council District:	3	**Priority Score:**	36
Community Plan:	Kensington - Talmadge (Mid-City)	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Lasaga, Fernando
Duration:	2002 - 2014		619-533-7406
Improv Type:	New		flasaga@sandiego.gov

Description: This project provides for streetscape and lighting improvements within the Talmadge Maintenance Assessment District (MAD). A prior phase of this project landscaped the traffic circle located at 49th Street, Adams Street, and Lorraine Drive. The current phase will install decorative street lighting throughout the neighborhood in conjunction with a utility undergrounding project. The MAD is divided into two zones (east and west). Ornamental lighting improvements are planned for Zone 1 (east). Upgrades and improvements to the existing lighting infrastructure are planned for Zone 2 (west). Companion projects are S00976, S00977, and S00978.

Justification: This project will enhance nighttime illumination, which should increase resident safety in Talmadge. Decorative elements in the lights will increase neighborhood identification and pride.

Operating Budget Impact: The Talmadge MAD will maintain the enhanced street lights and other improvements installed through this project. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan. The estimated budget impact will be known after completion of design.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Street lighting installation is scheduled to begin in late Fiscal Year 2011 and to be completed in Fiscal Year 2012.

Summary of Project Changes: No significant changes has been made to this project in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Infrastructure Imp Fund	400184	25,000	0	0	0	0	0	0	0	0	0	25,000
Talmadge CIP Fund	200077	36,462	219,895	0	0	0	0	0	0	0	0	256,357
Total		61,462	219,895	0	0	0	0	0	0	0	0	281,357

Park & Recreation

Trans - Roadway - Enhance/Scape/Medians

Bird Rock Median Lighting / S11007

Council District:	1	**Priority Score:**	41
Community Plan:	La Jolla	**Priority Category:**	Medium
Project Status:	Created	**Contact Information:**	Qasem, Labib
Duration:	2011 - 2014		619-533-6670
Improv Type:	New		lqasem@sandiego.gov

Description: This project will provide for the lighting of medians located within the Bird Rock Maintenance Assessment District.

Justification: Median street lighting will provide illumination of planting and trees within Bird Rock along La Jolla Boulevard. Street lighting within the boundaries of the Bird Rock Maintenance Assessment District is an identified improvement in accordance with the Assessment Engineer's Report.

Operating Budget Impact: The Bird Rock Maintenance Assessment District will provide for maintenance and energy costs associated with the enhanced street lighting. The operating budget impact to the Maintenance Assessment District will be estimated when design is complete.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and it is in conformance with the City's General Plan.

Schedule: Design and construction are scheduled for Fiscal Years 2011 and 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Bird Rock MAD Fund	200103	21,388	207,612	0	0	0	0	0	0	0	0	229,000
Total		21,388	207,612	0	0	0	0	0	0	0	0	229,000

Park & Recreation

Trans - Roadway - Enhance/Scape/Medians

Camino Santa Fe Median Improvements / S10037

Council District:	5	**Priority Score:**	41
Community Plan:	Mira Mesa	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Field, Andy
Duration:	2011 - 2016		619-533-6724
Improv Type:	Replacement		afield@sandiego.gov

Description: This project provides for the renovation and replacement of existing asphalt medians with stamped concrete medians.

Justification: This project is an identified improvement in the Camino Santa Fe Maintenance Assessment District (MAD). The existing medians are old and damaged and in need of renovation or replacement.

Operating Budget Impact: The Camino Santa Fe Maintenance Assessment District will be responsible for maintenance associated with the medians. No operating budget impact is anticipated as current sweeping and cleaning schedules would continue.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and it is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2012. Construction will be scheduled when sufficient funding becomes available.

Summary of Project Changes: An additional $30,000 of Camino Santa Fe MAD funding has been allocated to this project in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Caminito Santa Fe MAD CIP	200624	0	180,000	30,000	0	30,000	30,000	30,000	30,000	180,000	0	510,000
Total		0	180,000	30,000	0	30,000	30,000	30,000	30,000	180,000	0	510,000

Park & Recreation

Trans - Roadway - Enhance/Scape/Medians

Carmel Country Road Median Improvements / S10039

Council District:	1	**Priority Score:**	27
Community Plan:	Carmel Valley	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	Palaseyed, Abi
Duration:	2010 - 2016		619-533-4654
Improv Type:	Replacement		apalaseyed@sandiego.gov

Description: This project provides for the installation of landscaping and accompanying stamped concrete to an unimproved median along Carmel Country Road.

Justification: The benefit of this project is to improve the visual quality and integrity of the street medians through street and landscaping improvements.

Operating Budget Impact: The existing unimproved median is currently maintained for trash and weed removal by the Carmel Valley Maintenance Assessment District. Once the project is completed, the additional landscape maintenance services will be funded by the District.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2011. Construction is scheduled to begin and to be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Carmel Valley MAD CIP	200620	72,726	102,274	0	0	0	0	0	0	0	0	175,000
Total		72,726	102,274	0	0	0	0	0	0	0	0	175,000

Park & Recreation

Trans - Roadway - Enhance/Scape/Medians

Convert RB Medians-Asphalt to Concrete / L12000

Council District:	5	**Priority Score:**	50
Community Plan:	Rancho Bernardo	**Priority Category:**	Medium
Project Status:	Created	**Contact Information:**	Field, Andy
Duration:	2012 - 2012		619-533-6724
Improv Type:	New		afield@sandiego.gov

Description: This project provides for the conversion of asphalt medians to concrete medians along various roadways in the Rancho Bernardo community. Initial locations include medians along Pomerado Road near the intersection with Rancho Bernardo Road.

Justification: The community has requested streetscape improvements to major arterial corridors within Rancho Bernardo. This project allows certain medians to be enhanced by replacing deteriorating asphalt with decorative stamped concrete.

Operating Budget Impact: The existing hardscape medians are maintained by the Maintenance Assessment District. There is no anticipated increase in maintenance costs.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction for initial locations are scheduled for Fiscal Year 2012.

Summary of Project Changes: This is a newly published project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Rancho Bernardo MAD CIP	200622	0	0	135,673	0	0	0	0	0	0	0	135,673
Total		0	0	135,673	0	0	0	0	0	0	0	135,673

Park & Recreation

Trans - Roadway - Enhance/Scape/Medians

El Cajon Boulevard Streetscape Improvements / S00826

Council District:	3, 7	**Priority Score:**	46
Community Plan:	Normal Heights (Mid-City), Kensington - Talmadge (Mid-City), City Heights, North Park	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Lasaga, Fernando
Duration:	1994 - 2016		619-533-7406
Improv Type:	New		flasaga@sandiego.gov

Description: This project provides for streetscape improvements which include the installation of street lights and replacement of sidewalks, curbs, and gutters along El Cajon Boulevard from Louisiana Street east to 54th Street.

Justification: The El Cajon Boulevard revitalization project began as a part of the Mid-City Commercial Revitalization Program which was originally funded by a Community Development Block Grant and TransNet. This project will continue the approved design along additional commercial blocks using funding from the El Cajon Boulevard Maintenance Assessment District (MAD). The MAD Assessment Engineer's Report identifies streetscape improvements including street lighting as an improvement within the project area.

Operating Budget Impact: Those projects that are identified as improvements in the El Cajon Boulevard MAD Assessment Engineer's Report will be maintained by the El Cajon Boulevard MAD. The MAD will fund the maintenance and energy costs associated with the special benefit street lighting installed by this project. Since design for the street light element has not been completed, the actual number of street lights to be installed by this project and resultant operating budget effect is not known.

Relationship to General and Community Plans: This project implements the Mid-City and Greater North Park Communities' Plans and is in conformance with the City's General Plan.

Schedule: Preliminary Engineering of additional streetlighting began in Fiscal Year 2010, but is now on hold pending City Council re-allocation of Community Development Block Grants in Fiscal Year 2011. Design and construction will continue in Fiscal Year 2012. Additional street lights and curb, sidewalk, and gutter improvements are planned when funding becomes available.

Summary of Project Changes: An additional $50,000 of Mid-City MAD CIP funding and $310,000 of Federal Grant has been allocated to this project in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Federal Grant	9600	0	0	0	310,000	0	0	0	0	0	0	310,000
Mid-City CIP Fund	200050	454,680	475,320	50,000	0	0	0	0	0	0	0	980,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	1,517,800	1,517,800
Total		454,680	475,320	50,000	310,000	0	0	0	0	0	1,517,800	2,807,800

Park & Recreation

Trans - Roadway - Enhance/Scape/Medians

Pomerado Rd Median Improvements-n/o of R Bernardo / S10035

Council District:	5	**Priority Score:**	28
Community Plan:	Rancho Bernardo	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	Field, Andy
Duration:	2010 - 2016		619-533-6724
Improv Type:	Betterment		afield@sandiego.gov

Description: This project provides for the renovation and replacement of existing asphalt medians along Pomerado Road between Greens East Road/Paseo Del Verano to Oaks North Drive with landscape improvements and accompanying stamped concrete at various locations.

Justification: This project will enhance the appearance of the corridor through the replacement of deteriorating medians.

Operating Budget Impact: Newly planted medians will require additional maintenance which will be funded from the Rancho Bernardo Maintenance Assessment District. The estimated cost to maintain the enhanced medians will become known once design is completed.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and it is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2012 and construction thereafter contingent upon future allocations from the Rancho Bernardo Maintenance Assessment District.

Summary of Project Changes: An additional $175,000 of Rancho Bernardo Maintenance Assessment District funding has been allocated to this project in Fiscal Year 2012. The project scope has been narrowed to include solely the median between Greens East Road/Paseo Del Verano to Oaks North Drive along Pomerado Road.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Rancho Bernardo MAD CIP	200622	0	219,750	175,000	0	49,672	49,672	49,672	49,672	49,673	0	643,111
Total		0	219,750	175,000	0	49,672	49,672	49,672	49,672	49,673	0	643,111

Park & Recreation

Trans - Roadway - Enhance/Scape/Medians

Pomerado Rd Median Improvements-s/o R Bernardo R d / S10034

Council District:	5	**Priority Score:**	49
Community Plan:	Rancho Bernardo	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Field, Andy
Duration:	2010 - 2016		619-533-6724
Improv Type:	Replacement		afield@sandiego.gov

Description: This project provides for replacement of the asphalt paving around existing landscaped medians at various locations along Pomerado Road south of Rancho Bernardo Road.

Justification: Existing medians are deteriorating and are in need of repairs. Median improvements will enhance the visual quality of the area.

Operating Budget Impact: Sweeping and upkeep of medians is currently, and will continue to be, funded by the Rancho Bernardo Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction of the first two segments (Caminito Vecinos North to Caminito Vecinos South and Caminito Vecinos South to Avenida la Valencia) began in Fiscal Year 2010. Additional segments will be scheduled upon identification of funding. Project is complete (initial two medians have been reconstucted) and funds should be returned to fund balance. Additional median work will be funded through project L-12000. Project consists of three median conversions on Pomerado Road between Higa Place and Rios Road south of Rancho Bernardo Road. This work was completed in Fiscal Year 2011.

Summary of Project Changes: Construction of the first two segments of the project is fully funded. The remaining segments are currently unfunded.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Rancho Bernardo MAD CIP	200622	110,205	106,749	0	0	0	0	0	0	0	0	216,954
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	331,967	331,967
Total		110,205	106,749	0	0	0	0	0	0	0	331,967	548,921

Park & Recreation

Trans - Roadway - Enhance/Scape/Medians

Rancho Bernardo Road Streetscape / S12006

Council District:	5	**Priority Score:**	32
Community Plan:	Rancho Bernardo	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	Nassar, Mark
Duration:	2012 - 2012		619-533-3172
Improv Type:	New		mnassar@sandiego.gov

Description: This project provides for improvements to the streetscape in the median along Rancho Bernardo Road, including replacement of brick pavers, decorative hardscape, and low water use demonstration planting projects. Funding is provided for two initial projects. The first will improve the median at the interchange of Interstate 15 and Rancho Bernardo Road, including removal and replacement of brick pavers in the median. The second project will convert landscaping from turf to a drought tolerant palette at a pilot location along the median strip.

Justification: The medians along Rancho Bernardo Road were built in the late 1960's and are in need of refreshing. The existing brick median is deteriorating. Existing turf medians may use more water than other landscaping applications; this project intends to reduce water usage.

Operating Budget Impact: These medians are maintained by the Rancho Bernardo Maintenance Assessment District (MAD) and there will be no increase to maintenance costs.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction are scheduled for Fiscal Year 2012.

Summary of Project Changes: This is a newly published project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Rancho Bernardo MAD CIP	200622	0	0	50,000	0	0	0	0	0	0	0	50,000
Total		0	0	50,000	0	0	0	0	0	0	0	50,000

Park & Recreation

Trans - Roadway - Enhance/Scape/Medians

Rancho Bernardo Westwood Soundwall / S10033

Council District:	5	**Priority Score:**	28
Community Plan:	Rancho Bernardo	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	Palaseyed, Abi
Duration:	2010 - 2016		619-533-4654
Improv Type:	New		apalaseyed@sandiego.gov

Description: This project provides for landscape infrastructure to irrigate native plant material within the north public right-of-way along Rancho Bernardo Road from west of West Bernardo Drive to just north of Matinal Road near an existing soundwall. This project may also include landscape enhancements.

Justification: Installation of a landscape infrastructure would provide for a permanent water source to ensure the viability of native plants.

Operating Budget Impact: This area is an identified area of maintenance for the Rancho Bernardo Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2011.

Summary of Project Changes: Unidentified funding in the amount of $325,000 has been removed from the project reducing project cost to $94,178. Project scope was revised to project design and the installation of a water meter. Aspects of the work associated with replanting and the installation of irrigation systems will be handled through the Maintenance Assessment District.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Rancho Bernardo MAD CIP	200622	22,335	77,665	0	0	0	0	0	0	0	0	100,000
Total		22,335	77,665	0	0	0	0	0	0	0	0	100,000

Park & Recreation

Trans - Roadway - Enhance/Scape/Medians

Rancho Penasquitos Monument Signs / S10032

Council District:	1	**Priority Score:**	29
Community Plan:	Rancho Penasquitos	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	Palaseyed, Abi
Duration:	2010 - 2016		619-533-4654
Improv Type:	New		apalaseyed@sandiego.gov

Description: This project provides for five permanent monument signs to be located in center medians throughout the Rancho Penasquitos community. The monument signs will read Welcome to Rancho De Los Penasquitos and may include faux rocks and solar lighting.

Justification: The existing monument signs need to be replaced because the signs have been destroyed or damaged by vehicle accidents.

Operating Budget Impact: The signs will be installed in locations already maintained by the Park Village Maintenance Assessment District and Penasquitos East Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Design began and was completed in Fiscal Year 2011. Construction is scheduled to begin and to be completed in Fiscal Year 2012.

Summary of Project Changes: An additional $69,475 from Penasquitos East Trust fund was allocated to this project in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Park Village CIP Fund	200043	5,158	42,842	0	0	0	0	0	0	0	0	48,000
Penasquitos East Trust	400192	0	0	69,475	0	0	0	0	0	0	0	69,475
Rancho Penasquitos East MAD CIP	200628	33,623	35,377	0	0	0	0	0	0	0	0	69,000
Total		38,781	78,219	69,475	0	0	0	0	0	0	0	186,475

Park & Recreation

Trans - Roadway - Enhance/Scape/Medians

Switzer Canyon/30th Street Bridge Enhancement Prgm / S10054

Council District:	3	**Priority Score:**	38
Community Plan:	Greater North Park	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	Field, Andy
Duration:	2010 - 2016		619-533-6724
Improv Type:	Betterment		afield@sandiego.gov

Description: This project provides for bridge landscaping, hardscape, tree planting, signage, sidewalk, median, design of traffic calming devices, and pedestrian safety features for the Switzer Canyon/30th Street Bridge.

Justification: This project provides for a variety of improvements within the boundaries of the Greater North Park Maintenance Assessment District (MAD), which will provide visual neighborhood enhancements and support commercial revitalization.

Operating Budget Impact: The North Park MAD will maintain this enhanced area. The operating budget impact of the improvement will become known after the project is designed. Maintenance of this area is identified as an improvement in the North Park MAD Assessment Engineer's Report.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2010. Design and construction will be scheduled as funding becomes available.

Summary of Project Changes: An additional $5,000 has been allocated to this project in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
North Park CIP Fund	200064	0	10,000	5,000	0	5,000	5,000	5,000	5,000	20,000	0	55,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	175,000	175,000
Total		0	10,000	5,000	0	5,000	5,000	5,000	5,000	20,000	175,000	230,000

Park & Recreation

Trans - Roadway - Enhance/Scape/Medians

Talmadge Historic Gates / L12001

Council District:	3	**Priority Score:**	N/A
Community Plan:	Mid-City: Kensington — Talmadge	**Priority Category:**	N/A
Project Status:	Created	**Contact Information:**	Field, Andy
Duration:	2012 - 2012		619-533-6724
Improv Type:	New		afield@sandiego.gov

Description: This project provides for the restoration of existing Talmadge Historic Gates and installation of new gates along sidewalks in the Talmadge neighborhood. Funding in Fiscal Year 2012 provides for restoration of existing gates only; additional funds in future years will provide for installation of new gates at other locations throughout the neighborhood.

Justification: The neighborhood of Talmadge is defined by historic gates located along the south side of Monroe Avenue at intersecting streets. These gates have been in existence for decades and are in need of restoration. Some are in danger of failing due to corrosion and decay. The Fiscal Year 2012 allocation will provide for the restoration of these existing gates. Future phases in upcoming years will provide for installation of new gates that have been removed over the years or never were installed.

Operating Budget Impact: Talmadge Maintenance Assessment Districts (MAD) funds the maintenance of these gates.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Restoration of existing gates is scheduled to begin in Fiscal Year 2012. Future phases, including installation of new gates, will occur as funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Talmadge CIP Fund	200077	0	0	113,101	0	45,000	45,000	45,000	45,000	270,000	0	563,101
Total		0	0	113,101	0	45,000	45,000	45,000	45,000	270,000	0	563,101

Park & Recreation

Trans - Roadway - Enhance/Scape/Medians

Torrey Highlands Community ID and Enhancement / S11009

Council District:	1	**Priority Score:**	32
Community Plan:	Torrey Highlands	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	Field, Andy
Duration:	2011 - 2012		619-685-1307
Improv Type:	New		afield@sandiego.gov

Description: This project provides for community identification signage and enhancements within the Torrey Highlands Maintenance Assessment District (MAD).

Justification: This project is consistent with the Torrey Highlands Maintenance Assessment District Assessment Engineer's Report and will provide signage to identify the boundaries of the community.

Operating Budget Impact: Signs will be located in landscaped areas already maintained by the Torrey Highlands Maintenance Assessment District. The additional maintenance impact should be minimal, although the design process may result in some minor increased cost associated with ongoing maintenance (such as sign lighting or focal landscaping around the sign).

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and it is in conformance with the City's General Plan.

Schedule: Design and construction are scheduled to begin in Fiscal Year 2011 and to be completed in Fiscal Year 2012.

Summary of Project Changes: An additional $25,000 has been allocated to this project in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Torrey Highlands MAD Fund	200074	0	150,000	25,000	0	0	0	0	0	0	0	175,000
Total		0	150,000	25,000	0	0	0	0	0	0	0	175,000

Park & Recreation

Trans - Roadway - Enhance/Scape/Medians

Torrey Hills SDG&E Easement Enhancement / S11006

Council District:	1	**Priority Score:**	19
Community Plan:	Torrey Hills	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	Kuzminsky, Larry
Duration:	2011 - 2014		619-533-3065
Improv Type:	New		lkuzminsky@sandiego.gov

Description: This project will provide for an enhancement of an easement area located under San Diego Gas and Electric (SDG&E) power transmission lines at the southwest corner of East Ocean Air Drive and Corte Mar Asombrosa within the Torrey Hills Maintenance Assessment District.

Justification: The community desires enhanced, natural planting at this location that would be similar to the other planted areas in Torrey Hills.

Operating Budget Impact: The Torrey Hills Maintenance Assessment District will provide for maintenance costs associated with this project. The operating budget impact will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with the Torrey Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction are scheduled to begin in Fiscal Year 2011 and to be completed in Fiscal Year 2012.

Summary of Project Changes: An increase of $141,000 of Torrey Hills MAD funding was added to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Torrey Hills MAD Fund	200070	9,872	290,128	0	0	0	0	0	0	0	0	300,000
Torrey Corner Mitigation Fund	400269	0	0	141,000	0	0	0	0	0	0	0	141,000
Total		9,872	290,128	141,000	0	0	0	0	0	0	0	441,000

Park & Recreation

Trans - Roadway - Enhance/Scape/Medians

Welcome to Rancho Bernardo Signs / S10036

Council District:	5	**Priority Score:**	32
Community Plan:	Rancho Bernardo	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	Field, Andy
Duration:	2010 - 2016		619-533-6724
Improv Type:	Betterment		afield@sandiego.gov

Description: This project provides for replacement of the destroyed identification sign located on Rancho Bernardo Road east of Interstate 15 and west of Bernardo Center Drive within the Rancho Bernardo Community.

Justification: This project is an identified improvement in the Rancho Bernardo Maintenance Assessment District. The existing sign was destroyed in a vehicle accident and is in need of replacement. The Rancho Bernardo MAD Citizen's Advisory Committee has approved full funding for this project to replace this sign (using proceeds from the insurance settlement).

Operating Budget Impact: Maintenance activities will be funded from the Rancho Bernardo Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and it is in conformance with the City's General Plan.

Schedule: Community input and preliminary design took place in Fiscal Year 2011. Design and construction are scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: The addition of $45,367 will provide for full funding of a community identification sign to replace the one that was destroyed by a vehicle accident along Rancho Bernardo Road between Interstate 15 and Bernardo Center Drive.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Rancho Bernardo MAD CIP	200622	0	10,000	45,367	0	0	0	0	0	0	0	55,367
Total		0	10,000	45,367	0	0	0	0	0	0	0	55,367

Park & Recreation

Trans - Roadway - Street Lighting

Mission Hills Historic Street Lighting / S11008

Council District:	2	**Priority Score:**	30
Community Plan:	Uptown	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	Qasem, Labib
Duration:	2011 - 2014		619-533-6670
Improv Type:	New		lqasem@sandiego.gov

Description: This project would provide for the procurement, installation of decorative, acorn style, street lighting within the Mission Hills Historic Street Lighting Maintenance Assessment District.

Justification: This project is an identified improvement in the Mission Hills Historic Street Lighting Maintenance Assessment District.

Operating Budget Impact: The Mission Hills Historic Street Lighting Maintenance Assessment District will provide for the special benefit of maintenance and energy costs associated with the enhanced street lighting.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and it is in conformance with the City's General Plan.

Schedule: Design and construction are scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: An increase of $211,243 of Mission Hills Special Lighting MAD funding was added to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Mission Hills Special Lighting MAD	200614	2,321	153,922	211,243	0	0	0	0	0	0	0	367,486
Total		2,321	153,922	211,243	0	0	0	0	0	0	0	367,486

Park & Recreation

Trans - Roadway - Street Lighting

Talmadge Decorative Streetlight Restoration / S00978

Council District:	3	**Priority Score:**	36
Community Plan:	Mid-City: Kensington — Talmadge	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Lasaga, Fernando
Duration:	2009 - 2013		619-533-7406
Improv Type:	Betterment		flasaga@sandiego.gov

Description: This project provides for upgrades and improvements to the existing lighting infrastructure in Zone 2 (West) of the Talmadge Maintenance Assessment District.

Justification: This project provides for improvements within the boundaries of the Talmadge Maintenance Assessment District which will provide visual neighborhood enhancements.

Operating Budget Impact: The Talmadge Maintenance Assessment District will maintain the enhanced street lights. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan. The operating budget impact will be known after the completion of design.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Street lighting installation is scheduled to begin in late Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Talmadge CIP Fund	200077	6,227	225,573	0	0	0	0	0	0	0	0	231,800
Total		6,227	225,573	0	0	0	0	0	0	0	0	231,800

Park & Recreation

Trans - Roadway - Street Lighting

Talmadge Streetscape & Lighting Zone 1E / S00976

Council District:	3	**Priority Score:**	36
Community Plan:	Kensington - Talmadge (Mid-City)	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Lasaga, Fernando
Duration:	2009 - 2013		619-533-7406
Improv Type:	Betterment		flasaga@sandiego.gov

Description: This project provides for ornamental street lights within Zone 1 (East) of the Talmadge Maintenance Assessment District (MAD).

Justification: This project provides for improvements within the boundaries of the Talmadge Maintenance Assessment District which will provide visual neighborhood enhancements.

Operating Budget Impact: The Talmadge Maintenance Assessment District will maintain the enhanced street lights. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan. The estimated operating budget impact will be known after the completion of design.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Street lighting installation began in late Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Talmadge CIP Fund	200077	27,349	595,574	0	0	0	0	0	0	0	0	622,923
Total		27,349	595,574	0	0	0	0	0	0	0	0	622,923

Park & Recreation

Trans - Roadway - Street Lighting

Talmadge Streetscape & Lighting Zone 2W / S00977

Council District:	3	**Priority Score:**	41
Community Plan:	Kensington - Talmadge (Mid-City)	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Lasaga, Fernando
Duration:	2009 - 2013		619-533-7406
Improv Type:	Betterment		flasaga@sandiego.gov

Description: This project will provide for ornamental street lights within Zone 2 (West) of the Talmadge Maintenance Assessment District.

Justification: This project provides for improvements within the boundaries of the Talmadge Maintenance Assessment District which will provide visual neighborhood enhancements.

Operating Budget Impact: The Talmadge Maintenance Assessment District will maintain the enhanced street lights. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan. The estimated operating budget impact will be known after the completion of design.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Street lighting installation began in late Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Talmadge CIP Fund	200077	49,501	(5,015)	0	0	0	0	0	0	0	0	44,486
Total		49,501	(5,015)	0	0	0	0	0	0	0	0	44,486

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Golf Courses				
Balboa Park Golf Course Parking Lot & Improvements / S00614	8,038,120	6,900,000	85.8%	This project provides for a master plan, design and restoration of the clubhouse and a parking lot at the Balboa Park Golf Course. The construction phase is currently unfunded.
Total - Golf Courses		**6,900,000**		
Parks - Community				
Black Mountain Ranch Community Park / S00639	17,895,441	200,000	1.1%	This project provides for the acquisition, design and construction of a 30 useable-acre community park. Acquisition for Phase I has been completed. Design and construction phases are currently unfunded.
Encanto Community Park Concession Expansion / S01056	153,299	149,108	97.3%	This project provides for the design and construction of the expansion of the existing concession stand at Verna Quinn Fields. Design and construction phases are currently unfunded.
Lake Murray Community Park Play Area Expansion / S11018	1,150,000	1,088,000	94.6%	This project provides for American with Disabilities Act (ADA) upgrades and expansion of the children's play area and path of travel within the park. Design and construction phases are currently unfunded.
Tierrasanta Community Park Sports Field Lighting / S11011	300,000	150,000	50.0%	This project provides for the design and construction of lighting systems for the multi-purpose sports fields at the Tierrasanta Community Park. Construction phase is currently unfunded.
Total - Parks - Community		**1,587,108**		
Parks - Mini Parks				
North Park Mini-Park and Streetscape Improvements / S10050	3,710,000	3,460,000	93.3%	This project provides for the design and construction of an approximately 0.50 useable acre, urban mini-park to be located behind the recently renovated North Park Theatre. Construction phase is currently unfunded.
Valencia Park Acquisition and Development / S11103	674,013	450,000	66.8%	This project provides for provision of population-based park land to serve the Encanto Neighborhood residents. Design and construction phases are currently unfunded.
West Lewis and Falcon Streets Mini-Park / S00757	630,000	180,000	28.6%	This project provides for design and construction of a 0.35 acre mini-park within the West Lewis and Falcon Streets rights-of way. A future construction phase is currently unfunded.
West Maple Canyon Mini-Park / S00760	575,000	200,000	34.8%	This project provides for the design and construction of a 0.25 acre mini-park to be located within the dedicated portion of the Maple Canyon Open Space. Construction phase is currently unfunded.
Windwood II Mini Park Play Area Upgrades / S11017	523,775	42,917	8.2%	This project provides for Americans with Disabilities Act upgrades and improvements to the children's play area. Construction phase is currently unfunded.
Total - Parks - Mini Parks		**4,332,917**		

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Parks - Miscellaneous Parks				
Beyer Park Development / S00752	13,212,000	13,000,000	98.4%	This project provides for the acquisition, design, and construction of approximately 12.6 useable acres for a community and neighborhood park on Beyer Boulevard. Design and construction phases are currently unfunded.
Cabrillo Heights Neighborhood Park Improvements / S00763	843,000	165,000	19.6%	This project provides for improvements at Cabrillo Heights Neighborhood Park. The construction phase is currently unfunded.
Coastal Erosion and Access / AGF00006	3,163,146	2,702,402	85.4%	This project provides partial funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, that were identified and prioritized in a 2003 Coastal Erosion Assessment Survey.
Fiesta Island Infrastructure Improvements / S00991	253,959,888	250,000,000	98.4%	This project provides for design and construction of recreational improvements at Fiesta Island consistent with the general development plan and Mission Bay Park Master Plan. Design and construction phases are currently unfunded.
Inspiration Point Precise Plan / S00615	914,645	500,000	54.7%	This project provides for the completion of the Inspiration Point Precise Plan which will provide policy direction for future development of approximately 50 acres within this area of Balboa Park. Funding for completion of the plan has not been identified.
Kumeyaay Lakes Berm Restoration and Dredging / S00655	10,000,000	9,840,000	98.4%	This project provides for the dredging of two lakes and reconstruction of a lake berm within the Kumeyaay Lake system at Mission Trails Regional Park. Design and construction phases are currently unfunded.
McKinley Elementary School Joint Use Improvements / S12001	1,630,000	1,523,000	93.4%	This project provides for design and construction of approximately 1.2 acres of joint use facilities at McKinley Elementary School to supplement existing park acreage in the Greater North Park Community. Construction phase is currently unfunded.
Memorial Pool Improvements / S00970	3,000,000	500,000	16.7%	This project provides for the demolition of an existing pool and the design and construction of a new pool. A portion of the construction phase is currently unfunded.
Mission Bay Athletic Area Comfort Stn Modernize / S10021	400,000	200,000	50.0%	This project provides for the removal and replacement of the existing comfort station/concession stand at the Mission Bay Athletic Area. It will also provide an accessible path of travel from Grand Avenue to the comfort station and the center of the ball field complex. Construction phase is currently unfunded.
Mission Trails Regional Pk Equest Comfort Station / S01073	682,000	173,000	25.4%	This project provides for a comfort station/service building at the Mission Trails Regional Park Equestrian Staging Area. A portion of the construction phase is currently unfunded.
Ocean Beach CDC - N Ocean Beach Revitalization / S01057	1,103,960	500,000	45.3%	This project provides for streetscape improvements in North Ocean Beach. Design and construction of the second phase of improvements is currently unfunded.
Palisades Park Comfort Station Replacement / S10026	345,000	45,000	13.0%	This project provides for the removal and replacement of the existing comfort station at Palisades Park at the foot of Law Street in Pacific Beach. Construction phase is currently unfunded.
Roosevelt Middle School / S00761	1,190,000	600,000	50.4%	This project provides for the design and construction of joint-use athletic fields at Roosevelt Junior High School. Future improvements are currently unfunded.

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Sefton Field Improvements / S01012	1,000,000	500,000	50.0%	This project provides design and construction of improvements to enhance the 19.3 acre site currently maintained by the Presidio Little League. Construction phase is currently unfunded.
Sixth Avenue Playground Improvements / S00616	2,000,000	1,880,000	94.0%	This project will replace an existing playground within Balboa Park's West Mesa along Sixth Avenue. Funding for construction of the project is unidentified.
Sunshine Berardini Fields / S00759	684,113	600,000	87.7%	This project provides for a general development plan and design and development of the Sunshine Berardini Fields. Funds are required for the completion of the General Development Plan.
Tierrasanta Skate Park / S00997	5,000,000	4,975,000	99.5%	This project provides for the design and construction of a skateboard park within the Tierrasanta Community Planning area. Design and construction phases are currently unfunded.
Total - Parks - Miscellaneous Parks		**287,703,402**		
Parks - Neighborhood				
Carmel Valley Neighborhood Park #8 / S00642	6,139,350	1,179,350	19.2%	This project provides for acquiring and developing a four useable-acre neighborhood park in Carmel Valley, including a play area, picnic facilities, open turf area, and landscaping. A portion of the construction phase is currently unfunded.
Del Mar Mesa Neighborhood Park / S00648	4,150,000	750,000	18.1%	This project provides for the acquisition, design and construction of a four useable acre park to serve the Del Mar Mesa population. The construction phase is currently unfunded.
Gompers Neighborhood Park- Play Area Upgrades / S11030	1,090,000	600,000	55.0%	This project provides for Americans with Disabilities Act upgrades and improvements to the children's play area, path of travel, and comfort station within the park to comply with state and federal safety and accessibility guidelines. Phase II construction is currently unfunded.
Hidden Trails Neighborhood Park / S00995	3,100,000	680,000	21.9%	This project provides for the acquisition, design and construction of a four useable acre neighborhood park serving the Otay Mesa Community. Construction phase is currently unfunded.
Home Avenue Park / S00673	3,800,000	600,000	15.8%	This project provides for the design and construction of a new six acre neighborhood park with approximately two useable-acres, enhancements to Chollas Creek, and traffic improvements on Home Avenue. Total construction cost is currently unfunded.
Silver Wing Neighborhood Park Sports Fld & Sec Lgt / S11051	725,000	430,000	59.3%	This project provides for the design and construction of multi-purpose sports fields and security lighting systems at the Silver Wing Neighborhood Park. Construction phase is currently unfunded.
Torrey Highlands Park Play Area Upgrades / S11020	940,377	338,305	36.0%	This project provides for Americans with Disabilities Act upgrades and improvements to the children's play area and path of travel within the park to comply with State and federal safety and accessibility guidelines. Construction phase is currently unfunded.
Wightman Street Neighborhood Park / S00767	3,049,000	2,363,000	77.5%	This project provides for the design and development of Wightman Street Neighborhood Park on 0.9 acres of parkland. Construction phase is currently unfunded.
Total - Parks - Neighborhood		**6,940,655**		

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Parks - Open Space				
Multiple Species Conservation / S01076	30,849,353	17,039,472	55.2%	This project provides for acquiring property in support of the Multiple Species Conservation Program Implementing Agreement.
Otay Valley Regional Park / S00769	2,750,000	2,550,000	92.7%	This project provides for design and construction of the regional staging area in Otay Valley Regional Park. Design and constructon phases are currently unfunded.
Sunset Cliffs Natural Park Hillside Improvements / S10091	2,600,000	1,900,000	73.1%	This project will complete improvements to the hillside portion of the Sunset Cliffs Natural Park. Construction phase of the project is currently unfunded.
Total - Parks - Open Space		**21,489,472**		
Parks - Resource Based				
Chollas Community Park / S00654	29,267,867	26,343,967	90.0%	This project provides for the design and development of North Chollas Community Park. Design and construction of future phases of the park are currently unfunded.
Total - Parks - Resource Based		**26,343,967**		
Parks - Trails				
Del Mar Mesa Southern Multi-Use Trail / S00889	260,300	150,000	57.6%	This project provides for a surfaced eight-foot wide multi-use trail extending southerly from the end of Del Mar Mesa Road to complete Neighborhood 10 Trail Connection. The next phase of construction is currently unfunded.
Total - Parks - Trails		**150,000**		
Trans - Roadway - Enhance/Scape/Medians				
El Cajon Boulevard Streetscape Improvements / S00826	2,807,800	1,517,800	54.1%	This project provides for streetscape improvements along El Cajon Boulevard from Louisiana Street east to 54th Street. The unfunded amount may change as additional street lighting and streetscape needs are identified along the corridor.
Pomerado Rd Median Improvements-s/o R Bernardo R d / S10034	548,921	331,967	60.5%	This project provides for replacement of the asphalt paving around existing landscaped medians at various locations along Pomerado Road south of Rancho Bernardo Road. Future construction phases are currently unfunded.
Switzer Canyon/30th Street Bridge Enhancement Prgm / S10054	230,000	175,000	76.1%	This project provides for bridge landscaping, hardscape, tree planting, signage, sidewalk, median, design of traffic calming devices, and pedestrian safety features. Design and construction phases are currently unfunded.
Total - Trans - Roadway - Enhance/Scape/Medians		**2,024,767**		
Total - Park & Recreation		**357,472,288**		

Police

Police

Bldg - Pub Safety - Police Fac / Struct

Central Area Police Substation / S00694

Council District:	8	**Priority Score:**	N/A
Community Plan:	Barrio Logan	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	1999 - 2012		619-533-5259
Improv Type:	New		cmeinhardt@sandiego.gov

Description: This project provides for a 5,000 square foot expansion at the Central Area Police Sub-station to provide for additional office space for the Crime Lab Expansion and the relocation of police units from the Police Headquarters.

Justification: This project provides 5,000 square feet of office space for additional personnel within the Police Department and was funded with grant funding from the State Office of Justice, in December of 2001.

Operating Budget Impact: All operating and maintenance costs associated with this project have been accommodated within the Police Department's annual budget.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Community Plan and is in conformance with the City's General Plan.

Schedule: Construction was completed in Fiscal Year 2005.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	762,469	173,531	0	0	0	0	0	0	0	0	936,000
Total		762,469	173,531	0	0	0	0	0	0	0	0	936,000

Police

Bldg - Pub Safety - Police Fac / Struct

Police Headquarters Cogeneration Repower Project / S10131

Council District:	2	**Priority Score:**	N/A
Community Plan:	Centre City	**Priority Category:**	N/A
Project Status:	Created	**Contact Information:**	Cosio-Azar, Lorie
Duration:	2011 - 2012		858-627-3352
Improv Type:	New		lcosioazar@sandiego.gov

Description: This project will replace existing engines and system components necessary to provide for system reliability.

Justification: This project will provide the facility with more reliable power during emergency operation events.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011. Installation of co-generation components is scheduled for Fiscal Year 2012.

Summary of Project Changes: An additional $33,085 has been identified to fully fund this this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	0	950,000	33,085	0	0	0	0	0	0	0	983,085
Total		0	950,000	33,085	0	0	0	0	0	0	0	983,085

Police

Bldg - Pub Safety - Police Fac / Struct

Police Range Refurbishment / S10118

Council District:	3	**Priority Score:**	N/A
Community Plan:	City Heights	**Priority Category:**	N/A
Project Status:	Created	**Contact Information:**	Darvishi, Ali
Duration:	2011 - 2014		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project willl provide for the repair, replacement and maintenance of the existing police shooting range located on Federal Boulevard. The project includes the demolition of dilapidated bullet back stops, removal of lead contaminated soil berms, hauling of excess soil off site, drainage improvements, installation of retaining walls and the installation of new bullet recovery systems.

Justification: This project will provide for the repair and maintenance of the existing police shooting range.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2012. Construction is schedule to begin in Fiscal Year 2013.

Summary of Project Changes: This project was originally created as a sublet of the annual allocation for City Facility Improvements, with a budget of $326,266. In Fiscal Year 2010, per Council Resolution 305163, dated July 28, 2009, Deferred Maintenance funds in the amount of $400,000 were allocated to the project increasing its total appropriation to $726,266. These funds are being expended for the design of the project. It was anticipated in Fiscal Year 2011 that the project's budget would increase by $4,046.734 for construction. This action necessitated the creation of a standalone capital improvement project. Unfortunately, this construction funding was not realized. For Fiscal Year 2012, the project has been budgeted to receive $1,822,864 in Pueblo Land Sales proceeds for the purpose of funding the start of the project construction. The remaining $2,223,870 will be appropriated in the project when financing becomes available to complete the project construction. Future resolution is needed to move the design expenditures not showing in this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
C.O.-Pueblo Land/Pol. Decentra	400006	0	0	1,822,864	0	0	0	0	0	0	0	1,822,864
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	2,223,870	2,223,870
Total		0	0	1,822,864	0	0	0	0	0	0	2,223,870	4,046,734

Police

Bldg - Pub Safety - Police Fac / Struct

Public Safety Training Institute / S00816

Council District:	2	**Priority Score:**	N/A
Community Plan:	Peninsula	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2003 - 2014		619-533-4640
Improv Type:	Replacement		agarcia@sandiego.gov

Description: The City Council approved a Joint Powers Authority between the City of San Diego, County of San Diego and San Diego Community College District for the development, financing and administration of the Regional Public Safety Training Institute (RPSTI). This project provides for an Emergency Vehicle Operations Course (EVOC) training facility in the Camp Nimitz area of the former Naval Training Center. The Naval Training Center Reuse Plan, approved by the Department of the Navy and City Council, set aside 24.7 acres for the purpose of a public safety training facility. The City's projected share of the total cost of the project will be funded jointly by the San Diego Fire-Rescue and Police Departments.

Justification: The expansion of the campus at Miramar College has required the relocation of law enforcement training, specifically the EVOC, to QUALCOMM Stadium. Construction of an EVOC will allow for consistent training of all emergency responders countywide.

Operating Budget Impact: The impact on the Police Department's operating budget cannot be determined at this time due to the unavailability of detailed project information. This project would impact the operating budget of the Police and Fire-Rescue Departments.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2003 and is scheduled to be completed in 2014. The project description is preliminary and the scope of work is not established; only planning and other preliminary activities have been performed to date. The project schedule for the design and construction will be established once the scope of work is approved and the remaining funding identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	167,859	475	0	0	0	0	0	0	0	0	168,334
Private & Others Contrib-CIP	400264	280,182	56,484	0	0	0	0	0	0	0	0	336,666
Total		448,041	56,959	0	0	0	0	0	0	0	0	505,000

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Bldg - Other City Facility / Structures				
Canine and SWAT Facility / F12001	3,900,000	3,900,000	100.0%	This project will provide for a new facility for the Police Department's Canine and SWAT units. All phases of the project are currently unfunded.
Total - Bldg - Other City Facility / Structures		**3,900,000**		
Bldg - Pub Safety - Police Fac / Struct				
Police Range Refurbishment / S10118	4,046,734	2,223,870	55.0%	This project willl provide for the repair, replacement and maintenance of the existing police shooting range located on Federal Boulevard. Construction phase is currently unfunded.
Total - Bldg - Pub Safety - Police Fac / Struct		**2,223,870**		
Total - Police		**6,123,870**		

Public Utilities

Public Utilities

Bldg - MWWD - Administration Struct

North City Raw Sludge & Water Cathodic Upgrade / S00318

Council District:	1	**Priority Score:**	N/A
Community Plan:	University	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Wong, Pete
Duration:	2005 - 2010		858-292-6475
Improv Type:	Expansion		pwong@sandiego.gov

Description: This project provides for a new impressed current cathodic protection system to prevent external corrosion on the 36-inch reclaimed water pipeline, the 16-inch blended sludge pipeline, and the 20-inch centrate pipeline, between the North City Water Reclamation Plant (NCWRP) and the Metro Biosolids Center (MBC). The new system will replace an existing galvanic anode cathodic protection system.

Justification: The existing cathodic protection system for these pipelines is inadequate and does not provide satisfactory corrosion protection to the pipelines. The new system will fully protect the pipelines and prevent any corrosion related sewer spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: This project is complete and awaiting closure and capitalization.

Summary of Project Changes: This project is complete and awaiting closure and capitalization.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	347,981	0	0	0	0	0	0	0	0	0	347,981
Metropolitan Sewer Utility Fund	700001	69,616	134,902	0	0	0	0	0	0	0	0	204,518
Total		417,597	134,902	0	0	0	0	0	0	0	0	552,499

Public Utilities

Bldg - MWWD - Administration Struct

Pt Loma-South Access Road Protection Project / S00316

Council District:	2	**Priority Score:**	69
Community Plan:	Peninsula	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Phung, Tung
Duration:	2003 - 2018		858-292-6425
Improv Type:	Replacement		tphung@sandiego.gov

Description: This project provides for continued access to the Point Loma Wastewater Treatment Plant (PLWTP) investigating and if necessary implementing options to mitigate erosion at two sea coves adjacent to the plant's access road.

Justification: The treatment plant has only one access road as granted by the federal government and this project is needed to ensure continued access.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I design began in Fiscal Year 2002 and was completed in Fiscal Year 2007. Based on reprioritization of projects, Phase II design and construction is scheduled to begin in Fiscal Year 2018 and be completed in Fiscal Year 2018.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	238,153	0	0	0	0	0	0	0	0	0	238,153
Metro Sewer Utility - CIP Funding Source	700009	0	0	0	0	0	0	0	0	385,000	0	385,000
Metropolitan Sewer Utility Fund	700001	0	113,545	0	0	0	0	0	0	0	0	113,545
Total		238,153	113,545	0	0	0	0	0	0	385,000	0	736,698

Public Utilities

Bldg - MWWD - Administration Struct

Wet Weather Storage Facility / S00314

Council District:	1, 2, 6	**Priority Score:**	83
Community Plan:	University, Clairemont Mesa, Mission Bay Park, Peninsula	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Phung, Tung
Duration:	1999 - 2018		858-292-6425
Improv Type:	Expansion		tphung@sandiego.gov

Description: This project includes the implementation of the Live Stream Discharge of reclaimed water from the North City Reclamation Plant during heavy rain events to reduce the capacity demand on the downstream sewer system and facilities. This project also includes constructing a seven million gallon Underground Storage Tank at Liberty Station (vacated Naval Training Center) to provide hydraulic relief to Pump Station 2, the South and North Metro Interceptors, and the major trunk sewers.

Justification: The facility will reduce the risk of potential wet weather overflows, which may be caused by the capacity limitation of the Metro Pump Station 2 during extreme rainfall events.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula, University, and Clairemont Mesa Community Plans, and Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: A feasibility study for wet weather intermittent stream discharge is being conducted and it is ongoing. Construction for the facilities required for the wet weather intermittent stream discharge is scheduled to begin in Fiscal Year 2012. Design for a seven million gallon storage facility is scheduled to be completed in Fiscal Year 2013. Construction for a storage facility is scheduled to begin in Fiscal Year 2014 and be completed in Fiscal Year 2018.

Summary of Project Changes: Total project cost decreased by $4.7 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	1,853,216	0	0	0	0	0	0	0	0	0	1,853,216
Metro Sewer Utility - CIP Funding Source	700009	0	0	0	0	2,700,000	4,407,911	14,213,094	36,960,000	26,031,882	0	84,312,887
Metropolitan Sewer Utility Fund	700001	442,705	695,705	0	0	0	0	0	0	0	0	1,138,410
Total		2,295,921	695,705	0	0	2,700,000	4,407,911	14,213,094	36,960,000	26,031,882	0	87,304,513

Public Utilities

Bldg - MWWD - Laboratories

Alvarado Water Quality Lab Roof Replacement / S00311

Council District:	7	**Priority Score:**	N/A
Community Plan:	Navajo	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Phung, Tung
Duration:	2008 - 2011		858 292-6425
Improv Type:	Replacement		tphung@sandiego.gov

Description: This project provided for the removal and replacement of approximately 58,000 square feet of roofing, installation of California Title 24 roof coating, the removal and installation of HVAC ductwork at the water chemistry and industrial waste unit offices and the installation of miscellaneous sheet metal and flashing.

Justification: These improvements were needed to repair a leaking and deteriorated roofing system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with th Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: This project is complete and awaiting closure and capitalization.

Summary of Project Changes: This project is complete and awaiting closure and capitalization.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	315,357	0	0	0	0	0	0	0	0	0	315,357
Metropolitan Sewer Utility Fund	700001	20,666	58,871	0	0	0	0	0	0	0	0	79,537
Total		336,023	58,871	0	0	0	0	0	0	0	0	394,894

Public Utilities

Bldg - MWWD - Laboratories

EM&TS Esplanade and Steam Line Relocation / S00319

Council District:	2	**Priority Score:**	81
Community Plan:	Peninsula	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Elling, Michael
Duration:	2012 - 2014		858 292-6477
Improv Type:	Expansion		melling@sandiego.gov

Description: This project provides for design and construction of a boat dock, an esplanade (park) within an approximately 1.25 acre parcel located between the existing Public Utilities laboratory and adjacent boat channel, as well as under-grounding approximately 600 feet of an above ground steam line situated along the boat channel.

Justification: A 40,000 square foot ocean monitoring laboratory was constructed and is now in operation. As a part of the Public Benefit Conveyance of this property, Public Utilities is required to construct a boat dock and to fund a portion of the esplanade improvements along our frontage. To gain future unobstructed access to the boat dock within the adjacent boat channel, and to provide unobstructed access to the future esplanade, the existing steam line must be underground. Public Utilities currently leases boat dock space at Driscoll's Wharf, and this project would eliminate this ongoing expense.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Partial design for the boat dock was completed in Fiscal Year 2001. The project was postponed due to site cleanup issues in the boat channel and conveyance of the channel to the City, and an updated design will be required. Design is scheduled to begin and be completed in Fiscal Year 2013, with construction to begin in Fiscal Year 2015 and scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: Total project cost decreased by $519,718 due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	0	0	0	0	1,497,884	286,398	0	0	0	0	1,784,282
Metropolitan Sewer Utility Fund	700001	0	234,253	0	0	0	0	0	0	0	0	234,253
Total		0	234,253	0	0	1,497,884	286,398	0	0	0	0	2,018,535

Public Utilities

Bldg - MWWD - Pump Stations

Metropolitan System Pump Stations / ABP00002

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Hwang, Guann
Duration:	2010 - 2021		858 292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This annual allocation provides for comprehensive upgrades, design modifications, and renovations or replacement of equipment such as pumps, valves, tanks, controls, odor control systems, etc. at Metropolitan System Pump Stations (Pump Stations 1, 2, Otay River and Grove Avenue).

Justification: These improvements will allow pump stations to run more efficiently and increase the reliability of the Metropolitan Wastewater System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost decreased by $337,459 due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	1,755,377	0	0	0	0	0	0	0	0	0	1,755,377
Metropolitan Sewer Utility Fund	700001	8,646,506	3,773,018	0	0	0	0	0	0	0	0	12,419,524
Total		10,401,883	3,773,018	0	0	0	0	0	0	0	0	14,174,901

Public Utilities

Bldg - MWWD - Pump Stations

NCWRP Sludge Pump Station Upgrade / S00309

Council District:	5	**Priority Score:**	82
Community Plan:	University	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Azar, Hossein
Duration:	2006 - 2013		619-533-4102
Improv Type:	Replacement		hazar@sandiego.gov

Description: This project provides for the correction of a vibration problem at the North City Water Reclamation Plant (NCWRP) Sludge Pump Station.

Justification: Excessive vibration of the pump and flywheel contribute to wear and tear of equipment. The vibration also generates tremendous heat. The excessive vibration and heat can cause premature failure of equipment, impact operational efficiency and have structural impacts at the facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and will be completed in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2013 and be completed in Fiscal Year 2013.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	438	0	0	0	0	0	0	0	0	0	438
Metropolitan Sewer Utility Fund	700001	202,719	503,939	0	0	0	0	0	0	0	0	706,658
Total		203,157	503,939	0	0	0	0	0	0	0	0	707,096

Public Utilities

Bldg - MWWD - Pump Stations

PS2 Power Reliability & Surge Protection / S00312

Council District:	2	**Priority Score:**	90
Community Plan:	Midway - Pacific Highway	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Azar, Hossein
Duration:	2005 - 2016		619-533-4102
Improv Type:	Expansion		hazar@sandiego.gov

Description: This project will remove two existing natural gas reciprocating engines and install of two 4.6 megawatt (MW) natural gas turbine generators and one 206 kilowatt (kW) diesel startup generator at Pump Station 2. The two existing engine drives will be replaced with new electric motors. This new configuration will provide the required surge protection against an electrical utility outage and comply with Environmental Protection Agency (EPA) recommendation of standby power for essential facilities.

Justification: Sewer Pump Station 2 currently has three feeds from San Diego Gas and Electric (SDG&E). Two of the feeds are fed from the same substation. An existing agreement between the Public Utilities Department and SDG&E limits a maximum of two pumps per utility feed under normal operating conditions and three pumps per utility feed under emergency conditions, in the event that one or two utilities have failed. Therefore, losing two of the three utility feeds the pump station has 5 pumps available, three electric pumps and two engine driven pumps. EPA guidelines recommend that facililities like Pump Station 2 be equipped with two separate and independent sources of electrical power provided from either two separate utility substations or from a single substation and a plant base generator. The current pump station electrical configuration does not comply with the EPA recommendations. Besides satisfying the EPA guidelines, it is also required that force main surge protection be provided at all times during pump station operation and in the event of a total power failure. In essence, the proposed alternative will provide the required force main surge protection and will comply with the EPA recommendations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway/Pacific Highway Corridor Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2012 and be completed in Fiscal Year 2014. Construction will begin in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: Total project cost increased by $21,016,519 due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	166	(166)	250,000	0	1,901,719	5,000,000	20,000,000	3,200,000	0	0	30,351,719
Metropolitan Sewer Utility Fund	700001	63,869	814,412	0	0	0	0	0	0	0	0	878,281
Total		64,035	814,246	250,000	0	1,901,719	5,000,000	20,000,000	3,200,000	0	0	31,230,000

Public Utilities

Bldg - MWWD - Pump Stations

Pump Station 64 Electrical Upgrades / S00307

Council District:	1	**Priority Score:**	N/A
Community Plan:	University	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Phung, Tung
Duration:	2008 - 2010		858-292-6425
Improv Type:	Replacement		tphung@sandiego.gov

Description: This project provides modifications to the existing 2400 volt electrical distribution equipment to improve reliability of the pump station operations. This project will replace/upgrade key switchgear equipment and provide power monitoring equipment to better control station electrical demand and respond to electrical system emergencies.

Justification: Recent electrical system failures have indicated problems with the current electrical system. An investigation will determine what upgrades are needed to improve the overall reliability of the electrical system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: This project was cancelled and is awaiting closure.

Summary of Project Changes: This project was cancelled and is awaiting closure.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Municipal Sewer Revenue Fund	700000	0	239,200	0	0	0	0	0	0	0	0	239,200
Total		0	239,200	0	0	0	0	0	0	0	0	239,200

Public Utilities

Bldg - MWWD - Pump Stations

Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Hwang, Guann
Duration:	2010 - 2021		858-292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This annual allocation provides for the comprehensive upgrades, design modifications, and major/minor renovations or replacement of equipment, such as pumps, valves, tanks, controls, and odor control systems at the pump stations.

Justification: These improvements will allow the pump stations to run more efficiently and increase the reliability of the Municipal Wastewater System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Due to revised project requirements, the Fiscal Year 2012 budget includes an additional amount of $822,443.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	13,509	0	0	0	0	0	0	0	0	0	13,509
Muni Sewer Utility - CIP Funding Source	700008	1,426	(1,426)	1,173,400	0	0	0	0	0	350,000	0	1,523,400
Municipal Sewer Revenue Fund	700000	1,628,686	1,843,845	0	0	0	0	0	0	0	0	3,472,531
Total		1,643,621	1,842,419	1,173,400	0	0	0	0	0	350,000	0	5,009,440

Public Utilities

Bldg - MWWD - Pump Stations

Pump Station 84 Upgrade & Pump Station 62 Abandon / S00308

Council District:	1, 5	**Priority Score:**	N/A
Community Plan:	Rancho Bernardo, Rancho Penasquitos	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Azar, Hossein
Duration:	2007 - 2014		619-533-4102
Improv Type:	Replacement		hazar@sandiego.gov

Description: This project provides for the elimination of Sewer Pump Station 62 through the installation of various pipelines and the upsizing of the existing Sewer Pump Station 84.

Justification: This project is needed to optimize the sewage system and to eliminate Sewer Pump Station 62.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo and Rancho Penasquitos Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2012 and anticipated to be completed in Fiscal Year 2013.

Summary of Project Changes: Total project cost increased by $320,000 due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	3,939	0	0	0	0	0	0	0	0	0	3,939
Muni Sewer Utility - CIP Funding Source	700008	406	(406)	3,926,100	0	2,905,800	0	0	0	0	0	6,831,900
Municipal Sewer Revenue Fund	700000	1,219,513	2,297,397	0	0	0	0	0	0	0	0	3,516,911
Total		1,223,858	2,296,992	3,926,100	0	2,905,800	0	0	0	0	0	10,352,750

Public Utilities

Bldg - MWWD - Pump Stations

Pump Station Restorations / ABP00001

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Hwang, Guann
Duration:	2010 - 2021		858-292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This annual allocation provides for the replacement of deteriorated pumping equipment and/or pipeline appurtenances.

Justification: Many existing sewer pump stations have reached or exceeded their anticipated service life of 40 years. However, because of the widely varying actual lengths of service life, the scheduling for pump station restorations is difficult. This project allows flexibility in replacing deteriorated pumping equipment.

Operating Budget Impact: None.

Relationship to General and Community Plans: This annual allocation is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost decreased by $500,000 due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	20,363,755	0	0	0	0	0	0	0	0	0	20,363,755
Muni Sewer Utility - CIP Funding Source	700008	308	(308)	0	0	256,946	805,158	1,500,000	1,000,000	1,000,000	0	4,562,104
Municipal Sewer Revenue Fund	700000	2,047,277	1,628,741	0	0	0	0	0	0	0	0	3,676,018
Total		22,411,340	1,628,433	0	0	256,946	805,158	1,500,000	1,000,000	1,000,000	0	28,601,877

Public Utilities

Bldg - MWWD - Pump Stations

Pump Station Upgrades Group I North County / S00303

Council District:	Citywide	**Priority Score:**	N/A
Community Plan:	Citywide	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Azar, Hossein
Duration:	2003 - 2013		619-533-4102
Improv Type:	Replacement		hazar@sandiego.gov

Description: This project provides for the upgrade of 23 pump stations, divided into four groups, located throughout San Diego. The upgrades involve providing new and backup pumps and motors, new control panels, new generators, redundant force mains, underground storage tanks, and miscellaneous civil work.

Justification: This project will provide for the upgrading of deteriorated pump stations, improvement of the level of service to the residents of San Diego, and compliance with regulatory agencies by reducing the impact of sewer spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Group I design began in Fiscal Year 2003 and was completed in Fiscal Year 2009. Construction began in Fiscal Year 2009 and is scheduled to be completed in Fiscal Year 2012. Group II design began in Fiscal Year 2008 and was completed in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2011 and be completed in Fiscal Year 2012. Group III design began in Fiscal Year 2005 and is scheduled to be completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2012 and be completed in Fiscal Year 2013. Group IV design was completed in Fiscal Year 2008. Group IV construction began in Fiscal Year 2008 and was completed in Fiscal Year 2009.

Summary of Project Changes: Total project cost increased by $226,873 due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	4,925,345	0	0	0	0	0	0	0	0	0	4,925,345
Muni Sewer Utility - CIP Funding Source	700008	7,868	(7,868)	0	0	0	0	0	0	0	0	0
Municipal Sewer Revenue Fund	700000	8,719,357	5,766,395	0	0	0	0	0	0	0	0	14,485,752
Total		13,652,569	5,758,528	0	0	0	0	0	0	0	0	19,411,097

Public Utilities

Bldg - MWWD - Pump Stations

Sewer Pump Station 41 Rehabilitation / S00337

Council District:	2, 6	**Priority Score:**	N/A
Community Plan:	Mission Bay Park	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Gamboa, Wendy
Duration:	1999 - 2012		619-235-1971
Improv Type:	Replacement - Rehab		wgamboa@sandiego.gov

Description: This project provides for constructing a new pump station, emergency overflow storage structure, and 2,800 linear feet of primary and secondary force main to be primarily located in the right-of-way. The project includes the abandonment of the original pump station and existing force main currently located within the recreational space of Mission Bay Park.

Justification: The existing pump station and force main were built in 1953 and have exceeded their service life. The project's goal is to restore and improve the reliability of the pump station and bring it up to current standards and regulations. This project is mandated by the Environmental Protection Agency.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2003 and was completed in Fiscal Year 2008. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2011.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	1,729,461	0	0	0	0	0	0	0	0	0	1,729,461
Municipal Sewer Revenue Fund	700000	6,914,771	233,639	0	0	0	0	0	0	0	0	7,148,410
Total		8,644,232	233,639	0	0	0	0	0	0	0	0	8,877,871

Public Utilities

Bldg - MWWD - Pump Stations

Sewer Pump Station 79 / S00338

Council District:	1	**Priority Score:**	N/A
Community Plan:	Los Penasquitos Canyon Preserve (RPQ), Fairbanks Ranch Country Club	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Navarro, Allan
Duration:	2000 - 2011		858-292-6459
Improv Type:	Expansion		anavarro@sandiego.gov

Description: This project provides for the installation of 8,230 feet of 12-inch force main and upgrading of the existing pump station pumps and electrical equipment.

Justification: This project will provide for upgrading the pump station to City standards and increase the pump station capacity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Los Penasquitos Canyon Preserve Master Plan and the Fairbanks Ranch Specific Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2000 and was completed in Fiscal Year 2004. Construction was completed in Fiscal Year 2011.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	2,750,361	0	0	0	0	0	0	0	0	0	2,750,361
Municipal Sewer Revenue Fund	700000	1,805,870	646,232	0	0	0	0	0	0	0	0	2,452,102
Total		4,556,231	646,232	0	0	0	0	0	0	0	0	5,202,463

Public Utilities

Bldg - MWWD - Treatment Plants

CIP Bond Issuance Reserve / S00342

Council District:	Citywide	**Priority Score:**	N/A
Community Plan:	Citywide	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Hwang, Guann-Jiun
Duration:	1993 - 2020		858-292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This project provides an emergency financial reserve for Wastewater Fund capital improvement projects.

Justification: This reserve is required to comply with the stipulation from Bond Counsel.

Operating Budget Impact: None.

Relationship to General and Community Plans: This reserve is not a project. Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: The reserve will be used on an as-needed basis, in conformance with Bond Counsel requirements. This reserve will be held as a continuing appropriation.

Summary of Project Changes: No significant change has been made to this reserve for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Metropolitan Sewer Utility Fund	700001	0	5,000,000	0	0	0	0	0	0	0	0	5,000,000
Total		0	5,000,000	0	0	0	0	0	0	0	0	5,000,000

Public Utilities

Bldg - MWWD - Treatment Plants

MBC Biosolids Storage Silos / S00322

Council District:	7	**Priority Score:**	74
Community Plan:	Non City	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Asgharzadeh, Iraj
Duration:	2007 - 2015		619-533-5105
Improv Type:	Expansion		iasgharzadeh@sandiego.gov

Description: This project provides for two additional biosolid storage silos (numbers 9 and 10).

Justification: When a silo is out of service, silo storage capacity is frequently exceeded. In order to accommodate such events and to restore adequate silo capacity, it is essential to build two more storage silos.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and is scheduled to be completed in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2012 and be completed in Fiscal Year 2013.

Summary of Project Changes: Total project costs decreased by $17,738 due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	120,320	0	0	0	0	0	0	0	0	0	120,320
Metro Sewer Utility - CIP Funding Source	700009	91	(91)	5,294,557	0	155,676	0	0	0	0	0	5,450,233
Metropolitan Sewer Utility Fund	700001	1,061,609	2,075,831	0	0	0	0	0	0	0	0	3,137,440
Total		1,182,019	2,075,741	5,294,557	0	155,676	0	0	0	0	0	8,707,993

Public Utilities

Bldg - MWWD - Treatment Plants

MBC Centrate Collection Upgrades / S00321

Council District:	7	**Priority Score:**	N/A
Community Plan:	Non City	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Asgharzadeh, Iraj
Duration:	2008 - 2012		619-533-5105
Improv Type:	Expansion		iasgharzadeh@sandiego.gov

Description: This project provides for converting the existing foul air ducting into dual-use headers for centrate and foul air collection and will increase the size of the existing centrate collection headers.

Justification: This project replaces the foul air header ducts at the centrifuges to a material that will handle both centrate and foul air. These improvements will provide a bypass pipeline for the centrate flow during additional improvements. The additional improvements will upgrade the undersized centrate collection headers for future larger centrate flows and prevent on-going centrate backups into the foul air duct headers and damage to the centrifuges.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: The Design-build project began in Fiscal Year 2009. Construction began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	197,913	0	0	0	0	0	0	0	0	0	197,913
Metro Sewer Utility - CIP Funding Source	700009	1,144	(1,144)	0	0	0	0	0	0	0	0	0
Metropolitan Sewer Utility Fund	700001	1,918,403	103,178	0	0	0	0	0	0	0	0	2,021,582
Total		2,117,461	102,034	0	0	0	0	0	0	0	0	2,219,495

Public Utilities

Bldg - MWWD - Treatment Plants

MBC Dewatering Centrifuges Replacement / S00339

Council District:	7	**Priority Score:**	83
Community Plan:	Non City	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Wong, Pete
Duration:	2009 - 2015		858-292-6475
Improv Type:	Expansion		pwong@sandiego.gov

Description: This project provides for the replacement of six of the eight existing dewatering centrifuges with six larger capacity units to handle larger future biosolids flows. The existing units are also near the end of their useful life.

Justification: This project will increase the production capacity of the dewatering centrifuges to accommodate plant shutdowns for maintenance and construction, to accommodate future flows, and to address diverse types of constraining operational factors that limit current capacity. To achieve the required capacity, the existing dewatering centrifuge units must be replaced with larger units.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: The schedule is based on a design/build (D/B) type of contract. Selection of the D/B entity is projected for December 2013, design is scheduled to be completed by October 2013, and installation of the six centrifuges is scheduled to be completed by December 2015.

Summary of Project Changes: The total project cost increased by $4.2 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	934	0	0	0	0	0	0	0	0	0	934
Metro Sewer Utility - CIP Funding Source	700009	0	0	0	0	2,833,335	1,744,668	3,148,417	2,500,000	0	0	10,226,420
Metropolitan Sewer Utility Fund	700001	12,625	423,278	0	0	0	0	0	0	0	0	435,903
Total		13,559	423,278	0	0	2,833,335	1,744,668	3,148,417	2,500,000	0	0	10,663,257

Public Utilities

Bldg - MWWD - Treatment Plants

MBC Odor Control Facility Upgrades / S00323

Council District:	7	**Priority Score:**	83
Community Plan:	Non City	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Asgharzadeh, Iraj
Duration:	2007 - 2016		619-533-5105
Improv Type:	Expansion		iasgharzadeh@sandiego.gov

Description: This project provides for upgrading the odor control system fans and ducting to reduce system headlosses and improve overall foul air collection efficiency at the various process areas. Access platforms will also be installed at monitoring instruments and damper locations. This project will be implemented in three phases.

Justification: Several areas at the Metro Biosolids Center (MBC) have been identified to cause significant odor problems due to foul air collection deficiencies because of insufficient fan capacity and high headlosses, including poorly located foul air collection registers. Installing access platforms at the monitoring instruments and air volume control dampers will provide safe and timely access for operation and maintenance needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design is estimated to begin in Fiscal Year 2012 and be completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2013.

Summary of Project Changes: The total project cost increased by $1.5 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	8,045	0	0	0	0	0	0	0	0	0	8,045
Metro Sewer Utility - CIP Funding Source	700009	627	(627)	0	0	1,471,151	1,629,818	0	0	0	0	3,100,969
Metropolitan Sewer Utility Fund	700001	55,846	1,961,189	0	0	0	0	0	0	0	0	2,017,035
Total		64,518	1,960,562	0	0	1,471,151	1,629,818	0	0	0	0	5,126,049

Public Utilities

Bldg - MWWD - Treatment Plants

Metro Facilities Control Systems Upgrade / L10000

Council District:	2, 5	**Priority Score:**	N/A
Community Plan:	University, Peninsula	**Priority Category:**	N/A
Project Status:	Created	**Contact Information:**	Azar, Hossein
Duration:	2010 - 2014		619-533-4102
Improv Type:	Replacement		hazar@sandiego.gov

Description: This project provides for replacement and upgrade of existing control systems at various Metropolitan Wastewater treatment and pump station facilities. These include the Metro Biosolids Center (MBC), North City Water Reclamation Plant (NCWRP), and Point Loma Water Treatment Plant (PLWTP).

Justification: This project is needed to provide replacement of existing control systems at various facilities. The existing control systems are microprocessor/computer-based. The life cycle of these systems is seven to ten years. Replacement will also provide an upgrade in technology. The change in technology will provide the facilities with greater control system capabilities and are essential for future facility expansion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with North University and Peninsula Community Plans, and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: The total project cost decreased by $1.9 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	740,732	0	0	0	0	0	0	0	0	0	740,732
Metro Sewer Utility - CIP Funding Source	700009	607	(607)	700,000	0	633,184	0	0	0	0	0	1,333,184
Metropolitan Sewer Utility Fund	700001	13,313,755	(834,453)	0	0	0	0	0	0	0	0	12,479,302
Total		14,055,095	(835,061)	700,000	0	633,184	0	0	0	0	0	14,553,218

Public Utilities

Bldg - MWWD - Treatment Plants

Metro Treatment Plants / ABO00001

Council District:	1, 2, 8	**Priority Score:**	Annual
Community Plan:	Peninsula, University, Tijuana River Valley	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Hwang, Guann
Duration:	2010 - 2021		858 292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This annual allocation provides for renovation or replacement of facilities at Metro Treatment Plants - Point Loma Wastewater Treatment Plant (PLWTP), North City Water Reclamation Plant (NCWRP), South Bay Water Reclamation Plant (SBWRP) and Metro Biosolids Center (MBC).

Justification: Various facilities require replacement due to increasing wastewater flows and to be compliant with current regulatory requirements. Since the start-up period, several projects will be required within these facilities to enhance or maintain operation. This annual allocation will be considered an enhancement to the facility and does not include operation and maintenance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Peninsula, Tijuana River Valley, University Community Plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The budget for Fiscal Year 2012 decreased by $8,719,825 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	2,044,399	0	0	0	0	0	0	0	0	0	2,044,399
Metro Sewer Utility - CIP Funding Source	700009	4,943	(4,943)	0	0	3,922,555	2,500,000	1,000,000	1,000,000	1,000,000	0	9,422,555
Metropolitan Sewer Utility Fund	700001	4,579,130	7,520,807	0	0	0	0	0	0	0	0	12,099,936
Total		6,628,472	7,515,864	0	0	3,922,555	2,500,000	1,000,000	1,000,000	1,000,000	0	23,566,890

Public Utilities

Bldg - MWWD - Treatment Plants

North City Water Reclamation Plant - EDR Enclosure / S00340

Council District:	5	**Priority Score:**	N/A
Community Plan:	University	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Wong, Pete
Duration:	2007 - 2011		858-292-6475
Improv Type:	Expansion		pwong@sandiego.gov

Description: This project will provide an enclosure around the Electro Dialysis Reversal (EDR) at the North City Water Reclamation Plant (NCWRP) to prevent harmful ultraviolet rays and coastal high salinity environmental levels from attacking existing equipment.

Justification: When the EDR was constructed, it was supposed to be a temporary facility with no enclosure. As a result, the EDR's cartridge filters, pumps, piping and other associated equipment are currently open to the environment and therefore are prone to ultraviolet light attack and a high salinity environment. The EDR enclosure will prevent equipment from prematurely failing due to ultraviolet light attack.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: This project is complete and awaiting closure and capitalization.

Summary of Project Changes: This project is complete and awaiting closure and capitalization.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Metropolitan Sewer Utility Fund	700001	72,042	167,958	0	0	0	0	0	0	0	0	240,000
Total		72,042	167,958	0	0	0	0	0	0	0	0	240,000

Public Utilities

Bldg - MWWD - Treatment Plants

North City Water Reclamation Plant EDR Upgrade / S00324

Council District:	1	**Priority Score:**	71
Community Plan:	University	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Wong, Pete
Duration:	2007 - 2012		858-292-6475
Improv Type:	Expansion		pwong@sandiego.gov

Description: This project provides for the upgrade of the electro dialysis reversal (EDR) equipment at the North City Water Reclamation Plant including valves, piping, electrical conduits, pumps and other equipment. Other upgrades require installation of soft start on the recycle pumps, replacement of EDR stack covers and the addition of a mixer on the brine tank.

Justification: The EDR was constructed to be a temporary facility with no enclosure. As a result, the EDR's cartridge filters, pumps, piping, and other associated equipment have corroded or failed due to the to ultraviolet light attack and a high salinity environment.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Univeristy Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction is scheduled to begin in Fiscal Year 2012 and to be completed in Fiscal Year 2012.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Metropolitan Sewer Utility Fund	700001	0	1,041,513	0	0	0	0	0	0	0	0	1,041,513
Total		0	1,041,513	0	0	0	0	0	0	0	0	1,041,513

Public Utilities

Bldg - MWWD - Treatment Plants

Point Loma Grit Processing Improvements / S00315

Council District:	2	**Priority Score:**	N/A
Community Plan:	Peninsula	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Asgharzadeh, Iraj
Duration:	2001 - 2015		619-533-5105
Improv Type:	Replacement		iasgharzadeh@sandiego.gov

Description: This project provides for upgrading the existing grit removal process at the Point Loma Wastewater Treatment Plant (PLWTP) which includes new grit agitation blowers enclosed in a sound dampening facility and the associated air piping.

Justification: The Point Loma Wastewater Treatment Plant has six aerated grit removal tanks. Grit removal from influent flows was found to be more efficient when the two south grit tanks were not used. The plant is not achieving desirable grit removal because the existing grit processing equipment is unable to extract fine sand or silt. The grit accumulated downstream of the grit tanks reduces the efficiency of processing equipment and minimizes the biosolid treatment in the digesters.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and is scheduled to be completed in Fiscal Year 2014. Construction began in Fiscal Year 2006 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: The total project cost decreased by $10.5 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	4,727,067	0	0	0	0	0	0	0	0	0	4,727,067
Metro Sewer Utility - CIP Funding Source	700009	2,432	(2,432)	3,750,000	0	6,871,300	3,084,703	0	0	0	0	13,706,003
Metropolitan Sewer Utility Fund	700001	6,663,414	4,911,383	0	0	0	0	0	0	0	0	11,574,797
Sewer Contribution to CIP	700004	16,951	(16,951)	0	0	0	0	0	0	0	0	0
Total		11,409,864	4,892,000	3,750,000	0	6,871,300	3,084,703	0	0	0	0	30,007,867

Public Utilities

Bldg - MWWD - Treatment Plants

SBWR Plant Demineralization Facility / S00310

Council District:	8	**Priority Score:**	77
Community Plan:	Tijuana River Valley	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Wong, Pete
Duration:	2006 - 2016		858-292-6475
Improv Type:	Expansion		pwong@sandiego.gov

Description: This project provides for demineralization of reclaimed water. Phase I will construct a demineralization facility to provide 7.5 million gallons a day (mgd) of reclaimed water for conveyance to the users. Phase II will expand the facility to provide 15 mgd of reclaimed water.

Justification: The majority of reclaimed water is used for irrigation. Demineralization will reduce the level of total dissolved solids in the reclaimed water.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tijuana River Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I design began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2012. Phase I construction is scheduled to begin in Fiscal Year 2012 and be completed in Fiscal Year 2013. Phase II design is scheduled to begin in Fiscal Year 2014 and be completed in Fiscal Year 2014. Phase II construction is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2016.

Summary of Project Changes: The total project cost decreased by $121,022 due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	0	0	0	0	0	500,000	2,000,000	5,000,000	7,878,978	0	15,378,978
Metropolitan Sewer Utility Fund	700001	399	622,440	0	0	0	0	0	0	0	0	622,839
Total		399	622,440	0	0	0	500,000	2,000,000	5,000,000	7,878,978	0	16,001,817

Public Utilities

Bldg - MWWD - Treatment Plants

South Metro Sewer Rehabilitation Phase 3B / S00317

Council District:	2	**Priority Score:**	46
Community Plan:	Non City	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Phung, Tung
Duration:	2003 - 2018		858-292-6425
Improv Type:	Replacement		tphung@sandiego.gov

Description: This project will rehabilitate the remaining 5,000 feet of the 108 inch pipeline from Winship Lane to Pump Station 2.

Justification: Sections of the South Metro Interceptor have deteriorated significantly due to the corrosive effects of sewer gases over 40 years.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2018.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	0	0	0	0	0	0	357,451	3,100,000	5,600,000	0	9,057,451
Metropolitan Sewer Utility Fund	700001	0	157,506	0	0	0	0	0	0	0	0	157,506
Total		0	157,506	0	0	0	0	357,451	3,100,000	5,600,000	0	9,214,957

Public Utilities

Bldg - Operations Facility / Structures

Chollas Building / S11025

Council District:	7	**Priority Score:**	65
Community Plan:	Eastern Area (Mid-City)	**Priority Category:**	Medium
Project Status:	Created	**Contact Information:**	Azar, Hossein
Duration:	2011 - 2015		619-533-4102
Improv Type:	Replacement		hazar@sandiego.gov

Description: This project will construct two new buildings, one two-story building for administration staff and a one-story maintenance shop.

Justification: This project will allow for Water Operations Division to consolidate their staff in one central facility. The existing facility is not adequate for current needs.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Mid City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design/Build is scheduled to begin in Fiscal Year 2012 and to be completed in Fiscal Year 2015.

Summary of Project Changes: Changes to project cost and schedule reflect changes to initial estimates. Total project cost decreased by $2.8 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	0	0	2,200,000	0	3,760,000	7,480,274	2,259,726	0	0	0	15,700,000
Water Utility Operating Fund	700011	450,874	1,549,126	0	0	0	0	0	0	0	0	2,000,000
Total		450,874	1,549,126	2,200,000	0	3,760,000	7,480,274	2,259,726	0	0	0	17,700,000

Public Utilities

Bldg - Operations Facility / Structures

Water Department Security Upgrades / S00050

Council District:	Citywide	**Priority Score:**	N/A
Community Plan:	Citywide	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Azar, Hossein
Duration:	2001 - 2012		619-533-4102
Improv Type:	Betterment		hazar@sandiego.gov

Description: This project provides for the design and installation of miscellaneous security systems at various facilities.

Justification: This project provides deterrence, detection and apprehension of unauthorized personnel.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Implementation began in Fiscal Year 2001 and will continue through Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	13,369,023	0	0	0	0	0	0	0	0	0	13,369,023
Water Utility - CIP Funding Source	700010	80	(80)	0	0	0	0	0	0	0	0	0
Water Utility Operating Fund	700011	1,084,647	6,551,838	0	0	0	0	0	0	0	0	7,636,485
Total		14,453,750	6,551,758	0	0	0	0	0	0	0	0	21,005,508

Public Utilities

Bldg - Other City Facility / Structures

CIS ERP Implementation / S11100

Council District:	Citywide	**Priority Score:**	N/A
Community Plan:	Citywide	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Arnold, Jane
Duration:	2010 - 2012		619-533-4839
Improv Type:	Replacement		jarnold@sandiego.gov

Description: This project provides for the establishment of an integrated, real-time enterprise customer service information and billing system.

Justification: The Customer Information System (CIS) Enterprise Resource Planning (ERP) Implementation is a strategic project for investment in, and support of, the Citywide SAP ERP System for the City of San Diego. The legacy CIS provides the water, sewer, storm drain, fire service, reclaimed water, backflow and associated meter customer billing information for the City. This project will replace the legacy CIS and Installation Order System (IOS).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: This project began in Fiscal Year 2011 and is scheduled to be completed by Fiscal Year 2012.

Summary of Project Changes: The budget for Fiscal Year 2012 decreased by $4,940,780 due to a fiscal Year 2011 mid-year budget adjustment per City Council Resolution R-306801. There is no change to total project cost.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	0	0	1,409,814	0	0	0	0	0	0	0	1,409,814
Municipal Sewer Revenue Fund	700000	7,143,262	2,645,444	0	0	0	0	0	0	0	0	9,788,706
Water Utility - CIP Funding Source	700010	0	0	1,409,814	0	0	0	0	0	0	0	1,409,814
Water Utility Operating Fund	700011	7,108,405	2,680,301	0	0	0	0	0	0	0	0	9,788,706
Total		14,251,667	5,325,745	2,819,628	0	0	0	0	0	0	0	22,397,040

Public Utilities

Bldg - Other City Facility / Structures

MOC Building / S11023

Council District:	7	**Priority Score:**	29
Community Plan:	Kearny Mesa	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	Phung, Tung
Duration:	2011 - 2013		858-292-6425
Improv Type:	Expansion		tphung@sandiego.gov

Description: This project will purchase a 15,000 square foot facility at 9176 Kearny Villa Court near the Metropolitan Operation Center (MOC) from the private sector.

Justification: The current Metropolitan Operation Center complex is near capacity. The purchase of the new Metropolitan Operation Center complex is needed in order to accomodate 150 additonal personnel transferrring from the 600 B Street facility as a result of the Public Utilities Consolidation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan, and is in conformance with the City's General Plan.

Schedule: This project was cancelled and will be closed in Fiscal Year 2012.

Summary of Project Changes: This project was cancelled.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	0	0	0	0	900,000	0	0	0	0	0	900,000
Water Utility Operating Fund	700011	0	3,000,000	0	0	0	0	0	0	0	0	3,000,000
Total		0	3,000,000	0	0	900,000	0	0	0	0	0	3,900,000

Public Utilities

Bldg - Water - Labratories

Advanced Water Treatment Demo Plant (IPR/RA) / S10127

Council District:	1	**Priority Score:**	N/A
Community Plan:	University	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Dorman, Amy
Duration:	2010 - 2013		619-533-5248
Improv Type:	New		adorman@sandiego.gov

Description: This project explores the feasibility of the project's treatment technology to produce water that can be sent to a reservoir and later be distributed as drinking water. During the time the Demonstration Project is in operation, the advanced treated water will be frequently tested to determine the effectiveness of the treatment equipment in removing contaminants; operational data will be gathered and analyzed to refine operation and maintenance estimates for a full scale system; and tours will be conducted as part of the public outreach effort. The Demonstration Project is the second phase of a three phase program that could lead to implementation of a full-scale Indirect Potable Reuse/Reservoir Augmentation (IPR/RA) project.

Justification: A rate increase to fund the Demonstration Project was approved on November 18, 2008, and went into effect on January 1, 2009. This project was established by Ordinance-19887 Section IV-A, with an initial budget of $7.2 million.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the University Community Plan, and is in conformance with the City's General Plan.

Schedule: Design, procurement and installation was completed in Fiscal Year 2011. Data collection will continue through Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Water Utility Operating Fund	700011	7,028,727	171,273	0	0	0	0	0	0	0	0	7,200,000
Total		7,028,727	171,273	0	0	0	0	0	0	0	0	7,200,000

Public Utilities

Bldg - Water - Labratories

Alvarado Water Quality Lab Roof Replacement / S00047

Council District:	7	**Priority Score:**	N/A
Community Plan:	Navajo	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Haghkhah, Siavash
Duration:	2008 - 2010		619-533-5186
Improv Type:	Replacement		shaghkhah@sandiego.gov

Description: This project provided for the removal and replacement of approximately 58,000 square feet of roofing, installation of California Title 24 roof coating, the removal and installation of heating, ventilation and air conditioning (HVAC) ductwork at the water chemistry and industrial waste unit offices and the installation of miscellaneous sheet metal and flashings.

Justification: These improvements were needed to repair a leaking and deteriorated roofing system.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plans and is in conformance with the City's General Plan.

Schedule: The project is complete and awaiting closure and capitalization.

Summary of Project Changes: The project is complete and awaiting closure and capitalization.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	169,741	0	0	0	0	0	0	0	0	0	169,741
Water Utility Operating Fund	700011	6,014	21,751	0	0	0	0	0	0	0	0	27,765
Total		175,755	21,751	0	0	0	0	0	0	0	0	197,506

Public Utilities

Bldg - Water - Pump Stations

69th & Mohawk Pump Station / S12011

Council District:	7	**Priority Score:**	36
Community Plan:	College Area, Mid-City: Eastern Area	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	Varga, Tibor
Duration:	2012 - 2016		858-654-4284
Improv Type:	Expansion		tvarga@sandiego.gov

Description: This project will construct a new pump station at the corner of 69th Street and Mohawk Street. The new pump station will feed the 645 Redwood Village Zone. Suction to the pump station will come from the Mid-City Pipeline Phase II.

Justification: This project will replace the existing Montezuma Pump Station for Redwood Village which is reaching the end of its life cycle.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with College Area and Mid City: Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2012 and will be completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2014 and be completed in Fiscal Year 2016.

Summary of Project Changes: This is a newly published project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	0	0	250,000	0	0	279,129	4,946,954	6,710,054	0	0	12,186,137
Total		0	0	250,000	0	0	279,129	4,946,954	6,710,054	0	0	12,186,137

Public Utilities

Bldg - Water - Pump Stations

Cielo & Woodman Pump Station / S12012

Council District:	4	**Priority Score:**	25
Community Plan:	Southeastern (Encanto Neighborhoods)	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	Varga, Tibor
Duration:	2012 - 2017		858-654-4284
Improv Type:	Expansion		tvarga@sandiego.gov

Description: This project provides for the replacement of the Cielo and Woodman Pump Station (PS) with a new PS with a 12 million gallons per day (mgd) capacity to improve efficiency and reliability, and allow for substitution of Alvarado City water (536 Zone) which is now provided via the County Water Authority (CWA) #19 Paradise Mesa Crosstie. It will replace two 12-inch and 16-inch cast iron distribution mains. The first main is on Imperial and Woodman Street and the second main is on Skyline Drive to Cielo Drive. It will install a dedicated Alvarado 536 line from the intersection of Imperial Avenue and Woodman Street to the new upgraded Cielo and Woodman PS. This project provides for the replacement of the Cielo and Woodman Pump Station (PS) with a new PS with a 12 mgd capacity to improve efficiency and reliability, and allow for substitution of 536 Alvarado City water for County Water Authority (CWA) treated water (now provided via the CWA #19 Paradise Mesa Crosstie). Replace 12/16 cast-iron distribution main on Imperial and Woodman St. Install a dedicated Alvarado 536 line from the intersection of Imperial Ave and Woodman St to the new upgraded Cielo and Woodman PS. Replace 12/16 cast-iron distribution main on Skyline Drive to the Cielo Dr.

Justification: This project will replace a deteriorating pump station facility and cast iron mains that lead to the station. According to year 2030 demands, the Otay Water Treatment Plant (WTP) will not be able to supply enough suction head to the pump station, thus the pump station would need to be supplied from the Alvarado Water Treatment Plant (WTP).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern (Encanto Neighborhoods) community plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2013 and will be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2017.

Summary of Project Changes: This is a newly published project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	0	0	100,000	0	541,303	575,455	711,194	12,651,594	0	0	14,579,546
Total		0	0	100,000	0	541,303	575,455	711,194	12,651,594	0	0	14,579,546

Public Utilities

Bldg - Water - Pump Stations

Rancho Penasquitos Water Pump Station #2 / S00043

Council District:	1	**Priority Score:**	N/A
Community Plan:	Rancho Penasquitos	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Azar, Hossein
Duration:	1999 - 2011		619-533-4102
Improv Type:	Replacement		hazar@sandiego.gov

Description: This project provides for the construction of a new water pump station and a new pressure reducing station in Rancho Penasquitos.

Justification: This pump station is required to deliver treated water from the Miramar Water Treatment Plant to the service area of Rancho Bernardo and most of Rancho Penasquitos and Del Mar; and will include Black Mountain Ranch development. This delivery of Miramar Water Treatment Plant water will reduce dependency on imported filtered water and will support future development and growth.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: The planning phase started in Fiscal Year 2001. The project was then put on hold until funding could be identified. Presently, the project is in construction under a Design-Build delivery process. The Design-Build project started in Fiscal Year 2008 and completed in Fiscal Year 2011.

Summary of Project Changes: No significant change to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	5,817,173	0	0	0	0	0	0	0	0	0	5,817,173
Water Utility Operating Fund	700011	6,433,810	1,550,123	0	0	0	0	0	0	0	0	7,983,932
Total		12,250,982	1,550,123	0	0	0	0	0	0	0	0	13,801,105

Public Utilities

Bldg - Water - Pump Stations

San Diego 17 Flow Control Facility / S00038

Council District:	7	**Priority Score:**	N/A
Community Plan:	Navajo	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Varga, Tibor
Duration:	1999 - 2012		858-654-4284
Improv Type:	New		tvarga@sandiego.gov

Description: This project provides for the installation of a new flow control facility and a water pump station at the Alvarado Water Treatment Plant to pump potable water into the County Water Authority's pipeline.

Justification: This pump station will supply the Mid-City Pipeline project, serving the College Area and Mid-City communities.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: This project was abandoned and will be closed in Fiscal Year 2012.

Summary of Project Changes: This project was abandoned and will be closed in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	1,588,607	0	0	0	0	0	0	0	0	0	1,588,607
Water Utility Operating Fund	700011	0	8,883,057	0	0	0	0	0	0	0	0	8,883,057
Total		1,588,607	8,883,057	0	0	0	0	0	0	0	0	10,471,664

Public Utilities

Bldg - Water - Pump Stations

Water Pump Station Restoration / ABJ00001

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Hwang, Guann
Duration:	2010 - 2021		858-292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This annual allocation provides for replacing deteriorated pumping equipment and appurtenances or expanding pumping capacities to meet present and future water demands.

Justification: Many existing water pump stations have reached or exceeded their anticipated service life or demands have exceeded their maximum pumping capacity. However, because of the widely varying actual lengths of service life, scheduling for pump station restoration is difficult.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis. Design for the Tierrasanta (Via Dominique) Pump Station and Design/Build for the Scripps Miramar Pump Station will begin in Fiscal Year 2012.

Summary of Project Changes: Total project cost increased by $6.0 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	4,488	(4,488)	8,823,952	0	10,695,999	8,618,437	4,543,755	3,460,720	753,771	0	36,896,634
Water Utility Operating Fund	700011	378,432	7,805,485	0	0	0	0	0	0	0	0	8,183,917
Total		382,920	7,800,997	8,823,952	0	10,695,999	8,618,437	4,543,755	3,460,720	753,771	0	45,080,551

Public Utilities

Bldg - Water - Reservoirs/Dams

Barrett Flume Cover / S10013

Council District:	Non-city	**Priority Score:**	51
Community Plan:	Non City	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Varga, Tibor
Duration:	2010 - 2014		858-654-4284
Improv Type:	Betterment		tvarga@sandiego.gov

Description: This project will provide a covering for the 10 to 12 mile open channel delivering water from the Barrett Reservoir to the Lower Otay Reservoir

Justification: Each year golden eagles, deer, and other wildlife drown in the open channel sections of the Barrett Flume. There is also an excessive maintenance burden to keep soil and sediment out. Additionally, there is a slight algae build up due to sunlight. Covering the open flume sections is necessary to prevent fines and sanctions from the resource agencies, to maintain water quality, and to reduce maintenance and down time.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Planning will begin in Fiscal Year 2012. Design is scheduled to begin in Fiscal Year 2013. Construction is estimated to begin in Fiscal Year 2013 and end in Fiscal Year 2014.

Summary of Project Changes: The total project cost increased by $232,794 in Fiscal Year 2012 due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	0	0	400,000	0	5,507,539	84,801	0	0	0	0	5,992,340
Water Utility Operating Fund	700011	1,116	98,884	0	0	0	0	0	0	0	0	100,000
Total		1,116	98,884	400,000	0	5,507,539	84,801	0	0	0	0	6,092,340

Public Utilities

Bldg - Water - Reservoirs/Dams

Barrett Reservoir Outlet Tower Upgrade / S00039

Council District:	Non-city	**Priority Score:**	N/A
Community Plan:	Non City	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Asgharzadeh, Iraj
Duration:	2001 - 2010		619-533-5105
Improv Type:	Betterment		iasgharzadeh@sandiego.gov

Description: This project provides for upgrades to the electrical and operating systems and the replacement of outlet tower ladders, valves and platforms to the Barrett Reservoir Outlet Tower.

Justification: The aging outlet tower components are in need of replacement for safety and ease of operation. The electrical and operating systems need to be upgraded to meet current standards and provide better control, safety and accessibility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: The project is complete and awaiting closure and capitalization.

Summary of Project Changes: In Fiscal Year 2011 the total project budget decreased by $1M due to a transfer to A-BL.00001 AA Standpipe and Reservoir Rehabilitations authorized per R-306436. This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	2,552,300	0	0	0	0	0	0	0	0	0	2,552,300
Water Utility Operating Fund	700011	0	435,892	0	0	0	0	0	0	0	0	435,892
Total		2,552,300	435,892	0	0	0	0	0	0	0	0	2,988,193

Public Utilities

Bldg - Water - Reservoirs/Dams

Dams and Reservoirs / ABK00001

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Hwang, Guann
Duration:	2010 - 2021		858-292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This annual allocation provides for rehabilitating and reconstructing improvement projects at reservoirs and dams. Projects include resurfacing access roads, reconstructing berms, installing lighting around dams, and sandblasting and shotcreting all exposed surfaces of the dams.

Justification: The rehabilitation and reconstruction of access roads and the upgrading of berms, lighting, and all exposed surfaces of the dams are necessary to maintain access to and safety in the dam area. The State required improvements will also serve to satisfy a portion of the Division of Safety of Dams.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Modifications to Lake Hodges Dam scheduled in Fiscal Year 2010 were deferred to Fiscal Year 2012. The Emergency Storage Project-San Vicente Reservoir Marina project was started in Fiscal Year 2009 and will be completed in Fiscal Year 2013.

Summary of Project Changes: Total project cost increased by $574,304 due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	432	0	0	0	0	0	0	0	0	0	432
Water Utility - CIP Funding Source	700010	301	(301)	824,304	0	368,405	283,777	2,395,733	550,070	250,000	0	4,672,289
Water Utility Operating Fund	700011	176,703	763,880	0	0	0	0	0	0	0	0	940,583
Total		177,436	763,579	824,304	0	368,405	283,777	2,395,733	550,070	250,000	0	5,613,304

Public Utilities

Bldg - Water - Reservoirs/Dams

El Capitan Reservoir Road Improvements / S00040

Council District:	Non-city	**Priority Score:**	14
Community Plan:	Non City	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Varga, Tibor
Duration:	1999 - 2018		858-654-4284
Improv Type:	Replacement - Rehab		tvarga@sandiego.gov

Description: This project provides for repairing and widening the access road to El Capitan Reservoir.

Justification: The existing access road is narrow and has become a safety concern due to rain induced sloughing. Widening the road will improve accessibility to the reservoir, accommodate the recreation activities, and assist maintenance efforts for the reservoir.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2000 and was completed in Fiscal Year 2001. Construction has been re-scheduled to begin in Fiscal Year 2016 and scheduled to be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	426,601	0	0	0	0	0	0	0	0	0	426,601
Water Utility - CIP Funding Source	700010	0	0	0	0	93,143	83,579	103,131	1,837,678	0	0	2,117,531
Water Utility Operating Fund	700011	0	89,564	0	0	0	0	0	0	0	0	89,564
Total		426,601	89,564	0	0	93,143	83,579	103,131	1,837,678	0	0	2,633,696

Public Utilities

Bldg - Water - Reservoirs/Dams

Lower Otay Outlet Tower / S12018

Council District:	Non-city	**Priority Score:**	21
Community Plan:	Non City	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	Varga, Tibor
Duration:	2012 - 2016		858-654-4284
Improv Type:	Betterment		tvarga@sandiego.gov

Description: This project provides for the replacement of eight saucer outlet valves. This project will also conduct investigations to determine if settlement of the anchor blocks is occurring due to silt at the outlet tower base.

Justification: Seismic analysis concluded that the tower concrete has an overstress in flexural tension. Both the tower and the tower foundation are in danger of failure.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is outside the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2012 and will be completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2016.

Summary of Project Changes: This is a newly published project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	0	0	168,248	0	286,781	26,838	4,335,413	688,105	0	0	5,505,385
Total		0	0	168,248	0	286,781	26,838	4,335,413	688,105	0	0	5,505,385

Public Utilities

Bldg - Water - Reservoirs/Dams

Lower Otay Reservoir Emergency Outlet Improvements / S00044

Council District:	Non-city	**Priority Score:**	75
Community Plan:	Non City	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Azar, Hossein
Duration:	2001 - 2015		619-533-4102
Improv Type:	Betterment		hazar@sandiego.gov

Description: This project provides for the installation of two sluice gates on the auxiliary spillway to improve draw-down capacity.

Justification: The State Department of Safety of Dams requires an emergency draw-down capability of 10 percent of reservoir capacity in 10 days. Lower Otay Reservoir (backed up by Savage Dam) requires 56 days for 10 percent draw-down in order to prevent a risk of dam failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	403,219	0	0	0	0	0	0	0	0	0	403,219
Water Utility - CIP Funding Source	700010	453	(453)	0	0	0	0	0	0	0	0	0
Water Utility Operating Fund	700011	242,893	4,735,316	0	0	0	0	0	0	0	0	4,978,209
Total		646,565	4,734,863	0	0	0	0	0	0	0	0	5,381,428

Public Utilities

Bldg - Water - Reservoirs/Dams

Morena Reservoir Outlet Tower Upgrade / S00041

Council District:	Non-city	**Priority Score:**	27
Community Plan:	Non City	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Azar, Hossein
Duration:	2001 - 2017		858-654-4284
Improv Type:	Betterment		tvarga@sandiego.gov

Description: This project upgrades the outlet tower to meet seismic requirements, replaces the electrical system and outlet tower piping, interior and exterior valves,and platforms. It will add a 100-foot long, 6-foot wide pedestrian bridge from the dam to the outlet tower.

Justification: The aging outlet tower components are in need of replacement for safety and ease of operation. Furthermore, the electrical system needs to be upgraded to meet current standards, provide better control, and provide safety and better accessibility.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Planning is scheduled to begin in Fiscal Year 2012. Design phase to begin in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2014 and will be completed in Fiscal Year 2016

Summary of Project Changes: Changes to project cost and schedule reflect changes to initial estimates. Total project cost increased by $141,992 due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	322,485	0	0	0	0	0	0	0	0	0	322,485
Water Utility - CIP Funding Source	700010	1,006	(1,006)	67,505	0	211,694	85,828	3,933,525	1,642,376	0	0	5,940,928
Water Utility Operating Fund	700011	12,897	132,651	0	0	0	0	0	0	0	0	145,548
Total		336,388	131,645	67,505	0	211,694	85,828	3,933,525	1,642,376	0	0	6,408,961

Public Utilities

Bldg - Water - Reservoirs/Dams

Rancho Bernardo Reservoir Rehabilitation / S00042

Council District:	5	**Priority Score:**	N/A
Community Plan:	Rancho Bernardo	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Azar, Hossein
Duration:	2000 - 2010		619-533-4102
Improv Type:	Replacement		hazar@sandiego.gov

Description: This project rehabilitates the existing 10 million gallon concrete reservoir to better meet operational needs and seismic codes.

Justification: This rehabilitation project will extend the service life of the existing reservoir and reduce the maintenance required to keep it in safe operating condition.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2000 and was completed in Fiscal Year 2007. Construction began in Fiscal Year 2008 and was completed in Fiscal Year 2009. The project is complete and awaiting closure and capitalization.

Summary of Project Changes: This project is complete and awaiting closeout and capitalization.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	8,695,895	0	0	0	0	0	0	0	0	0	8,695,895
Water Utility Operating Fund	700011	17,623	388,252	0	0	0	0	0	0	0	0	405,875
Total		8,713,519	388,252	0	0	0	0	0	0	0	0	9,101,771

Public Utilities

Bldg - Water - Standpipes

Miramar Clearwell Improvements / S11024

Council District:	5	**Priority Score:**	46
Community Plan:	Scripps Miramar Ranch	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	Varga, Tibor
Duration:	2011 - 2018		858-654-4284
Improv Type:	Replacement		tvarga@sandiego.gov

Description: This project will construct two new clearwells just west of the Miramar Water Treatment Plant. Capacity will be determined by the planning study.

Justification: This project will replace the existing clearwells at Miramar Water Treatment Plant. The existing clearwells were determined to have significant structural issues.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2012 and to be completed in Fiscal Year 2014. Costruction is scheduled to begin in Fiscal Year 2015 and to be completed in Fiscal Year 2018.

Summary of Project Changes: Total project cost decreased by $10.2 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	0	0	0	0	0	3,310,484	24,078,039	25,057,721	21,405,148	0	73,851,392
Water Utility Operating Fund	700011	4,260	3,635,740	0	0	0	0	0	0	0	0	3,640,000
Total		4,260	3,635,740	0	0	0	3,310,484	24,078,039	25,057,721	21,405,148	0	77,491,392

Public Utilities

Bldg - Water - Standpipes

Standpipe and Reservoir Rehabilitations / ABL00001

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Hwang, Guann
Duration:	2010 - 2021		858-292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This annual allocation provides for reconstructing standpipes and reservoirs to improve operations and extend their useful life.

Justification: Many existing standpipes and reservoirs in the water system have deteriorated to a point where they must be reconstructed or replaced to meet the current Occupational Safety and Health Act and Environmental Protection Agency safety and water quality standards.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis. Construction of the San Carlos Reservoir Interior Enhancement project is anticipated for completion in Fiscal Year 2012. Planning for the Catalina Standpipe project has been completed. Pomerado Park Reservoir has been placed on hold. The new projects for Fiscal Year 2012 are: La Jolla View Reservoir and La Jolla Country Club Reservoir

Summary of Project Changes: Total project cost increased by $1.3 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	309,814	0	0	0	0	0	0	0	0	0	309,814
Water Utility - CIP Funding Source	700010	1,665	(1,665)	4,486,986	0	1,291,513	7,862,789	2,057,547	1,750,809	644,517	0	18,094,161
Water Utility Operating Fund	700011	1,422,599	2,894,108	0	0	0	0	0	0	0	0	4,316,707
Total		1,734,078	2,892,443	4,486,986	0	1,291,513	7,862,789	2,057,547	1,750,809	644,517	0	22,720,682

Public Utilities

Bldg - Water - Treatment Plants

Alvarado Water Treatment Plant Upgrade & Expansion / S00021

Council District:	7	**Priority Score:**	N/A
Community Plan:	Navajo	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Asgharzadeh, Iraj
Duration:	1999 - 2018		619-533-5105
Improv Type:	Expansion		iagharzadeh@sandiego.gov

Description: This project increases the treatment capacity of the Alvarado Water Treatment Plant (WTP) from 150 million gallons of water per day (mgd) to 200 mgd and upgrades the existing treatment plant facilities to replace aged equipment to comply with new drinking water regulations. This project is split into multiple construction projects and will be phase funded. The major project components consist of the construction of two new sedimentation basins, the rehabilitation of existing 1950's-era sedimentation basins, the rehabilitation of the mechanical equipment and controls on the filters, ozone generation, and treatment facilities. Various site and landscaping improvements will also be made.

Justification: The Safe Drinking Water Act, Environmental Protection Agency regulations, and a Department of Public Health Compliance Order dictate the need to upgrade the treatment plant process and equipment. Anticipated future demands within the Alvarado Water Service Area also require the plant to be expanded to 200 mgd, allowing for better utilization of the raw water storage in the San Vicente and El Capitan Reservoirs.

Operating Budget Impact: The upgrade from chlorine to ozone, as the primary disinfectant, will have a significant impact on the electrical and chemical comsumption of the plant (an increase of approximately of $1.6 million annually at completion). The increase in treated water capacity and the technical aspect of the equipment will also impact the cost for maintaining and operating the plant.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 1999 and has continued through subsequent phases of work. Construction began on the initial phase of work in Fiscal Year 2004 and is scheduled to be completed in Fiscal Year 2013. Alvarado WTP - Flow Control Facility #12 has been rescheduled for Fiscal Year 2014 and has an estimated completion date of Fiscal Year 2018.

Summary of Project Changes: The total project cost increased by $2 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	84,047,691	0	0	0	0	0	0	0	0	0	84,047,691
Water Utility - CIP Funding Source	700010	4,022	(4,022)	0	0	0	2,000,000	1,000,000	2,000,000	5,000,000	0	10,000,000
Water Utility Operating Fund	700011	48,411,970	18,692,653	0	0	0	0	0	0	0	0	67,104,622
Total		132,463,683	18,688,630	0	0	0	2,000,000	1,000,000	2,000,000	5,000,000	0	161,152,313

Public Utilities

Bldg - Water - Treatment Plants

Fluoridation Facilities / S00074

Council District:	5, 7	**Priority Score:**	N/A
Community Plan:	Navajo, Scripps Miramar Ranch, Non City	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Asgharzadeh, Iraj
Duration:	2009 - 2011		619-533-5105
Improv Type:	Betterment		iasgharzadeh@sandiego.gov

Description: This project consists of installing fluoridation equipment at each of the City of San Diego Water Treatment Plants.

Justification: The State of California Assembly Bill No. 733 requires Public Water Systems with more than 10,000 service connections to fluoridate their drinking water.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Plan, the Navajo and Scripps Miramar Ranch Community Plans, and is in conformance with the City's General Plan.

Schedule: On May 13, 2008, the California Department of Public Health (CDPH) notified the City to install equipment and reliability features necessary to provide fluoridation within two years, before May 2010. This Design Build project started in Fiscal Year 2010 and was completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Water Utility Operating Fund	700011	3,065,813	161,203	0	0	0	0	0	0	0	0	3,227,016
Total		3,065,813	161,203	0	0	0	0	0	0	0	0	3,227,016

Public Utilities

Bldg - Water - Treatment Plants

Miramar Water Treatment Plant Upgrade & Expansion / S00024

Council District:	5	**Priority Score:**	N/A
Community Plan:	Scripps Miramar Ranch	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Asgharzadeh, Iraj
Duration:	1993 - 2013		619-533-5105
Improv Type:	Expansion		iasgharzadeh@sandiego.gov

Description: This project provides for upgrades to and expansion of the Miramar Water Treatment Plant, including construction of state-of-the-art filters, rapid mix and de-aeration facilities, chlorine and chemical facilities, four flocculation and sedimentation basins, an ozone structure with generation equipment, site paving, landscaping, and an administration building.

Justification: The Safe Drinking Water Act, mandated by the Environmental Protection Agency and the Department of Public Health, dictates the need to upgrade the existing treatment plant. Increasing demands on the plant by the rapidly growing North City area also necessitate its expansion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 1997 and will continue through subsequent phases of work. Construction began on the initial phase of work in Fiscal Year 2001 and is scheduled to be completed in Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	182,893,400	0	0	0	0	0	0	0	0	0	182,893,400
Water Utility - CIP Funding Source	700010	46,010	(46,010)	0	0	0	0	0	0	0	0	0
Water Utility Operating Fund	700011	15,771,487	29,224,908	0	0	0	0	0	0	0	0	44,996,395
Total		198,710,898	29,178,898	0	0	0	0	0	0	0	0	227,889,796

Public Utilities

Bldg - Water - Treatment Plants

Otay Water Treatment Plant Upgrade & Expansion / S00030

Council District:	Non-city	**Priority Score:**	N/A
Community Plan:	Non City	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Asgharzadeh, Iraj
Duration:	1993 - 2012		619-533-5105
Improv Type:	Expansion		iasgharzadeh@sandiego.gov

Description: This project provides for upgrading the treatment processes at the Otay Water Treatment Plant (Phase 1 and 2) to comply with the Safe Drinking Water Act standards. The Safe Drinking Water Act is a federal act, enforced by the State of California.

Justification: New standards required by the Safe Drinking Water Act dictate the need to upgrade the existing water treatment plant standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and will continue through subsequent phases of work. Construction began in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	26,744,920	0	0	0	0	0	0	0	0	0	26,744,920
Water Utility - CIP Funding Source	700010	2,149	(2,149)	0	0	0	0	0	0	0	0	0
Water Utility Operating Fund	700011	14,908,159	2,295,438	0	0	0	0	0	0	0	0	17,203,597
Total		41,655,228	2,293,288	0	0	0	0	0	0	0	0	43,948,517

Public Utilities

Bldg - Water - Wells

Groundwater Asset Development Program / ABM00001

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Adrian, George
Duration:	2010 - 2021		619-533-4680
Improv Type:	Replacement		gadrian@sandiego.gov

Description: This annual allocation provides for investigation work related to legal, technical, regulatory, and water quality issues; and for the planning, design, and construction of groundwater facilities to increase the local water supply.

Justification: The City imports 90 percent of its water from the Colorado River and the State Water Project. The City has access to nine under-utilized groundwater assets that could be developed to supply new yield, seasonal storage or carryover storage.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Research, exploration and demostration began in Fiscal Year 2001 and will continue through Fiscal Year 2014. Design and construction of sub-projects identified in the research/exploration/demostration phase are anticipated to begin in Fiscal Year 2012 and continue through Fiscal Year 2021 and beyond.

Summary of Project Changes: The budget for Fiscal Year 2012 increased by $650,000 due to revised project requirements. The total project cost increased by $29.6 million due to planned future projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund-Enterprise-Other	710002	249,289	361	0	0	0	0	0	0	0	0	249,649
Grant Fund-Enterprise-State	710001	0	190,463	0	0	0	0	0	0	0	0	190,463
Historical Fund	X999	2,671,958	0	0	0	0	0	0	0	0	0	2,671,958
Water Utility - CIP Funding Source	700010	0	0	900,000	0	15,000,000	7,213,724	21,898,336	11,264,780	2,836,327	0	59,113,167
Water Utility Operating Fund	700011	3,285,523	2,367,146	0	0	0	0	0	0	0	0	5,652,669
Total		6,206,770	2,557,969	900,000	0	15,000,000	7,213,724	21,898,336	11,264,780	2,836,327	0	67,877,906

Public Utilities

Reclaimed Water System - Pipelines

North City Reclamation System / AHC00002

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Hwang, Guann
Duration:	2010 - 2020		858-292-6476
Improv Type:	Expansion		ghwang@sandiego.gov

Description: This annual allocation in the Northern Service Area recycled water system expansion is identified as Phase II in the 2000 and 2005 Recycled Water Master Plans and will be served by the North City Water Reclamation Plant. Once all the components of Phase II are completed, recycled water service will extend from Black Mountain Road west, along the I-56 corridor, to Carmel Valley. Portions of the recycled water pipeline expansion have been completed; bringing service to Olivenhain Municpal Water district and the communities of Black Mountain Ranch and Santa Luz. Transmission/distribution pipelines are planned in Carmel Valley, Pacific Highlands, Los Penasquitos Canyon and Camino Del Sur. State Proposition 50 (Integrated Regional Water Management Plan) and Bureau of Reclamation Title 16 Grant funds are anticipated for this project.

Justification: Recycled water pipelines have been constructed by private developers or Caltrans. The City needs to construct the gaps to complete the system and start delivering recycled water. The City also needs to expand the distribution system to customers already retrofitted to use recycled water.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Planning, design and construction began in Fiscal Year 2001 and is currently scheduled for completion in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this annual allocation for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	7,704,979	0	0	0	0	0	0	0	0	0	7,704,979
Water Utility - CIP Funding Source	700010	675	(675)	0	0	795,199	84,801	0	0	0	0	880,000
Water Utility Operating Fund	700011	4,972,147	18,133,622	0	0	0	0	0	0	0	0	23,105,768
Total		12,677,800	18,132,947	0	0	795,199	84,801	0	0	0	0	31,690,747

Public Utilities

Reclaimed Water System - Pipelines

Reclaimed Water Extension / AHC00001

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Casamassima, Jennifer
Duration:	2010 - 2020		619-533-7402
Improv Type:	Expansion		jcasamassima@sandiego.gov

Description: This annual allocation provides for pipeline extensions of the City's Recycled Water Distribution System to serve potential customers adjacent or in close proximity to the existing system.

Justification: This project provides recycled water to customers served by the pipeline extensions.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis. Planned projects over the course of the next five years are currently being evaluated.

Summary of Project Changes: Total project cost decreased by $500,000 due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	275,281	0	0	0	0	0	0	0	0	0	275,281
Water Utility - CIP Funding Source	700010	0	0	0	0	500,000	500,000	500,000	500,000	500,000	0	2,500,000
Water Utility Operating Fund	700011	107,199	4,467,270	0	0	0	0	0	0	0	0	4,574,469
Total		382,480	4,467,270	0	0	500,000	500,000	500,000	500,000	500,000	0	7,349,750

Public Utilities

Reclaimed Water System - Pipelines

Reclaimed Water Retrofit / AHC00003

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Casamassima, Jennifer
Duration:	2010 - 2020		619-533-7402
Improv Type:	Expansion		jcasamassima@sandiego.gov

Description: This annual allocation provides for supplying reclaimed water customers with the proper connections and metering for the new reclaimed water distribution system.

Justification: The City of San Diego has embarked on an aggressive water reclamation program to provide reclaimed water to large users of potable water for irrigation purposes. This will allow the City to increase its available potable water to serve new potential customers.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
General Fund	100000	(22)	22	0	0	0	0	0	0	0	0	0
Historical Fund	X999	680,311	0	0	0	0	0	0	0	0	0	680,311
Water Utility Operating Fund	700011	855,412	863,436	0	0	0	0	0	0	0	0	1,718,849
Total		1,535,701	863,459	0	0	0	0	0	0	0	0	2,399,160

Public Utilities

Reclaimed Water System - Pipelines

Recycled Water System Upgrades / S10010

Council District:	Citywide	**Priority Score:**	N/A
Community Plan:	Citywide	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Azar, Hossein
Duration:	2010 - 2014		858-654-4284
Improv Type:	Betterment		tvarga@sandiego.gov

Description: This project is needed to ensure that spills from the recycled water system flow into the sewer rather than the storm water system. This project would include 14 Pressure Reducing Station vaults to be retro-fitted to divert the drainage inside the vault from the storm drain to the sewer system, as required by Regional Water Quality Control Board.

Justification: This project is needed to comply with the latest regulatory requirements that recycled water be drained to the sewer system rather than the storm drain system when emergency spills or main breaks occur inside the vaults.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2011 and construction is to be completed in Fiscal Year 2014.

Summary of Project Changes: The total project cost decreased by $31,914 due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Water Utility Operating Fund	700011	47,461	902,539	0	0	0	0	0	0	0	0	950,000
Total		47,461	902,539	0	0	0	0	0	0	0	0	950,000

Public Utilities

Reclaimed Water System - Pipelines

South Bay Reclamation System / S00018

Council District:	8	**Priority Score:**	N/A
Community Plan:	San Ysidro, Tijuana River Valley	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Phung, Tung
Duration:	2002 - 2012		858-292-6425
Improv Type:	Expansion		tphung@sandiego.gov

Description: This project acquires a pipeline that was installed by the Metropolitan Wastewater Department at Dairy Mart Road. It is approximately 4,145 linear feet of 30-inch diameter, ductile iron pipe, polyurethane lined and coated. A cathodic protection system is in place on this project. Subsequently, additional sub-projects will be created to form a distribution system for reclaimed water produced at the South Bay Water Reclamation Plant.

Justification: One of the requirements of the Ocean Pollution Reduction Act Consent Decree Agreement between the City, the State of California and the Environmental Protection Agency is the Beneficial reuse of Title 22 reclaimed water.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the San Ysidro and Tijuana River Valley Community Plans, and is in conformance with the City's General Plan.

Schedule: All pipelines for this project have been completed and will be closed by the end of the fiscal year. The final phase consists of the installation of a mag-meter assembly to facilitate recycled water billings to the Otay Water District.

Summary of Project Changes: $150,000 has been identified for this project for Fiscal Year 2012. The project is in its final stage in Fiscal Year 2012. Total project expenditures do not include projects which closed prior to conversion to SAP. The Mag Meter Assembly project is in progress.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	1,267,002	0	0	0	0	0	0	0	0	0	1,267,002
Water Utility - CIP Funding Source	700010	0	0	150,000	0	0	0	0	0	0	0	150,000
Water Utility Operating Fund	700011	33,718	48,414	0	0	0	0	0	0	0	0	82,132
Total		1,300,720	48,414	150,000	0	0	0	0	0	0	0	1,499,134

Public Utilities

Reclaimed Water System - Reservoirs

Recycled Water Tank Modifications / S12014

Council District:	1, 5, 8	**Priority Score:**	26
Community Plan:	Scripps Miramar Ranch, Rancho Penasquitos, Tijuana River Valley	**Priority Category:**	Medium
Project Status:	Created	**Contact Information:**	Varga, Tibor
Duration:	2012 - 2016		858-654-4284
Improv Type:	Replacement		tvarga@sandiego.gov

Description: This project provides funding for tank modifications for four tank drains to comply with new laws. The tanks being modified are the 9 million gallon (mg) Miramar Recycled Water Tank, the 9mg Tank Automated Chlorination Facility, the 9mg Tank Reservoir Management System (two mixers inside the tank).

Justification: This project is needed in order to comply with the latest regulatory requirements that recycled water be drained to the sewer system rather than the storm drain system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Scripps Miramar Ranch, Rancho Penasquitos and Tijuana River Valley Community plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2012 and will be completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2014 and be completed in Fiscal Year 2015.

Summary of Project Changes: This is a newly published project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	0	0	250,000	0	629,406	0	0	0	0	0	879,406
Total		0	0	250,000	0	629,406	0	0	0	0	0	879,406

Public Utilities

Wastewater - Collection Sys - Main

Pipeline Rehabilitation / AJA00002

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Hwang, Guann
Duration:	2010 - 2020		858-292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This annual allocation provides for the rehabilitation and repair of deteriorated sewers and manholes at various locations within the City limits.

Justification: This annual allocation provides for the extension of the useful life of sewers and manholes, improvements in the level of service to the residents of San Diego, and compliance with regulatory agencies' standards by reducing the impact of sewer spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost decreased by $10 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	22,285,984	0	0	0	0	0	0	0	0	0	22,285,984
Muni Sewer Utility - CIP Funding Source	700008	17,091	(17,091)	0	0	16,000,000	16,000,000	16,000,000	16,000,000	16,000,000	0	80,000,000
Municipal Sewer Revenue Fund	700000	37,738,409	32,936,204	0	0	0	0	0	0	0	0	70,674,612
Total		60,041,485	32,919,112	0	0	16,000,000	16,000,000	16,000,000	16,000,000	16,000,000	0	172,960,597

Public Utilities

Wastewater - Collection Sys - Main

Pipeline Rehabilitation Phase F-1 / S00341

Council District:	Citywide	**Priority Score:**	N/A
Community Plan:	Citywide	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Azar, Hossein
Duration:	2005 - 2011		619-533-4102
Improv Type:	Replacement - Rehab		hazar@sandiego.gov

Description: This project provides rehabilitation and repair of 21.72 miles of sewer pipeline.

Justification: This project will help meet EPA requirements to reduce sewer spills while reducing maintenance costs and extending the service life of sewer pipelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community planning areas and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2008 and was completed in Fiscal Year 2011.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	5,624,160	0	0	0	0	0	0	0	0	0	5,624,160
Municipal Sewer Revenue Fund	700000	3,988,958	647,838	0	0	0	0	0	0	0	0	4,636,797
Total		9,613,119	647,838	0	0	0	0	0	0	0	0	10,260,957

Public Utilities

Wastewater - Collection Sys - Main

Sewer Main Replacements / AJA00001

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Hwang, Guann
Duration:	2010 - 2020		858-292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This annual allocation provides for the replacement of deteriorated and undersized sewer mains at various locations within the City limits.

Justification: This annual allocation provides for the replacement of sewer mains that are in a deteriorated condition or are undersized.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost decreased by $25 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	58,172,467	0	0	0	0	0	0	0	0	0	58,172,467
Muni Sewer Utility - CIP Funding Source	700008	54,405	(54,405)	30,000,000	0	42,711,683	40,000,000	40,000,000	40,000,000	40,000,000	0	232,711,683
Municipal Sewer Revenue Fund	700000	92,364,726	52,129,415	0	0	0	0	0	0	0	0	144,494,141
Total		150,591,598	52,075,010	30,000,000	0	42,711,683	40,000,000	40,000,000	40,000,000	40,000,000	0	435,378,291

Public Utilities

Wastewater - Collection Sys - Main

Unscheduled Projects / AJA00003

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Hwang, Guann
Duration:	2010 - 2020		858-292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This annual allocation provides for repair and replacement of sewers in need of emergency or unscheduled repairs.

Justification: This annual allocation provides for emergency repairs and replacement of sewer pipeline to avoid failures of the Municipal Sewer System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Total project cost decreased by $1,265,319 due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	8,605,083	0	0	0	0	0	0	0	0	0	8,605,083
Muni Sewer Utility - CIP Funding Source	700008	289	(289)	0	0	0	0	0	0	0	0	0
Municipal Sewer Revenue Fund	700000	3,069,816	8,418,993	0	0	0	0	0	0	0	0	11,488,808
Total		11,675,187	8,418,704	0	0	0	0	0	0	0	0	20,093,891

Public Utilities

Wastewater - Collection Sys - Trunk Swr

Balboa Avenue Trunk Sewer / S00331

Council District:	6	**Priority Score:**	N/A
Community Plan:	Clairemont Mesa	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Gamboa, Wendy
Duration:	2001 - 2012		619-235-1971
Improv Type:	Expansion		wgamboa@sandiego.gov

Description: This project includes the construction of approximately 4,500 linear feet of 18-inch trunk sewer, and replacement of 1,700 feet if 8-inch and 12-inch sewer mains.

Justification: This project will upgrade the existing trunk sewer with a larger pipe to accomodate additional flow in the future.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2002 and was completed in FY2010. Construction is underway and scheduled to be completed in this Fiscal Year 2012.

Summary of Project Changes: No significant changes have been made to the project in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	653,489	0	0	0	0	0	0	0	0	0	653,489
Muni Sewer Utility - CIP Funding Source	700008	8	(8)	0	0	0	0	0	0	0	0	0
Municipal Sewer Revenue Fund	700000	2,516,087	471,913	0	0	0	0	0	0	0	0	2,988,000
Total		3,169,584	471,905	0	0	0	0	0	0	0	0	3,641,489

Public Utilities

Wastewater - Collection Sys - Trunk Swr

Beach Area Low Flow Storm Diversion / S00313

Council District:	1, 2	**Priority Score:**	N/A
Community Plan:	La Jolla, Pacific Beach	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Batta, Jamal
Duration:	1999 - 2010		619-533-7482
Improv Type:	Replacement		jbatta@sandiego.gov

Description: This project and Storm Water Department's Beach Area Low Flow Storm Drain Diversion project, S-00603, provide for diversion of low flow storm runoff and sewer overflows.

Justification: This project will allow for the sewer overflow and low flow storm runoff to return to the sewer, preventing pollution in the beach areas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla and Pacific Beach Community Plans, and is in conformance with the City's General Plan.

Schedule: This project is complete and awaiting closure and capitalization.

Summary of Project Changes: This project is complete and awaiting closure and capitalization.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	2,419,531	0	0	0	0	0	0	0	0	0	2,419,531
Municipal Sewer Revenue Fund	700000	4,570	(1,767)	0	0	0	0	0	0	0	0	2,803
Total		2,424,101	(1,767)	0	0	0	0	0	0	0	0	2,422,334

Public Utilities

Wastewater - Collection Sys - Trunk Swr

Carmel Valley Trunk Sewer / S00325

Council District:	1	**Priority Score:**	N/A
Community Plan:	Carmel Valley	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Phung, Tung
Duration:	1992 - 2012		858-292-6425
Improv Type:	Expansion		tphung@sandiego.gov

Description: This project provides for replacement of the existing Carmel Valley Trunk Sewer east of Interstate 5.

Justification: The existing sewer has experienced a significant number of structural failures. Continuing development within the area tributary to the existing trunk sewer will also create the need for greater capacity than the existing sewer can provide. CalTrans will replace a portion of the existing trunk sewer in conjunction with its work on the State Route 56/Interstate 5 interchange. This project is included in the Environmental Protection Agency Consent Decree.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: This project is completed and awaiting closure and capitalization.

Summary of Project Changes: This project is completed and awaiting closure and capitalization.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Carmel Valley TS Construction	700005	1,226,804	(461,804)	0	0	0	0	0	0	0	0	765,000
Historical Fund	X999	63,072	0	0	0	0	0	0	0	0	0	63,072
Municipal Sewer Revenue Fund	700000	9,288	181,179	0	0	0	0	0	0	0	0	190,467
Sewer Contribution to CIP	700004	8,949,681	738,931	0	0	0	0	0	0	0	0	9,688,612
Total		10,248,845	458,305	0	0	0	0	0	0	0	0	10,707,151

Public Utilities

Wastewater - Collection Sys - Trunk Swr

East Mission Gorge Force Main Rehabilitation / S00326

Council District:	7	**Priority Score:**	36
Community Plan:	Navajo	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Phung, Tung
Duration:	2004 - 2015		858-292-6425
Improv Type:	Replacement		tphung@sandiego.gov

Description: This project provides for the rehabilitation of the East Mission Gorge force main due to deterioration of the pipeline concrete lining from sulfuric acid build up.

Justification: This project provides for the rehabilitation of the force main in order to prevent breakage of the force main and prevent potential sewage spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004. This project is on hold pending the negotiation of a cost sharing agreement with the participating agencies.

Summary of Project Changes: The total project cost increased by $500,000 due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	441,835	0	0	0	0	0	0	0	0	0	441,835
Muni Sewer Utility - CIP Funding Source	700008	0	0	0	0	563,525	3,069,366	1,404,304	500,000	0	0	5,537,195
Municipal Sewer Revenue Fund	700000	0	812,805	0	0	0	0	0	0	0	0	812,805
Total		441,835	812,805	0	0	563,525	3,069,366	1,404,304	500,000	0	0	6,791,835

Public Utilities

Wastewater - Collection Sys - Trunk Swr

East Point Loma Trunk Sewer / S00329

Council District:	2	**Priority Score:**	N/A
Community Plan:	Peninsula, Midway - Pacific Highway	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Spier, Carl
Duration:	2001 - 2013		619-533-5126
Improv Type:	Expansion		cspier@sandiego.gov

Description: Construction consists of the rehabilitation of approximately 4,932 feet of 27-inch & 3,229 feet of 30-inch trunk sewer mains, the rehabilitation of sewer manholes, and sewer laterals connections, and all other work and appurtenances necessary to complete the work. The affected streets are Nimitz Boulevard, Barnett Avenue, and Cushing Road between Nimitz Boulevard and Barnett Avenue.

Justification: This project redirects the existing trunk sewer system to the 96 Sewer Interceptor located on Barnett Avenue. The age of the existing system is almost 60 years old and needs to be rehabilitated.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Peninsula and Midway-Pacific Highway Corridor Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2011. Construction began in Fiscal Year 2011 and will be completed in Fiscal Year 2012.

Summary of Project Changes: The total project cost decreased by $1.5 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	542,817	0	0	0	0	0	0	0	0	0	542,817
Muni Sewer Utility - CIP Funding Source	700008	1,103	(1,103)	0	0	0	0	0	0	0	0	0
Municipal Sewer Revenue Fund	700000	3,702,400	5,684,783	0	0	0	0	0	0	0	0	9,387,183
Total		4,246,319	5,683,681	0	0	0	0	0	0	0	0	9,930,000

Public Utilities

Wastewater - Collection Sys - Trunk Swr

Harbor Drive Trunk Sewer Replacement / S00336

Council District:	8	**Priority Score:**	90
Community Plan:	Barrio Logan	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Spier, Carl
Duration:	2000 - 2013		619-533-5126
Improv Type:	Expansion		cspier@sandiego.gov

Description: This project provides for upgrading and replacing existing portions of 39-inch Harbor Drive Trunk Sewer with 48-inch pipelines.

Justification: The existing trunk sewer has a portion constructed of techite pipeline, which has been prone to structural failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2002 and was completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2012 and be completed in Fiscal Year 2013.

Summary of Project Changes: $4.0 million has been allocated to this project for Fiscal Year 2012 to fulfill accelerated construction timeline. Total project cost has been increased to $11.5 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	642,459	0	0	0	0	0	0	0	0	0	642,459
Muni Sewer Utility - CIP Funding Source	700008	0	0	4,000,000	0	3,414,076	0	0	0	0	0	7,414,076
Municipal Sewer Revenue Fund	700000	344,976	3,997,237	0	0	0	0	0	0	0	0	4,342,213
Total		987,435	3,997,237	4,000,000	0	3,414,076	0	0	0	0	0	12,398,748

Public Utilities

Wastewater - Collection Sys - Trunk Swr

La Jolla/PB Trunk Sewer-Chelsea Street Relocation / S00327

Council District:	1	**Priority Score:**	N/A
Community Plan:	La Jolla	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Gamboa, Wendy
Duration:	1997 - 2010		619-235-1971
Improv Type:	Expansion		wgamboa@sandiego.gov

Description: This project will realign approximately 3,850 feet of 21-inch trunk sewer; construct approximately 28 feet of 12-inch sewer main; construct approximately 4,638 feet of 8-inch sewer main; and replumb approximately 65 laterals.

Justification: This project will relocate an existing trunk sewer located within a utility easement area between private properties fronting La Jolla Boulevard and Chelsea Street.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and it is in conformance with the City's Program Guide and General Plan.

Schedule: This project is complete and awaiting closure and capitalization.

Summary of Project Changes: This project is complete and awaiting closure and capitalization.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	8,342,627	0	0	0	0	0	0	0	0	0	8,342,627
Municipal Sewer Revenue Fund	700000	0	110,316	0	0	0	0	0	0	0	0	110,316
Total		8,342,627	110,316	0	0	0	0	0	0	0	0	8,452,943

Public Utilities

Wastewater - Collection Sys - Trunk Swr

Lake Murray Trunk Sewer / S00335

Council District:	7	**Priority Score:**	N/A
Community Plan:	Navajo	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Spier, Carl
Duration:	2003 - 2012		619-533-5126
Improv Type:	Expansion		cspier@sandiego.gov

Description: This project provides for the replacement of three miles of existing trunk sewer and installation of maintenance access pathways.

Justification: This project provides for the upsizing of the trunk sewer to meet build-out capacity.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2003 and was completed in Fiscal Year 2010. Construction began in Fiscal year 2010 and will be completed by Fiscal Year 2012.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	1,322,688	0	0	0	0	0	0	0	0	0	1,322,688
Municipal Sewer Revenue Fund	700000	9,828,222	9,545,888	0	0	0	0	0	0	0	0	19,374,110
Total		11,150,910	9,545,888	0	0	0	0	0	0	0	0	20,696,798

Public Utilities

Wastewater - Collection Sys - Trunk Swr

Metropolitan Waste Water Department Trunk Sewers / AJB00001

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Guann Hwang
Duration:	2010 - 2020		858-292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This annual allocation provides for the replacement of trunk sewers and sewer mains at various locations, including canyons, within the City.

Justification: This annual allocation provides for the upgrading of trunk sewers, to improve the level of service to residents of San Diego and to comply with regulatory agencies by reducing the impact of sewer spills.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost decreased by $4,579,538 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	16,237,948	0	0	0	0	0	0	0	0	0	16,237,948
Metro Sewer Utility - CIP Funding Source	700009	0	0	0	0	3,090,000	2,690,000	200,000	200,000	200,000	0	6,380,000
Metropolitan Sewer Utility Fund	700001	23,059	1,976,941	0	0	0	0	0	0	0	0	2,000,000
Muni Sewer Utility - CIP Funding Source	700008	12,815	(12,815)	13,020,462	0	0	15,000,000	10,000,000	10,000,000	10,000,000	0	58,020,462
Municipal Sewer Revenue Fund	700000	17,092,718	12,752,456	0	0	0	0	0	0	0	0	29,845,174
Total		33,366,540	14,716,582	13,020,462	0	3,090,000	17,690,000	10,200,000	10,200,000	10,200,000	0	112,483,584

Public Utilities

Wastewater - Collection Sys - Trunk Swr

Miramar Road Trunk Sewer / S00330

Council District:	1, 5	**Priority Score:**	N/A
Community Plan:	Mira Mesa, University	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Phung, Tung
Duration:	2001 - 2010		858-292-6425
Improv Type:	Expansion		tphung@sandiego.gov

Description: This project provides for the replacement and upgrade of the Miramar Trunk Sewer.

Justification: This project provides for upgrading the existing 15-inch diameter pipe to 18-inch diameter pipe in order to accommodate the flow from the Marine Corps Air Station, Miramar.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University and Mira Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: This project is complete and awaiting closure and capitalization.

Summary of Project Changes: This project is complete and awaiting closure and capitalization.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	3,066,685	0	0	0	0	0	0	0	0	0	3,066,685
Municipal Sewer Revenue Fund	700000	0	1,587,280	0	0	0	0	0	0	0	0	1,587,280
Total		3,066,685	1,587,280	0	0	0	0	0	0	0	0	4,653,965

Public Utilities

Wastewater - Collection Sys - Trunk Swr

Montezuma Trunk Sewer / S00332

Council District:	7	**Priority Score:**	90
Community Plan:	College Area	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Spier, Carl
Duration:	2002 - 2013		619-533-5126
Improv Type:	Expansion		cspier@sandiego.gov

Description: This project provides for the replacement of approximately 6,769 feet of the existing 15-inch trunk sewer with 21-inch pipe.

Justification: This trunk sewer will be upgraded with a larger pipe to accomodate future flow capacity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the College Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 with final design completed in Fiscal Year 2011. Construction for this project will begin in Fiscal Year 2012.

Summary of Project Changes: The total project cost increased by $1.4 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	659,285	0	0	0	0	0	0	0	0	0	659,285
Muni Sewer Utility - CIP Funding Source	700008	0	0	0	0	2,182,480	263,759	0	0	0	0	2,446,239
Municipal Sewer Revenue Fund	700000	202,300	301,190	0	0	0	0	0	0	0	0	503,489
Total		861,584	301,190	0	0	2,182,480	263,759	0	0	0	0	3,609,013

Public Utilities

Wastewater - Collection Sys - Trunk Swr

Otay Mesa Trunk Sewer / S00301

Council District:	8	**Priority Score:**	N/A
Community Plan:	Otay Mesa	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Phung, Tung
Duration:	2001 - 2010		858-292-6425
Improv Type:	Expansion		tphung@sandiego.gov

Description: This project will provide for adequate sewage capacity and accommodate future growth in the Otay Mesa community. The City of San Diego and developers have entered into cooperative agreements to design and construct the Otay Mesa Trunk Sewer project. This is a multi-phased, major trunk sewer system to serve the Otay Mesa area as described in the 2004 Otay Mesa Sewer Master Plan and Alignment Study. The project constructs all sewer pipes 18-inches and larger and upgrades the existing pump station 23T. Phase 2A1 constructs 2,634 feet of 42-inch pipe in Old Otay Mesa Road. Phase 2A2 constructs a continuation of the pipe for another 4,282 feet. Phase 2B1 constructs a continuation of the pipe for another 6,180 feet to connect to the San Ysidro Trunk Sewer

Justification: The project will provide service for the future wastewater flows in the Otay Mesa Area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: This project is complete and awaiting closure and capitalization.

Summary of Project Changes: This project is complete and awaiting closure and capitalization.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	12,975,646	0	0	0	0	0	0	0	0	0	12,975,646
Municipal Sewer Revenue Fund	700000	51,702	1,434,410	0	0	0	0	0	0	0	0	1,486,111
Total		13,027,347	1,434,410	0	0	0	0	0	0	0	0	14,461,757

Public Utilities

Wastewater - Collection Sys - Trunk Swr

South Mission Valley Trunk Sewer / S00302

Council District:	2, 3, 6, 7	**Priority Score:**	N/A
Community Plan:	Mission Valley, Old San Diego	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Gamboa, Wendy
Duration:	2001 - 2012		619-235-1971
Improv Type:	Expansion		wgamboa@sandiego.gov

Description: This project provides for the installation of approximately 3,000 feet of new 36-inch trunk sewer along Interstate 8 between Taylor Street and Hotel Circle Place, and approximately 600 feet of new 24-inch trunk sewer at the Interstate 5/Interstate 8 interchange.

Justification: This project will increase the flow capacity of the South Mission Valley Trunk Sewer.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley and Old San Diego Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2003 and was completed in Fiscal Year 2008. Construction began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: No significant changes have been made to the project in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	841,854	0	0	0	0	0	0	0	0	0	841,854
Muni Sewer Utility - CIP Funding Source	700008	3,542	(3,542)	0	0	0	0	0	0	0	0	0
Municipal Sewer Revenue Fund	700000	13,648,330	2,426,490	0	0	0	0	0	0	0	0	16,074,821
Total		14,493,726	2,422,948	0	0	0	0	0	0	0	0	16,916,674

Public Utilities

Wastewater - Collection Sys - Trunk Swr

USIU Trunk Sewer / S00334

Council District:	5	**Priority Score:**	N/A
Community Plan:	Scripps Miramar Ranch, Mira Mesa	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Amen, Rania
Duration:	2002 - 2013		619-533-5492
Improv Type:	Replacement		ramen@sandiego.gov

Description: This project provides for the replacement of the existing 2.2-mile trunk sewer. The trunk sewer starts on the west side of Interstate 15, proceeds east through Horse Ranch Canyon, and continues east on the edge of Pomerado Road to 400 feet east of Avenida Magnifica.

Justification: This project will provide for the upsizing of the trunk sewer to meet build-out capacity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch and Mira Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2002 and is scheduled to be completed in Fiscal Year 2012. Construction began in Fiscal Year 2011 and will be completed in Fiscal Year 2012.

Summary of Project Changes: No significant changes have been made to the project in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	2,312,050	0	0	0	0	0	0	0	0	0	2,312,050
Municipal Sewer Revenue Fund	700000	5,171,988	2,836,399	0	0	0	0	0	0	0	0	8,008,387
Total		7,484,038	2,836,399	0	0	0	0	0	0	0	0	10,320,437

Public Utilities

Water - Distribution Sys - Distribution

Del Mar Heights Pipeline Relocation / S00070

Council District:	1	**Priority Score:**	N/A
Community Plan:	Del Mar Mesa	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Wilson, Leonard
Duration:	2005 - 2014		858-654-4112
Improv Type:	Expansion		llwilson@sandiego.gov

Description: This project will provide for the relocation and upsizing of this 36-inch pipeline in the ultimate right-of-way for Carmel Valley Road. The existing Del Mar Heights Pipeline will no longer follow the alignment of Carmel Valley Road once Carmel Valley Road is improved to four lanes.

Justification: Future maintenance of this facility is enhanced when it is in an accessible and convenient location such as a public street right-of-way. This project will relocate the pipeline so that it can be easily maintained, repaired, and serviced in the future.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to be completed in Fiscal Year 2012. Construction will begin in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	4,251,970	98,030	0	0	0	0	0	0	0	0	4,350,000
Total		4,251,970	98,030	0	0	0	0	0	0	0	0	4,350,000

Public Utilities

Water - Distribution Sys - Distribution

El Capitan Pipeline #2 / S10005

Council District:	Non-city	**Priority Score:**	35
Community Plan:	Non City	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Wong, Pete
Duration:	2010 - 2020		858-292-6475
Improv Type:	Expansion		pwong@sandiego.gov

Description: This project provides for a pipeline parallel to the existing 48-inch El Capitan Pipeline with 41,490 linear feet of new 54-inch pipeline.

Justification: This project would provide an additional outlet capacity of 75 million gallons per day (mgd) from El Capitan Reservoir to the Lakeside Pump Station. The combined capacity of the two pipelines would be 130 mgd. This would enable the Lakeside Pump Station to deliver 110 mgd to the Alvarado Water Treatment Plant and 20 mgd to the Helix Water District.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: This project is scheduled to undergo condition assessment in Fiscal Year 2015. Planning is scheduled to begin in Fiscal Year 2016. Design phase is re-scheduled to begin in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2018 with completion anticipated by Fiscal Year 2020.

Summary of Project Changes: Project schedule adjusted to initiate condition assessment in Fiscal Year 2014. No significiant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	0	0	0	0	0	0	0	400,000	43,916,707	0	44,316,707
Water Utility Operating Fund	700011	89,101	1,980,497	0	0	0	0	0	0	0	0	2,069,598
Total		89,101	1,980,497	0	0	0	0	0	400,000	43,916,707	0	46,386,305

Public Utilities

Water - Distribution Sys - Distribution

El Monte Pipeline #2 / S10008

Council District:	7	**Priority Score:**	35
Community Plan:	Navajo	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Wong, Pete
Duration:	2010 - 2020		858-292-6475
Improv Type:	Replacement - Rehab		pwong@sandiego.gov

Description: This project would build a new 60-inch pipeline with a capacity of 150 million gallons per day (mgd) between the Lakeside Pump Station and the Alvarado Water Treatment Plant.

Justification: This project is necessary to ensure that future water demands are met in the Alvarado service area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Project currently undergoing condition assessment / planning. Condition assessment is re-scheduled to begin in Fiscal Year 2012. Planning and design is scheduled for Fiscal Year 2013 and Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015 with completion in Fiscal Year 2020.

Summary of Project Changes: Project schedule changed to include condition assessment. The project budget was changed in Fiscal Year 2012 to reflect the revised project schedule.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	0	0	1,000,000	0	1,000,000	5,000,000	13,000,000	30,000,000	54,939,683	0	104,939,683
Water Utility Operating Fund	700011	12,553	2,535,447	0	0	0	0	0	0	0	0	2,548,000
Total		12,553	2,535,447	1,000,000	0	1,000,000	5,000,000	13,000,000	30,000,000	54,939,683	0	107,487,683

Public Utilities

Water - Distribution Sys - Distribution

Freeway Relocation / AKB00002

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Hwang, Guann
Duration:	2010 - 2021		858-595-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This annual allocation provides funding to relocate water lines in conflict with the State Department of Transportation highway construction zones.

Justification: Waterline relocation is required by the State Department of Transportation's effort to expand the State Highway System. Relocation projects are accomplished in conjunction with highway projects scheduled by the State Department of Transportation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis per Caltrans requests.

Summary of Project Changes: Total project cost increased by $200,000 due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	2,385,325	0	0	0	0	0	0	0	0	0	2,385,325
Water Utility - CIP Funding Source	700010	0	0	250,000	0	50,000	50,000	50,000	50,000	50,000	0	500,000
Water Utility Operating Fund	700011	289,871	590,043	0	0	0	0	0	0	0	0	879,914
Total		2,675,196	590,043	250,000	0	50,000	50,000	50,000	50,000	50,000	0	3,765,239

Public Utilities

Water - Distribution Sys - Distribution

Kearny Mesa Pipeline Upgrade / S10011

Council District:	6	**Priority Score:**	35
Community Plan:	Kearny Mesa, Linda Vista, Clairemont Mesa, Mission Valley	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Wong, Pete
Duration:	2010 - 2019		858-292-6475
Improv Type:	Replacement - Rehab		pwong@sandiego.gov

Description: This project provides for the replacement of the Kearny Mesa Pipeline. There will be 49,000 linear feet of 36-inch and 30-inch pipeline replaced.

Justification: This upgrade is necessary to prevent water pipe breaks, and to assure a continuous water supply to the Kearny Mesa community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley, Linda Vista, Clairemont Mesa and Kearny Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: This project is scheduled for condition assessment in Fiscal Year 2014. Planning is scheduled to begin in Fiscal Year 2015. Design is scheduled to begin in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2017 and to be completed in Fiscal Year 2019.

Summary of Project Changes: The project schedule changed to initiate condition assessment in Fiscal Year 2014. The project budget was changed in Fiscal Year 2012 to reflect the revised project schedule.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	0	0	0	0	0	0	0	2,000,000	38,598,391	0	40,598,391
Water Utility Operating Fund	700011	3,396	2,726,604	0	0	0	0	0	0	0	0	2,730,000
Total		3,396	2,726,604	0	0	0	0	0	2,000,000	38,598,391	0	43,328,391

Public Utilities

Water - Distribution Sys - Distribution

Kensington Pressure Regulator / S10059

Council District:	3	**Priority Score:**	13
Community Plan:	Normal Heights (Mid-City)	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	Varga, Tibor
Duration:	2013 - 2015		858-654-4284
Improv Type:	Betterment		tvarga@sandiego.gov

Description: This project will install two pressure regulating stations at the Kensington Park Villas in order to provide more consistent water pressure throughout the community.

Justification: The pressure regulating station will provide more consistent water pressure throughout the community and decrease pipe ruptures or other problems due to over pressurizing.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: This project is on hold until Fiscal Year 2013.

Summary of Project Changes: The total project cost decreased by $51,217 in Fiscal Year 2012 due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	0	0	0	0	41,169	376,397	42,154	0	0	0	459,720
Water Utility Operating Fund	700011	0	31,564	0	0	0	0	0	0	0	0	31,564
Total		0	31,564	0	0	41,169	376,397	42,154	0	0	0	491,284

Public Utilities

Water - Distribution Sys - Distribution

Meter Boxes / AKB00005

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Balotsky, Yana
Duration:	2010 - 2021		619-527-3170
Improv Type:	Replacement		ybalotsky@sandiego.gov

Description: This annual allocation provides for the upgrade and replacement of water meter boxes.

Justification: Replacement and upgrades are necessary for the ongoing use of the water billing system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Water Meter Box Replacements - Group I, II and III projects began in Fiscal Year 2009 and completed in Fiscal Year 2011.

Summary of Project Changes: No significant changes have been made to this project in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	452,236	0	0	0	0	0	0	0	0	0	452,236
Water Utility Operating Fund	700011	66,818	139,935	0	0	0	0	0	0	0	0	206,753
Total		519,054	139,935	0	0	0	0	0	0	0	0	658,989

Public Utilities

Water - Distribution Sys - Distribution

Miramar Pipeline Monitoring & Reinspection / S00083

Council District:	5	**Priority Score:**	35
Community Plan:	Mira Mesa	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Wong, Pete
Duration:	2007 - 2012		858-292-6475
Improv Type:	Replacement - Retrofit		pwong@sandiego.gov

Description: This project provides for monitoring and reinspection of 26,870 linear feet of existing pre-stressed concrete cylinder pipe on Mira Mesa Boulevard from Pacific Heights Boulevard eastward to the Miramar Water Treatment Plant. A pipeline condition assessment will be performed prior to initiating design.

Justification: These improvements are necessary to prevent water pipe breaks and to assure a continuous water supply to the Mira Mesa Community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The Miramar Pipeline re-inspection began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: The total project cost decreased by $82,462 in Fiscal Year 2012 due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	4,906	0	0	0	0	0	0	0	0	0	4,906
Water Utility - CIP Funding Source	700010	54	(54)	0	0	0	0	0	0	0	0	0
Water Utility Operating Fund	700011	48,949	1,433,780	0	0	0	0	0	0	0	0	1,482,730
Total		53,910	1,433,726	0	0	0	0	0	0	0	0	1,487,636

Public Utilities

Water - Distribution Sys - Distribution

Montezuma Pipeline/Mid-City Pipeline Phase II / S11026

Council District:	7	**Priority Score:**	80
Community Plan:	College Area, Eastern Area (Mid-City), Navajo	**Priority Category:**	High
Project Status:	Created	**Contact Information:**	Varga, Tibor
Duration:	2011 - 2017		858-654-4284
Improv Type:	Expansion		tvarga@sandiego.gov

Description: This project will construct a new 54-inch pipeline from the Alvarado Water Treatment Plant Clearwells to the existing 48-inch Mid-City Pipeline, which crosses Highway 8. Approximate pipeline length is 6,505 linear feet.

Justification: This project will give complete redundancy to the Trojan Pipeline and will add transmission capacity to all of San Diego, south of Highway 8. The project will provide a back-up supply for the aging 54-inch Trojan Pipeline that currently supplies the Mid-City Pipeline west of the 63rd Street inter-tie, a second supply line to the largest region of the Alvarado Water Treatment Plant service area, and a back-up service that will allow the Trojan Pipeline to be removed from service for inspection. In addition, the project provides connections for a new 69th and Mohawk Pump Station to become the lead supply to the Redwood Village (645 Zone).

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the College Area, Navajo and Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2012 and completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015 and completed in Fiscal Year 2017.

Summary of Project Changes: The total project cost increased by $5.8 million in Fiscal Year 2012 due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	0	0	363,562	0	303,089	81,012	2,933,566	12,304,267	473,628	0	16,459,124
Water Utility Operating Fund	700011	215,111	31,369	0	0	0	0	0	0	0	0	246,480
Total		215,111	31,369	363,562	0	303,089	81,012	2,933,566	12,304,267	473,628	0	16,705,604

Public Utilities

Water - Distribution Sys - Distribution

Pomerado Pipeline #2 / S00072

Council District:	5, 7	**Priority Score:**	35
Community Plan:	Scripps Miramar Ranch, Tierrasanta	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Varga, Tibor
Duration:	1987 - 2015		858-654-4284
Improv Type:	Betterment		tvarga@sandiego.gov

Description: This project provides for negotiating an agreement with the San Diego County Water Authority for the disposition of the City's share of the Pomerado Pipeline.

Justification: The City and the San Diego County Water Authority jointly own the Pomerado Pipeline. The agreement will determine the long-term disposition of the pipeline. Negotiations with the San Diego County Water Authority are expected to continue through 2014.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch and Tierrasanta Community Plans and is in conformance with the City's General Plan.

Schedule: Negotiations with San Diego County Water Authority are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	8,586	0	0	0	0	0	0	0	0	0	8,586
Water Utility Operating Fund	700011	0	11,669	0	0	0	0	0	0	0	0	11,669
Total		8,586	11,669	0	0	0	0	0	0	0	0	20,255

Public Utilities

Water - Distribution Sys - Distribution

Seismic Upgrades / AKB00004

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Hwang, Guann
Duration:	2010 - 2021		858-292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This annual allocation provides for seismic retrofits and upgrades to existing facilities to protect the water system in case of an earthquake.

Justification: Many existing facilities throughout the City have serious structural and seismic defects. This annual allocation provides funding to upgrade these facilities to meet current compliance requirements and guidelines. This project allows City crews the ability to rapidly restore water services to affected areas after a large earthquake.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis. The Fault Crossing Retrofits to Large Pipelines and Landslide/Liquefaction Pipeline Mitigation projects, which began in Fiscal Year 2009, were completed in Fiscal Year 2011.

Summary of Project Changes: Total project cost decreased by $466,830 due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund-Enterprise-Federal	710000	73,909	0	0	0	0	0	0	0	0	0	73,909
Historical Fund	X999	3,960,738	0	0	0	0	0	0	0	0	0	3,960,738
Water Utility Operating Fund	700011	2,021,791	1,801,364	0	0	0	0	0	0	0	0	3,823,155
Total		6,056,438	1,801,364	0	0	0	0	0	0	0	0	7,857,802

Public Utilities

Water - Distribution Sys - Distribution

Telemetry Control Systems SCADA Phase II / S00046

Council District:	Citywide	**Priority Score:**	N/A
Community Plan:	Citywide	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Spier, Carl
Duration:	2000 - 2010		619-533-5126
Improv Type:	Expansion		cspier@sandiego.gov

Description: This is phase II of a two-phase program to install a modern Supervisory Control and Data Acquisition (SCADA) system. The SCADA system monitors and controls all critical water distribution sites. Phase I included the central control and operations component, as well as Remote Control Panels (RCPs) at 42 of the water distribution sites. Due to additional work that had been identified, phase II was divided into five parts, phases IIa, IIb, IIc, IId, and IIe. Phase IIa included the installation of RCPs to control 60 additional water distribution sites. Phase IIb included remediation work at 36 existing sites. Phase IIc included installation of RCPs at 29 large meter sites. Phase IId included installation of RCPs at 72 sites, an operating efficiency assessment, a communication network upgrade, and intranet functionality for data acess. Phase IIe included the work identified in the Water Operations Optimization plan.

Justification: Although electronic monitoring systems are currently in operation, City crews have no ability to remotely control the water system, and crews must still personally visit various system locations to turn valves and control pumps manually in emergencies. With recent technological advances, new telemetry installations can provide versatility and flexibility. The new SCADA system will upgrade and centralize all telemetry controls into one location to facilitate the control, monitoring and tracking of data. Improved service and quick emergency control over the entire water system will be the ultimate result.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2000 and was completed in Fiscal Year 2001. Construction began in Fiscal Year 2000 and was completed in Fiscal Year 2009.

Summary of Project Changes: Project is complete and awaiting closure and capitaliziation.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	12,623,112	0	0	0	0	0	0	0	0	0	12,623,112
Total		12,623,112	0	0	0	0	0	0	0	0	0	12,623,112

Public Utilities

Water - Distribution Sys - Distribution

University Ave Pipeline Replacement / S11021

Council District:	2, 3	**Priority Score:**	30
Community Plan:	Uptown, Greater North Park	**Priority Category:**	Medium
Project Status:	Created	**Contact Information:**	Asgharzadeh, Iraj
Duration:	2011 - 2016		619-533-5105
Improv Type:	Replacement		iasgharzadeh@sandiego.gov

Description: This project replaces 13,463 linear feet of existing cast iron University Avenue Pipeline with new 16-inch distribution line on the entire alignment of the pipeline. This project will connect crossing distribution lines at all intersections, and re-connect all services, including lining or sleeving of freeway crossings, where necessary.

Justification: Cast iron reaches of the University Avenue Pipeline are neither safe nor reliable facilities, and may contribute to poor water quality. An active approach is recommended because of high risks and consequences of pipe failure. The University Avenue Pipeline was built in 1912 and lined with concrete in 1974. The replacement of cast-iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Uptown and Greater North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2012 and will be completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2013 and be completed in Fiscal Year 2015.

Summary of Project Changes: Changes to project cost and schedule reflect changes to initial estimates. Total project cost increased by $509,304 due to revised project requirements..

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	0	0	560,000	0	3,326,908	5,198,295	554,275	0	0	0	9,639,478
Water Utility Operating Fund	700011	129,376	373,913	0	0	0	0	0	0	0	0	503,289
Total		129,376	373,913	560,000	0	3,326,908	5,198,295	554,275	0	0	0	10,142,767

Public Utilities

Water - Distribution Sys - Distribution

Upas Street Pipeline Replacement / S11022

Council District:	2, 3	**Priority Score:**	30
Community Plan:	Uptown, Greater North Park, Midway - Pacific Highway	**Priority Category:**	Medium
Project Status:	Created	**Contact Information:**	Asgharzadeh, Iraj
Duration:	2011 - 2016		619-533-5105
Improv Type:	Replacement		iasgharzadeh@sandiego.gov

Description: This project replaces 22,184 linear feet of existing cast iron Upas Street Pipeline with a new 16-inch and 30-inch line from 30th and Upas to Upas and Front Street. Abandon 2,546 linear feet of existing cast iron Upas Street Pipeline from Upas and Front to West Upas and Ibis Street. Replace 250 linear feet of cast iron Upas Street Pipeline with a new 8-inch line from West Upas and Ibis to West Upas and Jackdaw Street. Abandon 1,902 linear feet of Upas Street Pipeline from West Upas and Jackdaw to the west side of California Street. Replace 249 linear feet of cast iron Upas Street Pipeline with new 16-inch lines from the Pacific Beach Pipeline west of California Street to the 12-inch connection west of Pacific Highway.

Justification: This project is needed because the cast iron reaches of the Upas Street Pipeline are neither safe nor reliable facilities, and may contribute to poor water quality. An active approach is recommended because of high risks and consequences of pipe failure. The Upas Street Pipeline was built in 1940. The replacement of cast-iron pipes in mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown and Greater North Park Community Plans, and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2012 and will be completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2013 and be completed in Fiscal Year 2015.

Summary of Project Changes: Changes to project cost and schedule reflect changes to initial estimates. Total project cost increased by $10 million due to changes in project scope.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	0	0	1,575,000	0	5,979,858	7,122,528	1,771,086	0	0	0	16,448,472
Water Utility Operating Fund	700011	144,151	11,849	0	0	0	0	0	0	0	0	156,000
Total		144,151	11,849	1,575,000	0	5,979,858	7,122,528	1,771,086	0	0	0	16,604,472

Public Utilities

Water - Distribution Sys - Distribution

Water Group 787 / S11108

Council District:	3	**Priority Score:**	38
Community Plan:	Mid-City: City Heights, Mid-City: Kensington — Talmadge, Mid-City: Eastern Area	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Spier, Carl
Duration:	2011 - 2015		619-533-5126
Improv Type:	Replacement		cspier@sandiego.gov

Description: This project provides for the removal and replacement of 26,703 linear feet (5.06 miles) of 6-inch, 8-inch, 12-inch and 16-inch of cast iron mains (CI) and 1029 linear feet of asbestos concrete (AC) pipes in the 6-inch and 8-inch diameter range in the Mid-City areas of City Heights , Kensington-Talmadge and the Eastern Area communities. All of these mains are being replaced with polyvinyl chloride (PVC) pipelines.

Justification: Water mains require replacement due to their deteriorated condition or size limitation. The existing cast-iron system is either approaching or has exceeded its expected life. The replacement of cast-iron pipes is mandated by the California Department of Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City City Heights, Kensington-Talmadge, and Eastern Area community plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and was completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2012 and be completed in Fiscal Year 2013

Summary of Project Changes: This project converted from a sublet of the Water Main Replacement Annual Allocation to a standalone project per Council Resolution R-306713 in Fiscal Year 2011 and is a newly published project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	0	0	7,342,159	1,893,966	0	0	0	0	0	0	9,236,125
Water Utility Operating Fund	700011	0	1,893,966	0	0	0	0	0	0	0	0	1,893,966
Total		0	1,893,966	7,342,159	1,893,966	0	0	0	0	0	0	11,130,091

Public Utilities

Water - Distribution Sys - Distribution

Water Group Job 790 / S10004

Council District:	1, 4	**Priority Score:**	N/A
Community Plan:	La Jolla, Skyline - Paradise Hills	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Amen, Rania
Duration:	2010 - 2012		619-533-5492
Improv Type:	Replacement		ramen@sandiego.gov

Description: This project will replace 4.41 miles of existing water mains comprised of the following components: This job is located within two separate planned communities. The first is located within the Paradise Hills/Skyline Community Plan area which consists of the replacement of 14,137 lineal-feet (2.67 miles) of water mains ranging from 2 to 12 in diameter. The streets affected by the construction are: 68th Street, Jamacha Road, Guthie Way, Cardiff Street, Bonsall Street, Wade Street, San Vicente Street, Sawtelle Avenue and Skyline Drive. The second site is located within the La Jolla Community Plan and consists of the replacement and addition of a total of 10,864 lineal-feet (2.06 miles) of water mains ranging from 6 to 12 in diameter. The streets affected by the construction are: Nautilus Street, Michael John Drive, Aranda Avenue, Avenida Manana, Via Barranca, Avenida Mirola, Avenida Reina and Avenida De Las Pescas.

Justification: Water mains require replacement due to their deteriorated condition or size limitation. The existing cast-iron system is either approaching or has exceeded its expected life. The replacement of cast-iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla and Skyline/Paradise Hills Community Plans and is in conformance with the City's General Plan.

Schedule: Planning phase began in Fiscal Year 2008. Construction started in Fiscal Year 2010 and will be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	323,262	0	0	0	0	0	0	0	0	0	323,262
Water Utility Operating Fund	700011	7,630,806	329,715	0	0	0	0	0	0	0	0	7,960,521
Total		7,954,068	329,715	0	0	0	0	0	0	0	0	8,283,783

Public Utilities

Water - Distribution Sys - Distribution

Water Group Job 915 (3012) / S10123

Council District:	2	**Priority Score:**	N/A
Community Plan:	Pacific Beach	**Priority Category:**	N/A
Project Status:	Created	**Contact Information:**	Antoun, Nevien
Duration:	2010 - 2015		619-533-7492
Improv Type:	Replacement		nantoun@sandiego.gov

Description: This project is in the Pacific Beach Community and consists of replacement of 42,020 linear feet (7.96 miles) of 8-inch and 12-inch water mains and all other work and appurtenances. It also includes installation of curb ramps and street resurfacing.

Justification: Water mains require replacement due to their deteriorated condition or size limitation. The existing cast-iron system is either approaching or has exceeded its expected life. The replacement of cast-iron pipes in mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: The Planning phase began in Fiscal Year 2008. Construction began in Fiscal Year 2010 and will be completed in Fiscal Year 2013.

Summary of Project Changes: This is a newly published project for Fiscal Year 2012. This project was established by City Council Resolution R-305723 on March 23, 2010 with an initial budget of $8.1 million for Phase 1 and $7.9 million for Phase 2, totaling $16 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	0	0	7,887,022	0	0	0	0	0	0	0	7,887,022
Water Utility Operating Fund	700011	6,967,997	1,150,102	0	0	0	0	0	0	0	0	8,118,099
Total		6,967,997	1,150,102	7,887,022	0	0	0	0	0	0	0	16,005,121

Public Utilities

Water - Distribution Sys - Distribution

Water Main Replacements / AKB00003

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Hwang, Guann
Duration:	2010 - 2021		858-292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This annual allocation allows for the replacement of water mains at various locations throughout the City.

Justification: Water mains require replacement due to their deteriorated condition or size limitation. The existing cast-iron system is either approaching or has exceeded its expected life. The replacement of cast-iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes:

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	55,842,241	0	0	0	0	0	0	0	0	0	55,842,241
TransNet (Prop A 1/2% Sales Tax)	400156	2,660	(2,660)	0	0	0	0	0	0	0	0	0
Water Utility - CIP Funding Source	700010	36,275	(36,275)	39,912,978	(1,893,966)	30,000,000	30,000,000	30,000,000	30,000,000	43,440,338	0	201,459,350
Water Utility Operating Fund	700011	90,024,754	57,582,046	0	0	0	0	0	0	0	0	147,606,800
Total		145,905,929	57,543,111	39,912,978	(1,893,966)	30,000,000	30,000,000	30,000,000	30,000,000	43,440,338	0	404,908,391

Public Utilities

Water - Distribution Sys - Transmission

30th Street Pipeline Replacement / S12010

Council District:	3	**Priority Score:**	27
Community Plan:	Greater North Park, Greater Golden Hill	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	Varga, Tibor
Duration:	2012 - 2016		858-654-4284
Improv Type:	Replacement		tvarga@sandiego.gov

Description: This project will replace all cast iron sections of the 30th Street Pipeline south of Thorn Street in University Heights (390 Zone) with 16,397 linear feet of new 16-inch distribution line, and reconnect all services to the new line. It will abandon all parallel cast iron distribution lines and reconnect all services to the new 16-inch line.

Justification: Because the pipeline has been paralleled by the newer 28th Street Pipeline south of Thorn Street and no longer serves as an important transmission route to University Heights (390 Zone), this project will replace the cast iron pipe, provide supply reliability to the south end of the 390 Zone, and improve water quality.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with Greater North Park and Greater Golden Hill community plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2012 and will be completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2014 and be completed in Fiscal Year 2016.

Summary of Project Changes: This is a newly published project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	0	0	100,000	0	371,187	5,030,859	3,637,276	282,263	0	0	9,421,585
Total		0	0	100,000	0	371,187	5,030,859	3,637,276	282,263	0	0	9,421,585

Public Utilities

Water - Distribution Sys - Transmission

Alvarado 2nd PL Exten & Morena Blvd CI / S12013

Council District:	2, 6	**Priority Score:**	29
Community Plan:	Mission Valley, Linda Vista, Mission Bay Park	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	Varga, Tibor
Duration:	2012 - 2020		858-654-4284
Improv Type:	Replacement		tvarga@sandiego.gov

Description: This project provides for replacement of the aging Kearny Mesa Pipeline transmission route with a new transmission route that uses the Alvarado 2nd Pipeline. It will replace 17,032 linear feet of existing 20-inch and 16-inch cast iron Morena Boulevard Pipeline with a new 36-inch Morena Boulevard Pipeline. This 36-inch line will run from the end of the 48-inch Alvarado 2nd Extension Pipeline and connect to the Kearny Mesa Pipeline at the north end, operating at a 536 Hydraulic Grid Line (HGL). It will also replace 15,598 linear feet of parallel 16-inch distribution line from Friars Road and Morena to Morena and Balboa Avenue. The new 16-inch line will operate at 390 HGL connected to the existing 16-inch line on Friars Road and terminating at Morena and Bunker Hill Street. Additionally, it is proposed that 22,504 linear feet of new 48-inch Alvarado 2nd Extension Pipeline from the western terminus of the existing 48-inch Alvarado 2nd Pipeline (at Interstate 805 and Friars Road to Morena Boulevard and Napa Street) be built. The project will use existing surface streets in Mission Valley to avoid tunneling under the State Route 163 freeway, and other bridge crossings.

Justification: This project will replace cast iron pipe; provide redundant transmission to the coastal zones of La Jolla and Pacific Beach for supply reliability; improve water quality; reduce energy waste at the Miramar County Water Authority Pumpback facility; reduce peaking problems in the Miramar Water Treatment Plant service area; and provide supply flexibility (Alvarado vs. Miramar). This project is part of a larger plan to improve transmission reliability to the coastal Pacific Beach/La Jolla Zones by replacing the aging Kearny Mesa Pipeline as the lead supply, and adding a second transmission route to the coastal zones.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Mission Valley, Linda Vista, and Mission Bay Park Community plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2013 and will be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2017

Summary of Project Changes: This is a newly published project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	0	0	250,000	0	0	0	409,310	4,566,865	61,715,317	0	66,941,492
Total		0	0	250,000	0	0	0	409,310	4,566,865	61,715,317	0	66,941,492

Public Utilities

Water - Distribution Sys - Transmission

CIP Program Management / S00045

Council District:	Citywide	**Priority Score:**	N/A
Community Plan:	Citywide	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Hong, Vien
Duration:	2008 - 2020		858-292-6473
Improv Type:	Replacement		vhong@sandiego.gov

Description: This project provides for consultant activity related to the preparation and management of the Water Fund's Capital Improvements Program, value engineering, and program management. This project also provides for specialized studies and activities related to water facility master plans, financing, organization and management structure, scheduling, engineering, cost estimation, bond funding, and project impacts on operations and maintenance.

Justification: These activities are required to plan and continue to keep the Water Fund's Capital Improvements Program, which is in excess of $1.0 billion, in conformance with the Strategic Plan for Water Supply.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Consulting activity is scheduled on an as-needed basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	392,570	0	0	0	0	0	0	0	0	0	392,570
Water Utility Operating Fund	700011	1,205,337	2,562,093	0	0	0	0	0	0	0	0	3,767,430
Total		1,597,907	2,562,093	0	0	0	0	0	0	0	0	4,160,000

Public Utilities

Water - Distribution Sys - Transmission

Carmel Mountain Road Transmission Line / S00071

Council District:	1	**Priority Score:**	N/A
Community Plan:	Carmel Valley	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Wilson, Leonard
Duration:	2008 - 2012		858-654-4112
Improv Type:	Replacement		llwilson@sandiego.gov

Description: This project provides for construction of a transmission waterline east of Interstate 5, along the alignment of Carmel Mountain Road to the eastern boundary of the Carmel Valley Community Plan area.

Justification: The waterline is required in order to develop the southern portion of Carmel Valley in accordance with the Carmel Valley Community Plan.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: The portion of the transmission potable water pipeline along Carmel Mountain Road west of Canter Heights Drive and east of Timber Brook Lane has been constructed and is in-service. The remaining portion east of Timber Brook Lane easterly along Carmel Mountain Road to the eastern Carmel Valley Community Boundary was completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Carmel Valley South FBA	400087	2,589,329	1,335,671	0	0	0	0	0	0	0	0	3,925,000
Total		2,589,329	1,335,671	0	0	0	0	0	0	0	0	3,925,000

Public Utilities

Water - Distribution Sys - Transmission

Catalina 12inch Cast Iron Mains / S12008

Council District:	2	**Priority Score:**	27
Community Plan:	Peninsula	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	Varga, Tibor
Duration:	2012 - 2016		858-654-4284
Improv Type:	Replacement		tvarga@sandiego.gov

Description: This project provides for replacement of 13,963 linear feet of 12-inch and 16-inch cast iron mains on Catalina Blvd with 16-inch lines . The 16-inch line will consolidate the 12-inch cast iron line with the parallel 4-inch and 6-inch small distribution mains north of Garden Lane, and consolidate the dual 12-inch cast iron lines south of Garden lane. The new pipeline will run parallel to the existing 12-inch pipeline.

Justification: This project will replace cast iron pipe, provide supply reliability to the Catalina Pump Station service area, and improve water quality.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with Peninsula community plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2012 and will be completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2014 and be completed in Fiscal Year 2015.

Summary of Project Changes: This is a newly published project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	0	0	100,000	0	400,000	2,889,056	4,871,561	256,709	0	0	8,517,326
Total		0	0	100,000	0	400,000	2,889,056	4,871,561	256,709	0	0	8,517,326

Public Utilities

Water - Distribution Sys - Transmission

Corrosion Control / AKA00001

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Hwang, Guann
Duration:	2010 - 2020		858-292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This annual allocation provides for renovating or replacing deteriorating corrosion control and monitoring systems throughout the City.

Justification: Deteriorating corrosion control and monitoring systems are in need of rehabilitation. This annual allocation provides for an ongoing program to rehabilitate over 600 existing corrosion protection stations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost decreased by $100,000 due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	0	0	0	0	100,000	100,000	100,000	100,000	100,000	0	500,000
Water Utility Operating Fund	700011	0	600,000	0	0	0	0	0	0	0	0	600,000
Total		0	600,000	0	0	100,000	100,000	100,000	100,000	100,000	0	1,100,000

Public Utilities

Water - Distribution Sys - Transmission

Del Mar Heights East Segment / S12017

Council District:	1	**Priority Score:**	29
Community Plan:	Del Mar Mesa	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	Varga, Tibor
Duration:	2012 - 2017		858-654-4284
Improv Type:	Expansion		tvarga@sandiego.gov

Description: This project provides funding to finish installing 2,800 feet of 36-inch pipe portions not being built by developers along the east end of the pipeline and install 3,668 feet of parallel pipeline between Mona Lane and Lopielia Meadows Place for redundancy.

Justification: This pipeline was built in 1961 and has experienced leaks. It is in poor condition and has no corrosion protection. The original pipe was a 30-inch Steel Cylinder Rod Lined (SCRW) pipeline. This size is too small to meet projected demand increases in the area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Del Mar Mesa Community plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2016.

Summary of Project Changes: This is a newly published project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	0	0	100,000	0	0	27,221	98,044	870,643	4,167,436	0	5,263,344
Total		0	0	100,000	0	0	27,221	98,044	870,643	4,167,436	0	5,263,344

Public Utilities

Water - Distribution Sys - Transmission

Dulzura Conduit Concrete Covers / S00067

Council District:	Non-city	**Priority Score:**	N/A
Community Plan:	Non City	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Azar, Hossein
Duration:	2009 - 2011		619-533-4102
Improv Type:	New		hazar@sandiego.gov

Description: This project provided concrete covers over 1,010-feet of the Dulzura Conduit.

Justification: Covers provided protection from excessive rock slides and landslides caused by unstable soil conditions when all vegetation above the conduit was burned in the 2007 wildfires. Rocks and soil inside the channel prohibited transfer of water from Lake Barrett to Lower Otay Lake.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This is project is in conformance with the City's General Plan

Schedule: Design and construction were started and completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and awaiting closure and capitalization.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	124,516	0	0	0	0	0	0	0	0	0	124,516
Water Utility Operating Fund	700011	639,373	36,111	0	0	0	0	0	0	0	0	675,484
Total		763,889	36,111	0	0	0	0	0	0	0	0	800,000

Public Utilities

Water - Distribution Sys - Transmission

El Capitan Potable Water Segment / S12007

Council District:	7	**Priority Score:**	31
Community Plan:	Navajo	**Priority Category:**	Medium
Project Status:	Created	**Contact Information:**	Varga, Tibor
Duration:	2012 - 2017		858-654-4284
Improv Type:	Replacement		tvarga@sandiego.gov

Description: This project provides funding to upgrade / replace approximately 15,000 linear feet of 36" steel pipeline. Based on assessment the pipeline will be replaced or lined.

Justification: The pipeline was installed in the 1920's and 30's and relined in the 1960's, the pipeline is reaching the end of its life span.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with Navajo community plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2017.

Summary of Project Changes: This is a newly published project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	0	0	250,000	0	0	1,344,009	5,624,238	6,349,000	2,721,261	0	16,288,508
Total		0	0	250,000	0	0	1,344,009	5,624,238	6,349,000	2,721,261	0	16,288,508

Public Utilities

Water - Distribution Sys - Transmission

Harbor Drive Pipeline / S00019

Council District:	2	**Priority Score:**	31
Community Plan:	Old San Diego, Ocean Beach, Peninsula	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Azar, Hossein
Duration:	1996 - 2015		619-533-4102
Improv Type:	Replacement		hazar@sandiego.gov

Description: This project replaces 4.4 miles of 16-inch Cast Iron water pipeline from Harbor Drive Bridge to the Point Loma Reservoir.

Justification: These improvements are necessary to prevent water pipe breaks and to ensure a continuous water supply to the Ocean Beach, Fleetridge, Old San Diego, and Peninsula community planning areas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach, Old San Diego, and Peninsula Community Plans and is in conformance with the City's General Plan.

Schedule: Design phase began in Fiscal Year 2010 and will be completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2013 and will be completed in Fiscal Year 2015.

Summary of Project Changes: The total project cost decreased by $2,241,924 due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	53,341	0	0	0	0	0	0	0	0	0	53,341
Water Utility - CIP Funding Source	700010	845	(845)	200,000	0	5,258,857	4,493,752	0	0	0	0	9,952,609
Water Utility Operating Fund	700011	886,045	1,100,614	0	0	0	0	0	0	0	0	1,986,659
Total		940,231	1,099,769	200,000	0	5,258,857	4,493,752	0	0	0	0	11,992,609

Public Utilities

Water - Distribution Sys - Transmission

La Jolla Scenic Drive 16inch Main / S12009

Council District:	1	**Priority Score:**	27
Community Plan:	La Jolla	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	Varga, Tibor
Duration:	2012 - 2016		858-654-4284
Improv Type:	Replacement		tvarga@sandiego.gov

Description: This project provides for replacement of 6-inch, 8-inch, and 12-inch pipelines with 15,635 linear feet of 16-inch line the from the Soledad Reservoir that travels south along La Jolla Scenic Drive South; continues onto La Jolla Rancho Road, La Jolla Mesa Drive, Muirlands Drive, and El Camino Del Teatro; rejoins Muirlands Drive and Nautilus Street; and finally ends at Fairway Road and the Muirlands Pump Station (PS). It will connect the Muirlands PS to the south Soledad Muirlands (725 Zone) to provide backup supply to the 725 Zone, and to solve fire flow deficiency and maintain peak pressures.

Justification: Current distribution grid has insufficient capacity to not only meet fire flow requirements, but is a bottleneck that leads to two isolated portions of the 725 Zone. If either of the pump/reservoir tandems that feed the zone go out of service, feed from the other tandem could not effectively be moved across the zone.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with La Jolla community plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2012 and will be completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2014 and be completed in Fiscal Year 2016.

Summary of Project Changes: This is a newly published project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	0	0	100,000	0	240,258	833,222	7,457,885	400,776	0	0	9,032,141
Total		0	0	100,000	0	240,258	833,222	7,457,885	400,776	0	0	9,032,141

Public Utilities

Water - Distribution Sys - Transmission

Lindbergh Field 16" Cast Iron Main Replacement / S10055

Council District:	2	**Priority Score:**	30
Community Plan:	Midway - Pacific Highway	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Azar, Hossein
Duration:	2010 - 2015		619-533-4102
Improv Type:	Replacement		hazar@sandiego.gov

Description: This project replaces 2.65 miles of pipeline and relocates the 16-inch cast iron transmission main from adjacent to the departure taxiway at Lindbergh Field to the public street which is more accessible for operation and maintenance.

Justification: In case of a pipe failure requiring Water Operations to work emergency repair, the pipeline must be relocated to a location outside the secured Airport property that is more accessible for operation and maintenance. The 12-inch and 16-inch cast iron pipe was installed in 1940's.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway/Pacific Highway Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal year 2010. Construction is estimated to begin in Fiscal Year 2013 and to be completed in late Fiscal Year 2014.

Summary of Project Changes: The total project cost decreased by $2.8 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	0	0	0	0	4,882,733	397,267	0	0	0	0	5,280,000
Water Utility Operating Fund	700011	568,917	971,083	0	0	0	0	0	0	0	0	1,540,000
Total		568,917	971,083	0	0	4,882,733	397,267	0	0	0	0	6,820,000

Public Utilities

Water - Distribution Sys - Transmission

Little McGonigle Ranch Road Pipeline / S00069

Council District:	1	**Priority Score:**	70
Community Plan:	Del Mar Mesa, Pacific Highlands Ranch	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Wilson, Leonard
Duration:	2004 - 2013		858-654-4112
Improv Type:	Expansion		llwilson@sandiego.gov

Description: This project provides for the construction of approximately 15,800 linear feet of 30-inch diameter water transmission pipeline in Carmel Mountain Road and Little McGonigle Ranch Road within the Del Mar Mesa and Pacific Highlands Ranch Communities to provide capacity for both Del Mar Mesa and Pacific Highlands Ranch.

Justification: The pipeline is required to provide capacity in the water system to adequately supply the demand resulting from the build-out of the Del Mar Mesa and Pacific Highlands Ranch communities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa and Pacific Highlands Ranch Specific (Community) Plans and is in conformance with the City's General Plan.

Schedule: Phases 1 and 2 are complete. The design of Phase 4 and 5 is complete. Construction of Phase 4 and 5 is scheduled to be completed in Fiscal Year 2013, but is dependent upon the construction of the Shaw Lorenz Community. The design of Phase 3 is not scheduled, at this time.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	654,968	102,032	0	0	0	0	0	0	0	0	757,000
Total		654,968	102,032	0	0	0	0	0	0	0	0	757,000

Public Utilities

Water - Distribution Sys - Transmission

Otay 1st / 2nd PL Abandonment West of Highland / S12016

Council District:	3	**Priority Score:**	29
Community Plan:	Greater North Park, City Heights	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	Varga, Tibor
Duration:	2012 - 2017		858-654-4284
Improv Type:	Replacement		tvarga@sandiego.gov

Description: This project provides for replacement of Otay 1st and 2nd Pipeline (west of Highland Avenue, along the existing Otay 2nd alignment). It will replace 14,572 linear feet of existing cast iron Otay 2nd Pipeline with a new 42-inch Wightman St. Pipeline line, primarily along existing Otay 2nd alighment from Highland Avenue and Polk Avenue to the University Heights Reservoir at Howard Avenue and Idaho Street. The reach on Highland Avenue includes replacement of 1,328 linear feet of the existing cast iron Otay 1st Pipeline. It will also replace 10,896 linear feet of the cast iron Otay 1st Pipeline from Highland and Polk to the University Heights Reservoir with a 16-inch distribution line.

Justification: This project will develop a replacement and/or abandonment plan to remove the existing castiron segments of pipeline west of Highland Avenue. Cast iron reaches of the Otay 1st and 2nd Pipelines are neither safe nor reliable facilities, and may contribute to poor water quality.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with City Heights and Greater North Park Community plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2012 and will be completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2014 and be completed in Fiscal Year 2015.

Summary of Project Changes: This is a newly published project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	0	0	100,000	0	2,916,389	10,656,593	13,605,482	0	0	0	27,278,464
Total		0	0	100,000	0	2,916,389	10,656,593	13,605,482	0	0	0	27,278,464

Public Utilities

Water - Distribution Sys - Transmission

Otay 1st/2nd Pipeline Abandonment East of Highland / S11027

Council District:	3, 4	**Priority Score:**	28
Community Plan:	City Heights (Mid-City), Eastern Area (Mid-City)	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	Asgharzadeh, Iraj
Duration:	2011 - 2016		619-533-5105
Improv Type:	Replacement		iasgharzadeh@sandiego.gov

Description: This project will abandon 13,000 feet of Otay 1st and Otay 2nd cast iron transmission mains that are no longer required; construct 2,874 feet of 16-inch pipeline; abandon a section of 36-inch Otay 2nd Pipeline from Highland and Wightman east to 54th Street and Chollas Station Road; reconnect all services to existing distribution mains; remove all exposed sections of the line; abandon portions of 30-inch and 36-inch Otay 1st Pipeline from Highland and Landis east to 54th Street and Chollas Station Road; construct 2,874 linear feet of new 16-inch distribution line from a 12-inch line at University Avenue and Winona Avenue to Altadena Avenue south of Sterling Court (current 16-inch connection to Otay 2nd PL) via Winona, Wightman Street and Altadena Avenue.

Justification: This project will abandon 13,000 feet of cast iron pipelines. The cast iron Otay 1st and 2nd Pipelines were built in 1915 and 1930, respectively. Cast iron may contribute to pipe failure and the California Department of Public Health (CDPH) has mandated that all cast iron pipes be replaced.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights and Mid-City: Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2012 and to be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2014 and to be completed in Fiscal Year 2016.

Summary of Project Changes: Total project cost increased by $4.1 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	0	0	1,000,000	0	0	5,226,750	550,000	0	0	0	6,776,750
Water Utility Operating Fund	700011	44,094	19,156	0	0	0	0	0	0	0	0	63,250
Total		44,094	19,156	1,000,000	0	0	5,226,750	550,000	0	0	0	6,840,000

Public Utilities

Water - Distribution Sys - Transmission

Otay Second Pipeline Improvements / S00032

Council District:	4, 8	**Priority Score:**	23
Community Plan:	Skyline - Paradise Hills, Southeastern San Diego	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Varga, Tibor
Duration:	1993 - 2020		858-654-4284
Improv Type:	Replacement		tvarga@sandiego.gov

Description: This project provides funding to evaluate the condition of existing pipelines and to make appropriate upgrades and replacements to the water pipeline.

Justification: This pipeline was originally installed in 1928 and has exceeded its useful life expectancy of 60 years. Breaks in the pipeline have revealed severe pipe corrosion in certain locations, requiring upgrades and replacement.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills and Southeastern San Diego Community Plans and is in conformance with the City's General Plan.

Schedule: Engineering studies and design began in Fiscal Year 1999 and were completed in Fiscal Year 2007. Project scheduling is contingent on the assessed condition of the pipeline.

Summary of Project Changes: One new sub-phase was created during Fiscal Year 2011 for emergency project Otay 2nd Pipeline Emergency Main Repairs. Total project cost decreased by $648,678 due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	18,649,403	0	0	0	0	0	0	0	0	0	18,649,403
Water Utility - CIP Funding Source	700010	0	0	0	0	0	0	0	74,048	973,335	0	1,047,383
Water Utility Operating Fund	700011	4,556,855	1,215,085	0	0	0	0	0	0	0	0	5,771,939
Total		23,206,258	1,215,085	0	0	0	0	0	74,048	973,335	0	25,468,725

Public Utilities

Water - Distribution Sys - Transmission

Pacific Beach Pipeline / S12015

Council District:	2	**Priority Score:**	30
Community Plan:	Pacific Beach, Midway - Pacific Highway, Mission Bay Park	**Priority Category:**	Medium
Project Status:	Created	**Contact Information:**	Varga, Tibor
Duration:	2012 - 2017		858-654-4284
Improv Type:	Expansion		tvarga@sandiego.gov

Description: This project provides for replacement of 16,586 linear feet of 16-inch cast iron Pebble Beach pipeline with a new 24-inch pipeline, from Sea World Drive and West Mission Bay Drive to Foothill Boulevard. and Tourmaline Street. The project includes 1,744 linear feet of dual 16-inch pipeline hung from two bridges (bridge to Vacation Island and Fisherman's Channel Bridge). It will install a 16-inch parallel pipeline segment: 2,950 linear feet from Sea World Drive and West Mission Bay Drive to 8-inch connection just south of the bridge to Vacation Island, and 1,824 linear feet of 12-inch parallel line on Vacation Island.

Justification: This project is needed to replace cast iron pipe, provide supply reliability to Pacific Beach, improve water quality, reduce energy waste at the Miramar County Water Authority Pumpback facility, reduce peaking problems in the Miramar Water Treatment Plant service area, and to provide supply flexibility (Alvarado vs. Miramar).

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Midway-Pacific Highway, Mission Bay Park and Pacific Beach Community plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2012 and will be completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2014 and be completed in Fiscal Year 2017.

Summary of Project Changes: This is a newly published project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	0	0	250,000	0	511,677	3,764,724	5,622,000	4,201,106	545,382	0	14,894,889
Total		0	0	250,000	0	511,677	3,764,724	5,622,000	4,201,106	545,382	0	14,894,889

Public Utilities

Water - Distribution Sys - Transmission

Pressure Reduction Facility Upgrades / AKA00002

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Hwang, Guann
Duration:	2010 - 2020		858-292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This annual allocation provides for replacing existing pressure reducing stations, or expanding pressure capacities to meet present and future water demands.

Justification: Increasing demands for water throughout the City dictate the need to better control water pressure throughout the City's system. This annual allocation will continue to fund the replacement and expansion of pressure reduction facilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis. Pressure regulating station upgrade projects for Rosecrans and Nimitz are scheduled for Fiscal Year 2012.

Summary of Project Changes: Total project cost decreased by $500,000 due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	0	0	500,000	0	1,000,000	1,000,000	1,000,000	0	1,000,000	0	4,500,000
Water Utility Operating Fund	700011	0	500,000	0	0	0	0	0	0	0	0	500,000
Total		0	500,000	500,000	0	1,000,000	1,000,000	1,000,000	0	1,000,000	0	5,000,000

Public Utilities

Water - Distribution Sys - Transmission

Proctor Valley Off-Highway Vehicle Barrier / S00068

Council District:	Non-city	**Priority Score:**	N/A
Community Plan:	Non City	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	McGinnis, Nicole
Duration:	2009 - 2011		619-533-4101
Improv Type:	New		nmcginnis@sandiego.gov

Description: This project replaces an existing barbed wire fence with a steel pipe barrier, based on the US Forest Service barrier designed, along both sides of the 1.3 miles of Proctor Valley Road that runs through Water Fund land, north of Upper Otay Reservoir.

Justification: City property is designated Multiple Species Conservation Program Cornerstone Lands. Historic use by off roaders has significantly deteriorated the biological resources on the property, including vernal pools. City property is adjacent to and provides access to the federal and State preserve lands.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2010 and was completed by Fiscal Year 2011.

Summary of Project Changes: The project is completed and awaiting closure and capitaliation.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund-Enterprise-Other	710002	251,035	74,719	0	0	0	0	0	0	0	0	325,754
Water Utility Operating Fund	700011	22,260	77,740	0	0	0	0	0	0	0	0	100,000
Total		273,295	152,459	0	0	0	0	0	0	0	0	425,754

Public Utilities

Water - Distribution Sys - Transmission

South County Raw Water Reservoir Intertie Study / S00066

Council District:	Citywide	**Priority Score:**	N/A
Community Plan:	Citywide	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Dorman, Amy
Duration:	2009 - 2012		619-533-5248
Improv Type:	New		adorman@sandiego.gov

Description: This study will examine the feasibility and benefit of connecting four outlying reservoirs (Loveland, Murray, San Vicente, and El Capitan) to more efficiently operate the City's raw water reservoirs. The study will be performed in conjunction with the Secretary of the Interior and the Sweetwater Authority. These funds will be the City's share of a match to the federal funding.

Justification: This study will look for ways to improve the water supply reliability and operational efficiencies of the existing reservoirs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: This CIP project was cancelled in Fiscal Year 2011 and will be closed by the end of the fiscal year.

Summary of Project Changes: This project has been cancelled. The study will be completed in the Operations and Maintenance budget.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Water Utility Operating Fund	700011	0	780,000	0	0	0	0	0	0	0	0	780,000
Total		0	780,000	0	0	0	0	0	0	0	0	780,000

Public Utilities

Water - Distribution Sys - Transmission

Torrey Pines Road/La Jolla Blvd Main Replacement / S00003

Council District:	1	**Priority Score:**	31
Community Plan:	La Jolla	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Azar, Hossein
Duration:	2000 - 2014		619-533-4102
Improv Type:	Replacement		hazar@sandiego.gov

Description: This project provides for the replacement of approximately 31,496 linear feet of aged 16-inch cast iron pipe along Torrey Pines Road and La Jolla Boulevard.

Justification: This pipeline improvement project is necessary to prevent water pipe breaks and to ensure a continuous water supply to the La Jolla community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: This project was scheduled with multiple phases. Construction of the Fay Avenue Realignment segment was completed in Fiscal Year 2002. Construction of Phase I was completed in Fiscal Year 2006. The Pacific Beach Water Main Accelerated Replacement construction was completed in Fiscal Year 2006. Phase II construction was completed in Fiscal Year 2007. Design of the La Jolla Shores Drive 16-inch Water Main Replacement (Phase III) was put on hold in Fiscal Year 2006 at 90% completion due to funding issues. In Fiscal Year 2009 the project restarted, however due to revised project requirements, the design was redone and was completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2012 and to be completed in Fiscal Year 2013.

Summary of Project Changes: Total project cost decreased by $2.1 million due to revised project requirements. Total project expenditures do not include projects which closed prior to conversion to SAP.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	425,263	0	0	0	0	0	0	0	0	0	425,263
Water Utility - CIP Funding Source	700010	1,915	(1,915)	0	0	244,109	0	0	0	0	0	244,109
Water Utility Operating Fund	700011	356,292	2,914,746	0	0	0	0	0	0	0	0	3,271,039
Total		783,470	2,912,831	0	0	244,109	0	0	0	0	0	3,940,411

Public Utilities

Water - Distribution Sys - Transmission

Water CIP Reserve / S00048

Council District:	Citywide	**Priority Score:**	N/A
Community Plan:	Citywide	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Hwang, Guann-Jiun
Duration:	1999 - 2020		858-292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This project provides for an emergency financial reserve for Water Fund capital improvement projects.

Justification: This reserve is required to comply with the stipulation in the Bond Counsel.

Operating Budget Impact: None.

Relationship to General and Community Plans: This reserve is not a project. Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: This reserve will be used on an as-needed basis, in conformance with Bond Counsel requirements. This reserve will be held as a continuing appropriation.

Summary of Project Changes: No significant change has been made to this reserve for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Water Utility Operating Fund	700011	0	5,000,000	0	0	0	0	0	0	0	0	5,000,000
Total		0	5,000,000	0	0	0	0	0	0	0	0	5,000,000

Public Works - General Services

Public Works - General Services

Bldg - Operations Facility / Structures

Fitting Facility Expansion / S10042

Council District:	4	**Priority Score:**	84
Community Plan:	Encanto Neighborhoods (Southeastern)	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Meinhardt, Cynthia
Duration:	2010 - 2012		619-533-5259
Improv Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project allows for the expansion of the existing vehicle fitting facility located at the Chollas Operations Yard. The expansion will increase the facility from one service bay to six service bays and will include office space. The project will also provide equipment necessary for operations.

Justification: The fitting facility is responsible for outfitting new vehicles and placing them into service as well as preparing retired vehicles for auction. With the consolidation of the fleet to include Police and Fire vehicles, the workload has significantly increased. Additionally, as part of the fleet consolidation, the repair facility located at 20th and B was closed. The vehicles serviced at that location as well as the personnel were transferred to the repair facility at the Chollas Operations Yard. The existing building does not have sufficient space to accommodate the personnel.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern (Encanto Neighborhoods) Community Plan and is in conformance with the City's General Plan.

Schedule: Construction is scheduled to begin in Fiscal Year 2012 and is anticipated to be completed in Fiscal Year 2013.

Summary of Project Changes: The schedule was revised to reflect actual project milestones. $175,000 in Equipment Division CIP funding has been allocated to this project for Fiscal Year 2012 and is now fully funded.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Equipment Division CIP Fund	400676	42,633	807,367	175,000	0	0	0	0	0	0	0	1,025,000
Total		42,633	807,367	175,000	0	0	0	0	0	0	0	1,025,000

Public Works - General Services

Bldg - Other City Facility / Structures

Americans with Disabilities Improvements / ABE00001

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Madison, Susan
Duration:	2010 - 2020		619-236-5985
Improv Type:	Replacement		smadison@sandiego.gov

Description: This annual allocation provides for City facilities and public right of way improvements related to the Americans with Disabilities Act (ADA). Funding ADA obligations is one of the Mayor's eight significant areas.

Justification: ADA improvements will allow greater access to City facilities and public right of way for residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis. Council approved funding of $30.0 million of land sale proceeds to support ADA improvements since Fiscal Year 2008.

Summary of Project Changes: An increase of $1.5 million, to fulfill ADA requirements Citywide, was added in Fiscal Year 2012 as a result of one-time savings identified in the General Fund.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	11,220,373	16,351,076	0	0	0	0	0	0	0	0	27,571,449
Deferred Maint Revenue 2009A-Project	400624	11,320	(11,320)	0	0	0	0	0	0	0	0	0
CIP Contributions from General Fund	400265	0	0	1,531,029	0	0	0	0	0	0	0	1,531,029
Grant Fund - Federal	600000	547,670	127,330	0	0	0	0	0	0	0	0	675,000
TransNet ARRA Exchange Fund	400677	174,314	366,426	0	0	0	0	0	0	0	0	540,740
Total		11,953,677	16,833,512	1,531,029	0	0	0	0	0	0	0	30,318,218

Public Works - General Services

Bldg - Other City Facility / Structures

Beach Area Family Health Care / S01029

Council District:	2	**Priority Score:**	N/A
Community Plan:	Mission Beach	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Godwin, Paul
Duration:	2004 - 2013		619-236-6312
Improv Type:	Betterment		pgodwin@sandiego.gov

Description: This project provides for improvements to the Family Health Center of San Diego / Beach Area Family Care Center. The scope of work for this project includes the replacement of the building's heating system.

Justification: Improvements will enhance the facility for residents of the community who utilize the center.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: Design of the project is complete. Construction began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	30,918	0	0	0	0	0	0	0	0	0	30,918
Total		30,918	0	0	0	0	0	0	0	0	0	30,918

Public Works - General Services

Bldg - Other City Facility / Structures

City Administration Building / S00819

Council District:	2	**Priority Score:**	N/A
Community Plan:	Centre City	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Garcia, Alex
Duration:	2000 - 2014		619-533-4640
Improv Type:	Betterment		agarcia@sandiego.gov

Description: This project provides for the installation of a fire sprinkler system and upgrading the existing fire alarm system at the City Administration Building located at 202 C Street in Centre City. One component of the project is asbestos spot abatement. All work will be performed during non-working hours allowing the facility to remain occupied and operational during construction. Phase I provided for the installation of fire sprinklers on the 10th, 14th, and 15th floors. Phase II provided for the installation of eight-inch stand pipes and eight-inch basement lateral pipes. Phase III provided for the installation of sprinklers in the basement and on the 11th and 13th floors and a fire alarm system in the basement and on the 10th, 11th, and 13th floors. Included in Phase III was abatement of amosite ceiling tile on the 11th floor. Phase IV will provide for the installation of sprinklers and alarm system for the 1st through the 9th, and 12th floors. Spot asbestos abatement will not be required on the 6th and 7th floors due to prior asbestos abatement.

Justification: This facility currently does not comply with Council Ordinance O-17172 requiring sprinkler retrofitting for high-rise buildings.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Phases I, II and III were completed in Fiscal Years 2000, 2002, and 2003, respectively. Phase IV will be scheduled when funds are identified, and a decision is made regarding the Civic Center redevelopment project.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	1,187,085	10,915	0	0	0	0	0	0	0	0	1,198,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	4,200,000	4,200,000
Total		1,187,085	10,915	0	0	0	0	0	0	0	4,200,000	5,398,000

Public Works - General Services

Bldg - Other City Facility / Structures

City Facilities Improvements / ABT00001

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Montoya, John
Duration:	2010 - 2020		619-525-8544
Improv Type:	Betterment		jmontoya@sandiego.gov

Description: This annual allocation provides for capital improvements at City facilities. Potential improvements include roof, heating,ventilation, air-conditioning and elevator replacements.

Justification: Several City-owned facilities are aged and in need of repair. High-priority repairs will be completed with this project. Funding for this annual allocation will ensure the facilities remain safe.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: $300,000 was identified for this project from residual bond interest for Fiscal Year 2012. City Council Resolution R-306368, dated December 7, 2010, authorized the transfer of Capital Outlay funding in the amount of $1,110,976 from this project to the Museum of Man Roof Replacement project, S-11101. In addition, it is anticipated that approximately $31 million in additional bond financing will be allocated to building projects each year in Fiscal Years 2012 through 2016. The unidentified funding amount reflects the remaining amount of funding needed to address the deferred capital needs of the City's General Fund supported buildings based on condition assessments that have been conducted.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	2,727,349	13,609,871	0	0	0	0	0	0	0	0	16,337,220
Deferred Maint Revenue 2009A-Project	400624	5,530,859	13,750,720	300,000	0	0	0	0	0	0	0	19,581,579
Deferred Capital Bond Financing	9301	0	0	0	31,000,000	31,000,000	31,000,000	31,000,000	31,000,000	0	0	155,000,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	36,000,000	36,000,000
Total		8,258,208	27,360,591	300,000	31,000,000	31,000,000	31,000,000	31,000,000	31,000,000	0	36,000,000	226,918,799

Public Works - General Services

Bldg - Other City Facility / Structures

Downtown Parking Projects / S01080

Council District:	2, 8	**Priority Score:**	N/A
Community Plan:	Centre City	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	1998 - 2011		619-533-3682
Improv Type:	Betterment		jtracanna@sandiego.gov

Description: This project provides funding to implement and facilitate projects and programs to maximize the use of existing parking resources. Parking management projects and programs include design and implementation of a wayfinding-parking program throughout downtown that places directional signs in the Downtown San Diego area, implementation of residential parking permits, and payment of debt service. These funds have also been pledged for the payment of 6th Avenue and Market Street, and 6th Avenue and K Street parking facilities.

Justification: The Redevelopment Plan of the Centre City Redevelopment Area calls for the elimination of blight in Centre City. The Redevelopment Plan was adopted on May 11, 1992 by Council Ordinance O-17767. The Parking Meter Revenue Allocation Policy (Council Policy 100-18) was adopted on March 4, 1997 and the Comprehensive Downtown Parking Plan was adopted on December 2, 1997.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Debt service payments on bonds are made in March and September of each fiscal year.

Summary of Project Changes: No significant change to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Parking Meter District - Downtown CIP	200487	1,059,865	0	0	0	0	0	0	0	0	0	1,059,865
Total		1,059,865	0	0	0	0	0	0	0	0	0	1,059,865

Public Works - General Services

Bldg - Other City Facility / Structures

La Jolla Parking Structure / S00897

Council District:	1	**Priority Score:**	N/A
Community Plan:	La Jolla	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Pazargadi, Siavash
Duration:	2002 - 2012		619-533-3757
Improv Type:	New		spazargadi@sandiego.gov

Description: This project provides for the design of a parking structure in the La Jolla community.

Justification: This project will assist with parking concerns in the La Jolla community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: In the late 1990s the City conducted a parking study for La Jolla which recommended the installation of parking meters in the village area. Parking meter proceeds were to be utilized to build a parking structure, however parking meter installation was opposed by the community. This project will not be constructied and will be closed by the end of the fiscal year.

Summary of Project Changes: This project will not be constructied and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TOT Coastal Infrastructure CIP Fund	200212	0	50,000	0	0	0	0	0	0	0	0	50,000
Total		0	50,000	0	0	0	0	0	0	0	0	50,000

Public Works - General Services

Bldg - Other City Facility / Structures

Mission Beach Community Clinic - ADA Improvements / S01092

Council District:	2	**Priority Score:**	82
Community Plan:	Mission Beach	**Priority Category:**	High
Project Status:	Technically completed	**Contact Information:**	Garcia, Alex
Duration:	2009 - 2012		619-533-4640
Improv Type:	New		agarcia@sandiego.gov

Description: This project provides the required upgrades to improve Americans with Disabilities Act (ADA) accessibility to the Mission Beach Community Clinic in compliance with the ADA. The scope of work for this project includes upgrading the accessible parking, wing area, plaza and patio area, providing an accessible path of travel from the sidewalk, and accessible parking to the picnic area and building entrance, and upgrades to the men's and women's restrooms.

Justification: These improvements are necessary to provide ADA accessibility to the facility from the street, improving the ADA ramp and modifications to the restrooms, which does not meet all of the current ADA requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: Design began and was completed in Fiscal Year 2010. Construction was scheduled to begin in Fiscal Year 2011 and to be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	20,759	(862)	0	0	0	0	0	0	0	0	19,897
Total		20,759	(862)	0	0	0	0	0	0	0	0	19,897

Public Works - General Services

Bldg - Other City Facility / Structures

Modernization of Elevators - City Admin Building / S00697

Council District:	2	**Priority Score:**	N/A
Community Plan:	Centre City	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Nassar, Mark
Duration:	2008 - 2009		619-533-3172
Improv Type:	Replacement - Rehab		mnassar@sandiego.gov

Description: This project provides for the modernization of the elevators in the City Administration Building.

Justification: The four elevators at the City Administration Building were modernized in 1987 and are heavily used by city staff and the public. Technological advancement through the years has rendered the elevator controllers outdated.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with City's General Plan.

Schedule: Construction was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	824,476	0	0	0	0	0	0	0	0	0	824,476
Total		824,476	0	0	0	0	0	0	0	0	0	824,476

Public Works - General Services

Bldg - Other City Facility / Structures

Modernization of Elevators - Evan B. Jones Parkade / S00698

Council District:	2	**Priority Score:**	N/A
Community Plan:	Centre City	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Nassar, Mark
Duration:	2008 - 2010		619-533-3172
Improv Type:	Replacement - Rehab		mnassar@sandiego.gov

Description: This project provides for the modernization of the elevators at the Evan V. Jones Parking facilitiy (Parkade).

Justification: The Evan V. Jones Parking facility, popularly known as the City Parkade, is utilized by the public and City staff and is open 7-days a week/24-hours a day. The four elevators at this facility were originally installed in 1977 and are heavily used. Technological advancement through the years has rendered the elevator controllers obsolete and difficult to maintain.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Construction was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	788,676	17,250	0	0	0	0	0	0	0	0	805,925
Total		788,676	17,250	0	0	0	0	0	0	0	0	805,925

Public Works - General Services

Bldg - Other City Facility / Structures

Palisades Building Ramp - ADA Improvements / S00620

Council District:	3	**Priority Score:**	N/A
Community Plan:	Balboa Park	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Darvishi, Ali
Duration:	2008 - 2014		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project provides for the construction of a pedestrian ramp at the entrance of the Palisades Building in Balboa Park to comply with the Americans with Disabilites Act (ADA).

Justification: The ADA ramp will increase public access to the Balboa Park Palisades Building.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Construction of this project was completed in Fiscal Year 2009.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	68,752	1,248	0	0	0	0	0	0	0	0	70,000
Total		68,752	1,248	0	0	0	0	0	0	0	0	70,000

Public Works - General Services

Bldg - Other City Facility / Structures

Roof Replacement / ABT00002

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Montoya, John
Duration:	2010 - 2020		619-525-8544
Improv Type:	Betterment		jmontoya@sandiego.gov

Description: This annual allocation provides needed roof replacements at various City facilities. This project has funded various roof replacements including Museum of Art, Museum of Man, Old Globe Theater and Bud Kearns Pool.

Justification: This annual provides roof replacements for various city facilities that are beyond their life cycle and are in need of total roof replacements. Leaky roofs damage other building infrastructure and building systems (electrical, interiors, carpets, etc.) increasing repair or replacement costs. Sustainable maintained roofs preserve the life cycle expectancy of a building.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	751,931	112,434	0	0	0	0	0	0	0	0	864,365
Total		751,931	112,434	0	0	0	0	0	0	0	0	864,365

Public Works - General Services

Bldg - Other City Facility / Structures

The World Beat Center / S01025

Council District:	3	**Priority Score:**	N/A
Community Plan:	Balboa Park	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Medina, Norma
Duration:	2004 - 2013		619-236-6690
Improv Type:	Betterment		nmedina@sandiego.gov

Description: This project provides for improvements to the World Beat Center facility. The scope of work includes the design and construction of a new ventilation system.

Justification: Improvements will enhance the facility for residents of the community that utilize the center.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design of the project is complete. Construction began and was completed in Fiscal Year 2011.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	25,000	0	0	0	0	0	0	0	0	0	25,000
Total		25,000	0	0	0	0	0	0	0	0	0	25,000

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Bldg - Other City Facility / Structures				
City Administration Building / S00819	5,398,000	4,200,000	77.8%	This project provides for the installation of a fire sprinkler system and upgrading the existing fire alarm system at the City Administration Building located at 202 C Street in Centre City. The final phase of the project is currently unfunded.
City Facilities Improvements / ABT00001	226,918,799	36,000,000	15.9%	This annual allocation provides for capital improvements at all City facilities. Potential improvements include roof, heating,ventilation, air-conditioning and elevator replacements. Funding for this annual allocation will ensure the facilities remain safe. The unidentified funding amount reflects the funding needed to address the deferred capital needs of the City's General Fund supported buildings based on condition assessments.
Total - Bldg - Other City Facility / Structures		**40,200,000**		
Total - Public Works - General Services		**40,200,000**		

QUALCOMM Stadium

QUALCOMM Stadium

Bldg - Stadium Facilities | **QUALCOMM Stadium / ABG00001**

Council District:	6	**Priority Score:**	Annual
Community Plan:	Mission Valley	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Medina, Lydia
Duration:	2010 - 2020		619-641-3105
Improv Type:	Betterment		lmedina@sandiego.gov

Description: This annual allocation provides for needed improvements at QUALCOMM Stadium, including the electrical system, parking lot and stadium seating areas.

Justification: QUALCOMM Stadium enriches the quality of life through a variety of hosted events, and serves as a visitor attraction that strengthens the local economy. As the stadium ages, regular upgrades and renovations are required for various components of the facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be phased in accordance with the scope of various projects.

Summary of Project Changes: Fiscal Year 2012 projects will be funded from the annual allocation's continuing appropriations.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
QUALCOMM Stadium Operations CIP Fund	200116	137,000	1,363,000	0	0	750,000	750,000	750,000	750,000	750,000	0	5,250,000
Total		137,000	1,363,000	0	0	750,000	750,000	750,000	750,000	750,000	0	5,250,000

Real Estate Assets

Real Estate Assets

Bldg - Other City Facility / Structures

Evan V. Jones Parkade Parking Equipment Upgrade / S11034

Council District:	2	**Priority Score:**	N/A
Community Plan:	Centre City	**Priority Category:**	N/A
Project Status:	Created	**Contact Information:**	Garcia, Alex
Duration:	2010 - 2013		619-533-4640
Improv Type:	Betterment		agarcia@sandiego.gov

Description: The project provides for the furnishing and installation of fully automated parking garage equipment upgrades which will allow visitors to utilize self-service pay machines or credit card pay-in-lane. New basic equipment will include ticket machines; pay-on-foot and pay-in-lane machines; credit card machine; and intercoms.

Justification: The project will improve ingress and egress to the parking facility. It will improve the overall traffic flow. It will reduce time to exit due to transactions occurring in advance, i.e. prior to the parker retrieving their vehicle, which only requires submission of the paid ticket to the acceptor at the exit gate. It also centralizes the supervision via a command center operation. Intercoms will also allow immediate response to customer service issues and monitoring of entrance and exit gate activity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: This project is scheduled to begin in Fiscal Year 2011 and to be completed in Fiscal Year 2012.

Summary of Project Changes: An additional $100,000 is proposed to be added to this project in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Concourse and Parking Garages Operating Fund	200300	6,946	443,054	100,000	0	0	0	0	0	0	0	550,000
Total		6,946	443,054	100,000	0	0	0	0	0	0	0	550,000

Transportation & Storm Water

Transportation & Storm Water

Drainage - Best Mgt Practices (BMPs)

Beach Area Low Flow Storm Drain Diversion / S00603

Council District:	1, 2	**Priority Score:**	N/A
Community Plan:	La Jolla, Pacific Beach	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Batta, Jamal
Duration:	1998 - 2010		619-533-7482
Improv Type:	New		jbatta@sandiego.gov

Description: This project provides for the beach area interception and diversion of sewer spills and storm drain low-flows. Federal grants are available for 55 percent of the construction costs for Phase II, which has 10 sites and Phase III, which has 11 sites.

Justification: This project provides for returning dry weather sewer overflows and low flow storm runoff to the sewer, preventing pollution in the beach areas.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla and Pacific Beach Community Plans and is in conformance with the City's General Plan.

Schedule: Phase I, completed construction. Phase II, design completed in Fiscal Year 2004 and construction was completed in early Fiscal Year 2008. Phase III, design and construction were completed in Fiscal Year 2010.

Summary of Project Changes: This project is now complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
EDI-SP Coastal Low Flow Drain	200627	145,479	0	0	0	0	0	0	0	0	0	145,479
Grant Fund - Federal	600000	2,596,029	0	0	0	0	0	0	0	0	0	2,596,029
Infrastructure Imp Fund	400184	4,000	0	0	0	0	0	0	0	0	0	4,000
Sewer Contribution to CIP	700004	2,599,767	1,652,980	0	0	0	0	0	0	0	0	4,252,747
Gas Tax Fund	200117	200,000	0	0	0	0	0	0	0	0	0	200,000
Storm Drain Fund	200301	556,500	0	0	0	0	0	0	0	0	0	556,500
Total		6,101,775	1,652,980	0	0	0	0	0	0	0	0	7,754,755

Transportation & Storm Water

Drainage - Best Mgt Practices (BMPs)

La Jolla Ecological Reserve Area of ASBS / S00607

Council District:	1	**Priority Score:**	28
Community Plan:	La Jolla	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2008 - 2013		619-533-7482
Improv Type:	New		jbatta@sandiego.gov

Description: This project provides low flow diversion systems for four storm drain outfalls that discharge directly into the La Jolla Ecological Reserve Area of Special Biological Significance (ASBS 29).

Justification: This project will divert non-storm water discharges during the dry season from reaching La Jolla Shores, which minimizes harmful pollutants from entering this significant biological and recreational resource.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008. Construction is scheduled for Fiscal Year 2012.

Summary of Project Changes: The construction of this project was postponed until Fiscal Year 2012, due to the Summer Moratorium and the State Water Resource Control Board providing notifications that grant funding is not available as originally agreed and scheduled. However, it is anticipated that grant funding in the amount of $1,660,000 will become available in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	292,739	1,327,261	0	0	0	0	0	0	0	0	1,620,000
Grant Fund - State	600001	264,475	1,568,675	0	0	0	0	0	0	0	0	1,833,150
State Grant	9601	0	0	0	1,660,000	0	0	0	0	0	0	1,660,000
Total		557,213	2,895,937	0	1,660,000	0	0	0	0	0	0	5,113,150

Transportation & Storm Water

Drainage - Best Mgt Practices (BMPs)

Low Flow Telemetry System / S01096

Council District:	1	**Priority Score:**	N/A
Community Plan:	La Jolla, Pacific Beach	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Demich, Andrea
Duration:	2009 - 2019		858-541-4348
Improv Type:	New		ademich@sandiego.gov

Description: This project will provide for the design and construction of a central telemetry system for monitoring and control (SCADA) of low flow diversions.

Justification: This project, if completed, would have provided for a centralized telemetry system for the monitoring of coastal low flow diversions.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla and Pacific Beach Community plans and is in conformance with the City's General Plan.

Schedule: This project is inactive but is being retained in the budget until the grant funding is reallocated.

Summary of Project Changes: A City Council action (1472) will be processed in Fiscal Year 2012 to reallocate the grant funding to an eligible low flow diversion project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	0	619,672	0	0	0	0	0	0	0	0	619,672
Total		0	619,672	0	0	0	0	0	0	0	0	619,672

Transportation & Storm Water

Drainage - Best Mgt Practices (BMPs)

Mission Bay Sewer Interceptor System / S01095

Council District:	1, 2, 6	**Priority Score:**	N/A
Community Plan:	Peninsula, Mission Beach, La Jolla, Ocean Beach	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2009 - 2019		619-533-7482
Improv Type:	New		jbatta@sandiego.gov

Description: This project will upgrade 31 low flow diversion sites in Mission Bay. These sites divert storm water runoff from the storm drain to the sewer system during low flow conditions.

Justification: This project rehabilitates and upgrades various low flow diversion systems. The Mission Bay low flow diversions have been in operation since 1987 and need rehabilitation and upgrades to bring them up to current safety and operational standards. The sub-systems of 31 sites were identified to be in need of repair because of salt water corrosion, outdated instrumentation and control equipment, and poor access for maintenance personnel.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan, the Mission Beach Precise Plan, and the La Jolla, Ocean Beach, and Peninsula Community Plans and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2010 and was completed in Fiscal Year 2011.

Summary of Project Changes: Project is complete and will be closed this fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	748,481	551,519	0	0	0	0	0	0	0	0	1,300,000
Grant Fund - State	600001	661,037	356,513	0	0	0	0	0	0	0	0	1,017,550
Total		1,409,518	908,032	0	0	0	0	0	0	0	0	2,317,550

Transportation & Storm Water

Drainage - Best Mgt Practices (BMPs)

Rose & Tecolote Creeks Water Quality Improvements / ACC00002

Council District:	6	**Priority Score:**	Annual
Community Plan:	Clairemont Mesa	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Gene Matter
Duration:	2010 - 2015		858-451-4346
Improv Type:	Betterment		rmatter@sandiego.gov

Description: This project proposes Storm Water Best Management Practices (BMP's) to address pollutants of concern in the Tecolote Creek sub-watershed. A green street consisting of several biofiltration basins will be constructed at various points in the neighborhood around Mount Abernathy Avenue. The basins will reduce the amount of storm water runoff that reaches the storm drain system.

Justification: This project addresses pollutants of concern within the Rose and Tecolote Creek watersheds which satisfies the watershed-based water quality activity requirements in the Regional Water Quality Board's Municipal Storm Water Permit.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design of the project will be completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Rose & Tecolote Creek Water Quality	400631	392,489	668,859	0	0	0	0	0	0	0	0	1,061,348
Total		392,489	668,859	0	0	0	0	0	0	0	0	1,061,348

Transportation & Storm Water

Drainage - Best Mgt Practices (BMPs)

Rose/Tecolote Creeks Water Quality Improvements / S10002

Council District:	2, 6	**Priority Score:**	N/A
Community Plan:	Clairemont Mesa, Linda Vista, Pacific Beach, University	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Matter, Gene
Duration:	2001 - 2016		858-451-4346
Improv Type:	Betterment		rmatter@sandiego.gov

Description: This project provides for improvements to the water quality in the Rose and Tecolote Creek watersheds. Utilizing existing storm water monitoring data, best managemet practices (BMPs) will be developed to address pollutants of concern within these watersheds. BMPs are structural controls, such as vegetated swales and strips, infiltration basins, wet ponds, constructed wetlands, and filtration systems. Initially, entire watersheds will be evaluated to identify potential areas for water quality enhancement. These areas will then be prioritized and a few locations will be selected for implementation of structural controls, including baseline and post-construction water quality monitoring. The City completed the construction of the first BMP in Fiscal Year 2006 and a baffle-box was installed in the Tecolote Creek sub-watershed. A second BMP includes a right-of-way landscape infiltration project in the Clairemont Mesa community in the Tecolote Creek sub-watershed.

Justification: This project addresses pollutants of concern within the Rose and Tecolote Creek watersheds which satisfies the watershed-based water quality activity requirements in the Regional Water Quality Board's Municipal Storm Water Permit.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa, Linda Vista, Pacific Beach and University Community Plans and is in conformance with the City's General Plan.

Schedule: Construction of the first BMP was completed in Fiscal Year 2006.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	170,000	0	0	0	0	0	0	0	0	0	170,000
Rose & Tecolote Creek Water Quality	400631	764,682	173,970	0	0	0	0	0	0	0	0	938,652
Total		934,682	173,970	0	0	0	0	0	0	0	0	1,108,652

Transportation & Storm Water

Drainage - Best Mgt Practices (BMPs)

Watershed CIP / ACC00001

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Gene Matter
Duration:	2010 - 2015		858-451-4346
Improv Type:	Betterment		rmatter@sandiego.gov

Description: This project provides for the design and construction of watershed capital projects. These projects, in conjunction with non-structural water quality projects, address storm drain discharge water quality standards.

Justification: The purpose of these projects is to remove pollutants from storm water before it enters our public waterways or to reuse the storm water and keep it from entering public waterways. This results in reduced pollutants entering the ocean and various San Diego rivers and bays. These projects satisfy watershed-based water quality activity requirements in the Regional Water Quality Control Board's Municipal Storm Water National Pollutant Discharge Elimination System (NPDES) permit.

Operating Budget Impact: Maintenance cost of the structural watershed Best Management Practice (BMP) needs to be estimated and included in the storm drain infrastructure operating budget by Fiscal Year 2020.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled to address pollutants of concern within high priority watersheds.

Summary of Project Changes: The total project cost increased by $799,918 to address storm water quality improvements for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	4,117,173	2,366,628	799,918	0	0	0	0	0	0	0	7,283,719
Grant Fund - Federal	600000	676,574	196,426	0	0	0	0	0	0	0	0	873,000
Total		4,793,747	2,563,054	799,918	0	0	0	0	0	0	0	8,156,719

Transportation & Storm Water

Drainage - Channels

62nd to 65th Street Channel Improvements / S00926

Council District:	4	**Priority Score:**	33
Community Plan:	Southeastern San Diego	**Priority Category:**	Low
Project Status:	Technically completed	**Contact Information:**	McKee, Jerry
Duration:	2008 - 2011		619-533-3095
Improv Type:	New		jmckee@sandiego.gov

Description: This project provides for the installation of an upgraded fence along the existing drainage channel between 62nd and 65th Streets.

Justification: This project is required in order to prevent unauthorized access to the drainage channel.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: The project was completed in Fiscal Year 2010.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	74,195	805	0	0	0	0	0	0	0	0	75,000
Total		74,195	805	0	0	0	0	0	0	0	0	75,000

Transportation & Storm Water

Drainage - Channels

Carmel Country Road Low Flow Channel / S00969

Council District:	1	**Priority Score:**	41
Community Plan:	Carmel Valley	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Nassar, Mark
Duration:	2009 - 2012		619-533-3172
Improv Type:	New		mnassar@sandiego.gov

Description: This project provides a permanent hard bottom, low flow channel from Carmel Country Road to the first drop structure west.

Justification: This project will provide for relief of water ponding under the Carmel Country Road Bridge and to the east of the bridge on the Palacio Del Mar property. This condition has created a health and safety issue for area residents.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project W-3) and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2011 and to be completed in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2013.

Summary of Project Changes: No significant change to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	73,012	1,638,988	0	0	0	0	0	0	0	0	1,712,000
Total		73,012	1,638,988	0	0	0	0	0	0	0	0	1,712,000

Transportation & Storm Water

Drainage - Pump Stations

Santa Clara Pump Station / S00604

Council District:	2	**Priority Score:**	N/A
Community Plan:	Mission Beach	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Batta, Jamal
Duration:	1999 - 2010		619-533-7482
Improv Type:	Replacement - Retrofit		jbatta@sandiego.gov

Description: This project provides for eliminating the submerged outfall and for relocating and/or modifying the existing control system at the Storm Water pump station at Santa Clara Point in Mission Beach.

Justification: This project will improve the reliability of the pump station, thus preventing potential flooding of City streets.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 1999 and was completed in Fiscal Year 2002. Construction began in Fiscal Year 1999 and was completed in Fiscal Year 2002. Environmental monitoring was completed in Fiscal Year 2010.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	30,877	0	0	0	0	0	0	0	0	0	30,877
Historical Fund	X999	205,911	0	0	0	0	0	0	0	0	0	205,911
ISTEA-TransNet Exchange	400162	9,600	0	0	0	0	0	0	0	0	0	9,600
TransNet (Prop A 1/2% Sales Tax)	400156	1,514,719	4,309	0	0	0	0	0	0	0	0	1,519,028
TransNet Bond Proceeds	400160	120,250	0	0	0	0	0	0	0	0	0	120,250
Total		1,881,356	4,309	0	0	0	0	0	0	0	0	1,885,665

Transportation & Storm Water

Drainage - Storm Drain Pipes

34th Street Storm Drain / S11001

Council District:	3	**Priority Score:**	25
Community Plan:	Golden Hill	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	Batta, Jamal
Duration:	2011 - 2014		619-533-7982
Improv Type:	Replacement		jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe and outfall along 34th Street.

Justification: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain and reduce slope erosion due to runoff discharges into an adjacent canyon.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Golden Hill Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and is anticipated to end in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Golden Hill Urban Comm	400111	2,459	72,541	0	0	0	0	0	0	0	0	75,000
Total		2,459	72,541	0	0	0	0	0	0	0	0	75,000

Transportation & Storm Water

Drainage - Storm Drain Pipes

Alta La Jolla Drive Drainage Repair Phase II / S10001

Council District:	1	**Priority Score:**	91
Community Plan:	La Jolla	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Handal, Mike
Duration:	2010 - 2016		619-533-7588
Improv Type:	Betterment		mhandal@sandiego.gov

Description: This project will repair the erosion and damage to the lower La Jolla Canyon bounded by Alta La Jolla Drive and the cul-de-sac at Vickie Drive.

Justification: This project is part of the settlement agreement and limited release entered into by the La Jolla Alta Master Council and the City of San Diego.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began and was completed in Fiscal Year 2011. Construction is scheduled to begin and to be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	875,597	130,508	0	0	0	0	0	0	0	0	1,006,105
Total		875,597	130,508	0	0	0	0	0	0	0	0	1,006,105

Transportation & Storm Water

Drainage - Storm Drain Pipes

Balboa Park/Florida Canyon Storm Drain Repairs / S01064

Council District:	3	**Priority Score:**	N/A
Community Plan:	Balboa Park	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Darvishi, Ali
Duration:	2009 - 2012		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project provides for evaluation, design, and construction to repair a damaged storm drain that leads from Park Boulevard and the San Diego Zoo parking lot into the Florida Canyon creek bed.

Justification: This project repairs a damaged storm drain caused by erosion of a gully that spans the entire length of Florida Canyon, from Park Boulevard east to the creek bed. This project will repair the storm drain to prevent further erosion and allow a north-south trail access to continue through the west side of Florida Canyon.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2009. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2010. The five year mitigation and monitoring requirements for this project began in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	342,334	27,666	0	0	0	0	0	0	0	0	370,000
Regional Park Improvements Fund	200391	1,001,069	(1,069)	0	0	0	0	0	0	0	0	1,000,000
Total		1,343,402	26,598	0	0	0	0	0	0	0	0	1,370,000

Transportation & Storm Water

Drainage - Storm Drain Pipes

Coolidge Street Storm Drain / S11003

Council District:	6	**Priority Score:**	46
Community Plan:	Linda Vista	**Priority Category:**	High
Project Status:	Created	**Contact Information:**	Matter, Gene
Duration:	2011 - 2014		858-541-4346
Improv Type:	Replacement		rmatter@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe and inlet along Coolidge Street.

Justification: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and is anticipated to end in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2013 and is anticipated to end in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Linda Vista Urban Comm	400113	19,747	55,253	0	0	0	0	0	0	0	0	75,000
Total		19,747	55,253	0	0	0	0	0	0	0	0	75,000

Transportation & Storm Water

Drainage - Storm Drain Pipes

Drainage Projects / ACA00001

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Matter, Gene
Duration:	2010 - 2020		858-541-4346
Improv Type:	New		rmatter@sandiego.gov

Description: This annual allocation provides for reconstructing or replacing failed drainage facilties citywide.

Justification: This project provides for the high priority redesign and reconstruction of existing storm drain structures. There are currently over 900 miles of storm drains in the City of San Diego. These storm drains can fail because of a variety of reasons (system material, age, earth movement, etc). The Operations and Maintenance Section of the Storm Water Division regularly cleans these systems and performs minor repairs; however, they often come across storm drain systems that require redesign and reconstruction.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: For Fiscal Year 2012, funding of $1,325,000 has been approved for the repair of high priority redesign and reconstruction of existing storm drain structures and newly identified emergency locations. In addition, it is anticipated that approximately $37 million in additional bond financing will be allocated to drainage projects each year in Fiscal Years 2012 through 2016. The unidentified funding amount reflects the remaining amount of funding needed to address the deferred capital needs of the City's drainage projects based on condition assessments that have been conducted.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	1,257,580	(7,580)	0	0	0	0	0	0	0	0	1,250,000
Capital Outlay-Sales Tax	400000	167,240	0	0	0	0	0	0	0	0	0	167,240
Deferred Maint Revenue 2009A-Project	400624	5,127,500	4,481,790	0	0	0	0	0	0	0	0	9,609,290
Deferred Capital Bond Financing	9301	0	0	0	37,000,000	37,000,000	37,000,000	37,000,000	37,000,000	0	0	185,000,000
CIP Contributions from General Fund	400265	3,006,797	1,366,042	500,082	0	0	0	0	0	0	0	4,872,921
Grant Fund - State	600001	755,143	369,857	0	0	0	0	0	0	0	0	1,125,000
TransNet (Prop A 1/2% Sales Tax)	400156	4,208,357	796,246	0	0	0	0	0	0	0	0	5,004,603
Sewer Contribution to CIP	700004	75,000	0	0	0	0	0	0	0	0	0	75,000
Street Division CIP Fund	200202	85,145	0	0	0	0	0	0	0	0	0	85,145
TOT Coastal Infrastructure CIP Fund	200212	130,039	0	0	0	0	0	0	0	0	0	130,039
TransNet Extension Congestion Relief Fund	400169	495,121	268,434	824,918	0	633,204	605,529	600,283	0	0	0	3,427,489
Uptown Urban Comm	400121	0	130,000	0	0	0	0	0	0	0	0	130,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	47,000,000	47,000,000
Total		15,307,922	7,404,790	1,325,000	37,000,000	37,633,204	37,605,529	37,600,283	37,000,000	0	47,000,000	257,876,727

Transportation & Storm Water

Drainage - Storm Drain Pipes

Hayes Ave Storm Drain / S11002

Council District:	3	**Priority Score:**	41
Community Plan:	Uptown	**Priority Category:**	Medium
Project Status:	Created	**Contact Information:**	Batta, Jamal
Duration:	2011 - 2014		619-533-7482
Improv Type:	Replacement		jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe along Hayes Street.

Justification: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain pipe.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and is anticipated to end in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2013 and is anticipated to end in Fiscal Year 2014.

Summary of Project Changes: No change to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Uptown Urban Comm	400121	12,228	62,772	0	0	0	0	0	0	0	0	75,000
Total		12,228	62,772	0	0	0	0	0	0	0	0	75,000

Transportation & Storm Water

Drainage - Storm Drain Pipes

Hinson Place Storm Drain Replacement / S10057

Council District:	3	**Priority Score:**	N/A
Community Plan:	Greater North Park	**Priority Category:**	N/A
Project Status:	Created	**Contact Information:**	Demich, Andrea
Duration:	2010 - 2016		858-541-4348
Improv Type:	Betterment		ademich@sandiego.gov

Description: This project involves replacement of existing deteriorated corrugated metal pipe and outfall and restores the adjacent slope at Hinson Place which will benefit the Greater North Park Community.

Justification: Replacement is required to prevent flooding and potential damage to surrounding structures.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: This project has been cancelled and funds will be reappropriated.

Summary of Project Changes: This project has been cancelled and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	0	590,000	0	0	0	0	0	0	0	0	590,000
Total		0	590,000	0	0	0	0	0	0	0	0	590,000

Transportation & Storm Water

Drainage - Storm Drain Pipes

Judy Lee Place Storm Drain Replacement / S10052

Council District:	7	**Priority Score:**	21
Community Plan:	Mid-City: Eastern Area	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2011 - 2014		619-533-7482
Improv Type:	Replacement		jbatta@sandiego.gov

Description: This project involves replacement of existing deteriorated corrugated metal pipe and outfall and restores the adjacent slope.

Justification: Replacement is required to prevent flooding and potential damage to surrounding structures.

Operating Budget Impact: The operating and maintenance funding for this project is included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and construction is scheduled to begin in Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	42,858	342,142	0	0	0	0	0	0	0	0	385,000
Total		42,858	342,142	0	0	0	0	0	0	0	0	385,000

Transportation & Storm Water

Drainage - Storm Drain Pipes

Manhassett Drive Storm Drain System Upgrade / S11005

Council District:	7	**Priority Score:**	43
Community Plan:	College Area	**Priority Category:**	High
Project Status:	Created	**Contact Information:**	Batta, Jamal
Duration:	2011 - 2015		619-533-7482
Improv Type:	Betterment		jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe inlet along Manhassett Drive.

Justification: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the College Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and is anticipated to end in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2013 and is anticipated to end in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
College Area	400127	56,601	3,399	0	0	0	0	0	0	0	0	60,000
Total		56,601	3,399	0	0	0	0	0	0	0	0	60,000

Transportation & Storm Water

Drainage - Storm Drain Pipes

Maryland Street Storm Drain Replacement / S10056

Council District:	2	**Priority Score:**	37
Community Plan:	Uptown	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2011 - 2014		619-533-7482
Improv Type:	Replacement		jbatta@sandiego.gov

Description: This project involves replacement of existing deteriorated corrugated metal pipe within the right of way easement.

Justification: Replacement is required to prevent flooding and potential damage to surrounding structures.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2012. Construction is scheduled to begin and be completed in Fiscal Year 2013.

Summary of Project Changes: Additional funding of $105,000 will be needed to complete this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	29,901	265,099	0	0	0	0	0	0	0	0	295,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	105,000	105,000
Total		29,901	265,099	0	0	0	0	0	0	0	105,000	400,000

Transportation & Storm Water

Drainage - Storm Drain Pipes

Murphy Canyon Road Storm Drain Repair / S01098

Council District:	6	**Priority Score:**	N/A
Community Plan:	Kearny Mesa	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Batta, Jamal
Duration:	2009 - 2015		619-533-7482
Improv Type:	Replacement		jbatta@sandiego.gov

Description: The project provides for the replacement of approximately 1,150 linear feet of 54-inch storm drain pipe. The existing pipe is deteriorated and not functioning as required.

Justification: This project replaces the existing 54-inch deteriorated and failed storm drain pipe. It will eliminate flooding and maintenance clean-up.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and in conformance with the City's General Plan.

Schedule: Design began and was completed in Fiscal Year 2010. Construction began and was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	4,400,084	249,916	0	0	0	0	0	0	0	0	4,650,000
CIP Contributions from General Fund	400265	374,924	347	0	0	0	0	0	0	0	0	375,271
Total		4,775,008	250,263	0	0	0	0	0	0	0	0	5,025,271

Transportation & Storm Water

Drainage - Storm Drain Pipes

Ransom Street/Darwin Way Storm Drain Repairs / S00601

Council District:	8	**Priority Score:**	38
Community Plan:	Otay Mesa - Nestor	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2001 - 2012		619-533-7482
Improv Type:	Replacement		jbatta@sandiego.gov

Description: This project provides for a replacement storm drain pipe at Darwin Way and Ransom Street. Approximately 490 feet of 42-inch and 610 feet of 24-inch corrugated metal pipe will be replaced with reinforced concrete pipe.

Justification: The existing corrugated metal pipe under Darwin Way and Ransom Street is badly corroded and has created sinkholes on Ransom Street. Replacement is needed to prevent flooding of the streets.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa/Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	137,851	82,149	0	0	0	0	0	0	0	0	220,000
Grant Fund - State	600001	770,185	(40,185)	0	0	0	0	0	0	0	0	730,000
TransNet (Prop A 1/2% Sales Tax)	400156	207,000	0	0	0	0	0	0	0	0	0	207,000
Total		1,115,037	41,963	0	0	0	0	0	0	0	0	1,157,000

Transportation & Storm Water

Drainage - Storm Drain Pipes

San Remo Way Storm Drain / S11004

Council District:	2	**Priority Score:**	44
Community Plan:	Peninsula	**Priority Category:**	High
Project Status:	Created	**Contact Information:**	Batta, Jamal
Duration:	2011 - 2014		619-533-7482
Improv Type:	Replacement		jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe along San Remo Way.

Justification: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in 2011 and is anticipated to end in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2013 and is anticipated to end in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Peninsula Urban Comm	400118	9,378	140,622	0	0	0	0	0	0	0	0	150,000
Total		9,378	140,622	0	0	0	0	0	0	0	0	150,000

Transportation & Storm Water

Drainage - Storm Drain Pipes

TV/Evaluation-Storm Drain Corrugated Metal Pipes / S00608

Council District:	Citywide	**Priority Score:**	N/A
Community Plan:	Citywide	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Batta, Jamal
Duration:	2008 - 2010		619-533-7482
Improv Type:	New		jbatta@sandiego.gov

Description: This project televised and evaluated 13 miles of corrugated metal pipe storm drains to identify sites for replacement or realignment.

Justification: This project will identify the sites at high risk to property and other elements for immediate repair/replacement or re-alignment. The resulting product will be an identification of the deficient systems and a ranking to identify the critical drainage projects. Storm drain projects will be initiated based on the ranking and funding availability.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: All televising was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	355,248	0	0	0	0	0	0	0	0	0	355,248
Total		355,248	0	0	0	0	0	0	0	0	0	355,248

Transportation & Storm Water

Drainage - Storm Drain Pipes

Uptown Community Storm Drainage / S10060

Council District:	2, 3	**Priority Score:**	N/A
Community Plan:	Uptown	**Priority Category:**	N/A
Project Status:	Created	**Contact Information:**	Matter, Gene
Duration:	2010 - 2012		858-541-4346
Improv Type:	New		gmatter@sandiego.gov

Description: This project will provide for the installation, reconstruction, and upgrading of street pavement, curbs, gutters, and storm drains at various locations throughout the community. This project also provides for an initial study to specifically identify the required projects.

Justification: This project is needed to provide extensive improvements and increase the drainage capacity in the right-of-way.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: The study, which will identify specific projects, was initiated in Fiscal Year 2010 and was completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Uptown Urban Comm	400121	0	150,000	0	0	0	0	0	0	0	0	150,000
Total		0	150,000	0	0	0	0	0	0	0	0	150,000

Transportation & Storm Water

Flood Control Systems

Fashion Valley Road Restoration / S00610

Council District:	6	**Priority Score:**	N/A
Community Plan:	Mission Valley	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2007 - 2011		619-533-7482
Improv Type:	Replacement		jbatta@sandiego.gov

Description: This project provides for the replacement of the failed corrugated metal pipes under the roadway at the San Diego River Crossing and for the restoration of the roadway.

Justification: The road collapsed on December 30, 2004 due to the failure of six corrugated metal pipes under the roadway. The road is located in the floodplain zone and is, therefore, subject to inundation during heavy flows in the river as a result of high intensity rainfall. The road was repaired and in operation before the end of October 2005. The project is eligible for FHWA reimbursement.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: This project is anticipated to be completed in Fiscal Year 2011.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	1,251,304	375,696	0	0	0	0	0	0	0	0	1,627,000
TransNet (Prop A 1/2% Sales Tax)	400156	249,518	1	0	0	0	0	0	0	0	0	249,519
Total		1,500,822	375,697	0	0	0	0	0	0	0	0	1,876,519

Transportation & Storm Water

Trans - Bicycle Facilities (All Class.)

54th Street/Euclid Avenue Bikeways / S00956

Council District:	3, 4	**Priority Score:**	91
Community Plan:	Southeastern San Diego, College Area	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Martedi Gaetano
Duration:	2008 - 2012		619-533-5410
Improv Type:	New		gmartedi@sandiego.gov

Description: This project provides for the installation of Class II Bike Lanes on 54th Street between Trojan and Euclid Avenues and for Class III Bike Route signage and pavement markings along Euclid Avenue between 54th Street and Market Street.

Justification: This project will close a gap in bicycle routes between the College Area and Southeastern San Diego and its neighborhoods and provide a safer route for bicyclists.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego and College Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2010. Construction is anticipated to be complete in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	79,231	50,769	0	0	0	0	0	0	0	0	130,000
Total		79,231	50,769	0	0	0	0	0	0	0	0	130,000

Transportation & Storm Water

Trans - Bicycle Facilities (All Class.)

Balboa Ave/Tierrasanta Blvd Bikeway / S00957

Council District:	6, 7	**Priority Score:**	91
Community Plan:	Clairemont Mesa, Kearny Mesa, Tierrasanta	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	2006 - 2013		619-533-4654
Improv Type:	New		apalaseyed@sandiego.gov

Description: This project provides for the installation of 13.5 miles of Class II bike lanes on Balboa Avenue from Morena Boulevard to Interstate 15 and on Tierrasanta Boulevard from Interstate 15 to Santo Road, and .7 miles of Class III bike route on Balboa Avenue from Mission Bay Drive to Morena Boulevard.

Justification: This project will facilitate the use of bicycles in the area.

Operating Budget Impact: The operating and maintenance funding for this project is included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa, Kearny Mesa and Tierrasanta Community Plans and is in conformance with City's General Plan.

Schedule: Design and construction began in Fiscal Year 2011 and are anticipated to be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Prop A-(Bikeway)	400158	131,214	118,786	0	0	0	0	0	0	0	0	250,000
Total		131,214	118,786	0	0	0	0	0	0	0	0	250,000

Transportation & Storm Water

Trans - Bicycle Facilities (All Class.)

Bayshore Bikeway / S00944

Council District:	8	**Priority Score:**	51
Community Plan:	Otay Mesa - Nestor	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2001 - 2011		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for constructing a Class I bikeway from the northern end of 13th Street to Main Street at the Interstate 5 interchange at the southeast corner of San Diego Bay.

Justification: This project completes the missing segment of the planned bike path around San Diego Bay from Point Loma to Coronado.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa/Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2008. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2010. Mitigation design began in Fisal Year 2011 and will be completed in Fiscal Year 2012. Mitigation construction will occur in Fiscal Year 2012. Mitigation for this project will be conducted by U.S. Fish and Wildlife Service.

Summary of Project Changes: Total project cost increased by $150,000 for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	293,268	14,260	0	0	0	0	0	0	0	0	307,528
TransNet Extension Congestion Relief Fund	400169	0	0	150,000	0	0	0	0	0	0	0	150,000
TransNet Extension Major Corri	400173	330,792	58,090	0	0	0	0	0	0	0	0	388,882
Total		624,060	72,350	150,000	0	0	0	0	0	0	0	846,410

Transportation & Storm Water

Trans - Bicycle Facilities (All Class.)

Bicycle Master Plan / S00948

Council District:	Citywide	**Priority Score:**	N/A
Community Plan:	Citywide	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Pazargadi, Siavash
Duration:	2003 - 2011		619-533-3757
Improv Type:	New		spazargadi@sandiego.gov

Description: This project updates the current Bicycle Master Plan that was completed in 2002. This update provides for documenting existing conditions and making recommendations for future bicycle facilities. It is an essential reference tool for updating community plans, and for use in reviewing development proposals and street improvement plans.

Justification: To facilitate grant fund applications, a new Master Plan is required to update the existing 2002 Bicycle Master Plan.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: The Request for Proposal was issued in January 2008 and the Master Plan project is expected to be completed in Fiscal Year 2011.

Summary of Project Changes: This project will be completed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	275,023	(23)	0	0	0	0	0	0	0	0	275,000
Total		275,023	(23)	0	0	0	0	0	0	0	0	275,000

Transportation & Storm Water

Trans - Bicycle Facilities (All Class.)

Bicycle Parking at the Border / S00953

Council District:	8	**Priority Score:**	N/A
Community Plan:	San Ysidro	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Pazargadi, Siavash
Duration:	2003 - 2011		619-533-3757
Improv Type:	New		spazargadi@sandiego.gov

Description: This project provides for installation of 180 bike racks at an existing state-owned lot addressing some of the deficiencies in available bicycle parking near the border. This project is a cooperative effort between the City of San Diego, Caltrans, and the Metropolitan Transit Development Board for joint construction of a surface to support the racks. Caltrans is the lead agency for this project.

Justification: A recent count showed that about 2,000 bicycles are crossing the border each day. There are insufficient parking facilities to accommodate the large number of bicycles in the area. This project provides for installation of 180 bike racks at an existing State-owned lot addressing some of the deficiencies in available bicycle parking near the border.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

Schedule: Installation of bicycle racks was completed in Fiscal Year 2007.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Prop A-(Bikeway)	400158	22,988	312	0	0	0	0	0	0	0	0	23,300
Total		22,988	312	0	0	0	0	0	0	0	0	23,300

Transportation & Storm Water

Trans - Bicycle Facilities (All Class.)

Coastal Rail Trail / S00951

Council District:	1	**Priority Score:**	72
Community Plan:	Torrey Pines, University	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	2002 - 2015		619-533-4654
Improv Type:	New		apalaseyed@sandiego.gov

Description: This project provides for identifying the best alignment for a bikeway route of approximately 10 miles between Sorrento Valley/Carmel Valley Rd to the Gilman Drive/I-5 Intersection.

Justification: This project is part of a larger multi-jurisdictional project, which proposes a bikeway along the coast in the cities of Oceanside, Encinitas, Solana Beach, Carlsbad, Del Mar, and San Diego. It is intended to provide regional connectivity for both commuting bicylists and recreational activities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines and University Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering and preparation of environmental document began in Fiscal Year 2012. Design is anticipated to begin in Fiscal Year 2013. Construction is expected to begin in Fiscal Year 2014. This schedule will be revised once funding is identified to complete the project.

Summary of Project Changes: This project has been awarded $489,507 in federal Regional Surface Transportation Program (RSTP) funds and $63,429 in Transportation Development Act (TDA) funds. A City Council action will be processed in Fiscal Year 2012 to accept and appropriate this additional funding to the project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	17,469	0	0	0	0	0	0	0	0	0	17,469
Federal Grant	9600	0	0	0	489,507	0	0	0	0	0	0	489,507
Grant Fund - Federal	600000	696,937	631,013	0	0	0	0	0	0	0	0	1,327,950
Other Grant	9602	0	0	0	63,429	0	0	0	0	0	0	63,429
Prop A-(Bikeway)	400158	81,770	0	0	0	0	0	0	0	0	0	81,770
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	19,925,629	19,925,629
Total		796,175	631,013	0	552,936	0	0	0	0	0	19,925,629	21,905,754

Transportation & Storm Water

Trans - Bicycle Facilities (All Class.)

Congress Street Bicycle Facility / S11037

Council District:	2	**Priority Score:**	N/A
Community Plan:	Old San Diego	**Priority Category:**	N/A
Project Status:	Created	**Contact Information:**	Pazargadi, Siavash
Duration:	2011 - 2011		619-533-3757
Improv Type:	New		spazargadi@sandiego.gov

Description: This project will install a bicycle facility on Congress Street from Ampudia Street to Taylor Street.

Justification: This project will provide for improved safety for bicyclists.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the with the Old San Diego Community Plan and and is in conformance with the City's General Plan. This study is also consistent with the Bicycle Master Plan which was adopted by Council Resolution R-296581.

Schedule: Design was completed in Fiscal Year 2011. Construction began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Old San Diego - Urban Comm	400131	7,727	42,273	0	0	0	0	0	0	0	0	50,000
Total		7,727	42,273	0	0	0	0	0	0	0	0	50,000

Transportation & Storm Water

Trans - Bicycle Facilities (All Class.)

Congress Street-San Diego Avenue Bicycle Facility / S11038

Council District:	2	**Priority Score:**	N/A
Community Plan:	Old San Diego	**Priority Category:**	N/A
Project Status:	Created	**Contact Information:**	Lundquist, James
Duration:	2011 - 2011		619-533-3045
Improv Type:	New		jlundquist@sandiego.gov

Description: This project will install a bicycle facility on Congress Street from Ampudia Street to Washington Street.

Justification: This project will provide for improved safety for bicyclists.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Old San Diego Community Plan and is in conformance with the City's Geneal Plan. This study is also consistent with the Bicycle Master Plan which was adopted by Council Resolution R-296581.

Schedule: Design was completed in Fiscal Year 2011. Construction began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Uptown Urban Comm	400121	4,242	45,758	0	0	0	0	0	0	0	0	50,000
Total		4,242	45,758	0	0	0	0	0	0	0	0	50,000

Transportation & Storm Water

Trans - Bicycle Facilities (All Class.)

Darkwood Canyon Connector Study / S00736

Council District:	1	**Priority Score:**	N/A
Community Plan:	Rancho Penasquitos	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Pazargadi, Siavash
Duration:	2005 - 2011		619-533-3757
Improv Type:	New		spazargadi@sandiego.gov

Description: The project provides for a feasibility study for a bike lane connection between the State Route 56 Bike Path and Park Run Road and is a part of the State Route 56 Corridor Study.

Justification: Bicyclists would otherwise only be able to access the bikepath from the adjacent freeway interchanges of Black Mountain Road or Camino Ruiz. Providing this direct connection would reduce the out-of-direction travel for accessing the bikepath and would also positively influence the potential usage by bicyclists.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: The project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Project was completed in Fiscal Year 2010.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Prop A-(Bikeway)	400158	41,106	8,894	0	0	0	0	0	0	0	0	50,000
Total		41,106	8,894	0	0	0	0	0	0	0	0	50,000

Transportation & Storm Water

Trans - Bicycle Facilities (All Class.)

El Camino Real/State Route 56 Bike Path Connector / S00981

Council District:	1	**Priority Score:**	32
Community Plan:	Carmel Valley	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Nassar, Mark
Duration:	2009 - 2012		619-533-3172
Improv Type:	Betterment		mnassar@sandiego.gov

Description: This project will provide a pervious pavement bike path connector and a driveway apron on the east side of El Camino Real in order to provide access to the State Route 56 Bike Path.

Justification: This project is required in order to provide a safe method of bicycle access from street to trail.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (See project T-4) and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2012, contingent upon rate of development in the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	57,478	210,022	0	0	0	0	0	0	0	0	267,500
Total		57,478	210,022	0	0	0	0	0	0	0	0	267,500

Transportation & Storm Water

Trans - Bicycle Facilities (All Class.)

Friars Road/Pacific Highway Bicycle Path / S00947

Council District:	6	**Priority Score:**	76
Community Plan:	Mission Valley, Linda Vista	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Lundquist, James
Duration:	2001 - 2012		619-533-3045
Improv Type:	New		jlundquist@sandiego.gov

Description: This project provides for designing and constructing a Class I bike path connecting Friars Road to Pacific Highway.

Justification: This project will provide shortcut access between the one-way Class II east-bound bike paths on Friars Road to a one-way Class II bike path northbound on the Pacific Highway bridge.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Linda Vista and Mission Valley Community Plans and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2007. This project has been abandoned due to environmental and financial constraints.

Summary of Project Changes: This project has been abandoned and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	80,000	0	0	0	0	0	0	0	0	0	80,000
Total		80,000	0	0	0	0	0	0	0	0	0	80,000

Transportation & Storm Water

Trans - Bicycle Facilities (All Class.)

Interstate 5 Underpass - Bikeway/Ped Connector / S00982

Council District:	1	**Priority Score:**	66
Community Plan:	Carmel Valley	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Pazargadi, Siavash
Duration:	2009 - 2012		619-533-3757
Improv Type:	New		spazargadi@sandiego.gov

Description: This project will provide the (missing) link between two existing bike/pedestrian paths: the regional bike connection that runs parallel to State Route 56 corridor, and the Sorrento Valley Road multi-use bike/pedestrian path, and will pass under Interstate 5, just south of the Carmel Mountain Road interchange.

Justification: Currently cyclists and pedestrians must use the shoulders of Carmel Valley Road to access the west side of I-5. High traffic volumes coupled with commercial driveways and freeway ramps make it difficult for pedestrians and cyclists to travel from one side of the freeway to the other.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project T-5) and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011. Construction will be scheduled contingent upon timing/availability of funding. It is anticipated that State and federal grant funding will be made available for this project.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	0	535,000	0	0	0	0	0	0	0	0	535,000
Federal Grant	9600	0	0	0	0	0	0	0	1,116,010	0	0	1,116,010
Total		0	535,000	0	0	0	0	0	1,116,010	0	0	1,651,010

Transportation & Storm Water

Trans - Bicycle Facilities (All Class.)

Kearny Villa Road Bike Lane Improvements / S00961

Council District:	6	**Priority Score:**	91
Community Plan:	Kearny Mesa	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Martedi Gaetano
Duration:	2008 - 2014		619-533-5410
Improv Type:	New		gmartedi@sandiego.gov

Description: This project provides for the resurfacing and repair of damaged bicycle lanes on Kearny Villa Road between Miramar Way and State Route 163.

Justification: The deteriorating asphalt in the bicycle lane causes bicyclists to ride close to the main travel lanes, where there are high volumes of high-speed traffic. This project will replace the existing bicycle lane with new asphalt and provide a safer route of travel for bicyclists.

Operating Budget Impact: The operating and maintenance funding for this project is included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2011 and will be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	201,717	98,283	0	0	0	0	0	0	0	0	300,000
Total		201,717	98,283	0	0	0	0	0	0	0	0	300,000

Transportation & Storm Water

Trans - Bicycle Facilities (All Class.)

Kearny Villa Road Bike Path Study / S00966

Council District:	6	**Priority Score:**	N/A
Community Plan:	Kearny Mesa	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Pazargadi, Siavash
Duration:	2008 - 2011		619-533-3757
Improv Type:	New		spazargadi@sandiego.gov

Description: This project will provide for a feasibility study focusing on a long term solution to provide an alternative parallel facility to the existing bicycle lane on Kearny Villa Road, including possible operational improvements at the interchanges at State Route 163.

Justification: This project's goal is to increase bicycling as a viable commuting or recreational option.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The study began in Fiscal Year 2010 and will continue through Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	61,802	38,198	0	0	0	0	0	0	0	0	100,000
Total		61,802	38,198	0	0	0	0	0	0	0	0	100,000

Transportation & Storm Water

Trans - Bicycle Facilities (All Class.)

Minor Bike Facilities / AIA00001

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Pazargadi, Siavash
Duration:	2010 - 2020		619-533-3757
Improv Type:	New		spazargadi@sandiego.gov

Description: This annual allocation provides for the installation of signage, loop detection, and pavement markings for Class II bike lanes or Class III bike routes at various locations throughout the City on an as-needed basis.

Justification: This project will provide a funding source for small, low-cost bicycle projects.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: TransNet funding for this project has been allocated through Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet Extension Congestion Relief Fund	400169	0	113,002	15,000	0	15,000	15,000	15,000	0	0	0	173,002
TransNet ARRA Exchange Fund	400677	0	275,000	0	0	0	0	0	0	0	0	275,000
Total		0	388,002	15,000	0	15,000	15,000	15,000	0	0	0	448,002

Transportation & Storm Water

Trans - Bicycle Facilities (All Class.)

Mission Trails Regional Park/Mission Bay Bike Path / S00734

Council District:	6	**Priority Score:**	69
Community Plan:	Navajo, Mission Valley	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Pazargadi, Siavash
Duration:	2000 - 2011		619-533-3757
Improv Type:	New		spazargadi@sandiego.gov

Description: This project provides for various bikeway projects along the San Diego River Bike Path between Mission Trails and Mission Bay in the Mission Valley Community.

Justification: This project will provide various, as-needed bikeways for bicyclists and pedestrians in the Mission Valley and Navajo communities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley and Navajo Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering is scheduled to be complete in Fiscal Year 2011. The project schedule and cost estimate for design and construction will be established once the scope of work is approved.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	30,160	130,300	0	0	0	0	0	0	0	0	160,460
Capital Outlay-Sales Tax	400000	391	29,609	0	0	0	0	0	0	0	0	30,000
Gas Tax Fund	200117	11,040	0	0	0	0	0	0	0	0	0	11,040
Total		41,590	159,910	0	0	0	0	0	0	0	0	201,500

Transportation & Storm Water

Trans - Bicycle Facilities (All Class.)

Ocean Beach/Hotel Circle Bicycle Path / S00949

Council District:	2, 6	**Priority Score:**	59
Community Plan:	Ocean Beach, Mission Valley	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Handal, Mike
Duration:	2002 - 2013		619-533-7588
Improv Type:	New		mhandal@sandiego.gov

Description: This project provides for a Class I bike path to connect the existing Ocean Beach bike path (at its easterly end) to Hotel Circle North, along the south side of the San Diego River.

Justification: This bike path is needed as a critical connection for bicyclists in this area in accordance with the Mission Valley Community Plan.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley and Ocean Beach Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2006. Construction began in Fiscal Year 2008 and was completed in Fiscal Year 2010. The landscape maintenance phase was scheduled to be completed in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	150,000	0	0	0	0	0	0	0	0	0	150,000
Grant Fund - State	600001	1,993,393	6,607	0	0	0	0	0	0	0	0	2,000,000
TransNet (Prop A 1/2% Sales Tax)	400156	152,790	47,210	0	0	0	0	0	0	0	0	200,000
Prop A-(Bikeway)	400158	150,000	0	0	0	0	0	0	0	0	0	150,000
Gas Tax Fund	200117	150,000	0	0	0	0	0	0	0	0	0	150,000
TransNet Extension Congestion Relief Fund	400169	447,382	21,502	0	0	0	0	0	0	0	0	468,884
Total		3,043,564	75,320	0	0	0	0	0	0	0	0	3,118,884

Transportation & Storm Water

Trans - Bicycle Facilities (All Class.)

Pacific Highway Bicycle Route / S11036

Council District:	2	**Priority Score:**	N/A
Community Plan:	Midway - Pacific Highway	**Priority Category:**	N/A
Project Status:	Created	**Contact Information:**	Pazargadi, Siavash
Duration:	2011 - 2011		619-533-3757
Improv Type:	New		spazargadi@sandiego.gov

Description: This project will install a bicycle route from Pacific Highway to Enterprise Street to Barnet Avenue.

Justification: This project will provide for improved safety for bicycles.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with wthe Midway-Pacific Highway Community Plan and is in conformance with the City's General Plan. This study is also consistent with the Bicycle Master Plan which was adopted by Council Resolution R-296581.

Schedule: This project was completed in Fiscal Year 2011.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Old San Diego - Urban Comm	400131	7,594	2,406	0	0	0	0	0	0	0	0	10,000
Total		7,594	2,406	0	0	0	0	0	0	0	0	10,000

Transportation & Storm Water

Trans - Bicycle Facilities (All Class.)

Park Blvd Bicycle Facility / S11035

Council District:	2, 3, 7	**Priority Score:**	N/A
Community Plan:	Greater North Park, College Community, Kensington - Talmadge (Mid-City), Normal Heights (Mid-City)	**Priority Category:**	N/A
Project Status:	Created	**Contact Information:**	Pazargadi, Siavash
Duration:	2011 - 2011		619-533-3757
Improv Type:	New		spazargadi@sandiego.gov

Description: This project will install a bicycle facility on Park Boulevard, Adams Ave/Monroe Ave/El Cajon Blvd between Interstate 5 and La Mesa City limits.

Justification: This project provides for improved safety for bicycles. This study is consistent with the Bicycle Master Plan which was adopted by City Council Resolution R-296581.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2011. Construction began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Uptown Urban Comm	400121	39,091	35,909	0	0	0	0	0	0	0	0	75,000
Total		39,091	35,909	0	0	0	0	0	0	0	0	75,000

Transportation & Storm Water

Trans - Bicycle Facilities (All Class.)

Pedestrian Master Plan / S00737

Council District:	Citywide	**Priority Score:**	N/A
Community Plan:	Citywide	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Gardiner, Maureen
Duration:	2007 - 2013		619-236-7065
Improv Type:	New		mgardiner@sandiego.gov

Description: This project provides for the development of a comprehensive Pedestrian Master Plan to guide the way the City plans and implements pedestrian improvement projects to address safety, accessibility, connectivity, and walkability. The plan will identify and prioritize pedestrian improvement projects based on technical analysis and community input.

Justification: The plan will identify the City's pedestrian needs list, improve the City's ability to implement pedestrian projects using its limited resources as effectively as possible, and improve the City's position to receive grant funding to construct such projects.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Earlier phases of the project have been completed. Phase III began in Fiscal Year 2007 and will be completed in Fiscal Year 2012. Phase IV began in Fiscal Year 2011 and will be completed in Fiscal Year 2014. Subsequent phases will be scheduled as funding becomes available.

Summary of Project Changes: Grant funding for this project may become available in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	288,878	52,557	0	0	0	0	0	0	0	0	341,435
Other Grant	9602	0	0	0	130,000	0	0	0	0	0	0	130,000
Total		288,878	52,557	0	130,000	0	0	0	0	0	0	471,435

Transportation & Storm Water

Trans - Bicycle Facilities (All Class.)

Poway Road Bicycle Path - Class I / S00943

Council District:	5	**Priority Score:**	56
Community Plan:	Sabre Springs	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	1997 - 2014		619-533-5120
Improv Type:	Widening		bjohnson@sandiego.gov

Description: This project provides for the construction of a Class I bicycle path (combined pedestrian and bicycle travel) easterly along the south side of Poway Road from the I-15/Poway Road interchange to Sabre Springs Parkway, approximately 1,950 feet in length. This project replaces the existing Class II bikeway located within the shoulder of Poway Road.

Justification: The Sabre Springs Community Plan encourges the development of a system of bikeways within the community, tying into the regional bicycle network.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Sabre Springs Community Plan and is in conformance with the City's General Plan.

Schedule: The Environmental Process began in Fiscal Year 2008 and was completed in Fiscal Year 2011. Design began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2012 and will be completed in Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Prop A-(Bikeway)	400158	94,160	405,840	0	0	0	0	0	0	0	0	500,000
Sabre Springs-FBA	400082	381,906	718,094	0	0	0	0	0	0	0	0	1,100,000
Total		476,066	1,123,934	0	0	0	0	0	0	0	0	1,600,000

Transportation & Storm Water

Trans - Bicycle Facilities (All Class.)

Rancho Bernardo Bikeway / S00962

Council District:	5	**Priority Score:**	74
Community Plan:	Rancho Bernardo	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Martedi Gaetano
Duration:	2007 - 2012		619-533-5410
Improv Type:	New		gmartedi@sandiego.gov

Description: This project provides for the installation of three miles of Class II bike lanes on West Bernardo Drive from Rancho Bernardo Road to Aguamiel Road and on Bernardo Center Drive from West Bernardo Drive to Rancho Bernardo Road.

Justification: This project completes gaps in the Rancho Bernardo community bicycle network, and connects to regional bicycle facilities. It also improves bicycle access to a number of community facilities, including a transit center, library, and schools.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: It is anticipated that this project will be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Prop A-(Bikeway)	400158	86,363	163,637	0	0	0	0	0	0	0	0	250,000
Total		86,363	163,637	0	0	0	0	0	0	0	0	250,000

Transportation & Storm Water

Trans - Bicycle Facilities (All Class.)

Rose Creek Bikeway / S00946

Council District:	2, 6	**Priority Score:**	N/A
Community Plan:	Mission Bay Park, Pacific Beach	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2001 - 2014		619-533-7482
Improv Type:	New		jbatta@sandiego.gov

Description: This project provides for design and construction of a pedestrian/bicycle bridge across Rose Creek and a paved Class I bike path to connect the westerly end of the new bridge to Pacific Beach Drive.

Justification: This project will close a gap in the existing network of bike paths and lanes in Mission Bay Park. The project will allow pedestrians and bicyclists to circumvent a much longer existing route along Grand Avenue.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project implements the Pacific Beach Community Plan and the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2010. Construction began in Fiscal Year 2011 and is scheduled to be competed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	150,000	0	0	0	0	0	0	0	0	0	150,000
Grant Fund - State	600001	498,487	1,513	0	0	0	0	0	0	0	0	500,000
TransNet (Prop A 1/2% Sales Tax)	400156	141,957	8,043	0	0	0	0	0	0	0	0	150,000
Prop A-(Bikeway)	400158	1,000,000	0	0	0	0	0	0	0	0	0	1,000,000
TransNet ARRA Exchange Fund	400677	3,179,489	1,820,511	0	0	0	0	0	0	0	0	5,000,000
Total		4,969,932	1,830,068	0	0	0	0	0	0	0	0	6,800,000

Transportation & Storm Water

Trans - Bicycle Facilities (All Class.)

Ruffin Road/Murphy Canyon Road Bikeway Project / S00959

Council District:	6	**Priority Score:**	91
Community Plan:	Kearny Mesa	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Martedi Gaetano
Duration:	2008 - 2014		619-533-5410
Improv Type:	New		gmartedi@sandiego.gov

Description: This proposed project will install 3.25 miles of Class II Bikeways from Kearny Villa Road to Murphy Canyon Road and upgrade the existing Class III facility on Murphy Canyon Road between Aero Drive to city limits that will connect to Murphy Canyon Road Bike Path.

Justification: This project will provide north and south connectivity to other bikeways within the city and will provide a safer route of travel for bicyclists.

Operating Budget Impact: The operating and maintenance funding for this project is included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan. This Study is consistent with the Bicycle Master Plan, which was passed by Council Resolution R-296581.

Schedule: Design began in Fiscal Year 2010. Construction is scheduled to begin and be completed in Fiscal Year 2011.

Summary of Project Changes: This project will be completed and closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	100,394	45,806	0	0	0	0	0	0	0	0	146,200
Total		100,394	45,806	0	0	0	0	0	0	0	0	146,200

Transportation & Storm Water

Trans - Bicycle Facilities (All Class.)

Safety in Traffic Education STEP Program / S00964

Council District:	Citywide	**Priority Score:**	N/A
Community Plan:	Citywide	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Pazargadi, Siavash
Duration:	2009 - 2011		619-533-3757
Improv Type:	New		spazargadi@sandiego.gov

Description: This project provides for development of a public education campaign to promote safe use of streets by motorists, pedestrians, and bicyclists.

Justification: This project will result in a guide for a multi-media ad campaign to raise public awareness of the interactions of motorists, pedestrians, and bicyclists on City streets. Various aspects of the public education campaign will target specific elements of the traveling public. Additional funding will be required for campaign implementation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: This project was implemented in Fiscal Year 2009 and will continue through Fiscal Year 2014, pending award of additional grant funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	207,006	(7,006)	0	0	0	0	0	0	0	0	200,000
Prop A-(Bikeway)	400158	20,000	0	0	0	0	0	0	0	0	0	20,000
Total		227,006	(7,006)	0	0	0	0	0	0	0	0	220,000

Transportation & Storm Water

Trans - Bicycle Facilities (All Class.)

San Diego River Bicycle Path / S00945

Council District:	6, 7	**Priority Score:**	N/A
Community Plan:	Mission Valley, Navajo	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Pazargadi, Siavash
Duration:	2000 - 2011		619-533-3757
Improv Type:	New		spazargadi@sandiego.gov

Description: This project provides for constructing 0.2 mile of Class I bikeway from Avenida del Rio easterly to the existing San Diego River Bike Path at Hazard Center Drive.

Justification: This project will provide for a link to the San Diego River Bike Path.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley and Navajo Community Plans, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and is now complete. Construction began in Fiscal Year 2002 and was completed in Fiscal Year 2004. Landscape maintenance began in Fiscal Year 2004 and continued through Fiscal Year 2006.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	147,080	0	0	0	0	0	0	0	0	0	147,080
TransNet (Prop A 1/2% Sales Tax)	400156	30,769	3,490	0	0	0	0	0	0	0	0	34,259
Prop A-(Bikeway)	400158	37,000	0	0	0	0	0	0	0	0	0	37,000
Gas Tax Fund	200117	41,000	0	0	0	0	0	0	0	0	0	41,000
Total		255,849	3,490	0	0	0	0	0	0	0	0	259,339

Transportation & Storm Water

Trans - Bicycle Facilities (All Class.)

San Diego River Multi-Use Path / S00958

Council District:	6	**Priority Score:**	56
Community Plan:	Mission Valley	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Giandoni, Mark
Duration:	2006 - 2012		619-533-4618
Improv Type:	New		mgiandoni@sandiego.com

Description: This project provides for a multi-use pedestrian and bicycle path under State Route 163 from Hazard Center Drive to Fashion Valley Mall on the north side of the San Diego River. The project includes a paved bicycle and pedestrian path, grading, fill, striping, signage, bollards, and lighting for the path including the State Route 163 undercrossing.

Justification: This project is part of the Bicycle Master Plan to guide the development and the creation of a firm foundation for a bicycle-friendly environment to serve bicyclists and pedestrians throughout the City. These improvements will benefit the community by increasing the mobility and safety through the enhancement of the bicycle path environment.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Commmunity Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering and planning began in Fiscal Year 2006 and was completed in Fiscal Year 2008. The environmental review process began in Fiscal Year 2009 and was completed in Fiscal Year 2011. Design began in Fiscal Year 2008 and was completed in Fiscal Year 2011. Construction is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	0	100,000	0	0	0	0	0	0	0	0	100,000
Prop A-(Bikeway)	400158	180,000	0	0	0	0	0	0	0	0	0	180,000
TransNet Extension Congestion Relief Fund	400169	484,026	975,974	0	0	0	0	0	0	0	0	1,460,000
Total		664,026	1,075,974	0	0	0	0	0	0	0	0	1,740,000

Transportation & Storm Water

Trans - Bicycle Facilities (All Class.)

San Diego River Multi-use Path / S00929

Council District:	6, 7	**Priority Score:**	N/A
Community Plan:	Mission Valley, Navajo	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Pazargadi, Siavash
Duration:	2008 - 2011		619-533-3575
Improv Type:	New		spazargadi@sandiego.gov

Description: This project provides for various bikeway projects along the San Diego River Bike Path between Mission Trails Park and Mission Bay.

Justification: This project will provide an alternate to Old Town, Ocean Beach, Friars Road and Mission Gorge Road for bicyclists and pedestrians along the San Diego River and Navajo Community Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley and Navajo Community Plans and is in conformance with the City's General Plan.

Schedule: This project has been cancelled and will be closed by the end of the fiscal year. Project funding will be returned to the fund for reallocation.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	74,947	53	0	0	0	0	0	0	0	0	75,000
Total		74,947	53	0	0	0	0	0	0	0	0	75,000

Transportation & Storm Water

Trans - Bicycle Facilities (All Class.)

State Route 15 Bikeway Study / S00731

Council District:	3	**Priority Score:**	36
Community Plan:	City Heights (Mid-City)	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Giandoni, Mark
Duration:	1995 - 2015		619-533-4618
Improv Type:	New		mgiandoni@sandiego.gov

Description: This project provides for the construction of a Class II and Class III bikeway along State Route 15 from Landis Street to Adams Avenue.

Justification: This project provides the needed bikeway/bike path parallel with State Route 15 from Landis Street to Adams Avenue.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project implements the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2010. Construction began in Fiscal Year 2011 and will be completed in Fiscal Year 2012.

Summary of Project Changes: No change to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	697,443	328,026	0	0	0	0	0	0	0	0	1,025,469
Grant Fund - State	600001	93,668	39,269	0	0	0	0	0	0	0	0	132,937
Historical Fund	X999	575,119	0	0	0	0	0	0	0	0	0	575,119
Prop A-(Bikeway)	400158	268,750	0	0	0	0	0	0	0	0	0	268,750
TransNet Extension Congestion Relief Fund	400169	388,123	61,877	0	0	55,000	0	0	0	0	0	505,000
Total		2,023,102	429,172	0	0	55,000	0	0	0	0	0	2,507,275

Transportation & Storm Water

Trans - Bicycle Facilities (All Class.)

State Route 56 Bike Interchanges / S00955

Council District:	1	**Priority Score:**	90
Community Plan:	Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, Rancho Penasquitos	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Pazargadi, Siavash
Duration:	2006 - 2014		619-533-3757
Improv Type:	New		spazargadi@sandiego.gov

Description: This project will provide for a bicycle path interchange and community connection points at Black Mountain Road, Camino Del Sur, Rancho Del Sol Way, and Torrey Meadows Drive along State Route 56.

Justification: Bicyclists and pedestrians traveling the SR-56 bicycle path and needing to cross through the interchange areas have to contend with high volumes of conflicting vehicular traffic. This project will expedite the movements along the bicycle path through and connecting to the interchange areas.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, and Torrey Highlands Subarea Plans and the Rancho Penasquitos Community Plan, and is in conformance with the City's General Plan.

Schedule: The project study report began in Fiscal Year 2006 and was completed in Fiscal Year 2008. Design and construction for SR-56 / Black Mountain Road began in Fiscal Year 2010 and are scheduled to be completed in Fiscal Year 2012. Future projects are dependent on financial resources.

Summary of Project Changes: It is anticipated that $368,492 in FBA funding will be available for this project in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	0	0	0	0	0	605,168	0	0	0	0	605,168
Del Mar Mesa FBA	400089	0	0	0	72,592	0	0	0	0	0	0	72,592
Pacific Highlands Ranch FBA	400090	0	0	0	0	0	0	0	530,400	0	0	530,400
Prop A-(Bikeway)	400158	234,332	1,115,668	0	0	0	0	0	0	0	0	1,350,000
Rancho Penasquitos FBA	400083	1,506	1,748,494	0	0	0	0	0	0	0	0	1,750,000
Torrey Highlands	400094	0	0	0	295,900	0	0	0	0	0	0	295,900
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	6,822,940	6,822,940
Total		235,839	2,864,161	0	368,492	0	605,168	0	530,400	0	6,822,940	11,427,000

Transportation & Storm Water

Trans - Bicycle Facilities (All Class.)

TDA - Bicycle Rings and Racks / S00968

Council District:	Citywide	**Priority Score:**	N/A
Community Plan:	Citywide	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Radovanovic, Marko
Duration:	2008 - 2011		619-533-3195
Improv Type:	New		mradovanovic@sandiego.gov

Description: This project will install bike rings and racks citywide and will promote bicyclist safety.

Justification: The project encourages bicycling as a viable communting or recreational option.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Installation of bike rings and racks began in Fiscal Year 2010 and was completed in Fiscal Year 2011.

Summary of Project Changes: Project is completed and will be closed this fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	24,999	25,001	0	0	0	0	0	0	0	0	50,000
Total		24,999	25,001	0	0	0	0	0	0	0	0	50,000

Transportation & Storm Water

Trans - Bicycle Facilities (All Class.)

TDA - India Street Improvement Study / S00967

Council District:	2	**Priority Score:**	N/A
Community Plan:	Uptown	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Pazargadi, Siavash
Duration:	2008 - 2012		619-533-3757
Improv Type:	New		spazargadi@sandiego.gov

Description: This project provides for a feasiblity study and preliminary and environmental impact evaluation for providing improved bicycle access on India Street between Laurel Street and Washington Street.

Justification: This project is needed to determine the required modification to a roadway that has heavy bicyle use, heavy auto use, and poor visibility through a lengthy freeway underpass.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: The study began in Fiscal Year 2010 and will continue in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	50,522	(522)	0	0	0	0	0	0	0	0	50,000
Total		50,522	(522)	0	0	0	0	0	0	0	0	50,000

Transportation & Storm Water

Trans - Bicycle Facilities (All Class.)

Taylor Street - Bikeway / S00965

Council District:	2	**Priority Score:**	56
Community Plan:	Old San Diego	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Lundquist, James
Duration:	2007 - 2012		619-533-3045
Improv Type:	New		jlundquist@sandiego.gov

Description: This project provides for the replacement of a bicycle lane on Taylor Street between Presidio Drive and Hotel Circle South, adjacent to Presidio Park.

Justification: Erosion has caused the cliffside at this location to destabilize. Temporary barriers are in place to prevent additional rockslide onto Taylor Street; however, these barriers have eliminated the bicycle lane. This project will re-establish the bike lane.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Old San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Construction schedule and funding were determined upon transfer to the Engineering & Capital Projects Department in Fiscal Year 2011 and will be incorporated in the cliff stabilization project.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	19,092	230,908	0	0	0	0	0	0	0	0	250,000
Total		19,092	230,908	0	0	0	0	0	0	0	0	250,000

Transportation & Storm Water

Trans - Bicycle Facilities (All Class.)

University Ave/Alabama Bike & Ped Safety Imp / S00960

Council District:	3	**Priority Score:**	56
Community Plan:	Greater North Park	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2007 - 2014		619-533-7482
Improv Type:	Betterment		jbatta@sandiego.gov

Description: This project provides for the restriping of University Avenue from east of Florida Street to the west side of Mississippi Street, including the two intersections of University Avenue at Alabama Street to provide a center refuge median and wider travel lanes to improve bicycle and pedestrian safety. This project will provide for the removal of parking on both sides of the street and eliminate left turns in and out of both intersections of University Avenue and Alabama Street.

Justification: Te project will provide a center refuge median and wider travel lanes to improve bicycle and pedestrian safety.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: It is anticipated that grant funding will become available for this project in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	130,898	(10,898)	0	0	0	0	0	0	0	0	120,000
Other Grant	9602	0	0	0	630,000	0	0	0	0	0	0	630,000
Total		130,898	(10,898)	0	630,000	0	0	0	0	0	0	750,000

Transportation & Storm Water

Trans - Bicycle Facilities (All Class.)

Villa La Jolla Drive Bicycle Route / S10014

Council District:	1	**Priority Score:**	N/A
Community Plan:	University	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Lundquist, James
Duration:	2010 - 2020		619-533-3045
Improv Type:	New		jlundquist@sandiego.gov

Description: This project provides for the construction of one mile of Class III bicycle route on Villa La Jolla Drive from Nobel Drive to Gilman Drive.

Justification: The project will facilitate bicycle usage in the community, while conforming with the Bicycle Master Plan.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the Ctiy's General Plan.

Schedule: Design and construction began in Fiscal Year 2010 and were completed in Fiscal Year 2011.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	16,172	(6,172)	0	0	0	0	0	0	0	0	10,000
Total		16,172	(6,172)	0	0	0	0	0	0	0	0	10,000

Transportation & Storm Water

Trans - Bicycle Facilities (All Class.)

Vista Sorrento Parkway Bike Lanes / S01097

Council District:	1, 5	**Priority Score:**	N/A
Community Plan:	Mira Mesa, Torrey Pines	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Johnson, Brad
Duration:	2002 - 2011		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for the construction of bike lanes on Vista Sorrento Parkway between Sorrento Valley Boulevard and Lusk Boulevard by widening the existing roadway.

Justification: Bicyclists along this section of Vista Sorrento Parkway currently must contend with heavy volumes and high speeds from vehicular traffic in common lanes. The proposed bike lanes will provide a separate venue for bicyclists to use, which is in accordance with the Torrey Pines and Mira Mesa Community Plans.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines and Mira Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: Construction was completed in Fiscal Year 2010.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	98,079	109,421	0	0	0	0	0	0	0	0	207,500
Mira Mesa - FBA	400085	394,978	5,022	0	0	0	0	0	0	0	0	400,000
Total		493,057	114,443	0	0	0	0	0	0	0	0	607,500

Transportation & Storm Water

Trans - Bridge - Pedestrian

Camino Del Norte Sidewalk / S11047

Council District:	6	**Priority Score:**	N/A
Community Plan:	Rancho Bernardo	**Priority Category:**	N/A
Project Status:	Created	**Contact Information:**	Fuentes, Julio
Duration:	2011 - 2014		619-533-3092
Improv Type:	Betterment		jfuentes@sandiego.gov

Description: This project provides a new sidewalk on the north side of Camino del Norte from I-15 of ramp to Paseo Montanoso.

Justification: This project provides access for pedestrians. This project was completed by Caltrans as part of a major freeway improvement project.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community plan and in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2011.

Summary of Project Changes: The funds allocated for this project will be used to complete other needed projects within the Rancho Bernardo community. This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Rancho Bernardo-Fac Dev Fund	400099	0	100,000	0	0	0	0	0	0	0	0	100,000
Total		0	100,000	0	0	0	0	0	0	0	0	100,000

Transportation & Storm Water

Trans - Bridge - Pedestrian

Pedestrian Bridge - Ted Williams Parkway / S00938

Council District:	5	**Priority Score:**	N/A
Community Plan:	Carmel Mountain Ranch	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Palaseyed, Abi
Duration:	2003 - 2011		619-533-4654
Improv Type:	New		apalaseyed@sandiego.gov

Description: This project provides for construction of a pedestrian bridge along Shoal Creek Drive to facilitate crossing Ted Williams Parkway. This phase of the project includes design and environmental studies.

Justification: The intersection is in close proximity to Shoal Creek Elementary School and has a high volume of children crossing Ted Williams Parkway. This project will increase pedestrian safety and was requested by City Council and the community.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Carmel Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design and preparation of environmental documents began in Fiscal Year 2008. Construction began in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Infrastructure Improvement - CD 5	400685	6,982	1,165	0	0	0	0	0	0	0	0	8,147
Infrastructure Imp Fund	400184	16,853	0	0	0	0	0	0	0	0	0	16,853
Total		23,835	1,165	0	0	0	0	0	0	0	0	25,000

Transportation & Storm Water

Trans - Bridge - Pedestrian

Ted Williams Pkwy Bridge/Shoal Creek Dr / S00941

Council District:	5	**Priority Score:**	23
Community Plan:	Carmel Mountain Ranch	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	2008 - 2012		619-533-4654
Improv Type:	New		apalaseyed@sandiego.gov

Description: This project provides for construction of a pedestrian bridge along Shoal Creek Drive to facilitate crossing Ted Williams Parkway. This phase of the project includes design and environmental studies.

Justification: The intersection is in close proximity to Shoal Creek Elementary School and has a high volume of children crossing Ted Williams Parkway. This project will increase pedestrian safety and was requested by City Council and the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design and preparation of environmental documents began in Fiscal Year 2008 and were completed in Fiscal Year 2010. Construction will begin and be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	376,914	(44,809)	0	0	0	0	0	0	0	0	332,104
TransNet (Prop A 1/2% Sales Tax)	400156	123,590	(11,315)	0	0	0	0	0	0	0	0	112,275
TransNet ARRA Exchange Fund	400677	271,491	2,228,509	0	0	0	0	0	0	0	0	2,500,000
Total		771,994	2,172,385	0	0	0	0	0	0	0	0	2,944,380

Transportation & Storm Water

Trans - Bridge - Vehicular

Bridge Preventative Maintainence Program / S00940

Council District:	Citywide	**Priority Score:**	N/A
Community Plan:	Citywide	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Kuzminsky, Larry
Duration:	2007 - 2012		619-533-3065
Improv Type:	Betterment		lkuzminsky@sandiego.gov

Description: This project provides for the development of bridge preventive maintenance assessments. It will provide an evaluation of 318 existing vehicular bridges, analyze current industry practices, and determine the cost benefits of program implementation.

Justification: Bridges identified in this assessment will be considered for participation in a future preventive maintenance construction contract. This will minimize structural deficiencies and extend bridge existance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: The program began in Fiscal Year 2007 and will continue through Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	28,905	0	0	0	0	0	0	0	0	0	28,905
Grant Fund - State	600001	158,931	64,164	0	0	0	0	0	0	0	0	223,095
Total		187,836	64,164	0	0	0	0	0	0	0	0	252,000

Transportation & Storm Water

Trans - Bridge - Vehicular

Carroll Canyon Road/Sorrento Valley Road - Dist 1 / S00841

Council District:	1, 5	**Priority Score:**	73
Community Plan:	Mira Mesa, Torrey Pines	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	1988 - 2016		619-533-4654
Improv Type:	New		apalaseyed@sandiego.gov

Description: This project provides for a modified four-lane collector street from Sorrento Valley Road, under Interstate 805 to Scranton Road as part of a joint project with Caltrans. Carroll Canyon Road will include Class II bike lanes and direct access ramps onto I-805 from Carroll Canyon Road to the I-5 interchange.

Justification: Canyon Road extension project is necessary in accordance with the community plan and the average daily trip forecast is 25,000 vehicles per day. Currently, there is no roadway and the traffic travels on Mira Mesa Boulevard which is over capacity. This project will improve traffic circulation in the area.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was scheduled in Fiscal Year 2005 and rescheduled to Fiscal Year 2009 due to changes in scope and alignment. Design was completed in Fiscal Year 2010. Construction began in Fiscal Year 2010 and is anticipated to be completed by Fiscal Year 2013, however, this schedule is dependent upon the availability of State funding for the Caltrans portion of the project.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Carroll Canyon Road Extension	400843	0	2,700,000	0	0	0	0	0	0	0	0	2,700,000
Mira Mesa - FBA	400085	1,635,163	757,714	0	0	0	0	0	0	0	0	2,392,877
Torrey Pines - Urban Community	400133	89,871	60,129	0	0	0	0	0	0	0	0	150,000
TransNet Extension Congestion Relief Fund	400169	9,364,051	319,143	0	0	0	0	0	0	0	0	9,683,193
Total		11,089,085	3,836,986	0	0	0	0	0	0	0	0	14,926,070

Transportation & Storm Water

Trans - Bridge - Vehicular

El Camino Real - Half Mile to Via De La Valle / S00856

Council District:	1	**Priority Score:**	53
Community Plan:	Future Urbanizing Area - Subarea 2	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	1992 - 2014		619-533-5120
Improv Type:	Widening		bjohnson@sandiego.gov

Description: This project provides for reconstruction and widening of the existing two-lane bridge to a four-lane bridge. It provides for widening the existing two-lane roadway to a modified four-lane major road and includes improvements on eastbound Via de la Valle as far as northbound El Camino Real.

Justification: The El Camino Real project proposes to modify the segment of el Camino Real between Via de la Valle and San Dieguito Road in order to improve the structural integrity of the bridge over the San Dieguito river, alleviate problems associated with high flood events, improve pedestrian and vehicular access to nearby coastal and recreational resources, relieve traffic congestion, and improve consistency with the adopted land use plan for the project area.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Fairbanks Ranch Country Club Specific Plan and the North City Future Urbanizing Area Framework Plan and is in conformance with the City's General Plan.

Schedule: The environmental review process began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2012. Design is scheduled to begin in Fiscal Year 2012. Land acquisition is scheduled to begin in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2014 and to be completed in Fiscal Year 2015.

Summary of Project Changes: It is anticipated that grant funding in the amount of $6,692,000 will become available for this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Fairbanks Country Club-Fac Dev	400097	675,561	0	0	0	0	0	0	0	0	0	675,561
Federal Grant	9600	0	0	0	6,692,000	0	0	0	0	0	0	6,692,000
Grant Fund - Federal	600000	2,124,365	683,635	0	0	0	0	0	0	0	0	2,808,000
Pacific Highlands Ranch FBA	400090	119,699	676,601	0	0	0	0	0	0	0	0	796,300
TransNet (Prop A 1/2% Sales Tax)	400156	506,446	19,683	0	0	0	0	0	0	0	0	526,129
TransNet Extension Congestion Relief Fund	400169	640,409	459,591	0	0	2,100,000	1,700,000	0	0	0	0	4,900,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	19,941,511	19,941,511
Total		4,066,480	1,839,510	0	6,692,000	2,100,000	1,700,000	0	0	0	19,941,511	36,339,501

Transportation & Storm Water

Trans - Bridge - Vehicular

First Avenue Bridge Over Maple Canyon / S00862

Council District:	2	**Priority Score:**	44
Community Plan:	Uptown	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	1994 - 2012		619-533-4654
Improv Type:	Replacement - Retrofit		apalaseyed@sandiego.gov

Description: This project provides for seismic retrofit to the abutments, expansion joints and bracing of the First Avenue bridge and for replacement of corroded rivets. Miscellaneous painting is required to prevent rusting.

Justification: This bridge needs extensive hardware restoration and replacement, miscellaneous painting, and seismic upgrades to prevent collapse during a catastrophic earthquake.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project implements the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: An initial study began in late Fiscal Year 1993. Design began in Fiscal Year 1996 and was completed Fiscal Year 2007. Construction was completed in Fiscal Year 2010.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	5,229,019	2,031,615	0	0	0	0	0	0	0	0	7,260,634
Grant Fund - State	600001	3,395,849	969,207	0	0	0	0	0	0	0	0	4,365,056
Historical Fund	X999	66,882	0	0	0	0	0	0	0	0	0	66,882
TransNet (Prop A 1/2% Sales Tax)	400156	1,021,427	242,954	0	0	0	0	0	0	0	0	1,264,381
Uptown Urban Comm	400121	326,143	484,857	0	0	0	0	0	0	0	0	811,000
Total		10,039,320	3,728,632	0	0	0	0	0	0	0	0	13,767,953

Transportation & Storm Water

Trans - Bridge - Vehicular

Genesee Avenue - Widen Interstate 5 Crossing / S00839

Council District:	1	**Priority Score:**	44
Community Plan:	University	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	1990 - 2013		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for widening Genesee Avenue to six lanes plus dual turn lanes and replacing the existing Genesee Avenue overcrossing with a higher, wider (124-foot) structure and the modification of the existing ramps. The environmental document will also clear additional Interstate 5 Corridor improvements including auxiliary lanes on both sides of the freeway, north and south of Genesee Avenue and the replacement of the Voight Drive Overcrossing.

Justification: This project is needed to improve traffic flow. It is included in the Council-approved North University City Public Facilities Financing Plan as Project Number 24.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental document was scheduled to be completed in Fiscal Year 2011. Land Acquisition is scheduled to be completed in Fiscal Year 2012. Design began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2012. Construction of the Genesee Overcrossing and ramps is scheduled to begin in Fiscal Year 2013. Construction of the additional corridor improvements is also contingent upon the identification of funding.

Summary of Project Changes: No significant change to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	8,082,206	16,217,794	0	0	0	0	0	0	0	0	24,300,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	84,000,000	84,000,000
Total		8,082,206	16,217,794	0	0	0	0	0	0	0	84,000,000	108,300,000

Transportation & Storm Water

Trans - Bridge - Vehicular

Georgia Street Bridge Improvements / S00863

Council District:	3	**Priority Score:**	51
Community Plan:	Greater North Park	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Giandoni, Mark
Duration:	1994 - 2014		619-533-4618
Improv Type:	New		mgiandoni@sandiego.gov

Description: This project provides for improvements of the bridge, the adjacent retaining walls, and the corresponding guardrails along the bridge walls.

Justification: This bridge has severe spalling due to age and has severe height limitations which need to be corrected. Trucks continue to hit the low arches of the bridge. The retaining walls on either side are an integral part of the bridge and also need restoration or replacement. The guardrails of the bridge and adjacent walls are deteriorating.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project implements the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental review process and design continued in Fiscal Year 2011 due to environmental delays and community outreach impacts. Construction is scheduled to begin in Fiscal Year 2013.

Summary of Project Changes: Federal grant and TransNet funds are anticipated to be increased by $8.6 million in Fiscal Year 2013.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Federal Grant	9600	0	0	0	0	7,000,000	0	0	0	0	0	7,000,000
Grant Fund - Federal	600000	604,000	0	0	0	0	0	0	0	0	0	604,000
TransNet (Prop A 1/2% Sales Tax)	400156	431,895	302,906	0	0	0	0	0	0	0	0	734,802
TransNet Bond Proceeds	400160	51,000	0	0	0	0	0	0	0	0	0	51,000
TransNet Extension Congestion Relief Fund	400169	130,007	540,993	0	0	1,600,000	0	0	0	0	0	2,271,000
Total		1,216,902	843,899	0	0	8,600,000	0	0	0	0	0	10,660,802

Transportation & Storm Water

Trans - Bridge - Vehicular

La Jolla Village Dr /Torrey Pines - Villa La Jolla / S00850

Council District:	1	**Priority Score:**	62
Community Plan:	University	**Priority Category:**	High
Project Status:	Technically completed	**Contact Information:**	Palaseyed, Abi
Duration:	1992 - 2011		619-533-4654
Improv Type:	Widening		apalaseyed@sandiego.gov

Description: This project provides for Phase III of widening La Jolla Village Drive from Torrey Pines Road to Interstate 805, and for widening the bridge over Gilman Drive to six lanes. It widens La Jolla Village Drive to six lanes from Torrey Pines Road to Gilman Drive, and to six lanes with two auxiliary lanes from Gilman Drive to Villa La Jolla Drive. It also adds a fourth westbound lane from Interstate 5 to Villa La Jolla Drive. The project reconstructs some portions of the existing roadway, improves drainage at the Villa La Jolla/La Jolla Village Drive intersection, and improves the North Torrey Pines Road/Torrey Pines Road/La Jolla Village Drive intersection, including a right-turn lane to Torrey Pines Road along eastbound North Torrey Pines Road from Expedition Way funded by a developer's contribution.

Justification: Widening La Jolla Village Drive will enhance the traffic flow. See Project Number 47 in the North University City Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 1998 and was completed in Fiscal Year 2004. Construction began in Fiscal Year 2004 and was completed in Fiscal Year 2006.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Blck Hrse Frm-Villa La Jolla	400190	422,640	0	0	0	0	0	0	0	0	0	422,640
North University City-FBA	400080	7,875,140	8,860	0	0	0	0	0	0	0	0	7,884,000
Total		8,297,780	8,860	0	0	0	0	0	0	0	0	8,306,640

Transportation & Storm Water

Trans - Bridge - Vehicular

La Jolla Village Drive - Interstate 805 Ramps / S00857

Council District:	1	**Priority Score:**	N/A
Community Plan:	University	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	2001 - 2014		619-533-4654
Improv Type:	Widening		apalaseyed@sandiego.gov

Description: This project converts the existing La Jolla Village Drive/Interstate 805 full cloverleaf interchange configuration to a partial cloverleaf configuration, including widening the overpass structure and approaches to provide three through lanes with an auxiliary lane in each direction. The project also provides for widening La Jolla Village Drive to eight lanes and constructing three lanes to the southbound on-ramp. Bike lanes will be included.

Justification: This project is needed to improve traffic circulation and safety in the University community per the North University City Public Facilities Financing Plan - Project C.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition began in Fiscal Year 2001. Design was completed in Fiscal Year 2004. Caltrans awarded the construction contract in Fiscal Year 2011. Road construction will be completed in Fiscal Year 2012. There will be a five year plant establishment and monitoring period through Fiscal Year 2017.

Summary of Project Changes: Unidentified funding of $5 million is no longer required due to the bids coming in 30% below engineers estimate.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	19,445,633	4,392,989	0	0	0	0	0	0	0	0	23,838,622
Total		19,445,633	4,392,989	0	0	0	0	0	0	0	0	23,838,622

Transportation & Storm Water

Trans - Bridge - Vehicular

Laurel Street Bridge Over State Route 163 / S00939

Council District:	3	**Priority Score:**	73
Community Plan:	Balboa Park	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2007 - 2014		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for the maintenance, rehabilitation, and seismic retrofitting of the Laurel Street (Cabrillo) Bridge over Highway 163.

Justification: This bridge has been identified by Caltrans as requiring maintenance and rehabilitation which is currently seismically deficient.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: The environmental process began in Fiscal Year 2009 and continued through Fiscal Year 2010. Design began in Fiscal Year 2011 and will continue through Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014. Caltrans is lead agency for this project. The City share may not exceed current appropriation. Revisions to schedule are consistent with Caltrans Project Study Report.

Summary of Project Changes: No significant change to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	43,823	376,177	0	0	0	0	0	0	0	0	420,000
TransNet Extension Congestion Relief Fund	400169	0	50,000	0	0	0	0	0	0	0	0	50,000
Total		43,823	426,177	0	0	0	0	0	0	0	0	470,000

Transportation & Storm Water

Trans - Bridge - Vehicular

Mission City Parkway/San Diego River / S00936

Council District:	6	**Priority Score:**	54
Community Plan:	Mission Valley	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Marabian, Linda
Duration:	1999 - 2010		619-533-3082
Improv Type:	New		lmarabian@sandiego.gov

Description: This project provides for a new two-lane bridge extending Mission City Parkway from the intersection of Camino Del Rio North to the north over the San Diego River. Mission City Parkway would connect to Fenton Parkway, which was constructed by a developer as part of the Mission City Development. This project also provides for an additional entrance to QUALCOMM Stadium. This project description is preliminary and the amounts shown below only reflect the funding currently programmed. The total funding needs of the project will be determined once a final scope of work is established.

Justification: The bridge is part of the approved Mission City Plan and is being constructed from funding provided by H. G. Fenton as part of the settlement with the City implementing the Mission City Development, specifically for the construction of the bridge and roadway.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: The project description is preliminary and the scope of work is not established; only planning and other preliminary activities have been performed to date. The project schedule for the design and construction will be established once the scope of work is approved and the remaining funding identified.

Summary of Project Changes: No significant change to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Miss City Pwy Brdg/S D River	400247	1,424,361	1,362,954	0	0	0	0	0	0	0	0	2,787,315
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	7,270,497	7,270,497
Total		1,424,361	1,362,954	0	0	0	0	0	0	0	7,270,497	10,057,812

Transportation & Storm Water

Trans - Bridge - Vehicular

North Harbor Drive Navy Estuary Seismic Retrofit / S00728

Council District:	2	**Priority Score:**	74
Community Plan:	Peninsula	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	1997 - 2015		619-533-4654
Improv Type:	Replacement - Retrofit		apalaseyed@sandiego.gov

Description: This project provides for the seismic retrofit of the North Harbor Drive Bridge, which will consist of stabilizing the existing piers and joining the paired piers together at the waterline to increase support during seismic events.

Justification: The North Harbor Drive Bridge over Navy Estuary has been identified as a seismically deficient bridge by Caltrans.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2010. The project is scheduled to be closed in 2015 after the five year mitigation and monitoring period.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	10,697,537	4,176,740	0	0	0	0	0	0	0	0	14,874,277
Grant Fund - State	600001	1,901,081	0	0	0	0	0	0	0	0	0	1,901,081
Historical Fund	X999	338,372	0	0	0	0	0	0	0	0	0	338,372
TransNet (Prop A 1/2% Sales Tax)	400156	470,751	0	0	0	0	0	0	0	0	0	470,751
Total		13,407,741	4,176,740	0	0	0	0	0	0	0	0	17,584,481

Transportation & Storm Water

Trans - Bridge - Vehicular

North Torrey Pines Road Bridge/ Los Penasquitos / S00935

Council District:	1	**Priority Score:**	56
Community Plan:	Torrey Pines	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	1992 - 2014		619-533-4654
Improv Type:	Replacement - Retrofit		apalaseyed@sandiego.gov

Description: This project provides for demolishing and reconstructing the North Torrey Pines Road Bridge over Los Penasquitos Creek and for transitionally widening both road approaches from approximately 770 feet south of the bridge to 1,100 feet north of the bridge. Tidal action from Los Penasquitos Lagoon is compromising beach access. Tidal action has become an issue due to the new configuration of the bridge span over the lagoon. Scouring of the access point from the State parking lot is an issue for State maintenance vehicles and beach patrons.

Justification: This project is needed to replace the structurally deficient and functionally obsolete bridge. The new bridge will be designed to current standards.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Environmental review was completed in Fiscal Year 2000. Design began in Fiscal Year 2000 and was completed in Fiscal Year 2003. Construction was completed in Fiscal Year 2006. Environmental mitigation and monitoring began in Fiscal Year 2006 and will continue until Fiscal Year 2014. Due to environmental obligations, a post construction ramp for access to Torrey Pines beach for state vehicles and beach patrons will be completed in Fiscal Year 2012.

Summary of Project Changes: An additional $400,000 in TransNet funding has been allocated to the project in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	10,000,000	0	0	0	0	0	0	0	0	0	10,000,000
TransNet (Prop A 1/2% Sales Tax)	400156	2,753,000	0	0	0	0	0	0	0	0	0	2,753,000
Gas Tax Fund	200117	140,000	0	0	0	0	0	0	0	0	0	140,000
Torrey Pines - Urban Community	400133	68,000	0	0	0	0	0	0	0	0	0	68,000
TransNet Extension Congestion Relief Fund	400169	58,149	104,851	400,000	0	0	0	0	0	0	0	563,000
Total		13,019,149	104,851	400,000	0	0	0	0	0	0	0	13,524,000

Transportation & Storm Water

Trans - Bridge - Vehicular

Palm Avenue Interstate 805 Interchange / S00869

Council District:	8	**Priority Score:**	53
Community Plan:	Otay Mesa, Otay Mesa - Nestor	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	2002 - 2017		619-533-4654
Improv Type:	Widening		apalaseyed@sandiego.gov

Description: This project provides for improving the Palm Avenue/Interstate 805 interchange in three phases. The first phase has been completed. The second phase consists of repairs to the bridge approaches and abutments; bridge widening to the south; installation of sidewalk and signal; restriping; and signage modifications. The third stage consists of bridge widening to the north, relocation of north bound on and off-ramp, and widening of the two on-ramps. All three phases of the project provide improvements per the Otay Mesa Public Facilities Financing Plan - Projects T1.1, 1.2, 1.3, and 1.4.

Justification: This project is required to accommodate the additional traffic generated as a result of development in the Otay Mesa Community. Improvements to this interchange will also help to reduce traffic volumes on State Route 905.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Phase I is complete. Phase II and III environmental studies began in Fiscal Year 2010. Phase II design will be completed in Fiscal Year 2012 and construction is scheduled in Fiscal Year 2012. Phase III design is scheduled in Fiscal Year 2013. Construction for Phase III will be scheduled upon identification of funding. This schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Otay Mesa-East (From 39062)	400092	3,880,789	3,055,700	0	4,265,326	1,658,500	0	0	0	0	0	12,860,315
Otay Mesa-West (From 39067)	400093	2,142,202	2,109,195	0	1,734,674	1,016,500	0	0	0	0	0	7,002,571
Total		6,022,991	5,164,895	0	6,000,000	2,675,000	0	0	0	0	0	19,862,886

Transportation & Storm Water

Trans - Bridge - Vehicular

Regents Road Bridge / S00729

Council District:	1	**Priority Score:**	N/A
Community Plan:	University	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	1992 - 2015		619-533-4654
Improv Type:	New		apalaseyed@sandiego.gov

Description: This project provides for an 870-foot bridge spanning the AT&SF Railroad and a portion of the flood plain. Additionally, this project provides for a four-lane major street with Class II bike lanes on Regents Road from the AT&SF railroad bridge to 100 feet north of Lahitte Court as well as widening the existing half width street to a four-lane major street from 100 feet north of Lahitte Court to Governor Drive, including Class II bike lanes. In addition, the project recreational improvements in the canyon, which include limiting noise to the greatest extent possible, traffic calming, walkability, profile/light penetration structure design, habitat restoration, recreational improvements for pedestrians, and bike access trails.

Justification: This project will complete Regents Road and provide continuous access to northern communities. This project is included in the Council-approved North University City Financing Plan and Facilities Benefit Assessment Plan - Project NUC-18.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008. Land acquisition began in Fiscal Year 2009 and construction is on indefinite hold.

Summary of Project Changes: Project is on indefinite hold due to a vote not to proceed by the Land Use and Housing Committee.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	2,196,640	4,541,159	0	0	0	0	0	0	24,816,677	0	31,554,476
Total		2,196,640	4,541,159	0	0	0	0	0	0	24,816,677	0	31,554,476

Transportation & Storm Water

Trans - Bridge - Vehicular

SR-94/Euclid Ave Interchange Improvements / S11046

Council District:	4	**Priority Score:**	52
Community Plan:	Encanto Neighborhoods (Southeastern)	**Priority Category:**	Medium
Project Status:	Created	**Contact Information:**	Pazargadi, Siavash
Duration:	2011 - 2014		619-533-3757
Improv Type:	Replacement		spazargadi@sandiego.gov

Description: This project provides for the evaluation and environmental work for widening and removing the "S" curve of State Route 94/Euclid Avenue eastbound off ramp and its subsequent construction.

Justification: This project will improve safety and capacity.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Encanto Neighborhoods Community Plan and in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2012 and construction is scheduled to begin in Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet Extension Congestion Relief Fund	400169	0	0	0	0	0	0	6,770,000	0	0	0	6,770,000
TransNet Extension RTCI Fee	400174	2,877	422,123	0	0	0	0	0	0	0	0	425,000
Total		2,877	422,123	0	0	0	0	6,770,000	0	0	0	7,195,000

Transportation & Storm Water

Trans - Bridge - Vehicular

Sea World Drive/Interstate 5 Interchange Imp / S00888

Council District:	2, 6	**Priority Score:**	74
Community Plan:	Mission Bay Park	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	2007 - 2018		619-533-4654
Improv Type:	Replacement		apalaseyed@sandiego.gov

Description: This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. In addition, this alternative proposes to provide a loop on ramp to northbound Interstate 5 from eastbound Sea World Drive. The eastbound and westbound approaches would be modified to provide required storage and the entire interchange would be relocated approximately 30-feet to the south to accommodate phased construction of a new overcrossing. In addition, when funding is identified, Sea World Drive will be widened to six lanes between Sea World Way and Interstate 5.

Justification: Widening Sea World Drive to six lanes and improving the Sea World Drive/Interstate 5 interchange are necessary to meet existing and forecasted traffic volumes.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Project study report was completed in Fiscal Year 2011. Preliminary Engineering and preparation of environmental document began in Fiscal Year 2011. Design is scheduled to begin in Fiscal Year 2012. Construction is scheduled to begin 2015. This schedule is contingent upon availability of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Sea World Traffic Mitigation Fund	200385	1,089,116	2,910,884	0	0	0	0	0	0	0	0	4,000,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	105,438,300	105,438,300
Total		1,089,116	2,910,884	0	0	0	0	0	0	0	105,438,300	109,438,300

Transportation & Storm Water

Trans - Bridge - Vehicular

Seismic Retrofit West Mission Bay Drive Bridge / S00937

Council District:	2	**Priority Score:**	N/A
Community Plan:	Mission Bay Park	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	2003 - 2011		619-533-4654
Improv Type:	Replacement - Retrofit		apalaseyed@sandiego.gov

Description: This project provides for the seismic retrofit which will consist of stabilizing the existing piers and joining the paired piers together at the waterline to increase support during seismic event.

Justification: The West Mission Bay Drive Bridge over Misssion Bay Channel has been identified as a seismically deficient bridge by Caltrans.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Community Plan and is in conformance with the City's General Plan.

Schedule: Construction activities were completed in Fiscal Year 2004. Post Construction Environmental Obligations were completed in FY2011. This action is pending the successful creation of an Eel Grass Mitigation Ban, of which the project will need to contribute $4,200. This payment is a stipulation of an environmental permit.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	8,907,209	901,282	0	0	0	0	0	0	0	0	9,808,491
TransNet (Prop A 1/2% Sales Tax)	400156	109,906	58,372	0	0	0	0	0	0	0	0	168,278
Total		9,017,115	959,654	0	0	0	0	0	0	0	0	9,976,769

Transportation & Storm Water

Trans - Bridge - Vehicular

State Route 163/Clairemont Mesa Blvd Interchange / S00905

Council District:	6	**Priority Score:**	71
Community Plan:	Kearny Mesa	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	2005 - 2013		619-533-4654
Improv Type:	Widening		apalaseyed@sandiego.gov

Description: This project provides for improving Clairemont Mesa Boulevard/State Route 163 to six-lane prime arterial standards. Phase I of the project consists of bridge widening and ramp realignment on the eastern side of the interchange. Phase II consists of ramp realignment on the western side. The interchange will be re-configured to eliminate existing loop on-ramps. The ramps will be re-configured to intersect Clairemont Mesa Boulevard at standard signalized intersections. High-occupancy vehicle/bus bypass lanes will be incorporated on the on-ramps.

Justification: These improvements will eliminate existing pedestrian/bike high-speed crossings and all vehicle, bike and pedestrian moves will be controlled, thus improving safety. Transit movement through the interchange area will be greatly enhanced.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	2,300,000	0	0	0	0	0	0	0	0	0	2,300,000
Kearny Mesa-Urban Comm	400136	492,611	107,389	0	0	0	0	0	0	0	0	600,000
Private & Others Contrib-CIP	400264	191,000	0	0	0	0	0	0	0	0	0	191,000
TransNet (Prop A 1/2% Sales Tax)	400156	2,500,000	0	0	0	0	0	0	0	0	0	2,500,000
TransNet Extension Congestion Relief Fund	400169	741,167	258,833	0	0	0	3,919,863	1,080,137	0	0	0	6,000,000
Total		6,224,778	366,222	0	0	0	3,919,863	1,080,137	0	0	0	11,591,000

Transportation & Storm Water

Trans - Bridge - Vehicular

State Route 163/Friars Road / S00851

Council District:	6	**Priority Score:**	61
Community Plan:	Mission Valley	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	1990 - 2019		619-533-4654
Improv Type:	Widening		apalaseyed@sandiego.gov

Description: This project provides for construction of a new southbound State Route 163 to westbound Friars Road off-ramp, widening of the Friars Road overcrossing structure to eight lanes extending to Frazee Road, construction of a third westbound lane on Friars Road to Fashion Valley Road, the addition of an exclusive right-turn lane on southbound Frazee Road to westbound Friars Road, other modifications to the existing on and off-ramps, and improvements to the existing State Route 163 southbound travel lanes to improve the weaving problems. This project also includes an auxiliary lane on southbound State Route 163 from Genesee Avenue to westbound Interstate 8, which requires major structural work to widen the bridge over the San Diego River. Additionally, over 5,300 feet of retaining walls will need to be constructed along State Route 163 and Friars Road, including one that is over 30 feet high. Friars Road widening and ramp improvements at Friars Road will be constructed with Phase I.

Justification: This project will alleviate some of the severe traffic delays along Friars Road due to new development in Mission Valley and the backup that occurs on the existing southbound off-ramp because of the weaving situation with the southbound on-ramp.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was completed in Fiscal Year 1996. Phase I design began in Fiscal Year 2002 and continued through Fiscal Year 2009. Final design began in Fiscal Year 2011. Right of way will be acquired in Fiscal Year 2012. Construction for Phase I is scheduled for Fiscal Year 2014 due to an extended and complex design process. Phase II and Phase III are scheduled to be constructed in Fiscal Years 2017 and 2019.

Summary of Project Changes: TransNet funding totalling $5.4 million and Mission Valley DIF of $5.1 million has been identified for this project for Fiscal Year 2012 for design, right of way and construction phases.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	2,239,809	0	0	0	0	0	0	0	0	0	2,239,809
Mission Valley-Urban Comm.	400135	502,988	0	5,075,500	0	0	0	0	0	0	0	5,578,488
Private & Others Contrib-CIP	400264	471,139	0	0	0	0	0	0	0	0	0	471,139
Donations	9700	0	0	0	0	0	14,000,000	0	0	0	0	14,000,000
TransNet (Prop A 1/2% Sales Tax)	400156	983,714	16,286	0	0	0	0	0	0	0	0	1,000,000
TransNet Extension Congestion Relief Fund	400169	1,061,359	2,338,641	5,378,531	0	2,219,346	5,099,891	1,602,137	0	0	0	17,699,905
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	97,086,159	97,086,159
Total		5,259,009	2,354,927	10,454,031	0	2,219,346	19,099,891	1,602,137	0	0	97,086,159	138,075,500

Transportation & Storm Water

Trans - Bridge - Vehicular

Torrey Meadows Drive Overcrossing / S10015

Council District:	1	**Priority Score:**	46
Community Plan:	Torrey Highlands	**Priority Category:**	Medium
Project Status:	Created	**Contact Information:**	Tracanna, John
Duration:	2010 - 2020		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for the design and construction of a two-lane overcrossing of Torrey Meadows Drive over State Route 56. This project will include the bridge approaches on each side of the bridge, approximately 200 linear feet of a two-lane local collector road, together with any right-of-way not previously acquired as part of the State Route 56 project. The City is moving forward with a reimbursement agreement with developer to provide design and construction specifications for future construction of project.

Justification: This two-lane connection will provide access to the neighborhood park, elementary and high schools, and the local mixed use zone for those properties south of State Route 56. The project should alleviate traffic congestion on the Camino Del Sur Interchange and provide enhanced traffic flow.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan, the Torrey Highlands Public Facilities Financing Plan (Project T-9) and is in conformance with the City's General Plan.

Schedule: Design and the environmental review process began in Fiscal Year 2010. Project design and construction is to be completed by developer in accordance with a future Reimbursement Agreement (RA).

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	9,906	6,138,541	0	0	0	0	0	0	0	0	6,148,447
West Pac Contrib Torrey High	400096	0	612,666	0	0	0	0	0	0	0	0	612,666
Total		9,906	6,751,207	0	0	0	0	0	0	0	0	6,761,113

Transportation & Storm Water

Trans - Bridge - Vehicular

West Mission Bay Drive Bridge Over San Diego River / S00871

Council District:	2, 6	**Priority Score:**	70
Community Plan:	Midway - Pacific Highway, Mission Bay Park, Peninsula	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	1997 - 2021		619-533-4654
Improv Type:	Replacement		apalaseyed@sandiego.gov

Description: This project provides for replacing the existing four-lane West Mission Bay Drive bridge with a six-lane bridge, sidewalk, bike lanes and shoulder improvements.

Justification: A six-lane facility is needed to accommodate both the existing and the projected future traffic volumes. It was determined that a bridge replacement was more cost effective than widening the existing bridge.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan, Midway - Pacific Highway Community Plan, and the Peninsula Community Plan, and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was scheduled to begin in Fiscal Year 1998, however the scope changed from bridge widening to bridge replacement. Feasibility and environmental studies began in Fiscal Year 2001. Preliminary engineering and Environmental Document began in Fiscal Year 2009. Design is scheduled to begin in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2013.

Summary of Project Changes: TransNet funding in the amount of $100,000 has been allocated to this project for Fiscal Year 2012. City Council Resolution R-306848, dated June 7, 2011 authorized the additional appropriation of $899,307 in TransNet funding to the project. This funding will be appropriated in Fiscal Year 2012 and is currently shown as anticipated. A request for City Council action in Fiscal Year 2012 will authorize the acceptance of additional grant funding.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Federal Grant	9600	0	0	0	13,280,000	82,024,859	0	0	0	0	0	95,304,859
Grant Fund - Federal	600000	2,840,249	111,218	0	0	0	0	0	0	0	0	2,951,467
Historical Fund	X999	664,122	0	0	0	0	0	0	0	0	0	664,122
TransNet (Prop A 1/2% Sales Tax)	400156	605,695	104,183	0	0	0	0	0	0	0	0	709,878
TransNet Extension Congestion Relief Fund	400169	54,822	245,178	100,000	899,307	200,000	0	0	0	0	0	1,499,307
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	12,257,190	12,257,190
Total		4,164,888	460,579	100,000	14,179,307	82,224,859	0	0	0	0	12,257,190	113,386,823

Transportation & Storm Water

Trans - Ped Fac - Accessibility Improve

Architectural Barrier Removal - DIF Funded / AII00001

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Gefrom, Walter
Duration:	2010 - 2020		619-527-7509
Improv Type:	Betterment		wgefrom@sandiego.gov

Description: This project provides for installing curb ramps at various locations throughout the City as funded by Development Impact Fees (DIF).

Justification: Persons with disabilities and many senior citizens find their mobility restricted by curbs, which they find difficult or impossible to negotiate.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Old San Diego - Urban Comm	400131	0	16,000	0	0	0	0	0	0	0	0	16,000
Uptown Urban Comm	400121	0	35,000	0	0	0	0	0	0	0	0	35,000
Total		0	51,000	0	0	0	0	0	0	0	0	51,000

Transportation & Storm Water

Trans - Ped Fac - Accessibility Improve

Kelton Road Pedestrian Improvements / S10154

Council District:	4	**Priority Score:**	38
Community Plan:	Southeastern San Diego	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	Johnson, Brad
Duration:	2010 - 2015		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides the installation of bulbouts and an in-pavement lighted crosswalk on Kelton Road between Zircon Street and Luber Street, at the entrance to Johnson Elementary School.

Justification: This will provide traffic calming elements in the vicinity of Johnson Elementary School and will be designed to slow traffic speed. This will narrow the roadway, thus providing better visibility for pedestrians, bicyclists and automobiles. This measure will also shorten actual distance crossing on streets, thus reducing children/pedestrians' exposure to traffic, reducing accidents.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern Community Plan and the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2012. Construction is scheduled to begin and be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
General Fixed Assets Fund	100007	16,269	(16,269)	0	0	0	0	0	0	0	0	0
Grant Fund - Other	600002	12,336	236,064	0	0	0	0	0	0	0	0	248,400
TransNet Extension Congestion Relief Fund	400169	0	27,600	0	0	0	0	0	0	0	0	27,600
Total		28,605	247,395	0	0	0	0	0	0	0	0	276,000

Transportation & Storm Water

Trans - Ped Fac - Curb Ramps

ADA Walkway & Curb Ramp at Azalea Park / S11061

Council District:	3	**Priority Score:**	N/A
Community Plan:	City Heights	**Priority Category:**	N/A
Project Status:	Created	**Contact Information:**	Puente, Edgar
Duration:	2011 - 2011		619-527-7527
Improv Type:	New		epuente@sandiego.gov

Description: This project will provide for an accessible path of travel to the Azalea Park Water Conservation Garden and ensures accessibility under the American's with Disabilities Act (ADA).

Justification: The improvements are necessary to provide ADA accessibility to the Azalea Water Conservation Garden.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010. Construction began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Infrastructure Improvement - CD 3	400683	27,764	244	0	0	0	0	0	0	0	0	28,009
Total		27,764	244	0	0	0	0	0	0	0	0	28,009

Transportation & Storm Water

Trans - Ped Fac - Curb Ramps

College Area Obstructed Curb Ramp Barrier Removal / S11050

Council District:	7	**Priority Score:**	67
Community Plan:	College Community	**Priority Category:**	High
Project Status:	Created	**Contact Information:**	Nassar, Mark
Duration:	2011 - 2014		619-533-3172
Improv Type:	Betterment		mnassar@sandiego.gov

Description: This project will remove the utility pole located where the curb ramp needs to be installed at the alley south of 70th Street and Saranac Street.

Justification: The project location is a highly used area. One or more ADA complaints have been received. The improvements are needed for disabled access in public right-of-way for compliance with current ADA standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the College Community Plan and the City's General Plan.

Schedule: Design and construction are scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
College Area	400127	0	140,000	0	0	0	0	0	0	0	0	140,000
Total		0	140,000	0	0	0	0	0	0	0	0	140,000

Transportation & Storm Water

Trans - Ped Fac - Curb Ramps

Labor Council Curb Ramps / S01028

Council District:	Citywide	**Priority Score:**	N/A
Community Plan:	Citywide	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Goodrich, Coselyn
Duration:	2004 - 2010		619-533-4633
Improv Type:	New		cgoodrich@sandiego.gov

Description: This project will provide for the installation of Americans with Disabilities Act compliant curb ramps in locations throughout the City.

Justification: Installation of curb ramps is required by the Americans with Disabilities Act and provides accessible paths of travel.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with applicable community plan and is in conformance with the City's General Plan.

Schedule: Construction of curb ramps is complete.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	843	70	0	0	0	0	0	0	0	0	914
Total		843	70	0	0	0	0	0	0	0	0	914

Transportation & Storm Water

Trans - Ped Fac - Curb Ramps

North Park Obstructed Curb Ramp Barrier Removal / S11049

Council District:	3	**Priority Score:**	66
Community Plan:	Greater North Park	**Priority Category:**	High
Project Status:	Created	**Contact Information:**	Oliver, Kevin
Duration:	2011 - 2014		619-533-5139
Improv Type:	Expansion		koliver@sandiego.gov

Description: This project will provide two pedestrian ramps at the southeast and southwest corners of the Utah Street and Monroe Avenue intersection. It will also provide cross gutters, storm drain inlets, and new pavement.

Justification: The project location is a highly used area. One or more Americans with Disabilties Act (ADA) complaints have been received. The improvements are needed for disabled access in public right-of-way for compliance with current ADA standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and the City's General Plan.

Schedule: Design and construction are scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
North Park Urban Comm	400112	0	200,000	0	0	0	0	0	0	0	0	200,000
Total		0	200,000	0	0	0	0	0	0	0	0	200,000

Transportation & Storm Water

Trans - Ped Fac - Curb Ramps

Pacific Beach Obstructed Curb Ramp Barrier Removal / S11048

Council District:	3	**Priority Score:**	62
Community Plan:	Pacific Beach	**Priority Category:**	High
Project Status:	Created	**Contact Information:**	Oliver, Kevin
Duration:	2011 - 2014		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project will provide for curb ramps, curbs,gutters, sidewalks, street overlay, new curb inlets, cleanouts, Americans with Disabilities Act (ADA) pedestrian push buttons, a median curb and traffic striping at the intersection of Pacific Beach Drive and Mission Boulevard.

Justification: This project location is in a heavily used area. One or more ADA complaints have been received. The improvements are needed for disabled access in the public right-of-way for compliance with current ADA standards.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction are scheduled to begin in Fiscal Year 2012, contingent upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Pacific Beach Urban Comm	400117	0	50,000	0	0	0	0	0	0	0	0	50,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	320,000	320,000
Total		0	50,000	0	0	0	0	0	0	0	320,000	370,000

Transportation & Storm Water

Trans - Ped Fac - Curb Ramps

Pacific Hwy Obstructed Curb Ramp Barrier Removal / S11045

Council District:	2	**Priority Score:**	66
Community Plan:	Midway - Pacific Highway	**Priority Category:**	High
Project Status:	Created	**Contact Information:**	Nassar, Mark
Duration:	2011 - 2014		619-533-3172
Improv Type:	Betterment		mnassar@sandiego.gov

Description: This project will provide for curb ramps, curbs, gutters, sidewalks, a new storm drain inlet, streetlights, and traffic striping on Pacific Highway at Estudillo Street, Bandini Street, and Sutherland Street.

Justification: The project location is a highly used area. One or more Americans with Disabilities Act (ADA) complaints have been received. The improvements are needed for disabled access in public right of way for compliance with current ADA standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway Community Plan and the City's General Plan.

Schedule: Design was scheduled to begin in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Midway/Pacific Hwy Urban Comm	400115	0	900,000	0	0	0	0	0	0	0	0	900,000
Total		0	900,000	0	0	0	0	0	0	0	0	900,000

Transportation & Storm Water

Trans - Ped Fac - Sidewalks

35th & 34th at Madison Avenue Improvements / S00922

Council District:	3	**Priority Score:**	76
Community Plan:	Normal Heights (Mid-City)	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2008 - 2012		619-533-5120
Improv Type:	Betterment		bjohnson@sandiego.gov

Description: This project provides for the reconstruction of the curb, gutter and sidewalk on 34th and 35th Streets from Adams Avenue to Madison Avenue, and on Madison Avenue from Felton Street to 35th Street.

Justification: This project is required in order to mitigate drainage problems and reduce flooding.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary work on this project was completed in Fiscal Year 2009. Design was completed in Fiscal Year 2011. Construction is scheduled for Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	60,000	0	0	0	0	0	0	0	0	0	60,000
TransNet Extension Congestion Relief Fund	400169	123,082	247,772	0	0	0	0	1,300,000	0	0	0	1,670,854
Total		183,082	247,772	0	0	0	0	1,300,000	0	0	0	1,730,854

Transportation & Storm Water

Trans - Ped Fac - Sidewalks

Caliente Avenue Sidewalk / S10058

Council District:	8	**Priority Score:**	40
Community Plan:	Otay Mesa	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Fuentes, Julio
Duration:	2011 - 2013		619-533-3092
Improv Type:	New		jfuentes@sandiego.gov

Description: This project will install curb, gutter, and sidewalk on Caliente Street from Otay Mesa Road to Airway Road.

Justification: The purpose of this project is to provide improved pedestrian access.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction are scheduled to begin and be completed in Fiscal Year 2012.

Summary of Project Changes: Caltrans will design and construct this project as part of the South Route 905 construction.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	100,160	579,840	0	0	0	0	0	0	0	0	680,000
Total		100,160	579,840	0	0	0	0	0	0	0	0	680,000

Transportation & Storm Water

Trans - Ped Fac - Sidewalks

Central Elementary School-Safe Route to School / S00741

Council District:	3	**Priority Score:**	48
Community Plan:	Normal Heights (Mid-City)	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2007 - 2011		619-533-7482
Improv Type:	New		jbatta@sandiego.gov

Description: This project provides for pedestrian improvements in the vicinity of Central Elementary School. Proposed improvements include enhanced paved crosswalks, new pedestrian signals, and new sidewalk.

Justification: Improvements in the vicinity of Central Elementary School will provide traffic calming elements to reduce traffic.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City Communities Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2009. Construction began in 2009 and was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	383,586	7,914	0	0	0	0	0	0	0	0	391,500
TransNet (Prop A 1/2% Sales Tax)	400156	43,500	0	0	0	0	0	0	0	0	0	43,500
TransNet Extension Congestion Relief Fund	400169	30,485	4,515	0	0	0	0	0	0	0	0	35,000
Total		457,571	12,429	0	0	0	0	0	0	0	0	470,000

Transportation & Storm Water

Trans - Ped Fac - Sidewalks

Centre City Intersection Improvements / S00895

Council District:	2, 8	**Priority Score:**	N/A
Community Plan:	Centre City	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	2002 - 2010		619-533-3682
Improv Type:	Betterment		jtracanna@sandiego.gov

Description: This project provides for pedestrian curb pop-outs that will allow for greater pedestrian access and improved traffic control by widening the sidewalks or providing additional landscaped parkway strips.

Justification: Intersection pop-outs are needed to make pedestrian crossings shorter and reduce the visual width of long, straight streets. They also narrow the area of pavement in travel lane widths providing a visual cue to the driver that caution is necessary.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the General Plan.

Schedule: Since the project description is preliminary and the scope of work is not established, only planning and other preliminary activities have been performed to date. The project schedule for the design and construction will be established, once the scope of work is approved and the remaining funding identified.

Summary of Project Changes: Revisions to the Centre City Public Facilities Financing Plan, adopted April 1, 2005, do not include transportation projects as a component of the Centre City DIF. Funding in this project will be removed and the project closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Centre City DIF-Admin	400122	59	14,941	0	0	0	0	0	0	0	0	15,000
Total		59	14,941	0	0	0	0	0	0	0	0	15,000

Transportation & Storm Water

Trans - Ped Fac - Sidewalks

Cherokee Street Improvements / S00921

Council District:	3	**Priority Score:**	34
Community Plan:	Normal Heights (Mid-City)	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2008 - 2012		619-533-5120
Improv Type:	Betterment		bjohnson@sandiego.gov

Description: This project provides for the reconstruction of the curbs, gutters, and sidewalks on Cherokee Street from Monroe Avenue to East Mountain View.

Justification: This project is required in order to mitigate drainage problems and reduce flooding.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2009 and was completed in Fiscal Year 2010. Design is scheduled to begin and be completed in Fiscal Year 2012. Construction is scheduled to begin and be completed in Fiscal Year 2013. Future improvements may be included in project scope if funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	30,184	(184)	0	0	0	0	0	0	0	0	30,000
TransNet Extension Congestion Relief Fund	400169	126,576	423,424	0	0	1,480,000	0	0	0	0	0	2,030,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	1,100,000	1,100,000
Total		156,760	423,240	0	0	1,480,000	0	0	0	0	1,100,000	3,160,000

Transportation & Storm Water

Trans - Ped Fac - Sidewalks

District Three Sidewalk Study / S00835

Council District:	3	**Priority Score:**	N/A
Community Plan:	City Heights (Mid-City), Golden Hill, Greater North Park	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	McKee, Jerry
Duration:	2003 - 2011		619-533-3095
Improv Type:	Betterment		jmckee@sandiego.gov

Description: This project provides for an inventory and inspection of sidewalks in the Council District Three portions of the communities of Greater Golden Hill, Mid-City, and Greater North Park.

Justification: This engineering study would assist the City in planning for future improvements to sidewalks in Council District Three.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Golden Hill, Mid-City: City Heights, and Greater North Park Community Plans, and is in conformance with the City's General Plan.

Schedule: The study was conducted in Fiscal Year 2004 and is complete.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	105,458	20,542	0	0	0	0	0	0	0	0	126,000
Total		105,458	20,542	0	0	0	0	0	0	0	0	126,000

Transportation & Storm Water

Trans - Ped Fac - Sidewalks

Hillcrest Corridor Mobility Study / S00908

Council District:	2	**Priority Score:**	N/A
Community Plan:	Uptown	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Wright, Mary
Duration:	2006 - 2009		619-236-7258
Improv Type:	Betterment		mpwright@sandiego.gov

Description: This project provides for the evaluation of the mobility needs along 4th, 5th and, 6th Avenues between Elm Street and Washington Street within the Hillcrest and Bankers Hill/Park West neighborhoods and development of traffic calming measures, transit, bicycle and pedestrian improvements, and additional parking opportunities with public input.

Justification: The 4th, 5th and, 6th Avenue corridors within the Hillcrest and Bankers Hill/Park West neighborhoods of the Uptown community are currently experiencing safety issues associated with speeding traffic. Additionally, this project area experiences a high level of pedestrian and visitor activity and is located adjacent to Balboa Park and along high density residential and mixed-use development corridors that run through the Hillcrest business corridor.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: The project meets several General Plan Mobility Element goals such as creating a safe and walkable pedestrian environment, developing streets that balance the needs of multiple users of the public right-of-way, creating a city where bicycling is a viable travel option, and developing solutions to community-specific parking issues. The project also meets objectives in Transportation Element of the Uptown Community Plan for enhancing the pedestrian environment, facilitating alternative modes of transportation such as walking and bicycling, increasing opportunities for parking, and improving and promoting transit service.

Schedule: This project has been completed.

Summary of Project Changes: Project is complete and will be closed out this fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	245,130	0	0	0	0	0	0	0	0	0	245,130
Hillcrest Corridor Mobil Study	400630	83,942	0	0	0	0	0	0	0	0	0	83,942
Uptown Urban Comm	400121	50,000	0	0	0	0	0	0	0	0	0	50,000
Total		379,072	0	0	0	0	0	0	0	0	0	379,072

Transportation & Storm Water

Trans - Ped Fac - Sidewalks

Mission Beach Boardwalk Bulkhead / S00726

Council District:	2	**Priority Score:**	N/A
Community Plan:	Mission Beach	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2002 - 2012		619-533-7482
Improv Type:	Replacement - Rehab		jbatta@sandiego.gov

Description: This project provides for preserving the life of the historic Mission Beach bulkhead from Balboa Court to Pacific Beach Drive. The project includes replacing the concrete deck, restoring the wall backfill, and replacing the parapet.

Justification: This project will preserve the life of the bulkhead which was built in 1928.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: Two sections of walkway have been removed and replaced, a total of 900 linear feet. Design has begun on the next phase to remove and replace another 500-600 linear feet. Construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant change was made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	605,341	236,884	0	0	0	0	0	0	0	0	842,225
TOT Coastal Infrastructure CIP Fund	200212	50,000	0	0	0	0	0	0	0	0	0	50,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	4,500,000	4,500,000
Total		655,341	236,884	0	0	0	0	0	0	0	4,500,000	5,392,225

Transportation & Storm Water

Trans - Ped Fac - Sidewalks

Mission Beach Boardwalk Widening Project / S00860

Council District:	2	**Priority Score:**	N/A
Community Plan:	Mission Beach, Pacific Beach	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	1997 - 2015		619-533-7482
Improv Type:	Betterment		jbatta@sandiego.gov

Description: This project increases public accesibility of the beach areas in Pacific and Mission Beach. Phase I of this project completed the widening of 1.34 miles of boardwalk along Oceanfront Walk and Ocean Boulevard from Ventura Place to Santa Rita Place. This included widening of the existing concrete boardwalk by nine feet and the creation of a three foot wide landscape buffer zone immediately to the east of, and adjacent to, the boardwalk. Phase II, which is complete, was a safety study. Phase III provides for the acquisition of the right-of-way at Santa Rita Place and from Pacific Beach Drive to Oliver Avenue. Phase IV will complete the widening from Santa Rita Place to Thomas Avenue.

Justification: This project will enhance public access to this section of beach.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan, Pacific Beach Community Plan, and is in conformance with the City's General Plan.

Schedule: Phase I was completed in Fiscal Year 2004 and the Phase II follow-up safety study was completed in the summer of 2003. Phases III and IV will be scheduled when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	80,000	0	0	0	0	0	0	0	0	0	80,000
TransNet (Prop A 1/2% Sales Tax)	400156	122,275	100,000	0	0	0	0	0	0	0	0	222,275
Gas Tax Fund	200117	140,000	0	0	0	0	0	0	0	0	0	140,000
TOT Coastal Infrastructure CIP Fund	200212	4,825	63,400	0	0	0	0	0	0	0	0	68,225
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	2,753,000	2,753,000
Total		347,100	163,400	0	0	0	0	0	0	0	2,753,000	3,263,500

Transportation & Storm Water

Trans - Ped Fac - Sidewalks

New Walkways / AIK00001

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Fuentes, Julio
Duration:	2010 - 2021		619-533-3092
Improv Type:	New		jfuentes@sandiego.gov

Description: This annual allocation provides for the construction of sidewalks at locations where none exist in order to provide safe routes for pedestrians and to provide access routes for school children.

Justification: This project provides permanent sidewalks along streets in areas where children are required to walk to school and contributes to the City's ongoing efforts to promote walking as a mode of transportation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: TransNet funding in the amount of $375,000 has been allocated to this project for Fiscal Year 2012. Additionally, State grant funding is anticipated to be received for this project in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	0	7,500	0	0	0	0	0	0	0	0	7,500
Grant Fund - Federal	600000	658	7,643	0	0	0	0	0	0	0	0	8,302
Grant Fund - State	600001	0	1,452,000	0	0	0	0	0	0	0	0	1,452,000
TransNet (Prop A 1/2% Sales Tax)	400156	505,551	156,450	0	0	0	0	0	0	0	0	662,001
State Grant	9601	0	0	0	1,452,000	0	0	0	0	0	0	1,452,000
TransNet Extension Congestion Relief Fund	400169	170,255	1,395,576	375,000	0	850,000	400,000	350,000	0	0	0	3,540,831
TransNet ARRA Exchange Fund	400677	752,087	1,444,773	0	0	0	0	0	0	0	0	2,196,860
Total		1,428,550	4,463,942	375,000	1,452,000	850,000	400,000	350,000	0	0	0	9,319,493

Transportation & Storm Water

Trans - Ped Fac - Sidewalks

North Park Commercial Revitalization / S00825

Council District:	3	**Priority Score:**	29
Community Plan:	Greater North Park	**Priority Category:**	Low
Project Status:	Technically completed	**Contact Information:**	Batta, Jamal
Duration:	1994 - 2010		619-533-7482
Improv Type:	Betterment		jbatta@sandiego.gov

Description: This project provides for neighborhood identification signage and public improvements along University Avenue and adjacent streets in North Park.

Justification: Public improvement and neighborhood identification are an important part of the revitalization project, which is a continuing effort to improve the economic base of the North Park Community. This project will extend the existing demonstration block concept east and west of the completed phases at 30th Street and University Avenue.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project implements the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Community sign construction was completed in Fiscal Year 1994. Construction of streetscape improvements on University Avenue west of 30th Street was completed in Fiscal Year 1998. The Gateway Project near Interstate 805 was completed in Fiscal Year 2000. Street trees were planted on University Avenue between Ohio Street and Interstate 805 in Fiscal Year 2001. Design of streetscape improvements between 28th and Granada Streets was completed in Fiscal Year 2006. Construction of streetscape improvements between 28th and Granada Street (southside) and 30th Street (eastside) was completed in Fiscal Year 2009.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
North Park Urban Comm	400112	0	19,868	0	0	0	0	0	0	0	0	19,868
TransNet (Prop A 1/2% Sales Tax)	400156	0	0	0	0	0	0	0	0	0	0	0
Total		0	19,868	0	0	0	0	0	0	0	0	19,868

Transportation & Storm Water

Trans - Ped Fac - Sidewalks

Ocean Front Walk-San Fernando to Ventura / S00875

Council District:	2	**Priority Score:**	42
Community Plan:	Mission Beach	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	1999 - 2012		619-533-7482
Improv Type:	Replacement - Rehab		jbatta@sandiego.gov

Description: This project provides for the removal and replacement of the existing pile cap, parapet wall, lights, and walkway along Ocean Front Walk between San Fernando Place and Ventura Place to their original 1925 appearance, in accordance with the Secretary of the Interior Standard for the Treatment of Historic Properties.

Justification: These structures are significant to the history of San Diego. They were constructed in 1925 to protect and complement the John D. Spreckels Amusement Center, now named Belmont Park. Extensive patching of spalled concrete and asphalt overlay of the walkway have robbed these structures of their character. Patching is no longer an option to restore and preserve these structures.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed Fiscal Year 2007. Construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	2,032	197,968	0	0	0	0	0	0	0	0	200,000
TOT Coastal Infrastructure CIP Fund	200212	341,233	48,767	0	0	0	0	0	0	0	0	390,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	3,000,000	3,000,000
Total		343,265	246,735	0	0	0	0	0	0	0	3,000,000	3,590,000

Transportation & Storm Water

Trans - Ped Fac - Sidewalks

Potomac Street Improvements / S00925

Council District:	4	**Priority Score:**	49
Community Plan:	Skyline - Paradise Hills	**Priority Category:**	Medium
Project Status:	Technically completed	**Contact Information:**	Batta, Jamal
Duration:	2008 - 2011		619-533-7482
Improv Type:	New		jbatta@sandiego.gov

Description: This project provides for installation of a concrete sidewalk on Potomac Street along the west side of the road adjacent to the Paradise Hills Community Park.

Justification: The surrounding streets to the Paradise Hills Community Park, Potomac Street and Paradise Valley Road, have existing sidewalk except for the segment in front of the park site. The concrete sidewalk will improve pedestrian access to the park.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2009 and construction was completed in Fiscal Year 2010.

Summary of Project Changes: Project was completed in Fiscal Year 2010 and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	320,080	59,920	0	0	0	0	0	0	0	0	380,000
Total		320,080	59,920	0	0	0	0	0	0	0	0	380,000

Transportation & Storm Water

Trans - Ped Fac - Sidewalks

Rosa Parks Elementary School-Safe Route to School / S00739

Council District:	3	**Priority Score:**	N/A
Community Plan:	Normal Heights (Mid-City)	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Giandoni, Mark
Duration:	2005 - 2010		619-533-4618
Improv Type:	New		mgiandoni@sandiego.gov

Description: This project provides for improved pedestrian safety around Rosa Parks Elementary school. Project scope includes the construction of new sidewalks, retaining walls where needed, curb ramps, curb extensions, an enhanced school entry crosswalk, and solar flashing beacon crossing equipment.

Justification: The area surrounding Rosa Parks Elementary School has high automobile, bicycle, and pedestrian injury rates. This project will provide a safer walking environment for both students and members of the community.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's Progress Guide and General Plan.

Schedule: Design began and was completed in Fiscal Year 2006. Construction began in Fiscal Year 2007 and was completed in Fiscal Year 2008.

Summary of Project Changes: This project is now complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	399,374	0	0	0	0	0	0	0	0	0	399,374
TransNet (Prop A 1/2% Sales Tax)	400156	155,700	0	0	0	0	0	0	0	0	0	155,700
Total		555,074	0	0	0	0	0	0	0	0	0	555,074

Transportation & Storm Water

Trans - Ped Fac - Sidewalks

SR2S Sidewalk Projects Grant #2 / L00011

Council District:	8	**Priority Score:**	40
Community Plan:	Otay Mesa - Nestor	**Priority Category:**	Medium
Project Status:	Created	**Contact Information:**	Fuentes, Julio
Duration:	2010 - 2015		619-533-3092
Improv Type:	New		jfuentes@sandiego.gov

Description: This project will provide for the construction of new sidewalks along the streets in and around Berry and Emory Elementary Schools and Mar Vista Middle School for school traffic safety improvement.

Justification: This project will provide needed for school traffic safety improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa-Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2012. Construction is scheduled to be completed by Fiscal Year 2014.

Summary of Project Changes: This project was approved by the City Council on June 22, 2010 per Resolution 306007 which athorized the acceptance of a CALTRANS Grant from the Safe Routes to School Program for school traffic safety improvement.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	0	445,720	0	0	0	0	0	0	0	0	445,720
TransNet Extension Congestion Relief Fund	400169	0	66,191	0	0	411,675	0	0	0	0	0	477,866
Total		0	511,911	0	0	411,675	0	0	0	0	0	923,586

Transportation & Storm Water

Trans - Ped Fac - Sidewalks

School Traffic Safety Improvements / AIK00002

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Fuentes, Julio
Duration:	2010 - 2021		619-533-3092
Improv Type:	New		jfuentes@sandiego.gov

Description: This annual allocation provides for the installation of traffic control devices, sidewalks, signal modifications and other improvements that will serve to improve safety surrounding schools. This allocation can also be used to match State or Federal grants for this purpose.

Justification: The Public Safety and Neighborhood Services Committee of the City Council requested that this program be instituted in order to proactively respond to school traffic safety problems in the City.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be identified each year based on the priorities identified by the Engineering and Capital Projects Department.

Summary of Project Changes: TransNet funding has been allocated to this project through Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
General Fixed Assets Fund	100007	(16,269)	16,269	0	0	0	0	0	0	0	0	0
Private & Others Contrib-CIP	400264	5,000	0	0	0	0	0	0	0	0	0	5,000
TransNet (Prop A 1/2% Sales Tax)	400156	37,067	64,908	0	0	0	0	0	0	0	0	101,975
TransNet Extension Congestion Relief Fund	400169	81,165	252,899	200,000	0	200,000	200,000	200,000	0	0	0	1,134,064
Total		106,963	334,075	200,000	0	200,000	200,000	200,000	0	0	0	1,241,039

Transportation & Storm Water

Trans - Ped Fac - Sidewalks

Sidewalk Repair and Reconstruction / AIK00003

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Wolford, Mary
Duration:	2010 - 2021		619-527-7515
Improv Type:	New		mwolford@sandiego.gov

Description: This annual allocation provides for the replacement of damaged sidewalks, curbs and gutters Citywide.

Justification: This project replaces damaged sidewalks, curbs and gutters along streets in areas where children are required to walk to school and contributes to the City's ongoing efforts to promote walking as a mode of transportation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis and as funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	8,397,136	1,152,864	0	0	0	0	0	0	0	0	9,550,000
Infrastructure Improvement - CD 6	400686	0	15,392	0	0	0	0	0	0	0	0	15,392
TransNet (Prop A 1/2% Sales Tax)	400156	0	9,812	0	0	0	0	0	0	0	0	9,812
TransNet Infrastructure Fund	400168	0	16,325	0	0	0	0	0	0	0	0	16,325
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	6,000,000	6,000,000
Total		8,397,136	1,194,394	0	0	0	0	0	0	0	6,000,000	15,591,530

Transportation & Storm Water

Trans - Ped Fac - Sidewalks

Skyline Drive Improvements / S00912

Council District:	4	**Priority Score:**	49
Community Plan:	Skyline - Paradise Hills	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2007 - 2012		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for improvements along Skyline Drive from Sears Avenue to Cardiff Street. These improvements include hardscape medians, traffic signal modifications, pavement enhancements, street lights, bus stops, pedestrian crossing improvements, traffic calming, and community signs.

Justification: The hardscaped medians, street lighting, and other proposed improvements will provide reduction in vehicle travel delay at many intersections. In addition, the proposed improvements will increase pedestrian and vehicular safety, particularly near many schools along the corridor. The project will also improve corridor walkability and add bicycle lanes that will provide connectivity to existing bicycle lanes.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary Design was completed in Fiscal Year 2008. Design began in Fiscal Year 2009 and was completed in Fiscal Year 2011. Construction is scheduled for Fiscal Year 2012.

Summary of Project Changes: It is anticipated that grant funding will become available for this project in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Federal Grant	9600	0	0	0	719,921	0	0	0	0	0	0	719,921
TransNet (Prop A 1/2% Sales Tax)	400156	140,000	0	0	0	0	0	0	0	0	0	140,000
TransNet Extension Congestion Relief Fund	400169	652,650	622,350	0	0	0	0	0	0	0	0	1,275,000
TransNet ARRA Exchange Fund	400677	106,559	218,441	0	0	0	0	0	0	0	0	325,000
Total		899,209	840,791	0	719,921	0	0	0	0	0	0	2,459,921

Transportation & Storm Water

Trans - Ped Fac - Sidewalks

University Avenue Sidewalk from 54th to 68th / S00910

Council District:	3, 7	**Priority Score:**	39
Community Plan:	City Heights (Mid-City), College Area	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Fuentes, Julio
Duration:	2008 - 2012		619-533-3092
Improv Type:	New		jfuentes@sandiego.gov

Description: This project provides for the installation of approximately 16,000 feet of new concrete sidewalk and other roadway and safety/capacity improvements on both sides of University Avenue from 54th Street to 68th Street. In addition, a corridor study will be completed to analyze existing conditions and future traffic in order to determine other capacity and safety improvements.

Justification: The existing sidewalk has settled and cracked necessitating replacement in order to provide safe pedestrian access. Portions of University Avenue within the limits of this project are without sidewalks. New sidewalk will be constructed in these areas. In addition, a corridor study will be completed to analyze existing conditions and future traffic in order to determine other capacity and safety improvements.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the College Area and Mid-City: City Heights and Eastern Area Communities Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering is scheduled for Fiscal Year 2012. Design is scheduled for Fiscal Year 2012 and construction is scheduled for Fiscal Year 2013.

Summary of Project Changes: It is anticipated that Redevelopment Agency funding will be available for this project in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Crossroads Redevelopmen CIP Contributions Fund	200357	226,386	473,614	0	0	0	0	0	0	0	0	700,000
RDA Contributions to City Heights Project Fund	200347	0	0	0	1,150,000	0	0	0	0	0	0	1,150,000
Total		226,386	473,614	0	1,150,000	0	0	0	0	0	0	1,850,000

Transportation & Storm Water

Trans - Ped Fac - Sidewalks

University Avenue and Front Street Pop Out / S00909

Council District:	3	**Priority Score:**	N/A
Community Plan:	Uptown	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Batta, Jamal
Duration:	2007 - 2011		619-533-7482
Improv Type:	New		jbatta@sandiego.gov

Description: This project will provide for pedestrian improvements at the corner of University Avenue and Front Street and will include the construction of a pop-out on the southwest corner and a new curb ramp on the north side of the intersection.

Justification: Installation of the pop-out will shorten the crossing distance on both University Avenue and Front Street, and make pedestrians more visible to vehicular traffic travelling east on University Avenue. The pop-out will also sharpen the angle at the southwest corner of the intersection, which should result in slower speeds for eastbound right turning vehicles and provide a safer walking environment for the community.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began and was completed in Fiscal Year 2009. Construction was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Uptown Urban Comm	400121	161,125	(11,125)	0	0	0	0	0	0	0	0	150,000
Total		161,125	(11,125)	0	0	0	0	0	0	0	0	150,000

Transportation & Storm Water

Trans - Ped Fac - Sidewalks

Willow Elementary School-Safe Route to School / S00740

Council District:	8	**Priority Score:**	38
Community Plan:	San Ysidro	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2006 - 2011		619-533-7482
Improv Type:	New		jbatta@sandiego.gov

Description: This project provides for improved pedestrian safety around Willow Elementary School. The scope includes the construction of new sidewalks, curb ramps, and pedestrian countdown timers.

Justification: The area surrounding Willow Elementary School has high automobile, bicycle, and pedestrian injury rates. This project will provide a safer walking environment for both students and members of the community.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2009. Construction was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	587,062	12,938	0	0	0	0	0	0	0	0	600,000
TransNet (Prop A 1/2% Sales Tax)	400156	22,849	27,151	0	0	0	0	0	0	0	0	50,000
Total		609,911	40,089	0	0	0	0	0	0	0	0	650,000

Transportation & Storm Water

Trans - Roadway

38th Street Improvements / S00930

Council District:	3	**Priority Score:**	81
Community Plan:	City Heights	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2008 - 2012		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides full street improvements on 38th Street from Dwight Street north to terminus. Improvements will include curb, gutter, driveways, sidewalk, pedestrian ramps, pavement, drainage facilities, angled on-street parking, etc. The improvements will comply with current local, State and federal safety and accessibility codes and regulations.

Justification: Street improvements are needed to comply with the City's design guides for the improvement of public right-of-way.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: The project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	67,854	32,146	0	0	0	0	0	0	0	0	100,000
TransNet ARRA Exchange Fund	400677	228,253	1,671,747	0	0	0	0	0	0	0	0	1,900,000
Total		296,107	1,703,893	0	0	0	0	0	0	0	0	2,000,000

Transportation & Storm Water

Trans - Roadway

43rd Street Widening / S00845

Council District:	4	**Priority Score:**	55
Community Plan:	Southeastern San Diego	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	1989 - 2013		619-533-4654
Improv Type:	Betterment		apalaseyed@sandiego.gov

Description: This project provides for realigning the intersection at 43rd Street and National Avenue. This project will make necessary traffic enhancements to handle the increased daily traffic associated with the residential, industrial and commercial development of the State Route 252 Corridor (approximately 66 acres).

Justification: This project is a major component in the development of the State Route 252 Corridor within the Southcrest Project. The street currently handles approximately 12,000 weekday trips. Once development on the corridor is complete, the number of trips will increase significantly. The Southeastern San Diego Community Plan recommends improvement to four lanes to handle the current capacity.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition began in Fiscal Year 2002 and was completed in Fiscal Year 2009. Construction began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	116,981	0	0	0	0	0	0	0	0	0	116,981
CIP Contributions from General Fund	400265	0	293,909	0	0	0	0	0	0	0	0	293,909
Grant Fund - State	600001	2,386,769	15,606	0	0	0	0	0	0	0	0	2,402,375
ISTEA-TransNet Exchange	400162	26,005	0	0	0	0	0	0	0	0	0	26,005
TransNet (Prop A 1/2% Sales Tax)	400156	3,354,080	8,445	0	0	0	0	0	0	0	0	3,362,525
TransNet Extension Congestion Relief Fund	400169	1,650,036	1,024,964	0	0	0	0	0	0	0	0	2,675,000
Total		7,533,871	1,342,924	0	0	0	0	0	0	0	0	8,876,795

Transportation & Storm Water

Trans - Roadway

Alvarado Canyon Road Realignment / S00894

Council District:	7	**Priority Score:**	59
Community Plan:	Navajo	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2006 - 2015		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for the realignment of Alvarado Canyon Road from 380 feet east of the Fairmount Avenue and Camino Del Rio North intersection to the Fairmount Avenue and Mission Gorge Road intersection. Improvements for this two-lane collector street will include a structure over the existing concrete drainage channel, removal of some existing pavement, re-grading of affected private parcels and traffic signal modifications.

Justification: This project will improve the traffic flow at the Interstate 8, Fairmount Avenue and Mission Gorge Road interchange.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan. The proposed realignment requires an amendment to the Navajo Community Plan. This proposed change is being processed by the Metropolitan Transit Development Board (MTDB) as part of an amendment to identify the Mission Valley East Light Rail alignment through the corridor.

Schedule: Preliminary engineering began in Fiscal Year 2009 and continued through Fiscal Year 2010. Design began in Fiscal Year 2011. Construction will be scheduled upon identification of funding. Land acquisition will begin when the alignment is defined.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	413,963	46,037	0	0	0	0	0	0	0	0	460,000
TransNet Extension Congestion Relief Fund	400169	59,305	40,695	0	0	0	0	0	0	0	0	100,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	5,140,000	5,140,000
Total		473,268	86,732	0	0	0	0	0	0	0	5,140,000	5,700,000

Transportation & Storm Water

Trans - Roadway

Balboa Ave/Hathaway St Left Turn Lane Installation / S10047

Council District:	6	**Priority Score:**	N/A
Community Plan:	Clairemont Mesa	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Nassar, Mark
Duration:	2009 - 2019		619-533-3172
Improv Type:	Betterment		mnassar@sandiego.gov

Description: This project provides traffic improvements to the intersection of Balboa Avenue and Hathaway Street, which includes removing and replacing a median, adding an additional left turn lane, traffic signal modifications, and new signing and striping.

Justification: The improvements to the intersection will improve driver and pedestrian safety.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2011. Construction began and was completed in Fiscal Year 2011.

Summary of Project Changes: This project has been completed and will be closed this fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet Extension Congestion Relief Fund	400169	4,696	(533)	0	0	0	0	0	0	0	0	4,163
Total		4,696	(533)	0	0	0	0	0	0	0	0	4,163

Transportation & Storm Water

Trans - Roadway

Berger Ave Sidewalk & Curb Ramps / S11044

Council District:	6	**Priority Score:**	46
Community Plan:	Serra Mesa	**Priority Category:**	Medium
Project Status:	Created	**Contact Information:**	Palaseyed, Abi
Duration:	2011 - 2013		619-533-4654
Improv Type:	New		apalaseyed@sandiego.gov

Description: This project will install a missing section of sidewalk and provide curb ramps on the east side of the street between Kearny Villa Road/Mesa College Drive and Frost Street.

Justification: The project location is a highly used area. One or more Americans with Disabilities Act (ADA) complaints have been received. The improvements are needed for disabled access in the public right-of-way for compliance with current ADA standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and in in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011and is scheduled to be completed in Fiscal Year 2012. Construction is scheduled for Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Serra Mesa - Urban Community	400132	24,820	200,180	0	0	0	0	0	0	0	0	225,000
Total		24,820	200,180	0	0	0	0	0	0	0	0	225,000

Transportation & Storm Water

Trans - Roadway

Bus Stop Improvements / AID00007

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Celniker, Steve
Duration:	2010 - 2020		619-533-3611
Improv Type:	Betterment		scelniker@sandiego.gov

Description: This project will provide for the installation of concrete pads in the roadways at bus stops citywide. The project is funded by the City's share of bus stop advertising revenue. Funding for the project was provided per terms of an agreement with San Diego Metropolitan Transit System in Fiscal Years 2011, 2012 and 2103.

Justification: Asphalt street pavement at bus stops may be damaged by rippling and potholing caused by friction from bus tires when buses decelerate, accelerate or turn. This project provides for replacing asphalt paving at bus stops with concrete pads in the street that better withstand the wear from buses. This extends pavement life and reduces maintenance costs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Bus Stop Capital Improvement Fund	400691	170,994	(16,182)	0	0	0	0	0	0	0	0	154,812
Total		170,994	(16,182)	0	0	0	0	0	0	0	0	154,812

Transportation & Storm Water

Trans - Roadway

Cam Del Sur Widening # San Dieguito Rd to Paseo De / RD11003

Council District:	1	**Priority Score:**	N/A
Community Plan:	Black Mountain Ranch	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Abeyta, Angela
Duration:	2011 - 2012		619-533-3674
Improv Type:	Widening		aabeyta@sandiego.gov

Description: Construct the widening of Camino del Sur from its initial two lanes northward from San Dieguito Road to Paseo del Sur as an ultimate four-lane major street. This project also includes a traffic signal at the intersection of Camino del Sur and Del Sur Court located about 300 feet north of the bridge over Lusardi Creek.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Construction will start in Fiscal Year 2012. Reimbursement is scheduled for Fiscal Year 2012.

Summary of Project Changes: This is a newly publish project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	23,434	0	0	0	0	0	0	0	0	0	23,434
Total		23,434	0	0	0	0	0	0	0	0	0	23,434

Transportation & Storm Water

Trans - Roadway

Camino Del Sur (Bernardo Lakes / Lone Quail Rd) / RD11000

Council District:	1	**Priority Score:**	N/A
Community Plan:	Black Mountain Ranch	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Abeyta, Angela
Duration:	2011 - 2012		619-533-3674
Improv Type:	New		aabeyta@sandiego.gov

Description: Design and construct a four-lane major roadway within a six-lane right-of-way. The project will be built in two phases. The first phase consists of the two northerly lanes between Bernardo Lakes Drive and Lone Quail Road that have been built as a subdivider improvement. The second phase consists of design and construction of the southerly two lanes and the median from Bernardo Lakes Drive to Lone Quail Road.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Construction is scheduled to start in Fiscal Year 2012. Reimbursement is anticipated in Fiscal Year 2013.

Summary of Project Changes: This is a newly published project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	39,284	10,716	0	0	0	0	0	0	0	0	50,000
Total		39,284	10,716	0	0	0	0	0	0	0	0	50,000

Transportation & Storm Water

Trans - Roadway

Camino Del Sur-SR 56 to Carmel Valley Road / S00899

Council District:	1	**Priority Score:**	N/A
Community Plan:	Torrey Highlands	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	2003 - 2014		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for the construction of Camino del Sur between State Route 56 and Carmel Valley Road as a two-lane interim roadway (40-foot paved width) within the right-of-way for a future six-lane facility. Additional lanes may be required in the immediate vicinity of the interchange. This project will be constructed by the developer who will be reimbursed.

Justification: This project will accommodate the increase in vehicular traffic caused by development in the area and is funded by development within Torrey Highlands.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan. See Projects T2.1 and T2.2 in the Torrey Highlands Ranch Financing Plan.

Schedule: The initial four lanes of this project are complete and reimbursement to the developer is pending, contingent upon fees collected within the community and an amendment to the original reimbursement agreement. The final two lanes of the project within the six lane right-of-way are tentatively scheduled for Fiscal Year 2014 dependent upon the rate of development within the community.

Summary of Project Changes: Black Mountain Ranch Facilities Benefit Assessment funding will fund the cost of the final two lanes contingent upon fees collected within Black Mountain Ranch FBA.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	0	0	0	0	0	1,050,000	0	0	0	0	1,050,000
Torrey Highlands	400094	13,364,810	0	0	0	0	0	0	0	0	0	13,364,810
Total		13,364,810	0	0	0	0	1,050,000	0	0	0	0	14,414,810

Transportation & Storm Water

Trans - Roadway

Camino Del Sur-Santaluz / Resort Wildlife Crossing / S00843

Council District:	1	**Priority Score:**	N/A
Community Plan:	Black Mountain Ranch	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Abeyta, Angela
Duration:	2006 - 2011		619-533-3674
Improv Type:	New		aabeyta@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of wild-life crossings along Camino Ruiz between Santaluz and Resort Street.

Justification: This project is in accordance with the Black Mountain Ranch Public Facilities Financing Plan, Project T-7.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: The wildlife crossing was completed in Fiscal Year 2006. Reimbursement to the developer has been completed.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	4,506,381	30,252	0	0	0	0	0	0	0	0	4,536,633
Total		4,506,381	30,252	0	0	0	0	0	0	0	0	4,536,633

Transportation & Storm Water

Trans - Roadway

Camino Del Sur-Santaluz to Camino Del Norte / S00842

Council District:	1	**Priority Score:**	N/A
Community Plan:	Black Mountain Ranch	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	2003 - 2011		619-533-3682
Improv Type:	New		jtracana@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Camino Ruiz between Santaluz and Camino del Norte.

Justification: This project is in accordance with the Black Mountain Ranch Public Facilities Financing Plan, Project T-5.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: The road was built and completed in Fiscal Year 2006. Reimbursement, per terms of an existing reimbursement agreement, contingent upon rate of fees collected within the community.

Summary of Project Changes: No significant change to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	13,901,786	0	0	0	0	0	0	0	0	0	13,901,786
Total		13,901,786	0	0	0	0	0	0	0	0	0	13,901,786

Transportation & Storm Water

Trans - Roadway

Camino Ruiz from n/o of Reagan to Jade Coast / S01018

Council District:	5	**Priority Score:**	N/A
Community Plan:	Mira Mesa	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	1990 - 2013		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for widening Camino Ruiz from Gold Coast Drive to the east leg of Jade Coast Road and from the northern most boundaries of Miralani Business Park to Miramar Road, widening Camino Ruiz to a modified six-lane major street/primary arterial. The project includes Class II bike lanes between Mira Mesa Boulevard and Gold Coast Drive and within the project limits.

Justification: Widening this portion of Camino Ruiz will accommodate increased vehicular traffic generated by the Mira Mesa Community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I has been completed. Phase II will be created as a new project.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	23,151	0	0	0	0	0	0	0	0	0	23,151
Total		23,151	0	0	0	0	0	0	0	0	0	23,151

Transportation & Storm Water

Trans - Roadway

Camino Santa Fe-Del Mar Mesa Road to SR 56 / S00898

Council District:	1	**Priority Score:**	N/A
Community Plan:	Del Mar Mesa	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Tracanna, John
Duration:	2004 - 2010		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides construction of Little McGonigle Ranch Road and will be completed in two phases. Phase I has been completed for the construction of Little McGonigle Ranch Road (formerly Camino Santa Fe) (45'/65') from the northerly terminus of Carmel Mountain Road at Del Vino Court, northwesterly to the easterly terminus of Del Mar Mesa Road. The project includes a multi-use trail adjacent to the roadway. Phase II provides for the construction of Little McGonigle Ranch Road (40'/62') from Del Mar Mesa Road to State Route 56. The project will include a 100-foot bridge. A multi-use trail will also be constructed adjacent to the roadway.

Justification: This project is required to accommodate additional traffic in Del Mar Mesa and will provide access from Del Mar Mesa to adjoining communities.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition, design and construction were completed by the developer for the Phase I. Phase II improvements are not anticipated for several years and will be contingent upon the availability of FBA funding.; thus a new project will be created for phase II.

Summary of Project Changes: Phase I of this project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	860,411	6,264,589	0	0	0	0	0	0	0	0	7,125,000
Total		860,411	6,264,589	0	0	0	0	0	0	0	0	7,125,000

Transportation & Storm Water

Trans - Roadway

Camino del Sur - SR-56 to Dormouse / S00872

Council District:	1	**Priority Score:**	42
Community Plan:	Rancho Penasquitos, Torrey Highlands	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	1998 - 2012		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for the construction of Camino del Sur (formerly Camino Ruiz) as a four-lane major street with Class II bicycle lanes from SR-56 to 1,600 feet north of Park Village Road.

Justification: Camino del Sur is the major street connecting the southwest corner of Rancho Penasquitos to the future Carmel Mountain Road extension and to State Route 56. This street is required to accomidate traffic generated in Rancho Penasquitos, Torrey Highlands and surrounding communities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: The Torrey Highlands Public Facilities Financing Plan was approved by City Council Resolution R-304935 on June 2, 2009 authorizing the appropriation of $4,036,000 in the project. The project is also consistent with the Rancho Penasquitos Community Plan, and Torrey Highlands Subarea Plan, projects T31A, 32A, 31B and 32B and is in conformance with the City's General Plan.

Schedule: The Environmental Impact Report was completed in Fiscal Year 2006. Design is scheduled to begin in Fiscal Year 2012 contingent on funds being available. Construction is scheduled to occur in Fiscal Year 2017

Summary of Project Changes: No significant change has been made to this project for FIscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Developer Funding	9800	0	0	0	0	0	0	0	0	3,538,000	0	3,538,000
Rancho Penasquitos FBA	400083	1,210,367	1,840,633	0	0	0	0	0	0	0	0	3,051,000
Torrey Highlands	400094	10,076	0	0	0	0	0	0	0	10,285,924	0	10,296,000
Total		1,220,443	1,840,633	0	0	0	0	0	0	13,823,924	0	16,885,000

Transportation & Storm Water

Trans - Roadway

Camino del Sur-San Dieguito Rd to Carmel Valley Rd / S00710

Council District:	1	**Priority Score:**	N/A
Community Plan:	Black Mountain Ranch, Torrey Highlands	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	2008 - 2010		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Camino del Sur between San Dieguito Road south to Carmel Valley Road as a two-lane interim facility within a six-lane right-of-way. It also provides a wildlife crossing, traffic signals and intersection widening at San Dieguito Road, B Street and Carmel Valley Road. A second phase of the project will construct two additional lanes on Camino del Sur from San Dieguito Road southward to Carmel Valley Road and modify the traffic signals accordingly.

Justification: This project is in accordance with projects T-10 in the Black Mountain Ranch Public Facilities Financing Plan, Council Resolution R-301005, November 1, 2005, and Project T-2.4 of the Torrey Highlands Public Facilities Financing Plan, Council Resolution 304935, June 2, 2009.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch and Torrey Highlands Subarea Plans and the Torrey Highlands Public Facilities Financing Plan, and is in conformance with the City's General Plan.

Schedule: Phase I of this project was completed in Fiscal Year 2002, with reimbursement to developer ongoing, per the terms of an existing reimbursement agreement. A portion of Phase II was completed in Fiscal Year 2004. The remainder of Phase II construction began in Fiscal Year 2011.

Summary of Project Changes: It is proposed to allocate $5,556,500 in anticipated funds to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	980,020	0	0	5,556,500	0	0	0	0	0	0	6,536,520
Total		980,020	0	0	5,556,500	0	0	0	0	0	0	6,536,520

Transportation & Storm Water

Trans - Roadway

Carmel Mountain Road to Del Mar Mesa Road / S00846

Council District:	1	**Priority Score:**	N/A
Community Plan:	Del Mar Mesa	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	2003 - 2011		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for the construction of Carmel Mountain Road as a two-lane collector street from the Carmel Valley Neighborhood easterly boundary to Little McGonigle Ranch Road (formerly Del Mar Mesa Road). The 4,050 linear feet of half-width road (FBA funded) which traverses open space will be 40-foot/62-foot. Also included as part of this project is a wildlife crossing under Carmel Mountain Road. The remainder (sub-divider funded) will be both 40-foot/62-foot and 50-foot/72-foot and will include left-turn lanes at intersections and major driveways as needed. A multi-use trail will be constructed as part of this project along the entire project length.

Justification: This project is required to accommodate the additional traffic generated as a result of development in Del Mar Mesa.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific (Community) Plan and is in conformance with the City's General Plan.

Schedule: Project design and construction is to be completed by developer in accordance with a future Reimbursement Agreement (RA). The RA is anticipated to be completed during Fiscal Year 2012 with work moving forward shortly after.

Summary of Project Changes: Fiscal Year 2011 anticipated revenues have not been realized, therefore anticipated funding will carry over to Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	0	1,800,000	0	900,000	0	0	0	0	0	0	2,700,000
Total		0	1,800,000	0	900,000	0	0	0	0	0	0	2,700,000

Transportation & Storm Water

Trans - Roadway

Carmel Valley Rd-Lopelia Meadows to Via Abertura / S00934

Council District:	1	**Priority Score:**	46
Community Plan:	Pacific Highlands Ranch	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	2008 - 2015		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Carmel Valley Road from Lopelia Meadows place to Via Abertura as a four-lane facility within a 122 foot right-of-way that can accommodate six lanes in the future (Approx. 3,600 LF).

Justification: This project is in accordance with the Pacific Highlands Ranch Public Facilities Financing Plan, Project T-4.4. Companion Projects T-4.2 and T-4.3 for the other phases of this project.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I completion is scheduled for Fiscal Year 2012, if Pardee agrees to advance funding and will be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment (FBA) under the terms of a reimbursement agreement. Reimbursement to the developer is programmed for Fiscal Year 2015. Subsequent phases are anticipated with adjacent subdivision development estimated to occur in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	312,807	537,193	0	0	0	0	4,850,000	0	3,000,000	0	8,700,000
Total		312,807	537,193	0	0	0	0	4,850,000	0	3,000,000	0	8,700,000

Transportation & Storm Water

Trans - Roadway

Carmel Valley Rd-Via Albutura to Camino Del Sur / S00854

Council District:	1	**Priority Score:**	55
Community Plan:	Torrey Highlands	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Nassar, Mark
Duration:	2003 - 2011		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for the design and construction of two additional travel lanes in two increments. The first increment requires the widening along the frontage of Torrey Del Mar development. The second increment completes the remainder of the widening. Timing of each increment of widening will be based on the rate of development in Torrey Highlands.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch, Torrey Highlands and surrounding communities as well as exsisting sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan. See project T4.3 in the Torrey Highlands Public Facilities Financing Plan.

Schedule: Initial lanes have been completed. Widening to be completed by the developer per terms of the reimbursement agreement. The Reimbursement Agreement is anticipated to be completed in Fiscal Year 2012 with work to begin shortly after.

Summary of Project Changes: Fiscal Year 2011 anticipated revenues have not been realized, therefore anticipated funding will carry over to Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	2,692,202	7,689,248	0	7,706,783	0	0	0	0	0	0	18,088,233
Total		2,692,202	7,689,248	0	7,706,783	0	0	0	0	0	0	18,088,233

Transportation & Storm Water

Trans - Roadway

Carmel Valley Road 4/6 Lanes s/o of Street A / S00900

Council District:	1	**Priority Score:**	N/A
Community Plan:	Torrey Highlands, Pacific Highlands Ranch	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	2004 - 2010		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for the design and construction of Carmel Valley Road from the Camino Santa Fe Interchange to Pacific Highlands Ranch Parkway as a six-lane facility within a 146 foot right-of-way transitioning to a four-lane facility within a 122 foot right-of-way (4,000 linear feet). The expanded right-of-way will permit widening of up to 24 additional feet for a future transit oriented facility. In the interim, these two-lanes shall be landscaped and incorporated into the center median improvements.

Justification: Due to anticipated traffic volumes on Carmel Valley Road, the portion between SR-56 and Del Mar Heights Road will be constructed as a six lane facility, in two phases, as required by the Transportation Phasing. See Project T- 4.2 and Torrey Highlands Public Facilities Financing Plan Project T- 4.5.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch and Torrey Highlands Public Facilities Financing Plans and is in conformance with the City's General Plan.

Schedule: The developer (Pardee) provided advanced funding for this project and will be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment under the terms of a reimbursement agreement.

Summary of Project Changes: Fiscal Year 2011 anticipated revenues have not been realized, therefore anticipated funding will carry over to Fiscal Year 2012 (anticipated).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	3,392,188	1,007,812	0	1,347,951	0	0	0	1,925,000	0	0	7,672,951
Total		3,392,188	1,007,812	0	1,347,951	0	0	0	1,925,000	0	0	7,672,951

Transportation & Storm Water

Trans - Roadway

Carmel Valley Road-Street A to Neighborhood Pky / S00906

Council District:	1	**Priority Score:**	N/A
Community Plan:	Pacific Highlands Ranch	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	2005 - 2010		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for design and construction of Carmel Valley Road from A-Street to the Neighborhood Parkway as a four-lane facility within a 122 foot right-of-way that can accommodate six lanes in the future. The two internal lanes will be left unimproved for future expansion to accommodate six lanes of traffic or another transit oriented facility. In the interim, these two lanes shall be landscaped and incorporated into the center median improvements. This section of Carmel Valley Road includes the pedestrian undercrossing at the Neighborhood Parkway. See Project T-4.3 in the Pacific Highlands Ranch Public Facilities Financing Plan. This project will be built by the developer who will be reimbursed.

Justification: Due to anticipated traffic volumes on Carmel Valley Road, the section between A-Street and Neighborhood Parkway will be constructed as a four-lane facility that can be expanded to six lanes in the future.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Reimbursement to the developer will be made in accordance with the existing reimbursement agreement. This project is complete.

Summary of Project Changes: Fiscal Year 2011 anticipated revenues have not been realized, therefore anticipated funding will carry over to Fiscal Year 2012 (anticipated).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	6,034,011	865,989	0	2,500,000	0	0	0	0	0	0	9,400,000
Total		6,034,011	865,989	0	2,500,000	0	0	0	0	0	0	9,400,000

Transportation & Storm Water

Trans - Roadway

Carroll Canyon Rd-I-15 to Maya Linda Rd / S01019

Council District:	5	**Priority Score:**	N/A
Community Plan:	Mira Mesa	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	McKee, Jerry
Duration:	1992 - 2015		619-533-3095
Improv Type:	New		jmckee@sandiego.gov

Description: This project provides for widening the south side of Carroll Canyon Road from Interstate 15 to 150 feet east of Maya Linda Road in order to provide a right-turn lane with a Class II bike lane. See Project Number 7A in the Mira Mesa Public Facilities Financing Plan.

Justification: Due to growth in the community, increases to traffic volumes will require an exclusive right-turn lane to maintain and improve service levels for I-15 at Carroll Canyon Road.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was completed in Fiscal Year 2009. This project has been cancelled and will be closed by the end of the fiscal year. Project funding will be returned to the fund for reallocation.

Summary of Project Changes: This project has been cancelled and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	78,373	0	0	0	0	0	0	0	0	0	78,373
Total		78,373	0	0	0	0	0	0	0	0	0	78,373

Transportation & Storm Water

Trans - Roadway

Community Sign Installation at Various Locations / AID00004

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Fuentes, Julio
Duration:	2010 - 2020		619-533-3092
Improv Type:	Betterment		jfuentes@sandiego.gov

Description: This project will provide the installation of community signs at various locations Citywide.

Justification: Support community desires for identifying various communities by installing community signs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis and as funding becomes available.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Infrastructure Improvement - CD 1	400681	0	1,822	0	0	0	0	0	0	0	0	1,822
Infrastructure Imp Fund	400184	24,178	0	0	0	0	0	0	0	0	0	24,178
Total		24,178	1,822	0	0	0	0	0	0	0	0	26,000

Transportation & Storm Water

Trans - Roadway

Concrete Streets / AID00006

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Wolford, Mary
Duration:	2010 - 2020		619-527-7515
Improv Type:	Betterment		mwolford@sandiego.gov

Description: This annual allocation provides for resurfacing, repair, and reconstruction of concrete streets which are necessary to maintain the concrete streets in a serviceable condition and to prevent deterioration.

Justification: Resurfacing, repair, and reconstruction of concrete streets are necessary to maintain the concrete streets in serviceable condition and prevent deterioration.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	2,395,311	104,689	0	0	0	0	0	0	0	0	2,500,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	21,600,000	21,600,000
Total		2,395,311	104,689	0	0	0	0	0	0	0	21,600,000	24,100,000

Transportation & Storm Water

Trans - Roadway

Consultant Services for Public Facilities / AID00008

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Marabian, Linda
Duration:	2010 - 2020		619-533-3082
Improv Type:	Betterment		lmarabian@sandiego.gov

Description: This annual allocation provides for miscellaneous engineering/architectural services by consultants for the improvement of streets.

Justification: Some projects require the services of a private consultant for minor design services or when the required level of expertise is not available from City staff.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	29,038	12,181	0	0	0	0	0	0	0	0	41,219
Total		29,038	12,181	0	0	0	0	0	0	0	0	41,219

Transportation & Storm Water

Trans - Roadway

Debt Service for Commercial Paper Funded Projects / S00883

Council District:	Citywide	**Priority Score:**	N/A
Community Plan:	Citywide	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2000 - 2015		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for debt service payment on TransNet Commercial Paper issued for Funded Program projects within a given fiscal year.

Justification: Debt service payments for TransNet Commercial Paper issuances are required; however, are contingent upon actual use.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Debt service payments for TransNet Commercial Paper issuances are required; however, are contingent upon actual use.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	19,672,832	0	0	0	0	0	0	0	0	0	19,672,832
TransNet Extension Administration & Debt Fund	400171	0	270,000	0	0	0	0	0	0	0	0	270,000
Total		19,672,832	270,000	0	0	0	0	0	0	0	0	19,942,832

Transportation & Storm Water

Trans - Roadway

Debt Service for TransNet Bond Funded Projects / S00874

Council District:	Citywide	**Priority Score:**	N/A
Community Plan:	Citywide	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	1998 - 2011		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provided for debt service related to TransNet Bond funded projects (previously managed by the Engineering and Capital Projects Department).

Justification: Debt service payments for prior TransNet Bond issuances were required annually. This project reflects completely paid debt service payment requirements stemming from prior year issuances.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: No further debt service payment activity is expected for this project.

Summary of Project Changes: Project will be closed this fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	31,650,885	0	0	0	0	0	0	0	0	0	31,650,885
Total		31,650,885	0	0	0	0	0	0	0	0	0	31,650,885

Transportation & Storm Water

Trans - Roadway

Del Mar Heights Rd n/o Neighborhood 4 Park/School / S00855

Council District:	1	**Priority Score:**	N/A
Community Plan:	Carmel Valley	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Tracanna, John
Duration:	1992 - 2011		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for developer reimbursement, contingent upon approval of a reimbursement agreement, for the half-width improvement of Del Mar Heights Road north to Ashley Falls Neighborhood Park to a six-lane major arterial with Class II bike lanes.

Justification: The developer was required to build this road and will be reimbursed from Facilities Benefit Assessment funding by agreement. See Project Number T-6 in the Carmel Valley Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: This project was constructed in prior years by the developer and reimbursement was scheduled for Fiscal Year 2010 contingent upon approval of the Reimbursement Agreement.

Summary of Project Changes: The project costs have been fully reimbursed to developer and project will be closed this fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	859,367	14	0	0	0	0	0	0	0	0	859,381
Carmel Valley North-FBA	400081	55	0	0	0	0	0	0	0	0	0	55
Total		859,422	14	0	0	0	0	0	0	0	0	859,436

Transportation & Storm Water

Trans - Roadway

Del Mar Heights Road-4/6 Lanes / S00903

Council District:	1	**Priority Score:**	N/A
Community Plan:	Pacific Highlands Ranch	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	2003 - 2012		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for construction of Del Mar Heights Road from Old Carmel Valley Road to the new alignment of Carmel Valley Road as a modified five-lane roadway within a 122 foot right-of-way for a future six-lane facility. The project includes an eastbound third lane as the roadway approaches Carmel Valley Road. This project includes the bridge crossing over the open space corridor. This is the second phase of the project and will provide local access to the central area of development. The developer will advance funding for this project and be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment under the terms of a reimbursement agreement.

Justification: This facility is required to accommodate traffic being generated by new development in Pacific Highlands Ranch as well as by existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan (Project T-3.2) and is in conformance with the City's General Plan.

Schedule: Construction of the project is complete. Reimbursements to the developer will continue through Fiscal Year 2012.

Summary of Project Changes: Fiscal Year 2011 anticipated revenues have not been realized, therefore anticipated funding will carry over to Fiscal Year 2012 (anticipated).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	8,103,919	1,696,081	0	2,500,000	0	0	0	0	0	0	12,300,000
Total		8,103,919	1,696,081	0	2,500,000	0	0	0	0	0	0	12,300,000

Transportation & Storm Water

Trans - Roadway

Del Mar Mesa Public Facilities / S00893

Council District:	1	**Priority Score:**	N/A
Community Plan:	Del Mar Mesa	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Tracanna, John
Duration:	2001 - 2010		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for the construction of Del Mar Mesa Road as a two-lane rural residential road from Carmel Country Road to the future Carmel Mountain Road. The improvements also include a 16-inch water line and a multi-use trail. This roadway will provide access to the east until other road improvements are in place. This project was formerly named Shaw Ridge Road. This project will be constructed by three developers under three separate reimbursement agreements.

Justification: This project is required to accommodate the additional traffic generated as a result of development in Del Mar Mesa. See Project Number 43-3 in the Del Mar Mesa Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: This project was constructed by developers in Fiscal Years 1999 through 2003. Reimbursements were made from the Del Mar Mesa Facilities Benefit Assessment fund as scheduled in the Public Facilities Financing Plan.

Summary of Project Changes: The project costs have been fully reimbursed to developers and project will be closed by end of fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	9,174,286	230,714	0	0	0	0	0	0	0	0	9,405,000
Total		9,174,286	230,714	0	0	0	0	0	0	0	0	9,405,000

Transportation & Storm Water

Trans - Roadway

Del Sol Boulevard-Central / S00858

Council District:	8	**Priority Score:**	51
Community Plan:	Otay Mesa	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Nassar, Mark
Duration:	2004 - 2012		619-533-3172
Improv Type:	New		mnassar@sandiego.gov

Description: This project provides for construction of the central section of Del Sol Boulevard from the eastern boundary of Palm Ridge through the Multiple Species Conservation Program (MSCP) open space, and along the frontage of the proposed community park, elementary and middle school site. The roadway will consist of 800 linear feet of a two-lane collector and 2,000 linear feet of a four-lane collector street.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility and accessibility for the residents and business travelers to, from and through the community. See companion projects T-4.1 and T-4.2 in the Otay Mesa Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I will be constructed by the San Ysidro School District through an Facilities Benefit Assessment Reimbursement Agreement. Phase I will construct approximately 1,000 linear feet of new road along the frontage of a new school. Phase II will be designed and constructed by the City to complete the connection from Phase I to the existing westerly terminus. Design began in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	74,249	6,425,751	0	0	0	0	0	0	0	0	6,500,000
Total		74,249	6,425,751	0	0	0	0	0	0	0	0	6,500,000

Transportation & Storm Water

Trans - Roadway

Dennery Road - East / S10018

Council District:	8	**Priority Score:**	N/A
Community Plan:	Otay Mesa	**Priority Category:**	N/A
Project Status:	Created	**Contact Information:**	January, Frank
Duration:	2010 - 2013		619-533-3699
Improv Type:	New		fjanuary@sandiego.gov

Description: This project provides for constructing approximately 2,900 linear feet as a two-lane collector street north of Palm Avenue within the Dennery Ranch Precise Plan area. Multiple Species Conservation Program frontage is to be funded from Facilities Benefit Assessment.

Justification: This project is required to accommodate the additional traffic generated as a result of development in the Otay Mesa community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction have been completed. Reimbursements are anticipated to the developer.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	0	109,707	0	0	0	0	0	0	0	0	109,707
Total		0	109,707	0	0	0	0	0	0	0	0	109,707

Transportation & Storm Water

Trans - Roadway

Eastgate Mall-Towne Centre to Miramar Road / S00848

Council District:	1	**Priority Score:**	36
Community Plan:	University	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Marabian, Linda
Duration:	1992 - 2014		619-533-3082
Improv Type:	New		lmarabian@sandiego.gov

Description: This project provides for widening Eastgate Mall to a four-lane collector street between Miramar Road and the San Diego Gas and Electric (SDG&E) easement. In addition, this project provides for Class II bicycle lanes.

Justification: These improvements will enhance traffic flow at this location. See project Number 34 in the North University City Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The project description is preliminary and the scope of work is not established; only planning and other preliminary activities have been performed to date. The project schedule for the design and construction will be established once the scope of work is approved.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	730,635	751,366	0	0	0	0	0	0	0	0	1,482,001
Total		730,635	751,366	0	0	0	0	0	0	0	0	1,482,001

Transportation & Storm Water

Trans - Roadway

El Camino Real Widening / S00916

Council District:	1	**Priority Score:**	N/A
Community Plan:	Pacific Highlands Ranch, Black Mountain Ranch	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2007 - 2014		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for completion of the construction of the existing El Camino Real between Half Mile Drive and San Dieguito Road as a four-lane major street within the existing, graded right-of-way.

Justification: This project is required in order to accommodate the additional traffic generated as a result of development in the surrounding communities, including Pacific Highlands Ranch, as well as the existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch and Black Mountain Ranch Public Facilities Financing Plans and is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2011.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	696	99,304	0	0	0	0	0	0	0	0	100,000
Total		696	99,304	0	0	0	0	0	0	0	0	100,000

Transportation & Storm Water

Trans - Roadway

Euclid Avenue & Home Improvements / S00886

Council District:	3, 7	**Priority Score:**	N/A
Community Plan:	Normal Heights (Mid-City)	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2002 - 2011		619-533-7482
Improv Type:	New		jbatta@sandiego.gov

Description: This project provides for the completion of street improvements recommended in the Euclid Avenue Revitalization Program and the Mid-City Community Plan. Improvements will extend from Home Avenue to Thorn Street and will include curb, gutter, sidewalk, paving, and traffic calming installations.

Justification: Euclid Avenue carries a traffic volume in excess of its design capacity, resulting in significant congestion, which impacts neighboring properties. Traffic speed, volume, and a deficiency in pedestrian infrastructure compromise pedestrian safety.

Operating Budget Impact: Maintenance will be the responsibility of the landscape maintenance assessment district.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: This project is anticipated to be completed with landscaping in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	156,000	0	0	0	0	0	0	0	0	0	156,000
Mid City Urban Comm	400114	202,211	72,420	0	0	0	0	0	0	0	0	274,631
Private & Others Contrib-CIP	400264	0	19,500	0	0	0	0	0	0	0	0	19,500
TransNet (Prop A 1/2% Sales Tax)	400156	402,609	0	0	0	0	0	0	0	0	0	402,609
RDA Contributions to City Heights Project Fund	200347	160,000	0	0	0	0	0	0	0	0	0	160,000
Total		920,820	91,920	0	0	0	0	0	0	0	0	1,012,740

Transportation & Storm Water

Trans - Roadway

Euclid Avenue Corridor Improvements / S00904

Council District:	3, 7	**Priority Score:**	N/A
Community Plan:	Eastern Area (Mid-City)	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Johnson, Brad
Duration:	2006 - 2014		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides improvements on Euclid Avenue from 300 feet north of Redwood Street to El Cajon Boulevard and will include curb, gutter, sidewalk, curb ramps, landscaping, roadway restoration, striping, and traffic calming installations.

Justification: Euclid Avenue carries a traffic volume in excess of its design capacity, resulting in significant congestion, which impacts neighboring properties. Traffic speed, volume, and deficiency in pedestrian infrastructure compromise pedestrian safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project implements the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: This project was removed from the Regional Transportation Improvement Program per City Council approval (R-303851).

Summary of Project Changes: This project has been cancelled and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Mid City Urban Comm	400114	65,369	0	0	0	0	0	0	0	0	0	65,369
TransNet (Prop A 1/2% Sales Tax)	400156	70,880	106,120	0	0	0	0	0	0	0	0	177,000
Total		136,249	106,120	0	0	0	0	0	0	0	0	242,369

Transportation & Storm Water

Trans - Roadway

Five Year CIP Planning / AID00003

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Marabian, Linda
Duration:	2010 - 2020		619-533-3082
Improv Type:	Betterment		lmarabian@sandiego.gov

Description: This annual allocation provides funding for the planning and preliminary design work for potential future transportation projects submitted by City Council, City departments, constituents, and other agencies.

Justification: This project funds required work by City staff to evaluate, plan and perform preliminary design as requested.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: TransNet funding has been allocated to this project through Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	0	51,000	0	0	0	0	0	0	0	0	51,000
TransNet Extension Congestion Relief Fund	400169	579,000	96,956	50,000	0	50,000	50,000	50,000	0	0	0	875,956
Total		579,000	147,956	50,000	0	50,000	50,000	50,000	0	0	0	926,956

Transportation & Storm Water

Trans - Roadway

Genesee Avenue I-5 to Eastgate Mall / S00866

Council District:	1	**Priority Score:**	42
Community Plan:	University	**Priority Category:**	Medium
Project Status:	Technically completed	**Contact Information:**	Johnson, Brad
Duration:	2002 - 2012		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for a median closure at Fez Street and dual left-turn lanes in the southbound direction at the Eastgate Mall intersection.

Justification: This project will improve traffic circulation in the University community. See Project Number G in the North University City Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2002. Design began in Fiscal Year 2003 and was completed in Fiscal Year 2009. Construction began in Fiscal Year 2010 and was completed in Fiscal Year 2011.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	304,133	23,617	0	0	0	0	0	0	0	0	327,750
Total		304,133	23,617	0	0	0	0	0	0	0	0	327,750

Transportation & Storm Water

Trans - Roadway

Genesee Avenue-I-5 to Regents Road / S00840

Council District:	1	**Priority Score:**	55
Community Plan:	University	**Priority Category:**	High
Project Status:	Technically completed	**Contact Information:**	Johnson, Brad
Duration:	1991 - 2011		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for widening Genesee Avenue to a modified six-lane primary arterial from Interstate 5 to Campus Point Drive. The total project length is approximately 2,500 feet with Class II bicycle lanes. A separate project (S-00839) is scheduled to redesign the freeway interchange and widen Genesee Avenue at Interstate 5.

Justification: This project is needed to improve traffic flow and is included in the Council-approved North University City Community Financing Plan and Facilities Benefit Assessment Document.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	6,531,783	334,997	0	0	0	0	0	0	0	0	6,866,780
Total		6,531,783	334,997	0	0	0	0	0	0	0	0	6,866,780

Transportation & Storm Water

Trans - Roadway

Hillery Drive Improvements / S11064

Council District:	5	**Priority Score:**	N/A
Community Plan:	Mira Mesa	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	2012 - 2014		619-533-4654
Improv Type:	Widening		apalasayed@sandiego.gov

Description: This project will provide for the widening of Hillery Drive and traffic calming projects on adjacent streets.

Justification: Caltrans is completing a High Occupancy/Transit freeway lanes project in the middle of I-15, with a Direct Access Ramp (DAR) onto Hillery Drive to serve the Mira Mesa community. Traffic mitigation is required as part of this project.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction are scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: This is a newly published project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	0	2,500,000	0	0	0	0	0	0	0	0	2,500,000
Total		0	2,500,000	0	0	0	0	0	0	0	0	2,500,000

Transportation & Storm Water

Trans - Roadway

Hollister Street Widening / S00980

Council District:	8	**Priority Score:**	N/A
Community Plan:	Otay Mesa - Nestor	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Marabian, Linda
Duration:	2009 - 2012		619-533-3082
Improv Type:	Widening		lmarabian@sandiego.gov

Description: This project provides for improvements to the west side of the 900 block of Hollister Street. Improvements include new curb, gutter, sidewalk, and asphalt pavement.

Justification: The project addresses the need for adequate drainage and pedestrian accessibility.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Otay Mesa/Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: This project was cancelled because it was determined that the new curb, gutter and sidewalk required placement in the ultimate location which meant widening the street and causing significant conflicts with the existing mobile home park and church facility. These issues substantially increased the cost of the project with no additional funding available.

Summary of Project Changes: This project has been cancelled and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet Extension Congestion Relief Fund	400169	2,068	0	0	0	0	0	0	0	0	0	2,068
Total		2,068	0	0	0	0	0	0	0	0	0	2,068

Transportation & Storm Water

Trans - Roadway

Holly Dr. Street Improvements / S11033

Council District:	4	**Priority Score:**	37
Community Plan:	Encanto Neighborhoods (Southeastern)	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	Nassar, Mark
Duration:	2011 - 2014		619-533-3172
Improv Type:	New		mnassar@sandiego.gov

Description: This project provides for construction of curbs, gutters, sidewalks, driveways, curb ramps, and pavement on Holly Drive from South WIllie James Jones Avenue to South Euclid Avenue.

Justification: This project will bring the street and sidewalk up to standard, making it safer for pedestrians.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Encanto Neighborhoods Community Plan and in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and construction is scheduled to begin in Fiscal Year 2012 and to be completed in Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
S.E. San Diego Urban Comm	400120	280,719	619,281	0	0	0	0	0	0	0	0	900,000
Total		280,719	619,281	0	0	0	0	0	0	0	0	900,000

Transportation & Storm Water

Trans - Roadway

I-5 / SR-56 Fiberoptic Relocation / S00708

Council District:	1	**Priority Score:**	N/A
Community Plan:	Carmel Valley	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2004 - 2013		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: The Interstate 5/State Route 56 Fiber Optic Relocation project will abandon an existing fiber optic cable alignment adjacent and parallel to Interstate 5 between Carmel Valley Road and Del Mar Heights Road and will relocate the utility to the east of the existing alignment and into the public right of way.

Justification: The relocation is necessary to accommodate the future road widening of Interstate 5 that would affect the existing utility alignment.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Construction is schedule to begin in Fisacl Year 2012 and will be completed in Fiscal Year 2013.

Summary of Project Changes: Caltrans will be utilizing federal funds for the construction of the project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	2,617	0	0	0	0	0	0	0	0	0	2,617
Historical Fund	X999	92,167	0	0	0	0	0	0	0	0	0	92,167
Pacific Highlands Ranch FBA	400090	101,724	596	0	0	0	0	0	0	0	0	102,320
Total		196,508	596	0	0	0	0	0	0	0	0	197,104

Transportation & Storm Water

Trans - Roadway

I-5 to SR-56 Freeway Connectors / S00707

Council District:	1	**Priority Score:**	N/A
Community Plan:	Carmel Valley	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2003 - 2016		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for the preparation of a project report and environmental document (PR/ED) for northerly connections of the Interstate 5 and State Route 56 freeways. Alternatives under consideration include direct freeway to freeway connectors from westbound State Route 56 to northbound Interstate 5 and southbound Interstate 5 to eastbound State Route 56, an auxiliary lane alternative which proposes providing operational improvements on Interstate 5 between Del Mar Heights Road and Carmel Valley Road, on Carmel Valley Road between Interstate 5 and State Route 56 and on State Route 56 west of Carmel Country Road. The third alternative includes the direct freeway connectors from westbound State Route 56 to northbound Interstate 5 and the auxiliary lane alternative improvements on southbound Interstate 5, eastbound Carmel Valley Road and eastbound State Route 56.

Justification: State Route 56 opened to traffic in July 2004 and provides a new east/west connection between Interstates 5 and 15. This will introduce a significantly new volume of traffic to the Interstate 5 corridor in Carmel Valley, some of which will need to go to or from the north. This project will provide the improvements necessary to make these moves most efficiently and avoid the heavy use of local streets.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plans and is in conformance with the City's General Plan.

Schedule: Preparation of the project report and environmental determination began in Fiscal Year 2004 and is scheduled to be completed in Fiscal Year 2012. Design and construction will be scheduled following completion of the prior phases.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	40,000	0	0	0	0	0	0	0	0	0	40,000
Grant Fund - State	600001	1,970,923	(31,541)	0	0	0	0	0	0	0	0	1,939,383
Historical Fund	X999	257,200	0	0	0	0	0	0	0	0	0	257,200
Pacific Highlands Ranch FBA	400090	619,936	151,068	0	0	0	2,320,676	3,700,000	0	0	0	6,791,680
Total		2,888,059	119,527	0	0	0	2,320,676	3,700,000	0	0	0	9,028,262

Transportation & Storm Water

Trans - Roadway

I-805/Home Avenue Ramp Improvements / S11042

Council District:	4	**Priority Score:**	27
Community Plan:	Mid-City: Eastern Area	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	Pazargadi, Siavash
Duration:	2011 - 2013		619-533-3757
Improv Type:	Widening		spazargadi@sandiego.gov

Description: This project provides for widening the westbouand approach on Home Avenue by narrowing and relocating the median to provide two left turn lanes onto Interstate 805 south/South Route 94 east on ramp and two through lanes.

Justification: This project will improve safety by allowing additional capacity through this intersection.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan, the City Heights Facilities Financing Plan, and is in conformance with the City's General Plan.

Schedule: City staff updated capacity level-of-service analysis, delevoped a scope of work and cost work in Fiscal Year 2011. Further discussion with Caltrans will determine the appropriate permitting process to begin in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Mid City Urban Comm	400114	0	250,000	0	0	0	0	0	0	0	0	250,000
Total		0	250,000	0	0	0	0	0	0	0	0	250,000

Transportation & Storm Water

Trans - Roadway

Interstate 15 Improvements / S00931

Council District:	1	**Priority Score:**	35
Community Plan:	Black Mountain Ranch	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	2008 - 2015		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project involved the design and construction of capacity improvements on the I-15 freeway between SR-56 and the northern City of San Diego limits near Lake Hodges which included auxiliary lanes, HOV lanes, managed lanes and widening of the northbound bridge over Lake Hodges.

Justification: This project is in accordance with the Black Mountain Ranch Public Facilities Financing Plan, Project T-55, Council Resolution R-301005, November 1, 2005.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: This project was completed by CALTRANS in Fiscal Year 2009 using City, State, and Federal freeway construction funds. Black Mountain Ranch, LLC. provided CALTRANS a fair share of the funding in the amount of $7,150,000 in Fiscal Year 2007, which was in turn reimbursed from the Black Mountain Ranch Facilities Benefit Assessment (FBA).

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	7,150,129	(129)	0	0	0	0	0	0	0	0	7,150,000
Total		7,150,129	(129)	0	0	0	0	0	0	0	0	7,150,000

Transportation & Storm Water

Trans - Roadway

Juan Street Concrete Street / S00602

Council District:	2	**Priority Score:**	73
Community Plan:	Old San Diego, Uptown	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	2010 - 2020		619-533-4654
Improv Type:	Replacement		apalaseyed@sandiego.gov

Description: This project provides for the replacement of the existing concrete pavement, curb, gutter and sidewalk on Juan Street from Taylor Street to Sunset Road. It is proposed to do the reconstruction work in two phases. Phase I (Taylor Street to Harney Street) will provide new asphalt cement and cement treated base pavement. Phase II (Harney Street to Sunset Road) will provide new Portland cement concrete pavement.

Justification: This project is needed to reconstruct the roadway due to deterioration of the existing roadway. This project location is one of the lowest rated non-residential concrete streets within the City based on Overall Condition Index (OCI) rating.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Old San Diego and Uptown Community Plans and is in conformance with the City's General Plan.

Schedule: Design and Environmental Document began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2012 and be completed in Fiscal Year 2013.

Summary of Project Changes: $1,468,369 of TransNet funding has been allocated to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	745,996	1,471,614	0	0	0	0	0	0	0	0	2,217,610
TransNet Extension Congestion Relief Fund	400169	0	0	1,468,369	0	0	0	0	0	0	0	1,468,369
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	2,000,000	2,000,000
Total		745,996	1,471,614	1,468,369	0	0	0	0	0	0	2,000,000	5,685,979

Transportation & Storm Water

Trans - Roadway

Judicial Drive-Golden Haven to Eastgate Mall / S00879

Council District:	1	**Priority Score:**	N/A
Community Plan:	University	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	2000 - 2011		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for constructing Judicial Drive from Golden Haven Drive to Eastgate Mall as a four-lane major street, including an undercrossing at La Jolla Village Drive. The undercrossing will be funded by Facilities Benefit Assessment (FBA) funding.

Justification: This project is needed to improve traffic flow, and it is included in the Council-approved North University City Community Financing Plan and Facilities Benefit Assessment Document. See Project Number 33 in the North University City Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in October of 2002 and was completed in December of 2003. Construction began in May of 2005 and was completed in September of 2006.

Summary of Project Changes: The project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	8,889,000	0	0	0	0	0	0	0	0	0	8,889,000
Total		8,889,000	0	0	0	0	0	0	0	0	0	8,889,000

Transportation & Storm Water

Trans - Roadway

Kearny Mesa Community Sign / S10044

Council District:	6	**Priority Score:**	21
Community Plan:	Kearny Mesa	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2009 - 2019		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for the installation of community signs in Kearny Mesa.

Justification: The project is funded by a State contribution agreement as part of the relinquishment of State Route 274 to the City of San Diego and was requested by Council District 6.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011. Construction schedule is to be determined.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Gen Dyna-Community Improvement	400250	21,949	38,051	0	0	0	0	0	0	0	0	60,000
Total		21,949	38,051	0	0	0	0	0	0	0	0	60,000

Transportation & Storm Water

Trans - Roadway

La Jolla Mesa Drive Sidewalk / S00928

Council District:	1	**Priority Score:**	33
Community Plan:	La Jolla	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	2008 - 2012		619-533-5164
Improv Type:	New		dli@sandiego.gov

Description: This project provides for the construction of a curb, gutter, and sidewalk on the east side of La Jolla Mesa south of Deer Hill Court.

Justification: This project is required in order to provide safer pedestrian access.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2011. Construction is scheduled to begin and be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	66,151	48,849	0	0	0	0	0	0	0	0	115,000
Total		66,151	48,849	0	0	0	0	0	0	0	0	115,000

Transportation & Storm Water

Trans - Roadway

La Jolla Mesa Vista Project UUD / S00695

Council District:	1	**Priority Score:**	N/A
Community Plan:	Torrey Pines	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Reyes, Mario
Duration:	2004 - 2012		619-533-7426
Improv Type:	Replacement		mreyes@sandiego.com

Description: This project coordinates, establishes and administers an Undergrounding Utility District for the La Jolla Mesa Vista area. The La Jolla Mesa Vista Underground Utility Assessment District No. 4098 outlines a process for SDG&E, AT&T and the cable companies to underground their facilities while installing new streetlighting and restoring roadway surfaces. Construction costs for undergrounding are paid by the utility companies in accordance with Public Utilities Commission Decisions 73078, 820118 and Case 8209

Justification: The California Public Utilities Commission (CPUC) Rule 20A mandates that local utility companies allocate funding for the undergrounding of their respective utility services at the direction of the local municipality. The City of San Diego must provide the necessary adminstrative expenses, conversion of City-owned streetlighting, and resurfacing of roadways associated with the undergrounding purpose.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines community plan and is in conformance with the City's General Plan.

Schedule: This project's Underground Utility Assessment District (No. 4098) was established in Fiscal Year 2008 and will continue to be active until all remaining deliverables are resolved on a priority basis or determined to be complete. If determined to be complete, this project will be closed by the end of the fiscal year.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
La Jolla Mesa Vista Undergrounding	200502	690,412	0	0	0	0	0	0	0	0	0	690,412
Private & Others Contrib-CIP	400264	25,810	0	0	0	0	0	0	0	0	0	25,810
Underground Surcharge CIP Fund	200218	240,367	182,071	0	0	0	0	0	0	0	0	422,438
Total		956,589	182,071	0	0	0	0	0	0	0	0	1,138,660

Transportation & Storm Water

Trans - Roadway

Linda Vista Rd at Genesee Intersection Improvement / S00907

Council District:	6	**Priority Score:**	52
Community Plan:	Linda Vista	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2006 - 2011		619-533-5120
Improv Type:	Widening		bjohnson@sandiego.gov

Description: This project provides for lengthening the Genesee Avenue westbound left-turn lanes to 300 feet of vehicle storage and re-striping Genesee Avenue to provide an exclusive eastbound right-turn lane. It will also widen Linda Vista Road to provide an exclusive northbound right-turn lane.

Justification: This project will improve the traffic flow through the intersection.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: The project description is preliminary and the scope of work is not established; only planning and other preliminary activities have been performed to date. The project schedule for design and construction will be established once the scope of work is approved.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Linda Vista Urban Comm	400113	54,243	(1,243)	0	0	0	0	0	0	0	0	53,000
TransNet Extension Congestion Relief Fund	400169	89,170	130,830	0	0	0	150,000	580,000	0	0	0	950,000
Total		143,413	129,587	0	0	0	150,000	580,000	0	0	0	1,003,000

Transportation & Storm Water

Trans - Roadway

Market St -Euclid Ave to 54th St- Improvements / S11043

Council District:	4	**Priority Score:**	50
Community Plan:	Southeastern San Diego	**Priority Category:**	Medium
Project Status:	Created	**Contact Information:**	Marabian, Linda
Duration:	2013 - 2016		619-533-3082
Improv Type:	Betterment		lmarabian@sandiego.gov

Description: This project will install curb gutter and sidewalk and needed improvements on Market Street from Euclid Ave to 54th Street.

Justification: This project will provide sidewalk for a heavily pedestrian traveled area and needed improvements along the roadway.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet Extension Congestion Relief Fund	400169	0	240,000	0	0	0	0	0	0	0	0	240,000
Total		0	240,000	0	0	0	0	0	0	0	0	240,000

Transportation & Storm Water

Trans - Roadway

Mira Sorrento Place-Scranton to Vista Sorrento / S00878

Council District:	5	**Priority Score:**	N/A
Community Plan:	Mira Mesa	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	1999 - 2012		619-533-7482
Improv Type:	New		jbatta@sandiego.gov

Description: This project provides for widening and extending Mira Sorrento Place to a four-lane collector street between Scranton Road and Vista Sorrento Parkway. It includes widening the Mira Sorrento Place/Scranton Road intersection.

Justification: This project is needed to improve traffic flow and is included in the Council-approved Mira Mesa Community Financing Plan and Facilities Benefit Assessment Document. See Project Number 56 in the Mira Mesa Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition were completed in Fiscal Year 2002. Construction began in Fiscal Year 2004 and was completed in Fiscal Year 2008. The project will be in a five year biological monitoring period through Fiscal Year 2012.

Summary of Project Changes: No significant changes has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	11,441,738	75,385	0	0	0	0	0	0	0	0	11,517,123
Private & Others Contrib-CIP	400264	322,033	43,967	0	0	0	0	0	0	0	0	366,000
TransNet (Prop A 1/2% Sales Tax)	400156	408,176	217,385	0	0	0	0	0	0	0	0	625,560
TransNet Extension Congestion Relief Fund	400169	12,616	167,384	0	0	0	0	0	0	0	0	180,000
Total		12,184,562	504,121	0	0	0	0	0	0	0	0	12,688,683

Transportation & Storm Water

Trans - Roadway

Miramar Road-Interstate 805 Easterly Ramps / S00880

Council District:	5	**Priority Score:**	71
Community Plan:	University	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	2001 - 2012		619-533-4654
Improv Type:	Widening		apalaseyed@sandiego.gov

Description: This project provides for widening Miramar Road to eight lanes from the Interstate 805 easterly on and off-ramps to 300 feet east of Eastgate Mall. It includes dual left-turn lanes at Eastgate Mall. Phase I work consists of the construction of road improvements west of Eastgate Mall. Phase II improvements would construct a right turn only lane on westbound Miramar Road approaching Eastgate Mall.

Justification: This project is needed to improve traffic flow, and is included in the Council approved North University City Community Plan and Facilities Benefit Assessment Document per the North University City Public Facilities Financing Plan - Project 50.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I has been completed. Phase II Right of Way acquisition is scheduled for Fiscal Year 2011 and construction will be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	4,484,621	1,740,379	0	0	0	0	0	0	0	0	6,225,000
TransNet (Prop A 1/2% Sales Tax)	400156	117,958	807,042	0	0	0	0	0	0	0	0	925,000
TransNet Extension Congestion Relief Fund	400169	0	500,000	0	0	0	0	0	0	0	0	500,000
Total		4,602,579	3,047,421	0	0	0	0	0	0	0	0	7,650,000

Transportation & Storm Water

Trans - Roadway

Napa Street from Linda Vista Rd to Morena Blvd / S00849

Council District:	6	**Priority Score:**	55
Community Plan:	Linda Vista	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Nassar, Mark
Duration:	1999 - 2010		619-533-3172
Improv Type:	New		mnassar@sandiego.gov

Description: This project provides for improved traffic flow at the Napa Street/Linda Vista Road intersection.

Justification: Napa Street is classified as a major street in the Linda Vista Community Plan. Current traffic volumes in excess of 19,000 average daily trips are beyond the desirable capacity of the existing facility. The proposed design would eliminate congestion.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: The project description is preliminary and the scope of work is not established; only planning and other preliminary activities have been performed to date. The project schedule for the design and construction will be established once the scope of work is approved and the remaining funding identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	217,952	0	0	0	0	0	0	0	0	0	217,952
TransNet (Prop A 1/2% Sales Tax)	400156	429,492	8,296	0	0	0	0	0	0	0	0	437,788
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	5,104,260	5,104,260
Total		647,444	8,296	0	0	0	0	0	0	0	5,104,260	5,760,000

Transportation & Storm Water

Trans - Roadway

New Developments / AID00009

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	2010 - 2020		619-533-3682
Improv Type:	Betterment		jtracanna@sandiego.gov

Description: This annual allocation provides for street and utility improvements along City-owned land and in other situations where it is desired to have an adjoining developer install such improvements and be reimbursed by the City.

Justification: The City is required to improve the right-of-way alongside its property, as must all property owners. The City Council may determine that it is more economical to have such work done by an adjoining developer rather than by a separate City contract.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis and is dependent upon the work program of the developer.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	0	50,000	0	0	0	0	0	0	0	0	50,000
Total		0	50,000	0	0	0	0	0	0	0	0	50,000

Transportation & Storm Water

Trans - Roadway

New Heritage Road (Otay Valley Road)-Central / S00876

Council District:	8	**Priority Score:**	N/A
Community Plan:	Otay Mesa	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Tracanna, John
Duration:	2000 - 2011		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for realigning a portion of the existing two-lane roadway by a private developer as an interim improvement. This work will be completed by an adjacent private developer and be reimbursed through Facilities Benefit Assessment credits.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility, accessibility and safety for the residents and businesses traveling to, from, and through the community. See Project Number T-21.3i in the Otay Mesa Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2000 and was completed in Fiscal Year 2002. Construction began in Fiscal Year 2002 and was completed in Fiscal Year 2004.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Otay Mesa-East (From 39062)	400092	1,507,952	472,574	0	0	0	0	0	0	0	0	1,980,526
Otay Mesa-Eastern DIF	400100	825,000	0	0	0	0	0	0	0	0	0	825,000
Otay Mesa-West (From 39067)	400093	1,154,758	84,510	0	0	0	0	0	0	0	0	1,239,268
Otay Mesa-Western DIF	400102	275,000	0	0	0	0	0	0	0	0	0	275,000
Total		3,762,710	557,084	0	0	0	0	0	0	0	0	4,319,794

Transportation & Storm Water

Trans - Roadway

Nobel Drive / I-805 Interchange / S00709

Council District:	1	**Priority Score:**	N/A
Community Plan:	University	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Palaseyed, Abi
Duration:	1987 - 2011		619-533-4654
Improv Type:	New		apalaseyed@sandiego.gov

Description: This project provides for construction of Nobel Drive as a six-lane primary arterial from Shoreline Drive to Interstate 805, and as a four-lane major street from Interstate 805 to Miramar Road. It includes construction of one-half of a diamond interchange with ramps to and from the south at Nobel Drive and Interstate 805. The new overcrossing will provide four through-lanes plus dual left-turn lanes, bike lanes, and sidewalk on both sides. Two traffic signals will be constructed at both ramp terminals with Nobel Drive. Auxiliary lanes will be constructed on Interstate 805 from north of Governor Drive to Nobel Drive. The existing bridge over the AT&SF railroad tracks will be widened to accommodate these two additional auxiliary lanes on Interstate 805.

Justification: This project will improve traffic circulation in the University Community. See Project Number 21 in the North University City Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 1998 and was completed in Fiscal Year 2000. Construction began in Fiscal Year 2000 was completed in Fiscal Year 2002. A five year plant establishment period followed. This project is now complete.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	1,411,308	0	0	0	0	0	0	0	0	0	1,411,308
North University City-FBA	400080	25,127,670	74,022	0	0	0	0	0	0	0	0	25,201,692
Total		26,538,979	74,022	0	0	0	0	0	0	0	0	26,613,000

Transportation & Storm Water

Trans - Roadway

North Torrey Pines Road at Genesee Avenue / S00720

Council District:	1	**Priority Score:**	N/A
Community Plan:	University	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	1992 - 2010		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for the reconstruction of Genesee Avenue at Torrey Pines Road and John Jay Hopkins Drive. The proposed changes include rebuilding the intersection of Genesee Avenue/North Torrey Pines Road, widening Genesee Avenue and North Torrey Pines Road north of Genesee Avenue to a six-lane primary arterial, and widening North Torrey Pines Road south of Genesee Avenue to a six-lane major street. The limits of the widening are easterly to John Jay Hopkins Drive, southerly to Torrey Pines Scenic Drive and to 500 feet north of the North Torrey Pines Road/Genesee Avenue intersection. This project also provides for Class II bicycle lanes. See Project Number E in the North University City Public Facilities Financing Plan.

Justification: This project will improve sight distance through the intersection and provide additional left turn storage capacity on Genesee Avenue at John Jay Hopkins Drive and University of California entrance.

Operating Budget Impact: The operating and maintenance funding for this project is included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines and Community Plan and the City's General Plan Guidelines.

Schedule: Design was scheduled in Fiscal Year 1992. Land acquisition was scheduled to begin in Fiscal Year 1992. Construction was scheduled to begin in Fiscal Year 1993 and be completed in Fiscal Year 1994. This project was reinstated in Fiscal Year 2004 to reflect budget and funding adjustments. All work associated with this project was complete in Fiscal Year 2006.

Summary of Project Changes: This project completion is pending easement acquisition.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Black Horse Frm-John Hopkins	400189	384,397	0	0	0	0	0	0	0	0	0	384,397
Genesee/No Torrey Pines Rd CRD	400281	4,077,013	0	0	0	0	0	0	0	0	0	4,077,013
Historical Fund	X999	387,000	0	0	0	0	0	0	0	0	0	387,000
ISTEA-TransNet Exchange	400162	50,000	0	0	0	0	0	0	0	0	0	50,000
North University City-FBA	400080	2,500,000	0	0	0	0	0	0	0	0	0	2,500,000
TransNet (Prop A 1/2% Sales Tax)	400156	2,170,064	5,301	0	0	0	0	0	0	0	0	2,175,365
Total		9,568,474	5,301	0	0	0	0	0	0	0	0	9,573,775

Transportation & Storm Water

Trans - Roadway

Ocean Beach Commercial Revitalization Newport Ave / S01077

Council District:	1	**Priority Score:**	N/A
Community Plan:	Ocean Beach	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	McKee, Jerry
Duration:	2004 - 2012		619-533-3095
Improv Type:	Betterment		jmckee@sandiego.gov

Description: This project provides for phased design and construction of drainage improvements, street grinding and resurfacing, installation of concrete gutters, additional surface drain inlets, enhanced crosswalks, curb pop-outs, hardscaping and tree planting along Newport Avenue from Sunset Cliffs Boulevard to Abbott Street.

Justification: The proposed improvements are necessary to satisfy the Americans with Disabilities Act (ADA) requirements by bringing the street surface areas up to standard.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2011.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	32	0	0	0	0	0	0	0	0	0	32
Total		32	0	0	0	0	0	0	0	0	0	32

Transportation & Storm Water

Trans - Roadway

Ocean View Hills Parkway / S00882

Council District:	8	**Priority Score:**	N/A
Community Plan:	Otay Mesa	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	2000 - 2011		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for reimbursing the developer for the City's share of the design and construction of Ocean View Hills Parkway (Phases II and III) from Dennery Road to Otay Mesa Road. The project includes approximately 5,200 lineal feet of a four-lane major street and 4,900 lineal feet of a six-lane major street. See projects T2.1, T2.2 and T2.3 in the Otay Mesa Public Facilities Financing Plan.

Justification: The transportation element of the Otay Mesa Community Plan recommends that an integrated transportation network will provide mobility, accessibility and safety for the residences and businesses traveling to, from and through the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phases I and II were completed in previous years with reimbursements to date. Phase III design began and was completed in Fiscal Year 2005. Construction began in Fiscal Year 2006 and completion schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Otay Mesa-East (From 39062)	400092	5,542,664	0	0	0	0	0	0	0	0	0	5,542,664
Otay Mesa-Eastern DIF	400100	3,818,542	0	0	0	0	0	0	0	0	0	3,818,542
Otay Mesa-West (From 39067)	400093	4,092,535	(497)	0	0	0	0	0	0	0	0	4,092,038
Otay Mesa-Western DIF	400102	1,604,993	0	0	0	0	0	0	0	0	0	1,604,993
Total		15,058,734	(497)	0	0	0	0	0	0	0	0	15,058,237

Transportation & Storm Water

Trans - Roadway

Old Otay Mesa Road- Westerly / S00870

Council District:	8	**Priority Score:**	66
Community Plan:	Otay Mesa, Otay Mesa - Nestor	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	2008 - 2015		619-533-4654
Improv Type:	Widening		apalaseyed@sandiego.gov

Description: This project provides for design and construction of Old Otay Mesa Road from the intersection of B Street, as shown on the Remington Hills Tentative Map, easterly to the intersection with Otay Mesa Road (Town Center Drive Extension South), per the Otay Mesa Public Facilities Financing Plan - Project T-50.2. This project includes approximately 2,400 linear feet of a two-lane collector street.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility, accessibility and safety for persons traveling to, from and through the community. This project is being funded with Facilities Benefit Assessment Fees funding because there is either no project fronting this roadway or the projects fronting the roadway are also public facility projects, e.g., school, park. Should the adjacent properties be developed, these properties shall reimburse the Facilities Benefit Assessment Fees Fund for the actual cost of the project as a condition of approval of their developments.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is required in and consistent with the Otay Mesa and Otay Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008. Construction began in Fiscal Year 2011. This schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	1,060,162	2,189,838	0	0	0	0	0	0	0	0	3,250,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	3,500,000	3,500,000
Total		1,060,162	2,189,838	0	0	0	0	0	0	0	3,500,000	6,750,000

Transportation & Storm Water

Trans - Roadway

Otay Mesa Truck Route Phase 3 / S00724

Council District:	8	**Priority Score:**	54
Community Plan:	Otay Mesa	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Li, David
Duration:	2003 - 2012		619-533-5164
Improv Type:	New		dli@sandiego.gov

Description: This Phase III project provides for an emergency lane and paved shoulder from Drucker Lane to the port of entry.

Justification: The Phase III additional lane will provide a dedicated emergency lane for Border Patrol, Police and other emergency vehicles.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phase III design was completed in Fiscal Year 2010 and construction began in Fiscal Year 2010 and was completed in Fiscal Year 2011.

Summary of Project Changes: This project no longer includes Phase IV which is now a separate project. Phase III of the project is complete. A City Council action will be processed to reallocate TransNet funding from this project to Otay Mesa Truck Route Phase IV.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	1,671,826	296,030	0	0	0	0	0	0	0	0	1,967,856
Otay Mesa-East (From 39062)	400092	1,192,611	9,530	0	0	0	0	0	0	0	0	1,202,141
TransNet (Prop A 1/2% Sales Tax)	400156	313,747	0	0	0	0	0	0	0	0	0	313,747
TransNet Extension Congestion Relief Fund	400169	495,147	11,106	300,000	0	0	0	0	0	0	0	806,253
Total		3,673,331	316,666	300,000	0	0	0	0	0	0	0	4,289,997

Transportation & Storm Water

Trans - Roadway

Otay Mesa Truck Route Phase 4 / S11060

Council District:	8	**Priority Score:**	43
Community Plan:	Otay Mesa	**Priority Category:**	Medium
Project Status:	Created	**Contact Information:**	Li, David
Duration:	2010 - 2017		619-533-5164
Improv Type:	New		dli@sandiego.gov

Description: This phase IV project provides for the construction of an additional lane to the existing Otay Truck Route from La Media Road to Drucker Lane and for the extension of the Truck Route (two lanes) from Britannia Boulevard to La Media Road and along Britannia Boulevard from the border to Britannia Court.

Justification: The Phase IV additional lane and extension of the Truck Route will remove cargo traffic from local streets and further expedite international truck traffic southbound into Mexico at the Otay Mesa Port of Entry

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental process for Phase IV is scheduled for Fiscal Year 2012. The design is scheduled to begin in Fiscal Year 2013 and to be completed in Fiscal Year 2013. Right of way acquisition is scheduled for Fiscal Year 2013. Construction for Phase IV is scheduled to begin in Fiscal Year 2014.

Summary of Project Changes: This is a newly published project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Federal Grant	9600	0	0	0	1,800,000	0	2,400,000	0	0	0	0	4,200,000
TransNet Extension Congestion Relief Fund	400169	0	480,000	300,000	0	750,000	0	0	0	0	0	1,530,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	13,000,000	13,000,000
Total		0	480,000	300,000	1,800,000	750,000	2,400,000	0	0	0	13,000,000	18,730,000

Transportation & Storm Water

Trans - Roadway

Palm Avenue Roadway Improvements / S00913

Council District:	8	**Priority Score:**	57
Community Plan:	Otay Mesa - Nestor	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Giandoni, Mark
Duration:	2007 - 2012		619-533-4618
Improv Type:	New		mgiandoni@sandiego.gov

Description: This project provides for vehicular and traffic safety improvements on Palm Avenue from Beyer Way to Interstate 805. The improvements include installation of raised center medians, turn pockets, traffic signals, a pedestrian refuge area, crosswalks, landscaping, striping and signage. Subsequent phases of this project may include further analysis of the pedestrian and streetscape aspects of the project area.

Justification: These improvements will benefit the community by increasing the safety and flow of traffic.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa-Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary project planning began in Fiscal Year 2007 and was completed in Fiscal Year 2008. Design began in Fiscal Year 2010 and was completed in Fiscal year 2011. Construction is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: It is proposed to allocate TransNet funding of $2.255 million in Fiscal Year 2012 to fund the construction phase of the project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	150,000	0	0	0	0	0	0	0	0	0	150,000
TransNet Extension Congestion Relief Fund	400169	538,792	660,208	2,255,000	0	0	0	0	0	0	0	3,454,000
Total		688,792	660,208	2,255,000	0	0	0	0	0	0	0	3,604,000

Transportation & Storm Water

Trans - Roadway

Paradise Hills Revitalization Project / S00829

Council District:	4	**Priority Score:**	N/A
Community Plan:	Skyline - Paradise Hills	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	2001 - 2011		619-533-4654
Improv Type:	Betterment		apalaseyed@sandiego.gov

Description: This project provides for a vision and implementation strategy for rehabilitating an older commercial strip development on Reo Drive between Albemarle Street and Cumberland Street in the heart of Paradise Hills. Phase I added crosswalks, pop-outs, and surface improvements on Reo Drive between Albemarle Street and Cumberland Drive. Phase II will widen Reo Drive from 60 to 80 feet, including diagonal parking, and surface improvements between Albemarle Street and Cumberland Drive.

Justification: Revitalization of this strip will encourage commercial opportunities in this underserved community.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: This project was completed Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	110,684	26,469	0	0	0	0	0	0	0	0	137,153
Historical Fund	X999	279,740	0	0	0	0	0	0	0	0	0	279,740
TransNet (Prop A 1/2% Sales Tax)	400156	1,337,142	187,858	0	0	0	0	0	0	0	0	1,525,000
TransNet Older Comm Fund	400166	55,375	0	0	0	0	0	0	0	0	0	55,375
Total		1,782,941	214,327	0	0	0	0	0	0	0	0	1,997,268

Transportation & Storm Water

Trans - Roadway

Pershing Drive/Redwood Street Intersection / S00885

Council District:	3	**Priority Score:**	46
Community Plan:	Balboa Park, Greater North Park	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Fuentes, Julio
Duration:	2001 - 2013		619-533-3092
Improv Type:	New		jfuentes@sandiego.gov

Description: This project provides for improvements along Pershing Drive at Redwood Street and Jacaranda Place, and at the entrance to the Morley Field Disc Golf Course in Balboa Park. The City was awarded a $150,000 State Community-Based Transportation Planing Grant for preliminary engineering activities, public outreach, and to assist in determining the project scope of work.

Justification: The re-configuration of this intersection will improve traffic control and safety for vehicles, bicycles, and pedestrians.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Balboa Park and Greater North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2011. Design is scheduled to begin in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	30,000	0	0	0	0	0	0	0	0	0	30,000
Grant Fund - State	600001	150,000	0	0	0	0	0	0	0	0	0	150,000
TransNet (Prop A 1/2% Sales Tax)	400156	4,209	90,275	0	0	0	0	0	0	0	0	94,484
TransNet Extension Congestion Relief Fund	400169	150,063	328,937	0	0	0	0	0	0	0	0	479,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	872,516	872,516
Total		334,272	419,212	0	0	0	0	0	0	0	872,516	1,626,000

Transportation & Storm Water

Trans - Roadway

Pomerado Rd at Willow Creek/Ave of Nations IS / S00933

Council District:	5	**Priority Score:**	N/A
Community Plan:	Scripps Miramar Ranch	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	2008 - 2015		619-533-3682
Improv Type:	Betterment		jtracanna@sandiego.gov

Description: This project involved improvements at the intersection of Pomerado Road and Willow Creek Road/Avenue of Nations as part of the construction of Thurgood Marshall Middle School. The improvements included a traffic signal, widening, striping and landscaping.

Justification: This project is in accordance with the Scripps Miramar Ranch Public Facilities Financing Plan, Project: 34-14, Council Resolution R-302405, March 5, 2007.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: This project was completed by the San Diego Unified School District in Fiscal Year 2007, and reimbursement in the amount of $1,260,158 was provided for the project from the Scripps Ranch Miramar Ranch Facilities Benefit Assessment (FBA) under the terms of a reimbursement agreement.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Scripps Miramar Ranch FBA	400086	1,260,158	29,842	0	0	0	0	0	0	0	0	1,290,000
Total		1,260,158	29,842	0	0	0	0	0	0	0	0	1,290,000

Transportation & Storm Water

Trans - Roadway

Rancho Bernardo Street and Sidewalk Improvements / S00887

Council District:	6	**Priority Score:**	42
Community Plan:	Rancho Bernardo	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2001 - 2010		619-533-4654
Improv Type:	Betterment		apalaseyed@sandiego.gov

Description: This project provides for improvements to streets and sidewalks throughout the Rancho Bernardo community, as needed. Other improvements may include installation of landscaping and irrigation systems and construction of retaining and sound walls.

Justification: Additional street and sidewalk improvements are required as a result of continuing development in the area.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: As improvements are identified, funding will need to be appropriated to complete design and construction.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	71,753	15,141	0	0	0	0	0	0	0	0	86,894
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	65,800	65,800
Total		71,753	15,141	0	0	0	0	0	0	0	65,800	152,694

Transportation & Storm Water

Trans - Roadway

Regents Road Widening-Genesee to Executive / S00881

Council District:	1	**Priority Score:**	56
Community Plan:	University	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2003 - 2015		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for widening Regents Road to a modified four-lane major street from Genesee Avenue to Executive Drive, relocation of the Genesee Avenue/Regents Road intersection to the east, and bike lanes.

Justification: This project is needed to improve traffic flow and is included in the Council-approved North University City Community Financing Plan - Project 13 and Facilities Benefit Assessment Document.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2011. Construction schedule will be established pending land acquisiton from the University of California - San Diego (UCSD).

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	989,043	3,955,957	0	0	0	0	0	0	0	0	4,945,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	1,100,000	1,100,000
Total		989,043	3,955,957	0	0	0	0	0	0	0	1,100,000	6,045,000

Transportation & Storm Water

Trans - Roadway

Resurfacing of City Streets / AID00005

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Gefrom, Walter
Duration:	2010 - 2020		619-527-7509
Improv Type:	Betterment		wgefrom@sandiego.gov

Description: This annual allocation provides for roadway resurfacing, repair and reconstruction.

Justification: Resurfacing, repair, and reconstruction of City streets are necessary to maintain the streets in serviceable condition and prevent deterioration of the roadway.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: It is anticipated that approximately $32 million in additional bond financing will be allocated to streets projects each year in Fiscal Years 2012 through 2016. The unidentified funding amount reflects the remaining amount of funding needed to address the deferred capital needs of the City's streets based on condition assessments that have been conducted.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	40,774,485	6,095,374	0	0	0	0	0	0	0	0	46,869,859
Deferred Capital Bond Financing	9301	0	0	0	32,000,000	32,000,000	32,000,000	32,000,000	32,000,000	0	0	160,000,000
CIP Contributions from General Fund	400265	11,315,281	92,997	0	0	0	0	0	0	0	0	11,408,278
Grant Fund - State	600001	10,094,354	10,080,480	0	0	0	0	0	0	0	0	20,174,834
Infrastructure Improvement - CD 1	400681	0	3,899	0	0	0	0	0	0	0	0	3,899
Prop 42 Replacement - Transportation Relief Fund	200306	2,965,869	(40,003)	0	0	0	0	0	0	0	0	2,925,866
TransNet (Prop A 1/2% Sales Tax)	400156	0	84,098	0	0	0	0	0	0	0	0	84,098
Underground Surcharge CIP Fund	200218	5,046,173	654,769	0	0	0	0	0	0	0	0	5,700,942
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	42,000,000	42,000,000
Total		70,196,163	16,971,614	0	32,000,000	32,000,000	32,000,000	32,000,000	32,000,000	0	42,000,000	289,167,776

Transportation & Storm Water

Trans - Roadway

Rosecrans Street Corridor Improvements / S00830

Council District:	2	**Priority Score:**	N/A
Community Plan:	Midway - Pacific Highway, Peninsula	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Fuentes, Julio
Duration:	2003 - 2015		619-533-3092
Improv Type:	Betterment		jfuentes@sandiego.gov

Description: This project provides for improvements to the former State Route 209, which includes all or parts of Camino del Rio West, Rosecrans Street, Canon Street, Catalina Boulevard, and Cabrillo Memorial Drive. Camino del Rio West improvements consist of upgrading the sidewalk facilities, including installation of pedestrian ramps and traffic signal modifications, and construction of turn pocket and signal modifications on Rosecrans at Midway.

Justification: Redevelopment in the area resulted in increased traffic and pedestrian activity.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Peninsula and Midway Community Plans and is in conformance with the City's General Plan.

Schedule: Phase I of the project which includes traffic signal modifications, and installation of turn pockets began in Fiscal Year 2010. Construction of Phase I began in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
SR 209 & 274 Coop with State	400633	769,238	1,415,095	0	0	0	0	0	0	0	0	2,184,333
Total		769,238	1,415,095	0	0	0	0	0	0	0	0	2,184,333

Transportation & Storm Water

Trans - Roadway

SR56 / I-15 Interchange / S00920

Council District:	1	**Priority Score:**	N/A
Community Plan:	Pacific Highlands Ranch	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	January, Frank
Duration:	2007 - 2010		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for the design and construction of a loop ramp in the southeast quadrant of SR-56 at I-15 in Rancho Penasquitos for eastbound to northbound movements to eliminate the need for making left turns at the existing traffic signal. It will also widen the southbound to westbound ramp and the eastbound to southbound ramp. (See Project T-1.6 and Black Mountain Ranch PFFP Project T-56.)

Justification: This facility is required to accommodate the additional traffic generated as a result of development in the I-15 Corridor, with Pacific Highlands Ranch contributing its fair share based on percentage of increased traffic.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Public Facility Financing Plan and is in conformance with the City's General Plan.

Schedule: Construction was completed in Fiscal Year 2011.

Summary of Project Changes: This project is complete and will be closed by the end of of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	580,000	0	0	0	0	0	0	0	0	0	580,000
Total		580,000	0	0	0	0	0	0	0	0	0	580,000

Transportation & Storm Water

Trans - Roadway

Saturn Blvd Roadway Improvements / S11028

Council District:	8	**Priority Score:**	41
Community Plan:	Otay Mesa - Nestor	**Priority Category:**	Medium
Project Status:	Created	**Contact Information:**	Nassar, Mark
Duration:	2011 - 2015		619-533-3172
Improv Type:	Betterment		mnassar@sandiego.gov

Description: This project provides for the widening of the west side of Saturn Boulevard, north of Grove Street. The project includes new pavement, with approximately 980 linear feet of new curb, gutter and sidewalk, pedestrian ramps, retaining wall, drainage improvements and relocation of existing above ground utilities.

Justification: The project is located adjacent to a school where students disembark from a school bus and then walk to school via this route. This project would provide a safer pedestrian route for the students and also improve surface drainage.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa-Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2012. Construction is scheduled for Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet Extension Congestion Relief Fund	400169	0	100,000	0	0	250,000	0	0	0	0	0	350,000
Total		0	100,000	0	0	250,000	0	0	0	0	0	350,000

Transportation & Storm Water

Trans - Roadway

Saturn Boulevard-Palm Ave to Coronado / S00861

Council District:	8	**Priority Score:**	46
Community Plan:	Otay Mesa - Nestor	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	1994 - 2015		619-533-7482
Improv Type:	Betterment		jbatta@sandiego.gov

Description: This project provides for widening the west side of Saturn Boulevard to a four-lane collector street from Palm Avenue to Coronado Avenue. Improvements include construction of concrete curb, gutter, sidewalk, drainage facilities, asphalt concrete pavement, and landscaping as necessary.

Justification: This project is needed to widen the existing southbound traffic lanes to a four-lane collector and to standardize the street width to accommodate the increase in traffic volume.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa/Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design was completed in Fiscal Year 1995 and design was completed in Fiscal Year 2002. Construction is scheduled to begin upon identification of funding. Design standards were updated in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	141,778	0	0	0	0	0	0	0	0	0	141,778
ISTEA-TransNet Exchange	400162	20,000	0	0	0	0	0	0	0	0	0	20,000
Otay Mesa/Nestor Urb Comm	400125	55,000	0	0	0	0	0	0	0	0	0	55,000
TransNet (Prop A 1/2% Sales Tax)	400156	90,964	7,481	0	0	0	0	0	0	0	0	98,446
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	1,015,955	1,015,955
Total		307,742	7,481	0	0	0	0	0	0	0	1,015,955	1,331,179

Transportation & Storm Water

Trans - Roadway

Skyline Drive at Cardiff Improvements / S00927

Council District:	4	**Priority Score:**	37
Community Plan:	Skyline - Paradise Hills	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2008 - 2011		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for a pop-out on the northwest corner of Skyline and Cardiff.

Justification: This project is required in order to provide traffic calming and safer pedestrian crossing.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2011. Construction began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: Improvements scheduled in this project will be completed with those in Skyline Drive Median and Parkway Improvements, S-00912.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	9,256	15,744	0	0	0	0	0	0	0	0	25,000
Total		9,256	15,744	0	0	0	0	0	0	0	0	25,000

Transportation & Storm Water

Trans - Roadway

Soledad Mountain Road Emergency Repair Project / S00932

Council District:	2	**Priority Score:**	N/A
Community Plan:	La Jolla	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2008 - 2011		619-533-7482
Improv Type:	Replacement		jbatta@sandiego.gov

Description: This project provides for the reconstruction of Soledad Mountain Road. On October 3, 2007, a landslide occured on Mt. Soledad and destroyed a large section of the 5700 block of Soledad Mountain Road and Desert View Drive Alley.

Justification: Soledad Mountain Road is classified as a four-lane major street with approximately 8,470 average daily traffic volume. The road is heavily utilized as a through access to and from La Jolla.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: The construction of Soledad Mountain Road was partially completed and re-opened for traffic on October 16, 2008. The landslide affecting Desert View Alley (a sublet of this project) is not complete.

Summary of Project Changes: No significant change to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	19,859,103	4,231,144	0	0	0	0	0	0	0	0	24,090,247
Prop 42 Replacement - Transportation Relief Fund	200306	2,000,000	0	0	0	0	0	0	0	0	0	2,000,000
TransNet (Prop A 1/2% Sales Tax)	400156	485,298	344,038	0	0	0	0	0	0	0	0	829,336
Total		22,344,401	4,575,183	0	0	0	0	0	0	0	0	26,919,583

Transportation & Storm Water

Trans - Roadway

Sorrento Valley Road & Interstate 5 Interchange / S00914

Council District:	1	**Priority Score:**	50
Community Plan:	Torrey Pines	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Doringo, Edric
Duration:	2007 - 2016		619-533-4655
Improv Type:	New		edoringo@sandiego.gov

Description: This project provides for a new freeway interchange to address traffic congestion. The project will be constructed in coordination with Caltrans and the Federal Highway Adminstration. Land acquistion is required.

Justification: Traffic is at Level of Service I and is severly impacted by stoppage for trains at the Coaster Station.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa and Torrey Pines Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2007 and was completed in Fiscal Year 2008. Design began Fiscal Year 2009 and is scheduled to continue through Fiscal Year 2013. Construction schedule is contingent upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	3,361,421	32,579	0	0	0	0	0	0	0	0	3,394,000
TransNet Extension Congestion Relief Fund	400169	0	0	0	0	175,000	0	0	0	0	0	175,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	47,000,000	47,000,000
Total		3,361,421	32,579	0	0	175,000	0	0	0	0	47,000,000	50,569,000

Transportation & Storm Water

Trans - Roadway

Spring Canyon Road-Scripps Ranch to Pomerado Road / S00832

Council District:	7	**Priority Score:**	42
Community Plan:	Scripps Miramar Ranch, Rancho Encantada	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Qasem, Labib
Duration:	2004 - 2015		619-533-6670
Improv Type:	New		lqasem@sandiego.gov

Description: This project provides for the installation of traffic signals at three locations and the construction of raised medians at a number of intersections to reduce cut-through traffic on local collector streets. The project includes interconnection of the traffic signals in the segment. Specific locations will be determined by a traffic study which is included in this scope of work. The Community Planning Committees of Miramar Ranch North and Scripps Ranch approved a two phase plan as a result of the scheduled traffic study: Phase I: Install a traffic signal on Spring Canyon Road at Spruce Run Drive and median chokers on Spring Canyon Road at Semillon Boulevard and Sunset Ridge Drive. Phase II: Further evaluation of traffic calming, roadway safety, capacity enhancement and traffic control features on Spring Canyon Road, which may include a traffic signal interconnect, additional traffic signals and electronic speed monitoring signs.

Justification: The traffic signals will allow pedestrians to cross at controlled intersections. The raised medians at the three intersections will provide additional control of the traffic movements. The additional raised medians at specific intersections will reduce cut-through traffic on local collector streets. Interconnecting the traffic signals will be an effective means of controlling traffic speeds without sacrificing roadway capacity.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Rancho Encantada Precise Plan and Scripps Miramar Ranch Community Plan, and is in conformance with the City's General Plan.

Schedule: The traffic study was done in Fiscal Year 2009. Design of Phase I traffic improvements began in Fiscal Year 2011, construction is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Scripps/Miramar Traffic	400255	23,936	11,064	0	0	0	0	0	0	0	0	35,000
Spring Cnyn Rd Improvments	400256	78,889	671,111	0	0	0	0	0	0	0	0	750,000
Total		102,825	682,175	0	0	0	0	0	0	0	0	785,000

Transportation & Storm Water

Trans - Roadway

State Route 56-Carmel Country to Black Mountain / S00853

Council District:	1	**Priority Score:**	N/A
Community Plan:	Los Penasquitos Canyon Preserve (RPQ, Sabre Springs, Rancho Penasquitos, Torrey Highlands	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	1991 - 2011		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for the State Route 56 freeway between the Carmel Valley and Rancho Penasquitos communities. A four-lane freeway will be constructed with interchanges at Black Mountain Road, Camino Santa Fe and Camino Del Sur. This project will provide the necessary right-of-way and prepare the grade for a six-lane freeway. In addition, this project provides for the bikepath through the State Route 56 corridor, and a future project is planned for a bikepath interchange at Camino Del Sur. The preparation of project report and environmental document for the remaining Interstate 5/State Route 56 connector ramps is budgeted under S-00707, Interstate 5/State Route 56 Freeway Connectors.

Justification: This project is needed to provide an east-west connection between Interstate 5 and Interstate 15.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Los Penasquitos Canyon Preserve Master Plan, the Sabre Springs, Rancho Penasquitos and Torrey Hills Community Plans, and the Torrey Highlands and Pacific Highlands Ranch Subarea Plans, and is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	220,697	501,303	0	0	0	0	0	0	0	0	722,000
Developer Contribution-SR56	400251	9,920,632	261,171	0	0	0	0	0	0	0	0	10,181,803
Historical Fund	X999	21,483,757	0	0	0	0	0	0	0	0	0	21,483,757
ISTEA-TransNet Exchange	400162	952,893	0	0	0	0	0	0	0	0	0	952,893
Mira Mesa - FBA	400085	430,226	54,551	0	0	0	0	0	0	0	0	484,777
North University City-FBA	400080	40,902	0	0	0	0	0	0	0	0	0	40,902
Pacific Highlands Ranch FBA	400090	8,218,431	339,569	0	0	0	0	0	0	0	0	8,558,000
Private & Others Contrib-CIP	400264	1,774,252	0	0	0	0	0	0	0	0	0	1,774,252
TransNet (Prop A 1/2% Sales Tax)	400156	1,244,794	49,507	0	0	0	0	0	0	0	0	1,294,301
Rancho Penasquitos FBA	400083	3,796,127	0	0	0	0	0	0	0	0	0	3,796,127
Sabre Springs-FBA	400082	20,000	0	0	0	0	0	0	0	0	0	20,000
Sewer Contribution to CIP	700004	263,195	25,440	0	0	0	0	0	0	0	0	288,635
Gas Tax Fund	200117	600,000	0	0	0	0	0	0	0	0	0	600,000
SR-56 (Stip#2)	400632	38,797,267	157,241	0	0	0	0	0	0	0	0	38,954,508
SR-56 Participation Agree.	400181	2,455,835	541,526	0	0	0	0	0	0	0	0	2,997,361
SR56 Coop w/ County Grant	400635	15,400,000	0	0	0	0	0	0	0	0	0	15,400,000
SR56 Coop w/ SANDAG	400674	17,353,678	0	0	0	0	0	0	0	0	0	17,353,678
SR56 Coop w/SANDAG #2	400673	23,656,535	0	0	0	0	0	0	0	0	0	23,656,535
Torrey Highlands	400094	8,564,899	3,126,101	0	0	0	0	0	0	0	0	11,691,000
TransNet Bond Proceeds	400160	2,400,000	0	0	0	0	0	0	0	0	0	2,400,000
Total		157,594,120	5,056,409	0	0	0	0	0	0	0	0	162,650,529

Transportation & Storm Water

Trans - Roadway

Streamview Drive Improvements / S00864

Council District:	3	**Priority Score:**	43
Community Plan:	City Heights (Mid-City)	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Fuentes, Julio
Duration:	2007 - 2015		619-533-3172
Improv Type:	Betterment		jfuentes@sandiego.gov

Description: This project provides for safety/capacity improvements on Streamview Drive from 54th Street to College Avenue to reduce excessive speeds, increase safety, and enhance visual impacts.

Justification: A study is required to determine solutions to several problems on Streamview Drive. Design solutions and construction, predicated on the study, will address these problems.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Two consultants will assist staff on final preliminary engineering for Fiscal Year 2010. Design is scheduled for Fiscal Year 2011 and construction is scheduled for Fiscal Year 2012.

Summary of Project Changes: $200,000 in TransNet funding has been allocated to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	76,022	23,978	0	0	0	0	0	0	0	0	100,000
TransNet Extension Congestion Relief Fund	400169	0	380,000	200,000	0	795,000	250,000	0	0	0	0	1,625,000
Total		76,022	403,978	200,000	0	795,000	250,000	0	0	0	0	1,725,000

Transportation & Storm Water

Trans - Roadway

Torrey Pines Improvements Phase I / S00613

Council District:	1	**Priority Score:**	58
Community Plan:	La Jolla	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Fuentes, Julio
Duration:	2010 - 2015		619-533-3092
Improv Type:	Betterment		jfuentes@sandiego.gov

Description: This project provides for improvements to the Torrey Pines Corridor. The corridor limits are: Torrey Pines Road from La Jolla Parkway to Prospect Place. Improvements may include guardrails, median improvements, sidewalks, traffic signals and lighting, installation of bikelanes and modification to striping.

Justification: Improvements are needed on Torrey Pines Road, west of La Jolla Shores Drive, to better accommodate the traffic flow, bicycles and pedestrians that use this roadway. The corridor study conducted identified safety issues and walkability along the Torrey Pines Road corridor.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design was completed in Fiscal Year 2010. Phase I design was completed in Fiscal Year 2011. Construction of Phase I improvements will be scheduled upon identification of funding.

Summary of Project Changes: No significant changes to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet Extension Congestion Relief Fund	400169	0	300,000	0	0	0	0	0	0	0	0	300,000
TransNet ARRA Exchange Fund	400677	235,670	264,330	0	0	0	0	0	0	0	0	500,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	13,000,000	13,000,000
Total		235,670	564,330	0	0	0	0	0	0	0	13,000,000	13,800,000

Transportation & Storm Water

Trans - Roadway

Transportation Grant Match / AID00002

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Carnell, Sabrina
Duration:	2010 - 2020		619-533-7587
Improv Type:	Betterment		scarnell@sandiego.gov

Description: This annual allocation provides funding for matching fund obligations for various types of transportation grants. Grants may require City matching funds as a condition of approval.

Justification: In order to qualify for future additional grant funds, the City may be required to ensure that matching funds are available.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: TransNet funding has been allocated to this project through Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	297,600	2,400	0	0	0	0	0	0	0	0	300,000
TransNet (Prop A 1/2% Sales Tax)	400156	35,892	109,733	0	0	0	0	0	0	0	0	145,625
TransNet Extension Congestion Relief Fund	400169	100,000	658,072	300,000	0	900,000	610,000	635,000	0	0	0	3,203,072
Total		433,493	770,204	300,000	0	900,000	610,000	635,000	0	0	0	3,648,697

Transportation & Storm Water

Trans - Roadway

Triple Pipe Crossing - Dennery Road / S10017

Council District:	8	**Priority Score:**	N/A
Community Plan:	Otay Mesa	**Priority Category:**	N/A
Project Status:	Created	**Contact Information:**	Tracanna, John
Duration:	2010 - 2020		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for constructing a triple pipe arch culvert beneath Dennery Road where the road spans Dennery Canyon to maintain the continuity of the Dennery Canyon Open Space link with the Otay River Valley and to accommodate the existing wildlife movement.

Justification: The alignment of Dennery Road will bisect a key wildlife corridor within the Otay Mesa Community. In order to minimize the disturbance, a wildlife undercrossing is proposed to provide an unobstructed corridor for wildlife movement between Dennery Canyon and the Otay River Valley.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010. Construction began in Fiscal Year 2011. The design and construction of the triple pipe crossing shall be performed by the subdivider responsible for the construction of Dennery Ranch Road and reimbursed from Facilities Benefit Assessment funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Otay Mesa-East (From 39062)	400092	0	119,246	0	0	0	0	0	0	0	0	119,246
Total		0	119,246	0	0	0	0	0	0	0	0	119,246

Transportation & Storm Water

Trans - Roadway

Utilities Undergrounding Program / AID00001

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Mario Reyes
Duration:	2010 - 2020		619-533-7426
Improv Type:	Betterment		mreyes@sandiego.gov

Description: This annual allocation provides for additional underground conversion projects to augment the California Public Utilities Commission (CPUC) Rule 20A projects as well as provides for the necessary administrative expenses, conversion of City-owned street lighting, and resurfacing of roadways associated with the undergrounding of utilities.

Justification: The CPUC mandates that local utility companies allocate funding for undergrounding of utilities at the direction of the local municipality. San Diego Gas and Electric (SDG&E), AT&T and the cable companies spend several million dollars annually to underground overhead facilities. The City must provide the utility companies with a priority listing of projects, aid coordination, establish underground utility districts and give informational support. Construction costs for undergrounding are paid by utility companies in accordance with Public Utilities Commission Decisions 73078, 820118 and Case 8209. If not provided with administrative support, millions of dollars of utility company construction money could go unused. Additional underground conversion projects are funded through the City Undergrounding Surcharge Fund. This fund is used solely for the undergrounding of utilities and cannot be used for other purposes.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: It is proposed to allocate $15,000,000 in Underground Surcharge funds to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Archeological Monitoring - UUDS	200496	100,000	0	0	0	0	0	0	0	0	0	100,000
Capital Outlay Fund	400002	1,509	880	0	0	0	0	0	0	0	0	2,390
Capital Outlay-Sales Tax	400000	9,206	15,365	0	0	0	0	0	0	0	0	24,571
Del Mar Terraces	200501	1,011,512	150,688	0	0	0	0	0	0	0	0	1,162,200
Energy Upgrades CEC Loan Fund	400202	302	(302)	0	0	0	0	0	0	0	0	0
TransNet (Prop A 1/2% Sales Tax)	400156	94,277	0	0	0	0	0	0	0	0	0	94,277
Gas Tax Fund	200117	123	0	0	0	0	0	0	0	0	0	123
Underground Surcharge CIP Fund	200218	194,269,024	35,152,566	15,000,000	0	0	0	0	0	0	0	244,421,590
Total		195,485,953	35,319,197	15,000,000	0	0	0	0	0	0	0	245,805,150

Transportation & Storm Water

Trans - Roadway

Via Dela Valle Widening / RD11001

Council District:	1	**Priority Score:**	N/A
Community Plan:	Black Mountain Ranch	**Priority Category:**	N/A
Project Status:	Created	**Contact Information:**	Abeyta, Angela
Duration:	2011 - 2013		619-533-3674
Improv Type:	Widening		aabeyta@sandiego.gov

Description: Reconstruct existing Via de la Valle between San Andres Drive and El Camino Real West to a modified four-lane major street to accommodate existing and projected sub-regional traffic. Modify signals at San Andres Drive and El Camino Real West as required and relocate existing overhead utilities to underground locations. Restripe Via de la Valle between San Andres Drive and Interstate 5 to six lanes.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering and design is on-going, with final design and construction currently scheduled for Fiscal Year 2013.

Summary of Project Changes: This is a newly published project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	0	50,000	0	0	0	0	0	0	0	0	50,000
Total		0	50,000	0	0	0	0	0	0	0	0	50,000

Transportation & Storm Water

Trans - Roadway

Village Loop Road / S00919

Council District:	1	**Priority Score:**	N/A
Community Plan:	Pacific Highlands Ranch	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Tracanna, John
Duration:	2007 - 2010		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for construction of Village Loop Drive, from the intersection of Del Mar Heights Road and Carmel Valley Road easterly to the property line (approximately 2,000 linear feet), as a four-lane collector roadway within a 108 foot right-of-way route providing access to the high school site and the core residential areas.

Justification: This project is dependent upon the development of the high school, community park, and core residential area including the village area of the community.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Public Facility Financing Plan and is in conformance with the City's General Plan.

Schedule: The developer (Pardee) advanced funding for this project and will be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment (FBA) under the terms of a reimbursement agreement. Reimbursement is programmed from Fiscal Years 2006 through 2012. Project is complete.

Summary of Project Changes: Project cost and schedule have been updated to reflect the most recent Pacific Highlands Ranch Public Facilities Financing Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	2,521,518	358,482	0	0	0	0	0	0	0	0	2,880,000
Total		2,521,518	358,482	0	0	0	0	0	0	0	0	2,880,000

Transportation & Storm Water

Trans - Roadway

Westerly Extension of Hazard Center Drive / RD10001

Council District:	6	**Priority Score:**	N/A
Community Plan:	Mission Valley	**Priority Category:**	N/A
Project Status:	Created	**Contact Information:**	Johnson, Brad
Duration:	2010 - 2012		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: The construction of the Westerly Extension of Hazard Center Drive will provide for the construction of a two lane road from the eastern terminus of Hazard Center Drive to the existing road behind Fashion Valley Shopping Center.

Justification: This project will provide for the construction of the missing segment of Hazard Center Drive and when constructed, the road will provide enhanced traffic circulation which will benefit the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal year 2011 This project began construction in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	0	1,000,000	0	0	0	0	0	0	0	0	1,000,000
Total		0	1,000,000	0	0	0	0	0	0	0	0	1,000,000

Transportation & Storm Water

Trans - Roadway - Enhance/Scape/Medians

36th Street Landscape Maintenance / S00902

Council District:	4	**Priority Score:**	N/A
Community Plan:	Eastern Area (Mid-City)	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Medina, Camille
Duration:	2006 - 2012		619-533-6742
Improv Type:	Betterment		cmedina@sandiego.gov

Description: This project is the result of a relinquishment agreement between the City of San Diego and Caltrans and provides for the landscape maintenance of 36th Street between Imperial Avenue and Market Street.

Justification: This project was approved by the City Council Resolution No. R-300154 and will provide for plant establishment as defined in the standard specifications for the construction of local street and roads.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Plant establishment is scheduled to begin in Fiscal Year 2010 and to be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Relinquishment 36th St Coop 06	400626	6,724	43,276	0	0	0	0	0	0	0	0	50,000
Total		6,724	43,276	0	0	0	0	0	0	0	0	50,000

Transportation & Storm Water

Trans - Roadway - Enhance/Scape/Medians

Azalea Park Neighborhood Identification / S00699

Council District:	3	**Priority Score:**	N/A
Community Plan:	City Heights (Mid-City)	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2004 - 2010		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for the construction of new vehicular and pedestrian improvements, including raised medians, sidewalks and curb ramps, enhanced crosswalks and curb-extensions, (which are to be funded by Development Impact Fees), neighborhood identification signs (which are to be funded by Community Development Block Grants), and seating areas. This project is part of a community revitalization effort outlined in the Azalea Park-Hollywood Park Revitalization Action Program. The specific locations of this portion of the project are the intersections of Poplar Street and Fairmount Avenue and Poplar Street and Tulip Street.

Justification: These improvements will benefit the community by increasing safety, improving the flow of traffic, enhancing pedestrian access, and promoting community identification.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project implements the recommendations found in the Mid-City Community Plan and the Azalea Park-Hollywood Park Revitalization Action Program and is in conformance with the City's General Plan.

Schedule: The preliminary design process for the raised medians, neighborhood identification signs and seating areas, which included neighborhood residents' involvement, was completed. Design began in Fiscal Year 2007 and was completed in Fiscal Year 2011. Construction began in Fiscal Year 2011 and will be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	25,680	100,151	0	0	0	0	0	0	0	0	125,830
Mid City Urban Comm	400114	20,000	0	0	0	0	0	0	0	0	0	20,000
RDA Contributions to City Heights Project Fund	200347	54,993	101,007	0	0	0	0	0	0	0	0	156,000
TransNet Extension Congestion Relief Fund	400169	56,435	53,565	0	0	0	0	0	0	0	0	110,000
Total		157,108	254,722	0	0	0	0	0	0	0	0	411,830

Transportation & Storm Water

Trans - Roadway - Enhance/Scape/Medians

Balboa Avenue Corridor Improvements / S00831

Council District:	6	**Priority Score:**	12
Community Plan:	Clairemont Mesa, Kearny Mesa	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Fuentes, Julio
Duration:	2003 - 2014		619-533-3092
Improv Type:	Betterment		jfuentes@sandiego.gov

Description: This project provides for improvements to the former State Route 274, which is Balboa Avenue. This project is divided into three phases. Phase I begins at Interstate 5 and ends at Interstate 805. Phase II begins at Interstate 805 and ends at Interstate 15. Improvements to both phases consist of roadway widening, construction of new curbs, gutters, and sidewalks, reconstruction of existing sidewalks and medians, installation of a new traffic signal(s), modification of existing traffic signals, and new bicycle routes. Phase III will install community signs at the Kearny Mesa Community boundaries.

Justification: This project is funded by a State contribution agreement as part of the relinquishment of State Route 274 to the City of San Diego.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa and Kearny Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: Phase I - Preliminary engineering was completed in Fiscal Year 2005. Design began in Fiscal Year 2005 and was completed in Fiscal Year 2006. Construction began in Fiscal Year 2008 and was completed in Fiscal Year 2009. Phase II - Preliminary engineering began in Fiscal Year 2009 and design is scheduled to begin in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2013 and to be completed in Fiscal Year 2013. Phase III - Design started in Fiscal Year 2009 and was completed in Fiscal Year 2010. Construction will start and be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
SR 209 & 274 Coop with State	400633	582,234	2,388,197	0	0	0	0	0	0	0	0	2,970,431
Total		582,234	2,388,197	0	0	0	0	0	0	0	0	2,970,431

Transportation & Storm Water

Trans - Roadway - Enhance/Scape/Medians

Bird Rock Coastal Traffic Improvements Phase I / S00896

Council District:	1	**Priority Score:**	N/A
Community Plan:	La Jolla	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2006 - 2011		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides traffic calming measures to reduce speed and improve safety and walkability on La Jolla Boulevard. The project includes three modern roundabouts on La Jolla Boulevard and three mini roundabouts on connecting residential streets. La Jolla Boulevard will be reduced from four to two lanes. The project also includes 20 additional traffic calming measures on connecting residential streets.

Justification: This project will reduce traffic speed and improve traffic flow and safety on La Jolla Boulevard. The project also reduces speed and minimizes traffic on surrounding area streets. This project is in accordance with the La Jolla Public Facilities Financing Plan, Project T-13.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2007. Construction will be scheduled in two phases. Phase I construction was completed in Fiscal Year 2008 and Phase II was completed in Fiscal Year 2010 when the Notice of Completion was processed.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	80,000	0	0	0	0	0	0	0	0	0	80,000
Grant Fund - Federal	600000	1,770,600	0	0	0	0	0	0	0	0	0	1,770,600
Grant Fund - Other	600002	400,000	0	0	0	0	0	0	0	0	0	400,000
Grant Fund - State	600001	229,400	0	0	0	0	0	0	0	0	0	229,400
Infrastructure Imp Fund	400184	3,500	0	0	0	0	0	0	0	0	0	3,500
La Jolla Urban Comm	400123	1,641,403	8,597	0	0	0	0	0	0	0	0	1,650,000
TransNet (Prop A 1/2% Sales Tax)	400156	1,144,109	33,930	0	0	0	0	0	0	0	0	1,178,039
TransNet Bond Proceeds	400160	250,000	0	0	0	0	0	0	0	0	0	250,000
TransNet Extension Congestion Relief Fund	400169	769,433	567	0	0	0	0	0	0	0	0	770,000
TransNet Infrastructure Fund	400168	100,000	0	0	0	0	0	0	0	0	0	100,000
Total		6,388,445	43,094	0	0	0	0	0	0	0	0	6,431,539

Transportation & Storm Water

Trans - Roadway - Enhance/Scape/Medians

Carmel Valley Road Enhancement Project / S00859

Council District:	1	**Priority Score:**	51
Community Plan:	Carmel Valley	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	1997 - 2014		619-533-4654
Improv Type:	Replacement - Rehab		apalaseyed@sandiego.gov

Description: This project provides for improving Carmel Valley Road to a modified two-lane collector street from 300 feet east of Portofino Drive to the Del Mar city limits. The improvements include construction of curb, gutter, sidewalks and drainage improvements as well as construction of a Class II bicycle lane on both sides of Carmel Valley Road.

Justification: This project will improve traffic flow and turning movements on this roadway and provide bike paths on Carmel Valley Road.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction of the project are complete. Environmental monitoring will continue through Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	339,464	0	0	0	0	0	0	0	0	0	339,464
ISTEA-TransNet Exchange	400162	3,137	0	0	0	0	0	0	0	0	0	3,137
TransNet (Prop A 1/2% Sales Tax)	400156	7,945,040	0	0	0	0	0	0	0	0	0	7,945,040
Torrey Pines - Urban Community	400133	562,000	0	0	0	0	0	0	0	0	0	562,000
TransNet Extension Congestion Relief Fund	400169	159,999	60,001	25,000	0	0	0	0	0	0	0	245,000
Total		9,009,641	60,001	25,000	0	0	0	0	0	0	0	9,094,641

Transportation & Storm Water

Trans - Roadway - Enhance/Scape/Medians

Del Mar Heights Road Center Median / S00884

Council District:	1	**Priority Score:**	41
Community Plan:	Torrey Pines	**Priority Category:**	Medium
Project Status:	Technically completed	**Contact Information:**	Marabian, Linda
Duration:	2000 - 2012		619-533-3082
Improv Type:	New		lmarabian@sandiego.gov

Description: This project provides for raised center decorative concrete medians on Del Mar Heights Road, between Mango Drive and the San Diego city limits. The future landscaping area is to be covered with landscape fabric and mulch above top soil, and irrigation sleeves under the vehicular area.

Justification: Construction of the median is required to control turning movements and reduce traffic conflicts.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2004. Construction will be scheduled when remaining funding is identified and a new maintenance assessment district is created.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Torrey Pines - Urban Community	400133	230,342	224,658	0	0	0	0	0	0	0	0	455,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	2,000,000	2,000,000
Total		230,342	224,658	0	0	0	0	0	0	0	2,000,000	2,455,000

Transportation & Storm Water

Trans - Roadway - Enhance/Scape/Medians

Florida Drive Median Improvements / S11057

Council District:	3	**Priority Score:**	N/A
Community Plan:	Balboa Park	**Priority Category:**	N/A
Project Status:	Created	**Contact Information:**	Qasem, Labib
Duration:	2011 - 2016		619-533-6670
Improv Type:	New		lqaasem@sandiego.gov

Description: This project provides for the installation of median improvements on Florida Drive. Improvements include the installation of a concrete center median and street lighting to enhance safety conditions for vehicles, bicyclists and other users of the roadway.

Justification: This project will enhance roadway conditions by reducing the occurrence of head-on collisions caused by vehicles crossing over the center median and adding street lights where non exist.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and construction are scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: This is a newly published project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	0	396,767	0	0	0	0	0	0	0	0	396,767
Total		0	396,767	0	0	0	0	0	0	0	0	396,767

Transportation & Storm Water

Trans - Roadway - Enhance/Scape/Medians

Genesee Avenue-Nobel Dr to SR 52 / S00852

Council District:	1	**Priority Score:**	13
Community Plan:	University	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	1992 - 2017		619-533-4654
Improv Type:	Widening		apalaseyed@sandiego.gov

Description: This project provides for widening Genesee Avenue from Nobel Drive to State Route 52 to a modified six-lane major street north of Decoro Street and a modified six-lane primary arterial south of Decoro Street. The project includes a right-turn lane, eastbound to southbound, at the Genesee Avenue/Nobel Drive intersection; additional left-turn lane, including a traffic signal at State Route 52 interchange; and Class II bicycle lanes.

Justification: This project is needed to increase the capacity of this facility. See Project Number A in the North University City Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: City Council initiated a community plan amendment to delete this project from the the community plan (R-301787, August 21, 2006). City Council Resolution R-302497, April 2, 2007, stipulates deletion of the project pending the preparation, consideration and certification of a project level Environmental Impact Report (EIR). This project will remain in the financing plan until the EIR is completed.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	1,439,109	509,491	0	0	0	0	0	22,181,100	0	0	24,129,700
Total		1,439,109	509,491	0	0	0	0	0	22,181,100	0	0	24,129,700

Transportation & Storm Water

Trans - Roadway - Enhance/Scape/Medians

Imperial Ave Bus & Trolley Station Enhancement / S00001

Council District:	4	**Priority Score:**	N/A
Community Plan:	Skyline - Paradise Hills	**Priority Category:**	N/A
Project Status:	Created	**Contact Information:**	Nassar, Mark
Duration:	2010 - 2013		619-533-3172
Improv Type:	Betterment		mnassar@sandiego.gov

Description: This project provides for pedestrian enhancements to the transit center located on Imperial Avenue between 61st Street and 62nd Street. Improvements will include installation and improvements of the bus stop at Imperial Avenue.

Justification: This project will improve transit conditions for individuals traveling to, from and through the community and will enhance access to both residences and businesses as well as improving pedestrian access to the bus stop.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Skyline-Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: This project is anticipated to be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet ARRA Exchange Fund	400677	0	315,000	0	0	0	0	0	0	0	0	315,000
Total		0	315,000	0	0	0	0	0	0	0	0	315,000

Transportation & Storm Water

Trans - Roadway - Enhance/Scape/Medians

La Jolla Village Drive and Regents Road / S00867

Council District:	1	**Priority Score:**	15
Community Plan:	University	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	1995 - 2012		619-533-5120
Improv Type:	Betterment		bjohnson@sandiego.gov

Description: This project provides for a southbound-to-westbound right-turn lane at the La Jolla Village Drive/Regents Road intersection. A Class II bike lane is included for southbound bicyclists. Additional right-of-way will be acquired from the University of California San Diego at no cost.

Justification: This project is needed to improve traffic flow at this intersection per the North University Public Facilities Financing Plan - Project 41.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design was scheduled to be completed in Fiscal Year 2011. Construction was scheduled to begin after the completion of the property exchange with UCSD in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	560,571	719,429	0	0	0	0	0	0	0	0	1,280,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	90,900	90,900
Total		560,571	719,429	0	0	0	0	0	0	0	90,900	1,370,900

Transportation & Storm Water

Trans - Roadway - Enhance/Scape/Medians

Median Installation / AIG00001

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Pence, Gary
Duration:	2010 - 2020		619-533-3184
Improv Type:	New		gpence@sandiego.gov

Description: This annual allocation provides for the installation of medians citywide.

Justification: This project provides median installation for safety improvement or left-turn movements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: TransNet funding has been allocated to this project through Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet Extension Congestion Relief Fund	400169	82,119	613,718	297,000	0	326,700	200,000	200,000	0	0	0	1,719,537
Total		82,119	613,718	297,000	0	326,700	200,000	200,000	0	0	0	1,719,537

Transportation & Storm Water

Trans - Roadway - Enhance/Scape/Medians

Mid City Gateways / S00828

Council District:	3	**Priority Score:**	N/A
Community Plan:	City Heights (Mid-City)	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Martinez-Higgs, Alicia
Duration:	2001 - 2011		619-236-6488
Improv Type:	New		amhiggs@sandiego.gov

Description: This project provides for streetscape enhancements on El Cajon Boulevard and University Avenue where they intersect with the I-15 freeway corridor. Streetscape enhancements will be added to the freeway bridge overpasses where decks were built with pedestrian plaza areas. Improvements include trees and shrubs, public artwork, signage and bus shelters. The project also provides for median and sidewalk enhancements between Central Avenue and 43rd Street on El Cajon Boulevard. Improvements include trees, ground cover, automatic irrigation, enhanced paving and lighting. A traffic signal was installed at El Cajon Boulevard and Copeland Avenue to provide for increased safety.

Justification: This project enhances the commercial revitalization of El Cajon Boulevard and University Avenue near the I-15 freeway corridor.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project implements the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design of Phase I, El Cajon Boulevard from Central Avenue to 43rd Street, began in Fiscal Year 2000. Construction began in Fiscal Year 2002 using continuing appropriations and was completed in Fiscal Year 2003. Phase II includes enhancement of the I-15 bridge decks on El Cajon Boulevard and University Avenue. Design of that phase began in Fiscal Year 2001. Construction began in Fiscal Year 2005 and was completed in Fiscal Year 2007.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	4,329,999	0	0	0	0	0	0	0	0	0	4,329,999
TransNet (Prop A 1/2% Sales Tax)	400156	843,415	0	0	0	0	0	0	0	0	0	843,415
RDA Contributions to City Heights Project Fund	200347	607,304	7,696	0	0	0	0	0	0	0	0	615,000
Total		5,780,718	7,696	0	0	0	0	0	0	0	0	5,788,414

Transportation & Storm Water

Trans - Roadway - Enhance/Scape/Medians

Mira Mesa Community Transit Center / S00847

Council District:	5	**Priority Score:**	68
Community Plan:	Mira Mesa	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Pazargadi, Siavash
Duration:	1991 - 2015		619-533-3757
Improv Type:	New		spazargadi@sandiego.gov

Description: This project provides for installation of an off-street transit center at Hillery Drive and Interstate 15. Concrete pads, bus bays, a shelter and a 300-space park-and-ride facility will be constructed. The Mira Mesa Facilities Benefit Assessment (FBA) fund will contribute $692,000 towad the project which is estimated to cost a total of $6 million. The Metropolitan Transit Development Board (MTDB) will design and construct the facility.

Justification: The transit center will facilitate transfer activity between existing and planned routes, and will establish a central focal point for transit in the community. It may also tie into either the future Interstate 15 corridor rail or the high-speed express bus system, depending on the results of the Metropolitan Transit Development Board Interstate 15 advance planning study now underway.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan, and is in conformance with the City's General Plan.

Schedule: Construction will start in Fiscal Year 2013 with completion in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	0	692,000	0	0	0	0	0	0	0	0	692,000
Total		0	692,000	0	0	0	0	0	0	0	0	692,000

Transportation & Storm Water

Trans - Roadway - Enhance/Scape/Medians

Normal Street Median-University to Blaine / S00918

Council District:	3	**Priority Score:**	24
Community Plan:	Uptown	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2008 - 2011		619-533-5120
Improv Type:	Betterment		bjohnson@sandiego.gov

Description: This project provides for improvements to traffic circulation in order to prevent illegal u-turns, and enhance pedestrian safety on Normal Street between Blaine Avenue and University Avenue. New landscaped medians will include aesthetic enhancements and will allow for the creation of additional parking spaces.

Justification: This project will improve traffic circulation and provide additional parking spaces.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and was completed in Fiscal Year 2009. Construction began in Fiscal Year 2010 and was completed in Fiscal Year 2011.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	86,298	(1,298)	0	0	0	0	0	0	0	0	85,000
Parking Meter District - Uptown	200490	117,318	6,932	0	0	0	0	0	0	0	0	124,250
Uptown Urban Comm	400121	104,000	0	0	0	0	0	0	0	0	0	104,000
Total		307,616	5,634	0	0	0	0	0	0	0	0	313,250

Transportation & Storm Water

Trans - Roadway - Enhance/Scape/Medians

North Torrey Pines Roadway & Median Enhancements / S00868

Council District:	1	**Priority Score:**	32
Community Plan:	University	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	1998 - 2012		619-533-5120
Improv Type:	Betterment		bjohnson@sandiego.gov

Description: This project provides for median curb, gutter, drainage and landscaping improvements, from 600 feet north of Genesee Avenue to the State Reserve boundary including the Callan Road intersection.

Justification: This project will improve safety and drainage on North Torrey Pines Road per the North University City Public Facilities Financing Plan - Project D.

Operating Budget Impact: Eligible maintenance activities will be funded by the Genesee Avenue/North Torrey Pines Road Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design was completed in Fiscal Year 2004. Design began in Fiscal Year 2008 and was completed in Fiscal Year 2011. Construction is scheduled for Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Genessee North Torrey Pines MAD CIP	200623	171,967	328,033	0	0	0	0	0	0	0	0	500,000
North University City-FBA	400080	519,408	3,727,592	0	0	0	0	0	0	0	0	4,247,000
Total		691,376	4,055,624	0	0	0	0	0	0	0	0	4,747,000

Transportation & Storm Water

Trans - Roadway - Enhance/Scape/Medians

Scripps Ranch Blvd-Carroll Canyon Rd to Aviary / S00837

Council District:	5	**Priority Score:**	29
Community Plan:	Scripps Miramar Ranch	**Priority Category:**	Low
Project Status:	Technically completed	**Contact Information:**	Johnson, Brad
Duration:	1990 - 2011		619-533-5120
Improv Type:	Betterment		bjohnson@sandiego.gov

Description: This project provides for constructing a 14-foot landscaped center median with left-turn pockets and additional pavement in the unimproved median area from Carroll Canyon Road to Aviary Drive. The street will be striped to include bike lanes and parking on both sides.

Justification: The general community plan is currently being amended to reflect Scripps Ranch Boulevard as a two-lane connector road. This project has completed this section of roadway per the Scripps Miramar Ranch Public Facilities Financing Plan - Project 34-1.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design occurred in previous years. Design was completed in Fiscal Year 2009. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2010.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Infrastructure Imp Fund	400184	40,000	0	0	0	0	0	0	0	0	0	40,000
Scripps Miramar Ranch FBA	400086	1,261,536	238,464	0	0	0	0	0	0	0	0	1,500,000
Total		1,301,536	238,464	0	0	0	0	0	0	0	0	1,540,000

Transportation & Storm Water

Trans - Roadway - Enhance/Scape/Medians

Scripps Ranch/Mira Mesa Medians Project / S00838

Council District:	5	**Priority Score:**	37
Community Plan:	Scripps Miramar Ranch	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Palaseyed, Abi
Duration:	2001 - 2012		619-533-4654
Improv Type:	Betterment		apalaseyed@sandiego.org

Description: This project provides for median improvements on Scripps Ranch Boulevard between Hibert Street and Mira Mesa Boulevard and on Mira Mesa Boulevard from Interstate 15 to Scripps Ranch Boulevard. Bike lanes will also be added along Mira Mesa Boulevard. The improvements on Mira Mesa Boulevard will be done by a developer reimbursement agreement, and includes a new traffic signal and mid-block crosswalk at the Hibert Street driveway, restricting u-turns during peak hours for east bound to west bound Mira Mesa Boulevard at Scripps Ranch Boulevard, and accommodating u-turns at the Scripps Ranch Boulevard and Erma Road intersection. The City will be responsible for the improvements on Scripps Ranch Boulevard.

Justification: This portion of Scripps Ranch Boulevard and Mira Mesa Boulevard is classified as a four-lane major street. The median improvement will improve vehicle access and operations per the Scripps Miramar Ranch Public Facilities Financing Plan - Project 34-2A.

Operating Budget Impact: The operating and maintenance funding for this project is included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and continued into Fiscal Year 2010. Construction of the Scripps Ranch Boulevard portion will begin in Fiscal Year 2012. Construction of the Mira Mesa Boulevard portion is scheduled to begin in Fiscal Year 2012, contingent upon approval of a reimbursement agreement and the completion of design by the developer.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	0	0	156,676	0	0	0	0	0	0	0	156,676
Scripps Miramar Ranch FBA	400086	425,953	495,365	0	0	0	0	0	0	0	0	921,318
Total		425,953	495,365	156,676	0	0	0	0	0	0	0	1,077,994

Transportation & Storm Water

Trans - Roadway - Enhance/Scape/Medians

Sports Arena Blvd-Rosecrans to Midway / S00721

Council District:	2	**Priority Score:**	27
Community Plan:	Midway - Pacific Highway	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Fuentes, Julio
Duration:	1992 - 2011		619-533-3092
Improv Type:	Widening		jfuentes@sandiego.gov

Description: This project provides for modifying the intersection of Sports Arena Boulevard, Rosecrans Street and Camino del Rio West and widening Sports Arena Boulevard to a six-lane major street between Midway Drive and Rosecrans Street by modifying the median and restriping the street. This project description is preliminary and the amounts shown below only reflect the funding currently programmed. The total funding needs of the project will be determined, once a final scope of work is established.

Justification: The eastbound traffic on Sports Arena Boulevard will be able to continue eastbound through the intersection of Sports Arena Boulevard/Rosecrans Street/Camino del Rio. Widening Sports Arena Boulevard will improve the traffic circulation. The average number of daily trips forecast for this segment of Sports Arena Boulevard is 50,000.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Midway/Pacific Highway Corridor Community Plan and is in conformance with the City's General Plan.

Schedule: The project description is preliminary and the scope of work is not established; only planning and other preliminary activities have been performed to date. The project schedule for the design and construction will be established once the scope of work is approved and funding identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	10,000	0	0	0	0	0	0	0	0	0	10,000
Midway/Pacific Hwy Urban Comm	400115	0	250,000	0	0	0	0	0	0	0	0	250,000
TransNet (Prop A 1/2% Sales Tax)	400156	168,944	(302)	0	0	0	0	0	0	0	0	168,642
Gas Tax Fund	200117	200,000	0	0	0	0	0	0	0	0	0	200,000
Total		378,944	249,698	0	0	0	0	0	0	0	0	628,642

Transportation & Storm Water

Trans - Roadway - Enhance/Scape/Medians

Thorn Street Median Improvements / S00844

Council District:	3	**Priority Score:**	10
Community Plan:	Greater North Park	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2003 - 2012		619-533-5120
Improv Type:	Betterment		bjohnson@sandiego.gov

Description: This project provides for the construction of a landscaped median along Thorn Street between 33rd Street and Felton Street in Greater North Park.

Justification: This project provides for traffic calming and circulation.

Operating Budget Impact: The operating and maintenance funding for this project is included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2011. Construction began and was completed in Fiscal Year 2011.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	166,868	(46,868)	0	0	0	0	0	0	0	0	120,000
TransNet Infrastructure Fund	400168	100,000	0	0	0	0	0	0	0	0	0	100,000
TransNet ARRA Exchange Fund	400677	124,636	85,364	0	0	0	0	0	0	0	0	210,000
Total		391,504	38,496	0	0	0	0	0	0	0	0	430,000

Transportation & Storm Water

Trans - Roadway - Enhance/Scape/Medians

University Avenue Mobility Project / S00915

Council District:	3	**Priority Score:**	53
Community Plan:	Greater North Park	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2007 - 2014		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for the University Avenue Mobility Project-Phase I (UAMP-Phase I), which is a subset of the improvements planned in the larger University Avenue Mobility Plan. Since funding for the entire project is not available at this time, the Phase I project was developed by combining selected portions of the UAMP that would provide the greatest benefits, focusing on the commercial core of the corridor. The major elements of the UAMP-Phase I are restriping to provide a painted median, left turn pockets at signalized intersections and improved lane widths, installation of raised landscaped medians in the core area, installation of enhanced pedestrian crosswalks, repainting of existing crosswalks, removal of parallel on-street parking, and re-striping to provide angle parking on both sides of the street.

Justification: This project will significantly improve safety and mobility along the corridor for pedestrians, bicyclists, transit, and automobile traffic.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2007. The environmental process began in Fiscal Year 2009. Design was completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2012. Later phases of the UAMP will be determined as additional funding is appropriated.

Summary of Project Changes: The total project cost has been reduced by $5 million due to the delay of Phase II. Grant funding for this project may become available in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Federal Grant	9600	0	0	0	1,400,000	0	0	0	0	0	0	1,400,000
Grant Fund - Federal	600000	434,729	(80,609)	0	0	0	0	0	0	0	0	354,120
Grant Fund - State	600001	45,895	(15)	0	0	0	0	0	0	0	0	45,880
TransNet (Prop A 1/2% Sales Tax)	400156	326,649	73,351	0	0	0	0	0	0	0	0	400,000
TransNet Extension Congestion Relief Fund	400169	374,485	125,515	0	0	0	0	0	0	0	0	500,000
Total		1,181,758	118,242	0	1,400,000	0	0	0	0	0	0	2,700,000

Transportation & Storm Water

Trans - Roadway - Enhance/Scape/Medians

University City South Beautification / S00821

Council District:	1	**Priority Score:**	11
Community Plan:	University	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Marabian, Linda
Duration:	2003 - 2011		619-533-3082
Improv Type:	New		lmarabian@sandiego.gov

Description: This project will provide for median and roadway beautification along Governor Drive between Stressemann Street and Genesee Avenue.

Justification: Roadway beautification was requested by the Council District.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The project description is preliminary and the scope of work has not been established. Design and construction will be scheduled following definition of project scope.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet Infrastructure Fund	400168	69,327	30,673	0	0	0	0	0	0	0	0	100,000
Total		69,327	30,673	0	0	0	0	0	0	0	0	100,000

Transportation & Storm Water

Trans - Roadway - Enhance/Scape/Medians

Washington Street Improvements Phase II / S00703

Council District:	2	**Priority Score:**	33
Community Plan:	Uptown	**Priority Category:**	Low
Project Status:	Technically completed	**Contact Information:**	Johnson, Brad
Duration:	2001 - 2012		619-533-5120
Improv Type:	Betterment		bjohnson@sandiego.gov

Description: This project provides for streetscape improvements on Washington Street between San Diego Avenue and India Street, and between Goldfinch Street and Dove Street.

Justification: The Mission Hills Community Plan group adopted the Washington Street Beautification Master Plan in Fiscal Year 1997. Streetscape improvements are being installed to revitalize the Mission Hills Business District.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project implements the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Construction of Phase I was completed in Fiscal Year 1994. A community tree planting added 80 street trees to Washington Street in Fiscal Year 1998. Design of Phase II was completed in Fiscal Year 1999. Construction of Phase II, segment one, which included upgrades and public artwork in two medians, was completed in Fiscal Year 2000. Improvements to the intersection of Washington Street and Goldfinch Street were designed in Fiscal Years 2003 and 2004, updated in Fiscal Year 2007 including median improvements on Washington Street between Goldfinch and Falcon Streets and between Eagle and Dove Streets. Construction of these improvements was completed in Fiscal Year 2009. The design for median improvements on Washington Street between India Street and San Diego Avenue was completed in Fiscal Year 2011. Construction is scheduled for Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	25,828	4,855	0	0	0	0	0	0	0	0	30,682
Grant Fund - State	600001	797,318	0	0	0	0	0	0	0	0	0	797,318
Historical Fund	X999	168,000	0	0	0	0	0	0	0	0	0	168,000
North Bay Redevelopment CIP Contribution Fund	200346	40,000	0	0	0	0	0	0	0	0	0	40,000
TransNet (Prop A 1/2% Sales Tax)	400156	250,000	0	0	0	0	0	0	0	0	0	250,000
TransNet Extension Congestion Relief Fund	400169	84,894	15,106	0	0	0	0	0	0	0	0	100,000
Uptown Urban Comm	400121	60,000	0	0	0	0	0	0	0	0	0	60,000
Total		1,426,039	19,961	0	0	0	0	0	0	0	0	1,446,000

Transportation & Storm Water

Trans - Roadway - Enhance/Scape/Medians

West San Ysidro Blvd Streetscape / S00822

Council District:	8	**Priority Score:**	N/A
Community Plan:	San Ysidro	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2004 - 2010		619-533-7482
Improv Type:	Replacement		jbatta@sandiego.gov

Description: This project provides for public improvements along West San Ysidro Boulevard on the block located between Cottonwood and Via de San Ysidro. The improvements are the initial revitalization activities for the area and will consist of sidewalk improvements, new street trees, and ornamental street lamps.

Justification: The City of San Diego Redevelopment Agency and San Ysidro Business Improvement District have identified this public improvement project as a priority for the San Ysidro commercial district to help eliminate blight, spark new development, and increase business activity.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's Progress Guide and General Plan.

Schedule: Design began and was completed in Fiscal Year 2004. Project has been completed.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	10,000	0	0	0	0	0	0	0	0	0	10,000
RDA Contribution to San Ysidro Project Fund	200354	830,635	339,365	0	0	0	0	0	0	0	0	1,170,000
Total		840,635	339,365	0	0	0	0	0	0	0	0	1,180,000

Transportation & Storm Water

Trans - Roadway - Erosion/Slope/Ret Wall

Aldine Drive and Fairmount Drive Slope Restoration / S00865

Council District:	3	**Priority Score:**	78
Community Plan:	Kensingston - Talmadge (Mid-City)	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2006 - 2012		619-533-7482
Improv Type:	Betterment		jbatta@sandiego.gov

Description: This project provides for the evaluation, design and construction of slope stability improvements along the south side of Aldine Drive between Fairmont Avenue and Van Dyke Avenue. Located in the Kinsington Community Area of Council District 3.

Justification: The inordinate amount of rainfall from the 2004/2005 rainy season caused erosion of sections of the slope along the south side of Aldine Drive between Fairmont Avenue and Van Dyke Avenue.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project implements the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Design began and was completed in Fiscal Year 2009. Construction began in Fiscal Year 2011. There will be 25 months of maintenance after the completion of construction.

Summary of Project Changes: It is anticipated that grant funding will become available in Fiscal Year 2012 to support project completion.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Federal Grant	9600	0	0	0	2,180,982	0	0	0	0	0	0	2,180,982
Grant Fund - Federal	600000	2,337,645	284,476	0	0	0	0	0	0	0	0	2,622,121
TransNet (Prop A 1/2% Sales Tax)	400156	457,471	117,529	0	0	0	0	0	0	0	0	575,000
TransNet Extension Congestion Relief Fund	400169	631,726	1,893,274	0	0	0	0	0	0	0	0	2,525,000
Total		3,426,841	2,295,280	0	2,180,982	0	0	0	0	0	0	7,903,103

Transportation & Storm Water

Trans - Roadway - Erosion/Slope/Ret Wall

Bear Drive Retaining Wall / S10093

Council District:	2	**Priority Score:**	70
Community Plan:	Uptown	**Priority Category:**	High
Project Status:	Created	**Contact Information:**	Batta, Jamal
Duration:	2010 - 2013		619-533-7482
Improv Type:	Replacement		jbatta@sandiego.gov

Description: The Bear Drive Retaining Wall project will replace an approximately 55 foot long by 8.5 foot high damaged section of the existing retaining wall that supports the side of Bear Drive.

Justification: This project is needed in order to maintain the roadway and provide public safety.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2011 and are scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Prop 42 Replacement - Transportation Relief Fund	200306	20,251	229,749	0	0	0	0	0	0	0	0	250,000
Total		20,251	229,749	0	0	0	0	0	0	0	0	250,000

Transportation & Storm Water

Trans - Roadway - Erosion/Slope/Ret Wall

Coast Blvd Bluff Stabilization / S00723

Council District:	1	**Priority Score:**	N/A
Community Plan:	La Jolla	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Batta, Jamal
Duration:	1999 - 2011		619-533-7482
Improv Type:	New		jbatta@sandiego.gov

Description: This project provides for bluff improvements near Coast Boulevard.

Justification: This project provides for protection of Coast Boulevard where erosion of the coastal bluff and the formation of sea caves threaten the stability of the street.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	295,500	0	0	0	0	0	0	0	0	0	295,500
La Jolla Urban Comm	400123	70,000	0	0	0	0	0	0	0	0	0	70,000
TransNet (Prop A 1/2% Sales Tax)	400156	425,000	0	0	0	0	0	0	0	0	0	425,000
TOT Coastal Infrastructure CIP Fund	200212	841,383	5,909	0	0	0	0	0	0	0	0	847,292
Total		1,631,883	5,909	0	0	0	0	0	0	0	0	1,637,792

Transportation & Storm Water

Trans - Roadway - Erosion/Slope/Ret Wall

Coastal Erosion Affecting City Streets / AIF00001

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Fuentes, Julio
Duration:	2010 - 2020		619-533-3092
Improv Type:	Betterment		jfuentes@sandiego.gov

Description: This annual allocation provides for corrections of miscellaneous erosion problems along the shorelines that affect City streets.

Justification: This project provides remedies for erosion caused by surf, weather, and surface runoff impacting City streets in various locations along the San Diego shoreline.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Phase I, completed in Fiscal Year 1994, studied the coastline that borders the City of San Diego and prioritized areas in need of restoration and enhancement. Phase II, also completed in Fiscal Year 1994, involved detailed analysis of the prioritized areas. Phase III will begin project planning and implementation on an annual basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	19,727	33,988	0	0	0	0	0	0	0	0	53,715
Total		19,727	33,988	0	0	0	0	0	0	0	0	53,715

Transportation & Storm Water

Trans - Roadway - Erosion/Slope/Ret Wall

Midway Street Bluff Repair / S12005

Council District:	1	**Priority Score:**	80
Community Plan:	La Jolla	**Priority Category:**	High
Project Status:	Created	**Contact Information:**	Espinoza, Julian
Duration:	2012 - 2012		619-533-4384
Improv Type:	Betterment		jespinoza@sandiego.gov

Description: This project provides for the repair of the coastal bluff; enhance support of the concrete paving and reconstruct protective barrier at the top of the bluff.

Justification: The coastal bluff at the west end of Midway Street in the Birdrock area eroded during the 2004-2005 storm season. The protective safety barriers at the bluff collapsed including portions of the concrete paving in the area. The area was temporarily barricaded to protect the public. This project provides for bluff repair and reconstruct protective barrier at the top of the bluff.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin and be completed in Fiscal Year 2012.

Summary of Project Changes: This project is newly published project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Donations	9700	0	0	0	63,883	0	0	0	0	0	0	63,883
Total		0	0	0	63,883	0	0	0	0	0	0	63,883

Transportation & Storm Water

Trans - Roadway - Erosion/Slope/Ret Wall

Talbot Street Slope Restoration / S00609

Council District:	2	**Priority Score:**	72
Community Plan:	Peninsula	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2007 - 2013		619-533-7482
Improv Type:	Betterment		jbatta@sandiego.gov

Description: This project provides for the stabilization of the slope adjacent to Talbot Street at Martinez Street.

Justification: The winter storms of 2004 and 2005 eroded the steep slope adjacent to Talbot Street and threatened the houses at the top of the slope. This project is eligible for Federal Highways Adminstration (FHWA) reimbursement.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and was completed in Fiscal Year 2011. Construction is scheduled to be completed in Fiscal Year 2012.

Summary of Project Changes: It is proposed to allocate $2,000,000 in anticipated funds to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	62,679	580,156	0	0	0	0	0	0	0	0	642,835
Grant Fund - Federal	600000	177,045	205,594	0	0	0	0	0	0	0	0	382,639
TransNet (Prop A 1/2% Sales Tax)	400156	451,643	8,357	0	0	0	0	0	0	0	0	460,000
TransNet Extension Congestion Relief Fund	400169	47,062	808,938	0	0	0	0	0	0	0	0	856,000
TransNet Extension Commercial Paper Fund	400172	0	0	0	2,000,000	0	0	0	0	0	0	2,000,000
Total		738,429	1,603,045	0	2,000,000	0	0	0	0	0	0	4,341,474

Transportation & Storm Water

Trans - Roadway - Erosion/Slope/Ret Wall

Torrey Pines Road Slope Restoration / S00877

Council District:	1	**Priority Score:**	42
Community Plan:	La Jolla	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Batta, Jamal
Duration:	2000 - 2012		619-533-7482
Improv Type:	Betterment		jbatta@sandiego.gov

Description: This project provides for reconstructing a 350-foot section of earthen slope along the south side of Torrey Pines Road between Little Street and Roseland Drive.

Justification: The existing slope is eroding. This project will eliminate the possibility of soil slough landing in the travel lane of a primary arterial street.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design will be completed in Fiscal Year 2012. Construction is anticipated to begin and be completed in Fiscal Year 2014, pending identification of funding.

Summary of Project Changes: Fiscal Year 2012 budget increased $540,000 to fund the final design phase of the project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	270,792	679,208	0	0	0	0	0	0	0	0	950,000
TransNet (Prop A 1/2% Sales Tax)	400156	326,220	0	0	0	0	0	0	0	0	0	326,220
TransNet Extension Congestion Relief Fund	400169	0	0	540,000	0	0	0	0	0	0	0	540,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	3,000,000	3,000,000
Total		597,012	679,208	540,000	0	0	0	0	0	0	3,000,000	4,816,220

Transportation & Storm Water

Trans - Roadway - GRails/BRails/Safety

Bridge Rehabilitation / AIE00001

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Fuentes, Julio
Duration:	2010 - 2020		619-533-3092
Improv Type:	Replacement		jfuentes@sandiego.gov

Description: This annual allocation provides for the City's match to grant funding for miscellaneous bridge rehabilitation projects.

Justification: This project maintains an ongoing program to promote safety within the public right-of-way. Funding is provided on an as-needed basis.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	135,864	0	0	0	0	0	0	0	0	0	135,864
Historical Fund	X999	35,412	0	0	0	0	0	0	0	0	0	35,412
North Bay Redevelopment CIP Contribution Fund	200346	170,179	(179)	0	0	0	0	0	0	0	0	170,000
TransNet (Prop A 1/2% Sales Tax)	400156	169,955	103,938	0	0	0	0	0	0	0	0	273,893
TransNet Extension Congestion Relief Fund	400169	53,998	315,205	0	0	0	0	0	0	0	0	369,203
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	500,000	500,000
Total		565,409	418,963	0	0	0	0	0	0	0	500,000	1,484,372

Transportation & Storm Water

Trans - Roadway - GRails/BRails/Safety

Guard Rails / AIE00002

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Fuentes, Julio
Duration:	2010 - 2020		619-533-3092
Improv Type:	Replacement		jfuentes@sandiego.gov

Description: This annual allocation provides for installing new and replacing old guard rails along streets where needed.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location will occasionally show that some minor improvements in the area would help to reduce the number and/or severity of accidents. This annual allocation provides the flexibility necessary for timely initiation of such improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: It is proposed to allocate $2,000,000 in bond funding to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	613,691	1,212,042	0	0	0	0	0	0	0	0	1,825,733
Infrastructure Improvement - CD 5	400685	0	2,256	0	0	0	0	0	0	0	0	2,256
TransNet (Prop A 1/2% Sales Tax)	400156	195,835	1,037,692	0	0	0	0	0	0	0	0	1,233,528
State Grant	9601	0	0	0	2,000,000	0	0	0	0	0	0	2,000,000
Total		809,526	2,251,990	0	2,000,000	0	0	0	0	0	0	5,061,516

Transportation & Storm Water

Trans - Roadway - Street Lighting

El Cajon Blvd Commercial Revitalization / S00824

Council District:	3	**Priority Score:**	N/A
Community Plan:	Greater North Park	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	1994 - 2011		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for median landscaping and related improvements along El Cajon Boulevard between Park Boulevard and Interstate 805. The improvements are part of other revitalization activities in the area.

Justification: The El Cajon Boulevard landscaping project has been a part of the Mid-City Commercial Revitalization Program as a Community Development Block Grant funded activity.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan, and is in conformance with the City's General Plan.

Schedule: Construction of improvements from 30th Street to Illinois Street were completed in Fiscal Year 1996. Design for Texas Street to 30th Street was completed in Fiscal Year 1997. Project phases between Park Boulevard and Texas Street, and 30th Street and Interstate 805, have been completed.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	82,716	0	0	0	0	0	0	0	0	0	82,716
North Park Urban Comm	400112	364,000	0	0	0	0	0	0	0	0	0	364,000
TransNet (Prop A 1/2% Sales Tax)	400156	266,353	0	0	0	0	0	0	0	0	0	266,353
Total		713,069	0	0	0	0	0	0	0	0	0	713,069

Transportation & Storm Water

Trans - Roadway - Street Lighting

Eligible Street Lights in District 7 / S01037

Council District:	7	**Priority Score:**	19
Community Plan:	City Heights (Mid-City), Eastern Area (Mid-City)	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Qasem, Labib
Duration:	2008 - 2015		619-533-6670
Improv Type:	New		lqasem@sandiego.gov

Description: This project provides street lighting systems on 50th Street at University Avenue and on 59th Street at Adelaide Avenue.

Justification: This project will provide lighting in high crime areas.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with Mid-City Communities Plans and is in conformance with the City's General Plan.

Schedule: Preliminary Design was completed in Fiscal Year 2007. Design began in Fiscal Year 2007 and was completed in Fiscal Year 2009. Construction will begin when funding becomes available.

Summary of Project Changes: This project will go to construction when CDBG funds are scheduled to be re-allocated in March 2011. Funds to update the design to current conditions must also be identified since CDBG funds are not eligible for that activity.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	545	21	0	0	0	0	0	0	0	0	566
Total		545	21	0	0	0	0	0	0	0	0	566

Transportation & Storm Water

Trans - Roadway - Street Lighting

Imperial Avenue Streetlights-61st to 69th / S00983

Council District:	4	**Priority Score:**	57
Community Plan:	Encanto Neighborhoods (Southeastern)	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Qasem, Labib
Duration:	2009 - 2012		619-533-6670
Improv Type:	New		lqasem@sandiego.gov

Description: This project will provide for the installation of twenty-one mid-block, high-pressure sodium streetlights on Imperial Avenue.

Justification: Installation of the additional streetlights will facilitate safe operation of traffic, give pedestrians a safer traveling environment, promote nighttime use of sidewalks, public transportation and commercial shopping areas.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009. Construction was scheduled to begin in Fiscal Year 2011 and to be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
CI-RDA Contributions to CIP Fund	200340	196,363	13,637	0	0	0	0	0	0	0	0	210,000
TransNet (Prop A 1/2% Sales Tax)	400156	0	75,000	0	0	0	0	0	0	0	0	75,000
Total		196,363	88,637	0	0	0	0	0	0	0	0	285,000

Transportation & Storm Water

Trans - Roadway - Street Lighting

Installation of City Owned Street Lights / AIH00001

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Hughes, Duncan
Duration:	2010 - 2020		619-533-3141
Improv Type:	New		drhughes@sandiego.gov

Description: This annual allocation provides for installing City-owned safety street lights where needed.

Justification: Additional street lights will increase the level of lighting for motorists, bicyclists and pedestrians on public streets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: This project received $100,000 in TransNet funding for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Crossroads Redevelopmen CIP Contributions Fund	200357	116,972	463,028	0	0	0	0	0	0	0	0	580,000
CIP Contributions from General Fund	400265	1,286,101	13,899	0	0	0	0	0	0	0	0	1,300,000
Grant Fund - State	600001	201,301	(1,301)	0	0	0	0	0	0	0	0	200,000
Infrastructure Improvement - CD 4	400684	39,661	(5,953)	0	0	0	0	0	0	0	0	33,708
Infrastructure Imp Fund	400184	65,792	0	0	0	0	0	0	0	0	0	65,792
Private & Others Contrib-CIP	400264	4,262	0	0	0	0	0	0	0	0	0	4,262
TransNet (Prop A 1/2% Sales Tax)	400156	122,177	3,664	0	0	0	0	0	0	0	0	125,841
RDA Contribution to San Ysidro Project Fund	200354	549,166	350,834	0	0	0	0	0	0	0	0	900,000
RDA Contributions to City Heights Project Fund	200347	73,714	22,024	0	0	0	0	0	0	0	0	95,738
SC-RDA Contribution to CIP Fund	200353	86,972	568,628	0	0	0	0	0	0	0	0	655,600
Street Division CIP Fund	200202	55,359	314,641	0	0	0	0	0	0	0	0	370,000
TransNet Extension Congestion Relief Fund	400169	162,652	248,348	100,000	0	100,000	100,000	100,000	0	0	0	811,000
Total		2,764,129	1,977,811	100,000	0	100,000	100,000	100,000	0	0	0	5,141,941

Transportation & Storm Water

Trans - Roadway - Street Lighting

Mount Hope/Market Street Median and Street Lights / S10088

Council District:	4	**Priority Score:**	78
Community Plan:	Southeastern San Diego	**Priority Category:**	High
Project Status:	Created	**Contact Information:**	Shamloufard, Jim
Duration:	2010 - 2013		619-533-3160
Improv Type:	New		jshamloufard@sandiego.gov

Description: This project provides for median improvements and the installation of street lights at and near Mount Hope and Market Street.

Justification: This project will improve street lighting and install median improvements to beautify and enhance the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2011 and to be completed in Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	567,397	50,503	0	0	0	0	0	0	0	0	617,900
Section 108 MLK Senior Center Fund	200423	1,294	97,381	0	0	0	0	0	0	0	0	98,675
Total		568,690	147,885	0	0	0	0	0	0	0	0	716,575

Transportation & Storm Water

Trans - Roadway - Street Lighting

North Park Lighting Improvements / S00823

Council District:	3	**Priority Score:**	38
Community Plan:	Greater North Park	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Qasem, Labib
Duration:	2005 - 2013		619-533-6670
Improv Type:	New		lqasem@sandiego.gov

Description: This project provides for the installation of approximately 150 street lights within the boundaries of the North Park Maintenance Assessment District (MAD).

Justification: This project provides for street lights within the boundaries of the North Park MAD in accordance with the Assessment Engineer's Report.

Operating Budget Impact: The North Park MAD will provide for the maintenance and energy costs associated with the enhanced street lighting. Maintenance of the street lights is identified as an improvement in the North Park MAD Assessment Engineer's Report.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: North Park MAD-funded street light installation began in Fiscal Year 2004. The project was completed in Fiscal Year 2011.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
North Park CIP Fund	200064	266,177	131,683	0	0	0	0	0	0	0	0	397,860
NP - Redevelopment CIP Contributions Fund	200356	88,000	2,000	0	0	0	0	0	0	0	0	90,000
Total		354,177	133,683	0	0	0	0	0	0	0	0	487,860

Transportation & Storm Water

Trans - Roadway - Street Lighting

Stockton Street Lights / S10130

Council District:	8	**Priority Score:**	22
Community Plan:	Southeastern San Diego	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	Lasaga, Fernando
Duration:	2009 - 2013		619-533-7406
Improv Type:	New		flasaga@sandiego.gov

Description: This project will install 25 streetlights in the Memorial, Stockton and Grant Hill neighborhoods of Southeast San Diego. The proposed method of installation requires resident and Council office approvals which are forthcoming.

Justification: The street lights will improve the safety of pedestrian route to the new Logan Heights Library, the Clay Street Park, the Memorial Recreation Center, and the Stockton Recreation Center.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and Construction is anticipated to be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
EDCD Community Fund	700042	0	36,000	0	0	0	0	0	0	0	0	36,000
Grant Fund - Federal	600000	0	165,000	0	0	0	0	0	0	0	0	165,000
Total		0	201,000	0	0	0	0	0	0	0	0	201,000

Transportation & Storm Water

Trans - Roadway - Street Lighting

Street Light Circuit Upgrades / AIH00002

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Gefrom, Walter
Duration:	2010 - 2020		619-527-7509
Improv Type:	New		wgefrom@sandiego.gov

Description: This annual allocation provides for the replacement of obsolete street light series circuits.

Justification: Series circuits are over 70 years old and no longer meet current standards and they constantly have maintenance problems which impact a large number of lights.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	513,300	136,700	0	0	0	0	0	0	0	0	650,000
Unidentified Funding	9999	0	0	0	0	0	0	0	0	0	36,000,000	36,000,000
Total		513,300	136,700	0	0	0	0	0	0	0	36,000,000	36,650,000

Transportation & Storm Water

Trans - Roadway - Street Lighting

Street Lights in High Crime Areas / ACC00003

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Fuentes, Julio
Duration:	2010 - 2015		619-533-3092
Improv Type:	Betterment		jfuentes@sandiego.gov

Description: This annual allocation provides for installing City-owned safety street lights.

Justification: Additional street lights will increase the level of lighting for motorists, bicyclists, and pedestrians on public streets. This project prioritizes locations on all streets in census tracts where the violent crime rate is 1.5 times or greater than the Citywide average for two or more consecutive years.

Operating Budget Impact: Additional $100 per year (average) for each street light installed.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: This annual allocation will be deleted in Fiscal Year 2012. Future projects for this purpose will be funded under annual allocation number AIH00001.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	0	375	0	0	0	0	0	0	0	0	375
Total		0	375	0	0	0	0	0	0	0	0	375

Transportation & Storm Water

Trans - Roadway - Street Lighting

University Avenue Streetlights / S00911

Council District:	7	**Priority Score:**	23
Community Plan:	City Heights (Mid-City)	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Qasem, Labib
Duration:	2008 - 2012		619-533-6670
Improv Type:	New		LQasem@sandiego.gov

Description: This project provides for the installation of approximately 29 additional street lights on both sides of University Avenue from 54th Street to 68th Street.

Justification: The existing street lighting within the project limits does not meet the current City standard for transit corridor lighting requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and was completed in Fiscal Year 2010. Construction was completed in Fiscal Year 2010.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Crossroads Redevelopmen CIP Contributions Fund	200357	342,737	157,263	0	0	0	0	0	0	0	0	500,000
Total		342,737	157,263	0	0	0	0	0	0	0	0	500,000

Transportation & Storm Water

Trans - Signals - Calming/Speed Abatemt

25th Street Renaissance Project / S00985

Council District:	3, 8	**Priority Score:**	61
Community Plan:	Golden Hill	**Priority Category:**	High
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2009 - 2012		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for the construction of pedestrian amenities, traffic calming, streetscape improvements and parking along 25th Street from Highway 94 to Balboa Park. The focus of the improvements is between Broadway and B Street.

Justification: This project will provide traffic calming and improve pedestrian safety.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Golden Hill Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2009. Design was completed in Fiscal Year 2011. Project construction is expected to begin in Fiscal Year 2012.

Summary of Project Changes: This project received $700,000 in TransNet funding for Fiscal Year 2012. Additionally, up to $956,000 in grant funding may become available for this project in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	402,499	66,501	0	0	0	0	0	0	0	0	469,000
State Grant	9601	0	0	0	956,000	0	0	0	0	0	0	956,000
TransNet Extension Congestion Relief Fund	400169	135,136	189,864	700,000	0	0	0	0	0	0	0	1,025,000
Total		537,635	256,365	700,000	956,000	0	0	0	0	0	0	2,450,000

Transportation & Storm Water

Trans - Signals - Calming/Speed Abatemt

Del Mar Heights Road Flashing Beacon / S00987

Council District:	Citywide	**Priority Score:**	24
Community Plan:	Carmel Valley	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Nassar, Mark
Duration:	2009 - 2012		619-533-3172
Improv Type:	New		mnassar@sandiego.gov

Description: This project provides for the necessary street and traffic improvements to include, but not limited to, flashing beacons, curb ramps, and traffic calming projects within the Carmel Valley Community. The current project will install a flashing beacon facing eastbound traffic on Del Mar Heights Road approximately 500 feet west of Seagrove Street.

Justification: The project provides for traffic safety improvements.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Included in Project T-2) and is in conformance with the City's General Plan.

Schedule: Design and construction are anticipated to begin in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	2,050	32,950	0	0	0	0	0	0	0	0	35,000
Total		2,050	32,950	0	0	0	0	0	0	0	0	35,000

Transportation & Storm Water

Trans - Signals - Calming/Speed Abatemt

Five Points Neighborhood Pedestrian Improvements / S00988

Council District:	2	**Priority Score:**	48
Community Plan:	Uptown, Midway - Pacific Highway	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2009 - 2012		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: The project provides for the construction of pedestrian curb extension, sidewalk, curb ramps, countdown pedestrian crossing signal system, modifies traffic signage and signals to allow for safe pedestrian crossing at the intersections of Hancock Street and Washington Street and San Diego Avenue and Washington Street.

Justification: This project is needed to address public concerns including parking shortages and circulation problems in the Five Points Neighborhood.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Midway Pacific Highway Corridor and Uptown Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and will be completed in Fiscal Year 2011. Construction is scheduled to begin and to be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
North Bay Redevelopment CIP Contribution Fund	200346	122,017	27,983	0	0	0	0	0	0	0	0	150,000
Total		122,017	27,983	0	0	0	0	0	0	0	0	150,000

Transportation & Storm Water

Trans - Signals - Calming/Speed Abatemt

Florence Griffith Joyner Elem Safe Route to School / S10061

Council District:	3	**Priority Score:**	52
Community Plan:	City Heights (Mid-City)	**Priority Category:**	Medium
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2010 - 2013		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project will provide for the installation of new sidewalks, intersection bulb-outs to decrease the street crossing distances, road humps, pedestrian ramps, and a new traffic signal.

Justification: Located in the City Heights Community, Florence Griffith Joyner Elementary School serves students from kindergarten through fifth grade who walk or bike to school, and are faced with crossing several wide intersections in the vicinity of the school. This project will provide traffic calming measures and will enhance pedestrian mobility.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	58,103	684,532	0	0	0	0	0	0	0	0	742,635
TransNet (Prop A 1/2% Sales Tax)	400156	6,438	79,575	0	0	0	0	0	0	0	0	86,013
Total		64,541	764,107	0	0	0	0	0	0	0	0	828,648

Transportation & Storm Water

Trans - Signals - Calming/Speed Abatemt

Fourth Avenue/Fifth Avenue & Nutmeg Str / S11056

Council District:	2	**Priority Score:**	N/A
Community Plan:	Uptown	**Priority Category:**	N/A
Project Status:	Created	**Contact Information:**	Fuentes, Julio
Duration:	2011 - 2013		619-533-3092
Improv Type:	New		jfuentes@sandiego.gov

Description: This project provides for the installation of pop-outs to reduce walking distance at both intersections and installs in-roadway lighting at Fifth Avenue.

Justification: This project will improve safety and walkability.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction are scheduled to begin in Fiscal Year 2012.

Summary of Project Changes:

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	0	577,000	0	0	0	0	0	0	0	0	577,000
TransNet Extension Congestion Relief Fund	400169	0	248,000	0	0	0	0	0	0	0	0	248,000
Total		0	825,000	0	0	0	0	0	0	0	0	825,000

Transportation & Storm Water

Trans - Signals - Calming/Speed Abatemt

Mar Ave/Soledad Avenue Intersection Improvements / S10097

Council District:	1	**Priority Score:**	29
Community Plan:	La Jolla	**Priority Category:**	Low
Project Status:	Created	**Contact Information:**	Fuentes, Julio
Duration:	2005 - 2012		619-533-3092
Improv Type:	Betterment		jfuentes@sandiego.gov

Description: This project realigns the existing Y intersection into a traditional T intersection. The project would also provide sidewalks, with pedestrian ramps, on both sides of Mar Avenue.

Justification: The purpose of the Mar & Soledad Intersection Improvement Project is to improve safety for vehicles at the intersection, and enhance its appearance with landscaping.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2011. Construction will be scheduled when funding has been identified.

Summary of Project Changes: No significant change has been made to this project for fiscal year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	0	1,820	0	0	0	0	0	0	0	0	1,820
Total		0	1,820	0	0	0	0	0	0	0	0	1,820

Transportation & Storm Water

Trans - Signals - Calming/Speed Abatemt

Prospect Street/Silverado Street Roundabout / S00924

Council District:	1	**Priority Score:**	11
Community Plan:	La Jolla	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Fuentes, Julio
Duration:	2008 - 2012		619-533-3092
Improv Type:	New		jfuentes@sandiego.gov

Description: This project provides for intersection improvements at Prospect Street and Silverado Street.

Justification: The arrangement of the existing intersection does not meet current geometric standards. This makes effective traffic circulation and pedestrian usage difficult. This project will address these issues through the installation of a roundabout or similar improvement.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design and environmental documentation began in Fiscal Year 2009.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	0	8,000	0	0	0	0	0	0	0	0	8,000
TransNet (Prop A 1/2% Sales Tax)	400156	93,470	1	0	0	0	0	0	0	0	0	93,471
Total		93,470	8,001	0	0	0	0	0	0	0	0	101,471

Transportation & Storm Water

Trans - Signals - Calming/Speed Abatemt

SR2S Traffic Safety Projects Grant #1 / L00010

Council District:	8	**Priority Score:**	65
Community Plan:	Otay Mesa - Nestor	**Priority Category:**	High
Project Status:	Created	**Contact Information:**	Palaseyed, Abi
Duration:	2012 - 2013		619-533-4654
Improv Type:	New		apalaseyed@sandiego.gov

Description: This project is to construct intersection bulb-outs, curb ramps, install V-calm signs, and install speed humps on the streets in and around Berry, Nestor, and Emory Elementary School and Mar Vista Middle School.

Justification: Needed for school traffic safety improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa - Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design for this project is estimated to happen in Fiscal Year 2012 and complete construction by Fiscal Year 2014.

Summary of Project Changes: This project was approved by the City Council on June 22, 2010 with Resolution# 306007 authorizing the acceptance and expenditure of funds from CALTRANS Grant for the Safe Routes to School Program.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	0	453,410	0	0	0	0	0	0	0	0	453,410
TransNet Extension Congestion Relief Fund	400169	0	67,045	0	0	0	0	0	0	0	0	67,045
Total		0	520,455	0	0	0	0	0	0	0	0	520,455

Transportation & Storm Water

Trans - Signals - Calming/Speed Abatemt

Via Capri Traffic Calming Project / S00986

Council District:	1	**Priority Score:**	N/A
Community Plan:	La Jolla	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Johnson, Brad
Duration:	2009 - 2012		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for the construction of curb pop-outs on Via Capri at Hidden Valley Road and a traffic circle on Via Capri at Senn Way. This project will include excavation, tree removal, and installation of new curb, gutter, sidewalk, pavement, and landscaping.

Justification: This project will increase the level of safety in the community of La Jolla by reducing automobile traffic speed.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2010.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
La Jolla Urban Comm	400123	109,006	40,994	0	0	0	0	0	0	0	0	150,000
Total		109,006	40,994	0	0	0	0	0	0	0	0	150,000

Transportation & Storm Water

Trans - Signals - Interconnections

Del Mar Heights Road Interconnect / S00745

Council District:	1	**Priority Score:**	N/A
Community Plan:	Torrey Pines, Carmel Valley	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Zhang, Dayue
Duration:	2006 - 2011		619-533-7409
Improv Type:	Betterment		dzhang@sandiego.gov

Description: This project provides for the installation of traffic signal interconnect systems on Del Mar Heights Road from Mango Drive to Carmel Canyon Road, El Camino Real from Half Mile Drive to High Bluff Drive, and Carmel Country Road from Del Mar Heights Road to Townsgate Drive. The system will provide central communication to 16 traffic signals, improving traffic control.

Justification: This project will accommodate the need to centrally control heavily-traveled arterials and provide constant surveillance for efficient traffic signal operation and maintenance. The benefits include reduced stops, delays, fuel consumption and emissions.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley and Torrey Pines Community Plans and is in conformance with the City's General Plan.

Schedule: Design, including the purchasing of equipment, began November of 2005 and was completed in March of 2010. Construction by City Forces began in December 2010, and was completed in June of 2011.

Summary of Project Changes: This project has been completed and will be closed this fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	127,671	56,829	0	0	0	0	0	0	0	0	184,500
Total		127,671	56,829	0	0	0	0	0	0	0	0	184,500

Transportation & Storm Water

Trans - Signals - Interconnections

Fourth Avenue and Quince Street / S11055

Council District:	2	**Priority Score:**	N/A
Community Plan:	Uptown	**Priority Category:**	N/A
Project Status:	Created	**Contact Information:**	Nassar, Mark
Duration:	2011 - 2016		619-533-3712
Improv Type:	New		mnassar@sandiego.gov

Description: This project will install pop-outs which will reduce walking distances at crosswalks and will install in-roadway lighting at cross-walks to improve safety. The improvements will enhance access to the pedestrian bridge at the west side of the intersection.

Justification: This project will increase safety for pedestrians.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction are scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: This is a newly published project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	0	231,000	0	0	0	0	0	0	0	0	231,000
TransNet Extension Congestion Relief Fund	400169	0	99,000	0	0	0	0	0	0	0	0	99,000
Total		0	330,000	0	0	0	0	0	0	0	0	330,000

Transportation & Storm Water

Trans - Signals - Interconnections

Navajo Road Interconnect / S00746

Council District:	7	**Priority Score:**	N/A
Community Plan:	Navajo	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Zhang, Dayue
Duration:	2006 - 2011		619-533-7509
Improv Type:	Betterment		dzhang@sandiego.gov

Description: This project provides for traffic signal communication between seven traffic signals on Navajo Road from Park Ridge Boulevard to Lake Murray Boulevard. Wireless interconnect systems will be used in order to avoid street trenching.

Justification: This project will accommodate the need to centrally control heavily-traveled arterials and provide constant surveillance for efficient traffic signal operation and maintenance. The benefits include reduced stops, delays, fuel consumption and emissions.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Design, including the purchasing of equipment, began in November, 2005 and was compleated in September, 2010. Construction by City Forces Work began in September, 2010, and was completed in June, 2011.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	50,858	142	0	0	0	0	0	0	0	0	51,000
Total		50,858	142	0	0	0	0	0	0	0	0	51,000

Transportation & Storm Water

Trans - Signals - Interconnections

Park Boulevard and Essex Street / S11054

Council District:	2	**Priority Score:**	N/A
Community Plan:	Uptown	**Priority Category:**	N/A
Project Status:	Created	**Contact Information:**	Nassar, Mark
Duration:	2011 - 2016		619-533-3712
Improv Type:	New		mnassar@sandiego.gov

Description: This project provides for the realignment of the existing crosswalk, installs in-roadway lighting systems at the crosswalk and provides pop-outs to improve safety and walkability for pedestrians.

Justification: This project will enhance safety and walkability for pedestrians.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction are scheduled to begin in Fiscal Year 2012.

Summary of Project Changes: This is a newly published project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	0	224,000	0	0	0	0	0	0	0	0	224,000
TransNet Extension Congestion Relief Fund	400169	0	96,000	0	0	0	0	0	0	0	0	96,000
Total		0	320,000	0	0	0	0	0	0	0	0	320,000

Transportation & Storm Water

Trans - Signals - Interconnections

Point Loma/Ocean Beach Interconnect / S00742

Council District:	2	**Priority Score:**	N/A
Community Plan:	Peninsula, Ocean Beach	**Priority Category:**	N/A
Project Status:	Technically completed	**Contact Information:**	Qasem, Labib
Duration:	2003 - 2009		619-533-6670
Improv Type:	Betterment		lqasem@sandiego.gov

Description: This project provides for traffic signal interconnect and central communications to 35 traffic signals in the Point Loma and Ocean Beach areas. Fiber optic cable will be installed on Rosecrans Street (1,900 feet) and on Sports Arena Boulevard (5,008 feet). Twisted pair interconnect will be installed on Nimitz Boulevard (8,200 feet), Catalina Boulevard (6,600 feet), West Point Loma Boulevard (5,000 feet), Chatsworth Boulevard (2,800 feet), Sunset Cliffs Boulevard (2,500 feet) and Voltaire Street (700 feet). This system will connect to the fiber optic communication network on Pacific Highway.

Justification: This project will accommodate the need to centrally control heavily-traveled arterials and provide constant surveillance for efficient traffic signal operation and maintenance. The benefits include reduced stops, delays, fuel consumption and emissions.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Point Loma, Ocean Beach, and Peninsula Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2003. Construction began in Fiscal Year 2004 and was completed in Fiscal Year 2006. This project will be closed when the City and Caltrans complete the on-going grant administration closeout process. This process was completed in Fiscal Year 2011.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	35,000	0	0	0	0	0	0	0	0	0	35,000
Grant Fund - Federal	600000	621,728	8,272	0	0	0	0	0	0	0	0	630,000
Total		656,728	8,272	0	0	0	0	0	0	0	0	665,000

Transportation & Storm Water

Trans - Signals - Interconnections

Rancho Bernardo Interconnect / S00744

Council District:	5	**Priority Score:**	N/A
Community Plan:	Rancho Bernardo	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	Qasem, Labib
Duration:	2003 - 2009		619-533-6670
Improv Type:	Betterment		lqasem@sandiego.gov

Description: This project provides for traffic signal interconnect and central communications to 37 traffic signals in the Rancho Bernardo community. The project consists of installation of twisted pair interconnect on Pomerado Road (13,200 feet), Rancho Bernardo Road (10,800 feet), Bernardo Center Drive (6,900 feet), West Bernardo Drive (6,000 feet), Paseo Lucido (4,500 feet), Via del Campo (4,500 feet), Bernardo Heights Parkway (2,700 feet), and Camino del Norte (2,500 feet). Central communications will be achieved by wireless communication or by connecting to a proposed addition to the fiber optic network.

Justification: This project will accommodate the need to centrally control heavily-traveled arterials and provide constant surveillance for efficient traffic signal operation and maintenance. The benefits include reduced stops, delays, fuel consumption and emissions.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2003 and was completed in Fiscal Year 2004. Construction began in Fiscal Year 2004, and was completed in Fiscal Year 2009. This project will be closed when the City and Caltrans complete the on-going grant administration closeout process. This process was completed in Fiscal Year 2011.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	15,643	0	0	0	0	0	0	0	0	0	15,643
Grant Fund - Federal	600000	628,907	0	0	0	0	0	0	0	0	0	628,907
TransNet (Prop A 1/2% Sales Tax)	400156	96,165	0	0	0	0	0	0	0	0	0	96,165
Total		740,716	0	0	0	0	0	0	0	0	0	740,716

Transportation & Storm Water

Trans - Signals - Traffic Signals

Bernardo Trail Dr & Pomerado Rd TS / S11040

Council District:	5	**Priority Score:**	46
Community Plan:	Rancho Bernardo	**Priority Category:**	Medium
Project Status:	Created	**Contact Information:**	Hughes, Duncan
Duration:	2011 - 2012		619-533-3141
Improv Type:	New		drhughes@sandiego.gov

Description: This project provides for the installation of a traffic signal at Bernardo Trails Drive and Pomerado Road.

Justification: This project will improve safety by providing positive traffic control for all approaches to the intersection.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and the City's General Plan.

Schedule: Design begin in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2012. Construction is scheduled to begin and be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Rancho Bernardo-Fac Dev Fund	400099	7,079	192,921	0	0	0	0	0	0	0	0	200,000
Total		7,079	192,921	0	0	0	0	0	0	0	0	200,000

Transportation & Storm Water

Trans - Signals - Traffic Signals

Bicycle Loop Detectors / S11058

Council District:	2, 3, 4, 7, 8	**Priority Score:**	24
Community Plan:	Greater North Park, Uptown	**Priority Category:**	Low
Project Status:	Released	**Contact Information:**	Hughes, Duncan
Duration:	2011 - 2013		619-533-3141
Improv Type:	Betterment		dhughes@sandiego.gov

Description: This project provides for the installation of bicycle detection of 20 intersections at various locations within the Balboa Park, Barrio Logan, Centre City, College Area, Mission Beach, Otay Mesa-Nestor, Skyline-Paradise Hills, Southeastern and Uptown communities.

Justification: This project will promote bicycle safety and mobility by providing detection to enable bicyles to actuate traffic signals. All locations are in older parts of the City where the existing loop detection systems are not sensitive enough to detect bicycles.

Operating Budget Impact: None. The new detection systems will not require any more maintenance than the older existing systems.

Relationship to General and Community Plans: This project is consistent with the Balboa Park, Barrio Logan, Centre City, College Area, Mission Beach, Otay Mesa-Nestor, Skyline-Paradise Hills, Southeastern and Uptown Community Plans and with the City's General Plan (Mobility Element), and the City's Bicycle Master Plan.

Schedule: Design and Construction began in Fiscal Year 2011.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	44,010	29,490	0	0	0	0	0	0	0	0	73,500
TransNet Extension Congestion Relief Fund	400169	5,990	4,010	0	0	0	0	0	0	0	0	10,000
Total		50,000	33,500	0	0	0	0	0	0	0	0	83,500

Transportation & Storm Water

Trans - Signals - Traffic Signals

Coopertive Traffic Signal Projects / AIL00003

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Hughes, Duncan
Duration:	2010 - 2020		619-533-3141
Improv Type:	Replacement		drhughes@sandiego.gov

Description: This annual allocation provides for the City's share of the cost of traffic signal improvements undertaken in cooperation with others.

Justification: It is often beneficial for the City to share in the cost of traffic signal improvements undertaken in cooperation with other agencies. The most common situation involves the intersection of a City street with a State highway, County road, or street that is the responsibility of another jurisdiction. This project provides the flexibility necessary for timely initiation of these improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Funding was not allocated to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Belmont/Mission Beach Develop	400185	0	250,000	0	0	0	0	0	0	0	0	250,000
Grant Fund - State	600001	36,048	(6,048)	0	0	0	0	0	0	0	0	30,000
TransNet (Prop A 1/2% Sales Tax)	400156	118,500	84,911	0	0	0	0	0	0	0	0	203,411
TransNet Extension Congestion Relief Fund	400169	1,456	198,544	0	0	100,000	100,000	100,000	0	0	0	500,000
Total		156,004	527,407	0	0	100,000	100,000	100,000	0	0	0	983,411

Transportation & Storm Water

Trans - Signals - Traffic Signals

Grandee Pl & Pomerado Rd Traffic Signal / S11039

Council District:	5	**Priority Score:**	41
Community Plan:	Rancho Bernardo	**Priority Category:**	Medium
Project Status:	Created	**Contact Information:**	Hughes, Duncan
Duration:	2011 - 2012		619-533-3141
Improv Type:	New		drhughes@sandiego.gov

Description: This project provides for the installation of a traffic signal at Grandee Place and Pomerado Road.

Justification: This project will improve safety by providing positive traffic control for all approaches to the intersection.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and will be completed in Fiscal Year 2012. Construction will begin and be completed in Fiscal Year 2012.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Rancho Bernardo-Fac Dev Fund	400099	5,305	194,695	0	0	0	0	0	0	0	0	200,000
Total		5,305	194,695	0	0	0	0	0	0	0	0	200,000

Transportation & Storm Water

Trans - Signals - Traffic Signals

High Accident Locations / AIL00006

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Hughes, Duncan
Duration:	2010 - 2020		619-533-3141
Improv Type:	Replacement		drhughes@sandiego.gov

Description: This annual allocation provides for traffic signal modifications and other minor improvements such as guardrails, regulatory signs, and striping at locations experiencing sudden increases in accident frequency.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location often shows that some minor improvements in the area would help to reduce the number and/or severity of accidents. This annual allocation provides the flexibility necessary for timely initiation of such improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: This annual allocation is no longer being funded. Traffic signal improvements at high accident locations are included in the annual allocation for traffic signal modifications/modernizations. Budget remaining in this annual allocation is related to active sublet projects and once the sublets are completed, this project will be closed.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	4,175	45,009	0	0	0	0	0	0	0	0	49,184
Total		4,175	45,009	0	0	0	0	0	0	0	0	49,184

Transportation & Storm Water

Trans - Signals - Traffic Signals

Install T/S Interconnect Systems / AIL00002

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Hughes, Duncan
Duration:	2010 - 2020		619-533-3141
Improv Type:	Replacement		drhughes@sandiego.gov

Description: This annual allocation provides for the installation of, and modifications to, traffic signal interconnect systems citywide.

Justification: This project provides for increased traffic signal coordination which will reduce traffic congestion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: TransNet funding has been allocated to this project through Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet Extension Congestion Relief Fund	400169	65,433	434,567	150,000	0	100,000	100,000	100,000	0	0	0	950,000
Total		65,433	434,567	150,000	0	100,000	100,000	100,000	0	0	0	950,000

Transportation & Storm Water

Trans - Signals - Traffic Signals

Minor Signal Improvements / AIL00007

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Hughes, Duncan
Duration:	2010 - 2020		619-533-3141
Improv Type:	Replacement		drhughes@sandiego.gov

Description: This annual allocation provides for minor improvements to existing traffic signals as necessary to improve traffic flow and safety.

Justification: It is often necessary to undertake minor improvements to existing traffic signals. Such improvements are generally needed to accommodate changing traffic patterns. This annual allocation provides the flexibility necessary for timely initiation of such improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: This annual allocation is no longer being funded. Minor traffic signal improvements are included in the annual allocation for traffic signal modifications/modernizations. Budget remaining in this annual allocation is related to active sublet projects and once the sublets are completed, this project will be closed.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	16,892	17,507	0	0	0	0	0	0	0	0	34,399
Total		16,892	17,507	0	0	0	0	0	0	0	0	34,399

Transportation & Storm Water

Trans - Signals - Traffic Signals

Pacific Highlands Traffic Signals / S01062

Council District:	1	**Priority Score:**	N/A
Community Plan:	Pacific Highlands Ranch	**Priority Category:**	N/A
Project Status:	Released	**Contact Information:**	January, Frank
Duration:	2004 - 2019		619-533-3699
Improv Type:	New		fjanuary@sandiego.gov

Description: This project provides for installing up to 16 different traffic signals within the Pacific Highlands Ranch Community.

Justification: These signals will be installed as part of the traffic control system for the Pacific Highlands Ranch community. They are needed to accommodate the increase in traffic generated by this community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Public Facilities Financing Plan and is in conformance with the City's General Plan.

Schedule: Traffic signal installation will be scheduled as the community develops.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	1,215,737	1,184,263	0	0	0	0	0	0	0	0	2,400,000
Total		1,215,737	1,184,263	0	0	0	0	0	0	0	0	2,400,000

Transportation & Storm Water

Trans - Signals - Traffic Signals

Replace Obsolete T/S Controllers / AIL00010

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Hughes, Duncan
Duration:	2010 - 2020		619-533-3141
Improv Type:	Replacement		drhughes@sandiego.gov

Description: This annual allocation provides for replacing obsolete and/or out-of-production traffic signal controller units.

Justification: Present day requirements for coordinated signal operation, protected left turns, and emergency vehicle preemption are increasingly difficult or impossible to incorporate into some older controller units now in service. Older units function with moving parts and electrical contacts, both of which are subject to wear. Maintenance costs are increasing and parts are becoming difficult to find. The new controllers are solid-state, less costly to maintain, and more adaptable to today's needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: TransNet funding of $75,000 has been added to this project for Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	91,480	91,295	0	0	0	0	0	0	0	0	182,775
TransNet Extension Congestion Relief Fund	400169	0	150,000	75,000	0	75,000	75,000	75,000	0	0	0	450,000
Total		91,480	241,295	75,000	0	75,000	75,000	75,000	0	0	0	632,775

Transportation & Storm Water

Trans - Signals - Traffic Signals

Traffic Calming / AIL00001

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Fuentes, Julio
Duration:	2010 - 2020		619-533-3092
Improv Type:	Replacement		jfuentes@sandiego.gov

Description: This annual allocation provides for installing traffic control measures at locations in "Smart Growth" areas on an as-needed basis. Sudden changes in the character of traffic, such as increased volumes and new route patterns, make it necessary to provide traffic control measures to respond to a variety of traffic concerns in residential neighborhoods, such as speeding motorists and shortcutting traffic. Solutions used include the construction of flashing beacons and geometric design features such as road humps and traffic islands.

Justification: This annual allocation is needed to improve safety by mitigating traffic problems on streets such as speeding, shortcutting traffic, and the need for increased pedestrian safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: The total project cost for annual allocation projects is reflective through Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	131,644	799,408	0	0	0	0	0	0	0	0	931,052
TransNet (Prop A 1/2% Sales Tax)	400156	303,221	174,082	0	0	0	0	0	0	0	0	477,303
Rancho Penasquitos FBA	400083	5,143	93,932	0	0	0	0	0	0	0	0	99,075
Rancho Bernardo MAD CIP	200622	619	(619)	0	0	0	0	0	0	0	0	0
Scripps Miramar Ranch FBA	400086	75,000	0	0	0	0	0	0	0	0	0	75,000
TransNet Extension Congestion Relief Fund	400169	202,623	695,309	200,000	0	200,000	200,000	200,000	0	0	0	1,697,932
Total		718,249	1,762,112	200,000	0	200,000	200,000	200,000	0	0	0	3,280,361

Transportation & Storm Water

Trans - Signals - Traffic Signals

Traffic Count Stations-Various Locations / S10098

Council District:	1, 2	**Priority Score:**	N/A
Community Plan:	Peninsula, Pacific Beach, University	**Priority Category:**	N/A
Project Status:	Created	**Contact Information:**	Qasem, Labib
Duration:	2004 - 2011		619-533-6670
Improv Type:	Betterment		lqasem@sandiego.gov

Description: This project provides a means to conduct traffic studies and counts at various locations in the Peninsula, North University City and Pacific Beach Communities.

Justification: This project provides traffic counts and studies necessary determining traffic conditions and for developing solutions for improving traffic safety.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Peninsula, Pacific Beach, and University Community Plans and is in conformance with the City's General Plan.

Schedule: Traffic counts and studies began in Fiscal Year 2010 and were completed in Fiscal Year 2011.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	21,112	24,525	0	0	0	0	0	0	0	0	45,637
Total		21,112	24,525	0	0	0	0	0	0	0	0	45,637

Transportation & Storm Water

Trans - Signals - Traffic Signals

Traffic Signals - Citywide / AIL00004

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Fuentes, Julio
Duration:	2010 - 2020		619-533-3092
Improv Type:	Replacement		jfuentes@sandiego.gov

Description: This annual allocation provides for the installation of traffic signals at high-priority locations and the City's share of the costs of traffic signals undertaken in cooperation with others.

Justification: The City maintains an inventory of candidate intersections which are periodically surveyed for significant changes in operating conditions. Installing traffic signals in select intersections provides for the orderly movement of traffic, increased traffic handling capacity, reduced frequency of accidents, and for improved traffic flow. Signals also permit vehicles and pedestrians from a minor street to enter or cross continuous traffic on the major street. The criteria for installing traffic signals are governed by Council Policy 200-6.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: TransNet funding has been allocated to this project through Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Belmont/Mission Beach Develop	400185	165,537	(15,537)	0	0	0	0	0	0	0	0	150,000
Crossroads Redevelopmen CIP Contributions Fund	200357	42,959	407,041	0	0	0	0	0	0	0	0	450,000
Private & Others Contrib-CIP	400264	8,693	111,307	0	0	0	0	0	0	0	0	120,000
TransNet (Prop A 1/2% Sales Tax)	400156	437,449	32,551	0	0	0	0	0	0	0	0	470,000
TOT Coastal Infrastructure CIP Fund	200212	0	382	0	0	0	0	0	0	0	0	382
TransNet Extension Congestion Relief Fund	400169	626,174	443,116	450,000	0	400,000	400,000	400,000	0	0	0	2,719,291
TransNet ARRA Exchange Fund	400677	283,000	400	0	0	0	0	0	0	0	0	283,400
Total		1,563,811	979,262	450,000	0	400,000	400,000	400,000	0	0	0	4,193,073

Transportation & Storm Water

Trans - Signals - Traffic Signals

Traffic Signals - DIF Funded / AIL00009

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Tracana, John
Duration:	2010 - 2020		619-533-3682
Improv Type:	Replacement		jtracana@sandiego.gov

Description: This project provides for installing traffic signals identified in the Development Impact Fees (DIF) needs lists for various urbanized communities.

Justification: The purpose of this project is to provide for construction of required traffic signals.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled as funding is identified.

Summary of Project Changes: This annual allocation is no longer being funded. DIF funded traffic signal projects will be assigned individual CIP/WBS numbers as funding and locations are identified. Budget remaining in this annual allocation will be returned to the fund for reallocation.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
La Jolla Urban Comm	400123	0	1,018	0	0	0	0	0	0	0	0	1,018
Total		0	1,018	0	0	0	0	0	0	0	0	1,018

Transportation & Storm Water

Trans - Signals - Traffic Signals

Traffic Signals Modification / AIL00005

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Fuentes, Julio
Duration:	2010 - 2020		619-533-3092
Improv Type:	Replacement		jfuentes@sandiego.gov

Description: This annual allocation provides for upgrading existing traffic signals as necessary to improve traffic flow and promote safety. Improvements may include conversion from post-mounted to mast-arm-mounted indicators, addition of pedestrian signals, and additional phases to accommodate separate turning moves.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location often shows that some minor improvement would help to reduce the number and/or severity of accidents. In addition, increasing traffic volumes and changing traffic patterns typically reduce the effectiveness and efficiency of existing traffic signal controls at certain intersections, warranting upgrades.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: TransNet funding has been allocated to this project through Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Belmont/Mission Beach Develop	400185	177,000	73,000	0	0	0	0	0	0	0	0	250,000
Mid-City CIP Fund	200050	225	(225)	0	0	0	0	0	0	0	0	0
TransNet (Prop A 1/2% Sales Tax)	400156	989,219	776,452	0	0	0	0	0	0	0	0	1,765,670
TransNet Extension Congestion Relief Fund	400169	493,264	2,050,925	850,000	0	850,000	850,000	850,000	0	0	0	5,944,189
TransNet ARRA Exchange Fund	400677	26,095	45,505	0	0	0	0	0	0	0	0	71,600
Total		1,685,802	2,945,657	850,000	0	850,000	850,000	850,000	0	0	0	8,031,459

Transportation & Storm Water

Trans - Signals - Traffic Signals

Traffic Signals Mods - DIF Funded / AIL00008

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Released	**Contact Information:**	Tracana, John
Duration:	2010 - 2020		619-533-3682
Improv Type:	Replacement		jtracana@sandiego.gov

Description: This project provides for upgrading existing traffic signals as necessary to improve traffic flow and promote safety. Improvements may include the addition of mast-arm-mounted signal heads, the addition of pedestrian signals, and the modification of medians to accommodate separate turning lanes.

Justification: Increasing traffic volumes and changing traffic patterns typically reduce the effectiveness and efficiency of traffic signal controls at certain intersections. This allocation funds modification to traffic signals in various urbanized communities for improved traffic control.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled based on expected Development Impact Fee revenues.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2012	FY 2012 Anticipated	FY 2013	FY 2014	FY 2015	FY 2016	Future FY	Unidentified Funding	Project Total
Centre City DIF-Admin	400122	0	12,676	0	0	0	0	0	0	0	0	12,676
La Jolla Urban Comm	400123	0	9	0	0	0	0	0	0	0	0	9
Navajo Urban Comm	400116	0	10,000	0	0	0	0	0	0	0	0	10,000
North Park Urban Comm	400112	0	52,000	0	0	0	0	0	0	0	0	52,000
Old San Diego - Urban Comm	400131	0	13,269	0	0	0	0	0	0	0	0	13,269
S.E. San Diego Urban Comm	400120	0	13,000	0	0	0	0	0	0	0	0	13,000
Total		0	100,954	0	0	0	0	0	0	0	0	100,954

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Drainage - Storm Drain Pipes				
Drainage Projects / ACA00001	257,876,727	47,000,000	18.2%	This annual allocation provides for restructuring or replacing failed drainage facilities citywide. The unidentified funding amount reflects the funding needed to address the deferred capital needs of the City's General Fund supported drainage projects based on condition assessments. The unidentified funding amount reflects funding needed to address the deferred capital needs of the City's drainage projects based on condition assessments.
Maryland Street Storm Drain Replacement / S10056	400,000	105,000	26.3%	This project involves replacement of existing deteriorated corrugated metal pipe within the right of way easement. Construction phase is currently unfunded.
Total - Drainage - Storm Drain Pipes		**47,105,000**		
Trans - Bicycle Facilities (All Class.)				
Coastal Rail Trail / S00951	21,905,754	19,925,629	91.0%	This project provides for construction of a bicycle route between the San Diego-Del Mar city limit and Downtown San Diego. Design and construction of future phases of the project are currently unfunded.
State Route 56 Bike Interchanges / S00955	11,427,000	6,822,940	59.7%	This project provides at-grade or grade-separated bicycle path interchange facilities along State Route 56. Future sections of the project are currently unfunded.
Total - Trans - Bicycle Facilities (All Class.)		**26,748,569**		
Trans - Bridge - Vehicular				
El Camino Real - Half Mile to Via De La Valle / S00856	36,339,501	19,941,511	54.9%	This project provides for reconstruction and widening of the existing two-lane bridge to a four-lane bridge. The construction phase is currently unfunded.
Genesee Avenue - Widen Interstate 5 Crossing / S00839	108,300,000	84,000,000	77.6%	This project provides for widening Genesee Avenue and for Interstate 5 Corridor improvements. Construction of additional corridor improvements is currently unfunded.
Mission City Parkway/San Diego River / S00936	10,057,812	7,270,497	72.3%	This project provides for a new two-lane bridge extending Mission City Parkway from the intersection of Camino Del Rio North to the north over the San Diego River and connecting to the extension of Mission City Parkway being constructed as part of the Mission City Development. This project also provides for an additional stadium entrance. The total estimated project cost of $10.1 million includes an unfunded amount of $7.3 million. Design and construction phases are currently unfunded.
Sea World Drive/Interstate 5 Interchange Imp / S00888	109,438,300	105,438,300	96.3%	This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. Construction phase is currently unfunded.
State Route 163/Friars Road / S00851	138,075,500	97,086,159	70.3%	This project provides for reconfiguration of State Route 163 and Friars Road on and off-ramps and other Friars Road improvements. It is anticipated that federal funds will become available for future phases of this project.

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
West Mission Bay Drive Bridge Over San Diego River / S00871	113,386,823	12,257,190	10.8%	This project provides for replacing the existing four-lane West Mission Bay Drive bridge with a six-lane bridge. A portion of construction is currently unfunded.
Total - Trans - Bridge - Vehicular		**325,993,657**		
Trans - Ped Fac - Curb Ramps				
Pacific Beach Obstructed Curb Ramp Barrier Removal / S11048	370,000	320,000	86.5%	This project will provide for curb ramps, curbs,gutters, sidewalks, street overlay, new curb inlets, cleanouts, Americans with Disabilities Act (ADA) pedestrian push buttons, a median curb and traffic striping at the intersection of Pacific Beach Drive and Mission Boulevard. Design and construction phases of are currently unfunded.
Total - Trans - Ped Fac - Curb Ramps		**320,000**		
Trans - Ped Fac - Sidewalks				
Cherokee Street Improvements / S00921	3,160,000	1,100,000	34.8%	This project provides for the reconstruction of the curbs, gutters, and sidewalks on Cherokee Street from Monroe Avenue to East Mountain View. A portion of the construction phase is currently unfunded.
Mission Beach Boardwalk Bulkhead / S00726	5,392,225	4,500,000	83.5%	This project provides for preserving the life of the Mission Beach Boardwalk bulkhead from Balboa Court to Pacific Beach Drive. Construction phase is currently unfunded.
Mission Beach Boardwalk Widening Project / S00860	3,263,500	2,753,000	84.4%	This project increases public accessibility to the beach areas in Pacific and Mission Beach, including the acquisition of the right-of-way at Santa Rita Place, Pacific Beach Drive to Oliver Avenue, and the widening of the boardwalk from Santa Rita Place to Thomas Avenue. Design and construction of Phase III and IV of the project are currently unfunded.
Ocean Front Walk-San Fernando to Ventura / S00875	3,590,000	3,000,000	83.6%	The project provides for returning the walkway along Ocean Front Walk to the original 1925 appearance. Construction phase is currently unfunded.
Sidewalk Repair and Reconstruction / AIK00003	15,591,530	6,000,000	38.5%	This annual allocation provides for the replacement of damaged sidewalks, curbs and gutters Citywide.
Total - Trans - Ped Fac - Sidewalks		**17,353,000**		
Trans - Roadway				
Alvarado Canyon Road Realignment / S00894	5,700,000	5,140,000	90.2%	This project provides for the realignment of Alvarado Canyon Road from 380 feet east of the Fairmount Avenue and Camino Del Rio North intersection to the Fairmount Avenue and Mission Gorge Road intersection. The construction phase is currently unfunded.
Concrete Streets / AID00006	24,100,000	21,600,000	89.6%	This annual allocation provides for resurfacing, repair, and reconstruction of concrete streets which are necessary to maintain the concrete streets in a serviceable condition and to prevent deterioration.
Juan Street Concrete Street / S00602	5,685,979	2,000,000	35.2%	This project provides for the replacement of the existing concrete pavement, curb, gutter and sidewalk on Juan Street from Taylor Street to Sunset Road. It is proposed to do the reconstruction work in two phases. Future construction phase is currently unfunded.

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Napa Street from Linda Vista Rd to Morena Blvd / S00849	5,760,000	5,104,260	88.6%	This project provides for improved traffic flow at the Napa Street/Linda Vista Road intersection. Design and construction phases are currently unfunded.
Old Otay Mesa Road- Westerly / S00870	6,750,000	3,500,000	51.9%	This project provides for design and construction of a portion of Old Otay Mesa Road. Construction phase is currently unfunded.
Otay Mesa Truck Route Phase 4 / S11060	18,730,000	13,000,000	69.4%	This Phase IV project provides for the construction of an additional lane to the existing Otay Truck Route from La Media Road to Drucker Lane and for the extension of the Truck Route (two lanes) from Britannia Boulevard to La Media Road and along Britannia Boulevard from the border to Britannia Court. Construction phase is currently unfunded.
Pershing Drive/Redwood Street Intersection / S00885	1,626,000	872,516	53.7%	This project provides for improvements along Pershing Drive at Redwood Street and Jacaranda Place, and at the entrance to the Morley Field Disc Golf Course in Balboa Park. Construction phase is currently unfunded.
Rancho Bernardo Street and Sidewalk Improvements / S00887	152,694	65,800	43.1%	This project provides for improvements to streets and sidewalks, installation of landscaping and irrigation systems, and construction of retaining and sound walls in the Rancho Bernardo Community. Design and construction phases are currently unfunded.
Regents Road Widening-Genesee to Executive / S00881	6,045,000	1,100,000	18.2%	This project provides for widening Regents Road to a modified four-lane major street from Genesee Avenue to Executive Drive. Construction phase is currently unfunded.
Resurfacing of City Streets / AID00005	289,167,776	42,000,000	14.5%	This annual allocation provides for roadway resurfacing, repair and reconstruction of City streets are necessary to maintain the streets in serviceable condition and prevent deterioration of the roadway. The unidentified funding amount reflects funding needed to address the deferred capital needs of the City's streets based on condition assessments.
Saturn Boulevard-Palm Ave to Coronado / S00861	1,331,179	1,015,955	76.3%	This project provides for widening the west side of Saturn Boulevard to a four-lane collector street from Palm Avenue to Coronado Avenue. Construction phase is currently unfunded.
Sorrento Valley Road & Interstate 5 Interchange / S00914	50,569,000	47,000,000	92.9%	This project provides for a new freeway interchange to address traffic congestion. Construction phase is currently unfunded.
Torrey Pines Improvements Phase I / S00613	13,800,000	13,000,000	94.2%	This project provides for improvements to the Torrey Pines Corridor. The construction phase is currently unfunded.
Total - Trans - Roadway		**155,398,531**		
Trans - Roadway - Enhance/Scape/Medians				
Del Mar Heights Road Center Median / S00884	2,455,000	2,000,000	81.5%	This project provides for raised center decorative concrete medians on Del Mar Heights Road, between Mango Drive and the San Diego city limits. The construction phase is currently unfunded.
La Jolla Village Drive and Regents Road / S00867	1,370,900	90,900	6.6%	This project provides for improved traffic flow at the La Jolla Village Drive and Regents Road intersection. A portion of the construction phase is currently unfunded.
Total - Trans - Roadway - Enhance/Scape/Medians		**2,090,900**		

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Trans - Roadway - Erosion/Slope/Ret Wall				
Torrey Pines Road Slope Restoration / S00877	4,816,220	3,000,000	62.3%	This project provides for reconstructing a 350-foot section of earthen slope along the south side of Torrey Pines Road between Little Street and Roseland Drive. Construction phase is currently unfunded.
Total - Trans - Roadway - Erosion/Slope/Ret Wall		**3,000,000**		
Trans - Roadway - GRails/BRails/Safety				
Bridge Rehabilitation / AIE00001	1,484,372	500,000	33.7%	This annual allocation provides for the City's match to grant funding for miscellaneous bridge rehabilitation projects.
Total - Trans - Roadway - GRails/BRails/Safety		**500,000**		
Trans - Roadway - Street Lighting				
Street Light Circuit Upgrades / AIH00002	36,650,000	36,000,000	98.2%	This annual allocation provides for the replacement of obsolete street light series circuits.
Total - Trans - Roadway - Street Lighting		**36,000,000**		
Total - Transportation & Storm Water		**614,509,657**		

DECLARATION OF SERVICE BY EMAIL

I, the undersigned, declare as follows:

I am a resident of the County of Sacramento and I am over the age of 18 years, and not a party to the within action. My place of employment is 980 Ninth Street, Suite 300, Sacramento, California 95814.

On October 17, 2024, I served the:

- **Current Mailing List dated September 26, 2024**
- **Water Boards' Comments on the Draft Proposed Decision and Parameters and Guidelines (Volumes 1-3) filed October 14, 2024**

  San Diego Regional Water Quality Control Board Order No. R9-2007-0001, Permit CAS0108758, Parts D.3.a.(3)(b)(iii), D.5.a.(1), D.5.a.(2), D.5.b.(1)(a), D.5.b.(1)(b)(iii-vi), D.5.b.(1)(c), D.5.b.(1)(d), D.5.b.(2), D.5.b.(3), E.2.f., E.2.g., F.1., F.2., F.3., I.1., I.2., I.5., J.3.a.(3)(c)(iv)-(viii), (x)-(xv), the first sentence of L.1. as it applies to the newly mandated activities, and L.1.a.(3)-(6), 07-TC-09-R County of San Diego, Cites of Carlsbad, Del Mar, Imperial Beach, Lemon Grove, Poway, San Marcos, Santee, Solana Beach, Chula Vista, Coronado, Del Mar, El Cajon, Encinitas, Escondido, Imperial Beach, La Mesa, Lemon Grove, National City, Oceanside, San Diego, and Vista, Claimants

by making it available on the Commission's website and providing notice of how to locate it to the email addresses provided on the attached mailing list.

I declare under penalty of perjury under the laws of the State of California that the foregoing is true and correct, and that this declaration was executed on October 17, 2024 at Sacramento, California.



David Chavez
Commission on State Mandates
980 Ninth Street, Suite 300
Sacramento, CA 95814
(916) 323-3562

COMMISSION ON STATE MANDATES

Mailing List

Last Updated: 9/26/24

Claim Number: 07-TC-09-R

Matter: San Diego Regional Water Quality Control Board Order No. R9-2007-0001 Permit CAS0108758 Parts D.1.d.(7)-(8), D.1.g., D.3.a.(3), D.3.a.(5), D.5, E.2.f, E.2.g, F.1, F.2, F.3, I.1, I.2, I.5, J.3.a.(3)(c)iv-viii & x-xv, and L.

Claimants: City of Carlsbad
City of Chula Vista
City of Del Mar
City of Encinitas
City of Escondido
City of Imperial Beach
City of La Mesa
City of Lemon Grove
City of National City
City of Oceanside
City of Poway
City of San Diego
City of San Marcos
City of Santee
City of Solana Beach
City of Vista

TO ALL PARTIES, INTERESTED PARTIES, AND INTERESTED PERSONS:

Each commission mailing list is continuously updated as requests are received to include or remove any party or person on the mailing list. A current mailing list is provided with commission correspondence, and a copy of the current mailing list is available upon request at any time. Except as provided otherwise by commission rule, when a party or interested party files any written material with the commission concerning a claim, it shall simultaneously serve a copy of the written material on the parties and interested parties to the claim identified on the mailing list provided by the commission. (Cal. Code Regs., tit. 2, § 1181.3.)

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